



**PUBLIC REQUEST TO ADDRESS  
THE BOARD OF SUPERVISORS  
COUNTY OF LOS ANGELES, CALIFORNIA**

MEMBERS OF THE BOARD

HILDA L. SOLIS  
HOLLY J. MITCHELL  
LINDSEY P. HORVATH  
JANICE HAHN  
KATHRYN BARGER

**Correspondence Received**

Agenda #	Relate To	Position	Name	Comments
The following individuals submitted comments on agenda item:				
39.		<b>Favor</b>	Cassandra F Bolden	
			Nicole Osyka	
		<b>Oppose</b>	Aleks Navasardyan	
			Bryan Ranger	
			Monisha Parker	<p>Explaining the revenue and expenditures for the budget of the Antelope Valley Community College District (AVCCD) for the fiscal years 2025-2026 involves presenting a clear and structured overview of the financial plan. Here are the key components to consider:</p> <ol style="list-style-type: none"> <li><b>Overview of the Budget Process</b> Introduction to the Budget: Describe the purpose of the budget, which is to allocate resources to meet the educational needs of the community, support college programs, and ensure fiscal responsibility. Stakeholder Involvement: Highlight how stakeholders (students, staff, faculty, and community members) have been involved in the budgeting process.</li> <li><b>Revenue Sources</b> State Funding: Discuss the primary source of revenue, which typically comes from the state through apportionments. This is often based on student enrollment figures. Local Property Taxes: Explain the impact of local property taxes, which contribute to the district's funding. Student Fees: Outline tuition fees or other student-related fees that provide additional funding. Grants and Contracts: Mention any federal or state grants, as well as contracts with other entities, that contribute to the budget. Auxiliary Services: Include revenue from college-related services such as bookstores, food services, and other student services. Endowments and Donations: Note any contributions from alumni or community members that support college programs.</li> <li><b>Expenditures Breakdown</b> Instructional Expenses: Detail the costs associated with faculty salaries, instructional materials, and classroom facilities. Administrative Costs: Outline expenditures related to administration, including salaries for administrators and operational costs. Student Services: Discuss funding dedicated to student support services such as counseling, tutoring, and financial aid. Facilities and Maintenance: Present the budget for maintaining and upgrading college facilities, including utilities and repairs. Technology and Equipment: Explain investments in technology and equipment that enhance learning and administrative efficiency.</li> </ol>



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Financial Aid: Include any funds allocated for scholarships, grants, and other financial aid programs to assist students.

### 4. Budgetary Goals and Priorities

Strategic Goals: Link the budget to the district's strategic goals, such as improving student outcomes, expanding program offerings, or enhancing community engagement.

Equity and Inclusion: Highlight efforts to ensure that budget allocations address equity and inclusion in terms of access to education for all students.

### 5. Challenges and Considerations

Economic Factors: Discuss any economic challenges (e.g., inflation, changes in state funding) that may impact revenue and expenditures.

Future Projections: Consider potential changes in enrollment and how that may affect funding in subsequent years.

### 6. Conclusion

Summary: Summarize the overall budget goals and how they align with the mission of the Antelope Valley Community College District.

Encouragement for Participation: Encourage community involvement by inviting feedback and suggestions regarding the budget.

This structured explanation provides stakeholders with a comprehensive understanding of the financial landscape of the Antelope Valley Community College District for the 2025-2026 budget, highlighting both revenue sources and expenditure priorities.

Reducing expenditures while strengthening services in an educational institution like Antelope Valley Community College District requires a multi-faceted approach. Here are some strategies that could be employed across the various areas of expenditure:

#### 1. Instructional Expenses

Adopt Open Educational Resources (OER): Replace costly textbooks with OER to reduce costs for students and potentially lower instructional materials expenses.

Online and Hybrid Courses: Develop more online and hybrid course offerings to maximize instructor efficiency and reach a broader student population without increasing costs.

Collaborative Teaching Models: Implement team-teaching strategies or cross-disciplinary courses to reduce the need for multiple faculty while enhancing student learning.

#### 2. Administrative Costs

Streamline Processes: Review and optimize administrative workflows to reduce redundancy and improve efficiency. Implement technology solutions to automate routine tasks.

Shared Services: Explore working with other institutions for shared



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administrative services like HR, payroll, or purchasing to reduce costs.  
Professional Development: Invest in training for staff to enhance productivity and reduce turnover, which can help minimize hiring and training costs.

### 3. Student Services

Enhanced Digital Services: Shift more student services online, such as advising, counseling, and registration, to reduce staffing needs and improve access.

Integrated Support Systems: Use a case management approach to provide comprehensive support for students, reducing duplication of efforts and improving service outcomes.

Collaboration with Community Organizations: Partner with local organizations to provide services such as counseling, career guidance, and health services at reduced costs.

### 4. Facilities and Maintenance

Energy Efficiency Upgrades: Invest in energy-efficient solutions like LED lighting and improved HVAC systems to reduce utility costs over time.

Regular Maintenance Schedule: Implement a preventative maintenance schedule to extend the life of existing facilities and reduce major repair costs.

Space Utilization Assessment: Reassess the usage of campus spaces to identify underutilized areas that can be repurposed or leased out to generate additional revenue.

### 5. Technology and Equipment

Cloud Solutions: Consider using cloud-based software to reduce upfront costs for high-maintenance server equipment and to scale resources as needed.

Lease vs. Buy: Evaluate whether leasing technology and equipment would be more cost-effective than outright purchases, considering total cost of ownership.

Virtual Labs: Invest in virtual lab solutions for fields where physical labs are necessary but costly to maintain, which can cut down on physical resources.

### 6. Financial Aid

Streamlined Application Processes: Enhance and simplify the financial aid application process to increase accessibility and maximize funding availability for eligible students.

Partnerships with Local Industries: Develop partnerships with local industries for scholarships or internships that also support student employment, potentially reducing the demand for financial aid.

Targeted Outreach: Increase outreach efforts to students who may qualify for Pell Grants or other financial aid to boost enrollment and retention without needing additional financial resources.

### Additional General Strategies

Data-Driven Decision Making: Regularly analyze performance data across all departments to identify areas for improvement and opportunities to cut costs while maintaining quality.

				<p>Open Feedback Channels: Establish mechanisms for staff and students to provide feedback on services and suggest improvements, fostering a culture of innovation and engagement.</p> <p>By implementing these strategies, Antelope Valley Community College District can potentially reduce expenditures while enhancing service delivery to students. Balancing cost savings with quality improvements will require ongoing evaluation and adjustment.</p>
		<b>Other</b>	Anjolie Barrios	Our colleges need to be supported.
		<b>Item Total</b>	<b>6</b>	
<b>Grand Total</b>			<b>6</b>	