

MOTION BY SUPERVISOR HILDA L. SOLIS

JUNE 16, 2026

**Identifying Partnerships and Efficiencies Through Delegation of Authority of Non-Financial Agreements**

The County is facing substantial challenges that require an array of community partnerships to address complex changes and initiatives that help improve the lives of our most vulnerable County residents. This is particularly true as federal and State changes threaten access to critical health services for County residents. Between June 2025 and April 2026, the Department of Public Social Services (DPSS) saw the County’s Medi-Cal caseload decrease by an estimated 8%. Meanwhile, LA Care, the nation’s largest publicly operated health plan, has seen their Medi-Cal membership decline by an estimated 10% over the last year. This sharp decline is largely attributed to procedural issues, driven by the expiration of federal redetermination flexibilities last year. In fact, one in three LA Care members who had Medi-Cal renewals in April of this year, lost coverage in May.

H.R. 1 will further intensify the Medi-Cal membership decline as new work requirements go into effect in 2027, and Medi-Cal eligibility reviews begin to take place every six months. This, coupled with changes to the State Medi-Cal program for individuals with unsatisfactory immigration status, will further leave many County

**MOTION**

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residents without access to life-saving health coverage. H.R. 1 has already had a significant impact on CalFresh beneficiaries who are facing additional barriers to access due to expanded work requirements. There are over 1.4 million residents in Los Angeles County receiving CalFresh, and approximately 260,000 of them will be impacted by cuts pursuant to H.R. 1. As a result, there is a greater need for expanded partnerships to minimize the significant negative impacts these changes will have on some of the County's most vulnerable communities.

Although the impacts of H.R. 1 and other federal changes are unprecedented, the County has faced substantial challenges in the past that required community partnerships to better serve its residents. As a result, the Board of Supervisors has sought new ways to create and establish partnerships and contracting opportunities to be more inclusive, accessible, and equitable for small businesses, community-based organizations, nonprofits, and historically underserved businesses through its Equity in County Contracting initiative launched in 2021.

On April 18, 2023, the Board recommended the preparation and execution of non-financial Medi-Cal data sharing agreements to assist DPSS with the delivery of caring and effective services to DPSS consumers with the County's Managed Care Plans (MCPs). In addition, the Board approved delegated authority to DPSS to prepare and execute non-financial Agreements (NFAs) with other entities to assist DPSS in the delivery of caring and effective services to DPSS consumers effective May 1, 2023,

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through April 30, 2026. The NFAs required County Counsel approval prior to execution, and DPSS notified the Board in writing within ten business days after execution. The effort ensured accountability and effective communication so that the Board is informed of the Department's actions.

During the last three years of this pilot, DPSS has exercised NFA delegated authority for 83 developments related to 76 new NFAs. NFAs have helped facilitate data sharing with MCPs, local high schools, and other DPSS partners, as well as referrals to services provided by community partners. DPSS has been able to effectuate partnerships much faster by an estimated three months through this delegated authority, while still ensuring data and participant confidentiality through the NFA's Privacy and Security Act provisions.

DPSS' positive experience with the use of delegated authority supports the continuation of this best practice. This is particularly critical as the County continues to face significant, and new challenges that require DPSS to move quickly in leveraging partnership resources. Some of the efforts DPSS can use the proposed NFA delegated authority includes, but is not limited to:

- The continued expansion of the CalFresh Employment and Training (CFET) program. CFET supports CalFresh participants to build experience that prepares them for gainful employment. The program has the added benefit of allowing partner agencies to identify non-federal funds and be

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reimbursed by the federal government for up to 50 percent of their investment. To date, organizations have assisted approximately 400 CalFresh participants to successfully completing their activities, with 600 actively pursuing CFET services.

- New federal work requirements for continued CalFresh and Medi-Cal eligibility (under H.R. 1) will be finalized and implemented in the latter part of the year. The number of DPSS customers potentially being impacted will be significant and the need for community partners to be part of the solution is critical. NFA delegated authority will allow DPSS to move quickly and creatively to develop support partnerships.
- The need to develop and expand new partnerships is key to ensure we do not serve programs but people. NFAs can assist in creating partnerships that reach across systems and leverage existing funding streams, while committing to data sharing and DPSS participant linkage and access to these cross-system services.
- The alignment of successful initiatives that expand beyond our traditional views of partnership. For example, leveraging the *promotoras* model to support DPSS' customers through collocation, shared information on where our customers are, and data sharing to research the effectiveness of our outreach efforts are examples of how an NFA can connect

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successful programming to leverage the valuable lessons learned through the County's successful experience with *promotoras*.

The County has shown leadership in addressing economic mobility and poverty-related challenges throughout our various communities. On April 7, 2026, the Board unanimously approved the development of the "Anti-Poverty Pledge Across Los Angeles County." This vital initiative seeks to engage organizations, local governments and other public and private agencies to work collectively in addressing the economic, employment, health, food insecurity and housing needs. The approval of this NFA delegation authority request will be critical to move quickly in establishing any needed NFAs that pledging organizations may need and protect data security and client information.

**I, THEREFORE, MOVE** that the Board of Supervisors delegate authority to the Director of the Department of Public Social Services (DPSS), or their designee to:

1. Effective immediately, prepare and execute non-financial data-sharing agreements (whose term will not exceed June 30, 2032) with community partners, public agencies, managed care plans, research and education partners, and other partner organizations that can assist DPSS in addressing service coordination and cross-system partnerships related to:
  - a. The County's ongoing DPSS program engagement efforts;
  - b. H.R. 1 and other work requirements tied to program eligibility;

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- c. Proactive leveraging of community expertise on goals shared with DPSS;
  - d. Opening opportunities for targeted data sharing and service delivery for entities that take the County's Poverty Alleviation Pledge; and
  - e. Other related efforts.
2. Prepare and execute amendments to NFAs for:
- a. Instances which affect the statement of work, term, or any other term or condition in NFAs;
  - b. Additions and/or changes required by the Board, Chief Executive Office, partner County departments, or DPSS;
  - c. Changes to comply with applicable County, State, and federal authority.
3. Require the DPSS Director, or their designee, to obtain County Counsel approval prior to execution of such NFAs and/or amendments. The DPSS Director, or their designee, will notify the Board in writing within ten business days after execution.

**I, FURTHER, MOVE** that the Board of Supervisors extend the above delegated authority to any County department Director, or their designee, entering an NFA partnership with DPSS and an external agency consistent with directives 1 – 3 above. Such delegation of authority will require DPSS concurrence, County Counsel approval

AGN. NO. \_\_\_\_\_

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and a similar notification to the Board consistent with directive 3 above.

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