



ADOPTED

BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

January 06, 2026

24 January 6, 2026

A handwritten signature in black ink that reads "Edward Yen".

EDWARD YEN
EXECUTIVE OFFICER

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

APPROVAL TO AMEND THE AFFILIATION AGREEMENT WITH CHARLES R. DREW UNIVERSITY OF MEDICINE AND SCIENCE (ALL SUPERVISORIAL DISTRICTS) (3 VOTES)

Christina R. Ghaly, M.D.
Director

Nina J. Park, M.D.
Chief Deputy Director, Clinical Affairs & Population Health

Aries Limbaga, DNP, MBA
Chief Deputy Director, Operations

Elizabeth M. Jacobi, J.D.
Administrative Deputy

313 N. Figueroa Street, Suite 912
Los Angeles, CA 90012

Tel: (213) 288-8050
Fax: (213) 481-0503

www.dhs.lacounty.gov

"To advance the health of our patient and our communities by providing extraordinary care"

SUBJECT

Request approval of an amendment to the Affiliation Agreement No. H-710958 with Charles R. Drew University of Medicine and Science to provide funding for clinical medical training, education, and academic programs at participating Department of Health Services (DHS) facilities.

IT IS RECOMMENDED THAT THE BOARD:

1. Authorize the Director of Health Services (Director) or designee, to execute Amendment No. 1 (Amendment) to the Affiliation Agreement No. H-710958 (Agreement) with Charles R. Drew University of Medicine and Science (CDU), substantially similar to Exhibit 1, to: a) continue the provision and funding of the Family Medicine Resident Training Program and a Full-Time Affiliation Agreement Coordinator for various LA County-operated and contracted facilities; and b) add a Physical Medicine and Rehabilitation (PM&R) Resident Training Program and funding at Rancho Los Amigos National Rehabilitation Center (Rancho), effective date of execution for the period of July 1, 2025 through June 30, 2026, at a maximum obligation of \$1,998,752, and annually thereafter unless earlier amended by the parties.
2. Delegate authority to the Director or designee to execute amendments to the Agreement to revise contract language to improve or update clinical or administrative operations within the Agreement's scope of services and annually adjust funding accordingly up to 10 percent above the Fiscal Year



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(FY) 2025-26 maximum obligation, effective upon amendment execution, subject to review and approval by County Counsel and notification to the Board of Supervisors (Board) and the Chief Executive Office.

3. Delegate authority to the Director, or designee, to execute future amendments to add, delete, and/or change certain terms and conditions as required by federal or State law or regulation, accreditation requirements and standards, LA County policy, the Board, and/or the Chief Executive Office, subject to review and approval by County Counsel.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

On July 1, 2018, the DHS executed the initial Affiliation Agreement with CDU, under delegated authority from the Board, to manage, administer, and coordinate various physician training and academic programs funded by DHS; the Department of Mental Health (DMH), and the Department of Public Health (DPH).

On November 21, 2023, the Board delegated authority to the director or designee of DHS, DMH, and DPH to execute a separate agreement with CDU for continuing services and funding of their respective programs. The purpose of a separate agreement between each department and CDU was to improve the operational effectiveness, fiscal responsibility, and accountability of the services provided. DHS executed such agreement effective July 1, 2024 to continue its Family Resident Physician Training Program, in addition to funding a Full-Time Affiliation Agreement Coordinator and one-time start-up funds to assist CDU with developing a General Surgical Residency Program for LA County-operated facilities.

Approval of first recommendation will allow the Director or designee to execute the Amendment to continue the provision and funding of the Family Medicine Resident Training Program and a Full-Time Affiliation Agreement Coordinator for various LA County-operated and contracted facilities; and add a PM&R Resident Training Program at Rancho, effective date of execution for the period of July 1, 2025 through June 30, 2026.

Approval of the second recommendation will allow the Director or designee to execute amendments to the Agreement to increase or decrease funding up to 10 percent above FY 2025-26 maximum obligation, effective upon amendment execution, and make corresponding service adjustments, as necessary. DHS shall obtain prior Board approval in the event that the proposed increase exceeds 10 percent.

Approval of the third recommendation will facilitate the Director or designee's ability to effectively and efficiently administer the Agreement, allowing DHS to address ministerial matters that should have no significant impact on LA County.

Implementation of Strategic Plan Goals

The recommended actions support North Star 3 “Realize Tomorrow’s Government Today,” and Focus Area Goal A. “Healthy Individuals and Families.”

FISCAL IMPACT/FINANCING

The total FY 2025-26 Agreement cost of the recommended actions is \$1,998,752 consisting of \$1,578,688 for the Family Medicine Resident Training Program; \$102,000 for the Full-Time Affiliation Agreement Coordinator; and \$318,064 for the PM&R Resident Training Program.

Funding is included in the DHS' Fiscal Year 2025-26 Final Budget and will be included in future years' budget, as necessary. There is no net County cost impact associated with the recommendation.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

Physician training programs are crucial for delivering high-quality, safe patient care by equipping doctors with essential clinical skills, leadership abilities, and knowledge of evolving healthcare practices, ultimately contributing to better patient outcomes, a more efficient healthcare system, and improved physician retention and satisfaction. These programs also ensure a pipeline of skilled providers, support the healthcare system's infrastructure, and help navigate complex administrative and regulatory challenges, ensuring the entire system functions effectively.

CONTRACTING PROCESS

Given the nature and scope of the Agreement's services provided by CDU, such services should continue to be provided by CDU.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

Approval of the recommendations will ensure continuation of the residency training programs at participating LA County-operated and contracted facilities, including a new PM&R training program at Rancho.

The Honorable Board of Supervisors
1/6/2026
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Respectfully submitted,



Christina R. Ghaly, M.D.
Director

CRG:ck

Enclosures

c: Chief Executive Office
County Counsel
Executive Office, Board of Supervisors

**AMENDMENT NUMBER 1 TO AFFILIATION AGREEMENT
BY AND BETWEEN
CHARLES R. DREW UNIVERSITY OF MEDICINE AND SCIENCE
AND
COUNTY OF LOS ANGELES**

This Agreement, Exhibits and Addenda are made and entered into this _____ day of _____, 2025 by and between the County of Los Angeles (“County”), and Charles R. Drew University of Medicine and Science (“University”), and all collectively referred to hereafter as “Parties.” University is located at 171 East 120th Street, Los Angeles, California 90059.

RECITALS

WHEREAS, reference is made to that certain “Affiliation Agreement,” dated July 1, 2024, as further identified as Agreement No. H-710958; and

WHEREAS, it is the intent of the Parties to: (a) continue the Family Medicine Resident Training Program and Full-time Affiliation Agreement Coordinator; (b) add a Physical Medicine and Rehabilitation (“PM&R) Resident Training Program at Rancho Los Amigos National Rehabilitation Center (“Rancho”); (and (c) discontinue start-up funding for the development of the General Surgical Resident Training Program; all effective July 1, 2025 for a total net annual funding increase of \$238,158; and

WHEREAS, the Agreement, Sub-paragraph 12.1 - Amendments and Modifications provides that such changes may be made in the form of an Amendment which is formally approved and executed by the Parties; and

WHEREAS, the County and the University believe that their missions are complementary and agree that it is in their best interests to continue to fulfill their respective missions through an affiliation.

NOW, THEREFORE, for good and valuable consideration, the Parties agree to the following:

1. This Amendment shall be effective July 1, 2025.
2. The Agreement is hereby incorporated by reference, and all of its terms and conditions, including capitalized terms defined herein, shall be given full force and effect as if fully set forth herein.
3. The Agreement, Exhibit 1, County and University Training Programs, shall be deleted in its entirety, and replaced with Exhibit 1-a, attached hereto and incorporated herein.
4. Exhibit A-1a, Budget, Family Medicine Residency Program, shall be added to this Agreement, attached hereto and incorporated herein

5. The Agreement, Addendum A-2, General Surgical Residency Program, shall be deleted in its entirety, and all references to Addendum A-2 are hereby removed from this Agreement.
6. The Agreement, Addendum A-4, Purchased Services, Physical Medicine and Rehabilitation Resident Training Program and Exhibit A-4, Budget, Physical Medicine and Rehabilitation Resident Training Program shall be added to this Agreement, attached hereto and incorporated herein.
7. Except for the changes set forth herein, the remaining terms and conditions of the Agreement shall remain in full effect.

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IN WITNESS WHEREOF, the Board of Supervisors of the County of Los Angeles has caused this Amendment to be executed by the County's Director of Health Services, or authorized designee, and University has caused this Amendment to be executed on its behalf by its duly authorized officer(s), on the Amendment Effective Date.

COUNTY OF LOS ANGELES

By: _____ for
Christina R. Ghaly, M.D.
Director of Health Services

UNIVERSITY

By: _____
Signature

Printed Name

Title

APPROVED AS TO FORM:
DAWYN R. HARRISON
County Counsel

By _____
Natasha Mosley
Deputy County Counsel

EXHIBIT 1-A
COUNTY AND UNIVERSITY TRAINING PROGRAM(S)

ACGME - Accredited CDU/County Training Programs shall include the following ACGME accredited Training Programs, which are based at CDU COM - Los Angeles County:

1. Family Medicine Resident Training Program

Contract Year (CY)	Number of Residents
2025-26	24

Primary County Facilities.

- Harbor-UCLA Medical Center (H-UCLA MC)
- Martin Luther King, Jr. Outpatient Center (MLK OC)
- Rancho Los Amigos National Rehabilitation Center (RLANRC)
- Augustus F. Hawkins Mental Health Center
- Compton Mental Health Center West Central Mental Health Center
- Department of Public Health Facilities

Primary Non-County Facilities.

- VA Long Beach Healthcare System (LBVA)
- California Hospital Medical Center (CHMC)
- Kedren Mental Health Center (Kedren)

2. Physical Medicine and Rehabilitation Program

Contract Year (CY)	Number of Residents
2025-26	6

Primary County Facility

- Rancho Los Amigos National Rehabilitation Center (RLANRC)

Exhibit A-1a
BUDGET
Family Medicine Resident Training Program
Contract Year 2025-26

Line #	Category	CY 24-25 Budget (Year 1)	CY 25-26 Budget (Year 2)
1	Housestaff in Family Medicine Training Program	24	24
2 VARIABLE COSTS (annual figures)			
3	Program Directors	\$312,865	\$312,865
4	Faculty Members	65,453	65,453
5	Faculty Recruitment/Retention Augmentation	50,000	50,000
6	Total Variable Costs	\$428,318	\$428,318
7 FIXED COSTS			
8	Academic Infrastructure ¹	\$618,240	\$638,334
9	Medhub/AmlOn	7,500	7,500
10	University Representative	19,929	19,929
11	GME Dean CDU	93,001	93,001
12	Administrative Personnel CDU	381,606	381,606
13	Marketing & Recruitment	-	-
14	Total Fixed Costs	\$1,120,276	\$1,140,370
15	TOTAL ADDENDUM A BUDGET	\$1,548,594	\$1,568,688

FOOTNOTE 1: Academic Infrastructure increased by \$20,094 for cost-of-living increase for housestaff salaries.

1. The Department of Health Services shall pay University in accordance with Addendum A-1, Paragraph A-1.2.
2. University shall direct payment status inquiries to the following:

DHS General Accounting - Contract Invoice Processing
 1000 S. Fremont Ave. Unit 8, Bldg. A11, 2nd Floor Suite 11200S
 Alhambra, CA 91803

3. University shall reconcile its expenditures under this Agreement annually and provide a reporting of such to the County at the above-mentioned address and attention of the same addressee. All funds provided to University that are not encumbered by June 30th of a Contract Year and spent (i.e., all goods and/or services received and paid for) within 45 calendar days following the end of a CY, shall be refunded to the DHS no later than 90 calendar days following the end of such CY. Notwithstanding, at the discretion of the DHS Director or designee, DHS may authorize the University to rollover unspent funds to the next fiscal year. To effect such a rollover, the University shall submit a written request to rollover funding to the DHS Director or designee no later than April 30 of each CY. The request must provide an explanation why the University will not be able to fully utilize funds in the current CY, as well as provide a proposal narrative and budget detailing how it will use the rolled over funds in the following CY. Subject to the DHS Director's or designee's sole discretion and approval, an amendment to the Agreement shall be mutually agreed upon, prepared by the County and executed by the parties

ADDENDUM A-2

[INTENTIONALLY DELETED]

ADDENDUM A-4
PURCHASED SERVICES

Rancho Los Amigos National Rehabilitation Center and Affiliated Primary County Facilities

A-4.1 General. Payment for Purchased Services will be calculated as set forth in Exhibit A-4 to this Addendum. In no event shall the rates or the payment methodology under this Addendum be revised more frequently than once every six (6) months.

A-4.1.1 For each Contract Year, each responsible DHS will compensate University in advance of the first day of each calendar quarter accordance with the provisions set forth herein.

A-4.2 Volume of Purchased Services. For CY 2025-26, University shall provide Purchased Services as needed within the ranges or maximum set forth in this addendum. In the event that the County's needs fall outside of such ranges or maximum, the Parties may negotiate a different volume of services for specific line items. To implement such different volume of services, an amendment to this Agreement shall be prepared by the County and agreed to and executed by the Parties.

Under Exhibit 1, County and University Training Programs, 3 FTE Physical Medicine & Rehabilitation Residents is the maximum number of residents who will be funded by the County's Department of Health Services. Notwithstanding the above paragraph, the provision of these FTEs for any period beyond CY 2025-26 shall be contingent upon the availability and continued funding by the County. The County shall provide notice to the University at least 60 days prior to the start of any such academic year if there is any anticipated reduction or elimination of such funding. The total number of FTEs to be provided shall then be reduced accordingly.

A-4.3 Rationale for Purchased Services.

FIXED COSTS

A.1.4 County Housestaff Rotations. Pursuant to Paragraph 7.3, University shall reimburse County for its costs for any County Housestaff in Training Programs that are assigned to work at non-county and/or non-university facilities. University will reimburse County for its actual costs incurred, which is comprised of salaries and related benefits, subject to mutual agreement by University and County.

EXHIBIT A-4
BUDGET
Physical Medicine & Rehabilitation Resident Training Program
Contract Year 2025-26

Line #	Category	Year 1	
I. <u>Billed by Amount:</u>		<u>CY 2025-26</u>	<u>Rancho's Allocation</u>
1	Resident's Base Annual Salary ⁽¹⁾		
2	P-PGY 2 (Resident 1)	\$ 74,209.32	\$ 37,104.66
3	P-PGY 2 (Resident 2)	\$ 74,209.32	\$ 37,104.66
4	P-PGY 2 (Resident 3)	\$ 74,209.32	\$ 37,104.66
5	P-PGY 3 (Resident 4)	\$ 78,064.92	\$ 39,032.46
6	P-PGY 3 (Resident 5)	\$ 78,064.92	\$ 39,032.46
7	P-PGY 3 (Resident 6)	\$ 78,064.92	\$ 39,032.46
II. <u>Other Compensation, Fringe Benefit, & Administration Cost Percentage:</u>			
		<u>CY 2025-26</u>	<u>Rancho's Allocation</u>
8	Benefits		
9	P-PGY 2 (Resident 1)	\$ 29,798.33	\$ 14,899.17
10	P-PGY 2 (Resident 2)	\$ 29,798.33	\$ 14,899.17
11	P-PGY 2 (Resident 3)	\$ 29,798.33	\$ 14,899.17
12	P-PGY 3 (Resident 4)	\$ 29,970.00	\$ 14,985.00
13	P-PGY 3 (Resident 5)	\$ 29,970.00	\$ 14,985.00
14	P-PGY 3 (Resident 6)	\$ 29,970.00	\$ 14,985.00
15	Total	<u>\$ 636,127.71</u>	<u>\$ 318,063.86</u>

1. The Department of Health Services shall pay University in accordance with this Exhibit A-4.

2. University shall direct payment status inquiries to the following:

DHS General Accounting - Contract Invoice Processing
1000 S. Fremont Ave. Unit 8, Bldg. A11, 2nd Floor Suite 11200S
Alhambra, CA 91803

3. University shall reconcile its expenditures under this Agreement annually and provide a reporting of such to the County at the above-mentioned address and attention of the same addressee. All funds provided to University that are not encumbered by June 30th of a Contract Year and spent (i.e., all goods and/or services received and paid for) within 45 calendar days following the end of a CY, shall be refunded to the DHS no later than 90 calendar days following the end of such CY. Notwithstanding, at the discretion of the DHS Director or designee, DHS may authorize the University to rollover unspent funds to the next fiscal year. To effect such a rollover, the University shall submit a written request to rollover funding to the DHS Director or

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