

January 27, 2026

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

**FISCAL YEAR 2026-27 DEPARTMENT OF HOMELESS SERVICES AND HOUSING
MEASURE A, MEASURE H, AND HOMELESS HOUSING, ASSISTANCE AND
PREVENTION PROGRAM SPENDING PLAN
(ALL DISTRICTS) (3 VOTES)**

SUBJECT

Approve Department of Homeless Services and Housing's (HSH) Measure A, Measure H, and Homeless Housing, Assistance and Prevention (HHAP) Program Spending Plan (Spending Plan) for Fiscal Year (FY) 2026-27, which allocates \$638,081,000 as the County of Los Angeles' (County) share of the proceeds from the Affordable Housing, Homelessness Solutions, and Prevention Now Transactions and Use Tax Ordinance (Measure A or Ordinance), \$62,557,000 from one-time Measure A carryover, \$47,390,000 from one-time Measure H carryover, and \$72,482,000 from State HHAP Round 6 funding – for a total of \$820,510,000 in funding to support homeless services and housing.

IT IS RECOMMENDED THAT THE BOARD:

1. Approve the use of the combined total of \$634,705,000 consisting of \$520,987,000 from FY 2026-27 Measure A Comprehensive Homelessness Services funds, \$41,236,000 of one-time Measure A Comprehensive Homelessness Services carryover and \$72,482,000 from State HHAP Round 6 funding as detailed in Attachment I. The State HHAP Round 6 funding will be contingent upon authorization by the California Department of Housing and Community Development.
2. Approve the use of the combined total of \$10,657,000 consisting of \$10,313,000 from FY 2026-27 Measure A Homelessness Solutions Innovations funds and \$344,000 in one-time Measure A Homelessness Solutions Innovations carryover as detailed in Attachment II.

3. Approve the use of the combined total of \$16,022,000 consisting of \$13,022,000 from FY 2026-27 Measure A Accountability, Data, and Research funds and \$3,000,000 in one-time Measure A Accountability, Data, and Research carryover as detailed in Attachment III.
4. Approve the Local Solutions Fund (LSF) allocation of \$93,759,000 from FY 2026-27 Measure A funds to cities, Councils of Governments (COGs), and/or the County on behalf of its unincorporated areas.
5. Approve the use of the combined total of \$19,137,000 consisting of \$17,977,000 from FY 2025-26 of one-time Measure A carryover funds and \$1,160,000 of one-time Measure H carryover funds for various Los Angeles Homeless Services Authority (LAHSA) programs/services to pay prior year invoices as detailed in Attachment IV.
6. Approve the use of \$25,850,000 of one-time FY 2025-26 Measure H carryover for the Pathway Home program, as detailed in Attachment V.
7. Approve the use of \$20,380,000 of one-time FY 2025-26 Measure H carryover for One-Time Investments as detailed in the funding recommendations in Attachment VI.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

These actions are needed to approve the inaugural HSH Spending Plan in alignment with the establishment of the new department of HSH directed by the Board of Supervisors (Board) on April 1, 2025, the Local Emergency for Homelessness in Los Angeles County proclamation issued by the Board on January 10, 2023, and to support various Board priorities addressing homelessness.

FY 2026-27 Spending Plan Process

HSH faced a \$303,555,000 Measure A deficit in FY 2026-27 driven by several factors: (1) new and expanded cost obligations coupled with the loss or reduction of State, federal, and other one-time funding sources; (2) a projected decrease in Measure A sales tax revenue due to shifts in consumer spending; and (3) a substantial difference in the amount of one-time carryover funding available between FY 2025-26 and FY 2026-27. This fiscal reality requires HSH to make difficult decisions regarding the Spending Plan, including reductions and curtailments across multiple program areas. It also happens at the same time that the region faces other significant changes in homeless services and housing. This includes threats to recent progress, such as federal changes in HUD and Medicaid funding, as well as new opportunities such as development of a

new regional housing agency, the Los Angeles County Affordable Housing Solutions Agency (LACAHSA), and launch of its regional homelessness prevention, housing production, and preservation strategies with Measure A funding. HSH worked closely and collaboratively with regional partners to coordinate planning in this dynamic and challenging fiscal environment.

From July through December 2025, HSH led an expanded, community-informed process to develop the FY 2026-27 Spending Plan. This year's approach significantly broadened engagement, with community feedback helping to shape the framework, tools, and criteria that ultimately formed the basis for a two-phase evaluation process used to develop the recommendations. Phase 1 applied a community-informed rubric to all programs and services funded by Measure A in FY 2025-26, prioritizing contractual and legal obligations, alignment with Measure A goals and Board-approved target and equity metrics, activities that are currently serving people and bringing or keeping them inside, and programs with required fund matches. Programs meeting these criteria advanced to Phase 2 for deeper program-level review using qualitative and quantitative data, including an equity analysis, outcome and performance measures, and opportunities to leverage other funding sources.

In September 2025, HSH's consultant EverExcel facilitated 12 community engagement forums, reaching 927 participants. These forums brought together people with lived experience, service providers, local jurisdictions, County departments and agencies, and other system partners. The insights gathered through these forums directly informed and strengthened the approach described above.

Throughout the Spending Plan process, HSH also sought input through existing governance and advisory bodies including the Homeless Policy Deputies, the Executive Committee for Regional Homeless Alignment (ECRHA) and the Leadership Table for Regional Homeless Alignment (LTRHA). HSH provided monthly updates to these bodies, as well as the recently created Measure A Labor Council, to share the draft Spending Plan and obtain further feedback.

Additionally, HSH conducted focused engagement with Board offices and County departments and agencies, including the Departments of Children and Family Services, Economic Opportunity, Health Services, Mental Health, Military and Veterans Affairs, Public Defender, Public Health, Public Social Services, as well as LAHSA and other Continuums of Care (CoCs), and the Los Angeles County Development Authority (LACDA). HSH will continue working closely with these partners to identify strategies to mitigate impacts. These conversations helped refine the criteria and decision-making factors used in the evaluation process. The Chief Executive Office Anti-Racism, Diversity, and Inclusion (ARDI) Initiative collaborated with HSH throughout the process

to ensure equity was at the forefront of decision making and embedded across the Spending Plan, focusing on reducing racial and ethnic disproportionality; slowing and reversing growth in homelessness among rapidly growing groups; and improving equitable access, experience, and outcomes across the rehousing system. Additional details on community engagement are reflected in Attachment VII.

On November 20, 2025, HSH publicly released the Draft FY 2026-27 Spending Plan at a virtual community Town Hall attended by over 800 individuals, which included a detailed presentation of the proposed allocations, answering of questions, and breakout groups where feedback was collected. This Town Hall kicked off a 16-day public comment period. A recording of the presentation, PowerPoint slides, and supporting documents are available at homeless.lacounty.gov.

Addressing the Deficit

HSH, incorporating community and partner input, proposes to close the approximately \$303,000,000 deficit through a \$92,000,000 reduction in new funding for Pathway Home and an additional \$127,000,000 in programmatic cuts across the system – most notably to street outreach and engagement, regional coordination, prevention, non-housing related supportive services, housing navigation and unit acquisition and leveraging about \$39,000,000 of additional one-time funding sources. HSH closed the balance of the deficit with programmatic efficiencies.

HSH will continue to collaborate with system partners to identify additional funding sources, including those listed in Attachment I, that could be leveraged to fill gaps and mitigate deficit impacts where possible.

Embedding Equity in the Spending Plan

In developing the FY 2026-27 Spending Plan, HSH sought to strengthen accountability, transparency, and the effective use of public resources while advancing its mission to improve outcomes for people at risk of and experiencing homelessness. Because unavoidable reductions were required to close the FY 2026-27 Measure A deficit, HSH partnered closely with ARDI to ensure that all proposed adjustments were aligned with the County's equity commitments, responsive to community priorities, and grounded in HSH's operational needs and system-performance goals.

Building on ARDI's equity framework and the operational priorities identified by HSH, the joint team reframed the Spending Plan analysis around need, rather than personal characteristics consistent with the principles of targeted universalism. This approach focuses on identifying groups experiencing the greatest barriers or inequitable outcomes and tailoring strategies to meet those needs, while keeping the overarching

system goals universal. To do this, ARDI and HSH developed an integrated analytical model that combines demographic, geographic, cost, and program performance data to evaluate both reductions and continued investments. The methodology, described in Attachment VI, ensures that each allocation recommendation is tied to unmet need, expected impact, operational feasibility, and safeguards to avoid disproportionate harm.

This evidence-based approach provides HSH with an equity-anchored accountability tool that links every dollar, whether added, shifted, or reduced to a transparent rationale grounded in system performance and equity impact. As a result, the FY 2026-27 Spending Plan advances equity not by isolating reductions to any one population or program type, but by prioritizing investments that sustain system function and reduce disparities in outcomes across the rehousing system.

The Spending Plan process also builds upon several complementary initiatives that ARDI and HSH have advanced to strengthen equitable implementation across the homeless response system:

Completion of the Phase I Retrospective Analysis of HSH-funded programs, which identified data quality challenges, recommended standardized demographic categories, and outlined improvements needed to track disparities and system performance over time. This foundational work is informing a multi-phase effort to strengthen the County's ability to measure equity impacts across programs.

Implementation of the Catalytic Equity Fund, including targeted investments to support execution of the Black People Experiencing Homelessness recommendations, address structural drivers of disproportionality, and strengthen data, coordination, and community engagement infrastructure aligned with the Equity Framework.

Development of spatial and geographic equity tools, including a forthcoming heat map designed in partnership with the Internal Service's Department eGIS team and HSH. This tool will support asset mapping of HSH investments relative to community need, historic underinvestment, and geographic disparities. It will also provide a platform to guide future resource decisions toward areas where they can have the greatest equitable impact.

FY 2026-27 HSH Spending Plan Recommendations

Recommendation No. 1 requests Board approval to use the combined total of \$634,705,000 consisting of \$520,987,000 from FY 2026-27 Measure A Comprehensive Homelessness Services funds, \$41,236,000 of one-time Measure A Comprehensive Homelessness Services carryover and \$72,482,000 from State HHAP Round 6 funding as detailed in Attachment I. The State HHAP Round 6 funding will be contingent upon authorization by the California Department of Housing and Community Development.

In addition to community and partner feedback, the proposed allocations are driven by the expectations of the Ordinance, which dictates that Measure A funds be invested in programs and services that achieve Measure A's specified goals. In addition, Measure A mandates progress toward target and equity metrics developed by ECRHA and LTRHA and adopted by the Board. The proposed allocations detailed in Attachment I support driving progress towards achieving these outcomes while prioritizing interim housing and permanent housing resources.

Recommendation No. 2 requests Board approval to use the combined total of \$10,657,000 consisting of \$10,313,000 from FY 2026-27 Measure A Homelessness Solutions Innovations funds and \$344,000 in one-time Measure A Homelessness Solutions Innovations carryover as detailed in Attachment II to be used to fund new strategies and demonstration projects designed to achieve the goals stated in the Ordinance.

Recommendation No. 3 requests Board approval to use the combined total of \$16,022,000 consisting of \$13,022,000 from FY 2026-27 Measure A Accountability, Data, and Research funds and \$3,000,000 in one-time Measure A Accountability, Data, and Research carryover as detailed in Attachment III. These funds stabilize essential regional data systems required under Measure A, including Homeless Management Information System, the Homeless Count, and the Countywide Information Hub, support improved referral tracking and data integration, and implement the required Annual Evaluation Agenda. The budget expands access to shared data tools and dedicates technical assistance to help cities and local partners build capacity for site-, district-, and city-level reporting and performance management. Collectively, the allocations strengthen accountability, oversight, and transparency across the homelessness system and respond directly to stakeholder requests for clearer visibility into outcomes.

Recommendation No. 4 requests Board approval to use a total of \$93,759,000 from FY 2026-27 Measure A LSF funds to cities, COGs, and/or the County on behalf of its unincorporated areas in accordance with the Ordinance, for programs consistent with Measure A, including but not limited to homelessness prevention, homeless services,

and affordable housing programs. As required by the Ordinance, the LSF will be distributed to jurisdictions based on the formula approved by the Board on March 25, 2025.

Recommendation No. 5 requests Board approval to use the combined total of \$19,137,000 consisting of \$17,977,000 of FY 2025-26 of one-time Measure A carryover funds and \$1,160,000 of one-time Measure H carryover funds for various LAHSA programs to pay prior year invoices from LAHSA after the Auditor-Controller's year-end close deadline as detailed in Attachment IV.

Recommendation No. 6 requests Board approval to use \$25,850,000 in one-time FY 2025-26 Measure H carryover funding to support Pathway Home as detailed in Attachment V. Pathway Home was established in 2023, as an emergency response to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities with the goal of reducing unsheltered homelessness. The program was largely funded by one-time sources and thus needs to scale down to align with the amount of funding remaining. The Spending Plan reduces the program's scale while maintaining operations in every supervisorial district. This transition requires an increase in ongoing Measure A funding, primarily to ensure Pathway Home participants can remain housed or have a pathway to permanent housing if they are impacted by interim housing demobilization. Attachment V reflects the proposed total budget of \$76,374,000 in FY 2026-27 for Pathway Home. The total Pathway Home budget consists of \$18,260,000 in ongoing Measure A revenue included in Attachment I and \$25,850,000 in one-time FY 2025-26 Measure H carryover funding that are included in the Spending Plan, and \$32,264,000 in various funding sources that will be requested for Board approval as part of the FY 2026-27 County budget process.

Recommendation No. 7 requests Board approval to use \$20,380,000 of one-time FY 2025-26 Measure H carryover funds for One-Time Investments to support homeless programs as detailed in Attachment VI. These programs were selected for one-time funding because they were identified in prior Board motions directing the Chief Executive Office-Homeless Initiative (now HSH) to identify funding sources for these programs and/or because they are key unfunded or underfunded programs or commitments that would strengthen implementation of the Local Emergency for Homelessness proclamation.

Implementation of Strategic Plan Goals

The recommended actions are in compliance with County Strategic Plan, North Star 1 – Make Investments That Transform Lives and North Star 2 - Foster Vibrant and Resilient Communities.

FISCAL IMPACT/FINANCING

There is no net County cost impact from the Spending Plan. Upon Board approval of the Spending Plan, HSH will incorporate the approved Measure A, Measure H, and State HHAP Round 6 funding in the FY 2026-27 Budget. The approved actions will result in a total FY 2026-27 HSH Spending Plan allocations of \$820,510,000. This total consists of \$638,081,000 of Measure A funding, \$62,557,000 in Measure A anticipated carryover funding, \$47,390,000 of anticipated Measure H carryover funding and \$72,482,000 in HHAP Round 6 funding. These budget changes will provide appropriation authority for the various departments and agencies to implement Measure A initiatives and the initiatives supporting the Emergency Declaration on Homelessness.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

Measure A is an ongoing half-cent sales tax approved by the voters on November 5, 2024, which repealed and replaced Measure H as of April 1, 2025. The Ordinance allows continued progress on addressing homelessness with housing and services while greatly expanding funding to focus on the drivers of homelessness through affordable housing production and preservation, homelessness prevention, and support for vulnerable renters.

The California Board of Equalization began collecting the Measure A half-cent sales tax from businesses and consumers on April 1, 2025. In addition to the County, Measure A requires that the County Auditor-Controller distribute a percentage of the Measure A tax proceeds directly to the Los Angeles County Affordable Housing Solutions Agency (LACAHSA), for affordable housing and prevention; and the Los Angeles County Development Authority (LACDA) for local housing production.

As identified in the Measure A Ordinance, Measure A tax revenue proceeds shall be allocated to the County as follows:

1. 60% of the total tax revenue to the County for Comprehensive Homelessness Services;
 - a. Of the 60%, at least 15% of the funds shall be used for the Local Solutions Fund;
 - b. Of the 60%, at least 1.65% of the funds shall be used for Homelessness Solutions Innovations;

2. 1.25% of the total tax revenue to the County for Accountability, Data, and Research.

The remaining tax revenue shall be allocated to LACDA and LACAHSA at 3% and 35.75%, respectively.

Per Measure A, annually the Chief Executive Officer will compile reports from Measure A funding recipients and file the compilation with the Auditor-Controller. These reports will include the amounts of tax that funding recipients collected and spent in the previous fiscal year, the status of any project or work of that funding recipient funded by the proceeds of this tax, and the funds carried over from previous years and to be carried over to future years.

In addition, annually, the Auditor-Controller will prepare and transmit to the Board and LACAHSA a report on receipts and expenditures in the preceding fiscal year. Further, the County will audit receipts and expenditures of the tax imposed under the Ordinance annually.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

Approval of the Spending Plan affirms the County's commitment to address and prevent homelessness by investing in proven strategies and seeking new and innovative solutions to the many issues that contribute to homelessness.

Respectfully submitted,

Sarah Mahin
Director

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Enclosures

c: Executive Office, Board of Supervisors
Chief Executive Office
County Counsel
Aging and Disabilities

Honorable Board of Supervisors
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Alternate Public Defender
Animal Care and Control
Arts and Culture
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Mental Health
Military and Veterans Affairs
Parks and Recreation
Probation
Public Defender
Public Health
Public Social Services
Public Works
Regional Planning
Sheriff
Superior Court
Youth Development
Los Angeles County Development Authority
Los Angeles Homeless Services Authority
Los Angeles County Affordable Housing Solutions Agency

**Los Angeles County Department of Homeless Services and Housing
Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing,
Assistance and Prevention Program Spending Plan
Comprehensive Homelessness Services**

This chart reflects the proposed allocations for Comprehensive Homelessness Services for Fiscal Year (FY) 2026-27. The funding represented in the amounts below are made up of Measure A tax proceeds and State Homeless Housing, Assistance and Prevention (HHAP) Program grant funding.

COORDINATE				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
LAHSA	Coordinated Entry System: Continuum of Care (CoC) Coordinated Assessment Grant Cash Match – supports the Coordinated Entry System (CES) through a Housing and Urban Development (HUD) Coordinated Assessment Expansion Grant administered by the Los Angeles Homeless Services Authority (LAHSA) which includes cash matches for Los Angeles County (County) Homeless Management Information System (HMIS) Implementation and the Domestic Violence (DV) CES Renewal.	\$961,000	\$961,000	The proposed allocation is necessary to fully draw down the federal match.
LAHSA	Coordinated Entry System: CoC Planning Grant Renewal Cash Match – supports LAHSA in receiving HUD Planning Renewal Grant funding of \$1.5M to evaluate and identify obsolete or under-performing projects, and to reallocate these funds to create new permanent supportive housing (PSH).	\$95,000	\$95,000	The funding recommendation is necessary to fully draw down the federal match.

LAHSA	Coordinated Entry System: Regional Coordination - supports the implementation and continuous quality improvement of the CES infrastructure.	\$4,960,000	\$0	Funders Collaborative is exploring philanthropic funding to support regional coordination. In addition, HSH will have staff organized by region, population, and mainstream system, which is responsive to co-designed sessions with stakeholder, and will support coordination of services in FY 2026-27.
LAHSA	Coordinated Entry System: Youth Collaboration – supports Homeless Youth Forum of Los Angeles and broader strategies to engage youth with lived experience to inform program and system planning efforts.	\$25,000	\$0	Through the Community Liaisons program funded in Homelessness Solutions Innovations, HSH will engage and collaborate with youth with lived experience, alongside providers, to inform program and system improvements. HSH will support youth participation by providing compensation and building capacity.
LAHSA	Coordinated Entry System: Education Coordinators – supports the County Office of Education (LACOE) and Los Angeles Unified School District (LAUSD) to support children and youth at risk of or experiencing homelessness to enroll in school, access academic records, engage in educational planning, and enroll in post-secondary education where applicable.	\$928,000	\$0	The services delivered by Education Coordinators fall within the responsibility of the education system rather than the County's homeless services system. The McKinney-Vento Homeless Assistance Act requires local Educational Agencies to ensure that students experiencing homelessness have equal access to a free, appropriate public education, including immediate enrollment, school stability and access to the same programs and services available to other students. This federal mandate is supported through dedicated state funding streams provided to school districts. These protections ensure that core educational supports for students experiencing homelessness continue within the education system. HSH will have staff organized by region, population, and mainstream system, which is responsive to co-designs from stakeholder sessions, and will support coordination of services in FY 2026-27. HSH will coordinate with LACOE, LAUSD, and other school districts to ensure educational partners have information on homeless response system resources serving youth and families and how to refer to these services.

LAHSA	Coordinated Entry System: Youth Homeless Demonstration Project (YHDP) Support – supports YHDP CES staffing, move-in assistance, and compensation for youth feedback.	\$333,000	\$0	YHDP will continue with LAHSA administered HUD CoC funding.
DMH	Coordinated Entry System: Referral, Access and Data Unit – supports Department of Mental Health (DMH) CES participation, including PSH matching, verification of eligibility for DMH housing, and data management.	\$661,000	\$0	DMH is assessing the ability to maintain services for this program.
MVA	Coordinated Entry System: Improved Coordination for Document Readiness – supports streamlining the process to ensure veterans are document ready, facilitating faster access to essential identification and social security cards necessary for housing applications.	\$258,000	\$0	The U.S. Department of Veteran Affairs and the Department of Military and Veterans Affairs (MVA) have committed to partnering and identifying opportunities to leverage federal resources to support continued services.
COORDINATE TOTAL		\$8,221,000	\$1,056,000	

PREVENT				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSH	<p>Problem Solving: Problem Solving – supports the Problem Solving program, which provides interventions to all populations at the start of their housing crisis or after they enter the system. Services include light touch housing resolution through conversation, mediation, negotiation, and financial assistance.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$138,000	\$400,000	<p>The proposed allocation reflects funding to support Problem Solving services for people experiencing homelessness. In addition, interim housing case management and outreach staff will be provided with Problem Solving training and technical assistance so they can provide Problem Solving services to clients.</p> <p>Problem Solving was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and the remaining 75% of funding for FY 2025-26 was provided by LACAHSA using Measure A Renter Protection and Homeless Prevention (RPHP) funding.</p> <p>Additional funding sources that could be leveraged to support these services include Measure A Local Solutions Fund (LSF) contracts which in FY 2-25-26 are funding \$1.4M for Problem Solving Assistance. The Los Angeles County Affordable Housing Solutions Agency (LACAHSA) also administers \$114.8M of Measure A funding for RPHP for people who are at risk of but not actively experiencing homelessness. Of this allocation, \$5.3M goes to the County for the Unincorporated Areas, \$75M will go to other Eligible Jurisdictions for Cities and Councils of Government (COGs), and \$34.4M will be administered directly by LACAHSA.</p>

LAHSA	<p>Targeted Prevention: Homeless Prevention Case Management & Financial Assistance – supports families, individuals, and youth at risk of homelessness through individualized, client-driven assistance, including rental arrears, rental assistance, and case management to retain existing or secure other permanent housing.</p>	\$2,758,000	\$0	<p>The Homeless Prevention Case Management & Financial Assistance was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will no longer receive County funding to operate as a standalone program in FY 2026-27. The remaining 75% of funding for FY 2025-26 was provided by LACAHSA using Measure A RPHP funding. This \$11.4M investment demonstrates LACAHSA's commitment to LA County's targeted homeless prevention and holistic legal services for people at risk of homelessness, and the County expects that partnership to evolve as the needs and gaps become clearer. Additional funding sources that could be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 are funding nearly \$1M for Homeless Prevention Services. LACAHSA also provides \$114.8M for RPHP for people who are at risk of but not actively experiencing homelessness. Of this allocation, \$5.3M goes to the County for the Unincorporated Areas, \$75M will go to other Eligible Jurisdictions for Cities and COGs, and \$34.4M will be administered directly by LACAHSA.</p>
LAHSA	<p>Targeted Prevention: Youth Family Reconnection – supports therapeutic interventions to assist youth with building and strengthening positive relationships with biological or non-biological family.</p>	\$1,654,000	\$0	<p>Youth Family Reconnection was reduced in FY 2025-26 to estimated actual FY 2024-25 expenditures and will no longer receive HSH funding to operate as a standalone program in FY 2026-27.</p> <p>HSH will work to ensure providers are aware of pathways to mental health services that meet the needs of youth. In addition, most contracted service providers have been trained to conduct Problem Solving conversations that can help youth identify social supports and resources to prevent or quickly resolve their episode of homelessness without requiring further system assistance.</p>

DCFS	Targeted Prevention: Emergency Basic Support Services – supports case management and financial assistance to families with closed Department of Children and Family Services (DCFS) cases/ investigations and community families with no DCFS involvement experiencing housing insecurity.	\$97,000	\$0	Emergency Basic Support Services was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will not receive HSH funding in FY 2026-27.
DCFS	Targeted Prevention: Housing Related Assistance – supports case management and housing navigation services for youth participating in the Supervised Independent Living Program.	\$43,000	\$0	Housing Related Assistance was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will not receive HSH funding in FY 2026-27.
PREVENT TOTAL		\$4,690,000	\$400,000	
CONNECT/OUTREACH				
Lead Dept/Agency	Service Type	FY 2025-26 Total Funding Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSH	<p>Coordinated Outreach & Engagement: Countywide Outreach Multi-Disciplinary (MDTs) – supports MDTs who deliver street outreach to people experiencing unsheltered homelessness with complex medical and behavioral health needs. MDTs are comprised of clinicians assisting with physical health, mental health, and substance use, as well as case managers and staff with lived experience. The teams build relationships with people experiencing unsheltered homelessness to quickly and compassionately bring them indoors.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p>	\$27,633,000	\$17,781,000	<p>The proposed allocation reflects the prioritization of interim and permanent housing.</p> <p>Additional funding sources that could be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$3.9M for Coordinated Outreach.</p> <p>New outreach funding will be sought through the CoC HUD Notice of Funding Opportunity.</p>
HSH	<p>Coordinated Outreach & Engagement: Countywide Outreach Teams – supports direct service staff tasked with conducting outreach to unsheltered individuals and encampments to engage and connect unsheltered people experiencing homelessness to needed resources and services and interim housing.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$8,933,000	\$3,850,000	<p>The proposed allocation reflects the prioritization of interim and permanent housing and does not include expenses included in the Programmatic Staffing and Administration sections below.</p> <p>Additional funding sources that could be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$3.9M for Coordinated Outreach.</p>

LAHSA	Access Centers: Safe Parking – supports Safe Parking, which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.	\$1,716,000	\$0	The proposed allocation reflects the prioritization of interim housing beds and permanent housing resources.
LAHSA	Navigation: Housing Navigation – supports housing navigation, which assists people experiencing homelessness with identifying, viewing, and inspecting units; reviewing and negotiating lease terms; financial assistance for application fees, transportation costs, and security deposits; as well as landlord incentives.	\$12,866,000	\$0	<p>The proposed allocation reflects the limited availability of housing inventory for navigation, driven by decreases in local and federally funded rent subsidies as well as an overlap of existing services provided through programs such as Intensive Case Management Services (ICMS) which will still be provided to people matched to a housing subsidy.</p> <p>Additional funding sources that could be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$739,000 for Housing Navigation Services.</p>
LAHSA	Navigation: Campus Peer Navigation – supports co-location of Youth CES staff at community college campuses to assist students at-risk of homelessness with accessing mainstream or CES resources to end their housing crisis.	\$793,000	\$0	HSH will have staff organized by region, population, and mainstream system, which is responsive to co-designs from stakeholder sessions, and will support coordination of services in FY 2026-27. HSH will coordinate with community colleges to ensure educational partners have information on homeless response system resources serving youth and families and how to refer to these services.
DPH	Coordinated Outreach & Engagement: Encampment Assessments – supports Department of Public Health (DPH) Environmental Health with conducting assessments of homeless encampments, identifying environmental health hazards, and providing technical assistance to outreach teams and other agencies serving people experiencing homelessness.	\$185,000	\$0	Outreach teams will be trained to identify and elevate health hazards during encampment assessments. HSH and the Department of Public Works (DPW) will incorporate health-related risk factors into encampment prioritization protocols, aligning with the previous DPH assessment and prioritization process. This approach enables more efficient deployment of limited field resources by focusing on locations with elevated health risks.

DPH	<p>Coordinated Outreach & Engagement: Mobile Public Health Clinical Services for People Experiencing Homelessness – supports coordination and delivery of low-barrier access to vaccination, screening, and harm reduction services for people experiencing homelessness throughout the County.</p>	\$2,000,000	\$0	DPH is assessing the ability to maintain services for this program.
CONNECT TOTAL		\$54,126,000	\$21,631,000	
INTERIM HOUSING				
Lead Dept/Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSH	<p>Interim Housing: Single Adult Interim Housing – supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management. The program offers four types of housing: triage beds with clinical onsite 24/7 to rapidly triage participants into other interim settings; recuperative care for individuals who are recovering from an acute illness or injury and need stable housing with medical care; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary and temporary housing for unsheltered individuals who require shelter accommodations and case management support.</p> <p><i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i></p>	\$95,129,000	\$138,860,000	<p>The proposed allocation reflects increased funding to absorb the costs associated with the interim housing rate increase, which was covered in FY 2025-26 with one-time funds that are no longer available.</p> <p>Additional funding sources that can be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$56M for approximately 1,200 interim housing beds and an additional \$2M designated for motel vouchers. HSH will also leverage a combination of \$2.1M in Housing and Disability Advocacy Program (HDAP) funding and is pursuing other State funding for interim housing to support participants.</p>

HSH	<p>Interim Housing: Family Interim Housing – supports temporary and/or emergency shelter for unsheltered children and families experiencing homelessness accompanied with supportive services and case management. The program offers two types of interim housing; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters and temporary and temporary housing for unsheltered families who require shelter accommodations and case management support.</p> <p><i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i></p>	\$34,871,000	\$58,313,000	The proposed allocation reflects increased funding to absorb the costs associated with the interim housing rate increase and five family Homekey interim housing sites, both of which were funded in FY 2025–26 with one-time funds that are no longer available.
HSH	<p>Interim Housing: Youth Interim Housing – supports temporary and/or emergency shelter for unsheltered youth ages 18-24 experiencing homelessness accompanied with supportive services and case management.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$27,116,000	\$45,615,000	These proposed allocations reflect increased funding to absorb the costs associated with the interim housing rate increase and five youth Homekey interim housing sites, both of which were funded in FY 2025–26 with one-time funds that are no longer available.
HSH	<p>Interim Housing: Youth Interim Housing (HHAP Funded) – supports temporary and/or emergency shelter for unsheltered youth ages 18-24 experiencing homelessness accompanied with supportive services and case management.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$4,362,000	\$4,256,000	
HSH	<p>Interim Housing: Domestic Violence/Intimate Partner Violence (DV/IPV) Interim Housing – supports short-term housing and/or emergency beds for DV/IPV individuals experiencing homelessness with supportive services and case management.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$1,033,000	\$1,905,000	The proposed allocation reflects increased funding to absorb the costs associated with the interim housing rate increase which was funded in FY 2025–26 with one-time funds that are no longer available.

HSH	Interim Housing: Pathway Home Interim Housing – supports short-term housing for people experiencing homelessness included in Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities. <i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i>	\$10,000,000	\$11,536,000*	The proposed funding allocation reflects increased funding due to the addition of service costs in addition to motel costs for a portion of the Pathway Home beds and the absorption of costs that were previously funded in FY 2025-26 with one-time funds that are no longer available.
DPH	Interim Housing: Recovery Bridge Housing – supports Recovery Bridge Housing beds, which provide interim housing to people co-enrolled in a substance use disorder treatment program.	\$12,668,000	\$12,668,000	No change.
LAHSA	Transitional Housing for Special Populations: Host Homes for Youth – supports Host Homes, a Housing First and harm reduction-based housing model that is part of a crisis response program which provides safe, client-driven supportive services and access to community residents ("hosts") who also live in the housing unit.	\$780,000	\$0	The proposed allocation reflects a curtailment due to low-utilization rates.
DPH	Interim Housing: Interim Housing Inspections – supports regular inspections of interim housing facilities to ensure they are within approved living standards and comply with applicable laws and ordinances.	\$703,000	\$0	DPH is developing a fee-based structure for annual inspections to maintain this program.
DPH	Interim Housing: Emergency Housing – supports people experiencing homelessness served by DPH Communicable Disease Programs in need of temporary lodging, meals, and transportation to complete recommended communicable disease treatment, isolation, and/or quarantine.	\$100,000	\$0	HSH is exploring philanthropic partnerships and will work with DPH to support the placement of participants served by this program into HSH's interim housing portfolio.
DMH	Interim Housing: Interim Housing Staff and Administration – supports staffing costs for DMH for staff who work with Department of Health Services (DHS) and LAHSA to triage interim housing referrals as part of "air traffic control" and ensure appropriate placement.	\$268,000	\$0	DMH is assessing the ability to maintain services for this program.
INTERIM HOUSING TOTAL		\$187,030,000	\$273,153,000	

PERMANENT HOUSING

Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSH	<p>Time-Limited Subsidies (TLS): Shallow Subsidy – supports the Shallow Subsidy program, which provides financial assistance for 35-40% of a household's monthly rent for a period of up to five years, as well as case management and housing-focused supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$12,025,000	\$12,025,000	<p>HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be levered to support these services include Measure A LSF contracts which in FY 2025-26 funded \$8.2M for Permanent Housing Support for people experiencing homelessness, including TLS. In addition, LACAHSA's Shallow Subsidy funds will also be available for TLS.</p>
HSH	<p>Time-Limited Subsidies: Single Adult TLS – supports the adult TLS program, which connects individuals experiencing homelessness to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$27,251,000	\$24,600,000	<p>HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be levered to support these services include the FY 2025-26 LSF contracts which consist of \$8.2M for Permanent Housing Support for people experiencing homelessness, including TLS. In addition, LACAHSA's Shallow Subsidy funds will also be available for TLS. HSH will also leverage an additional \$1.5M in Care First Community Investment (CFCI) funding for TLS.</p>
HSH	<p>Time-Limited Subsidies: Family TLS – supports the family TLS program, which connects families to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$14,000,000	\$12,800,000	<p>To create efficiencies HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be levered to support these services include Measure A LSF contracts in FY 2025-26 funded \$8.2M for Permanent Housing Support for people experiencing homelessness, including TLS. In addition, LACAHSA's Shallow Subsidy funds will also be available for TLS.</p>

HSH	<p>Time-Limited Subsidies: Youth TLS – supports the youth TLS program, which connects youth ages 18-24 experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$2,833,000	\$2,733,000	<p>To create efficiencies, HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be leveraged to support these services include Measure A LSF contracts which In FY 2025-26 fund \$1.6M for Employment Caseload Capacity and Household Financial Assistance for transitional aged youth (TAY). In addition, LACAHSA's Shallow Subsidy funds will also be available for TLS.</p>
HSH	<p>Time-Limited Subsidies: DV/IPV TLS – supports the DV/IPV TLS program, which connects households fleeing/attempts to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$2,990,000	\$2,890,000	<p>To create efficiencies HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be leveraged to support these services include LACAHSA's Shallow Subsidy funds which will also be available to support TLS.</p>
DPSS	<p>Time-Limited Subsidies: Subsidized Housing for Homeless Disabled Individuals – supports rental subsidies for people experiencing homelessness or at risk of homelessness who are receiving General Relief (GR) benefits and pursuing Social Security Income (SSI).</p>	\$10,415,000	\$6,500,000	<p>The proposed allocation reflects rightsizing based on actual utilization and expenditures and is not expected to impact any GR participants currently supported by rental subsidies.</p>

HSH	<p>Permanent Supportive Housing: ICMS – supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in permanent housing, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p>	\$68,839,000	\$19,129,000	<p>The proposed allocation reflects curtailment of pre-match ICMS, programmatic efficiencies, and fewer federal vouchers expected in FY 2026-27. While fewer slots are projected for FY 2026-27, HSH will continue to provide ICMS services to existing clients in permanent housing and to all new project-based units or federal subsidies which become available during the year.</p> <p>Additional funding sources that can be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$2.1M for ICMS services and permanent supportive housing case management. HSH will also leverage a combination of CalAIM, \$8.5M one-time of net County cost (NCC) and \$5M of CFCI to support funding. CalAIM Enhanced Care Management funding is also being pursued and, if secured, will be used to restore a portion of ICMS service capacity.</p>
HSH	<p>Permanent Supportive Housing: ICMS (HHAP Funded) – supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in permanent housing, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p>	\$36,378,000	\$68,226,000	<p>The proposed allocation reflects curtailment of pre-match ICMS, programmatic efficiencies, and fewer federal vouchers expected in FY 2026-27. While fewer slots are projected for FY 2026-27, HSH will continue to provide ICMS services to existing clients in permanent housing and to all new project-based units or federal subsidies which become available during the year.</p> <p>Additional funding sources that can be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$2.1M for ICMS services and permanent supportive housing case management. HSH will also leverage a combination of CalAIM, \$8.5M of one-time NCC and \$5M of CFCI to support funding. CalAIM Enhanced Care Management funding is also being pursued and, if secured, will be used to restore a portion of ICMS service capacity.</p>

HSH	<p>Permanent Supportive Housing: Rental Subsidies/Tenancy Support Services – supports locally funded rental subsidies and Tenancy Support Services for a subset of PSH clients, which include move-in assistance, crisis intervention, health and safety visits, unit habitability inspections, support with reasonable accommodations, administration of timely rental payments, and coordination with landlords to address unit or tenancy issues.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p>	\$49,305,000	\$82,975,000	<p>The proposed allocation reflects increased funding to absorb costs previously covered by one-time funds in FY 2025-26 that are no longer available as well as programmatic efficiencies.</p> <p>Additional funding sources that can be leveraged to support these services include LACAHSA Flexible Production, Preservation, and Ownership (PPO) funding of approximately \$49M that may be used for ongoing rental assistance. This funding is currently prioritized for project-based strategies. HSH will also leverage a combination of \$17M of CFCI, \$11M of American Rescue Plan Act Enabled Funding, and \$7M of HDAP. HSH is also pursuing other State funding to support Enriched Residential Care (ERC) clients, and philanthropy to support youth funding for PSH subsidies in FY 2026-27.</p>
HSH	<p>Permanent Supportive Housing: Pathway Home</p> <p>Permanent Housing – supports Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.</p>	\$0	\$6,724,000*	<p>The proposed allocation reflects increased funding to absorb costs previously covered by one-time funds in FY 2025-26 that are no longer available.</p> <p>Additional funding sources that are being leveraged to support these services include State Encampment Resolution Fund dollars, one-time Measure H funding, and Homekey for permanent housing.</p>
HSH	<p>Housing Acquisition: Master Leasing – supports centralizing the leasing of entire buildings and individual apartments to quickly and permanently house people experiencing homelessness through a range of incentives offered to property owners and developers to facilitate increased usage of tenant-based vouchers.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	\$7,000,000	\$1,735,000	<p>Additional funding sources that can be leveraged to support these services include Housing and Homeless Incentive Program (HHIP) funding. Under specific circumstances, LACAHSA Flexible PPO funding can also be leveraged for Master Leasing.</p>

LAHSA	Housing Acquisition: Residential Property Services Section (RPSS) – supports multi-year agreements between service providers and owners of multi-family buildings. Agreements provide owners with financial support for building property management, repairs and maintenance, and vacancies in exchange for providing affordable rental units to individuals and families.	\$5,349,000	\$0	HSH will support sunsetting of this program after the end of FY 2025-26 with non-Measure A one-time funding. Additional funding sources that can be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund 2.7M for Housing Acquisition and Affordable Housing Preservation funds.
HSH	Permanent Supportive Housing: Permanent Housing for Older Adults – supports direct housing assistance for General Relief recipients who are older adults and who are homeless or at high-risk homelessness to support pathways to permanent housing while strengthening connections to the County's social safety net.	\$5,000,000	\$0	The FY 2025-26 funding for this project is anticipated to be underspent and will be carried over into FY 2026-27 and FY 2027-28 to fund the program. There are currently no participants enrolled in the program.
DPH	Permanent Supportive Housing: Client Engagement and Navigation Services (CENS) – supports CENS Substance Use Disorder (SUD) counselors serving participants living in project and tenant-based PSH. CENS SUD Counselors provide outreach and engagement, SUD screening, determine an appropriate provisional level of care, and facilitate a successful referral and linkage to SUD treatment. Other CENS services provided to PSH residents include SUD educational sessions, service navigation, and other ancillary referrals and linkages.	\$3,606,000	\$0	CENS will continue to operate as Masure A is one of several funding streams that support this program. Case managers serving individuals in PSH will continue to connect them to CENS, SUD and other services. Additional funding sources that can be leveraged to support these services include the FY 2025-26 LSF contracts which consist of \$529k for Substance Abuse Services.
DMH	Permanent Supportive Housing: Housing Supportive Services Program (HSSP) Staff and Administration – supports staffing and administrative costs for PSH programs including HSSP efforts administered by DMH. The DMH Housing and Service Integration team is responsible for oversight and administration of the HSSP and the Legal Entity HSSP contractors including staffing, MediCal claiming, and service delivery of the HSSP. They also work with DHS-Housing for Health and DPH-Substance Abuse Prevention and Control partners to address client and building related issues in PSH.	\$2,985,000	\$0	The Measure A allocation funds administrative staff and does not fund direct HSSP services, which will continue to support individuals experiencing homelessness. DMH is assessing the ability to maintain services for this program.

LACDA	Housing Acquisition: Homeless Incentive Program - supports the Homeless Incentive Program for participating Public Housing Authorities, which provides clients matched to federal subsidies with funding for move-in assistance and security deposits as well as operates landlord recruitment and incentive programs.	\$11,357,000	\$0	The proposed allocation reflects the limited number of new federal vouchers anticipated to be available in FY 2026-27. In addition, move-in assistance support is available through CalAIM Community Supports.
PERMANENT HOUSING TOTAL		\$259,333,000	\$240,337,000	
STABILIZE				
Lead Dept/Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
LAHSA	Legal & Financial Services: Legal Services – supports legal services for clients that includes assistance with eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, and other legal services that relate to housing retention and stabilization, as well as resolving legal barriers that impact a person's ability to access permanent housing, social service benefits, and stable employment.	\$746,000	\$0	<p>Legal Services was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will no longer receive County funding to operate as a standalone program in FY 2026-27. The remaining 75% of funding for FY 2025-26 was provided by LACAHSA using Measure A Renter Protection and Homeless Prevention (RPHP) funding. This \$11.4M investment demonstrates LACAHSA's commitment to the County's targeted homeless prevention and holistic legal services for people at risk of homelessness, and the County expects that partnership to evolve as the needs and gaps become clearer.</p> <p>Additional funding sources that can be leveraged to support these services include LACAHSA \$114.8M for RPHP for people who are at risk of but not actively experiencing homelessness. In addition, \$23M of all LACAHSA RPHP funding must be used for legal services and renter education.</p>

DPSS	Benefits Advocacy: Benefits Advocacy – supports DHS Countywide Benefits Entitlements Services Team (CBEST) program, which provides people at risk of or experiencing homelessness with SSI, Social Security Disability Income (SSDI), and Cash Assistance Program for Immigrants (CAPI) benefits advocacy services. Funding is allocated to the Department of Public Social Services (DPSS) and matched to federal dollars then provided to DHS.	\$5,000,000	\$0	Measure A funds, and the corresponding County Services Block Grant (CSBG) funding match, represent a portion of the overall CBEST program budget. The decrease in funding does not remove access to benefits advocacy services. CBEST will continue to be funded with CSBG and NCC funding in FY 2026-27.
DMH	Benefits Advocacy: Benefits Advocacy – supports DMH staff to conduct mental health assessments and provide mental health records to support applications for SSI, SSDI, CAPI, and veterans' benefits.	\$1,544,000	\$0	DMH is assessing the ability to maintain services for this program.
MVA	Benefits Advocacy: Benefits Advocacy – supports MVA with providing veterans with benefits advocacy services.	\$1,372,000	\$0	MVA is assessing the ability to maintain services for this program.
PD	Critical Documents & Background Clearing: Criminal Records Clearing Projects – supports services to clear felony and misdemeanor records at outreach events throughout the County via Public Defender (PD) mobile legal clinics, streamlining the expungement process for people experiencing or at risk of homelessness. These services help remove barriers to housing, employment, and government benefits.	\$1,493,000	\$0	PD is assessing the ability to maintain services for this program.
DEO	Employment & Income Support: Employment for Adults Experiencing Homelessness – the Department of Economic Opportunity (DEO) supports the Regional Initiative for Social Enterprises known as LA:RISE that unites the City of LA and County Workforce Development System with employment social enterprises to assist those impacted by homelessness get good jobs and remain employed.	\$2,000,000	\$0	DEO has identified additional resources, including AB 109 funding, to maintain services for this program. HSH is also facilitating connections with CoCs and other jurisdictional partners to explore further opportunities to fund employment services. Additional funding sources that can be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$900k for Employment Caseload Capacity.
STABILIZE TOTAL		\$12,155,000	\$0	

LOCAL JURISDICTIONS

Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
CEO	Continuums of Care: CoC – supports the Long Beach, Pasadena, and Glendale CoCs with a direct allocation of funding for homeless prevention, outreach, interim housing, housing navigation, housing location, and TLS.	\$10,000,000	\$0	The proposed allocation reflects the availability of new Measure A funding streams dedicated to local jurisdictions, including LSF and LACAHSA funds which provide \$27.8M to the CoC cities. HSH will allow the CoCs to roll over unspent funds until they are fully expended to support a smooth transition. In addition, HSH will ensure equitable access for people experiencing homelessness in the CoC jurisdictions.
LOCAL JURISDICTION TOTAL		\$10,000,000	\$0	

PROGRAMMATIC STAFFING

Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSH	Unsheltered Response Staff – supports programmatic staffing related to unsheltered response and outreach.		\$6,725,000	This supports an estimated 28 full-time equivalent (FTE) positions. It excludes the 33 HSH outreach workers funded above in Countywide Outreach Teams.
HSH	Interim Housing Staff – supports programmatic staffing related to interim housing.	N/A**	\$5,675,000	This supports an estimated 28 FTEs.
HSH	Housing Strategy and Solutions Staff – supports housing development, flexible housing subsidy pool, case management, and enriched residential care staff.		\$16,025,000	This supports an estimated 74 FTEs.

HSH	Clinical Services Staff – supports provider, nursing, social work, occupational therapy, and clinical quality staff.	N/A**	\$9,125,000	This supports an estimated 40 FTEs.
HSH	Systems Coordination and Engagement Staff – supports regional partnership, population specific, mainstream services, lived experience, and training and capacity building staff.		\$6,000,000	This supports an estimated 26 FTEs.
HSH	Strategy and Partnerships Staff – supports equity, communications, governance, State/federal/tribal relations, Board of Supervisors relations, unincorporated areas, municipal relations, strategy and planning staff.		\$7,750,000	This supports an estimated 27 FTEs.
HSH	MediCal Operations Staff – supports MediCal operations and planning, revenue cycle management, and patient financial services staff.		\$775,000	This supports an estimated 4 FTEs.
HSH	Data and Analytics Staff – supports programmatic staffing related to data systems and analytics.		\$8,300,000	This supports an estimated 37 FTEs.
PROGRAMMATIC STAFFING SUBTOTAL		N/A**	\$60,375,000	
ADMINISTRATION				
Lead Dept/Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSH	Administration – supports budget, fiscal, contractual administration, procurement, facility, human resources, IT operations, and compliance and risk management staff; services and supplies; and general administrative costs.	N/A**	\$37,753,000	This supports an estimated 103*** FTEs.
ADMINISTRATION SUBTOTAL		N/A**	\$37,753,000	
HSH PROGRAMMATIC STAFFING & ADMINISTRATION TOTAL		\$101,714,000	\$98,128,000	

	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation
GRAND TOTAL	\$637,269,000	\$634,705,000
Comprised of:	Comprised of:	
Measure A \$535,455,000	Measure A \$520,987,000	
Measure H \$59,254,000	Measure A Carryover \$41,236,000	
HHAP \$42,560,000	HHAP \$72,482,000	

*This is funding a component of the Pathway Home budget which is represented in its entirety in Attachment V.

**This figure is not available for FY 2025-26 because the new FY 2026-27 programmatic staffing categories established by HSH were not yet in place. The HSH Programmatic Staffing and Administration total of \$101,714,000 consists of the Chief Executive Office-Homeless Initiative, Department of Health Services-Housing for Health and LAHSA administrative line items that were previously funded in FY 2025-26.

***The FTE counts listed above are estimates pending finalization of the HSH organizational chart. HSH staff are supported by multiple funding streams. It is estimated that approximately 40% of HSH administrative costs will be covered by other funding streams in FY 2026-27.

**Los Angeles County Department of Homeless Services and Housing
Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing,
Assistance and Prevention Program Spending Plan
Homelessness Solutions Innovations**

This chart reflects the proposed Measure A funding allocations for Homelessness Solutions Innovations for Fiscal Year (FY) 2026-27. Per the Measure A ordinance, Homelessness Solutions Innovations allocation will fund new strategies and demonstration projects designed to achieve the goals stated in the ordinance.

HOMELESSNESS SOLUTIONS INNOVATIONS				
COORDINATE				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSH	Community Liaisons – based on designs emerging from Homeless Services and Housing (HSH) community co-design sessions, this program supports community liaisons made up of providers and people with lived experience focused on subpopulations experiencing homelessness with leadership from all regions across Los Angeles County (County). Terminology and composition structure may change as co-designs are further refined. HSH will contract with a third-party intermediary(ies) to support the capacity of people with lived experience to participate as community liaisons, including providing compensation.	\$0	\$300,000	
HSH	Faith-Based Regional Coordinators (FBRCs) – supports FBRCs to provide leadership and drive partnerships between faith-based organizations and the homeless services system. <i>This program was administered by LAHSA in FY 2025-26.</i>	\$600,000	\$600,000	No change.

PREVENT				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
HSH	<p>Homeless Prevention Unit (HPU) – supports the pilot HPU, which uses predictive analytics to identify and support clients at the highest risk of homelessness. This data-driven prevention program identifies County residents who are at high risk of becoming homeless and supports them in stabilizing their housing and improving their overall health. Services include flexible financial assistance, including rental assistance, utility assistance, vehicle repair and debt resolution, as well as linkages to County services such as health and mental health services, substance use treatment, employment/education support, benefits advocacy, and legal services. HPU is undergoing an evaluation by an outside evaluator, which will inform next steps.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p>	\$6,300,000	\$6,109,000	Adjusted funding level reflects a minor reduction due to limited funding availability but is not expected to impact the size or scope of the program. Additional funding sources that can be leveraged to support these services include \$900k of Care First Community Investment, philanthropic dollars and investments from local jurisdictions.
HSH	<p>Youth Homelessness and Prevention – supports a new initiative to provide direct housing assistance for General Relief recipients who are system-impacted youth at higher risk of long-term homelessness. Direct housing assistance will be provided to support pathways to long-term housing stability for system-involved youth who are currently experiencing or at risk of homelessness. This initiative will also strengthen connections to the County's social safety net. HSH, Chief Executive Office - Poverty Alleviation Initiative, County departments, and other stakeholders will partner to develop and implement this new initiative.</p> <p><i>This program was administered by CEO-HI in FY 2025-26.</i></p>	\$3,332,000	\$3,332,000	No change.

CONNECT/OUTREACH				
Lead Dept/Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
MVA	Veteran Call Center – supports a centralized call center designed to streamline and optimize support for homeless veterans. By creating a single point of contact, the call center ensures that veterans receive immediate, coordinated access to critical homeless services and resources.	\$158,000	\$158,000	No change.
MVA	Homeless Veteran Resource Centers – supports the development of Homeless Veteran Resource Centers in strategic partnership with cities, aiming to enhance and expand pathways that connect veterans experiencing homelessness to vital housing and services.	\$158,000	\$158,000	No change.
TOTAL		\$10,600,000	\$10,657,000*	

*The total consists of \$10,313,000 of FY 2026-27 Measure A tax proceeds and \$344,000 of FY 2025-26 Measure A projected carryover.

**Los Angeles County Department of Homeless Services and Housing
Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing,
Assistance and Prevention Program Spending Plan
Accountability, Data and Research**

This chart reflects the proposed allocations for Accountability, Data and Research for Fiscal Year (FY) 2026-27. Per the Measure A ordinance, Accountability, Data and Research funding will promote accountability, oversight, universal data, outcome evaluation and to expand capacity for data collection and reporting by Measure A funding recipients, contractors, and service providers.

ACCOUNTABILITY, DATA AND RESEARCH				
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation	Supplemental Information
LAHSA	Homeless Count – supports costs associated with the federally-mandated annual Homeless Count, a point-in-time (PIT) survey which counts individuals and families experiencing homelessness throughout Los Angeles County (County).	\$384,000	\$2,320,000	The proposed allocation reflects the need for additional County funding to address the funding gap created by a reduction in Los Angeles Homeless Services Authority (LAHSA) administrative funding.
LAHSA	Homeless Management Information System (HMIS) – supports the HMIS platform, which collects client-level, systemwide information about services provided to people experiencing homelessness and those who are at risk of homelessness throughout the County.	\$2,100,000	\$5,770,000	The proposed allocation reflects the need for additional County funding created by a reduction in administrative funding to LAHSA.
LAHSA	Client Portal – supports the development and implementation of a new online portal for homeless services providers and clients to access their HMIS data. The Client Portal is aligned with Measure A expectations related to accountability and transparency.	\$143,000	\$143,000	Enabling providers to access their own data through the Client Portal strengthens alignment with Measure A expectations related to accountability and transparency.

LAHSA	Administration (8%) – supports administrative costs for accountability, data, and research efforts administered by LAHSA.	\$228,000	\$716,000	The proposed allocation reflects an increase in the associated line items above.
HSH	Accountability, Data and Research Staff – continues prior-year funding for staffing within HSH responsible for implementing Measure A requirements related to accountability, oversight, transparency, data, and evaluation. Measure A directs the County to maintain sufficient capacity for research, evaluation, data management, and monitoring of program outcomes, including progress toward reducing racial disparities and inequities in homelessness. <i>This program was administered by CEO-HI and DHS-HFH in FY 2025-26.</i>	\$3,682,000	\$3,682,000	This staffing fulfills Measure A requirements to maintain sufficient capacity for research, evaluation, data management, data integration, and centralized oversight.
HSH	Accountability, Data and Research, Contractors, Consultants, Technology and Services – supports technology services needed to meet Measure A requirements related to accountability, reporting, oversight, evaluation, impact of investments, and universal data plan. <i>This program was administered by CEO-HI in FY 2025-26.</i>	\$6,347,000	\$150,000	The proposed allocation reflects the reallocation of funding to address critical funding gaps in LAHSA HMIS and Homeless Count administration.
HSH	Regional Data Integration Blueprint and Data Acquisition – in collaboration with other data owners in the region, HSH will design and begin driving forward implementation of a strategy to integrate homelessness and housing data systems across the region. Fragmented infrastructure has long limited visibility into important systemwide key performance indicators, such as referrals between system providers and connections to care. An agile process will deliver early, actionable products alongside the development of the broader plan that is informed by recent standardization of care efforts. Contractors will also accelerate key dataset acquisition – such as federal income supports and non-County health or behavioral health data – by managing the legal, technical, and administrative work required for new data-sharing agreements. This will expand InfoHub's analytic foundation for accountability and evaluation, with resulting data assets available to all participating agencies.	\$0	\$718,000	The proposed allocation will support the Measure A requirement to develop sufficient capacity for research and data integration, and public reporting of outcomes. By developing the regional data blueprint, accelerating acquisition of key datasets, and maintaining shared data infrastructure, HSH will advance progress towards key goals such as systemwide tracking of referrals and providing centralized program oversight. Data assets created through these endeavors will benefit all participants in InfoHub, meeting key requirement to expand capacity for reporting broadly among stakeholders.

HSH	<p>Community Engagement and Accountability – supports Measure A-required 1) public listening and learning sessions to report on available data and research about perceived and emerging homelessness service and affordable housing needs in the County; and 2) ongoing community education efforts on homelessness and affordable housing as well as goals, progress, and objectives.</p> <p><i>This program was administered by CEO-HI in FY 2025-26.</i></p>	\$500,000	\$150,000	The proposed allocation reflects rightsizing of this work following the first year of Measure A implementation in FY 25-26.
HSH	<p>Annual Evaluation Agenda Implementation – Measure A requires the County to establish an annual evaluation agenda to spur innovation and improvement. Evaluations should prioritize understanding the causal impact of funded interventions and guide innovation and continuous improvement across the homelessness response system. This expenditure supports coordinated external evaluations aligned to the ordinance's outcome goals. Funding will support contracted evaluators to answer time-sensitive and mission-critical questions – such as which interventions most effectively move people into housing, how resources are distributed across populations, the status of connections to care, greater understanding of performance measures results, and how investments can reduce inequities – to ensure that evaluations directly inform system management. External evaluations can be both quantitative and qualitative. This funding also supports system impact reports that estimate impact of investments across the system as a whole. This function is central to Measure A's accountability framework, enabling transparent reporting, data-driven reallocation, and continuous system learning.</p>	\$0	\$1,047,000	This expenditure fulfills Measure A requirements to establish and maintain an annual evaluation agenda to assess the impact of investments and promote continuous improvement, as well as requirements to use evaluation to support accountability and oversight.

CEO-CIO	<p>Data Integration Staffing – provides direct staffing support to the County Chief Executive Office-Chief Information Office (CEO-CIO) to develop and maintain the InfoHub, the shared data environment supporting Measure A accountability and evaluation regionally. The CEO-CIO's team manages the underlying Azure and Databricks architecture, user access controls, and systemwide data governance. This funding covers dedicated engineering, analytics, and administrative capacity to ensure the InfoHub can securely integrate new departmental datasets, maintain compliance with privacy requirements, and deliver the real-time reporting, including on system performance measures, and cross-system visibility mandated under Measure A.</p>	\$0	\$663,000	<p>This expenditure supports implementation of Measure A requirements to maintain data management and integration capacity to ensure transparency, accountability, and consistent reporting. These investments fulfill Measure A's mandate for a universal data and accountability framework that provides centralized oversight of homelessness system outcomes.</p>
CEO-CIO	<p>InfoHub and Data Integration Infrastructure – InfoHub and Master Data Management Platform provide the technical foundation for integrating homelessness data across County, municipal, and LAHSA systems, creating a single regional source of truth for performance measurement and accountability. Continued CEO-CIO support is essential to maintain and expand this infrastructure, which underpins Measure A's requirements for unified data, standardized metrics, and transparent reporting. Funding ensures the County can continue producing systemwide analyses, baseline metrics, and outcome tracking needed to evaluate progress and guide equitable, data-informed decision-making across all homelessness programs.</p>	\$0	\$438,000	<p>This funding fulfills Measure A requirements to maintain integrated data systems and sufficient technical capacity for accountability and oversight.</p>

CEO-CIO	<p>Expanding City and Local Partner Data Capacity and Access – dedicates CEO-CIO technical assistance to help the City of Los Angeles, other cities and local partners to design and build their own data warehouses and site-level reporting systems for performance management. Also supports access to County data through the Open Data Portal and other regional data tools. The investment funds expert guidance on designing scalable data and reporting systems so cities and local partners can produce reliable, location-specific reporting on outcomes. It also ensures they can leverage improvements in County data infrastructure and data asset acquisition. Funding strengthens shared regional capacity for data-driven decision-making and performance monitoring, supporting cities and other local partners to plan, evaluate, and report on homelessness outcomes.</p>	\$0	\$225,000	This funding fulfills Measure A requirements to maintain integrated data systems and sufficient technical capacity for accountability and oversight.
TOTAL		\$13,384,000	\$16,022,000*	

*The total consists of \$13,022,000 of FY 2026-27 Measure A tax proceeds and \$3,000,000 of FY 2025-26 Measure A projected carryover.

Attachment IV

**Los Angeles County Department of Homeless Services and Housing
Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing,
Assistance and Prevention Program Spending Plan
LAHSA One-Time Carryover**

This chart reflects the proposed allocations for the Los Angeles Homeless Services Authority's (LAHSA) one-time carryover strategies approved by the Board of Supervisors in Fiscal Year (FY) 2025-26 but not anticipated to be expended due to invoicing delays from various service providers. Funding will be used for invoices from LAHSA for services rendered in FY 2025-26 that were received after the Auditor-Controller's year-end deadline.

FY 2025-26 ONE-TIME MEASURE A CARRYOVER			
COMPREHENSIVE HOMELESSNESS SERVICES			
COORDINATE			
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2025-26 Unavoidable Measure A Carryover into FY 2026-27
LAHSA	Coordinated Entry System (CES) – supports various LAHSA CES programming.	\$9,440,000	\$802,000
PREVENT			
LAHSA	Problem Solving – supports interventions to families, individuals, and youth at the start of their housing crisis or after they enter the system with a short-term housing intervention to help them maintain current housing or identify an immediate and safe housing alternative within their own network of supports or within the homeless system.	\$150,000	\$13,000

CONNECT/OUTREACH			
Lead Dept/Agency	Service Type	FY 2025-26 Approved Allocation	FY 2025-26 Unavoidable Measure A Carryover into FY 2026-27
LAHSA	Coordinated Outreach & Engagement – supports outreach teams and coordinators who engage and connect unsheltered people experiencing homelessness to needed resources and services with the ultimate goal of connecting them with permanent housing. Also supports the administration of the Countywide Los Angeles Homeless Outreach Portal, which is designed to assist people experiencing homelessness in LA County with outreach services.	\$9,710,000	\$915,000
LAHSA	Navigation – supports various LAHSA Navigation programs.	\$14,847,000	\$1,262,000
LAHSA	Access Center – supports the Safe Parking program which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.	\$1,865,000	\$159,000
INTERIM HOUSING			
LAHSA	Interim Housing – supports short-term housing and/or emergency beds for all populations with supportive services such as problem-solving, resource referrals, and case management.	\$88,365,000	\$8,836,000
LAHSA	Transitional Housing for Special Populations – supports the transitional housing program for youth.	\$13,348,000	\$1,335,000
PERMANENT HOUSING			
LAHSA	Time-Limited Subsidies (TLS) – supports various LAHSA TLS programs.	\$68,763,000	\$3,802,000
LAHSA	Housing Acquisition – supports various LAHSA Housing Acquisition programs.	\$16,207,000	\$486,000

STABILIZE			
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2025-26 Unavoidable Measure A Carryover into FY 2026-27
LAHSA	Legal & Financial Services – supports legal services for clients that includes assistance with eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, and other legal services that relate to housing retention and stabilization, as well as resolving legal barriers that impact a person's ability to access permanent housing, social service benefits, and stable employment.	\$811,000	\$69,000
COMPREHENSIVE HOMELESSNESS SERVICES SUBTOTAL			\$17,679,000
HOMELESSNESS SOLUTIONS INNOVATIONS			
COORDINATE			
LAHSA	Faith-Based Regional Coordinators (FBRC's) – supports FBRCs to provide leadership and drive partnerships between faith-based organizations and the homeless services system.	\$652,000	\$55,000
HOMELESSNESS SOLUTIONS INNOVATIONS SUBTOTAL			\$55,000
ACCOUNTABILITY, DATA & RESEARCH			
LAHSA	Accountability, Data & Research – supports various LAHSA Accountability, Data & Research programming.	\$2,855,000	\$243,000
ACCOUNTABILITY, DATA & RESEARCH SUBTOTAL			\$243,000
MEASURE A CARRYOVER TOTAL			\$17,977,000

FY 2025-26 ONE-TIME MEASURE H CARRYOVER

Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2025-26 Unavoidable Measure H Carryover into FY 2026-27
LAHSA	Every Woman Housed – supports temporary and long-term housing services to ensure women, families, and gender-diverse individuals in Skid Row have access to safe housing, comprehensive services, and support to achieve long-term stability. This includes intensive outreach to gain the trust necessary to bring women indoors, women-only interim housing beds, master leasing to lock in permanent housing units specifically for women, rental subsidies and trauma-informed care and services to ensure long-term housing stability.	\$4,951,000	\$421,000
LAHSA	Pathway Home Recreational Vehicle (RV) Encampment – supports services provided by CEO-HI for Safe RV parking site.	\$1,224,000	\$104,000
LAHSA	Pathway Home Interim Housing Operator – supports provider interim housing operating costs which include onsite staff, security, meals, client supportive services, administrative fees, and alternative placement support for large households, etc.	\$1,697,000	\$156,000
LAHSA	Pathway Home Housing Navigation – supports Pathway Home clients with housing location, application fees, landlord/property management engagement, coordination of unit viewings, related transportation, and administrative fees.	\$917,000	\$100,000
LAHSA	Pathway Home TLS – supports Pathway Home clients with rental subsidies, case management, move-in assistance, deposits, administrative fees, etc.	\$4,424,000	\$379,000
MEASURE H CARRYOVER TOTAL			\$1,160,000
GRAND TOTAL			\$19,137,000

**Los Angeles County Department of Homeless Services and Housing
Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing,
Assistance and Prevention Program Spending Plan
Pathway Home**

This chart reflects the proposed allocations to fund the Department of Homeless Services and Housing's (HSH) Pathway Home program for Fiscal Year (FY) 2026-27 to support encampment resolution efforts, inclusive of recreational vehicle (RV) encampment resolutions.

MEASURE A PROPOSED ALLOCATIONS INCLUDED IN ATTACHMENT I			
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation
HSH	<p>Interim Housing: Motel and Interim Housing – supports motel agreements, transient occupancy tax, and damage mitigation funds.</p> <p><i>This program component was administered by CEO-HI in FY 2025-26.</i></p>	\$10,000,000	\$5,639,000
HSH	<p>Interim Housing: Interim Housing Operator – supports interim housing provider operating costs, which include onsite staff, security, meals, client supportive services, administrative fees, etc.</p>	\$0	\$5,897,000
HSH	<p>Permanent Housing: Intensive Case Management (Services) – supports Pathway Home clients with intake, assessment, individualized care planning, housing navigation and move-in coordination, tenancy supports, and wraparound services.</p>	N/A	\$1,384,000
HSH	<p>Permanent Housing: Time Limited Flexible Housing Subsidies – supports Pathway Home clients with time-limited rental subsidies, landlord/property management relations, and tenancy supports, etc.</p>	\$0	\$5,340,000
SUBTOTAL		\$10,000,000	\$18,260,000

PROPOSED ALLOCATIONS TO BE REQUESTED DURING THE COUNTY BUDGET PROCESS			
Lead Dept/ Agency	Service Type	FY 2025-26 Approved Allocation	FY 2026-27 Proposed Allocation
HSH	Interim Housing: Motel and Interim Housing – supports motel agreements, transient occupancy tax, damage mitigation funds, as well as the funding agreement with the City of Los Angeles for joint encampment resolution operations. <i>This program component was administered by CEO-HI in FY 2025-26.</i>	\$40,753,000	\$13,636,000
HSH	Interim Housing: Interim Housing Operator – supports interim housing provider operating costs, which include onsite staff, security, meals, client supportive services, administrative fees, etc., as well as the funding agreement with the City of Los Angeles for joint encampment resolution operations. <i>This program component was administered by CEO-HI, LAHSA, and DHS-HFH in FY 2025-26.</i>	\$65,267,000	\$19,276,000
HSH	Permanent Housing: Intensive Case Management (Services) – supports Pathway Home clients with intake, assessment, individualized care planning, housing navigation and move-in coordination, tenancy supports, and wraparound services. <i>This program component was administered by DHS-HFH in FY 2025-26.</i>	\$5,282,000	\$4,868,000
HSH	Permanent Housing: Time Limited Flexible Housing Subsidies – supports Pathway Home clients with time-limited rental subsidies, landlord/property management relations, and tenancy supports, etc. <i>This program component was administered by LAHSA and DHS-HFH in FY 2025-26.</i>	\$25,224,000	\$12,420,000
HSH LASD DPH DPW LACoFD	RV Encampment – supports specialized outreach and services provided by HSH, DPH, DPW, LA County Fire Department (LACoFD), and LASD. <i>A portion of this program component was administered by CEO-HI and LAHSA in FY 2025-26.</i>	\$12,564,000	\$7,625,000
HSH ISD	Other Costs – supports HSH and ISD operational planning and logistics/staging costs of encampment resolutions. <i>A portion of this program component was administered by CEO-HI in FY 2025-26.</i>	\$654,000	\$289,000
SUBTOTAL		\$149,744,000	\$58,114,000*
PATHWAY HOME TOTAL		\$159,744,000	\$76,374,000

*This amount is an estimate proposed to be funded by a combination of Measure H and ERF Carryover, funding from the Department of Mental Health, and Net County Cost (NCC), and will be requested for Board of Supervisors' (Board) approval as part of the FY 2026-27 County budget process. More specifically, the total includes \$25,850,000 in one-time FY 2025-26 Measure H carryover and \$23,971,000 of one-time FY 2025-26 State Encampment Resolution Fund carryover to be requested for Board approval as part of the FY 2026-27 County budget process. It also includes \$4,713,000 in NCC funding from the Expanded & Expedited Cleanup budget for RV-related cleanup, \$2,748,000 in NCC funding for LASD HOST team, and \$832,000 from DMH for interim housing for DMH participants.

**Los Angeles County Department of Homeless Services and Housing
Fiscal Year 2026-27 Measure A, Measure H and Homeless Housing,
Assistance and Prevention Program Spending Plan
One-Time Investments**

This chart reflects the proposed allocation plan for one-time Measure H investments in Fiscal Year (FY) 2026-27 for the Department of Homeless services and Housing (HSH) to support Board-approved projects where the Chief Executive Office-Homeless Initiative, now HSH, was directed to identify funding sources for these projects.

LOCAL JURISDICTION			
Lead Dept/ Agency	Service Type	FY 2026-27 Proposed Allocation	Associated Board Motion
HSH	City/COG Interim Housing – provides operating costs for city and COG interim housing beds.	\$5,000,000	Item No. 14, Agenda of 11/2/2021
HSH	Every Women Housed – provides outreach, housing, and supportive services to women and families in the Skid Row area.	\$3,300,000	Item No. 22, Agenda of 6/8/2021
HSH	Skid Row Action Plan – provides increased interim and permanent housing, safe services, 24/7 low barrier health and behavioral health services.	\$11,870,000	Item No. 17, Agenda of 6/28/2022
LOCAL JURISDICTION SUBTOTAL		\$20,170,000	

Administration			
Lead Dept/ Agency	Service Type	FY 2026-27 Proposed Allocation	Associated Board Motion
HSH	BRCH New Department Implementation – procures consultants to support implementation of the Blue-Ribbon Commission on Homelessness.	\$210,000	Item No. 4, Agenda of 5/3/2022
Administration Subtotal		\$210,000	
Measure H One-Time Investments Total		\$20,380,000	

PENDING

**Los Angeles County Department of Homeless Services and Housing
Fiscal Year 2026-27 Measure A, Measure H and Homeless Housing,
Assistance and Prevention Program Spending Plan
Anti-Racism, Diversity and Inclusion Initiative: Equity Considerations**

This chart reflects the Chief Executive Office-Anti-Racism, Diversity and Inclusion (ARDI) Initiative's equity considerations for the Comprehensive Homelessness Services for Fiscal Year (FY) 2026-27.

COORDINATE		
Lead Dept/ Agency	Service Type	Equity Considerations
LAHSA	Coordinated Entry System: Continuum of Care (CoC) Coordinated Assessment Grant Cash Match – supports the Coordinated Entry System (CES) through a Housing and Urban Development (HUD) Coordinated Assessment Expansion Grant administered by the Los Angeles Homeless Services Authority (LAHSA) which includes cash matches for Los Angeles County (County) Homeless Management Information System (HMIS) Implementation and the Domestic Violence (DV) CES Renewal.	A coordinated entry and data system that consistently identifies, prioritizes, and connects people with the highest needs to housing and services across all Service Planning Areas (SPAs) is needed to ensure equity and respond effectively to the needs of vulnerable populations.
LAHSA	Coordinated Entry System: CoC Planning Grant Renewal Cash Match – supports LAHSA in receiving HUD Planning Renewal Grant funding of \$1.5M to evaluate and identify obsolete or under-performing projects, and to reallocate these funds to create new permanent supportive housing (PSH).	A system capable of continuously assessing program performance and redirecting resources to higher-impact housing options is needed to ensure effective and equitable service delivery throughout the County, especially in high-need geographies.
LAHSA	Coordinated Entry System: Regional Coordination – supports the implementation and continuous quality improvement of the CES infrastructure.	Did not advance to Phase 2.
LAHSA	Coordinated Entry System: Youth Collaboration – supports Homeless Youth Forum of Los Angeles and broader strategies to engage youth with lived experience to inform program and system planning efforts.	Did not advance to Phase 2.

LAHSA	Coordinated Entry System: Education Coordinators – supports the County Office of Education and Los Angeles Unified School District to support children and youth at risk of or experiencing homelessness to enroll in school, access academic records, engage in educational planning, and enroll in post-secondary education where applicable.	Did not advance to Phase 2.
LAHSA	Coordinated Entry System: Youth Homeless Demonstration Project (YHDP) Support – supports YHDP CES staffing, move-in assistance, and compensation for youth feedback.	Did not advance to Phase 2.
DMH	Coordinated Entry System: Referral, Access and Data Unit – supports Department of Mental Health (DMH) CES participation, including PSH matching, verification of eligibility for DMH housing, and data management.	Did not advance to Phase 2.
MVA	Coordinated Entry System: Improved Coordination for Document Readiness – supports streamlining the process to ensure veterans are document ready, facilitating faster access to essential identification and social security cards necessary for housing applications.	Did not advance to Phase 2.
PREVENT		
Lead Dept/ Agency	Service Type	Equity Considerations
LAHSA	Problem Solving: Problem Solving – supports the Problem Solving program, which provides interventions to all populations at the start of their housing crisis or after they enter the system. Services include light touch housing resolution through conversation, mediation, negotiation, and financial assistance.	Early crisis-resolution support is needed to prevent people at risk of homelessness from falling into homelessness, but those needs are met through larger prevention and renter-protection investments while scarce funds are concentrated on those already unhoused with the least ability to self-resolve. HSH's Problem Solving investments will target people experiencing homelessness rather than those at-risk.

LASHA	Targeted Prevention: Homeless Prevention Case Management & Financial Assistance – supports families, individuals, and youth at risk of homelessness through individualized, client-driven assistance, including rental arrears, rental assistance, and case management to retain existing or secure other permanent housing.	Targeted financial assistance and case management needed to stabilize housing are critical for households on the brink of losing housing, but since limited dollars must be redirected to programs serving people with the highest barriers, these needs will be addressed through investments outside the Comprehensive Homelessness Solutions Spending Plan.
LAHSA	Targeted Prevention: Youth Family Reconnection – supports therapeutic interventions to assist youth with building and strengthening positive relationships with biological or non-biological family.	Did not advance to Phase 2.
DCFS	Targeted Prevention: Emergency Basic Support Services – supports case management and financial assistance to families with closed Department of Children and Family Services (DCFS) cases/ investigations and community families with no DCFS involvement experiencing housing insecurity.	Did not advance to Phase 2.
DCFS	Targeted Prevention: Housing Related Assistance – supports case management and housing navigation services for youth participating in the Supervised Independent Living Program.	Did not advance to Phase 2.
CONNECT/OUTREACH		
Lead Dept/ Agency	Service Type	Equity Considerations
HSH	<p>Coordinated Outreach & Engagement: Countywide Outreach Multi-Disciplinary (MDTs) – supports MDTs who deliver street outreach to people experiencing unsheltered homelessness with complex medical and behavioral health needs. MDTs are comprised of clinicians assisting with physical health, mental health, and substance use, as well as case managers and staff with lived experience. The teams build relationships with people experiencing unsheltered homelessness to quickly and compassionately bring them indoors.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p>	Multidisciplinary street-based engagement which builds trust and connects people to interim and permanent housing is critical for unsheltered individuals in high-burden SPAs with complex medical and behavioral health needs.

HSH	<p>Coordinated Outreach & Engagement: Countywide Outreach Teams</p> <ul style="list-style-type: none"> – supports direct service staff tasked with conducting outreach to unsheltered individuals and encampments to engage and connect unsheltered people experiencing homelessness to needed resources and services and interim housing. <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	<p>A consistent, coordinated outreach presence that engages people in encampments and links them to shelter, and housing is needed for residents living in encampments and unsheltered locations.</p>
LAHSA	<p>Access Centers: Safe Parking – supports Safe Parking, which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.</p>	<p>Safe places to park and connect to services are needed by households living in vehicles; those needs are addressed through other safe-parking resources while equity-focused dollars prioritize high-vulnerability populations.</p>
LAHSA	<p>Navigation: Housing Navigation – supports housing navigation, which assists people experiencing homelessness with identifying, viewing, and inspecting units; reviewing and negotiating lease terms; financial assistance for application fees, transportation costs, and security deposits; as well as landlord incentives.</p>	<p>Assistance with landlord engagement, housing applications, and leasing barriers is critical for people facing challenges to securing units, but limited funds must focus on housing and supports, so these needs will be met in integrated programs.</p>
LAHSA	<p>Navigation: Campus Peer Navigation – supports co-location of Youth CES staff at community college campuses to assist students at-risk of homelessness with accessing mainstream or CES resources to end their housing crisis.</p>	<p>Did not advance to Phase 2.</p>
DPH	<p>Coordinated Outreach & Engagement: Encampment Assessments – supports Department of Public Health (DPH) Environmental Health with conducting assessments of homeless encampments, identifying environmental health hazards, and providing technical assistance to outreach teams and other agencies serving people experiencing homelessness.</p>	<p>Did not advance to Phase 2.</p>
DPH	<p>Coordinated Outreach & Engagement: Mobile Public Health Clinical Services for People Experiencing Homelessness – supports coordination and delivery of low-barrier access to vaccination, screening, and harm reduction services for people experiencing homelessness throughout the County.</p>	<p>Did not advance to Phase 2.</p>

INTERIM HOUSING

Lead Dept/ Agency	Service Type	Equity Considerations
HSH	<p>Interim Housing: Single Adult Interim Housing – supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management and stabilizing temporary housing for individuals. The program offers four types of housing: triage beds with clinical onsite 24/7 to rapidly triage participants into other interim settings; recuperative care for individuals who are recovering from an acute illness or injury and need stable housing with medical care; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary and temporary housing for unsheltered individuals who require shelter accommodations and case management support.</p> <p><i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i></p>	Safe, low-barrier interim beds in high-burden SPAs are critical for adults experiencing unsheltered homelessness to stabilize and move those with serious health or behavioral health needs toward permanent housing.
HSH	<p>Interim Housing: Family Interim Housing – supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management and stabilizing temporary housing for families. The program offers two types of interim housing; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary and temporary housing for unsheltered families who require shelter accommodations and case management support.</p> <p><i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i></p>	Family-appropriate interim housing that keeps families safe, together, and connected to school and work is critical for families with children, especially where family homelessness is rising.
HSH	<p>Interim Housing: Youth Interim Housing – supports temporary and/or emergency shelter for unsheltered people experiencing homelessness accompanied with supportive services and case management. Programs serve youth ages 18-24.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	Youth-specific interim housing that provide safety, stability, and developmentally appropriate supports are critical for young adults to prevent early and chronic homelessness.

HSH	<p>Interim Housing: Domestic Violence/Intimate Partner Violence (DV/IPV) Interim Housing – supports short-term housing and/or emergency beds for DV/IPV individuals experiencing homelessness with supportive services and case management.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	Immediate, confidential, and safe interim housing are critical for survivors of domestic and intimate partner violence, including older adults, youth, and parents, enabling them to escape violence.
HSH	<p>Interim Housing: Pathway Home Interim Housing – supports short-term housing for people experiencing homelessness included in Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.</p> <p><i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i></p>	Encampment-linked interim housing options are critical for people living in encampments so that site resolutions lead to placements rather than displacement.
DPH	<p>Interim Housing: Recovery Bridge Housing – supports Recovery Bridge Housing beds, which provide interim housing to people co-enrolled in a substance use disorder treatment program.</p>	Stable, service-linked interim housing is critical for people with substance-use disorders to safely engage in treatment and reduce risks of returning to homelessness.
LAHSA	<p>Transitional Housing for Special Populations: Host Homes for Youth – supports Host Homes, a Housing First and harm reduction-based housing model that is part of a crisis response program which provides safe, client-driven supportive services and access to community residents ("hosts") who also live in the housing unit.</p>	Did not advance to Phase 2.
DPH	<p>Interim Housing: Interim Housing Inspections – supports regular inspections of interim housing facilities to ensure they are within approved living standards and comply with applicable laws and ordinances.</p>	Did not advance to Phase 2.
DPH	<p>Interim Housing: Emergency Housing – supports people experiencing homelessness served by DPH Communicable Disease Programs in need of temporary lodging, meals, and transportation to complete recommended communicable disease treatment, isolation, and/or quarantine.</p>	Did not advance to Phase 2.
DMH	<p>Interim Housing: Interim Housing Staff and Administration – supports staffing costs for DMH for staff who work with Department of Health Services (DHS) and LAHSA to triage interim housing referrals as part of "air traffic control" and ensure appropriate placement.</p>	Did not advance to Phase 2.

PERMANENT HOUSING

Lead Dept/ Agency	Service Type	Equity Considerations
HSH	<p>Time-Limited Subsidies: <i>Shallow Subsidy</i> – supports the Shallow Subsidy program, which provides financial assistance for 35-40% of a household's monthly rent for a period of up to five years, as well as case management and housing-focused supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	Modest ongoing rent support is critical for severely rent-burdened households—such as older adults, people with disabilities, and very low-income workers—to prevent eviction and returns to homelessness.
HSH	<p>Time-Limited Subsidies: <i>Single Adult TLS</i> – supports the adult TLS program, which connects individuals experiencing homelessness to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	Short- to medium-term rental assistance and light-touch supports are critical for single adults with some capacity to sustain housing to move into and maintain permanent homes.
HSH	<p>Time-Limited Subsidies: <i>Family TLS</i> – supports the family TLS program, which connects families to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	Time-limited rental support and services are critical for families with children to exit interim settings, reduce time homeless, and maintain stability in school and work.
HSH	<p>Time Limited Subsidies: <i>Youth TLS</i> – supports the youth TLS program, which connects youth ages 18-24 experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	Temporary rental assistance and tailored supports are critical by young adults transitioning from unstable situations into long-term housing while building income and rental history.

HSH	<p>Time Limited Subsidies: DV/IPV TLS – supports the DV/IPV TLS program, which connects households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	<p>Time-limited rental assistance and supportive services are critical for survivors of domestic and intimate partner violence to safely leave abusive environments and maintain independent housing.</p>
DPSS	<p>Time-Limited Subsidies: Subsidized Housing for Homeless Disabled Individuals – supports rental subsidies for people experiencing homelessness or at risk of homelessness who are receiving General Relief (GR) benefits and pursuing Social Security Income (SSI).</p>	<p>Stable housing while navigating SSI and disability benefit processes is critical for people with disabling conditions who rely on basic cash assistance, so they are not forced to stay homeless while awaiting benefits application decisions.</p>
HSH	<p>Permanent Supportive Housing: ICMS – supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in permanent housing, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p>	<p>Long-term, relationship-based case management is critical for PSH tenants with intensive medical, mental health, and functional needs to remain stable and connected to care.</p>
HSH	<p>Permanent Supportive Housing: Rental Subsidies/Tenancy Support Services – supports locally funded rental subsidies and Tenancy Support Services for a subset of PSH clients, which include move-in assistance, crisis intervention, health and safety visits, unit habitability inspections, support with reasonable accommodations, administration of timely rental payments, and coordination with landlords to address unit or tenancy issues.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p>	<p>Locally funded rental subsidies and flexible tenancy supports are critical for tenants with extremely low incomes who lack federal subsidies to exit homelessness and maintain stability in housing.</p>
HSH	<p>Permanent Supportive Housing: Pathway Home Permanent Housing – supports Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.</p>	<p>Reserved permanent housing options are critical for people leaving encampment-linked interim housing so they can transition to long-term stability.</p>

HSH	<p>Housing Acquisition: Master Leasing – supports centralizing the leasing of entire buildings and individual apartments to quickly and permanently house people experiencing homelessness through a range of incentives offered to property owners and developers to facilitate increased usage of tenant-based vouchers.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>	Master-leased units that reduce screening barriers and increase access in tight rental markets are critical for households with vouchers, low incomes, or challenging rental histories.
LAHSA	<p>Housing Acquisition: Residential Property Services Section (RPSS) – supports multi-year agreements between service providers and owners of multi-family buildings. Agreements provide owners with financial support for building property management, repairs and maintenance, and vacancies in exchange for providing affordable rental units to individuals and families.</p>	Basic property support and coordination are critical for tenants and property owners, though this cycle prioritizes direct placement and retention services for the highest-barrier populations.
HSH	<p>Permanent Supportive Housing: Permanent Housing for Older Adults – supports direct housing assistance for General Relief recipients who are older adults and who are homeless or at high-risk homelessness to support pathways to permanent housing while strengthening connections to the County's social safety net.</p>	Age-appropriate permanent housing support and strong benefit and health-service connections are critical for older adults; these needs are largely met through existing interim, TLS, and PSH resources.
DPH	<p>Permanent Supportive Housing: Client Engagement and Navigation Services (CENS) – supports CENS Substance Use Disorder (SUD) counselors serving participants living in project and tenant-based PSH. CENS SUD Counselors provide outreach and engagement, SUD screening, determine an appropriate provisional level of care, and facilitate a successful referral and linkage to SUD treatment. Other CENS services provided to PSH residents include SUD educational sessions, service navigation, and other ancillary referrals and linkages.</p>	Substance-use navigation and treatment linkage are critical for PSH tenants with SUD issues; these needs are increasingly integrated into broader behavioral-health models.
DMH	<p>Permanent Supportive Housing: Housing Supportive Services Program (HSSP) Staff and Administration – supports staffing and administrative costs for PSH programs including HSSP efforts administered by DMH. The DMH Housing and Service Integration team is responsible for oversight and administration of the HSSP and the Legal Entity HSSP contractors including staffing, MediCal claiming, and service delivery of the HSSP. They also work with DHS-Housing for Health and DPH-Substance Abuse Prevention and Control partners to address client and building related issues in PSH.</p>	Did not advance to Phase 2.

LACDA	Housing Acquisition: Homeless Incentive Program – supports the Homeless Incentive Program for participating Public Housing Authorities, which provides clients matched to federal subsidies with funding for move-in assistance and security deposits as well as operates landlord recruitment and incentive programs.	Did not advance to Phase 2.
STABILIZE		
Lead Dept/ Agency	Service Type	Equity Considerations
DEO	Employment & Income Support: Employment for Adults Experiencing Homelessness – the Department of Economic Opportunity (DEO) supports the Regional Initiative for Social Enterprises known as LA:RISE that unites the City of LA and County Workforce Development System with employment social enterprises to assist those impacted by homelessness get good jobs and remain employed.	Did not advance to Phase 2.
LOCAL JURISDICTIONS		
Lead Dept/ Agency	Service Type	Equity Considerations
CEO	Continuums of Care: CoC – supports the Long Beach, Pasadena, and Glendale CoCs with a direct allocation of funding for homeless prevention, outreach, interim housing, housing navigation, housing location, and TLS.	Prevention, outreach, interim housing, and rehousing supports are critical for residents in CoC cities; these are primarily met through local funding so that Comprehensive Homeless Solutions can be dedicated to regional programs.

PROGRAMMATIC STAFFING		
Lead Dept/ Agency	Service Type	Equity Considerations
HSH	Unsheltered Response Staff – supports programmatic staffing related to unsheltered response and outreach.	Managed and coordinated outreach operations are critical for communities experiencing unsheltered homelessness to ensure consistent engagement and connections to care.
HSH	Interim Housing Staff – supports programmatic staffing related to interim housing.	Sufficient programmatic support to keep interim housing safe, staffed, and coordinated is critical for individuals and families relying on these shelters.
HSH	Housing Strategy and Solutions Staff – supports housing development, flexible housing subsidy pool, case management, and enriched residential care staff.	Stable administrative and program staffing to manage contracts, data, and oversight is critical for people relying on permanent housing programs, so resources are delivered reliably.
HSH	Clinical Services Staff – supports provider, nursing, social work, occupational therapy, and clinical quality staff.	Stable administrative and program staffing to manage contracts, data, and oversight is critical for people relying on permanent housing programs, so resources are delivered reliably.
HSH	Systems Coordination and Engagement Staff – supports regional partnership, population specific, mainstream services, lived experience, and training and capacity building staff.	N/A
HSH	Strategy and Partnerships Staff – supports equity, communications, governance, State/federal/tribal relations, Board of Supervisors relations, unincorporated areas, municipal relations, strategy and planning staff.	N/A
HSH	MediCal Operations Staff – supports MediCal operations and planning, revenue cycle management, and patient financial services staff.	N/A
HSH	Data and Analytics Staff – supports programmatic staffing related to data systems and analytics.	Accurate data infrastructure that tracks services and outcomes is critical for people interacting with the system so inequities can be identified and addressed.

ADMINISTRATION		
Lead Dept/ Agency	Service Type	Equity Considerations
HSH	Administration – supports budget, fiscal, contractual administration, procurement, facility, human resources, IT operations, and compliance and risk management staff; services and supplies; and general administrative costs.	Fiscal and contracts capacity is critical for frontline programs so staffing, reimbursements, and resources flow without interruption, particularly in high-need areas.