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August 7, 2025

TO: Supervisor Kathryn Barger, Chair  
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Supervisor Holly J. Mitchell  
Supervisor Lindsey P. Horvath  
Supervisor Janice Hahn

FROM: Edward Yen *Edward Yen*  
Executive Officer

SUBJECT: **REPORT ON ANALYSIS OF COUNTY COMMISSIONS  
(ADMINISTRATIVE MEMO, ITEM NO. 80, AGENDA OF JULY 23, 2024)  
FINAL ASSESSMENT**

As directed by your Board during the discussion of Agenda Item 80 at the Board meeting of July 23, 2024, the Executive Office (EO) completed an in-depth analysis of Los Angeles County's extensive commission system. The objective of this assessment is to provide a clear foundation fostering greater efficiency, maximizing impact, and enhancing responsiveness to LA County's diverse communities. This assessment is the conclusion of the June 12, 2025, Report Back: Analysis of County Commissions.

This assessment offers a comprehensive look at commissions' structure, operations, and potential for greater effectiveness. With 225 commissions, committees, boards, authorities, and task forces in the County (collectively referred to as "commissions"), these bodies are crucial for public engagement and providing expert advice to the Board of Supervisors (BOS). Across these entities, there are approximately 2,083 total commissioners, of which 1,068 are nominated by the Board of Supervisors. Commissions offer valuable benefits by creating visible forums for key issues and convening expertise not readily available within government agencies. Commissions also allow for deeper examination of complex policy issues and, due to their nonpartisan or bipartisan nature, often produce findings that are more broadly acceptable to both County leadership and the public. At the same time, some critics argue that County commissions can be expensive, are often created to avoid difficult decisions, and that their recommendations are frequently ignored by decision-makers. These differing views highlight the need for a more thorough analysis of our County commissions and how effective they truly are.

This report presents the final findings of the EO's comprehensive assessment of Los Angeles County's commission system. Using a structured evaluation framework based on six criteria defined in this report, the EO analyzed the necessity, performance, and impact of commissions across the County, and recommends to sunset six commissions and potentially merge 40 commissions. These recommendations aim to streamline the County's commission landscape, reduce redundancies, and improve overall efficiency. If adopted in full, the proposed changes would result in an approximately 20% reduction in the total number of commissions, and a 50% reduction in Category 1, Citizens Advisory Commissions. The remaining 179 commissions were evaluated but did not warrant structural changes at this time, due to minimal resource demands, alignment with Board priorities, and/or ongoing statutory obligations. A detailed summary of these recommendations is provided in the attached Exhibits.

## Executive Summary

The County of Los Angeles' diverse commission system is a complex framework designed to integrate specialized expertise and community perspectives into its governance. The Executive Office has strategically categorized the County's extensive commission landscape into seven principal types to facilitate a robust framework for strategic evaluation. The EO reviewed 225<sup>1</sup> commissions, organized into seven categories:

| Category | Type of Body                         | Total |
|----------|--------------------------------------|-------|
| I        | Citizens Advisory Commissions        | 43    |
| II       | Administrative Boards and Committees | 31    |
| III      | Authorities of the County            | 5     |
| IV       | Interagency Coordination Committee   | 32    |
| V        | Joint Powers Authority               | 53    |
| VI       | Special Purpose Districts            | 57    |
| VII      | Ad Hoc Committees and Task Forces    | 4     |

To objectively assess the structure, function, and continued necessity of these commissions, the EO established a comprehensive evaluation framework based on six key criteria. First, **Mission, Purpose, and Category** defines the commission's core function and categorizes it as advisory, administrative, interagency, Joint Powers, or County authority. **Statutory Requirements** identifies whether legal mandates establish

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<sup>1</sup> 34 of the 225 commissions are administered by the Commission Services Division in the Executive Office, with the remaining commissions supported by other departments or entities.

or govern the commission's existence. **Overlap and Duplication** examines whether the commission's duties intersect with or duplicate the functions of other County bodies. **Resources** evaluate operational demands, including staffing levels, financial costs, commissioner appointments, and stipends. **Engagement and Operations** assesses commissioner participation, meeting frequency, and quorum adherence. Finally, **Productivity and Relevance** measures the commission's efficiency, use of resources, accomplishments, and alignment with current Board of Supervisors priorities. The evaluation criteria for this assessment also considered equitable and fair representation, with proposed mergers or sunset of commissions selected to ensure these changes do not reduce representation of communities and stakeholders.

This report is the culmination of an extensive analytical effort conducted internally by the EO, involving comprehensive research, detailed analysis, evaluation of commissions, and feedback from many stakeholders, including Board Offices, County departments, and numerous commissions. The EO also reviewed commission documentation such as, historical reports, sunset reviews, and meeting minutes to accurately gauge productivity and relevance. In addition, the EO conducted an in-depth analysis to understand commission structures and governance, including reviews of County Codes, state mandates, and membership requirements. This scrutiny extended to evaluating merger feasibility and benchmarking best practices from other jurisdictions.

Beyond document reviews, this effort demanded extensive stakeholder engagement, such as County departments and Board Offices, and was crucial for assessing the effectiveness and relevance of Los Angeles County's commissions. The EO conducted comprehensive surveys of departments and relevant commissions, not only to gather detailed cost data on staffing, services, and operational expenditures, but also to elicit qualitative feedback on accomplishments, productivity, and functional contributions. This process extended beyond data collection; EO staff conducted iterative follow-ups, interviews with departmental subject matter experts, and targeted discussions to clarify operational nuances and verify findings. In parallel, the EO worked closely with Board Offices to vet stakeholder input, ensuring feedback on commissioner engagement and functional effectiveness was fully considered and accurately reflected in this assessment.

## **Stakeholder Feedback**

The insights gathered through the comprehensive engagement process provided a direct and critical perspective on the performance and relevance of numerous commissions. These insights were informed by feedback from a wide range of County stakeholders, including Board Offices, the Sheriff, the Chief Executive Office (CEO), County Counsel, the LA County Library, and the Departments of Beaches and Harbors, Public Works (DPW), Arts and Culture, Aging & Disabilities (AD), Children and Family Services (DCFS), Public Health (DPH), Consumer and Business Affairs (DCBA),

Public Social Services (DPSS), Military and Veterans Affairs (DMVA), Parks and Recreation (DPR), Regional Planning (DRP), the Probation Department, Treasurer and Tax Collector (TTC), along with many commissions themselves. This breadth of engagement ensured that the assessment captured diverse operational and practical considerations that may not be fully reflected in formal documentation.

This input provided valuable insights into which commissions are viewed as essential, and which may no longer align with the County's current operational needs or priorities. For instance, stakeholders recommended merging or eliminating the Consumer Affairs Advisory Commission, citing its limited effectiveness and endorsing the potential transfer of duties within DCBA. Concerns were also raised regarding commissions with irregular meeting schedules or limited scope, such as the Commission on Insurance and the Civic Center Authority, which was frequently identified for potential sunset or merger. Conversely, stakeholders affirmed the continued necessity and unique functions of commissions such as the HIV Commission (due to federal mandate) and the Emergency Medical Services Commission (EMS), which continues to serve a critical role in public health coordination.<sup>2</sup>

Broader patterns emerged from stakeholder feedback regarding other commissions. For example, the Quality & Productivity Commission (QPC) was widely recommended for retention due to its regular meetings and support for Board policies; however, several stakeholders noted functional overlap with the Citizens' Economy and Efficiency Commission. Similarly, stakeholders recommended merging the Accessibility Appeals Board with the Commission on Disabilities, and also proposed combining the Commission on Older Adults with the Commission on Disabilities, noting that both bodies address equity issues affecting distinct but sometimes overlapping populations, with intersecting priorities that align with the integrated structure of the Aging & Disabilities Department. Other merger recommendations included grouping the Arts Commission with the Library Commission to consolidate thematic programming, with some stakeholders also recommending merging the Parks & Recreation Commission to further enhance a unified cultural and programmatic focus.<sup>3</sup>

Stakeholders also provided consistent feedback regarding the alignment of oversight-focused commissions. Several stakeholders recommended consolidating the functions of the Sybil Brand Commission and the Gender Responsive Advisory Committee (GRAC) under the umbrella of the Sheriff Civilian Oversight Commission (COC), streamlining oversight responsibilities. Additionally, there was support for establishing a

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<sup>2</sup> The EO recommends merging the Consumer Affairs Advisory Commission with the Commission on Insurance and/or the Small Business Commission; the Civic Center Authority is recommended for sunset; and no changes are proposed for the EMS or HIV Commissions.

<sup>3</sup> The EO recommends merging the Commission on Disabilities with the Commission on Older Adults; merging QPC with the Economy and Efficiency Commission; and consolidating the Library and Arts Commissions, with the Parks and Recreation Commission as an additional option.

coordinated oversight body to align efforts among other justice-related entities, including the County Probation Oversight Commission (POC), while preserving the distinct mandates of each. Some stakeholders also suggested eliminating the Public Safety Realignment Team (PSRT) due to overlap with other criminal justice oversight bodies, while others affirmed its continued relevance. Similarly, feedback highlighted opportunities to consider coordinating multiple inclusivity-focused commissions—such as the Commission on Disabilities, Commission on Older Adults, Veterans Advisory Commission, and LGBTQ+ Commission—under a more unified advisory framework. This approach could enhance collaboration and visibility, and promote alignment and standardization, while preserving distinct voices and subject matter focus.<sup>4</sup>

In addition, the assessment identified an opportunity to streamline the County’s various building code appellate boards. Stakeholders recommended merging bodies managed by DPW such as the Board of Examiners of Plumbers and Gas Fitters Accessibility Appeals Board, Engineering Geology and Soils Review and Appeals Board, the Building Board of Appeals, and Water Appeals Board into a unified “Building and Technical Appeals Board.” These commissions currently handle specialized appeals related to building standards, accessibility compliance, water service disputes, and technical engineering issues. Consolidating these bodies would create a centralized forum for resolving code enforcement appeals, enhance process consistency, and preserve the specialized expertise of subject matter experts by maintaining distinct panels or subcommittees.<sup>5</sup>

Stakeholder feedback also underscored the importance of better coordination among commissions focused on children and family services. While there were suggestions to fully merge bodies such as the Policy Roundtable for Child Care and Development, Commission for Children and Families (CCF), and the Inter-Agency Council on Child Abuse and Neglect (ICAN), the prevailing recommendation and analysis emphasized maintaining their independent mandates while enhancing collaboration through structured forums. In particular, ICAN’s statutory child fatality review responsibilities, confidential casework, and inter-agency governance model, necessitate its continued operation as a stand-alone council. To strengthen coordination, it is recommended that relevant entities convene on a semi-annual basis to align priorities, share data, and streamline policy efforts related to children and family services.<sup>6</sup>

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<sup>4</sup> The EO recommends merging the Sybil Brand Commission and GRAC into the Sheriff Civilian Oversight Commission and supports exploring an umbrella justice oversight structure. The EO also recommends convening an Inclusivity Council composed of Human Relations Commission, Disabilities, Older Adults, LGBTQ+, Veterans, Native American, and Youth commissions.

<sup>5</sup> The EO recommends merging the Accessibility Appeals Board, Board of Examiners of Plumbers and Gas Fitters, Engineering Geology and Soils Review and Appeals Board, and Water Appeals Board into the Building Board of Appeals under a unified “Building and Technical Appeals Board” model.

<sup>6</sup> The EO recommends maintaining ICAN, CCF, and the Policy Roundtable as independent bodies, while establishing a semi-annual Children’s Coordinating Council or Joint Child Safety Forum to align priorities and enhance inter-agency coordination.

This collective feedback from multiple stakeholders underscores the varied perspectives on the utility and necessity of commissions and was critical in identifying operational challenges, overlaps, and redundancies not evident through data alone. These insights, combined with internal evaluation, ensure that recommendations are grounded in both analysis and practical realities. The assessment also drew on prior studies, including the 2016 Arroyo Associates report, which reviewed 172 commissions and issued 21 structural recommendations, as well as ongoing Sunset Review reports prepared for the Audit Committee. Together, this layered approach forms the foundation for the recommendations that follow.

### **The Financial and Operational Landscape: Cost Breakdown and Support Structures**

The operational costs of County commissions are primarily driven by the personnel and administrative support required for their functions. These costs vary significantly based on the commission's scope, membership, and activity level, underscoring the vital need for robust and ongoing support services.

Certain large or particularly vital commissions, such as the QPC or the COC, often benefit from a dedicated Executive Director and associated staff. Executive Directors provide high-level leadership, manage strategic direction, oversee daily operations, and serve as the primary link between the commission, County departments, and the Board. Their presence signifies a substantial, ongoing investment for the commission, necessitating expert guidance and administrative autonomy with associated costs encompassing salary, benefits, and support staff. It is important to note that due to current budget constraints, the availability of dedicated Executive Directors and staff may be impacted. However, the operational needs of these commissions remain constant and, in some cases, are expanding due to expanded mandates and Board directives.

To ensure continuity, the EO is proactively implementing a "Shared Services" initiative to provide common administrative and creative support to EO commissions facing staffing reductions. While this model maximizes existing resources, it is not always a substitute for dedicated staffing where specialized expertise and workload demands exceed shared capacity. The implementation of the Shared Services model demonstrates the EO's commitment to maintaining essential functions amidst fiscal adjustments but also highlights the need for strategic investment in staff support to sustain service levels.

Many commissions receive essential, comprehensive support from the Commission Services Division within the EO, which is critical to ensuring their efficient and compliant operation. The Division administers 34 commissions and 39 subcommittees, with a dedicated team of 26 staff members (including two vacancies), supporting

approximately 28 meetings a month, many of which require approximately three to five staff for effective facilitation and documentation. The EO is implementing a “Shared Services” model to cross-train selected staff and provide more standardized, flexible support across the department. These efforts aim to meet evolving demands while reinforcing the importance of ongoing reviews to ensure staffing and resources remain aligned with the County’s priorities. The EO remains committed to sustaining high-quality operations in Commission Services, even in challenging fiscal environments.

### **Annual Costs by Commission (Fiscal Years 2023-24 and 2024-25)**

To provide your Board with a financial overview, this section details the operational and maintenance costs primarily for Category 1 commissions. Across Fiscal Years (FYs) 2023-24 and 2024-25, the total estimated cost of these commissions to Los Angeles County was approximately **\$7.6 million in FY 2023-24** and **\$7.8 million in FY 2024-25**, reflecting a slight increase.<sup>7</sup> This financial data reveals a diverse expenditure profile, with salaries for direct staff support consistently representing the largest single expenditure category, underscoring the significant investment in human capital dedicated to these advisory bodies.

While most commissions incur direct operational costs ranging from minimal, such as the Parks and Recreation Commission (\$500 annually for stipends), or those with no direct costs as they are absorbed by larger departmental budgets (e.g., Board of Governors, Department of Museum of Natural History), others carry substantial annual expenses. As an example, the Commission on HIV, with expenditures exceeding \$1.5 million annually, primarily driven by salaries and employee benefits (S&EB) of \$1,213,372, with services and supplies (S&S) of \$303,820, and participant incentives \$22,722. The Los Angeles Probation Oversight Commission costs over \$1.8 million annually, predominantly due to staff S&EB of \$1,599,647, with S&S expenses of \$287,207. The Quality and Productivity Commission incurs approximately \$1.02 million in annual costs, including \$681,097 in S&EB and \$335,446 in S&S. Similarly, the Los Angeles County Youth Commission incurs \$986,812 annually, with \$711,267 in S&EB and \$275,545 in S&S. In both cases, the substantial costs are largely attributed to salaries and program-related expenses.

### **Recommendations for Commission Optimization**

Based on a comprehensive analysis of the commission landscape, operational data, and detailed feedback from diverse County stakeholders, including Board Offices, the EO proposes a number of recommendations to enhance efficiency, eliminate redundancies, and ensure the continued relevance of County commissions. These

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<sup>7</sup> Costs for Categories 2–7 were generally excluded, as these bodies are often governed by mandates, JPAs, or critical Board priorities, and fall outside the EO’s direct administrative control.

recommendations, derived from our six objective evaluation factors, definitively outline proposed actions while providing thoughtful considerations for optimal implementation. After reviewing 225 bodies, the EO is making specific recommendations for 46 commissions, either to sunset (eliminate) or merge (combine or coordinate with one or more bodies), with detailed justifications provided in the accompanying Exhibits.

The recommendation to “sunset” a commission stems from a critical assessment of its continued necessity, based on the evaluation framework outlined in this report. In some cases, commissions may have successfully fulfilled their original purpose, have overlapping functions with other active bodies, or present opportunities to streamline operations and realign County resources. Eliminating certain commissions can also yield benefits, including potential cost savings in both direct costs and administrative support, as well as reducing the number of Board-nominated commissioners that require ongoing recruitment, vetting, orientation, and oversight. For commissions recommended for sunset, we propose a one-year transition period to conclude operations, during which the commission would retain its full authority and responsibility until all property and records are appropriately transferred to a designated County agency at the end of that year.

Merging commissions is recommended when two or more bodies exhibit significant overlap in purpose, membership, or operational focus. Rather than eliminating functions, a merger consolidates these bodies into a single, streamlined structure that retains essential duties while reducing administrative redundancies, and may include subcommittees or advisory panels to ensure specialized areas of focus are maintained. This approach preserves the subject matter expertise and advisory role of the commissions while promoting greater efficiency, clarity of mission, and more effective use of County resources. Mergers can also create opportunities to reallocate resources, reduce costs, optimize staffing, and streamline operations.

To illustrate the fiscal impact of these recommendations, the EO conducted analyses of potential staffing efficiencies. For example, consolidating the Sybil Brand Commission’s oversight functions under the Sheriff Civilian Oversight Commission (COC) and coordinating its inspection role through an expanded advisory structure, which can also include the Probation Oversight Commission (POC), or Office of Inspector General (OIG), presents an opportunity to streamline administrative support. Both the POC and COC currently maintain individual communication managers, each with an estimated salary and benefits package of approximately \$300,000 annually. By merging these entities under a unified justice oversight council, such as the “Sybil Brand Justice Coalition”, and consolidating communications staffing into a single shared role, the County could realize an immediate savings of \$300,000 — representing approximately 20% of the \$1.5 million in combined operational costs for these bodies.

These analyses demonstrate that strategically consolidating staffing structures, particularly for bodies with overlapping mandates, can improve coordination, generate

fiscal savings, and preserve the County's commitment to transparency and accountability. For commissions not recommended for elimination or merger, the EO emphasizes an ongoing process of modification and realignment to maintain relevance, including regular reviews of foundational documents, meeting frequency, and alignment with evolving Board priorities. Comprehensive tables summarizing the evaluation criteria and recommendations are attached to this report and provide the basis for our proposed actions. Exhibit 3 outlines 179 commissions that were evaluated but did not warrant structural changes at this time, often due to minimal resource demands, alignment with Board priorities, or ongoing statutory obligations.

### **Recommendations to Sunset Commissions**

Six commissions have been recommended for sunset, including the Commission for Public Social Services, the Sybil Brand Commission for Institutional Inspections, the Los Angeles County Commission on Local Governmental Services, the Southern California Regional Airport Authority Board of Directors, the Civic Center Authority, and the Affordable Housing Coordinating Committee.<sup>8</sup> Across these six commissions, there are 76 total commissioners, including 46 that are nominated by the Board. The proposed sunset recommendations would eliminate these commissioner seats while creating potential opportunities to utilize the expertise of some members for appointments to other commissions. If implemented, these sunset recommendations are estimated to yield approximately \$233,106 in annual cost savings, primarily through the reallocation of staff time and a reduction in stipends and other direct administrative costs.

A key example of how a sunset recommendation was determined is the Sybil Brand Commission for Institutional Inspections. Originally established to inspect County correctional and detention facilities, the Commission's core oversight functions are now duplicated by the Sheriff Civilian Oversight Commission (COC) and the Office of Inspector General (OIG), both of which provide more comprehensive investigative authority and access. While the Sybil Brand Commission historically served as a community inspection body, its current impact is limited, as facility access and inspection protocols have become more regulated and specialized. Stakeholder feedback, including input from County Counsel and Public Safety departments, emphasized that continuing the Sybil Brand Commission as a separate entity would no longer be an effective use of resources. Instead, the recommendation is to sunset the Sybil Brand Commission and transition its advisory role into the COC structure, ensuring community perspectives are still represented while reducing administrative redundancy.

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<sup>8</sup> Detailed justifications for the sunset of these commissions may be found in Exhibit 1

## **Recommendations to Merge Commissions**

The EO has identified forty commissions subject to merger, based on the objective criteria applied consistently across the assessment for commissions with overlapping objectives, similar target populations, or complementary functions, merger or combination with other bodies is recommended. For each merger recommendation, the EO has provided two options for consideration: an “Optimal Option,” outlining the most effective pathway for streamlining based on objective evaluation factors, and an “Option 2,” offering an alternate approach. These 40 commissions currently have a total of 591 commissioners, including 364 that are nominated by the Board. The proposed mergers could reduce the total number of commissioners by 144, including reduction of approximately 120 Board nominations, thereby reducing costs and resources required for the ongoing process of recruitment, vetting, and appointments of commissioners.

References to “Coordinate through a centralized Commission for Inclusive Communities” indicate a recommendation to coordinate multiple population-focused commissions, such as those related to veterans, older adults, people with disabilities, and LGBTQ+ communities, under a centralized framework that preserves distinct voices while enhancing cross-collaboration, efficiency, and visibility. Similarly, references to “Coordinate with oversight bodies” indicate a recommendation to bring together oversight-focused entities, such as Gender Responsive Advisory Committee (GRAC), Sheriff Civilian Oversight Commission (COC), Probation Oversight Commission (POC), Juvenile Justice Coordinating Council (JJCC), Office of Inspector General (OIG) and Countywide Criminal Justice Coordination Committee (CCJCC), within a collaborative framework that preserves each body’s unique duties while reducing duplicate membership and sharing staff resources.

As an example of how the evaluation framework was applied, the EO identified opportunities for consolidation among the Historical Landmarks and Records Commission (HLRC), Parks and Recreation Commission, Arts Commission, and Library Commission. The Regional Planning Commission (RPC) expressed openness to absorbing HLRC functions, provided HLRC’s subject matter expertise is retained. The scope of the Parks and Recreation Commission was found to overlap with historical preservation, arts programming, and library services—areas also overseen by the HLRC, Arts Commission, and Library Commission. Cross-departmental discussions supported a potential merger of the Parks, Arts, and Library Commissions under certain conditions, citing overlapping roles in cultural programming and an opportunity to strengthen the Library Commission’s presence.

## **Commission Evaluation and Assessment Best Practices**

Beyond your Board’s directive for commission review, the EO, as part of its Change Management Plan, is actively adopting and implementing best practices for commission management. A key feature of continuous commission management involves regular

evaluations and sunset reviews to track their effectiveness and evolution.<sup>9</sup> These evaluations identify strengths to reinforce any necessary adjustments, whether in the individual commission's composition or its objectives, ensuring alignment with the County's changing needs and priorities. By implementing this structured, broad-based, and equitable approach, it is hoped that your Board will gain a more comprehensive understanding of the added value provided by the County's advisory commissions. This process, therefore, will enable informed decisions about commissions' continuity, optimizes their effectiveness, and ensures they remain strategic assets for the County.

Evaluating an advisory committee's effectiveness and measuring its impact on the County requires a structured approach.<sup>10</sup> This includes defining clear objectives, assessing member selection and contributions, evaluating advisory and information sharing, measuring the impact on the County, and promoting transparency. Regular assessments, using methods such as member contribution evaluation, feedback analysis, and impact measurement, help identify areas for improvement and ensure alignment with organizational needs. This allows for informed decisions regarding the benefits of an advisory commission and ensures its ongoing effectiveness. Conducting a more extensive, externally facilitated review every two or three years can offer fresh perspectives and provide a deeper assessment of commissions.<sup>11</sup> Ultimately, this regularly implemented, structured approach provides a solid framework for the ongoing management of advisory commissions, ensuring their continued alignment with your Board's goals and priorities.

## **Future Considerations**

For future considerations, we recommend the Board of Supervisors consider a phased implementation plan for the sunset and merger of commissions, beginning with a one-year wind-down period following Board action. This plan would outline a clear timeline, identify implementation leads, and detail the transition process to ensure a smooth shift of responsibilities. To address public and community concerns, particularly from underrepresented and vulnerable populations, we propose establishing a formal public input process to gather feedback prior to implementation. Finally, we recommend prioritizing commissions for merger or sunset that present the least stakeholder resistance and are most feasible to implement first, allowing the Board to build momentum before addressing more complex consolidations.

In the future, your Board may also wish to critically assess the current appointment structure for commissions in the future. For instance, currently, each Supervisor may appoint three commissioners to an advisory commission. As the Measure G

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<sup>9</sup> "8 Strategies to Build Value with an Advisory Board." Thought Leadership Articles, 8 Oct. 2024.

<sup>10</sup> Abbate, Bruno. "How to Evaluate the Effectiveness of an Advisory Committee and Measure Its Impact." LinkedIn, 22 Jan. 2024.

<sup>11</sup> The Future of Advisory Committees: Emerging Trends and Best Practices." Board Portal, 19 Feb. 2024.

Governance changes take effect and the number of elected County Supervisors expands to nine, adhering to the current appointment structure could lead to unwieldy commission sizes and a significant increase in administrative burden. To proactively mitigate these challenges and maintain optimal commission functionality, your Board may want to consider modifying the number of appointments to advisory commissions, perhaps to one appointee per Supervisor, effective once the additional Supervisors are elected. Alternatively, exploring other innovative mechanisms designed to ensure efficient commission sizes would be beneficial. Additionally, with the Governance Reform Task Force (GRTF) actively formulating recommendations for the current County governance structure, your Board may wish to initiate further comprehensive changes to the commission framework through GRTF.

## **Conclusion**

The recommendations presented in this assessment are carefully derived from a comprehensive analysis of available data, invaluable departmental feedback, and our six objective evaluation factors. We note that the ultimate decision regarding the status, composition, and strategic direction of the County's commissions rests unequivocally with your Board, which retains full discretion to adopt some, all, or none of these recommendations, or to determine an alternative course of action based on broader strategic considerations and the evolving needs of the County. To reiterate, should the EO's recommendations be adopted, the County would sunset six commissions and potentially subject 40 commissions to merger, streamlining a total of 46 bodies. This results in approximately a 20% reduction in the number of total commissions, and a 50% reduction in Category 1, Citizens Advisory Commissions. Across these recommended sunsets and mergers, the total number of commissioners would be reduced by approximately 220, including about 166 Board-nominated positions. The estimated annual cost savings from the sunset recommendations total approximately \$233,106. Reducing the number of commissioners may also generate additional savings through decreased stipends and the reduction of resources and staffing needed for administrative functions such as recruitment, vetting, and appointments. These changes would also allow for the reallocation of staff time and resources to other priority areas.

Should you require additional information or clarification regarding this assessment or its recommendations, please contact me, or your staff may contact Kellie Johnson, Assistant Executive Officer over our Commission Services Division, at [KJohnson@bos.lacounty.gov](mailto:KJohnson@bos.lacounty.gov).

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Enclosures

SUNSET RECOMMENDATIONS - EXHIBIT 1

| Item # | Commission                                                        | Cat. | Function and Task                                                                                                     | Authority                                                                                                                                                                                                                                                           | Statutory | Meeting Frequency | # of Mmbrs | Annual Operational Costs/ Stipends | Optimal Option             | Justification                                                                                                                                                                                                                                                                                                                                |
|--------|-------------------------------------------------------------------|------|-----------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-------------------|------------|------------------------------------|----------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1      | Commission for Public Social Services                             | 1    | Guides public social service programs: Evaluates welfare programs and department performance                          | Chapter 3.56 of the Los Angeles Code                                                                                                                                                                                                                                | No        | Monthly           | 15         | \$210,481 / \$3,750                | Sunset                     | Public assistance oversight runs parallel to the antipoverty mission of the Community Action Board and the child welfare interests of the Commission for Children and Families. Stakeholders suggest sunset or merger; DPSS open to consolidation. CSBG tripartite advisory requirement continues through CAB.                               |
| 2      | Sybil Brand Commission for Institutional Inspections              | 1    | Inspects county facilities: Conducts unannounced inspections and reports issues                                       | Chapter 2.82 of the County Code                                                                                                                                                                                                                                     | No        | Monthly           | 10         | \$22,100 / \$18,000                | Sunset                     | Jail and detention inspection duties are also monitored by the Sheriff Civilian Oversight Commission, the Gender Responsive Advisory Committee, and reported through CCJCC. Stakeholder recommendation to consolidate with COC/ GRAC/CCJCC. Board Office suggests moving inspections to COC ad-hoc or sunset. 2 vacancies noted.             |
| 3      | Los Angeles County Commission on Local Governmental Services      | 4    | Advises government leaders on improving service delivery: Examines service delivery alternatives, prioritizes studies | Board Order No. 98 of August 23, 1977                                                                                                                                                                                                                               | no        | Monthly           | 21         | \$525 / \$0                        | Sunset                     | Service delivery improvement overlaps with the Citizens Economy and Efficiency Commission and the Quality and Productivity Commission. Remaining duties or tasks can be routed through QPC. Board Offices question relevance and lack of public engagement. 4 vacancies noted.                                                               |
| 4      | Southern California Regional Airport Authority Board of Directors | 5    | Coordinates regional air strategy: studies transportation needs, recommends solutions                                 | Joint Power Authority Agreement 49511 of May 3, 1983                                                                                                                                                                                                                | No        | Yearly            | 5          | \$0 / \$0                          | Sunset (withdraw from JPA) | Regional airport coordination duplicates planning roles of the County Aviation Commission. Last meeting noted in 2013. A 2008 news article reveals that the body voted to disband; Board Office inquired about merging into the County Aviation Commission. If body has disbanded, recommendation is to withdraw from JPA. 2 Vacancies noted |
| 5      | Civic Center Authority                                            | 5    | Manages Civic Center planning: holds hearings, advises on maintenance                                                 | Board Order No. 126 of January 23, 1945; Agreement No. 14550 adopted August 30, 1945 between City and County of Los Angeles as amended; Board Order No. 194 of May 24, 1960; and Board Order No. 9 of December 5, 1972; and Board Order No. 6 of December 20, 1994. | No        |                   | 10         | \$0 / \$0                          | Sunset                     | Civic Center redevelopment part of the Chief Executive Office review. Board Offices questioned need and authority appears dormant. Pending analysis by CEO.                                                                                                                                                                                  |
| 6      | Affordable Housing Coordinating Committee                         | 7    | Advises on housing needs: recommends models, allocates funding                                                        | Board Order No. 1-D of October 27, 2015                                                                                                                                                                                                                             | No        | Every 2 months    | 11         | \$0 / \$0                          | Sunset                     | Coordinates County affordable housing policy, a function transferred to the newly created Los Angeles County Affordable Housing Solutions Agency which has regional authority and resources. Stakeholder and Board office feedback suggests body no longer needed post-LACAHS                                                                |

MERGE RECOMMENDATIONS – EXHIBIT 2

| Item # | Commission                                       | Cat. | Function and Task                                                                              | Authority                                                                                                                                  | Statutory | Meeting Frequency | # of Mmbrs | Designated Stipend                                                                    | Optimal Option                         | Option 2                                                                                                         | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|--------|--------------------------------------------------|------|------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|-----------|-------------------|------------|---------------------------------------------------------------------------------------|----------------------------------------|------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1      | Access Services Incorporated                     | 5    | Coordinates paratransit services: develops ADA systems, advises on access                      | Board Order 16 of April 1, 1997; and Board Order 17 of April 8, 1997.                                                                      | No        | Monthly           | 9          | Not to exceed \$100 per meeting                                                       | Maintain                               | Dissolve ASI's independent board; maintain purpose through Metro's established Accessibility Advisory Committee. | Public Works indicates the board should remain to preserve an impartial forum for ADA transit issues. Some Board offices ask whether the function could be combined with a Metro advisory group or the Commission on Disabilities. No other departments or Board offices have recommended elimination. This body currently meets FTA ADA impartial-provider rule and receives FTA dollars. Maintaining independent body is recommended.                                                                                                                                                                                          |
| 2      | Commission for Older Adults                      | 1    | Supports aging populations: Advises on services, promotes age-friendly policies                | Chapter 3.78 of the County code & in pursuant to the Older Americans Act of 1965 as amended in 2006 and 42 United States Code Section 3026 | No        | Monthly           | 25         | \$0                                                                                   | Merge with Commission on Disabilities  | Keep separate but reduce meeting frequency to quarterly and coordinate agenda with Disabilities Commission       | Senior focused equity topics intersect with disability advocacy already handled by the Commission on Disabilities. Stakeholder feedback supports merge; Board offices suggest merge/inclusivity grouping; Department prefers separate bodies; Merge consistent with Department of Aging and Disabilities structure. Merge would require at least half the seats filled by adults age 60+, and disability representation mirrors current Commission on Disabilities seats.                                                                                                                                                        |
| 3      | Los Angeles County Commission on Disabilities    | 1    | Advocates for individuals with disabilities: Monitors ADA compliance, advises on accessibility | Chapter 3.28 of the County Code; Board Order No. 106 of February 28, 1989                                                                  | No        | Monthly           | 18         | \$23,400                                                                              | Merge with Commission for Older Adults | Keep separate but reduce meeting frequency to quarterly and coordinate agenda with Older Adults Commission       | Civil rights and access issues for persons with disabilities overlap with senior advocacy by the Commission for Older Adults. Civil rights and access issues for persons with disabilities overlap with senior advocacy by the Commission for Older Adults. Stakeholder feedback supports merge; Board offices suggest merge/inclusivity grouping; Dept. prefers separate bodies; Merge consistent with Department of Aging and Disabilities structure. Merge would require at least half the seats filled by adults age 60+, and disability representation mirrors current Commission on Disabilities seats. 2 vacancies noted. |
| 4      | Los Angeles County Veterans' Advisory Commission | 1    | Advises on veterans' services: Supports veteran initiatives and resources                      | Chapter 3.60 of the County Code                                                                                                            | No        | Monthly           | 10         | \$25 for each meeting of the Commission attended, not to exceed 14 meetings per year. | Maintain                               | Merge with other service gap areas such Older Adults and Disabilities; or designate VA representative to CCJCC   | Military & Veterans Affairs highlights ongoing value; Board offices suggests greater impact if combined with commissions addressing service gaps (housing, justice-involved, aging). CCJCC meetings have previously discussed enhanced services for justice involved Veterans. Coordinate through a centralized "Commission for Inclusive Communities."                                                                                                                                                                                                                                                                          |
| 5      | LGBTQ+ Commission                                | 1    | Advocates for LGBTQ+ equity: Guides inclusive policies, hosts community outreach               | Chapter 3.55 of the County Code                                                                                                            | No        | Monthly           | 15         | Up to a maximum per member of \$5,000 per fiscal year.                                | Maintain                               | Keep separate but form Inclusivity Council with rotating joint meetings among inclusivity-focused commissions    | County Counsel notes unique mandate; Board concept of a broader "Quality Commission" raised, but no consensus. Coordinate through a centralized "Commission for Inclusive Communities."                                                                                                                                                                                                                                                                                                                                                                                                                                          |

MERGE RECOMMENDATIONS – EXHIBIT 2

| Item # | Commission                                         | Cat. | Function and Task                                                                         | Authority                                                            | Statutory | Meeting Frequency | # of Mmbrs | Designated Stipend                                                           | Optimal Option                        | Option 2                                                                                                                                                                              | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
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| 6      | Commission on Human Relations                      | 1    | Improves intergroup relations: Investigates hate incidents, conducts trainings and events | Chapter 2.78.02 of the County Code; Government Code Section 50262    | Yes       | Monthly           | 15         | \$25 for each meeting attended, not to exceed 3 meetings in 1 calendar month | Maintain                              | Retain HRC but form an Inclusivity Council that convenes HRC, Disabilities, Older Adults, LGBTQ+, Veterans, Native American, and Youth commissions quarterly for shared agendas       | Some Board Offices suggest folding multiple inclusivity-focused commissions into HRC. Must balance representation with manageability and retain voices of each Commission. Coordinate through a centralized “Commission for Inclusive Communities.” 2 vacancies noted.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 7      | Los Angeles County Youth Climate Change Commission | 1    | Engages youth in climate policy: Advises on sustainability and environmental initiatives  | Chapter 3.65 of the County code                                      | No        | Quarterly         | 25         | Up to a max. per member of \$5000 per FY.                                    | Maintain                              | Maintain semi-annual joint meeting with Youth Commission. Revisit newly established entity in a future assessment to determine if a stand-alone youth climate body is still warranted | Represents youth perspectives on climate and health topics that are already championed by the Youth Commission and elements of the Public Health Commission. Some stakeholder feedback recommend merge with Youth Commission; Some Board offices prefer separate bodies, while other suggested ad-hoc committee on environmental justice; Additionally, challenge retaining youth commissioners was noted. Merge with Youth Commission not advised due to distinct roles. While the body is dedicated solely to climate policy from a youth perspective, there is little parallel or overlap with the Youth Commission. Maintain the Youth Climate Change Commission as an independent entity, while coordinating joint briefings and limited staff sharing with the Youth Commission to avoid silos. 1 vacancy noted. |
| 8      | Los Angeles County Youth Commission                | 1    | Represents youth voice in policy: Provides recommendations and community input            | Chapter 3.66 of the County Code                                      | No        | Monthly           | 15         | \$150 per commissioner for each regular meeting attended.                    | Maintain                              | Maintain semi-annual joint meeting with Youth Climate Commission.                                                                                                                     | Broad youth advocacy responsibilities and minimal overlap with the Youth Climate Change Commission; intersects with child welfare oversight by the Commission for Children and Families. County Counsel & CEO endorse combining with Youth Climate. Board offices voice concerns; and some support merger and suggest fold under Commission for Children and Families. Youth Commission membership includes young individuals with lived experience and requires sensitive navigation and input. Merger not recommended, but joint semi-annual meetings are encouraged.                                                                                                                                                                                                                                                |
| 9      | Parks and Recreation Commission                    | 1    | Advises on park services: Reviews programs, facilities, and public feedback               | Chapter 3.46 of the County Code; Board Order No. 10 of June 25, 1991 | No        | Quarterly         | 5          | \$25 per meeting attended/not to exceed 2 meetings in any one month          | Merge with Library & Arts Commissions | Merge Historical Landmark & Records Commission in Parks and Recs Commission                                                                                                           | Its programming and policy scope touches historical preservation, library services, and arts programming overseen by the Historical Landmarks and Records Commission, the Library Commission, and the Arts Commission. Dept. opposes sunset; Board offices considered potential merge with Measure A, but Dept. notes conflict. Cross-departmental discussions suggest potential Parks and Library merge under certain conditions.                                                                                                                                                                                                                                                                                                                                                                                     |
| 10     | Library Commission                                 | 1    | Supports public libraries: Recommends library programs, community outreach                | Board Order No. 41 of March 1, 1994.                                 | No        | 6x/yr             | 20         | \$0                                                                          | Merge with Arts Commission            | Merge Library, Arts, and Parks and Recreation Commission                                                                                                                              | Community cultural programming overlaps with arts policy by the Arts Commission and recreation outreach by the Parks and Recreation Commission. Library open to merger to strengthen and enhance the Commission. Some Board Offices support a merge with Arts Commission.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

MERGE RECOMMENDATIONS – EXHIBIT 2

| Item # | Commission                                                     | Cat. | Function and Task                                                                         | Authority                                                                                                                                            | Statutory | Meeting Frequency                     | # of Mmbrs | Designated Stipend                | Optimal Option                                       | Option 2                                                                                                                                                              | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
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| 11     | Los Angeles County Arts Commission                             | 1    | Supports arts initiatives: Oversees grants, public art programs, cultural planning        | Charter 3.38 of the County Code; Board Order No. 11 of January 3, 1995                                                                               | No        | Monthly                               | 15         | \$1,200                           | Merge Arts and Library Commissions                   | Merge Arts, Library, and potentially Parks and Recreation commission                                                                                                  | Cultural service delivery and grant making connect closely to the Library Commission and the Parks and Recreation Commission. Arts Dept. open to discussion and would prefer merge with Library as similar thematic, and potentially Parks if meetings were quarterly; Board offices suggest grouping with Library and Parks.                                                                                                                                                                                         |
| 12     | Los Angeles County Historical Landmarks and Records Commission | 1    | Preserves county history: Advises on landmark designation, record archiving               | Chapter 3.30 of the County Code and Amendments to Section 3.30.020; Board Order No. 78 of September 29, 1987 and Section 3.30.050 of the County Code | No        | Quarterly                             | 5          | None                              | Merge with Regional Planning Commission (RPC)        | Merge with Parks & Recreation Commission to form Parks, Recreation & Historic Resources Commission                                                                    | Historic resource oversight connects to heritage programming within the Parks and Recreation Commission, exhibits overseen by the Library Commission, and cultural projects managed by the Arts Commission. Stakeholders suggest merge with Parks Commission or Regional Planning Commission (RPC). RPC open if meetings are quarterly and HLRC expertise is retained.                                                                                                                                                |
| 13     | Sheriff Civilian Oversight Commission                          | 1    | Provides oversight of sheriff's department: Investigates complaints, recommends reforms   | Board Order Nos. 20, 59 and 61 of November 1, 2016; Board Order Nos. 40 and 42 of November 9, 2016                                                   | No        | Monthly                               | 9          | \$5,000 max per member, per FY    | Merge/absorb Sybil Brand Commission                  | Create an umbrella Justice Oversight board that includes COC, GRAC, Sybil Brand, and potentially Probation Oversight Commission and Office of Inspector General (OIG) | Law enforcement oversight responsibilities overlap with detention inspections by the Sybil Brand Commission, gender specific oversight by the Gender Responsive Advisory Committee (GRAC), and broader system coordination by CCJCC and the Probation Oversight Commission. Stakeholder feedback suggests potential merge with other oversight bodies; some Board offices support merge. Absorb Sybil Brand Commission and explore potential feasibility of coordinating an umbrella oversight body. 1 vacancy noted. |
| 14     | Gender Responsive Advisory Committee                           | 1    | Promotes gender-responsive services: Evaluates equity in programs and resource allocation | Board Order No. S-1 of September 1, 2015                                                                                                             | No        | Monthly + Special Meetings, as needed | 11         | \$0                               | Fold GRAC into Sheriff Civilian Oversight Commission | Create an umbrella Justice Oversight board that includes oversight bodies and committees described in COC                                                             | Gender specific criminal justice oversight mirrors the work of the Sheriff Civilian Oversight Commission (COC), the Sybil Brand Commission, and CCJCC. Stakeholder feedback recommends merge or sunset; Department notes resources difficulties and lack of quorum, leading to meeting cancellations. Overall, merge into other justice advisory bodies supported. Consider folding GRAC into COC as subcommittee. 5 vacancies noted.                                                                                 |
| 15     | Los Angeles Probation Oversight Commission                     | 1    | Monitors probation operations: Conducts audits, reviews practices, offers reform guidance | Welfare & Institutions Code Sections 229 & 240; CA Code of Regulations Title 15, Section 1313Chapter 3.80 of the County Code                         | Yes       | Monthly                               | 9          | Max. of \$5,000 per member per FY | Maintain                                             | Create an umbrella Justice Oversight board that includes COC, GRAC, Sybil Brand, and potentially Probation Oversight Commission and Office of Inspector General (OIG) | Probation system oversight intersects with youth justice planning by the Juvenile Justice Coordinating Council and law enforcement oversight by the Sheriff Civilian Oversight Commission. Stakeholder feedback suggests potential merge with other oversight bodies; some board offices support merger while others voice concern over establishment of larger body.                                                                                                                                                 |

MERGE RECOMMENDATIONS – EXHIBIT 2

| Item # | Commission                                                 | Cat. | Function and Task                                                                        | Authority                                                                                                                                                              | Statutory | Meeting Frequency | # of Mmbrs | Designated Stipend                       | Optimal Option                                                             | Option 2                                                                                                                                                            | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| 16     | Countywide Criminal Justice Coordination Committee (CCJCC) | 4    | Improves criminal justice coordination: sets policy, advises on funding                  | Board Order No. 96 of March 17, 1981                                                                                                                                   | No        | Monthly           | \$59       | None                                     | Maintain                                                                   | Coordinate an umbrella oversight body such as with GRAC, Sybil Brand, COC, and potentially POC and OIG                                                              | System wide justice coordination crosses into oversight and reform work handled by the Sheriff Civilian Oversight Commission, the Sybil Brand Commission, the Gender Responsive Advisory Committee, and the Public Safety Realignment Team. Some stakeholders propose merger in oversight bodies; CCJCC membership vast and values broad coordination—recommend an umbrella oversight body coordinated with the various entities rather than a merger. 5 vacancies noted.                                                                                                                                            |
| 17     | Juvenile Justice Coordinating Council (JJCC)               | 4    | Supports juvenile justice: allocates grants, funds prevention programs                   | Welfare and Institutions Code (WIC) Section 749.22; Board Order No. 50 of May 15, 2018; Board Order No. 2 of December 19, 2017                                         | Yes       | Quarterly         | 28         | None                                     | Maintain                                                                   | Coordinate through umbrella oversight body with consideration of including Probation Oversight Commission and other justice oversight bodies.                       | Juvenile justice planning parallels the mandates of the Probation Oversight Commission and the youth oriented work within the Countywide Criminal Justice Coordination Committee. Stakeholder feedback suggests keeping Commission but align with Probation Oversight Commission. Statutory compliance essential. Board offices supportive if duties streamlined. Collaboration, rather than merger, is recommended across similar bodies due to the statutory mandate and membership framework.                                                                                                                     |
| 18     | Inter-Agency Council on Child Abuse and Neglect (ICAN)     | 4    | Improves child safety systems: supports training, agency coordination                    | Board Order No. 125 of February 8, 1977                                                                                                                                | No        | Biannual          | 34         | None                                     | Maintain                                                                   | Create Joint Child Safety Forum bringing ICAN, CCF, and OCP together twice yearly for strategic alignment                                                           | Coordinates multi-agency child protection work that the Commission for Children and Families and the Policy Roundtable for Child Care also address, alongside the Office of Child Protection. County Counsel suggested potential merge; ICAN opposes due to scope and partnerships. Board Office inquired about merge with other similar bodies, if feasible. ICAN's statutory child fatality review responsibilities, confidential casework, AB 2994 funding, and interagency governance model necessitate its continued operation as a stand-alone council. Membership of ICAN is unique and should be considered. |
| 19     | Commission for Children and Families                       | 1    | Supports children and family services: Advises on child welfare and foster care policies | Chapter 3.68 of the County Code                                                                                                                                        | No        | Monthly           | 15         | \$25 per meeting, max. 24 meetings/ year | Maintain                                                                   | Create a Children's Coordinating Council that meets twice a year and includes ICAN, the Youth Commission, and the Policy Roundtable for Child Care and Development. | Advises on child welfare issues that are also covered by the Inter Agency Council on Child Abuse and Neglect and the Prevention and Promotion Services Governing Committee, and shares youth engagement space with the Youth Commission. Some stakeholder feedback suggests ICAN merge; DCFS opposes; ICAN opposes; Board offices mixed. Recommend tighter scope and coordination due to unique mandates and duties rather than full merger.                                                                                                                                                                         |
| 20     | Behavioral Health Commission                               | 1    | Focuses on mental health policy: Reviews programs, coordinates stakeholder input         | Section 5604-5606 et seq. of the Welfare and Institutions Code (WIC) and County Code Chapter 2, Sections 2.87.060 and 2.87.070; Board Order No. 37 of October 29, 1957 | Yes       | Monthly           | 16         | \$0                                      | Merge Alcohol and Other Drugs Commission into Behavioral Health Commission | Retain separate commissions but establish integrated ehavioral-health policy council across DMH and DPH                                                             | Covers both mental health and substance use, areas also overseen by the Commission on Alcohol and Other Drugs (AOD) and the Public Health Commission. Stakeholders support merging AOD into the Behavioral Health Commission (BHC); Board offices mixed on scope. Full merger with Public Health Commission not advised due to size/mandate.                                                                                                                                                                                                                                                                         |

MERGE RECOMMENDATIONS – EXHIBIT 2

| Item # | Commission                                                     | Cat. | Function and Task                                                                       | Authority                                                                                                                                                 | Statutory | Meeting Frequency       | # of Mmbrs          | Designated Stipend | Optimal Option                                                 | Option 2                                                                                                  | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
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| 21     | Commission on Alcohol and Other Drugs                          | 1    | Focuses on substance abuse policies: Recommends prevention and rehabilitation services  | Established pursuant to California Health and Safety Code Sections 429.997, 11752.1(e), 11798.1(a), 11805 and 11998.1(f) (2) and County Code Chapter 3.15 | Yes       | Monthly                 | 23                  | \$6,900            | Merge into Behavioral Health Commission                        | Retain AOD independent but hold joint meetings with Behavioral Health Commission for integrated planning  | Gives substance use policy advice that now falls within the larger behavioral health charge of the Behavioral Health Commission and the broader scope of the Public Health Commission. Stakeholder feedback supports merging into BHC; Board offices question duplication. Potential consideration of establishing a Substance Use Disorder Subcommittee. 4 vacancies noted.                                                                                                                                                                                                                     |
| 22     | Public Health Commission                                       | 1    | Advises on public health matters: Reviews department initiatives and strategic planning | Chapter 3.08 of the County Code                                                                                                                           | No        | Monthly                 | 5                   | \$1,150            | Merge with Community Prevention & Population Health Task Force | Hold joint meetings with Community Prevention & Population Health Task Force                              | Issues advice on prevention and population health which is also produced by the Community Prevention and Population Health Task Force, the Alcohol and Other Drugs Commission, and the HIV Commission. Stakeholder recommends retention of Commission, open to merging similar task force. Board offices suggest consideration of combining with HIV Commission. The Community Prevention & Population Health Task Force and Public Health Commission both support prevention programs/guidance. HIV Merger not advisable due to fundamental legal mandates, focus, and membership requirements. |
| 23     | Community Prevention and Population Health Task Force          | 7    | Promotes community health: advises on priorities, monitors plans                        | Board Order No. S-1 of August 11, 2015                                                                                                                    | No        | Monthly (max. 24/ year) | 25                  | \$0                | Merge Task Force into Public Health Commission                 | Retain Task Force for community voice but schedule joint meetings with Public Health Commission and PPSGC | Shares a prevention agenda with the Public Health Commission and overlaps program oversight duties with the Prevention and Promotion Services Governing Committee. Some stakeholder feedback suggests elimination or merge; DPH notes active engagement; Board office supports future merger with Public Health Commission. 8 vacancies noted.                                                                                                                                                                                                                                                   |
| 24     | Los Angeles County Citizens' Economy and Efficiency Commission | 1    | Improves county efficiency: Conducts studies, issues efficiency reports                 | Chapter 3.16 of the County Code; Board Order No. 36 of January 11, 1994                                                                                   | No        | Monthly                 | 21                  | \$0                | Merge with Quality & Productivity Commission                   | Retain but establish formal collaboration with QPC                                                        | Government efficiency reviews are similar to projects run by the Quality and Productivity Commission, parallel recommendations issued by the Civil Grand Jury, and ethics improvements discussed by the Ethics Commission. Stakeholders and Board offices note overlap and support merger, but cautioning over creating oversized body; potential alignment with Ethics Commission following Measure G.                                                                                                                                                                                          |
| 25     | Quality and Productivity Commission                            | 1    | Improves productivity and service delivery: Promotes innovation and efficiency projects | Chapter 3.51 of the County Code, and Board Order No. 66 of June 15, 1982                                                                                  | No        | Monthly                 | 15 (& 2 ex-officio) | \$26,000           | Merge/absorb Citizens Economy and Efficiency Commission        | Retain separate commission but establish formal collaboration with Citizens' Economy & Efficiency         | Its innovation and efficiency agenda duplicates the evaluations already produced by the Citizens Economy and Efficiency Commission. Stakeholders and Board Office note overlap and support merger, but cautioning over creating oversized body; potential alignment with Ethics Commission following Measure G.                                                                                                                                                                                                                                                                                  |

MERGE RECOMMENDATIONS – EXHIBIT 2

| Item # | Commission                                                      | Cat. | Function and Task                                                                                                | Authority                                      | Statutory | Meeting Frequency | # of Mmbrs | Designated Stipend | Optimal Option                               | Option 2                                                         | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
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| 26     | Labor Management Advisory Committee on Productivity Enhancement | 2    | Promotes labor-management collaboration: Identifies cost-saving opportunities                                    | Board Order No. 4 of June 23, 1981             | No        | Monthly           | 12         | \$0                | Merge with Quality & Productivity Commission | Move body as Subcommittee under QPC with biannual meetings       | Workforce productivity initiatives are similar to the broader efficiency and quality programs overseen by the Quality and Productivity Commission and human resources work led by the Chief Executive Office Labor Relations Council. Commission appears inactive. Audit Committee in 2014 recommended review of the Commission's relevance. Committee sunset date lapsed 2015. 7 vacancies noted.                                                                                                                                                    |
| 27     | Consumer Affairs Advisory Commission                            | 1    | Supports consumer rights: Advises on scams, fraud prevention, consumer education                                 | Chapter 3.13 of the County Code                | No        | Minimum 6x/yr     | 15         | \$0                | Merge with the Commission on Insurance       | Merge with Small Business Commission and Commission on Insurance | Consumer protection topics are very similar to the business and consumer guidance provided by the Small Business Commission. Stakeholder feedback indicates the minimal productivity; Commission utilizes DCBA staff and Counsel; DCBA agrees the commission's unfunded mandate and limited authority curb its impact, yet values commissioners input and cautions that merging with the Small Business Commission would mix distinct missions. Merge with Commission on Insurance recommended in 2016 commission assessment report. 1 vacancy noted. |
| 28     | Los Angeles County Small Business Commission                    | 1    | Supports small businesses: Promotes procurement access, reviews business climate                                 | Chapter 3.12 of the County Code                | No        | Quarterly         | 20         | \$0                | Merge function within DCBA                   | Merge with Consumer Affairs Advisory Commission                  | Small business advocacy overlaps with marketplace concerns handled by the Consumer Affairs Advisory Commission and by the Department of Consumer and Business Affairs (DCBA). Stakeholder feedback notes overlap and suggests potential merger. DCBA has expanded and taken on more functions over the years. Overlap with the Commission is noted. Board office queried need for distinct body. 4 vacancies noted.                                                                                                                                   |
| 29     | Los Angeles County Commission on Insurance                      | 1    | Reviews insurance-related issues: Advises on insurance policies affecting residents                              | Chapter 3.35 of the County Code                | No        | Monthly           | 10         | \$0                | Merge with Consumer Advisory Commission      | Sunset and merge duties within DCBA                              | Insurance consumer protection intersects with the broader consumer duties of the Consumer Affairs Advisory Commission and the Small Business Commission. Stakeholder notes lack of visible impact; Board Office questions on-need. Merge with Consumer Affairs Advisory Commission recommended in 2016 commission assessment report.                                                                                                                                                                                                                  |
| 30     | Accessibility Appeals Board                                     | 2    | Hears disability access appeals: Reviews exceptions and building decisions, advises on accessibility regulations | County Code Title 26, Chapter 1, Section 105.2 | No        | Monthly           | 6          | \$0                | Merge with Building Board of Appeals         | Maintain on-call ad hoc structure within DPW                     | Handles accessibility code appeals that are already addressed by the Commission on Disabilities and by the Building Board of Appeals when construction issues are involved. Handles accessibility code appeals that are already addressed by the Commission on Disabilities and by the Building Board of Appeals when construction issues are involved. DPW notes no meetings in 10+ years but mandate persists. Board office feedback suggests merge with Commission on Disabilities or on-call structure. 2 vacancies noted.                        |

MERGE RECOMMENDATIONS – EXHIBIT 2

| Item # | Commission                                             | Cat. | Function and Task                                                                                                                          | Authority                                                                                                 | Statutory | Meeting Frequency                       | # of Mmbrs                     | Designated Stipend | Optimal Option                                                                                                                                        | Option 2                                                                                                              | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                  |
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| 31     | Board of Examiners of Plumbers and Gas Fitters         | 2    | Regulates plumbing and gas fitting: Certificates professional, hears appeals, conducts exams, licensing reviews, and enforcement hearings. | Title 28 of the County Code and Board Order No. 12 of December 7, 1995 Ordinance Nos. 95-0068 and 95-0069 | No        | 6x a year on even numbered months       | 5                              | \$0                | Merge with Building Board of Appeals                                                                                                                  | Establish ad hoc advisory structure                                                                                   | Technical code enforcement and appeals related to construction and building standards. Board Office queries ongoing need; 2021 Commission Assessment report by Arroyo Associates, Inc. found many vacancies and found that the body had not convened in some time. 5 vacancies noted.                                                                                                                                                          |
| 32     | Engineering Geology and Soils Review and Appeals Board | 2    | Ensures geotechnical safety: Reviews site conditions and hazards                                                                           | County Code Chapter 2.70                                                                                  | No        | Monthly                                 | 5 + 1 ex-officio & 1 Alternate | \$0                | Merge with Building Appeals Board                                                                                                                     | Convert to on-call structure or through contract hearing officers under Public Works, meeting only when appeals filed | Reviews technical soils and geology appeals that the Building Board of Appeals can already hear under its broader code jurisdiction. Reviews technical soils and geology appeals that the Building Board of Appeals can already hear under its broader code jurisdiction. Department of Public Works (DPW) indicates body rarely meets; Board Office notes vacancies and potential sunset or conversion to as-needed panel. 3 vacancies noted. |
| 33     | Building Board of Appeals                              | 2    | Resolves building code disputes: reviews enforcement decisions, conducts hearings, and advises Board                                       | County Code Title 26, Chapter 1, Section 105.1                                                            | No        | Monthly                                 | 5                              | \$0                | Merge/absorb Geology and Soils Board and absorb both the Accessibility Appeals Board and possibly, the Board of Examiners of Plumbers and Gas Fitters | Convert to ad hoc structure with on-call appeals panel activated only when cases arise                                | Provides a forum for nearly every construction related appeal, making separate panels for accessibility, geology, or plumbing redundant. DPW notes inactivity but legal need for appeals mechanism. Recommend on-call model or merge /absorb listed bodies. 2 vacancies noted.                                                                                                                                                                 |
| 34     | Water Appeals Board                                    | 2    | Resolves water system disputes: Reviews ordinance decisions and standards                                                                  | Chapter 20.12 of the County Code                                                                          | No        | As needed                               | 10                             |                    | Merge with Building Board of Appeals                                                                                                                  | Establish ad hoc advisory structure, retaining expertise                                                              | Water code appeals can be heard by the Building Board of Appeals and can potentially be staffed by Department of Public Works engineers. Public Works indicates board should be preserved to provide a fair and impartial appeal forum and notes 2 appeals filed in 10 years. DPW can establish ad hoc structure retaining expertise on-call when appeals are filed. Some Board Offices questioned on-going need. 5 vacancies noted.           |
| 35     | Horizons Plan Committee                                | 2    | Oversees deferred compensation: Manages plan operations and investments                                                                    | County Code Chapter 5.25                                                                                  | No        | Quarterly + Special Meetings, as needed | 9                              | \$0                | Merge Horizons, Savings Plan, and Pension Savings Plan Committees into single Deferred Compensation Governance Committee                              | Maintain separate committees but establish consolidated quarterly governance meeting for investment policy alignment  | Retirement plan policy mirrors governance handled by the Pension Savings Plan Administrative Committee and the Savings Plan Committee. CEO/TTC favor merger; some Board offices support merger and discussed role of BOI and BOR. Appeals ERISA allows one committee to serve multiple plans if plan-by-plan is documented. All bodies include similar fiduciary members. 3 vacancies noted.                                                   |

MERGE RECOMMENDATIONS – EXHIBIT 2

| Item # | Commission                                                            | Cat. | Function and Task                                                                | Authority                                                                  | Statutory | Meeting Frequency | # of Mmbrs | Designated Stipend                                                                                                                   | Optimal Option                                                                                                           | Option 2                                                                                                                                               | Justification                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
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| 36     | Pension Savings Plan Administrative Committee                         | 2    | Manages alternative retirement benefits: Oversees plan eligibility and reporting | County Code Chapter 5.19                                                   | No        | Quarterly         | 9          | \$0                                                                                                                                  | Merge Horizons, Savings Plan, and Pension Savings Plan Committees into single Deferred Compensation Governance Committee | Maintain separate committees but establish consolidated quarterly governance meeting for investment policy alignment                                   | Retirement investment oversight duplicates tasks shared with the Horizons Plan Committee and the Savings Plan Committee. CEO/TTC favor merger; some Board offices support merger and discussed role of BOI and BOR. Appeals ERISA allows one committee to serve multiple plans if plan-by-plan is documented. All bodies include similar fiduciary members. 10 vacancies noted.                                                                                                                                                                                                                                                                                                                                 |
| 37     | Savings Plan Committee                                                | 2    | Administers County Savings Plan: Approves options and manages operations         | Chapter 5.26 of the County Code                                            | No        | As needed         | 5          | \$0                                                                                                                                  | Merge Horizons, Savings Plan, and Pension Savings Plan Committees into single Deferred Compensation Governance Committee | Maintain separate committees but establish consolidated quarterly governance meeting for investment policy alignment                                   | Savings plan governance crosses into the purview of the Horizons Plan Committee and the Pension Savings Plan Administrative Committee, with certain duties also addressed by the Board of Retirement and the Board of Investment. CEO/TTC favor merger; some Board offices support merger and discussed role of BOI and BOR. Appeals ERISA allows one committee to serve multiple plans if plan-by-plan is documented. All bodies include similar fiduciary members. 2 vacancies noted.                                                                                                                                                                                                                         |
| 38     | Hospitals and Health Care Delivery Commission                         | 1    | Improves healthcare access: Advises on hospital performance and delivery systems | Chapter 3.32 of the County Code                                            | No        | Monthly           | 15         | \$25 per meeting or facilities site inspection attended, not to exceed 2 meetings and/or site inspections in any one calendar month. | Maintain                                                                                                                 | Keep separate commissions but create joint quarterly forums on jail health and emergency preparedness with Emergency Medical Services Commission (EMS) | Stakeholders recommend keeping separate due to unique function; Board Office suggests possible EMS merge; Merge not recommended as Hospital and Healthcare Delivery Commission is comprised of healthcare professionals – they are physicians, administrators, attorneys and the like who have worked or currently work in the private sector bringing forth their expertise and perspective on the challenges and opportunities of providing health care services to vulnerable populations. Whereas, the EMS Commission is focused on system emergency medical services planning and delivery (prehospital care), specialty care center designation, disaster medical management, EMS system evaluation, etc. |
| 39     | Contract Cities Liability Trust Fund Claims Board                     | 4    | Approves liability settlements: authorizes payments, reviews claims              | Board Order No. 15 of May 9, 2017; Board Order No. 17 of February 1, 2000. | No        | Monthly           | 11         | None                                                                                                                                 | Maintain                                                                                                                 | Merge Contract Cities Claims Board with Regular Claims Board                                                                                           | Processes liability claims similar to Los Angeles County Claims Board. Stakeholder feedback notes possibility to integrate with Los Angeles County Claims Board; contractual considerations with cities must be addressed. Concern over merger due to sheriff-service indemnity agreements that guarantee contract city control over self-funded liability pool, and risk blurring separate funds. Membership requirement for Contract Cities Liabilities Trust Fund Claims Board differs from the Los Angeles County's Claims Board.                                                                                                                                                                           |
| 40     | Los Angeles County Housing Development Corporation Board of Directors | 5    | Develops affordable housing: builds below-market units for seniors, families     | Board Order No. 69 of September 19, 1989                                   | No        | Monthly           | 7          | None                                                                                                                                 | Maintain                                                                                                                 | Create a Joint Affordable Housing Council with housing entities                                                                                        | Affordable housing development functions intersect with the homeless services and housing coordination roles of LAHSA, the Housing Advisory Board, and LACAHS. LACDA states corporation is separate and cannot be merged. Some feedback suggests alignment with LAHSA and Housing Advisory Board for strategic coherence. Body is public-benefit 501(c)(3). County cannot legally 'merge' but can potentially withdraw. Additional feasibility study required.                                                                                                                                                                                                                                                  |

# NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                                                      | Cat. | Function and Task                                                                                                                                                                                                               | Year Established | Authority                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Statutory Required |
|--------|---------------------------------------------------------------------------------|------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| 1      | Aviation Commission                                                             | 1    | Advises on aviation-related matters:<br>Reviews airport operations and policies                                                                                                                                                 | 1942             | Chapter 3.08 of the Los Angeles County Code;<br>Board Order No. 9 of March 7, 1995                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | No                 |
| 2      | Board of Governors,<br>Department of Museum<br>of Natural History               | 1    | Oversees Natural History Museum: Provides governance for<br>exhibitions, collections, and public engagement                                                                                                                     | 1942             | Chapter 2.94 of the County Code                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | No                 |
| 3      | Business License Commission                                                     | 1    | Regulates business licenses:<br>Conducts hearings, enforces license regulations                                                                                                                                                 | 1951             | Chapter 2.50 of the County Code                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | No                 |
| 4      | Commission for Women                                                            | 1    | Promotes gender equity: Conducts outreach, policy<br>recommendations, annual reporting                                                                                                                                          | 1942             | Chapter 3.64 of the County Code                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | No                 |
| 5      | Commission on HIV                                                               | 1    | Advises on HIV/AIDS services:<br>Allocates funding, develops policy recommendations                                                                                                                                             | 1991             | Chapter 3.29 of the County code; Ryan White HIV/AIDS Treatment Extension Act of 2009 and the Public Health Service (PHS) Act, 42 U.S.C. 300ff-11 et seq.; County Code Chapter 3.29; Board Order No. 40 of 1995; Board Order No. 10 of 1998; Board Order No. 91 of 2001; Board Order No. 63 of 2001; Board Order No. 53 of 2003; Board Order No. 13 of 2003; Board Order No. 14 of 2004; Board Order No. 48 of 2004; Board Order No. 25 of 2005; Board Order No. 61 of 2005; Board Order No. 73 of 2005; Board Order Nos. 13 and 49 of 2006; Board Order No. 62 of 2006; Board Order No. 19 of 2011; Board Order No. 69 of 2011; Board Order No. 55 of 2013. | Yes                |
| 6      | Emergency Medical<br>Services Commission                                        | 1    | Guides EMS systems: Develops EMS policies,<br>reviews performance metrics                                                                                                                                                       | 1942             | Health and Safety Code; Sections 1792 and 1797 and 1797.270 et seq.;<br>and County Code Chapter 3.20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Yes                |
| 7      | Fish and Wildlife Commission                                                    | 1    | Conserves wildlife: Advises on habitat protection, grant<br>reviews                                                                                                                                                             | 1952             | Chapter 3.26 of the County Code                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | No                 |
| 8      | Governance Reform<br>Task Force (Measure G)                                     | 1    | Initiative presents a unique opportunity for individuals to<br>contribute meaningfully to the future of Los Angeles County<br>governance.: Oversees Charter amendment: promotes<br>transparency, accountability, and engagement | 2025             | Passage of the November 5, 2024, elections - Measure G                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Yes                |
| 9      | Los AngelesCity-County Native<br>American Indian Commission                     | 1    | Serves Native communities:<br>Provides cultural education, policy advocacy                                                                                                                                                      | 1942             | Chapter 3.42 of the County Code                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | No                 |
| 10     | Los Angeles County<br>Beach Commission                                          | 1    | Manages beach policies:<br>Reviews operations, maintenance, and public access                                                                                                                                                   | 1996             | Chapter 2.116220 of the County Code                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | No                 |
| 11     | Los Angeles County<br>Care First and Community Investment<br>Advisory Committee | 1    | Advises on justice reinvestment: Oversees program funding<br>and community-based alternatives; Measure J funding                                                                                                                | 2021             | Board Order No. 16 of August 10, 2021                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | No                 |
| 12     | Measure A: Citizens Oversight<br>Advisory Board                                 | 1    | Oversees Measure A implementation:<br>Reviews parks funding and allocations                                                                                                                                                     | 2018             | Board Order No.1-P of June 12, 2018, Board Order No.1-P of June 20, 2017 and<br>passage of the November 8, 2016 Special Tax Election Returns – Measure A                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Yes                |

# NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                              | Cat. | Function and Task                                                                                               | Year Established | Authority                                                                                                                                              | Statutory Required |
|--------|-----------------------------------------|------|-----------------------------------------------------------------------------------------------------------------|------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| 13     | Real Estate Management Commission       | 1    | Oversees county property use:<br>Recommends asset utilization policies                                          | 1942             | Chapter 3.58 of the County Code                                                                                                                        | No                 |
| 14     | Regional Planning Commission            | 1    | Guides land use and zoning:<br>Conducts hearings, drafts policy plans                                           | 2019             | Section 65100 et seq. of the Government Code;<br>and Chapter 2.108 of the County Code                                                                  | Yes                |
| 15     | Rental Housing Oversight Commission     | 1    | Protects tenant rights:<br>Monitors compliance with rent stabilization ordinances                               | 2019             | Chapter 8.64 of the County Code                                                                                                                        | No                 |
| 16     | Small Craft Harbor Commission           | 1    | Advises on harbor operations:<br>Monitors facilities and marine safety policies                                 | 1942             | Chapter 2.116.030 of the County Code                                                                                                                   | No                 |
| 17     | Small Craft Harbor Design Control Board | 1    | Oversees harbor aesthetics and design:<br>Reviews development applications                                      | 1943             | Chapter 2.116.110 of the County Code                                                                                                                   | No                 |
| 18     | Assessment Appeals Board                | 2    | Resolves property tax disputes: Hears valuation appeals and<br>applies tax law Prepares findings of fact        | 1989             | Section 1620 et seq. of the Revenue and Taxation Code, Chapter 2.44                                                                                    | Yes                |
| 19     | Audit Committee                         | 2    | Ensures audit oversight:<br>Reviews audit plans and department performance                                      | 1983             | County Code Chapter 3.81                                                                                                                               | No                 |
| 20     | Board Of Investments                    | 2    | Manages LACERA investments:<br>Oversees retirement fund performance                                             | 1971             | Section 31520.2 et seq. of the Government Code,<br>County Employees Act of 1937                                                                        | Yes                |
| 21     | Board Of Retirement                     | 2    | Oversees LACERA retirement benefits:<br>Administers pension and disability claims                               | 1973             | Government Code Section 31450, et seq;<br>County Employees Retirement Law of 1937                                                                      | yes                |
| 22     | Building Rehabilitation Appeals Board   | 2    | Rules on substandard buildings: Addresses safety and<br>nuisance concerns, hears cases, issues abatement orders | 1995             | County Code Title 26, Chapter 1, Section 105.3                                                                                                         | No                 |
| 23     | Civil Grand Jury                        | 2    | Investigates county operations:<br>Reviews agencies and responds to complaints                                  | 1973             | Penal Code Section 888 et seq.<br>and Board Order No. 20 of December 26, 1973                                                                          | Yes                |
| 24     | Civil Service Commission                | 2    | Resolves personnel appeals:<br>Reviews discipline and hiring disputes                                           | 1914             | County Charter, Article IX, Section 31                                                                                                                 | No                 |
| 25     | Claims Board,<br>Los Angeles County     | 2    | Settles County liability claims:<br>Reviews lawsuits and incidents, refers high-cost cases to the<br>Board      | 1984             | Government Code Section 935.2; Board Order No. 83 of June 12, 1984;<br>Board Order No. 115 of July 31, 1984; and Board Order No. 86 of April 23, 1985. | Yes                |
| 26     | Real Estate Management Commission       | 1    | Oversees county property use:<br>Recommends asset utilization policies                                          | 1942             | Chapter 3.58 of the County Code                                                                                                                        | No                 |
| 27     | Employee Relations Commission (ERCOM)   | 2    | Manages employee relations:<br>Oversees bargaining units and labor disputes                                     | 1942             | Chapter 5.04.100 of the County Code                                                                                                                    | No                 |
| 28     | Housing Advisory Committee              | 2    | Advises on housing programs:<br>recommends policies and reviews complaints                                      | —                | County Code Chapter 2.75                                                                                                                               | No                 |

NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                                                              | Cat. | Function and Task                                                                                                        | Year Established | Authority                                                                                                                                                                                                                                                                                                                                                                      | Statutory Required |
|--------|-----------------------------------------------------------------------------------------|------|--------------------------------------------------------------------------------------------------------------------------|------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| 29     | Independent Citizens' Oversight Committee<br>Proposition E Special Tax                  | 2    | Monitors Prop E fire tax funds:<br>Reviews spending and compliance                                                       | 1997             | passage of the June 3, 1997, Special Tax Revenue – Proposition E; and Board Order No. 12 of July 29, 1997                                                                                                                                                                                                                                                                      | Yes                |
| 30     | Los Angeles County Affordable Housing Solutions Agency (LACAHA)                         | 2    | Addresses housing needs countywide:<br>expands affordability, prevents homelessness                                      | 2022             | Government Code Section 64700 et seq                                                                                                                                                                                                                                                                                                                                           | Yes                |
| 31     | Los Angeles County Board of Education                                                   | 2    | Oversees County education governance:<br>Reviews budgets and policies                                                    | 1989             | Education Code Section 1000 et seq.; and Board Order No. 66 of July 25, 1989 July 25, 1989.                                                                                                                                                                                                                                                                                    | Yes                |
| 32     | Los Angeles County Children and Families First – Proposition 10 Commission (First 5 LA) | 2    | Supports early childhood investment:<br>Funds programs, develops plans and evaluates outcomes                            | 1998             | Chapter 3.72 of the County Code; Los Angeles County Children and Families First – Proposition 10, also known as First 5 LA, is a county commission established by California's Proposition 10 (1998) to invest in early childhood development programs for children aged prenatal to five. First 5 LA is one of 58 county commissions in California dedicated to this purpose. | No                 |
| 33     | Los Angeles County Citizens Redistricting Commission (Independent)                      | 2    | Draws supervisorial district maps:<br>Uses census data and public input                                                  | 2020             | Elections Code Section 21530 et seq and Board Order No. 12 of November 24, 2020                                                                                                                                                                                                                                                                                                | Yes                |
| 34     | Los Angeles County Community Action Board                                               | 2    | Advises on anti-poverty programs:<br>Allocates funding and resolves disputes<br>Supports low-income community engagement | 1980             | Board Order No. 107 of December 18, 1979                                                                                                                                                                                                                                                                                                                                       | No                 |
| 35     | Los Angeles County Executive Committee for Regional Homeless Alignment                  | 2    | Aligns homelessness strategies:<br>coordinates funding, unifies regional plans                                           | 2023             | Board Order 8 of August 8, 2023                                                                                                                                                                                                                                                                                                                                                | No                 |
| 36     | Los Angeles County Highway Safety Commission                                            | 2    | Improves road safety: Reviews traffic control and school crossings Coordinates with jurisdictions                        | 1954             | County Code Chapter Title 15, Division 1, Chapter 15.16                                                                                                                                                                                                                                                                                                                        | No                 |
| 37     | Proposition R Independent Taxpayers Oversight Committee of Metro                        | 2    | Oversees Metro Prop R funds:<br>Reviews audits and expenditures                                                          | 2008             | Ordinance No. 08-01 (Metro)                                                                                                                                                                                                                                                                                                                                                    | No                 |
| 38     | Public Safety Realignment Team                                                          | 2    | Oversees AB 109 implementation:<br>Coordinates custody and reentry programs                                              | 2011             | Board Order S-2 of February 8, 2011                                                                                                                                                                                                                                                                                                                                            | Yes                |
| 39     | Solid Waste Facilities Hearing Board                                                    | 2    | Resolves waste facility disputes:<br>Adjudicates permitting issues                                                       | 1992             | Public Resource Code 43203 et seq., Title 14 of the California Code of Regulations, and County Code Chapter 2.56                                                                                                                                                                                                                                                               | Yes                |
| 40     | Workforce Development Board                                                             | 2    | Guides workforce programs:<br>Develops plans, selects providers, and tracks outcomes                                     | 2015             | County Code Chapter 3.76, pursuant to Workforce Innovation and Opportunity Act of 2014                                                                                                                                                                                                                                                                                         | Yes                |

NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                                                                  | Cat. | Function and Task                                                                                                                                                                                                                                                        | Year Established | Authority                                                                                                                                                                                                                                                      | Statutory Required |
|--------|---------------------------------------------------------------------------------------------|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| 41     | Board of Directors of the Los Angeles County Public Works Financing Authority               | 3    | Finances public capital improvements and determines: Facilitates the acquisition, disposition                                                                                                                                                                            | 1993             | Board Order No. 39 (Syn. 33) of May 18, 1993, Joint Powers Agreement No. 66826                                                                                                                                                                                 | No                 |
| 42     | Industrial Development Authority Board of Directors                                         | 3    | Supports industrial and economic growth through: Issues tax-exempt bonds for financing construction or expansion of industrial, warehouse                                                                                                                                | 1981             | Chapter 3.33 of the County Code and Section 91500 et seq. of the Government Code                                                                                                                                                                               | Yes                |
| 43     | Los Angeles County Capital Asset Leasing Corporation                                        | 3    | Leases and finances machinery: Acquires, maintains                                                                                                                                                                                                                       | 1983             | Board Order No. 106 of February 15, 1983; Board Order No. 77 of April 19, 1983; and Board Order No. 92 of April 26, 1983                                                                                                                                       | No                 |
| 44     | Los Angeles County Development Authority                                                    | 3    | Oversees housing: Manages Section 8, public housing                                                                                                                                                                                                                      | 1942             | Chapter 2.58 of the County Code                                                                                                                                                                                                                                | No                 |
| 45     | Los Angeles County Regional Financing Authority                                             | 3    | Provides conduit financing for public projects: Manages issuance and sale of bonds like Recovery Zone Facility Bonds; coordinates joint powers activities between the County and Public Works Financing Authority; ensures public-benefit determination for bond actions | 2010             | Board Order No. 1-F of December 7, 2010                                                                                                                                                                                                                        | No                 |
| 46     | CAL-ID Board                                                                                | 4    | Manages CAL-ID system: oversees procedures, ensures compliance                                                                                                                                                                                                           | 1985             | Senate Bill 190; Board Order No. 55 of October 22, 1985; Board Order No. 26 of October 24, 1985                                                                                                                                                                | Yes                |
| 47     | City Selection Committee                                                                    | 4    | Appointments to boards and commissions: elects representatives                                                                                                                                                                                                           | 1972             | Government Code Sections 50270 through 50279.2; Health and Safety Code Section 34179                                                                                                                                                                           | Yes                |
| 48     | Local Agency Formation Commission                                                           | 4    | Promotes orderly growth and development through: Reviews proposals for city incorporation, annexation                                                                                                                                                                    | 1963             | Government Code Section 56000 et seq; California Revenue and Taxation Code Sections 93 and 99; Public Resources Code Section 21000 et seq; and the related California Environmental Quality Act Title 14, California Code or Regulations Section 15000 et seq. | Yes                |
| 49     | Los Angeles County Solid Waste Management Committee/ Integrated Waste Management Task Force | 4    | Oversees waste strategy: guides recycling plans, reviews compliance                                                                                                                                                                                                      | 1990             | County Code Section 3.67 and Board Order No. 49 of July 17, 1990; Public Resource Code Section 40950 (AB 939) and 14 CCR Section 18761 et al.                                                                                                                  | Yes                |
| 50     | Los Angeles Emergency Management Council                                                    | 4    | Coordinates emergency planning: leads training, supports Board during crises                                                                                                                                                                                             | 2020             | Chapter 2.68 of the County Code                                                                                                                                                                                                                                | No                 |
| 51     | Policy Roundtable for Child Care and Development                                            | 4    | Advises on child care: develops plans, evaluates access                                                                                                                                                                                                                  | 2000             | Chapter 3.75 of the County Code;                                                                                                                                                                                                                               | No                 |

NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                                          | Cat. | Function and Task                                                        | Year Established | Authority                                               | Statutory Required |
|--------|---------------------------------------------------------------------|------|--------------------------------------------------------------------------|------------------|---------------------------------------------------------|--------------------|
| 52     | Safe, Clean Water Program - Regional Oversight Committee            | 4    | Oversees stormwater planning: reviews investment plans, reports to Board | 2000             | Passage of the November 6, 2018 ballot, Measure W       | Yes                |
| 53     | Safe, Clean Water Program - Scoring Committee                       | 4    | Evaluates stormwater projects: scores studies, recommends to Board       | 2019             | Board Order No. S-1 July 30, 2019                       | Yes                |
| 54     | Street Naming Committee, Los Angeles County                         | 4    | Recommends street names: holds hearings, advises Board                   | 1837             | Sections 970.5 and 971 of the Streets and Highway Code. | Yes                |
| 55     | Watershed Area Steering Committee Agency - Central Santa Monica Bay | 4    | Oversees watershed projects: develops plans, selects and funds projects  | 2019             | Board Order No. S-1 July 30, 2019                       | Yes                |
| 56     | Watershed Area Steering Committee Agency - Lower Los Angeles River  | 4    | Oversees watershed projects: develops plans, selects and funds projects  | 2019             | Board Order No. S-1 July 30, 2019                       | Yes                |
| 57     | Watershed Area Steering Committee Agency - Lower San Gabriel River  | 4    | Oversees watershed projects: develops plans, selects and funds projects  | 2019             | Board Order No. S-1 July 30, 2019                       | Yes                |
| 58     | Watershed Area Steering Committee Agency - North Santa Monica Bay   | 4    | Oversees watershed projects: develops plans, selects and funds projects  | 2019             | Board Order No. S-1 July 30, 2019                       | Yes                |
| 59     | Watershed Area Steering Committee Agency - Rio Hondo                | 4    | Oversees watershed projects: develops plans, selects and funds projects  | 2019             | Board Order No. S-1 July 30, 2019                       | Yes                |
| 60     | Watershed Area Steering Committee Agency - Santa Clara River        | 4    | Oversees watershed projects: develops plans, selects and funds projects  | 2019             | Board Order No. S-1 July 30, 2019                       | Yes                |
| 61     | Watershed Area Steering Committee Agency - South Santa Monica Bay   | 4    | Oversees watershed projects: develops plans, selects and funds projects  | 2019             | Board Order No. S-1 July 30, 2019                       | Yes                |
| 62     | Watershed Area Steering Committee Agency - Upper Los Angeles River  | 4    | Oversees watershed projects: develops plans, selects and funds projects  | 2019             | Board Order No. S-1 July 30, 2019                       | Yes                |

NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                                                        | Cat. | Function and Task                                                         | Year Established | Authority                                                                                                           | Statutory Required |
|--------|-----------------------------------------------------------------------------------|------|---------------------------------------------------------------------------|------------------|---------------------------------------------------------------------------------------------------------------------|--------------------|
| 63     | Watershed Area Steering Committee Agency - Upper San Gabriel River                | 4    | Oversees watershed projects: develops plans, selects and funds projects   | 2019             | Board Order No. S-1 July 30, 2019                                                                                   | Yes                |
| 64     | Watershed Area Steering Committee Community - Central Santa Monica Bay            | 4    | Advises on water planning: confirms scoring groups, supports equity goals | 2019             | Board Order No. S-1 July 30, 2019                                                                                   | Yes                |
| 65     | Watershed Area Steering Committee Community - Lower Los Angeles River             | 4    |                                                                           | 2019             | Board Order No. S-1 July 30, 2019                                                                                   | yes                |
| 66     | Watershed Area Steering Committee Community - Lower San Gabriel River             | 4    | Advises on water planning: confirms scoring groups, supports equity goals | 2019             | Board Order No. S-1 July 30, 2019                                                                                   | Yes                |
| 67     | Watershed Area Steering Committee Community - North Santa Monica Bay              | 4    | Advises on water planning: confirms scoring groups, supports equity goals | 2019             | Board Order No. S-1 July 30, 2019                                                                                   | Yes                |
| 68     | Watershed Area Steering Committee Community - Rio Hondo                           | 4    | Advises on water planning: confirms scoring groups, supports equity goals | 2019             | Board Order No. S-1 July 30, 2019                                                                                   | Yes                |
| 69     | Watershed Area Steering Committee Community - Santa Clara River & Antelope Valley | 4    | Advises on water planning: confirms scoring groups, supports equity goals | 2019             | Board Order No. S-1 July 30, 2019                                                                                   | Yes                |
| 70     | Watershed Area Steering Committee Community - South Santa Monica Bay              | 4    | Advises on water planning: confirms scoring groups, supports equity goals | 2019             | Board Order No. S-1 July 30, 2019                                                                                   | Yes                |
| 71     | Watershed Area Steering Committee Community - Upper Los Angeles River             | 4    | Advises on water planning: confirms scoring groups, supports equity goals | 2019             | Board Order No. S-1 July 30, 2019                                                                                   | Yes                |
| 72     | Watershed Area Steering Committee Community - Upper San Gabriel River             | 4    | Advises on water planning: confirms scoring groups, supports equity goals | 2019             | Board Order No. S-1 July 30, 2019                                                                                   | Yes                |
| 73     | Alameda Corridor Transportation Authority                                         | 5    | Manages Alameda Corridor: plans projects, secures funding                 | 1989             | City Agreement No. C24674; Second amendment between the City of Long Beach and the City of Los Angeles for the name | No                 |

NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                                                           | Cat. | Function and Task                                                                                           | Year Established | Authority                                                                                                                                                                                                                                                      | Statutory Required |
|--------|--------------------------------------------------------------------------------------|------|-------------------------------------------------------------------------------------------------------------|------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| 74     | Antelope Valley Transit Authority                                                    | 5    | Provide for planning, contracting, and operating the public transportation services in the Antelope Valley. | 1992             | Joint Exercise of Powers Agreement Section 6500 et seq. of the Government Code.                                                                                                                                                                                | No                 |
| 75     | Antelope Valley-East Kern Water Agency                                               | 5    | Delivers supplemental water: maintains storage and distribution systems                                     | 1959             | Water Code 34000 et seq.                                                                                                                                                                                                                                       | Yes                |
| 76     | Arroyo Verdugo Communities Joint Powers Authority                                    | 5    | Plans regional infrastructure: coordinates interagency projects                                             | 2017             | Joint Powers Authority; Board Order No. 27 of August 5, 2017.                                                                                                                                                                                                  | No                 |
| 77     | Baldwin Hills Regional Conservation Authority                                        | 5    | Preserves Baldwin Hills open space: manages land, restores habitats                                         | 1999             | Pursuant to the Joint Exercise of Powers Act (Government Code Section 6500 et seq.) the County of Los Angeles and the Santa Monica Mountains Conservancy, executed the Baldwin Hills Conservation Authority Joint Exercise of Powers Authority, April 27, 1999 | Yes                |
| 78     | California State Association of Counties (CSAC)                                      | 5    | Advocates for counties: develops policy, represents before Legislature                                      | 1895             | Founded in 1895; reorganized on May 5, 1911; incorporated as a non-profit corporation on February 26, 1945.                                                                                                                                                    | No                 |
| 79     | Chiquita Canyon Landfill Community Advisory Committee (CCLCAC)                       | 5    | Advises on landfill operations: monitors compliance, communicates updates                                   | 2017             | July 25, 2017 Board Order No. 20                                                                                                                                                                                                                               | No                 |
| 80     | City of Carson Enhanced Infrastructure Financing District Public Financing Authority | 5    | Funds Carson infrastructure: implements financing plans, manages rehab                                      | 2020             | change Agreement No. 1509-B                                                                                                                                                                                                                                    | Yes                |
| 81     | Clean Power Alliance of Southern California                                          | 5    | Manages clean energy policy: sets rates, oversees procurement                                               | 2017             | Board Order No. 42 of May 2, 2017; Ordinance No. 2017-0021; Public Utilities Code Section 366.2(c)(12); Government Code Section 65000 et seq.                                                                                                                  | Yes                |
| 82     | Community Services Resource Corporation Board of Directors                           | 5    | Supports social services: raises funds, builds partnerships                                                 | 1983             | Board Order No. 96 of May 10, 1983; Board Order No. 10 of May 13, 1984; Section 501 (3) of the Internal Revenue Code and Board Order No. 50 of July 24, 1990.                                                                                                  | No                 |
| 83     | Economic Development Corporation of Los Angeles County                               | 5    | Boosts economic growth: provides research, supports business investment                                     | 1981             | Internal Revenue Code Section 501 (c) (3)                                                                                                                                                                                                                      | Yes                |
| 84     | Foothill Transit Governing Board                                                     | 5    | Oversees SGV bus service: plans routes, manages transit funding                                             | 1988             | Board Order No. 71 of March 22, 1988; Board Order No. 52 of March 4, 1997; Joint Powers Agreement No. 59740; Board Order No 54 of April 10, 2001                                                                                                               | No                 |

NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                                                    | Cat. | Function and Task                                                                  | Year Established | Authority                                                                                                                            | Statutory Required |
|--------|-------------------------------------------------------------------------------|------|------------------------------------------------------------------------------------|------------------|--------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| 85     | Gateway Cities Council of Governments                                         | 5    | Coordinates city planning: manages joint policy, promotes cooperation              | 1996             | Section 6500 et seq. of the Government Code                                                                                          | Yes                |
| 86     | High Desert Corridor Joint Powers Authority                                   | 5    | Leads High Desert project: plans corridor, coordinates construction                | 2006             | Board Order No. 10 of November 8, 2006, Joint Exercise of Powers Agreement No. 75922                                                 | No                 |
| 87     | Inglewood Climate Resilience District                                         | 5    | Funds Inglewood transit: supports ITC project, boosts development                  | 2024             | Board Order No. 38 of September 24, 2024                                                                                             | No                 |
| 88     | Inglewood Transit Connector Joint Powers Authority (ITC JPA)                  | 5    | Manages ITC connector: builds and funds regional transit project                   | 2022             | Government Code Sections 6500 et. Seq., pursuant to the Inglewood Joint Powers Act, Resolution No. 22-03, executed July 7, 2022      | No                 |
| 89     | L.A. Care Health Plan (aka Local Initiative Health Authority Governing Board) | 5    | Provides Medi-Cal services: administers care, advises on delivery models           | 1994             | Welfare and Institutions Code 14087.961 (a)                                                                                          | Yes                |
| 90     | La Verne Enhanced Infrastructure Financing District                           | 5    | Funds La Verne projects: improves streets, transit, and pipelines                  | 2023             | Chapter 2.99 of Part 1 of Division 2 of Title 5 of the CA Government Code (commencing with Section 53398.50) (the EIFD Law)          | Yes                |
| 91     | Lakewood Enhanced Infrastructure Financing District                           | 5    | Lakewood Enhanced Infrastructure Financing District                                | 2024             | Chapter 2.99 of Part 1 of Division 2 of Title 5 of the CA Government Code (commencing with Section 53398.50) (the EIFD Law)          | Yes                |
| 92     | Law Library Board of Trustees                                                 | 5    | Oversees law library: governs access, policies, and resources                      | 1986             | Section 6300 et seq. of the Business and Professions Code and Board Order No. 11 of May 6, 1986                                      | Yes                |
| 93     | Los Angeles County Fair Association                                           | 5    | Guides fair operations: sets policies, advises on events                           | 1922             | Incorporated in April 1922. The Fair is operated by the Los Angeles County Fair Association, a not-for-profit 501(c)(5) corporation. | No                 |
| 94     | Los Angeles County Metropolitan Transportation Authority                      | 5    | Oversees LA County transit: manages planning, infrastructure, and funding          | 1993             | Public Utilities Code 130050.2 et seq.                                                                                               | Yes                |
| 95     | Los Angeles County Securitization Corporation                                 | 5    | To facilitate the issuance of the County's series of tobacco securitization bonds. | 2006             | Board Order No. 19 of January 24, 2006, Adopted Resolution                                                                           | No                 |

NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                                       | Cat. | Function and Task                                                                               | Year Established | Authority                                                                                                                   | Statutory Required |
|--------|------------------------------------------------------------------|------|-------------------------------------------------------------------------------------------------|------------------|-----------------------------------------------------------------------------------------------------------------------------|--------------------|
| 96     | Los Angeles Homeless Services Authority (LAHSA)                  | 5    | Leads homeless services: manages funds, supports shelter and housing                            | 1993             | Board Order No. 18 of June 29, 1993, Joint Powers Agreement No. 557-34; Board Order Nos. 13 and 23 of May 31, 1994          | No                 |
| 97     | Los Angeles Memorial Coliseum Commission                         | 5    | Oversees Coliseum operations: manages leases, redevelopment agreements                          | 1945             | Joint Powers Authority executed on September 25, 1945                                                                       | No                 |
| 98     | Los Angeles Regional Crime Laboratory Facility Authority         | 5    | Manages crime lab project: oversees construction, coordinates governance                        | 2021             | Board Order No. 30 of July 24, 2001.                                                                                        | No                 |
| 99     | Newhall Ranch High Country Recreation and Conservation Authority | 5    | Manages Newhall open space: preserves land, supports ecological access                          | 1980             | Section 33213 et seq. of the Public Resources Code                                                                          | Yes                |
| 100    | North Los Angeles County Transportation Coalition                | 5    | Coordinates North LA transit: sets priorities, oversees strategy                                | 1995             | Section 6503.5 of the CA Government Code.                                                                                   | Yes                |
| 101    | Norwalk Enhanced Infrastructure Financing District               | 5    | Funds Norwalk projects: improves streets, transit, and affordable housing                       | 2025             | Chapter 2.99 of Part 1 of Division 2 of Title 5 of the CA Government Code (commencing with Section 53398.50) (the EIFD Law) | Yes                |
| 102    | Palmdale Enhanced Infrastructure Financing District              | 5    | Funds Palmdale infrastructure: supports utilities, roads, and development projects              | 2013             | Chapter 2.99 of Part 1 of Division 2 of Title 5 of the CA Government Code (commencing with Section 53398.50) (the EIFD Law) | Yes                |
| 103    | Palos Verdes Peninsula Transportation Authority                  | 5    | Provide paratransit service for elderly and handicapped residents of the Palos Verdes Peninsula | 1985             | Joint Powers Authority Agreement No. 51317 of December 17, 1985.                                                            | No                 |
| 104    | Parking Authority of the County of Los Angeles                   | 5    | Manages County parking: oversees public lots, Civic Center projects                             | 1970             | Board Order No. 208 of April 21, 1970.                                                                                      | No                 |
| 105    | Personal Assistance Services Council                             | 5    | Improves IHSS services: manages provider registry, supports training                            | 1997             | Chapter 3.45 of the County Code                                                                                             | No                 |
| 106    | Puente Hills Habitat Preservation Authority                      | 5    | Protects Puente Hills habitat: restores native areas, manages preservation                      | 1994             | Board Order No. 11 of February 15, 1994, Joint Powers Agreement No. 3289                                                    | No                 |

NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                                                            | Cat. | Function and Task                                                          | Year Established | Authority                                                                                                                        | Statutory Required |
|--------|---------------------------------------------------------------------------------------|------|----------------------------------------------------------------------------|------------------|----------------------------------------------------------------------------------------------------------------------------------|--------------------|
| 107    | Redondo Beach Enhanced Infrastructure Financing District                              | 5    | Supports Redondo redevelopment: funds parks, improves infrastructure       | 1996             | Chapter 2.99 of Part 1 of Division 2 of Title 5 of the CA Government Code (commencing with Section 53398.50) (the EIFD Law)      | Yes                |
| 108    | San Fernando Valley Council of Governments Board                                      | 5    | Promotes valley coordination: shares resources, supports regional planning | 2010             | Joint Powers Agreement No. 77279; Board Order No. 17 of May 25, 2010.                                                            | Yes                |
| 109    | San Gabriel Valley Council of Governments Capital Projects and Construction Committee | 5    | Implements SGV rail projects: approves contracts, oversees safety upgrades | 1999             | Board Order No. 86 of May 18, 1999; Project Agreement No. 72118;                                                                 | No                 |
| 110    | San Gabriel Valley Council of Governments Governing Board                             | 5    | Leads SGV regional planning: coordinates policy, manages joint projects    |                  | Joint Powers Agreement in 1994                                                                                                   | Yes                |
| 111    | Santa Monica Bay Restoration Authority                                                | 5    | Restores Santa Monica Bay: develops programs, supports bay conservation    |                  | Joint Exercise of Powers Agreement No. 7479; Board Order No. 27 of April 6, 2004.                                                | No                 |
| 112    | Santa Monica Mountains Conservancy Advisory Committee                                 | 5    | Advises on mountain planning: reviews projects, promotes community input   |                  | Section 33213 et seq. of the Public Resources Code                                                                               | Yes                |
| 113    | Santa Monica Mountains Conservancy Board                                              | 5    | Preserves mountain open space: acquires land, funds restoration projects   |                  | Section 33000 et seq. of the Public Resources Code                                                                               | Yes                |
| 114    | South Bay Cities Council of Governments                                               | 5    | Supports South Bay collaboration: develops policy, promotes joint planning | 2011             | JPA South Bay Cities Council of Governments, August 25, 2011                                                                     | Yes                |
| 115    | South Coast Air Quality Management District Governing Board (AQMD)                    | 5    | Oversees air quality policy: sets emissions rules, monitors pollution      | 1976             | Section 40400 et seq. of the Health and Safety Code and Senate Bill 151                                                          | Yes                |
| 116    | Southern California Association of Governments (SCAG)                                 | 5    | Oversees regional planning: manages transportation, housing, environment   | 1965             | County-City SCAG Committee on March 27, 1964 and amended in 1966-1967; 1970; 1974-1975; 1977-1980; 1982, 1984, 1987; 1990 - 1993 | No                 |
| 117    | Southern California Home Financing Authority                                          | 5    | Expands homeownership: issues bonds, supports down-payment aid             | 1988             | Board Order No. 21 of June 23, 1988; Joint Powers Agreement No. 59932                                                            | No                 |

NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                                                      | Cat. | Function and Task                                                                                                                              | Year Established | Authority                                                                                                                   | Statutory Required |
|--------|---------------------------------------------------------------------------------|------|------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-----------------------------------------------------------------------------------------------------------------------------|--------------------|
| 118    | Southern California Water Committee Board of Trustees (SCWC)                    | 5    | Educates on water issues: promotes consensus, supports regional outreach                                                                       | 1984             | Non-Profit Public Benefit Corporation.                                                                                      | No                 |
| 119    | Sunshine Canyon Landfill Community Advisory Committee (SCL-CAC)                 | 5    | Advises on landfill oversight: reviews reports, recommends mitigation                                                                          | 2008             | MOU executed on December 23, 2008 and Adopted by the SCL-TAC July 1, 2009.                                                  | No                 |
| 120    | Sunshine Canyon Landfill Local Enforcement Agency                               | 5    | Regulates landfill compliance: oversees permits, inspections                                                                                   | 2008             | Board Order No. 48 of May 6, 2008; Board Order No. 26 of August 19, 2008, and Joint Powers Agreement No. 76666.             | No                 |
| 121    | West Carson Enhanced Infrastructure Financing District Public Finance Authority | 5    | Funds West Carson projects: plans budgets, manages infrastructure                                                                              | 2021             | Chapter 2.99 of Part 1 of Division 2 of Title 5 of the CA Government Code (commencing with Section 53398.50) (the EIFD Law) | Yes                |
| 122    | Westside Cities Council of Governments                                          | 5    | Coordinates Westside planning: aligns policies, promotes cooperation                                                                           | 2007             | Joint Exercise of Powers Agreement Section 6500 etseq. of the Government Code.                                              | Yes                |
| 123    | Altadena Library District                                                       | 6    | Maintain a public library: Make and enforce all rules, and regulations                                                                         | 1926             | Section 19400 and 19700 et seq. of the Education Code.                                                                      | Yes                |
| 124    | Antelope Valley Air Quality Management District (AVAQMD)                        | 6    | Regulates air quality standards: Implements and enforces air pollution control programs; monitors emissions and collaborates with stakeholders | 1997             | Section 41300 et seq. of the Health and Safety Code.                                                                        | Yes                |
| 125    | Antelope Valley Cemetery District                                               | 6    | Cemetery operation: Own, operate, improve, and expand                                                                                          | 1950             | Section 9000 et seq. of the Health and Safety Code.                                                                         | Yes                |
| 126    | Antelope Valley Hospital District                                               | 6    | Public entity that provides community-based health: Establish, maintain, operate                                                               | 1955             | Section 32100 et seq. of the Health and Safety Code                                                                         | Yes                |
| 127    | Antelope Valley Mosquito and Vector Control District                            | 6    | Prevent the occurrence of vectors: Exterminate mosquitoes, flies or other insects                                                              | 1989             | Section 2200 et seq. of the Health and Safety Code.                                                                         | Yes                |
| 128    | Antelope Valley Resource Conservation District                                  | 6    | Control of runoff: Conduct surveys and research on resource conservation and disseminate findings                                              | 1937             | Section 9151 et seq. of the Public Resources Code.                                                                          | Yes                |

NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                         | Cat. | Function and Task                                                                                                           | Year Established | Authority                                                                         | Statutory Required |
|--------|----------------------------------------------------|------|-----------------------------------------------------------------------------------------------------------------------------|------------------|-----------------------------------------------------------------------------------|--------------------|
| 129    | Artesia Cemetery District                          | 6    | Cemetery operation: Own, operate, improve, and expand                                                                       | 1868             | Section 9000 et seq. of the Health and Safety Code.                               | Yes                |
| 130    | Beach Cities Health District                       | 6    | Provides local health care: operates facilities, meets community needs                                                      | 1955             | Section 32100 et seq. of the Health and Safety Code.                              | Yes                |
| 131    | Broad Beach Geologic Hazard Abatement District     | 6    | Addresses coastal erosion and shoreline hazards: Implements long-term shoreline restoration plan                            | 2011             | Public Resource Code 26500 et seq                                                 | Yes                |
| 132    | California Coastal Commision                       | 6    | Protects California coast: regulates development, ensures public access                                                     | 1976             | California Coastal Act of 1976 (Public Resources Code §§ 30000–30900)             | Yes                |
| 133    | Central Basin Municipal Water District             | 6    | Provides imported and recycled water: Exercises powers under the Water Code to develop water resources, manage conservation | 1952             | Section 71000 et seq. of the Water Code; Section 20200 et seq. of the Water Code. | Yes                |
| 134    | Compton Creek Mosquito Abatement District          | 6    | Conduct surveillance and take actions to Exterminate mosquitoes, flies                                                      | 1927             | Section 2200 et seq. of the Health and Safety Code.                               | Yes                |
| 135    | Crescenta Valley Water District                    | 6    | Water: Control and distribute water for the beneficial use of the district                                                  | 1950             | Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code. | Yes                |
| 136    | Downey Cemetery District                           | 6    | Cemetery operation: Own, operate, improve, and expand                                                                       | 1928             | Section 9000 et seq. of the Health and Safety Code.                               | Yes                |
| 137    | Foothill Municipal Water District                  | 6    | Water: Exercise powers to manage supply and perform acts necessary in accordance of the Water Code                          | 1952             | Section 71000 et seq. of the Water Code; Section 20200 et seq. of the Water Code. | Yes                |
| 138    | Golden Valley Municipal Water District             | 6    | Provides water to the Acton: Maintains water delivery infrastructure                                                        | 1961             | Section 71000 et seq. of the Water Code; Section 20200 et seq. of the Water Code. | Yes                |
| 139    | Greater Los Angeles County Vector Control District | 6    | Prevents mosquito and vector-borne diseases: Conducts surveillance, inspections                                             | 1952             | Section 2200 et seq. of the Health and Safety Code.                               | Yes                |

NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                                      | Cat. | Function and Task                                                                                                                 | Year Established | Authority                                                                           | Statutory Required |
|--------|-----------------------------------------------------------------|------|-----------------------------------------------------------------------------------------------------------------------------------|------------------|-------------------------------------------------------------------------------------|--------------------|
| 140    | Green Valley County Water District                              | 6    | Delivers potable water to Green Valley: Manages water resources and ensures compliance with Water Code                            | 1954             | Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.   | Yes                |
| 141    | Kinneloa Irrigation District                                    | 6    | Irrigation water for agricultural and residential use in Kinneoloa Mesa: Constructs and maintains irrigation systems              | 1925             | Section 21100 et seq. of the Water Code.                                            | Yes                |
| 142    | La Cañada Irrigation District                                   | 6    | Furnish sufficient water in the district: Control water for beneficial use; hold monthly board meetings; operate under Water Code | 1924             | Section 21100 et seq. of the Water Code.                                            | Yes                |
| 143    | La Habra Heights County Water District                          | 6    | Furnish sufficient water in the district: Control and distribute water for beneficial use                                         | 1976             | Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code    | Yes                |
| 144    | La Puente Valley County Water District                          | 6    | Furnishes water for beneficial use: Controls, delivers                                                                            | 1924             | Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code    | Yes                |
| 145    | Las Virgenes Municipal Water District                           | 6    | Provides potable water and wastewater treatment: Maintains water infrastructure and services                                      | 1958             | Section 71000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.   | Yes                |
| 146    | Little Lake Cemetery District                                   | 6    | Cemetery operation: Own, operate, improve, and expand                                                                             | 1888             | Section 9000 et seq. of the Health and Safety Code.                                 | Yes                |
| 147    | Littlerock Creek Irrigation District                            | 6    | Furnish sufficient water in the district: Control water for beneficial use and implements Water Code provisions                   | 1892             | Section 21100 et seq. of the Water Code.                                            | Yes                |
| 148    | Los Angeles County Fifth District Consolidated Oversight Board  | 6    | Oversees winding down of former redevelopment agencies' obligations and assets.                                                   | 2018             | Health and Safety Code § 34179; Dissolution Act (ABx 1 26, AB 1484, AB 471, SB 107) | Yes                |
| 149    | Los Angeles County First District Consolidated Oversight Board  | 6    | Oversees winding down of former redevelopment agencies' obligations and assets.                                                   | 2018             | Health and Safety Code § 34179; Dissolution Act (ABx 1 26, AB 1484, AB 471, SB 107) | Yes                |
| 150    | Los Angeles County Fourth District Consolidated Oversight Board | 6    | Successor Agencies: review enforceable obligations, disposition of assets                                                         | 2018             | Health and Safety Code § 34179; Dissolution Act (ABx 1 26, AB 1484, AB 471, SB 107) | Yes                |

NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                                      | Cat. | Function and Task                                                                                         | Year Established | Authority                                                                                                         | Statutory Required |
|--------|-----------------------------------------------------------------|------|-----------------------------------------------------------------------------------------------------------|------------------|-------------------------------------------------------------------------------------------------------------------|--------------------|
| 151    | Los Angeles County Second District Consolidated Oversight Board | 6    | Successor Agencies: review enforceable obligations, disposition of assets                                 | 2018             | Health and Safety Code § 34179; Dissolution Act (ABx 1 26, AB 1484, AB 471, SB 107)                               | Yes                |
| 152    | Los Angeles County Third District Consolidated Oversight Board  | 6    | Oversees redevelopment dissolution: reviews obligations, approves tax distributions                       | 2018             | Health and Safety Code § 34179; Dissolution Act (ABx 1 26, AB 1484, AB 471, SB 107)                               | Yes                |
| 153    | Los Angeles County West Vector Control District                 | 6    | Prevents mosquito and vector-borne diseases: Conducts surveillance and exterminates mosquitoes, flies     | 1892             | Section 2200 et seq. of the Health and Safety Code.                                                               | Yes                |
| 154    | Los Angeles Harbor Area Cemetery District                       | 6    | Cemetery operation: maintain, provide services                                                            | 1909             | Section 9000 et seq. of the Health and Safety Code.                                                               | Yes                |
| 155    | Miraleste Recreation and Park District                          | 6    | Provides recreational programs and maintains parks: operates recreation systems and parks                 | 1942             | Section 5781 et seq. of the Public Resources Code.                                                                | Yes                |
| 156    | Orchard Dale Water District                                     | 6    | Furnishes water within the district for: Controls and delivers water for residential and agricultural use | 1954             | Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.                                 | Yes                |
| 157    | Palm Ranch Irrigation District                                  | 6    | Furnishes sufficient water in the district: Controls and distributes irrigation water                     |                  | Section 21100 et seq. of the Water Code.                                                                          | Yes                |
| 158    | Palmdale Water District                                         | 6    | Furnishes water within the district: Controls and delivers water for beneficial use                       | 1918             | Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.                                 | Yes                |
| 159    | Palos Verdes Library District                                   | 6    | Establishes and maintains public libraries to: makes rules and policies for library operation             | 1928             | Section 19400 and 19700 et seq. of the Education Code.                                                            | Yes                |
| 160    | Pasadena Glen Community Services District                       | 6    | Provides water, irrigation, sanitation, and sewage treatment to district residents.                       | 1994             | Government Code Section 61000 et seq.; Passage of June 18, 2013, Semi-Final Official Election Returns – Measure A | Yes                |
| 161    | Pico Water District                                             | 6    | Furnishes water within the district: Controls and delivers water for beneficial use                       | 1926             | Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.                                 | Yes                |

NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                                   | Cat. | Function and Task                                                                            | Year Established | Authority                                                                         | Statutory Required |
|--------|--------------------------------------------------------------|------|----------------------------------------------------------------------------------------------|------------------|-----------------------------------------------------------------------------------|--------------------|
| 162    | Point Dume Community Services District                       | 6    | Provides local public services: operates utilities, safety, and recreation programs          | 1958             | Section 61000 et seq. of the Government Code.                                     | Yes                |
| 163    | Quartz Hill Water District                                   | 6    | Furnishes water within the district: Controls and delivers water for beneficial use          | 1954             | Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code. | Yes                |
| 164    | Resource Conservation District of the Santa Monica Mountains | 6    | Promotes conservation of natural resources: Conducts research and surveys on erosion, runoff | 1961             | Section 9151 et seq. of the Public Resources Code.                                | Yes                |
| 165    | Ridgecrest Ranchos Recreation and Park District              | 6    | Supports parks and recreation: organizes activities, maintains facilities                    | 1961             | Section 5781 et seq. of the Public Resources Code.                                | Yes                |
| 166    | Rowland Water District                                       | 6    | Furnishes water within the district: Controls and delivers water for beneficial use          | 1953             | Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code. | Yes                |
| 167    | San Gabriel County Water District                            | 6    | Furnishes water within the district: Controls and delivers water for beneficial use          | 1921             | Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code. | Yes                |
| 168    | San Gabriel Valley Mosquito and Vector Control District      | 6    | Prevents mosquito and vector-borne diseases: Conducts surveillance, inspections              | 1989             | Section 2200 et seq. of the Health and Safety Code.                               | Yes                |
| 169    | San Gabriel Valley Municipal Water District                  | 6    | Executes powers to manage water supply                                                       | 1959             | Section 71000 et seq. of the Water Code; Section et seq. of the Water Code.       | Yes                |
| 170    | Santa Clarita Valley Water Agency                            | 6    | Manages water supply: ensures reliability, controls costs                                    | 2018             | Water Code 34000 et seq                                                           | Yes                |
| 171    | South Montebello Irrigation District                         | 6    | Furnishes water within the district: Controls and delivers water for beneficial use          | 1922             | Section 21100 et seq. of the Water Code.                                          | Yes                |
| 172    | Three Valleys Municipal Water District                       | 6    | Performs all acts needed to support and manage water                                         | 1950             | Section 71000 et seq. of the Water Code; Section et seq. of the Water Code.       | Yes                |

NO RECOMMENDATIONS - EXHIBIT 3

| Item # | Commission                                                    | Cat. | Function and Task                                                                       | Year Established | Authority                                                                            | Statutory Required |
|--------|---------------------------------------------------------------|------|-----------------------------------------------------------------------------------------|------------------|--------------------------------------------------------------------------------------|--------------------|
| 173    | Upper San Gabriel Valley Municipal Water District             | 6    | Performs all acts needed to support and manage water                                    | 1960             | Section 71000 et seq. of the Water Code;<br>Section 20200 et seq. of the Water Code. | Yes                |
| 174    | Valley County Water District                                  | 6    | Furnishes sufficient water in the district                                              | 1926             | Section 30000 et seq. of the Water Code;<br>Section 20200 et seq. of the Water Code. | Yes                |
| 175    | Walnut Valley Water District                                  | 6    | Manages water infrastructure: oversees production, storage                              | 1952             | Section 30000 et seq. of the Water Code;<br>Section 20200 et seq. of the Water Code. | Yes                |
| 176    | Water Replenishment District of Southern California           | 6    | Performs all acts necessary to replenish groundwater                                    | 1959             | Section 60000 et seq. of the Water Code.                                             | Yes                |
| 177    | West Basin Municipal Water District                           | 6    | Carries out all responsibilities necessary to operate a municipal water district.       | 1947             | Section 71000 et seq. of the Water Code;<br>Section et seq. of the Water Code.       | Yes                |
| 178    | West Valley County Water District                             | 6    | Furnishes sufficient water in the district for any beneficial use.                      | 1952             | Section 30000 et seq. of theWater Code;<br>Section et seq. of the Water Code.        | Yes                |
| 179    | Westfield Recreation and Park District                        | 6    | Provides recreation programs: maintains parks and recreation centers for the community. | 1957             | Section 5781 et seq. of the Public Resources Code.                                   | Yes                |
| 180    | Prevention and Promotion Services Governing Committee (PPSGC) | 7    | Improves cross-sector coordination: supports prevention and well-being initiatives      | 2023             | Board Order No. 15 of July 25, 2023                                                  | No                 |