



**PUBLIC REQUEST TO ADDRESS  
THE BOARD OF SUPERVISORS  
COUNTY OF LOS ANGELES, CALIFORNIA**

MEMBERS OF THE BOARD

HILDA L. SOLIS  
HOLLY J. MITCHELL  
LINDSEY P. HORVATH  
JANICE HAHN  
KATHRYN BARGER

**Correspondence Received**

The following individuals submitted comments on agenda item:			
Agenda #	Relate To	Position	
14.		Favor	Angela Gibson
			Colin M campbell
			Fred Sutton

I could not call in because the att line was down for the LA Board of supervisors call.  
Hello LA Board of Supervisors, Kathryn Barger, Chief of Staff Susie Wiles, Mayor Braun of South Pas, Mr President Trump, VP Vance, Gov Newsom

Item 11, 14- Transparency/fire rebuild - Would LA Board of supervisors facilitate Susie Wiles - Chief of Staff of the President to join the alpha team for the rollout of stargate and release of the 238.5 billion funds to stand up general intelligence for LA and Kaiser Permanente worldwide as we rebuild Los Angeles from the fires and use these federal funds to build our AI for colonization of moon and mars.

We have citizen volunteers in South Pasadena from local groups St James Apiscope Church, FreeMasons, Oneonta, Dudes as I am volunteering to demonstrate why complete transparency is essential as we release the eye of providence for healthcare to protect all citizens equally. We have a local secret service rep in south Pasadena that can facilitate the meeting with Susie Wiles.

Sincerely yours,  
Adapps Inc  
CAGE Code 136L8  
EIN 20-5372945  
UEI: R34YL6KQFLP9  
Colin M Campbell III - SAR Sons of the American Revolution and descendent of Robert Morris Penman of the US Constitution, Signer of Declaration of Independence, Articles of Confederation, Financier of the American Revolution with Morris Notes  
Volunteer 57 IAS - US Cybercommand  
Volunteer South Pasadena Fire Department  
The Federalist - Hillsdale College  
1754 State St Apt #3  
South Pasadena, CA 91030  
626 390 5237  
Aug 12, 2025 9:30 am pst  
adapps.fedgovadv.info/



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**Correspondence Received**

			The following individuals submitted comments on agenda item:	
Agenda #	Relate To	Position	Name	Comments
14.		Favor	Janet Zaldua	<p>Dear LA County Board of Supervisors,</p> <p>On behalf of Marina del Rey's tourism and hospitality businesses, the Marina del Rey Tourism Board expresses its strong support for the Board Motion, Agenda No. 14 on Tuesday, August 12, Maintaining Transparency in Board Policymaking through the Cluster Review Process.</p> <p>Extending the Cluster Motion Review Process is imperative for allowing a more meaningful stakeholder engagement and input on important legislative proposals. Since December 17, 2024, we have observed an improvement in motion quality, increased public engagement on high-impact issues, and stronger interdepartmental collaboration and problem-solving. Motion feedback and engagement improved significantly, with authors voluntarily choosing to revise 53.2% of motions based on Cluster feedback, up from 31.4% in the pre-pilot period, leading to higher quality.</p> <p>The Marina del Rey Tourism Board believes this process strikes the right balance between transparency and efficiency. It allows for thoughtful stakeholder input without unnecessarily slowing down the policymaking timeline. We are eager to participate in policy cluster meetings and continue collaborating with the Board of Supervisors on decisions that shape the future of our region's tourism and hospitality sectors.</p> <p>In conclusion, we respectfully urge the Los Angeles County Board of Supervisors to support this motion for a more transparent, informed, and thoughtful policymaking process. We anticipate continuing the cluster review process will lead to more effective and well-informed policy outcomes for the tourism industry and the diverse communities Los Angeles County serves.</p> <p>Thank you for your thoughtful attention to the critical issue of public input and participation in Los Angeles County policymaking.</p> <p>Sincerely,</p> <p>Janet Zaldua CEO Marina del Rey Tourism Board</p>
			Jerard D Wright	GLAR appreciates this common sense motion to improve public process through the existing cluster system.



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			The following individuals submitted comments on agenda item:	
Agenda #	Relate To	Position	Name	Comments
14.		Favor	Juntos Florence-Firestone Together	
			Kimberly H Cabana	
			Lena Mallett	I strongly support the motion to maintain transparency in the Board's policy-making process through the continued use of the cluster review system. The cluster review process has served as a critical mechanism for public accountability and has helped to ensure that decisions impacting millions of residents are informed by meaningful analysis and subject to community insight before reaching a vote. Choosing not to continue this process would not only undermine the County's stated commitment to transparency and equity, but also return to policy-making that is disconnected from the lived experience of our community members. It has proven over and over again that when decisions are made behind closed doors, it is Black, Brown, Indigenous, low-income, disabled, and otherwise marginalized people who are most harmed. I urge you to adopt this motion and uphold the integrity of the cluster review process. Transparency, community input, and collaboration must remain non-negotiable pillars of your decision-making framework, especially at a time when the County is being called to boldly reimagine public safety, housing, mental health, and justice while we slip into a fascist state that assumes every opportunity to undermine democratic processes.
			Luz Castro	
			Marisol Cruz	I strongly support extending the Cluster Motion Review Process as outlined in this motion. The pilot has clearly demonstrated that early review through policy-area-specific clusters improves motion quality, fosters interdepartmental collaboration, and increases transparency for the public. By allowing more time for feedback from departments, stakeholders, and residents, this process ensures that Board decisions are thoughtful, well-informed, and accountable. Maintaining and refining this structure will strengthen public trust and result in better outcomes for our communities.



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**Correspondence Received**

The following individuals submitted comments on agenda item:				
Agenda #	Relate To	Position	Name	Comments
14.		Favor	Megan Castillo	<p>Dear Members of the Board,</p> <p>We are writing on behalf of the Re-imagine L.A. County Coalition, we strongly support the motion to maintain transparency in the Board's policy-making process through the continued use of the cluster review system.</p> <p>The cluster review process has served as a critical mechanism for public accountability and has helped to ensure that decisions impacting millions of residents are informed by meaningful analysis and subject to community insight before reaching a Board vote. Choosing not to continue this process would not only undermine the County's stated commitment to transparency and equity, but also return to policy-making that is disconnected from the lived experience of our community members.</p> <p>As an organization that is made up of directly impacted communities, we know firsthand that when decisions are made behind closed doors, it is Black, Brown, Indigenous, low-income, disabled, and otherwise marginalized people who are most harmed.</p> <p>We urge you to adopt this motion and uphold the integrity of the cluster review process. Transparency, community input, and collaboration must remain non-negotiable pillars of your decision-making framework, especially at a time when the County is being called to boldly reimagine public safety, housing, mental health, and justice.</p> <p>We are watching, and we are participating. Our communities deserve to be part of the process.</p> <p>Thank you for your leadership in this effort, The Re-imagine LA County Coalition</p>



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The following individuals submitted comments on agenda item:				
Agenda #	Relate To	Position	Name	Comments
14.		Favor	Megan T Rich	<p>Dear Chair and Members of the Board,</p> <p>My name is Megan Rich, and I'm a Community Engagement Intern with La Defensa. Our work focuses on building community power, advancing participatory budgeting, and making sure the County's resources truly reflect the needs of the people most impacted by its decisions.</p> <p>Supervisor Mitchell's motion to make the Cluster Motion Review Process permanent is a step toward those same goals. Giving motions more time for public review allows residents – especially those directly affected by policies on housing, public safety, and social services – to be meaningfully involved in shaping them. This process has already shown it leads to stronger, more thoughtful motions and more collaboration between departments and communities.</p> <p>Without it, major decisions can be pushed through with little notice, shutting people out of a process that should belong to all of us. Keeping this process in place, clarifying the rules, and ensuring consistent opportunities for input reflects the transparency, accountability, and equity that we believe should guide all County policymaking.</p> <p>I urge you to pass this motion and continue building a government that works with the people, not just for them.</p> <p>Thank you, Megan Rich Community Engagement Intern, La Defensa</p>



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**Correspondence Received**

The following individuals submitted comments on agenda item:			
Agenda #	Relate To	Position	
14.		Favor	<p><b>Name</b></p> <p>Melissa Camacho</p> <p><b>Comments</b></p> <p>Dear Supervisors,</p> <p>We thank you for the work you have been doing to ensure transparency in board policymaking and we urge you to support Supervisor Mitchell's motion to extend the Cluster Motion Review Process.</p> <p>The shift since December 2024 from a sometimes two-business-day review period to two weeks has demonstrably improved the quality and impact of our local governance, and it is crucial that we maintain this positive momentum.</p> <p>The extended review period has led to several significant benefits:</p> <ul style="list-style-type: none"><li>• Improved motion quality: Supervisors have been able to revise and refine their motions based on valuable feedback received during the extended public review period. This has resulted in more thoughtful and effective policy proposals.</li><li>• Increased public engagement: The additional time has allowed for greater public participation; this enhanced engagement ensures that diverse community perspectives are considered in the motion drafting process.</li><li>• Stronger interdepartmental collaboration and problem-solving: We have witnessed the longer review window facilitating better coordination and collaboration among various departments, leading to more comprehensive solutions and quicker, more effective problem-solving.</li></ul> <p>Continuing the Cluster Motion Review Process will allow the County to correct for the issues raised in the EO and CEO's evaluation while also reinforcing the positive outcomes, ultimately fostering more transparent, collaborative, and effective policy-making that better serves the needs of our community.</p> <p>Thank you for your time and consideration of this important matter.</p> <p>Sincerely, Melissa Camacho Senior Staff Attorney ACLU of Southern California</p>
			<p>MJ Vides</p>



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The following individuals submitted comments on agenda item:				
Agenda #	Relate To	Position	Name	Comments
14.		Favor	Mya Hendrix	<p>The cluster review process has served as a critical mechanism for public accountability and has helped to ensure that decisions impacting millions of residents are informed by meaningful analysis and subject to community insight before reaching a vote. Choosing not to continue this process would not only undermine the County's stated commitment to transparency and equity, but also return to policy-making that is disconnected from the lived experience of our community members.</p> <p>I know firsthand that when decisions are made behind closed doors, it is Black, Brown, Indigenous, low-income, disabled, and otherwise marginalized people who are most harmed.</p> <p>I urge you to adopt this motion and uphold the integrity of the cluster review process. Transparency, community input, and collaboration must remain non-negotiable pillars of your decision-making framework, especially at a time when the County is being called to boldly reimagine public safety, housing, mental health, and justice</p>
			Scott Wilk	<p>The Building Industry of Southern California supports Item 14 to extend the Cluster Review process.</p> <p>At a time when public trust in government is fragile, this process has proven essential to restoring faith in how decisions are made. By giving stakeholders more time to engage, encouraging interdepartmental coordination, and improving the quality of motions, the Cluster Review has elevated policymaking in Los Angeles County.</p> <p>It's not just about transparency - it's about smarter, more responsive governance. Letting this process expire would be a step backward.</p> <p>We thank Supervisor Holly Mitchell for her leadership in this space. Thank you.</p>
			Yadi -	Support transparency.
		Oppose	Alexander Hernandez Garcia	<p>Since Trump took office, we have seen immigrant communities under assault by this administration.</p> <p>Especially since June, our communities have lived in fear.</p> <p>Thankfully, the County has been able to fight back on behalf of immigrants, but have only been able to do so by waiving this pilot.</p> <p>With immigrant communities continuing to be targeted, we need our County allies to be able to respond quickly.</p> <p>This pilot has compromised that ability, so I ask that the Board vote no.</p>
			Belinda C Bresnahan	



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			The following individuals submitted comments on agenda item:	
Agenda #	Relate To	Position	Name	Comments
14.		<b>Oppose</b>	Carlos M Montes	This added review is cumbersome and delays important decisions. Especially now in these troublesome times with Trumps attacks on social safety programs and working people.
			Danielle Rivas	<p>Good morning, my name is Danielle Rivas and I'm calling on behalf of YWCA San Gabriel Valley, a social services organization serving San Gabriel Valley residents.</p> <p>I am calling in opposition to Item 14. While well-intended, the cluster review process does not allow the fast and flexible response needed for the County to fight back against increasing threats to our residents. This pilot is unfortunately too limiting during a time when an adaptive response is needed. Though the motion aims to increase transparency and community involvement, key community partners are unable to participate in the cluster meeting process and have their voices heard, with our Associate Director of Community Engagement &amp; Partnerships unable to provide comment during the cluster meeting despite her being on hold for multiple hours. Due to increased threats to our communities, it's important that our efforts be focused on what truly matters, and the current process needs more refinement to be effective.</p> <p>Therefore, I ask the Board to vote no on this motion. Thank you</p>
			Esperanza T Castro	<p>Hello. My name is Esperanza Castro. I live in South Central Los Angeles in the Florence area. I am commenting my opposition to Item 14.</p> <p>I had the experience of joining the cluster on the indoor heat matter. It took a long time and I did not even get a chance to speak.</p> <p>I do not support this current cluster system.</p> <p>While I appreciate the effort of trying to be inclusive, we need a better system than this cluster system for improved inclusivity</p>





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			The following individuals submitted comments on agenda item:	
Agenda #	Relate To	Position	Name	Comments
14.		<b>Oppose</b>	Gabriela Eddy	<p>My name is Gabriela Eddy with Community Organizer in East LA in opposition to Item 14.</p> <p>We have seen immigrant communities under assault by this administration.</p> <p>Especially since June, our communities have lived in fear.</p> <p>Thankfully, the County has been able to fight back on behalf of immigrants, but have only been able to do so by waiving this pilot.</p> <p>With immigrant communities continuing to be targeted, we need our County allies to be able to respond quickly.</p> <p>This pilot has compromised that ability, so I ask that the Board vote no.</p>
			Kerry C Chhay	<p>My name is Kerry Chhay a NAC member and volunteer at East LA in opposition of Item 14.</p> <p>This process was supposed to expand access to residents, but Clusters do not provide adequate translation services.</p> <p>Without real-time translation, we either have to rely on in-person translators which prolongs the meeting or forgo understanding the meeting altogether.</p> <p>This is not equitable and keeps non-English speakers from participating.</p> <p>I ask the Board to vote no on this motion.</p>
			Lorena Choctaw	<p>The Board needs to maintain the flexibility needed to expeditiously act on behalf of those in need.</p>
			Monsignor John Moretta	
			Ralph Galvan	<p>Good morning, my name is Ralph Galvan with the Baldwin Park Business Association. I am providing public comment in opposition to Item 14. Since Trump took office, we have seen immigrant communities under assault by this administration. Especially since June, our communities have lived in fear. Thankfully, the County has been able to fight back on behalf of immigrants, but have only been able to do so by waiving this pilot. With immigrant communities continuing to be targeted, we need our County allies to be able to respond quickly. This pilot has compromised that ability, so I ask that the Board vote no.</p>



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The following individuals submitted comments on agenda item:				
Agenda #	Relate To	Position	Name	Comments
14.		Oppose	Rosa Soto	<p>Good morning, my name is Rosa Soto with LA General Fdn and a member of the Gov Reform Task Force.</p> <p>I ask your opposition to Item 14. I support Supervisor Solis's amendment to allow the board to take quick action on such issues such as immigration response against federal government unconstitutional tactics</p> <p>As is my mission on the Task Force, I agree with good governance, more transparency, and accountability on Board issues. However, remaining nimble in the wake of urgent and emergent needs is essential to good governance.</p> <p>I ask the Board to respect the process that is already underway in the GRTF instead of continuing a pilot that has impacted its ability to respond to crises effectively. I ask the Board to vote no on this motion.</p>
			Vivian English	<p>Good morning, my name is Vivian English, and I'm with The Wellness Center.</p> <p>I'm calling in opposition to Item 14.</p> <p>Since former President Trump took office, immigrant communities have been under constant assault—and especially since June, that fear has only deepened.</p> <p>Thankfully, the County has been able to fight back—but only by waiving this pilot.</p> <p>Through the pilot program, we've seen many examples of why this cluster process does not work. It slows down urgent responses and limits the County's ability to act quickly when our communities are under threat.</p> <p>With immigrant communities continuing to be targeted, we need our County allies to remain responsive and flexible—not tied down by a flawed process.</p> <p>I urge you to vote no on Item 14.</p>
		Other	Danielle Guillen	

			The following individuals submitted comments on agenda item:	
Agenda #	Relate To	Position	Name	Comments
14.		Other	Esroruleh Mohammad	Clusters have become key decision-making hubs, yet public participation is inconsistently applied and sometimes obstructed, as in the August 6 HMH Cluster meeting where comment was denied on agenda items tied directly to my submitted frameworks. Extending the Cluster Review Process without enforcing equitable public access risks deepening the exclusion of lived-experience voices. Transparency must mean open access, not procedural gatekeeping. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.
			Jeffrey Kiernan	The Los Angeles County Division Board of Directors, representing 85 cities here in LA County is supportive of additional time for city officials and the public to review and offer comments on agenda items
			Jose Ruiz	I support supervisor Solis's amendment to allow the Board of Supervisors to bypass and take quick action on urgent matters (e.g. immigration, natural emergencies, federal government violations, etc.) in order to better serve vulnerable residents of Los Angeles County. Thank you!
		Item Total	33	
Grand Total			33	



**Greater Los Angeles  
African American  
Chamber of Commerce**

**501(C) 6**

**Board Members**

Gene Hale, *Chairman*  
DuVon Davis, *Vice-Chairman*  
Angela Gibson, *President*  
Lisa Stevens, *Vice President*  
Ronald A. Lowe, *Secretary*  
Lily Otieno, *Treasurer*

**Directors**

Pamela Alexander  
Celeste Alleyne  
Tene C. Bonds  
Anthony Holland  
Clifton Johnson  
McKenzie Neely-Wright  
Cameron Onumah  
Delphine Pruitt  
Breana Weaver

August 11, 2025

Los Angeles County Board of Supervisors  
Kenneth Hahn Hall of Administration  
500 W. Temple Street, Room 381B  
Los Angeles, CA 90012  
Re: SUPPORT Extending the Cluster Motion Review Process

Dear LA County Board of Supervisors,

On behalf of the Greater Los Angeles African American Chamber of Commerce (GLAAACC), I am writing to express my strong support extending the Cluster Motion Review Process, introduced by Supervisor Holly J. Mitchell. This reform is a necessary improvement to ensure this county's policy is continuously made in a candid, public engaging practice.

The Cluster Review Process is vital to keeping major motions, decisions that affect the lives of millions of residents, accessible and accountable. Transparency is critical especially now, to establish that the public has a system they can rely on and address decisions that affect their lives. As of December 2024, the Board adopted a pilot that significantly improved the quality of policymaking in addition to improving public participation and interdepartmental collaboration.

This motion is set to expire in August, risking the process reverting back to a point that allowed major motions to appear with little to no time for meaningful analysis. With the combination of complex issues, residents and businesses with busy lives, we believe that the cluster review process will allow more time for intentional input. I strongly urge the Board to extend or make permanent the Cluster Motion Review Process to ensure that progress is not lost in decisions that affect and shape people's lives.

**Sincerely,**

A handwritten signature in black ink that reads "Angela Gibson-Shaw". The signature is written in a cursive, flowing style.

**Angela Gibson Shaw  
GLAAACC President**



August 11, 2025

Los Angeles County Board of Supervisors:  
Supervisor Mitchell  
Supervisor Solis  
Supervisor Horvath  
Supervisor Hahn  
Supervisor Barger

Via email: [executiveoffice@bos.lacounty.gov](mailto:executiveoffice@bos.lacounty.gov)

**Re: In Support of Board Agenda Item 14: Motion, Entitled, “Maintaining Transparency In Board Policymaking Through The Cluster Review Process”**

Dear Los Angeles County Board of Supervisors,

My name is Andony Corleto. I am a program associate with Vera California, a local initiative of the Vera Institute of Justice, which is a national organization working to end mass incarceration, ensure dignity for people behind bars, and build safe, thriving communities. I am also a resident of District 2. **I am writing to support the motion to maintain transparency in board policymaking through the Cluster Motion Review Process.**

As a community member and advocate for “care first” policies and practices, I support extending the Cluster Review pilot program, which provides an added layer of transparency that is beneficial for the community. In appearing before this body multiple times over the past six months, I have seen firsthand that posting items in advance and allowing a forum for meaningful public discussion helps the community understand, evaluate, and weigh in on the actions of their supervisors. **Transparency is important, and it is a pillar of promoting safe and healthy communities.**

We thank Supervisor Mitchell for authoring this motion and all departments involved that support transparency and accountability. **We urge you to vote in support of this motion.**

Respectfully,



Andony Corleto  
Program Associate, Vera California  
[ACorleto@vera.org](mailto:ACorleto@vera.org)



California Apartment Association  
Los Angeles County

August 11th, 2025

Hon. Chair Barger  
Los Angeles County Board of Supervisors  
County of Los Angeles  
VIA Email

**Re: Item 14: SUPPORT - Maintaining Transparency in Board Policymaking**

On behalf of the California Apartment Association, I am writing to express our strong support for the motion introduced by Supervisor Holly Mitchell to extend the Cluster Motion Review Process for substantive Board motions. As a trade organization representing housing providers and related stakeholders, we believe this pilot effort has significantly improved transparency, inclusivity, and accountability in Los Angeles County's governance and should be made permanent.

Before the pilot program, the public often had no more than five business days and, in some cases, fewer than two to review and comment on proposals with sweeping ramifications that warranted in-depth analysis. Regardless of the policy outcome, it is essential that the public has sufficient time to evaluate and provide input on complex legislation. Introducing motions during cluster meetings offers that critical first opportunity for engagement and establishes a uniform process to ensure thorough public review before proposals reach the full Board for a vote.

For our members and the public at large, early engagement in the policymaking process is vital. The Cluster Review Process provides a predictable and transparent path for stakeholders to offer informed feedback, leading to better-crafted policies. Retaining and strengthening this process will help preserve public trust and ensure the County continues to lead with openness and thoughtful deliberation.

We commend the Board's leadership in embracing a higher standard of public accountability and urge your support for extending the Cluster Motion Review Process.

Sincerely,

Fred Sutton  
California Apartment Association



# CHURCH OF THE RESURRECTION

100 YEAR ANNIVERSARY 1923-2023

August 11, 2025

LA County Board of Supervisors

Re: In Opposition to Item


Dear Friends,

My name is Monsignor John Moretta. I am the Pastor of Resurrection Catholic Church in Los Angeles. I want to voice my Opposition to Item 14.

Our Board of Supervisors can not have their hands tied in the case of an emergency. During these days of unfair and illegal raids it is important that the community leaders be able to quickly respond.

The best way to make that response as quickly as possible is to be against item 14. I urge you vote in opposition.

Wishing you all the best,

  
Monsignor John Moretta





# MARINA DEL REY TOURISM BOARD

August 11, 2025

Kenneth Hahn Hall of Administration  
500 W. Temple Street, Room 381B  
Los Angeles, CA 90012

Dear LA County Board of Supervisors,

On behalf of Marina del Rey's tourism and hospitality businesses, the Marina del Rey Tourism Board expresses its strong support for the Board Motion, Agenda No. 14 on Tuesday, August 12, *Maintaining Transparency in Board Policymaking through the Cluster Review Process*.

Extending the Cluster Motion Review Process is imperative for allowing a more meaningful stakeholder engagement and input on important legislative proposals. Since December 17, 2024, we have observed an improvement in motion quality, increased public engagement on high-impact issues, and stronger interdepartmental collaboration and problem-solving. Motion feedback and engagement improved significantly, with authors voluntarily choosing to revise 53.2% of motions based on Cluster feedback, up from 31.4% in the pre-pilot period, leading to higher quality.

The Marina del Rey Tourism Board believes this process strikes the right balance between transparency and efficiency. It allows for thoughtful stakeholder input without unnecessarily slowing down the policymaking timeline. We are eager to participate in policy cluster meetings and continue collaborating with the Board of Supervisors on decisions that shape the future of our region's tourism and hospitality sectors.

In conclusion, we respectfully urge the Los Angeles County Board of Supervisors to support this motion for a more transparent, informed, and thoughtful policymaking process. We anticipate continuing the cluster review process will lead to more effective and well-informed policy outcomes for the tourism industry and the diverse communities Los Angeles County serves.

Thank you for your thoughtful attention to the critical issue of public input and participation in Los Angeles County policymaking.

Sincerely,

Janet Zaldua  
CEO  
Marina del Rey Tourism Board



August 11, 2025

Board of Supervisors of Los Angeles County  
Kenneth Hahn Hall of Administration  
500 West Temple Street, Room 383  
Los Angeles, CA 90012

**Re: Maintaining Transparency in Board Policymaking through the Cluster Review Process– SUPPORT**

Dear Board of Supervisors:

On behalf of **Inclusive Action for the City**, I am writing to express our **SUPPORT** for Supervisor Mitchell's motion to maintain transparency in Board policy making through the cluster review process.

Inclusive Action's mission is to serve underinvested communities and build thriving local economies by improving access to transformative capital and advancing policy through collaborative research and community driven advocacy. This includes advocating for processes that make government more accessible for the community members we serve. The introduction of Board motions through cluster meetings has provided community members with an important opportunity to learn about and weigh in on policies that directly impact our local communities.

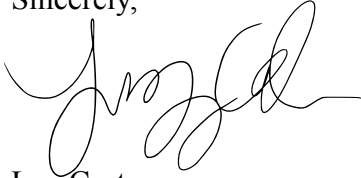
The six-month pilot program has allowed more intentional preparation and allows the Board to present motions to community members ahead of the Board meetings. Under this process, motions are presented two weeks in advance, fostering greater discussion and feedback. This extended timeline has also allowed County departments, advocates and community members more opportunity to collaborate and refine policies. We believe this process supports a more deliberate, inclusive, and accountable system that better meets the needs of our communities.

Prior to this cluster process, motions were often introduced with only three days of public notice before a Board meeting, leaving little time for public review or participation before a vote. In some cases, policies that significantly affect people's livelihoods have been introduced without meaningful consultation with the communities they affect.

This early visibility helps reduce last minute surprises and enables more informed engagement from community members that may be impacted by the policy. It also increases public attendance and participation, both in person and virtually, especially when high interest issues are discussed.

Therefore, we respectfully request the board to continue this practice in a more permanent matter of County policy making. We also urge the Board to explore additional ways to engage more community members in the policy making process, identify opportunities to advance language access in the cluster's meetings, and remain mindful of time sensitive urgent policies that may warrant exemption from the cluster process.

Sincerely,

A handwritten signature in black ink, appearing to read 'Luz Castro', with a stylized, cursive script.

Luz Castro  
Associate Director of Policy  
Inclusive Action for the City

Dear Chair and Members of the Board,

My name is Megan Rich, and I'm a Community Engagement Intern with La Defensa. Our work focuses on building community power, advancing participatory budgeting, and making sure the County's resources truly reflect the needs of the people most impacted by its decisions.

Supervisor Mitchell's motion to make the Cluster Motion Review Process permanent is a step toward those same goals. Giving motions more time for public review allows residents – especially those directly affected by policies on housing, public safety, and social services – to be meaningfully involved in shaping them. This process has already shown it leads to stronger, more thoughtful motions and more collaboration between departments and communities.

Without it, major decisions can be pushed through with little notice, shutting people out of a process that should belong to all of us. Keeping this process in place, clarifying the rules, and ensuring consistent opportunities for input reflects the transparency, accountability, and equity that we believe should guide all County policymaking.

I urge you to pass this motion and continue building a government that works with the people, not just for them.

Thank you,  
Megan Rich  
Community Engagement Intern, La Defensa

My name is Gabriela Eddy, a Community Organizer from SBCC in East LA in **opposition to Item 14**.

We have seen immigrant communities under assault by this administration.

Especially since June, our communities have lived in fear.

Thankfully, the County has been able to fight back on behalf of immigrants, but have only been able to do so by waiving this pilot.

With immigrant communities continuing to be targeted, we need our County allies to be able to respond quickly.

This pilot has compromised that ability, so I ask that the Board vote no.

My name is Kerry Chhay a NAC member and volunteer at East LA in **opposition of Item 14.**

This process was supposed to expand access to residents, but Clusters do not provide adequate translation services.

Without real-time translation, we either have to rely on in-person translators which prolong the meeting or forgo understanding the meeting altogether.

This is not equitable and keeps non-English speakers from participating.

I ask the Board to vote no on this motion.



August 11, 2025

Dear Board of Supervisors,

Immigrants Are Los Angeles has extensive experience engaging with the County's public comment processes, including in-person testimony, written submissions, and participation in cluster meetings. Drawing from this experience, we would like to share our insights for increased transparency and accessibility in County decision-making.

**County Stakeholder Engagement:** The Cluster Process allows motions to be introduced in advance of Board consideration, which can give immigrant, refugee, and Indigenous communities more time to review proposals, arrange translation, and coordinate outreach. This structure can provide earlier visibility into upcoming items, create an additional venue for public input, and encourage coordination between County departments and community stakeholders. These elements can contribute to more thorough preparation and increased awareness among community members who often face language, digital, and systemic barriers to participation, such as the community members we serve.

**Emergency Exceptions:** We recommend amending the policy to include a clear exception clause with well-defined criteria. While the Cluster Process can enhance public engagement, it may also make it difficult to respond quickly to urgent situations that require immediate Board action. Emergencies where no emergency declaration has been issued, such as mass immigration raids or other rapid-response events that have a severe and immediate impact on immigrant communities, require the County to be able to act swiftly. An exception clause would ensure that, while maintaining transparency, the Board can meet the moment in cases of urgent public safety or community crises.

We recognize the Cluster Process as an important step toward more inclusive, transparent policymaking. We are committed to continuing to work with the County to improve stakeholder engagement processes so that all policies can be shaped by the voices of all communities.

Thank you for your consideration.

Immigrants Are Los Angeles



# SERVANTS ARMS Community Based Organization

## Board Officers

Dr. Anthony L. Dockery, DMin, CEO  
Sergio Zepeda, JD, Chair  
Angela Woodard, Vice-Chair  
Angela Urrutia, Treasurer  
Bernie Brown, Chief Fin. Advisor  
Catheryn Hunter, Secretary

## Board Members

Cheryl Brown  
Lorena Choctaw  
Tommie Dorsey  
Iso Nakasato  
Peter Pirritano  
Rosie Rivas  
Cheryl Robinson  
Timothy Robinson  
Hon. Gloria White-Brown  
Howard Stewart, Emeritus

**August 12, 2025**

## **RE: Trump Administration Response**

Good morning, my name is Lorena Choctaw with Servants Arms CBO.

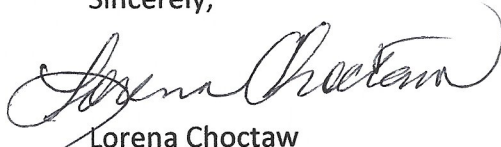
I am supporting **opposition to Item 14.**

With continued and ongoing attacks from the Trump Administration targeting vulnerable residents, it is of great importance for the County to be able to expeditiously respond as needed. This includes the Board maintaining the needed flexibility to fight back on behalf of those who need it most.

Unfortunately, the pilot on Item 14 is too limiting during a time when an agile response is paramount.

Therefore, I urge the Board to vote no on this motion.

Sincerely,



Lorena Choctaw  
Lchoctaw@servantsarms.org



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**From:** Tamim Mohammad <tamimmohammad@gmail.com>  
**Sent:** Tuesday, August 12, 2025 8:59 AM  
**To:** PublicComments; ExecutiveOffice; Davenport, Fesia  
**Cc:** COCO\_Contact\_Us; Health\_and\_Mental\_Health\_Services@ceo.lacounty.gov; mhsa@dhcs.ca.gov; info-POC; CCJCC; CEO Family And Social Services; CEO ARDI; DMH RTW; CEOP; D'Artagnan Scorza; HR DHSPORTAL; Charlotte Robinson-Perkins; EDL-CEO-Public Safety Comments; DPH-SUDSystem Transformation; Mayra Alvarez; DPH-OVP; stateauditor@doj.ca.gov; InspectorGeneral; MHSOAC Public Comment; Christina Ghaly; pic@probation.lacounty.gov; DPH-OVP Data; Membership; Sandra Gallardo; Emily Issa; Miguel Chavez; David Green; First District; SecondDistrict; Third District; Supervisor Janice Hahn (Fourth District); Barger, Kathryn; mhsaplanning@dmh.lacounty.gov; Community Stakeholders; Contact PPSGC; Dr. Jackie Contreras; Tamara Hunter; Barbara Ferrer; DPH-SAPCMonitoring; Mental Health Commission; Holly J. Mitchell; mhsoac@mhsoac.ca.gov  
**Subject:** Item 14 – Transparency in Board Policymaking and the Cluster Review Process  
**Attachments:** BCCP\_Public\_Record\_Notice\_Mohammad.pdf

**Subject:** Item 14 – Transparency in Board Policymaking and the Cluster Review Process

**To:** Board of Supervisors, Executive Officer, CEO

**CC:** County Counsel, Cluster Leads (HMH, FSS, Public Safety), Public Records

**Supervisors,**

As you prepare to discuss and vote on Item 14 regarding “Maintaining Transparency in Board Policymaking through the Cluster Review Process,” I submit the following for the official record.

I have presented, contributed, and submitted documented frameworks — including the BureauCare-to-Custody-Cemetery Pipeline™ (BCCP™) and B2C3A™ Models — across multiple clusters, including Health and Mental Health, Family and Social Services, and Public Safety/Probation. I have also submitted related public records requests and provided live feedback during Cluster meetings, despite documented instances of public comment exclusion.

The reforms proposed in Item 14 structurally mirror the **inter-agency convergence principles** first articulated and documented in BCCP™ and B2C3A™. These frameworks diagnose systemic harm pathways and prescribe inter-agency redesigns to prevent cycles of displacement, criminalization, and premature death. Your current approach to cluster review reflects these same design logics — yet without explicit attribution, consultation, or integration of the full model.

Transparency requires more than procedural change. It requires acknowledging the origin, authorship, and intent of the structural frameworks now guiding policy and operational shifts. Without that, these reforms risk becoming partial measures — maintaining the same cycles of harm they were intended to break.

I urge the Board to:

1. Integrate authorship acknowledgment into the public record of Item 14’s implementation.

2. Ensure the revised cluster process actively incorporates the complete BCCP™ and B2C3A™ frameworks.
3. Protect public participation rights within clusters — especially for those whose lived and authored contributions have already shaped the system's current direction.

The record we create today will be measured against your decisions tomorrow. These frameworks were built to avert harm, not be diluted into optics.

**Dr. Esroruleh Mohammad**

Author, BureauCare-to-Custody-Cemetery Pipeline™ and B2C3A™ Models

**Attachments:**

- BCCP\_Public\_Record\_Notice\_Mohammad.pdf

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**From:** Tamim Mohammad <tamimmohammad@gmail.com>  
**Sent:** Tuesday, August 12, 2025 3:58 PM  
**To:** PublicComments; ExecutiveOffice  
**Cc:** Davenport, Fesia; COCO\_Contact\_Us; Health\_and\_Mental\_Health\_Services@ceo.lacounty.gov; mhsa@dhcs.ca.gov; info-POC; CCJCC; CEO Family And Social Services; CEO ARDI; DMH RTW; CEOP; D'Artagnan Scorza; HR DHSPORTAL; Charlotte Robinson-Perkins; EDL-CEO-Public Safety Comments; DPH-SUDSystem Transformation; Mayra Alvarez; DPH-OVP; stateauditor@doj.ca.gov; InspectorGeneral; MHSoAC Public Comment; Christina Ghaly; pic@probation.lacounty.gov; DPH-OVP Data; Membership; Sandra Gallardo; Emily Issa; Miguel Chavez; David Green; First District; SecondDistrict; Third District; Supervisor Janice Hahn (Fourth District); Barger, Kathryn; mhsaplanning@dmh.lacounty.gov; Community Stakeholders; Contact PPSGC; Dr. Jackie Contreras; Tamara Hunter; Barbara Ferrer; DPH-SAPCMonitoring; Mental Health Commission; Holly J. Mitchell; mhsoac@mhsoac.ca.gov  
**Subject:** Public Comment Submission – August 12, 2025 BOS Meeting  
**Attachments:** BCCP\_Public\_Record\_Notice\_Mohammad.pdf

Supervisors and Executive Office,

Please find below my prepared public comments for the August 12, 2025 Board of Supervisors meeting, submitted for formal entry into the public record. These remarks are evidence-based, grounded in documented County records, and offered to support both present decision-making and historic accountability.

**Set Matter-1: Report on the County's Budget**

Supervisors, today's budget narrative attributes large-scale consolidations and cuts solely to federal reductions. That is incomplete. The County's own BureauCare culture, administrative inefficiencies, and billion-dollar settlements are primary harm drivers. Without acknowledging these internal causes, the proposed solutions risk repeating harm cycles the BCCP™ framework was designed to prevent. Fiscal optics cannot replace service redesign rooted in equity and accountability. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.

**Item 13: Honoring the 55th Anniversary of the Chicano Moratorium**

The Chicano Moratorium stood against systemic injustice. That struggle continues today—through displacement, gentrification, racialized policing, and the criminalization of poverty. Honoring the anniversary should mean confronting these injustices in present policy, not just commemorating the past. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.

**Item 14: Maintaining Transparency in Board Policymaking through the Cluster Review Process**

Clusters have become key decision-making hubs, yet public participation is inconsistently applied and sometimes obstructed, as in the August 6 HMH Cluster meeting where comment was denied on agenda items tied directly to my submitted frameworks. Extending the Cluster Review Process without enforcing equitable public access risks deepening the exclusion of lived-experience voices. Transparency must

mean open access, not procedural gatekeeping. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.

#### **Item 16: Leveling the Playing Field for Local Elections**

Campaign finance reform is only meaningful if the structural systems those campaigns influence are transparent and accountable. Public financing cannot become another closed loop where County insiders replicate harm. Tie reform to enforceable commitments for inclusive policymaking and meaningful public oversight. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.

#### **Item 22: 2024-25 Civil Grand Jury Interim Report Recommendation Responses**

The Civil Grand Jury process is meant to hold the County accountable, yet the pattern of responding without naming root causes or acknowledging systemic harm undermines the utility of the exercise. Evidence from my BCCP™ and B2C3A™ models — already in your public record — shows that without naming structural drivers, responses become performative compliance, not solutions. The Grand Jury's value depends on full, transparent integration of systemic reform evidence. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.

#### **Item 26: Mental Health Services Act Master Agreement Work Order Contract Amendment**

MHSA dollars were intended for transformative mental health care, yet contract amendments continue to feed a fragmented, bureaucratic delivery model that mirrors the harm cycles outlined in BCCP™. Without addressing administrative trauma, barriers to access, and trust erosion — especially among historically marginalized communities — MHSA-funded services will remain functionally inaccessible to those most in need. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.

#### **General Public Comment**

We have ongoing displacement, poverty, fires, hunger, and generational trauma from slavery, colonization, genocide and decades of institutional abuse — including sexual abuse settlements and systemic neglect of Black, Brown, Indigenous, immigrant, White and unhoused communities.

Safety, justice, and access should be free of bias — whether racial, economic, or political — they must be transparent, measurable, and rooted in equity, not optics. Transparency means acknowledging the full truth, not just the parts that fit an agenda.

These crises are not isolated — they are connected through the County's own governance and operational culture. The record we create today will be measured against your decisions tomorrow. This record — and the history it will become — demands structural accountability that prevents the harm cycles already diagnosed in the BureauCare-to-Custody-Cemetery Pipeline™ and B2C3A™ models.

Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.


Dr. Esroruleh Mohammad

Author, BureauCare-to-Custody-Cemetery Pipeline™ (BCCP™) and B2C3A™ Models

## Attachments:

- BCCP\_Public\_Record\_Notice\_Mohammad.pdf

Agenda Number	Position	Comments
Set Matter-1.	Other	Supervisors, today's budget narrative attributes large-scale consolidations and cuts solely to federal reductions. That is incomplete. The County's own BureauCare culture, administrative inefficiencies, and billion-dollar settlements are primary harm drivers. Without acknowledging these internal causes, the proposed solutions risk repeating harm cycles the BCCP framework was designed to prevent. Fiscal optics cannot replace service redesign rooted in equity and accountability. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.
13.	Other	The Chicano Moratorium stood against systemic injustice. That struggle continues today—through displacement, gentrification, racialized policing, and the criminalization of poverty. Honoring the anniversary should mean confronting these injustices in present policy, not just commemorating the past. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.
14.	Other	Clusters have become key decision-making hubs, yet public participation is inconsistently applied and sometimes obstructed, as in the August 6 HMM Cluster meeting where comment was denied on agenda items tied directly to my submitted frameworks. Extending the Cluster Review Process without enforcing equitable public access risks deepening the exclusion of lived-experience voices. Transparency must mean open access, not procedural gatekeeping. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.
16.	Other	Campaign finance reform is only meaningful if the structural systems those campaigns influence are transparent and accountable. Public financing cannot become another closed loop where County insiders replicate harm. Tie reform to enforceable commitments for inclusive policymaking and meaningful public oversight. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.
22.	Other	The Civil Grand Jury process is meant to hold the County accountable, yet the pattern of responding without naming root causes or acknowledging systemic harm undermines the utility of the exercise. Evidence from my BCCP™ and B2C3A™ models — already in your public record — shows that without naming structural drivers, responses become performative compliance, not solutions. The Grand Jury's value depends on full, transparent integration of systemic reform evidence. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.
26.	Other	MHSA dollars were intended for transformative mental health care, yet contract amendments continue to feed a fragmented, bureaucratic delivery model that mirrors the harm cycles outlined in BCCP™. Without addressing administrative trauma, barriers to access, and trust erosion — especially among historically marginalized communities — MHSA-funded services will remain functionally inaccessible to those most in need. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.
Public Comment	Other	Public Comment – General We have ongoing displacement, poverty, fires, hunger, and generational trauma from slavery, colonization, and decades of institutional abuse — including sexual abuse settlements and systemic neglect of Black, Brown, Indigenous, immigrant, and unhoused communities. Safety, justice, and access should be free of bias — whether racial, economic, or political — they must be transparent, measurable, and rooted in equity, not optics. Transparency means acknowledging the full truth, not just the parts that fit an agenda. These crises are not isolated — they are connected through the County's own governance and operational culture. The record we create today will be measured against your decisions tomorrow. This record — and the history it will become — demands structural accountability that prevents the harm cycles already diagnosed in the BureauCare-to-Custody-Cemetery Pipeline™ and B2C3A™ models. Dr. Esroruleh Mohammad Author, BureauCare-to-Custody-Cemetery Pipeline™ and B2C3A™ Models

 Please review your submitted information.

If all your entries are correct, please click on 'Acknowledge'. If you want to make any changes, please click on 'Go Back to Edit'.

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