



# Board of Supervisors Homelessness & Housing Cluster Agenda Review Meeting

**DATE:** June 25, 2026

**TIME:** 2:00PM – 4:00PM

**MEETING CHAIR:** Daniella Urbina, First District

**MEETING FACILITATORS:** Jeannette Ban West and Jillian Sadler, Department of Homeless Services and Housing

**THIS MEETING IS HELD UNDER THE GUIDELINES OF BOARD POLICY 3.055.**

To participate in the meeting in-person, the meeting location is:  
Kenneth Hahn Hall of Administration  
500 West Temple Street  
Los Angeles, California 90012  
Room 374-A

To participate in the meeting virtually, please call teleconference number (323) 776-6996 and enter 557 771 006# or [click here to join the meeting](#).

**For Spanish Interpretation, the public should send emails 48 hours in advance of the meeting to:** [ClusterAccommodationRequest@bos.lacounty.gov](mailto:ClusterAccommodationRequest@bos.lacounty.gov)

Members of the public may address the Homelessness & Housing Cluster on any agenda item during general public comment. The meeting chair will determine the amount of time allowed for each item.

**This teleconference will be muted for all callers. Please dial \*6 to unmute your phone when it is your time to speak.**

**I. Call to Order:** 2:00-2:05pm

**II. Board Motion(s):** 2:05-2:35pm

a. Advancing a Community Opportunity to Purchase Act Program for Unincorporated Los Angeles County

Presenters:

- Daniella Urbina, First District
- Guadalupe Duran-Medina, First District

b. Implementing Fire Safety Protocols to Address Homeless Encampments Within Very High Fire Hazard Severity Zones

Presenter:

- Daniella Urbina, First District

**III. Board Letter(s):**

- a. None.

**IV. Presentation/Discussion Item(s): 2:35-3:05pm**

- a. Presentation from the Department of Homeless Services and Housing Service Provider Task Force

Presenters:

- Molly Rysman, Director, System Coordination & Engagement, LA County Department of Homeless Services and Housing
- Veronica Lewis, Managing Director, ChangeMaker Consulting
- Constanza Pachon, Chief Executive Officer, The Whole Child
- Benjamin Kay, Associate Director, Access and Advocacy, Homeless Outreach Program Integrated Care System (HOPICS)
- Elisabel Castillo, Sr. Director of Regional Programs, Hope the Mission

**V. Informational Item(s) (any Informational Item is subject to discussion and/or presentation at the request of two or more Board offices):**

- a. None.

**VI. Consent Item(s)**

- a. None.

**VII. Closed Session**

- a. None.

**VIII. Future Agenda Items: 3:05-End**

**IX. Public Comment: 3:05-End**

**X. Adjournment**

If you would like to email a comment for an item on the Homelessness & Housing Cluster agenda, please use the following email address and include the agenda number you are commenting on:

[homelessness\\_and\\_housing\\_comment@hsh.lacounty.gov](mailto:homelessness_and_housing_comment@hsh.lacounty.gov)

MOTION BY SUPERVISOR HILDA L. SOLIS

JULY 7, 2026

**Advancing a Community Opportunity to Purchase Act Program for Unincorporated Los Angeles County**

Los Angeles County (County) has been a strong residential investment destination since the early 2000s, which is demonstrated through its steady increase in property appreciation over the past two decades as well as short transaction timelines and the consistently higher sales price above asking across all property types. Without policy intervention, existing renters face potential displacement risks as housing costs keep rising beyond affordability.

A well-designed Tenant and Community Opportunity to Purchase Act (TCOPA) Program could provide additional tenant protections, expand equitable access to homeownership, and help alleviate the housing affordability crisis when paired with appropriate program design considerations and ecosystem support. The Tenant Opportunity to Purchase Act (TOPA) Program gives tenants, tenant associations, and other qualified purchasers the right of first offer and/or right of first refusal when a rental property is put up for sale, creating a structured pathway to prevent displacement and support tenant stability and potential homeownership. The Community Opportunity to Purchase Act (COPA) Program operates alongside the TOPA Program by granting similar purchase rights to mission-driven affordable housing organizations — such as community

**MOTION**

Mitchell \_\_\_\_\_

Horvath \_\_\_\_\_

Hahn \_\_\_\_\_

Barger \_\_\_\_\_

Solis \_\_\_\_\_

MOTION BY SUPERVISOR HILDA L. SOLIS

JULY 7, 2026

**Advancing a Community Opportunity to Purchase Act Program for Unincorporated Los Angeles County**

land trusts and nonprofit developers — who can acquire and preserve properties when tenants lack the resources to purchase directly. Together, the TOPA and COPA Programs form a complementary preservation strategy: TOPA centers tenant empowerment, while COPA ensures long-term affordability and stewardship, strengthening the overall ecosystem of anti-displacement tools.

The County's need for a TCOPA Program for the unincorporated County is driven by the rising affordability crisis and the long-standing inequitable access to homeownership. With demand for housing units continuing to outstrip supply, rental rates have far outpaced household incomes, contributing to increased rates of homelessness and housing cost burden among the County's tenants. As noted in the County's Department of Consumer and Business Affairs' (DCBA) 2023 TOPA Program Report<sup>1</sup>, tenant-occupied units constitute a significant share of the housing stock in unincorporated communities: of the 293,000 total housing units, 110,000 (38%) are renter-occupied. Single-family homes—which are not protected by rent stabilization laws make up the majority of the rental stock (59,800 tenant households), followed by properties with more than five units (31,500 tenant households). Rental rates have consistently increased

---

<sup>1</sup> [https://dcba.lacounty.gov/wp-content/uploads/2024/07/2023-05-22FinalReportBackonTOPA\\_rc.pdf](https://dcba.lacounty.gov/wp-content/uploads/2024/07/2023-05-22FinalReportBackonTOPA_rc.pdf)

MOTION BY SUPERVISOR HILDA L. SOLIS

JULY 7, 2026

**Advancing a Community Opportunity to Purchase Act Program for Unincorporated Los Angeles County**

faster than household income, pushing tenants to bear higher levels of cost burden and face potential displacement when they can no longer afford their homes.

Also, current data from the County's Rent Registry System indicates that there are 86 mobile home parks and 9,041 mobile home spaces in the unincorporated County.

These pressures do not impact all communities equally. Black and Hispanic/Latino households experience disproportionately higher rates of rent burden — more than half of all renters in Los Angeles County are rent burdened in 2023 with Black and Latino, especially Afro-Latino and Indigenous households, having the highest rent-burden rate per a 2024 UCLA Latino Policy & Politics Institute Study — and have lower homeownership rates across all Supervisorial Districts compared to White and Asian residents. Corporate ownership trends further exacerbate these challenges. Following the 2008 housing crisis, corporate ownership of rental properties increased significantly; in the City of Los Angeles, corporations and trusts owned approximately 47% of all rental properties as of 2018, including 64% of properties with 5–49 units and 82% of properties with 50 or more units. This information is sourced from the Los Angeles Housing Department (LAHD) report on the concentration of ownership and corporatization of the City of Los Angeles' housing stock from 2018 to 2023, as well as research by Strategic Actions for a Just Economy (SAJE). While data for unincorporated areas is limited, ownership patterns are likely similar. These dynamics heighten displacement risks as

MOTION BY SUPERVISOR HILDA L. SOLIS

JULY 7, 2026

**Advancing a Community Opportunity to Purchase Act Program for Unincorporated Los Angeles County**

corporate owners often prioritize profit maximization, which can translate into aggressive rent increases and eviction practices.

Displacement is generally defined as the involuntary relocation and/or exclusion of residents from an area, often driven by increases in rent and property values, and evictions without just cause. Direct displacement occurs when residents are forced to vacate the building due to inability to pay rent caused by rising housing costs or lease non-renewals, evictions, eminent domain, or poor physical conditions that render buildings uninhabitable. Indirect/exclusionary displacement occurs when low-income residents cannot afford to move into the units vacated by former low-income residents. Displacement often occurs in neighborhoods that have suffered from historic underinvestment and are adjacent to areas with potential growth and infrastructure investment. As nearby property values and rent prices rise, long-term residents are often pushed out of their neighborhoods and unable to access the new economic, environmental, and health benefits brought to the community. Displacement pressures have historically and still unequally impacted households of color due to differences in income, wealth, and access to mortgage financing.

On May 22, 2023, DCBA submitted its final report, in response to a Board motion from August 10, 2021, outlining recommendations for a TCOPA, a hybrid TOPA and COPA ordinance Program for unincorporated County. This report was developed in collaboration with HR&A Advisors, which conducted extensive stakeholder outreach and

MOTION BY SUPERVISOR HILDA L. SOLIS

JULY 7, 2026

**Advancing a Community Opportunity to Purchase Act Program for Unincorporated Los Angeles County**

engagement and conducted research and analysis on relevant policies from across the country that informed the recommendations outlined in the report. Specific Board actions were recommended as part of the submission of this report and this new Board motion seeks to advance some of those recommendations in light of the challenging budgetary environment the County faces today. Beginning with the COPA Program allows the County to establish foundational systems, assess implementation needs, and build program capacity before evaluating expansion to a TOPA Program framework.

**I, THEREFORE, MOVE** that the Board of Supervisors:

1. Direct the County's Department of Consumer and Business Affairs (DCBA), in collaboration with the County Counsel, Los Angeles County Development Authority (LACDA), Assessor, and other relevant departments and key stakeholder engagement, to return to the Board with a recommended Community Opportunity to Purchase Act (COPA) Program ordinance in 180 days for consideration, based on the recommended framework outlined in the 2023 DCBA & HR&A report back, any other updated information and the 2026 reassessment report (as outlined in Directive 2 of this motion), to implement a Community Opportunity to Purchase Act (COPA) Program with a phased approach for a potential Tenant Opportunity to Purchase Act (TOPA) Program in the future. The recommended COPA ordinance will be informed by the updated recommended policy framework that will be developed by DCBA in parallel with

MOTION BY SUPERVISOR HILDA L. SOLIS

JULY 7, 2026

**Advancing a Community Opportunity to Purchase Act Program for Unincorporated Los Angeles County**

the development of the COPA ordinance.

2. Direct DCBA, in collaboration with LACDA, Assessor, other relevant departments, and Qualified Mission Driven Purchasers to report back in writing in 120 days on a reassessment of its 2023 TOPA report, considering any lessons learned from LACDA programs and recommendations for a proposed COPA ordinance and Program in the unincorporated areas of the County that at minimum will include the following parameters:

- Focus on residential sales of properties with 5 or more units.
- Include the sale of mobile home parks.
- Establish a platform or mechanism for registering all properties subject to the recommended COPA ordinance to monitor sale transactions and enforce the provisions of the ordinance.
  - As part of the registration platform identified, all relevant notices related to the properties (County to property owners, property owners to County, and County/COPA Program to qualified mission-driven purchasers) should be included and made accessible.
- Develop procedures for the implementation and enforcement of a proposed COPA Program and ordinance.
- Include budgetary and staffing considerations for the implementation of an ordinance.

MOTION BY SUPERVISOR HILDA L. SOLIS

JULY 7, 2026

**Advancing a Community Opportunity to Purchase Act Program for Unincorporated Los Angeles County**

- Establish a process to certify qualified mission driven purchasers that would be eligible to purchase properties subject to a proposed COPA Program and ordinance for the purpose of preserving affordable housing in the County.
- Establish a process to notify qualified mission driven purchasers when a property subject to a proposed COPA Program and ordinance is available for purchase.
  - Include the following criteria to certify qualified mission driven purchasers: ensure the qualified entities are committed to working with tenants on the governance of the property; exploring tenant-ownership when feasible and desired by tenants; developing long-term affordable housing and ensure such purchasers have the long-term organizational experience, capacity and financial viability to operate such properties.
- Explore alternative acquisition, predevelopment and rehabilitation funding tools that can be leveraged to support COPA Program including but not limited to, and to the extent programmatically permissible and feasible the LA County Housing Innovation Fund II, and the DCBA and LACDA First Time Homebuyer Assistance programs.

MOTION BY SUPERVISOR HILDA L. SOLIS

JULY 7, 2026

**Advancing a Community Opportunity to Purchase Act Program for Unincorporated Los Angeles County**

3. Direct the CEO, in collaboration with DCBA, LACDA, and other relevant departments, to identify and report back in writing in 180 days on potential funding sources to support the implementation of a COPA Program for the unincorporated areas of the County. This shall include identification of necessary bridge funding for the initial development of the COPA Program and ordinance, as well as resources to support first-year start-up and ongoing program costs, including administration of a COPA Program and creative ways to provide community education and outreach on an adopted COPA ordinance and Program. The report back shall also identify County and externally available resources and programs that could support COPA Program and ordinance implementation, including the programs and funding administered by the Los Angeles County Affordable Housing Solutions Agency (LACAHS) as recommended in the reassessment report from Directive 2 above, and assist eligible entities in pursuing or completing property acquisition. Recommendations should be aligned with the Fiscal Year (FY) 2026–27 Supplemental Changes budget phase and/or the following appropriate budget phase thereafter, as needed, to support COPA Program implementation.
4. Grant delegated authority to DCBA to enter into or amend as necessary agreements with consultants to carry out the directives outlined in this motion, waiving the requirements of Board Policy No. 5.100. These agreements and any

AGN. NO. \_\_\_\_\_

MOTION BY SUPERVISOR HILDA L. SOLIS

JULY 7, 2026

**Advancing a Community Opportunity to Purchase Act Program for  
Unincorporated Los Angeles County**

subsequent amendments(s) shall be approved as to form by County Counsel.

# # #

HLS:gdm

# Advancing a Community Opportunity to Purchase Act Program for Unincorporated Los Angeles County

---

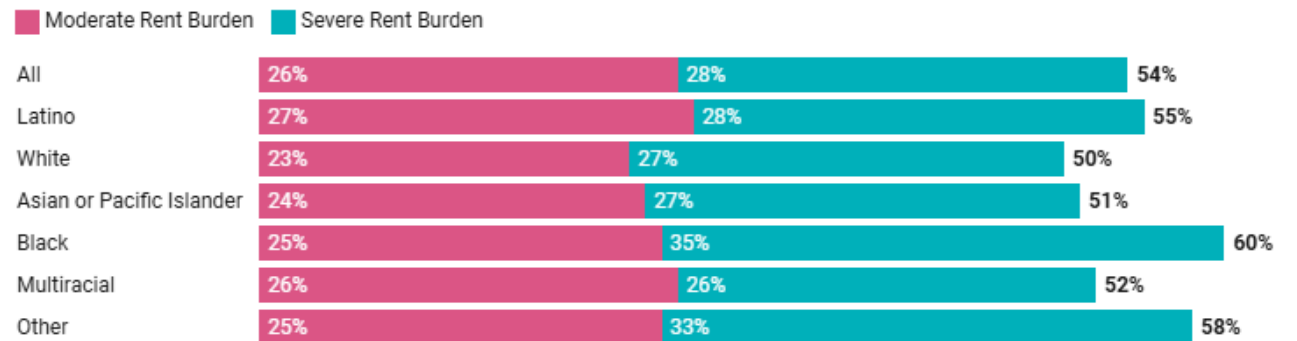
HOMELESSNESS AND HOUSING CLUSTER

JUNE 25, 2026

# The rising affordability crisis in LA County is disproportionately felt by renters and Black and Latino residents

- Of 293,000 total housing units in unincorporated Los Angeles County, 110,000 (38%) are renter-occupied.
- 54% of rental stock is single-family homes, and 46% is multi-family; of which 29% are 5+ units.
- As of 2018, corporations and trusts owned approximately 47% of all rental properties
- Rental rates consistently increase faster than income

**Figure 2. Renters Experiencing Housing Cost Burden in Los Angeles County, by Race and Ethnicity, 2021**



Created with [Datawrapper](#)

**Notes:** The universe of analysis includes individuals residing in renter-occupied households. “Renter experiencing housing cost burden” refers to individuals residing in households that are rental cost-burdened. Data for moderate housing cost burden among Native American renters in Los Angeles County were not available due to the small sample size. Therefore this group is not included in the figure. However, the data show that 31% of Native American renters were severely housing cost-burdened.


Source: LPPI analysis of data from the [Latino Data Hub](#).

# A TCOPA Program is Needed to Strengthen the Ecosystem of Anti-Displacement Tools

---

- **Displacement** – Displacement pressures are experienced through various factors including the rise of property purchases and rental prices.
- **Tenant Opportunity to Purchase Act (TOPA)** – gives tenants, tenant associations, and other qualified purchasers the right of first offer and/or right of first refusal when a rental property is put up for sale, creating a structural pathway to prevent displacement and support tenant stability and potential homeownership
- **Community Opportunity to Purchase Act (COPA)** – operates alongside the TOPA Program by granting similar purchase rights to mission-driven affordable housing organizations – such as community land trusts and non-profit developers – who can acquire and preserve properties when tenants lack the resources to purchase directly
- **Tenant and Community Opportunity to Purchase Act (TCOPA)** program form a complementary preservation strategy: TOPA centers on tenant empowerment, while COPA ensures long-term affordability and stewardships, strengthening the overall ecosystem of anti-displacement tools

# The Motion at the July 7 Board Agenda directs DCBA to Draft a COPA Program Ordinance in Unincorporated Areas



**LOS ANGELES COUNTY  
CONSUMER & BUSINESS AFFAIRS**

Board of Supervisors May 22, 2023

Hilda L. Solis  
First District

Holly J. Mitchell  
Second District

Lindsey P. Horvath  
Third District


Janice Hahn  
Fourth District

Kathryn Barger  
Fifth District

Director  
Rafael Carbajal

Chief of Staff  
Joel Ayala

To: Supervisor Janice Hahn, Chair  
Supervisor Hilda L. Solis  
Supervisor Holly J. Mitchell  
Supervisor Lindsey P. Horvath  
Supervisor Kathryn Barger

From: Rafael Carbajal  
Director 

**FINAL REPORT ON DEVELOPING RECOMMENDATIONS FOR A TENANT OPPORTUNITY TO PURCHASE ACT FOR UNINCORPORATED LOS ANGELES COUNTY (ITEM NO. 5, AGENDA OF AUGUST 10, 2021)**

In 2023, DCBA and HR&A developed a report including community engagement on a hybrid TOPA and COPA ordinance program.

## Directives:

1. DCBA and relevant departments will provide a recommended Community Opportunity to Purchase Act Program **ordinance in 180** days
2. DCBA and relevant departments will report back **in 120 days** with a **reassessment** of the 2023 TOPA report considering parameters
3. CEO to report back in writing **in 180** days on potential **funding** sources for implementation of COPA program
4. Grant **delegated authority** to DCBA to contract with consultants to carry out these directives

# Key Considerations for COPA Ordinance

---

**Directive 1** relative to a recommended COPA Program Ordinance considerations include:

- 2023 DCBA & HR&A report back and recommended framework and updated information
- Reassessment by HR&A as outlined by current motion Directive 2
- Lessons learned from previous community acquisition programs such as the Pilot Community Land Trust Program
- Stakeholder Engagement with the draft ordinance before submitted for Board consideration
- Ordinance is ***not*** to require that automatically all rental properties result in a COPA purchase, only those that are found feasible to move forward
- Time to show interest in purchasing is estimated to be 30-60 days, and the time to close on a purchase is estimated to be up to 90-150 days

# Proposed Parameters for a COPA program

---

**Directive 2** includes a minimum of the following parameters:

- Focus on residential sales of properties with 5+ units (1,626 properties/31,500 units, estimated 33-130 annual transactions)
- Include sale of mobile home parks (approx. 86 mobile parks with 9,041 spaces)
- Establish a platform to register all subjected properties
- Develop procedures for implementation and enforcement including budgetary and staffing considerations
- Establish a process to certify mission driven purchasers and notify them when a property becomes available
- Explore alternative acquisition, predevelopment, and rehabilitation funding tools to support program

Thank You

MOTION BY SUPERVISOR HILDA L. SOLIS

JUNE 30, 2026

**Implementing Fire Safety Protocols to Address Homeless Encampments Within Very High Fire Hazard Severity Zones**

On August 10, 2021, the Board adopted a motion prohibiting homeless encampments in unincorporated areas designated by the State as Very High Fire Hazard Severity Zones (VHFHSZs). Enforcement of these directives has relied on the Los Angeles Sheriff Department’s (LASD) Homeless Outreach Services Team (HOST) and various County partners including the Department of Public Works (DPW), the Los Angeles County Fire Department (LACoFD), the Department of Homeless Services and Housing (HSH), the Department of Parks and Recreation (DPR), and the Los Angeles Homeless Services Authority (LAHSA). LAHSA’s 2025 Homeless Count estimates 2,035 unhoused individuals live within VHFHSZs countywide.

In March 2025, the California State Department of Fire and Forestry Protection released updated maps designating new areas across the State as VHFHSZs. In Los Angeles County, more than 440,000 acres were added to the County’s hazard zones, including a 30 percent increase in acres zoned in the highest severity rating. That is why the Board of Supervisors passed a motion to identify additional resources to enforce the prohibition of encampments in VHFHSZs. A report back from that motion was published

**MOTION**

Mitchell \_\_\_\_\_

Horvath \_\_\_\_\_

Hahn \_\_\_\_\_

Barger \_\_\_\_\_

Solis \_\_\_\_\_

MOTION BY SUPERVISOR HILDA L. SOLIS

JUNE 30, 2026

**Implementing Fire Safety Protocols to Address Homeless Encampments Within Very High Fire Hazard Severity Zones**

on March 23, 2026, proposing a standardized protocol to protect people experiencing homelessness in VHFHSZs during severe weather events. That protocol establishes a three-tiered weather-based response framework—Tier 1 (Extreme Weather, including Red Flag Warnings and Particularly Dangerous Situation designations), Tier 2 (Notable Impending Weather, including Wind Advisories and Extreme Heat Warnings), and Tier 3 (No Imminent Weather Warnings)—each with defined engagement levels ranging from mandatory evacuation to routine outreach and wraparound services.

Across the County, this protocol could help prevent devastating fire emergencies, including in newly designated VHFHSZs such as Whittier Narrows. As one of the County's largest and most popular recreation areas, Whittier Narrows continues to see various encampments situated among brush and debris. In 2025, the County initiated an encampment resolution and Pathway Home effort to provide services and transitional housing for approximately 80 unhoused individuals in the region following repeated fires and public safety incidents. As part of this effort, more than 100 tons of debris were successfully removed from the area. In the eight months since the interventions, encampments have begun to reemerge in Whittier Narrows, posing ongoing environmental and safety risks for residents and nearby communities. Recent fires in May and June occurred in proximity to encampments in Whittier Narrows demonstrating the need to keep these VHFHSZs clear of encampments to reduce fire risk and provide unhoused individuals with pathways to housing and stability. LACoFD

MOTION BY SUPERVISOR HILDA L. SOLIS

JUNE 30, 2026

**Implementing Fire Safety Protocols to Address Homeless Encampments Within Very High Fire Hazard Severity Zones**

has also identified the need for a fire road in Whittier Narrows to better navigate the difficult terrain during a fire emergency.

Full implementation of this proposed protocol would require additional resources and impact several departments requiring, at a minimum, an estimated additional \$11 million. HSH has identified the need for four additional full-time outreach staff to expand VHFHSZ coverage, with estimated costs of \$581,000. In addition, HSH estimates the level of investment necessary to ensure adequate emergency housing support and evacuation of this high-risk population during wildfire events to be approximately \$533,000. Additionally, partnering departments identified the following needs for their work to address encampments including but not limited to \$400,000 for DPW, \$840,000 for DPR, \$3.1 million for LACoFD, and \$5.8 million for LASD. Additional ongoing costs may be needed for future years' implementation of the protocol. In the aftermath of the Eaton and Palisades fires and the January 2025 Windstorm and Critical Fire Events in the County and the January 2023 Homelessness emergencies, it is imperative that the County ensure it has the resources to prevent fires in all of its VHFHSZs.

**I, THEREFORE, MOVE** that the Board of Supervisors:

1. Direct the Departments of Public Works, Parks and Recreation, and Homeless Services and Housing, and the Los Angeles County Department of Fire, and request the Los Angeles County Sheriff Department to submit budget requests for the FY 26-27 Supplemental Budget, as outlined in the

MOTION BY SUPERVISOR HILDA L. SOLIS

JUNE 30, 2026

**Implementing Fire Safety Protocols to Address Homeless Encampments Within Very High Fire Hazard Severity Zones**

- March 23, 2026 report to support implementation of the proposed protocol for severe weather in the Very High Fire Hazard Severity Zones of Los Angeles County.
2. Direct the Chief Executive Office to evaluate the budget requests submitted in response to Directive 1 and consider any available one-time and ongoing resources in the FY 26-27 Supplemental Budget to support the implementation of the proposed protocol to protect people experiencing homelessness in VHFHSZs during severe weather events and expand the existing collaborative efforts to address encampments in in all newly designated VHFHSZs. Any additional Net County Cost (NCC) funding for implementation would be subject to the County's Fiscal Resiliency Protocol.
  3. Direct the Chief Executive Office Legislative Affairs and Intergovernmental Relations branch (CEO-LAIR) to send a five-signature to the United States Army Corps of Engineers (USACE), with a copy to the Los Angeles County Congressional Delegation, requesting additional federal coordination, staffing, and resources to address brush clearance, vegetation management, fire-fuel reduction, and encampment-related fire risks within Very High Hazard Severity Zones on or near USACE-maintained facilities in Los Angeles County, including periodic maintenance updates or risk assessments to support County outreach, safety protocols, and interagency coordination.

AGN. NO. \_\_\_\_\_

MOTION BY SUPERVISOR HILDA L. SOLIS

JUNE 30, 2026

**Implementing Fire Safety Protocols to Address Homeless Encampments Within  
Very High Fire Hazard Severity Zones**

# # #

HLS:du

# Addressing Homeless Encampments Under the State's New Very High Fire Hazard Severity Zone Maps

Homelessness and Housing Cluster

Motion by:



Los Angeles County Supervisor

**HILDA L. SOLIS**

First District • Chair

# Very High Fire Hazard Severity Zones in LA County

In March 2025, the California State Department of Fire and Forestry Protection released updated maps designating new areas across the state as VHFHSZs. In Los Angeles County, more than 440,000 acres were added to the County's hazard zones, including a 30% increase in acres zoned in the highest severity rating.

LAHSA's 2025 Homeless Count estimates 2,035 unhoused individuals live within VHFHSZs countywide.

# Background



Board adopts a motion prohibiting homeless encampments in areas designated as VHFHSZs

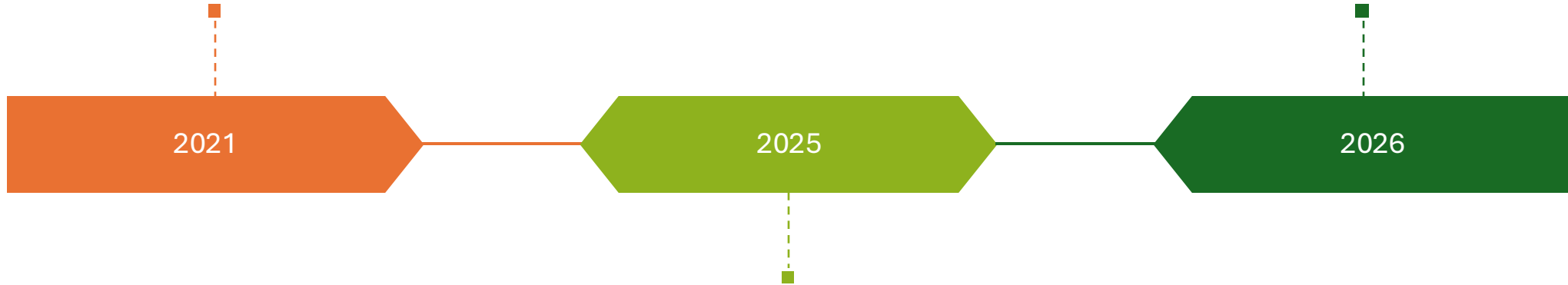
2021

Board receives the VHFHSZs report back proposing a standardized protocol to protect PEH in VHFHSZs during severe weather events

2026

Board adopts additional motion to identify additional resources to enforce the prohibition of encampments in VHFHSZs

2025

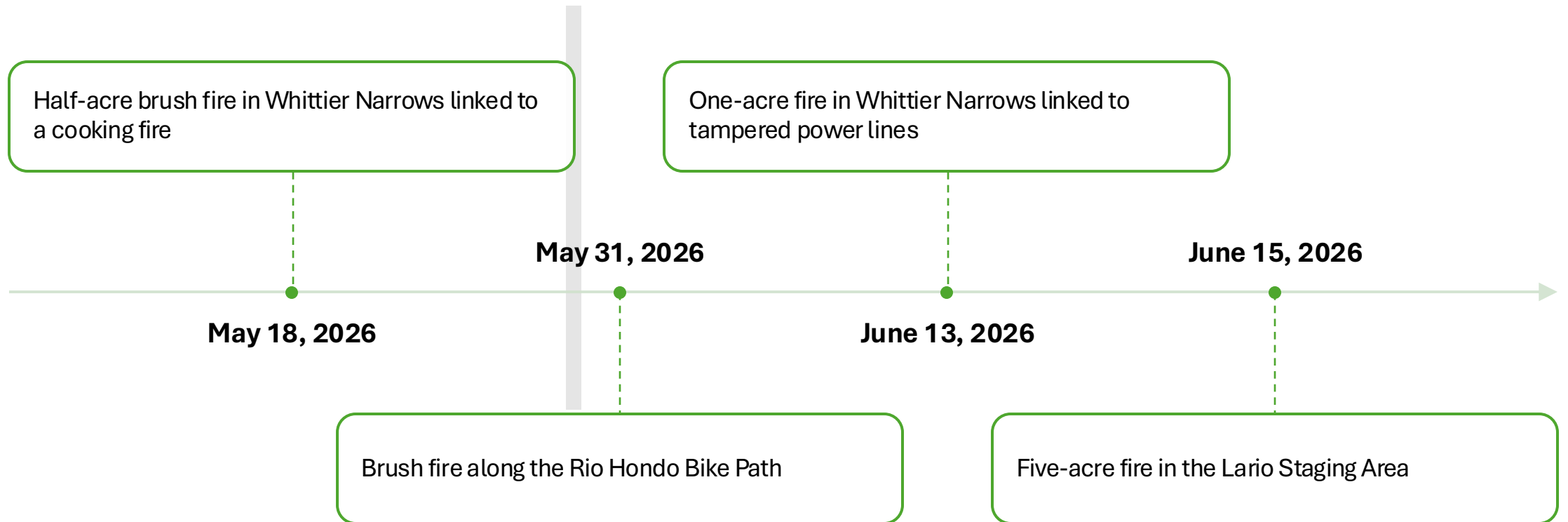


# Proposed Protocol

The March 2026 reportback proposed a protocol to address homeless encampments in VHFHSZs with a three-tiered response framework aligned with National Weather Service alerts consisting of proposed agency roles and deployment logistics.

Tier 1 Response		Tier 2 Response		Tier 3 Response	
Response	Engagement	Response	Engagement	Response	Engagement
Extreme or particularly dangerous weather conditions	<ul style="list-style-type: none"> <li>LASD, LACoFD, HSH, LAHSA, DPW</li> <li>Voluntary evacuation compliance prior to LASD-led involuntary evacuation</li> </ul>	Significant but not extreme weather conditions that elevate fire risk	<ul style="list-style-type: none"> <li>LASD, LACoFD, HSH, LAHSA, DPW</li> <li>Emphasis on fire hazard education &amp; warnings</li> <li>Outreach will stress voluntary evacuation</li> </ul>	No imminent weather warnings or advisories affecting VHFHSZs	<ul style="list-style-type: none"> <li>Outreach with partners to conduct routine engagement and education about fire hazards and defensible space practices</li> </ul>

# Recent Fires in Whittier Narrows and Neighboring Recreation Areas



# Motion

01

Directs Departments to submit budget requests for the FY 26-27 Supplemental Budget as outlined in the March 23, 2026 report back to support implementation of the proposed protocol

02

Directs CEO to evaluate budget requests and consider any available resources to help implement the proposed protocol

03

Directs LAIR to send a 5-signature letter to US Army Corps of Engineers for additional resources to support maintenance of leased lands

# Questions



Los Angeles County Supervisor

**HILDA L. SOLIS**

First District • Chair

**Homelessness and Housing Cluster**

# **Presentation on Service Provider Task Force**

**Thursday, June 25, 2026**





# Overview of Provider Task Force

# Primary Objectives for Provider Task Force

## Inform HSH about:

1. Contract structure and terms
2. Billing and invoice structure
3. System leadership structure
4. Ongoing provider engagement



# Task Force Overview: **Members**

- 13 Members representing all eight SPAs
- Representatives with diverse perspectives and backgrounds
- Members with expertise in multiple subpopulations and service types
- Members are from agencies who have current contracts with LAHSA and or DHS Housing for Health (HFH)
- Members were selected by a panel of LA County employees
  - 122 applications received

# Service Provider Task Force Members

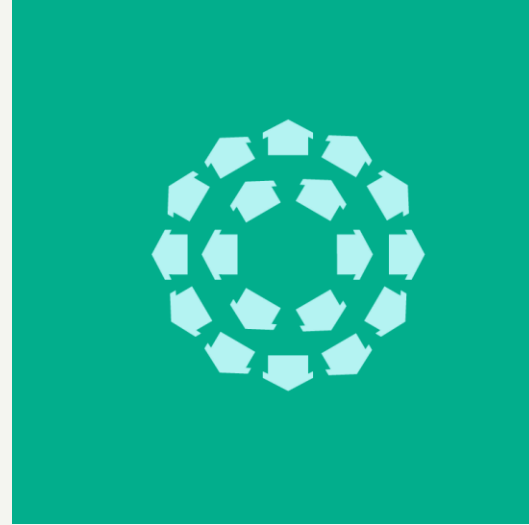
First Name	Last Name	Agency Name	Representative Job Title
Veronica	Armenta Meza	Proyecto Pastoral	Program Director
Maria	Barahona	Haven Hills	Chief Program Officer
Elisabel	Castillo	Hope the Mission	Sr. Director of Programs
Jonaee	Coffey	A Step to Freedom	Deputy Director of Operations
Jennifer	Hark Dietz	PATH	CEO
Sarah	Hoppmeyer	Union Station Homeless Services	Chief Program Officer
Ben	Kay	HOPICS	Associate Director, Access and Triage
Andrea	Marchetti	Jovenes, Inc.	Executive Director
Constanza	Pachon	The Whole Child	CEO
Samuel	Prater	Los Angeles Room & Board	Founder
Luther	Richert	Mental Health America Los Angeles	Chief Service Officer
Dr. Ryan	Smith	St. Joseph Center	President and CEO
Sharon	Stewart	Harbor Interfaith Services, Inc.	VP of Coordinated Entry System

# Task Force Overview: **Meetings**

- Taskforce Meetings will be **held monthly from December 2025 to November 2026**
- The Meetings are **not be subject to the Brown** Act (however, meeting minutes are recorded)
- The Task Force will hold open quarterly Town Hall meetings to share their work and collect feedback from the broader provider community. **Two already held in February and May 2026**
- Recommendations from the Task Force will be **shared with Board Offices** and **reports will be publicly available**

# Current Task Force Work

- The Task Force has met eight (8) times from October 2025 – June 2026, including one Orientation session
- HSH contract and programs team members have attended the meetings to provide insight and answer questions as the Task Force members discuss and identify solutions or recommendations
- Adjustments to Contracts and Billing for Interim Housing and Intensive Case Management Services programs have been the primary topics discussed





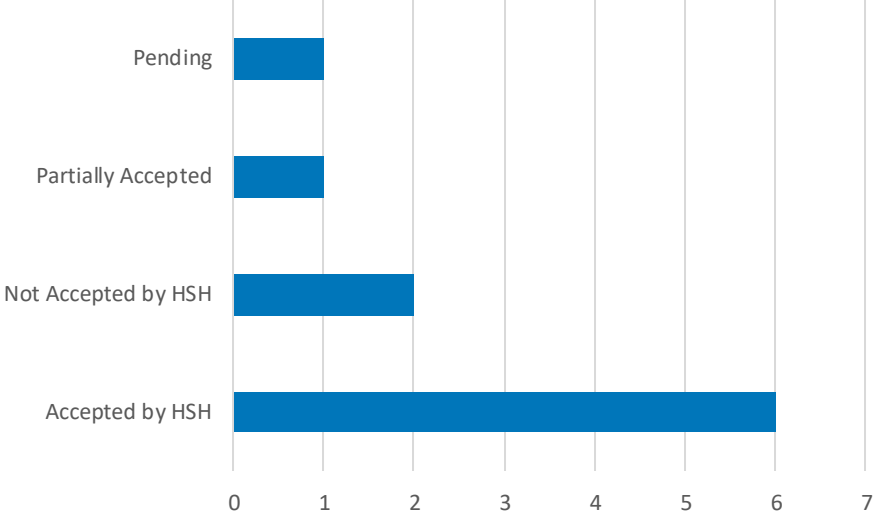
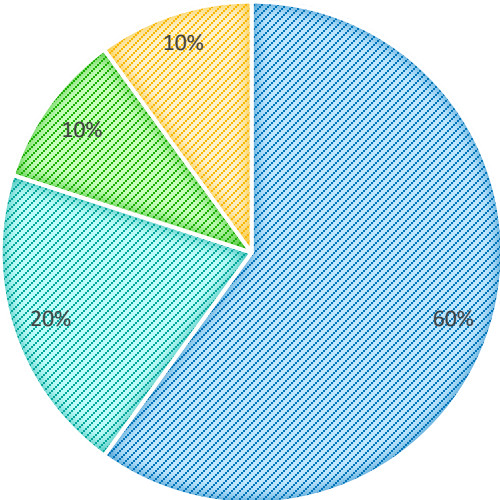
# Reflections from Service Provider Task Force Members



# Status of Service Provider Task Force Recommendations to HSH

# Service Provider Task Force Recommendations

Accepted by HSH   Not Accepted by HSH   Partially Accepted   Pending



# Overview of Recommendations (1 of 2)

No.	Recommendation	Programs	Category	Status of Recommendation	Implementation Timeline
2	Create a detailed contract/billing status report in the interim-pending the new system	All Cost Reimbursement Contracts	Contracts and Billing	Accepted by HSH	October 2026
3	Shift policy to allow insurance costs in cost reimbursement budgets to be included under direct costs rather than admin costs under existing contract amounts	All Cost Reimbursement Contracts	Budgets	Pending	TBD
4	Maintain Fee-for-service contract compensation method for Interim Housing Contracts	Interim Housing Contracts	Contracts and Billing	Not Accepted by HSH	

# Overview of Recommendations (2 of 2)

No.	Recommendation	Programs	Category	Status of Recommendation	Implementation Timeline
5	Keep current interim housing rates the same or higher	Interim Housing Contracts	Contracts and Billing	Accepted by HSH	July 2026
7	Expand and strengthen existing program reports and tools to be more exhaustive to support detailed analysis and planning for providers	Intensive Case Management Services Contracts	Contracts and Billing	Accepted by HSH	TBD
9	Consider changing the name of ICMS to remove the “intensive”	Intensive Case Management Services Contracts	Contracts and Billing	Not Accepted by HSH	

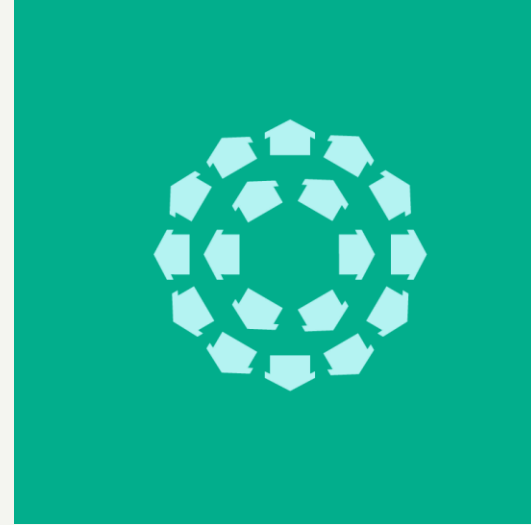
# Recommendation #1:

## Recommendation:

Develop a contracting and billing system that is both internal and external facing- that providers can access to see statuses, upload information, make requests, etc.

**Status:** Accepted by HSH

**Implementation Timeline:** TBD



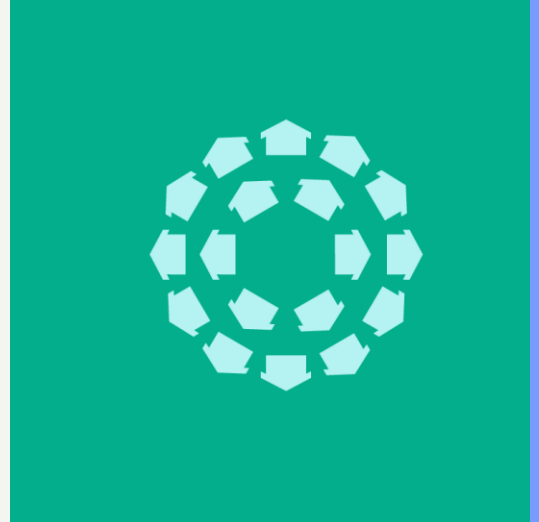
# Recommendation #6:

## Recommendation:

Expand the existing case conference process to create a more structured way to incorporate human nuances that cannot be captured in quantitative reports that inform decisions about acuity levels through case conference or some other mechanism

**Status:** Accepted by HSH

**Implementation Timeline:** July 2026



# Recommendation #8:

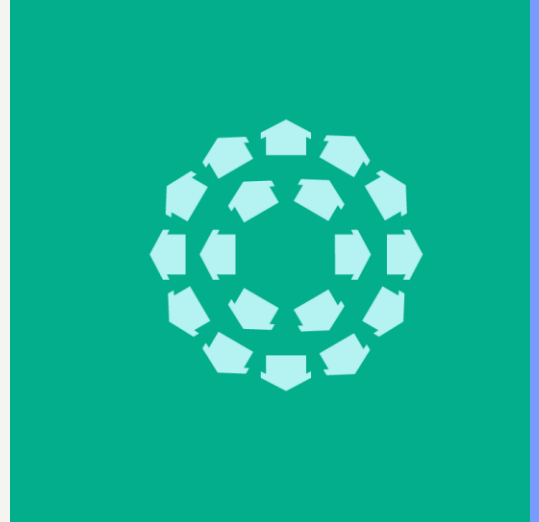
## Recommendation:

Provide advance payments at the start of the new fiscal year

**Status:** Accepted by HSH

**Implementation Timeline:** July 2026

**Additional Information:** Fully accepted for Interim Housing and still pending for Multi-Disciplinary Teams contracts



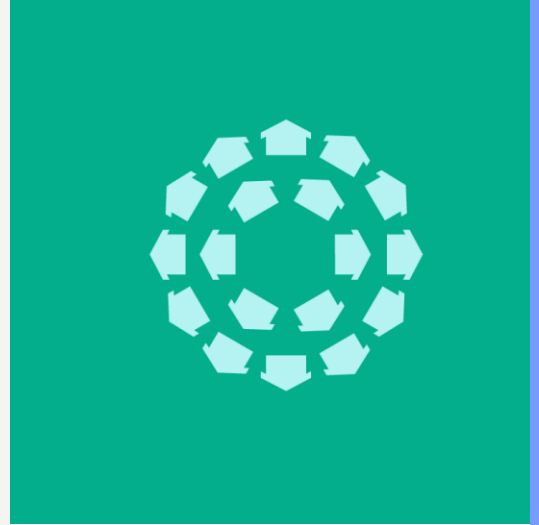
# Recommendation #10:

## Recommendation:

Broaden budget categories for program budgets, modifications and invoices

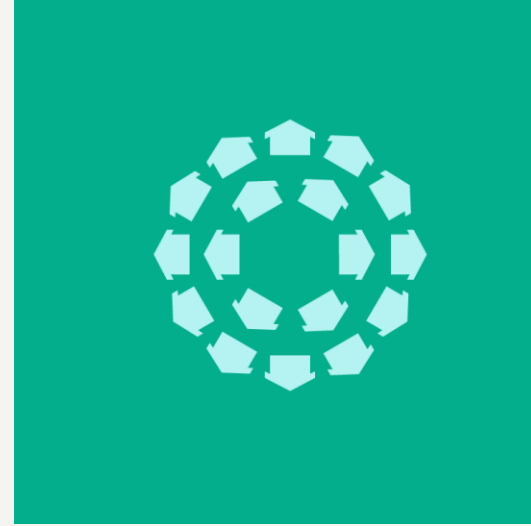
**Status:** Partially Accepted

**Additional Information:** HSH worked with a delegation of Task Force members to gather more information and made modifications to the invoice and budget modification process, but not the budget template.



# Highlights of Impact Task Force Discussions and Recommendations

1. Improved cash flow and operational dollars on hand for interim housing service providers
2. Pathway towards greater transparency + collaboration, greater efficiency and the reduction of administrative burdens through the creation of a comprehensive contract and billing system
3. Enhancement to HSH's approach to making decisions about billing rates (acuity levels) that meaningfully incorporates nuances and service provider expertise
4. Immediate relief for duplicative monthly submissions for monthly cost reimbursement invoices by using technology to automatically carry some information over to each billing cycle





# Thank You

