DATE: May 18, 2022
TIME: 2:00 p.m. – 4:00 p.m.
LOCATION: TELECONFERENCE CALL-IN NUMBER: 1(323)776-6996
TELECONFERENCE ID: 605696861#

To join via phone, dial 1(323)776-6996, then press 605696861#.

YOU CAN ALSO JOIN THIS MEETING BY CLICKING ON THE FOLLOWING LINK:
Click here to join the meeting

THIS MEETING WILL CONTINUE TO BE CONDUCTED VIRTUALLY TO ENSURE
THE SAFETY OF MEMBERS OF THE PUBLIC AND EMPLOYEES AS PERMITTED
UNDER STATE LAW

AGENDA

Members of the Public may address the Operations Cluster on any agenda
item after all Informational Items are presented.
Two (2) minutes are allowed for each item.

1. **Call to order – Kirk Shelton/Anthony Baker**

2. **INFORMATIONAL ITEM(S):**

   A) Board Letter:
   APPROVAL OF A SOLE SOURCE CONTRACT WITH TYLER
   TECHNOLOGIES, INC. FOR A PRETRIAL SERVICES ASSESSMENT
   AND MONITORING SYSTEM (PSAMS) AND RELATED SERVICES,
   APPROVE APPROPRIATION ADJUSTMENT FOR FY 2021-22
   PROBATION – Karen Fletcher, Chief Deputy;
   Richard Giron, Deputy Director; Dalila Alcantara, Bureau Chief;
   Robert Smythe, Administrative Deputy; and
   Jim Green, Chief Information Officer

   B) Board Letter:
   ONE YEAR LEASE AMENDMENT DEPARTMENT OF MENTAL
   HEALTH 150 WEST 7TH STREET, SAN PEDRO
   CEO/RE/DMH – Michael Navarro, Chief Program Specialist

CONTINUED ON PAGE 2
C) Board Letter:
APPROVAL TO UTILIZE INFORMATION TECHNOLOGY INFRASTRUCTURE FUNDS (ITF) FOR A LAPTOP REFRESH PROGRAM TO UPDATE DEPARTMENTAL LAPTOPS
ISD – David Carney, Information Technology Specialist

D) Board Letter:
APPROVAL OF A NEW SOLE SOURCE CONTRACT WITH PUBLICIS SAPIENT (FORMERLY VERTIBA, LLC) FOR A CLIENT CASE MANAGEMENT SYSTEM AND APPROVE AN APPROPRIATION ADJUSTMENT
APD – Jane Yang, Division Chief; and
Jordan Yerian, Deputy Alternate Public Defender

E) Board Letter:
ACQUISITION AND IMPLEMENTATION OF CENTRALIZED KEY CARD ACCESS CONTROL SYSTEM
ACC – Marcia Mayeda, Director; and
Ann Maire Johansen, Administrative Deputy

3. **PRESENTATION/DISCUSSION ITEMS:**

None available.

4. **Public Comment**
(2 minutes each speaker)

5. **Adjournment**

---

**FUTURE AGENDA TOPICS**

**CALENDAR LOOKAHEAD:**

A) CEO/CIO – ACCEPT A GRANT AWARD FROM FIRST 5 LA TO SUPPORT DATA INTEGRATION EFFORTS AROUND CHILDREN AND FAMILIES AND THE CONTINUED DEVELOPMENT OF COUNTYWIDE PREVENTION METRICS

B) CEO/RM – APPROVAL OF NEW BOARD POLICIES – PROCEDURES TO ESTABLISH A COUNTYWIDE PRIVACY PROGRAM TO ENSURE THE PROTECTION OF COUNTY INFORMATION

C) LASD – APPROVE SOLE SOURCE AMENDMENT NUMBER FOUR TO EXTEND CONTRACT NUMBER 78636 WITH LEGACY COMPUTER SERVICE FOR CONTINUED HEWLETT PACKARD TANDEM NOTSTOP COMPUTER HARDWARE MAINTENANCE SERVICES
**BOARD LETTER/MEMO**  
**CLUSTER FACT SHEET**

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<td>Request approval of a sole source contract with Tyler Technologies, Inc., to provide a Pretrial Services Assessment and Monitoring System (PSAMS) and related services using its Tyler Supervision technology platform.</td>
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**SOLE SOURCE CONTRACT**

- If Yes, please explain why: High urgency due to bail and pretrial services reform, outdated and unsupported technology, and significant cost savings. The Tyler Technologies software will facilitate integration with the Los Angeles Superior Court's Tyler's Odyssey system. Tyler Supervision has been successfully implemented for Pretrial in nine other counties in CA.

**DEADLINES/ TIME CONSTRAINTS**

- Bail reform is underway in California through a combination of case law, legislation, and judicial policymaking. Concurrently, the County is planning a new organizational models and strategies for pretrial services. Due to outdated technology and limited functionality, the case management systems that the County uses today for pretrial services cannot adapt to fast-changing business requirements driven by these changes, and a new system is urgently needed.

**COST & FUNDING**

- Total cost: Estimated $7,857,800  
- Funding source: Legacy Modernization Fund ($1,847,000) and Department operating budget

**TERMS (if applicable):** 5 Years contract with 3 optional two-year extensions

**EXPLANATION:**
The maximum cost of the agreement will be $7,157,257 for the 11-year maximum term, which includes $1,346,457 for implementation, $4,736,800 for SaaS Fees, and $1,074,000 in pool dollars for optional work. Additionally, there are $500,543 in departmental costs for Project management services and ISD data conversion.

**PURPOSE OF REQUEST**

- Approval to execute a Sole Source Contract with Tyler Technologies, to provide the Pretrial Services Assessment and Monitoring System (PSAMS).

**BACKGROUND**

California is reforming its bail system through a combination of case law, legislation, and judicial policymaking. Locally, the Board is driving additional change in pretrial services. On a motion by Supervisor Kuehl, on March 1, 2022, the Board directed the CEO to develop a plan to establish the Justice, Care, and Opportunities Department (JCOC), to include "the pretrial functions currently performed by the Probation Department."

Current FoxPro- and mainframe-based pretrial data systems are inflexible, limited in functionality, and woefully outdated. Prompt action to replace the case management systems that support pretrial services is required so that technology will be an enabler of reform.

**EQUITY INDEX OR LENS WAS UTILIZED**

- ☒ Yes ☐ No

**SUPPORTS ONE OF THE NINE BOARD PRIORITIES**

- ☒ Yes ☐ No

**DEPARTMENTAL CONTACTS**

- Name, Title, Phone # & Email:
  - Karen Fletcher, Chief Deputy: (562) 940-2513, KLFletcher@probation.lacounty.gov
  - Richard Giron, Deputy Director: (562) 940-2594, Richard.Giron@probation.lacounty.gov
  - Dalila Alcantara, Bureau Chief, Pretrial Services: (562) 940-2508, Dalila.Alcantara@probation.lacounty.gov
  - Robert Smythe, Administrative Deputy: (562) 940-2516, Robert.Smythe@probation.lacounty.gov
  - Jim Green, Chief Information Officer: (562) 356-8604, Jim.Green@probation.lacounty.gov
June 14, 2022

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

APPROVAL OF A SOLE SOURCE CONTRACT WITH
TYLER TECHNOLOGIES, INC.
FOR A PRETRIAL SERVICES ASSESSMENT AND MONITORING SYSTEM
(PSAMS) AND RELATED SERVICES,
APPROVE APPROPRIATION ADJUSTMENT FOR FY 2021-22
(ALL SUPERVISORIAL DISTRICTS) (4 VOTES)

CIO RECOMMENDATION: APPROVE (X)

SUBJECT

Request approval of a sole source contract with Tyler Technologies, Inc., to provide a Pretrial Services Assessment and Monitoring System (PSAMS) and related services using its Tyler Supervision technology platform.

IT IS RECOMMENDED THAT THE BOARD

1. Approve and instruct the Chair of the Board to execute a sole source contract (Attachment I), with Tyler Technologies, Inc. (Tyler Technologies), for the provision of PSAMS and related services, effective upon Board approval, for an initial contract term of five years, with an option for the County to extend for up to three two-year extension terms, with a maximum contract sum not to exceed $7,157,257 in total, which includes the initial term and optional extension terms.

2. Delegate authority to the Chief Probation Officer (CPO) or his designee to execute amendments to the contract that extend the initial contract term for up to three two-year extension terms, subject to review and approval as to form by County Counsel, and as applicable, review by the Chief Information Officer.
3. Delegate authority to CPO or his designee to approve and execute: (a) change notices or amendments to the contract for changes that are clerical or administrative in nature and/or do not materially affect any term or condition of the contract; and (b) change orders or amendments to the contract using pool dollars included as part of the maximum contract sum to acquire optional work, provided that the amounts payable under such change orders or amendments do not exceed the available amounts of pool dollars.

4. Delegate authority to the CPO or his designee to: (a) issue written notice(s) of partial or total termination of the contract for convenience without further action from the Board; and (b) execute amendments to the contract to: (i) add, delete, and/or change certain terms and conditions as mandated by federal, or state, or local law or regulation, or as required by the Board and/or Chief Executive Officer (CEO); (ii) internally reallocate funds between budget pools within the contract; (iii) approve assignment and delegation of the contract, resulting from acquisitions, mergers, or other changes in ownership; (iv) make changes to the statement of work as operationally necessary; and (v) make changes to the contract in connection with the transfer of some or all of Probation’s pretrial services functions to another County department, with all actions subject to prior review and approval as to form by County Counsel, and as applicable, review by the CIO.

5. Delegate authority to the CPO or his designee to prepare and execute amendments to the contract for any decrease or increase to the contract amount, not to exceed ten (10%) percent of the maximum contract sum, upon approval as to form by County Counsel.

6. Delegate authority to the CEO to reassign authorities delegated by the Board to the CPO through this Board Letter to another County official in connection with the transfer of some or all of Probation’s pretrial services functions to another County department.

7. Approve the attached appropriation adjustment (Attachment II), transferring $1,847,000 of one-time funding from the obligated fund balance Committed for Information Technology (IT), commonly known as IT Legacy Modernization funding, to the Probation Department’s Fiscal Year 2021-22 Services and Supplies (S&S) appropriation to implement PSAMS.

PURPOSE / JUSTIFICATION OF RECOMMENDED ACTION
The Probation Department is recommending the proposed contract with Tyler Technologies on a sole source basis for a secure, cloud-hosted, Software-as-a-Service (SaaS) system to support the pretrial services assessment and monitoring services Probation provides to its clients. Migrating to PSAMS is expected to save approximately $5,600,000 over 11 years.

PSAMS is urgently needed to replace an expensive and unsupported 30-year-old PC-based system and an outdated, inflexible, and expensive 34-year-old mainframe system. These legacy data systems are not adaptable to the changing requirements for information management for pretrial services. With plans in development to establish a new organizational model for pretrial services in a new Justice Care and Opportunities Department (JCOD), the need for a modern and flexible system is acute.

The Probation Department is collaborating with the Alternatives to Incarceration Initiative (ATI) and the Acting County Chief Information Officer to ensure that the new system will provide a strong foundation to support the care-first vision through innovative, data-informed, transparent, and accountable pretrial services in the new organizational model. To optimize readiness to support pretrial work to be performed by JCOD, this collaboration will continue as the system is configured and implemented.

Approval of Recommendation 1 will instruct the Chair of the Board to execute a sole source contract with Tyler Technologies, for an initial contract term of five years, to provide a modern, flexible system that addresses current needs of the Department’s Pretrial Services Bureau and provides support for the business processes and data requirements changes resulting from bail reform and the County’s new organizational model for pretrial services.

Recommendation 2 will allow the CPO or his designee to execute amendments to the contract that extend the initial contract term for up to three optional two-year extension terms, for a total maximum contract term of 11 years.

Recommendation 3 will allow the CPO or his designee to execute change notices and amendments to the contract for clerical and administrative changes that do not materially affect any term or condition of the contract, and to execute change orders and amendments that use available pool dollars to acquire optional work with no change to the maximum contract sum. Optional work may include additional customization or enhancement to PSAMS, development of interfaces to additional systems, or acquisition of additional training or other professional services not included in the initial statement of work.

Recommendation 4 will allow the CPO or his designee to: (a) issue written notice(s) for partial or total termination of the contract for convenience without further notice to the
Board and (b) execute amendments to the contract to: (i) add, delete, and/or change certain terms and conditions as mandated by federal, state, or local law or regulation, or as required by the Board and/or CEO; (ii) internally reallocate funds between budget pools within the contract; (iii) approve assignment and delegation of the contract, resulting from acquisitions, mergers, or other changes in ownership; and (iv) make changes to the statement of work as operationally necessary. All these amendments are subject to prior review and approval as to form by County Counsel, and as applicable, review by the CIO.

Recommendation 5 will allow the CPO or his designee to prepare and execute amendments to the contract for any decrease or increase to the contract amount, not to exceed ten (10%) percent of the maximum contract sum, upon approval as to form by County Counsel.

Recommendation 6 will allow the CEO to reassign authorities delegated by the Board to the CPO to another County official.

Recommendation 7 will allow for an appropriation adjustment of one-time funding from IT Legacy Modernization funding to the Probation Department’s Fiscal Year 2021-22 S&S appropriation to implement PSAMS.

**IMPLEMENTATION OF STRATEGIC PLAN GOALS**

The recommended contract supports the County’s Strategic Plan Goal III - Realize Tomorrow’s Government Today, **Strategy III.2.1** to Enhance Information Technology Platforms to Securely Share and Exchange Data; **Strategy III.2.3** to Prioritize and Implement Technology Initiatives that Enhance Service Delivery and Increase Efficiency, and **Strategy III.3** to Pursue Operational Effectiveness, Fiscal Responsibility, and Accountability.

**FISCAL IMPACT/FINANCING**

The recommended contract with Tyler Technologies, will provide services under a five (5) year initial contract term with three (3) optional two-year extension terms. The total County maximum contract sum not to exceed $7,157,257 for the eleven-year term, which includes: (1) $1,346,457 for one-time implementation services during the initial term; (2) $1,782,400 for software access, maintenance, support, and cloud-based hosting during the initial contract term; (3) $2,954,400 for software access, maintenance, support, and cloud-based hosting during the extension contract terms, and (4) $1,074,000 in pool dollars for optional work.
When the PSAMS implementation is complete, the Department will retire three systems, including two systems using expensive and outdated technology, resulting in cost savings of approximately $5,600,000 over 11 years.

The County’s IT Investment Board approved using IT Legacy Modernization funding to pay the sum of $1,847,000 for implementation services, which includes $1,346,457 for implementation services that are part of this agreement and $500,543 in additional costs that will be incurred by the Department for implementation. Approval of the attached appropriation adjustment (Attachment II) will allocate funding from the obligated fund balance Committed for IT Enhancements to the Department for this purpose. The balance of the contract costs is included in the Department’s operating budget.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

As required under Board Policy 5.100 (Sole Source Contracts), the Board was notified on September 10, 2020, of the Probation Department’s intent to enter into the recommended contract (Attachment I) with Tyler Technologies on a sole source basis.

The recommended contract contains the required Board policy provisions, including those pertaining to consideration of qualified County employees targeted for layoff as well as qualified GAIN/GROW participants for employment openings, compliance with the Jury Duty Ordinance, Safely Surrender Baby Law, Child Support Program, and Zero Tolerance Human Trafficking. The recommended contract also contains typical provisions for assignment and delegation, compliance with applicable law, force majeure, indemnification, Public Records Act compliance, and termination for default.

Given that this is an information technology contract and Tyler Technologies will provide cloud hosting of County data, appropriate provisions are included for confidentiality, the handling of security incidents, and rights to use the Tyler Supervision system. Additionally, although we were not able to successfully negotiate liquidated damages associated with late delivery, the recommended contract includes other provisions designed to incentivize performance by Tyler Technologies, such as retention amounts (holdbacks) payable on acceptance of the complete PSAMS, the right to withhold payment for deficient work, escalation procedures to make sure PSAMS deficiencies get sufficient attention to remedy, and service credits for failure to maintain required PSAMS availability. Required limits of applicable insurance for technology errors and omissions and cyber liability are included as well. These limits are met by a combined policy, and as is common in such a case, the insurer will not name the County as an additional insured or waive subrogation. After consulting with CEO Risk Management and outside counsel on this exception, the Department believes it to be acceptable.
As is typical in information technology contracts, the parties worked significantly to reach agreement on a limitation of liability provision, which during the initial contract term is two times fees for implementation services, software access, maintenance support, and hosting services for the initial contract term, and during each extension contract term is two times the software access, maintenance support, and hosting services for each extension contract term. Tyler Technologies’ liability is unlimited for its indemnification obligations, gross negligence or intentional misconduct, or confidentiality and data security obligations. Similarly, the parties heavily negotiated the County’s standard general indemnification provision and reached agreement to limit general indemnification to third party claims using language previously approved by the Board in the contract with Tyler Technologies for the County’s Electronic Permitting and Inspections County of Los Angeles (known as EPIC-LA). Lastly, the Department was able to retain the right for the County to terminate the recommended contract for convenience. If the County does so in the first three years of the initial contract term (Start-Up Period), the County will pay a percentage of the maintenance, support, and hosting fees for the balance of the Start-Up Period as compensation for significant start-up costs incurred by Tyler Technologies. The percentage of maintenance, support, and hosting fees due upon termination for convenience of decreases each year of the Start-Up Period.

Due to the highly specialized and technical nature of the contracted services, the recommended contract is not a Proposition A contract and is not subject to the Living Wage Program (County Code Chapter 2.221). The Probation Department has determined that the services under the recommended contract do not impact Board Policy No. 5.030, “Low-Cost Labor Resource Program,” due to the specialized nature of the services.

County Counsel retained outside counsel Drukker Law, Inc., to assist with preparation, negotiation, and review of the recommended contract, and Drukker Law, Inc., concurs with County Counsel to approve the recommended contract (Attachment I) as to form. The CIO has reviewed this request and recommends approval. The CIO Analysis is attached (Attachment III). Attachment IV is the sole source checklist signed by the CEO. Additionally, the office of the Chief Information Security Office has reviewed overall security risks, validated secure implementation of the technology including incident responses, and recommends approval.

**CONTRACTING PROCESS**

On September 10, 2020, Probation Department notified your Board of the Department’s intent to begin sole source contract negotiations with Tyler Technologies for the provision of a Pretrial Services Assessment and Monitoring System using its Tyler
Supervision technology platform (Attachment V). The sole source checklist signed by the CEO is attached (Attachment IV).

In addition to plans in development to establish a new organizational model for pretrial services, bail reform is underway in California through a combination of case law, legislation, and judicial policymaking. Due to outdated technology and limited functionality, the case management systems that support Probation’s pretrial operations today cannot adapt to fast-changing business requirements. In addition, the Department’s strategy calls for increased transparency, making data available to oversight bodies and the public. Current systems cannot produce the real-time data to meet these needs.

Maintenance costs for the current outdated systems are high, and it is in the County’s financial interest to move quickly to acquire and implement Tyler Supervision for Pretrial Services. Doing so will save approximately $5,600,000 over eleven years, align with the County goal of shared information and collaborative data systems, and position the Probation Department with a flexible platform that can adapt to changes in local policies and state laws.

Tyler Supervision is a cloud-hosted SaaS used in nine California counties as their case management platform for Pretrial Services. Thus, Tyler Technologies has a deep familiarity with Probation Departments across California with demonstrated implementation success. In addition, Tyler is the system provider for Los Angeles Superior Court. Using Tyler Supervision will improve opportunities to reduce duplicate data entry and will greatly reduce risk in systems integration.

Therefore, the Probation Department is recommending the execution of a new sole source contract with Tyler Technologies to provide a secure, cloud-hosted SaaS system to support the pretrial services assessment and monitoring services Probation provides to its clients.

**CALIFORNIA LAW ENFORCEMENT SYSTEM TELECOMMUNICATION SYSTEM (CLETS) UPGRADE APPLICATION**

The Tyler Supervision system will manage sensitive law enforcement data derived from CLETS. Therefore, approval by the California Department of Justice (Cal DOJ) of the technical approach and security controls employed under the recommended contract is required. The Department has submitted its Cal DOJ CLETS Upgrade Application and documentation to Cal DOJ and is in the process of obtaining approval. Because the Cal DOJ review is potentially quite lengthy, and the new system is urgently needed (as described in the Contracting Process section of this letter), the Department recommends moving forward with approval of the recommended contract in advance of obtaining Cal DOJ approval. Although approval is not yet secured, the Department is
confident the Cal DOJ will approve the Department’s application, based on a careful review of Tyler Technologies’ security controls by the Department and the Office of the CIO, discussions with Cal DOJ, and the approval given to Alameda County by Cal DOJ to use the same Tyler Supervision system in their jurisdiction.

**IMPACT ON CURRENT SERVICES (OR PROJECTS)**

The recommended actions will enable the Probation Pretrial Services Bureau to continue providing critical Pretrial Services using a modern, flexible case management system, meet changes resulting from current bail reform, and can be adapted to changing requirements as pretrial reform continues to unfold.

**CONCLUSION**

Upon approval by the Board, it is requested that the Executive Officer, Board of Supervisors, return one stamped copy of the approved Board Letter to Adolfo Gonzales, Chief Probation Officer.

Respectfully submitted, 

Reviewed by:

_________________________ ___________________________

ADOLFO GONZALES PETER LOO 
Chief Probation Officer Acting Chief Information Officer

AG:RG:DA

c: Chief Executive Officer 
County Counsel 
Executive Officer, Board of Supervisors
AGREEMENT
BY AND BETWEEN
COUNTY OF LOS ANGELES
AND
TYLER TECHNOLOGIES, INC.
FOR
PRETRIAL SERVICES ASSESSMENT
AND MONITORING SYSTEM
AND RELATED SERVICES
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**EXHIBITS**

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EXHIBIT A.2 – System Requirements – Phase II
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EXHIBIT A.5 – Existing Workflows – Static- 99R Pre- Sentence & Post-Sentence
EXHIBIT A.6 – Existing Workflows – OR – Candidate Selection & Investigation Request
EXHIBIT A.7 – Existing Workflows – BD – Agency Request
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EXHIBIT A.18 – LASD Integration Requirements
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EXHIBIT A.20 – PSAMS Data Elements
EXHIBIT A.21 – Tables for Migration – Phase I
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EXHIBIT A.23 – ORMS Profiles
EXHIBIT A.24 – Deliverable Acceptance Form
EXHIBIT A.25 – Change Order Form
EXHIBIT A.26 – Abbreviations and Acronyms
EXHIBIT A.27 – Third Party Products
EXHIBIT A.28 – Minimum System Requirements
EXHIBIT A.29 – Court Report Forms – Phase I
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EXHIBIT A.33 – PSAMS Deliverable Expectation Document
EXHIBIT A.34 – Licensed Software Descriptions
EXHIBIT B – Pricing Schedule
EXHIBIT C – PSAMS Project Timeline
EXHIBIT D – Contractor’s EEO Certification
EXHIBIT E – County’s Administration
EXHIBIT F – Contractor’s Administration
EXHIBIT G – Contractor Acknowledgement and Confidentiality Agreement
EXHIBIT H – Jury Service Ordinance
EXHIBIT I – Safely Surrendered Baby Law
EXHIBIT J – Information Security and Privacy Requirements Exhibit
EXHIBIT K – Service Level Requirements
EXHIBIT L – Confidentiality of CORI
EXHIBIT M – Federal Bureau of Investigation Criminal Justice Information Services Security Addendum and Certification
EXHIBIT N – CLETS Private Contractor Management Control Agreement & Employee/Volunteer Statement
EXHIBIT O – Specified Contractor Roles

EXHIBIT P - Background Request Forms
AGREEMENT BETWEEN
COUNTY OF LOS ANGELES
AND
TYLER TECHNOLOGIES, INC.
FOR
PRETRIAL SERVICES ASSESSMENT AND MONITORING SYSTEM
AND RELATED SERVICES

PREAMBLE

This Agreement for Pretrial Services Assessment and Monitoring System and Related Services (as further defined below, "Agreement") is made and entered into this ___ day of __________, 2022 ("Effective Date"), by and between the County of Los Angeles ("County") and Tyler Technologies, Inc. ("Contractor"), a Delaware corporation, with its principal place of business at 5101 Tennyson Pkwy, Plano, TX 75024. When used herein, the term "Agreement" includes the body of this Agreement and all exhibits ("Exhibit(s)"), attachments ("Attachment(s)"), and schedules ("Schedule(s)") appended to this Agreement; additional documents that the parties identify and agree to incorporate herein by reference; and all Amendments, Change Notices, and Change Orders (all as defined below) executed in accordance with the terms hereof. In the event of a conflict between the body of this Agreement and any Exhibit, Attachment, Schedule, or incorporated material, such conflict or inconsistency shall be resolved by giving precedence first to the Agreement and then to the Exhibits, Attachments, and Schedules in the order of priority set forth in Paragraph 1.0 (Applicable Documents) below.

RECITALS

WHEREAS, Contractor is a provider of a commercial, off-the-shelf software known as Tyler Supervision technology platform and services related thereto;

WHEREAS, County desires to enter into an agreement with Contractor, among other things, to provide the Pretrial Services Assessment and Monitoring System and Related Services (as further defined in this Agreement, “PSAMS Solution”), which includes but is not limited to engaging Contractor (a) to provide access to all Licensed Software included in PSAMS Solution; (b) to perform Data Migration and all other Implementation Services and to provide all Configurations, Customizations, and Enhancements required for PSAMS Solution to meet County’s functional, technical and/or business requirements; (c) to integrate the Licensed Software with Los Angeles County
Sheriff’s Department’s systems ("LASD systems") and other applicable County systems as specified in Exhibits A.18 (LASD Integration Requirements) and A.19 (CJIS – Charge Code Data Integration) to Exhibit A (Statement of Work); and (d) to host, maintain and support the Licensed Software, in each case, subject to the terms and conditions of this Agreement;

WHEREAS, the County may contract with private businesses for a pretrial services assessment and monitoring system solution when certain requirements are met;

WHEREAS, Contractor represents and warrants that it possesses the necessary special skills, knowledge, technical competence and sufficient staffing to perform all work described in this Agreement;

WHEREAS, the Contractor agrees to furnish the work described in this Agreement, subject to the terms of the Agreement; and

WHEREAS, this Agreement is authorized pursuant to California Government Code sections 23004 and 31000 and otherwise.

NOW THEREFORE, in consideration of the mutual covenants contained herein, and for good and valuable consideration, the parties agree to the following:

1.0 APPLICABLE DOCUMENTS

This Agreement and the Exhibits, Attachments, and Schedules hereto, together with all Change Notices, Change Orders, and Amendments executed in accordance with the terms hereof, collectively constitute the "Agreement," and are the complete and exclusive statement of understanding between the parties, and supersedes all previous agreements, written and oral, and all communications between the parties relating to the subject matter of this Agreement. No change to this Agreement shall be valid unless prepared pursuant to Paragraph 12.0 (Change to Agreement) and signed by both parties.

In the event of conflict or inconsistency between the body of this Agreement and any Exhibit, Attachment, or Schedule hereto, such conflict or inconsistency shall be resolved by giving precedence first to the Agreement and then to the Exhibits, Attachments, and Schedules in the following order of priority:

1.1 EXHIBIT J – Information Security and Privacy Requirements Exhibit

1.2 EXHIBIT A – Statement of Work

1.2.1 EXHIBIT A.1 – System Requirements – Phase I

1.2.2 EXHIBIT A.2 – System Requirements – Phase II
1.2.3 EXHIBIT A.3 – Current Systems Flow Diagram

1.2.4 EXHIBIT A.4 – Existing Workflows – Static-99R SRG

1.2.5 EXHIBIT A.5 – Existing Workflows – Static-99R Pre-Sentence & Post-Sentence

1.2.6 EXHIBIT A.6 – Existing Workflows – OR – Candidate Selection & Investigation Request

1.2.7 EXHIBIT A.7 – Existing Workflows – BD – Agency Request

1.2.8 EXHIBIT A.8 – Existing Workflows – BD – Defendant Request

1.2.9 EXHIBIT A.9 – Existing Workflows – Drug Court

1.2.10 EXHIBIT A.10 – Existing Workflows – Name Change -Investigation

1.2.11 EXHIBIT A.11 – Existing Workflows – RRU

1.2.12 EXHIBIT A.12 – Existing Workflows – Pretrial Court Activity Monitoring & Non-Compliance

1.2.13 EXHIBIT A.13 – Existing Workflows – Regular Court Activity Monitoring for OR Releases

1.2.14 EXHIBIT A.14 – Existing Workflows – Alcohol and Electronic Monitoring – Investigation

1.2.15 EXHIBIT A.15 – Existing Workflows – Alcohol and Electronic Monitoring – Follow Up

1.2.16 EXHIBIT A.16 – Existing Workflows – Alcohol and Electronic Monitoring – Abscond & Non-Compliance Follow Up
1.2.17 EXHIBIT A.17 – Existing Workflows – SRP- Supervised Release Program

1.2.18 EXHIBIT A.18 – LASD Integration Requirements

1.2.19 EXHIBIT A.19 – CJIS – Charge Code Data Integration Requirements

1.2.20 EXHIBIT A.20 – PSAMS Data Elements

1.2.21 EXHIBIT A.21 – Tables for Migration – Phase I

1.2.22 EXHIBIT A.22 – Tables for Migration – Phase II

1.2.23 EXHIBIT A.23 – ORMS Profiles

1.2.24 EXHIBIT A.24 – Deliverable Acceptance Form

1.2.25 EXHIBIT A.25 – Change Order Form

1.2.26 EXHIBIT A.26 – Abbreviations and Acronyms

1.2.27 EXHIBIT A.27 – Third Party Products

1.2.28 EXHIBIT A.28 – Minimum System Requirements

1.2.29 EXHIBIT A.29 – Court Report Forms – Phase I

1.2.30 EXHIBIT A.30 – Letters and Notifications – Phase I

1.2.31 EXHIBIT A.31 – Court Report Forms – Phase II

1.2.32 EXHIBIT A.32 – Letters and Notifications – Phase II

1.2.33 EXHIBIT A.33 – PSAMS Deliverable Expectation Document

1.2.34 EXHIBIT A.34 – Licensed Software Descriptions

1.3 EXHIBIT B – Pricing Schedule
2.0 DEFINITIONS

The following terms as used herein shall be construed to have the following meanings, unless otherwise apparent from the context in which they are used:

Accept; Acceptance: The County Project Director’s or designee’s written approval of the Licensed Software, a Deliverable, and/or Optional Work in accordance with Paragraph 5.0 (Acceptance) of the Agreement, with such approval being indicated by County Project Director’s or designee’s signature on an Acceptance Certificate.

Acceptance Certificate: The acceptance certificate, substantially similar to form attached as Exhibit A.24 (Deliverable Acceptance Form) to Exhibit A (Statement of Work).

Acceptance Criteria: As defined in Subparagraph 5.1 (Acceptance Criteria) of the Agreement.

Acceptance Test(s); Acceptance Testing: As defined in Subparagraph 5.2 (Acceptance Tests) of the Agreement.
Agreement: As defined in Paragraph 1.0 (Applicable Documents).

Agreement term and term of this Agreement: As defined in Subparagraph 6.2 (Option Terms; Extensions; Term) of the Agreement.

Amendments: As defined in Paragraph 12.0 (Change to Agreement) of the Agreement.

Attachment(s): As defined in the preamble to the Agreement.

Business Day: Monday through Friday, 8:00 a.m. to 5:00 pm. Pacific Time, not including County holidays.

Change Notices: As defined in Paragraph 12.0 (Change to Agreement) of the Agreement.

Change Orders: As defined in Paragraph 12.0 (Change to Agreement) of the Agreement.

Chief Executive Officer: The County’s Chief Executive Officer or successor.

CJIS: As defined in Subparagraph 4.4 (Hosting Services).

CJIS Security Policy: As defined in Subparagraph 4.4 (Hosting Services).

Compatible; Compatibility: With respect to the Licensed Software and each component thereof, that (a) the applicable components of the Licensed Software are capable of supporting, operating and otherwise performing all functions of such Licensed Software components set forth in the Specifications and this Agreement, when used in conjunction with the County Environment; (b) the applicable components of Third Party Products are capable of supporting, operating and otherwise performing all functions of such Third Party Products components set forth in the Specifications and this Agreement, when used in conjunction with the other components of the Licensed Software; (c) the applicable components of Licensed Software are capable of supporting, operating and otherwise performing all functions of such Licensed Software components set forth in the Specifications and this Agreement, when used in conjunction with the Third Party Products; and (d) the applicable components of the Licensed Software are capable of supporting, operating and otherwise performing all functions of such Licensed Software components set forth in the Specifications and this Agreement, when used in conjunction with one another and with the Hosted Environment.

Concurrent Users: The identified number of Users logged on to the PSAMS Solution simultaneously under normal operational conditions as defined by that type of User.
Confidential Information: As defined in Subparagraph 11.1 (General Confidentiality Obligation) of the Agreement.

Configuration: Configuration of the Licensed Software provided by Contractor to meet the County’s requirements set forth in Exhibits A.1 (System Requirements – Phase I) and A.2 (System Requirements – Phase II) to Exhibit A (Statement of Work) or as Optional Work in order to meet changes in County’s requirements from those set forth in the then-current version of Exhibits A.1 (System Requirements – Phase I) and A.2 (System Requirements – Phase II) to Exhibit A (Statement of Work). “Configure” in its verb form means the act of configuring the Licensed Software in order to implement a Configuration.

Contractor: As defined in the preamble to the Agreement.

Contractor Key Staff: Contractor Project Director, Contractor Project Manager, and the other staff as identified in Section 2.3.2 (Key Resources/Personnel) of Exhibit A (Statement of Work).

Contractor Project Director: As defined in Subparagraph 10.1 (Contractor’s Staff) of the Agreement.

Contractor Project Manager: As defined in Subparagraph 10.1 (Contractor’s Staff) of the Agreement.

County: As defined in the preamble to the Agreement.

County Data: As defined in Subparagraph 3.3.1 (Ownership of County Data) of the Agreement.

County Environment: As defined in Subparagraph 3.5 (Minimum System Requirements).

County Indemnitees: As defined in Subparagraph 20.1 (General Indemnification).

County Project Director: As defined in Subparagraph 9.1 (County Project Director) of the Agreement.

County Project Manager: As defined in Subparagraph 9.2 (County Project Manager) of the Agreement.

Cross-Over Issues: As defined in Subparagraph 4.6.1 (Cross-Over Issues) of the Agreement.

Current Business Scope: As defined in Subparagraph 3.1.1.3.
Customization and Enhancement: Customization to or enhancement of the Licensed Software. Customizations and Enhancements are not intended to include and shall not include changes to the Licensed Software that are required to be provided to the Licensed Software as Revisions. “Customize” and “Enhance” in verb form mean the act of customizing or enhancing the Licensed Software in order to implement a Customization and Enhancement.

Data Migration: All Services provided by Contractor in order to migrate County Data from the ORMS and PPT+ systems to the PSAMS Solution so that such data is able to be accessed and used in the PSAMS Solution. Data Migration includes the activities set forth in Sections 3.2.3 and 3.3.4 of Exhibit A (Statement of Work).

Day(s): Calendar day(s) unless otherwise specified.

Deficiency; Defect: The terms “Deficiency(ies)” and “Defects”, whether singular or plural, shall mean a failure of the Licensed Software to conform to the Specifications set forth in Exhibits A.1 (System Requirements – Phase I); A.2 System Requirements – Phase II); A.18 (LASD Integration Requirements); A.19 (CJIS – Charge Code Data Integration Requirements); A.27 (Third Party Products); A.29 (Court Report Forms – Phase I); A.30 (Letters and Notifications – Phase I); A.31 (Court Report Forms – Phase II); A.32 (Letters and Notifications – Phase II); and A.34 (Licensed Software Descriptions) to the Statement of Work, or in the Documentation. Future functionality to which the Licensed Software must conform may be updated, modified, or otherwise enhanced through Contractor’s Support Services, or otherwise in accordance with the Agreement, and the governing functional descriptions for such future functionality will be set forth in the then-current Documentation. For the avoidance of doubt, it is understood and agreed that additional Implementation Services beyond those set forth in the Statement of Work as of the Effective Date may be required in order for a successor County department to access and use available functions of the Licensed Software to perform the Current Business Scope in a different manner than performed by Probation’s Pretrial Services Bureau as of the Effective Date, and that such additional Implementation Services (if any) will be engaged by County and performed by Contractor as Optional Work pursuant to Subparagraph 4.5 of the Agreement.

Deliverable(s): Whether singular or plural, shall mean software, items and/or services provided or to be provided by Contractor under this Agreement identified as a deliverable, by designation, number, or context, in Exhibit A (Statement of Work) and/or in any Scope of Work, or any document associated with the foregoing, including all Deliverable(s) in Exhibit A (Statement of Work).

Department: Probation and/or any successor County department that may be charged with provision of all or any portion of the current business scope provided by Probation’s Pretrial Services Bureau as of the Effective Date.
**Department Head:** The County’s Chief Probation Officer and/or head of any successor County department charged with provision of all or any portion of the current business scope provided by Probation’s Pretrial Services Bureau as of the Effective Date.

**Designated Test:** As defined in Subparagraph 5.6.1 of the Agreement.

**Disabling Device(s):** As defined in Subparagraph 8.6 (Disabling Device) of the Agreement.

**Dispute Resolution Procedure:** As defined in Paragraph 23.0 (Dispute Resolution Procedure) of the Agreement.

**Documentation:** All of Contractor’s training course materials, system specifications and technical manuals, and all other user instructions or other documentation created by Contractor pursuant to this Agreement regarding the capabilities, operation, and use of the Licensed Software, including, but not limited to, online help screens contained in the Licensed Software, existing as of the Effective Date and any revisions, supplements, or updates thereto.

**Effective Date:** The date first set forth in the preamble to the Agreement, which is the date on which this Agreement has been approved by the Board of Supervisors and executed by authorized representatives of County and Contractor.

**Exhibit(s):** As defined in the preamble to the Agreement.

**Final Acceptance:** As defined in Subparagraph 5.5 (Final Acceptance) of the Agreement.

**Holdback Amount(s):** As defined in Subparagraph 7.3 (Holdbacks) of the Agreement.

**Hosted Environment:** The virtual servers, storage, network and data communications components, operating software, and related configurations and management tools, to be managed by Contractor as a part of its obligation to perform Hosting Services. The Hosted Environment includes the Hosted Environment for Production Use and all other environments described in this Agreement, including Exhibit A (Statement of Work).

**Hosting Services:** As defined in Paragraph 4.4 (Hosting Services) of the Agreement.

**Hourly Rate:** For Contractor’s personnel, the fully burdened hourly rates set forth in Exhibit B (Pricing Schedule), which rates include an allocated average of direct and indirect costs, overhead, administrative expenses.
Initial Term: As defined in Subparagraph 6.1 (Initial Term) of the Agreement.

Intellectual Property Rights: All intellectual property or other proprietary rights, including without limitation copyrights, patent rights, trade secret rights, rights of reproduction, trademark rights, rights of publicity, moral rights, and rights to secure registrations, renewals, reissues, and extensions thereof.

Interfaces: Either a computer program developed by, or licensed to, County or Contractor to (a) translate or convert data from a County or Contractor format into another format used at County as a standard format; or (b) translate or convert data in a format used by County or a third-party to a format supported at County or vice versa. “Interface” in its verb form means the act of the PSAMS Solution using an Interface to communicate with another County or third party system.

Implementation Fees: As defined in Subparagraph 4.2.1 of the Agreement.

Implementation Services: As defined in Subparagraph 4.2.1 of the Agreement.


Legislative Revisions: As defined in Exhibit K (Service Level Requirements).

Licensed Software: Individually each, and collectively all, of the computer programs provided by Contractor under this Agreement (including those described in Exhibit A.34 (Licensed Software Descriptions) to Exhibit A (Statement of Work) and Third-Party Products), including as to each such program, the processes and routines used in the processing of data, the object code, and all Configurations, Interfaces, Customizations, Enhancements, and Revisions provided hereunder by Contractor, and any and all programs otherwise provided by Contractor under this Agreement. All Licensed Software and the components thereof shall be release versions, and shall not be test versions (e.g., alpha or beta test version), unless otherwise agreed to in writing by County. Without limiting the foregoing, all New Software and Replacement Products shall become a part of the Licensed Software for all purposes under the Agreement, under and as described in the Agreement.

Maximum Agreement Sum: As defined in Subparagraph 7.1.3 of the Agreement.

New Software: Any function or module that is (i) not included in the Licensed Software marketed by Contractor as of the effective date of the Agreement, (ii) not related to the primary function for which the Licensed Software is used by County, and/or (iii) not otherwise to be provided to County under this Agreement as a Revision to the Licensed Software, in each case, which Contractor may provide upon County’s request therefor in the form of Optional Work in accordance with Subparagraph 4.5 (Optional Work). Additional Interfaces and/or additional Customizations and Enhancements beyond those required by the then-current version of Exhibits A.1 (System Requirements – Phase I) and A.2 (System Requirements – Phase II) to Exhibit A (Statement of Work) provided by Contractor
upon County’s request therefor in the form of Optional Work in accordance with Subparagraph 4.5 (Optional Work) shall be deemed New Software.

**Optional Work:** Additional licenses to existing Licensed Software, New Software, and/or Professional Services, which may be provided by Contractor to County upon County’s request and approval in accordance with Subparagraph 4.5 (Optional Work).

**Option Term:** As defined in Subparagraph 6.2.1 (Option Terms; Extensions; Term) of the Agreement.

**ORMS:** As defined in Exhibit A (Statement of Work).

**PCD:** As defined in Exhibit A (Statement of Work).

**Pacific Time:** Will be considered local time for Los Angeles County.

**Personally Identifiable Information** or **PII:** As defined in Exhibit J (Information Security and Privacy Requirements Exhibit).

**Phase; Phases:** Phases I and II are collectively referred to as Phases; either is referred to as a Phase.

**Phase I:** The first phase of implementation of the PSAMS Solution as described in Exhibit A (Statement of Work).

**Phase II:** The second phase of implementation of the PSAMS Solution as described in Exhibit A (Statement of Work).

**Pool Dollars:** Absent an Amendment in accordance with Paragraph 12.0 (Change to Agreement), the maximum amount allocated under this Agreement for the provision by Contractor of Optional Work, including New Software and/or Professional Services, approved by County in accordance with the terms of this Agreement and for adjustments otherwise needed under this Agreement.

**PPT+:** As defined in Exhibit A (Statement of Work).

**Priority Levels:** As defined in Exhibit K (Service Level Requirements).

**Probation:** The County’s Probation Department.

**Production Use:** The actual use of the Licensed Software in the Hosted Environment to process actual live data in County’s day-to-day operations.

**Professional Services:** Services, including but not limited to consulting services, additional training, and/or customizations, which Contractor may provide upon
County’s request thereof in the form of Optional Work in accordance with Subparagraph 4.5 (Optional Work).

**Pretrial Services Assessment and Monitoring System Solution or PSAMS Solution:** The Licensed Software, Hosted Environment, and SaaS Services, including all modules, components and Documentation, collectively known as the Pretrial Services Assessment and Monitoring System and Related Services.

**Replacement Product:** As defined in Exhibit K (Service Level Requirements).

**Revisions:** Changes to the Licensed Software, including but not limited to (a) a bug fix, patch, or redistribution of the Licensed Software that corrects a Defect; (b) an aggregation of fixes, updates, or significant new features, functionality or performance improvements, including but not limited to those constituting a new Version; (c) any update to the Licensed Software designed to improve its operations, usefulness, or completeness that is made generally available by Contractor to its other customers; and (d) Legislative Revisions as required by Exhibit K (Service Level Requirements). Revisions do not include Customizations or Enhancements.

**SaaS Fees:** The fees payable by County in accordance with this Agreement for Contractor’s provision of SaaS Services, as such fees are identified in Exhibit B (Pricing Schedule).

**SaaS Services:** Software as a service consisting of system administration, system management, and system monitoring activities that Contractor performs for the Licensed Software, and includes the right to access and use the Licensed Software as operated on the Hosting Environment, receive Hosting Services for the Licensed Software, and receive Support Services for the Licensed Software, including Downtime resolution under the terms of Exhibit K (Service Level Requirements), and data storage and archiving. For the avoidance of doubt, SaaS Services do not include the following services: (a) onsite support; (b) application design; or (c) other consulting services.

**Schedule(s):** As defined in the preamble to the Agreement.

**Scope of Work:** As defined in Subparagraph 4.5.3 (Change Order Process and Contents) of the Agreement.

**Service Interdependencies:** As defined in Subparagraph 4.6.2 (Service Interdependencies) of the Agreement.

**Services:** Collectively, all functions, responsibilities, tasks, subtasks, Deliverables, goods, and other services: (a) identified in the Specifications; (b) identified in this Agreement as being Contractor’s responsibility; and (c) otherwise necessary to comply with the terms of this Agreement. Without increasing the scope of the Services, if any component task, subtask, service, or function is: (i)
an inherent or necessary part of the Services defined in subparts (a), (b), or (c) of this Subparagraph; or (ii) a customary part of the Services defined in subparts (a), (b), or (c) of this Subparagraph, and not in conflict with Contractor’s established methods of providing services; and, as to a service(s) within either subpart (i) and (ii) of this sentence above, is not specifically described in this Agreement, then such service or function shall be deemed to be part of the Services. Any hardware and/or software provided to County by Contractor pursuant to this Agreement shall be deemed part of the Services. There are several subsets of the Services, specifically “Implementation Services,” “Data Migration,” and “SaaS Services” that are included within this definition of “Services,” even though they are sometimes referenced by the Service grouping name (e.g., “Implementation Services,” “Data Migration,” and “SaaS Services”). Each of these Service groupings includes both the broad definition of Services above, and the specific Services associated with the Service grouping and described in Exhibits, Attachments, or Schedules and related documents incorporated into the definition of that Service grouping.

Specifications: All specifications and requirements specified in Exhibit A (Statement of Work), including Exhibits A.1(System Requirements – Phase I), A.2 (System Requirements – Phase II), Exhibit A.34 (Licensed Software Descriptions), and other applicable exhibits to Exhibit A (Statement of Work); all standards specified in Exhibit K (Service Level Requirements); and the Documentation for the Licensed Software, to the extent not inconsistent with any of the foregoing.

Subcontractor: Any person or entity with which Contractor or any of its subcontractors has entered into a subcontract in accordance with Paragraph 13.0 (Subcontracting) of the Agreement to perform all or any portion of any tasks, subtasks, Deliverables, goods, Services, or other work under the Agreement.

Support Services: As defined in Subparagraph 4.3 (Support Services) of the Agreement.

Tax; Taxes: Governmental fees (including license, filing and registration fees) and all taxes (including franchise, excise, stamp, value added, income, gross receipts, gross revenue, import, export, sales, use, transfer, and property taxes), withholdings, assessments, levies, imposts, duties, charges, or interest thereon imposed.

Third Party Product: All software and content to be licensed, leased or otherwise obtained by Contractor from a third-party. All Third Party Products provided by Contractor hereunder for use with PSAMS Solution or used for the performance of the Services are subject to prior written approval by County under and in accordance with Subparagraph 3.4 (Third Party Product) and expressly identified as Third Party Product in Exhibit A.27 (Third Party Products) to Exhibit A (Statement of Work).

Transition Period: As defined in Subparagraph 15.7.1 of the Agreement.
Transition Services: As defined in Subparagraph 15.7.2 of the Agreement.

User: Any person or entity authorized by the County to access the Licensed Software or use the SaaS Services.

Version: A Revision that is accompanied by a change in the reference to the Licensed Software in the number to the left of the period in the version numbering format X.XX.

3.0 LICENSED SOFTWARE AND INTELLECTUAL PROPERTY

3.1 License Grant

3.1.1 Scope of License

1. Subject to the terms and conditions of this Agreement, including, but not limited to payment by County of the applicable SaaS Fees set forth in Exhibit B (Pricing Schedule) in accordance with this Agreement, Contractor grants to County an unlimited (except as expressly set forth in this Agreement), non-exclusive, non-transferable (except as permitted by this Agreement) limited right to access and use the Licensed Software solely for purposes of the current business scope provided by the Department’s Pretrial Services Bureau as of the Effective Date and consistent with Exhibit A (Statement of Work) (as used in this Subparagraph 3.1.1, “County’s Business Purposes”), in accordance with the terms of this Agreement and for the length of the term of this Agreement.

2. The Licensed Software will be made available to the County according to the terms of Exhibit K (Service Level Requirements). County acknowledges that Contractor will not ship copies of the Licensed Software as part of the SaaS Services. Without limitation of the above, right to access and use the Licensed Software, which makes up the PSAMS Solution, will include making the Licensed Software and Documentation available to Users (may include Non-County staff at the discretion of County) and any other Federal, State, and local agencies, and business partners as needed pursuant to County’s Business Purposes. County will ensure that any of the foregoing who are not employees, not under contract with the County, or are not otherwise under the management of County, will execute confidentiality and
appropriate use restrictions as to the Licensed Software as set forth in the Agreement.

3. The parties acknowledge that as of the Effective Date, the County is in the process of transferring all or a portion of the current business scope provided by Probation’s Pretrial Services Bureau as of the Effective Date ("Current Business Scope") to a successor County department, and that it is not known at this time whether and to what extent the successor County department will operate in the same fashion as Probation’s Pretrial Services Bureau. The parties therefore agree that, notwithstanding anything to the contrary contained in Section 3.1.1.1 above, the County’s Business Purposes include the ability to access and use available functions of the Licensed Software to perform the Current Business Scope, even if the successor County department performs the Current Business Scope in a different manner than performed by Probation’s Pretrial Services Bureau. For the avoidance of doubt, it is understood and agreed that additional Implementation Services beyond those set forth in the Statement of Work as of the Effective Date may be required in order for a successor County department to access and use available functions of the Licensed Software to perform the Current Business Scope in a different manner than performed by Probation’s Pretrial Services Bureau as of the Effective Date, and that such additional Implementation Services (if any) will be engaged by County and performed by Contractor as Optional Work pursuant to Subparagraph 4.5 of the Agreement.

3.1.2 License Restrictions
The County may not: (a) make the Licensed Software or Documentation available in any manner to any third party for use in the third party’s business operations except as expressly permitted by this Agreement; (b) modify, make derivative works of, disassemble, reverse compile, or reverse engineer any part of the SaaS Services; (c) access or use the SaaS Services in order to build or support, and/or assist a third party in building or supporting, products or services competitive to us (it being understood and agreed the foregoing restriction does not limit the County’s ability to work with third parties to achieve Interfaces with the Licensed Software, provided the third parties comply with the use restrictions and confidentiality obligations under this Agreement); or (d) license, sell, rent, lease, transfer, assign, distribute, display, host, outsource, disclose, permit timesharing or service bureau use, or otherwise
commercially exploit or make the SaaS Services, Licensed Software, or Documentation available to any third party other than as expressly permitted by this Agreement. For the avoidance of doubt, the license restrictions set forth in this Subparagraph 3.1.2 do not impact County’s ability to use, prepare derivative works, or distribute the output that the County can export from the PSAMS Solution, including without limitation all reports, graphs, charts, letters, notifications, forms, or other artifacts, beyond the term of this Agreement.

3.1.3 Documentation

At no additional charge to County, Contractor shall provide or make available to County all Documentation relating to the Licensed Software and the PSAMS Solution. If the Documentation for the Licensed Software is revised or supplemented at any time, Contractor shall promptly provide or make available to County a copy of such revised or supplemental Documentation, at no additional cost to County. County may, at any time, reproduce copies of all Documentation and other materials provided or made available by Contractor, distribute such copies to County personnel, County designees, and Users of the PSAMS Solution, and incorporate such copies into its own technical and User manuals, provided that such reproduction relates to County’s and Users’ use of the Licensed Software as permitted in this Agreement, and all copyright and trademark notices, if any, are reproduced thereon. Contractor shall provide or make available to County all Documentation in electronic form. For purposes of this subsection, the availability of Contractor’s Documentation on its website shall constitute an electronic form.

3.2 [Intentionally Omitted]

3.3 Proprietary Rights

3.3.1 Ownership of County Data

All of the County’s Confidential Information, including without limitation Personally Identifiable Information and other data, records, and information of County to which Contractor has access, or otherwise provided to Contractor under this Agreement; and all of the output that the County can export from the PSAMS Solution generated by County’s use of the PSAMS Solution, including without limitation data within reports, graphs, charts, letters, notifications, forms, or other artifacts; modified County Data, etc. (collectively, “County Data”) provided or made accessible by County to Contractor, is and shall remain the property of County.
3.3.2 Ownership of Software Deliverables

Contractor retains all right, title and interest in and to Deliverables (except for any County Confidential Information, if any, included in such Deliverables), subject to the rights expressly granted to the County under this Agreement.

3.3.3 License of Deliverable Subset

Regarding Deliverable Subset, Contractor hereby grants to County a limited, perpetual, irrevocable, fully paid up, non-transferable (except as permitted by this Agreement) license to use, prepare derivative works, and copy the Deliverable Subset for County’s internal business purposes. During the term of this Agreement, County may distribute the Deliverable Subset, provided that the County’s right of distribution hereunder shall be limited to Users (may include Non-County staff at the discretion of County) and any other Federal, State, and local agencies, and business partners as needed pursuant to County’s internal business purposes. Nothing in this Subparagraph 3.3.3 prohibits the County from using the Deliverable Subset following expiration or termination of this Agreement for purposes of developing its requirements, provided the County does not reveal Contractor’s confidential and proprietary information. The term “Deliverable Subset” means all Deliverables other than the Licensed Software, and Contractor’s or County’s working papers with respect to such Deliverables. Nothing under this Subparagraph 3.3.3 will divest Contractor’s ownership in and to its confidential and proprietary information.

3.4 Third Party Product

The Contractor shall not use any Third Party Product in the PSAMS Solution without the prior written approval of the County to be granted or withheld in its sole discretion. The Third Party Products for which County has given such approval as of the Effective Date are as set forth on Exhibit A.27 (Third Party Products) to Exhibit A (Statement of Work), and such attachment shall be updated in accordance with this Agreement to reflect any additional Third Party Products for which County gives such approval after the Effective Date. In the event Contractor provides any Third Party Product to County in connection with this Agreement, Contractor shall obtain, at Contractor’s sole cost and expense, a license for County to use and access the Third Party Product that is the equivalent to the license granted pursuant to Subparagraph 3.1 (License Grant). For the avoidance of doubt, Contractor shall support and maintain, at no additional charge to County, all Third Party Product to the same extent as the Licensed Software.

3.5 Minimum System Requirements
Exhibit A.28 (Minimum System Requirements) to Exhibit A (Statement of Work) sets out the minimum requirements for County’s hardware and software configurations and network (collectively, “County Environment”) that shall be Compatible with the PSAMS Solution and required in order for the PSAMS Solution to operate in accordance with the Specifications and this Agreement. Exhibit A.28 (Minimum System Requirements) to Exhibit A (Statement of Work) may be updated from time to time only in accordance with Exhibit K (Service Level Requirements).

4.0 SERVICES

4.1 Services Generally

The Contractor will provide and implement the PSAMS Solution as specified in this Agreement. The Contractor will provide the Services, fulfill the obligations to County, produce and deliver the Deliverables, and retain the responsibilities set forth in this Agreement, and more specifically, Exhibit A (Statement of Work) and in accordance with Exhibit K (Service Level Requirements). Contractor shall use its best efforts to provide all work in accordance with the applicable timeframes set forth in Exhibit C (PSAMS Project Timeline), as revised by the PCD, and this Agreement. Contractor shall provide the Services without causing a material disruption of County’s operations. If the Contractor provides any tasks, deliverables, goods, services, or other work, other than as specified in this Agreement, the same shall be deemed to be a gratuitous effort on the part of the Contractor, and the Contractor shall have no claim whatsoever against the County.

4.2 Implementation Services

4.2.1 Contractor shall provide implementation services, including Licensed Software setup, installation, Configuration, Data Migration, testing, training, and other Services required for successful implementation of the PSAMS Solution, as provided in this Agreement and specified in Exhibit A (Statement of Work) (collectively, “Implementation Services”). Contractor shall provide Implementation Services in accordance with Exhibit A (Statement of Work) and the Agreement in exchange for County’s payment of the applicable Implementation Fees in accordance with this Agreement. The “Implementation Fees” shall include any and all fees and costs to be paid by County for the Implementation Services, including all Services as that term is defined and the subset of those Services described in Exhibit A (Statement of Work), as specified in Exhibit B (Pricing Schedule). The Implementation Fees shall be a fixed fee amount specified in such Exhibit B (Pricing Schedule), except regarding those specific...
subtasks identified in Exhibit B (Pricing Schedule) as charged on a not-to-exceed basis.

4.2.2 Contractor shall use its best efforts to deliver all Deliverables by the date(s) specified in Exhibit C (PSAMS Project Timeline), as revised by the PCD, unless extended by County in writing prior to the Deliverables due date. Without limiting the foregoing, should Contractor anticipate that the Contractor resources assigned to provide the Services, or any segment of Services, are not sufficient to timely complete the Services, Contractor shall supplement them with Contractor resources at no additional cost to County as needed to timely complete the Services, or any segment of Services, within the time set forth in Exhibit A (Statement of Work).

4.3 Support Services

4.3.1 During the term of this Agreement, Contractor shall provide the support and maintenance services for the Licensed Software described in this Agreement, including Exhibit K (Service Level Requirements) (collectively, the “Support Services”), in exchange for County’s payment of the SaaS Fees set forth on Exhibit B (Pricing Schedule) in accordance with this Agreement.

4.3.2 The Support Services shall commence with respect to the Licensed Software on the Effective Date. County shall start paying SaaS Fees as described in Subparagraph 7.1.1. Exhibit B (Pricing Schedule) shows the total maximum amount of SaaS Fees that may be payable by County for licensing of the Licensed Software and for provision of the SaaS Services.

4.4 Hosting Services

During the term of this Agreement, Contractor shall host the Licensed Software on the Hosted Environment which shall be located in a secure location within the United States on Amazon’s AWS GovCloud, on shared hardware. Hosting services shall conform to the requirements of Exhibit K (Service Level Requirements) (collectively, the "Hosting Services"), in exchange for County’s payment of the applicable SaaS Fees in accordance with this Agreement. County Data will be inaccessible to Contractor’s other clients. Contractor shall comply with the provisions of the Criminal Justice Information Systems ("CJIS") Security Policy, as amended from time to time ("CJIS Security Policy"), which are applicable to Contractor in the performance of all Services under this Agreement. The Hosting Services shall commence upon the Effective Date, but County shall only be obligated to start paying SaaS Fees on the date set forth in Subparagraph 7.1.1.
4.4.1 Contractor represents and warrants that in connection with this Agreement Contractor shall not deliver for installation on County’s systems any software or programming, whether created or developed by Contractor or a third party.

4.4.2 Contractor represents and warrants that during the term of this Agreement Contractor will not withhold or suspend SaaS Services provided hereunder, for any reason, including but not limited to a dispute between the parties arising under this Agreement, except that Contractor may suspend SaaS Services under the following conditions: (1) County has failed to pay undisputed invoices for a period that exceeds 180 days as of the date of Contractor’s proposed suspension date; (2) Contractor has notified County Project Director sixty days prior to Contractor’s proposed suspension date; and (3) prior to or promptly following delivery of such written notice, Contractor has invoked the Dispute Resolution Procedure regarding County’s failure to pay; and (4) Contractor immediately resumes provision of SaaS Services upon County’s payment of the undisputed invoices or as otherwise agreed to pursuant to the Dispute Resolution Procedure.

4.5 Optional Work

Upon County Project Director’s written request and execution of a Change Order pursuant to the terms of this Agreement, Contractor shall provide Optional Work, including additional licenses to existing Licensed Software, New Software, and Professional Services, in accordance with this Subparagraph and the applicable Change Order, and at the applicable Hourly Rates set forth in Exhibit B (Pricing Schedule). Optional Work shall use and be capped at available Pool Dollars; County shall not request and Contractor shall not be obligated to provide Optional Work for which there are no available Pool Dollars.

4.5.1 Additional Licenses and New Software

Contractor shall provide to County additional licenses to existing Licensed Software and New Software as part of Optional Work in accordance with this Subparagraph 4.5 (Optional Work) and the applicable executed Change Order. Any enhancements and/or modifications to the Licensed Software resulting from New Software shall be incorporated into and become part of the Licensed Software. All New Software, once Accepted by County pursuant to Paragraph 5.0 (Acceptance), shall become part of the Licensed Software, and shall be subject to the terms and conditions of this Agreement.

4.5.2 Professional Services
Contractor shall provide to County Professional Services as part of Optional Work, including consulting services and/or additional training, in accordance with this Subparagraph 4.5 (Optional Work) and the applicable executed Change Order. Specifically, County Project Director may from time to time, during the term of this Agreement, submit written requests for Professional Services for services not included in Implementation Services, Hosting Services, or Support Services. Any enhancements and/or modifications to the Licensed Software resulting from Professional Services shall be incorporated into, and become part of, the Licensed Software. Any Professional Services that are Accepted in writing by County shall become a part of the Services, and any products of Professional Services, once Accepted by County pursuant to Paragraph 5.0 (Acceptance), shall become part of the PSAMS Solution, and shall be subject to the terms and conditions of this Agreement.

4.5.3 Change Order Process and Contents

1. County may require that Optional Work be provided on a (1) fixed price basis, (2) not-to-exceed amount basis, (3) time and materials basis, or (4) a combination of the above.

2. In response to County Project Director’s request, Contractor shall submit to County for approval a scope of work describing the particular Optional Work and providing a proposed cost consistent with the payment method required by County to provide such Optional Work, calculated based on the applicable Hourly Rates (if applicable) and other pricing terms set forth in Exhibit B (Pricing Schedule) and elsewhere in the Agreement (each a “Scope of Work”).

3. Following Contractor’s delivery of the Scope of Work, County and Contractor shall work cooperatively to draft and agree on the Change Order developed using the Scope of Work and the Change Order Form attached to Exhibit A (Statement of Work) as Exhibit A.25 (Change Order Form), which shall at a minimum include the tasks and Deliverables to be performed; County’s functional, technical, and/or business requirements to become part of the Specifications; an analysis of any impact on existing Licensed Software and future Revisions; Acceptance Tests substantially similar in approach and scope as to that described in Exhibit A (Statement of Work), and a payment schedule for such Optional Work, including the Holdback required by Subparagraph 7.3.3 (Holdbacks) of this Agreement. Additionally, the County and Contractor shall agree in such Change Order whether the additional licenses
to existing Licensed Software, New Software, or Professional Services that are the subject of such Change Order require an increase in the SaaS Fees for SaaS Services under this Agreement.

4. Notwithstanding anything to the contrary in this Subparagraph 4.5, any change rising to the level of an Amendment under Paragraph 12.0 (Changes to Agreement) shall be accomplished pursuant to an Amendment.

4.5.4 Options for Certain Optional Work

1. County has the option, exercisable in its sole discretion, to engage Contractor to provide integration between the PSAMS Solution and the California Superior Court’s Odyssey system as Optional Work at no cost using Contractor’s standard Tyler Alliance integration technology. If County determines to use another integration technology, provision of such integration shall be treated as traditional Optional Work the cost set forth in the applicable Change Order or Amendment developed under this Subparagraph 4.5.

2. County has the option, exercisable in its sole discretion, to engage Contractor to provide as Optional Work, the work described in that certain letter from Contractor to the County dated as of September 22, 2021, at the cost set forth in such letter.

4.6 Multi-Vendor Environment

4.6.1 Cross-Over Issues

Contractor acknowledges that it will be delivering the Services and/or Licensed Software in a multi-vendor environment, with the County and other service providers providing services relating to the PSAMS Solution. Effective operation of such an environment requires not only the cooperation among all service providers, including Contractor, but also collaboration in addressing service-related issues that may cross over from one service area or provider to another and related to the Services (in this Subparagraph, “Cross-Over Issues”). As part of the Services, Contractor will actively provide and support tasks associated with operating and maintaining a collaborative approach to Cross-Over Issues in the same manner as if the Contractor Service relevant to the Cross-Over Issue was being provided in-house by County rather than by Contractor.

4.6.2 Service Interdependencies
Contractor shall use commercially reasonable efforts to identify all work efforts of which Contractor has knowledge, whether performed by Contractor, Subcontractors, Contractor third-party vendors, or County that may impact the delivery of Services to be delivered (a) during the period extending from the Effective Date to Final Acceptance for Phase II or (b) during implementation of any Optional Work (in this Subparagraph, the “Service Interdependency”). For each Service Interdependency, Contractor shall verify that project plans, detailed to the task level with individual performance responsibility identified, have been developed by the party responsible for the work or deliverable, and validate that each project plan reflects delivery of the work or deliverables required by Contractor to deliver the Licensed Software and/or Services in accordance with the Specifications. Contractor shall implement processes to insure it is receiving regular reports, from all parties responsible for a Service Interdependency, with sufficient data to enable it to validate that each Service Interdependency is proceeding in accordance with the timing applicable to that Service Interdependency, and that the then current timing of delivery of the work or deliverables as to each Service Interdependency will not adversely impact Contractor’s ability to deliver the Licensed Software and/or Services in accordance with the Specifications. Contractor shall take reasonable steps to validate that the data it receives in the reporting process is supported by tangible progress on the Service Interdependency. Within a reasonable period of time of knowledge of any Service Interdependency that will impact delivery of the Services, Contractor shall provide County with a written report outlining the scope and nature of such Service Interdependency issue and Contractor’s proposed resolution to remedy such Service Interdependency issue.

4.7 Reserved

4.8 No Offshore Work

All Services shall be performed and rendered within the United States. In particular, Contractor warrants that it will not transmit or make available any County Confidential Information, County’s intellectual property or any County property to any entity or individual outside the United States.

4.9 Intentionally Omitted
5.0 ACCEPTANCE

5.1 Acceptance Criteria

The Licensed Software, Deliverables, and Optional Work may be subject to acceptance testing by County, in its sole discretion, to verify that they satisfy the acceptance criteria mutually agreed to by the parties, as developed in accordance with Exhibit A (Statement of Work) and this Paragraph 5.0 (Acceptance) (the “Acceptance Criteria”). Such Acceptance Criteria shall be based, at a minimum, on conformance of such work to the Specifications. Acceptance Certificates may be submitted by Contractor by e-mail to County Project Director and Project Manager, and signed by County Project Director or designee and returned to Contractor by e-mail at the applicable addresses show in Exhibits E (County’s Administration) and F (Contractor’s Administration).

5.2 Acceptance Tests

5.2.1 When Contractor notifies County that one or more components of the Licensed Software has been implemented as required under Exhibit A (Statement of Work) or that a Service, Deliverable, or milestone (if applicable) has been completed, County may, in its sole discretion, elect to test or evaluate the related Licensed Software, Services, Deliverables, and/or milestones to determine whether they comply in all material respects with the Acceptance Criteria. Testing may be performed at various stages of the Implementation Services as set forth in the Statement of Work, or otherwise deemed appropriate by County.

5.2.2 County and/or Contractor shall conduct all tests in Exhibit A (Statement of Work) (hereinafter “Acceptance Test(s)”).

5.2.3 For each Acceptance Test, Contractor shall provide County testing scenarios consistent with Contractor’s best practices for the applicable Licensed Software or Deliverable.

5.3 Production Use

With respect to each of Phase I and Phase II, the Licensed Software shall be ready for Production Use when the County Project Director, or his/her designee, approves in writing (a) Contractor’s transition of the Licensed Software for such Phase to the Hosted Environment for Production Use, and (b) documented results provided by Contractor certifying successful transition of the Licensed Software for such Phase to the Hosted Environment for Production Use and operation of the PSAMS Solution in accordance with the Specifications.
5.4 Licensed Software Use

With respect to each of Phase I and Phase II, following installation of the Licensed Software by Contractor and prior to Final Acceptance for such Phase by County, County shall have the right to use, in a Production Use mode, the Licensed Software for such Phase, without any additional cost to County (except as provided for in Subparagraph 7.1.1) where County determines that it is necessary for County operations. Such Production Use shall not restrict Contractor’s performance under this Agreement and shall not be deemed Acceptance or Final Acceptance for such Phase of the Licensed Software.

5.5 Final Acceptance

With respect to each of Phase I and Phase II, the Licensed Software shall achieve “Final Acceptance” when the Licensed Software for such Phase in its entirety, as installed and configured, operates in Production Use for a period of 60 days continuously without Defects of Priority Level 1 or 2, as provided in Exhibit K (Service Level Requirements) to the Agreement.

5.6 Failed Testing

5.6.1 If the County Project Director makes a good faith determination at any time that a Deliverable has not successfully completed an Acceptance Test or that the Licensed Software for a Phase has not achieved Final Acceptance (collectively referred to for purposes of this Subparagraph 5.6 (Failed Testing) as “Designated Test”), the County Project Director shall promptly notify Contractor in writing of such failure, specifying with as much detail as possible the manner in which the Licensed Software or Deliverable has failed to pass the applicable Designated Test. Contractor shall immediately commence all reasonable efforts to complete, as quickly as possible, such necessary corrections, repairs, and modifications to the Licensed Software or Deliverable as will permit the Licensed Software or Deliverable to be ready for retesting. Contractor shall notify the County Project Director in writing when such corrections, repairs, and modifications have been completed, and the applicable Designated Test shall begin again. If, after the applicable Designated Test has been completed for a second time, the County Project Director makes a good faith determination that the Licensed Software or Deliverable again fails to pass the applicable Designated Test, the County Project Director shall promptly notify Contractor in writing, specifying with as much detail as possible the manner in which the Licensed Software or Deliverable failed to pass the applicable Designated Test. Contractor shall immediately
commence all reasonable efforts to complete, as quickly as possible, such necessary corrections, repairs, and modifications to the Licensed Software or Deliverable as will permit the Licensed Software or Deliverable to be ready for retesting. All notices under this Subparagraph 5.6.1 may be submitted by Contractor or by County via e-mail at the applicable addresses shown in Exhibits E (County's Administration) and F (Contractor's Administration).

5.6.2 Such procedure shall continue until such time as County notifies Contractor in writing either: (i) of the successful completion of such Designated Test, or (ii) that County has concluded, subject to the Dispute Resolution Procedure, that satisfactory progress toward such successful completion of such Designated Test is not being made, in which latter event, County shall have the right to make a determination, which shall be binding and conclusive on Contractor, that a non-curable default has occurred and to terminate this Agreement in accordance with Subparagraph 15.2 (Termination for Default) on the basis of such non-curable default.

5.6.3 Such a termination by County may be, subject to the Dispute Resolution Procedure, as determined by County in its sole judgment: (i) a termination with respect to one or more of the components or Phases of the Licensed Software; (ii) a termination of any part of Exhibit A (Statement of Work) relating to the Licensed Software or Deliverable that is not performing or conforming as required herein; or (iii) if County believes the failure to pass the applicable Designated Test materially affects the functionality, performance, or desirability to County of the PSAMS Solution as a whole, the entire Agreement. The foregoing is without prejudice to any other rights that may accrue to County or Contractor under the terms of this Agreement or by law. For the avoidance of doubt and without limiting Subparagraph 24.25 (Waiver), no prior approval or Acceptance by County of any Licensed Software or Deliverable shall constitute a waiver or estoppel by County of the rights and remedies set forth in this Subparagraph 5.6 (Failed Testing).

6.0 TERM OF CONTRACT

6.1 Initial Term

The term of this Agreement shall commence upon the Effective Date and shall remain in effect for an initial term of five (5) years commencing after the Effective Date, unless sooner terminated or extended, in whole or in part, as provided in this Agreement ("Initial Term").

6.2 Option Terms; Extensions; Term
6.2.1 At the end of the Initial Term, the County may, at its sole option, extend this Agreement term for up to three (3) additional two (2) year option terms ("Option Term"), for a maximum possible total Agreement term of eleven (11) years. The Option Term may be exercised at the sole discretion of the Department Head or such person's designee as authorized by the Board of Supervisors.

6.2.2 Contingent upon available funding, the term of the Agreement may also be extended beyond the stated expiration date on a month-to-month basis, for a period of time not to exceed six (6) months, upon the written request of the Department Head or such person’s designee and the written concurrence of the Contractor. All terms of the Agreement in effect at the time of extending the term shall remain in effect for the duration of the extension. As used in this Agreement, “Agreement term” or “term of this Agreement” shall mean and include the Initial Term, the Option Term if exercised, and all month-to-month extensions under this provision.

6.2.3 The County maintains databases that track/monitor the Contractor's performance history. Information entered into such databases may be used for a variety of purposes, including determining whether the County will exercise an Agreement Option Term or extension option.

6.3 Notice of Expiration

The Contractor shall notify County Project Director and Project Manager when this Agreement is within six (6) months of the expiration of the Initial Term as provided for hereinabove. Upon occurrence of this event, the Contractor shall send written notification to the County at the address herein provided in Exhibit E (County’s Administration). Notwithstanding the foregoing, Contractor’s failure to provide such notification shall not constitute a material breach of this Agreement.

7.0 CONTRACT SUM

7.1 General

7.1.1 Contractor shall invoice County in accordance with Exhibit B (Pricing Schedule) (1) for Implementation Services, based on the Deliverable amounts due, upon Contractor’s completion and County’s Acceptance of each billable Deliverable; (2) for access to the Licensed Software and SaaS Services for the Licensed Software, by payment of applicable quarterly SaaS Fees in arrears for each quarter starting with the first calendar quarter following the Effective Date as specified in Schedule B.3 (SaaS Fees) to Exhibit B (Pricing Schedule); and (3) for Optional Work, on a per Change
Order/Amendment basis by payment of the applicable amounts set forth in such Change Order or Amendment for the provision of such Optional Work, not to exceed any maximum fixed price or not-to-exceed amount quoted for such Optional Work, according to such Change Order’s or Amendment’s payment schedule and, if none, following Contractor’s completion and County’s Acceptance of all work under such Change Order or Amendment.

7.1.2 The Contractor shall not be entitled to payment or reimbursement for any tasks or services performed, nor for any incidental or administrative expenses whatsoever incurred in or incidental to performance hereunder, except as specified herein.

7.1.3 The “Maximum Agreement Sum” under this Agreement shall be the total monetary amount payable by County to Contractor for supplying all the tasks, subtasks, Deliverables, goods, Licensed Software, PSAMS Solution, Services, and Optional Work under and during the term of this Agreement. If County does not Accept work under and in accordance with this Agreement, no payment shall be due Contractor for such work. The Maximum Agreement Sum, including all applicable Taxes and Pool Dollars, authorized by County hereunder shall not exceed $7,157,257, as further detailed in Exhibit B (Pricing Schedule), unless the Maximum Agreement Sum is modified by an Amendment to this Agreement pursuant to Paragraph 12.0 (Change to Agreement). The Maximum Agreement Sum under this Agreement shall cover the authorized payments for all elements of the PSAMS Solution, including the Licensed Software and Services, including Implementation Services, SaaS Services, and any Optional Work. The Maximum Agreement Sum shall not be adjusted for any costs or expenses whatsoever of Contractor.

7.1.4 The Contractor shall maintain a system of record keeping that will allow the Contractor to determine when it has incurred seventy-five percent (75%) of the Maximum Agreement Sum under this Agreement. Upon occurrence of this event, the Contractor shall send written notification to the County Project Director and Project Manager at the address herein provided in Exhibit E (County's Administration). Notwithstanding the foregoing, Contractor’s failure to provide such notification shall not constitute a material breach of this Agreement.

7.2 No Payment for Services Provided Following Expiration/Termination of Agreement

The Contractor shall have no claim against County for payment of any money or reimbursement, of any kind whatsoever, for any service provided
by the Contractor after the expiration or other termination of this Agreement. Should the Contractor receive any such payment it shall immediately notify County and shall immediately repay all such funds to County. Payment by County for services rendered after expiration/termination of this Agreement shall not constitute a waiver of County’s right to recover such payment from the Contractor. This provision shall survive the expiration or other termination of this Agreement.

7.3 Holdbacks

7.3.1 Upon Contractor’s completion and County’s Acceptance of each Deliverable under Exhibit A (Statement of Work), payment of eighty-five percent (85%) of the amount due and payable for such Deliverable will be made by County for the Deliverable. The remaining fifteen percent (15%) of the payment associated with such Deliverable (each a “Holdback Amount;” cumulatively for all Deliverables, the “Holdback Amounts”) will be retained by County and the Holdback Amounts for all Deliverables under each Phase will be payable upon Final Acceptance of such Phase pursuant to Subparagraph 5.5 (Final Acceptance), subject to adjustment for any amounts arising under this Agreement owed to the County by the Contractor. To account for such Holdback Amounts, Contractor will only invoice County for eighty-five percent (85%) of the amount due and payable for each Deliverable.

7.3.2 A Deliverable shall be deemed approved for purposes of this Subparagraph on the earliest date that all of the tasks, subtasks, Deliverables, goods, Services and other work required for completion of the Deliverable are completed, tested for acceptability, and Accepted by County in accordance with Subparagraph 5.1 (Acceptance Criteria). The determination of whether each Deliverable has been so completed and so Accepted shall be made by the County Project Director as soon as practicable after County is informed by Contractor that such Deliverable has been completed and is given all the necessary information, data, and documentation shall be subject to verify such completion.

7.3.3 Unless otherwise agreed to by County Project Director with respect to a specific Change Order, when preparing a Change Order for Optional Work, all such Deliverables may be subject to a fifteen percent (15%) Holdback Amount payable on Contractor’s full completion and County’s Acceptance of all work under such Change Order.

7.4 Invoices and Payments
7.4.1 The Contractor shall invoice the County only for providing the tasks, Deliverables, goods, Services, and other work specified in Exhibit A (Statement of Work), the applicable Change Order, and elsewhere hereunder. The Contractor shall prepare invoices, which shall include the charges owed to the Contractor by the County under the terms of this Agreement, and shall include supporting documentation (including but not limited to identification of the specific work for which payment is claimed; copies of fully executed Acceptance Certificates evidencing County Project Director’s approval of such work and the payment amount; indication of the applicable Holdback Amount and the cumulative Holdback Amounts accrued under this Agreement; indication of any credits or withholds accrued under this Agreement; and any other supporting documentation reasonably requested by County Project Director. In the case of Deliverables charged on a not-to-exceed basis as specified in Schedule B.2 (Hourly Not-to-Exceed Deliverables) of Exhibit B (Pricing Schedule), Contractor shall identify the hours charged by Deliverable. The Contractor’s payments shall be as provided in Exhibit B (Pricing Schedule), and the Contractor shall be paid only for the tasks, Deliverables, goods, Services, and other work Accepted by County. The making of any payment or payments by County, or receipt thereof by the Contractor, shall in no way affect the responsibility of Contractor to furnish the Licensed Software, PSAMS Solution, Services, Deliverables, and Optional Work in accordance with this Agreement, and shall not imply Acceptance by the County of such items or the waiver of any warranties or requirements of this Agreement.

7.4.2 The Contractor’s invoices shall be priced in accordance with Exhibit B (Pricing Schedule).

7.4.3 The Contractor’s invoices shall contain the information set forth in Exhibit A (Statement of Work) or applicable Change Order/Amendment describing the tasks, Deliverables, goods, Services, work hours, and facility and/or other work for which payment is claimed.

7.4.4 The Contractor shall submit the invoices to the County by the 15th calendar day of the month following the period of service.

7.4.5 All invoices under this Agreement shall be submitted to the address for invoices indicated on Exhibit E (County’s Administration).

7.5 County Approval of Invoices; Payment of Approved Invoices
All invoices submitted by the Contractor for payment must have the written approval of the County Project Director or designee prior to any payment thereof. In no event shall the County be liable or responsible for any payment prior to such written approval. Approval for payment will not be unreasonably withheld.

7.6 Invoice Disputes

7.6.1 The County Project Director or designee will review each invoice for any discrepancies and will, within thirty (30) days of receipt thereof, notify Contractor in writing of any discrepancies found upon such review and submit a list of disputed charges. Contractor shall review the disputed charges and send a written explanation detailing the basis for the charges within thirty (30) days of receipt of County’s notice of discrepancies and disputed charges. If the County Project Director does not receive a written explanation for the charges within such thirty (30) day period, the County Project Director will invoke the Dispute Resolution Procedure in Paragraph 23.0 (Dispute Resolution Procedure).

7.6.2 If County believes any delivered Licensed Software, other Deliverable, or Service does not conform to the provisions of this Agreement, County will provide Contractor with written notice within thirty (30) days of County’s receipt of the applicable invoice. The written notice must contain reasonable detail of the issues County contends are in dispute so that Contractor can confirm the issue and respond to County’s notice with either a justification of the invoice, an adjustment to the invoice, or a proposal addressing the issues presented in County’s notice. Contractor will work with County as may be necessary to develop an action plan that outlines reasonable steps to be taken by each party to resolve any issues presented in County’s notice. County may withhold payment of the amount(s) actually in dispute, and only those amounts, until Contractor completes its action items outlined in the plan.

7.6.3 Payments withheld by County in accordance with this Subparagraph 7.6 shall be considered in dispute for purposes of this Agreement.

7.6.4 The making of any payment or payments by County, or the receipt thereof by Contractor, shall in no way affect the responsibility of Contractor to furnish the Licensed Software, other Deliverables, and Services in accordance with this Agreement, and shall not imply acceptance by County of such items or the waiver of any warranties or requirements of this Agreement.
7.7 Default Method of Payment: Direct Deposit or Electronic Funds Transfer

7.7.1 The County, at its sole discretion, has determined that the most efficient and secure default form of payment for goods and/or services provided under an agreement/contract with the County shall be Electronic Funds Transfer (EFT) or direct deposit, unless an alternative method of payment is deemed appropriate by the Auditor-Controller (A-C).

7.7.2 The Contractor shall submit a direct deposit authorization request via the website https://directdeposit.lacounty.gov with banking and vendor information, and any other information that the A-C determines is reasonably necessary to process the payment and comply with all accounting, record keeping, and tax reporting requirements.

7.7.3 Any provision of law, grant, or funding agreement requiring a specific form or method of payment other than EFT or direct deposit shall supersede this requirement with respect to those payments.

7.7.4 At any time during the duration of the Agreement, a Contractor may submit a written request for an exemption to this requirement. Such request must be based on specific legal, business or operational needs and explain why the payment method designated by the A-C is not feasible and an alternative is necessary. The A-C, in consultation with the contracting department(s), shall decide whether to approve exemption requests.

7.8 Intentionally Omitted

7.9 Budget Reductions

In the event that the County’s Board of Supervisors adopts, in any fiscal year, a County Budget which provides for reductions in the salaries and benefits paid to the majority of County employees and imposes similar reductions with respect to County contracts, the County reserves the right to reduce its payment obligation under this Agreement correspondingly for that fiscal year and any subsequent fiscal year during the term of this Agreement (including the Option Term), and the services to be provided by the Contractor under this Agreement shall also be reduced correspondingly, all pursuant to a negotiated Amendment entered into in accordance with this Agreement. The County’s notice to the Contractor regarding said reduction in payment obligation shall be provided within thirty (30) calendar days of the Board’s approval of such actions. Except as set forth in the negotiated Amendment, the Contractor shall continue to provide all of the Services set forth in this Agreement.
7.10 Record Retention and Inspection/Audit Settlement

The Contractor shall maintain accurate and complete financial records of its activities and operations directly relating to this Agreement in accordance with generally accepted accounting principles. The Contractor shall also maintain accurate and complete employment and other records directly relating to its performance of this Agreement. The Contractor agrees that the County, or its authorized representatives, shall have access to and the right to examine, audit, excerpt, copy, or transcribe any pertinent transaction, activity, or record directly relating to this Agreement, except that access to employment records shall be limited to legally required audits. All such material shall be kept and maintained by the Contractor and shall be made available to the County during the term of this Agreement and for a period of five (5) years thereafter unless the County’s written permission is given to dispose of any such material prior to such time. Contractor can make all such material available to County using a mutually agreed upon electronic means.

7.10.1 In the event that an audit of the Contractor is conducted specifically regarding this Agreement by any Federal or State auditor, then the Contractor shall file a copy of such audit report with the County’s Auditor-Controller within thirty (30) days of the Contractor’s receipt thereof, unless otherwise provided by applicable Federal or State law or under this Agreement. Subject to applicable law, the County shall make a reasonable effort to maintain the confidentiality of such audit report(s).

7.10.2 Failure on the part of the Contractor to comply with any of the provisions of this Subparagraph 7.10 shall constitute a material breach of this Agreement upon which the County may terminate or suspend this Agreement.

7.10.3 If, at any time during the term of this Agreement or within five (5) years after the expiration or termination of this Agreement, representatives of the County conduct an audit of the Contractor regarding the work performed under this Agreement, at the County’s expense, and if such audit finds that the County’s dollar liability for any such work is less than payments made by the County to the Contractor, then the difference shall be either: a) repaid by the Contractor to the County by cash payment upon demand or b) deducted from any amounts due to the Contractor from the County. If such audit finds that the County’s dollar liability for such work is more than the payments made by the County to the Contractor, then the difference shall be paid to the Contractor by the County by cash payment, provided that in no event shall the County’s maximum obligation for this Agreement exceed the funds appropriated by the County for the purpose of this Agreement.
7.11 Taxes

The Maximum Agreement Sum shown in Subparagraph 7.1.3 shall be deemed to include all amounts necessary for County to reimburse Contractor for all applicable California and other State and local sales/use Taxes on all Licensed Software provided by Contractor to County pursuant to or otherwise due as a result of this Agreement, including, but not limited to, the provision of SaaS Services, to the extent applicable, calculated using rates effective as of the Effective Date. All California sales/use Taxes shall be paid directly by Contractor to the State or other taxing authority. Contractor shall be solely liable and responsible for, and shall indemnify, defend, and hold harmless County Indemnitees from, any and all such California and other State and local sales/use Taxes. Further, Contractor shall be solely liable and responsible for, and shall indemnify, defend, and hold harmless County Indemnitees from, all applicable California and other State and local sales/use Tax on all other items provided by Contractor pursuant to this Agreement and shall pay such Tax directly to the State or other taxing authority. In addition, Contractor shall be solely responsible for all Taxes based on Contractor's income or gross revenue, or personal property Taxes levied or assessed on Contractor's personal property to which County does not hold title.

7.12 Out-of-Pocket Expenses

Contractor shall not be entitled for reimbursement of any expenditures for Contractor's staff transportation, meals, and lodging except to the extent expressly agreed in a Change Order, Change Notice or Amendment entered into following Final Acceptance for Phase II, with all such expenditures being in accordance with Los Angeles County Code Chapter 5.40 (Travel and Other Expenses). Contractor must obtain County Project Director's authorization in advance of incurring out-of-pocket expenses.

8.0 REPRESENTATIONS AND WARRANTIES

8.1 Authorization Warranty

Contractor represents and warrants that the person executing this Agreement for the Contractor is an authorized agent who has actual authority to bind the Contractor to each and every term, condition, and obligation of this Agreement and that all requirements of the Contractor have been fulfilled to provide such actual authority.

8.2 Performance of Services

Contractor represents and warrants the Services will be performed and the Deliverables developed in a professional and workmanlike manner in
accordance with this Agreement and consistent with generally accepted industry standards and practices.

8.3 Licensed Software Warranty

Contractor represents and warrants that the Licensed Software will perform without Defects during the term of this Agreement. If the Licensed Software does not perform as warranted, Contractor will use its commercially reasonable efforts to cure the Defect in accordance with Exhibit K (Service Level Requirements).

8.4 Service Levels

Contractor represents and warrants that when operated in conformance with the terms of this Agreement, the Licensed Software and/or Services (as applicable) shall achieve the service levels ("Service Levels") set forth in Exhibit K (Service Level Requirements).

8.5 Reserved

8.6 Disabling Device

Contractor represents and warrants that Contractor shall not intentionally cause any unplanned interruption of the operations of, or accessibility to the PSAMS Solution or any component through any device, method or means including, without limitation, the use of any "virus", "lockup", "time bomb", or "key lock", "worm", "back door" or "Trojan Horse" device or program, or any disabling code, which has the potential or capability of compromising the security of County’s Confidential Information or of causing any unplanned interruption of the operations of, or accessibility of the PSAMS Solution or any component to County or any user or which could alter, destroy, or inhibit the use of the PSAMS Solution or any component, or the data contained therein (in this Subparagraph, collectively, "Disabling Device(s)"), which could block access to or prevent the use of the PSAMS Solution or any component by County or users. Contractor represents, warrants, and agrees that it has not purposely placed, nor is it aware of, any Disabling Device in any PSAMS Solution component provided to County under this Agreement, nor shall Contractor knowingly permit any subsequently delivered or provided PSAMS Solution component to contain any Disabling Device. In addition, Contractor shall prevent viruses from being incorporated or introduced into the PSAMS Solution or Revisions thereto prior to the installation onto the PSAMS Solution and shall prevent any viruses from being incorporated or introduced in the process of Contractor’s performance of on-line support.

8.7 Destructive Mechanism
Contractor represents and warrants that Contractor shall not invoke any destructive mechanisms as described in this Subparagraph 8.7 at any time, including upon expiration or termination of this Agreement for any reason. Except if and to the extent expressly necessary for performance of Support Services or any other servicing or support expressly authorized in writing by County, in no event shall Contractor or anyone acting on its behalf, disable or interfere, in whole or in part, with County’s use of the Licensed Software or any software, hardware, systems or data owned, utilized, or held by County without the written permission of the Department Head or designee, whether or not the disablement is in connection with any dispute between the parties or otherwise. Contractor understands and acknowledges that a breach of this Subparagraph could cause substantial harm to County and to numerous third parties having business relationships with County.

8.8 Non-Infringement

Contractor represents and warrants to the best of Contractor’s knowledge, the Licensed Software and the Deliverables shall not contain defamatory or indecent matter, and County’s permitted use of the Licensed Software and Deliverables will not infringe the intellectual property rights of any third party. Provided Contractor is in full compliance with Subparagraph 20.2 (Intellectual Property Indemnification) of this Agreement, County’s sole remedy for a breach of this warranty is set forth in Subparagraph 20.2 of this Agreement.

8.9 Pending Litigation

Contractor represents and warrants that there is no pending or threatened litigation that would have a material adverse impact on its performance under the Agreement. In addition, Contractor also represents and warrants that based on pending actions, claims, disputes, or other information, Contractor has no knowledge of a failure of the Licensed Software to perform in accordance with the Specifications set forth in Exhibits A.1 (System Requirements – Phase I); A.2 System Requirements – Phase II); A.18 (LASD Integration Requirements); A.19 (CJIS – Charge Code Data Integration Requirements); A.27 (Third Party Products); A.29 (Court Report Forms – Phase I); A.30 (Letters and Notifications – Phase I); A.31 (Court Report Forms – Phase II) and A.32 (Letters and Notifications – Phase II) to the Statement of Work, and the Documentation.

8.10 Pass-Through of Warranties

Contractor hereby passes through to County all warranties received by Contractor from its third-party licensors and suppliers, including hardware vendors.
8.11 Other Warranties

During the term of this Agreement, Contractor shall not subordinate this Agreement or any of its rights hereunder to any third party without the prior written consent of County, and without providing in such subordination instrument for non-disturbance of County’s use of the PSAMS Solution in accordance with this Agreement. Notwithstanding the foregoing, County prior written consent in the event of an assignment, merger, or purchase of substantially all of Contractor’s assets is required only as is set forth in Paragraph 14.0 (Assignment and Delegation/Mergers or Acquisitions). Contractor represents and warrants that this Agreement and the Licensed Software licensed or acquired herein, are neither subject to any liens, encumbrances, or pledges nor subordinate to any right or claim of any third party, including Contractor’s creditors. County is entitled to use the PSAMS Solution without interruption subject to the terms of this Agreement. As of the date furnished, no statement contained in writing contains any untrue statements about the prior experience or corporate description of Contractor or omits any fact necessary to make such statement not misleading.

8.12 Remedies

County’s remedies under the Agreement for the breach of the warranties set forth in this Agreement will include, but not be limited to, the corrective measures and remedies provided in Exhibit K (Service Level Requirements) and the ability to terminate this Agreement for default in accordance with Subparagraph 15.2 (Termination for Default).

9.0 ADMINISTRATION OF AGREEMENT - COUNTY

A listing of all County Administration referenced in the following subparagraphs are designated in Exhibit E (County’s Administration). The County will notify the Contractor in writing of any change in the names or addresses shown.

9.1 County Project Director

Responsibilities of the County Project Director include providing executive control, management, and oversight of the Agreement.

The County Project Director is not authorized to make any changes in any of the terms and conditions of this Agreement and is only authorized to obligate County as is specifically provided in this Agreement.

9.2 County Project Manager

The responsibilities of the County Project Manager include:
meeting with the Contractor Project Manager on a regular basis;

- inspecting any and all Tasks, Deliverables, goods, Services, or other work provided by or on behalf of the Contractor; and

- overseeing the day-to-day administration of this Agreement.

The County Project Manager is not authorized to make any changes in any of the terms and conditions of this Agreement and is not authorized to further obligate County in any respect whatsoever.

### 9.3 County's Contract Manager

The role of the County’s Contract Manager may include:

- Coordinating with the Contractor and ensuring the Contractor’s performance of the Agreement; however, in no event shall the Contractor’s obligation to fully satisfy all of the requirements of this Agreement be relieved, excused or limited thereby; and

- Upon request of the Contractor, providing direction to the Contractor, as appropriate in areas relating to County policy, information requirements, and procedural requirements; however, in no event, shall the Contractor’s obligation to fully satisfy all of the requirements of this Agreement be relieved, excused or limited thereby.

### 9.4 County's Contract Monitor

The County’s Contract Monitor is responsible for the monitoring of the Agreement and the Contractor. The County’s Contract Monitor provides reports to the County’s Contract Manager and the County Project Manager.

### 10.0 ADMINISTRATION OF AGREEMENT – CONTRACTOR

A listing of all of Contractor’s Administration referenced in the following subparagraphs are designated in Exhibit F (Contractor’s Administration). The Contractor will notify the County in writing of any change in the names or addresses shown.

#### 10.1 Contractor’s Staff

10.1.1 The Contractor shall have a Project Director and Project Manager pursuant to Section 2.3.1 (Roles and Responsibilities) of Exhibit A (Statement of Work).
10.1.2 The Contractor shall be responsible for providing competent staff to serve as Contractor Key Staff as described in Section 3.3.2 (Key Resources/Personnel) of Exhibit A (Statement of Work).

10.1.3 Contractor shall not employ any person under the age of twenty-one (21) years to perform work under this Agreement unless the Contractor receives written approval by the County Project Director.

10.2 Approval of Contractor’s Staff

All Contractor staff must meet the applicable requirements under this Agreement. In the event any Contractor staff fail to perform in accordance with the terms of the Agreement, including but not limited to the services warranty and background check requirements hereunder, the County shall have the right to require Contractor to remove such staff.

10.2.1 In the event Contractor should desire to remove any Contractor Key Staff from performing work under this Agreement, Contractor shall provide County with notice at least fifteen (15) days in advance, except in circumstances in which such notice is not possible (e.g., a removal for cause or other egregious act or illness), and shall work with County on a mutually agreeable transition plan so as to ensure project continuity.

10.2.2 Contractor shall promptly fill any vacancy in Contractor Key Staff that has been created for any reason with individuals having qualifications at least equivalent to those of Contractor Key Staff being replaced.

10.2.3 All staff employed by and on behalf of Contractor shall be adults who are legally eligible to work under the laws of the United States of America and the State of California. All Contractor Key Staff and all other members of Contractor’s staff who have direct contact with County (either by telephone, electronic or written correspondence, or in person) shall be fully fluent in both spoken and written English.

10.3 Contractor’s Staff Identification

Contractor shall provide, at Contractor’s expense, all staff under this Agreement with a photo identification badge, which shall be worn at all times when Contractor staff is on County premises. Contractor shall notify the County within one business day when staff is terminated from working under this Agreement.

10.4 Background and Security Investigations
Contractor has set forth on Exhibit O (Specified Contractor Roles) as of the Effective Date those roles of its staff who may have access to County Data. Background and security investigations must be conducted of the Contractor’s staff filling the roles set forth in Exhibit O (Specified Contractor Roles). If following the Effective Date additional roles of Contractor’s staff or replacement staff may have access to County Data, background and security investigations must additionally be conducted of such staff. The cost of background checks is the responsibility of the Contractor. Contractor shall be responsible for the ongoing implementation and monitoring of Subparagraphs 10.4.1 through 10.4.5 of this Agreement. Contractor shall report, in writing, in the event Contractor discovers non-compliance with this Subparagraph 10.4. Elements of the monitoring report shall receive prior written approval from the County.

10.4.1 The Contractor shall submit the names of the Contractor’s or Subcontractor’s employees or agents required to have a background and security investigation pursuant to this Subparagraph 10.4 to the County Project Manager specified in Exhibit E (County’s Administration) prior to the employee or agent commencing work on this Agreement, by using the Background Request Forms attached hereto as Exhibit P, as well as a completed Contract Background Application (also attached as Exhibit P) for each such employee and agent. The County will schedule appointments to conduct background investigation/record checks based on fingerprints of such employees and agents. County shall have the right to conduct background investigations of such employees and agents prior to commencement of work under the Agreement. Such employees and agents fully consent and agree to County's background investigations and shall not begin work on this Agreement before receiving written notification of clearance from the County. For the avoidance of doubt, employees and agents of Contractor’s cloud service provider for Hosting Services are not required to have a background and security investigation pursuant to this Subparagraph 10.4 unless such employees and agents are filling the roles set forth in Exhibit O (Specified Contractor Roles).

10.4.2 No personnel employed by the Contractor or Subcontractor for this service having access to County Data shall have a criminal conviction record or pending criminal trial unless such information has been fully disclosed to the County and employment of the employee for work under this Agreement is approved in writing by the County.

10.4.3 No Contractor or Subcontractor staff providing work under this Agreement shall be on active probation or parole.
10.4.4 The Contractor or Subcontractor staff performing work under this Agreement shall be under a continuing obligation to disclose any prior or subsequent criminal conviction record or any pending criminal trial to the County.

10.4.5 Because the County is charged by the State for checking the criminal records of the Contractor’s or Subcontractor’s employees and agents; the County will bill the Contractor to recover these expenses. The current amount is forty-nine dollars ($49.00) per record check, which is subject to change by the State.

10.5 Employment Eligibility Verification

10.5.1 The Contractor warrants that it fully complies with all Federal and State statutes and regulations regarding the employment of aliens and others and that all its employees performing work under this Agreement meet the citizenship or alien status requirements set forth in Federal and State statutes and regulations. The Contractor shall obtain, from all employees performing work hereunder, all verification and other documentation of employment eligibility status required by Federal and State statutes and regulations including, but not limited to, the Immigration Reform and Control Act of 1986, (P.L. 99-603), or as they currently exist and as they may be hereafter amended. The Contractor shall retain all such documentation for all covered employees for the period prescribed by law.

10.5.2 The Contractor shall indemnify, defend, and hold harmless, the County Indemnitees from employer sanctions and any other liability which may be assessed against the County in connection with any alleged violation of any Federal or State statutes or regulations pertaining to the eligibility for employment of any persons performing work under this Agreement.

11.0 CONFIDENTIALITY

11.1 General Confidentiality Obligation

Each party shall protect, secure, and keep confidential records, materials, documents, data, and/or other sensitive information, including without limitation Personal Information; Personally Identifiable Information; information relating to County's constituents, Users, partners, or personnel; juvenile and adult criminal history information and other records; Department case information; other County Data; and any other sensitive data, records and information received, obtained and/or produced under the provisions of this Agreement ("Confidential Information") in accordance with this Agreement and with all applicable Federal, State and local laws,
11.2 Nature of Confidential Information

Contractor agrees that all of County’s Confidential Information will be deemed confidential and proprietary to the County, regardless of whether such information was disclosed intentionally or unintentionally or marked as “confidential” or “proprietary”. Notwithstanding the foregoing or Subparagraph 11.1, Confidential Information does not include information that: (a) is or becomes known to the public without fault or breach of the either party; (b) a party obtains from a third party without restriction on disclosure and without breach of a non-disclosure obligation known to that party; and/or (c) is independently developed by a party without use of the other party’s Confidential Information.

11.3 Required Actions Regarding County’s Confidential Information

11.3.1 The Contractor shall restrict access to the County’s Confidential Information only to its officers, employees, agents and Subcontractors who need the County’s Confidential Information to perform official duties under the Agreement. The Contractor shall inform all of its officers, employees, agents and Subcontractors providing Services hereunder of the confidentiality provisions of this Agreement. Contractor shall cause each employee and non-employee performing Services covered by this Agreement to sign and adhere to written confidentiality obligations. Contractor shall sign and adhere to the provisions of Exhibit G (Contractor Acknowledgement and Confidentiality Agreement). The Contractor shall be responsible for any breach of the obligations of confidentiality set forth herein by any person or entity to which the Contractor discloses the Confidential Information of the County.

11.3.2 The Contractor shall: (a) not use the County’s Confidential Information for any purpose whatsoever other than carrying out the express terms of the Agreement; (b) promptly transmit to the County a written notification regarding all requests for disclosure of any of County’s Confidential Information made by any third party other than Contractor’s officers, employees, agents, or Subcontractors with respect to which the Contractor shall have complied with Subparagraph 11.3.1; (c) not disclose, except as otherwise specifically permitted by the Agreement, any of County’s Confidential Information to any person or organization other than the County without the County’s prior written authorization that the records are, or information is, releasable; and (d) at the expiration or termination of the Agreement, return, destroy, or maintain all of County’s Confidential Information in accordance with this Agreement.
11.3.3 Without limiting the generality of the preceding subparagraph, in the event the Contractor receives any court or administrative agency order, or service of process regarding any of County’s Confidential Information, the Contractor shall promptly notify (to the extent permitted by law) the County. Thereafter, the Contractor shall comply with such order, process, or request only to the extent required by applicable law. Notwithstanding the preceding sentence, to the extent permitted by law, the Contractor shall use commercially reasonable efforts to delay such compliance and cooperate with the County to obtain relief from such obligations to disclose until the County shall have been given a reasonable opportunity to obtain such relief. Additionally, the Contractor shall promptly notify the County of any improper action with respect to the County’s Confidential Information that comes to the Contractor’s attention.

11.4 Confidentiality of Adult and Juvenile Records

11.4.1 By State law (California Welfare and Institutions Code sections 827 and 828, and Penal Code sections 1203.05, 1203.09, and 11140 through 11144) all adult and juvenile records and Department case information provided to the Contractor is confidential and no such information shall be disclosed except to those authorized employees of the County and law enforcement agencies.

11.4.2 The Contractor’s staff filling the roles set forth in Exhibit O (Specified Contractor Roles) and all replacements to such staff shall be given copies of all cited code sections, and a Criminal Offender Record Information (“CORI”) form to sign, as provided in Exhibit L (Confidentiality of CORI Information) regarding confidentiality of the information in adult and juvenile records. The Contractor shall retain original CORI forms and forward copies to the County Project Manager as indicated on Exhibit E (County’s Administration) within five (5) business days of start of employment. If following the Effective Date additional roles of Contractor’s staff may have access to County Data, Contractor shall provide such staff with a copies of all cited code sections and obtain a signed CORI form from such staff.

11.4.3 The Contractor agrees to inform all of its employees, agents, Subcontractors, and partners of the above provision and that any person knowingly and intentionally violating the provisions of said State law is guilty of a misdemeanor.

11.5 CJIS Security Policy and Addendum

Contractor shall comply with the provisions of the CJIS Security Policy, as amended from time to time, in the performance of all Services under this Agreement for Pretrial Services Assessment and Monitoring System and Related Services
Agreement. Contractor shall provide to each member of its staff filling the roles set forth in Exhibit O (Specified Contractor Roles) and all replacements to such staff with a copy of the CJIS Security Policy and the Federal Bureau of Investigation Criminal Justice Information Services Security Addendum attached hereto as Exhibit M. Additionally, Contractor shall obtain a signed Certification also attached hereto as Exhibit M from each such staff member and provide the same to County Contract Manager prior to such staff member performing work under this Agreement. If following the Effective Date additional roles of Contractor’s staff may have access to County Data, Contractor shall provide such staff with a copy of the CJIS Security Policy and the Federal Bureau of Investigation Criminal Justice Information Services Security Addendum, obtain a signed Certification from each such staff member, and provide the same to County Contract Manager prior to such staff member performing work under this Agreement.

11.6 CLETS Private Contractor Management Control Agreement and CLETS Employee/Volunteer Statement

The PSAMS Solution have access to California Law Enforcement Telecommunications System (in this Subparagraph 11.6, “CLETS”), and in order for Contractor to be allowed access to CLETS, County must obtain from Contractor a fully-executed CLETS Private Contractor Management Control Agreement attached hereto as Exhibit N. Additionally, Contractor must obtain from each member of its staff filling the roles set forth in Exhibit O (Specified Contractor Roles) and all replacements to such staff, a signed CLETS Employee/Volunteer Statement, also attached hereto as Exhibit N, prior to such staff member performing work under this Agreement. If following the Effective Date additional roles of Contractor’s staff may have access to County Data, Contractor must obtain a signed CLETS Employee/Volunteer Statement from each such staff member. Contractor shall provide County Contract Manager with its fully executed CLETS Private Contractor Management Control Agreement on or before the Effective Date and each signed CLETS Employee/Volunteer Statement prior to the applicable staff member performing work under this Agreement.

11.7 Intentionally Omitted.

11.8 Non-Exclusive Equitable Remedy

The parties acknowledge that due to the unique nature of the Confidential Information there may be no adequate remedy at law for any breach of its obligations hereunder, that any such breach or threatened breach may result in irreparable harm to the non-breaching party, and therefore, that upon any such breach or any threat thereof, the non-breaching party may be entitled to appropriate equitable remedies, and may seek injunctive relief
from a court of competent jurisdiction without the necessity of proving actual loss, in addition to whatever remedies either of them might have at law or equity.

11.9 Personally Identifiable Information

In connection with this Agreement and performance of the services, Contractor may be provided or obtain, from County or otherwise, PII pertaining to County's current and prospective personnel, directors and officers, agents, investors, patients, and clients and may need to process such PII and/or transfer it, all subject to the restrictions set forth in this Agreement and otherwise in compliance with all applicable State and Federal laws, rules, and regulations for the sole purpose of performing the Services.

11.9.1 Treatment of Personally Identifiable Information

Without limiting any other warranty or obligations specified in this Agreement, and in particular the confidential provisions of this Paragraph 11.0 of the Agreement, during the term of this Agreement and thereafter in perpetuity, Contractor will not gather, store, log, archive, use, or otherwise retain any PII in any manner and will not disclose, distribute, sell, share, rent, or otherwise retain any PII to any third-party, except as expressly required to perform its obligations in this Agreement or as Contractor may be expressly directed in advance in writing by County. Contractor represents and warrants that Contractor will use and process PII only in compliance with this Agreement and all applicable State and Federal laws, rules, and regulations.

11.9.2 Retention of Personally Identifiable Information

Contractor will not retain any PII for any period longer than necessary for Contractor to fulfill its obligations under this Agreement. As soon as Contractor no longer needs to retain such PII in order to perform its duties under this Agreement, Contractor will promptly return or destroy or erase at County’s option all originals and copies of such PII in accordance with this Paragraph 11.0 (Confidentiality).

11.10 Publicity

The Contractor shall not disclose any details in connection with this Agreement to any person or entity except as may be otherwise provided hereunder or required by law. However, in recognizing the Contractor’s need to identify its services and related clients to sustain itself, the
County shall not inhibit the Contractor from publishing its role under this Agreement within the following conditions:

- The Contractor shall develop all publicity material in a professional manner; and
- During the term of this Agreement, the Contractor shall not, and shall not authorize another to, publish or disseminate any commercial advertisements, press releases, feature articles, or other materials using the name of the County without the prior written consent of the County Project Director. The County shall not unreasonably withhold written consent.

The Contractor may, without the prior written consent of County, indicate in its proposals and sales materials that it has been awarded this Agreement with the County of Los Angeles, provided that the requirements of this Subparagraph 11.10 shall apply.

11.11 Public Records Act

11.11.1 Any documents submitted by the Contractor to the County in connection with this Agreement shall be subject to disclosure pursuant to the California Government Code Section 6250 et seq. (Public Records Act).

11.11.2 The County shall not in any way be liable or responsible for the disclosure of any such records, including, without limitation, those appropriately marked pursuant to the Public Records Act, if disclosure is required by law, or by an order issued by a court of competent jurisdiction.

11.11.3 In the event the County is required to defend an action on a Public Records Act request for any of the aforementioned documents, information, books, records, and/or contents of a proposal marked “trade secret”, “confidential”, or “proprietary”, the Contractor agrees to defend and indemnify the County Indemnitees from all costs and expenses, including reasonable attorney’s fees, in action or liability arising under the Public Records Act.

11.12 Information Security and Privacy Requirements

Without limiting this Paragraph 11.0, Contractor, its officers, employees, Subcontractors, agents, and the PSAMS Solution, as applicable, shall, at all times, during the term of this Agreement, comply with Exhibit J (Information Security and Privacy Requirements Exhibit). Prior to the Effective Date, Contractor completed and delivered to County (a) the SaaS
Agreement for Pretrial Services Assessment and Monitoring System and Related Services Security & Privacy Assessment, file dated November 5, 2020 and (b) the 
Cyber Liability Insurance Assessment Matrix, file dated July 13, 2021 
(collectively referred to in this Subparagraph 11.12, “Current Security 
Assessments”). Contractor represents and warrants that all responses 
contained in the Current Security Assessments are true and correct as of 
the Effective Date.

11.13 Material Breach

Any breach of this Paragraph 11.0 by Contractor shall constitute a material 
breach of this Agreement and be grounds for termination of this Agreement 
pursuant to the applicable provisions of Subparagraph 15.2 (Termination for 
Default) of this Agreement.

12.0 CHANGE TO AGREEMENT

No representatives of either County or Contractor, including those named in this 
Agreement, are authorized to make any changes in and of the terms, obligations, 
or conditions of this Agreement, except through the procedures set forth in this 
Paragraph 12.0 (Change to Agreement) or as expressly provided elsewhere in this 
Agreement.

12.1 Amendment

12.1.1 County reserves the right to change any portion of the Services 
required under this Agreement and to change any other provisions 
of this Agreement through execution of an Amendment. To 
implement any change to the Services or to change any provisions 
of this Agreement, an Amendment to the Agreement shall be 
prepared, agreed to by the parties, and executed by the authorized 
representatives of Contractor and County. All such changes shall 
be accomplished only as provided in this Paragraph 12.0 (Change 
to Agreement).

12.1.2 Except as otherwise provided in this Agreement, for any change 
which affects the scope of work, term, Maximum Agreement Sum, 
payments, or any term or condition included under this Agreement, 
an Amendment shall be prepared, agreed to by the parties, and 
executed by an authorized representative of Contractor and County.

12.1.3 The County’s Board of Supervisors or Chief Executive Officer or 
such person’s designee may require the addition and/or change of 
certain terms and conditions in the Agreement during the term of 
this Agreement. The County reserves the right to add and/or 
change such provisions as required by the County’s Board of
Supervisors or Chief Executive Officer. To implement such changes, an Amendment to the Agreement shall be prepared, agreed to by the parties, and executed by an authorized representative of Contractor and by the Department Head or such person's designee.

12.1.4 The Department Head or such person's designee may, at his or her sole discretion, authorize extensions of time as defined in Paragraph 6.0 (Term of Contract). The Contractor agrees that such extensions of time shall not change any other term or condition of this Agreement during the period of such extensions. To implement an extension of time, an Amendment to the Agreement shall be prepared and executed by an authorized representative of Contractor and by the Department Head or such person's designee.

12.2 Change Notice

For any change which is clerical or administrative in nature and/or does not affect any term or condition of this Agreement, a written change notice ("Change Notice") may be prepared and executed by an authorized representative of Contractor and County Project Director or designee.

12.3 Change Order

For any change using Pool Dollars, a written change order ("Change Orders") may be prepared and executed by an authorized representative of Contractor and County Project Director or designee. For any Optional Work requested by County, a Change Order shall be prepared as described in Subparagraph 4.5 (Optional Work) using the Change Order Form attached to Exhibit A (Statement of Work) as Exhibit A.25 (Change Order Form), and executed by each of: (a) the County Project Director or designee, and (b) Contractor's authorized representative(s). County Project Director or designee is specifically authorized to execute Change Orders for expenditure of Pool Dollars for acquisition of Optional Work under the Agreement. Any requests for the expenditure of Pool Dollars must be approved in writing by the County Project Director or designee.

13.0 SUBCONTRACTING

13.1 The requirements of this Agreement may not be subcontracted by the Contractor without the advance approval of the County. Any attempt by the Contractor to subcontract without the prior consent of the County may be deemed a material breach of this Agreement. As of the Effective Date, County approves of Contractor's use of Amazon Web Services, Inc.
(Contractor’s current cloud service provider for Hosting Services), as a Subcontractor hereunder for all purposes under this Paragraph 13.0.

13.2 If the Contractor desires to subcontract, the Contractor shall provide the following information promptly at the County’s request:

- A description of the work to be performed by the Subcontractor;
- A draft copy of the proposed subcontract; and
- Other pertinent information and/or certifications requested by the County.

13.3 The Contractor shall indemnify and hold the County Indemnitees harmless with respect to the activities of each and every Subcontractor in the same manner and to the same degree as if such Subcontractor(s) were the Contractor employees.

13.4 The Contractor shall remain fully responsible for all performances required of it under this Agreement, including those that the Contractor has determined to subcontract, notwithstanding the County’s approval of the Contractor’s proposed subcontract.

13.5 The County’s consent to subcontract shall not waive the County’s right to prior and continuing approval of any and all personnel, including Subcontractor employees, providing services under this Agreement. The Contractor is responsible to notify its Subcontractors of this County right.

13.6 The Department Head or such person’s designee is authorized to act for and on behalf of the County with respect to approval of any subcontract and Subcontractor employees. After approval of the subcontract by the County, Contractor shall forward a fully executed subcontract to the County for their files.

13.7 The Contractor shall be solely liable and responsible for all payments or other compensation to all Subcontractors and their officers, employees, agents, and successors in interest arising through services performed hereunder, notwithstanding the County’s consent to subcontract.

13.8 The Contractor shall obtain certificates of insurance, which establish that the Subcontractor maintains all the programs of insurance required by the County from each approved Subcontractor. The Contractor shall ensure delivery of all such documents to the address for insurance information indicated on Exhibit E (County’s Administration) before any Subcontractor employee may perform any work hereunder.

14.0 ASSIGNMENT AND DELEGATION/MERGERS OR ACQUISITIONS
14.1 The Contractor shall notify the County of any pending acquisitions/mergers of its company unless otherwise legally prohibited from doing so. If the Contractor is restricted from legally notifying the County of pending acquisitions/mergers, then it should notify the County of the actual acquisitions/mergers as soon as the law allows and provide to the County the legal framework that restricted it from notifying the County prior to the actual acquisitions/mergers.

14.2 Shareholders, partners, members, or other equity holders of Contractor may transfer, sell, exchange, assign, or divest themselves of any interest they may have therein. However, in the event any such sale, transfer, exchange, assignment, or divestment is effected in such a way as to give majority control of Contractor to any person(s), corporation, partnership, or legal entity other than the majority controlling interest therein at the time of execution of the Agreement, such disposition is an assignment requiring the prior written consent of County in accordance with applicable provisions of this Agreement, which consent shall not be unreasonably withheld or delayed.

14.3 Any assumption, assignment, delegation, or takeover of any of the Contractor’s duties, responsibilities, obligations, or performance of same by any person or entity other than the Contractor, whether through assignment, subcontract, delegation, merger, buyout, or any other mechanism, with or without consideration for any reason whatsoever without County’s express prior written approval, which approval shall not be unreasonably withheld or delayed, shall be a material breach of the Agreement which may result in the termination of this Agreement. In the event of such termination, County shall be entitled to pursue the same remedies against Contractor as it could pursue in the event of default by Contractor.

14.4 Notwithstanding anything to the contrary in this Paragraph 14.0, in the event Contractor is legally prohibited from notifying the County in advance of consummation of a merger, consolidation, or purchase of all or substantially all of Contractor’s assets, then Contractor may, without the prior written consent of County, assign this Agreement in its entirety to the surviving entity of any such merger or consolidation or purchaser of substantially all of Contractor’s assets, provided the assignee (a) agrees in writing to be bound by this Agreement; (b) Contractor notifies County of the transaction as soon as legally permitted to do so; and (c) includes with such notification sufficient information on the surviving entity/purchaser so that the County can evaluate the ability of such surviving entity/purchaser to perform as Contractor’s successor under this Agreement. Following an acquisition or merger that takes place pursuant to Paragraph 14.0 of this Agreement, and in the event County elects to terminate this Agreement for convenience, County will not be required to pay the Start-Up Costs set forth in Subparagraph 15.1.2 of this Agreement.
15.0 TERMINATION

15.1 Termination for Convenience

15.1.1 This Agreement may be terminated, in whole or in part, from time to time, when such action is deemed by the County, in its sole discretion, to be in its best interest. In the event of such a termination, the County will be responsible for payment to Contractor for all Services delivered in accordance with this Agreement (without duplication of the amounts owed pursuant to Subparagraph 15.1.2 below) and all expenses incurred in accordance with Subparagraph 7.12 (Out-of-Pocket Expenses) of this Agreement up through the effective date of termination. Termination of work hereunder shall be effected by notice of termination to the Contractor specifying the extent to which performance of work is terminated and the date upon which such termination becomes effective. The date upon which such termination becomes effective shall be no less than thirty (30) days after the notice is sent.

15.1.2 Contractor is required to incur significant start-up costs associated with infrastructure and allocation of resources (in this Subparagraph 15.1.2, “Start-Up Costs”) that Contractor spreads out over the first 36 months of the Initial Term. Therefore, if County terminates this Agreement for convenience within the first 36 months following the Effective Date (in this Subparagraph 15.1.2, “Start-Up Period”), County shall pay Contractor the following early termination fees as an agreed-upon compensation for Contractor’s Start-Up Costs:

(a) If County terminates during the first 12 months of Start-Up Period, 100% of the SaaS Fees through the date of termination plus 25% of the SaaS Fees then due for the remainder of the Start-Up Period;

(b) If County terminates during months 13 through 24 of the Start-Up Period, 100% of the SaaS Fees through the date of termination plus 15% of the SaaS Fees then due for the remainder of the Start-Up Period; and

(c) If County terminates during months 25 through 36 of the Start-Up Period, 100% of the SaaS Fees through the date of termination plus 10% of the SaaS Fees then due for the remainder of the Start-Up Period.

15.2 Termination for Default
15.2.1 The County may, by written notice to the Contractor, terminate the whole or any party of this Agreement, if, in the judgment of the Department Head:

(a) Contractor has materially breached this Agreement and fails to cure such breach within thirty (30) calendar days (or such longer period as the County may authorize in writing) after receipt of written notice from the County specifying such breach; or

(b) Contractor fails to timely provide in accordance with the Project Schedule (and subject to any delay notices provided under Subparagraph 24.16 (Notice of Delays)) and/or fails to perform any task, Deliverable, Service, or other Professional Services required under this Agreement in accordance with the Statement of Work, including any Acceptance Criteria, and fails to cure such failure within thirty (30) calendar days (or such longer period as the County may authorize in writing) after receipt of written notice from the County specifying such failure; or

15.2.2 Notwithstanding Subparagraph 15.2.1, if the County determines in its reasonable discretion that a default subject to Section 15.2.1(a) by its nature cannot be cured, then no cure period provided for in Section 15.2.1(a) shall apply and the County may immediately terminate upon providing written notice under Section 15.2.1.

15.2.3 In the event that the County terminates this Agreement in whole or in part as provided in this Subparagraph 15.2, the County may procure, upon such terms and in such manner as the County may deem appropriate, goods and services similar to those so terminated.

15.2.4 If, after the County has given notice of termination under the provisions of this Subparagraph 15.2, it is determined by the County that the Contractor was not in default under the provisions of this Subparagraph 15.2, or that the default was excusable under the provisions of this Subparagraph 15.2, the rights and obligations of the parties shall be the same as if the notice of termination had been issued pursuant to Subparagraph 15.1 (Termination for Convenience).

15.2.5 The rights and remedies of the County provided in this Subparagraph 15.2 shall not be exclusive and are in addition to any other rights and remedies provided by law or under this Agreement.

15.3 Termination for Improper Consideration
15.3.1 The County may, by written notice to the Contractor, immediately terminate the right of the Contractor to proceed under this Agreement if it is found that consideration, in any form, was offered or given by the Contractor, either directly or through an intermediary, to any County officer, employee, or agent with the intent of securing this Agreement or securing favorable treatment with respect to the award, amendment, or extension of this Agreement or the making of any determinations with respect to the Contractor’s performance pursuant to this Agreement. In the event of such termination, the County shall be entitled to pursue the same remedies against the Contractor as it could pursue in the event of default by the Contractor.

15.3.2 The Contractor shall immediately report any attempt by a County officer or employee to solicit such improper consideration. The report shall be made either to the County manager charged with the supervision of the employee or to the County Auditor-Controller’s Employee Fraud Hotline at (800) 544-6861.

15.3.3 Among other items, such improper consideration may take the form of cash, discounts, service, the provision of travel or entertainment, or tangible gifts.

15.4 Termination for Insolvency

15.4.1 The County may terminate this Agreement forthwith in the event of the occurrence of any of the following:

- Insolvency of the Contractor. The Contractor shall be deemed to be insolvent if it has ceased to pay its debts for at least sixty (60) days in the ordinary course of business or cannot pay its debts as they become due, whether or not a petition has been filed under the Federal Bankruptcy Code and whether or not the Contractor is insolvent within the meaning of the Federal Bankruptcy Code;

- The filing of a voluntary or involuntary petition regarding the Contractor under the Federal Bankruptcy Code;

- The appointment of a Receiver or Trustee for the Contractor; or

- The execution by the Contractor of a general assignment for the benefit of creditors.

15.4.2 The rights and remedies of the County provided in this Subparagraph 15.4 shall not be exclusive and are in addition to any other rights and remedies provided by law or under this Agreement.
15.5 Termination for Non-Appropriation of Funds

Notwithstanding any other provision of this Agreement, the County shall not be obligated for the Contractor’s performance hereunder or by any provision of this Agreement during any of the County’s future fiscal years unless and until the County’s Board of Supervisors appropriates funds for this Agreement in the County’s Budget for each such future fiscal year. In the event that funds are not appropriated for this Agreement, then this Agreement shall terminate as of June 30 of the last fiscal year for which funds were appropriated. The County shall notify the Contractor in writing of any such non-allocation of funds at the earliest possible date, and County shall pay Contractor for all Services delivered in accordance with this Agreement through the effective date of such termination, as well as and all expenses incurred in accordance with Subparagraph 7.12 (Out-of-Pocket Expenses) up through the effective date of termination.

15.6 Effect of Termination

15.6.1 In the event County terminates this Agreement in whole or in part as provided hereunder or upon the expiration of the Agreement, as applicable, then, unless otherwise specified by County in writing:

1. Contractor shall continue the performance of this Agreement to the extent not terminated.

2. Contractor shall cease to perform the Services being terminated on the date and to the extent specified in such notice and provide to County all completed Services and Services in progress, in a medium reasonably requested by County.

3. County will pay to Contractor all sums due and payable to Contractor for Services performed in accordance with this Agreement through the effective date of such expiration or termination (prorated as appropriate).

4. Contractor shall return to County all monies paid by County, yet unearned by Contractor, including any prepaid SaaS Fees, if applicable, subject to subparagraph 15.1.2.

5. Within thirty (30) Days of notification of termination of this Agreement, the Contractor shall provide County with a complete, portable, and secure copy of all County Data, including all schema and transformation definitions and/or delimited text files with documented, detailed schema
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definitions along with attachments in a mutually agreed upon format.

6. Contractor shall return, destroy, or maintain County’s Confidential Information strictly in accordance with Paragraph 11.0 (Confidentiality).

15.6.2 Notwithstanding the foregoing, upon termination for default pursuant to Subparagraph 15.2 (Termination for Default) during Implementation Services, Contractor shall be paid by County for all work Accepted by County through the effective date of termination, and County will return to Contractor all products of such terminated Implementation Services that have not been Accepted by County through the effective date of termination, subject to the following: (a) County’s license rights hereunder that by their terms continue beyond the effective date of termination; (b) Contractor’s provision of Transition Services under Subparagraph 15.7 (Termination Transition Services); and (c) continued use as needed to maintain operations, and otherwise mitigate damages during an orderly transition to alternative services.

15.6.3 Expiration or termination of this Agreement for any reason will not release either party from any liabilities or obligations set forth in this Agreement which (i) the parties have expressly agreed in writing will survive any such expiration or termination, or (ii) remain to be performed or by their nature would be intended to be applicable following any such expiration or termination.

15.6.4 Contractor agrees that in the event of any expiration or termination of this Agreement, Contractor shall fully cooperate with County in the transition of County to a new system, in accordance with the mutually agreed upon scope, toward the end that there be no interruption of County’s day to day operations due to the unavailability of the PSAMS Solution during such transition, as provided in Subparagraph 15.7 (Termination Transition Services).

15.7 Termination Transition Services

15.7.1 For ninety (90) days prior to the expiration date of this Agreement, or upon notice of termination of this Agreement (in this Subparagraph, "Transition Period"), Contractor shall assist the County in extracting and/or transitioning all County Data in the format agreed to pursuant to Subparagraph 15.6.1.5 of this Agreement. The Transition Period may be modified as agreed upon in writing by the parties in a Change Order.
15.7.2 Upon the expiration or termination of this Agreement, County may require Contractor to provide services in the form of Optional Work to assist County to transition PSAMS Solution operations from Contractor to County or County's designated third party ("Transition Services"). Upon County's request for Transition Services, County and Contractor agree to negotiate in good faith the scope of work and the price for such Transition Services, using the applicable Hourly Rates set forth on Exhibit B (Pricing Schedule). The duty of Contractor to provide such Transition Services shall be conditioned on County continuing to comply with its obligations under the Agreement, including payment of all applicable fees. Contractor shall have no right to withhold or limit its performance or any of such Transition Services on the basis of any alleged breach of this Agreement by County, other than a failure by County to timely pay the amounts due and payable hereunder. County shall have the right to seek specific performance of this Subparagraph 15.7 in any court of competent jurisdiction and Contractor hereby waives any defense that damages are an adequate remedy. Compliance with this Subparagraph 15.7 by either party shall not constitute a waiver or estoppel with regard to any rights or remedies available to the parties.

15.7.3 It is understood and agreed by the parties if as a part of Transition Services, Contractor is required to work with a County-designated third party in transitioning County Data or PSAMS Solution operations, then Contractor may require the third party to enter into a non-disclosure agreement in order to protect Contractor's intellectual property.

16.0 COMPLIANCE WITH APPLICABLE LAW

In the performance of this Agreement, Contractor shall comply with all applicable Federal, State and local laws, rules, regulations, ordinances, directives, guidelines, policies and procedures, and all provisions required thereby to be included in this Agreement are hereby incorporated herein by reference. All activities under this Agreement conducted at County facilities shall be carried out in a manner consistent with County, State, and Federal mandates and guidelines related to the coronavirus disease 2019 (COVID-19).

17.0 [INTENTIONALLY OMITTED]

18.0 COUNTY’S QUALITY ASSURANCE PLAN

The County or its agent will evaluate the Contractor’s performance under this Agreement on not less than an annual basis. Such evaluation will include
assessing the Contractor’s compliance with all Agreement terms and conditions and performance standards. Contractor deficiencies which the County determines are severe or continuing and that may place performance of the Agreement in jeopardy if not corrected will be reported to the Board of Supervisors.

The report will include improvement/corrective action measures taken by the County and the Contractor. If improvement does not occur consistent with the corrective action measures, the County may terminate this Agreement or exercise other rights and remedies as specified in this Agreement.

19.0 CONTRACTOR RESPONSIBILITY AND DEBARMENT

19.1 Responsible Contractor

A responsible Contractor is a Contractor who has demonstrated the attribute of trustworthiness, as well as quality, fitness, capacity and experience to satisfactorily perform the contract. It is the County’s policy to conduct business only with responsible Contractors.

19.2 Chapter 2.202 of the County Code

The Contractor is hereby notified that, in accordance with Chapter 2.202 of the County Code, if the County acquires information concerning the performance of the Contractor on this or other contracts which indicates that the Contractor is not responsible, the County may, in addition to other remedies provided in the Agreement, debar the Contractor from bidding or proposing on, or being awarded, and/or performing work on County contracts for a specified period of time, which generally will not exceed five years but may exceed five years or be permanent if warranted by the circumstances, and terminate any or all existing contracts the Contractor may have with the County.

19.3 Non-responsible Contractor

The County may debar a Contractor if the Board of Supervisors finds, in its discretion, that the Contractor has done any of the following: (1) violated a term of a contract with the County or a nonprofit corporation created by the County, (2) committed an act or omission which negatively reflects on the Contractor’s quality, fitness or capacity to perform a contract with the County, any other public entity, or a nonprofit corporation created by the County, or engaged in a pattern or practice which negatively reflects on same, (3) committed an act or offense which indicates a lack of business integrity or business honesty, or (4) made or submitted a false claim against the County or any other public entity.

19.4 Contractor Hearing Board
**19.4.1** If there is evidence that the Contractor may be subject to debarment, the Department will notify the Contractor in writing of the evidence which is the basis for the proposed debarment and will advise the Contractor of the scheduled date for a debarment hearing before the Contractor Hearing Board.

**19.4.2** The Contractor Hearing Board will conduct a hearing where evidence on the proposed debarment is presented. The Contractor and/or the Contractor's representative shall be given an opportunity to submit evidence at that hearing. After the hearing, the Contractor Hearing Board shall prepare a tentative proposed decision, which shall contain a recommendation regarding whether the Contractor should be debarred and, if so, the appropriate length of time of the debarment. The Contractor and the Department shall be provided an opportunity to object to the tentative proposed decision prior to its presentation to the Board of Supervisors.

**19.4.3** After consideration of any objections, or if no objections are submitted, a record of the hearing, the proposed decision, and any other recommendation of the Contractor Hearing Board shall be presented to the Board of Supervisors. The Board of Supervisors shall have the right to modify, deny, or adopt the proposed decision and recommendation of the Contractor Hearing Board.

**19.4.4** If a Contractor has been debarred for a period longer than five (5) years, that Contractor may after the debarment has been in effect for at least five (5) years, submit a written request for review of the debarment determination to reduce the period of debarment or terminate the debarment. The County may, in its discretion, reduce the period of debarment or terminate the debarment if it finds that the Contractor has adequately demonstrated one or more of the following: (1) elimination of the grounds for which the debarment was imposed; (2) a bona fide change in ownership or management; (3) material evidence discovered after debarment was imposed; or (4) any other reason that is in the best interests of the County.

**19.4.5** The Contractor Hearing Board will consider a request for review of a debarment determination only where (1) the Contractor has been debarred for a period longer than five years; (2) the debarment has been in effect for at least five years; and (3) the request is in writing, states one or more of the grounds for reduction of the debarment period or termination of the debarment, and includes supporting documentation. Upon receiving an appropriate request, the Contractor Hearing Board will provide notice of the hearing on the request. At the hearing, the Contractor Hearing Board shall
conduct a hearing where evidence on the proposed reduction of debarment period or termination of debarment is presented. This hearing shall be conducted and the request for review decided by the Contractor Hearing Board pursuant to the same procedures as for a debarment hearing.

19.4.6 The Contractor Hearing Board’s proposed decision shall contain a recommendation on the request to reduce the period of debarment or terminate the debarment. The Contractor Hearing Board shall present its proposed decision and recommendation to the Board of Supervisors. The Board of Supervisors shall have the right to modify, deny, or adopt the proposed decision and recommendation of the Contractor Hearing Board.

19.5 Subcontractors of Contractor

These terms shall also apply to Subcontractors of County contractors.

20.0 INDEMNIFICATION; LIMITATION OF LIABILITY; DISCLAIMER; AND EXCLUSION OF CERTAIN DAMAGES

20.1 General Indemnification

20.1.1 Contractor shall indemnify, defend and hold harmless County, its special districts, elected and appointed officers, employees, agents and volunteers (collectively, “County Indemnitees”) from and against any and all third-party liability, including but not limited to demands, claims, actions, fees, costs, and expenses (including reasonable attorney and expert witness fees), arising from or relating to Contractor’s acts and/or omissions under this Agreement.

20.1.2 Any legal defense pursuant to Contractor’s indemnification obligations under this Paragraph 20 shall be conducted by Contractor and performed by counsel selected by Contractor. Notwithstanding the precedent sentence, County shall have the right to participate in any such defense at its sole cost and expense. Nothing herein shall be construed as a waiver of County’s sovereign immunity.

20.2 Intellectual Property Indemnification

20.2.1 Contractor shall indemnify, defend, and hold harmless the County Indemnitees from and against any and all third-party liability, including but not limited to demands, claims, actions, fees, damages, costs, and expenses (including attorneys and expert
witness fees) arising from any alleged or actual infringement of any third party’s patent or copyright, or any alleged or actual unauthorized trade secret disclosure, arising from or related to this Agreement and/or the operation and use of the Licensed Software.

20.2.2 Any legal defense pursuant to Contractor’s indemnification obligations under this Subparagraph 20.2 shall be conducted by Contractor and performed by counsel selected by Contractor. Notwithstanding the foregoing, County shall have the right to participate in any such defense at its sole cost and expense.

20.2.3 County shall provide Contractor with immediate written notification of any such third-party claim, as well as information, reasonable assistance, and authority to defend or settle the claim.

20.2.4 Contractor will pay the amount of any resulting adverse final judgement issued by a court of competent jurisdiction, or of any settlement made by Contractor in writing.

20.2.5 Contractor will have no liability hereunder if the claim of infringement or an adverse final judgment rendered by a court of competent jurisdiction results from (i) County’s use of a previous version of the Licensed Software, and the claim would have been avoided had County used the current version of the Licensed Software; (ii) County’s combining the Licensed Software with devices or products not intended or approved by Contractor; (iii) use of the Licensed Software in applications, business environments or processes for which the Licensed Software was not designed or contemplated, and where use of the Licensed Software outside such application, environment or business process would not have given rise to the claim; (iv) corrections, modifications, alterations or enhancements that County made to the Licensed Software and such correction, modification, alteration or enhancement is determined by a court of competent jurisdiction to be a contributing cause of the infringement; (v) use of the Licensed Software by any person or entity other than as permitted under this Agreement; or (vi) subject to Contractor’s remedial measures, County’s willful infringement, including continued use of Contractor’s infringing Licensed Software after being notified by Contractor that such infringing Licensed Software is, or is likely to become, the subject of a third-party claim.

20.2.6 Contractor shall, at its option and at no cost to County, as remedial measures: (i) disable without delay, the affected software component, as applicable; and either (ii) procure the right, by
license or otherwise, for County to continue to use the Licensed Software or affected component(s) thereof to the same extent of County’s access rights under this Agreement; or (iii) replace or modify the Licensed Software or component(s) thereof with another software or component(s) of at least equivalent quality and performance capabilities, as mutually determined by County and Contractor, until the Licensed Software and all components thereof become non-infringing, non-misappropriating and non-disclosing (hereinafter collectively for the purpose of this Subparagraph 20.2 (“Remedial Act(s)”).

20.2.7 Provided Contractor is in full compliance with this Subparagraph 20.2, the foregoing states Contractor’s entire liability and County’s sole and exclusive remedy with respect to this Subparagraph 20.2.

20.2.8 Failure by Contractor to provide and complete the Remedial Acts described in Subparagraph 20.2 shall constitute a material breach of this Agreement, upon which County may terminate this Agreement for default pursuant to Subparagraph 15.2 (Termination for Default).

20.3 LIMITATION OF LIABILITY; DISCLAIMER; AND EXCLUSION OF CERTAIN DAMAGES

20.3.1 TO THE MAXIMUM EXTENT PERMITTED BY APPLICABLE LAW, EXCEPT FOR CLAIMS RELATED TO CONTRACTOR’S INDEMNIFICATION OBLIGATIONS HEREUNDER, EITHER PARTY’S GROSS NEGLIGENCE OR INTENTIONAL MISCONDUCT, AND EITHER PARTY’S OBLIGATIONS UNDER PARAGRAPH 11.0 (CONFIDENTIALITY), EACH PARTY’S LIABILITY UNDER THIS AGREEMENT, WHETHER BASED ON A THEORY OF CONTRACT OR TORT, INCLUDING NEGLIGENCE AND STRICT LIABILITY, SHALL BE LIMITED TO THE OTHER PARTY’S ACTUAL DIRECT DAMAGES IN AN AMOUNT NOT TO EXCEED (A) DURING THE INITIAL TERM, TWO (2) TIMES THE AMOUNTS SET FORTH ON EXHIBIT B (PRICING SCHEDULE) FOR DELIVERABLES AND SAAS FEES FOR THE INITIAL TERM PLUS ALL AMOUNTS ALLOCATED TO A CHANGE ORDER FOR OPTIONAL WORK DURING THE INITIAL TERM, AND (B) DURING EACH OPTION TERM, TWO (2) TIMES THE SAAS FEES FOR THE OPTION TERM PLUS ALL AMOUNTS ALLOCATED TO CHANGE ORDERS FOR OPTIONAL WORK DURING THE OPTION TERM.
20.3.2 TO THE MAXIMUM EXTENT PERMITTED BY APPLICABLE LAW, AND EXCEPT FOR CLAIMS RELATED TO CONTRACTOR’S INDEMNIFICATION OBLIGATIONS HEREUNDER, EITHER PARTY’S GROSS NEGLIGENCE OR INTENTIONAL MISCONDUCT, AND EITHER PARTY’S OBLIGATIONS UNDER PARAGRAPH 11.0 (CONFIDENTIALITY), IN NO EVENT SHALL EITHER PARTY BE LIABLE FOR ANY SPECIAL, INCIDENTAL, PUNITIVE, INDIRECT, OR CONSEQUENTIAL DAMAGES WHATSOEVER, EVEN IF SUCH PARTY HAS BEEN ADVISED OF THE POSSIBILITY OF SUCH DAMAGE.

20.3.3 EXCEPT FOR THE EXPRESS WARRANTIES PROVIDED IN THIS AGREEMENT AND TO THE MAXIMUM EXTENT PERMITTED BY APPLICABLE LAW, CONTRACTOR HEREBY DISCLAIMS ALL OTHER WARRANTIES AND CONDITIONS, WHETHER EXPRESS, IMPLIED, OR STATUTORY, INCLUDING BUT NOT LIMITED TO ANY IMPLIED WARRANTIES, DUTIES, OR CONDITIONS OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE.

21.0 GENERAL PROVISIONS FOR ALL INSURANCE COVERAGE

Without limiting Contractor's indemnification of County, and in the performance of this Agreement and until all of its obligations pursuant to this Agreement have been met, Contractor shall provide and maintain at its own expense insurance coverage satisfying the requirements specified in Paragraphs 21.0 (General Provisions for All Insurance Coverage) and 22.0 (Insurance Coverage) of this Agreement. These minimum insurance coverage terms, types and limits (in this Paragraph .0, the “Required Insurance”) also are in addition to and separate from any other Contractual obligation imposed upon Contractor pursuant to this Agreement. The County in no way warrants that the Required Insurance is sufficient to protect the Contractor for liabilities which may arise from or relate to this Agreement.

21.1 Evidence of Coverage and Notice to County

- Certificate(s) of insurance coverage (Certificate) satisfying the terms of this Agreement, and a copy of an Additional Insured endorsement or blanket policy language confirming County and its Agents (defined below) have been given Additional Insured status under the Contractor's General Liability policy, shall be delivered to County at the address shown below and provided prior to commencing Services under this Agreement.

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Renewal Certificates shall be provided to County not less than ten days prior to Contractor’s policy expiration dates or as soon as reasonably possible following a policy renewal. The County reserves the right to obtain copies of relevant portions of Contractor’s insurance policies at any time a claim is disputed or denied.

Certificates shall identify all Required Insurance coverage types and limits specified herein, reference this Agreement by name or number, and be signed by an authorized representative of the insurer(s). The insured party named on the Certificate shall match the name of the Contractor identified as the contracting party in this Agreement. Certificates shall provide the full name of each insurer providing coverage, its NAIC (National Association of Insurance Commissioners) identification number, and list any County required endorsement forms. At County’s request, Contractor will separately disclose to County the deductible it carries on Required Insurance.

Neither the County’s failure to obtain, nor the County’s receipt of, or failure to object to a non-complying insurance certificate or endorsement, or any other insurance documentation or information provided by the Contractor, its insurance broker(s) and/or insurer(s), shall be construed as a waiver of any of the Required Insurance provisions.

Certificates and copies of any required endorsements shall be sent to the address for insurance information indicated on Exhibit E (County’s Administration).

Contractor also shall promptly report to County any injury or property damage accident or incident, including any injury to a Contractor employee occurring on County property, and any loss, disappearance, destruction, misuse, or theft of County property, monies or securities entrusted to Contractor. Contractor also shall promptly notify County of any third party claim or suit filed against Contractor or any of its Subcontractors which arises from or relates to this Agreement, and could result in the filing of a claim or lawsuit against Contractor and/or County.

21.2 Additional Insured Status and Scope of Coverage

The County of Los Angeles, its Special Districts, Elected Officials, Officers, Agents, Employees and Volunteers (collectively “County and its Agents”) shall be provided additional insured status under Contractor’s General Liability policy with respect to liability arising out of Contractor’s ongoing and completed operations performed on behalf of the County. County’s and its Agents’ additional insured status shall apply with respect to liability and
defense of suits arising out of the Contractor's acts or omissions, whether such liability is attributable to the Contractor or to the County. Use of an automatic additional insured endorsement form is acceptable providing it satisfies the Required Insurance provisions herein.

21.3 Cancellation of or Changes in Insurance

Contractor shall provide County with, or Contractor’s insurance policies shall contain a provision that County shall receive, written notice of cancellation or any change in Required Insurance, including insurer, limits of coverage, term of coverage or policy period. The written notice shall be provided to County at least ten (10) days in advance of cancellation for non-payment of premium and thirty (30) days in advance for any other cancellation or policy change. Failure to provide written notice of cancellation or any change in Required Insurance may constitute a material breach of the Agreement upon which the County may suspend or terminate this Agreement.

21.4 Failure to Maintain Insurance

Contractor's failure to maintain or to provide evidence that it maintains the Required Insurance shall constitute a material breach of the Agreement, upon which County immediately may withhold payments due to Contractor, and/or suspend or terminate this Agreement.

21.5 Insurer Financial Ratings

Coverage shall be placed with insurers acceptable to the County with A.M. Best ratings of not less than A:VII unless otherwise approved by County.

21.6 Contractor's Insurance Shall Be Primary

Contractor's Commercial General Liability, Automobile Liability, and Cyber Liability insurance policies, with respect to any claims related to this Agreement, shall be primary with respect to all other sources of coverage available to Contractor and any County maintained insurance or self-insurance coverage shall be in excess of and not contribute to such Contractor coverage.

21.7 Waivers of Subrogation

To the fullest extent permitted by law, the Contractor hereby waives its rights and its insurer(s)' rights of recovery against County under Commercial General Liability and Automobile Liability for any loss arising
from or relating to this Agreement. The Contractor shall require its insurers to execute any waiver of subrogation endorsements which may be necessary to effectuate such waiver.

21.8 Subcontractor Insurance Coverage Requirements

Except for Contractor’s cloud service provider for Hosting Services, Contractor shall provide County with each Subcontractor’s separate evidence of insurance coverage. Contractor shall be responsible for verifying each Subcontractor complies with the Required Insurance provisions herein, and shall require that each Subcontractor name Contractor as additional insureds on the Subcontractor’s General Liability policy. Additionally, Contractor shall obtain County’s prior review and approval of any Subcontractor request for modification of the Required Insurance.

21.9 Deductibles and Self-Insured Retentions (SIRs)

Contractor’s policies shall not obligate the County to pay any portion of any Contractor deductible or SIR. Contractor warrants that it is financially capable of satisfying its deductibles.

21.10 Claims Made Coverage

If any part of the Required Insurance is written on a claims made basis, any policy retroactive date shall precede the Effective Date of this Agreement. Contractor understands and agrees it shall maintain such coverage for a period of not less than three (3) years following Agreement expiration, termination or cancellation.

21.11 Application of Excess Liability Coverage

Contractors may use a combination of primary and excess insurance policies which provide coverage as broad as (“follow form” over) the underlying primary policies, to satisfy the Required Insurance provisions.

21.12 Separation of Insureds

All liability policies shall provide cross-liability coverage as would be afforded by the standard ISO (Insurance Services Office, Inc.) separation of insureds provision with no insured versus insured exclusions or limitations.

21.13 Alternative Risk Financing Programs
The County reserves the right to review Contractor’s use of self-insurance, risk retention groups, risk purchasing groups, pooling arrangements and captive insurance to satisfy the Required Insurance provisions.

21.14 County Review and Approval of Insurance Requirements

The County reserves the right to review the Required Insurance provisions, conditioned upon County’s determination of changes in risk exposures. Adjustments if any will be accomplished pursuant to an Amendment under and in accordance with this Agreement.

22.0 INSURANCE COVERAGE

22.1 Commercial General Liability

Commercial General Liability insurance (providing scope of coverage equivalent to ISO policy form CG 00 01), naming County and its Agents as an additional insured, with limits of not less than:

- General Aggregate: $2 million
- Products/Completed Operations Aggregate: $1 million
- Personal and Advertising Injury: $1 million
- Each Occurrence: $1 million

22.2 Automobile Liability

Automobile Liability insurance (providing scope of coverage equivalent to ISO policy form CA 00 01) with a combined single limit of $1 million. Insurance shall cover liability arising out of Contractor’s use of autos pursuant to this Agreement, including owned, leased, hired, and/or non-owned autos, as each may be applicable.

22.3 Workers Compensation and Employers’ Liability

Workers Compensation and Employers’ Liability insurance or qualified self-insurance satisfying statutory requirements, which includes Employers’ Liability coverage with limits of $1 million per accident for bodily injury by accident; $1,000,000 for bodily injury by disease each employee; $1,000,000 for bodily injury by disease policy aggregate. If Contractor will provide leased employees, or is an employee leasing or temporary staffing firm or a professional employer organization (PEO), coverage also shall include an Alternate Employer Endorsement (providing scope of coverage equivalent to ISO policy form WC 00 03 01 A) naming the County as the Alternate Employer, and the endorsement form shall be modified to provide that County
will receive not less than thirty (30) days advance written notice of cancellation of this coverage provision. If applicable to Contractor's operations, coverage also shall be arranged to satisfy the requirements of any Federal workers or workmen's compensation law or any Federal occupational disease law.

22.4 Technology Errors and Omissions

Technology Errors & Omissions insurance, which includes coverage for liabilities arising from errors, omissions, or negligent acts in rendering or failure to render computer or information technology services and technology products, and for violation of software copyright, with limits of $15 million per occurrence and in the aggregate. For the purposes of this Subparagraph, the term "technology services" means (1) systems analysis, (2) software programming, (3) data processing, (4) systems integration, (5) outsourcing including outsourcing development and design, (6) systems analysis, design, implementation, and integration, (7) training services relating to computer software or hardware, (8) management, repair and maintenance of computer products, networks and systems, (9) marketing, selling, servicing, distributing, installing and maintaining computer hardware or software, (10) data entry, modification, verification, maintenance, storage, retrieval or preparation of data output, and any other services provided by the Contractor. Further, Contractor understands and agrees it shall maintain such coverage for a period of not less than three (3) years following the Agreement's expiration, termination or cancellation.

22.5 Cyber Liability

Cyber Liability insurance with limits of $15 million per occurrence and in the aggregate, including coverage for: network security liability; privacy liability; privacy regulatory proceeding defense, response, expenses and fines; privacy breach expense reimbursement (liability arising from the loss or disclosure of County Information no matter how it occurs); system breach; denial or loss of service; introduction, implantation, or spread of malicious software code; unauthorized access to or use of computer systems; and data/information loss and business interruption. Also without limiting Paragraph 21.0 (General Provisions for All Insurance Coverage), the procuring of the insurance described herein, or delivery of the certificates of insurance described herein, shall not be construed as a limitation upon the Contractor’s liability or as full performance of its indemnification obligations hereunder. No exclusion/restriction for unencrypted portable devices/media may be on the policy. The Contractor understands and agrees it shall maintain such coverage for a period of not less than three (3) years following this Agreement’s expiration, termination or cancellation.

22.6 Tiered Policy
The insurance coverage required in Technology Errors and Omissions and Cyber Liability may be met with one policy, provided that such policy (a) includes all coverage outlined in each such paragraph; and (b) Technology Errors & Omissions insurance shall not include any exclusions for electronic media.

23.0 DISPUTE RESOLUTION PROCEDURE

It is the intent of the parties that all disputes arising under this Agreement be resolved expeditiously, amicably, and at the level within each party’s organization that is most knowledgeable about the disputed issue. The parties understand and agree that the procedures outlined in this paragraph are not intended to supplant the routine handling of inquiries and complaints through informal contact with their respective managers. Accordingly, for purposes of the procedures set forth in this paragraph, a “dispute” shall mean any action, dispute, claim, or controversy of any kind, whether in contract or tort, statutory or common law, legal or equitable, now existing or hereafter arising under or in connection with, or in any way pertaining to this Agreement.

23.1 Contractor and County agree to act with urgency to mutually resolve any disputes which may arise with respect to this Agreement. All such disputes shall be subject to the provisions of this Paragraph 23.0 (Dispute Resolution Procedure) (such provisions shall be collectively referred to as the “Dispute Resolution Procedure”). Time is of the essence in the resolution of disputes.

23.2 Contractor and County agree that, the existence and details of a dispute notwithstanding, both parties shall continue without delay their performance hereunder, except for any performance which the parties agree should be delayed as a result of such dispute.

23.3 In the event of any dispute between the parties with respect to this Agreement, Contractor and County shall submit the matter to their respective Project Managers for the purpose of endeavoring to resolve such dispute.

23.4 In the event that the Project Managers are unable to resolve the dispute within a reasonable time not to exceed ten (10) days from the date of submission of the dispute to them, then the matter shall be immediately submitted to the parties’ respective Project Directors for further consideration and discussion to attempt to resolve the dispute.

23.5 In the event that the Project Directors are unable to resolve the dispute within a reasonable time not to exceed ten (10) days from the date of submission of the dispute to them, then the matter shall be immediately submitted to Contractor’s president of its Courts and Justice Division and
the Department Head. These persons shall have ten (10) days to attempt to resolve the dispute.

23.6 In the event that at these levels, there is not a resolution of the dispute acceptable to both parties, then each party may assert its other rights and remedies provided under this Agreement and/or its rights and remedies as provided by law.

23.7 All disputes utilizing this dispute resolution procedure shall be documented in writing by each party and shall state the specifics of each alleged dispute and all actions taken. The parties shall act in good faith to resolve all disputes. At all three (3) levels described in this Paragraph 23.0 (Dispute Resolution Procedure), the efforts to resolve a dispute shall be undertaken by conference between the parties' respective representatives, either orally, by face to face meeting or by telephone, or in writing by exchange of correspondence.

23.8 Notwithstanding any other provision of this Agreement, either party’s right to seek injunctive relief to enforce the provisions of Paragraph 11.0 (Confidentiality) shall not be subject to this Dispute Resolution Procedure. The preceding sentence is intended only as a clarification of each party’s rights and shall not be deemed to impair any claims that either party may have against the other party or either party’s rights to assert such claims after any such termination or such injunctive relief has been obtained.

23.9 Contractor shall bring to the attention of the County Project Manager and/or County Project Director any dispute between the County and the Contractor regarding the performance of services as stated in this Agreement.

24.0 GENERAL TERMS

24.1 Compliance with Civil Rights Law

The Contractor hereby assures that it will comply with Subchapter VI of the Civil Rights Act of 1964, 42 USC Sections 2000 (e) (1) through 2000 (e) (17), to the end that no person shall, on the grounds of race, creed, color, sex, religion, ancestry, age, condition of physical handicap, marital status, political affiliation, or national origin, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under this Agreement or under any project, program, or activity supported by this Agreement. The Contractor shall comply with Exhibit D (Contractor's EEO Certification).

24.2 Compliance with the County's Jury Service Program

24.2.1 Jury Service Program:
This Agreement is subject to the provisions of the County's ordinance entitled Contractor Employee Jury Service (in this Subparagraph 24.2, “Jury Service Program”) as codified in Sections 2.203.010 through 2.203.090 of the Los Angeles County Code, a copy of which is attached as Exhibit H (Jury Service Ordinance) and incorporated by reference into and made a part of this Agreement.

24.2.2 Written Employee Jury Service Policy

1. Unless the Contractor has demonstrated to the County's satisfaction either that the Contractor is not a “Contractor” as defined under the Jury Service Program (Section 2.203.020 of the County Code) or that the Contractor qualifies for an exception to the Jury Service Program (Section 2.203.070 of the County Code), the Contractor shall have and adhere to a written policy that provides that its Employees shall receive from the Contractor, on an annual basis, no less than five days of regular pay for actual jury service. The policy may provide that Employees deposit any fees received for such jury service with the Contractor or that the Contractor deduct from the Employee’s regular pay the fees received for jury service.

2. For purposes of this subparagraph, “Contractor” means a person, partnership, corporation or other entity which has a contract with the County or a subcontract with a County Contractor and has received or will receive an aggregate sum of $50,000 or more in any 12-month period under one or more County contracts or subcontracts. “Employee” means any California resident who is a full-time employee of the Contractor. “Full-time” means 40 hours or more worked per week, or a lesser number of hours if: 1) the lesser number is a recognized industry standard as determined by the County, or 2) Contractor has a long-standing practice that defines the lesser number of hours as full-time. Full-time employees providing short-term, temporary services of 90 days or less within a 12-month period are not considered full-time for purposes of the Jury Service Program. If the Contractor uses any Subcontractor to perform services for the County under the Agreement, the Subcontractor shall also be subject to the provisions of this subparagraph. The provisions of this subparagraph shall be inserted into any such subcontract agreement and a copy of the Jury Service Program shall be attached to the agreement.
3. If the Contractor is not required to comply with the Jury Service Program when the Agreement commences, the Contractor shall have a continuing obligation to review the applicability of its "exception status" from the Jury Service Program, and the Contractor shall immediately notify the County if the Contractor at any time either comes within the Jury Service Program’s definition of "Contractor" or if the Contractor no longer qualifies for an exception to the Jury Service Program. In either event, the Contractor shall immediately implement a written policy consistent with the Jury Service Program. The County may also require, at any time during the Agreement and at its sole discretion, that the Contractor demonstrate, to the County’s satisfaction that the Contractor either continues to remain outside of the Jury Service Program’s definition of “Contractor” and/or that the Contractor continues to qualify for an exception to the Program.

4. Contractor’s violation of this subparagraph of the Agreement may constitute a material breach of the Agreement. In the event of such material breach, County may, in its sole discretion, terminate the Agreement and/or bar the Contractor from the award of future County contracts for a period of time consistent with the seriousness of the breach.

24.3 Conflict of Interest

24.3.1 No County employee whose position with the County enables such employee to influence the award of this Agreement or any competing Agreement, and no spouse or economic dependent of such employee, shall be employed in any capacity by the Contractor or have any other direct or indirect financial interest in this Agreement. No officer or employee of the Contractor who may financially benefit from the performance of work hereunder shall in any way participate in the County’s approval, or ongoing evaluation, of such work, or in any way attempt to unlawfully influence the County’s approval or ongoing evaluation of such work.

24.3.2 The Contractor shall comply with all conflict of interest laws, ordinances, and regulations now in effect or hereafter to be enacted during the term of this Agreement. The Contractor warrants that it is not now aware of any facts that create a conflict of interest. If the Contractor hereafter becomes aware of any facts that might reasonably be expected to create a conflict of interest, it shall immediately make full written disclosure of such facts to the
County. Full written disclosure shall include, but is not limited to, identification of all persons implicated and a complete description of all relevant circumstances. Failure to comply with the provisions of this subparagraph shall be a material breach of this Agreement.

24.4 Consideration of Hiring County Employees Targeted for Layoff/Or Re-Employment List

Should the Contractor require additional or replacement personnel after the Effective Date of this Agreement to perform the services set forth herein, the Contractor shall give first consideration for such employment openings to qualified, permanent County employees who are targeted for layoff or qualified, former County employees who are on a re-employment list during the life of this Agreement, and who are identified by County to Contractor timely in advance of Contractor’s hiring efforts.

24.5 Consideration of Hiring Gain/Grow Participants

24.5.1 Should the Contractor require additional or replacement personnel after the Effective Date of this Agreement to perform services set forth herein, the Contractor shall give consideration for any such employment openings to participants in the County’s Department of Public Social Services Greater Avenues for Independence (GAIN) Program or General Relief Opportunity for Work (GROW) Program who meet the Contractor’s minimum qualifications for the open position. For this purpose, consideration shall mean that the Contractor will interview qualified candidates. The County will refer GAIN-GROW participants by job category to the Contractor. The Contractor shall report all job openings with job requirements to: GAINGROW@DPSS.LACOUNTY.GOV and BSERVICES@WDACS.LACOUNTY.GOV and DPSS will refer qualified GAIN-GROW job candidates. Failure to report job openings will not be considered a material breach of this Agreement.

24.5.2 In the event that both laid-off County employees and GAIN-GROW participants are available for hiring, County employees shall be given first priority.

24.6 Contractor’s Acknowledgement of County’s Commitment to The Safely Surrendered Baby Law

The Contractor acknowledges that the County places a high priority on the implementation of the Safely Surrendered Baby Law. The Contractor understands that it is the County’s policy to encourage all County Contractors to voluntarily post the County’s “Safely Surrendered Baby Law” poster in a prominent position at the Contractor’s place of business. The
Contractor will also encourage its Subcontractors, if any, to post this poster in a prominent position in the Subcontractor's place of business. The County's Department of Children and Family Services will supply the Contractor with the poster to be used. Information on how to receive the poster can be found on the Internet at www.babysafela.org.

24.7 **Contractor's Warranty of Adherence to County's Child Support Compliance Program**

24.7.1 The Contractor acknowledges that the County has established a goal of ensuring that all individuals who benefit financially from the County through contracts are in compliance with their court-ordered child, family and spousal support obligations in order to mitigate the economic burden otherwise imposed upon the County and its taxpayers.

24.7.2 As required by the County's Child Support Compliance Program (County Code Chapter 2.200) and without limiting the Contractor's duty under this Agreement to comply with all applicable provisions of law, the Contractor warrants that to the best of its knowledge it is now in compliance and shall during the term of this Agreement maintain in compliance with employment and wage reporting requirements as required by the Federal Social Security Act (42 USC Section 653a) and California Unemployment Insurance Code Section 1088.5, and shall implement all lawfully served Wage and Earnings Withholding Orders or Child Support Services Department Notices of Wage and Earnings Assignment for Child, Family or Spousal Support, pursuant to Code of Civil Procedure Section 706.031 and Family Code Section 5246(b).

24.8 **Damage to County Facilities, Buildings or Grounds**

24.8.1 The Contractor shall repair, or cause to be repaired, at its own cost, any and all damage to County facilities, buildings, or grounds caused by the Contractor or employees or agents of the Contractor. Such repairs shall be made immediately after the Contractor has become aware of such damage, but in no event later than thirty (30) days after the occurrence.

24.8.2 If the Contractor fails to make timely repairs, County may make any necessary repairs. All costs incurred by County, as determined by County, for such repairs shall be repaid by the Contractor by cash payment upon demand.

24.9 **Facsimile Representations**
The County and the Contractor hereby agree to regard facsimile and other electronic representations of original signatures of authorized officers of each party, when appearing in appropriate places on Amendments, Change Notices, and Change Orders prepared pursuant to Paragraph 12.0 (Change to Agreement), and received via communications facilities, as legally sufficient evidence that such original signatures have been affixed to Amendments, Change Notices, and Change Orders to this Agreement, such that the parties need not follow up facsimile or other electronic transmissions of such documents with subsequent (non-facsimile, non-electronic) transmission of “original” versions of such documents.

24.10 Fair Labor Standards

The Contractor shall indemnify, defend, and hold harmless the County Indemnitees from any and all third party liability for wages, overtime pay, liquidated damages, penalties, court costs, and attorneys’ fees arising from acts engaged in by Contractor in violation of applicable wage and hour laws in the State of California and the Federal Fair Labor Standards Act, for work performed by the Contractor’s employees for which the County may be found jointly or solely liable, provided that County: (i) promptly notifies Contractor in writing of the claim; and (ii) allows Contractor to control and cooperate with Contractor in, the defense and any related settlement negotiations.

24.11 Force Majeure

24.11.1 Neither party shall be liable for such party's failure to perform its obligations under and in accordance with this Agreement, if such failure arises out of fires, floods, epidemics, quarantine restrictions, other natural occurrences, strikes, lockouts (other than a lockout by such party or any of such party's Subcontractors), freight embargoes, or other similar events to those described above, but in every such case the failure to perform must be totally beyond the control and without any fault or negligence of such party (such events are referred to in this Subparagraph 24.11 as "force majeure events").

24.11.2 Notwithstanding the foregoing, a default by a Subcontractor of Contractor shall not constitute a force majeure event, unless such default arises out of causes beyond the control of both Contractor and such Subcontractor, and without any fault or negligence of either of them. In such case, Contractor shall not be liable for failure to perform, unless the goods or services to be furnished by the Subcontractor were obtainable from other sources in sufficient time to permit Contractor to meet the required performance
schedule. As used in this subparagraph, the term "Subcontractor" and "Subcontractors" mean Subcontractors at any tier.

24.11.3 In the event Contractor's failure to perform arises out of a force majeure event, Contractor agrees to use commercially reasonable best efforts to obtain goods or services from other sources, if applicable, and to otherwise mitigate the damages and reduce the delay caused by such force majeure event.

24.12 Governing Law, Jurisdiction, And Venue

This Agreement shall be governed by, and construed in accordance with, the laws of the State of California. The Contractor agrees and consents to the exclusive jurisdiction of the State and Federal courts of the State of California for all purposes regarding this Agreement and further agrees and consents that venue of any action brought hereunder shall be exclusively in a State or Federal court in the County of Los Angeles.

24.13 Independent Contractor Status

24.13.1 This Agreement is by and between the County and the Contractor and is not intended, and shall not be construed, to create the relationship of agent, servant, employee, partnership, joint venture, or association, as between the County and the Contractor. The employees and agents of one party shall not be, or be construed to be, the employees or agents of the other party for any purpose whatsoever.

24.13.2 The Contractor shall be solely liable and responsible for providing to, or on behalf of, all persons performing work pursuant to this Agreement all compensation and benefits. The County shall have no liability or responsibility for the payment of any salaries, wages, unemployment benefits, disability benefits, Federal, State, or local taxes, or other compensation, benefits, or taxes for any personnel provided by or on behalf of the Contractor.

24.13.3 The Contractor understands and agrees that all persons performing work pursuant to this Agreement are, for purposes of Workers' Compensation liability, solely employees of the Contractor and not employees of the County. The Contractor shall be solely liable and responsible for furnishing any and all Workers' Compensation benefits to any person as a result of any injuries arising from or connected with any work performed by or on behalf of the Contractor pursuant to this Agreement.
24.13.4 The Contractor shall adhere to the provisions stated in Paragraph 11.0 (Confidentiality).

24.14 Nondiscrimination and Affirmative Action

24.14.1 The Contractor certifies and agrees that all persons employed by it, its affiliates, subsidiaries, or holding companies are and shall be treated equally without regard to or because of race, color, religion, ancestry, national origin, sex, age, physical or mental disability, marital status, or political affiliation, in compliance with all applicable Federal and State anti-discrimination laws and regulations.

24.14.2 The Contractor shall certify to, and comply with, the provisions of Exhibit D (Contractor’s EEO Certification).

24.14.3 The Contractor shall take affirmative action to ensure that applicants are employed, and that employees are treated during employment, without regard to race, color, religion, ancestry, national origin, sex, age, physical or mental disability, marital status, or political affiliation, in compliance with all applicable Federal and State anti-discrimination laws and regulations. Such action shall include, but is not limited to: employment, upgrading, demotion, transfer, recruitment or recruitment advertising, layoff or termination, rates of pay or other forms of compensation, and selection for training, including apprenticeship.

24.14.4 The Contractor certifies and agrees that it will deal with its Subcontractors, bidders, or vendors without regard to or because of race, color, religion, ancestry, national origin, sex, age, physical or mental disability, marital status, or political affiliation.

24.14.5 The Contractor certifies and agrees that it, its affiliates, subsidiaries, or holding companies shall comply with all applicable Federal and State laws and regulations to the end that no person shall, on the grounds of race, color, religion, ancestry, national origin, sex, age, physical or mental disability, marital status, or political affiliation, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under this Agreement or under any project, program, or activity supported by this Agreement.

24.14.6 The Contractor shall allow County representatives access to the Contractor’s employment records pursuant to a legally required audit during regular business hours to verify compliance with the
provisions of this Subparagraph 24.14 when so requested by the County.

24.14.7 If the County finds that any provisions of this Subparagraph 24.14 have been violated, such violation shall constitute a material breach of this Agreement upon which the County may terminate or suspend this Agreement. While the County reserves the right to determine independently that the anti-discrimination provisions of this Agreement have been violated, in addition, a determination by the California Fair Employment and Housing Commission or the Federal Equal Employment Opportunity Commission that the Contractor has violated Federal or State anti-discrimination laws or regulations shall constitute a finding by the County that the Contractor has violated the anti-discrimination provisions of this Agreement.

24.14.8 The parties agree that in the event the Contractor violates any of the anti-discrimination provisions of this Agreement, the County shall, at its sole option, be entitled to the sum of Five Hundred Dollars ($500) for each such violation pursuant to California Civil Code Section 1671 as damages in lieu of terminating or suspending this Agreement.

24.15 Non Exclusivity

Nothing herein is intended nor shall be construed as creating any exclusive arrangement with the Contractor. This Agreement shall not restrict County from acquiring similar, equal or like goods and/or services from other entities or sources.

24.16 Notice of Delays

Except as otherwise provided under this Agreement, when either party has knowledge that any situation is delaying the timely performance of this Agreement, that party shall, within three (3) business days, give notice thereof, including all relevant information with respect thereto, to the other party. All notices under this Subparagraph 24.16 may be submitted by Contractor or by County via e-mail at the applicable addresses shown in Exhibits E (County’s Administration) and F (Contractor’s Administration).

24.17 Notice to Employees Regarding the Federal Earned Income Credit

The Contractor shall notify its employees, and shall require each Subcontractor to notify its employees, that they may be eligible for the Federal Earned Income Credit under the Federal income tax laws. Such
notice shall be provided in accordance with the requirements set forth in Internal Revenue Service Notice No. 1015.

24.18 Notice to Employees Regarding the Safely Surrendered Baby Law

The Contractor shall notify and provide to its employees who are located within the County of Los Angeles, and shall require each Subcontractor (other than Contractor’s cloud service provider for Hosting Services) to notify and provide to its employees who are located within the County of Los Angeles, a fact sheet regarding the Safely Surrendered Baby Law, its implementation in Los Angeles County, and where and how to safely surrender a baby. The fact sheet is set forth in Exhibit I (Safely Surrendered Baby Law) of this Agreement and is also available on the Internet for printing purposes.

24.19 Notices

All notices or demands required or permitted to be given or made under this Agreement shall be in writing and addressed to the parties as identified in Exhibits E (County’s Administration) and F (Contractor’s Administration), and delivered as follows: (a) hand delivered with signed receipt; (b) mailed by first class registered or certified mail, postage prepaid; or (c) by e-mail or facsimile transmission followed within three (3) days by a confirmation copy mailed by first class registered or certified mail, postage prepaid. Notices shall be deemed given at the time of signed receipt in the case of hand delivery, three (3) days after deposit in the United States mail as set forth above, or on the date of e-mail or facsimile transmission if followed by timely confirmation mailing. Addresses may be changed by either party giving ten (10) days' prior written notice thereof to the other party. The Department Head or his/her designee shall have the authority to issue all notices or demands required or permitted by the County under this Agreement.

24.20 Prohibition Against Inducement or Persuasion

Notwithstanding the above, the Contractor and the County agree that, during the term of this Agreement and for a period of one year thereafter, neither party shall in any way intentionally induce or persuade any employee of one party to become an employee or agent of the other party. No bar exists against any hiring action initiated through a public announcement.

24.21 Recycled Bond Paper

Consistent with the Board of Supervisors’ policy to reduce the amount of solid waste deposited at the County landfills, the Contractor agrees to use recycled-content paper to the maximum extent possible on this Agreement.
24.22 Termination for Breach of Warranty to Maintain Compliance with County’s Child Support Compliance Program

Failure of the Contractor to maintain compliance with the requirements set forth in Subparagraph 24.7 (Contractor’s Warranty of Adherence to County’s Child Support Compliance Program) shall constitute default under this Agreement. Without limiting the rights and remedies available to the County under any other provision of this Agreement, failure of the Contractor to cure such default within ninety (90) calendar days of written notice shall be grounds upon which the County may terminate this Agreement pursuant to Subparagraph 15.2 (Termination for Default) and pursue debarment of the Contractor, pursuant to County Code Chapter 2.202.

24.23 Termination for Non-Adherence of County Lobbyist Ordinance

The Contractor, and each County Lobbyist or County Lobbying firm as defined in County Code Section 2.160.010 retained by the Contractor, shall fully comply with the County’s Lobbyist Ordinance, County Code Chapter 2.160. Failure on the part of the Contractor or any County Lobbyist or County Lobbying firm retained by the Contractor to fully comply with the County’s Lobbyist Ordinance shall constitute a material breach of this Agreement, upon which the County may in its sole discretion immediately terminate or suspend this Agreement.

24.24 Validity

If any provision of this Agreement or the application thereof to any person or circumstance is held invalid, the remainder of this Agreement and the application of such provision to other persons or circumstances shall not be affected thereby.

24.25 Waiver

No waiver by the County of any breach of any provision of this Agreement shall constitute a waiver of any other breach or of such provision. Failure of the County to enforce at any time, or from time to time, any provision of this Agreement shall not be construed as a waiver thereof. The rights and remedies set forth in this Subparagraph 24.25 shall not be exclusive and are in addition to any other rights and remedies provided by law or under this Agreement.

24.26 Warranty Against Contingent Fees

24.26.1 The Contractor warrants that no person or selling agency has been employed or retained to solicit or secure this Agreement upon any Agreement or understanding for a commission, percentage,
brokerage, or contingent fee, excepting bona fide employees or bona fide established commercial or selling agencies maintained by the Contractor for the purpose of securing business.

24.26.2 For breach of this warranty, the County shall have the right to terminate this Agreement and, at its sole discretion, deduct from the Agreement price or consideration, or otherwise recover, the full amount of such commission, percentage, brokerage, or contingent fee.

24.27 Warranty of Compliance with County’s Defaulted Property Tax Reduction Program

Contractor acknowledges that County has established a goal of ensuring that all individuals and businesses that benefit financially from County through contract are current in paying their property tax obligations (secured and unsecured roll) in order to mitigate the economic burden otherwise imposed upon County and its taxpayers.

Unless Contractor qualifies for an exemption or exclusion, Contractor warrants and certifies that to the best of its knowledge it is now in compliance, and during the term of this Agreement will maintain compliance, with Los Angeles County Code Chapter 2.206.

24.28 Termination for Breach of Warranty to Maintain Compliance with County’s Defaulted Property Tax Reduction Program

Failure of Contractor to maintain compliance with the requirements set forth in Subparagraph 24.27 (Warranty of Compliance with County’s Defaulted Property Tax Reduction Program) shall constitute default under this Agreement. Without limiting the rights and remedies available to County under any other provision of this Agreement, failure of Contractor to cure such default within 10 days of notice shall be grounds upon which County may terminate this Agreement and/or pursue debarment of Contractor, pursuant to County Code Chapter 2.206.

24.29 Time Off for Voting

The Contractor shall notify its employees, and shall require each Subcontractor to notify and provide to its employees, information regarding the time off for voting law (Elections Code Section 14000). Not less than ten days before every statewide election, every Contractor and Subcontractors shall keep posted conspicuously at the place of work, if practicable, or elsewhere where it can be seen as employees come or go to their place of work, a notice setting forth the provisions of Section 14000.

24.30 Compliance with County’s Zero Tolerance Human Trafficking
Contractor acknowledges that the County has established a Zero Tolerance Human Trafficking Policy prohibiting contractors from engaging in human trafficking. If Contractor or member of Contractor’s staff is convicted of a human trafficking offense, the County shall require that the Contractor or member of Contractor’s staff be removed immediately from performing services under the Agreement. County will not be under any obligation to disclose confidential information regarding the offenses other than those required by law. Disqualification of any member of Contractor’s staff pursuant to this paragraph shall not relieve Contractor of its obligation to complete all work in accordance with the terms and conditions of this Agreement.

24.31 County’s Policy on Equity

The Contractor acknowledges that the County takes its commitment to preserving the dignity and professionalism of the workplace very seriously, as set forth in the County Policy of Equity (CPOE) (https://ceop.lacounty.gov/). The Contractor further acknowledges that the County strives to provide a workplace free from discrimination, harassment, retaliation and inappropriate conduct based on a protected characteristic, and which may violate the CPOE. The Contractor, its employees and subcontractors acknowledge and certify receipt and understanding of the CPOE. Failure of the Contractor, its employees or its subcontractors to uphold the County's expectations of a workplace free from harassment and discrimination, including inappropriate conduct based on a protected characteristic, may subject the Contractor to termination of contractual agreements as well as civil liability.

24.32 Compliance with Fair Chance Employment Practices

The Contractor shall comply with fair chance employment hiring practices set forth in California Government Code Section 12952, Employment Discrimination: Conviction History. The Contractor’s violation of this paragraph of the Agreement may constitute a material breach of the Contract. In the event of such material breach, the County may, in its sole discretion, terminate the Agreement.

24.33 Headings

The headings herein contained are for convenience and reference only and are not intended to define the scope of any provision thereof.

25.0 SURVIVAL
In addition to any terms and conditions of this Agreement that expressly survive expiration or termination of this Agreement by their terms, the following provisions shall survive the expiration or termination of this Agreement for any reason:

Paragraph 1.0 (Applicable Documents)
Paragraph 2.0 (Definitions)
Paragraph 3.0 (Licensed Software and Intellectual Property)
Subparagraph 5.6.3
Subparagraph 7.2 (No Payment for Services Provided Following Expiration/Termination of Agreement)
Subparagraph 7.10 (Record Retention and Inspection/Audit Settlement)
Subparagraph 8.12 (Remedies)
Subparagraph 10.5.2
Paragraph 11.0 (Confidentiality)
Paragraph 12.0 (Change to Agreement)
Subparagraph 13.3
Paragraph 14.0 (Assignment and Delegation/Mergers or Acquisitions)
Paragraph 15.0 (Termination)
Paragraph 20.0 (Indemnification; Limitation of Liability; Disclaimer; and Exclusion of Certain Damages)
Paragraph 21.0 (General Provisions for All Insurance Coverage)
Paragraph 22.0 (Insurance Coverage)
Paragraph 23.0 (Dispute Resolution Procedure)
Subparagraph 24.10 (Fair Labor Standards)
Subparagraph 24.11 (Force Majeure)
Subparagraph 24.12 (Governing Law, Jurisdiction, and Venue)
Subparagraph 24.19 (Notices)
Subparagraph 24.24 (Validity)
Subparagraph 24.25 (Waiver)
Subparagraph 25.0 (Survival)
IN WITNESS WHEREOF, Contractor has executed this Agreement or caused it to be duly executed and the County of Los Angeles, by order of its Board of Supervisors has caused this Agreement to be executed on its behalf by the Chair of said Board and attested by the Executive Officer-Clerk of said Board, as of the day, month, and year first above written.

CONTRACTOR:
TYLER TECHNOLOGIES, INC.

By: ______________________________

Name: Brian McGrath ________________

Title: President, Courts & Justice Division _____

COUNTY OF LOS ANGELES

By: ______________________________
Chair, Board of Supervisors

ATTEST:
CELIA ZAVALA
Executive Officer
of the Board of Supervisors

By: ______________________________

APPROVED AS TO FORM:
Dawyn R. Harrison
Acting County Counsel

By: ______________________________
Jason C. Carnevale
Deputy County Counsel

Agreement for Pretrial Services Assessment and Monitoring System and Related Services
EXHIBIT A

STATEMENT OF WORK

PRETRIAL SERVICES ASSESSMENT AND MONITORING SYSTEM

(PSAMS)
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1.0 INTRODUCTION

This Exhibit A (Statement of Work) (together with all attachments hereto, “Statement of Work” or “SOW”) is attached to and forms a part of that certain Agreement for Pretrial Services Assessments and Monitoring System (as further defined in the Agreement “PSAMS Solution”), dated as of the Effective Date (together with all exhibits, attachments, and schedules thereto, all as amended from time to time, the “Agreement”), between the County of Los Angeles (“County”) on behalf of its Probation Department (“Department”), and Tyler Technologies, Inc (“Contractor”). Capitalized terms used herein without definition in this SOW or in Exhibit A.26 (Abbreviations and Acronyms) attached to this SOW have the meanings given to such terms in the Agreement.

The Probation Pretrial Services Bureau (PSB) currently relies on two older, expensive to operate and maintain, and inflexible case management systems for workflow, information support, and record retention. The mainframe-based Own Recognizance Management System (ORMS) and the Visual FoxPro-based Probation-Pretrial+ System (PPT+) operate on technology that is decades old, difficult to maintain, and not readily modified to support new changing business requirements. In addition, PSB has a supplemental court report generating system called the Pretrial Services Court Report Portal (PSCRP), that is used to collect and store defendant interviews, Criminal Court Assessment Tool (C-CAT) risk assessments, and Own Recognizance Program’s court reports. The Current Systems Flow Diagram is attached to this Statement of Work as Exhibit A.3 (Current Systems Flow Diagram)

The PSAMS Solution will be implemented as a secure, cloud-hosted, web-based system using Contractor’s Tyler Supervision technology platform to replace the ORMS, PPT+, and PSCRP. The PSAMS Solution will provide a modern, flexible system that meets all functional, technical, and business requirements set forth in Exhibit A.1 (System Requirements – Phase I) and Exhibit A.2 (System Requirements – Phase II) attached to this Statement of Work and addresses current needs and provides support for the business processes, including but not limited to as described in Exhibits A.4 through A.17 attached to this Statement of Work. Additionally, all the PSCRP data also needs to be migrated along with ORMS and PPT+ data requirements as described in Exhibits A.1(System Requirements – Phase I), Exhibit A. 2 (System Requirements – Phase II), A.20 (PSAMS Data Elements), A.21(Tables for Migration – Phase I), and A.22 (Tables for Migration – Phase II)
attached to this Statement of Work. The PSAMS Solution will also provide court report forms as described in Exhibit A.29 (Court Report Forms – Phase I) and Exhibit A.31 (Court Report Forms – Phase II) and letters and notifications as described in Exhibit A.30 (Letters and Notifications – Phase I) and Exhibit A.32 (Letters and Notifications – Phase II).

Contractor shall perform, complete, and deliver all work, however denoted, as set forth in this SOW. Also defined herein are those tasks and subtasks that involve participation of both Contractor and County. Unless otherwise specified as an obligation of County, Contractor shall perform all tasks and subtasks and provide all Deliverables as defined herein.

Unless specified otherwise, Contractor shall be responsible for furnishing all personnel, facilities, equipment, material, supplies and support and management services and shall perform all functions necessary to satisfy the requirements of this SOW, the Specifications, and this Agreement generally. All Specifications, whether specifically referenced or not in this SOW, shall apply to Contractor’s Deliverables under the Agreement.

2.0 SCOPE OF WORK

Contractor shall provide a “Software as a Service” (SaaS) solution that meets all the requirements in accordance with all the sections of this SOW and attachments, the Specifications, and this Agreement generally.

2.1 SCOPE OF SERVICES/ACTIVITIES

The scope of work is broken down into two phases, Phase I and Phase II and is further defined in this SOW and includes but is not limited to the following:

1. Implement PSAMS Solution that meets all the requirements as defined in Exhibit A.1 (System Requirements – Phase I), Exhibit A.2 (System Requirements – Phase II) and other applicable exhibits to this SOW.

2. Convert and migrate all the County Data required as specified in Exhibits A.1 (System Requirements – Phase I), Exhibit A.2 (System Requirements – Phase II), Exhibit A.21 (Tables for Migration – Phase I), and A.22 (Tables for Migration – Phase II) to this SOW.

3. Provide Interfaces and other work to integrate the Licensed Software with other systems as defined in Exhibits A.1 (System
Agreement for Pretrial Services Assessment and Monitoring System and Related Services
Exhibit A

Statement of Work

Requirements – Phase I), Exhibits A.2 (System Requirements – Phase II), A.18 (LASD Integration Requirements), and A.19 (CJIS – Charge Code Data Integration Requirements) to this SOW.

4. Meet and comply with the information security and privacy requirements as defined in this SOW, Exhibit J (Information Security and Privacy Requirements Exhibit) to the Agreement, and the Agreement generally.

5. Meet the timelines as defined in Exhibit C (PSAMS Project Timeline) to the Agreement and the Accepted Project Control Document (as updated from time to time in accordance with this SOW, the “PCD”).

6. Complete and deliver all the tasks and Deliverables and perform all Services as defined in this SOW and Agreement.

7. The Contractor will utilize recognized project management toolsets to support the project such as:
   - Documentation
   - Communication
   - Shared file repositories such as SharePoint or MS Teams
   - Office 365
   - Reporting
   - Controlling and monitoring

8. Contractor shall provide and maintain the PCD as specified in the Subtask 3.1.1 (Develop Project Control Document).

9. Contractor shall provide the software licenses required for PSB personnel to perform the functions as defined in SOW exhibits, including the following:
   - PSAMS Solution
   - Any Third-Party Products, if any, included in PSAMS
   - Licenses required for the use of functionality provided by any Interfaces, Customizations, Enhancements, and/or Revisions

10. Contractor shall provide all Hosted Environment components including:
    - Production – Runs the latest code branch and primary environment for daily operations.
• Quality Assurance “QA” – QA is intended to simulate production. QA is the final stage of code before it is released to production. Data in QA is refreshed from production on a regular basis. Training and final User Acceptance Testing take place in this environment.

• Development “DEV” – Dev is intended for development of new features. Features that have passed testing are merged into the main dev code branch. The main dev code branch is pushed to QA after all testing is complete. The majority of County User Acceptance Testing is done in this environment.

11. Contractor shall provide Support Services and Hosting Services as described in this SOW, Exhibit K (Service Level Requirements) to the Agreement, and this Agreement generally.

The delivery of the PSAMS Solution will be made in two phases as outlined here:

**Phase I**

Phase I requires, without limitation, implementation of Tyler Supervision Adult Case Management.

2. Drug Court eligibility assessment.
3. Static 99R.
4. Civil Name Change.
5. Phase I requirements as specified in Exhibit A.1 (System Requirements – Phase I).
6. Data elements as specified in Exhibit A.20 (PSAMS Data Elements).
7. Data Migration of PPT+ system as specified in A.21 (Tables Migration – Phase I).
8. Court reports forms as specified in A.29 (Court Report Forms – Phase I).
9. Letters and notifications as specified in Exhibit A.30 (Letters and Notifications – Phase I).
10. Training.
Phase II

Phase II requires, without limitation, additional Configuration of Tyler Adult Case Management and implementation of Tyler Supervision Access, including reminders and check-ins.

1. Investigations (Bail Deviation and Own Recognizance).
2. Supervised Release Program (SRP).
3. Phase II requirements as specified in Exhibit A.2 (System Requirements – Phase II).
4. Interfaces as specified in Exhibit A.18 (LASD Integration Requirements) and in Exhibit A.19 (CJIS – Charge Code Data Integration Requirements).
5. Data Migration of ORMS and PSCRPI systems as specified in Exhibit A.22 (Tables Migration – Phase II).
6. Court reports and forms as specified in A.31 (Court Report Forms – Phase II).
7. Letters and notifications as specified in Exhibit A.32 (Letters and Notifications – Phase II).
8. Training.

2.2 WORKING PROCEDURES

Delivery of the PSAMS Solution under this Statement of Work is based on the following procedures:

Resources:

1. The Contractor shall assign resources who have the knowledge, adequate training, and experience to complete all the PSAMS Solution tasks timely.
2. Contractor shall collaborate and be available to meet with County resources to perform project activities to be identified in the PCD.
3. Contractor shall make necessary key resources available, by identifying alternative personnel with appropriate skills and background, even if the actual project start date or other interim project start and end dates have changed.

Data collection activities:

1. Contractor shall collaborate with County personnel who will provide data requested by Contractor necessary to complete this project,
answer questions, and provide relevant existing documentation requested by Contractor.

2. All data-collection, interviews, and workshops shall take place in person or via online collaboration tools as agreed by County and Contractor.

3. Except for meetings and workshops, to the extent that County and Contractor agree to conduct them in person, Contractor work activities will be performed at Contractor's own work locations.

4. Access to the County’s Internet will be made available to Contractor staff at County designated locations for on-site project time.

Scope changes:

Any requests for additional functionalities or changes that are made by County outside of this SOW will be considered a change in scope and will be handled in accordance this Subparagraph 4.5 (Optional Work) of the Agreement, Paragraph 12 (Change to Agreement) to the Agreement, and the applicable executed Change Order.

2.3 PEOPLE RESOURCES

2.3.1 ROLES AND RESPONSIBILITIES

Roles and responsibilities of Contractor staff are as follows:

Table 1. Contractor Roles and Responsibilities

<table>
<thead>
<tr>
<th>Contractor Roles</th>
<th>Contractor Responsibilities</th>
</tr>
</thead>
</table>
| Project Director (Contractor refers to this role as Executive Sponsor) | Ensure that Contractor’s activities support County's project goals.  
Build and maintain a professional working relationship with County's executive sponsor and project team.  
Provide high-level oversight to the project and become involved should any issue resolution be necessary.  
Ensure that project deliverables are completed on time and meet County's and Contract's quality standards.  
Act as the primary point of contact for Contractor team.  
Work closely with County to ensure that Contractor is meeting its needs. |
<table>
<thead>
<tr>
<th>Contractor Roles</th>
<th>Contractor Responsibilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Manager</td>
<td>Provide day to day oversight of project activities to support effective completion of tasks required to meet project timelines.</td>
</tr>
<tr>
<td></td>
<td>Adjust project workloads to ensure that project timelines are met.</td>
</tr>
<tr>
<td></td>
<td>Day to day quality management activities that ensure system performance.</td>
</tr>
<tr>
<td></td>
<td>Ensure appropriate personnel are available to perform tasks required as defined in the project schedule.</td>
</tr>
<tr>
<td></td>
<td>Engage in first level intervention required to resolve issues, risks, or conflicts, and acts as operational liaison between County and Contractor personnel.</td>
</tr>
<tr>
<td></td>
<td>Conduct project oversight activities including status reporting, project documentation, weekly and monthly meetings, and any project presentations.</td>
</tr>
<tr>
<td></td>
<td>Ensure that all training activities are performed to adequately prepare PSB personnel to use the solution effectively.</td>
</tr>
<tr>
<td>Implementation Consultant</td>
<td>Completes tasks as assigned by the Contractor’s project manager(s).</td>
</tr>
<tr>
<td></td>
<td>Documents activities for services performed by Contractor.</td>
</tr>
<tr>
<td></td>
<td>Guides Los Angeles County through software validation process following configuration.</td>
</tr>
<tr>
<td></td>
<td>Assists during Go-Live process and provides support until Los Angeles County transitions to Client Success.</td>
</tr>
<tr>
<td></td>
<td>Facilitates training sessions and discussions with Los Angeles County and Contractor staff to ensure adequate discussion of the appropriate agenda topics during the allotted time.</td>
</tr>
<tr>
<td></td>
<td>May provide conversion review and error resolution assistance.</td>
</tr>
<tr>
<td>Contractor Roles</td>
<td>Contractor Responsibilities</td>
</tr>
<tr>
<td>-----------------------</td>
<td>---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td><strong>Software Engineering:</strong>&lt;br&gt;Data Engineer-Consultant</td>
<td>Work with County project team to understand the data migration rules.&lt;br&gt;Perform Data Migration tasks.&lt;br&gt;Perform Data Migration testing as required.&lt;br&gt;Set up the Data Migration environments.</td>
</tr>
<tr>
<td><strong>Product Development:</strong>&lt;br&gt;Developer</td>
<td>Perform Configuration of The PSAMS Solution.&lt;br&gt;Perform any Customizations and Enhancements required to meet requirements set forth in Exhibit A.1 (System Requirements – Phase I) and A.2 (System Requirements – Phase II) to this SOW and other applicable exhibits to this SOW.&lt;br&gt;Perform integration testing, system testing, and other types of testing as required.</td>
</tr>
<tr>
<td><strong>Trainer</strong></td>
<td>Provide training as defined in the training plan.&lt;br&gt;Ensure that training adequately prepares PSB personnel to effectively use the solution.&lt;br&gt;Develop any required training test material to verify that PSB personnel can effectively use the system. Develop training materials.</td>
</tr>
<tr>
<td><strong>Software Support:</strong>&lt;br&gt;Support Manager</td>
<td>Oversee Licensed Software support staff.&lt;br&gt;Provide Support Services to the County on the PSAMS Solution as specified in Exhibit K (Service Level Requirements).&lt;br&gt;Engage appropriate Contractor resources to resolve the Defects.</td>
</tr>
<tr>
<td><strong>Software Support:</strong>&lt;br&gt;Support Specialist</td>
<td>Resolve technical issues related to the PSAMS Solution.&lt;br&gt;Respond to County inquiries and assist in analyzing and troubleshooting the Defects as required.&lt;br&gt;Update required documentation or related information on the technical issues and Defects.</td>
</tr>
</tbody>
</table>
### 2.3.2 KEY RESOURCES/PERSONNEL

Contractor shall nominate the following staff as key personnel with the required skill set for the duration of this project:

**Table 2. Contractor Key Resources Skills**

<table>
<thead>
<tr>
<th>Contractor Role</th>
<th>Minimum Skills/Experience</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Director</td>
<td>Must have managed at least five solution implementations for organizations of similar size and complexity. Must have effective leadership, communication, and presentation skill.</td>
</tr>
<tr>
<td>Project Manager</td>
<td>At least four years of experience as a project manager leading projects of significant size and complexity, Project Management Professional preferred. Excellent communications and presentation skills. Self-starter, responsible, analytical, strong verbal and writing skills.</td>
</tr>
<tr>
<td>Implementation Consultant</td>
<td>Experience with configuring and implementing Tyler Supervision for Pretrial Departments. Excellent communication skills. Ability to translate business roles into workflows and processes in Tyler Supervision.</td>
</tr>
<tr>
<td>Data Engineer-Consultant</td>
<td>Experience as a data consultant. Experience in writing complex. Structured Query Language (SQL) and Transact-SQL. Experience in Microsoft SQL Server/Oracle-MySQL, Data Migration, and Data Analysis.</td>
</tr>
<tr>
<td>Developer</td>
<td>Experience in developing applications. Experience in developing web services. Experience in configuration, integration, custom reports, and testing.</td>
</tr>
<tr>
<td>Trainer</td>
<td>Experience in providing training Experience in developing training materials.</td>
</tr>
<tr>
<td>Support Manager</td>
<td>Experience in managing software support specialist staff. Experience providing software support to the customers as per the service level requirements.</td>
</tr>
</tbody>
</table>
Contractor Role | Minimum Skills/Experience
--- | ---
Support Specialist | Experience in supporting customers using Tyler Supervision remotely. 
| Ability to analyze, support, troubleshoot, and work with engineering team to resolve the defects.

County Key Resources will consist of the following roles:

**Table 3. County Key Resources**

<table>
<thead>
<tr>
<th>Project Role</th>
<th>Organization Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>County Project Director</td>
<td>Project Director, Information Systems Bureau, Probation Department</td>
</tr>
<tr>
<td>County Project Manager</td>
<td>Project Manager, Information Systems Bureau, Probation Department</td>
</tr>
</tbody>
</table>

2.4 PROJECT DOCUMENT DELIVERY

Contractor shall provide all documentation under this SOW to the County in electronic format compatible with the County’s Microsoft Office Suite standards, delivered via e-mail (unless otherwise specified by the County Project Director), including but not limited to the following:

1. Status reports
2. Project plans
3. Project control updates, in accordance with Task 3.1 (Project Management)
4. Reports
5. Training material

2.5 PROJECT DELIVERABLE REVIEW

1. For each Deliverable, Contractor and County shall agree in advance on Acceptance Criteria, which Acceptance Criteria shall be documented using Exhibit A.33 (PSAMS Deliverable Expectation Document). The Acceptance Criteria for a Deliverable shall be updated as the parties mutually agree is warranted throughout the Deliverable development process.

2. When the draft document or other Deliverable is complete the Contractor Project Director shall submit the initial release
3. County Project Manager and County Project Director will be responsible for distributing copies of the initial release document or making Deliverables available for internal review.

4. The PSAMS Core Project Team is responsible for consolidating all County personnel’s comments and, if applicable, providing a clearly marked version of the draft document.

5. The PSAMS Core Project Team will review and return the consolidated comments to the Contractor Project Director, within time frame agreed upon by County and Contractor.

6. Contractor shall review and evaluate the consolidated comments and respond to them in writing, within time frame agreed upon by County and Contractor.

7. All comments provided by County personnel and Contractor’s recommendations will be discussed and integrated into a final version of the document/Deliverable and delivered to the PSAMS Core Project Team within time frame agreed upon by County and Contractor.

8. All Deliverables require Contractor’s submission of a completed Deliverable Acceptance Form as specified in Exhibit A.24 (Deliverable Acceptance Form) and are subject to Acceptance by County in accordance with this SOW and the Agreement. County Project Director shall indicate approval or disapproval of the Deliverable, and in the case of disapproval, shall describe the corrective action required.

9. Upon completion of the Deliverable and certification by Contractor and validation by the County that the Deliverable meets the agreed-upon Acceptance Criteria, County shall approve the Deliverable. Notwithstanding the foregoing, if in the County’s reasonable judgment, the Deliverable nonetheless does not comply with Specifications or otherwise will not meet the County’s business requirements because the Acceptance Criteria failed to adequately address these areas, County may withhold approval of the Deliverable. In such a case, Contractor and County shall work together to understand and resolve the County’s concerns regarding the Deliverable. In the event that the Contractor and County Project Managers are unable to resolve the concerns, the matter shall be resolved through the Dispute Resolution
Procedures as specified in Paragraph 23.0 (Dispute Resolution Procedure) of the Agreement.

10. The PSAMS Solution will be Accepted as defined in the Task 3.2.8 (System Acceptance with Respect to Phase I for PSAMS Solution) and Task 3.3.8 (System Acceptance with Respect to Phase II for PSAMS Solution) for Phase I and Phase II respectively.

3.0 TASKS AND DELIVERABLES

Unless otherwise specified and as applicable, all tasks, subtasks, Deliverables, and Support Services and Hosting Services as described in this SOW shall be performed by Contractor and include the following major areas of responsibility:

- **Project Management and Planning**

- **Implementation Services** – Implementation of all requirements for the PSAMS Solution as set forth in the exhibits to this SOW, Configuration, integration, Data Migration, testing, training, and all other activities described in this SOW, all in the Phases described in this SOW.

- **Support Services** – Performance of Support Services for the PSAMS Solution.

- **Hosting Services** – Performance of Hosting Services for the PSAMS Solution.

All tasks, subtasks and Deliverables in this SOW shall be completed by the date specified in the SOW or as otherwise specified and agreed to in the Project Control Document (PCD).

As detailed in Exhibit B (Pricing Schedule), all Deliverables under this Statement of Work shall be provided on a fixed-price basis, with the following exceptions:

1. All Deliverables related to Data Migration subtasks as identified below in this Statement of Work shall be provided on the basis of the applicable Hourly Rates as specified in Exhibit B, Schedule B.4 – Professional Services, with the total cost not to exceed the amount specified in Exhibit B (Pricing Schedule).

2. All Deliverables related to Custom Development, Letters and Notifications, Custom Report Forms, Reports, and Integration subtasks as identified below in this Statement of Work shall be provided on the basis of the applicable Hourly Rates as specified in
Exhibit B, Schedule B.4 – Professional Services, with the total cost not to exceed the amount specified in Exhibit B (Pricing Schedule).

3.1 PROJECT MANAGEMENT

Contractor shall execute formal project planning and project management practices to ensure that delivery of all goods and Services are of high quality, are delivered as per the project schedule, and that they meet the requirements set by this Agreement.

As a part of its project planning and project management Services, Contractor shall:

1. Apply requisite technical and management skills and techniques to manage all work.
2. Assure satisfactory and timely completion of project milestones.
3. Establish a project control and reporting system to provide routine and realistic assessments of the project progress.
4. Be available to communicate and provide Services to County project personnel during the hours of 8AM and 5PM Pacific Time on Business Days.

The Contractor shall perform such tasks through Final Acceptance of Phase II of the PSAMS Solution, in accordance with the approved Project Control Document’s milestones and detailed Work Plan.

SUBTASK 3.1.1 - Develop Project Control Document

Contractor shall prepare a Project Control Document (PCD) within two weeks of the Effective Date of the Agreement. The PCD shall be updated and maintained until Final Acceptance of Phase II of the PSAMS Solution. Contractor shall update the Project Control Document (PCD) to reflect the work plan for Phase II within two weeks of being given notice to proceed with Phase II by the County. The PCD shall include, without limitation, the following elements:

1. **Introduction** – Summarizes the PCD and provides a review of the shared vision for the project relationship, the strategic goal(s) of the implementation effort, and how Contractor will contribute to meet County’s operational objectives.

2. **System description** – A brief statement describing the basic functionality and related components of the PSAMS Solution.
3. **Project scope** – Describes the overall scope and Deliverables of the project. Acts as a confirmation of project scope, phasing, training, and implementation objectives.

4. **Project approach** – Describes Contractor’s overall approach to performing and providing all tasks, subtasks, Deliverables, and overall PSAMS Solution.

5. **Project organization, roles, and responsibilities** – A hierarchical structure depicting the organization of the project team and its reporting relationships. This should include the PSAMS Core Project Team, Contractor's Key Staff, and any additional relevant organizational relationships, as well as a description of the primary roles and responsibilities of the project team members.

6. **Project staffing and resource management Plan** – Contractor shall include as part of the project staffing and resource management plan a listing of the estimated number of onsite and offsite hours each project team member will spend on the project.

7. **Key assumptions** – Contractor shall include key assumptions used to develop the project approach and project staffing and resource management plan. Contractor shall list all relevant assumptions made in the development of the Project Schedule/Detailed Work Plan.

8. **Project Schedule/Detailed Work Plan** – Contractor shall provide a project schedule developed in a County-approved version of Microsoft Project, in conjunction with the work breakdown structure, a detailed narrative description of project tasks and subtasks, roles and responsibilities of project team members by task, timeframe to complete each task and any dependencies on other tasks.

9. **Deliverables list** – In sequential order or numbered, a list of the Deliverables to be produced for each task and subtask, including a paragraph description of each.

10. **Milestone chart** – A list of key project milestones, including Deliverables, the target completion date and action completion date that is consistent with the Project Schedule/Detailed Work Plan.

11. **Communication Plan** – A description of the primary means of communication that will be used throughout the project. This should include a description of any recurring tasks and subtasks (e.g., status meetings, etc.), and the date and time of such tasks and subtasks.
12. **Testing approach** – A description of the quality assurance and quality control methodology and practices, and the different types of tests that will be conducted against the software and the approach to be used, including the roles and responsibilities of each team member.

13. **Training approach** – A description of the training materials and methods, including the schedule of the training for each of the user roles along with the training evaluation.

14. **Risk management** – A description of the risk management process, including a tracking mechanism for potential project risks; the probability of those risks occurring; potential impact of those risks; and risk mitigation strategies.

15. **Issue escalation and dispute resolution procedures** – A description of the process to be used to resolve project conflicts, including a diagram of the process and key project team members responsible for issue escalation, decision-making and conflict resolution, all consistent with the relevant Agreement provisions.

16. **Project change management** – A description of Contractor’s existing methodology and change control process to propose, analyze, approve, and implement any changes to the project scope, schedule, and Deliverables, consistent with the relevant Agreement provisions.

17. **Deliverable Review Process** - Contractor shall specify the planned review cycle for each Deliverable in the PCD.

**DELIVERABLE 3.1.1.1:** Initial Project Control Document as specified in Subtask 3.1.1.

**DELIVERABLE 3.1.1.2:** Updates to the Project Control Document through Final Acceptance with respect to Phase II to reflect the progress of the project as specified in Subtask 3.1.1.

**SUBTASK 3.1.2 - Provide Ongoing Project Management**

To manage project activities and resources and to track project status and issues, Contractor shall:

1. Attend weekly project meetings with key project personnel. With the approval of the County Project Manager, meetings may be conducted by teleconference or online collaboration tools.

2. Prepare and provide weekly project status reports to the County Project Director. Project status reports shall include the following:
a. Summary – highlighting key accomplishments and issues
b. Tasks completed
c. Tasks delayed
d. Upcoming tasks
e. Risks and issues
f. Action items
g. Key decisions
h. Deliverable status
i. Regarding Deliverables that are billed on a not-to-exceed basis as specified in this Statement of Work and Exhibit B (Pricing Schedule), for each project status report applicable to the period in which Contractor has expended the total hours of effort on such Deliverables as outlined in this section below, Contractor shall additionally include a progress report on such Deliverables. Each progress report shall detail the hours spent by Contractor personnel on efforts for each of these Deliverables as permitted by this Statement of Work and the accomplishments and progress made toward completing them. A signed Acceptance Certificate for the applicable project status report is required in order for Contractor invoice for the applicable payment point for these Deliverables as specified in Exhibit B (Pricing Schedule).

1. Deliverables related to Data Migration: (A) 350 total hours of effort, (B) 700 total hours of effort, (C) 1,150 total hours of effort, (D) 1,600 total hours of effort, and (E) upon completion of Deliverable 3.3.4.2 for Data Migration for Phase II, for a cumulative maximum or 2,100 hours for Data Migration.

2. Deliverables related to Custom Development, Letters and Notifications, Custom Report Forms, Reports, and Integration: (A) 570 total hours of effort, (B) 1,140 total hours of effort, (C) 1,710 total hours of effort, (D) 2,280 total hours of effort, and (E) upon completion of Deliverable 3.3.5.2.2 for User Acceptance Testing for Phase II, for a cumulative maximum or 2,850 hours for Custom Development, Letters and Notifications, Custom Report Forms, Reports, and Integration.
3. Attend project meetings with key project personnel through Final Acceptance for Phase II of the PSAMS Solution weekly, or as otherwise agreed by Contractor and County. With the approval of the County Project Manager, meetings may be conducted by teleconference or online collaboration tools.

4. Provide meeting minutes within one (1) day of the meeting, including a list of action items and a list of decisions made.

5. Attend meetings every other week with County Project Director until Final Acceptance for Phase II of the PSAMS Solution to include a review of recent project accomplishments, issues, risks, next steps, and any delayed tasks/Deliverables. Within 1 day of the meeting, provide meeting notes, including a list of action items and a list of decisions made.

DELIVERABLE 3.1.2.1: Weekly Project Status Reports as specified in Subtask 3.1.2.

DELIVERABLE 3.1.2.2: Weekly Project Meeting Minutes as specified in Subtask 3.1.2.

DELIVERABLE 3.1.2.3: Every Other Week County Project Director Meeting Minutes as specified in Subtask 3.1.2.

3.2 PHASE I - IMPLEMENTATION OF SOFTWARE AND TRAINING SERVICES FOR SPECIFIED PROGRAMS AND PRETRIAL FUNCTIONS

This section describes the tasks, subtasks, Deliverables, Implementation Services, and other work to be performed by Contractor for the PSAMS Solution Phase I.

3.2.1 REQUIREMENTS ELABORATION AND DESIGN SPECIFICATION – PHASE I

SUBTASK 3.2.1.1 – Requirements Elaboration

At the onset of the project, the Contractor shall conduct an agreed-upon number of training sessions for County project team members to provide a high-level system overview and prepare project team members for the requirements elaboration sessions. Contractor shall then conduct requirements elaboration sessions to review and confirm the requirements set forth in Exhibit A.1 (System Requirements – Phase I) and other applicable exhibits to this SOW to this SOW and elaborate additional detail as necessary to develop design specifications for Configuration and implementation of the PSAMS Solution for Phase I.
DELIVERABLE 3.2.1.1.1: An agreed upon number of training sessions to provide a high-level system overview and prepare project team members for requirements elaboration sessions as described in Subtask 3.2.1.1.

DELIVERABLE 3.2.1.1.2: Updated requirements document based on the requirements elaboration sessions. Upon Acceptance of this Deliverable, the updated requirements document, Exhibit A.1 (System Requirements – Phase I) to this SOW shall be automatically deemed to be updated to include the Accepted updated requirements document.

SUBTASK 3.2.1.2 – Requirements Traceability Matrix

Contractor shall provide a Requirements Traceability Matrix to establish all requirements are fully addressed throughout the systems development lifecycle, to include, without limitation, all system design, development, configuration, testing, and implementation activities.

DELIVERABLE 3.2.1.2: Requirements Traceability Matrix as specified in Subtask 3.2.1.2.

3.2.2 SYSTEM PROVISIONING, CONFIGURATION, AND REPORTING – PHASE I

The following subtasks pertain to system provisioning, configuration, and reporting for Phase I of the PSAMS Solution. Regarding all Deliverables under Subtasks 3.2.2.4 – Custom Development, 3.2.2.5 – Letters and Notifications, 3.2.2.6 – Court Report Forms, and 3.2.2.7 – Reports, Contractor shall deliver the progress reports regarding such Deliverables as outlined in Subtask 3.1.2 – Provide Ongoing Project Management in each applicable project status report under Subtask 3.1.2 on completion of the applicable amount of hours of Services, exclusive of project management, for programming, testing, and other activities required of Contractor to accomplish such Deliverables.

SUBTASK 3.2.2.1 – System Provisioning and Infrastructure Configuration

The Contractor shall install, set up, and Configure the PSAMS Solution and all necessary infrastructure components to provide the Production, QA, and Dev Hosted Environments according to the Accepted design specifications document and Exhibit A.1 (System Requirements – Phase I) to this SOW. The provisioned Hosted Environments shall be hosted in a secure location within the continental United States on Amazon’s AWS GovCloud (US).
Contractor shall document all PSAMS Solution and Hosted Environments that were provisioned, including server IP addresses, server ports, and URLs. Contractor shall provision Hosted Environments designed for scalability to respond automatically to load changes.

DELIVERABLE 3.2.2.1: Contractor shall demonstrate that the Hosted Environments have been provisioned and document all PSAMS Solution and Hosted Environments as specified in Subtask 3.2.2.1.

SUBTASK 3.2.2.2 – User Setup and Security

The Contractor shall provide secured access to the PSAMS Solution by delegating authentication and authorization to the County’s Azure Active Directory (Azure AD). Contractor shall work with County to identify and document the tenant Configuration data necessary to enable Azure AD integration for each of the provisioned Hosted Environments.

The Contractor shall work with County to elaborate and document the requirements for role-based access to the PSAMS Solution for each of the provisioned Hosted Environments. The roles shall be mapped to the appropriate County User roles, as determined in the requirement elaboration sessions. Please refer to Exhibit A.23 (ORMS Profiles) to this SOW for the existing roles.

The Contractor shall Configure User accounts and User roles, establish system access, and enable system log-in and User auditing for each of the provisioned Hosted Environments.

DELIVERABLE 3.2.2.2.1: County Azure AD Configuration for each of the provisioned Hosted Environments as specified in Subtask 3.2.2.2.

DELIVERABLE 3.2.2.2.2: County’s role-based User account access Configuration requirements gathered and documented for each of the provisioned Hosting Environments as specified in Subtask 3.2.2.2. Upon Acceptance the documented requirements automatically become part of the Specifications.

DELIVERABLE 3.2.2.2.3: Role-based User account access Configured per gathered and documented requirements for each of the provisioned Hosted Environments as specified in Subtask 3.2.2.2.

SUBTASK 3.2.2.3 – Collaborative System Configuration

Configuration of the Licensed Software is an iterative process over the course of implementation similar to an agile sprint process.
Configuration occurs through Contractor startup packet, Data Migration, and recurring sprint meetings, as described below.

At the beginning work on this subtask, the Contractor will provide the County with a startup packet, which collects most of the base Configuration settings. The County will complete the startup packet with expert assistance and guidance from the Contractor as needed. Upon receiving the completed startup packet the Contractor will apply the Configurations and review the changes with the County for approval.

The Contractor will work with the County to configure the Licensed Software as data are converted. Before data can be inserted into the database the Licensed Software needs to be Configured to support the data. The Contractor implementation team will work with the County to gather the Configuration settings. The County will be able to review and test the Configuration and Contractor will make any required changes during the recurring sprint meetings.

Contractor and County will collaborate on Configuration of the Licensed Software until they agree that the Licensed Software is fully and appropriately Configured to support Production Use.

DELIVERABLE 3.2.2.3: Contractor shall certify in writing that the Licensed Software is fully and appropriately Configured to support Production Use.

SUBTASK 3.2.2.4 – Custom Development

Contractor shall design, develop, and deliver features and functionality improvements (Enhancements) to the Licensed Software to meet the County’s requirements as specified in Exhibit A.1 (System Requirements – Phase I) and otherwise in Specifications.

Contractor shall review the requirements with the County to confirm a mutual understanding of the requirements. Contractor shall then propose a design for the Enhancements to meet the County’s requirements. Contractor shall document the design with descriptions of the planned Enhancements, which may include, without limitation, screen mock-ups, workflows, and other documents to demonstrate the proposed solution. Upon agreement by the County that the proposed design meets the County’s requirements, Contractor shall undertake development of the Enhancements. Contractor and County shall test the Enhancements and correct any software errors in accordance with Section 3.2.5 (System Testing and Defect Resolution) of this Exhibit.

DELIVERABLE 3.2.2.4.1: Contractor shall provide design documents with descriptions of the planned Enhancements, which may include,
without limitation, screen mock-ups, workflows, and other documents to demonstrate the proposed solution, all as described in Subtask 3.2.2.4.

DELIVERABLE 3.2.2.4.2: The Contractor shall demonstrate that the PSAMS Solution with respect to the Enhancements developed pursuant to Subtask 3.2.2.4 is working according to the Specifications, including, without limitation, as specified in in Exhibit A.1 (System Requirements – Phase I).

SUBTASK 3.2.2.5 – Letters and Notifications
Contractor shall provide the ability to generate letters and notifications as specified in Exhibit A.30 (Letters and Notifications– Phase I).

DELIVERABLE 3.2.2.5: Demonstration of the PSAMS Solution’s ability to generate the letters and notifications as specified in Subtask 3.2.2.5.

SUBTASK 3.2.2.6 – Court Report Forms
Contractor shall produce six (6) court report forms as specified in Exhibit A.29 (Court Report Forms – Phase I) for this subtask. Additional court reports, if required by the County, will be provided as Optional Work under and in accordance with the Agreement. The County will provide templates for the reports in Microsoft Word .docx format.

DELIVERABLE 3.2.2.6: Demonstration of court reports as specified in Subtask 3.2.2.6.

SUBTASK 3.2.2.7 – Reports
Contractor shall provide all data reports required to satisfy the requirements specified in Exhibit A.1 (System Requirements – Phase I).

DELIVERABLE 3.2.2.7: Demonstration of reports as specified in Subtask 3.2.2.7.

SUBTASK 3.2.2.8 – Updated Requirements Traceability Matrix
Contractor shall update the Requirements Traceability Matrix to demonstrate that all system requirements are addressed through Deliverables under this section 3.2.2 SYSTEM PROVISIONING, CONFIGURATION, AND REPORTING – PHASE I.

DELIVERABLE 3.2.2.8: Updated Requirements Traceability Matrix as specified in Subtask 3.2.2.8

3.2.3 DATA MIGRATION – PHASE I
The following subtasks pertain to Data Migration for Phase I of the PSAMS Solution. Regarding all Deliverables under Subtasks 3.2.3.1 – Data Migration Plan for Phase I, and 3.2.3.2 – Data Migration and Validation for Phase I, Contractor shall deliver the progress reports regarding such Deliverables as outlined in Subtask 3.1.2 – Provide Ongoing Project Management in each applicable project status report under Subtask 3.1.2 on completion of the applicable amount of hours of Services, exclusive of project management, for programming, testing, and other activities required of Contractor to accomplish such Deliverables.

SUBTASK 3.2.3.1 – Data Migration Plan – Phase I

In a series of agile sprint meetings, the County will work with the Contractor on mapping fields, mapping lookup table values, and approving the converted data.

The Contractor will manage the conversion using their proprietary data conversion tool. All field mappings, lookup table mappings, and conversion settings will be managed and stored by the Contractor in this tool.

Contractor shall provide a Data Migration Plan that will describe how the Contractor will manage the process of Data Migration for PPT+ as specified in Exhibits A.1 (System Requirements – Phase I), A.20 (PSAMS Data Elements), and A.21 (Tables for Migration – Phase I) and as identified in the requirements elaboration session resulting in Deliverable 3.2.1.1.2.

The Data Migration Plan shall address the following:

1. All data sources and data targets.
2. How data anomalies and errors will be handled.
3. A schedule of activities to complete the migration effort, including the resources required.
4. How data will be migrated to the production environment.

DELIVERABLE 3.2.3.1: Data Migration Plan as specified in Subtask 3.2.3.1.

SUBTASK 3.2.3.2 – Data Migration and Validation for Phase I

Contractor will be responsible for converting all data required from the systems as specified in Deliverable 3.2.4.1 (Data Migration Plan).
Contractor will provide the tools and methodology for converting the data. County will assist Contractor in understanding the data in the source systems and provide data extracts 3 times from the source systems in a Microsoft SQL Server file format onto an AWS location provided by the Contractor as specified in Deliverable 3.2.3.1 (Data Migration Plan).

Contractor will perform any necessary data conversions and import the data into the PSAMS Solution. Contractor will verify the converted data in the PSAMS Solution and correct any errors in importing the data.

DELIVERABLE 3.2.3.2: Contractor shall demonstrate the County Data with respect to Phase I properly imported into the PSAMS Solution, including demonstrating correction of any errors in importing the data.

3.2.4 DISASTER RECOVERY PLANNING

SUBTASK 3.2.4.1 – Disaster Recovery Plan

Contractor shall document its system redundancy, failover, and recovery capabilities for the PSAMS Solution production deployment. Contractor shall update the Disaster Recovery Plan as required whenever there are changes to the PSAMS Solution. The Disaster Recovery Plan shall include the following, in accordance with Exhibit A.1 (System Requirements – Phase I), Exhibit J (Information Security and Privacy Requirements Exhibit), and Exhibit K (Service Level Requirements).

1. Strategy for redundancy, back-up, and recovery of computing resources, software, data, and network.

2. Architecture for failover of hardware, software, data, and network, including the performance characteristics of the backup site and how Contractor shall measure and test the backup site’s ability to meet availability and recovery requirements.


4. Communications protocols and procedures for restoring services in the event of a disaster, including responsibilities of Contractor, Subcontractors, and County.

5. Disaster recovery testing procedures and schedule for testing disaster recovery at least annually.

DELIVERABLE 3.2.4.1.1: Initial Disaster Recovery Plan as specified in Subtask 3.2.4.1.
DELIVERABLE 3.2.4.1.2: Updates to the Disaster Recovery Plan as specified in Subtask 3.2.4.1.

3.2.5 SYSTEM TESTING AND DEFECT RESOLUTION – PHASE I

SUBTASK 3.2.5.1 – Contractor System Testing

Contractor shall thoroughly test the Licensed Software to ensure that the Licensed Software is of high quality and performs in accordance with the Specifications when operated on the Hosted Environment. Prior to providing the system to the County for User Acceptance Testing, Contractor shall resolve all failures to perform in accordance with the Specifications and other software errors revealed during its testing.

Contractor shall update the Requirements Traceability Matrix demonstrating that testing has fully covered the requirements.

DELIVERABLE 3.2.5.1.1: Certification that Contractor has conducted system testing and resolved failures to perform in accordance with the Specifications and other all software errors revealed during its testing as specified in Subtask 3.2.5.1.

DELIVERABLE 3.2.5.1.2: Updated Requirements Traceability Matrix as specified in Subtask 3.2.5.1.

SUBTASK 3.2.5.2 – Support User Acceptance Test

Contractor shall provide assistance and support to the PSAMS Core Team and County subject matter experts designated to conduct the User Acceptance Testing. Assistance shall be provided onsite or as otherwise agreed to by County and Contractor.

1. Contractor shall assist County-designated Users in performing the tests with Contractor’s assistance using the testing environment.

2. Contractor shall populate the system with data in the testing environment, using data from the County’s current systems. The test environment shall be provisioned with Users for testing, and all data and configurations required to perform the UAT. In the event that there are no County data available to populate some features or fields of the system, the County will provide the data for this purpose by entering the data or as otherwise agreed by the parties.

3. During UAT, Contractor shall correct software errors identified by the County and shall collaborate with the County to correct any deviations from Specification that can be resolved through system configuration.
4. Upon correction of all software errors and deviations from Specifications, County shall perform a complete cycle of UAT to validate that the PSAMS Solution is operating in accordance with Specifications.

5. Upon County’s successful completion of UAT, Contractor shall certify in writing that the User Acceptance Test has been completed successfully, the Contractor is not aware of any software errors or deviations from Specifications, and the PSAMS Solution is ready for implementation.

DELIVERABLE 3.2.5.2.1: Testing environment populated with data as specified in Subtask 3.2.5.2.

DELIVERABLE 3.2.5.2.2: Certification that the Contractor is not aware of any software errors or deviations from Specifications, and the PSAMS Solution is ready for implementation, as specified in Subtask 3.2.5.2.

3.2.6 TRAINING AND DOCUMENTATION – PHASE I

Contractor shall prepare and implement a comprehensive training program, including, but not limited to, any necessary role-specific training materials for the utilization of the PSAMS Solution including the functionality appropriate for the role in County (Pretrial) operations.

Contractor shall provide training materials to support training requirements. Contractor shall coordinate the delivery of comprehensive training to all County staff as identified in the Training Plan.

SUBTASK 3.2.6.1 – Develop Training Plan

Contractor, in coordination with the County, shall develop a detailed Training Plan that includes the curriculum and methods of training delivery for various levels of Department staff on the use of the PSAMS Solution. The plan shall detail training by role and include, but not be limited to the following:

1. Contractor shall train a designated group of County staff on PSAMS Solution to effectively operate and utilize the PSAMS Solution based on below roles:
   a. Training Academy Staff: Up to 20 individuals together who can train other Pretrial Services staff on the PSAMS Solution functionality.
b. System Administrators: Up to 10 individuals who can configure, build workflows, configure court report forms, and edit look-up values.

c. Probation IT Service Desk: Up to 20 individuals to be trained on Contractor’s support process and who will do the first line of support for Users.

d. Query writers: Up to 10 individuals who can be trained on Contractor’s data schema and direct access to the shadow database using the County’s reporting and business intelligence tools, with such training not to exceed 40 hours.

2. Contractor shall provide adequate number of proficient personnel to effectively deliver training.

3. Contractor shall develop and provide all required training materials to effectively train Department staff by role and responsibility, including technical staff.

4. Contractor shall work with Department staff to develop the Training Plan.

DELIVERABLE 3.2.6.1: Training Plan as specified in Subtask 3.2.6.1.

SUBTASK 3.2.6.2 – Provide Training Course Schedule

Contractor shall submit a training course schedule, that includes but is not limited to the dates, times, locations, trainer information and type of training (classroom, coaching, training for trainers, etc.) to County for review and acceptance.

DELIVERABLE 3.2.6.2: Training Course Schedule as specified in Subtask 3.2.6.2.

SUBTASK 3.2.6.3 – Provide Training Materials and Training Environment

Contractor shall configure the QA environment to support User training and shall provide all training materials electronically. Those materials shall become the property of County and may be modified and duplicated as needed by County.

DELIVERABLE 3.2.6.3: Training materials and training environment as specified in Subtask 3.2.6.3.

SUBTASK 3.2.6.4 – Prepare and Conduct Training
1. Contractor shall deliver training and training materials consistent with classes described in County approved Training Plan in accordance with Subtask 3.2.6.1.

2. Contractor shall ensure that the training environment is populated with adequate data to make training effective.

3. Contractor shall deliver training for all identified Department staff consistent with in the classes described in the County-approved Training Plan and certify in writing that all training as described in the Training Plan has been successfully completed. This shall be completed prior to the Task 3.2.7 (Implementation – Transition to Production -Phase I). Contractor shall utilize the training environment established in Subtask 3.2.2.1 (System Provisioning) and training support documentation developed in Subtask 3.2.6.3 (Provide Training Materials and Training Environment).

4. Contractor shall provide a report on the progress of training activities on a weekly basis, by date, location, and role, that includes the following:
   a. An updated training schedule that outlines the next thirty days of training activities
   b. Any issues or risks identified by the Contractor that may impact the training schedule
   c. Train the trainer classes to certify Department staff to deliver the PSAMS Solution training.

As part of the training, Contractor shall provide the designated County groups with working knowledge of the PSAMS Solution software capabilities.

DEELIVERABLE 3.2.6.4.1: Conduct all training services for Users as specified in Subtask 3.2.6.4

DEELIVERABLE 3.2.6.4.2: Report on progress of training activities as specified in Subtask 3.2.6.4.

3.2.7 IMPLEMENTATION – TRANSITION TO PRODUCTION – PHASE I

This task will be considered complete only when all tasks except Task 3.2.8 (System Acceptance with Respect to Phase I for PSAMS Solution) have been completed and approved by County. Contractor shall conduct the implementation in accordance with the Go-Live Plan and PCD.
SUBTASK 3.2.7.1 – Go-Live-Plan
Contractor shall create a clear and detailed plan (Go-Live-Plan) to implement the PSAMS Solution to the production environment. Contractor shall review and revise the tasks and time frames in the Go-Live-Plan, as necessary, throughout the transition to production process.

The Go-Live-Plan shall include the following elements:
1. Departmental and other County resource requirements.
2. Implementation tasks to be performed by each Contractor and County.
3. Implementation schedule.

DELIVERABLE 3.2.7.1: Go-Live-Plan as described in Subtask 3.2.7.1.

SUBTASK 3.2.7.2 – Prepare Production Environment
The Contractor in coordination with the County shall prepare the Hosted Environment to be used for Production Use (Production Environment). Contractor shall provide appropriate staff for installing, testing, and populating the Production Environment. Contractor shall ensure availability of the Production Environment, including production server environment, networking and end user hardware and software. Contractor shall provide secured access to the PSAMS Solution for Production Use by delegating authentication and authorization to the County’s Azure Active Directory (Azure AD). Contractor shall work with County to identify and document the tenant Configuration data necessary to enable Azure AD integration for Production Environment.

The Contractor shall support the County staff in setting up the profiles, security adding Azure AD users to the PSAMS Solution, and testing the user accounts to ensure security and access as specified.

The Contractor shall Configure User accounts, User roles, establish system access and enable system log-in and User auditing for Production Environment.

DELIVERABLE 3.2.7.2: Prepared Production Environment as specified in Subtask 3.2.7.2.

SUBTASK 3.2.7.3 – PSAMS Solution Implementation
This implementation of the PSAMS Solution in the Production Environment serves as the primary validation of the PSAMS Solution and ensures the PSAMS Solution can meet Specifications. During the
implementation period and until Final Acceptance of Phase I of the PSAMS Solution, Contractor shall resolve all issues/Defects identified in accordance with Specifications. Contractor shall provide technical assistance with the option of on-site support at the designated sites during the implementation.

DELIVERABLE 3.2.7.3: Conduct implementation of the PSAMS Solution in the Production Environment according to the Go-Live Plan and provide County with a report certifying the progress and completion of the associated work as specified in Subtask 3.2.7.3.

3.2.8 SYSTEM ACCEPTANCE WITH RESPECT TO PHASE I FOR PSAMS SOLUTION

The PSAMS Solution for Phase I in its entirety, as installed and configured, will be Accepted by County if, and only if, the PSAMS Solution operates in the Production Environment for a period of sixty days continuously without Defects of Priority Level 1 or 2, as provided in Exhibit K (Service Level Requirements) to the Agreement.

SUBTASK 3.2.8.1 – Achieve Final Acceptance with Respect to Phase I

The PSAMS Solution shall achieve Final Acceptance with respect to Phase I after the PSAMS Solution has achieved Production Use for sixty (60) consecutive days without Defects of Priority Level 1 or 2 as specified in Exhibit K (Service Level Requirements) to the Agreement.

DELIVERABLE 3.2.8.1: Contractor shall certify in writing that the Documentation certifying that the PSAMS Solution for Phase I in Production Environment has successfully and continuously operated without Defects of Priority Level 1 or 2 during the continuous 60-day period as specified in Subtask 3.2.8.1.

3.3 PHASE II – IMPLEMENTATION OF SOFTWARE, INTEGRATION, AND TRAINING SERVICES FOR SPECIFIED PROGRAMS AND PRETRIAL FUNCTIONS

This section describes the tasks, subtasks, Deliverables, Implementation Services, and other work to be performed by Contractor for the PSAMS Solution Phase II.

3.3.1 REQUIREMENTS ELABORATION AND DESIGN SPECIFICATION – PHASE II

SUBTASK 3.3.1.1 – Requirements Elaboration

The Contractor shall conduct an agreed-upon number of training sessions for County project team members to provide a high-level
system overview and prepare project team members for the requirements elaboration sessions required for Phase II. Contractor shall then conduct requirements elaboration sessions to review and confirm the requirements set forth in Exhibit A.2 (System Requirements – Phase II) and other applicable exhibits to this SOW and elaborate additional detail as necessary to develop design specifications for Configuration and implementation of the PSAMS Solution for Phase II.

DELIVERABLE 3.3.1.1.1: An agreed upon number of training sessions to provide a high-level system overview and prepare project team members for requirements elaboration sessions as described in Subtask 3.3.1.1.

DELIVERABLE 3.3.1.1.2: Updated requirements document based on the requirements elaboration sessions. Upon Acceptance of this Deliverable, the updated requirements document, Exhibit A.2 (System Requirements - Phase II) to this SOW shall be automatically deemed to be updated to include the Accepted updated requirements document.

SUBTASK 3.3.1.2 – Requirements Traceability Matrix

Contractor shall provide a Requirements Traceability Matrix to establish all requirements are fully addressed throughout the systems development lifecycle, to include, without limitation, all system design, development, configuration, testing, and implementation activities.

DELIVERABLE 3.3.1.2: Requirements Traceability Matrix as specified in Subtask 3.3.1.2.

3.3.2 SYSTEM PROVISIONING, CONFIGURATION, AND REPORTING – PHASE II

The following subtasks pertain to system provisioning, configuration, and reporting for Phase II of the PSAMS Solution. Regarding all Deliverables under Subtasks 3.2.2.4 – Custom Development, 3.2.2.5 – Letters and Notifications, 3.2.2.6 – Court Report Forms, and 3.2.2.7 – Reports (together with all Deliverables under Subtask 3.3.3 – System Integration – Phase II), Contractor shall deliver the progress reports regarding such Deliverables as outlined in Subtask 3.1.2 – Provide Ongoing Project Management in each applicable project status report under Subtask 3.1.2 on completion of the applicable total amount of hours of Services, exclusive of project management, for programming, testing, and other activities required of Contractor to accomplish such Deliverables.
SUBTASK 3.3.2.1 – System Provisioning and Infrastructure Configuration

The Contractor shall install, set up, and configure the PSAMS Solution for Phase II and all necessary infrastructure components to provide the Production, QA, and Dev Hosted Environments according to the Accepted design specifications document and Exhibit A.2 (System Requirements – Phase II) to this SOW. The provisioned Hosted Environments shall be hosted in a secure location within the continental United States on Amazon’s AWS GovCloud (US).

Contractor shall document all PSAMS Solution and Hosted Environments that were provisioned, including, server IP addresses, server ports, and URLs.

Contractor shall provision Hosted Environments designed for scalability to respond automatically to load changes.

DELIVERABLE 3.3.2.1: Contractor shall demonstrate that the Hosted Environments have been provisioned and document all PSAMS Solution and Hosted Environments as specified in Subtask 3.3.2.1.

SUBTASK 3.3.2.2 – User Setup and Security

The Contractor shall work with County to elaborate and document the requirements for role-based access to the PSAMS Solution for each of the provisioned Hosted Environments to support Phase I and Phase II functionality, including any updates required to roles established in Phase I. The roles shall be mapped to the appropriate County User roles, as determined in the requirement elaboration sessions. Please refer to Exhibit A.23 (ORMS Profiles) to this SOW for the existing roles.

The Contractor shall configure User accounts and User roles, establish system access, and enable system log-in and User auditing for each of the provisioned Hosted Environments.

DELIVERABLE 3.3.2.2.1: County Azure AD Configuration for each of the provisioned Hosted Environments as specified in Subtask 3.3.2.2.

DELIVERABLE 3.3.2.2.2: County’s role-based User account access Configuration requirements gathered and documented for each of the provisioned Hosting Environments as specified in Subtask 3.3.2.2. Upon Acceptance the documented requirements automatically become part of the Specifications.

DELIVERABLE 3.3.2.2.3: Role-based User account access Configured per gathered and documented requirements for each of the provisioned Hosted Environments as specified in Subtask 3.3.2.2.
SUBTASK 3.3.2.3 – Collaborative System Configuration

Configuration of the Licensed Software is an iterative process over the course of implementation similar to an agile sprint process. Configuration occurs through our startup packet, Data Migration, and recurring sprint meetings, as described below.

At the beginning of the work on this subtask the Contractor will provide the County with a startup packet, which collects most of the base configuration settings. The County will complete the startup packet with expert assistance and guidance from the Contractor as needed. Upon receiving the completed startup packet the Contractor will apply the Configurations and review the changes with the County for approval.

The Contractor will work with the County to configure the Licensed Software as data are converted. Before data can be inserted into the database the PSAMS Solution needs to be configured to support the data. The Contractor implementation team will work with the County to gather the Configuration settings. The County will be able to review and test the Configuration and Contractor will make any required changes during the recurring sprint meetings.

Contractor and County collaborate on Configuration of the Licensed Software until they agree that the PSAMS Solution is fully and appropriately Configured to support Production Use.

DELIVERABLE 3.3.2.3: Contractor shall certify in writing that the PSAMS Solution is fully and appropriately Configured to support Production Use.

SUBTASK 3.3.2.4 – Custom Development

Contractor shall design, develop, and deliver features and functionality improvements (Enhancements) to the Licensed Software to meet the County’s requirements as specified in Exhibit A.2 (System Requirements – Phase II) and otherwise in Specifications.

Contractor shall review the requirements with the County to confirm a mutual understanding of the requirements. Contractor shall then propose a design for the Enhancements to meet the County’s requirements. Contractor shall document the design with descriptions of the planned Enhancements, which may include, without limitation, screen mock-ups, workflows, and other documents to demonstrate the proposed solution. Upon agreement by the County that the proposed design meets the County’s requirements, Contractor shall undertake development of the Enhancements. Contractor and County shall test
the Enhancements and correct any software errors in accordance with Section 3.3.6 (System Testing and Defect Resolution) of this Exhibit.

DELIVERABLE 3.3.2.4.1: Contractor shall provide design documents with descriptions of the planned Enhancements, which may include, without limitation, screen mock-ups, workflows, and other documents to demonstrate the proposed solution, all as described in Subtask 3.3.2.4.

DELIVERABLE 3.3.2.4.2: The Contractor shall demonstrate that the PSAMS Solution with respect to the Enhancements developed pursuant to Subtask 3.3.2.4 is working according to the Specifications, including, without limitation, as specified in Exhibit A.2 (System Requirements – Phase II).

SUBTASK 3.3.2.5 – Letters and Notifications
Contractor shall provide the ability to generate letters and notifications as specified in Exhibit A.32 (Letters and Notifications – Phase II).

DELIVERABLE 3.3.2.5: Demonstration of the PSAMS Solution’s ability to generate the letters and notifications as specified in Subtask 3.3.2.5.

SUBTASK 3.3.2.6 – Court Report Forms
Contractor shall produce two (2) court reports, each of which shall support multiple versions as specified in Exhibit A.31 (Court Report Forms – Phase II) for this task. Additional court reports, if required by the County, will be provided as Optional Work under and in accordance with the Agreement. The County will provide templates for the reports in Microsoft Word .docx format.

DELIVERABLE 3.3.2.6: Demonstration of court reports as specified in Subtask 3.3.2.6.

SUBTASK 3.3.2.7 – Reports
Contractor shall provide all data reports required to satisfy the requirements specified in Exhibit A.2 (System Requirements – Phase II).

DELIVERABLE 3.3.2.7: Demonstration of reports as specified in Subtask 3.3.2.7.

SUBTASK 3.3.2.8 – Updated Requirements Traceability Matrix
Contractor shall update the Requirements Traceability Matrix to demonstrate that all system requirements are addressed through deliverables under this section 3.3.2 SYSTEM PROVISIONING, CONFIGURATION, AND REPORTING – Phase II.
DELIVERABLE 3.3.2.8: Updated Requirements Traceability Matrix as specified in Subtask 3.3.2.8

3.3.3 SYSTEM INTEGRATION – PHASE II

The goal of integration of the Licensed Software with LASD and the County CJIS Charge Code Table is to enhance the processing of Pretrial Services assessments within County’s operations. Contractor is responsible for development of all Interfaces and performance of all other integration work on the Licensed Software to enable the data exchange necessary with LASD and the CJIS Charge Code Table.

Regarding all Deliverables under Subtask 3.3.3 – System Integration – Phase II (together with all Deliverables under Subtasks 3.3.2.4 – Custom Development, 3.3.2.5 – Letters and Notifications, 3.3.2.6 – Court Report Forms, and 3.3.2.7 – Reports), Contractor shall deliver the progress reports regarding such Deliverables as outlined in Subtask 3.1.2 – Provide Ongoing Project Management in each applicable project status report under Subtask 3.1.2 on completion of the applicable total amount of hours of Services, exclusive of project management, for programming, testing, and other activities required of Contractor to accomplish such Deliverables.

SUBTASK 3.3.3.1 – Develop Integration and Data Exchange Plan

To expedite the delivery and implementation of the PSAMS Solution, integration will occur as follows:

1. Required integration of the Licensed Software with LASD and CJIS Charge Code Table includes:
   a. Transfer of LASD data exchange elements for active clientele via the Client Lookup by Identifier Web Service detailed in Exhibit A.18 (LASD Integration Requirements), and in Exhibit A.2 (System Requirements – Phase II) to this SOW.
   b. Regular updates of the charge code tables in the PSAMS Solutions to reflect the County’s CJIS Charge Code Table as it is updated from time to time by the County as specified in Exhibit A.19 (CJIS – Charge Code Data Integration Requirements) and Exhibit A.2 (System Requirements – Phase II).

2. Contractor shall develop an Integration and Data Exchange Plan that includes but is not limited to:
a. Schedule for building Interfaces, integration, and data exchange capabilities
b. Identification of resources needed and responsibilities
c. Identification of mechanisms to secure sensitive data
d. Method for dealing with future integrations
e. Plan to establish web services required for integration

DELIVERABLE 3.3.3.1: Integration and Data Exchange Plan as defined in Subtask 3.3.3.1. Upon Acceptance the integration and data exchange plan automatically become part of the Specifications.

SUBTASK 3.3.3.2 – Develop Integration Solution Design Document

Contractor shall develop the Integration Solution Design Document according to the Accepted Integration and Data Exchange Plan, including network topology diagrams for the interface solutions, mapping of data elements, and sequence diagrams illustrating how the different parts of the systems interact with each other to carry out the Interfaces.

DELIVERABLE 3.3.3.2: Integration Solution Design Document as defined in Subtask 3.3.3.2. Upon Acceptance the Integration Solution Design Document automatically become part of the Specifications.

SUBTASK 3.3.3.3 – Build Integration and Data Exchange

Contractor shall build the Interfaces and other elements of integration and data exchanges in accordance with Integration Solution Design Document under Deliverable 3.3.3.2.

Contractor shall thoroughly test integrations to confirm that the integrations work as expected and the business logic, security, and data layers shall perform in accordance with the Integration Solution Design Document under Deliverable 3.3.3.2. Contractor shall document each component developed.

DELIVERABLE 3.3.3.3.1: Demonstration of Interfaces and other elements of integrations and data exchanges in accordance with the Integration Solution Design Document as defined in Subtask 3.3.3.2.

DELIVERABLE 3.3.3.3.2: Certification that the Interfaces and other elements of integrations and data exchanges have been thoroughly
tested and found to operate in accordance with the Integration Solution Design Document as defined in Subtask 3.3.3.2.

SUBTASK 3.3.3.4 – Updated Requirements Traceability Matrix

Contractor shall update Requirements Traceability Matrix to demonstrate that all system requirements are addressed through deliverables under this section 3.3.3, System Integration – Phase II.

DELIVERABLE 3.3.3.4: Updated Requirements Traceability Matrix as specified in Subtask 3.3.3.4.

3.3.4 DATA MIGRATION – PHASE II

The following subtasks pertain to Data Migration for Phase II of the PSAMS Solution. Regarding all Deliverables under Subtasks 3.3.4.1 – Data Migration Plan for Phase II, and 3.3.4.2 – Data Migration and Validation for Phase II, Contractor shall deliver the progress reports regarding such Deliverables as outlined in Subtask 3.1.2 – Provide Ongoing Project Management in each applicable project status report under Subtask 3.1.2 on completion of the applicable total amount of hours of Services, exclusive of project management, for programming, testing, and other activities required of Contractor to accomplish such Deliverables.

SUBTASK 3.3.4.1 – Data Migration Plan for Phase II

In a series of agile sprint meetings, the County will work with the Contractor on mapping fields, mapping look up table values, and approving the converted data.

The Contractor will manage the conversion using their proprietary data conversion tool. All field mappings, lookup table mappings, and conversion settings will be managed and stored by the Contractor in this tool.

Contractor shall provide an updated Data Migration Plan for Phase II that will describe how the Contractor will manage the process of Data Migration for ORMS and PSCR, as specified in Exhibits A.2 (System Requirements – Phase II), A.20 (PSAMS DB Elements), and A.22 (Tables for Migration – Phase II) and as identified in the requirements elaboration session resulting in Deliverable 3.3.2.1. The updated Data Migration Plan shall address the following:

1. All data sources and data targets.
2. How data anomalies and errors will be handled.
3. A schedule of activities to complete the migration effort, including the resources required.

4. How data will be migrated to production environment.

5. Matching on CII number and FBI number as the primary matching key and alternative matching key, respectively.

6. Identifying data collisions where data elements on matched records have different values and providing a methodology to store alternate values or resolve them.

**DELCIVERABLE 3.3.4.1:** Data Migration Plan as specified in Subtask 3.3.4.1.

**SUBTASK 3.3.4.2 – Data Migration and Validation for Phase II**

Contractor will be responsible for converting all data required from the systems as specified in Deliverable 3.3.5.1 (Data Migration Plan). Contractor will provide the tools and methodology for converting the data. County will assist Contractor in understanding the data in the source systems and provide data extracts three times from the source systems. County will provide PSCRP data in a Microsoft SQL Server file format and will provide ORMS data in a set of flat files, comma-separated value (CSV) files, or other mutually agreed file format onto an AWS location provided by the Contractor as specified in Deliverable 3.3.4.1 (Data Migration Plan).

Contractor will perform any necessary data conversions and import the data into the PSAMS Solution. Contractor will verify the converted data in the PSAMS Solution and correct any errors in importing the data.

**DELCIVERABLE 3.3.4.2:** Contractor shall demonstrate the County Data with respect to Phase II properly imported into the PSAMS Solution, including correction of any errors in importing the data.

**3.3.5 SYSTEM TESTING AND DEFECT RESOLUTION – PHASE II**

**SUBTASK 3.3.5.1 – Contractor System Testing**

Contractor shall thoroughly test the Licensed Software to ensure that the Licensed Software is of high quality and performs in accordance with the Specifications when operated on the Hosted Environment. Prior to providing a new feature of the system to the County for User Acceptance Testing, Contractor shall resolve all failures to perform in accordance with the Specifications and other software errors revealed during its testing.
Contractor shall update the Requirements Traceability Matrix demonstrating that testing has fully covered the requirements for Phase II.

DELIVERABLE 3.3.5.1.1: Certification that Contractor has conducted system testing and resolved all failures to perform according to Specifications and other software errors revealed during its testing.

DELIVERABLE 3.3.5.1.2: Updated Requirements Traceability Matrix as specified in Subtask 3.3.5.1.

SUBTASK 3.3.5.2 – Support User Acceptance Test

Contractor shall provide assistance and support to the PSAMS Core Team and County subject matter experts designated to conduct the User Acceptance Testing. Assistance shall be provided onsite or as otherwise agreed to by County and Contractor. Contractor shall deliver the final progress report regarding Deliverables under Deliverables under Subtasks 3.3.2.4 – Custom Development, 3.3.2.5 – Letters and Notifications, 3.3.2.6 – Court Report Forms, 3.3.2.7 – Reports, and 3.3.3 – System Integration – Phase II, as outlined in Subtask 3.1.2 – Provide Ongoing Project Management in the applicable project status report under Subtask 3.1.2 on completion of all Deliverables under this Subtask.

1. Contractor shall assist County-designated users in performing the tests with Contractor's assistance using the testing environment.

2. Contractor shall populate the system with data in the testing environment, using data from the County's current systems. The test environment shall be provisioned with Users for testing, and all data and configurations required to perform the UAT. In the event that there are no County data available to populate some features or fields of the system, the County will provide the data for this purpose by entering the data or as otherwise agreed by the parties.

3. During UAT, Contractor shall correct software errors identified by the County and shall collaborate with the County to correct any deviations from Specification that can be resolved through system configuration.

4. Upon correction of all software errors and deviations from Specifications, County shall perform a complete cycle of UAT to validate that the PSAMS Solution is operating in accordance with Specifications.
5. Upon County’s successful completion of UAT, Contractor shall certify in writing that the User Acceptance Test has been completed successfully, the Contractor is not aware of any software errors or deviations from Specifications, and the PSAMS Solution is ready for implementation.

DELIVERABLE 3.3.5.2.1: Testing environment populated with data as specified in Subtask 3.3.5.2.

DELIVERABLE 3.3.5.2.2: Certification that the Contractor is not aware of software errors or deviations from Specifications, and the PSAMS Solution is ready for implementation, as specified in Subtask 3.3.5.2.

3.3.6 TRAINING AND DOCUMENTATION – PHASE II

Contractor shall prepare and implement a comprehensive training program, including, but not limited to any necessary role-specific training materials for the utilization of the PSAMS Solution for Phase II including the functionality appropriate for the role in County (Pretrial) operations.

Contractor shall provide training materials to support training requirements. Contractor shall coordinate the delivery of comprehensive training to all County staff as identified in the Training Plan.

SUBTASK 3.3.6.1 – Develop Training Plan

Contractor, in coordination with the County, shall develop a detailed Training Plan that includes the curriculum and methods of training delivery for various levels of Department staff on the use of the PSAMS Solution for Phase II. The plan shall detail training by role and include, but not be limited to the following:

1. Contractor shall train a designated group of County staff on PSAMS Solution to effectively operate and utilize the PSAMS Solution based on the below role:

   a. Training Academy Staff: Up to 20 individuals together who can train other Pretrial Services staff on the PSAMS Solution functionality.

   b. System Administrators: Up to 10 individuals who can configure, build workflows, configure court reports forms, edit look-up values, and monitor and resolve interface issues.
c. Probation IT Service Desk: Up to 20 individuals to be trained on Contractor’s support process and who will do the first line of support for Users.

d. Query writers: Up to 10 individuals who can be trained on Contractor’s data schema and direct access to the shadow database using the County’s reporting and business intelligence tools, with such training not to exceed 40 hours.

2. Contractor shall provide adequate number of proficient personnel to effectively deliver training.

3. Contractor shall develop and provide all required training materials to effectively train Department staff by role and responsibility, including technical staff.

4. Contractor shall work with Department staff to develop the Training Plan.

DELIVERABLE 3.3.6.1: Training Plan as specified in Subtask 3.3.6.1.

SUBTASK 3.3.6.2 – Provide Training Course Schedule

Contractor shall submit a training course schedule, that includes but is not limited to the dates, times, locations, trainer information and type of training (classroom, coaching, training for trainers, etc.) to County for review and acceptance.

DELIVERABLE 3.3.6.2: Training Course Schedule as specified in Subtask 3.3.6.2.

SUBTASK 3.3.6.3 – Provide Training Materials and Training Environment

Contractor shall configure the training environment to support User training and shall provide all training materials electronically. Those materials shall become the property of County and may be modified and duplicated as needed by County.

DELIVERABLE 3.3.6.3: Training materials and training environment as specified in Subtask 3.3.6.3.

SUBTASK 3.3.6.4 – Prepare and Conduct Training

1. Contractor shall deliver training and training materials consistent with classes described in County approved Training Plan in accordance with Subtask 3.3.6.1.

2. Contractor shall ensure that the training environment is populated with adequate data to make training effective.
3. Contractor shall deliver training for all identified Department staff consistent with the classes described in the County-approved Training Plan and certify in writing that all training as described in the Training Plan has been successfully completed. This shall be completed prior to the Task 3.3.7 (Implementation – Transition to Production – Phase II). Contractor shall utilize the training environment established in Subtask 3.3.2.1 (System Provisioning) and training support documentation developed in Subtask 3.3.6.3 (Provide Training Materials and Training Environment).

4. Contractor shall provide a report on the progress of training activities on a weekly basis, by date, location, and role, that includes the following:
   a. An updated training schedule that outlines the next thirty days of training activities
   b. Any issues or risks identified by the Contractor that may impact the training schedule
   c. Train the trainer classes to certify Department staff to deliver the PSAMS Solution training.
   d. As part of the training, Contractor shall provide the designated County groups with working knowledge of the PSAMS Solution software capabilities.

DELIVERABLE 3.3.6.4: Conduct all training services for Users as specified in Subtask 3.3.6.4

3.3.7 IMPLEMENTATION – TRANSITION TO PRODUCTION – PHASE II

This task will be considered complete only when all tasks except Task 3.3.8 (System Acceptance with Respect to Phase II for PSAMS Solution) have been completed and approved by County. Contractor shall conduct the implementation in accordance with the Go-Live Plan and PCD.

SUBTASK 3.3.7.1 – Go-Live-Plan

Contractor shall create a clear and detailed plan (Go-Live-Plan) to implement the PSAMS Solution for Phase II to the production environment. Contractor shall review and revise the tasks and time frames in the Go-Live-Plan, as necessary, throughout the transition to production process.

The Go-Live-Plan shall include the following elements:

1. Departmental and other County resource requirements.
2. Implementation tasks to be performed by each Contractor and County.

3. Implementation schedule.

DELIVERABLE 3.3.7.1: Go-Live-Plan as described in Subtask 3.3.7.1.

SUBTASK 3.3.7.2 – Prepare Production Environment

The Contractor in coordination with the County shall prepare the Hosted Environment to be used for Production Use (Production Environment). Contractor shall provide appropriate staff for installing, testing, and populating the Production Environment. Contractor shall ensure availability of the Production Environment, including production server environment, networking and end user hardware and software. Contractor shall provide secured access to the PSAMS Solution for Production Use by delegating authentication and authorization to the County’s Azure Active Directory (Azure AD). Contractor shall work with County to identify and document the tenant Configuration data necessary to enable Azure AD integration for Production Environment.

The Contractor shall support the County staff in setting up the profiles, security adding Azure AD users to the PSAMS Solution, and testing the user accounts to ensure security and access as specified.

The Contractor shall Configure User accounts, User roles, establish system access and enable system log-in and User auditing for Production Environment.

DELIVERABLE 3.3.7.2: Prepared Production Environment as specified in Subtask 3.3.7.2.

SUBTASK 3.3.7.3 – PSAMS Solution Implementation

This implementation of the PSAMS Solution in the Production Environment serves as the primary validation of the PSAMS Solution and ensures the PSAMS Solution can meet Specifications. During the implementation period and until Final Acceptance, Contractor shall resolve all issues/Defects identified in accordance with Specifications. Contractor shall provide technical assistance with the option of on-site support at the designated sites during the implementation.

DELIVERABLE 3.3.7.3: Conduct implementation of the PSAMS Solution in the Production Environment according to the Go-Live Plan and provide County with a report certifying the progress and completion of the associated work as specified in Subtask 3.3.7.3.
3.3.8 SYSTEM ACCEPTANCE WITH RESPECT TO PHASE II FOR PSAMS SOLUTION

The PSAMS Solution for Phase II in its entirety, as installed and configured, will be Accepted by County if, and only if, the PSAMS Solution operates in the Production Environment for a period of sixty days continuously without Defects of Priority Level 1 or 2 as provided in Exhibit K (Service Level Requirements) to the Agreement.

SUBTASK 3.3.8.1 – Achieve Final Acceptance with Respect to Phase II

The PSAMS Solution shall achieve Final Acceptance with respect to Phase II after the PSAMS Solution has achieved Production Use for sixty (60) consecutive days without Defects of Priority Level 1 or 2 as specified in Exhibit K (Service Level Requirements) to the Agreement.

DELIVERABLE 3.3.8.1: Contractor shall certify in writing that the Documentation certifying that the PSAMS Solution in Production Environment has successfully and continuously operated without Defects of Priority Level 1 or 2 during the continuous 60-day period as specified in Subtask 3.3.8.1.

4.0 DEFINITIONS

County Contract Manager – Person designated by the County with actual and apparent authority on contractual or administrative matters relating to this Agreement.

County Contract Monitor – Person who monitors the Agreement and provides reports to the County Contract Manager and County Project Manager.

PSAMS Core Project Team – Consists of Investigators, Senior Investigators, Electronic Monitoring Managers, Pretrial Monitoring Managers, Investigative Supervisors, Bureau Chief, Pretrial Services, Users, trainers, and subject matter experts.

Work Plan – Work Plan is prepared by the Contractor using the County-specified version of Microsoft Project that provides a detailed schedule and required resources for both Contractor and County.
EXHIBIT A

STATEMENT OF WORK

EXHIBITS

PRETRIAL SERVICES ASSESSMENT AND MONITORING SYSTEM (PSAMS)
1.0 EXHIBITS TO EXHIBIT A (STATEMENT OF WORK)

Exhibit A.1: SYSTEM REQUIREMENTS – PHASE I
Exhibit A.2: SYSTEM REQUIREMENTS – PHASE II
Exhibit A.3: CURRENT SYSTEMS FLOW DIAGRAM
Exhibit A.4: EXISTING WORKFLOWS – STATIC-99R SRG
Exhibit A.5: EXISTING WORKFLOWS – STATIC-99R PRE-SENTENCE & POST-SENTENCE
Exhibit A.6: EXISTING WORKFLOWS – OR – CANDIDATE SELECTION & INVESTIGATION REQUEST
Exhibit A.7: EXISTING WORKFLOWS – BD – AGENCY REQUEST
Exhibit A.8: EXISTING WORKFLOWS – BD – DEFENDANT REQUEST
Exhibit A.9: EXISTING WORKFLOWS – DRUG COURT
Exhibit A.10: EXISTING WORKFLOWS – NAME CHANGE - INVESTIGATION
Exhibit A.11: EXISTING WORKFLOWS – RRU
Exhibit A.12: EXISTING WORKFLOWS – PRETRIAL COURT ACTIVITY MONITORING & NON-COMPLIANCE
Exhibit A.13: EXISTING WORKFLOWS – REGULAR COURT ACTIVITY MONITORING FOR OR RELEASES
Exhibit A.14: EXISTING WORKFLOWS – ALCOHOL AND ELECTRONIC MONITORING – INVESTIGATION
Exhibit A.15: EXISTING WORKFLOWS – ALCOHOL AND ELECTRONIC MONITORING – FOLLOW UP
Exhibit A.16: EXISTING WORKFLOWS – ALCOHOL AND ELECTRONIC MONITORING – ABSCOND & NON-COMPLIANCE FOLLOW UP
Exhibit A.17: EXISTING WORKFLOWS – SRP- SUPERVISED RELEASE PROGRAM
Exhibit A.18: LASD INTEGRATION REQUIREMENTS
Exhibit A.19: CJIS – CHARGE CODE DATA INTEGRATION REQUIREMENTS
Exhibit A.20: PSAMS DATA ELEMENTS
Exhibit A.21: TABLES FOR MIGRATION – Phase I
Exhibit A.22: TABLES FOR MIGRATION – Phase II
Exhibit A.23: ORMS PROFILES
Exhibit A.24: DELIVERABLE ACCEPTANCE FORM
Exhibit A.25: CHANGE ORDER FORM
Exhibit A.26: ABBREVIATIONS AND ACRONYMS
Exhibit A.27: THIRD PARTY PRODUCTS
Exhibit A.28: MINIMUM SYSTEM REQUIREMENTS
Exhibit A.29 COURT REPORT FORMS – Phase I
Exhibit A.30 LETTERS AND NOTIFICATIONS – Phase I
Exhibit A.31 COURT REPORT FORMS – Phase II
Exhibit A.32 LETTERS AND NOTIFICATIONS – Phase II
Exhibit A.33 PSAMS DELIVERABLE EXPECTATION DOCUMENT
Exhibit A.34 LICENSED SOFTWARE DESCRIPTIONS

These Exhibits are attached to and form a part of that certain Exhibit A (Statement of Work) (together with all sub Exhibits hereto, “Statement of Work” or “SOW”) to the Agreement for Pretrial Services Assessments and Monitoring System and Related Services (as further defined in the Agreement “PSAMS Solution”), dated as of the Effective Date (together with all Exhibits, Attachments, and Schedules thereto, all as amended from time to time, the “Agreement”), between the County of Los Angeles (“County”) on behalf of its Probation Department (“Department”), and Tyler Technologies, Inc (“Contractor”). Capitalized terms used herein without definition have the meanings given to such terms in the SOW or, if not defined therein, in the Agreement.
## SYSTEM REQUIREMENTS – PHASE I

<table>
<thead>
<tr>
<th>Category</th>
<th>ID # (Requirement Number)</th>
<th>Description</th>
<th>Phase</th>
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<tbody>
<tr>
<td>Search</td>
<td>SR-001</td>
<td>The system shall provide a comprehensive search feature that enables users to search by any fields that are associated with a defendant. Primary search parameters shall include application number (unique system key identifier, replacing Department’s existing application number), booking number, case number, hard and soft IDs, and defendant’s name. Other user interfaces may have additional search requirements, depending on the business requirements.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-002</td>
<td>The system shall be able to perform a search by selecting a single field or a combination of two or more fields.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-003</td>
<td>The system shall be able to perform a search by which the user can insert partial information and the system shall attempt to match the search criteria.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-004</td>
<td>The system shall allow the user to navigate directly to the defendant record from the search result list.</td>
<td>I</td>
</tr>
<tr>
<td>New Defendant, Applications, and Assessment</td>
<td>SR-005</td>
<td>The system shall allow authorized users the ability to manually create an application record (arrest and associated case filing) for each defendant.</td>
<td>I</td>
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<tr>
<td>Records</td>
<td>SR-006</td>
<td>The system shall allow for an unlimited number of unique identification numbers for both the defendant and PTS program specific identifiers (e.g., Defendant Unique Number, Booking Number, Application Number, Case Number, CII Number, FBI Number, Probation Number (X Number/Universal Number), etc.)</td>
<td>I</td>
</tr>
<tr>
<td>Category</td>
<td>ID # (Requirement Number)</td>
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<td>SR-007</td>
<td>The system shall validate against unique hard (verified ID via fingerprints) and soft (non-fingerprint based) identifiers as various data elements to ensure that only a single unique defendant record exists in the system (SID, FBI, Probation, and CA DMV).</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-008</td>
<td>The system shall allow for multiple assessments for each arrest/case application, and allow for local system administrators to re-open an inactive assessment for data correction and/or further investigation by a designated PTS program as needed.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-009</td>
<td>The system shall automatically assign various default values when a new defendant record is created.</td>
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<td></td>
<td>SR-010</td>
<td>In accordance with applicable State law, the system shall allow authorized PTS employees the ability to seal records while maintaining the ability to retain statistical data associated with the offender.</td>
<td>I</td>
</tr>
<tr>
<td>General</td>
<td>SR-011</td>
<td>The system shall provide the ability to indicate the defendant’s gender, ethnicity, date of birth, and primary language choice, in the event an authorized bilingual employee is required to interface with the defendant during PTS interaction.</td>
<td>I</td>
</tr>
<tr>
<td>High Profile</td>
<td>SR-012</td>
<td>The system shall flag and track high profile defendants, and access shall be controlled via user/role permission. The system shall generate a high-profile form when the flag is set.</td>
<td>I</td>
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<tr>
<td>Category</td>
<td>ID # (Requirement Number)</td>
<td>Description</td>
<td>Phase</td>
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<td>Residences</td>
<td>SR-013</td>
<td>The system shall allow a user with the appropriate permission to turn on/off the high-profile indicator at any time for active or inactive cases. The High-Profile (HP) indicator also needs a date parameter for a review of flagged subjects one year after flagging the record.</td>
<td>I</td>
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<tr>
<td>Residences</td>
<td>SR-014</td>
<td>The system shall allow for retention of multiple current and historical residential addresses, with effective dates, and the ability to add, modify, and delete residential addresses by designated users as needed.</td>
<td>I</td>
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<tr>
<td>Residences</td>
<td>SR-015</td>
<td>The address records shall also have an attribute to indicate whether the defendant is homeless, or if the defendant's address is unknown at the time of the record entry.</td>
<td>I</td>
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<tr>
<td>Financial Support</td>
<td>SR-016</td>
<td>The system shall allow for maintenance and retention of multiple current and historical financial support records, with the source (employer name, type of government assistance, retirement, disability, self-employment, etc.), the amount, contact information, length of support, and effective date.</td>
<td>I</td>
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<tr>
<td>Financial Support</td>
<td>SR-017</td>
<td>The system shall provide the ability to record and retrain the defendant’s phone numbers (mobile, home, work, etc.)</td>
<td>I</td>
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<tr>
<td>Financial Support</td>
<td>SR-018</td>
<td>The system shall allow for the recording and retaining of the defendant’s primary e-mail address.</td>
<td>I</td>
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<tr>
<td>Financial Support</td>
<td>SR-019</td>
<td>When entering defendants into the system, the system shall allow to enter information from ages 0-120</td>
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## SYSTEM REQUIREMENTS – PHASE I

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<tr>
<td>Contacts and References</td>
<td>SR-020</td>
<td>The system shall provide the ability to record and retain referred persons by the defendant (family, friends, neighbors, etc.), including but not limited to name, relationship, address, language, phone number(s), etc.</td>
<td>I</td>
</tr>
<tr>
<td>New Investigation Records and Assignment</td>
<td>SR-021</td>
<td>The system shall allow for the creation of multiple assessments for each application record.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-022</td>
<td>The system shall provide the ability to record and retain the investigation type for the programs – Name Change, Drug Court, Electronic Monitoring, and Static-99R.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-023</td>
<td>The system shall display all active, unassigned assessments in work queue where designated users can easily access and management case assignments in a descending order by application number</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-024</td>
<td>Unassigned cases shall be grouped by program type, and user roles associated with the assigned program are restricted to view their respective cases.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-025</td>
<td>The system shall control access to the program type via User Profile Permission.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-026</td>
<td>The system shall allow for additional sorting capability in the unassigned assessments upon selecting a column header for any available data element on the user interface. All columns shall be sortable in ascending or descending order.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-027</td>
<td>The system shall provide selected authorized users the ability to assign or</td>
<td>I</td>
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<tr>
<td>Category</td>
<td>ID # (Requirement Number)</td>
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<td></td>
<td>SR-028</td>
<td>The system shall provide the ability to record and review employee task performance for the following assessment tasks: Defendant Interview, Criminal History Background, Risk Assessment, and Court Report.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-029</td>
<td>The system shall allow designated profiles the ability to perform an override of a credited employee ID for a completed task with a different employee ID.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-030</td>
<td>The system shall be able to validate and perform checks to ensure that all required tasks and data elements recorded and completed before an active assessment can be completed.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-031</td>
<td>Upon assigning an assessment, the system shall note the employee who assigned the assessment, including the date and time, and shall filter the assessment from the unassigned assessments. The assigned assessment shall appear in the assigned staff’s work queue.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-032</td>
<td>The system shall lock a record whenever a reviewer or supervisor selects the record for assignment to prevent concurrent access and assignment by multiple supervisors.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-033</td>
<td>The system shall organize and display each staff’s assignment worklist on a single screen where staff can easily access, manage, and work on their assigned task. Staff shall only view their assigned assessments/investigations.</td>
<td>I</td>
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<td></td>
<td>SR-034</td>
<td>The assigned assessments shall be sorted by the application number in descending order, whereas, the oldest unassigned application shall reside on top while newly created applications reside at the bottom of the list.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-035</td>
<td>The system shall allow for additional sorting capability upon selecting a column header for any available data element on the user interface. All columns shall be sortable in ascending or descending order.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-036</td>
<td>Upon completing all assigned tasks for an assessment, the system shall clear the assigned case from the staff assignment worklist.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-037</td>
<td>The system shall provide the ability to close or inactivate an assessment.</td>
<td>I</td>
</tr>
<tr>
<td>Criminal History</td>
<td>SR-038</td>
<td>The system shall provide the ability to record and retain data entries of a defendant's past criminal history details, which shall include but not be limited to arrest date, arrest location (state), source of the arrest information, court case number, conviction date, conviction charge, conviction charge description, and sentencing outcomes (summary or formal probation, length of incarceration, and amount of fines).</td>
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<td></td>
<td>SR-039</td>
<td>The system shall have the ability to indicate in any designated court reports that the defendant has no documented history of criminal convictions found on available justice information systems. If there are no records found the reports should display, no data found.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-040</td>
<td>The system shall support an unlimited number of criminal history records per defendant.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-041</td>
<td>The system shall provide the ability to indicate the Arrest only, Adult convictions, Juvenile sustained petitions, and Pending criminal history record types.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-042</td>
<td>The system shall provide the ability to export a defendant’s criminal record history records to a PDF format for electronic transmission or printing.</td>
<td>I</td>
</tr>
<tr>
<td>Risk Assessment</td>
<td>SR-043</td>
<td>The system shall provide risk assessment models based on established criteria by current PTS programs (Electronic Monitoring [Modified Wisconsin]; Drug Court Eligibility screening and Static-99R [Static-99R Tool]).</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-044</td>
<td>The system shall calculate a defendant’s risk score and set the risk level based on score range.</td>
<td>I</td>
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<td></td>
<td>SR-045</td>
<td>The system shall compute scores based on responses to the assessment questions.</td>
<td>I</td>
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<td></td>
<td>SR-046</td>
<td>The system shall allow for maintenance and retention of risk assessment history for a defendant.</td>
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<td>SR-047</td>
<td>The system shall allow for multiple pretrial risk assessments for each assessment or investigation within a given application.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-048</td>
<td>The system shall track and display a defendant’s history of previous administered assessments.</td>
<td>I</td>
</tr>
<tr>
<td>Investigation Court Reports</td>
<td>SR-049</td>
<td>The system shall support the ability to create a variety of Investigation Court Reports for designated PTS Programs, including selected data elements for each program.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-050</td>
<td>The system shall provide the ability to export reports to PDF file format for digital storage or printing.</td>
<td>I</td>
</tr>
<tr>
<td>Investigation Completion</td>
<td>SR-051</td>
<td>The system shall provide the ability to accurately monitor the file status of each assessment and pretrial monitoring record, noting it to be active assessment, active monitoring, active warrant, or inactive for effective record management.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-052</td>
<td>The system shall prevent case closures based on certain conditions (e.g., certain tasks are not completed, certain information missing) and without supervisory approval.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-053</td>
<td>The system shall provide the ability to automatically close cases based on certain conditions.</td>
<td>I</td>
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<td></td>
<td>SR-054</td>
<td>The system shall allow for the maintenance and retention of historical reasons, dates, and staff performing opening or closing a case.</td>
<td>I</td>
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<td>SR-055</td>
<td></td>
<td>The system shall track the source of the requesting agency or entity (court, referral, or PTS agency).</td>
<td>I</td>
</tr>
<tr>
<td>SR-056</td>
<td></td>
<td>The system shall provide the ability to record and track defendant referrals for Electronic Monitoring. The system shall allow for maintenance and retention of EM detailed case information.</td>
<td>I</td>
</tr>
<tr>
<td>SR-057</td>
<td></td>
<td>The system shall provide an efficient way to automatically determine defendant eligibility based on exclusion conditions (e.g., excluded conviction charges, pending felony cases, outstanding warrants, custody holds, rehabilitation orders, disqualifying special handing restrictions).</td>
<td>I</td>
</tr>
<tr>
<td>SR-058</td>
<td></td>
<td>The system shall provide the ability to record and track placement on electronic monitoring, including tentative start and end dates.</td>
<td>I</td>
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<tr>
<td>SR-059</td>
<td></td>
<td>The system shall allow designated users the ability to review and approve the completed risk assessment and the ability to submit the final recommendation codes on post-sentencing inmates.</td>
<td>I</td>
</tr>
<tr>
<td>SR-060</td>
<td></td>
<td>The system shall allow users to route a completed EM application based on the risk assessment scores or court order for approval/quality check.</td>
<td>I</td>
</tr>
<tr>
<td>SR-061</td>
<td></td>
<td>The system shall allow for the entry of EM disposition and case closure if the outcome code is denied. Required elements are 1) Date EM was denied; 2) Reason Sheriff denied; and 3) Comment</td>
<td>I</td>
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<td></td>
<td>SR-062</td>
<td>The system shall allow users to route an eligible EM assessment to a designated quality and control employee for further review, approval, and tracking.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-063</td>
<td>The system shall flag EM abscond events if it is a court case or LASD.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-064</td>
<td>The system shall provide the ability to track different levels of severity (violations) for non-compliance events.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-065</td>
<td>The system shall provide the ability to track contractor audit information, including 1) Equipment Function, and 2) Violations Abscond reports within prescribed/established timeframe.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-066</td>
<td>The system shall allow for the assigning of electronic monitoring vendor offices, including the ability to reassign an unlimited number of electronic monitoring records to another vendor office by authorized profiles.</td>
<td>I</td>
</tr>
<tr>
<td>Static-99R</td>
<td>SR-067</td>
<td>The system shall provide the ability to enter Static-99 information.</td>
<td>I</td>
</tr>
<tr>
<td>Program</td>
<td>SR-068</td>
<td>The system shall provide the ability to enter Facts of Offense information.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-069</td>
<td>The system shall provide the ability to enter Method of Operations for Facts of Offense Sheet information.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-070</td>
<td>The system shall provide the ability to track the following different Static 99 types: 1. SRG; 2. Pre-Sentence; 3. Post-Sentence</td>
<td>I</td>
</tr>
<tr>
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<tr>
<td>Civil Name Change</td>
<td>SR-071</td>
<td>The system shall provide the ability to enter information pertaining to a Civil Name Change request.</td>
<td>I</td>
</tr>
<tr>
<td>Drug Court</td>
<td>SR-072</td>
<td>The system shall provide the ability to enter and track Drug Court request information.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-073</td>
<td>The system shall generate and submit an electronic assessment package to the Court.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-074</td>
<td>The system shall provide reports based on 1) Court location and 2) Type.</td>
<td>I</td>
</tr>
<tr>
<td>Reporting, Letters, and Notices</td>
<td>SR-075</td>
<td>The system shall provide reports that are preconfigured, formatted reports that authorized users can access through the PSAMS Solution. These do not require users to write complex queries and may allow users to specify a limited set of selection criteria, such as date ranges, status, caseload types on all files or cases.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-076</td>
<td>The system shall generate and display a summary and a listing of staff’s caseload by various criteria.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-077</td>
<td>The System shall provide an Electronic Monitoring Program Assessment Report.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-078</td>
<td>The system shall allow the development of custom reports by the system administrator.</td>
<td>I</td>
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<td></td>
<td>SR-079</td>
<td>The system shall provide the ability to create templates for notices and letters which County will use to generate notices and letters based on those templates and drawing from data fields in the system.</td>
<td>I</td>
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</tbody>
</table>
## SYSTEM REQUIREMENTS – PHASE I

<table>
<thead>
<tr>
<th>Category</th>
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<th>Description</th>
<th>Phase</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>SR-080</td>
<td>The system shall provide an up to date replicated database that the County may connect to using its own SQL-based reporting tools to run queries, extract data, and create custom reports.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-081</td>
<td>The system shall provide the ability to export and print report data in Excel and PDF.</td>
<td>I</td>
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<td></td>
<td>SR-082</td>
<td>The system shall generate documents individually (on-demand) or in scheduled batches.</td>
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<td></td>
<td>SR-083</td>
<td>The system shall provide the ability to format reports to accommodate different paper sizes and viewing layouts.</td>
<td>I</td>
</tr>
<tr>
<td>Consolidation</td>
<td>SR-084</td>
<td>The system shall allow a user with the appropriate user role the ability to consolidate defendants. Consolidation from the source defendant to the destination defendant can occur in the following two ways: 1. If the destination defendant exists, then move program record from source to destination; or 2. If the destination defendant does not exist, (a) allow the administrator to create a new defendant record, then (b) move the program record from source to destination.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-085</td>
<td>The system shall check the following key data elements for defendant consolidation: CII Number, FBI Number, Probation X-Number</td>
<td>I</td>
</tr>
<tr>
<td>List of Values Management</td>
<td>SR-086</td>
<td>The system shall provide the administrator the ability to maintain multiple list of values (“LOV”) tables.</td>
<td>I</td>
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</table>
# SYSTEM REQUIREMENTS – PHASE I

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<tbody>
<tr>
<td>User Profiles</td>
<td>SR-087</td>
<td>The system shall allow system administrators the ability to manage user profiles and user roles.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-088</td>
<td>The system shall provide administrators the ability to set and manage various levels of system access and capabilities.</td>
<td>I</td>
</tr>
<tr>
<td>Data Interface / Integration</td>
<td>SR-089</td>
<td>The system shall provide the ability to export requested data into third-party software (MS Access, Excel, etc.) for statistical reporting and data analysis.</td>
<td>I</td>
</tr>
<tr>
<td>Historical Data Migration</td>
<td>SR-090</td>
<td>The vendor shall migrate/convert data from existing Probation system PPT+ with the option to archive closed cases into the new system. Note: The intent is to migrate the past three fiscal years + current fiscal year of data records + any pending records older than the four fiscal years from the date of the migration. See the Exhibit A.21 (Tables For Migration – Phase I).</td>
<td>I</td>
</tr>
<tr>
<td>Technical Architecture</td>
<td>SR-091</td>
<td>The system shall be web-based and accessible via a web browser and support windows PCs.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-092</td>
<td>The system shall support a web-browser and shall be independent of the browsers – support Internet Explorer, Edge Chrome, Google Chrome, as well as any other browser that the County supports. Also, support testing when the County upgrades its browser version.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-093</td>
<td>The system’s database must be fully relational and require only single entry of data elements. For example, a defendant name record must be entered only once and linked to other tables.</td>
<td>I</td>
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</tbody>
</table>
# SYSTEM REQUIREMENTS – PHASE I

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<tbody>
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<td></td>
<td>SR-094</td>
<td>The system shall provide secured access by authentication and authorization to the County’s Azure Active Directory (Azure AD).</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-095</td>
<td>The system shall support printers provisioned in Microsoft Windows, including but not limited to Xerox Global Print Driver, Xerox Phaser 6700DN, Xerox Phaser 4600 and Xerox WorkCenter 7545 and 5790.</td>
<td>I</td>
</tr>
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<td></td>
<td>SR-096</td>
<td>The system shall provide, but not be limited to, baseline data elements for defendant, such as application (arrest and case information), assessments and investigations, criminal history, personal history (residences, financial support, education, military, and contact information) pretrial supervision (court appearances, appointment events, caseworker and case manager tasks, and associated comments to document interactions and outcomes with defendants and clients. Refer to Exhibit A.20 (PSAMS DATA ELEMENTS).</td>
<td>I</td>
</tr>
<tr>
<td>Application Security</td>
<td>SR-97</td>
<td>The system shall provide role-based security access rights. Permissions shall be set by user roles and include a security matrix that defines access to screens, functions, and data for specific user groups.</td>
<td>I</td>
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<td></td>
<td>SR-98</td>
<td>The system shall support various types of access permissions, including no access, read only, and read, write, and delete.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-99</td>
<td>The system shall restrict visibility of screens, functions and data for</td>
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<td></td>
<td>unauthorized users based on user roles/security levels.</td>
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<td></td>
<td>SR-100</td>
<td>The system shall provide protections against users (except System Administrator) updating data tables directly; all user updates shall be performed via the application front-end.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-101</td>
<td>The system shall track the date, time, and login of any person who added, edited, or deleted a record.</td>
<td>I</td>
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<td></td>
<td>SR-102</td>
<td>The system shall provide secure login functionality with user ID and password to control access. The password module shall have the ability to “lock-out” users after a designated number of failed attempts. The module must require system administrator intervention to remove the lockout.</td>
<td>I</td>
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<td></td>
<td>SR-103</td>
<td>The system shall have the ability for the passwords to be encrypted during user authentication.</td>
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<td></td>
<td>SR-104</td>
<td>The system shall not display the password as clear text (password masking).</td>
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<td></td>
<td>SR-105</td>
<td>The system shall encrypt cookies with sensitive data (e.g., authentication cookies).</td>
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<td></td>
<td>SR-106</td>
<td>The system shall require Azure Active Directory authentication for administration User interface.</td>
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<td></td>
<td>SR-107</td>
<td>The system shall log all actions, including last login time and source location, in a non-refutable immutable way.</td>
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<td>SR-108</td>
<td>The system shall return generic errors messages to the client, to avoid disclosure of sensitive information (e.g., database error, application error).</td>
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<td></td>
<td>SR-109</td>
<td>The system shall timeout if there is no user activity for thirty minutes.</td>
<td>I</td>
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<tr>
<td>Data Integrity</td>
<td>SR-110</td>
<td>The system shall employ record-locking (or field locking) functionality to prevent multiple users from updating the record concurrently.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-111</td>
<td>The system shall put constraints in place to avoid duplicate booking numbers (e.g., entering the same defendant, the same booking ID, the same application number, etc.) that are newer than five years in age.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-112</td>
<td>The system shall provide table-driven drop downs of valid values for data elements whenever possible, and they shall be updatable by the System Administrator, to facilitate data entry and ensure data integrity.</td>
<td>I</td>
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<tr>
<td></td>
<td>SR-113</td>
<td>The system shall provide field edit logic on all date and other appropriate fields to facilitate data entry and ensure data integrity.</td>
<td>I</td>
</tr>
<tr>
<td>Documentation / User Training</td>
<td>SR-114</td>
<td>The Contractor shall provide an entity relationship diagram for all system database tables.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-115</td>
<td>The Contractor shall provide a process model for the systems with a leveled dataflow diagram, system architecture diagram and network diagram.</td>
<td>I</td>
</tr>
</tbody>
</table>
## SYSTEM REQUIREMENTS – PHASE I

<table>
<thead>
<tr>
<th>Category</th>
<th>ID # (Requirement Number)</th>
<th>Description</th>
<th>Phase</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>User Audit</strong></td>
<td>SR-116</td>
<td>The Contractor shall provide a data dictionary for all system database tables/data elements.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-117</td>
<td>The Contractor shall provide a comprehensive user manual documenting all system operations and it should be accessible online. Manual must include screen illustrations and instructions. Instructor led step-by-step training shall be provided to assist technical users, non-technical users, and administrative personnel to operate the system.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-118</td>
<td>The system shall provide a “Help” feature that enables users to search various topics for instructions on how to perform a system task.</td>
<td>I</td>
</tr>
<tr>
<td><strong>User Audit</strong></td>
<td>SR-119</td>
<td>The system shall maintain a history of user logons.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-120</td>
<td>The system shall maintain audit logs of all system changes, including date and time and person making the change. The system must keep an audit log file and identify user by name, ID, date, time, IP address, etc.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-121</td>
<td>The system shall allow County System Administrators to view in real-time a list of Users that are logged on.</td>
<td>I</td>
</tr>
<tr>
<td><strong>General Appearance &amp; Usability</strong></td>
<td>SR-122</td>
<td>All entries/updates/query forms and functions shall utilize a common look and feel with similar commands, including windows, menus, scroll bars, pop-up windows (dialogs), buttons, and list boxes.</td>
<td>I</td>
</tr>
<tr>
<td>Category</td>
<td>ID # (Requirement Number)</td>
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<td>Phase</td>
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</tr>
<tr>
<td></td>
<td>SR-123</td>
<td>The system shall be user friendly and flow logically from screen to screen from newly created defendants through the close of the defendant's application.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-124</td>
<td>The system shall provide drill down/hyperlink functionality (i.e., clicking on a hyperlink will open additional details of a record. Methods include opening a data grid, popup window, or navigation to a separate screen).</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-125</td>
<td>The system shall provide a means of simple spell checking for all free-text fields.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-126</td>
<td>The system shall prompt users to save information when users navigate or focus from an unsaved user interface.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-127</td>
<td>The system shall provide visual prompts and error messages to ensure that all required fields are completed.</td>
<td>I</td>
</tr>
<tr>
<td>File Upload</td>
<td>SR-128</td>
<td>The system shall have the ability for management to upload, add, or delete attached external documents associated with a specific defendant record, controlled by user system profiles.</td>
<td>I</td>
</tr>
<tr>
<td>Availability</td>
<td>SR-129</td>
<td>The system shall be available twenty-four hours a day, seven days a week and 365 days a year. Peak performance time will be from 8:00am till 5:00pm, Monday through Friday (with minimal acceptable downtime).</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-130</td>
<td>The system shall allow for the capacity to limit or restrict access times for selected users.</td>
<td>I</td>
</tr>
<tr>
<td>Category</td>
<td>ID # (Requirement Number)</td>
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<tr>
<td></td>
<td>SR-131</td>
<td>The system shall have a disaster recovery backup plan and implementation, for use in the event the primary host location is not available for providing services.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-132</td>
<td>The system shall replicate across regions in order to achieve a System recovery time objective (RTO) of two (2) hours and a system recovery point objective (RPO) of zero data loss.</td>
<td>I</td>
</tr>
<tr>
<td>Performance</td>
<td>SR-133</td>
<td>The system shall be expandable to accommodate additional users, employees, departments, agencies, new modules, and new requirements, as business needs develop and evolve over time.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-134</td>
<td>The system shall perform as specified in section IV ADDITIONAL WARRANTIES, Exhibit K (Service Level Requirements).</td>
<td>I</td>
</tr>
<tr>
<td>System</td>
<td>SR-135</td>
<td>The system shall be totally supported by the Contractor, including operating system, database, and application, for the life of the Agreement.</td>
<td>I</td>
</tr>
<tr>
<td>Support</td>
<td>SR-136</td>
<td>The Contractor shall provide technical support as defined in Exhibit K (Service Level Requirements), I. Support Call Process.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-137</td>
<td>The Contractor shall have an emergency contact telephone number available for major system problems outside of normal service support hours.</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>SR-138</td>
<td>Error description for mandatory fields.</td>
<td>I</td>
</tr>
</tbody>
</table>
### SYSTEM REQUIREMENTS – PHASE I

<table>
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<tbody>
<tr>
<td></td>
<td>SR-139</td>
<td>Any system updates and changes to the system shall be pushed out to the users in coordination with IT staff, and updated training tools and support shall be provided during these times.</td>
<td>I</td>
</tr>
<tr>
<td>Category</td>
<td>ID #</td>
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<td>Phase</td>
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<td>----------------------------------------------</td>
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</tr>
<tr>
<td>New Defendant, Applications, and Assessment Records</td>
<td>SR-001</td>
<td>The system shall allow authorized users the ability to manually create an application record (arrest and associated case filing) for each defendant and automatically populate designed data elements by interfacing with authorized external source systems, such as Los Angeles Sheriff’s Department (LASD) for booking and save or cancel based on the user’s action.</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-002</td>
<td>PSAMS will have a work queue for incoming arrests coming in by API from the LASD New Arrest event so that an appropriate staff member can assign the case or take other appropriate action.</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-003</td>
<td>PSAMS will have a work queue for fully sentenced inmates (FSI) coming in by API from the LASD Fully Sentenced Event so that an appropriate staff member can assign the case or take other appropriate action.</td>
<td>II</td>
</tr>
<tr>
<td>Residences</td>
<td>SR-004</td>
<td>The system shall have the ability to validate defendant’s residential addresses against major address verification vendors (like United States Postal Service, Pitney Bowes, Melissa, etc.)</td>
<td>II</td>
</tr>
<tr>
<td>New Investigation Records and</td>
<td>SR-005</td>
<td>The system shall provide the ability to record and retain the investigation type for the programs – Bail Deviation and Own Recognizance.</td>
<td>II</td>
</tr>
<tr>
<td>Category</td>
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</tr>
<tr>
<td>Assignment</td>
<td>SR-006</td>
<td>The system shall provide a process to route pending assessments for quality review and supervisor approval.</td>
<td>II</td>
</tr>
<tr>
<td>Defendant Interview</td>
<td>SR-007</td>
<td>The system shall incorporate the defendant interview questions and responses to be entered into the system for recording and retention and shall be able to interact with the PTS risk instrument factors in determining risk (Ex: C-CAT).</td>
<td>II</td>
</tr>
<tr>
<td>Criminal History</td>
<td>SR-008</td>
<td>The system shall have the capability to provide criminal justice information through web services on authorized interfaces. At a minimum, the system will need to interface with the Los Angeles County Sheriff’s Department (LASD) Automated Justice Information System and Criminal Justice Information Services (CJIS) Charge Code Table to make selected arrest and booking information available in a temporary data storage region for automatic data population of new assessment records as specified in Exhibit A.18 (LASD Integration requirements) and to get the charge codes information from CJIS Charge Code Table as specified in Exhibit A.19 (CJIS- Charge Code Data Integration Requirements).</td>
<td>II</td>
</tr>
<tr>
<td>Risk Assessment</td>
<td>SR-009</td>
<td>The system shall provide risk assessment models based on established criteria by current OR Program (C-CAT).</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-010</td>
<td>The system shall provide the ability to enter pre-arraignment information.</td>
<td>II</td>
</tr>
<tr>
<td>Category</td>
<td>ID #</td>
<td>Description</td>
<td>Phase</td>
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</tr>
<tr>
<td>Pre-arraignment Program (Bail Deviation)</td>
<td>SR-011</td>
<td>The system shall provide the ability to enter the court’s decision and bail amount.</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-012</td>
<td>The system shall provide the ability to enter and track Pretrial Investigation information.</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-013</td>
<td>The system shall provide the ability to generate and submit an electronic assessment package to the Court.</td>
<td>II</td>
</tr>
<tr>
<td>Pretrial Investigations Program(OR)</td>
<td>SR-014</td>
<td>The system shall validate the defendant’s charge code and determine if the defendant is eligible or ineligible for assessment. The system shall flag the defendant record accordingly.</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-015</td>
<td>The system shall provide the ability to receive notifications when an event occurs.</td>
<td>II</td>
</tr>
<tr>
<td>Civil Name Change</td>
<td>SR-016</td>
<td>The system shall provide the ability to electronically submit an assessment to the court.</td>
<td>II</td>
</tr>
<tr>
<td>Supervised Release</td>
<td>SR-017</td>
<td>The system shall allow staff to capture and track released defendants. Elements shall include 1) releasing information; 2) multiple court appearance events and outcomes; 3) a list of established court and program conditions (via a list of value [LOV] table); and 4) case notes and comments to documents a released defendant’s pretrial progress.</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-018</td>
<td>The system shall allow for the assigning of pretrial monitoring case managers, including the ability to change an</td>
<td>II</td>
</tr>
<tr>
<td>Category</td>
<td>ID # (Requirement Number)</td>
<td>Description</td>
<td>Phase</td>
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<tr>
<td></td>
<td></td>
<td>unlimited number of assigned pretrial monitoring records to another case manager by authorized profiles.</td>
<td></td>
</tr>
<tr>
<td>SR-019</td>
<td>The system shall allow staff to capture and track the release date, release court, and release court hearing type.</td>
<td>II</td>
<td></td>
</tr>
<tr>
<td>SR-020</td>
<td>The system shall allow staff to capture and track total number of court appearances, release type, Failure to Appear (FTA) events, new arrest events, final court disposition codes, FTA status codes, final disposition date, and total days released.</td>
<td>II</td>
<td></td>
</tr>
<tr>
<td>SR-021</td>
<td>The system shall include a warning flag to identify defendants that may pose potential hazards and/or conditions that merit special attention.</td>
<td>II</td>
<td></td>
</tr>
<tr>
<td>SR-022</td>
<td>The system shall provide the ability to follow up and capture court outcomes.</td>
<td>II</td>
<td></td>
</tr>
<tr>
<td>SR-023</td>
<td>The system shall allow for maintenance and retention of multiple events, which shall include the ability to capture and track court date, court location (courthouse and department), court hearing type, court disposition or outcome, and days on release (days since last court appearance, if the defendant returns to court successfully).</td>
<td>II</td>
<td></td>
</tr>
<tr>
<td>SR-024</td>
<td>The system shall indicate the level of pretrial risk, based upon the existing PTS risk instrument, for tiered pretrial monitoring management and caseload sizes.</td>
<td>II</td>
<td></td>
</tr>
<tr>
<td>SR-025</td>
<td>The system shall provide the ability to capture and track unlimited comments.</td>
<td>II</td>
<td></td>
</tr>
<tr>
<td>Category</td>
<td>ID #</td>
<td>Description</td>
<td>Phase</td>
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<tr>
<td></td>
<td>SR-026</td>
<td>The system shall provide the ability to generate various notices based on PTS programs (e.g., Failure to Appear, Failure to Report, Condition Release Violation, Non-Compliance notification, Court Appearance, etc.).</td>
<td>II</td>
</tr>
<tr>
<td>Alerts</td>
<td>SR-027</td>
<td>The system shall provide the ability to generate notices in English, Spanish, and a limited number of other widely spoken languages in the Los Angeles area.</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-028</td>
<td>The system shall include a messaging system- Tyler Supervision Access to allow for automatic notification (Ex: text and/or email) to defendant of event information related to upcoming court date, failure to appear, Telephone Check-in, and appointments.</td>
<td>II</td>
</tr>
<tr>
<td>Mobile</td>
<td>SR-029</td>
<td>The system shall allow the Pretrial staff to view and manage their assigned cases via a mobile application on the Android and iOS platforms.</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-030</td>
<td>The system shall allow the defendants to view their court hearing date.</td>
<td>II</td>
</tr>
<tr>
<td>Client Portal</td>
<td>SR-031</td>
<td>The system shall allow the defendant to send messages to their case managers related to their case (phone numbers, address, check-in’s..etc).</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-032</td>
<td>The system shall provide evidence-based performance outcome reports by defendant, caseload, unit, etc. with the ability to store monthly performance reports.</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-033</td>
<td>The system shall provide the ability to email reports/letters/memos.</td>
<td>II</td>
</tr>
<tr>
<td>Category</td>
<td>ID # (Requirement Number)</td>
<td>Description</td>
<td>Phase</td>
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</tr>
<tr>
<td>User Profiles</td>
<td>SR-034</td>
<td>The system shall provide the ability to add/manage custom reports to the application front-end report library. It shall be flexible and have intuitive ad-hoc query and reporting capabilities for users to generate the report and to determine the selection criteria of a report without knowledge of the database schema or familiarity with SQL.</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-035</td>
<td>The system shall provide administrators to allow the addition of customized messages to the user in the logon screen or after logging into the system.</td>
<td>II</td>
</tr>
<tr>
<td>Interfaces</td>
<td>SR-036</td>
<td>All web service interface data shall be transmitted using Hypertext Transfer Protocol Secure (HTTPS) and comply with encryption standards that satisfy the County’s Information Security and Privacy Requirements as defined in Exhibit J (Information Security and Privacy Requirements Exhibit).</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-037</td>
<td>The system’s web service interface with LASD and CJIS Charge Code Table shall implement an authentication mechanism to ensure that only authorized requests are serviced.</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-038</td>
<td>The system shall be able to integrate, to get the CJIS Charge Code Table information either via CJIS 2.0 API(if available during PSAMS implementation) or by entering the charge code table information manually from an administrative interface. The CJIS Charge Code Table shall be developed as specified in the Exhibit A.19 (CJIS –</td>
<td>II</td>
</tr>
</tbody>
</table>
## SYSTEM REQUIREMENTS - PHASE II

<table>
<thead>
<tr>
<th>Category</th>
<th>ID # (Requirement Number)</th>
<th>Description</th>
<th>Phase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Charge Code Data Integration</td>
<td>SR-039</td>
<td>The system shall be able to interface with LASD to get the new arrests information as specified in II, A.18 (LASD Integration Requirements).</td>
<td>II</td>
</tr>
<tr>
<td>Data Interface / Integration</td>
<td>SR-040</td>
<td>The system shall be able to interface with LASD to get the full sentenced inmate information as specified in III, A.18 (LASD Integration Requirements).</td>
<td>II</td>
</tr>
<tr>
<td>Historical Data Migration</td>
<td>SR-041</td>
<td>The system shall allow controlled, read-only access to external government agencies (e.g., the superior court, sheriff, district attorney, etc.), to search and review limited defendant information in real-time.</td>
<td>II</td>
</tr>
<tr>
<td>SR-042</td>
<td>The vendor shall migrate/convert data from existing Probation systems (ORMS, and PSCRIP) with the option to archive closed cases into the new system.</td>
<td>II</td>
<td></td>
</tr>
<tr>
<td>Note: The intent is to migrate the past three years + current fiscal years of data records (plus any pending records older than four fiscal years) from the date of the migration. See the Exhibit A.22 (Tables For Migration – Phase II).</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Technical Architecture</td>
<td>SR-043</td>
<td>The system shall support Web Services interfaces (Multi-tier solution supporting the defendant, application, and database tiers).</td>
<td>II</td>
</tr>
<tr>
<td>Role-Based Dashboard</td>
<td>SR-044</td>
<td>The system shall provide a role-based dashboard as the default landing page. The dashboard shall display various statistical report metrics with data drill-</td>
<td>II</td>
</tr>
</tbody>
</table>
### SYSTEM REQUIREMENTS - PHASE II

<table>
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<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>Phase down capability</td>
<td></td>
<td>Data shall also include charts, graphs, and other graphical representations of data.</td>
<td></td>
</tr>
<tr>
<td>Digital Signature</td>
<td>SR-045</td>
<td>The dashboard shall be defined by user roles, such that a supervisor may be required to view a different set of performance metrics than line staff.</td>
<td>II</td>
</tr>
<tr>
<td></td>
<td>SR-046</td>
<td>The system shall provide the ability to electronically sign a document.</td>
<td>II</td>
</tr>
</tbody>
</table>
CURRENT SYSTEMS FLOW DIAGRAM
EXISTING WORKFLOWS – STATIC-99R SRG

Pretrial: STATIC-99R SRG

- Court Request
- DRO Request
- APS (APDS 7382)
- Intercountry/Interstate Inbound Transfers

Steps:
1. Step 1.01: Check for Inter State
2. Step 1.02: Get Victim Info Sheet
3. Step 1.03: Run Criminal Background Check
4. Step 1.04: Complete Sheet Letter
5. Step 1.05: Complete Facts at Offense Sheet
6. Step 1.06: Complete P notebook
7. Step 1.07: Create Application
8. Step 1.08: Perform Risk Assessment
9. Step 1.09: Update APS (DCAO, DDOC)
10. Step 1.10: Prepare APS
11. Step 1.11: Email APS, APS
12. Step 1.12: APS
13. Step 1.13: APS
14. Step 1.14: Prepare APS
15. Step 1.15: Final Application

Done
EXISTING WORKFLOWS – STATIC- 99R PRE-SENTENCE & POST-SENTENCE
EXISTING WORKFLOWS – OR – CANDIDATE SELECTION & INVESTIGATION REQUEST
EXISTING WORKFLOWS – BD – DEFENDANT REQUEST
EXISTING WORKFLOWS – DRUG COURT

PRETRIAL: DRUG COURT

[Diagram showing workflow steps:
- Investigator
- Court Referral
- Verify Info & Print Rap Sheet
- Create Application
- Run Criminal Background Check
- Verify & Update Criminal Info
- Perform Risk Assessment
- Send Assessment to Court
- Close Application
- Done]

CCHRS
Probation Pretrial +
Multiple Systems
Probation Pretrial +
EXISTING WORKFLOWS – RRU

PRETRIAL: RECORD RUNNING UNIT (RRU)

STEP 1.01
Jail interviews
(Metro & 77)

STEP 1.02
Create Application in ORMS & PSCRP

STEP 1.03
BD Program

STEP 1.04
Notify RRU

STEP 1.05
RRU runs criminal Record Check

STEP 1.06
Analysis Criminal Record

STEP 1.07
Enter Criminal Records in ORMS

STEP 1.08
Complete C-CAT in PSCRP

STEP 1.09
Reference Verification

STEP 1.10
PTS DISPO, 70P

Done
EXISTING WORKFLOWS – PRETRIAL COURT ACTIVITY MONITORING & NON-COMPLIANCE

PRETRIAL: PRETRIAL COURT ACTIVITY MONITORING & NON-COMPLIANCE

Camuser Senior Aide

STEP 1.01 Orientation with Department; Assign Caseworker

PTS Dispo (1PM)

PTS Release Changes From OR to PM

STEP 1.02

Case worker (EMCMGR, PMCMGR)

STEP 1.03

UPDATE PMCM And PTSC

STEP 1.04

Increment Non-Compliances

3+ low severity or 1 serious/violent?

No

Yes

STEP 1.04 Send Letter to Court

STEP 1.05

Send Letter to Court

Final Dispo?

No

Yes

STEP 1.05

Record Dispo For Current Court Appearance

STEP 1.06

Enter Next Court Date Info

STEP 1.07

Update PMCM and PTSC as needed

Yes

FTA Desk

FTA?

Remanded

No

Remanded

Yes

Return To Court

STEP 1.08

Update PMCM and PTSC as needed

No

FTA?

Yes

Final Dispo?

No

Yes

FTA Desk

Remanded

STEP 1.08

Record Dispo For Current Court Appearance

Yes

STEP 1.09

Update PTSC

STEP 1.09

Update PTSC

Done

Yes

No

Yes

No

Yes

No

Yes

No
Exhibit A.13

EXISTING WORKFLOWS – REGULAR COURT ACTIVITY MONITORING FOR OR RELEASES

PRETRIAL: REGULAR COURT ACTIVITY MONITORING FOR OR RELEASES

**Current Process:** System will allow only current appearances

- **Camuser**
  - PTS Dispo (10R)
  - Final Dispo?
  - Yes → FTA Final Dispo?
  - Yes → Return To Court?
  - No → Done

- **Senior Aide**
  - PTS Dispo (1 RO)
  - Step 1.02
  - Record Court Dispo for Current Court Appearance
  - Final Dispo?
  - Yes → FTA Final Dispo?
  - Yes → FTA Desk
  - No → Done

- **Case Worker (EMCMGR, PMCMGR)**
  - PTS Release changes from AM, EM and PM to OR
  - Step 1.02
  - Enter the next Court Appearance
  - Final Dispo?
  - Yes → FTA Final Dispo?
  - Yes → Return To Court?
  - No → Done
EXISTING WORKFLOWS – ALCOHOL AND ELECTRONIC MONITORING – INVESTIGATION (Non-SB10 Pilot Courthouses)
EXISTING WORKFLOWS – ALCOHOL AND ELECTRONIC MONITORING – FOLLOW UP (Non-SB10 Pilot Courthouses)

PRETRIAL: ALCOHOL AND ELECTRONIC MONITORING – FOLLOW UP (Non-SB10 Pilot Courthouses)

Current Process:
EM vendor emails Release Log showing list of defendants released from the EM program.

Current Process:
Investigator prints the Enrollment notice/form, which includes the Interview form and the Assessment form.

Current process:
If defendant has completed the EM program, enter final dispo code on the Application Details tab. If defendant is a new enrollee, enter enrollment date on the Cases tab.

STEP 1.01
Print Enrollment Notices

STEP 1.02
Compare Notices & Vendor Lists

Match?
Yes
STEP 1.04
Update Probation Pretrial +

No
STEP 1.03
Update Excel List

Contact Vendor to Resolve

Probation Pretrial +

Current Process:
Investigator cross checks the Release Log and On and Off List with the Enrollment notice/form.

Current Process:
Investigator updates Excel PFS/EM Active Client List after updating PPT+.
EXISTING WORKFLOWS – ALCOHOL AND ELECTRONIC MONITORING – ABSCOND & NON-COMPLIANCE FOLLOW UP (Non-SB10 Pilot Courthouses)

**Current Process:** Vendor emails Abscond Notice daily.

**Current Process:** Investigator sets disposition to abscond or non-compliance and enters comments in PPT+

**Current Process:** Investigator prints the Enrollment notice/form, which includes the Interview form and the Assessment form.

**Current Process:**
- If Warrant Issued?
  - Yes: Confirm with Court, if terminated and enter Final Dispo
  - No: Continue

**Current Process:**
- Abscond
  - Send Notice to Court/Sherrif

**Current Process:**
- Notice Type?
  - Yes: STEP 1.04
  - No: Continue

**Current Process:**
- Non-Compliance
  - Increment Non-Compliances

**Current Process:**
- 3+ low severity or 1 serious/violent?
  - Yes: STEP 1.07
  - No: Continue

**Current Process:**
- Courts
  - Court Monitor for TCIS for Bench Warrant

**Current Process:**
- Sheriff
  - Brought back to custody and terminated

**Current Process:**
- Probation Pretrial+
  - Update Non-Compliance Excel sheet with date letter was sent to Court/Sherrif, etc.

**Current Process:**
- Participants receiving 3 non-compliance notices with minimum severity, or one non-compliance notice in the serious/violent category will be reported to the Sheriff with a recommendation to be taken into custody or be reported to the Courts with a recommendation to be removed from the program.
The County prefers any Interfaces to be specified through OpenAPI 3.0 and the contractor shall follow the Specifications for OpenAPI 3.0 along with the below requirements and others specified in Exhibit A.1. The direction of the data is one-way, i.e., from LASD to the PSAMS Solution via API. The PSAMS Solution integration with LASD must include error handling as per the OpenAPI 3.0 Specification.

I. Booking API: This is a on demand API and will be triggered after the booking number is entered and the user selects and add defendant action as specified in Exhibit A.1, along with the below requirements.

1. Contractor shall Interface with LASD and retrieve the data as specified in the table below.

<table>
<thead>
<tr>
<th>Field Name</th>
<th>Length</th>
<th>Type</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>BKG_INMATE_FIRST_NAME</td>
<td>15</td>
<td>string</td>
<td>The arrested person’s booked first name</td>
</tr>
<tr>
<td>BKG_INMATE_MIDDLE_NAME</td>
<td>15</td>
<td>string</td>
<td>The arrested person’s booked middle name</td>
</tr>
<tr>
<td>BKG_INMATE_LAST_NAME</td>
<td>20</td>
<td>string</td>
<td>The arrested person’s booked last name</td>
</tr>
<tr>
<td>BAD_INMATE_STREET_NO</td>
<td>10</td>
<td>string</td>
<td>The arrested person’s numeric residential street address</td>
</tr>
<tr>
<td>BAD_INMATE_ADDR_STREET_NAME</td>
<td>25</td>
<td>string</td>
<td>The arrested person’s residential street name</td>
</tr>
<tr>
<td>BAD_INMATE_ADDR_CITY</td>
<td>25</td>
<td>string</td>
<td>The arrested person’s residential City</td>
</tr>
<tr>
<td>BAD_INMATE_ADDR_ST</td>
<td>2</td>
<td>string</td>
<td>The arrested person’s residential State</td>
</tr>
<tr>
<td>BAD_INMATE_ADDR_ZIP</td>
<td>5</td>
<td>string</td>
<td>The arrested person’s residential zip code</td>
</tr>
<tr>
<td>Field Name</td>
<td>Length</td>
<td>Type</td>
<td>Description</td>
</tr>
<tr>
<td>-------------------------</td>
<td>--------</td>
<td>---------</td>
<td>-----------------------------------------------------------------------------</td>
</tr>
<tr>
<td>BKG_DATE_OF_BIRTH</td>
<td>12</td>
<td>dateTime</td>
<td>The arrested person’s date of birth</td>
</tr>
<tr>
<td>BKG_SEX</td>
<td>1</td>
<td>string</td>
<td>The arrested person’s gender</td>
</tr>
<tr>
<td>BKG_HAIR (NO)</td>
<td>1</td>
<td>string</td>
<td>The arrested person’s hair color</td>
</tr>
<tr>
<td>BKG_EYES (NO)</td>
<td>1</td>
<td>string</td>
<td>The arrested person’s eyes color</td>
</tr>
<tr>
<td>BKG_HEIGHT (NO)</td>
<td>3</td>
<td>string</td>
<td>The arrested person’s height</td>
</tr>
<tr>
<td>BKG_WEIGHT (NO)</td>
<td>3</td>
<td>string</td>
<td>The arrested person’s weight</td>
</tr>
<tr>
<td>BKG_RACE</td>
<td>1</td>
<td>string</td>
<td>The arrested person’s ethnicity</td>
</tr>
<tr>
<td>BKG_DRIV_LIC_NO</td>
<td>8</td>
<td>string</td>
<td>The arrested person’s driving license number</td>
</tr>
<tr>
<td>BKG_DRIV_LIC_ST</td>
<td>2</td>
<td>string</td>
<td>The arrested person’s driving license issued State</td>
</tr>
<tr>
<td>BKG_CII_NO</td>
<td>8</td>
<td>string</td>
<td>The arrested person’s state identifier number (CII is unique to CA and it is California Identification Index)</td>
</tr>
<tr>
<td>BKG_FBI_NO</td>
<td>9</td>
<td>string</td>
<td>The arrested person’s Federal Bureau of Investigation number</td>
</tr>
<tr>
<td>BKG_BOOKING_NO</td>
<td>9</td>
<td>string</td>
<td>The arrested person’s booking number</td>
</tr>
<tr>
<td>BAS_ARR_AGY</td>
<td>4</td>
<td>string</td>
<td>The arresting agency</td>
</tr>
<tr>
<td>BAS_ARR_DATE</td>
<td>12</td>
<td>dateTime</td>
<td>The arrested person’s arrest date</td>
</tr>
</tbody>
</table>
2. The arrest date should be newer or within five years of the on demand date, as specified in SR-146.

II. The LASD system will publish a New Arrest event. The New Arrest event will publish each arrest transaction and will include the California CII number and the LASD booking number as specified in the table below.
PSAMS will have a listener API that will receive these data transactions. Upon receipt of the incoming transaction, PSAMS will check the CII and Booking Number against the following criteria:

1. CII matches an existing record in PSAMS.
2. Booking number is new; it does not match an existing record in PSAMS.
3. The existing record has a status of either Active or Failure to Appear.

If the incoming transaction matches an existing record as specified above, then the existing record is updated to record the additional Booking Number, and the record is flagged for action.

PSAMS places these records in a queue for the appropriate staff member to take action to resolve or assign the case.
III. The LASD system will publish a Fully Sentenced Inmate (FSI) event. Each transaction will include the data elements specified in the table below.

<table>
<thead>
<tr>
<th>Field Name</th>
<th>Length</th>
<th>Type</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>BKG_BOOKING_NO</td>
<td>9</td>
<td>string</td>
<td>The arrested person’s booking number</td>
</tr>
<tr>
<td>BKG_INMATE_LAST_NAME</td>
<td>20</td>
<td>string</td>
<td>The arrested person’s booked last name</td>
</tr>
<tr>
<td>BKG_INMATE_FIRST_NAME</td>
<td>15</td>
<td>string</td>
<td>The arrested person’s booked first name</td>
</tr>
<tr>
<td>BKG_SEX</td>
<td>1</td>
<td>string</td>
<td>The arrested person’s gender</td>
</tr>
<tr>
<td>BKG_RACE</td>
<td>1</td>
<td>string</td>
<td>The arrested person’s ethnicity</td>
</tr>
<tr>
<td>BKG_DATE_OF_BIRTH</td>
<td>10</td>
<td>dateTime</td>
<td>The arrested person’s date of birth in MM/DD/YYYY format</td>
</tr>
<tr>
<td>BKG_FAC</td>
<td>4</td>
<td>string</td>
<td>The arrested person’s booking facility</td>
</tr>
<tr>
<td>BKG_MOD</td>
<td>4</td>
<td>string</td>
<td>The arrested person’s module</td>
</tr>
<tr>
<td>CHARGE_NO</td>
<td>25</td>
<td>string</td>
<td>The arrested person’s booking charge</td>
</tr>
<tr>
<td>BKG_RELEASE-DATE</td>
<td>10</td>
<td>dateTime</td>
<td>The arrested person’s release date</td>
</tr>
<tr>
<td>BKG_SENTENCE-STAT</td>
<td>1</td>
<td>string</td>
<td>The arrested person’s sentence status level</td>
</tr>
<tr>
<td>BKG_HOLD-FLAG</td>
<td>1</td>
<td>string</td>
<td>The arrested person’s booking hold flag</td>
</tr>
</tbody>
</table>
Upon receipt of the incoming transaction, PSAMS will check if the sentenced status is a value of “3” and also if the release date is greater than today’s date plus the number of days in the Pretrial Services Bureau release threshold parameter (expressed in days). PSAMS will provide the ability to modify the threshold parameter as a system setting.

PSAMS places these records in a queue for the appropriate staff member to take action to resolve or assign the case.
1. Contractor shall Interface with the County’s planned CJIS 2.0 API, if it is available during PSAMS Solution implementation to get the CJIS Charge Code Table data. Below are the CJIS Charge Code Table elements along with the sample data. The Contractor shall provide a service mechanism specified through OpenAPI 3.0 to receive all this information into PSAMS Solution.

Data Sample

<table>
<thead>
<tr>
<th>A</th>
<th>Code</th>
<th>Statute</th>
<th>Literal_Identifier</th>
<th>Degree</th>
<th>Level</th>
<th>Full_Description</th>
<th>Short_Description</th>
<th>Violent_Flag</th>
<th>Classification_Code</th>
<th>RCS_Hierarchy_Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>PC</td>
<td>187(a)</td>
<td>1</td>
<td>F</td>
<td>MURDER - 1ST DEGREE</td>
<td>MURDER - 1ST DEGREE</td>
<td>N</td>
<td>Y</td>
<td>h0</td>
<td>1200</td>
</tr>
<tr>
<td>3</td>
<td>PC</td>
<td>187(a)</td>
<td>2</td>
<td>F</td>
<td>MURDER - 2ND DEGREE</td>
<td>MURDER - 2ND DEGREE</td>
<td>N</td>
<td>Y</td>
<td>h0</td>
<td>2800</td>
</tr>
<tr>
<td>4</td>
<td>PC</td>
<td>187(a)</td>
<td></td>
<td>F</td>
<td>MURDER</td>
<td>MURDER</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>PC</td>
<td>187(a)</td>
<td>2</td>
<td>F</td>
<td>MURDER OF HUMAN FETUS</td>
<td>MURDER OF HUMAN FETUS</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>PC</td>
<td>187(a)</td>
<td>3</td>
<td>F</td>
<td>MURDER- SPEC ALLEG FOR FINANCIAL GAIN</td>
<td>MURDER-FINANCIAL GAIN</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>PC</td>
<td>187(a)</td>
<td>4</td>
<td>F</td>
<td>MURDER SPEC ALLEG OF PRIOR MURDER CONNECT</td>
<td>MURDER-PRI MURDER CONNECT</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>PC</td>
<td>187(a)</td>
<td>5</td>
<td>F</td>
<td>MURDER-MURDER SPEC ALLEG OF MULTIPLE MURDERS</td>
<td>MURDER-MURDER MULTIPLE MURDERS</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>PC</td>
<td>187(a)</td>
<td>6</td>
<td>F</td>
<td>MURDER SPEC ALLEG BY DESTRUCTIVE DEVICE/INJ MURDER-BOMB/DEVICE/EXPLOS</td>
<td>MURDER-BOMB/DEVICE/EXPLOS</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>PC</td>
<td>187(a)</td>
<td>7</td>
<td>F</td>
<td>MURDER SPEC ALLEG TO AVOID ARREST OF DUH IN MURDER-AVOID ARREST/ESCAP</td>
<td>MURDER-AVOID ARREST/ESCAP</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>PC</td>
<td>187(a)</td>
<td>8</td>
<td>F</td>
<td>MURDER SPEC ALLEG BU BY MAIL BOMB</td>
<td>MURDER MAIL BOMB</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>PC</td>
<td>187(a)</td>
<td>9</td>
<td>F</td>
<td>MURDER SPEC ALLEG OF A PEACE OFFICER ENGAGE MURDER PEACE OFFICER</td>
<td>MURDER PEACE OFFICER</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>PC</td>
<td>187(a)</td>
<td>10</td>
<td>F</td>
<td>MURDER SPEC ALLEG OF FEDERAL OFFICER ENG MURDER FED OFFICER</td>
<td>MURDER FED OFFICER</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>PC</td>
<td>187(a)</td>
<td>11</td>
<td>F</td>
<td>MURDER SPEC ALLEG OF FIREIGHTER ENG MURDER-FIREIGHTER</td>
<td>MURDER-FIREIGHTER</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>PC</td>
<td>187(a)</td>
<td>12</td>
<td>F</td>
<td>MURDER SPEC ALLEG OF A PROSECUTOR ENG MURDER PROSECUTOR</td>
<td>MURDER PROSECUTOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>16</td>
<td>PC</td>
<td>187(a)</td>
<td>13</td>
<td>F</td>
<td>MURDER SPEC ALLEG OF A JUDGE ENG MURDER JUDGE</td>
<td>MURDER JUDGE</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>17</td>
<td>PC</td>
<td>187(a)</td>
<td>14</td>
<td>F</td>
<td>MURDER SPEC ALLEG OF A PUBLIC OFFICIAL ENG MURDER PUBLIC OFFICIAL</td>
<td>MURDER PUBLIC OFFICIAL</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>18</td>
<td>PC</td>
<td>187(a)</td>
<td>15</td>
<td>F</td>
<td>MURDER SPEC ALLEG DUE TO VICTIM'S RACE/REL MURDER RACE/REL/WAT/ORG</td>
<td>MURDER RACE/REL/WAT/ORG</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>19</td>
<td>PC</td>
<td>187(a)</td>
<td>16</td>
<td>F</td>
<td>MURDER SPEC ALLEG OF TORTURE ENG MURDER TORTURE</td>
<td>MURDER TORTURE</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>20</td>
<td>PC</td>
<td>187(a)</td>
<td>17</td>
<td>F</td>
<td>MURDER SPEC ALLEG OF POISONING ENG MURDER POISONING</td>
<td>MURDER POISONING</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>21</td>
<td>PC</td>
<td>187(a)</td>
<td>18</td>
<td>F</td>
<td>WILLFUL DEFENDANT INJURED ATTEMPTED MURDER</td>
<td>MURDER DEFENDANT INJURED ATTEMPTED MURDER</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## Parameters & Schema

<table>
<thead>
<tr>
<th>Parameters &amp; Schema</th>
<th>Type</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PATH PARAMETERS</strong></td>
<td></td>
</tr>
<tr>
<td>id</td>
<td>integer</td>
</tr>
<tr>
<td><strong>HEADER PARAMETERS</strong></td>
<td></td>
</tr>
<tr>
<td>x-api-key</td>
<td>string</td>
</tr>
<tr>
<td><strong>REQUEST BODY SCHEMA: application/json</strong></td>
<td></td>
</tr>
<tr>
<td>code</td>
<td>string &lt;= 2 characters</td>
</tr>
<tr>
<td>statute</td>
<td>string &lt;= 18 characters</td>
</tr>
<tr>
<td>literal_id</td>
<td>string &lt;= 3 characters</td>
</tr>
<tr>
<td>degree</td>
<td>string &lt;= 1 characters</td>
</tr>
<tr>
<td>offense_level</td>
<td>string &lt;= 1 characters</td>
</tr>
<tr>
<td>full_description</td>
<td>string &lt;= 60 characters</td>
</tr>
<tr>
<td>short_description</td>
<td>string &lt;= 25 characters</td>
</tr>
<tr>
<td>classification_code</td>
<td>string &lt;= 2 characters</td>
</tr>
<tr>
<td>violent_flag</td>
<td>string &lt;= 1 characters</td>
</tr>
</tbody>
</table>

- **id** required: Matches the internal ID (primary key) of the charge code. Returns an array of zero (no match) or one (match) charge code.
- **x-api-key** required: API key enforced by AWS API Gateway.
- **code** required: String <= 2 characters
- **statute** required: String <= 18 characters
- **literal_id** required: String <= 3 characters. Three-character description of specifics associated with the same charge; e.g., COC for Cocaine, PCP for Phencyclidine.
- **degree** required: String <= 1 characters. Identifies the degree of a specific charge. There are only two types of degree, 1 and 2. Only associated with three charges - burglary, robbery and murder.
- **full_description** required: String <= 60 characters.
- **short_description** required: String <= 25 characters.
- **classification_code** required: String <= 2 characters. Identifies type of charge; e.g., HO - Homicide, RO - Robbery. Originally created based on BCS code groups.
- **violent_flag** required: String <= 1 characters. Enum: "Y" "N"
## Exhibition A.19

### CJIS - CHARGE CODE DATA INTEGRATION REQUIREMENTS

<table>
<thead>
<tr>
<th>Parameters &amp; Schema</th>
<th>Type</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Whether charge is classified as a violent offense.</td>
</tr>
<tr>
<td>reduce_flag</td>
<td>string &lt;= 1 characters</td>
</tr>
<tr>
<td></td>
<td>Enum: &quot;Y&quot; &quot;N&quot;</td>
</tr>
<tr>
<td></td>
<td>Whether a felony charge is reducible to a misdemeanor.</td>
</tr>
<tr>
<td>bcs_hierarchy</td>
<td>integer &lt;= 6 characters</td>
</tr>
<tr>
<td></td>
<td>Originally obtained from BCS code listing and pertains to the seriousness of the offense. Lower numbers are more serious.</td>
</tr>
<tr>
<td>eff_date</td>
<td>string &lt;= 10 characters</td>
</tr>
<tr>
<td></td>
<td>Effective date</td>
</tr>
<tr>
<td>exp_date</td>
<td>string &lt;= 10 characters</td>
</tr>
<tr>
<td></td>
<td>Expiration date; often used to designate a charge as invalid.</td>
</tr>
<tr>
<td>reason</td>
<td>string &lt;= 40 characters</td>
</tr>
<tr>
<td></td>
<td>Reason for expiring a charge</td>
</tr>
</tbody>
</table>

### Charge Code API & Schema

```yaml
openapi: 3.0.2
info:
  version: 1.0.0
  title: Charge Code API
  description: API for reading, adding, and updating CJIS charge codes
servers:
  - url: "http://localhost:6010/api"
    description: "Local workstation, no API Gateway"
  - url: "https://api-dev.codes.lacounty-isab.org/api/v1"
    description: Development environment
  - url: "https://api-test.codes.lacounty-isab.org/api/v1"
    description: Test environment
  - url: "https://api.codes.lacounty-isab.org/api/v1"
    description: Production environment
paths:
  '/ChargeCode/{id}':
    get:
      summary: Get charge by id
      description: Query a single charge code by ID.
      parameters:
        - name: id
```

in: path
description: >-
    Matches the internal ID (primary key) of the charge
code.
    Returns an array of zero (no match) or one (match)
charge code.
    required: true
    schema:
        type: integer
    - $ref: "/components/parameters/x-api-key"
responses:
  '200':
    $ref: "/components/responses/ChargeCodeList"
'/ChargeCode/{code}/{statute}':
  get:
    summary: Get charges by code and statute
description: Match charges with code and statutes that begin
with provided value.
parameters:
  - name: code
    in: path
description: Matches the two character code
    required: true
    schema:
        type: string
  - name: statute
    in: path
description: Matches the beginning of the statute.
    required: true
    schema:
        type: string
  - $ref: "/components/parameters/x-api-key"
responses:
  '200':
    $ref: "/components/responses/ChargeCodeList"
'/ChargeCode/{code}/{statute}/{level}':
  get:
    summary: Get charges by code, statute, and level
description: Match charges with code and statutes that begin
with provided value.
parameters:
  - name: code
    in: path
description: Matches the two character code exactly
    required: true
    schema:
        type: string
  - name: statute
    in: path
description: Matches the beginning of the statue.
required: true
schema:
  type: string
- name: level
  in: path
description: Matches the charge level exactly
required: true
schema:
  type: string
- $ref: "#/components/parameters/x-api-key"
responses:
  '200':
    $ref: "#/components/responses/ChargeCodeList"
'/ChargeCode':
  get:
    summary: Get all charge codes
    parameters:
    - $ref: "#/components/parameters/x-api-key"
    responses:
      "200":
        $ref: "#/components/responses/ChargeCodeList"
  post:
    summary: Create a charge code
    description: Adds a new CJIS charge code
    parameters:
    - $ref: "#/components/parameters/x-api-key"
    requestBody:
      description: New charge code without id
      content:
        application/json:
          schema:
            $ref: "#/components/schemas/NewChargeCode"
    responses:
      "200":
        description: ID of created charge code
        content:
          application/json:
            schema:
              type: object
              properties:
                insertId:
                  type: integer
                example:
                  insertId: 4325
      "400":
        $ref: "#/components/responses/InvalidRequest"
      "403":
        $ref: "#/components/responses/Unauthorized"
"500":
  $ref: "/components/responses/DatabaseError"
security:
  - cjis-auth: []
patch:
  summary: Update a charge code
  description: Update an existing charge code
  parameters:
    - $ref: "/components/parameters/x-api-key"
  requestBody:
    description: Updated charge code with id
    content:
      application/json:
        schema:
          $ref: "/components/schemas/ChargeCode"
  responses:
    '200':
      description: 200 number of changed rows
      content:
        application/json:
          schema:
            type: object
            properties:
              changedRows:
                type: integer
            example:
              changedRows: 1
    '400':
      $ref: "/components/responses/InvalidRequest"
    '403':
      $ref: "/components/responses/Unauthorized"
    '500':
      $ref: "/components/responses/DatabaseError"
security:
  - cjis-auth: []
components:
  schemas:
    NewChargeCode:
      type: object
      required:
        - code
        - statute
        - offense_level
        - full_description
        - template_id
      properties:
        code:
          type: string
          maxLength: 2
CJIS- CHARGE CODE DATA INTEGRATION REQUIREMENTS

statute:
  type: string
  maxLength: 18

literal_id:
  type: string
  maxLength: 3
  description: >-
      Three-character description of specifics associated with
      the same charge; e.g. `COC` for Cocaine,
      `PCP` for Phencyclidine

degree:
  type: string
  maxLength: 1
  description: >-
      Identifies the degree of a specific charge.
      There are only two types of degree, `1` and `2`. Only
      associated with three charges - burglary, robbery and
      murder.

offense_level:
  type: string
  maxLength: 1
  description: >-
      Identifies `F` - felony, `M` - misdemeanor, `I` -
      infraction, `O` - other, `J` - juvenile
  enum:
    - F
    - M
    - I
    - O
    - J

full_description:
  type: string
  maxLength: 60

short_description:
  type: string
  maxLength: 25

classification_code:
  type: string
  maxLength: 2
  description: >-
      Identifies type of charge; e.g. `HO` - Homicide, `RO` -
      Robbery.

Originally created based on BCS code groups.

bcs_class_code:
  type: string
  maxLength: 3
  description: >-
Numeric BCS code assigned by the state to group charges by type of offense.

reduce_flag:
  type: string
  maxLength: 1
  description:  
      Whether a felony charge is reducible to a misdemeanor.
  enum:
      - Y
      - N

violent_flag:
  type: string
  maxLength: 1
  description:  
      Whether charge is classified as a violent offense.
  enum:
      - Y
      - N

register_flag:
  type: string
  maxLength: 1
  description:  
      Whether charge requires subject to register. Three types of registration are arson, narcotics and sex. `C` was later added for conditional registration.
  enum:
      - Y
      - N
      - C

destruct_flag:
  type: string
  maxLength: 1
  description:  
      Whether HS code violations require an agency to destroy records after a certain date. Data comes from APS.
  enum:
      - Y
      - N

reporting_district:
  type: string
  maxLength: 2
  description:  
      Abbreviation of state agency receiving reportable data.

Data for this field originally obtained from MCI.
bail_amount:
  type: string
  maxLength: 9
  description: >-
      Originally obtained from bail schedules developed by
      Municipal
      and Superior courts.

bcHierarchy:
  type: integer
  maxLength: 6
  description: >-
      Originally obtained from BCS code listing and pertains
      to the seriousness of the offense. Lower numbers are more
      serious.

eff_date:
  type: string
  maxLength: 10
  description: Effective date

exp_date:
  type: string
  maxLength: 10
  description: Expiration date; often used to designate a
  charge as invalid.

reason:
  type: string
  maxLength: 40
  description: Reason for expiring a charge

composite_key:
  type: string
  maxLength: 33
  description: |
      A concatenation of six fields used to enforce uniqueness
      of entries
      within ADABAS table `32757`.
      * `code` - 2 characters
      * `statute` - 18 characters
      * `literal_id` - 3 characters
      * `degree` - 1 character
      * `offense_level` - 1 character
      * `exp_date` - 8 characters

altComposite_key:
  type: string
  maxLength: 33
  description: Same as `altComposite_key`

state_cjis_code:
  type: string
  maxLength: 7
  description: Requested by CCHRS in 2002
custody_code:
  type: string
  maxLength: 1
  description: Requested by APS in 1991
sentence_range:
  type: string
  maxLength: 12
  description: Requested by ACTS and DIMS in 1991
template_id:
  type: integer
  format: int32
  minimum: 0
  description: Used as primary key by original ADABAS `32757` table
ChargeCode:
  allOf:
    - $ref: "#/components/schemas/NewChargeCode"
    - type: object
      required:
        - id
      properties:
        id:
          type: integer
last_updated:
  type: string
  maxLength: 10
responses:
ChargeCodeList:
  description: A list of charge codes
headers:
  x-amzn-RequestId:
    $ref: "#/components/headers/x-amzn-RequestId"
content:
  application/json:
    schema:
      type: array
      items:
        $ref: "#/components/schemas/ChargeCode"
example:
  - id: 2309
code: PC
statute: 12220(A)
literal_id: ""
degree: ""
offense_level: M
full_description: POSSESS/TRANSPORT MACHINEGUN
short_description: WEAPONS VIOLATION
classification_code: WE
bcs_class_code: "846"
InvalidRequest:
  description: Not authorized; return unauthorized fields
  headers:
    x-amzn-RequestId:
      $ref: "#/components/headers/x-amzn-RequestId"
    x-cjisapi-RequestId:
      $ref: "#/components/headers/x-cjisapi-RequestId"
  content:
    application/json:
      schema:
        type: array
        minLength: 1
        items:
          type: string

Unauthorized:
  description: Not authorized; return reason
  headers:
    x-amzn-RequestId:
      $ref: "#/components/headers/x-amzn-RequestId"
    x-cjisapi-requestid:
      $ref: "#/components/headers/x-cjisapi-RequestId"
  content:
    application/json:
      schema:
        type: object
        properties:
          reason:
            type: string
          example:
            - reason: Unauthorized fields

DatabaseError:
  description: Server error
  headers:
    x-amzn-RequestId:
      $ref: "#/components/headers/x-amzn-RequestId"
    x-cjisapi-RequestId:
      $ref: "#/components/headers/x-cjisapi-RequestId"
  content:
    application/json:
      schema:
        type: object
        properties:
          code:
Exhibit A.19

CJIS- CHARGE CODE DATA INTEGRATION REQUIREMENTS

```
type: integer
errno:
type: integer
sqlMessage:
type: string

parameters:
x-api-key:
  name: x-api-key
  in: header
  description: API key enforced by AWS API Gateway
  schema:
    type: string
    required: true

headers:
x-amzn-RequestID:
  description: "Logged in AWS API Gateway CloudWatch; formatted as UUID"
  schema:
    type: string

x-cjisapi-RequestID:
  description: Audit log reference formatted as UUID
  schema:
    type: string

securitySchemes:
cjis-auth:
  type: http
  scheme: bearer
  bearerFormat: JWT
```
2. The PSAMS solution charge code table shall be automatically updated whenever there are updates to the CJIS Charge Code Table.

3. In the event that County's planned CJIS 2.0 API is not available during the implementation of PSAMS Solution, the contractor shall provide an administrative interface in PSAMS Solution, to update the CJIS Charge Code Table. Any emergency updates shall be done manually by the PTS system administrator as needed.

4. The PSAMS Solution integration with CJIS Charge Code Table must include error handling as per the OpenAPI 3.0 Specification.

5. The PSAMS solution should choose either of the below methods to get the latest information, whenever there are updated to CJIS tables.
   
   a) synchronous – the subscriber hosts a service that the notification framework calls.

   b) asynchronous – the subscriber polls a queue holding the notification
Synchronous & Asynchronous Methods
<table>
<thead>
<tr>
<th>Data Element</th>
<th>UI Location</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Duration</td>
<td>Address, Income</td>
<td>Editable data without system calculation</td>
</tr>
<tr>
<td>Record Source</td>
<td>Criminal History</td>
<td>Criminal justice system record source and it is an LOV</td>
</tr>
<tr>
<td>Primary Charge</td>
<td>Criminal History</td>
<td>Look up value and editable data</td>
</tr>
<tr>
<td>Application ID</td>
<td>Application</td>
<td>Unique ID for the arrest event</td>
</tr>
<tr>
<td>Application Date/Time Stamp</td>
<td>Application</td>
<td>Application created date &amp; time</td>
</tr>
<tr>
<td>Arrest date &amp; time</td>
<td>Application</td>
<td>Defendant’s arrest date &amp; time</td>
</tr>
<tr>
<td>Custody Status</td>
<td>Application</td>
<td>Defendant’s custody status “I” or “R” or “S” and it is an LOV</td>
</tr>
<tr>
<td>Booking #</td>
<td>Application</td>
<td>Defendant’s booking number</td>
</tr>
<tr>
<td>Booked Name</td>
<td>Application</td>
<td>Defendant’s booked name- Lastname middle name  firstname</td>
</tr>
<tr>
<td>Booked Date/Time</td>
<td>Application</td>
<td>Defendant’s booked date/time</td>
</tr>
<tr>
<td>Arrested Agency</td>
<td>Application</td>
<td>Agency making the arrest. It is an LOV</td>
</tr>
<tr>
<td>Jail Location</td>
<td>Application</td>
<td>It is an LOV</td>
</tr>
<tr>
<td>Defendant Interviewer</td>
<td>Application</td>
<td>Employee who conducts the interview. It is an LOV (Employee ID or #)</td>
</tr>
<tr>
<td>Criminal Record Check</td>
<td>Application</td>
<td>Employee who conducts criminal record check. It is an LOV (Employee ID or #)</td>
</tr>
<tr>
<td>Criminal Record Entry</td>
<td>Application</td>
<td>Employee who entered the criminal record. It is an LOV (Employee ID or #)</td>
</tr>
<tr>
<td>Linguist</td>
<td>Application</td>
<td>Employee who assists in contacting the defendant’s reference using bilingual skills. It is an LOV (Employee ID or #)</td>
</tr>
<tr>
<td>File Status</td>
<td>Application</td>
<td>It is an LOV (“A”, “F”, “I”)</td>
</tr>
<tr>
<td>Data Element</td>
<td>UI Location</td>
<td>Description</td>
</tr>
<tr>
<td>----------------------</td>
<td>------------------</td>
<td>-----------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Investigations Type</td>
<td>Investigations</td>
<td>It is an LOV (“OR”, “Drug Court”, “EM”)</td>
</tr>
<tr>
<td>Investigations Source</td>
<td>Investigations</td>
<td>It is an LOV</td>
</tr>
<tr>
<td>Investigation Date/Time Stamp</td>
<td>Investigations</td>
<td>Investigation created date &amp; time</td>
</tr>
<tr>
<td>Case #</td>
<td>Investigations</td>
<td>Court Case #, 14 (YYLLCC#######-##)</td>
</tr>
<tr>
<td>Case Name</td>
<td>Investigations</td>
<td>Case name - Lastname middle name firstname</td>
</tr>
<tr>
<td>Court Order Date</td>
<td>Investigations</td>
<td>The date that the court ordered the report</td>
</tr>
<tr>
<td>Assigning Employee</td>
<td>Investigations</td>
<td>Employee who assigned the investigation to an employee</td>
</tr>
<tr>
<td>Assigned Date/Time Stamp</td>
<td>Investigations</td>
<td>Date &amp; time the investigation was assigned to an employee</td>
</tr>
<tr>
<td>Investigation Disposition Code</td>
<td>Investigations</td>
<td>Court’s release decision. It is an LOV</td>
</tr>
<tr>
<td>Court Report Date</td>
<td>Investigations</td>
<td>Court report review date</td>
</tr>
<tr>
<td>Court Report Location</td>
<td>Investigations</td>
<td>Court report reviewing location and department and it is an LOV</td>
</tr>
<tr>
<td>Court Report Hearing</td>
<td>Investigations</td>
<td>Court report review hearing type (AR, BR, PH…etc) and it is an LOV</td>
</tr>
<tr>
<td>Completion Date/Time Stamp</td>
<td>Investigations</td>
<td>The date/time the investigation is complete</td>
</tr>
</tbody>
</table>
**Tables Description**

<table>
<thead>
<tr>
<th>Table Name</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>[dbo].[arrest]</td>
<td>Criminal arrest history table</td>
</tr>
<tr>
<td>[dbo].[appear]</td>
<td>Defendant’s court appearance table</td>
</tr>
<tr>
<td>[dbo].[charge]</td>
<td>Defendant’s charge(s) per case</td>
</tr>
<tr>
<td>[dbo].[assess]</td>
<td>Individual program assessments</td>
</tr>
<tr>
<td>[dbo].[cases]</td>
<td>Defendant’s case(s) for each arrest</td>
</tr>
<tr>
<td>[dbo].[incident]</td>
<td>The Defendant’s arrest event information</td>
</tr>
<tr>
<td>[dbo].[defendant]</td>
<td>Defedanat’s unique information (Ex: Gender, Ethnicity,CII, fingerprint, DNA, and FBI ..etc)</td>
</tr>
<tr>
<td>[dbo].[employ]</td>
<td></td>
</tr>
<tr>
<td>[dbo].[contact]</td>
<td></td>
</tr>
<tr>
<td>[dbo].[supervision]</td>
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</tr>
<tr>
<td>[dbo].[crelease]</td>
<td></td>
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<tr>
<td>[dbo].[users]</td>
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<tr>
<td>[dbo].[lkulanguage]</td>
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<tr>
<td>[dbo].[lookuptypes]</td>
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<tr>
<td>[dbo].[lkurelationships]</td>
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</table>

**Note:** Only current fiscal + last 3 fiscal years data will be migrated not 10 yrs.
## TABLES FOR MIGRATION – Phase I

<table>
<thead>
<tr>
<th>[dbo].[employ]</th>
<th>Defendant’s financial support history</th>
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</thead>
<tbody>
<tr>
<td>[dbo].[contact]</td>
<td>Defendant’s contact’s and references information</td>
</tr>
<tr>
<td>[dbo].[supervision]</td>
<td>Defendant’s supervision file information</td>
</tr>
<tr>
<td>[dbo].[crelease]</td>
<td>Defendant’s release information</td>
</tr>
<tr>
<td>[dbo].[users]</td>
<td>Probation Pretrial Plus authorized users to use the system</td>
</tr>
</tbody>
</table>

### CJIS Tables

<table>
<thead>
<tr>
<th>CJIS ARREST AGENCY</th>
<th>Arresting Agency look up value</th>
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</thead>
<tbody>
<tr>
<td>CJIS CHARGE CODE</td>
<td>Criminal charge look up value</td>
</tr>
<tr>
<td>CJIS COURT DEPT/DIV</td>
<td>Court Room look up value</td>
</tr>
<tr>
<td>CJIS COURT DISTRICT</td>
<td>Court house look up value</td>
</tr>
<tr>
<td>CJIS DEGREE</td>
<td>Criminal charge code degree value</td>
</tr>
<tr>
<td>CJIS LANGUAGE CODES</td>
<td>Various native language codes look values</td>
</tr>
<tr>
<td>CJIS LITERAL IDENTIFIER</td>
<td>Criminal charge literal descriptive charge look values</td>
</tr>
<tr>
<td>CJIS SEX CODES</td>
<td>Gender look up codes</td>
</tr>
<tr>
<td>CJIS STATE/COUNTRY</td>
<td>State and Country look up codes</td>
</tr>
<tr>
<td>CJIS STREET DIR CODES</td>
<td>Street directions look up codes</td>
</tr>
<tr>
<td>CJIS STREET TYPES</td>
<td>Various street types look up codes</td>
</tr>
<tr>
<td>CJIS RACE CODES</td>
<td>Ethnicity look up codes</td>
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</tbody>
</table>
Pretrial +/ORMS Note: Only current fiscal + last 3 fiscal years data will be migrated not 10 yrs.

<table>
<thead>
<tr>
<th>ADABAS Files</th>
<th>RowCount(Last 10yrs)</th>
<th># of Fields</th>
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<tbody>
<tr>
<td>OR-CRT-CONDITIONS</td>
<td>696</td>
<td>14</td>
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<tr>
<td>OR-CASE-FILINGS</td>
<td>952,361</td>
<td>10</td>
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<tr>
<td>OR-FTA-CHRONO</td>
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<td>12</td>
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<td>OR-CURR-ARRESTS</td>
<td>455,161</td>
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<td>OR-CRT-ACTIVITY</td>
<td>99,983</td>
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<td>OR-CRMNL-BASERECD</td>
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<td>OR-CRMNL-RPTREC</td>
<td>1,773,716</td>
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<td>OR-DEFENDANTS</td>
<td>299,171</td>
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<td>OR-INVESTIGATION</td>
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<td>62</td>
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<td>OR-APPLICATIONS</td>
<td>457,671</td>
<td>106</td>
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<td>OR Tables</td>
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<td>OR ADDRESS VAL FLAG TBL</td>
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<td>OR APPL TYPE</td>
<td>5</td>
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<td>OR CUSTODY STATUS</td>
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<td>OR FILE STATUS TABLE</td>
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<td>OR JAIL LOCATION TABLE</td>
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<tr>
<td>OR RACE CODES</td>
<td>20</td>
<td>2</td>
</tr>
<tr>
<td>OR-TBL-CCAT-RISK-LEVELS</td>
<td>5</td>
<td>2</td>
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<td>OR-TBL-CRT-CONDITIONS</td>
<td>8</td>
<td>2</td>
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<td>OR-TBL-HGH-PRFL-CODE</td>
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<td>OR-2001-ATBL-RECOM-CD</td>
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<td>OR-2002-ATBL-CRT-DISP</td>
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<td>12</td>
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<td>OR-2003-ATBL-TEL-CNTCT</td>
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<td>3</td>
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<td>OR-2004-ATBL-CRT-ACTY</td>
<td>14</td>
<td>3</td>
</tr>
<tr>
<td>OR-2005-ATBL-FNL-DISP</td>
<td>16</td>
<td>3</td>
</tr>
<tr>
<td>OR-2006-ATBL-PTS-STAFF</td>
<td>84</td>
<td>9</td>
</tr>
</tbody>
</table>
### TABLES FOR MIGRATION – Phase II

#### OR-2007-ATBL-PTS-BRNCHE

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>OR-2007-ATBL-PTS-BRNCHE</td>
<td>29</td>
<td>16</td>
</tr>
<tr>
<td>OR-2015-ATBL-RECOM-RSN</td>
<td>59</td>
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<tr>
<td>PHONE NO CLASSIFICATION</td>
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<td>2</td>
</tr>
<tr>
<td>PT CRIME RECORD SOURCE</td>
<td>26</td>
<td>5</td>
</tr>
</tbody>
</table>

#### CJIS Tables

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>CJIS ARREST AGENCY</td>
<td>1,641</td>
<td>25</td>
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<tr>
<td>CJIS CHARGE CODE</td>
<td>10,979</td>
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<tr>
<td>CJIS COURT DEPT/DIV</td>
<td>1,389</td>
<td>21</td>
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<tr>
<td>CJIS COURT DISTRICT</td>
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<td>22</td>
</tr>
<tr>
<td>CJIS DEGREE</td>
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<tr>
<td>CJIS LANGUAGE CODES</td>
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<tr>
<td>CJIS LITERAL IDENTIFIER</td>
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</tr>
<tr>
<td>CJIS SEX CODES</td>
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</tr>
<tr>
<td>CJIS STATE/COUNTRY</td>
<td>328</td>
<td>4</td>
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<tr>
<td>CJIS STREET DIR CODES</td>
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<tr>
<td>CJIS STREET TYPES</td>
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#### PSCRIP

<table>
<thead>
<tr>
<th>Tables Names</th>
<th>RowCount</th>
<th># of Fields</th>
</tr>
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<tbody>
<tr>
<td>dbo.Application</td>
<td>14,330</td>
<td>18</td>
</tr>
<tr>
<td>dbo.CcatRisk</td>
<td>14,330</td>
<td>41</td>
</tr>
<tr>
<td>dbo.Interview</td>
<td>14,330</td>
<td>66</td>
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<td>dbo.InvestigativeCourtReport</td>
<td>14,330</td>
<td>23</td>
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</tbody>
</table>

26 look up tables for PSCRIP with each of them having 2 or 3 fields

#### Tables Description

<table>
<thead>
<tr>
<th>Tables Description</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Pretrial +/ORMS</td>
<td></td>
</tr>
<tr>
<td>ADABAS Files</td>
<td></td>
</tr>
<tr>
<td>OR-CRT-CONDITIONS</td>
<td>Defendant’s court conditions</td>
</tr>
<tr>
<td>OR-CASE-FILINGS</td>
<td>Defendant’s case information</td>
</tr>
<tr>
<td>OR-FTA-CHRONO</td>
<td>Individual comments</td>
</tr>
<tr>
<td>TABLES FOR MIGRATION – Phase II</td>
<td></td>
</tr>
<tr>
<td>--------------------------------</td>
<td></td>
</tr>
<tr>
<td><strong>OR-CURR-ARRESTS</strong></td>
<td>Arrested information</td>
</tr>
<tr>
<td><strong>OR-CRT-ACTIVITY</strong></td>
<td>Court activity monitoring of released defendants</td>
</tr>
<tr>
<td><strong>OR-CRMNL-BASEREC</strong></td>
<td>Criminal history base file</td>
</tr>
<tr>
<td><strong>OR-CRMNL-RPTREC</strong></td>
<td>Criminal history detail file</td>
</tr>
<tr>
<td><strong>OR-DEFENDANTS</strong></td>
<td>Defendant’s unique information (Ex: Gender, Ethnicity, CII, fingerprint, DNA, and FBI ..etc)</td>
</tr>
<tr>
<td><strong>OR-INVESTIGATION</strong></td>
<td>Defendant’s former application record</td>
</tr>
<tr>
<td><strong>OR-APPLICATIONS</strong></td>
<td>Defendant’s current application record</td>
</tr>
<tr>
<td><strong>OR Tables</strong></td>
<td></td>
</tr>
<tr>
<td><strong>OR ADDRESS VAL FLAG TBL</strong></td>
<td>Pitney-bowes address validation table</td>
</tr>
<tr>
<td><strong>OR APPL TYPE</strong></td>
<td>Application type codes</td>
</tr>
<tr>
<td><strong>OR CUSTODY STATUS</strong></td>
<td>Defendant’s custody status</td>
</tr>
<tr>
<td><strong>OR FILE STATUS TABLE</strong></td>
<td>Application filing (Activity status)</td>
</tr>
<tr>
<td><strong>OR FTA STATUS</strong></td>
<td>Application failure to appear status</td>
</tr>
<tr>
<td><strong>OR JAIL LOCATION TABLE</strong></td>
<td>Defendant’s jail location in L.A County</td>
</tr>
<tr>
<td><strong>OR-TBL-CCAT-RISK-LEVELS</strong></td>
<td>Criminal Court Assessment tool risk levels</td>
</tr>
<tr>
<td><strong>OR-TBL-CRT-CONDITIONS</strong></td>
<td>Court conditions look up values</td>
</tr>
<tr>
<td><strong>OR-TBL-HGH-PRFL-CODE</strong></td>
<td>High profile look up values</td>
</tr>
<tr>
<td><strong>OR-2001-ATBL-RECOM-CD</strong></td>
<td>PTS disposition look up values</td>
</tr>
<tr>
<td><strong>OR-2002-ATBL-CRT-DISP</strong></td>
<td>Court disposition look up values</td>
</tr>
<tr>
<td><strong>OR-2003-ATBL-TEL-CNTCT</strong></td>
<td>Defendant’s court telephone notification look up values</td>
</tr>
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<td><strong>OR-2004-ATBL-CRT-ACTY</strong></td>
<td>Defendant’s court hearing type look up values</td>
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<td><strong>OR-2005-ATBL-FNL-DISP</strong></td>
<td>Defendant’s final disposition look up values</td>
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<tr>
<td><strong>OR-2006-ATBL-PTS-STAFF</strong></td>
<td>PTS authorized users (active &amp; inactive) to use the system</td>
</tr>
<tr>
<td><strong>OR-2007-ATBL-PTS-BRNCH</strong></td>
<td>PTS office location look up values</td>
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</table>
### OR-2015-ATBL-RECOM-RSN
- PTS disposition reason look up values

### PHONE NO CLASSIFICATION
- Defendant’s phone number type

### PT CRIME RECORD SOURCE
- Criminal record source look up value

**PSCRP Tables**

<table>
<thead>
<tr>
<th>Table</th>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td>dbo.Application</td>
<td>Defendant’s application and case information</td>
</tr>
<tr>
<td>dbo.CcatRisk</td>
<td>Ccat criminal record values</td>
</tr>
<tr>
<td>dbo.Interview</td>
<td>Ccat defendant interview information</td>
</tr>
<tr>
<td>dbo.InvestigativeCourtReport</td>
<td>Court report values and comments</td>
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</table>
### ORMS Profiles

<table>
<thead>
<tr>
<th>Screen/Rpt</th>
<th>Profile Name</th>
<th>Profile Description</th>
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</thead>
<tbody>
<tr>
<td>AIN1</td>
<td>Application Inquiry and Response</td>
<td>ORCLERK1</td>
</tr>
<tr>
<td>AUPD</td>
<td>Application Update</td>
<td>ORCLERK2</td>
</tr>
<tr>
<td>CAMI</td>
<td>Court Activity Monitoring Inquiry</td>
<td>ORCLERK3</td>
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</table>
### ORMS PROFILES

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
<th>User Type</th>
</tr>
</thead>
<tbody>
<tr>
<td>CAMU</td>
<td>Court Activity Monitoring Update</td>
<td>OROAIDE Investigative Assistant Line Staff</td>
</tr>
<tr>
<td>CSLM</td>
<td>Caseload Management</td>
<td>ORSAIDE Investigative Shift Leader</td>
</tr>
<tr>
<td>UCLM</td>
<td>Unassigned Caseload Management</td>
<td>OROINVR Investigator Line Staff</td>
</tr>
<tr>
<td>PTSC</td>
<td>PTS Tracking Chrono</td>
<td>ORSINVR Investigative Supervisor</td>
</tr>
<tr>
<td>RIPI</td>
<td>In-Progress Investigation</td>
<td>ORMASTR System Administrator</td>
</tr>
<tr>
<td>CREC</td>
<td>Maintain Criminal Record</td>
<td>PMCMGR Pretrial Monitoring Manager</td>
</tr>
<tr>
<td>ACCL Report</td>
<td>Active Caseload Counts List Report</td>
<td>OREXURS External User - Basic</td>
</tr>
<tr>
<td>MDCL Report</td>
<td>Missing Disposition Codes List Report</td>
<td>OREXURS1 External User – Probation Line Staff</td>
</tr>
<tr>
<td>PMCM</td>
<td>Pretrial Monitoring Conditions</td>
<td>OREXURS2 External User – Probation Supervisor</td>
</tr>
<tr>
<td></td>
<td></td>
<td>CAMUSER Clerical Line Staff</td>
</tr>
</tbody>
</table>
(Contractor Name and Address)

Tyler Technologies, Inc.
5101 Tennyson Pkwy, Plano, TX 75024

FROM: Contractor Project Director
Name: ____________________________________
____________________________________
(Signature Required)

TO: County Project Director
Name: ____________________________________

Cc: ____________________________________
County's Project Manager

Contractor hereby certifies to County that as of the date of this Deliverable Acceptance Form, it has satisfied all conditions precedent in the above Agreement (including the Exhibits and Attachments thereto and any executed Change Orders or Amendments) to the completion of the Work described below, including satisfaction of all completion criteria applicable to such Work (including obtaining County's approval of any other Work which is a prerequisite to obtaining County's approval of the Work described below). Contractor further represents and warrants that the Work described below has been completed in accordance with the Agreement, including the Exhibits and Attachments thereto and any executed Change Orders and Amendments. County's approval and signature constitutes an acceptance of the Work described below. Capitalized terms used in this Deliverable Acceptance Form without definition have the meanings given to such terms in the Agreement.

<table>
<thead>
<tr>
<th>TASK DESCRIPTION</th>
<th>DELIVERABLE DESCRIPTION</th>
<th>OTHER WORK DESCRIPTION</th>
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<tbody>
<tr>
<td></td>
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</tbody>
</table>

Comments:

Attached hereto is a copy of all supporting documentation required pursuant to the Agreement, including the Exhibits and Attachments thereto, and any executed Change Orders and Amendments, and including any additional documentation reasonably requested by County.

COUNTY ☐ APPROVAL OR ☐ DISAPPROVAL

IF DISAPPROVAL, CORRECTIVE ACTION REQUIRED: ____________________________________________
__________________________________________________________________________________
__________________________________________________________________________________

NAME: ________________________________
TITLE: County Project Director
SIGNATURE: _________________________ DATE: __________________________
**Pretrial Services and Monitoring System and Related Services**

**County Contract Number:**

**Change Order Title:**

<table>
<thead>
<tr>
<th><strong>Type of Optional Work</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ New Software</td>
</tr>
<tr>
<td>☐ Professional Services</td>
</tr>
<tr>
<td>☐ Other (specify):</td>
</tr>
</tbody>
</table>

**Reason for Change**

Brief statement of why the change is needed:

**Description of Change – Include Requirements, Scope of Work, and Timeline as Appropriate**

Brief description of change:

Attached (check all that apply):

- ☐ Detailed Scope of Work (including tasks, Deliverables, prerequisites and dependencies, and, if applicable, Acceptance Tests)
- ☐ System Requirements
- ☐ Third-Party Products
- ☐ Timeline
- ☐ Other (specify)

**Payment Schedule**

Payment Schedule, with Holdbacks, if applicable, as required by Paragraph 7.3.3 of the Agreement.

**Pool Dollars Tracking**

<table>
<thead>
<tr>
<th>Pool Dollars Available</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pool Dollars – This Change Order</td>
</tr>
<tr>
<td>Pool Dollars Remaining after this Change Order</td>
</tr>
</tbody>
</table>

**Change Order Approval**

This Change Order is effective as of the latest date indicated below. It is a Change Order under, and subject to the terms and conditions of, the above-referenced Agreement.

<table>
<thead>
<tr>
<th>For Tyler Technologies</th>
</tr>
</thead>
<tbody>
<tr>
<td>Name / Title</td>
</tr>
<tr>
<td>Signature:</td>
</tr>
<tr>
<td>Pretrial Services and Monitoring System and Related Services</td>
</tr>
<tr>
<td>-------------------------------------------------------------</td>
</tr>
<tr>
<td>Change Order Title:</td>
</tr>
<tr>
<td>For County</td>
</tr>
<tr>
<td>Name / Title</td>
</tr>
<tr>
<td>Signature:</td>
</tr>
<tr>
<td>TERM</td>
</tr>
<tr>
<td>--------</td>
</tr>
<tr>
<td>AB109</td>
</tr>
<tr>
<td>AJIS</td>
</tr>
<tr>
<td>RAJIS</td>
</tr>
<tr>
<td>LASD</td>
</tr>
<tr>
<td>APS</td>
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<tr>
<td>AUA</td>
</tr>
<tr>
<td>BD</td>
</tr>
<tr>
<td>CCHRS</td>
</tr>
<tr>
<td>CAM</td>
</tr>
<tr>
<td>CEM</td>
</tr>
<tr>
<td>CORI</td>
</tr>
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</tr>
<tr>
<td>CPM</td>
</tr>
<tr>
<td>DCAD</td>
</tr>
<tr>
<td>DCID</td>
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</tbody>
</table>
## ABBREVIATIONS AND ACRONYMS

<table>
<thead>
<tr>
<th>TERM</th>
<th>DEFINITION</th>
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<tbody>
<tr>
<td>DISPO</td>
<td>Disposition codes</td>
</tr>
<tr>
<td>DIBS</td>
<td>Digital Imaging bar code</td>
</tr>
<tr>
<td>DPO</td>
<td>Deputy Probation Officer</td>
</tr>
<tr>
<td>DRAD</td>
<td>Defendant Risk Assessment Data model in APS</td>
</tr>
<tr>
<td>EDP</td>
<td>Early Disposition Program</td>
</tr>
<tr>
<td>eJudge</td>
<td>County’s Electronic Judge – Electronic version of the Probable Cause Declaration</td>
</tr>
<tr>
<td>EM</td>
<td>Electronic Monitoring</td>
</tr>
<tr>
<td>FTA</td>
<td>Failure to Appear</td>
</tr>
<tr>
<td>ISB</td>
<td>Information Systems Bureau</td>
</tr>
<tr>
<td>JDIC</td>
<td>Justice Data Interface Controller System</td>
</tr>
<tr>
<td>OR</td>
<td>Own Recognizance</td>
</tr>
<tr>
<td>ORMS</td>
<td>County’s Own Recognizance Management System</td>
</tr>
<tr>
<td>PEDMS</td>
<td><strong>Probation Enterprise Document Management System</strong> is a web-based application that manages Probation Court Reports for both adult and juvenile cases. PEDMS also provides document storage libraries to meet the needs of business operations.</td>
</tr>
<tr>
<td>PPT+</td>
<td>County’s vendor managed, Probation Pretrial + (PC based system used by Drug Court, EDP, EM, Name Change, and Static-99 programs)</td>
</tr>
<tr>
<td>TERM</td>
<td>DEFINITION</td>
</tr>
<tr>
<td>------</td>
<td>------------</td>
</tr>
<tr>
<td>PT+</td>
<td>County’s Pretrial + is a mainframe-based system used by BD and OR programs. Formerly known as ORMS.</td>
</tr>
<tr>
<td>PTS</td>
<td>Pretrial Services</td>
</tr>
<tr>
<td>ROPi</td>
<td>Report of Pretrial Investigation</td>
</tr>
<tr>
<td>SDPO</td>
<td>Supervising Deputy Probation Officer</td>
</tr>
<tr>
<td>TCIS</td>
<td>County’s Trial Court Information System</td>
</tr>
<tr>
<td>PTS</td>
<td>Pretrial Services</td>
</tr>
<tr>
<td>PAS</td>
<td>Pretrial Assessment Services</td>
</tr>
<tr>
<td>PSCR</td>
<td>County’s Pretrial Services Court Report Portal</td>
</tr>
<tr>
<td>ROR</td>
<td>Reinstated on own recognizance release</td>
</tr>
<tr>
<td>RRU</td>
<td>Record Running Unit</td>
</tr>
</tbody>
</table>
THIRD PARTY PRODUCTS

The following Third Party Product is being provided by Contractor as part of the PSAMS Solution.

<table>
<thead>
<tr>
<th>Name</th>
<th>Vendor</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dynamic Web Twain</td>
<td>Dynamsoft</td>
<td>To directly import files from a scanner</td>
</tr>
</tbody>
</table>
This document lists the minimum system requirements for the County Environment. These minimum system requirements may be amended from time to time in accordance with Paragraph 3.5 (Minimum System Requirements) of the Agreement and Section I.D of Exhibit K (Service Level Requirements) to Exhibit A (Statement of Work).

1. **End User Hardware**

   The following are the minimum requirements for end user hardware.

<table>
<thead>
<tr>
<th>Item</th>
<th>Minimum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Processor</td>
<td>2 GHz Processor</td>
</tr>
<tr>
<td>Memory</td>
<td>2 GB RAM</td>
</tr>
<tr>
<td>Available hard drive space</td>
<td>2 GB</td>
</tr>
<tr>
<td>Video</td>
<td>1280 x 720 Resolution</td>
</tr>
</tbody>
</table>

2. **End User Software**

   The following are the software products normally installed by County on PC workstations or laptops and the minimum software requirements for the PSAMS Solution.

   a. The PC workstation or laptop includes software installed as part of the Los Angeles County Department of Probation standard PC image. County reserves the right to change this software as necessary. Additionally, County reserves the right to run other necessary security and PC management software.

   Standard County Software on all PCs or laptops
   1. Windows 10 Enterprise 64-bit
   2. Adobe Acrobat DC
   3. Adobe Acrobat Reader DC
   4. Cisco AMP for Endpoints Connector
   5. Google Chrome
   6. Java 8 Update 261
   7. Local Administrator Password Solution
   8. Microsoft 365 App for enterprise – en – us
   9. Microsoft Edge
   10. Microsoft OneDrive
   11. Microsoft Teams
MINIMUM SYSTEM REQUIREMENTS

12. Microsoft Silverlight
13. Passport PC to Host
14. Printer Installer Client
15. TeamViewer 10 Host (Laptop)
16. Umbrella Roaming Client (Laptop)
17. VMware Horizon Client (Laptop)
18. zScaler (Laptop)
19. McAfee Agent
20. McAfee DLP Endpoint
21. McAfee File and Removable Media Protection
22. McAfee Management of Native Encryption
23. McAfee Endpoint Security Products
24. Endpoint Security Platform
25. Adaptive Threat Protection
26. Threat Prevention
27. Firewall
28. Web Control

b. Other than a current browser, Tyler Supervision does not require any software installed on County Computers.

3. Minimum Network Requirements

The following are the minimum network requirements for the County Environment.

<table>
<thead>
<tr>
<th>Item</th>
<th>Minimum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Internet Connectivity (Down)</td>
<td>600kbs</td>
</tr>
<tr>
<td>Internet Connectivity (Up)</td>
<td>600kbs</td>
</tr>
</tbody>
</table>
COURT REPORT FORMS – Phase I

Please see below requirements and attached Court Report Forms for Phase I.

A.29.1 Civil Name Change Petition Assessment Report:
   A.29.1.a Civil Name Change Petition Assessment Report (Full Criminal Record)
   A.29.1.b Civil Name Change Petition Assessment Report (No Criminal Record)
   A.29.1.c Civil Name Change Petition Assessment Report (Partial Criminal Record)

A.29.2 Drug Court Assessment Report:
   A.29.2.a Drug Court Assessment Report (Full Criminal Record)
   A.29.2.b Drug Court Assessment Report (No Criminal Record)
   A.29.2.c Drug Court Assessment Report (Partial Criminal Record)

A.29.3 Electronic Monitoring Assessment Report

A.29.4 Static-99R Court Report

A.29.5 Static-99R Facts of the Offense Sheet

A.29.6 Static-99R Coding Form
<table>
<thead>
<tr>
<th>File Name</th>
<th>Court / Department</th>
<th>Court Date</th>
</tr>
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<tbody>
<tr>
<td>CHRISTOPHER LEWIS SMITH-WILLIAMS</td>
<td>CIV 44</td>
<td>12/22/2020</td>
</tr>
<tr>
<td>Case Number</td>
<td>Charge</td>
<td>Charge Description</td>
</tr>
<tr>
<td>20STCP1234501</td>
<td>CC1279.5</td>
<td>PETITION FOR A NAME CHANGE</td>
</tr>
<tr>
<td>Gender</td>
<td>Ethnicity</td>
<td>Date of Birth</td>
</tr>
<tr>
<td>NON-BINARY</td>
<td>PACIFIC ISLANDER</td>
<td>03/21/1965</td>
</tr>
<tr>
<td>CII</td>
<td>FBI</td>
<td>Probation X #</td>
</tr>
<tr>
<td>12345678</td>
<td>123456AA7</td>
<td>12345678</td>
</tr>
<tr>
<td>General Comments</td>
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Name Change Petition Assessment By |
B. CHAFFEE

Application | Completion Date and Time |
<table>
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<tbody>
<tr>
<td>2021-0034567</td>
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### Arrests Only

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<tr>
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<td>3 YRS SUMMARY PROBATION; 90 DAYS JAIL</td>
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Name Change Petition Assessment By
B. CHAFFEE

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General Comments

Name Change Petition Assessment By

B. CHAFFEE

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<th>File Name</th>
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<tr>
<td>3530 WILSHIRE BLVD #501, LOS ANGELES, CA 90010</td>
<td>(213) 222-2222</td>
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RESIDES WITH TERRY SMITH (SPOUSE)* (* This would be the Notes Section for Address in Tyler)

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### Primary Findings

- Prior conviction for any felony charges in the last five years: **YES**
- Prior felony convictions for child molestation / sex offense (PC667.5 / PC1192.7): **NO**
- Prior felony convictions for a serious and/or violent offense (PC667.5 / PC1192.7): **YES**
- Prior revocation of probation or parole not subsequently completed: **YES**
- Currently on an active parole or felony probation grant: **NO**
- Prior felony conviction for drug sales or trafficking: **NO**
- Primary Findings Eligibility: **INELIGIBLE**

### General Comments

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### Drug Court Assessment By

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<td>2021-0034627</td>
<td>12/28/2020 14:30</td>
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</tbody>
</table>
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<th>File Name</th>
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<td>CHRISTOPHER LEWIS SMITH-WILLIAMS</td>
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<td>CHRISTOPHER JONES</td>
<td>LASD – PICO RIVERA</td>
<td>1234567</td>
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<table>
<thead>
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<th>Charge</th>
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<tbody>
<tr>
<td>PA887766-01</td>
<td>PC459</td>
<td>F</td>
<td>COMMERCIAL BURGLARY</td>
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<table>
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<tr>
<th>CII</th>
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<tbody>
<tr>
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## Defendant Information

<table>
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<tbody>
<tr>
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<td>56</td>
</tr>
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<td>(213) 222-2222</td>
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RESIDES WITH TERRY SMITH (SPOUSE)* (* This would be the Notes Section for Address in Tyler)

## Financial Support

<table>
<thead>
<tr>
<th>Monthly Income</th>
<th>Duration</th>
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<tr>
<td>$300</td>
<td>1 YEAR 6 MONTHS</td>
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<th>GOVERNMENT ASSISTANCE</th>
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<tr>
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## Primary Findings

<table>
<thead>
<tr>
<th>Prior conviction for any felony charges in the last five years:</th>
<th>YES</th>
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<tbody>
<tr>
<td>Prior felony convictions for child molestation / sex offense (PC667.5 / PC1192.7):</td>
<td>NO</td>
</tr>
<tr>
<td>Prior felony convictions for a serious and/or violent offense (PC667.5 / PC1192.7):</td>
<td>YES</td>
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<tr>
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<tr>
<td>Currently on an active parole or felony probation grant:</td>
<td>NO</td>
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<tr>
<td>Prior felony conviction for drug sales or trafficking:</td>
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Primary Findings Eligibility: INELIGIBLE

### General Comments

1
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3
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### Drug Court Assessment By

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## Juvenile Sustained Petitions

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<tr>
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<th>Charge Description</th>
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## Adult Convictions

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## Pending Cases

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## Exhibit A.29

<table>
<thead>
<tr>
<th>Pending Cases</th>
<th>Felony Convictions</th>
<th>Misdemeanor Convictions</th>
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**Primary Findings Eligibility:** INELIGIBLE

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<td>CFL-1234567890</td>
<td>RESIDENTIAL BURGLARY (FLORIDA) 3 YRS SUMMARY PROBATION; 90 DAYS JAIL</td>
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<td>CFL-1267909098</td>
<td>DRIVING UNDER THE INFLUENCE OF ALCOHOL (FLORIDA) 3 YRS SUMMARY PROBATION; 30 DAYS JAIL; $1000 FINE</td>
<td>M</td>
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<tr>
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<td>PROBATION REVOKED ON 12/23/2006; FINE CONVERTED TO 180 DAYS JAIL</td>
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<td>02/14/2011</td>
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<td>PETTY THEFT 1 YR SUMMARY PROBATION; 10 DAYS JAIL; $100 FINE</td>
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<td>04/22/2015</td>
<td>NA676767-01</td>
<td>ASSAULT WITH A DEADLY WEAPON (FIREARM) 3 YRS FORMAL PROBATION; 180 DAYS JAIL</td>
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<td>PROBATION REVOKED ON 11/07/2015; 3YRS STATE PRISON</td>
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### Pending Cases

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#### Exhibit A.29
A.29.2.c
Page 2 of 2
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<tr>
<td>PA887766-01</td>
<td>PC487(A)</td>
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<td>GRAND THEFT PROPERTY</td>
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<td>PC594(A)</td>
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<th>Gender</th>
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<tr>
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ASSESSMENT REPORT

REASON FOR HEARING:

THE DEFENDANT WAS LAST BEFORE THE COURT ON FOR A(N) HEARING; THE MATTER WAS CONTINUED TO THE INSTANT DATE FOR STATIC-99R ASSESSMENT.

REPORT:

ACCURATE PREDICTION OF THE RISK OF REOFFENSE FOR MALE OFFENDERS REQUIRES USE OF A RISK ASSESSMENT INSTRUMENT BASED ON RESEARCH STUDIES WHICH FOLLOWED RELEASED SEX OFFENDERS AND IDENTIFIED FACTORS ASSOCIATED WITH THOSE WHO RE-OFFENDED.

PREDICTIONS OF WHICH SEX OFFENDERS WILL REOFFEND ARE IMPROVED SIGNIFICANTLY WHEN VALIDATED ACTUARIAL INSTRUMENTS ARE USED TO ESTIMATE RISK. AN ACTUARIAL INSTRUMENT IS A LIST OF RISK FACTORS THAT WHEN PRESENT INCREASE THE RISK OF SEXUAL RE-OFFENSE. EACH ITEM IS STATISTICALLY WEIGHTED FOR ITS CONTRIBUTION TO OVERALL RISK.

THE LEVEL OF RISK AND PROBABILITY OF SEXUAL RE-OFFENSE FIVE AND TEN YEARS AFTER RELEASE FROM CUSTODY ON THE MOST RECENT SEX OFFENSE CAN BE DETERMINED, NOT FOR THE INDIVIDUAL, BUT BASED ON GROUP RISK PROBABILITIES, DEPENDING ON THE SCORE GROUP THE OFFENDER FALLS INTO. RISK LEVELS FALL AS LONG AS THE PERSON WHO HAS SEXUALLY
OFFENDED REMAINS OFFENSE-FREE IN THE COMMUNITY. THE STATIC-99R IS THE MOST WIDELY
USED SUCH INSTRUMENT. MANY RESEARCH STUDIES, INCLUDING THOSE SPECIFIC TO CALIFORNIA
OFFENDERS, HAVE PROVEN THAT ITS PREDICTIVE ACCURACY IS IN THE MODERATE TO HIGH
RANGE. OLDER METHODS OF PREDICTION THAT ARE NOT ACTUARILY BASED (SUCH AS
UNSTRUCTURED CLINICAL JUDGMENT) HAVE POOR PREDICTIVE ACCURACY THAT IS NO BETTER
THAN FLIPPING A COIN.

MR. WAS SCORED ON THE STATIC-99R, WHICH IS AN ACTUARIAL MEASURE OF RISK FOR
SEXUAL OFFENSE RECIDIVISM. THIS INSTRUMENT HAS BEEN SHOWN TO BE A MODERATE
PREDICTOR OF SEXUAL REOFFENSE potentials (IN A 2016 RECIDIVISM STUDY IN CALIFORNIA, IT
ACCURATELY PREDICTED RISK OF REOFFENSE ABOUT 77% OF THE TIME). MR. ’S SCORE ON
THE STATIC-99R WAS , WHICH MEANS HIS RELATIVE RISK LEVEL IS , (SEE TABLE BELOW TO
CHOOSE ONE: VERY LOW RISK, BELOW AVERAGE RISK, AVERAGE RISK, ABOVE AVERAGE RISK, OR
WELL ABOVE AVERAGE RISK), WHICH REPRESENTS THE RISK OF SOMEONE IN THIS SCORE GROUP
BEING CHARGED OR CONVICTED OF ANOTHER SEXUAL OFFENSE WITHIN FIVE YEARS AFTER HE IS
RELEASED ON PROBATION. BASED ON THE MOST RECENT 2015 NORMS, THE ESTIMATED RISK FOR
THIS SCORE ON THE STATIC-99R IS CHOOSE AN ITEM. % OVER FIVE YEARS (REFER TO CHART ON
THE STATIC-99R CODING FORM). HIS RISK ON RELEASE FROM A PRISON SENTENCE CANNOT BE
CALCULATED UNTIL AGE AT RELEASE ON PAROLE IS KNOWN, SO THE RISK SCORE STATED HEREIN
IS PREDICTIVE OF RISK BASED ON HIS AGE ON THE DATE OF THIS PRESENTENCING REPORT. IF MR.
HAS A PRIOR CONVICTION FOR A REGISTRABLE SEX OFFENSE, HIS RISK SCORE WAS
CALCULATED BASED ON HIS AGE AT RELEASE ON THE MOST RECENT REGISTRABLE SEX OFFENSE,
OR HIS AGE TODAY IF HE HAD NO PRIOR REGISTRABLE SEX OFFENSE.

RISK FACTORS WHICH ARE NOT MEASURED BY THE STATIC-99R CAN RAISE OR LOWER RISK. THESE
INCLUDE CATEGORIES OF RISK SUCH AS SEXUAL INTERESTS, RELATIONAL STYLE, SELF-
MANAGEMENT AND ATTITUDES TOWARD SEXUAL OFFENDING. A SEX OFFENDER IN A MANDATED
TREATMENT PROGRAM WILL BE ASSESSED BY A CERTIFIED TREATMENT PROVIDER USING
DYNAMIC AND VIOLENCE RISK ASSESSMENT INSTRUMENTS DESIGNATED BY THE SARATSO (STATE
AUTHORIZED RISK ASSESSMENT TOOLS FOR SEX OFFENDERS) COMMITTEE. THE COMBINED RISK
WILL BE USED TO DETERMINE APPROPRIATE LEVELS OF SUPERVISION AND TREATMENT.

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<thead>
<tr>
<th>SCORE</th>
<th>LABEL FOR RISK CATEGORY</th>
</tr>
</thead>
<tbody>
<tr>
<td>-3 TO -2:</td>
<td>LEVEL I  VERY LOW RISK</td>
</tr>
<tr>
<td>-1 TO 0:</td>
<td>LEVEL II  BELOW AVERAGE RISK</td>
</tr>
<tr>
<td>1 TO 3:</td>
<td>LEVEL III  AVERAGE RISK</td>
</tr>
<tr>
<td>4 TO 5:</td>
<td>LEVEL IVA  ABOVE AVERAGE RISK</td>
</tr>
<tr>
<td>6+:</td>
<td>LEVEL IVB    WELL ABOVE AVERAGE RISK</td>
</tr>
</tbody>
</table>

PLEASE NOTE: IF MR. IS SENTENCED TO JAIL OR FORMAL SUPERVISION AND HE IS NOT
RELEASED FROM JAIL OR PLACED ON SUPERVISION UNTIL AFTER HIS BIRTHDAY ON , HIS
STATIC-99R SCORE MAY BE LOWER GIVEN HIS INCREASED AGE. THEREFORE, MR. WILL NEED TO
BE RE-SCORED BY A SARATSO-CERTIFIED SCORER PRIOR TO RELEASE FROM JAIL OR PLACEMENT ON
SUPERVISION TO PROVIDE A MORE ACCURATE ASSESSMENT OF HIS STATIC RISK.

RESPECTFULLY SUBMITTED,

ADOLFO GONZALES
CHIEF PROBATION OFFICER

READ AND APPROVED BY:

BY: ____________________________ ____________________________
INVESTIGATOR AID SUPERVISOR

SUBMITTED: ____________________________ TYPE: ____________________________

I HAVE READ AND CONSIDERED THE FOREGOING REPORT OF THE PROBATION OFFICER.

__________________________ ____________________________
JUDGE OF THE SUPERIOR COURT DATE
**FACTS OF OFFENSE SHEET**

Please follow these important instructions:

1. Complete this form & submit via PDF to CAHRSO@doj.ca.gov only if the offender you are scoring is required to register as a sex offender
2. Retain a copy in defendant’s file
3. Please submit the court minute order at sentencing if available

**Defendant’s Information**

<table>
<thead>
<tr>
<th>Last Name</th>
<th>First Name</th>
<th>Middle Name</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>DOB:</th>
<th>CDCR #</th>
<th>CII Number:</th>
<th>Gender:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Scoring Probation Officer’s Information**

<table>
<thead>
<tr>
<th>Last Name</th>
<th>First Name</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Probation Agency:</th>
<th>Scoring Probation Officer’s Direct Phone Number:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Court Information**

<table>
<thead>
<tr>
<th>Date of Conviction:</th>
<th>Date of Sentencing:</th>
<th>Court Case Number:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>County of Conviction:</th>
<th>Offense(s) Requiring Registration:</th>
<th>Date of Offense:</th>
<th>To:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Weapon Used?</th>
<th>Similarities in victimization with current or prior cases?</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ Yes</td>
<td>☐ No</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**SARATSO Information**

<table>
<thead>
<tr>
<th>Tools/Instruments (check one)</th>
<th>Risk Score(s)</th>
<th>Ineligible for scoring? *</th>
<th>Insufficient documents to score this offender? *</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ STATIC-99R</td>
<td>Score (Numerical): _____</td>
<td>☐ Yes (e.g., Category B offense, female offender, juvenile offense committed under age 17)</td>
<td>☐ Yes ( Specify below)</td>
</tr>
<tr>
<td></td>
<td>Risk Category</td>
<td>Specify reason offender is ineligible for scoring:</td>
<td>Crime report requested but unavailable</td>
</tr>
<tr>
<td></td>
<td>Choose an item.</td>
<td></td>
<td>Prior PSI requested but unavailable</td>
</tr>
<tr>
<td>☐ JSORRAT-II</td>
<td>Score (Numerical): _____</td>
<td>☐ Yes (Specify below)</td>
<td>Crime report requested but unavailable</td>
</tr>
<tr>
<td></td>
<td>Risk Category</td>
<td>Specify reason offender is ineligible for scoring:</td>
<td>Prior PSI requested but unavailable</td>
</tr>
<tr>
<td></td>
<td>Choose an item.</td>
<td></td>
<td>Other document requested but unavailable</td>
</tr>
<tr>
<td></td>
<td>Date _____</td>
<td>Specify: _____</td>
<td>Specify: _____</td>
</tr>
</tbody>
</table>

(based on subsequent index sex offense)

* Please refer to the 2016 revised coding rules which can be accessed on the certified scorer secure login at www.saratso.org.

**SUBMIT FOS & SENTENCING MINUTE ORDER IMMEDIATELY TO DOJ POST-SENTENCING**
**SUBMIT SCORE TO COURT USING THE NARRATIVE PARAGRAPHS: DO NOT SUBMIT CODING FORM**
**METHOD OF OPERATION (MODUS OPERANDI) FACT SHEET**

**Please follow these important instructions:**

1. Complete this form & submit via PDF to CAHRSO@doj.ca.gov, only if the offender you are scoring is required to register as a sex offender.
2. Complete this MO form for *each* victim; complete only one FOS per case, even if multiple victims.
3. Submit this form to Department of Justice (DOJ) only; DO NOT INCLUDE MO FACT SHEET WITH PRE-SENTENCING REPORT.

<table>
<thead>
<tr>
<th>Name of SARATSO Scorer / MO Fact Sheet Analyst</th>
</tr>
</thead>
<tbody>
<tr>
<td>Last Name:</td>
</tr>
<tr>
<td>First Name:</td>
</tr>
<tr>
<td>Name of your Agency:</td>
</tr>
</tbody>
</table>

### Offender’s Information

<table>
<thead>
<tr>
<th>Offender Last name:</th>
<th>CII#:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Offender First name:</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Date of Birth:</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Sting Operation</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ Yes ☐ No</td>
</tr>
</tbody>
</table>

### Victim Vulnerability (Choose up to 3)

Choose an item.  Choose an item.  Choose an item.

<table>
<thead>
<tr>
<th>Victim Age:</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Gender</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ M ☐ F</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Victim Race: (Choose up to 3)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Choose an item.</td>
</tr>
<tr>
<td>Choose an item.</td>
</tr>
<tr>
<td>Choose an item.</td>
</tr>
</tbody>
</table>

### Victim’s Activity at Time of Offense

Choose an item.  Choose an item.  Choose an item.

### Time of Offense:

To:  OR  ☐ Various Times

### Weapon Used in Assault

Choose an item.

### Offender’s Initial Approach to Victim

Choose an item.

### Codefendant/Accomplice in concert

Choose an item.  Choose an item.

### Offender’s Relationship to Victim

Choose an item.

### Sexual Assault Details

- Anal
- Vaginal  (Penetration)

<table>
<thead>
<tr>
<th>Penile</th>
<th>Digital</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐</td>
<td>☐</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Hands/Fist</th>
<th>Foreign object (Specify)</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐</td>
<td>☐</td>
</tr>
</tbody>
</table>

### Oral Sex

- Offender performed oral sex on victim
- Victim performed oral sex on offender

<table>
<thead>
<tr>
<th>Anus</th>
<th>Vagina</th>
<th>Penis</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
</tbody>
</table>

### Masturbation

- Offender masturbated victim
- Offender masturbated self
- Victim masturbated offender
- Victim masturbated self

### Offender’s words used during assault

### Vehicle Used in Offense

- ☐ No Make Model Year Other
- ☐ Yes Color Vehicle License 

### Sexual Dysfunction

Choose an item.

### Level of Force Used

Choose an item.

### Other Sexual Acts

Choose an item.  Choose an item.  Choose an item.

### Unusual or Additional Assault

Choose an item.  Choose an item.  Choose an item.

### Crime Scene Altered/Precautions Used to Avoid Apprehension/Identification

Choose an item.  Choose an item.  Choose an item.

### Pornography used in crime

Choose an item.  

<table>
<thead>
<tr>
<th>Type of Pornography</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ Male ☐ Female ☐ Photos ☐ Magazine ☐ Online ☐ Video</td>
</tr>
</tbody>
</table>

Include additional information not captured in other data field limit to 500 words. Attach additional sheet for more space.

**FOR USE BY PROBATION**
Offender Name: SMITH, BOB TYLER

Probation # X01234567  CII # 12345678  Evaluator E123456

Assessment Date: 05/17/2021

---

### Risk Factor

<table>
<thead>
<tr>
<th>Risk Factor</th>
<th>Codes</th>
<th>Score</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Age at Release from Index Sex Offense</td>
<td>Aged 18 to 34.9</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>2. Ever Lived with Lover for At Least Two Years?</td>
<td>No</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>3. Index Non-Sexual Violence - Any Convictions</td>
<td>No</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>4. Prior Non-Sexual Violence - Any Convictions?</td>
<td>No</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>5. Prior Sex Offense</td>
<td>No Charges No Convictions</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>6. Prior Sentence Dates (Excluding Index)</td>
<td>4 or more</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>7. Any Conviction for Non-Contact Sex Offense?</td>
<td>Yes</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>8. Any Unrelated Victims?</td>
<td>Yes</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>9. Any Stranger Victims?</td>
<td>Yes</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>10. Any Male Victims?</td>
<td>Yes</td>
<td>1</td>
<td></td>
</tr>
</tbody>
</table>

### TOTAL SCORE

Risk: Level IVb - Well Above Average 7

---

### Nominal Risk Levels (2017 version)

<table>
<thead>
<tr>
<th>Level</th>
<th>Risk Description</th>
<th>Score Range</th>
</tr>
</thead>
<tbody>
<tr>
<td>Level - I</td>
<td>Very Low Risk</td>
<td>-3 to -2</td>
</tr>
<tr>
<td>Level - II</td>
<td>Below Average Risk</td>
<td>-1 to 0</td>
</tr>
<tr>
<td>Level - III</td>
<td>Average Risk</td>
<td>1 to 3</td>
</tr>
<tr>
<td>Level - IVa</td>
<td>Above Average Risk</td>
<td>4 to 5</td>
</tr>
<tr>
<td>Level - IVb</td>
<td>Well Above Average Risk</td>
<td>6+</td>
</tr>
</tbody>
</table>

### Predicted Recidivism Rate

<table>
<thead>
<tr>
<th>Score</th>
<th>Predicted Recidivism Rate</th>
<th>Predicted Recidivism Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>-3</td>
<td>0.9</td>
<td>4</td>
</tr>
<tr>
<td>-2</td>
<td>1.3</td>
<td>5</td>
</tr>
<tr>
<td>-1</td>
<td>1.9</td>
<td>6</td>
</tr>
<tr>
<td>0</td>
<td>2.8</td>
<td>7</td>
</tr>
<tr>
<td>1</td>
<td>3.9</td>
<td>8</td>
</tr>
<tr>
<td>2</td>
<td>5.6</td>
<td>9</td>
</tr>
<tr>
<td>3</td>
<td>7.9</td>
<td>10</td>
</tr>
</tbody>
</table>

Additional comments/Explanation: Mr. SMITH was scored on the Static-99R, which was an actuarial measure of risk for sexual offense recidivism. This instrument has been shown to be a moderate predictor of sexual re-offense potential. Mr. SMITH received a total score of 7 [or ineligible], which places him in the Well Above Average (e.g., Low) Risk Category.

Index Offense & Date: 04/01/2021

Evaluator Signature_________________________________  Reviewer Signature_________________________________
LETTERS AND NOTIFICATIONS – Phase I

Please see below requirements and attached Letters and Notifications for Phase I.

A.30.1 STATIC-99R Ineligible Notifications:
   A.30.1.a STATIC-99R Ineligible Notification (Age of Minor)
   A.30.1.b STATIC-99R Ineligible Notification (Female Defendant)
   A.30.1.c STATIC-99R Ineligible Notification (Child Pornography with No Identifiable Sex Victim(s))
   A.30.1.d STATIC-99R Ineligible Notification (Human Trafficking with No Sex Crime)
   A.30.1.e STATIC-99R Ineligible Notification (No Sex Crime)

A.30.2 EM Violations Notifications:
   A.30.2.a EM Violation Notification – Court Non-Compliance
   A.30.2.b EM Violation Notification – DPO Abscond Notification
   A.30.2.c EM Violation Notification – LASD Non-Compliance
June 28, 2021

The Honorable Judge Bob Smith
Eastlake Courthouse, Department 204

RE: Christopher Lewis Jones-Williams
Case: FJ123456
DOB: April 1, 1997
Booking #: 001234567
JAIN #: A12345678

A STATIC-99R Risk Assessment was ordered for the above named former minor for a scheduled Pre-Plea hearing on Thursday, July 6, 2021, at 8:30 a.m.

Based on the STATIC-99R Program eligibility guidelines, evaluations of juveniles who have committed sexual offenses when they were 16 years of age or younger at the time the sex crimes were committed, are not recommended; therefore, the former minor is not eligible for a STATIC-99R Risk Assessment.

If you need any further assistance, then please feel free to contact me at the business phone number listed below Monday through Friday from 8:00 a.m. to 5:00 p.m.

Sincerely,

Cindy L. Puentes
Investigator Aide
Static-99R Program
Pretrial Services Bureau
433 Bauchet Street
Los Angeles, CA 90012
(213) 974-5821 (business)
(213) 680-8006 (Secure Fax)
June 28, 2021

The Honorable Judge Bob Smith
Michael D. Antonovich Antelope Valley Courthouse, Department A18

RE: Christopher Lewis Jones-Williams
Case: LA123456-01
DOB: April 1, 1963
Booking #: 001234567
CI#: A12345678

A STATIC-99R Risk Assessment was ordered for the above named defendant for a scheduled Sentencing hearing on Thursday, July 6, 2021, at 8:30 a.m.

Based on the STATIC-99R Program eligibility guidelines, this instrument is not recommended for females; therefore, the Defendant is not eligible for a STATIC-99R Risk Assessment.

If you need any further assistance, then please feel free to contact me at the business phone number listed below Monday through Friday from 8:00 a.m. to 5:00 p.m.

Sincerely,

Cindy L. Puentes
Investigator Aide
Static-99R Program
Pretrial Services Bureau
433 Bauchet Street
Los Angeles, CA 90012
(213) 974-5821 (business)
(213) 680-8006 (Secure Fax)
June 28, 2021

The Honorable Judge Bob Smith
Van Nuys Courthouse, Department 122

RE: Christopher Lewis Jones-Williams
Case: LA123456-01
DOB: April 1, 1963
Booking #: 001234567
CII #: A12345678

A STATIC-99R Risk Assessment was ordered for the above named defendant for a scheduled Sentencing hearing on Thursday, July 6, 2021, at 8:30 a.m.

Based on the STATIC-99R official coding rules the assessment is not recommended for use on an individual whose only offense involves PC311.11(A) (Felony) ~ Obscene Matter when there is no identifiable named victim(s) in the digital files. Consequently, no risk assessment score is provided. His offense does not fit the criteria for those who can be assessed with this risk assessment tool.

If you need any further assistance, then please feel free to contact me at the business phone number listed below Monday through Friday from 8:00 a.m. to 5:00 p.m.

Sincerely,

Cindy L. Puentes
Investigator Aide
Static-99R Program
Pretrial Services Bureau
433 Bauchet Street
Los Angeles, CA 90012
(213) 974-5821 (business)
(213) 680-8006 (Secure Fax)
June 28, 2021

The Honorable Judge Bob Smith
Van Nuys Courthouse, Department 122

RE: Christopher Lewis Jones-Williams
Case: LA123456-01
DOB: April 1, 1963
Booking #: 001234567
CII #: A12345678

A STATIC-99R Risk Assessment was ordered for the above named defendant for a scheduled Probation and Sentencing hearing on Thursday, July 6, 2021, at 8:30 a.m.

Based on the program eligibility guidelines; someone who has been charged or convicted with a Category "B" Offense PC236.1(B) - Human Trafficking: Deprive Personal Liberty and PC266H(A) - Pimping; where no actual sexual acts occurred between the defendant and the victim(s); the defendant is not eligible for a STATIC-99R Risk Assessment report.

If you need any further assistance, then please feel free to contact me at the business phone number listed below Monday through Friday from 8:00 a.m. to 5:00 p.m.

Sincerely,

Cindy L. Puentes
Investigator Aide
Static-99R Program
Pretrial Services Bureau
433 Bauchet Street
Los Angeles, CA 90012
(213) 974-5821 (business)
(213) 680-8006 (Secure Fax)
June 28, 2021

The Honorable Judge Bob Smith
Van Nuys Courthouse, Department 122

RE: Christopher Lewis Jones-Williams
Case: LA123456-01
DOB: April 1, 1963
Booking #: 001234567
CII #: A12345678

A STATIC-99R Risk Assessment was ordered for the above named defendant for a scheduled Probation and Sentencing hearing on Thursday, July 6, 2021, at 8:30 a.m.

The defendant is INELIGIBLE to be scored based on the Official Coding Rules of the STATIC-99R Program. It appears this case does not have any sexual components; therefore, no risk assessment score is provided since his offenses do not fit the criteria for those who can be assessed with this risk assessment tool. However, in the event the above statement is inaccurate, please provide documents and or information with sexual motives and a STATIC-99R Risk Assessment Report will be provided.

If you need any further assistance, then please feel free to contact me at the business phone number listed below Monday through Friday from 8:00 a.m. to 5:00 p.m.

Sincerely,

Cindy L. Puentes
Investigator Aide
Static-99R Program
Pretrial Services Bureau
433 Bauchet Street
Los Angeles, CA 90012
(213) 974-5821 (business)
(213) 680-8006 (Secure Fax)
June 30, 2021

Honorable Dorothy B. Reyes
Clara Shortridge Foltz Criminal Justice Center, Department 35

RE: Christopher Lewis Jones-Williams
Case: 20STCP12345-01
EM Number: 2021-0034567

Subject: Non-Compliance Notification

This is a request for your review and consideration to reprimand the above defendant. As of today, the above named defendant has failed to comply with the conditions of the Electronic Monitoring (EM) Program as follows:

The defendant has accumulated ten (10) Non-Compliance Reports (NCR) indicating her failure to comply with program rules. These NCR’s consist of multiple violations that include, but not limited to 1) failure to perform required alcohol tests; 2) failure to keep her equipment charged; and 3) failure to adhere to the conditions of the participant contact.

It’s our recommendation that the defendant be remanded to custody.
If you need any further assistance, then please feel free to contact me at the business phone number listed below **Monday through Friday from 8:00 a.m. to 5:00 p.m.**

Sincerely,

Bob Gomez  
Investigator  
Electronic Monitoring Program  
Pretrial Services Bureau  
(213) 893-5369 (business)

Cc: PTS EM Program Director  
PTS EM Program Sr. Investigator
June 30, 2021

Jane Smith, SDPO
Pomona Valley Area Office
Los Angeles County Probation Department

RE: Christopher Lewis Jones-Williams
X-Number: 12345678
Case: 20STCP12345-01
EM Number: 2021-0034567

Subject: Abscond Notification

As of 06/30/2021, the above named absconded from the Los Angeles County Probation Department’s Electronic Monitoring Program (EM), and therefore, did not complete his jail sentence.

Miles Joseph Vivirito was sentenced on 01/10/20 to serve 180 days in county jail for PC245(A)(4). On 01/22/2020, Mr. Vivirito was released on EM pursuant to PC1203.016. He signed agreement and consent forms, had a transmitter placed on his ankle and completed the necessary transactions for his release and enrollment with Corrective Solutions. He was assigned to the Lancaster Office, Case Manager Veronica Ramirez, telephone number 855-278-3162 ext. 179.

On 02/11/2020 at 8:49 p.m., Mr. Vivirito’s monitoring unit went into a Tamper Status. A tamper signal indicates that the ankle strap transmitter has been tampered with or the unit has been removed. On 02/12/2020 at 8:20 a.m., an attempt was made to contact Mr. Vivirito on his cell phone number 661-245-2603; the phone was answered by his mother who gave details of what happened. The whereabouts of the defendant remain unknown.

It’s our recommendation that this matter be reviewed for filing of a violation of probation.

If you need any further assistance, then please feel free to contact me at the business phone number listed below Monday through Friday from 8:00 a.m. to 5:00 p.m.
Sincerely,

Bob Gomez  
Investigator  
Electronic Monitoring Program  
Pretrial Services Bureau  
(213) 893-5369 (business)

Cc: PTS EM Program Director  
PTS EM Program Sr. Investigator
June 30, 2021

John Smith, Lieutenant
Community Based Alternative to Custody
Los Angeles County Sheriff’s Department

RE: Christopher Lewis Jones-Williams
Booking: 001234567
EM Number: 2021-0034567

Subject: Non-Compliance Notification

This is a request for your review and consideration to reprimand the above defendant. As of today, the above named defendant has failed to comply with the conditions of the Electronic Monitoring (EM) Program as follows:

The defendant has accumulated one (1) Abscond Notice and one (1) Non-Compliance Report (NCR) indicating his failure to comply with program rules, consisting of 1) failure to allow the EM Case Manager to inspect Equipment Master Tamper as required; 2) refused to participate in the Electronic Monitoring Program; 3) failing to comply with program rules; and 4) having negative behavior, and/or not cooperating with staff administrators.

It’s our recommendation that the defendant be remanded to custody.

If you need any further assistance, then please feel free to contact me at the business phone number listed below Monday through Friday from 8:00 a.m. to 5:00 p.m.
Sincerely,

Bob Gomez
Investigator
Electronic Monitoring Program
Pretrial Services Bureau
(213) 893-5369 (business)

Cc: PTS EM Program Director
PTS EM Program Sr. Investigator
COURT REPORT FORMS – Phase II

Please see below requirements and attached Court Report Forms for Phase II.

A.31.1 Report of Pretrial Investigation – Court Pilot:
   A.31.1.a Report of Pretrial Investigation – Court Pilot (Full Criminal Record)
   A.31.1.b Report of Pretrial Investigation – Court Pilot (No Criminal Record)
   A.31.1.c Report of Pretrial Investigation – Court Pilot (Partial Criminal Record)

A.31.2 Report of Pretrial Investigation – Branch:
   A.31.2.a Report of Pretrial Investigation – Branch (Full Criminal Record)
   A.31.2.b Report of Pretrial Investigation – Branch (No Criminal Record)
   A.31.2.c Report of Pretrial Investigation – Branch (Partial Criminal Record)
<table>
<thead>
<tr>
<th>Case Number</th>
<th>Charge</th>
<th>Charge Description</th>
</tr>
</thead>
<tbody>
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<td>BA123456-01</td>
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### Pretrial Risk Level

MODERATE-HIGH

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### Case Number
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### Charge
- **PC211**

### Charge Description
- **ROBBERY – 1st DEGREE**

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- **B. CHAFFEE**

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CHRISTOPHER LEWIS SMITH-WILLIAMS  
LAC 30  
12/22/2020

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### Pretrial Risk and Recommendation

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<th>Pretrial Release Recommendation</th>
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<table>
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<th>Probation X #</th>
<th>Driver’s License or ID</th>
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### residence

| 1 |
| 2 |
| 3 |
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### Financial Support

| 1 |
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| 5 |

### General Comments

| 1 |
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## Pretrial Services Investigator

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**Adult Convictions**

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<td>Court Date</td>
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### Pretrial Risk and Recommendation

- **Pretrial Risk Level**: MODERATE-HIGH
- **Pretrial Release Recommendation**: FOUND UNSUITABLE FOR RELEASE

### Pretrial Services Investigator

- **Application**: 2021-0034567
- **Completion Date and Time**: 12/28/2020 14:30
LETTERS AND NOTIFICATIONS – Phase II

Please see below requirements and attached Letters and Notifications for Phase II.

A.32.1 Notice to Court of Abscond
A.32.2 Notice to Court of Non-Compliance
A.32.3 Notice of Court of Progress

All the above notices shall show the name and title of the Chief Probation Officer at that time the report is generated. The system shall provide the County with the ability to update the Chief Probation Officer’s name with the effective dates of the Chief’s tenure.
# NOTICE TO COURT OF ABSCOND

**CASE NUMBER:** ENTER CASE NUMBER

## DEFENDANT INFORMATION

<table>
<thead>
<tr>
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<th>NAME:</th>
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<th>COURT:</th>
<th>DEPARTMENT:</th>
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<td>ENTER JUDICIAL DISTRICT</td>
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**NEXT COURT DATE:** ENTER NEXT COURT DATE

## ABSCOND INFORMATION

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<td>ENTER ABSCOND TIME</td>
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☐ TAMPER ☐ DEAD BATTERY ☐ OTHER

**ENTER OTHER REASON**

**CIRCUMSTANCES:**

ENTER CIRCUMSTANCES HERE

RESPECTFULLY SUBMITTED,

READ AND APPROVED BY:

**BY: ___________________________ ___________________________**

ENTER NAME, CASE MANAGER ENTER NAME, TITLE

**DATE: ENTER DATE**
NOTICE TO COURT OF NON-COMPLIANCE

CASE NUMBER: ENTER CASE NUMBER

DEFENDANT INFORMATION

APPLICATION NUMBER: NAME:
ENTER APPLICATION NUMBER ENTER LAST NAME, FIRST NAME

JUDGE: COURT: DEPARTMENT:
ENTER JUDGE’S NAME ENTER JUDICIAL DISTRICT ENTER DEPARTMENT

NEXT COURT DATE: ENTER DATE

NON-COMPLIANCE INFORMATION

ALLEGED NON-COMPLIANCE:
ENTER ALLEGED NON-COMPLIANCE HERE

DEFENDANT’S STATEMENT:
ENTER DEFENDANT STATEMENT

RECOMMENDATION:
☐ REVOCATION OF PRETRIAL MONITORING AND RETURN TO CUSTODY
☐ CONTINUED PARTICIPATION IN PRETRIAL MONITORING WITH ADDITIONAL CONDITIONS:
ENTER ADDITION CONDITIONS

RESPECTFULLY SUBMITTED,

READ AND APPROVED BY:

BY: ________________________________ ________________________________
ENTER NAME, CASE MANAGER ENTER NAME, TITLE
NOTICE TO COURT OF NON-COMPLIANCE

DATE: ENTER DATE
NOTICE TO COURT OF PROGRESS

CASE NUMBER: ENTER CASE NUMBER

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NEXT COURT DATE: ENTER NEXT COURT DATE

INFORMATION ON PROGRESS

COMMENTS:

ENTER COMMENTS

RESPECTFULLY SUBMITTED,

BY: ____________________________

ENTER NAME, CASE MANAGER

DATE:

READ AND APPROVED BY:

______________________________

ENTER NAME, TITLE
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**Deliverable Description**

**Deliverable Development Process and Content**

**Acceptance Criteria**

Acceptance Process (As specified in Subparagraph 5.1 (Acceptance Criteria).

**Notes**
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<tr>
<td></td>
<td>□ Deliverable Scope / Approach Requires Adjustments Prior to Start</td>
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**APPROVED: Tyler Project Manager or Project Executive**

X

First Name – Last Name  
Project Manager – Tyler Technologies, Inc.

**APPROVED: County**

X

First Name – Last Name  
Project Manager – County
Enterprise Supervision\(^1\) Functionality. Enterprise Supervision meets the following functionality requirements:

a. Record Personal Information
   1. Identifying numbers (e.g. Driver License, State Id, FBI)
   2. Alternative names/Aliases
   3. Related Individuals
   4. Upload pictures/mugshots
   5. Scars/marks
   6. Addresses including email for notification
   7. Add flags/alerts
   8. Phone numbers including cell for text notification
   9. Medical Info
   10. Online identities/social media
   11. Education
   12. Employment/income
   13. Military service
   14. Gang involvement
   15. Vehicles
   16. View Personal Summary navigate directly to case, person, alerts, events financials, documents
      1. Send individual text or email to client
   17. Perform Individual Search using a variety of search criteria
      1. Soundex feature
      2. Perform Spot Check for data accuracy
   18. View File Activity
      1. View/filter Activities, Financial Activities, Hearings Programs, Drug Tests, Payments, Automated Reminders
      2. Search includes key word search on Notes

b. Officer assignment

c. Conditions and compliance tracking
   1. View and maintain active and Inactive terms
   2. Prefill terms and conditions using boilerplate

d. Case Information
   1. Create new cases or review previous case history
      1. Enter referral type
      2. View/enter Case Status
      3. Make caseload assignments
      4. View/Enter court case information (e.g. Judge, DA, Defense Atty, etc.)
      5. View/Enter Bail information
      6. View/Enter Transfer and Arrest information

\(^1\) Note: Also referred to as Tyler Supervision.
7. Record Blood Alcohol Content information
8. Record DOJ SRF notes and other case notes
9. Scan/Upload associated case documents

2. Enter Offense Information
   1. Record Counts, Code type (e.g. Penal, Fish & Game, Muni, etc.), code section,
   2. Reductions
   3. Disposition
   4. Probation months & concurrency
   5. Enhancements

3. View/Enter Victim Information
   1. Record victim type, DOB, Name
   2. Confidential Status
   3. Address and Phone
   4. Dates of Victimization
   5. Link to associated offense
   6. Notification preferences (mail, phone)
   7. Record Victim response
   8. Record Restitution

4. View/Enter Hearing Information
   1. Record hearing date, time court, room, judge type of hearing and hearing status
   2. Update case status
   3. View/Enter incarceration ordered
   4. Select hearing actions
   5. View/Enter Terms & Conditions
   6. Scan/Upload hearing documents

5. View/Enter Violation of Pretrial
   1. Violation Date, status, amendments, Personnel, associated hearings
   2. View/Enter Violation Details and recommended wording
   3. View/Enter Probationer statement
   4. Scan/Upload violation documents

6. View/Enter Warrant Information
   1. Enter Type, number, associated dates, issuing agency, bail offense details, expiration, quashed, served, recalled status

7. View/Enter Invoices and Schedule Recurring Invoices/Fees
   1. Associate to Case
   2. Set recurrence (e.g., Daily, Weekly, Monthly, Never)
   3. Schedule Next date
   4. Set Billing (e.g., Bill To, Address)
   5. Record Joint & Several
   6. Batch Print
   7. Enter Fees/Fines, Amounts, Balances
   8. Record Notes

8. Merge person, Seal, Unseal, Expunge records
9. Create and track user workflows
10. Caseload assignment
   1. Assign to a single or multiple caseloads

e. Maintain Activities (Case Notes/Chonos/Appointments)
   1. Schedule and view activities/appointments
   2. View Kiosk Check-In Activities
   3. View/Enter Involved Personnel and other Parties
   4. Add Offenses, dispositions, enhancements, etc.
   5. Add Terms & Conditions
   6. Record courtroom minutes, hearing notes and recommendations
   7. Record Actions, recommendations, and Notes
   8. Generate Documents, reports, etc.
   9. Maintain text message content and history
   10. Maintain audit

f. Order generation

g. Contact details between the department staff and the client
   1. Send SMS or email messages to single person or caseload

h. Financial transactions for assessments and payments
   1. Assess fees/fines
   2. Create payment plans including restitution
   3. Take payments and issue receipt
   4. View previous payments and balances
   5. Establish payment plans

i. Create Case Plans
   1. Enter plan type, status, view review status
   2. Link plan to an assessment
   3. View/Enter/Update case plan Needs, goals, objectives
   4. Enroll in applicable Programs

j. Assessments
   1. View/Enter client assessments (e.g., PSA-Arnold, ORAS, etc.)
   2. Integration with Assessment vendors (e.g., Noble Software Group, Orbis Solutions) (Optional)
   3. View score, ranking, and recommended supervision level
   4. Submit for supervisor review
   5. Create Client View allowing client to answer questions using a unique hyperlink

k. Record Sanctions and Incentives
   1. Link to cases and violations
   2. Record sanctions and incentives

l. Program Enrollment (Treatment)
   1. Maintain program details
   2. Goals and Objectives
   3. Maintain Status and History
   4. Record program attendance individually or en-masse
   5. Generate and view status reports
6. Provider Portal updates
   1. Providers receive access to the application
   2. View participants assigned to the provider
   3. Upload documents
   4. Leave messages for the assigned pretrial officer/staff
   5. Schedule/update program attendance.

m. System dashboard tailored to each user
   1. View Upcoming caseload Appointments, hearings for an individual caseload or department for Administrators
   2. View overdue check-ins, program attendance, overdue action terms
   3. View recent text messages between officer and client
   4. Search and review recent incidents
   5. Search and view photo lineup
   6. Perform pretrial search
   7. Review Program Applications
   8. Record Program attendance for an individual client or record group attendance

n. Maintain Drug Tests & History
   1. Record status, collection info, results.
   2. Populate automatically through interface with Redwood Toxicology, Averhealth, Pharmatec
   3. Record drug history, use, dependency, notes
   4. Assign to Drug Test Groups, Enroll in random drug tests
   5. Send text & email reminders for testing

o. Record and Track Community Service
   1. Assign, track hours, convert to fine, record status, link to case/terms, view completed & remaining hours

p. Incidents
   1. Record incidents, parties, personnel, assault & injury information, pictures, police reports, incident documents
   2. Use of force details
   3. Lock/unlock

q. Record Other Convictions (Outside of Jurisdiction)
   1. Enter Arrest, Conviction and Sentence Date, Sentence, Type of Conviction, State, County, Case Number, Offenses

r. Report Tracking
   1. Complete reports (e.g., Presentence reports, court documents, etc.) & record progress, assignments, etc.
   2. Approval process of reports

s. View & Access various types of documents

t. Calendar
   1. Display officer activities, hearings, drug tests, expirations in day, week, month format
   2. Push to iCal

u. In/Out Board
   1. Track staff in/out, location and estimated return
v. Notifications and Alerts
   1. View Overdue Actions, missed appointments and hearings, check-ins requiring review, missed contact deadlines, etc.

w. Enterprise Case Manager CMS Integration
   1. Map to Enterprise Case Manager, view import log, hearing type, hearing status, judge, warrant type, term, court department, disposition, code section, referral status
   2. Send documents from Enterprise Case Manager to Enterprise Supervision

x. Reports
   1. Schedule recurring or one time report generation
   2. Create letter templates and merge information using system tokens

y. System Support
   1. Online Knowledge Center
   2. Online support Ticket submittal
   3. Submit feature requests

z. Security
   1. Create and maintain personnel information (name, password, status, gender, Id’s, supervisor, hire/term dates, Security groups, 2-factor authentication, etc.).
      1. Maintain Medicaid timesheet
   2. Maintain default caseload assignments
   3. Update password

aa. Maintain electronic signatures
   1. Touch Screen devices
   2. Topaz Signature pads (Hardware not included)

Optional Functionality

bb. Electronic Monitoring (Optional)
   1. Monitor client and hardware status, policies violated, locations, battery status, notes
   2. Create policies and exclusion zones
   3. View GPS locations on Google Map – Street and Satellite views
   4. Send alerts – audible, siren, vibration, call, rapid reporting
   5. View tracks and timestamps, longitude/latitude, etc.
   6. View and export event information
   7. Maintain notification history
   8. View Command ID, timestamp and message, status

cc. Supervision Access (Optional)\textsuperscript{2}
   1. Online Portal and IOS/Android Application

\textsuperscript{2}Note: Also referred to as Tyler Supervision Access. County has elected to license Supervision Access, as indicated in Exhibit B – Pricing Schedule, Schedule B.3 – SaaS Fees: Tyler Supervision & Tyler Supervision Access.
LICENCED SOFTWARE DESCRIPTIONS

2. Reminders for hearings and office appointments
3. View terms/conditions of pretrial
   1. Reminders delivered via text and phone
4. The ability of client to message assigned officers/staff
5. Online, Phone, or mobile app check-ins
   1. Automated Check-In
   2. Auto-generate check-in fees (e.g., Weekly, Monthly)
   3. Configure Interview Questions
   4. Enable Voice Biometrics and record voice bio, play/listen to recorded bio audio
   5. Provide both English and Spanish
   6. Send Enrollment Text
   7. View Check-In Summary
## EXHIBIT B – PRICING SCHEDULE
### Pricing Summary

<table>
<thead>
<tr>
<th>Agreement Year(s)</th>
<th>Fixed Amount</th>
<th>Not-to-Exceed Amount</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Implementation Services Schedule B.1</td>
<td>1 and 2</td>
<td>$507,957</td>
<td>$507,957</td>
</tr>
<tr>
<td>Implementation Services Schedule B.2</td>
<td>1 and 2</td>
<td>$838,500</td>
<td>$838,500</td>
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<tr>
<td>SaaS Fees</td>
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<td></td>
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</tr>
<tr>
<td>1</td>
<td>$174,000</td>
<td></td>
<td>$174,000</td>
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<td>2</td>
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<td>3</td>
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<tr>
<td>5</td>
<td>$428,400</td>
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<tr>
<td>Initial Term Totals</td>
<td></td>
<td>$2,290,357</td>
<td>$838,500</td>
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<td>SaaS Fees</td>
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<tr>
<td>6</td>
<td>$445,600</td>
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<tr>
<td>First Option Term Totals</td>
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<td>$908,800</td>
<td></td>
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<tr>
<td>SaaS Fees</td>
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<td>8</td>
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<tr>
<td>Second Option Term Totals</td>
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<td>$982,800</td>
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<tr>
<td>SaaS Fees</td>
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<tr>
<td>Third Option Term Totals</td>
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<td>$1,062,800</td>
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## EXHIBIT B – PRICING SCHEDULE

### Pricing Summary

<table>
<thead>
<tr>
<th>Pool Dollars</th>
<th>Agreement Year(s)</th>
<th>Not-to-Exceed Amount</th>
<th>Totals</th>
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</thead>
<tbody>
<tr>
<td>Optional Work Using Pool Dollars</td>
<td>1 – 11</td>
<td>$1,074,000</td>
<td>$1,074,000</td>
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<tr>
<td><strong>Pool Dollars Total</strong></td>
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<td><strong>$1,074,000</strong></td>
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### Agreement Maximum

<table>
<thead>
<tr>
<th>Term</th>
<th>Maximum Amount</th>
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<tbody>
<tr>
<td>Initial Term</td>
<td>$3,128,857</td>
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<tr>
<td>First Option Term</td>
<td>$908,800</td>
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<tr>
<td>Second Option Term</td>
<td>$982,800</td>
</tr>
<tr>
<td>Third Option Term</td>
<td>$1,062,800</td>
</tr>
<tr>
<td>Pool Dollars</td>
<td>$1,074,000</td>
</tr>
<tr>
<td><strong>Maximum Agreement Sum</strong></td>
<td><strong>$7,157,257</strong></td>
</tr>
</tbody>
</table>

Implementation Services include fixed price Deliverables totaling $507,957 and Deliverables charged by the hour not-to-exceed $838,500 as detailed in Schedule B.2 - Hourly Not-to-Exceed Deliverables.
## Fixed Price Deliverables

Holdbacks are 15% of the fixed price indicated.

<table>
<thead>
<tr>
<th>Section</th>
<th>Deliverables</th>
<th>Invoice Event</th>
<th>Price</th>
<th>Holdback Amount</th>
<th>Net Invoice Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PHASE I</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project Management</td>
<td>3.1.1.1</td>
<td>Acceptance of PCD Deliverable under Task 3.1</td>
<td>$20,953</td>
<td>$3,143</td>
<td>$17,810</td>
</tr>
<tr>
<td>Requirements elaboration and Design Specification</td>
<td>3.2.1.1.1, 3.2.1.1.2, 3.2.1.2</td>
<td>Acceptance of all Deliverables under Task 3.2.1</td>
<td>$20,953</td>
<td>$3,143</td>
<td>$17,810</td>
</tr>
<tr>
<td>System Provisioning, Configuration, and Reporting</td>
<td>3.2.2.1, 3.2.2.2.1, 3.2.2.2.2, 3.2.2.2.3, 3.2.2.2.4.1, 3.2.2.2.4.2, 3.2.2.5, 3.2.2.6, 3.2.2.7, 3.2.2.8</td>
<td>Acceptance of all Deliverables under Task 3.2.2</td>
<td>$20,953</td>
<td>$3,143</td>
<td>$17,810</td>
</tr>
<tr>
<td>Disaster Recovery Planning</td>
<td>3.2.4.1.1, 3.2.4.1.2</td>
<td>Acceptance of all Deliverables under Task 3.2.4</td>
<td>$20,953</td>
<td>$3,143</td>
<td>$17,810</td>
</tr>
<tr>
<td>System Testing and Defect Resolution</td>
<td>3.2.5.1.1, 3.2.5.1.2, 3.2.5.2.1, 3.2.5.2.2</td>
<td>Acceptance of all Deliverables under Task 3.2.5</td>
<td>$20,953</td>
<td>$3,143</td>
<td>$17,810</td>
</tr>
<tr>
<td>Training and Documentation</td>
<td>3.2.6.1, 3.2.6.2, 3.2.6.3, 3.2.6.4.1, 3.2.6.4.2</td>
<td>Acceptance of all Deliverables under Task 3.2.6</td>
<td>$20,953</td>
<td>$3,143</td>
<td>$17,810</td>
</tr>
<tr>
<td>Implementation – Transition to Production</td>
<td>3.2.7.1, 3.2.7.2, 3.2.7.3</td>
<td>Acceptance of all Deliverables under Task 3.2.7</td>
<td>$20,953</td>
<td>$3,143</td>
<td>$17,810</td>
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<tr>
<td>Project Management</td>
<td>3.1.1.2, 3.1.2.1, 3.1.2.2, 3.1.2.3</td>
<td>Acceptance of all Deliverables under Task 3.2.8</td>
<td>$20,953</td>
<td>$3,143</td>
<td>$17,810</td>
</tr>
<tr>
<td>System Acceptance with respect to Phase I for PSAMS Solution</td>
<td>3.2.8.1</td>
<td>Acceptance of all Deliverables under Task 3.2.8</td>
<td>$20,953</td>
<td>$3,143</td>
<td>$17,810</td>
</tr>
</tbody>
</table>

**TOTAL PHASE I FIXED-PRICE DELIVERABLES**

| | $167,624 | - | $167,624 |

| **PHASE II** | | | | | |
| Project Management | 3.1.1.2 | Acceptance of PCD Deliverable under Task 3.1 | $48,619 | $7,293 | $41,326 |
| Requirements elaboration and design specification | 3.3.1.1.1, 3.3.1.1.2, 3.3.1.2 | Acceptance of all Deliverables under Task 3.3.1 | $48,619 | $7,293 | $41,326 |
| System Provisioning, Configuration, and Reporting | 3.3.2.1, 3.3.2.2.1, 3.3.2.2.2, 3.3.2.2.3, 3.3.2.2.4.1, 3.3.2.4.2, 3.3.2.5, 3.3.2.6, 3.3.2.7, 3.3.2.8 | Acceptance of all Deliverables under Task 3.3.2 | $48,619 | $7,293 | $41,326 |
## Fixed Price Deliverables

Holdbacks are 15% of the fixed price indicated.

<table>
<thead>
<tr>
<th>Section</th>
<th>Deliverables</th>
<th>Invoice Event</th>
<th>Price</th>
<th>Holdback Amount</th>
<th>Net Invoice Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>System Testing and Defect Resolution</td>
<td>3.3.5.1.1, 3.3.5.1.2 3.3.5.2.1, 3.3.5.2.2</td>
<td>Acceptance of all Deliverables under Task 3.3.5</td>
<td>$48,619</td>
<td>$7,293</td>
<td>$41,326</td>
</tr>
<tr>
<td>Training and Documentation</td>
<td>3.3.6.1, 3.3.6.2, 3.3.6.3, 3.3.6.4</td>
<td>Acceptance of all Deliverables under Task 3.3.6</td>
<td>$48,619</td>
<td>$7,293</td>
<td>$41,326</td>
</tr>
<tr>
<td>Implementation – Transition to Production</td>
<td>3.3.7.1, 3.3.7.2, 3.3.7.3</td>
<td>Acceptance of all Deliverables under Task 3.3.7</td>
<td>$48,619</td>
<td>$7,293</td>
<td>$41,326</td>
</tr>
<tr>
<td>Project Management</td>
<td>3.1.1.2, 3.1.2.1, 3.1.2.2, 3.1.2.3</td>
<td>Acceptance of all Deliverables under Task 3.3.8</td>
<td>$48,619</td>
<td>$7,293</td>
<td>$41,326</td>
</tr>
<tr>
<td>System Acceptance with Respect to Phase II for PSAMS Solution</td>
<td>3.3.8.1</td>
<td>Acceptance of all Deliverables under Task 3.3.8</td>
<td>$</td>
<td>$(51,051)</td>
<td>$51,051</td>
</tr>
</tbody>
</table>

**TOTAL PHASE II FIXED-PRICE DELIVERABLES**

$340,333 $ - $340,333

**TOTAL FIXED-PRICE DELIVERABLES - PHASE I AND PHASE II**

$507,957.0 $ - $507,957

Deliverables 3.2.2.4.1, 3.2.2.4.2, 3.2.2.5, 3.2.2.6, and 3.2.2.7 for Phase I and Deliverables 3.3.2.4.1, 3.3.2.4.2, 3.3.2.5, 3.3.2.6, and 3.3.2.7 for Phase II are not-to-exceed Deliverables with payment points specified on Schedule B.2 - Hourly Not-to-Exceed Deliverables. They are listed here to note that they must be completed in order for the Contractor to invoice for the fixed price payments associated with Task 3.2.2 for Phase I & Task 3.3.2 for Phase II, respectively.

Payment for aggregate Holdback Amount for Phase I fixed-price Deliverables shall be due upon receipt of a properly prepared invoice accompanied by an approved Acceptance Certificate for Subtask 3.2.8.1 for - Final Acceptance with Respect to Phase I.

Payment for aggregate Holdback Amount for Phase II fixed-price Deliverables shall be due upon receipt of a properly prepared invoice accompanied by an approved Acceptance Certificate for Subtask 3.3.8.1 for - Final Acceptance with Respect to Phase II.
EXHIBIT B – PRICING SCHEDULE
Schedule B.2 – Hourly Not-to-Exceed Deliverables

Not-to-Exceed Deliverables
Holdbacks are 15% of amount billed based on Hourly Rates.

Contractor shall provide all work under the applicable Data Migration subtasks under Exhibit A (Statement of Work) on a not-to-exceed basis at $155 per hour. Charges for such Data Migration work shall not exceed 2,100 hours or $325,500 in total for Phases I and II. The Deliverables for Data Migrations that are to be provided on a not-to-exceed basis are Deliverables 3.2.3.1 and 3.2.3.2 for Phase I and Deliverables 3.3.4.1 and 3.3.4.2 for Phase II. All Deliverables referenced are in Exhibit A (Statement of Work).

Contractor shall provide all work under the applicable Custom Development, Letters and Notices, Custom Report Forms, Reports, and System Integration (Interfaces) subtasks under Exhibit A (Statement of Work) on a not-to-exceed basis at $180 per hour. Charges for such Custom Development, Letters and Notices, Custom Report Forms, Reports, and System Integration (interfaces) work shall not exceed 2,850 hours or $513,000 in total for Phases I and II. The Deliverables for Custom Development, Letters and Notices, Custom Report Forms, Reports for Phase I that are to be provided on a not-to-exceed basis are Deliverables 3.2.2.4.1, 3.2.2.4.2, 3.2.2.5, 3.2.2.6, and 3.2.2.7, and for Phase II are Deliverables 3.3.2.4.1, 3.3.2.4.2, 3.3.2.5, 3.3.2.6, and 3.3.2.7. The Deliverables for System Integration that are to be provided on a not-to-exceed basis are Deliverables 3.3.1.3, 3.3.1.2, 3.3.3.1, 3.3.3.2, and 3.3.3.4. All Deliverables referenced are in Exhibit A (Statement of Work).

Payment for not-to-exceed work for Data Migration, Custom Development, Letters and Notices, Custom Report Forms, Reports, and System Integration (Interfaces) work shall be due upon receipt of a properly prepared invoice accompanied by the applicable approved Acceptance Certificate for the required project status report as set forth in Subtask 3.1.2. The invoice for the fifth and final payment point for Data Migration additionally requires an approved Acceptance Certificate for Deliverable 3.3.4.2 for Data Migration for Phase II. The invoice for the fifth and final payment point for Custom Development, Letters and Notices, Custom Report Forms, Reports, and System Integration (Interfaces) additionally requires an approved Acceptance Certificate for Deliverable 3.3.5.2.2 for User Acceptance Testing for Phase II. All subtasks and Deliverables referenced are in Exhibit A (Statement of Work).

<table>
<thead>
<tr>
<th>Required Deliverables</th>
<th>Invoice Event</th>
<th>Maximum Price</th>
<th>Maximum Holdback Amount</th>
<th>Maximum Net Invoice Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Weekly project status report with progress report on Deliverables</td>
<td>Completion of 350 hours of billable work for Data Migration</td>
<td>$54,250</td>
<td>$8,138</td>
<td>$46,112</td>
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<tr>
<td>Weekly project status report with progress report on Deliverables</td>
<td>Completion of 700 cumulative hours of billable work for Data Migration</td>
<td>$54,250</td>
<td>$8,138</td>
<td>$46,112</td>
</tr>
<tr>
<td>Weekly project status report with progress report on Deliverables</td>
<td>Completion of 1,150 cumulative hours of billable work for Data Migration</td>
<td>$69,750</td>
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<tr>
<td>Weekly project status report with progress report on Deliverables</td>
<td>Completion of 1,600 cumulative hours of billable work for Data Migration</td>
<td>$69,750</td>
<td>$10,463</td>
<td>$59,287</td>
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<td>Weekly project status report with progress report on Deliverables and completion of</td>
<td>Deliverable 3.3.4.2 for Data Migration for Phase II</td>
<td>$77,500</td>
<td>$11,625</td>
<td>$65,875</td>
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<tr>
<td>Deliverables</td>
<td>Completion of Data Migration for Phase II</td>
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<tr>
<td>Weekly project status report with progress report on Deliverables</td>
<td>Completion of 570 hours of billable work for Custom Development, Letters and</td>
<td>$102,600</td>
<td>$15,390</td>
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<tr>
<td></td>
<td>Notifications, Custom Report Forms, Reports, and Integration</td>
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</tr>
</tbody>
</table>
**EXHIBIT B – PRICING SCHEDULE**

**Schedule B.2 – Hourly Not-to-Exceed Deliverables**

| Weekly project status report with progress report on Deliverables | Completion of 1,140 cumulative hours of billable work for Custom Development, Letters and Notifications, Custom Report Forms, Reports, and Integration | $102,600 | $15,390 | $87,210 |
| Weekly project status report with progress report on Deliverables | Completion of 1,710 cumulative hours of billable work for Custom Development, Letters and Notifications, Custom Report Forms, Reports, and Integration | $102,600 | $15,390 | $87,210 |
| Weekly project status report with progress report on Deliverables | Completion of 2,280 cumulative hours of billable work for Custom Development, Letters and Notifications, Custom Report Forms, Reports, and Integration | $102,600 | $15,390 | $87,210 |
| Weekly project status report with progress report on Deliverables and completion of Deliverable 3.3.5.2.2 for User Acceptance Testing for Phase II | Completion of User Acceptance Testing for Phase II | $102,600 | $15,390 | $87,210 |
| System Acceptance with Respect to Phase II for PSAMS Solution | | $125,777 | | $125,777 |
| **Maximum Total Hourly Not-to-Exceed Deliverables - Phase I and Phase II** | | $838,500 | | $838,500 |

Payment for aggregate Holdback Amount for not-to-exceed Deliverables shall be due upon receipt of a properly prepared invoice accompanied by an approved Acceptance Certificate for Subtask 3.3.8.1 for - Final Acceptance with Respect to Phase II.
SaaS Fees are due quarterly in arrears according to the schedule below.

<table>
<thead>
<tr>
<th>Agreement Year</th>
<th>Agreement Quarter</th>
<th>Tyler Supervision</th>
<th>Tyler Supervision Access</th>
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</tr>
</thead>
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<tr>
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<tr>
<th>Agreement Year</th>
<th>Agreement Quarter</th>
<th>Tyler Supervision</th>
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<tr>
<td>6</td>
<td>21</td>
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<td>25</td>
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<td>$28,100</td>
<td>$115,800</td>
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<td><strong>First Option Term Subtotal</strong></td>
<td><strong>$688,400</strong></td>
<td><strong>$220,400</strong></td>
<td><strong>$908,800</strong></td>
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### Schedule B.3 – SaaS Fees: Tyler Supervision & Tyler Supervision Access

<table>
<thead>
<tr>
<th>Agreement Year</th>
<th>Agreement Quarter</th>
<th>Tyler Supervision</th>
<th>Tyler Supervision Access</th>
<th>Total Quarterly SaaS Fees</th>
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</thead>
<tbody>
<tr>
<td><strong>Second Option Term: Years 8 – 9</strong></td>
<td></td>
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<td><strong>Second Option Term Subtotal</strong></td>
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<table>
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<tr>
<th>Agreement Year</th>
<th>Agreement Quarter</th>
<th>Tyler Supervision</th>
<th>Tyler Supervision Access</th>
<th>Total Quarterly SaaS Fees</th>
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</thead>
<tbody>
<tr>
<td><strong>Third Option Term: Years 10 – 11</strong></td>
<td></td>
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<td><strong>Third Option Term Subtotal</strong></td>
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<td>$805,200</td>
<td>$257,600</td>
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<tr>
<th>Totals</th>
<th>Tyler Supervision</th>
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<td></td>
<td>$3,624,400</td>
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### EXHIBIT B – PRICING SCHEDULE

**SCHEDULE B.4 – Hourly Rates and Pool Dollars**

#### Pool Dollars

<table>
<thead>
<tr>
<th>Amount</th>
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<tbody>
<tr>
<td>$1,074,000</td>
</tr>
</tbody>
</table>

The amount indicated is the total amount of Pool Dollars available for Optional Work under the agreement over the initial term and any and all option terms. Optional Work is engaged by County and documented pursuant to Subparagraph 4.5 (Optional Work) of the Agreement shall use the applicable Hourly Rates set forth below.

#### Hourly Rates

The Hourly Rates shall apply to:
1. Optional Work under Subparagraph 4.5 (Optional Work) of the Agreement.

<table>
<thead>
<tr>
<th>Professional Services</th>
<th>Years 1 through 5</th>
<th>Year 6</th>
<th>Year 7</th>
<th>Year 8</th>
<th>Year 9</th>
<th>Year 10</th>
<th>Year 11</th>
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</thead>
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<tr>
<td>Data Migration</td>
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<td>$161</td>
<td>$168</td>
<td>$174</td>
<td>$181</td>
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<td>$196</td>
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<tr>
<td>Setup, Configuration, and Consulting</td>
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<td>$174</td>
<td>$181</td>
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<td>$168</td>
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<tr>
<td>Go-Live Assistance</td>
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<td>$189</td>
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<tr>
<td>Project Management</td>
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<td>Deployment Setup</td>
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<tr>
<td>Reports</td>
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<td>$211</td>
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<tr>
<td>Custom Development</td>
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<td>$202</td>
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<td>$219</td>
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PSAMS PROJECT TIMELINE

Exhibits for Pretrial Services Assessment and Monitoring System
CONTRACTOR'S EEO CERTIFICATION

Tyler Technologies, Inc.,
Contractor Name
5101 Tennyson Parkway  Plano, Texas 75024
Address
75-2303920
Internal Revenue Service Employer Identification Number

GENERAL CERTIFICATION

In accordance with Section 4.32.010 of the Code of the County of Los Angeles, the contractor, supplier, or vendor certifies and agrees that all persons employed by such firm, its affiliates, subsidiaries, or holding companies are and will be treated equally by the firm without regard to or because of race, religion, ancestry, national origin, or sex and in compliance with all anti-discrimination laws of the United States of America and the State of California.

CONTRACTOR'S SPECIFIC CERTIFICATIONS

1. The Contractor has a written policy statement prohibiting discrimination in all phases of employment. Yes ☑  No ☐

2. The Contractor periodically conducts a self analysis or utilization analysis of its work force. Yes ☑  No ☐

3. The Contractor has a system for determining if its employment practices are discriminatory against protected groups. Yes ☑  No ☐

4. Where problem areas are identified in employment practices, the Contractor has a system for taking reasonable corrective action, to include establishment of goals or timetables. Yes ☑  No ☐

Brian McGrath, President, Courts & Justice Division
Authorized Official's Printed Name and Title

Authorized Official’s Signature  Date

Exhibits for Pretrial Services Assessment and Monitoring System
COUNTY’S ADMINISTRATION

CONTRACT NO. ______________________

COUNTY PROJECT DIRECTOR:
Name: Dalila Alcantara
Title: Bureau Chief, Pretrial Services Bureau
Address: 9150 East Imperial Highway, Downey, CA 90242
Telephone: 562-940-2508
E-Mail Address: Dalila.Alcantara@probation.lacounty.gov

COUNTY PROJECT MANAGER:
Name: Venkat Atluri
Title: Project Manager
Address: 9150 East Imperial Highway, Downey, CA 90242
Telephone: 562-276-0509
E-Mail Address: Venkat.Atluri@probation.lacounty.gov

COUNTY CONTRACT MANAGER:
Name: Tasha Howard
Title: Director, Contracts & Grants Management Division
Address: 9150 East Imperial Highway, Room C-29, Downey, CA 90242
Telephone: 562-940-2728
E-Mail Address: LATASHA.HOWARD@probation.lacounty.gov

Exhibits for Pretrial Services Assessment and Monitoring System and Related Services Agreement
COUNTY CONTRACT MONITOR:

Name: Rene Francis  
Title: Fiscal Officer I  
Address: 7639 South Painter Street, Whittier, CA 90602  
Telephone: 562-907-3007  
Facsimile: 562-464-2831  
E-Mail Address: Rene.Francis@probation.lacounty.gov

Invoices to County shall be sent to the following:

Name: County of Los Angeles Probation Department  
Title: Fiscal Unit  
Address: 9150 East Imperial Highway, Room P-73  
Downey, CA 90242

Insurance information to County shall be sent to the following:

Name: County of Los Angeles Probation Department  
Title: Contracts & Grants Management Division  
Address: 9150 East Imperial Highway, Room C-29  
Downey, CA 90242

Notices to County shall be sent to the following:

Name: Tasha Howard  
Title: Director, Contracts & Grants Management Division  
Address: 9150 East Imperial Highway, Room C-29, Downey, CA 90242  
Telephone: 562-940-2728  
E-Mail Address: LATASHA.HOWARD@probation.lacounty.gov
CONTRACTOR’S ADMINISTRATION

CONTRACTOR’S NAME: Tyler Technologies Inc., ________________________________

CONTRACT NO: ___________________________________________________________

CONTRACTOR’S PROJECT DIRECTOR: __________________________________________

Name: Tim Allen
Title: Manager, Professional Services
Address: 5101 Tennyson Parkway
Plano, Texas 75024
Telephone: 972.713.3370 ext:113661
E-Mail Address: tim.allen@tylertech.com

CONTRACTOR’S PROJECT MANAGER: __________________________________________

Name: Darrell Markham
Title: Project Manager
Address: 5101 Tennyson Parkway
Plano, Texas 75024
Telephone: 972.713.3370 ext:651034
E-Mail Address: darrell.markham@tylertech.com

CONTRACTOR’S AUTHORIZED OFFICIAL(S)

Name: Brian McGrath
Title: President, Courts & Justice Division
Address: 5101 Tennyson Parkway
Plano, Texas 75024
Telephone: 800.966.6999
E-Mail Address: brian.mcgrath@tylertech.com

Name: ______________________________________
Title: ______________________________________
Address: ______________________________________
Telephone: ______________________________________
E-Mail Address: ______________________________________

Exhibits for Pretrial Services Assessment and Monitoring System and Related Services Agreement
**CONTRACTOR’S ADMINISTRATION**

Notices to Contractor shall be sent to the following:

<table>
<thead>
<tr>
<th>Name:</th>
<th>Tyler Technologies, Inc.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Title:</td>
<td>Chief Legal Officer</td>
</tr>
<tr>
<td>Address:</td>
<td>1 Tyler Drive</td>
</tr>
<tr>
<td></td>
<td>Yarmouth, ME 04096</td>
</tr>
<tr>
<td>Telephone:</td>
<td>800.772.2260</td>
</tr>
<tr>
<td>E-Mail Address:</td>
<td>abigail.diaz@tylertechcom</td>
</tr>
</tbody>
</table>
(Note: This certification is to be executed and returned to County with Contractor's executed Agreement. Work cannot begin on the Contract until County receives this executed document.)

CONTRACTOR NAME  Tyler Technologies, Inc.  Contract No.  

GENERAL INFORMATION:  
The Contractor referenced above has entered into a contract with the County of Los Angeles to provide certain services to the County. The County requires the Contractor to sign this Contractor Acknowledgement and Confidentiality Agreement.

CONTRACTOR ACKNOWLEDGEMENT:
Contractor understands and agrees that the Contractor employees, consultants, subcontractors and independent contractors (collectively, Contractor’s Staff) that will provide services in the above referenced agreement are Contractor’s sole responsibility. Contractor understands and agrees that Contractor’s Staff must rely exclusively upon Contractor for payment of salary and any and all other benefits payable by virtue of Contractor’s Staff’s performance of work under the above-referenced contract.

Contractor understands and agrees that Contractor’s Staff are not employees of the County of Los Angeles for any purpose whatsoever and that Contractor’s Staff do not have and will not acquire any rights or benefits of any kind from the County of Los Angeles by virtue of my performance of work under the above-referenced contract. Contractor understands and agrees that Contractor’s Staff will not acquire any rights or benefits from the County of Los Angeles pursuant to any agreement between any person or entity and the County of Los Angeles.

CONFIDENTIALITY AGREEMENT:
Contractor and Contractor’s Staff may be involved with work pertaining to services provided by the County of Los Angeles and, if so, Contractor and Contractor’s Staff may have access to County Confidential Information, as defined under the Agreement, pertaining to persons and/or entities receiving services from the County. In addition, Contractor and Contractor’s Staff may also have access to proprietary information supplied by other vendors doing business with the County of Los Angeles. The County has a legal obligation to protect all such Confidential Information in its possession, especially data and information concerning health, criminal, and welfare recipient records. Contractor and Contractor’s Staff understand that if they are involved in County work, the County must ensure that Contractor and Contractor’s Staff, will protect the confidentiality of such data and information. Consequently, Contractor must sign this Confidentiality Agreement as a condition of work to be provided by Contractor’s Staff for the County.

Contractor and Contractor’s Staff hereby agrees that they will not divulge to any unauthorized person any of the foregoing described County Confidential Information obtained while performing work pursuant to the above-referenced contract between Contractor and the County of Los Angeles. Contractor and Contractor’s Staff agree to forward all requests for the release of any data or information received to County Project Manager.

Contractor and Contractor’s Staff agree to keep confidential all health, criminal, and welfare recipient records and all data and information pertaining to persons and/or entities receiving services from the County, design concepts, algorithms, programs, formats, documentation, Contractor proprietary information and all other

Exhibits for Pretrial Services Assessment and Monitoring System and Related Services Agreement
original materials produced, created, or provided to Contractor and Contractor’s Staff that is considered confidential or sensitive information under the above-referenced contract. Contractor and Contractor’s Staff agree to protect these confidential materials against disclosure to other than Contractor or County employees who have a need to know the information. Contractor and Contractor’s Staff agree that if proprietary information supplied by other County vendors is provided to me during this employment, Contractor and Contractor’s Staff shall keep such information confidential.

Contractor and Contractor’s Staff agree to report any and all violations of this agreement by Contractor and Contractor’s Staff and/or by any other person of whom Contractor and Contractor’s Staff become aware.

Contractor and Contractor’s Staff acknowledge that violation of this agreement may subject Contractor and Contractor’s Staff to civil and/or criminal action and that the County of Los Angeles may seek all possible legal redress.

Contractor and Contractor’s Staff acknowledge that violation of this agreement may subject them to civil and/or criminal action and that the County of Los Angeles may seek all possible legal redress.

SIGNATURE: _______________________________ DATE: ____/____/____

PRINTED NAME: Brian McGrath _______________________________

POSITION: President, Courts & Justice Division
Title 2 ADMINISTRATION
Chapter 2.203.010 through 2.203.090
CONTRACTOR EMPLOYEE JURY SERVICE

2.203.010 Findings.

The board of supervisors makes the following findings. The county of Los Angeles allows its permanent, full-time employees unlimited jury service at their regular pay. Unfortunately, many businesses do not offer or are reducing or even eliminating compensation to employees who serve on juries. This creates a potential financial hardship for employees who do not receive their pay when called to jury service, and those employees often seek to be excused from having to serve. Although changes in the court rules make it more difficult to excuse a potential juror on grounds of financial hardship, potential jurors continue to be excused on this basis, especially from longer trials. This reduces the number of potential jurors and increases the burden on those employers, such as the county of Los Angeles, who pay their permanent, full-time employees while on juror duty. For these reasons, the county of Los Angeles has determined that it is appropriate to require that the businesses with which the county contracts possess reasonable jury service policies. (Ord. 2002-0015 § 1 (part), 2002)

2.203.020 Definitions.

The following definitions shall be applicable to this chapter:

A. “Contractor” means a person, partnership, corporation or other entity which has a contract with the county or a subcontract with a county contractor and has received or will receive an aggregate sum of $50,000 or more in any 12-month period under one or more such contracts or subcontracts.

B. “Employee” means any California resident who is a full-time employee of a contractor under the laws of California.

C. “Contract” means any agreement to provide goods to, or perform services for or on behalf of, the county but does not include:

1. A contract where the board finds that special circumstances exist that justify a waiver of the requirements of this chapter; or

2. A contract where federal or state law or a condition of a federal or state program mandates the use of a particular contractor; or

3. A purchase made through a state or federal contract; or

4. A monopoly purchase that is exclusive and proprietary to a specific manufacturer, distributor, or reseller, and must match and inter-member with existing supplies, equipment or systems maintained by the county pursuant to the Los Angeles County Purchasing Policy and Procedures Manual, Section P-3700 or a successor provision; or

5. A revolving fund (petty cash) purchase pursuant to the Los Angeles County Fiscal Manual, Section 4.4.0 or a successor provision; or

6. A purchase card purchase pursuant to the Los Angeles County Purchasing Policy and Procedures Manual, Section P-2810 or a successor provision; or

7. A non-agreement purchase with a value of less than $5,000 pursuant to the Los Angeles County Purchasing Policy and Procedures Manual, Section A-0300 or a successor provision; or
8. A bona fide emergency purchase pursuant to the Los Angeles County Purchasing Policy and Procedures Manual, Section PP-1100 or a successor provision.

D. “Full time” means 40 hours or more worked per week, or a lesser number of hours if:

1. The lesser number is a recognized industry standard as determined by the chief administrative officer, or

2. The contractor has a long-standing practice that defines the lesser number of hours as full time.

E. “County” means the county of Los Angeles or any public entities for which the board of supervisors is the governing body. (Ord. 2002-0040 § 1, 2002: Ord. 2002-0015 § 1 (part), 2002)

2.203.030 Applicability.

This chapter shall apply to contractors who enter into contracts that commence after July 11, 2002. This chapter shall also apply to contractors with existing contracts which are extended into option years that commence after July 11, 2002. Contracts that commence after May 28, 2002, but before July 11, 2002, shall be subject to the provisions of this chapter only if the solicitations for such contracts stated that the chapter would be applicable. (Ord. 2002-0040 § 2, 2002: Ord. 2002-0015 § 1 (part), 2002)

2.203.040 Contractor Jury Service Policy.

A contractor shall have and adhere to a written policy that provides that its employees shall receive from the contractor, on an annual basis, no less than five days of regular pay for actual jury service. The policy may provide that employees deposit any fees received for such jury service with the contractor or that the contractor deduct from the employees’ regular pay the fees received for jury service. (Ord. 2002-0015 § 1 (part), 2002)

2.203.050 Other Provisions.

A. Administration. The chief administrative officer shall be responsible for the administration of this chapter. The chief administrative officer may, with the advice of county counsel, issue interpretations of the provisions of this chapter and shall issue written instructions on the implementation and ongoing administration of this chapter. Such instructions may provide for the delegation of functions to other county departments.

B. Compliance Certification. At the time of seeking a contract, a contractor shall certify to the county that it has and adheres to a policy consistent with this chapter or will have and adhere to such a policy prior to award of the contract. (Ord. 2002-0015 § 1 (part), 2002)

2.203.060 Enforcement and Remedies.

For a contractor’s violation of any provision of this chapter, the county department head responsible for administering the contract may do one or more of the following:

1. Recommend to the board of supervisors the termination of the contract; and/or,

2. Pursuant to chapter 2.202, seek the debarment of the contractor. (Ord. 2002-0015 § 1 (part), 2002)
2.203.070. Exceptions.

A. Other Laws. This chapter shall not be interpreted or applied to any contractor or to any employee in a manner inconsistent with the laws of the United States or California.

B. Collective Bargaining Agreements. This chapter shall be superseded by a collective bargaining agreement that expressly so provides.

C. Small Business. This chapter shall not be applied to any contractor that meets all of the following:

1. Has ten or fewer employees during the contract period; and,

2. Has annual gross revenues in the preceding twelve months which, if added to the annual amount of the contract awarded, are less than $500,000; and,

3. Is not an affiliate or subsidiary of a business dominant in its field of operation.

“Dominant in its field of operation” means having more than ten employees and annual gross revenues in the preceding twelve months which, if added to the annual amount of the contract awarded, exceed $500,000.

“Affiliate or subsidiary of a business dominant in its field of operation” means a business which is at least 20 percent owned by a business dominant in its field of operation, or by partners, officers, directors, majority stockholders, or their equivalent, of a business dominant in that field of operation. (Ord. 2002-0015 § 1 (part), 2002)

2.203.090. Severability.

If any provision of this chapter is found invalid by a court of competent jurisdiction, the remaining provisions shall remain in full force and effect. (Ord. 2002-0015 § 1 (part), 2002)
SAFELY SURRENDERED BABY LAW
Exhibits for Pretrial Services Assessment and Monitoring System and Related Services Agreement
Exhibits for Pretrial Services Assessment and Monitoring System and Related Services Agreement
Ley de Entrega de Bebés Sin Peligro

Los recién nacidos pueden ser entregados en forma segura al personal de cualquier hospital o cuartel de bomberos del Condado de Los Ángeles


En el Condado de Los Ángeles: 1-877-BABY SAFE • 1-877-222-9723
www.babyafela.org

Exhibits for Pretrial Services Assessment and Monitoring System and Related Services Agreement
**Ley de Entrega de Bebés Sin Peligro**

**¿Qué es la Ley de Entrega de Bebés sin Peligro?**

La Ley de Entrega de Bebés sin Peligro de California permite la entrega confidencial de un recién nacido por parte de sus padres u otras personas con custodia legal, es decir, cualquier persona a quien los padres le hayan dado permiso. Siempre que el bebé tenga tres días (72 horas) de vida o menos, y no haya sufrido abuso ni negligencia, pueden entregar al recién nacido sin temor de ser arrestados o procesados.

Cada recién nacido se merece la oportunidad de tener una vida saludable. Si alguien conoce ya está pensando en abandonar a un recién nacido, informe a la policía o a cualquier otra opción. Hasta tres días (72 horas) después del nacimiento, se puede entregar un recién nacido al personal de cualquier hospital o cuartel de bomberos del condado de Los Ángeles.

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**Historia de un bebé**

A la mañana temprano del día 9 de abril de 2005, se entregó un recién nacido saludable a las enfermeras del Harbor-UCLA Medical Center. La mujer que llevó el recién nacido al hospital se dio a conocer como la tía del bebé, y dijo que la madre le había pedido que llevara al bebé al hospital en su nombre. Le entregaron a la tía un brazalete con un número que coincidía con la pulsera del bebé; esto servía como identificación. En caso de que la madre cambiara de opinión con respecto a la entrega del bebé y decidiera recuperarlo dentro del período de 14 días, no se le permitiría hacerlo.

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**En el Condado de Los Ángeles: 1-877-BABY SAFE • 1-877-222-9723**

www.babysafela.org
INFORMATION SECURITY AND PRIVACY REQUIREMENTS EXHIBIT

This Exhibit J (Information Security and Privacy Requirements Exhibit (together with all addenda attached hereto, the “Exhibit”) is attached to and forms a part of that certain Agreement for Pretrial Services Assessment and Monitoring System and Related Services, dated as of the Effective Date (together with all Exhibits, Attachments, and Schedules thereto, all as amended from time to time, the “Agreement”), between the County of Los Angeles (“County”) on behalf of its Probation Department (“Department”), and Tyler Technologies, Inc. (“Contractor”). Capitalized terms used herein without definition have the meanings given to such terms in the Agreement.

The County is committed to safeguarding the Integrity of the County systems, Data, Information and protecting the privacy rights of the individuals that it serves. This Exhibit sets forth the County and the Contractor’s commitment and agreement to fulfill each of their obligations under applicable state or federal laws, rules, or regulations, as well as applicable industry standards concerning privacy, Data protections, Information Security, Confidentiality, Availability, and Integrity of such Information. The Information Security and privacy requirements and procedures in this Exhibit are to be established by the Contractor before the Effective Date of the Agreement and maintained throughout the term of the Agreement. This Exhibit applies to County Information to which Contractor has access to, possession of, or custody or control over under the Agreement.

These requirements and procedures are a minimum standard and are in addition to the requirements of the Agreement and any other agreements between the parties. However, it is the Contractor's sole obligation to: (i) ensure that no Contractor activity exposes County to Threats and Risks to County systems and Information; and (ii) continuously review and revise those measures to address ongoing Threats and Risks. Failure to comply with the minimum requirements and procedures set forth in this Exhibit will constitute a material, non-curable breach of the Agreement by the Contractor, entitling the County, in addition to the cumulative of all other remedies available to it at law, in equity, or under the Agreement, to immediately terminate the Agreement. To the extent there are conflicts between this Exhibit and the Agreement, this Exhibit shall prevail unless stated otherwise.

1. DEFINITIONS

Unless otherwise defined in the Agreement, the definitions herein contained are specific to the uses within this Exhibit.

a. **Availability:** the condition of Information being accessible and usable upon demand by an authorized entity (Workforce Member or process).

b. **Confidentiality:** the condition that Information is not disclosed to system entities (users, processes, devices) unless they have been authorized to access the Information.

c. **County Information:** all Data and Information belonging to the County. County Data as defined in the Agreement constitutes County Information for all purposes under this Exhibit.

d. **Data:** a subset of Information comprised of qualitative or quantitative values.

e. **Incident:** an actual unauthorized electronic and/or physical access, use, disclosure, breach, modification, or destruction of County Information that is in Contractor’s possession, custody, or control.

f. **Information:** any communication or representation of knowledge or understanding such as facts, Data, or opinions in any medium or form, including electronic, textual, numerical, graphic, cartographic, narrative, or audiovisual.
g. **Information Security Policy:** high level statements of intention and direction of an organization’s Information Security Program as formally expressed by its top management.

h. **Information Security Program:** formalized and implemented Information Security Policies, standards and procedures that are documented describing the program management safeguards and common controls in place or those planned for meeting the County’s information security requirements.

i. **Information Technology:** any equipment or interconnected system or subsystem of equipment that is used in the automatic acquisition, storage, manipulation, management, movement, control, display, switching, interchange, transmission, or reception of Data or Information.

j. **Integrity:** the condition whereby Data or Information has not been improperly modified or destroyed and authenticity of the Data or Information can be ensured.

k. **Mobile Device Management (MDM):** software that allows Information Technology administrators to control, secure, and enforce policies on smartphones, tablets, and other endpoints.

l. **Privacy Policy:** high level statements of intention and direction of an organization used to create an organization’s Privacy Program as formally expressed by its top management.

m. **Privacy Program:** Contractor’s privacy program for meeting the applicable privacy requirements, and managing privacy risks, under the Agreement.

n. **Risk:** a measure of the extent to which the County is threatened by a potential circumstance or event, Risk is typically a function of: (i) the adverse impacts that would arise if the circumstance or event occurs; and (ii) the likelihood of occurrence.

o. **Threat:** any circumstance or event with the potential to adversely impact County operations (including mission, functions, image, or reputation), organizational assets, individuals, or other organizations through an Information System via unauthorized access, destruction, disclosure, modification of Information, and/or denial of service.

p. **Vulnerability:** a weakness in a system, application, network, or process that is subject to exploitation or misuse.

q. **Workforce Member:** employees, volunteers, and other persons whose conduct, in the performance of work for Los Angeles County, is under the direct control of Los Angeles County, whether or not they are paid by Los Angeles County. This includes, but may not be limited to, full and part time elected or appointed officials, employees, affiliates, associates, students, volunteers, and staff from third party entities who provide service to the County.

2. **INFORMATION SECURITY AND PRIVACY PROGRAMS**

a. **Information Security Program.** The Contractor shall maintain a company-wide Information Security Program designed to evaluate Risks to the Confidentiality, Availability, and Integrity of the County Information covered under this Agreement.

Contractor’s Information Security Program shall include the creation and maintenance of Information Security Policies, standards, and procedures. Information Security Policies, standards, and procedures will be communicated to all Contractor employees in a relevant, accessible, and understandable form and will be regularly reviewed and evaluated to ensure operational effectiveness, compliance with all applicable laws and regulations, and addresses new and emerging Threats and Risks.

The Contractor shall exercise the same degree of care in safeguarding and protecting County Information that the Contractor exercises with respect to its own Information and Data, but in no event less than a reasonable degree of care. The Contractor will implement, maintain, and use appropriate administrative, technical, and physical security measures to preserve the Confidentiality, Integrity, and Availability of
The Contractor’s Information Security Program shall:

- Protect the Confidentiality, Integrity, and Availability of County Information in the Contractor’s possession or control;
- Protect against any anticipated Threats or hazards to the Confidentiality, Integrity, and Availability of County Information;
- Protect against unauthorized or unlawful access, use, disclosure, alteration, or destruction of County Information;
- Protect against accidental loss or destruction of, or damage to, County Information; and
- Safeguard County Information in compliance with any applicable laws and regulations which apply to the Contractor.

County’s right to review Contractor’s Information Security Program is as described in Section 16.b. of this Exhibit.

b. Privacy Program. The Contractor shall establish and maintain a company-wide Privacy Program designed to incorporate Privacy Policies and practices in its business operations to provide safeguards for Information, including County Information. The Contractor’s Privacy Program shall include the development of, and ongoing reviews and updates to Privacy Policies, guidelines, procedures and appropriate workforce privacy training within its organization. These Privacy Policies, guidelines, procedures, and appropriate training will be provided to all Contractor employees, agents, and volunteers. The Contractor’s Privacy Policies, guidelines, and procedures shall be continuously reviewed and updated for effectiveness and compliance with applicable laws and regulations, and to appropriately respond to new and emerging Threats and Risks. The Contractor’s Privacy Program shall perform ongoing monitoring and audits of operations to identify and mitigate privacy Threats.

The Contractor shall exercise the same degree of care in safeguarding the privacy of County Information that the Contractor exercises with respect to its own Information, but in no event less than a reasonable degree of care. The Contractor will implement, maintain, and use appropriate privacy practices and protocols to preserve the Confidentiality of County Information.

The Contractor’s Privacy Program shall include:

- A Privacy Program framework that identifies and ensures that the Contractor complies with all applicable laws and regulations;
- External Privacy Policies, and internal privacy policies, procedures and controls to support the privacy program;
- Protections against unauthorized or unlawful access, use, disclosure, alteration, or destruction of County Information;
- A training program that covers Privacy Policies, protocols and awareness;
- A response plan to address privacy Incidents and privacy breaches; and
- Ongoing privacy assessments and audits.

County’s right to review Contractor’s Privacy Program is as described in Section 16.b. of this Exhibit.

3. PROPERTY RIGHTS TO COUNTY INFORMATION

All County Information is deemed property of the County, and the County shall retain exclusive rights and...
ownership thereto. County Information shall not be used by the Contractor for any purpose other than as expressly permitted under this Agreement, nor shall such or any part of such be disclosed, sold, assigned, leased, or otherwise disposed of, to third parties by the Contractor, or commercially exploited or otherwise used by, or on behalf of, the Contractor, its officers, directors, employees, or agents. The Contractor may assert no lien on or right to withhold from the County, any County Information it receives from, receives addressed to, or stores on behalf of, the County. Notwithstanding the foregoing, the Contractor may aggregate, compile, and use County Information in order to improve, develop or enhance the Licensed Software and/or other Services offered, or to be offered, by the Contractor, provided that (i) no County Information in such aggregated or compiled pool is identifiable as originating from, or can be traced back to the County, and (ii) such Data or Information cannot be associated or matched with the identity of an individual alone, or linkable to a specific individual.

4. CONTRACTOR’S USE OF COUNTY INFORMATION

The Contractor may use County Information only as necessary to carry out its obligations under this Agreement and as otherwise expressly permitted under the Agreement. The Contractor shall collect, maintain, or use County Information only for the purposes specified in the Agreement and, in all cases, in compliance with all applicable local, state, and federal laws and regulations governing the collection, maintenance, transmission, dissemination, storage, use, and destruction of County Information, including, but not limited to, (i) any state and federal law governing the protection of personal Information, (ii) any state and federal security breach notification laws, and (iii) the rules, regulations and directives of the Federal Trade Commission, as amended from time to time. Notwithstanding anything to the contrary in this section, Contractor and its personnel are free to use, disclose, and employ their general skills, knowhow, methods, techniques, or skills gained or learned during the course of the Agreement so long as they acquire and apply such information without unauthorized use or disclosure of County Information.

5. SHARING COUNTY INFORMATION AND DATA

The Contractor shall not share, release, disclose, disseminate, make available, transfer, or otherwise communicate orally, in writing, or by electronic or other means, County Information to a third party for monetary or other valuable consideration.

6. CONFIDENTIALITY

a. Individual Requests. The Contractor shall acknowledge any request or instructions from the County regarding the exercise of any individual’s privacy rights provided under applicable federal or state laws. The Contractor shall have in place appropriate policies and procedures to promptly respond to such requests and comply with any request or instructions from the County within five (5) business days. If an individual makes a request directly to the Contractor involving County Information, the Contractor shall notify the County within five (5) business days and the County will coordinate an appropriate response, which may include instructing the Contractor to assist in fulfilling the request. Similarly, if the Contractor receives a privacy or security complaint from an individual regarding County Information, the Contractor shall notify the County as described in Section 14 SECURITY AND PRIVACY INCIDENTS, and the County will coordinate an appropriate response.

b. Retention of County Information. The Contractor shall not retain any County Information for any period longer than necessary for the Contractor to fulfill its obligations under the Agreement and applicable law, whichever is longest.

7. CONTRACTOR EMPLOYEES

The Contractor shall supply each of its employees with appropriate, annual training regarding Information
Security procedures, Risks, and Threats. The Contractor agrees that training will cover the following topics or their equivalent(s):

a) **Secure Authentication:** The importance of utilizing secure authentication, including proper management of authentication credentials (login name and password) and multi-factor authentication.

b) **Social Engineering Attacks:** Identifying different forms of social engineering including, but not limited to, phishing, phone scams, and impersonation calls.

c) **Handling of County Information:** The proper identification, storage, transfer, archiving, and destruction of County Information.

d) **Causes of Unintentional Information Exposure:** Provide awareness of causes of unintentional exposure of Information such as lost mobile devices, emailing Information to inappropriate recipients, etc.

e) **Identifying and Reporting Incidents:** Awareness of the most common indicators of an Incident and how such indicators should be reported within the organization.

f) **Privacy:** The Contractor’s Privacy Policies and procedures as described in Section 2b. Privacy Program.

The Contractor shall have an established set of procedures to ensure the Contractor’s employees promptly report actual breaches of security.

County’s right to review Contractor’s annual training is as described in Section 16.b. of this Exhibit.

8. **SUBCONTRACTORS**

The County acknowledges that in the course of performing its services, the Contractor may desire or require the use of goods, services, and/or assistance of Subcontractors. The terms of this Exhibit apply to all work provided by Contractor whether provided directly by Contractor or through Subcontractors. The Contractor shall be subject to the following terms and conditions: (i) each Subcontractor (other than Amazon Web Services Inc.) must agree in writing to comply with and be bound by the applicable terms and conditions of this Exhibit, both for itself and to enable the Contractor to be and remain in compliance with its obligations hereunder, including those provisions relating to Confidentiality, Integrity, Availability, disclosures, security, and such other terms and conditions as may be reasonably necessary to effectuate the Agreement including this Exhibit; and (ii) the Contractor shall be and remain fully responsible for the due and proper performance of all Contractor obligations under this Agreement.

Advanced approval from the County’s Chief Information Security Officer and/or Chief Privacy Officer is required prior to subcontracting services subject to this Exhibit.

9. **STORAGE AND TRANSMISSION OF COUNTY INFORMATION**

All County Information shall be rendered unusable, unreadable, or indecipherable to unauthorized individuals. Without limiting the generality of the foregoing, the Contractor will encrypt all workstations, portable devices (such as mobile, wearables, tablets,) and removable media (such as portable or removable hard disks, floppy disks, USB memory drives, CDs, DVDs, magnetic tape, and all other removable storage media) that store County Information in accordance with Federal Information Processing Standard (FIPS) 140-3 or otherwise approved by the County’s Chief Information Security Officer.

The Contractor will encrypt County Information transmitted on networks outside of the Contractor’s control with Transport Layer Security (TLS) or Internet Protocol Security (IPSec), at a minimum cipher strength of 256 bit or an equivalent secure transmission protocol or method approved by County’s Chief Information Security Officer.

The Contractor shall store any County data in a secure government cloud environment in the USA as
applicable as is specified in Exhibit A (Statement of Work) and the Agreement, with any changes thereto requiring prior written authorization from the County’s Chief Information Security Officer. All mobile devices storing County Information shall be managed by a Mobile Device Management system. Such system must provide provisions to enforce a password/passcode on enrolled mobile devices. All workstations/Personal Computers (including laptops, 2-in-1s, and tablets) will maintain the latest operating system security patches, and the latest virus definitions. Virus scans must be performed at least monthly. Request for less frequent scanning must be approved in writing by the County’s Chief Information Security Officer.

10. RETURN OR DESTRUCTION OF COUNTY INFORMATION

The Contractor shall return or destroy County Information in accordance with industry standards and consistent with the manner prescribed in this section unless the Agreement prescribes procedures for returning or destroying County Information and those procedures are no less stringent than the procedures described in this section.

a. **Return or Destruction.** Upon County’s written request, or upon expiration or termination of this Agreement for any reason, Contractor shall (i) promptly return or destroy, at the County’s option, all originals and copies of all documents and materials it has received containing County Information; or (ii) if return or destruction is not permissible under applicable law, continue to protect such Information in accordance with the terms of this Contract; and (iii) deliver or destroy, at the County’s option, all originals and copies of all summaries, records, descriptions, modifications, negatives, drawings, adoptions and other documents or materials, whether in writing or in machine-readable form, prepared by the Contractor, prepared under its direction, or at its request, from the documents and materials referred to in Subsection (i) of this Section. For all documents or materials referred to in Subsections (i) and (ii) of this Section that the County requests be returned to the County, the Contractor shall provide a written attestation on company letterhead certifying that all documents and materials have been delivered to the County. For documents or materials referred to in Subsections (i) and (ii) of this Section that the County requests be destroyed, the Contractor shall provide an attestation on company letterhead and certified documentation from a media destruction firm consistent with subdivision b of this Section. Upon termination or expiration of the Agreement or at any time upon the County’s request, the Contractor shall return all hardware, if any, provided by the County to the Contractor. The hardware should be physically sealed and returned via a bonded courier, or as otherwise directed by the County.

b. **Method of Destruction.** The Contractor shall destroy all originals and copies by (i) cross-cut shredding paper, film, or other hard copy media so that the Information cannot be read or otherwise reconstructed; and (ii) purging, or destroying electronic media containing County Information consistent with NIST Special Publication 800-88, “Guidelines for Media Sanitization” such that the County Information cannot be retrieved. The Contractor will confirm the destruction method used and the County Information involved, the date of destruction, and the company or individual who performed the destruction within thirty (30) days of termination or expiration of the Agreement. An attestation on company letterhead and certified documentation from a media destruction firm will be sent to the County’s Project Director within thirty (30) days of the County’s request. On termination or expiration of this Agreement, the County will return or destroy all Contractor’s Information marked as confidential (excluding items licensed to the County hereunder that would survive termination or expiration of the Agreement, if any).

11. INTENTIONALLY OMITTED

12. OPERATIONAL MANAGEMENT, BUSINESS CONTINUITY, AND DISASTER RECOVERY

The Contractor shall: (i) monitor and manage all of its Information processing facilities, including, without limitation, implementing operational procedures, change management, and Incident response procedures consistent with Section 14 SECURITY AND PRIVACY INCIDENTS; and (ii) deploy adequate anti-malware...
software and adequate back-up systems to ensure essential business Information can be promptly recovered in the event of a disaster or media failure; and (iii) ensure its operating procedures are adequately documented and designed to protect Information and computer media from theft and unauthorized access.

The Contractor must have business continuity and disaster recovery plans. These plans must include a geographically separate back-up data center and a formal framework by which an unplanned event will be managed to minimize the loss of County Information and services. The formal framework includes a defined back-up policy and associated procedures, including documented policies and procedures designed to: (i) perform back-up of data to a remote back-up data center in a scheduled and timely manner; (ii) provide effective controls to safeguard backed-up data; (iii) securely transfer County Information to and from back-up location; (iv) fully restore applications and operating systems; and (v) demonstrate periodic testing of restoration from back-up location. If the Contractor makes backups to removable media (as described in Section 9 STORAGE AND TRANSMISSION OF COUNTY INFORMATION), all such backups shall be encrypted in compliance with the encryption requirements noted above in Section 9 STORAGE AND TRANSMISSION OF COUNTY INFORMATION.

County’s right to review Contractor’s operational management, business continuity, and disaster recovery plans is as described in Section 16.b. of this Exhibit.

13. ACCESS CONTROL

Subject to and without limiting the requirements under Section 9 STORAGE AND TRANSMISSION OF COUNTY INFORMATION, County Information (i) may only be made available and accessible to those parties explicitly authorized under the Agreement or otherwise expressly approved by the County Project Director in writing; and (ii) if transferred using removable media (as described in Section 9 STORAGE AND TRANSMISSION OF COUNTY INFORMATION) must be sent via a bonded courier and protected using encryption technology designated by the Contractor and approved by the County’s Chief Information Security Officer in writing. The foregoing requirements shall apply to back-up media stored by the Contractor at off-site facilities.

The Contractor shall implement formal procedures to control access to County systems, services, and/or Information, including, but not limited to, user account management procedures and the following controls:

a. Network access to both internal and external networked services shall be controlled, including, but not limited to, the use of industry standard and properly configured firewalls;

b. Operating systems will be used to enforce access controls to computer resources including, but not limited to, multi-factor authentication, use of virtual private networks (VPN), authorization, and event logging;

c. The Contractor will conduct regular, no less often than semi-annually, user access reviews to ensure that unnecessary and/or unused access to County Information is removed in a timely manner;

d. Applications will include access control to limit user access to County Information and application system functions;

e. All systems will be monitored to detect deviation from access control policies and identify suspicious activity. The Contractor shall record, review and act upon all events in accordance with Incident response policies set forth in Section 14 SECURITY AND PRIVACY INCIDENTS; and

f. In the event any hardware, storage media, or removable media (as described in Section 9 STORAGE AND TRANSMISSION OF COUNTY INFORMATION) must be disposed of or sent off-site for servicing, the Contractor shall ensure all County Information, has been eradicated from such hardware and/or media using industry best practices as discussed in Section 9 STORAGE AND TRANSMISSION OF COUNTY INFORMATION.

County’s right to review Contractor’s formal procedures for access control is as described in Section 16.b. of Agreement for Pretrial Services Assessment and Monitoring System and Related Services
14. SECURITY AND PRIVACY INCIDENTS

In the event of a Security or Privacy Incident, the Contractor shall:

a. Promptly and expeditiously as possible and without undue delay, and in no event later than seventy-two (72) hours of detection of the Incident, notify the County’s Chief Information Security Officer, the Departmental Information Security Officer, and the County’s Chief Privacy Officer of any Incidents involving County Information. All notifications shall be submitted via email and telephone. Sensitive data included in the email shall be encrypted.

**County Chief Information Security Officer and Chief Privacy Officer email**
CISO-CPO_Notify@lacounty.gov

**Chief Information Security Officer:**
Jeffrey Aguilar
Acting Chief Information Security Officer
320 W Temple, 7th Floor
Los Angeles, CA 90012
(213) 253-5600

**Chief Privacy Officer:**
Lillian Russell
Chief Privacy Officer
320 W Temple, 7th Floor
Los Angeles, CA 90012
(213) 351-5363

**Departmental Information Security Officer:**
Zaven Buickians
Departmental Information Security Officer
9150 E. Imperial Hwy
Downey, CA 90242
562-619-2382
Zaven.Buickians@probation.lacounty.gov

b. Include the following Information in all notices unless prohibited by applicable law:
   i. The date and time of discovery of the Incident,
   ii. The approximate date and time of the Incident,
   iii. A description of the type of County Information involved in the reported Incident, and
   iv. A summary of the relevant facts, including a description of measures being taken to respond to and remediate the Incident, and any planned corrective actions as they are identified.
   v. The name and contact information for the organizations official representative(s), with relevant business and technical information relating to the incident.

c. Cooperate with the County to investigate the Incident and seek to identify the specific County Information involved in the Incident upon the County’s written request, without charge, unless the Incident was caused by the acts or omissions of the County. As Information about the Incident is collected or otherwise becomes available to the Contractor, and unless prohibited by law, the Contractor shall provide
Information regarding the nature and consequences of the Incident that are reasonably requested by the County to allow the County to notify affected individuals, government agencies, and/or credit bureaus.

d. Immediately initiate the appropriate portions of their Business Continuity and/or Disaster Recovery plans in the event of an Incident causing an interference with Information Technology operations.

e. Assist and cooperate with forensic investigators, the County, law firms, and/or law enforcement agencies to help determine the nature, extent, and source of any Incident, and reasonably assist and cooperate with the County on any additional disclosures that the County is required to make as a result of the Incident unless prohibited by applicable law.

Notwithstanding any other provisions in this Agreement and Exhibit, and without limitation, regarding all Incidents involving County Information that is in Contractor’s possession, custody, or control, and caused by the Contractor’s negligence, errors, or lack of Information Security or privacy controls or provisions, Contractor shall be responsible for all corrective action and notifications as required by applicable law.

15. INTENTIONALLY OMITTED

16. AUDIT AND INSPECTION

a. **Self-Audits.** Contractor agrees to conduct an annual Systems and Organizational Controls (“SOC”) 2 Type II audit or equivalent (i.e. The International Organization for Standardization (ISO) and the International Electrotechnical Commission (IEC) 27001:2013 certification audit or Health Information Trust Alliance (HITRUST) Common Security Framework certification audit) of its internal controls for security, availability, integrity, confidentiality, and privacy. A summary of the audit prepared by the third-party auditor, including but not limited to a high-level description of the strengths and weaknesses, and the Contractor’s plan for addressing or resolving control deficiencies shall be shared with County’s Chief Information Security Officer upon County’s written request (email request is sufficient). The Contractor agrees to provide County with the current audit certifications upon request. Additionally, upon County’s written request therefor, Contractor such provide to the County, documentation confirming Contractor’s correction of control deficiencies, promptly upon Contractor’s completion of the corrective measures.

Subject to Paragraph 11.0 (Confidentiality) of the Agreement, all information provided by Contractor hereunder shall be considered Contractor’s Confidential Information and treated by County accordingly.

b. **County Requested Review.** On the request of County not more often than annually, and in connection with an Incident, at its own expense, the County shall have the right to review the Contractor’s security and privacy practices, services and/or systems storing or processing County Information, and overall compliance with this Exhibit through the process described in this section. The review shall be limited to the following: (i) County may require Contractor to complete one or more written questionnaires regarding Contractor’s Information Security Program and Privacy Program; and (ii) interviews with Contractor’s information security and privacy personnel, which may be conducted by video conference.

Such review shall be conducted during the Contractor’s normal business hours with reasonable advance notice, in a manner that does not materially disrupt or otherwise unreasonably and adversely affect the Contractor’s normal business operations. The Contractor shall address deficiencies found during the review within reasonable timeframes.

Subject to Paragraph 11.0 (Confidentiality) of the Agreement, all information provided by Contractor hereunder shall be considered Contractor’s Confidential Information and treated by County accordingly.

17. CYBER LIABILITY INSURANCE

The Contractor shall secure and maintain cyber liability insurance coverage in the manner prescribed the Agreement for Pretrial Services Assessment and Monitoring System and Related Services
18. PRIVACY AND SECURITY INDEMNIFICATION

In addition to the indemnification provisions in the Agreement, the Contractor agrees to indemnify, defend, and hold harmless the County Indemnitees from and against any and all third-party claims, demands, liabilities, damages, judgments, awards, losses, costs and expenses or fees including reasonable attorneys’ fees, accounting and other expert, consulting or professional fees, and amounts paid in any settlement arising from, connected with, or relating to:

- The Contractor’s violation of any federal and state laws in connection with its accessing, collecting, processing, storing, disclosing, or otherwise using County Information; and/or
- Any breach of Confidentiality, or Incident involving County Information that occurs on the Contractor’s systems or networks.

Contractor’s control over the defense, County’s right to participate in the defense, and Contractor’s ability to enter into settlements shall be in accordance with Subparagraph 20.1 (General Indemnification) of the Agreement.
EXHIBIT K – SERVICE LEVEL REQUIREMENTS

This Exhibit K (Service Level Requirements) to that certain Agreement for Pretrial Services Assessment and Monitoring System and Related Services, dated as of the Effective Date (together with all exhibits, attachments, and schedules thereto, all as amended from time to time, the “Agreement”), between the County of Los Angeles (“County”) on behalf of its Probation Department (“Department”), and Tyler Technologies, Inc. (“Contractor”). Capitalized terms used herein without definition have the meanings given to such terms in the Agreement.

I. SCOPE OF SERVICES

Contractor shall provide Support Services and Hosting Services in accordance with the requirements set forth in the body of the Agreement, the applicable tasks of the Statement of Work, and this Exhibit K.

A. Definitions

1. **Attainment**: The percentage of time the Licensed Software is available during a calendar quarter. Attainment equals Service Availability less Downtime divided by Service Availability.

2. **Client Error Incident**: Any service unavailability resulting from County applications, content or equipment, or the negligent or malicious acts or omissions of any County Users or third-party providers over whom Contractor exercises no control, when such acts or omissions result in service unavailability.

3. **Downtime**: Those minutes during Service Availability, as defined below, when all Users cannot do any one of the following: launch, login, search or save primary data in the Licensed Software.

4. **Emergency Maintenance**: (1) maintenance that is required to patch a critical security vulnerability; (2) maintenance that is required to prevent an imminent outage of Service Availability; or (3) maintenance that is mutually agreed upon in writing by Contractor and the County.

5. **Planned Downtime**: Downtime that occurs during a Standard Maintenance or Emergency Maintenance window.

6. **Remote Management Tools**: The suite of automated tools used by Contractor to monitor server(s) and the PSAMS Solution performance.

7. **Service Availability**: The total number of minutes in a calendar quarter that the Licensed Software is capable of receiving, processing, and responding to requests, excluding Planned Downtime, Client Error Incidents, and Force Majeure.
8. **Standard Maintenance**: Routine maintenance to the Licensed Software and infrastructure.

**B. Support Call Process**

1. **Support Call Channels**
   
   Contractor shall provide the following channels of Licensed Software support:
   
   a. **Tyler Community** – an on-line resource, Tyler Community provides a venue for County to collaborate with other Contractor clients with current maintenance agreements, share best practices and resources, and access documentation.
   
   b. **On-line submission (portal)** – for less urgent and functionality-based questions, County Users may create unlimited support incidents through the customer relationship management portal available at Contractor’s website.
   
   c. **Email** – for less urgent situations, County Users may submit unlimited emails directly to Contractor’s software support group.
   
   d. **Telephone** – for urgent or complex questions, County Users receive toll-free, unlimited telephone software support.

   County Project Director or his/her designee will identify County staff authorized to access and initiate incident reports/service requests. County will notify Contractor in writing of all such authorized personnel.

2. **Support Resources**
   
   Contractor shall provide the following additional resources to provide a comprehensive and complete support experience:
   
   a. **Contractor’s Website – www.tylertech.com** – For accessing client tools and other information including support contact information.
   
   b. **Tyler Community** – Available through login, Tyler Community provides a venue for County and other Contractor clients to support one another and share best practices and resources.
   
   c. **Knowledgebase** – A fully searchable depository of thousands of documents related to procedures, best practices, release information, and job aides.
   
   d. **Program Updates** – where development activity is made available for client consumption in the form of release notes that are sent via email to the County.
3. **Support Availability**

Contractor support is available during the local business hours of 8 AM to 5 PM (Monday – Friday) Pacific time. Contractor’s holiday schedule is outlined below. Other than as stated in this Section I.B.3, there will be no support coverage on these days.

<table>
<thead>
<tr>
<th>Holiday</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Year’s Day</td>
<td>Thanksgiving Day</td>
</tr>
<tr>
<td>Memorial Day</td>
<td>Day after Thanksgiving</td>
</tr>
<tr>
<td>Independence Day</td>
<td>Christmas Day</td>
</tr>
<tr>
<td>Labor Day</td>
<td></td>
</tr>
</tbody>
</table>

Contractor shall provide after-hours support for Priority Level 1 (as defined below) incidents only. Upon receipt of a report of a Priority Level 1 incident that is determined to be a Defect, Contractor shall use commercially reasonable efforts to meet the resolution targets set forth below.

4. **Issue Tracking**

Every support incident is logged into Contractor’s Customer Relationship Management System and given a unique incident number. This system tracks the history of each incident. The incident number is used to track and reference open issues when clients contact support. County may track incidents, using the incident number, through the portal at Contractor’s website or by calling Licensed Software support directly. Report on Defects and their resolution shall be available to the County in the Customer Relationship Management System.

5. **Incident Priority**

Each incident is assigned a priority level, which corresponds to the County’s needs and deadlines. County is responsible for reasonably setting the priority level of the incident per the chart below.

This chart is not intended to address every type of support incident. The goal is to help guide the County towards clearly understanding and communicating the importance of the issue or severity of the impact on the County’s ability to conduct business, and to describe generally expected responses and resolutions.
For example only, the County would reasonably set the priority level of incidents involving poor system performance or loss or corruption of data according to importance of the issue or severity of the impact on the County’s ability to conduct business.

If a Defect is not resolved within the applicable resolution targets set forth below, in addition to other remedies available to County under this Exhibit K, County shall have the right to escalate the incident to the next more severe priority level.

<table>
<thead>
<tr>
<th>Priority Level</th>
<th>Characteristics of Support Incident</th>
<th>Resolution Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Support incident that causes (a) complete application failure or application unavailability; (b) application failure or unavailability in one or more of the County’s remote location; or (c) systemic loss of multiple essential system functions.</td>
<td>Contractor shall provide an initial response to Priority Level 1 incidents within one (1) business hour of receipt of the support incident. Contractor shall use commercially reasonable efforts to resolve such support incidents or provide a viable circumvention procedure within one (1) business day.</td>
</tr>
<tr>
<td>2</td>
<td>Support incident that causes repeated, consistent failure of essential functionality affecting more than one User.</td>
<td>Contractor shall provide an initial response to Priority Level 2 incidents within four (4) business hours of receipt of the support incident. Contractor shall use commercially reasonable efforts to resolve such support incidents or provide a viable circumvention procedure within ten (10) business days.</td>
</tr>
<tr>
<td>3</td>
<td>Priority Level 1 incident with an existing viable circumvention procedure, or a Priority Level 2 incident that affects only one User or for which there is an existing viable circumvention procedure.</td>
<td>Contractor shall provide an initial response to Priority Level 3 incidents within one (1) business day of receipt of the support incident. Contractor shall use commercially reasonable efforts to resolve such support incidents without the need for a viable circumvention procedure with the next published maintenance update or service pack.</td>
</tr>
</tbody>
</table>
Exhibit K Page 5 of 13

<table>
<thead>
<tr>
<th>Priority Level</th>
<th>Characteristics of Support Incident</th>
<th>Resolution Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td>4</td>
<td>Support incident that causes failure of non-essential functionality or a cosmetic or other issue that does not qualify as any other Priority Level.</td>
<td>Contractor shall provide an initial response to Priority Level 4 incidents within two (2) business days. Contractor shall use commercially reasonable efforts to resolve such support incidents, as well as cosmetic issues, with a future version release.</td>
</tr>
</tbody>
</table>

6. **Incident Resolution**

   a. Contractor acknowledges that, as part of corrective measures to resolve a Defect, Contractor may be required to repair, replace, or reinstall all or any part of Licensed Software or Hosted Environment, or provide other material or update the Licensed Software or the Hosted Environment, to remedy such Defect.

   b. Contractor shall develop a viable circumvention procedure or a fix, if applicable, for Defects and maintain a sustained level of effort until such viable circumvention procedure or fix is available. Systems patched for a security problem or mitigated with a viable circumvention procedure must be tested for effectiveness of the implemented solution and the results of such tests shall be provided to County.

   c. The target for resolving each incident shall start tolling when County reports the incident to Contractor, or upon discovery of incident by Contractor, whichever occurs first.

   d. Contractor shall maintain ongoing communication with County regarding the status of correction of all incidents.

   e. County may contact Contractor personnel to inquire about the status of resolution of any incident.

   f. County will have appropriate resources available throughout the duration of each incident to provide reasonable cooperation and assistance to Contractor.

7. **Incident Escalation**

   Contractor’s Licensed Software support consists of four levels of personnel:

   (1) Level 1: front-line representatives

Pretrial Services Assessment and Monitoring System and Related Services Agreement
(2) Level 2: more senior in their support role, they assist front-line representatives and take on escalated issues
(3) Level 3: assist in incident escalations and specialized client issues
(4) Level 4: responsible for the management of support teams for either a single product or a product group

Contractor will provide County with the contact information of the personnel positions identified above and will update such contact information as needed throughout the term of the Agreement. If County feels it is not receiving the service needed, County may contact the Software Support Manager for the Licensed Software to escalate the incident. After receiving the incident tracking number, the manager will follow up on the open issue and determine the necessary action to meet the County’s needs.

On occasion, the priority or immediacy of a Licensed Software support incident may change after initiation. County may communicate any change in the level of urgency or priority of Licensed Software support incidents so that Contractor can respond appropriately according to this Exhibit.

A Licensed Software support incident can be escalated by any of the following methods:
   a. Telephone – for immediate response, call toll-free to either escalate an incident’s priority or to escalate an issue through management channels as described above.
   b. Email – County can send an email to Licensed Software support in order to escalate the priority of an issue.
   c. On-line Support Incident Portal – County can also escalate the priority of an issue by logging into the client incident portal and referencing the appropriate incident tracking number.

8. Remote Support Tool

Some support calls require Contractor’s access to a County user’s work session to further analyze and solve the issue. Contractor will, at its discretion, use a mutually acceptable remote support tool. Support is able to quickly connect to the County’s desktop and view the site’s setup, diagnose problems, or assist with screen navigation. More information about the remote support tool Contractor uses is available upon request.

C. Revisions

Pretrial Services Assessment and Monitoring System and Related Services Agreement
1. Contractor shall without additional charge beyond the SaaS Fees provide Revisions to the Licensed Software (and related Documentation) to keep current with Contractor’s technology and industry standards to include applicable enhancements and as provided to Contractor’s general customer base.

2. Notwithstanding the foregoing, Contractor’s obligation to provide Revisions to the Licensed Software to provide functionality to maintain the Licensed Software’s compliance with applicable State laws, rules, and regulations (collectively, “Legislative Revisions”) as a part of Support Services is as follows:

   a. For each annual period during the term of the Agreement, Contractor’s responsibility to provide State Legislative Revisions as part of Support Services is limited to the number of hours of analysis, post-release data migration, and testing services at the applicable Hourly Rates, equal to ten percent (10%) of the total fees paid for maintenance, support, and hosting by all of Contractor’s customers within the State of California for Contractor’s Tyler Supervision product during the such annual period.

   b. For any annual period in which the applicable cap set forth in this Section I.C.2 is exceeded, Contractor shall notify County of the same. Thereafter, within five (5) business days of County’s request, Contractor shall provide County with an accounting showing all Legislative Revisions provided during such annual period and Contractor’s time spent on analysis, post-release data migration, and testing services.

   c. Legislative Revisions exceeding the applicable annual cap set forth in this Section I.C.2 shall be treated as Optional Work, requiring a Change Order under and in accordance with the Agreement. Contractor shall allocate the cost to develop and implement such Legislative Revisions proportionately among the applicable customer base described in Section I.C.2.a. according to annual fees paid for maintenance, support, and hosting services, unless the parties mutually agree on another allocation method.

   d. Contractor will use commercially reasonable efforts to implement Legislative Revisions within the time frames required by the applicable law, rule, or regulation, unless another time frame is agreed to by the parties in an applicable Change Order. Without limiting the foregoing, in any event Legislative Revisions will be included in the next version release.
e. Contractor’s Legislative Revision obligations do not apply to services required to support new duties or responsibilities that expand upon the scope of County’s internal business purposes disclosed to Contractor as of the Effective Date. For example, a change that requires the collection of a new data element in an existing workflow, would not be considered an expansion of scope, but a requirement for a completely new workflow may be considered an expansion of scope.

3. During the term of this Agreement, if either (a) Contractor or, following a Successor Event, Contractor’s successor no longer supports the Licensed Software to the same level required by the Agreement and/or (b) the Licensed Software is displaced in Contractor's product line or, following a Successor Event, Contractor’s successor's product line by another product containing substantially similar functionality to the Licensed Software is distributed by Contractor (even if the renamed product contains additional features, functionality, or other capabilities) (each a “Displaced/Renamed Product”), County shall be entitled to receive such Displaced/Renamed Product as a Revision. In the event County chooses to migrate to a Displaced/Renamed Product after seven years following the Effective Date, implementation of the Displaced/Renamed Product shall be treated as Optional Work. This Section I.C.3 is not intended to limit and shall not limit Contractor’s obligation under Subparagraph 4.3.1 of the Agreement.

4. All work required to ensure that a Revision is Compatible with the then-current Licensed Software shall be provided by Contractor at no additional charge to County beyond the SaaS Fees. Notwithstanding the foregoing, in the event that Contractor must modify the technology used in system interfaces to account for updated state requirements, make security or reliability improvements, or replace technologies that are no longer supported in the industry, Contractor may propose changes that require the County to update the County technology that interfaces with the PSAMS Solution. In the event that such changes are proposed, Contractor and County shall collaborate on the updated specifications, testing, and implementation timeline.

5. Contractor shall offer to County each Revision, concurrently with or promptly after a Revision is released to its general customer base.

6. Contractor makes Revisions to the Licensed Software on a weekly basis. Such Revisions that include new product features will be released with the new product features disabled to allow County to test and enable the new product features in accordance with the County’s discretion. The Revisions of the Licensed Software will include at least the functionality,
level, and quality of services that County previously received and shall continue to comply with all of the requirements of this Agreement. During the term of this Agreement, as part of Support Services, County shall receive access to all new Revisions of the Licensed Software that Contractor makes available to its other licensees without additional charge.

7. Contractor shall assign a new and unique version name or number to the Licensed Software should the Contractor determine that a Revision, accumulation of Revisions and/or major upgrade, enhancement, or modification to the Licensed Software are significant enough as to necessitate that assignment.

8. Contractor shall deliver the related Documentation for such Revision upon installation of such Revision by updating the online user manual.

9. Contractor shall support all Hosted Environments.

10. During the Agreement term, the Contractor shall not delete or disable a feature or functionality of the Licensed Software unless the Contractor provides sixty (60) Days advance notice, and the County provides written consent to delete or disable the feature or functionality. Should there be a replacement feature or functionality, the replacement shall be at no additional cost to the County.

11. Except as stated herein regarding Legislative Revisions, Contractor's installation of such Revisions to the Licensed Software and provision of updated Documentation shall be at no additional cost to County beyond the SaaS Fees.

D. County Environment

1. As part of Support Services, the Licensed Software shall perform as warranted so long as the County maintains the Minimum System Requirements set forth in this Agreement.

2. Prior to the installation of Revisions or installation of New Software Contractor shall test the Compatibility in the QA Environment (as defined in the Statement of Work) to validate and demonstrate the viability of the change/enhancement with all impacted County Environment components and Revision/New Software.

3. Contractor may revise the minimum PC hardware, software and/or network configuration requirements then specified (or then deemed to be specified) in the Exhibit A.28 (Minimum System Requirements) to Exhibit A (Statement of Work) as required to ensure Compatibility with new Revisions.
a. Such minimum hardware, software, and network configuration requirements shall be limited to those that are:
   i. Required to ensure Compatibility with the new Revisions.
   ii. Consistent with mainstream personal computer hardware and software.
      1. In the case of hardware, widely available from a variety of manufacturers no less than two (2) years prior to the date of recommendation and capable of running the then-current version of Microsoft Windows.
      2. In the case of software, widely available no less than one (1) year prior to the date of recommendation.

b. Upon revision in accordance with Section I.D.3.a., updates to minimum hardware, software, and/or network configuration requirements shall be deemed to update the Exhibit A.28 (Minimum System Requirements) to Exhibit A (Statement of Work) for all purposes under the Agreement.

c. For the sake of clarity, County shall bear the cost of purchasing any minimum hardware, software and/or network configuration requirements required to ensure Compatibility with a new Version, as such minimum requirements are revised by Contractor in accordance with this section.

II. HOSTING SERVICES

A. General

1. As a part of Hosting Services, Contractor shall provide and maintain the Hosted Environments and shall provide all other goods and services necessary to host the Licensed Software in accordance with the Agreement.

2. Contractor shall use industry recognized Remote Management Tools to actively monitor the PSAMS Solution, including server and application performance indicators.

3. County from time to time may request that Contractor evaluate and report PSAMS Solution performance relating to the agreed upon warranties set forth in Section IV of this Exhibit K. Contractor shall so evaluate and report on the performance of the PSAMS Solution in accordance with a monitoring plan mutually agreed upon between County Project Manager and Contractor Project Manager about County’s request.
B. Maintenance Notifications

1. Contractor shall perform Standard Maintenance during limited windows that are historically known to be reliably low-traffic times. If and when maintenance is predicted to occur during periods of higher traffic, Contractor shall provide advance notice of those windows and will coordinate to the greatest extent possible with County.

2. Not all maintenance activities will cause application unavailability. However, if Contractor anticipates that activities during a Standard or Emergency Maintenance window may make the Licensed Software unavailable, Contractor will provide advance notice, as reasonably practicable that the Licensed Software will be unavailable during the maintenance window.

C. System Backup and Disaster Recovery

1. Contractor shall maintain and keep current the Disaster Recovery Plan approved by County under the Statement of Work.

2. Contractor shall provide disaster recovery services in accordance with such Disaster Recovery Plan that ensures compliance with this Exhibit K and the Specifications. Disaster tests are to be performed minimally once a year, or as requested by County and agreed to by Contractor, but not to exceed twice a year.

III. CHANGE MANAGEMENT

Contractor shall follow the change management process approved by County under the SOW to manage all changes to PSAMS Solution and Hosted Environment.

IV. ADDITIONAL WARRANTIES

Contractor represents, warrants, covenants, and agrees that for so long as Contractor is obligated to provide Support Services and Hosting Services in accordance with the terms hereof and in the Agreement, the Licensed Software as operated on the Hosted Environment in live production shall meet each of the performance requirements specified below:

1. System Availability Warranty
   
   a. County Responsibilities

   Whenever County experiences Downtime, County must make a support call according to the procedures outlined in the Support Call Process. County will receive a support case number.

Pretrial Services Assessment and Monitoring System and Related Services Agreement
b. Contractor Responsibilities

When Contractor’s support team receives a report from County (or otherwise discovers) that Downtime has occurred or is occurring, Contractor shall work with County to identify the cause of the Downtime (including whether it may be the result of Planned Downtime, a Client Error Incident, or Force Majeure). Contractor shall also work with County to resume normal operations.

c. County Relief

Contractor’s targeted Attainment goal is 100%. In the event quarterly Attainment does not meet the targeted Attainment goal, County relief in the form of credit based on a percentage of the SaaS Fees payable during the calendar quarter will apply as follows:

<table>
<thead>
<tr>
<th>Actual Attainment</th>
<th>County Relief</th>
</tr>
</thead>
<tbody>
<tr>
<td>99.99% - 99.90%</td>
<td>Remedial action will be taken</td>
</tr>
<tr>
<td>99.89% - 99.50%</td>
<td>2%</td>
</tr>
<tr>
<td>99.49% - 99.00%</td>
<td>4%</td>
</tr>
<tr>
<td>98.99% - 98.50%</td>
<td>6%</td>
</tr>
<tr>
<td>98.49% - 98.00%</td>
<td>8%</td>
</tr>
<tr>
<td>97.99% - 97.50%</td>
<td>10%</td>
</tr>
<tr>
<td>97.49% - 97.00%</td>
<td>12%</td>
</tr>
<tr>
<td>96.99% - 96.50%</td>
<td>14%</td>
</tr>
<tr>
<td>96.49% - 96.00%</td>
<td>16%</td>
</tr>
<tr>
<td>95.99% - 95.50%</td>
<td>18%</td>
</tr>
<tr>
<td>95.49% - 95.00%</td>
<td>20%</td>
</tr>
</tbody>
</table>

In order to receive relief credits, County must submit a request through one of the channels listed in Contractor’s Support Call Process described in Section I.B. of this Exhibit K within sixty (60) days of the end of the applicable quarter. Contractor shall respond to County’s relief request within thirty (30) day(s) of receipt.

The total credits confirmed by Contractor will be applied to the SaaS Fee for the next billing cycle. Issuing of such credit does not relieve Pretrial Services Assessment and Monitoring System and Related Services Agreement
Contractor of its obligations under the Agreement to correct the problem which created the service interruption.

d. System Backup and Disaster Recovery Obligations

The Attainment warranty does not relieve Contractor from its obligations as specified in Section II.C. of this Exhibit K. Failure by Contractor to meet its obligations as specified under Section II.C. of this Exhibit K may also be considered Downtime against which Attainment will be measured.

2. System Response Time Warranty

Successful implementation of PSAMS Solution requires that the Users experience the software application as responsive, moving from screen to screen and responding to user input without noticeable lag for routine functions, including but not limited to, retrieving records by a unique identifier, entering data, and navigating from field to field or from screen to screen.

In the event that Users experience unacceptable system performance, the County shall log a support incident, assigning priority level in accordance with this Exhibit K.

V. Force Majeure

County will not hold Contractor responsible for not meeting service levels outlined in this Exhibit K to the extent any failure to do so is caused by Force Majeure. In the event of Force Majeure, Contractor must file with County a signed request that said failure be excused. That writing will at least include the essential details and circumstances supporting Contractor’s request for relief pursuant to this section. County will not unreasonably withhold its acceptance of such a request.
CONFIDENTIALITY OF CORI

Criminal Offender Record Information (CORI) is that information which is recorded as the result of an arrest, detention or other initiation of criminal proceedings including any consequent proceedings related thereto. As an employee of ________________, during the legitimate course of your duties, you may have access to CORI. The Probation Department has a policy of protecting the confidentiality of Criminal Offender Record Information.

You are required to protect the information contained in documents against disclosure to all individuals who do not have a right-to-know or a need-to-know this information.

The use of any information obtained from case files or other related sources of CORI to make contacts with probationers or their relatives, or to make CORI available to anyone who has no real and proper reason to have access to this information as determined solely by the Probation Department is considered a breach of confidentiality, inappropriate and unauthorized.

Any ______________________________ employee engaging in such activities is in violation of the Probation Department's confidentiality policy and will be subject to appropriate disciplinary action and/or criminal action pursuant to Section 11142 of the Penal Code.

I have read and understand the Probation Department's policy concerning the confidentiality of CORI records.

______________________________
(Signature)

______________________________
Name (Print)

______________________________
Classification

______________________________
Date

Copy to be forwarded to County Project Manager within five (5) business days of start of employment
The goal of this document is to augment the CJIS Security Policy to ensure adequate security is provided for criminal justice systems while (1) under the control or management of a private entity or (2) connectivity to FBI CJIS Systems has been provided to a private entity (contractor). Adequate security is defined in Office of Management and Budget Circular A-130 as “security commensurate with the risk and magnitude of harm resulting from the loss, misuse, or unauthorized access to or modification of information.”

The intent of this Security Addendum is to require that the Contractor maintain a security program consistent with federal and state laws, regulations, and standards (including the CJIS Security Policy in effect when the contract is executed), as well as with policies and standards established by the Criminal Justice Information Services (CJIS) Advisory Policy Board (APB).

This Security Addendum identifies the duties and responsibilities with respect to the installation and maintenance of adequate internal controls within the contractual relationship so that the security and integrity of the FBI's information resources are not compromised. The security program shall include consideration of personnel security, site security, system security, and data security, and technical security.

The provisions of this Security Addendum apply to all personnel, systems, networks and support facilities supporting and/or acting on behalf of the government agency.

1.00 Definitions

1.01 Contracting Government Agency (CGA) - the government agency, whether a Criminal Justice Agency or a Noncriminal Justice Agency, which enters into an agreement with a private contractor subject to this Security Addendum.

1.02 Contractor - a private business, organization or individual which has entered into an agreement for the administration of criminal justice with a Criminal Justice Agency or a Noncriminal Justice Agency.

2.00 Responsibilities of the Contracting Government Agency.

2.01 The CGA will ensure that each Contractor employee receives a copy of the Security Addendum and the CJIS Security Policy and executes an acknowledgment of such receipt and the contents of the Security Addendum. The signed acknowledgments shall remain in the possession of the CGA and available for audit purposes. The acknowledgement may be signed by hand or via digital signature (see glossary for definition of digital signature).

3.00 Responsibilities of the Contractor.

3.01 The Contractor will maintain a security program consistent with federal and state laws, regulations, and standards (including the CJIS Security Policy in effect when the contract is executed and all subsequent versions), as well as with policies and standards established by the Criminal Justice Information Services (CJIS) Advisory Policy Board (APB).

4.00 Security Violations.
4.01 The CGA must report security violations to the CJIS Systems Officer (CSO) and the Director, FBI, along with indications of actions taken by the CGA and Contractor.

4.02 Security violations can justify termination of the appended agreement.

4.03 Upon notification, the FBI reserves the right to:
   a. Investigate or decline to investigate any report of unauthorized use;
   b. Suspend or terminate access and services, including telecommunications links. The FBI will provide the CSO with timely written notice of the suspension. Access and services will be reinstated only after satisfactory assurances have been provided to the FBI by the CGA and Contractor. Upon termination, the Contractor's records containing CHRI must be deleted or returned to the CGA.

5.00 Audit

5.01 The FBI is authorized to perform a final audit of the Contractor's systems after termination of the Security Addendum.

6.00 Scope and Authority

6.01 This Security Addendum does not confer, grant, or authorize any rights, privileges, or obligations on any persons other than the Contractor, CGA, CJA (where applicable), CSA, and FBI.

6.02 The following documents are incorporated by reference and made part of this agreement: (1) the Security Addendum; (2) the NCIC 2000 Operating Manual; (3) the CJIS Security Policy; and (4) Title 28, Code of Federal Regulations, Part 20. The parties are also subject to applicable federal and state laws and regulations.

6.03 The terms set forth in this document do not constitute the sole understanding by and between the parties hereto; rather they augment the provisions of the CJIS Security Policy to provide a minimum basis for the security of the system and contained information and it is understood that there may be terms and conditions of the appended Agreement which impose more stringent requirements upon the Contractor.

6.04 This Security Addendum may only be modified by the FBI, and may not be modified by the parties to the appended Agreement without the consent of the FBI.

6.05 All notices and correspondence shall be forwarded by First Class mail to:

Information Security Officer
Criminal Justice Information Services Division, FBI
1000 Custer Hollow Road
Clarksburg, West Virginia 26306
FEDERAL BUREAU OF INVESTIGATION
CRIMINAL JUSTICE INFORMATION
SERVICES SECURITY ADDENDUM

CERTIFICATION

I hereby certify that I am familiar with the contents of (1) the Security Addendum, including its legal authority and purpose; (2) the NCIC Operating Manual; (3) the CJIS Security Policy; and (4) Title 28, Code of Federal Regulations, Part 20, and agree to be bound by their provisions.

I recognize that criminal history record information and related data, by its very nature, is sensitive and has potential for great harm if misused. I acknowledge that access to criminal history record information and related data is therefore limited to the purpose(s) for which a government agency has entered into the contract incorporating this Security Addendum. I understand that misuse of the system by, among other things: accessing it without authorization; accessing it by exceeding authorization; accessing it for an improper purpose; using, disseminating or re-disseminating information received as a result of this contract for a purpose other than that envisioned by the contract, may subject me to administrative and criminal penalties. I understand that accessing the system for an appropriate purpose and then using, disseminating or re-disseminating the information received for another purpose other than execution of the contract also constitutes misuse. I further understand that the occurrence of misuse does not depend upon whether or not I receive additional compensation for such authorized activity. Such exposure for misuse includes, but is not limited to, suspension or loss of employment and prosecution for state and federal crimes.

__________________________  __________________________
Printed Name/Signature of Contractor Employee  Date

__________________________  __________________________
Printed Name/Signature of Contractor Representative  Date

__________________________
Organization and Title of Contractor Representative
CLETS PRIVATE CONTRACTOR MANAGEMENT CONTROL AGREEMENT & EMPLOYEE/VOLUNTEER STATEMENT

Please see attached CLETS Private Contractor Management Control Agreement & Employee/Volunteer Statement.
Agreement to allow California Law Enforcement Telecommunications System (CLETs) access by

Los Angeles County Probation Department, CA091023G County wide upgrade (Public law enforcement/criminal justice agency), to

Tyler Technologies, Inc., (Private Contractor)

to perform Cloud hosting the PSAMS and related services on its behalf. (Type of service)

Access to the CLETs is authorized to public law enforcement and criminal justice agencies (hereinafter referred to as the CLETs subscribing agency) only, which may delegate the responsibility of performing the administration of criminal justice functions (e.g., dispatching functions or data processing/information services) in accordance with the Federal Bureau of Investigation's (FBI) Criminal Justice Information Services (CJIS) Security Addendum to a private contractor. The private contractor may access systems or networks that access the CLETs on behalf of the CLETs subscribing agency to accomplish the above-specified service(s). This agreement must be received by the California Department of Justice (CA DOJ) prior to the subscribing agency permitting access to the CLETs. The performance of such delegated services does not convert that agency into a public criminal justice agency, not automatically authorize access to state summary criminal history information. Information from the CLETs is confidential and may be used only for the purpose(s) for which it is authorized. Violation of confidentiality requirements or access authorizations may be subject to disciplinary action or criminal charges.

Pursuant to the policies outlined in the CLETs Policies, Practices, and Procedures (PPP) and the Federal Bureau of Investigation's (FBI) CJIS Security Policy, it is agreed the CLETs subscribing agency will maintain responsibility for security control as it relates to the CLETs access. Security control is defined as the ability of the CLETs subscribing agency to set, maintain, and enforce:

1. Standards for the selection, supervision, and termination of personnel. This does not grant hiring/firing authority to the CLETs subscribing agency, only the authority to grant CLETs access to personnel who meet these standards and deny it to those who do not.

2. Policies governing the operation of computers, access devices, circuits, hubs, routers, firewalls, and other components that make up and support a telecommunications network and related CA DOJ criminal justice databases used to process, store, or transmit criminal justice information, guaranteeing the priority, integrity, and availability of service needed by the criminal justice community.

Security control includes, but is not limited to, the supervision of applicable equipment, systems design, programming, and operating procedures associated with the development, implementation, and operation of any computerized message-switching or database systems utilized by the served law enforcement agency or agencies. Computer sites must have adequate physical security to protect against any unauthorized viewing or access to computer terminal, access devices, or stored/printed data.
CLETS PRIVATE CONTRACTOR
MANAGEMENT CONTROL AGREEMENT

Additionally, it is the responsibility of the CLETS subscribing agency to ensure that all private contractors receiving information from the CLETS meet the minimum training, certification, and background requirements that are also imposed on the CLETS subscribing agency's staff. The minimum requirements are applicable also to staff having access to record storage areas containing information from the CLETS. The minimum requirements include, but are not limited to:

1. Prior to allowing the CLETS access, train, functionally test, and affirm the proficiency of all the CLETS computer operators to ensure compliance with the CLETS and the FBI's National Crime Information Center (NCIC) policies and regulations, if applicable. Biennially, provide testing and reaffirm the proficiency of all the CLETS operators, if applicable.

2. State and FBI criminal offender record information searches must be conducted prior to allowing access to the CLETS computers, equipment, or information. If the results of the criminal offender record information search reveal a record of any kind, access will not be granted until the CLETS subscribing agency can review the matter to decide if access is appropriate. If a felony conviction of any kind is found, access shall not be granted.

3. Each individual must sign a CLETS Employee/Volunteer Statement form (HDC 0009) prior to operating or having access to CLETS computers, equipment, or information.

In accordance with CLETS/NCIC policies, the CLETS subscribing agency has the responsibility and authority to monitor, audit, and enforce the implementation of this agreement by the private contractor. The private contractor agrees to cooperate with the CLETS subscribing agency in the implementation of this agreement and to accomplish the directives for service under the provisions of this agreement. The CLETS Management Control Agreement (HOC 0004B) shall be updated when the head of either agency changes or immediately upon request from the CA DOJ.

By signing this agreement, the vendors and private contractors certify they have read and are familiar with the contents of (1) the FBI's CJIS Security Addendum, (2) the NCIC 2000 Operating Manual, (3) the FBI's CJIS Security Policy, (4) Title 28, Code of Federal Regulations, Part 20, and (5) the CLETS PPP and agree to be bound by their provisions. Criminal offender record information and related data, by its very nature, is sensitive and has potential for great harm if misused. Access to criminal offender record information and related data is therefore limited to the purpose(s) for which the CLETS subscribing agency has entered into the contract. Misuse of the system by, among other things: accessing it without authorization; accessing it by exceeding authorization; accessing it for an improper purpose; use, dissemination, or secondary dissemination of information received as a result of this contract for a purpose other than that envisioned by the contract, may subject me to administrative and criminal penalties. Accessing the system for an appropriate purpose and then using, disseminating, or secondary dissemination of information received for another purpose other than execution of the contract also constitutes misuse. Such exposure for misuse includes, but is not limited to, suspension or loss of employment and prosecution for state and federal crimes.

Signature (CLETS Subscribing Agency Head)

Adolfo Gonzales, Chief Probation Officer

Print Name and Title

Date 12/13/21

Signature (Private Contractor Agency Head)

Brian McGrath, President Courts & Justice Division

Print Name and Title

Date
**Professional Services [9 Staff]:**
- Project Director (Executive Sponsor)
- Project Manager
- Implementation Consultant
- Trainer

**Software Engineering [16 Staff]:**
- Data Engineer/Consultant

**Product Development [3 Staff]:**
- Developer

**Software Support [9 Staff]:**
- Support Specialist
- Support Manager
COUNTY OF LOS ANGELES
PROBATION DEPARTMENT – INTERNAL AFFAIRS BUREAU
9150 East Imperial Highway
Downey, CA  90242
BACKGROUND REQUEST FORM
Email Form to:  Vivian.Gonzalez@probation.lacounty.gov

LIVE SCAN SCHEDULE:
Monday & Friday: 8:30 AM – 4:30 PM

Please Note:  We do not live scan on Tuesday, Wednesday, nor Thursday.

Please have applicant arrive 15 min. prior to scheduled appointment.

Completed by Requesting Agency

<table>
<thead>
<tr>
<th>Applicant’s Name</th>
<th>Applicant’s Position</th>
<th>Work Location</th>
<th>Available Dates &amp; Times</th>
<th>Completed by Central Processing Unit</th>
</tr>
</thead>
<tbody>
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<td>Appointment Date</td>
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Instructions to Applicants:
1. Prior to the background interview, please complete the application in black or blue ink.
2. Please bring a valid photo identification (Example: CA Driver’s License or Identification Card)
# CONTRACT BACKGROUND

## APPLICATION

### BTS#

---

## CONTRACTOR NAME

### POSITION

<table>
<thead>
<tr>
<th>1. LAST NAME</th>
<th>FIRST NAME</th>
<th>MIDDLE NAME</th>
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### 2. Social Security Number

<table>
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<tr>
<th>3. RESIDENCE – Street and Number</th>
<th>City and Zip Code</th>
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### 4. Since (date) 5. Email Address 6. Telephone

### 7. Date Residence Established in California and L.A. County 8. BIRTHDATE

### 9. DRIVER’S LICENSE (OPERATORS OR CHAUFFEURS LICENSE SERIAL NUMBER) 10. Expiration Date

### 11. Have you, as a juvenile or adult, ever been convicted, fined, imprisoned, arrested, or placed on probation or a suspended sentence, or have you forfeited bail in connection with any offense (misdemeanor or felony) in any criminal, civil or military court of law on or after your 15th birthday? (Include any current investigations or pending charges).

- Yes
- No

### 12. Do you have any felony convictions within the past ten (10) years?

- Yes
- No

### 13. Have you been convicted for use/possession of any controlled substance within the past five (5) years?

- Yes
- No

### 14. Do you have any convictions with elements of violence (assault, battery, mayhem, etc.) within the past five (5) years?

- Yes
- No

### 15. Do you have any convictions relating to the use of weapons?

- Yes
- No

### 16. Do you have any convictions or admissions for theft?

- Yes
- No

### 17. Do you have any convictions or admissions for falsification of public records, including employment records?

- Yes
- No

### 18. Have you ever been convicted for crimes against property within the past two (2) years?

- Yes
- No

### 19. Have you ever been convicted for any sex crimes?

- Yes
- No

### 20. Have you ever been convicted for crimes against children?

- Yes
- No

### 21. Are you presently on probation, formal or informal, or diversion? (Must be off probation at least one [1] year prior to completion of application)

- Yes
- No

### 22. Do you have more than five (5) vehicle code citations/moving violations, convictions, or at fault accidents within the past five (5) years?

- Yes
- No

### 23. Have you ever been convicted of Driving Under the Influence (DUI)? (No more than one [1] in the past five [5] years?)

- Yes
- No

### 24. Do you have any outstanding failures to appear?

- Yes
- No

### 25. Have you ever been convicted of any hit and run accidents within the past five (5) years?

- Yes
- No

If "Yes," give the following information for each offense: If additional space is needed, please attach a separate page.

<table>
<thead>
<tr>
<th>Age at Time of Action</th>
<th>Date</th>
<th>Police Department or Court</th>
<th>Charge</th>
<th>Disposition</th>
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### 26. Have you ever been convicted of a crime under a different name? If so, please list

- 
- 
- 

### 27. Have you ever been discharged or asked to resign? If yes, include employer name, address, contact number and date of occurrence.

- 
- 
-
28. ALL STATEMENTS MADE HEREIN BY ME ARE TRUE TO THE BEST OF MY KNOWLEDGE. FAILURE TO DISCLOSE OR FALSIFY ANY INFORMATION MAY RESULT IN DISQUALIFICATION.

Signature of Applicant

Date

29. Check the work function that best describes the type of work you will perform.

- **Work Function #1**
  Care, Oversight, or Protection of Persons Through Direct Contact with Such Persons (e.g., Physician, Nurse, Clinical Social Worker, etc.)

- **Work Function #2**
  Direct or Indirect Access to Funds or Negotiable Instruments (e.g., Assistant Deputy Director, Finance Manager, Cashier, etc.).

- **Work Function #3**
  Requirement of State and/or Professional Licensing (e.g., Registered Nurse, Physician, Optometrist, Pharmacist, Physical Therapist, etc.).

- **Work Function #4**
  Public Safety or Law Enforcement (e.g., Environmental Health Specialist, Public Health Investigator, etc.)

- **Work Function #5**
  Access to or Charge for Drugs or Narcotics (e.g., Pharmacist Tech, Pharmacy Helper, Physician, Registered Nurse, Clinical Pharmacist, etc.).

- **Work Function #6**
  Access to Confidential or Classified Information, Including Criminal Conviction Information (e.g., Personnel Officer, Systems Analyst, Patient Resources Worker, Eligibility Worker, etc.).

- **Work Function #7**
  Charge of or Access to County, Public or Private Property (e.g., Warehouse Worker, Custodian, Materials Manager, Facilities Manager, etc.)

REVIEWED BY -

SIGNATURE TITLE DEPARTMENT DATE

PLEASE TYPEWRITE OR PRINT IN BLACK INK

L: Bdgt\Forms\Contract Emp Info.doc

Revised 7/2009
COUNTY OF LOS ANGELES
REQUEST FOR APPROPRIATION ADJUSTMENT
DEPARTMENT OF PROBATION

DEPT'S. NO. 640
December 7, 2021

AUDITOR-CONTROLLER:
The following appropriation adjustment is deemed necessary by this department. Please confirm the accounting entries and available balances and forward to the chief executive officer for his recommendation or action.

ADJUSTMENT REQUESTED AND REASONS THEREFOR

FY 2021-22
4 - VOTES

SOURCES
GENERAL FUND
A01-3052
COMMITTED FOR IT ENHANCEMENTS
DECREASE OBLIGATED FUND BALANCE

USES
PROBATION - FIELD SERVICES
A01-PB-2000-17000-17300
SERVICES AND SUPPLIES
INCREASE APPROPRIATION

SOURCES TOTAL: $ 1,847,000
USES TOTAL: $ 1,847,000

JUSTIFICATION
Reflects the cancellation of the obligated fund balance committed for IT Enhancements needed to implement the Probation Department's Pretrial Services Assessment and Monitoring System (PSAMS).

AUTHORIZED SIGNATURE GINA M. BYBEE, CHIEF FINANCIAL OFFICER

BOARD OF SUPERVISORS APPROVAL (AS REQUESTED/REVISED)

REFERRED TO THE CHIEF EXECUTIVE OFFICER FOR —

AUDITOR-CONTROLLER
058

B.A. NO.

ACTION
RECOMMENDATION
Digitally signed by Lan Sam
Date: 2021.11.17 11:03:24 -08'00'

APPROVED AS REQUESTED
APPROVED AS REVISED

CHIEF EXECUTIVE OFFICER

20
This document provides an analysis and recommendations by the Office of the Chief Information Officer pertaining only to “requests concerning the approval of actions related to the management, design, development, acquisition, expansion, or purchase of automated systems and/or related services,” per Board Policy 6.020, “Chief Information Office Board Letter Approval”. This document shall not be construed as endorsement, or a recommendation for approval, of any other items.

**SUBJECT:**  
**APPROVAL OF SOLE SOURCE CONTRACT WITH TYLER TECHNOLOGIES, INC. FOR A PRETRIAL SERVICES ASSESSMENT AND MONITORING SYSTEM**

**CONTRACT TYPE:**  
☒ New Contract  ☒ Sole Source  ☐ Amendment to Contract #:

**SUMMARY:**  
Description: The Los Angeles County Probation Department (Probation) is requesting Board of Supervisors (Board) approval to execute a new Sole Source Contract with Tyler Technologies, Inc. (Tyler) to deliver a Pretrial Services Assessment and Monitoring System (PSAMS). Probation will procure the Tyler Supervision solution and implement PSAMS as a fully supported and managed cloud-based public safety case management system. Probation’s Pretrial Services Bureau uses three automated systems to support Pretrial Services, including two that operate on legacy technical platforms, are not adaptable to support changing business requirements, and do not meet modern auditing and security standards. The proposed Contract Term is five (5) years with three (3) 2-year option terms, for a maximum term of eleven (11) years. On September 10, 2020, pursuant to Board Policy 5.100, Probation provided the Board with advance notification of its intent to enter negotiations for a Sole Source Contract with Tyler.

Probation requests delegated authority to execute amendments to exercise option terms, subject to County Counsel approval as to form, review by the Chief Information Officer (CIO), and notification to the Board. Probation also requests the Board to delegate authority to the Chief Executive Officer (CEO) to reassign authorities delegated to the Chief Probation Officer (CPO) to another County official in connection with the transfer of some or all of Probation’s pretrial services functions to the Justice Care and Opportunities Department (JCOD) or another County department.

Additionally, Probation requests delegated authority to execute change notices and amendments to make necessary changes that do not materially alter contract term or conditions and to execute change orders and amendments for additional work using pool dollars available under the agreement, subject to approval by County Counsel as to form and review by the CIO.
Finally, the Department is requesting approval to transfer one-time funding of $1,847,000 from the Committed for Information Technology (IT) Enhancements, commonly known as IT Legacy Modernization funding, to Probation's Fiscal Year 2021-22 services and supplies appropriation to implement PSAMS.

**Contract Amount:** The maximum contract sum is $7,157,257 for the maximum contract term of 11 years, including the option terms.

**FINANCIAL ANALYSIS:**

**Contract costs:**
- One-time costs:
  - Tyler Implementation Services:\[1\] $1,346,457
- Ongoing annual costs:
  - Software as a Service (SaaS) Fees:\[2\] $4,736,800
    - Initial Term (Year 1 thru 5): $1,782,400
    - First Option Term (Year 6 and 7): $908,800
    - Second Option Term (Year 8 and 9): $982,800
    - Third Option Term (Year 10 and 11): $1,062,800
  - Additional Work - Pool Dollars:\[3\] $1,074,000

**Sub-total Contract Costs (1+2+3):** $7,157,257

**Other County costs:**
- One-time costs:
  - Internal Services Department (ISD) Services: $80,543
  - Contract Project Management Services: $420,000

**Sub-total County costs:** $500,543

**Total one-time costs (1+5):** $1,847,000
**Total ongoing annual costs (2):** $4,736,800
**Total Project costs (4+5):** $7,657,800

**Notes:**
\[1\] $1,346,457 is the one-time contract cost for the implementation, estimated to take 18-months. It is composed of fixed-price deliverables totaling $507,957 and deliverables charged by the hour not-to-exceed $838,500. There is a 15% holdback for Phase I and Phase II, each of which will be paid upon final acceptance for the respective phase.

\[2\] $4,736,800 is the ongoing annual contract cost for SaaS fees for the maximum eleven-year term which consists of $1,782,400 for initial term, $908,800 for first option term, $982,800 for second option term, and $1,062,800 for third option term. Starting year 4, the SaaS fees will increase by 4% annually. The SaaS fees will be paid quarterly in arrears according to Schedule B.3 of Exhibit B – Pricing Schedule.

\[3\] $1,074,000 is included as pool dollars for additional work to the extent needed to procure additional software licensing and professional services for additional functionalities and system interfaces for the term of the contract.

\[4\] The maximum contract cost includes all applicable taxes and pool dollars and is not to exceed $7,157,257. The cost includes $1,346,457 for fixed-price and hourly rate not-to-exceed deliverables for implementation services, $4,736,800 for eleven years of SaaS fees, and $1,074,000 for pool dollars to cover costs for optional work.

\[5\] $500,543 represents estimated one-time County costs that are not part of the contract, including ISD services needed for data conversion from the mainframe system at $80,543, and a project manager contractor at $420,000 for the implementation.
$7,657,800 is the total project cost to implement and operate PSAMS. It includes a maximum of $7,157,257 to Tyler through the eleven-year contract term and $500,543 in one-time costs for ISD services and project management. The one-time project costs of $1,847,000 are fully funded by Information Technology Legacy Modernization Fund, and the ongoing cost will be funded by the Probation operating budget.

### ANALYSIS, RISKS, AND RECOMMENDATIONS:

1. **Quality, Cost, and Schedule:** As with any system implementation project, there are risks related to quality, cost, and schedule. To address the sole source issue, Probation worked closely with the Office of the Chief Information Officer (OCIO) and County Counsel to review system requirements, conduct a market analysis of available products and determine that Tyler Supervision was the best available solution. Probation mitigated the quality risks by planning to implement the project in a phased approach and defined appropriate deliverable acceptance criteria for a project at this level of complexity. The agreement outlines additional protections for the County, including 15% holdbacks for each deliverable, a requirement for a dedicated Contractor Project Manager, cyber insurance, continuous product support, and a defined dispute resolution procedure. The cost risk has been mitigated by making this a fixed-price and hourly rate not-to-exceed deliverables contract. Probation and Tyler will need to jointly address the project schedule risks by developing a comprehensive project implementation schedule as part of the required Project Control Document.

2. **Statement of Work:** Although the SOW details the current system workflows, it does not specify the essential business process flows of Probation's Pretrial Services Bureau (PSB) for PSAMS. The County Project Manager must work closely with the business subject matter experts and Tyler during the design phase to ensure PSAMS will meet the needs. The County Project Manager must closely monitor and control the project scope, activities, and deliverables to meet project timelines and control costs.

3. **Project Management, Governance, and Resources:** A strong project governance and steering committee, chaired by the executive sponsor, is needed to ensure adherence to project scope, schedule, and budget; closely monitor project progress; ensure necessary resources are assigned; manage risks; and resolve any major issues that arise over the course of the project. Probation should consider including the assigned Deputy Chief Information Officer from the Office of the Chief Information Officer as part of the governance team. Probation has identified a dedicated County Project Manager to work with the Contractor Project Manager and business stakeholders, manage scope and schedule, manage risks, and manage contract performance. The County Project Manager also must confirm project scope and approach, oversee contractor resources and schedule, manage Probation resources and continuity of critical resources to deliver the project, enabling cross-training during the implementation to reduce dependency on a single point of failure. The County Project Manager and Governance team must review key resources in the project and their dependencies. The Contractor should identify primary and secondary backup resource options and discuss and seek the County approval to timely replace any key resources from the project.

With a plan being developed to form of the Justice, Care, and Opportunities Department (JCOD), to perform, among other functions, the pretrial functions currently performed by the Probation Department, it is critical to the success of the implementation and the long-term viability of PSAMS that the Alternatives to Incarceration Initiative (ATI) participates in the implementation by assigning one or more ATI team members to the PSAMS project team. The PSAMS implementation cannot fully account for future JCOD business practices not yet defined, but ATI participation in the project will allow the project team to make workflow and configuration decisions that will best position the system to support operations in JCOD.
4. **Project Execution and Timelines:** Probation requires approval by the California Department of Justice (CalDOJ) for this cloud-hosted Software as a Service (SaaS) system. Accordingly, Probation has completed its California Law Enforcement System Telecommunication System (CLETs) application, and it is under review by CalDOJ, which has previously approved a similar application from Alameda County. If Probation experiences unexpected delays in approval by CalDOJ, the project timeline could be impacted.

The migration plan must contain detailed business rules and decisions to develop the necessary logic to extract, transform, and load multiple legacy systems' data into PSAMS. Probation must also work with Tyler to create detailed training and deployment plans. The plans must include training and engaging superusers at the user acceptance testing phase and deploying them to each location for onsite user support during and post-implementation.

5. **System Interfaces and Integrations:** Probation plans to interface PSAMS with the Sheriff's Automated Jail Inmate System and the Superior Court's Odyssey system. Commonly, interfaces are not well-documented, and new hardware/software platforms may require redesigning these system interfaces and/or configuration changes. Probation must conduct due diligence during the project business requirements and design phases to mitigate any subsequent challenges. The County Project Manager must closely work with Tyler to develop a comprehensive project plan, testing strategy, and test plan to conduct thorough system integration testing to validate interface processes work as expected. This plan should identify each system, testing activities, dependencies, and the needed internal and external technical resources. Also, the County Project Manager should plan and secure necessary external and internal resources to complete end-to-end integration testing and closely coordinate these activities.

6. **Data Migration/Conversion Plan:** Probation plans to migrate data from three distinct system platforms into PSAMS. Probation must work closely with business subject matter experts and Tyler to define a detailed data migration plan to convert the data and create a backup/archive plan and data retention policy for the current systems. The plan must include thorough regression testing activities in Phase II that involve subject matter experts to validate and ensure the converted and migrated data will not impact work on active cases.

7. **User Training:** PSAMS will be the core Pretrial Case Management and Assessment System. Probation’s Pretrial Services Bureau business practice will need to adjust to the constraints, capabilities, and opportunities presented by the new system. User adoption and organizational change management are critical for successful implement of PSAMS. Probation should consider working with Tyler to develop interactive online training courses for the various user roles and deliver training courses through the County LearningNet. It will eliminate the need for in-class instructors and manually monitor and track employee attendance. It will also allow the training courses available on-demand for existing employees and new onboarding employees.

8. **Contract Risks:** No Contract risks have been identified. County Counsel participated in the negotiation and approved the Contract as to form.

9. **Information Security:** The County’s Information Security Officer (CISO) has reviewed the Contract and has assessed the project as a low security risk. Given the pending approval of the PSAMS CLETs application, this critical path item is a potential significant risk factor. The CISO has recommended ongoing security practices and standards and communicated them to Probation’s Information Security Officer. The CISO also provided Probation with the latest approved Information Security language for inclusion into the Contract.

   a. The Contract includes Cyber Liability Insurance Coverage with limits of $15,000,000 per occurrence and in the aggregate during Contract Term. It covers network security liability,
privacy liability, technology professional liability (errors and omissions), and various types of system breaches (e.g., denial of service, malicious software code, and unauthorized access). The Contractor understands and agrees it shall maintain such coverage for a period of not less than three (3) years following this Agreement’s expiration, termination, or cancellation.

PREPARED BY:

______________________________________________    _________________
PETER LOO, ACTING INFORMATION OFFICER    DATE
**SOLE SOURCE CHECKLIST**

Department Name:  Probation

- ✔ New Sole Source Contract
- ☐ Sole Source Amendment to Existing Contract

Date Existing Contract First Approved:  

### JUSTIFICATION FOR SOLE SOURCE CONTRACTS

Identify applicable justification and provide documentation for each checked item.

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<td>✔</td>
<td>Only one bona fide source (monopoly) for the service exists; performance and price competition are not available. A monopoly is an “Exclusive control of the supply of any service in a given market. If more than one source in a given market exists, a monopoly does not exist.”</td>
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<td>Compliance with applicable statutory and/or regulatory provisions.</td>
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<td>Compliance with State and/or federal programmatic requirements.</td>
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<td>Services provided by other public or County-related entities.</td>
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| ✔ | Services are needed to address an emergent or related time-sensitive need.  
Bail reform is underway in California through a combination of case law, legislation, and judicial policymaking. Due to outdated technology and limited functionality, the case management systems that support Probation’s pretrial operations today cannot adapt to fast-changing business requirements. In addition, the Department’s strategy calls for increased transparency, making data available to oversight bodies and the public. Current systems cannot produce the real-time data to meet these needs. |
|   | The service provider(s) is required under the provisions of a grant or regulatory requirement. |
|   | Additional services are needed to complete an ongoing task and it would be prohibitively costly in time and money to seek a new service provider. |
|   | Services are needed during the time period required to complete a solicitation for replacement services; provided services are needed for no more than 12 months from the expiration of an existing contract which has no available option periods. |
|   | Maintenance and support services are needed for an existing solution/system during the time to complete a solicitation for a new replacement solution/system; provided the services are needed for no more than 24 months from the expiration of an existing maintenance and support contract which has no available option periods. |
|   | Maintenance service agreements exist on equipment which must be serviced by the original equipment manufacturer or an authorized service representative. |
|   | It is more cost-effective to obtain services by exercising an option under an existing contract. |
| ✔ | It is in the best economic interest of the County (e.g., significant costs to replace an existing system or infrastructure, administrative cost savings and excessive learning curve for a new service provider, etc.) In such cases, departments must demonstrate due diligence in qualifying the cost-savings or cost-avoidance associated with the best economic interest of the County.  
It is in the County’s financial interest to move quickly to acquire and implement Tyler Supervision for Pretrial Services due to high maintenance costs. Doing so will save approximately $5,600,000 over eleven years, align with the County goal of shared information and collaborative data systems, and position the Probation Department with a flexible platform that can adapt to changes in local policies and state laws. |
September 10, 2020

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

SUBJECT

This letter provides advance notification to the Board in accordance with Board Policy 5.100 that the Probation Department (Department) intends to enter negotiations for a Sole Source Contract (Contract) with Tyler Technologies to provide a Pretrial Services Assessment and Monitoring System (PSAMS) using its Tyler Supervision technology platform.

BACKGROUND

The Probation Pretrial Services Bureau relies on two outdated, expensive, inflexible systems for workflow, information support, and record keeping. The mainframe-based Own Recognizance Management System (ORMS) and the FoxPro-based Pretrial+ system operate on technology that is decades old, difficult to maintain, and not readily modified to support new changing business requirements. With these limitations, Probation is ill prepared for bail reform as it comes to California through a combination of case law, legislation, and judicial policymaking. The final rules and guidelines for bail and pretrial release are unknown, but the direction from legislative, political, community, and judicial sources is to use a risk and needs based approach.

The case In re Kenneth Humphrey, and Senate Bill 10 (SB 10), Pretrial release or detention: pretrial services, the latter of which would eliminate money bail and is pending a voter referendum on November 3, 2020, highlight the direction of change coming and the uncertainty around the details of bail reform in California.

On March 8, 2017, the Board of Supervisors unanimously adopted a motion coauthored by Supervisors Sheila Kuehl and Hilda Solis to advance pretrial and bail reform in the County of Los Angeles.
On June 19, 2018, the Board of Supervisors unanimously adopted a motion coauthored by Supervisors Sheila Kuehl and Mark Ridley-Thomas to direct the Chief Executive Office to prepare and submit a 5-signature letter to the Governor, Senator Bob Hertzberg, and the County's legislative delegation in support of SB 10, and request amendments that would help further align SB 10 to the County's needs, including necessary funding and local control relating to the reform and implementation of the County's pretrial release system.

On August 28, 2018, SB 10 was signed into law. A referendum to overturn SB 10 qualified for the November 2020 ballot, after being certified by the Secretary of State on January 16, 2019. Qualification of the referendum has the effect of staying SB 10, and the referendum will appear on the November ballot as Proposition 25.

On August 4, 2020, the Board of Supervisors unanimously adopted a motion coauthored by Supervisors Sheila Kuehl and Hilda Solis to direct the Chief Executive Officer, to report back to the Board in 270 days, and quarterly thereafter, with specific data related to pretrial services, including risk assessments, pretrial release, outcomes, and assistance provided to those released pretrial.

On August 4, 2020, the Board of Supervisors unanimously adopted a motion coauthored by Supervisors Sheila Kuehl and Mark Ridley Thomas on the Creation of a Criminal Justice Data Sharing Initiative in Los Angeles County to advance collecting, analyzing and publishing data about the justice-impacted population.

These actions underscore the need for a modern, flexible pretrial data system with strong data integration and reporting capabilities. The current systems cannot meet this urgent need.

**SOLE SOURCE JUSTIFICATION**

If Proposition 25 passes in November 2020, Pretrial Services expects its workload to increase dramatically from the 60,793 assessments and investigations conducted in 2019-2020. Whether or not Proposition 25 passes, it is expected that Pretrial Services will need to adapt rapidly to new policy requirements as the bail reform movement evolves, including the possible implementation of SB 10 in early 2021. The Department’s mainframe-based ORMS system and FoxPro-based Pretrial+ system cannot rapidly adapt to fast-changing business requirements.

For example, a recent required change to ORMS took over six months to develop at a cost of about $225,000. To reduce technical risk and establish a flexible platform that will support timely system changes driven by court cases, legislation, and policymaking, Probation must urgently replace its outdated and inflexible Pretrial platforms.

To meet the needs for a modern, adaptable system that can meet the demands of increased workload, shifting requirements, and data reporting, the Department intends
to negotiate an agreement with Tyler Technologies for its web-based Tyler Supervision system, formerly known as CaseloadPro, as the PSAMS.

PSAMS will provide a modern, flexible system that addresses current needs and provides support for the business processes and data requirements changes resulting from bail reform. It will provide a variety of standard reports and custom reporting capability to manage operations and report on outcomes.

With a modern user interface and case management design, and consolidation of multiple systems for Pretrial Services, PSAMS will improve efficiency over the existing outdated mainframe and FoxPro systems. An additional important benefit is support for workforce mobility and continuity of operations with secure access to the system from anywhere with internet connectivity.

PSAMS will be implemented as a secure, cloud-hosted, web-based system provided by Tyler Technologies. Tyler Technologies will integrate PSAMS with systems operated by the Los Angeles Superior Court (LASC) and the Sheriff’s Department (LASD) to efficiently handle pretrial case work. With their deep experience in providing case management systems for LASC and nine California county pretrial services agencies, Tyler is in a unique position to connect its Tyler Supervision product to its Odyssey court case management system, which is being implemented at LASC, and leverage its existing interface capabilities to connect with LASD systems. This approach to meeting the Department’s urgent need for a modern pretrial system will reduce duplicate data entry, speed implementation, improve efficiency, and reduce risk.

Alternatives and impact of not implementing PSAMS:

a. Development of a custom application for interim needs: It will take at least two years to develop an interim custom application, requiring hiring contractors for development, since the Department does not have the necessary resources and skill sets. Such a project would carry significant risk of failure due to the uncertainty of acquiring effective contractors. A new custom application would be challenging to integrate and difficult to support and maintain without the proper resources.

b. Manual option, manual processes, paperwork, and non-compliance: This is not a viable option since it is inefficient, with significant costs of $900,000 just maintaining the existing systems. The majority of pretrial caseload management is currently done manually, including, investigation review and processing delivering reports to the court and attorneys. With the increased workload and new processes, requirements under bail reform will be significantly more challenging to meet.

c. Time Constraints: If Proposition 25 is approved on November 3, 2020, then SB 10 will become effective on January 1, 2021. In that event, Pretrial Services will significantly expand its workload, staffing, and supervised release resources in an extremely short timeframe to meet the mandates of the law. In addition, with the August 4, 2020, Board of Supervisors actions to create an initiative for Data
Collection to Support Pretrial Reform in Los Angeles County and for the Creation of a Criminal Justice Data Sharing Initiative, a modern, flexible, unified system for Pretrial Services will facilitate collection and sharing of information in accordance with the Board’s direction. The original design scope for ORMS was for investigations only. With the mandated integration of pretrial supervision, a more contemporary case management platform with pretrial supervision already developed, tested, and ready for use with minimal additional business requirements is critical to meet these needs. Tyler Technologies has such a product in place today and has the resources to deliver the product within the shortest amount of time.

d. Costs: The operational costs to modify, extract statistical data, and maintain our existing mainframe and FoxPro-based Pretrial systems is approximately $900,000 and is expected to increase significantly. Tyler’s web-based solution will offer lower annual costs, while better supporting the workflow and data needs of Pretrial Services.

e. Mainframe support and programmers: Support for IBM mainframe systems is increasing challenging. It is difficult to maintain staffing of skilled programmers and technicians. Trying to maintain our current systems, even for an as-is level of functionality, will become even more expensive.

Tyler Supervision, formerly known as CaseloadPRO, is a cloud-hosted web-based caseload management system used in nine California counties as their case management platform in Pretrial Services. In March 2016, the Butte County Probation Department posted a Request for Proposals for a Criminal Justice Case Management System and Related Support Services. Pursuant to the Request for Proposals (RFP), Butte County awarded a contract to CaseloadPRO, L.P. Sutter and Alameda Counties leveraged Butte County’s agreement to procure CaseloadPRO. Thus, Tyler Technologies has a deep familiarity with Probation Departments across California with demonstrated implementation success.

Maintenance costs for the current outdated systems are high, and it is in the County’s financial interest to move quickly to acquire and implement Tyler Supervision for Pretrial Services. Doing so will save more than $2,000,000 over seven years, align with the County goal of shared information and collaborative data systems, and position the Probation Department with a flexible platform that can adapt to changes in local policies and state laws.

Integration between information technology systems can be complex, time consuming, and risky. To maximize efficiency, PSAMS must be able to deliver important client information to criminal justice system stakeholders and must be able to track the outcomes of court proceedings to terminate or adjust service delivery. LASC is implementing Tyler Technologies software for its court management system, which puts Tyler in a unique position to expeditiously deliver integration between that system and PSAMS. In addition, to support the recent Los Angeles County Board of Supervisors
actions regarding data collection to support pretrial reform and criminal justice data sharing, the Tyler Supervision system will allow the Pretrial Services Bureau to offer selected data points of information from its cloud-based platform via web services.

**FISCAL IMPACT/FINANCING**

The proposed contract with Tyler will provide services under a seven (7) year contract term with three (3) optional one-year extensions. The cost of the agreement is estimated at $3,500,000 for the seven-year term, which includes an estimated $800,000 for implementation and $2,700,000 in licensing, maintenance, and support.

Today Probation is spending approximately $900,000 per year to maintain pretrial systems, and those costs are expected to escalate due to the outdated technology. Probation estimates saving over $2,000,000 over the 7-year initial contract term. The Department has earmarked SB 678 funds to pay for the system implementation.

**CONCLUSION**

Pursuant to Board policy, the Department will proceed with sole source negotiations in four weeks, unless otherwise instructed by the Board. If you have any questions or require additional information, please contact me, or your staff may contact Reaver Bingham, Chief Deputy at (562) 940-2513.

Sincerely,

RAY LEYVA
Interim Chief Probation Officer

RL:RB:DG:va

c: Chief Executive Officer
   County Counsel
   Executive Officer, Board of Supervisors
| BOARD LETTER/MEMO  
| CLUSTER FACT SHEET |
| ☑ Board Letter ☐ Board Memo ☐ Other |

**CLUSTER AGENDA REVIEW DATE**  
5/18/2022

**BOARD MEETING DATE**  
6/14/2022

**SUPERVISORIAL DISTRICT AFFECTED**  
All 1st 2nd 3rd 4th 5th

**DEPARTMENT(S)**  
Mental Health

**SUBJECT**  
Approve a one-year Lease amendment for 17,000 SF and 48 onsite parking spaces at 150 West 7th Street, San Pedro, CA

**PROGRAM**  
San Pedro Mental Health Center

**AUTHORIZES DELEGATED AUTHORITY TO DEPT**  
☑ Yes ☐ No

**SOLE SOURCE CONTRACT**  
☐ Yes ☑ No  
If Yes, please explain why: N/A

**DEADLINES/ TIME CONSTRAINTS**  
The existing lease has been on month-to-month holdover since the current lease expired on April 30, 2019.

**COST & FUNDING**  
Total cost: $550,000 over 12 months  
Funding source: 100 percent funded by the State Mental Health Services Act (MHSA) funds and other State and federal funding sources.

**TERMS (if applicable):**  
The proposed amendment will have an annual rent of $476,000. The County will pay electricity costs (est. $34,000), and the landlord will pay all other operating and building maintenance costs. There is an additional cost of up to $40,000 as a Tenant Improvement cost that the County will repay to the landlord, should the funds be utilized.

**Explanation:** Sufficient funding to cover the proposed rent for the proposed lease term is included in the Fiscal year (FY) 2022-2023 Rent Expense budget and will be billed back to DMH.

**PURPOSE OF REQUEST**  
Approval of the recommended actions will authorize and provide the necessary Mental Health Center space for DMH for an interim period while a replacement lease is secured and TIs are constructed.

**BACKGROUND (include internal/external issues that may exist including any related motions)**  
The County of Los Angeles has leased the current location since May 1, 2004. There is a substantial rent increase during the holdover period. The holdover is subject to landlord’s consent. The facility adequately meets the space needs of DMH. The landlord is providing the County the lease extension to allow DMH more time to secure a new location. One year is the maximum term the landlord was able to accommodate.

**EQUITY INDEX OR LENS WAS UTILIZED**  
☐ Yes ☑ No  
If Yes, please explain how:

**SUPPORTS ONE OF THE NINE BOARD PRIORITIES**  
☐ Yes ☑ No  
If Yes, please state which one(s) and explain how:

**DEPARTMENTAL CONTACTS**  
Name, Title, Phone # & Email: Michael Navarro  
CEO-Real Estate Division  
213-974-4364; MNavarro@ceo.lacounty.gov
June 14, 2022

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

ONE-YEAR LEASE AMENDMENT
DEPARTMENT OF MENTAL HEALTH
150 WEST 7TH STREET, SAN PEDRO
FOURTH DISTRICT (3 VOTES)

SUBJECT

Approval of a proposed one-year lease amendment to an existing lease to provide the Department of Mental Health (DMH) continued use of 17,000 square feet of office space and 48 on-site parking spaces for the San Pedro Mental Health Center (SPMHC).

IT IS RECOMMENDED THAT THE BOARD:

1. Find that the proposed lease amendment is exempt from the California Environmental Quality Act (CEQA), for the reasons stated in this Board letter and in the record of the project.

2. Authorize the Chief Executive Officer, or her designee, to execute the proposed lease amendment with Sam Merrell (Landlord), for approximately 17,000 square feet of office space and 48 on-site parking spaces located at 150 West 7th Street, San Pedro, CA 90501 to be occupied by DMH. The proposed lease amendment shall extend the term of the lease until May 31, 2023. The estimated maximum first year base rental cost is $476,000. The estimated total lease amendment cost is $550,000 over the one-year term, which includes the base rent, estimated electricity costs of $34,000 and tenant improvement costs of $40,000 to be paid in one lump sum. The rental costs will be 100 percent funded by State Mental Health Services Act funds, and other State and federal funding sources.

“To Enrich Lives Through Effective And Caring Service”
The Honorable Board of Supervisors  
June 14, 2022  
Page 2

3. Authorize and direct the Chief Executive Officer, or her designee, to execute any other ancillary documentation necessary to effectuate the proposed lease amendment, and to take actions necessary and appropriate to implement the proposed lease amendment, including, without limitation, any early termination rights.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

The County has leased the subject premises at 150 West 7th Street, San Pedro, since May 1, 2004, for use by DMH. The lease expired on April 30, 2019 and has been on a month-to-month holdover status with no holdover fee. The SPMHC is a direct service program that provides services to adult patients ranging in age from 18 to older adults. The center has progressively expanded their direct services over the past eight years, to address a client population that has doubled in size. The Center has met increased demand through the use of specialty mental health services and extensive case management services that have provided valuable support to the community (such as housing). The SPMHC provides medication support services, group therapy, peer-run services, community integration, health screenings and other services. The SPMHC implemented a Full-Service Partnership program, which provides extensive outpatient care to broaden the scope of services to their client population in Service Area 8, serving San Pedro, the Harbor Gateway area, including Wilmington, Harbor City, Palos Verdes, Rancho Palos Verdes, and Lomita. The program will be operating long-term.

DMH has requested a short-term lease renewal for the subject premises while they secure their relocation lease site and prepare the building for occupancy. The replacement facility has been identified and is currently undergoing final lease negotiations. The current landlord is under contract to sell the building to a developer with plans underway to demolish and redevelop the building into a mixed-use retail and residential building. The development has city approvals and is in the design phase of the project. The Landlord was able to extend his timeline at the request of the County, providing a maximum term through May 31, 2023, to allow the County more time to secure and buildout their relocation site. The SPMHC has 51 staff at this facility. The program has 10 to 12 staff out of a total of 51, who work in the field between 40 to 80 percent of the time, depending on their clients.

While this extension is for a short term, DMH requested tenant improvement work to install two new security roll down gates to secure the two main entrance doors in the front and back of the building. The gates are in response to multiple break-in attempts by homeless people in the area.

DMH already utilizes teleworking. DMH will not revise the current layout for hoteling at this space as their tenancy will be for a short duration.

Approval of the recommended actions will find that the proposed lease amendment is exempt from CEQA, and will allow DMH to continue to operate at this location.
Implementation of Strategic Plan Goals

The Countywide Strategic Plan Goal 1 - “Make Investments That Transform Lives” - provides that we will aggressively address society’s most complicated social, health, and public safety challenges. We want to be a highly responsive organization capable of responding to complex societal challenges – one person at a time.

The proposed lease amendment is also consistent with Strategic Asset Management Goal 2- Strengthen Connection Between Service Priorities and Asset Decisions, and Key Objective 4-Guide Strategic Decision-Making.

The proposed lease amendment supports the above goals and objective by allowing DMH to continue to provide their direct service programs to the public in collaboration with other County Departments and agencies from a facility located within the communities in their service area, while they await the new site to become available.

The proposed lease amendment conforms with the Asset Management Principles outlined in Enclosure A.

FISCAL IMPACT/FINANCING

The estimated total lease amendment cost is $550,000 over the one-year term as shown on Enclosure B-1. The rental costs will be 100 percent funded by State Mental Health Services Act funds, and other State and federal funding sources.

Sufficient funding to cover the proposed rent, electricity and tenant improvements for the proposed lease amendment term is included in the Fiscal Year (FY) 2022-23 Rent Expense budget and will be billed back to DMH. DMH has sufficient funding in its FY 2022-23 Operating Budget to cover the proposed rent for the extended term.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

In addition to the terms previously stated, the proposed lease amendment also contains the following provisions:

- Upon commencement of the proposed lease amendment, the annual rental rate will increase from $27.21 per square foot, per year, to $27.96 per square foot, per year including parking. Base rent is subject to annual increases based on the Consumer Price Index (CPI) capped at 3 percent per annum.

- The Landlord will advance $40,000 in reimbursable TI costs for the County’s TI contribution, to be repaid in one lump sum which will be used to install two new security roll down gates.
− The Landlord is responsible for the operating and maintenance cost of the building, including janitorial services and the County is responsible for electrical usage costs paid directly to the utility company, estimated as $34,000 annually. The County is not subject to the building’s operating expense increases.

− Parking is included in the base rent for 48 on-site parking spaces.

− A comparison of the existing lease and lease amendment is shown on Enclosure B-2.

− An approximate one-year term, ending May 31, 2023, with no options to extend the proposed lease amendment.

− The County does not have the right to terminate the proposed lease amendment early.

− Holdover at the proposed lease amendment expiration is permitted by consent of the Landlord for one-month periods only, subject to the same lease terms and conditions except the monthly base rent during the holdover period will be increased to $70,000 per month (and be subject to rental adjustments every lease anniversary thereafter).

− The proposed lease amendment will be effective upon approval by the Board and full execution of the proposed lease amendment.

The Chief Executive Office (CEO) conducted a market search of available office space for lease but was unable to identify any sites that could accommodate this requirement more economically. Based upon a review of available industry data, it has been established that the annual rental range for a comparable lease in the area is between $21.60 and $37.92 per square foot, per year. The base annual rental rate of $27.96 per square foot, per year, for the proposed lease amendment represents a rate that is within the middle of the market range for the area. The site will be relocated in the near future, as the lease amendment is intended to be temporary. We recommend the proposed facility as the most suitable to meet the County’s space requirements.

The CEO did not consider co-working office space companies for this requirement as DMH is a public facing program and the tenancy will be short-term. In addition, co-working office space is not financially viable in comparison to rental costs of traditional long-term office space.

Enclosure C shows County-owned or leased facilities within the surveyed area, and there are no suitable County-owned or leased facilities available for this space requirement.
The Department of Public Works has inspected this facility and found it suitable for the County’s occupancy. The required notification letter to the City of San Pedro has been sent in accordance with Government Code Section 25351.

County Counsel has reviewed the proposed lease amendment and approved it as to form. The proposed lease amendment is authorized by Government Code section 25351, which allows the County to enter into agreements for the leasing of buildings, as necessary, to carry out the work of the County government.

The proposed lease amendment will continue to provide an appropriate location for the program, which is consistent with the County’s Facility Location Policy, adopted by the Board on July 24, 2012, as outlined in Enclosure D.

ENVIRONMENTAL DOCUMENTATION

This project is exempt from the California Environmental Quality Act (CEQA), as specified in Class 1 of the Environmental Document Reporting Procedures and Guidelines adopted by the Board of Supervisors, and section 15301 of the State CEQA Guidelines (Existing Facilities). The proposed lease amendment involves the leasing of existing office space with minor tenant improvements within an existing building, with no expansion of the existing building and is within a class of projects that have been determined not to have a significant effect on the environment and meets the criteria set forth in section 15301 of the State CEQA Guidelines (Guidelines) and Class 1 of the County's Environmental Document Reporting Procedures and Guidelines, Appendix G. In addition, based on the proposed project records, it will comply with all applicable regulations, and there are no cumulative impacts, unusual circumstances, damage to scenic highways, listing on hazardous waste site lists compiled, pursuant to Government Code section 65962.5, or indications that it may cause a substantial adverse change in the significance of a historical resource that would make the exemption inapplicable.

Upon the Board's approval of the recommended actions, a Notice of Exemption will be filed with the Registrar-Recorder/County Clerk in accordance with section 21152 of the California Public Resources Code.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

The proposed lease amendment will adequately provide the necessary office space and parking for this County requirement. DMH concurs with the proposed lease amendment and recommendations.
CONCLUSION

It is requested that the Executive Office of the Board of Supervisors, return one certified copy of the Minute Order and an adopted stamped copy of this Board letter to the CEO, Real Estate Division at 320 West Temple Street, 7th Floor, Los Angeles, CA 90012, for further processing.

Respectfully submitted,

FESIA A. DAVENPORT
Chief Executive Officer

FAD:JMN:JTC
JLC:MN:FC:gw

Enclosures

c: Executive Office, Board of Supervisors
   County Counsel
   Auditor-Controller
   Mental Health
## DEPARTMENT OF MENTAL HEALTH
150 WEST 7TH STREET, SAN PEDRO
Asset Management Principles Compliance Form

### 1. Occupancy

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Does lease consolidate administrative functions? <strong>2</strong> <em>This is a direct service program</em></td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>B</td>
<td>Does lease co-locate with other functions to better serve clients? <strong>2</strong> <em>The center will be operating as a free-standing facility</em></td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>C</td>
<td>Does this lease centralize business support functions? <strong>2</strong></td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>Does this lease meet the guideline of 200 sq. ft. of space per person? <strong>2</strong> <em>The lease exceeds the ratio (17,000/55 = 309sf /pp) due to the need for conference rooms, interview rooms, medication room, a reception room, a security guard stations and holding rooms.</em></td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>E</td>
<td>Does lease meet the 4/1000 sq. ft. parking ratio guideline? <strong>2</strong> <em>48 spaces at 2.82/1000 parking ratio. Many clients utilize public transportation.</em></td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>F</td>
<td>Does public parking and mass-transit exist to facilitate employee, client and visitor access to the proposed lease location? <strong>2</strong></td>
<td>X</td>
<td></td>
</tr>
</tbody>
</table>

### 2. Capital

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>A</td>
<td>Is it a substantial net County cost (NCC) program?</td>
</tr>
<tr>
<td>B</td>
<td>Is this a long-term County program?</td>
</tr>
<tr>
<td>C</td>
<td>If yes to 2 A or B; is it a capital lease or an operating lease with an option to buy?</td>
</tr>
<tr>
<td>D</td>
<td>If no, are there any suitable County-owned facilities available?</td>
</tr>
<tr>
<td>E</td>
<td>If yes, why is lease being recommended over occupancy in County-owned space?</td>
</tr>
<tr>
<td>F</td>
<td>Is Building Description Report attached as Enclosure C?</td>
</tr>
<tr>
<td>G</td>
<td>Was build-to-suit or capital project considered? <strong>2</strong></td>
</tr>
</tbody>
</table>

### 3. Portfolio Management

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Did department utilize CEO Space Request Evaluation (SRE)?</td>
</tr>
<tr>
<td>B</td>
<td>Was the space need justified?</td>
</tr>
<tr>
<td>C</td>
<td>If a renewal lease, was co-location with other County departments considered? <em>Search through Space Management of County-owned and County-leased facilities did not find any suitable facilities.</em></td>
</tr>
<tr>
<td>D</td>
<td>Why was this program not co-located with other County departments?</td>
</tr>
<tr>
<td>1</td>
<td>The program clientele requires a “stand alone” facility.</td>
</tr>
<tr>
<td>2</td>
<td>No suitable County occupied properties in project area.</td>
</tr>
<tr>
<td>3</td>
<td>No County-owned facilities available for the project.</td>
</tr>
<tr>
<td>4</td>
<td>Could not get City clearance or approval.</td>
</tr>
<tr>
<td>5</td>
<td>The Program is being co-located.</td>
</tr>
<tr>
<td>E</td>
<td>Is lease a full-service lease? <strong>2</strong> <em>Electricity to be paid by the County</em></td>
</tr>
<tr>
<td>F</td>
<td>Has growth projection been considered in space request?</td>
</tr>
<tr>
<td>G</td>
<td><em>1</em>Has the Dept. of Public Works completed seismic review/approval?</td>
</tr>
</tbody>
</table>

---

**1**As approved by the Board of Supervisors 11/17/98

**2**If not, why not?
## COMPARISON OF THE PROPOSED LEASE TO EXISTING LEASE

<table>
<thead>
<tr>
<th>150 West 7th Street, San Pedro</th>
<th>Existing Lease No. 74226</th>
<th>Proposed Lease 74226 Amendment No. 1</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Area (Square Feet)</strong></td>
<td>17,000 sq.ft.</td>
<td>17,000 sq.ft.</td>
<td>None</td>
</tr>
<tr>
<td><strong>Term (years)</strong></td>
<td>15 years</td>
<td>1 year (thru May 31, 2023), no options to renew</td>
<td>-14 years, no options</td>
</tr>
<tr>
<td><strong>Annual Base Rent (1) (Base rent includes 48 parking spaces)</strong></td>
<td>Base Rent $462,292 ($27.21 per sq. ft. annually)</td>
<td>Total $475,320 ($27.96 per sq. ft. annually)</td>
<td>+$13,028.36 annually</td>
</tr>
<tr>
<td><strong>Estimated Annual Utility (electricity) Costs. Based upon actual 12-month average, subject to increases.</strong></td>
<td>$31,000</td>
<td>$34,000</td>
<td>+$3,000</td>
</tr>
<tr>
<td><strong>County’s TI Cost</strong></td>
<td>$892,500 ($52.50/SF)</td>
<td>$40,000 ($2.35/SF)</td>
<td>-$852,500</td>
</tr>
<tr>
<td><strong>Annual Parking Cost (48 spaces)</strong></td>
<td>(Included in rent)</td>
<td>(Included in rent)</td>
<td>None</td>
</tr>
<tr>
<td><strong>Total Annual Lease Costs payable to Landlord (net of electricity)</strong></td>
<td>$462,000</td>
<td>$516,000</td>
<td>+$54,000 annually</td>
</tr>
<tr>
<td><strong>Total Annual Lease Costs (including electricity)</strong></td>
<td>$493,000</td>
<td>$550,000</td>
<td>+$57,000</td>
</tr>
<tr>
<td><strong>Options to Renew</strong></td>
<td>None</td>
<td>None</td>
<td>None</td>
</tr>
<tr>
<td><strong>Rental rate adjustment</strong></td>
<td>Annual CPI adjustments capped at 3 percent with no minimum.</td>
<td>Annual CPI adjustments capped at 3 percent with no minimum.</td>
<td>Annual CPI capped at 3 percent per year</td>
</tr>
<tr>
<td><strong>Holdover Provision</strong></td>
<td>Landlord or Tenant may terminate upon 60 days notice.</td>
<td>Only at Landlord’s consent. 30 days at a time. Rent to be adjusted to $70,000/month</td>
<td>+Rent increase of 77.77%</td>
</tr>
</tbody>
</table>
## OVERVIEW OF THE PROPOSED BUDGETED LEASE AND RELATED COSTS

Department of Mental Health  
150 West 7th Street, San Pedro

### Basic Lease Assumptions

<table>
<thead>
<tr>
<th>Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Leased Area (sq.ft.)</td>
<td>17,000</td>
</tr>
<tr>
<td>Term (months)</td>
<td>12</td>
</tr>
<tr>
<td>Annual Rent Adjustment</td>
<td>3.00%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Base Rent Cost Per RSF</td>
<td>$2.33</td>
</tr>
<tr>
<td>Base Rent Per Month</td>
<td>$2.33</td>
</tr>
</tbody>
</table>

### 1st Year Rental Costs

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Total 1 Year Rental Costs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Base Rent Costs ¹</td>
<td>475,320</td>
<td>476,000</td>
</tr>
<tr>
<td>Estimated Annual Utility costs (electricity)²</td>
<td>34,000</td>
<td>34,000</td>
</tr>
<tr>
<td>Tenant Improvement Costs ³</td>
<td>40,000</td>
<td>40,000</td>
</tr>
<tr>
<td><strong>Total Annual Lease Costs</strong></td>
<td>549,320</td>
<td>550,000</td>
</tr>
</tbody>
</table>

### Footnotes

¹ The monthly rent adjustment is based upon a CPI formula and will not result in an annual increase greater than three percent (3%) per year.

² The utility costs are estimated based upon the last two years usage per Department of Water & Power (accounted for estimated rate increase and added ISD overhead of 3.75%) .

³ The tenant improvement costs will be paid via a lump sum payment.

*CCalculation note: All numbers are rounded up to ensure sufficient funds available to pay the specified expense.
<table>
<thead>
<tr>
<th>LACO</th>
<th>Name</th>
<th>Address</th>
<th>Proprietor</th>
<th>Ownership Type</th>
<th>Gross SqFt</th>
<th>Vacant</th>
</tr>
</thead>
<tbody>
<tr>
<td>10205</td>
<td>BOARD OF SUP-4TH DIST</td>
<td>302 W 5th St. San Pedro 90731</td>
<td>Board of Supervisors</td>
<td>Leased</td>
<td>2,137</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>SAN PEDRO FIELD OFFICE</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5751</td>
<td>San Pedro Temp Emergency Shelter/ Harbor Free Clinic</td>
<td>122 W 8th St. San Pedro 90731, 731 S Beacon St. San Pedro 90731</td>
<td>Public Health</td>
<td>Owned</td>
<td>14,250</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Y144</td>
<td>Cabrillo Beach - Lifeguard Operations Headquarters</td>
<td>3720 Stephen White Dr San Pedro 90731</td>
<td>Beaches and Harbor</td>
<td>Permit</td>
<td>2,416</td>
<td>0</td>
</tr>
</tbody>
</table>
FACILITY LOCATION POLICY ANALYSIS

Proposed lease: One-year lease amendment for the Department of Mental Health – 150 West 7th Street, San Pedro – Fourth District.

A. Establish Service Function Category – Regional direct service programs within the community surrounding San Pedro.

B. Determination of the Service Area – The proposed lease amendment will allow DMH to continue to operate their SPMHC to provide direct client care in Service Area 8 serving San Pedro, the Harbor Gateway area, including Wilmington, Harbor City, Palos Verdes, Rancho Palos Verdes, and Lomita.

C. Apply Location Selection Criteria to Service Area Data

- **Need for proximity to service area and population:** DMH is most effective when its’ programs are within close proximity to the Service Area 8. This location meets the service area criteria.

- **Need for proximity to existing County facilities:** DMH collaborates and partners with other county departments such as the Department of Health Services (DHS), Department of Public Social Services (DPSS), and Children and Family Services (DCFS) whenever possible to enhance service delivery to clients. These County partners have offices in neighboring cities, such as DPSS in Carson and DCFS in Torrance and DHS in Harbor City.

- **Need for proximity to Los Angeles Civic Center:** N/A. The current site provides a central location, 25 miles south of Downtown Los Angeles and is easily accessible by freeway, with access to public transportation.

- **Economic Development Potential:** N/A

- **Proximity to public transportation:** The location is adequately served by local transit services, such as the Los Angeles County Metropolitan Transportation Authority (MTA) bus lines, the LADOT (City of Los Angeles Department of Transportation), which operates the DASH San Pedro. There is also a San Pedro Downtown Trolley, that covers the Downtown area and waterfront.

- **Availability of affordable housing for County employees:** The surrounding area provides for some affordable housing and rental opportunities.

- **Use of historic buildings:** N/A

- **Availability and compatibility of existing buildings:** There is no space available in existing County-owned buildings to meet the Department’s service needs.
• **Compatibility with local land use plans:** The City of San Pedro has been notified of the proposed County use which is consistent with its use and zoning for office space at this location.

• **Estimated acquisition/construction and ongoing operational costs:** The aggregate cost associated with the proposed lease amendment over the entire term is $550,000.

D. **Analyze results and identify location alternatives**

Based upon the space and service needs of DMH, the immediate area was surveyed to determine the availability of comparable and more economical site alternatives.

Based upon a review of available industry data, it has been established that the annual rental range for similar space is between $21.60 and $37.92 per square foot per year, including parking. Therefore, the base annual rent of $27.96 per square foot, per year including parking for the proposed lease amendment, represents a rate within the market range for the area.

E. **Determine benefits and drawbacks of each alternative based upon functional needs, service area, cost, and other Location Selection Criteria**

The proposed lease amendment will provide adequate and efficient office space for 51 employees consistent with the County’s Facility Location Policy, adopted by the Board on July 24, 2012. The proposed lease amendment will allow DMH to provide continuity of operations, and services to their clients, while they await a relocation to their new facility.
AMENDMENT NO. 1 TO LEASE NO. 74226
COUNTY OF LOS ANGELES – DEPARTMENT OF MENTAL HEALTH

THIS AMENDMENT NO. 1 TO LEASE NO. 74226 ("Amendment" or "Amendment No. 1") is made and entered into as of this ______ day of____________, 2022, by and between 170 7TH STREET LLC, a California limited liability company ("Lessor"), and the COUNTY OF LOS ANGELES, a body corporate and politic ("Lessee").

RECITALS:

WHEREAS, Lessee and Lessor's predecessor in interest BLUEFIN PROPERTIES, LLC ("Original Lessor") entered into Lease No. 74226 (the "Lease"), on November 19, 2002, whereby Original Lessor leased to Lessee approximately 17,000 rentable square feet of office space commonly known as (the "Premises") in the building located at 150 West 7th Street, San Pedro (the "Building"), and;

WHEREAS, Lessor, and Lessee now desire to amend the Lease for the purpose of modifying certain provisions to extend the term of the Lease and retain all the other original terms and conditions of the Lease not specifically addressed in this Amendment No. 1.

AGREEMENT

NOW, THEREFORE, in consideration of the foregoing recitals, which are hereby deemed a contractual part hereof, and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, and the rents, covenants and agreements hereinafter contained, and are intended to be legally bound, Lessor and Lessee hereby covenant and agree to further amend Lease No. 74226 as follows:

1. **Defined Terms.** Lessor and Lessee hereby agree that all initial capitalized terms used in this Amendment No. 1 shall have the same meaning given such terms in the Lease unless otherwise defined in this Amendment No. 1.

2. **Amendment of Lease.** The Lease is amended as of the date hereof (the "Effective Date"), unless another date is expressly provided, as follows:

   2.1 Paragraph 2 of the Lease, TERM, is hereby amended by deleting Subparagraph (A), Original Term, in its entirety and replacing it with the following:

   
   "(A). TERM: The extension term of the Lease shall commence upon the approval of the Amendment No. 1 to Lease by the Board of Supervisors and full execution of the Amendment No. 1 to Lease by both Lessor and Lessee, and ending on May 31, 2023."

   Lessor and Lessee shall promptly execute the Memorandum of Commencement Date, attached hereto this Amendment No. 1 to Lease as Exhibit "A", following commencement of the Lease extension term."

2.2 Paragraph 3 of the Lease, RENT, is hereby amended by deleting it in its entirety and replacing it with the following:
"The Lessee hereby agrees to pay as rent for said demised Premise during the term the sum of THIRTY-NINE THOUSAND SIX HUNDRED TEN DOLLARS AND NO/100 CENTS ($39,610.00) per month (which is based upon a rental rate of $2.33 full service gross per rentable square foot per month), payable in advance by Auditor's General Warrant. Rental payments shall be payable within fifteen days after the first day of each and every month of the term hereof provided Lessor has caused a claim therefor for each such month to be filed with the Auditor of the County of Los Angeles, prior to the first day of each month. Rent shall be subject to annual adjustment per Paragraph 19 of the Lease.

2.3 Paragraph 5 of the Lease, CANCELLATION, is hereby amended by deleting it in its entirety and replaced with the following:

"Lessee shall not have an early termination right".

2.4 Paragraph 6 of the Lease, HOLDOVER, is hereby deleted in its entirety, and replaced with the following:

"In case the Lessee holds over beyond the end of the term provided with the consent express or implied of Lessor, such tenancy shall be on a month-to-month periodic tenancy, subject to the terms and conditions of this Lease, and the rent shall be increased during the holdover period to $70,000 per month (and rent shall be subject to annual rental adjustments every lease anniversary thereafter). Either party may during the holdover cancel this Lease by giving the other party not less than thirty (30) days prior written notice."

2.5 Paragraph 19B of the Lease, CPI Formula, is hereby amended by deleting any reference to "$26,860.00" (Base Rent) and replacing it with:

"$39,610.00".

2.6 Paragraph 19C1 of the Lease, General Provisions, is hereby deleted in its entirety and replaced with the following:

"1. In no event shall the monthly rent adjustment based upon the CPI formula set forth in Paragraph 19B result in an annual increase greater than three percent (3%) per year of the monthly base year rent of $39,610.00 (i.e. $1,188.30 per month annually)."

2.7 Paragraph 26 of the Lease, TENANT IMPROVEMENTS, is hereby deleted in its entirety and replaced with the following:

"A. Condition of Premises. Lessee acknowledges that it is already in possession of the Premises pursuant to Lease No. 74226, and that Lessor shall be deemed to have delivered possession of the Premises to Lessee on the Extended Term Commencement Date with no obligation to make any alterations or improvements, except the following:"
B. Tenant Improvement Work by Lessor.

Lessor shall within one month after receipt of a duly executed copy of this Lease Amendment No. 1 document, shall:

i. cause vendor(s) to provide 3 bids or cost estimates with drawings and specifications for the proposed Tenant Improvements which are to be constructed by the Lessor, at a cost up to a maximum of $40,000. ("Tenant Improvement Allowance").

ii. The Lessor will submit the estimates, drawings and the specifications to the Lessee’s project manager for approval prior to commencing the work, to be approved by the Lessee.

iii. Upon completion of Tenant Improvement Work, Lessor to provide Lessee a detailed breakdown of the Tenant Improvement Costs.

iv. The Lessee will reimburse the cost of the Tenant Improvement Work to the Lessor in one lump sum, upon reconciliation of the Tenant Improvements costs.

Lessor is to provide the following Tenant Improvement Work:

1. Install two security roll down gates to secure the two main Building Entrance doors, one located at the front of the building and the second to be located at the back of the building (leading to the parking lot)."

2.8 A new Paragraph 32 of the Lease, CASP INSPECTION, is hereby inserted to the end of the Lease as a new Paragraph and shall read as follows:

"32. CASP INSPECTION. In accordance with California Civil Code Section 1938, Lessor hereby states that the Premises and the Common Areas: [Check the appropriate box]

☐ Have undergone inspection by a Certified Access Specialist (a "CASp") and have been determined to meet all applicable construction related accessibility standards pursuant to California Civil Code Section 55.53. Lessor shall provide Lessee with a copy of the CASp inspection report and a current disability access inspection certificate for the Premises within seven (7) days after the execution of this Lease.

☐ Have undergone inspection by a Certified Access Specialist and have not been determined to meet all applicable construction related accessibility standards pursuant to California Civil Code Section 55.53. Lessor has provided Lessee with a copy of the CASp inspection report at least 48 hours prior to the execution of this Lease. A Certified Access Specialist (CASp) can inspect the subject premises and determine whether the subject premises comply with all of the applicable construction-related accessibility standards under state law. Although state law does not require a CASp inspection of the subject premises, the commercial property owner
or lessor may not prohibit the lessee or tenant from obtaining a CASp inspection of the subject premises for the occupancy or potential occupancy of the lessee or tenant, if requested by the lessee or tenant. The parties shall mutually agree on the arrangements for the time and manner of the CASp inspection, the payment of the fee for the CASp inspection, and the cost of making any repairs necessary to correct violations of construction-related accessibility standards within the premises.

☐ Has not undergone inspection by a Certified Access Specialist. A Certified Access Specialist (CASp) can inspect the subject premises and determine whether the subject premises comply with all of the applicable construction-related accessibility standards under state law. Although state law does not require a CASp inspection of the subject premises, the commercial property owner or lessor may not prohibit the lessee or tenant from obtaining a CASp inspection of the subject premises for the occupancy or potential occupancy of the lessee or tenant, if requested by the lessee or tenant. The parties shall mutually agree on the arrangements for the time and manner of the CASp inspection, and Lessee shall pay the fee for the CASp inspection and the cost of making any repairs necessary to correct violations of construction-related accessibility standards within the Premises.

The foregoing statement is provided solely for the purpose of complying with California Civil Code Section 1938 and shall not affect the Lessor's and Lessee's respective responsibilities for compliance with any design and construction related accessibility obligations as provided under the Lease.

2.9 A new Paragraph 33 of the Lease, "COVID-19 Vaccinations of County Contractor Personnel", is hereby inserted to the end of the Lease as a new paragraph and shall read as follows:

"33. COVID-19 Vaccinations of County Contractor Personnel.

(a) At Landlord’s sole cost, Landlord shall comply with Chapter 2.212 (COVID-19 Vaccinations of County Contactor Personnel) of County Code Title 2 - Administration, Division 4. All employees of Landlord and persons working on its behalf, including but not limited to, subcontractors of any tier (collectively, "Landlord Personnel"), must be fully vaccinated against the novel coronavirus 2019 ("COVID-19") prior to (1) interacting in person with County employees, interns, volunteers, and commissioners ("County workforce members"), (2) working on County owned or controlled property while performing services under this Lease, and/or (3) coming into contact with the public while performing services under this Lease (collectively, "In-Person Services").

(b) Landlord Personnel are considered "fully vaccinated" against COVID-19 two (2) weeks or more after they have received (1) the second dose in a 2-dose COVID-19 vaccine series (e.g. Pfizer-BioNTech or Moderna), (2) a single-dose COVID-19 vaccine (e.g.
Johnson and Johnson [J&J/Janssen], or (3) the final dose of any COVID-19 vaccine authorized by the World Health Organization ("WHO").

(c) Prior to assigning Landlord Personnel to perform In-Person Services, Landlord shall obtain proof that such Landlord Personnel have been fully vaccinated by confirming Landlord Personnel is vaccinated through any of the following documentation: (1) official COVID-19 Vaccination Record Card (issued by the Department of Health and Human Services, CDC or WHO Yellow Card), which includes the name of the person vaccinated, type of vaccine provided, and date of the last dose administered ("Vaccination Record Card"); (2) copy (including a photographic copy) of a Vaccination Record Card; (3) Documentation of vaccination from a licensed medical provider; (4) a digital record that includes a quick response ("QR") code that when scanned by a SMART HealthCard reader displays to the reader client name, date of birth, vaccine dates, and vaccine type, and the QR code confirms the vaccine record as an official record of the State of California; or (5) documentation of vaccination from Landlord who follow the CDPH vaccination records guidelines and standards. Landlord shall also provide written notice to County before the start of work under this Lease that its Landlord Personnel are in compliance with the requirements of this section. Landlord shall retain such proof of vaccination for the document retention period set forth in this Lease and must provide such records to the County for audit purposes, when required by County.

(d) Landlord shall evaluate any medical or sincerely held religious exemption request of its Landlord Personnel, as required by law. If Landlord has determined that Landlord Personnel is exempt pursuant to a medical or sincerely held religious reason, the Landlord must also maintain records of the Landlord Personnel’s testing results. The Landlord must provide such records to the County for audit purposes, when required by County. The unvaccinated exempt Landlord Personnel must meet the following requirements prior to (1) interacting in person with County workforce members, (2) working on County owned or controlled property while performing services under this Lease, and/or (3) coming into contact with the public while performing services under this Lease:

(i) Test for COVID-19 with either a polymerase chain reaction (PCR) or antigen test has an Emergency Use Authorization (EUA) by the FDA or is operating per the Laboratory Developed Test requirements by the U.S. Centers for Medicare and Medicaid Services. Testing must occur at least weekly, or more frequently as required by County or other applicable law, regulation or order.

(ii) Wear a mask that is consistent with CDC recommendations
at all times while on County controlled or owned property, and while engaging with members of the public and County workforce members.

(iii) Engage in proper physical distancing, as determined by the applicable County department that the Lease is with.

(e) In addition to complying with the requirements of this section, Landlord shall also comply with all other applicable local, departmental, State, and federal laws, regulations and requirements for COVID-19."

3. **Original Lease in Full Force.** Notwithstanding anything to the contrary herein, all the terms and conditions contained in the Lease which are not modified by this Amendment No. 1 shall remain in full force and effect. In the event of a conflict between the Lease and this Amendment No. 1, the terms of this Amendment No. 1 shall control.

4. **Brokers.** Lessor and Lessee hereby warrant to each other that they have had no dealings with any real estate broker or agent in connection with the negotiation of this Amendment No. 1, and that they know of no other real estate broker or agent who is entitled to a commission in connection with this Amendment No. 1. Each party agrees to indemnify and defend the other party against and hold the other party harmless from any and all claims, demands, losses, liabilities, lawsuits, judgments, costs and expenses (including without limitation reasonable attorneys' fees) with respect to any leasing commission or equivalent compensation alleged to be owing on account of any dealings with any real estate broker or agent, other than Brokers, occurring by, through, or under the indemnifying party.

5. **Electronic Signatures.** This Amendment No. 1 and any other document necessary for the consummation of the transaction contemplated by this Amendment No. 1 may be executed in counterparts, including both counterparts that are executed on paper and counterparts that are in the form of electronic records and are executed electronically. An electronic signature means any electronic sound, symbol or process attached to or logically associated with a record and executed and adopted by a party with the intent to sign such record, including facsimile or e-mail electronic signatures. All executed counterparts shall constitute one agreement, and each counterpart shall be deemed an original. The parties hereby acknowledge and agree that electronic records and electronic signatures, as well as facsimile signatures, may be used in connection with the execution of this Amendment No. 1 and electronic signatures, facsimile signatures or signatures transmitted by electronic mail in so-called pdf format shall be legal and binding and shall have the same full force and effect as if a paper original of this Amendment No. 1 had been delivered had been signed using a handwritten signature. Lessor and Lessee (i) agree that an electronic signature, whether digital or encrypted, of a party to this Amendment No. 1 is intended to authenticate this writing and to have the same force and effect as a manual signature, (ii) intended to be bound by the signatures (whether original, faxed or electronic) on any document sent or delivered by facsimile or, electronic mail, or other electronic means, (iii) are aware that the other party will reply on such signatures, and (iv) hereby waive any defenses to the enforcement of the terms of this Amendment No. 1 based on the foregoing forms of signature. If this Amendment No. 1 has been executed by electronic signature, all parties executing this document are expressly consenting under the United States Federal Electronic Signatures in Global and National Commerce Act of 2000 ("E-SIGN") and California Uniform Electronic Transactions Act ("UETA") (Cal. Civ. Code § 1633.1, et seq.), that a signature by fax,
email or other electronic means shall constitute an Electronic Signature to an Electronic Record under both E-SIGN and UETA with respect to this specific transaction.

6. **Entire Agreement.** The Lease, as amended by this Amendment No. 1, contains the entire agreement of the parties hereto with respect to the subject matter hereof. No representations, inducements, or agreements, oral or otherwise, between the parties not contained in the Lease, as amended by this Amendment No. 1, shall be of any force or effect. The Lease, as amended by this Amendment No. 1, may not be modified, changed or terminated, in whole or in part, in any manner other than by an agreement in writing signed by duly authorized representatives of the parties hereto.

[Signature Page Immediately Follows]
IN WITNESS WHEREOF, this Amendment No. 1 to Lease No. 74226 has been executed on the day, month, and year first above written.

"LESSOR"

170 7TH STREET LLC,
a California limited liability company

By: _________________________
    Name: ____________________
    Title: _____________________

"LESSEE"

COUNTY OF LOS ANGELES,
a body corporate and politic

FESIA A. DAVENPORT
Chief Executive Officer

By: _______________________
    John T. Cooke
    Assistant Chief Executive Officer

ATTEST:

DEAN C. LOGAN
Registrar-Recorder/County Clerk

By: _________________________
    Deputy

APPROVED AS TO FORM:

DAWYN R. HARRISON
Acting County Counsel

By: _________________________
    Deputy
EXHIBIT A

COMMENCEMENT DATE MEMORANDUM
AND CONFIRMATION OF LEASE TERMS

Reference is made to that certain Lease Agreement ("Lease") dated __________, 2022, between County of Los Angeles, a body corporate and politic ("Lessee"), and 170 7th Street, LLC, a California limited liability company ("Lessor"), whereby Lessor leased to Lessee and Lessee leased from Lessor certain premises in the building located at 150 West 7th Street, San Pedro, California ("Premises"),

Lessor and Lessee hereby acknowledge as follows:

1) The parties acknowledge that Lessee is in possession of the Premises pursuant to Lease No. 74226, and Lessor shall be deemed to have delivered possession of the Premises to Lessee as of the Commencement Date of this Lease Amendment No.1 to Lease 74226;

2) Lessee has accepted possession of the Premises and now occupies the same;

3) The Lease commenced on ________________ ("Commencement Date");

4) The Premises contain 17,000 rentable square feet of space; and

For clarification and the purpose of calculating future rental rate adjustments:

IN WITNESS WHEREOF, this memorandum is executed this ______ day of __________, 20__. 

LESSEE:
COUNTY OF LOS ANGELES, 
a body corporate and politic

By: ____________________________________
Dean Lehman
Senior Manager, Real Estate Division

LESSOR:
170 7th Street, LLC, 
a California limited liability company

By: ____________________________________
Name______________________________
Its______________________________
<table>
<thead>
<tr>
<th>Board Letter(Memo)</th>
<th>Cluster Fact Sheet</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cluster Agenda Review Date</strong></td>
<td>5/18/2022</td>
</tr>
<tr>
<td><strong>Board Meeting Date</strong></td>
<td>6/14/2022</td>
</tr>
<tr>
<td><strong>Supervisiorial District Affected</strong></td>
<td>All 1st 2nd 3rd 4th 5th</td>
</tr>
<tr>
<td><strong>Department(s)</strong></td>
<td>Internal Services Department</td>
</tr>
<tr>
<td><strong>Subject</strong></td>
<td>Approve and authorize the utilization of $10,245,000 from the ITF for laptop replacements of outdated computer equipment that is having a detrimental effect on County departments’ operations.</td>
</tr>
<tr>
<td><strong>Program</strong></td>
<td>Laptop Refresh Program</td>
</tr>
<tr>
<td><strong>Authorizes Delegated Authority to Dept</strong></td>
<td>Yes No</td>
</tr>
<tr>
<td>** Sole Source Contract**</td>
<td>Yes No</td>
</tr>
<tr>
<td><strong>If Yes, please explain why:</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Deadlines/Time Constraints</strong></td>
<td>None</td>
</tr>
<tr>
<td><strong>Cost &amp; Funding</strong></td>
<td>Total cost: $10,245,000 Funding source: ITF</td>
</tr>
<tr>
<td><strong>Terms (if applicable):</strong></td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Purpose of Request</strong></td>
<td>Provide one-time funds for 29 departments that have an urgent need to replace outdated and obsolete PC desktops and laptops that are five years or older. The requested laptops will support mobility and telework.</td>
</tr>
<tr>
<td><strong>Background</strong></td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Equity Index or Lens Was Utilized</strong></td>
<td>Yes No</td>
</tr>
<tr>
<td><strong>If Yes, please explain how:</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Supports One of the Nine Board Priorities</strong></td>
<td>Yes No</td>
</tr>
<tr>
<td><strong>If Yes, please state which one(s) and explain how:</strong></td>
<td>The recommended action supports the County’s Strategic Plan Goal III.2, Embrace Digital Government for the Benefit of our Internal Customers and Communities and III.3, Pursue Operational Effectiveness, Fiscal Responsibility and Accountability.</td>
</tr>
<tr>
<td><strong>Departmental Contacts</strong></td>
<td>Name, Title, Phone # Email: David Carney, Information Technology Specialist, 562-392-7140, <a href="mailto:dcarney@isd.lacounty.gov">dcarney@isd.lacounty.gov</a></td>
</tr>
</tbody>
</table>
June 14, 2022

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

APPROVAL TO UTILIZE INFORMATION TECHNOLOGY INFRASTRUCTURE FUNDS (ITF) FOR A LAPTOP REFRESH PROGRAM TO UPDATE DEPARTMENTAL LAPTOPS (ALL SUPERVISORIAL DISTRICTS) (3 VOTES)

CIO RECOMMENDATION: APPROVE (X) APPROVE WITH MODIFICATION ( ) DISAPPROVE ( )

SUBJECT

The Internal Services Department is requesting Board approval to utilize $10,245,000 from the County’s Information Technology Infrastructure Fund (ITF) for the Laptop Refresh Program for the replacement of outdated computer equipment that is having a detrimental effect on County departments' operations.

IT IS RECOMMENDED THAT THE BOARD:

1. Approve and authorize the utilization of $10,245,000 from the ITF for laptop replacements of outdated computer equipment that is having a detrimental effect on County departments' operations.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

The goal of the Laptop Refresh program is to provide one-time funds for 29 departments (Alternate Public Defender, Animal Care and Control, Arts and Culture, Assessor, Auditor-Controller, Beaches and Harbors, Board of Supervisors Executive Office, CCJCC/ISAB, Chief Executive Office, Child Support Services, Consumer and Business Affairs, County Counsel, District Attorney, Fire, Health Services, Human Resources, Library, Medical Examiner, Mental Health, Parks and Recreation, Probation, Public Defender, Public Health, Public Works,
Regional Planning, Registrar-Recorder/County Clerk, Sheriff, Treasurer and Tax Collector and Workforce Development, Aging and Community Services) that have an urgent need to replace outdated and obsolete PC desktops and laptops that are five years or older. The requested laptops will support mobility and telework.

The Office of the Chief Information Office (OCIO) partnered with the affected departments to identify 6,497 of these older computers to be replaced with new laptops. These new laptops will provide improved security and support teleworking, as many departments return to a hybrid telework model.

The IT Investment Board approved the request for these laptops on January 27, 2022.

It was collaboratively agreed upon by the OCIO, ISD, and CEO that the laptop refresh would begin in July of the 2022-23 Fiscal Year (FY) due to supply chain issues, Master Agreement negotiations with vendors to obtain better pricing, and timing of the County’s fiscal year end process in which ISD must expend the $10,245,000 to obtain ITF reimbursements.

IMPLEMENTATION OF STRATEGIC PLANNING GOALS

The recommended action supports the County’s Strategic Plan Goal III.2, Embrace Digital Government for the Benefit of our Internal Customers and Communities and III.3, Pursue Operational Effectiveness, Fiscal Responsibility and Accountability.

FISCAL IMPACT/FINANCING

The ITF was established to fund Countywide or multi-departmental technology projects that improve the delivery of services to the public, generate operational improvements to one or more department or program, and improve inter-departmental or inter-agency collaboration. The OCIO worked with the CEO and the 29 departments during the FY 2022-23 budget process to determine their computer replacement values using an estimated bulk bid cost for laptops, which totals $10,245,000. ISD and ITF will submit a Fiscal Year (FY) 2022-23 Supplemental Changes request to adjust the Services and Supplies appropriation offset by Other Financing Sources, accordingly in each Budget.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

ISD Purchasing maintains the Consolidated Computer Purchase Program (CCPP) in which vendors are prequalified to supply PCs and laptops to the County that meet the required specifications. The standard County terms and conditions are included in the CCPP Master Agreements, in addition to the Board’s required provisions.

The OCIO has reviewed this Board Letter and recommends approval. The OCIO determined that the recommended action simply replaces end-of-life computers, therefore, no formal OCIO Analysis is required.
CONTRACTING PROCESS

The acquisition of laptops falls under the statutory authority of the County Purchasing Agent and will be carried out in accordance with the County’s purchasing policies and procedures.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

The laptop Refresh Program will positively impact the current services performed by County departments. The Laptop Refresh Program will reduce security risks posed by outdated computers and enable County employees to utilize modern computing applications such as Microsoft Office 365 and more cost-effective security software for remote working.

CONCLUSION

Upon your Board’s approval, the Executive Office, Board of Supervisors, is requested to return one adopted stamped Board Letter to the CEO.

Respectfully submitted,

SELWYN HOLLINS  PETER LOO
Director  Acting Chief Information Officer

SH:MO:BC:rt

c:  Executive Office, Board of Supervisors
    Chief Executive Officer
    Chief Information Officer
    IT Board Deputies
    County Counsel
## Board Letter

### Cluster Fact Sheet

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<th>Cluster Agenda Review Date</th>
<th>5/18/2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Board Meeting Date</td>
<td>6/14/2022</td>
</tr>
<tr>
<td>Supervisory District Affected</td>
<td>All</td>
</tr>
<tr>
<td>Department(S)</td>
<td>Alternate Public Defender</td>
</tr>
<tr>
<td>Subject</td>
<td>APPROVAL OF A NEW SOLE SOURCE CONTRACT WITH PUBLICIS SAPIENT (FORMERLY VERTIBA, LLC) FOR A CLIENT CASE MANAGEMENT SYSTEM (CCMS) AND APPROVE AN APPROPRIATION ADJUSTMENT (ALL DISTRICTS) (4-VOTES)</td>
</tr>
<tr>
<td>Program</td>
<td>Case Management System</td>
</tr>
<tr>
<td>Authorizes Delegated Authority to Dept</td>
<td>Yes</td>
</tr>
<tr>
<td>Sole Source Contract</td>
<td>Yes</td>
</tr>
<tr>
<td>If Yes, please explain why:</td>
<td>APD will share the same vendor used by the Public Defender (PD) for its CCMS.</td>
</tr>
<tr>
<td>Deadlines/Time Constraints</td>
<td>APD must replace its legacy CCMS in order to meet Superior Court's integration of Odyssey CMS in February 2023 since data exchanges will cease to exist without replacement.</td>
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<tr>
<td>Cost &amp; Funding</td>
<td>Total cost: $8,743,965</td>
</tr>
<tr>
<td></td>
<td>Funding source: IT Legacy Modernization Fund, Net County Cost</td>
</tr>
<tr>
<td></td>
<td>TERMS (if applicable): 5 years from date of execution.</td>
</tr>
<tr>
<td>Purpose of Request</td>
<td>To request Board approval to enter into an agreement to obtain approval of a sole source agreement with Publicis Sapient LLC for the licensing, development, implementation, and maintenance and support of a CCMS and approval of an Appropriation Adjustment.</td>
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<tr>
<td>Background (include internal/external issues that may exist including any related motions)</td>
<td>The implementation of CCMS is consistent with the County's legacy applications replacement initiative. The Board's plan would leverage the PD's CCMS and provide a separate CMS on a common system platform to fit APD's workflow.</td>
</tr>
<tr>
<td>Equity Index or Lens Was Utilized</td>
<td>Yes</td>
</tr>
<tr>
<td>If Yes, please explain how:</td>
<td>The implementation of APD’s CCMS will allow it to continue to provide responsive and effective counsel to its indigent clients.</td>
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<td>Supports One of the Nine Board Priorities</td>
<td>Yes</td>
</tr>
<tr>
<td>If Yes, please state which one(s) and explain how:</td>
<td>Board Priority #3: Care First Jails Last/Justice Reform: A replacement legacy system will result in a responsive, efficient, and high quality indigent defense services.</td>
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<tr>
<td>Departmental Contacts</td>
<td>Name, Title, Phone # &amp; Email: Jane Yang (Presenter), Division Chief (213) 974-0242 <a href="mailto:Jyang@apd.lacounty.gov">Jyang@apd.lacounty.gov</a></td>
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<td></td>
<td>Jordan Yerian, Deputy Alternate Public Defender, <a href="mailto:Jyerian@apd.lacounty.gov">Jyerian@apd.lacounty.gov</a></td>
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June 14, 2022

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

APPROVAL OF A NEW SOLE SOURCE CONTRACT WITH PUBLICIS SAPIENT (FORMERLY VERTIBA, LLC) FOR A CLIENT CASE MANAGEMENT SYSTEM AND APPROVE AN APPROPRIATION ADJUSTMENT (ALL DISTRICTS) FY 2021-22 (4-VOTES)

CIO RECOMMENDATION: APPROVE (X)

SUBJECT

The Los Angeles County Alternate Public Defender (APD) is requesting approval of (i) a sole source agreement with Publicis Sapient (PS), formerly Vertiba, LLC for the licensing, development, implementation, and maintenance and support of a Client Case Management System (CCMS); and (ii) an Appropriation Adjustment.

IT IS RECOMMENDED THAT THE BOARD:

1. Approve and authorize the APD to finalize and execute a sole source agreement (Attachment I) with PS, for a provision of CCMS, including any source code escrow agreements incorporated into the Agreement, for a contract term commencing upon such execution and continuing for the term of five (5) years and a maximum contract sum not to exceed $8,743,965 for the entire term of the Agreement.

2. Delegate authority to the APD, or her designee, with concurrence from County Counsel and the Chief Information Office (CIO), to execute Change Notices or Amendments, as applicable, or otherwise modify the Agreement pursuant to the terms of the Agreement in order to:

   (A) Add certain terms and conditions as required by the Board or the County's Chief Executive Office (CEO);
(B) Provide written consent to an assignment of rights and/or delegation of duties pursuant to the Assignment and Delegation provision under the Agreement in the event of a sale, transfer, exchange, assignment or divestment of PS equity holders resulting in a change in the majority control of PS;

(C) Acquire goods and/or services related to the CCMS using Pool Dollars allocated for the Agreement without increasing the maximum contract sum allocated for the term of the Agreement;

(D) Add, replace or amend source code escrow agreements for the software components included in the CCMS;

(E) Make changes to the project, including project schedule, requirements and statement of work, that do not require any additional costs or expenses and do not otherwise materially affect any term or condition of the Agreement; and

(F) Engage the Contractor to provide Optional Work (e.g. Programming Modifications, Configurations, and Professional Services) using available Pool Dollars, with the concurrence of the County’s CIO, the Department’s Office of Technology Planning, and approval as to form by County Counsel;

3. Delegate authority to the APD, or her designee, to increase the Contract Sum an amount not to exceed 10% or $874,396.50 to account for unforeseen contingencies relating to the CCMS project; and

4. Approve the attached appropriation adjustment (Attachment II), transferring in the amount of $5,873,000 of one-time funding from Obligated Fund Balance Committed for IT Enhancements, commonly known as IT Legacy Modernization funding, to the APD’s Fiscal Year 2021-22 Services and Supplies (S&S) appropriation to implement CCMS.

5. Authorize the APD, or her designee, to approve and issue written notices to suspend or terminate, in whole or in part, the Contract pursuant to the terms of the contract, subject to approval by County Counsel, review by OCIO, and notification to the Board.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

APD was on track to replace our legacy CMS system in 2014, however, on October 11, 2016, the Board of Supervisors approved a Juvenile Indigent Defense System Reforms Motion to expand the services of the APD to include juvenile defense. Through this motion, the Board directed the APD and Public Defender (PD) to implement a uniform integrated case management system for juvenile defense within eighteen months of
Board approval of the selected vendor. This set in motion a larger scale project that would seek to fit the needs of multiple departments and provide the ability to adapt to future needs. Consistent with the Board motion, the APD has negotiated a new sole source contract with PS for the development and implementation of CCMS. Currently, the PD is in their final phase of CCMS implementation. An Agreement with PS for the licensing, development, implementation, and maintenance and support of CCMS would be the most efficient path given their expertise in PD implementation and the fact that APD can leverage significant portions of the PD CCMS.

CCMS will enable APD to meet the Board’s current and future information technology directive and increase the efficiency. APD’s current legacy case management system was built more than 20 years ago and is unable to meet the demands of various changes in law and to meet the mandates of the Board when providing consistent data reporting. In addition, APD’s case management system does not currently reside on a supported server operating system and therefore is not capable of meeting any current County security directives.

The proposed CCMS solution will provide for a secure and robust cloud-based legal case management solution. The cloud-based architecture will allow the County to develop and deploy the CCMS rapidly and scale conveniently to meet future needs. Moreover, CCMS will deliver workload metrics that result in the equitable distribution of work and allocation of staff as well as metrics for collaborative and restorative justice. CCMS will also enable digital content management tools to support the collection, management and publishing of information and data and provide the capabilities to meet current County security directives.

Today, the criminal division of the Los Angeles Superior Court relies on a legacy case management system that will be replaced by the Odyssey Court Case Management System. Without a new CCMS system in place by the time Odyssey launches, our current CMS will become entirely non-functional and APD operations will be catastrophically impaired. An agreement with PS would ensure a seamless transition given their years of experience implementing a new CCMS system for the PD’s.

IMPLEMENTATION OF STRATEGIC PLAN GOALS

The Services provided under this Contract support the County’s Strategic Plan, Goal III.2.3, Prioritize and Implement Technology Initiatives That Enhance Service Delivery and Increase Efficiency: Support implementation of technological enhancements and acquisitions that increase efficiency (e.g., infrastructure, software, hardware, and applications), including replacement of obsolete legacy systems.

FISCAL IMPACT/FINANCING

The recommended contract with PS will provide services under a five-year (5) and a maximum contract sum not to exceed $8,743,965 for the entire term of the Agreement.
The total County maximum contract sum includes: (1) $3,978,115 for one-time fixed price for implementation services; (2) $3,149,850 for software access, maintenance, support, and cloud-based hosting during the contract term; (3) $416,000 for Application Management Service for year one post-Final Acceptance of CCMS; and (4) $1,200,000 pool dollars for optional work.

The County’s IT Investment Board approved using IT Legacy Modernization funding to pay the sum of $5,873,000 for implementation services, which includes $3,978,115 for implementation services that are part of this agreement and $613,918 for Year-One software subscription fees, $1,200,000 for optional work, and $80,967 for additional costs that will be incurred by the Department for implementation. Approval of the attached appropriation adjustment in the amount of $5,873,000 (Attachment II) will allocate funding from Obligated Fund Balance Committed for IT Enhancements to the Department for this purpose. The remaining contract balance of $2,871,000 will be funded by the Department’s operating budget.

**FACTS AND PROVISIONS/LEGAL REQUIREMENTS**

**Contract with Publicis Sapient**

The proposed CCMS is based on a Software-as-a-Service and Platform-as-a-Service model that will provide for a secure and robust cloud-based legal case management solution residing on a cloud-based platform. The cloud-based architecture will allow the County to build the CCMS rapidly using the Salesforce application-building software together with the software from third-party partner vendors, all of which will be licensed by PS to County through Carahsoft Technology Corp. (Carahsoft), which is a subcontractor under the Agreement and the only authorized reseller of Salesforce licenses to government entities. PS as a system integrator will be responsible for all aspects of the CCMS implementation, including design, development, installation, configuration, interfacing, training, data conversation, system hosting, disaster recovery, and knowledge transfer to enable County to support the CCMS.

Following County’s acceptance of the implemented CCMS, Publicis Sapient will provide one-year of post-production maintenance and support, at the end of which APD will assume long-term CCMS system maintenance and support and become the primary point of contact for all system issues. As part of maintenance and support, APD will coordinate with software vendors for resolution of issues relating to software support, while issues relating to system performance or availability will continue to be addressed by Salesforce. For issues requiring provision of professional services, County will be able to procure PS’s on-demand support services for as-needed maintenance and support using contingency Pool Dollars allocated for the terms of the Agreement.

This Agreement is not Proposition "A" contract, since approval of the Agreement will not displace County employees, and the services offered under the Agreement currently
cannot be performed by the individual County departments due to the need for specialized skills.

The Agreement contains all Board required and policy driven provisions, such as Consideration of GAIN/GROW Program Participants for Employment, the Safely Surrendered Baby Law, Assignment and Delegation, Budget Reductions, and compliance with the Data Encryption policy. The Agreement may be terminated for convenience by County upon 45 days prior written notice to PS. The Agreement is based on the PD agreement with PS for the PD’s CCMS, which was previously approved by the Board in 2017.

The CIO has reviewed this request and recommends approval. The CIO Analysis is attached (Attachment III). County Counsel has reviewed and approved this Agreement as to form. The CEO’s Risk Management Branch has reviewed and concurs with the provisions relating to insurance and indemnification.

**CONTRACTING PROCESS**

On September 1, 2021, APD notified your Board of the Department’s intent to begin sole source contract negotiations with PS for the provision of a Client Case Management System using Salesforce technology platform (Attachment IV). The sole source checklist signed by the CEO is attached (Attachment V).

**Relevant Contract History**

For efficiency, the Board directed the APD Office to wait until the PD finished Phase III of their CCMS project to start our implementation.

In 2015, the PD, in consultation with the CIO and ISAB engaged project management company Public Consulting Group (PCG) (Contract Number PCG073014) to identify the differences between PD and APD system requirements. After PCG released a report identifying, describing, and validating the PD’s case management options, they devised a procurement strategy and assisted in the Request for Proposals (RFP). On December 22, 2015, the County released the RFP for a case management system and PS received the highest score and was selected to be the prime contractor to procure the third-party software from Salesforce.

Notice of the RFP was posted on the County’s website http://www.lacounty.gov.

Four (4) proposals from qualified vendors were received by the proposal due date of March 2, 2016 and evaluated using the County's standard "informed averaging" evaluation methodology, with PS proposal receiving the highest score and PS being selected for negotiations. The other three (3) vendors requested debriefings regarding their proposals, but no formal protests were filed.
The contract with PCG for project management was amended to extend its terms through December 31, 2017 in order to incorporate APD into the CCMS requirements, conduct system readiness assessments and secure additional contract negotiations with PS. The CCMS solution was designed to include workflow efficiency between the APD and PD. The APD Office collaborated heavily during this period over the design and project implementation in order to meet the Board’s directive and to ensure an ideal start once APD was ready to begin the process.

On October 10, 2017, the Board adopted a five-year contract between the PD Office and PS for the licensing, development, implementation, maintenance and support of Phase III of the CCMS project. The PD’s Office is close to completing Phase III.

**Alternative CMS Evaluation**

Adoption of an APD implementation of the Los Angeles Public Defender CCMS Salesforce solution is unequivocally the best available choice for APD, based on a variety of metrics discussed below. CCMS’s ability to fulfill the Board of Supervisors mandate for a new CMS, the usability and functionality of CCMS over other systems, and the relative ease of implementation in light this critical replacement all make it unequivocally the best solution.

**Details of Alternative CMS Evaluation**

At the outset of this evaluation effort, APD contacted every California county with a population in excess of 900,000 to discuss their CMS system, and where possible, view a demonstration of the system. In addition, at the request of the CIO, APD also contacted the Public Defender and District Attorney of King County, Washington. Finally, APD also contacted the Los Angeles Office of the Federal Public Defender. After discussing each of these offices’ CMS solutions, APD then viewed demonstrations of 1) the Public Defender’s CCMS, 2) Defender Data by Justice Works, 3) Defender by Karpel, and 4) Prosecutor by Karpel.

After evaluating these CMS packages and demonstrations, APD moved forward with more in-depth evaluations of the Public Defender's CCMS and Defender by Karpel. APD employees (attorneys, secretarial staff, paralegals, and investigators) were asked to review hours of video demonstrating of both packages. The request for input was labeled voluntary and did not direct the reviewer to review any aspects of the CMS packages.

Ninety-five percent (95%) of the reviewers ranked Salesforce’s CCMS in the top position. CCMS was universally noted to best match existing workflows and was found to be the most user-friendly.

Defender by Karpel was ranked in second place the most times, and below APD existing CMS system. It was universally viewed as more powerful than APD’s existing CMS system but substantially less user-friendly than CCMS. It was also frequently noted that
Karpel would require radical changes to existing workflows, and it did not fit well with existing Court processes either.

APD’s existing CMS system was universally viewed least favorably for a variety of reasons, mostly involving the fact that it requires several separate, unique software programs to accomplish the same tasks that are built into both CCMS and Karpel.

**Technical Issues with Defender by Karpel and APD CMS**

APD’s existing CMS has several mission critical flaws that make its replacement or substantial updating required imminently.

1) When the Superior Court’s Odyssey case information system goes live (currently estimated February 2023) APD’s existing CMS will become entirely non-functional. It must be replaced or substantially updated before then or APD operations will be catastrophically impaired.

2) APD’s CMS does not currently reside on a supported server operating system and therefore is not capable of meeting any current County security requirements.

3) APD’s CMS is not a web-based program, capable of providing access to the system from any internet accessible location. This is of concern during crises such as COVID-19 where remote work becomes critical for continued operations.

4) The current APD CMS needs updating to meet the current functional needs of the department and the Board which are considerably larger and more evolved than when the solution was built more than 20 years ago. As various changes in the law and in defense practice in general have evolved over the years, the APD CMS system has not been able to evolve with those changes.

Defender by Karpel lacks in the following significant ways: does not have ability to integrate with the digital evidence management systems (DEMS) either currently in use or under consideration in Los Angeles, does not have an integrated DEMS as well as the ability to internally store the massive volume of digital evidence, primarily body worn camera digital videos, does not provide consistency of data reporting that was the mandate of the Board when it approved the Salesforce CCMS solution for the Public Defender’s Office, does not have a meaningful conflict checking system which is non-negotiable to APD’s operations.

Given APD’s current staffing and capabilities, Defender by Karpel appears inadequate in areas of workflow management, particularly regarding case assignments, secretarial tasks, other administrative tasks, investigatory tasks and assignments, and other
professional ancillary services assignment and management.

CCMS on the other hand has proven to check every single critical box. One of the key advantages of both Public Defender offices using the Salesforce system will be the ability to seamlessly share data between the two systems. This will happen daily when both systems are up and running every time the Public Defender declares a conflict of interest and APD is appointed. This occurs in every case the APD handles. All data and documents in the PD system will be efficiently exported to the APD system which will have a data structure that mirrors the PD’s. Any COTS, including Defender by Karpel, would require extensive modifications to try to accommodate this functional requirement.

One of the primary benefits of the proposed Salesforce-based CCMS system is that both the software itself and the customized portion of the solution are both easily updatable to meet changes in server operating systems as well as changes in the law requiring updates to the core functionality of the CCMS system or other presently unknown changes in criminal legal practice.

**IMPACT ON CURRENT SERVICES (OR PROJECTS)**

The approval of the Agreement with PS and Amendment with the right project manager will increase operational efficiency and effectiveness by improving the ability to measure workload, allocate staff and resources, and provide staff case preparation tools to best achieve APD’s mission to provide competent representation.

APD’s current CMS system is not a web-based program, capable of providing access to the system from any internet accessible location and this has been a concern during a crisis such as COVID-19 where remote work becomes critical for continued operations. The new CCMS implementation would allow better workflow with case preparation tools that can be accessed remotely.

CCMS will radically improve APD’s capability for robust tracking and reporting of data in critical areas such as recidivism, homelessness, mental health and immigration.

**CONCLUSION**

Upon your Board’s approval, it is requested that the Executive Officer, Clerk of the Board of Supervisors, return two (2) adopted stamped copies of the Board letter to: Alternate Public Defender, 210 West Temple Street 18th Floor, Los Angeles, California 90012.
Respectfully submitted,  Reviewed by:

_________________________  ___________________________
Erika Anzoátegui  PETER LOO
Alternate Public Defender  Acting Chief Information Officer

Enclosures (5)

c: Executive Office, Board of Supervisors
Chief Executive Office
Alternate Public Defender
Auditor-Controller
County Counsel
AGREEMENT

BY AND BETWEEN

COUNTY OF LOS ANGELES

AND

SAPIENT CORPORATION

FOR

CLIENT CASE MANAGEMENT SYSTEM

_______________________

_ [_________] 2022
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  Attachment A.6  Solution Methodology
  Attachment A.7  Proposal Forms

Exhibit M  Contractor’s Proposal [Incorporated by Reference]

Exhibit N  Request for Proposals [Incorporated by Reference]
This Agreement is entered into this _____ day of ____________________, 2022 by and between the County of Los Angeles, a political subdivision of the State of California (hereinafter “County”) and Sapient Corporation (hereinafter “Contractor”) (hereinafter collectively also the “parties”).

RECITALS

WHEREAS, Contractor is qualified by reason of experience, preparation, equipment, organization, qualifications and staffing to provide to County the Work contemplated by this Agreement; and

WHEREAS, County is authorized by, inter alia, California Government Code sections 26227 and 31000 to contract for goods and services, including the Work contemplated herein; and

WHEREAS, County issued a Request for Proposals (RFP) for the provision, maintenance and support of a Case Management System (hereinafter “CMS” or “System”) solution (hereinafter “Solution”) for the Law Office of the Los Angeles County Public Defender (hereinafter “Public Defender”); and

WHEREAS, Contractor submitted a proposal to County for the provision, maintenance and support of the Solution, based on which Contractor was selected for recommendation for award of an agreement relating to the Public Defender CMS;

WHEREAS, the Law Office of the Los Angeles County Alternate Public Defender (hereinafter “Alternate Public Defender”) desires leverage the baseline Public Defender CMS to develop and implement a CMS to fit the requirements of the Alternative Public Defender.

NOW THEREFORE, in consideration of the mutual promises, covenants and conditions set forth herein and for good and valuable consideration, County and Contractor agree as follows:

1. APPLICABLE DOCUMENTS

1.1 INTERPRETATION

The provisions of this document (hereinafter “Base Agreement”), along with Exhibits A, B, C, D, E, F, G, H, I, J, K and L including all Attachments and Schedules thereto, attached hereto, and Exhibits M and N, not attached hereto, all described in this Paragraph 1.1 below and incorporated herein by reference, collectively form and throughout and hereinafter are referred to as the “Agreement”. In the event of any conflict or inconsistency in the definition or interpretation of any word, responsibility, schedule or the contents or description of any task, subtask, deliverable, goods, service or other work, or otherwise, between this Base Agreement and the Exhibits, Attachments and Schedules or between the Exhibits, Attachments and Schedules, such conflict or inconsistency shall be resolved by giving precedence first to the Base Agreement, and then to the Exhibits, Attachments and Schedules according to the following descending priority:

Exhibit A  –  Statement of Work

Attachment A.1  –  System Requirements
Attachment A.2  –  Software Configuration
Attachment A.3  –  Information Security Requirements
Attachment A.4  –  Compliance with Encryption Requirements
Attachment A.5  –  Deliverable Acceptance Document
Attachment A.6 – Solution Methodology
Attachment A.7 – Proposal Forms

Exhibit B – Pricing Schedule
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Exhibit C – Project Schedule

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Exhibit E – Administration of Agreement
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   Schedule L.6 Image Access Corp.

Exhibit M – Contractor’s Proposal (incorporated by reference)
Exhibit N – Request for Proposals (incorporated by reference)

1.2 ENTIRE AGREEMENT
This Agreement constitutes the complete and exclusive statement of understanding between the parties and supersedes all previous and contemporaneous agreements, whether written or oral, and any and all communications and negotiations between the parties relating to the subject matter of this Agreement.

1.3 DEFINITIONS
The terms and phrases in this Paragraph 1.3 in quotes and with initial letter capitalized, where applicable, whether singular or plural, shall have the particular meanings set forth below whenever such terms are used in this Agreement.
1.3.1 **Acceptance**

The term “Acceptance” shall mean County’s written approval of any tasks, subtasks, deliverables, goods, services or other Work, including System Tests, provided by Contractor to County pursuant to this Agreement.

1.3.2 **Acceptance Criteria**

The term “Acceptance Criteria” shall mean criteria for County’s Acceptance of Deliverables as specified in Exhibit A (Statement of Work).

1.3.3 **Additional Software**

The term “Additional Software” shall mean additional Licensed Software, and related Documentation, that Contractor may provide upon County’s request therefor in accordance with Paragraph 5.4 (Optional Work), which will update Schedule B.1 (Optional Work Schedule). Once accepted and approved by County, Additional Software shall become part of, and be deemed, Application Software for the purpose of this Agreement.

1.3.4 **Agreement**

The term “Agreement” shall have the meaning specified in Paragraph 1.1 (Interpretation).

1.3.5 **Amendment**

The term “Amendment” shall have the meaning specified in Paragraph 4 (Change Notices and Amendments).

1.3.6 **Annual Fees**

The term “Annual Fee(s)” shall mean the annual portion of the Maintenance Fees to be paid by County to Contractor for System Maintenance for Maintenance Periods commencing upon Final Acceptance in accordance with the terms of this Agreement, including Exhibit B (Pricing Schedule) and any Schedules thereto.

1.3.7 **Application Maintenance and Support**

The term “Application Maintenance and Support” shall mean System Maintenance Services for Application Software together with Application Modifications and includes Application Management Services and On-Demand Application Support.

1.3.8 **Application Management Services**

The term “Application Management Services” shall mean System Maintenance Services for Application Software to be provided by Contractor through the end of year one (1) post-Final Acceptance in accordance with Schedule D.1 (Application Management Services), as further specified in Paragraph 5.3.1 (Application Management Services).

1.3.9 **Application Modifications**

The term “Application Modification(s)” shall mean Programming Modifications including Customizations and Interfaces, and related Documentation, that Contractor may provide as part of System Implementation or Optional Work during the term of the Agreement.

1.3.10 **Application Software**

The term “Application Software” shall mean all Licensed Software, County Software and Application Modifications, and related Documentation, provided by Contractor to County as part of the Solution in accordance with the terms of this Agreement.
1.3.11 **APPLICATION SUPPORT FEES**
The term “Application Support Fees” shall mean the applicable fees to be paid by County to Contractor for Contractor-provided and County-approved actual hours of Application Maintenance and Support.

1.3.12 **BASE AGREEMENT**
The term “Base Agreement” shall have the meaning specified in Paragraph 1.1 (Interpretation) above.

1.3.13 **BOARD OF SUPERVISORS; BOARD**
The terms “Board of Supervisors” and “Board” shall mean County’s Board of Supervisors, which is the governing body of County.

1.3.14 **BUSINESS DAY**
The term “Business Day” shall mean any day of eight (8) working hours from 8:00 a.m. to 5:00 p.m. Pacific Time (PT), Monday through Friday, excluding County observed holidays.

1.3.15 **BUSINESS HOURS**
The term “Business Hours” shall mean the hours from 8:00 a.m. to 5:00 p.m. Pacific Time during Business Days.

1.3.16 **CHANGE NOTICE**
The term “Change Notice” shall have the meaning specified in Paragraph 4 (Change Notices and Amendments).

1.3.17 **CMS; CCMS**
The terms “CMS” and “CCMS” shall mean and refer to the Client Case Management System to be provided by Contractor pursuant to the terms of this Agreement, as further defined in Paragraph 1.3.125 (System) and described in the Recitals to this Base Agreement.

1.3.18 **CMS SOLUTION**
The term “CMS Solution” shall have the same meaning as the term “Solution”.

1.3.19 **CONFIDENTIAL INFORMATION**
The term “Confidential Information” shall mean any data or information, in any format, and includes sensitive financial information, any County data and any other information otherwise deemed confidential by County or by Contractor or by applicable Federal, State or local law, as further specified in Paragraph 18 (Confidentiality and Security).

1.3.20 **CONFIGURATIONS**
The term “Configuration(s)” shall mean configurations of Licensed Software, and related Documentation, which may be provided by Contractor during the term of the Agreement upon County’s election as part of System Implementation or Optional Work in order for the Solution to meet existing or future System Requirements specified by County.

1.3.21 **CONTRACT SUM**
The term “Contract Sum” shall mean the total monetary amount payable by County to Contractor hereunder, as set forth in Paragraph 8.1 (Maximum Contract Sum). The Contract Sum shall not be adjusted for any costs or expenses whatsoever of Contractor.
1.3.22 **CONTRACTOR**
The term “Contractor” shall have the meaning specified in the Recitals to the Agreement.

1.3.23 **CONTRACTOR KEY PERSONNEL**
The term “Contractor Key Personnel” shall have the meaning specified in Paragraph 3.1 (Contractor Administration).

1.3.24 **CONTRACTOR’S KEY STAFF**
The term “Contractor’s Key Staff” shall have the meaning specified in Paragraph 3.3 (Approval of Contractor’s Staff).

1.3.25 **CONTRACTOR’S PROJECT DIRECTOR**
The term “Contractor’s Project Director” shall have the meaning specified in Paragraph 3.2.1 (Contractor’s Project Director).

1.3.26 **CONTRACTOR’S PROJECT EXECUTIVE**
The term “Contractor’s Project Executive” shall be the person designated as such in Section 2 (Contractor Key Personnel) of Exhibit E (Administration of Agreement).

1.3.27 **CONTRACTOR’S PROJECT MANAGER**
The term “Contractor’s Project Manager” shall have the meaning specified in Paragraph 3.2.2 (Contractor’s Project Manager).

1.3.28 **CONTRACTOR’S PROPOSAL; PROPOSAL**
The terms “Contractor’s Proposal” and “Proposal” shall mean and refer to the proposal submitted by Contractor in response to the RFP, incorporated by reference into this Agreement as Exhibit M (Contractor’s Proposal).

1.3.29 **CORE SOFTWARE**
The term “Core Software” shall mean the software program(s) and tool(s) which are used to develop and comprise the underlying component of the Application Software, and related Documentation, provided by Contractor pursuant to this Agreement as part of the Solution for meeting some or all System Requirements, which is subject to the provisions of Schedule L.1 (Salesforce.com, Inc.).

1.3.30 **COTS**
The term “COTS” shall mean “commercial-off-the-shelf” when used with software.

1.3.31 **COUNTY**
The term “County” shall mean the County of Los Angeles, California.

1.3.32 **COUNTY KEY PERSONNEL**
The term “County Key Personnel” shall have the meaning specified in Paragraph 2.1 (County Administration).

1.3.33 **COUNTY MATERIALS**
The term “County Materials” shall have the meaning specified in Paragraph 16.1 (County Materials).
1.3.34 **COUNTY SOFTWARE**
The term “County Software” shall mean the County software included in the Solution, that is licensed, hosted and maintained by County.

1.3.35 **COUNTY’S PROJECT DIRECTOR**
The term “County’s Project Director” shall have the meaning specified in Paragraph 2.2.1 (County’s Project Director).

1.3.36 **COUNTY’S PROJECT MANAGER**
The term “County’s Project Manager” shall have the meaning specified in Paragraph 2.2.2 (County’s Project Manager).

1.3.37 **CUSTOMIZATIONS**
The term “Customization(s)” shall mean the customizations or other modifications to the Application Software, and related Documentation, which may be provided by Contractor during the term of the Agreement upon County’s election as part of System Implementation or Optional Work in order for the Solution to meet existing or future System Requirements specified by County.

1.3.38 **DATA CONVERSION**
The term “Data Conversion” shall mean and refer to tasks and deliverables associated with the migration and conversion of Existing Data as part of System Implementation Services, as further specified in Exhibit A (Statement of Work).

1.3.39 **DAY**
The term “Day” shall mean calendar day and not Business Day.

1.3.40 **DEFICIENCY; DEFICIENCIES; DEFECT(S)**
The terms “Deficiency(ies)” and “Defect(s)”, whether singular or plural, shall mean any of the following: any malfunction, error or defect in the design, development, implementation, materials, and/or workmanship that results in any failure to meet or comply with or deviation from the Specifications.

1.3.41 **DELIVERABLE; DELIVERABLE**
The terms “Deliverable” and “deliverable” shall mean items and/or services provided or to be provided by Contractor under this Agreement, including any Deliverables set forth in Exhibit A (Statement of Work).

1.3.42 **DELIVERABLE ACCEPTANCE DOCUMENT; DOD**
The terms “Deliverable Acceptance Document” and “DAD” shall mean County-executed Attachment A.5 (Deliverable Acceptance Document) signifying County’s Acceptance and approval of a Deliverable or other Work that may be provided by Contractor under the Agreement.

1.3.43 **DEPARTMENT**
The term “Department” shall mean the Office of the Los Angeles County Alternate Public Defender.
1.3.44 **DIRECTOR**
The term “Director” shall mean the Los Angeles County Alternate Public Defender.

1.3.45 **DISASTER**
The term “Disaster” shall mean a catastrophic event that results in significant or potentially significant Downtime or disruption of the Production Environment and requires Contractor to provide Disaster Recovery.

1.3.46 **DISABLING DEVICE**
The term “Disabling Device” shall have the meaning specified in Paragraph 12.1 (General Warranties).

1.3.47 **DISASTER RECOVERY**
The term “Disaster Recovery” shall mean and refer to the services and other work to be provided by Contractor for recovering the System in the event of a Disaster, as further specified in the Statement of Work and/or the SLA.

1.3.48 **DISPUTE RESOLUTION PROCEDURE; DRP**
The terms “Dispute Resolution Procedure” and “DRP” shall mean and refer to the provisions of Paragraph 50 (Dispute Resolution Procedure) describing the procedure for resolving the disputes arising under or with respect to this Agreement.

1.3.49 **DOCUMENTATION**
The term “Documentation” shall mean written and electronic technical and user documentation with respect to the Solution and System provided or made available by Contractor or any Pre-Approved Subcontractors under this Agreement, including documentation relating to software and hardware specifications and functions, training course materials, technical manuals, user manuals, operating manuals, quick reference guides, and FAQs relating to the capabilities, operation, installation and use of the Solution and/or applicable components.

1.3.50 **DOWNTIME**
The term “Downtime” shall mean the period of time when the Solution or any Solution component is unavailable, including Scheduled Downtime and Unscheduled Downtime, as further specified in the Statement of Work and/or the SLA.

1.3.51 **DUE DATE**
The term “Due Date” shall mean the due date for the completion of any Deliverable in the Project Schedule.

1.3.52 **EFFECTIVE DATE**
The term “Effective Date” shall mean the date of execution of this Agreement by County and the authorized representative(s) of Contractor.

1.3.53 **EXISTING DATA**
The term “Existing Data” shall mean the data of any of County’s Existing Systems to be migrated and converted by Contractor as part of System Implementation Services in accordance with Exhibit A (Statement of Work).
1.3.54 **EXISTING SYSTEM**

The term “Existing System” shall mean any one of the Alternate Public Defender’s case management systems utilized by County on the Effective Date, as further described in Exhibit A (Statement of Work).

1.3.55 **FINAL ACCEPTANCE; SYSTEM ACCEPTANCE**

The terms “Final Acceptance” and “System Acceptance” shall mean County’s Acceptance of the Final Acceptance Test or System Acceptance Test, as applicable, as evidenced by written approval in accordance with the terms of this Agreement of the designated Deliverable for such System Test under the Statement of Work, as further specified in Paragraph 11.3 (Final Acceptance).

1.3.56 **FINAL ACCEPTANCE DATE**

The term “Final Acceptance Date” shall mean the date of Final Acceptance.

1.3.57 **FINAL ACCEPTANCE TEST; SYSTEM ACCEPTANCE TEST**

The terms “Final Acceptance Test” and “System Acceptance Test” shall mean and refer to the final System Test to determine whether Contractor has satisfied the terms and conditions of the Statement of Work and whether to Accept the System for Production Use. The determination will be based upon the Deliverables that comply with the requirements of the Agreement, the satisfactory performance of all Statement of Work activities and the successful demonstration through the System Tests that the System and System Data satisfy the System Requirements and Specifications set forth in Exhibit A (Statement of Work), as further specified in Paragraph 11.3 (Final Acceptance).

1.3.58 **FIXED HOURLY RATE**

The term “Fixed Hourly Rate” shall mean the applicable hourly rate specified in Exhibit B (Pricing Schedule) for Optional Work, including Professional Services and Programming Modifications, Application Management Services and/or On-Demand Application Support, as applicable, that Contractor may provide upon County’s request therefor during the term of the Agreement.

1.3.59 **GO-LIVE**

The term “Go-Live” shall mean and refer to the first Production Use of the System, as specified in the Statement of Work.

1.3.60 **HARDWARE UPGRADES**

The term “Hardware Upgrade(s)” shall mean and include any additions to and/or replacements to the System Hardware, available or made available subsequent to Final Acceptance, in order to comply with the System Performance Requirements and other Specifications set forth in the Statement of Work and elsewhere in the Agreement.

1.3.61 **HOLDBACK AMOUNT**

The term “Holdback Amount” shall mean the amount County is authorized under Paragraph 9.5 (Holdbacks) herein to withhold from Contractor from any System Implementation Deliverable invoice, exclusive of License Fees, submitted by Contractor under the Agreement and approved by County pursuant to Paragraph 2.4 (Approval of Work), as further specified in Exhibit B (Pricing Schedule).
1.3.62 **IMPLEMENTATION FEES**
The term “Implementation Fee(s)” shall mean and include the fees to be paid by County to Contractor for the provision of System Implementation Services in accordance with the terms of this Agreement, including the Statement of Work.

1.3.63 **IMPLEMENTATION PERIOD**
The term “Implementation Period” shall mean the period from the Effective Date of the Agreement through the Solution’s Final Acceptance by County.

1.3.64 **INTERFACED SYSTEM**
The term “Interfaced System” shall mean any system interfaced with the Solution as part of the System, including where County Software resides.

1.3.65 **INTERFACES**
The term “Interface(s)” shall mean the set of software mechanisms, which may be provided by Contractor under this Agreement as part of System Implementation or Optional Work, which allow the transfer of electronic data and/or software commands between computer systems, networks, applications or modules, and related Documentation.

1.3.66 **KEY DELIVERABLE**
The term “Key Deliverable” shall mean a Deliverable that is key to the Project or is marked as such on Exhibit C (Project Schedule).

1.3.67 **LICENSE**
The term “License” shall have the meaning specified in Paragraph 10.2 (License).

1.3.68 **LICENSE AND INTEGRATION COST**
The term “License and Integration Cost” shall mean the cost of all Licenses and Implementation Services, including System integration, to be provided by Contractor and any Pre-Approved Subcontractors as part of System Implementation, including License Fees and Implementation Fees.

1.3.69 **LICENSE FEES**
The term “License Fee(s)” shall mean any fees for Licenses for the Software to be provided, developed or made available to County under this Agreement.

1.3.70 **LICENSE START DATE**
The term “License Start Date” shall have the meaning specified in Paragraph 10.2.2 (License Term).

1.3.71 **LICENSE YEAR**
The term “License Year” shall mean and refer to each calendar year during the term of the Agreement commencing upon the License Start Date.

1.3.72 **LICENSED SOFTWARE**
The term “Licensed Software” shall mean Core Software, Partner Software and Additional Software, and related Documentation, provided, implemented, hosted and maintained by Contractor pursuant to this Agreement.
1.3.73 **MAINTENANCE AND SUPPORT; M&S**
The terms “Maintenance and Support” and “M&S” shall have the same meaning as “System Maintenance”.

1.3.74 **MAINTENANCE FEES**
The term “Maintenance Fee(s)” shall mean and include the applicable fees to be paid by County to Contractor for the provision of System Maintenance, including Maintenance Services and Support Services, in accordance with the terms of this Agreement, including the Statement of Work and/or the SLA, including Subscription Fees and Application Support Fees.

1.3.75 **MAINTENANCE PERIOD**
The term “Maintenance Period” shall mean the period during which Contractor shall provide System Maintenance, commencing upon Go-Live through the end of the term of the Agreement.

1.3.76 **MAINTENANCE SERVICES**
The term “Maintenance Services” shall mean any goods and/or services provided by Contractor under the Agreement for maintaining the Solution, including but not limited to Software Updates, Hardware Upgrades, enhancements, corrections and other updates to the Solution, interfaces, performance, data security, reports and regulatory compliance, as further specified in the Statement of Work and/or the SLA.

1.3.77 **MAXIMUM FIXED PRICE**
The term “Maximum Fixed Price” shall mean the maximum amount to be paid by County to Contractor for any Optional Work approved by County to be provided by Contractor in accordance Paragraph 5.4 (Optional Work).

1.3.78 **MILESTONE**
The term “Milestone” shall mean a Deliverable marked as such on the Project Schedule or considered as a milestone by County.

1.3.79 **MONTHLY FEE**
The term “Monthly Fee” shall mean 1/12th of the Annual Fee.

1.3.80 **ON-DEMAND APPLICATION SUPPORT**
The term “On-Demand Application Support” shall mean System Maintenance Services for Application Software, which may be provided by Contractor in years two (2) and three (3) post-Final Acceptance in accordance with Schedule D.2 (On-Demand Application Support), as further specified in Paragraph 5.3.3 (On-Demand Application Support).

1.3.81 **OPERATING SOFTWARE**
The term “Operating Software” shall mean the software and other products which may be provided by Contractor or County as part of the System Environment, including operating and database software.

1.3.82 **OPTIONAL WORK**
The term “Optional Work” shall mean Programming Modifications, Professional Services and/or Additional Software that may be provided by Contractor to County upon County’s
request and approval in accordance with 5.4 (Optional Work) and identified appropriately in Schedule B.1 (Optional Work Schedule).

1.3.83 **PARTNER SOFTWARE**

The term “Partner Software” shall mean the portion of the Application Software provided by Contractor to County under this Agreement to supplement the Core Software that is not proprietary to the owner of the Core Software, which shall be subject to the applicable terms of the Schedules to Exhibit L (Subscription License, Service Levels and Support Terms) other than Schedule L.1 (Salesforce.com, Inc.).

1.3.84 **POOL DOLLARS**

The term “Pool Dollars” shall mean the amount allocated to County under this Agreement for the provision by Contractor of Optional Work, including Programming Modifications, Professional Services and Additional Software, approved by County in accordance with the terms of this Agreement.

1.3.85 **PRE-APPROVED SUBCONTRACTOR(S)**

The term “Pre-Approved Subcontractors” shall mean and refer to the subcontractors directly or indirectly engaged by Contractor for provision of Work under the Agreement including Software Vendors, as identified in Exhibit K (Pre-Approved Subcontractors).

1.3.86 **PRICING SCHEDULE**

The term “Pricing Schedule” shall mean the schedule of prices for Deliverables, rates and other fees identified as Exhibit B (Pricing Schedule) with all Schedules thereto.

1.3.87 **PRODUCTION ENVIRONMENT**

The term “Production Environment” shall mean the System Environment set up by Contractor as part of System Implementation Services pursuant to Exhibit A (Statement of Work) for Production Use of the Solution.

1.3.88 **PRODUCTION USE**

The term “Production Use” shall mean the actual use of the Solution in the Production Environment for the performance of County’s operations commencing upon Go-Live.

1.3.89 **PROFESSIONAL SERVICES**

The term “Professional Service(s)” shall mean consulting services and/or training that Contractor may provide upon County’s request therefor in the form of Optional Work in accordance with Paragraph 5.4 (Optional Work).

1.3.90 **PROGRAMMING MODIFICATIONS**

The term “Programming Modification(s)” shall mean the customizations and/or other programming modifications to the Application Software, including Configurations, Customizations and Interfaces, and related Documentation, which may be provided by Contractor during the term of the Agreement upon County’s election in order for the Solution to meet existing or future System Requirements selected by County.
1.3.91 **PROJECT**
The term “Project” shall mean County’s project for the development, implementation, hosting, maintenance and support of the CMS to be provided by Contractor as Work under the Agreement, as further defined in Exhibit A (Statement of Work).

1.3.92 **PROJECT MANAGEMENT TOOL**
The term “Project Management Tool” shall mean the tool, also known as “Vertigo” or “Project Force”, used by Contractor to develop in collaboration with County the detailed statement of work for System Implementation.

1.3.93 **PROJECT PLAN**
The term “Project Plan” shall mean the detailed plan for System Implementation Services to be provided by Contractor to County in response to the RFP and/or as specified in Exhibit A (Statement of Work) and/or Exhibit C (Project Schedule).

1.3.94 **PROJECT SCHEDULE**
The term “Project Schedule” shall mean the agreed upon timeline for System Implementation Tasks, Subtasks and Deliverables specified in Exhibit A (Statement of Work), including the schedule identified in Exhibit C (Project Schedule).

1.3.95 **RELEASE CONDITIONS**
The term “Release Condition(s)” shall have the meaning set forth in Paragraph 10.3.3 (Source Code Release Conditions – Licensed Software) and Paragraph 10.4.3 (Source Code Release Conditions – Application Modifications), as applicable.

1.3.96 **REPLACEMENT PRODUCT**
The term “Replacement Product” shall have the meaning set forth in Paragraph 12.3 (Continuous Product Support).

1.3.97 **REQUEST FOR PROPOSALS; RFP**
The terms “Request for Proposals” and “RFP” shall mean County issued Request for Proposals resulting in this Agreement, incorporated by reference into this Agreement as Exhibit N (Request for Proposals).

1.3.98 **RESOLUTION TIME**
The term “Resolution Time” shall mean and refer to the period of time within which Contractor may be required under the applicable SLA provisions to correct a reported Deficiency based on the Severity Level of such Deficiency.

1.3.99 **RESPONSE TIME**
The term “Response Time” shall mean the total amount of time for the System to respond to an input or request for service, as further specified in the Statement of Work and/or the SLA.

1.3.100 **SCHEDULED DOWNTIME**
The term “Schedule Downtime” shall mean the period during which Solution cannot be accessed due to System scheduled maintenance, including but not limited to preventive maintenance, updates, upgrades, scheduled reboots and restarts, as further specified in the Statement of Work.
1.3.101 **SECURITY REQUIREMENTS**  
The term “Security Requirements” shall mean and refer to the System security requirements specified in the RFP and the Statement of Work, including those set forth in Attachment A.3 (Information Security Requirements).

1.3.102 **SERVICE AVAILABILITY**  
The term “Service Availability” shall mean the minimum availability of Services provided by Contractor under the Agreement, as further specified in the Statement of Work and/or the SLA.

1.3.103 **SERVICE CREDITS**  
The term “Service Credits” shall mean and refer to any credits that may be assessed by County against fees payable to Contractor for Contractor’s failure to correct a Service Level Deficiency, including but not limited to Unscheduled Downtime or System Performance Deficiency, within a prescribed period of time depending on the Severity Level of such Deficiency, as further specified in the Statement of Work and/or the SLA.

1.3.104 **SERVICE LEVEL AGREEMENT; SLA**  
The terms “Service Level Agreement” and “SLA” shall mean and refer to the provisions of Exhibit D (Service Level Agreement), including all Schedules thereto, and the applicable provisions of Exhibit L (Subscription License, Service Levels and Support Terms), including all Schedules thereto.

1.3.105 **SERVICE LEVEL DEFICIENCY; SLA DEFICIENCIES; SLA DEFECT(S)**  
The terms “Service Level Deficiency(ies)”, “SLA Deficiency(ies) and “Service Level Defect(s)”, whether singular or plural, shall mean any of the following: any malfunction, error or defect in the design, development, implementation, materials and/or workmanship that results in any failure to meet or comply with, or deviation from, the Service Level Agreement.

1.3.106 **SERVICE LEVELS; SERVICE LEVEL REQUIREMENTS**  
The terms “Service Level(s)” and “Service Level Requirements” shall mean the requirements of Contractor’s service levels during Production Use of the System specified in the Agreement, including those set forth in the SLA and/or the Statement of Work.

1.3.107 **SERVICES**  
The term “Services” shall mean System Implementation Services, System Maintenance Services including Maintenance and Support Services, any services that are part of Optional Work and any other services provided by Contractor under this Agreement.

1.3.108 **SEVERITY LEVEL**  
The term “Severity Level” shall mean any one of four (4) levels of a Deficiency severity, used among other for purposes of determining the maximum time allowable under the Agreement for Contractor to correct such Deficiency, as further specified in the Statement of Work and/or the Service Level Agreement.

1.3.109 **SOFTWARE**  
The term “Software” shall have the same meaning as “Licensed Software”.

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**HOA. BASE AGREEMENT**  
**CLIENT CASE MANAGEMENT SYSTEM**

[_______] 2022  
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1.3.110 SOFTWARE MODIFICATIONS

The term “Software Modification(s)” shall mean Application Modifications, Software Updates, Additional Software and any Replacement Products, and related Documentation, that may be provided by Contractor to County under this Agreement. Once accepted and approved by County, Software Modifications shall become part of, and be deemed, Application Software for the purpose of this Agreement.

1.3.111 SOFTWARE UPDATES

The term “Software Update(s)” shall mean and include any additions to and/or replacements to the System Software, available or made available subsequent to Go-Live, and shall include all Application Software performance and functionality enhancement releases, new Version Releases, Licensed Software upgrades, improvements, interim updates, including fixes and patches. Deficiency corrections, and any other modifications to the Application Software, including but not limited to those required for the Solution to remain in compliance with applicable Federal and State laws and regulations and the terms of this Agreement, provided by Contractor in accordance with the Statement of Work and/or the SLA.

1.3.112 SOFTWARE VENDOR

The term “Software Vendor” shall mean any one of the vendors sublicensing the Licensed Software comprising the Solution under the Agreement, including the Core Software vendor and Partner Software vendors.

1.3.113 SOLUTION

The term “Solution” shall mean the combination of the software, any hardware, any hosting services, maintenance, technical support and other Work, including all System Software, System Data, System Environment, System Hosting, Subscription Services, Interfaced Systems, Third Party Software, System Implementation Services, System Maintenance Services and other related Services, provided by Contractor to County in accordance with the terms of this Agreement.

1.3.114 SOLUTION REQUIREMENTS

The term “Solution Requirements” shall mean requirements relating to the System and Services provided by Contractor hereunder, including those specified in Attachment A.1 (System Requirements).

1.3.115 SOURCE CODE

The term “Source Code” shall mean the fundamental component of Application Software that is created by a programmer and can be read and easily understood by a human being, to the extent available, developed for or licensed by Contractor to County under this Agreement, including Core Software, Application Modifications and Partner Software, together with all Documentation and other proprietary information related to such source code.

1.3.116 SOURCE CODE ESCROW

As used herein, the term “Source Code Escrow” shall have the meaning specified in Paragraph 10.3.1 (Source Code Escrow).
1.3.117 **SOURCE CODE ESCROW AGREEMENT**

As used herein, the term “Source Code Escrow Agreement” shall mean any agreement with a third party Source Code Escrow provider, including all addenda, amendments and modifications thereto, for depositing into escrow the Source Code for Application Software in accordance with Paragraph 10.3.1 (Source Code Escrow), attached to this Agreement under Exhibit J (Source Code Escrow Agreements).

1.3.118 **SPECIFICATIONS**

The term “Specification(s)” shall mean any or all of the following, as applicable:

1. All specifications, requirements and standards specified in Attachment A.1 (System Requirements).
2. All System Response Time requirements set forth in the Statement of Work and Attachment A.1 (System Requirements).
3. All agreed upon specifications identified in the Project Schedule, Project Management Plan, Project Plan, Requirements Traceability Matrix (RTM) and/or any other document memorializing in detail the tasks and deliverables to be provided by Contractor to County as part of System Implementation, including the detailed statement of work developed by Contractor’s Project Management Tool (hereinafter “Project Document(s)”).
4. All Acceptance Criteria and other requirements identified in the Statement of Work, any Work Order and/or any of the Project Documents.
5. All Design Document(s) agreed to by the parties for provision of System Implementation or Optional Work hereunder.
6. The Solution methodology utilized by Contractor for provision of System Implementation hereunder, as further described in Attachment A.6 (Solution Methodology).
7. All requirements and/or specifications modifying then existing Specifications.
8. All Information Security Requirements specified in the Agreement.
9. All System Environment requirements and certifications provided by Contractor in accordance with this Agreement with respect to the System.
10. All written and/or electronic Documentation provided or made available by Contractor or any Pre-Approved Subcontractor to County under the Agreement.

Notwithstanding the hierarchy of the identified components comprising Specifications under the Agreement, to the extent a Project Document, Design Document, Statement of Work Deliverable or other document developed and agreed to by the parties during System Implementation modifies System Requirements or other then existing Specifications, such document shall be deemed a modification to, and shall modify, the System Requirements or other applicable Specifications. For avoidance of doubt, such Project Document, Design Document, Statement of Work, Deliverable or other documents may only modify the technical and functional requirements of the Specifications and shall not otherwise vary, alter or amend the terms of this Agreement, including but not limited to the terms of this Agreement related to warranties, disclaimers, indemnities and limitations of liability, and all terms of such Project Document, Design Document, Statement of Work, Deliverable or other
documents that purport to vary, alter or amend the terms of this Agreement are rejected by County in their entirety and shall be void and of no effect.

Furthermore, to the extent Optional Work, or Work Order for such Optional Work, modifies System Requirements or other then existing Specifications, such Optional Work, or Work Order for such Optional Work, shall be deemed a modification to and shall modify the System Requirements or other applicable Specifications.

1.3.119 **STATE**
The term “State” means the State of California.

1.3.120 **STATEMENT OF WORK; SOW**
The terms “Statement of Work” and “SOW” shall mean the Work to be provided by Contractor pursuant to this Agreement, including Exhibit A (Statement of Work), which may be identified in terms of Tasks, Subtasks and Deliverables.

1.3.121 **SUBSCRIPTION FEES**
The term “Subscription Fee(s)” shall have the same meaning as “License Fee(s)”.

1.3.122 **SUBSCRIPTION SERVICES**
The term “Subscription Services” shall mean and include System Hosting, Software License, System Maintenance for Licensed Software and the System Environment, and other goods and services provided by Contractor under the Agreement pursuant to Exhibit L (Subscription License, Service Levels and Support Terms).

1.3.123 **SUPPORT HOURS**
The term “Support Hours” shall mean the hours during which Contractor shall provide the applicable Support Services under the Agreement.

1.3.124 **SUPPORT SERVICES**
The term “Support Services” shall mean any goods and/or services provided by Contractor under the Agreement in support of the Solution, including but not limited to, updates, corrections, enhancements, customer support, interfaces, performance, data security, reports and applicable regulatory compliance, as further specified in the Statement of Work and/or the SLA.

1.3.125 **SYSTEM**
The term “System” shall mean the hardware and software comprising the Solution meeting the requirements of this Agreement and the Statement of Work with all Attachments thereto, including but not limited to the System Software, System Environment and System Data, provided by Contractor or County in accordance with the terms of this Agreement.

1.3.126 **SYSTEM DATA**
The term “System Data” shall mean the data utilized by the Solution.

1.3.127 **SYSTEM ENVIRONMENT**
The term “System Environment” shall mean the architectural and operational environment for the Solution provided by Contractor or County, as applicable, as part of the System, and related Documentation, including Operating Software and System Hardware.
1.3.128 **SYSTEM HARDWARE**

The term “System Hardware” shall mean the hardware and networking equipment, and related Documentation, that may be provided by Contractor or County for the Solution.

1.3.129 **SYSTEM HOSTING**

The term “System Hosting” shall mean and include any and all hardware, software and services that may be provided by Contractor under the Agreement for hosting the Solution. System Hosting may include components of System Software, System Hardware and System Maintenance.

1.3.130 **SYSTEM IMPLEMENTATION**

The term “System Implementation” shall mean and refer to all goods and services for implementing the System, including but not limited to System Software, System Hardware, if any, System Environment setup, System and System Software installation, Data Conversion, Licensed Software, Application Modifications, System integration, System Tests, Training and any other Work to be provided by Contractor as part of the Solution implementation pursuant to Exhibit A (Statement of Work) for meeting the requirements of this Agreement, up to and including Final Acceptance.

1.3.131 **SYSTEM MAINTENANCE**

The term “System Maintenance” shall mean Maintenance Services and Support Services provided by Contractor in accordance with this Agreement, as further specified in the Statement of Work and/or the SLA.

1.3.132 **SYSTEM PERFORMANCE**

The term “System Performance” shall mean and refer to the performance of the System as it relates to System Availability or Response Time, as further described in the Statement of Work and/or the SLA.

1.3.133 **SYSTEM PERFORMANCE DEFICIENCY**

The term “System Performance Deficiency” shall mean the System not meeting any one of the System Performance Requirements set forth in the Statement of Work and/or the SLA.

1.3.134 **SYSTEM PERFORMANCE REQUIREMENTS**

The term “System Performance Requirements” shall mean and refer to the requirements relating to System Performance set forth in the Agreement, including Attachment A.1 (System Requirements).

1.3.135 **SYSTEM REQUIREMENTS**

The term “System Requirements” shall mean business, operational, technical, security and/or functional requirements relating to the operation or utilization of the System provided by Contractor hereunder, including those specified in Attachment A.1 (System Requirements).

1.3.136 **SYSTEM SOFTWARE**

The term “System Software” shall mean all Application Software, Third Party Software, Additional Software and any Software Modifications, and related Documentation, provided by Contractor to County as part of the System in accordance with the terms of this Agreement.
1.3.137 **SYSTEM TEST**

The term “System Test” shall mean any of the tests of the System conducted by Contractor or County, as applicable, pursuant to the Statement of Work, including, but not limited to, those specified in Exhibit A (Statement of Work).

1.3.138 **SYSTEM UPDATE(S)**

The term “System Update(s)” shall mean and include any additions, replacements or other modifications to the System, including Software Updates and Hardware Upgrades, that may be provided by Contractor in order to meet the requirements of this Agreement, including the Statement of Work with all Attachments thereto and the Specifications.

1.3.139 **TASK; TASK; SUBTASK; SUBTASK**

The terms “Task”, “task”, “Subtask” and “subtask” shall mean one of the areas of work to be performed under this Agreement, including those that may be identified as numbered Tasks and Subtasks in Exhibit A (Statement of Work).

1.3.140 **THIRD PARTY SOFTWARE**

The term “Third Party Software” shall mean any software of third parties provided by Contractor to County under this Agreement as part of the Solution, including Partner Software and Operating Software.

1.3.141 **TRAINING**

The term “Training” shall mean training relating to the Solution to be provided by Contractor pursuant to this Agreement as part of System Implementation Services or Professional Services.

1.3.142 **UNACCEPTABLE DEFICIENCY**

The term “Unacceptable Deficiency” shall mean a Deficiency of Severity Level 1, 2 or 3.

1.3.143 **UNSCHEDULED DOWNTIME**

The term “Unscheduled Downtime” shall have the meaning specified in the Statement of Work and/or the SLA.

1.3.144 **USER**

The term “User” shall mean any person authorized by County to access or use the System pursuant to this Agreement.

1.3.145 **VERSION RELEASE**

The term “Versions Release” shall mean Contractor’s Application Software major version upgrade which may contain new software functionalities and features and/or system compatibilities.

1.3.146 **WARRANTY PERIOD**

The term “Warranty Period” shall mean the period between Go-Live and Final Acceptance, as further defined in Paragraph 12.2 (System Warranties and Problem Resolution).

1.3.147 **WORK**

The term “Work” shall mean any and all tasks, subtasks, deliverables, goods, services and other work provided, or to be provided, by or on behalf of Contractor pursuant to this
Agreement, including Solution components, System Implementation Services, System Maintenance Services and Optional Work.

1.3.148 **WORK ORDER**

The term “Work Order” shall mean and refer to any agreed upon work order for provision by Contractor of Optional Work under the Agreement.

1.3.149 **WORK PRODUCT**

The term “Work Product” shall have the meaning specified in Paragraph 16.3 (Work Product).

2. **ADMINISTRATION OF AGREEMENT – COUNTY**

2.1 **COUNTY ADMINISTRATION**

All persons administering this Agreement on behalf of County and identified in this Paragraph 2 below (hereinafter “County Key Personnel”) are listed in Section 1 (County Key Personnel) of Exhibit E (Administration of Agreement). Unless otherwise specified, reference to each of the persons listed in such Section 1 (County Key Personnel) of Exhibit E (Administration of Agreement) shall also include his/her designee. County will notify Contractor in writing of any change in the names and/or addresses of County Key Personnel.

No member of County Key Personnel is authorized to make any changes in any of the terms and conditions of this Agreement other than those specifically authorized under Paragraph 4 (Change Notices and Amendments).

2.2 **COUNTY KEY PERSONNEL**

2.2.1 **COUNTY’S PROJECT DIRECTOR**

County’s Project Director will be responsible for ensuring that the objectives of this Agreement are met. County’s Project Director will have the right at all times to inspect any and all Work provided by or on behalf of Contractor. Unless specified otherwise, County’s Project Director shall also include a designee.

2.2.2 **COUNTY’S PROJECT MANAGER**

County’s Project Manager will be responsible for ensuring that the technical, business and operational standards and requirements of this Agreement are met. County’s Project Manager will interface with Contractor’s Project Manager on a regular basis. County’s Project Manager will report to County’s Project Director regarding Contractor’s performance with respect to business and operational standards and requirements of the Agreement. Unless specified otherwise, County’s Project Manager shall be the designee of County’s Project Director.

2.3 **COUNTY PERSONNEL**

All County personnel assigned to this Agreement shall be under the exclusive supervision of County. Contractor understands and agrees that all such County personnel are assigned only for the convenience of County. Contractor hereby represents that its price, Project Schedule, Project Plan and performance hereunder are based solely on the work of Contractor’s personnel, except as otherwise expressly provided in this Agreement.
2.4 APPROVAL OF WORK
All Tasks, Subtasks, Deliverables, including Key Deliverables, and other Work provided by Contractor under this Agreement must have County’s written approval (which includes electronic confirmation) at a level no lower than County’s Project Manager. In no event shall County be liable or responsible for any payment prior to such written approval. Furthermore, County reserves the right to reject any Work not approved by County.

2.5 COUNTY OBLIGATIONS
County shall cooperate with Contractor in connection with Contractor’s performance of the Services hereunder, including by making timely decisions, approvals and acceptances and making available qualified personnel and information during System Implementation, to the extent Contractor’s performance of such Services requires and is dependent on such County cooperation. County acknowledges that Contractor’s ability to perform the System Implementation Services and to fulfill its obligations hereunder may be dependent upon County’s timely performance of certain obligations set forth in the Agreement including the Statement of Work and the performance of such County obligations is material to Contractor’s ability to successfully perform such Services. If County fails to fulfill its obligations set forth in the Agreement including the Statement of Work, Contractor shall not be penalized for non-performance of System Implementation Services dependent upon such County obligations. Without limiting the generality of the foregoing, all approvals and acceptances County is required to provide under the Agreement shall not be unreasonably withheld or delayed.

3. ADMINISTRATION OF AGREEMENT – CONTRACTOR

3.1 CONTRACTOR ADMINISTRATION
All persons administering this Agreement on behalf of Contractor and identified in Paragraph 3.2 (Contractor Key Personnel) below (hereinafter “Contractor Key Personnel”) are listed in Section 2 (Contractor Key Personnel) of Exhibit E (Administration of Agreement). All staff employed by and/or on behalf of Contractor, including the persons listed in such Section 2 (Contractor Key Personnel) of Exhibit E (Administration of Agreement), shall be adults who are fully fluent in both spoken and written English. Contractor shall notify County in writing of any change in the names and/or addresses of Contractor Key Personnel.

3.2 CONTRACTOR KEY PERSONNEL

3.2.1 CONTRACTOR’S PROJECT DIRECTOR
Contractor’s Project Director shall be responsible for Contractor’s performance of all Work and ensuring Contractor’s compliance with this Agreement. Contractor’s Project Director shall meet and confer with County’s Project Director on a regular basis as required by County and specified in the Statement of Work regarding the overall scope of the project. Such meetings shall be conducted via teleconference or in person at a time and place agreed to by County’s Project Director and Contractor’s Project Director.

3.2.2 CONTRACTOR’S PROJECT MANAGER
Contractor’s Project Manager shall be responsible for Contractor’s day-to-day activities as related to this Agreement and for reporting to County in the manner set forth in Paragraph 3.5 (Reports by Contractor). Contractor’s Project Manager shall interface with County’s Project Manager on a regular basis and shall be available during Business Hours or as
otherwise required by County and this Agreement, for telephone contact and/or to meet with County personnel regarding the operation of this Agreement, as required by County’s Project Director. Contractor’s Project Manager shall meet and confer with County’s Project Director on a regular basis, at least weekly or as otherwise required by County, to review project progress and to discuss project coordination. Such meetings shall be conducted via teleconference or in person at a time and place agreed to by County’s Project Manager and Contractor’s Project Manager.

3.3 APPROVAL OF CONTRACTOR’S STAFF

3.3.1 In fulfillment of its responsibilities under this Agreement, Contractor shall utilize, and permit utilization of, only staff fully trained and experienced, and as appropriate, licensed or certified in the technology, trades, tasks and subtasks required by this Agreement. Contractor shall supply sufficient staff to discharge its responsibilities hereunder in a timely and efficient manner.

3.3.2 County shall have the right to approve or disapprove each member, or proposed member, of the following Contractor’s staff: Contractor’s Project Director, Contractor’s Project Manager, Senior Architect (hereinafter “Technical Lead”), Software Development Manager, Legal Case Management Subject Matter Expert (hereinafter “SME”) and any staff with access to any System Data or County’s Confidential Information that is the subject of background and security investigations under Paragraph 3.4 (Background and Security Investigations) (hereinafter “Contractor’s Key Staff”), prior to and during their performance of any Work hereunder, as well as so approving or disapproving any proposed deletions from or other changes in such Contractor’s Key Staff. County’s Project Manager, in his/her reasonable discretion, may require replacement of any member of the Contractor’s Key Staff performing, or offering to perform, Work hereunder. Contractor shall provide County with a resume of each such proposed initial Contractor’s Key Staff member and a proposed substitute and an opportunity to interview such person prior to his/her performance of any Work hereunder. Contractor shall have thirty (30) days from the date of County’s written request to replace such staff.

3.3.3 In addition, Contractor shall provide to County’s Project Director an executed Confidentiality and Assignment Agreement (Exhibit F) for each member of the Contractor’s Key Staff performing Work under this Agreement on or immediately after the Effective Date, but in no event later than the date such member of the Contractor’s Key Staff first performs Work under this Agreement.

3.3.4 Contractor shall, to the maximum extent possible, take all necessary steps to ensure continuity over time of the membership of the group constituting the Contractor’s Key Staff. Contractor shall promptly fill any Contractor’s Key Staff vacancy with personnel having qualifications at least equivalent to those of the Contractor’s Key Staff member(s) being replaced.

3.3.5 In the event Contractor should ever need to remove any member of the Contractor’s Key Staff from performing Work under this Agreement, Contractor shall provide County with notice at least fifteen (15) days in advance, except in circumstances in which such notice is not possible, and shall work with County on a mutually agreeable transition plan so as to provide an acceptable replacement and ensure project continuity. Should County be dissatisfied with any member of the Contractor’s Key Staff during the term of the Agreement, Contractor shall replace such person with another to County’s satisfaction.
3.3.6 Contractor shall supply sufficient staff to discharge its responsibilities hereunder in a timely and efficient manner.

3.4 BACKGROUND AND SECURITY INVESTIGATIONS

3.4.1 All Contractor staff performing Work under this Agreement shall undergo and pass, to the satisfaction of County, a background investigation as a condition of beginning and continuing Work under this Agreement. Contractor may conduct its own background checks, provided that they comply with County’s requirements, as acknowledged by County’s Project Manager or designee. County acknowledges that Contractor has provided information detailing Contractor’s background check procedures and that the same are acceptable hereunder. If Contractor’s procedures for background checks materially change, Contractor shall provide County with revised procedures for County’s acceptance and acknowledgment thereof. All fees associated with obtaining the background information shall be borne by Contractor, regardless of whether Contractor’s staff passes or fails the background clearance investigation.

3.4.2 County may immediately, in its sole discretion, deny or terminate facility access to any Contractor’s staff, including subcontractor staff, who do not pass such background investigation(s) to the satisfaction of County and/or whose background or conduct is incompatible with County’s facility access policies.

3.4.3 Disqualification, if any, of Contractor’s staff, including subcontractor staff, pursuant to this Paragraph 3.4 shall not relieve Contractor of its obligation to complete all Work in accordance with the terms and conditions of this Agreement.

3.5 REPORTS BY CONTRACTOR

In addition to any reports required elsewhere pursuant to this Agreement including the Statement of Work, in order to control expenditures and to ensure the reporting of all Work provided by Contractor, Contractor shall provide to County’s Project Manager as frequently as requested by County’s Project Manager, but in no event more frequently than weekly, written reports which shall include, at a minimum, the following information:

(1) Period covered by the report;
(2) Summary of project status as of reporting date;
(3) Overview of the Work provided during the reporting period;
(4) Progress status of each Work component scheduled for the reporting period;
(5) Issues/problems encountered, proposed resolutions and projected completion dates for problem resolution;
(6) Status of contractually defined deliverables, milestones and walk-throughs scheduled in the Project Schedule;
(7) Action items and decisions from the previous meeting;
(8) Planned activities for the next two reporting periods; and
(9) Any other information which County may from time-to-time require.

3.6 RULES AND REGULATIONS

During the time when Contractor’s employees, subcontractors or agents are at County facilities, such persons shall be subject to the applicable rules and regulations of County.
facilities. It is the responsibility of Contractor to acquaint such persons, who are to provide Work, with such rules and regulations. In the event that County determines that an employee, subcontractor or agent of Contractor has violated any applicable rule or regulation, County shall notify Contractor, and Contractor shall undertake such remedial or disciplinary measures as Contractor determines appropriate. If the problem is not thereby corrected, then Contractor shall permanently withdraw its employee, subcontractor or agent from the provision of Work upon receipt of written notice from County that: (i) such employee, subcontractor or agent has violated such rules or regulations; or (ii) such employee’s, subcontractor’s or agent’s actions, while on County premises, indicate that the employee, subcontractor or agent may adversely affect the provision of Work. Upon removal of any employee, subcontractor or agent, Contractor shall immediately replace the employee, subcontractor or agent and continue uninterrupted Work hereunder.

3.7 CONTRACTOR’S STAFF IDENTIFICATION

3.7.1 Contractor, at Contractor’s cost, shall provide each member of the staff assigned to this Agreement with a visible photo identification badge in accordance with County’s specifications. Identification badge specifications may change at the sole discretion of County, and Contractor will be provided new specifications as required. The format and content of the badge is subject to County’s approval prior to Contractor implementing the use of the badge. Contractor’s staff, while on duty or when entering a County facility or its grounds, shall prominently display the photo identification badge on the upper part of the body.

3.7.2 Contractor shall notify County within one (1) Business Day when staff is terminated from work under this Agreement. Contractor is responsible to retrieve and immediately destroy the staff’s County-specified photo identification badge at the time of removal from Work under this Agreement.

If County requests the removal of Contractor’s staff, Contractor shall be responsible to retrieve and immediately destroy Contractor staff’s County photo identification badge at the time of removal from work under this Agreement.

4. CHANGE NOTICES AND AMENDMENTS

4.1 GENERAL

No representative of either County or Contractor, including those named in this Agreement, is authorized to make any changes in any of the terms, obligations or conditions of this Agreement, except through the procedures set forth in this Paragraph 4. Any changes to this Agreement, including any portion of the Work provided under the Agreement, shall be accomplished only as provided in this Paragraph 4.

4.2 CHANGE NOTICES

Notwithstanding the provisions of Paragraph 4.3 (Amendments), County’s Project Director is specifically authorized to prepare and execute written notices for the following changes relating to the Agreement (hereinafter “Change Notice(s)”: (i) any change requested by County which does not affect the scope of Work, term, payments or any term or condition of this Agreement; (ii) acquisition of Optional Work using Pool Dollars including additional hours of On-Demand Application Support and Application Management Services beyond those approved for the applicable post-Final Acceptance year; and (iii) re-allocating the cost of unused hours of Application Management Services earmarked for year one (1) post-Final.
Acceptance (calculated based on the applicable Fixed Hourly Rate) to the available Pool Dollars for the term of the Agreement. Change Notices for acquisition of Optional Work using Pool Dollars other than as specified in (iii) above or re-allocation of Pool Dollars shall require mutual approval.

4.3 AMENDMENTS

Except as otherwise provided in this Agreement, for any change requested by County which affects the scope of Work, term, payments, or any term or condition included in this Agreement, a negotiated written Amendment to this Agreement shall be prepared and executed by each of County’s Board of Supervisors and Contractor’s authorized representative(s).

Notwithstanding the foregoing, the Director or designee is specifically authorized to execute Amendments on behalf of County for the following: (i) addition and/or change of certain County standard terms or conditions as required by County’s Board of Supervisors or Chief Executive Officer; (ii) effecting of assignment of rights and/or delegation of duties pursuant to Paragraph 19 (Assignment and Delegation); and (iii) amendment, replacement and/or addition of Source Code Escrow Agreements.

4.4 PROJECT SCHEDULE

Following Contractor’s provision of a Project Plan under the Statement of Work, a Project Schedule will be derived for the Work relating to System Implementation Services and, to the extent necessary, for System Maintenance, as described in the Statement Work, which shall update Exhibit C (Project Schedule). Changes to the Project Schedule shall be made only upon mutual agreement, in writing, by County’s Project Director and Contractor’s Project Director by Change Notice or otherwise, provided that County’s Project Director’s and Contractor’s Project Director’s agreement to alter the Project Schedule shall not prejudice either party’s right to claim that such alterations constitute an Amendment to this Agreement that shall be governed by the terms of Paragraph 4.3 (Amendments) above.

4.5 EXTENSIONS OF TIME

Notwithstanding any other provision of this Paragraph 4, to the extent that extensions of time for Contractor’s performance do not impact either the scope of Work or cost of this Agreement, County’s Project Director, in his/her sole discretion, may grant Contractor extensions of time in writing for the Work listed in Exhibit C (Project Schedule), provided such extensions shall not exceed a total of six (6) months beyond Final Acceptance.

4.6 BOARD ORDERS

Notwithstanding any other provision of this Paragraph 4 or Paragraph 21 (Termination for Convenience), Director shall take all appropriate actions to carry out any orders of County’s Board of Supervisors relating to this Agreement, and, for this purpose, Director is authorized: to (i) issue written notice(s) of partial or total termination of this Agreement pursuant to Paragraph 21 (Termination for Convenience) without further action by County’s Board of Supervisors and/or (ii) prepare and execute Amendment(s) to this Agreement, which shall reduce the scope of Work and the Contract Sum without further action by County’s Board of Supervisors.

4.6.1 Such notices of partial or total termination shall be authorized under the following conditions:
(1) Notices shall be in compliance with all applicable Federal, State and County laws, rules, regulations and ordinances, guidelines and directives.

(2) Director shall obtain the approval of County Counsel for any notice.

(3) Director shall file a copy of all notices with the Executive Office of County’s Board of Supervisors and County’s Chief Executive Office within thirty (30) days after execution of each notice.

4.6.2 Such Amendments shall be authorized under the following conditions:

(1) Amendments shall be in compliance with all applicable Federal, State and County laws, rules, regulations and ordinances, guidelines and directives.

(2) County’s Board of Supervisors has appropriated sufficient funds for purposes of such Amendments and this Agreement.

(3) Director shall obtain the approval of County Counsel for any Amendment.

(4) Director shall file a copy of all Amendments with the Executive Office of County’s Board of Supervisors and County’s Chief Executive Office within thirty (30) days after execution of each Amendment.

4.7 FACSIMILE

Except for the parties’ initial signatures to this Agreement or any Amendment, which must be provided in “original” form and not by facsimile, County and Contractor hereby agree to regard facsimile representations of original signatures of authorized officials of each party, when appearing in appropriate places on other Agreement related documents, including Change Notices prepared pursuant to this Paragraph 4, and received via communications facilities, as legally sufficient evidence that such original signatures have been affixed to such documents, such that the parties need not follow up facsimile transmissions of such documents by subsequent (non-facsimile) transmissions of “original” versions of the documents.

5. SCOPE OF WORK

In exchange for County’s payment to Contractor of the applicable fees arising under the Agreement and invoiced by Contractor, Contractor shall (a) on a timely basis provide, complete, deliver and implement all Work set forth in this Agreement, including Exhibit A (Statement of Work), including but not limited to components of the Solution, System Implementation, System Maintenance, System Hosting, Subscription Services, and any Optional Work agreed to by the parties; and (b) grant to County the License to the all System Software, including any Third Party Software, provided by Contractor under the Agreement, as specified in Paragraph 10.2 (License). Contractor shall perform all such tasks, subtasks, deliverables, goods, services and other Work in accordance with Exhibit A (Statement of Work), with all Attachments thereto, and Exhibit D (Service Level Agreement), with all Schedules thereto, at the applicable rates and prices specified in Exhibit B (Pricing Schedule) with all Schedules thereto.

5.1 SYSTEM COMPONENTS

Contractor shall provide the License to all System Software, including but not limited to Application Software, Third Party Software and Software Modifications, and all System Environment components, including Operating Software, System Hardware and Hardware
Upgrades, in order to meet the System Requirements as such may be revised during the term of the Agreement, all in accordance with the provisions of Paragraph 10 (Ownership and License) and the Agreement.

5.2 SYSTEM IMPLEMENTATION

Contractor shall provide System Implementation Services, including but not limited to System setup, installation, System integration, testing, training, Application Modifications including Customizations, Configurations and/or Interfaces, implementation of System Hosting, if any, and other Services through Final Acceptance of the System, as required for the successful implementation of the Solution, as specified in the Statement of Work and elsewhere in the Agreement.

5.3 SYSTEM MAINTENANCE

Contractor shall provide to County System Maintenance Services relating to the hosting, maintenance and support of the Solution, including but not limited to Maintenance Services, Support Services, System Hosting and Disaster Recovery, to the extent applicable, as provided in, and in accordance with, this Agreement, including the Statement of Work and the Service Level Agreement. System Maintenance obligations shall commence upon Go-Live of the System and shall continue during the Production Use of the System through Final Acceptance for the term of this Agreement.

5.3.1 APPLICATION MANAGEMENT SERVICES

Contractor shall provide System Maintenance Services consisting of Maintenance Services and Support Services for the entire Application Software, including all Licensed Software and Application Modifications, as provided in Schedule D.1 (Application Management Services) commencing upon Go-Live of the System, through Final Acceptance and for one (1) year following Final Acceptance. Application Management Services shall be provided at no cost to County during the Warranty Period from Go-Live to Final Acceptance, without reducing the maximum number of hours of Application Management Services earmarked for year one (1) post-Final Acceptance.

5.3.2 SUBSCRIPTION SERVICES

Contractor shall provide Subscription Services, including System Maintenance for the Licensed Software residing in the System Environment, System Hosting and the License for the Licensed Software, as provided in Exhibit L (Subscription License, Service Levels and Support Terms) with all Schedules thereto, commencing upon the License Start Date and through the term of the Agreement.

5.3.3 ON-DEMAND APPLICATION SUPPORT

Upon the written request of County’s Project Director or designee following one (1) year after Final Acceptance, County may request that Contractor provide System Maintenance (either Maintenance Services or Support Services) for Application Software including Application Modifications (hereinafter “On-Demand Application Support”). If agreed to by the parties, any such System Maintenance Services shall be provided by Contractor in the form of Optional Work using Pool Dollars at the applicable Fixed Hourly Rate in accordance with the provisions of Schedule D.2 (On-Demand Application Support) and an agreed upon Work Order, if any.
5.4 OPTIONAL WORK

Upon the written request of County’s Project Director or designee following Final Acceptance and mutual agreement, Contractor shall provide to County Optional Work using Pool Dollars, including Software Modifications, Professional Services and/or Additional Software. Software Modifications shall only include those products and services relating to the requirements not reflected on the Effective Date in the System Requirements or other Solution Specifications, as determined by County’s Project Director or designee.

Upon County’s request and Contractor’s agreement to provide the Optional Work, Contractor shall provide to County within ten (10) Business Days of such request, or such longer period as agreed to by the parties, a proposed Work Order and a quote for a Maximum Fixed Price calculated in accordance with the terms set forth in Exhibit B (Pricing Schedule), including the Fixed Hourly Rate, as applicable. Contractor’s quotation shall be valid for at least ninety (90) days from submission. Contractor shall commence the Optional Work following agreement by the parties with respect to such Work Order and the Maximum Fixed Price, as evidenced by a Change Notice or an Amendment executed in accordance with Paragraph 4 (Change Notices and Amendments), as applicable. Upon completion by Contractor, and approval by County in accordance with the terms of this Agreement, of such Optional Work, Schedule B.1 (Optional Work Schedule) shall be updated accordingly to add the items of such completed and approved Optional Work.

5.5 STANDARD OF SERVICES

Contractor’s services and other Work required by this Agreement shall, during the term of the Agreement, conform to reasonable commercial standards as they exist in Contractor’s profession or field of practice. If Contractor’s Services or other Work provided under this Agreement fail to conform to such standards, upon notice from County specifying the failure of performance, Contractor shall, at Contractor’s sole expense, provide the applicable remedy as specified in this Agreement, including the Statement of Work and the Service Level Agreement. Contractor shall, at its own expense, correct any data in which (and to the extent that) errors have been caused by Contractor or malfunctions of the Solution or by any other tools introduced by Contractor into the System for the purpose of performing services or other Work under this Agreement or otherwise.

5.6 UNAPPROVED WORK

If Contractor provides any tasks, subtasks, deliverables, goods, services or other work to County other than those specified in this Agreement, or if Contractor provides such items requiring County’s prior written approval without first having obtained such written approval, the same shall be deemed to be a gratuitous effort on the part of Contractor, and Contractor shall have no claim whatsoever against County therefor.

5.7 REQUIRED CONSENTS

Notwithstanding anything else in the Agreement, Contractor will be administratively and financially responsible for obtaining any consents required for County to access and use any Contractor resources, to the extent, if any, such access and use is necessary for County’s receipt of the Services hereunder or required under the Agreement. County will be administratively and financially responsible for obtaining any consents required for Contractor to access and use any County resources (including any County data, County Materials or software and equipment owned by, leased or licensed to County from third party
providers), to the extent such access and use is necessary for Contractor’s performance under the Agreement.

6. PROJECT SCHEDULE

6.1 PROJECT PLAN

Contractor shall implement the Solution in accordance with the Project Schedule, set forth in Exhibit C (Project Schedule), as such may be updated based upon the Project Plan developed and delivered pursuant to the Statement of Work. The Project Schedule shall, at a minimum, include the following items:

1. Deliverable Number;
2. Description;
3. Due Date;
4. Milestone/Key Deliverables Number;
5. Associated or Dependent Deliverable; and
6. Any other items reasonably required by County under this Agreement.

6.2 KEY DELIVERABLES AND MILESTONES

Exhibit C (Project Schedule) shall specify certain Deliverables as Key Deliverables and/or Milestones, as determined by County and in agreement with Contractor. A Key Deliverable or a Milestone shall be deemed completed for purposes of this Paragraph 6.2 on the earliest date that all of the tasks, subtasks, deliverables, goods, services and other Work required for completion of such Key Deliverable or Milestone are completed and delivered to County and thereafter approved in writing by County pursuant to Paragraph 2.4 (Approval of Work) without prior rejection by County or significant delay in County’s approval thereof, which delay is the result of Contractor’s failure to deliver such tasks, subtasks, deliverables, goods, services and other Work in accordance with the terms hereof. The determination of whether a Key Deliverable or Milestone has been so completed and so approved, and of the date upon which such Key Deliverable or Milestone was completed, shall be made by County’s Project Director as soon as practicable in accordance with Paragraph 2.4 (Approval of Work) after County is informed by Contractor that such Key Deliverable or Milestone has been completed and is given all the necessary information, data and documentation to verify such completion. Approval of Key Deliverables and/or Milestones shall not be unreasonably withheld or delayed by County.

As provided in Paragraph 2.5 (County Obligations), County will use reasonable efforts to provide the necessary assistance to Contractor for Contractor to meet the due dates specified in the Project Schedule.

7. TERM

The term of this Agreement shall commence upon the Effective Date and shall expire five (5) years from the License Start Date, unless sooner terminated or extended, in whole or in part, as provided in this Agreement, subject to, among others, County’s right to terminate earlier for convenience, non-appropriation of funds, default of Contractor, substandard performance of Contractor, non-responsibility of Contractor and any other term or condition of the Agreement providing for early termination of the Agreement by County. County maintains databases that track/monitor Contractor performance history. Information entered into such
databases may be used for a variety of purposes, including determining whether County will exercise Agreement term extension options, if any.

Contractor shall notify County when this Agreement is within six (6) months from the expiration of the term. Upon occurrence of this event, Contractor shall send written notification to County’s Project Director at the address set forth in Section 1 (County Key Personnel) of Exhibit E (Administration of Agreement).

8. CONTRACT SUM

8.1 MAXIMUM CONTRACT SUM

The Contract Sum under this Agreement shall be the total monetary amount payable by County to Contractor for supplying all the tasks, subtasks, deliverables, goods, services and other Work required or requested by County under this Agreement. All Work completed by Contractor must be approved in writing by County in accordance with Paragraph 2.4 (Approval of Work). If County does not approve any Work in writing, no payment shall be due Contractor for that Work. The Contract Sum, including all applicable taxes, authorized by County hereunder shall not exceed Eight Million One Hundred Twenty-Eight Thousand Four Hundred Sixty-Two Dollars and Eighty Cents ($8,128,462.80), as further detailed in Exhibit B (Pricing Schedule), unless the Contract Sum is modified pursuant to a duly approved Amendment to this Agreement by County’s and Contractor’s authorized representative(s) pursuant to Paragraph 4 (Change Notices and Amendments). The Contract Sum under this Agreement shall provide for all authorized payments County may make to Contractor for any and all Work provided by Contractor under the Agreement, including all Solution components, System Implementation, System Maintenance, System Hosting, if any, and any Optional Work.

Contractor shall maintain a system of record keeping that will allow Contractor to determine when it has incurred seventy-five percent (75%) of the Contract Sum, including the Pool Dollars expenditures, authorized for under this Agreement. Upon occurrence of this event, Contractor shall provide written notification to County’s Project Director at the address set forth in Exhibit E (County Administration). Notwithstanding the foregoing, Contractor’s failure to provide such notification shall not constitute a material breach of this Agreement.

8.2 SYSTEM IMPLEMENTATION

8.2.1 IMPLEMENTATION SERVICES

County will reimburse Contractor for Implementation Services by payment of the applicable Implementation Fees for Deliverables completed by Contractor and approved by County, less the applicable Holdback Amounts, as set forth in the Pricing Schedule.

8.2.2 TERMINATION

In addition to any other remedies available to County under the Agreement, if any Key Deliverable is not completed within thirty (30) days after the applicable Due Date and thereafter is not approved in writing by County pursuant to Paragraph 2.4 (Approval of Work), other than as a result of delays caused by acts or omissions of County, and unless County’s Project Director and Contractor’s Project Director have otherwise agreed in writing prior to such date scheduled for completion, then County may, upon notice to Contractor, terminate this Agreement for default in accordance with Paragraph 20 (Termination for Default) or for convenience in accordance with Paragraph 21 (Termination for Convenience),
as determined in the sole discretion of County, subject to the cure provisions set forth in Paragraph 20 (Termination for Default).

8.3 SYSTEM MAINTENANCE

8.3.1 SUBSCRIPTION SERVICES

County will reimburse Contractor for Subscription Services by payment of the applicable Subscription Fees annually in advance commencing upon the License Start Date through the term of the Agreement.

8.3.2 APPLICATION MAINTENANCE AND SUPPORT

Commencing upon Final Acceptance, County will pay Contractor Application Support Fees for the actual number of hours of Application Maintenance and Support Services provided by Contractor and approved by County in accordance with Exhibit B (Pricing Schedule) and Exhibit D (Service Level Agreement) with all Schedules thereto.

8.4 OPTIONAL WORK

Upon County’s request for Optional Work and mutual agreement, Contractor shall provide to County Optional Work using Pool Dollars in accordance with the agreed upon Maximum Fixed Priced and the Scope of Work, as specified in Paragraph 5.4 (Optional Work). Contractor’s rates for Optional Work shall be subject to the applicable pricing terms set forth in Exhibit B (Pricing Schedule) for the term of this Agreement. Absent an Amendment in accordance with Paragraph 4 (Change Notices and Amendments), the Pool Dollars are the aggregate amount available during the term of this Agreement for Optional Work requested and provided following Final Acceptance; except that the amount of available Pool Dollars may be increased as provided in Exhibit D (Service Level Agreement) including all Schedules thereto.

8.5 NON-APPROPRIATION OF FUNDS

County’s obligation may be limited if it is payable only and solely from funds appropriated for the purpose of this Agreement. Notwithstanding any other provision of this Agreement, County shall not be obligated for Contractor’s performance hereunder or by any provision of this Agreement during any of County’s future fiscal years unless and until County’s Board of Supervisors appropriates funds for this Agreement in County’s budget for each such future fiscal year. In the event that funds are not appropriated for this Agreement, then County shall, at its sole discretion, either (i) terminate this Agreement as of June 30 of the last fiscal year for which funds were appropriated or (ii) reduce the Work provided hereunder in accordance with the funds appropriated, as mutually agreed to by the parties. County will notify Contractor in writing of any such non-appropriation of funds at its election at the earliest possible date.

8.6 COUNTY’S OBLIGATION FOR FUTURE FISCAL YEARS

In the event that County’s Board of Supervisors adopts, in any fiscal year, a County Budget which provides for the reductions in the salaries and benefits paid to the majority of County employees and imposes similar reductions with respect to County contracts, County reserves the right to reduce its payment obligation under this Agreement correspondingly for that fiscal year and any subsequent fiscal year during the term of this Agreement (including any extensions), and the services to be provided by Contractor under this Agreement shall also be reduced correspondingly upon mutual agreement. County’s notice to Contractor regarding
such reduction in payment obligations shall be provided within thirty (30) calendar days of
the Board of Supervisors’ approval of such actions. Except as set forth in the preceding
sentence, Contractor shall continue to provide all of the Work set forth in this Agreement.

9. INVOICES AND PAYMENTS

9.1 INVOICES
Contractor shall invoice County in accordance with Exhibit B (Pricing Schedule) for:
(i) System Implementation, the Implementation Fees broken down payment Deliverables
following completion by Contractor and approval by County of each such Deliverable;
(ii) Subscription Services, the License Fees annually in advance commencing upon the
License Start Date; (iii) Application Maintenance and Support, the applicable Application
Support Fees monthly in arrears for Maintenance Periods commencing upon Final
Acceptance; and (iv) Optional Work, the actual price expended by Contractor for such
Optional Work using Pool Dollars, which shall not exceed the Maximum Fixed Price quoted
for such Optional Work, following Contractor’s completion and County’s written approval of
the Optional Work by a Change Notice or an Amendment, as applicable.

9.1.1 SUBMISSION OF INVOICES
Contractor’s invoice shall include the charges owed to Contractor by County under the terms
of this Agreement as provided in Exhibit B (Pricing Schedule). All invoices and supporting
documents under this Agreement shall be submitted to the person designated in Section 1
(County Key Personnel) of Exhibit E (Administration of Agreement) as County’s Project
Manager at the address specified in such Section 1 (County Key Personnel) of Exhibit E
(Administration of Agreement).

9.1.2 INVOICE DETAILS
Each invoice submitted by Contractor shall indicate, at a minimum:
(1) Agreement Name and Number;
(2) The tasks, subtasks, deliverables, goods, services or other Work for which payment is
claimed, including System Implementation Deliverables, System Maintenance Services
and Optional Work;
(3) The price of such tasks, subtasks, deliverables, goods, services or other Work calculated
based on the pricing terms set forth in Exhibit B (Pricing Schedule) or the Work Order
including the Maximum Fixed Price, as applicable.
(4) If applicable, the date of written approval of the tasks, subtasks, deliverables, goods,
services or other Work by County’s Project Director or designee;
(5) Indication of any applicable withhold or holdback amounts for payments claimed or
reversals thereof;
(6) Indication of any applicable credits due County under the terms of this Agreement or
reversals thereof;
(7) If applicable, a copy of any applicable Acceptance certificates signed by County’s Project
Director and/or County’s Project Manager; and
(8) Any other information required by County’s Project Director or designee.
9.1.3 **APPROVAL OF INVOICES**

All invoices submitted by Contractor to County for payment shall have County’s written approval as provided in this Paragraph 9.1, which approval shall not be unreasonably withheld. In no event shall County be liable or responsible for any payment prior to such written approval.

9.1.4 **INVOICE DISCREPANCIES**

County’s Project Director will review each invoice for any discrepancies and will, within thirty (30) days of receipt thereof, notify Contractor in writing of any discrepancies found upon such review and submit a list of disputed charges. Contractor shall review the disputed charges and send a written explanation detailing the basis for the charges within thirty (30) days of receipt of County’s notice of discrepancies and disputed charges. If County’s Project Director or designee does not receive a written explanation for the charges within such thirty (30) day period or if, in County’s determination, Contractor’s written explanation is still inconsistent with County’s assessment of the amounts due, the disputed invoice shall be escalated to the Dispute Resolution Procedure set forth in this Agreement.

All County correspondence relating to invoice discrepancies shall be sent by email, followed by hard copy, directly to County’s Project Manager with a copy to County’s Project Director at the addresses specified in Section 1 (County Key Personnel) of Exhibit E (Administration of Agreement).

9.2 **ELECTRONIC DISTRIBUTION**

All products purchased under this Agreement are available via electronic distribution only. No tangible media or documentation will be available or shipped under this Agreement. Access to the products purchased under this Agreement is in no way dependent upon any tangible media that may have been received prior to, or separately from, this Agreement.

To support the California sales and use tax exempt status of electronically downloaded software allowed under California regulation 1502 (F) (1) (D), Contractor’s invoices for all purchases made under this Agreement must accurately state that software distribution is solely via electronic download and that no tangible media or documentation will be shipped to or received by County.

9.3 **SALES/USE TAX**

The Contract Sum shown in Paragraph 8 (Contract Sum) shall be deemed to include all amounts necessary for County to reimburse Contractor for all applicable California and other state and local sales/use taxes on all Solution components and other Work provided by Contractor to County pursuant to or otherwise due as a result of this Agreement, including, but not limited to, any product of System Implementation, System Maintenance Services and any Optional Work, to the extent applicable. All California sales/use taxes shall be paid directly by Contractor to the State or other taxing authority.

Contractor shall be solely liable and responsible for any and all such California and other state and local sales/use taxes, including any and all penalties that may result from Contractor’s failure to pay any such taxes as required. Further, Contractor shall be solely liable and responsible for all applicable California and other state and local sales/use tax on all other items provided by Contractor pursuant to this Agreement, including any and all penalties that may result from Contractor’s failure to pay any such taxes as required, and shall pay such tax directly to the State or other taxing authority. In addition, Contractor shall
be solely responsible for all taxes based on Contractor’s income or gross revenue, or personal property taxes levied or assessed on Contractor’s personal property to which County does not hold title.

9.4 PAYMENTS

County will pay all invoice amounts to Contractor within thirty (30) days of receipt of invoices that have not been disputed in accordance with Paragraph 9.1.4 (Invoice Discrepancies) above. County’s failure to pay within the thirty (30) day period, however, shall not be deemed as automatic invoice approval or Acceptance by County of any deliverable for which payment is sought, nor shall it entitle Contractor to impose an interest or other penalty on any late payment.

9.5 HOLDBACKS

County shall withhold the Holdback Amount equal to ten percent (10%) of the amount of Deliverable invoices for Implementation Fees submitted by Contractor under the Agreement and approved by County pursuant to Paragraph 2.4 (Approval of Work), as further specified in Exhibit B (Pricing Schedule). The cumulative Holdback Amount shall be due and payable to Contractor upon Final Acceptance, subject to adjustment for any amounts arising under this Agreement owed to County by Contractor, including, but not limited to, any amounts arising from Paragraphs 9.1.4 (Invoice Discrepancies) and any partial termination of any Task, Subtask or Deliverable set forth in the Statement of Work as provided herein.

10. OWNERSHIP AND LICENSE

10.1 OWNERSHIP

The parties acknowledge that all Solution components provided by Contractor to County pursuant to this Agreement, including System Software, System Hardware and System Environment products, and related Documentation, are and shall remain the property of Contractor, applicable Pre-Approved Subcontractor or any rightful third party owner, with which all proprietary rights shall reside and which shall be subject to the terms of the License granted pursuant to Paragraph 10.2 (License) below.

Notwithstanding the foregoing, System Data that is provided or made accessible by County to Contractor, is generated by the System or is the product of the Solution provided by Contractor hereunder is and shall remain the property of County.

10.2 LICENSE

10.2.1 LICENSE GRANT

Subject to the provisions of Paragraph 10.1 (Ownership), Contractor hereby grants to County a non-exclusive license to use the System Software and Work Product, including any related Documentation (hereinafter “License”), by all Users in accordance with the scope set forth in Paragraph 10.2.3 (Scope of License) and subject to the restrictions set forth in Paragraph 10.2.4 (License Restrictions) for the period specified in Paragraph 10.2.2 (License Term), as further specified in Exhibit L (Subscription License, Service Levels and Support Terms) with all Schedules thereto. Notwithstanding anything to the contrary set forth in this Agreement, in the event of any conflict or inconsistency between the provisions of this Paragraph 10.2 (License) and Exhibit L (Subscription License, Service Levels and Support Terms), including any of the Schedules attached thereto, the provisions of this Paragraph 10.2 (License) shall prevail.
Notwithstanding the foregoing, upon mutual agreement of the parties, County may acquire its own license for any Partner Software that may be provided by Contractor to County under the Agreement, the term and scope of which shall be subject to the terms of County’s agreement with the provider of such Partner Software, following which acquisition such Partner Software shall be deemed County Software for purposes of this Agreement.

10.2.2 LICENSE TERM

The License granted under this Agreement shall commence upon County’s approval of Contractor’s set up of the System Environment and installation of the Licensed Software in such System Environment in accordance with the Statement of Work (hereinafter “License Start Date”) and shall continue through the term of this Agreement for as long as County pays the applicable annual License Fees, unless otherwise specified herein.

Notwithstanding the foregoing, Contractor shall provide County with a tool or otherwise ability to extract and download System Data at any time during the term of the Agreement in a standard data format for County’s access and management of such data.

10.2.3 SCOPE OF LICENSE

The License granted by Contractor under this Agreement provides each licensed User with the following rights:

(1) To use, access and operate the System Software in the System Environment from an unlimited number of computers, mobile devices, servers, work stations, local area networks and wide area networks, including web connections, in the conduct of the business of County as provided in the Agreement up to the number of Users set forth in Exhibit L (Subscription License, Service Levels and Support Terms) with all Schedules thereto;

(2) To use, access, modify, copy, translate and compile the Application Software after such time as one of the Release Conditions described in Paragraph 10.3.3 (Source Code Release Conditions – Licensed Software) has occurred which would permit County to use the Source Code as provided in this Paragraph 10.2.3 and Paragraph 10.3 (Source Code) below;

(3) To use, modify, copy and display the Documentation, including but not limited to the System and User manuals and any other specifications or documentation provided or made accessible by Contractor to County, as necessary or appropriate for County to enjoy and exercise fully the rights granted under this Agreement and the License granted hereunder;

(4) To permit third party access to any Solution component and Documentation, including Application Software and the Source Code, or any part thereof, as necessary or appropriate for County to enjoy and exercise fully the rights granted under this Agreement and the License, including for the provision of System Maintenance Services including Software Updates, Application Modifications and other business use or support of the System Software as contemplated by this Agreement; provided, however, without limiting County’s rights under this Paragraph 10.2.3(4), County covenants and agrees that it shall not exercise any of the rights contained in this Paragraph 10.2.3(4) unless and until the occurrence of any one of the Release Conditions; and

(5) Pursuant to Paragraph 51 (Assignment by County), to use, access and operate the Application Software by permitted assignees pursuant to the License terms set forth
herein, so long as all copies of the Application Software contain the proprietary notices appearing on the copies initially furnished to County by Contractor.

10.2.4 LICENSE RESTRICTIONS

County acknowledges and agrees (i) that the System Software provided by Contractor to County under the Agreement, including related Documentation, is the confidential and copyrighted property of Contractor, Pre-Approved Subcontractor(s) or its licensor(s), and all rights therein not expressly granted to County are reserved to Contractor, Pre-Approved Subcontractor(s) or its licensor(s), as applicable; and (ii) that Contractor, Pre-Approved Subcontractor(s) or its licensor(s), retain all proprietary rights in and to the foregoing. Subsequently, County’s License to the System Software provided by Contractor hereunder is limited by the restrictions set forth in this Paragraph 10.2.4. Accordingly, County will not:

(1) Reverse engineer, disassemble or decompile the Application Software provided by Contractor;

(2) Transfer, sublicense, rent, lease, convey or assign (unless resulting from an Agreement assignment under Paragraph 51 (Assignment by County) the System Software provided by Contractor;

(3) Except as expressly permitted under this Agreement, copy or reproduce the System Software provided by Contractor in any way, unless a Release Condition has occurred;

(4) Use the System Software provided by Contractor on a timesharing, service bureau, subscription service or rental basis for any third party; or

(5) Remove, modify or obscure any copyright, trademark or other proprietary rights notices that appear on, or during the use of, the System Software provided by Contractor.

Notwithstanding the foregoing and for purposes of clarity, this Section 10.2.4 shall not apply to (a) County Software or (b) any Apex and/or custom objects code that was developed for County on the Core Software or Partner Software; provided, that the terms and conditions of the applicable Schedules to Exhibit L (Subscription License, Service Levels and Support Terms) shall apply.

10.3 SOURCE CODE FOR LICENSED SOFTWARE

10.3.1 SOURCE CODE ESCROW

Upon the Effective Date of the Agreement, but no later than Contractor commences any Work hereunder, Contractor shall, unless agreed to otherwise by County, at no cost to County, have deposited in Source Code Escrow the Source Code for all Licensed Software that is part of the Solution, including the Core Software and all Partner Software, with a nationally recognized source code escrow company. Contractor shall fulfill its obligations under this Paragraph 10.3 subject to, and in accordance with, the Source Code Escrow provisions of the applicable Schedule attached to Exhibit L (Subscription License, Service Levels and Support Terms) and any applicable escrow agreements, beneficiary enrollment forms and/or other documents attached to and/or incorporated into Exhibit J (Source Code Escrow Agreements).

Contractor shall ensure that County has access to the Source Code for all Licensed Software pursuant to the Source Code Escrow Agreement(s) with one or more third parties by including County as a beneficiary to such Source Code Escrow Agreement(s) (hereinafter “Source Code Escrow”). A copy of each fully executed or signed, as applicable, Source
Code Escrow Agreement shall be included in the Agreement under Exhibit J (Source Code Escrow Agreements) to this Agreement. There shall be no charge to County for the acquisition and/or maintenance of the Source Code Escrow Agreement(s) under this Agreement.

Contractor’s duty to deposit and maintain the Source Code in Source Code Escrow shall continue throughout the term of this Agreement, unless one of the Release Conditions occurs which would permit County to obtain and use the Source Code in accordance with the terms of this Paragraph 10.3. Contractor may change any Source Code Escrow Agreement for Source Code Escrow in accordance with Paragraph 2.4 (Approval of Work). Any such change shall be accomplished by an Amendment in accordance with Paragraph 4 (Change Notices and Amendments) above and shall not modify: (i) any Agreement terms, including those relating to the Source Code Release Conditions; (ii) any of Contractor’s obligations under the Agreement with respect to maintaining the Source Code in escrow; or (iii) County’s rights hereunder with respect to the Source Code.

10.3.2 SOURCE CODE UPDATE – LICENSED SOFTWARE

The parties acknowledge that as a result of the passage of time alone, the deposited Source Code may be susceptible to loss of quality (hereinafter “Natural Degeneration”). For the purpose of reducing the risk of Natural Degeneration, Contractor shall deposit in Source Code Escrow a new copy of all deposited Source Code no less frequently than each time the Software Vendor for the Core Software releases a Software Update, at least twice a year. In the event the Source Code or any part of it is destroyed or corrupted, upon County’s request, Contractor shall deposit a replacement copy of the Source Code in Source Code Escrow.

Contractor shall update the Source Code for Licensed Software by depositing in Source Code Escrow the Source Code for all Software Updates, Additional Software and Replacements Products applicable to Licensed Software, Subscription Services for which are acquired by County during the term of the Agreement immediately following acquisition. Contractor’s duty to update the Source Code in Source Code Escrow shall continue through the term of the Agreement.

10.3.3 SOURCE CODE RELEASE CONDITIONS – LICENSED SOFTWARE

In addition to any conditions for release of Source Code that may be identified in any Source Code Escrow Agreement, Contractor shall cause the release of the Source Code to County, and County shall have the right to immediately begin using the Source Code, for the applicable Licensed Software as provided in Paragraph 10.6 (Possession and Use of Source Code), at no charge to County, upon the occurrence of any one of the following events relating to such Licensed Software or the Software Vendor of such Licensed Software (hereinafter, collectively with any release conditions identified in any Source Code Escrow Agreement, “Release Condition(s)”):

(1) The insolvency of the Software Vendor; or

(2) The Software Vendor is unwilling or unable or ceases to provide in accordance with the terms of this Agreement, including Schedule L.1 (Salesforce.com), the applicable System Maintenance Services for the Licensed Software then operational in the System Environment.

Upon occurrence of any of the Release Conditions, Contractor shall verify the applicable Source Code, update the Source Code if necessary and ensure the release of the Source Code
for such Licensed Software to County. Notwithstanding the foregoing, County alone may initiate the release of the Source Code if it believes in good faith that a Release Condition has occurred, subject to the provisions of any Source Code Escrow Agreement, if applicable, and this Paragraph 10.3.3.

10.3.4 SOURCE CODE ESCROW AGREEMENT AMENDMENT

As between County and Contractor, this Paragraph 10.3 constitutes an amendment to any Source Code Escrow Agreement and incorporates all of the Release Conditions identified in Paragraph 10.3.3 (Source Code Release Conditions – Licensed Software) above.

10.4 SOURCE CODE FOR APPLICATION MODIFICATIONS

10.4.1 AVAILABILITY OF SOURCE CODE

Contractor shall also maintain and make available to County, at no cost, the Source Code for all Application Modifications that are part of the Solution, including but not limited to Interfaces, Customizations, Configurations and any other Programming Modifications provided by Contractor to County as part of System Implementation, System Maintenance or Optional Work, as soon as they are developed or otherwise provided by Contractor to County under the Agreement. There shall be no charge to County for maintenance by Contractor of the Source Code for Application Modifications.

10.4.2 SOURCE CODE UPDATE – APPLICATION MODIFICATIONS

Contractor shall update the Source Code for Application Modifications by adding the Source Code for all Software Updates to the Application Modifications immediately following their availability. Contractor’s duty to make available to County and maintain the Source Code shall continue throughout the term of this Agreement. The parties acknowledge that as a result of the passage of time alone, the maintained Source Code for Application Modifications may be susceptible to loss of quality (hereinafter, collectively with the definition in Paragraph 10.3.2 (Source Code Update – Licensed Software), “Natural Degeneration”). For the purpose of reducing the risk of Natural Degeneration, Contractor shall update the Source Code for Application Modifications no less frequently than every six (6) months. In the event the Source Code or any part of it is destroyed or corrupted, upon County’s request, Contractor update such Source Code with proper code.

10.4.3 SOURCE CODE RELEASE CONDITIONS – APPLICATION MODIFICATIONS

Contractor shall release the Source Code for Application Modifications to County, and County shall have the right to immediately begin using such Source Code as provided in Paragraph 10.6 (Possession and Use of Source Code), at no charge to County, upon the occurrence of any one of the events (hereinafter, collectively or alternatively with the definition in Paragraph 10.3.3 (Source Code Release Conditions – Licensed Software), “Release Condition(s)”), including but not limited to the following:

(1) Completion of any System Implementation deliverable; or
(2) Provision of a Software Update; or
(3) Development of Application Modifications as part of Optional Work; or
(4) Contractor is unwilling or unable to provide System Maintenance for Application Modifications; or
(5) This Agreement expires or is terminated.
Upon occurrence of any of the Release Conditions specified above, Contractor shall verify the applicable Source Code, update the Source Code if necessary and ensure the release of the Source Code for Application Modifications to County. Notwithstanding the foregoing, Contractor shall provide the Source Code for Application Modifications upon County’s request at any time during the term of the Agreement.

10.5 COUNTY’S RIGHT TO VERIFY SOURCE CODE
Regardless of whether any one of the Release Conditions occurs, County shall have the right, at County’s sole expense, to request that Contractor verify the relevance, completeness, currency, accuracy and functionality of the deposited or available Source Code, as applicable, by, among other things, compiling the Source Code and performing test runs for comparison with the most current Application Software operating in the Production Environment.

10.6 POSSESSION AND USE OF SOURCE CODE
Upon obtaining the Source Code for any component of the Application Software following occurrence of a Release Condition, County shall be entitled to use such Source Code as needed to remedy the event of release and mitigate any damages arising from such event, provided that mitigation of damages shall not include the sale or sublicense of the Source Code. Such use will include, but not be limited to, County’s right to perform its own support and maintenance for the applicable component of the Application Software, alter or modify the Source Code and/or obtain the benefits sought under this Agreement, subject to the limitations of Paragraph 10.7 (Post-Agreement Proprietary Rights) below.

10.7 POST-AGREEMENT PROPRIETARY RIGHTS
Subject to the provisions of Paragraph 10.6 (Possession and Use of Source Code) and County’s License to, and Contractor’s or any Pre-Approved Subcontractor’s ownership of, the Application Software as provided in Paragraph 10.1 (Ownership), Source Code obtained by County under the provisions of this Agreement shall remain subject to every license restriction, proprietary rights protection and other County obligation specified in this Agreement, provided, however, County may make such Source Code available to third parties as needed to assist it in making authorized use of the Solution. County acknowledges that any possession of the Source Code referred to herein is subject to the confidentiality and proprietary provisions of access to any third party. Should use of the Source Code as provided in this Paragraph 10.7 involve the use or practice of any patent, copyright, trade secret, trademark or other proprietary information in which Contractor has an interest, Contractor, on behalf of itself, Pre-Approved Subcontractors and its assignees and successors, agrees not to assert a claim for patent, copyright, trade secret, trademark or other proprietary information infringement against County or any User provided use of Application Software and Source Code is in accordance with this Agreement.

11. SYSTEM ACCEPTANCE
11.1 SYSTEM TESTS
Contractor, with County’s assistance where applicable, shall conduct all System Tests specified in the Statement of Work to ensure the Solution’s compliance with the Specifications set forth in the Agreement, including but not limited to Exhibit A (Statement of Work), Attachment A.1 (System Requirements) and Exhibit D (Service Level Agreement). Such System Tests shall test, among others, the System’s functionality, integration and
interfacing, volume endurance and user acceptance. A System Test shall be completed and ready for payment when Contractor provides to County results of a successful completion of such System Test and County approves the System Test in writing. County’s non-Acceptance of a System Test shall be subject to the Dispute Resolution Procedure under the Agreement.

To the extent a Design Document, Statement of Work Deliverable, Acceptance Criteria identified in the Statement of Work or other document developed and agreed to by the parties during System Implementation modifies System Requirements or other then existing Specifications, such document shall be deemed a modification to and shall modify the System Requirements or other applicable Specifications.

11.2 PRODUCTION USE

The System shall achieve Go-Live and shall be ready for Production Use when County’s Project Director, or his/her designee, approves in writing all System Tests under Exhibit A (Statement of Work) leading to Go-Live before the Final Acceptance Test. Contractor’s obligations to provide System Maintenance as specified in the Agreement shall commence upon Go-Live.

11.3 FINAL ACCEPTANCE

Contractor agrees to correct all Deficiencies in the System during the one hundred (100) day period following Go-Live (hereinafter “Final Acceptance Test”) at no cost to County. Contractor shall correct all Deficiencies discovered during such 100-day period. In the event an Unacceptable Deficiency is discovered during such 100-day period, Contractor shall provide to County a diagnosis of all Unacceptable Deficiencies and proposed solution(s) for County’s approval. In the event an uncorrected Unacceptable Deficiency requires County to back out users from using the System or to deny user access to any material component or functionality of the System, at County’s option, Contractor shall repeat the Final Acceptance Test following the 100-day period as follows: (i) in the case of any repairs of a Severity Level 1 Deficiency, Contractor agrees to correct any additional Deficiencies with such repairs that are identified within forty five (45) days following Contractor’s delivery of such repair, (ii) in the case of any repairs for a Severity Level 2 Deficiency, Contractor agrees to correct any additional Deficiencies with such repair that are identified within thirty (30) days following Contractor’s delivery of such repair, and (iii) in the case of Severity Level 3 Deficiency, Contractor agrees to correct any additional Deficiencies with such repairs that are identified within fifteen (15) days following Contractor’s delivery of such repair. Subject to the provisions of Paragraph 11.4 (Failed Testing), this process shall be repeated until all Unacceptable Deficiencies have been corrected. The System shall achieve “Final Acceptance” when County’s Project Director, or his/her designee, approves in writing the Final Acceptance Test.

11.4 FAILED TESTING

11.4.1 If County’s Project Director makes a good faith determination at any time prior to Acceptance of a System Test or reaching Final Acceptance, as applicable, that the System as a whole, or any component thereof, has not successfully completed a System Test or has not achieved Final Acceptance (collectively referred to for purposes of this Paragraph 11.4 as “Designated Test”), County’s Project Director shall promptly notify Contractor in writing of such failure, specifying with as much detail as possible the manner in which the System component or the System failed to pass the applicable Designated Test. Contractor shall
immediately commence all reasonable efforts to complete, as quickly as possible, such necessary corrections, repairs and modifications to the System component or the System as will permit the System component or the System to be ready for retesting. Contractor shall notify County’s Project Director in writing when such corrections, repairs and modifications have been completed, and the applicable Designated Test shall begin again. If, after the applicable Designated Test has been completed for a second time, County’s Project Director makes a good faith determination that the System component or the System again fails to pass the applicable Designated Test, County’s Project Director shall promptly notify Contractor in writing, specifying with as much detail as possible the manner in which the System component or the System failed to pass the applicable Designated Test. Contractor shall immediately commence all reasonable efforts to complete, as quickly as possible, such necessary corrections, repairs and modifications to the System component or the System as will permit the System component or the System to be ready for retesting.

11.4.2 Such procedure shall continue, subject to County’s rights under Paragraph 8.2.2 (Termination) in the event Contractor fails to timely complete any Key Deliverable, until such time as County notifies Contractor in writing either: (i) of the successful completion of such Designated Test or (ii) that County has concluded that satisfactory progress toward such successful completion of such Designated Test is not being made, in which latter event, County shall have the right to make a determination, which shall be binding and conclusive on Contractor, that a non-curable default has occurred and to terminate this Agreement in accordance with Paragraph 20 (Termination for Default) on the basis of such non-curable default. In the event Contractor, using good faith effort, is unable to cure a deficiency by re-performance after two (2) attempts, County and Contractor will work together to agree on a mutually acceptable resolution, provided that if County and Contractor cannot agree on a resolution, County may terminate this Agreement for default pursuant to Paragraph 20 (Termination for Default).

11.4.3 Such a termination for default by County shall be of the entire Agreement, subject to the provisions of Paragraph 24 (Effect of Termination). The foregoing is without prejudice to any other rights that may accrue to County or Contractor under the terms of this Agreement or by law.

11.5 SYSTEM USE

Subject to County’s obligations of Acceptance set forth in Exhibit A (Statement of Work) and the Agreement, following the System implementation by Contractor and prior to Final Acceptance by County, County shall have the right to use, in a Production Use mode, any completed portion of the System, without any additional cost to County where County determines that it is necessary for County’s operations. Such Production Use shall not restrict Contractor’s performance under this Agreement and shall not be deemed System Acceptance or Final Acceptance of the System.

12. WARRANTIES AND CORRECTION OF DEFICIENCIES

12.1 GENERAL WARRANTIES

Contractor represents, warrants, covenants and agrees that throughout the term of this Agreement:

1. Contractor shall comply with the description and representations (including, but not limited to, Deliverable documentation, performance capabilities, accuracy, completeness,
characteristics, specifications, configurations, standards, functions and requirements applicable to professional software design meeting industry standards) set forth in this Agreement, including the Exhibit A (Statement of Work) including all Attachments thereto and System Requirements.

2. The Solution shall be free from material Deficiencies.

3. The applicable System Maintenance Service Levels shall not degrade during the term of the Agreement.

4. Contractor shall not intentionally cause any unplanned interruption of the operations of, or accessibility to the System or any component through any device, method or means including, without limitation, the use of any “virus”, “lockup”, “time bomb”, or “key lock”, “worm”, “back door” or “Trojan Horse” device or program, or any disabling code, which has the potential or capability of compromising the security of County’s confidential or proprietary information or of causing any unplanned interruption of the operations of, or accessibility of the System or any component to County or any User or which could alter, destroy, or inhibit the use of the System or any component, or the data contained therein (collectively referred to as “Disabling Device(s)”), which could block access to or prevent the use of the System or any component by County or Users. Contractor represents, warrants, and agrees that it has not purposely placed, nor is it aware of, any Disabling Device in any System component provided to County under this Agreement, nor shall Contractor knowingly permit any subsequently delivered or provided System component to contain any Disabling Device.

In addition, to the extent within Contractor’s control or knowledge, Contractor shall prevent viruses from being incorporated or introduced into the System or updates or enhancements thereto prior to the installation onto the System and shall prevent any viruses from being incorporated or introduced in the process of Contractor’s performance of on-line support.

12.2 SYSTEM WARRANTIES AND PROBLEM RESOLUTION

In accordance with the procedures set forth in Paragraph 11.3 (Final Acceptance), Contractor hereby warrants to County that the System shall be free from any and all Unacceptable Deficiencies commencing from Go-Live of the System until Final Acceptance (hereinafter “Warranty Period”). During the Warranty Period, any Unacceptable Deficiencies shall be remedied in accordance with Paragraph 11.3 (Final Acceptance). Failure by Contractor to correct Deficiency during the Warranty Period in accordance with the Service Levels specified in Exhibit D (Service Level Agreement) shall not subject Contractor to assessment of Service Credits under the Service Level Agreement. Furthermore, following completion of the Warranty Period and commencing from the first Production Use of the System through the term of the Agreement, Contractor shall correct Deficiencies reported or discovered in accordance with the Statement of Work and the Service Level Agreement at no cost to County beyond the payment of the applicable Maintenance Fees under the Agreement.

Contractor also represents, warrants, covenants and agrees that throughout the term of this Agreement:

1. All System components shall be compatible with each other and, to the extent applicable or required, shall interface with each other; and the System components, when taken
together, shall be capable of delivering all of the functionality as set forth in this Agreement.

2. The System shall be compatible with the rest of the Solution components and any enhancements or upgrades shall be backward compatible with any County’s standard browser(s) and operating system version(s) operated on County workstations.

3. The Solution, including the System, shall be capable of delivering all of the functionality and meeting all requirements set forth in the Specifications, as such may be modified as a result of System Implementation or provision of Optional Work.

4. The System shall meet the System Performance Requirements within Contractor’s or its subcontractors’, including its Pre-Approved Subcontractors’, control, including but not limited to those relating to Response Time and Service Availability, as further specified in the Statement of Work. All System Performance Deficiencies for the purpose of determining the applicable Deficiency Resolution Time and County remedies, including Service Credits, shall be deemed Severity Level 1 or Severity Level 2, as determined by County’s Project Director or designee.

12.3 CONTINUOUS PRODUCT SUPPORT

12.3.1 In the event that Contractor elects, in its own discretion, to replace any or all implemented components of the Application Software with other software modules or components (hereinafter “Replacement Product”) during the term of the Agreement in order to fulfill its obligations under the Agreement and to meet the System Requirements, then the License shall be deemed to automatically include such Replacement Product without cost or penalty to County even if such Replacement Product contains greater functionality than the Application Software it replaced. If required by County, Contractor shall provide the necessary training to County personnel to utilize the Replacement Product at no cost to County.

12.3.2 In the event any or all components of the Application Software are migrated to the Replacement Product as a result of an acquisition, sale, assignment, transfer or other change in control of Contractor, then any assignee or successor, by taking benefit (including, without limitation, acceptance of any payment under this Agreement), shall be deemed to have ratified this Agreement, subject to the requirements of Paragraph 19 (Assignment and Delegation). All terms and conditions of this Agreement shall continue in full force and effect for the Replacement Product.

12.3.3 The following terms and conditions shall apply if County elects to transfer the License to a Replacement Product:

(1) Contractor, or its assignee or successor, shall, at no cost to County, implement the Replacement Product in the System Environment, convert and migrate all of the System Data from the Application Software format to the Replacement Product format to ensure Production Use of such Replacement Product;

(2) Any prepaid Maintenance Fees for the Solution shall transfer in full force and effect for the balance of the Replacement Product’s maintenance and support term (or equivalent service) at no additional cost. If the prepaid amount is greater than the Replacement Product’s maintenance and support fees for the same term, the credit balance shall be applied to future Maintenance Fees or returned to County, at County’s option;

(3) Any and all modules offered separately and needed to match the original Application...
Software’s level of functionality shall be supplied by Contractor, or its assignee or successor, without additional cost or penalty, and shall not affect the calculation of any Annual Fees;

(4) Contractor shall provide to County the necessary Training for purposes of learning the Replacement Product. Such training shall be provided at no cost to County;

(5) All License terms and conditions, at a minimum, shall remain as granted herein with no additional fees imposed on County; and

(6) The definition of Application Software shall include the Replacement Product.

12.4 WARRANTY PASS-THROUGH

Contractor shall assign to County to the fullest extent permitted by law or by this Agreement, and shall otherwise ensure that the benefits of any applicable warranty or indemnity offered by any manufacturer of any System component or any other Solution product or service provided hereunder shall fully extend to and be enjoyed by County.

12.5 REMEDIES

County’s remedies under the Agreement for the breach of the warranties set forth in this Agreement, including the Statement of Work, shall include the repair or replacement by Contractor, at its own expense, of the non-conforming System components and any other remedies and corrective measures specified in the Agreement, including the Statement of Work and the Service Level Agreement.

12.6 BREACH OF WARRANTY OBLIGATIONS

Failure by Contractor to timely perform its obligations within its or its subcontractors’, control set forth in this Paragraph 12 shall constitute a material breach, upon which, in addition to County’s other rights and remedies set forth herein, County may, after written notice to Contractor and provision of a reasonable cure period, terminate this Agreement in accordance with Paragraph 20 (Termination for Default).

12.7 WARRANTY DISCLAIMER

Other than as expressly provided in the Agreement with all of its Exhibits, Attachments and Schedules, Contractor makes no other express warranties and disclaims all implied warranties, including the implied warranties of merchantability and fitness for a particular purpose. Nothing in this Paragraph 12.6 (Breach of Warranty Obligations) negates any express warranties provided by Contractor under the Agreement.

13. INDEMNIFICATION

13.1 GENERAL

Notwithstanding any provision of this Agreement to the contrary, whether expressly or by implication, Contractor shall indemnify, defend and hold harmless County, its Special Districts, elected and appointed officers, employees, agents and other County authorized personnel (hereinafter “County Indemnitees”) from and against any and all liability, including but not limited to, demands, claims, actions, fees, costs and expenses (including attorney and expert witness fees), for third party claims arising from or connected with Contractor’s acts and/or omissions arising from or relating to this Agreement, except for such
loss or damages arising from the sole negligence or willful misconduct of County Indemnitees.

13.2 LIMITATION OF LIABILITY

13.2.1 DIRECT DAMAGES

Except for (a) Contractor’s indemnification obligations under Paragraph 15 (Intellectual Property Warranty and Indemnification), (b) bodily injury, death or damage to tangible property, (c) Contractor’s breach of Paragraph 18 (Confidentiality and Security), or (d) Contractor’s gross negligence, fraud, willful or intentional misconduct or violation of applicable law, the total aggregate liability of either party under the Agreement to the other, whether based on a claim in contract or in tort, law or equity, shall not exceed, as to the first event giving rise to actions, claims or other liability occurring, the following monetary limits (hereinafter, also “liability cap”): (i) during the period from the Effective Date of the Agreement through one (1) year after Final Acceptance of the Solution by County, the Contract Sum; and (ii) from one (1) year after Final Acceptance through the remaining term of the Agreement, four-fifteenths (4/15) of the Contract Sum. This Section does not apply coverage limits required by, or to amounts payable by the insurance carrier under, the insurance coverages set forth in Section 14 (Insurance) for liability suffered by County.

13.2.2 CONSEQUENTIAL DAMAGES

Except for Contractor’s liability arising from (a) Contractor’s indemnification obligations under Paragraph 15 (Intellectual Property Warranty and Indemnification), (b) bodily injury, death or damage to tangible property, (c) Contractor’s breach of Paragraph 18 (Confidentiality and Security) and (d) Contractor’s gross negligence, fraud, willful or intentional misconduct or violation of law, neither party shall be liable under the Agreement for any indirect, incidental, special, exemplary, punitive or consequential damages or damages for lost profits or revenues (even if such party has been advised of the possibility of such damages and whether or not such damages are foreseeable), provided the total aggregate liability of either party for such indirect, incidental, special, exemplary, punitive or consequential damages or damages for lost profits or revenues shall not exceed the applicable liability cap as specified in Paragraph 13.2.1 (Direct Damages) above depending on the date of occurrence of the first event giving rise to such liability.

13.2.3 DATA BREACH LIABILITY

The limitations of liability and exclusions of certain damages set forth in Paragraph 13.2.2 (Consequential Damages) shall not apply to actions, claims or liability for indirect, incidental, special, exemplary, punitive or consequential damages or damages for lost profits or revenues arising from Contractor’s breach of Paragraph 18 (Confidentiality and Security), which shall be limited to the greater of: (i) the applicable liability cap as specified in Paragraph 13.2.1 (Direct Damages) above depending on the date of occurrence of the first event giving rise to such liability; and (ii) the amount of the Cyber Insurance coverage set forth in Paragraph 14.4.7 (Privacy/Network Security (Cyber) Insurance) payable by the insurance carrier for liability suffered by County as a result of such breach.

13.3 INDEMNIFICATION PROCESS

Any legal defense pursuant to Contractor’s indemnification obligations set forth in this Agreement shall be conducted by Contractor and performed by counsel selected by Contractor. Notwithstanding the preceding sentence, County shall have the right to
participate in any such defense at its sole cost and expense, except that in the event Contractor fails to provide County with full and adequate defense, as determined by County, County shall by entitled to retain its own counsel, including without limitation, County Counsel, and to reimbursement from Contractor for all such costs and expenses incurred by County in doing so. Contractor shall not have the right to enter into any settlement, agree to any injunction or other equitable relief, or make any admission, in each case, on behalf of County without County’s prior written approval.

Notwithstanding the limitation of any of Contractor’s indemnification obligations under the Agreement, including those specified in Paragraph 13.1 (General) above, to “third party claims”, Contractor shall not be relieved of its indemnification obligations against claims filed by County or Contractor employees or agents.

The provisions of this Paragraph 13.3 shall apply to all of Contractor’s indemnification obligations set forth in the Agreement, including those specified in Paragraph 13.1 (General) and Paragraph 15 (Intellectual Property Warranty and Indemnification).

14. INSURANCE

14.1 GENERAL INSURANCE REQUIREMENTS

Without limiting Contractor’s indemnification of County, and in the performance of this Agreement and until all of its obligations pursuant to this Agreement have been met, Contractor shall provide and maintain at its own expense insurance coverage satisfying the requirements specified in this Paragraph 13.2. These minimum insurance coverage terms, types and limits (“Required Insurance”) also are in addition to and separate from any other contractual obligation imposed upon Contractor pursuant to this Agreement. County in no way warrants that the Required Insurance is sufficient to protect Contractor for liabilities which may arise from or relate to this Agreement.

14.2 EVIDENCE OF COVERAGE AND NOTICE

14.2.1 Certificate(s) of insurance coverage (Certificate) satisfactory to County, and a copy of an Additional Insured endorsement confirming County and its Agents (defined below) has been given Insured status under the Contractor’s primary General Liability policy (blanket endorsements are acceptable), shall be delivered to County at the address shown below and provided prior to commencing services under this Agreement.

14.2.2 Renewal Certificates shall be provided to County not less than ten (10) days after renewal of Contractor’s policy.

14.2.3 Certificates shall identify all Required Insurance coverage types and limits specified herein, reference this Agreement by name or number, and be signed by an authorized representative of the insurer(s). The Insured party named on the Certificate shall match the name of Contractor identified as the contracting party in this Agreement. Certificates shall provide the full name of each insurer providing coverage, its NAIC (National Association of Insurance Commissioners) identification number, and list any County required endorsement forms (though blanket endorsements are acceptable).

14.2.4 Neither County’s failure to obtain, nor County’s receipt of, or failure to object to a non-complying insurance certificate or endorsement, or any other insurance documentation or information provided by the Contractor, its insurance broker(s) and/or insurer(s), shall be construed as a waiver of any of the Required Insurance provisions.
Certificates and copies of any required endorsements shall be sent to County’s Project Director at the address specified in Section 1 (County Key Personnel) of Exhibit E (Administration of Agreement).

Contractor also shall promptly report to County any injury or property damage accident or incident, including any injury to a Contractor employee occurring on County property, and any loss, disappearance, destruction, misuse, or theft of County property, monies or securities entrusted to Contractor. Contractor also shall promptly notify County of any third party claim or suit filed against Contractor or any of its subcontractors which arises from or relates to this Agreement, and could result in the filing of a claim or lawsuit against Contractor and/or County.

14.3 ADDITIONAL INSURED STATUS AND SCOPE OF COVERAGE

The County of Los Angeles, its Special Districts, Elected Officials, Officers, Agents, Employees and other County authorized personnel (collectively County and its Agents) shall be provided additional insured status under Contractor’s primary General Liability policy with respect to liability arising out of Contractor’s ongoing and completed operations performed on behalf of the County. County and its Agents additional insured status shall apply with respect to liability and defense of suits arising out of Contractor’s acts or omissions, when such liability is attributable to Contractor. The full policy limits and scope of protection also shall apply to County and its Agents as an additional insured, even if they exceed the County’s minimum Required Insurance specifications herein. Use of an automatic additional insured endorsement form is acceptable providing it satisfies the Required Insurance provisions herein.

14.3.1 CANCELLATION OF OR CHANGES IN INSURANCE

Cancellation notice shall be provided in accordance with policy provisions.

14.3.2 INSURER FINANCIAL RATINGS

Coverage shall be placed with insurers acceptable to County with A.M. Best ratings of not less than A:VII unless otherwise approved by County.

14.3.3 CONTRACTOR’S INSURANCE SHALL BE PRIMARY

Contractor’s insurance policies, with respect to any claims related to this Agreement, shall be primary with respect to all sources of coverage available to Contractor. Any County maintained insurance or self-insurance coverage shall be in excess of and not contribute to any Contractor coverage.

14.3.4 WAIVERS OF SUBROGATION

To the fullest extent permitted by law, Contractor hereby waives its rights and its general liability and workers compensation insurer(s)’ rights of recovery against County under all the Required Insurance for any loss arising from or relating to this Agreement. Contractor shall require its insurers to execute any waiver of subrogation endorsements which may be necessary to effect such waiver.

14.3.5 SUBCONTRACTOR INSURANCE COVERAGE REQUIREMENTS

Contractor shall provide County with each subcontractor’s separate evidence of insurance coverage. Contractor shall use commercially reasonable efforts to verify each subcontractor complies with the Required Insurance provisions herein, and shall require that each
subcontractor name the County and Contractor as additional insureds on the subcontractor’s General Liability policy. Contractor shall obtain County’s prior review and approval of any subcontractor request for modification of the Required Insurance.

14.3.6 **DEDUCTIBLES AND SELF-INSURED RETentions (SIRs)**

Contractor’s policies shall not obligate County to pay any portion of any Contractor deductible or SIR.

14.3.7 **CLAims MADE COVERAGE**

If any part of the Required Insurance is written on a claims made basis, any policy retroactive date shall precede the effective date of this Agreement. Contractor understands and agrees it shall maintain such coverage for a period of not less than two (2) years following Agreement expiration, termination or cancellation.

14.3.8 **APPLICATION OF EXCESS LIABILITY COVERAGE**

Contractor may use a combination of primary, and excess insurance policies which provide coverage as broad as (“follow form” over) the underlying primary policies, to satisfy the Required Insurance provisions.

14.3.9 **SEPARATION OF INSUREDS**

All liability policies shall provide cross-liability coverage as would be afforded by the standard ISO (Insurance Services Office, Inc.) separation of insureds provision with no insured versus insured exclusions or limitations.

14.3.10 **ALTERNATIVE RISK FINANCING PROGRAMS**

[Intentionally Omitted.]

14.3.11 **COUNTY REVIEW AND APPROVAL OF INSURANCE REQUIREMENTS**

County reserves the right to review and adjust the required Insurance provisions, conditioned upon County’s determination of changes in risk exposures.

14.4 **INSURANCE COVERAGE REQUIREMENTS**

14.4.1 **COMMERCIAL GENERAL LIABILITY INSURANCE**

Commercial General Liability insurance providing scope of coverage equivalent to ISO policy form CG 00 01, naming County and its Agents as an additional insured, with limits of not less than:

- General Aggregate $2 million
- Products/Completed Operations Aggregate $1 million
- Personal and Advertising Injury $1 million
- Each Occurrence $1 million

14.4.2 **AUTOMOBILE LIABILITY INSURANCE**

Automobile Liability Insurance providing scope of coverage equivalent to ISO policy form CA 00 01 with a combined single limit of not less than $1 million for bodily injury and property damage, in combined or equivalent split limits, for each single accident. Insurance
shall cover liability arising out of Contractor’s use of autos pursuant to this Agreement, including owned, leased, hired, and/or non-owned autos, as each may be applicable.

14.4.3 **WORKERS’ COMPENSATION AND EMPLOYERS’ INSURANCE**

Workers Compensation and Employers’ Liability insurance or qualified self-insurance satisfying statutory requirements, which includes Employers’ Liability coverage with limits of not less than $1 million per accident. If applicable to Contractor’s operations, coverage also shall be arranged to satisfy the requirements of any federal workers or workmen’s compensation law or any federal occupational disease law.

14.4.4 **PROFESSIONAL LIABILITY/ERRORS AND OMISSIONS INSURANCE**

Professional Liability/Errors and Omissions insurance covering Contractor’s liability arising from or related to this Agreement, with limits of not less than $1 million per claim and $2 million aggregate. Further, Contractor understands and agrees it shall maintain such coverage for a period of not less than two (2) years following this Agreement’s expiration, termination or cancellation.

14.4.5 **PROPERTY COVERAGE**

If Contractor’s given exclusive use of County owned or leased property shall carry property, Contractor’s property coverage at least as broad as that provided by the ISO special causes of loss (ISO policy form CP 10 30) form. Automobiles and mobile equipment shall be insured for their actual cash value. Real property and all other personal property shall be insured for their full replacement value.

14.4.6 **TECHNOLOGY ERRORS AND OMISSIONS**

Insurance, including cover for liabilities arising from errors, omissions, or negligent acts in rendering or failing to render computer or information technology services and technology products. Coverage for violation of software copyright should be included. Technology services should at a minimum include (1) systems analysis, (2) systems programming, (3) data processing, (4) systems integration, (5) outsourcing including outsourcing development and design, (6) systems design, consulting, development and modification, (7) training services relating to computer software or hardware, (8) management, repair and maintenance of computer products, networks and systems, (9) marketing, selling, servicing, distributing, installing and maintaining computer hardware or software, (10) data entry, modification, verification, maintenance, storage, retrieval or preparation of data output, and any other services provided by Contractor, with limits of $10 million per claim.

14.4.7 **PRIVACY/NETWORK SECURITY (CYBER) INSURANCE**

Privacy/Network Security (“Cyber”) liability coverage providing protection against liability for (1) privacy breaches (liability arising from the loss or disclosure of confidential information by Contractor and its Pre-Approved Subcontractors no matter how it occurs), (2) system breach of Contractor and its Pre-Approved Subcontractors, (3) denial or loss of service relating to Contractor and its Pre-Approved Subcontractors, (4) introduction, implantation or spread of malicious software code through Contractor and its Pre-Approved Subcontractors, (5) unauthorized access to or use of computer systems, with limits of $10 million per claim. No exclusions/restrictions for unencrypted portable devices/media may be on the policy.
14.5 FAILURE TO MAINTAIN COVERAGE

Contractor’s failure to maintain or to provide acceptable evidence that it maintains the Required Insurance shall constitute a material breach of the Agreement, upon which County immediately may withhold payments due to Contractor and/or suspend or terminate this Agreement. County, at its sole discretion, may obtain damages from Contractor resulting from such breach. Alternatively, County may purchase the required insurance coverage and, without further notice to Contractor, deduct from sums due to Contractor any premium costs advanced by County for such insurance.

15. INTELLECTUAL PROPERTY WARRANTY AND INDEMNIFICATION

15.1 Contractor represents and warrants: (i) that Contractor has the full power and authority to grant the License, ownership and all other rights granted by this Agreement to County; (ii) that no consent of any other person or entity is required by Contractor to grant such rights other than consents that have been obtained and are in effect; (iii) that County is entitled to use the System without interruption, subject only to County’s obligation to make the required payments and observe the License terms under this Agreement; (iv) that this Agreement and the System licensed or acquired herein, are neither subject to any liens, encumbrances, or pledges nor subordinate to any right or claim of any third party, including Contractor’s creditors; (v) that during the term of this Agreement, Contractor shall not subordinate this Agreement or any of its rights hereunder to any third party without the prior written consent of County, and without providing in such subordination instrument for non-disturbance of County’s use of the System (or any part thereof) in accordance with this Agreement; and (vi) that neither the performance of this Agreement by Contractor, nor the License to or ownership by, and use by, County and its Users of the System in accordance with this Agreement will in any way violate any non-disclosure agreement, nor constitute any infringement or other violation of any copyright, trade secret, trademark, service mark, patent, invention, proprietary information or other rights of any third party.

15.2 Notwithstanding any provision to the contrary, whether expressly or by implication, Contractor shall indemnify, defend, and hold harmless the County, its Special Districts, elected and appointed officers, employees, agents and other County authorized personnel (collectively referred to for purposes of this Paragraph 15 as “County”) from and against any and all liability, including but not limited to demands, claims, actions, fees, damages, costs, and expenses (including attorneys and expert witness fees) for third party claims arising from any alleged or actual infringement of any third party’s patent or copyright, or any alleged or actual unauthorized trade secret disclosure, arising from or related to this Agreement and/or the operation and use of the System by County or any Participating Agency pursuant to this Agreement (collectively referred to for purposes of this Paragraph 15 as “Infringement Claim(s)”). The foregoing indemnification shall not apply to the extent: (i) the Infringement Claim arises out of or relates to (a) County’s use of the System not in accordance with the Agreement; or (b) combination of the System with any information, software code or other material not furnished by Contractor or any of its Pre-Approved Subcontractors, except to the extent the Infringement Claim requires only the additional step of operating the System or any component thereof on general purpose servers or workstations or mobile computing devices; (ii) such Infringement Claim is the result of a modification made to the System by any third party other than Contractor or Pre-Approved Subcontractor or is authorized by Contractor or Pre-Approved Subcontractor; (iii) County continues the allegedly infringing activity after being notified thereof or after being informed of modifications, which are made
available to County at no additional charge, that would have avoided the alleged infringement; or (iv) such Infringement Claim is solely based on the County provided materials.

15.3 County will notify Contractor, in writing, as soon as practicable of any claim or action alleging such infringement or unauthorized disclosure. Upon such notice by County, Contractor shall, at no cost to County, as remedial measures, either: (i) procure the right, by license or otherwise, for County to continue to use the Solution or affected component(s) thereof, or part(s) thereof, to the same extent of County’s License or ownership rights under this Agreement; or (ii) to the extent procuring such right to use the Solution is not commercially reasonable, replace or modify the System or component(s) thereof with another software or component(s) thereof of at least equivalent quality and performance capabilities, as mutually determined by County and Contractor until the Solution and all components thereof become non-infringing, non-misappropriating and non-disclosing (hereinafter collectively for the purpose of this Paragraph 15.3 “Remedial Act(s)”).

15.4 Failure by Contractor to provide and complete the Remedial Acts described in Paragraph 15.3 above shall constitute a material breach of this Agreement, upon which County shall be entitled to terminate the Agreement for default pursuant to Paragraph 20 (Termination for Default).

16. PROPRIETARY CONSIDERATIONS

16.1 COUNTY MATERIALS

Contractor agrees that County shall own all rights, title and interest, including all copyrights, patent rights, trade secret rights and other proprietary rights therein, in and to all information, data, plans, schedules including Project Plan and Project Schedule, departmental procedures and processes, diagrams, reports, records and any other information or work products originated from or created solely for County through Contractor’s work pursuant to this Agreement and any County data whether provided by County or otherwise accessible or generated by Contractor or the System, excluding the Work Product and System Software provided by Contractor and related Documentation (collectively “County Materials”).

Contractor, therefore, hereby assigns and transfers to County all of Contractor’s right, title and interest in and to all such County Materials, provided that notwithstanding such County ownership, Contractor may retain possession of all working papers prepared by Contractor. With regards to any additional materials which are not County Materials and created by Contractor for County pursuant to this Agreement, including, without limitation, any Deliverables (collectively hereunder “Developed Materials”), County shall be entitled a worldwide, perpetual, non-exclusive, non-transferable, non-sublicensable and royalty-free license and right to use the Developed Materials solely for County’s own internal business purposes.

During and for a minimum of five (5) years subsequent to the term of this Agreement, Contractor shall retain all of Contractor’s working papers prepared under this Agreement, including to the extent necessary the County Materials. County shall have the right to inspect any and all such working papers, make copies thereof and use the working papers and the information contained therein.

Contractor shall protect the security of and keep confidential all County Materials and shall use whatever security measures are reasonably necessary to protect all such County Materials from loss or damage by any cause, including fire and theft.
16.2 TRANSFER TO COUNTY
Upon request of County, Contractor shall execute all documents requested by County and shall perform all other reasonable acts requested by County to assign and transfer to, and vest in, County all Contractor’s right, title and interest in and to the County Materials, including, but not limited to, all copyright, patent and trade secret rights. County shall have the right to register all copyrights and patents in the name of County of Los Angeles. All material expense of effecting such assignment and transfer of rights will be borne by County. Further, County shall have the right to assign, license or otherwise transfer any and all County’s right, title and interest, including, but not limited to, copyrights and patents, in and to the County Materials.

16.3 WORK PRODUCT
Notwithstanding the provisions of Paragraph 16.1 (County Materials), all pre-existing or developed materials, Deliverables, routines, methodologies, reusable components, algorithms, working papers, software, tools, processes and manuals, and all derivative works therein together with all associated intellectual property rights (hereinafter collectively “Work Product”) are and shall remain the sole property of Contractor, Pre-Approved Subcontractor or any third party owner, as applicable. County will have no interest in or claim to the Work Product except to the extent necessary to exercise its rights under this Agreement in accordance with the rights and restrictions set forth herein.

In addition, subject to Contractor’s confidentiality obligations under this Agreement relating to County’s Confidential Information, Contractor is free to use any ideas, concepts or know-how developed or acquired by Contractor during the performance under this Agreement, other than County Materials, to the extent obtained and retained by Contractor’s personnel as impressions and general learning.

16.4 PROPRIETARY AND CONFIDENTIAL
Any and all materials, software and tools which are developed or were originally acquired by Contractor outside the scope of this Agreement, which Contractor desires to use hereunder, and which Contractor considers to be proprietary or confidential, must be specifically identified by Contractor to County’s Project Director as proprietary or confidential, and shall be plainly and prominently marked by Contractor as “PROPRIETARY” or “CONFIDENTIAL”, if applicable.

Notwithstanding any other provision of this Agreement, County shall not be obligated in any way under this Agreement for:

(1) Any disclosure of any materials which County is required to make under the California Public Records Act or otherwise by any state or federal law or order of court; or

(2) Any Contractor’s proprietary and/or confidential materials not plainly and prominently marked with restrictive legends.

17. DISCLOSURE OF AGREEMENT
17.1 DISCLOSURE
Contractor shall not disclose any terms or conditions of, or any circumstances or events that occur during the performance of, this Agreement to any person or entity except as may be otherwise provided herein or required by law. In the event Contractor receives any court or administrative agency order, service of process, or request by any person or entity (other than
Contractor’s professionals) for disclosure of any such details, Contractor shall, to the extent allowed by law or such order, promptly notify County’s Project Director. Thereafter, Contractor shall comply with such order, process or request only to the extent required by applicable law. Notwithstanding the preceding sentence, to the extent permitted by law, Contractor shall delay such compliance and cooperate with County to obtain relief from such obligations to disclose until County shall have been given a reasonable opportunity to obtain such relief.

However, in recognizing Contractor’s need to identify its services and related clients to sustain itself, County shall not inhibit Contractor from publicizing its role under this Agreement under the following conditions:

(1) Contractor shall develop all publicity material in a professional manner.

(2) During the term of this Agreement, Contractor shall not, and shall not authorize another to, publish or disseminate any commercial advertisements, press releases, feature articles, or other materials using the name of County without the prior written consent of County’s Project Director for each such item.

Contractor may, without the prior written consent of County, indicate in its proposals and sales materials that it has been awarded this Agreement with the County of Los Angeles, provided that the requirements of this Paragraph 17 shall apply.

17.2 REQUIRED DISCLOSURE

Notwithstanding any other provision of this Agreement, either party may disclose information about the other that: (i) is lawfully in the public domain at the time of disclosure; (ii) is disclosed with the prior written approval of the party to which such information pertains; or (iii) is required by law to be disclosed.

18. CONFIDENTIALITY AND SECURITY

18.1 CONFIDENTIALITY

18.1.1 CONFIDENTIAL INFORMATION

Each party shall protect, secure and keep confidential the other party’s Confidential Information (as further defined below) in accordance with the terms of this Agreement and all applicable Federal, State or local laws, regulations, ordinances and publicly available guidelines and directives relating to confidentiality.

As used in this Agreement, “County’s Confidential Information” shall include all records, materials, documents, data and/or other information accessed, received, obtained, produced or acquired by Contractor in connection with the Agreement, including, but not limited to, billing and sensitive financial information, County records, County Materials, System Data, personally identifiable and health information including PHI, PI and MI as such terms are defined in Paragraph 18.3 (Protection of Electronic County Information – Data Encryption), and records, materials, data and information deemed confidential by County or the applicable law under Paragraph 3.6 (Rules and Regulations).

Contractor shall inform all of its officers, employees, agents and subcontractors providing Work hereunder of Contractor’s confidentiality provisions of this Agreement with respect to County’s Confidential Information. Contractor shall ensure that all of its officers, employees, agents and subcontractors performing Work hereunder have entered into confidentiality agreements no less protective of County than the terms of this Agreement.
including this Paragraph 18 and Exhibit F (Confidentiality and Assignment Agreement). Notwithstanding anything herein to the contrary, Contractor acknowledges and agrees that it is responsible for any breach of the obligations of confidentiality set forth herein by any person or entity to which Contractor discloses any of County’s Confidential Information.

As used in this Agreement, “Contractor’s Confidential Information” shall include all accessed, received, obtained or acquired by County in connection with the Agreement information related to strategic and other plans, methods, methodologies, processes, financial data, lists, inventions, apparatus, statistics, programs, research, development, information technology, network designs, usage data, the plans and specifications of any product or service that is designed or modified for County at County’s request or expense.

Each party shall use whatever appropriate security measures are necessary to protect the other party’s Confidential Information from loss, damage and/or unauthorized dissemination by any cause, including but not limited to fire and theft.

18.1.2 Disclosure of Information

With respect to any of County’s Confidential Information or any other records, materials, data or information that is obtained by Contractor (hereinafter collectively for the purpose of this Paragraph 18.1.2 “information”), Contractor shall: (i) not use any such information for any purpose whatsoever other than carrying out the express terms of this Agreement; (ii) promptly transmit to County all requests for disclosure of any such information; (iii) not disclose, except as otherwise specifically permitted by this Agreement, any such information to any person or organization other than County without County’s prior written authorization that the information is releasable; and (iv) at the expiration or termination of this Agreement, return all such information to County or maintain such information according to the written procedures provided or made available to Contractor by County for this purpose.

Notwithstanding anything in this Paragraph 18.1, the obligations with respect to confidentiality shall not apply to information that (A) was, at the time of disclosure of it, in the public domain; (B) was in possession of the receiving party at the time of disclosure of it and was not or is not the subject of a pre-existing or current confidentiality obligation; (C) was received after disclosure of it by a third party that had a lawful right to disclose such information without being required to disclose it in confidence; (D) after disclosure of it, is published or otherwise becomes part of the public domain legally and through no fault of the receiving party; or (E) was independently developed by the receiving party without use of the Confidential Information of the other party.

18.1.3 Indemnification

Notwithstanding any provision of this Agreement to the contrary, whether expressly or by implication, Contractor shall indemnify, defend and hold harmless County, its officers, employees, agents and other County authorized personnel from and against any and all loss, damage, liability and expense, including, but not limited to, defense costs and reasonable legal, accounting and other expert, consulting or professional fees, for third party claims arising from, connected with or related to any failure by Contractor, its officers, employees, agents or subcontractors to comply with this Paragraph 18, as determined by County in its sole judgment.
18.2 SECURITY
18.2.1 SYSTEM SECURITY
Notwithstanding anything to the contrary herein, Contractor shall provide all Work utilizing security technologies and techniques in accordance with the industry standards, Contractor’s best practices and applicable County security policies, procedures and requirements provided by County to Contractor in writing as part of the RFP, this Agreement or otherwise as required by law, including those relating to the prevention and detection of fraud or other inappropriate use or access of systems and networks. Without limiting the generality of the foregoing, Contractor shall implement and use network management and maintenance applications and tools and fraud prevention and detection and encryption technologies and prevent the introduction of any Disabling Device into the System, as further specified in this Agreement and Attachment A.3 (Information Security Requirements). In no event shall Contractor’s actions or inaction result in any situation that is less secure than the security that Contractor then provides for its own systems and data.

18.2.2 SYSTEM DATA SECURITY
Contractor hereby acknowledges the right of privacy of all persons whose information is stored in the System Data or any other County data. Contractor shall protect, secure and keep confidential all System Data in compliance with all federal, state and local laws, rules, regulations, ordinances, publicly available guidelines and directives relating to confidentiality and information security, and Attachment A.3 (Information Security Requirements), including any breach of the security of the System, such as any unauthorized acquisition of System Data that compromises the security, confidentiality or integrity of personally identifiable information. Further, Contractor shall take all reasonable actions necessary or advisable to protect all System Data in its possession, custody or control from loss or damage by any cause, including fire, theft or other catastrophe. In addition, if requested by County’s Project Director, Contractor shall provide notification to all persons whose unencrypted personal information was, or is reasonably believed to have been, acquired by any unauthorized person, and the content, method and timing of such notification shall be subject to the prior approval of County’s Project Director. Contractor shall not use System Data for any purpose or reason other than to fulfill its obligations under this Agreement.

18.3 PROTECTION OF ELECTRONIC COUNTY INFORMATION – DATA ENCRYPTION
Contractor that electronically transmits or stores Personal Information (hereinafter “PI”), Protected Health Information (hereinafter “PHI”) and/or Medical Information (hereinafter “MI”) shall comply with the encryption standards set forth below and incorporated into this Agreement and all Amendments thereto (collectively, the “Encryption Standards”), as required by the Board of Supervisors Policy Number 5.200 (hereinafter “Policy”). For purposes of this Paragraph 18.3 and the Policy, “PI” is defined in California Civil Code Section 1798.29(g); “PHI” is defined in Health Insurance Portability and Accountability Act of 1996 (HIPAA) and implementing regulations; and “MI” is defined in California Civil Code Section 56.05(j).

18.3.1 ENCRYPTION STANDARDS – STORED DATA
Upon County’s request Contractor’s and subcontractors’ workstations and portable devices that are used to access, store, receive and/or transmit County PI, PHI or MI (e.g., mobile,
wearables, tablets, thumb drives, external hard drives) require encryption (i.e. software and/or hardware) in accordance with ISO 27001 standards and industry best practices. Advanced Encryption Standard (AES) with cipher strength of 128-bit is minimally required.

Contractor’s and subcontractors’ use of remote servers (e.g. cloud storage, Software-as-a-Service or SaaS) for storage of County PI, PHI and/or MI shall be subject to written pre-approval by the County’s Chief Executive Office.

18.3.2 Encryption Standards – Transmitted Data

All transmitted (e.g. network) County PI, PHI and/or MI require encryption in accordance with: ISO 27001 standards and industry best practices. Secure Sockets Layer (SSL) is minimally required with minimum cipher strength of 128-bit.

18.3.3 Compliance

By executing the Agreement, Contractor (on behalf of itself and any and all subcontractors including Pre-Approved Subcontractors) certifies its compliance with the Policy and the data encryptions requirements specified in this Paragraph 18.3 as of the Effective Date of the Agreement, during the term of the Agreement and for as long as Contractor (or any of its subcontractors) is in possession of County PI, PHI and/or MI. Such certification shall be evidenced by submission of a completed and signed form set forth in Attachment A.4 (Compliance with Encryption Requirements) prior to being awarded the Agreement by the Board of Supervisors. In addition to the foregoing, Contractor shall maintain any validation or attestation reports that its or its Pre-Approved Subcontractors’ data encryption product(s) generate, and such reports shall be subject to audit in accordance with the Agreement.

County requires that, if non-compliant, Contractor develop and execute a corrective action plan. Failure on the part of Contractor to comply with any of the provisions of this Paragraph 18.3 shall constitute a material breach of this Agreement, upon which County may terminate or suspend the Agreement, deny Contractor access to County IT resources and/or take such other actions as deemed necessary or appropriate by County.

18.3.4 No Policy Exceptions

There are no exceptions to this Policy, except as expressly approved by the Board of Supervisors.

18.4 Remedies

Contractor acknowledges that a breach by Contractor of this Paragraph 18 may result in irreparable injury to County that may not be adequately compensated by monetary damages and that, in addition to County’s other rights under this Paragraph 18 and at law and in equity, County shall have the right to seek injunctive relief to enforce the provisions of this Paragraph 18. The provisions of this Paragraph 18 shall survive the expiration of termination of this Agreement.

Contractor shall take all reasonable actions necessary or advisable to protect the System from loss or damage. Contractor shall bear the risk of loss or damage to the System and any System Data to the extent caused by Contractor’s failure to comply with the provisions of this Paragraph 18.

19. Assignment and Delegation

19.1 Contractor shall not assign its rights and/or delegate its duties under this Agreement, whether in whole or in part, without the prior written consent of County, and any attempted
assignment and/or delegation without such consent shall be null and void. County may exercise or withhold consent in its sole discretion. No assignment and/or delegation shall be effective unless and until there is a duly-executed, written amendment to this Agreement. Any payments by County to any approved delegate or assignee on any claim under this Agreement shall be deductible, at County’s sole discretion, against the claims, which the Contractor may have against County.

19.2 Shareholders, partners, members or other equity holders of Contractor may transfer, sell, exchange, assign or divest themselves of any interest they may have therein. However, in the event any such sale, transfer, exchange, assignment or divestment is effected in such a way as to give majority control of Contractor to any person(s), corporation, partnership or legal entity other than the majority controlling interest therein at the time of execution of the Agreement, such disposition is an assignment requiring the prior consent of County in accordance with the applicable provisions of this Agreement.

19.3 Any assumption, assignment, delegation or takeover of any of Contractor’s duties, responsibilities, obligations or performance of same by any entity other than Contractor, whether through assignment, subcontract, delegation, merger, buyout or any other mechanism, with or without consideration for any reason whatsoever without County’s express written approval shall be a material breach of the Agreement which may result in the termination of this Agreement. In the event of such termination, County shall be entitled to pursue the same remedies against Contractor as it could pursue in the event of default by Contractor.

20. TERMINATION FOR DEFAULT

20.1 County may, by written notice to Contractor, terminate the whole or any part of this Agreement if:

(1) Following the Dispute Resolution Procedure (hereinafter also “DRP”) set forth in Paragraph 50 (Dispute Resolution Procedure), Contractor continues its failure to timely provide and/or satisfactorily perform any task, subtask, deliverable, goods, service or other Work within the times specified in this Agreement, including the finalized Project Plan or Project Schedule; or

(2) Following the DRP set forth in Paragraph 50 (Dispute Resolution Procedure), Contractor fails to demonstrate a high probability of timely fulfillment of the performance requirements under this Agreement; or

(3) Following the DRP set forth in Paragraph 50 (Dispute Resolution Procedure), Contractor continues its failure to make progress as to endanger performance of this Agreement in accordance with its terms; or

(4) Contractor in performance of Work under the Agreement fails to comply with the requirements of this Agreement, including but not limited to the Statement of Work and/or the Service Level Agreement; or

(5) Contractor fails to perform or comply with any other provisions of this Agreement or materially breaches this Agreement; and, unless a shorter cure period is expressly provided in this Agreement, does not cure such failure or fails to correct such failure or breach within thirty (30) days (or such longer period as County may authorize in writing) of receipt of written notice from County specifying such failure or breach, except that Contractor shall not be entitled to any cure period, and County may terminate
immediately, in the event that Contractor’s failure to perform or comply is not reasonably capable of being cured.

Notwithstanding anything to the contrary under this Agreement, the total of (i) actual time to resolve pursuant to the DRP the dispute giving rise to the default under sections (1), (2) or (3) of this Paragraph 20.1 above and (ii) the time allowable to cure such default hereunder shall not exceed forty five (45) days.

20.2 If, after County has given notice of termination under the provisions of this Paragraph 20, it is determined by County that Contractor was not in default, or that the default was excusable, the rights and obligations of the parties shall be the same as if the notice of termination had been issued pursuant to Paragraph 21 (Termination for Convenience).

20.3 The rights and remedies of County provided in this Paragraph 20 shall not be exclusive and are in addition to any other rights and remedies provided by law or under this Agreement.

21. TERMINATION FOR CONVENIENCE

21.1 This Agreement may be terminated, in whole or in part, permanently or from time to time, when such action is deemed by County to be in its best interest. Termination of Work hereunder shall be effected by notice of termination to Contractor specifying the extent to which performance of work is terminated and the date upon which such termination becomes effective, which shall be no less than forty five (45) calendar days after the notice is sent.

21.2 After receipt of a notice of termination, Contractor shall submit to County, in the form and with any certifications as may be prescribed by County, Contractor’s termination claim and invoice. Such claim and invoice shall be submitted promptly in accordance with Paragraph 24 (Effect of Termination).

22. TERMINATION FOR IMPROPER CONSIDERATION

22.1 County may, by written notice to Contractor, immediately terminate the right of Contractor to proceed under this Agreement if it is found that consideration, in any form, was offered or given by Contractor, either directly or through an intermediary, to any County officer, employee or agent with the intent of securing this Agreement or securing favorable treatment with respect to the award, Amendment or extension of the Agreement or the making of any determinations with respect to Contractor’s performance pursuant to this Agreement. In the event of such termination, County shall be entitled to pursue the same remedies against Contractor as it could pursue in the event of default by Contractor.

22.2 Contractor shall immediately report any attempt by a County officer or employee to solicit such improper consideration. The report shall be made either to County manager charged with the supervision of the employee or to County’s Auditor-Controller Employee Fraud Hotline at (213) 974 0914 or (800) 544 6861.

22.3 Among other items, such improper consideration may take the form of cash, discounts, services, the provision of travel or entertainment, or tangible gifts.

23. TERMINATION FOR INSOLVENCY

23.1 County may terminate this Agreement immediately at any time upon the occurrence of any of the following:

(1) Insolvency of Contractor. Contractor shall be deemed to be insolvent if it has ceased to pay or has admitted in writing its inability to pay its debts for at least sixty (60) days in
the ordinary course of business or cannot pay its debts as they become due, whether or not a petition has been filed under the United States Bankruptcy Code and whether or not Contractor is insolvent within the meaning of the United States Bankruptcy Code, provided that Contractor shall not be deemed insolvent if it has ceased in the normal course of business to pay its debts which are disputed in good faith and which are not related to this Agreement as determined by County;

(2) The filing of a voluntary or involuntary petition to have Contractor declared bankrupt, where the involuntary petition is not dismissed within sixty (60) days;

(3) The appointment of a receiver or trustee for Contractor; or

(4) The execution by Contractor of an assignment for the benefit of creditors.

23.2 The rights and remedies of County provided in this Paragraph 23 shall not be exclusive and are in addition to any other rights and remedies provided by law or under this Agreement.

23.3 Contractor agrees that if Contractor as a debtor-in-possession, or if a trustee in bankruptcy, rejects this Agreement, County may elect to retain its rights under this Agreement, as provided under Section 365(n) of the United States Bankruptcy Code (11 United States Code, Section 365(n)). Upon written request of County to Contractor or the trustee in bankruptcy, as applicable, Contractor or such trustee shall allow County to exercise all of its rights and benefits under this Agreement including, without limitation, such Section 365(n) (including, without limitation, the right to continued use of all source and object code versions of the Application Software and related Documentation in accordance with the terms of Paragraph 10.3 (Source Code) and the Source Code Escrow Agreement, and shall not interfere with the rights and benefits of County as provided therein. The foregoing shall survive the termination or expiration of this Agreement for any reason whatsoever.

24. **EFFECT OF TERMINATION**

In the event that County, upon notice to Contractor, terminates this Agreement in whole or in part as provided herein, then:

(1) Contractor and County shall continue the performance of this Agreement to the extent not terminated;

(2) Subject to Contractor’s obligation to provide termination assistance as provided in Paragraph 24(8), Contractor shall stop Work under this Agreement on the date and to the extent specified in such notice and provide to County all completed Work and Work in progress, in a media reasonably requested by County;

(3) Contractor shall (a) promptly return to County any and all County’s Confidential Information, County Materials and any other County data that relate to that portion of the Agreement and Work terminated by County, and (b) destroy all such County’s Confidential Information, County Materials and other County data as required in and in accordance with the provisions of Attachment A.3 (Information Security Requirements);

(4) County shall pay Contractor all monies due in accordance with the terms of the Agreement for the Work completed up to the time of termination and, with respect to termination for convenience only, whether or not such Work has been accepted and/or approved by County or otherwise;

(5) Contractor shall return to County all monies paid by County, yet uneearned by Contractor, including any prorated prepaid Maintenance Fees calculated depending on the date of
termination, if applicable;

(6) Upon termination by County for default pursuant to Paragraph 20 (Termination for Default) or for insolvency pursuant to Paragraph 23 (Termination for Insolvency), Contractor shall be liable to County for, and shall promptly pay to County, $72,000 as cover for goods, services and other work so terminated;

(7) County shall have the rights set forth in Paragraphs 10.2 (License) and 10.3 (Source Code) to access and use the Source Code as set forth therein (i) for the Application Software after such time as one of the Release Conditions described in Paragraph 10.3.3 (Source Code Release Conditions – Licensed Software) has occurred which would permit County to use such Source Code, and (ii) for Application Modifications after such time as one of the Release Conditions described in Paragraph 10.4.3 (Source Code Release Conditions – Application Modifications) has occurred which would permit County to use such Source Code; and

(8) Contractor understands and agrees that County has obligations that it cannot satisfy without use of the System provided to County hereunder or an equivalent solution, and that a failure to satisfy such obligations could result in irreparable damage to County and the entities it serves. Therefore, Contractor agrees that in the event of any termination of this Agreement, Contractor shall fully cooperate with County in the transition of County to a new solution, and Contractor shall continue to provide the License and Services for the License Fees and Maintenance Fees specified in this Agreement for a period not to exceed the lesser of: (a) the period through the expiration of term of the Agreement; or (b) such shorter period as determined by County. Upon notice to Contractor, Contractor shall support County or another selected contractor during a transition period until expiration of the term of the Agreement, or in all other cases, at a date specified by County, for the orderly turnover of Contractor’s Agreement activities and responsibilities. Any such transition services shall be provided as Optional Work at a not-to-exceed Maximum Fixed Price pursuant to a mutually agreed upon Work Order.

25. INDEPENDENT CONTRACTOR STATUS

25.1 This Agreement is not intended to, and shall not be construed to, create the relationship of agent, servant, employee, partnership, joint venture or association as between County and Contractor. The employees and agents of one party are not and shall not be, or construed to be, the employees or agents of the other party for any purpose whatsoever. Contractor shall function as, and in all respects is, an independent Contractor.

25.2 Contractor shall be solely liable and responsible for providing all workers’ compensation insurance and benefits, liability insurance, employer taxes, compensation and benefits to, or on behalf of, all persons performing Work pursuant to this Agreement. County shall have no liability or responsibility for the payment of any salaries, wages, unemployment benefits, payroll taxes, disability insurance or benefits, or Federal, State or local taxes, or other compensation, benefits or taxes for any personnel provided by or performing Work on behalf of Contractor.

25.3 Notwithstanding the provisions of this Paragraph 25, the employees and agents of Contractor shall, while on the premises of County, comply with all rules and regulations of the premises, including, but not limited to, security requirements.
26. SUBCONTRACTING

26.1 County has relied, in entering into this Agreement, on the reputation of and on obtaining the personal performance of Contractor. Consequently, no performance by Contractor of this Agreement, or any portion thereof, shall be subcontracted by Contractor, other than to the approved subcontractors listed in Exhibit K (Pre-Approved Subcontractors) (hereinafter “Pre-Approved Subcontractors”), without notice to County as provided in this Paragraph 26. Any subcontractors, direct or indirect, of Contractor engaged for the purpose of this Agreement shall not be deemed Pre-Approved Subcontractors without County’s advance written consent. Notwithstanding the foregoing, Contractor may use subcontractors for code development, quality assurance and other generic functions that do not require access to County’s Confidential Information or its facilities or relate to the direct performance of the Services. Any attempt by Contractor to subcontract any performance of this Agreement by Contractor other than to the Pre-Approved Subcontractors without such notice shall be null and void and shall be deemed a material breach of this Agreement, upon which County may immediately terminate this Agreement.

26.2 In the event Contractor subcontracts any portion of its performance of the Agreement by Contractor other than to the Pre-Approved Subcontractors, Contractor shall provide to County, in writing, a notice regarding such subcontract, which shall include:

(1) The reasons for the particular subcontract;

(2) Identification of the proposed subcontractor and an explanation of why and how the proposed subcontractor was selected;

(3) A detailed description of the Work to be provided by the proposed subcontractor;

(4) Confidentiality provisions applicable to the proposed subcontractor’s officers, employees and agents, which would be incorporated into the subcontract;

(5) Required County forms including (i) Exhibit F (Confidentiality and Assignment Agreement), (ii) Exhibit G (Contractor’s EEO Certification), (iii) Exhibit I (Safely Surrendered Baby Law), and (iii) any other standard County required provisions;

(6) A representation from Contractor that:

a. the proposed subcontractor is qualified to provide the Work for which subcontractor is being hired;

b. either the proposed subcontractor maintains the insurance required by this Agreement or Contractor has procured and maintains such insurance coverage for the proposed subcontractor;

c. either the proposed subcontractor or Contractor shall be solely liable and responsible for any and all of subcontractor’s taxes, payments and compensation, including compensation to its employees, related to the performance of Work under this Agreement; and

d. either the proposed subcontractor or Contractor shall provide for indemnification of County under the same terms and conditions as the indemnification provisions of this Agreement, including those specified in Paragraphs 13 (Indemnification) and 15 (Intellectual Property Warranty and Indemnification); and

(7) Other pertinent information and/or certifications reasonably requested by County.
26.3 County will review Contractor’s request to subcontract and determine on a case-by-case basis whether or not to consent to such request, which consent shall not be unreasonably withheld.

26.4 Notwithstanding any provision of this Agreement to the contrary, whether expressly or by implication, Contractor shall indemnify, defend and hold harmless County, its officers, employees, agents and other County authorized personnel, from and against any and all claims, demands, liabilities, damages, costs and expenses, including, but not limited to, defense costs and legal, accounting or other expert consulting or professional fees for third party claims in any way arising from or related to Contractor’s use of any subcontractor, including, without limitation, any officers, employees or agents of any subcontractor, in the same manner as required for Contractor, its officers, employees and agents, under this Agreement.

26.5 Notwithstanding any other provision of this Paragraph 26, Contractor shall remain fully responsible for any and all performance required of it under this Agreement, including those which Contractor has determined to subcontract, including, but not limited to, the obligation to properly supervise, coordinate and provide all Work required under this Agreement. All subcontracts shall be made in the name of Contractor and shall not bind nor purport to bind County. Furthermore, subcontracting of any Work under this Agreement shall not be construed to limit, in any way, Contractor’s performance, obligations or responsibilities to County or limit, in any way, any of County’s rights or remedies contained in this Agreement.

26.6 Subcontracting of any Work performed by the Contractor’s Key Staff under the Agreement shall not waive County’s right to prior and continuing approval of any or all such Contractor’s Key Staff pursuant to the provisions of Paragraph 3.3 (Approval of Contractor’s Staff), including any subcontracted members of the Contractor’s Key Staff. Contractor shall notify its subcontractors of this County’s right prior to subcontractors commencing performance under this Agreement.

26.7 Notwithstanding subcontracting by Contractor of any Work under this Agreement, Contractor shall be solely liable and responsible for any and all payments and other compensation to all subcontractors, and their officers, employees, agents, and successors in interest, for any services performed by subcontractors under this Agreement.

26.8 In the event that County consents to any subcontracting, such consent shall apply to each particular subcontract only and shall not be, or be construed to be, a waiver of this Paragraph 26 or a blanket consent to any further subcontracting.

27. RISK OF LOSS

Contractor shall bear the full risk of loss due to total or partial destruction of any Software products loaded on CDs or other computer media, until such items are delivered to and accepted in writing by County as evidenced by County’s signature on delivery documents.

28. MOST FAVORED PUBLIC ENTITY

If Contractor’s prices decline, or should Contractor, at any time during the term of this Agreement, provide substantially similar software, service levels, software models, components, goods or services under substantially similar delivery conditions to the State of California or any county, municipality or district of the State at prices below those set forth in this Agreement, then such lower prices shall be immediately extended to County. No more frequently than once per year during the term, upon reasonable advanced notice, and subject to the confidentiality obligations set forth herein, County shall have the right, at County’s
expense, to utilize a County auditor or an independent auditor to verify Contractor’s compliance with this Paragraph 28 by review of Contractor’s books and records related to the Services provided hereunder and any substantially similar services Contractor provides to the State or any county, municipality or district of the State.

29. RECORDS AND AUDITS

29.1 Contractor shall maintain accurate and complete financial records of its activities and operations relating to this Agreement in accordance with generally accepted accounting principles. Contractor agrees that County, or its authorized representatives, shall have access to and the right to examine, audit, excerpt, copy, or transcribe any pertinent transaction, activity, or records relating to this Agreement to the extent allowed by law. County and its authorized representatives shall treat all such records reviewed and derived from or based on any such audits as Contractor’s Confidential Information, subject to the California Public Records Act. All such material, including, but not limited to, all financial records, bank statements, cancelled checks or other proof of payment, timecards, sign-in/sign-out sheets and other time and employment records, and proprietary data and information, shall be kept and maintained by Contractor during the term of this Agreement and for a period of five (5) years thereafter, unless County’s written permission is given to dispose of any such material prior to such time. All such material shall be maintained by Contractor at a location in Los Angeles County, provided that if any such material is located outside Los Angeles County, Contractor shall make the necessary arrangements at its own cost and expense to have such material made available to the County within County’s borders.

29.2 In the event that an audit is conducted of Contractor specifically regarding this Agreement by any Federal or State auditor, then Contractor shall file a copy of such audit report with County’s Auditor-Controller within thirty (30) days of Contractor’s receipt thereof, unless otherwise provided by applicable Federal or State law or under this Agreement. County shall make a reasonable effort to maintain the confidentiality of such audit report(s).

29.3 Failure on the part of Contractor to comply with any of the provisions of this Paragraph 29 shall constitute a breach of this Agreement upon which County may terminate or suspend this Agreement under the terms of Paragraph 20 (Termination for Default).

29.4 If, at any time during the term of this Agreement or within five (5) years after the expiration or termination of this Agreement, representatives of County conduct an audit of the Contractor regarding the work performed under this Agreement, and if such audit finds that County’s dollar liability for any such work is less than payments made by County to the Contractor, then the difference shall be either: (a) repaid by Contractor to County by cash payment upon demand or (b) at the sole option of County’s Auditor-Controller, deducted from any amounts due to Contractor from County, whether under this Agreement or otherwise. If such audit finds that the County’s dollar liability for such work is more than the payments made by County to Contractor, then the difference shall be paid to Contractor by County by cash payment, provided that in no event shall County’s maximum obligation for this Agreement exceed the funds appropriated by County for the purpose of this Agreement.

30. COUNTY’S QUALITY ASSURANCE PLAN

County, or its agent(s), will monitor Contractor’s performance under this Agreement on not less than an annual basis. Such monitoring will include assessing Contractor’s compliance with all terms and conditions of this Agreement. Contractor deficiencies, which County determines are significant or continuing and that may place performance of this Agreement
in jeopardy, if not corrected, will be reported to the County’s Board of Supervisors. The report will include improvements and/or corrective action measures taken by County and Contractor. If improvement does not occur consistent with the corrective action measures within thirty (30) days of County’s notice of Contractor deficiencies, County may, at its sole option, terminate this Agreement, in whole or in part, pursuant to Paragraph 20 (Termination for Default) or Paragraph 21 (Termination for Convenience), or impose other penalties as specified in this Agreement.

31. CONFLICT OF INTEREST

31.1 No County employee whose position with County enables such employee to influence the award of this Agreement or any competing agreement, and no spouse or economic dependent of such employee, shall be employed in any capacity by Contractor or have any other direct or indirect financial interest in this Agreement. No officer or employee of Contractor, who may financially benefit from the performance of Work hereunder, shall in any way participate in County’s approval or ongoing evaluation of such Work, or in any way attempt to unlawfully influence County’s approval or ongoing evaluation of such Work.

31.2 Contractor shall comply with all conflict of interest laws, ordinances and regulations now in effect or hereafter to be enacted during the term of this Agreement. Contractor warrants that it is not now aware of any facts which create a conflict of interest. If Contractor hereafter becomes aware of any facts, which might reasonably be expected to create a conflict of interest, it shall immediately make full written disclosure of such facts to County. Full written disclosure shall include, but is not limited to, identification of all persons implicated and a complete description of all relevant circumstances. Failure to comply with the provisions of this Paragraph 31 shall be a material breach of this Agreement.

32. COMPLIANCE WITH APPLICABLE LAWS

32.1 In the performance of this Agreement, Contractor shall comply with all applicable Federal, State, and local laws, rules, regulations, ordinances, as well as policies and procedures made available by County to Contractor and applicable to the Work and Contractor’s or Pre-Approved Subcontractors’ provision thereof, and all provisions required thereby to be included in this Agreement are hereby incorporated herein by reference.

32.2 Contractor shall indemnify, defend and hold harmless County, its elected and appointed officers, employees, agents and other County authorized personnel, from and against any and all claims, demands, damages, liabilities, losses, costs, and expenses, including, without limitation, defense costs and legal, accounting and other expert, consulting or professional fees, for third party claims arising from, connected with, or related to any failure by Contractor, its officers, employees, agents or subcontractors, to comply with any such laws, rules, regulations, ordinances, as well as policies and procedures made available by County to Contractor, each as applicable to the Work and Contractor’s or Pre-Approved Subcontractors’ provision thereof, as determined by County in its sole judgment.

32.3 Contractor certifies and agrees that it fully complies with all applicable requirements of the Program regulations, as well as rules, ordinances, court rules, municipal laws, directives and policies issued pursuant to the enabling statute(s) and/or State or Federal regulation or law applicable to the Work and Contractor’s or Pre-Approved Subcontractors’ provision thereof. This includes compliance with mandatory standards and policies relating to energy efficiency in the State Energy Conservation Plan (Title 24, California Administrative Code), the Energy Policy and Conservation Act (Pub. L. 94-163, 89 Stat. 871) and compliance with Section 306
of the Clean Air Act (42 USC 1857[h]), Section 508 of the Clean Water Act (33 USC 1368),
Executive Order 11738 and Environmental Protection Agency regulations (40 CFR Part 15).
Contractor shall be responsible for any relevant changes in the law, including but not limited
to, rules, ordinances, court rules, municipal laws, directives and policies issued pursuant to
the enabling statute(s) and/or State or Federal regulation or law. Contractor shall also comply
with all applicable ordinances, rules, policies, directives, and procedures issued or adopted by
County applicable to the Work and Contractor’s or Pre-Approved Subcontractors’ provision
thereof for which Contractor is provided actual or constructive notice. County reserves the
right to review Contractor’s procedures to ensure compliance with the statutes, ordinances,
regulations, rules, rulings, policies and procedures of the State and the Federal government,
as applicable.

County will notify Contractor of any known new or changes to the existing applicable
County laws, directives or policies.

32.4 Failure by Contractor to comply with such laws and regulations shall be material breach of
this Agreement and may result in termination of this Agreement.

33. FAIR LABOR STANDARDS

Contractor shall comply with all applicable provisions of the Federal Fair Labor Standards
Act, and shall indemnify, defend, and hold harmless County, its elected and appointed
officers, and employees from any and all third party liability for, wages, overtime pay,
liquidated damages, penalties, court costs and attorneys’ fees arising from acts engaged in by
Contractor in violation of applicable wage and hour laws in the State of California and in the
Federal Fair Labor Standards Act, for work performed by Contractor’s employees for which
County may be found jointly or solely liable, provided that County: (i) promptly notifies
Contractor in writing of the claim; and (ii) allows Contractor to control, and cooperate with
Contractor in, the defense and any related settlement negotiations.

34. COMPLIANCE WITH CIVIL RIGHTS LAWS

34.1 Contractor herein certifies and agrees, and will re-certify upon County request no more
frequently than once per year, that all persons employed by it, its affiliates, subsidiaries and
holding companies will be treated equally without regard to or because of race, color,
religion, ancestry, national origin, sex, age, physical or mental handicap, marital status or
political affiliation, in compliance with all applicable Federal and State anti-discrimination
laws and regulations.

34.2 Contractor shall, pursuant to Los Angeles County Code Section 4.32, certify to and comply
with the provisions of Contractor’s EEO Certification (Exhibit G).

34.3 Contractor shall ensure that applicants and employees are treated equally during
employment, without regard to race, color, religion, ancestry, national origin, sex, age,
physical or mental disability, marital status or political affiliation, in compliance with all
applicable Federal and State anti-discrimination laws and regulations. Such action shall
include, but is not limited to: employment, upgrading, demotion, transfer, recruitment or
recruitment advertising, layoff or termination, rates of pay or other forms of compensation,
and selection for training, including apprenticeship.

34.4 Contractor herein certifies and agrees, and will re-certify upon County request no more
frequently than once per year, that it will deal with its subcontractors, bidders or vendors
without regard to or because of race, color, religion, ancestry, national origin, sex, age,
physical or mental disability, marital status or political affiliation, except to the extent necessary to comply with applicable Federal and State anti-discrimination laws and regulations.

34.5 Contractor herein certifies, and will re-certify upon County request no more frequently than once per year, that it, its affiliates, subsidiaries and holding companies are in compliance with all Federal, State, and local laws including, but not limited to:

(1) Title VII, Civil Rights Act of 1964;
(2) Section 504, Rehabilitation Act of 1973;
(3) Age Discrimination Act of 1975;
(4) Title IX, Education Amendments of 1973, as applicable; and
(5) Title 43, Part 17, Code of Federal Regulations, Subparts A & B,

and that no person shall, on the grounds of race, creed, color, national origin, political affiliation, marital status, sex, age, or disability, be subject to discrimination as to any privileges or uses gained under this Agreement or under any project, program or activity supported by this Agreement.

34.6 Contractor shall allow County representatives access to Contractor’s employment records during regular business hours to verify compliance with the provisions of this Paragraph 34 when so requested by County.

34.7 If County finds that any of the provisions of this Paragraph 34 have been violated, such violation shall, at the election of County, constitute a material breach of this Agreement upon which County may terminate or suspend this Agreement at County’s option, either for material breach under Paragraph 20 (Termination for Default) of this Agreement or for convenience under Paragraph 21 (Termination for Convenience) of this Agreement. While County reserves the right to determine independently that the anti-discrimination provisions of this Agreement have been violated, in addition, a determination by the California Fair Employment Practices Commission or the Federal Equal Employment Opportunity Commission that Contractor has violated State or Federal anti-discrimination laws or regulations shall constitute a finding by County that Contractor has violated the anti-discrimination provisions of this Agreement.

34.8 The parties agree that in the event Contractor is found to have violated the anti-discrimination provisions of this Agreement, and that such discrimination was directly associated with the performance of services provided under this Agreement, County may require, pursuant to Los Angeles County Code Section 4.32.010 (E), that Contractor pay the sum of Five hundred Dollars ($500) for each such violation, in lieu of termination or suspension hereof, as liquidated damages are extremely difficult to ascertain or calculate precisely. In the alternative, County may elect to terminate this Agreement pursuant to Paragraph 20 (Termination for Default).

35. RESTRICTIONS ON LOBBYING

35.1 FEDERAL FUNDS PROJECTS

If any Federal funds are to be used to pay for any portion of Contractor’s Work under this Agreement, County shall notify Contractor in writing in advance of such payment and Contractor shall fully comply with all certification and disclosure requirements prescribed by
Section 319 of Public law 101-121 (31 United States Code Section 1352) and any implementing regulations, and shall ensure that each of its subcontractors receiving funds provided under this Agreement also fully complies with all applicable certification and disclosure requirements.

35.2 LOBBYIST ORDINANCE

Contractor, and each County lobbyist or County lobbying firm, as defined in Los Angeles County Code Section 2.160.010, retained by Contractor, shall fully comply with County’s Lobbyist Ordinance, Los Angeles County Code Chapter 2.160. Failure on the part of Contractor or any County lobbyist or County lobbying firm retained by Contractor to fully comply with County Lobbyist Ordinance shall constitute a material breach of this Agreement, upon which County may immediately terminate or suspend this Agreement at County’s option, either for material breach under Paragraph 20 (Termination for Default) of this Agreement or for convenience under Paragraph 21 (Termination for Convenience) of this Agreement.

36. EMPLOYMENT ELIGIBILITY VERIFICATION

36.1 Contractor warrants that it fully complies with all Federal and State statutes and regulations regarding employment of aliens and others and that all its employees performing Services under this Agreement meet the citizenship or alien status requirements contained in Federal and State statutes and regulations including, but not limited to, the Immigration Reform and Control Act of 1986 (P.L. 99-603).

36.2 Contractor shall obtain from all employees performing under this Agreement all verification and other documentation of employment eligibility status required by Federal statutes and regulations as they currently exist and as they may be hereafter amended. Contractor shall retain such documentation for the period prescribed by law.

36.3 Contractor shall indemnify, defend, and hold harmless County, its officers, employees, agents and other County authorized personnel from and against any and all claims, demands, damages, liabilities, losses, costs, and expenses, including, but not limited to, defense costs and legal, accounting and other expert, consulting or professional fees, for third party claims arising out of or in connection with any employer sanctions and any other liability which may be assessed against Contractor or County in connection with any alleged violation of any Federal or State statutes or regulations pertaining to the eligibility for employment of any persons performing Work under this Agreement.

37. CONTRACT HIRING

37.1 CONSIDERATION OF HIRING COUNTY EMPLOYEES TARGETED FOR LAYOFFS

Should Contractor require additional or replacement personnel after the effective date of this Agreement to perform the Work set forth herein, Contractor shall give first consideration for such employment openings to permanent County employees who are targeted for layoff or qualified former County employees who are on a re-employment list during the term of this Agreement.

37.2 CONSIDERATION OF GAIN/GROW PROGRAM PARTICIPANTS FOR EMPLOYMENT

Should Contractor require additional or replacement personnel after the Effective Date, Contractor shall give consideration for any such employment openings to participants in the
County’s Department of Public Social Services’ Greater Avenues for Independence (GAIN) Program or General Relief Opportunity for Work (GROW) Program who meet Contractor’s minimum qualifications for the open position. For this purpose, consideration shall mean that Contractor will interview qualified candidates. County will refer GAIN participants by job category to Contractor.

In the event that both laid-off County employees and GAIN/GROW participants are available for hiring, Contractor shall give County employees first priority.

37.3 PROHIBITION AGAINST INDUCEMENT AND PERSUASION

Contractor and County agree that, during the term of this Agreement and for a period of one (1) year thereafter, neither party shall in any way intentionally induce or persuade any employee of one party to become an employee or agent of the other party. Notwithstanding the foregoing, such prohibition shall not apply to any hiring action initiated through a public announcement.

38. FEDERAL EARNED INCOME CREDIT

If required by applicable law, Contractor shall notify its employees, and shall require each subcontractor to notify its employees, that they may be eligible for the Federal Earned Income Credit under the Federal income tax laws. Such notice shall be provided, in accordance with the requirements set forth in Internal Revenue Service Notice 1015.

39. CONTRACTOR RESPONSIBILITY AND DEBARMENT

39.1 RESPONSIBLE CONTRACTOR

A responsible contractor is a contractor who has demonstrated the attribute of trustworthiness, as well as quality, fitness, capacity and experience to satisfactorily perform the Agreement. It is County’s policy to conduct business only with responsible contractors.

39.2 CHAPTER 2.202

Contractor is hereby notified that, in accordance with Chapter 2.202 of the Los Angeles County Code, if County acquires information concerning the performance of Contractor on this Agreement or other contracts which indicates that Contractor is not responsible, County may, in addition to other remedies provided in this Agreement, debar Contractor from bidding or proposing on, or being awarded, and/or performing Work on, County agreements for a specified period of time, which generally will not exceed five (5) years, although may exceed five (5) years or be permanent if warranted by the circumstances, and terminate any or all existing agreements Contractor may have with County.

39.3 NON-RESPONSIBLE CONTRACTOR

County may debar Contractor if County’s Board of Supervisors finds, in its discretion, that Contractor has done any of the following: (i) violated any term of a contract with County or a nonprofit corporation created by County; (ii) committed any act or omission which negatively reflects on Contractor’s quality, fitness or capacity to perform a contract with County, any other public entity or a nonprofit corporation created by County, or engaged in a pattern or practice which negatively reflects on same; (iii) committed an act or offense which indicates a lack of business integrity or business honesty; or (iv) made or submitted a false claim against County or any other public entity.
39.4 CONTRACTOR HEARING BOARD

39.4.1 If there is evidence that Contractor may be subject to debarment, County’s Project Director, or his/her designee, will notify Contractor in writing of the evidence which is the basis for the proposed debarment and will advise Contractor of the scheduled date for a debarment hearing before County’s Contractor Hearing Board.

39.4.2 The Contractor Hearing Board will conduct a hearing where evidence on the proposed debarment is presented. Contractor and/or Contractor’s representative shall be given an opportunity to submit evidence at that hearing. After the hearing, the Contractor Hearing Board will prepare a tentative proposed decision, which shall contain a recommendation regarding whether Contractor should be debarred, and, if so, the appropriate length of time of the debarment. Contractor, County’s Project Director, or his/her designee, and County’s departments shall be provided with an opportunity to object to the tentative proposed decision prior to its presentation to County’s Board of Supervisors.

39.4.3 After consideration of any objections, or if no objections are submitted, a record of the hearing, the proposed decision and any other recommendation of the Contractor Hearing Board shall be presented to County’s Board of Supervisors. The Board of Supervisors shall have the right to modify, deny or adopt the proposed decision and recommendation of the Contractor Hearing Board.

39.4.4 If Contractor has been debarred for a period longer than five (5) years, then Contractor may, after the debarment has been in effect for at least five (5) years, submit a written request for review of the debarment determination to reduce the period of debarment or terminate the debarment. County may, in its discretion, reduce the period of debarment or terminate the debarment if it finds that such Contractor has adequately demonstrated one or more of the following: (i) elimination of the grounds for which the debarment was imposed; (ii) a bona fide change in ownership or management; (iii) material evidence discovered after debarment was imposed; or (iv) any other reason that is in the best interests of County.

39.4.5 The Contractor Hearing Board will consider a request for review of a debarment determination only where (i) the requesting contractor has been debarred for a period longer than five (5) years, (ii) the debarment has been in effect for at least five (5) years and (iii) the request is in writing, states one or more of the grounds for reduction of the debarment period or termination of the debarment, and includes supporting documentation. Upon receiving an appropriate request, the Contractor Hearing Board will provide notice of the hearing on the request. At the hearing, the Contractor Hearing Board shall conduct a hearing where evidence on the proposed reduction of debarment period or termination of debarment is presented. This hearing shall be conducted and the request for review decided by the Contractor Hearing Board pursuant to the same procedures as for a debarment hearing.

39.4.6 The Contractor Hearing Board’s proposed decision shall contain a recommendation on the request to reduce the period of debarment or terminate the debarment. The Contractor Hearing Board shall present its proposed decision and recommendation to County’s Board of Supervisors. County’s Board of Supervisors shall have the right to modify, deny, or adopt the proposed decision and recommendation of the Contractor Hearing Board.

39.5 SUBCONTRACTORS OF CONTRACTOR

The terms and procedures of this Paragraph 39 shall also apply to subcontractors, consultants and partners of Contractor performing Work under this Agreement.
40. **FEDERAL ACCESS TO RECORDS**

If, and to the extent that Section 1861(v)(1)(I) of the Social Security Act (42 United States Code Section 1395x(v)(1)(i) is applicable, Contractor agrees that for a period of four (4) years following the furnishing of services under this Agreement, Contractor shall maintain and make available, upon written request, to the Secretary of the United States Department of Health and Human Services or the Comptroller General of the United States or to any of their authorized representatives, the contracts, books, documents and records of Contractor which are necessary to verify the nature and extent of the costs of services provided hereunder. Furthermore, if Contractor carries out any of the services described in 42 United States Code Section 1395 through any subcontract with a value or cost of Ten Thousand Dollars ($10,000) or more over a twelve month period with a related organization (as that term is defined under Federal law), Contractor agrees that each such subcontract shall provide for such access to the subcontract, books, documents and records of the subcontractor.

41. **REQUIRED CERTIFICATIONS**

Contractor shall obtain and maintain in effect during the term of this Agreement all licenses, permits, registrations, accreditations and certificates required by all Federal, State, and local laws, ordinances, rules, regulations, guidelines and directives, which are applicable to Contractor’s provision of the Services under this Agreement. Contractor shall further ensure that all of its officers, employees, agents and subcontractors who perform Services hereunder, shall obtain and maintain in effect during the term of this Agreement all licenses, permits, registrations, accreditations and certificates which are applicable to their performance hereunder. A copy of each such license, permit, registration, accreditation and certificate required by all applicable Federal, State, and local laws, ordinances, rules, regulations, guidelines and directives shall be provided, if required by law, in duplicate, to County’s Project Manager at the address set forth in Section 1 (County Key Personnel) of Exhibit E (Administration of Agreement).

42. **NO THIRD PARTY BENEFICIARIES**

Notwithstanding any other provision of this Agreement, Contractor and County do not in any way intend that any person or entity shall acquire any rights as a third party beneficiary of this Agreement, except that this provision shall not be construed to diminish Contractor’s indemnification obligations hereunder.

43. **CONTRACTOR PERFORMANCE DURING CIVIL UNREST AND DISASTER**

Contractor recognizes that County provides services essential to the residents of the communities it serves, and that these services are of particular importance at the time of a riot, insurrection, civil unrest, natural disaster or similar event. Notwithstanding any other provision of this Agreement, full performance by Contractor during any riot, insurrection, civil unrest, natural disaster or similar event is not excused if such performance remains physically possible without related danger to Contractor’s or subcontractors’ employees and suppliers. During any such event in which the health or safety of any of Contractor’s staff members would be endangered by performing their services on-site, such staff members may perform any or all of their services remotely.

44. **WARRANTY AGAINST CONTINGENT FEES**

44.1 Contractor warrants that no person or selling agency has been employed or retained to solicit or secure this Agreement upon any agreement or understanding for a commission,
percentage, brokerage, or contingent fee, excepting bona fide employees or bona fide established commercial or selling agencies maintained by Contractor for the purpose of securing business.

44.2 For breach of this warranty, County shall have the right to terminate this Agreement and, at its sole discretion, deduct from the fees owed, or otherwise recover, the full amount of such commission, percentage, brokerage, or contingent fee.

45. SAFELY SURRENDERED BABY LAW

45.1 NOTICE

As required by applicable law, Contractor shall notify and provide to its employees, and shall require each subcontractor to notify and provide to its employees, information regarding the Safely Surrendered Baby Law, its implementation in Los Angeles County, and where and how to safely surrender a baby. The information is set forth in Exhibit I (Safely Surrendered Baby Law). Additional information is also available at http://babysafela.org.

45.2 ACKNOWLEDGMENT OF COMMITMENT

Contractor acknowledges that County places a high priority on the implementation of the Safely Surrendered Baby Law. Contractor understands that it is County’s policy to encourage all County contractors to voluntarily post County’s “Safely Surrendered Baby Law” poster (Exhibit I (Safely Surrendered Baby Law)) in a prominent position at Contractor’s place of business. Contractor will also encourage its subcontractors, if any, to post this poster in a prominent position in the subcontractor’s place of business. Information and posters for printing are available at www.babysafela.org.

46. COMPLIANCE WITH COUNTY’S JURY SERVICE PROGRAM

46.1 JURY SERVICE PROGRAM

This Agreement is subject to the provisions of County’s ordinance entitled Contractor Employee Jury Service Program (hereinafter “Jury Service Program” or “Program”) as codified in Sections 2.203.010 through 2.203.090 of the Los Angeles County Code (hereinafter “County Code”).

46.2 WRITTEN EMPLOYEE JURY SERVICE POLICY

46.2.1 Unless Contractor has demonstrated to County’s satisfaction either that Contractor is not a “Contractor” as defined under the Jury Service Program (Section 2.203.020 of the County Code) or that Contractor qualifies for an exception to the Jury Service Program (Section 2.203.070 of the County Code), Contractor shall have and adhere to a written policy that provides that its Employees (as defined in Paragraph 46.2.2 below) shall receive from Contractor, on an annual basis, no less than five (5) days of regular pay for actual jury service. The policy may provide that Employees deposit any fees received for such jury service with Contractor or that Contractor deduct from the Employee’s regular pay the fees received for jury service.

46.2.2 For purposes of this Paragraph 46, “Contractor” means a person, partnership, corporation or other entity which has an agreement with County or a subcontract with Contractor and has received or will receive an aggregate sum of $50,000 or more in any twelve (12) month period under one or more County agreements or subcontracts. “Employee” means any California resident who is a full time employee of Contractor. “Full time” means forty (40) hours or more worked per week, or a lesser number of hours if: 1) the lesser number is a
recognized industry standard as determined by County, or 2) Contractor has a longstanding practice that defines the lesser number of hours as fulltime. Fulltime employees providing short term, temporary services of ninety (90) days or less within a twelve (12) month period are not considered fulltime for purposes of the Jury Service Program. If Contractor uses any subcontractor to perform services for County under this Agreement, the subcontractor shall also be subject to the provisions of this Paragraph 46. The provisions of this Paragraph 46 shall be inserted into any such subcontract and a copy of the Jury Service Program shall be attached to the agreement.

46.2.3 If Contractor is not required to comply with the Jury Service Program when the Agreement commences, Contractor shall have a continuing obligation to review the applicability of its “exception status” from the Jury Service Program, and Contractor shall immediately notify County if Contractor at any time either comes within the Jury Service Program’s definition of “Contractor” or if Contractor no longer qualifies for an exception to the Program. In either event, Contractor shall immediately implement a written policy consistent with the Jury Service Program. County may also require, at any time during this Agreement and at its sole discretion, that Contractor demonstrate to County’s satisfaction that Contractor either continues to remain outside of the Jury Service Program’s definition of “Contractor” and/or that Contractor continues to qualify for an exception to the Program.

46.2.4 Contractor’s violation of this Paragraph 46 of this Agreement may constitute a material breach of the Agreement. In the event of such material breach, County may, in its sole discretion, terminate this Agreement with Contractor and/or bar Contractor from the award of future County agreements for a period of time consistent with the seriousness of the breach.

47. **CONTRACTOR’S WARRANTY OF ADHERENCE TO COUNTY’S CHILD SUPPORT COMPLIANCE PROGRAM**

47.1 Contractor acknowledges that County has established a goal of ensuring that all individuals who benefit financially from County through County agreements are in compliance with their court ordered child, family and spousal support obligations in order to mitigate the economic burden otherwise imposed upon County and its taxpayers.

47.2 As required by County’s Child Support Compliance Program (County Code Chapter 2.200) and without limiting Contractor’s duty under this Agreement to comply with all applicable provisions of State and Federal law, Contractor warrants that to the best of its knowledge it is now in compliance and shall during the term of this Agreement maintain compliance with employment and wage reporting requirements as required by the Federal Social Security Act (42 USC Section 653(a)) and California Unemployment Insurance Code Section 1088.5, and shall, implement all lawfully served Wage and Earnings Withholding Orders or County’s Child Support Services Department Notices of Wage and Earnings Assignment for Child or Spousal Support, pursuant to Code of Civil Procedure Section 706.031 and Family Code Section 5246(b).

48. **TERMINATION FOR BREACH OF WARRANTY TO MAINTAIN COMPLIANCE WITH COUNTY’S CHILD SUPPORT COMPLIANCE PROGRAM**

Failure of Contractor to maintain compliance with the requirements set forth in Paragraph 47 (Contractor’s Warranty of Adherence to County’s Child Support Compliance Program) shall constitute a default by Contractor under this Agreement. Without limiting the rights and remedies available to County under any other provision of this Agreement, failure to cure such default within ninety (90) days of notice by County’s Child Support Services
Department shall be grounds upon which the Auditor-Controller or County’s Board of Supervisors may terminate this Agreement pursuant to Paragraph 20 (Termination for Default) and pursue debarment of Contractor pursuant to Paragraph 39 (Contractor Responsibility and Debarment).

49. DEFAULTED PROPERTY TAX REDUCTION PROGRAM

49.1 CONTRACTOR’S WARRANTY OF COMPLIANCE WITH COUNTY’S DEFAULTED PROPERTY TAX REDUCTION PROGRAM

Contractor acknowledges that County has established a goal of ensuring that all individuals and businesses who benefit financially from County through contract are current in paying their property tax obligations (secured and unsecured roll) in order to mitigate the economic burden otherwise imposed upon County and its taxpayers.

Unless Contractor qualifies for an exemption or exclusion, Contractor warrants and certifies that to the best of its knowledge it is now in compliance, and during the term of this Agreement will maintain compliance, with Los Angeles County Code Chapter 2.206.

49.2 TERMINATION FOR BREACH OF WARRANTY TO MAINTAIN COMPLIANCE WITH COUNTY’S DEFAULTED PROPERTY TAX REDUCTION PROGRAM

Failure of Contractor to maintain compliance with the requirements set forth in Paragraph 49.1 (Contractor’s Warranty of Compliance with County’s Defaulted Property Tax Reduction Program) shall constitute default under this Agreement. Without limiting the rights and remedies available to County under any other provision of this Agreement, failure of Contractor to cure such default within ten (10) days of notice shall be grounds upon which County may terminate this Agreement and/or pursue debarment of Contractor pursuant to County Code Chapter 2.206.

50. DISPUTE RESOLUTION PROCEDURE

50.1 Contractor and County agree to act immediately to mutually resolve any disputes which may arise with respect to this Agreement. All such disputes shall be subject to the provisions of this Paragraph 50 (such provisions shall be collectively referred to as the “Dispute Resolution Procedure”). Time is of the essence in the resolution of disputes. No remedy or election hereunder shall be deemed exclusive but shall, wherever possible, be cumulative with all other remedies at law or in equity.

50.2 Contractor and County agree that, the existence and details of a dispute notwithstanding, both parties shall continue without delay their performance hereunder.

50.3 Neither party shall delay or suspend its performance during the Dispute Resolution Procedure.

50.4 In the event of any dispute between the parties with respect to this Agreement, Contractor and County shall submit the matter to their respective Project Managers for the purpose of endeavoring to resolve such dispute.

50.5 In the event that the Project Managers are unable to resolve the dispute within a reasonable time not to exceed ten (10) days from the date of submission of the dispute to them, then the matter shall be immediately submitted to the parties’ respective Project Directors for further consideration and discussion to attempt to resolve the dispute.
50.6 In the event that the Project Directors are unable to resolve the dispute within a reasonable time not to exceed ten (10) days from the date of submission of the dispute to them, then the matter shall be immediately submitted to Contractor’s Project Executive and the Director. These persons shall have ten (10) days to attempt to resolve the dispute.

50.7 In the event that at these levels, there is not a resolution of the dispute acceptable to both parties, then each party may assert its other rights and remedies provided under this Agreement and/or its rights and remedies as provided by law.

50.8 All disputes utilizing this Dispute Resolution Procedure shall be documented in writing by each party and shall state the specifics of each alleged dispute and all actions taken. The parties shall act in good faith to resolve all disputes. At all three (3) levels described in this Paragraph 50, the efforts to resolve a dispute shall be undertaken by conference between the parties’ respective representatives, either orally, by face to face meeting or by telephone, or in writing by exchange of correspondence.

50.9 Notwithstanding the foregoing, in the event of County’s infringement of Contractor’s intellectual property rights under the Agreement or violation by either party of the confidentiality obligations hereunder, the violated party shall have the right to seek injunctive relief against the other without waiting for the outcome of the Dispute Resolution Procedure.

50.10 Notwithstanding any other provision of this Agreement, County’s right to seek injunctive relief to enforce the provisions of Paragraph 18 (Confidentiality and Security) shall not be subject to this Dispute Resolution Procedure. The preceding sentence is intended only as a clarification of County’s rights and shall not be deemed to impair any claims that County may have against Contractor or County’s rights to assert such claims after any such injunctive relief has been obtained.

51. ASSIGNMENT BY COUNTY

This Agreement may be assigned in whole or in part by County, without the further consent of Contractor, to a party which is not a competitor of Contractor and which agrees in writing to perform County’s obligations under this Agreement.

52. NEW TECHNOLOGY

Contractor and County acknowledge the probability that the technology of the software and hardware which comprise the System will change and improve during the term of this Agreement. County desires the flexibility to incorporate into the System any new technologies as they may become available. Accordingly, Contractor’s Project Manager shall, promptly upon discovery and on a continuing basis, apprise County’s Project Director of all new technologies, methodologies and techniques which Contractor considers to be applicable to the System. Specifically, upon County’s request, Contractor shall provide, in writing, a description of such new technologies, methodologies and techniques, indicating the advantages and disadvantages of incorporating same into the System, and provide an estimate of the impact such incorporation will have on the performance, scheduling and price of the System. County, at its sole discretion, may request that this Agreement be amended to incorporate the new technologies, methodologies and techniques into the System pursuant to the provisions of Paragraph 4 (Change Notices and Amendments).

53. NON-DISCRIMINATION IN SERVICES

53.1 Contractor shall not discriminate in the provision of services hereunder because of race, color, religion, national origin, ancestry, sex, age, or physical or mental handicap, in
accordance with all applicable requirements of Federal and State law. For the purpose of this Paragraph 53, discrimination in the provision of services may include, but is not limited to, the following: denying any person any service or benefit or the availability of the facility, providing any service or benefit to any person which is not equivalent or is not provided in an equivalent manner or at an equivalent time to that provided to others; subjecting any person to segregation or separate treatment in any manner related to the receipt of any service; restricting any person in any way in the enjoyment of any advantage or privilege enjoyed by others receiving any service or benefit; and treating any person differently from others in determining admission, enrollment quota, eligibility, membership, or any other requirements or conditions which persons must meet in order to be provided any service or benefit.

53.2 Contractor shall ensure that recipients of services under this Agreement are provided services without regard to race, color, religion, national origin, ancestry, sex, age, or condition of physical or mental handicap.

54. UNLAWFUL SOLICITATION

Contractor shall inform all of its employees who provide services hereunder of the provisions of Article 9 of Chapter 4 of Division 3 (commencing with Section 6150) of California Business and Professions Code (i.e., State Bar Act provisions regarding unlawful solicitation as a runner or capper for attorneys) and shall take positive and affirmative steps in its performance hereunder to ensure that there is no violation of such provisions by its employees.

55. GOVERNING LAW, JURISDICTION AND VENUE

This Agreement shall be governed by, and construed in accordance with, the substantive and procedural laws of the State of California applicable to agreements made and to be performed within the State. Contractor agrees and consents to the exclusive jurisdiction of the courts of the State of California for all purposes regarding this Agreement and further agrees and consents that venue of any action brought hereunder shall be exclusively in the County of Los Angeles, California. For claims that are subject to exclusive Federal subject matter jurisdiction, Contractor agrees and consents to the exclusive jurisdiction of the Federal District Court of the Central District of California.

56. WAIVER

No breach of any provision hereof can be waived unless in writing. No waiver by County or Contractor of any breach of any provision of this Agreement shall constitute a waiver of any other breach or of such provision. Failure of County or Contractor to enforce at any time, or from time to time, any provision of this Agreement shall not be construed as a waiver thereof. The rights and remedies set forth in this Agreement shall not be exclusive and are in addition to any other rights and remedies provided by law or under this Agreement.

57. AUTHORIZATION WARRANTY

Contractor and County represent and warrant that the person executing this Agreement or any Amendment thereto pursuant to Paragraph 4 (Change Notices and Amendments) on its behalf is an authorized agent who has actual authority to bind it to each and every term, condition and obligation of this Agreement, and that all requirements of Contractor and County have been fulfilled to provide such actual authority.
58. VALIDITY AND SEVERABILITY

58.1 VALIDITY

The invalidity of any provision of this Agreement shall not render the other provisions hereof invalid, unenforceable or illegal, unless the essential purposes of this Agreement shall be materially impaired thereby.

58.2 SEVERABILITY

In the event that any provision herein contained is held to be invalid, void or illegal by any court of competent jurisdiction, the same shall be deemed severable from the remainder of this Agreement, if practicable, and shall in no way affect, impair or invalidate any other provision contained herein. If any such provision shall be deemed invalid in its scope or breadth, such provision shall be deemed valid to the extent of the scope or breadth permitted by law. If any provision of this Agreement is adjudged void or invalid for any reason whatsoever, but would be valid if part of the wording thereof were deleted or changed, then such provision shall apply with such modifications as may be necessary to make it valid and effective.

59. NOTICES

59.1 All notices or demands required or permitted to be given or made under this Agreement, unless otherwise specified, shall be in writing and shall be addressed to the parties at the following addresses and delivered: (i) by hand with signed receipt; (ii) by first class registered or certified mail, postage prepaid; or (iii) by facsimile or electronic mail transmission followed within twenty-four (24) hours by a confirmation copy mailed by first-class registered or certified mail, postage prepaid. Notices shall be deemed given at the time of signed receipt in the case of hand delivery, three (3) days after deposit in the United States mail as set forth above, or on the date of facsimile or electronic mail transmission if followed by timely confirmation mailing. Addresses may be changed by either party by giving ten (10) days prior written notice thereof to the other party.

59.2 Director shall have the authority to issue all notices or demands which are required or permitted to be issued by County under this Agreement.

59.3 To County, notices shall be sent to the attention of County’s Project Manager and County’s Project Director at the respective addresses specified in Section 1 (County Key Personnel) of Exhibit E (Administration of Agreement).

To Contractor, notices shall be sent to the attention of Contractor’s Project Manager at the address specified in Section 2 (Contractor Key Personnel) of Exhibit E (Administration of Agreement), with a copy to Contractor’s Project Executive.

59.4 Each party may change the names of the people designated to receive notices pursuant to this Paragraph 59 by giving written notice of the change to the other party, subject to County’s right of approval in accordance with Paragraph 3.3 (Approval of Contractor’s Staff).

60. ARM’S LENGTH NEGOTIATIONS

This Agreement is the product of arm’s length negotiations between Contractor and County, with each party having had the opportunity to receive advice from and representation by independent counsel of its own choosing. As such, the parties agree that this Agreement is to be interpreted fairly as between them and is not to be strictly construed against either as the drafter or otherwise.
61. **NON-EXCLUSIVITY**

Nothing herein is intended nor shall be construed as creating any exclusive arrangement with Contractor. This Agreement shall not restrict County from acquiring, or Contractor from providing, similar, equal or like goods and/or services from or to other entities or sources.

62. **CAPTIONS AND PARAGRAPH HEADINGS**

Captions and paragraph headings used in this Agreement are for convenience only, are not a part of this Agreement, and shall not be used in construing this Agreement. If there is a conflict when referencing a Paragraph in this Agreement, between the Paragraph heading title and its number, the Paragraph heading title shall control.

63. **FORCE MAJEURE**

Neither party shall be liable for failure to perform under this Agreement, if its failure to perform arises out of fires, floods, epidemics, quarantine restrictions, other natural disasters or occurrences, acts of God, riots, strikes, acts of terrorism, war or other such event of a similar nature that is beyond the reasonable control of the party seeking to excuse its delay or failure, but in every such case the failure to perform must be beyond the reasonable control and without any material fault of the non-performing party or its subcontractors including Pre-Approved Subcontractors.

64. **INTENTIONALLY OMITTED**

65. **DAMAGE TO COUNTY FACILITIES, BUILDINGS AND GROUNDS**

65.1 Contractor shall repair, or cause to be repaired, at its own cost, any and all damage to County facilities, buildings, or grounds caused by Contractor or employees or agents of Contractor. Such repairs shall be made immediately after Contractor has become aware of such damage, but in no event later than thirty (30) days after the occurrence.

65.2 If Contractor fails to make timely repairs, County may make any necessary repairs. All costs incurred by County, as determined by County, for such repairs shall be repaid by Contractor by cash payment upon demand or, without limitation of all County’s other rights and remedies provided by law or under this Agreement, County may deduct such costs from any amounts due Contractor from County under this Agreement.

66. **MINIMUM AGE, LANGUAGE SKILLS AND LEGAL STATUS OF CONTRACTOR PERSONNEL AT FACILITY**

Contractor cannot assign employees under the age of eighteen (18) to perform Work under this Agreement. All of Contractor’s employees working at County facilities must be able to effectively communicate in both written and oral English. Contractor’s employees must be United State citizens or legally present and permitted to work in the United States.

67. **NOTICE OF DELAYS**

Exception as otherwise provided herein, when either party has knowledge that any actual or potential situation is delaying or threatens to delay the timely performance of this Agreement, that party shall, within five (5) Business Days, give notice thereof, including all relevant information with respect thereto, to the other party.
68. RE-SOLICITATION OF BIDS AND PROPOSALS

68.1 Contractor acknowledges that, prior to the expiration or earlier termination of this Agreement, County, in its sole discretion, may exercise its right to invite bids or request proposals for the continued provision of the goods and services delivered or contemplated under this Agreement. County shall make the determination to re-solicit bids or request proposals in accordance with applicable County policies.

68.2 Contractor acknowledges that County, in its sole discretion, may enter into an agreement for the future provision of goods and services, based upon the bids or proposals received, with a provider or providers other than Contractor. Further, Contractor acknowledges that it obtains no greater right to be selected through any future invitation for bids or request for proposals by virtue of its present status as Contractor.

69. NO PAYMENT FOR SERVICES PROVIDED FOLLOWING EXPIRATION OR TERMINATION OF AGREEMENT

Contractor shall have no claim against County for payment of any money or reimbursement, of any kind whatsoever, for any services provided by Contractor after the expiration or other termination of this Agreement. Should Contractor receive any such payment, it shall immediately notify County and shall immediately repay all such funds to County. Payment by County for services rendered after expiration/termination of this Agreement shall not constitute a waiver of County’s right to recover such payment from Contractor. The provisions of this Paragraph 69 shall survive the expiration or other termination of this Agreement.

70. ACCESS TO COUNTY FACILITIES

Contractor, its employees and agents, may be granted access to County facilities, subject to Contractor’s prior notification to County’s Project Manager, for the purpose of executing Contractor’s obligations hereunder. Access to County facilities shall be restricted to normal business hours, 8:00 a.m. until 5:00 p.m., Pacific Time, Monday through Friday, County observed holidays excepted. Access to County facilities outside of normal business hours must be approved in writing in advance by County’s Project Manager, which approval will not be unreasonably withheld. Contractor shall have no tenancy, or any other property or other rights, in County facilities. While present at County facilities, Contractor’s personnel shall be accompanied by County personnel at all times, unless this requirement is waived in writing prior to such event by County’s Project Manager.

71. COUNTY FACILITY OFFICE SPACE

In order for Contractor to perform Services hereunder and only for the performance of such Services, County may elect, subject to County’s standard administrative and security requirements, to provide Contractor with office space and equipment, as determined at the discretion of the applicable County’s Project Manager at County facilities, on a non-exclusive use basis. County shall also provide Contractor with reasonable telephone service in such office space for use only for purposes of this Agreement. County disclaims any and all responsibility for the loss, theft or damage of any property or material left at such County office space by Contractor.
72. PHYSICAL ALTERATIONS

Contractor shall not in any way physically alter or improve any County facility without the prior written approval of the Director, County’s Project Director and the Director of County’s Internal Services Department, in their discretion.

73. STAFF PERFORMANCE WHILE UNDER THE INFLUENCE

Contractor shall use reasonable efforts to ensure that no employee of Contractor shall perform services hereunder while under the influence of any alcoholic beverage, medication, narcotic or other substance which might impair his or her physical or mental performance.

74. RECYCLED PAPER

Consistent with the County’s Board of Supervisors’ policy to reduce the amount of solid waste deposited at the County landfills, Contractor agrees to use recycled-content paper to the maximum extent possible in this project.

75. TIME OFF FOR VOTING

Contractor shall notify its employees, and shall require each subcontractor to notify and provide to its employees, information regarding the time off for voting law (California Elections Code Section 14000). Not less than ten (10) calendar days before every statewide election, every Contractor and subcontractor shall keep posted conspicuously at the place of work, if practicable, or elsewhere where it can be seen as employees come or go to their place of work, a notice setting forth the provisions of California Elections Code Section 14000.

76. COMPLIANCE WITH COUNTY’S ZERO TOLERANCE ON HUMAN TRAFFICKING

Contractor acknowledges that County has established a Zero Tolerance on Human Trafficking Policy prohibiting contractors from engaging in human trafficking.

If Contractor or member of Contractor’s staff is convicted of a human trafficking offense, County shall require that Contractor or member of Contractor’s staff be removed immediately from performing any Work under the Agreement. County will not be under any obligation to disclose confidential information regarding the offenses other than those required by law.

Disqualification of any member of Contractor’s staff pursuant to this Paragraph 76 shall not relieve Contractor of its obligation to complete all Work in accordance with the terms and conditions of this Agreement.

77. COMPLIANCE WITH FAIR CHANCE EMPLOYMENT PRACTICES

Contractor shall comply with fair chance employment hiring practices set forth in California Government Code Section 12952, Employment Discrimination: Conviction History. Contractor’s violation of this Section may constitute a material breach of this Agreement. In the event of such material breach, County may, in its sole discretion, terminate this Agreement.

78. COMPLIANCE WITH THE COUNTY POLICY OF EQUITY

Contractor acknowledges that County takes its commitment to preserving the dignity and professionalism of the workplace very seriously, as set forth in the County Policy of Equity (CPOE) (https://ceop.lacounty.gov/). Contractor further acknowledges that County strives to provide a workplace free from discrimination, harassment, retaliation and inappropriate
conduct based on a protected characteristic, and which may violate the CPOE. Contractor, its employees and subcontractors acknowledge and certify receipt and understanding of the CPOE. Failure of Contractor, its employees or its subcontractors to uphold the County's expectations of a workplace free from harassment and discrimination, including inappropriate conduct based on a protected characteristic, may subject Contractor to termination of contractual agreements as well as civil liability.

79. PROHIBITION FROM PARTICIPATION IN FUTURE SOLICITATION(S)

A proposer, or a contractor or its subsidiary or subcontractor ("Proposer/Contractor"), is prohibited from submitting a bid or proposal in a County solicitation if the Proposer/Contractor has provided advice or consultation for the solicitation. A Proposer/Contractor is also prohibited from submitting a bid or proposal in a County solicitation if the Proposer/Contractor has developed or prepared any of the solicitation materials on behalf of the County. A violation of this provision shall result in the disqualification of the Contractor/Proposer from participation in the County solicitation or the termination or cancellation of any resultant County contract. This provision shall survive the expiration, or other termination of this Agreement.

80. COVID-19 VACCINATIONS OF COUNTY CONTRACTOR PERSONNEL

(1) At Contractor’s sole cost, Contractor shall comply with Chapter 2.212 (COVID-19 Vaccinations of County Contractor Personnel) of County Code Title 2 - Administration, Division 4. All employees of Contractor and persons working on its behalf, including but not limited to, Subcontractors of any tier (collectively, “Contractor Personnel”), must be fully vaccinated against the novel coronavirus 2019 (“COVID-19”) prior to (1) interacting in person with County employees, interns, volunteers, and commissioners ("County workforce members"), (2) working on County owned or controlled property while performing services under this Contract, and/or (3) coming into contact with the public while performing services under this Contract (collectively, “In-Person Services”).

(2) Contractor Personnel are considered “fully vaccinated” against COVID-19 two (2) weeks or more after they have received (1) the second dose in a 2-dose COVID-19 vaccine series (e.g. Pfizer-BioNTech or Moderna), (2) a single-dose COVID-19 vaccine (e.g. Johnson and Johnson [J&J]/Janssen), or (3) the final dose of any COVID-19 vaccine authorized by the World Health Organization ("WHO").

(3) Prior to assigning Contractor Personnel to perform In-Person Services, Contractor shall obtain proof that such Contractor Personnel have been fully vaccinated by confirming Contractor Personnel is vaccinated through any of the following documentation: (1) official COVID-19 Vaccination Record Card (issued by the Department of Health and Human Services, CDC or WHO Yellow Card), which includes the name of the person vaccinated, type of vaccine provided, and date of the last dose administered ("Vaccination Record Card"); (2) copy (including a photographic copy) of a Vaccination Record Card; (3) Documentation of vaccination from a licensed medical provider; (4) a digital record that includes a quick response ("QR") code that when scanned by a SMART HealthCard reader displays to the reader client name, date of birth, vaccine dates, and vaccine type, and the QR code confirms the vaccine record as an official record of the State of California; or (5) documentation of vaccination from Contractors who follow the CDPH vaccination records guidelines and standards. Contractor shall also provide written notice to County before the start of work under this Contract that its
Contractor Personnel are in compliance with the requirements of this section. Contractor shall retain such proof of vaccination for the document retention period set forth in this Contract, and must provide such records to the County for audit purposes, when required by County.

(4) Contractor shall evaluate any medical or sincerely held religious exemption request of its Contractor Personnel, as required by law. If Contractor has determined that Contractor Personnel is exempt pursuant to a medical or sincerely held religious reason, the Contractor must also maintain records of the Contractor Personnel’s testing results. The Contractor must provide such records to the County for audit purposes, when required by County. The unvaccinated exempt Contractor Personnel must meet the following requirements prior to (1) interacting in person with County workforce members, (2) working on County owned or controlled property while performing services under this Contract, and/or (3) coming into contact with the public while performing services under this Contract:

   a. Test for COVID-19 with either a polymerase chain reaction (PCR) or antigen test has an Emergency Use Authorization (EUA) by the FDA or is operating per the Laboratory Developed Test requirements by the U.S. Centers for Medicare and Medicaid Services. Testing must occur at least weekly, or more frequently as required by County or other applicable law, regulation or order.

   b. Wear a mask that is consistent with CDC recommendations at all times while on County controlled or owned property, and while engaging with members of the public and County workforce members.

   c. Engage in proper physical distancing, as determined by the applicable County department that the Contract is with.

(5) In addition to complying with the requirements of this section, Contractor shall also comply with all other applicable local, departmental, State, and federal laws, regulations and requirements for COVID-19. A completed Exhibit G (COVID-19 Vaccination Certification of Compliance) is a required part of any agreement with the County.

81. SURVIVAL

In addition to any provisions in this Agreement which specifically state that they shall survive the termination or expiration of the Agreement, the provisions in the following Paragraphs shall also survive the expiration or termination of this Agreement for any reason:

2.4 Approval of Work

9.3 Sales/Use Tax

10 Ownership and License

12 Warranties and Correction of Deficiencies

13 Indemnification

15 Intellectual Property Warranty and Indemnification

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IN WITNESS WHEREOF, County and Contractor by their duly authorized signatures have caused this Agreement to be effective on the day, month and year first above written.

COUNTY OF LOS ANGELES:
Los Angeles County Alternate Public Defender

By __________________________
ERIKA ANZOÁTEGUI
Alternate Public Defender

CONTRACTOR:
Sapient Corporation

By __________________________
Signature

__________________________
Print Name

Title ________________________

APPROVED AS TO FORM:
RODRIGO A. CASTRO-SILVA
County Counsel

By __________________________

162442.00102/127546881v.6
EXHIBIT A

STATEMENT OF WORK
FOR
APD CMS
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Exhibit A – Statement of Work

APD CMS
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1. GENERAL

1.1. INTRODUCTION

This Statement of Work (“SOW”), dated as of [___________], 2022, by and between the County of Los Angeles, a political subdivision of the State of California (hereinafter “County”) and Sapient Corporation (hereinafter “Contractor”) (hereinafter, collectively also the “parties”) is entered into pursuant to that certain Agreement dated as of [_______], 2022, by and between County and Contractor and describes System Implementation Services and other Work to be provided by Contractor for the Los Angeles County Alternate Public Defender (“APD”). This SOW and any Attachments hereto are subject to the terms and conditions of the Agreement between County and Contractor. Capitalized terms not defined herein will have the meanings ascribed to such terms in the Agreement. Project management documents may refer to Defects as “bugs.” For clarity, when used in Project management documents, the term “bug” or “bugs” shall have the same meaning as “Deficiency,” “Deficiencies” and “Defect(s)” as defined in the Agreement.

Contractor shall perform, complete and deliver all Work, however denoted, as set forth in this Statement of Work. Also defined herein are those Tasks and Subtasks that involve participation of both Contractor and County. Unless expressly specified as an obligation of County, Contractor shall perform all Tasks and Subtasks and provide all Deliverables as defined herein. For purposes of this SOW, tasks, liabilities and obligations that are the responsibility of County shall be deemed tasks, liabilities and obligations of APD and vice versa.

For the purpose of the Agreement, a Deliverable shall be deemed complete upon County’s approval and acceptance thereof in accordance with the provisions of the Agreement. If County rejects a submitted Deliverable, it shall provide feedback regarding the reasons for the rejection in accordance with Section 11.4 of the Agreement.

References in this Exhibit A may also be made to sections of Contractor’s Proposal, which is incorporated by reference into the Agreement.

Unless specified otherwise, Contractor shall be responsible for furnishing all personnel, facilities, equipment, material, supplies and support and management services and shall perform all functions necessary to satisfy the requirements of this SOW, System Requirements and other Specifications set forth in the Agreement. All System Requirements specifically referenced in this SOW, shall apply to Contractor’s Deliverables under this SOW.

This is a fixed fee SOW. County and Contractor have engaged in a collaborative discovery process pursuant to which Contractor has provided estimates based on its expertise and prior work. This SOW sets forth all Work Contractor will perform for the fees set forth herein. In the event that (a) County has additional requirements not reflected in the Specifications, System Requirements set forth in this SOW, or assumptions in this SOW, or (b) County requests Contractor to complete additional work as a direct result of County’s material failure to perform any obligation expressly identified in this SOW and such additional work results in a material additional costs to Contractor, then Contractor may submit a proposed Change Notice to County for County’s consideration. County may obtain such additional Services and Work as part of a mutually agreed Change Notice for the acquisition of such Services and Work as Optional Work in accordance with the requirements of the Agreement. In no event will County be responsible for any fees relating to any additional Services or Work unless a written Change Notice is properly executed by an authorized representative of County as provided in the Agreement. For avoidance of doubt, to effectuate the intent of the parties to leverage the baseline Los Angeles County Public Defender (“PD”) Case
Management System ("CMS") to develop and implement a Justice Management System for the Alternative Public Defender (the "APD CMS"), Contractor will provide to County under this SOW all Deliverables and Work Product Contractor has provided to PD at no additional charge.

The following Attachments are attached to and are deemed a part of this Statement of Work:

Attachment A.1 – System Requirements
Attachment A.2 – Software Configuration
Attachment A.3 – Information Security Requirements
Attachment A.4 – Compliance with Encryption Requirements
Attachment A.5 – Deliverable Acceptance Document
Attachment A.6 – Solution Methodology
Attachment A.7 – Proposal Forms

1.2. OBJECTIVES

The goal of this Project is to leverage the baseline PD CMS to develop and implement the APD CMS to:

1. Implement a case management system for Juveniles;
2. Implement a case management system for Adults; and
3. Implement interfaces with external systems.

1.3. PROJECT BACKGROUND

The PD has documented its business requirements for the PD CMS and identified Salesforce platform to be used for implementation of the PD CMS. The APD has reviewed and confirmed that there is commonality with PD’s use cases and business requirements. Based on this due diligence, the parties agreed to use the PD CMS as a baseline for the APD CMS and to accommodate certain of APD’s unique work processes in the APD CMS, as further set forth in this SOW.

1.4. PROJECT OVERVIEW AND SCOPE OF WORK

Without limiting the more detailed descriptions set forth in the subsequent Sections of this Statement of Work and otherwise in the Agreement and the Project Management Plan, Contractor's Work hereunder shall include the following, in each case in full accordance with this Statement of Work:

1. Contractor shall provide all licenses to Licensed Software and perform all Services and other Work to set up, configure, develop, integrate and transfer knowledge to County staff on how to configure the CMS Solution to support and operate within the County to the full benefit of the APD.

2. Contractor shall perform, complete and deliver all Tasks, Subtasks, Deliverables, goods, Services and other Work (collectively referred to as “Work”) as set forth below or in any referenced document herein, in full compliance with this Statement of Work. Such Work shall
include all configurations, conversions, data loads, systems interface configuration, knowledge transfer, tests, training, systems documentation and system cutover services set forth or referenced herein. Also defined in this Statement of Work are those Tasks and Subtasks that involve participation of Contractor and County. Except to the extent expressly specified as an obligation of County, Contractor shall perform all Tasks and Subtasks and provide all Deliverables set forth herein. If any services, functions or responsibilities not specifically described in this SOW are typical subtasks to successfully deliver the Work as described in this SOW, they shall be deemed to be included within the scope of the Work described in this SOW.

3. Contractor shall perform, complete and deliver all Work as set forth in this Statement of Work requiring access to County systems, County networks, County Confidential Information, County data or System Data at a Contractor facility in the United States. At no time shall Contractor or any persons providing Work on behalf of Contractor have access to County systems, County networks, County Confidential Information, County data or System Data from a facility outside of the United States.

1.5. Approval of Work

Upon completion of any particular Work deliverables to be provided by Contractor, Contractor shall submit a Deliverable Acceptance Document to County’s Project Director, together with any supporting documentation reasonably requested by County, for written approval by County’s Project Director. All Work must be approved by County, as evidenced by County’s Project Director’s signature on the applicable Deliverable Acceptance Document. County will use reasonable efforts to provide its approval within two (2) to ten (10) Business Days depending on the complexity of the applicable Deliverable, as agreed to by the parties.

1.6. Change Management

If work is requested that is out of scope of Services provided under this SOW, the parties may mutually agree to prepare and execute a Change Notice for the acquisition of such Services as Optional Work. For informational purposes, the parties would generally expect fees for certain types of work to fall within the following price ranges. Actual fees will be as mutually agreed by the parties in a Chance Notice and may not correspond to the following information guidelines.

<table>
<thead>
<tr>
<th>Size</th>
<th>Typical Hours to Complete Work</th>
<th>Exemplary Services</th>
<th>Typical Expected Fee Range</th>
</tr>
</thead>
<tbody>
<tr>
<td>Small</td>
<td>Less than 20 hours</td>
<td>Additional workflows and document templates</td>
<td>Typically would not exceed $5,000</td>
</tr>
<tr>
<td>Medium</td>
<td>20 hours to 40 hours</td>
<td>Additional workshops, Custom Triggers, Simple APEX Classes, Simple Lightning Components</td>
<td>Typically would not exceed $10,000</td>
</tr>
<tr>
<td>Large</td>
<td>60 or more hours</td>
<td>Additional integrations, data loads</td>
<td>Based on complexity of work effort</td>
</tr>
</tbody>
</table>
2. TASKS AND DELIVERABLES

2.1. TASK – HOSTING ENVIRONMENT PROVISIONING

Contractor will set up and provide access to the Production Environment as well as sandbox environments as needed. Contractor will demonstrate that all Licensed Software has been provisioned where applicable.

2.2. TASK – PROJECT MANAGEMENT

2.2.1. SUBTASKS

2.2.1.1. PROJECT MANAGEMENT PLAN INPUT

Contractor shall provide input into a Project Management Plan ("PMP"). County or County’s representative will maintain responsibility for the Microsoft office project plan. Additionally, a Detailed Work Plan will be available upon completion of the Solution Design. The County will have real-time access to this information via access to ProjectForce, Contractor’s internal project management tool.

2.2.1.2. PROVIDE PROGRESS REPORTING

Contractor shall advise County of progress in meeting goals and schedules contained in the work plans including the PMP. This shall be initiated one (1) week after the Effective Date of the Agreement and applied weekly thereafter and shall consist of the following:

- Progress of each task/activity.
- Updated Project Schedule.
- Action items and decisions from the previous meeting.
- Problems encountered, proposed resolutions and projected completion dates for problem resolution.
- Planned activities for the next two (2) reporting periods.
- Status of contractually defined deliverables, milestones and walk-throughs scheduled in the Project Schedule.
- Other information as reasonably required by County or Contractor.

2.2.1.3. ADDITIONAL PROJECT MANAGEMENT REQUIREMENTS

- Contractor Project Manager shall be assigned full-time to the project through the first full month production operations after Go-Live.
- Contractor Project Manager shall notify County Project Manager within five (5) business days, any delays in completing a Project Deliverable. All reported delays by Contractor Project Manager shall include the impact(s) of the delay and measures to get back on schedule.
- All Monthly Status Reports prepared by the Contractor Project manager shall be submitted to the County within the first five (5) business days at the beginning of each month.
• Contractor Project Manager shall prepare the agenda and the minutes for each of the weekly project management meetings, including updated issue and incident logs, updated detailed work plan, Deliverable delays, Project risks, and decision papers.

• Contractor Project Manager shall assist the County Project Manager to prepare and provide Project status updates, escalate issues and present recommendations to the Executive Steering Committee.

• Prior to commencing work on each Deliverable, Contractor Project Manager shall prepare and review the proposed format and content for the deliverable with the County Project Manager.

2.2.1.4. PROJECT INITIATION

Contractor shall transition from the Sales Team to the Project Team and:

• Prepare for Kickoff
• Conduct Project Kickoff Meeting
• Assemble Team, Setup Users and System Environment
• Collect Project Objectives
• Collect Challenges with Existing Systems
• Identify Project Success Criteria
• Prepare for Workshops

Number of Team Members: Up to 14

2.3. TASK – SYSTEM DESIGN, DEVELOPMENT AND CUSTOMIZATION

2.3.1. SUBTASKS

2.3.1.1. VALIDATE KEY CASE MANAGEMENT WORKSHOP SCRIPTS

Contractor shall conduct case management workshops which shall, at a minimum:

• Validate Key Case Management Process
• Validate Key Business Information (Fields & Objects)
• Validate Data Validation Requirements
• Validate Custom Configurations
• Validate Workflow Requirements
• Each workshop will be a maximum of 4 hours.
• APD and Contractor have reviewed the PD solution design and technical design requirements to identify potential gaps between PD and APD requirements in preparation for design workshops. APD gaps that are included within the scope of this Project are identified in Attachment A.1 (System Requirements) to this SOW. 10 additional 2-hour workshops will be conducted during the first 5 build sprints.
•
• County will fulfill the following responsibilities for the Functional Assessment:
  • County shall provide the facilities for conducting the workshops.
  • County shall identify and assign up to 5 participants for each functional area to be reviewed.
  • County shall identify and assess impacts to business operations based on the findings of the case management workshops and fit-gap analysis.
  • The first session will be an overview of the PD solution.
  • From the first session a brief plan will be created that identifies the proposed subject areas for the subsequent 11 sessions.

Number of Workshops: 12

2.3.1.2. VALIDATE DOCUMENTED FUNCTIONAL REQUIREMENTS

Contractor shall document all business requirements collected during case management workshops described above using ProjectForce. Each requirement will include a description of the business need, acceptance criteria, category, priority and scope/Project phase. The categories will include configuration, workflow, reporting, code, process, training and integration requirements.

Number of Workshops: 12

2.3.1.3. GAP ANALYSIS OF REQUIREMENTS

Attachment A.1 (System Requirements) to this SOW specifies gaps identified during the gap discovery and workshop analysis.

2.3.1.4. HIGH-LEVEL TECHNICAL SPECIFICATIONS

Contractor shall document the technical Specifications of this Project including: security and authentication, data model and database storage, integration with other systems.

Assumptions: The technical specification for PD will be used for the APD specification with modifications to accommodate APD differences.

Integrations: Up to 5 additional fields will be added per integration.

Number of Technical Specifications: 1

2.3.1.5. PRESENT HIGH-LEVEL SOLUTION DESIGN

Contractor shall develop for County a document to describe the overall Solution including the technical architecture, functional architecture, integration architecture, object model and key features.

Number of Design Documents: 1
2.3.1.6. CONDUCT INDEPENDENT DESIGN REVIEW

Contractor shall conduct an independent review of the designed Solution proposed by Contractor’s architect team to meet the System Requirements, including the requirements identified during the course of this SOW. This review will assess the viability, usability, performance factors of the Solution versus industry best practices.

2.3.1.7. CLIENT DESIGN REVIEW

Contractor shall review functional and technical design with stakeholders.

Number of Design Reviews (2 per iteration): 14

2.3.1.8. DETAILED DESIGN

Contractor shall update each System Requirement with detailed functional and/or technical Specifications to identify the details of what will be constructed.

Number of Detailed Design Sessions: 14

2.3.1.9. DEVELOP APPLICATION SOFTWARE

For each iteration, Contractor shall configure and develop Application Modifications to meet documented System Requirements, complete System testing and turn over the Application Software to County by migrating the approved System Requirements into an Acceptance System Environment.

2.3.2. DELIVERABLE – DETAILED DESIGN DOCUMENT

Contractor shall provide a document describing all of the high-level System components and business processes required to implement County’s System Requirements including object model, to-be user processes, automation techniques, integrations, data management, third party partners and any other System design considerations. For integrations, this will also include a high level description of the integration model.

The existing technical Specification defined for the PD CMS project will be used as the baseline Specification for this Project, including the following data model and the features as defined in the PD Solution Specification.
2.3.3. DELIVERABLE – APPLICATION SOFTWARE

Contractor shall configure and develop Application Modifications to meet documented System Requirements, complete System testing and turn over the Application Software to County by migrating the approved System Requirements into a User Acceptance Test Environment. The Application Software shall be delivered in incremental fashion as per sprint plan.
2.3.4. DELIVERABLE – APPLICATION REPORTS

2.4. TASK – SECURITY

2.4.1. SUBTASKS

2.4.1.1. PROVIDE SECURITY PLAN

APD’s security model will be developed to provide the appropriate organizational permission defaults for each role and criteria-based sharing rules. It is assumed that the Box security will be inherited from Salesforce so users with access to the parent record will inherit permission to the Box folder. If individual exception need to be made, users will be trained to use the Box permissions to grant document file and folder access to additional users. It is assumed that the dynamic sharing customization developed for PD will also be used to support APD sharing requirements. Otherwise, the standard connector between Box and Salesforce will be sufficient to control security. Contractor shall provide a System Security Plan that describes the security approach for the System. In addition, because of the expected interactivity with other entities (e.g., Courts, etc.), a comprehensive plan must explain how the System shall comply and coordinate when necessary with the security constraints of other entities. The System Security Plan shall address, at a minimum, the following areas:

- General information about System Environment, interconnections/information sharing, applicable laws or regulations, information sensitivity, responsible parties, general system description
- Security controls pertaining to reassessment and management, User rules or behavior, Implementation Phase, Operation and Maintenance Phase
- Operational controls pertaining to personnel security, physical and environmental protection, input/output controls, contingency plans,
- Maintenance, integrity, documentation, training, incident response
- Technical controls pertaining to User identification and authentication, logical access controls, audit trails

2.4.1.2. GATHER SECURITY REQUIREMENTS

- Determine security method
- Determine organization wide settings
- Identify roles and profiles
- Develop sharing rules

Number of Workshops: 2

2.5. TASK – DATA CONVERSION

2.5.1. PREPARE AND PROVIDE DATA CONVERSION PLAN
2.5.1.1. UNDERSTAND SOURCE CONTENT

Contractor will collaborate with relevant County technical and functional stakeholders to understand where data and media resides within legacy architecture, review existing source data model and relevant artifacts, identity prospective data and media necessary for new solution capabilities and volume counts. County is responsible for providing stakeholders that are familiar with relevant capabilities of legacy system(s) and backend data layer architecture(s).

2.5.1.2. EVALUATE GAP BETWEEN SOURCE DATA AND TARGET SOLUTION

Contractor will collaborate with relevant County technical and functional stakeholders to gain point of view on data quality including but not limited to consistency of formatting, adherence to field types, duplicative data, extraneous legacy data. Estimate Salesforce data storage required. County is responsible for data cleansing and/or confirming direction in instances where data is inconsistent with target including but not limited to: field type mismatches, duplicate records, missing unique identifiers, missing foreign keys required for referential integrity, orphaned records, association to termed/retired users, sourcing or defaulting system timestamp fields if not available, volumes exceeding licensed Salesforce data storage constraints and purchasing additional data storage and/or salesforce sandboxes if required.

2.5.1.3. SEGMENTATION AND PRIORITIZATION

Contractor will collaborate with relevant County Project leadership to highlight key findings and considerations necessary to assess migration options. County is responsible for confirmation of data required for migration, strategy to segment (if necessary) and approach for Contractor to securely access source data for test and production loads. Contractor can offer secure 3rd party servers (hosted via Amazon's EC2 fedramp certified cloud) with commercially available/support database technologies (mySQL, Oracle, PostgreSQL, Microsoft SQLServer, Microsoft Access, Microsoft Excel) to support the migration. County is responsible for approving target environment management (including salesforce sandboxes) plan that will support test and production loads necessary for quality assurance and production cutover. Access to the source data must be provided by County either by securely transferring copy of source database(s) to secure 3rd party amazon EC2 server or by installing a on premise middleware agent with direct read-only access to source data. If strategy involves authoring database "views" to rationalize or segment source data tables to fit target Salesforce solution object(s) the County is responsible for providing a technical resource to collaborate with Contractor team to confirm open items and validate final SQL.

2.5.1.4. STRATEGY ITERATION MIGRATION ROADMAP

Contractor review key findings and considerations necessary to assess migration options with County Project leadership.

2.5.2. DELIVERABLE
Data Conversion Plan and Migration Roadmap: Review Meeting. A Word document artifact detailing tables, volumes, time frames, environments, key decisions, data access strategy, quality assurance strategy, key constraints/challenges and mitigation next steps. Meeting between County and Contractor leadership to review key findings and considerations necessary to assess migration options. Contractor will incorporate County feedback from meeting into Data Conversion Plan and Migration Roadmap to create final Data Conversion Plan and Migration Roadmap.

2.5.3. PERFORM AND SUPPORT DATA CONVERSION

2.5.3.1. MAP SOURCE TO TARGET

Contractor will work in collaboration with the County to create a data mapping document that will map data from the source system to the target system including required data transformations. A data map is required to ensure that data is correctly inserted and updated in the system according to the business rules and data definitions (requires input from the functional stakeholders), and the technical mapping from the source system (requires technical stakeholders).

**Deliverable**: Source to target mappings available via cloud based administration console of chosen middleware and/or Excel spreadsheets.

2.5.3.2. EXTRACT TEST DATA FOR MOCK LOAD

Contractor will collaborate with relevant County system administrators to access source data required to execute mock load. County is responsible for working with Contractor to securely gain access to the data in a manner that remote resources can execute loads based on source to target mappings.

**Deliverable**: Data Conversion - Contractor will execute three (3) extractions, transformations and loads (ETLs) of data based on the Data Conversion Plan and Migration Roadmap that includes at least 1% of the source data to a sandbox environment, 5% to a sandbox environment, and 100% to production. The production environment can be refreshed to a full sandbox for use during UAT and performance testing.

2.5.3.3. (MOCK) LOAD REVIEW AND SIGN OFF

After each successful execution of a mock load, County will have the opportunity to review data in target environment and incorporate updates to source and target mapping of the next execution.

**Deliverable**: Update to Source to Target Mappings available via cloud based administration console of chosen middleware and/or excel spreadsheets.
2.5.3.4. LOAD PRODUCTION DATA

Contractor will execute one (1) ETL of data to target production environment.

**Deliverable:** Data successfully migrated to applicable production org/environment. Contractor is responsible for data completeness and to ensure that all expected data is loaded to Target solution from expected Source databases identified in task 2.5.1, including Segmentation and Prioritization. Any fallout data that cannot be migrated into the target system or proves to be unusable will be provided to client for archiving / future use.

Contractor is responsible to ensures that all data is transformed correctly according to business rules and/or design specifications (e.g. required fields, validation rules) in new system. Client is responsible for timely decisions on issues/question involving expected data enrichment to meet specifications. (e.g. default value for required elements missing in source system or ensures incorrect data are rejected).

Contractor is responsible for type related fixed mapping (e.g. CA >> California) transformation required by target system.

Assumptions: Contractor not responsible for software issues directly resulting from data that doesn't meet business rules required by the customer across the whole dataset. Software issues could result from the following which may require the customer to review and cleanse to resolve:

- Incorrect data—For example, a month must be in the range of 1–12. Correctness of data values may be programmatically enforced in the new system with validation rules OR by using lookup tables.

- Inaccurate data—A data value can be correct without being accurate. For example, the state code "CA" and the city name "Boston" are both correct, but when used together (such as Boston, CA), the state code is wrong because the city of Boston is in the state of Massachusetts, and the accurate state code for Massachusetts is "MA."

- Business rule violations—For example, an arraignment date should always precede an trial date.

- Inconsistent data—For example, a customer name on the order database might be "Mary Karlinsky," the same name on the customer database might be "Maria Louise Karlinsky," and on a downstream customer-relationship, decision-support system the same name might be spelled "Mary L. Karlinsky."

- Incomplete data—For example, data elements that have missing values (such as Last Name) required in the new solution

Additional Assumptions: Unless otherwise provided in this SOW or mutually agreed by the parties:
• Contractor is not expected to deduplicate client data
• Contractor is not expected to migrate CASE360 audit records into Salesforce CMS
• Contractor is not responsible for cleansing issues related to Repurposed fields (i.e. including non-address information in an address field)
• Contractor is not responsible for transformation on end user adaptations (i.e. strings such as “#NOTE#”, “Do not ship”, etc.)
• Contractor is not expected to correct inaccuracies in source data (e.g. misspellings, errata, missing elements)

2.5.3.5. PRODUCTION LOAD REVIEW AND SIGN OFF

After successful production load County will have the opportunity to review data and expected data volumes in target environment.

Assumptions: The total number of tables, Salesforce standard objects and Salesforce big objects to be migrated, the source systems from which they will be migrated, and the total initial data storage capacity in GB is as follows:

<table>
<thead>
<tr>
<th>Data will be migrated from the following:</th>
<th>Number of Tables</th>
<th>Salesforce Standard Records</th>
</tr>
</thead>
<tbody>
<tr>
<td>APDCMS</td>
<td>50</td>
<td>12,000,000</td>
</tr>
<tr>
<td>APD CASE360</td>
<td>40</td>
<td>7,185,000</td>
</tr>
<tr>
<td>APD Workflow Management System</td>
<td>34</td>
<td>2,270,000</td>
</tr>
<tr>
<td>APD Mental Health Referral</td>
<td>1</td>
<td>2000</td>
</tr>
<tr>
<td>APD Immigration Detainers</td>
<td>2</td>
<td>11000</td>
</tr>
<tr>
<td>Experts</td>
<td>5</td>
<td>29000</td>
</tr>
<tr>
<td>Proposition 47 Judicial Relief</td>
<td>2</td>
<td>17000</td>
</tr>
<tr>
<td>Police Misconduct</td>
<td>5</td>
<td>158000</td>
</tr>
</tbody>
</table>
2.5.3.6. PRICING FOR CERTAIN OPTIONAL WORK RELATING TO DATA CONVERSION

Following Go-Live, County may request additional Services relating to data migration as part of Optional Work. If such Services are requested, the parties may mutually agree to prepare and execute a Change Notice for the acquisition of such Services as Optional Work. The pricing for such Services will be as provided in Table 9 of Attachment B.8 (Pricing Schedule) or as otherwise mutually agreed by the parties in a Change Notice.

2.5.3.7. DATA CONVERSION CONFIGURATIONS

Contractor shall configure any required data conversion tools, software and hardware.

2.5.3.8. PROVIDE DATA CONVERSION ASSISTANCE

Contractor will be responsible for converting all data required from the legacy systems to the System. While Contractor will provide the tools and methodology for converting the legacy data, County will provide resources to assist Contractor in understanding the legacy data, assistance in data extracts and data loads and assisting Contractor in resolving problems related to the data conversion efforts.

- Develop Conversion Designs – Details the data to be converted, its source system, conversion maps and transformation algorithms, conversion toolsets that are utilized, as well as cleansing and preparation that is required for conversion.
- Develop and unit testing conversion routines – Includes the development and unit testing of data conversion routines.
- Perform a mock conversion – Contractor shall plan and conduct at least one mock conversion to verify the conversion steps and the quality of the converted data. Upon successful completion, the Contractor shall incorporate the conversion task plan into the overall Production Cutover Plan.

2.5.4. DELIVERABLE – CONVERSION ENVIRONMENT

A Conversion Environment with installed APD CMS, software components and any third-party software (toolsets) required to support data conversion, remediation and testing.
2.6. TASK – TESTING

2.6.1. SUBTASKS

2.6.1.1. PROVIDE TEST PLAN

Contractor shall provide a comprehensive Test Plan which shall comply with the APD’s testing practices. The Test Plan will be based on what is developed for PD and shall include the procedures for documenting the completion of each test phase, test scripts, test conditions, test cases and test reports. Detailed Test Plans shall be created for each of the following:

- Unit Testing
- Functional Testing
- Integration Testing
- System Testing
- Security Testing
- Regression Testing
- Performance Testing
- Acceptance/Usability Testing

2.6.1.2. NON-PRODUCTION ENVIRONMENTS

Contractor shall set up and utilize Testing and Development System Environments separate from the Production Environment. Testing or development shall not be performed in the Production Environment.

2.6.1.3. DEVELOP PROBLEM RESOLUTION MANAGEMENT PLAN

The PD Problem Resolution plan will be used for APD; no modifications to the existing PD plan will be required.

2.6.1.4. TESTING EXECUTION

Contractor shall execute test cases as part of each of the test cycles set forth in Section 2.6.1.1 of this SOW and submit test results to the County to get an approval for any Production Environment deployment. County will perform Acceptance/Usability Testing but Contractor shall facilitate the environment readiness, test plan and coordinate with County Users.

Assumptions:

- Contractor shall responsible for conducting all regression testing of software enhancements incorporated into the baseline APD-CMS solution as part of the Integrated System Test.
- County shall be responsible for developing and executing the Acceptance Test Plan and Scripts, populating data for acceptance testing, as well as tracking and reporting test incidents for Contractor to resolve. Contractor shall provide technical support to County staff to operate the APD-CMS solution (e.g. running offline jobs and generating reports) during acceptance testing.
2.6.1.5. PROBLEM TRACKING

- Contractor shall use a single Problem Resolution Tracking tool that Contractor and County shall use collaboratively for the tracking of System Defects. The Problem Resolution Tracking tool must, at a minimum, include:
  - The name of the issue
  - A description of the issue
  - Impact statement of the issue
  - Steps to recreate the issue

All Defects in the Solution identified during any testing phase or in production shall be recorded, prioritized, tracked and resolved in a timely manner. Each Defect shall be assigned a “Defect Level” based on the following definitions:

- **Critical** – Results in a complete System outage and/or is detrimental to the majority of the development and/or testing efforts. There is no workaround.
- **Serious** – System functionality is degraded with severe adverse impact to the user, and there is not an effective workaround.
- **Moderate** – System functionality is degraded with a moderate adverse impact to the user, but there is an effective workaround.
- **Minor** – No immediate adverse impact to the user.

Contractor shall allow County full access during the term of the SOW to the Problem Resolution Tracking tool.

The processes and management of the Problem Resolution Tracking tool shall be addressed as part of the Contractor’s Quality Management Plan.

Contractor shall comply with the “Defect Level” approach as described above, including the requirement that County’s Project Manager shall designate the Severity Level for all Defects.

2.6.2. DELIVERABLE – INTEGRATION SYSTEM TEST PLAN AND RESULTS

Integrated System Test Plan comprised of the following:

1. Overview
   a. Integrated System Test Approach
   b. Organization of test scripts
   c. Summary of test results
2. Integrated System Test Scripts by Use Case with corresponding results
3. Incident log describing reported Software incidents, date resolved, and nature of resolution.

2.6.3. DELIVERABLE – TECHNICAL SUPPORT FOR USER ACCEPTANCE TESTING

Comprised of the following technical support services:
1. Provide knowledge transfer and support to enable County staff to perform UAT; and
2. Track, analyze and resolve reported Software incidents.

2.6.4. DELIVERABLE – PERFORMANCE TEST PLAN AND RESULTS

2.7. TASK – KNOWLEDGE TRANSFER AND TRAINING

2.7.1. SUBTASKS

2.7.1.1. DEVELOP KNOWLEDGE TRANSFER AND TRAINING PLAN

Contractor shall develop (in cooperation with County) a Knowledge Transfer and Training Plan to describe the approach for bringing managers, end users and technical personnel to a familiar level of understanding with how the new System will work and how it differs from the system being replaced. The plan shall address and ensure the following:

- Training will be provided as early as possible in the Project to allow the training goals to be implemented throughout the Project life cycle. Contractor shall provide the resources necessary to complete the train-the-trainer training effort along with the tools and documentation that will be necessary to support the Project effort.
- Contractor will utilize the existing PD training course and materials and make modifications as required for APD.
- Contractor will provide train-the-trainer training in 10 sessions. The County will provide access to training resources who will attend and then train-back the training information and our change management team will provide feedback on the alignment between the solution and the training conducted by the County Trainers.
- County Trainers will review all of the recorded PD training sessions to familiarize themselves with the case management system and functionality. The train-the-trainer sessions will be to train-the-trainers on the changes and additional functionality provided to APD.
- Contractor will provide knowledge transfer to enable County personnel to operate, maintain, configure and modify the new System, including operation of the testing tools, supporting infrastructure and security.
- Contractor will provide a report about the progress of training activities.
- Contractor shall provide training to County for performing change configuration and release management.
- Contractor shall provide training to County for performing application maintenance, development and testing immediately after Acceptance of the System without Contractor’s intervention.

Assumptions: The following are training and documentation related assumptions:
- Contractor shall incorporate the County’s documented new/revised policies and procedures into the User Documentation and Training Materials.
County shall provide the facilities and copies of training materials for technical and user training.

County designated person(s) assigned to Salesforce administrative responsibilities for the APD system will need to complete the Admin Beginner and Admin Advanced Badge trailheads prior to project initiation so they can be familiar with the capabilities of the platform and understand the design decisions that were made and how to maintain the system based on those design decisions.

2.7.1.2. PROVIDE TRAINING COURSE OUTLINE

Contractor shall provide to County a training course outline for review and acceptance at least thirty (30) calendar days prior to the scheduled training.

2.7.1.3. TRAINING PACKAGE SUBMISSION

Contractor shall submit all training packages to County for review and acceptance at least ten (10) calendar days prior to the scheduled training.

2.7.1.4. PROVIDE TRAINING MANUALS

Contractor shall provide training manuals for all classroom training conducted.

2.7.1.5. PROVIDE TRAINING MATERIALS

Contractor shall provide all training materials developed for the System to County. Those materials shall be considered Work Product (except to the extent such materials are based on County Confidential Information or County Materials) subject to the terms of the Agreement; provided, however, that County may modify and duplicate the training materials as reasonably required.

2.7.1.6. SPECIFY STAFF REQUIREMENTS

Contractor shall identify the number of staff necessary for Maintenance and Support of the Solution as well as the skill sets necessary.

2.7.1.7. SUPPORT STAFF TRAINING

Contractor shall develop and provide training for County’s System Technical Support Staff to include, at a minimum, the following types of staff (number to be identified by Mutual agreement of the parties):

- County technical staff that will be supporting the System.
- County Help Desk staff that will assist internal end users with technical support for the System.

https://trailhead.salesforce.com/content/learn/trails/force_com_admin_beginner
https://trailhead.salesforce.com/content/learn/trails/force_com_admin_advanced
The training shall include, at a minimum, the following topics:

- System Interfaces.
- Database design and maintenance. A data dictionary must be provided.
- System procedures.
- Report generation.
- System administration and maintenance.
- The setup, configuration and administration of all computing environments developed and/or implemented by Contractor.
- Best practices for facilitating resolution of issues with Software Vendor support organizations, including, for each Software Vendor, applicable support pathways and protocols and lessons learned to expedite the successful and timely resolution of issues. Upon County request, Contractor shall provide opportunities for County technical staff to “shadow” Contractor support personnel as they communicate with Software Vendors during the provision of Contractor Managed Services to resolve issues.

2.7.1.8. TRAINING CONTINUATION

For the duration of the Agreement, Contractor shall continue to provide training and support as necessary to County’s technical staff if upgrades have been installed and/or there is a change in functionality to the System. Such training and support shall be provided at to County as part of the applicable Maintenance Fees during the first year post-Final Acceptance, as well as during any extensions of the Application Management Services thereafter.

2.7.2. DELIVERABLE – TRAINING PLAN

Contractor will deliver a Training Plan consisting of:

- Training Schedule;
- Training Outline; and
- Updated Training Materials for APD Based on the PD Training Materials

Contractor will provide 10 Train-the-Trainer Sessions

2.7.3. DELIVERABLE – SYSTEM ADMINISTRATION MANUAL

2.7.3.1. Updated support staff training materials based on PD Training Materials

2.7.4. DELIVERABLE – USER DOCUMENTATION

2.7.4.1. Updated End-User Training Materials for APD Based on the PD Training Materials

2.7.5. DELIVERABLE – TRAINING ENVIRONMENT

2.7.5.1. Contractor will setup a training environment that includes Salesforce Environment and Box Environment for training. Integrations and full copy dataset are excluded from the setup of the training environment.
2.7.6. DELIVERABLE – SYSTEM ADMINISTRATION TRAINING

2.7.6.1. Contractor will conduct 2 administrative training sessions for administrators based on the PD administrative training materials which will be modified to reflect APD changes.

2.8. TASK 8 – IMPLEMENTATION

2.8.1. SUBTASKS

2.8.1.1. DISASTER RECOVERY

Contractor shall provide Disaster Recovery Services relative to the physical environment and planning for Disaster Recovery from operational failures for all Application Software components other than those hosted by County. However, Contractor’s knowledge of the System will be helpful in County’s business continuity and Disaster Recovery planning. Contractor, therefore, shall provide guidance that addresses the following:

- Areas of the System most susceptible to failure or disaster that would result in Downtime;
- Recommendations for recovery processes or steps to take in the event of a Downtime event; and
- Recommendations for County on how to comprehensively and effectively mitigate the risk of a Downtime event.

The County is responsible for managing and Disaster Recovery testing of all hardware and software installed on-premise at County.

2.8.1.2. PROVIDE INTERFACE MANAGEMENT PLAN

Contractor shall use the PD interface management plan and a baseline for the APD’s comprehensive Interface Management Plan. Contractor will update the PD Interface Management Plan as needed to accommodate APD interface requirements for the Project. The Interface Management Plan will be used by County to document the plan for integrating the new System with all existing internal and external applications. The Interface Management Plan shall, at a minimum, address the following areas:

- The approach to developing and managing internal and external interfaces.
- Technical tools that will be used for data transformation, transport and error recovery.
- Tasks, deliverables and resources necessary to complete interface development and implementation.
- Description of how the System (development and test) will work with the external interfaces.
- References to applicable sections in the relevant design documents that describe how the System will be synchronized with the specific internal and external interfaces.
- References to applicable sections in the detailed design that describe the mappings between existing internal and external application data to System Data.
- Descriptions of the process for managing changes to the interfaces, both in the production and non-production environments
- Interface(s) needed for maintaining data synchronization between an interim production solution and the final production implementation.

2.8.1.3. PROVIDE REQUIREMENTS MANAGEMENT PLAN

Contractor shall use the PD requirements management plan as PD as a baseline for the APD’s comprehensive Requirements Management Plan. Contractor will update the PD Requirements Management Plan as needed to accommodate APD-specific System Requirements. The Requirements Management Plan will be used by the Project teams to assure that System Requirements are met. The Requirements Management Plan shall, at a minimum, address the following areas:

- Establishment of a baseline for existing System Requirements.
- Management of versions of System Requirements.
- Establish and maintain the County’s System Requirements traceability matrix that will be used for System Requirements management and will map where in the software a given System Requirement is implemented.
- A System Requirements change control process.
- A methodology for managing System Requirements in an iterative development lifecycle.
- A description of the relationship between the System Requirements management role and the other roles (e.g. test management, quality assurance management) on the project.
- Publishing of standard reports related to System Requirements management.

2.8.1.4. PRE-PRODUCTION RELEASE

When functionality is ready to be delivered to County for UAT, it shall be delivered in the form of a Pre-Production Release. Since County will perform UAT and approve all releases into production, a pre-production release is equivalent to a Production Release and requires from Contractor the same rigor as associated with a Production Release. Following successful completion of UAT and County approval, County will schedule a release to be moved to the Production Environment. Each Pre-Production Release shall at a minimum include the following:

- Release-specific Hardware and Software Solution components.
- Release description including architecture and design updates, new functionality introduced, defects fixed, modifications to Interfaces with other systems, other changes to existing code and any Software and hardware configuration changes.
• Release contents including a description of the release structure and contents and instructions for assembling and/or configuring the components of the release.
• Test Plan and test execution results.
• Detailed hardware and Software configuration information including any Software and hardware dependencies and instructions at a level of detail that will enable System administration staff to rebuild and configure the hardware environment without outside assistance.
• Detailed configuration information for any third party hardware and Software. Contractor shall provide updated documentation when System upgrades to Software or any Contractor supplied equipment occurs during the term of the Agreement.

2.8.1.5. REQUIREMENTS TRACEABILITY

Contractor shall deliver to County a Requirements Traceability Matrix for all delivered functionality, showing all testing activities tracing to delivered functionality and all delivered functionality tracing to APD System Requirements in the System Requirements repository.

2.8.1.6. INTERFACE VALIDATION

Contractor shall validate that each Interface to an external system is working correctly. Contractor shall repair all Interface-related problems caused by Contractor developed or provided Interfaces.

2.8.1.7. RELEASE PREPARATION

Contractor shall assist County with testing and release preparation in the pre-Production Environment.

2.8.1.8. PRODUCTION RELEASE AND GO-LIVE

Upon successful completion of the pre-production testing, Contractor shall, in coordination with County, create a Production Release Plan that shall consist of an updated pre-production release notification to assist County in successfully releasing and maintaining the System in the Production Environment. Such plan shall include, but not be limited to, the following components:

• Updated Configuration Information required satisfying County’s production configuration management requirements.
• Updated System Architecture.
• Updated Detailed Design, including detailed system, technical and user documentation.
• An updated Data Conversion Release document.
• Deployment schedule.

Contractor shall release the applicable iteration System components into Production Environment in accordance with the agreed upon Production Release
Plan. System “Go-Live” shall be achieved upon first Production Use of the System. This SOW is based on a single Release / “Go-Live” where all users will start using the application at the same time.

- **Production Cutover and Operations**
  - Contractor shall incorporate all approved application running recommendations as part of establishing the Production Environment for cutover.
  - Contractor shall review and direct the set-up of the County’s daily, weekly, monthly and annual production offline schedules.
  - Contractor shall assign an on-site team to provide post-implementation support Services. The size of the Contractor on-site team and the duration of the post-implementation support Services will be as mutually agreed by the parties.

2.8.1.9. POST GO-LIVE SUPPORT

After Go-Live, Contractor will provide Maintenance Services consisting of Maintenance Services and Support Services for the entire Application Software, including all Licensed Software and Application Modifications, as provided in Exhibit E.1 through Final Acceptance and for one (1) year following Final Acceptance. On-Premise hardware and software will be supported by County Resources. Support will be provided according to the terms and conditions of the Agreement.

2.9. **RISK MANAGEMENT**

Contractor shall use the PD Risk Management Plan as a baseline to describe the approach it will use to ensure that risks/issues are reported, tracked and resolved, which shall, at a minimum, the practices and procedures that will be followed for reporting, tracking and resolving problems or issues identified in Software development, System transition and System maintenance.

2.10. **QUALITY MANAGEMENT**

Contractor shall use the PD Quality Management Plan as a baseline to describe the approach it will use to ensure the quality of the Work. The Quality Management Plan will address, at a minimum, to the following items:

- County’s management of the System Requirements. This includes the identification of inconsistencies between the System Requirements and the Project’s plans and Work Product.
- County’s requirements traceability matrix that will be used for System Requirements management and will map where in the Software a given System Requirement is realized or implemented.
- County’s configuration management activities that include, at a minimum baseline control and monitoring the software library. Approved changes to baseline software and/or documentation shall be made properly and consistently in all products, and no unauthorized changes are to be made.
- The quality of Work Product developed and delivered by any of Contractor’s subcontractors/partners, if applicable.
2.11. PRODUCTION SUPPORT AND TRANSITION

2.11.1. SUBTASKS

2.11.1.1. PROVIDE SOFTWARE TRANSITION PLAN

Contractor shall provide a comprehensive Production Support and Transition Plan (Software Transition Plan) Section 5.3.3 – System Architectural Design, which will describe how Contractor intends to support the System and transition that support over to the responsible County entities.

2.11.1.2. SYSTEM UPGRADES

Contractor shall, at no additional cost to County, provide, at a minimum, routine System upgrades and fixes to the Application Software, including Application Modifications, and upgrades and fixes to Licensed Software together with any field/technical services bulletins periodically as they become available, within 24 hours from their availability to Contractor by licensors, subcontractors, manufacturers and other third parties.

2.11.1.3. SUPPORT STAFF CONTACT

During the Maintenance Period, Contractor shall provide County with a list of personnel, contact information and their area of expertise for persons who shall be performing System production support and will provide an updated list promptly following any personnel changes that may occur.

2.11.1.4. PLANNED MAINTENANCE

With concurrence from County, the routine planned maintenance activities shall be scheduled with minimal disruption of the 18-hour operational window. Contractor shall provide to County for approval a copy of the schedule at least 30 days in advance of the scheduled maintenance date.

2.11.1.5. MAINTENANCE ACTIVITY REPORT

Upon completion of any Maintenance Services call, Contractor shall furnish a maintenance activity report to County within 24 hours, which shall include, at minimum, the following:

- Date and time notified.
- Date and time of arrival.
- If hardware, type and serial number(s) of machine(s).
- If Software, the module or component name of the affected Software code.
- Time spent for repair.
- List of parts replaced and/or actions taken.
- Description of malfunction or Defect.
Salesforce provides notification of system upgrades 1-2 months in advance. Contractor is responsible for application of patches into Core Software and Partner Software and Core Software and Partner Software environments as specified in the Agreement. The County is responsible for maintaining the County-owned infrastructure and will maintain responsibility for providing patches and notifications relating to such infrastructure according to the county’s maintenance requirements.

County is responsible for maintaining any on-premise hosted software and hardware.

2.11.1.6. SYSTEM OPERATION MANUAL

Contractor shall produce a System Operation Manual, which shall include system administration procedures.

2.11.1.7. SYSTEM SUPPORT

Contractor will work with County’s technical and program staff to fix problems, optimize the System and implement changes to the System. This will include making changes, testing changes and providing documentation for changes and test results.

2.11.1.8. SYSTEM ACCEPTANCE EVENT

There shall be one System Acceptance event for the System which shall be “Final Acceptance” under the Agreement. This System Acceptance event will mark the end of successful Production and Support and the beginning of Maintenance and Support under the Agreement.

2.11.1.9. SYSTEM ACCEPTANCE

System Acceptance shall be achieved when all Deficiencies discovered during 100 days following Go-Live are resolved as provided in Paragraph 11.3 (Final Acceptance) of the Base Agreement.

2.11.1.10. SYSTEM ACCEPTANCE DOCUMENT

Once all System Acceptance criteria have been met, the Final Acceptance Test has been completed and Final Acceptance has been achieved as provided in Paragraph 11.3 (Final Acceptance) of the Base Agreement, Contractor shall provide to County for approval, a System Acceptance document that shall include a final Requirements Traceability Matrix identifying all System Requirements allocated to current, In-Production System components. Sign-off of this document following Final Acceptance will document the beginning of Maintenance and Operations for provision of System Maintenance.
2.11.1.11. M&S PLAN

Upon System Acceptance, the System will enter the M&S phase of the Agreement. The PD M&S plan will be used as the baseline for the APD M&S plan with a minimum of modifications.

Contractor shall provide a plan for M&S (“M&S Plan”), which shall address the following areas:

• Support model
• Triage procedures
• Tools
• Identification of roles and responsibilities of support personnel
• Release management
• Upgrades
• Maintenance
• On-going Operations
• Deliverables
• System security
• Defect/Issue management

2.11.1.12. PROJECT CLOSE-OUT

Upon Final Acceptance, Contractor shall close-out the System Implementation phase of the Project by conducting the following activities:

• Finalizing Project Library – The Contractor team will work closely with County’s Project Manager during this task to ensure that key Project documents are organized, available and easy to identify.
• Completing Final Project Status Report – As a concluding step, the Contractor team will develop a final project status report. The Contractor Team also will document in the final Status Report key risks, mitigations and contingencies for the upcoming System Maintenance phases.

3. OUT OF SCOPE

These items are considered out of scope:

 County and Employee Community Portal
Electronic Content Import: Redaction of Shared Documents
• Requirement LACPD095F:
Digital Content Management: Extract portions of a document
• Requirement LACPD152F:
Non-RTM Response: External Judicial Users
Non-RTM Response: Investigation Tracking
Non-RTM Response: DMV Integration
Non-RTM Requirement: ETRS Integration
Non-RTM Response: Juvenile Block Grants
Non-RTM Response: Block Grant Expense Tracking
4. PROJECT GOVERNANCE; PROJECT ROLES

4.1. PROJECT GOVERNANCE

Steering Committee: County and Contractor will establish a Steering Committee comprised of key members from both organizations in order to monitor Project risks relating to this SOW, discuss relationship health, and identify any issues in need of dispute resolution. The committee will meet on a monthly basis or as otherwise mutually agreed by the parties. Contractor will involve the Governance Lead, Engagement Manager, and the Contractor Project Manager. County will involve the Executive Sponsor, County Project Manager and other relevant stakeholders as determined by County.

Status Reporting - The Contractor Project Manager will provide a weekly status report in writing to the County Project Manager and Product Owner. The weekly report will include the information required by Paragraph 3.5 of the Base Agreement, the percentage of completion for each User story, the pass rate for User Story Tests, key Project delivery milestone status, estimated completion date for each milestone, as well as other information relevant for the delivery of the Project as may be agreed upon between the parties. This report will track action items and escalations between the Contractor Project Manager and County Project Manager. A weekly Project status call will be setup between the Contractor Project Manager and County Project Manager to review the content of the weekly status report.

Tools - Contractor and APD Project teams will use ProjectForce, Contractor’s customized version of Salesforce.com, for sprint planning, user stories, and Defect tracking. The parties will mutually agree to tools for document management, source control, collaboration and other support functions during the course of the Project.

4.2. PROJECT ROLES

4.2.1.1. CONTRACTOR

The following Contractor resources are required to implement this Project:

<table>
<thead>
<tr>
<th>Resource</th>
<th>Responsibilities</th>
</tr>
</thead>
</table>

Non-RTM Response: Juvenile Disabled Tracking
Non-RTM Response: MAPAS Integration
Non-RTM Response: Continuing Legal Education Tracking
Non-RTM Response: Continuing Legal Education Trainer Tracking
Integration with Evidence.com
Document Population Training
Non-RTM Response: Employees
Phased Rollout
Organizational Change Management
Code Scanning
Stress/Load Testing
<table>
<thead>
<tr>
<th>Role</th>
<th>Responsibilities</th>
</tr>
</thead>
</table>
| Technical Architect          | Team Lead for the salesforce.com integration and customization.  
Provide timeline and resource management for the integration implementation.  
Author the technical design specification.  
Manage overall development, validation, and deployment plans.  
Review code to ensure it conforms to salesforce.com best practices.  
Provide best practices guidance to County technical team. |
| Salesforce Consultant        | Document requirements in the form of user stories.  
Advise and guide County toward best practices in application configuration considerations such as security model, mobile deployment strategies, workflow, data validation and analytics.  
Author solution design and configuration specification deliverables.  
Configure Application.  
Conduct the Train The Trainer sessions in conjunction with County. |
| Salesforce Consultant        | Understand existing processes and build To-Be Process Flows.  
Advise and guide County toward best practices in application configuration considerations such as security model, mobile deployment strategies, workflow, data validation and analytics.  
Author solution design and configuration specification deliverables.  
Configure Application.  
Conduct the Train The Trainer sessions in conjunction with County. |
| Salesforce Developer         | Contribute to key deployment documentation.  
Develop custom code.  
Assist County with legacy data extraction, cleaning, and scrubbing.  
Assist County with data mapping from legacy to Salesforce.com systems.  
Import data, sampling and validation.  
Unit testing and error handling. |
| Salesforce Developer         | Contribute to key deployment documentation.  
Develop custom code.  
Assist County with legacy data extraction, cleaning, and scrubbing.  
Assist County with data mapping from legacy to Salesforce.com systems.  
Import data, sampling and validation.  
Unit testing and error handling. |
| Program Manager              | Coordinate multiple work efforts, ensuring County's business objectives across all projects are met.  
Coordinate project resources to ensure quality, completeness, timeliness of all tasks.  
Conduct and document project status meetings and reviews.  
Evaluate County priorities and execute change control process to ensure the County’s needs are met.  
Manage budget, schedule, and deliverables on a weekly basis. |
| Project Manager              | Coordinate multiple work efforts, ensuring County's business objectives across all projects are met.  
Manage project resources to ensure quality, completeness, timeliness of all tasks.  
Conduct and document project status meetings and reviews.  
Evaluate County priorities and execute change control process to ensure the County’s needs are met.  
Manage budget, schedule, and deliverables on a weekly basis. |
### Solution Architect

Work with business owners to craft a solution that optimizes salesforce.com for the client's business environment.
- Lead visioning conversations during requirements workshop.
- Evaluate requirements and review and approve solution design.
- Conduct requirements and solution design workshops.
- Facilitate business process analysis and automation discussions.
- Provide subject matter expertise with the salesforce.com application and process automation.

### Trainer

Create business process and system training deliverables and deliver training.

### Salesforce Tester

- Develops Test Scripts
- Executes Test Scripts
- Logs Test Results
- Notifies when production is blocked due to errors in development
- Evaluates and tests new or modified software programs to verify that programs function according to user requirements and conforms to test cases
- Recommends program improvements or corrections to programmers.

### Web Developer

- Responsible for development of user interfaces (UI/UX) / online experiences.
- Creates design mockups or wireframes (as required).
- Develops / configures HTML codebase (CSS, HTML, Visualforce, Bootstrap, etc.) for online and mobile presentation.

### 4.2.1.2. COUNTY

County will fulfill the following responsibilities:

Assign a County Project Manager as the single point of contact for issue resolution, activity scheduling, and information collection and dissemination.

Conduct User Acceptance Testing as described in this SOW.

Use commercially reasonable efforts to promptly respond (in any event within the timeframes specified in the PMP) to questions from Contractor and accept/reject with comments implemented stories after each sprint.

All third-party participants acting on behalf of County will have clearly defined roles in the Project. The County Project Manager will communicate such roles to Contractor. Contractor is not accountable to any third-party Project participant that does not have a clearly defined role. Contractor is responsible for architecting the APD CMS according to the Specifications.

County will assign appropriately skilled resources to fulfill these roles:

<table>
<thead>
<tr>
<th>Resource</th>
<th>Responsibilities</th>
<th>Involvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive Sponsor</td>
<td>This individual will review and approve all key issues that require management decisions.</td>
<td>20%</td>
</tr>
<tr>
<td>Project Manager</td>
<td>Lead individual responsible for representing County and ensuring the project team understands the business value of each User Story. Defines each User Story and acceptance criteria. Obtains feedback from end-users and stakeholders on delivered functionality. Decision maker on User Story priority within Product Backlog. Sign off on User Stories as Done. Participate in Sprint Planning and Review Meetings. Provide</td>
<td>50-75%</td>
</tr>
</tbody>
</table>
overall project status to County management and stakeholders. Single point of contact for issue resolution, activity scheduling, and information collection and dissemination. Without limiting Contractor project management responsibilities under this SOW, coordinate activities between Contractor and County personnel.

<table>
<thead>
<tr>
<th>Stakeholders/Subject Matter Experts</th>
<th>This group of potential users of the application and technical experts who will assist the Product Owner in establishing functional and technical requirements. The team should be empowered to speak for the County. The team should be kept as small as practical without leaving out critical experts. The will participate in Sprint Reviews at the conclusion of each Sprint. Stakeholders will be responsible for planning and conducting User Acceptance Testing based on the acceptance criteria for each User Story. All test results will be recorded and any exceptions (bugs or new requirements) will be logged using Contractor's County Community or other bug tracking application.</th>
<th>Fully available during workshops, Sprint Reviews, and testing</th>
</tr>
</thead>
<tbody>
<tr>
<td>System Administrator / Business Analyst</td>
<td>This individual will participate as an active member of the team designing, configuring, testing and deploying the application. He/She will be responsible for ongoing system administration upon project completion. System Administrators should attend salesforce.com system administration class prior to project start.</td>
<td>50%</td>
</tr>
<tr>
<td>Web Service and Integration Developers</td>
<td>Fully available during the requirements gathering workshop and involved through development activities as required. This team should have in depth knowledge of any systems that will integrate with Salesforce.com during this project. In particular they need to understand the database, development environment and integration capabilities of those applications. They will be responsible for all integration development and testing required in systems external to Salesforce.com.</td>
<td>Full-time (as required)</td>
</tr>
</tbody>
</table>

5. SYSTEM MAINTENANCE

Contractor shall provide System Maintenance for the term of the Agreement in accordance with the provisions of Exhibit D (Service Level Agreement) including all Schedules thereto as may be amended by the parties from time to time.

6. SCHEDULE

The estimated timeline for this Project is 45 weeks composed of Sprints of 3-4 week duration. Actual start date and delivery dates for Deliverables will be jointly determined and specified in the PMP.
7. OPTIONAL WORK

County’s Project Manager may direct Contractor to provide Optional Work relating to the Solution using Pool Dollars, including additional software licenses, additional training, consulting services and/or other goods or professional services requested by County.

Upon request by County during the term of the Agreement for Optional Work not already included in the Implementation Fees, Contractor shall submit to County for approval a proposed Work Order for such Optional Work, including a not-to exceed Maximum Fixed Price calculated using the Fixed Hourly Rate, which shall also include any and all travel-related expenses, if applicable. County and Contractor shall agree on the Work Order for the tasks and deliverables to be performed, the schedule of completion and the maximum Fixed Priced, if applicable, for such Optional Work.

Contractor shall provide Optional Work upon execution of a Change Notice for an agreed upon Work Order for such Optional Work. Following County’s Acceptance of Optional Work provided pursuant to an agreed upon Work Order, Contractor, at no cost to County, shall support the Solution with Optional Work in production with no Deficiencies, as determined in the sole judgment of County’s Project Manager, for a period agreed to in the Work Order following such production. County will pay Contractor for the completed Optional Work upon Acceptance of such Optional Work.

8. TRANSITION SERVICES

Upon expiration or termination of the Agreement, and subject to Section 24(8) of the Agreement, Contractor shall fully cooperate with County to provide for the smooth transition to whatever replacement solution County determines to be in its best interest. Transition Services to be performed by Contractor are intended to ensure a smooth transition from Contractor-provided Solution back to County or another vendor. Contractor shall make reasonable provisions for inspection and observation of work procedures of Contractor personnel during the transition period.

In accordance with Contractor’s obligations under Section 24(3), Contractor shall make available to County for export or download all data included in the Solution or residing in the System Hosting environment, including but not limited to all County data, Application Modifications, application configurations, data structures, integrations and customizations (whether by County or Contractor).

Once the export has been completed, an email will be sent to County containing a link that will allow County to download a .zip file that contains multiple .csv (spreadsheets) files, each representing County’s Salesforce objects. Contractor also provides tools that support the migration of configurations and customizations to different environments, such as local code repositories. These tools can be used to export County’s configurations and customizations in the event of the Agreement termination or expiration.

- Assumptions:
  - Contractor shall support County staff in performing implementation readiness assessments and the development/revision of County’s policies and procedures.
  - County shall, with Contractor assistance, schedule and conduct user outreach meetings as prescribed in the Transition Management Strategy.
9. COSTS

The Professional Services described in this SOW are provided on a fixed fee basis and are set forth in Exhibit B (Pricing Schedule).
ATTACHMENT A.1
SYSTEM REQUIREMENTS
FOR
ALTERNATE PUBLIC DEFENDER CASE MANAGEMENT SYSTEM

[_________] 2022
Attachment A.1
System Requirements for
APD Justice Management System

As described in Exhibit A (Statement of Work for APD CMS) and the Agreement, Contractor will provide Services to provide an APD CMS based on the PD CMS, with changes to address the gaps identified in this Attachment A.1 (System Requirements).

LA County APD Gap Discovery Summary

Introduction

Below is a detailed summary of the requirements discussed by Publicis Sapient and APD during the gap discovery workshops and analysis. The known gaps, include, without limitation, work requests, case assignment, case reassignment, case weighting, case status automation, case stage automation, event calendar management, reporting requirements, intake forms and documents generated, and are articulated herein. The discussion of the gap items addressed in this Attachment A.1, including the APD Requirements, Assumptions, Technical Components, and estimated level of effort for each such item are based upon the Current PD Functionality, as described herein, and all code changes associated with the next scheduled release of PD functionality, to the extent known by Publicis Sapient as of April 4, 2022 (the “Gap Analysis Date”). In the event additional code changes are made to the PD functionality, such changes were unknown to Publicis Sapient as of the Gap Analysis Date, and such changes materially impact the ability or necessity to complete a gap addressed in this Attachment A.1, both parties will engage in good faith discussions to determine a revised approach to such gap, including whether to apply Pool Dollars to address the gap, or to reduce fees paid for the gap. If both parties agree, the parties shall enter into a Change Notice to reflect the updated analysis and requirements, including any increase or decrease in fees resulting from the change. Additional fees, if any, included in such Change Notice, shall be Optional Work and funded with Pool Dollars. Any decrease in fees may be used to address other gaps or other Optional Work, at the discretion of the County.

As set forth below, the gap items discussed in the discovery workshops and analysis fall into four categories: (1) gaps to be addressed and included in the gap estimate; (2) items for which the current PD functionality is sufficient, which shall be addressed under the original estimate; (3) items to be addressed under the original APD estimate (Other In Scope Requirements); and (4) items that are out of scope for the purposes of the SOW. Any gap that surfaces outside of these areas are out of scope and will be addressed as Optional Work using Pool Dollars. For avoidance of doubt, reference to the “gap estimate” in this Attachment is for organizational convenience only and all in scope items and functionality specified in items (1)-(3) of this paragraph and the Services specified in the SOW shall be provided for the Implementation Fees set forth in Exhibit B (Pricing Schedule).
1. Gaps to be Addressed and Included in the Gap Estimate

Gap: Work Requests

<table>
<thead>
<tr>
<th>Original Gap Name</th>
<th>Revised Gap Name</th>
<th>PD-Capability</th>
<th>Included in APD Scope</th>
<th>Customization In Scope</th>
<th>Trigger Pool-Dollar Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Work Requests</td>
<td>Work Requests</td>
<td>Yes</td>
<td>In Scope</td>
<td>Yes</td>
<td>If Additional Customizations are required</td>
</tr>
</tbody>
</table>

Current PD Functionality

In the current PD system, Work Request is a container object that sits below the core Case object. Tasks relate to work request and do not tie back directly to the case. Work requests follow a status flow, and there is no concept of draft and final tasks. The security requirements for work request creation and editing are fairly open as long as an individual is a member of the case team, and there is automation to add members to the case team once a work request is assigned. Additionally, there is a significant amount of customization and code tied to task management and the work request object.

Requested APD Requirement

- Tasks move from a draft to a final state. Tasks can also have a rush designation
- Finalized tasks cannot be modified or change status – new tasks must be created
- Finalized task due dates can only be edited by a subset of profiles – due dates are required
- Tasks should be related directly to cases
- Task creation can be restricted by user profile and type of task
- There is a subset of task data entry forms available for each of the 4 task types (investigator, psych social, paralegal, and team manager)
- Standalone tasks can also be created that are not associated to a case
- Detailed logs and reports need to be captured on relevant task times – these logs must be reportable and log individual activities
- Inbox views of active tasks are needed per location, branch, and individual
- Due date extensions should be tracked for all tasks as well as number of days the task remains open

General Assumptions

- Scope of testing (responsibility of client for UAT) based on large number of possible flows/paths to be tested
- Client SME availability for analysis & testing

Technical Components

The proposed design and assumptions above are based on the following technical components and their estimating factors.
<table>
<thead>
<tr>
<th>Functionality</th>
<th>Estimating Factor</th>
<th>Quantity</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Task object record types and page layouts</strong></td>
<td>Record type</td>
<td>55</td>
<td>Standard Salesforce record layouts and configuration will be leveraged to access tasks and related records and case data. Related lists can be sorted by task type to refine the user experience, and standard reporting can be leveraged for different views, but a custom tabbed view of tasks replicating the current system would be out of scope. Code or additional automation to create or update tasks is out of scope. Up to 55 record types and associated page layouts will be developed – opportunities to combine or collapse record types will be explored during design.</td>
</tr>
<tr>
<td><strong>Approval Processes</strong></td>
<td>Approval Processes</td>
<td>4</td>
<td>Up to 4 approval processes will be developed for tasks using native Salesforce functionality.</td>
</tr>
<tr>
<td><strong>Supporting objects</strong></td>
<td>Custom Object</td>
<td>3</td>
<td>Logs, or other one-to-many objects tied to tasks to capture detailed logs or store reporting information.</td>
</tr>
<tr>
<td><strong>Supporting object automation</strong></td>
<td>Trigger/Flow</td>
<td>1</td>
<td>Auto-creation of supporting objects (ex. If a task type requires logs that record container would be auto created). This includes up to 8 task record types requiring automated creation of child records – additional business rules and logic will increase the complexity and cost of this requirement.</td>
</tr>
<tr>
<td><strong>List Views</strong></td>
<td>List view</td>
<td>8</td>
<td>Baseline set of shared list views to quickly visualize and edit tasks, any additional views will be built by client or users.</td>
</tr>
<tr>
<td><strong>Queues</strong></td>
<td>Queue</td>
<td>4</td>
<td>Up to 4 configured work queues for tasks needing assignment</td>
</tr>
<tr>
<td><strong>Validation Rules</strong></td>
<td>Rules</td>
<td>6</td>
<td>Up to 6 configured validation rules using native Salesforce functionality to enforce data entry restrictions and business rules. Validations requiring custom code are out of scope.</td>
</tr>
<tr>
<td><strong>Dependent task options</strong></td>
<td>Lightning component</td>
<td>1</td>
<td>Custom screen component to filter data entry (or record type) options based on one of the 4 task types</td>
</tr>
<tr>
<td><strong>Case Team Automation</strong></td>
<td>Trigger</td>
<td>1</td>
<td>Adding members to case team upon task assignment.</td>
</tr>
<tr>
<td><strong>Notifications</strong></td>
<td>Notification Actions</td>
<td>10</td>
<td>Creation or update of tasks triggering a notification to a user</td>
</tr>
<tr>
<td><strong>Reports and Dashboards</strong></td>
<td>Dashboard</td>
<td>3</td>
<td>Three dashboards with up to 4 standard reports to show manager level and individual task views</td>
</tr>
</tbody>
</table>
Nintex Documents | Merge Document | Letters or any other forms generated from the system using merge fields. Assumes template documents already exist and formatted versions will be provided to Publicis Sapient.

**Gap: Case Assignments, Weighting & Scheduling**

<table>
<thead>
<tr>
<th>Original Gap Name</th>
<th>Revised Gap Name</th>
<th>PD-Capability</th>
<th>Included in APD Scope</th>
<th>Customization In Scope</th>
<th>Trigger Pool-Dollar Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Case Assignment</td>
<td>Case Assignment</td>
<td>Yes</td>
<td>In Scope</td>
<td>Yes</td>
<td>If Additional Customizations are required</td>
</tr>
<tr>
<td></td>
<td>Case Re-Assignment</td>
<td>Yes</td>
<td>In Scope</td>
<td>Yes</td>
<td>If Additional Customizations are required</td>
</tr>
<tr>
<td></td>
<td>Location Assignment Matrix</td>
<td>Yes</td>
<td>In Scope</td>
<td>No</td>
<td>If Customizations are required</td>
</tr>
<tr>
<td></td>
<td>Staff Schedule Types</td>
<td>Yes</td>
<td>In Scope</td>
<td>No</td>
<td>If Customizations are required</td>
</tr>
<tr>
<td></td>
<td>Case Weighting</td>
<td>Yes</td>
<td>In Scope</td>
<td>Yes</td>
<td>If Additional Customizations are required</td>
</tr>
<tr>
<td></td>
<td>Staff Re-Assignment</td>
<td>Yes</td>
<td>Out of Scope</td>
<td>No</td>
<td>If Customizations are required</td>
</tr>
</tbody>
</table>

**Current PD Functionality**

PD has a robust scheduling functionality where there is an interface that shows cases that are available for assignment.

**Case Assignment:** As you can see from the image below, an authorized user can view the location, case types, and assignment roles. This dynamically queries the database for cases meeting that criteria and eligible assignees. To the left, is a list of eligible assignees. When a person is selected, there are a host of statistics that are shown on the person profile. These metrics are used to evaluate the best candidate to assign to the case.

**Automated / Manual Assignment Logic:** There is currently logic setup so when the attorney assigned to the client for arraignment has completed that phase of the case, the case automatically is assigned to
the pool of cases eligible for assignment. The only other automated assignment would be the matrix assignment, otherwise they are manually assigned through the following interface.

**Case Reassignment**: PD system has an interface for viewing all cases that meet specific criteria (most commonly cases owned by an individual). From this interface, one or many cases can be selected, a filtered list of assignee candidates is displayed, and cases can be re-assigned (from one-to-many cases) to another attorney.

**Location Assignment Matrix**: PD system has a robust system for scheduling lawyers to be assigned to a court based on the following information:

- Attorney assigned schedule (A/B/C/D)
- Court Holidays
- Time Off
- Attorney Location
- Courts that need staffing

There is a monthly batch job that runs and makes an automated assignment. At any time, the assignment can be overridden in case the algorithm didn’t make a reasonable assignment or if there are changes in availability of an attorney (ex. attorney is out sick for the day).

**Schedule Types**: A/B/C/D - PD supports all 9/80 schedule types of alternating Mondays and Fridays

**Case Weighting**: PD has an algorithm for weighting a case so the estimated case load of an attorney can be accurately estimated. Factors it considers include:

- Number of Cases
- Case Type: e.g., Misdemeanor / Felony
- Case Class:
- Pending Trial
- Jury Trials
- Court Trials
- Post-Conviction Relief Cases
- Strike Priors
- S&V Cases
- HTA Cases
- Class (e.g., 8,9,10)

Some attributes are calculated in real time, others are calculated at regular intervals and stored to improve performance of rendering the page component.

**Staff Reassignment:** PD system has a robust system for managing when a staff member moves to a different location. No additional detail was gathered because this was not a requirement of APD.

**Requested APD Requirement**

**Case Assignment and Re-Assignment:** APD has the same need to assign cases to attorneys based on cases that are eligible for assignment. The assignment criteria is open so some of the filters used by PD
will need to be removed so APD can see a broader list of cases that need assignment. In assignment screen, there will need to be updates to the attorney information cards that will display the appropriate fields.

**Case Weighting:** APD would like to keep the PD case weighting logic so there can be reporting uniformity to the board across PD and APD. In addition to the PD weighting logic, APD has already developed an algorithm for weighting cases and the same algorithm used in the existing system will be created and included in the attorney information card. The data will be a combination of real time information in combination with batch-based information to ensure the attorney information cards performant, just like the PD one.

-----------------------------------------------------------------------------------

**Detailed Requirements**

**Workload Difficulty Index**

The WDI is a calculation based upon several factors.

1. The volume of cases assigned to the attorney.
2. The attorney’s assignment type (Felony, Misdemeanor, Mixed, Juvenile)
3. The assumed difficulty or relative seriousness of the charges (Felony3, Felony4, Felony5, Felony6, Misdemeanor, Juvenile) associated with assigned cases.
4. Court Events handled by the attorney within the previous 30 days
5. Any Trials handled by the attorney within the past 30 days

Below is a physical representation of an actual calculation.
Definition of Sections 1-4 in the above table:

Section 1.

CaseScore

Derived by looking solely at the attorney’s open cases at present. Here is the actual language used by the database to resolve this number for each open case that is at a presentencing stage.

\[
\text{CaseScore} = \begin{cases} 
3.0 & \text{Misdemeanor case gets a score of 3.0} \\
4.0 & \text{Felony3 case that is not a 3 Strikes case gets a score of 4.0} \\
5.5 & \text{Felony3 case that is a 3 Strikes case gets a score of 5.5} 
\end{cases}
\]
• Felony4 case that is not a 3 Strikes case gets a score of 7.0
• Felony4 case that is a 3 Strikes case gets a score of 8.0
• Felony5 case (regardless of 3 Strikes allegation) gets a score of 9.5
• Felony6 case (regardless of 3 Strikes allegation) gets a score of 12
• Each case is scored accordingly and added up to give the Case Score total.

**CaseScoreDivisor**

This number is simply a total of all felony and misdemeanor cases.

**CaseScoreAvg**

Divide CaseScore/CaseScoreDivisor

**FelCaseVolScore**

This is somewhat complicated because this calculation has to deal with attorneys in positions of supervision. At APD all supervisors below Division chief level carry cases, however their caseload is greatly reduced. This calculation attempts to deal with that by treating them differently due to their supervisorial responsibilities. This calculation is also making adjustments to scores assigned case volumes are low. Here is the actual language of the calculation:

\[
\text{If( Exact( CurrentAssignType; "Supervision") and GetAsNumber(PreFCalc) = 0; PostFCalc * .01; If( Exact( CurrentAssignType; "Supervision") and GetAsNumber(PreFCalc) < 10 and GetAsNumber(PreFCalc) >= 4; CaseScoreDivisor * .1; If( Exact( CurrentAssignType; "Supervision") and GetAsNumber(PreFCalc) = 1; -2.5; If( Exact( CurrentAssignType; "Supervision") and GetAsNumber(PreFCalc) = 2 or GetAsNumber(PreFCalc) = 3; ((10 - PreFCalc) * -.15) + ((PostFCalc * .01)); If( Exact( CurrentAssignType; "Supervision") and GetAsNumber(PreFCalc) >= 10; (PreFCalc * .1) + ((PostFCalc * .01)); If( Exact( CurrentAssignType; "Felony") and GetAsNumber(PreFCalc) = 0; PostFCalc * .01; If( Exact( CurrentAssignType; "Felony") and GetAsNumber(PreFCalc) >= 1 and GetAsNumber(PreFCalc) <= 10 and GetAsNumber(PreFCalc) > 4; ((10 - PreFCalc) * -.15) + ((PostFCalc * .01)); If( Exact( CurrentAssignType; "Felony") and GetAsNumber(PreFCalc) <= 10 and GetAsNumber(PreFCalc) > 4; (PreFCalc * .1) + ((PostFCalc * .01)); If( Exact( CurrentAssignType; "Mixed"); (PreFCalc * .03) + (PostFCalc * .01); 0))))))))
\]

**MisdCaseVolScore**

This is much more straightforward. Here is the actual language of the calculation from the database.

\[
((PreMCalc * .05) + (PostMCalc * .0175)) * .4
\]

Take the total number of Presentence misdemeanor cases and multiple that by .05. Add to that number the total number of post-sentence misdemeanors multiplied by .0175. Take the sum of those two numbers and multiply by .4.
Juvenile Case Volume Score

This has not been developed at present. Parties will discuss and determine requirement for this item during design.

DIC Bump

Any attorney that is also a Head Deputy or DIC or a Team Leader also gets additional points added to their score.

\[\text{If}(\text{Exact}(\text{Supervisor Position}; \text{"HD/DIC"}); \text{"1.0"}; \text{If}(\text{Exact}(\text{Supervisor Position}; \text{"Team Leader"}); .5; 0))\]

The above result in the MoCaseLoadDifficulty score to which Section 2 and Section 3 are added.

Section 2.

<table>
<thead>
<tr>
<th>2. Calculate the total court event score</th>
</tr>
</thead>
<tbody>
<tr>
<td>MoCourtEventsPre</td>
</tr>
<tr>
<td>MoCourtEventsPost</td>
</tr>
<tr>
<td>MoCourtEventsTot</td>
</tr>
<tr>
<td>MoCourtEventsScore</td>
</tr>
</tbody>
</table>

MoCourtEventsPre

Total number of events handled in court on cases at the pre-sentencing stage, for the previous 30 days.

MoCourtEventsPost

Total number of events handled in court on cases at the post-sentencing stage, for the previous 30 days.

MoCourtEventsTot

MoCourtEventsPre + MoCourtEventsPost

MoCourtEventsScore

A score is generated if certain higher volumes of court appearances are made by the attorney. Scoring depends on the attorney’s assignment type.

\[\text{If}(\text{Exact}(\text{CurrentAssignType}; \text{"Mixed"}) \text{ and } \text{GetAsNumber(MoCourtEventCount)} > 160; (\text{MoCourtEventsTot} - 160) \times .005; \text{If}(\text{Exact}(\text{CurrentAssignType}; \text{"Felony"}) \text{ and } \text{GetAsNumber(MoCourtEventCount)} > 65; (\text{MoCourtEventCount} - 65) \times .005; \text{If}(\text{Exact}(\text{CurrentAssignType}; \text{"Misdemeanor"}) \text{ and } \text{GetAsNumber(MoCourtEventCount)} > 140; (\text{MoCourtEventCount} - 140) \times .005; 0))\]

Attorney in a “Mixed assignment: take the total number of court event appearances for the past 30 days and subtract 160 and then multiply the result by .005
Attorney in a “Felony” assignment: Take the total number of court event appearances for the past 30 days and subtract 65 and then multiply that number by .005.

Attorney in a “Misdemeanor assignment: Take the total number of court event appearances for the past 30 days and subtract 140 and then multiply that number by .005.

Note: This calculation cannot generate a negative number since the calculation is only made if the attorney meets the threshold number associated with their assignment type.

Section 3.

TrialKissCalc

This number is generated by assigning a score for each trial done by an attorney during the past 30 days.

Here is the actual language from the database:

\[ \text{If( Exact( Item\_Description; "MISDEMEANOR")); .2; If( Exact( Item\_Description; "FELONY3")); .3; If( Exact( Item\_Description; "FELONY4")); .4; If( Exact( Item\_Description; "FELONY5")); .5; If( Exact( Item\_Description; "FELONY6")); .6; 0))} \]

For each misdemeanor trial, .2 points is added to this score.

For each Felony3 trial .3 points is added.

For each Felony4 trial, .4 points is added.

For each Felony5 trial, .5 points is added.

For each Felony 6 trial, .6 points is added.

Section 4.

The scores calculated in accordance with Sections 1, 2 and 3 shall be combined, as set forth below.
Case weighting is dependent upon the existing of the charges table and that the case charge weighting is accurately updated. It does appear that there are differences between the two departments in how they weight and label these charges. It is assumed that the charges are already in the system and no modifications will be required, but that there will need to be a review and data load of the case weightings.

Assumption: it is assumed that trial activities can be discerned from the data received from the TCIS feed (because there is no other automated mechanism for identifying trial activities).

Assumption: It is assumed that pre and post sentencing information can be determined from the TCIS data feed.

**Automated Matrix Scheduling:** The same requirements for PD also apply to APD regarding matrix scheduling. As long as the needed information is maintained in the system, then the matrix will calculate assignments correctly. The matrix will only calculate for those locations for which a user sets up the matrix for location. When the matrix scheduling application is filled out, the court schedule is populated, the attorneys schedule is up-to-date an authorized person can request the automated scheduling and assignment of attorneys to courts, but it has to be manually initiated. The individual assignment of an attorney to a court can be overridden at any time. Any modifications to the existing matrix scheduling is out of scope and would be funded through pool dollars.

The automated assignment algorithm may not work if time off requests are not stored in this system. The assumption is that the existing APD time off request process will continue to be used, but once the
request is approved, the time off will be updated for those attorneys for whom the automated court scheduling will be used to assign attorneys.

**Schedule Types:** The same schedule types that are available for PD will be available for APD: A / B / C / D and are the same ones requested by APD

**General Assumptions**

None

**Technical Components**
The proposed design and assumptions above are based on the following technical components and their estimating factors.

<table>
<thead>
<tr>
<th>Functionality</th>
<th>Estimating Factor</th>
<th>Quantity</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adjustments to Case Assignment filtering and Code</td>
<td>Number of APEX Classes</td>
<td>1</td>
<td>One APEX class will need to be significantly modified to ensure that cases of the appropriate type are showing up and can be re-assigned.</td>
</tr>
<tr>
<td>Modifications to Attorney filters</td>
<td>Number of Visualforce / Lightning Web Component Pages</td>
<td>1</td>
<td>Make adjustments to the fields on the attorney cards so APD can more effectively assign cases to attorneys.</td>
</tr>
<tr>
<td>Adjustments to Case Reassignment filtering and Code</td>
<td>Number of APEX Classes</td>
<td>1</td>
<td>One APEX class will need to be significantly modified to ensure that cases of the appropriate type are showing up and can be re-assigned.</td>
</tr>
<tr>
<td>Modifications to Attorney filters</td>
<td>Number of Visualforce / Lightning Web Component Pages</td>
<td>1</td>
<td>Make adjustments to the fields on the attorney cards so APD can more effectively assign cases to attorneys.</td>
</tr>
<tr>
<td>Case weighting Algorithm</td>
<td>Number of APEX Classes</td>
<td>1</td>
<td>Implement the existing APD case weighting algorithm as provided by Jordan.</td>
</tr>
<tr>
<td>Case Weighting Batch Processes</td>
<td>Number of APEX Classes</td>
<td>1</td>
<td>Implement a batch APEX that will execute on a daily basis to collect key metrics that will enhance the performance of the case weighting display and will be used for the attorney information card.</td>
</tr>
</tbody>
</table>

Assumption: It is assumed that trial activities can be discerned from the data received from the TCIS feed (because there is no other automated mechanism for identifying trial activities).

Assumption: It is assumed that pre and post sentencing information can be determined from the TCIS data feed.
Update Case
Weighting Values for
Charges from TCIS

Data Load 3

Update Case
Weighting table

Review new charges added

Number of Processes 1

There will be a standard report for monitoring new charges that are created and ensure they are unique, otherwise they will need to be associated with an existing charge. There will need to be a user trained to manage the charge table until PD comes up with a better process for monitoring and managing new charges.

**Gap: Case Status Automation**

<table>
<thead>
<tr>
<th>Original Gap Name</th>
<th>Revised Gap Name</th>
<th>PD-Capability</th>
<th>Included in APD Scope</th>
<th>Customization In Scope</th>
<th>Trigger Pool-Dollar Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Case Status Automation</td>
<td>Case Status Automation</td>
<td>Yes</td>
<td>In Scope</td>
<td>Yes</td>
<td>If Additional Customizations are required</td>
</tr>
</tbody>
</table>

**Current PD Functionality**

PD has implemented logic where the status of a case is updated to inactive based on specific criteria. For example if there has been no activity on a case, then it will automatically be set to inactive after 30 days. If an activity is logged on the account either by the lawyer or the attorney then the case is automatically re-opened.

**Requested APD Requirement**

APD will use the same capabilities as PD, but the code will need to be re-factored to meet APD changes to the activation / deactivation criteria.

**General Assumptions**

- None

**Technical Components:**

The proposed design and assumptions above are based on the following technical components and their estimating factors.

<table>
<thead>
<tr>
<th>Functionality</th>
<th>Estimating Factor</th>
<th>Quantity</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Modify existing code to meet activation / inactivation requirements for APD</td>
<td>Number of APEX Classes</td>
<td>1</td>
<td>Modify the existing code to update parameters for APD</td>
</tr>
</tbody>
</table>
**Gap: Event Calendar Management**

<table>
<thead>
<tr>
<th>Original Gap Name</th>
<th>Revised Gap Name</th>
<th>PD-Capability</th>
<th>Included in APD Scope</th>
<th>Customization In Scope</th>
<th>Trigger Pool-Dollar Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Event Calendar Management</td>
<td>Event Calendar Management</td>
<td>Yes</td>
<td>In Scope</td>
<td>Yes</td>
<td>If Additional Customizations are required</td>
</tr>
</tbody>
</table>

**Current PD Functionality**

Events will be automatically fed into the system from TCIS which will automatically create the events.

**Requested APD Requirement**

APD will have the permissions and ability to manually create an event using the existing APD process where an event is created by the attorney, then there is a review and approval process by the LOSA before the event is committed. The same automated event creation that exists for the PD CCMS solution will be included in the APD solution. It is assumed that there will be no change to the TCIS event import process, just an additional manual entry and approval process.

**General Assumptions**

- A unique, manually-created event record type and a business process will be created to support manual entry of events into the system.

**Technical Components**

The proposed design and assumptions above are based on the following technical components and their estimating factors.

<table>
<thead>
<tr>
<th>Functionality</th>
<th>Estimating Factor</th>
<th>Quantity</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Create manual event record type</td>
<td>Record Type</td>
<td>1</td>
<td>Create a different, unique record type for manually entered events</td>
</tr>
<tr>
<td>Event Review and Approval Process</td>
<td>Approval Process</td>
<td>1</td>
<td>Create an approval process for reviewing and approving events</td>
</tr>
<tr>
<td>Review Queue</td>
<td>Queue</td>
<td>1</td>
<td>Create a queue for LOSA’s to review events.</td>
</tr>
</tbody>
</table>
Gap: Reporting Requirements

<table>
<thead>
<tr>
<th>Original Gap Name</th>
<th>Revised Gap Name</th>
<th>PD-Capability</th>
<th>Included in APD Scope</th>
<th>Customization In Scope</th>
<th>Trigger Pool-Dollar Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reporting Requirements</td>
<td>Reporting Requirements</td>
<td>Yes</td>
<td>In Scope</td>
<td>Yes</td>
<td>If Additional Customizations are required</td>
</tr>
</tbody>
</table>

Current PD Functionality

PD has a collection of reports and a number of reporting snapshots configured around the statistics of attorneys and other collections of individuals

Requested APD Requirement

- Twice daily snapshots of attorneys, paralegals, LOSAs and investigators workloads including count of cases by type, sup-type, phase, pre & post-sentence and other available attributes
- Snapshots archived weekly and monthly
- Workload difficulty number?
- Supervisor dashboards filtered by individual, branch, and case types with ability to drill down into individual records
- Monthly statistic reports are run for each branch and saved
- Ability to view historical statistical trends back to date of go live (historical record import is out of scope)
- Supervisor can drill into workload details for individuals
- Ability to pull filtered reports of tasks assigned LOSA’s, Paralegals, and investigators for a defined time frame

General Assumptions

- Daily snap shots will utilize reporting (4 type of individuals). Standard Salesforce “click to drill down” functionality will be used to allow supervisors access to case lists and case details.
- Leverage a combination of standard Salesforce reporting and analytic reporting snapshots to store and report on aggregate data for weekly and monthly aggregate data reporting.
- Salesforce reporting along with Reporting snapshots will be sufficient to meet the reporting needs defined in the gap – any customization beyond this will be addressed as Optional Work and funded with Pool Dollars
Technical Components
The proposed design and assumptions above are based on the following technical components and their estimating factors.

<table>
<thead>
<tr>
<th>Functionality</th>
<th>Estimating Factor</th>
<th>Quantity</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Daily Snapshots</td>
<td>Reports</td>
<td>4</td>
<td>1 custom report per individual type – workload difficulty calculated here (and via custom fields)</td>
</tr>
<tr>
<td>Aggregate data</td>
<td>Snapshots</td>
<td>4</td>
<td>Need snapshot for each type of individual</td>
</tr>
<tr>
<td>Report on Aggregate data</td>
<td>Reports</td>
<td>4</td>
<td>1 report for each snapshot for individual type</td>
</tr>
</tbody>
</table>

**Gap: Security**

<table>
<thead>
<tr>
<th>Original Gap Name</th>
<th>Revised Gap Name</th>
<th>PD-Capability</th>
<th>Included in APD Scope</th>
<th>Customization In Scope</th>
<th>Trigger Pool-Dollar Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Security</td>
<td>Security</td>
<td>Yes</td>
<td>In Scope</td>
<td>Yes</td>
<td>If Additional Customizations are required</td>
</tr>
</tbody>
</table>

**Current PD Functionality**
Similar profiles exist in the current PD solution with some label and terminology differences. Our assumption is that the declarative configuration for PD security can be leveraged as an accelerator and modifications to the current state security model can be achieved using native Salesforce security configuration.

**Requested APD Requirement**
The following profiles and permissions categories are required in the new system. If there are opportunities to collapse or condense this list using Salesforce capabilities, APD is open to those options.

- System Administrator
- Executive
- HD/DIC
- Team Leader
- Attorney
- Attorney-Juvenile
- Supervisor LOSA
- LOSA
- Supervisor Investigator
- Investigator
- Supervisor Paralegal
- Paralegal
- Supervisor PSW
- PSW
- HR
• Read only

General Assumptions

• Standard Salesforce security configuration will be leveraged along with relevant custom code developed for PD where applicable.

Technical Components:
The proposed design and assumptions above are based on the following technical components and their estimating factors.

<table>
<thead>
<tr>
<th>Functionality</th>
<th>Estimating Factor</th>
<th>Quantity</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Security Profiles</td>
<td>Profiles</td>
<td>16</td>
<td>Assumption is that the PD security profiles are similar enough to APD profiles that these can be either reused or cloned and modified using out of the box functionality. No net new profiles will be required.</td>
</tr>
<tr>
<td>Public Groups</td>
<td>Groups</td>
<td>4</td>
<td>Public groups can be used to capture populations such as investigators, paralegals etc. that may be represented by more than one security profile. Up to four will be created for APD.</td>
</tr>
<tr>
<td>Permission Sets</td>
<td>Permission Sets</td>
<td>5</td>
<td>Permission sets can be leveraged to open up permissions for a specific set of objects and elements within the system that can be applied to users individually. Up to five will be created for APD.</td>
</tr>
<tr>
<td>Apex Sharing Rules</td>
<td>Rules</td>
<td>4</td>
<td>Up to four Apex code custom sharing rules to handle exceptions to standard functionality. All other security will be handled using declarative capabilities or leveraging existing code from the PD solution.</td>
</tr>
<tr>
<td>Role Hierarchy</td>
<td>Role Hierarchy</td>
<td>1</td>
<td>Standard Salesforce role hierarchy will be configured to open up record access based on org chart permissions.</td>
</tr>
</tbody>
</table>

2. Existing PD Functionality

The below requirements will be met by the existing PD functionality, as included in the original estimate assuming the descriptions and related assumptions below are current and correct.

eSubpoena
Current PD Functionality
PD currently does not have an eSubpoena interface. The PD CCMS team has been working with IT to develop an interface based on a REST / JSON web service that will be made available in the next couple of months. Once the specification is finalized, our team will develop a web service callout which will take the subpoena information collected in the application and submit a subpoena request. The eSubpoena web service has built out integrations with the approximately 60 jurisdictions to which eSubpoena requests can be submitted. The integrations are bi-directional and when the subpoena is delivered a notification will be sent back to the CCMS system with the updated status.

Requested APD Requirement
APD requires submitting of subpoena data to the existing eSubpoena system so subpoenas can be sent to law enforcement officers in the 60 jurisdictions. This will require:

- A subpoena submission form
- Merging of information into the electronic request
- Sending the request to the eSubpoena REST web service with the payload in a JSON format
- Receiving confirmation that the subpoena was delivered
- Historical record of the subpoena submission and status updates

General Assumptions
- Client will provide resources with technical knowledge of the interface and requirements for APD
- Documentation for the source system is sufficient to build/modify the integration as necessary
- The integration will be used as is from PD (limit to number of fields to be changed: 10)
- No customizations or changes are required to existing PD functionality

Court Event Outcome Tracking

<table>
<thead>
<tr>
<th>Original Gap Name</th>
<th>Revised Gap Name</th>
<th>PD-Capability</th>
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<th>Customization In Scope</th>
<th>Trigger Pool-Dollar Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Court Event Outcome Tracking</td>
<td>Court Event Outcome Tracking</td>
<td>Yes</td>
<td>In Scope</td>
<td>No</td>
<td>If Additional Customizations are required</td>
</tr>
</tbody>
</table>

Current PD Functionality
Court event outcomes are pushed to existing records by the TCIS integration from the court system.
Requested APD Requirement
APD attorneys will not manage court events; they will be automatically integrated into the APD system through the TCIS integration.

General Assumptions
- No customizations or changes are required to existing PD functionality

Case Stage Automation

<table>
<thead>
<tr>
<th>Original Gap Name</th>
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<th>PD-Capability</th>
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<th>Customization In Scope</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Case Stage Automation</td>
<td>Case Stage Automation</td>
<td>Yes</td>
<td>In Scope</td>
<td>No</td>
<td>If Customizations are required</td>
</tr>
</tbody>
</table>

Current PD Functionality
Currently the status of the case is automatically updated based on the information received from TCIS. For example, if charges are dropped, then the status of the case is updated. It is assumed that the same logic for updating statuses used by PD will also be used by APD.

Requested APD Requirement
The APD requirement is the same, that updates from the court will automatically update the case status.

General Assumptions
- None

3. Other In Scope Requirements
Assuming the below discussion and description of the following items is current and correct, the following items shall be addressed within the original scope of the APD project and do not constitute gaps for the purposes of this schedule.

<table>
<thead>
<tr>
<th>Original Gap Name</th>
<th>Revised Gap Name</th>
<th>PD-Capability</th>
<th>Included in APD Scope</th>
<th>Customization In Scope</th>
<th>Trigger Pool-Dollar Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other In Scope Requirements</td>
<td>TCIS Integration</td>
<td>Yes</td>
<td>In Scope</td>
<td>No</td>
<td>If Customizations are required</td>
</tr>
<tr>
<td></td>
<td>Conflict Checking</td>
<td>Yes</td>
<td>In Scope</td>
<td>No</td>
<td>If Customizations are required</td>
</tr>
<tr>
<td></td>
<td>Intake Forms (4)</td>
<td>Yes</td>
<td>In Scope</td>
<td>No</td>
<td>If Customizations are required</td>
</tr>
<tr>
<td>Feature</td>
<td>Included</td>
<td>In Scope</td>
<td>Customizations Required</td>
<td></td>
<td></td>
</tr>
<tr>
<td>-------------------------------</td>
<td>----------</td>
<td>----------</td>
<td>-------------------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contact Search</td>
<td>Yes</td>
<td>In Scope</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Document Generation</td>
<td>Yes</td>
<td>In Scope</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>JAI Integration</td>
<td>Yes, Release 2</td>
<td>In Scope</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Assignment History Tracking</td>
<td>Yes</td>
<td>In Scope</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Box Document Integration</td>
<td>Yes, Release 2</td>
<td>In Scope</td>
<td>No</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**TCIS Court System Integration**

The PD instance of CCMS is integrated into the current TCIS system using Cloverleaf as a middleware. The courts only provide a full feed of all updates that are made to the court case management system. There is not ability to have a filtered feed. This system is expected to be in use for the next 12 months until Odyssey system can come online. Our team has not gone through the analysis and design for the Odyssey, but will be doing so as the time to go-live approaches. Currently the TCIS court case system sends every court case update to the PD system. This includes:

- New Cases
- Case Updates
- Calendar events
- Contacts
- Warrants
- Sentencing
- Disposition
- Plea Information

PD has made the decision to retain all the data in perpetuity even though a small portion of the data will actually be used by PD.

**APD Conflict Checking**

PD doesn’t provide any automated conflict checking. A customized interface has been developed that allows internal users to manually review potential conflict candidates, view a list of suspected conflicts, and then document the conflict to the case. APD will use the same interface as PD with no modifications because there is no automated conflict checking and it is assumed the data model will be the same, and when a conflict is identified, that it will be documented in the same way. If there is a change required, it will be funded with pool dollars.

**Intake Forms**

APD intake forms will be the same as PD intake forms with the exception of child support, major fraud, conservatorship and mental health cases which will be out of scope. Additional forms will be funded with pool dollars.
Contact Search
There are two search capabilities within the system: the standard Salesforce Global search and a custom search screen. PD thought they needed a custom search capability, but since implementation the vast majority of searches use the global search ability. Both will be available to the APD. Any customizations to contact search will be funded with pool dollars.

Document Generation
PD already has several types of documents that merge content from Salesforce to a templated format. The existing PD forms will be carried over to the APD environment. It is assumed that not additional forms or customization for those forms will be required. Any customization will be funded through pool dollars.

JAI (Juvenile) Court Integration
PD is currently in the process of integrating juvenile court data from JAI. The integration is expected to be completed in PD release 2. If the integration is completed within that iteration within the current timeframe, then the Juvenile Court Integration will be copied over and used for the APD. Any customizations to the Juvenile Court Integration will be funded with pool dollars.

Assignment History Tracking
Assignment history tracking will be configured and stored in the system.

Box Document Integration
The same Box integration to support document management visibility within the case is assumed to be the exact same capabilities that will be available to APD without additional customization.
### 4. Out of Scope

The items set forth below shall not be addressed as gap items and are out of scope for this schedule and the APD project.

<table>
<thead>
<tr>
<th>Original Gap Name</th>
<th>Revised Gap Name</th>
<th>PD-Capability</th>
<th>Included in APD Scope</th>
</tr>
</thead>
<tbody>
<tr>
<td>PD Conflict Case Data Import from PD CMS</td>
<td>Conflict Case Data Transfer</td>
<td>No</td>
<td>Out of Scope</td>
</tr>
<tr>
<td>Time Off Tracking</td>
<td>Yes</td>
<td></td>
<td>Out of Scope</td>
</tr>
<tr>
<td>PIAS / Pitchess-Brady</td>
<td>Yes</td>
<td></td>
<td>Out of Scope</td>
</tr>
<tr>
<td>Expert Database</td>
<td>Yes</td>
<td></td>
<td>Out of Scope</td>
</tr>
<tr>
<td>Travel Requests</td>
<td>No</td>
<td></td>
<td>Out of Scope</td>
</tr>
<tr>
<td>Miranda Duty</td>
<td>Yes</td>
<td></td>
<td>Out of Scope</td>
</tr>
<tr>
<td>Special Units</td>
<td>Yes</td>
<td></td>
<td>Out of Scope</td>
</tr>
<tr>
<td>Synchronizing PD / APD Code</td>
<td>No</td>
<td></td>
<td>Out of Scope</td>
</tr>
<tr>
<td>Odyssey Integration</td>
<td>No</td>
<td></td>
<td>Out of Scope</td>
</tr>
<tr>
<td>Case Type Exclusions</td>
<td>Yes</td>
<td></td>
<td>Out of Scope</td>
</tr>
<tr>
<td>Box &amp; Shipment Tracking</td>
<td>Yes</td>
<td></td>
<td>Out of Scope</td>
</tr>
<tr>
<td>General Staff Management</td>
<td>Yes</td>
<td></td>
<td>Out of Scope</td>
</tr>
<tr>
<td>Tainted Police Officers</td>
<td>No</td>
<td></td>
<td>Out of Scope</td>
</tr>
</tbody>
</table>

**Conflict Case Data Transfer**

The handoff from PD to APD when a conflict is identified within PD is out of scope of this initiative and will be handled as a separate initiative. Our team has identified a potential process for providing notification from PD to APD and passing information from PD to APD, but a detailed analysis would need to be conducted in this separate initiative.
**Time Off Tracking**
Public Defender has a time off tracking capability that is used to calculate availability for automated court scheduling. APD will continue using their existing time off request application for approvals. Once approval is granted, then attorneys will need to enter approved time off into Salesforce so court schedules can be calculated correctly. Any customization to time-off tracking brought over from PD is out of scope.

**PIAS / Pitchess-Brady**
PD refers to cases where information is discovered that a law enforcement officer has conducted themselves in an inappropriate way. In order to understand the extent of engagement of that law enforcement officer with the APD’s cases, there needs to be documentation of law enforcement officers associated with that case and the ability to report on those relationships. PD has a PIAS process, which is assumed to be the same as the requirement for Pitchess-Brady APD requirements. It is assumed that Pitchess-Brady cases can be reported upon using an existing report and using standard Salesforce reports. Enhancements beyond what is in PD are out of scope.

**Expert Database**
Public Defender is currently in the process of developing the data structure for the expert database. APD has a need for a similar database, but will continue using their existing database. The expert database structure will be copied over as part of release 2. Any customizations to the Expert Database application or migration of data from current APD expert database are out of scope.

**Travel Requests**
Travel requests capabilities were originally slated for PD, but it was taken out of scope. Any development of travel request processes would be funded through pool dollars.

**Miranda Duty**
APD doesn’t have this capability and this is out of scope.

**Special Units**
APD doesn’t have this capability and this is out of scope.

**Synchronizing PD / APD Code**
When this statement of work was originally conceived that the PD CCMS solution would be completed. There are some features that will be included in APD that will not be code complete and deployed until approximately October 2022. The APD project is slated to kick off second quarter of this year, so we strongly recommend periodically synchronizing the code between the PD and APD to ensure the APD team is working with the latest version of the components that are being updated in R2.
**Odyssey Integration**
Odyssey integration is out of scope for this initiative and will be addressed in a separate funding effort.

**Case Type exclusions**
The following case types are excluded from APD Scope: child support, major fraud, conservatorship and mental health cases.

**Box & Shipment Tracking**
PD currently has a process for tracking boxes that are sent out for scanning. APD doesn’t have this same process, so it is deemed out of scope for APD.

**General Staff Management**
General staff management and staff reassignment capabilities used by PD will not be used by APD.

**Tainted Police Officers**
PD does not have this capability of tracking tainted police officers, but if a police officer is associated with a case, then it is a relatively easy process to run a report on the cases that were touched by the officer.
EXHIBIT B
PRICING SCHEDULE
FOR
LOS ANGELES COUNTY ALTERNATE PUBLIC DEFENDER
JUSTICE MANAGEMENT SYSTEM

[_______] 2022
EXHIBIT B – PRICING SCHEDULE

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   1.2 One-Time Costs – Implementation Fees ....................................................................... 3
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1. **TOTAL PRICING**

This Exhibit B (Pricing Schedule) sets forth the pricing and payment terms for the work to be provided by Contractor under the Agreement. Schedule B.1 (Optional Work Schedule) will document and track expenditure of Pool Dollars for Optional Work under the Agreement.

Notwithstanding the terms of the Agreement or Contractor’s prior practice, payment is not contingent upon issuance of a purchase order, subject to any County approval as specified in the Agreement. All funding approvals required to issue payment have been obtained. The bill-to, ship-to addresses along with specific ordering information and amounts due under the Agreement are included herein or in other documents related hereto.

1.1 **CONTRACT SUM; TOTAL FEES UNDER THE AGREEMENT**

The Contract Sum shall be the maximum County obligation under the Agreement and shall include any and all amounts that may be paid by County to Contractor for the Work, required and optional, that may be provided by Contractor to County during the term of the Agreement. The Contract Sum, unless modified in accordance with the terms of the Agreement, including any and all sales tax amounts, if applicable, is set forth in Section 8.1 (Maximum Contract Sum) of the Agreement.

The maximum amount payable under the Agreement, unless modified in accordance with the terms of the Agreement, including any and all sales tax amounts is ($8,743,964.80) and includes the following components:

<table>
<thead>
<tr>
<th>CONTRACT SUM COMPONENTS</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Implementation Fees – fixed price amount</td>
<td>$3,978,115.00</td>
</tr>
<tr>
<td>Subscription Fees – fixed price amount</td>
<td>$3,149,849.80</td>
</tr>
<tr>
<td>Application Management Services for year 1 post-Final Acceptance – up to 2,080 hours at the Fixed Hourly Rate of $200 per hour.</td>
<td>$ 416,000.00</td>
</tr>
<tr>
<td>Pool Dollars – for Term of Agreement</td>
<td>$ 1,200,000.00</td>
</tr>
<tr>
<td><strong>TOTAL FEES EXHIBIT B</strong></td>
<td><strong>$8,743,964.80</strong></td>
</tr>
</tbody>
</table>

Consistent with the provisions of Paragraph 10.3.1 (Source Code Escrow) of the Base Agreement, the deposit and maintenance of Source Code for Licensed Software in Source Code Escrow shall be at no cost to County. Consequently, the Implementation Fees and Subscription Fees identified above are inclusive of any and all fees and costs associated with Contractor’s compliance with the Source Code Escrow requirements under the Agreement, including Paragraph 10.3 (Source Code for Licensed Software) of the Base Agreement.
1.2 **ONE-TIME COSTS – IMPLEMENTATION FEES**

Below is a summary of the pricing components of the Implementation Fees under the Agreement.

**Table 1: One-Time Implementation Fees**

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Application Development / Customization – Total Cost in Table 2 below</td>
<td>$3,778,115.00</td>
</tr>
<tr>
<td>2. Training, including all materials (electronic) – Total Cost in Table 3 below</td>
<td>$200,000.00</td>
</tr>
<tr>
<td><strong>TOTAL IMPLEMENTATION FEES</strong></td>
<td><strong>$3,978,115.00</strong></td>
</tr>
</tbody>
</table>

1.2.1 **Application Development / Customization**

Below are all costs for Application Modifications, including application development and customization, to be provided by Contractor as part of Implementation Services together with the installation, implementation and project management. The total amount is also included in Row 1 of Table 1.

**Table 2: Application Development / Customization**

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sapient Professional Services (Original Scope)</td>
<td>$2,865,502.00</td>
</tr>
<tr>
<td>Data Migration Tools &amp; Storage (9 months)</td>
<td>$21,600.00</td>
</tr>
<tr>
<td>Box Professional Services</td>
<td>$857,678.00</td>
</tr>
<tr>
<td>Pulsar Professional Services</td>
<td>$22,223.00</td>
</tr>
<tr>
<td>LinkPoint Professional Services</td>
<td>$11,112.00</td>
</tr>
<tr>
<td><strong>TOTAL COST</strong></td>
<td><strong>$3,778,115.00</strong></td>
</tr>
</tbody>
</table>

1.2.2 **Training**

Below are all costs for training to be provided by Contractor as part of Implementation Services. The total amount is also included in Row 2 of Table 1.

**Table 3: Training**

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sapient Training Costs</td>
<td>$200,000.00</td>
</tr>
<tr>
<td><strong>TOTAL COST</strong></td>
<td><strong>$200,000.00</strong></td>
</tr>
</tbody>
</table>
## 2. RECURRING ANNUAL COSTS

### 2.1 SUBSCRIPTION FEES

This Section specifies the allocated Annual Fees for Subscription Services as Subscription Fees or License Fees to be paid by County to Contractor during the term of the Agreement. All Subscription Fees will be coterminous with the License Years under the Agreement. For the final year of the Agreement, to the extent applicable, Contractor will prorate the applicable Maintenance Fees based on the number of days required to co-terminate System Maintenance with the expiration of the Agreement.

Contractor shall be entitled to payment of License Fees commencing upon the License Start Date through the term of the Agreement.

### Table 4: Recurring Annual License / Subscription Fees

<table>
<thead>
<tr>
<th>Vendor &amp; Product Description</th>
<th>Year 1</th>
<th>Year 2</th>
<th>Year 3</th>
<th>Year 4</th>
<th>Year 5</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>QTY</td>
<td>QTY</td>
<td>QTY</td>
<td>QTY</td>
<td>QTY</td>
</tr>
<tr>
<td><strong>Salesforce.com</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lightning Platform Plus</td>
<td>300</td>
<td>$174,375.00</td>
<td>300</td>
<td>$174,375.00</td>
<td>300</td>
</tr>
<tr>
<td>Lightning Platform (Admin)</td>
<td>6</td>
<td>$4,781.28</td>
<td>6</td>
<td>$4,781.28</td>
<td>6</td>
</tr>
<tr>
<td>Government Cloud Plus</td>
<td>1</td>
<td>$21,216.69</td>
<td>1</td>
<td>$21,216.69</td>
<td>1</td>
</tr>
<tr>
<td>Salesforce Shield</td>
<td>1</td>
<td>$53,746.88</td>
<td>1</td>
<td>$53,746.88</td>
<td>1</td>
</tr>
<tr>
<td>Data Storage (10GB)</td>
<td>1</td>
<td>$11,000.00</td>
<td>1</td>
<td>$11,000.00</td>
<td>1</td>
</tr>
<tr>
<td>Big Objects (50M)</td>
<td>2</td>
<td>$22,000.00</td>
<td>2</td>
<td>$22,000.00</td>
<td>2</td>
</tr>
<tr>
<td>Total Per Year</td>
<td>$287,119.85</td>
<td>$287,119.85</td>
<td>$287,119.85</td>
<td>$298,604.60</td>
<td>$310,548.78</td>
</tr>
<tr>
<td>------------------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
<td>-------------</td>
</tr>
<tr>
<td><strong>Box, Inc.</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Digital Business II ELA</td>
<td>300</td>
<td>$101,475.00</td>
<td>300</td>
<td>$101,475.00</td>
<td>300</td>
</tr>
<tr>
<td>KeysafewithAWSKMS500</td>
<td>300</td>
<td>$24,970.50</td>
<td>300</td>
<td>$24,970.50</td>
<td>300</td>
</tr>
<tr>
<td>Premier Support</td>
<td>1</td>
<td>$3,745.57</td>
<td>1</td>
<td>$3,745.57</td>
<td>1</td>
</tr>
<tr>
<td>PlatformPremier</td>
<td>1</td>
<td>$304.42</td>
<td>1</td>
<td>$304.42</td>
<td>1</td>
</tr>
<tr>
<td>PlatformKeysafewithAWSKMS</td>
<td>1</td>
<td>$2,029.50</td>
<td>1</td>
<td>$2,029.50</td>
<td>1</td>
</tr>
<tr>
<td><strong>Total Per Year</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$132,525.00</td>
<td>$132,524.99</td>
<td>$132,524.99</td>
<td>$139,151.24</td>
<td>$146,108.80</td>
</tr>
<tr>
<td><strong>ImageTrust</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ImageTrust Users</td>
<td>40</td>
<td>$34,560.00</td>
<td>40</td>
<td>$34,560.00</td>
<td>40</td>
</tr>
<tr>
<td>ImageTrust OCR Server</td>
<td>4</td>
<td>$4,320.00</td>
<td>4</td>
<td>$4,320.00</td>
<td>4</td>
</tr>
<tr>
<td>ImageTrust Redaction Users</td>
<td>4</td>
<td>$4,320.00</td>
<td>4</td>
<td>$4,320.00</td>
<td>4</td>
</tr>
<tr>
<td>Development Environment</td>
<td>1</td>
<td>$1,296.00</td>
<td>1</td>
<td>$1,296.00</td>
<td>1</td>
</tr>
<tr>
<td>UAT Environment</td>
<td>1</td>
<td>$4,032.00</td>
<td>1</td>
<td>$4,032.00</td>
<td>1</td>
</tr>
<tr>
<td>Pre-Prod Environment</td>
<td>1</td>
<td>$4,032.00</td>
<td>1</td>
<td>$4,032.00</td>
<td>1</td>
</tr>
<tr>
<td><strong>Total Per Year</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$52,560.00</td>
<td>$52,560.00</td>
<td>$52,560.00</td>
<td>$55,188.00</td>
<td>$57,947.40</td>
</tr>
</tbody>
</table>

162442.00102/127587196v.1
<table>
<thead>
<tr>
<th></th>
<th>300</th>
<th>300</th>
<th>300</th>
<th>300</th>
<th>300</th>
<th>300</th>
<th>300</th>
<th>300</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Luminix, Inc.</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pulsar Licensing &amp; Support</td>
<td>$80,000.01</td>
<td>$80,000.00</td>
<td>$80,000.00</td>
<td>$80,000.00</td>
<td>$83,200.00</td>
<td>$86,528.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Per Year</strong></td>
<td>$80,000.01</td>
<td>$80,000.00</td>
<td>$80,000.00</td>
<td>$83,200.00</td>
<td>$86,528.00</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>LinkPoint</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LinkPoint Connect for Salesforce + Outlook (Annual Subscription)</td>
<td>$17,379.00</td>
<td>$17,379.00</td>
<td>$17,379.00</td>
<td>$17,379.00</td>
<td>$18,037.77</td>
<td>$18,723.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Per Year</strong></td>
<td>$17,379.00</td>
<td>$17,379.00</td>
<td>$17,379.00</td>
<td>$18,037.77</td>
<td>$18,723.00</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Nintex</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LDS Gov Cloud FedRAMP</td>
<td>$44,334.00</td>
<td>$44,334.00</td>
<td>$44,334.00</td>
<td>$44,334.00</td>
<td>$46,106.67</td>
<td>$47,952.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Per Year</strong></td>
<td>$44,334.00</td>
<td>$44,334.00</td>
<td>$44,334.00</td>
<td>$46,106.67</td>
<td>$47,952.00</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Annualized Price</strong></td>
<td>$613,917.86</td>
<td>$613,917.84</td>
<td>$613,917.84</td>
<td>$640,288.28</td>
<td>$667,807.98</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Price for Years 1-5</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$3,149,849.80</td>
</tr>
</tbody>
</table>
2.2 **APPLICATION MAINTENANCE AND SUPPORT**

This Section specifies the allocated Annual Fees payable by County to Contractor for Application Maintenance and Support that will be provided by Contractor.

**Table 5: Recurring Annual Application Maintenance and Support**

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>YEAR 1</th>
<th>YEAR 2</th>
<th>YEAR 3</th>
<th>YEAR 4</th>
<th>YEAR 5</th>
</tr>
</thead>
<tbody>
<tr>
<td>Application Management Services</td>
<td></td>
<td>$416,000.00</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL COST</strong></td>
<td></td>
<td>$416,000.00</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### 3. SYSTEM IMPLEMENTATION

This Section includes the Deliverable amounts to be paid by County to Contractor for provision and implementation of all phases of the Project, as provided below.

Contractor shall be paid for the following Deliverables on a fixed price basis following completion by Contractor and approval by County in accordance with Paragraph 2.4 (Approval of Work) of the Base Agreement of each such Deliverable, subject to the provisions of Paragraph 8.2 (System Implementation) of the Base Agreement. For purposes of payment, a Deliverable will be completed only following Acceptance by County in accordance with the applicable Acceptance criteria set forth in the Agreement.

#### Table 6: Payment Schedule

<table>
<thead>
<tr>
<th>Task / Subtask Description &amp; No.</th>
<th>Deliverable Amount</th>
<th>Amount Due Upon Delivery</th>
<th>Holdback Amount</th>
<th>Project Month</th>
<th>Acceptance Criteria</th>
</tr>
</thead>
<tbody>
<tr>
<td>Year 1 - Subscription Fees</td>
<td>$613,917.86</td>
<td></td>
<td></td>
<td>1</td>
<td>This will include the provisioning of software licenses for Salesforce, Luminix (Pulsar), Nintex (Drawloop), Image Trust and Box.</td>
</tr>
<tr>
<td>Project Management Plan – Task 2.2.1.1</td>
<td>$150,000</td>
<td>$135,000</td>
<td>$15,000</td>
<td>1</td>
<td>Project Plan</td>
</tr>
<tr>
<td>Updated Solution Design Draft</td>
<td>$100,000</td>
<td>$90,000</td>
<td>$10,000</td>
<td>2</td>
<td>Deliver Updated Draft of Solution Design Document + Box Project Planning</td>
</tr>
<tr>
<td>Updated Technical Design Draft</td>
<td>$100,000</td>
<td>$90,000</td>
<td>$10,000</td>
<td>2</td>
<td>Deliver Updated Technical Design Document + Box Project Requirements Documentation</td>
</tr>
<tr>
<td>Salesforce Solution Design Signoff</td>
<td>$125,000</td>
<td>$112,500</td>
<td>$12,500</td>
<td>3</td>
<td>Client signoff of solution design. Up to 3 client review cycles are included.</td>
</tr>
<tr>
<td>Technical Design Signoff</td>
<td>$125,000</td>
<td>$112,500</td>
<td>$12,500</td>
<td>3</td>
<td>Client signoff of technical design. Up to 3 client review cycles are included.</td>
</tr>
<tr>
<td>Application Software Iteration 1</td>
<td>$250,000</td>
<td>$225,000</td>
<td>$25,000</td>
<td>3</td>
<td>Signoff of features assigned to this sprint. Severity 1 issues resolved</td>
</tr>
<tr>
<td>Box Design Completed</td>
<td>$300,000</td>
<td>$270,000</td>
<td>$30,000</td>
<td>3</td>
<td>Client signoff that Box design is completed and has been presented to the County for review and approval.</td>
</tr>
<tr>
<td>Application Software Iteration 2</td>
<td>$250,000</td>
<td>$225,000</td>
<td>$25,000</td>
<td>4</td>
<td>Signoff of features assigned to this sprint. Severity 1 issues resolved</td>
</tr>
<tr>
<td>----------------------------------</td>
<td>----------</td>
<td>----------</td>
<td>---------</td>
<td>---</td>
<td>-----------------------------------------------------</td>
</tr>
<tr>
<td>Box First Build Milestone</td>
<td>$250,000</td>
<td>$225,000</td>
<td>$25,000</td>
<td>4</td>
<td>Demonstrate Box interface in case page layout with key features: check in / check out and security inheritance from Salesforce to Box. Demonstrate Document Scanning and Ingestion into the document repository. Demonstrate Box Drive caching capabilities.</td>
</tr>
<tr>
<td>Application Software Iteration 3</td>
<td>$250,000</td>
<td>$225,000</td>
<td>$25,000</td>
<td>5</td>
<td>Signoff of features assigned to this sprint. Severity 1 issues resolved</td>
</tr>
<tr>
<td>Second Build Milestone</td>
<td>$180,000</td>
<td>$162,000</td>
<td>$18,000</td>
<td>5</td>
<td>Demonstrate Box Shuttle load of 10%. Demonstrate Image Access scanning pages and document separator. Demonstrate auto-creation of the box folder structure. Demonstrate automated document placement within folder structure.</td>
</tr>
<tr>
<td>Application Software Iteration 4</td>
<td>$250,000</td>
<td>$225,000</td>
<td>$25,000</td>
<td>6</td>
<td>Signoff that the functionality approved for the sprint cycle was delivered according to specification</td>
</tr>
<tr>
<td>First Box.com Production Deployment</td>
<td>$127,678</td>
<td>$114,910.20</td>
<td>$12,767.80</td>
<td>6</td>
<td>Production deployment is completed including 100% content load.</td>
</tr>
<tr>
<td>Application Software Iteration 5</td>
<td>$250,000</td>
<td>$225,000</td>
<td>$25,000</td>
<td>7</td>
<td>Signoff of features assigned to this sprint. Severity 1 issues resolved</td>
</tr>
<tr>
<td>Application Software Iteration 6</td>
<td>$200,000</td>
<td>$180,000</td>
<td>$20,000</td>
<td>8</td>
<td>Signoff of features assigned to this sprint. Severity 1 issues resolved</td>
</tr>
<tr>
<td>Application Software Iteration 7</td>
<td>$200,000</td>
<td>$180,000</td>
<td>$20,000</td>
<td>8</td>
<td>Signoff of features assigned to this sprint. Severity 1 issues resolved</td>
</tr>
<tr>
<td>Application Software Iteration 8</td>
<td>$200,000</td>
<td>$180,000</td>
<td>$20,000</td>
<td>8</td>
<td>Signoff of features assigned to this sprint. Severity 1 issues resolved</td>
</tr>
</tbody>
</table>
### Exhibit B – Pricing Schedule

<table>
<thead>
<tr>
<th>Description</th>
<th>Year 1</th>
<th>Year 2</th>
<th>Year 3</th>
<th>Year 4</th>
</tr>
</thead>
<tbody>
<tr>
<td>Application Software Iteration 9</td>
<td>$215,502</td>
<td>$193,951.80</td>
<td>$21,550.20</td>
<td>9</td>
</tr>
<tr>
<td>User Acceptance Testing Handoff</td>
<td>$150,000</td>
<td>$135,000</td>
<td>$15,000</td>
<td>9</td>
</tr>
<tr>
<td>Deployment &amp; Training Complete</td>
<td>$150,000</td>
<td>$135,000</td>
<td>$15,000</td>
<td>10</td>
</tr>
<tr>
<td>Project Close-Out</td>
<td>$154,935</td>
<td>$139,441.50</td>
<td>$15,493.50</td>
<td>11</td>
</tr>
<tr>
<td>Payment for previously withheld holdbacks</td>
<td></td>
<td></td>
<td>$397,811.50</td>
<td>11</td>
</tr>
<tr>
<td>Year 2 Subscription Fees – Task 2.3</td>
<td>$613,917.84</td>
<td></td>
<td></td>
<td>Year 2</td>
</tr>
<tr>
<td>Year 1 Application Maintenance and Support – maximum allocation</td>
<td>$416,000</td>
<td></td>
<td></td>
<td>Year 2</td>
</tr>
<tr>
<td>Year 3 Subscription Fees – Task 2.3</td>
<td>$613,917.84</td>
<td></td>
<td></td>
<td>Year 3</td>
</tr>
<tr>
<td>Year 2 (Optional) Application Maintenance and Support</td>
<td>$150,000</td>
<td></td>
<td></td>
<td>Year 3</td>
</tr>
<tr>
<td>Year 4 Subscription Fees – Task 2.3</td>
<td>$640,288.28</td>
<td></td>
<td></td>
<td>Year 4</td>
</tr>
<tr>
<td>Year 3 (Optional) Application Maintenance and Support</td>
<td>$178,285</td>
<td></td>
<td></td>
<td>Year 4</td>
</tr>
</tbody>
</table>

- **Note**: Signoff of features assigned to this sprint. Severity 1 issues resolved.
- Signoff that user acceptance testing is completed and approved.
- Signoff that deployment is complete, training is complete and Severity 1 and 2 bugs have been resolved. + Implementation is complete and project has transitioned to support team. + Box: Project Closeout.
### EXHIBIT B – PRICING SCHEDULE

<table>
<thead>
<tr>
<th>Year 5 Subscription Fees – Task 2.3</th>
<th>$667,807.98</th>
<th>Year 5</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total 5 year SW Subscription Fees</td>
<td>$3,149,849.80</td>
<td></td>
</tr>
<tr>
<td>Total One-Time Implementation Fees Plus Training</td>
<td></td>
<td>$3,978,115</td>
</tr>
</tbody>
</table>

### 4. OPTIONAL WORK

Any agreed-upon Optional Work shall be provided by Contractor in accordance with Paragraphs 5.4 (Optional Work) and 8.4 (Optional Work) of the Base Agreement. No travel or living expenses will be reimbursed by County to Contractor in addition to those included in an agreed-upon Maximum Fixed Price for Optional Work.

#### 4.1 POOL DOLLARS

The total amount of $1,200,000 allocated for Pool Dollars under this Agreement is the maximum amount County may expend during the Term of the Agreement for Optional Work that may be provided by Contractor in accordance with the terms of the Agreement.

**Table 7: Allocation for Pool Dollars**

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pool Dollars – General Optional Work</td>
<td>$1,200,000.00</td>
</tr>
<tr>
<td><strong>TOTAL AMOUNT</strong></td>
<td><strong>$1,200,000.00</strong></td>
</tr>
</tbody>
</table>

#### 4.2 FIXED HOURLY RATE

Contractor shall use the Fixed Hourly Rates specified below for quoting and providing Optional Work during the Term of the Agreement, as applicable. Fixed Hourly Rate shall be used to calculate Maximum Fixed Price for Optional Work, which may be provided by Contractor during the term of the Agreement. Fixed Hourly Rate shall not increase during the term of the Agreement, as further specified in Paragraph 8.4 (Optional Work) of the Base Agreement.

Contractor shall be paid for Optional Work on a per Change Notice basis the actual price expended for the provision of the Optional Work, not to exceed the Maximum Fixed Price quoted for such Optional Work following Contractor’s completion and County’s written approval of the completed Optional Work.

**Table 8: Fixed Hourly Rate for Services**
### Role / Classification

<table>
<thead>
<tr>
<th>Role / Classification</th>
<th>Fixed Hourly Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Manager</td>
<td>$250</td>
</tr>
<tr>
<td>Solution Architect</td>
<td>$250</td>
</tr>
<tr>
<td>Technical Architect</td>
<td>$250</td>
</tr>
<tr>
<td>Business Analyst</td>
<td>$225</td>
</tr>
<tr>
<td>Developer</td>
<td>$225</td>
</tr>
<tr>
<td>Trainer</td>
<td>$225</td>
</tr>
<tr>
<td>Tester</td>
<td>$225</td>
</tr>
<tr>
<td>Web Developer</td>
<td>$225</td>
</tr>
<tr>
<td>Quality Assurance</td>
<td>$225</td>
</tr>
<tr>
<td>System Administrator</td>
<td>$225</td>
</tr>
<tr>
<td>Change Manager</td>
<td>$225</td>
</tr>
<tr>
<td>Sapient Managed Services – including Application Modifications</td>
<td>$200</td>
</tr>
<tr>
<td>Sapient OnDemand (VOD) Service Consultant</td>
<td>$150</td>
</tr>
</tbody>
</table>

### Pricing Schedule

#### 4.3 Pricing For Certain Optional Work Relating To Data Conversion

Following Go-Live, County may request additional Services relating to data migration as part of Optional Work. If such Services are requested, the parties may mutually agree to prepare and execute a Change Notice for the acquisition of such Services as Optional Work. The pricing for such Services covering the Services identified in the table below would be as follows or as otherwise mutually agreed by the parties in a Change Notice:

**Table 9: Pricing For Certain Optional Work Relating To Data Conversion**

<table>
<thead>
<tr>
<th>Service</th>
<th>Unit</th>
<th>Additional Cost per Unit</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Additional Mock Loads</td>
<td>Database table/view mapped to target salesforce object</td>
<td>$2,500 (10 Hours)</td>
<td>Sometimes desirable to support UAT and/or training activities. If timing or environment of included mock load based on strategy defined in migration roadmap doesn’t align with UAT / training plan or can’t be facilitated to production org refresh (data included) from production to full/partial salesforce sandbox.</td>
</tr>
<tr>
<td>Iterative Delta Loads to facilitate continuity in business operations based on solution cutover strategy.</td>
<td>Database table/view mapped to target salesforce object</td>
<td>$2,500 (10 Hours)</td>
<td>Sometimes necessary to support phased cutover go-live strategies where data in legacy system is still actively being updated and required to be updated in new solution.</td>
</tr>
<tr>
<td>Iterative loading of data to address production / quality issues not foreseen migration roadmap.</td>
<td>Database table/view mapped to target</td>
<td>$2,500 (10 Hours)</td>
<td>Sometimes necessary to support successful go-live where gaps are identified with previously approved source to target mappings and mock load validation. This may include desired database columns previously unknown to contractor to no</td>
</tr>
<tr>
<td>Service</td>
<td>Unit</td>
<td>Additional Cost per Unit</td>
<td>Notes</td>
</tr>
<tr>
<td>------------------------------</td>
<td>-------------------------------</td>
<td>--------------------------</td>
<td>----------------------------------------------------------------------</td>
</tr>
<tr>
<td></td>
<td>salesforce object</td>
<td></td>
<td>fault of their own or gaps identified after mock load validation.</td>
</tr>
<tr>
<td>Deduplication of records</td>
<td>One definition of a duplicate</td>
<td>$10,000 (40 Hours)</td>
<td>Deduplication of data in objects impacting health/functional of the solution. County is responsible for providing confirmation on the definition of a duplicate.</td>
</tr>
</tbody>
</table>
ATTACHMENT A.1
SYSTEM REQUIREMENTS
FOR
ALTERNATE PUBLIC DEFENDER CASE MANAGEMENT SYSTEM

[_________] 2022
System Requirements for APD Justice Management System

Case Management Workshop Scripts
- Validate Key Case Management Process Flows from PD functional specification and workshop requirements with the parameters identified in 2.3.1.1
Number of Workshops: 12

Integration Requirements
- Determine how Salesforce.com will integrate with external systems.
- Identify External Systems
- Identify Interfaces (Objects/Tables for each system)
- Identify Integration Actions: Insert, Update, Delete
- Identify Frequency and Triggering Event
- Identify Integration Technique (Batch file, web services, etc)
- Identify Integration Security Protocol and Authentication
- Integrations Include:
  - Active Directory
  - e-Subpoena Requests
  - Superior Court System
- Probation System Initially one-direction integration data import into selected Content Management system using e-Delivery System. Includes Structured and unstructured data
- Assumptions: Future requirement to integrate the other direction with the Probation system, but it is out of scope for this phase.
- Integration data maps will change less than up to 10 fields per interface from the interfaces implemented for PD.
- For inbound interfaces, County shall be responsible for extracting and transforming data from external systems to comply with the corresponding approved interface design.
- For outbound interfaces, County shall be responsible for receiving and processing data generated from the APD-CMS solution, based on the corresponding approved interface design.
Number of External Systems: 4

Case Management Workshop Results
- Document business requirements (User Stories) collected during business process workshop into Contractor's ProjectForce. Each requirement will include business value, theme, priority. The categories will include: config, workflow, reporting, code, process, training and integration requirements.
Number of Workshops: 12

Package Up PD Configuration
- Package up existing PD configuration and deploy into Development Environment
Number of Packages: 1

Validate Documented Functional Requirements
- Document all business requirement changes collected during business process workshops into Contractor's ProjectForce. Each requirement will include business need, category, priority and scope/project phase. The categories will include: config, workflow, reporting, code, process, training and integration requirements.
Number of Case Types: 7
Fit-Gap Analysis Report
- Identify any differences between the Project’s scope as described in this SOW and the identified Requirements and review with County.
- Assumption: Table-driven configurations – Contractor shall review configuration recommendations identified during the Fit-Gap analysis and provide written instructions and support County staff to populate the system tables.
  Number of SOWs: 1

Revised Technical Specification
- Document the Technical Specifications of this project including: security and authentication, data model and database storage, integration with other systems. Includes System Interface Design Document. Included Dashboard and Report Design
- PD Technical specification
  Number of Technical Specifications: 1

Sprint Management
- Sprint management includes:
  - Sprint Planning workshops
  - Sprint Design Sessions
  - Sprint Reviews
  - Sprint Retrospectives
  Number of Sprints: 6

Revised High-Level Solution Design
- Create a powerpoint presentation to describe the overall solution including the technical architecture, functional architecture, integration architecture, object model and key features.
- Changes to the PD design will be made to support APD requirements
  Number of Design Documents: 1

Contractor Design Review
- Independent review of designed solution proposed to meet customer requirements by Contractor architect team. This review will assess the viability, usability, performance factors of the solution versus industry best practices.
  Number of Reviews: 1

County Design Review
- Review functional and technical design with stakeholders.
  Number of Design Reviews: 6

Box File/Document Migration
- TBD by Box
  Number of File/Document Migrations: 2

Accounts and Contacts
- Standard & custom fields to track Accounts and Contacts. Complete Activity Tracking.
  Number of Record Types: 6

Detailed Design
- Update each requirement with detailed functional and/or technical specifications to identify the details of what will be constructed.
  Number of Detailed Design Sessions: 12
Case Management
- Assignment Rules: new Cases will automatically go to Queues based on type and be assigned automatically to Users
- Configure the Case page with approximately 50 custom fields
- Multiple Case Types will be supported from a single object: cases
- User interface configurations – Contractor shall provide technical support to County staff to implement the user interface configurations identified during application prototyping.

Number of Record Types: 7

General Case Management: Manage Case File Structure
Number of additional Case File Structures: 2

Prop64
Number of Additional Objects: 1

Superior Court Juvenile Delinquency System Integration
Number of Additional Web Methods: 4

Superior Court "Adult" Integration
Number of Additional Web Methods: 5

Work Requests: Create Work Requests
Number of additional work request types: 5

General Case Management: Word Templates
The Word Templates are used to create documents that merge data from Salesforce into a portable document format such as Word or PDF. During requirements gathering with PD office, several of these types of templates will need to be generated to reduce the time required to generate these documents.
Number of additional Word Templates: 12

General Case Management: Manage Case File Structure
- Requirement LACPD225F:
  - Must allow users to manually augment an existing case file structure by adding new folders.
  - Response:
  - The solution will provide an automated mechanism to creating a folder structure based on the case type. Additional folders can be created by authorized users of that case folder structure. This feature will be provided by the Document Management System (DMS). Case data will also be migrated so cases documents will be associated with their respective cases.
  - Assumptions: Up to 4 different case type folders are included in the work estimates.
Number of Case Folder Structures: 4

General Case Management: External Document Sources
- Requirement LACPD186F:
  - Must be able to populate the case folder structure using information from APD CMS, APD CASE360, and the LA County Justice Community Systems.
  - Response:
  - Contractor will work in conjunction with Box to import historical data from existing content management system into Salesforce and Box. Three data loads will be conducted, a sample data load (less than 3% of the documents), a test data load of the existing documents and data, and the production data load.
  - Assumptions: "2 data loads will be conducted, a test data load (less than 3% of documents and data, a test data load and a production data load. The County is responsible for providing an export of all documents
and a file that include all metadata attributes associated with the document, case folders, the case identifier, in a .csv format. All data quality checking, testing, and analysis is excluded from the scope of the data migration effort. A case file will also be imported into the system which includes the historical case records. Contractor and Box partner will migrate specific identified PDF’s from the source system into Box.

- County will inspect test load and will identify any data load problems. County will resolve problems and perform the load into production environment. If additional data loads are required, additional time/expense will be required.
- A unique record identifier for each record and straightforward method for determining record ownership will be provided in the CSV file
- All data to be loaded is supported by the application's existing data types.
- All custom security settings are excluded from the scope of the data import. All people relationships are excluded from the scope of the data loading.
- Contractor will create templates for each case type. Identify required fields for each object and any ordering dependencies. Contractor will load a single record to validate the data mapping is correct before loading the remainder of the records. Contractor will validate the data and re-load as needed. The county will then be responsible for providing data in the agreed upon template format.
- County will manually cleanse, deduplicate and standardize the data prior to it being loaded into Salesforce with guidance from Contractor. This collaborative effort will be thorough so that County personnel will be knowledgeable enough in this process to continue managing it on their own through production, with Contractor team members available as mentors. At this stage, the exported data file column names will be renamed to match Salesforce field names, using the defined data mapping process, which is described below. Number of Data Imports: 3

**General Case Management: Case Type List**
- Requirement: LACPD207F
- Must provide a list of case types that can be maintained by the system administrator.
- Response:
  - The proposed solution will have a list of case types that will be made available to the users by user persona and use case. This list is determined by the types of cases configured in the system and access is controlled by security functions. The System Administrator role would maintain both the existance of different case types and the availability of those to the user community by persona.
- Assumptions: Up to 12 case types will be configured as part of this project.

  Number of Case Type Lists: 12

**General Case Management: Flexible Document Placement Rules**
- Requirement LACPD208F:
- Must provide a list of case types that can be maintained by the system administrator.
- Response LACPD208F :
  - Box will configure the business rules for how documents are categorized. When the user scans in the document they will identify the case and the document type which will determining the document location within the case folder structure.
  - Assumptions: Box will configure rules for document placement in the document management system. No more than 12 rules will be configured by Contractor, and the County will be responsible for additional document placement rules.

  Number of Document Placement Rules: 12

**General Case Management: Compare data from other sources**
- Requirement LACPD097F:
- Must compare case data against data from the court system (for cases in progress) and the Archival System (for closed cases) to determine and correct inconsistencies. Must generate an exception report to show inconsistent data.

  Number of Data Imports: 3
• **Response:**

A data comparison page for case attributes will be accessible from the case. If the exact values from the case management system and the external data source do not match exactly, then the report (a Visualforce page) will highlight the differences. Users will be able to document resolution of the discrepancies in the case comments and notes explaining how the discrepancies were resolved.

• **Assumptions:** All attributes compared against case data will be retained on the case object. If additional comparisons on related objects are required additional development may be required. All case attributes that will be compared will be stored within Salesforce and are already included in the integrations defined in the statement of work. No adjustments to the case attributes will be returned back to the source system unless specified in the integrations to those systems. This feature will only highlight the differences and provide a mechanism for tracking notes about the differences and whether they were resolved.

**Number of Lightning Components:** 1

### General Case Management: Audited Corrections

- **Requirement LACPD098F:**

Should allow incorrect data to be corrected with an audit trail of the updated data record. Audit trail should include, but not be limited to, date and time change is made, and who made the change.

- **Response:**

Salesforce has field audit tracking for up to 20 fields per object. Field changes show the previous value, the update value, the date and time the change was made and the user who initiated the change. If additional attributes need to be tracked then a custom trigger will need to be developed per object. Contractor assumed up to 6 triggers will be developed to support audit trail tracking.

- **Assumptions:** Assumption that an extensible audit trail will be created for up to 6 custom objects that track an extensible set of attributes beyond prior value, post update value, date / time and user.

**Number of APEX Classes:** 6

### General Case Management: Broad Search

- **Requirement LACPD099F:**

Must allow for a broad search (e.g. the first three to four letters of a name) that should include but not be limited to name, case number, date of birth, new status, open charge, charge, location, branch, team, and/or integrate with a third-party system such as County SSA Names Software or other software. Up to 6 attributes from up to 3 objects will be included in the search.

- **Contractor Response:**

Contractor will develop a custom search of cases and people associated with cases. Attributes included in the search will be case number, name, email address, and up to 9 additional search fields.

- **Assumptions:** Integration with other systems such as County SSA Names or other systems are excluded from the scope of the project since a detailed definition of those integrations is unavailable at this time. During the analysis phase of the project if additional detail can be provided, then an estimate of the work required will be provided.

**Number of Lightning Components:** 1

### General Case Management: Phonetic Search

- **Requirement LACPD100F:**

Must search for names with a phonetic style of searches that is equal to or greater than Soundex to retrieve similar spellings of names and/or integrate with a third party system such as County SSA Names Software or other software.

- **Response:**

Included in the search page, an option will be provided that will allow for Soundex of Phonetic search of names for text fields only.

- **Assumptions:** Integration with other systems such as County SSA Names or other systems are excluded from the scope of the project since a detailed definition of those integrations is unavailable at this time.
During the analysis phase of the project if additional detail can be provided, then an estimate of the work required will be provided.

Number of Apex Helper Classes: 1

**General Case Management: Select from Search Results**
- Requirement LACPD101F:
  - For hits on cases in progress in CMS or closed cases in the Archival System, must allow the user to select the name or case number for more detailed information.
- Response:
  - All links to record names and ID's in Salesforce can be hyperlinked to direct the user to the case details.
- Assumptions: Assumption: All cases that need to be referenced are available on the platform. An Archive strategy will not be required.

**General Case Management: Multi-Document View**
- Requirement LACPD102F:
  - Must allow users to retrieve and view multiple documents from multiple cases in separate windows at the same time.

**General Case Management: User Characteristics**
- Requirement LACPD112F:
  - Characteristics of individual attorneys and staff allow the CMS to make case and task assignments based on, for example, an individual's expertise, overall assignment and location.
- Response:
  - Must allow users to specify profiles for the various CMS users such as:
    - Attorneys (e.g. misdemeanors; felonies; in training; appellate cases; complex cases – e.g. sex crimes; juvenile cases; or any other categories that are useful in doing case assignment; courts assigned to);
    - investigators; paralegals; Legal Office Specialist Assistant (LOSAs); other support staff
- Contractor Response:
  - Contractor will capture the skills and case types for which each user is eligible. When a triggering case or task event is created, the system will conduct a periodic batch evaluation of the resources available for that case and tasks and will make the corresponding assignment.
- Assumptions: Alternate Public Defenders office will identify the tasks and logic for assignments. Not more than 5 attributes will be evaluates and the evaluation process will be conducted on a batch basis. Real-time will be accommodated if it doesn't violate the platform governor limits nor take additional effort from a batch evaluation of the assignment criteria.

Number of Lightning Components: 1

**General Case Management: Case Switching**
- Requirement LACPD103F:
  - Must allow users to switch from one case or case document to another.
- Response:
  - Different cases and document can be open in different tabs allowing the user to switch between records and documents.
- Assumptions:
  - Included in base functionality of the platform

**General Case Management: Court Profile Maintenance**
- Requirement LACPD130F:
  - Must allow users to specify characteristics of each court (e.g. name, location, number of courtrooms, types of cases accessibility features).
- Response:
• A court profile maintenance screen will be configured to allow updates of users or court characteristics. Contractor recommends this be confined to administrative users using standard configuration screens.
• Assumptions: Court and Location and user maintenance will be achieved using standard Salesforce page layouts.

Number of Objects: 2

General Case Management: Save search

• Requirement LACPD105F:
• Must save each search (criteria and results).
• (3/1/2017 - results can be struck from the requirements)
• Response: A search and search results tracking can be implemented, but is typically not best practice because of the amount of space consumed tracking the results. If this is a required feature, Contractor's recommendation is to purge the search criteria and results after a short a time as possible. A purge routing will also be included in the save search feature.
• Assumptions: One APEX classes will be developed, one to capture the search criteria in one field and the list of search results by Case or Person Identifier in the second field. A batch purge routing will also be configured into the application.
• TODO: Update response and assumptions to 1 APEX Class

Number of APEX Classes: 1

General Case Management: Profile Maintenance

• Requirement LACPD113F:
• Must allow users to update, revise or inactivate user or court characteristics at any time.
• Response:
• A court profile maintenance screen will be configured to allow updates of users or court characteristics. Contractor recommends this be confined to administrative users using standard configuration screens.
• Assumptions:
• Court, Location and user maintenance will be achieved using standard Salesforce page layouts.

Number of Objects: 2

General Case Management: Staff Defined Sub Folders

• Requirement LACPD090F:
• Must allow users to define sub-folders.
• Response:
• Box provides the ability to define subfolders within the case folder structure.
• Assumptions:
• Included in Platform

General Case Management: Workflows

• Requirement LACPD124F:
• Must provide flexibility of a workflow tool to control processes such as case tasks, work requests, conflict checking etc.
• Response:
• Standard Salesforce allows for tasks, activities and events to be created against any object. Customization is required to automatically create or assign tasks. Conflict checking will required custom development
• Assumptions:
• Included in the Platform

General Case Management: Workflow Override

• Requirement LACPD125F:
• Must allow users to over-ride case-specific process steps if required (e.g. an investigation that is usually only done in felony cases is required in a complex misdemeanor case). Managers can override any case, attorneys and other users can override their own cases.

• Response:
  Contractor will provide an action that will prompt the user to select actions for a case type that is not the classified case type. This will trigger generation of tasks for that the new case type in addition to the initial case type. Users will be able to trigger all actions for another case type or be able to trigger individual tasks which can be manually or automatically assigned.

Number of Lightning Components: 1

General Case Management: Word Templates
• Requirement LACPD129F:
  Must provide standard forms in Microsoft Word template format that can be retrieved and reused (including: case-specific data, motions, standard motions, request for experts, investigation requests, witness-based forms, jail attorney forms, discovery forms, jury instructions, communication to experts to do specific things, requests for other justice partners such as the Sheriff or Coroner).

• Response:
  A library of standard forms will be made available either within Salesforce or within the document management system, depending on the detailed requirements identified during the design phase of the project. This library of documents will be Word-Based and provided by the county. A users will select a button from the case record that will pre-populate the documents.

• Assumptions: Up to 15 documents will be created that are pre-populated with case data including up to 4 related tables. Depending on complexity, configuring a document will take between 8-24 hours depending on the complexity of the configuration required.

Number of Templates Uploaded: 60

General Case Management: Multiple Windows
• Requirement LACPD132F:
  Must allow users to retrieve and view multiple documents from multiple cases to be retrieved and viewed in separate windows at the same time. (i.e., a split screen) and switch easily from document to another.

• Response:
  Salesforce uses browser tabs and windows to switch from one document to another.

• Assumptions:
  No configuration or customization will be required.

General Case Management: Alerts
• Requirement LACPD136F:
  Must provide alerts for any event defined by the system administrator. For example:
  • An alert will be sent to the investigator when a case is closed on a pending investigation request
  • Investigation completed.
  • Case closed
  • Case status changes
  • Special circumstances dismissed
  • Monthly status report generation sent to the capital case coordinators.
  • Seven days before a report on a case is due
  • Overdue reports
  • CMS will automatically discontinue such alerts if the case is closed or a death penalty case leniency letter is granted.

• Response:
  Alerts will be configured based on case type and will send notifications to configured case team members.

• Assumptions: Up to 12 alerts will be generated including:
  • An alert will be sent to the investigator when a case is closed on a pending investigation request
• Investigation completed
• Case closed
• Case status changes
• Special circumstances dismissed
• Monthly Status Report Generation sent to Capital Case Coordinators
• Seven Days before a report on a case is due
• Overdue Reports
• CMS will automatically discontinue such alerts if the case is closed or a death penalty case leniency letter is granted.
• Alerts will be configured using declarative email notification functionality and will be sent to users and contacts who already have an association with the case. Any custom coding of alerts will be out of scope of the proposal.

Number of Alerts: 12

General Case Management: Notes
• Requirement 143F:
• Must allow users to record notes at any time throughout the life of the case. Notes must automatically have date, time and creator attached. Users may have the option of designing a category of note, creating note templates and/or sharing notes with other users.
• Response:
• Users will be able to record notes on the cases with up to 4 page layouts. Notes will capture the date/time created, the user who created them, and any categories configured into the system.
• Assumptions: All note configuration will use declarative not custom coding functionality.

Number of Note Record Types: 4

General Case Management: Other Administer Cases
• Requirement LACPD220F:
• Must allow users to administer cases not their own, including modifying calendars.
• Response:
• Users will be able to administer cases if they are granted access to the case. Permissions will be granted as either Read-Only or Editing permissions. Users can also be granted access to other users calendars based on individual calendar sharing permissions.
• Assumptions: Custom Apex sharing rules will be configured that will allow members of the case team to view / edit the case.

Number of APEX Sharing Rule: 1

Send / Receive Case from PD
• Send / Receive Case Information from PD to APD and from APD to PD
• Includes sending of data and documents from PD to APD.

Number of Processes: 1

Case Intake / Opening and Reopening: Case Types
• Requirement LACPD115F:
• Must suggest the case type for cases that are electronically received. Must allow user to override and/or supplement the suggested case type. Should maintain an audit log of any such overrides. Cases with multiple types must be counted only once in overall filing statistics.
• Response:
• The case management system will automatically assign case types based on the attributes of the received case. A primary case type will be assigned with secondary case types available as well. In reporting, cases will be counted only once base on the primary case type.
• Assumptions: Up to 12 case types will be categorized with up to 3 logic criteria per case type.

Number of APEX Classes: 1
Case Intake / Opening and Reopening: Reopen deactivated case
- Requirement LACPD179F:
  • Must provide the ability to re-open a case that has been deactivated. Must use the original case number. Must retrieve all data and documents.
- Response:
  • Cases are only logically de-activated, not archive or deleted from the system. A case can be re-activated simply by updating the status of the case. All previous notes, documents and related records maintain their relationship to the original case.
- Assumptions:
  • Included in the standard functionality of the application

Case Intake / Opening and Reopening: Create Case
- Requirement LACPD199F:
  • Must create a new case in CMS and assign it a unique case number.
- Response:
  • Salesforce has the ability to create an autonumbered case field that will uniquely identify each case with a non-duplicatable identifier.
- Assumptions:
  • Salesforce Auto-Number field will be able to meet the auto-numbering requirements; no custom code will be required.

Conflict Checking: APD Conflict Report
- Requirement LACPD106F:
  • Must have the capability to save conflicts to a "conflict report" with all the relevant detail e.g. case number, name, charges co-defendant, witness, attorney, conflict reason and system name from where the match was found.
  • Contractor Response:
  • Contractor will make a web-service callout to check for individuals related to the case in the TCIS system. The results from the response will then be compared against results from the case management system to identify conflicts. The results of the conflict request will be stored on the case and identify the match cases, person, names and reasons for the conflict. If a conflict is identified, the results will be stored in a related record where notes can be captured that identify actions taken to resolve the conflict.
  • Assumptions: A web service callout will be made to the service bus and query for up to 10 attributes. These attributes will be returned compared against information on the case and a conflict report generated. Attributes include: Case Number, Name, Charges, co-defendant, witness, attorney, conflict reason and system name. The county and their IT department is responsible for developing the business logic to queries in each of the source systems.
  • Excluded: Query of any systems outside of TCIS.
Number of Visualforce Pages: 1

Conflict Checking: Add Data to Conflict Report
- Requirement LACPD107F:
  • Must have the ability to add data to the conflict report after subsequent searches
  • Response:
  • Conflict reports will be a separate child record from the case that will provide the ability to modify attributes of the conflict report and capture notes.
  • Assumptions: Conflict report will be a single custom object related to the case with standard salesforce notes and activities to capture activities.
Number of custom Objects: 1

Conflict Checking: Route Conflict Case to Approving Authority
• Requirement LACPD109F:
• Must be able to route the case folder to the Head Deputy (or whoever needs to approve the conflict) and the case will appear in the Head Deputy’s Conflict Check Inbox and an alert (by email or CMS message) will be sent to the Head Deputy.
• Response:
• An approval process will be created which will, upon approval submission, route the case to the head deputy (or other authorized user) who will have access to the case information with all corresponding folder for review. If the requeste submitter will be notified of approval or rejection along with the comments of the outcome.
• Assumptions: A Salesforce Approval Process on a single conflict object will be sufficient to meet the business needs; no custom coding will be required.

Number of Approval Processes: 1

Conflict Checking: Conflict Acceptance/Rejection
• Requirement LACPD110F:
• Must allow the Head Deputy or other designated staff person the option of rejecting or accepting the conflict, and routing it back to the practicing attorney to either continue with the case or bring it up in court for appointment of an alternate.
• Response:
• Included in Conflict Approval Process

Route Case to APD
• Requirement LACPD225F:
• Must have the ability to route the case folder to the APD Office.
• Response:
• Included in the standard functionality of the solution
• Assumptions:
• If case folder is routed, then access to the folders should also be granted as well

Case Assignment: Characteristic-Based Assignments
• Requirement LACPD114F
• Response:
• Case assignments will be automatically routed based on case attributes. Authorized users will be able to override case assignment.
• Assumptions: Up to 3 case attributes will be considered in the case assignment rules. Each case attribute can have up to 3 evaluation rules.

Number of APEX Classes: 1

Case Assignment: Case Weight
• Requirement LACPD117F:
• Must assign a weight to each case based upon the characteristics of a case (e.g. misdemeanor felony juvenile mental health Miranda Line-up In-office advice, number and type of charges court location number of activities and court events required for that case type etc.).
• Response:
• Included in response to LACPD114F

Case Assignment: Refreshed Value
• Requirement LACPD118F:
• Must update case value as assessed by the attorneys in real-time.
• Response:
• Included in response to LACPD114F
• Changes are made in real-time so case values will be updated and visible as soon at the data is persisted to the database.

**Case Assignment: Attorney Case Assignment**

- Requirement LACPD120F:
- Must use the case value and attorney characteristics to present a list of possible attorneys suited to take the case and allow the Manager in Charge to choose one of the suggested attorneys or overrule the suggestion and make an assignment.
- Response:
- Upon evaluation of the case, the Manager in Charge will view a list of prospective matches with a visualization of their current case load; providing the Manager the option to select the recommended attorney or override based on attorney caseload.

Number of Lightning Components: 1

**Case Assignment: Workload Consideration**

- Requirement LACPD121F:
- Must provide the Manager in Charge the option of either including the attorneys’ current workload as a factor in what attorneys are presented as possible or allowing the Manager in Charge to see the complete list regardless of workload. (In the latter option the Manager in Charge would be able to select each attorney’s name and access an online report of their current case load including the type of cases, court location, etc.)
- Response:
- Included in response to LACPD120F

**Case Assignment: Route to Assignee**

- Requirement LACPD123F:
- Once the attorney is assigned to the case, the system must generate a workflow and route it to the configured recipient (attorney and/or support staff) and alert that recipient.
- Response:
- Salesforce provides an automated notification of case assignment when a case is assigned to a user.
- When a case is assigned to a user, based on the case type a workflow will trigger that will generate all the tasks for the case type and automatically assign based on skills and availability of the available profiles.
- Assumptions:
- All task assignments will be triggered based on standard Salesforce Workflow functionality. No Custom configuration will be required.
- Attorney preferences will be a simple application that will store specific attorney preferences on the user profile as a series of attributes on a single custom object setup as a child to the user record. The county will be responsible for loading historical data into the application. One Visualforce page will be developed to enable users to quickly and easily update their preferences.

Number of Assignment Rules: 12

**Case Assignment: Reassignment**

- Requirement LACPD151F:
- Must allow users to reassign tasks to other individuals or the case to other attorneys. Must allow reassignment of single case or batches of cases.
- Response:
- Salesforce provides the ability to re-assign task to other users. Re-assignment can be completed as a one of f or batch activity within a single case.
- Assignment: Single page referencing a single object will be required to bulk re-assign tasks.

Number of Lightning Components: 1

**Case Activity Tracking: Track Time Spent on Case**
• Requirement LACPD195F:
• Must allow users to indicate the amount of time spent managing the case.
• Response:
• Users will be able to clock in and clock out either using a simple button or users can retro-actively track the time.
• Assumptions: A simple application will be built with two publisher actions (Check In / Check Out) and a time entry publisher action. A single object that is a child of the case and the user will capture all the time tracking entries. For check-out time entries, users will have to select or confirm the check-in record for which the checkout time-stamp is being selecte. The total time for that entry will be calculated and rolled-up to the case record. User Record metrics will be calculated.

Number of Lightning Components: 1

Case Activity Tracking: Track Case Expenses
• Requirement LACPD196F:
• Must allow users to track expenditures related to the case.
• Examples:
  o Expert witnesses
  o Witness transport
  o Travel
• Response:
• Users will be able to track expenditures relating to a case which track the expense date, category, reason, amount, and notes related to the expenditure. Users will be able to upload an image of receipts to justify the expenditure.
• Assumptions: A simple application will be developed with a single object to track expenses that will be a child of the case object. Case Expense totals will be rolled up to the case using a roll-up summary field. Only Salesforce Declarative capabilities will be used; no custom development will be required.

Number of Objects: 1

Case Activity Tracking: Track Physical Evidence
• Requirement LACPD213F:
• Must allow tracking of the location of physical evidence, exhibits and material maintained within the APD offices.
• Response:
• A custom application will be created that allows tracking of location of these items within the context of the case.
• Assumptions: This simple application will be comprised of a custom tracking object setup as a child to the case object. One publisher action will be created that will be used to create new tracking records. Standard Salesforce page layouts will be used on for making edits and updates related to the case.
• Excludes tracking of documents sent to document scanning vendor.

Number of objects: 1

Case Activity Tracking: Register of CMS Actions
• Requirement LACPD222F:
• Must allow users to view audit information, e.g., data entered, data deleted, appointments scheduled, documents imported, and include date of activity and name of attorney or staff who made the entry or whether entry was automatic.
• Response:
• Audit information will be stored on a child object to the object being audited. During the design phase, a determination will be made whether the standard field tracking features will satisfy business requirements or whether custom auditing will be required. Leveraging the native auditing requirements simplifies the
process of tracking field changes. All changes are reportable in standard field history reports associated with the parent object.

- Assumptions: Up to 6 objects will contain a full audit trail.

Number of objects: 6

### Metrics and Reporting: Graphic Representation of Values (Dashboard)

- **Requirement:**
- **LACPD226F:**
- Must be able to provide graphical representation of values in a report. For example, pie charts for percentages, line or bar charts for volumes or counts.
- **Response:**
- Standard Salesforce feature to display charts associated with a report.
- **Assumptions:**
- No customization will be required.

### Metrics and Reporting: Ad-Hoc Reports

- **Requirement** LACPD146F:
- Must provide the ability to generate ad-hoc reports
- **Response:**
- Standard Salesforce feature
- **Assumption:**
- No customization will be required.

### Metrics and Reports: Access to Cases

- **Requirement** LACPD180F:
- Must provide the ability to access individual case weights and workload reports (including case aging data) on each attorney, each office and the department.
- **Response:**
- A dashboard will be available at an individual, office and department level that will show individual case weights and quantity of cases assigned to the attorney, office and department.
- **Assumptions:** Dynamic dashboards can be used and the same dashboard and reports will be available for all lawyers, locations and departments. Up to 6 reports will be displayed on each dashboard with up to 20 data elements on each report.

Number of Dynamic Dashboards: 3

### Metrics and Reports: On-Demand Reports

- **Requirement** LACPD183F:
- Must be able to run reports as needed or automatically scheduled.
- **Response:**
- Ad-hoc and automatic reports can be scheduled.
- **Assumptions:**
- No customization will be required.

### Metrics and Reports: Threshold Data

- **Requirement** LACPD184F:
- Should be able to emphasize data that has reached or exceeded a configured threshold.
- **Response:**
- Data can be highlighted that has met statically configured thresholds.
- **Assumptions:** Standard report highlighting will be sufficient to meet this requirement. Automated or dynamic threshold calculation will not be included.
Metrics and Reports: Specific Reports

- Requirement LACPD185F:
  - Must include a minimum set of Reports. Reports must support both work-in-process and historical information
- Response:
  - PD reports will be copied over to APD. 5 reports will be configured based on requirements.
  - Number of Reports: 5

Metrics and Reports: Multiple Output Formats

- Requirement LACPD198F:
  - Must be able to generate reports in any of the following formats:
    - On-screen
    - PDF
    - Excel
    - CSV
    - Selectable delimiters
  - Response:
    - Salesforce provides reports on-screen and in PDF, Excel, and CSV Formats. Other delimiters are not available but can be sized if alternative delimiters are required.
  - Assumptions:
    - The standard out-of-the-box report formats will meet business requirements. If additional delimiters are required, an additional work estimate will be estimated at the conclusion of the design phase of the engagement.

Case Interview and Documentation: Record Interview with County

- Requirement LACPD221F:
  - Must provide "interview forms" to collect information from the attorney interview with the client.
  - Response:
    - An interview page will be created that will allow capture of information from client interview. Standard Salesforce notes features save data to the database in realtime to avoid the risk of data loss. Interview capture online will be in the Salesforce platform. Offline interview capture will be in the document management system. If a case hasn't been created by the court, the a case can be manually created and the notes added to the case.
  - Assumptions: A simple application will be developed to satisfy this requirement which will include a custom object setup as a child to the case for capturing information about the interviewer, freeform test about the interview content. A standard page layout for standard notes will be used for note capture.
  - Number of Lightning Components: 1

Work Requests: Work Request Workflow

- Requirement LACPD227F:
  - Work requests must be subject to a configurable workflow.
  - Response:
    - Work Requests are associated with the case and are triggered and assigned based on case type and number of days from the trigger date of the task.
  - Assumptions: A medium complexity app will be created which will create a work request using the native Salesforce Task object. Due dates will be assigned as the number of dates after the trigger date of the case creation. Updating the case type tasks will be done through the standard administrative tools. The county will provide the full list of tasks to be associated with each case type.
  - Custom APEX Triggers will need to be created in place of time-based workflows to respect the business calendar.
  - Number of APEX Triggers: 12
Work Requests: Work Request Scoring
- Requirement LACPD200F:
  - Must support assigning a value to each work request based upon the effort required for the work request.
- Response:
  - Work efforts will be assigned to the template work request and copied to each instance of the task.
- Assumptions:
  - No additional weighting or effort algorithm will be required; a simple copy of the effort identified in the workflow will be copied over.

Work Requests: Work Request Assignment
- Requirement LACPD191F:
  - Must support assigning work requests to the appropriate APD staff based on user characteristics and, if appropriate, the work request value. Must allow the head deputy to override the assignment.
- Response:
  - A work request assignment algorithm will be created that will assign to the staff based on the users-configured skills and the attributes of the case and the work request value. All request assignments can be overridden.
- Assumptions: A medium complexity trigger will be developed that will make work assignments based on effort and the match between the configured user skills and the task skill requirements. One trigger will be developed. Querying all users may violate the system governor limits so the scope of the users who can be considered must be limited.
  - One visualforce page will be created for creating work assignment administrative rules.

Number of APEX Triggers: 1

Work Requests: Create Work Requests
- Requirement LACPD192F:
  - Must create work requests for staff, including:
    - Investigators
    - Paralegals
    - LOSA
    - Social Workers
    - Resource Attorneys
- Response:
  - Work requests will be created for the appropriate user profile.
- Assumptions: Up to 5 user profiles can be generated.
- Application security and workflow configurations – Contractor shall create and establish the application security and workflow profiles based on the results of the application prototyping.
- User IDs – County shall create and establish.

Number of Profiles: 5

Work Requests: Work Request Status
- Requirement LACPD135F:
  - Must provide work request status, including:
    - active requests
    - Past due requests
    - Requests due in X days
    - Requests without due date
    - number of assigned requests over 30, 60, 90 days
    - number of open special circumstances cases
- Response:
• Reports for monitoring work requests statuses will be created and displayed on the appropriate dashboards to improve accountability and transparency.
• Assumption: Only standard Salesforce reports will be generated.
• 10 PD reports will be copied over to APD; 2 additional reports will be configured.

Number of reports: 2

**Work Requests: Work Request Completion**

- Requirement LACPD201F:
- Must close work requests based on:
  - Completion of the assignment.
  - Closure of the work request before completion of the assignment.
  - Change of work request status. (for example: no longer special circumstances).
- Response:
  - Custom actions will be triggered when a work request is closed out.

Number of APEX Triggers: 1

**Work Requests: Support Staff Work Requests**

- Requirement LACPD139F:
- Must send request with set tasks and deadlines that need to be completed to Support Staff (e.g. Investigators, paralegals etc.)
- Response:
  - Included in the functionality of the solution.
  - Assumptions:
    - No custom development will be required.

**Show Event Calendar**

- Requirement LACPD232F:
- Must provide the ability to send requests and/or notifications to other agencies within the Justice Community. Examples of requests include, but are not limited to: subpoenas to law agencies for law officer to appear, Requests to mental health agencies for reports on patients/defendants, Requests to school agencies for reports on juvenile defendants, requests to Coroner for autopsy results etc.
- Response:
  - For External Agencies, when a work request is created, the request will be associated with the email address of the external entity and a task will be created for the case owner to track the completion of the task. External users will need to authenticate to the customer community and update their task using the link in the notification email.
  - Assumptions: External agencies will have access to their work requests using the customer community. They will receive notification when a request has been assigned to them. Instructions will be included how to provide a status update back to the case owner.

Number of Notifications: 12

**Case Resolution / Disposition: Case Disposition**

- Requirement LACPD173F:
- Must update case disposition from external systems or authorized users. Based on the established workflow, the disposition selected will determine the next process step (e.g. in juvenile cases – the case would remain active and go into the juvenile case monitoring stage).
- Response:
  - When a case is updated to a particular status, when the status should trigger the next step in the process, completion of the task will update the case and trigger the next step of the process.
• Assumptions: Standard flows will be utilized to manage the business process of tasks and updates required to meet business processes.

Number of Flows: 6

**System Interaction (People / Case Centric): Case Centric Interaction**
- Requirement LACP231F:
  - Must provide access to all case and case related people using case identifiers.
  - Response:
  - Included in the platform

**System Interaction (People / Case Centric): People Centric Interaction**
- Requirement LACP230:
  - Must provide the ability to access any and all case information related to a person using a person's identification identifier such as Name or other unique qualifiers.
  - Response:
  - Included in the Platform.

**Electronic Content Import: Add Documents**
- Requirement LACP084F:
  - Must allow individual users to add new electronic content to a case folder. For example, documents can be
  - Manually added electronically (e.g. using MS Word or other tools)
  - Scanned from an original physical document.
  - Received electronically via e-mail or other similar delivery means and manually added to a case workspace.
  - Manually copied from other electronic media.
  - Once a document has been made electronically available, it can be filed in the case foldering system.
  - Once files have been created in Office, they can be uploaded to the case repository. Because document storage is a cloud based solution, documents cannot be uploaded directly from the productivity tools. Document can be scanned using the same technologies that will be used for Public Defender’s office. Document received via email can be saved and uploaded into the repository. For an additional fee, Box can be customized to grant access to the case folders and enable drag and drop depositing of documents into the document management system. If after the discovery process this feature is required a professional services effort and cost can be provided. Any file received via electronic media can be manually uploaded into the system.
  - Assumptions:
  - Email integration to the document management system and systematic document exchange with other agencies are excluded from the scope of this engagement.
  - The same technologies used by PD will be used for APD

**Electronic Content Import: Unknown Document Formats**
- Requirement LACP215F:
  - Must import content that is in a format for which no application is installed to view it. No conversion of such content should be necessary.
  - Response:
  - Must import content that is in a format for which no application is installed to view it. No conversion of such content should be necessary.
  - Assumptions:
  - Box will need no additional customization to support this requirement. If customization is required an estimate and change order will be submitted.
Electronic Content Import: Request Document Viewer / Player

- Requirement LACPD216F:
  - Must alert user that electronic content cannot be read by the system. A user may manually submit a a work request to IT for viewers or players for content.
  - Response:
  - If the file format is not allowed an error message will be provided by Box. Contractor will provide a feature for manually creating a work request for the user to manually copy the error message and link to the file.
  - Assumptions:
  - Box will need no additional customization to support this requirement. If customization is required an estimate and change order will be submitted.
  - Response:
  - If a player doesn't exist, Contractor can create a publisher action where the user can create a request ticket to have a local productivity application installed that will be able read the file.
  - Box will provide a message if the document cannot be read by the system.
  - Assumptions:
  - 1 publisher action will be created
  - 1 work queue
  - 2 notification emails: one will be triggered when the request is sent, and other will be triggered when the request has been completed.

Number of Business Processes: 1

Electronic Content Import: Document Versioning

- Requirement LACPD214F:
  - Must import and maintain multiple versions of the same document. Must distinguish between versions of the same document.
  - Response:
  - Document Versioning is a core capability of Box
  - Assumptions:
  - Box will need no additional customization to support this requirement. If customization is required an estimate and change order will be submitted.

Electronic Content Import: Import from Multiple Media Types

- Requirement LACPD190F:
  - Must import documents from a number of media types including, but not limited to:
    - Compact Disk (CD)
    - e-mail
    - mpeg / Digital Video Disk (DVD)
    - Zip file
    - .png files
    - .jpg files
    - .gif files
    - PDF format
  - Response:
  - All file formats listed will be supported by Box
  - Assumptions:
  - Box will need no additional customization to support this requirement. If customization is required an estimate and change order will be submitted.

Electronic Content Import: Electronic Receipts
- Requirement LACPD089F:
  - Must create an electronic receipt when an electronic document is received.
- Response:
  - A subpoena request object will be created that will capture the subpoena request details. A report will be created that shows open subpoena requests. Users or a subpoena administrator will assign subpoena requests to a contact in the system and will send the subpoena request report records for the receiver and document acknowledgement by the receiver.
- Assumptions:
  - One custom object
  - One subpoena review queue
  - One open subpoena request report

Number of Business Processes: 1

Electronic Content Import: Add Portal Based Documents
- Requirement LACPD134F:
  - Must allow any document retrieved from the APD internal portal to be easily added to the case file under the appropriate sub-folder heading (e.g. Expert Witnesses Reports, jury instructions and motions)
- Response:
  - Included in Solution
- Assumptions:
  - Box will need no additional customization to support this requirement. If customization is required an estimate and change order will be submitted.

Electronic Content Import: Auto-Create Folder Structure
- Requirement LACPD083F:
  - Must be able to automatically create the proper case folder structure for new cases based on case type
- Response:
  - Box will automatically create proper case folder structure based on case type.
  - Assumption: A consultant will configure the default folder structure depending on the case type. Up to 20 unique folders can be setup for each type.

Number of Case Types Structures: 6

Electronic Content Import: Document Placement
- Requirement LACPD085F:
  - Must add new documents to the correct sub folder of a case based on metadata passed in a workflow process (e.g. add a completed investigation report)
- Response:
  - Contractor will develop support automated creation of documents based on the business process workflows. Up to 20 different document types will be supported.
  - Assumptions: Contractor will create a web service callout to Box based on the business workflow triggers. Flows will be used to trigger document creations. Document will not automatically populated from case information, although that feature can be provided for an additional fee.

Number of Logic Triggers: 20

Electronic Content Import: Audit Document Activity
- Requirement LACPD086F:
  - Must maintain an audit log of all documents added, moved or updated to the case folder (e.g. type of document user adding date and time)
- Response:
  - Included in Box
- Assumptions:
- Box will need no additional customization to support this requirement. If customization is required an estimate and change order will be submitted.

**Electronic Content Import: Document Number**
- Requirement LACPD087F:
- Must add a unique document number to each added document
- Response:
- Included in Box
- Assumptions:
- Box will need no additional customization to support this requirement. If customization is required an estimate and change order will be submitted.

**Electronic Content Import: Document Placement Exceptions**
- Requirement LACPD088F:
- Must route exceptions automatically to an exception queue for review (e.g. documents that fail to be added to a sub-folder).
- Response:
- Included in Box
- Assumptions:
- Box will need no additional customization to support this requirement. If customization is required an estimate and change order will be submitted.

**Digital Content Management: Physical File and Document Tracking**
- Requirement LACPD212F:
- Must track location of physical documents and files within the APD offices.
- Response:
- Physical document location of files can be captured through either a custom object in Salesforce or extensions to the document management metadata. Contractor proposes tracking physical files and document attributes using a simple custom developed application.
- Assumptions: A simple document and file tracking application will be developed. A single child object to the case will be setup with a maximum of 10 attributes to track location, date, and other fields for each document or file. If the county prefers these attributes be tracked on the digital files they can be provide for an additional implementation fee.
  Number of Tracking Applications: 1

**Digital Content Management: Separation of Scanned Documents**
- Requirement LACPD079F:
- Must employ a method of separating documents within cases for use in the automated and manual document indexing process.
- Response:
- When a document is scanned into the system when the document is scanned, the user will be prompted to select the type of document and the case for which the document should be attributed. Once the document type and case are either manually or automatically identified, it will be automatically filed under the content directory for that case.
- Assumptions: One indexing workflow will be created for up to 20 different document types that can be associated with a case. Additional document types can be configured for an additional professional services fee.
  Number of Indexing workflows: 20

**Digital Content Management: Title Sheet for Scanned Cases**
- Requirement LACPD224F:
- Response:
Title Sheets can be generated through Drawloop
PD Title Sheets will be copied over, 5 additional sheets will be created.
Number of Cover Sheets: 5

Digital Content Management: Distributed Scanning
- Requirement LACPD080F:
- Must support distributed scanning at multiple locations
- Response:
  - Use Enterprise scan to acquire documents.
  - Box will install and configure one workstation.
  - County is responsible for installation of any other workstation

Digital Content Management: Scanning and Indexing
- Requirements LACPD081F:
- Must support the existing scanning and indexing process as well as any future scanning and indexing processes.
- Response:
  - Contractor will conduct workshops to better understand existing scanning and indexing processes. After design phase is complete, an assessment of whether existing scanning and indexing processes can be supported will be provided. With the robust tool-set available we are confident that the tools will support historical processes.
  - Assumptions: An assessment of the proposed solutions ability to support existing processes will be provided. If the existing processes cannot be accommodated with the existing licensing and professional services estimates, then an effort estimate and project impact assessment will be made.

Number of Processes: 3

Digital Content Management: Images & Indexes
- Requirement LACPD082F:
- Must automatically capture and maintain document image and index information from the scanning system operation and any future scanning and indexing solution.
- Response:
  - Assumptions: No additional custom development will be required to support this feature.
  - The same solution implemented and licensed for PD will be implemented for APD.

Number of Profiles: 1

Digital Content Management: Checkout Case Folders
- Requirement LACPD170F:
- Must allow users to "check-out" case folders onto a portable device.
- Response:
  - Box standard Feature
  - Assumptions: No additional customization will be required to support this feature.

Digital Content Management: Checkin Case Folders
- Requirement LACPD171F:
- Must allow users to "check-in" the case along with any new documents or data added.
- Response:
  - Box standard Feature
  - Assumptions: No additional customization will be required to support this feature.
Digital Content Management: Organize Documents

- Requirement LACP217F:
  - Must allow users to organize documents within a case folder as they see fit.
- Response:
  - Box standard Feature
- Assumptions:
  - No additional customization will be required to support this feature.

Digital Content Management: Annotate Case Documents

- Requirement LACP218F:
  - Must allow the user to annotate documents stored in case folders.
- Response:
  - Document selection is a function of the productivity applications used. Limited document annotation capabilities may be supported in Box but this is typically discouraged. If a document is annotated, it should be stored as a separate version.
- Assumptions:
  - No additional customization will be required to support this feature

Implement Event Monitoring

- Setup and configure Salesforce Event Monitoring
  - Number of Setups: 1

Implement Platform Encryption

- Setup and configure Salesforce Platform Encryption.
  - Number of Setups: 1

Non-RTM Response: User Preferences

- Requirement Non-RTM Response:
- Response:
  - User preferences will be a simple application that will store specific attorney preferences on the user profile as a series of attributes on a single custom object setup as a child to the user record.
  - Number of Objects: 5

Non-RTM Response: Cell Phone (Asset) Tracking

- Non-RTM Requirement:
- Response:
  - Cell phone tracking application will be a simple application comprised of on custom object which tracks the cell phone assets and associated with a single user. One data table will be migrated.
  - Number of Lightning Components: 1

Non-RTM Response: Witness Tracking

- Non-RTM Requirement:
- Response:
  - Witness tracking application will be a simple application comprised of a new contact record type that will track the attributes of a Witness, and a custom junction object that will relate a case to a witness with up to 20 custom fields. Only declarative Salesforce object attributes and page layouts will be used. Two data tables will be migrated.
  - Assumptions: Contractor will utilize Standard Salesforce page layouts and configuration
  - This is the same as the WITS Application
  - Number of Objects: 2

Non-RTM Response: e-Subpoena Requests
• Non-RTM Requirement:
• Response:
• Contractor assumes that the integration to submit an e-Subpoena request from the Cloverleaf Integration suite has already been created. Contractor will create a web service callout to cloverleaf using either a RESTful or SOAP for up to 4 objects and 20 attributes each. If adjustments to the interface are required between Cloverleaf and the e-Subpoena system, the County will be responsible for making those changes.

Number of Objects: 4

Non-RTM Response: Experts
• Non-RTM Requirement:
• Response:
• A custom contact record type will be created to track experts with up to 20 custom fields. A custom child object called Expert Case relationships will also be built to associate the case to the expert with up to 20 custom fields. The Expert features will only utilize declarative Salesforce.com object and page layout components; no custom development will be required. Two data tables will be migrated.

Number of Objects: 3

Non-RTM Response: Three-Strike Offenders
• Non-RTM Requirement:
• Response:
• A simple custom application will be developed that will track offenders who qualify as a 3-Strike offender. One custom object and one will track the number of qualifying offenses committed and an attribute will be tracked on the offender that will identify them as a 3-Striker. Two data tables will be migrated.

Number of Objects: 2

Non-RTM Response: Mental Health Case Customizations
• Non-RTM Requirement:
• Response:
• A medium complexity application will be developed that will track unique attributes associated with mental health cases. One custom visualforce page will be developed and made available on mental health cases. Up to 14 custom objects will be developed and migrated.

Number of Objects: 14

Non-RTM Response: Police Misconduct Tracking
• Non-RTM Requirement:
• Response:
• Contractor assumes the information to run the police misconduct will already be in the system as attributes of cases tracked in the system.
• Assumptions:
• 4 standard Salesforce reports will be developed to track misconduct trends. No custom coding or development will be required.
• 3 Custom objects will be developed for tracking misconduct.

Number of Objects & Reports: 7

Non RTM Requirement: Proposition 47/64 Judicial Relief
• Non-RTM Requirement:
• Response:
• This application extends the attributes of cases that are eligible for Proposition 47 judicial relief up to 5 fields and 3 workflows. Only standard Salesforce declarative configuration will be used to support the requirements of this application. One data table will be migrated.
• Assumptions:
  • Includes 1 business process
Number of Business Processes: 1

Non-RTM Response: Superior Court Adult Consolidated Court History Reporting System (CCHRS) System
• Non-RTM Requirement:
• Response:
  Contractor will leverage Cloverleaf Integration Suite to build an integration between TCIS and Salesforce and will write either a RESTful or SOAP web service that will make service call to push content to for up to 4 tables or methods and up to 20 attributes per table or method. Assumptions:
  • A method is a webservice call to view or update data.
  • County is responsible for providing access to a web service or open api. This service will leverage standard integrations protocols (SOAP, REST, XML). County will provide clear documentation on how to call the integration services.
  • County is responsible for any firewall work to ensure Salesforce has access to these services.
  • County is responsible for maintaining the quality and integrity of data involved in integrations where it is mutually understood as required for the integrations to function as designed. This includes data inside of salesforce.com.
• Assumptions:
Number of Web Services: 4

Non-RTM Response: Superior Court Juvenile Delinquency CCHRS System
• Non-RTM Requirement:
• Response:
  Contractor will leverage Cloverleaf Integration Suite to build an integration between JAI and Salesforce and will write either a RESTful or SOAP web service that will make service call to push content to for up to 4 tables or methods and up to 20 attributes per table or method. Assumptions:
  • A method is a webservice call to view or update data.
  • County is responsible for providing access to a web service or open api. This service will leverage standard integrations protocols (SOAP, REST, XML). County will provide clear documentation on how to call the integration services.
  • County is responsible for any firewall work to ensure Salesforce has access to these services.
  • County is responsible for maintaining the quality and integrity of data involved in integrations where it is mutually understood as required for the integrations to function as designed. This includes data inside of salesforce.com.
• Assumptions:
Number of Web Services: 4

Non-RTM Response: Security Settings
• Non-RTM Requirement:
• Response:
  • Setup/Modify Org Wide Security
  • Setup/Modify User Profiles
  • Setup/Modify Object/Field Level Access
  • Setup/Modify Data Sharing Rules
Number of Profiles: 15

Non-RTM Response: Cloverleaf Middleware Tool Setup
• Non-RTM Requirement:
• Response:
  Work with client to install selected tool and ensure connectivity for each environment. (development, production, etc).
Number of Installs: 1

**Non-RTM Response: User Data Loading**
- Non-RTM Requirement:
- Response:
  - Contractor will load internal and external entity users into the system.
Number of Data Loads: 2

**Non-RTM Requirement: Probation Integration into Document Management System**
- Non-RTM Requirement:
- Response:
  - 2-Way integration between document management system and probation system using e-Delivery.
Number of Web Methods: 2

**Non-RTM Response: Active Directory Integration**
- Non-RTM Requirement:
- Response:
  - Configure Salesforce SAML Single Sign-On settings
  - Provide Salesforce.com start/login and logout pages for County use in configuring customer identity provider information
  - Setup Identity Provider URLs as part of User setup in Salesforce.com
  - Verify/Validate SAML assertions
- Assumptions:
  - County to provide Single Sign-On Identity Provider and any related Authentication Certificate
Number of Directory Integrations: 1
ATTACHMENT A.2

SOFTWARE CONFIGURATION

FOR

ALTERNATE PUBLIC DEFENDER CASE MANAGEMENT SYSTEM

[_______] 2022
ATTACHMENT A.2
SOFTWARE CONFIGURATION

The proposed Solution includes the following platform and supporting software products/apps:

**Salesforce**

**Overview:** Salesforce is the industry leading customer relationship management (CRM) engagement center solution that provides a 360-degree view of the client. It will provide the County staff with the resources they need to deliver superior client experiences and to facilitate internal and external business processes focused on case management.

**Use In County’s Solution:** Salesforce will function as the primary platform on which all case management functionality will be built.

**Box**

**Overview:** Box is a cloud content management solution that can be used to securely share content with internal and external parties. The Box + Salesforce integration offers County users a seamless way to find and access case related information. Box also allows County users to create personal workspaces and designate content to be stored locally on the users' machine for offline access.

**Use In County’s Solution:** Box will integrate with Salesforce to surface case-related content to the end user. It will contain both new cases as well as legacy case information from PDRS.

**ImageTrust**

**Overview:** ImageTrust is scanning software that can be used to scan and upload content (including relevant metadata) to Box in one step. For high volume scanning, Batch Capture can be used to scan and add metadata to content for easy searching by the end user in Box.

**Use In County’s Solution:** ImageTrust will be used to scan case documents and then route documents to the appropriate case folder automatically.

**LinkPoint**

**Overview:** LinkPoint Connect streamlines data access with an instant view of Salesforce data in Outlook. Record emails, create new contacts, and sync content to Salesforce from Outlook. Office 365, IMAP, POP3, Citrix, Terminal Services and Partner Communities supported.

- View contact, lead, opportunity, and case data from Salesforce within Outlook
- Record inbound/outbound emails to Salesforce

LinkPoint Connect is the #1 app for Outlook and Exchange integration to Salesforce. Users experience increased productivity and efficiency with features designed for ease of use and Salesforce adoption.

**Use In County’s Solution:** Integrates Outlook to Salesforce and allows County to view Salesforce Case information in Outlook.

**Pulsar**

**Overview:** Pulsar is a complete end-to-end offline solution for the Salesforce platform. The power of
the solution is two fold: It scales easily to sync millions of records for offline access and it can run validation rules, triggers, default values, formula fields and many more of the complex functionality Salesforce platform offers. It also offers APIs, so the County can write HTML apps to run with Pulsar using the offline data (offline equivalent of VisualForce pages).

**Use In County’s Solution:** Provides off-line capabilities.

**DrawLoop**

**Overview:** Quickly and easily create richly formatted documents in Salesforce by merging data with Word, Excel, PowerPoint or PDF document templates.

- **Easy:** Automate the creation of richly formatted documents in Word, Excel, PowerPoint, Visualforce pages and PDF directly from Salesforce with just a click.
- **Integrated:** Customize the document creation process using data from Salesforce or other external sources. Integrate and deliver your documents via third-party applications.
- **Accurate:** Ensure consistency and accuracy in all business documents and reporting while empowering business users to quickly and easily create high-quality customer communications.

**Use In County’s Solution:** DrawLoop can be used to generate in document generation and custom-tailored reports.
ATTACHMENT A.4

COMPLIANCE WITH ENCRYPTION REQUIREMENTS

FOR

ALTERNATE PUBLIC DEFENDER CASE MANAGEMENT SYSTEM

[_______] 2022
ATTACHMENT A.4

COMPLIANCE WITH ENCRYPTION REQUIREMENTS

Contractor shall provide information about its encryption practices by completing this Attachment B.4. By signing this Attachment B.4, Contractor certifies that it shall be in compliance with the Los Angeles County Board of Supervisors Policy 5.200 (Contractor Protection of Electronic County Information) upon the Effective Date and during the term of the Agreement.

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<td>6) Will County data be stored on remote servers*?</td>
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______________________________________________________________
Official’s Name

______________________________________________________________
Official’s Title

______________________________________________________________
Official’s Signature
ATTACHMENT A.5
DELIVERABLE ACCEPTANCE DOCUMENT

[_______] 2022
**ATTACHMENT A.5**  
**DELIVERABLE ACCEPTANCE DOCUMENT**

**PROJECT NAME:**  
XXX

**DELIVERABLES TITLE:**

**INVOICE AMOUNT:**

**ACTUAL START DATE:** XX/XX/202X  
**ACTUAL END DATE:** XX/XX/202X

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</table>

[ ] APPROVED

Date: _____________________________  
Date: _____________________________

By: ______________________________  
By: ______________________________

**REASON FOR REJECTION**

[ ]
INFORMATION SECURITY AND PRIVACY REQUIREMENTS EXHIBIT

The County of Los Angeles (“County”) is committed to safeguarding the Integrity of the County systems, Data, Information and protecting the privacy rights of the individuals that it serves. This Information Security and Privacy Requirements Exhibit (“Exhibit”) sets forth the County and the Contractor’s commitment and agreement to fulfill each of their obligations under applicable state or federal laws, rules, or regulations, as well as applicable industry standards concerning privacy, Data protections, Information Security, Confidentiality, Availability, and Integrity of such Information. The Information Security and privacy requirements and procedures in this Exhibit are to be established by the Contractor before the Effective Date of the Contract and maintained throughout the term of the Contract.

These requirements and procedures are a minimum standard and are in addition to the requirements of the underlying base agreement between the County and Contractor (the “Contract”) and any other agreements between the parties. However, it is the Contractor's sole obligation to: (i) implement appropriate and reasonable measures to secure and protect its systems and all County Information against internal and external Threats and Risks; and (ii) continuously review and revise those measures to address ongoing Threats and Risks. Failure to comply with the minimum requirements and procedures set forth in this Exhibit will constitute a material, non-curable breach of Contract by the Contractor, entitling the County, in addition to the cumulative of all other remedies available to it at law, in equity, or under the Contract, to immediately terminate the Contract. To the extent there are conflicts between this Exhibit and the Contract, this Exhibit shall prevail unless stated otherwise.

1. DEFINITIONS

Unless otherwise defined in the Contract, the definitions herein contained are specific to the uses within this exhibit.

a. **Availability**: the condition of Information being accessible and usable upon demand by an authorized entity (Workforce Member or process).

b. **Confidentiality**: the condition that Information is not disclosed to system entities (users, processes, devices) unless they have been authorized to access the Information.

c. **County Information**: all Data and Information belonging to the County.

d. **Data**: a subset of Information comprised of qualitative or quantitative values.

e. **Security or Privacy Incident**: an attempted, successful, or imminent Threat of unauthorized electronic and/or physical access, use, disclosure, breach, modification, or destruction of information; interference with Information Technology operations; or significant violation of County policy.

f. **Information**: any communication or representation of knowledge or understanding such as facts, Data, or opinions in any medium or form, including electronic, textual, numerical, graphic, cartographic, narrative, or audiovisual.

g. **Information Security Policy**: high level statements of intention and direction of an organization used to create an organization’s Information Security Program as formally expressed by its top management.

h. **Information Security Program**: formalized and implemented Information Security Policies, standards and procedures that are documented describing the program management safeguards and common controls in place or those planned for meeting the County’s information security requirements.

i. **Information Technology**: any equipment or interconnected system or subsystem of equipment that is used in the automatic acquisition, storage, manipulation, management, movement, control, display, switching, interchange, transmission, or reception of Data or Information.
j. **Integrity**: the condition whereby Data or Information has not been improperly modified or destroyed and authenticity of the Data or Information can be ensured.

k. **Mobile Device Management (MDM)**: software that allows Information Technology administrators to control, secure, and enforce policies on smartphones, tablets, and other endpoints.

l. **Privacy Policy**: high level statements of intention and direction of an organization used to create an organization’s Privacy Program as formally expressed by its top management.

m. **Privacy Program**: A formal document that provides an overview of an organization’s privacy program, including a description of the structure of the privacy program, the resources dedicated to the privacy program, the role of the organization’s privacy official and other staff, the strategic goals and objectives of the Privacy Program, and the program management controls and common controls in place or planned for meeting applicable privacy requirements and managing privacy risks.

n. **Risk**: a measure of the extent to which the County is threatened by a potential circumstance or event, Risk is typically a function of: (i) the adverse impacts that would arise if the circumstance or event occurs; and (ii) the likelihood of occurrence.

o. **Threat**: any circumstance or event with the potential to adversely impact County operations (including mission, functions, image, or reputation), organizational assets, individuals, or other organizations through an Information System via unauthorized access, destruction, disclosure, modification of Information, and/or denial of service.

p. **Vulnerability**: a weakness in a system, application, network or process that is subject to exploitation or misuse.

q. **Workforce Member**: employees, volunteers, and other persons whose conduct, in the performance of work for Los Angeles County, is under the direct control of Los Angeles County, whether or not they are paid by Los Angeles County. This includes, but may not be limited to, full and part time elected or appointed officials, employees, affiliates, associates, students, volunteers, and staff from third party entities who provide service to the County.

**INFORMATION SECURITY AND PRIVACY PROGRAMS**

a. **Information Security Program.** The Contractor shall maintain a company-wide Information Security Program designed to evaluate Risks to the Confidentiality, Availability, and Integrity of the County Information covered under this Contract.

   Contractor’s Information Security Program shall include the creation and maintenance of Information Security Policies, standards, and procedures. Information Security Policies, standards, and procedures will be communicated to all Contractor employees in a relevant, accessible, and understandable form and will be regularly reviewed and evaluated to ensure operational effectiveness, compliance with all applicable laws and regulations, and addresses new and emerging Threats and Risks.

   The Contractor shall exercise the same degree of care in safeguarding and protecting County Information that the Contractor exercises with respect to its own Information and Data, but in no event less than a reasonable degree of care. The Contractor will implement, maintain, and use appropriate administrative, technical, and physical security measures to preserve the Confidentiality, Integrity, and Availability of County Information.

   The Contractor’s Information Security Program shall:

   - Protect the Confidentiality, Integrity, and Availability of County Information in the Contractor’s possession or control;
Protect against any anticipated Threats or hazards to the Confidentiality, Integrity, and Availability of County Information;

Protect against unauthorized or unlawful access, use, disclosure, alteration, or destruction of County Information;

Protect against accidental loss or destruction of, or damage to, County Information; and

Safeguard County Information in compliance with any applicable laws and regulations which apply to the Contractor.

b. Privacy Program. The Contractor shall establish and maintain a company-wide Privacy Program designed to incorporate Privacy Policies and practices in its business operations to provide safeguards for Information, including County Information. The Contractor’s Privacy Program shall include the development of, and ongoing reviews and updates to Privacy Policies, guidelines, procedures and appropriate workforce privacy training within its organization. These Privacy Policies, guidelines, procedures, and appropriate training will be provided to all Contractor employees, agents, and volunteers. The Contractor’s Privacy Policies, guidelines, and procedures shall be continuously reviewed and updated for effectiveness and compliance with applicable laws and regulations, and to appropriately respond to new and emerging Threats and Risks. The Contractor’s Privacy Program shall perform ongoing monitoring and audits of operations to identify and mitigate privacy Threats.

The Contractor shall exercise the same degree of care in safeguarding the privacy of County Information that the Contractor exercises with respect to its own Information, but in no event less than a reasonable degree of care. The Contractor will implement, maintain, and use appropriate privacy practices and protocols to preserve the Confidentiality of County Information.

The Contractor’s Privacy Program shall include:

- A Privacy Program framework that identifies and ensures that the Contractor complies with all applicable laws and regulations;
- External Privacy Policies, and internal privacy policies, procedures and controls to support the privacy program;
- Protections against unauthorized or unlawful access, use, disclosure, alteration, or destruction of County Information;
- A training program that covers Privacy Policies, protocols and awareness;
- A response plan to address privacy Incidents and privacy breaches; and
- Ongoing privacy assessments and audits.

PROPERTY RIGHTS TO COUNTY INFORMATION

All County Information is deemed property of the County, and the County shall retain exclusive rights and ownership thereto. County Information shall not be used by the Contractor for any purpose other than as required under this Contract, nor shall such or any part of such be disclosed, sold, assigned, leased, or otherwise disposed of, to third parties by the Contractor, or commercially exploited or otherwise used by, or on behalf of, the Contractor, its officers, directors, employees, or agents. The Contractor may assert no lien on or right to withhold from the County, any County Information it receives from, receives addressed to, or stores on behalf of, the County. Notwithstanding the foregoing, the Contractor may aggregate, compile, and use County Information in order to improve, develop or enhance the System Software and/or other services offered, or to be offered, by the Contractor, provided that (i) no County Information in such aggregated or compiled pool is identifiable as originating from, or can be traced back to the County, and (ii) such Data or Information cannot be associated or matched with the identity of an individual alone, or linkable to a specific
individual. The Contractor specifically consents to the County's access to such County Information held, stored, or maintained on any and all devices Contractor owns, leases or possesses.

**CONTRACTOR'S USE OF COUNTY INFORMATION**

The Contractor may use County Information only as necessary to carry out its obligations under this Contract. The Contractor shall collect, maintain, or use County Information only for the purposes specified in the Contract and, in all cases, in compliance with all applicable local, state, and federal laws and regulations governing the collection, maintenance, transmission, dissemination, storage, use, and destruction of County Information, including, but not limited to, (i) any state and federal law governing the protection of personal Information, (ii) any state and federal security breach notification laws, and (iii) the rules, regulations and directives of the Federal Trade Commission, as amended from time to time.

**SHARING COUNTY INFORMATION AND DATA**

The Contractor shall not share, release, disclose, disseminate, make available, transfer, or otherwise communicate orally, in writing, or by electronic or other means, County Information to a third party for monetary or other valuable consideration.

**CONFIDENTIALITY**

a. **Confidentiality of County Information.** The Contractor agrees that all County Information is Confidential and proprietary to the County regardless of whether such Information was disclosed intentionally or unintentionally, or marked as "confidential".

b. **Disclosure of County Information.** The Contractor may disclose County Information only as necessary to carry out its obligations under this Contract, or as required by law, and is prohibited from using County Information for any other purpose without the prior express written approval of the County’s contract administrator in consultation with the County’s Chief Information Security Officer and/or Chief Privacy Officer. If required by a court of competent jurisdiction or an administrative body to disclose County Information, the Contractor shall notify the County’s contract administrator immediately and prior to any such disclosure, to provide the County an opportunity to oppose or otherwise respond to such disclosure, unless prohibited by law from doing so.

c. **Disclosure Restrictions of Non-Public Information.** While performing work under the Contract, the Contractor may encounter County Non-Public Information (“NPI”) in the course of performing this Contract, including, but not limited to, licensed technology, drawings, schematics, manuals, sealed court records, and other materials described and/or identified as “Internal Use”, “Confidential” or “Restricted” as defined in Board of Supervisors Policy 6.104 — Information Classification Policy as NPI. The Contractor shall not disclose or publish any County NPI and material received or used in performance of this Contract. This obligation is perpetual.

d. **Individual Requests.** The Contractor shall acknowledge any request or instructions from the County regarding the exercise of any individual’s privacy rights provided under applicable federal or state laws. The Contractor shall have in place appropriate policies and procedures to promptly respond to such requests and comply with any request or instructions from the County within seven (7) calendar days. If an individual makes a request directly to the Contractor involving County Information, the Contractor shall notify the County within five (5) calendar days and the County will coordinate an appropriate response, which may include instructing the Contractor to assist in fulfilling the request. Similarly, if the Contractor receives a privacy or security complaint from an individual regarding County Information, the Contractor shall notify the County as described in Section 14 SECURITY AND PRIVACY INCIDENTS, and the County will coordinate an appropriate response.
e. **Retention of County Information.** The Contractor shall not retain any County Information for any period longer than necessary for the Contractor to fulfill its obligations under the Contract and applicable law, whichever is longest.

**CONTRACTOR EMPLOYEES**

The Contractor shall perform background and security investigation procedures in the manner prescribed in this section unless the Contract prescribes procedures for conducting background and security investigations and those procedures are no less stringent than the procedures described in this section.

To the extent permitted by applicable law, the Contractor shall screen and conduct background investigations on all Contractor employees and Subcontractors as appropriate to their role, with access to County Information for potential security Risks. Such background investigations must be obtained through fingerprints submitted to the California Department of Justice to include State, local, and federal-level review and conducted in accordance with the law, may include criminal and financial history to the extent permitted under the law, and will be repeated on a regular basis. The fees associated with the background investigation shall be at the expense of the Contractor, regardless of whether the member of the Contractor’s staff passes or fails the background investigation. The Contractor, in compliance with its legal obligations, shall conduct an individualized assessment of their employees, agents, and volunteers regarding the nature and gravity of a criminal offense or conduct; the time that has passed since a criminal offense or conduct and completion of the sentence; and the nature of the access to County Information to ensure that no individual accesses County Information whose past criminal conduct poses a risk or threat to County Information.

The Contractor shall require all employees, agents, and volunteers to abide by the requirements in this Exhibit, as set forth in the Contract, and sign an appropriate written Confidentiality/non-disclosure agreement with the Contractor.

The Contractor shall supply each of its employees with appropriate, annual training regarding Information Security procedures, Risks, and Threats. The Contractor agrees that training will cover, but may not be limited to the following topics:

a) **Secure Authentication:** The importance of utilizing secure authentication, including proper management of authentication credentials (login name and password) and multi-factor authentication.

b) **Social Engineering Attacks:** Identifying different forms of social engineering including, but not limited to, phishing, phone scams, and impersonation calls.

c) **Handling of County Information:** The proper identification, storage, transfer, archiving, and destruction of County Information.

d) **Causes of Unintentional Information Exposure:** Provide awareness of causes of unintentional exposure of Information such as lost mobile devices, emailing Information to inappropriate recipients, etc.

e) **Identifying and Reporting Incidents:** Awareness of the most common indicators of an Incident and how such indicators should be reported within the organization.

f) **Privacy:** The Contractor’s Privacy Policies and procedures as described in Section 2b. Privacy Program. The Contractor shall have an established set of procedures to ensure the Contractor’s employees promptly report actual and/or suspected breaches of security.

**SUBCONTRACTORS AND THIRD PARTIES**

The County acknowledges that in the course of performing its services, the Contractor may desire or require the use of goods, services, and/or assistance of Subcontractors or other third parties or suppliers. The terms
of this Exhibit shall also apply to all Subcontractors and third parties. The Contractor or third party shall be subject to the following terms and conditions: (i) each Subcontractor and third party must agree in writing to comply with and be bound by the applicable terms and conditions of this Exhibit, both for itself and to enable the Contractor to be and remain in compliance with its obligations hereunder, including those provisions relating to Confidentiality, Integrity, Availability, disclosures, security, and such other terms and conditions as may be reasonably necessary to effectuate the Contract including this Exhibit; and (ii) the Contractor shall be and remain fully liable for the acts and omissions of each Subcontractor and third party, and fully responsible for the due and proper performance of all Contractor obligations under this Contract.

The Contractor shall obtain advanced approval from the County’s Chief Information Security Officer and/or Chief Privacy Officer prior to subcontracting services subject to this Exhibit.

STORAGE AND TRANSMISSION OF COUNTY INFORMATION

All County Information shall be rendered unusable, unreadable, or indecipherable to unauthorized individuals. Without limiting the generality of the foregoing, the Contractor will encrypt all workstations, portable devices (such as mobile, wearables, tablets,) and removable media (such as portable or removable hard disks, floppy disks, USB memory drives, CDs, DVDs, magnetic tape, and all other removable storage media) that store County Information in accordance with Federal Information Processing Standard (FIPS) 140-2 or otherwise approved by the County’s Chief Information Security Officer.

The Contractor will encrypt County Information transmitted on networks outside of the Contractor’s control with Transport Layer Security (TLS) or Internet Protocol Security (IPSec), at a minimum cipher strength of 128 bit or an equivalent secure transmission protocol or method approved by County’s Chief Information Security Officer.

In addition, the Contractor shall not store County Information in the cloud or in any other online storage provider without written authorization from the County’s Chief Information Security Officer. All mobile devices storing County Information shall be managed by a Mobile Device Management system. Such system must provide provisions to enforce a password/passcode on enrolled mobile devices. All workstations/Personal Computers (including laptops, 2-in-1s, and tablets) will maintain the latest operating system security patches, and the latest virus definitions. Virus scans must be performed at least monthly. Request for less frequent scanning must be approved in writing by the County’s Chief Information Security Officer.

RETURN OR DESTRUCTION OF COUNTY INFORMATION

The Contractor shall return or destroy County Information in the manner prescribed in this section unless the Contract prescribes procedures for returning or destroying County Information and those procedures are no less stringent than the procedures described in this section.

a. Return or Destruction. Upon County’s written request, or upon expiration or termination of this Contract for any reason, Contractor shall (i) promptly return or destroy, at the County’s option, all originals and copies of all documents and materials it has received containing County Information; or (ii) if return or destruction is not permissible under applicable law, continue to protect such Information in accordance with the terms of this Contract; and (iii) deliver or destroy, at the County’s option, all originals and copies of all summaries, records, descriptions, modifications, negatives, drawings, adoptions and other documents or materials, whether in writing or in machine-readable form, prepared by the Contractor, prepared under its direction, or at its request, from the documents and materials referred to in Subsection (i) of this Section. Upon termination or expiration of the Contract or at any time upon the County’s request, the Contractor shall return all hardware, if any, provided by the County to the Contractor. The hardware should be physically sealed and returned via a bonded courier, or as otherwise directed by the County.
b. **Method of Destruction.** The Contractor shall destroy all originals and copies by (i) cross-cut shredding paper, film, or other hard copy media so that the Information cannot be read or otherwise reconstructed; and (ii) purging, or destroying electronic media containing County Information consistent with NIST Special Publication 800-88, “Guidelines for Media Sanitization” such that the County Information cannot be retrieved. On termination or expiration of this Contract, the County will return or destroy all Contractor’s Information marked as confidential (excluding items licensed to the County hereunder, or that provided to the County by the Contractor hereunder), at the County’s option.

**PHYSICAL AND ENVIRONMENTAL SECURITY**

All Contractor facilities that process County Information will be located in secure areas and protected by perimeter security such as barrier access controls (e.g., the use of guards and entry badges) that provide a physically secure environment from unauthorized access, damage, and interference.

All Contractor facilities that process County Information will be maintained with physical and environmental controls (temperature and humidity) that meet or exceed hardware manufacturer’s specifications.

**OPERATIONAL MANAGEMENT, BUSINESS CONTINUITY, AND DISASTER RECOVERY**

The Contractor shall: (i) monitor and manage all of its Information processing facilities, including, without limitation, implementing operational procedures, change management, and Incident response procedures consistent with Section 14 SECURITY AND PRIVACY INCIDENTS; and (ii) deploy adequate anti-malware software and adequate back-up systems to ensure essential business Information can be promptly recovered in the event of a disaster or media failure; and (iii) ensure its operating procedures are adequately documented and designed to protect Information and computer media from theft and unauthorized access.

The Contractor must have business continuity and disaster recovery plans. These plans must include a geographically separate back-up data center and a formal framework by which an unplanned event will be managed to minimize the loss of County Information and services. The formal framework includes a defined back-up policy and associated procedures, including documented policies and procedures designed to: (i) perform back-up of data to a remote back-up data center in a scheduled and timely manner; (ii) provide effective controls to safeguard backed-up data; (iii) securely transfer County Information to and from back-up location; (iv) fully restore applications and operating systems; and (v) demonstrate periodic testing of restoration from back-up location. If the Contractor makes backups to removable media (as described in Section 9 STORAGE AND TRANSMISSION OF COUNTY INFORMATION), all such backups shall be encrypted in compliance with the encryption requirements noted above in Section 9 STORAGE AND TRANSMISSION OF COUNTY INFORMATION.

**ACCESS CONTROL**

Subject to and without limiting the requirements under Section 9 STORAGE AND TRANSMISSION OF COUNTY INFORMATION, County Information (i) may only be made available and accessible to those parties explicitly authorized under the Contract or otherwise expressly approved by the County Project Director or Project Manager in writing; and (ii) if transferred using removable media (as described in Section 9 STORAGE AND TRANSMISSION OF COUNTY INFORMATION) must be sent via a bonded courier and protected using encryption technology designated by the Contractor and approved by the County’s Chief Information Security Officer in writing. The foregoing requirements shall apply to back-up media stored by the Contractor at off-site facilities.

The Contractor shall implement formal procedures to control access to County systems, services, and/or Information, including, but not limited to, user account management procedures and the following controls:

a. Network access to both internal and external networked services shall be controlled, including, but not limited to, the use of industry standard and properly configured firewalls;
b. Operating systems will be used to enforce access controls to computer resources including, but not limited to, multi-factor authentication, use of virtual private networks (VPN), authorization, and event logging;

c. The Contractor will conduct regular, no less often than semi-annually, user access reviews to ensure that unnecessary and/or unused access to County Information is removed in a timely manner;

d. Applications will include access control to limit user access to County Information and application system functions;

e. All systems will be monitored to detect deviation from access control policies and identify suspicious activity. The Contractor shall record, review and act upon all events in accordance with Incident response policies set forth in Section 14 SECURITY AND PRIVACY INCIDENTS; and

f. In the event any hardware, storage media, or removable media (as described in Section 9 STORAGE AND TRANSMISSION OF COUNTY INFORMATION) must be disposed of or sent off-site for servicing, the Contractor shall ensure all County Information, has been eradicated from such hardware and/or media using industry best practices as discussed in Section 9 STORAGE AND TRANSMISSION OF COUNTY INFORMATION.

SECURITY AND PRIVACY INCIDENTS

In the event of a Security or Privacy Incident affecting County Information in the possession, and resulting from the acts or omissions, of the Contractor, the Contractor shall:

a. Promptly notify the County’s Chief Information Security Officer, the Departmental Information Security Officer, and the County’s Chief Privacy Officer of any Incidents involving County Information, within twenty-four (24) hours of detection of the Incident. All notifications shall be submitted via encrypted email and telephone.

   County Chief Information Security Officer and Chief Privacy Officer email  
   CISO-CPO Notify@lacounty.gov

Acting Chief Information Security Officer:
Jeffrey Aguilar
Chief Information Security Officer
320 W Temple, 7th Floor
Los Angeles, CA 90012
(213) 253-5600

Chief Privacy Officer:
Lillian Russell
Chief Privacy Officer
320 W Temple, 7th Floor
Los Angeles, CA 90012
(213) 351-5363

Departmental Information Security Officer:
Name
Departmental Information Security Officer
Address
City, State Zip
Telephone
Email address

b. Include the following Information in all notices to the extent known to Contractor at the time of notice:
   
   i. The date and time of discovery of the Incident,
ii. The approximate date and time of the Incident,

iii. A description of the type of County Information involved in the reported Incident, and

iv. A summary of the relevant facts, including a description of measures being taken to respond to and remediate the Incident, and any planned corrective actions as they are identified.

v. The name and contact information for the organization's official representative(s), with relevant business and technical information relating to the incident.

c. Cooperate with the County to investigate the Incident and seek to identify the specific County Information involved in the Incident upon the County’s written request, without charge, unless the Incident was caused by the acts or omissions of the County. As Information about the Incident is collected or otherwise becomes available to the Contractor, and unless prohibited by law, the Contractor shall provide Information regarding the nature and consequences of the Incident that are reasonably requested by the County to allow the County to notify affected individuals, government agencies, and/or credit bureaus.

d. Immediately initiate the appropriate portions of their Business Continuity and/or Disaster Recovery plans in the event of an Incident causing an interference with Information Technology operations.

e. Assist and cooperate with forensic investigators, the County, law firms, and/or law enforcement agencies at the direction of the County to help determine the nature, extent, and source of any Incident, and reasonably assist and cooperate with the County on any additional disclosures that the County is required to make as a result of the Incident.

f. Allow the County or its third-party designee at the County’s election to perform audits and tests of the Contractor's environment storing County Information that may include, but are not limited to, interviews of relevant employees, or review of documentation, or technical inspection of systems, as they relate to the receipt, maintenance, use, retention, and authorized destruction of County Information.

Notwithstanding any other provisions in this Contract and Exhibit, The Contractor shall be (i) liable for all damages and fines arising from an Incident caused solely by the acts or omissions of Contractor, (ii) responsible for all corrective action to remediate an Incident involving County Information in the possession and under the control of Contractor and caused solely by the Contractor’s acts or omissions, or lack of Information Security or privacy controls or provisions. The County shall be responsible for any Incident public notification obligations to authorities or individuals.

NON-EXCLUSIVE EQUITABLE REMEDY

The Contractor acknowledges and agrees that due to the unique nature of County Information there can be no adequate remedy at law for any breach of its obligations hereunder, that any such breach may result in irreparable harm to the County, and therefore, that upon any such breach, the County will be entitled to appropriate equitable remedies, and may seek injunctive relief from a court of competent jurisdiction without the necessity of proving actual loss, in addition to whatever remedies are available within law or equity. Any breach of Section 6 CONFIDENTIALITY shall constitute a material breach of this Contract and be grounds for immediate termination of this Contract in the exclusive discretion of the County.

AUDIT AND INSPECTION

a. **Self-Audits.** The Contractor shall periodically conduct audits, assessments, testing of the system of controls, and testing of Information Security and privacy procedures, including penetration testing, intrusion detection, and firewall configuration reviews. These periodic audits will be conducted by staff certified to perform the specific audit in question at Contractor’s sole cost and expense through either (i) an internal independent audit function, (ii) a nationally recognized, external, independent auditor, or (iii) another independent auditor approved by the County.
The Contractor shall have a process for correcting control deficiencies that have been identified in the periodic audit, including follow up documentation providing evidence of such corrections. The Contractor shall provide the audit results and any corrective action documentation to the County promptly upon its completion at the County’s request. With respect to any other report, certification, or audit or test results prepared or received by the Contractor that contains any County Information, the Contractor shall promptly provide the County with copies of the same upon the County’s reasonable request, including identification of any failure or exception in the Contractor’s Information systems, products, and services, and the corresponding steps taken by the Contractor to mitigate such failure or exception. Any reports and related materials provided to the County pursuant to this Section shall be provided at no additional charge to the County. Contractor agrees to comply with all reasonable agreed-upon recommendations that result from such inspections, tests, and audits; the cost, expense and allocation of which shall be agreed upon by the parties.

b. **County Requested Audits.** At its own expense, the County, or an independent third-party auditor commissioned by the County, shall have the right to audit the Contractor’s infrastructure, security and privacy practices, Data center, services and/or systems to the extent Contractor is storing or processing County Information within its systems via an onsite inspection at least once a year. Upon the County’s request the Contractor shall complete a questionnaire regarding Contractor’s Information Security and/or program as it pertains solely to the Services provided to the County and to the extent Contractor is storing County information within its systems. In responding to such written audit questions, Contractor is not required to provide access to information or data not directly related to the Services provided by Contractor to County or to Contractor’s confidential information as it relates to its information security or data privacy program, as determined in Contractor’s sole discretion. The County shall not have access to information about: (i) Contractor’s other clients; (ii) Contractor’s Affiliates that do not provide Services to County; or (iii) accounting or financial information. The County may discuss its findings with Contractor and, if appropriate, the parties will agree on a plan to address concerns identified in the audit. The County shall pay for the County requested audit unless the auditor finds that the Contractor has materially breached this Exhibit, in which case the Contractor shall bear all costs of the audit; and if the audit reveals material non-compliance with this Exhibit, the County may exercise its termination rights underneath the Contract.

Such audit shall be conducted during the Contractor’s normal business hours with reasonable advance written notice, in a manner that does not materially disrupt or otherwise unreasonably and adversely affect the Contractor’s normal business operations. The County’s request for the audit will specify the scope and areas (e.g., Administrative, Physical, and Technical) that are subject to the audit and may include, but are not limited to physical controls inspection, process reviews, policy reviews, and evidence of external and internal Vulnerability scans. It is understood that the results may be filtered to remove the specific Information of other Contractor customers such as IP address, server names, etc. The Contractor shall cooperate with the County in the development of the scope and methodology for the audit, and the timing and implementation of the audit. This right of access shall extend to any regulators with oversight of the County. The Contractor agrees to comply with all reasonable recommendations that result from such inspections, tests, and audits within reasonable timeframes.

When not prohibited by regulation, the Contractor will provide to the County a summary of: (i) the results of any security audits, security reviews, or other relevant audits, conducted by the Contractor or a third party; and (ii) corrective actions or modifications, if any, the Contractor will implement in response to such audits.
CYBER LIABILITY INSURANCE

The Contractor shall secure and maintain cyber liability insurance coverage in the manner prescribed in this section unless the Contract prescribes cyber liability insurance coverage provisions and those provisions are no less stringent than those described in this section.

The Contractor shall secure and maintain cyber liability insurance coverage with limits of at least $10 million per claim during the term of the Contract, including coverage for: network security liability; privacy liability; privacy regulatory proceeding defense, response, expenses and fines; technology professional liability (errors and omissions); privacy breach expense reimbursement (liability arising from the loss or disclosure of County Information no matter how it occurs); system breach; denial or loss of service; introduction, implantation, or spread of malicious software code; unauthorized access to or use of computer systems; and Data/Information loss and business interruption; any other liability or risk that arises out of the Contract. The procuring of the insurance described herein, or delivery of the certificates of insurance described herein, shall not be construed as a limitation upon the Contractor’s liability or as full performance of its indemnification obligations hereunder. No exclusion/restriction for unencrypted portable devices/media may be on the policy.

PRIVACY AND SECURITY INDEMNIFICATION

In addition to the indemnification provisions in the Contract, the Contractor agrees to indemnify, defend, and hold harmless the County, its Special Districts, elected and appointed officers, agents, employees, and volunteers from and against any and all third-party claims, demands liabilities, damages, judgments, awards, losses, costs, expenses or fees including reasonable attorneys’ fees, accounting and other expert, consulting or professional fees, and amounts paid in any settlement arising from, connected with, or relating to:

- The Contractor’s violation of any federal and state laws in connection with its accessing, collecting, processing, storing, disclosing, or otherwise using County Information; and/or
- Any Information loss, breach of Confidentiality, or Incident involving any County Information that occurs on the Contractor’s systems or networks (including all costs and expenses incurred by the County to remedy the effects of such loss, breach of Confidentiality, or Incident, including (i) providing appropriate notice to individuals and governmental authorities to the extent required by applicable law, (ii) responding to individuals’ and governmental authorities’ inquiries, (iii) providing credit monitoring to individuals to the extent required by applicable law, and (iv) conducting litigation and settlements with individuals and governmental authorities).

Notwithstanding the preceding sentences, the County shall have the right to participate in any such defense at its sole cost and expense, except that in the event contractor fails to provide County with a full and adequate defense, as determined by County in its sole judgment, County shall be entitled to retain its own counsel, including, without limitation, County Counsel. Contractor shall not have the right to enter into any settlement, agree to any injunction or other equitable relief, or make any admission, in each case, on behalf of County without County’s prior written approval.
ADDENDUM A: SOFTWARE AS A SERVICE (SaaS)

a. **License:** Subject to the terms and conditions set forth in this Contract, including payment of the license fees by to the Contractor, the Contractor hereby grants to County a non-exclusive, non-transferable worldwide County license to use the SaaS, as well as any documentation and training materials, during the term of this Contract to enable the County to use the full benefits of the SaaS and achieve the purposes stated herein.

b. **Business Continuity:** Except as otherwise set forth in this Agreement, including without limitation the provisions of Exhibit L, in the event that the Contractor’s infrastructure containing or processing County Information becomes lost, altered, damaged, interrupted, destroyed, or otherwise limited in functionality in a way that affects the County’s use of the SaaS, The Contractor shall immediately and within twenty-four (24) hours implement the Contractor’s Business Continuity Plan, consistent with Section 12 OPERATIONAL MANAGEMENT, BUSINESS CONTINUITY, AND DISASTER RECOVERY, such that the Contractor can continue to provide full functionality of the SaaS as described in the Contract.

The Contractor will indemnify the County for any claims, losses, or damages arising out of the County’s inability to use the SaaS consistent with the Contract and Section 18 PRIVACY AND SECURITY INDEMNIFICATION.

The Contractor shall include in its Business Continuity Plan service offering, a means for segmenting and distributing IT infrastructure, disaster recovery and mirrored critical system, among any other measures reasonably necessary to ensure business continuity and provision of the SaaS.

Except as otherwise set forth in this Agreement, including without limitation the provisions of Exhibit L, in the event that the SaaS is interrupted, the County Information may be accessed and retrieved within two (2) hours at any point in time. To the extent the Contractor hosts County Information related to the SaaS, the Contractor shall create daily backups of all County Information related to the County’s use of the SaaS in a segmented or off-site “hardened” environment in a manner that ensures backups are secure consistent with cybersecurity requirements described in this Contract and available when needed.

c. **Enhancements:** Upgrades, replacements and new versions: The Contractor agrees to provide to County, at no cost, prior to, and during installation and implementation of the SaaS any software/firmware enhancements, upgrades, and replacements which the Contractor initiates or generates that are within the scope of the SaaS and that are made available at no charge to the Contractor’s other customers.

During the term of this Contract, the Contractor shall promptly notify the County of any available updates, enhancements or newer versions of the SaaS and within thirty (30) Days update or provide the new version to the County. The Contractor shall provide any accompanying documentation in the form of new or revised documentation necessary to enable the County to understand and use the enhanced, updated, or replaced SaaS.

During the Contract term, the Contractor shall not delete or disable a feature or functionality of the SaaS unless the Contractor provides sixty (60) Days advance notice and the County provides written consent to delete or disable the feature or functionality. Should there be a replacement feature or functionality, the County shall have the sole discretion whether to accept such replacement. The replacement shall be at no additional cost to the County. If the Contractor fails to abide by the obligations in this section, the County reserves the right to terminate the Contract for material breach and receive a pro-rated refund.

d. **Location of County Information:** The Contractor warrants and represents that it shall store and process County Information only in the continental United States and that at no time will County Data traverse the borders of the continental United States in an unencrypted manner.
c. **Data Center Audit and Certification:** For the systems that store County Information, the Contractor agrees to conduct a SOC 2, Type 2 audit of its internal controls for security, Availability, processing Integrity, Confidentiality, and privacy annually. The Contractor shall have a process for correcting control deficiencies that have been identified in the SOC 2, Type 2 audit, including follow up documentation providing evidence of such corrections. The results of the SOC 2, Type 2 audit and the Contractor’s plan for addressing or resolving the audit findings shall be shared with County’s Chief Information Security Officer within ten (30) Days of the Contractor’s receipt of the audit results. The Contractor agrees to provide County with the current SOC 2, Type 2 audit certification upon request.

d. **Services Provided by a Subcontractor:** Prior to the use of any Subcontractor for the SaaS under this Contract, the Contractor shall notify County of the proposed subcontractor(s) and the purposes for which they may be engaged at least thirty (30) Days prior to engaging the Subcontractor and obtain written consent of the County’s Contract Administrator.

e. **Information Import Requirements at Termination:** Within one (1) Day of notification of termination of this Contract, the Contractor shall provide County with a complete, portable, and secure copy of all County Information, including all schema and transformation definitions and/or delimited text files with documented, detailed schema definitions along with attachments in a format to be determined by County upon termination.

f. **Termination Assistance Services:** During the ninety (90) Day period prior to, and/or following the expiration or termination of this Contract, in whole or in part, the Contractor agrees to provide reasonable termination assistance services at no additional cost to County, which may include:

   i. Developing a plan for the orderly transition of the terminated or expired SaaS from the Contractor to a successor;

   ii. Providing reasonable training to County staff or a successor in the performance of the SaaS being performed by the Contractor;

   iii. Using its best efforts to assist and make available to the County any third-party services then being used by the Contractor in connection with the SaaS; and

   iv. Such other activities upon which the Parties may reasonably agree.
ADDENDUM B: CONTRACTOR HARDWARE CONNECTING TO COUNTY SYSTEMS

Notwithstanding any other provisions in this Contract, the Contractor shall ensure the following provisions and security controls are established for any and all Systems or Hardware provided under this contract.

a. **Inventory:** The Contractor must actively manage, including through inventory, tracking, loss prevention, replacement, updating, and correcting, all hardware devices covered under this Contract. The Contractor must be able to provide such management records to the County at inception of the contract and upon request.

b. **Access Control:** The Contractor agrees to manage access to all Systems or Hardware covered under this contract. This includes industry-standard management of administrative privileges including, but not limited to, maintaining an inventory of administrative privileges, changing default passwords, use of unique passwords for each individual accessing Systems or Hardware under this Contract, and minimizing the number of individuals with administrative privileges to those strictly necessary. Prior to effective date of this Contract, the Contractor must document their access control plan for Systems or Hardware covered under this Contract and provide such plan to the Department Information Security Officer (DISO) who will consult with the County’s Chief Information Security Officer (CISO) for review and approval. The Contractor must modify and/or implement such plan as directed by the DISO and CISO.

c. **Operating System and Equipment Hygiene:** The Contractor agrees to ensure that Systems or Hardware will be kept up to date, using only the most recent and supported operating systems, applications, and programs, including any patching or other solutions for vulnerabilities, within ninety (90) Days of the release of such updates, upgrades, or patches. The Contractor agrees to ensure that the operating system is configured to eliminate any unnecessary applications, services and programs. If for some reason the Contractor cannot do so within ninety (90) Days, the Contractor must provide a Risk assessment to the County’s Chief Information Security Officer (CISO).

d. **Vulnerability Management:** Contractor shall create, implement and maintain a network security assessment program to identify and remedy any identified vulnerabilities. Contractor shall scan its perimeter network for security vulnerabilities regularly. Contractor shall, upon the County’s written request, provide a summary report of any assessment findings related to systems dedicatedly hosting County information.

e. **Media Encryption:** Throughout the duration of this Contract, the Contractor will encrypt all workstations, portable devices (e.g., mobile, wearables, tablets,) and removable media (e.g., portable or removable hard disks, floppy disks, USB memory drives, CDs, DVDs, magnetic tape, and all other removable storage media) associated with Systems and Hardware provided under this Contract in accordance with Federal Information Processing Standard (FIPS) 140-2 or otherwise required or approved by the County’s Chief Information Security Officer (CISO).

f. **Malware Protection:** The Contractor will provide and maintain industry-standard endpoint antivirus and antimalware protection on all Systems and Hardware as approved or required by the Department Information Security Officer (DISO) who will consult with the County’s Chief Information Security Officer (CISO) to ensure provided hardware is free, and remains free of malware. The Contractor agrees to provide the County documentation proving malware protection status upon request.
ADDENDUM C: APPLICATION SOURCE CODE REPOSITORY

The Contractor shall manage the source code in the manner prescribed in this Addendum unless the Contract prescribes procedures for managing the source code and those procedures are no less stringent than the procedures described in this addendum.

a. **County Application Source Code.** To facilitate the centralized management, reporting, collaboration, and continuity of access to the most current production version of application source code, all code, artifacts, and deliverables produced under this Contract, (hereinafter referred to as “County Source Code”) shall be version controlled, stored, and delivered on a single industry-standard private Git repository, provided, managed, and supported by the County. Upon commencement of the contract period, the Contractor will be granted access to the County’s private Git repository.

b. **Git Repository.** The Contractor will use the County Git repository during the entire lifecycle of the project from inception to final delivery. The Contractor will create and document design documents, Data flow diagrams, security diagrams, configuration settings, software or hardware requirements and specifications, attribution to third-party code, libraries and all dependencies, and any other documentation related to all County Source Code and corresponding version-controlled documentation within the Git repository. This documentation must include an Installation Guide and a User Guide for the final delivered source code such that County may download, install, and make full functional use of the delivered code as specified and intended.
ATTACHMENT A.6
SOLUTION METHODOLOGY
FOR
LOS ANGELES COUNTY ALTERNATE PUBLIC DEFENDER
CASE MANAGEMENT SYSTEM

[_____] 2022
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1. **Methodology – Overview**

This Attachment A.6 (Solution Methodology) describes the processes and tools ("Methodology") to be utilized during provision of a set of services to be provided by Sapient Corporation ("Sapient" or "Contractor") on behalf of the Los Angeles County Alternate Public Defender ("Client" or "County"). This Methodology and any attachments hereto are subject to the terms and conditions of the Agreement between County and Contractor for a County Case Management System.

2. **System Design and Development**

Sapient follows a comprehensive approach to system design, development and customization. Below is our approach to project delivery from beginning to end. This approach should be considered a living document meaning that, as appropriate we can add additional steps as required by the County if necessary. Sapient shall comply with Exhibit A (Statement of Work).

2.1 **Sapient Project Management Methodology**

Sapient’s project methodology is a Salesforce-tailored hybrid Agile methodology that enables efficient and high quality delivery of all its projects. This approach drives a high level of transparency and enables client collaboration to ensure delivery of the right product, at the right time, with the right budget, and right quality.

This is a highly collaborative process which enables clients to offer feedback early and often throughout projects. Leveraging traditional analysis and requirements, followed by iterative design, development and test, Sapient’s solution and project management methodology allows clients to review the application and provide input for remediation early in the process and emphasizes early delivery of features and functions with high business value.
Sapient keeps projects on schedule and clients engaged utilizing the following tools:

- **Requirements Gap Analysis**: At the conclusion of the analysis phase after all requirements are defined, Sapient performs a Gap Analysis to ensure the project is on track for schedule, scope and budget. Any deviations are reviewed and discussed with LA County leadership at this early stage in the project.

- **Recurring Stand-ups**: These short, frequent project team meetings with County representatives are designed to cover what progress has been made, key short-term goals and what is needed from the County.

- **Weekly Status Reports**: Status reports share the project accomplishments for the week with deliverable level status, action items and key upcoming goals.

- **Collaboration tools and Requirements Management**: LA County representatives will be provided access to shared project repositories and tools such as Confluence and Jira to view real-time project progress, requirement-level status and to collaborate on requirements definition and testing.

- **Project Steering Committee Meetings**: These meetings, either pre-scheduled or pulled together on demand, bring Sapient and County leadership together to discuss progress at an executive level and make changes or set direction as required.

### 2.2 Requirements Validation

Sapient’s approach to requirements definition involves conducting “face-to-face” working sessions with both technical and business resources from both our collective teams. The Sapient Team will lead joint collaborative sessions with Alternate Public Defender to review and confirm the collective understanding. Skilled business analysts will lead discussions to discover and define business needs and requirements, to uncover issues and requirements that may not have been considered.

Once the interactive sessions are complete, the Sapient Team will document the updated requirements in an easily digestible format for review by the Alternate Public Defender. Each requirement will include business need, category, and priority. Additionally, a gap analysis will be performed to identify any differences between the project’s scope as described in the SOW and the identified requirements.
2.3 Application Design and Development
Develop Salesforce application that meets requirements for the County.

2.4 Test Plan and Execution
Develop Test Plan including Test Cases. Execute testing functions per specification in Test Plan.

Sapient employs a comprehensive test strategy, the V-Model, which leverages industry standard testing methodology that includes unit testing, system testing, integration testing, and user acceptance testing. This model validates that testing coverage is provided at each progressive stage of quality assurance.

Shown below, the V-Model ensures full coverage from the lowest level, up to business user acceptance testing. Acceptance Criteria, Bug Tracking and other traceability is managed through Sapient’s requirements management tools Access to this data is granted through an application login.
The Sapient Team’s method for testing is further described below. All of the following testing activities will be conducted iteratively throughout the development of the system and will be conducted and scheduled in accordance with the specific release schedule and sprint cadence agreed upon by the project team.

<table>
<thead>
<tr>
<th>TEST PHASE</th>
<th>CONDUCTED BY</th>
<th>DESCRIPTION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unit Test</td>
<td>Developers</td>
<td>Unit Testing is the first test phase and is conducted by the developers. All configurations including screen layout, data validations, workflows, and email notifications are tested. Also custom code (including Apex) is tested using test classes to verify proper code coverage.</td>
</tr>
<tr>
<td>System Test</td>
<td>Developers and Testers</td>
<td>System Testing verifies that the application is fully integrated and functioning as outlined in the design specification document and requirements traceability matrix. System testing is focused on validating that the whole system works together and is the final testing done by the Sapient Team before a release is determined to be ready for Integration Testing or User Acceptance Test. System testing validates that a release is ultimately ready for user acceptance testing, and will be performed by the Sapient Team tester and in the identified sandbox.</td>
</tr>
<tr>
<td>Sprint Acceptance Test</td>
<td>Product Owner and designated SMEs</td>
<td>Sprint acceptance testing occurs iteratively throughout the project and allows key business stakeholders to interact with the solution while it is in progress and provide feedback prior to a final UAT. This allows for changes, issues, and unknown needs to be identified early and often, and reduces risk to the overall project schedule and budget.</td>
</tr>
<tr>
<td>User Acceptance Test</td>
<td>User Acceptance Testers</td>
<td>UAT is a client-driven test that will be supported by the Sapient Team. The Sapient Team Tester will support user acceptance testing in partnership with the client and provide the client guidance to help coordinate the logistics of UAT. The Sapient Team will review client developed test scripts fix any defects logged in the requirements management system</td>
</tr>
</tbody>
</table>

2.5 **Readiness Document and Implementation**

Prepare summary information regarding the current status of the system and the project and provides decision makers with the information necessary to make a “Go/No Go” decision. It must include a checklist listing all work products, acceptance test results, other indicators of success measures and deliverable acceptance. Perform production implementation of Complaint Tracking System.

Sapient provides a comprehensive Deployment Readiness Document that will be reviewed and approved by the County before a Go/No Go decision is made.

Some of the elements of the Deployment Readiness Document may include:

- Apex Classes and Components
- VF Pages
- Triggers
- Objects/Fields
- Installed Packages
• Custom Tabs
• Workflows
• Reports
• Profiles
• Security
• Integrations
• Deliverable Acceptance
• Test Results
• UAT
• And others.

2.6 Administrator User Guide and Knowledge Transfer
Prepare Administrator Guide(s) to document support of the production environment including specific support requirements relative to the unique configuration of the design. Provide technical staff mentoring and knowledge transfer related to the development and design.

2.7 Develop and deliver training materials to County Administrators.
Successful transfer of knowledge and appropriate training on the use of the solution is critical to adoption of the new solution. Sapient will deliver training materials, configuration guides, and user manuals to enable the County Administrators to successfully deliver training to the following groups:

• End Users;
• Administrators/Super Users.

Upon completion, Administrators will be trained on the customized Salesforce solution and will be capable of delivering successful end-user training. As a best practice, Sapient recommends that key End Users and the Administrators participate in the project from the earliest point possible.

2.8 Additional Resources – On-Line and Web-Based Training Tools
Salesforce offers a “Help & Training” link at the top of every page that opens the Salesforce Help & Training offering in a new tab. Here, users can access on-line help topics, solutions, and recommended Salesforce training classes, many of which are offered at no cost as part of your Salesforce user licenses. The “Help for this Page” link on any page opens a context-sensitive, on-line help topic that describes that page. Salesforce also publishes printable documentation, including tip sheets, user guides, and other resources, to help improve user success with Salesforce-based applications.

In addition to these on-line tools, Salesforce User Groups, created by seasoned Salesforce users, are excellent, free-of-charge forums to network, share ideas, and learn from others’ experiences, successes and failures.

2.9 Salesforce Training & Documentation Resources
Salesforce incorporates the following training resources and best practices as part of the proposed subscription service as well as additional Salesforce instructor-led training that is available for an additional cost.

2.10 Salesforce Help & Training Portal
Salesforce provides an intuitive help and training portal which brings together a rich set of resources that would give the County a centralized way to help solve problems quickly and easily. Salesforce also provides context-sensitive help icons throughout the application screens to make it easier for users to get
unique help without searching. It is notable that we don’t provide large, offline help manuals but rather, all our help is online so we assure that online help is extremely thorough and effective for usability.

The Help site:

- Is fully customizable – You can personalize Help to meet your specific needs, customizing the gadget layout to show what is important to you (i.e., County)
- Allows users to get the right answers, fast – Knowledgebase is more intelligent and comprehensive than ever (Auto Suggestion of Search Terms, Expanded Knowledge Repository [Help Docs, Solutions, FAQs, Training, Best Practices], and Refinement by Dimension)
- Provides chat – New engagement Channel gives customers the ability to chat with the Salesforce support team in real time
- Has easy case management – Opening and reviewing cases is easier than ever
  Makes your administrator's life easier – Administrators gain insight with enhanced reporting on cases and organization information

2.11 Salesforce Printable Tip Sheets & User Guides

In addition to online help, salesforce.com publishes printable documentation to help you be successful with Salesforce. These documents include tip sheets, user guides, and other resources that describe the features and capabilities of Salesforce. These documents are available as Adobe® PDF files. Adobe Reader® is required to open PDF files; to download the latest version of Reader, go to www.adobe.com/products/acrobat/readstep2.html.


Here is a link to one of numerous publications – How to be Successful with Salesforce: https://na1.salesforce.com/help/doc/en/sf.pdf

2.12 Additional Salesforce Training

Should the County desire instructor-led training, for an additional cost, Salesforce offers a number of instructor-led courses tailored for user types. More information is provided at http://www.salesforce.com/services-training/training_certification/training.jsp.

3. Data Conversion

Sapient will provide a comprehensive Data Conversion Plan that will comply with Exhibit A (Statement of Work).

As part of the process, Sapient will work with the County to identify which data will be converted. Once we identify which objects you wish to migrate, we will create templates for the data; create one template for each object, for example, in an Excel worksheet. Then we will identify the required fields for each object. In addition to the required fields for each standard object, there may be additional required fields such as those needed to follow business rules, or legacy ID fields. We will identify any ordering dependencies.

Objects may have mandatory relationships; for example, all accounts have an owner, and all opportunities are associated with an account. The dependencies in these relationships dictate the order of data conversion. For Salesforce data, for example, you should load users first, then accounts, then related objects such as Cases. To identify dependencies, review the related lists and lookup fields in the page layout of the given object, and IDs (foreign keys) in the database. Populate the templates. It is important to clean your data before populating the template, and then review the data in the templates. Once this is done, we can migrate the data. We will create custom fields to store legacy ID information (optionally, give the custom field the External ID attribute so it will be indexed). This will help maintain relationships,
and help you build custom reports for validation. At this point, we will load one record and check the results, then load all records. Finally, we will validate the data and re-migrate or update data as needed.

Data Migration Approach

In order to successfully migrate data from other systems, we need to follow different steps to ensure that the data migration is successful.

Methodologies

There are multiple methods to accomplish this:

- **Phase 1 – Perform a test import**
- The benefit to this approach is to do an import for about 100 records and observe the obstacles and errors that result from the import
- Document all obstacles and errors for monitoring during the actual import
- Correct any data errors, and perform an import
- Test and verify import
- **Phase 2 – Perform actual import**
- Prepare data for import and verify all the obstacles and errors during test import have been addressed
- Once import is done, verify import for data accuracy

How to Prepare

Regardless of how complex or simple the data model is, the best way to prepare for data migration effort is to build a template with field mappings. Below is an example of the case template with a few fields.
Sapient ensures that all custom fields are part of the template as well.

<table>
<thead>
<tr>
<th>Owner ID</th>
<th>Account ID</th>
<th>Case Number</th>
<th>Date Case Opened</th>
<th>Subject</th>
<th>Type</th>
<th>Status</th>
<th>Reason</th>
<th>Origin</th>
</tr>
</thead>
</table>

**Preparing our Clients for Data Migration**

Sapient believes that it is extremely important for customers to have proper instructions on how to populate the templates you give them. Below are some key points regarding how we help clients prepare for data migration:

- If there are multiple object record type files, provide a template for each record type. Highlight the fields that are important and have specific instructions. For example, when you have separate Account and Contact files, highlight the Account name field and let them know that the Account names have to match in each file. This is important as you will need to import accounts and then match contacts by account name to have the account ID populated in the contact file. Parent account setup will include more complexity.

- Email addresses and date fields need to be verified. If the fields in the excel files are not formatted right, the import will fail with errors.

- Ensure that correct data is in the relevant fields. Email address in the phone field or in customer name field does not ensure data integrity.

**Data Cleansing**

Following the County’s export of existing data from the Access Databases, Sapient will work together with County personnel to cleanse, deduplicate and standardize the data within Salesforce using DemandTools. This collaborative effort will be thorough so that County personnel will be knowledgeable enough in this process to continue managing it on their own through production, with Sapient team members available as mentors. At this stage, the exported data file column names will be renamed to match Salesforce field names, using the defined data mapping process, which is described below.

**Data Mapping and File Review**

**Data Mapping**

Data mapping is a crucial piece to data migration. It is extremely important to make sure that the mapping is done correctly, especially when there are a large amount of fields that are being mapped.

Data types also need to be considered when designing the solution. For example, if you have designed a date field as a text field, and then you find out that you need to perform data calculations, you will have an issue as you cannot perform a data calculation on a text field. It is imperative that the data types match when you are mapping fields.

**Importing Attachments**

Importing attachments is a huge task. There are two things that make this effort extremely challenging. One, is getting all the attachments identified so that the attachments are associated with the correct records in Salesforce.

Second, is getting the folder structure well organized so that the file paths can be correctly specified in the CSV file for import. Although there are complexities with importing attachments, Sapient has a wealth of experience in this arena. Below you will see how we approach and prepare the attachment file.
How to Prepare the Attachment Import File The CSV file needs to have the following fields:

- **ParentId** – ID of the record to which the attachment should be associated
- **Name** – Name of the attachment (Including extension)
- **ContentType** – Format of the extension (e.g. .xls, .pdf, etc.)
- **OwnerID** – ID for the owner of the attachment
- **Body** – File path to the local drive where documents are stored (C:\documents and settings\user\desktop\attachments\file.xls)

If Sapient has attachments that belong to Accounts, Contacts, Cases, etc., they all have to be properly identified so that you can get the record IDs for each account, each contact, and each case.

Sapient will create multiple CSV files by each record type, and then populate each column with the correct ids, file paths, document names and document types. Then use data loader to import these documents into Salesforce. Here is what your CSV will need to look like.

<table>
<thead>
<tr>
<th>Parent ID</th>
<th>Name</th>
<th>Content Type</th>
<th>Owner ID</th>
<th>Body</th>
</tr>
</thead>
<tbody>
<tr>
<td>500300000000VDowAAG</td>
<td>attachment1.jpg</td>
<td>jpg</td>
<td>00514000008IRs</td>
<td>C:\Import\account\attachment1.jpg</td>
</tr>
<tr>
<td>701300000000ZiHHAAY</td>
<td>attachment2.doc</td>
<td>docx</td>
<td>00514000008IRs</td>
<td>C:\Import\contact\attachment2.doc</td>
</tr>
</tbody>
</table>

4. **TESTING**

4.1 **Testing Management**

Sapient will provide a comprehensive Testing Management Plan that will comply with Exhibit A (Statement of Work). Sapient leverages a test methodology called the V-Model. Shown below, the V-Model ensures full coverage from the lowest level, up to business user acceptance testing. Acceptance Criteria, Bug Tracking and other traceability is managed through Sapient’s Project Force application built on the Salesforce platform.
Sapient’s V-Model Testing Approach

Each phase of testing is described below:

- **Unit Testing** – Test all configurations including Screen Layout, Data Validations, Workflows, Email Notifications. Also test any custom code using test classes.
- **Integration Testing** – Integration covers the system-to-system connections between Salesforce and external systems. Data mapping is confirmed and data updates and behavior is confirmed in the user interface. This is a collaborative test between Sapient and the owner of the external system.
- **System Testing** – Ensures requirements traceability and confirms all requirements are covered, testing string functionality together in a logical pattern (e.g., update a record picklist, which triggers a field change and sends an email). System Testing is generally completed after each iteration. Sapient will document the results of System Testing in SAT Reports. Once System testing is complete Sapient will conduct an Operation Readiness Review (ORR) to determine the readiness of the system, which will initiate UAT and secure County authorization to initiate operations.
- **Sprint Acceptance Testing** – Iterative requirement-level testing by key business users throughout the development phase to ensure quality and alignment at all stages of the project and reduce risk.
- **User Acceptance Testing** – This is a client-driven test guided by Sapient. The LA County team will create test scripts against scenarios and user stories, not requirements directly. Sapient can review the test scripts and/or provide a template as required. As a best practice, all bugs should be logged through the Sapient Project Force portal. Additionally, UAT resources should be identified early in the project and should allocate adequate time toward the project. UAT testing should be completed after each iteration. Sapient will provide realistic data and exposure of the system to all reasonably expected events. Upon the completion of UAT, Sapient will work with County to have this team conduct a Final Acceptance Review (FAR).
<table>
<thead>
<tr>
<th>Test Case Number</th>
<th>Test Case Name</th>
<th>Test Case Owner</th>
<th>Testing Status</th>
<th>Test Result</th>
<th>Actual Results</th>
</tr>
</thead>
<tbody>
<tr>
<td>TC-00820</td>
<td>How to Logout</td>
<td>Cristi Baboi</td>
<td>Waiting to be tested</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>TC-00819</td>
<td>How to Submit a New Case</td>
<td>Cristi Baboi</td>
<td>Waiting to be tested</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>TC-00818</td>
<td>Apply for Reduced Fare Application</td>
<td>Cristi Baboi</td>
<td>Waiting to be tested</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>TC-00817</td>
<td>How to View xxx Ride/Safe History</td>
<td>Cristi Baboi</td>
<td>Waiting to be tested</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>TC-00816</td>
<td>How to Hotlist a registered Patron xxx</td>
<td>Cristi Baboi</td>
<td>Waiting to be tested</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>TC-00815</td>
<td>Adding an Agency Pass to an Existing xxx</td>
<td>Cristi Baboi</td>
<td>Waiting to be tested</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Test Case</td>
<td>Test Description</td>
<td>Responsible</td>
<td>Status</td>
<td></td>
<td></td>
</tr>
<tr>
<td>-----------</td>
<td>----------------------------------------------------------------------------------</td>
<td>--------------</td>
<td>--------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TC-00814</td>
<td>Adding a Regional Pass to an Existing xxx</td>
<td>Cristi Babol</td>
<td>Waiting to be tested</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TC-00813</td>
<td>Adding a Specific Dollar Value to an Existing xxx</td>
<td>Cristi Babol</td>
<td>Waiting to be tested</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TC-00812</td>
<td>Purchase 2 xxx with 2 Products Each and add a Product to an Existing xxx</td>
<td>Cristi Babol</td>
<td>Waiting to be tested</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TC-00811</td>
<td>Purchase 1 xxx with 1 Product and Add a Product to an Existing xxx</td>
<td>Cristi Babol</td>
<td>Waiting to be tested</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TC-00810</td>
<td>Purchasing 2 xxx with 1 Product Each</td>
<td>Cristi Babol</td>
<td>Waiting to be tested</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TC-00809</td>
<td>Purchasing a xxx with 2 New Products</td>
<td>Cristi Babol</td>
<td>Waiting to be tested</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TC-00808</td>
<td>Purchasing a xxx</td>
<td>Cristi Babol</td>
<td>Waiting to be tested</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TC-00807</td>
<td>How to register a Patron xxx</td>
<td>Cristi Babol</td>
<td>Waiting to be tested</td>
<td></td>
<td></td>
</tr>
<tr>
<td>TC-00806</td>
<td>How to view/edit account information and view case and order history</td>
<td>Cristi Babol</td>
<td>Waiting to be tested</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Test Scenario: Hotlist a Patron xxx (6 records)**

<table>
<thead>
<tr>
<th>Test Case</th>
<th>Test Description</th>
<th>Responsible</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>TC-0018</td>
<td>Order Replacement - The user can order a replacement by pressing Add to cart</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0017</td>
<td>Order Replacement - The user can deny a replacement order by pressing No button</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0016</td>
<td>Cancel xxx - Hotlist a xxx by pressing the Yes button.</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0015</td>
<td>My xxx - Report Lost or Stolen xxx functionality</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0014</td>
<td>My xxx - Report Lost or Stolen xxx availability</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
</tbody>
</table>

**Test Scenario: Patron account registration process (7 records)**

<table>
<thead>
<tr>
<th>Test Case</th>
<th>Test Description</th>
<th>Responsible</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>TC-0013</td>
<td>Email validation message</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0012</td>
<td>Positive - Mandatory fields are marked</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0011</td>
<td>Positive - registering with all fields filled in</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0010</td>
<td>Positive - registering with First/Last Name, Email and Phone</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0009</td>
<td>Positive - registering with First/Last Name and Email</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0008</td>
<td>Negative - First Name blank</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0007</td>
<td>Negative - all field blank</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
</tbody>
</table>

**Test Scenario: Patron Login and Forgot Password (9 records)**

<table>
<thead>
<tr>
<th>Test Case</th>
<th>Test Description</th>
<th>Responsible</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>TC-0016</td>
<td>Positive - Forgot Password - password is reset</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0015</td>
<td>Positive - Forgot Password - reset email notification followup</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0014</td>
<td>Positive - Forgot Password - reset email notification</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0013</td>
<td>Positive - Forgot Password - valid email</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0012</td>
<td>Negative - Forgot Password - Invalid email</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0011</td>
<td>Positive - Log in with valid email/password field</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0010</td>
<td>Negative - Log in with invalid email/password field</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
<tr>
<td>TC-0009</td>
<td>Negative - Login with blank password field</td>
<td>Cristi Babol</td>
<td>Tested</td>
</tr>
</tbody>
</table>

The validation message is not coherent for an end user.

Mandatory fields are not visually marked.

No feedback is provided to the user of what he needs to fill in before registering.
Review Cycles - Unless otherwise stated by County’s Project Manager, project deliverables will be provided on a planned schedule that is reflected in the project schedule, and is validated through weekly reporting and routine reviews. The deliverable acceptance period will be defined in the project schedule, and is currently expected to complete within a reasonable turnaround time as agreed to by both parties of County’s receipt of the deliverable. Whenever possible, the Sapient team encourages interactive and live reviews of deliverables so that feedback can both be actively received and acted upon, rather than the delays associated with a traditional review/refine/review process that is conducted offline or in an asynchronous manner.

Requirements Management and Traceability – Once approved, all requirements are loaded into Sapient’s requirements management system with a status of “new.” Requirements are managed within the tool and assigned to Sapient team resources to develop and test, as well as County resources for UAT. The real time status of each requirement is available as it moves through its own development lifecycle.

Iteration Planning and Scheduling Support – ProjectForce is leveraged for sprint planning and scheduling. Requirements are mapped to sprints and assigned to resources for completion.

Iteration Summary
5. **Knowledge Transfer / Training**

5.1 **Knowledge Transfer / Training for Internal Users**

Sapient will develop (in cooperation with the County) a comprehensive Knowledge Transfer and Training Plan that will comply with Exhibit A (Statement of Work). Sapient’s approach to training the internal users will start at the beginning of the project. During the Analysis phase of the project, the Sapient Team will create an End-User Rollout Plan detailing the rollout methodology (i.e. phased or pilot approach), timing of rollout, post-go live support, and data conversion plan and schedule.

After the application is configured and developed Sapient will develop the Education and Curriculum Strategy. This training plan will include the types of sessions, such as end-user training, train the trainer, administrative and technical training for knowledge transfer, and business. The Education and Curriculum Strategy will also include the departments that need to be involved, training delivery methods (Sapient will recommend on-site), content outline as well as a high-level schedule.

Sapient will create custom training materials to address the unique needs of the County’s business process. The materials delivered will be in the form of PowerPoint presentation for instructors. These training materials will include details around the administrative aspects of the solution and how to make small changes to processes as well as extend processes for ideal scalability.

5.2 **Overview of Sapient’s Training Approach**

![Diagram showing the training approach]

**Identify Super Users – During Analysis Phase**

Sapient recommends two approaches to training. Sapient consultant led courses or client Super User led courses.

Our preference is to engage Super Users throughout a project to have them understand not just what is being built, but why and how it is being built. This engages them and opens a channel. We start this with stakeholder interviews throughout an organization to gain a better understanding of the best way to train a new system. We invite our stakeholders to either become Super Users or identify Super Users from their teams. This becomes a group that receives demos and updates throughout a project.

When the time comes for end-user training, Sapient recommends a ‘Train-The-Trainer’ approach. However, if a client prefers Sapient led training sessions, then having support from a Super User during each session provides Sapient with a client resource to support business specific questions.
Define Training Approach – During the Design Phase

Once we’ve completed our interviews, we will decide the best training approach for your organization. We would consider the following:

- Train-the-Trainer Model vs. Sapient Led Training
- Job Aids/Tip Sheets vs. User Guides
- Web-Based Training vs. Recorded Sessions
- We review our recommended approach with our Executive Sponsor and Super Users.

Outline Curriculum Map – During Build Phase

Once a Solution Design has been agreed to, we would review an organization’s current and to-be process with the Super Users and Executive Sponsor (we would likely loop in anyone that provided requirements as well). We take what we learn about these processes and review it against the Solution Design.

We compile all of this information into our Curriculum Map, which is an outline of the training modules we would intend to build including listed formats they would be available in.

The Curriculum Map can be thought of as a Training Outline. It intends to structure the training courses around the future processes. We do not begin curriculum development until the Curriculum Map has been approved.

Attend User Acceptance Testing – During Validate Phase

Our curriculum development resource will typically attend User Acceptance Testing as a chance to learn the types of questions users ask. They will use this time to better understand end-users at an organization.

This will allow our resource to best understand how to prepare realistic training scenarios.

Pilot Training – During Validate Phase

Once User Acceptance Testing ends we prefer doing a Pilot for our training materials. We’ve learned that UAT testers are usually focused on making sure the system works, rather than thinking about how the system will actually be used. Pilot Training is a chance for use to demo the training with our Super Users and Executive Sponsor. We will use the feedback to improve the training materials before end-user training.

Train-The-Trainer (Optional) – During Deploy Phase

Once we’re done remediating our training approach, we will be ready to start Train-the-Trainer. While the participants are typically our Super Users, we also open this up to other members of an organization for them to provide feedback and gain buy-in.

6. **IMPLEMENTATION**

6.1 **Disaster Recovery**

Customer data, up to the last committed transaction, is replicated to disk in near-real time at the designated disaster recovery data center, backed up at the primary data center, and then cloned at an archive data center. Backups are performed daily at each data center facility without stopping access to the application. Backup cloning is transmitted over an encrypted network (our MPLS network across all data centers). Backups are retained for 90 days. Backups never physically leave our secure data center facilities, unless they are to be retired and destroyed through a secure destruction process. Sapient will provide Disaster Recovery that will comply with Exhibit A Statement of Work).
This paper further explains the technology that makes the Salesforce Force.com platform fast, scalable, and secure for any type of application: https://developer.salesforce.com/page/Multi_Tenant_Architecture.

6.2 Interface Management

Sapient will develop a comprehensive Interface Management Plan that will comply with Exhibit A (Statement of Work) using the framework shown below. The platform supports different types of integration processes from very simple loading of customer data from flat files to real-time data synchronization of accounts between systems. The methods used can vary from real-time, or on-demand, requests using our web/rest services APIs, to the traditional ‘Batch’ bulk loading of large data sets, as well as the provisioning of the salesforce standard/custom metadata objects. A good example of using web services API is the use of SOA callouts.

Integration Patterns
6.3 Requirements Management

Sapient will develop a comprehensive Requirements Management Plan that will comply with Exhibit A (Statement of Work).

Implementation. Requirements Management is handled in our Project Management tool Requirements Management and Traceability – Once approved, all requirements are loaded into the system with a status of “new.” Requirements are managed and assigned to Sapient team resources to develop and test, as well as County resources for UAT and Sprint Acceptance testing. The real time status of each requirement is available as it moves through its own development lifecycle.
Sprint Planning and Scheduling Support – Sapient’s requirements management tool is leveraged for iteration planning and scheduling. Requirements are mapped to iterations and assigned to resources for completion.

7. **RISK MANAGEMENT**

Sapient will develop a Risk Management Plan that will comply with Exhibit A (Statement of Work).

Risk management is an ongoing process throughout the full project lifecycle. As part of the initial project planning activities, a risk assessment will be completed and managed in our project management tool. The risk assessment will include identification of risks associated with the technical aspects of the product as well as organizational risk to delivery within the scope, schedule, and costs for the project.

Risks will be priorities based on a weighted matrix for probability of the risk occurring and the impact to project objectives. High priority risks require an active mitigation plan. All risks are tracked in ProjectForce, and are managed and viewed real time with controlled access to key project stakeholders.

Risks are reviewed on a regular basis and included in the weekly status reports.

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<thead>
<tr>
<th>RISK NAME</th>
<th>DESCRIPTION</th>
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<tr>
<td>Data Access (SAMPLE)</td>
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<td>5 – High Impact</td>
<td>15</td>
<td>Early involvement of IT in discussions on data sourcing Identification of escalation path for approvals</td>
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8. **PRODUCTION SUPPORT AND TRANSITION**

Sapient will provide a comprehensive Production Support and Transition Plan that will comply with Exhibit A (Statement of Work).

Sapient will provide Post Go Live support that will include the following:

- After Go Live, Sapient will provide support in compliance with Exhibit D (Service Level Agreement)
- Service will be provided on site or over the phone or via web conference. Requests that do not require Client involvement can be emailed.
9. **Deliverables and Acceptance Process Response**

Each Deliverable shall:

- Each key deliverable will have an agreed upon Deliverable Expectation Document ("DED") completed prior to the development of the deliverable as indicated in the table below.
- Address all components required by the Agreement and the requirements for that Deliverable, and any areas identified subsequently through meetings and planning sessions.
- Be in compliance with all format requirements described in the Agreement.
- Be comprehensive in level of detail.
- Be organized and professional.
- Be consistent in style and quality. If the document is the composite work of multiple people within Contractor’s organization, the document must be edited for style and consistency. Contractor shall certify in the cover letter that Contractor utilized the internal Deliverable review process as prescribed in the Contractor’s Quality Assurance Plan.
- Support the purpose for which the Deliverable was developed.
• Service will be provided on site or over the phone or via web conference. Requests that do not require Client involvement can be emailed.

9. **Deliverables and Acceptance Process Response**

Each Deliverable shall:

- Each key deliverable will have an agreed upon Deliverable Expectation Document ("DED") completed prior to the development of the deliverable as indicated in the table below.
- Address all components required by the Agreement and the requirements for that Deliverable, and any areas identified subsequently through meetings and planning sessions.
- Be in compliance with all format requirements described in the Agreement.
- Be comprehensive in level of detail.
- Be organized and professional.
- Be consistent in style and quality. If the document is the composite work of multiple people within Contractor’s organization, the document must be edited for style and consistency. Contractor shall certify in the cover letter that Contractor utilized the internal Deliverable review process as prescribed in the Contractor’s Quality Assurance Plan.
- Support the purpose for which the Deliverable was developed.
ATTACHMENT A.7
PROPOSAL FORMS
FOR
LOS ANGELES COUNTY ALTERNATE PUBLIC DEFENDER
CASE MANAGEMENT SYSTEM

[_____] 2022
Disclaimer: Salesforce is an innovative cloud services provider with constantly evolving technology. We have made a good faith effort to provide you with responses to your request that are accurate as of the date of the response and within our knowledge. Because Salesforce procedures and policies change from time to time and Salesforce continues to innovate by providing each customer multiple major release upgrades each year, we cannot guarantee that the answers to your request will remain the same over time. The rights and responsibilities of the parties with regard to your use of Salesforce’s online software services shall be set forth solely in the applicable agreement executed by Salesforce. The responses here to your request shall not be part of a final contract.

Vendor Hosting Form

If you are proposing a vendor hosted solution, in addition to the information requested in Section 4.3 of Appendix A – Statement of Work, please respond to the following:

1. Will your company host the solution or will this be managed by a third party?

Salesforce Government Cloud Plus:

Salesforce Government Cloud Plus utilizes Amazon Web Services GovCloud as the underlying infrastructure. All servers and computers are within different availability zones in the GovCloud West Region in Washington State, USA. Additional information can be found here: https://aws.amazon.com/about-aws/global-infrastructure/.

2. Where are the data center and storage facilities?

Salesforce Government Cloud Plus:

Salesforce Government Cloud Plus utilizes Amazon Web Services GovCloud as the underlying infrastructure. All servers and computers are within different availability zones in the GovCloud West Region in Washington State, USA. Additional information can be found here: https://aws.amazon.com/about-aws/global-infrastructure/.

3. Please provide the total number of clients and corresponding number of end-users of hosted solutions currently supported by your proposed solution.

Salesforce has over 150,000 customers spanning nearly every industry worldwide. Salesforce’s trusted cloud platform is creating a connected government experience for over 1,000 government agencies including all federal cabinet government agencies and the majority of U.S. States.

4. Is there any software that needs to be loaded onto local computers?

Salesforce only requires a computer that can run a supported web browser and an Internet
connection. No other software or hardware is required.

Salesforce is browser agnostic and supports all major browsers (Firefox, Chrome, Safari, IE). No installations on users’ laptops or desktops are required and thus the solution is accessible from anywhere an internet connection and supported browser are available, including mobile devices. A complete list of supported browsers and versions can be found here: https://help.salesforce.com/apex/HTViewHelpDoc?id=getstart_browser_overview.htm
5. Does the system interface support a browser interface with or without the help of additional components?

Additional browser components or plug-ins are not needed.

6. How are hosted software applications deployed for use by numerous customers (dedicated servers for each hosted customer, or is a single set of applications utilized for all customers)?

To meet the extreme demands of a large existing user population, Salesforce is a meta-data driven software architecture that enables multi-tenant applications. Because of our multitenant architecture, Salesforce is able to provide all of our customers with a service based on a single version of our application. A multitenant architecture provides an ability to scale quickly and consistently deliver under 300ms response times for over 150,000 commercial and government entities. Any application that runs on Salesforce Force.com is automatically architected to seamlessly scale from 1 user to 1,000 users to tens of thousands of users without the County having to do anything differently. Additionally, we are able to upgrade all of our customers at the same time with each release and as a result, we do not have to maintain multiple versions of our application. Each release will be delivered automatically in a transparent manner, and will not break the County’s configurations.

All applications (includes mobile, offline and read only options) and data running on the Salesforce Force.com platform are deployed to and replicated across multiple data centers in different geographies. Therefore, every application, no matter how large or small, gets the full benefits of the backup, failover, disaster recovery, and other infrastructure services required for an organization’s mission-critical applications.

7. For database solutions is data kept in separate tables? How would County data be isolated from other clients?

The multitenant architecture and secure logical controls address separation of customer data. There are no dedicated servers used for individual customers. The Salesforce Services infrastructure is divided into a modular architecture based on "Instances". Each Instance is capable of supporting several thousand customers in a secure and efficient manner. Services are grouped within each Instance; with app, search, and database elements contained. There are appropriate controls in place to ensure that any given customer’s org (application) is not compromised. The service has been designed to accomplish this and is robustly tested on an ongoing basis by both Salesforce and its customers.

A customer’s instance (also called an Organization or "org") of Salesforce is an aggregate of the raw data. The data model is normalized and the rows are identified by base62 encoded keys (primary and foreign). Re-establishing data ownership and a business context for the data would be very difficult to do at the database level. In order to reassemble any given customer's application (org), someone would need access to our source code in order to reassemble the raw data in a manner that could be interpreted and understood, and would need the entire set of tapes or disks/arrays supporting a given Instance, as the data for any one customer is spread across several tapes/disks. Data center engineers with physical access to
the servers do not have logical access to the production environment and administrators with logical access to the systems do not have physical access to the data centers.

For more information on the Salesforce multitenant architecture please see: https://developer.salesforce.com/page/Multi_Tenant_Architecture and https://www.youtube.com/watch?v=jrKA3cjmoms

8. What system/application availability and response time will your proposed system meet? What are the County’s responsibilities to ensure this level of performance?

**Superior Uptime**
Salesforce has maintained high levels of availability across all Salesforce instances since inception. And by making its track record completely transparent, Salesforce proves we are worthy of our customers’ trust. To ensure maximum uptime and continuous availability, Salesforce provides the best redundant data protection and most advanced facilities protection available, along with a complete data recovery plan—all without affecting performance.

Salesforce uses commercially reasonable efforts to make its on-demand services available to its customers 24/7, except for planned downtime, for which Salesforce gives customers prior notice, and force majeure events. Excellent availability statistics are critical to Salesforce’s customers’ success and to the success of Salesforce as a company. Live availability status and historical availability is publicly published at https://trust.salesforce.com/en/#systemStatus.

Salesforce does not typically offer Service Level Agreements as part of the base service offering. Our approach is to offer a service with high availability and fast resolution of problems. If a customer requires an SLA it will be negotiated separately.

9. What is your data breach policy? Do you have data breach insurance?

Our incident response plan/process was created in accordance with FedRAMP moderate control requirements which includes incident response requirements derived from NIST SP 800-53, NIST SP 800-61, the FedRAMP Incident Communications Procedure, and the DoD Cloud Computing Security Requirements Guide.

Salesforce maintains an Incident Response Plan and has an established Security Incident Response process. Salesforce will notify customers promptly in the event that Salesforce becomes aware of an actual or reasonably suspected unauthorized disclosure of customer data. Notification may be made by any of the following methods: phone contact by Salesforce support, email to customer’s administrator and Security Contact (if submitted by customer), and/or public posting on trust.salesforce.com [IR-4, IR-6, IR-8].

Salesforce Government Cloud Plus customers can report security incidents related to their Salesforce products and offerings via security_gov@salesforce.com and via calling (212) 634-6630. Salesforce will respond in accordance with the incident response process.

Salesforce does not hold a dedicated standalone cyber liability data breach insurance policy. Our Technology E&O policy includes Network Security and Privacy Liability insurance aka Cyber Liability.

Here is a copy of Salesforce’s Evidence of Insurance:
10. How do you track monthly usage for subscription-based services? Are audit trails available and online for customer review?

Live and historical statistics on the Salesforce system performance are publicly published at http://trust.salesforce.com/trust/status. In addition to the Salesforce Trust site to monitor uptime and performance, the County will also have access to a System Overview, which will help you monitor performance and usage of your own Salesforce org. This overview includes:

- Schema - # and % of custom objects and data storage
- Business Logic - # and % of Rules, Apex triggers and classes, as well as % of code used
- License Usage
- API Usage - # and % of requests in the last 24 hours
- User Interface - # and % of custom apps, sites, flows, custom tabs and pages
- Portal Usage

11. How much notification will you give the County in advance of any scheduled downtime?

When maintenance is scheduled, Salesforce publishes the dates and times of the maintenance windows on trust.salesforce.com. Premier Alerts are sent via email when the maintenance windows are posted to trust.salesforce.com. In the event of planned maintenance that requires customer action in advance (e.g. updating network settings in preparation for additional login pools), Salesforce endeavors to communicate via email to system administrators of your organization months prior to the maintenance.

Please note: If emergency system maintenance is required, customers may be notified less than one (1) week in advance.

There are two types of maintenance at Salesforce: System Maintenance and Release Maintenance.

1. System Maintenance is for sustaining the security, availability, and performance of the infrastructure supporting Salesforce services.
2. Release Maintenance is for upgrading Salesforce services to the latest product version to deliver enhanced features and functionality.

There are three different kinds of release maintenance: major releases, patch releases, and emergency releases. Major Release Maintenance dates and times are posted on trust.salesforce.com approximately one year before the release date. To see the schedule for your instance click on https://status.salesforce.com and select the relevant instance. On the calendar click the release date to view further information. Major release maintenance occurs three times per year during the windows listed below. The instance will be unavailable for up to five minutes during the release window.

Patch Releases and Emergency Releases are used to deliver scheduled and ad hoc application fixes and are typically seamless to customers. Whenever possible, patches and emergency releases are deployed during off-peak hours and without downtime.
12. Where would local support be located?

Salesforce support centers are located in several global locations: San Francisco, San Mateo, USA; Toronto, Canada; Dublin, Ireland; India; Sydney, Australia; Tokyo, Japan; San Jose and Manila, Philippines. The location of the support centers is transparent to customers.

Salesforce provides support for every user of the customer's system; there is no restriction regarding the number of people who can call for support or log cases. For very large customers, Salesforce recommends that they establish their own help desk to handle a first level of questions. This gives the customer have visibility into the types of issues and questions that are being logged.

Customer support cases can be logged via the Salesforce application or via customer telephone inquiries. All customer sites use the same process for logging cases.

With the Salesforce Premier Success Plan, your organization will have access to help 24x7 and will be provided with a toll-free phone number to use. Salesforce support centers are open on a “follow-the-sun” schedule.

13. Are support calls included in annual maintenance fees, or charged on a per call basis? If on a per-call basis, please specify rates and billing method. Please provide recent audit report information.

The Salesforce Government Cloud (or Salesforce Government Cloud Plus) requires the Government Cloud (or Plus) Premier Success Plan, which provides technical support from Qualified U.S. Citizens. Subject to the Government Cloud (or Plus) Premier Success Plan, access to systems and permissions that could permit access to Customer Data inside of the Salesforce Government Cloud storing U.S. government, U.S. government contractors, and FFRDC Customer Data will be restricted to Qualified U.S. Citizens. Qualified U.S. Citizens are individuals who are United States citizens and are physically located within the United States when accessing the Salesforce Government Cloud (or Plus) systems; and have completed a background check as a condition of their employment with Salesforce.

Salesforce Premier Success Plan
Salesforce is pleased to offer the Premier Success Plan to your organization. The Premier Success Plan helps you go beyond achieving your business goals by providing direct access to Salesforce experts to help you adopt and deploy faster, unlimited usage of our entire online course library, quick response times for questions and support, and more.

Benefits of the Salesforce Premier Success Plan include:
- 24/7/365 support
- One-hour response time for business-stopping issues
- Online case submission
- Chat and phone support
• Custom code troubleshooting for developers
• 25% discount on Trailhead Academy courses and certifications
• Personalized success paths
• Expert onboarding and implementation coaching
• Expert adoption and optimization coaching
• Ask an Expert Office Hours
• Business Value Reviews
• Technical Health Reviews

For the Premier Success Plan terms and conditions, please see:

14. Please describe the minimum commitment term (in years) for a vendor-hosted option and note the term assumed for determining the proposed costs.

With a cloud-based service model, the County would only pay for the cloud services that are used, unlike traditional software solutions in which all of the necessary hardware and software is purchased initially in the hopes that the solution will grow to use all of it. Salesforce's cloud services offer a tremendous amount of value in the sense that the County doesn't have to procure hardware or software upfront that it might not use until the project is fully implemented later. Another significant differentiator is the flexibility in costing models that we can provide that account for surges in usage during peak times. This flexibility provides the County with the absolute most value by not having to overbuy the solution from day one of implementation.

The Salesforce cost model is subscription based and in a per user/month or user/year format billed annually for all Salesforce cloud offerings except Salesforce Communities. Salesforce Communities are offered as total logins per month or by defined number of members billed annually.

Salesforce licenses are purchased in one of three ways:

1. Pay-as-you-go - in which customers purchase licenses based upon their immediate need
2. Volume - to take advantage of additional volume discounts. Volume discounts may apply based on the County's final total user counts and their access requirements. This information is needed in order to derive an accurate price estimate.
3. Enterprise License Agreement (ELA) - in order to achieve the greatest financial savings, many customers license and provide multiple Salesforce applications to all of their employees. Salesforce ELAs are based on the total license mix, volume, and term of the agreement that is negotiated with the County.

15. Please describe your Disaster Recovery policy/approach.

Salesforce maintains a Disaster Recovery plan that supports a robust business continuity strategy for the production services and platforms. The Disaster Recovery Plan has been developed from industry-accepted methodologies and encompasses principles of high-availability engineering. The Disaster Recovery plan is constantly measured against strict regulatory and governance requirements, and is a crucial part of the acceptance plan when making changes or additions to the production environment.
Each Salesforce instance is built and maintained in two geographically separate locations. An instance is actively served from one location (the active site) with transactions replicating in near real-time to the other completely redundant location (the ready site). This infrastructure model allows us to switch the location of the active site for maintenance, compliance, and disaster recovery purposes, which is referred to as a site switch.

Customer data, up to the last committed transaction, is replicated to disk in near-real time at the designated disaster recovery data center, backed up at the active data center, and then cloned at a ready data center. Backups are performed daily at each data center facility without stopping access to the application. Backup cloning is transmitted over an encrypted network (our MPLS network across all data centers). Backups are retained for 90 days. Backups never physically leave our secure data center facilities, unless they are to be retired and destroyed through a secure destruction process.

For business continuity purposes, Salesforce supports disaster recovery with a dedicated team and a 4 hour recovery point objective (RPO) and 12 hour recovery time objective (RTO).

As part of our Continuous Site Switching program, Salesforce switches the active and ready instance locations approximately once every 6 months. Continuous site switching allows us to continuously improve our operations and infrastructure in order to provide you with the high availability of our services you’ve come to expect. In addition, continuous site switching satisfies the internal compliance requirement of many of our customers that their instances are capable of being served from either geographic location throughout the year.

Additional details on Salesforce’s Disaster Recovery can be provided with the execution of an NDA between Salesforce and your organization.
ATTACHMENT A.2

SOFTWARE CONFIGURATION FOR

ALTERNATE PUBLIC DEFENDER CASE MANAGEMENT SYSTEM

[_____] 2022
ATTACHMENT A.2
SOFTWARE CONFIGURATION

The proposed Solution includes the following platform and supporting software products/apps:

Salesforce

Overview: Salesforce is the industry leading customer relationship management (CRM) engagement center solution that provides a 360-degree view of the client. It will provide the County staff with the resources they need to deliver superior client experiences and to facilitate internal and external business processes focused on case management.

Use In County’s Solution: Salesforce will function as the primary platform on which all case management functionality will be built.

Box

Overview: Box is a cloud content management solution that can be used to securely share content with internal and external parties. The Box + Salesforce integration offers County users a seamless way to find and access case related information. Box also allows County users to create personal workspaces and designate content to be stored locally on the users’ machine for offline access.

Use In County’s Solution: Box will integrate with Salesforce to surface case-related content to the end user. It will contain both new cases as well as legacy case information from PDRS.

ImageTrust

Overview: ImageTrust is scanning software that can be used to scan and upload content (including relevant metadata) to Box in one step. For high volume scanning, Batch Capture can be used to scan and add metadata to content for easy searching by the end user in Box.

Use In County’s Solution: ImageTrust will be used to scan case documents and then route documents to the appropriate case folder automatically.

LinkPoint

Overview: LinkPoint Connect streamlines data access with an instant view of Salesforce data in Outlook. Record emails, create new contacts, and sync content to Salesforce from Outlook. Office 365, IMAP, POP3, Citrix, Terminal Services abd Partner Communities supported.

- View contact, lead, opportunity, and case data from Salesforce within Outlook
- Record inbound/outbound emails to Salesforce

LinkPoint Connect is the #1 app for Outlook and Exchange integration to Salesforce. Users experience increased productivity and efficiency with features designed for ease of use and Salesforce adoption.

Use In County’s Solution: Integrates Outlook to Salesforce and allows County to view Salesforce Case information in Outlook.

Pulsar

Overview: Pulsar is a complete end-to-end offline solution for the Salesforce platform. The power of
the solution is two fold: It scales easily to sync millions of records for offline access and it can run validation rules, triggers, default values, formula fields and many more of the complex functionality Salesforce platform offers. It also offers APIs, so the County can write HTML apps to run with Pulsar using the offline data (offline equivalent of VisualForce pages).

Use In County’s Solution: Provides off-line capabilities.

**DrawLoop**

**Overview:** Quickly and easily create richly formatted documents in Salesforce by merging data with Word, Excel, PowerPoint or PDF document templates.

- **Easy:** Automate the creation of richly formatted documents in Word, Excel, PowerPoint, Visualforce pages and PDF directly from Salesforce with just a click.
- **Integrated:** Customize the document creation process using data from Salesforce or other external sources. Integrate and deliver your documents via third-party applications.
- **Accurate:** Ensure consistency and accuracy in all business documents and reporting while empowering business users to quickly and easily create high-quality customer communications.

Use In County’s Solution: DrawLoop can be used to generate in document generation and custom-tailored reports.
SCHEDULE B.1
OPTIONAL WORK SCHEDULE
FOR
LOS ANGELED COUNTY ALTERNATE PUBLIC DEFENDER
CASE MANAGEMENT SYSTEM
**SCHEDULE B.1**
**OPTIONAL WORK**

This Schedule B.1 shall document and track expenditure of all Pool Dollars for Optional Work that may be provided by Contractor during the term of the Agreement under Exhibit A (Statement of Work), including those allocated for On-Demand Application Support following year (1) of post-Final Acceptance of the Solution.

1. **OPTIONAL WORK**

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**SUBTOTAL** (items completed & approved by County)

Professional Services including those involving in Programming Modifications shall be provided by Contractor to County at the Fixed Hourly Rates not exceeding those specified in Exhibit B (Pricing Schedule), which shall not increase during the term of the Agreement.

2. **POOL DOLLARS**

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EXHIBIT C
PROJECT SCHEDULE
FOR
LOS ANGELES COUNTY ALTERNATE PUBLIC DEFENDER
CASE MANAGEMENT SYSTEM

[_______] 2022
EXHIBIT C
PROJECT SCHEDULE
FOR
LOS ANGELES COUNTY ALTERNATE PUBLIC DEFENDER JUSTICE MANAGEMENT SYSTEM

Below is a high level overview of the Project schedule. A detailed schedule will be provided by Contractor as part of Implementation Services pursuant to the Statement of Work.

[To be provided by Contractor]
SCHEDULE D.1
APPLICATION MANAGEMENT SERVICES
FOR
ALTERNATE PUBLIC DEFENDER CASE MANAGEMENT SYSTEM
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1. GENERAL
This Schedule D.1 (hereinafter also “Application M&S” or “SLA”) sets forth the scope of, and Contractor’s Service Level commitment regarding, the maintenance, operational support, hosting, and monitoring of the Application Software that is the core of the Solution, including, but not limited to, Maintenance Services, Support Services, Application Modifications, System Hosting, correction of Deficiencies, warranties and County’s remedies for Contractor’s failure to meet the Service Level commitment specified herein. Capitalized terms used in this SLA without definition shall have the meanings given to such terms in the Base Agreement or in Exhibit D (Service Level Agreement), as applicable.

2. SCOPE OF SERVICES
2.1 DESCRIPTION
Contractor shall provide Service Levels relating to System Maintenance specified in the Base Agreement and this SLA, as more fully described below. System Maintenance shall include Maintenance Services, Support Services and System Hosting. System Maintenance shall commence upon Go-Live of the Solution and shall continue for the term of the Agreement.

2.2 DEFINITIONS
“Authorized Contact” shall mean and refer to any named County personnel authorized to report Deficiencies, and to coordinate provision of Support Services under this SLA.

“Critical Deficiency” shall mean a Deficiency of Severity Level 1, as further described in Section 5.2.1 (Problem Correction Priorities).

“Customer Support” shall have the meaning specified in Section 4.1 (Scope of Support).

“Deficiency” shall mean failure by the Solution to meet the Specifications or the applicable Service Levels specified in the SLA.

“Disaster” shall mean a catastrophic event that results in significant or potentially significant Downtime or disruption of the Production Environment and requires Contractor to maintain an active/active Disaster Recovery Plan.

“Disaster Recovery” shall mean and refer to Contractor’s obligations described in Section 4.3 (System Backup and Disaster Recovery).

“Disaster Recovery Plan,” “DRP” shall mean Contractor’s plan for provision of Disaster Recovery under the SLA, as further specified in Section 4.3 (System Backup and Disaster Recovery).

“Downtime” shall mean the period of time when the Solution or any Solution component is unavailable, including Unscheduled Downtime and Scheduled Downtime.

“High Deficiency” shall mean a Deficiency of Severity Level 3, as further described in Section 5.2.1 (Problem Correction Priorities).

“Incident” shall mean a circumstance or set of circumstances taken together, resulting in a failure to meet a Service Level as required under this SLA.

“Major Deficiency” shall mean a Deficiency of Severity Level 1 or Severity Level 2.

“Maintenance Services” shall mean any of the services in maintenance of the Solution provided by Contractor under the SLA, including by provision of Software Updates to Application Software (Licensed Software and Application Modifications), as further specified in Section 3.
“Medium Deficiency” shall mean a Deficiency of Severity Level 4, as further described in Section 5.2.1 (Problem Correction Priorities).

“Scheduled Downtime” shall mean the Solution cannot be accessed due to System scheduled maintenance, including but not limited to preventive maintenance, updates, upgrades, scheduled reboots and restarts, as further described in Section 3 (Maintenance Services).

“Severity Level” shall mean the applicable Deficiency severity level for purposes of correcting Deficiencies, as described in Section 5.2 (Resolution of Deficiencies).

“Software Updates,” “Software Upgrades” shall have the meaning set forth in Section 3 (Maintenance Services).

“Support Hours” shall mean 365/366 days per year, (i) 18 hours a day, 6:00 a.m. – 12:00 a.m. Pacific Time (“PT”) Monday through Friday, and (ii) 8 a.m. to 6 p.m. PT on Saturday and Sunday.

“System Availability” shall mean the System is available and without Severity Level 1 or Severity Level 2 Deficiencies.

“Support Services” shall have the meaning specified in Section 4 (Support Services) below.

“System Performance Requirements” shall mean the requirements for System Performance, including Section 5.3 (System Performance Requirements).

“System Unavailability” shall mean the System is unavailable or experiencing Severity Level 1 or Severity Level 2 Deficiency.

“Unscheduled Downtime” shall mean the System is experiencing unscheduled Downtime or Severity Level 1 Deficiency.

3. MAINTENANCE SERVICES

Contractor shall provide maintenance of the System including the provision of Software Updates (hereinafter “Maintenance Services”), as provided in this Section 3 and Exhibit L (Subscription License, Service Levels and Support Terms), including all Schedules thereto.

Contractor shall notify County of all such scheduled updates to the Application Software prior to the anticipated installation date thereof. Contractor’s provision and installation of such Updates to the Application Software shall be at no additional cost to County beyond any applicable Subscription Fees. Any Software Updates necessary to remedy security problems in the System (e.g., closing “back doors” or other intrusion-related problems) shall be provided promptly following Contractor’s knowledge of such problems. County shall also be notified in writing within five (5) calendar days of Contractor’s knowledge of the existence of any intrusions or other security problems or breaches that affect or affected the integrity of the System Data or any other County data, subject to the provisions of Paragraph 18 (Confidentiality and Security) of the Base Agreement.

Software Updates to Application Software shall be provided and installed by Contractor at least three (3) times per year. Unless agreed to otherwise in advance by County and Contractor, Contractor shall provide all Maintenance Services, including installation of Software Updates, with no Downtime, scheduled or unscheduled.
4. SUPPORT SERVICES

4.1 SCOPE OF SUPPORT

Contractor’s responsibilities for supporting the operation of the Solution (hereinafter “Support Services”) shall include responding to problems reported and correcting Deficiencies. As part of its Support Services, Contractor shall provide support for the services during the Support Hours, which shall include providing a point of contact for Support Services by maintaining a system for customer support (hereinafter “Customer Support”). Such operational support shall include Support Services to correct System failure and to remedy Deficiencies in accordance with Section 5 (Correction of Deficiencies) to ensure that the Solution operates in accordance with the Specifications as set forth in the Agreement. Requests for Customer Support will be submitted by County’s Authorized Contact via telephone and/or Contractor’s web-based trouble ticketing system. In the event that the Contractor’s web-based trouble ticketing system is not available to County, County may use email or any other reasonable means to request Customer Support.

4.2 CUSTOMER SUPPORT

In addition to the Solution Requirements, Contractor’s Customer Support Service Level Requirements shall also include but not be limited to those listed below:

(1) County shall have access to Contractor’s Customer Support through the web-based trouble ticketing system or telephone. The trouble ticketing system shall provide for County a simple method to submit, track and update issues that require escalation to Contractor’s Customer Support.

(2) Contractor shall provide a telephone number for County staff to call at any time during Support Hours.

(3) Contractor shall respond within the period specified in Section 5.2.1 (Problem Correction Priorities) depending on the Severity Level of the Deficiency.

(4) Contractor’s Customer Support shall work with County’s Project Manager and County’s technical support staff on correcting Deficiencies and keep such County personnel informed regarding the updates and scheduled timeframes to ensure that all maintenance windows are clearly communicated and the requirements of this SLA are met.

4.3 SYSTEM BACKUP AND DISASTER RECOVERY

As part of Support Services, Contractor shall also be responsible for backup and disaster recovery (hereinafter “Disaster Recovery”) of the System, including Licensed Software together with Application Modifications. Such Disaster Recovery Services shall be provided in accordance with Exhibit L (Subscription License, Service Levels and Support Terms) including Schedule L.1 (Salesforce.com, Inc.); except that Disaster Recovery for Application Software hosted by County is outside of the scope of Contractor’s Support Services.

5. CORRECTION OF DEFICIENCIES

5.1 IDENTIFICATION OF DEFICIENCIES

The Deficiencies under this Agreement may be identified either as a result of Contractor’s use of its own monitoring system or discovered by County. Deficiencies that are reported by County under this SLA will require Contractor to report on status and resolution of each reported Deficiency and to collaborate fully with County to resolve each Deficiency.

The Severity Level of a Deficiency shall be assigned according to the Severity Level definition set forth in Section 5.2.1 (Problem Correction Priorities).
5.2 RESOLUTION OF DEFICIENCIES

5.2.1 PROBLEM CORRECTION PRIORITIES

County shall assign the Severity Level to each Deficiency reported by County to Contractor’s Customer Support based on the description below. Following report of a Deficiency from County, Contractor shall respond back to County within the prescribed “Response Timeframe” and provide a Corrective Action Plan (hereinafter “CAP”) within the prescribed “Corrective Action Obligation” as specified below. The timeframes will start tolling when County first notifies Contractor of a Deficiency by telephone or otherwise as specified herein, including Contractor’s Customer Support and shall end when County determines that the Deficiency has been resolved.

<table>
<thead>
<tr>
<th>SEVERITY LEVEL</th>
<th>DESCRIPTION OF DEFICIENCY (ANY ONE OF THE FOLLOWING)</th>
<th>RESPONSE TIMEFRAME</th>
<th>CORRECTIVE ACTION OBLIGATION</th>
<th>RESOLUTION TIME</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 – Critical</td>
<td>Critical production issue affecting all users and/or is detrimental to the majority of the department or a work unit, including System Unavailability and data integrity issues with no workaround available.</td>
<td>30 minutes</td>
<td>24 hours</td>
<td>To be determined upon Contractor’s triage of the Deficiency.</td>
</tr>
<tr>
<td>2 – Urgent</td>
<td>Major functionality is impacted or significant performance degradation is experienced. Issue is persistent and affects many users and/or major functionality. No reasonable workaround available. Also includes time-sensitive requests such as requests for feature activation or data export.</td>
<td>2 hours</td>
<td>24 hours</td>
<td>To be determined upon Contractor’s triage of the Deficiency.</td>
</tr>
<tr>
<td>3 – High</td>
<td>System performance issue or bug that affects some but not all users. Short-term workaround is available, but not scalable.</td>
<td>4 hours</td>
<td>3 days</td>
<td>To be determined upon Contractor’s triage of the Deficiency.</td>
</tr>
<tr>
<td>4 – Medium</td>
<td>There is a deviation from the standard of performance that causes no loss of service. This may be a minor error, incorrect behavior or a documentation error that does not impede the operation of the System or affect business operations. It could also be an inquiry regarding a routine technical issue; information requested on application capabilities, navigation, installation or configuration, bug affecting a small number of users. Reasonable workaround available.</td>
<td>8 hours</td>
<td>3 days</td>
<td>To be determined upon Contractor’s triage of the Deficiency.</td>
</tr>
</tbody>
</table>

5.2.2 PROBLEM RESOLUTION PROCESS

Contractor will be responsible for developing, managing and report on the status of work against the CAP. The County will provide timely and relevant resource(s) to assist, as needed, and to provide relevant information to assist Contractor in the development of the CAP. The Corrective Action Plan will include, and be shared with County, as follows:
• Description of the Deficiency, as determined at time of initial report. The description may be enhanced, over time, as the Deficiency is investigated.

• Initial plan for remediation of the Deficiency. Such initial plan may be revised, as required by County.

• Communication from Contractor to County on the CAP will be frequent and periodic for Severity Level 1 and 2 Deficiencies.

• As soon as practicable, Contractor shall provide County with a written or electronic report or summary that may include a detailed explanation of the status of the Deficiency, preliminary actions taken, detailed mitigation plans and an estimated time for completing the correction of such Deficiency. Contractor will provide, if available, options for System workaround procedures.

• Contractor will provide County with a process to initiate, develop, review, execute and close out a CAP.

For any Deficiency reported by County or discovered by Contractor, Contractor shall immediately commence corrective action.

Without limiting the foregoing, in the event a Major Deficiency is not resolved within eight (8) hours, Contractor will escalate the issue to Contractor’s Support Manager (also, “Support Manager”) identified in Section 2 (Contractor Key Personnel) of Exhibit F (Administration of Agreement). Promptly following such escalation, the Support Manager and County’s Project Director or designee (County’s Project Manager) will meet to discuss the status of the Deficiency, actions taken, detailed mitigation plans, an estimated time for completing the correction of such Deficiency and options for mitigating detrimental effects of the Deficiency on County business (e.g., through deployment of interim workaround). In the event a Major Deficiency is not resolved within twelve (12) hours, Contractor will escalate the issue to Contractor’s Executive (also, “Support Executive”) identified in Section 2 (Contractor Key Personnel) of Exhibit F (Administration of Agreement). Promptly following such escalation, the Support Executive and the Chief Information Officer of the Department or the equivalent designee of the Director will meet to discuss the status of the Deficiency, actions taken, detailed mitigation plans, an estimated time for completing the correction of such Deficiency and options for mitigating detrimental effects of the Deficiency on County business (e.g., through deployment of interim workaround) and the final resolution of the Deficiency.

For each Major Deficiency, Contractor will designate a dedicated resource to interface with County regarding all aspects of resolution efforts from the time the Deficiency is reported by County all the way through resolution of the Deficiency.

5.3 SYSTEM PERFORMANCE REQUIREMENTS

Contractor shall correct all Deficiencies and, in particular, Major Deficiencies with Severity Level 1 and Severity Level 2. Upon discovery or reporting of a Deficiency, Contractor shall provide County with a written or electronic report that includes a detailed explanation of the status of resolution of such Deficiency, preliminary actions taken and the resolution plan.

The System shall meet the System Performance Requirements specified below that are within Contractor’s control, including but not limited to those relating to Response Time and System Availability, as further specified in this SLA and the Solution Requirements. All System Performance Deficiencies shall be deemed Severity Level 3 Deficiencies or higher for the
purpose of the correction of Deficiencies and other County remedies.

<table>
<thead>
<tr>
<th><strong>SYSTEM PERFORMANCE CATEGORY</strong></th>
<th><strong>SYSTEM PERFORMANCE REQUIREMENT</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>System Availability</td>
<td>99%</td>
</tr>
<tr>
<td>Response Time</td>
<td>Transaction throughput information is published daily on <a href="http://trust.salesforce.com/trust/status/">http://trust.salesforce.com/trust/status/</a>. Salesforce routinely processes over 4 billion transactions during normal Business Days. Of the over 4 billion transactions performed daily on the Salesforce multi-tenant infrastructure, over 50% of these transactions are through the API. In general, Salesforce averages response times around 0.25 seconds.</td>
</tr>
</tbody>
</table>
| Performance Reports              | The System must provide performance reports that indicate:  
  • Average and peak response times by period  
  • Average and peak transaction throughput by period  
  • Error counts and rates by period |

5.4 **RESOLUTION OF DEFICIENCIES**

Resolution of Deficiencies shall be subject to the Dispute Resolution Procedure.

6. **APPLICATION MODIFICATIONS**

If requested by County and agreed to by the parties, Contractor shall provide Application Modifications, including Programming Modifications, using the hours earmarked for Application Management Services, provided that there are remaining in the applicable month sufficient hours earmarked for Application Management Services. Application Modifications included within Application Management Services shall be provided by Contractor at the Fixed Hourly Rate of $200 per hour.
SCHEDULE D.3
MAINTENANCE AND SUPPORT PROCESS

[_______] 2022
This Schedule D.3 describes the process for provision of System Maintenance Services for the System under the Agreement, including the Application Management Services, as further specified in Exhibit D. When County reports or Contractor identifies the need for Maintenance Services or Support Services (hereinafter “Support Requests”) to correct a System problem or create an Application Modification such as a System enhancement, Contractor shall adhere to the following process for taking action:

1. **BREAK FIXES**
   Contractor will provide a written estimate for any work that needs to be completed with a level of effort in excess of eight (8) hours. Contractor will wait for up to one (1) hour for County approval. If no response is received for a Severity Level 1, 2, or 3 issue within one (1) hour, Contractor will commence work on the fix. Any work with an estimate of up to eight (8) hours will be executed immediately without direct County approval. For a Severity Level 4 issue, Contractor will wait for County approval.

2. **ENHANCEMENTS**
   Contractor will provide a written estimate that includes a level of effort for any Application Modifications requested by County, including enhancements. Contractor will not start on any enhancement work until it receives County approval. Application Modifications, including enhancements, shall be subject to the provisions governing Optional Work, including Paragraphs 5.4 (Optional Work) and 8.4 (Optional Work) of the Base Agreement.

3. **MONTHLY REPORTING**
   To manage the budgeted hours per month for Support Requests, Contractor will provide a monthly report. The report will include line items for all Support Requests as well as line items for time-tracking, which will include a cross-reference to Support Requests worked on for those hours.

4. **EXCESS HOURS**
   Contractor will not provide any M&S work described hereunder in excess of the budgeted monthly hours in any given month unless it has County approval. A buffer of plus 10% will be allowed in any given month.
EXHIBIT D
SERVICE LEVEL AGREEMENT
FOR
LOS ANGELES COUNTY CASE MANAGEMENT SYSTEM
EXHIBIT D
SERVICE LEVEL AGREEMENT

1. GENERAL

This Exhibit D (hereinafter also “SLA”) sets forth the scope of, and Contractor’s Service Level commitment regarding, the maintenance, operational support, hosting and monitoring of the Solution, Maintenance Services, Support Services, System Hosting, Disaster Recovery, correction of Deficiencies, warranties and County’s remedies for Contractor’s failure to meet the Service Level commitment specified herein.

The following Schedules are attached to and form a part of the SLA together with the applicable provisions set forth in Exhibit L (Subscription License, Service Levels and Support Terms):

Schedule D.1 – Application Management Services
Schedule D.2 – On-Demand Application Support (Not Applicable)
Schedule D.3 – Maintenance and Support Process

Notwithstanding anything to the contrary set forth in the Agreement, in the event of any conflict or inconsistency between the provisions of the Base Agreement, this Exhibit D and/or any of the Schedules attached hereto, such conflict or inconsistency shall be resolved by giving precedence first to the provisions of the Base Agreement, followed by this Exhibit D and then the Schedules attached to this Exhibit D and Exhibit L (Subscription License, Service Levels and Support Terms).

Capitalized terms used in this SLA without definitions shall have the meanings given to such terms in the Base Agreement. Unless defined in the Base Agreement or in this Exhibit D, capitalized terms used in any Schedule attached to this Exhibit D shall have the meanings given to such terms in such Schedule.

2. SCOPE OF SYSTEM MAINTENANCE

Contractor shall provide System Maintenance Services during the term of the Agreement as provided in this Section 2 below. Contractor shall follow the process for provision of System Maintenance Services and correction of Deficiencies identified in Schedule D.3 (Maintenance and Support Process).

2.1 APPLICATION MANAGEMENT SERVICES

Contractor shall provide Application Management Services as System Maintenance Services consisting of Maintenance Services and Support Services for the entire Application Software, including all Licensed Software and Application Modifications (hereinafter also “Application Management Services”), as provided in Schedule D.1 (Application Maintenance and Support). Contractor’s responsibility to provide Application Management Services shall commence upon Go-Live of the System and shall continue through Final Acceptance until and through one (1) year following the Final Acceptance, although Application Management Services shall be provided at no cost to County during the Warranty Period.
County and Contractor have earmarked a maximum of 2,080 hours for Application Management Services to be provided during year one (1) post-Final Acceptance for a total of $416,000 calculated at the Fixed Hourly Rate of $200 per hour (hereinafter for purposes of providing Application Management Services only “Fixed Hourly Rate”), as further set forth in each Pricing Schedule. Up to ten percent (10%) of any unused hours earmarked for Application Management Services within a month may be rolled over to the following month, provided all hours of Application Management Services must be exhausted within thirteen (13) months. As part of Application Management Services, County may engage Contractor for provision of Maintenance and Support or agreed upon Application Modifications, as required by County.

Notwithstanding the maximum allocation of hours for provision of Application Management Services during year one (1) post-Final Acceptance, County may acquire additional hours of Application Management Services by a Change Notice in the form of Optional Work at the Fixed Hourly Rate for Application Management Services specified above using available Pool Dollars under the Agreement.

County may request to extend the Application Management Services for up to two (2) additional one (1) year periods following year one (1) post Final Acceptance. The terms applicable to the extension(s) shall be consistent with those set forth above for year one (1) post Final Acceptance.

2.2 SUBSCRIPTION SERVICES

Commencing upon the Effective Date and through the term of the Agreement, Contractor shall provide System Maintenance for the Licensed Software that is part of the Solution, including Maintenance Services and Support Services, as provided in Exhibit L (Subscription License, Service Levels and Support Terms) with all Schedules thereto.

2.3 ON-DEMAND APPLICATION SUPPORT

[Reserved.]
SCHEDULE D.2
ON-DEMAND APPLICATION SUPPORT
FOR
ALTERNATE PUBLIC DEFENDER CASE MANAGEMENT SYSTEM
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   2.2 Out of Scope Services....................................ERROR! BOOKMARK NOT DEFINED.
3. APPROACH ......................................................ERROR! BOOKMARK NOT DEFINED.
4. PROCESS .........................................................ERROR! BOOKMARK NOT DEFINED.
5. PAYMENT .........................................................ERROR! BOOKMARK NOT DEFINED.
SCHEDULE D.2
ON-DEMAND APPLICATION SUPPORT

[RESERVED.]
EXHIBIT E
ADMINISTRATION OF AGREEMENT
FOR
ALTERNATE PUBLIC DEFENDER CASE MANAGEMENT SYSTEM
EXHIBIT E
ADMINISTRATION OF AGREEMENT

AGREEMENT NUMBER __________

1. COUNTY KEY PERSONNEL

COUNTY’S PROJECT DIRECTOR:

NAME: __________________________________________
TITLE: __________________________________________
ADDRESS: _______________________________________

______________________________

TELEPHONE: (XXX) XXX-XXXX
FACSIMILE: (XXX) XXX-XXXX
E-MAIL ADDRESS: ___________________________________

COUNTY’S PROJECT MANAGER:

NAME: __________________________________________
TITLE: __________________________________________
ADDRESS: _______________________________________

______________________________

TELEPHONE: (XXX) XXX-XXXX
FACSIMILE: (XXX) XXX-XXXX
E-MAIL ADDRESS: ___________________________________

2. CONTRACTOR KEY PERSONNEL

CONTRACTOR’S PROJECT DIRECTOR:

NAME: __________________________________________
TITLE: __________________________________________
ADDRESS: _______________________________________

______________________________

TELEPHONE: (XXX) XXX-XXXX
FACSIMILE: (XXX) XXX-XXXX
CONTRACTOR’S PROJECT MANAGER:

NAME: TBD
TITLE: 
ADDRESS: 

TELEPHONE: (XXX) XXX-XXXX
FACSIMILE: (XXX) XXX-XXXX
E-MAIL ADDRESS: 

CONTRACTOR’S SUPPORT MANAGER:

NAME: Jessica Meister
TITLE: Director Agile Program Management
ADDRESS: 11030 Circle Point Road

Westminster, CO 80020

TELEPHONE: (303) 728-3636
FACSIMILE: (XXX) XXX-XXXX
E-MAIL ADDRESS: Jessica.meister@publicissapient.com

CONTRACTOR’S PROJECT EXECUTIVE:

NAME: James Kessler
TITLE: Senior Vice President
ADDRESS: 40 Water Street

Boston, MA 02109

TELEPHONE: (617) 963-1610
FACSIMILE: (XXX) XXX-XXXX
E-MAIL ADDRESS: JAMES.KESSLER@PUBLICISSAPIENT.COM
EXHIBIT F
CONFIDENTIALITY AND ASSIGNMENT AGREEMENT
FOR
ALTERNATE PUBLIC DEFENDER CASE MANAGEMENT SYSTEM
EXHIBIT F
CONFIDENTIALITY AND ASSIGNMENT AGREEMENT

CONTRACTOR ______________________________

1. GENERAL INFORMATION
The organization identified above ("Contractor") is under agreement ("Agreement") to provide Work (as such term is defined in the Agreement) to the County of Los Angeles ("County"). County requires each employee, agent, consultant, outsourced vendor and independent contractor of this Contractor performing Work under such Agreement to understand his/her obligations with respect to the personal, proprietary and other confidential material, data or information, with which he/she will be in contact. Contractor, by executing this Confidentiality and Assignment Agreement, represents that it shall ensure each such staff member’s compliance with the obligations regarding such data and information, as set forth in the Base Agreement, including this Exhibit F.

2. CONTRACTOR ACKNOWLEDGMENT
Contractor understands and agrees that all of Contractor’s, or any subcontractor’s, staff that will provide Work pursuant to the above-referenced Agreement are Contractor’s, or any subcontractor’s, sole responsibility. Contractor understands and agrees that its, or any subcontractor’s, staff must rely exclusively upon Contractor, or any subcontractor, for payment of salary and any and all other benefits payable by virtue of such staff’s performance of Work under the Agreement.

Contractor understands and agrees that its, or any subcontractor’s, employees are not employees of County for any purpose whatsoever and that such staff do not have and will not acquire any rights or benefits of any kind from County by virtue of performance of Work under the above-referenced Agreement. Contractor understands and agrees that its, or any subcontractor’s, staff do not have and will not acquire any rights or benefits from County pursuant to any agreement between any person or entity and County.

3. CONFIDENTIALITY
Contractor, any subcontractor, and their staff, by virtue of performing Work under the above-referenced Agreement, may come in contact with (i) County’s Confidential Information (as such term is defined in the Base Agreement to the Agreement), (ii) data and information, which County may have an obligation to keep confidential by applicable law or otherwise, and (iii) proprietary information belonging to County or other organizations doing business with County (collectively for the purpose of this Exhibit F “Confidential Information”). By signing this Confidentiality and Assignment Agreement, Contractor agrees that, by virtue of involvement in the Work under the Agreement, it, any subcontractor, and their staff shall protect the confidentiality of all such County’s Confidential Information pursuant to the terms of Paragraph 18 (Confidentiality and Security) of the Base Agreement and as specified below.
Contractor agrees, on behalf of itself, its subcontractors and all staff, (i) to protect from loss and hold in confidence any and all County’s Confidential Information; (ii) not to directly or indirectly reveal, report, publish, transfer, reproduce to, or for the benefit of, any unauthorized person or otherwise disclose any County’s Confidential Information obtained while performing Work under the above-referenced Agreement; and (iii) to utilize the Confidential Information solely for the limited purpose of providing Work pursuant to the Agreement. Contractor’s, or any subcontractor’s, staff shall forward all requests for disclosure or copying of any such information in their possession or care to County’s Project Manager under the Agreement.

Contractor agrees to report to County’s Project Manager under the Agreement any and all violations of this Agreement, including unauthorized disclosures or copying of County’s Confidential Information, whether accidental or intentional, and whether by Contractor’s, or any subcontractor’s, staff and/or by any other person, of which such staff become aware. Contractor agrees and shall ensure that its, or any subcontractor’s, staff return possession of all County’s Confidential Information to County’s Project Manager under the Agreement upon completion of the above-referenced Agreement, or termination of employment with Contractor, or any subcontractor, whichever occurs first.

4. ASSIGNMENT OF PROPRIETARY RIGHTS

All County Materials provided by Contractor and related Documentation (as defined in Paragraph 16 (Proprietary Considerations) of the Base Agreement) shall belong exclusively to County whether or not fixed in a tangible medium of expression. Without limiting the foregoing, to the maximum extent permitted under applicable law, all County Materials shall be deemed to be “works made for hire” under the United States Copyright Act, and County shall be deemed to be the author thereof.

If and to the extent any County Materials are determined not to constitute “works made for hire”, or if any rights in the County Materials do not accrue to Contractor as a work made for hire, Contractor agrees to ensure that all right, title and interest in such County Materials, including but not limited to all copyrights, patents, trade secret rights and other proprietary rights in or relating to the County Materials, are irrevocably assigned and transferred to Contractor to the maximum extent permitted by law all. Without limiting the foregoing, Contractor agrees to ensure that: (i) all economic rights to the County Materials, including the exclusive and unrestricted right to reproduce, manufacture, use, adapt, modify, publish, distribute, sublicense, publicly perform and communicate, translate, lease, import, export, transfer, convey, and otherwise exploit the County Materials, are assigned and transferred to Contractor; (ii) Contractor is entitled to any and all modifications, uses, publications and other exploitation of the County Materials without consequences; and (iii) Contractor obtains United States or foreign letters patent, copyright registrations and other proprietary rights covering inventions and original works of authorship in the County Materials.

Furthermore, Contractor agrees to execute all necessary documents and to perform all other acts in order to assign all of Contractor’s right, title and interest in the County Materials, as further specified in the Base Agreement.
EXHIBIT G
CONTRACTOR’S EEO CERTIFICATION
FOR
ALTERNATE PUBLIC DEFENDER CASE MANAGEMENT SYSTEM
EXHIBIT G
CONTRACTOR’S EEO CERTIFICATION

Company Name

Address

Internal Revenue Service Employer Identification Number

GENERAL

In accordance with provisions of the County Code of the County of Los Angeles, Contractor certifies and agrees that all persons employed by such firm, its affiliates, subsidiaries and holding companies are and will be treated equally by the firm without regard to or because of race, religion, ancestry, national origin, age or sex and in compliance with all anti-discrimination laws of the United States of America and the State of California.

CERTIFICATION

1. Contractor has a written policy statement prohibiting discrimination in all phases of employment. ( ) ( )

2. Contractor periodically conducts a self-analysis or utilization analysis of its work force. ( ) ( )

3. Contractor has a system for determining if its employment practices are discriminatory against protected groups. ( ) ( )

4. When problem areas are identified in employment practices, Contractor has a system for taking reasonable corrective action to include establishment of goal and/or timetables. ( ) ( )

Signature ___________________________ Date ________________________

Name and Title of Signer (please print)
EXHIBIT H
JURY SERVICE ORDINANCE
FOR
ALTERNATE PUBLIC DEFENDER CASE MANAGEMENT SYSTEM
EXHIBIT H
JURY SERVICE ORDINANCE
Title 2 ADMINISTRATION
Chapter 2.203.010 through 2.203.090
CONTRACTOR EMPLOYEE JURY SERVICE

The board of supervisors makes the following findings. The county of Los Angeles allows its permanent, full-time employees unlimited jury service at their regular pay. Unfortunately, many businesses do not offer or are reducing or even eliminating compensation to employees who serve on juries. This creates a potential financial hardship for employees who do not receive their pay when called to jury service, and those employees often seek to be excused from having to serve. Although changes in the court rules make it more difficult to excuse a potential juror on grounds of financial hardship, potential jurors continue to be excused on this basis, especially from longer trials. This reduces the number of potential jurors and increases the burden on those employers, such as the county of Los Angeles, who pay their permanent, full-time employees while on juror duty. For these reasons, the county of Los Angeles has determined that it is appropriate to require that the businesses with which the county contracts possess reasonable jury service policies. (Ord. 2002-0015 § 1 (part), 2002)

2.203.020 Definitions.

The following definitions shall be applicable to this chapter:

A. “Contractor” means a person, partnership, corporation or other entity which has a contract with the county or a subcontract with a county contractor and has received or will receive an aggregate sum of $50,000 or more in any 12-month period under one or more such contracts or subcontracts.

B. “Employee” means any California resident who is a full-time employee of a contractor under the laws of California.

C. “Contract” means any agreement to provide goods to, or perform services for or on behalf of, the county but does not include:
   1. A contract where the board finds that special circumstances exist that justify a waiver of the requirements of this chapter; or
   2. A contract where federal or state law or a condition of a federal or state program mandates the use of a particular contractor; or
   3. A purchase made through a state or federal contract; or
   4. A monopoly purchase that is exclusive and proprietary to a specific manufacturer, distributor, or reseller, and must match and inter-member with existing supplies, equipment or systems maintained by the county pursuant to the Los Angeles County Purchasing Policy and Procedures Manual, Section P-3700 or a successor provision; or
   5. A revolving fund (petty cash) purchase pursuant to the Los Angeles County Fiscal Manual, Section 4.4.0 or a successor provision; or
   6. A purchase card purchase pursuant to the Los Angeles County Purchasing Policy and Procedures Manual, Section P-2810 or a successor provision; or
   7. A non-agreement purchase with a value of less than $5,000 pursuant to the Los Angeles County Purchasing Policy and Procedures Manual, Section A-0300 or a successor provision; or
   8. A bona fide emergency purchase pursuant to the Los Angeles County Purchasing Policy and Procedures Manual, Section PP-1100 or a successor provision.
D. “Full time” means 40 hours or more worked per week, or a lesser number of hours if:
   1. The lesser number is a recognized industry standard as determined by the chief administrative officer, or
   2. The contractor has a long-standing practice that defines the lesser number of hours as full time.

E. “County” means the county of Los Angeles or any public entities for which the board of supervisors is the governing body. (Ord. 2002-0040 § 1, 2002: Ord. 2002-0015 § 1 (part), 2002)

2.203.030 Applicability.

This chapter shall apply to contractors who enter into contracts that commence after July 11, 2002. This chapter shall also apply to contractors with existing contracts which are extended into option years that commence after July 11, 2002. Contracts that commence after May 28, 2002, but before July 11, 2002, shall be subject to the provisions of this chapter only if the solicitations for such contracts stated that the chapter would be applicable. (Ord. 2002-0040 § 2, 2002: Ord. 2002-0015 § 1 (part), 2002)

2.203.040 Contractor Jury Service Policy.

A contractor shall have and adhere to a written policy that provides that its employees shall receive from the contractor, on an annual basis, no less than five days of regular pay for actual jury service. The policy may provide that employees deposit any fees received for such jury service with the contractor or that the contractor deduct from the employees’ regular pay the fees received for jury service. (Ord. 2002-0015 § 1 (part), 2002)

2.203.050 Other Provisions.

A. Administration. The chief administrative officer shall be responsible for the administration of this chapter. The chief administrative officer may, with the advice of county counsel, issue interpretations of the provisions of this chapter and shall issue written instructions on the implementation and ongoing administration of this chapter. Such instructions may provide for the delegation of functions to other county departments.

B. Compliance Certification. At the time of seeking a contract, a contractor shall certify to the county that it has and adheres to a policy consistent with this chapter or will have and adhere to such a policy prior to award of the contract. (Ord. 2002-0015 § 1 (part), 2002)

2.203.060 Enforcement and Remedies.

For a contractor’s violation of any provision of this chapter, the county department head responsible for administering the contract may do one or more of the following:

1. Recommend to the board of supervisors the termination of the contract; and/or,

2. Pursuant to chapter 2.202, seek the debarment of the contractor. (Ord. 2002-0015 § 1 (part), 2002)
2.203.070. Exceptions.

A. Other Laws. This chapter shall not be interpreted or applied to any contractor or to any employee in a manner inconsistent with the laws of the United States or California.

B. Collective Bargaining Agreements. This chapter shall be superseded by a collective bargaining agreement that expressly so provides.

C. Small Business. This chapter shall not be applied to any contractor that meets all of the following:

1. Has ten or fewer employees during the contract period; and,

2. Has annual gross revenues in the preceding twelve months which, if added to the annual amount of the contract awarded, are less than $500,000; and,

3. Is not an affiliate or subsidiary of a business dominant in its field of operation.

“Dominant in its field of operation” means having more than ten employees and annual gross revenues in the preceding twelve months which, if added to the annual amount of the contract awarded, exceed $500,000.

“Affiliate or subsidiary of a business dominant in its field of operation” means a business which is at least 20 percent owned by a business dominant in its field of operation, or by partners, officers, directors, majority stockholders, or their equivalent, of a business dominant in that field of operation. (Ord. 2002-0015 § 1 (part), 2002)

2.203.090. Severability.

If any provision of this chapter is found invalid by a court of competent jurisdiction, the remaining provisions shall remain in full force and effect. (Ord. 2002-0015 § 1 (part), 2002)
EXHIBIT I

SAFELY SURRENDERED BABY LAW

FOR

ALTERNATE PUBLIC DEFENDER CASE MANAGEMENT SYSTEM
Safely Surrendered Baby Law

Babies can be safely surrendered to staff at any hospital or fire station in Los Angeles County

No shame. No blame. No names.

In Los Angeles County: 1-877-BABY SAFE • 1-877-222-9723
www.babysafela.org
How does it work?
A distressed parent who is unable or unwilling to care for a baby can legally, confidentially, and safely surrender a baby within three days (72 hours) of birth. The baby must be handed to an employee at a hospital or fire station in Los Angeles County. As long as the baby shows no sign of abuse or neglect, no name or other information is required. In case the parent changes his or her mind at a later date and wants the baby back, staff will use bracelets to help connect them to each other. One bracelet will be placed on the baby, and a matching bracelet will be given to the parent or other surrendering adult.

What if a parent wants the baby back?
Parents who change their minds can begin the process of reclaiming their baby within 14 days. These parents should call the Los Angeles County Department of Children and Family Services at 1-800-540-4000.

Can only a parent bring in the baby?
No. While in most cases a parent will bring in the baby, the Law allows other people to bring in the baby if they have lawful custody.

Does the parent or surrendering adult have to call before bringing in the baby?
No. A parent or surrendering adult can bring in a baby anytime, 24 hours a day, 7 days a week, as long as the parent or surrendering adult surrenders the baby to someone who works at the hospital or fire station.

Every baby deserves a chance for a healthy life. If someone you know is considering abandoning a baby, let her know there are other options. For three days (72 hours) after birth, a baby can be surrendered to staff at any hospital or fire station in Los Angeles County.

A baby’s story
Early in the morning on April 9, 2005, a healthy baby boy was safely surrendered to nurses at Harbor-UCLA Medical Center. The woman who brought the baby to the hospital identified herself as the baby’s aunt and stated the baby’s mother had asked her to bring the baby to the hospital on her behalf. The aunt was given a bracelet with a number matching the anklet placed on the baby; this would provide some identification in the event the mother changed her mind about surrendering the baby and wished to reclaim the baby in the 14-day period allowed by the Law. The aunt was also provided with a medical questionnaire and said she would have the mother complete and mail back in the stamped return envelope provided. The baby was examined by medical staff and pronounced healthy and full-term. He was placed with a loving family that had been approved to adopt him by the Department of Children and Family Services.

Does the parent or surrendering adult have to tell anything to the people taking the baby?
No. However, hospital or fire station personnel will ask the surrendering party to fill out a questionnaire designed to gather important medical history information, which is very useful in caring for the baby. The questionnaire includes a stamped return envelope and can be sent in at a later time.

What happens to the baby?
The baby will be examined and given medical treatment. Upon release from the hospital, social workers immediately place the baby in a safe and loving home and begin the adoption process.

What happens to the parent or surrendering adult?
Once the parent or surrendering adult surrenders the baby to hospital or fire station personnel, they may leave at any time.

Why is California doing this?
The purpose of the Safely Surrendered Baby Law is to protect babies from being abandoned, hurt or killed by their parents. You may have heard tragic stories of babies left in dumpsters or public bathrooms. Their parents may have been under severe emotional distress. The mothers may have hidden their pregnancies, fearful of what would happen if their families found out. Because they were afraid and had no one or nowhere to turn for help, they abandoned their babies. Abandoning a baby is illegal and places the baby in extreme danger. Too often, it results in the baby’s death. The Safely Surrendered Baby Law prevents this tragedy from ever happening again in California.
Ley de Entrega de Bebés Sin Peligro

Los recién nacidos pueden ser entregados en forma segura al personal de cualquier hospital o cuartel de bomberos del Condado de Los Ángeles


En el Condado de Los Ángeles: 1-877-BABY SAFE • 1-877-222-9723
www.babysafela.org
**Ley de Entrega de Bebés Sin Peligro**

¿Cómo funciona?
El padre/madre con dificultades que no pueda o no quiera cuidar de su recién nacido puede entregarlo en forma legal, confidencial y segura dentro de los tres días (72 horas) del nacimiento. El bebé debe ser entregado a un empleado de cualquier hospital o cuartel de bomberos del Condado de Los Ángeles. Siempre que el bebé no presente signos de abuso o negligencia, no será necesario suministrar nombres ni información alguna. Si el padre/madre cambia de opinión posteriormente y desea recuperar a su bebé, los trabajadores utilizan brazaletes para poder vincularlos. El bebé llevará un brazalete y el padre/madre o el adulto que lo entregue recibirá un brazalete igual.

¿Es necesario que el padre/madre o adulto diga algo a las personas que reciben el bebé?
No. Sin embargo, el personal del hospital o cuartel de bomberos le pedirá a la persona que entregue al bebé que llene un cuestionario con la finalidad de recabar antecedentes médicos importantes, que resultan de gran utilidad para cuidar bien del bebé. El cuestionario incluye un sobre con el sello postal pagado para enviarlo en otro momento.

¿Qué pasa si el padre/madre desea recuperar a su bebé?
Los padres que cambian de opinión pueden comenzar el proceso de reclamar a su recién nacido dentro de los 14 días. Estos padres deberán llamar al Departamento de Servicios para Niños y Familias (Department of Children and Family Services) del Condado de Los Ángeles al 1-800-540-4000.

¿Sólo los padres podrán llevar al recién nacido?
No. Si bien en la mayoría de los casos son los padres los que llevan al bebé, la ley permite que otras personas lo hagan si tienen custodia legal.

¿Los padres o el adulto que entrega al bebé deben llamar antes de llevar al bebé?
No. El padre/madre o adulto puede llevar al bebé en cualquier momento, las 24 horas del día, los 7 días de la semana, siempre y cuando entreguen al bebé a un empleado del hospital o cuartel de bomberos.

**Cada recién nacido se merece la oportunidad de tener una vida saludable. Si alguien que usted conoce está pensando en abandonar a un recién nacido, infórmele que tiene otras opciones. Hasta tres días (72 horas) después del nacimiento, se puede entregar un recién nacido al personal de cualquier hospital o cuartel de bomberos del condado de Los Ángeles.**

**Historia de un bebé**

A la mañana temprano del día 9 de abril de 2005, se entregó un recién nacido saludable a las enfermeras del Harbor-UCLA Medical Center. La mujer que llevó el recién nacido al hospital se dio a conocer como la tía del bebé, y dijo que la madre le había pedido que llevara al bebé al hospital en su nombre. Le entregaron a la tía un brazalete con un número que coincidía con la pulsera del bebé; esto serviría como identificación en caso de que la madre cambiara de opinión con respecto a la entrega del bebé y decidiera recuperarlo dentro del periodo de 14 días que permite esta ley. También le dieron a la tía un cuestionario médico, y ella dijo que la madre lo llenaría y lo enviaría de vuelta dentro del sobre con franquero pagado que le habían dado. El personal médico examinó al bebé y se determinó que estaba saludable y a término. El bebé fue ubicado con una buena familia que ya había sido aprobada para adoptarlo por el Departamento de Servicios para Niños y Familias.
EXHIBIT J
SOURCE CODE ESCROW AGREEMENTS

[_______] 2022
EXHIBIT J
SOURCE CODE ESCROW AGREEMENTS

None applicable as of Effective Date of Agreement
EXHIBIT K
PRE-APPROVED SUBCONTRACTORS
FOR
ALTERNATE PUBLIC DEFENDER CASE MANAGEMENT SYSTEM
**EXHIBIT K**
**PRE-APPROVED SUBCONTRACTORS**

The following entities are engaged by Contractor, directly or indirectly, as subcontractors to provide Work under the Agreement:

- Carahsoft Technology Corp.
- Salesforce.com, Inc.
- LinkPoint360, LLC
- Luminix, Inc.
- Nintex USA Inc.
- Box, Inc.
- Image Access Corp.
SCHEDULE L.1
SALESFORCE.COM

[_______] 2022
The County of Los Angeles ("County" or "Customer") has entered into an agreement with Sapient Corporation ("Contractor"), including subcontracts with the Reseller and SFDC ("Agreement"), for developing and maintaining and supporting a Client Case Management System ("System") application based on and including SFDC Services. This Schedule L.1 sets forth the license, service levels and support terms applicable to the SFDC Services to be provided under such Agreement (also referred to as "Subscription Services" or "SFDC Service Terms") in addition to the terms set forth in the Agreement.

**PART 1 – SUBSCRIPTION LICENSE TERMS**

The SFDC Services to be provided to County under the Agreement shall be subject to the license terms ("License" or "Subscription License") set forth in this Part 1 below.

1. **DEFINITIONS**

   "**Content**" means information obtained by SFDC from publicly available sources or its third party content providers and made available to Customer through the SFDC Services, as more fully described in the Documentation.

   "**Customer**" means the entity for which Contractor has contracted with Reseller to purchase subscriptions to use the SFDC Services, subject to the conditions of these SFDC Service Terms.

   "**Customer Data**" means any electronic data or information submitted by or for Customer to the SFDC Services, excluding Content and Non-SFDC Applications.

   "**Documentation**" means the applicable Marketing Cloud Service’s Trust and Compliance documentation, and its usage guides and policies, as updated from time to time, accessible via help.salesforce.com or login to the applicable SFDC Services.

   "**Malicious Code**" means code, files, scripts, agents or programs intended to do harm, including, for example, viruses, worms, time bombs and Trojan horses.

   "**Marketplace**" means an online directory, catalog or marketplace of applications that interoperate with the SFDC Services, including, for example, the AppExchange located at http://www.salesforce.com/appexchange, the HubExchange located at https://hubexchange.exacttarget.com/, the Heroku add-ons catalog located at https://addons.heroku.com/, and any successor websites.

   "**Non-SFDC Application**" means any mobile, Web-based, offline or other software application that is provided by Contractor, Reseller, Customer or a third party and interoperates with the SFDC Services, including, for example, an application that is developed by or for Customer, is listed on a Marketplace, or is identified as Salesforce Labs or by a similar designation.


   "**Reseller**" means Carahsoft Technology Corp.
“SFDC” means Salesforce.com, Inc., located at The Landmark @ One Market, Suite 300, San Francisco, CA 94105, USA.

“SFDC Services” means the Salesforce products and services offered and/or provided to Customer under the Agreement, including associated online and offline components, as described in the Documentation and/or the Agreement. “SFDC Services” exclude Content and Non-SFDC Applications.

“User” means an individual who is authorized by Customer to use the SFDC Services on behalf of Customer and to whom Customer (or, when applicable, SFDC at Contractor’s or Reseller’s request), has supplied a user identification and password. Users may include, for example, employees, consultants, contractors and agents of Customer, and third parties with which Customer transacts business.

2. SUPPORT

All support inquiries and matters must be made by Customer through SFDC.

3. USE OF SFDC SERVICES AND CONTENT

3.1. Usage Limits. SFDC Services and Content are subject to usage limits specified in the Agreement and/or the Documentation, as applicable. Unless otherwise specified, (a) a User’s password may not be shared with any other individual, and (b) a User identification may be reassigned to a new individual replacing one who no longer requires ongoing use of the SFDC Services.

3.2. Customer Responsibilities. Customer will (a) be responsible for Users’ compliance with the SFDC Service Terms and the Documentation, (b) be responsible for the accuracy, quality, and legality of Customer Data and the means by which Customer acquires Customer Data and in accordance with the Documentation and applicable laws and government regulations, (d) use commercially reasonable efforts to prevent unauthorized access to or use of the SFDC Services, and notify SFDC or Contractor promptly of any such unauthorized access or use, (e) use the SFDC Services only in accordance with these SFDC Service Terms, the Documentation, the Agreement and applicable laws and government regulations, and (f) comply with terms of service of Non-SFDC Applications with which Customer uses SFDC Services or Content.

3.3. Usage Restrictions. Customer will not (a) make the SFDC Services or Content available to, or use the SFDC Services or Content for the benefit of, anyone other than Users, unless expressly stated otherwise in the Documentation, (b) sell, resell, license, sublicense, distribute, make available, rent or lease the SFDC Services or Content, or include any SFDC Services or Content in a service bureau or outsourcing offering, (c) use the SFDC Services or Non-SFDC Application to store or transmit infringing, libelous, or otherwise unlawful or tortious material, or to store or transmit material in violation of third-party rights, unless used, transmitted or maintained in the course of Customer’s normal business or legal representation obligations, (d) use the SFDC Services or Non-SFDC Applications to store or transmit Malicious Code, (e) interfere with or disrupt the integrity or performance of the SFDC Services or third-party data contained therein, (f) attempt to gain unauthorized access to the SFDC Services or Content or their related systems or networks, (g) permit direct or indirect access to or use of SFDC Services or Content in a way that circumvents a contractual usage limit, or use any SFDC Services to access or use any of SFDC’s intellectual property except as permitted under these SFDC Service Terms, or the Documentation, (h) copy SFDC Services or any part, feature, function or user interface thereof, (i) copy Content except as permitted herein the Documentation, (j) access the SFDC Services or Content in order to build a product or service or to benchmark with a non-SFDC competitive product or service, (k) frame or mirror any part of the SFDC Services or Content in a way that circumvents a contractual usage limit, or use any SFDC Services to access or use any of SFDC’S intellectual property except as permitted under these SFDC Service Terms, or the Documentation, (h) copy SFDC Services or any part, feature, function or user interface thereof, (i) copy Content except as permitted herein the Documentation, (j) access the SFDC Services or Content in order to build a product or service or to benchmark with a non-SFDC competitive product or service, (k) frame or mirror any part of the SFDC Services or Content, other than copying or framing on Customer’s own intranets or otherwise for its own internal business purposes, (l) access the SFDC Services or Content in order to build a competitive product or service, or (m) reverse-engineer the SFDC Services. Customer’s or a User’s intentional violation of the foregoing, or any use of the SFDC Services in breach of these SFDC Service Terms or the Documentation (if applicable) by Customer or Users that in SFDC’s
judgment imminently threatens the security, integrity or availability of SFDC’s services, may result in SFDC’s immediate suspension or termination of the SFDC Services. Section (c) of the previous paragraph shall not apply to Customer’s day-to-day business activities.

3.4. **External-Facing Services.** If Customer subscribes to the SFDC Services for sending electronic messages or for the creation and hosting of, or for posting content on, external-facing websites, Customer will comply with, and be responsible for Users’ compliance with, SFDC’s External-Facing Services Policy at [http://www.salesforce.com/company/legal/agreements.jsp](http://www.salesforce.com/company/legal/agreements.jsp) and [https://static.carahsoft.com/concrete/files/7715/9896/8711/SFDC_TERMS_OF_USE.pdf](https://static.carahsoft.com/concrete/files/7715/9896/8711/SFDC_TERMS_OF_USE.pdf), as may be applicable to the SFDC Services, and be solely responsible for complying with applicable law in any use of cookies or other tracking technologies.

3.5. **Removal of Content and Non-SFDC Applications.** If SFDC is required by any third party rights holder to remove Content or receives information that Content provided to Customer may violate applicable law or third-party rights, unless such Content is used, transmitted or maintained in the course of Customer’s normal business or legal representation obligations, SFDC may discontinue Customer’s access to such Content through the SFDC Services and/or may on notice to Contractor or to Customer require Customer to discontinue all use of such Content and, to the extent not prohibited by law, promptly remove such Content from its systems. If SFDC receives information that a Non-SFDC Application used with the SFDC Services by Customer may violate the External-Facing Services Policy or applicable law or third-party rights, SFDC may so notify Customer and Contractor and, in such event, Contractor will promptly disable such Non-SFDC Application or modify the Non-SFDC Application to resolve the potential violation. If Contractor or Customer does not take required action in accordance with the above, SFDC may disable the applicable Content, the SFDC Services and/or Non-SFDC Application until the potential violation is resolved. If so requested by SFDC, Contractor shall certify such deletion and discontinuance of use in writing, and SFDC shall be authorized to provide a copy of such certification to any such third party claimant or governmental authority, as applicable.

4. **NON-SFDC PROVIDERS**

If Customer chooses to use a Non-SFDC Application with the SFDC Services, Customer grants SFDC permission to allow the Non-SFDC Application and its provider to access Customer Data as required for the interoperation of that Non-SFDC Application with the SFDC Services. SFDC is not responsible for any disclosure, modification or deletion of Customer Data resulting from access by the provider of such Non-SFDC Application or its provider. The SFDC Services may contain features designed to interoperate with such Non-SFDC Applications. To use such features, Customer may be required to obtain access to such Non-SFDC Applications from their providers and may be required to grant SFDC access to Customer’s account(s) on such Non-SFDC Applications. SFDC cannot guarantee the continued availability of such SFDC Service features, and may cease providing them without entitling Customer to any refund, credit, or other compensation, if for example and without limitation, the provider of a Non-SFDC Application ceases to make the Non-SFDC Application available for interoperation with the corresponding SFDC Service features in a manner acceptable to SFDC.

5. **PROPRIETRY RIGHTS AND LICENSES**

5.1. **Reservation of Rights.** Subject to the limited rights expressly granted hereunder, SFDC, on behalf of itself, its licensors and Content providers, reserves all rights, title and interest in and to only the SFDC Services and Content described in this Schedule L.1, including all related intellectual property rights. No rights are granted to Customer hereunder other than as expressly set forth herein.

5.2. **Access to Content.** Access to Content is subject to the terms of the Agreement, these SFDC Service Terms and the Documentation.
5.3. **License by Customer to Host Customer Data and Applications.** Customer grants to Contractor, for use by SFDC, its Affiliates and applicable contractors, a worldwide, limited-term license to host, copy, transmit and display Customer Data, and any SFDC and Non-SFDC Applications and program code created by or for Customer using the SFDC Services or for use by Customer with the SFDC Services, as necessary for Contractor to provide the SFDC Services in accordance with this Schedule L.1 and the Documentation. Subject to the limited licenses granted herein, SFDC acquires no right, title or interest from Customer or its licensors under these SFDC Service Terms in or to any Customer Data, Non-SFDC Application or such program code.

**License by Customer to Use Feedback.** Customer grants to SFDC and its Affiliates a worldwide, perpetual, irrevocable, royalty-free, license to use and incorporate into its services any suggestions, enhancement requests, recommendations, correction or other feedback provided by Customer or its Users, relating to the operation of SFDC’s or its Affiliates’ services in accordance with the terms of the Agreement.

6. **DISASTER RECOVERY**

Customer data, up to the last committed transaction, is replicated to disk in near-real time at the designated disaster recovery data center, backed up at the primary data center, and then cloned at an archive data center. Backups are performed daily at each data center facility without stopping access to the application. Backup cloning is transmitted over an encrypted network (our MPLS network across all data centers). Backups are retained for 90 days. Backups never physically leave our secure data center facilities, unless they are to be retired and destroyed through a secure destruction process.

This paper further explains the technology that makes the Salesforce Force.com platform fast, scalable and secure for any type of application: [https://developer.salesforce.com/page/Multi_Tenant_Architecture](https://developer.salesforce.com/page/Multi_Tenant_Architecture). The County has been provided access to Salesforce's FedRAMP package under NDA to the County Chief Information Security Officer that contains the details of our Disaster Recovery Plan.

7. **WARRANTY DISCLAIMER**

As between SFDC and Customer, SFDC makes no warranty of any kind, whether express, implied, statutory or otherwise, and specifically disclaims all implied warranties, including any implied warranty of merchantability, fitness for a particular purpose or non-infringement, to the maximum extent permitted by applicable law. Content is provided “as is,” and as available exclusive of any warranty whatsoever.

With respect only the SFDC Services described in this Schedule L.1, Contractor warrants solely for the benefit of Customer that (i) SFDC Services will be provided in a manner consistent with general industry standards reasonably applicable to the provision thereof; (ii) Contractor owns, or otherwise has obtained sufficient rights, for provision of the SFDC Services and the SFDC Technology to grant the rights and licenses granted herein; and (iii) the SFDC Services and SFDC Technology do not infringe upon any intellectual property rights of any third party. This warranty does not apply to any damage resulting from unauthorized use or negligence on the part of Customer.

8. **NO LIABILITY**

In no event shall SFDC have any liability to Customer or any user for any damages whatsoever, including but not limited to direct, indirect, special, incidental, punitive, or consequential damages, or damages based on lost profits, however caused and, whether in contract, tort or under any other theory of liability, whether or not customer has been advised of the possibility of such damages. SFDC disclaims all liability and indemnification obligations for any harm or damages caused by any third-party hosting providers.
9. **GENERAL**

9.1. **Notice.** Any notice or other obligations that SFDC has to customers generally under the Documentation shall not apply as between SFDC and Customer. Any notices that SFDC is required to provide under the Documentation shall be provided by SFDC to Contractor or Customer based on the circumstances and designated contact information for notices available to SFDC in the SFDC Services. Contractor shall ensure that all notices provided by SFDC to Contractor shall be forwarded to the appropriated County contracts set forth in the Agreement.

9.2. **Waiver.** No failure or delay by SFDC in exercising any right under these SFDC Service Terms will constitute a waiver of that right.

9.3. **Severability.** If any provision of these SFDC Service Terms is held by a court of competent jurisdiction to be contrary to law, the provision will be deemed null and void, and the remaining provisions of these SFDC Service Terms will remain in effect.

9.4. **Further Contact.** SFDC may contact Customer or Contractor regarding new SFDC service features and offerings.

9.5. **Source Code Escrow.** SFDC shall maintain Customer as a beneficiary under SFDC’s pre-existing Escrow Services Agreement for Deposit Account Number 3728 with Iron Mountain Intellectual Property Management, Inc. (hereinafter the Escrow Services Agreement, together with the Beneficiary Enrollment Form attached under Exhibit J (Source Code Escrow Agreements) to the Agreement, “Source Code Escrow Agreement”). SFDC shall release the Source Code for SFDC Services to County, and County shall have the right to immediately begin using the Source Code, at no charge to County, upon the occurrence of any one of the Release Conditions for County to perform its own support and maintenance. Any and all fees and costs associated with maintaining Customer as a beneficiary under the Source Code Escrow Agreement or the Source Code Escrow Agreement itself shall be borne by Contractor or Reseller. Consequently, payment of any and all fees and costs required by the Source code Agreement to be made by County for maintaining the Source Code in escrow, the Source Code Escrow Agreement or County as a beneficiary to such Source Code Escrow Agreement shall be made by Contractor or Reseller on behalf of County.

Should use of the Source Code as provided in Paragraph 10.7 (Post-Agreement Proprietary Rights) of the Agreement involve the use or practice of any patent, copyright, trade secret, trademark or other proprietary information in which SFDC has an interest, SFDC acknowledges, represents and warrants that SFDC shall not assert a claim for patent, copyright, trade secret, trademark or other proprietary information infringement against County or any User, provided that the use of the Software and its Source Code is in accordance with the terms of Agreement, including Paragraph 10.2 (License) of the Agreement and this Schedule L.1.

9.6. **Bankruptcy.** All rights and licenses granted pursuant to any section of this Schedule L.1 are, and will otherwise be, for purposes of Section 365(n) of the U.S. Bankruptcy Code (the “Code”) and/or any similar or comparable section of the Code (as such sections may be modified, amended, replaced, or renumbered from time to time), executory licenses of rights to “intellectual property”, as defined under Section 101 (35A) of the Code and/or any similar or comparable section of the Code (as such sections may be modified, amended, replaced or renumbered from time to time). Customer shall have the right to exercise all rights and elections under the Code and all other applicable bankruptcy, insolvency and similar laws with respect to this Schedule L.1. Without limiting the generality of the foregoing, SFDC acknowledges and agrees that, if SFDC or its estate shall become subject to any bankruptcy or similar proceeding, subject to Customer’s rights of election, all rights and licenses granted to Customer under this Schedule L.1 will continue, subject to the terms and conditions hereof, and will not be affected, even by SFDC’s rejection of this Schedule L.1.
PART 2 – SERVICE LEVELS AND SUPPORT TERMS

This Part 2 sets forth the service levels and support terms (“Service Level Addendum” or “SLA”) that are part of the SFDC Services to be provided under the Agreement.

1. PREMIER+ SUCCESS PLAN

The Premier+ Success Plan provides all the benefits listed below, which shall include an assigned support rep, priority case routing, one-hour response time for critical issues, 24x7 phone support, unlimited usage of the entire online Salesforce course library, and access to a team of expert Salesforce administrators.

- Access to a pool of Salesforce Certified Administrators who can configure and maintain the agency’s Salesforce edition
- More than 100 administrative services
- Additional expertise and programs from Salesforce’s Customers For Life (CFL) organization
- Multichannel customer service: web, email, and phone support
- 24x7 toll-free phone support
- Priority case queuing and routing
- Quick initial one-hour response time for critical issues
- Unlimited access to the entire online Salesforce course catalog
- An assigned support account rep
- Force.com code troubleshooting
- Customizable end-user course templates
- Premier Accelerators
- Premier Apps
- Exclusive webinars
- Premier Success Review to measure usage and trends
- Trailhead
- “Getting Started” online training catalog
- Certification prep courses
- Role-based, online, and video learning paths
- Success Communities
- Guided Journeys
- Circles of Success Interactive Events
- Access to over 90 Accelerators
- Exclusive certification practice exams


2. AVAILABILITY

SFDC shall make the SFDC Services available 99% of the time, except as provided below. Availability will be calculated per calendar quarter, as follows:
\[
\left(\frac{\text{total} - \text{nonexcluded} - \text{excluded}}{\text{total} - \text{excluded}}\right) \times 100 \geq 99\
\]

Where:

- **total** means the total number of minutes in the calendar quarter;
- **nonexcluded** means downtime that is not **excluded**; and
- **excluded** means:
  - Any planned downtime of which SFDC gives 24 or more hours’ notice in accordance with the Agreement or via a conspicuous on-screen message in the Service. SFDC will use commercially reasonable efforts to schedule all planned downtime during the hours from 6:00 p.m. Friday to 3:00 a.m. Monday, U.S. Pacific Time.
  - Any period of unavailability lasting less than 15 minutes.
  - Any unavailability caused by circumstances beyond SFDC’s reasonable control, including, without limitation, acts of God, acts of government, flood, fire, earthquakes, civil unrest, acts of terror, strikes or other labor problems (other than those involving SFDC employees), denial-of-service attacks, or third-party Internet service provider failures or delays.

For any partial calendar quarter during which Customer subscribes to the SFDC Services, availability will be calculated based on the entire calendar quarter, not just the portion for which Customer subscribed.

3. **REMEDIES**

Should SFDC fail to make the SFDC Services available as set forth in Section 2 (Availability) above in a calendar quarter, Customer may terminate the SFDC Services under the Agreement by providing notice of termination in accordance with Section 4 (Reporting, Claims and Notices) below, in which case SFDC will refund to Customer any prepaid fees for the remainder of the SFDC Services subscription term(s) following the date of such termination. The remedies described in this paragraph shall be the sole remedies available to Customer for breach of this SLA.

4. **REPORTING, CLAIMS AND NOTICES**

To claim a remedy pursuant to this SLA, Customer shall send Contractor a notice containing the following details:

- Billing information, including company name, billing address, billing contact and billing contact phone number
- Downtime information with dates and time periods for each instance of downtime during the relevant period
- An explanation of the claim, including any relevant calculations.

Claims may be made on a calendar-quarter basis only and must be submitted within ten (10) Business Days after the end of the applicable quarter. To the extent applicable under the Agreement, where the SFDC Services subscription ends on a date other than the last day of a calendar quarter, any claim related to that subscription must be submitted within ten (10) Business Days after the subscription end date.

All claims will be verified against SFDC’s system records. Should SFDC dispute any period of unavailability alleged by Customer, SFDC will provide to Customer and Contractor a record of SFDC Services availability for the applicable period. SFDC will provide such records only in response to claims made by Customer in good faith. Notwithstanding the foregoing, County claims hereunder submitted by Contractor on behalf of County shall be handled with County approval.

5. **GENERAL**
Services designated in writing as beta, limited release, developer preview, development or test bed environments, or by descriptions of similar import are excluded from this SLA. SFDC shall have no obligations under this SLA during any period in which Customer is in material breach of the Agreement with regards to Customer’s obligations under this SLA.
THE COUNTY OF LOS ANGELES ("COUNTY" OR "LICENSEE") HAS ENTERED INTO AN AGREEMENT ("AGREEMENT") WITH Sapient Corporation ("CONTRACTOR") FOR DEVELOPING AND MAINTAINING AND SUPPORTING A CLIENT CASE MANAGEMENT SYSTEM ("SYSTEM" OR "CMS") INCORPORATING SOFTWARE PRODUCTS PROVIDED AND LICENSED BY IMAGE ACCESS CORP. ("IAC"). THIS SCHEDULE L.6 (ALSO "LICENSE & SUPPORT AGREEMENT") SETS FORTH THE LICENSE, SERVICE LEVELS, WARRANTIES AND SUPPORT TERMS APPLICABLE TO THE IAC SOFTWARE AND RELATED SERVICES (TOGETHER "SOFTWARE"), TO BE PROVIDED UNDER SUCH AGREEMENT IN ADDITION TO THE TERMS SET FORTH IN THE AGREEMENT.

PART 1 – LICENSE TERMS

THE SOFTWARE TO BE PROVIDED TO COUNTY UNDER THE AGREEMENT WITH RESPECT TO THE SOFTWARE DESCRIBED HEREIN SHALL BE SUBJECT TO THE LICENSE TERMS SET FORTH IN THIS PART 1 OF THIS SCHEDULE L.6.

1. License Grant
   
i. Image Access Corp. ("IAC") grants you a nonexclusive, nontransferable License to use this Software by as many users as the number of concurrent user Licenses purchased. Use of the Software by more than the specified number of concurrent users is expressly prohibited.

   ii. If you have received a trial version of the Software, the Software is for evaluation use only. Your Software will cease operation after 30 days from the date you submit a request for a trial License key. This Agreement will terminate after such period unless extended by IAC upon your acquisition of a License. Trial versions may contain limited functionality.

2. Restrictions
   
You may not alter, merge, modify, adapt or translate the Software, or decompile, reverse engineer, disassemble, or otherwise reduce the Software to a human-perceivable form. You may not sell, rent, lease, sublicense, transfer, resell for profit or otherwise distribute the Software or any part thereof. You may not modify the Software or create derivative works based upon the Software.

3. Ownership
   
Title, intellectual property, and ownership rights in and to the Software and Documentation shall remain in IAC. You acknowledge and agree to abide by the copyright laws and all other applicable laws of the United States. You acquire only a License to use the Software. You acknowledge that the Software in source code remains a confidential trade secret of IAC. In no event shall you copy the Documentation, or any portion thereof, accompanying the Software, except as reasonably necessary to support your authorized use of the Software. Failure to comply with the above restrictions will result in automatic termination of this License and will make available to IAC other legal remedies.

4. Assignment
   
You shall not assign or otherwise transfer all or part of the Software or this License without the prior written consent of IAC.

5. Updates
   
IAC can make changes, updates or enhancements to the Software at any time. IAC may also add or remove functionalities or features, provided, that any changes, updates, enhancements, additions or removals will not material reduce the functionality, performance or security of the Software.

6. Subscription Period and Term
   
The subscription period will be for the period set forth on the applicable ordering document and will renew as
provided in the applicable ordering document. You will not be allowed to cancel or reduce the number of seats until the anniversary date. You also agree that you will only receive the features and functionality that are included in the specific subscription plan that you have purchased. IAC will notify you in writing if you exceed your total licensed concurrent usage at any time. In the event your average concurrent usage over a subscription term exceeds one hundred five percent (105%) of your total licensed concurrent usage for such subscription term, the order for the next subscription term may, as IAC’s sole remedy for such excess use, reflect the cost of the overage for the prior subscription term (the “true up”), as mutually agreed by you and IAC, provided, that the fees for such true up amount shall be based on the license fees for the prior subscription term. IAC will not suspend, terminate or otherwise disrupt your use of the Software as a result of any use in excess of your licensed concurrent usage.

7. Export
You agree that you do not intend to export the Software or any related Documentation to any country, person, or entity if such a transfer is in violation of U.S. export restrictions.

8. Source Code For Licensed Software
Upon the Effective Date of the Agreement, Subcontractor will have deposited in Source Code Escrow the Source Code for all Licensed Software that is part of the Solution, with a nationally recognized source code escrow company. Subcontractor shall ensure that County has access to the Source Code for all Licensed Software pursuant to the Source Code Escrow Agreement(s) with one or more third parties by including County as a beneficiary to such Source Code Escrow Agreement(s) (hereinafter “Source Code Escrow”). Subcontractor’s duty to deposit and maintain the Source Code in Source Code Escrow shall continue throughout the term of this Agreement, unless one of the Release Conditions occurs which would permit County to obtain and use the Source Code. Subcontractor shall deposit in Source Code Escrow a new copy of all deposited Source Code no less frequently than each time the Software Vendor for the Core Software releases a Software Update, at least twice a year.

9. Source Code Release Conditions
Subcontractor shall cause the release of the Source Code to County, and County shall have the right to immediately begin using the Source Code, for the applicable Licensed Software, at no charge to County, upon the occurrence of any one of the following events relating to the Subcontractor of such Licensed Software (“Release Condition(s)”: (1) Subcontractor has availed itself of, or been subjected to by any third party, a proceeding in bankruptcy in which Subcontractor is the named debtor, (ii) an assignment by Subcontractor for the benefit of its creditors, (iii) the appointment of a receiver for Subcontractor, (iv) Subcontractor has ceased its on-going business operations, (v) Subcontractor ceased operating in the normal course of business;

PART 2 – SERVICE LEVELS AND SUPPORT TERMS

Image Access Support Services
This document is an overview of the support services provided under Image Access’ support agreement.

Software Support Services
The helpdesk will maintain a telephone and e-mail address as a single point of contact for reporting support requests and providing help with the Customer’s operation of the software.

The helpdesk will:

• Log all calls in a call tracking system and track them with a unique incident number until resolved

• Provide expert telephone based help to appropriately trained Customer’s personnel on any reasonable query raised by such personnel on the operation of the software

• Provide access to specialists when appropriate
The support services are provided between 09:00 AM and 8:00 PM EST (Support Hours) each day excluding Saturday, Sunday and holidays. The helpdesk will provide the above telephone/e-mail and diagnostic services remotely at its offices.

The helpdesk will attempt to resolve support requests to the best of its abilities. The service is offered to the Customer on a best effort basis, as the helpdesk may not be able to resolve every support request. Although the helpdesk will attempt to provide reasonable guidance and direction, Image Access is not responsible for issues related to networks, back-end databases, operating systems or any product not included with the software.

**Software Support Escalation**

The helpdesk will dedicate all necessary resources to resolve the support requests. All support requests will be classified by the Customer in accordance with the criteria below:

- **Level 1**: An emergency situation in which the Software is significantly affecting the business of the Customer
- **Level 2**: A failure in the Software resulting in loss of functionality or degraded performance, but without significantly affecting the business of the Customer
- **Level 3**: A minor failure of the Software, causing minor inconvenience and little or no loss of functionality or performance
The helpdesk will respond to the Customer’s request for support services as below:

- **Level 1**: The helpdesk will respond to the Customer’s request within three Support Hours. The helpdesk will dedicate all necessary resources on a priority basis to resolve the request during Support Hours.

- **Level 2**: The helpdesk will respond to the Customer’s request within six Support Hours. The helpdesk will assign a reasonable level of resource in order to promptly resolve the problem within Support Hours.

- **Level 3**: The helpdesk will respond to the Customer’s request within eight Support Hours. The helpdesk will use all reasonable means to ensure the problem is resolved within a period estimated by the helpdesk for such resolution.

**SERVICE LEVEL PERFORMANCE CRITERIA**

Subcontractor shall provide to Subscriber 99.7% system Uptime per month for Licensed Software (scheduled maintenance or upgrades on the system will not count against uptime). “Uptime” is defined as time when the Licensed Software may be accessed and used by End-users. The determination of Uptime will be calculated using a historical monthly percentage. Contractor or Licensor shall provide Subscriber with at least forty-eight (48) hours’ notice of any scheduled maintenance of the Services and Software and will use commercially reasonable efforts to conduct maintenance during non-Business Hours only (as defined below), as approved by Subscriber. This notice period shall not apply in the event Subscriber wants an immediate change to the Services to accommodate any internal, sales and/or compliance changes. Should the Licensed Software not be accessible at least 99.7% of the month by most users in the aggregate, Subcontractor will credit to Subscriber the percentage difference in Uptime of the applicable monthly amount due, to be applied by Subscriber towards future Subscription Fees for the Licensed Software hereunder in the immediately following annual term of the Agreement. If the Licensed Software are unusable for more than eight (8) hours during any given Business Day (8 am PT – 5 pm PT), Contractor will credit to Subscriber any Subscription Fees at the prorated cost calculated as a percentage of monthly subscriptions divided by number of weekdays in the month multiplied by days of unavailability. Any credits due to Service Downtime (most users in the aggregate being unable to access the servers and majority of applications of the Licensed Software) shall be applied towards future Subscription Fees in the immediately following annual term of the Agreement. The Service Downtime excludes network error outside of the control of the Subcontractor, server error and limitations set by third party service providers, planned maintenance, outages resulting from the actions of the Subscriber, Internet Service provider failures or delays and denial of service attacks. Subcontractor shall use good faith efforts to promptly notify Subscriber of any outages or Downtime that it anticipates or discovers during the term of the Agreement.
SCHEDULE L.2
LINKPOINT 360, LLC

[_______] 2022
The County of Los Angeles ("County" or "Licensee") has entered into an agreement ("Agreement") with Sapient Corporation ("Contractor") for developing and maintaining and supporting a Client Case Management System ("System" or "CMS") incorporating Software provided and licensed by LinkPoint360, LLC ("Licensor") Carahsoft Technology Corp. ("Reseller"). This Schedule L.2 (also, "License and Support Agreement") sets forth the license, service levels, warranties and support terms applicable to the Software and related services (together "Software") to be provided under such Agreement (also referred to as “Subscription Services”) in addition to the terms set forth in the Agreement.

PART 1 – SUBSCRIPTION LICENSE TERMS

The Subscription Services to be provided to County under the Agreement with respect to the Software described hereunder shall be subject to the license terms ("License Terms") set forth in this Part 1 of the License & Support Agreement below.

1. DEFINITIONS

In addition to the terms that are defined elsewhere in this Agreement, the defined terms below shall have the meanings given to them as follows:

1.1. “End User(s)” shall mean the persons designated by County to implement, use and/or maintain and support the System containing the Software, including County employees and agents, Contractor personnel, Pre-Approved Subcontractors (as defined in the Agreement) County third party contractors and other personnel performing such services on behalf of County or Contractor.

1.2. “Software” shall mean the certain LinkPoint360 Connect computer program(s) of Licensor included in the System under the Agreement, their database structure/schema and related documentation, and all Upgrades, all owned by Licensor.

1.3. “Upgrade” or “Upgrades” shall mean any new versions, updates, fixes, enhancements, service packs or other revisions of the Software as may be commercially released in the future at Licensor’s sole discretion.

2. LICENSE

Subject to and without limiting the Licensee’s rights under the Agreement with respect to the Licensed Software (as defined in the Agreement), including the Software described herein, the license for the Software set forth in this License & Support Agreement is subject to the terms specified below in this Section 2.

2.1. LICENSE GRANT. During the term of the Agreement, Contractor grants to County and End Users for use within CMS for the exclusive benefit of the County’s business operations the license to use the Software described herein. Licensor hereby authorizes Reseller to sell to County for use by the End Users Software subscription licenses (“Seats”) as specified in the Agreement under the terms and conditions of this License & Support Agreement. For each Seat, the Software may be installed on a maximum of three (3) computers; however, a given Seat may not be used on
more than one (1) computer concurrently. For the avoidance of doubt, a user ID for a given Seat may not be shared or used by more than one (1) person. The Software may be used by all End Users, provided that County will be solely responsible for the acts and omissions of such End Users and shall ensure that any third party use of the Software complies with the provisions of this License & Support Agreement.

2.2. **DELIVERY.** For each Software license that County purchases under the Agreement, Contractor shall provide to County a copy of the Software and associated materials as appropriate via network download for distribution to End Users. Each copy of the Software will be uniquely identified via a serial number, or otherwise, and will be associated with a particular End User account.

2.3. **SALESFORCE.COM.** The license for Licensor’s Software products that are designed to integrate with Salesforce.com is expressly limited in such a way that a given Software license key may only be used by End Users within a single Salesforce.com Org (as defined below). County’s use of such Software with more than one (1) Salesforce.com Org will require purchase of separate license keys for each such Salesforce.com Org as authorized under the Agreement. A Salesforce.com “Org” means a separate set of Salesforce.com customer data and product customizations stored in a logically separate database (i.e., in a database that is segregated from other databases through password controlled access).

2.4. **BACKUPS.** County is permitted to make one (1) copy of the Software in machine-readable form solely for backup purposes. Any such backup copy of the Software must include all copyright notices and any other proprietary legends on the original copy of the Software.

2.5. **LICENSE TO USE TRADEMARK AND TRADE NAME.** Any and all trademarks and trade names that Licensor uses in connection with the Software pursuant to the license grant provided hereunder are and remain the exclusive property of Licensor.

3. **LICENSE RESTRICTIONS**

Subject to, without limiting the rights of County under, and except as permitted by the Agreement, including this License & Support Agreement, County or End Users may not:

3.1. Make or distribute copies of the Software;

3.2. Decompile, reverse-engineer, disassemble, or otherwise reduce the Software to a human perceivable form, except as permitted or required by law;

3.3. Attempt to remove any copyright notices or other reference to Licensor’s ownership of the Software appearing on the Software or any materials and documentation provided therewith;

3.4. Rent, lease, sublicense or resell the Software;

3.5. Modify or create derivative works based upon the Software or any part thereof without approval or authorization of Contractor or Licensor;

3.6. Permit any third party to use the Software, or use the Software for purposes of processing the data of any third party other than for County’s business purposes; or

3.7. Use the Software to violate (intentionally or unintentionally) any applicable local, state, national or international law or regulation, including but not limited to U.S. export laws. Notwithstanding the foregoing, County shall not be in violation of this Section 3.7 for storing, maintaining or
transmitting otherwise illegal content or material, if County stores, maintains or transmits such content or material in the course of County’s normal business or legal representation obligations.

3.8. **SEATS.** County may request an increase in the number of Seats by written notice to Contractor, at any time, and may request a decrease in the number of Seats only via written notice sent at least thirty (30) days in advance of the expiration of the then current License Year (as defined in the Agreement). Upon receipt of either such notice, County and Contractor shall identify the revised number of Seats and corresponding annual License Fees (as defined in the Agreement) and modify the Agreement to the extent permitted under, and in accordance with, the Agreement. The License Fees for requests to increase the number of Seats will be prorated to reflect the amount of time remaining in the current License Year. For the avoidance of doubt, County is unauthorized to decrease the number of Seats and/or receive any corresponding refund of Fees, except as specified in this Section 3.8 above.

4. **SUPPORT**

For Seats purchased by County under the Agreement, Licensor shall support the Software as provided below in this Section 4 based on the Service Level specified in Part 2 (Service Levels and Support Terms) below in this Schedule L.2.

4.1. **SUPPORT.** Licensor shall provide email and telephone support of the Software during the term of the Agreement to answer questions and help troubleshoot any difficulties that End Users may have in using the Software. There is no limit to the number of support calls that County may place during the Agreement term; however, live support will only be provided by Licensor between the hours of 8:30 AM and 6:00 PM EST on normal business workdays (hereinafter, for purposes of this Schedule L.2 only, “Business Hours”). The support under this License and Support Agreement does not include any on-site support by Licensor. Support provided hereunder shall be subject to the provisions of Part 2 (Service Level and Support Terms) (also “SLA”).

4.2. **ONLINE SUPPORT.** Contractor shall provide End Users with Internet access to Licensor’s knowledge base and other help facilities posted on Licensor’s web site, to also allow County and End Users to obtain solutions to problems by querying this knowledge base.

4.3. **UPGRADES.** As part of support hereunder, during the term of the Agreement, Contractor shall provide to County all Upgrades without any additional charge beyond the payment of the applicable License Fees specified in the Agreement.

5. **PROPRIETARY RIGHTS**

5.1. **OWNERSHIP.** Contractor represents and warrants that Licensor has all necessary rights in and to all copyrights, patents and other proprietary rights associated with the Software that are necessary to market, distribute, use and license the Software. Contractor further represents and warrants that Licensor has the unrestricted right and authority to provide the Software and associated maintenance and support under the Agreement.

5.2. **PROPERTY RIGHTS.** Contractor represents and warrants, and County acknowledges and agrees, that the Software and all copies thereof constitute valuable Licensor trade secrets and confidential/proprietary information and that title in the Software remains in the Licensor. All applicable copyrights, trade secrets, patents and other intellectual and property rights in the Software remain in the Licensor. All other aspects of the Software, including without limitation, programs, methods of processing, specific design and structure of individual programs and their
interaction and unique programming techniques employed therein as well as screen formats shall remain the sole and exclusive property of Licensor and shall not be sold, revealed, disclosed or otherwise communicated, directly or indirectly, by County to any person, company or institution, except for the purposes set forth herein or as provided in the Agreement. It is expressly understood that no title to or ownership of the Software, or any part thereof, is hereby transferred to County.

6. **LIMITED WARRANTIES; REMEDIES**

In addition to the Licensed Software warranties and County’s remedies set forth in the Agreement, Contractor shall provide the warranties and County shall be entitled to the remedies set forth below in this Section 6.

6.1. **PERFORMANCE WARRANTIES.** Licensor represents and warrants that during the term of the Agreement the Software will perform in substantial conformance with the documentation supplied or otherwise made available by Contractor or Licensor as part of the Software or associated services, including maintenance and support, and will be free from material defects in materials and workmanship under normal use.

6.2. **OTHER WARRANTIES.** Contractor represents and warrants that during the term of the Agreement:

6.2.1. The Software will not infringe upon, violate or misappropriate the intellectual property rights of any third party;

6.2.2. Licensor has the right to grant the licenses under the Agreement, free and clear of any and all agreements, liens, adverse claims, encumbrances or other interests of any third party;

6.2.3. The Software and the media on which Software resides will not knowingly contain any viruses, “Trojan horses” or other malicious or harmful code, subject to Section 6.3 (Lockout Mechanism) below, and Contractor and Licensor will test the Software using industry standard virus detection tools to verify the absence of any malicious or harmful code prior to shipment to County; and

6.2.4. The Software is not subject to any license that requires that other software or documentation that incorporates or is used with the Software be disclosed or distributed in source code form, or be licensed for the purpose of making derivative works.

6.3. **LOCKOUT MECHANISM.** Notwithstanding any other provision of this Agreement, County and Contractor hereby understand and agree that the Software does contain a lockout mechanism that provides Licensor or Contractor with the technical capability to disable the Software (the “Lockout”). Contractor hereby represents and warrants that neither Licensor nor Contractor will use the Lockout to disable the Software except in the event of failure to pay the Fees hereunder or other material breach of this Schedule L.2.

6.4. Except as set forth in the express limited warranties of Sections 6.1 (Performance Warranties), 6.2 (Other Warranties) and 6.3 (Lockout Mechanism), the Software is provided “as is”, and Licensor makes no other warranty or representation, either express or implied, with respect to such Software. Licensor expressly disclaims all other warranties, either express or implied, including the warranties of merchantability, fitness for a particular purpose and non-infringement with respect to such Software.

6.5. Licensor makes no representation or warranty that the Software hereunder will: (i) be uninterrupted, timely, secure, complete, accurate or free from defects except as specified in
Section 6.1; (ii) operate in conjunction with hardware, operating systems, environments or software not specified or approved by Licensor, or that are incompatible with the current release or update of the Software per Licensor specifications; or (iii) operate correctly in the event that County fails to install new necessary Upgrades provided by Licensor.

6.6. Licensor expressly makes no warranties regarding protection of County data, and bears no responsibility for establishing procedures for the creation of back-up copies or security of County data or other information.

6.7. No oral or written information or advice given by Licensor, its dealers, agents or employees shall create a warranty of any kind, or in any way increase the scope of this warranty.

6.8. If any jurisdiction disallows the disclaimer of any warranty hereunder, then to the extent allowable by applicable law, such warranties shall be limited in duration to ninety (90) days from the effective date of such warranty.

6.9. If County deems that the Software has failed to perform as warranted in Section 6.1 (Performance Warranties) hereunder, County or Contractor, as applicable, shall so notify Licensor and provide a detailed description of the problem. If, after analyzing the problem, Licensor determines that the problem is genuine, Licensor shall make commercially reasonable efforts to correct the problem. In such case, County’s sole remedy shall be to receive within a commercially reasonable time, an Upgrade issued by Licensor that addresses the problem. Contractor and County agree to cooperate and work closely with Licensor in a prompt and reasonable manner in connection with Licensor’s correction efforts. If Licensor fails to correct, cure or otherwise remedy a material malfunction, County may terminate the Agreement with respect to the Subscription Services hereunder, and Contractor will refund a pro rata portion of pre-paid Subscription Fees.

6.10. Licensor shall have no responsibility with respect to the Software:

6.10.1. To the extent that it has been altered in any way other than as expressly authorized by Contractor or Licensor;

6.10.2. Where any failure to perform arises out of use of the Software in conjunction with other software or hardware not supplied, approved or recommended by Contractor or Licensor.

6.11. The warranty remedies set forth in the Agreement, including this Schedule L.2, with respect to the Software under this Schedule L.2, are exclusive and in lieu of any other remedies which might otherwise be available at law and/or in equity.

7. SOURCE CODE ESCROW

LinkPoint360, LLC (“Licensor” or “LinkPoint”) understands that Licensee must be assured of seamless, continued operations during the term of the Agreement and thereafter upon occurrence of a Release Condition, consistent with the provisions of Paragraph 10.3 (Source Code for Licensed Software) of the Agreement, via source code escrow of the LinkPoint software products (“Software”). Licensor has an established Source Code Escrow Agreement with Escrow Associates, 1010 Huntcliff, Suite 1350, Atlanta, GA, a trusted source code escrow agent. In addition and subject to the provisions for depositing and maintaining the Source Code for Software in Source Code Escrow as specified in Paragraph 10.3 (Source Code for Licensed Software) of the Agreement, such Source Code Escrow shall be subject to the provisions specified in this Section 7 below.
7.1. **Escrow Agreement.** Licensor has and will maintain during the term of the Agreement, an active agreement with a reputable third party escrow agent (“Escrow Agreement”) for deposit of a human readable version of the Software (“Source Code”) including the preparatory work results and any associated documentation necessary for the correction, adaptation, compilation, linking, assembly, maintenance and installation of the Software (“Escrow Deposit”). The Escrow Deposit shall include: (a) the Source Code for the Software in both human and machine readable versions for the then-current version of the Software utilized by Licensee and any more recent embodiments of the Software; (b) full documentation and annotations to the Source Code; and (c) a list of all software tools required to build, use and maintain the Software. Licensor shall update the Escrow Deposit for each new version/release of the Software. Licensor shall bear the costs of establishing and maintaining the escrow account.

7.2. **Source Code Release.** Licensee shall be entitled to the release of the Escrow Deposit for the purpose of maintaining and supporting the Software as provided in Paragraph 10.6 (Possession and Use of Source Code) of the Agreement upon the occurrence of any of the following conditions (in addition to the definition set forth in the Agreement, “Release Conditions”):

7.2.1. Licensor becomes insolvent or files or suffers the filing of a petition in bankruptcy which is not contested within a thirty (30) day period or is the subject of a compulsory order for administration or winding up by a court; or

7.2.2. Licensor ceases to carry on business on a regular basis and is unable to meet its obligations under this Agreement; or

7.2.3. Licensor ceases to generally support the Software as a commercial product.

7.3. **Notification.** Licensor shall promptly notify the Licensee of the occurrence of any Release Condition and shall provide the escrow agent with a copy of such notice. Within fifteen (15) days following the escrow agent’s receipt of such notice, the escrow agent shall deliver the Escrow Deposit to the Licensee. After release, Licensee shall have the right to use the Escrow Deposit for the limited purposes contemplated by this Agreement, including Paragraph 10.6 (Possession and Use of Source Code) of the Agreement. Licensee shall not distribute any components of the Escrow Deposit or copies thereof to any third party except as provided under Paragraph 10.2.3(4) of the Agreement, according to which County and each licensed User under the Agreement may permit third party access to the Software and the Source Code as necessary or appropriate for County to enjoy and exercise fully the rights granted under the Agreement and the License, including for the provision of System Maintenance, Application Modifications (as these terms are defined in the Agreement) and other business use or support of the Software as contemplated by the Agreement.

7.4. **Post-Agreement Proprietary Rights.** Should use of the Source Code as provided in Paragraph 10.7 (Post-Agreement Proprietary Rights) of the Agreement involve the use or practice of any patent, copyright, trade secret, trademark or other proprietary information in which Licensor has an interest, Licensor acknowledges, represents and warrants that Licensor shall not assert a claim for patent, copyright, trade secret, trademark or other proprietary information infringement against County or any User, provided that the use of the Software and its Source Code is in accordance with the terms of Agreement, including Paragraph 10.2 (License) of the Agreement and this Schedule L.2.
7.5. **Bankruptcy.** All rights and licenses granted pursuant to any section of this Schedule L.2 are, and will otherwise be, for purposes of Section 365(n) of the U.S. Bankruptcy Code (the “Code”) and/or any similar or comparable section of the Code (as such sections may be modified, amended, replaced, or renumbered from time to time), executory licenses of rights to “intellectual property”, as defined under Section 101 (35A) of the Code and/or any similar or comparable section of the Code (as such sections may be modified, amended, replaced, or renumbered from time to time). Licensee shall have the right to exercise all rights and elections under the Code and all other applicable bankruptcy, insolvency and similar laws with respect to this Schedule L.2. Without limiting the generality of the foregoing, Licensor acknowledges and agrees that, if Licensor or its estate shall become subject to any bankruptcy or similar proceeding, subject to Licensee’s rights of election, all rights and licenses granted to Licensee under this Schedule L.2 will continue, subject to the terms and conditions hereof, and will not be affected, even by Licensor’s rejection of this Schedule L.2.
PART 2 – SERVICE LEVELS AND SUPPORT TERMS

This Part 2 sets forth the Service levels and support terms (“SLA”) that are part of the applicable Subscription Services to be provided under the Agreement. Support of the Software provided under Section 4 (Support) of this License & Support Agreement shall be subject to this SLA. County’s requests for service (“Service Calls”) will be responded to and resolved as follows.

1. SEVERITY 1 PROBLEMS

1.1. DEFINITION. “Severity 1” means a defect that effectively disables the Software within a deployed System resulting in a critical impact on County’s operations.

1.2. RESOLUTION. Problem resolution for Severity 1 problems is defined as a permanent fix or a Workaround. The term “Workaround” shall mean a solution that resolves the problem without decreasing Software functionality or resulting in added material burden on or expense to the County.

1.3. TIMEFRAME FOR RESOLUTION. Licensor’s service technicians will respond to a County Service Call identifying a Severity 1 problem within two (2) Business Hours of receipt of the Service Call. The Licensor response shall be by personal telephone call or email, and not by recorded message. Licensor shall use best efforts to provide a permanent fix or Workaround resolution of Severity 1 problems as quickly as possible within two (2) Business Days after notice thereof from County or Contractor. Notwithstanding the foregoing, a permanent fix resolution shall be achieved no later than four (4) Business Days after notice thereof from County or Contractor.

1.4. REMEDIES FOR FAILURE TO RESOLVE. In addition to County’s remedies specified in the Agreement, if twice during any one (1) calendar month, Licensor fails to meet the support response and resolution times of this SLA for a Severity 1 problem, County will receive a service credit (“Service Level Credit”) of 5% in the form of partial refund of the Subscription Fees paid in respect of that month.

2. SEVERITY 2 PROBLEMS

2.1. DEFINITION. “Severity 2” means a defect in the Software within a deployed System that results in County non-critical business activities being down or seriously degraded.

2.2. RESOLUTION. Problem resolution for Severity 2 problems is defined as a permanent fix or a Workaround.

2.3. TIMEFRAME FOR RESOLUTION. Licensor’s service technicians will respond to a County Service Call identifying a Severity 2 problem within four (4) Business Hours of receipt of the Service Call. The Licensor response shall be by personal telephone call and not by recorded message. Licensor shall use its best efforts to provide resolution of Severity 2 problems within five (5) Business Days after County’s or Contractor’s request for service.

2.4. REMEDIES FOR FAILURE TO RESOLVE. In addition to County’s remedies specified in the Agreement, if twice during any one (1) calendar month, Licensor fails to meet the support response and resolution times of this SLA for a Severity 2 problem, County will receive a Service Level Credit of 2% in the form of partial refund of the Subscription Fees paid in respect of that month.
3. **SEVERITY 3 PROBLEMS**

3.1. **DEFINITION.** “Severity 3” means (i) a defect that results in County non-critical business activities being non-materiarily degraded and (ii) questions and support inquiries.

3.2. **RESOLUTION.** Problem resolution for Severity 3 problems is defined as a permanent fix, a Workaround or satisfactory response to a support inquiry, as appropriate.

3.3. **TIMEFRAME FOR RESOLUTION.** Licensor’s service technicians will respond to a County Service Call identifying a Severity 3 problem within eight (8) Business Hours. Licensor will use reasonable efforts to implement a permanent fix or Workaround for a Severity 3 problem within five (5) Business Days. Such permanent fix may be provided in the next maintenance release Upgrade.

3.4. **REMEDIES FOR FAILURE TO RESOLVE.** Service Level Credits under this Schedule L.2 are not applicable to Severity 3 problems.
SCHEDULE L.3
LUMINIX, INC.

[_______] 2022
The County of Los Angeles ("County" or "Customer") has entered into an agreement with Sapient Corporation ("Contractor") for developing and maintaining and supporting a Client Case Management System ("System" or "CMS") using Software provided and licensed by Luminix, Inc. ("Licensor") through Reseller ("Agreement"). This Schedule L.3 sets forth the license, service levels and support terms applicable to the Software licenses and services to be provided under such Agreement (also referred to as "Subscription Services") in addition to the terms set forth in the Agreement.

**PART 1 – SUBSCRIPTION LICENSE TERMS**

The Subscription Services to be provided to County under the Agreement with respect to the Software shall be subject to the license terms ("License & Support Agreement") set forth in this Schedule L.3.

1. **DEFINITIONS**

1.1 "Affiliate" of Customer shall mean any company, owned or controlled, directly or indirectly, now or hereafter, by County. The term "Customer" or "County" shall be interpreted to include its Affiliates.

1.2 "Agreement" shall mean the agreement entered into by County and Contractor, as described above.

1.3 "Device" shall mean any of the following: (i) Apple branded mobile tablet or phone, (ii) mobile tablet or phone running Android operating system 5.0 and up, or (iii) mobile tablet or laptop running Windows 10 and up.

1.4 "Documentation" shall mean the following documentation (in tangible, electronic or other form) that Licensor makes generally available to its customers or authorized users of the Software: (i) Licensor’s user operating manuals for the Software, and (ii) Licensor’s specifications documents for the Software.

1.5 "End-User" shall mean an employee, consultant or other authorized representative of Customer.

1.6 "Error" shall mean a material failure of the Software to operate in accordance with the applicable functional specifications for the Software set forth in the applicable Documentation or the Agreement.

1.7 "Information" shall mean, subject to the exceptions set forth in Section 9.3 (Exceptions) below, all financial and technical information, data, designs, specifications, know-how, non-public marketing strategies, business and marketing plans, price lists, inventions, processes, software programs, firmware, source code, algorithms, and other technical and business and all documents and materials relating to the Software or Licensor, supplied in connection with the Agreement by Contractor to County, which at the time of disclosure is designated by Contractor as confidential (or similar designation), is disclosed in circumstances of confidence, or would be understood by County and Contractor, exercising reasonable business judgment, to be confidential.

1.8 "Internal Business Purposes" shall mean the processing of Customer’s data in the ordinary course of Customer’s business or otherwise using the System in accordance with the terms of the Agreement.

1.9 "Licensed Term" shall mean the term of the Agreement.

1.10 "Pricing Schedule" shall mean the pricing terms set forth in each Pricing Schedule to the Agreement.

1.11 "Reseller" shall mean Carahsoft Technology Corp.

1.12 "Software" shall mean Licensor’s Pulsar software and other software products that are part of the CMS Solution and any improvements, enhancements, modifications, updates and releases thereof provided by Contractor to Customer under the Agreement.

1.13 "Upgrade" or "Upgrades" shall mean any new versions, fixes, enhancements, service packs or other revisions of the Software as may be commercially released in the future at Licensor’s sole discretion.
2. **LICENSE**

Subject to and without limiting the Licensee’s rights under the Agreement with respect to the Licensed Software, including the Software described herein, or Contractor’s rights with respect to such Software through Reseller’s contract with Licensor, the license for the Software hereunder is subject to the terms specified below in this Section 2.

2.1 **GRANT OF LICENSE.** Subject to the terms and conditions of the Agreement and this License & Support Agreement, Contractor grants to Customer and its Affiliates a time-based, non-transferable, non-exclusive license during the term of the Agreement, without the right to sublicense, to use the Software on one (1) or more Devices controlled or owned by Customer for Customer’s internal business purposes and solely in accordance with the Documentation and the Agreement. Customer may copy the Software only for backup purposes. Customer may not make the Software available over a network where it could be used by multiple Devices simultaneously. The license granted in this Section 2.1 is limited to the number of registered End-Users specified in the Agreement, including the Pricing Schedule. End-User licenses may not be shared or used by more than one (1) individual End-User at any time. Licensor is not responsible for the activities conducted under its End-User logins.

2.2 **LEGAL USE OF SOFTWARE.** Customer shall not, either directly or through an End-User, employee, agent or other third party, use the Software in a manner that is prohibited by any law or regulation, that violates any third-party rights or that facilitates the violation of any law, regulation or third party rights, or that would disrupt any third party use or enjoyment of any services provided by Licensor. Notwithstanding the foregoing, Customer shall not be in violation of this Section 2.2 in the event the data of Customer’s System containing the Software maintains, as part of Customer’s internal business, material, content or information that may be infringing, libelous, offensive or otherwise unlawful.

2.3 **RESTRICTIONS ON USE OF SOFTWARE AND DOCUMENTATION.** Customer shall not, and shall ensure that, any End-Users do not: (a) resell, sublicense, lease, time-share or otherwise make the Software available to any third party except as expressly permitted herein or in the Agreement; (b) use the Software to send or store infringing or unlawful material, unless necessary for Customer’s business purposes, or material containing software viruses, worms, Trojan horses or other harmful computer code, files, scripts, agents or programs; (c) modify, copy or create derivative works based on the Software; (d) reverse-engineer, decompile or disassemble the Software; (e) access the Software for the purpose of building competitive software or service or copying its features or user interface; or (f) violate any applicable terms of use or restrictions on use related to Customer’s Salesforce account or social media accounts. Customer shall use the Documentation solely in connection with the use of the Software in accordance with Agreement including this License and Support Agreement.

2.4 **RESERVATION OF RIGHTS.** Customer shall have no rights with respect to the Software or Documentation except as expressly set forth herein or in the Agreement. All rights relating to the Software and Documentation that are not expressly granted hereunder or the Agreement to Customer are reserved and retained by Licensor. No license, right or interest in any Licensor or Customer trademark, copyright, trade name or service mark is granted hereunder. Licensor shall have a royalty-free, fully paid-up, nonexclusive, perpetual, irrevocable, worldwide, transferable, sublicensable license to use, copy, modify and distribute, including by incorporating into the Software any suggestions, enhancement requests, recommendations or other feedback provided by Customer or its End-Users relating to the Software.

3. **INTENTIONALLY OMITTED**

4. **WARRANTIES**

In addition to the Licensed Software warranties and County’s remedies set forth in the Agreement, Contractor shall provide the warranties and County shall be entitled to the remedies set forth below in this Section 4.

4.1 **WARRANTY.**

4.1.1 Licensor and Contractor warrant to Customer that, during the “Warranty Period” as specified in the Agreement, the Software shall be free of Errors. If Customer or Contractor notifies Licensor in writing of any Error in the Software during the Warranty Period, Licensor shall, at Licensor’s expense, use its commercially
reasonable efforts to correct the Error identified in such notice. The foregoing constitutes Licensor’s sole and exclusive liability and Customer’s sole and exclusive remedy under this License & Support Agreement in connection with any breach of the warranty in this Section 4.1.1.

4.1.2 Licensor and Contractor warrant to Customer that it has not embedded any software (in source or object code form) licensed from another party under a license commonly referred to as an open source, free software, copyleft or community source code license (such software “Open Source Software”) in the Software or otherwise used Open Source Software, in connection with the Software, in a manner that obligates Contractor, Licensor or Customer to disclose, make available, offer or deliver Customer Information to any third party.

4.2 LIMITATIONS. Notwithstanding the foregoing, the warranty in Section 4.1 and Licensor’s and Contractor’s obligations set forth therein will not apply: (i) to the extent that an Error is due to causes that are external to the Software or otherwise beyond Licensor’s or Contractor’s reasonable control, including, without limitation, natural disasters, fire, smoke, water, earthquakes, lightning, electrical power fluctuations or failures, or hardware or software not provided by Licensor or Contractor; (ii) if the Software has been neglected, misused, or otherwise used in a manner not in compliance with the Documentation, or this License and Support Agreement or the Agreement; (iii) if the Software has been improperly installed (other than by Licensor or Contractor); (iv) if there has been a modification or attempted modification of the Software (other than by Licensor or Contractor); or (v) if Customer has refused or otherwise failed to implement corrections, updates, enhancements, new releases, or other modifications that Licensor or Contractor has provided.

4.3 DISCLAIMER. Except for the express warranties set forth in Section 4.1, Licensor makes no other representations, warranties or conditions, express, implied, statutory or otherwise with respect to the Software, related Documentation, any other products or services relating to the Software provided by Licensor or Contractor hereunder, or any other aspect of this License and Support Agreement, including without limitation warranties of merchantability, fitness for a particular use and non-infringement.

4.4 NO WARRANTY AGAINST LOSS OF DATA. Without limiting the generality of the foregoing disclaimers, Customer acknowledges that it is not Licensor’s responsibility to back up Customer’s Data and any other data stored in the System containing the Software. The Software is not designed to operate without error. In no event will Licensor assume liability for any loss or corruption of Customer Information or other data stored in the System containing the Software.

5. SUPPORT

Contractor will provide the support services for the Software as specified in Part 2 (Software Support Services) of this Schedule L.3 for the term of the Agreement. Notwithstanding the above, Licensor shall have no obligation to provide Support Services for any versions or releases of the Software that are other than the most currently released commercial version and the immediately previously released commercial version of the Software.

6. INTENTIONALLY OMITTED

7. THIRD PARTIES RIGHTS

7.1 INDEMNITY. Subject to this Section 7, Licensor shall defend, indemnify and hold Customer harmless from all damages, amounts paid in settlement, costs and reasonable expenses (including but not limited to reasonable attorneys’ fees) arising out of or in connection with any action brought by a third party in a legal proceeding against Customer based on a claim that the use of the Software, in the form provided by Licensor or Contractor to Customer and used in compliance with Section 2 (License) above and the Documentation, infringes such third party’s patent, trademark, or copyright, or misappropriates the trade secrets of such third party (a “Claim”); provided that (i) Customer or Contractor promptly notifies Licensor of any such Claim in writing, (ii) Licensor is given sole and exclusive control over the defense and settlement of such Claim, and (iii) Customer or Contractor provides all information and cooperation requested by Licensor, at Licensor’s expense, in connection with the defense and settlement of such Claim. If Licensor assumes defense of the Claim, then Customer may only retain its own counsel at its own expense.
7.2 **F**ixes. If any portion of the Software becomes, or in Licensor’s opinion is likely to become, the subject of a claim of infringement, Licensor may, at its option, (i) procure for Customer the right to continue using the Software, (ii) replace or modify the Software to make it non-infringing or reduce the likelihood of infringement, such that the replacement or modification provides substantially the functionality required of the Software that is replaced or modified, or (iii) terminate the Software and services provided under this License & Support Agreement and, as Licensor’s sole liability and Customer’s sole remedy under this License and Support Agreement for such termination, refund to Customer a pro-rated refund of license and contracted feature development fees paid by Customer or Contractor under the Agreement for the remainder of the term of the Agreement. Notwithstanding the foregoing, Contractor shall fulfill its intellectual property indemnification obligations under the Agreement.

7.3 **L**imitations. Notwithstanding any of the foregoing, Licensor shall have no obligations under this Section 7 with respect to any Claim to the extent that the alleged infringement is based on or arises out of: (i) any third party hardware, software, data or other materials not provided by Contractor, that are contained in, provided with, or otherwise used with any of the Software; (ii) Licensor’s compliance with Customer’s specifications or instructions; (iii) modifications or additions to the Software (other than modifications or additions by Licensor that are included in the Software generally made available by Licensor or that are made by Contractor); (iv) Customer’s continuation of an allegedly infringing activity after being notified thereof by Contractor; (v) the combination or use of the Software with hardware, software, data or other materials not provided by Licensor or Contractor; or (vi) use of the Software other than in accordance with this Agreement including this License & Support Agreement and the Documentation.

7.4 **N**o Other Liabilities. This Section 7 states the entire liability of Licensor with respect to any claims of infringement or misappropriation of intellectual property rights.

8. **O**wnership

8.1 Contractor represents, and Customer acknowledges that, as between Licensor and Customer, Licensor has and shall retain all right, title and interest (including, without limitation, all intellectual property rights) in and to the Software and Documentation, including all modifications and additions thereto and all derivative rights therein.

8.2 Contractor represents, and Customer acknowledges that, as between Licensor and Customer, Licensor will and shall remain exclusive owner of any and all developments and designs relating to the Software made in the course of the Agreement by using the Software, and shall own and retain all right, title, interest, and any intellectual property right attached thereto.

9. **C**onfidentiality

9.1 **L**icensor Information: Right to Disclose. Except as otherwise expressly provided in this Section 9.1 or the Agreement, Customer shall protect and keep confidential all Licensor Information. Customer shall use the Licensor Information only for the purposes contemplated by the Agreement including this License & Support Agreement. Customer may disclose Licensor Information (i) as necessary for its use of the Software in accordance with the Agreement to Customer’s employees or third party contractors who have agreed in writing to maintain such information in confidence; (ii) if required to do so by subpoena, court order or legal process, provided that Licensor is provided sufficient written notice to request a protective order; or (iii) as permitted under the Agreement.

9.2 **C**ustomer Information: Right to Disclose. Except as otherwise expressly provided in this Section 9.2, Licensor shall protect and keep confidential all Customer Information and shall use Customer Information only for the purposes contemplated in the Agreement including this License & Support Agreement. Licensor may disclose Customer Information only (i) as necessary to support Customer’s use of the Software in accordance with the Agreement to Licensor’s employees or third party contractors within the United States who have agreed in writing to maintain such information in confidence; or (ii) if required to do so by subpoena, court order or legal process, provided that Customer is provided sufficient written notice to request a protective order.
9.3 EXCEPTIONS. Sections 9.1 and 9.2 shall not apply to information of the disclosing party that (i) is or becomes generally available to the public other than through a wrongful act of the receiving party; (ii) is or becomes available to the receiving party on a non-confidential basis from a source that is entitled to disclose it to the receiving party; or (iii) is independently developed by the receiving party, its employees or third party contractors without access to or use of the disclosing party’s Information.

9.4 SOFTWARE; DOCUMENTATION. Contractor represents, and Customer acknowledges, that the Software and Documentation constitute Information of Licensor, and Customer shall protect against the unauthorized use or disclosure of the Software and Documentation using the same degree of care, but no less than a reasonable degree of care, that it uses to protect its most valuable confidential and proprietary information, as required under the Agreement with respect to Licensed Software.

10. SOURCE CODE ESCROW

In addition to and subject to the provisions of Paragraph 10.3 (Source Code for Licensed Software) of the Agreement, Licensor shall deposit and maintain the Source Code for Software in Source Code Escrow as specified in this Section 10 below.

10.1 Licensor shall enter into a Source Code Escrow Agreement consistent with the provisions of Paragraph 10.3 (Source Code for Licensed Software) of the Agreement. Any and all fees and costs associated with maintaining the Source Code Escrow Agreement shall be borne by Contractor, as further specified in such Paragraph 10.3 (Source Code for Licensed Software) of the Agreement.

10.2 In addition to the Release Conditions identified in Paragraph 10.3 (Source Code for Licensed Software) of the Agreement, Licensor shall release the Source Code for Software to County, and County shall have the right to immediately begin using the Source Code, as provided in Paragraph 10.6 (Possession and Use of Source) of the Agreement, at no charge to County, if Licensor has proceedings instituted by or against Licensor in bankruptcy or under insolvency laws or for reorganization, receivership, dissolution or liquidation; or has become insolvent.

11. POST-AGREEMENT PROPRIETARY RIGHTS

Should use of the Source Code as provided in Paragraph 10.7 (Post-Agreement Proprietary Rights) of the Agreement involve the use or practice of any patent, copyright, trade secret, trademark or other proprietary information in which Licensor has an interest, Licensor acknowledges, represents and warrants that Licensor shall not assert a claim for patent, copyright, trade secret, trademark or other proprietary information infringement against County or any User, provided that the use of the Software and its Source Code is in accordance with the terms of Agreement, including Paragraph 10.2 (License) of the Agreement and this Schedule L.3.

12. BANKRUPTCY

All rights and licenses granted pursuant to any section of this Schedule L.3, and will otherwise be, for purposes of Section 365(n) of the U.S. Bankruptcy Code (the “Code”) and/or any similar or comparable section of the Code (as such sections may be modified, amended, replaced, or renumbered from time to time), executory licenses of rights to “intellectual property”, as defined under Section 101 (35A) of the Code and/or any similar or comparable section of the Code (as such sections may be modified, amended, replaced, or renumbered from time to time). Customer shall have the right to exercise all rights and elections under the Code and all other applicable bankruptcy, insolvency and similar laws with respect to this Schedule L.3. Without limiting the generality of the foregoing, Licensor acknowledges and agrees that, if Licensor or its estate shall become subject to any bankruptcy or similar proceeding, subject to Customer’s rights of election, all rights and licenses granted to Customer under this Schedule L.3 will continue, subject to the terms and conditions hereof, and will not be affected, even by Licensor’s rejection of this Schedule L.3.
PART 2 – SOFTWARE SUPPORT SERVICES

This Part 2 sets forth the Service Levels and support terms (“SLA”) that are part of the applicable Subscription Services to be provided under the Agreement. Support for the Software licensed pursuant to the Agreement including this License & Support shall be subject to this SLA.

13. DEFINITIONS

For purposes of this SLA, the terms specified below shall be defined as follows:

13.1 “Business Hours” shall mean 9:00 a.m. through 6:00 p.m. Pacific Time, Monday through Friday, excluding legal observed holidays.

13.2 “Error Correction” shall mean either (i) a software modification or addition that, when made or added to the Software, corrects an Error, or (ii) a procedure or routine that, when observed in the operation of the Software, eliminates or reduces the practical adverse effect of an Error on Customer.

13.3 “Update” shall mean any revision, update, release, enhancement or other modification to the Software that Licensor generally makes available to customers that receive Licensor’s support services.

14. TECHNICAL SUPPORT

Licensor or Contractor will provide to Customer all necessary telephone, email and on-site assistance with the installation and use of the Software during Business Hours.

15. ERROR CORRECTIONS

15.1 CLASSIFICATION OF ERRORS. For purposes of correcting Errors relating to the Software under this License and Support Agreement, Errors are classified into three (3) Severity Level classes as follows:

(a) “Critical Error” means an Error that renders the Software inoperative or causes it to fail catastrophically.

(b) “Serious Error” means an Error that materially affects the performance of critical functions of the Software but does not qualify as a Critical Error.

(c) “Mild Error” means an Error that does not materially affect the performance of critical functions of the Software.

15.2 LICENSOR OBLIGATIONS. Subject to Section 5 (Support) of this License & Support Agreement, Licensor will have the following obligations with respect to Errors:

a) Critical Errors. Licensor will promptly confirm receipt of Customer’s or Contractor’s notification and assign resources until an Error Correction has been provided to Customer.

b) Serious Errors. Licensor will promptly confirm receipt of Customer’s or Contractor’s notification and use commercially reasonable efforts to develop and provide an Error Correction to Customer.

c) Mild Errors. Licensor will promptly confirm receipt of Customer’s or Contractor’s notification and use commercially reasonable efforts to provide an Error Correction in the next Update.

16. TARGET RESPONSE TIMES

A response for support shall consist of receipt by Customer and acknowledgment by Licensor of the request for support. Licensor acknowledges that a response may not include resolution for all support requests, but shall use commercially reasonably efforts to provide a response within the target response times set forth herein. Contractor represents, and Customer acknowledges, that no software is perfect or error free and that, despite commercially reasonable efforts, Licensor may not be able to provide answers to or resolve some or all
of the support requests. Licensor makes no guarantees, promises or assurance of any kind that it will be able to resolve all support requests.

(a) Critical Error – 8 Business Hours if Licensor is notified by telephone or 2 Business Days if Licensor is notified by email
(b) Serious Errors – 2 Business Days if Licensor is notified by telephone or 3 Business Days if Licensor is notified by email
(c) Mild Errors – 3 Business Days

17. DESIGNATED CONTACTS
Customer may contact Licensor only through Customer’s Contractor’s Designated Contacts. Customer and Contractor may designate up to three (3) contacts each. Licensor will provide support services or requests by communicating during the hours set forth herein only with the Designated Contacts appointed by Customer or Contractor. Customer or Contractor may change the Designated Contacts by notifying Licensor in writing.

18. UPDATES
Licensor or Contractor will provide Customer with Updates if, as and when Licensor makes any such Updates generally available during the term of the Agreement. Licensor or Contractor may deliver Updates electronically to Customer, at Licensor’s option.

19. CONDITIONS AND EXCLUSIONS
19.1 CONDITIONS TO SUPPORT SERVICES. Licensor’s obligations under Section 15 (Error Corrections) of this SLA are conditioned upon the following:
(a) Customer or Contractor makes reasonable efforts to solve the reported Error after consulting with Licensor;
(b) Customer or Contractor provides Licensor with sufficient information and resources to correct the reported Error either at Licensor’s Customer support center or via dial-up access at Customer’s site, as well as access to the personnel, hardware and any additional software involved in discovering or analyzing the Error;
(c) Customer or Contractor procures, installs and maintains all equipment, telephone lines, communication interfaces and other hardware necessary to operate the Software; and
(d) Customer or Contractor has paid all applicable Support Services fees for the Software when due, and Customer is in compliance with the terms and conditions of the Agreement to which this Schedule L.3 is attached.

19.2 EXCLUSIONS TO SUPPORT SERVICES. Licensor will have no obligations under Section 15 (Error Corrections) of this SLA in connection with any Errors caused by:
(a) abuse, misuse, change, modification or damage to any Software by Customer or its authorized agents (excluding modifications made under the direct supervision of Licensor or Contractor); or
(b) Customer’s negligence or other causes beyond the reasonable control of Licensor or Contractor.
SCHEDULE L.4
NINTEX USA INC.

[_______] 2022
SCHEDULE L.4
NINTEX USA INC.

The County of Los Angeles ("County", "Subscriber" or "Customer") has entered into an agreement ("Agreement") with Sapient Corporation. ("Contractor") for developing and maintaining and supporting a Client Case Management System ("System" or "CMS") using Internet based services ("Services") provided by Nintex USA Inc. ("Nintex" or "Licensor") through Carahsoft Technology Corp. ("Reseller"). This Schedule L.4 sets forth the license, service levels, warranties and support terms applicable to the Services, including any software that is part of such Services ("Software"), to be provided under such Agreement (also referred to as "Subscription Services") in addition to the terms set forth in the Agreement.

PART 1 – SUBSCRIPTION LICENSE TERMS

The Subscription Services to be provided to County under the Agreement with respect to the Services and Software shall be subject to the license terms ("License & Support Agreement") set forth in this Schedule L.4.

1. SCOPE OF SERVICES

Drawloop Technologies, Inc. ("Drawloop") has developed and maintains an integrated suite of Internet based Services, including Software, allowing the Subscriber to dynamically create documents and packages and automate the document creation process. These Services are provided by Drawloop under the trade names "Drawloop Document Generation", "LOOP Platform®" and "Drawloop API" and are described in greater detail on Drawloop’s web site at www.Drawloop.com ("Site"). Drawloop Document Generation is a document merge and automation service for use by Salesforce.com ("SFDC") customers, including the Subscriber, through the SFDC AppExchange. Drawloop Document Generation allows Subscriber to build and deploy “Document Packages” to any SFDC user, including the Subscriber. Data from SFDC is dynamically merged into any combination of Word, Excel, PowerPoint and PDF files. The resulting file is typically a combined PDF document and/or the original merged documents. Drawloop API is Drawloop’s proprietary application programming interface, which enables Subscribers to deploy Drawloop Services.

2. LICENSE GRANT

Subject to and without limiting the Customer’s rights under the Agreement with respect to the Services, including the Software described herein, or Contractor’s rights with respect to such Services and Software through Reseller’s contract with Licensor, the license for the Services and Software hereunder is subject to the terms specified below in this Section 2.

2.1 LICENSE TO USE SERVICES. Subject to the terms and conditions of the Agreement and this License & Support Agreement, Contractor hereby grants to Subscriber and its Affiliates (as defined below) a nonexclusive, nontransferable, worldwide license during the term of the Agreement (in addition to the definition in the Agreement, “License”) to access and use the Services and Software in accordance with the Agreement and this License & Support Agreement. All rights not expressly granted to Subscriber hereunder or under the Agreement are reserved by Licensor. The License granted to Subscriber pursuant to the Agreement will permit use of the Services and Software by the number of Subscriber employees or agents (“End-Users”) specified in the Agreement, including the Pricing Schedule. Subscriber may increase the number of End-Users during the term of the Agreement to the extent provided for and as specified in the Agreement. Any Subscriber “Affiliate” may also be added by Subscriber as a registered End-User under the Agreement. An “Affiliate”, with respect to an entity, shall mean any entity, including and without limitation, any individual, corporation, company,
partnership, limited liability company or group, that directly, or indirectly, through one or more intermediaries, controls, is controlled by or is under common control with such entity. Licensor shall not be responsible for the failure of the Subscriber Affiliate to perform its obligations under the Agreement or this License & Support Agreement.

2.2 DESIGNATED END-USERS. Each End-User will be designated as an End-User within Drawloop Document Generation, in the Agreement or through SFDC. The License to use the Services and Software by each End-User may not be shared or used by more than one individual, but may be re-issued from time to time to new End-Users upon prior notification to and acceptance by Contractor. Any unauthorized access to Services and Software or other abuse or impermissible activity on Drawloop’s Site or in connection with Drawloop’s Services and Software in violation of the Agreement may result in immediate suspension or termination of End-User accounts to the extent provided in the Agreement. Subscriber will promptly notify Contractor of any unauthorized use of the Services and Software in breach of the Agreement, any unauthorized use of accounts, or any other known or suspected breach of security relating to the Services and Software described herein.

2.3 LIMITATIONS ON USE. The Services and Software are for use only by Subscriber, its Affiliates and its assigned End-Users. Except as permitted in the Agreement and this License & Support Agreement, the Services and Software may not be decompiled, reverse-engineered, disassembled, transferred, distributed, resold, sublicensed, or used to create any derivative works. Subscriber may not use any network monitoring or discovery software to determine the Site’s or Service’s architecture, or extract information about usage or individual identities of users. Subscriber may not use any robot, spider, other automatic software or device or manual process to monitor or copy the Site or Services and Software. Unless expressly permitted in the Agreement, Subscriber may not: (i) license, sublicense, sell, resell, transfer, assign, distribute or otherwise commercially exploit or make available to any non-End-User third party the Services and Software in any way; (ii) modify or make derivative works based upon the Site or Services and Software; (iii) create Internet “links” to the Site or Services and Software or “frame” or “mirror” any content on any other server or wireless or Internet-based device; or (iv) except for the purpose contemplated by the Agreement and the License & Support Agreement, develop applications for internal use or install additional applications that are designed to run on or be used in conjunction with the Services. Subscriber may use the Site and Services and Software for the purposes specified in the Agreement. Subscriber shall not: (a) use the Services in association with sending spam or otherwise duplicative or unsolicited messages; (b) use the Services in association with infringing, obscene, threatening, libelous or otherwise unlawful or tortuous material, including material harmful to children or material in violation of third party privacy rights, unless used, transmitted or maintained in the course of Subscriber’s normal business or legal representation obligations; (c) use or introduce material containing software viruses, worms, Trojan horses or other harmful computer code, files, scripts, agents or programs; (d) interfere with or disrupt the integrity or performance of the Site or Services; or (e) attempt to gain unauthorized access to the Site, Services or its related systems or networks in violation of the Agreement.

3. SERVICE DETAILS

3.1 DRAWLOOP DOCUMENT GENERATION. Drawloop’s Services provide for integration of Subscriber’s documents using Drawloop Document Generation in a manner that will allow Subscriber’s, legal and other organizations to complete, generate, send and maintain Subscriber’s documents on the SFDC platform, based on the scope of integration specified in the Agreement. Subscriber shall make commercially reasonable efforts to cooperate with Contractor on all technical aspects regarding integration of Subscriber’s documents into Drawloop Document Generation. Licensor makes no promises, representations, or warranties about the functioning, operability, or access to the SFDC service. Licensor will use good faith efforts to notify Contractor and Subscriber, at the earliest possible opportunity, of any material changes implemented by SFDC that materially impacts Subscriber’s access to and use of Drawloop Document Generation. Subscriber and Contractor are encouraged to regularly check with their third-party service providers to keep current on changes and updates to those third-party services that they use. Drawloop Document Generation for SFDC is
limited by any third-party usage limits, API request limits, factors that limit data availability and access and other limits and rules which may be found at:

Apex limits may be found at

3.2 **LOOP STORAGE SERVICES ON AMAZON S3.** To the extent Subscriber acquires Drawloop’s managed user interface package for use on the SFDC platform for high volume storage needs of the Subscriber called “LOOP Storage Services”, payment for use by Subscriber of such LOOP Storage and Subscriber shall be as provided in each Pricing Schedule to the Agreement. To utilize the LOOP Storage Services user interface, Subscriber must maintain a current Amazon S3 account, and all fees for storage must be paid directly or indirectly by Subscriber to Amazon. For emphasis, Licensor does not resell Amazon S3 products, and LOOP Storage Services do not include any of the document merge, package and document creation, which is only available through Drawloop Document Generation. LOOP Storage Services are only a storage user interface for Amazon S3 within the SFDC platform.

Storage requests must pass through Drawloop’s Services, but Licensor does not, at any time, save or store any of Subscriber’s Customer Data (as defined in Section 8 below) and has no access rights to such Customer Data. For the avoidance of doubt, Section 11 (Disclaimer of Warranties) will apply in full. Amazon is a third-party service provider, and Licensor makes no promises, representations or warranties about the functioning, operability or access to the Amazon S3 service. Any usage limits, rules and restrictions for Subscriber’s use may be found in Subscriber’s direct or indirect license with Amazon.

3.3 **DRAWLOOP API.** Drawloop API is an application programming interface, which can be integrated into a third-party service or through Subscriber’s own database or application. Drawloop’s Services may be deployed directly through the application programming interface and all the document management for Drawloop API is managed on SFDC. Use of the Drawloop API is subject to the terms and conditions set forth in Section 16 (Drawloop API Terms).

3.4 **SUPPORT SERVICES.** During the term of this Agreement, Contractor shall provide maintenance and support for the Services and Software as set forth in Part 2 (Support Policy) of this License & Support Agreement (“Support Policy”). Contractor shall provide the “Enterprise Support” as referenced in Section 25 (Enterprise Support) of the Support Policy set forth in this License & Support Agreement.

4. **FEES AND PAYMENTS**

The fees for use by County of Drawloop’s Services and Software (“Subscription Fees”) shall be invoiced by Contractor and payable by County to Contractor in accordance with each Pricing Schedule to the Agreement.

5. **SERVICE LEVEL PERFORMANCE CRITERIA**

5.1 **SERVICE UPTIME AND MAINTENANCE.** Contractor shall provide to Subscriber 99.7% system Uptime per month for Drawloop’s Services and Software (scheduled maintenance or upgrades on the system will not count against uptime). “Uptime” is defined as time when the Services and Software may be accessed and used by End-users. The determination of Uptime will be calculated using a historical monthly percentage. Contractor or Licensor shall provide Subscriber with at least forty-eight (48) hours’ notice of any scheduled maintenance of the Services and Software and will use commercially reasonable efforts to conduct maintenance during non-Business Hours only (as defined below), as approved by Subscriber. This notice period shall not apply in the event Subscriber wants an immediate change to the Services to accommodate any internal, sales and/or compliance changes. Should the Services or Software not be accessible at least 99.7% of the month by most users in the aggregate, Contractor will credit to Subscriber the percentage difference in Uptime of the applicable monthly amount due, to be applied by Subscriber towards future Subscription Fees for the Services
and Software hereunder in the immediately following annual term of the Agreement. If the Services or Software are unusable for more than eight (8) hours during any given Business Day (8 am PT – 5 pm PT), Contractor will credit to Subscriber any Subscription Fees at the prorated cost calculated as a percentage of monthly subscriptions divided by number of weekdays in the month multiplied by days of unavailability. Any credits due to Service Downtime shall be applied towards future Subscription Fees in the immediately following annual term of the Agreement. The term “Downtime” is defined below in Section 5.3 (Downtime). Contractor shall use good faith efforts to promptly notify Subscriber of any outages or Downtime that it anticipates or discovers during the term of the Agreement.

5.2 PERFORMANCE INFORMATION. Subscriber may view Drawloop’s operational performance information by visiting: http://trust.drawloop.com.

5.3 DOWNTIME. “Downtime” is defined as the inability of most users in the aggregate to access the servers and majority of applications of the Services and Software. Specifically excluded from the definition of “Downtime” are:

i. Network errors outside of the control of Contractor or Nintex or their agents;

ii. Server errors and limitations set by third-party service providers other than Contractor, Nintex or Drawloop, to the extent applicable, including, but not limited to, SFDC;

iii. Planned maintenance, the notice of which was provided to County at least forty-eight (48) hours in advance;

iv. Maintenance that is performed between 10 p.m. and 2 a.m. PT;

v. Outages resulting from the actions of Subscriber, its employees and agents other than (i) through normal use of the Site or Services and Software or (ii) through use by Contractor or any of its Pre-Approved Subcontractors; and

vi. Any other unavailability caused by circumstances beyond Contractor’s, Nintex’s or SFDC’s reasonable control, including, without limitation, acts of God, acts of government, floods, fires, earthquake, civil unrest, acts of terror, strikes or other labor problems, Internet service provider failures or delays, or denial of service attacks.

5.4 COMMENCEMENT OF SERVICES. For initial launch of Services and Software, and where required, Drawloop may work with Subscriber or Contractor in an SFDC Sandbox or SFDC Development Organization to test Services and Software prior to migrating such Services and Software to the SFDC Production Environment.

6. AMENDMENTS

In order to continually improve its Services and Software, Drawloop may, from time to time, amend its Site or Services and Software, in its discretion, and will make commercially reasonable efforts to notify Contractor and Subscriber of said amendments. Contractor shall continually check the Site for notices of changes, updates and improvements.

7. DRAWLOOP PROPRIETARY INFORMATION

The Site, Services, and its contents (“Drawloop IP”) are owned or licensed by Drawloop and protected by U.S. and international copyright, trademark, service mark, patent and/or other proprietary rights and laws. Except as expressly provided in the Agreement, nothing contained herein shall be construed as conferring to Subscriber any license or right under copyright or other intellectual property right law. No part of the Drawloop IP may be altered, copied, photocopied, reproduced, translated or reduced to any electronic medium or machine-readable form, in whole or in part, except as specifically provided in the Agreement. Subscriber shall not take any action that shall interfere with or diminish Licensor’s right in any of the Drawloop IP.
8. **SUBSCRIBER PROPRIETARY INFORMATION**

8.1 Contractor agrees that neither it nor Nintex has any rights to the data, documents, information or material that Subscriber submits in the course of using the Site or Services and Software (“Customer Data”). Neither Contractor nor Nintex will use or disclose Customer Data except solely in connection with processing such data in the normal course of Subscriber’s use of the Site or Services and Software and as otherwise provided in the Agreement or as required by law.

8.2 Drawloop’s Services do not and shall not, at any time, manipulate, store or alter native content within Subscribers documents. Nintex shall not have responsibility for the accuracy, quality, integrity, legality, reliability, appropriateness, or intellectual property ownership or right to use its own Customer Data and shall not be responsible or liable for the failure to store, deletion, correction, destruction, damage or loss of any Customer Data, unless such failure resulted from Nintex’s gross negligence in providing the Services and Software provided hereunder.

9. **INTENTIONALLY OMITTED**

10. **REPRESENTATIONS AND WARRANTIES**

In addition to the warranties specified elsewhere in the Agreement, Contractor represents, warrants and covenants that:

a. **PERFORMANCE WARRANTY.** During the term of the Agreement: (i) the Services and Software shall function properly in conformity with the warranties herein and in accordance with the Agreement; and (ii) the Site commentaries and text shall completely and accurately reflect the operation of the Services and Software.

b. **UPDATES.** (i) All updates shall, at a minimum, be consistent with then-existing and released industry standards; (ii) no update will materially degrade the functionality, capabilities or features of the Services or Software at the time of release of such update; and (iii) all updates shall be backward compatible with the data structures, databases and system architectures employed with previous versions of the Services and Software licensed by Subscriber.

11. **DISCLAIMER OF WARRANTIES**

Contractor will make commercially reasonable efforts to ensure a virus-free environment and a reliable operational schedule and to provide timely correction of content known to be inaccurate. Unless otherwise stated in Sections 5 (Service Level Performance Criteria) or 10 (Representations and Warranties) or expressly provided for in the Agreement, Nintex does not represent or warrant that this Site or Services will be error-free, or free of viruses or other harmful components. The Site and Services hereunder are provided on an “as is” and “as available” basis, and, unless otherwise stated in Agreement, Nintex expressly disclaims all warranties, including the warranties of merchantability and fitness for a particular purpose. Unless expressly provided for in this License & Support Agreement or otherwise in the Agreement, Nintex disclaims all responsibility for any loss, injury, claim, liability, or damage of any kind resulting from, arising out of or in any way related to (a) any errors in or omissions from this Site and Services; (b) the unavailability of this Site, Services, or any portion thereof; (c) Subscriber’s use of this Site or Services; (d) Subscriber’s use of any equipment or
12. INTENTIONALLY OMITTED

13. INTENTIONALLY OMITTED

14. INTENTIONALLY OMITTED

15. INTENTIONALLY OMITTED

16. DRAWLOOP API TERMS

Drawloop’s application programming interface (“API”), if acquired by Subscriber under the Agreement, is a service that will allow Subscriber, Contractor and Pre-Approved Subcontractors to access and display certain Services and Software. Subscriber’s License to the APIs under the Agreement shall be subject to its purchase as evidenced in each Pricing Schedule to the Agreement and shall continue through the term of the Agreement until terminated or expired as provided in the Agreement.

16.1 GRANT OF API LICENSE

Upon issuance of an API key, Subscriber and Contractor are granted a limited, non-sublicensable right to access, use, configure and customize the Drawloop API in a manner consistent with the Services and Software described herein and the Agreement.

16.2 API LICENSE USE AND RESTRICTIONS

Subject to and without limiting the rights of County set forth in the Agreement, the License for Services and Software hereunder is subject to the following restrictions or conditions:

• The Drawloop API may not be used in any manner or for any purpose that violates any law or regulation, any right of any person, including but not limited to intellectual property rights, rights of privacy, or rights of personality, or in any manner inconsistent with the Agreement;

• The Drawloop API may not be used for any application that constitutes, promotes, or is used in connection with spyware, adware, or other malicious programs or code;

• The Drawloop API may not be used in a manner that adversely impacts the stability of Licensor’s servers or adversely impacts the behavior of other applications using the Drawloop API;

• All calls to the Drawloop API must reference the Drawloop API Key issued by Drawloop to Subscriber or Contractor as an approved licensee;

• The Drawloop API Key must be kept confidential and is not to be shared with any third party other than Contractor or any Pre-Approved Subcontractor. This License is extended to any affiliates of County, but may not be used for any use other than the purpose contemplated by the Agreement;

• Selling, leasing, sharing, transferring, or sublicensing the Drawloop API, access, or access codes thereto or deriving income from the use or provision of the Drawloop API, whether for direct commercial or monetary gain or otherwise, is not permitted without prior, express, written permission of Nintex;

• The Services will be provided with disclaimers substantially equivalent to those set forth in the Agreement;

• The Drawloop API may not be used in a product or service that replicates or attempts to replace the essential user experience of Drawloop’s Services or is substantially similar to or directly competes with products or services offered by Nintex;

• No portion of Drawloop API or any data provided by Nintex may be reproduced, modified,
distributed, decompiled, disassembled or reverse-engineered;

- Warning, notice (including but not limited to any copyright or other proprietary rights notice by Nintex or its third-party partners and sponsors) or link that appears in the Services or the Site may not be deleted, obscured or in any manner altered;

- Attempt to cloak or conceal identity or application’s identity when requesting authorization to use the Drawloop API is not permitted;

- Number of calls to the Drawloop API is limited as provided in the Agreement, including each Pricing Schedule; and

- The Services, including, but not limited to, the Drawloop API, may incorporate third-party services and content and that use and display of such third-party services and content may be subject to separate terms of service policies. These third-party policies can be found at the applicable third-party sites.

16.3 **ATtribution for the Drawloop API**

Content provided to Subscriber through the Drawloop API may contain the trade names, trademarks, service marks, logos, domain names, and other distinctive brand features of Nintex, including Drawloop, its partners, or other third-party rights holders of content displayed by Drawloop. These trade names, trademarks, service marks, logos, domain names, and other distinctive brand features may not be deleted or, in any manner, altered. Unauthorized use of our logo, marks, or brands is strictly prohibited. Contractor shall place the following notice prominently on the application: “This product uses the Drawloop API but is not endorsed or certified by Drawloop.” County’s or Contractor’s use of the Drawloop logo or any of its marks or brands is subject to these terms and/or prior written approval by us. Any use of the Drawloop logo in the application shall be less prominent than the logo or mark that primarily describes the application. County’s or Contractor’s use of the Drawloop logo shall not imply any partnership or endorsement by Nintex.

17. **Source Code Escrow**

Subject to the provisions of Paragraph 10.3 (Source Code for Licensed Software) of the Agreement, Licensor shall deposit and maintain the Source Code for Software in Source Code Escrow. Licensor shall enter into a Source Code Escrow Agreement consistent with the provisions of Paragraph 10.3 (Source Code for Licensed Software) of the Agreement. Any and all fees and costs associated with maintaining the Source Code Escrow Agreement shall be borne by Contractor, as further specified in such Paragraph 10.3 (Source Code for Licensed Software) of the Agreement. Upon occurrence of any of the Release Conditions identified in Paragraph 10.3 (Source Code for Licensed Software) of the Agreement, Licensor shall release the Source Code for Software to County, and County shall have the right to immediately begin using the Source Code, as provided in Paragraph 10.6 (Possession and Use of Source) of the Agreement, at no charge to County.

18. **Post-Agreement Proprietary Rights**

Should use of the Source Code as provided in Paragraph 10.7 (Post-Agreement Proprietary Rights) of the Agreement involve the use or practice of any patent, copyright, trade secret, trademark or other proprietary information in which Licensor has an interest, Licensor acknowledges, represents and warrants that Licensor shall not assert a claim for patent, copyright, trade secret, trademark or other proprietary information infringement against County or any User, provided that the use of the Software and its Source Code is in accordance with the terms of Agreement, including Paragraph 10.2 (License) of the Agreement and this Schedule L.4.

19. **Bankruptcy**

All rights and licenses granted pursuant to any section of this Schedule L.4 are, and will otherwise be, for purposes of Section 365(n) of the U.S. Bankruptcy Code (the “Code”) and/or any similar or comparable section of the Code (as such sections may be modified, amended, replaced, or
renumbered from time to time), executory licenses of rights to “intellectual property”, as defined under Section 101 (35A) of the Code and/or any similar or comparable section of the Code (as such sections may be modified, amended, replaced, or renumbered from time to time). Customer shall have the right to exercise all rights and elections under the Code and all other applicable bankruptcy, insolvency and similar laws with respect to this Schedule L.4. Without limiting the generality of the foregoing, Licensor acknowledges and agrees that, if Licensor or its estate shall become subject to any bankruptcy or similar proceeding, subject to Customer’s rights of election, all rights and licenses granted to Customer under this Schedule L.4 will continue, subject to the terms and conditions hereof, and will not be affected, even by Licensor’s rejection of this Schedule L.4.
PART 2 – SUPPORT POLICY

20. OVERVIEW

This Part 2 of Schedule L.4 (“Support Policy”) sets forth the Service Levels and support terms that are part of the applicable Subscription Services to be provided under the Agreement and includes the policies and procedures under which Contractor shall provide technical support and maintenance services (“Support” or “SLA”) for Nintex’s proprietary Workflow Service Platform, the Drawloop products and services, and other Nintex associated product(s) (collectively, the “Workflow Service”) to Customer.

The Support for the Workflow Service is subject to the terms and conditions of the Agreement and the terms of this Support Policy. Support is provided for the term specified in the Agreement, unless terminated or expires as provided in the Agreement.

Support is also available through Nintex’s online web-based support portal located at http://www.nintex.com/nintex-support (“Support Portal”) and telephonically, depending on the level of Support acquired under the Agreement, as indicated in Section 24 (Standard Support) or Section 25 (Enterprise Support), as applicable (each Section, an “Annex” and collectively, the “Annexes”).

This Support Policy sets forth expectations for Support to be received by the Customer from Contractor and Nintex’s Support organization, including:

A. Who is authorized to submit issues;
B. How to submit issues;
C. What types of issues are supported; and
D. How and when Contractor and Nintex resolve and close reported issues.

21. DEFINITIONS

21.1 CONTACT: means qualified individuals of Customer or Contractor knowledgeable in the internal systems, tools, policies, and practices in use by Customer and proficient users of the Workflow Service. Customer and/or Contractor, as applicable, is expected to make every effort to ensure that the individuals that are designated as Contacts are qualified to support the Customer teams internally.

21.2 DOCUMENTATION: means Nintex’s online user guides, documentation, and help and training materials, as updated from time to time, accessible via https://community.nintex.com, the Support Portal, or login to the applicable Workflow Service.

21.3 INCIDENT: means each individual issue with the Workflow Service reported to Nintex.

21.4 PRODUCT RELEASES: are specific versions of the core Workflow Service.

21.5 RELEASES: are updates to the Workflow Service that provide: (1) new features, modifications, or enhancements to the Workflow Service; (2) updates to features, code corrections, patches, and other general updates of the Workflow Service; or (3) fixes to the Workflow Service. Releases do not include separate or different products marketed by Nintex under a different name (e.g., Nintex Hawkeye™ is not a Release of Nintex for Office365).

22. SCOPE OF SUPPORT

22.1 WHAT SUPPORT INCLUDES. If Customer acquired Support and the Workflow Service under the Agreement, Customer shall be provided with Support consisting of the following:

1. Web and phone-based submissions of Incidents, as specified in the applicable Annex;
2. Product Releases and Releases;
3. The Documentation, including an online knowledge base of information and solutions that provides up-to-date information on the Workflow Service and a forum where Customer,
Contractor, Pre-Approved Subcontractors, affiliates, partners, and other users of the Workflow Service can share information and ideas about how to use the Workflow Service;

4. Access to an online secure site that contains existing cases; and

5. Guidance and troubleshooting in connection with questions and issues arising from the following Customer activities with respect to the Workflow Service:
   a. **Basic Configuration Issues**: Contractor and/or Nintex, as applicable, will troubleshoot Customer’s configuration settings for existing installations of Supported Products (as defined below in Section 22.3.1 (Supported Products)) to ensure proper operation and connectivity.
   
   b. **Usage Issues**: Contractor and/or Nintex, as applicable, will respond to Customer’s “how to” questions related to standard and intended Workflow Service usage.
   
   c. **Efforts to Correct the Workflow Service**: Contractor and/or Nintex, as applicable, will make commercially reasonable efforts to correct bugs or other errors in the Workflow Service, although Nintex is not required to correct every bug, error, or problem with the Workflow Service that is reported to Nintex or of which Nintex is otherwise made aware and Nintex does not guarantee resolution times.

22.2 **WHAT SUPPORT EXCLUDES.** The following are excluded from Support:

   1. Non-supported Incidents;
   
   2. Workflow Service that has been altered or modified, unless altered or modified by Nintex or Contractor;
   
   3. Workflow Service that has not been installed, operated, or maintained in accordance with the Documentation, the Agreement or other specifications provided by Contractor or Nintex;
   
   4. Troubleshooting of Microsoft, other third party, or open standards-based technologies, such as XML, HTML/CSS, SharePoint, BizTalk, Active Directory, middleware, SQL queries, database connectivity, or Java scripts; and
   
   5. Custom solutions or actions other than by Contractor.

22.3 **WORKFLOW SERVICES COVERED**

22.3.1 **Supported Products**: The Support for Services and Software will be provided only as specified in this Support Policy and the Agreement. Use of the Workflow Service will be supported only as specified in the Documentation, the Agreement and any other specifications provided by Contractor or Nintex. The Support obligations hereunder do not cover hardware, operating systems, networks, or third-party software. Nintex may need additional information as to Customer’s use of the Workflow Services during the term of this Support Policy.

22.3.2 **Supported Product Versions**: Nintex will provide Support for the current and the preceding Product Release (N-1) for all on-premise products.

22.3.3 **End of Life**: The Support hereunder will be provided for a Product Release or Release containing new features, modifications, or enhancements up to twelve (12) months after the issuance of the end-of-life notice. After such time, for an additional twelve (12) months, limited Support will be provided to the Customer consisting solely of troubleshooting issues, identifying work arounds, and resolving critical security issues.

23. **INCIDENT SUBMISSION AND RESOLUTION**

Customer shall obtain Support by reporting Incidents. Incidents shall be tracked from initial report through final resolution.
subsection 3.1 SUBMITTING INCIDENTS

subsection 3.1.1 Who May Submit Incidents?
Support is intended to provide assistance for issues and questions beyond what is covered in the Documentation. At the time of purchase, Customer and/or Contractor, as applicable, may designate as many authorized Contacts as required. However, anyone employed and authorized by the Customer and/or Contractor, as applicable, may be added at any time through the customer portal or by submitting a request through the support process outlined in this Support Policy.

subsection 3.1.2 Customer Obligations

a. Customer and/or Contractor, as applicable, will ensure that when an authorized Customer Contact submits an Incident, that individual will have full access and permissions required to troubleshoot the Incident and is authorized to make recommended changes to the Customer’s network and/or applicable Products to help troubleshoot or resolve the issue.

b. Customer and/or Contractor, as applicable, will give Nintex reasonable access to the Product and systems where the Workflow Service is deployed as necessary for Nintex to determine the cause of the problem and find a resolution. Nintex is not responsible for Customer’s data, information, and software, including making back-up copies and security. Nintex recommends that Customer and/or Contractor, as applicable, create backup copies of configuration files before any work is performed.

c. By not implementing a Release, Customer or Contractor, as applicable, may render the Workflow Service unusable or non-conforming, and Customer and/or Contractor, as applicable, assumes all risks arising from the failure to install such Releases. Even if Customer has paid the applicable fees under the Agreement, Nintex will not be required to provide Support to Customer if Customer (and only Customer) has not properly implemented a Release provided by Nintex. Notwithstanding the foregoing, in no event shall Contractor be relieved of providing the Support hereunder, if a Release has been implemented by Contractor, properly or improperly.

subsection 3.1.3 How to Submit Incidents
Incidents are to be submitted to Nintex by an authorized Contact through the Support Portal or via phone based on the level of Support purchased by Customer, as specified in the applicable Annex.

subsection 3.1.4 How to Report an Incident
In order to expedite the resolution of Incidents, Nintex expects that Customer and/or Contractor, as applicable, will make every attempt possible to:

a. Verify that the Incident is reproducible (as applicable).

b. Provide information necessary to help Nintex track, prioritize, reproduce, or investigate the Incident.

c. Provide a full description of the issue and expected results.

d. Categorize issues (technical question, defect, license request, enhancement request, etc.).

e. List steps to reproduce the issue and relevant data.

f. Provide any applicable log files (de-identified of sensitive data if appropriate).

g. Provide exact wording of all issue-related error messages.

h. Describe any special circumstances surrounding the discovery of the issue, e.g., first occurrence or occurrence after a specific event, frequency of occurrence, business impact of the problem on Customer, and suggested urgency.

i. Identify any existing Incident number in ongoing communications with Nintex.
23.2 SUPPORT RESPONSE AND INCIDENT RESOLUTION

23.2.1 Nintex Incident Response

For each Incident reported by Customer and/or Contractor, as applicable, in accordance with these procedures, Nintex shall:

a. Confirm receipt of the reported Incident within the Initial Response time specified in the applicable Annex.
b. Set a Severity Level for the Incident in accordance with the terms below.
c. Use commercially reasonable efforts to respond to the Incident within the time specified the applicable Annex.
d. Analyze the Incident and, as applicable, verify the existence of the problem(s) resulting in the Incident, which may include requesting that Customer provide additional information, logs, and re-execution of commands to help identify the root cause and dependencies of the reported issue.
e. Give Customer direction and assistance in resolving the Incident.
f. Keep a record of ongoing communications with Customer and/or Contractor, as applicable.
g. Use commercially reasonable efforts to respond to the Incident in accordance with the Initial Response times set forth in the applicable Annex.
h. Upon request of Customer and/or Contractor, as applicable, discuss Severity Level and ongoing communication time frame. Nintex may modify the Incident’s Severity Level at its sole discretion.

23.2.2 Severity Levels

Nintex will prioritize Incidents according to the following criteria:

- **Severity 1 ("S1")**: is the highest priority and receives first attention. S1 Cases are to be submitted when Customer cannot access the Workflow Service.
- **Severity 2 ("S2")**: indicates a reported Incident where the issue has severely impacted the performance of the Workflow Service’s intended use and is causing a material and adverse impact to the majority of Customer’s users; or the Workflow Service is not operating in a material respect within the documented functionality and it is impacting the majority of Customer’s users or deployed Workflows.
- **Severity 3 ("S3")**: indicates a reported Incident where the issue has an impact on the performance and/or functionality of the Workflow Service that is impacting the minority of Customer’s users or deployed Workflows.
- **Severity 4 ("S4")**: indicates a reported Incident requesting assistance and may include questions of how to use the Workflow Service. It may also include a reported Incident where the Workflow Service is operating within the documented functionality and Customer would like to record an idea for inclusion in future releases. Nintex will not provide feedback on such enhancement requests, and these Support Cases are closed once the information has been recorded in our Product Request tool.

23.2.3 Resolution and Closure of Incidents

Incidents shall be closed in the following manner:

a. For solvable issues, depending on the nature of the issue, the resolution may take the form of an explanation, recommendation, usage instructions, workaround instructions, or advising Customer and/or Contractor, as applicable, of an available release that addresses the issue.
b. In the event that custom or unsupported plug-ins, modules, or custom code is used, Nintex may ask, in the course of attempting to resolve the issue, that Customer and/or Contractor, as applicable, remove any unsupported plug-ins, modules, or custom code. If the problem disappears upon removal of an unsupported plug-in or module, then Nintex may consider the issue to be resolved. Supported plug-ins or modules are defined as those listed and defined as supported in the Documentation.

c. For issues outside of scope as outlined in this document, Nintex may close issues by identifying the Incident as outside the scope of Support.

d. **Dropped Issues.** Nintex may close an Incident if the Contact has not responded after two (2) weeks from the date that Nintex requested additional information required to solve the case. Customer and/or Contractor, as applicable, may request Incidents be re-opened. At Nintex’s sole discretion, Incidents will be re-opened for further investigation if the Incident is deemed to be solvable.
### 24. STANDARD SUPPORT

#### SUPPORTED WORKFLOW SERVICES

<table>
<thead>
<tr>
<th>Supported Workflow Services</th>
<th>All Nintex Products</th>
</tr>
</thead>
</table>

#### POLICY TERMS

| Effective Coverage Hours  | Full work week in local time zone  
|--------------------------|----------------------------------|

| Business Hours (Americas) | 6AM – 5PM, Pacific Time,  
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<tr>
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<tr>
<td></td>
<td>Limited support during Nintex events and holidays</td>
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</tbody>
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| Business Hours (EMEA)    | 8AM – 5PM, GMT,  
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<tr>
<td></td>
<td>Monday – Friday</td>
</tr>
<tr>
<td></td>
<td>Limited support during Nintex events and holidays</td>
</tr>
</tbody>
</table>

| Business Hours (APAC)    | 8AM – 5PM, Australian Eastern Time,  
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<tbody>
<tr>
<td></td>
<td>Monday – Friday</td>
</tr>
<tr>
<td></td>
<td>Limited support during Nintex events and holidays</td>
</tr>
</tbody>
</table>

| Supported Channels       | Online – nintex.com/nintex-support Phone –  
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<tr>
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<tr>
<td></td>
<td>APAC - +61388205139</td>
</tr>
</tbody>
</table>

| Escalations              | CSM@nintex.com |

#### TARGET RESPONSE TIMES DURING BUSINESS HOURS

| Initial Response Time | S1 – 8 Hours  
|-----------------------|----------------|
|                       | S2 – 1 Business day  
|                       | S3 – 2 Business days  
|                       | S4 – Best effort |

#### DEVELOPMENT WORKFLOWS

| Development Workflows | 1 x max workflows |

### 25. ENTERPRISE SUPPORT

#### SUPPORTED WORKFLOW SERVICE

<table>
<thead>
<tr>
<th>Supported Workflow Services</th>
<th>All Nintex Products</th>
</tr>
</thead>
</table>

#### POLICY TERMS

| Effective Coverage Hours  | Full work week in local time zone  
|--------------------------|----------------------------------|

<table>
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<th>Business Hours (Americas)</th>
<th>4PM Sunday – 5PM Friday, Pacific Time, Limited support during Nintex events and holidays</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Business Hours (EMEA)</th>
<th>12AM Monday – 1AM Saturday, GMT, Limited support during Nintex events and holidays</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Business Hours (APAC)</th>
<th>8AM Monday – 9AM Saturday, Australian Eastern Time Limited support during Nintex events and holidays</th>
</tr>
</thead>
</table>

| Supported Channels       | Online – nintex.com/nintex-support Phone –  
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Americas - +14255332827</td>
</tr>
<tr>
<td></td>
<td>EMEA - +442036955056</td>
</tr>
<tr>
<td></td>
<td>APAC - +61388205139</td>
</tr>
</tbody>
</table>

| Escalations              | CSM@nintex.com |

#### TARGET RESPONSE TIMES DURING BUSINESS HOURS

| Initial Response Time | S1 – 4 Hours  
|-----------------------|----------------|
|                       | S2 – 8 Hours  
|                       | S3 – 1 Business day  
|                       | S4 – 2 Business days |

#### DEVELOPMENT WORKFLOWS

| Development Workflows | 2 x max workflows |
SCHEDULE L.5
BOX, INC.

[_______] 2022
The County of Los Angeles ("County" or "Licensee" or "Customer") has entered into an agreement ("Agreement") with Sapient Corporation. ("Contractor") for developing and maintaining and supporting a case management system ("System" or "CMS") incorporating software products and services provided and licensed by Box, Inc. ("Box" or "Licensor") through a Box Reseller. This Schedule L.5 (also "License & Support Agreement") sets forth the license, service levels, warranties and support terms applicable to the Software and related services (together "Software"), to be provided under such Agreement (also referred to as "Subscription Services") in addition to the applicable terms set forth in the Agreement.

Notwithstanding anything to the contrary in the Agreement, and solely with respect to County’s use of the Box Service and Box Software (as defined in this Schedule L.5), whether as a direct or indirect subcontractor to Contractor, this Schedule L.5 shall govern and control over any inconsistent terms and conditions in the Agreement (including any other Exhibits, Attachments or Schedules) applicable to Box, County or Contractor including, without limitation, any inconsistencies regarding such parties’ applicable limitations of liability, indemnification obligations, and other terms, in each case solely as applicable to the County’s use of the Box Service and Box Software. For avoidance of doubt, nothing in this Schedule L.5 modifies, amends, expands or diminishes Contractor’s rights, responsibilities, obligations, duties or liabilities under the Base Agreement with respect to the System Implementation Services, System Maintenance Services and any Optional Work. Capitalized terms not otherwise defined herein will have the meanings ascribed to them in the Agreement.

PART 1 – SUBSCRIPTION LICENSE TERMS

The Box Services to be provided to County under the Agreement shall be subject to the license terms set forth in this Part 1 below.

1. DEFINITIONS

"Account(s)" means the User account(s) created by a User for itself or on behalf of Customer (including all accounts created by or for Customer’s Administrators, Managed Users, or External Users) to use the Box Service.

"Administrator(s)" means a person designated by Customer to have an Account with the authority to utilize the Administrative Console(s) to create and manage Accounts associated with Customer.

"Administrative Console" means the functionality within the Box Service that allows Customer to manage User access, security and other administrative functionality for Accounts and where Customer shall receive updates or notifications for its Accounts and the Box Service.

"API" means the application-programming interface used by Customer to access certain functionality as provided by Box.

"Box Reseller" means an entity that has entered into an agreement with Box that, among other things, authorizes the entity to resell the Box Service and, if applicable, provide certain services.

"Box Service" means the cloud-based content collaboration software-as-a-service application provided by Box (including any Box Software).

"Box Software" means optional software provided by Box for installation on a User’s device or accessed by Users from the Customer’s or User’s software, hardware or other device(s) and that allows a User to use certain functionality in connection with features of the Box Service.

"Content" means the electronic documents uploaded by Users into Customer’s Box Service account.

"Customer Domain" means any and all internet domains registered, owned or controlled by Customer and which is associated with an email address used by one or more Users to register an Account.
“External User(s)” means a person who is permitted to access, store, retrieve or manage Content with a Managed User, and whose account was registered using an email address that is not associated with a Customer Domain.

“Malware” means viruses, worms, time bombs, Trojan horses and other malicious code, files, scripts, agents or programs.

“Managed User(s)” means a person who is permitted to access, store, retrieve or manage Content, and is associated with a Customer Domain.

“Order” or “Work Order” means the separate executed document(s) under which Customer subscribes to the Box Service, products or services pursuant to the Agreement and has been agreed to in writing between Customer and Box Reseller.

“Service Level Commitments” means the service level commitments set forth in Part 2.

“Subscription Period” means the duration of Customer’s subscription to the Box Service commencing on the service start date of the Order and continuing for the period up to the service renewal date or end date as specified in the applicable Order.

“Support Services” has the meaning set forth in Part 2.

“User(s)” means, collectively, any Administrator, Managed User or External User.

“User Guide” means Box’s then-current published document specifying the functionality of the Box Service that is made generally available by Box to its customers or its users.

2. USE OF BOX SERVICES

2.1 Access Grants.

2.1(a) Box Service Subscriptions. Subject to the terms and conditions of this Schedule L.5 Box shall: (i) make the Box Service available to Customer during the applicable Subscription Period; (ii) allow Administrator(s) to access and use the Administrative Console to create and administer Accounts registered to Customer; and (iii) allow Users to store, retrieve, collaborate and share Content through the Box Service in accordance with the subscription plan and quantities purchased under the applicable Order. Customer’s ability to use the Box Service and deploy Accounts is subject to the limits of the applicable Order (“Order Limit”). For the avoidance of doubt, Accounts for (i) Managed Users and (ii) External Users which are deployed, created or directly managed by a Customer Administrator each count towards Customer’s Order Limit. Box may restrict or limit Customer’s ability to deploy additional Accounts above the Order Limit.

2.1(b) API Access. Subject to the terms and conditions of this Schedule L.5, Customer shall have a non-exclusive right during the applicable Subscription Period to incorporate the API into any application used by or on behalf of Customer for the sole purpose of accessing the Box Service or accessing certain functionality of the Box Service, provided that such access is limited to the amount of API calls purchased by Customer in the applicable Order.

2.1(c) Overages. During the Subscription Period, Box may provide Customer with a report identifying the number of Accounts (or other usage) that, at any time, exceeds the Order Limit, and Box (or Reseller, if applicable) may provide Customer with an Order for the additional required purchases (“Expansion Service Order”). Customer shall use commercially reasonable efforts to, within thirty (30) days of receiving such report (but in any event within sixty (60) days of receiving such report), either: (i) execute the Expansion Service Order; (ii) increase the Order Limit through an alternate purchase method provided by Box (e.g. the “Add Seats” function in the Admin Console, if available to Customer); or (iii) permanently delete the excess Accounts or other applicable activity.

Acceptable Use of the Box Service. Customer’s use of the Box Service shall conform with the allocations and amounts and the features and functionality of the Box Service plan subscribed to in the applicable Order (and as set forth in the
product feature matrix). Customer agrees that it shall not transfer, rent, resell, charge or otherwise commercialize any use of the Box Service. Customer agrees that it is solely responsible for actions of Users within the scope of their responsibilities for County and Content as uploaded by County and Users. Customer agrees not to use or permit the use of the Box Service: (a) to communicate any message or material that is defamatory, harassing, libelous, threatening, or obscene; (b) in a way that violates or infringes upon the intellectual property rights or the privacy or publicity rights of any person or entity; (c) in any manner that may be unlawful or give rise to civil or criminal liability; (d) in any manner that is likely to damage, disable, overburden (exceeding the fair use policy), impair the Box Service or interfere in any way with the use or enjoyment of the Box Service by others; (e) to introduce any Malware or other malicious activity in User Account(s); or (f) in violation of any applicable export law or regulation; provided, that Box acknowledges and agrees that County use of the Box Service to store Content relating to criminal justice proceedings shall not violate the foregoing restrictions in Sections 2.2(a) through (c).

2.2 Suspension of User Access to Service. Box may suspend a User’s Account or remove or disable any Content which Box reasonably and in good faith believes is in violation of this Schedule L.5. For the avoidance of doubt, Box’s right to suspend a User’s Account or remove or disable access to Content is on a User-basis and does not extend to Customer’s entire User base. Box agrees to provide Customer with reasonable notice of any such removal, suspension, or disablement before its implementation unless immediate removal, suspension, or disablement is necessary to comply with legal process, regulation, order or prevent imminent harm to the Box Service or any third party, in which case Box will notify Customer to the extent allowed by applicable law of such removal, suspension, or disablement, as soon as reasonably practicable thereafter.

3. NON-BOX APPLICATIONS AND SERVICES.

Box may make available to Customer or Users optional third-party applications, services or products, which are licensed by their provider to Customer or Users, for use in connection with the Box Service (“Third-Party Products”). Customer acknowledges that if Customer chooses to utilize Third-Party Products, Box will give effect to Customer’s instruction as needed and as it relates to Customer use of such Third-Party Products. Customer’s use of any Third-Party Products and any exchange of any information between Customer and third-party provider is solely between Customer and the applicable third-party provider. Box makes no warranties of any kind and assumes no liability whatsoever for Customer’s or User’s use of such Third-Party Products.

4. CONTENT SECURITY; DATA PRIVACY

4.1 Security. During the Term of the Agreement, Box will implement and maintain commercially reasonable administrative, physical and technical safeguards and measures to protect against unauthorized access to Content. Such security program will conform to the Box Security Exhibit attached hereto as Part 3, and is further described in Box’s most recent Service Organization Control 1 (“SOC1”) and Service Organization Control 2 (“SOC2”) Type II audit reports (or substantially similar industry-standard reports) (collectively referred to as “Audit Reports”). Box will maintain the Audit Reports during the Term and will provide a copy to Customer once per year upon Customer’s written request. During the Term, Box will not diminish the protections provided by the controls set forth in Part 3 and the then-current Audit Reports.

4.2 Content Storage Location. The Box Service is provided from the United States and Content is stored in the United States. Notwithstanding the foregoing, Customer understands that nothing herein prohibits: (a) Users from accessing the Box Service, including Content, outside of the United States (subject to applicable law); and (b) processing non-Content information outside of the United States by Box to provide support. Box has certain products and features that enable storage or processing of Content outside of the United States and those products or features shall be subject to separate terms and conditions as may be agreed to between the Parties.

5. CUSTOMER RESPONSIBILITIES

5.1 Establishment of Accounts. Customer will promptly appoint an Administrator for the Administrative Console and such Administrator shall be responsible for: (a) configuring the settings of the Box Service (b) managing any Customer devices and systems (c) assigning and managing of User Accounts and (d) enforcing and managing User access controls and permissions in accordance with Customer’s own policies and applicable law and
regulations. Customer will maintain commercially reasonable safeguards that prohibit Managed Users from sharing their password with any other person or permit any other person to log on as such Managed User.

5.2 **Content.** Customer will: (a) be solely responsible for the nature, quality and accuracy of the Content as uploaded to Box; (b) promptly handle and resolve any notices and claims relating to the Content (e.g. take-down notices pursuant to the Digital Millennium Copyright Act); and (c) be responsible for obtaining any rights to the Content that may be required by applicable law in order to grant Box the rights contemplated by this Schedule L. Notwithstanding anything to the contrary, Box has no liability to Customer or any third party for any reason as a result of: (i) any unauthorized disclosure or access to a User’s Account or Content as a result of Customer’s or a User’s misuse of the Box Service; (ii) loss or theft of any User password or username, to the extent directly resulting from County’s negligence or willful misconduct; (iii) any deletion, destruction, damage or loss of Content caused solely by Customer (or a User); or (iv) any failure of Customer to maintain reasonable safeguards in any Customer devices used to access the Box Service.

5.3 **Notification of Unauthorized Use.** Customer will promptly notify Box in writing of any unauthorized use of any Account, Content or the Box Service that comes to Customer’s attention. In the event of any such unauthorized use by a third party that obtains access to the Box Service directly or indirectly through Customer or any User, Customer will take all steps within Customer’s control as reasonably necessary to terminate such unauthorized use and will provide Box with such cooperation and assistance related to any such unauthorized use as Box may reasonably request.

6. **SUPPORT AND SERVICE LEVEL COMMITMENTS.**

Part 2 to this Schedule L.5 sets forth the Support Services and the Service Level Commitments for the Box Service during the Subscription Period.

7. **WARRANTY AND DISCLAIMER**

7.1 **Box Service Warranty.** Box warrants that, (a) during the Subscription Period, the Box Service purchased under the applicable Order will perform substantially in accordance with the functions specified in the User Guide when used in a manner that conforms to the terms and conditions of this Schedule L.5 and the User Guide and (b) Box will use at least industry standard measures, which includes use of commercially available scanning technology with up to date file signatures, to prevent the Box Service from containing any Malware; provided that Customer is responsible for any Malware included in the Content as uploaded by a User. Subject to the notice and cure provisions of Section 11.3 (Termination for Cause), in the event of a breach of the warranty in Section 7.1(a), Box shall correct or modify the Box Service so that it substantially performs the functions specified in the User Guide. If Box is unable to restore such material functionality, subject to the notice and cure provisions of the Agreement, Customer shall be entitled to terminate the applicable Order and receive a pro-rated refund of the fees pre-paid by Customer for the corresponding unused portion of the Subscription Period. The warranties set forth herein are made to and for the benefit of Customer only.

7.2 **Disclaimer of Warranties.** EXCEPT AS PROVIDED IN THIS SCHEDULE L.5 AND ELSEWHERE IN THE AGREEMENT, AND TO THE EXTENT NOT PROHIBITED BY APPLICABLE LAW, NEITHER PARTY MAKES ANY (AND EACH PARTY SPECIFICALLY DISCLAIMS ALL) REPRESENTATIONS, WARRANTIES OR CONDITIONS OF ANY KIND, WHETHER EXPRESS, IMPLIED, STATUTORY OR OTHERWISE, INCLUDING, WITHOUT LIMITATION, REPRESENTATIONS, WARRANTIES OR CONDITIONS: (A) ARISING OUT OF ANY COURSE OF PERFORMANCE, COURSE OF DEALING OR USAGE OF TRADE; (B) OF FITNESS FOR A PARTICULAR PURPOSE; AND (C) THAT THE BOX SERVICE WILL BE UNINTERRUPTED OR ERROR-FREE. SOME JURISDICTIONS DO NOT ALLOW THE EXCLUSION OF IMPLIED WARRANTIES. IN SUCH AN EVENT, THE ABOVE EXCLUSION WILL NOT APPLY SOLELY TO THE EXTENT PROHIBITED BY LAW.

8. **PROPRIETARY RIGHTS**

8.1 **Content Ownership by Customer.** As between Customer and Box, Customer or its licensors own all right, title and interest in and to the Content. Customer hereby grants Box a nonexclusive right during the Subscription Period and the transition period set forth in Section 11.1 to transmit, process, use and disclose the Content solely to provide the Box Service to Customer or any User or pursuant to this Agreement.
8.2 **Ownership of Box Service by Box.** As between Box and Customer, Box or its licensors own and reserve all right, title and interest in and to, including any improvements or derivatives, the Box Service, the Box marks and other items used by Box to provide the Box Service, other than the access rights expressly granted to Customer in Section 2.1 (Access Grant). No title to or ownership of any proprietary rights related to the Box Service is transferred to Customer or any User pursuant to the Agreement or this Schedule L.5. All rights not expressly granted to Customer are reserved by Box. Box reserves the right, in its reasonable discretion and with at least sixty (60) days’ written notice to Customer, to change or require Customer to change its Box Service user ID and any custom or vanity URLs, custom links, or vanity domains Customer may obtain through the Box Service unless an immediate change is necessary to comply with legal process, applicable regulation, order or prevent imminent harm to the Box Service or any third party directly related to the Box Service, in which case Box will notify Customer as soon as reasonably possible. In the event that Customer makes suggestions regarding any features, functionality or performance relating to the Box Service (“Feedback”), Box will have a non-exclusive, “as-is,” perpetual, irrevocable, royalty free license to use the Feedback for its business purposes. The foregoing shall not be construed as a representation or warranty by Customer that it has the rights, if any, to grant such license or to authorize such use. Box acknowledges and agrees that the Feedback is provided by Customer “as-is,” without warranties of any kind. Without limiting the foregoing, Customer hereby disclaims all warranties, express and implied, including the implied warranties of merchantability, fitness for a particular purpose, title/non-infringement, and quality of information with regard to the Feedback.

9. **TRAINING OR CONSULTING SERVICES**

9.1 **General Terms.** Customer may wish to receive certain services of a professional, educational, operational or technical nature (collectively, “Consulting Services), as further described in a Statement of Work under the Agreement. Each SOW will include, at a minimum: (a) a description of the Consulting Services and any Box Materials (as defined below) to be provided to Customer; and (b) the scope of the Consulting Services.

9.2 **Box Materials.** Box shall own all rights, title and interest in and to the documentation, templates, training materials and recordings (collectively the “Box Materials”) Box may provide to Customer as part of the Consulting Services (including any intellectual property rights therein). “Box Materials” do not include any Customer Confidential Information or Customer intellectual property, including any logos and trademarks that may be included in the Box Materials, collectively, “Customer Property”). Box shall have the right to use any such Customer Property solely for the purpose of providing the Consulting Services to Customer as set forth in the SOW. During the Term of the Agreement, Box hereby provides Customer with a worldwide, perpetual, irrevocable, royalty free, non-exclusive, non-sublicensable, non-transferable (except as permitted under Section 51 of the Agreement) license to use such Box Materials solely for Customer’s operations in connection with its authorized use of the Box Service. For the avoidance of doubt, Box shall own all intellectual property rights in the proprietary tools, libraries, know-how, techniques and expertise (“Box Tools”) used by Box to develop the Box Materials. Nothing herein shall be construed to assign or transfer any intellectual property rights in the Box Tools used by Box to develop the Box Materials, and to the extent such Box Tools are delivered with or as part of the Box Materials, they are licensed, not assigned, to Customer, on the same terms as the Box Materials.

9.3 **Consulting Services Warranty.** In regard to Consulting Services only, Box warrants that: (a) it and each of its employees, consultants and subcontractors, if any, that it uses to provide and perform Consulting Services hereunder has the necessary knowledge, skills, experience, qualifications, and resources to provide and perform the Consulting Services; and (b) the Consulting Services will be performed for and delivered to Customer in a timely, professional and workmanlike manner. If the Consulting Services do not conform to the foregoing warranty, and Customer notifies Box within thirty (30) days of Box’s delivery of the Consulting Services, Box will re-perform the non-conforming portions of the Consulting Services at no cost to Customer.

10 INTENTIONALLY DELETED

11. **POST-TERMINATION**

11.1 **Post-Termination Obligations.** Upon the termination or expiration of the Agreement for any reason, Customer will have no further rights to access the Box Service hereunder except as set forth in this Section 11.1. For
thirty (30) days following the expiration or the termination of the Agreement or applicable Order, and subject to 
Customer’s prior written request, Box will allow Customer limited access to retrieve any Content remaining on the Box 
Service. After such thirty (30) day period, Customer will have no further rights to access the Box Service and Box will 
delete the Content in accordance with its secure deletion practices.

11.2 Surviving Provisions. Upon any expiration or termination of the Agreement, the following sections will 
survive: Sections 1 (Definitions), 5.2 (Content), 7.2 (Disclaimer of Warranties), 8 (Proprietary Rights), 11.1 (Post 
Termination Obligations), 11.2 (Surviving Provisions), 12 (Indemnification), 13 (Limitation of Liability), and 15 
(Miscellaneous).

12. INDEMNIFICATION

12.1 Indemnification by Box. Box shall defend County, its Special Districts, elected and appointed officers, 
employees, agents and other County authorized personnel (hereinafter “County Indemnitees”) from and against any 
third party claim (a) that the Box Service infringes a registered patent, registered trademark, or copyright of a third 
party, or misappropriates a trade secret; (b) of Box’s gross negligence or willful misconduct; or (c) violation of law or 
any unauthorized use or disclosure of, or access to, County’s Confidential Information to the extent caused by Box’s 
breach of Section 4 of this Schedule or Section 18.1 of the Agreement (each of (a)-(c) a “Claim Against Customer”), 
and will indemnify the Customer Indemnites for the resulting costs and damages finally awarded against Customer 
Indemnitees to such third party by a court of competent jurisdiction or agreed to in settlement. Box will have no liability 
to Customer under Section 12.1(a) for any Claim Against Customer that arises out of: (i) any unauthorized use, 
reproduction, or distribution of the Box Service by Customer; (ii) use of the Box Service in combination with any other 
products, technology, process, software or equipment not supplied by Box nor supported in the User Guide if such 
claim Against Customer would have been avoided without such combination; or (iii) any modification or alteration of the 
Box Service by anyone other than Box or Box’s agents without the written approval of Box. In the event of a Claim 
Against Customer pursuant to this Section 12.1, Box will (at Box’s option and expense): (A) obtain for Customer the 
right to continue using the Box Service; (B) modify the Box Service to make it non-infringing; or (C) if subsections 
(A) and (B) are not commercially viable (as determined by Box in its sole discretion), terminate its participation under 
the Agreement, in which case Customer will be entitled to a pro-rated refund of any fees pre-paid by Customer for the 
corresponding unused period of the applicable Subscription Period.

12.2 Indemnification Process. As a condition of receiving an indemnification under this Agreement, the Party 
seeking indemnification hereunder (the “Indemnified Party”) will provide the other Party (the “Indemnifying Party”) 
with: (a) prompt written notice of the claim, provided, however, that the failure to give such notice shall not relieve the 
Indemnifying Party’s obligations hereunder except to the extent that the Indemnifying Party is prejudiced by such failure; 
(b) complete control over the defense and settlement of the claim (provided, that the Indemnifying Party will not settle 
any claim without the Indemnified Party’s prior written permission if the settlement fails to unconditionally release the 
Indemnified Party from all liability pertaining to such claim, such permission not to be unreasonably withheld, delayed 
or conditioned); and (c) such assistance in connection with the defense and settlement of the claim, at the Indemnifying 
Party’s expense, as the Indemnifying Party may reasonably request.

13. LIMITATION OF LIABILITY

13.1 Limitation of Liability. EXCEPT AS SET FORTH IN SECTION 13.3, TO THE EXTENT NOT PROHIBITED 
BY LAW, IN NO EVENT WILL BOX’S AND ITS AFFILIATES’ TOTAL AND CUMULATIVE LIABILITY, FOR 
ALL CLAIMS OF ANY NATURE ARISING OUT OF OR RELATED TO THE AGREEMENT EXCEED THE 
TOTAL FEES PAID BY CUSTOMER TO BOX (OR TO A BOX DISTRIBUTOR OR RESELLER, IF 
APPLICABLE) FOR THE BOX SERVICE IN THE TWENTY-FOUR (24) MONTHS PRECEDING THE DATE OF 
THE FIRST EVENT WHICH GIVES RISE TO LIABILITY UNDER THE AGREEMENT.

13.2 Disclaimer of Consequential and Related Damages. EXCEPT AS SET FORTH IN SECTION 13.3, IN NO 
EVENT WILL EITHER PARTY BE LIABLE FOR ANY INDIRECT, INCIDENTAL, SPECIAL, PUNITIVE, 
COVER, LOSS OF PROFITS OR REVENUE, OR CONSEQUENTIAL DAMAGES HOWEVER CAUSED, 
WHETHER BASED IN CONTRACT, TORT, WARRANTY, NEGLIGENCE OR ANY OTHER THEORY OF 
LIABILITY, EVEN IF SUCH PARTY HAS BEEN ADVISED AS TO THE POSSIBILITY OF SUCH DAMAGES. 
SOME JURISDICTIONS DO NOT ALLOW THE EXCLUSION OF INCIDENTAL, CONSEQUENTIAL OR 
OTHER DAMAGES. IN SUCH AN EVENT THIS EXCLUSION WILL NOT APPLY TO THE EXTENT THE 
EXCLUSION IS PROHIBITED BY LAW.
13.3 Exclusions. THE DISCLAIMERS OF DAMAGES AND LIMITATIONS OF LIABILITY IN SECTIONS 13.1 AND 13.2 SHALL NOT APPLY TO DAMAGES OR LIABILITY ARISING OUT OF OR RELATING TO: (a) BOX’S INDEMNITY OBLIGATIONS UNDER THIS SCHEDULE L.5 (EXCEPT FOR BOX’S INDEMNITY OBLIGATIONS UNDER SECTION 12.1(c)); (b) BOX’S GROSS NEGLIGENCE OR WILLFUL MISCONDUCT; (c), SUBJECT TO THE SUPER CAP, BOX’S BREACH OF SECTION 4 OF THIS SCHEDULE L.5 OR SECTION 18.1 OF THE AGREEMENT; OR (d), SUBJECT TO THE SUPER CAP, BOX’S INDEMNITY OBLIGATION UNDER SECTION 12.1(c). “Super Cap” means a total and cumulative liability of five (5) times the total fees paid by Customer to Box (or to a Box distributor or Reseller, if applicable) for the Box Service in the twelve (12) months preceding the date of the first event which gives rise to liability under the Agreement.

13.4 Certain Direct Damages. The parties agree that, to the extent arising out of or relating to Box’s breach of Section 4 of this Schedule or Section 18.1 of the Agreement, the following costs shall be deemed to be “direct damages” if incurred by County: (a) the costs of providing notice to government entities and affected persons as required by applicable law, (b) the cost of providing credit monitoring services to affected persons for up to one year or longer period if required by law or governmental authority; and (c) fines, penalties and other costs imposed upon County by any government entity. For the avoidance of doubt, Box’s liability for the direct damages described above is subject to the Super Cap set forth in Section 13.3 unless the breach was caused by Box’s gross negligence or willful misconduct.

14. RESERVED

15. MISCELLANEOUS

15.1 Integration; Order of Precedence. In the event of a conflict between terms of the Agreement and this Schedule L.5, the terms of this Schedule L.5 shall prevail. The recitals set forth above are hereby incorporated into the terms of this License & Support Agreement (Schedule L.5).

SECTION 16 ADDITIONAL TERMS AND CONDITIONS.

For the avoidance of doubt, the Contractor obligations set forth in the Agreement shall apply to Box only to the extent applicable to Box’s role in providing the Box products and services as part of the System. The parties hereby agree to the following amendments to the Agreement solely with respect to Box’s provision of software products and services:

- As between Box and Customer, Section 2.4 (Approval of Work) of the Agreement shall not apply and instead the warranty provisions set forth in Section 7 and Section 9.2 of Schedule L.5 shall apply.
- Unless otherwise set forth in a Statement of Work for consulting services to be provided by Box, Section 3.3.2, Section 3.3.3 and Section 3.3.5 of the Agreement shall not apply.
- Section 3.4 (Background and Security Investigations) of the Agreement shall not apply and instead the background check provisions set forth in Part 3 of Schedule L.5 shall apply.
- Section 3.5 (Reports by Contractor) of the Agreement shall not apply except to the extent set forth in a Statement of Work.
- Section 3.7 (Contractor’s Staff Identification) of the Agreement shall not apply except to the extent Box provides consulting services at a County facility. For avoidance of doubt and notwithstanding anything to the contrary in Section 3.7 (Contractor’s Staff Identification) of the Agreement, County will provide Contractor with any required photo identification badges in accordance with County policies and procedures.
- Section 5 (Scope of Work) of the Agreement shall not apply and shall be replaced with the following: “Box shall perform all such tasks, subtasks, deliverables, goods, services and other Work assigned to it under a Statement of Work, if any, in accordance with each Statement of Work.”
- Section 6 (Project Plan) of the Agreement shall not apply.
- Section 8 (Contract Sum) of the Agreement is not a flow-down to Box provision.
- Section 9 (Invoices and Payments) of the Agreement is not a flow-down to Box provision.
- Section 10 (Ownership and License) of the Agreement shall not apply and instead the ownership and licenses provisions set forth in Section 2.1(a), Section 8 and Section 9 of Schedule L.5 shall apply. For the avoidance of doubt, any references to Source Code or the obligation to provide Source Code in the Agreement shall not apply to Box.
- As between Box and Customer, Section 11 (System Acceptance) of the Agreement shall not apply and instead the warranty provisions set forth in Section 7 and Section 9.2 of Schedule L.5 shall apply.
- Section 12 (Warranties and Correction of Defects) of the Agreement shall not apply and instead the
warranty provisions set forth in Section 7 and Section 9.2 of Schedule L.5 shall apply.

• Section 13 (Indemnification) of the Agreement shall not apply and instead the indemnification provisions set forth Section 12 of Schedule L.5 shall apply.

• Section 14 (Insurance) of the Agreement shall not apply and instead the insurance provisions setforth in Part 3 of Schedule L.5 shall apply.

• Section 15.2 and Section 15.2 (Intellectual Property Warranty and Indemnity) of the Agreement shall not apply and instead the intellectual property indemnity set forth in Section 12 of Schedule L.5 shall apply.

• Section 16.1, 16.2 and 16.3 (Proprietary Considerations) of the Agreement shall not apply and instead the ownership and licenses provisions set forth in Section 8 and Section 9.2 of Schedule L.5 shall apply.

• Section 18.1.3 (Indemnification) of the Agreement shall not apply.

• Section 18.2 (Security) of the Agreement shall not apply and instead Part 3 of Schedule L.5 shall apply.

• Section 19 (Assignment and Delegation) shall not apply.

• Subsections (3), (4), (5), (6), and (7) of Section 24 of the Agreement shall not apply. The obligation to provided completed Work under Subsection (2) of subsection 24 of the Agreement shall not apply. Notwithstanding anything to the contrary in Section 24 or elsewhere in the Agreement, in the event of any termination of the Agreement (other than a termination resulting from Box’s breach of the Agreement): (i) any prepaid fees under any then outstanding Work Orders hereunder will not be refunded, and (ii) to the extent fees under any such Work Orders have not been prepaid for the entire stated Work Order, the County shall, within 10 business days of such notice of termination, pay an amount equal to all remaining fees under all such Work Order for the full stated term of each such Work Order.

• Section 26 (Subcontracting) of the Agreement is hereby replaced in its entirety with the following: “Box may utilize subcontractors in its performance of services; provided that Box shall remain liable for the acts and omissions of its subcontractors to the same extent as if Box employees. Box agrees to provide County upon request with a list of its material subcontractors. Notwithstanding the above, contractors of Box who will provide consulting services at a County facility are subject to the County’s approval.”

• Section 28 (Most Favored Public Entity) of the Agreement shall not apply.

• Section 32 (Compliance with Applicable Laws) of the Agreement is hereby replaced in its entirety with the following: “In the performance of this Agreement, Contractor shall comply with all Federal, State, and local laws, rules, regulations and ordinances that are applicable to Contractor. Failure by Contractor to comply with such laws and regulations shall be material breach of this Agreement and may result in termination of this Agreement.”

• Section 37 (Contract Hiring) of the Agreement shall not apply.

• Section 51 is hereby replaced in its entirety with the following: “This Agreement may be assigned in whole or in part by County, upon prior written notice to Contractor, to a party which is not a competitor of Contractor and which agrees in writing to perform County’s obligations under this agreement.”
PART 2 – SERVICE LEVELS AND SUPPORT TERMS

Section 1. Definitions.

“Business Response Credit” means the credit that may be available to a Customer that has subscribed to the Business Services under the applicable Order and as specified Response Times below.

“Downtime” means any period during which the Customer is unable to access the Box Service, as measured at the Box network by industry standard tools, due to an Issue which prevents the majority of Customer Users from accessing Content, expressly excluding Scheduled Downtime.

“Issue” means a single, reproducible issue or problem affecting the functionality of the Box Service for Customer.

“Enhanced Response Credit” means the credit that may be available to a Customer that has subscribed to one of the Enhanced Support Services under the applicable Order and as specified under Response Times below.

“Enhanced SLC Credit” means the credit that may be available to a Customer that has subscribed to one of the Enhanced Support Services under the applicable Order and as specified under Service Level Commitments below.

“Support Services” means telephone, email or web-based assistance in the resolution of Issues reported by Customer to Box. Available Support Services are:

   “Standard Support Services” which is included the Customer’s purchase of the Box Service;

   “Business Services” which is purchased by the Customer and identified under the applicable Order; or

   “Premier Services” or “Platinum Services” (together, “Enhanced Support Services”) which are purchased by the Customer and identified under the applicable Order.

“Scheduled Downtime” means a scheduled time period in which the Box Service is unavailable for use, and upon notice to Customer where practical.

“Uptime Percentage” means the total number of minutes in a calendar month minus the number of minutes of Downtime experienced in such calendar month, divided by the total number of minutes in such calendar month.

Section 2. Support Services.

2.1 Support Services. During the Subscription Period, Box will provide to Customer the applicable Support Services. If Customer has not purchased Business Services or one of the Enhanced Support Services, then Standard Support Services will be provided. Support Services do not include: (a) physical installation or removal of the Box Software and any User Guides; (b) visits to Customer’s site; (c) any professional services associated with the Box Service, including, without limitation, any custom development, data modeling, code review and application architecture/infrastructure design; (d) training; or (e) the set-up, configuration and use of the Box Service.

Box’s obligations do not extend to any ongoing test or training instances of the Box Service provided to Customer or Downtime, Issues or errors that are caused by:

(i) Third-party hardware or software provided or used by Customer;
(ii) Use of the Box Service in violation of the terms of the Schedule L.5; or
(iii) Use of the Box Service other than in accordance with any User Guide or, to the extent not inconsistent with the Agreement, including Schedule L.5, the express written instructions of Box.

2.2 Case Prioritization. When contacting Box for support, Customer will assign a priority to the Issue in accordance with the table below. Box will provide an acknowledgement of a reported Issue to Customer and a support agent will provide a response within the target timeframes specified for the applicable support level (“Response”). Upon review of the Issue, and following Box’s initial response to the Customer, Box may change the case prioritizations in accordance with the following descriptions:
Level 1 – Urgent: An Issue that renders the Box Service completely inoperative for all Users and no workaround is available.

Level 2 – High: An Issue that materially impairs substantial features of the Box Service for many Users and no reasonable workaround is available.

Level 3 – Normal: An Issue that impairs a feature of the Box Service for a few Users and a reasonable workaround is available.

Level 4 – Low: An Issue that involves an inquiry regarding a routine technical issue; information requested on application capabilities, navigation, installation or configuration; or a bug affecting a small number of Users.

2.3 Standard Services Response Times. If Customer has Standard Support Services, Box will use commercially reasonable efforts to meet the following target Response Times during the hours/days, as outlined below.

Support Hours: 6AM – 6 PM Customer local time, Monday – Friday
Support Language: English
Support Access Method: Web/Email
Support Response Method: Web/Email
Number of Support Requests: Unlimited
Response Times:
- Level 1 – Urgent: Within 4 business hours
- Level 2 – High: Within 8 business hours
- Level 3 – Normal: Within 1 business day

2.4 Business Services Response Times. If Customer has purchased Business Services, Box will respond in accordance with the Response Times below. If Box fails to meet the response times, Customer may be entitled to a response time credit as outlined below (“Business Response Time Credit”):

Support Response Hours: 24 hours/day, 365 days/year
Support Language: English
Support Access Method: Web/Phone/Email
Support Response Method: Web/Phone/Email
Number of Support Requests: Unlimited
Response Times:
- Level 1 – Urgent: Within 2 hours
- Level 2 – High: Within 4 hours
- Level 3 – Normal: Within 4 hours
- Level 4 – Low: Greater than 4 hours

2.5 Enhanced Support Services Response Times. If Customer has purchased one of the Enhanced Support Services, Box will respond in accordance with the Response Times below (for cases submitted in English). If Box fails to meet the response times, Customer may be entitled to a response time credit as outlined below (“Enhanced Response Time Credit”). The below response times apply to cases submitted in English.

Support Response Hours: 24 hours/day, 365 days/year
Support Language: English or local language (based on availability)
Support Access Method: Web/Phone/Email
Support Response Method:
Web/Phone/Email
Number of Support Requests: Unlimited
Response Times:
2.6 Business Services and Enhanced Support Services Response Time Credits. If Customer has purchased Business Services or one of the Enhanced Support Services and Box fails to meet the applicable Response Times associated with Business Services or Enhanced Support Services, Customer may be entitled to a response time credit as outlined below (“Response Time Credit”).

Response Time Credits: Customer will be eligible to receive a Response Time Credit, provided that:

(a) Customer has purchased Business Services or one of the Enhanced Support Services;
(b) Customer has opened a support ticket for an Issue; and
(c) Box fails to meet the response times for Level 1 and Level 2 support tickets three (3) times during the given calendar month;

Collectively, a “Response Credit Event”.

In the event that Customer incurs a Response Credit Event, Customer will receive a Response Time Credit of fifteen (15%) percent of the fees paid by Customer for the applicable Business Support Service or Enhanced Support Service for the month the Response Credit Event occurred. The Response Time Credit will be calculated on a straight-line, pro-rated basis with respect to any fees paid in advance. Notwithstanding anything to the contrary, in no event will the total amount of Response Time Credits exceed the applicable Business Services or Enhanced Support Services fees paid by Customer for the corresponding month. For clarity, for the purpose of calculating Response Time Credits, calendar months are calculated based on US Pacific Time Zone.

Customer is not eligible to receive Response Time Credits during any period of time when undisputed payments owed are past due.

For Customer Orders placed through Box, Response Time Credits will be issued by Box, as determined in its sole discretion, either by applying to future billing cycle(s) or as a refund against annual fees earlier paid; provided, that if there will be no further billing cycles during the Subscription Period Box will provide a refund. For Customer orders placed through a Box Reseller, Response Time Credits, if any, will be issued as provided in the applicable agreement between Customer and Box Reseller.

Section 3. Service Level Commitments

3.1 Standard Support Services. If Customer has Standard Support Services, Box will use commercially reasonable efforts to meet an Uptime Percentage of at least 99.9%.

3.2 Business Services. If Customer has purchased Business Services, Box will use commercially reasonable efforts to meet an Uptime Percentage of at least 99.9%.

3.3 Enhanced Support Services. If Customer has purchased one of the Enhanced Support Services, Box will use commercially reasonable efforts to meet an Uptime Percentage of at least 99.9%. If Box fails to the meet the Uptime Percentage Customer will receive Enhanced SLC Credits as follows:

<table>
<thead>
<tr>
<th>Uptime Percentage</th>
<th>Enhanced SLC Credit Percentage</th>
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<tbody>
<tr>
<td>Less than 99.9% but equal to or more than 99.8%</td>
<td>5%</td>
</tr>
<tr>
<td>Less than 99.8% but equal to or more than 99.7%</td>
<td>10%</td>
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Customers who have purchased one of the Enhanced Support Services will be eligible to receive SLC Credits provided that:

(a) Customer has reported an Issue related to a Downtime event by filing a ticket with Box support within fifteen (15) days of the Downtime event; and

(b) once Customer receives the Uptime Percentage report provided by Box and confirms Uptime Percentage as below 99.9% in the month the issue was experienced, Customer has provided Box a written claim request for Enhanced SLC Credits within fifteen (15) days of the date of uptime percentage report.

The Enhanced SLC Credits will be equal to the SLC Credit percentage multiplied by the fees paid by Customer for the Box Service that are attributable to the corresponding calendar month (calculated on a straight line, pro-rated basis with respect to any fees paid in advance) and then pro-rated for based on affected Users. Notwithstanding anything to the contrary, in no event will the total amount of Enhanced SLC Credits if any, exceed the fees paid by Customer for the Box Service in the corresponding month. For clarity, for the purpose of calculating Enhanced SLC Credits, calendar months are calculated based on US Pacific Time Zone. Customer is not eligible to receive Enhanced SLC Credits during any period of time when undisputed payments owed are past due.

For Customer Orders placed through Box, Enhanced SLC Credits will be issued by Box, as determined in Box’s sole discretion, either by applying to future billing cycle(s) or as a refund against annual fees earlier paid; provided, that if there will be no further billing cycles during the Subscription Period Box will provide a refund. For Customer orders placed through a Box Reseller, Enhanced SLC Credits, if any, will be issued as provided in the applicable agreement between Customer and the Box Reseller.

PART 3 – BOX
SECURITY EXHIBIT

Section 1. Purpose. This Security Exhibit sets forth the information security program and operation policies that Box will maintain in order to protect Customer’s Content from unauthorized use, access or disclosure, while Box is in possession of Customer’s Content.

Section 2. Information Security Management System. Box will maintain throughout the Term of the Agreement a comprehensive information security management system (the “ISMS”) which includes administrative, technical and physical safeguards designed to: (a) protect and secure Content from unauthorized access, use or disclosure; and (b) protect against anticipated threats or hazards to the security or integrity of Customer’s Content. The ISMS will be documented and kept current by Box based on changes to industry standard information security practices and legal and regulatory requirements applicable to Box.

Section 3. Standards. Box’s ISMS will, at a minimum, adhere to applicable information security practices as identified in International Organization for Standardization for Standardization 27001 (ISO/IEC 27001) (or a substantially equivalent or replacement standard) or other authoritative sources (e.g. SSAE 18, SOC1, SOC2).

Section 4. Independent Assessments. On an annual basis, Box has an independent, suitably qualified third-party organization conduct an independent assessment consisting of a Report on Controls at a Service Organization Relevant to Security, Availability, Processing, Integrity, Confidentiality and/or Privacy (SOC2 Type II) or such other comparable assessment at its sole discretion (e.g. ISO 27001 Certification,) and Box will provide a copy of such assessment to Customer upon Customer’s written request to Box. Box also undergoes at least an annual penetration assessment.

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<th>Uptime Percentage</th>
<th>SLC Credit Percentage</th>
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<td>Less than 99.6% but equal to or more than 99.5%</td>
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<td>Less than 99.5% but equal to or more than 99.4%</td>
<td>25%</td>
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<tr>
<td>Less than 99.4% but equal to or more than 99.3%</td>
<td>30%</td>
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<td>Less than 99.3% but equal to or more than 99.2%</td>
<td>35%</td>
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<td>Less than 99.2% but equal to or more than 99.1%</td>
<td>40%</td>
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<td>Less than 99.1% but equal to or more than 99.0%</td>
<td>45%</td>
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test from independent, suitably qualified third parties, and Box will provide Customer with an executive summary of the most recent penetration test results upon Customer’s written request to Box.

**Section 5. Information Security Policies.** As part of the ISMS, Box will implement, maintain, and adhere to its internal information security and privacy policies that address the roles and responsibilities of Box’s personnel, including both technical and non-technical personnel, who have direct or indirect access to Content in connection with providing the Box Service. Box’s information security policies provide for continual assessment and re-assessment of the risks to the security of the Box Service, including: (a) identification of internal and external threats that could result in a Security Breach (as defined below); (b) assessment of the likelihood and potential damage of such threats, taking into account the sensitivity of Content; and (c) assessment of the sufficiency of the policies, procedures and information systems of Box, and other arrangements in place, to control risks. Additionally, Box’s information security policies address appropriate protection against such risks. Box’s information security policies shall, at a minimum, include:

1. Organization of information security
2. Asset management
3. Human resources security
4. Physical and environment security
5. Communications and operations management
6. Access control
7. Information systems acquisition
8. Development and maintenance
9. Information security incident management
10. Business continuity management

**Section 6. Information Security Operations.**

6.1 **Access Controls.** In accordance with the ISMS, Box shall maintain appropriate access controls (physical, technical, and administrative), which shall include the following as applicable:

6.1(a) **Box Service Access Controls.**

6.1(a)(i) **Physical Access Controls.** Box will implement the following suitable measures in order to prevent unauthorized persons from gaining access to the data processing equipment used to process Content:

   a. Access authorizations for employees and third parties;
   b. Keycards and passes;
   c. Restrictions on keys;
   d. Appropriate requirements for third parties;
   e. Identifying of the persons having authorized access;
   f. Protection and restriction of entrances and exits;
   g. Establishing security areas especially for deliveries and handover;
   h. Securing the building (security alarm system, supervision by guards).

6.1(a)(ii) **Technical Access Controls.** Box will implement the following suitable measures to prevent unauthorized reading, copying alteration or removal of the data media, unauthorized input into memory and reading/alteration/deletion of Content:

   a. Access authorization requirements;
(b) Identification of workstation and/or the users accessing Box systems;
(c) Automatic disablement of user IDs after multiple erroneous passwords entered;
(d) Logging of events and activities (including monitoring of break-in attempts);
(e) Issuing and safeguarding of identification codes;
(f) Dedicated workstations for users;
(g) Authenticating authorized personnel;
(h) Use of encryption where deemed appropriate by Box;
(i) Separating production and non-prod environments;
(j) Automatic session log-off of users that have been inactive for a period in excess of thirty (30) minutes;
(k) Designating areas in which data media may/must be located;
(l) Designating persons in such areas for authorized handling and removal of data media;
(m) Controlling the removal of data media;
(n) Securing the areas in which data media is located;
(o) Controlled and documented destruction of data media.

6.1(a)(iii) Data Access Controls. Box commits that its employees and contractors entitled to use Box’s data processing systems will only access data within the scope and to the extent covered by the respective access permission (authorization). This will be accomplished by:
  (a) Securing workstations;
  (b) Requirements for user authorization driven by need basis;
  (c) Appropriate confidentiality obligations;
  (d) Differentiated access policies based on function and scope (e.g. partial blocking);
  (e) Controlling destruction of data media;
  (f) Deleting remaining data before changing data media;
  (g) Policies controlling the production of backup copies.

6.1(a)(iv) Transmission Controls. Box will implement the following suitable measures to secure Content processed through the use of the Box Service:
  (a) Authenticating authorized personal;
  (b) Securing confidential data media;
  (c) Documentation of transfer, retrieval and transmission;
  (d) Encrypting external online transmission.

6.1(a)(v) Input Control. Box will provide for the retrospective ability to review and determine the time and the point Content is entered into the Box Service by utilizing electronic recording of data processing.

6.1(a)(vi) Organizational Controls. Box will implement the following suitable measures to maintain its internal organization in a manner that meets the requirements of ISMS:
(a) Maintaining Internal data processing policies and procedures, guidelines, instructions, and/or process descriptions for development, testing and release;

(b) Implementing an emergency/backup contingency plan;

(c) Implementing a formal Business Continuity and Disaster recovery plan.

6.1(a)(vii) Control of separation of Content. Box will implement suitable measures to allow the separate processing of Content which have been collected for different purposes. This will be accomplished by the logical separation of Customer Content from another customer’s content.

6.2 Encryption. Box will encrypt Content at rest within the Box Service. Box will use at a minimum AES algorithm for encryption of Content at rest with a default value of 256-bit strength. For Content in transit to and from the Box Service, Box uses encryption unless Customer uses a method of transmission or feature which does not support encryption (such as unencrypted FTP, email, etc.).

6.3 Network and Host Security. Box has network intrusion detection and firewalls in place. In accordance with its ISMS, Box uses commercially reasonable efforts to ensure that Box Service operating systems and applications that are associated with Content are patched or secured to mitigate the impact of security vulnerabilities in accordance with Box’s patch management processes.

6.4 Data Management. In accordance with its ISMS, Box has information security infrastructure controls in place for Content obtained, transported, and retained by Box for the provision of the Box Service. Box will, in accordance with its security policies and processes, destroy, delete, or otherwise make irrecoverable Content: (a) following the termination or expiration of the Agreement; and (b) upon the disposal or repurposing of storage media containing Content.

6.5 Audit Logging and Monitoring. Box shall implement the following controls for audit logging and monitoring:

6.5(a) Audit Logging. Audit logging shall be enabled on systems that contain Customer Content to capture at a minimum the security-related events defined below:

   (i) Account logon (both successful and unsuccessful) and logoff;
   (ii) Failed access attempts;
   (iii) Account lockouts;
   (iv) Elevation of privileges (both successful and unsuccessful), and every use of elevated privileges or actions taken while privilege is elevated;
   (v) Creation, modification and deletion (both successful and unsuccessful) of:
      (a) Accounts or logon identifiers;
      (b) Group memberships;
      (c) Access privileges/attributes for accounts and groups;
      (d) User rights and permissions.
   (vi) Changes in account or logon identifier status (both successful and unsuccessful);
   (vii) Modifications to, or unauthorized attempts to modify, the security configuration, security function or authorization policy.

6.5(b) Audit Logs. Audit logs shall capture, at a minimum, the information for each security-related event defined below:

   (i) User, system or process identifier that triggered the event;
   (ii) Description of the event;
   (iii) Date and time the event occurred (the date and time must be periodically synchronized to ensure
it is accurate);

(iv) Identifier of the system generating the event (e.g. IP address);

(v) Authorization information associated with the event.

6.5(C) Audit Log Retention. Audit logs shall be retained for not less than ninety (90) days. Audit logs shall be protected from accidental or intentional modification or destruction.

6.6 Physical and Environmental Security. Box shall:

(a) Implement physical access control mechanisms (e.g. electronic access control, locks) to ensure only authorized individuals can obtain physical access to Box’s facilities;

(b) Lock and/or have strong access controls in place to control access to all of its data centers, equipment rooms, telecommunication closets and utilities;

(c) Control unauthorized access to unattended areas (e.g. offices, conference rooms, etc.) within any Box facility that contains Customer Content by using locks or equivalent means;

(d) Conduct at least annual inspections of the perimeter and all access control mechanisms to provide assurance that its hardware cannot be easily manipulated or bypassed to gain unauthorized access;

(e) Establish protocols to protect against damage from fire, flood, earthquake, explosion, civil unrest and other forms of natural or man-made disaster at Box facilities and data centers;

(f) Require its personnel or third-parties within Box’s facilities (e.g. employees, visitors, resident contractors) are able to be immediately identified (e.g. using identification badges, visual recognition or other means);

(g) Monitor access/egress points by security staff and/or recorded with security cameras twenty-four (24) hours a day, seven (7) days a week at a Box facility that contains Customer Content. Security camera recordings shall be stored for no less than sixty (60) days;

(h) Require unique registry for all visitors and maintain access control logs at Box data centers.

6.7 Equipment Security. Box shall:

(a) Protect its systems and other equipment to reduce the risk from environmental threats and hazards and opportunities for unauthorized access;

(b) Protect equipment that is power-dependent from power failures, surges and other electrical anomalies;

(c) Protect all power, telecommunication and network cabling from unauthorized access and damage;

(d) Maintain its systems and other equipment to ensure its continued availability and integrity;

(e) Implement exit procedures to control unauthorized removal of systems and other equipment.

6.8 Training. Box shall provide regular training (or require regular training to be provided) to its employees and contractors on security and privacy requirements applicable to their roles. Such training shall occur at least annually and upon initial employment.

6.9 User Controls. Notwithstanding the foregoing, Customer understands and agrees that it is responsible for provisioning its Users in appropriate roles within the Box Service with the appropriate levels of access to Content. The Box Service shall enable Customer to configure Customer’s Box Service instance. Notwithstanding anything to the contrary in this Security Exhibit, Customer understands and acknowledges that Customer will be solely responsible for implementing and maintaining access and security controls on its own devices and systems.

Section 7. Security Breach and Breach Management.
7.1 **Notice.** Box will promptly notify (but in no event more than seventy-two (72) hours after Box’s reasonable belief of a Security Breach as defined below in Section 7.2) the designated County security contact (Ralph Johnson, Chief Information Security Officer) at the following email address: rjohnson@cio.lacounty.gov, and if applicable, via notification delivered to the Administrator(s) of County’s Box Service account. The notice shall include to the extent known to Box the approximate date and time of the occurrence and a summary of the relevant facts, including a description of measures being taken to address the occurrence. In the event of a Security Breach, County or its third party designee may, but is not obligated, perform audits Box’s environment that may include, but are not limited to, interviews of relevant personnel, review of documentation, or technical inspection of systems, as they relate to the receipt, maintenance, use, retention, and authorized destruction of Personally Identifiable Information, Protected Health Information, and County’s Confidential Information. Such audits shall be subject to thirty (30) days prior written notice to Box and shall be limited to three (3) days in length. County reserves the right to view, upon request, summary results (i.e., the number of high, medium and low vulnerabilities) and related corrective action schedule for which Box has undertaken on its behalf to assess Box’s own network security. If requested, copies of these summary results and corrective action schedule, redacted of any security sensitive information, will be sent to the County security contact.

7.2 **Remediation of Security Breach.** In the event Box knows or has reason to know of a Security Breach, Box will, at its own expense: (a) investigate the actual or suspected Security Breach; (b) provide Customer with a remediation plan to address the Security Breach and to mitigate the incident and reasonably prevent any further incidents, upon Customer’s written request; (c) remediate the effects of the Security Breach in accordance with such remediation plan; and (d) reasonably cooperate with Customer and any law enforcement or regulatory official investigating such Security Breach. For the purposes of the Agreement, a “**Security Breach**” means the unauthorized use, access or disclosure of Content.

**Section 8. Business Continuity and Disaster Recovery.** Box implements and maintains business continuity and disaster recovery capabilities designed to minimize disruption of providing the Box Service to Customer in the event of a disaster or similar event. Box shall review its business continuity and disaster recovery plans on at least an annual basis and update such plans, as needed in accordance with generally accepted industry standards. Further, Box will perform (or have a qualified third party perform) at least annual testing of its business continuity and disaster recovery capabilities and provide to Customer, upon written request, a summary of Box’s business continuity and disaster recovery capabilities, including related testing performed during the last year.

**Section 9. Subcontractors.** Box will make reasonable efforts to ensure that subcontractors meet Box’s security and privacy standards, to the extent applicable to their scope of performance, including ensuring that all persons authorized to perform services on behalf of Box have agreed to an appropriate obligation of confidentiality. Box, at its sole discretion and in accordance with its vendor management program, will perform periodic vendor assessments for security and privacy. Box will remain liable for all responsibilities and obligations of Box under the terms and conditions of this Schedule L.5, even if some of the responsibilities and obligations are performed by Box’s subcontractors.

**Section 10. Background Checks.** Where legally permitted and in accordance with local law and custom, Box shall perform the following background checks:

(a) For US-based employees, on hire, Box’s background checks include: SSN Trace, Criminal County Search (7- Year Address History), Multi-State Instant Criminal Check, Nationwide Sex Offender Registry Check, OFAC Check, OIG/GSA Combined Search. Box also uses E-Verify and confirms employment eligibility via the Form I- 9 for all employees.

(b) For Canada-based employee, on hire, Box’s background check consists of Canada Criminal Search (CPIC).

(c) For UK-based employees, on hire, Box performs ID verification, criminal record checks in the UK, credit and address check verification (6 years for address), and employment history and reference check (maximum of 5 years of employment history or two prior employers).

(d) For Japan-based employees, Box cannot agree to perform any types of background checks as background
checks are not permitted by law in Japan.

(e) For EU-based employees (but not based in the UK), on hire, Box performs ID verification, international criminal checks, credit and address check (up to 7 years for address), and employment history and reference check (maximum of 5 years of employment history or two prior employers, where legally permitted and in accordance with local law and custom.

(f) For Australia-based employees, on hire, Box performs ID verification, international criminal checks, credit and address check (up to 7 years for address), and employment history and reference check (maximum of 5 years of employment history or two prior employers).

(g) For subprocessors, Box will require that material subcontractors perform background checks for their personnel performing services for Box in accordance with applicable local laws and customs, to the extent related directly to the Box Service.

Section 11. Insurance.
Box agrees to provide and to maintain in effect at all times during the term of this Agreement, at Box’s sole expense, the following insurance coverage:
(i) Commercial General Liability insurance written on an occurrence basis including coverage for contractual liability, bodily injury, death, property damage, with coverage limits equal to $1,000,000 per occurrence and $2,000,000 general aggregate.
(ii) Worker’s Compensation and Employer’s Liability insurance covering all Box employees in accordance with applicable statutory, federal or other legal requirements.
(iii) Umbrella liability insurance with policy limits equal to $5,000,000 per occurrence and annual aggregate for each type of coverage specified in this Section 11, excluding Errors and Omissions insurance.
(iv) Errors and Omissions insurance, which includes network security and privacy liability, with coverage equal to $5,000,000 policy limit.
(v) Automobile Liability insurance covering all hired and non-owned vehicles used by Box with a combined single limit of liability equal to $1,000,000.

Upon Customer’s written request, not more than once per year, Box shall provide Customer with certificates of insurance evidencing the required coverage. All insurance policies shall be issued by companies licensed to do business in localities where the offerings are delivered and/or the operations are performed and must be rated A- or better by A.M. Best. Customer, its parent and subsidiaries including any affiliates, its officers, directors, agents, and employees shall be named as an additional insured to Box’s Commercial General Liability and Automobile Liability with respect to the services provided by Box under this Agreement.

Dean Whiteside
3/13/20 11:37 AM

APPROVED BY:
EXHIBIT L

SUBSCRIPTION LICENSE,
SERVICE LEVELS AND SUPPORT TERMS

FOR

ALTERNATE PUBLIC DEFENDER CASE MANAGEMENT SYSTEM
EXHIBIT L
SUBSCRIPTION LICENSE, SERVICE LEVELS
AND SUPPORT TERMS

1. GENERAL

This Exhibit L sets forth the terms of the License and System Maintenance to be provided by Contractor only for Licensed Software comprising the Solution (hereinafter also “Subscription Services”) during the term of the Agreement up to the number of Users specified in Exhibit B (Pricing Schedule), to the extent applicable.

The following Schedules, are attached to and form a part of the Subscription Services set forth in this Exhibit L applicable to each Software Vendor sublicensing the Licensed Software under the Agreement:

- Schedule L.1 – Salesforce.com, Inc.
- Schedule L.2 – LinkPoint360, LLC
- Schedule L.3 – Luminix, Inc.
- Schedule L.4 – Nintex USA LLC
- Schedule L.5 – Box, Inc.
- Schedule L.6 – Image Access Corp.

Notwithstanding anything to the contrary set forth in the Agreement, in the event of any conflict or inconsistency between the provisions of the Base Agreement, this Exhibit L and/or any of the Schedules attached hereto, such conflict or inconsistency shall be resolved by giving precedence first to the provisions of the Base Agreement, followed by this Exhibit L and then the Schedules attached to this Exhibit L.

Capitalized terms used in this Exhibit L without definitions shall have the meanings given to such terms in the Base Agreement. Unless defined in the Base Agreement or in this Exhibit L, capitalized terms used in any Schedule attached to this Exhibit L shall have the meanings given to such terms in such Schedule.

2. SCOPE OF SUBSCRIPTION SERVICES

2.1 LICENSE TERMS

In addition to the provisions specified in Paragraph 10.2 (License) of the Base Agreement, Contractor’s License for each component of the Licensed Software shall be subject to the applicable provisions, including License rights and restrictions, set forth in the applicable Schedule attached to this Exhibit L.

2.2 SYSTEM MAINTENANCE

In addition to System Maintenance Services for Application Software provided by Contractor under the Agreement, including Vertiba Managed Services and On-Demand Application Support, Contractor shall provide System Maintenance for the Licensed Software that is part of the Solution, including Maintenance Services and Support Services, as provided in the Schedules attached to this Exhibit L.
## COUNTY OF LOS ANGELES

### REQUEST FOR APPROPRIATION ADJUSTMENT

**DEPARTMENT OF ALTERNATE PUBLIC DEFENDER**

---

**AUDITOR-CONTROLLER:**

The following appropriation adjustment is deemed necessary by this department. Please confirm the accounting entries and available balances and forward to the Chief Executive Officer for her recommendation or action.

**ADJUSTMENT REQUESTED AND REASONS THEREFORE**

**FY 2021-22**

4 - VOTES

<table>
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<tr>
<th>SOURCES</th>
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<tr>
<td>GENERAL FUND</td>
<td>ALTERNATE PUBLIC DEFENDER</td>
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<tr>
<td>A01-3052</td>
<td>A01-AD-2000-15575</td>
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<td>COMMITTED FOR IT ENHANCEMENTS</td>
<td>SERVICES &amp; SUPPLIES</td>
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<td>DECREASE OBLIGATED FUND BALANCE</td>
<td>INCREASE APPROPRIATION</td>
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<tr>
<td>5,873,000</td>
<td>5,873,000</td>
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</table>

**SOURCES TOTAL** $5,873,000

**USES TOTAL** $5,873,000

---

**JUSTIFICATION**

Reflects the cancellation of Obligated Fund Balance Committed for IT Enhancements needed to implement the Alternate Public Defender’s new Client Case Management System.

---

**Michael Iwanaga**

Digitally signed by Michael Iwanaga

Date: 2022.04.25 13:31:05 -07'00'

**AUTHORIZED SIGNATURE**

Michael Iwanaga, Administrative Deputy

---

**BOARD OF SUPERVISOR'S APPROVAL (AS REQUESTED/REVISED)**

---

**REFERRED TO THE CHIEF EXECUTIVE OFFICER FOR---**

- [ ] ACTION
- [ ] RECOMMENDATION

**AUDITOR-CONTROLLER**

BY

**B.A. NO.**

DATE

**APPROVED AS REQUESTED**

**APPROVED AS REVISED**

**CHIEF EXECUTIVE OFFICER**

BY

**DATE**
This document provides an analysis and recommendations by the Office of the Chief Information Officer pertaining only to “requests concerning the approval of actions related to the management, design, development, acquisition, expansion, or purchase of automated systems and/or related services,” per Board Policy 6.020, “Chief Information Office Board Letter Approval”. This document shall not be construed as endorsement, or a recommendation for approval, of any other items.

**SUBJECT:**

**APPROVAL OF SOLE SOURCE CONTRACT WITH PUBLICIS SAPIENT (FORMALLY VERTIBA, LLC) FOR A CLIENT CASE MANAGEMENT SYSTEM AND APPROVE AN APPROPRIATION ADJUSTMENT**

**CONTRACT TYPE:**

- ☒ New Contract
- ☒ Sole Source
- ☐ Amendment to Contract #:

**SUMMARY:**

Description: The Los Angeles County Alternate Public Defender (APD) is requesting Board of Supervisors (Board) approval to execute a new Sole Source Contract with Publicis Sapient (PS) to deliver a Client Case Management System (CCMS). The APD will procure system integrator services from PS to implement its CCMS as a fully supported and managed cloud-based legal case management system. The APD will be leveraging the configurations applied by the PD in their implementation of CCMS, and significantly reduce the time to implementation for APD. APD provided the Board with advance notification of its intent to enter negotiations for a Sole Source Contract with PS on September 1, 2021. The proposed Contract Term is five (5) years.

The APD also is requesting delegated authority,

- With concurrence from County Counsel and the Chief Information Officer (CIO), to execute Change Notices and Amendments to modify the contract.
- To increase the Contract Sum amount not to exceed 10% to account for unforeseen contingencies related to the project.

Additionally, the APD is requesting approval to transfer one-time funding of $5,873,000 from the Committed for Information Technology to the APD’s Fiscal Year 2021-22 services and supplies appropriation to implement CCMS.
Finally, the Department is requesting approval for APD to approve and issue written notices to suspend or terminate, in whole or in part, subject to approval by the County Counsel, review by the County’s CIO, and notification to the Board.

**Contract Amount:** maximum contract sum is not to exceed $8,743,965 for the entire Contract Term.

**FINANCIAL ANALYSIS:**

**Fixed-Price Contract Costs:**

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<tr>
<th>Description</th>
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<tbody>
<tr>
<td>Implementation Services Fees</td>
<td>$3,978,115</td>
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<tr>
<td>Software-as-a-Service (SaaS) Subscription Fees</td>
<td>$3,149,850</td>
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<tr>
<td>Application Management Services</td>
<td>$416,000</td>
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<td>Additional Work - Pool Dollars</td>
<td>$1,200,000</td>
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<tr>
<td><strong>Sub-total Contract Costs</strong></td>
<td><strong>$8,743,965</strong></td>
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**Other County costs:**

<table>
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<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Internal Services Department (ISD) Services</td>
<td>$80,967</td>
</tr>
<tr>
<td><strong>Sub-total County costs</strong></td>
<td><strong>$80,967</strong></td>
</tr>
</tbody>
</table>

**Total Project costs:** **$8,824,932**

**Notes:**

1. The $3,978,115 is a one-time implementation fee (estimated for a 12-months project). It includes a fixed price for Application Development Services totaling $3,778,115 and user training, including all materials totaling $200,000.

2. The $3,149,850 is a total software subscription fee for the entire 5-Year Term Contract for salesforce.com, Box Inc., ImageTrust, Luminix Inc., and Nintex solutions.

3. The $416,000 is a one-time Application Management Services for Year-one post-Final Acceptance for up to 2,080 hours at the fixed hourly rate of $200.

4. The $1,200,000 is the available Pool Dollars for additional work needed to procure other software licensing and professional services for additional functionalities and system interfaces for the Term of the Contract.

5. The maximum contract cost includes all applicable taxes and is not to exceed $8,743,965 for the 5-year Contract.

6. The $80,967 is the one-time total other County Costs for a one-time cost for ISD services needed for data conversion/migration.

7. The $8,824,932 is the total project cost to implement the APD CCMS, including the PS Contract and ISD services fees. The project is partially funded by the one-time approved Information Technology Legacy Modernization Fund of $5,873,000. The Department will include in its future budget requests the additional funding needed for the project.

**ANALYSIS, RISKS, AND RECOMMENDATIONS:**

1. **Quality, Cost, and Schedule:** As with any system implementation project, there are risks related to quality, cost, and schedule. To address the sole source issue, the APD worked
closely with the Office of the Chief Information Officer, Public Defender, and County Counsel to review its requirements, conduct an extensive market analysis of available products and determine that Salesforce was the best available solution. The APD mitigated the quality risks by assigning a well-qualified County Project Manager with APD-specific business knowledge to confirm, identify, and address gaps in the APD and Public Defender's CCMS during contract negotiations. The Contract also outlined additional protections for the County, including 10% holdbacks for each deliverable, required dedicated Contractor Project Manager, privacy/network cyber insurance, continuous product support, and a defined dispute resolution procedure. The cost risk has been mitigated by making this a fixed-price deliverables contract. The APD and PS will need to jointly address the project schedule risks by developing a comprehensive project implementation schedule as part of the required Project Control Document.

2. **Project Management, Governance, and Resources**: A strong project governance and steering committee, chaired by the executive sponsor, is needed to adhere to project scope, schedule, and budget, closely monitor project progress and review the resource changes and decline as a regular topic in the steering committee meeting. The APD should consider the County's Deputy Chief Information Officer assigned to the governance structure. The APD has identified a dedicated County Project Manager to work with the Contractor Project Manager and business stakeholders, manage scope changes, manage risks, and manage contract performance. The County Project Manager also must confirm project scope and approach, oversee contractor resources and schedule, manage Department resources and continuity of critical resources to deliver the project, enabling cross-training during the implementation to reduce dependency on the single point of failure.

3. **System Interfaces and Integrations**: The APD CCMS is not required to interface with any APD existing system; however, there is a plan to interface with the Superior Court's Trial Court Information System (TCIS) system and Odyssey when it is implemented in early 2023. The APD must conduct due diligence during the project business requirements and design phases to mitigate subsequent challenges. The County Project Manager must closely work with PS to develop a comprehensive project plan, testing strategy, and test plan to conduct thorough system integration testing to validate interface processes work as expected. This plan should identify each system, testing activities, dependencies, and the needed internal and external technical resources. Also, the County Project Manager should plan and secure necessary external and internal resources to complete end-to-end integration testing and closely coordinate these activities.

4. **Data Migration/Conversion Plan**: The APD plans to migrate data from its dated, disparate, and different system platforms into the new CCMS. The APD must work closely with business subject matter experts and PS to define a detailed data migration plan to convert the matched cases and create a backup/archive plan and data retention policy for the current systems. The plan must include thorough regression testing activities that involve subject matter experts to validate and ensure the converted and migrated data transfer as expected.

5. **User Training**: The new CCMS will be the core legal case management system implemented in modern technology and platform for department use. The APD’s business practice will need to adjust, and user adoption is critical to implementing CCMS successfully. The APD
should consider working with PS to develop interactive online training courses for the various user roles. It will also allow the training courses to be available on-demand for existing employees and new onboarding employees.

6. **Contract Risks:** No Contract risks have been identified. County Counsel participated in the negotiation and approved the Contract as to form.

7. **Information Security:** The County’s Information Security Officer reviewed the Contract, determined the project as a low-security risk, and did not identify any concerns.

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<td>THIDA VAN, ACTING DEPUTY CHIEF INFORMATION OFFICER</td>
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<tr>
<td>PETER LOO, ACTING COUNTY CHIEF INFORMATION OFFICER</td>
<td>DATE</td>
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</table>
September 1, 2021

To: Supervisor Hilda L. Solis, Chair
    Supervisor Holly J. Mitchell
    Supervisor Sheila Kuehl
    Supervisor Janice Hahn
    Supervisor Kathryn Barger

From: Erika Anzoategui
      Alternate Public Defender

ADVANCE NOTICE OF INTENT TO NEGOTIATE A SOLE SOURCE CONTRACT WITH PUBLICIS SAPIENT, LLC (FORMERLY VERTIBA LLC) FOR THE LICENSING, DEVELOPMENT, IMPLEMENTATION, AND MAINTENANCE AND SUPPORT OF A CLIENT CASE MANAGEMENT SYSTEM (CCMS)

In accordance with Board of Supervisors (Board) Policy 5.100, this letter provides advance notification to the Board, that the Los Angeles Alternate Public Defender (APD) intends to negotiate a new sole source contract with Publicis Sapient (PS) for the licensing, development, implementation, maintenance and support of a new CCMS.

BACKGROUND

APD was on track to replace our legacy CMS system in 2014, however, on October 11, 2016, the Board approved a Juvenile Indigent Defense System Reforms Motion to expand the services of the APD. Through this motion, the Board directed the APD and Public Defender (PD) to implement a uniform integrated case management system for juvenile defense within eighteen months of Board approval of the selected vendor (Attachment 1). This set-in motion a larger scale project that would seek to fit the needs of multiple departments and provide the ability to adapt to future needs.
CONTRACTING PROCESS

For efficiency, the Board directed the APD to wait until the PD finished Phase III of its CCMS project to start APD implementation.

In 2015, the PD, in consultation with the County’s Chief Information Officer and Information Systems Advisory Board (ISAB) engaged project management company Public Consulting Group (PCG) (Contract Number PCG073014) to identify the differences between PD and APD system requirements. After PCG released a report identifying, describing, and validating the PD’s case management options, they devised a procurement strategy and assisted in the Request for Proposals (RFP). On December 22, 2015, the County released the RFP for a case management system and PS received the highest score and was selected to be the prime contractor to procure the third-party software from Salesforce.

The contract with PCG for project management was amended to extend its terms through December 31, 2017, in order to incorporate APD into the CCMS requirements, conduct system readiness assessments and secure additional contract negotiations with PS. The CCMS solution will be designed to include workflow efficiency between the APD and PD. The APD collaborated heavily during this period over the design and project implementation to meet the Board’s directive and ensure an ideal start once APD was ready to begin the process.

On October 10, 2017, the Board adopted a five-year contract between the PD and PS for the licensing, development, implementation, maintenance and support of Phase III of the CCMS project. The PD is close to completing its Phase III, and the APD is requesting to engage PS with our own sole source contract.

JUSTIFICATION

The purpose of this contract would be to fulfill the Board’s directive and meet the County’s current and future technology requirements. The Superior Court will implement its new Case Management System with a go-live date of October 1, 2022, which will make APD’s current legacy case management system obsolete. The APD must implement this new CCMS system to maintain a competent representation of our clients by connecting attorneys, paralegals, and investigators with necessary case information.

PS’s expertise has ensured a successful implementation of the CCMS solution for the PD that can be easily configured to meet the needs of the APD. CCMS is unequivocally the best available choice for APD, based on a variety of metrics, but in particular, its ability to fulfill the Board’s mandate for a new system, the functionality over other systems, and the relative ease of implementation in light of the urgency to replace our legacy system. PS’s profound knowledge in deployment will enable APD to be at the forefront of technology, providing the ability to adapt to future technology and business changes.
CONCLUSION:

Consistent with the Board Policy 5.100, I am informing the Board of my intention to negotiate a new Sole Source Contract with PS. We will return to your Board for approval of the final negotiated sole source agreement.

If you have any questions, please contact me at (213) 974-8163, or your staff may contact Jane Yang at (213) 974-0242.

ECA:JY
ROM

Fesia A. Davenport, CEO
Celia Zavala, Executive Officer
Sheila Williams
Each Board Justice Deputy
County Counsel
MOTION BY SUPERVISORS MARK RIDLEY-THOMAS AND SHEILA KUEHL

October 11, 2016

Juvenile Indigent Defense System Reforms

Los Angeles has a larger delinquency system than any other California county and is larger than many states. The County of Los Angeles (County) has an obligation to ensure that indigent juveniles are provided with quality, competent and effective attorneys.

On February 11, 2014, the Board of Supervisors (Board) directed the Chief Executive Officer (CEO) to retain an independent neutral consultant to perform a comprehensive review of the County’s juvenile indigent defense structure, and to provide recommendations for system improvements. The Chief Justice Earl Warren Institute on Law and Social Policy at UC Berkeley School of Law was chosen to perform the analysis.

The report looked at the County’s juvenile indigent defense system, as it exists now and identified the strengths and weaknesses of that system based on data, stakeholder input, national and local standards, and comparisons with other California counties.

Key findings from the report were: the current structure lacked appropriate oversight; a payment structure was established that incentivizes rapid resolution of as many cases as possible; and given the lack of administrative oversight the County was unable to identify and respond to critical issues such as ineffective assistance of counsel, unmanageable

- MORE -

MOTION

RIDLEY-THOMAS

KUEHL

KNABE

ANTONOVICH

SOLIS
caseloads, and billing and contract irregularities. The County’s juvenile indigent defense system was established more than twenty years ago and the basic structure remains unchanged today despite substantial changes over the years to the juvenile justice system.

The report also indicated that unlike adult defense, juvenile defense attorneys, fulfill a dual role: they must defend their clients against the allegations and must advocate for their clients’ broader care, treatment, and guidance both before and after disposition of the criminal charges. This expanded scope includes the thorough mental health, substance abuse, educational and developmental evaluations and services and treatment as deemed necessary. Such representation is not only both ethically and legally required but it is smart, as research shows that youth receiving more comprehensive wraparound representation have better outcomes in areas including emotional and behavioral health, family functioning, education, delinquency, and police contact.

On April 5, 2016, the Board directed the CEO, in coordination with an outside consultant retained by County Counsel, to evaluate various options designed to further improve the indigent defense system in the County. The options considered would determine who should represent juveniles when the Public Defender has a conflict or is unavailable and how the County should select, manage, train, compensate and oversee conflict panel attorneys. Several options were considered and assessed and ultimately, it was determined that major reforms to the County’s juvenile indigent defense system are not only warranted but long overdue.
WE THEREFORE MOVE THAT THE BOARD OF SUPERVISORS:

1. Approve the establishment of a new County Juvenile Indigent Defense structure, effective November 1, 2016, whereby all legal defense services for indigent juveniles who would be entitled to representation by the Public Defender but because of a conflict of interest or other lawful unavailability are unable to be represented by the Public Defender, shall be represented by the Alternate Public Defender. Further, the County shall enter into an agreement with the Los Angeles County Bar Association to provide administration, oversight and court appointed attorneys for the representation of indigent juvenile defendants in the Los Angeles Superior Courts when the Public Defender and the Alternate Public Defender are both lawfully unavailable or have a conflict of interest;

2. Direct County Counsel to draft an ordinance within 30 days expanding the services of the Alternate Public Defender to include juvenile defense, if necessary;

3. Direct the Chief Executive Officer to execute an amendment to the existing contract with the Los Angeles County Bar Association to assume responsibility for the third level conflict of juvenile cases effective November 1, 2016; and to execute any and all necessary agreements with the Los Angeles County Bar Association to implement a new countywide juvenile indigent defense program no later than January 31, 2017;
4. Direct Public Defender and Alternate Public Defender to implement a new integrated case management system on a common case platform for the juvenile indigent defense population, within 18 months of Board approval of the selected vendor;

5. Direct the Chief Executive Officer to report back in two weeks with options for a non-justice related, neutral business entity with technical expertise to monitor the governance of this integrated case management system to ensure that the County employs best practice strategies. This report back should include the process of how this entity shall be selected, retained, and if necessary, funded; and

6. Execute an agreement with the existing juvenile panel attorneys if necessary, to continue to provide all requisite legal services for juvenile cases assigned to them prior to November 1, 2016.

###

(WP)
SOLE SOURCE CHECKLIST

Department Name: **Alternate Public Defender**

- [x] New Sole Source Contract
- [ ] Existing Sole Source Contract

Date Sole Source Contract Approved:

**SOLE SOURCE CHECKLIST**

**JUSTIFICATION FOR SOLE SOURCE CONTRACTS**

Identify applicable justification and provide documentation for each checked item.

- [x] Only one bona fide source (monopoly) for the service exists; performance and price competition are not available. A monopoly is an *“Exclusive control of the supply of any service in a given market. If more than one source in a given market exists, a monopoly does not exist.”* [Further details and documentation required.]

- [ ] Compliance with applicable statutory and/or regulatory provisions.

- [ ] Compliance with State and/or federal programmatic requirements.

- [ ] Services provided by other public or County-related entities.

- [ ] Services are needed to address an emergent or related time-sensitive need.

- [ ] The service provider(s) is required under the provisions of a grant or regulatory requirement.

- [ ] Additional services are needed to complete an ongoing task and it would be prohibitively costly in time and money to seek a new service provider.

- [ ] Services are needed during the time period required to complete a solicitation for replacement services; provided services are needed for no more than 12 months from the expiration of an existing contract which has no available option periods.

- [ ] Maintenance and support services are needed for an existing solution/system during the time to complete a solicitation for a new replacement solution/system; provided the services are needed for no more than 24 months from the expiration of an existing maintenance and support contract which has no available option periods.

- [ ] Maintenance service agreements exist on equipment which must be serviced by the original equipment manufacturer or an authorized service representative.

- [ ] It is more cost-effective to obtain services by exercising an option under an existing contract.

- [ ] It is in the best economic interest of the County (e.g., significant costs to replace an existing system or infrastructure, administrative cost savings and excessive learning curve for a new service provider, etc.) In such cases, departments must demonstrate due diligence in qualifying the cost-savings or cost-avoidance associated with the best economic interest of the County.

Sheila Williams
Digitally signed by Sheila Williams
Date: 2022.04.20 17:16:45 -07'00'

Chief Executive Office

Date
**PURPOSE OF REQUEST**  
Request authorization to purchase equipment, installation services, and maintenance and support services to implement a new centralized key card access control system that provides controlled access/security at the Department’s seven Animal Care Centers and the administrative headquarters offices in Long Beach.

**BACKGROUND**  
(DACC cares for stray and unwanted pets for all unincorporated county areas and 45 contract cities, operating out of seven animal care centers (ACC) and administrative offices in Long Beach. DACC houses animals for a variety of reasons and must ensure their protection and safety as well as that of staff. Currently only one DACC location, the Palmdale ACC, has a key card access control system. ACCs have experienced break-ins with animals stolen, as well as property theft and vandalism. DACC houses animals quarantined for rabies observation, seized pending cruelty investigations, and held as evidence in legal proceedings. Other animals belong to victims of domestic violence and are in protective care at the ACC while their owner seeks safety for themselves as well as their pets. Each ACC also has a clinic with expensive medical equipment and controlled substances. The Department must protect its employees from disruption from individuals who might access staff-only areas, especially because staff deal with private information, delicate medical procedures, and sometimes handle dangerous animals. A centrally operated key card system for all DACC locations will improve the Department’s ability to safely care for animals, protect its assets, and deter criminal activity.)
June 14, 2022

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

ACQUISITION AND IMPLEMENTATION OF CENTRALIZED KEY CARD ACCESS CONTROL SYSTEM (ALL SUPERVISORIAL DISTRICTS) (3 VOTES)

CIO RECOMMENDATION: APPROVE (X)

SUBJECT

Request authorization to purchase equipment, installation services, and maintenance and support services to implement a new centralized key card access control system that provides controlled access/security at the Department’s seven Animal Care Centers and the administrative headquarters office in Long Beach.

IT IS RECOMMENDED THAT THE BOARD:

Authorize the Director of Internal Services Department (ISD), as the County’s Purchasing Agent, to issue a Purchase Order (PO) to MCM Integrated Systems, Inc. (MCM), for equipment, installation, and support services required to implement a centralized key card access system to enhance employee, animal, and property security at eight Department of Animal Care and Control locations, for a total not to exceed $788,000.
PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

DACC operates seven Animal Care Centers (ACC) throughout the County and has a headquarters administration building in Long Beach. These ACCs have experienced break-ins with housed animals stolen as well as property theft and vandalism. The Department houses animals for a variety of reasons and must ensure their protection and safety as well as that of staff. Some animals are quarantined for rabies observation, seized pending cruelty investigations, or held as evidence in legal proceedings. Other animals belong to victims of domestic violence and are in protective care at the ACC while their owner seeks safety for themselves as well as their pets. Each care center also has a clinic with expensive medical equipment and controlled substances. The Department must also protect its employees from disruption from individuals who might access staff-only areas, especially because staff deal with private information, delicate medical procedures, and sometimes handle dangerous animals. Currently, only one of these eight facilities--the Palmdale Animal Care Center constructed in 2015--has a key card access control system.

The purpose of this request is to authorize ISD to procure equipment, installation, and support services to implement a new centralized key card access control system for the Department. Per County policy, Board approval is required when individual pieces of this equipment exceed $250,000. The total cost of this system is not to exceed $788,000.

Department information technology (IT) staff has researched various key card systems and determined the Sielox Access control system provided by MCM, with whom the County holds a master agreement, to be the most suitable for our needs. The recommended PO with MCM will provide equipment--as well as the technical services required to design, configure, and deploy the necessary system hardware at each location--and integrate with the Department's Palmdale ACC existing key card access control system. The system purchase also includes the printing equipment needed to immediately create and issue key cards for all DACC staff and a one-year warranty and one year of support services.

When fully implemented, the centralized key access system will identify potential threats and provide real-time employee entry/exit logs. Also, in the event of an emergency, the system can be controlled from a central location and access immediately permitted or restricted as needed.

Implementation of Strategic Plan Goals

The recommended action supports Strategy III.2, Embrace Digital Government for the Benefit of our Internal Customers and Communities.
FISCAL IMPACT/FINANCING

The maximum County obligation of the PO is $788,000. ISD will provide project management services at an additional estimated cost of $157,000 for a total project cost of $945,000. The Department has adequate funding in its FY 2021-22 operating budget for these expenses.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

This request complies with the County Equipment Policy that your Board approved on October 16, 2001. This policy requires that departments obtain Board approval to purchase or finance equipment with a unit cost of $250,000 or greater.

The recommended action also supports the Los Angeles County Policy of “Employee Health and Safety” which complies with the State of California Cal/OSHA requirements for employers, which is designed to protect employee’s safety while on the job.

In compliance with Board Policy 6.020 “Chief Information Office Board Letter Approval,” the Office of the Chief Information Officer (OCIO) reviewed the IT components (management, design, development, acquisition, expansion, or purchase of IT systems and/or related services) of this request and recommends approval. The OCIO reviewed this Board letter and supporting documents and determined this recommendation action(s) does not constitute a technology-related acquisition of hardware, software, or professional services that would necessitate a formal written CIO Analysis.

CONTRACTING PROCESS

The acquisition will be accomplished via a Master Agreement and in accordance with the County’s Purchasing Policies and Procedures.

IMPACT ON CURRENT SERVICES

Approval of the recommended actions will enhance the Department’s ability to safely care for animals and secure them from harm or theft, especially in the case of animals held as evidence. The investment will also allow DACC to protect its staff, assets, and minimize safety risks.
CONCLUSION

Upon Board approval, the Executive Officer, Board of Supervisors, is requested to return one adopted stamped Board letter to the Department of Animal Care and Control.

Respectfully submitted,

MARCIA MAYEDA
Director

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c: Chief Executive Office  
   County Counsel 
   Executive Office, Board of Supervisors