



Board of Supervisors Family & Social Services Cluster Agenda Review Meeting

DATE: May 28, 2025

TIME: 1:30PM

MEETING CHAIRS: Monica Banken, 5th Supervisorial District

CEO MEETING FACILITATOR: Claudia Alarcon

THIS MEETING IS HELD UNDER THE GUIDELINES OF BOARD POLICY 3.055.

To participate in the meeting in-person, the meeting location is:

Kenneth Hahn Hall of Administration

500 West Temple Street

Los Angeles, California 90012

Room 140

To participate in the meeting virtually, please call teleconference number

1 (323) 776-6996 and enter the following 995 916 944# or

[Click here to join the meeting](#)

For Spanish Interpretation, the Public should send emails within 48 hours in advance of the meeting to: ClusterAccommodationRequest@bos.lacounty.gov

Members of the Public may address the Family & Social Services Cluster on any agenda item during General Public Comment.

The meeting chair will determine the amount of time allowed for each item.

THIS TELECONFERENCE WILL BE MUTED FOR ALL CALLERS. PLEASE DIAL *6 TO UNMUTE YOUR PHONE WHEN IT IS YOUR TIME TO SPEAK.

I. Call to Order

II. Consent Item(s) (Any Information Item is subject to discussion and/or presentation at the request of two or more Board offices):

- a. Internal Services Department:** Los Angeles County Aging And Disabilities Department
Antelope Valley Senior Center Plumbing And Restroom Repairs Project Categorical Exemption
Establish And Approve Capital Project No. 8a037 Approve Project Budget And Appropriation
Adjustment Authorize Use Of Job Order Contract.

III. Motions:

SD3/SD4: Evolving the Office of Child Protection and Redefining the Board Priority Around Child Protection.

SD3/SD2: Implementing an Innovative Specialized Child Welfare Program for Young Children in Care.

IV. Presentation/Discussion Items:

- a. Department of Public Health- Substance Abuse Prevention and Control Bureau:** Youth, TAY, and Caregiver Services Presentation.

V. Public Comment

- VI.** Standing item(s) and those continued from a previous meeting of the Board of Supervisors or from a previous FSS Agenda Review meeting.
- VII.** Adjournment

IF YOU WOULD LIKE TO EMAIL A COMMENT ON AN ITEM ON THE FAMILY & SOCIAL SERVICES CLUSTER AGENDA, PLEASE USE THE FOLLOWING EMAIL ADDRESS AND INCLUDE THE AGENDA NUMBER YOU ARE COMMENTING ON:

Family_Social_Services@ceo.lacounty.gov

BOARD LETTER/MEMO CLUSTER FACT SHEET

☒ Board Letter

☐ Board Memo

☐ Other

CLUSTER AGENDA REVIEW DATE	5/28/2025								
BOARD MEETING DATE	6/17/2025								
SUPERVISORIAL DISTRICT AFFECTED	<input type="checkbox"/> All <input type="checkbox"/> 1 st <input type="checkbox"/> 2 nd <input type="checkbox"/> 3 rd <input type="checkbox"/> 4 th <input checked="" type="checkbox"/> 5 th								
DEPARTMENT(S)	Los Angeles County Aging and Disabilities Department								
SUBJECT	Antelope Valley Senior Center Plumbing and Restroom Repairs Project								
PROGRAM									
AUTHORIZES DELEGATED AUTHORITY TO DEPT	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No								
SOLE SOURCE CONTRACT	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If Yes, please explain why:								
SB 1439 SUPPLEMENTAL DECLARATION FORM REVIEW COMPLETED BY EXEC OFFICE	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No – Not Applicable If unsure whether a matter is subject to the Levine Act, email your packet to EOLevineAct@bos.lacounty.gov to avoid delays in scheduling your Board Letter.								
DEADLINES/ TIME CONSTRAINTS									
COST & FUNDING	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%;">Total cost: \$375,000</td><td style="width: 50%;">Funding source: Capital Project No. 8A037</td></tr> <tr> <td colspan="2">TERMS (if applicable):</td></tr> <tr> <td colspan="2">Explanation: Appropriation in the amount of \$275,000 from prior year one-time net County cost is currently available in Capital Project No. 8A037. Approval of the enclosed appropriation adjustment (Enclosure B) will transfer an additional \$66,000 in UWGLA grant funds from the Aging and Disabilities Operating budget to the Antelope Valley Senior Center Plumbing and Restroom Repairs Project, Capital Project No. 8A037, to fully fund the proposed Project.</td></tr> </table>			Total cost: \$375,000	Funding source: Capital Project No. 8A037	TERMS (if applicable):		Explanation: Appropriation in the amount of \$275,000 from prior year one-time net County cost is currently available in Capital Project No. 8A037. Approval of the enclosed appropriation adjustment (Enclosure B) will transfer an additional \$66,000 in UWGLA grant funds from the Aging and Disabilities Operating budget to the Antelope Valley Senior Center Plumbing and Restroom Repairs Project, Capital Project No. 8A037, to fully fund the proposed Project.	
Total cost: \$375,000	Funding source: Capital Project No. 8A037								
TERMS (if applicable):									
Explanation: Appropriation in the amount of \$275,000 from prior year one-time net County cost is currently available in Capital Project No. 8A037. Approval of the enclosed appropriation adjustment (Enclosure B) will transfer an additional \$66,000 in UWGLA grant funds from the Aging and Disabilities Operating budget to the Antelope Valley Senior Center Plumbing and Restroom Repairs Project, Capital Project No. 8A037, to fully fund the proposed Project.									
PURPOSE OF REQUEST	Approval of the recommendations will find the Antelope Valley Senior Center Plumbing and Restroom Repairs Project exempt from the California Environmental Quality Act, establish and approve Capital Project No.8A037, approve the project budget and appropriation adjustment, and authorize the Director of the Internal Services Department, or designee, to deliver the proposed Project using a Board-approved Job Order Contract.								
BACKGROUND (include internal/external issues that may exist including any related motions)	The proposed Antelope Valley Senior Center Plumbing and Restroom Repairs Project (Project) will repair an existing restroom facility at the Aging and Disabilities Department's (AD) Antelope Valley Senior Center located at 777 West Jackman St, Lancaster, CA 93534.								
EQUITY INDEX OR LENS WAS UTILIZED	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If Yes, please explain how:								
SUPPORTS ONE OF THE NINE BOARD PRIORITIES	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If Yes, please state which one(s) and explain how:								
DEPARTMENTAL CONTACTS	Name, Title, Phone # & Email: Paige Bruyn, PPM Section Manager (323) 607-1118, pbruyn@isd.lacounty.gov								



MICHAEL OWH
Director

County of Los Angeles
INTERNAL SERVICES DEPARTMENT

1100 North Eastern Avenue
Los Angeles, California 90063

Telephone: (323) 267-2101
FAX: (323) 264-7135

Speed. Reliability. Value.

June 17, 2025

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

LOS ANGELES COUNTY AGING AND DISABILITIES DEPARTMENT
ANTELOPE VALLEY SENIOR CENTER PLUMBING AND RESTROOM REPAIRS PROJECT
CATEGORICAL EXEMPTION
ESTABLISH AND APPROVE CAPITAL PROJECT NO. 8A037
APPROVE PROJECT BUDGET AND APPROPRIATION ADJUSTMENT
AUTHORIZE USE OF JOB ORDER CONTRACT
(FY 2024-25)
(SUPERVISORIAL DISTRICT 5)
(3-VOTES)

SUBJECT

Approval of the recommendations will find the Antelope Valley Senior Center Plumbing and Restroom Repairs Project exempt from the California Environmental Quality Act, establish and approve Capital Project No. 8A037, approve the project budget and appropriation adjustment, and authorize the Director of the Internal Services Department, or designee, to deliver the proposed Project using a Board-approved Job Order Contract.

IT IS RECOMMENDED THAT THE BOARD:

1. Find the proposed Antelope Valley Senior Center Plumbing and Restroom Repairs Project exempt from the California Environmental Quality Act for the reasons stated in this letter and in the record of the project.
2. Establish and approve the proposed Antelope Valley Senior Center Plumbing and Restroom Repairs Project, Capital Project No. 8A037 with a total budget of \$375,000.

3. Approve an appropriation adjustment to transfer \$66,000 United Way of Greater Los Angeles Daytime Services & Senior Centers Grant funds from the Aging and Disabilities Operating budget to the Antelope Valley Senior Center Plumbing and Restroom Repairs Project, Capital Project No. 8A037.
4. Authorize the Director of the Internal Services Department, or designee, to deliver the proposed Antelope Valley Senior Center Plumbing and Restroom Repairs Project using a Board-approved Job Order Contract.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

The proposed Antelope Valley Senior Center Plumbing and Restroom Repairs Project (Project) will repair an existing restroom facility at the Aging and Disabilities Department's (AD) Antelope Valley Senior Center located at 777 West Jackman St, Lancaster, CA 93534.

The proposed scope of work encompasses the demolition and selective removal of existing restroom fixtures, partitions, tile flooring, and partial wall finishes. Key elements, including grab bars, partitions, and dispensers, will be carefully removed, stored, and later reinstalled. Additionally, the project will involve cutting and patching the concrete slab to accommodate updated plumbing, followed by the installation of new tile flooring and wall tiles that will match the existing finishes, along with interior walls and marble thresholds.

The plumbing work will include necessary repairs and renovations to the existing waste and water lines, floor drains, and venting systems, along with the reinstallation of essential fixtures such as water closets and urinals. The restroom accessories will be reinstalled in compliance with accessibility standards. Lastly, adjustments to exhaust grills, as well as final system testing and sterilization, will be conducted to ensure optimal functionality.

The estimated project duration is approximately three (3) months, which includes the completion of construction and project closeout.

Implementation of Strategic Plan Goals

These recommendations support the County Strategic Plan: North Star 3: Realize Tomorrow's Government Today, Focus Area Goal G: Internal Controls and Processes, Strategy ii. Manage and Maximize County Assets by investing in public infrastructure that will improve the operational effectiveness of an existing County asset.

Green Building/Sustainable Design Program

The proposed Project will support the Board's Green Building/Sustainable Design Program by incorporating design features that will optimize energy efficiency.

The proposed Project would be designed and constructed to comply with Title 24 of the California Code of Regulations. Title 24 contains building standards to conserve electricity and natural gas in new and

existing buildings within the State. When possible, the Internal Services Department (ISD) will document all Title 24 related improvements that qualify for Leadership in Energy and Environmental Design (LEED) building points to apply toward future LEED certification for the County building.

FISCAL IMPACT/FINANCING

The total cost for the proposed Project is currently estimated at \$375,000, which includes design, plan check services, construction, inspection/testing, change order allowance, and ISD county services (Enclosure A). The pre-construction costs of approximately \$34,000 were previously paid in Fiscal Year 2024-25, from the United Way of Greater Los Angeles grant under its Daytime Services & Senior Centers Grant Contract (UWGLA).

Appropriation in the amount of \$275,000 from prior year one-time net County cost is currently available in Capital Project No. 8A037. Approval of the enclosed appropriation adjustment (Enclosure B) will transfer an additional \$66,000 in UWGLA grant funds from the Aging and Disabilities Operating budget to the Antelope Valley Senior Center Plumbing and Restroom Repairs Project, Capital Project No. 8A037, to fully fund the proposed Project.

Operating Budget Impact

The proposed scope of work consists of repairs made to an existing space. Therefore, following the completion of the proposed Project, if approved, AD does not anticipate any one-time start-up or additional ongoing costs as a result of the proposed Project.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

In accordance with the Board's Local and Targeted Worker Hire Policy, updated on May 17, 2023, the proposed Project budget is less than \$500,000; therefore, the "Local Worker" and "Local Targeted Worker" labor hours are not required as part of the proposed Project.

In accordance with the Board's Civic Art Policy, adopted on December 7, 2004, and last amended on August 4, 2020, the proposed Project is exempt from the Civic Art Allocation as the estimated eligible project costs are less than \$500,000.

ENVIRONMENTAL DOCUMENTATION

The proposed Project is categorically exempt from the California Environmental Quality Act (CEQA). The scope of work consists of the renovation to an existing restroom facility. Therefore, the work is within certain classes of projects that have been determined not to have a significant effect on the environment in that it will meet the criteria set forth in Sections 15301(a) and (d), 15302(c), and 15303 of the State CEQA Guidelines and Classes 1(c) and (d), and 2(b) and 3 of the County's Environmental Document Reporting Procedures and Guidelines, Appendix G because it includes repairs and minor alterations to existing public facilities with negligible or no expansion of use, replacement of features with the same purpose and capacity, and installation of equipment at existing facilities.

In addition, based on the records of the proposed Project, it will comply with all applicable regulations, it is not in a sensitive environment and there are no cumulative impacts, unusual circumstances, damage to scenic highways, listing on hazardous waste site lists compiled pursuant to Government Code section 65962.5, or indications that it may cause a substantial adverse change in the significance of a historic resource that would make the exemptions inapplicable.

Upon the Board's approval of the proposed Project, ISD will file a Notice of Exemption with the Registrar-Recorder/County Clerk and with the State Clearinghouse in the Office of Land Use and Climate Innovation in accordance with section 21152 of the California Public Resources Code and will post the Notice to its website in accordance with section 21092.2.

CONTRACTING PROCESS

The proposed Project will be delivered using an ISD Board-approved Job Order Contract (JOC) for the construction. The standard Board-directed clauses, including those that provide for contract termination and hiring qualified displaced county employees, are included in all JOCs.

The JOCs contain the Board's required provisions including those pertaining to consideration of qualified County employees targeted for layoffs, as well as qualified Greater Avenues for Independence (GAIN) Program and General Relief Opportunity for Work (GROW) Program participants for employment openings, and compliance with the Safely Surrendered Baby Law.

The JOC contractor who will perform the work is required to fully comply with applicable legal requirements, which among other things, include Chapters 2.200 (Child Support Compliance Program) and 2.203 (Contractor Employee Jury Service Program) of the Los Angeles County Code, and Section 1774 of the California Labor Code pertaining to payment of prevailing wages.

For this proposed Project, ISD has made the determination that the use of a JOC is the most appropriate contracting method to perform the tasks involved. Specifically, to the extent the proposed Project entails repair, renovations, refurbishment, or alteration, and the cost of such project exceeds \$50,000, such project would have to be performed via a competitively-procured construction contract, such as a JOC, not by county employees, due to the "Force Account" limitations set forth in the Public Contract Code.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

Approval of the recommendations will have minimal impact on current county services. The site has two (2) all-gender single user restrooms and two (2) alternate multi-user restrooms available for County employees and guests.

CONCLUSION

Please return one adopted copy of the board letter to the following: ISD Operations Service, the Chief Executive Office – Capital Programs Division, and AD.

Respectfully submitted,

The Honorable Board of Supervisors
June 17, 2025
Page 5

Michael Owh
Director

MO:QH:ME:TD:kc

Enclosures

C: Executive Office, Board of Supervisors
Chief Executive Office
County Counsel
Department of Aging and Disabilities

**PROJECT INFORMATION SHEET
SCHEDULE AND BUDGET SUMMARY**

PROJECT :	AD AVSC Plumbing and Restroom Repairs
CAPITAL PROJECT NO. :	8A037

I. PROJECT SCHEDULE		
Project Activity	Duration	Scheduled Completion Date
Complete Construction Documents	Complete	Feb 2025
Jurisdictional Approval	Complete	Mar 2025
Award Construction Contract	2 weeks following Board approval	July 2025
Substantial Completion	2 months following Board approval	Aug 2025
Project Acceptance	3 months following Board approval	Sept 2025

II. BUDGET SUMMARY	
Budget Category	Proposed Budget
Construction	
Construction	\$ 153,000.00
Change Orders (Contingency)	\$ 45,000.00
Subtotal	\$ 198,000.00
Civic Art (if not exempt)	\$ -
Plans and Specifications	\$ 34,000.00
Jurisdictional Review/Plan Check/Permits	\$ 11,000.00
Project Management	\$ 68,000.00
Overhead	\$ 64,000.00
Total Project Budget	\$ 375,000.00

June 10, 2025

COUNTY OF LOS ANGELES

REQUEST FOR APPROPRIATION ADJUSTMENT

DEPARTMENT OF AGING AND DISABILITIES

AUDITOR-CONTROLLER:
THE FOLLOWING APPROPRIATION ADJUSTMENT IS DEEMED NECESSARY BY THIS DEPARTMENT. PLEASE CONFIRM THE ACCOUNTING ENTRIES AND AVAILABLE BALANCES AND FORWARD TO THE CHIEF EXECUTIVE OFFICER FOR HER RECOMMENDATION OR ACTION.

ADJUSTMENT REQUESTED AND REASONS THEREFORE
FY 2024-25
- VOTES

SOURCES		USES	
---		DEPARTMENT OF AGING AND DISABILITIES ANTELOPE VALLEY SENIOR CENTER PLUMBING AND RESTROOM REPAIRS A01-CP-6014-65054-8A037 CAPITAL ASSETS - B & I	
DECREASE	66,000	INCREASE APPROPRIATION	66,000
SOURCES TOTAL		USES TOTAL	
\$ 66,000		\$ 66,000	

JUSTIFICATION

Reflects the transfer of \$60,000 from the Aging and Disabilities Department XXX budget, to the Antelope Valley Senior Center Plumbing and Restroom Repairs Project , Capital Project No. 8A037, to fully fund the proposed project.

AUTHORIZED SIGNATURE

BOARD OF SUPERVISOR'S APPROVAL (AS REQUESTED/REVISED)

REFERRED TO THE CHIEF EXECUTIVE OFFICER FOR---	<input type="checkbox"/> ACTION	<input type="checkbox"/> APPROVED AS REQUESTED
	<input type="checkbox"/> RECOMMENDATION	<input type="checkbox"/> APPROVED AS REVISED
AUDITOR-CONTROLLER	BY	CHIEF EXECUTIVE OFFICER
B.A. NO.	DATE	DATE

AGN. NO. _____

June 10, 2025

MOTION BY SUPERVISORS LINDSEY P. HORVATH
AND JANICE HAHN

Evolving the Office of Child Protection and Redefining the Board Priority Around Child Protection

On June, 4, 2024, the Board of Supervisors (Board) passed the [Reimagining the Office of Child Protection](#) (OCP) motion. The Board asked for the OCP to review their vision and intent after a decade of work by discussing the status of the 51 Blue Ribbon Commission recommendations, highlighting their role in child safety and well-being and their accomplishments in prevention and child welfare systems improvement efforts. The Board also asked OCP to create a new strategic plan that centered child and family wellbeing, noting the OCP's System of Care work and ongoing collaboration with various partners, including efforts related to children, youth, and families for CalAIM, the youth opioid response, youth behavioral health, and health integration efforts. It is important that the Board strengthen the work of the OCP by helping it evolve, broadening its scope of work to ensure that children, youth, and families, including those involved in the child welfare system, or who are system-impacted, are truly prioritized by the County and throughout all 38 County agencies.

MOTION

SOLIS	_____
MITCHELL	_____
HORVATH	_____
HAHN	_____
BARGER	_____

The OCP released their [report back late last year](#), which outlined their achievements in prevention, service delivery, and system improvements, with a focus on continued work to enhance child protection and family support services. The report back also included a strategic roadmap for the OCP that moves the OCP's focus to child, youth, and family wellbeing priorities through policy and systems change for Los Angeles County (County).

The priority focus areas for OCP recommended for adoption by the Board for the next 3-5 years are:

- 1) Building a sustainable Community Pathway to services for families before they touch safety net programs;
- 2) Strengthening coordination and collaboration across the child/youth/family System of Care by focusing on joint strategies and solutions for shared clients; and
- 3) Implementing behavioral health and health priorities for children and youth, especially those who are systems-impacted.

The OCP's new direction aligns with and amplifies other existing efforts in the County, including the Prevention and Promotion Systems Governing Committee (PPSGC) and Prevention and Promotion Coordination and Implementation Team (PPCIT). Both entities have also emphasized the importance of promoting positive child and family wellbeing outcomes. It is clear that child and family wellbeing, which includes those who are system-impacted, must be elevated to better serve Angelenos throughout the County.

While the PPSGC and PPCIT continue to develop, and the federal, state and local budgetary landscape as it relates to prevention, promotion, and supportive

services remains uncertain, it is imperative that the Board strengthen the work of the OCP by helping it evolve, broadening its scope of work to ensure that children, youth, and families, including those involved in the child welfare system, or who are system-impacted, are truly prioritized by the County and throughout all 38 County agencies. The OCP must help usher the County into a new era that would make the recommendations from the Blue Ribbon Commission, and the countless recommendations before and after, finally come to fruition for the overall wellbeing for children, youth, and families within the County.

WE, THEREFORE, MOVE that the Office of Child Protection (OCP) adopt the priority areas identified in its roadmap and develop a new strategic plan, and to report back to the Board of Supervisors with the following:

- 1) To move forward with developing a new Strategic Plan and to report back on the progress to the Board of Supervisors (Board) via the Family and Social Services Cluster on a quarterly basis until the strategic plan is completed, prioritizing the following recommendations:
 - a. Building a sustainable Community Pathway to services for families before they touch safety net programs;
 - b. Strengthening coordination and collaboration across the child/youth/family System of Care by focusing on joint strategies and solutions for shared clients; and
 - c. Implementing behavioral health and health priorities for children and youth, especially those who are systems-impacted.

- 2) The Strategic Plan should also include discussion of how the OCP could be more empowered to lead child and family wellbeing work. This may include discussion of office placement, reporting structure to the Board, staffing and resource needs, and oversight functions.
- 3) Once the strategic plan is completed, to report back to the Board via Board presentation on the evolution of this work and how the System of Care work is going to be strengthened.

WE, FURTHER, MOVE, that the Board Directed Priority be redefined from Child Protection to ensure that Child, Youth and Family Wellbeing are a prioritized for Los Angeles County and the Board. The OCP should work with the Chief Executive Office and the Executive Office of the Board to revise the Board directed priority of Child Protection to include Child and Family Wellbeing;

- a. OCP to provide written recommendations on this redefined priority to the Board based on community stakeholder and lived expertise feedback in a 180-day report back.

#

LPH:es

MOTION BY SUPERVISORS LINDSEY P. HORVATH
AND HOLLY J. MITCHELL

June 10, 2025

Implementing an Innovative Specialized Child Welfare Program for Young

Children in Care

The Los Angeles County Department of Children and Family Services (DCFS) is dedicated to serving one of the County’s most vulnerable populations – children in foster care. While all children in foster care deserve trauma-informed care and services that meet their individual needs, those under the age of five and their families have unique needs and vulnerabilities that call for a specialized and intentional approach.

According to the UC Berkeley Child Welfare Indicator Project, over half of all newly detained cases statewide involve children under the age of five. Children under the age of five are more likely than any other age group to suffer tragic outcomes, including child fatalities. This is especially concerning because children between the ages of birth to three make up approximately one-third of the overall number of children in care in Los Angeles County. The disproportionality that is well-documented in the child welfare system extends to young children in care with data showing that Black and African American children between the ages of birth to five are seven times more likely to be detained in foster care than children of other races and ethnicities.

MOTION

SOLIS	_____
MITCHELL	_____
HORVATH	_____
HAHN	_____
BARGER	_____

The Adverse Childhood Experiences (ACEs) study highlights the impact of early childhood abuse and neglect on the physical and socio-emotional development of children through the lifespan. Young children's brains have the most development in the first 3 years of life making early intervention especially critical to achieving positive outcomes for the child and entire family system. In addition, research shows that early investment in Infant and Early Childhood Mental Health (IECMH), sometimes referred to as social and emotional health, has financial benefits through the child's lifespan. IECMH services are highly effective and offer a strong return on investment; every dollar spent on IECMH services can yield \$8.00-\$15.00 in savings per child (Oppenheim & Bartlett, 2022).

Well-established entities such as First 5 Los Angeles, the Los Angeles County Department of Public Health, and the Los Angeles Commission for Children and Families recognize that providing specialized programs and supports for children under the age of five and their families leads to better social, emotional, and educational outcomes. The many other agencies that touch families of young children earlier in the prevention trajectory such as hospitals, childcare, schools, community-based organizations and other county departments and offices are also well-placed to support families by referring them to appropriate supportive services and are valued strategic partners.

For several years, the Board of Supervisors (Board) has shown great interest in applying these same principles to the unique needs of young children in foster care. DCFS has responded to the Board's interest with proactive and innovative efforts. In 2024 DCFS helped establish the Helping Our Parents Excel (HOPE) court, the County's

first-ever courtroom dedicated to serving children under the age of three and their families. Additionally, in October 2023, DCFS established its Young Children in Care (YCIC) Birth to Five Program. In its first year, the YCIC Birth to Five Program successfully initiated implementation of a set of core components of a specialized program. Some of the program's early accomplishments include:

- Developed a Birth to Five Policy for DCFS (the first in the nation).
- Provided training and educational presentations to a cohort of staff in a fourth of all DCFS regional offices.
- Worked with community partners to begin identifying and expanding local service provider networks that can be accessed to support families.
- Provided specialized support to a fourth of all regional office staff (known as the "Birth to Five Champions") who are interested in developing an expertise in service delivery for young children in care and their families.
- Developed a consultation framework to improve appropriate identification of safety worries and to ensure staff are completing balanced and thorough assessments.

The team-driven approach of the YCIC Birth to Five Program gives social workers the confidence and support they need to make difficult decisions concerning children who are extremely vulnerable. The demand for support from the YCIC Birth to Five Program has exceeded the capacity of the three staff currently dedicated to the program. The need to develop and implement a fully operational program is clear. With a full team that includes leadership and experienced staff, along with a full array of community-based and government partners, the YCIC Birth to Five Program will be positioned to

meet the demand for support from the regional offices and to develop a clear, strategic countywide approach to working with young children and their families.

WE, THEREFORE, MOVE that the Board of Supervisors direct the Department of Children and Family Services to take the following actions and report back to the Board, in writing, in 120 days:

1. Develop a proposal to establish a fully operational YCIC Birth to Five Program. The proposal should include a staffing plan; an estimated budget; a description of the program's purpose, structure, and scope; an analysis of the metrics and outcomes that will be used to assess the program's efficacy; and a plan for best practices in partnering with local community-based organizations, other County departments, and individuals with lived experience with the foster care system, to increase access for families to appropriate services and supports.
2. Partner with First 5 LA, the Commission for Children and Families, units within the Department of Public Health (the Office for the Advancement of Early Care and Education [OAECE] and Division of Maternal, Child, and Adolescent Health [MCAH]), the Office of Child Protection (OCP), the Los Angeles County of Education (LACOE), and community partners to prepare an analysis of current services and gaps, including an overview of existing community-based services, county-delivered services, and/or service provider network(s) that support young children in foster care and their families and/or address the needs of populations most impacted by the foster care system, as well as any known challenges that must be addressed to fully support

these families and recommendations to address them. This should include the Community Pathways 2.0 food security work.

3. Convene First 5 LA, the Commission for Children and Families, DPH (OAECE and MCAH), OCP, LACOE, and other community partners to develop a community-wide strengths and needs assessment framework and implementation recommendations that will support the Board's commitment to developing a specialized approach to serve young children in foster care and their families.

#

LPH:es/af



DPH-SAPC: Youth, TAY, and Caregiver Services

Gary Tsai, MD

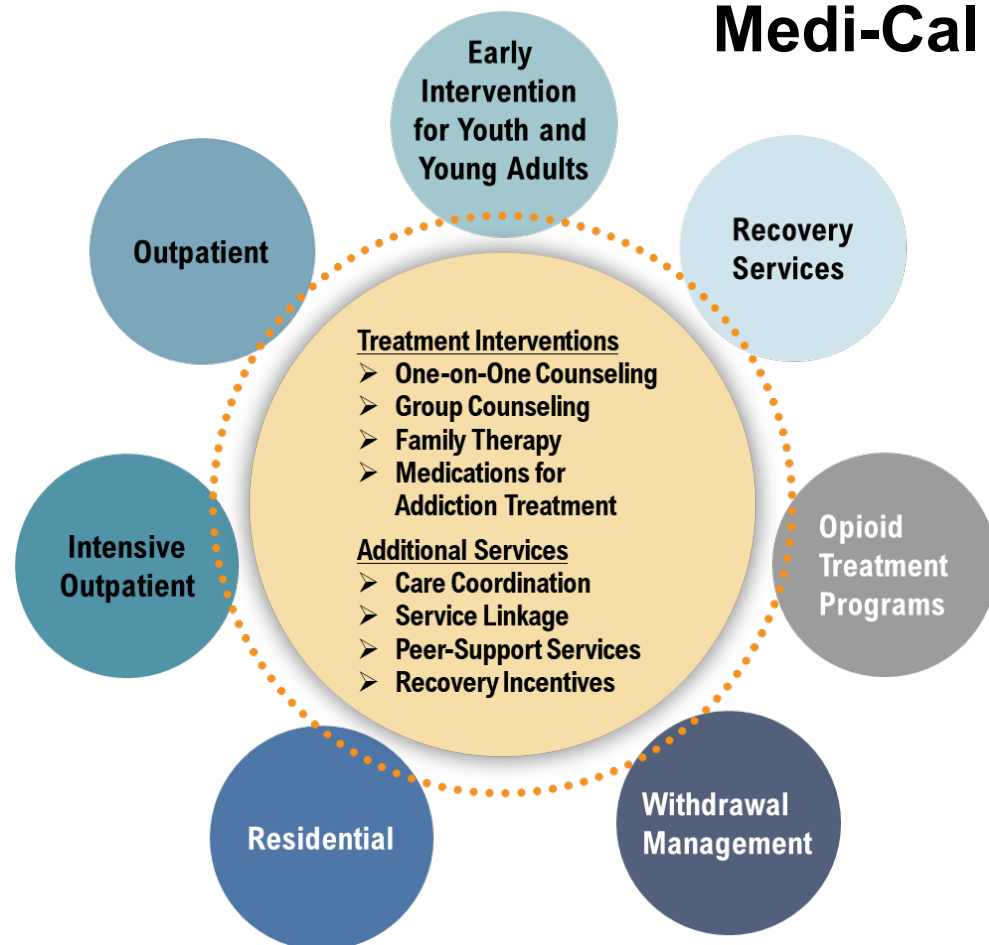
Director

Substance Abuse Prevention and Control Bureau

Los Angeles County Department of Public Health

Wednesday, May 28, 2025

Medi-Cal Services for Under 17



SUD Services

DMC-Certified Youth SUD Network

- ✓ *Provider Agencies:* 30
- ✓ *Number of Sites:* 50
 - ✓ *Outpatient:* 50
 - ✓ *Intensive Outpatient:* 45
 - ✓ *Residential (beds):* 1/(38)
- ✓ *Field-Based Sites:* 94

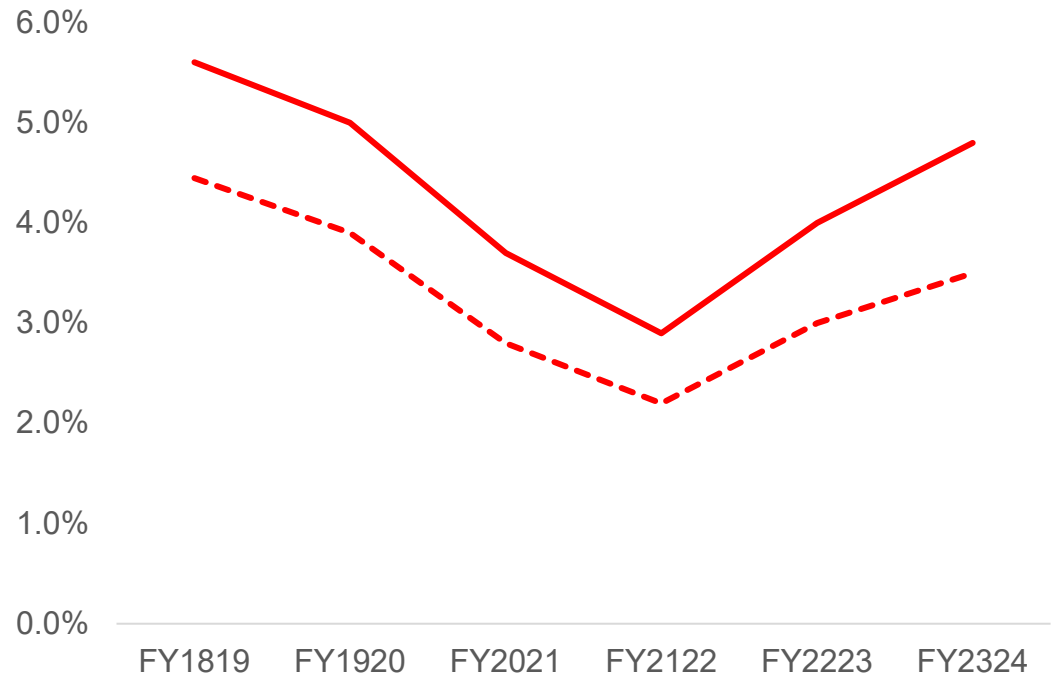
Field-Based Service Sites

- ✓ *Schools:* 70
- ✓ *STRTPs:* 20
- ✓ *Other:* 4
- ✓ *In-Home:* 8

Youth Admissions & Primary Substance Use



% Youth Patients (Admissions) Served FY18-19 to FY23-24

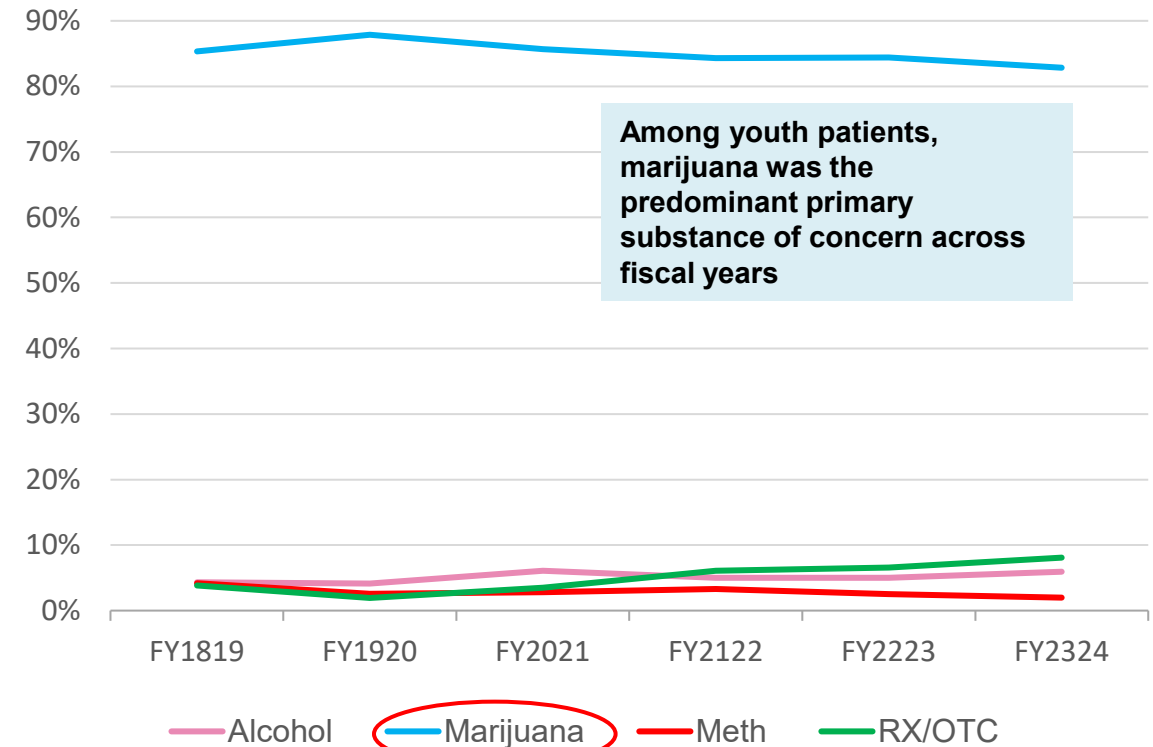


--- % of Total Youth SUD Admissions — % of Total Youth SUD Patients

Note: Provided trends of youth patients and admissions; a patient can have more than one admission in a year; youth patients are less likely to have more than one admission.

Source: California Outcome Measurement System (CalOMS)/Los Angeles County Participant Reporting System (LACPRS) data. Substance Abuse Prevention and Control, Los Angeles County Department of Public Health; Analyzed and prepared by Health Outcomes and Data Analytics (HODA Division)

Primary Substance Use Among Youth Patients at Admission FY18-19 to FY23-24

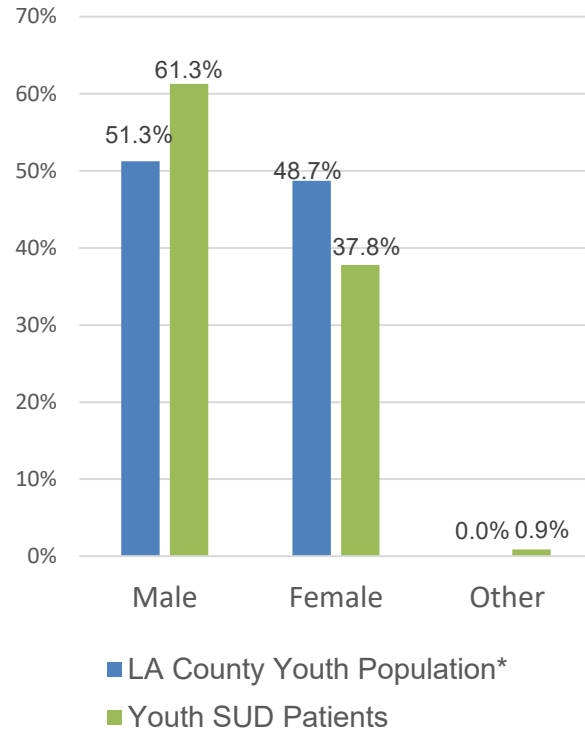


Note: Other drug includes PCP, hallucinogen, ecstasy, inhalant, club drugs and others; % based on non-missing. Meth: Methamphetamine, Rx: Prescription Drug, OTC: Over-the-Counter

Youth Demographics in Treatment

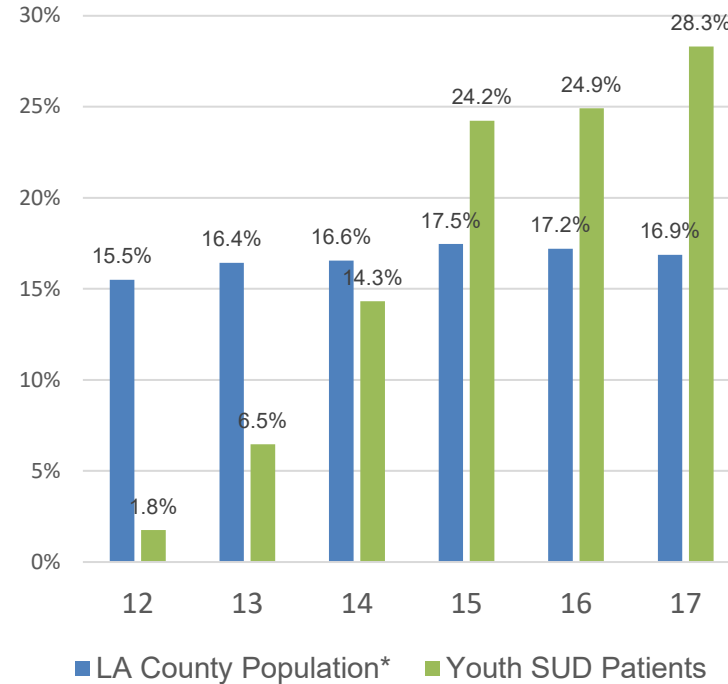


Gender



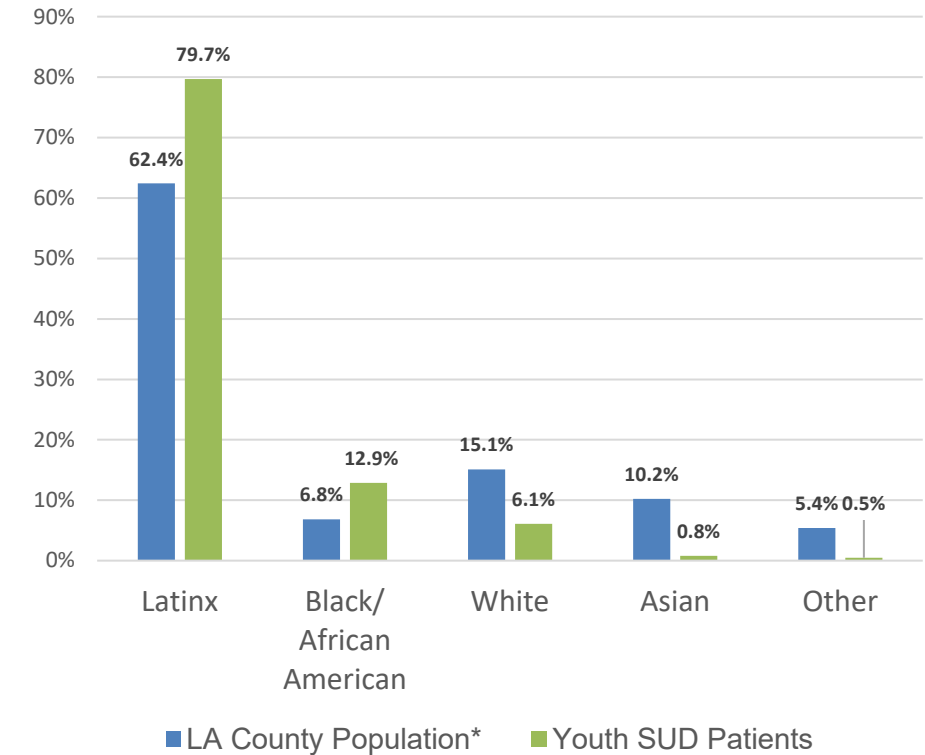
Males are over-represented among the youth SUD patients compared to the overall Youth population in LAC.

Age Groups



Compared to the general youth population in LAC, where all age groups have roughly equal representation in the population, the proportion of youth patients served in SAPC's specialty SUD system increased with adolescent age groups.

Race/Ethnicity



Whites and Asians are under-represented while Latinx and African Americans are over-represented among youth SUD patients compared to the general Youth population in LAC.

Note: Provided distribution of gender of the general population as context;

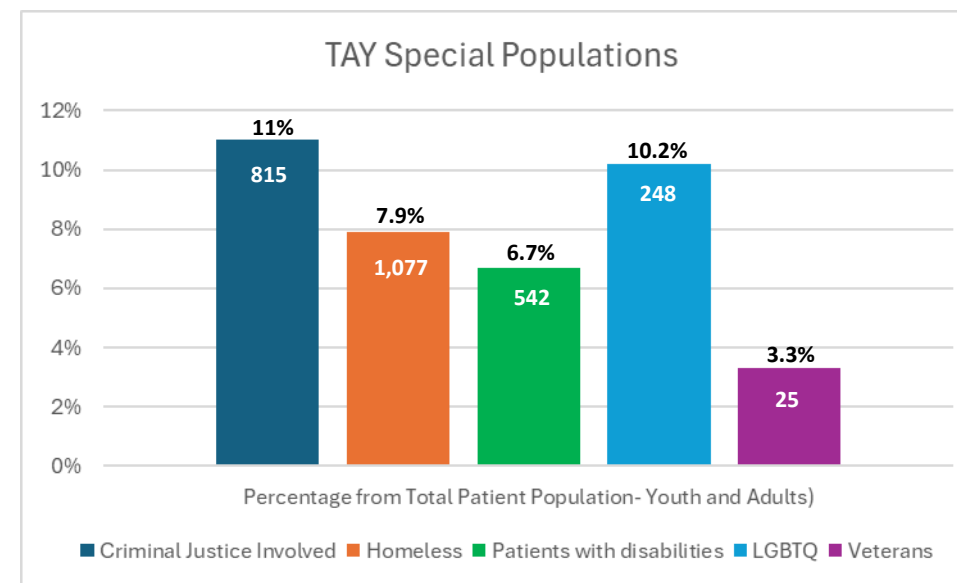
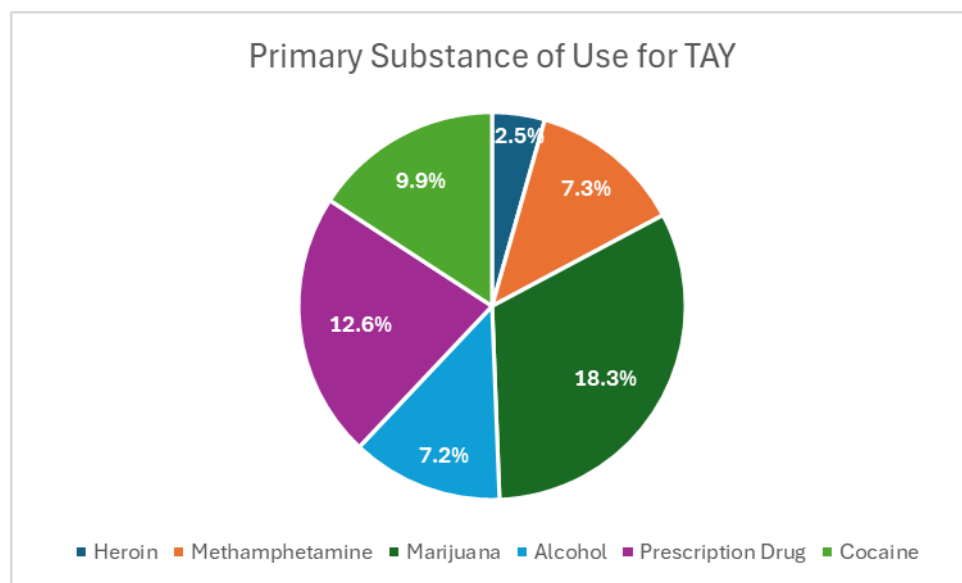
*County of Los Angeles, Internal Services Department, Information Technology Service, Urban Research-GIS Section, Population and Poverty Estimates of Los Angeles County Tract-City Splits by Age, Sex and Race-Ethnicity for July 1, 2023, Los Angeles, CA, April 2024.

Data source: California Outcome Measurement System (CalOMS)/Los Angeles County Participant Reporting System (LACPRS) data. Substance Abuse Prevention and Control, Los Angeles County Department of Public Health; Analyzed and prepared by Health Outcomes and Data Analytics (HODA) Division.

Transition-Aged Youth (TAY): Age 18-25

*Annual Treatment Report Fiscal Year 2023-2024**

- **Total number of TAY served:** 2,868 (8.4% of total number of patients).
- **Majority of TAY were male** (60.8%), **Latinx** (70.0%), **age 25** (19.4%), and **unemployed** (64.0%).
- **LOC most utilized was outpatient** (33.8%), followed by residential (29.5%).
- **Discharged from treatment with positive compliance:** 47.4%



***Source:** Substance Abuse Prevention and Control, Los Angeles County Department of Public Health; Analyzed and prepared by Health Outcomes and Data Analytics (HODA) Division; Annual Overview: Patients in Publicly Funded Substance Use Disorder Treatment Programs in Los Angeles County 2023-2024 Fiscal Year

Strategies Expanding SUD Services and Reach for Youth, TAY, and Caregivers

- **State-Level Strategies**

- Children and Youth Behavioral Health Initiative (CYBHI)

- **Local-Level Strategies**

- Reaching the 95% (R95) Initiative
 - Reimagining Youth SUD Engagement (RYSE)
- Building Relationships, Inspiring Development, Growing Engagement (BRIDGE) – Caregiver & family engagement
- Medication services and naloxone distribution available through youth treatment network
- Better reaching into schools
- Expansion of SUD services at Juvenile Halls and Camps
- Transition Age Youth network

RYSE

Reimagining Youth SUD Engagement

Purpose

- » Leverages system design principles to reimagine youth SUD services
 - Enhance youth engagement
 - Build more welcoming care settings
 - Hypercharge developmentally appropriate services
- » Informed by youth and providers



Listening sessions



- » Inform system design thinking of the RYSE Initiative by:
 - Gathering perspectives from youth with lived experience and SUD providers
 - Shaping youth provider approaches (individual vs. group sessions, boundaries vs. softer approaches, family engagement, etc.)

Youth-centered infrastructure investments



- » Making youth treatment settings more appealing and welcoming
- » Creative investments in youth service infrastructure (e.g., improvement of facility environments, laptops/computer lab, charging stations, video games, audio equipment)
- » Establishing high-value partnerships (e.g., mentorship, internships, financial literacy, job training, transportation support)



Non-monetary incentive-based approaches to enhance engagement



Building partnerships across sectors

- » SUD prevention, early intervention, youth treatment
- » Partnering with local restaurants/bakeries for food, tutoring centers for educational support, banks for financial literacy, libraries, nutritionists, local gyms, etc.



Expand Field-Based Services for youth

- » Reduce barriers to care, including transportation issues and social barriers (family, school, work)
- » Increase access to care and promote motivation and engagement

BRIDGE PROGRAM: Caregiver & Family Supportive Services

Building **R**elationships, **I**nspiring **D**evelopment, **G**rowing **E**ngagement

- Launched in October 2024, the **BRIDGE** program is a family-focused initiative that enhances supportive services for caregivers and families of youth in treatment, particularly juvenile-justice-involved and youth with complex care needs.
- Available at 23 youth treatment locations covering all Service Planning Areas and Supervisorial Districts.

Components of BRIDGE Services

Early Family Engagement Services: Pre-admission interventions to raise awareness and encourage caregiver participation.

Family Education: Structured sessions (e.g., **Caregiver Guide**) for families that offer tools and strategies to support youth.

Community Outreach and Engagement: Activities aim to inform families about available SUD treatment services.

Family Support Groups: Safe spaces for families to connect and learn from others with shared experiences.

Leadership and Mentoring Programs: Mentoring programs that link youth and families to supportive opportunities and services.

Positive Family Development (PFD) Program: family-centered programming (parenting workshops, diversionary recreation)

BRIDGE Activities



Families Served

FY 24/25
(March 2025)

1,298



Outreach Events

331



Family Support Groups

75



Positive Family Development

79



Family Education

162

Addiction Medication (MAT) Initiatives

- **R95 Capacity Building funds:** MAT Prescriber Cost-Sharing Funding
 - **Youth Addiction Medication (MAT) Learning Collaborative:** Bi-monthly meeting with clinicians and prescribers to increase MAT and medication services for youth (January 2025)
 - **Youth Opioid Response (YOR) Workgroup:** Ongoing collaboration with County Partners to coordinate MAT services
-

Bettering Reaching into Schools

- **School-level field-based services:** Expand the delivery of SUD services on school campuses (Approved MOUs at 70 school sites)
- **School District-Level Collaboration:** Partner with LAUSD and its Wellness Programs to update the MOU and Service Delivery Agreement (SDA) to support broader access to Early Intervention & SUD treatment services across campuses

Youth SUD Service Expansion in Juvenile Detention Facilities

Expansion of SUD services planned for Fiscal Year 2025-2026

- In addition to CENS, SAPC will begin providing SUD treatment services at Los Padrinos
- SAPC will provide Education, Early Intervention, and SUD treatment services to the General Population Youth at the following camps:
 - Camp Dorothy Kirby Center
 - Camp Glenn Rocky
 - Camp Clinton B. Afflerbaugh
 - Camp Joseph Paige

CalAIM Justice-Involved Initiative

- Allows eligible individuals (youth and adults) who are incarcerated to enroll in Medi-Cal and receive a targeted set of services 90 days before their release.
- Goal is to improve service access and continuity of care from incarceration into the community
- Pre-release services for youth scheduled to start in September 2026

FY 2025–2026 SAPC Goals for TAY Services

- Convening listening sessions with TAY patients, providers, and key stakeholders to inform service design
- Expand TAY-specific programming through dedicated TAY provider network
- Participate in cross-departmental collaboratives (e.g., TAY Table) to coordinate countywide services for TAY
- Establish partnerships with non-SUD community agencies to better support TAY needs/interests (mentorships, internships/employment, housing, and social and recreational activities)