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**To:** Executive Committee for Regional Homeless Alignment (ECRHA)  
**From:** Kristen Aster, Executive Director, ECRHA  
**Subject:** Possible Enhancements to the Measure A Responsive Regional Plan  
**Date:** August 29, 2025

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## Purpose

This memo provides an overview of proposed enhancements to the Los Angeles County Board of Supervisors (Board)-approved Responsive Regional Plan<sup>1</sup> framework intended to support ECRHA in its mandate of coordinating regional efforts for addressing homelessness in Los Angeles County. These proposals are submitted by August 29, 2025 for consideration by ECRHA during its September 5, 2025 special meeting, following the BPSC Committee deliberations during its August 14, 2025 regular meeting. It is requested that ECRHA vote on these proposed enhancements.

## Background

**Regional Plan mandate.** The Measure A ordinance (Section 6, A5) requires Los Angeles County to adopt a regional plan, after considering recommendations by ECRHA, with the aim of reducing homelessness and increasing the supply of affordable housing in the County. The Ordinance includes the option to satisfy the regional plan requirement by adopting the regionally coordinated plan developed for the most recent Homeless Housing, Assistance and Prevention (HHAP) grant application to the California Department of Housing and Community Development.<sup>2</sup> Furthermore, the August 2023 motion approved by the Board that established ECRHA directed the newly established body to develop one plan and drive one effort<sup>3</sup> to coordinate countywide efforts toward combatting homelessness.

On March 25, 2025, the Board approved the ECRHA-recommended Measure A Responsive Regional Plan framework and the necessary steps to enable full

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<sup>1</sup> The Measure A mandated regional plan was approved by the LA County Board of Supervisors on March 25, 2025, and titled the “Responsive Regional Plan.” For consistency, this memo uses “Responsive Regional Plan” when referring to the Regional Plan required by Measure A. As indicated in the framework approved by the Board, the intention is that this be a “living” document which can be continually updated.

<sup>2</sup> The HHAP application is a regionally coordinated funding proposal submitted to the California Department of Housing and Community Development by the County of Los Angeles, the City of Los Angeles, and four Continuum of Care partners (Los Angeles Homeless Services Authority or LAHSA, Long Beach, Pasadena, and Glendale) to secure resources for jointly addressing homelessness across LA County.

<sup>3</sup> Los Angeles County Board of Supervisors. (August 8, 2023). Motion: Establishing A Regional Governance Structure for Homelessness. Retrieved from <https://file.lacounty.gov/SDSInter/bos/supdocs/183133.pdf>

implementation of a Responsive Regional Plan. Acknowledging that the County HHAP application does not encompass the efforts of all jurisdictional partners—such as the other 84 cities, Councils of Government, and unincorporated areas—the Responsive Regional Plan builds upon the HHAP application as a framework. The Responsive Regional Plan framework serves as a starting point to collect and organize data from all jurisdictions and unincorporated areas across the County. Steps outlined in the Board letter on the Responsive Regional Plan<sup>4</sup> included:

- (1) Collection of additional data from jurisdictional partners to build a more comprehensive and inclusive version of the Responsive Regional Plan; and
- (2) Development of a process for continual updates from jurisdictional partners, creating a “living” Responsive Regional Plan.

As detailed in Measure A, the Responsive Regional Plan includes the Board-approved regional goals and established objectives.

***Approved Responsive Regional Plan framework.*** The approved Responsive Regional Plan framework proposed detailed data collection from public funding entities (including but not limited to County Departments, local jurisdictions, and Continuums of Care) to create an inventory of regional- and jurisdiction-level strategies and programs currently addressing homelessness across the County. The inventory will provide a first-time view of region-wide efforts to combat homelessness and will be publicly available to support and encourage collaboration among regional partners. Future iterations of this framework could also seek to incorporate privately funded activities. As initially proposed, data collected through this inventory will include the following components:

1. **Goals** - As outlined by Measure A;
2. **Metrics** - Adopted by the BOS to measure progress toward goals;
3. **Impact Categories** - Groups of similar action items aimed at achieving the goals of Measure A;
4. **Action Items** - Unique or collaborative initiatives, efforts, and programs implemented within or across jurisdictions; and
5. **Implementing Partner/Jurisdiction**– Each action item included in the inventory will include information on the implementing regional partner and/or jurisdiction.

***Intended uses and benefits of the Responsive Regional Plan.*** The Responsive Regional Plan will be publicly available and will continuously evolve, incorporating lessons learned and necessary modifications over time. Once implemented, it will serve as a

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<sup>4</sup> See the Chief Executive Office – Homeless Initiative’s letter to the Board of Supervisors (March 25, 2025). Attachment VIII: *Los Angeles County Chief Executive Office – Homeless Initiative, FY 2025-26 Funding Recommendations, Measure A Regional Plan* retrieved from <https://file.lacounty.gov/SDSInter/bos/supdocs/201238.pdf>

strategic tool to enhance coordination, alignment, analysis, and impact across both local jurisdiction and countywide efforts to address housing needs and homelessness by:

- Improving transparency and funding efficacy, by collecting and tracking data to provide a comprehensive regional view of public funding entities and their action items within the homelessness system of care, funding streams supporting the system (federal, state, local, private), and strategies or innovations used by implementing entities to solve homelessness;
- Facilitating accountability by clearly outlining activities tied to each regional goal and identifying the stakeholders advancing these efforts;
- Allowing analysis of collected data that will establish a baseline understanding of the current action items performed and funded by various public funding entities across the regional homelessness systems and their change over time; and
- Informing policy decisions by offering a comprehensive view of strategies and programs employed throughout the region, greater insights into jurisdictional variance, which funding streams support these activities, and where there may be programmatic gaps to be addressed and/or policy solutions needed in order to meet the required Measure A goals.

## Refining and Implementing the Responsive Regional Plan Framework

On March 14, 2025, ECRHA passed a motion<sup>5</sup> establishing the Committee on Best Practices for Standardization of Care (BPSC) to lead the work required under Measure A to develop “best practices for the standardization of care.” Among other directives, ECRHA directed the following:

- BPSC Committee should report back to ECRHA on possible enhancements to the Responsive Regional Plan that deepen data collection and operational coordination and further elevate opportunities for alignment between jurisdictional partners.
- BPSC Committee should develop a process to identify and recommend areas for jurisdictions to better align policy and program design, collaborate to remove roadblocks and scale effective programs, identify opportunities for system and cost efficiencies, and drive investment toward greatest impact. This process will ensure that funded strategies drive toward and contribute to Measure A’s regional goals.

As ECRHA considers possible enhancements to the regional plan, the BPSC Committee recommends ECRHA should weigh which additional components to include which will yield the greatest strategic value while also not adding extensive administrative burden

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<sup>5</sup> Executive Committee for Regional Homeless Alignment (March 14, 2025). *Motion: Establishing an Ad-Hoc Sub-Committee on Best Practices for Standardization of Care* [Agenda Item No. 5]. Retrieved from <https://file.lacounty.gov/SDSInter/bos/supdocs/201239.pdf>

on jurisdictional partners. The BPSC Committee is recommending the following enhancements to add greater detail regarding the funded activities, enhance regional visibility on funding sources leveraged by regional partners, identify roadblocks that may exist to deepen housing and homelessness data collection, and information on programs tailored to serve special populations in service of equity goals.

6. **Funding Source** – Will allow greater visibility into funding streams supporting each homelessness related strategy or program (county, state, federal, etc.), fostering greater awareness into the funding sources and which sources may be subject to greater fluctuation;
7. **Data Systems** – Will capture information on the data systems used to track program activities and performance among regional and jurisdictional partners, increasing visibility into which programs and activities could benefit from greater integration into countywide data platforms;
8. **Special Populations Served** – Will highlight which programs are specifically designed or targeted to serve populations requiring tailored programmatic interventions, as well as those targeted at groups disproportionately impacted by homelessness to further the required equity goals; and
9. **Number of Estimated Slots Funded** – Will provide estimated counts of slots funded, when applicable (such as interim housing beds and permanent housing units) from the various regional- and jurisdiction-level programs, fostering greater visibility into where there may be under- or over-availability of certain interventions.

Furthermore, it is proposed that the shared performance measures recommended by the BPSC Committee, once approved by ECRHA, and available data be visually overlaid onto the Responsive Regional Plan by impact category so that the connections are clear between the performance measures and their corresponding program area.

## BPSC Committee August 14, 2025 Discussion

During the August 14, 2025 BPSC Committee meeting the BPSC Committee additionally discussed:

- Interest in exploring if, in the future, there would be the ability to provide percentage breakdowns of funding source to provide greater context. However, this is likely not currently available and would need further exploration for feasibility.
- Regarding special populations served, there was a request for greater clarity during the implementation process for providing guidance on this matter to entities completing this information.

- During the conversation on slots funded, there was discussion about the potential challenges with deduplicating slot counts and a particular interest in focusing on interim housing beds and permanent supportive housing units as a starting “slot” of interest.
- The BPSC Committee discussed a desire to include available performance data as part of the standards of care performance measure overlay.
- The BPSC Committee also discussed an interest in exploring best practice caseload ratios as part of workforce discussions related to other areas of the BPSC Committee’s work but not to be incorporated into this responsive regional plan.
- Furthermore, the BPSC Committee emphasized the priority to leverage existing data to complete the Responsive Regional Plan to reduce administrative burden.

## Implementation

Once ECRHA takes action on these proposed enhancements to the regional plan, ECRHA and CEO-HI staff will begin the implementation process by integrating previously submitted information and engaging public funding partners by providing them the tools to populate the Responsive Regional Plan with their unique jurisdictional information. A full implementation plan is scheduled to be presented to ECRHA at its September 5, 2025 regular meeting.