

# COUNTY OF LOS ANGELES

## Family and Social Services

FESIA A. DAVENPORT  
Chief Executive Officer



**DATE:** Wednesday, February 2, 2022  
**TIME:** 1:30 PM

**THIS MEETING WILL CONTINUE TO BE CONDUCTED VIRTUALLY TO ENSURE THE SAFETY OF MEMBERS OF THE PUBLIC AND EMPLOYEES AS PERMITTED UNDER STATE LAW.**

**TO PARTICIPATE IN THE MEETING, PLEASE CALL AS FOLLOWS:**  
**Teleconference Call-In Number: (323) 776-6996/ Conference ID: 599 009 090#**  
**[MS Teams Meeting Link](#) (Ctrl + click to follow link)**

### **AGENDA**

Members of the Public may address any agenda item after all Informational Items are presented. Two (2) minutes are allowed for each item.

- I. **Call to Order**
- II. **General Public Comment**
- III. **Consent Item(s)** (Any Information Item is subject to discussion and/or presentation at the request of two or more Board offices):
  - a. **Chief Executive Office/Department of Public Works/ Workforce Development, Aging and Community Services:** Request for Approval of the Proposed Antelope Valley Senior Center Temporary Generator Project and Approval of the Appropriation Adjustment to Establish the Project Funding.
  - b. **Department of Children and Family Services (DCFS):** Request to Approve an Extension to the Current Contract for the Immigration Legal Assistance for Abused and Neglected Children.
  - c. **DCFS:** Recommendation to Approve Amendment Three to the Behavioral Aide Services for High Risk Youth Contract with Delta-T Group Los Angeles, Inc.
- IV. **Presentation/Discussion Items:**
  - a. **DCFS:** Request to Approve Contracts for Lesbian, Gay, Bisexual, Transgender, And Queer + Tailored Services to Youth.

- b. DCFS/ Department of Mental Health/ Probation Department:** Families First Prevention Services Act (FFPSA) Monthly Update.
- c. Office of Child Protection/Department of Public Health/DCFS:** Los Angeles Network for Enhanced Services.

V. **Public Comment**

- VI. Standing item(s) and those continued from a previous meeting of the Board of Supervisors or from a previous FSS Agenda Review meeting:

**a. Various Departments: ARPA Funding**

- VII. Adjournment

# BOARD LETTER/MEMO CLUSTER FACT SHEET

☒ Board Letter

☐ Board Memo

☐ Other

<b>CLUSTER AGENDA REVIEW DATE</b>	2/9/2022		
<b>BOARD MEETING DATE</b>	3/1/2022		
<b>SUPERVISORIAL DISTRICT AFFECTED</b>	<input type="checkbox"/> All <input type="checkbox"/> 1 <sup>st</sup> <input checked="" type="checkbox"/> 2 <sup>nd</sup> <input type="checkbox"/> 3 <sup>rd</sup> <input type="checkbox"/> 4 <sup>th</sup> <input type="checkbox"/> 5 <sup>th</sup>		
<b>DEPARTMENT(S)</b>	Chief Executive Office, Workforce Development, Aging and Community Services, and Public Works		
<b>SUBJECT</b>	Antelope Valley Senior Center Temporary Generator Project		
<b>PROGRAM</b>	Workforce Development, Aging and Community Services		
<b>AUTHORIZES DELEGATED AUTHORITY TO DEPT</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
<b>SOLE SOURCE CONTRACT</b>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If Yes, please explain why:		
<b>DEADLINES/ TIME CONSTRAINTS</b>	The grant deadline for completion of the improvements is October 2022.		
<b>COST &amp; FUNDING</b>	Total cost:	Funding source:	
	\$267,000	State Power Resiliency Grant funds	
	TERMS (if applicable):		
	Explanation:		
<b>PURPOSE OF REQUEST</b>	Approve the proposed project and appropriation adjustment to establish the project funding; and authorize Public Works to deliver the project using a Board-approved Job Order Contract.		
<b>BACKGROUND (include internal/external issues that may exist including any related motions)</b>	The County received grant funds from the State to help mitigate the impacts of ongoing public safety power shutoffs by California Public Utility providers during dangerous weather conditions. The County spending plan for the grant funds includes an allocation for the Workforce Development, Aging and Community Services Antelope Valley Senior Center facility. The proposed project consists of remodeling the building electrical system to allow for connection of a temporary power generator outside the building that will provide auxiliary power to the entire facility during power outages.		
<b>EQUITY INDEX OR LENS WAS UTILIZED</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please explain how: Census Tract 900806 Percent housing burdened low-income households: 98% People of Color (%)    65.5%		
<b>SUPPORTS ONE OF THE NINE BOARD PRIORITIES</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please state which one(s) and explain how: Board Priority #7: Sustainability The Antelope Valley Senior Center provides daily meals for seniors to address food insecurity, and the facility will be equipped for connection of a temporary generator during power outages to ensure continuity of food service.		
<b>DEPARTMENTAL CONTACTS</b>	Name, Title, Phone # & Email: Angela Davis (CEO), Principal Analyst, (213) 202-5826, <a href="mailto:adavis@ceo.lacounty.gov">adavis@ceo.lacounty.gov</a> Ellie Wolfe (WDACS), Program Manager, (213) 738-2681, <a href="mailto:ewolfe@wdacs.lacounty.gov">ewolfe@wdacs.lacounty.gov</a> Gil Garcia (PW), Principal Engineer, (626) 300-2310, <a href="mailto:ggarcia@pw.lacounty.gov">ggarcia@pw.lacounty.gov</a>		

March 1, 2022

The Honorable Board of Supervisors  
County of Los Angeles  
383 Kenneth Hahn Hall of Administration  
500 West Temple Street  
Los Angeles, California 90012

Dear Supervisors:

**CONSTRUCTION CONTRACT  
CONSTRUCTION MANAGEMENT CORE SERVICE AREA  
ANTELOPE VALLEY SENIOR CENTER  
TEMPORARY GENERATOR PROJECT  
ESTABLISH AND APPROVE CAPITAL PROJECT AND BUDGET  
APPROVE APPROPRIATION ADJUSTMENT  
APPROVE USE OF JOB ORDER CONTRACT  
CAPITAL PROJECT NO. 87825  
(FISCAL YEAR 2021-22)  
(SUPERVISORIAL DISTRICT 5)  
(4 VOTES)**

**SUBJECT**

Public Works is seeking Board approval of the proposed Antelope Valley Senior Center Temporary Generator Project with a total project budget of \$267,000, approval of the appropriation adjustment to establish the project funding, and authorization to deliver the proposed project using a Board-approved Job Order Contract.

**IT IS RECOMMENDED THAT THE BOARD:**

1. Find the proposed Antelope Valley Senior Center Temporary Generator Project exempt from the California Environmental Quality Act for the reasons stated in this letter and in the record of the project.
2. Establish and approve the proposed Antelope Valley Temporary Generator Project, Capital Project No. 87825, with a total project budget of \$267,000.
3. Approve the appropriation adjustment transferring \$260,000 in California Office of Emergency Services Community Power Resiliency Grant funds from the Workforce Development, Aging and Community Services Operating Budget to fully fund the proposed project.

4. Authorize the Director of Public Works or his designee to deliver the proposed project using a Board-approved Job Order Contract.

#### **PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION**

Approval of the recommended actions will find the proposed Antelope Valley Senior Center Temporary Generator Project exempt from the California Environmental Quality Act (CEQA); approve the capital project, budget, and appropriation adjustment; and authorize Public Works to deliver the proposed project using a Board-approved Job Order Contract (JOC).

To reduce the threat of wildland fires due to downed power lines, California Public Utility providers have employed Public Safety Power Shutoffs (PSPS) during dangerous weather conditions, such as high winds, extreme heat, and low humidity. On October 25, 2019, the California Governor's Office of Emergency Services (CAL OES) awarded \$2,995,139 in Power Resiliency Grant funds to Los Angeles County to prepare for and help mitigate the impacts of ongoing PSPS events. As directed by the Board Motion of January 21, 2020, the Chief Executive Office worked with County Departments to develop the proposed spending plan for the grant funds and submitted it to the Board on February 4, 2020. The spending plan included an allocation of \$320,000 for Workforce Development, Aging and Community Services (WDACS) facilities located in high frequency PSPS areas that serve as cooling centers or evacuation centers. The allocated grant funds were transferred to WDACS Operating Budget in Fiscal Year 2020-21.

WDACS operates the Antelope Valley Senior Center (AVSC) located at 777 West Jackman Street in the City of Lancaster, CA 93534. The AVSC, which activates as a designated cooling center during periods of extreme heat, provides approximately 10,000 meals per week to older adults and serves as a hub for the delivery of a wide range of health, social, and recreational activities. During PSPS events, the AVSC facility is left with no power, and the meal provisions are limited and at times, unavailable. This facility does not have a permanent backup generator or the ability to hook up temporary generator power. WDACS requested \$320,000 for facility modifications to support temporary backup power at the AVSC to enable it to continue providing meals and other services during power outages.

The proposed project will consist of remodeling and retrofitting the building electrical system to include a manual transfer switch for connection of a temporary power generator outside the building that will provide auxiliary power to the entire facility during unexpected short-term rolling or long-term PSPS events.

Public Works will utilize in-house staff to complete the design and is seeking approval from the Board to complete the construction using a Board-approved JOC.

Construction of the proposed project is scheduled to begin in April 2022 and be completed by August 2022. The grant deadline for completion of the improvements is October 2022.

### **Implementation of Strategic Plan Goals**

These recommendations support the County Strategic Plan: Strategy III.3, Pursue Operational Effectiveness, Fiscal Responsibility, and Accountability, and Objective III.3.2, Manage and Maximize County Assets by investing in public infrastructure that will improve public services and facilities for Los Angeles County residents.

### **FISCAL IMPACT/FINANCING**

The total project cost is estimated at \$267,000, including plans and specifications, consultant services, construction, change order contingency, and County services. The Project Schedule and Budget Summary are included in Enclosure A.

The proposed project is fully funded with CAL OES Power Resiliency Grant funds in the amount of \$267,000. There is no impact to net County cost.

WDACS expended \$7,000 in CAL OES Power Resiliency Grant funds from its Operating Budget in Fiscal Year 2020-21 to have Public Works initiate the design effort for the proposed project.

Approval of the enclosed Fiscal Year 2021-22 appropriation adjustment (Enclosure B) will authorize the transfer of \$260,000 in CAL OES Power Resiliency Grant funds from WDACS's Operating Budget to fully fund the proposed project.

### **Operating Budget Impact**

WDACS does not anticipate any one-time, start-up costs or an increase in ongoing maintenance and operational costs following completion of the proposed project.

## **FACTS AND PROVISIONS/LEGAL REQUIREMENTS**

In accordance with the Board's Civic Art Policy amended on August 4, 2020, the proposed project is exempt from the Civic Art Allocation as the eligible project costs are less than \$500,000.

In accordance with Board Policy 5.270, Countywide Local and Targeted Worker Hiring, for projects with a total budget less than \$500,000, the proposed project will not include Local Worker Hiring requirements.

## **ENVIRONMENTAL DOCUMENTATION**

The proposed project is categorically exempt from CEQA. The project consists of remodeling and retrofitting the building electrical system to allow for connection of a temporary power generator outside the building that will provide auxiliary power to the entire facility during unexpected short-term rolling or long-term power outages. The project is within certain classes of projects that have been determined not to have a significant effect on the environment in that it meets the criteria set forth in Sections 15301 (a) and (d); 15302 (c); 15303 (e); and 15311 of the State CEQA Guidelines and Classes 1 (d), (i), and (m); 2 (e); 3 (b); and 11 of the County's Environmental Document Reporting Procedures and Guidelines, Appendix G.

Additionally, the proposed project will comply with all applicable regulations, are not located in a sensitive environment, and there are no cumulative impacts, unusual circumstances, damage to scenic highways, listing on hazardous waste sites compiled pursuant to Government Code Section 65962.5, or indications that the projects may cause a substantial adverse change in the significance of a historical resource that would make the exemptions inapplicable based on the record of the proposed projects.

Upon the Board's approval of the project, Public Works will file a Notice of Exemption for the project with the Registrar-Recorder/County Clerk in accordance with Section 21152 of the Public Resources Code and post it on its website pursuant to Section 21092.2.

## **CONTRACTING PROCESS**

Public Works will complete the design with in-house staff and is recommending the use of a Board-approved JOC to complete construction of the project.

The project scope includes alteration work and Public Works has made the determination that the use of a JOC is the most appropriate contracting method to deliver the project.

The Honorable Board of Supervisors  
March 1, 2022  
Page 5

**IMPACT ON CURRENT SERVICES (OR PROJECTS)**

Approval of the recommended actions will have no impact on current County services or projects. The AVSC will remain operational during construction, and the contractor will be required to phase and coordinate construction activities with the County to minimize disruption of public access and services at the facility.

**CONCLUSION**

Please return one adopted copy of this Board letter to Public Works, Project Management Division I.

Respectfully submitted,

MARK PESTRELLA, PE  
Director of Public Works

MP:LR:cg

Enclosures

c: Department of Arts and Culture (Civic Art Division)  
Chief Executive Office (Capital Programs Division)  
County Counsel  
Executive Office  
Workforce Development, Aging and Community Services



March 1, 2022

**CONSTRUCTION CONTRACT**  
**CONSTRUCTION MANAGEMENT CORE SERVICE AREA**  
**ANTELOPE VALLEY SENIOR CENTER**  
**TEMPORARY GENERATOR PROJECT**  
**ESTABLISH AND APPROVE CAPITAL PROJECT AND BUDGET**  
**APPROVE APPROPRIATION ADJUSTMENT**  
**APPROVE USE OF JOB ORDER CONTRACT**  
**CAPITAL PROJECT NO. 87825**  
**(FISCAL YEAR 2021-22)**

**I. PROJECT SCHEDULE**

<b>Project Activity</b>	<b>Scheduled Completion Date</b>
Construction Documents	02/28/22*
Jurisdictional Approvals	03/31/22
Construction Award	04/15/22
Construction Start	05/02/22
Substantial Completion	08/12/22
Project Acceptance	09/30/22

\*Actual Completion Date

**II. PROJECT BUDGET SUMMARY**

<b>Project Activity</b>	<b>Proposed Budget</b>
<b>Hard Costs</b>	
Construction	\$ 135,000
Change Order Contingency	\$ 20,250
<b>Hard Costs Subtotal</b>	<b>\$ 155,250</b>
<b>Soft Costs</b>	
Plans and Specifications	\$ 40,000
Consultant Services	\$ 14,000
Miscellaneous Expenditures	\$ 1,000
Jurisdictional Review/Plan Check/Permits	\$ 8,000
County Services	\$ 48,750
<b>Soft Costs Subtotal</b>	<b>\$ 111,750</b>
<b>TOTAL</b>	<b>\$ 267,000</b>

PINK

BA FORM 03252021

ENCLOSURE B  
March 1, 2022

BOARD OF SUPERVISORS  
OFFICIAL COPY

March 01, 2022

COUNTY OF LOS ANGELES

## REQUEST FOR APPROPRIATION ADJUSTMENT

DEPARTMENT OF CHIEF EXECUTIVE OFFICER

### AUDITOR-CONTROLLER:

THE FOLLOWING APPROPRIATION ADJUSTMENT IS DEEMED NECESSARY BY THIS DEPARTMENT. PLEASE CONFIRM THE ACCOUNTING ENTRIES AND AVAILABLE BALANCES AND FORWARD TO THE CHIEF EXECUTIVE OFFICER FOR HER RECOMMENDATION OR ACTION.

### ADJUSTMENT REQUESTED AND REASONS THEREFORE

FY 2020-21

4 - VOTES

#### SOURCES

#### USES

-CS-2000-26560  
SERVICES & SUPPLIES

DECREASE APPROPRIATION

260,000

ANTELOPE VALLEY SENIOR CENTER TEMPORARY GENERATOR PROJECT  
A01--6014--87825

CAPITAL ASSETS - B & I

INCREASE APPROPRIATION

260,000

SOURCES TOTAL

\$ 260,000

USES TOTAL

\$ 260,000

### JUSTIFICATION

Reflects the transfer of appropriation from the Workforce Development, Aging & Community Services Services & Supplies budget, to be used for the Antelope Valley Senior Center Temporary Generator Project, Capital Project No. 87825.

AUTHORIZED SIGNATURE

JAMES YUN, MANAGER, CEO

BOARD OF SUPERVISOR'S APPROVAL (AS REQUESTED/REVISED)

REFERRED TO THE CHIEF  
EXECUTIVE OFFICER FOR---

☐ ACTION

☐ RECOMMENDATION

AUDITOR-CONTROLLER

BY

B.A. NO.

DATE

☐ APPROVED AS REQUESTED

☐ APPROVED AS REVISED

CHIEF EXECUTIVE OFFICER

BY

DATE

# BOARD LETTER/MEMO CLUSTER FACT SHEET

☒ Board Letter

☐ Board Memo

☐ Other

<b>CLUSTER AGENDA REVIEW DATE</b>	2/2/2022	
<b>BOARD MEETING DATE</b>	2/15/2022	
<b>SUPERVISORIAL DISTRICT AFFECTED</b>	<input checked="" type="checkbox"/> All <input type="checkbox"/> 1 <sup>st</sup> <input type="checkbox"/> 2 <sup>nd</sup> <input type="checkbox"/> 3 <sup>rd</sup> <input type="checkbox"/> 4 <sup>th</sup> <input type="checkbox"/> 5 <sup>th</sup>	
<b>DEPARTMENT(S)</b>	Children and Family Services	
<b>SUBJECT</b>	Contract Extension	
<b>PROGRAM</b>	Immigration Legal Services for Abused and Neglected Children	
<b>AUTHORIZES DELEGATED AUTHORITY TO DEPT</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
<b>SOLE SOURCE CONTRACT</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
	If Yes, please explain why: Please see Sole Source Justification	
<b>DEADLINES/ TIME CONSTRAINTS</b>	The current contract term expires on March 14, 2022	
<b>COST &amp; FUNDING</b>	Total cost: \$250,000	Funding source: 2011 State Realignment Funds
	TERMS (if applicable): From March 15, 2022 through March 14, 2023	
	Explanation: The extension of the current contract will provide sufficient time to finalize the necessary logistics for DCFS to coordinate with the Office of Immigrant Affairs (OIA) to acquire representation for these clients to obtain immigration legal services through OIA contracts and funding streams.	
<b>PURPOSE OF REQUEST</b>	The Department of Children and Family Services (DCFS) requests your Board's approval to amend the existing Sole Source contract for Immigration Legal Assistance, which will extend the agreement for 12 months, with two optional one-year extensions if needed.	
<b>BACKGROUND (include internal/external issues that may exist including any related motions)</b>	Children in Los Angeles County are appointed counsel in the dependency court, where their best interests are explored and their cases are adjudicated; however, those attorneys do not practice in immigration court. Therefore, legal services with expertise in immigration services is crucial to provide advice and representation and to advocate for the children of Los Angeles County.	
<b>EQUITY INDEX OR LENS WAS UTILIZED</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please explain how: This contract provides direct immigration litigation, resources, and services, including immigration status consideration to protect abused and neglected children.	
<b>SUPPORTS ONE OF THE NINE BOARD PRIORITIES</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please state which one(s) and explain how: Supports Priority #6, Immigration; These immigration legal assistance services are needed to protect the rights and interests of immigrant children under DCFS jurisdiction.	
<b>DEPARTMENTAL CONTACTS</b>	Name, Title, Phone # & Email: Aldo Marin, Board Liaison (213) 351-5530 marina@dcfs.lacounty.gov	



**County of Los Angeles  
DEPARTMENT OF CHILDREN AND FAMILY SERVICES**

425 Shatto Place, Los Angeles, California 90020  
(213) 351-5602

GINGER PRYOR  
Acting Director

DAWNA YOKOYAMA  
Interim Chief Deputy  
Director

Board of Supervisors  
HILDA L. SOLIS  
First District  
HOLLY J. MITCHELL  
Second District  
SHEILA KUEHL  
Third District  
JANICE HAHN  
Fourth District  
KATHRYN BARGER  
Fifth District

February 15, 2022

Honorable Board of Supervisors  
County of Los Angeles  
383 Kenneth Hahn Hall of Administration  
500 West Temple Street  
Los Angeles, CA 90012

Dear Supervisors:

**REQUEST TO APPROVE AN EXTENSION  
TO THE CURRENT CONTRACT FOR THE  
IMMIGRATION LEGAL ASSISTANCE FOR ABUSED AND NEGLECTED CHILDREN  
(ALL SUPERVISORIAL DISTRICTS) (3-VOTES)**

**SUBJECT**

The Department of Children and Family Services (DCFS) requests your Board's approval to extend the existing contract for Immigration Legal Assistance for Abused and Neglected Children with Bet Tzedek Legal Services.

**IT IS RECOMMENDED THAT THE BOARD:**

1. Delegate authority to the acting Director of DCFS, or designee, to execute an amendment, substantially similar to Attachment A, with Bet Tzedek Legal Services for Immigration Legal Assistance for Abused and Neglected Children. The term of the extension will be effective March 15, 2022 through March 14, 2023, with the option to extend for two additional one-year periods from March 15, 2023 through March 14, 2025, contingent upon availability of funding at the County's sole discretion. The Maximum Annual Contract Amount for this extension is \$250,000, financed by 100 percent 2011 State Realignment funds.
2. Delegate authority to the acting Director of DCFS, or designee, to exercise the County's options to extend the contract for two additional one-year periods, provided: a) funding is available, b) County Counsel's approval is obtained prior

*"To Enrich Lives Through Effective and Caring Service"*

to the execution of such amendments, and c) DCFS will notify the Board and the Chief Executive Officer (CEO) in writing within 10 business days after execution.

3. Delegate authority to the acting Director of DCFS, or designee, to terminate the contract for contractor's default, provided: a) County Counsel's approval is obtained prior to termination of the contract, and b) DCFS will notify the Board and the CEO, in writing, within 10 business days after such termination.

### **PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION**

The U.S. Department of Health and Human Services, through its Children's Bureau, has worked to address immigration issues impacting children and families. These children, often brought to the United States by their families fleeing violence and oppression in their home countries, have found themselves involved in the child welfare system after sustaining abuse or neglect at the hands of their parents or primary caregivers. As a result, unable to reunify with their families or return to their home countries, these children require immigration relief to ensure their long-term well-being in the United States. DCFS created the Special Immigrant Status (SIS) Unit in 1991 to assist qualifying children to obtain immigration services. The SIS Unit used to file Special Immigrant Juvenile Status applications on behalf of DCFS qualifying children; however, due to the shift in immigration practices at the federal level, immigrant children under DCFS jurisdiction require more intensive and sophisticated legal assistance to protect their rights and interests.

Los Angeles County is home to one of the most sophisticated child welfare systems in the nation. Unlike many jurisdictions, children in Los Angeles County are appointed counsel in the dependency court, where their best interests are explored and their cases are adjudicated; however, the appointed attorneys by the dependency court do not practice in immigration court. As such, when a child needs assistance beyond the dependency court, DCFS works in partnership with legal aid organizations ensuring the children's immigration interests are appropriately addressed in the immigration court. Consequently, DCFS entered into a contract with Bet-Tzedek Legal Services effective March 15, 2019, as instructed by the Board in order to provide the much needed immigration legal services to the children under DCFS' care. Since the execution of the contract, the SIS Unit has referred over 320 cases to Bet Tzedek Legal Services, many of which had immigration applications already submitted to the United States Citizenship and Immigration Services by the SIS Unit. To meet this demand, Bet Tzedek Legal Services is expected to contribute \$114,953 for the next contract term to meet the operating cost needed to accomplish the task, and agrees to subsidize any cost that exceeds \$250,000 per year. Bet Tzedek Legal Services continues to make incredible strides in maximizing its ability to advocate on these matters by training several law firms and countless attorneys, to assist with representing the children served by the SIS unit.

The current contract term with Bet Tzedek Legal Services will expire on March 14, 2022. This extension will extend the contract term through March 14, 2023, and provide sufficient time to finalize the necessary logistics for DCFS to coordinate with the Los Angeles County Office of Immigrant Affairs (OIA) to acquire representation for these clients through OIA contracts and funding streams.

### **IMPLEMENTATION OF STRATEGIC PLAN GOALS**

The recommended actions are consistent with the principles of the Countywide Strategic Plan, Goal 1: Make Investments That Transform Lives, by aggressively addressing society's most complicated social, health, and public safety challenges; Strategy I.1 - Increase Our Focus on Prevention Initiatives: Implement evidence-based practices to increase residents' self-sufficiency, prevent long-term reliance on the County's social safety net and prevent involvement with the County's foster, juvenile justice, and adult justice systems.

### **FISCAL IMPACT/FINANCING**

The total Maximum Contract Budget for the one-year term of March 15, 2022 through March 14, 2023 will be \$250,000 financed by 100 percent 2011 State Realignment funds. Sufficient funding for this contract is included in the Department's Fiscal Year (FY) 2021-2022 final Adopted Budget and will be included in the Department's FY 2022-2023 budget request.

### **FACTS AND PROVISIONS/LEGAL REQUIREMENTS**

The Board adopted a Motion on November 13, 2018, instructing the Director of DCFS to enter into a public-private partnership contract for legal services for children and youth served by DCFS who are in need of immigration assistance, for a one-year term and two additional one-year periods. Consequently, a contract with Bet Tzedek Legal Services was executed on March 15, 2019, for a contract term of one year with two optional one-year periods through March 14, 2022.

Attachment A, Form Amendment has been approved as to form by County Counsel.

### **CONTRACTING PROCESS**

DCFS submitted a Notice of Intent to renegotiate this contract to the Board on November 24, 2021. DCFS will renegotiate the existing contract and will not be involved in a new contracting process.

The services to be provided under this contract are professional and are needed on a part-time or intermittent basis; therefore, the provisions of County Code Chapter 2.121 do not apply to this contract.

**IMPACT ON CURRENT SERVICES (OR PROJECTS)**

Approval of the current recommendations will allow the Department to continue to receive uninterrupted immigration legal assistance from Bet Tzedek Legal Services, and provide support to the children of Los Angeles County without creating a delay in the legal procedures required by the immigration court.

**CONCLUSION**

Upon approval of this request, it is requested that the Executive Officer/Clerk of the Board send an adopted stamped copy of this Board Letter to DCFS.

Respectfully submitted,



GINGER PRYOR  
Acting Director

GP:DY:CMM:KDR  
LTI:AO:MB:mg

Attachment

C: Chief Executive Office  
County Counsel  
Executive Officer, Board of Supervisors

# BOARD LETTER/MEMO CLUSTER FACT SHEET

☒ Board Letter

☐ Board Memo

☐ Other

<b>CLUSTER AGENDA REVIEW DATE</b>	2/2/2022			
<b>BOARD MEETING DATE</b>	2/15/2022			
<b>SUPERVISORIAL DISTRICT AFFECTED</b>	<input checked="" type="checkbox"/> All <input type="checkbox"/> 1 <sup>st</sup> <input type="checkbox"/> 2 <sup>nd</sup> <input type="checkbox"/> 3 <sup>rd</sup> <input type="checkbox"/> 4 <sup>th</sup> <input type="checkbox"/> 5 <sup>th</sup>			
<b>DEPARTMENT(S)</b>	Department of Family and Children Services			
<b>SUBJECT</b>	Behavioral Aide Services for High Risk Youth contract – Request Additional Funds			
<b>PROGRAM</b>	The Behavioral Aide Services for High Risk Youth contract receives requests region-wide to provide One-to-One staffing services to assist in the supervision of youth with severe behavioral issues. To prevent the curtailment of this supportive service that has a focus to reduce youths possibility of harm to themselves, others or cause property damage, additional funds are requested to sustain the contract through this term. One-to-One services are intended to prevent children/youth from placement disruptions, temporary shelter care usage or to maintain placements for youth who are especially volatile and have high needs. Caregivers are less likely to reject youth for placement if they are assured that DCFS will supply this support.			
<b>AUTHORIZES DELEGATED AUTHORITY TO DEPT</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No			
<b>SOLE SOURCE CONTRACT</b>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If Yes, please explain why:			
<b>DEADLINES/ TIME CONSTRAINTS</b>	Targeted for 2/15/22 agenda			
<b>COST &amp; FUNDING</b>	<table border="1" style="width: 100%;"> <tr> <td>Total cost: \$2,100,000.00</td><td>Funding source: 2011 State Realignment</td></tr> </table>		Total cost: \$2,100,000.00	Funding source: 2011 State Realignment
Total cost: \$2,100,000.00	Funding source: 2011 State Realignment			
	TERMS (if applicable): May 1, 2021 through April 30, 2022			
	Explanation: Additional funding is needed to prevent a drastic curtailment of much needed services. At risk youth are manifesting trauma resulting from COVID outbreaks and restrictions, there is an increase of referrals for youth entering and leaving hospitalizations and requiring 1:1 or 2:1 services for 24/7 coverage, STRTPs are closing and there are limited placement options, and there are youth with Probation histories not being accepted by Juvenile Detention Centers requiring this service. Some placements are requiring 1:1 services as a condition of accepting the youth for placement.			
<b>PURPOSE OF REQUEST</b>	The request is for increased funding for the current contract. The request is to increase the budget from \$1.7 million to \$2.1 million, adding \$400,000 to the annual budget.			
<b>BACKGROUND (include internal/external issues that may exist including any related motions)</b>	1. High risk youth will experience fewer placement changes. 2. The child/youth transitional shelters will have fewer children in their care. 3. Fewer children will have first time STRTP home entries before their 13th birthdays. 4. Reduce the possibility of youth harming themselves, others and damaging property. 5. Reduce child/youth shelter care entries. 6. Reduce the use of STRTP placements for youth ages 0-12 years.			
<b>EQUITY INDEX OR LENS WAS UTILIZED</b>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If Yes, please explain how:			



<b>SUPPORTS ONE OF THE NINE BOARD PRIORITIES</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If Yes, please state which one(s) and explain how:  1. Child Protection #1  At risk youth are manifesting trauma resulting from COVID outbreaks and restrictions, there is an increase of referrals for youth entering and leaving hospitalizations and requiring 1:1 or 2:1 services for 24/7 coverage STRTPs are closing and there are limited placement options, and there are youth with Probation histories not being accepted by Juvenile Detention Centers requiring this service. Some placements are requiring 1:1 services as a condition of accepting the youth for placement.
<b>DEPARTMENTAL CONTACTS</b>	<b>Name, Title, Phone # &amp; Email:</b> Lisa-Marie Kaye, CSA III Mobile Phone: 213-332-1359; kayeli@dcfs.lacounty.gov



GINGER PRYOR  
Acting Director

DAWNA YOKOYAMA  
Interim Chief Deputy Director

**County of Los Angeles  
DEPARTMENT OF CHILDREN AND FAMILY SERVICES**

425 Shatto Place, Los Angeles, California 90020  
(213) 351-5602

Board of Supervisors  
HILDA L. SOLIS  
First District  
HOLLY J. MITCHELL  
Second District  
SHEILA KUEHL  
Third District  
JANICE HAHN  
Fourth District  
KATHRYN BARGER  
Fifth District

February 15, 2022

The Honorable Board of Supervisors  
County of Los Angeles  
Kenneth Hahn Hall of Administration  
500 West Temple Street  
Los Angeles, CA 90012

Dear Supervisors:

**RECOMMENDATION TO APPROVE AMENDMENT THREE TO THE BEHAVIORAL AIDE  
SERVICES FOR HIGH RISK YOUTH CONTRACT WITH  
DELTA-T GROUP LOS ANGELES, INC.  
(ALL SUPERVISORIAL DISTRICTS) (3 VOTES)**

**SUBJECT**

The Department of Children and Family Services (DCFS) seeks delegated authority to execute Amendment Three to Contract Number 18-0046 with Delta-T Group Los Angeles, Inc. (Delta-T) to increase the Maximum Annual Contract Amount by greater than 10 percent to accommodate an increase in the utilization of services.

**IT IS RECOMMENDED THAT THE BOARD:**

1. Delegate authority to the Director of DCFS, or designee, to execute an amendment substantially similar to the attached Amendment to Contract Number 18-0046 with Delta-T to increase the Maximum Annual Contract Amount by \$400,000, from \$1,700,000 to \$2,100,000 for the Contract term effective May 1, 2021 through April 30, 2022. This contract is financed by 100 percent 2011 State Realignment funds. Sufficient funding is included in the Department's Fiscal Year (FY) 2021-2022 Adopted Budget.

**PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION**

A subset of children under the DCFS care have significant needs that have been exacerbated by the ever-changing effect on their lives due to newly imposed restrictions and measures put into place to ensure their safety and reduce the spread of COVID-19. The children and youth who benefit from one-to-one Behavioral Aide Services often have a history of being unstable in placement, chronically assaultive to caregivers or

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other children, self-harming, have sexually inappropriate behaviors, destructive to property, prone to running away from placement, or a combination of these factors. Due to these behaviors, it is extremely difficult to secure and maintain placement for these children, and they typically spend extended periods of time at Temporary Shelter Care Facilities (TSCFs). The children also engage in these behaviors while in Short Term Residential Therapeutic Programs (STRTPs) and Community Treatment Facilities (CTFs), which creates an unsafe environment for other children and staff. To prevent placement disruption, secure new placements for these children, and to avoid hospitalizations, these contracted services continue to be necessary in order to stabilize high-risk youth in the lowest level of care possible and assist resource parents in supervising children with severe behavioral and mental health challenges.

DCFS is requesting the increase to continue to provide much needed services due to COVID-19 and when some children must receive education through distance learning instead of having access to one-to-one services from the school district. We are slowly transitioning back to some semblance of normalcy, however, at-risk high-needs youth are continuing to manifest their trauma, there is an increase of referrals for youth entering and leaving hospitalizations and requiring one-to-one or two-to-one services for 24/7 coverage. In addition, some STRTPs are closing and there are limited placement options, and there are youth with Probation histories not being accepted by the Juvenile Detention Centers that are requiring this service. Some placements are requiring One-to-One Behavioral Aide Services as a condition of accepting the youth for placement.

### **IMPLEMENTATION OF LOS ANGELES COUNTY'S STRATEGIC PLAN GOALS**

The recommended actions are consistent with the Countywide Strategic Plan Goal No. 1, Make Investments That Transform Lives: Strategy 2, Deliver comprehensive and seamless services to those seeking assistance from the County.

### **FISCAL IMPACT/FINANCING**

The Maximum Annual Contract Amount will be increased by \$400,000, from \$1,700,000 to \$2,100,000, for the Contract term effective May 1, 2021 through April 30, 2022. This contract is financed by 100 percent State Realignment funds. Sufficient funding is included in the Department's Fiscal Year (FY) 2021-2022 Adopted Budget.

### **FACTS AND PROVISIONS/LEGAL REQUIREMENTS**

On April 9, 2019, the Board approved a contract with Delta-T to perform Behavioral Aide Services for High-Risk Youth.

On March 31, 2020, under delegated authority, the Chief Executive Officer (CEO) approved the Board letter for Amendment One effective May 1, 2019 through April 30, 2020, to increase the Maximum Annual Contract Amount by greater than 10 percent to accommodate an increase in the utilization of services.

On January 8, 2021, in accordance with Board Policy No. 5.120, the Department notified the Board of its intent to request delegated authority to execute an amendment to increase Maximum Annual Contract Amount for an amount greater than 10 percent.

On March 9, 2021, under the delegated authority, the Chief Executive Officer (CEO) approved the Board letter for Amendment Two effective May 1, 2020 through April 30, 2021, to increase the Maximum Annual Contract Amount by greater than 10 percent to accommodate an increase in the utilization of services.

On December 15, 2021, in accordance with Board Policy No. 5.120, the Department notified the Board of its intent to request delegated authority to execute an amendment to increase Maximum Annual Contract Amount for an amount greater than 10 percent.

The CEO and County Counsel have reviewed the Board Letter and the amendment has been approved as to form by County Counsel.

### **CONTRACTING PROCESS**

A Contracting Process is not required for this action.

### **CONTRACTOR PERFORMANCE**

The contractor met performance standards as outlined in the current Contract. Contractor performance monitoring is evaluated by Program staff on a monthly basis who collaborate with the caregiver and team to evaluate if the services have been beneficial and there is a continued need prior to submitting a renewal of services.

### **IMPACT ON CURRENT SERVICES**

Delta-T currently provides Behavioral Aide Services for one-on-one supervision for DCFS children when approved by a DCFS Deputy Director. These services are obtained for children who are difficult to place as an assurance to caregivers that they will not be without help or support from DCFS. Offering Behavioral Aide Services for High Risk Youth, the support services have prevented placement disruptions, improved placement stability and has facilitated placements for many children.

The recommended actions will continue to provide a valuable tool for children who are unstable in placement, chronically assaultive to caregivers or other children,

self-harming, and destructive to property. This contract provides services where the children are located, for a specified number of hours, depending on the children's needs. Therefore, these services help prevent some placement disruptions, improve placement stability, facilitate placements for many children, and help keep children safely with their caregivers during the pandemic.

**CONCLUSION**

Upon approval of this request, it is requested that the Executive Officer/Clerk of the Board send an adopted stamped copy of this Board Letter to:

Department of Children and Family Services  
Contracts Administration Division  
Attention: Leticia Torres-Ibarra, Division Manager  
425 Shatto Place, Room 400  
Los Angeles, CA 90020

Respectfully submitted,



GINGER PRYOR  
Acting Director

GP:DY:CMM  
KDR:LTI:EO:js

Attachment

c: Chief Executive Officer  
County Counsel  
Executive Officer, Board of Supervisors

**BOARD LETTER/MEMO  
CLUSTER FACT SHEET**

☒ Board Letter

☐ Board Memo

☐ Other

<b>CLUSTER AGENDA REVIEW DATE</b>	2/02/2022	
<b>BOARD MEETING DATE</b>	2/15/2022	
<b>SUPERVISORIAL DISTRICT AFFECTED</b>	<input checked="" type="checkbox"/> All <input type="checkbox"/> 1 <sup>st</sup> <input type="checkbox"/> 2 <sup>nd</sup> <input type="checkbox"/> 3 <sup>rd</sup> <input type="checkbox"/> 4 <sup>th</sup> <input type="checkbox"/> 5 <sup>th</sup>	
<b>DEPARTMENT (S)</b>	DCFS	
<b>SUBJECT</b>	LGBTQ+ Tailored Services to Youth	
<b>PROGRAM</b>	LGBTQ+ Program/Office of Equity	
<b>AUTHORIZES DELEGATED AUTHORITY TO DEPT</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
<b>SOLE SOURCE CONTRACT</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <p>If Yes, please explain why:  DCFS is requesting delegated authority to execute five Sole Source Contracts for LGBTQ+ Tailored Services to Youth with Penny Lane Centers, The Help Group, Los Angeles LGBT Center, the Regents of the University of California, and One in Long Beach due to the current lack of services tailored to this most vulnerable population of foster youth who experience the highest levels of rejection by their birth families, depression, mental health concerns, substance use and abuse, and suicide. These Sole Source Contracts are the most efficient method of putting services in place to immediately address the needs of LGBTQ+ youth in care. The agencies were selected based on their responses from the Statement of Interest to the Request for Statement of Interest released on November 12, 2021. All recommended agencies demonstrated to be able to serve all LGBTQ+ youth and young adults within the identified Service Planning Area selected by the agency. Currently, the County does not have tailored services available to LGBTQ+ community. This demonstration project (contract) is part of the comprehensive program that the County has been developing for the past several years. For the full program to be finalized, it is imperative that these services be made available as soon as possible and this was the most efficient way of realizing that goal.</p>	
<b>DEADLINES/TIME CONSTRAINTS</b>	LGBTQ+ Tailored Services need to be in place by 3/1/2022 to address the immediate needs of LGBTQ+ children, youth, young adults, and families.	
<b>COST &amp; FUNDING</b>	Total Cost: \$2,000,000	Funding Source: This Demonstration Project will be fully funded by one-hundred percent (100%) Net County Costs (NCC)

		from the recently approved \$3.6M for LGBTQ+ services.
	<b>TERMS (if applicable):</b> The term of this Demonstration Project is for a period of twelve (12) months, beginning from the date of execution of the eight individual contracts. The projected start date is March 1, 2022.	
	<b>Explanation:</b> The \$2,000,000 funding is part of the \$3.6 million set aside to immediately address the service gaps and unmet needs of LGBTQ+ children, youth, young adults, and families.	
<b>PURPOSE OF REQUEST</b>	To seek Board of Supervisors approval to enter into contracts with those providers selected to provide tailored services to LGBTQ+ children, youth, young adults, and families under this Demonstration Project.	
<b>BACKGROUND</b> (include internal/external issues that may exist including any related motions)	Over the course of many years, the Board of Supervisors (Board) has expressed a firm commitment to LGBTQ+ children, youth, and young adults by championing tailored, enhanced, specialized services to meet their unique and unmet needs, for current and former foster youth alike. On June 22, 2021, the Board approved a motion titled Tailoring Services and Programs for LGBTQ+ Foster Youth, which directed DCFS to implement programs that address service gaps for LGBTQ+ youth and families. This Demonstration Project, consisting of six individual contracts, is critical to fulfilling the unmet needs of this most vulnerable population.	
<b>EQUITY INDEX OR LENS WAS UTILIZED</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, please explain how: LGBTQ+ children and youth are amongst the most vulnerable of our marginalized populations. These children experience higher rates of suicide, attempted suicide, rejection by their families, schools, peers, communities, higher rates of sexually transmitted infections, higher rates of homelessness, joblessness, drug use and abuse, victimization, and partner abuse. With these dismal outcomes in mind, it is imperative that DCFS put in place services aimed at meeting the needs of this population and ensure that current foster youth and young adults in care benefit from affirming services, supports, and placements. The services outlined in the SOW which will guide this work have been shown to improve outcomes for LGBTQ+ youth.	
<b>SUPPORTS ONE OF THE NINE BOARD PRIORITIES</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, please state which one(s) and explain how: Board Priority Number 1. Child Protection – The services which form this Demonstration Project have been shown to be affirming and promote child safety and positive outcomes for youth in care and those who have transitioned out of care. These	

	services also promote child and family well-being as well as permanence and help parents develop affirming skills that lead them to embrace and affirm their child(ren)'s identity and thus reduce the likelihood of abuse of LGBTQ+ children and youth.
<b>DEPARATMENTAL CONTACTS</b>	<p>Name, Title, Phone # &amp; Email:</p> <ul style="list-style-type: none"><li>(1) Karla Hernandez, CSA III, (213) 924-9788, <a href="mailto:hernakf@dcfs.lacounty.gov">hernakf@dcfs.lacounty.gov</a>.</li><li>(2) Jamie Estrada, CSA III, (323) 821-3578, <a href="mailto:estraja@dcfs.lacounty.gov">estraja@dcfs.lacounty.gov</a>.</li><li>(3) Mario Johnson, Office of Equity Division Chief, (213) 238-0930, <a href="mailto:Johnsm4@dcfs.lacounty.gov">Johnsm4@dcfs.lacounty.gov</a>.</li></ul>





**County of Los Angeles  
DEPARTMENT OF CHILDREN AND FAMILY SERVICES**

425 Shatto Place, Los Angeles, California 90020  
(213) 351-5602

GINGER PRYOR  
Acting Director

DAWNA YOKOYAMA  
Interim Chief Deputy Director

Board of Supervisors  
HILDA L. SOLIS  
First District  
HOLLY J. MITCHELL  
Second District  
SHEILA KUEHL  
Third District  
JANICE HAHN  
Fourth District  
KATHRYN BARGER  
Fifth District

February 15, 2022

The Honorable Board of Supervisors  
County of Los Angeles  
383 Kenneth Hahn Hall of Administration  
500 West Temple Street  
Los Angeles, CA 90012

Dear Supervisors:

**REQUEST TO APPROVE CONTRACTS FOR LESBIAN, GAY, BISEXUAL,  
TRANSGENDER, AND QUEER + TAILORED SERVICES TO YOUTH  
(ALL SUPERVISORIAL DISTRICTS) (3 VOTES)**

**SUBJECT**

The Department of Children and Family Services (DCFS) requests your Board's approval to execute contracts with qualified non-profit Community-Based Organizations (CBOs) for the provisions of Lesbian, Gay, Bisexual, Transgender, and Queer+ (LGBTQ+) Tailored Services to Youth.

**IT IS RECOMMENDED THAT THE BOARD:**

1. Delegate authority to the Acting Director of DCFS, or designee, to execute contracts substantially similar to Attachment A, with the CBOs identified in Attachment B, to provide LGBTQ+ Tailored Services to Youth in seven Service Planning Areas (SPAs). The term of the contracts will be effective March 1, 2022 through February 28, 2023. The Maximum Contract Sum will be \$250,000 per each SPA served by the CBO for a total annual program budget of \$2,000,000 financed by 100 percent net County cost (NCC). The Board and the Chief Executive Officer (CEO) will be notified in writing within 10 business days after execution of the contracts.
2. Delegate authority to the Acting Director of DCFS, or designee, to execute additional contracts with qualified CBOs to provide services in any SPA where negotiations did not result in a contract or to amend contracts to expand services into an adjacent SPA. The term of the contracts will be effective upon execution

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until February 28, 2023. The Maximum Annual Contract Sum will be \$250,000 per each SPA served by the CBO financed by 100 percent NCC. Approval of County Counsel will be obtained prior to the execution of contract, and the Acting Director, or designee, will notify the Board and the CEO in writing within 10 business days after execution.

3. Delegate authority to the Acting Director of DCFS, or designee, to execute amendments, subject to funding availability, to extend term of the above contracts for an additional twelve months, effective March 1, 2023 through February 29, 2024, to complete the demonstration project and to complete a solicitation for replacement contracts. The Maximum Annual Contract Sum for each contract may vary from the original Maximum Annual Contract Sum of \$250,000, based on data collected during the first twelve months of the demonstration project. The total of all Maximum Annual Contract Sums shall not exceed \$2,000,000. The approval of County Counsel will be obtained prior to the execution of the amendment, and the Acting Director, or designee, will notify the Board and the CEO in writing within 10 business days after execution.
4. Delegate authority to the Acting Director of DCFS, or designee, to execute amendments to make changes to contract terms and conditions; or to increase or decrease the Maximum Annual Contract Sums up to twenty percent if either of these is necessary to meet program needs. The approval of County Counsel will be obtained prior to the execution of such amendments and the Acting Director, or designee, will notify the Board and the CEO in writing within 10 business days after execution.
5. Delegate authority to the Acting Director of DCFS, or designee, to terminate the contracts for convenience or default. The approval of County Counsel will be obtained prior to terminating the contract and the Acting Director will notify the Board and the CEO in writing within 10 business days after such termination.

#### **PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION**

LGBTQ+ youth are overrepresented in foster care and are among the most vulnerable populations of dependent youth. LGBTQ+ youth experience higher incidents of harm, negative health and mental health outcomes, poor safety, decrease in well-being, and permanency outcomes, while experiencing high levels of rejection by their family(ies), caregiver(s), resource parent(s), peers, school personnel, community, etc., which leads to increased risks of suicide, substance use and addiction, further victimization while in care, and homelessness. To support this underserved population immediately especially under the pandemic environment, DCFS designed a multidisciplinary approach (LGBTQ+ Tailored Services to Youth Program) that embraces the intersecting identities of LGBTQ+ Youth, prioritizes their specific and unique needs, and employs strategies that are culturally responsive, trauma and resiliency informed, and responsive

to the lived experiences of LGBTQ+ youth. DCFS released a Request for Statement of Interest (RFSI) to identify interested CBOs, with at least three years of experience and who are currently providing LGBTQ+ specific services that address the daily issues faced by the LGBTQ+ youth. These requirements were included in the RFSI to ensure experience serving the LGBTQ community was readily available and to avoid a delay with the onboarding process of key personnel, and/or having to develop their own program dedicated to the LGBTQ+ community. The contracted services will address the myriad concerns affecting the LGBTQ+ youth by promoting positive health, safety, permanency, and well-being outcomes. These services will focus on building affirming behaviors in parent(s), caretaker(s), and legal guardian(s) in order to support healthy family reunification, promote safety, and post-reunification stability.

This multi-faceted, targeted, holistic, and affirming approach has the potential of saving countless lives, reducing self-harming behaviors, and promoting the full experience and essence of LGBTQ+ youth. Without these services being available to these youth, each LGBTQ+ youth will continue to live their life without the proper support they deserve to thrive throughout their adolescent and adult life. It is anticipated that through these services, the Department will be able to establish valuable data that will further support program development of services, establishment of new resources, and help develop new approaches to better serve the youth.

### **IMPLEMENTATION OF STRATEGIC PLAN GOALS**

The recommended services support the County's Strategic Plan Goal I. Make Investments That Transform Lives, Strategy I.1 Increase Our Focus on Prevention Initiatives, by redirecting federal funds to provide services to keep children safely with their families and out of foster care, and when foster care is needed allows federal reimbursement for care in family-based settings and certain residential treatment programs for children with emotional and behavioral disturbance requiring special treatment.

### **FISCAL IMPACT/FINANCING**

The Maximum Contract Budget will be \$2,000,000, financed 100 percent with NCC funds, for the term of March 1, 2022, through February 28, 2023.

### **FACTS AND PROVISIONS/LEGAL REQUIREMENTS**

On January 9, 2018, the Board directed DCFS, Probation Department (Probation), Department of Mental Health (DMH), Department of Public Health (DPH), and Department of Health Services (DHS) to report back on a broad range of issues affecting LGBTQ+ youth who engage with these departments. Each department was asked to report on existing services, programs and training, and any identifiable gaps in these areas: 1) specialized departmental units; 2) innovative casework/treatment

models; 3) existing data and potential data collection efforts across departments; and 4) relevant recommendations.

On May 21, 2019, the Board directed DCFS to establish an Office of Equity (OOE), and in collaboration with DPH, DMH, DHS, Probation, and the Department of Public Social Services, to report back to the Board of Supervisors on an overview of the proposed infrastructure and function of an established OOE. The 90-day report back overview included identification of existing programs, division manager, and resources necessary and a plan for the development of OOE.

In a subsequent Board Motion dated September 24, 2019, the Board directed the above mentioned County departments to create and implement training for prospective caregivers, caregivers, and providers with DCFS and Probation on LGBTQ+ identity development, providing support, and knowledge of related resources in the community. Additionally, the departments were instructed to create and implement prevention and intervention services that minimize family rejection when such services are necessary.

Since the establishment of the OOE in March 2020, DCFS has been working on implementing the Board approved plan to expand services to the LGBTQ+ youth as identified in Board Motion dated June 22, 2021 and has been regularly reporting to the Board with progress reports.

These contracted services will be broken into three categories: Case Management, Training and Education, and Referrals and Linkages. Case Management involves safety and well-being assessments, prevention, intervention, reunification, therapeutic services, mentorship, and other specific services dealing with life skills, education, etc. The Training and Education component will train staff and educate family members and caregivers foster loving and affirming relationships with LGBTQ+ youth. The third category is to provide appropriate linkages to services based on the need of each LGBTQ+ youth ranging from Health and Medical Services to Leadership Skill Development.

DCFS evaluated and determined that the Living Wage Program (County Code Chapter 2.201) does not apply. County employees cannot effectively perform these services because they require the development and utilization of resources that are not available in the County system.

Board Policy 5.120 Authority to Approve Increases to Board Approved Contract Amounts is applicable to this Contract, and an advanced written notice will be provided to the Board of Supervisors at least two weeks prior to the Board Meeting.

The Board Letter was reviewed by County Counsel and CEO. County Counsel approved the Contract (Attachment A), as to form. The Sole Source Checklist (Attachment C) has been approved by CEO.

## **CONTRACTING PROCESS**

On November 5, 2021, DCFS sent a Notice of Intent (Attachment D) to the Board of its intent to negotiate sole source contracts to provide LGBTQ+ Tailored Services to Youth.

On November 12, 2021, DCFS posted a RFSI, encouraging non-profit and community-based organizations currently providing services to the LGBTQ+ youth in the County to submit a Statement of Interest (SOI) to demonstrate their interest and qualifications to participate in a demonstration project. DCFS posted the RFSI on the Internal Services Department Los Angeles County Solicitation website and notified all organizations and sent notice of the RFSI to vendors registered under three different County vendor commodity codes. Notification of the RFSI release was also provided to existing DCFS contractors and other organizations who participated in the community-based meetings during the development of the demonstration project.

On November 24, 2021, 15 SOIs were received and were subsequently reviewed for minimum requirements and financial viability during the Phase I review. The Phase II review consisted of the review for capability to provide services in SPAs 1-8, and the final determination was made based on SPAs to ensure services are provided throughout the County of Los Angeles. The recommended CBOs are ones that demonstrated to be the most responsible and capable of implementing the DCFS multidisciplinary approach to the LGBTQ+ Tailored Service to Youth demonstration project. The review of Phase I and II resulted in six CBOs being recommended for a contract; however, before the CBOs were recommended to the Board, one CBO withdrew its interest in being awarded a contract. One of five selected CBOs submitted interest in this SPA and DCFS was successful in negotiating with this CBO to provide service in a second SPA.

The SPA 3 did not receive an SOI that met the minimum requirements described in the RFSI to provide services to the entire LGBTQ+ community or did not provide LGBTQ+ Tailored Services for the past three years. Upon the Board's approval of recommendation number two, DCFS will select a qualified CBO to provide the services in SPA 3.

## **IMPACT ON CURRENT SERVICES (OR PROJECTS)**

Approval of the current recommendations will allow the Department to: 1) implement the LGBTQ+ Tailored Services to underserved LGBTQ+ youth; 2) improve outcomes for LGBTQ+ children and youth in care by connecting youth to affirming services; 3) support aimed at achieving Well-Being and safety; 4) address the negative outcomes and 5) provide qualified child welfare services to the children of County Los Angeles.

## **CONCLUSION**

The Honorable Board of Supervisors  
February 15, 2022  
Page 6

Upon approval of this request, it is requested that the Executive Officer/Clerk send an adopted stamped copy of this Board letter to:

Department of Children and Family Services  
Contracts Administration Division  
Attention: Leticia Torres-Ibarra, Division Manager  
425 Shatto, Place, Room 400  
Los Angeles, CA 90020

Respectfully submitted,

 for

GINGER PRYOR  
Acting Director

GP:DY:CMM KDR  
LTI:CP:mk

Attachments (4)

c: Chief Executive Office  
County Counsel  
Executive Officer, Board of Supervisors