

# Homeless Initiative

## Los Angeles County Emergency Response

Los Angeles County Board of Supervisors



Chief  
Executive  
Office.



County of Los Angeles  
Homeless  
Initiative

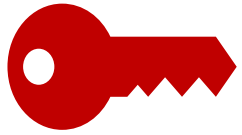
# State of Emergency on Homelessness

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- 1 Delegated Authority
- 2 Encampment Resolution
- 3 Permanent Housing Updates
- 4 Permanent Housing Partnerships



# FOUR PEH MISSIONS



ENCAMPMENT  
RESOLUTION

1



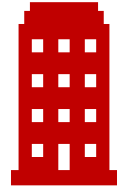
HOUSING

2



MENTAL HEALTH  
AND  
SUBSTANCE USE  
DISORDER  
TREATMENT

3



EVICTION  
PREVENTION

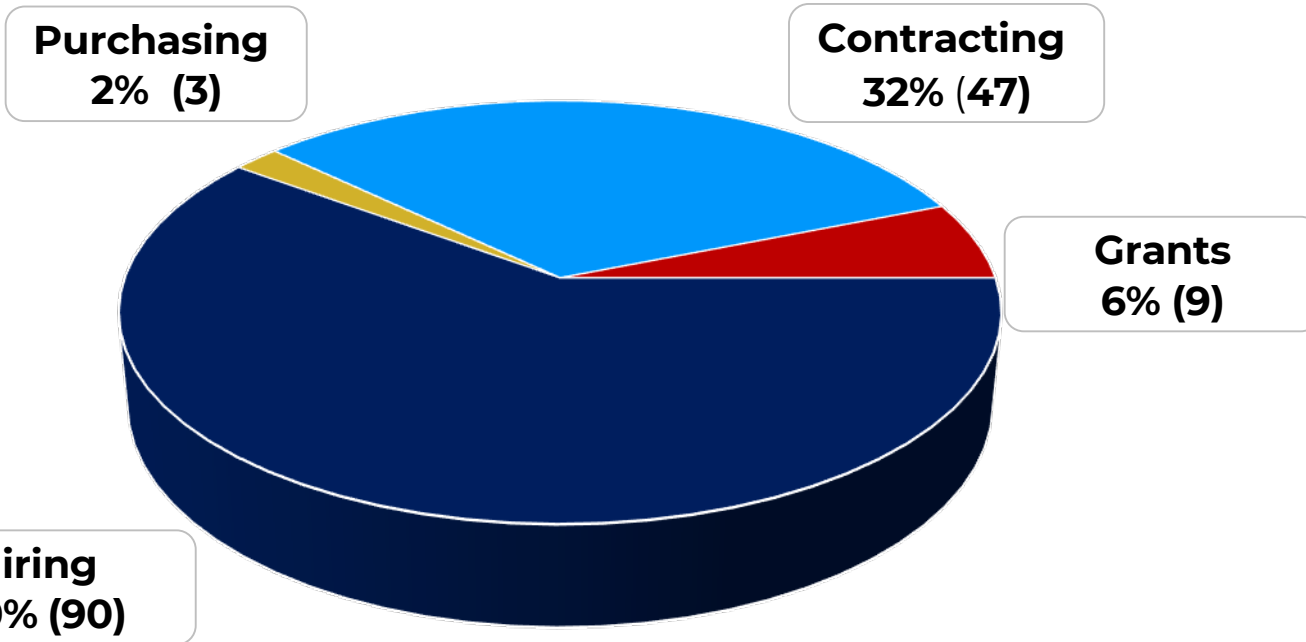
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# Delegated Authorities and Expedited Processes Update

## HOMELESS INITIATIVE EMERGENCY REQUESTS (AS OF NOVEMBER 27, 2023)

Delegated Authorities  
Approvals by Request Type  
N=149



Department	Total Approved Requests
DMH	51
DHS	40
CEO-HI, DMVA, Public Defender, JCOD	37
DCBA, DCFS, DHR, DMEC, DPH, DEO, FD, Sheriff, DPW	21
<b>Total</b>	<b>149</b>



# Delegated Authorities and Expedited Processes Update: DHS

## Contracts

- 6 contracts executed to secure:
  - New interim housing
  - Consultants to support:
    - Skid Row Action Plan stakeholder engagement, planning and implementation
    - Housing for Health's occupational therapy program
    - Interim Housing Outreach Program (IHOP) launching in partnership with DMH, DPH, LA Care, HealthNet and CEO-HI

## Hiring

- 108 hires from January to present, of these:
  - 33 hires were made using 13.04
  - 3 hires were made using Ordinance Position Authority (OPA)
  - 10 hires were made with Special Step Placements (SSP)

## Grants

- 3 grants to accept funding to support:
  - Skid Row Action Plan (2) implementation
  - Field-Based Primary Care (1)

# LA County Pathway Home

## Pathway Home Data Dashboard



Total Encampment Resolutions

5



Individuals Moved into Pathway Home Interim Housing

230



Recreational Vehicles Removed

119



Permanently Housed

24

# HEARS Viewer

## Timeline Phase 1 – Board Viewer

### October 2023:

- Requirements gathering
- Share the draft requirements and Board Viewer mockups with BOS offices for feedback

### November 2023:

- Reconcile BOS feedback and finalize requirements
- Identify funding
- ArcGIS licenses for BOS offices

### December 2023:

- Develop Board viewer
- Conduct user testing
- Develop user training

### January 2024:

- Train new users on the Board Viewer
- Launch Board Viewer

### February/March 2024:

- BOS user feedback

## Timeline Phase 2 – Public Viewer

### February 2024:

- Reconcile BOS feedback
- Public policy and implementation considerations for Public Viewer

### March 2024:

- Develop Public Viewer
- Conduct user testing

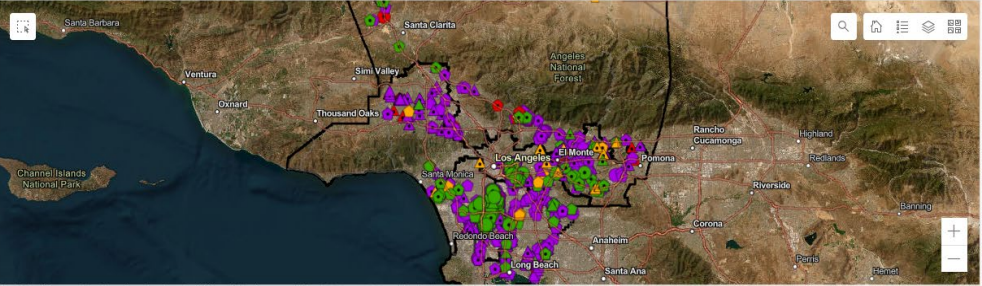
### Spring 2024:

- Launch Viewer

LA County HEARS	SD	SPA	Congressional District	Request Team	Date Submitted Range	Completed Date Range	Approval Status
9/1/21 - Present	No category selected	No category selected	No category selected	No category selected	9/1/2021 and after	No date selected	No category selected

PEH Engaged to Date

# 8748

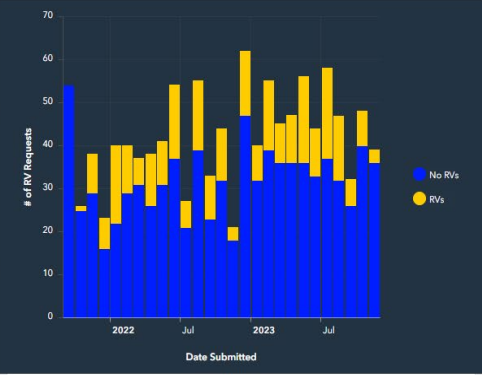


Total # of RVs for Requests

# 567

Cubic Yards Removed

# 54,522



Requests in Process


# 29

# of RVs Towed by LASD

# 46

\* Total reflects RVs towed for cleanups as of June 1, 2023.

Request Team



Request Team	Count	Percentage
PW-SWMD East	180	15.54%
PW-SWMD West	103	8.89%
PW-CSG	56	4.84%
PW-RMD	549	47.41%
LASD-HOST	46	3.97%
LAHSA	4	0.35%
CEO-HI	7	0.6%
PW-SWMD South	213	18.39%

Approved Requests

# 149

Pending Confirmation of Sufficient Resources

RV PEH

# 59

\* Total reflects RVs towed for cleanups as of June 1, 2023.

Completed/Closed Cleanups

# 966

Total Requests

# 1.1k

# Transparency & Visibility into Investments and Progress

## Inside Safe Program Dashboard

### 1 Program Snapshot

Data as of: **11/28/2023**

#### What's Included In This Report<sup>1</sup>

Resolutions Included in Data Set, As of Latest Data Run

Date	Resolution (Site)	Clients/Site	Total Clients
12/20/22	101/Cahuenga	28	28
1/27	Venice (Speedway & Ozone)	4	32
1/27	Venice/Sunset/ASH	107	139
1/30	87th & Western	28	167
1/30	Culver Median	51	218
2/7	99th & Flower	38	256
2/13	Victory & Vineland	48	304
2/16	6th & Fairfax	42	346
2/21	81st & Figueroa	20	366
2/28	105/Figueroa/Hoover	52	418
3/9	LA Riverbed	45	463
3/14	Skid Row	175	638
3/14	Echo Park	61	699
4/19	Spring & Arcadia (El Pueblo)	78	777
4/27	Vernon & Grand (Grand Corridor)	41	818
5/10	San Vicente & La Cienega	27	845
5/16	Grand & 52nd	51	896
5/31	Lomita & McCoy	68	964
6/6	Hollywood & El Centro	33	997
6/13	Chatsworth Metrolink Station	57	1,054
6/29	Rancho / Jim Gilliam	41	1,095
7/6	Pacoima Wash / Paxton Park	53	1,148
7/27	Grand/42nd/Slauson	51	1,199
8/10	Selma/Shrader	40	1,239
9/12	Aelma Street	51	1,290
9/19	Wyandotte & Nestle	67	1,357
10/11	Virgil Middle School & Shatto Park	113	1,470

#### Inside Safe Universe At A Glance

Inception to Date Statistics, As of Latest Data Run



**27**  
# of Inside Safe Resolutions




**1,470**  
Total Inside Safe Clients




**1,428 (97%)**  
Clients Placed in Interim Housing  
(% Among Total Inside Safe Clients)


#### Service Connection Snapshot


Proportion of Inside Safe Clients Utilizing County Services Within Last 12 Months (% Among Total Clients)  
N=1,470


 **1,138 (77%)**  
Clients Who Received Any County Service

Includes those already receiving services prior to an encampment resolution. See pages 4-7 for additional exploration of changes in service utilization pre- and post-encampment resolution.

**907 (62%)** Clients In Receipt of DPSS Benefits 

**256 (17%)** Clients Seen by DHS 

**226 (16%)** Clients Seen by DMH 

**TBD (%)** [Metric Under Development] 

#### County-Funded Permanent Housing Resources

Proportion of Inside Safe Clients Connected to Resources and Housed (% Among Total Clients)  
N=1,470

 **393 (27%)**  
Clients Connected to County-Funded Perm Housing Resource

 **147 (10%)**  
Clients Permanently Housed via County-Funded Perm Housing Resource<sup>2</sup>

Monthly report capturing County resources supporting Inside Safe clients

First report released: 12/1/2023

<sup>1</sup> Missing 8<sup>th</sup> & Rose, Balboa & Devonshire resolutions—effort underway to add to data set for next update  
<sup>2</sup> Reflects total persons enrolled in TLS to date plus those checked into DHS/Housing for Health. See p. 7 for additional detail.  
<sup>3</sup> Includes self-resolutions, though these types of placements are not typically counted as County-funded placements. However, for purposes of this report, self-resolutions are included, to provide an Inside Safe permanent housing placement total to date.



# LA County Encampment Resolution - DHS

## Housing for Health supports encampment resolution in several ways:

- MDTs proactively outreach to encampments throughout LA County and are typically involved in Inside Safe/Pathway Home operations by providing outreach, care coordination, service referrals, and warm handoffs to motels and other interim housing facilities
- Interim housing services for Pathway Home
- Support at Service Connection Days for connection to:
  - Social Security, CAPI, and VA benefits through Countywide Benefits Entitlement Services (CBEST)
  - Health care services through our Mobile Clinics and Interim Housing Outreach Program (IHOP)
  - Personal caregiving services (IHCG)
  - Placement into Enriched Residential Care (ERC)
- Leading efforts to address unsheltered homelessness in the Skid Row community with the City of Los Angeles, CEO-HI, DMH, DPH, LAHSA and community partners

# LA County Encampment Resolution

For both Pathway Home and Inside Safe, LAHSA provides support and housing referrals to people who are not on the by-name list as well as data entry support. For Pathway Home, LAHSA also pre-assesses encampments and manages by-name lists.



## Pathway Home

Encampment Operations: **5**  
People Placed in IH: **230**

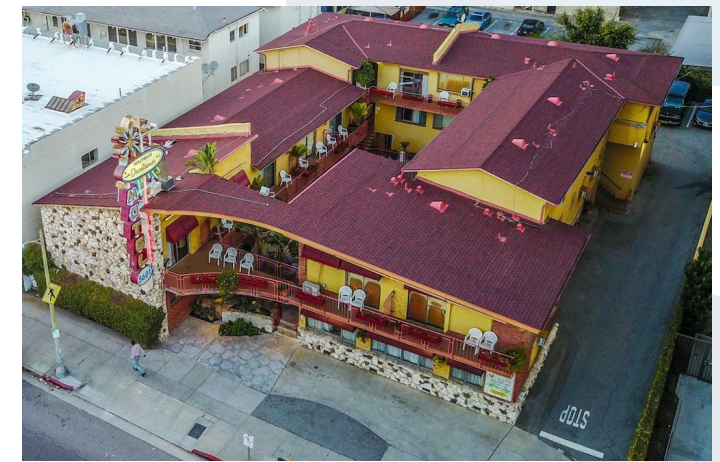
## Inside Safe

Encampment Operations: **31**  
People Placed in IH: **1,951**



# Permanent Housing Updates – Homekey 3

Location	HCD Award	Number of Units	Population
<b>Carson</b>	<b>\$ 34,356,700</b>	<b>107</b>	<b>PSH</b>
<b>Palmdale</b>	<b>\$ 28, 662, 113</b>	<b>100</b>	<b>PSH</b>
<b>Lancaster 2</b>	<b>\$ 27, 658, 747</b>	<b>102</b>	<b>Interim Housing for Pathway Home Efforts</b>
Baldwin Park	\$34, 629, 600	109	PSH
Exposition Park	\$7,681, 400	25	Interim Housing for TAY
Hollywood	\$9,762, 000	30	Interim Housing for TAY
Lancaster	\$ 19,789, 357	60	PSH



**Total Homekey impact to date: 31 projects with a combined 2,129 units.**



# Permanent Housing Updates – Unit Acquisition

## Accessing Private, Market-Rate Rental Housing

Maximizing opportunities to leverage the market requires the system to develop a suite of options that incentivize property owners to participate and allow the entities involved in these efforts to scale based on demand.

### Advantages to these strategies include

1. Expedited access to market rate units allowing the system to house more people faster
2. A reduction in traditional barriers to accessing housing in the private rental market, including incarceration and eviction histories or challenges related to credit, employment, or income
3. Increased opportunities for new developers and property owners to participate in solutions to end homelessness



# Permanent Housing – Unit Acquisition

CEO-HI is funding four strategies for engaging private property owners to support efforts to end homelessness by renting their properties to tenant-based voucher holders.



PROGRAM	LEAD ADMINISTRATOR	FUNDING SOURCE
Flexible Housing Subsidy Pool Unit Acquisition	DHS (HFH)	Measure H <b>HHIP</b>
Resident and Property Supportive Services (RPSS)	LAHSA	Measure H <b>HHIP</b>
Master Leasing	LAHSA	Measure H <b>HHIP</b>
HIP Landlord Incentive Program	LACDA and other PHAs in LA County	Measure H



# Permanent Housing – Unit Acquisition



In March 2023, L.A. Care and Health Net approved **\$114 million** in Housing and Homeless Incentive Program (HHIP) funding for LA County – **\$55.6 million** will be administered by the Homeless Initiative to fund Unit Acquisition strategies.

**HHIP** funds work to secure apartments on the private rental market and lease them directly to people experiencing homelessness, including those with tenant-based rental subsidies who struggle to lease up with traditional landlords.



County of Los Angeles  
**Homeless Initiative**  
REAL HELP,  
LASTING CHANGE



**L.A. Care**  
HEALTH PLAN®

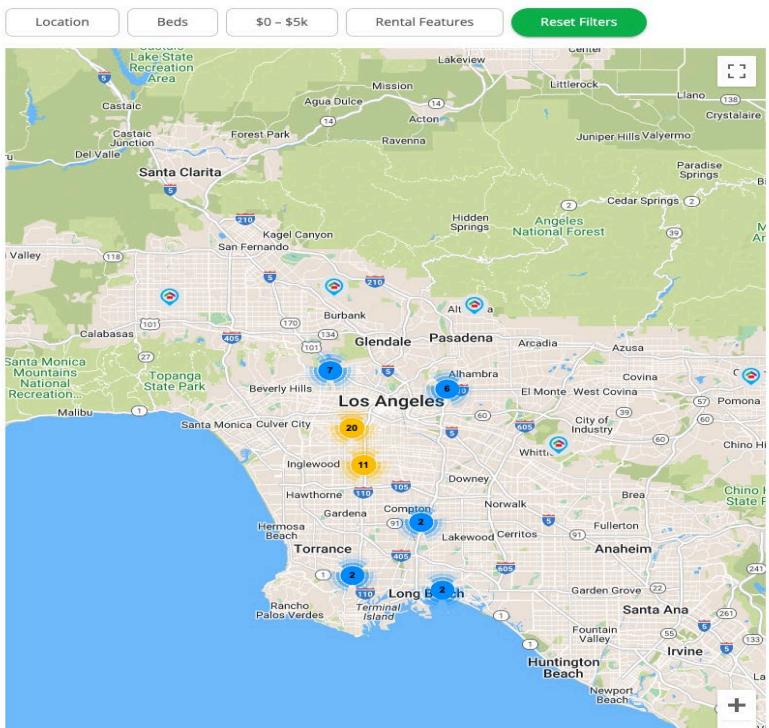


**health net**







# Permanent Housing – Unit Acquisition

## Resident Property Support Services (RPSS)



### Available Properties

 <p><b>5495 Atlantic Avenue</b> Long Beach, CA 90805 <b>\$1,675</b> 1 bedroom   1 ba Status: Available</p>	 <p><b>960 East Jefferson Boulevard</b> Los Angeles, CA 90011 <b>\$1,150</b> SRO   1 ba Status: Available</p>
 <p><b>454 South Catalina Street</b> Los Angeles, CA 90020 <b>\$1,700</b> Studio   1 ba Status: Available</p>	 <p><b>2107 North Raymond Avenue</b> Altadena, CA 91001 <b>\$850</b> SRO   1 ba Status: Available</p>

**RPSS** is a landlord incentive program. It seeks to secure units by providing owners with a monthly cash incentive and assigns a residential coordinator to the unit.

### The RPSS program:

- ✓ Works closely with the owner’s property manager
- ✓ Provides an incentive to encourage reduced rental criteria
- ✓ Facilitates landlord and tenant mediation
- ✓ Informed the development of LAHSA’s master leasing



# Permanent Housing – Unit Acquisition

## Master Leasing

Under **master leasing**, LAHSA leases entire buildings and individual apartments (scattered site) to permanently house people experiencing homelessness. Participants receive wraparound services.

### Benefits of master leasing:

- ✓ More units available for the system
- ✓ Eliminates landlord biases
- ✓ No documentation required to allow for immediate move-ins
- ✓ Optimizes utilization of all federal, state, and local vouchers and PH resources







# Permanent Housing – Housing Subsidies

## Time Limited Subsidies (TLS)



**Time Limited Subsidies (TLS)** provide rental assistance, case management support, and supportive services to participants for up to 24 months to ensure participants are able to retain permanent housing.

- Can be extended past 24 months to help participants retain housing.
- Services include linkages to community resources, mainstream benefits, employment services, securing documents, and more.

### **TLS Success**

- 62% of participants successfully moved into a housing unit
- Data shows TLS participants are 25% less likely to return to homelessness



# Permanent Housing – Housing Subsidies

## Flexible Housing Subsidy Pool (FHSP)

**A fiscal and contractual tool that allows HFH and other County Departments to scale housing options**

**Administered by HFH's nonprofit partner, Brilliant Corners, FHSP:**

- Engages landlords to cultivate and maintain a portfolio of scattered site housing
- Enters into agreements to develop and sustain project-based sites
- Enables placements into Enriched Residential Care settings
- Provides financial assistance to obtain and maintain housing





# Permanent Housing – Unit Acquisition

## Flexible Housing Subsidy Pool (FHSP) Unit Acquisition

### FHSP Methods/Agreements for Securing Units:

- **Project Based Agreements**
  - 1,900 units currently secured
- **Scattered Site Agreements**
  - 3,200 units currently secured
- **Enriched Residential Care Agreements**
  - 1,400 units currently secured

### Expanding Project Based Units:

- Executing agreements for 150 new units funded through the Housing and Homelessness Incentive Program (HHIP) and 312 new units through ODR
- Plan to reopen a rolling RFP in January 2024 for continued HHIP and ODR expansion





# Permanent Housing – Housing Subsidies



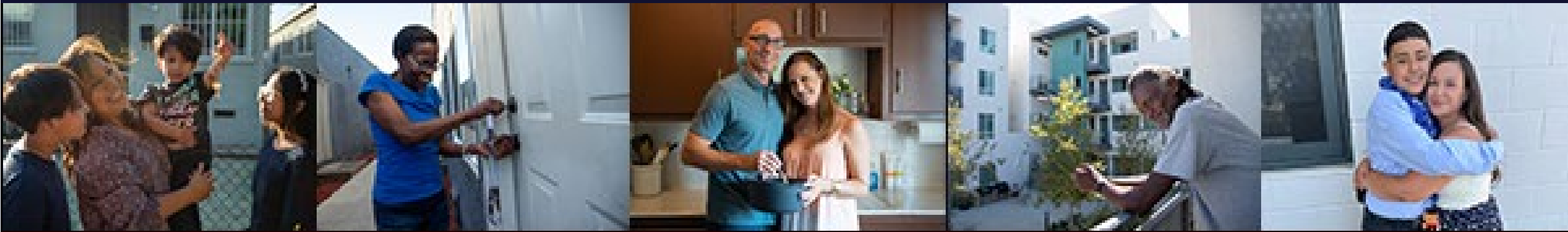
**Encampment Resolution  
Interim Housing/Service  
Connection Events**

**RPSS  
Master Leasing  
FHSP Unit Acquisition**

**FHSP  
Time Limited Subsidies**



# Thank you.



County of Los Angeles

**Homeless  
Initiative**