BOARD OF SUPERVISORS Hilda L. Solis First District

Holly J. Mitchell Second District

Lindsey P. Horvath Third District

Janice Hahn Fourth District Kathryn Barger Fifth District



COUNTY OF LOS ANGELES

Kenneth Hahn Hall of Administration 500 West Temple Street, Room 713, Los Angeles, CA 90012 ceo.lacounty.gov

Chief Executive Officer Fesia A. Davenport

"To Enrich Lives Through Effective and Caring Service"

June 24, 2025

The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, California 90012

Dear Supervisors:

PUBLIC HEARING ON APPROVAL OF THE CARE FIRST AND COMMUNITY INVESTMENT (CFCI) YEAR FOUR SPENDING PLAN. FISCAL YEAR 2024-25 APPROPRIATION ADJUSTMENTS AND AUTHORITY TO IMPLEMENT NECESSARY PROCESSES TO MANAGE AND DISBURSE CFCI FUNDS (ALL DISTRICTS AFFECTED) (3-VOTES)

SUBJECT

The Chief Executive Officer (CEO) recommends that the Board of Supervisors (Board) approve the \$153.3 million Year Four Care First Community Investment (CFCI) Spending Plan (Year Four Spending Plan), which consists of \$12.3 million in new CFCI Year Four set-aside funding based on the recommendations of the Care First Community Investment Advisory Committee (Advisory Committee) and the reallocation of \$141.0 million in accumulated unspent CFCI funding from previously approved Spending Plan programs, and related actions. The CEO also recommends that your Board set aside \$78.0 million in additional accumulated unspent CFCI funding for future reallocation. In total, the CEO has identified \$218.90 million in accumulated unspent CFCI funding that should be reallocated now or in the future to ensure the funds are spent effectively.

IT IS REOMMENDED THAT THE BOARD AFTER THE PUBLIC HEARING

To approve Year Four set-aside of \$12.3 million:

1. Approve the CEO's recommended programs and funding allocations listed in Enclosure I totaling

\$12.340 million, funded by the Year Four Spending Plan CFCI set-aside, as recommended by the Advisory Committee, for programs that include Direct Community Investments (DCI) and Alternatives to Incarceration (ATI).

2. Approve a Fiscal Year (FY) 2024-25 appropriation adjustment, Enclosure II, to transfer \$12.340 million in appropriation from the CFCI-To Be Allocated budget unit to the CFCI-Justice, Care and Opportunities budget unit, as included in the Year Four Spending Plan.

To approve the reallocation of \$141.0 million in accumulated unspent CFCI funding and set aside \$78.0 million in additional accumulated unspent CFCI funding for future reallocation:

- 3. Approve the transfer of a net total of \$191.044 million in unspent one-time funding from previously approved spending plan programs to the CFCI-To Be Allocated budget unit, as detailed in Enclosure III. The net amount reflects gross unspent one-time funding of \$218.90 million, less \$27.936 million in funding that is already allocated in the CFCI-To Be Allocated budget unit.
- 4. Approve the CEO's recommended programs and funding allocations listed in Enclosure IV totaling \$140.972 million, to be funded by unspent CFCI amounts from previously approved programs, for programs that include DCI and ATI.
- 5. Approve a FY 2024-25 appropriation adjustment, Enclosure V, to transfer \$191.044 million in unspent one-time CFCI funding from various CFCI budget units to the CFCI-To Be Allocated budget unit.
- 6. Approve a FY 2024-25 appropriation adjustment, Enclosure VI to transfer a net total of \$140.972 million in appropriation from the CFCI-To Be Allocated budget unit to various CFCI budget units.

Related actions to implement the Year Four Spending Plan:

- 7. Find the County Programs established by the Year Four Spending Plan as deemed necessary to meet the social needs of the population of the County and serve a public purpose consistent with Government Code section 26227.
- 8. Authorize and delegate authority to the CEO, her designee, and Department Heads of those respective departments receiving CFCI funding, or their respective designees, to execute any additional contracts and amendments or extensions to any additional or existing contracts, including increasing or decreasing maximum contract amounts, waiving the County's standard open competitive solicitation or bidding requirements, the need to comply with the County's Sole Source Policy, and to expedite comparable established processes to carry out the intent of the Board in adopting the Year Four Spending Plan, subject to prior review and approval as to form by County Counsel and consistent with the Year Four Spending Plan.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

The County is facing mounting budgetary pressures, including the threat of lost federal and State funding, unpredictable impacts from the new administration in Washington, D.C., economic uncertainties, revenue volatility, rising operational costs, billions in legal settlement obligations, and an unprecedented need to rebuild infrastructure and provide additional relief for residents in the wake of January's devastating fires. The CFCI Year Four Spending Plan will help address priority Care First, Jails Last needs, in the broader context of the issues above.

Approval of recommended actions Nos. 1 through 6 will allocate a total of \$153.3 million to departments and the Third-Party Administrator (TPA), including \$12.3 million in new CFCI Year Four set-aside funding based on the recommendations of the Advisory Committee, and \$141.0 million in unspent CFCI amounts from previously approved programs, based on the CEO's recommendations, which have been developed in alignment with Advisory Committee and Board priorities for DCI and ATI programming. The Year Four Spending Plan is the first to include new investments to be made with unspent and uncommitted one-time carryover funding from previously approved programs.

Section II, subsection 6(c) of Board Policy 4.031 Care First and Community Investment Budget Policy (Board Policy), adopted by your Board on August 10, 2021, provides that the Advisory Committee shall develop recommendations for each year's new allocation of CFCI funding and submit them to the CEO, and that the CEO shall "present a recommended CFCI budget" to the Board. Under subsection 6(d) of the Board Policy, the Auditor-Controller and the CEO are required to identify and set aside all unspent CFCI funding at the end of each fiscal year. The funds are then carried over as one-time CFCI funding into the next fiscal year. The Board Policy requires that the CEO recommend how to allocate the one-time CFCI funding in a future spending plan.

The delegated authority in Recommendation No. 8 will allow any CFCI-funded department(s), to execute, amend, or extend any contracts, including increasing or decreasing maximum contract amounts, if consistent with the Year Four Spending Plan, subject to review and approval as to form by County Counsel.

Section I below addresses \$12.3 million in programmatic recommendations funded by the Year Four Spending Plan set-aside. Section II addresses the \$141.0 million in unspent and uncommitted one-time carryover funding from previously approved programs that the CEO recommends reinvesting to address urgent Care First, Jails Last needs in the community.

SECTION I: RECOMMENDATIONS FUNDED BY THE INCREASE IN THE YEAR FOUR SET-ASIDE

On April 19, 2024, the CEO notified your Board that we had calculated the CFCI set-aside for FY 2024-25 as \$300.6 million in ongoing funding as required by the Board Policy. Accordingly, The CEO recommended an incremental increase to the ongoing CFCI budget of \$12.3 million, from \$288.3 million to \$300.6 million, which your Board adopted as part of the FY 2024-25 Recommended Budget on April 23, 2024. This marked the first fiscal year in which we allocated an incremental increase in the annual CFCI set-aside after having ramped up to the full set-aside over the prior three fiscal years.

Your Board has approved increased funding for CFCI in each of the past four fiscal years, as reflected below:

- Year One (FY 2021-22): \$100.0 million in Ongoing Funding + \$87.7 million in One-Time American Rescue Plan Act Funding;
- Year Two (FY 2022-23): \$200.0 million in Ongoing Funding (increase of \$100.0 million);
- Year Three (FY 2023-24): \$288.3 million in Ongoing Funding (increase of \$88.3 million); and
- Year Four (FY 2024-25): \$300.6 million in Ongoing Funding (increase of \$12.3 million).

Advisory Committee Spending Recommendations:

The CEO informed the CFCI Advisory Committee of the updated ten percent CFCI set-aside amount

of \$300.6 million in April 2024, and the need for the Advisory Committee to begin the process to allocate the incremental \$12.3 million in funding, which is included in this letter as the first component of the CFCI Year Four Spending Plan. After six months of deliberations and discussion, the Advisory Committee approved its Year Four Spending Plan recommendations on October 24, 2024. These recommendations meet the public mandate that CFCI funds go toward addressing the disproportionate impact of racial injustice through DCI and ATI.

On December 20, 2024, the Justice, Care and Opportunity Department (JCOD) submitted a report with the Advisory Committee's six proposed recommendations totaling \$12.3 million and detail on the Advisory Committee's efforts to engage the community and use community feedback as the primary driving force behind the recommendations.

CEO RECOMMENDED SPENDING PLAN - \$12.3 MILLION

Having completed our review and assessment of the Advisory Committee's recommendations, the CEO recommends that each program proposed by the Advisory Committee receive funding. The CEO's recommendations to the Board and the Advisory Committee's recommendations are listed below and reflected in Enclosure I.

Projects Recommended for Funding, by Project Name and Administrator:

- I. Administered through the TPA:
- Bridge Funding/Working Capital (\$1.0 million)
- CFCI Targeted Technical Assistance (\$0.7 million)
- CFCI Unrestricted One-Time Needs (\$2.5 million)
- Family and Community Supports/Los Angeles City/County Native American Indian Commission (LANAIC) (\$3.5 million)
- II. Administered through a County Department (JCOD):
- CFCI Community Engagement and Event Funding (\$0.6 million)
- JCOD Capital Funding/Warm Landing Place/Developing Opportunities and Offering Reentry Solutions (\$4.0 million)

TOTAL: \$12.3 million

Projects Recommended for Funding, by Focus Area. Itemized numbers total \$12.4 million due to rounding. Actual total is \$12.3 million.

- CFCI Grantee Support, Technical Assistance, and Engagement (\$4.8 million)
- Non-Carceral Diversion and Re-Entry (\$4.0 million)
- Community-Based Health Services (\$1.8 million)
- Job Training and Employment (\$1.8 million)

TOTAL: \$12.3 million

Consistent with previous years, the CEO recommends two methods to deploy CFCI funds: either through a TPA or through County departments. The CEO recognizes that the TPA model offers a direct-to-recipient disbursement of funds, which supports small and startup community-based organizations (CBO), and we have recommended the continued use of a TPA where appropriate.

in the launch process.

JCOD, as the County's CFCI program administrator, manages the contract with the existing TPA, which JCOD entered into through the authority provided in prior Spending Plans approved by your Board.

The CEO's recommended administrator for each program is consistent with the Advisory Committee's, with one exception. The Advisory Committee recommended that the Family and Community Supports/LANAIC program be administered directly by LANAIC, a commission administratively housed in the Department of Arts and Culture. However, LANAIC confirmed that it does not have the administrative capacity to operate the program, and the CEO recommends that it be administered by the TPA, with LANAIC staff serving as a Subject Matter Expert (SME), to advise in project design, solicitation, and launch.

- TPA Allocation \$7.7 million. The CEO recommends that the TPA administer four of the six Year Four programs, and we have identified County department SMEs in relevant program areas to assist the TPA in administering the funding.
- County Department Allocation \$4.6 million. The CEO recommends that JCOD administer the remaining two programs. Consistent with existing practice, JCOD will allocate most of the funding directly to CBOs and contracted vendors.
- One Percent Set-Aside for CFCI Administration. The CEO does not recommend allocating any additional funding from Year Four to JCOD for CFCI administration, as JCOD, in prior years, has expended only 65 percent of total funding provided. JCOD will, however, continue to receive its existing \$2.8 million per year for CFCI administration, which is one percent of CFCI ongoing funding as of Year Three.

Both JCOD and the existing TPA will be responsible for collecting qualitative and quantitative data enabling appropriate evaluation of program performance.

The CEO recommends that five of the six programs (\$8.8 million) including infrastructure and operational grants for CBOs with existing CFCI funding, CFCI community engagement and events, and JCOD Care First, Jails Last Capital Project funding, be funded on a one-time basis, as they are not expansions of services.

The CEO recommends that the remaining program, \$3.5 million per year for LANAIC, be funded for at least three years of operations, to allow sufficient time for program development, launch of services, thoughtful implementation design, and to address unexpected implementation challenges, before assessing and evaluating program impact.

SECTION II: REINVESTMENT OF \$141.0 MILLION IN UNSPENT AND UNCOMMITTED ONE-TIME FUNDING TO SUPPORT MORE COMMUNITY PROGRAMS AND SERVICES NOW

The FY 2024-25 Final Adopted Budget allocated a total of \$626.5 million in CFCI funding, including \$300.6 million in ongoing funding and \$325.8 million in carryover funding from prior years, to support DCI and ATI programming through County departments and more than 400 CBOs. Itemized numbers total \$626.4 million due to rounding. Actual total is \$626.5 million.

CFCI underspend is due to many factors, including the unprecedented scale of budget growth in CFCI, from zero to \$300.6 million over four years, plus the launch of CFCI and the creation of JCOD, solicitation for a new TPA, development of a new, participatory community-led revenue allocation process, and approvals of new programs in Year Two and Three while prior-year programs were still

As part of our duties to maintain and monitor the County budget, the CEO receives periodic updates from JCOD regarding CFCI spending plan progress. We have identified a sizeable component of CFCI funds that remains unspent, and carried over from prior fiscal years, and it is likely we will again recommend much of these funds for carryover. At the end of the current FY, on June 30, 2025, our analysis shows that CFCI expects to carry over a balance of \$284.0 million into FY 2025-26.

Based on our analysis, the CEO recommends reallocating \$219.0 million in CFCI funding that has been unspent for at least one year (and in some cases, longer). This \$219.0 million amount will provide departments the ability to retain all one-time funding that each department expects to encumber or spend by the end of the current FY, in addition to their ongoing funding to avoid negatively impacting any department's intended service delivery in the current FY. This will reduce the amount of one-time funding available for reallocation and reinvestment from \$325.8 million to \$219.0 million, a difference of \$106.8 million.

The remaining \$219.0 million in unspent and uncommitted CFCI one-time funding, which has gone unspent for more than a year and may not be spent for many more months or years to come, should be put to use rather than sitting idle at a time when the County's needs are so great.

The \$219.0 million includes unspent and uncommitted one-time carryover funding from 42 County-administered programs and 45 TPA-administered programs, as follows (due to rounding, itemized numbers total \$213.5 million. Actual total is \$213.6 million):

Unspent One-Time CFCI Funding to be Reallocated:

- Alternate Public Defender (1 program): \$0.6 million
- Arts and Culture (2 programs): \$3.6 million
- Children and Family Services (2 programs): \$1.3 million
- Economic Opportunity (6 programs): \$15.5 million
- Health Services (9 programs): \$97.2 million
- Justice, Care and Opportunities (11 programs): \$56.8 million
- Public Defender (1 program): \$0.003 million
- Public Health (5 programs): \$5.2 million
- Youth Development (4 programs): \$5.4 million
- Close Men's Central Jail Program Unallocated (1 program): \$27.9 million

County Subtotal (42 programs): \$213.6 million

- TPA, administered by JCOD (45 programs): \$5.4 million

Grand Total (87 programs): \$219.0 million

Recommendations for Reinvestment of One-Time Funding: \$141.0 million:

In the FY 2025-26 Recommended Budget development process, the CEO reviewed many requests for funding from County departments. In many cases, the CEO was not able to recommend new funding for programs that were designed for the same DCI and ATI functions to which CFCI is dedicated. At the same time, the CEO has worked to identify underutilized resources and putting them to work. This includes reviewing funding that has been previously allocated by the Board but remains unspent.

These recommendations will allow the County to address long-term, multi-year underspending, underutilized funding, and accumulated CFCI one-time fund balance, while supporting other DCI and ATI programs that are fully aligned with Measure J and the Board Policy.

At this time, given the sizeable amount of one-time CFCI funding on hand, we recommend the Board's consideration of an immediate reallocation of \$141.0 million to support various priority County needs, including one-time grants (\$8.8 million to support wildfire victims who are at risk of eviction) and multi-year programs. In many cases, the CEO is recommending that your Board set aside five years of funding for each program, which will provide stable and consistent funding and a degree of certainty to departments as they expand services to meet our immediate DCI and ATI programming needs. Five years of funding will allow departments to more fully develop their programs and services and will provide time for my office to work with departments to identify other ongoing, sustainable funding sources for each program, to ensure continuity of services.

Due to timing and the pressing need to move funding into the community more quickly, the CEO developed a recommended spending plan that considers your Board's ongoing priorities for Care First, Jails Last programming, issues and priorities identified by County departments in their FY 2025-26 budget requests, commentary and feedback provided during the FY 2025-26 Departmental Budget Presentations, and other emerging countywide criminal justice and diversion priorities – all of which are in alignment with CFCI allowable programming.

Full details of the programs recommended for funding are included in Enclosure IV. Eleven of the 12 programs will be administered by County departments, with most funding, overall, passed through to CBOs or contracted vendors. One program will be delivered through a TPA to be identified by the Department of Public Health. Summary information by focus area is included below.

One-Time Funding Recommendations, by Focus Area - \$141.0 million:

- Community-Based Health Services (1 program): \$7.0 million
- Harm Reduction (5 programs): \$27.1 million
- Rental Assistance, Housing Vouchers, and Supportive Housing Services (4 programs): \$83.9 million
- Youth Development (2 programs): \$23.0 million

Recommendations Comply with the Board's May 6, 2025, Motion to Establish a Process for Reviewing Unspent CFCI Funding and Recommending Reallocations

On May 6, 2025, your Board adopted a motion on ensuring accountability and transparency of CFCI funding, which includes a directive that any recommendations for redistributing unspent and unencumbered CFCI funds be "consistent with the types of programs and priorities the CFCI Advisory Committee has recommended in prior years." The motion also directed the CEO, beginning in the FY 2025-26 Supplemental Changes Budget, to prioritize any recommendations made by the Advisory Committee for funding, if received by July 31. The recommendations in this Board Letter are fully compliant with the requirements of the May 6, 2025, motion. Each of the 12 programs recommended are in a focus area that has been included in the three prior sets of programs recommended for funding by the Advisory Committee, and some individual programs, such as Harm Reduction Drop-in Centers, were specifically included in prior Advisory Committee recommendations.

The Remaining \$78.0 Million in Accumulated Unspent CFCI Will Be Set Aside for Future

Reallocation

Of the \$219.0 million in unspent one-time funding that the CEO recommends transferring from existing spending plan programs, \$78.0 million will remain unprogrammed and will remain in the CFCI To Be Allocated budget unit, to support future one-time DCI and ATI needs. The CEO briefed the Advisory Committee on one-time funding recommendations, in general, on March 20, 2025, and on these specific proposals on April 17, 2025. The CEO expects the amount of unspent funding to grow, perhaps considerably, through the remainder of FY 2024-25. Consistent with the Board's motion on May 6, 2025, discussed above, beginning with the FY 2025-26 Supplemental Changes Budget, the CEO will provide advance notification to the Advisory Committee of the projected unspent and unencumbered CFCI funding that may be reallocated at the end of each fiscal year.

The CEO will engage with the Advisory Committee on the process that the CEO intends to use to identify potential programs to be submitted to your Board for consideration in a future spending plan and will provide details on the respective programs.

Implementation of Strategic Plan Goals

Adoption of the CEO's recommendations support all three goals of the County's Strategic Plan: North Star I Goal — Make Investments that Transform Lives, North Star II Goal — Foster Vibrant and Resilient Communities, and North Star III Goal — Realize Tomorrow's Government Today. The recommendations focus resources on some of the County's most challenging and complex issues including, but not limited to, the intersections of health, economic conditions, housing, systemic racism, and justice reform.

FISCAL IMPACT/FINANCING

There is no net County cost (NCC) impact associated with this Board action as the \$12.3 million for the Advisory Committee-recommended programs has already been set aside in the FY 2024-25 Final County Budget and the transfer and reinvestment of one-time funding is a net zero adjustment, using unspent funding from existing Year Four Spending Plan programs. The enclosed appropriation adjustments will appropriate funding as described in this letter and Enclosures I, III, and IV for the programs funded by the Year Four set-aside and unspent one-time funding.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

On November 3, 2020, the voters of the County adopted Measure J, which amended the County's charter to require that the County "set aside a baseline minimum threshold of at least ten percent of the County's locally generated unrestricted revenues in the general fund (net County cost [NCC]), as determined annually in the budget process or as set forth in the County Code or regulations, to be allocated on an annual basis..." (Measure J, Budget Allocation for Alternatives to Incarceration Charter Amendment (November 2020) section (8)(A)). Measure J permitted the County to reach the full set-aside amount over three fiscal years, by June 2024.

The Coalition of County Unions filed a lawsuit challenging the constitutionality of Measure J and, on June 17, 2021, the Superior Court ruled that Measure J was constitutionally invalid. Undeterred by the court ruling and driven by the Board's desire to remain true to the vision of Measure J, on August 10, 2021, the Board implemented the spirit of Measure J by adopting the Board Policy, committing to reach the ten percent set-aside over three years, and approving the \$100.0 million Year One CFCI Spending Plan. The Board also authorized County Counsel to appeal the Superior Court's decision invalidating Measure J. After several years of litigation, the Court of Appeal ruled in favor of the

County and Measure J. Judgment was entered formally reinstating Measure J effective March 26, 2024.

The Year Four Spending Plan is the first recommended allocation of CFCI funding submitted since the reinstatement of Measure J. Section 11 of the County Charter, as revised by Measure J, specifies that your Board shall hold a public hearing to receive input from the public and County departments, prior to allocating Measure J funds. The County is in compliance with this requirement.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

With the implementation of Year Four Spending Plan programs, we anticipate gradual and positive impacts on the County's service delivery systems, a strengthening of CBO networks and service delivery systems, and an erosion of entrenched and concentrated economic, social, and justice-related disadvantages. Reinvesting unspent one-time CFCI funding now is imperative, considering recent changes to the criminal justice landscape and ongoing demonstrated needs in Los Angeles County communities that have been most affected by the criminal justice system. Consistent with feedback that we have received from the Advisory Committee and members of the public, the one-time funding recommendations will provide immediate benefit to high-need communities and will help reduce the buildup of CFCI funding in future fiscal years. The County should take immediate action to get the funding out into the community, where it can do the most good, as County voters intended. We anticipate an expansion in the County's ability to support harm reduction and provide overdose prevention services, and to provide community-based and peer-led housing referral and social services to veterans experiencing homelessness.

Ultimately, we expect that targeted CFCI investments will improve outcomes for justice-involved individuals and traditionally underserved communities as a whole.

CONCLUSION

Upon adoption of these recommendations, funds will be available to County departments and shortly thereafter, to the TPAs. JCOD and other County departments will continue to implement Year Three programs funded in FY 2023-24 and will begin to work on necessary contracting actions to implement the Year Four Spending Plan, to deploy CFCI funds to CBOs that provide the identified services.

Respectfully submitted,

FESIA A. DAVENPORT

Chief Executive Officer

FAD:JMN:MRM EB:KK:VA:yjf

Enclosures

c: Executive Office, Board of Supervisors
County Counsel
Auditor-Controller
Justice, Care and Opportunities
Care First and Community Investment Advisory
Committee

Enclosure I to CFCI Year Four Spending Plan Board Letter Programs Funded by Year Four Set-Aside

All dollars in \$ millions.

#	Program Name	Focus Area	Administrator	Funding	Ongoing / One-Time
1	Family and Community Supports/LA City/County Native American Indian Commission (LANAIC)	Job Training & Employment / Community-Based Health Services	Third Party Administrator (SME: LANAIC)	\$3.500	Ongoing / 36 Months

Connect families and communities, including American Indian, Alaskan Native, and Indigenous populations to resources that address parent-needed support and mental and health disparities, job placement, higher education, and financial awareness, for power building efforts.

2 Bridge Funding / Working Support, Technical Assistance, and Engagement CFCI Grantee Third Party Administrator (SME: JCOD / DEO / DCBA) \$1.00	0 One-time
---	------------

Project will provide funds to help cover operating costs and begin projects while awaiting payment, which will allow JCOD to assist these organizations in performing on the contract without financial hardship.

A major obstacle for small non-profits are cost-reimbursement services contracts and grants that require the organization to cover months of expenses prior to reimbursement. For organizations with little to no budget, this often keeps them from accepting the contract or places them in a precarious financial position.

3 CFCI Targeted Technical Support, Technical Administrator (SME: JCOD / DEO / DCBA) \$0.740	One-time
---	----------

Establish a dedicated fund to provide timely support to CFCI grantee organizations in need of support, offering personalized coaching, consultant services, and other valuable resources that are otherwise not allowable costs under CFCI grants.

CFCI Care Grants prioritize small, grassroots organizations with budgets under \$1.5 million that have limited to no experience in contracting with government agencies. These organizations, while experienced at service and program delivery, often lack the expertise in the various administrative and technical aspects of managing a grant of up to \$1.2 million. Many CFCI grantees have faced great challenges in data management, financial accounting and reporting, and grant compliance, among other issues. These organizations receive technical assistance but could benefit from targeted, sustained technical assistance to support their development.

This proactive approach will allow JCOD to step in early, addressing challenges before they escalate and safeguarding the long-term health and sustainability of these organizations. Through targeted intervention, JCOD ensures that organizations can overcome obstacles, reach the service and organizational goals related to the grant and continue driving their mission forward.

Enclosure I to CFCI Year Four Spending Plan Board Letter Programs Funded by Year Four Set-Aside

All dollars in \$ millions.

#	Program Name	Focus Area	Administrator	Funding	Ongoing / One-Time
4	CFCI Unrestricted One- Time Needs	CFCI Grantee Support, Technical Assistance, and Engagement	Third Party Administrator (SME: JCOD)	\$2.500	One-time

Small CBOs are in constant need for funding that supports one-time needs for organization infrastructure (computers, audit support, materials, participant supplies, etc.) or other needs often not covered by service contracts or grants. This is particularly important to CFCI grantees, many of which are receiving funding for the first time and are suddenly faced with mounting administrative and support costs.

CFCI grantees will receive additional financial support to address these needs, plus technical assistance and support to deploy these funds in a manner that best supports their organizational growth and sustainability. Based on input received from Amity Foundation (CFCI Third Party Administrator) Care Grant Administrators, suggested areas of need include: marketing (including website design), rent (funds to augment their current grant to help with rising costs of rent and leases), administrative services (including temporary staff to help with needs such as data-entry), fundraising (events, handouts, flyers, advertisements, etc.), finance/accounting (professional assistance with financials, budget and financial management, etc.), transportation (leasing or renting vehicles for specialized needs), and staff training.

5	CFCI Community Engagement and Event Funding	CFCI Grantee Support, Technical Assistance, and Engagement	Justice, Care and Opportunities Department	\$0.600	One-time
---	---	---	--	---------	----------

Community engagement which will include a mix of storytelling, in-person events and capacity building, will highlight and feature the grant programs managed by community-based organizations (424, as of December 2024) and the programs managed by County departments (67, as of Dec 2024).

To ensure that the collective impact of CFCI investments is maximized, JCOD will conduct community engagement that illustrates the impact of CFCI programs, strengthens the connectivity between CBOs in Los Angeles' (LA) growing ecosystem of care and demonstrates the clear value of community-led solutions to mass incarceration.

The efforts will include, but are not limited to, events, conferences, and resource fairs across the five supervisorial districts, showcasing innovative community-driven programs, highlighting success stories, and fostering community building that creates connectivity between CFCI organizations to maximize their collective impact. Through mixed media campaigns, JCOD will create video, photo, and social media assets to communicate the impact of community-based interventions, capacity-building efforts, and collaborative partnerships to the public. Through a mixture of paid, owned, and earned media, JCOD will use storytelling to communicate the unique approach and successes of CFCI. Audiences for these efforts include community members, service providers, government agencies and key stakeholders such as potential funders, policymakers, and community leaders.

Enclosure I to CFCI Year Four Spending Plan Board Letter Programs Funded by Year Four Set-Aside

All dollars in \$ millions.

#	Program Name	Focus Area	Administrator	Funding	Ongoing / One-Time
6	JCOD Capital Funding / Warm Landing Place / DOORS	Non-Carceral Diversion & Reentry	Justice, Care and Opportunities Department	\$4.000	One-time

Capital is focused on the permanent build-out of the Warm Landing Place and the renovation of a future DOORS location in Long Beach. WLP will be a drop-in services hub for individuals released from downtown LA jails and DOORS (Developing Opportunities and Offering Reentry Solutions) is a community reentry center model that offers comprehensive supportive services to support reentry. DOORS sites are currently operational in South LA and the Antelope Valley.

JCOD has highlighted the importance of having a dedicated space for justice-involved individuals after their release to help reduce recidivism. Land was recently purchased across from Men's Central Jail to serve as interim housing for individuals leaving jail with no immediate housing options. This initiative supports JCOD's ongoing efforts to prioritize jail diversion programs over incarceration, providing critical resources and housing to those transitioning back into society.

Total Ongoing Recommendations:	\$3.500	
Total One-Time Recommendations:	\$8.840	
Grand Total:	\$12.340	

PINK						
BA FORM 10142022				ENCLOSURE II	BOAR	D OF SUPERVISORS OFFICIAL COPY
					June	24, 2025
			TY OF LOS ANGELES			
RE	QUEST FOR	APPR	OPRIATION ADJUSTM	ENT		
AUDITOR CONTROLLER	DEPARTI	MENT OF	CHIEF EXECUTIVE OFFICER			
AUDITOR-CONTROLLER: THE FOLLOWING APPROPRIATION ADJUSTMEN BALANCES AND FOR			THIS DEPARTMENT. PLEASE CONI		ENTRIES /	AND AVAILABLE
	ADJUSTMENT	F۱	TED AND REASONS THEREFORE 7 2024-25 - VOTES			
SOURCES				USES		
CFCI-TO BE ALLOCATED A01-CR-2000-34000-34100 SERVICES & SUPPLIES DECREASE APPROPRIATION	12,340	0,000	CFCI-JUSTICE, CARE AND OPP A01-CR-2000-34000-34500 SERVICES & SUPPLIES INCREASE APPROPRIATIO			12,340,000
SOURCES TOTAL	\$ 12,340	0,000	USES TOTAL		\$	12,340,000
JUSTIFICATION						
Reflects the transfer of \$12.340 million in app budget unit, effective upon approval by the Bo						
				King	Digitally sig Anh King Date: 2025 09:14:19 -0	
			AUTHORIZED SIGNATURE	KIEU-ANH KING,	MANAGE	R, CEO
BOARD OF SUPERVISOR'S APPROVAL (AS REQUESTI	ED/REVISED)					

REFERRED TO THE CHIEF EXECUTIVE OFFICER FOR---

AUDITOR-CONTROLLER

B.A. NO. 221

ACTION

RECOMMENDATION
Andrea
Digitally signed by An

Andrea

By Turner

Digitally signed by Andrea Turner

Date: 2025.05.01 11:20:23-07:00'

DATE 5/1/25

APPROVED AS REQUESTED

APPROVED AS REVISED

CHIEF EXECUTIVE OFFICER

Erika _{BY} Bonilla Digitally signed by Erika Bonilla Date: 2025.05.01 15:39:59 -07'00'

_{DATE} 5/1/25

Enclosure III to CFCI Year Four Spending Plan Board Letter Unspent One-Time Funding to be Reallocated

All funds originally budgeted July 1, 2023 (FY 2023-24) or earlier.

				Col. 1	Col. 2	Col. 3 = 1 - 2
#	Year	Dept	Admin- istrator	FY 2024-25 SC Budget - One Time Carryover	Return to Depts: Encumber or Spend in FY 24-25	Net Available
1	Year 1	APD	County	\$1,250,000	(\$612,000)	\$638,000
2	Year 1	ARTS	County	\$607,000	\$0	\$607,000
3	Year 1	СР	County	\$7,300,000	(\$7,300,000)	\$0
4	Year 1	DCBA	County	\$2,303,000	(\$2,303,000)	\$0
5	Year 1	DHS	County	\$38,626,000	(\$4,883,000)	\$33,743,000
6	Year 1	DMH	County	\$51,000	(\$51,000)	\$0
7	Year 1	DPH	County	\$2,736,000	(\$1,967,000)	\$769,000
8	Year 1	DYD	County	\$2,500,000	(\$1,282,000)	\$1,218,000
9	Year 1	JCOD	County	\$62,381,000	(\$12,920,000)	\$49,461,000
10	Year 1	JCOD	TPA	\$18,614,000	(\$17,575,000)	\$1,039,000
11	Year 1	PD	County	\$423,000	(\$387,000)	\$36,000
12	Year 1	TBA	County	\$27,936,000	\$0	\$27,936,000
	Year 1 Tot	al	\$164,727,000		(\$49,280,000)	\$115,447,000
13	Year 2	DEO	County	\$4,000,000	(\$820,000)	\$3,180,000
14	Year 2	DHS	County	\$63,498,000	\$0	\$63,498,000
15	Year 2	DPH	County	\$690,000	\$0	\$690,000
16	Year 2	DYD	County	\$1,597,000	(\$1,384,000)	\$213,000
17	Year 2	JCOD	County	\$19,104,000	(\$13,883,000)	\$5,221,000
18	Year 2	JCOD	TPA	\$41,479,000	(\$38,879,000)	\$2,600,000
	Year 2 Tot	al		\$130,368,000	(\$54,966,000)	\$75,402,000
19	Year 3	ARTS	County	\$2,990,000	\$0	\$2,990,000
20	Year 3	DCFS	County	\$1,326,000	\$0	\$1,326,000
21	Year 3	DEO	County	\$12,298,000	\$0	\$12,298,000
22	Year 3	DPH	County	\$3,847,000	(\$130,000)	\$3,717,000
23	Year 3	DYD	County	\$4,642,000	(\$715,000)	\$3,927,000
24	Year 3	JCOD	County	\$3,908,000	(\$1,747,000)	\$2,161,000
25	Year 3	JCOD	TPA	\$1,712,000	\$0	\$1,712,000
26	Year 3	TBA	N/A	\$0	/**	
	Year 3 Tot			\$30,723,000	(\$2,592,000)	\$28,131,000
	Grand Tot	al		\$325,818,000	(\$106,838,000)	\$218,980,000
		County Total	97.6%	\$264,013,000	(\$50,384,000)	\$213,629,000
		TPA Total	2.4%	\$61,805,000	(\$56,454,000)	\$5,351,000
			Grand Total	\$325,818,000	(\$106,838,000)	\$218,980,000
	TBA = CFC	CI-To Be Allocat	ed			

Enclosure III to CFCI Year Four Spending Plan Board Letter Unspent One-Time Funding to be Reallocated - Detail All dollars in \$ millions All funds originally budgeted July 1, 2023 (FY 2023-24) or earlier. Col. 1 Col. 2 Col. 3 = 1 - 2 Return to FY 24-25 Final Depts: **Net One-Time** Adopted Dept Administrator **Funds Program Encumber or** Budget - One Spend in FY 24-Available Time Carryover 25 Jail Depopulation Motion/ODR Beds - APD 1 APD County Year 1 \$0.638 \$1.250 (\$0.612)Exp. - JCIT **APD Total** \$1.250 2 (\$0.612)\$0.638 Housing for the American Indian and Alaskan 3 \$0.607 \$0.000 **ARTS** County Year 1 \$0.607 Native Population Culturally and Community-Centered 4 **ARTS** County Year 3 \$2.990 \$0.000 \$2.990 Arts/Mental Health Engagement **ARTS Total** \$3.597 \$0.000 \$3.597 5 JCIT Capital Costs - 96 Bed MH Facility at CP 6 County Year 1 \$7.300 (\$7.300)\$0.000 LA General Medical Center - JCIT **CP Total** \$7.300 (\$7.300)\$0.000 7 Black Homeownership and Wealth \$0.000 8 **DCBA** County Year 1 \$2.303 (\$2.303) Preservation **DCBA Total** \$0.000 \$2.303 (\$2.303)9 College Persistence for Foster and BIPOC 10 **DCFS** Year 3 \$0.000 County \$0.707 \$0.707 Youth **DCFS** County Year 3 Rapid Engagement and Housing Program \$0.619 \$0.000 \$0.619 11 12 **DCFS Total** \$1.326 \$0.000 \$1.326 Job Readiness, Training and Placements for Year 2 13 DEO County \$4.000 (\$0.820)\$3.180 Adults 14 **DEO** County Year 3 County Pipeline Programs \$0.498 \$0.000 \$0.498 Ethical AI and Art for Community College 15 **DEO** Year 3 \$1.328 \$0.000 \$1.328 County Youth Program to Creative Jobs General Access to Funding for Small, Year 3 16 **DEO** \$2.890 \$0.000 \$2.890 County Minority-Owned Businesses General Job Training and Employment (Non 17 **DEO** County Year 3 \$2.599 \$0.000 \$2.599 Justice Involved Populations) Support for Small and/or Cooperatively DEO \$0.000 \$4.983 18 County Year 3 \$4.983 Owned Businesses 19 **DEO Total** \$16.298 (\$0.820)\$15.478 Harm Reduction Overdose Education and 20 DHS County Year 1 \$2.230 \$0.000 \$2.230 Naloxone Distribution (OEND) 21 \$2.091 \$0.000 \$2.091 **DHS** County Year 1 Harm Reduction Program Expansion \$0.000 \$0.000 22 DHS Year 1 HFH Interim Housing Beds - JCIT \$0.000 County Housing for Health Permanent Supportive 23 DHS County Year 1 \$8.802 (\$4.883)\$3.919 Housing JCIT/Jail Depopulation Motion/ODR Beds -24 DHS County Year 1 \$24.089 \$0.000 \$24.089 25 \$1.414 **DHS** County Year 1 ODR Maternal Health Program - JCIT \$1.414 \$0.000 DHS \$0.689 \$0.000 \$0.689 26 County Year 2 Harm Reduction Drop-In Centers Housing for Health (H4H) Permanent 27 DHS Year 2 \$0.000 \$24.263 County \$24.263 Housing Expansion 28 Year 2 ODR Permanent Supportive Housing - LEAD \$0.000 DHS County \$18.660 \$18.660 Year 2 ODR Permanent Supportive Housing PSH \$0.000 \$19.886 29 DHS County \$19.886 **DHS Total** \$97.241 30 \$102.124 (\$4.883)

Enclosure III to CFCI Year Four Spending Plan Board Letter

Unspe	ent One-Tim	ne Funding	to be Re	allocated - Detail			llars in \$ millions.		
All fund	ds originally	budgeted Ju	ly 1, 2023	(FY 2023-24) or earlier.	Col. 1				
#	Dept	Administrator	Year	Program	FY 24-25 Final Adopted Budget - One Time Carryover	Return to Depts: Encumber or Spend in FY 24- 25	Net One-Time Funds Available		
31	DMH	County	Year 1	DMH Interim Housing Beds - JCIT	\$0.051	(\$0.051)	\$0.000		
32	DMH	County	Year 1	JCIT Capital Costs - 96 Bed MH Facility at LA General Medical Center - JCIT	\$0.000	\$0.000	\$0.000		
33	DMH Total				\$0.051	(\$0.051)	\$0.000		
34	DPH	County	Year 1	African American Infant and Maternal Mortality Program (AAIMM) Doula Program	\$1.129	(\$0.360)	\$0.769		
35	DPH	County	Year 1	Harm Reduction Expansion and Syringe Exchange Programs (SEP)	\$0.076	(\$0.076)	\$0.000		
36	DPH	County	Year 1	Recovery Bridge Housing	\$0.000	\$0.000	\$0.000		
37	DPH	County	Year 1	SAPC Community Treatment Program - JCIT	\$0.956	(\$0.956)	\$0.000		
38	DPH	County	Year 1	Substance Use Disorder (SUD) Workforce Initiative	\$0.575	(\$0.575)	\$0.000		
39	DPH	County	Year 1	SUD Court-Based Diversion	\$0.000	\$0.000	\$0.000		
40	DPH	County	Year 2	Harm Reduction Drop-In Centers	\$0.690	\$0.000	\$0.690		
41	DPH	County	Year 3	Child Care	\$2.979	\$0.000	\$2.979		
42	DPH	County	Year 3	Expanding Community Health Work in LA County	\$0.498	\$0.000	\$0.498		
43	DPH	County	Year 3	Food, Clothing and Social Services Navigation Services for Historically	\$0.370	(\$0.130)	\$0.240		
44	DPH Total			Travigation Gervices for Flistonically	\$7.273	(\$2.097)	\$5.176		
45	DYD	County	Year 1	School-Based Mentorship	\$2.500	(\$1.282)	\$1.218		
46	DYD	County	Year 2	LeadOn Reentry Navigators	\$1.250	(\$1.037)	\$0.213		
47	DYD	County	Year 2	My Brothers' & Sisters' Keeper Program	\$0.347	(\$0.347)	\$0.000		
48	DYD	County	Year 3	Defining Youth For Funding	\$0.997	(\$0.707)	\$0.290		
49	DYD	County	Year 3	Housing & Placements in Support of the Decarceration of Girls & Gender Expansive Youth in LA County	\$3.645	(\$0.008)	\$3.637		
50	DYD Total				\$8.739	(\$3.381)	\$5.358		
51	JCOD	County	Year 1	Alternatives to Incarceration Incubator Academy	\$1.094	\$0.000	\$1.094		
52	JCOD	County	Year 1	Breaking Barriers Rapid Rehousing and Jobs	\$3.632	(\$0.180)	\$3.452		
53	JCOD	County	Year 1	CFCI Administration - Year 1	\$0.685	(\$0.685)	\$0.000		
54	JCOD	County	Year 1	DOORS Community Reentry	\$6.737	(\$1.457)	\$5.280		
55	JCOD	County	Year 1	Expansion of JCOD Interim Housing Beds - JCIT	\$1.478	(\$1.478)	\$0.000		
56	JCOD	County	Year 1	Independent Pre-Trial Services	\$23.610	\$0.000	\$23.610		
57	JCOD	County	Year 1	JCIT Specialized Treatment For Optimized Programming (STOP) IH Program - JCIT	\$21.532	(\$5.981)	\$15.551		
58	JCOD	County	Year 1	JCOD Interim Housing Beds - JCIT	\$3.613	(\$3.139)	\$0.474		
59	JCOD	County	Year 1	RICMS Gap-funding - JCIT	\$0.000	\$0.000	\$0.000		
60	JCOD	County	Year 2	Breaking Barriers Rapid Rehousing and Employment Program	\$2.867	\$0.000	\$2.867		
61	JCOD	County	Year 2	CFCI Administration - Year 2	\$1.000	(\$1.000)	\$0.000		

Enclosure III to CFCI Year Four Spending Plan Board Letter

All dollars in \$ millions.

Col. 3 = 1 - 2

Col. 2

Col. 1

Unspent One-Time Funding to be Reallocated - Detail All funds originally budgeted July 1, 2023 (FY 2023-24) or earlier.

#	Dept	Administrator	Year	Program	FY 24-25 Final Adopted Budget - One Time Carryover	Return to Depts: Encumber or Spend in FY 24- 25	Net One-Time Funds Available
62	JCOD	County	Year 2	POWR (Providing Opportunities for Women In Reentry)	\$3.916	(\$1.562)	\$2.354
63	JCOD	County	Year 2	Warm Landing Place (WLP)	\$11.321	(\$11.321)	\$0.000
64	JCOD	County	Year 3	Audit-Proofing Community Based Organizations: Compliance as a Recurring Funding Strategy	\$0.249	\$0.000	\$0.249
65	JCOD	County	Year 3	CFCI Administration - Year 3	\$0.313	(\$0.313)	\$0.000
66	JCOD	County	Year 3	Fair Chance Project	\$0.249	(\$0.048)	\$0.201
67	JCOD	County	Year 3	General Job Training and Employment (Justice Involved Populations)	\$2.599	(\$0.888)	\$1.711
68	JCOD	County	Year 3	Transitional-Aged Youth Development and Workforce Development	\$0.498	(\$0.498)	\$0.000
69	JCOD	County To	tal		\$85.393	(\$28.550)	\$56.843
70	JCOD	TPA	Year 1	Career/Education Pathway Programs (TPA)	\$3.018	(\$2.849)	\$0.169
71	JCOD	ТРА	Year 1	Culturally Affirming Family Reunification, Pre- Trial Family Support-Community Based (TPA)	\$2.012	(\$1.900)	\$0.112
72	JCOD	TPA	Year 1	Existing Physical Youth Centers (TPA)	\$1.510	(\$1.426)	\$0.084
73	JCOD	TPA	Year 1	Reentry Programming for Women (TPA)	\$3.018	(\$2.850)	\$0.168
74	JCOD	TPA	Year 1	Re-envision Youth School and Summer Programs in Arts Diversion (TPA)	\$4.025	(\$3.800)	\$0.225
75	JCOD	TPA	Year 1	Support Services for Returning Transgender & LGBQI+ members (TPA)	\$1.006	(\$0.950)	\$0.056
76	JCOD	TPA	Year 1	Youth-Specific Housing Interventions (TPA)	\$4.025	(\$3.800)	\$0.225
77	JCOD	TPA	Year 2	Bridge Housing - TPA	\$1.520	(\$1.425)	\$0.095
78	JCOD	TPA	Year 2	CASA of Los Angeles' Youth Justice Program - TPA	\$0.506	(\$0.474)	\$0.032
79	JCOD	TPA	Year 2	Community Owned and Operated Youth Centers - TPA	\$13.886	(\$13.016)	\$0.870
80	JCOD	TPA	Year 2	From Treatment, Diversion or Jail to Work! - TPA	\$0.507	(\$0.475)	\$0.032
81	JCOD	TPA	Year 2	,	\$1.925	(\$1.805)	\$0.120
82	JCOD	TPA	Year 2	Increasing Food Access in Los Angeles: CultivaLA Urban Agriculture & Training Program - TPA	\$1.622	(\$1.520)	\$0.102
83	JCOD	TPA	Year 2	Job Readiness, Training and Placements for Adults - TPA	\$4.054	(\$3.800)	\$0.254
84	JCOD	TPA	Year 2	Peacemakers Initiative: Expanding Safety in Los Angeles County - TPA	\$12.974	(\$12.161)	\$0.813
85	JCOD	TPA	Year 2	Project S.H.E.E. (Sistahs Help End Exploitation) - TPA	\$0.507	(\$0.475)	\$0.032
86	JCOD	ТРА	Year 2	RELEASE, EDUCATION, NEIGHBORHOOD, TREATMENT, REINTEGRATION, AND YOUTH EMPOWERMENT - TPA	\$0.937	(\$0.878)	\$0.059

Enclosure III to CFCI Year Four Spending Plan Board Letter

Unspent One-Time Funding to be Reallocated - Detail All funds originally budgeted July 1, 2023 (FY 2023-24) or earlier.

All dollars in \$ millions.

Col. 1 Col. 3 = 1 - 2 Col. 2

#	Dept	Administrator	Year	Program	FY 24-25 Final Adopted Budget - One Time Carryover	Return to Depts: Encumber or Spend in FY 24- 25	Net One-Time Funds Available
87	JCOD	TPA	Year 2	Residential Treatment for Survivors of Sexual Exploitation - TPA	\$0.608	(\$0.570)	\$0.038
88	JCOD	ТРА	Year 2	Members - TPA	\$1.926	(\$1.805)	\$0.121
89	JCOD	TPA	Year 2	Tutčint Youth Empowerment Program/Indigenous Youth - TPA	\$0.507	(\$0.475)	\$0.032
90	JCOD	TPA	Year 3	24/7/365 Youth Center (TPA)	\$0.022	\$0.000	\$0.022
91	JCOD	TPA	Year 3	A Better Tomorrow (TPA)	\$0.040	\$0.000	\$0.040
92	JCOD	TPA	Year 3	American Indian Day Care + Family Resource Center (TPA)	\$0.156	\$0.000	\$0.156
93	JCOD	TPA	Year 3	Community Farms (TPA)	\$0.051	\$0.000	\$0.051
94	JCOD	ТРА	Year 3	Community Mentoring Leaders Program + Community Based Juvenile Reentry (TPA)	\$0.020	\$0.000	\$0.020
95	JCOD	TPA	Year 3	Feeding the Unhoused (TPA)	\$0.016	\$0.000	\$0.016
96	JCOD	TPA	Year 3	Fresh Food (TPA)	\$0.004	\$0.000	\$0.004
97	JCOD	TPA	Year 3	General Access to Funding for Small, Minority-Owned Businesses (TPA)	\$0.059	\$0.000	\$0.059
98	JCOD	ТРА	Year 3	Healthcare Payment Assistance for Low Income and Underinsured Individuals (TPA)	\$0.005	\$0.000	\$0.005
99	JCOD	ТРА	Year 3	Holistic Out of School Time Enrichment/Youth Development for Reentry Youth (TPA)	\$0.239	\$0.000	\$0.239
100	JCOD	TPA	Year 3	Housing Project (TPA)	\$0.246	\$0.000	\$0.246
101	JCOD	TPA	Year 3	Mommy Mentors (TPA)	\$0.006	\$0.000	\$0.006
102	JCOD	TPA	Year 3	Mommy Support (TPA)	\$0.013	\$0.000	\$0.013
103	JCOD	TPA	Year 3	Multicultural Diverse Intensive Outpatient Project (TPA)	\$0.010	\$0.000	\$0.010
104	JCOD	TPA	Year 3	Reentry Education and Career Development Training (TPA)	\$0.135	\$0.000	\$0.135
105	JCOD	TPA	Year 3	Resource Movement Center (TPA)	\$0.176	\$0.000	\$0.176
106	JCOD	TPA	Year 3	Resources for Underserved Communities (TPA)	\$0.005	\$0.000	\$0.005
107	JCOD	TPA	Year 3	School-based Youth Development Support Service (TPA)	\$0.028	\$0.000	\$0.028
108	JCOD	TPA	Year 3	Seeking Equity in Medicine (TPA)	\$0.011	\$0.000	\$0.011
109	JCOD	TPA	Year 3	TGI Mentorship Project (TPA)	\$0.030	\$0.000	\$0.030
110	JCOD	TPA	Year 3	Unhoused Youth Support (TPA)	\$0.004	\$0.000	\$0.004
111	JCOD	TPA	Year 3	Youth Academy/Pathways out of Poverty & Non Carceral Diversion (TPA)	\$0.227	\$0.000	\$0.227
112	JCOD	TPA	Year 3	Youth Development and Diversion through Sport and Play (TPA)	\$0.176	\$0.000	\$0.176
113	JCOD	TPA	Year 3	Youth Learning Community (TPA)	\$0.029	\$0.000	\$0.029
114	JCOD	TPA	Year 3	Youth Programming in Communities of Color (TPA)	\$0.004	\$0.000	\$0.004
115	JCOD	TPA Total			\$61.805	(\$56.454)	\$5.351

Enclosure III to CFCI Year Four Spending Plan Board Letter Unspent One-Time Funding to be Reallocated - Detail All dollars in \$ millions. All funds originally budgeted July 1, 2023 (FY 2023-24) or earlier. Col. 1 Col. 2 Col. 3 = 1 - 2 Return to FY 24-25 Final Depts: Net One-Time Adopted Dept Administrator Program Encumber or Funds Time Carryover Spend in FY 24-Budget - One Available \$62.194 116 **JCOD Total** \$147.198 (\$85.004)Jail Depopulation Motion/ODR Beds - PD 117 PD County Year 1 \$0.036 \$0.423 (\$0.387)Exp. - JCIT **PD Total** 118 \$0.423 (\$0.387)\$0.036 Close Men's Central Jail (MCJ) & Divert \$0.000 119 **TBA** County Year 1 \$27.936 \$27.936 People with MH and SUD - JCIT 120 TBA Year 3 CFCI Year 3 Set Aside Adjustment \$0.000 \$0.000 \$0.000 N/A 121 **TBA Total** \$27.936 \$0.000 \$27.936 \$218.980 **Grand Total** 122 \$325.818 (\$106.838)

	Enclosure IV to CFCI Year Four Spending Plan Board Letter Programs Funded by Unspent One-Time Funding All dollars in \$ millions.							
#	Program	Annual		Total	Funding Term	Focus Area		
Dep	artment of Consumer & Business Affairs				-			
1	Stay Housed LA (Eviction Defense, Legal Services, Right to Counsel) ¹	n/a	n/a	\$38.110	One-Time	Rental Assistance, Housing Vouchers, and Supportive		
2	Keeping Wildfire Impacted Workers Housed / Eviction Relief Program	n/a	n/a	\$8.789	One-Time	Housing Services		
Dep	artment of Health Services							
3	ODR - Harm Reduction Division: MacArthur Park Overdose Response Team	\$0.720	5.00	\$3.600	5 Years			
4	ODR - HRD: Drop In Center Expansion in SPA 1 (Antelope Valley)	\$0.160	5.00	\$0.800	5 Years			
5	ODR - HRD: Drop-In Centers and Health Hubs	\$2.500	5.00	\$12.500	5 Years	Harm Reduction		
6	ODR- HRD: Overdose Education and Naloxone Distribution (OEND)	\$1.044	5.00	\$5.220	5 Years			
7	ODR- HRD: Housing Retention Contingency Management	\$1.000	5.00	\$5.000	5 Years			
Dep	artment of Military & Veterans Affairs							
8	Veteran Peer Access Network (VPAN) ²	\$6.365	3.75	\$23.869	DMH - 1.25 Yrs CFCI - 3.75 Yrs	Rental Assistance, Housing Vouchers, and Supportive		
9	Housing Navigation Program	\$2.544	5.00	\$13.084	5 Years	Housing Services		
Dep	artment of Parks & Recreation							
10	Youth and Family Programming in Unincorporated Area Parks	\$1.700	5.00	\$8.500	5 Years	Youth Development		
Dep	artment of Public Health							
11	Trans, Gender Expansive, and Intersex (TGI) Wellness and Equity Initiative	\$3.500	2.00	\$7.000	2 Years As Requested	Community-Based Health Services		
Pub	lic Library							
12	Student and Tutors Reading Achieving Success (STARS) / Student Tutoring	\$2.900	5.00	\$14.500	5 Years	Youth Development		
Tot	al Recommendations:			\$140.972				
Bala	ance of Funds - to CFCI "To Be Alloc	ated" Bu	dget Uni	\$78.008				
Gra	nd Total:			\$218.980				
1 T	entative program funding. CEO working	to identif	 fv alterna	te. long-term	sources of fund	 dina.		

^{1.} Tentative program funding. CEO working to identify alternate, long-term sources of funding.

^{2.} Program funded by Dept of Mental Health through 10/1/2026, then will transition to CFCI.

All dollars in \$ millions.

#	Program	Annual	Years	Total	Funding Term
Dep	partment of Consumer & Business Affairs				
1	Stay Housed LA (Eviction Defense, Legal Services, Right to Counsel)	n/a	n/a	\$38.110	One-Time

Legal representation / eviction defense services to tenants in the unincorporated LA County. Tentative program funding. CEO working to identify alternate, long-term sources of funding.

The SHLA/RTC program aims to provide legal representation to tenants in the County who are facing eviction. The SHLA/RTC program has provided limited legal services to onearly 14,000 tenant households and full-scope legal representation to over 4,900 tenant households. Through the ordinance adoption, DCBA will provide services to constituents of unincorporated LA County.

\$8.8M fund for tenants / landlords impacted by the windstorm / fire who cannot pay their rent due to lost wages.

Wildfire Eviction Prevention Program: \$10m program that will support impacted tenants and landlords, to provide relief and support to those impacted by the windstorm and critical fire events and cannot pay their rent, due to lost wages, to prevent eviction and loss of housing.

Funding will support households who are struggling with job loss and economic security, and their landlords, as a result of the wildfire emergency.

Program will likely prioritize rental debt relief modeled on criteria such as landlords and tenants located in the high and highest need geographies as defined and identified in the LA County Equity Explorer within the unincorporated areas of the County; landlords or tenants whose household income is 80% or below of County Area Median Income. Unspent funding, after Wildfire-related needs are addressed, will support Stay Housed LA, right-to-counsel, and eviction relief expenses.

All dollars in \$ millions.

#	Program	Annual	Years	Total	Funding Term
Dep	artment of Health Services				
3	ODR - Harm Reduction Division: MacArthur Park Overdose Response Team	\$0.720	5.00	\$3.600	5 Years

Contracted medical staff and supplies to respond to overdoses and provide treatment in the field.

\$720K in S&S to support year 2 of the MacArthur Park Overdose Response Team. These funds would cover various contracted community providers' S&S costs, including personnel, supplies, leasing and other operational costs.

In August of 2024, HRD conducted surveys with PWUD in MacArthur Park to better understand their access to harm reduction supplies and services. This insight helped inform the launch of MacArthur Park ORT in September of 2024-- since then, the team has reversed over 70 overdoses. The MacArthur Park ORT provides medical staffing to respond to overdoses and to provide treatment in the field to prevent death among a highly vulnerable population. According to DPH Center for Health Impact Evaluation, the 90057 zip code encompassing MacArthur Park experienced 80 unintentional overdose deaths among people experiencing homelessness for calendar years 2021 and 2022, more than any other zip code in the County. Currently in its first year of operations, the program lacks funding for a second year. The ORT actively coordinates with harm reduction, homeless, and health services teams in the area. They also analyze drug testing data from UCLA and DPH to stay informed on drug trends.

This second-year funding will allow the MacArthur Park ORT to set a goal of monitoring the Park and its surroundings 7 days a week, 6 hours per day. The funds would cover contracted community provider's S&S costs, including personnel, supplies, leasing and other operational costs.

ODR - HRD: Drop In Center Expansion in SPA (Antelope Valley)	\$0.160	5.00	\$0.800	5 Years
--	---------	------	---------	---------

Contracted services and supplies to expand SPA 1 (Antelope Valley) Drop-in Center services to meet demand.

\$0.160M in S&S to support the expansion of the harm reduction Drop-In Center in SPA 1. The funds would cover the contracted community provider's S&S costs, including personnel, supplies, leasing, and other operational costs. Drug overdose is the leading cause of death among people experiencing homelessness and individuals recently released from incarceration.

The SPA 1 Drop In Center has, on average, over 1,800 service encounters per month. Serving this volume of individuals is challenging for the small team of 4. The SPA 1 Drop In Center has leveraged their workforce development program and staff from other programs; however, this still does not meet the need and is not sustainable. Drop-in centers are vital for preventing overdose deaths by offering harm reduction services and wellness services, including providing access to harm reduction supplies, respite, and essential services like connections to housing and health care for people experiencing homelessness and/or recently released from incarceration.HRD convenes with providers monthly through the Harm Reduction Steering Committee, to discuss ongoing challenges, sharing resources, and coordinating efforts to address gaps in access to services. The SPA 1 Drop-In Center, located in Lancaster, serves the entire Antelope Valley, which is the County's largest SPA geographically speaking, is the only indoor harm reduction service space in the region.

All dollars in \$ millions.

#	Program	Annual	Years	Total	Funding Term
5	ODR - HRD: Drop-In Centers and Health Hubs	\$2.500	5.00	\$12.500	5 Years

Contracted services and supplies to expand indoor service locations, to provide harm reduction and wellness services to prevent overdose deaths.

\$2.500M in S&S to support the expansion and/or on-going operation of Harm Reduction Drop-In Centers and Harm Reduction Health Hubs. These funds would cover various contracted community providers' S&S costs, including personnel, supplies, leasing and other operational costs.

Harm reduction indoor spaces, such as Drop-In Centers and Health Hubs, provide essential harm reduction and wellness services to prevent overdose deaths. Through listening sessions and surveys with community-based providers, drop-in centers were identified as a priority for harm reduction programming, as they provide crucial indoor spaces for people who use drugs (PWUD) and people experiencing homelessness (PEH). Since inception in March 2024, the Drop In Centers have collectively had over 28,444 encounters. We anticipate that the Harm Reduction Health Hubs will also have a similar service volume. These spaces offer access to harm reduction supplies, naloxone distribution, respite, and essential services like connections to housing and health care for people experiencing homelessness and/or recently released from incarceration. Harm Reduction Drop-In Centers and Harm Reduction Health Hubs serve vulnerable populations including people of color and people with justice system involvement. These locations are also key hubs for the distribution of Naloxone to people who use drugs, people engaged in sex work and who may be experiencing homelessness and other populations including people of color and people with justice system involvement.

6	ODR- HRD: Overdose Education and Naloxone Distribution (OEND)	\$1.044	5.00	\$5.220	5 Years
---	---	---------	------	---------	---------

Supports purchase of naloxone, overdose prevention and training services, and naloxone distribution to other County departments and community organizations.

The HRD is requesting \$1.044M in S&S to support the purchase of naloxone, overdose prevention and response training, and naloxone distribution to other LA County Departments and community-based organizations. The funds would cover S&S costs related to the DHS naloxone procurement. Drug overdose continues to be the leading cause of death among people experiencing homelessness and individuals recently released from incarceration.

Between 2021-2024, the OEND program has distributed 266,048 kits of naloxone and reported 14,676 overdose reverals. Listening sessions with people who use drugs (PWUD) through the Harm Reduction Steering Committee (HRSC) played a pivotal role in the development of tailored programs for especially vulnerable communities including: transgender and gender-diverse individuals (TGI), sex workers, and American Indian/Alaska Native (Al/AN) communities. As a result, HRD developed specialized programs to meet the needs of PWUD within these communities, which in turn has increased the expected capacity of OEND efforts. Additionally, as the integration of naloxone distribution expands across County Department programs, HRD has been experiencing a growing demand for harm reduction capacity-building support from other county departments and contractors. Naloxone remains our most effective tool to combat the opioid overdose crisis. Without this funding, the County will have limited access to this life-saving medication and therefore decreased ability to prevent overdose deaths.

All dollars in \$ millions.

#	Program	Annual	Years	Total	Funding Term
7	ODR- HRD: Housing Retention Contingency Management	\$1.000	5.00	\$5.000	5 Years

Supports contracted services for contingency management teams to promote housing retention among people using drugs who are at highest risk for eviction and incentivize positive behavior.

\$1.0M to support Housing Retention Contingency Management programming. These funds would cover including contracted DHS Staff Analyst and contracted community provider's S&S costs personnel, supplies, vehicle leasing and other operational costs.

The HRD is proposing the launch of a new and expanded Housing Retention Contingency Management (CM) program to promote housing retention among people who use drugs and are at risk of losing their housing by incentivizing positive behavior change. This program will expand and sustain the current housing retention contingency management, which has promising preliminary results, with 72% of participants-- those at highest risk for eviction-- being stably housed in permanent supportive housing. Results from this ongoing will be shared in a community report-back event with housing providers and other harm reduction partners to collaboratively review findings and to provide other providers a housing retention model they can replicate and adapt within their own programs. A Contingency Management (CM) team that includes peer counsellors, substance use counsellors and a clinician/ nurse practitioner and a coordinator work with individuals to identify, incentivize and address goals to reduce behaviors that threaten housing - like noise and hoarding. The CM team can also identify, incentivize and encourage positive behaviors such as participating in community events or healthier eating or movement. Without this program, participants facing eviction may lack the necessary support to retain housing, increasing their vulnerability to homelessness and overdose. Overdose continues to be the leading cause of death among people experiencing homelessness. This request promotes housing retention and engagement with health and supportive services.

Department of Military & Veterans Affairs

8 Veteran Peer Access Network (VPAN)	\$6.365	3.75	\$23.869	DMH - 1.25 Yrs CFCI - 3.75 Yrs
--------------------------------------	---------	------	----------	-----------------------------------

Will sustain peer support / housing services via CBOs, starting 10/1/2026, upon expiration of Dept of Mental Health funding.

The Veteran Peer Access Network (VPAN) in Los Angeles County uses a spoke and hub model to provide peer-to-peer support to veterans, service members, and military-connected families, connecting them to essential services such as mental health care, housing, and employment resources. Its core mission is to address the urgent challenges of veteran homelessness and suicide by leveraging the lived experiences of veteran peers. Through collaborative partnerships with community organizations, government agencies, and veteran service providers, VPAN ensures a coordinated and comprehensive approach to veteran care.

9	Housing Navigation Program	\$2.544	5.00	\$13.084	5 Years
---	----------------------------	---------	------	----------	---------

Anticipated project expenses include a Housing Navigator/Supervisor (\$0.2M), \$2.3M for 25 contracted housing navigators, and \$0.4M for 5 vehicles.

The proposed program will focus on streamlining operations and ensuring veterans experiencing homelessness transition into stable, permanent housing while addressing any barriers to success. One new Military & Veterans Affairs staff member will support and oversee 25 housing navigators from local community-based organizations with experience serving veterans. The Housing Navigators will also coordinate with the JIV Division to help justice-involved veterans secure housing resources and receive wraparound services, such as document readiness, employment, mental health and substance use services, and reentry support at the various touch points, such as Probation hubs and camps, Veteran Treatment Courts, jails, and JCOD locations throughout the county.

All dollars in \$ millions.

#	Program	Annual	Years	Total	Funding Term
Dep	artment of Parks & Recreation				
10	Youth and Family Programming in Unincorporated Area Parks	\$1.700	5.00	\$8.500	5 Years

Anticipated project expenses include \$1.076M for youth and adaptive sports programming, \$0.524M for cultural event programming and \$0.100M for community camping programs at County parks.

Provides youth, family and community programming at parks primarily in the unincorporated communities, including nature-based education programming at

nature centers and natural areas, and youth and adaptive sports (for youth with disabilities). Funding is used to provide reduced fees for youth sports, overnight camping events at regional parks and cultural events at local and community parks.

Department of Public Health

Trans, Gender Expansive, and Intersex (TGI) Wellness and Equity Initiative	\$3.500	2.00	\$7.000	2 Years As Requested
--	---------	------	---------	-------------------------

Supports funding and capacity-building support to community-based organizations that deliver critical health services to TGI / Trans Gender Expansive and Intersex individuals across the County.

This funding will support a Third-Party Administrator (TPA) to manage grant distribution, oversee compliance, and provide capacity-building support; grant funding to community-based organizations (CBOs) to deliver essential health, housing, and social services for TGI individuals; and Department of Public Health's oversight of the initiative to ensure compliance.

Public Library

12 St	tudent and Tutors Reading Achieving Success	\$2.900	5.00	\$14.500	5 Years
12 (S	STARS) / Student Tutoring	\$2.900	3.00	φ14.500	J Teals

Contracted in-person tutoring staff for grades 1-6 at select County libraries, providing additional support in math and reading to help students thrive.

Student and Tutors Reading Achieving Success (STARS) tutoring program. Provides in person tutoring services for grades 1-6 at select County libraries throughout the County. The program provides extra support in math and reading to help learners excel.

Total Recommendations:			\$140.972	
Balance of Funds - to CFCI "To Be Allocated" Budget Unit:		\$78.008		
Grand Total:			\$218.980	

PINK		EN	CLOSURE	
BA FORM 10142022				BOARD OF SUPERVISORS OFFICIAL COPY
				June 24, 2025
		OF LOS ANGELES		
	REQUEST FOR APPRO	PRIATION ADJUSTMENT		
	DEPARTMENT OF CH	IIEF EXECUTIVE OFFICER		
	DJUSTMENT IS DEEMED NECESSARY BY TI S AND FORWARD TO THE CHIEF EXECUTIV			G ENTRIES AND AVAILABLE
		D AND REASONS THEREFORE 024-25		
	3 - 1	VOTES		
SOUF	RCES		USES	
BA DETAIL - SEE ATTACHMENT PAGE 1		BA DETAIL - SEE ATTACHMENT PAGE	1	
SOURCES TOTAL JUSTIFICATION	\$ 191,044,000	USES TOTAL		\$ 191,044,000
Reflects the transfer of \$191.044 mill Allocated budget unit, effective upon				
			ieu-Anh ing	Digitally signed by Kieu- Anh King Date: 2025.05.01 09:15:40 -07'00'
		AUTHORIZED SIGNATURE	KIEU-ANH KIN	G, MANAGER, CEO
BOARD OF SUPERVISOR'S APPROVAL (AS	REQUESTED/REVISED)			
REFERRED TO THE CHIEF	ACTION	✓ APPROVED AS REQUESTE	D	
EXECUTIVE OFFICER FOR	7.0.10.1	ATT NOVED AS REQUESTED	_	
	RECOMMENDATION	APPROVED AS REVISED		レニュ Digitally signed by
AUDITOR-CONTROLLER	Andrea By Turner Digitally signed by Andrea Turner Date: 2025 05.01 11:34:55-0700'	CHIEF EXECUTIVE OFFICER		Erika Digitally signed by Erika Bonilla Date: 2025.05.01 15:40:20 -07'00'
B.A. NO. 222	DATE 5/1/25		DATE	5/1/25
			27.112	

COUNTY OF LOS ANGELES

REQUEST FOR APPROPRIATION ADJUSTMENT

FY 2024-25 3 - VOTES

SOURCES USES

CFCI-ARTS AND CULTURE CFCI-TO BE ALLOCATED

A01-CR-2000-34000-34600 A01-CR-2000-34000-34100 SERVICES & SUPPLIES SERVICES & SUPPLIES

DECREASE APPROPRIATION 3,597,000 INCREASE APPROPRIATION 191,044,000

1,326,000

CFCI-CHILDREN & FAMILY SERVICES

A01-CR-2000-34000-34800 SERVICES & SUPPLIES

DECREASE APPROPRIATION

CFCI-ECONOMIC OPPORTUNITY

A01-CR-2000-34000-34650 SERVICES & SUPPLIES

DECREASE APPROPRIATION 15,478,000

CFCI-ALTERNATE PUBLIC DEFENDER

A01-CR-2000-34000-34750 SERVICES & SUPPLIES

DECREASE APPROPRIATION 638,000

CFCI-HEALTH SERVICES

A01-CR-2000-34000-34200 SERVICES & SUPPLIES

DECREASE APPROPRIATION 97,241,000

CFCI-PUBLIC HEALTH

A01-CR-2000-34000-34250 SERVICES & SUPPLIES

DECREASE APPROPRIATION 5,176,000

CFCI-YOUTH DEVELOPMENT

A01-CR-2000-34000-34550 SERVICES & SUPPLIES

DECREASE APPROPRIATION 5,358,000

CFCI-JUSTICE, CARE AND OPPORTUNITIES

A01-CR-2000-34000-34500 SERVICES & SUPPLIES

DECREASE APPROPRIATION 62,194,000

CFCI-PUBLIC DEFENDER

A01-CR-2000-34000-34700 SERVICES & SUPPLIES

DECREASE APPROPRIATION 36,000

SOURCES TOTAL \$ 191,044,000 USES TOTAL \$ 191,044,000

BA 222 5/1/25

Andrea Turner Digitally signed by Andrea Turner Date: 2025.05.01 11:34:38 -07'00'

- 1 of 1 -

PINK	ENCLOSURE V	DOTATE OF SOF ENVISORS		
BA FORM 10142022		OFFICIAL COPY		
201117	V. 0. 1. 0. 1. 1. 0. 1. 1. 0. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	June 24, 2025		
	Y OF LOS ANGELES			
	PRIATION ADJUSTMENT			
	HIEF EXECUTIVE OFFICER			
AUDITOR-CONTROLLER: THE FOLLOWING APPROPRIATION ADJUSTMENT IS DEEMED NECESSARY BY BALANCES AND FORWARD TO THE CHIEF EXECUT	THIS DEPARTMENT. PLEASE CONFIRM THE ACCOUNTIINTED THE ACCOUNTION OF ACTION O			
FY	ED AND REASONS THEREFORE 2024-25 VOTES			
SOURCES	USES			
BA DETAIL - SEE ATTACHMENT PAGE 1	BA DETAIL - SEE ATTACHMENT PAGE 1			
SOURCES TOTAL \$ 140,972,000	USES TOTAL	\$ 140,972,000		
-				
Reflects the transfer of \$140.972 million in appropriation from the CFCI-To Be Allocated budget unit to various Care First and Community Investment (CFCI) budget units, effective upon approval by the Board of Supervisors, consistent with the allocations included in the CFCI Year 4 Spending Plan. Kieu-Anh Chipy Chipy				
	AUTHORIZED SIGNATURE KIEU-ANH KII	NG, MANAGER, CEO		
BOARD OF SUPERVISOR'S APPROVAL (AS REQUESTED/REVISED) REFERRED TO THE CHIEF ACTION	✓ APPROVED AS REQUESTED			
EXECUTIVE OFFICER FOR	AFFROVED AS REQUESTED			

APPROVED AS REVISED

CHIEF EXECUTIVE OFFICER

Digitally signed by Erika Bonilla Date: 2025.05.28 13:38:46 -07'00'

Erika

DATE

Bonilla

5/28/25

RECOMMENDATION
Andrea

BY Turner

DATE 5/28/25

AUDITOR-CONTROLLER

B.A. NO.

223

Digitally signed by Andrea Turner Date: 2025.05.28 12:33:27 -07:00

COUNTY OF LOS ANGELES

REQUEST FOR APPROPRIATION ADJUSTMENT

FY 2024-25
3 - VOTES

USES **SOURCES CFCI-TO BE ALLOCATED CFCI-PUBLIC LIBRARY** A01-CR-2000-34000-34100 A01-CR-2000-34000-35000 **SERVICES & SUPPLIES SERVICES & SUPPLIES DECREASE APPROPRIATION** 140,972,000 **INCREASE APPROPRIATION** 14,500,000 **CFCI-CONSUMER AND BUSINESS AFFAIRS** A01-CR-2000-34000-34350 **SERVICES & SUPPLIES INCREASE APPROPRIATION** 46,899,000 **CFCI-HEALTH SERVICES** A01-CR-2000-34000-34200 **SERVICES & SUPPLIES INCREASE APPROPRIATION** 27,120,000 CFCI-PUBLIC HEALTH A01-CR-2000-34000-34250 **SERVICES & SUPPLIES INCREASE APPROPRIATION** 7,000,000 **CFCI-MILITARY & VETERANS AFFAIRS** A01-CR-2000-34000-34950 **SERVICES & SUPPLIES INCREASE APPROPRIATION** 36,953,000 **CFCI-PARKS & RECREATION** A01-CR-2000-34000-34850 **SERVICES & SUPPLIES** 8,500,000 **INCREASE APPROPRIATION SOURCES TOTAL** \$ 140,972,000 **USES TOTAL** \$ 140,972,000

Andrea Turner

Digitally signed by Andrea Turner Date: 2025.05.28 12:32:27 -07'00'

BA 223 5/28/25