

Measure A Spending Plan Process FY 2026-27

Department of Homeless Services and Housing

Measure A Labor Council



Chief
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Office.



County of Los Angeles
Homeless
Initiative



Regional Homeless Response Funding

Federal



State



Local

Measure A



Measure A

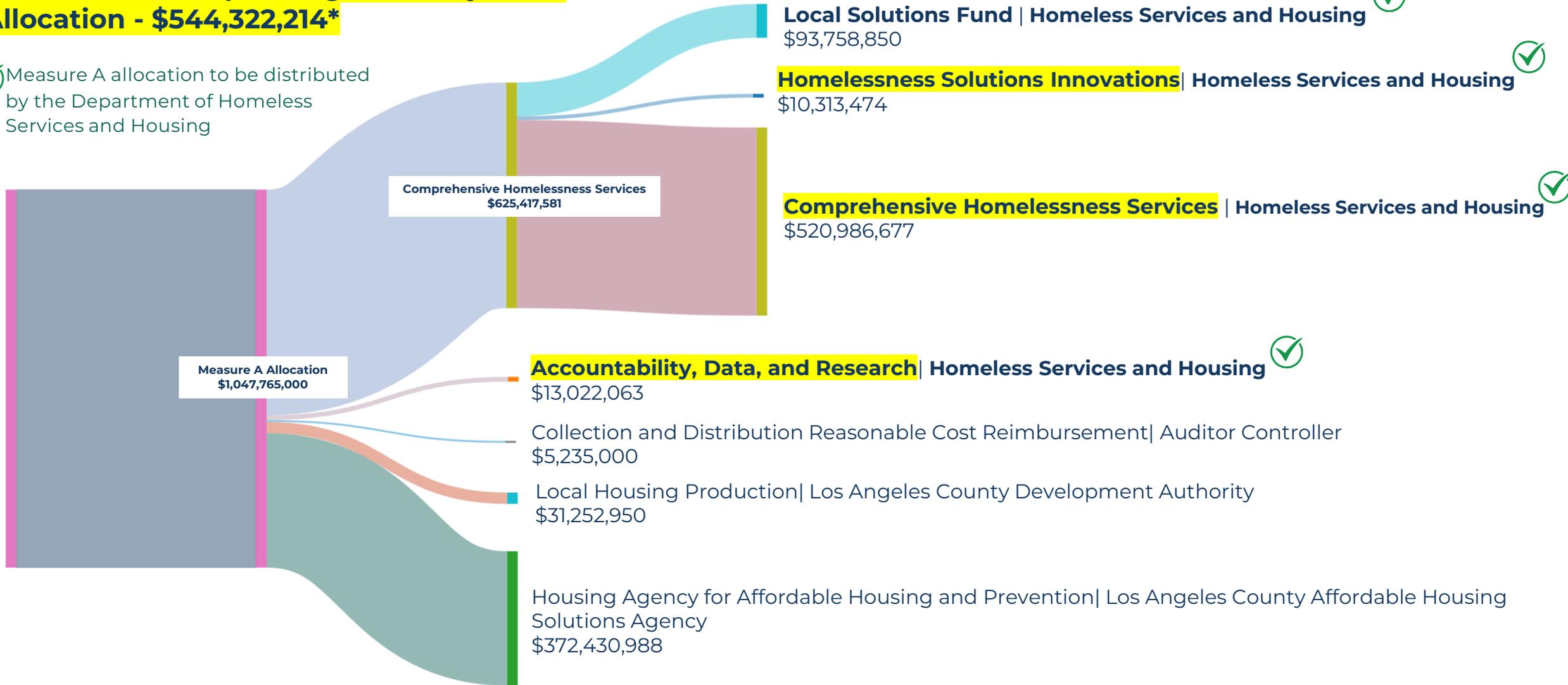
- **Measure A** is an initiative **passed by a majority of voters** in LA County on November 5, 2024
- The ordinance imposes a **½ cent sales tax countywide to fund County homeless services**, and **repeals and replaces Measure H**, the ¼ cent sales tax for County homeless services set that was set to expire in 2027
- Measure A tax collection **began on April 1, 2025**



FY 2026-27 Projected Measure A Revenue

HSH Measure A Spending Plan Projected Allocation - \$544,322,214*

Measure A allocation to be distributed by the Department of Homeless Services and Housing



*Does not include Local Solutions Fund or 8% projected carryover from FY 2025-26

Spending Plan Buckets

SPENDING PLAN

Homelessness Solutions Innovations



New strategies and demonstration projects designed to achieve the Measure A goals. This funding may be used to incubate and test new ideas for future, larger-scale spending under other sections of the Measure A Ordinance.

Comprehensive Homelessness Services



Includes but is not limited to prevention, mental health, outpatient and residential substance use treatment, case management and outreach services, employment services, expedited placement in permanent housing, enhanced emergency housing and interim housing, and affordable housing for people experiencing, or at risk of, homelessness.

Accountability, Data, and Research



For uses intended to promote accountability, oversight, universal data, and outcome evaluation and to expand capacity for data collection and reporting by Funding Recipients, contractors, and service providers. These funds may be used to help facilitate implementation of Measure A and its goals; or to aid in data collection and evaluation of any program furthering the purposes of the Measure A Ordinance.

Developing the Measure A Spending Plan

The FY 2026-27 Measure A Spending Plan is shaped by two main components:

- **The Measure A ordinance language**, which determines what we can invest in, ensuring those investments are directly tied to Measure A outcomes
- **The fiscal deficit**, which determines how much we can invest across programs/services

Measure A Goals

- 1. Increase** the number of people moving from encampments into permanent housing to reduce unsheltered homelessness
- 2. Reduce** the number of people with mental illness and/or substance use disorders who experience homelessness
- 3. Increase** the number of people permanently leaving homelessness
- 4. Prevent** people from falling into homelessness
- 5. Increase** the number of affordable housing units in Los Angeles County

Current and Anticipated Fiscal Landscape

New and/or expanded cost obligations & Loss of or Reductions in State/Federal/One-Time Funding		
Total increase to be absorbed by Measure A, reflecting growth and maintenance in existing Measure A-funded programs/services and loss of other funding streams	\$271,069,000	Includes funding to maintain PSH and interim housing bed rates, Pathway Home, and costs associated with new housing sites opening.
Measure A Revenue Decrease		
Projected Decrease in FY 2026-27 Measure A Revenue	\$14,478,000	Decrease in sales tax revenue due to consumer spending habits
Difference in One-Time Carryover Between FY 2025-26 and FY 2026-27		
\$18,008,000		
Total Projected Deficit FY 2026-27		
-\$303,555,000		

Fiscal Landscape: Deficit Scenario

Comprehensive Homelessness Services:

We need
\$865M - *We have*
\$562M = *The gap*
-\$303M

ESTIMATE TO **MAINTAIN** ALL CURRENTLY FUNDED EFFORTS IN FY 2026-27
(includes expected growth in PSH and IH portfolios, IH bed rate increase and Pathway Home)

PROJECTED FY 2026-27 **MEASURE A ALLOCATION**
(includes 8% projected carryover from FY 2025-26)

PROJECTED FY 2026-27 **DEFICIT**

Homelessness Solutions Innovations:

We need
\$10.60M - *We have*
\$10.31M = *The gap*
-\$290K

ESTIMATE TO **MAINTAIN** ALL CURRENTLY FUNDED EFFORTS IN FY 2026-27

PROJECTED FY 2026-27 **MEASURE A ALLOCATION**

PROJECTED FY 2026-27 **DEFICIT**

Accountability, Data and Research:

We need
\$13.38M - *We have*
\$13.02M = *The gap*
-\$360K

ESTIMATE TO **MAINTAIN** ALL CURRENTLY FUNDED EFFORTS IN FY 2026-27

PROJECTED FY 2026-27 **MEASURE A ALLOCATION**

PROJECTED FY 2026-27 **DEFICIT**

Fiscal Landscape: Deficit Scenario Model

Comprehensive Homelessness Services

Pillar Category	Total FY 2025-26 Approved Allocation	Estimated FY 2026-27 Funding Need
Prevent	\$5,221,000	\$5,221,000
Coordinate	\$10,359,000	\$10,359,000
Stabilize	\$12,220,000	\$12,220,000
Local Jurisdictions	\$20,000,000*	\$20,000,000
Administration	\$23,005,000	\$23,005,000
Connect/Outreach	\$62,672,000	\$62,672,000
Interim Housing	\$194,759,000	\$302,553,000***
Permanent Housing	\$266,473,000	\$329,748,000****
<i>Pathway Home</i>	\$0**	\$100,000,000
Total	\$594,709,000*	\$865,778,000
FY 2026-27 Funding		\$562,223,000
Projected FY 2026-27 Deficit		-\$303,555,000

\$133M

\$100M

*Includes \$10M allocated to Pathway Home
 **Previously paid for with non-Measure A one-time funding
 ***Includes interim housing bed rate
 ****Maintenance due to loss of funding streams and anticipated growth

What is currently being funded by Measure A?*

*Does not include Local Solutions Fund

FY 2025-26 Measure A Spending: \$559M



HOUSE - \$405M

ICMS & Rental Subsidies
Client Engagement and Navigation Services
Shallow Subsidies and TLS
Interim Housing
Emergency Housing
Transitional Housing for TAY
Host Homes for TAY
Master Leasing
Residential Property Services Section
Permanent Housing for Older Adults
Subsidized Housing (Individuals with SSI)
Homeless Incentive Program



COORDINATE - \$11M

Regional Coordination
Youth Collaboration
Education Coordinators
CoC HUD Cash Match
Planning Grant Renewal
Youth Homeless Demonstration Program
DMH's Referral, Access and Data Unit
Faith-Based Coordinators
Coordination for Veterans Document Readiness



STABILIZE - \$12M

Benefits Advocacy
Criminal Records Clearing
Legal & Financial Services
Employment and Income Support



CONNECT - \$60M

Emergency Centralized Response Center
Countywide Outreach
Encampment Assessments
Mobile Public Health Clinical Services
Housing Navigation
Safe Parking
Veteran Call and Resource Centers
Campus Peer Navigation



PREVENT - \$15M

Homeless Prevention Unit
Problem-Solving
Homeless Prevention Case Management & Financial Assistance
Youth Prevention & Family Reconnection
Youth Homelessness and Prevention



OTHER EFFORTS - \$56M

Pathway Home
Continuums of Care
Homeless Count
HMIS
Client Portal
Accountability, Data and Research: Staff, Consultants
Technology and Services
Community Engagement
Administration



For more details on
FY 2025-26 spending

Spending Plan Process: A Phased Approach

The Measure A Spending Plan process has evolved into two phases, informed by community and partner feedback:

Phase 1: Rubric

- Refine criteria to reflect community and partner feedback
- Apply the rubric to assess all currently funded programs and services for potential curtailments or reductions using a scale
- Only the programs or services that meet the rubric criteria will advance to Phase 2 for further assessment

Phase 2: Program-Level Review

- Conduct detailed program-level reviews to determine where additional reductions or curtailments are needed
- Incorporate both quantitative and qualitative data and information into decision-making, including considerations elevated through community and partner engagement

Phase 1: Rubric Criteria and Scoring Scale

<p>Standing Obligations: Is this program/service something that must comply with contractual/legal agreements?</p>	<p>Measure A Goals, Target and Equity Metrics: Does this program/service support the use of Measure A funding to achieve Measure A Goals 1 through 3, in alignment with the target or equity metrics per the ordinance?</p>	<p>Core Mission: Does this program/service literally keep people housed in permanent housing, including the attached housing supportive services? If this program/service is not funded, will people lose their permanent housing?</p>	<p>Fund Match: Does this program/service use a funding source that requires a local fund match to maximize drawdown of state or federal dollars?</p>
<p>Yes or No</p> <p>If yes, this program/service must be funded and will advance to Phase 2</p>	<p>4 – Directly supports Measure A Goals 1, 2 or 3 and target and equity metrics; strong/explicit alignment</p> <p>3 – Moderately supports Measure A Goals 1, 2 or 3 and target and equity metrics; partial alignment</p> <p>2 – Indirectly or minimally supports Measure A Goals 1, 2 or 3 and target and equity metrics; weak alignment</p> <p>1 – No alignment with Measure A Goals 1, 2, or 3 or associated target or equity metrics</p>	<p>4 – Explicitly supports keeping people housed in permanent housing; reduction or curtailment of funding would result in immediate loss of housing</p> <p>3 – Moderately supports keeping people housed in permanent housing or supports housing stability; reduction or curtailment of funding would likely result in loss of housing in the short term (e.g., within several months), but not necessarily immediately</p> <p>2 – Indirectly supports keeping people housed in permanent housing or supports housing stability; reductions or curtailment of funding may result in eventual loss of housing or cause housing insecurity</p> <p>1 – Does not support or is unrelated to housing retention or stability</p>	<p>4 – Requires a local match that enables significant drawdown of state or federal funds</p> <p>3 – Requires a local match that enables moderate draw down of state or federal funds</p> <p>2 – Requires a local match that enables minimal to low draw down of state or federal funding</p> <p>1 – Does not require or provide a local match</p>



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Strategic Decision Making

Phase 1: Rubric Findings

Phase 1: Rubric Findings for Comprehensive Homelessness Services

Pillar Category	Programs/Services Curtailed in Phase 1
Coordinate	Regional Coordination; Youth Collaboration; Education Coordinators; Youth Homeless Demonstration Program Support; Referral, Access and Data Unit (DMH); Improved Coordination for Document Readiness for Veterans
Prevent	Youth Family Reconnection; Emergency Basic Support Services; Housing Related Assistance
Connect/Outreach	Encampment Assessments; Mobile Public Health Clinical Services for PEH; Campus Peer Navigation
Interim Housing	Interim Housing Staff and Administration; Interim Housing Inspections; Emergency Housing (DPH)
Permanent Housing	Housing Supportive Services Program (HSSP) Staff and Administration; Homeless Incentive Program
Stabilize	Benefits Advocacy (DMH and MVA); Criminal Records Clearing Project; Employment for Adults Experiencing Homelessness

Phase 1: Rubric Findings for Comprehensive Homelessness Services

Pillar Category	Programs/Services Advancing to Phase 2
Coordinate	Continuum of Care (CoC) Housing and Urban Development (HUD) Cash Match; Planning Grant Renewal
Prevent	Problem-Solving; Homeless Prevention Case Management & Financial Assistance
Connect/Outreach	Countywide Outreach System Staff and Administration (LAHSA); Countywide Outreach System/Multi-Disciplinary Teams; Housing Navigation; Safe Parking
Interim Housing	Interim Housing (LAHSA, DHS, DPH, CEO); Transitional Housing for Transition Age Youth (TAY); Host Homes for TAY
Permanent Housing	Shallow Subsidy; Time-Limited Subsidy; Subsidized Housing for Homeless Disabled Individuals Pursuing SSI; Intensive Case Management Services; Rental Subsidies/Tenancy Support Services; Permanent Housing for Older Adults; Client Engagement and Navigation Services; Residential Property Services Section; Master Leasing
Stabilize	Benefits Advocacy; Legal Services
Local Jurisdictions	Continuums of Care; Pathway Home

Projected Deficit After Phase 1

Comprehensive Homelessness Services Projected Deficit:

$$\begin{array}{rcl} \mathbf{\$865M} & - & \mathbf{\$562M} & = & \mathbf{\$303M} \\ \text{ESTIMATE TO MAINTAIN} & & \text{PROJECTED FY 2026-27} & & \text{PROJECTED FY} \\ \text{ALL CURRENTLY FUNDED} & & \text{MEASURE A ALLOCATION} & & \text{2026-27} \\ \text{EFFORTS IN FY 2026-27} & & \text{(includes 8\% projected carryover from} & & \text{DEFICIT} \\ \text{(includes expected growth in PSH and IH} & & \text{FY 2025-26)} & & \\ \text{portfolios, IH bed rate increase and} & & & & \\ \text{Pathway Home)} & & & & \end{array}$$

Comprehensive Homelessness Services Projected Deficit After Phase 1:

$$\begin{array}{rcl} \mathbf{\$303M} & - & \mathbf{\$33M^*} & = & \mathbf{\$270M} \\ \text{PROJECTED FY} & & \text{TOTAL} & & \text{PROJECTED} \\ \text{2026-27} & & \text{CURTAILMENTS} & & \text{FY 2026-27} \\ \text{DEFICIT} & & \text{FROM PHASE 1} & & \text{DEFICIT AFTER} \\ & & & & \text{PHASE 1} \end{array}$$

*Does not include total associated staffing and administrative costs for all LAHSA programs/services curtailed in Phase 1



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Strategic Decision Making

Phase 2: Program-Level Review

Phase 2: Program-Level Review

Performance and Outcome Analysis:

Prioritizing Equity: Does this program/service address populations facing the greatest disparities (e.g., BIPOC, TAY, families, older adults)?

Outcomes and Performance: Does this program/service demonstrate clear, measurable outcomes to show efficacy?

Leveraging Other Resources: In what ways has the administrator of the program/service leveraged or exhausted all other funding sources beyond Measure A to support this program/service?



Would curtailments or reductions increase disproportionality or widen gaps in service access for marginalized populations?

Would funding reductions or curtailments reduce geographic equity (e.g., SPAs already under-resourced)?

What is the cost per unit of service? Can you measure cost per successful outcomes?

Has it demonstrated reductions in racial, gender or ethnic disparities in positive outcomes?

Is this program supporting system throughput?

Are there any other potential funding sources that could support this program/ service and reduce or eliminate the reliance on Measure A?

Has this program/service consistently demonstrated underspend in any of its existing funding sources, suggesting a need to right-size its Measure A investment?

**Due to data limitations, not all analysis is feasible for all program areas*

FY 2026-27 Spending Plan Timeline

Finalize Rubric and program-level review criteria by end of September	Complete Phase 1 and continue Phase 2	Finalize Draft Spending Plan and release for feedback and Public Comment period	Present Draft Board Letter with Recommended Spending Plan	Present Final Board Letter with Recommended Spending Plan at Board of Supervisors meeting	Final Spending Plan to be considered in County's Recommended Budget Phase	FY 2026-27 Service Provider Contracts executed under Department of Homeless Services and Housing
SEPT 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026	MAY 2026	JULY 2026



Register now!
FY 2026-27 Measure A
Spending Plan Town Hall
 Nov 20 at 9:30am



Thank You



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