



Mission

Our mission is to foster a community where every veteran, service member, and their family is honored and supported through advocacy, resources, and dedicated services.

Mandatory & Major Duties

- Expand access to vital care and resources
- Address the unique needs of women, justice-involved, homeless, and aging veteran population
- Implemented Board-directed initiatives around suicide prevention, justice-involved, and homeless veteran population
- Integrate services through Veterans Peer Access Network (VPAN) and collaborations with CBOs
- Enhance outreach, increase access to services, and ensure veterans receive the support they need

Department Strategic Plan Exists?



No Strategic Plan

2024-25 Budget (\$Thousands)

As of Supplemental Budget Phase

| EXPENDITURES/APPROPRIATIONS | | | | | |
|------------------------------|----|--------|--|--|--|
| Total S&EB | \$ | 9,944 | | | |
| Total S&S | | 9,240 | | | |
| Other Charges | | 223 | | | |
| Cap Assets – Equip | | - | | | |
| TOTAL GROSS APPROP | \$ | 19,407 | | | |
| Intrafund Transfers | | 6,971 | | | |
| TOTAL NET APPROP | \$ | 12,436 | | | |
| Revenue | | 4,096 | | | |
| NET COUNTY COST ¹ | \$ | 8,340 | | | |
| TOTAL BUDGETED POSITIONS | | 65 | | | |

¹ Includes restricted and unrestricted locally generated revenues

TOTAL BUDGET REQUEST FOR 2025-26 RECOMMENDED BUDGET PHASE (\$Thousands)

Department Budget Request:Budget Priorities

Listed in order of priority, Amounts in \$Thousands

\$7,974
Gross Approp

\$1,375
Total IFT

\$5,649
Total NCC

| Priority # | Request Title/Short Descriptor | Funding Source | Gross Approp | less IFT | less Revenue | | | Primary Use of Funding (S/D = Service Delivery) | Externally Required? | Board Priority? | Directed by Motion? | Data & Metrics Plan? |
|---------------|--------------------------------|-------------------|-----------------|-------------|-----------------|------------|---|---|-------------------------|-----------------|------------------------|----------------------------|
| 1 | VA House Matching | RO | \$ 986 | \$ - | φ 300 | | - | S/D - Public | N | - | N | N |
| 2 | VA LSV Grant | RO | 300 | - | 300 | _ | - | S/D - Public | N | - | N | N |
| 3 | Navigator Variance | RO | 24 | 24 | | - | - | S/D - Public | N | - | N | N |
| * | Other Ministerial Changes | | (2,010) | (300) | (336) | (1,374) | - | Administrative | N | - | N | N |
| | TOTAL | | \$ (700) | \$ (276) | \$ 950 | \$ (1,374) | - | | | | | |

Position Change



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TOTAL BUDGET REQUEST FOR 2025-26 RECOMMENDED BUDGET PHASE (\$Thousands)

\$7,974 Gross Approp

Department Budget Request:

Unmet Needs

Amounts in \$Thousands

\$1,375

\$950 Total Revenue

\$5,649 Total NCC



| # | Unmet Need | Approp | | IFT | | Revenue | | NCC | | Positions |
|-----------|------------------------------|--------|-------|-----|-------|---------|---|-----|-------|-----------|
| Tier 1: 0 | Critical Unmet Needs | | | | | | | | | |
| 1 | Homeless Services | \$ | 3,555 | \$ | - | \$ | - | \$ | 3,555 | 4.0 |
| 2 | Justice-Involved Division | \$ | 1,457 | \$ | - | \$ | - | \$ | 1,457 | 10.0 |
| 3 | Suicide Prevention | \$ | 135 | \$ | - | \$ | - | \$ | 135 | 2.0 |
| Tier 2: | Priority Unmet Needs | | | | | | | | | |
| 4 | Administrative Services | \$ | 625 | \$ | - | \$ | - | \$ | 625 | 4.0 |
| 5 | Veteran Services | \$ | 766 | \$ | - | \$ | - | \$ | 766 | 6.0 |
| 6 | County Counsel Services | \$ | 200 | \$ | - | \$ | - | \$ | 200 | - |
| 7 | DHR Shared Services | \$ | 285 | \$ | - | \$ | - | \$ | 285 | - |
| Tier 3: | Other Unmet Needs | | | | | | | • | | |
| 8 | VPAN | \$ | 1,591 | \$ | 1,591 | \$ | - | \$ | - | - |
| 9 | DMH Shared Space | \$ | 60 | \$ | 60 | \$ | - | \$ | - | _ |
| | Total Department Unmet Needs | \$ | 8,674 | \$ | 1,651 | \$ | - | \$ | 7,023 | 26.0 |

Tiering Definitions

TIER 1: Critical Unmet Needs

Requests where, if unfunded in the upcoming budget year, a department would be prevented from meeting mandatory obligations imposed by settlement, contract, audit finding, new legislation, Board mandate, or imminently cause a health or safety risk.

Detailed justification for critical unmet needs must be included in a department's budget requests submission.

TIER 2: Priority Unmet Needs

Requests where, if unfunded in the upcoming budget year, a department would be prevented from establishing, maintaining or enhancing programs and services having a close nexus to the department's statutory obligation(s) and/or core mission.

Detailed justification for priority unmet needs must be included in a department's budget requests submission.

TIER 3: Other Unmet Needs

Requests that do not meet the criteria in either category above. Other Unmet Needs include requests that are not characterized by urgency but are included to establish a record of the request (whether submitted with or without justification) or to signal a current intent to submit the request in one of the two prior categories in a future budget phase. Requests in this category are not limited to requests funded by NCC.

Documentation for these requests does not need to be included in a department's budget requests submission.





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Total IFT

\$950 Total Revenue **\$5,649**Total NCC

26.0 Position Change

| Budget Challenge/Pressure | Source | Impact Summary |
|--|----------|--|
| INCREASED OPERATIONAL COST to cover County Counsel and Human Resources shared services | Internal | County Counsel and Human Resources shared services are unavoidable expenditures as the Department expands services, hires staff, and delivers services. |
| PROGRAM/SERVICE STAGNATION due to lack of funding for critical programs and services | External | Insufficient funding for critical programs and services severely limits the Department's ability to achieve key objectives such as ending veteran homelessness within three years, addressing the tailored needs of justice-involved veterans, implementing comprehensive suicide prevention services, and expanding administrative support to sustain these efforts. Without adequate resources, these urgent priorities remain unmet, leaving vulnerable veterans without the critical interventions they need to improve their quality of life and thrive within their communities. |
| UNDERFUNDED S&S OBLIGATIONS | Internal | The Department relies on cost savings to ensure it can cover all S&S obligations, most of which are related to critical infrastructure needs, such as building repairs, maintenance, and shared services. This is not sustainable as a long-term solution. Highlighting the need for a more stable funding model. |