

Correspondence Received

			The following individuals submitted comments on agenda item:	
Agenda #	Relate To	Position	Name	Comments
21.		Favor	Gisela Jimenez	
			Jennifer Gutierrez	
			Joan Harper	Supervisors,
				I am writing this letter to voice SUPPORT for item 21, in your agenda. Kaiser Permanente mental health clinicians in Los Angeles County should have the same amount of time as their counterparts in Northern California, to perform critical patient care duties including calling social services agencies, working with parents of young patients, responding to patient calls and emails, tailoring treatments plans and general patient care planning. Currently, full-time Kaiser therapists in Northern California receive approximately 7 hours per week for these tasks, approximately double the amount of time afforded to therapists in Los Angeles County. Providing less time for Kaiser therapists in Los Angeles County to perform critical patient care tasks as their counterparts in Northern California creates an unequal system of care that unfairly disadvantages Kaiser members in Los Angeles County.
				Mental health is critical and sorely lacking in our cities and county. People are hurting and therapists are critical to help people get well.
				This resolution sends a strong message to Kaiser that the Los Angeles County Board of Supervisors understands the importance of accessible mental health care and demands that Kaiser members in Los Angeles County are treated fairly.
				As a resident of La Canada, I urge a YES vote on this matter. Thank you,
				Joan Harper
			Taline Arsenian	Please see attached letter on behalf of the 1300+ educators of the Glendale Teachers Association. We urge a "Yes" vote.

As of: 4/3/2024 4:00:03 PM

MEMBERS OF THE BOARD

HILDA L. SOLIS HOLLY J. MITCHELL SHEILA KUEHL JANICE HAHN KATHRYN BARGER



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			The following individuals submitted comments on agenda item:	
Agenda #	Relate To	Position	Name	Comments
Agenda # 21.	Relate To	Position Favor	Name Yvonne Wheeler	The Los Angeles County Federation of Labor, AFL-CIO, representing over 800,000 union members across Los Angeles County, is writing to voice SUPPORT for Agenda Item 21. Kaiser Permanente mental health clinicians in Los Angeles County should have the same time as their Northern California counterparts to perform critical patient care duties. Currently, full-time Kaiser therapists in Northern California receive approximately 7 hours per week for these tasks, approximately double the amount of time afforded to therapists in Los Angeles County. Providing less time for Kaiser therapists in Los Angeles County to perform critical patient care tasks as their counterparts in Northern California creates an unequal system of care that unfairly disadvantages Kaiser members in Los Angeles County. It also unfairly burdens Southern California Kaiser therapists to complete said duties with less time, fostering a working environment that is not conducive to providing quality care. This resolution sends a strong message to Kaiser that the Los Angeles County Board of Supervisors understands the importance of accessible mental health care and demands that Kaiser members in Los Angeles County are treated fairly.
				The LA County Federation of Labor stands with Kaiser therapists and urges a YES vote on this matter.

MEMBERS OF THE BOARD

HILDA L. SOLIS HOLLY J. MITCHELL SHEILA KUEHL JANICE HAHN KATHRYN BARGER



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			The following individu	als submitted comments on agenda item:
Agenda #	Relate To	Position	Name	Comments
21.		Oppose	Adena Tessler	We are writing to you on behalf of more than 90 hospitals in Los Angeles County that are members of the Hospital Association of Southern California (HASC). As a group, we are deeply committed to ensuring hospitals in Los Angeles County have the ability to provide quality care to all patients in need.
				The need for quality behavior health services is at an all-time high for communities across Los Angeles and our hospitals are leading the effort to provide greater access to mental health care. HASC is concerned to see an employee relations issue, that is a potential subject of negotiation between Kaiser Permanente and a labor organization, before the LA County Board of Supervisors for discussion.
				We recognize that these are complex issues and that the details should be addressed by the parties involved at the bargaining table.
				While we appreciate the public interest in the delivery of these vital health services, we urge the Board to acknowledge that this is not a political matter and is best resolved through the negotiation process.
				HASC remains readily available as a resource to the County on all health care and hospital operation issues. We look forward to our continued partnership in ensuring access to quality care for all Los Angeles County residents.
				Should you have any questions, please contact me directly at (323) 646-2397.
				Sincerely,
				Adena R. Tessler Regional Vice President, Hospital Association of Southern CA.
			B Citizen	
			Yesenia Monsour	Dear Los Angeles County Board of Supervisors,
				We appreciate your deep commitment to ensuring Los Angeles County residents receive the most effective and appropriate quality mental health services. Kaiser Permanente strives to meet the needs of our members, your constituents, and coworkers by ensuring high quality behavioral health therapy services are as accessible and productive as possible. We are concerned that Item #21 is counter to your good intentions. We would like to

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HILDA L. SOLIS HOLLY J. MITCHELL SHEILA KUEHL JANICE HAHN KATHRYN BARGER



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help explain why and share the details related to Patient Management Time (PMT) and how it works at Kaiser Permanente.

PMT is non-direct patient care time for administrative functions. For example, this may include social worker coordination, medical record documentation, scheduling, consultation with colleagues, and responding to in-basket messages from patients, parents, teachers and others.

In 2024, in order to ensure fairness and equity for the therapists across all of Southern California, we moved to a standard amount of time for PMT. Therapists have voiced their desires over many years for equal caseloads and this standardization effort helps avoid inequities between medical centers. Last year, we moved to this new PMT formula and it is now in place throughout all of Southern California. In fact, the change resulted in many more therapists receiving increased PMT as compared to before. It is fair, equitable, and we believe it is the right amount of time for a therapist to complete PMT duties.

Kaiser Permanente behavioral therapists throughout Southern California who practice individual therapy full time are allotted four hours per week of scheduled PMT, in addition to time for department meetings. It is very common for a patient to cancel their appointments at the last minute or not show up for appointments, which results in additional PMT time, commonly referred to as "Net Loss." On a consistent basis, more than 10% of a behavioral therapist's appointments result in Net Loss (10% is equivalent to at least 3.5 hours per week for a full-time therapist). So, typical PMT time includes the four hours plus an average of 3.5 hours, a total of 7.5 hours PMT time per week.

If Net Loss exceeds 10%, Kaiser Permanente reasonably expects that some of this extra time is used for PMT and some scheduled PMT hours are then made available to book clinical appointments for patients. This flexibility enables Kaiser Permanente and its behavioral health therapists to better serve our patients. We have struck a responsible balance between direct patient care time and PMT that supports our therapists and advances our shared goal of providing high quality, accessible services to our diverse membership.

If a particular behavioral therapist's patient load and circumstances present challenges, the therapists are encouraged on a weekly basis to talk to their manager for problem solving and additional assistance. Of note, Panorama City is one of the three medical centers who received a slight decrease in PMT time. Therapists are encouraged to confer with their managers if workload adjustments are needed. Our managers report that therapists at Panorama City have not raised concerns that the new PMT is impeding patient care or causing workload problems.

Efficiently managing PMT time is crucial to meeting the growing demand of mental health therapy. As a result of the de-stigmatization of mental health

As of: 4/3/2024 4:00:03 PM

			and increased demand in the wake of the COVID pandemic, we have seen unprecedented need for psychotherapy services across the country. Kaiser Permanente is committed to meeting this challenge. We have hired over 250 additional internal Kaiser Permanente therapists across Southern California and have contracted with several hundred outside therapists so that our therapists have reduced caseloads and can provide their patients with timely access and more focused care management. The effect of the NUHW proposed resolution would be a reduction in the number of hours available for direct patient care for Kaiser Permanente members in Los Angeles County expect timely access to high quality care. That is exactly what Kaiser Permanente is trying to do with efficient use of direct patient care appointments and PMT. Our priority is to ensure that patient-centered mental health services are accessible to our members in a timely manner in accord with California law and good patient care. Therefore, we respectfully oppose the proposed resolution as it is counter to our obligation to your constituents and employees in need of mental health care. We will continue to work collaboratively with our behavioral health therapist colleagues to ensure that our patients are well-served and our therapists are well-supported. Kaiser Permanente
	Other	Alec Mesropian	
	Item Total	9	
Grand Total		9	



CLUE Justice 464 Lucas Ave #202 Los Angeles, CA 90017

March 14, 2024

Supervisor Lindsey P. Horvath KENNETH HAHN HALL OF ADMINISTRATION 500 West Temple Street, Los Angeles, California, 90012

Dear Los Angeles County Board of Supervisors:

Clergy & Laity United for Economic Justice (CLUE) is writing to voice SUPPORT for Item 21 in your agenda for the Regular Board Meeting on Tuesday, March 19, 2024. Kaiser Permanente mental health clinicians in Los Angeles County should have the same amount of time as their counterparts in Northern California to perform critical patient care duties including calling social service agencies, working with parents of young patients, responding to patient calls and emails, tailoring treatments plans and general patient care planning.

Currently, full-time Kaiser therapists in Northern California receive approximately 7 hours per week for these tasks, approximately double the amount of time afforded to therapists in Los Angeles County. Providing less time for Kaiser therapists in Los Angeles County to perform critical patient care tasks as their counterparts in Northern California creates an unequal system of care that unfairly disadvantages Kaiser members in Los Angeles County.

This resolution sends a strong message to Kaiser that the Los Angeles County Board of Supervisors understands the importance of accessible mental health care and demands that Kaiser members in Los Angeles County are treated fairly.

As an organization that educates, mobilizes and mobilizes the interfaith community to accompany workers and communities of color in their struggles for dignity, justice and faith work, we are proudly grounded in the values and ethical traditions of so many of our faith traditions that affirm the importance of equitable treatment between workers, the fundamental dignity of workers, and the necessity for our community members as well as workers to receive the highest quality mental health care; in this situation, what's necessary for that vision to be realized is for therapists and other health care workers to have the time in order to prioritize their patients. For this reason we urge a YES vote on this matter.

Sincerely,

Reverend Jennifer Gutierrez
Executive Director
Clergy & Laity United for Economic Justice (CLUE)



Welcome to UNION TOWN

03/18/2024

Supervisor Lindsey P. Horvath KENNETH HAHN HALL OF ADMINISTRATION 500 West Temple Street, Los Angeles, California, 90012

Dear Los Angeles County Board of Supervisors:

The Los Angeles County Federation of Labor, AFL-CIO, representing over 800,000 union members across Los Angeles County, is writing to voice SUPPORT for Agenda Item 21.

Kaiser Permanente mental health clinicians in Los Angeles County should have the same time as their Northern California counterparts to perform critical patient care duties. Currently, full-time Kaiser therapists in Northern California receive approximately 7 hours per week for these tasks, approximately double the amount of time afforded to therapists in Los Angeles County.

Providing less time for Kaiser therapists in Los Angeles County to perform critical patient care tasks as their counterparts in Northern California creates an unequal system of care that unfairly disadvantages Kaiser members in Los Angeles County. It also unfairly burdens Southern California Kaiser therapists to complete said duties with less time, fostering a working environment that is not conducive to providing quality care.

This resolution sends a strong message to Kaiser that the Los Angeles County Board of Supervisors understands the importance of accessible mental health care and demands that Kaiser members in Los Angeles County are treated fairly. The LA County Federation of Labor stands with Kaiser therapists and urges a YES vote on this agenda item.

Sincerely,

Yvonne Wheeler

President, Los Angeles County Federation of Labor, AFL-CIO

President | YVONNE WHEELER Chair | THOM DAVIS 2130 James M. Wood Blvd., Los Angeles, CA 90006 | (213) 381-5611













Glendale Teachers Association

3233 N. Verdugo Road, Glendale, CA 91208 (818) 240-3924





March 15, 2024

Supervisor Lindsey P. Horvath Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, CA 90012

Dear Los Angeles County Board of Supervisors:

The Glendale Teachers Association (GTA) is writing to voice SUPPORT for item 21 in your agenda. Kaiser Permanente mental health clinicians in Los Angeles County should have the same amount of time as their counterparts in Northern California to perform critical patient care duties, including calling social services agencies, working with parents of young patients, responding to patient calls and emails, tailoring treatments plans and general patient care planning.

Currently, full-time Kaiser therapists in Northern California receive approximately 7 hours per week for these tasks, approximately double the amount of time afforded to therapists in Los Angeles County. Providing less time for Kaiser therapists in Los Angeles County to perform critical patient care tasks as their counterparts in Northern California creates an unequal system of care that unfairly disadvantages Kaiser members in Los Angeles County.

Furthermore, as teachers, counselors, and speech-language pathologists, we know how vital preparation time is to provide for the needs of our students. It takes no stretch of the imagination to put ourselves in the shoes of mental health clinicians at Kaiser, going to heroic lengths to support their patients without enough time because of the short-sighted decisions of Kaiser management. Not only can we empathize with the plight of Kaiser mental health clinicians, but we know that our many students who need high-quality mental health care and who might receive those services at Kaiser will benefit from more patient management time for Kaiser's mental health clinicians.

This resolution sends a strong message to Kaiser that the Los Angeles County Board of Supervisors understands the importance of accessible mental health care and demands that Kaiser treat its mental health clinicians in Los Angeles County fairly.

Our organization believes that our workers and community deserve the highest-quality mental health care, and we can't have that without our therapists having the time to prioritize their patients. For this reason, we urge a YES vote on this matter.

Sincerely,

Taline Arsenian

President

Glendale Teachers Association

Haline Aserian



March 18, 2024

Honorable Supervisor Hilda Solis Honorable Supervisor Holly Mitchell Honorable Supervisor Lindsay Horvath Honorable Supervisor Janice Hahn Honorable Supervisor Kathryn Barger

Los Angeles County Hall of Administration 500 West Temple Street Room 383 Los Angeles, CA 90012

RE: Item #21 on March 19, 2024, Agenda - Motion to support Kaiser Permanente in maintaining the amount of patient time provided to behavioral health services,

We are writing to you on behalf of more than 90 hospitals in Los Angeles County that are members of the Hospital Association of Southern California (HASC). As a group, we are deeply committed to ensuring hospitals in Los Angeles County have the ability to provide quality care to all patients in need.

The need for quality behavior health services is at an all-time high for communities across Los Angeles and our hospitals are leading the effort to provide greater access to mental health care. HASC is concerned to see an employee relations issue, that is a potential subject of negotiation between Kaiser Permanente and a labor organization, before the LA County Board of Supervisors for discussion.

We recognize that these are complex issues and that the details should be addressed by the parties involved at the bargaining table.

While we appreciate the public interest in the delivery of these vital health services, we urge the Board to acknowledge that this is not a political matter and is best resolved through the negotiation process.

HASC remains readily available as a resource to the County on all health care and hospital operation issues. We look forward to our continued partnership in ensuring access to quality care for all Los Angeles County residents.

Should you have any questions, please contact me directly at (323) 646-2397.

Sincerely,

Adena R. Tessler

Regional Vice President, Hospital Association of Southern CA.



March 18, 2024

Los Angeles County Board of Supervisors 500 West Temple Street Los Angeles, California 90012

Re: Item #21, Board of Supervisors Agenda, March 19, 2024 Motion by Supervisor Lindsey P. Horvath National Union of Healthcare Workers Patient Management Time

Dear Los Angeles County Board of Supervisors,

We appreciate your deep commitment to ensuring Los Angeles County residents receive the most effective and appropriate quality mental health services. Kaiser Permanente strives to meet the needs of our members, your constituents, and coworkers by ensuring high quality behavioral health therapy services are as accessible and productive as possible. We are concerned that Item #21 is counter to your good intentions. We would like to help explain why and share the details related to Patient Management Time (PMT) and how it works at Kaiser Permanente.

PMT is non-direct patient care time for administrative functions. For example, this may include social worker coordination, medical record documentation, scheduling, consultation with colleagues, and responding to in-basket messages from patients, parents, teachers and others.

In 2024, in order to ensure fairness and equity for the therapists across all of Southern California, we moved to a standard amount of time for PMT. Therapists have voiced their desires over many years for equal caseloads and this standardization effort helps avoid inequities between medical centers. Last year, we moved to this new PMT formula, and it is now in place throughout all of Southern California. In fact, the change resulted in many more therapists receiving increased PMT as compared to before. It is fair, equitable, and we believe it is the right amount of time for a therapist to complete PMT duties.

Kaiser Permanente behavioral therapists throughout Southern California who practice individual therapy full time are allotted four hours per week of scheduled PMT, in addition to time for department meetings. It is very common for a patient to cancel their appointments at the last minute or not show up for appointments, which results in additional PMT time, commonly referred to as "Net Loss." On a consistent basis, more than 10% of a behavioral therapist's appointments result in Net Loss (10% is equivalent to at least 3.5 hours per week for a full-time therapist). So, typical PMT time includes the four hours plus an average of 3.5 hours, a total of 7.5 hours PMT time per week.

If Net Loss exceeds 10%, Kaiser Permanente reasonably expects that some of this extra time is used for PMT and some scheduled PMT hours are then made available to book clinical appointments for patients. This flexibility enables Kaiser Permanente and its behavioral health therapists to better serve our patients. We have struck a responsible balance between direct patient care time and PMT that supports our therapists and advances our shared goal of providing high quality, accessible services to our diverse membership.

If a particular behavioral therapist's patient load and circumstances present challenges, the therapists are encouraged on a weekly basis to talk to their manager for problem solving and additional assistance. Of note, Panorama City is one of the three medical centers who received a slight decrease in PMT time. Therapists are encouraged to confer with their managers if workload adjustments are needed. Our managers report that therapists at Panorama City have not raised concerns that the new PMT is impeding patient care or causing workload problems.



Efficiently managing PMT time is crucial to meeting the growing demand of mental health therapy. As a result of the destigmatization of mental health and increased demand in the wake of the COVID pandemic, we have seen unprecedented need for psychotherapy services across the country. Kaiser Permanente is committed to meeting this challenge. We have hired over 250 additional internal Kaiser Permanente therapists across Southern California and have contracted with several hundred outside therapists so that our therapists have reduced caseloads and can provide their patients with timely access and more focused care management.

The effect of the NUHW proposed resolution would be a reduction in the number of hours available for direct patient care for Kaiser Permanente members in Los Angeles County. Kaiser Permanente members in Los Angeles County expect timely access to high quality care. That is exactly what Kaiser Permanente is trying to do with efficient use of direct patient care appointments and PMT. Our priority is to ensure that patient-centered mental health services are accessible to our members in a timely manner in accord with California law and good patient care. **Therefore**, we respectfully oppose the proposed resolution as it is counter to our obligation to your constituents and employees in need of mental health care.

We will continue to work collaboratively with our behavioral health therapist colleagues to ensure that our patients are well-served and our therapists are well-supported.

Thank you for your consideration.

Sincerely,

Dawn Gillam, LCSW

Executive Leader, Behavioral Health Southern California Permanente Medical Group

Jele M. Janunito

anlih

John M. Yamamoto

Vice President, Community Health & Government Relations Kaiser Foundation Health Plan, Inc.



March 18, 2024

Los Angeles County Board of Supervisors Kenneth Hahn Hall of Administration 500 West Temple Street, Room 383 Los Angeles, CA 90012

Re: Agenda Item #21, Board of Supervisors Agenda, March 19, 2024 Motion by Supervisor Lindsey P. Horvath National Union of Healthcare Workers Patient Management Time

Dear Los Angeles County Board of Supervisors,

We write to you as leaders of the Los Angeles County Business Federation to express our concern regarding Agenda Item #21, which would undermine Kaiser Permanente's commitment to thorough patient care and ability to effectively treat mental health issues in Los Angeles County.

The Los Angeles County Business Federation is a massive and diverse coalition. Our membership is made up of more than 240 business organizations, which together represent some 420,000 employers and over 5 million employees across all industries. We advocate for policies that strengthen our regional economy and create opportunities for growth throughout Southern California.

While we appreciate your deep commitment to ensuring Los Angeles County residents receive the most effective and appropriate mental health services, it's concerning to see the Board of Supervisors getting involved in the collective bargaining process between the National Union of Healthcare Workers and Kaiser Permanente. Since the COVID-19 pandemic, Kaiser Permanente has proven again and again that it treats its workers fairly; we have no doubt this trend will continue in future negotiations.

Agenda Item #21 implies that Kaiser Permanente is cutting mental health services, but we have no reason to believe this is true. Kaiser Permanente's priority has been and continues to be to ensure that patient-centered mental health services are accessible to its members in a timely manner in accordance with California law and good patient care.

Thank you for this opportunity to comment on this important issue. If you have any questions, please contact our Advocacy Manager, Alec Mesropian (alec.mesropian@bizfed.org).

Sincerely,

Fran Inman BizFed 2024 Chair Majestic Realty David Fleming BizFed Founding Chair

Sand W Flenny

Tracy Hernandez
BizFed Founding CEO
IMPOWER, Inc.

David Englin BizFed President

BizFed Association Members

Action Apartment Association Advanced Medical Technology Association Alhambra Chamber **American Beverage Association** Antelope Valley Chamber formerly Lancaster Chamber of Commerce **Apartment Association of Greater Los Angeles** Apartment Association of Orange County
Apartment Association, CA Southern Cities, Inc . Arcadia Association of Realtors AREAA North Los Angeles SFV SCV **Armenian American Business Association** Armenian Trade & Labor Association Arts District Los Angeles **ASCM Inland Empire Chapter** Asian American Advertising Federation- 3AF Associated Builders & Contractors SoCal (ABC SoCal) **Associated General Contractors** Association of Independent Commercial Producers AV Edge California Azusa Chamber **Bell Chamber** Beverly Hills Bar Association Beverly Hills Chamber Biocom California Black Business Association BNI4SUCCESS **Boyle Heights Chamber of Commerce Bridge Compton Org Building Industry Association - LA/Ventura** Building Industry Association of Southern California **Building Industry Association- Baldyview** Building Owners & Managers Association of Greater Los Angeles **Burbank Association of Realtors Burbank Chamber of Commerce** Business and Industry Council for Emergency Planning and Preparedness Business Resource Group Calabasas Chamber of Commerce **CalAsian Chamber** CalChamber California Apartment Association- Los Angeles California Asphalt Pavement Association California Bankers Association **California Business Properties** California Business Roundtable **California Cleaners Association** California Contract Cities Association **California Fashion Association** California Fuels & Convenience Alliance- Formerly California Independent Oil Marketers Association (CIOMA) California Gaming Association California Grocers Association **California Hispanic Chamber** California Hotel & Lodging Association California Independent Petroleum Association California Life Sciences Association California Manufacturers & Technology Association **California Metals Coalition California Natural Gas Producers Association California Restaurant Association California Retailers Association California Self Storage Association** California Small Business Alliance California Society of CPAs - Los Angeles Chapter California Trucking Association Carson Chamber of Commerce **Carson Dominguez Employers Alliance** Central City Association **Century City Chamber of Commerce** Chatsworth Porter Ranch Chamber of Commerce Citrus Valley Association of Realtors Civil Justice Association of California CJAC Claremont Chamber of Commerce
Commerce Business Council formerly Commercial
Industrial Council/Chamber of Commerce
Community Foundation of the Valleys

Compton Chamber of Commerce

Crenshaw Chamber of Commerce

Culver City Chamber of Commerce

Downey Chamber of Commerce

Council of Infill Builders

Compton Community Development Corporation

Compton Entertainment Chamber of Commerce Construction Industry Air Quality Coalition Construction Industry Coalition on Water Quality

Downtown Center Business Improvement District Downtown Long Beach Alliance DTLA Chamber of Commerce El Monte/South El Monte Chamber **El Segundo Chamber of Commerce** Employers Group Energy Independence Now EIN Engineering Contractor's Association **EXP The Opportunity Engine** FastLink DTLA Filipino American Chamber of Commerce Friends of Hollywood Central Park **FuturePorts** Gardena Valley Chamber Gateway to LA Glendale Association of Realtors Glendale Chamber Glendora Chamber **Greater Antelope Valley AOR Greater Bakersfield Chamber of Commerce** Greater Coachella Valley Chamber of Commerce **Greater Downey Association of REALTORS Greater Lakewood Chamber of Commerce Greater Leimert Park Crenshaw Corridor BID** Greater Los Angeles African American Chamber Greater Los Angeles Association of Realtors Greater Los Angeles New Car Dealers Association **Greater San Fernando Valley Chamber** Harbor Association of Industry and Commerce Harbor Trucking Association Historic Core BID of Downtown Los Angeles **Hollywood Chamber Hospital Association of Southern California** Hotel Association of Los Angeles ICBWA- International Cannabis Women Business Association Independent Cities Association Independent Hospitality Coalition Industrial Environmental Association **Industry Business Council** Inglewood Board of Realtors **Inland Empire Economic Partnership Irwindale Chamber of Commerce Kombucha Brewers International** La Cañada Flintridge Chamber LA County Medical Association LA Fashion District BID LA South Chamber of Commerce **Larchmont Boulevard Association** Latin Business Association **Latino Food Industry Association** Latino Restaurant Association Licensed Adult Residential Care Association-LARCA LAX Coastal Area Chamber Long Beach Area Chamber Long Beach Economic Partnership Long Beach Major Arts Consortium Los Angeles Area Chamber Los Angeles Economic Development Center Los Angeles Gateway Chamber of Commerce Los Angeles Latino Chamber Los Angeles LGBTQ Chamber of Commerce Los Angeles Parking Association Los Angeles Regional Food Bank Los Angeles World Affairs Council/Town Hall Los Angeles MADIA Tech Launch Malibu Chamber of Commerce Manhattan Beach Chamber of Commerce Marina Del Rey Lessees Association Marketplace Industry Association Monrovia Chamber Motion Picture Association of America, Inc. MoveLA **MultiCultural Business Alliance NAIOP Southern California Chapter** NAREIT National Association of Minority Contractors National Association of Theatre Owners CA/Nevada National Association of Women Business Owners National Association of Women Business Owners - LA

Orange County Hispanic Chamber of Commerce Pacific Merchant Shipping Association Panorama City Chamber of Commerce **Paramount Chamber of Commerce Pasadena Chamber** Pasadena Foothills Association of Realtors PGA **Pharmaceutical Care Management Association Pico Rivera Chamber of Commerce** Pomona Chamber Rancho Southeast REALTORS ReadyNation California **Recording Industry Association of America** Regional CAL Black Chamber, SVF Regional Hispanic Chambers San Dimas Chamber of Commerce San Gabriel Valley Economic Partnership San Pedro Peninsula Chamber of Commerce Santa Clarita Valley Chamber Santa Clarita Valley Economic Development Corp. Santa Monica Chamber of Commerce Secure Water Alliance **Sherman Oaks Chamber** South Bay Association of Chambers South Bay Association of Realtors **South Gate Chamber of Commerce** South Pasadena Chamber of Commerce Southern California Contractors Association Southern California Golf Association Southern California Grantmakers Southern California Leadership Council Southern California Minority Suppliers Development Council Inc. Southern California Water Coalition Southland Regional Association of Realtors Specialty Equipment Market Association Sportfishing Association of California Structural Engineers Association of Southern California Sunland/Tujunga Chamber Sunset Strip Business Improvement District Swiss American Chamber of Commerce **Thai American Chamber of Commerce** The LA Coalition for the Economy & Jobs The Los Angeles Taxpayers Association The Two Hundred for Homeownership **Torrance Area Chamber Tri-Counties Association of Realtors** United Chambers – San Fernando Valley & Region United States-Mexico Chamber Unmanned Autonomous Vehicle Systems Association **Urban Business Council** US Green Building Council US Resiliency Council Valley Economic Alliance, The Valley Industry & Commerce Association **Venice Chamber of Commerce Vermont Slauson Economic Development** Corporation Veterans in Business Vietnamese American Chamber **Warner Center Association** West Hollywood Chamber West Hollywood Design District West Los Angeles Chamber West San Gabriel Valley Association of Realtors West Valley/Warner Center Chamber Westchester BID **Western Electrical Contractors Association** Western Manufactured Housing Association Western Propane Gas Association **Western States Petroleum Association Westside Council of Chambers Westwood Community Council** Whittier Chamber of Commerce Wilmington Chamber **World Trade Center**

National Association of Women Business Owners-California National Federation of Independent Business Owners California

National Latina Business Women's Association

Norweigian American Chamber of Commerce

Orange County Business Council

National Hookah