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## COUNTY OF LOS ANGELES DEPARTMENT OF AUDITOR-CONTROLLER

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OSCAR VALDEZ AUDITOR-CONTROLLER

**CONNIE YEE**CHIEF DEPUTY AUDITOR-CONTROLLER

ASSISTANT AUDITOR-CONTROLLERS

MAJIDA ADNAN RACHELLE ANEMA ROBERT G. CAMPBELL

February 4, 2025

TO: Each Supervisor

FROM: Oscar Valdez

Auditor-Controller

Robert G. Campbell

Assistant Auditor-Controller / Chief Audit Executive

SUBJECT: REPORT BACK ON PRIOR LOS ANGELES HOMELESS SERVICES

AUTHORITY SUBRECIPIENTS WITH OUTSTANDING CASH

ADVANCES (November 26, 2024, Board Agenda Item 5)

On November 26, 2024, the Auditor-Controller (A-C) presented the results from its Los Angeles Homeless Services Authority (LAHSA) — Finance, Contracts, Risk Management, and Grants Management Review report (Report) to your Board, which instructed the A-C to report back on the six LAHSA subrecipients who received annual cash advances that were not recouped before their contracts ended, including whether the subrecipients are providing services under current County contracts.

As of January 29, 2025, LAHSA has not recouped any of the outstanding annual cash advances identified in our Report (detailed below). LAHSA management indicated they are in the process of sending letters to the subrecipients to establish repayment plans.

No.	Subrecipient	tstanding Advance
1	Mt. Olive Lutheran Church	\$ 12,275
2	Jewish Free Loan Association	\$ 25,000
3	East San Gabriel Valley Coalition	\$ 45,000
4	Shelter Partnership Inc.	\$ 50,000
5	Integrated Recovery Network	\$ 126,767
6	WVHY, Inc.	\$ 150,000
	Total	\$ 409,042

In addition, we found no indication that the County has contracts with any of the six LAHSA subrecipients. Specifically, we reviewed transactions in the County's enterprise financial system and did not identify current payments to those subrecipients. We also contacted each subrecipient, and all six reported they do not have County contracts.

If you have any questions please call us, or your staff may contract Jeffrey Ho at <a href="mailto:jeho@auditor.lacounty.gov">jeho@auditor.lacounty.gov</a>.

OV:CY:RGC:JH:meb

c: Fesia A. Davenport, Chief Executive Officer Edward Yen, Executive Officer, Board of Supervisors Dr. Va Lecia Adams Kellum, Chief Executive Officer, LAHSA



#### **COUNTY OF LOS ANGELES**

Kenneth Hahn Hall of Administration 500 West Temple Street, Room 713, Los Angeles, CA 90012 (213) 974-1101 ceo.lacounty.gov

#### CHIEF EXECUTIVE OFFICER

Fesia A. Davenport

February 28, 2025

To:

Supervisor Kathryn Barger, Chair

Supervisor Lindsey P. Ho

Supervisor Lindsey P. Horvath Supervisor Holly J. Mitchell Supervisor Janice Hahn

From:

Fesia A. Davenport

Chief Executive Officer

FEASIBILITY OF IMPLEMENTING THE BLUE RIBBON COMMISSION ON HOMELESSNESS REPORT RECOMMENDATIONS NO. 1 (ESTABLISH A COUNTY ENTITY DEDICATED TO HOMELESS SERVICE DELIVERY) AND NO. 3 (STREAMLINED LAHSA) (ITEM NO. 90D, AGENDA OF NOVEMBER 26, 2024)

On November 26, 2024, the Los Angeles County (County) Board of Supervisors (Board) adopted a Board motion (motion) directing the Chief Executive Office (CEO) to provide a 60-day, 90-day, and 120-day written feasibility report with next steps to implement the Blue Ribbon Commission on Homelessness Report Recommendation No. 1, establishing a new County Department dedicated solely to serving people who are unhoused or at risk of becoming unhoused, and Recommendation No. 3, streamline the responsibilities of the Los Angeles Homeless Services Authority (LAHSA) by having them retain only the core functions required as lead on the Greater Los Angeles Continuum of Care including the Homeless Management Information System administration, the Greater Los Angeles Homeless Count, and other emergency response services as designated and funded by the Board.

Due to the recent wildfires, the CEO requested that the 60-day and 90-day written feasibility report be combined into the 90-day report. The motion directed the CEO to provide the following updates in the 60 and 90-day reports:

- Current staffing levels and funding within the CEO Homeless Initiative (CEO-HI) and the Department of Health Services Housing for Health (DHS-HFH)
   Program.
- A preliminary evaluation of LAHSA's staffing levels and other key information.



- A high-level schedule for the creation of the new department.
- A plan to fill positions by conducting an open recruitment in which consideration is limited to applicants currently employed at LAHSA.
- A preliminary summary of County and LAHSA programs and functions that will transition to the new department, including a functional "end state" organizational chart.
- Proposed phasing of department operations, funding transfers, projected staffing needs, necessary classifications, and job duties.

This serves as the 60 and 90-day report back in response to this motion.

#### Current Staffing Levels and Funding Within CEO-HI and the DHS HFH

CEO-HI has 76 budgeted staff items (Attachment I) and an overall budget of \$1,429,993,000 in Fiscal Year (FY) 2024-25. CEO-HI's largest funding source has historically been Measure H and will be Measure A starting in FY 2025-26. Attachment II provides the FY 2024-25 Final Adopted Budget for the Homeless Initiative inclusive of Measure H revenue. Attachment III provides the projected Measure A revenue for FY 2025-26.

DHS-HFH has 629 budgeted staffing positions of which 245 are County positions (Attachment IV) and 384 are contract employees that are assigned to all aspects of DHS-HFH operations and service areas. DHS-HFH has an overall budget of \$875,042,000 of which \$293,298,000 is Measure H funding (Attachment V).

DHS-HFH provides a broad continuum of homeless services – outreach, interim housing, permanent housing, and a range of supportive services – to people experiencing homelessness countywide. The size and scope of resources administered by DHS-HFH make it one of the largest homeless response entities in the country.

# <u>Preliminary Evaluation of LAHSA's Staffing Levels, Vacancies, Rates of Attrition, Memoranda of Understanding with Labor Organizations, and Other Key Information</u>

LAHSA has 900 staff positions of which 197 were vacant as of January 6, 2025 (Attachment VI). The County funds 470 (52%) of LAHSA's positions with the majority of those funded with Measure H. Other County funding streams administered by LAHSA include Homeless Housing, Assistance and Prevention; Department of Public Social Services Housing Support Program; Department of Aging and Disabilities Home Safe; Emergency Solutions Grant; and Housing and Homelessness Incentive Program.

During the first two quarters of FY 2024-25, LAHSA reports an overall rate of attrition of 8.31% of which 7.16% was voluntary turnover and 1.15% was involuntary turnover (Attachment VII).

LAHSA has a Memorandum of Understanding (MOU) with Service Employees International Union Local 721 (SEIU 721) (Attachment VIII). Approximately 75% of LAHSA's workforce (679 positions) are represented by SEIU 721. The MOU has been reviewed by CEO Employee Relations and it was found to have no atypical terms although the terms of some articles are different than terms generally found in County MOUs. Should the Board move forward with creating a new County department that integrates LAHSA functions it is recommended that LAHSA begin discussions with SEIU regarding any anticipated impact that the reorganization of services and creation of the new County department will have on employees' wages, hours, and other terms and conditions of employment, consistent with the Meyers-Milias Brown Act. CEO Employee Relations and the Department of Human Resources (DHR) will participate in these discussions as needed.

#### High-Level Schedule for the Creation of the New Department

CEO recommends that the establishment of the new County department occur in three phases. Phase I would include the integration of CEO-HI and DHS-HFH core housing and supportive services, along with the establishment of the foundational administrative infrastructure. Phase I would include funding and staffing administrative functions in support of the new County department to ensure service continuity. Core clinical services outside of supportive housing sites (e.g., STAR clinic and mobile clinics), DHS recuperative care centers, and Enriched Residential Care beds funded by DHS to offload DHS hospitals are highly clinical and deeply integrated with DHS' core health care provider and managed care functions for its empaneled population and financing mechanisms and would remain within DHS. Phase II would include integration of County-funded programs and services administered by LAHSA into the new County department as applicable. Phase III would include the integration of programs and services administered by other County departments into the new County department as applicable. Phase III would be done in partnership with County departments and only after an assessment of the opportunities and challenges associated with a transition and an analysis of potential efficiencies, improved service integration, and improved outcomes that would be associated with integration into the new County department.

The Phase I integration of CEO-HI and DHS-HFH and the development of core administrative infrastructure is a necessary first step to establish the foundation for the new County department and support the seamless transition of programs and

services from LAHSA and other County departments in later phases. The timelines for Phase II and Phase III could include some overlap and do not need to be sequential. Attachment IX provides a high-level schedule with critical path milestones for the establishment of the new County department dedicated to homeless service delivery.

## <u>Plan to Fill Positions by Conducting Open Recruitment in Which</u> <u>Consideration is Limited to Applicants Employed at LAHSA</u>

DHR is prepared to support the establishment of a new County department dedicated to homeless service delivery and has identified two options to transition designated LAHSA employees to the new County department. The first option leverages Emergency Appointments (EA) under County Service Rule (CSR) 13 given the clear nexus to the Homeless Emergency and also uses Specialty Requirements. This option provides an efficient, flexible, and expedient method to quickly onboard qualified staff while maintaining the County's commitment to civil service requirements. Under this process, vacancies can be filled immediately for a temporary 90-day period, which cannot be extended and during which appointees must undergo a civil service examination to be hired into permanent classified positions following the emergency appointment. This approach ensures that critical positions are filled without delay while adhering to merit-based hiring principles.

Incorporating Specialty Requirements into the recruitment process further enhances the efficacy of EAs. These requirements are designed to prioritize candidates with specific experience relevant to the functions of LAHSA that will transition to the new County Department. This targeted approach ensures that the applicant pool is focused on individuals with the specialized knowledge needed to fulfill the new County department's mission, while still maintaining an open and competitive recruitment process.

The second option uses Charter Section 56 ¾ for direct integration of LAHSA employees. Using this approach the County would absorb the relevant functions and personnel from LAHSA pursuant to Los Angeles County Charter Section 56 ¾. This section authorizes the Board to require any County department to perform any or all of the functions of a public agency in the County when requested by the public agency. Utilizing this authority requires the County to enter into an agreement with the public agency establishing the terms and conditions upon which such functions are to be performed by the County. The agreement may also provide for the integration into County civil service, with or without examination, of any or all employees who have been performing the functions at issue for the public agency for at least six months, and for the terms and conditions upon which these individuals will be employed by the County, including seniority, sick leave, vacation, and other rights or benefits granted County employees.

Since LAHSA is a public agency that is legally separate from the County, Section 56 ¾ could be used to facilitate the transfer of functions and qualifying LAHSA personnel to the County pursuant to an agreement authorized by the Board. This approach was utilized during the integration of Los Angeles County Development Authority (LACDA) employees into Workforce Development, Aging, and Community Services. In January 2022, the County entered into an agreement with LACDA - a public entity that is separate from the County but overseen by the Board of Supervisors serving as its Board of Commissioners - pursuant to which the functions and personnel of LACDA's Economic Development Unit were transferred to the County. The agreement established the terms upon which these staff were to enter County civil service, including those related to salary placement, seniority, leave, and other benefits.

Charter Section 56 ¾ also provides a viable path for placing LAHSA employees into County roles and can include examinations for the employees to be transferred into County service. While an agreement to apply Charter Section 56 ¾ will take time to draft and finalize, requires additional Board authorization, and necessitates further coordination between LAHSA and the County, it also affords the County the option to credit time worked at LAHSA towards the transferring employees' continuous County service for benefits and layoff seniority, if so desired.

The EA process is already established and offers an immediate and efficient solution for either the primary method of transferring LAHSA employees in lieu of a Transfer Agreement, or in conjunction with the Transfer Agreement process, which would provide a means for less senior LAHSA staff that would not meet the six-month service criteria under the Charter to apply for available positions. As a result, DHR strongly recommends the EA process to be utilized when transitioning LAHSA staff to County employment. Note, however, that employees may not be able to apply tenure credit earned at LAHSA toward County continuous service credit should the EA process be used.

# Preliminary Summary of County and LAHSA Programs that Will Transition to the New County Department Including a Functional End State Organizational Chart and Description of Programs

On April 18, 2018, the Board adopted a motion on strengthening the accountability of Measure H funds that included a directive to the CEO to report back in 30 days on the immediate and long-term plans, timeframes, and relevant structural adjustments necessary, including consideration of insourcing the administration of funds, to improve the outcomes and accountability of Measure H funds. On May 10, 2018, the CEO issued the <a href="report back">report back</a> to the Board. The report concluded that it was feasible to insource responsibility for all but two of the strategies administered by LAHSA. The strategies that were identified that could be insourced included

prevention, outreach, interim housing, and rapid rehousing. The strategies that were identified that could not be transitioned were the Coordinated Entry System and Enhanced Services for Transition Age Youth. These two strategies were identified as not being feasible to transition largely due to LAHSA's role as the Continuum of Care (CoC) lead and its responsibility for HUD requirements related to the Coordinated Entry System.

On July 27, 2021, the Board established the Blue Ribbon Commission on Homelessness (BRCH) to research and analyze homelessness governance and provide recommendations on a new governance model. The BRCH issued its Governance Report on March 30, 2022, and on May 3, 2022, the Board approved a motion adopting the seven recommendations in the Governance Report including a recommendation directing the CEO to report back on the feasibility of transitioning certain Measure H strategies, including outreach, from LAHSA to a County entity. On May 12, 2023, the CEO issued a report back to the Board that determined that it would be feasible to transition LAHSA-administered strategies to the County with the exception of the Coordinated Entry System which is aligned with LAHSA's role as the region's CoC. The full report with a comprehensive analysis for each strategy including funding history, service levels, associated contracts and staff, fiscal impact, client and service delivery impact, provider impact, and LAHSA workforce impact can be found at the link above.

Consistent with the prior reports, the CEO recommends that County-funded programs and services administered by LAHSA be transitioned to the new County department with the exception of core functions associated with LAHSA's regional CoC role such as certain Coordinated Entry System functions, Homeless Management of Information System administration, the Greater Los Angeles Homeless Count, and other emergency response services as designated and funded by the Board. The transition of County funding to the new County department will support a range of programs and services as well as resources to build out the new County department's administrative functions.

Additionally, the transition of programs and services from LAHSA to the new County department may necessitate a review of LAHSA's current legal responsibilities and supportive legal services provided by the County to ensure they align with the transition.

Attachment X provides a functional organizational chart for the new County department.

# <u>Proposed Phasing of Department Operations, Funding Transfers,</u> <u>Department's Projected Staffing Needs, Necessary Classifications, and Job</u> <u>Duties</u>

As stated previously it is envisioned that the establishment of the new County department will occur in three phases. Phase I would include the integration of CEO-HI and DHS-HFH and the development of the core administrative infrastructure to establish the new County department; Phase II would be the integration of County-funded programs and services administered by LAHSA into the new County department as applicable; and Phase III would be the integration of programs and services administered by other County departments beyond CEO and DHS into the new County department as applicable.

In Phase I, approximately 705 CEO-HI and DHS-HFH employees would merge to create the core of the new department. It is envisioned that CEO-HI and DHS-HFH will work closely together to align and integrate work beginning by July 1, 2025, while concurrently developing the implementation plans for the administrative functions of the new County department with the goal of a complete transition to the new County department effective January 1, 2026. The Phase II integration of specified County-funded programs and services currently administered by LAHSA into the new County department would occur throughout FY 2025-26 with a completion date of June 30, 2026. The CEO is continuing to analyze programs and services administered by other County departments and will provide an update in the next report.

A working group will oversee logistics related to the establishment of the new County department, including the administrative functions that would need to be added to support a seamless transition of CEO-HI and DHS-HFH to the new County department, as well as the subsequent transition of specified LAHSA and other County department programs to the new County department. The working group will include CEO, DHS, County Counsel, Auditor-Controller, DHR, and the Internal Services Department. LAHSA and other County departments will also participate in the working group as indicated. The working group will develop detailed plans including timelines and action steps for establishing the new County department including budgetary and fiscal actions; job classifications and staff transitions; establishment of administrative functions such as human resources, contracting, and procurement; information technology requirements; space and equipment requirements; etc.

#### **Opportunities and Challenges**

There are a number of opportunities associated with the creation of a new County department including:

- More effective braiding and leveraging of different homelessness funding streams administered by the County to provide more comprehensive and integrated services to people experiencing homelessness.
- Reduced administrative burden for homeless services providers through consolidated contracting and use of standardized agreements, invoice processing, and payment systems.
- Opportunity to serve and stabilize clients sooner and more effectively through greater integration of mainstream services provided by County departments with programs and services focused on people experiencing homelessness.
- Increased authority for the County to directly oversee policies, procedures, service delivery models, data collection, evaluation, etc., for County funded programs and services.
- Increased accountability and transparency associated with County funding being administered by a County department that will publish budgets, expenditure reports, audits, evaluations, and dashboards with outcomes and metrics, and will make them available in one location in a public facing website.

In addition, a new County department would be able to leverage the experience of DHS-HFH in braiding funding and capturing state and federal revenue. Examples of this are the DHS-HFH Flexible Housing Subsidy Pool and Intensive Case Management Services agreements which are able to claim CalAIM revenue and which are effectively braiding Measure H, CalAIM, and funding from other County funding streams and County departments. To this end the new County department will need to invest in the administrative infrastructure necessary to maximize claiming of CalAIM revenue for rental subsidies, housing supportive services, and clinical services, including expertise in navigating Medicaid policy and managed care requirements.

It is important to note that there are some challenges associated with establishing a new County department and with integrating existing County resources and components of LAHSA into the department. There is the potential for increased administrative burden for the County, LAHSA, and for service providers during the period of the transition. The transition of programs and services between entities could temporarily impact service delivery if not carefully overseen and managed.

The perception of job insecurity could make it more difficult for LAHSA to recruit and retain staff which could impact the oversight and functioning of the homeless response system during the transition. Costs associated with transitioning LAHSA employees to County positions and establishing the administrative infrastructure of the new County department will need to be absorbed by the new County department. The County will seek to mitigate these types of potential challenges with comprehensive planning and oversight of the transition and with immediate response if and when unintended outcomes are identified.

#### Next Steps

The next report will be provided to the Board in 30 days and will include a fiscal and staffing plan for the new County department.

Should you have any questions concerning this matter, please contact me or Cheri Todoroff, Executive Director of the Homeless Initiative and Affordable Housing, at (213) 974-1752 or <a href="mailto:CTodoroff@ceo.lacounty.gov">CTodoroff@ceo.lacounty.gov</a>.

FAD:JG:CT:EB:ns

c: Executive Office, Board of Supervisors
County Counsel
Auditor-Controller
Health Services
Human Resources
Internal Services
Los Angeles Homeless Services Authority

## **Chief Executive Office - Homeless**

FY 2024-25 Budgeted Staff Positions

Budget Classification	<b>Budgeted FTEs</b>
Analyst, CEO	8.0
Assistant CEO	1.0
Management Secretary IV	3.0
Management Secretary V	1.0
Manager, CEO	6.0
Principal Analyst, CEO	25.0
Program Specialist IV, CEO	4.0
Senior Analyst, CEO	21.0
Senior Manager, CEO	4.0
Senior Secretary V	1.0
Student Professional Worker I	2.0
TOTAL	76.0

## Chief Executive Office - Homeless Initiative FY 2024-25 Final Adopted Budget

Funding Source / Program Description	FY 2024-25 Recommended Budget	FY 2024-25 Supplemental Budget	FY 2024-25 Final Adopted Budget	S&EB (On-Going)	S&S (On-going)	S&S (One-Time)	OC* (On-going)	OC (One-Time)	Total
Measure H									
Access Centers	2,984,000		2,984,000		2,984,000				2,984,000
Administration	23,830,000	1,393,000	25,223,000	17,017,000	2,983,000	5,223,000			25,223,000
Benefits Advocacy	7,866,000		7,866,000		7,866,000				7,866,000
Coordinate (Capital Intermediate Investment Projects)		2,344,000	2,344,000			2,344,000			2,344,000
Coordinated Entry System	15,015,000		15,015,000		15,015,000				15,015,000
Coordinated Outreach	44,637,000		44,637,000		44,637,000				44,637,000
Critical Documents & Background Clearing	3,511,000		3,511,000		3,511,000				3,511,000
Employment & Income Support	12,772,000		12,772,000		12,772,000				12,772,000
Every Woman Housed		5,058,000	5,058,000			5,058,000			5,058,000
Expanded Expedited Encampment Clean-up		516,000	516,000			516,000			516,000
House/PHK Relocation (LACDA)		231,000	231,000			231,000			231,000
Housing Acquisition	41,093,000		41,093,000		41,093,000	·			41,093,000
Interim Housing	181,339,000	15,425,000	196,764,000		181,339,000	15,425,000			196,764,000
Interim Housing - Capital Improvement at HD MACC Safe									
Parking		300,000	300,000			300,000			300,000
Interim Housing - CCOGHIS Contracts		5,666,000	5,666,000			5,666,000			5,666,000
Interim Housing - PHK 3.0	726,000	2/000/000	726,000			726,000			726,000
Jail-In Reach	2,866,000		2,866,000		2,866,000	, 20,000			2,866,000
LA Alliance Settlement		11,631,000	11,631,000		2/000/000	11,631,000			11,631,000
LAHSA Delayed Invoices		4,950,000	4,950,000			4,950,000			4,950,000
LAHSA Emergency Response Program, Family Solution Center,		1,000,000	1,222,222			.,,,,,,,,,			.,,,,,,,,,
and other interim housing resources		3,000,000	3,000,000			3,000,000			3,000,000
LAHSA Families System		10,000,000	10,000,000			10,000,000			10,000,000
LAHSA HMIS		2,100,000	2,100,000			2,100,000			2,100,000
Legal & Financial Services	3,244,000	2,100,000	3,244,000		3,244,000	2,100,000			3,244,000
Local Jurisdiction - Cities & COGS	28,000,000	21,007,000	49,007,000		20,500,000	28,507,000			49,007,000
Local Jurisdiction - COCS	10,000,000	7,009,000	17,009,000		10,000,000	7,009,000			17,009,000
Navigation	20,014,000	7,009,000	20,014,000		20,014,000	7,009,000			20,014,000
Pathway Home	89,919,000	10,398,000	100,317,000		20,014,000	100,317,000			100,317,000
Permanent Supportive Housing	106,944,000	10,390,000	106,944,000		106,944,000	100,317,000			106,944,000
Permanent Supportive Housing - PHK 3.0	100,944,000	9,574,000	9,574,000		100,944,000	9,574,000			9,574,000
Prevent/Targeted Prevention	+	1,584,000	1,584,000			1,584,000			1,584,000
Problem Solving	598,000	1,304,000	598,000		598,000	1,364,000			598,000
Skid Row Action Plan	17,000,000		17,000,000		390,000	17,000,000			17,000,000
Stabilize - DPSS	17,000,000	500,000	500,000			500,000			500,000
Targeted Prevention	21,338,000	300,000	21,338,000		20,838,000	500,000			21,338,000
Time-Limited Subsidies	79,004,000		79,004,000		79,004,000	300,000			79,004,000
Transitional Housing for Special Population	14,273,000		14,273,000		14,273,000				14,273,000
Very High Fire Hazard Severity Zone	1,200,000	7,000	1,207,000		14,2/3,000	1,207,000			1,207,000
Subtotal Measure H		\$112,693,000	\$840,866,000	¢17.017.000	\$590,481,000	\$233,368,000	\$0	\$0	\$840,866,000

# Chief Executive Office - Homeless Initiative FY 2024-25 Final Adopted Budget

Funding Source / Program Description	FY 2024-25 Recommended Budget	FY 2024-25 Supplemental Budget	FY 2024-25 Final Adopted Budget	S&EB (On-Going)	S&S (On-going)	S&S (One-Time)	OC* (On-going)	OC (One-Time)	Total
ННАР									
Coordinated Entry System/E7 - HHAP 3 Carryover	-	4,740,000	4,740,000			4,740,000			4,740,000
Emergency Shelter System/E8 - HHAP 3 Carryover	-	1,487,000	1,487,000			1,487,000			1,487,000
Every Woman Housed - HHAP 3 Carryover	-	2,764,000	2,764,000			2,764,000			2,764,000
Transitional Housing for TAY - HHAP 4 Carryover	-	998,000	998,000			998,000			998,000
Permanent Supportive Housing - HHAP 5, Tranche 1	-	49,448,000	49,448,000			49,448,000			49,448,000
Transitional Housing for TAY - HHAP 5, Tranche 1	-	5,376,000	5,376,000			5,376,000			5,376,000
Total HHAP	\$0	\$64,813,000	\$64,813,000	\$0	\$0	\$64,813,000	\$0	\$0	\$64,813,000
HHIP	I		1						-
Activities of Daily Living (ADL)	_	13,500,000	13,500,000			13,500,000			13,500,000
Unit Acquisition	_	11,289,000	11,289,000			11,289,000			11,289,000
Subtotal HHIP	\$0	\$24,789,000	\$24,789,000	\$0	\$0	\$24,789,000	\$0	\$0	\$24,789,000
NCC	1		1				1	1	1
NCC	_	3,116,000	3,116,000			2 116 000			2 116 000
Expanded Expedited Encampment Clean-up	1,000,000	1,000,000	2,000,000			3,116,000 2,000,000			3,116,000 2,000,000
HOST MOA	1,000,000	38,642,000				38,642,000			38,642,000
LA City Settlement - Interim Housing	-	3,309,000	38,642,000 3,309,000			3,309,000			3,309,000
LASD HOST Staffing Overtime Plan Z - Expanded Expedited Encampment Clean-up	-	8,144,000	8,144,000			8,144,000			8,144,000
Plan Z - Very High Fire Hazard Severity Zone		172,000	172,000			172,000			172,000
Plan Z- Safe Parking		5,235,000	5,235,000			5,235,000			5,235,000
Expanded Expedited Encampment Clean-up - UUT	_	6,000,000	6,000,000			6,000,000			6,000,000
Board Discretionary NCC Programs	_	38,498,000	38,498,000		9,425,000	29,073,000			38,498,000
Non-Board Discretionary NCC Programs		9,007,000	9,007,000		9,007,000	29,073,000			9,007,000
LA City Roadmap Settlement	60,000,000	5,007,000	60,000,000		60,000,000	_			60,000,000
Homeless Prevention Initiative (Partial funding for 1.0 Position)	148,000		148,000	148,000	00,000,000				148,000
Various - County departments	18,812,000	8,238,000	27,050,000	140,000	18,812,000	8,238,000			27,050,000
LACDA - Affordable Housing Development Trust Fund: NOFA	65,000,000	-	65,000,000	_	-	-	65,000,000	_	65,000,000
LACDA - Andidable Housing Development Trust Fund. NOFA  LACDA - South County Public Housing Sites	425,000		425,000			-	425,000	-	425,000
LACDA - South County Public Housing Sites  LACDA - Public Housing Capital Improvements	423,000	5,300,000	5,300,000	-		-	423,000	5,300,000	5,300,000
Affordable Housing (Including any Project Homekey Shortfalls)	_	6,127,000	6,127,000		-	-	_	6,127,000	6,127,000
LACDA - Open Doors and Fair Housing Program	19,800,000	0,127,000	19,800,000	-	-	-	-	19,800,000	19,800,000
			19,800,000						10,000,000
LACDA - LA County Housing Innovation Fund II (LACHIF II)  DHS - Office of Diversion & Reentry (ODR) - Supportive	10,000,000	-	10,000,000		-	-	-	10,000,000	10,000,000
Housing Rent Subsidy Program	3,000,000	_	3,000,000	_	3,000,000	_	_	_	3,000,000
CEO - Affordable Housing Administrative Costs	2,000,000		2,000,000	1,086,000	914,000		-	-	2,000,000
DPH - Rental Housing and Habitability and Rent Escrow	2,000,000	_	2,000,000	1,080,000	914,000		_	_	2,000,000
Program	_	429,000	429,000	_	_	429,000	_	_	429,000
DCBA - Rental Housing and Habitability and Rent Escrow		125,000	125,000			125,000			125,000
Program	_	152,000	152,000	_	_	152,000	_	_	152,000
Land Bank Pilot Program	_	100,000	100,000	_	_	100,000	_	_	100,000
Housing Programs including Project Homekey	-	640,000	640,000		_	640,000	_	_	640,000
Affordable Housing & Sustainable Communities (AHSC)	200.000	-	200,000	_	_		_	200,000	200,000
Subtotal NCC		\$134,109,000		\$1,234,000	\$101,158,000	\$105,250,000	\$65,425,000	\$41,427,000	\$314,494,000

#### **Chief Executive Office - Homeless Initiative** FY 2024-25 Final Adopted Budget

Funding Source / Program Description	FY 2024-25 Recommended Budget	FY 2024-25 Supplemental Budget	FY 2024-25 Final Adopted Budget	S&EB (On-Going)	S&S (On-going)	S&S (One-Time)	OC* (On-going)	OC (One-Time)	Total
NCC - CEO									
Homeless Initiative Administration (8.0 Positions and S&S)	3,068,000	•	3,068,000	2,499,000	569,000	-	-	-	3,068,000
Homeless Prevention Initiative (Partial funding for 1.0 Position)	117,000	•	117,000	117,000	-	-	-	-	117,000
Affordable Housing Administration (2.0 Positions and S&S)	1,067,000	-	1,067,000	743,000	324,000	-	-	-	1,067,000
Subtotal NCC - CEO	\$4,252,000	\$0	\$4,252,000	\$3,359,000	\$893,000	\$0	\$0	\$0	\$4,252,000
		•				•	•	•	
Subtotal Encampment Resolution Fund (ERF) - Pathway Hor	ո \$0	\$51,555,000	\$51,555,000	\$0	\$0	\$51,555,000	\$0	\$0	\$51,555,000
Subtotal Youth Homeless System Improvement (YHSI) Gran	1 \$0	\$797,000	\$797,000	\$0	\$0	\$797,000	\$0	\$0	\$797,000
American Rescue Plan Act (ARPA)						=			_
Project Homekey 1.0	-	107,863,000	107,863,000	-	-	-	-	107,863,000	107,863,000
Project Homekey 2.0	-	10,215,000	10,215,000	-	-	-	-	10,215,000	10,215,000
Project Homekey 3.0	-	5,949,000	5,949,000	-	-	-	-	5,949,000	5,949,000
Emergency Rental Assistance Program 2	3,813,000	587,000	4,400,000	-	-	-	-	4,400,000	4,400,000
Subtotal ARPA	\$3,813,000	\$124,614,000	\$128,427,000	\$0	\$0	\$0	\$0	\$128,427,000	\$128,427,000

\*Other Charges

## **Projected Measure A Revenue**

Measure A Distribution	Allocation Percentage	<u>Projected</u> FY 2025-26 <u>Allocation</u>	<u>Funding</u> <u>Administrator</u>
Projected Measure A Revenue		\$1,076,076,350	
Collection and Distribution Reasonable Cost Reimbursement	0.50%	\$5,380,382	Los Angeles County - Auditor Controller
Total Remaining		\$1,070,695,968	
1. Comprehensive Homelessness Services	60%	\$642,417,581	Los Angeles County - Homeless Initiative
1a. Local Solutions Fund	15%	\$96,362,637	
1b. Homelessness Solutions Innovations	1.65%	\$10,599,890	
1c. Comprehensive Homeless Services	83.35%	\$535,455,054	
2. Accountability, Data, and Research	1.25%	\$13,383,700	Los Angeles County - Homeless Initiative
3. Local Housing Production	3%	\$32,120,879	Los Angeles County Development Authority (LACDA)
4. Housing Agency for Affordable Housing and Prevention	35.75%	\$382,773,809	L.A. County Affordable Housing Solutions Agency (LACAHSA)

<sup>\*</sup>The Los Angeles County Auditor-Controller will collect and distribute funds to the funding administrator.

## **Department of Health Services - Housing for Health**

FY 2024-25 Budgeted Staff Positions

Budget Classification	<b>Budgeted FTEs</b>
ASSISTANT STAFF ANALYST,HLTH SERVS	51.0
CLINIC LICENSED VOCATIONAL NURSE II	8.0
DEPARTMENTAL FACILITIES PLANNER II	1.0
DEPUTY DIRECTOR HOUSING FOR HEALTH PROGRAMS, HS	2.0
DIRECTOR, HOUSING FOR HEALTH PROGRAMS, HS (UC)	1.0
INTERMEDIATE TYPIST-CLERK	4.0
MANAGEMENT SECRETARY III	1.0
MANAGER I,FACILITIES OPNS & CRAFTS	1.0
MEDICAL DIRECTOR I	1.0
NURSE MANAGER	2.0
NURSE PRACTITIONER	3.0
NURSING INSTRUCTOR	1.0
OCCUPATIONAL THERAPIST I	8.0
OCCUPATIONAL THERAPY CHIEF I	1.0
OCCUPATIONAL THERAPY SUPERVISOR I	1.0
PATIENT RELATIONS REPRESENTATIVE	5.0
PHYS SPEC INTERNAL MED-GENERAL	1.0
PHYS SPEC PSYCHIATRY	1.0
PROGRAM IMPLEMENTATION MANAGER, HS	4.0
REGISTERED NURSE I	7.0
REGISTERED NURSE II	25.0
REGISTERED NURSE III	4.0
SENIOR CLERK	3.0
SENIOR CLINICAL SOCIAL WORKER	1.0
SENIOR DATA SCIENTIST	1.0
SENIOR STAFF ANALYST, HEALTH	24.0
STAFF ANALYST,HEALTH	60.0
STAFF ASSISTANT I	17.0
STAFF ASSISTANT II	1.0
STAFF DEVELOPMENT SPECIALIST,HS	2.0
SUPERVISING CLINIC NURSE I	2.0
SUPVG PATIENT FIN SERVICE WORKER I	1.0
TOTAL	245

### Department of Health Services - Housing for Health FY 2024-25 Final Adopted Budget

Funding Source / Program Description	FY 2024-25 Supplemental Budget	FY 2024-25 Final Adopted Budget	S&EB (On-Going)	S&S (On-going)	S&S (One-Time)	OC* (On-going)	OC (One-Time)	Capital Assets (One-Time)	Total
Measure H									
Capital Improvements Intermediary (CII)	2,084,000	2,084,000		ı			2,084,000		2,084,000
CII - Interim Housing Capital Funding Pool (IHCFP)	260,000	260,000		-			260,000		260,000
Coordinated Outreach	31,270,000	31,270,000	2,406,000	28,864,000					31,270,000
Crocker	850,000	850,000		-	-			850,000	850,000
Enriched Residential Care (ERC)	23,235,000	23,235,000	3,042,000	20,193,000					23,235,000
Every Woman Housed	5,058,000	5,058,000		-	5,058,000				5,058,000
Homelessness Prevention Unit (HPU)	504,000	504,000	245,000	259,000					504,000
Interim Housing	82,009,000	82,009,000	8,948,000	73,061,000	-	1	-		82,009,000
(a) Jail-In Reach	2,320,000	2,320,000	725,000	1,595,000					2,320,000
LA Alliance Settlement - Connect Coordinated Outreach	11,631,000	11,631,000		ı	11,631,000				11,631,000
Pathway Home	24,965,000	24,965,000		ı	24,965,000				24,965,000
PEH Mortality	1,409,000	1,409,000		ı	951,000			458,000	1,409,000
Permanent Supportive Housing	78,078,000	78,078,000	13,591,000	64,487,000	-	ı	-		78,078,000
Skid Row Action Plan	29,625,000	29,625,000		ı	29,625,000				29,625,000
Subtotal Measure H	\$ 293,298,000	\$ 293,298,000	\$ 28,957,000	\$ 188,459,000	\$ 72,230,000	<b>\$</b> -	\$ 2,344,000	\$ 1,308,000	\$ 293,298,000
ННАР									
Every Woman Housed - HHAP 3 Carryover	1,231,000	1,231,000		-	1,231,000				1,231,000
Permanent Supportive Housing - HHAP 5, Tranche 1	49,448,000	49,448,000		49,448,000					49,448,000
Total HHAP	\$ 50,679,000	\$ 50,679,000	\$ -	\$ 49,448,000	\$ 1,231,000	\$ -	\$ -	\$ -	\$ 50,679,000
	1		<u> </u>		T	<b>_</b>	T	1	
HHIP	7.760.000	7.762.000	5 424 222	2 224 222					7.762.000
Interim Housing Outreach Program - Activities of Daily Living (ADL)	7,762,000	7,762,000	5,431,000	2,331,000					7,762,000
ERC - ADL	1,295,000	1,295,000		1,295,000					1,295,000
In Home Caregiving - ADL	3,443,000	3,443,000		3,443,000					3,443,000
Permanent Supportive Housing - Unit Acquisition	3,198,000	3,198,000	209,000	2,989,000					3,198,000
Subtotal HHIP	\$ 15,698,000	\$ 15,698,000	\$ 5,640,000	\$ 10,058,000	\$ -	<b>\$</b> -	\$ -	\$ -	\$ 15,698,000

### Department of Health Services - Housing for Health FY 2024-25 Final Adopted Budget

Funding Source / Program Description	FY 2024-25 Supplemental Budget	FY 2024-25 Final Adopted Budget	S&EB (On-Going)	S&S (On-going)	S&S (One-Time)	OC* (On-going)	OC (One-Time)	Capital Assets (One-Time)	Total
American Rescue Plan Act (ARPA) - Enabled Funding									
Capital Improvements Intermediary (CIIP)	48,607,000	48,607,000		-			48,607,000		48,607,000
HPU	11,968,000	11,968,000		-	11,968,000				11,968,000
Permanent Supportive Housing	107,676,000	107,676,000		-	107,676,000				107,676,000
Care First Community Investment (Dept CR)							1		
(b) Permanent Supportive Housing	52,865,000	52,865,000		52,865,000					52,865,000
							T		
CalAIM									
Interim Housing	1,938,000	1,938,000		1,938,000					1,938,000
Permanent Supportive Housing	63,180,000	63,180,000	5,896,000	57,284,000					63,180,000
County Contribution									
Permanent Supportive Housing - SAM	3,846,000	3,846,000		3,846,000					3,846,000
Permanent Supportive Housing - Affordable Housing Trust - Backstop Model	2,838,000	2,838,000		-	2,838,000				2,838,000
Fundament Production Found (FDF)		_							
Encampment Resolution Fund (ERF)	7.070.000	7 070 000			7 070 000				7 070 000
Interim Housing	7,078,000	7,078,000		-	7,078,000 11,027,000				7,078,000 11,027,000
Permanent Supportive Housing Street Outreach	11,027,000 161,000	11,027,000 161,000		-	161,000				161,000
	666,000	666,000			666,000				666,000
Clinical Support Services	666,000	666,000		-	666,000				666,000
Funding from CEO - Homeless Initiative (HI)									
Pathway Home - Encampment Resolution Fund	8,958,000	8,958,000		-	8,958,000				8,958,000
CII - SD4 Homeless Discretionary	164,000	164,000		-			164,000		164,000
Interim Housing Capital Funding Pool (IHCFP)									
Interim Housing CII Projects	7,178,000	7,178,000		-			7,178,000		7,178,000

### Department of Health Services - Housing for Health FY 2024-25 Final Adopted Budget

Funding Source / Program Description	FY 2024-25 Supplemental Budget	FY 2024-25 Final Adopted Budget	S&EB (On-Going)	S&S (On-going)	S&S (One-Time)	OC* (On-going)	OC (One-Time)	Capital Assets (One-Time)	Total
Letters of Agreement									
Interim Housing	2,170,000	2,170,000		1,046,000	1,124,000				2,170,000
Permanent Supportive Housing	3,194,000	3,194,000		-	3,194,000				3,194,000
Street Outreach	17,644,000	17,644,000	418,000	15,824,000	1,402,000				17,644,000
OCDs DMH									
Permanent Supportive Housing	42,010,000	42,010,000		42,010,000					42,010,000
ERC	18,061,000	18,061,000		18,061,000					18,061,000
RCCs	109,000	109,000		109,000					109,000
OCDs DPSS									
Interim Housing	4,808,000	4,808,000		4,808,000					4,808,000
Benefits Advocacy (a.k.a. CBEST)	27,421,000	27,421,000	6,384,000	21,037,000					27,421,000
Permanent Supportive Housing	13,477,000	13,477,000	209,000	7,312,000	5,956,000				13,477,000
ERC/Street Outreach/Clinical Support	1,458,000	1,458,000		1,290,000	168,000				1,458,000
OCDs - Aging and Disabilities									
ERC	9,795,000	9,795,000		-	9,795,000				9,795,000
OCDs - DHSP									
Permanent Supportive Housing	6,557,000	6,557,000	209,000	6,348,000	-				6,557,000
OCDs - DCFS									
Permanent Supportive Housing	1,210,000	1,210,000		1,210,000	-				1,210,000
OCDs - Probation									
Interim Housing	335,000	335,000		-	335,000				335,000

# Department of Health Services - Housing for Health FY 2024-25 Final Adopted Budget

Funding Source / Program Description	FY 2024-25 Supplemental Budget	FY 2024-25 Final Adopted Budget	S&EB (On-Going)	S&S (On-going)	S&S (One-Time)	OC* (On-going)	OC (One-Time)	Capital Assets (One-Time)	Total
OCDs - JCOD									
Permanent Supportive Housing	2,387,000	2,387,000		2,387,000	-				2,387,000
One-time Housing Funds for WPC Pilot									
Interim Housing - CIIP	25,597,000	25,597,000		-			25,597,000		25,597,000
Crocker Campus	2,468,000	2,468,000		-	1,618,000			850,000	2,468,000
Other (State Grants, HHIP LA Care/Health Net, and Misc.)									
Permanent Supportive Housing - HHC	5,891,000	5,891,000		-	5,891,000				5,891,000
Crocker Campus - HHIP	2,625,000	2,625,000		-	1,941,000	684,000			2,625,000
Subtotal Other Funding Sources	\$ 515,367,000	\$ 515,367,000	\$ 13,116,000	\$ 237,375,000	\$ 181,796,000	\$ 684,000	\$ 81,546,000	\$ 850,000	\$ 515,367,000
TOTAL HOUSING FOR HEALTH	\$ 875,042,000	\$ 875,042,000	\$ 47,713,000	\$ 485,340,000	\$ 255,257,000	\$ 684,000	\$ 83,890,000	\$ 2,158,000	\$ 875,042,000

#### Notes:

- (a) Measure H Connect / Jail-In-Reach funding is budgeted under DHS Integrated Correctional Health Services (ICHS) and included in the CEO's Homeless Initiative Funding Recommendations.
- (b) Community First Capital Investment (CFCI) is budgeted under the Department of Care First and Community Investment (CR). Includes only programs/services identified to transfer to new Dept.

<sup>\*</sup>Other Charges

#	Classification Budgeted Fill		Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
1 Ac	countant	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	Y
2 Ac	countant	1.0	0.0	1.0	Admin Pool	0.66	CEO, DPSS, A&D	Υ
3 Ac	countant	1.0	1.0	0.0	Admin Pool		CEO, DPSS, A&D	Υ
	countant (Treasury)	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	countant (Treasury)	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Υ
	countant (Treasury)	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y
	countant, Payroll	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	countant, Payroll & Benefits	1.0	1.0		Admin Pool	0.66	CEO, DPSS, A&D	Υ
	countant, Payroll & Benefits	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Υ
	ministrative Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	ministrative Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	ministrative Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	ministrative Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	ministrative Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	ministrative Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	ministrative Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	ministrative Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	ministrative Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	ministrative Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	ministrative Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	visor, System Projects	1.0	1.0		Coord Assessment Pool/Measure H - Pillar 1/MH Youth Coordinator (Pool)	0.34		N
	visor, Systems Alignment* (NEW)	1.0	0.0		CoC HHAP5 Interim Sheltering	0.00		N
	alyst Coordinator, System Evaluation (UNDER RECLASS)	1.0	1.0		Coord Assessment Pool	0.18		Y
	alyst, Budget	1.0	1.0		Admin Pool (.6), City ESG Admin (.4)		CEO, DPSS, A&D	Υ
25 An	alyst, Budget	1.0	1.0	0.0	Admin Pool (.6), City ESG Admin (.2), HUD Coc Coord Assess (.2)	0.40	CEO, DPSS, A&D	Y
26 An	alyst, Budget	1.0	1.0	0.0	Admin Pool (.25), HUD Coc DVSSO(.25), HUD Coc Coord Assess (.25), HUD Coc HMIS (.25)	0.17	CEO, DPSS, A&D	Y
	alyst, Budget	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	alyst, Classification & Compensation	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	alyst, Continuum of Care Planning	1.0	1.0		DVSSO Pool/Planning Pool	0.15		Y
	alyst, Continuum of Care Planning	1.0	1.0		DVSSO Pool/Planning Pool	0.15		Y
	alyst, EGMS Support	1.0	1.0		City GF EGMS	0.00		Ϋ́
	alyst, Facilities Standards (NEW)	1.0	0.0		CoC HHAP5 Rapid Rehousing	0.00		Ϋ́
	alyst, Facility Standards	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Ϋ́
	alyst, Facility Standards	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Ϋ́
	alyst, Finance	1.0	1.0		Admin Pool (.75), City ESG Admin (.25)		CEO, DPSS, A&D	Y
	alyst, Finance	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	alyst, GIS	1.0	1.0		City ESG HMIS	0.00		Y
	alyst, HMIS	1.0	1.0		HMIS Pool, HHIP Pool	0.13		Y
	alyst, HMIS	1.0	0.0		HMIS Pool, County State ESG	0.68		Y
	alyst, HMIS	1.0	1.0		Co Housng Homelness Incentive Prg (HHIP)	1.00		Y
	alyst, Implementation	1.0	1.0		HMIS Pool	0.13		Y
	alyst, Legislative Affairs	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y
	alyst, Legislative Affairs	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	alyst, Policy	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	alyst, Policy	1.0	1.0		Admin Pool	0.66	CEO, DPSS, A&D	Υ

#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
	Analyst, Policy	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Analyst, Reports	1.0	1.0		HMIS Pool		CEO	Y
	Analyst, SharePoint	1.0	1.0		Admin Pool	0.66	CEO, DPSS, A&D	Y
	AnalystCoordinator, Special Projects (UNDER RECLASS)	1.0	1.0		HET Pool (City/County GF/MH)		CEO	Υ
	AnalystCoordinator, Special Projects (UNDER RECLASS)	1.0	1.0		HET Pool (City/County GF/MH)		CEO	Υ
	Analyst, Special Projects	1.0	0.0		Admin Pool	0.66	CEO, DPSS, A&D	Υ
	Analyst, Special Projects	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Analyst, Special Projects	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Analyst, Special Projects	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Analyst, Special Projects (Financial Focused)	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Applications Developer	1.0	1.0		Admin Pool (.89), Measure H LA Hop (.11)		CEO, DPSS, A&D	Y
	Applications Developer	1.0	1.0		Admin Pool (.89), Measure H LA Hop (.11)		CEO, DPSS, A&D	Y
	Applications Developer	1.0	1.0		Admin Pool (.89), Measure H LA Hop (.11)		CEO, DPSS, A&D	Y
	Associate Director, Access & Engagement (Acting Assignment)	1.0	1.0		HET Pool (City/County GF/MH)		CEO	N
	Associate Director, Access & Engagement (Acting Assignment)	1.0	1.0		HET Pool (City/County GF/MH)		CEO	N
	Associate Director, Accounting	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Associate Director, Adult System	1.0	1.0		Planning Pool		CEO	N
	Associate Director, Budget & Financial Planni	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
64	Associate Director, Continuum of Care Plannin	1.0	1.0	0.0	DVSSO Pool/Planning Pool	0.23	CEO	N
65	Associate Director, Contracts & Procurement (In Acting Assignment)	1.0	0.0	1.0	Admin Pool	0.66	CEO, DPSS, A&D	N
66	Associate Director, Contracts & Procurement	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	N
67	Associate Director, Data Management	1.0	1.0	0.0	Admin Pool, HHIP Pool	0.55	0.0	N
68	Associate Director, Data Management	1.0	1.0	0.0	Admin Pool, HHIP Pool	0.55	0.0	N
69	Associate Director, Funding & Allocation (In Acting Assignment)	1.0	0.0	1.0	Admin Pool	0.66	CEO, DPSS, A&D	N
70	Associate Director, Grants Management & Comp	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	N
71	Associate Director, Grants Management & Comp	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	N
72	Associate Director, Human Resources	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	N
73	Associate Director, Interim Housing	1.0	1.0	0.0	Co MH House-Interim Housing, City HHAP 4 Intrm Housing Bridge Home, CoC HHAP 5 Interim Sheltering	0.50	CEO	N
	Associate Director, Interim Housing	1.0	1.0		Co MH House-Interim Housing, City HHAP 4 Intrm Housing Bridge Home, CoC HHAP 5 Interim Sheltering		CEO	N
	Associate Director, IT	1.0	1.0		Admin Pool (.89), Measure H LA Hop (.11)		CEO, DPSS, A&D	N
	Associate Director, Operations	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Associate Director, Permanent Housing	1.0	1.0		Permanent Housing Staff Time Limited Subsidy CoC HHAP 5,Prevention Pillar 2 Prevent,Legacy B3/MH Pillar 4		CEO, DI 33, AAD	N
	Associate Director, Policy & Legislative Affairs	1.0	0.0		Admin Pool		CEO, DPSS, A&D	N
	Associate Director, Policy & Legislative Alfairs Associate Director, Population Systems	1.0	1.0		DVSSO Pool/Planning Pool		CEO, DPSS, A&D	N N
	Associate Director, Population Systems Associate Director, Special Projects	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.23		N N
	Associate Director, System Strategies	1.0	1.0		Coord Assess and Planning Pools		CEO	
	Associate Director, Time Limited Subsidies	1.0	1.0		Permanent Housing Staff Time limited Subsidy Coc HHAP 5	0.18		N N
	Associate Director, Training & Prof Dev	1.0	1.0		Measure H Pillar 1	1.00		N N
	Associate Director, Training & Prof Dev Associate Director, Unit Acquisitions				MH Pillar 4 HA Housing Location	1.00		N N
	Associate Director, Unit Acquisitions Associate Director, Unsheltered Strategies	1.0 1.0	1.0	1.0	HET Pool (City/County GF/MH)		CEO	
	Business Analyst	1.0	0.0 1.0		HMIS Pool, HHIP Pool		CEO	N Y
	Business Intelligence Developer	1.0	0.0		HMIS Pool		CEO	Y
	Business Intelligence Developer  Business Intelligence Developer	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y
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#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
	CES Countywide Matcher	1.0	0.0		CoC HHAP 4	0.00		Y
	CES Countywide Matcher	1.0	0.0		Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00		Y
	Chief Executive Officer	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Chief Executive Strategist (Part-Time)	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		N
	Chief External Relations Officer	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Chief Financial Officer	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Chief of Staff	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Chief Operating Officer	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
98	Chief Program Officer	1.0	0.0		Admin Pool		CEO, DPSS, A&D	N
	Clerk, HR/Admin	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Clerk, Intake	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Y
	Clerk, Intake	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Y
	Controller	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Coordinator, Advisory Group	1.0	1.0		Planning Pool	0.13		Υ
	Coordinator, Audit	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Audit	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Audit	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, CES	1.0	1.0		Planning Pool	0.13		Y
	Coordinator, CES Matching	1.0	1.0		Measure H Pillar 1	1.00		Y
109	Coordinator, CES Matching	1.0	0.0		Legacy B3/MH Pillar 4, Prevention Home Safe program Pillar 2	1.00		Y
110	Coordinator, CES Matching	1.0	1.0		Measure H Pillar 1	1.00		Y
	Coordinator, CES Matching	1.0	1.0		Measure H Pillar 1	1.00		Y
	Coordinator, CES Matching	1.0	1.0		Measure H Pillar 1	1.00		Y
	Coordinator, CES Outreach	1.0	1.0		Measure H Macro Coordinators	1.00		Y
	Coordinator, CES Outreach	1.0	1.0		Measure H Macro Coordinators	1.00		Y
	Coordinator, CES Outreach	1.0	1.0		Measure H Macro Coordinators	1.00		Y
	Coordinator, CES Outreach	1.0	1.0		Measure H Macro Coordinators	1.00		Y
	Coordinator, Community Relations	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Community Relations	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Community Relations	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Community Relations	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Coordinator, Community Relations	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Contracts & Procurement	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Contracts & Procurement	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, DEI (AIAN)	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y
125	Coordinator, DEI Programs	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Domestic Violence System	1.0	1.0		DVSSO Pool		CEO CEO	Y
	Coordinator, Domestic Violence System	1.0	1.0		DVSSO Pool	0.33		Y
	Coordinator, Employment Systems	1.0	1.0		Coord Assessment Pool	0.18		Y
	Coordinator, Facilities	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Facility Standards	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Faith Based	1.0	1.0		Planning Pool	0.13		Y
	Coordinator, Family CES	1.0	1.0		Coord Assessment Pool	0.18		Y
	Coordinator, Family CES	1.0	1.0		Planning Pool	0.13		Y
	Coordinator, Finance Grants Management	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Fleet	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Funding & Grants	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
137	Coordinator, Grants Writer	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	Y

#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
138	Coordinator, Healthcare Integration	1.0	1.0	0.0	Coord Assessment Pool	0.18	CEO	Y
139	Coordinator, Housing Location	1.0	1.0		MH Pillar 4 HA Housing Location	1.00	CEO	Υ
	Coordinator, Housing Location	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Υ
141	Coordinator, Housing Location	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Υ
	Coordinator, Housing Location	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Y
	Coordinator, Housing Location	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Υ
	Coordinator, Housing Location	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Υ
	Coordinator, Housing Location	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Y
	Coordinator, Housing Location	1.0	0.0		MH Pillar 4 HA Housing Location	1.00		Υ
	Coordinator, Housing Navigation	1.0	1.0		Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	0.00		Υ
	Coordinator, Housing Navigation	1.0	1.0		City General Fund	0.00		Y
	Coordinator, Housing Navigation	1.0	0.0		City General Fund	0.00		Y
	Coordinator, Housing Navigation*	1.0	1.0		Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	0.00		Y
	Coordinator, Human Resources	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Coordinator, Human Resources	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Coordinator, Human Resources	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Coordinator, Human Resources	1.0	1.0		Admin Pool	0.66	CEO, DPSS, A&D	N
	Coordinator, Human Resources	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Coordinator, Human Resources	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Coordinator, Interim Housing	1.0	1.0		Co MH House-Interim Housing	1.00		Υ
	Coordinator, Interim Housing	1.0	1.0		City HHAP 4 Intrm Housing Bridge Home	0.00		Υ
	Coordinator, Interim Housing	1.0	1.0		Co MH House-Interim Housing	1.00		Υ
	Coordinator, Interim Housing	1.0	1.0		Co MH House-Interim Housing		CEO	Υ
	Coordinator, Interim Housing	1.0	1.0		Co MH House-Interim Housing	1.00	CEO	Υ
	Coordinator, Interim Housing	1.0	1.0		City HHAP 4 Intrm Housing Bridge Home	0.00		Υ
	Coordinator, Interim Housing	1.0	1.0		City HHAP 4 Intrm Housing Bridge Home	0.00		Y
	Coordinator, Interim Housing	1.0	1.0		Co MH House-Interim Housing	1.00		Y
	Coordinator, Interim Housing	1.0	1.0		City HHAP 4 Intrm Housing Bridge Home	0.00		Y
	Coordinator, Interim Housing	1.0	1.0		Co MH House-Interim Housing	1.00		Y
	Coordinator, Interim Housing	1.0	1.0		Co MH House-Interim Housing	1.00		Υ
	Coordinator, Interim Housing	1.0	1.0		City HHAP 4 Intrm Housing Bridge Home	0.00		Y
	Coordinator, Interim Housing	1.0	1.0		Co MH House-Interim Housing	1.00		Y
	Coordinator, Interim Housing	1.0	1.0		Co MH House-Interim Housing	1.00		Y
	Coordinator, Interim Housing	1.0	1.0		Co MH House-Interim Housing	1.00		Y
	Coordinator, Interim Housing (NEW)	1.0	0.0		Co MH House-Interim Housing	1.00		Y
173	Coordinator, Interim Housing* (NEW)	1.0	0.0		CoC HHAP 5 Interim Sheltering	0.00		Y
	Coordinator, Interim Housing* (NEW)	1.0	0.0		CoC HHAP 5 Interim Sheltering	0.00		Y
	Coordinator, Interim Housing* (NEW)	1.0	0.0		CoC HHAP 5 Interim Sheltering	0.00		Y
	Coordinator, Interim Housing* (NEW)	1.0	0.0		CoC HHAP 5 Interim Sheltering	0.00		Y
	Coordinator, Interim Housing* (NEW)	1.0	0.0		CoC HHAP 5 Interim Sheltering	0.00		Y
	Coordinator, Interim Housing* (NEW)	1.0	0.0		CoC HHAP 5 Interim Sheltering	0.00		Y
	Coordinator, Investigation	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Justice Systems	1.0	1.0		Coord Assessment Pool		CEO	Y
	Coordinator, LA County Encampment	1.0	1.0		Measure H County Protocol Coordinator Pillar 3	1.00		Y
	Coordinator, Legal & Internal Compliance (NEW)	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Monitoring	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Monitoring	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y
185	Coordinator, Monitoring	1.0	0.0	1.0	Admin Pool	0.66	CEO, DPSS, A&D	Υ

#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
	Coordinator, Monitoring	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	Y
	Coordinator, Monitoring	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Monitoring	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Monitoring	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Monitoring	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Monitoring	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Multi-Dept Crisis Resp Team	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Y
	Coordinator, Multi-Dept Crisis Resp Team	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Y
	Coordinator, Multi-Dept Crisis Resp Team	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Y
	Coordinator, Older Adult Systems	1.0	1.0		Home Safe/Measure H		A&D, CEO	Y
	Coordinator, Organizational Development	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Coordinator, Permanent Housing Application	1.0	1.0	0.0	Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	0.00		Υ
	Coordinator, Permanent Housing Inventory	1.0	1.0		Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	0.00		Υ
	Coordinator, Permanent Housing Inventory	1.0	1.0		Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	0.00		Y
	Coordinator, Permanent Housing Inventory	1.0	1.0		Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	0.00		Y
	Coordinator, Permanent Housing Inventory	1.0	1.0		Measure H Pillar 1	1.00		Y
	Coordinator, Permanent Supportive Housing	1.0	1.0		Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	0.00		Y
	Coordinator, Permanent Supportive Housing	1.0	1.0		Legacy B3/MH Pillar 4, Prevention Home Safe Program Pillar 2	1.00		Y
	Coordinator, Predictive Analytics Prob Solv	1.0	1.0		DPSS HSP		DPSS	Y
	Coordinator, Predictive Analytics Prob Solv	1.0	1.0		DPSS HSP		DPSS	Y
	Coordinator, Prob Solv Perf & Analytics	1.0	1.0		CoC HHAP 3/Capacity Building & Training	0.00		Y
	Coordinator, Problem Solving Funds	1.0	1.0		CoC HHAP 5/State HHAP Problem Solving	0.00		Y
	Coordinator, Problem Solving Funds	1.0	1.0		CoC HHAP 5/State HHAP Problem Solving	0.00		Y
	Coordinator, Problem Solving Funds	1.0	1.0		CoC HHAP 5/State HHAP Problem Solving	0.00		Y
	Coordinator, Problem Solving Integration	1.0	1.0		CoC HHAP 5/State HHAP Problem Solving	0.00		Y
	Coordinator, Problem Solving Integration	1.0	1.0		CoC HHAP 5/State HHAP Problem Solving	0.00		Y
	Coordinator, Problem Solving Integration	1.0	1.0		CoC HHAP 5/State HHAP Problem Solving	0.00		Y
	Coordinator, Problem Solving Integration	1.0	1.0		CoC HHAP 5/State HHAP Problem Solving	0.00		Y
	Coordinator, Problem Solving Integration	1.0	1.0		CoC HHAP 5/State HHAP Problem Solving	0.00		Y
	Coordinator, Problem Solving Integration	1.0	1.0		CoC HHAP 5/State HHAP Problem Solving	0.00		Y
	Coordinator, Procurement	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Quality Standards	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Coordinator, Quality Standards	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Coordinator, Quality Standards	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Coordinator, System Components	1.0	1.0		Legacy B3/MH Pillar 4	1.00		Υ
	Coordinator, System Components	1.0	1.0		Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	0.00		Υ
	Coordinator, System Components	1.0	1.0		Legacy B3/MH Pillar 4	1.00		Υ
	Coordinator, System Components	1.0	1.0		Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	0.00		Υ
	Coordinator, System Components	1.0	1.0	0.0	Prevention Home Safe Program Pillar 2	1.00		Υ
	Coordinator, System Components	1.0	1.0	0.0	Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	0.00		Υ
	Coordinator, System Components	1.0	1.0		Prevention Home Safe Program Pillar 2	1.00		Y
	Coordinator, System Components	1.0	0.0		Prevention Home Safe Program Pillar 2	1.00		Y
	Coordinator, System Components	1.0	1.0		Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	0.00		Y
	Coordinator, System Components	1.0	1.0		Prevention Pillar 2 Prevent	1.00		Y
	Coordinator, System Components	1.0	1.0		Prevention Pillar 2 Prevent	1.00		Y
	Coordinator, System Components	1.0	1.0		HHAP 5 (.5)	0.00	0.0	Y
	Coordinator, System Components	1.0	1.0	0.0	Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	0.00		Y
233	Coordinator, System Components	1.0	1.0	0.0	Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	0.00	0.0	Υ

#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	
234	Coordinator, System Components	1.0	1.0	0.0	Permanent Housing Staff Time Limited Subsidy CoC HHAP 5,Legacy B3/MH Pillar 4	0.50		Y
235	Coordinator, System Components	1.0	1.0		Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00		Υ
	Coordinator, System Components	1.0	0.0		Admin CoC PSH Grant (.5), MH Pillar 4 (.5)	0.50		Υ
	Coordinator, System Components	1.0	1.0		Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00		Υ
238	Coordinator, System Components	1.0	1.0		Measure H Pillar 1	1.00		Υ
	Coordinator, System Components	1.0	1.0		MH Pillar 2	1.00		Υ
	Coordinator, System Components	1.0	1.0		Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00		Υ
	Coordinator, System Components	1.0	1.0		Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00		Υ
	Coordinator, System Components	1.0	1.0		Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00		Υ
	Coordinator, System Components	1.0	1.0		Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00		Υ
	Coordinator, System Components	1.0	1.0		Legacy B3/MH Pillar 4	1.00		Y
	Coordinator, System Components	1.0	1.0		Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00		Y
	Coordinator, System Components	1.0	0.0		Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00		Y
	Coordinator, System Components (TLS)	1.0	0.0		Legacy B3/MH Pillar 4	1.00		Y
	Coordinator, System Components (TLS)	1.0	0.0		Legacy B3/MH Pillar 4	1.00		Y
	Coordinator, Talent Acquisition	1.0	1.0		Coord Assessment Pool	0.18		N
	Coordinator, Training	1.0	1.0		Measure H Pillar 1	1.00		N
	Coordinator, Training (COVID)	1.0	1.0		Measure H Pillar 1	1.00		N
	Coordinator, UHRC	1.0	1.0		City General Funds UHRC Manager	0.00		Υ
	Coordinator, Unit Acquisition	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Υ
254	Coordinator, Unit Acquisition - Home Safe Program	1.0	1.0	0.0	MH Pillar 4 HA Housing Location	1.00		Υ
	Coordinator, Unit Acquisition*	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Υ
	Coordinator, Unit Acquisition*	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Υ
	Coordinator, Unit Acquisitions	1.0	0.0		MH Pillar 4 HA Housing Location	1.00		Υ
258	Coordinator, Unit Acquisitions	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Υ
	Coordinator, Unit Acquisitions	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Υ
	Coordinator, Unit Acquisitions	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Υ
261	Coordinator, Unit Acquisitions	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Υ
262	Coordinator, Unit Acquisitions	1.0	0.0		MH Pillar 4 HA Housing Location	1.00		Υ
263	Coordinator, Unit Acquisitions	1.0	0.0	1.0	MH Pillar 4 HA Housing Location	1.00		Υ
	Coordinator, Unit Acquisitions	1.0	0.0		MH Pillar 4 HA Housing Location	1.00		Υ
	Coordinator, Unsheltered Programs	1.0	1.0		HET Pool (City/County GF/MH)	0.63		Υ
	Coordinator, Veterans System	1.0	1.0		Coord Assessment Pool	0.18		Υ
	Coordinator, Voucher Matching	1.0	1.0		Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00		Υ
	Coordinator, Workforce & Training	1.0	1.0		CoC HHAP 3/Capacity Building & Training	0.00		Υ
	Coordinator, Youth Action Board	1.0	1.0		Coord Assessment Pool	0.18		Υ
	Coordinator, Youth CES	1.0	1.0		Coord Assessment Pool/Measure H - Pillar 1/MH Youth Coordinator (Pool)	0.94		Υ
	Coordinator, Youth CES	1.0	1.0	0.0	Measure H - Pillar 1/MH Education Coordinator	1.00	CEO	Υ
272	Countywide Matcher, Interim Housing	1.0	1.0	0.0	Co MH House-Interim Housing	1.00	CEO	Υ
273	Countywide Matcher, Interim Housing	1.0	1.0		City HHAP 4 Intrm Housing Bridge Home	0.00	0.0	Υ
274	Countywide Matcher, Interim Housing	1.0	1.0		City HHAP 4 Intrm Housing Bridge Home	0.00	0.0	Υ
275	Countywide Matcher, Interim Housing	1.0	1.0	0.0	City HHAP 4 Intrm Housing Bridge Home	0.00	0.0	Υ
276	Countywide Matcher, Interim Housing	1.0	1.0	0.0	City HHAP 4 Intrm Housing Bridge Home	0.00		Υ
277	Countywide Matcher, Interim Housing	1.0	1.0	0.0	City HHAP 4 Intrm Housing Bridge Home	0.00	0.0	Υ
278	Countywide Matcher, Interim Housing	1.0	1.0	0.0	City HHAP 4 Intrm Housing Bridge Home	0.00	0.0	Υ
279	Countywide Matcher, Interim Housing	1.0	1.0	0.0	City HHAP 4 Intrm Housing Bridge Home	0.00	0.0	Υ
280	Countywide Matcher, Interim Housing	1.0	1.0	0.0	Co MH House - Interim Housing	1.00	CEO	Υ
281	Countywide Matcher, Interim Housing	1.0	1.0	0.0	City HHAP 4 Intrm Housing Bridge Home	0.00	0.0	Y

# Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
282 Countywide Matcher, Interim Housing*	1.0	0.0	1.0	CoC HHAP 5 Interim Sheltering	0.00	0.0	Y
283 Countywide Matcher, PH Subsidies	1.0	1.0	0.0	Legacy B3/MH Pillar 4	1.00	CEO	Y
284 Countywide Matcher, PH Subsidies	1.0	1.0	0.0	Legacy B3/MH Pillar 4	1.00	CEO	Y
285 Countywide Matcher, PH Subsidies	1.0	1.0	0.0	Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00	0.0	Y
286 Countywide Matcher, PH Subsidies	1.0	1.0	0.0	Permanent Housing Staff Time Lmited Subsidy CoC HHAP 5	0.00	0.0	Y
287 Countywide Matcher, PH Subsidies	1.0	1.0	0.0	Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00	0.0	Υ
288 COVID Recover Re-Housing Matcher (TLS)	1.0	1.0	0.0	Legacy B3/MH Pillar 4	1.00	CEO	Υ
289 Crisis Responder	1.0	1.0	0.0	CoC HHAP4 Interim Sheltering	0.00	0.0	Υ
290 Crisis Responder	1.0	1.0	0.0	CoC HHAP4 Interim Sheltering	0.00	0.0	Υ
291 Crisis Responder	1.0	1.0	0.0	CoC HHAP4 Interim Sheltering	0.00	0.0	Υ
292 Crisis Responder	1.0	1.0	0.0	CoC HHAP4 Interim Sheltering	0.00	0.0	Y
293 Data Analyst	1.0	1.0	0.0	HMIS Pool	0.13	CEO	Y
294 Data Analyst	1.0	1.0		HMIS Pool	0.13		Y
295 Data Analyst	1.0	1.0		HMIS Pool	0.13		Y
296 Data Analyst	1.0	1.0		County State ESG HMIS		LACDA	Y
297 Data Analyst	1.0	1.0		County ESG HMIS 23-24		LACDA	Y
298 Data Analyst, Performance	1.0	1.0	0.0	HMIS Pool, HHIP Pool	0.13		Y
299 Data Analyst, Performance	1.0	1.0		HMIS Pool, County ESG HMIS Carryover		CEO, LACDA	Y
300 Data Architect	1.0	0.0		Admin Pool		CEO, DPSS, A&D	N
301 Data Coordinator	1.0	1.0		HET Pool (City/County GF/MH)	0.63		Y
302 Data Coordinator	1.0	1.0		HET Pool (City/County GF/MH)	0.63		Y
303 Data Coordinator	1.0	1.0		HET Pool (City/County GF/MH)	0.63		Y
304 Data Coordinator	1.0	1.0		HET Pool (City/County GF/MH)	0.63		Y
305 Data Specialist	1.0	1.0		HMIS Pool	0.13		Y
306 Data Specialist	1.0	0.0		CoC HHAP 4 Interim Sheltering	0.00		Y Y
307 Data Specialist	1.0	0.0		CoC HHAP 4 Interim Sheltering	0.00		Y Y
308 Data Specialist	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Y Y
309 Data Specialist	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Y
310 Database DBA/Developer	1.0	1.0		Admin Pool (.89), Measure H LA Hop (.11)		CEO, DPSS, A&D	Y
311 Deputy Chief Analytics Officer	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
312 Deputy Chief Equity Officer	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
313 Deputy Chief External Relations Officer	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
314 Deputy Chief of Staff	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
315 Deputy Chief Talent Officer	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
316 Deputy Chief, Financial Officer	1.0	0.0		Admin Pool		CEO, DPSS, A&D	N
317 Deputy Chief, Systems	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
318 Deputy Chief/Sr. Advisor	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
319 Developer, EGMS Support (NEW)	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y
320 Director, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
321 Director, Communications	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
322 Director, Contracts & Procurement (Acting Assignment)	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
323 Director, Data & Analytics	1.0	1.0		Admin Pool, HHIP Pool	0.59		N
324 Director, Equity	1.0	0.0		Admin Pool		CEO, DPSS, A&D	N N
325 Director, Finance	1.0	0.0		Admin Pool		CEO, DPSS, A&D	N N
326 Director, Funding & Allocations	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
327 Director, Government Affairs	1.0	0.0		Admin Pool		CEO, DPSS, A&D	N N
328 Director, Government Arians  328 Director, Grants Management & Compliance (Acting Assignmen		1.0		Admin Pool		CEO, DPSS, A&D	N N
329 Director, Human Resources	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N

#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
220	Division Interior Hausing	1.0	1.0	0.0	Co MH House-Interim Housing, City HHAP 4 Intrm Housing Bridge Home,	0.50	CEO	N
	Director, Interim Housing	1.0	1.0		CoC HHAP 5 Interim Sheltering	0.50		
	Director, IT Director, Permanent Housing	1.0	1.0		Admin Pool Legacy B3/MH Pillar 4	1.00	CEO, DPSS, A&D	N N
	Director, Risk Management	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
	Director, Special Projects	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		N N
	Director, Systems & Planning	1.0	1.0		DVSSO Pool/Planning Pool	0.23		N N
	Director, Unit Acquisition (NEW)	1.0	0.0		MH Pillar 4 HA Housing Location	1.00		N N
	Executive Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
	Executive Assistant	1.0	1.0		Admin Pool	0.66	CEO, DPSS, A&D	N
	Executive Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
	Executive Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
	Executive Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
	Executive Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
	Executive Assistant, DCEO/DC Sr. Advisor, CEO	1.0	0.0		Admin Pool		CEO, DPSS, A&D	N
	Facility Support	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Y
	Grants Management System Administrator	1.0	1.0		City GF EGMS	0.00		Ϋ́
	HET Member	1.0	0.0		Measure H Outreach Pillar 3	1.00		Ý
	HET Member	1.0	1.0	0.0	City GF HET	0.00		Ϋ́
	HET Member	1.0	1.0		City GF HET	0.00		Ϋ́
	HET Member	1.0	1.0		City GF HET	0.00		Ϋ́
	HET Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member	1.0	1.0		City General Funds - HET OHS	0.00		Y
	HET Member	1.0	0.0		Measure H Outreach Pillar 3	1.00		Ý
	HET Member	1.0	0.0		City GF HET	0.00		Ý
	HET Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Ϋ́
	HET Member	1.0	1.0		City GF HET	0.00		Ϋ́
	HET Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Ϋ́
	HET Member	1.0	1.0	0.0	Measure H Outreach Pillar 3	1.00		Ϋ́
	HET Member	1.0	1.0	0.0	Measure H Outreach Pillar 3	1.00	CEO	Υ
359	HET Member	1.0	1.0		City GF HET	0.00		Y
360	HET Member	1.0	1.0	0.0	City General Funds - HET OHS	0.00	0.0	Y
361	HET Member	1.0	1.0	0.0	City GF HET	0.00	0.0	Υ
362	HET Member	1.0	1.0	0.0	City General Funds - HET OHS	0.00	0.0	Υ
363	HET Member	1.0	1.0	0.0	Measure H Outreach Pillar 3	1.00	CEO	Υ
364	HET Member	1.0	1.0		City GF HET	0.00	0.0	Y
	HET Member	1.0	1.0	0.0	City GF HET	0.00	0.0	Υ
	HET Member	1.0	1.0	0.0	Measure H Outreach Pillar 3	1.00	CEO	Υ
367	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		Measure H Outreach Pillar 3	1.00	CEO	Y
	HET Member	1.0	1.0		County GF HET	1.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	0.0		Measure H RV	1.00		Y
	HET Member	1.0	1.0		Measure H RV	1.00		Y
373	HET Member	1.0	0.0		County GF HET	1.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
376	HET Member	1.0	1.0	0.0	City GF HET	0.00	0.0	Y

#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
	T Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	T Member	1.0	1.0		City HHAP 4 Skid Row	0.00	0.0	Y
	T Member	1.0	1.0		MeasureH Outreach Pillar 3	1.00		Y
	T Member	1.0	1.0	0.0	City GF HET	0.00		Υ
	T Member	1.0	1.0	0.0	Measure H Outreach Pillar 3	1.00		Υ
	T Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Υ
	T Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Υ
	T Member	1.0	1.0		City GF HET	0.00		Υ
	T Member	1.0	1.0		City GF HET	0.00		Υ
	T Member	1.0	0.0		Measure H Outreach Pillar 3	1.00		Υ
	T Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	T Member	1.0	0.0		City General Funds - HET C3	0.00		Y
	T Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	T Member	1.0	1.0		MeasureH Outreach Pillar 3	1.00		Y
	T Member	1.0	0.0		City GF HET	0.00		Y
	T Member	1.0	1.0		City General Funds - HET C3	0.00		Y
	T Member	1.0	1.0		MeasureH Outreach Pillar 3	1.00		Y
	T Member	1.0	1.0		MeasureH Outreach Pillar 3	1.00		Y
	T Member	1.0	1.0		City GF HET	0.00		Y
	T Member	1.0	0.0		City GF HET	0.00		Y
	T Member	1.0	1.0		City GF HET	0.00		Y
	T Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	T Member	1.0	1.0		City GF HET	0.00		Y
	T Member	1.0	1.0		City GF HET	0.00		Y
	T Member	1.0	1.0		City GF HET	0.00		Y
	T Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	T Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	T Member	1.0	0.0		City GF HET	0.00		Y
	T Member	1.0	1.0		City GF HET	0.00		Y
	T Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	T Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	T Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	T Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	T Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	T Member	1.0	1.0		Measure H Outreach Pillar 3 City GF HET	1.00		Y
	T Member T Member	1.0	0.0		Measure H Outreach Pillar 3	0.00		Y
		1.0	0.0 1.0		City HHAP 4 Skid Row	0.00		
	T Member T Member	1.0	1.0		City GF HET	0.00		Y
	T Member	1.0	1.0		City GF HET	0.00		Y
	T Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	T Member	1.0	0.0		City GF HET	0.00		Y
	T Member	1.0	1.0		City GF HET	0.00		Y
	T Member	1.0	1.0		City GF HET	0.00		Y
	T Member	1.0	0.0		City GF HET	0.00		Y
	T Member		1.0		Measure H Outreach Pillar 3	1.00		Y
	T Member	1.0			Measure H Outreach Pillar 3	1.00		Y
	T Member	1.0	1.0 1.0		City HHAP 4 Skid Row	0.00		Y

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	HET Member	1.0	0.0		City GF HET	0.00	0.0	Y
	HET Member	1.0	1.0		City GF HET	0.00	0.0	Υ
427	HET Member	1.0	1.0		Measure H Outreach Pillar 3	1.00	CEO	Υ
	HET Member	1.0	1.0		City GF HET	0.00		Υ
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	0.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	0.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Υ
	HET Member	1.0	1.0		City GF HET	0.00		Υ
	HET Member	1.0	0.0		City GF HET	0.00		Υ
	HET Member	1.0	1.0		City HHAP 4 Skid Row	0.00		Υ
	HET Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Υ
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Υ
	HET Member	1.0	0.0		City GF HET	0.00		Υ
	HET Member	1.0	1.0		City GF HET	0.00		Υ
	HET Member	1.0	1.0		City General Funds - HET C3	0.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Υ
	HET Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Υ
	HET Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Υ
	HET Member	1.0	1.0		City GF HET	0.00		Υ
	HET Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Υ
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	0.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
454	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	0.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member	1.0	0.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	0.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	0.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	0.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member	1.0	1.0		City GF HET	0.00		Y
472	HET Member	1.0	0.0	1.0	City GF HET	0.00	0.0	Υ

#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
	HET Member	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member	1.0	0.0		City GF HET	0.00		Υ
	HET Member	1.0	0.0		Measure H Outreach Pillar 3	1.00		Υ
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member	1.0	0.0		City GF HET	0.00		Y
	HET Member	1.0	0.0		City GF HET	0.00		Υ
	HET Member	1.0	1.0		City GF HET	0.00		Y
	HET Member (HOST - Reg)	1.0	1.0		Measure H Outreach Pillar 3	1.00		Υ
	HET Member (HOST Reg)	1.0	0.0		Measure H Outreach Pillar 3	1.00		Υ
	HET Member (HOST Reg)	1.0	0.0		Measure H Outreach Pillar 3	1.00		Υ
	HET Member (HOST Reg)	1.0	1.0		Measure H Outreach Pillar 3	1.00		Υ
	HET Member (HOST Reg)	1.0	0.0		Measure H Outreach Pillar 3	1.00		Υ
485	HET Member (HOST Reg)	1.0	1.0		Measure H Outreach Pillar 3	1.00		Υ
	HET Member (HOST Spec. E&E)	1.0	1.0		Measure H RV	1.00		Υ
	HET Member (HOST Spec. E&E)	1.0	0.0		Measure H RV	1.00		Υ
	HET Member (HOST Spec. E&E)	1.0	0.0		Measure H RV	1.00		Υ
	HET Member (HOST Spec. E&E)	1.0	0.0		Measure H RV	1.00		Υ
	HET Member (HOST Spec. E&E)	1.0	0.0		Measure H RV	1.00		Υ
	HET Member (HOST Spec. E&E)	1.0	0.0		Measure H RV	1.00		Υ
	HET Member (HOST Spec. RV)	1.0	1.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Υ
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H VHFSZ	1.00		Υ
	HET Member (HOST Spec. RV)	1.0	1.0		Measure H VHFSZ	1.00		Υ
	HET Member (HOST Spec. RV)	1.0	1.0		Measure H VHFSZ	1.00		Υ
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H VHFSZ	1.00		Υ
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H VHFSZ	1.00		Υ
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H VHFSZ	1.00		Υ
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H VHFSZ	1.00		Υ
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H VHFSZ	1.00		Υ
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Υ
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Υ
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Υ
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Υ
	HET Member (HOST Spec. RV)	1.0	0.0		Measure H RV	1.00		Υ
	HET Member (HOST Spec. VHFSZ)	1.0	0.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. VHFSZ)	1.0	0.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. VHFSZ)	1.0	0.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. VHFSZ)	1.0	0.0		Measure H RV	1.00		Y
520	HET Member (HOST Spec. VHFSZ)	1.0	0.0	1.0	Measure H RV	1.00	CEO	Υ

#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
	HET Member (HOST Spec. VHFSZ)	1.0	0.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. VHFSZ)	1.0	0.0		Measure H RV	1.00		Y
	HET Member (HOST Spec. VHFSZ)	1.0	0.0		Measure H RV	1.00		Υ
	HET Member (HOST)	1.0	1.0		Measure H Outreach Pillar 3	1.00		Υ
	HET Member (HOST)	1.0	1.0		Measure H Outreach Pillar 3	1.00		Υ
	HET Member (HOST)	1.0	0.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member (HOST)	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member (HOST)	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member (HOST)	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member (HOST)	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member (HOST)	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member (HOST)	1.0	0.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member (HOST)	1.0	0.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member (HOST-Reg)	1.0	0.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member (HOST-Reg)	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member (HOST-Reg)	1.0	1.0		Measure H Outreach Pillar 3	1.00		Y
	HET Member (HOST-Reg)	1.0	1.0		Measure H Outreach Pillar 3	1.00		Υ
538	HET Member* (Roadmap)	1.0	0.0		City HHAP 4 Outreach	0.00		Υ
	HET Member* (Roadmap)	1.0	0.0		City HHAP 4 Outreach	0.00		Υ
	HET Member* SD5	1.0	1.0		County HPI HomelesSvcsFund SD5	1.00		Υ
	HET Member* SD5	1.0	1.0		County HPI HomelesSvcsFund SD5	1.00		Y
	HET Member* SD5	1.0	1.0		County HPI HomelesSvcsFund SD5	1.00		Y
	HET Member* SD5	1.0	1.0		County HPI HomelesSvcsFund SD5	1.00		Y
	HET Member* SD5	1.0	1.0		County HPI HomelesSvcsFund SD5	1.00		Y
	HET Member* SD5	1.0	1.0		County HPI HomelesSvcsFund SD5	1.00		Y
	HET Member* SD5	1.0	1.0		County HPI HomelesSvcsFund SD5	1.00		Y
	HET Member* SD5	1.0	1.0		County HPI HomelesSvcsFund SD5	1.00		Y
	HET Member*(RoadMap)	1.0	0.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	0.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	0.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	0.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
568	HET Member*(RoadMap)	1.0	1.0	0.0	City HHAP 4 Outreach	0.00	0.0	Υ

#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00	0.0	Y
	HET Member*(RoadMap)	1.0	1.0	0.0	City HHAP 4 Outreach	0.00	0.0	Υ
571	HET Member*(RoadMap)	1.0	1.0	0.0	City HHAP 4 Outreach	0.00	0.0	Υ
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Υ
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Υ
	HET Member*(RoadMap)	1.0	0.0		City HHAP 4 Outreach	0.00		Y
	HET Member*(RoadMap)	1.0	1.0		City HHAP 4 Outreach	0.00		Y
	Homeless Referral Specialist	1.0	1.0		HET Pool (City/County GF/MH)	0.48		Y
	Homeless Referral Specialist	1.0	1.0		HET Pool (City/County GF/MH)	0.48		Y
	Homeless Referral Specialist	1.0	1.0		HET Pool (City/County GF/MH)	0.48		Y
	Homeless Referral Specialist	1.0	1.0		HET Pool (City/County GF/MH)	0.48		Y
	Human Resources Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Instructional Designer	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Instructional Designer	1.0	1.0		Measure H Pillar 1	1.00		N
	IT Support Specialist	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	IT Support Specialist	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Manager, Data Infrastructure	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Manager, Access & Engagement (In Acting Assignment)	1.0	0.0		HET Pool (City/County GF/MH)	0.63		N
	Manager, Access & Engagement (In Acting Assignment)	1.0	0.0		HET Pool (City/County GF/MH)	0.63		N
	Manager, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Manager, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Manager, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Manager, Access & Engagement	1.0	0.0		HET Pool (City/County GF/MH)	0.48		N
	Manager, Access & Engagement (HOST)	1.0	0.0		HET Pool (City/County GF/MH)	0.63		N
	Manager, Allocation Management	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Manager, Asset Management	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		N
	Manager, Asset Management	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		N
	Manager, Asset Management (NEW)	1.0	0.0		CoC HHAP 5 ML & Staffing	0.00		N
	Manager, Budget & Financial Planning	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Manager, Budget & Financial Planning	1.0	1.0		Admin Pool (.6), HUD Coc Coord Assess (.2), City ESG (.2)		CEO, DPSS, A&D	N
	Manager, CES Capacity Building	1.0	1.0		CoC HHAP 3/Capacity Building & Training	0.00		N
	Manager, CoC Covernance & Advisory Boards	1.0	1.0 1.0		Admin Pool	0.66	CEO, DPSS, A&D	N
	Manager, CoC Governance & Advisory Boards Manager, Communications	1.0	1.0		Coord Assessment Pool Admin Pool		CEO, DPSS, A&D	N N
	Manager, Community Relations	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
	Manager, Continuinty Relations  Manager, Continuum of Care Planning	1.0	1.0		Planning Pool	0.66		N N
	Manager, Coordinated Entry System Planning	1.0	1.0		Planning Pool	0.13		N N
	Manager, County Legislative Affairs & Policy	1.0	0.0		Admin Pool		CEO, DPSS, A&D	N N
	Manager, Data & Referrals	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N N
	Manager, Data & Referrals  Manager, Data Requests & Operations	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
	Manager, Data Requests & Operations  Manager, Domestic Violence System Alignment	1.0	1.0		DVSSO Pool	0.33		N N
	Manager, Executive Support	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
611	Manager, Family CES	1.0	1.0		Coord Assess and Planning Pools	0.31		N N
	Manager, Funder Relations	1.0	0.0		Admin Pool		CEO, DPSS, A&D	N N
	Manager, Funding & Grants	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
	Manager, Grants Management & Compliance	1.0	1.0		Admin Pool Admin Pool		CEO, DPSS, A&D	N N
	Manager, Grants Management & Compliance	1.0	1.0		Admin Pool Admin Pool		CEO, DPSS, A&D	N N
	Manager, Grants Management & Compliance  Manager, Grants Management & Compliance	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N

F1 2024-25 Budgeted Staff Positions, Vacancies, and Funding Source								
#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
617	Manager, Grants Management & Compliance	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	N
618	Manager, Grants Management & Compliance	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	N
619	Manager, Grants Management & Compliance	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	N
620	Manager, Grants Management & Compliance	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	N
621	Manager, HMIS	1.0	1.0	0.0	HMIS Pool, HHIP Pool	0.13	CEO	N
622	Manager, Housing Location	1.0	0.0	1.0	MH Pillar 4 HA Housing Location	1.00	CEO	N
623	Manager, Housing Location	1.0	1.0	0.0	MH Pillar 4 HA Housing Location	1.00	CEO	N
	Manager, Housing Navigation	1.0	0.0	1.0	Legacy B3/MH Pillar 4	1.00	CEO	N
	Manager, Human Resources	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Manager, Human Resources	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Manager, Interim Housing	1.0	1.0		Co MH House-Interim Housing	1.00		N
	Manager, Interim Housing	1.0	1.0		Co MH House-Interim Housing	1.00		N N
	Manager, Interim Housing	1.0	0.0		CoC HHAP 5 Interim Sheltering	0.00		N
	Manager, Interim Housing	1.0	1.0		Co MH House-Interim Housing	1.00		N
	Manager, Interim Housing	1.0	1.0		Co MH House-Interim Housing	1.00		N
	Manager, Interim Housing	1.0	0.0		Co MH House-Interim Housing	1.00		N
	Manager, Interim Housing	1.0	0.0		CoC HHAP 5 Interim Sheltering	0.00		N
	Manager, IT	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Manager, Lived Experience	1.0	1.0		Coord Assessment Pool	0.18		N
	Manager, Multi-Dept Crisis Resp Team	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		N
	Manager, Organizational Development	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
	Manager, Payroll	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
	Manager, Permanent Housing	1.0	1.0		Admin CoC PSH Grant (.2), Measure H Pillar 1 (.8)	0.80		N N
	Manager, Permanent Housing		1.0		Legacy B3/MH Pillar 4	1.00		N N
	Manager, Permanent Housing	1.0 1.0			Measure H Pillar 1	1.00		N N
	Manager, Permanent Housing		1.0		Measure H Pillar 1			
	Manager, Permanent Housing & Matching	1.0	1.0		Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	1.00		N
	Manager, Permanent Housing & Matching  Manager, Permanent Housing* (Adult System)	1.0			Legacy B3/MH Pillar 4	0.00		N
		1.0	1.0			1.00		N
	Manager, Problem Solving	1.0	1.0		CoC HHAP 5/State HHAP Problem Solving	0.00		N N
	Manager, Procurement	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Manager, Professional Development & Training	1.0	1.0		Measure H Pillar 1	1.00		N .
	Manager, Project Management Office	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
649	Manager, Quality Standards	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N
	Manager, Reporting	1.0	1.0		HMIS Pool	0.13		N .
	Manager, Research & Analysis	1.0	1.0		HMIS Pool	0.13		N N
	Manager, Risk Management	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N .
	Manager, Risk Management	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N .
	Manager, System Components	1.0	1.0		Prevention Pillar 2 Prevent, Prevention Home Safe Program Pillar 2	1.00		N
	Manager, System Evaluation	1.0	1.0		Coord Assessment Pool	0.18		N
	Manager, Time Limited Subsidies (Family/Youth)	1.0	0.0		Permanent Housing Staff Time Limited Subsidy Coc HHAP 5	0.00		N
	Manager, Training & Data Integrity	1.0	0.0		Admin Pool		CEO, DPSS, A&D	N
	Manager, Training & Instructional Design	1.0	1.0		Measure H Pillar 1	1.00		N
	Manager, Unsheltered Strategies	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Manager, Welcome Navigation Center	1.0	0.0		CoC HHAP 4 Interim Sheltering	0.00		N
	Manager, Youth CES	1.0	1.0		Measure H - Pillar 1/MH Regional Coordinator & MH Education Coordinator	1.00		N
	Ombudsman (NEW)	1.0	0.0		CoC HHAP 5 ML & Staffing	0.00		N
	Principal Accountant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
664	Principal Accountant	1.0	1.0	0.0	Admin Pool (.9), City ESG Admin (.1)	0.59	CEO, DPSS, A&D	N

#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
665	Principal Accountant, Treasury	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	N
666	Principal Advisor	1.0	1.0		Admin Pool	0.66	CEO, DPSS, A&D	N
667	Principal Advisor (In Acting Assignment)	1.0	0.0	1.0	Admin Pool	0.66	CEO, DPSS, A&D	N
	Principal Advisor	1.0	1.0	0.0	Admin Pool		CEO, DPSS, A&D	N
	Principal Advisor	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Project Manager	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Project Manager	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Project Manager	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Project Manager	1.0	1.0		Master Lease/UA (Pillar 4)	1.00		Υ
	Project Manager	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Project Manager	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Project Manager	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y
	Project Manager	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Project Manager	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Project Manager (Technical/Data Management)	1.0	1.0		HMIS Pool, HHIP Pool	0.13		Y
	Receptionist/Clerical Assistant	1.0	1.0		Admin Pool	0.66	CEO, DPSS, A&D	Y
	Receptionist/Clerical Assistant	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Resident Advocate	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Υ
	Resident Advocate	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Y
	Resident Advocate	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Y
	Resident Advocate	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Y
	Resident Advocate	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Y
	Resident Advocate	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Y
	Resident Advocate	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		Y
	Resident Advocate	1.0	0.0		CoC HHAP 4 Interim Sheltering	0.00		Y
	Specialist, Communications	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Specialist, Communications	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Specialist, Contracts & Procurement	1.0	1.0		Admin Pool	0.66	CEO, DPSS, A&D	Y
	Specialist, Contracts & Procurement	1.0	1.0		Admin Pool	0.66	CEO, DPSS, A&D	Y
	Specialist, Contracts & Procurement	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Specialist, Contracts & Procurement	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y
	Specialist, Contracts & Procurement	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Specialist, Contracts & Procurement	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y
	Specialist, Contracts & Procurement	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Specialist, Contracts & Procurement	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Specialist, Contracts & Procurement	1.0	1.0		Admin Pool	0.66	CEO, DPSS, A&D	Y
	Specialist, Contracts & Procurement	1.0	1.0		Admin Pool Admin Pool	0.66	CEO, DPSS, A&D	Y
	Specialist, DEI Specialist, Digital Communications	1.0	1.0				CEO, DPSS, A&D	Y
	Specialist, Digital Communications Specialist, Field Communications	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Specialist, Field Communications  Specialist, Field Communications	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Specialist, Field Communications Specialist, GIS	1.0	1.0		Admin Pool HET Pool (City/County GF/MH)		CEO, DPSS, A&D	Y
	Specialist, GIS Specialist, Grants	1.0	1.0 0.0		Coc Hhap 5 IH	0.63		Y
			1.0		COC HHAP 5 IH	0.00		
	Specialist, Grants Specialist, Grants	1.0		0.0	COC HHAP 5 IH	0.00		Y
	Specialist, Grants		1.0		COC HHAP 5 IH	0.00		Y
	Specialist, Grants	1.0			COC HHAP 5 IH			Y
/11	specialist, dialits	1.0	1.0		COC HHAP 5 IH	0.00		Y

#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
713 Specialis	t, Grants	1.0	0.0		CoC HHAP 5 IH	0.00	0.0	Y
714 Specialis	t, Grants	1.0	1.0		CoC HHAP 5 IH	0.00	0.0	Y
715 Specialis	t, Grants	1.0	1.0	0.0	CoC HHAP 5 IH	0.00		Y
716 Specialis	t, Grants	1.0	1.0		Admin Pool	0.66	CEO, DPSS, A&D	Y
717 Specialis	t, Grants	1.0	1.0	0.0	Admin Pool, MH Pillar 4	0.50		Y
718 Specialis	t, Grants	1.0	1.0		CoC HHAP5 Rapid Rehousing	0.00	0.0	Y
719 Specialis	t, Grants	1.0	1.0	0.0	MH Pillar 4	1.00	CEO	Y
720 Specialis	t, Grants	1.0	1.0	0.0	MH Pillar 4	1.00	CEO	Υ
721 Specialis	t, Grants	1.0	1.0	0.0	MH Pillar 4	1.00	CEO	Y
722 Specialis	t, Grants	1.0	1.0	0.0	MH Pillar4	1.00	CEO	Υ
723 Specialis		1.0	1.0		MH Pillar4	1.00		Y
724 Specialis		1.0	1.0		MH Pillar4	1.00		Y
725 Specialis		1.0	1.0		MH Pillar4	1.00		Y
726 Specialis		1.0	1.0		MH Pillar4	1.00		Y
727 Specialis		1.0	1.0		MH Pillar4	1.00		Y
728 Specialis		1.0	1.0		MH Pillar4	1.00		Y
729 Specialis		1.0	1.0		MH Pillar4	1.00		Y
730 Specialis		1.0	1.0		MH Pillar4	1.00		Y
731 Specialis		1.0	1.0		MH Pillar4	1.00		Y
731 Specialis		1.0	1.0		CoC HHAP 5 Rapid Rehousing	0.00		Y
733 Specialis			1.0		CoC HHAP 5 Rapid Rehousing	0.00		Y
		1.0			CoC HHAP 5 Rapid Rehousing			·
734 Specialis		1.0	1.0		CoC HHAP 5 Rapid Rehousing	0.00		Y
735 Specialis		1.0	1.0			0.00		·
736 Specialis		1.0	1.0		CoC HHAP 5 Rapid Rehousing	0.00		Y
	t, Graphic Designer	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	t, Housing Location	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Y
	t, Housing Location	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Υ
	t, Housing Location	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Υ
	t, Housing Location	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Y
	t, Housing Location	1.0	1.0		MH Pillar 4 HA Housing Location	1.00		Y
	t, Housing Location	1.0	0.0		MH Pillar 4 HA Housing Location	1.00		Y
	t, Housing Location	1.0	0.0		MH Pillar 4 HA Housing Location	1.00		Υ
	t, Housing Location	1.0	0.0		MH Pillar 4 HA Housing Location	1.00		Y
	t, HR (Generalist)	1.0	0.0		Admin Pool		CEO, DPSS, A&D	N
	t, Human Resources	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
748 Specialis		1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
749 Specialis		1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	t, Project Based Inventory	1.0	1.0		Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00		Υ
	t, Spanish Language Media Communica	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
752 Specialis	t, Technical Support	1.0	0.0		County ESG HMIS 24-25		LACDA	Υ
	t, Technical Support	1.0	1.0		Admin Pool	0.66	CEO, DPSS, A&D	Υ
	t, Tenant Based Inventory	1.0	1.0	0.0	Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00	0.0	Υ
755 Sr. Accou	ıntant	1.0	1.0		Admin Pool	0.66	CEO, DPSS, A&D	Υ
756 Sr. Accou	ıntant	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	Υ
757 Sr. Accou	ıntant	1.0	1.0	0.0	Admin Pool		CEO, DPSS, A&D	Y
758 Sr. Accou		1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y
	or, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N N
760 Sr. Advis		1.0	1.0		Admin Pool		CEO, DPSS, A&D	N N

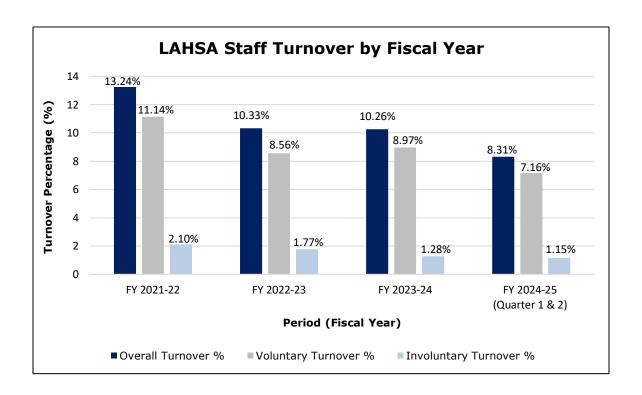
F1 2024-23 Budgeted Staff Positions, Vacancies, and Funding Source										
#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)		
761	Sr. Advisor, CFAO	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	N		
762	Sr. Advisor, CFO (Administration)	1.0	0.0	1.0	Admin Pool	0.66	CEO, DPSS, A&D	N		
763	Sr. Advisor, DCEO	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	N		
764	Sr. Advisor, Homeless Count	1.0	1.0	0.0	Admin Pool	0.66	CEO, DPSS, A&D	N		
765	Sr. Advisor, Skid Row	1.0	1.0	0.0	HET Pool (City/County GF/MH)	0.63	CEO	N		
766	Sr. Advisor, Workforce Development	1.0	1.0	0.0	CoC HHAP 3/Capacity Building & Training	0.00	0.0	N		
767	Sr. Analyst, Budget	1.0	1.0	0.0	Admin Pool (.6), City ESG Admin (.2), County ESG Admin (.2)	0.60	CEO, DPSS, A&D, LACD	Υ		
768	Sr. Analyst, Budget	1.0	1.0		Admin Pool (.65), State ESG Admin (.15), County ESG Admin (.2)		CEO, DPSS, A&D, LACD	Υ		
	Sr. Analyst, Budget	1.0	1.0		Admin Pool (.7), County ESG (.1), Hud Coc HMIS (.2)		CEO, DPSS, A&D, LACD	Y		
	Sr. Analyst, Budget	1.0	1.0		Admin Pool (.6), HUD Coc DVSSO (.2), HUD Coc Coord Assess (.2)		CEO, DPSS, A&D, LACD	Y		
	Sr. Analyst, Budget	1.0	1.0		Admin Pool (.7), HUD Coc Coord Assess (.3)		CEO, DPSS, A&D, LACD	Ϋ́		
	Sr. Analyst, Continuum of Care	1.0	1.0		DVSSO Pool/Planning Pool		CEO	Ϋ́		
	Sr. Analyst, Contracts & Procurement	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y		
	Sr. Analyst, Data & Research	1.0	1.0		HMIS Pool	0.13		Y		
	Sr. Analyst, DEI	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y		
	Sr. Analyst, Finance	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y		
	Sr. Analyst, Finance	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y		
	Sr. Analyst, Finance	1.0	1.0		Admin Pool		CEO, DPSS, A&D			
	Sr. Analyst, Funding & Allocation	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y		
	Sr. Analyst, Funding & Allocation	1.0	1.0		Admin Pool		CEO, DPSS, A&D	<u>'</u> Ү		
	Sr. Analyst, Funding and Allocation	1.0	0.0		Admin Pool		CEO, DPSS, A&D	<u>т</u> Ү		
	Sr. Analyst, Funding and Anocation Sr. Analyst, Grants Management & Compliance	1.0	1.0		Admin Pool		CEO, DPSS, A&D	<u>т</u> Ү		
	Sr. Analyst, Human Resources				Admin Pool					
	Sr. Analyst, Implementation	1.0	1.0 1.0		HMIS Pool		CEO, DPSS, A&D	N N		
		1.0					CEO DROG AND	Y		
	Sr. Analyst, Legislative Affairs	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y		
	Sr. Business Intelligence (BI) Developer	1.0	1.0		HMIS Pool	0.13		Y		
	Sr. Business Intelligence (BI) Developer	1.0	1.0		HMIS Pool	0.13		Y		
	Sr. Business Intelligence (BI) Developer	1.0	0.0		HMIS Pool	0.13		Y		
	Sr. Coord, Domestic Violence System Alignment	1.0	1.0		DVSSO Pool	0.33		Y		
	Sr. Coordinator, CES Matching	1.0	1.0		Legacy B3/MH Pillar 4	1.00		Y		
	Sr. Coordinator, CES Matching	1.0	1.0		Legacy B3/MH Pillar 4, Prevention Home Safe Program Pillar 2	1.00		Y		
	Sr. Coordinator, CES Matching	1.0	1.0		Permanent Housing Staff Time Limited Subsidy CoC HHAP 5	0.00		Y		
	Sr. Coordinator, COC Governance	1.0	1.0		Coord Assess and Planning Pools	0.31		Y		
	Sr. Coordinator, Community Relations (Volunteer)	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y		
	Sr. Coordinator, Contracts & Procurement	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y		
	Sr. Coordinator, Crisis Management	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y		
	Sr. Coordinator, Interim Housing* (NEW)	1.0	0.0		CoC HHAP 5 Interim Sheltering	0.00		Y		
	Sr. Coordinator, Interim Housing* (NEW)	1.0	0.0		CoC HHAP 5 Interim Sheltering	0.00		Y		
	Sr. Coordinator, Interim Housing* (NEW)	1.0	0.0		CoC HHAP 5 Interim Sheltering	0.00		Y		
	Sr. Coordinator, Interim Housing* (NEW)	1.0	0.0		CoC HHAP 5 Interim Sheltering	0.00		Y		
	Sr. Coordinator, Interim Housing* (NEW)	1.0	0.0		CoC HHAP 5 Interim Sheltering	0.00		Y		
802	Sr. Coordinator, Legal Operations & Compliance	1.0	0.0		Admin Pool		CEO, DPSS, A&D	Y		
	Sr. Coordinator, Skid Row	1.0	0.0		HET Pool (City/County GF/MH)	0.63		Y		
	Sr. Coordinator, Training	1.0	1.0		Measure H Pillar 1	1.00	CEO	N		
	Sr. Coordinator, Unit Acquisition	1.0	1.0		CoC HHAP 5 ML & Staffing	0.00	0.0	Υ		
	Sr. Coordinator, Unit Acquisition (NEW)	1.0	0.0		CoC HHAP 5 ML & Staffing	0.00	0.0	Υ		
	Sr. Coordinator, Unit Acquisition (NEW)	1.0	0.0	1.0	MH Pillar 4 HA Housing Location	1.00	CEO	Υ		
808	Sr. Coordinator, Unit Acquisition (NEW)	1.0	0.0	1.0	MH Pillar 4 HA Housing Location	1.00	CEO	Υ		

#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
	Sr. Data Analyst	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Sr. Data Analyst	1.0	1.0		HMIS Pool	0.13		Υ
	Sr. Data Specialist	1.0	1.0		HMIS Pool	0.13		Y
	Sr. Desktop Support Analyst	1.0	1.0		Admin Pool (.98), HHIP Pool (.02)		CEO, DPSS, A&D	Y
	Sr. Executive Assistant, CEO	1.0	1.0		Admin Pool		CEO, DPSS, A&D	N
	Sr. Financial Analyst	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Sr. Financial Analyst	1.0	1.0		Admin Pool (.6), HUD CoC HMIS (.2), City ESG (.2)		CEO, DPSS, A&D	Y
	Sr. Internal Auditor	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Sr. Investigator	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Sr. IT Support Specialist	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Sr. Manager, Systems Integration	1.0	1.0		Measure H Pillar 1/MH Gerontologist and Coordinated Assessment Pool	0.07		N
	Sr. Manager, Unit Acquisition (NEW)	1.0	0.0		MH Pillar 4 HA Housing Location	1.00		N
	Sr. Program Coordinator, DEI	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Sr. Project Manager	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Sr. Reports Developer	1.0	1.0		City ESG HMIS	0.00		Y
	Sr. Specialist, Contracts & Procurement	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Sr. Specialist, Contracts & Procurement	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Sr. Specialist, Data Integrity	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Υ
	Sr. Specialist, Grants	1.0	1.0		MH Pillar 4, CoC HHAP 5 IH	0.50		Υ
	Sr. Specialist, Grants	1.0	1.0		CoC HHAP 5 IH	0.00		Υ
	Sr. Specialist, Grants	1.0	1.0		CoC HHAP 5 IH	0.00		Y
	Sr. Specialist, Grants	1.0	1.0		CoC HHAP 5 IH	0.00		Y
	Sr. Specialist, Grants	1.0	1.0		CoC HHAP 5 Rapid Rehousing	0.00		Y
	Sr. Specialist, Grants	1.0	1.0		CoC HHAP 5 Rapid Rehousing	0.00		Y
	Sr. Specialist, Grants	1.0	1.0		CoC HHAP 5 Rapid Rehousing	0.00		Y
	Sr. Specialist, Grants	1.0	0.0		CoC HHAP 5 Rapid Rehousing	0.00		Y
	Sr. Specialist, Technical Support	1.0	0.0		Admin Pool	0.66	CEO, DPSS, A&D	Y
	Sr. Systems Administrator	1.0	1.0		Admin Pool (.89), Measure H LA Hop (.11)		CEO, DPSS, A&D	Y
	Sr. Systems Analyst	1.0	1.0		HMIS Pool	0.13		Y
	Sr. Trainer	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Statistical Data Scientist	1.0	1.0		Admin Pool		CEO, DPSS, A&D	Y
	Supervisor, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N N
	Supervisor, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement (HOST)	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
852	Supervisor, Access & Engagement (HOST)	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement (HOST-Reg)	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
854	Supervisor, Access & Engagement (RV & VHFSZ) Supervisor, Access & Engagement (RV & VHFSZ)	1.0	1.0 1.0		HET Pool (City/County GF/MH) HET Pool (City/County GF/MH)	0.63		N
0.55			1.01	0.0	IDET POOLICITY/COUNTY (3E/MM)	1 0.63	(( <b>⊢</b> ( )	N

#	Classification	Budgeted	Filled	Vacant	Funding Source	Percentage of Position Funded by County (%)	County Department Providing Funding	SEIU 721 (Y/N)
	Supervisor, Access & Engagement (RV & VHFSZ)	1.0	0.0		HET Pool (City/County GF/MH)	0.48		N
	Supervisor, Access & Engagement (RV & VHFSZ)	1.0	0.0		HET Pool (City/County GF/MH)	0.48	CEO	N
	Supervisor, Access & Engagement (RV & VHFSZ)	1.0	0.0	1.0	HET Pool (City/County GF/MH)	0.48	CEO	N
	Supervisor, Access & Engagement (SPA 3)	1.0	1.0		HET Pool (City/County GF/MH)	0.63	CEO	N
	Supervisor, Access & Engagement (SPA 4)	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement (SPA 4)	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement* (HOST-County of LA SD5)	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement* (Roadmap)	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement*(Roadmap)	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Access & Engagement*(Roadmap)	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Data	1.0	1.0		HET Pool (City/County GF/MH)	0.63		N
	Supervisor, Multi-Dept Crisis Resp Team	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		N
	Supervisor, Multi-Dept Crisis Resp Team	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		N
	Supervisor, Problem Solving	1.0	1.0		CoC HHAP 5/State HHAP Problem Solving	0.00		N
871	Supervisor, Problem Solving	1.0	1.0		CoC HHAP 5/State HHAP Problem Solving	0.00		N
	Supervisor, Resource & Referral	1.0	1.0	0.0	HET Pool (City/County GF/MH)	0.48	CEO	N
873	Supervisor, Welcome Navigation Center	1.0	1.0		CoC HHAP 4 Interim Sheltering	0.00		N
	Systems Administrator	1.0	1.0		Admin Pool (.98), HHIP Pool (.02)	0.65	CEO, DPSS, A&D	N
	Systems Navigator	1.0	1.0		Co MH Connect-Navigation	1.00		Υ
	Systems Navigator	1.0	1.0		Co MH Connect-Navigation	1.00	CEO	Y
	Systems Navigator	1.0	1.0		Co MH Connect-Navigation	1.00		Y
	Systems Navigator	1.0	1.0		Co MH Connect-Navigation	1.00	CEO	Y
879	Systems Navigator	1.0	1.0	0.0	City GF (General Fund)	0.00	0.0	Y
880	Systems Navigator	1.0	1.0	0.0	Co MH Connect-Navigation	1.00	CEO	Y
881	Systems Navigator	1.0	0.0	1.0	City GF (General Fund)	0.00	0.0	Y
	Systems Navigator	1.0	1.0	0.0	City GF (General Fund)	0.00		Y
883	Systems Navigator	1.0	1.0	0.0	City GF (General Fund)	0.00		Y
884	Systems Navigator	1.0	1.0	0.0	Co MH Connect-Navigation	1.00	CEO	Y
885	Systems Navigator	1.0	0.0	1.0	City GF (General Fund)	0.00	0.0	Y
886	Systems Navigator	1.0	1.0		City GF (General Fund)	0.00	0.0	Y
887	Systems Navigator	1.0	1.0		City GF (General Fund)	0.00	0.0	Υ
888	Systems Navigator	1.0	1.0		City GF (General Fund)	0.00	0.0	Υ
889	Systems Navigator	1.0	1.0		City GF (General Fund)	0.00	0.0	Υ
	Systems Navigator	1.0	1.0		City GF (General Fund)	0.00		Υ
	Technician, Operations	1.0	0.0		Admin Pool	0.66	CEO, DPSS, A&D	Υ
	Trainer, HMIS	1.0	1.0		HMIS Pool	0.13		Υ
	Trainer, HMIS	1.0	1.0		HMIS Pool	0.13		Υ
894	Deputy Chief DCIO	1.0	0.0		Admin Pool	0.66	CEO, DPSS, A&D	N
	Coordinator, Protocol	1.0	0.0	1.0	HET Pool (City/County GF/MH)	0.48	CEO	Υ
	Sr. Technical Advisor, HMIS (NEW)	1.0	0.0	1.0	Admin Pool	0.66	CEO, DPSS, A&D	N
	Specialist, Technical Support (Client Portal) (NEW)	1.0	0.0		Measure H Pillar 1 - Data Underspend	1.00		Υ
898	Coordinator, CES Matching	1.0	0.0		Measure H Pillar 1	1.00		Υ
899	Analyst, Budget (ML)	1.0	0.0	1.0	Admin Pool		CEO, DPSS, A&D	Υ
	Analyst, Finance (ML)	1.0	0.0	1.0	Admin Pool		CEO, DPSS, A&D	Υ
TOTA	<u> </u>	900.0	703.0	197.0		470.0		

## **LAHSA Staff Turnover Rate**

Period Fiscal Year (FY)	Overall Turnover Percentage	Voluntary Turnover Percentage	Involuntary Turnover Percentage
FY 2021-22	13.24%	11.24%	2.10%
FY 2022-23	10.33%	8.56%	1.77%
FY 2023-24	10.26%	8.97%	1.28%
FY 2024-25	8.31%	7.16%	1.15%
(Quarter 1 & 2)			



## **MEMORANDUM OF UNDERSTANDING**

THIS MEMORANDUM OF UNDERSTANDING made and entered into this \_\_\_ of \_\_\_\_, 2024.

## BY AND BETWEEN

LOS ANGELES HOMELESS SERVICES AUTHORITY (hereinafter referred to as "LAHSA" or the "Authority")

## AND THE

SERVICE EMPLOYEES INTERNATIONAL UNION LOCAL 721, CTW, CLC (hereinafter referred to as "SEIU 721" or "Union")

July 1, 2023 through June 30, 2026

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#### ARTICLE 1 RECOGNITION

Pursuant to the provisions of the Myers-Milias-Brown Act ("MMBA"), on September 12, 2016 the Public Employment Relations Board ("PERB") certified the M004 – General Bargaining Unit ("Unit") and recognized the Service Employees International Union Local 721 ("SEIU 721" or "Union") as the exclusive representative of all employees in the Unit.

The Los Angeles Homeless Services Authority (LAHSA) hereby recognizes SEIU 721, as the certified majority representative of the employees in the Unit.

The term "employee" or "employees" as used herein shall refer only to employees employed in the Unit in the employee classifications comprising the Unit as listed in Appendix "A," attached hereto and incorporated herein, as well as any such classes as may be added hereafter by agreement of the Parties or by PERB.

## ARTICLE 2 IMPLEMENTATION OF MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding ("MOU") constitutes a joint recommendation of LAHSA and SEIU 721. It shall not be binding in whole or in part on the parties listed below unless and until:

- A. SEIU 721 has notified the Authority in writing that it has approved this MOU in its entirety, and
- B. The LAHSA Commission has approved this MOU in its entirety

Where resolutions or amendments to applicable codes are required, those articles of this MOU which require such resolutions or amendments will become operative on the effective date of the resolution or amendment unless otherwise specified.

#### ARTICLE 3 PARTIES AND AUTHORIZED AGENTS

The parties to this Memorandum of Understanding are the Los Angeles Homeless Services Authority (hereinafter "LAHSA" or "Authority") and the Service Employees International Union Local 721 ("SEIU 721" or "Union").

For the purpose of administering the terms and provisions of this MOU the following are the Authorized Agents, except where a particular representative is specifically designated in connection with the performance of a specific function or obligation set forth herein:

A. LAHSA's principal authorized agent shall be the Deputy Chief Talent Officer or duly authorized representative (Address: 707 Wilshire Blvd. 10<sup>th</sup> Floor, Los Angeles, California 90017; Telephone: (213) 683-3333).

B. The SEIU 721 principal authorized agent shall be the Executive Director or duly authorized representative (Address: 1545 Wilshire Blvd, Los Angeles, California 90017; Telephone: (877) 721-4968.)

## ARTICLE 4 UNIT MEMBERSHIP LIST AND CONTACT INFORMATION

- A. LAHSA shall provide the Union with a list of the names of Unit employees in alphabetical order with the following information in compliance with State law for each employee on said list:
  - 1. Name
  - 2. Original Hire Date
  - 3. Bargaining Unit
  - 4. Job Title Description
  - 5. Union Membership Status
  - 6. Work Location (by building description or physical address)
  - 7. Home Department
  - 8. Pay Rate (annual base salary and hourly rate)
  - 9. Number of hours worked (for part-time employees)
  - 10. Work Phone Number on file
  - 11. Home Phone Number on file
  - 12. Personal cellular phone number on file
  - 13. Personal email address on file
  - 14. Home Address on file
- B. For new employees or those newly entering or re-entering Union representation, LAHSA shall provide the aforementioned information within a minimum of thirty (30) calendar days of the date of the employee's hire or by the first pay period of the month following their hire, whichever is later.
- C. For existing employees, LAHSA shall provide the above information to the Union after the close of each pay period.
- D. For employees separating from LAHSA service, a separate report shall be generated adding the reason for their termination (with the exception of those employees with State law confidentiality exemptions) or separation from the Union bargaining unit and the date thereof.
- E. All information shall be provided to the Union electronically. The means of provision and the substance of the requisite information may be changed by mutual agreement.
- F. By September 10, 2024, LAHSA shall provide this information with current electronic payroll reporting.

# ARTICLE 5 NEW EMPLOYEE ORIENTATION AND ON-BOARDING PROCESS

## A. <u>On-Boarding of New Employees</u>

At the time of hire, all new employees shall be provided with a copy of their job description and the Employee Handbook, shall be referred to LAHSA's policies and procedures accessible on SharePoint, and shall be provided on-going training applicable to their job duties and the department procedures for completing their work assignments. Such training shall be provided by a Supervisor or a Management level employee with support from a co-worker in the same department. Such support can include, but not be limited to, job shadowing, responding to questions and providing guidance on department procedures.

## B. <u>New Employee Orientation</u>

LAHSA shall provide SEIU 721 with written notice to the Worksite Organizer (WSO) and to membership@seiu721.org of all new employee orientations, no matter how few participants, and whether in person or online, at least ten (10) business days prior to the event. LAHSA shall at the same time provide the name, job classification, work location, personal and work email address and personal and work phone number(s).

Representatives of Union shall be permitted to make a presentation of up to forty-five (45) minutes and present written materials, during a portion of the orientation for which attendance by the new hires is mandatory (or at an alternative time if the representative can't attend). No representative of management shall be present during the Union's presentation. Release time shall be granted for at least one (1) steward per twenty (20) new hires to participate in the new employee orientations. "New hires" shall be defined to include any employee new to SEIU 721, including, but not limited to, through accretion or promotion/demotion.

The Union shall provide and LAHSA shall include in their new hire packet, which may be in electronic or digital format: the current Union membership and COPE forms, a copy of the Memorandum of Understanding (MOU) and the contact information of the Union Representative.

## ARTICLE 6 NON-DISCRIMINATION

In accordance with this Article, LAHSA agrees that no employee shall be interfered with, intimidated, restrained, coerced or discriminated against because of the exercise of their rights granted pursuant to the provisions of the MMBA.

In accordance with this Article, Union agrees not to discriminate against an employee because of the exercise of their rights granted pursuant to the MMBA, or with respect to admission to membership, and the rights of membership.

LAHSA will make any reasonable effort to ensure that all applicants and employees receive equal opportunity in personnel matters, including recruiting, selection, training, placement, promotion, wages and benefits, terminations, and working conditions.

SEIU 721 and LAHSA mutually reaffirm their respective policies of non-discrimination in the treatment of any employee or applicant because of age (40 and above), ancestry, color, disability (physical and mental, including HIV and AIDS), gender identity and/or expression, genetic information, LGBTQ+ identity, marital status, medical condition (genetic characteristics, cancer or a record or history of cancer), military or veteran status, national or ethnic origin, race, religion or creed (includes religious dress and grooming practices), sex or gender (includes pregnancy, childbirth, breastfeeding, and/or related medical conditions), reproductive health decision making, sexual orientation, political activities or political affiliation, or any other characteristic protected under applicable federal, state or local laws, or retaliation for having filed a discrimination complaint, for participating in a discrimination investigation or for opposing discrimination. SEIU 721 and LAHSA also mutually agree to comply with non-discrimination protocols pursuant to applicable local, State, and federal laws, including but not limited to the protected categories as determined by the California Civil Rights Department (CRD) and the California Fair Employment and Housing Act ("FEHA").

#### ARTICLE 7 MANAGEMENT RIGHTS

As the responsibility for the management of LAHSA and direction of its work force is vested exclusively in the Authority officials and department heads whose powers and duties are specified by law, it is mutually understood that except as specifically set forth herein no provisions in this MOU shall be deemed to limit or curtail the agency officials and department heads in any way in the exercise of the rights, powers and authority which they had prior to the effective date of this MOU. SEIU 721 recognizes that these rights, powers, and authority include but are not limited to, the right to determine the mission of its constituent departments, offices and boards, set standards of services to be offered to the public, exercise control and discretion over the agency's organization and operations, take disciplinary action for proper cause, relieve agency employees from duty because of lack of work, lack of funds or other legitimate reasons, determine the methods, means and personnel by which the agency's operations are to be conducted, take all necessary actions to maintain uninterrupted service to the community and carry out its mission in emergencies; provided, however, that the exercise of these rights does not preclude employees and their representatives from consulting or raising grievances about the practical consequences that decisions on these matters may have on wages, hours, and other terms and conditions of employment.

## ARTICLE 8 BULLETIN BOARDS

LAHSA will furnish visible and accessible bulletin board space to SEIU 721 on each floor at LAHSA's main office and at all co-locations where allowed where LAHSA employees work for posting Union communications to Unit employees. In addition, SEIU 721 will be

provided space on the Virtual Billboard where employees can access links to all union materials that are posted on the physical bulletin boards.

#### ARTICLE 9 PAYROLL DUES DEDUCTIONS

## A. <u>Dues Deduction</u>

LAHSA will honor employee authorizations for dues deduction as required by provisions of the Government Code. The authorizations will be maintained by the Union.

Each month, LAHSA shall send to the Union a list of all employees in the bargaining unit including: each employee's first name, middle initial, last name; employee identification number; employee hire date; employee job classification; employment status (e.g. active, on leave of absence, etc.); work status (ex: full time, part time, hourly, seasonal, etc.); and annual base salary amount or hourly rate. This information shall be sent in Excel format to dues@seiu721.org within five (5) business days before the end of each month.

Each pay period, the Union shall provide LAHSA with an "authorized deduction report" which includes a list of the names of bargaining unit members who have authorized the deduction of Union dues, COPE and other deductions and the deduction amounts. Such "authorized deduction report" shall be provided by the Union to LAHSA at least ten (10) days prior to the end of each pay period.

LAHSA shall make the dues and other union-related deductions identified in the "authorized deduction report" from the employees' paychecks and remit such funds and a listing of the itemized deductions for each employee to the Union via Electronic Funds Transfer (EFT) within five (5) business days of each payday. LAHSA shall also provide the list of itemized deductions for each employee (i.e. dues, COPE, supplementary benefits, etc.), actual salary earned per pay period for each employee, rate type and pay rate in Excel format to dues@seiu721.org.

## B. <u>Committee on Political Education (COPE)</u>

Employees may make voluntary contributions to the Union's registered political action committees. LAHSA shall make the deduction of the voluntary contributions in the same manner as the dues deduction process, set forth above.

At least ten (10) days prior to the end of every pay period the Union will notify LAHSA with a list of employees and the appropriate deduction amount on the "authorized deduction report" of the employees who have signed an authorization for the COPE deduction.

## C. Indemnification Clause

The Union agrees to indemnify, defend and hold LAHSA, its officials, officers, employees, agents and consultants harmless from and against any liabilities of any nature, including, but not limited to, attorneys' fees and costs, which may arise as a result of the application of the provisions of this Article. This provision shall survive the expiration or termination of this Agreement.

#### ARTICLE 10 WORK ACCESS

Union Staff Representatives, Local Union Officers, Executive Board Members, and Local Union Stewards who are members of this Unit shall have access to the facilities of the Authority during working hours for the purpose of conducting union business, including but not limited to, assisting employees covered under this Memorandum of Understanding, in the adjusting of grievances, investigating complaints concerning working conditions, or investigating matters arising out of the application of the provisions of this MOU. Said representatives shall request authorization for such visit by contacting the designated LAHSA representative in writing. In the event immediate access cannot be authorized, the designated LAHSA representative shall inform the Union representative as to the earliest time when access can be granted.

The Union shall maintain a current and updated written list of its Union Staff Representatives, Local Union Officers, Executive Board Members and Local Union Stewards. This updated and current written list shall be provided to LAHSA.

This Article shall not be construed as a limitation on the power of LAHSA to restrict access to areas designated as security or confidential.

Union may use LAHSA facilities, with prior written approval, for the purpose of holding meetings to the extent that such facilities can be made available, and to the extent that the use of a facility will not interfere with LAHSA operations. Participating employees will attend said meetings on their own time, unless otherwise agreed to by the parties in writing. If the use of a facility requires a fee for rental or special set-up, security, and/or cleanup service, Union will provide or assume the cost of such service(s) for the facility.

Validated parking shall be provided to Union Stewards, Union Staff Representatives, or Local Union Officers who are attending to Union business on Union release time at the LAHSA main offices. Parking validation shall be provided for those who park in the Roosevelt Lofts and 611 parking facilities or any other parking facility identified and authorized by LASHA management.

# ARTICLE 11 EMPLOYEE RELATIONS - JOINT LABOR-MANAGEMENT COMMITTEE (JLMC)

Meetings will be scheduled monthly or at the request of a designated Union representative (Union staff representative and Stewards) or the LAHSA management representatives of a department, office, or bureau, for the purpose of informally discussing employer-employee relations matters.

#### ARTICLE 12. GRIEVANCE PROCEDURE

#### A. PURPOSE

The purpose of the Grievance procedure is to provide a just and equitable method for the resolution of Grievances without discrimination, coercion, restraint, or reprisal against any employee or employees who may submit or be involved in a Grievance.

## B. <u>DEFINITION</u>

A "Grievance" is a complaint by an employee concerning the interpretation or application of the provisions of this MOU, corrective or adverse action taken by LAHSA against a bargaining unit member, or rules and regulations governing personnel practices or working conditions applicable to employees covered by this MOU.

A group Grievance is a common complaint by a number of employees within a department or a unit thereof.

## C. PROCESS

An employee may present their Grievance during work hours. In scheduling the time, place and duration of any Grievance meeting, both the employee and LAHSA will give due consideration to the duties each has in the essential operations of the organization. No employee shall lose their rights because of LAHSA imposed limitations in scheduling meetings.

Before submitting a Grievance, an employee who believes that they have a Grievance as defined above, shall first attempt to resolve the issue(s) through informal discussions with that employee's immediate supervisor within ten (10) business days following the day the issue arose or when the employee first became aware of the issue providing the basis for the Grievance.

The immediate supervisor shall meet with the employee within ten (10) business days after receiving notice from the employee or Union representative. Every effort shall be made to resolve the issue through informal discussions.

NOTE: If the issue involves the employee's supervisor, then the issue shall be made to and reviewed by the next level of supervision. If the issue involves the Chief Executive Officer or designee, then the issue shall be referred to and reviewed by the Chair of the Management Committee of the LAHSA Commission.

Step 1: If the issue is not resolved through informal discussions, then the employee and/or their Union representative, may submit the Grievance, in written form within ten (10) business days of receiving an unsatisfactory response from their immediate supervisor, to the next level Manager/Senior Manager of that employee's department. The Manager shall forward a copy of the written Grievance to Human Resources. The Manager/Senior Manager shall meet with the employee within ten (10) business days of receiving the written Grievance. The Manager or Senior Manager shall provide a written response to the employee within ten (10) business days of meeting with the employee.

Step 2: If the issue is not resolved at Step 1, then the employee and/or their Union representative may elevate the Grievance, in written form within ten (10) business days of receiving an unsatisfactory response from the Manager/Senior Manager, to the next Director/Assistant Director of that employee's department. The Director/Assistant Director shall meet with the employee within ten (10) business days of receiving the written Grievance. The Director/Assistant Director shall provide a written response to the employee within ten (10) business days of meeting with the employee.

Step 3: If the Grievance is not resolved following Step 2, then the employee and/or their Union representative may appeal to the Chief Executive Officer or the Chief Executive Officer's designee. The appeal shall be filed within ten (10) business days following the response from the Director/Assistant Director. The Chief Executive Officer or their designee shall meet with the employee within ten (10) business days of receiving the appeal and will make every effort to resolve the Grievance. The Chief Executive Officer shall provide a written response to the employee and the Union representative within ten (10) business days of meeting with the employee.

<u>Step 4</u>: In the event the employee does not feel that the Grievance has been satisfactorily resolved by the Chief Executive Officer or the Chief Executive Officer's designee, the Union may, within twenty (20) days of the Union's and employee's receipt of the Chief Executive Officer's response, file a written request for an independent arbitrator. The arbitrator will review and resolve the Grievance.

## D. <u>HEARING AND DECISION</u>

Upon receipt of the Union's written request for arbitration, LAHSA and the Union shall, within ten (10) business days, agree upon the selection of an arbitrator, and, if the parties are unable to agree, request a list of five (5) arbitrators from the American Arbitration Association or the California State Mediation and Conciliation

Service. The Union and LAHSA shall alternately strike the names of arbitrators from the list until the name of one of the arbitrators remains. The first party to strike a name of an arbitrator shall alternate for each arbitration between the parties with the Union first striking a name in the first arbitration following entry of this MOU.

LAHSA and the Union will contact the selected arbitrator and seeks date(s) for the hearing. LAHSA and the Union will agree upon an acceptable date for the hearing and LAHSA and the Union shall inform the arbitrator. Written notices of the hearing will be provided to the Union representative, the employee bringing the Grievance and the LAHSA designated representative ("the Parties" or individually, "Party") at least ten (10) business days prior to the hearing.

The hearing will be held at LAHSA's main office, electronically (e.g. Zoom) or at another location, designated by LAHSA. If either Party desires a court reporter to record the proceedings, then that Party shall pay the court reporters' costs, but each Party shall be responsible for the cost of receiving a transcript of the hearing if they so desire. Upon mutual agreement, the Parties may video or audio record the hearing. The Parties may appear at the hearing with one (1) representative of their choice in addition to their legal representative.

Each Party will have the opportunity to present its case. Evidence may be presented through witnesses or documents. The Parties may examine and cross-examine any witness and review all documents. Formal rules of evidence shall not apply to the hearing and the arbitrator shall have discretion to consider any evidence submitted with the appropriate weight provided thereto, however, hearsay evidence alone may not serve as the basis for making a finding of fact or conclusion of law.

The arbitrator shall preside over the hearing, and the arbitrator's determinations regarding time and manner of presentation, the issue submitted and the final decision shall be final and binding however, either Party may file a writ of mandate for matters subject to judicial review as allowed by law. By mutual agreement, the parties may request that the arbitrator provide a written decision within sixty (60) days of the last day of hearing. The arbitrator's fees and costs shall be borne equally by LAHSA and the Union.

#### ARTICLE 13 ACTIONS BY PUBLIC EMPLOYEE RELATIONS BOARD

If any action by the Public Employee Relations Board (PERB) prior to the expiration of this Memorandum of Understanding results in any significant changes to the composition of this representational Unit, the parties to this Memorandum of Understanding will meet and confer as soon as possible thereafter to consider any revisions or amendments thereto that may be required.

#### ARTICLE 14 EMPLOYMENT STATUS

## A. PROBATIONARY (NON-REGULAR) EMPLOYEES

For all Unit employees hired after ratification of this MOU, a Unit employees' first three hundred and sixty-five (365) days or twelve (12) months of employment shall be considered an introductory, probationary period of employment with LAHSA for the purpose of the employee and LAHSA to get acquainted with one another and determine whether continuation of employment is in the mutual interest of both parties.

Employees laterally transferred within the job title to a new work location shall not be placed on probation.

A probationary employee is "at-will" and may be discharged at any time with or without cause during the probationary period if the probationary employee's supervisor or other LAHSA manager concludes that the probationary employee is not progressing or performing satisfactorily.

Under certain circumstances (e.g. where the employee takes a permissible leave during the probationary period), the initial employment period may be extended by written notice to the employee.

The employee shall be made regular status at the end of their probationary period if the employee's job performance at least meets expectations.

## B. <u>REGULAR STATUS</u>

Regular status (non-probationary) Unit employees, who have successfully completed their probationary period of employment with LAHSA, shall have a constitutionally recognized property interest in their continued public employment, position and/or compensation. As such, regular status Unit employees shall be afforded pre-disciplinary and post disciplinary procedural due process rights, including but not limited to, *Skelly* hearings and grievance and binding arbitration hearings for significant deprivations of their property interests, including but not limited to, discharge, forced retirement, suspension without pay, involuntary leave without pay, demotion and pay reduction. LAHSA must have just or proper cause for taking any disciplinary action against a regular status Unit employee.

#### ARTICLE 15 WORK SCHEDULES

Regular business hours for LAHSA headquarters and administrative functions/offices are Monday through Friday, 8:00 a.m. to 5:00 p.m., Pacific Standard Time (PST) although departments may have alternate regular work schedules. The standard workweek for full time employees is forty (40) hours per week.

Pursuant to the Fair Labor Standards Act (FLSA), employees shall have a fixed workweek that consists of a regular recurring period of 168 consecutive hours (seven 24-hour periods) which can begin and end on any day of the week and at any time of the day. The designated workweek for an employee may be changed only if the change is intended to be permanent and not designed to evade overtime requirements of the FLSA.

Except in extenuating circumstances, employees working a regular schedule will be scheduled to work for five (5) consecutive days, with two (2) consecutive days off.

LAHSA shall give at least a ten (10) business day notice to all affected employees of any schedule changes.

Employees shall be able to bid for the work schedules, including days off that they wish to work. If two or more employees bid for the same shift or days off than are available, the employee with the most LAHSA seniority shall be assigned the shift or days off of their choice.

## A. ALTERNATIVE WORK SCHEDULES

LAHSA may assign employees to work a five/forty, four/ten, nine/eighty, or other work schedule. Such assigned schedule may be changed with at least ten (10) business days' notice to the affected employee(s).

Employees may request modified work schedules, such as a four/ten (4/10) or nine/eighty (9/80) schedule, if such schedules are generally available in the employee's department/work group. LAHSA shall respond to employees' request for a modified work schedule within thirty (30) calendar days. LAHSA may refuse such requests, or require employees to revert to a five/forty work schedule, provided the exercise of this right is not arbitrary, capricious or discriminatory. In the event LAHSA's actions are shown to be arbitrary, capricious, or discriminatory before an arbitrator, the award of the arbitrator shall be to reverse the action of LAHSA. The decision of the arbitrator shall be binding, in accordance with Article 12, Grievance Procedure.

FLSA non-exempt employees on a nine/eighty modified work schedule shall have designated a regular day off (also known as a 9/80 day off) which shall remain fixed. Temporary changes to the designated 9/80 day off at the request of LAHSA or the employee is prohibited unless it is intended for the employee to work additional hours (overtime).

FLSA exempt employees assigned to a work schedule other than a 5/40 may be required to work on a designated regular day off with sufficient advanced notice, in which case management shall endeavor to identify suitable time off in place of the regular day off which was worked.

#### ARTICLE 16 FINANCIAL COMPENSATION

## A. <u>SALARIES</u>

All bargaining unit employees shall be compensated in accordance with Appendix A.

- 1. The Los Angeles Housing Service Authority (LAHSA) has contracted with Reward Strategy Group (RSG) to conduct a Salary Grade Structures study. The objective of the study is to model and design new salary grade structure(s) for LAHSA and recommend allocation of all positions into salary grades/ranges. The anticipated date of completion for the study is on or about July 1, 2024. The Parties agree to the following in conjunction with the 2023-26 MOU:
  - a. LAHSA agrees to provide SEIU 721 with the results of the RSG study within 30 days of the finalization of the study.
  - b. By 9/1/2024 or finalization of RSG study- whichever is sooner-LAHSA and SEIU agree to reopen all compensation-related articles and issues, including but not limited to Salary Schedule, Longevity Pay, Certification or License Differential, and Shift Differential. Presentations made by the Union on April 25, 2024, shall be included in the agreement to reopen discussions and any actions taken on said presentations shall be retroactive to April 1, 2024.

## Annual Base Wage Adjustment

Each bargaining unit employee's base wage rate shall be adjusted in accordance with the following:

Effective July 1, 2023, all bargaining unit employees shall receive a three percent (3%) base wage increase.

Effective July 1, 2024, all bargaining unit employees shall receive a four percent (4%) base wage increase.

Effective each July 1 for the term of the MOU, all bargaining unit employees shall receive a three percent (3%) base wage increase.

#### Bilingual Differential

Whenever LAHSA determines that it is necessary or desirable that a position be filled by an employee able to converse fluently in a language other than English, LAHSA shall certify the employee's fluency in the specified language that is being used by the employee occupying the position.

After the employee is examined and deemed certified for their fluency in the specified language, LAHSA shall compensate the employee a flat bilingual premium in the amount of fifty dollars (\$50.00) per pay period. The amount shall be an Adds-to-Pay and shall be treated as non-pensionable. Employees shall be compensated for the bilingual differential beginning the first full pay period after certification.

The bilingual premium shall be paid to the employee as long as they occupy the position that has been designated by LAHSA in accordance with the above paragraph. If the employee leaves the designated position, the bilingual premium pay shall cease unless the bilingual skill is used in the new position. An employee who has been examined and certified for language fluency shall be eligible for bilingual premium pay in multiple positions without having to be reexamined.

## **Shift Differential**

Swing shift & Overnight staff members shall receive a pay differential. Swing shift staff will receive a pay differential of three percent (3%) and overnight teams of five (5%).

## B. UNIFORMS AND EQUIPMENT

LAHSA shall provide adequate uniforms annually and when a replacement is needed for all employees required to wear such uniforms.

Employees may wear any pair of pants or shorts that are appropriate for work.

Employees who are required to wear boots for their position shall be provided with one pair of work boots each year and whenever their boots are unusable due to wear and tear. In the event that an Employee requests a new pair of boots and LAHSA agrees that the boots need to be replaced and the boots are not provided within 30-days, the Employee may purchase a pair of work boots that meet LAHSA requirements and shall be reimbursed up to one hundred and twenty dollars (\$120.00) upon submission of a receipt for purchase of the boots.

## C. <u>SERVICE BONUS</u>

Employees shall be paid single bonus payments based upon accumulated years of service, commencing with five (5) years of service and payable each five (5) years of service thereafter. Payment(s) shall consist of five hundred dollars (\$500.00) for each five (5) years of service, payable on the employee's anniversary date after the date of ratification of this MOU, for example, five hundred dollars (\$500.00) at five (5) years, one thousand dollars (\$1,000.00) at ten (10) years, one thousand five hundred dollars (\$1,500.00) at fifteen (15) years, etc. Payments shall be subject to normal tax deductions and withholdings, but such

payment shall be non-pensionable and shall not be incorporated into the employee's base salary rate.

D. No bargaining unit employee shall suffer a decrease in any salary or benefit as a result of the ongoing "comprehensive compensation plan review and improvement" or any result thereof. The parties shall meet and confer before implementation of any of the "plan and review" results that directly affects bargaining unit employees and only as to matters subject to meet and confer requirements under the Meyers-Milias-Brown Act.

#### ARTICLE 17 OVERTIME

## A. DEFINITIONS

**Exempt Employees:** Exempt employees' salaries are calculated on a monthly or annual basis and are exempt from the overtime provisions of this article.

**Non-Exempt Employees:** Non-exempt employees' salaries are calculated on an hourly basis and receive overtime pay in accordance with the provisions in this article.

**Overtime Compensation:** Overtime is work performed by non-exempt employees working an eight-hour work-day that exceeds eight (8) hours in a work day and shall be compensated at time and one half. Hours in excess of twelve (12) hours in any workday and all hours worked in excess of eight on the seventh consecutive day of work in a workweek will be paid double the employee's regular rate of pay.

Overtime hours for non-exempt employees on Alternative Work Schedules are hours worked outside the employee's specified work schedule which shall be compensated at time and one half.

Employees are required to have their supervisor's approval prior to working any overtime. Approved overtime will be paid at time and one-half the regular rate of pay.

## B. <u>DISTRIBUTION OF OVERTIME</u>

Overtime work shall be offered as equitably as possible among all qualified employees in the same classification in the same organizational work unit and work location. In the assignment of overtime under this provision, however, LAHSA may consider special skills and expertise required and employees' availability to perform particular work, but shall otherwise assign overtime based on seniority.

Within 30-days of full execution of this Agreement, LAHSA shall create an overtime eligibility list of employees willing to work overtime by their date of hire and update the list as needed. When overtime work becomes available, LAHSA will first ask

qualified employees on the list by seniority if they want to work the available hours. If no one accepts the overtime work available, LAHSA may then assign the work on a reverse seniority basis.

#### ARTICLE 18 VACATIONS

Vacation is earned according to each month of service commencing with the employee's initial date of hire. Unpaid absence shall cause said monthly accrual of vacation leave credits to be reduced on a pro-rata basis. Vacation leave will be prorated if an employee begins employment after the first of the month, separates before the end of the month, or is absent without pay in excess of five (5) working days.

## For full-time employees with:

- 1. Less than three (3) years of employment, accrual is 6.67 hours per full calendar month, equal to eighty (80) hours per year.
- 2. Three (3) to six (6) years of employment, accrual is ten (10) hours per full calendar month, which is equal to one hundred twenty (120) hours per year.
- 3. More than six (6) years of employment, the one hundred twenty (120) hour total shall be supplemented by one (1) workday of paid leave for each twelve (12) months greater than seventy-two (72) months of employment. This vacation accrual is capped at thirty (30) workdays per year.

LAHSA maintains a "no additional accrual" policy relating to vacation leave, which caps the number of vacation hours an employee may accrue. Employees may accumulate vacation leave up to a maximum of two hundred forty (240) hours. Employees shall not earn or accrue any additional vacation leave in excess of two hundred forty (240) vacation hours as long as two hundred forty (240) vacation hours remain unused. All unused vacation time shall be paid to the employee upon separation of employment.

Upon accrual of one hundred sixty (160) vacation hours, employees may, upon written request, receive a pay-out up to the value of 40 hours per calendar year. Said payout shall be made at the current rate of pay of the requesting eligible employee.

Once in each calendar year, the Chief Executive Officer may increase the maximum payout allowed to exceed 40 hours. In the event that the limit is increased, employees will be provided advanced notice or given a second opportunity to request pay-out up to the increased limit if the limit is increased after the pay-out is made.

#### ARTICLE 19 HOLIDAY PAY

- A. Employees shall receive the following paid holidays:
  - 1. New Year's Day (January 1)
  - 2. Martin Luther King's Birthday (the third Monday in January)
  - 3. Presidents' Day (the third Monday in February)
  - 4. Cesar E. Chavez Birthday (the last Monday in March)
  - 5. Memorial Day (the last Monday in May)
  - 6. Juneteenth (June 19)
  - 7. Independence Day (July 4)
  - 8. Labor Day (the first Monday in September)
  - 9. Indigenous Peoples Day (the second Monday in October)
  - 10. Veterans Day (November 11)
  - 11. Thanksgiving Day (the fourth Thursday in November)
  - 12. The Friday after Thanksgiving Day
  - 13. Christmas Day (December 25)

If the City of Los Angeles or the County of Los Angeles adds an additional holiday that is not in the above list, then LASHA agrees to meet and consult with the union about the additional holiday.

- B. When any holiday listed in Section A. above falls on a Saturday, it shall be observed on the preceding Friday.
- C. When any holiday listed in Section A. above falls on a Sunday, it shall be observed on the following Monday.
- D. Whenever a holiday listed in Section A. above occurs during an employee's regularly scheduled workweek, eight (8) hours of paid leave shall be credited for the purpose of computing overtime pay for work performed after forty (40) hours.
- E. Whenever an employee's approved 9/80 or modified-schedule day off falls on a holiday listed in Section A. above, the employee shall take an alternate 9/80 day off within the same pay period as the holiday.
- For each holiday listed in Section A. above which results in time off with pay for employees working a Monday through Friday work week, employees who are scheduled to work other than the Monday through Friday work week shall be entitled to such day off with pay or shall be compensated in accordance with all pertinent provisions (A. through E. above). If such holiday falls on an employee's scheduled day off, an alternative day off in lieu shall be scheduled within the same pay period as the holiday.
- G. Bargaining unit employees shall receive two paid floating holidays per calendar year. The initial two (2) floating holidays shall be credited to an employee upon

the first day that the employee is compensated. The employee's supervisor must approve use of the floating holiday in advance of use. Each floating holiday must be used by December 31 in each calendar year. No unused floating holiday may be banked or rolled over into the subsequent calendar year. On January 1 of each calendar year, each employee shall be credited with two floating holidays.

- H. Whenever a floating holiday as listed in Section G. above occurs during an employee's regularly scheduled workweek, the appropriate number of hours of paid leave shall be credited for the purpose of computing overtime pay for work performed after (40) hours.
- I. The floating holiday referenced in Section G. above shall be taken in accordance with the following requirements:
  - The floating holiday must be taken in one full normal working day increment during the calendar year in which it is credited or it will be forfeited. The request for such time off, if timely submitted by the employee, will be promptly approved by LAHSA subject to the operating needs of LAHSA. If an unforeseen operating requirement prevents the employee from taking such previously approved holiday, LAHSA will reschedule the holiday so that it may be taken on some other reasonably satisfactory date within the calendar year.
  - 2. Any break in service (i.e., resignation, discharge, retirement) prior to taking the floating holiday shall forfeit any right thereto.
  - 3. The floating holiday shall not be utilized to extend the date of any layoff.
- J. Non-exempt employees who work on a Holiday shall be paid at their current hourly rate of pay for all hours worked, in addition to receiving holiday pay.

#### ARTICLE 20 BENEFITS

## A. <u>HEALTH AND DENTAL PLANS</u>:

LAHSA shall offer to qualified employees at least one group health and at least one dental insurance plan. LAHSA shall pay at least eighty percent (80%) of the premium cost for the group health and for the dental insurance plan. As part of LAHSA's group health plan offerings, LAHSA shall offer at least one Medical HMO and at least one Medical PPO plan to qualified employees.

Dental Plan: As part of LAHSA's dental plan offerings, LAHSA shall offer at least one Dental HMO and at least one Dental PPO plan to qualified employees.

LAHSA shall provide bargaining unit employees information about all group health

plan offerings and the total premium cost (employer and employee) for each plan at each plan level, at least three weeks prior to the open enrollment period.

Qualified employees are entitled to the coverage provided by the insurance carrier under the terms and conditions of the insurer's plan. Employees are not entitled to benefits not included in the LAHSA insurance plans. Coverage begins as designated by the insurance plan and requires that employees complete all necessary forms and submit them to the designated staff member in the Human Resources Department.

## B. VSP VISION PLAN:

LAHSA offers this voluntary comprehensive vision plan to all full-time employees. It includes yearly comprehensive exams, lenses, frames and contact lenses.

## C. LIFE INSURANCE:

LAHSA provides life insurance of up to one year of the employee's annual salary with a cap at fifty thousand dollars (\$50,000.00) for all full-time regular employees. Coverage begins as designated by the insurance plan and requires that employees complete all necessary steps for enrollment. LAHSA offers additional group life insurance at the employee's cost.

## D. FLEXIBLE SPENDING ACCOUNT (FSA) BENEFITS:

Employees may participate in pre-tax reimbursement programs for out-of-pocket health care and dependent care expenses up to prescribed limits each calendar year. Pursuant to Internal Revenue Service (IRS) regulations, if eligible medical or dental expenses are incurred during the calendar year are less than the employee's elected annual amount of flex dollars for that year, the employee shall forfeit the balance, except as otherwise provided by law.

## E. RETIREMENT BENEFITS:

#### · Pension Plan

LAHSA provides a 401A pension plan through Lincoln Financial Advisors Corp. After 6 months of employment, employees are eligible for contributions by LAHSA into their 401A pension plan in the amount of six percent (6%) of employees' salaries with a qualification date of 500 hours or 6 months after date of hire. Eligible employees may enroll only during the open enrollment periods established by Lincoln Financial Advisors Corp (during the months March, June, September, and December).

The following vesting schedule shall apply to eligible LAHSA employees who are enrolled in the pension plan: 1 year = 33%, 2 years = 66%, 3 years = 100%

## Deferred Compensation Plan

LAHSA provides an optional 457 Deferred Compensation Plan (DCP) through Lincoln Financial Advisors Corp. Employees may elect to defer up to the annual IRS maximum of their earned salary for income tax purposes.

## F. LONG-TERM DISABILITY:

LAHSA shall provide a long-term disability plan to bargaining unit employees paid by LAHSA.

## ARTICLE 21 SICK LEAVE BENEFITS

## A. SICK LEAVE

Sick leave is earned for each month of service commencing on the employee's initial date of hire. Unpaid absence or time not worked shall cause said monthly accrual of sick leave credits to be reduced on a pro-rata basis. Sick leave will be prorated if an employee begins employment after the first of the month, separates before the end of the month, or is absent without pay in excess of five (5) working days.

All full-time employees accrue eight (8) hours of sick leave each full calendar month of employment. LAHSA maintains a "no additional accrual" policy relating to sick leave, which caps the number of sick leave hours an employee may accrue. Unused sick leave can be accumulated up to a maximum of one hundred sixty (160) hours. Employees shall not earn or accrue any additional sick leave in excess of one hundred and sixty (160) sick leave hours as long as one hundred and sixty (160) sick leave hours remain unused. All unused sick leave is unpaid when an employee is separated from employment.

## B. PHYSICIAN'S CERTIFICATE REQUIRED

An employee utilizing paid sick leave for more than five (5) consecutive working days may not be entitled to use additional accrued sick leave until the employee provides to Human Resources, a certificate signed by a physician stating that the employee was ill or injured each day of such absence. For employees who have exhausted all accrued sick leave, a certificate signed by a physician stating that the employee was ill or injured for each day of absence will be required for more than three (3) consecutive work days.

## C. PERSONAL (SICK) LEAVE

Employees may request up to forty (40) hours per calendar year for personal leave, which will be deducted from the employee's existing sick leave balance. However,

personal leave can only be taken if the employee maintains a minimum of twenty-four (24) hours of sick leave. If an employee has fewer than twenty-four (24) hours of sick leave available, the employee must accrue enough hours to meet the twenty-four (24) hour requirement, plus the amount being requested before approval will be granted by the employee's supervisor. Employees who have more than three (3) years of service may request up to forty (40) hours per calendar year for personal leave, if the employee maintains a minimum of sixteen (16) hours of sick leave. Personal leave is not eligible for roll over or cash payment upon separation.

#### ARTICLE 22 FAMILY ILLNESS

## A. FAMILY AND MEDICAL LEAVE ACT (FMLA) LEAVE [29 U.S.C. § 2601 ET SEQ.]

Employees who have worked for LAHSA for at least twelve (12) months and have worked at least 1,250 hours in the twelve (12) months preceding the commencement of the leave are eligible for unpaid FMLA leave. Employees may use up to twelve (12) weeks of job-protected leave in a twelve (12) month period (measured forward from the date an employee's first leave begins) for the following reasons:

- the employee's serious health condition that makes the employee unable to perform the functions of the employee's position;
- to care for the employee's spouse, domestic partner, child, or parent with a serious health condition;
- the birth of a child and to care for the newborn child:
- the placement of a child with the employee for adoption or foster care; or
- any other reason set forth in the FMLA at 29 C.F.R. §§ 825.112(a)(5)-(a)(6).

Employees may use their twelve (12) weeks of leave on either a continuous basis or on an intermittent or reduced schedule basis under certain circumstances. Employees may also be required to submit a medical certification from a health care provider of the existence of a serious health condition or the need for intermittent or reduced schedule leaves.

Employees must provide LAHSA with reasonable advance notice of the need for FMLA leave and the anticipated timing and duration of the leave. If the need for leave is foreseeable, employee must provide LAHSA with at least thirty (30) days' notice, if practicable. For events which are not foreseeable, the employees must inform LAHSA as soon as the employee learns of the need for the leave. Failure to comply with these notice requirements is grounds for, and may result in, deferral of the requested leave until the employee complies with the notice policy.

Employees, at their discretion, may use accrued sick leave and/or vacation hours for some or all of the FMLA period, which such paid leave shall be treated as an FMLA-covered reason.

## B. CALIFORNIA FAMILY RIGHTS ACT LEAVE [CAL. GOV'T CODE § 12945.2]

Under the California Family Rights Act (CFRA) of 1993 as amended, employees who have worked for LAHSA for more than twelve (12) months and have worked at least 1,250 hours in the twelve (12) months preceding the commencement of the leave are eligible for unpaid CFRA leave. Employees may use up to twelve (12) work weeks of unpaid, job-protected CFRA leave in any twelve (12) month period\* (measured forward from the date an employee's first leave begins) for the following reasons:

- the birth of a child of the employee or placement of a child with the employee in connection with the adoption, or foster care of the child by the employee;
- to care for a spouse, domestic partner (as defined by California Family Code Section 297), child, parent, grandparent, grandchild, sibling, or designated person (meaning "any individual related by blood or whose association with the employee is the equivalent of a family relationship") who has a serious health condition; the employee's own serious health condition (which does not include disabilities due to pregnancy, childbirth, or related medical conditions) that makes the employee unable to perform the functions of the position of that employee; a qualifying exigency related to the covered active duty or call to covered active duty of an employee's spouse, domestic partner, child or parent in the Armed Forces of the United States; or
- any other reason set forth in the CFRA.

Employees may use their twelve (12) weeks of leave on either a continuous basis or on an intermittent or reduced schedule basis under certain circumstances. Employees may also be required to submit a medical certification from a health care provider of the existence of a serious health condition or the need for intermittent/reduced schedule leaves. Employees must provide LAHSA with reasonable advance notice of the need for CFRA leave and the anticipated timing and duration of the leave. If the need for leave is foreseeable, employees must provide LAHSA with at least thirty (30) days' notice, if practicable. For events which are not foreseeable, employees must inform LAHSA as soon as the employee learns of the need for the leave. Failure to comply with these notice requirements is grounds for, and may result in, deferral of the requested leave until the employee complies with the notice policy.

Employees, at their discretion, may use accrued sick leave and/or vacation hours for some or all of the CFRA period, which such paid leave shall be treated as a

CFRA-covered reason.

\*If the leave is common to both the CFRA and the FMLA, the twelve (12) month period under CFRA shall run concurrently with the twelve (12) month period under FMLA.

## C. DEFINITIONS

The following definitions are included to clarify family relationships as defined in the FMLA and the CFRA.

- 1. **Spouse** means two persons legally married as recognized under California law, and as more fully defined in 29 C.F.R. § 825.102 and 2 CCR § 11087(x).
- 2. **Domestic partner** means a named domestic partner in a confidential affidavit declaring the existence of said domestic partner and signed by LAHSA employee, which is on file with LAHSA.
- 3. **Parent** means a biological, step-, parent-in-law, adoptive or foster parent, any individual who stands or stood *in loco parentis* to an employee or a legal guardian. Persons who are *in loco parentis* include those with day-to-day responsibilities to care for or financially support a child or, in the case of a parent of an employee, who had such responsibility for the employee when the employee was a child. A biological or legal relationship is not necessary, however, documentation may be required.
- 4. **Child** means a biological, adopted, or foster child, a stepchild, a child of a domestic partner, a legal ward, or a child of a person standing *in loco parentis*, who is either under age 18, or age 18 or older and incapable of self-care because of a mental or physical disability.

## D. PREGNANCY DISABILITY LEAVE [CAL. GOVT CODE § 12945(A)]

Employees may take a leave for a reasonable period of time not to exceed four (4) months (720 hours) of unpaid pregnancy disability leave for pregnancy, childbirth, or related medical conditions. Reasonable period of time means that period during which the employee is disabled on account of pregnancy, childbirth, or a related medical condition.

Employees may use their four (4) months (720 hours) of unpaid leave on either a continuous basis or on an intermittent or reduced schedule basis when medically advisable, as determined by a health care provider. Employees may be required to submit a medical certification from a health care provider of the pregnancy-related disability or the need for intermittent or reduced schedule leaves. Employees who plan to take a leave must provide LAHSA with reasonable notice

of the date the leave shall commence and the estimated duration of the leave. If the need for leave is foreseeable, employees must provide LAHSA with at least thirty (30) days' notice if practicable. For events which are not foreseeable, the employees must inform LAHSA as soon as the employee learns of the need for the leave. Failure to comply with these notice requirements is grounds for, and may result in, deferral of the requested leave until the employee complies with the notice policy.

Employees may, at their discretion, use accrued sick leave and/or vacation hours to be paid concurrently with their Pregnancy Disability Leave.

Pregnancy disability leave runs concurrently with leave taken under FMLA above. Thus, if an employee has taken twelve (12) weeks of FMLA leave due to pregnancy, childbirth, or related medical conditions, then the employee will have exhausted twelve (12) weeks of her four (4) month (720 hours) pregnancy disability leave.

The pregnancy disability leave does not run concurrently with CFRA. An employee, regardless of length of employment, is entitled to the maximum leave for pregnancy disability only if the employee is actually disabled by pregnancy for four (4) months (720 hours).

## E. <u>CHILD-RELATED PARENTAL LEAVE</u>

Employees who are parents of one or more children of the age to attend kindergarten or grades 1 to 12, inclusive, or a licensed child-care provider, may use up to forty (40) hours of leave each year to participate in the school activities of the employee's child(ren) for the purpose of either of the following child-related activities:

- 1. To find, enroll, or reenroll your child in a school or with a licensed child care provider, or to participate in activities of the school or licensed child care provider of your child, if the employee, prior to taking the time off, gives reasonable notice to LAHSA of their planned absence.; or
- 2. To address a child care provider or school emergency, if the employee gives notice to the employer.

Time off shall not exceed eight (8) hours in any calendar month of the year, unless the employee has obtained prior approval from LAHSA to use more than eight (8) hours in a calendar month.

An employee may use existing vacation leave, personal sick leave, or unpaid leave for purposes of participating in a child's school activities.

Employees are required to give reasonable advance notice to LAHSA before

taking time off for school activities. Employees may be required to provide to LAHSA written verification from the school of the employee's participation in school activities on the specific date and time.

## F. CHILD BONDING LEAVE

An eligible full-time employee may, upon the birth or adoption of that employee's child, or the fostering of a child, request up to two (2) weeks paid leave. Said paid leave may be taken during the first twelve (12) months after the date of birth, adoption or fostering of the new child (or children). An employee becomes eligible for such paid leave at the time they are eligible for healthcare benefits provided by LAHSA.

If more than one bargaining unit employee works for LAHSA, each employee must notify their employing department at the time the leave is requested of the name and department of the other LAHSA employee who is requesting leave for the birth, adoption or fostering of the same child. Such notification must include the starting and ending dates of the time period for which each employee is requesting paid leave. LAHSA may require an eligible employee/parent to provide documentation of the birth, adoption or fostering of the child.

## ARTICLE 23 FULL UNDERSTANDING

- A. This MOU sets forth the full and entire understanding of the parties regarding the matters set forth herein, and any other prior or existing understandings or agreements by the parties, whether formal or informal, regarding any such matters are hereby superseded or terminated in their entirety.
- B. Except as specifically provided for herein, the parties to this MOU, voluntarily and unqualifiedly waive their respective rights to meet and confer in good faith during the term of this MOU, with respect to any subject or matter covered herein, or with respect to any other matters within the scope of the meet and confer in good faith process. However, this Article shall not be deemed to preclude mutually agreed upon meet and confer in good faith sessions for the purpose of altering, waiving, modifying, or amending this MOU or to meet and confer over the effects of matters within the scope of bargaining per MMBA.

## Notwithstanding the foregoing:

- C. No alteration, variation, waiver, modification or amendment of any of the Articles of this MOU or of any terms or provisions contained herein, shall in any manner be binding upon Union or LAHSA unless and until jointly approved and implemented in accordance with Article 2, Implementation of Memorandum of Understanding.
- D. The waiver of any term or condition of this MOU by any party to this MOU shall not constitute a precedent in the future enforcement of all its Articles, terms and

provisions.

## ARTICLE 24 PROVISIONS OF LAW

This MOU is subject to all current and future applicable federal, state and local laws and regulations. If any part or provision of this MOU is in conflict or inconsistent with such applicable laws, rules or regulations, or is otherwise held to be invalid or unenforceable by any tribunal of competent jurisdiction, the parties agree to meet and confer over modifying or replacing the affected provision(s) and the remainder of this MOU shall not be affected thereby.

## ARTICLE 25 EMPLOYEE TRANSPORTATION BENEFIT & PARKING

## A. <u>DAILY COMMUTER PARKING BENEFIT</u>

LAHSA employees shall have the option of having either LAHSA-paid employee parking in a nearby garage, as selected by LAHSA, or LAHSA-paid employee alternative commuter option for public transportation. For any LAHSA employee who selects the parking garage option, LAHSA shall provide and pay for monthly parking in a LAHSA approved parking garage located near the employee's assigned worksite.

Any employee who selects LAHSA's alternative commuter option shall also be reimbursed that employee's monthly public transportation commuter costs in an amount no greater than the cost LAHSA negotiates with the parking garage associated with that employee's primary assigned worksite.

## B. TRAVEL REIMBURSEMENT PLAN

LAHSA shall provide reimbursement for mileage, parking, air travel and travel expenses encountered in pre-approved official LAHSA business in accordance with Internal Revenue Service (IRS) regulations. LAHSA shall reimburse parking expenses incurred by staff for mandatory meetings or events, such as required, inperson, all-staff days, or trainings when staff parks at facilities designated prior to the even by LAHSA management.

## C. <u>EMPLOYEE PARKING</u>

LAHSA shall purchase validated parking in the Roosevelt Lofts and 611 parking facilities or any other parking facility identified and authorized by LAHSA management to provide for free parking to employees who are required to report to LAHSA's principal address as identified in Article 3.A. of this MOU. For employees who are required to report to a work location other than LAHSA's principal address or if parking is unavailable at designated parking facilities for which validated parking is provided, an employee shall be reimbursed up to \$25 per occurrence for parking expenses.

## ARTICLE 26 STEWARDS

## A. <u>RECOGNITION OF SHOP STEWARD</u>

LAHSA recognizes that Local 721 Shop Stewards are the official on-site representatives of the Union.

## B. RIGHTS OF SHOP STEWARD

It is agreed by the parties that SEIU 721 may select a maximum of one Union Steward for every 25 bargaining unit employees for this Unit. SEIU 721 shall give LAHSA a written list of employees who have been selected as stewards. This list shall be kept current by SEIU 721.

Stewards may spend a reasonable amount of time for the following Union business, including but not limited to, promptly and expeditiously investigate and process formal grievances, attend meet and confers, Weingarten and Skelly meetings, observe working conditions (within reason), attend JLM meetings, or attend employee orientation meetings, without loss of pay or benefits of any kind. Stewards, when leaving their work locations to transact such Union business shall first obtain permission from their immediate supervisor and inform the supervisor that they have to attend to Union business. Permission to leave will be granted promptly unless such absence would cause an undue interruption of work, as determined by LAHSA. Except, however, denial of permission will automatically constitute an extension of the time equal to the amount of the delay. If such permission cannot be granted promptly the steward will be immediately informed when time will be made available. Such time will not be more than twenty-four (24) hours, excluding Saturday, Sunday, and holidays, after the time of the steward's request unless otherwise mutually agreed to.

Upon entering a work location, the steward shall inform the cognizant supervisor of the nature of the steward's business.

Permission to leave the job will be granted promptly to the employee involved unless such absence would cause an undue interruption of work, as determined by LAHSA.

Except, however, denial of permission will automatically constitute an extension of the time equal to the amount of delay. If the employee cannot be made available, the steward will be immediately informed when the employee will be made available. Such time will not be more than twenty-four (24) hours, excluding Saturday, Sunday, and holidays after the time of the steward's request, unless otherwise mutually agreed to.

SEIU 721 agrees that a steward shall not log compensatory time or premium pay time for the time spent performing any function of a steward.

LAHSA will make every reasonable effort not to reassign a steward if there is any other employee in the same classification who meets the specific qualifications of the vacancy.

#### ARTICLE 27 DISCIPLINE AND DISCHARGE

## A. OVERVIEW

LAHSA shall have the right to discharge or otherwise discipline regular employees for just cause only; provided, however, that any discharge or discipline shall be subject to the grievance and arbitration procedure of this Agreement.

## B. PROGRESSIVE DISCIPLINE

The normal steps in progressive discipline shall be (1) verbal warning or counseling, (2) written warning, (3) suspension, and (4) termination.

## C. RIGHT TO REPRESENTATION

LAHSA shall notify an employee no less than one (1) business day prior to a meeting of their right to representation by a Union Steward or Representative at any meeting where LAHSA is investigating potential discipline of that employee or where the employee will be notified of discipline.

In addition, the employee may notify a Steward of any investigatory or disciplinary meeting, if they choose at any point in the disciplinary process. If the notified Steward cannot attend the investigatory meeting, the meeting will be postponed until such time as the Steward, or an alternate is available to attend, but not to exceed five (5) business days or as otherwise agreed to by the Parties. The Steward may be present at any such meeting to represent the employee unless the employee specifically and in writing declines the representation or the presence of the Steward.

Any form of discipline shall be confirmed in a document issued to the employee that states the reasons for the discipline. An employee shall have the right to rebut in writing any such document, and any such rebuttal shall be placed in the employee's file.

The Parties agree that good personnel practices include having the employee acknowledge receipt of any written discipline by signing it (such signature confirming only the employee's receipt of the discipline). Any written discipline shall contain the following language above the location for the employee's signature: "I have read and acknowledge receipt of this notice."

#### ARTICLE 28 JOB OPENINGS AND PROMOTIONS

## A. JOB OPENINGS

For all vacant positions, including those that are reposted, the job posting shall be emailed to all Employees within 24 hours of the posting. Union stewards have the option to print and post the job postings at their location.

All job postings shall include the job location, classification, description of job duties, pay range and the minimum requirements for the job and shall be posted a minimum of five (5) business days prior to the job being filled.

LAHSA shall accept applications and resumes from individuals meeting the minimum requirements for the job to be filled during this five (5) business day posting period. LAHSA may fill said vacancy on a temporary basis while this posting procedure is engaged subject to the Acting Pay provision of this MOU.

LAHSA will consider qualified employees for appointment to open positions within LAHSA and will select the employee with the most seniority if that employee is at least equally as qualified for the open position as other employees with less seniority and outside candidates. Upon request, an employee, having submitted an application for a posted position who is not selected to proceed in the recruitment process, shall be afforded an opportunity to speak with the hiring manager to discuss the basis for the non-selection.

## B. PROMOTIONS

All promotional opportunities offered to an employee shall be in writing and include the following but not limited to: the classification and duties, salary being offered, the work shift, hours, and work location.

Employees who are promoted into an open position shall serve a new probation period of 6-months.

#### ARTICLE 29 PROFESSIONAL DEVELOPMENT AND TRAINING

#### A. SKILL ENRICHMENT AND DEVELOPMENT

LAHSA encourages the vocational and professional development of all regular, full-time employees employed for at least one (1) year and who have passed the probation evaluation period by granting schedule adjustments and financial assistance for courses related to the employee's present position or an approved course in a program of benefit to LAHSA. LAHSA shall respond in writing to an employee's request for training within thirty (30) calendar days of the request.

Financial assistance means LAHSA shall reimburse employees for vocational and professional development training at the employee's reasonable request. Reimbursement shall be made within 30 days of the request for reimbursement.

Requests for employee schedule adjustments to accommodate the employee's school schedule shall be granted in consultation with and approval of the employee's supervisor and will be granted only if departmental operational needs so allow.

## B. PROFESSIONAL DEVELOPMENT FUND UTILIZATION

Employees can request to utilize their department's professional development funds for courses, conferences or trainings that are relevant to their job, unit, department or program. The employees request shall not unreasonably be denied.

# C. REIMBURSEMENT

LAHSA shall reimburse employees for the full cost of obtaining and maintaining any competency training that is required in order to perform their job duties and responsibilities. Employees shall obtain the prior approval of their supervisor for any such training.

# D. <u>IN-SERVICE TRAINING</u>

LAHSA will provide regular, on-going training to ensure that all employees have the opportunity to enhance and develop the skills required to perform their job. LAHSA agrees that training should be done on work time, when possible. Make-up trainings, if available, may be provided to employees who are not able to attend.

LAHSA will endeavor to provide to employees additional external trainings for those areas for which employees (whether individually or collectively) require additional training.

Employees may identify and recommend training needs by site or by department through the Labor-Management Committee.

Employees should attend mandatory in-service training during their regularly scheduled shift unless they have a valid reason to not to attend. Every attempt will be made to schedule all in-service training during the hours of work of the employees to be trained.

Employees who are required to attend in-service training on an unscheduled workday will be paid for the length of time of the training at their regular rate of pay. All time spent in required in-service training on a scheduled or unscheduled day will be considered and compensated as time worked.

# E. RECERTIFICATION TIME

All time spent taking exams to maintain a license or certification required by LAHSA for the job shall be considered and compensated as time worked.

#### ARTICLE 30 PERFORMANCE EVALUATION

LAHSA will establish and maintain a performance coaching/evaluation system. Through this program, employees will receive constructive work reviews designed to address performance and developmental successes, needs and interests.

Reviews shall be conducted at the end of an employee's introductory period and for all employees at the end of each calendar year. The employee shall receive copies of all Reviews that are placed in the personnel file.

An employee who disagrees with a review may opt to not sign the review and provide written comments in response to any portions of the review. The written comments will be attached to the review and placed in the employee's personnel file.

#### ARTICLE 31 ACTING PAY

Whenever represented employees temporarily fill a vacant management position or replace an employee who is on a leave of absence and work in an "acting" role for more than five (5) cumulative days they shall be paid additional compensation for such work, commencing on the first day of such appointment. Each subsequent acting assignment following the employee's return to their regular assignment shall not require completion of a new qualifying period.

The additional compensation paid to such employee shall be ten percent (10%) above their current rate of pay.

Acting appointments may be made for no longer than six (6) months. Upon the conclusion of the acting appointment the employee shall return to the employee's prior position with the same salary and benefits previously received by the employee in that position. Additionally, such acting assignment, including the duration, shall be included in the employee's Personnel File.

#### ARTICLE 32 ASSIGNMENTS

Employees shall be provided the opportunity to meet and discuss with their supervisor their assignment to work on special or extraordinary operations or activities. Such discussion may include consideration of any concerns the employee may have about the operation or activity, but will not include discussion of LAHSA's carrying out the operation or activity.

#### ARTICLE 33 LAYOFFS

In the event that LAHSA determines that its workforce must be reduced, then LAHSA may lay off employees subject to the provisions set forth herein. LAHSA shall provide written notice to the Union of the proposed reduction in workforce at least ten (10) days in advance of providing notice to any potentially affected employee. The notice will include the approximate number of employees to be laid off and the date(s) that the layoffs will become effective.

Prior to instituting layoffs, LAHSA will provide written notice to all employees that states, among other things, that a reduction in force is necessary and request employees to voluntarily agree to separate from LAHSA. Any employee that voluntarily separates from LAHSA will be entitled to cash-out of any unused vacation time and may seek continuation of health benefits through COBRA. If an insufficient number of employees voluntarily separate employment to meet LAHSA's workforce reduction requirement within fifteen (15) days of the notice, then LAHSA may proceed with the layoff process. Layoffs shall generally be implemented on a reverse-seniority basis; that is, employees will be laid off starting with those employees with the least amount of service time and ending with those employees with the most service time. However, LAHSA shall retain discretion in implementing layoffs to exempt certain employees who possess specialized skills, training or expertise from the process. LAHSA shall provide at least sixty (60) days written notice to any employee subject to layoff.

Notwithstanding the above notice requirements, if LAHSA is unable to meet those requirements due to financial circumstances beyond its control, then the parties shall meet and confer over the timing of notice to any potentially impacted employee of a layoff with the intent of providing as much notice to impacted employees as possible; however, such meet and confer process shall not delay the imposition of layoffs.

Employees subject to layoff shall be entitled, on a seniority basis, to transfer to any open position for which they are qualified and which will not be eliminated as a part of the workforce reduction.

Any employee who is laid off and has not retired shall have reemployment rights for a period of one year from that employee's date of layoff. LAHSA shall offer reemployment to the most senior employee on the recall list to the position for which the laid off employee is qualified. An employee who does not accept reemployment for a position shall not be precluded from being offered reemployment for other positions. Any employee so reemployed shall accrue any employment benefits based on years of service to include the employee's prior service with LAHSA.

The Parties shall meet and confer, prior to any layoffs, over the effects of the layoff.

#### ARTICLE 34 TERM OF MEMORANDUM OF UNDERSTANDING

The term of this Memorandum of Understanding shall commence on the date when the terms and conditions for its effectiveness, as set forth in Article 2, Implementation of Memorandum of Understanding, are fully met, except to the extent that the parties have agreed in Letters of Agreement to continue to meet and confer after implementation, but in no event shall said Memorandum of Understanding become effective prior to 12:01 a.m. on July 1, 2023. This Memorandum of Understanding shall expire and otherwise be fully terminated at 11:59 p.m. on June 30, 2026.

Notwithstanding the above, the provisions of this MOU shall remain in effect until a successor MOU is implemented or impasse proceedings are completed as long as the parties have met their obligations under the provisions to their mutual satisfaction and are continuing to meet and confer in good faith.

In the event Union or LAHSA desires a successor Memorandum of Understanding, said party shall serve upon the other its request to negotiate a successor MOU no earlier than ninety (90) days before the MOU expiration. Upon service of the request to bargain, the parties shall meet and schedule dates for bargaining.

#### ARTICLE 35 BEREAVEMENT LEAVE

Full-time and Part-time employees are allowed to be absent from work for up to five (5) working days due to the death of an immediate family member. Full-time employees will be paid for three (3) days by LAHSA and the remaining two (2) days can be covered using variance time or taking unpaid time off. Part-time employees may take up to five (5) days unpaid leave.

An immediate family member is defined as the employee's spouse, domestic partner, parent, stepparent, brother, sister, child, stepchild, grandchild, grandparent, mother-in-law, father-in law, brother-in-law, sister-in-law, or legal guardian of an employee, or a "designated person" who is any individual related by blood or whose association with the employee is the equivalent of a family relationship, who may be identified by the employee at the time the employee requests the leave. Employees are limited to only one designated person per 12-month period.

LAHSA is permitted to request documentation of the death of the family member, which can include a death certificate, a published obituary, or a written verification of death, burial, or memorial services from a mortuary, funeral home, burial society, crematorium, religious institution, or government agency. LAHSA shall maintain the confidentiality of any employees requesting Bereavement Leave.

Employees shall be entitled to use the bereavement leave granted under this section up until 370 calendar days from the date of the death of the qualifying immediate family member. Bereavement leave not used prior to 370 calendar days from the date of said death shall be deemed waived and lost.

#### ARTICLE 36 JURY DUTY AND WITNESS SERVICE

## Jury Duty

All employees are entitled to time off for attendance in court in connection with jury service. Part-time employees summoned for jury duty do not receive paid leave for jury service. Full-time employees are allowed up to ten (10) paid days within a twelve-month period for jury duty. If the court requires continued service for more than ten (10) days, additional paid jury duty leave may be granted. In order to receive paid leave, the employee must submit to HR formal court documentation of completed jury service. An employee on jury duty is expected to report to work any day they are excused from jury duty. All employees must provide LAHSA with reasonable advance notice prior to reporting for jury duty. Employees absent from work for jury service are required to provide a Certification of Jury Service or other document issued by the court as proof of the employee's jury service on the assigned date(s).

# Witness Service

Any employee duly summoned to attend any court of competent jurisdiction for the purpose of serving as a witness on behalf of any party in connection with any judicial proceeding in relation to the employee's conduct of LAHSA duties or to which LAHSA is a party shall, unless they are a party to the litigation or an expert witness, for those days during which witness service is actually performed, receive their regular salary.

### ARTICLE 37 TELEWORK

At a minimum, LAHSA agrees to offer a hybrid work option for bargaining unit employees as determined by LAHSA. LAHSA will provide, at the minimum, a 30 day advance notice before modifying any employee's current telework arrangement.

#### ARTICLE 38 EMPLOYEE MENTAL HEALTH

### Joint Labor-Management Mental Health Committee:

Within sixty (60) days of ratification of this MOU, the parties agree to meet quarterly to discuss solutions for mental health support for bargaining unit employees, including but not limited to: self-care, self-crisis recognition and management, mental health education and services. No more than five (5) representatives of SEIU 721, including unit employees, and five (5) LAHSA management staff shall serve as Committee members and attend the quarterly meetings. The Parties further agree to promulgate rules for the operation of the Committee and the conduct of the quarterly meetings.

## Mental Health Leave Days:

To prevent burnout and support employees' mental health, at an employee's request, LAHSA shall provide employees who work in the field conducting field based assignments, including but not limited to HET or Welcome Navigation Center staff, confidential, paid, mental health management-approved leave, without a deduction in salary or other compensation or leave time, of three (3) days per calendar year for employees to use consecutively or intermittently in the event of traumatizing event or occurrence in the scope of employment.

## Training:

At least once per year, LAHSA shall provide a voluntary training to all employees for the purpose of identifying and educating employees about the various mental health, physical health, employee development, and other related benefits that they are entitled to.

#### ARTICLE 39 HEALTH AND SAFETY

LAHSA shall make every reasonable effort to provide safe working conditions and the union will encourage all employees to perform their duties in a safe manner. LAHSA shall provide necessary safety clothing and/or safety equipment and training where such needs exist.

Each employee shall be responsible for reporting to their immediate supervisor and HR any unsafe practice or work condition they observe. The supervisor shall advise the employee as soon as practicable of the action that will be taken to remedy the issue.

IN WITNESS WHEREOF, the parties hereto have caused their duly authorized representatives to execute this Memorandum of Understanding the day, month, and year above written.

SEIU LOCAL 721	LAHSA MANAGEMENT
Steve Koffroth SEIU Local 721	Rankel Jahran Name LAHSA Management Representative
9/10/24 Date	10/1/2024 Date
Rhett Lesslie	
Rhett Lesslie SEIU Local 721	
09/09/24	
Date	
At 1	
Steven Elias SEIU Local 721	
09/09/2024	
Date	
Lizet Gonzalez SEIU Local 721	

Date

(SIGNATURES CONTINUED)

Segette Frank Segette Frank SEIU Local 721
<u>9/9/2024</u> Date
Surain Badalian SEIU Local, 721 Date
Silvia Williams SEIU Local 721
09/092024 Date
Maguada. Linn-Hooks Magueda Linn-Hooks SEIU Local 721

8/22/2024 Date Appendix "A" (2 pages)

# LAHSA All Positions Salary Grade Table Effective 7/1/2024

#### Non-Union

Crade	Job Title	Donartment		Salary			Hourly	
Grade	Job Title	Department	Min	Mid	Max	Min	Mid	Max
5	Clerk, HR/Admin	Human Resources	\$54,641.60	\$57,064.80	\$59,488.00	\$26.27	\$27.44	\$28.60
6	Human Resources Assistant	Human Resources	\$54,641.60	\$60,039.20	\$65,436.80	\$26.27	\$28.87	\$31.46
8	Executive Assistant	Executive	\$66,560.16	\$72,868.45	\$79,176.74			
9	Specialist, Human Resources	Human Resources	\$66,560.16	\$76,827.29	\$87,094.41			
10	Sr. Internal Auditor	Risk Management	\$66,560.16	\$81,182.01	\$95,803.86			
10	Instructional Designer	Human Resources	\$66,560.16	\$81,182.01	\$95,803.86			
10	Coordinator, Human Resources	Human Resources	\$66,560.16	\$81,182.01	\$95,803.86			
10	Coordinator, Organizational Development	Human Resources	\$66,560.16	\$81,182.01	\$95,803.86			
10	Coordinator, Training	Human Resources	\$66,560.16	\$81,182.01	\$95,803.86			
10	Sr. Analyst, Human Resources	Human Resources	\$66,560.16	\$81,182.01	\$95,803.86			
10	Supervisors	Varies	\$66,560.16	\$81,182.01	\$95,803.86			
10	Sr. Investigator	Risk Management	\$66,560.16	\$81,182.01	\$95,803.86			
12	Sr. Coordinator, Crisis Management	Risk Management	\$76,872.25	\$96,397.51	\$115,922.77			
12	Sr. Coordinator, Legal & Operations	Risk Management	\$76,872.25	\$96,397.51	\$115,922.77			
12	Sr. Coordinator, Training	Human Resources	\$76,872.25	\$96,397.51	\$115,922.77			
13	Managers	Varies	\$84,558.97	\$106,036.96	\$127,514.94			
13	Principal Accountant	Finance	\$84,558.97	\$106,036.96	\$127,514.94			
14	Sr. Executive Assistant, CEO	Executive	\$91,154.57	\$116,677.86	\$142,201.14			
14	Sr. Managers	Varies	\$91,154.57	\$116,677.86	\$142,201.14			
15	Sr. Advisors	Varies	\$100,270.03	\$128,345.64	\$156,421.25			
15	Controller	Finance	\$100,270.03	\$128,345.64	\$156,421.25			
15	Associate Directors	Varies	\$100,270.03	\$128,345.64	\$156,421.25			
16	Director, Communications	Communications	\$110,297.04	\$141,180.21	\$172,063.37			
18	Principal Advisor	Executive	\$133,459.46	\$170,828.40	\$208,197.34			
18	Directors (unless otherwise noted)	Varies	\$133,459.46	\$170,828.40	\$208,197.34			
19	Deputy Chiefs	Executive	\$147,472.25	\$188,765.05	\$230,057.84			
20	Chief Officers	Executive	\$161,485.88	\$206,701.94	\$251,917.99			

# Union (SEIU 721)

Grade	Job Title	Department		Salary			Hourly			
Graue	Job Title	Department	Min	Mid	Max	Min	Mid	Max		
4	Receptionist/Clerical Assistant	Executive	\$54,641.60	\$57,064.80	\$59,488.00	\$26.27	\$27.44	\$28.60		
5	Clerks	Varies	\$54,641.60	\$57,064.80	\$59,488.00	\$26.27	\$27.44	\$28.60		
5	Data Specialist	Varies	\$54,641.60	\$57,064.80	\$59,488.00	\$26.27	\$27.44	\$28.60		
5	Facility Support	Executive	\$54,641.60	\$57,064.80	\$59,488.00	\$26.27	\$27.44	\$28.60		
6	Administrative Assistant	Executive	\$54,641.60	\$60,039.20	\$65,436.80	\$26.27	\$28.87	\$31.46		
6	Resident Advocate	Executive	\$54,641.60	\$60,039.20	\$65,436.80	\$26.27	\$28.87	\$31.46		
6	Data Coordinator	Access & Engagement	\$54,641.60	\$60,039.20	\$65,436.80	\$26.27	\$28.87	\$31.46		
6	HET Member	Access & Engagement	\$54,641.60	\$60,039.20	\$65,436.80	\$26.27	\$28.87	\$31.46		
6	Homeless Referral Specialist	Access & Engagement	\$54,641.60	\$60,039.20	\$65,436.80	\$26.27	\$28.87	\$31.46		
7	Crisis Responder *New	Special Projects	\$54,641.60	\$63,325.60	\$72,009.60	\$26.27	\$30.45	\$34.62		
7	Systems Navigator	Executive	\$54,641.60	\$63,325.60	\$72,009.60	\$26.27	\$30.45	\$34.62		
7	Sr. Administrative Assistant	Executive	\$54,641.60	\$63,325.60	\$72,009.60	\$26.27	\$30.45	\$34.62		
8	Accountants	Finance	\$66,560.16	\$72,868.45	\$79,176.74					
8	IT Support Specialist	IT	\$66,560.16	\$72,868.45	\$79,176.74					
8	Sr. Data Specialist	Data Management	\$66,560.16	\$72,868.45	\$79,176.74					
8	Instructional Designer	Data Management	\$66,560.16	\$72,868.45	\$79,176.74					
8	Trainer, HMIS	Data Management	\$66,560.16	\$72,868.45	\$79,176.74					
8	EGMS Trainer	Data Management	\$66,560.16	\$72,868.45	\$79,176.74					
9	Analysts (unless otherwise noted)	Varies	\$66,560.16	\$76,827.29	\$87,094.41					
9	Time Limited Subsidies Matcher	Permanent Housing	\$66,560.16	\$76,827.29	\$87,094.41					
9	CES Countywide Matcher	Permanent Housing	\$66,560.16	\$76,827.29	\$87,094.41					

# LAHSA All Positions Salary Grade Table Effective 7/1/2024

Grade         Job Title         Department         Min         Mid           9         Coordinator, Community Relations         Government Affairs         \$66,560.16         \$76,827           9         Business Analyst         Data Management         \$66,560.16         \$76,827           9         Report Developer         Data Management         \$66,560.16         \$76,827           9         Specialists (unless otherwise noted)         Varies         \$66,560.16         \$76,827           9         Sr. IT Support Specialist         IT         \$66,560.16         \$76,827           10         Sr. Report Developer         Data Management         \$66,560.16         \$81,182           10         Coordinators (unless otherwise noted)         Varies         \$66,560.16         \$81,182           10         Sr. Analysts         Varies         \$66,560.16         \$81,182           10         Sr. Specialists         Varies         \$66,560.16         \$81,182           10         Sr. Accountant         Finance         \$66,560.16         \$81,182           11         Business Intelligence Developer         Data Management         \$69,883.45         \$87,633           11         Project Manager         Executive         \$69,883.45         \$87,633<	27.29 \$87,094.41 27.29 \$87,094.41 27.29 \$87,094.41
9         Business Analyst         Data Management         \$66,560.16         \$76,827           9         Report Developer         Data Management         \$66,560.16         \$76,827           9         Specialists (unless otherwise noted)         Varies         \$66,560.16         \$76,827           9         Sr. IT Support Specialist         IT         \$66,560.16         \$76,827           10         Sr. Report Developer         Data Management         \$66,560.16         \$81,182           10         Coordinators (unless otherwise noted)         Varies         \$66,560.16         \$81,182           10         Sr. Analysts         Varies         \$66,560.16         \$81,182           10         Sr. Specialists         Varies         \$66,560.16         \$81,182           10         Sr. Accountant         Finance         \$66,560.16         \$81,182           11         Business Intelligence Developer         Data Management         \$69,883.45         \$87,633           11         Project Manager         Executive         \$69,883.45         \$87,633	27.29 \$87,094.41 27.29 \$87,094.41
9         Report Developer         Data Management         \$66,560.16         \$76,827           9         Specialists (unless otherwise noted)         Varies         \$66,560.16         \$76,827           9         Sr. IT Support Specialist         IT         \$66,560.16         \$76,827           10         Sr. Report Developer         Data Management         \$66,560.16         \$81,182           10         Coordinators (unless otherwise noted)         Varies         \$66,560.16         \$81,182           10         Sr. Analysts         Varies         \$66,560.16         \$81,182           10         Sr. Specialists         Varies         \$66,560.16         \$81,182           10         Sr. Accountant         Finance         \$66,560.16         \$81,182           11         Business Intelligence Developer         Data Management         \$69,883.45         \$87,633           11         Project Manager         Executive         \$69,883.45         \$87,633	27.29 \$87,094.41
9         Specialists (unless otherwise noted)         Varies         \$66,560.16         \$76,827           9         Sr. IT Support Specialist         IT         \$66,560.16         \$76,827           10         Sr. Report Developer         Data Management         \$66,560.16         \$81,182           10         Coordinators (unless otherwise noted)         Varies         \$66,560.16         \$81,182           10         Sr. Analysts         Varies         \$66,560.16         \$81,182           10         Sr. Specialists         Varies         \$66,560.16         \$81,182           10         Sr. Accountant         Finance         \$66,560.16         \$81,182           11         Business Intelligence Developer         Data Management         \$69,883.45         \$87,633           11         Front End Developer         IT         \$69,883.45         \$87,633           11         Project Manager         Executive         \$69,883.45         \$87,633	
9         Sr. IT Support Specialist         IT         \$66,560.16         \$76,827           10         Sr. Report Developer         Data Management         \$66,560.16         \$81,182           10         Coordinators (unless otherwise noted)         Varies         \$66,560.16         \$81,182           10         Sr. Analysts         Varies         \$66,560.16         \$81,182           10         Sr. Specialists         Varies         \$66,560.16         \$81,182           10         Sr. Accountant         Finance         \$66,560.16         \$81,182           11         Business Intelligence Developer         Data Management         \$69,883.45         \$87,633           11         Project Manager         Fxecutive         \$69,883.45         \$87,633	
10         Sr. Report Developer         Data Management         \$66,560.16         \$81,182           10         Coordinators (unless otherwise noted)         Varies         \$66,560.16         \$81,182           10         Sr. Analysts         Varies         \$66,560.16         \$81,182           10         Sr. Specialists         Varies         \$66,560.16         \$81,182           10         Sr. Accountant         Finance         \$66,560.16         \$81,182           11         Business Intelligence Developer         Data Management         \$69,883.45         \$87,633           11         Project Manager         Fxecutive         \$69,883.45         \$87,633	27.29 \$87,094.41
10         Coordinators (unless otherwise noted)         Varies         \$66,560.16         \$81,182           10         Sr. Analysts         Varies         \$66,560.16         \$81,182           10         Sr. Specialists         Varies         \$66,560.16         \$81,182           10         Sr. Accountant         Finance         \$66,560.16         \$81,182           11         Business Intelligence Developer         Data Management         \$69,883.45         \$87,633           11         Front End Developer         IT         \$69,883.45         \$87,633           11         Project Manager         Executive         \$69,883.45         \$87,633	27.29 \$87,094.41
10         Sr. Analysts         Varies         \$66,560.16         \$81,182           10         Sr. Specialists         Varies         \$66,560.16         \$81,182           10         Sr. Accountant         Finance         \$66,560.16         \$81,182           11         Business Intelligence Developer         Data Management         \$69,883.45         \$87,633           11         Front End Developer         IT         \$69,883.45         \$87,633           11         Project Manager         Executive         \$69,883.45         \$87,633	32.01 \$95,803.86
10         Sr. Specialists         Varies         \$66,560.16         \$81,182           10         Sr. Accountant         Finance         \$66,560.16         \$81,182           11         Business Intelligence Developer         Data Management         \$69,883.45         \$87,633           11         Front End Developer         IT         \$69,883.45         \$87,633           11         Project Manager         Executive         \$69,883.45         \$87,633	32.01 \$95,803.86
10         Sr. Accountant         Finance         \$66,560.16         \$81,182           11         Business Intelligence Developer         Data Management         \$69,883.45         \$87,633           11         Front End Developer         IT         \$69,883.45         \$87,633           11         Project Manager         Executive         \$69,883.45         \$87,633	32.01 \$95,803.86
11         Business Intelligence Developer         Data Management         \$69,883.45         \$87,633           11         Front End Developer         IT         \$69,883.45         \$87,633           11         Project Manager         Executive         \$69,883.45         \$87,633	32.01 \$95,803.86
11         Front End Developer         IT         \$69,883.45         \$87,633           11         Project Manager         Executive         \$69,883.45         \$87,633	32.01 \$95,803.86
11         Project Manager         Executive         \$69,883.45         \$87,633	33.85 \$105,384.24
	33.85 \$105,384.24
11 Sr. Deskton Support Analyst IT \$69,883,45 \$87,633	33.85 \$105,384.24
11   oi. Booklop Support filially of   707,000.45   707,000	33.85 \$105,384.24
11 Analyst, Sharepoint IT \$69,883.45 \$87,633	33.85 \$105,384.24
12 Application Developer IT \$76,872.25 \$96,397	97.51 \$115,922.77
12 Database DBA/Developer IT \$76,872.25 \$96,397	97.51 \$115,922.77
12 Grant Management System Administrator Executive \$76,872.25 \$96,397	97.51 \$115,922.77
12 Sr. Financial Analyst/Special Assistant Finance \$76,872.25 \$96,397	97.51 \$115,922.77
12 Sr. Coordinator Varies \$76,872.25 \$96,397	97.51 \$115,922.77
12 Sr. Project Manager Executive \$76,872.25 \$96,397	97.51 \$115,922.77
12 Systems Administrator IT \$76,872.25 \$96,397	97.51 \$115,922.77
13 Advisor, Compliance Grants Mgmt. & Comp. \$84,558.97 \$106,036	36.96 \$127,514.94
13 Sr. Applications Developer IT \$84,558.97 \$106,036	
13 Sr. Systems Administrator IT \$84,558.97 \$106,036	36.96 \$127,514.94

#### **HIGH LEVEL SCHEDULE FOR THE CREATION OF A NEW DEPARTMENT\***

# **Transition Oversight and Department Creation**

4/1/25

- •Establish transition working group consisting of Chief Executive Office (CEO), Department of Health Services (DHS), Department of Human Resources, County Counsel, Auditor-Controller, and Internal Services Department; LAHSA and other departments to participate as needed.
- ·CEO-Homeless Initiative (CEO-HI) and DHS-Housing for Health (DHS-HFH) leadership staff coordination and alignment on policy, program, budget, administration, etc.

7/1/25

•Establish team using existing CEO-HI funded staff and new CEO-HI funded staff as needed that will serve as the core of the new department's administrative operations and begin coordination, cross training, and capacity building on finance and contract management.

1/1/26

•Establish new department consisting of CEO-HI and DHS-HFH.

6/30/26

• Designated LAHSA functions complete transition to the new department.

# **Organizational Structure**

2/26/25

· Prepare functional organization chart.

9/30/25

•Prepare final organization chart with job classifications and budgeted positions.

# **Finance**

2/26/25	·Initial Budget Review: Assess CEO-HI, DHS-HFH, and LAHSA budgets to identify CEO-HI funding that could be transitioned to the new department.
6/30/25	·Budget Preparation: Prepare detailed budget for the new department.
9/30/25	·Financial Oversight: Set up financial controls and reporting mechanisms for the new department.
	Staffing/Labor
8/31/25	· Workforce Alignment: Establish job classifications that will be used by the new department
9/30/25	•CEO-HI and DHS-HFH County, Contract and Registry Staff: Establish plan and procedures for the transition of CEO-HI and DHS-HFH County, contract and registry staff to the new department.
10/31/25	• LAHSA Staff: Establish plan and procedures for the transition of LAHSA staff to the new department.
Ongoing	·Labor Union Considerations: Address potential union impacts as needed.

# **Operations and Facilities**

8/31/25

• Facility Needs: Identify office space and equipment requirements and determine office location(s).

10/31/25

•Administrative Systems: Set up systems for payroll, human resources, procurement, and other administrative functions (e-HR, e-Caps, etc.).

# **Technology and Data Management**

7/31/25

• Information Technology Assessment: Determine information technology and equipment requirements for the new department.

8/31/25

• Systems & Data Integration: Identify existing technology and data systems to be used by the new department and develop migration plan; plan could include an agreement between CEO, new County department, and/or DHS for shared use and/or access to systems as applicable and legally allowable pending migration to the new department.

12/31/25

•New Infrastructure Development: Identify new or expanded technology and data systems needs and develop a plan to build out and/or procure any needed technology/systems.

# Legal, Compliance, and Risk Management

8/31/25

- · Legal Foundation: Develop policies or ordinances needed to establish the department's authority and mandate.
- **Risk Management:** Assess potential legal, operational, and organizational risks, and identify proactive mitigation strategies.
- Clinical Oversight Functions: Legal analysis of clinical practice and oversight functions associated with the new department (HIPAA, CalAIM, credentialling, corporate practice of medicine, electronic heath records, etc.).

# **Contract Management**

8/31/25

• **Contracting Strategy:** Develop new department's strategy that will support the transition of CEO-HI, DHS-HFH, and LAHSA agreements to the new department as applicable; develop new department's solicitation and contract management strategy.

12/31/25

• **Contract Setup and Transition**: Establish essential contracts, transfer authority and rights to the new department, and ensure smooth continuity of services during the transition

# **Communications and Change Management**



- Stakeholder Engagement & Board Accountability: Provide regular updates to the Board and key stakeholders to ensure transparency, proactive management, and alignment on priorities.
- Public Engagement: Inform the community about the department's mission and services through outreach campaigns, establish feedback channels, and build trust through consistent communication.
- **Employee Buy-In & Culture-Building:** Coordinate the smooth transfer of services, address employee concerns, and promote a shared vision and culture to unify and empower the new department's workforce.

\*The dates included in the high-level schedule for the creation of a new department reflect an expedited but feasible implementation timeline that is dependent on each participating Department having the capacity to support the activities identified in this schedule within the proposed timeline, as applicable; actual dates could be adjusted based on the date in which the Board of Supervisor's may take action to create a new department.

# **New Department Functional Organizational Chart**

## DEPARTMENT HEAD



- Unsheltered Services
- Interim Housing
- Enriched Residential Care
- Affordable & Permanent Housing
- Housing Support Services
- Benefits & Income
- Prevention
- System Coordination



- Nursing
- Occupational Therapy
- Social Work
- Providers
- Clinical Administration (patient safety, credentialing)
- Patient Financial Services



- Evaluation & Research
- Data Analytics
- Business Analysis
- Data Science
- Data Governance
- Quality Improvement



- Municipal Relations
- Unincorporated Areas
- · Board Relations
- Interdepartmental Coordination
- Communications
- Homelessness Governance
- Policy & Intergovernmental Relations



- Equity Practices
- Lived Experience Partnerships
- Community Engagement



# **Administration**

- Contracts
   Administration &
   Monitoring
- Managed Care Contracting & Operations
- Purchasing/ Procurement
- · Human Resources
- Organizational Development
- Facilities
   Management

# Finance

- Funding Allocation, Strategy & Planning
- Budget & Financial Reporting
- Fiscal Services
- Expenditure & Grant Management

# **Risk Management**

- Privacy
- Audits & Investigations
- Med-Mal

# Information Technology

- · Health Information
- IT Technology & Operations
- IT Security
- IT Administration & Enterprise Support