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Transcript

June 18, 2025, 6:30PM

□ **Anna Hom-Wong** started transcription

R1 Room 140 0:05

OK, SD2.

D3 ernord hour SD3.

SC4.

CK Cross, Kelly 0:21

Kelly cross supervisor Hans district.

R1 Room 140 0:24

And then Ivan Suluk, supervisor Han's office.

I'm Tiffany Tran with SD5 and.

I've aneesh online as well.

SA Saraiya, Anish 0:36

Hi everyone.

Anish Seraya with supervisor barger's office.

R1 Room 140 0:42

OK. Moving on to department heads, Agricultural Commissioner, weights and measures.

KF Kurt Floren 0:47

Yes, good morning, Kurt Florin, ad commissioner, director, weights and measures is here.

R1 Room 140 0:53

Animal care and control.

WD Whitney Duong 0:55

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Good morning, Whitney.

Don, sitting in for director Marsha Maeda.

R1 Room 140 1:01

Beaches and harbors.

AC Amy Caves 1:03

Good morning.

This is Amy Cates, chief deputy director of beaches and harbors.

R1 Room 140 1:05

OK.

AB Alina Bokde 1:11

Hi, good morning, Alina.

R1 Room 140 1:12

Good morning.

AB Alina Bokde 1:13

Both date chief deputy for Parks and Recreation.

R1 Room 140 1:18

Public Library.

SP Skye Patrick 1:22

Skype, Adrien.

R1 Room 140 1:26

Public works.

TK Traci Kawaguchi 1:28

I.

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ME

Miki Esposito 1:28

Good morning. Mickey Esposito, assistant director.
Thank you.

R1

Room 140 1:34

Original planning.

AH

Arzoo Hildenbrand 1:38

Razzoo Hildebrandt here for regional planning.

R1

Room 140 1:39

OK.

CEO.

David Corsiq, CEO.

Hey, can you please call the agenda?

Yes, we have two motions today.

So today's meeting will be recorded.

The first is from SD3 legal pathways to Los Angeles County, serving as a rebuilding authority for wildfire recovery.

Second motion is from SD4 veteran Commons project financing and Community workforce agreement.

We also have one presentation from the Department of Animal Care Control on partnering with local colleges to strengthen the RBT pipeline that were presented by Doctor Yumi Yamamoto and Dr. Rachel Solor.

Now we will start with the motion from SD3.

Good morning.

Thank you everybody.

I'm Aaron Wardhauer from supervisor Lindsay Horvath's office and I'm gonna give a brief overview of the motion that the supervisor has put forward, legal pathways to Los Angeles County serving as a rebuilding authority for wildfire recovery.

And I think everybody in this room knows.

The county has been leading on behalf of all of our impacted cities over the last several months, an extremely successful and a very fast delivery removal program.

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In partnership with the US Army Corps of Engineers, FEMA.

And others as part of our recovery from the January fire. Excuse me.

The cleanup is ending soon. We are making tremendous progress and as we do that we're thinking about how we move into recovery into this next phase.

That's a major challenge ahead of us.

From financing and reconstructing public infrastructure, doing it in a way that keeps us safe and ensureable district challenges of rebuilding homes, businesses and infrastructure.

The escalating costs and workforce shortages.

In the needed affordable financing solutions to support homeowner that lack those means.

Thank.

In February of this year, Supervisor Lindsay Horvath, looking forward with the support of the California Community Foundation, a Blue Ribbon Commission focused on how to do a safe and SMART Recovery.

I'm sorry. Excuse me.

And that that leading that Commission brought together 20 leading experts from around several.

Print.

Ed. Phenomenal research team at UCLA to provide thoughtful guidance on what our recovery should look like as we move into this next phase that we're moving towards now.

Really happy and grateful that two of those experts are with us today.

Who served on that Commission?

And Russell Goldsmith, as well as the UCLA faculty lead for this project, Meg Mullen.

And I was.

I'd actually like to turn it to them to present the concept and the rationale.

For what is being presented here.

Because this is really their suggestion that we are bringing to life.

But if I could ask Celia and Russell to.

Just start off by introducing yourselves and then going into the rationale for this idea.

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I'll start with the introduction and then I'll send it off to Russell to maybe start out with the presentation very briefly.

R1 Room 140 5:07

OK.

CE Cecilia Estolano 5:09

I'm Cecilia stelano.

R1 Room 140 5:09

I see.

CE Cecilia Estolano 5:11

I'm CEO and founder of Estelano Advisors and CEO of Better World Group, I Co chair. The land use working group and also was a participant in the Governance Working group. I'll toss it to Russell.

R1 Room 140 5:31

Mute.

Your top left hand bar.

Two icons from the Red Leave button.

That one.

CE Cecilia Estolano 5:56

Yep, in the top right hand side, Russell, if you look up on the top right hand, there should be a microphone.

R1 Room 140 5:57

Yeah, don't press the leave button.

RG R goldsmith 6:05

Oh yeah, there. Can you hear me?

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CE Cecilia Estolano 6:06

There you go. Gotcha. Go ahead, Russell.

RG R goldsmith 6:09

I'm used to zoomed.

Cecilia's been a fabulous resource and and that demonstrated it one more time.

R1 Room 140 6:11

Is.

RG R goldsmith 6:17

So I'm Russell Goldsmith.

I'm not clearly digitally challenged, but.

I come out of the private sector.

I'm the I was the Chairman and CEO of City National Bank for about 1/4 of a century.

Before that, I was in the entertainment business.

I've done some real estate development.

I'm a lawyer by training way back when.

I was on a Blue ribbon committee for the Mayor of Los Angeles at one time.

The Advisory Committee for the Federal Reserve.

So I've had some experience with with advisory commissions and and you know so important.

As important as it is to do the the work.

It's the it's. Then what?

The public officials do.

With the recommendations and this has been a terrific group that supervisors.

Orbeth put together and I think with the report coming out on Friday, you'll see a lot of detailed recommendations, but.

I think the the the group that I was the Co chair of the working group.

On governance and work closely with Cecilia and our other Co chair.

This is an extraordinary circumstance.

Everybody knows that and we try to come up with.

R1 **Room 140** 7:35
OK.

RG **R goldsmith** 7:37
A capability.
For government to.
That's extraordinary.
But not unprecedented has been used in one form or another, successfully, and
we've come up with this idea and refined it in some detail.
To give government and the private sector the ability to be more efficient, more cost
effective, more creative to put in the resilient standards that.
These fires have demonstrated that we need.
But to do it in a way just to give you an example with the Palisades 1/3 of the
homeowners there purchased their property before 1990.
So by definition, an awful lot of these people are older.

R1 **Room 140** 8:24
OK.

RG **R goldsmith** 8:28
And don't either have the money or the energy, or both to rebuild and we see that as
an opportunity. If the government can create an entity with proper resources, proper
skills, proper capabilities and proper financing.
To come in and and address this opportunity and challenge to get these lots
purchased at a fair price.

R1 **Room 140** 8:50
Tested.

RG **R goldsmith** 8:57
Give homeowners the opportunity to come back, but to build in a more cost effective
and and more rapid instead of having, you know, 500 architects trying to submit 500
building plans to the building department that can't handle 500 plans in a short

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period of time.

500 different plans this authority can work with the private sector to build.

Housing multifamily as well as.

Creating firebreaks and and Parkland and do this building on the recommendations of other parts of our Commission in a way that's more resilient, more fire resistant.

But we don't see the government obviously got a lot of capable people in the government.

But last time I checked, everybody's busy.

Everybody has different responsibilities and instead of taking 10 years to get this done, we need to get this done.

Over the next three to five years, and that's going to require.

R1 Room 140 9:57

Just.

RG R goldsmith 10:02

An extraordinary structure we've proposed how to govern it.

I think there's flexibility.

R1 Room 140 10:11

You know.

RG R goldsmith 10:12

In our suggestions, which is why the study that that Supervisor Horvath has proposed, I think makes sense. Working with the County Council, it's going to involve cooperation from the city, the county and the state to make this work.

I think it's a really good idea.

I think it will work.

I think it'll take some adjusting and changing, but I hope that the county will devote its resource to studying it, improving it and and ultimately implementing it 'cause. I think our view is that it will enable the government working with the private sector to to accomplish a lot.

R1 Room 140 10:36
What is?

RG R goldsmith 10:51
In.
A more cost effective and rapid timeframe.
Cecile.

CE Cecilia Estolano 10:58
Yeah, happy to to say a few notes. I didn't go through my whole whole bio, but I too
am an attorney.

R1 Room 140 10:59
Yeah.

CE Cecilia Estolano 11:05
I'm a land use and environmental attorney as well as a urban planner.
I'm also the former CEO of the Community Redevelopment Agency of the City of Los
Angeles and two main points to note on why this was one of the leading
recommendations of our Commission.
One is this is already something that has happened in the past for disasters.
These, and that's modeled on.
On something suggested in California's emergency.
Response manual.
So these types of resilient or rebuilding authorities were authorized under
Community redevelopment law, and that's what happened after the 1994 Northridge
quake.
They were formed in Los Angeles and they were very effective in helping the city
recover from the disaster of that earthquake. Second, even after the end of
redevelopment.

R1 Room 140 11:53
2nd.

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CE Cecilia Estolano 11:56

California's Emergency operations department.

Has recommended that communities form these types of organizations in advance so that there can be a rapid rebuilding in the event of a disaster.

So this is contemplated as a best practice. We also think that the power that would be granted to this will be essential for for an accelerated rebuilding.

R1 Room 140 12:12

This is.

CE Cecilia Estolano 12:21

So powers like tax increment financing, the ability to issue bonds.

R1 Room 140 12:26

Yes.

CE Cecilia Estolano 12:26

The ability to to be a magnet for philanthropic and other types of funding.

The ability to purchase homes at a fair value from property owners, homeowners, business owners who are not able to rebuild on their own, then assembling merchant builders who can then reconstruct structures that can then be offered as a first glance at returning homeowners or returning residents and bus.

R1 Room 140 12:44

OK.

CE Cecilia Estolano 12:51

Owners, these are the types of authorities that, if done under a rebuilding authority in one place, can facilitate a rapid reconstruction.

I I want to say one last thing.

This is very personal for me.

I'm one of the people that was displaced by the fires.

I was a resident of Altadena.

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It was a wonderful home and a special community and I've been back several times since I had to leave and have seen just the way things have come back that certainly the debris removal has been incredibly efficient.

But the way that the sales have been moving.

Quickly, the way that folks have had to sell because they're underinsured or uninsured.

The the fact that so many of those sales have not been to local people, but have been to investors, it's going to be very, very difficult for Altadena to come back as the type of special mixed income place that it was without an authority like this to help.

R1 Room 140 13:46

Very, very difficult.

Yes.

CE Cecilia Estolano 13:55

Shepherd that recovery.

So with that, I'll, I'll stop. And I also want to note Megan Mullen, who's been our UCLA lead, is terrific, has can answer many of the technical questions. We also had a legal analysis done.

R1 Room 140 14:07

Yeah.

CE Cecilia Estolano 14:11

That showed why it was important to do a rebuilding authority rather than to have lots of clompt on different authorities all operating in the same place.

R1 Room 140 14:15

Thank you.

CE Cecilia Estolano 14:19

That from an efficiency standpoint and from best practices, this really is the best way to move forward and ensure a seamless recovery.

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That can garner all of the resources from the private sector as well as public financing options.

Thank you very much.

R1 Room 140 14:36

Thank you.

Like I don't know if if we have, I know we have a couple other items on the agenda, but if you want to just briefly comment on the role of the UCLA Research Partnership and the you know the findings they relate to what was just presented.

MM Mullin, Megan 14:52

Sure, I can be brief and and in some part just echo what what you've heard already. I'm Megan Mullen.

I'm faculty director of the Alaskan Center for Innovation at UCLA, and I was principal investigator for the UCLA research team that partnered with the Blue Ribbon Commission to provide research, support and also engagement support, connecting the Commission with fire survivors and communities.

R1 Room 140 15:11

Thank you.

MM Mullin, Megan 15:19

And fire impacted areas.

And and I, you know, I'm here for informational purposes only, reflecting our role at UCLA and the information I want to communicate is that this kind of rebuilding authority that would have the the powers and practices of, you know, historic redevelopment agencies is incredibly common.

As part of disaster response and rebuilding across the country.

Tree and it's common in the most successful cases where rebuilding has happened most quickly and we're rebuilding has been able to maintain sort of the integrity and composition of the communities that existed before the event.

This kind of authority has been contemplated and even encouraged in state law, as as Cecilia.

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Outlined and and I guess what I would say is where it can be used most effectively is where it's put in place really quickly.

R1 Room 140 16:20

Yeah.

Who is?

Yes.

MM Mullin, Megan 16:33

And that's partly because of, you know, processes that are underway already, right? Where folks who are in the most need the most financial need are the ones who are, you know, needing to make quick decisions about sales and are making.

R1 Room 140 16:45

Hmm.

MM Mullin, Megan 16:51

Decisions about leaving the community because whether or not they feel like they have a choice.

And so, partly to to establish the the governance infrastructure and the financial infrastructure in order to be able to to carry out the work that needs to be done, but also financially in order to kind of set the baseline of the property values as they exist right now.

Because TIF is such an important part of this redevelopment.

R1 Room 140 17:19

Yes.

MM Mullin, Megan 17:21

Agencies, you know, set of powers. Right. And so just from a from a strict financial point of view, putting it in place quickly is really important in order for it to deliver on.

R1 Room 140 17:26

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OK.

Yeah.

MM Mullin, Megan 17:39

The best possible outcomes. There are a variety of different designs. I think that's part of what the County Council is being asked to consider.

I just want to highlight three things.

The real value here is in one in the scope of authority. These these entities can be most successful.

R1 Room 140 17:54

Yes.

MM Mullin, Megan 17:59

If they really do encompass as many activities as possible, which includes purchase and sale, which includes as flexible financial instruments which includes the ability to contract right with with builders and things like that, the 2nd is this sort of streamlining of administrative process.

The more you put in place jpa's or other kinds of arrangements that require governments to negotiate and reach agreement.

The more it's going, it historically slows down.

You know these things being put into execution and then the final piece is their their most successful when they are designed to maintain public confidence and that is both.

R1 Room 140 18:36

Thank you.

MM Mullin, Megan 18:49

Integrity to the community and accountability to the communities themselves, but also public confidence because part of what these entities can do is attract philanthropic and and private investment, they can channel.

R1 Room 140 18:58
Listen.

MM Mullin, Megan 19:04
Alright, some funds of people who who want to invest in rebuilding and it needs to be an entity that has the confidence of those potential investors, especially if there may be some delay in, you know, federal funding that would normally follow after a disaster.
I'll wrap up there.

R1 Room 140 19:23
OK.

RG R goldsmith 19:24
Aaron, can I add something?

R1 Room 140 19:28
Sure, briefly.
And then I wanna make sure my colleagues have time to answer.

RG R goldsmith 19:30
Yeah. I mean, I think Megan and Cecilia added very important points, but I just want to be sure that people understand from a financing standpoint, which is something I know something about.
This is a very interesting structure that in the end is gonna cost the government a lot less and create something a lot better, a lot sooner.
So the the, the the theory here is you get.
Probably bonding authority.
But but in advance of it, the sooner the better. You get funding from the state.
The county, however, that can be worked out.
Then we can go to the residents who choose to sell and instead of letting some ad hoc developer, you know bottom fish and beat them down, offer a fair price for what the lot was worth. Not the house, but at least the lot.

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And then package it up.

Work with the private sector to build at at.

Standards consistent with the values of the Community, consistent with the new resiliency standards.

But then offer back to the residents who want to come back the first opportunity to buy back at a market price.

But that has the potential that plus the tax increment financing striking a balance in there, so that over the long pole I think the cost of the government is going to be much lower.

R1 Room 140 20:59

What?

RG R goldsmith 21:00

Then if it's just a chaotic process of one off sales to random developers who then swap the city and the county.

Trying to get permits trying to get work and you won't have the efficiencies if you have a private developer doing 50 or 100 homes.

You have the ability to get economies of scale and quality that otherwise won't be available here.

So I just want to make sure people understand there's a circular.

To the financing that overtime is very attractive for the government.

R1 Room 140 21:34

Thank you.

I just wanted to to close this out and you and yes, there you know what's being put forward in this motion.

I guess First off, Cecilia and Russell, thank you guys for volunteering so much of your time with the other Commissioners that do this work.

And Meg, who is coordinated like 20-5 different researchers across Southern California to bring the right expertise to each conversation.

Really admire everybody stepping up for this.

It was put forward in this motion by the supervisor is asking County Council to evaluate.

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The viability of this and how it could legally be set up with county leadership role here, you know that at least some of our cities see Malibu is very interested in doing this. And so we're very interested in how can we set up the structure with county leaders.

And then for those willing cities who want to participate in this, how do we, how do we create that so that we can play the role that they're looking for and that we? Have demonstrated success with with this last phase.

They said the debris cleanup, so, you know, I appreciate everyone for the extensive presentation and everyone in the room for listening and also back for a question. Finish.

SA Saraiya, Anish 22:51

Thank you.

R1 Room 140 22:52

And.

SA Saraiya, Anish 22:53

First, I want to thank Supervisor Horvath and and Erin.

I know you've worked a lot on this one.

The Blue Ribbon Commission was a great exercise to bring in those those mines that are in this in these fields to come together to help us kind of ideate and put forward those ideas that can help us get to a faster, more expedient and more equitable recovery and.

And thank you for the clarification exactly on the intent of the motion, right.

The intent of the motion is I, as we all understand it, is the idea that we're exploring what legal authorities would be required to establish something of this sort. I think there are gonna if something like this were to move forward, we would obviously have to have much.

More defined conversations about structure scope authorities, and I mean those are we can find out what the legal authorities are.

R1 Room 140 23:35

Yes.

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SA Saraiya, Anish 23:42

But I think the practical implications and the practical delivery of services.

And authorities that could be subsumed.

By this one organization or however we're we're creating it, that's gonna be a much more complicated conversation.

R1 Room 140 23:52

Yeah.

SA Saraiya, Anish 23:57

So I appreciate that what we're doing here today is trying to just figure out what can we done legally, right?

Do we have the legal mechanisms and pathways?

Do we have that ability to create something of this scale to be able to respond to the nature of this incredibly devastating disaster that, you know, both the Community and the Palisades and unincorporated SD3, as well as in the?

Altadena, Pasadena and Sierra Madre communities are facing, I think, one thing I'd like to propose.

In terms of what we're asking County Council to review, which is again, I think the scope of the authorities is, can we ask them to also figure out what authorities would be needed to create two separate.

LF Lopez, Francisco 24:35

Hi, is this Marie?

Hey, Marie.

Oh, you have my number saved. Awesome.

R1 Room 140 24:42

You mute?

SA Saraiya, Anish 24:46

To to create two separate authorities, right? Because I think the challenges I see here

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are that the Palisades have a, you know, between Supervisor Horvats unincorporated areas with the city of LA. There's obviously some commonalities.

R1 Room 140 24:54

What's?

Please.

SA Saraiya, Anish 25:00

They're all in the coastal zone, right?

There's there's more of that symbiotic relationship.

Similarly Altadena, Pasadena, Sierra Madre. There are obviously those those same similarities, but there's also.

Significant differences between the two communities as a whole.

Right. And so maybe there are certain solutions that may make more sense for the Palisades versus Altadena?

So I think maybe part of this sort of exercise of understanding legal authorities would be helpful.

Is the idea that, you know, can we establish separate entities, right?

And are there any legal hurdles or challenges to doing so? But more broadly, I think a lot of the the feedback we've heard about.

R1 Room 140 25:33

Great.

SA Saraiya, Anish 25:41

Why this type of an authority is needed is is profound.

You know, similarly the supervisor, supervisor Barger, is working on an effort to with Senator Sacha Perez to lead legislation to accelerate the process for launching TIF districts such as EIFDS enhanced infrastructure financing districts.

We're also working very closely with community based organizations like neighborhood housing Services LA to figure out how to do triage for a lot of those residents who are struggling to.

You know, understand what their.

R1 Room 140 26:12

Yes.

SA Saraiya, Anish 26:13

Options are and then making that unfortunate decision to sell. And so we're we're trying to attack these things at a local level. But you know, at the same time when we talk about a reconstruction authority, you know, we in in Altadena, we're going to have a unique Challen.

Unlike Palisades, which you know has DW key as their utility provider, we have Edison.

Right. And along with Addison, we have three mutual water districts as well as Pasadena Water and power that provide potable water to our communities.

So I think Altadena has a very much more unique challenge in that.

R1 Room 140 26:45

OK.

SA Saraiya, Anish 26:51

So much of this work is done across organizations that are not directly under the county's authority, whereas I think the Palisades has a little bit more of a clear line framework because those agencies all sort of fall under the umbrella of the city of LA. So just.

Wanted to highlight ultimately that.

You know all of these ideas of what can be done are the challenges. I think Supervisor Barger and our team have seen and are working through.

And so I think it's definitely an idea we should explore and understand better.

But do do want to point out that the ultimate implementation of something like this is going to require a lot more coordination across jurisdictions building up a coalition of the willing and then understanding ultimately what does make sense in that framework of.

R1 Room 140 27:20

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Thank you.

Thank.

SA Saraiya, Anish 27:34

Rebuild or reconstruction.

Authority. So yeah, with that, I will stop there. Thank you.

R1 Room 140 27:41

I am sure.

Can I just react quickly, Aneesh to that if they like and say?

And thank you, Anish, for your, you know, thoughtful leadership and your team's tremendous work.

I agree completely with the sense of needing have the right approach to meet each community where they are with the idiosyncrasies at each place and push back to say that in the third district we do have quite a.

Hodgepodge of.

Of institutional players between unincorporated city of Malibu, the city of LA and several utility partners, which is part of what pushes us towards the an interest in this. I know at least as as we and I appreciate that invitation to talk more about what that structure of IMP.

Would look like. I think something that's been a inspiration for for Team SD3 has been the organization of the Army Corps here for the cleanup operation where.

There are certain functions led countrywide, you know, things having to do, setting up these contracts and managing different pieces of of the relationship with ECC and those contractors, but also separate totally separate operations on the ground for other functions related to the actual day-to-day operation, working with commun.

Developing those relationships. And so I I.

Know a lot of what? What you just raised there.

RG R goldsmith 29:07

Aaron, if if I can add something to that?

R1 Room 140 29:08

Thank you.

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Can you actually can we?

There might be some more stuff, so if you can hold, I'd appreciate it.

And thank you all for sharing. And Cecilia, my heart goes out to your family. The loss of your home and the Community you stand with the 2nd district.

And I everything that you all covered in regards to scope authority streamlining processes.

Those are most definitely best practices in rebuilding.

Even if we have those things in place.

The main issue is capital, right?

Like having the dollars to actually build and who gets those dollars? When do they go 1st and what is the cost of the infrastructure and administrative costs to setting up a new entity?

And I think we're in a very horrible pattern at the county of advancing.

Eventually, new entities and structures without having.

A solid.

The notion of how much it's gonna cost just the infrastructure, just the staff that it takes in order for it to be effective.

Then how much resources in order to fulfill what we're telling the public?

The actual capital dollars to rebuild.

So I'm of interest and I know I don't think we've seen the report.

So it's a little tough for us to on a motion.

We haven't seen the report yet, so.

There might be other questions once we're able to to see that, but the dollars are the critical piece. So I know our team would really be interested in seeing.

That fully as best as possible to understand that, and then the the other piece is around.

Impacts and again, I completely emphasize completely supportive of the rebuild, but we also can't forget that.

Within all of our districts, there's communities that have been left behind and incomplete for a really long time.

So establishing this authority, what implications does it have in the authority trying to get state monies trying to get other county money to our other districts and other communities that have not been not been complete and?

Have struggled with appropriate like in private investment to achieve all of the goals

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that we also wanna see in the for the people and the communities that have been in the fire area.

So those would be the two things from our office that we would want to make sure we understand so that we're not pushing other communities further back with the resource pool.

And I see one.

And then Anisha, can I just ask because we're on the similar, I have similar questions too.

So I just wanna add to yours.

But essentially just wondering and and and again.

Thank you everyone for being here and and the immense work that's gone into the analysis.

It's definitely seen in the recommendations.

And then just kind of looking at other cities that have also been decimated this, this is pretty much a pretty common approach is to create an authority.

But just kind of echoing what Iselo was saying.

Being like were at an unprecedented time in a fiscally in the county.

So I think alongside and and wondering if you know register if you guys would be open to adding this, but essentially alongside the County Council perspective of like you know, looking into the authority, is there at least like some way to get an inkling on a report of?

Where?

Seed funding would come from for this because it it does.

Say in one that you're going to look at even bonding or financing federal state philanthropy funds to look into supporting all these. But where is it going to come from to support the staffing like ISIL was mentioning? There can be some?

Perspective on that included what is being already looked at by County Council.

I think that that would.

Provide some type of idea or inkling of like how this would be.

Wanted to start.

Have to take that under investment.

You see, correct.

RG R goldsmith 33:54

Erin, can I can I add something, Aaron?

R1 Room 140 33:57

Russell, I just want to make sure that my colleagues can all get their questions out real quick. Just because we have a couple other things on the agenda.

RG R goldsmith 34:00

Sure. OK.

I'll wait.

I'll wait for you.

I'm just trying to find to their comments a little.

R1 Room 140 34:06

Thank you, Russell.

SA Saraiya, Anish 34:09

Yeah, I I see Deritza has her hand up, so I'll make it very quick here.

R1 Room 140 34:11

I see Deritza has.

Here I think.

SA Saraiya, Anish 34:14

I I think then that's where I think we need to make it very clear, right. This motion again and I'll I'll let Erin speak for that is really more about establishing what are the legal frameworks and authorities, right.

I think you know you sell your comments are well taken, right?

We have to be careful about how we tend to pull funding from other places.

Right. So that it's not in competition with our existing communities.

The county writ large, right in all the other priorities, is board stands for, I think more broadly any any sort of structure like this is gonna have to be very focused on.

Funding that's really eligible for disaster, disaster relief and things like that.

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But again, it it goes and speaks to the larger point, which I think was also brought up, which is the how the, what, the, when, the why the where. Those are all conversations that need to be much more fleshed out. I think what we're doing here today is.

R1 Room 140 35:03
Yeah.

SA Saraiya, Anish 35:08
Simply trying to get.

The you know the legal framework and you know whether it's viable or does it require additional state legislation or other enabling legislation to even have this idea come off the ground, but wanted to just echo.

R1 Room 140 35:12
Cool.

SA Saraiya, Anish 35:25
Money is going to be the critical issue for all of this. I I can tell you that in in Altadena a lot of our research is showing that the average homeowner is roughly \$400,000 underinsured.

R1 Room 140 35:25
Yes.

SA Saraiya, Anish 35:36
That's on top of the nearly billion dollars in public infrastructure that we're gonna have to rebuild just to bring our communities back to where they were, right?
And again, I'm speaking mostly for the unincorporated areas, which is what we represent in the 5th district. That was impacted by the fires. And so the scale of what is needed is going to be significant. The the funding require just to rebuild civic spaces. Our Senior Center far.
Park Eaton can your nations center Charles White Park.
All of our civic.
Big spaces, which have been destroyed all of our public infrastructure, our roads, you

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know, water systems, there is, there's an incredible need just from the the public infrastructure side that is going to be ever present here. But on top of that, you know we have 6000 rough.

6000 homes in each of those families is looking at hundreds of thousands of dollars in GAAP funding that's needed, and so.

R1 Room 140 36:26

Is it?

SA Saraiya, Anish 36:30

Yeah, money.

Money is the most important part of this process and I think.

Any effort should be focused on finding those competitive dollars that can help communities recover from disasters.

But wanted to say your point is well taken.

R1 Room 140 36:48

It's a.

GD Gonzalez, Daritza 36:51

I just kinda wanna thank everyone who's presented Russell.

I know you're trying to get a word in, but we totally agree with what you are saying.

You guys are the experts and we appreciate all the time that you've taken to address this very important issue, but I I do agree with my colleagues in the room.

I think on our side from the county, of course, there's internal questions as to how something like this could function.

You're talking about staff.

I would love to hear as part of this presentation from our county staff members from CEO from Public Works and all the other departments that would be involved in something like this, I would like to hear from them what this looks like internally.

Do we have a staffing for it?

What are we looking for in terms of timing and coordination? I think I agree with anisha's point. There's still a lot of questions that need to be addressed and also?

R1 Room 140 37:33

Thank you.
Me.

GD Gonzalez, Daritza 37:41

What outreach has been done? I don't know. If that's maybe a question for Erin or some of our county departments, but what outreach have we done with other jurisdictions?

Maybe besides Malibu, I understand that they're on board with this, but I just think that this is needed and I think this could be a great solution.

For the recovery of the fires, I would just be interested in understanding what this means internally for the county moving forward. Thanks.

R1 Room 140 38:09

I mean, I I don't know if there's county leadership, but or departments that wanna chime in and I or I can then maybe respond to a couple of the points here.
So I wanna respect that we have another presentation.
I hand up.
Guadalupe.

DG Duran-Medina, Guadalupe 38:26

Not just Sam.
Thank you again for the presentation and Cecilia and Russell for all the feedback and you know just the the findings and what you know the recommendations. But I agree with our all our colleagues, you know that you know they're the comments that they've raised you know some of.

R1 Room 140 38:37

OK.

DG Duran-Medina, Guadalupe 38:45

The questions some of the concerns some of you know and we know that there's more details to come.

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But also I was just looking at you know.

Your motion and and also looking at you know for the areas that are impacted, are you looking to also?

R1 Room 140 38:58

You have it.

Good.

DG Duran-Medina, Guadalupe 39:05

You know, incorporate various strategies to preserve community that has, you know, that has the potential to be displaced.

R1 Room 140 39:06

OK.

DG Duran-Medina, Guadalupe 39:12

You know, there's a first come, you know, to to return.

You know, when housing is built?

But I'm wondering, you know, like what are some of the other it it?

I think it'll be very important to ensure.

That there's different strategies right to help preserve community, and I don't know if there's like a way of limiting corporate speculators as part of the strategy, you know, but.

You know, those are some of the things that come to mind as well.

R1 Room 140 39:46

I'll just I'll briefly respond to a couple points. Sensitive to the timing and say, Guadalupe absolutely, that's one of the most important considerations of the motion is thinking about what is the strategy to quickly raise funds and be able to address issues of displacement and you know.

Make sure that neighborhoods and the communities that were impacted really do have a say in what the neighborhood and the community looks like.

After these fires, with our support so, so that is absolutely critical and to the questions around funding.

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I'll again briefly say that I think the intention here supervisor is whether it's through tax increment financing.

That's either issued directly by this entity or.

Administered by and raised other places, whether it's allocations from the prop. 4 climate bond, future cdbgdr sort of federal.

Resources that we are still optimistic that may come, although there'll be some lead time and from really a positive conversations with philanthropy that's interested in who can you know an organizational structure for how they can direct their generosity. And there is, you know, hundreds of millions of dollars.

That's been raised, that's unspent to date in, in philanthropy.

There's been good conversations already about how we can, how they can partner to defray those costs, because we agree it's not sustainable for the county.

So to take to try to do this in house with current resources in this funding environment, I'll I'll leave it there for more discussion with colleagues on those questions. But were there any other or department heads or anybody that?

So.

No, we go to public comment now on this issue.

So if any members of the public would like to address any address this item, please raise your hand now on teams, or if you're on the phone, please press *6 to speak.

About two minutes for each person.

I believe I saw your hands or going. So we'll go ahead on to the now SD4 motion.

Go ahead and take over.

Great. Thank you so much everyone.

Ivan Suluk with Supervisor Han's office and I know we also have Matthew Lus with lacda on the line.

I just want to go briefly over the veterans comments project, gap financing and Community workforce agreements this project.

Is.

100 units a perman supportive housing project for veterans in low income families located in the city of Downey on a 2.3 acre property. We have been working on this project since 2002 and so the developer procured this, procured this property through an R.

Issued back in 2019 on behalf of the county. And So what we under the same RFP, we include a requirement for the developer to enter into a project.

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Agreement for the development of the property as a result of the county's being asked to add the project as a cover project under the county's community workforce agreement.

In addition, there's a small gap of about \$3.5 million that's in constitutional lacda.

Recommending to budget so I don't know Matthew.

You're on the line.

ML Matthew Lust 43:14

I am.

Thanks Ivan.

Yeah, the. So I'll just go over the the gap a little bit.

So the there's a couple reasons for that.

The the project, as you said has the project labor agreement.

So there's some monitoring costs that are included in there.

They also went in investigating the site.

They have some some subsurface piling systems that they need to to install and then just the current economic conditions, higher costs of potential tariffs, perpet financing, all that.

Adds up to the gap in the project.

And just to to round it out, this is a county owned site, so we'll be leased to the developer of the project for the affordable housing in the period of the lease will be 75 years.

R1 Room 140 43:55

Hmm.

Question.

ML Matthew Lust 44:11

Are there any questions?

R1 Room 140 44:12

Yes, trying to scan.

I think it's in here, but I can't find it.

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Housing Trust fund. Which year?

Which fiscal year?

ML Matthew Lust 44:23

That was, I think.

20.

2.

2223 but I can check on that if you if you need that.

R1 Room 140 44:35

For which you're looking for the gap funding or GAP funding.

Sorry for the gap funding, not the initial 7 million that they got back in round 27.

ML Matthew Lust 44:38

Oh, oh, yeah. OK.

Yeah, the GAAP funding will be this fiscal years, but it'll be you know incorporated when the the project closes.

Construction finance comes probably next, next fiscal year.

R1 Room 140 44:56

Fiscal year 26.

ML Matthew Lust 45:01

Yes.

R1 Room 140 45:07

Are you aware of the balance?

Balance I can.

I can ask that question later.

It's the technicals. One other questions. Thank you. Sorry.

Thank you. No problem.

Any other questions from any other offices?

ML **Matthew Lust** 45:19
Thanks.

R1 **Room 140** 45:23
3.
5.

I'll look to one thing looking like we'll just have to go to the public comment any members of the public comment would like to address this topic.

ML **Matthew Lust** 45:28
Thank you. One thing. OK, let me like let's start really following.

R1 **Room 140** 45:36
Please raise your hand, or if you're on the phone, please press *6 and we will allow two minutes for each person.

ML **Matthew Lust** 45:37
The directors like really very carefully.

R1 **Room 140** 45:44
Doesn't look like anyone.
So now we will move on to our presentation.
We have doctor from animal care and control, doctor Rudy Amamoto and Doctor Rachel.
I think they're on partnering with local colleges to strengthen the RBT guidelines.
I believe Brad will be sharing his screen online.
Right.
This is. Thank you, doctor. Rachel Salora, Animal Care and control.
And this is we will be speaking about partnering with local colleges to strengthen the RVT pipeline.
Due to our national veterinary shortage, right?
All of our veterinary teams are stretched extremely thin and this impacts our animal care, our adoptions and our live outcomes. Growing our pipeline through education

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Partnerships is a key to our long term sustainability.

And we'd like to collaborate with local colleges, allowing us to invest in the next generation of our rvt's.

Our next slide, please, Brad. So because we have such a high vacancy rate across the country for all veterinarians, rvt's and our ACA classifications, this impacts us by having longer stays in our animal care centers, delaying our spay and neuter, which therefore delays our adoptions and incre.

Our risk of euthanasia due to our space and our medical.

Limits.

We also will see are currently seeing staff burnout and difficulty in retention right, which are also our ongoing concerns. And we do have RVT candidates, but they are not really willing to work some specific hours and usually those are some overnight shifts.

Next slide please.

Brad, we have had collaboration with CEO DHR and ISD and our CEO and DHR support.

We have recently approved part time veterinarian positions which.

We didn't have in the past.

We have been able to increase base salaries to become more competitive with other agencies in California and have added a hiring and retention bonus.

We've also developed job Flyers and promotional materials to help boost recruitment, and our ISD partnership. We are trying to streamline our as needed VET contracting processes.

Since that is very tedious.

And our goal is to make it easier and faster to onboard new vendors.

Next slide.

So we do have some existing college opportunities locally here. So there are a few RVT programs in our LA County area.

So that would be Platt College, Pierce College, Mount SAC and Carrington College.

And that there are a plethora of programs that are available through these with better RVT, internships and externships.

But our oversight is limited by our staffing limitations.

Please so that does create some barriers to our program participation when we do have these opportunities presented to us, we don't have a dedicated staff member to

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oversee intern supervision and without that mentorship, the interns really don't have a lot of hands on exposure.

They don't have a great experience being interns with us and.

There are requirements for those interns you know to complete certain tasks.

When they're going through an internship through our programs, there's also liability concerns.

So they do require closed staff monitoring.

We have hundreds of animals on site and so we just can't leash, you know, interns to just touch and handle every single dog that's there in the kennels.

There are certain bike quarantine dogs and things like that that they need to be made aware of, and so we're kind of missing a critical opportunity to engage new talent that may be interested in an Ave. of shelter medicine.

The staffing is really the catch 22, so we need more staffing to train interns, but we can't train interns without more staff.

And ideally, the internship should be a great pipeline and a resource for us and not necessarily a huge burden on our normal operations.

So we really need the investment to break that cycle so that we can grow our internal capacity.

So you know, we do have a leadership pipeline strategy.

So we did.

Create 2 new supervising RVT positions recently, so they are at two of our seven locations, and they have done a really fantastic job of creating more structure within the medical team, being able to really work with our new hires and mentor them closely, which we never really had.

In the past, where we had somebody to really train new people, so long term we would love to have our kennel attendance become more interested in shelter medicine.

And go through an RBT program locally and then, you know, become one of our rvt's and then want to become one of our supervising rvt's in the future and have a promotional path.

This will also promote retention and internal growth within our operations.

And it really matters because adding staffing means better and faster medical care.

You know, more adoptions.

We are bound by the California Food and Code 30503.

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Where dogs and cats that are adopted do need to be spayed and neutered, and hopefully that will decrease our overall euthanasia numbers.

Internships really lead a future of well, it creates future hires and institutional knowledge as well in the local community.

So if they've gone through our shelters and they may not necessarily end up with us, but they will at least have a knowledge of what the shelter medicine system is like locally.

And more RB TS mean better service for the animals. You know treatments get done, you know completely. And we can address problems earlier and also that does help with residence in our local contract cities as well with services.

So ultimately, we do need more supervising RB TS to implement a lot of these programs.

That's it.

Thank you so much.

Right. Personal. I just wanted to, I I just realized earlier when I asked a question.

I never said where it was, but my name's Naturi Ho.

I'm SD, one of the environmental deputy.

So just wanted to say thanks for presenting this.

I I know this answer but just wondering if we can share with everyone how many full time veterinarians you have for the entire county?

So are you talking about currently physically? Currently, yes. Employed working all of the centers so.

We have. Normally we would have 11 full time veterinarians covering the ACC. So across the seven locations currently we have 4 working.

And one on weave.

So I I thank you for sharing that because I I think most of my colleagues aren't over, I guess like your department is extremely small but mighty and is a basic requirement for providing municipal services.

This is in the county and to hear that you're this strapped for for staffing is is truly detrimental I think to to our system. But essentially in October the supervisor actually authored a motion the Doctor Shelter Dog motion.

To actually look at the perspective of having like a fellowship for veterinary program and that catch 22 is exactly what came back is that they don't have the staffing.

To actually help the intern to meet the requirements for licensure. So.

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Their internships or fellowships would not be able to fulfill the need for them to graduate, so it would. It would.

It's not like a feasible internship, so just wondering if you've been able to connect with do lately.

I know that recently I rent.

I attend an event with them.

Does that work?

Is that also cover workforce economics?

Development and they mentioned that they still haven't, that they're trying to think through this catch 22 situation that you're in.

So just wondering how much closer you've been working with do to try to like troubleshoot and problem solve the situation because essentially I think you do need to define how you're going to get these internships in here to help create like this career pathway and be a feed.

Unless you all for continuing to stay working there or like.

You know, having to ensure that hundreds and hundreds of animals receive the requirement 'cause I I think what I learned from you all is that you have to be able to literally spay or neuter a dog before they can be placed for adoption.

One, but you have to be able to do the surgery in 10 minutes.

A lot of us, the vets that work in the shelters, can do surgeries in 10 minutes.

It really is that fast and it is really difficult for we have had some candidates that were brand new but they didn't know anything.

They've never really done spay and neuter.

Of large scale capacity. So even for a seasoned small animal practitioner is that some space in neuters under their belt. It'll still take them six months to a year to really feel comfortable. Like all of the rest of the shelter beds that are working there. So that's already.

A steep learning curve for somebody who's experienced, let alone somebody who's a intern that's coming in.

They really do need a lot of work and mentorship, and that's for the veterinary side and for our RBT side.

So the rbt's are kind of like our nurses.

That are right hand. They do so much for us and so there is a need for RV TS who are also interested in this area of veterinary medicine.

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Same with the shelter side for the vets because it is niche, not it's not for everybody and we can understand that, you know, it is hard work.

It's a lot of volume, which is not something that, not necessarily everybody's really interested in doing when you're looking at hundreds and hundreds of animals every single day.

But we have been working closely with.

Ceo don't think we have a great solution yet.

At least we also have been trying to recruit more of the admin as needed basis.

That's the contract.

That's that we work with to see if we can at least augment some of the veterinary side and that can also help with know the workload of the staff veterinarians as well.

So that is the another focus focus that we're doing so that it's easier for them to work with us.

Because the county is.

Necessarily, the easiest place to attract with.

Not sure if this is feasible in your line of work, but some other.

Professions, at least they can have like a internship supervisor off site.

To approve hours and to provide like remote supervision.

Wondering if that is feasible in your profession, and if so, has it been considered to see how like an external veterinary can actually be able to provide?

Like.

Oversight to relieve that from, like county veterinarians who currently are hardship right now, is this band neuter right?

So we have vendors that we can send animals to in the daytime and some in some overnight. So some of the medicine part is handled when we're not on site, right? So offsite supervision.

Not really. Something that we can do, especially when you need to be there, but we do have vendors that we can send animals to.

Right. So all sites are so on site.

What we need is the doctors that can do the high quality high volume standard 'cause we are mandated by that food and egg.

But it's also really hard to have.

Oversight for something that somebody's physically doing.

It might get surgery, for example, so I don't know that that would be.

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Entirely feasible because it's.

Have to.

Necessarily something that you can really set up a camera in a pool set up and walk them through.

Yeah. And walk them through it, especially if they're having a problem.

Which interns and new grads 100% do we all go through it?

It's totally fine.

It's part of life, but they say encounter a problem.

The virtual instructor is gonna have very difficult time handling.

The situation without.

Questions or comments from or online?

Seeing any?

So we'll go ahead and go to public comment if any members of public comment would like to address this item, please raise your hands on teams or on on the phone.

Press *6 in a few minutes.

Not seeing any.

I do have one announcement, the item C Board letter from Beech and Harpers that was going to be on the gonna be on the July 8th board and the date has been moved to the July 1st.

What is the consent?

An assignment of approval of amendment one.

Reinstate lease number 78130.

Dell or apartment Arena that is moving just to the one week earlier item C.

That is nothing else that concludes this meeting.

□ **Anna Hom-Wong** stopped transcription