



**PUBLIC REQUEST TO ADDRESS  
THE BOARD OF SUPERVISORS  
COUNTY OF LOS ANGELES, CALIFORNIA**

**Correspondence Received**

MEMBERS OF THE BOARD

HILDA L. SOLIS  
HOLLY J. MITCHELL  
LINDSEY P. HORVATH  
JANICE HAHN  
KATHRYN BARGER

|             |           |            | The following individuals submitted comments on agenda item: |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-------------|-----------|------------|--------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Agenda #    | Relate To | Position   | Name                                                         | Comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 22.         |           | Other      | Esroruleh Mohammad                                           | The Civil Grand Jury process is meant to hold the County accountable, yet the pattern of responding without naming root causes or acknowledging systemic harm undermines the utility of the exercise. Evidence from my BCCP™ and B2C3A™ models — already in your public record — shows that without naming structural drivers, responses become performative compliance, not solutions. The Grand Jury's value depends on full, transparent integration of systemic reform evidence.<br>Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability. |
|             |           | Item Total | 1                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Grand Total |           |            | 1                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

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**From:** Tamim Mohammad <tamimmohammad@gmail.com>  
**Sent:** Tuesday, August 12, 2025 3:58 PM  
**To:** PublicComments; ExecutiveOffice  
**Cc:** Davenport, Fesia; COCO\_Contact\_Us; Health\_and\_Mental\_Health\_Services@ceo.lacounty.gov; mhsa@dhcs.ca.gov; info-POC; CCJCC; CEO Family And Social Services; CEO ARDI; DMH RTW; CEOP; D'Artagnan Scorza; HR DHSPORTAL; Charlotte Robinson-Perkins; EDL-CEO-Public Safety Comments; DPH-SUDSystem Transformation; Mayra Alvarez; DPH-OVP; stateauditor@doj.ca.gov; InspectorGeneral; MHSOAC Public Comment; Christina Ghaly; pic@probation.lacounty.gov; DPH-OVP Data; Membership; Sandra Gallardo; Emily Issa; Miguel Chavez; David Green; First District; SecondDistrict; Third District; Supervisor Janice Hahn (Fourth District); Barger, Kathryn; mhsaplaning@dmh.lacounty.gov; Community Stakeholders; Contact PPSGC; Dr. Jackie Contreras; Tamara Hunter; Barbara Ferrer; DPH-SAPCMonitoring; Mental Health Commission; Holly J. Mitchell; mhsoac@mhsoac.ca.gov  
**Subject:** Public Comment Submission – August 12, 2025 BOS Meeting  
**Attachments:** BCCP\_Public\_Record\_Notice\_Mohammad.pdf

Supervisors and Executive Office,

Please find below my prepared public comments for the August 12, 2025 Board of Supervisors meeting, submitted for formal entry into the public record. These remarks are evidence-based, grounded in documented County records, and offered to support both present decision-making and historic accountability.

**Set Matter-1: Report on the County's Budget**

Supervisors, today's budget narrative attributes large-scale consolidations and cuts solely to federal reductions. That is incomplete. The County's own BureauCare culture, administrative inefficiencies, and billion-dollar settlements are primary harm drivers. Without acknowledging these internal causes, the proposed solutions risk repeating harm cycles the BCCP™ framework was designed to prevent. Fiscal optics cannot replace service redesign rooted in equity and accountability. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.

**Item 13: Honoring the 55th Anniversary of the Chicano Moratorium**

The Chicano Moratorium stood against systemic injustice. That struggle continues today—through displacement, gentrification, racialized policing, and the criminalization of poverty. Honoring the anniversary should mean confronting these injustices in present policy, not just commemorating the past. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.

**Item 14: Maintaining Transparency in Board Policymaking through the Cluster Review Process**

Clusters have become key decision-making hubs, yet public participation is inconsistently applied and sometimes obstructed, as in the August 6 HMH Cluster meeting where comment was denied on agenda items tied directly to my submitted frameworks. Extending the Cluster Review Process without enforcing equitable public access risks deepening the exclusion of lived-experience voices. Transparency must

mean open access, not procedural gatekeeping. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.

#### **Item 16: Leveling the Playing Field for Local Elections**

Campaign finance reform is only meaningful if the structural systems those campaigns influence are transparent and accountable. Public financing cannot become another closed loop where County insiders replicate harm. Tie reform to enforceable commitments for inclusive policymaking and meaningful public oversight. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.

#### **Item 22: 2024-25 Civil Grand Jury Interim Report Recommendation Responses**

The Civil Grand Jury process is meant to hold the County accountable, yet the pattern of responding without naming root causes or acknowledging systemic harm undermines the utility of the exercise. Evidence from my BCCP™ and B2C3A™ models — already in your public record — shows that without naming structural drivers, responses become performative compliance, not solutions. The Grand Jury's value depends on full, transparent integration of systemic reform evidence. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.

#### **Item 26: Mental Health Services Act Master Agreement Work Order Contract Amendment**

MHSA dollars were intended for transformative mental health care, yet contract amendments continue to feed a fragmented, bureaucratic delivery model that mirrors the harm cycles outlined in BCCP™. Without addressing administrative trauma, barriers to access, and trust erosion — especially among historically marginalized communities — MHSA-funded services will remain functionally inaccessible to those most in need. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.

#### **General Public Comment**

We have ongoing displacement, poverty, fires, hunger, and generational trauma from slavery, colonization, genocide and decades of institutional abuse — including sexual abuse settlements and systemic neglect of Black, Brown, Indigenous, immigrant, White and unhoused communities.

Safety, justice, and access should be free of bias — whether racial, economic, or political — they must be transparent, measurable, and rooted in equity, not optics. Transparency means acknowledging the full truth, not just the parts that fit an agenda.

These crises are not isolated — they are connected through the County's own governance and operational culture. The record we create today will be measured against your decisions tomorrow. This record — and the history it will become — demands structural accountability that prevents the harm cycles already diagnosed in the BureauCare-to-Custody-Cemetery Pipeline™ and B2C3A™ models.

Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.


Dr. Esroruleh Mohammad

Author, BureauCare-to-Custody-Cemetery Pipeline™ (BCCP™) and B2C3A™ Models

## Attachments:

- BCCP\_Public\_Record\_Notice\_Mohammad.pdf

| Agenda Number  | Position | Comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|----------------|----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Set Matter-1.  | Other    | Supervisors, today's budget narrative attributes large-scale consolidations and cuts solely to federal reductions. That is incomplete. The County's own BureauCare culture, administrative inefficiencies, and billion-dollar settlements are primary harm drivers. Without acknowledging these internal causes, the proposed solutions risk repeating harm cycles the BCCP framework was designed to prevent. Fiscal optics cannot replace service redesign rooted in equity and accountability. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.                                                                                                                                                                                                                                                                                                |
| 13.            | Other    | The Chicano Moratorium stood against systemic injustice. That struggle continues today—through displacement, gentrification, racialized policing, and the criminalization of poverty. Honoring the anniversary should mean confronting these injustices in present policy, not just commemorating the past. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 14.            | Other    | Clusters have become key decision-making hubs, yet public participation is inconsistently applied and sometimes obstructed, as in the August 6 HMM Cluster meeting where comment was denied on agenda items tied directly to my submitted frameworks. Extending the Cluster Review Process without enforcing equitable public access risks deepening the exclusion of lived-experience voices. Transparency must mean open access, not procedural gatekeeping. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.                                                                                                                                                                                                                                                                                                                                   |
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| 26.            | Other    | MHSA dollars were intended for transformative mental health care, yet contract amendments continue to feed a fragmented, bureaucratic delivery model that mirrors the harm cycles outlined in BCCP™. Without addressing administrative trauma, barriers to access, and trust erosion — especially among historically marginalized communities — MHSA-funded services will remain functionally inaccessible to those most in need. Submitted for the public record by Dr. Esroruleh Mohammad, originator of the BureauCare-to-Custody-Cemetery Pipeline™ and the B2C3A™ Model, as documented in County records. My remarks today are evidence-based and entered for historic accountability.                                                                                                                                                                                                                                                                                                                                                                |
| Public Comment | Other    | Public Comment – General We have ongoing displacement, poverty, fires, hunger, and generational trauma from slavery, colonization, and decades of institutional abuse — including sexual abuse settlements and systemic neglect of Black, Brown, Indigenous, immigrant, and unhoused communities. Safety, justice, and access should be free of bias — whether racial, economic, or political — they must be transparent, measurable, and rooted in equity, not optics. Transparency means acknowledging the full truth, not just the parts that fit an agenda. These crises are not isolated — they are connected through the County's own governance and operational culture. The record we create today will be measured against your decisions tomorrow. This record — and the history it will become — demands structural accountability that prevents the harm cycles already diagnosed in the BureauCare-to-Custody-Cemetery Pipeline™ and B2C3A™ models. Dr. Esroruleh Mohammad Author, BureauCare-to-Custody-Cemetery Pipeline™ and B2C3A™ Models |

 Please review your submitted information.

If all your entries are correct, please click on 'Acknowledge'. If you want to make any changes, please click on 'Go Back to Edit'.

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