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Transcript

March 19, 2025, 9:05PM

OC **Operations Cluster** 0:04

Do we have representatives from the 1st district?

Chair, can we take a communications directors and coaching deputy?

And the representatives from the 2nd District, Kofi Kwasi and I, have some colleagues here online, Isa La Gracia, senior deputy on housing, homelessness and planning, Anisa Lopez, Hilton, fellow supporting homelessness policy.

GM **Giza, Maeve** 0:26

Maybe keep it online here. Thank you.

OC **Operations Cluster** 0:31

OK, 4th District grandchildren, 4th district and we have a colleague on the phone.

SI **Sulic, Ivan** 0:36

Hello everyone.

Ivins Williams announcing deputy for Supervisor Han.

OC **Operations Cluster** 0:43

And representatives from Scdi Step 3.

I'm so sorry, John.

Hi everybody.

John Leonard from third district here with hi I am Amy Perkins.

I work for supervisor for Bath and Housing and homeless.

Anybody else from three or OK and from SD5?

LC Landers, Catherine 0:58
Catherine Landers online.

OC Operations Cluster 0:59
I'm Michel Vick, OK?

Catherine. Hi, Catherine.

OK, SD5 go back to Tyler.

My name is Tyler Cash.

I was the homeless assistant housing deputy for St. 5.

Now I cover the healthcare portfolio, but we have our new homelessness policy deputy as well with us today.

Thank you, Linda Bhagjan, the new homelessness caused deputy for St. 5.

Everyone. My name is Josie Esco, and I'm a graduate fellow with SC5.

And then we have a couple more representatives from SD1.

Hi, this is Anne Chen of Chief of staff to supervise the police.

And Guadalupe, with Supervisor Solis is welcome. Thank you.

OK.

So we are going to go ahead and begin.

With we're going to reserve general public comment or public comment after each bulk of items.

So we'll do public comment after the board motions and then public comment again after the discussion and presentation items.

So we'll begin in the third section with the board motion from.

We'll begin with SD1 proclaiming April as Arts Month and recognition of the Grand Avenue Postal district.

Sure I I've got that real quick.

This meeting is recorded on transcribe on AI changed.

Thank you, Michele.

I'm bringing up Leticia.

Do you want to introduce yourself?

Yeah, Leticia Fernandez Ivan senior director of civic strategies and partnerships with the Musee Center.

So this motion before you is to proclaim the month of April as Arts Month, but also to recognize Degrande Ave. and Cultural District. So it formally recognizes this entity

that the Music Center has been spearheading.

Along with other cultural institutions along Grand Avenue Rd. Ia. Phil, Mocha, many others.

And then part of it too is to or one of the directives is to extend beyond Grant Ave. as well into bringing our partners from Appalachia at this DRAM and transferring Arts Museum.

And then lastly, it's not formally a non profit entity yet, but once it becomes.

Its its own nonprofit that is for.

Be reflective of our counties so that there's a diverse range of statewide.

Providers sure. For the last couple of years, we have been working with the coalition of about 15 organizations from the LA City Central Library all the way down to grand Rap Arts or Grand Arts High school, remote Cortinas High school for the vision and performing arts. And we.

Really see this opportunity to leverage what are already existing assets and coordinate better.

Ultimately, to better serve the public in terms of building awareness, weighing in and having a collective voice on opportunities for wayfinding improvements, improvements and safety, partnering with county government and city government on those kinds of infrastructure improvements. Of course, looking toward 2026 and 2028.

We have these big regional events and really kind of reinforcing downtown as a cultural force, but also an economic drive.

We see that there are ripple effects.

When we have art activity, they benefit local businesses.

And residences and community members.

So we see numerous opportunities in organizing together and we're just getting our footing.

We will have established a nonprofit.

Have an executive director on board. Really kind of anchor our governance structure as well as a membership ship structure that's grounded in kind of equity and the other piece that I just want to mention is like Kim said, there is a great opportunity to expand.

In the cultural district and also partner with small to mid size arts organizations throughout the county to make sure that they to feel like they are part of and benefit from it as well.

So partnership and even micro granting is part of a longer term vision for this district.
So happy to receive any questions.

Do any of my colleagues have questions on this motion?

I have one question, Vicky.

I think this is super exciting.

So I was just curious.

With the designation, is there potentially is LA City Council also going to consider something similar because of the street is theirs? And if there's other kind of sign, insurance and stuff like that, that's that's the next step.

So because the county has such strong ties with these cultural institutions.

The Music Center and partners well, it's important for them to go to the county fairs and speak this recognition before going to City Council, but that is the next step. Got it.

Thank you.

I also have a question for the second director about the recognition.

What like is it like a ministerial action or is it, you know, does it come with, like, administrative symbolic or a very symbolic yeah recognition because as.

Your colleague.

He's Sala. He's mentions that.

Really, it's the City Council recognition that they're gonna really need in order to receive, like funding for signage etcetera.

Right. Thank you.

Any other questions?

Wonderful. Thank you for your presentation.

Appreciate it.

Thank you.

Now we are going to move on to the next motion for discussion, which is SD2. Los Angeles County homeless services system realignment. Thank you.

I'll be presenting for our office of for those online senior deputies, housing homelessness and planning and the motion we have before this group to share out is.

The Los Angeles Homeless Services system realignment. You can go to the next slide. We really want to ensure that we continue to really have a people centered approach to any continued evolution of our homelessness system. Unfortunately, all too often major system changes can have adverse impact to both frontline workers and those

experiencing homelessness.

And we want to be able to front load really steeply through.

An already learning from the experiences of the.

County has had informing at least four new departments within the last four years to really get ahead of any potential adverse impacts.

This also for us presents an opportunity to refine recommendations that prioritize those positive impacts for the most effective, which are on our on House, family, friends and neighbors.

We also want to make sure that we're not losing track.

Of our providers who have consistently highlighted.

Delays in reimbursement and inefficiencies in the current system that really prevent them from being able to achieve the positive results for clients.

In hearing them, sometimes I think of that song by Baby Bash and I'm totally dating myself.

You know, they were here where the money was gone, and they're here with me here and I think it would be a disservice to not really have them at the table and be intentional of thinking through the realignment that that is needed.

When they've carried really our system to date and not really leave them behind as we're thinking through a new county department and the implications that it has for all of the different stakeholders and players in the service delivery of to our unhoused residents, we really feel this motion.

Also aligns with what we've heard from various stakeholders, including city service providers.

That they've identified solutions to the challenges.

And ensuring that we have a more streamlined, equitable and holistic approach, we can go to the next slide.

Some background on this piece that folks are aware of, but we just want to reiterate that on May 3rd of 22, the board adopted the Blue Ribbon Commission on homelessness recommendations that in that report are stated as the first recommendation #1 having a county entity and.

Leader. So there was a description of looking at different options.

Of what that could look like for this evolution of our homelessness system and the recommendation #3 the role of governance of Los Angeles Homeless Service authority.

And then on November 26th, the board approved the motion on the feasibility of

implementing the Blue Berbin Commission on homelessness.

And that the recommendations were restated in that report as #1, establishing a county and city dedicated to homeless service delivery and #3 streamlining Lhasa from that first report.

From that motion that we was released on February 28th, it includes a three phase approach resulting in a 12 month timeline merging the CEO Homelessness Initiative and Housing for Health and all of the county funding programs from Lawson to a new department.

And we missed a word here by the end of fiscal year 26 is fixing that report not by the end of 2026.

In that first phase, results in that first phase is a merger that results in.

Department, beginning with over 700 staff and a little over \$1 billion, so that these resources are significant in the size of the department.

Just starting off is very significant, which is why you can go to the next slide. The motion has two core directives of having CEO engage with consultants who specialize in organizational development and change management.

As part of the planning for the establishment of a new county department for homelessness services, and we know it's an aggressive timeline, but we wanted it to be tight in order for it to be part of the process.

A report back to the board in writing in 15 days on the process for selecting the consultant. There's a lot of different items under that and what we would like to see included in that report or in the scope of work for the consultants.

And the second directive is directing CEO, also an aggressive 15 day report back with a stakeholder engagement plan for homelessness system realignment as part of the development, implementation and oversight of the new County Department and a couple bullet points. Under that directive, the one I want to high.

Is really developing a consensus building model of stakeholder engagement.

One of the feedbacks that we get all too often is that people participate in the input sessions.

And then they don't see their input reflected and they start questioning whether it's worthwhile participating.

So it's really about shaping what and further evolving the work that hi and team have been doing to have input sessions, but really evolving that to a consensus building model, stakeholder engagement.

And that is our last slide. You can go to questions.

Questions from any of the deputies.

No. OK.

We'll move on to the next item on the motions, which is implementing the Blue Ribbon Commission on Homelessness report recommendation #1 establish a county entity dedicated homeless service delivery.

OK, Mamie Berkinson representing supervisor provides office and we co-authored this with SD5. Our partners Miscella mentioned in November, we drafted the motion to get a study of the feasibility of implementing.

On two of the Birch recommendations.

So Birch is the Blue Ribbon Commission on homelessness.

It was convened in 2021. It we have here like a binder that represents what was extensive community engagement over 18 months representing the Birch and then ongoing report backs that we've received from hi with really robust engagement with the community to inform how we could act.

Implement on the recommendations, all of which were approved by the board three years ago now.

So our motion will address two of the Birch recommendations. So number one was establishing a county entity dedicated to homeless service delivery. And then the third was streamlining the Los Angeles Homeless Services Authority, where I currently sit as a Commissioner.

So we also just want to highlight there have been two recent audits of Lhasa just in terms of the streamlining Lhasa piece.

One of those was released as a result of the alliance lawsuit just last week.

A and M consulting.

And then there was.

Additionally, we ordered an auditor controller report that we got the results in November.

We also had auditor controller at Lawson 2018 and 2021.

What we're really seeking to do with this motion is create a unified plan on homelessness.

So it's a really critical moment for us to implement because we are getting the measure a dollars, the measure \$8, really the board has to be responsible for their oversight.

The ballot is very clear about the board's role.

So this is really the moment for our board to have direct oversight and authority and

to hold accountable the homeless service system that we fund.

So what we're proposing in the motion is we were incredibly impressed with the report back that we got from hi on the implementation road map, which will happen in three phases.

So we're basically saying go with that road map, we support that.

And secondly, what we're proposing is a merger.

Of the Department of Health Services Unit called Housing for help.

It currently has a \$700 million budget.

It will be the foundation of department with CE OS homeless initiative.

So those are two bodies that exist.

They are doing all of this work. They however exist in a very fragmented way.

So our goal is to bring them into one county department to eliminate duplication, create efficiencies, all the things that can happen when you put them under one leadership to be directly responsive to the board.

And then obviously there is the what is about \$400 million that we send outside of our county and our oversight to Lhasa.

So this we think it's really important that it's time.

A lot of these are going to be measure a dollars.

They're also what's called half dollars we get from the state and we send those out to Lhasa and and in effect, have minimal oversight and monitoring of those dollars.

We also are held victim if their contracting doesn't work, our providers pay the price.

We want all of that brought in House so that we not only so that the board can offer very direct feedback on how they want the dollars used, but they can be accountable to the board if they're not used in a way they envisioned.

We do have in our motion extensive outreach, mentioning everyone from grassroots organizations that we think are often overlooked.

Many of them don't get government contracts, but do really critical work to people with lived experience.

Obviously all the provider network, other stakeholders, county departments.

And I think it'd be really, really smart to add language that Estella mentioned around the consensus building model.

We've seen the same that a lot of times the providers show up hours and hours of their time and their feedback isn't incorporated.

We do not want to see that happen, that this is a huge opportunity.

We can't lease this, so we agree with that.

We also talk about a couple other things, data being incredibly important to an effective service system and for the board to actually hold anyone accountable. That's mentioned in here.

There's partnership with DHR, obviously, implications on labor as staff will come from Lhhsea.

National search to begin around the new department director.

And I think that covers most of it.

Tyler, right in our directives.

Yeah. Yeah. And I think one only additional comment I'd add to that was great.

Amy is about the stakeholder engagement piggybacking off.

You mentioned, you know, engaging some, some providers and individuals who maybe have not been typically well represented.

Another key stakeholder that was incorporated with the Blue Ribbon Commission specifically as members of that body for cities, local jurisdictions. You know, historically there had been a sentiment that, you know, largely the homeless service system was primarily designed to serve the county through in the city of Los Angeles, right? Didn't see a number of our smaller cities.

We have a lot of small cities in the 5th district, and so the supervisor had heard loud and clear the desire to be partners.

With the county on.

Establishing kind of a new framework and that was really brought into the design on the Birch when we set up the body, we had members on there that were part of the small cities. One of the recommendations aside from these two that we're trying to to implement today.

Through this motion is there was a recommendation to establish a governance body called the OR the Executive Committee of Regional Homelessness Alignment.

That body exists as well, and it does now include membership from our small cities.

We have city of LA on there as well as county supervisors and a member from.

The state.

So I would like to ask, I don't know if Cherie is here from CEOHI. Cherie. I know part of all this ongoing work that your team has done in putting together this report back there was a significant amount of local jurisdiction engagement and I.

You'd like to speak a little bit? Sure, if you would like.

Uh, you wanna come up to the table?

Yeah. Thank you so much.

Good afternoon.

I'm Sheri Tatarov, the director of the homeless initiative with Los Angeles County. And yes, one of the areas growing out of the work of the Blue Ribbon Commission and the the board motion that established directives to implement various components of that report back have done significant investment in. Our work with local jurisdictions and have built out a team in that space.

And.

Are continuing to look at the opportunities of that?

As we roll out measure A, because in particular that alignment not only between gives investments that have already been made, but specifically now a local solutions fund that has an allocation formula for local jurisdictions as well as the funding, the measure which also will have allocations for local.

Jurisdictions for production preservation and tenant protection and support programs.

There's an opportunity now with these expanded areas.

For us also to lean into all of the work that we've done with all of our cities and COGS and to look at the current homeless response system.

And then align it with these new resources and leverage our partnership that we've invested in a lot to support those local cities.

And so certainly there's opportunities with those resources aligned under a department to do that even more.

Actually, Yep, actually perfect.

That was what I was gonna ask you.

Alright, that's it for me.

Comments and questions.

It's interesting though too.

And thank you, Cherie for that and the work of the municipal relations team is truly incredible and has really changed. I think a lot of relationships with cities. We didn't know as well who are now so engaged with the county have have done pathway home projects, but I.

Think there's another example when I think about the engagement that hi has led with providers, which is the change to the provider payment model which happened last year.

So providers had made very clear to the to us, we can no longer operate.

On a reimbursement service.

I mean they they were at some points having like 367 million dollars. They were waiting to be reimbursed.

These are small nonprofits. They couldn't cover this kind of loss, and so they came to us.

We went to hi and said we have to figure this out. These providers are going to shut their doors if we don't, we don't get them dollars. And so it was less than two months that the HI came in fully changed.

The model started doing upfront payments. I think that I think the providers came to speak to the board in May or early June.

It was may, it was may.

And then hi already had the first advance to Lhasa buy new contracts July 1st.

So that ability to engage with respond to the providers and then that also then sort of piggybacks on a reason to streamline the Lhasa.

Those dollars are braided with, let's say, for example, city of LA dollars, where they have not made the same decision about providing that advance to the providers, even though they've really requested that that change is necessary for them to operate.

So this is another reason that we want to bring the dollars inside.

So that we can pivot to support our network, we can pivot and don't have to rely on anyone else not not being as responsive.

So I think we pretty much covered it.

Very open to questions though.

Any of my colleagues have questions that they would like to ask.

Me specifically ask questions on the Minutes.

You'll ask questions.

Answer them last time, OK?

I'm commenting, so I'm actually gonna just be on behalf Supervisor Solis of the comments. If not a statement that she had issued.

To Elias, and I'm only gonna be the first parts. OK, here he goes.

I support this opportunity to continue implementing the recommendations of the Birch because it will continue to reform a system that has long been broken.

This new approach promises the kind of comprehensive and effective response that has long been needed.

This is a critical moment in LA County's fight to end.

Business and by streamlining our efforts, we can deliver rapid and meaningful

solutions that address the root causes of homelessness while providing visible, tangible outcomes in our communities.

I'll leave the entire statement, obviously through our Communications director, Kim Ortega, who's here for anyone who's interested in seeing in his entirety.

Any other questions or comments from any of the board officers?

SI **Sulic, Ivan** 23:12

I have a question and comment.

This is Ivan from SD4 here online.

Hello. Yes, the voice of God. Hello.

Amy. Hi, Amy.

So within your report back, I know that at least many other departments and looking for the implementation, but who are you realistically? Because there's going to be many individuals recommending ingredients, but there's only going to be a couple of chefs creating this thing.

Who do you envision? Who, through the report, through this, through this motion?

You envision creating this department.

OC **Operations Cluster** 23:46

Yeah. So, I mean, I think part of why we're so confident in the department is that housing for health has so often been referenced as the gold standard in terms of service provision across the entire county.

So that goes not only for their programmatic effectiveness, but also for the way they contract with our providers who actively enjoy contracting with them.

Another thing I really like about the housing for health model is that they have a whole unit.

They have a team that just does active monitoring and engagement with the providers.

SI **Sulic, Ivan** 24:13

Mm hmm.

OC **Operations Cluster** 24:15

So they literally are calling case managers.

They're doing case conferencing.

They're very in the weeds of the work that's happening, and so I want to also add in the A and M audit that the alliance put out last week.

That was very critical of a lot of things happening in the system.

They sang the praises of housing for health after doing many site visits with them.

So we really see them as the heart and soul of this new department.

It will be modeled after their programming, led by their leadership and programmatic experience.

In partnership with HI so.

We know that we're so lucky to have housing for health and so to give them the opportunity to be the foundation is all we've been looking for and I'd like to add that another thing that really I think helps is that Doctor Galley is very supportive of this.

SI **Sulic, Ivan** 24:52

Mm hmm.

OC **Operations Cluster** 24:58

Transition and has been working closely with housing for health NHI to support its its seamlessness.

SI **Sulic, Ivan** 25:03

OK. Because I know in our office we would.

We really would want housing for health to have a leadership role in the creation of this, a new department.

Not only that, you know, and I know in your in your motion it talks about extensive outreach and engagement.

You know, I had a chance to speak to some of our cog friends and providers.

I wish there was a way and maybe we could talk about this more to give, you know, some of the key stakeholders. I see it at the table in the creation of this department.

So it's not just.

You know, county people creating another county department.

You know that while we, you know, everyone always says yes, we've gone out. We've done engagement, engagement, engagement.

But then there are moments we get back and you know this happened a couple of other clusters like, well, you know, we gave engagement and nothing, nothing has happened.

And so I really think and maybe we can work on this to find a way to bring some of our stakeholders to the table so that they have a hand. Our COGS have a hand in the creation and getting feedback in the creation of of this.

Department.

Also, I know they're going to go off the report back, which I have some problems with the report back.

I don't like certain things in this report back that HI did regarding especially the, especially the, the new, the new organizational chart.

I think some things need to be moved, especially unincorporated services. I do not want it under external affairs, so I would like to know is there the flexibility from the people who are creating the department to?

You know, not be so confined within the report back structure.

OC **Operations Cluster** 26:39

Hi Ivan.

Yeah, that's a great feedback and thank you.

I just want to uplift that the the functional org chart was intended to make sure that we were capturing all of the functions of the organization.

It is not an actual final org chart and there is the opportunity to take that feedback. So thank you.

SI **Sulic, Ivan** 27:03

OK.

Excellent. Because we want to elevate unincorporated.

We want to hidden under anyone. We want it elevated to be its own thing.

And I know our office will be fighting for that as we move forward with this.

OC **Operations Cluster** 27:14

Ivan, I'm quite surprised that you're uplifting that as you know that SD1 has the largest unincorporated areas by population in East La, Hasinda Heights and Rowland Heights, where I live, right?

So I appreciate you highlighting, if not uplifting that park 'cause that is just as important for SD1 as perhaps for you, great.

SI **Sulic, Ivan** 27:33

Absolutely. And I, and I think Estella would, would would nod the SD2 also and maybe my colleague, I don't know.
Tyler doesn't talk to me that much anymore.

OC **Operations Cluster** 27:40

Excuse me.

I am not in Ivan.

You will take that feedback, but also another thing I want to propose.

So let's think about what that engagement would look like and then we can also use it.

We we could have some really robust conversation at the ECRA as well where we have people from around the county sitting and we also get a really, really nice a lot of people from the community that come to have this conversation.

SI **Sulic, Ivan** 27:56

Mm hmm.

OC **Operations Cluster** 28:03

So we could also bring it there and agendaize it.

SI **Sulic, Ivan** 28:06

Absolutely. Thank you.

And those are the comments and questions I have.

OC **Operations Cluster** 28:10

Thanks Ivan.

Thank you so much for you know this motion and presenting to us, I think the perspective that I'm gonna bring is because when the Governor, Jerry Brown, the government reorganization plan two had about eight of those departments that were being reorganized in the State Department of Finance and.

Two years ago, when the governor three years ago, when the governor moved their child care and development unit from the State Department of Education, the Department of Social Services, I was there and worked with families. And typically, you know, government reorganizations are not just copy and paste there.

A lot of change management that needs to go into it. We're talking about staff who

are going to have to change.

They don't know what the reporting structure is going to become.

They don't know what kind of standards they're going to have to abide by.

And the duty statement is gonna change.

There's a lot of things that go into it that are the decision making level.

Folks don't really think about, so my question would be really centered on that.

So the first question will be.

So with you have about, you know, over 700 staff, right. And again as we see even for the reorgs that we've had, we do this kind of some of our departments, some departments don't stay the same, right.

It's like they're leaving organisms to grow, right?

So it might grow up to, you know, 1000 staff.

So where will the staff be housed?

What is the administrative cost to establish the department and where will the resources come from given the revenue landscape through the year?

Yep. So I'll start if I can. And I have more.

So first of all, what is actually I think especially exciting about this is that between the dollars that housing for health will bring and the homeless initiative will bring just and their admin costs as well as a lot of LASA underspend that we will recapture to help which.

Is money that's sitting there.

It's not programmed out, and then additionally there's an opportunity for revenue offset in this department that lasso doesn't have, which is we can build medical for a lot of the services that we offer now such as housing navigation.

So we are hoping to offset the expenditures based on new revenue that we're gonna draw down, which is pretty extensive, actually. God willing, we keep it, but I don't know in terms of where it's housed. I don't know if that's actually been thought through yet, Cherie. Yeah, thank.

You as folks may be aware, the homeless initiative is housed here in a suite in the hall and the.

Housing for health is largely housed in a series of least spaces.

In the Skid Row area.

And so we are.

Should the board take action, we'll be looking at the terms of those leases. However, we also feel that that that is an initial review that that is appropriate office space and

that we would be looking at that space as well as we know that there are planned trans.

For those of us who are housed in the hall, so we'll be assessing whether that lease space meets our needs and or if we need additional space.

Got it.

So what are the metrics and outcomes that we're trying to, you know, meet to, you know, set out here, this transition was a success like that's, you know, that motion offered at.

Interesting.

So we could be more prescriptive.

Certainly what we're what the the primary goal number one is more efficient contracting and utilization of the dollars that we have.

So we could.

I mean, so are you basically asking how would we know if this was a success in say X number of months?

Yeah. So for example, whatever you just discussed, right?

Is it that or or earlier you said you're hoping to leverage more, you know, medical dollars, for example?

We will, right? Yes. So.

What is the metric like?

Are we trying to leverage it by 20% more, 30% more and whichever unit that you know you will be charged with, you know submitting whatever claims to get more medical dollars? Are we then saying that where wherever they are housed now we're trying to have?

Them, you know, outpace or perform better than wherever they are. Or is it that we're saying that, hey, because they're gonna come becoming under these departments?

Variables ABC.

Will be together so that will allow us to, you know, leverage more leverage, more medical dollars. And then my question would be why is it that we can do it now if we already have some people doing that work, we already have those claims already submitted to the.

State you know, so like what, again like. Yeah, we are doing it now.

So causing for health is doing it now.

So that's why we will take the dollars back from Masa, who isn't doing it.

So the almost \$400 million that we have at Lhasa, they they bill against nomadic health when we bring them back in to be administered.

Housing for health through the new County Department. They will bill against any of the services that are eligible.

So it's something that isn't happening now because we give our dollars to an entity that doesn't bill to medical.

OK. But is there any so for so given how we're billing right now or whatever work that Lhasa is doing, how much, for example, are we expecting to get more from the account? Those are the kind of metrics I would for example.

Hey. Yeah, you know, right now we have \$400 million of work that they're doing and maybe for any, every dollar that we spend there could be \$2.00. I would get back from medical that we're not getting.

Therefore, we're expecting to get \$800 million, right?

So again, those are kind.

Metrics that I'm asking about right.

So this is one of the reasons that we want to have a county department because gathering a lot of these things when everything is very fractured under the under oversight is so oversight, oversight of Lhasa, it's very difficult to get regional metrics because we don't have a Reg.

JS **Josh Steinberger** 33:54

I don't know what a cluster is but.

OC **Operations Cluster** 34:03

Response system. So we agree with you, we would love.

JS **Josh Steinberger** 34:05

Who's like a representative from each of those boards?

And so then the OK.

OC **Operations Cluster** 34:09

You please leave yourself.

We would love to see metrics that are more in line a with the metrics that are.

Time we've seen the region come together and actually create metrics that the board will then need to hold. The homeless service system responsible too, because it's

ultimately the board that will approve those metrics.

So they've been approved by this executive committee that Tyler mentioned, but it's the board that will be held accountable to how those tax dollars are spent.

And this is one of the reasons that we want to bring everything inside, do a much better job at setting.

Ben's losses? Are they on or not on with their 400 million, you've got pieces of dmh pieces of dpss pieces that sapsi.

So that is exactly why we want this to happen and why all of these different.

Nice, consolidated, effective, impactful response.

Yeah, like how we're doing now.

So just to pick up on that.

So you're saying that right now?

We don't know how much DHS bills to Medicare.

Oh, no, of course.

Yeah, specific housing for health can make any sort of report they want to make.

I mean they they track their dollars very well.

And holistically for helping that this motion will be able to provide that larger regional scale picture.

Yeah. Yeah, just to under what Kobe's saying is that.

Even just 'cause, we're saying that this is, like, so this motion is saying that this is the way and this is gonna have a positive impact.

Like what is that positive impact?

So not necessarily the broader metrics that like the measuring accura is doing.

It's like what?

So do we know right now how long it's taking us to do contracts?

So with this move, like how much faster are we gonna be able to contracts like that degree?

So maybe the metrics is more outcomes or like benchmarks to know that.

It it did indeed, and in fact meet the the intentions of doing so, that we're not just moving for the sake of moving right with that.

So I think that's what he's referring to, not the broader systemic.

So I have an answer to that actually.

Which is that housing for health right now pays in five days, 3 three to five days that it is not uncommon for Lassie to pay in six to 12 months.

They're and they're due and I'm not even trying to implicate Lhasa.

It is a system that is not structurally designed to succeed.

So there are times.

Lassa hasn't paid.

It's because their funder hasn't given them money.

So this is not about an attack, this is about a system that was never set up in a way that was going to work.

So I can tell you right now housing for health pays better.

I can tell you right now that the county of Los Angeles.

Every quarter.

Gives 80% of the full allocation that he would give to Lhasa to Lhasa at the beginning of every quarter without pause, without fail. So, for example, like knowing that.

Could we include here so it's a sign of a metric that in the entirety of the transition and moving forward?

We will sustain the five day payment, yes and yes. And if we're saying these two entities are operating, you know separately again remember it's.

I'm thinking this is a fundamental level.

It's a process issue.

Here how do we make sure that when we are?

Yeah. How do we ensure that when we merge them right, that our entity that's performing better doesn't get more into the other rules from the other ones and then you know the outcome is working right.

That's and and this. This again that that's what I the comments I started with sometimes we think hey if we do ABCD it's gonna result in.

F but really my results in C because especially when we're talking about government reorganization.

Because again, you're talking about process here.

You're talking about different cultures.

There's a lot of things that go into play, and even if I want to dovetail to even something that you say what I'm hearing you say is that there's no collaboration.

I'm really think fundamentally if I'm thirsty, I drink water.

The problem is I'm thirsty.

The solution is drinking water.

I'm hearing there's no collaboration, so the solution is how do we make sure that there's collaboration?

But here what I'm seeing is like a solution statement saying hey, I want a new, I want

a new department.

Well, what problem are we trying to solve? And for me, like if I'm saying, hey, there's no collaboration. The solution is figuring out how to get, you know, the collaboration.

But then you know not.

Just not if I've done the analysis and gotten the result that, hey, the new department would result in collaboration.

You know, then I understand.

But like I think for me, it's like there's a jump.

And you can hear that I'm I'm not getting and again like I think fundamentally. So that's why most asking me questions. So if I could just I just want to respond because.

For those of us who've been in homelessness and do this work, there's been so much analysis that it's almost absurd.

I actually was talking to one provider about increasing engagement with them as we create this and he said please don't make me come on any more of those calls.

They cannot have been asked more what we need.

We all know what they need.

You are free to look through the binder that includes lots of governance reports. City of LA Governance Report Committee for a better LA governance report. We have, of course, the Birch. We have countless audits.

This has been analyzed and analyzed and assessed countless times and in terms of there is absolutely zero risk that any operations that are happening right now at Lhasa will influence the way housing for health will scale what they already do.

That is an external entity that we give money to, and then they take it and do what they do with it.

So there is absolutely 0 impact and that's just not even how it works there. In outside entity they marry and braid our contracts with the city. That won't be happening at the county.

So although I can see there is of course going to be all kinds of things that happen as we work toward this consolidation of fractured bureaucracy is only going to give us a more impactful system.

I genuinely believe that we have to support the cultural change.

There's so much work that has to be done in the process.

But I don't think we don't do it because we need more analysis.

We have.

I've never seen something more analyzed for this many years, thousands and thousands of pages of analysis.

I think the analysis that I was referring to was not the analysis about the system or anything, but the analysis of what would be needed to actually how to best create that report is what I'm talking about because I don't know that you know, the analysis actually reflect.

What we were talking about or we're saying, hey, look, when we create a new department, these are the things that we need to think about.

You don't have to change management option that we need to look at, right?

I'm not.

I'm not talking about the analysis that was done about the whole system or what I'm talking about is, you know, again, yes, it is the solution.

How do we do it?

Do it right.

Yeah, because again, data shows you can look at any organization in this state at the state level or even in this county even after three years.

Not only do those departments grow, but the inefficiency grow.

And sometimes, you know, because they're new, it takes time to to hire.

Right in the county takes what, a year.

It takes time, you know, but we're blessed we have the emergency authority as a result of our homeless. It takes time to.

To put process together right.

Sure, it takes time for a lot of so. So again, you know, I mean if we're saying see the solution.

Then I there's. I don't know that there has been an analysis to say, hey, what kind of work do we need to do in order to make sure that this department works?

That's what I'm talking about.

And again.

I'm not talking just because for the past 10 years I've seen at least 8 government organizations advocate and fund scholarship.

Yeah, and it has never been the case. Like I'm hearing that, like, you know, oh, you know, like these two together is gonna.

It's never been like, you know, it's gonna. It's not gonna be simple. And I think that for a contracting in our finance policies, the audit controller has done a significant

amount of work.

Yeah. Reviewing those, it made a lot of recommendations to us, which was really built to implement.

Say they're gonna implement them and they really have it 'cause these recommendations have been made for the last five years or longer, and the same recommendations keep on coming.

It just came this year and so I've always been very concerned about the contracting the financial policies, the payments being made out to the service providers and so we actually have the auditor controller here that's making those recommendations of best practices, the WASA, and then you can make.

Those recommendations to best practices to the new department, and that's specifically.

In this motion that they have to follow those best practices, at least setting up contracting, finance, all of those kind of management review policies that the audit controller was looking at.

Are we sure that concern as well?

So I just think that that wasn't coming across in the motion in regards to like OK we already know and audit like what challenges existed like how is this department gonna make sure we're resolving for that.

Yeah. So if and so forth.

So thank you for pointing that out.

I just have one piece 'cause I don't agree.

There's been a lot of different reports.

I would question that they fully have analysis.

But one of the pieces around, like the Blueberry Commission and some of the the cities that we've checked in with from our district, pull that up, that participated in the Burge.

So this this feels similar to what we have now, and that that wasn't the intention of their conversation, that they wanted to see.

Something small, responsive and nimble.

So I am curious 'cause I think at first I thought Tyler's question was around.

What involvement cities have had in putting together the recommendations for the new department?

So I'm just curious 'cause the folks that I've talked to said they weren't involved in like, the current report that was submitted for, for the new department. So has there

been conversations with cities in this report?

And like how this new department would impact their work.

Oh, as do you want to speak to when you put the report back together? I personally have.

I've only done.

Yes, I have done only my informal and I think that's one of the reasons that we listed in our motion.

Very formal report backs and I mean sorry, very formal engagement and we specifically call out the different jurisdictions.

Yeah, we we agree.

I mean that would happen, yes. But I mean, if so, what do you envision to make sure then that they feel like they have a voice?

Like, do you have a vision for that?

So it's more of AI.

Think it goes back to a little bit of what he was upset in regards to people coming to meetings and participating that like through the Verge their their main feedback was county having a smaller footprint and setting up supporting that regional vision and allowing for like those local.

Solutions. So when they saw like the number of people, they're like, oh, that feels like lost all over again in regards to size.

Then we're decides.

So I'm just curious like and that's why I think for us it's important like, OK, like what a true, like, OK in this change?

Like what does that mean for like our cities?

Because that's not what, like at least our office. That's not what we've heard from our cities in regards to so.

So they're open to a new entity. Yeah, but the the size of it, they're just before this meeting was speaking to one of them. And I guess this feels like, was it all over again?

And in size and scope and it doesn't feel like they hurt us even through the whole process of, like the perch.

So I I do think there there's space for that, but I just wanted to uplift that here that yeah, in this report it's not capturing those those comments.

So, and I think there's opportunity to to do that and I think it would also be helpful.

If if I mean, I'm hearing a lot of confidence in how and that there won't be an

interruption of being to be explicit.

Of like right now, this is what DHS does that throughout this whole transition and moving into the new department that that will not change for providers, for our cities than any other benchmarks like the medical stuff like the pieces that you're already seeing and stating that are direct.

Linked to what the audits have expressed are the challenges.

Being able to explicitly state that that that we won't go at any point in time.

In this transition, we won't fall below that.

I'm sorry if you know sometime our personal not here. I'm. I'm running 4 hours of sleep, but no, it's clear that but but I think I think you know all of the questions I will be asking like really speak speak to planning right and and again like I.

Want to emphasize I'm not speaking from, you know, like the I'm not pulling stuff out of fear, right?

There's ten years of experience.

It's about government reorganization is not being.

I really applaud your optimism.

You can ask my office.

I'm the most opposed to like people are like I'm done with reality, but I've also seen, you know, the data like I have lived that for 10 years and it's not.

I plod your optimism, but I do not think that is gonna. That is gonna be as simple.

Right again it's not.

Gonna copy and paste and even some of even when you said like there's zero like that is that is an absolute.

Like like you know, I'm like, what? Come even did I like, you know, are you or information you know, are you basing yourself on to see? There will be 0 interruption.

Because again, we are talking about 700 people right being moved.

We are talking about, I don't know how many divisions, how many units we are talking about, different managers.

We are talking about, you know, people being used to do work a certain way. We would have to transition to doing it a different way.

Like there's a lot of things like that we're not thinking about right now as far as the change management, which will be the most crucial to making this thing successful that we right now are seeing. And I really like really based on the social and again you can.

You can even go if you don't trust me.

Go in and look at all those other groups that have happened.

I mean, even just last year there were some changes that it's not been easy.

Like I said, even even to move forward from the Department of Education.

Department of Social Services. Mm hmm. We've had people living, you know.

Their jobs? That means that's, you know, experience that you're leaving and that is leaving the department.

So again there, there are so many other variables that we're not discussing at this level. That to me is making me think, hey, let's think more about the planning right for the new department saying that's that's all I'm trying to point to.

Yeah. No, no.

I definitely hear that. And I also think I feel.

Optimism. I don't.

I don't think it will be simple.

I'm optimistic that it will work and that it's necessary.

But I also really trust the leadership of our county departments who've been doing this work, and I think they have done a lot of that planning.

So if it needs to be more transparent, there are definitely conversations about culture 100%.

There are definitely conversations with managers.

There are conversations with people at housing for help already.

Do you want to come to the department?

It's a very open conversation that's happening.

So I think it's not to say there can't be more, but I think we're very blessed that we have the leadership that we have that we can trust to lead this kind of merger.

So that's where we stand. We've and we were incredibly impressed by the report back that we saw. That is very detailed.

So if they need to be more transparent about the level of planning that they're doing in those kind of weeds you're addressing, it is happening.

And so then we need to, we need to have them report back on that. So you can have that assurance.

Yeah. And I wanna just quickly piggyback off what he said. I said before we transition to your comments about the cities and I think it's our, yeah, it's Directive 3 right now where we have that extensive outreach.

But I think Amy, unless I'm mistaken, we we're open to being clear about engaging

with local jurisdictions.

I know with the Blue Ribbon Commission, it was representative the only city that did not went on. That was the city of Los Angeles. But now on the executive committee, or ACRA, we have city of LA.

Well represented the mayor's on there.

Council Member Ramen I even think the city of Los Angeles also was looking at similar motions and talking about them right now at their level in regards to the the funding that they allocate to Lhasa, but I don't know. I was gonna try and see if we could.

Get Sharia, though, because it sounded like you had kind of an open-ended question specifically about this last report back was their engagement with cities on that before you guys had published it back to us because we're I think we're open to putting it in our motion moving.

Forward.

But for the the feasibility report, where there are local jurisdictions that were consulted, I think you know, with the feasibility report because of the specific directives related to them.

That was not a process that.

There was.

A vetting with local jurisdictions we had already.

The county had already heard through the Blue Ribbon Commission that there was a clear directive and recommendation related to establishing a county entity or department.

And as well, we know that we have done this tremendous investment in partnership and supporting local jurisdictions that would not only continue but grow under this particular scenario. And I think it's actually a very.

As being is being contemplated here by having that engagement process throughout this and make sure that those voices are heard and there there have been used for that, it's something that.

I've already contemplated.

It's my understanding, OK.

Yeah. So hearing that and reaffirming what we just talked about here were I think we could, we could put that in there.

Specific, sure, sure. Cool.

There are other dirty are you guys able to mute on your?

Are there any other questions or concerns from any of the board offices? Michelle, I just wanted to circle back and highlight that contract, the accounting language in the motion so that we have it.

So it's specifically contracting and accounting. Best practices shall be embedded in the new department's design, including the applicable.

The recommendations and findings included in the correct controllers.

Finance contracts, risk management, grants management.

So published on November 19, 2024.

So that was, I'd specifically put that in there.

Because I wanted to make sure that we start off on the right foot with those recognitions. Thank you.

OK.

Anything else from the board offices on this motion?

No. OK. So we will go ahead and move on to public comment. Given the time and the number of items, we still have to discuss, we're gonna put a 30 minute cap on public public comment for this item with one minute for each speaker and we can go.

Ahead and begin with the participants, their speaker in person.

I will turn it over to Darde to start following.

So I'll follow you up and I'll connect the most of your time. When you start speaking.

And so for the first person, it is Council member Joseph.

What's for Manhattan Beach?

Wanna stand out and create marks?

Thank you and thank you for the opportunity to speak with you today.

This is very important to us in Manhattan Beach.

We have developed over the years we a recommendations from a task force back in 2017 to address homeless challenges here in Manhattan Beach. And of course, you know housing.

Facilities.

Accommodations for repatriation.

Which we've been very successful at because we work very hard at that.

And So what I really like about this new approach is that it keeps the control local 'cause. That's where everything is going to be happening.

We have created a network of residents who actually report any homeless activity.

We have given an incentive to police officers, a 3% bump in their pay to serve as the

as the homeless liaison.

With the Police Department started with one, then two.

We have basically 212 hour shifts.

Now we have 4, so two police officers company or can be at the.

Can go with the homeless navigator.

We pay for the homeless navigator with Interfaith Harbor ourselves to get a dedicated 1 because the county had given us a provided a grant for one homeless navigator for three cities.

It just didn't work.

Hey, I'm in Manhattan Beach today, you know, here's this individual who needs this homeless navigator that's shared among the three cities, OK?

I'll be there 2 days from now.

Yeah, you all know what's going to happen.

We're not going to find that person, so we want to love them at the service. We want to make sure that they know that this is a pathway to diversion in case they have mental health issues or drug issues.

Things like that. So.

We're here to help and we're really looking forward to a better relationship and having this work.

Just remember the local level.

Thank you for being here. Ron's in here.

Technical come speak EE deals with all of our cities are thinking and not just in South Bay, but across Alameda County. We love both motions.

We wish they could be merged somehow.

What I really like about Mitchell's motion is that it really causes calls out the COGS, and I think the new iteration of your motion also does.

But we want to be seen as equal partners. One of the things that you know Ezella mentioned is that it seems like feedback is not necessarily listened to.

I don't think it's necessary intentional, but it's just hard to listen to feedback cross.

All of LA County and having to implement centrally. And So what Frank Mayor Franklin is saying, let's not do that.

Let's let's take the feedback and implement those regionally. Because each region has different ways that they want to implement things. One great example is regional coordination.

We don't have to implement regional coordination the same way across all Valley

County, but if you get more funding to the cities, we can implement regional coordination globally and that would satisfy our nonprofit providers.

Our advocate is so hard about regional coordination right now.

I think change management is good. The way we interpret change management is not having what you're saying. You know you, you, you talk. But having changed management view the arbiter of this new.

Next we have Gilberts Sidoti Gilberts Siddate, director of regional homelessness programs with the Gateway City Council government.

I've been around since 1989 around the homeless issues part of the lawsuit, Lhasa and part of I've seen 7 executive directors. I've seen the issues.

I've seen the money missing.

I've seen this.

I've seen that there's an opportunity to create a change.

The Birch Commission said downsize, streamline, and I appreciate the the young lady's words.

You gotta do that.

Does it mean just cutting and pasting and going somewhere?

No, that's not what it means.

We gotta make a difference and I'll tell you something. That's the most important loss of failure in regional planning. Never included the the COGS at all never included the city, so it was just county.

Thinking that the county were including the COGS.

No, not at all.

This has to be an important thing.

Not just the voice, but at the table making decisions at the table, not just we hear what you say.

This is very important because even on the formula thing that just came out very much the effort had to make the decision because the COGS were involved.

If there's anyone that wants to speak, there is sign up sheets on the table. If you can hand it over here, I'd really appreciate it.

I will go online.

Online, we have Sherry Weaver Sherry. We want to mute yourself and we'll start your time.



Good afternoon, Sherry Weaver from harbor interface services, and I appreciate Amy everything that you're bringing out today because it just seems like you're echoing my voice, but real quickly in consideration of these motions being discussed, I hope there's consideration of the makeup of the stakeholder engagement and spec. What I'm talking about is engaging with early architects of the CES system that have both wisdom as well as current operational knowledge.

OC **Operations Cluster** 59:07
Hmm.

SW **Shari Weaver** 59:16

We know that a new department.

Will take 18 months at least to scale up, we must ensure that we launch successfully.

We do not want to transition some of the disconnect that currently exists between not only the funder and providers, but as you heard from the COGS in the cities.

And I think you know right now it feels like we're doing an interview.

For who? Our new boss is going to be, and I hope that we have the right people at the table to make sure that, you know we're making the right decision and that we launch appropriately.

Thank you.

OC **Operations Cluster** 59:49

Very much. Next we have Jenna Bruce online.

Unmute yourself and I'll start your time.

JB **Jenna Bruce** 59:53

Hi, my name's Jenna. My birthday. Homeless services. For the last four years in LA County, and I'm really concerned about the oversight of finances. I worked at upward Bound House, which has been in the news recently because of conflicts with the CEO signing a check for them.

And it was a well known fact when I worked there that.

The two.

We're in cahoots together and there was I just saw a huge lack of oversight on the nonprofits themselves, and I think one of the biggest solutions is a grassroots approach.

OC **Operations Cluster** 1:00:32

Yeah.

JB **Jenna Bruce** 1:00:37

Grassroots does not have to mean small grassroots. Just means including the people with lived experience.

OC **Operations Cluster** 1:00:38

Who's?

JB **Jenna Bruce** 1:00:44

I work at the coalition to Abol slavery and trafficking now.

20% of our staff has lived experience. One of the best nonprofits I've ever seen.

OC **Operations Cluster** 1:00:56

Thank you very much.

Next we have stanza.

Please start speaking.

I'll start your time.

Do you remember yourself?

Online.

Counsellor patrou.

CP **Constanza Pachon** 1:01:08

Hello, can you hear me?

Can you hear me?

OC **Operations Cluster** 1:01:11

Mm hmm.

CP **Constanza Pachon** 1:01:13

OK.

Hi my name is Constance Patrancia of the whole child lead agency for homeless families in Espa 7. I really like to.

Thank the supervisors for knowing the need of changing the system, but I really want to encourage that service providers continue to be seen as partners in the designing of this new county Department or initiative to ensure that more bureaucracy does not encrypt in and that the different.

Needs at this point, levels are taken into account, not as we're experiencing nowadays. It is very important that the great characteristics that make DHS. Successful in helping the homeless services do not get bogged up with the bureaucracy of a big bigger.

OC **Operations Cluster** 1:02:05
OK.

CP **Constanza Pachon** 1:02:06
Department, thank you so much.

OC **Operations Cluster** 1:02:08
Thank you very much.

OK.

Next we have Corinne Burerson. Brandon, do you have one minute?

I'll start your time when you start speaking.

OK. Hi everyone.

My name is Corina Post.

I'm with Local 721 SEIU.

I want to acknowledge the dedicated workforce at Lawson, many of whom have lived experience with homelessness and provide life saving services daily.

We cannot allow this process to displace or disadvantage the very people who have been at the forefront of this crisis. The feasibility report claims ongoing consultation between the county and Saiu, but this has not happened.

We demand that further talks be delayed until FAU has a proper seat at the table.

No union representative.

Workers should be forced to compete or reapply for their position.

They've already proven their value.

We also demand that all workers retain their Union representation and their tenure be recognized without the new probationary period.

Lots of workers have been on the front lines during emergencies like COVID and the

recent wildfires.

Any transition should not disrupt their livelihoods or the essential services they provide.

We demand the county CEO set up a series.

First of Saiu to ensure workers rights are protected and the services remain uninterrupted.

We cannot afford to lose their expertise, dedication and lid experience.

Thank you.

Thank you very much. Thank you.

All right.

Anyone else online that would like to speak, please raise your hand teams or speak up.

Do you wanna hear it in person?

Seeing none, we'll move public comments on the session. OK.

Perfect. OK.

Now we can move on to the next part of our agenda, which is our.

Yeah.

Our discussion items will the first item is thank you. Thank you all.

Thank you. Is a board letter from CEO on adjustments to employee retirement contribution rates.

We can please invite departmental representatives.

So it's introduced to talk and you can begin.

Hi everyone.

My name is Leslie Rooney and I'm a CPO benefits and then to my right is.

Philpay okasiah with with CEO finance.

We're here.

We're going to present you.

Hold on one moment. If I could just ask everybody that's exiting to please keep your voices down. Amy Tyler.

Yeah. Thank you.

Feel like they're following this room?

OK, we'll continue.

Thank you.

Sure. We're going to do a joint presentation for four AMB. Because the the letters that will be going before the board on April 8th are actually connected.

So I'm going to go ahead and start the presentation and then I will hand off the tilting just to give a background. As I mentioned, these two board letters that will be going on the April 8th Board agenda.

The purpose is for CEO Ann Lacera's recommendations.

To set new employer and employee retirement contribution rates.

And so it's at a level sufficient to fund the plan liabilities that are identified in the milliman's June 30, 2024 actuarial valuation report.

Lacera's Board of Investments approved and recommended both of the rates on their February 12, 2025 meeting.

So this requires following that board meeting adoption no later than 90 days following the new fiscal year. So the rates will be effective July 1, 2025 and employees will see the new rates reflected in their July 30, 2025 paywalls. Just to give a back.

On the county employees retirement Law of 1937.

Searle requires lacera.

Board of Investments to do an actual evaluation of the retirement system once every three years and make recommendations to the Board of Supervisors on any changes to the employer and for employee contribution rates as necessary to properly fund the pension system.

Lacera's Board of retirement funding policy.

Further goes that they'll do an annual valuation to comply with Pepa's law.

So we're going to go to the valuation just really quickly.

So for the employee contribution rates this year, only the Pepperell plans general Plan G and safety plan C are going to be getting adjustments to their employee contribution rates. And that's because the Searle plans the legacy plans.

A more extensive study is done every three years.

It's called the triennial, so we will be due for that study next year.

And then all of the employee retirement plans, you will most likely see us coming back to you again.

And then there will be a change in all of those rates.

This year, however, it's only Peppa, because they don't do that.

Very extensive study.

So Pepper requires that pepper members at a minimum pay 50% of the total normal cost rate of their retirement plan. The county, the employer pays the other 50.

Super set and so every year there's going to be some type of change in the active

member population of these plans that will cause some change to that normal cost rate.

And so that's why there's always changes every year.

This year there is a slight increase.

For both of the Pepperell plans.

For general plan G.

They're going to see an increase by zero.

.02%.

And so the recommended rate change is gonna go from 9.28% to 9.30%.

For safety plan C, it is also an increase by 0.17%.

And so you're going to see a change in the employee retirement rate from 14.97% up to 15.14%?

And then before I hand it to page, we just wanted to let you guys know that we did notify CCU and local Ciu of the recommended rate changes.

Via e-mail the day after the BOI meeting.

SEIU stated that they did not need for us to meet this year and we have not heard back from CCU at this time that we're briefing you.

And then with that, I'm going to go ahead and turn over to Sophie, and he's going to talk more about the employer portion of the new retirement contribution.

Hey, thank you, Leslie.

So the 2nd letter, like Leslie mentioned is similar is related to the first.

It it contains 2 recommendations. The first one is to adopt the fiscal year 2526 employer and employee retirement contribution rates as determined by LACERA.

The rates have to be implemented by September 20/29/2025 and the second recommendation.

Is to instruct the auditor controller to make system changes necessary to implement the first recommendation.

Also, as Leslie mentioned, the goal of these recommendations is to make sure that we set the employer an employee retirement contribution rates at a level that is sufficient to fund the retirement system liabilities.

OK. And the adoption of these recommendations will result?

In a decrease to the county's retirement contribution rate from 0.27% to 25.61% in fiscal year 2526, however.

So even though the retirement rates are going down.

This will actually result in an increase in.

The county's retirement contribution, and that is because.

The overall payroll is gonna increase in fiscal year 2526.

These changes we've incorporated the increase in cost in the fiscal year 2526 recommended budget that will be presented to the board in April 2025.

And that concludes my presentation.

Let us know if you have any questions.

Do any officers have questions?

Any questions?

Thank you so much for your presentation. Thank you.

OK. And now we will move on to the next item, which is the.

Contract for board budget system, application support and enhancement implementation services from left.

Good afternoon.

My name is Cindy Balgadin.

I'm the director for Incva.

So the purpose of this action is to approve A5 year contract.

With Council Meeting LLC, the application support and professional services.

For the LACDA board budget assistance, these services are essential to ensure that the budget system remains aligned with evolving, evolving industry standards and provided efficiencies to meet lacda's budget financial needs.

A professional consultant services will include, but not limited to the following maintained integration with Lac Da's Financial and human resource systems to better manage and.

Reconcile.

Budget and data implement new modules, functionalities and tools to improve budget, finance, analysis and monitoring and lastly enhance existing modeling.

The find your contract summary is for 909 thousand \$444,755.25 which?

Comprised of 878,520 four \$0.94 for application support and professional services.

And \$66,230.31 for full dollars for additional board budget system applications, support and enhancements.

This includes the presentation.

I'm open for questions.

Wonderful. OK. Do you need my colleagues have questions?

OK.

Thank you.

Thank you.

The public comments will include supported. Sure, we can do public comment on any of the discussion items if there are any speakers related to items AB or C, Please come forward.

We're standing on teams.

Doing nothing.

Now we move on to presentation items, which is the 20252026 recommended budget operations budget presentations.

Thanks.

Yeah.

So for me.

People that.

Program so sorry about that.

Let's kick it off.

We'll be up there.

You guys want to introduce yourself?

Sure. Good afternoon, deputies. Anthony Baker, CEO budget manager, over operations cluster with me today at the team, Thomas Lesko, Minmark Monique Neri. Jonathan Diaz. You're welcome.

Thank you for having us here today.

Today, before you is the briefing on the 202526 recommended budget.

Before we begin, I want to point out a few things. Each of these operating departments will have.

Will include a series of adjustments.

That are centrally funded employee employee benefit adjustments as well as the removal of thank you one time of one time funding. These changes are insignificant and the team will simply refer to those as centralized adjustments. Also included in your presentation today are departmental curtailments, which are being taken.

To help mitigate budget pressures, including including but not limited to AB 218.

The elimination of one time ARPA funding.

And various fire impacts.

So with that, I turn it over to his team and Thomas to begin.

Thank you.

So I'll I'll start us off with our first department, LA Plaza de Quoteria Arcas.

They have one item is their operating agreement.

This reflects an increase of funding pursuant to the board approved operating agreement.

This is their annual CPI adjustments. Ongoing funding for LA Plaza.

Moving on to the next Department Museum of Art.

They have first item salary, employee benefits.

This is the deletion of 1 Carpenter vacant position.

And decreases in various point benefits, which is fully offset by board approved increase in salaries and then services supplies.

Item 2.

Operating agreement. This is increase in funding pursuant to the 1994 operating agreement.

This is similar to the Plaza.

This is the annual CPI adjustments. This ongoing funding for LACMA.

Item 3 is one time funding. This adjustment to remove prior year funding that was provided on one time basis, which was consistent with the board approved operating agreement.

And item 4 grant, we are this reflects an adjustment to remove one time funding that was provided for PIP Grant.

Moving on to Museum of Natural History.

First item salary employee benefit reflects the deletion of one special Assistant Museum of Natural history position.

Position is vacant and decreases in various employee benefits, which is fully offset by board approved increases in salaries and services and supplies as well.

Item 2.

Operating agreement.

This is similar to LA Plaza and Lackland. This increase in funding to the board approved operating agreement, so their annual CPI adjustment.

Ongoing funding for the museum Natural History.

Item 3 is one time funding. This adjustment is from prior year funding that was approved consistent with the board approved funding agreement.

And item 4 is a ministerial adjustment.

We are realigning a probe to conform to Gatsby 87.

Moving on to County Council, first item elements, vacancies. This is the deletion of five total positions, so 2 senior clerk positions, one senior tax clerk, one network

systems administrator, two position and one library assistant, one position.
The average vacancy rate here is about 1100 days.

LH **Louie Hernandez** 1:24:15

Oh.
It's still captured transcribed.
Come on, Tony.

OC **Ops Cluster** 1:27:34

OK, go back up. Yeah, all good.
Oh yay.
Exciting.
OK.
So we are gonna go ahead and resume, right?
Can everybody hear online?
I'm looking for folks.
Yeah, because it's it's highlighting.
So yes, yes, they can hear. OK, perfect.
Yes. Oh, we're getting lots of yeses. OK, step away for one day.
There are a lot of, yes, yeah.
OK.
So you're giving rough.
Ly.
Under curtailment.
Items 42 and three under it reflects the reduction in services with high funding services and supplies, funding for equipment, repair and maintenance it refresh and IT consulting services to each of those programs.
OK. Are there changes item number one case, administrative support?
Program reflects one time funding to provide administrative support for the PACE program, operational costs, while the county suspended the PACE program in 2020. So there are no new participants. The amount of administrative services that is provided to the remaining participants stays the same. Services include communication with, with homeowner on contracts, laws, suits, refunds, maturity payoff and general questions.
Questions items number 2-3 and four are increases to ISD appropriation based on

anticipated customer demand for services, mainly for software licensing and equipment.

Item number 5 reflects an increase in reimbursable funding, mainly due to services received from other county departments.

Item number six, persisting and contract reflects an increase in reimbursable funding, primarily for audits and contracts.

Relate to legal services.

Sorry, item number 7 reflects a decrease in facilities related operating costs for building maintenance and improvement with an increase primarily in the lakh calories cost item number 891011 and 12 are central adjustments and item number 13 is a adjustment to remove prior.

Year funding that was provided on a one time basis for the various programs.

No, with ice and coach, Next up is art and culture and number one is a curtailment for the organizational grants program. This is an 11% reduction in grant funding available to nonprofit arts organizations.

This goes the current budget is 5.7 million and this takes the budget to 5.1 million.

Item number two, this is for three.

Revenue offset positions. The first position will provide in person on site support.

I got secure youth treatment facilities which is very J Nidar juvenile hall, and this is fully offset by JIRBG revenue. The second position is fully offset by J2CPA revenue and it's to support arts programming in LA County Parks and Community settings and.

The third position is fully offset by Bloomberg Philanthropy, and that's to support the launch and implementation of a new teen arts.

Internship program.

Items 123.

There are centralized adjustments and item number four is a reclass.

And item number 5 is also a centralizing adjustment.

The next department is register recorder.

Item number one.

This is curtailments to the four programs listed in the below.

So this is technical services, admin, administration elections and voter registration.

So this is the deletion of five temp positions in technical services and admin specifically, and these are vacant positions with the average vacancy rate of 3700 days. Also, the deletion of 166,000 total in overtime.

And.

The reduction of 3.2 million in services and supplies primarily for technical services and election administration.

Other changes item number one. So this is the addition of one position to support the VSAT ballot layout system.

And this is fully offset by a reduction in services and supplies and the position will monitor and maintain the hardware and software of the VSAT ballot layout system. And will bring resources in house and take on tasks that are currently performed by contractors and vendors.

And there's also 31.5 million in funding for the VSAT election system model.

Items 234 and five are centralized adjustments. Item number six is the board of reclassification position classification, item 7.

This is an operational adjustment and this is an increase in services and supplies appropriation, fully offset by special fund revenues, and this is primarily to continue to finance the restricted covenant project and this is where the department contracts with the vendor to remove language and original recorded doc.

That contain unlawful restrictions. Item a.

This is a centralized adjustment as well.

Next is Board of Supervisors. So the 1st.

Adjustment is on accountants.

And this reflects the deletion of positions from the following areas.

So this there's nine in administration 2IN commissions, 2IN assessment, appeals, board two, an OIG, one in the Office of Child Protection, One in Human Relations Commission, and one in campaign compliance.

Number two-part of their curtailment is a reduction in SNS appropriation for the Human Relations Commission and campaign compliance as well.

Number one, in June, expanded programs. This is for the governance reform task force.

So this is one time funding to support the establishment of the government's task force pursuant to Measure G County Charter amendment, and this includes 984,000 in funding for three staff members.

And 891,000 in S&S costs.

And S&S costs include stipends, County Council charges, consulting costs, temp services, meeting space and various office supplies.

And other changes items.

123 and four, these are centralized adjustments.

Item number 5.

This is the ministerial adjustment.

This is an alignment of expenditures and Billings.

Senators and Billings for services based on historical and anticipated trends.

So this is changes in IFT and revenue for services provided to other county departments, including increase in hearing officers for the Civil Service Commission.

Is app services, cop services and temporary personnel services.

Item 6. This is an 8109 realignment.

This is the adjustment to remove prior year funding that was provided on the one time basis for the CCJCCC.

And item 7 is the centralized adjustment.

Thank you, Monique.

Auditor controller curtailments items number one and two reflect the deletion of vacant positions less than a year and a disbursement ensured services units item number three services and supplies reflects a reduction in services in Spice 20, facility cost training and travel expenses and item number four overtime F.

A reduction overtime fund.

Are the changes item number one?

Vdd maintainer flex one time 24 volts and cost for ISD to maintain the property tax database.

Legacy maintenance.

This is a 5050 cost between order controller and TTC.

Item number two under other changes tracking system of explaining maintenance and support of the new unbud First M tracking system for the offset by IFT from the Department of Children and Family Services.

The one time cost is going to be purchased.

The system's been purchased by DCFS, and that's a one time cost on there and not out of the control.

Items 34567 and eight are centralized adjustments and item 9 ministerial adjustments reflects a realignment of appropriation. I oftent revenue based on current trends.

Auto controller integrated applications.

Other changes?

Number one system upgrade costs funding for 3rd year implementation.

Cost of upgrading the enterprise, financial and human resources, software, applications and related services for a one time funding.

That's two more years left for implementation, and that funding has been set aside.

And the committed for Financial systems fund.

Item number two, once I'm finished, is a centralized adjustment.

Moving on to the assessor.

Item one under containment of SNS. This is reflects a reduction in services and supplies. Funding for office expenses, telecommunications and IT services.

Item number 2.

Capital assets reflects a reduction in capital assets funding for miscellaneous equipment.

Number one, under new and expanded programs, district appraisals reflects the addition of 30 appraiser and three supervising appraiser positions to process new construction and transfer valuations, partially offset by SB-2557 revenue.

And items 1234 and five under.

Other changes are centralized adjustments.

And #6 minutes of adjustment, flexibility, alignment of appropriation based on current trends and that's realignment of SMS and other charges for Gatsby 96.

Moving on to consumer business affairs curtailments, item number one services supplies reflects a reduction in services, supplies, funding our office supplies outreach materials and building maintenance.

Item number one under other changes altered in the Community Center, reflects ongoing funding to support the Altadena Community Center and the addition of one Community Center director, One Community Center Specialist 2.

One community health worker in one neighborhood worker positions, and this is a transfer of funding from aging and disabilities over to Dcpa.

Item number 2.

Once I'm finding you continue to support the SCHLAC program through June of 2026.

Item number three represent LA reflects one time funding to continue to support the representative represent LA program through June of 2026.

I don't know four children savings account reflects one time funding to support the city of Los Angeles Children's Savings Account program.

This is year five of five of the contract with LA City terminating the program.

Item number 5.

Small claims and dispute resolution reflects revenue and appropriation adjustments to align Dcpa small Claims advisor program and dispute resolution program funds with operating budget based on historic trends items 678910 and 11 are all centralized adjustments.

And that's it for dcva.

Moving on to treasure and tax collector item number one under determines reflects the deletion of agent positions from IT banking operations. Two positions internal controls, three positions public administrator, one position, tax collections 4 positions and administrator administration. One position item 2 reflects a reduction in overtime funding.

Item number three services and supplies reflects a reduction in services and spouse funding for office supplies.

An item for other charges.

Reflex. A reduction? Other charges for funding through equipment maintenance and services for storage containers.

Are the charges item number one? Pdb mainframe reflects one time funding for hosting costs from ISD to maintain the property tax database legacy mainframe. And again this is a 5050 split pause between auditor controller and TTC.

Items 2.

3456 and seven, all centralized adjustments and item number 8 was administer adjustment, which reflects the realignment of various servicing suppliers, IFC and revenue. Based on current trends.

And that is all for operations question.

Thank you, team.

This time we will open up any questions.

Any questions from any of the deputies?

Or any of the deputies online.

OK, hearing none.

We can open it up to public comment.

Would you like to?

Anyone here for public comment? Please stand up or speak up.

Are there anyone here online who would like to make a public comment?

Please raise your hand on teams or speak up.

Seeing here and I'm back to you chair.

Wonderful. That was really quick. Perfect.

OK, so having no other items, we can adjourn today's meeting at 3:46. Thank you all.
Right. We were really confused.
Worst case scenario.

- **Dardy Chen** stopped transcription