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**MOTION BY SUPERVISOR LINDSEY P. HORVATH
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Hollywood 2.0 Pilot

Trieste, Italy has been recognized by the World Health Organization (WHO) as a leader in public mental health care and was named as a Collaborating Centre (CC) for Research and Training in Mental Health. Trieste uses whole system, whole community approach, placing the person, not his/her disorder at the center with continuity of care. The individual is part of the voluntary treatment plan development, which also includes family and friends. Key elements include: a client-centered approach with a focus on the whole person; community integration; making services accessible by bringing the services to the client if needed; psycho-social rehab to achieve social integration; and a personalized treatment plan with a consistent treatment team that stays with the client wherever they are. The underlying premise of this treatment is the fundamental right to self-determination. There is little if any homelessness in Trieste and involuntary psychiatric hospitalizations have been virtually eliminated. Trieste has a Memorandum of Understanding (MOU) with the Los Angeles County Department of Mental Health (DMH), which was recently renewed.

On May 27, 2021, the California Mental Health Services Oversight and Accountability Commission (MHOAC) approved the Trieste Innovation Proposal with an allocation of

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\$116,750,000 of Mental Health Services Act (MHSA) Innovation funding for a 5-year pilot. This recovery informed proposal aims to provide elements of Trieste, including comprehensive, community-based care and services to people experiencing mental illness within the Hollywood region, which has one of the highest concentrations of individuals experiencing homelessness and mental illness. The goal is to apply innovative service strategy to community as opposed to a delivery from a single service site. Due to the California Advancing and Innovating Medi-Cal (CalAIM) initiative, a long-term commitment to transform Medi-Cal which closely aligns with the initial proposal's payment reform, the pilot will focus primarily on the remaining system changes: a) recovery-informed performance measures and b) shifting to the provision of "well-being-focused" services.

On November 2, 2021, the Los Angeles County Board of Supervisors (Board) approved the motion, "Initiating the Hollywood 2.0 Pilot Project." The pilot project was launched in July 2022, and through a community stakeholder process in partnership with Hollywood 4WD, the Hollywood community and DMH have identified several key program components that will be implemented within the pilot with the goal of establishing an integrated and comprehensive mental health ecosystem that focuses on community engagement, fulfillment, and purposeful living. Features of the pilot, include the following:

- The Hollywood Mental Health Cooperative is a reframing of DMH's community-based clinic located in Hollywood. Services include person-centered assessment, therapy, medication, case management/brokerage, crisis intervention, and other supportive

services related to housing and employment for those with serious mental illness.

- The Hollywood Respite and Recovery Center is an innovative model that provides person-centered mental health crisis response services as an alternative to a hospital emergency room. The center will have an urgent care center (UCC) with one-stop, same-day, mental health assessment and short-term crisis intervention services, as well as an enhanced peer respite with 24/7 voluntary, short-term program that provides community-based, non-clinical support including case management, linkage to recovery-oriented community, and ongoing mental health services to help people find new understanding and ways to move forward.
- Hollywood Clubhouse, which is a community-based center designed to support recovery for people living with serious mental illness. The clubhouse is an intentional community, where members and staff work together, side-by-side, to carry out all daily operations.
- Interim Housing for people with mental illness who are homeless and lack income to pay for temporary housing. Provides safe and clean shelter, 24-hour general oversight, three meals a day, linens, clothing, toiletries, and case management services to assist clients with transitioning to permanent housing.
- Board and care residential settings that provide room and board, 24-hour staffing, and assistance with daily activities such as bathing, dressing, medication management, and psycho-social rehab for clients that require care and supervision.
- Supported employment to assist people living with mental health conditions to enter or

re-enter the workforce.

- Local community events/meetings to engage the Hollywood community and stakeholders to be part of the process.

The same motion instructed LACDMH to provide quarterly updates on the progress achieved on the directives below:

1. Identify and hire a manager (and/or management team) dedicated to the Hollywood 2.0 Pilot Project
2. Identify and hire additional staff (and/or contractors) to provide Full-Service Partnership (FSP) and Homeless Outreach Mobile Engagement (HOME) Team services dedicated to the Hollywood 2.0 Pilot.
3. Identify and engage a Hollywood community stakeholder engagement body(ies) that will provide an opportunity for the Hollywood community to offer meaningful input into the Pilot Project planning process and assist in facilitating its success.
4. Explore opportunities for collaboration across County departments to bring integrated approaches to the community alongside DMH.
5. Identify and engage an academic or other professional evaluator to assess the outcomes achieved and the success of the pilot project.
6. Engage the Hollywood community to identify possible mentorship opportunities, employment opportunities (job placement), and housing opportunities (including interim, permanent, congregate/board and care), and other community-based resources.

7. In coordination with the Chief Executive Office, identify potential properties and facilities that are needed to support the Hollywood 2.0 Pilot Project.

The Hollywood 2.0 pilot is an innovative whole person approach to tackling some of the most pressing challenges facing the County-homelessness and mental health. It has undergone several iterations since inception and is now being implemented, but it is important that there is a basic understanding of the model as envisioned and how that vision is developed and implemented. Further, this must be documented so that successes and lessons learned may be scaled Countywide. Therefore, it is essential to include additional elements to the reports.

WE, THEREFORE, MOVE that the Board of Supervisors direct the Department of Mental Health to continue providing written reports to the Board and to present a verbal report at a March 2024 Board meeting on the directives initially outlined and additional supportive strategies for the implementation of the Hollywood 2.0 pilot project. The reports should also include the following:

1. Analysis of why this pilot is different from existing services.
2. An implementation timeline, including potential contingencies and specific anticipated dates of launch for the following Hollywood 2.0 key components:
 - a. Hollywood Mental Health Cooperative
 - b. Hollywood Respite and Recovery Center (UCC/Respite)
 - c. Clubhouse
 - d. Interim Housing
 - e. Enriched Residential Care (ERC) program/Board and Care
 - f. Employment
 - g. Local Community Events/Meetings
3. Outline of the services being offered and services to be offered as they relate to the aforementioned key components.

4. Outline of all County staff positions identified as fully or partially dedicated to this initiative, the role they will fulfill in launch and/or implementation, and the status of the positions funded, posted, hired, and vacant.
5. Status of the evaluation component and results as they develop.
6. Status of trainings and partnerships with key partners in Trieste, New York and others.
7. Status of all leases and contracts, including projected timelines.
8. Community engagement and outreach strategies, as well as efforts undertaken to ensure access to services, and to ensure community awareness about the Hollywood 2.0 pilot.
9. Challenges and opportunities as they relate to all of the above.

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