# PLEASE CLICK ON THE COUNTY OF LOS ANGELES SEAL TO RETURN TO THIS PAGE

CLICK HERE FOR THE DIRECTOR OF PUBLIC WORKS' REPORT DATED MAY 8, 2023
CLICK HERE FOR THE DIRECTOR OF PUBLIC WORKS' REPORT DATED JULY 10, 2023

### LOS ANGELES RIVER MASTER PLAN IMPLEMENTATION TEAM ANNUAL REPORT TO BOARD

An identical original of the enclosed memo was sent to each of the following:

Ms. Fesia Davenport Chief Executive Office 713 Hall of Administration 500 West Temple Street Los Angeles, CA 90012

Ms. Rita Kampalath Chief Sustainability Office 500 West Temple Street, Room 358 Los Angeles, CA 90012

Ms. Kristin Sakoda Department of Arts and Culture 1055 Wilshire Boulevard, Suite 800 Los Angeles, CA 90021

Mr. Rafael Carbajal
Department of Consumer and
Business Affairs
320 West Temple Street, Room G-10
Los Angeles, CA 90012

Ms. Christina R Ghaly, M.D. Department of Health Services 313 North Figueroa Street, Room 912 Los Angeles, CA 90012

Ms. Norma Edith Garcia-Gonzalez Department of Parks and Recreation Building A-9 West, 3rd Floor 1000 South Fremont Avenue Alhambra, CA 91803 Dr. Barbara Ferrer Department of Public Health 313 North Figueroa Street, Room 806 Los Angeles, CA 90012

Ms. Jackie Contreras
Department of Public Social Services
12860 Crossroads Parkway South
City of Industry, CA 91746

Ms. Amy J. Bodek Department of Regional Planning 1390 Hall of Records 320 West Temple Street Los Angeles, CA 90012

Dr. Va Lecia Adams Kellum Los Angeles Homeless Services Authority 707 Wilshire Boulevard, 10th Floor Los Angeles, CA 90017

Dr. Lori Bettison-Varga Natural History Museum of Los Angeles County 900 Exposition Boulevard Los Angeles, CA 90007



#### **COUNTY OF LOS ANGELES**

#### DEPARTMENT OF PUBLIC WORKS

"To Enrich Lives Through Effective and Caring Service"

900 SOUTH FREMONT AVENUE ALHAMBRA, CALIFORNIA 91803-1331 Telephone: (626) 458-5100 http://dpw.lacounty.gov

May 8, 2023

ADDRESS ALL CORRESPONDENCE TO: P.O. BOX 1460 ALHAMBRA, CALIFORNIA 91802-1460

IN REPLY PLEASE SWP-5

TO: See Attached List

FROM: Mark Pestrella, Par Aullu
Director of Public Works

### LOS ANGELES RIVER MASTER PLAN IMPLEMENTATION TEAM ANNUAL REPORT TO BOARD

On June 14, 2022, the Board adopted the updated Los Angeles River Master Plan (LARMP) along with a motion to initiate its implementation. Per the motion, an implementation team, led by Public Work and with representation from your department, was formed to coordinate ongoing implementation efforts.

The Implementation Team is directed to report back to the Board annually on its progress toward implementation. As discussed with your staff during the Implementation Team meetings, which began in September 2022, the LARMP includes an implementation matrix (Attachment) listing nine goals of the LARMP along with their associated actions and methods and identify the lead County departments for each.

In preparation for the annual report due on June 14, 2023, I am requesting that you have your staff complete progress updates on your department-specific worksheets provided to your staff in January and submit them to the Public Works' LARMP team by **Monday**, **May 22**, **2023**. The worksheets and progress summary can be provided to Ramy Gindi at rgindi@pw.lacounty.gov. Public Works will submit a report to the Board based on your input.

Public Works appreciates your department's engagement to date and looks forward to continued collaboration with your department and the rest of the Implementation Team to bring the vision of the LARMP to life.

If you have any questions, please contact me or your staff may contact Keith Lilley, Deputy Director, at (626) 458-4012 or klilley@pw.lacounty.gov.

#### SM:mib

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Attach.

cc: Chief Executive Office County Counsel (Mark Yanai) Executive Office

# 5.1. Develop a globally significant, comprehensive 51-mile arts and culture corridor along the river that is place-based, community-driven, and reflective of the cultural diversity of the County.

The LA River corridor offers a unique opportunity to create the longest continuous corridor of arts and culture in LA County. Not only does this 51-mile corridor provide a place to reflect each unique community along its banks through arts and culture, it provides a place to bring these diverse communities together and celebrate their similarities and differences. The corridor has potential to be a major cultural destination that is also locally rooted in equitable access to cultural infrastructure, architecture, and landscapes.

- 5.1.1. Site permanent civic art, temporary art installations, cultural amenities, and cultural facilities along the river that are responsive to community strengths, needs, and identity.
- 5.1.2. Encourage incubation of diverse talent through commissions for local as well as regional, national, and international artists and cultural organizations.
- 5.1.3. Secure reliable funding for civic art and cultural projects along the river, encourage local projects to adopt the LA River Design Guidelines, encourage coordination of municipal public art programs, and encourage percent for art programs where they are not in place.
- 5.1.4. Support operations and maintenance of existing cultural and arts assets along the LA River corridor to ensure optimal long-term viability of assets, and provide workforce training to maintain culture and arts-based assets where possible.
- 5.1.5. Prioritize the use of historically accurate and culturally competent art and storytelling of past and present in interpretive materials, including signage, environmental graphics, functional art, curricula, cultural markers, and educational displays.
- 5.1.6. Require that all permanent art within the LA County Flood Control District right-of-way be deeded to the LA County Flood Control District.
- 5.1.7. Encourage opportunities for cultural and creative uses in community development such as space for artists to live/or work in proximity to the river.

#### **IMPLEMENTATION LEAD**

✓ A&C

#### **POTENTIAL PARTNERS**

- ✓ PW
- ✓ LACMA
- ✓ Municipal Arts Organizations
- ✓ Sacred Places Institute
- ✓ LA Conservancy

Other potential partners:

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- LA County
- LA River Watershed
- ✓ LA River Corridor + Surroundings LA River Corridor

#### **IMPLEMENTATION BEGINS**

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#### IMPLEMENTATION DURATION

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- \_\_ ongoing

#### **EXISTING FUNDING SOURCES**

#### POTENTIAL FUNDING SOURCES

Percent for Art Programs

### 5.2. Identify and activate cultural assets along the LA River corridor.

A community's cultural assets contribute to its creativity, traditions, robustness, and vitality and can act as both resources and opportunities. Cultural assets can be material, ephemeral, and even spiritual. They include buildings, sites, and objects holding local and national cultural significance; people, places, events, and organizations recognized as cultural anchors within a specific community; and stories that are powerful enough to bind people together in a place over time. Making cultural assets visible and acknowledging them is a key element in sustaining livable communities.

- 5.2.1. Create a methodology for understanding existing cultural assets in collaboration with community members.
- 5.2.2. Work with community partners and creative strategists on cultural asset mapping activities in neighborhoods where there is limited existing data.
- 5.2.3. Continue asset mapping along the 51 miles of the LA River corridor after pilot project completion.
- 5.2.4. Conduct community training in the tools and strategies for documenting cultural assets through methods including interviews, photography, mapping, and video.
- 5.2.5. Share ongoing asset mapping on the LA County Department of Arts and Culture website, and help reaffirm and build the LA River community as a vital and growing county resource.
- 5.2.6. Work with County, municipal, and state historic preservation offices or similar agencies to incorporate existing resources and protocols for identifying and landmarking historically significant resources as components of asset mapping, and encourage preservation in municipalities where no ordinance or preservation program is active.
- 5.2.7. Identify and interpret culturally significant historic resources, including buildings, landscapes, and objects that convey the layered histories of places and people.

#### **IMPLEMENTATION LEAD**

✓ A&C

#### **POTENTIAL PARTNERS**

- ✓ LACMA
- ✓ Metro
- ✓ DRP
- ✓ NAIC
- ✓ Alliance for California Traditional Arts
- ✓ Municipal Arts Organizations
- ✓ Sacred Places Institute
- ✓ LA Conservancy

Other potential partners:

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✓ LA County

LA River Watershed

LA River Corridor + Surroundings

LA River Corridor

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#### **IMPLEMENTATION DURATION**

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#### **EXISTING FUNDING SOURCES**

#### **POTENTIAL FUNDING SOURCES**

Percent for Art Programs

# 5.3. Integrate artists, cultural organizations, and community members in planning processes and project development along the river.

The most effective way to integrate more local arts and culture into the LA River corridor is to have meaningful, ongoing engagement with those who are already deeply embedded in the arts and culture communities. Their voices help create and shape new opportunities along the river with a view toward cultural equity and inclusion.

- 5.3.1. Engage artists at the beginning of planning processes, and allow for open-ended exploration to determine how design, arts, and culture can be fully integrated into projects.
- 5.3.2. Use both quantitative and qualitative data in planning arts and cultural activities along the river.
- 5.3.3. Incorporate artists and cultural practitioners in design processes, including signage, interpretive materials, and street furniture.
- 5.3.4. Incentivize projects that acknowledge, represent, and preserve cultural heritage and cultural assets and that include local craftspersons, artisans, and Indigenous Peoples in riverside projects.
- 5.3.5. Prioritize cultural equity and inclusion in decision-making, investments, and strategies for implementation.

#### **IMPLEMENTATION LEAD**

✓ A&C

#### **POTENTIAL PARTNERS**

- ✓ PW
- ✓ DRP
- ✓ LACMA
- ✓ Municipal Arts Organizations
- ✓ Sacred Places Institute
- ✓ LA Conservancy
- ✓ Metro

Other potential partners:

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#### **EXISTING FUNDING SOURCES**

#### **POTENTIAL FUNDING SOURCES**

Percent for Art Programs; Prop 63

# 5.4. Galvanize and activate the LA River cultural identity through arts and culture.

Raising awareness of existing and potential uses of the river for arts and culture will make the LA River a more vibrant part of LA County's cultural experiences. Providing a platform for arts and cultural activities will activate the civic space, provide opportunities for local communities and visitors to engage with the river, and support participation in cultural life, which is a hallmark of thriving communities.

- 5.4.1. Activate the LA River by providing resources, grants, and other ongoing opportunities for cultural activities, gatherings, festivals, art, and performances along the river.
- 5.4.2. Support community-based cultural and arts organizations along the river, and actively promote river spaces to local groups and communities as available for their use.
- 5.4.3. Integrate civic art commissions and community engagement into the design criteria of the river corridor, including interpretive signage, cultural markers, interactive displays and other media, functional art, cultural amenities, and cultural facilities.
- 5.4.4. Engage with artists and cultural organizations to provide programming for all ages, arts education for youth, free concerts, and cultural engagement at the river pavilions and other locations along the river.

#### **IMPLEMENTATION LEAD**

✓ A&C

#### **POTENTIAL PARTNERS**

- ✓ LACMA
- ✓ Municipal Arts Organizations
- ✓ Sacred Places Institute
- ✓ LA Conservancy
- ✓ Metro

Other potential partners:

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#### **IMPLEMENTATION DURATION**

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#### **EXISTING FUNDING SOURCES**

#### **POTENTIAL FUNDING SOURCES**

Percent for Art Program

# 6.1. Utilize the County's Affordable Housing Coordinating Committee to review and advise on housing and community stabilization strategies along the river.

Ensuring that river improvements strengthen communities without contributing to housing affordability challenges requires a complex balancing act and the best strategies are likely to change. Ongoing input from impacted communities will help guide the evolution of this strategy over time.

6.1.1. Invite additional stakeholders that may include representatives from the County and river adjacent cities, as well as key community stakeholders, such as affordable housing advocates and representatives of communities directly experiencing displacement. Explore the need for funding for staffing or consultants to support the effort, if necessary.

#### **IMPLEMENTATION LEAD**

✓ CEO

#### **POTENTIAL PARTNERS**

- ✓ DRP
- ✓ Municipalities
- ✓ CSO
- ✓ Tenant Rights Groups

Other potential partners:

#### **GEOGRAPHIC BOUNDARIES**

- LA County
- LA River Watershed
- ✓ LA River Corridor + Surroundings
  - LA River Corridor

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#### **EXISTING FUNDING SOURCES**

#### **POTENTIAL FUNDING SOURCES**

# 6.2. Develop mapping and assessment planning tools to identify areas at risk for displacement around the LA River in order to prioritize affordable housing projects.

Understanding where along the river new projects might impact housing affordability starts with understanding what areas are at the greatest risk of displacement. Using mapping and assessment planning tools to identify these areas, proactive steps can be taken in proportion to the size of a potential river project and its projected impact to mitigate adverse effects on housing affordability and the risk of displacement.

- 6.2.1. Develop and maintain a displacement risk map taking into account demographic, housing, market changes, and economic investments.
- 6.2.2. Require completion of a housing assessment for large river projects funded or supported by LA County in areas of high displacement risk to identify recommended anti-displacement strategies.

#### **IMPLEMENTATION LEAD**

✓ CEO

#### **POTENTIAL PARTNERS**

✓ PW/FCD

Other potential partners:

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- LA River Watershed
- ✓ LA River Corridor + Surroundings LA River Corridor

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#### IMPLEMENTATION DURATION

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#### **EXISTING FUNDING SOURCES**

#### POTENTIAL FUNDING SOURCES

### 6.3. Increase units of affordable housing within one mile of the river.

The most effective way to mitigate adverse effects on housing affordability is to increase the supply of affordable housing or preserve existing affordable housing. Investing in more housing units with restricted rents near the river can help ensure that river adjacent communities remain income diverse even as the river improves.

- 6.3.1. Encourage a mix of supportive housing, affordable rental, and affordable homeownership units in both new construction and preservation buildings.
- 6.3.2. Expand the LA County Community Development Authority's Home Ownership Program (HOP) to provide additional affordable homeownership opportunities in river adjacent communities.
- 6.3.3. Designate river adjacent communities at risk of increased displacement as priority areas for County affordable housing investment.
- 6.3.4. Publicly report on the progress toward this goal annually through the Affordable Housing Coordinating Committee.

#### **IMPLEMENTATION LEAD**

✓ CEO

#### **POTENTIAL PARTNERS**

- ✓ DRP
- ✓ Municipalities
- ✓ LACDA

Other potential partners:

#### **GEOGRAPHIC BOUNDARIES**

- LA County
- LA River Watershed
- ✓ LA River Corridor + Surroundings
  - LA River Corridor

#### **IMPLEMENTATION BEGINS**

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#### **IMPLEMENTATION DURATION**

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#### **EXISTING FUNDING SOURCES**

#### **POTENTIAL FUNDING SOURCES**

Measure H; LA County Housing Innovation Fund II; HUD Grants; Low Income Housing Tax Credits; CA Affordable Housing and Sustainable Communities Grants; CA Housing and Community Development Grants and Loans

# 6.4. Identify funding necessary to create an affordable housing land bank, land acquisition loan fund, or similar strategy to purchase land in proximity to the river and hold it for future development as affordable housing or permanent supportive housing.

The primary obstacle to building new affordable housing and permanent supportive housing is the lack of available land on which to build it. LA County is largely built out, with few vacant properties and relatively high property values. A land bank or similar organization that is specifically tasked with assembling development parcels could lower the barrier to creating new affordable housing. See the affordable housing system project pages for additional considerations related to siting affordable housing.

- 6.4.1. As part of the Affordable Housing Acquisition Fund study, identify all viable land for affordable housing, including public agency owned land within one mile of the LA River and surplus or underutilized sites appropriate for development of affordable or supportive housing, including sites where housing could be collocated with other uses.
- 6.4.2. Identify funding for a single land bank or similar strategy within county government or an outside partner.
- 6.4.3. Create a 'start up' fund to provide modest grants to support the development of local community land trust organizations (including land trusts sponsored by existing community organizations).

#### **IMPLEMENTATION LEAD**

✓ CEO

#### **POTENTIAL PARTNERS**

Other potential partners:

#### **GEOGRAPHIC BOUNDARIES**

LA County

LA River Watershed

LA River Corridor + Surroundings

LA River Corridor

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#### **EXISTING FUNDING SOURCES**

#### POTENTIAL FUNDING SOURCES

CEOs Housing Land Acquisition Fund

## 6.5. Secure funding for affordable housing in parallel with funding for river projects.

With understanding housing affordability priority throughout is concern LA County, is imperative that, in conjunction of with the results housing impact а assessment, any projected adverse effects on housing affordability caused by a planned river project be mitigated in lock step with the project's progression. Waiting until a project is in progress or complete to address housing affordability would mean confronting an exacerbated problem, which is likely to be even more costly in the long term. Funding for housing should be made available uр front. when steps can still be taken to preserve affordability.

- 6.5.1. As new financing tools are created to fund river improvements, set aside a portion of funding to support land acquisition and permanently affordable housing whenever possible. While many infrastructure financing sources will not allow use for affordable housing, using a portion of river specific funding for housing, when possible, can leverage additional affordable housing financing and expand the amount of affordable housing built adjacent to the river.
- 6.5.2. Consider commissioning a study of the potential for an affordable housing specific tax increment financing tool as a means of significantly expanding funding for affordable housing along the river by capturing a small share of future growth in property tax revenue exclusively for affordable housing.
- 6.5.3. Leverage existing housing subsidies to finance permanent supportive housing for people formerly experiencing homelessness on key sites adjacent to the river.
- 6.5.4. Consistent with the County's Community Benefits Policy, require residential projects receiving commitments of more than \$10 million of County resources (including land) to set aside at least 20% of the units to be affordable to extremely low, very low, and low income households.

#### **IMPLEMENTATION LEAD**

✓ CEO

#### **POTENTIAL PARTNERS**

✓ PW

Other potential partners:

#### **GEOGRAPHIC BOUNDARIES**

- ✓ LA County
  - LA River Watershed
  - LA River Corridor + Surroundings
  - LA River Corridor

#### **IMPLEMENTATION BEGINS**

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#### IMPLEMENTATION DURATION

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#### **EXISTING FUNDING SOURCES**

#### **POTENTIAL FUNDING SOURCES**

### 3. SUPPORT HEALTHY, CONNECTED ECOSYSTEMS.

# 3.4. Encourage cities along the river to adopt sustainability strategies.

Adopting sustainability strategies that encourage the use of best practices in the construction, maintenance, and operation of public projects can decrease a city's environmental footprint, reduce long-term costs, and improve the relationships between buildings and their surrounding environments. In addition to realizing these benefits, sustainability certification (such as LEED or ENVISION), and even the pursuit of certification, can help to raise public awareness of environmental and sustainability issues.

- 3.4.1. Provide technical assistance to cities seeking to develop or improve sustainability or climate plans.
- 3.4.2. Encourage cities to require SITES, LEED, ENVISION, or comparable certification standards, for public projects, and encourage National Wildlife Federation and Audubon or similar certification for private habitat areas.
- 3.4.3. Encourage, prioritize, and incentivize cities to utilize nature-based approaches to projects.

#### **IMPLEMENTATION LEAD**

✓ CSO

#### **POTENTIAL PARTNERS**

- ✓ DRP
- ✓ Municipalities
- ✓ Conservation Corps
- ✓ Sierra Club

Other potential partners:

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#### **EXISTING FUNDING SOURCES**

#### POTENTIAL FUNDING SOURCES

Proposed Climate State Resilience Bond 2020

# 6.6. Incentivize stronger resident equity building tools and tenant protection policies along the river.

While many river adjacent communities operate affordable housing programs, few communities have strong tenant protections. When low-income families are evicted, they often have no other options and it is common for people to experience homelessness. Tenant protection policies seek to prevent tenants from being evicted outright or through unaffordable rent increases.

- 6.6.1. Develop resources to expand tenant education and counseling, and inform tenants living adjacent to river improvement projects about the availability of counseling services, including those available through the LA County Department of Consumer and Business Affairs.
- 6.6.2. Develop model tenant protection policies and resources and establish a program with ongoing staff to provide technical assistance to encourage cities to adopt stronger tenant protection policies, including rent stabilization and just cause for evictions.
- 6.6.3. Fund a grant program to provide staffing support to community-based organizations in high-risk communities to conduct direct outreach and counseling to tenants at risk of displacement.
- 6.6.4. Expand County funding for eviction legal defense services for tenants, and target this resource to areas of the county, including many river adjacent communities, likely to experience concentrated displacement.
- 6.6.5. Prioritize river investment programs in communities that have established tenant protections.
- 6.6.6. Provide technical assistance grants to communities that are interested in creating community land trusts.

#### **IMPLEMENTATION LEAD**

✓ DCBA

#### **POTENTIAL PARTNERS**

- ✓ Municipalities
- ✓ DRP
- ✓ Tenant Rights Groups

Other potential partners:

#### **GEOGRAPHIC BOUNDARIES**

- LA County
- LA River Watershed
- ✓ LA River Corridor + Surroundings LA River Corridor

#### **IMPLEMENTATION BEGINS**

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#### **IMPLEMENTATION DURATION**

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#### **EXISTING FUNDING SOURCES**

#### POTENTIAL FUNDING SOURCES

HUD Community Development Block Grants; CA Housing and Community Development Grants

#### 9. PROMOTE HEALTHY, SAFE, CLEAN WATER.

# 9.4. Increase public awareness of river water quality and watershed health.

There is a common misperception that the water in the LA River is always unclean in all locations. While all rivers are subject to sporadic events where water quality dips below normal, the majority of water in the river during dry weather comes from the three water reclamation plants that treat it to a very high standard of quality. This water is typically clean enough for people to kayak in the soft-bottom parts of the river. Particularly in areas where polluted dry weather and wet weather runoff discharges into the LA River, water can become polluted. Education can help improve public awareness of safe and unsafe conditions and teach communities how to improve the quality of their runoff.

- 9.4.1. Develop a website to coordinate information, provide consistency in water quality reporting, and assist in educating other agencies, cities, and the general public on river issues such as water quality.
- 9.4.2. Post consistent and inclusive signage and communication about water quality on bridges, access points, and along the river, coordinating with LA County Public Works, the LA County Flood Control District, and other entities, when warranted.

#### **IMPLEMENTATION LEAD**

✓ DPH

#### **POTENTIAL PARTNERS**

- ✓ PW/FCD
- ✓ Municipalities
- ✓ Entities with Stormwater Responsibilities (e.g., Caltrans, Metro, industrial facilities)
- ✓ RWQCB
- ✓ Outfitters
- ✓ Public Health Agencies
- ✓ River 0 and M Staff
- ✓ NHM

Other potential partners:

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#### **IMPLEMENTATION BEGINS**

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#### **IMPLEMENTATION DURATION**

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#### **EXISTING FUNDING SOURCES**

# POTENTIAL FUNDING SOURCES Safe, Clean Water; Clean Water State Revolving Fund

# 2.1. Create 51 miles of connected open space along the river.

The LA River has great potential to serve as the backbone of an open space network across LA County. This 51-mile backbone would be unique within the county, providing park space to underserved adjacent communities, offering a variety of experiences from one mile to the next, and serving as a destination for the entire county and beyond.

- 2.1.1. Create a park setting along the entire river that is integrated with native ecology, utilizing this plan's design guidelines (LA River Design Guidelines).
- 2.1.2. Utilize river channel right-of-way and adjacent areas to increase park space and prioritize implementation of right-of-way projects in underserved and/or high and very high park need communities.
- 2.1.3. Promote the river as a central greenway in the larger LA County network of regional parks, multi-use trails, habitat, and open space.
- 2.1.4. Develop river channel right-of-way and adjacent areas equitably to ensure that all LA County residents live within a half mile of a park.
- 2.1.5. Provide river-oriented and other amenities and experiences in existing and new park spaces that are not currently available at nearby parks, and increase unique programming along the river corridor.
- 2.1.6. Preserve and create viewsheds along the river, to the river, and from bridges over the river.
- 2.1.7. Secure ongoing and long-term funding for land acquisition, construction, and maintenance of additional parks and recreational facilities and prioritize funding for park facilities in high and very high park need areas to ensure that funding benefits the communities with the greatest need.
- 2.1.8. Increase recreation uses within the corridor where compatible with ecological function, safety, and maintenance.
- 2.1.9. Encourage clean-up of brownfield and toxic sites along the river for use as parkland and habitat areas.
- 2.1.10. Encourage active programming of park spaces along the LA River, and pilot interim programming uses of underutilized areas.

#### **IMPLEMENTATION LEAD**

✓ DPR

#### **POTENTIAL PARTNERS**

- ✓ PW/FCD
- ✓ DRP
- ✓ USACE
- ✓ SMMC
- ✓ RMC
- ✓ MRCA
- ✓ WCA
- ✓ Conservation Corps

Other potential partners:

#### **GEOGRAPHIC BOUNDARIES**

LA County

LA River Watershed

✓ LA River Corridor + Surroundings LA River Corridor

#### **IMPLEMENTATION BEGINS**

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- \_\_ 10-20 years

#### **IMPLEMENTATION DURATION**

- \_\_ 0-2 years
- \_\_ 2-5 years
- \_\_ 5-10 years
- \_\_ 10-20 years
- \_\_ ongoing

#### **EXISTING FUNDING SOURCES**

#### **POTENTIAL FUNDING SOURCES**

Measure A; Prop 68; Proposed State Climate Resilience Bond 2020

# 2.2. Complete the LA River Trail so that there is a continuous route along the entire river, and encourage future routes on both sides where feasible.

As a recreation and transportation route, the LA River Trail serves multiple purposes. However, it has yet to live up to its full potential because it is fragmented. A continuous route along the entire river would serve as a major bicycle and pedestrian artery through LA County, offering short- and long-distance routes for cyclists and pedestrians that are protected from vehicular traffic. Not only would the trail itself provide a new experience, but the connections it would make between parks, trails, job centers, and other destinations would make an abundance of nearby experiences more accessible to those who could access the river.

- 2.2.1. In places where right-of-way is too narrow for a river trail, pursue easements on adjacent property or utilize bridges, platforms, or cantilevers to complete the trail.
- 2.2.2. Increase the extent of multi-use trails parallel to the river with separate paths for active transport, pedestrians, and equestrians, especially in areas of high traffic.
- 2.2.3. Provide bicycle parking and encourage bicycle rental facilities and bike share along the river.
- 2.2.4. Develop inclusive signage and multicultural curriculum that promotes the benefits of using the river trail for recreation and improved health.
- 2.2.5. Promote shade equity by increasing shade amenities along the trail, prioritizing areas that are lacking in trees and parks.
- 2.2.6. Design the LA River Trail to minimize negative effects on adjacent sensitive habitat areas.
- 2.2.7. Provide consistent wildlife and dark-sky friendly lighting along the LA River Trail.

#### **IMPLEMENTATION LEAD**

✓ DPR

#### **POTENTIAL PARTNERS**

- ✓ PW
- ✓ Municipalities
- ✓ SMMC
- ✓ RMC
- ✓ MRCA
- ✓ WCA

Other potential partners:

#### **GEOGRAPHIC BOUNDARIES**

LA County

LA River Watershed

✓ LA River Corridor + Surroundings

LA River Corridor

#### **IMPLEMENTATION BEGINS**

- \_\_ 0-2 years
- \_\_ 2-5 years
- \_\_ 5-10 years
- \_\_ 10-20 years

#### **IMPLEMENTATION DURATION**

- \_\_ 0-2 years
- \_\_ 2-5 years
- \_\_ 5-10 years
- \_\_ 10-20 years
- \_\_ ongoing

#### **EXISTING FUNDING SOURCES**

#### POTENTIAL FUNDING SOURCES

Federal Transportation; Prop 68; Measure A; Measure M; Proposed State Climate Resilience Bond 2020

# 2.5. Encourage compatibility of the river and adjacent land uses.

The appeal of the LA River corridor can be undercut by adjacent uses that are off-putting due to safety, smell, pollution, or noise. Large blocks of incompatible adjacent uses could act as or be perceived to be a barrier to access to the river. Conversely, complementary land uses can be mutually beneficial. For example, adjacent open spaces, restaurants, or retail that connect with the river could encourage patrons to use the river trail, and users of the river trail could increase patronage of those adjacent uses.

- 2.5.1. Encourage optimizing open space along the river channel and corridor.
- 2.5.2. Develop buffering strategies to mitigate air quality and other impacts of incompatible uses, such as industrial uses, that are expected to remain adjacent to the river.
- 2.5.3. Encourage County and local development and zoning review processes to ensure compatibility of land uses and, where feasible, add new river-adjacent amenities.
- 2.5.4. Consider the use of sound barriers or other elements such as berms to mitigate noise from adjacent freeways.

#### **IMPLEMENTATION LEAD**

✓ DRP

#### **POTENTIAL PARTNERS**

✓ Municipalities

Other potential partners:

#### **GEOGRAPHIC BOUNDARIES**

LA County

LA River Watershed

✓ LA River Corridor + Surroundings

LA River Corridor

		BEGIN	

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\_\_ 2-5 years

\_\_ 5-10 years

\_\_ 10-20 years

#### IMPLEMENTATION DURATION

\_\_ 0-2 years

\_\_ 2-5 years

\_\_ 5-10 years

\_\_ 10-20 years

\_\_ ongoing

#### **EXISTING FUNDING SOURCES**

#### **POTENTIAL FUNDING SOURCES**

Measure A; Prop 68

# 2.6. Repurpose single-use spaces, such as power-line easements, rail rights-of-way, or flood infrastructure, to serve multiple functions such as multi-use trails or habitat, and prioritize spaces that are in high and very high park need areas.

With little vacant land and relatively high property values and construction costs, LA County cannot afford to have spaces that serve only a single purpose. Multiple uses of space are necessary to ensure benefits outweigh costs.

- 2.6.1. Develop master agreements with utilities for easements to maximize use of ground space under overhead or above buried utility lines for parks, open space, and trails, and prioritize agreements in high and very high park need areas.
- 2.6.2. Discuss options to create multi-use space with private rail companies.
- 2.6.3. Foster opportunities for urban agriculture to encourage access to local healthy foods.

#### **IMPLEMENTATION LEAD**

✓ DRP

ΓΕΝΤ		

- ✓ PW
- ✓ DPR
- ✓ County Counsel
- ✓ Utility Providers
- ✓ CSO
- ✓ MRCA
- ✓ RMC
- ✓ LADWP

Other potential partners:

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- ✓ LA County
  - LA River Watershed
  - LA River Corridor + Surroundings
  - LA River Corridor

#### **IMPLEMENTATION BEGINS**

- \_\_ 0-2 years
- \_\_ 2-5 years
- \_\_ 5-10 years
- \_\_ 10-20 years

#### **IMPLEMENTATION DURATION**

- \_\_ 0-2 years
- \_\_ 2-5 years
- \_\_ 5-10 years
- \_\_ 10-20 years
- \_\_ ongoing

#### **EXISTING FUNDING SOURCES**

#### **POTENTIAL FUNDING SOURCES**

Measure A; Proposed State Climate Resilience Bond 2020

# 7. FOSTER OPPORTUNITIES FOR CONTINUED COMMUNITY ENGAGEMENT, DEVELOPMENT, AND EDUCATION.

## 7.5. Improve the interface between the river corridor and adjacent communities.

A 51-mile corridor of connected public open space, arts, and culture along the LA River can only be an asset if it has strong personal and physical connections with adjacent communities. Both personal and physical connections with the river provide mutual benefits—for example, in the form of community voices shaping the river experience and becoming a greater community asset, or in the form of increased patronage of the river and compatible adjacent land uses.

- 7.5.1. Visually enhance river right-of-way boundaries, including with fencing and vegetation.
- 7.5.2. Encourage existing river-adjacent development to orient its "front door" toward the river and public transportation.
- 7.5.3. Integrate cultural markers into signage and environmental graphics.
- 7.5.4. Continue to solicit input from communities along the river throughout implementation of this plan, and hold community meetings to update residents on the progress of plan implementation.
- 7.5.5. Require that County-funded infrastructure and open space projects engage local residents and community stakeholders in planning.
- 7.5.6. Foster community involvement in and ownership of projects, including commercial projects.
- 7.5.7. Reflect the physical and social character of each neighboring community in the physical design of river improvements.
- 7.5.8. Identify community vulnerabilities, such as displacement risk, flood risk, or climate vulnerability, and investigate potential impacts associated with river improvement projects.
- 7.5.9. Develop a strategy to address identified threats by projects to community and resident stability, particularly forces of economic displacement, flood risk, and climate risk.
- 7.5.10. Encourage cultural organizations, small businesses, and artisans working or based along the LA River corridor to engage youth in internships offering arts training.

#### **IMPLEMENTATION LEAD**

✓ DRP

#### **POTENTIAL PARTNERS**

- ✓ DPR
- ✓ A&C
- ✓ Conservation Corps

Other potential partners:

#### **GEOGRAPHIC BOUNDARIES**

- LA County
- LA River Watershed
- ✓ LA River Corridor + Surroundings

LA River Corridor

#### **IMPLEMENTATION BEGINS**

- \_\_ 0-2 years
- \_\_ 2-5 years
- \_\_ 5-10 years
- \_\_ 10-20 years

#### **IMPLEMENTATION DURATION**

- \_\_ 0-2 years
- \_\_ 2-5 years
- \_\_ 5-10 years
- 10-20 years
- \_\_ ongoing

#### **EXISTING FUNDING SOURCES**

#### POTENTIAL FUNDING SOURCES

Measure A; Proposed Climate State Resilience Bond 2020

# 7. FOSTER OPPORTUNITIES FOR CONTINUED COMMUNITY ENGAGEMENT, DEVELOPMENT, AND EDUCATION.

# 7.4. Promote the river and natural ecosystem as an economic asset to surrounding communities.

The LA River provides economic value, not just for its irreplaceable utility functions but for its ecosystem and community services. Transforming the river as it is today into the river it is envisioned to be will increase its value as a recreation amenity, as a living laboratory, as an active transportation corridor, as a place to display and celebrate art and culture. To advocate for, build, and maintain the reimagined river will require the coordinated work of designers, engineers, artists, skilled tradespeople, and others. This presents an opportunity to train and hire a cadre of river-related workers, create local jobs programs, and encourage youth internships—ensuring that existing residents receive economic benefits from a reimagined river.

- 7.4.1. Utilize local resources and workforce to design, build, operate, and maintain projects, art, and amenities along the river, where possible.
- 7.4.2. Encourage service provider and concessionaire contracts with local businesses as a means to promote regional workforce development and economic expansion.
- 7.4.3. Provide workforce training to maintain river-related and nature-based projects.
- 7.4.4. Encourage fair-chance policies in hiring for river-related jobs.
- 7.4.5. Use local resident hiring practices for people living near the river.
- 7.4.6. Use targeted worker hiring practices for apprenticeship and employment opportunities, including but not limited to veterans, persons experiencing homelessness, individuals with a history of involvement with the criminal justice system, older persons (55+), and persons with physical, cognitive, psychiatric, communicative, and developmental disabilities.
- 7.4.7. Work with veterans affairs organizations to identify opportunities to train and match veterans with jobs or other vocational training related to the river.
- 7.4.8. Work with homeless service providers to identify opportunities to train and match individuals experiencing homelessness with jobs or other vocational training.
- 7.4.9. Encourage local businesses and river-related groups to engage youth, individuals under community supervision (probation and parole), and reentering populations in internships related to the river.
- 7.4.10. Encourage local business and river-related groups to engage residents, such as youth, student groups, social clubs, retirees, and individuals under community supervision (probation and parole) in volunteer and stewardship opportunities related to the river.
- 7.4.11. Promote recreation and river-related enterprises activities as an economic resource.

#### **IMPLEMENTATION LEAD**

✓ DPSS

#### **POTENTIAL PARTNERS**

- ✓ LACOE
- ✓ LAHSA
- ✓ LAEDC
- ✓ Conservation Corps
- ✓ LA Conservancy

Other potential partners:

#### **GEOGRAPHIC BOUNDARIES**

✓ LA County

LA River Watershed

LA River Corridor + Surroundings

LA River Corridor

#### **IMPLEMENTATION BEGINS**

U-Z years		0-2	vears
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\_\_ 2-5 years

\_\_ 5-10 years

\_\_ 10-20 years

#### **IMPLEMENTATION DURATION**

0-	-2	У	е	а	rs

2-5 years

\_\_ 5-10 years

\_\_ 10-20 years

\_\_ ongoing

#### **EXISTING FUNDING SOURCES**

#### POTENTIAL FUNDING SOURCES

Transformative Climate Communities (TCC); Prop 68

# 6.7. Support persons experiencing homelessness along the river by coordinating outreach and by building new permanent supportive housing.

Permanent supportive housing is housing coupled with a range of supportive services, with no time limit as long as tenants meet certain basic obligations, such as paying rent. LA County has a coordinated entry system that serves as a single point of entry to connect people with housing needs to a variety of housing providers. Continued coordination among the web of organizations that perform outreach or provide permanent supportive housing is paramount.

- 6.7.1. Identify sites for permanent supportive housing within one mile of the river.
- 6.7.2. Coordinate and support existing efforts to provide temporary and interim supportive housing until the implementation of permanent solutions.
- 6.7.3. Coordinate and support existing efforts of the County's coordinated homeless outreach system and their work along the LA River.
- 6.7.4. Connect persons living in or near the river to the coordinated entry system for access to housing opportunities for which they are eligible.
- 6.7.5. Build on the platform provided through Measure H to support more local cities in developing proactive homeless support programs and policies.

#### **IMPLEMENTATION LEAD**

✓ LAHSA

#### **POTENTIAL PARTNERS**

- ✓ PW
- ✓ Municipalities

Other potential partners:

#### **GEOGRAPHIC BOUNDARIES**

- LA County
- LA River Watershed
- ✓ LA River Corridor + Surroundings LA River Corridor

#### **IMPLEMENTATION BEGINS**

- \_\_ 0-2 years
- \_\_ 2-5 years
- \_\_ 5-10 years
- \_\_ 10-20 years

#### **IMPLEMENTATION DURATION**

- \_\_ 0-2 years
- \_\_ 2-5 years
- \_\_ 5-10 years
- \_\_ 10-20 years
- \_\_ ongoing

#### **EXISTING FUNDING SOURCES**

#### **POTENTIAL FUNDING SOURCES**

Measure H; HHH; Prop 63; HUD Grants (HOPWA); CA Housing and Community Development Grants (e.g., Emergency Solutions Grants)

#### **Implementing the Los Angeles River Master Plan**

On October 18, 2016, the Board of Supervisors approved Motion No. 16-5168 and directed the Los Angeles County Public Works (Public Works) to work with both stakeholders and communities along the 51-miles of the Los Angeles River (River) to update the 1996 LA River Master Plan (LARMP). From 2018 to 2021, Public Works established a 41-member steering committee, carried out an extensive community engagement program, and completed a thorough and comprehensive technical research and analysis effort to update the LARMP. Public Works developed an updated plan that includes goals, strategies, technical guidance, opportunity sites, and data to guide planning for improvements along the River over the next twenty-five years. Public Works also prepared a Program Environmental Impact Report (PEIR) to analyze at a program level, environmental effects as a result of implementation of the LARMP. The Draft Master Plan and Draft PEIR documents were released for public review, where over 2000 individual comments were received. Comments from the Steering Committee, working group of County Departments, various stakeholders, and members of the public were reviewed, and as appropriate, incorporated into the final LARMP.

	<u>MOTION</u>
SOLIS	
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MITCHELL	

The LARMP identifies goals, actions, and methods that will be undertaken by LA County along the LA River corridor and throughout the watershed to help ensure a reimagined River. Upon adoption of the LARMP and certification of the PEIR, coordination between LA County, municipalities, other governmental entities, and non-profit organizations will be necessary to achieve the robust vision and goals of the LARMP.

#### **I, THEREFORE, MOVE** that the Board of Supervisors:

- 1. Direct the Departments identified in the LARMP implementation matrix to convene within 120 days as the implementation team responsible for ongoing coordination following adoption of the LARMP and PEIR. This implementation team will consist of the following Departments: Public Works/LACFCD, Chief Executive Office, Department of Parks and Recreation, Department of Arts and Culture, Chief Sustainability Office, Department of Regional Planning, Department of Public Social Services, LA Homeless Services Authority (LAHSA), the Department of Public Health, and the Department of Consumer and Business Affairs. The implementation team will establish guidance to prioritize County projects along the River, in consultation with community stakeholders, consistent with the Plan's community needs assessments and the prioritization criteria being developed as part of the County Infrastructure Initiative and Climate Resilience Initiative, with a particular focus on equity, sustainability, resilience, and community health;
- Direct Public Works to further evaluate the Major Project Opportunity Zones identified in the LARMP with respect to past and current planning efforts in

relation to the high and very high needs analyzed across the LARMP's nine major goals. Public Works shall provide recommendations for advancing feasibility studies of opportunity zone regions, prioritizing disadvantaged and underserved communities with the highest identified needs within 120 days for submittal to the implementation team to further develop implementation strategies including funding;

- 3. Direct Public Works to further evaluate the Extra-Small and Small Opportunity Sites identified in the LARMP with respect to existing conditions and current planned efforts to provide additional access and common element amenities (i.e. shade, hydration, benches) along the LA River. Public Works within 6 months shall provide recommendations, to the implementation team to further develop implementation strategies including funding, on early action projects, which could be implemented utilizing the PEIR, while prioritizing disadvantaged and underserved communities with the highest identified needs with respect to access and open space; and
- 4. Direct the implementation team to report back in writing to the Board annually on its progress towards the implementation of the LARMP.

S:SF/ImplementingTheLosAngelesRiverMasterPlan



#### COUNTY OF LOS ANGELES

#### DEPARTMENT OF PUBLIC WORKS

"To Enrich Lives Through Effective and Caring Service"

900 SOUTH FREMONT AVENUE ALHAMBRA, CALIFORNIA 91803-1331 Telephone: (626) 458-5100 http://dpw.lacounty.gov

ADDRESS ALL CORRESPONDENCE TO: P.O. BOX 1460 ALHAMBRA, CALIFORNIA 91802-1460

IN REPLY PLEASE

REFER TO FILE:

SWP-5 10398-4-1

July 10, 2023

TO: Each Supervisor

Mark Pestrella, PEhr Chelle FROM:

Director of Public Works

#### **BOARD MOTION OF JUNE 14, 2022, AGENDA ITEM 137-A** IMPLEMENTING THE LOS ANGELES RIVER MASTER PLAN **ANNUAL REPORT – JUNE 2023**

On June 14, 2022, the Board adopted the updated Los Angeles River Master Plan (LARMP) along with a motion to initiate its implementation. Per the motion, an Implementation Team responsible for coordinating implementation efforts was formed. The Implementation Team is directed to report back to the Board annually on its progress toward implementation of the LARMP.

In addition, Public Works was directed to:

- Major Project Opportunity Zones and Further evaluate the recommendations to the Implementation Team within 120 days for advancing feasibility studies of opportunity zones while prioritizing disadvantaged communities with the highest needs; and
- Further evaluate the extra small and small opportunity sites and provide recommendations to the Implementation Team within 180 days to further develop implementation strategies on early action projects while prioritizing disadvantaged communities with the highest needs.

These evaluations were completed and provided to the Implementation Team to assist in the further development of implementation strategies. This annual report summarizes the progress and efforts of the Implementation Team during the first year. The next annual report will be provided in June 2024.

#### **Implementation Team and Meetings**

The Implementation Team consists of the following County agencies that have been identified as the County lead on at least one of the actions listed in the LARMP Implementation Matrix: Departments of Public Works/Los Angeles County Flood Control District, Parks and Recreation, Arts and Culture, Regional Planning, Public Social Services, Public Health, and Consumer and Business Affairs; Chief Sustainability Office; Chief Executive Office; and Los Angeles Homeless Services Authority. In addition to those County agencies listed in the Board motion, the Natural History Museum of Los Angeles County, the Department of Health Services, and all five Board offices were also invited to join the Implementation Team.

The Implementation Team met quarterly to develop the framework for establishing guidance to prioritize County-led projects along the Los Angeles River in line with County initiatives and the needs mapping provided in the LARMP.

#### **Major Project Opportunity Zones**

The five Major Project Opportunity Zones referenced in the LARMP were further evaluated by Public Works with respect to past studies and existing planning efforts in relation to the high and very high needs analyzed across the LARMP's nine goals for presentation to the Implementation Team. Public Works provided recommendations to the Implementation Team for the advancement of feasibility studies of opportunity zone regions, prioritizing disadvantaged and underserved communities with the highest identified needs. Major Project Opportunity Zones 2 and 5 at Rio Hondo and Canoga Park, respectively, have completed feasibility studies and planned projects in concept development, setting the foundation for the advancement of early action projects such as Public Works' Los Angeles River Headwaters Pavilion project. Additionally, Public Works will begin leading a feasibility study for Major Project Opportunity Zone 1: North Long Beach.

#### **Extra-Small and Small Opportunity Sites**

The LARMP has identified 208 extra-small and small opportunity sites that will ensure the equitable distribution of facilities along the Los Angeles River and help improve access and safety. Public Works evaluated these opportunity sites with respect to existing conditions and planned efforts to provide additional access and common element amenities along the Los Angeles River. Public Works provided recommendations to the

Each Supervisor July 0, 2023 Page 3

Implementation Team to further develop implementation strategies, including funding, on early action projects that could be implemented utilizing the Program Environmental Impact Report, while prioritizing disadvantaged and underserved communities with the highest identified needs with respect to access and open space.

#### **Implementation Progress**

The LARMP includes an implementation matrix listing nine goals of the LARMP along with their associated actions and methods and identifies the lead County departments for each. Advancement of the LARMP goals could vary by Departments, as some implement projects while others implement policies. Attached is a table summarizing the annual progress of those methods that commenced during the first year of implementation. The implementation of the LARMP could be further advanced with greater County resource investments and funding from partnerships.

If you have any questions, please contact me or your staff may contact Keith Lilley, Deputy Director, at (626) 458-4012 or klilley@pw.lacounty.gov.

#### SM·le.

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Attach.

cc: Chief Executive Office County Counsel Executive Office

#### **LARMP County Lead Abbreviations**

A&C LA County Department of Arts and Culture

CEO LA County Chief Executive Office
CSO LA County Chief Sustainability Office

DCBA LA County Department of Consumer and Business Affairs

DPH LA County Department of Public Health

DPR LA County Department of Parks and Recreation
DPSS LA County Department of Public Social Services
DRP LA County Department of Regional Planning

LACFCD LA County Flood Control District LAHSA LA Homeless Service Authority

PW LA County Public Works

#### **Other Abbreviations**

AB 1482 The California Tenant Protections Act of 2019

AB 875 California Assembly Bill 875

ARBOR Area with Restoration Benefits and Opportunities for Revitalization

ARDI Anti-Racism Diversity and Inclusion Initiative

ARPA American Rescue Plan Act
BMPs Best Management Practices

C4C Careers for a Cause

CBO Community-Based Organization
CDS Continuous Deflection Separation

CES Coordinated Entry System

CIMPs Coordinated Integrated Monitoring Programs

CLOMR Conditional Letter of Map Revision

CLT Community Land Trusts
CPI Consumer Price Index
CRS Community Rating System

CWP County Water Plan

DHS LA County Department of Health Services
DMH LA County Department of Mental Health

EAP Emergency Action Plan

EWMP Enhanced Watershed Management Program FEMA Federal Emergency Management Agency

FIRM Flood Insurance Rate Maps

HEARS Homeless Encampment Automated Request Submission

HET Homeless Engagement Team

HMIS Homeless Management Information System HOME Homeless Outreach & Mobile Engagement

HOST Homeless Outreach Services Team IAG Implementation Advisory Group

LACDA Los Angeles County Development Authority

LANAIC Los Angeles City/County Native American Indian Commission

LARCC LA River Cooperation Committee

#### **Other Abbreviations (Cont'd)**

LARHAP LA River Headwaters Pavilion Project

LARMP LA River Master Plan

LASD Los Angeles County Sheriff's Department

LID Low Impact Development

LLARRP Lower LA River Revitalization Plan

LOMR Letter of Map Revision MDT Multi-Disciplinary Team

NFIP National Flood Insurance Program
PEH People Experiencing Homelessness

PFAS Polyfluoroalkyl Substances
PFOA Perfluorooctanoic Acid

PNA+ Parks Needs Assessment Plus

RFS Request for Service

RMC Rivers and Mountains Conservancy
SAJE Strategic Actions for a Just Economy

SCWP Safe Clean Water Program

SEACA Southeast Asian Communities Alliance

SELA Southeast Los Angeles

SHLA Stay Housed LA

SPA Service Planning Area

UCLA University of California, Los Angeles

USACE U.S. Army Corps of Engineers
WMP Watershed Management Program

Goal	Action #	County Lead	Progress Report
Reduce Flood Risk and Improve Resiliency	1.1. Maintain existing flood carrying capacity of all reaches of the LA River channel.	PW/LACFCD	LA County Public Works (PW) receives LA County Flood Control Permit applications when new projects impact LA County right-of-way. Permit applications for new projects were checked against the Los Angeles Flood Control District (LACFCD) Permitting Checklist found in the LA River Master Plan (LARMP) Appendix I: Design Guidelines to ensure no adverse impacts to flood channel capacity.  The Los Angeles River Cooperation Committee (LARCC) is a joint group between City of Los Angeles, LACFCD and US Army Corps of Engineers (USACE) that meets quarterly to share information, evaluate, and make recommendations about public, private, and non-profit sector projects along the upper reach of the LA River to ensure there would be no negative impact to flood control right of way and increased flood risk.  The Lower LA River Revitalization Plan's (LLARRP) Implementation Advisory Group (IAG) is an advisory body comprised of individual entities with jurisdiction along the Lower LA River corridor including the LACFCD, USACE, and Cities who ensure there would be no negative impact to flood control right of way and increased flood risk.
Reduce Flood Risk and Improve Resiliency	1.2. Increase capacity of the river in high risk areas to provide flood risk reduction to at least the 1% (100-year) annual chance flood event or to a level recommended by a risk assessment.	PW/LACFCD	PW performs annual vegetation maintenance activities within soft-bottom channels and scrapes algae, sediment, and vegetation on concrete-lined channels to maintain flow capacity and ensure sediment and debris do not enter the river channel.  PW routinely operated and maintained low flow channels within the inverts of the LA River and other upstream channels that captured and controlled dry weather flow. Routines include scraping algae, sediment, vegetation from the low flow and also performing routine inspections and repairs. This allowed for more controlled management of overgrown vegetation within the channel.
Reduce Flood Risk and Improve Resiliency	1.4. Include climate change research in the planning process for new projects along the river.	PW/LACFCD	In May 2020, the LACFCD entered into an agreement with the University of California, Los Angeles (UCLA) to cooperatively prepare and fund a study to evaluate the impacts of climate change on extreme precipitation events in LA County and better understand the impact of climate change on LACFCD facilities.  The study used Global Climate Models to simulate several temperature rise scenarios to project future changes in extreme rainfall events over the region due to the increased temperatures. The LACFCD will further evaluate the findings.

Goal	Action #	County Lead	Progress Report
Reduce Flood Risk and Improve Resiliency	1.5. Update and improve emergency preparedness.	PW/LACFCD	PW has Emergency Action Plans (EAPs) for Dams (Pacoima, Big Tujunga, Devil Gate) that release flows into the tributaries (Pacoima Wash, Tujunga Wash, Arroyo Seco) which flows into the LA River.  Inundation maps are prepared as part of the EAP; they're also prepared by the Federal Emergency Management Agency (FEMA) as part of the National Flood Insurance Program (NFIP).  The revisions of the FEMA Flood Insurance Rate Maps (FIRMs) for the Upper LA River reaches are the purview of FEMA and the Cities of Burbank, Glendale, and Los Angeles; and LA County for the reach adjacent to unincorporated Universal City. The currently effective FIRM for Universal City shows the area as a Zone X (outside the 500-year flood area), indicating the LA River channel fully contains the FEMA Base Flood (100-year flood). The USACE's draft 2022 Los Angeles River Hydrology Study indicates the LA River channel in the vicinity of Universal City is still adequate to contain the FEMA Base Flood.  The currently effective FEMA FIRMs label the Lower LA River main stem levees as "Provisionally Accredited." Revisions of the FEMA FIRMs for the Lower LA River reaches are under the purview of FEMA and the numerous cities immediately adjacent to the LA River. Unincorporated areas under PW's purview are near but not immediately adjacent to the LA River. These unincorporated communities are East Compton, East Rancho Dominguez, and Rancho Dominguez (which is more affected by the Compton Creek channel, an LA River tributary). The LA River levees are under the purview of (maintained by) the LACFCD (administered by PW) and the USACE. The levees under PW's purview are accredited by FEMA, except those immediately adjacent to the USACE's levees, which are not accredited by FEMA. The "Provisionally Accredited" to the USACE's levees, which are not accredited by FEMA. The "Provisionally Accredited" to Compton Creek can be undertaken when the levees of Compton Creek as "Provisionally Accredited." LOMR for Rancho Dominguez adjacent to Compton Creek can be undertak

Goal	Action #	County Lead	Progress Report
Reduce Flood Risk and Improve Resiliency	1.8. Implement consistent floodplain management practices across the region.	PW/LACFCD	PW and the LACFCD, in collaboration with the City of Los Angeles, have funded the engineering work to update baseline hydrology and hydraulic models for the Upper LA River.  The revisions of the FEMA FIRMs for the Upper LA River reaches are the purview of FEMA and the Cities of Burbank, Glendale, and Los Angeles; and LA County for the reach adjacent to unincorporated Universal City. The currently effective FIRM for Universal City shows the area as a Zone X (outside the 500-year flood area), indicating the LA River fully contains the FEMA Base Flood (100-year flood). The USACE's draft 2022 Los Angeles River Hydrology Study indicates the LA River in the vicinity of Universal City is still adequate to contain the FEMA Base Flood.  The currently effective FEMA FIRMs label the Lower LA River main stem leves as "Provisionally Accredited." Revisions of the FEMA FIRMs for the Lower LA River reaches are under the purview of FEMA and the numerous cities immediately adjacent to the LA River. Unincorporated areas under PW's purview are near but not immediately adjacent to the LA River. These unincorporated communities are East Compton, East Rancho Dominguez, and Rancho Dominguez (which is more affected by the Compton Creek channel, an LA River thourary). The LA River levees are under the purview of (maintained by) the LACFCO (administered by PW) and the USACE. The levees under PW's purview are accredited by FEMA, except those immediately adjacent to the USACE's levees, which are not accredited by FEMA. The "Provisionally Accredited able for PW's levees along the LA River does not affect the flood zone determinations for the adjacent communities, so the expense of pursuing a LOMR merely to change the label is not warranted.  The unincorporated area of Rancho Dominguez straddles the LA River and Compton Creek, a tributary of the LA River. The FEMA FIRM labels the levees along Compton Creek are enhanced to meet FEMA's freeboard requirements.  Floodplain management along the LA River is under the purview of the numerous cities

Goal	Action #	County Lead	Progress Report
Reduce Flood Risk and Improve Resiliency	1.8. Implement consistent floodplain management practices across the region. (Cont'd)	PW/LACFCD	Communities participating in NFIP are required to enact and enforce development standards for at least the FEMA 1% annual chance (100-year) flood. FEMA defines "development" as any human activity. Therefore, in addition to new buildings, substantial improvements/repairs to existing buildings, and new/modified infrastructure, development subject to NFIP regulation includes stream restoration projects. NFIP regulations require Conditional Letters of Map Revision (CLOMRs) and follow-up LOMR for any development activity that, when combined with other constructed or permitted development in the area, causes a rise in the FEMA Base Flood (100-year flood) elevation of more than 1 foot.  LA County has additionally adopted into the County Code building standards for unincorporated area critical facilities (e.g., police/fire stations, schools, hospitals) to meet the 500-year flood or County Capital Flood conditions, whichever is greater. Other cites may have done the same in their municipal codes.  PW is responsible for enforcing the NFIP standards and the County Code requirements in the unincorporated areas, but does work with the cities when developments or other projects need permits from the LACFCD. LACFCD permits have a standard condition for permittees to ascertain from the local city the NFIP compliance requirements for the project, and to provide to the LACFCD prior to construction written assurance from the city that project complies with NFIP requirements.
2. Provide equitable, inclusive, and safe parks, open space, and trails.	2.1. Create 51 miles of connected, public open space along the river.	DPR	LA County Department of Parks and Recreation (DPR) has requested a new position to hire a biologist for the Department who would have expertise in native ecology and habitat connectivity.  DPR operates and maintains the 9.6 mile multi-use LA River Trail along the Lower LA River and has been active in past and current planning efforts related to the LA River, including participating in the quarterly Lower LA River IAG Meetings and the quarterly LARMP Implementation Team Meetings.  DPR has received a planning grant for the Lower LA River Trail Restoration & Access Gateway Project. The Phase I Project will develop schematic designs and a cost estimate to improve a 1.3 mile segment of DPR's existing LA River Trail between Somerset Blvd and the 91 Fwy and to create an access gateway at 72nd Street Equestrian Park. The Project runs through communities of High and Very High Park Need and will improve and expand access to the river corridor.  DPR's existing and planned regional trail network includes alignments along the LA River that connects to other river trails and extends to the Angeles National Forest. DPR's website and app, Trails LA County is a platform that provides information on public trails, including the LA River. DPR is exploring opportunities to include expanded information on the LA River.  DPR is exploring potential partnerships with various nonprofits to increase programming opportunities at existing facilities.  DPR received Rivers and Mountains Conservancy (RMC) funding for the Lower LA River Trail Restoration Planning Project, which prioritizes investment in DPR facilities that serve high and very high park need communities. DPR will pursue implementation funds upon completion of the planning project.  DPR completed the 2022 Los Angeles Countywide Parks Needs Assessment Plus (PNA+) which was adopted by the Board of Supervisors on December 6, 2022 as the County's official 30x30 plan to conserve 30 percent of lands and coastal waters by the year 2030. The PNA+ presents an expanded approach to conser

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2. Provide equitable, inclusive, and safe parks, open space, and trails.	2.2. Complete the LA River Trail so that there is a continuous route along the entire river, and encourage future routes on both sides where feasible.	DPR	DPR is in the process of finalizing a Work Plan for the LA River. The Work Plan aims to meet goals outlined in the Department's 5 year Strategic Plan and is informed by the LARMP and the LLARRP. The Work Plan will shape and guide DPR's planning and implementation efforts along the river corridor over the next 5-10 years.  DPR's Lower LA River Trail Restoration & Access Gateway project will included re-establishment of a segment of the multi-use trail due to plant material overgrowth. Re-establishing the trail will help minimize safety risks for the variety of trail users within this segment of the LA River.  DPR has applied for funding for a pilot Mobility Hub Project along the Emerald Necklace. The Mobility Hub Project will inform the rollout of expanded bicycle rental/bike share opportunities along the LA River.
Provide equitable, inclusive, and safe parks, open space, and trails.	2.3. Provide support facilities at a regular cadence along the length of the river, on both sides where feasible.		PW is implementing the LA River Headwaters Pavilion Project (LARHAP), the first pavilion project to stem from the LARMP. The pavilion will provide a new access point to the river near the headwaters, along with shaded seating, restrooms and drinking fountains. This will be the first instance of such support facilities that will be proposed at regular cadence to allow for continuity along the LA River.
2. Provide equitable, inclusive, and safe parks, open space, and trails.	2.4. Ensure design excellence within and along the river corridor.	PW	Generally, PW's practice is to provide projects that reflect the sub-region and community. PW suggests consideration be given to having an open conversation with groups that wish to do similar projects to inform them where there is flexibility in the guidelines (materials, art inclusion, etc.) and where there may be less flexibility (maintenance, vehicle clearances).  Projects that fall within LACFCD right-of-way were reviewed for permit approval. Proposed signage and project elements were checked for conformity to the LARMP guidelines.
2. Provide equitable, inclusive, and safe parks, open space, and trails.	2.5. Encourage compatibility of the river and adjacent land uses.	DRP	DRP reviews projects for compatibility with recreational use of the river channel and corridor.  DRP provides comments on projects in river-adjacent municipalities that stress the importance of ensuring such projects are compatible with a safe, clean, and quiet river experience.
2. Provide equitable, inclusive, and safe parks, open space, and trails.	2.6. Repurpose single- use spaces, such as power-line easements, rail rights-of-way, or flood infrastructure, to serve multiple functions such as multi-use trails or habitat.	DRP	DRP develops agreements for unincorporated areas, then shares the agreements with and encourages their adoption in river-adjacent municipalities.  DRP provides the County's urban agriculture guidelines and standards to river-adjacent municipalities and local community groups, and encourages their adoption in those municipalities.

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2. Provide equitable, inclusive, and safe parks, open space, and trails.	2.7. Promote life safety along the river.	PW/LACFCD	PW receives LA County Flood Control Permit applications when new projects impact LA County right-of-way. Permit applications for new projects were checked against the LACFCD Permitting Checklist found in the LARMP Appendix I: Design Guidelines to ensure all safety signage conforms to the guidelines in the LARMP Design Guidelines.  PW and its maintenance team maintain signs, replace and/or repair damaged signs to ensure visibility and presence. Bike trail gates are closed prior to and during storm rain events to ensure safety of bike trail users. Bike applications notify bike users of bike trail closures along the river. Gates are opened once it is deemed safe for bike users.  PW and its maintenance team responded to an average of five to six request for service (RFS) calls per month related to hazardous debris, cut fence, or encampments causing maintenance issues within the LA River right-of-way in addition to the annual routines set up for fence repair, removing overgrown vegetation and debris, and invert cleaning. PW also responded to constituents who report any issues found within the river. PW also conducts PEH encampment cleanups within the bike trails, the channel slopes/inverts, and non-public access roads.
2. Provide equitable, inclusive, and safe parks, open space, and trails.	2.8. Promote public safety along the river.	PW/LACFCD	PW is implementing the LARHAP, the first pavilion project to stem from the LARMP. The pavilion will provide a new access point to the river, along with emergency call boxes to promote public safety along the LA River.
3. Support Healthy, Connected Ecosystems	3.1. Increase habitat and ecosystem function along the river corridor.	PW/LACFCD	The Safe Clean Water Program (SCWP) has approved funding for 23 projects under the Regional Program that prioritize projects that create and improve habitat and ecosystem function in the amount of \$95.4M. The projects provide new landscape areas, new trees, drought tolerant plantings, detention ponds and wetlands. Funding referenced is available for projects in various phases which are anticipated to be implemented in coming years.
3. Support Healthy, Connected Ecosystems	3.4. Encourage cities along the river to adopt sustainability strategies.	CSO	DRP Update: DRP will provide comments on draft sustainability and climate plans and river-adjacent projects that promote sustainability strategies, and offer technical assistance for requiring certification standards and adopting nature-based approaches to projects.
3. Support Healthy, Connected Ecosystems	3.5. Use environmentally responsible practices for operations and maintenance of the river channel and adjacent lands.	PW	PW's maintenance team performs vegetation management per approved maintenance permits from state, federal, and local regulatory agencies. Permits include provisions in complying with the Countywide Integrated Pest Management Program as mitigation measures. Approved maintenance activities include appropriate Best Management Practices (BMPs) and mitigation measures relating to sediment vegetation management.
	4.1. Create welcoming access points and gateways to the LA River and LA River Trail to optimize physical access along its length, on both sides.	PW	PW is proposing concepts such as the Dominguez Gap Wetlands Improvement Phase 2 Project, which includes access improvements to the wetlands as well as the River Trail.  PW is proposing concepts such as Project 130 Greenway Improvements, which will improve existing access to the LA River and river-adjacent facilities.  PW implements new signage on all project developments, and removes signs restricting access if access is granted as part of the project.

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Enhance opportunities for equitable access to the river corridor.	4.2. Increase safe transportation routes to the river.	PW	PW is in the process of updating LA County's Bicycle Master Plan, which will propose bikeway network improvements in unincorporated LA County and along flood control channels. Recommendations from the LARMP will be incorporated into the updated Bicycle Master Plan.  PW's Vision Zero Action Plan does not currently have upcoming projects in the unincorporated communities that would connect to the LA River. However, PW would be interested in collaborating on projects in East Rancho Dominguez that provide connectivity over the LA River.  PW encourages developers/local agencies to provide multi-use trails and improve connectivity along the LA River.  LARCC, which is a joint effort between the City of LA, USACE, and LACFCD, evaluates projects to ensure compliance with the LARMP.  Connectivity along the 51-miles of the LA River will continue as a priority of PW on all improvement projects.  LARMP's signage guidelines are used to develop informational material and signage when new projects or improvements are proposed.
5. Embrace and enhance opportunities for arts and culture.	5.1. Develop a globally significant, comprehensive 51-mile arts and culture corridor along the river that is place-based, community-driven, and reflective of the cultural diversity of the County.	A&C	Los Angeles County Department of Arts and Culture (A&C) has been working through the implementation processes of the first LARMP civic art project at the headwaters in Canoga Park, considering themes established by the LARMP as well as input from '21-'22 LARHAP Community Engagement Plan meetings led by PW.  This first civic art project is designed to prioritize the First Peoples of LA County and the natural environment of the river along the trail between Canoga Ave and Owensmouth Ave. Due to the nature of the funding for this project, it will consist of site elements (functional artworks).  The artist call for the first LARMP civic art project at the Headwaters in Canoga Park is estimated to be released in Summer 2023.
5. Embrace and enhance opportunities for arts and culture.	5.2. Identify and activate cultural assets along the LA River corridor.	A&C	Through A&C's work with the PW's County Community Engagement Coordination team, A&C is developing questions pertaining to arts and culture asset mapping to be included in PW's ongoing project outreach efforts, including those with communities along the LA River.  A&C also completed the LA County Arts and Culture Needs Assessment. When the LA County Board of Supervisors passed the Cultural Policy (https://www.lacountyyarts.org/CEIICulturalPolicy) in 2020, they asked A&C to measure all County investments in the arts, across all divisions of County government, and to assess the equity of those investments. This establishes a baseline of knowledge of where County arts and culture resources are currently allocated and provides data and findings to set priorities for future investments in the arts and address equity concerns. The data is publicly available so that anyone can use it to understand County investments in the arts and take action on what they learn: https://www.lacountyarts.org/about/cultural-equity-inclusion-initiative/culturalpolicy/needs-assessment-findings  DRP Update: Provides support through the Department's Historic Preservation Program.

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5. Embrace and enhance opportunities for arts and culture.	5.3. Integrate artists, cultural organizations, and community members in planning processes and project development along the river.	A&C	In the summer of 2022, in planning for the LARHAP Project and in anticipation of all future civic arts projects along the LA River, the Civic Art Division began focused conversations with the Los Angeles City/County Native American Indian Commission (LANAIC) about engaging the First Peoples of the region as part of all LARMP projects. Civic Art Division has created and continues to update an outreach list focused regionally on Native American artists, schools with Native Studies programs, and museums and galleries that focus on Indigenous arts. A&C will use the list for LARMP outreach efforts and calls for artists for future commissioning opportunities.  DRP Update: DRP will provide PW the names of non-governmental organizations and local design individuals/firms DRP works with that provide artistic and cultural advice, as well as community outreach and engagement, for projects within DRP's jurisdiction. These individuals and groups have the ability to work across jurisdictional boundaries and could be an asset for future PW projects.
5. Embrace and enhance opportunities for arts and culture.	5.4. Galvanize and activate the LA River cultural identity through arts and culture.	A&C	A&C continues its work with the LANAIC and tribal representatives to develop a toolkit and training resources to support County Departments and agencies in implementing the Board of Supervisors-approved Countywide Land Acknowledgment. This work will result in additional guidance about incorporating Land Acknowledgment language and references in plaques, artworks, and didactics in the built environment, including LARMP projects. It will also inform promising practices for engaging with local tribes, taking into consideration capacity limitations and engagement fatigue.  A&C continues to strategize the best outreach approach to build and sustain relationships with the County's local tribes and American Indian and Alaska Native community to increase participation in Departmental opportunities, including LARMP projects. Current ideas under discussion include periodically presenting at LANAIC commission meetings to raise awareness of and create dialogue around arts and culture opportunities, beginning with the LARHAP Project.  In the summer of 2022, in response to the LARHAP Project goals, A&C began the process of engaging with local tribes about LARMP arts and culture opportunities. In November 2022, following engagement protocols that had been successful in previous Department efforts, 16 local tribes (as identified by the California Native American Heritage Commission as having ancestral or cultural ties to the Canoga Park Headwaters area) were invited to attend a Zoom meeting with A&C to learn about Department programs and opportunities. Staff followed up with additional emails and phone calls in December 2022 and January 2023, resulting in RSVPs from three tribal representatives. On January 18, 2023, a confirmation email with the Zoom link was sent. However, no tribal representatives attended the Zoom meeting on January 23, 2023. Staff is regrouping to assess what they learned through this process and determine the best next step.
Embrace and enhance opportunities for arts and culture.	5.5. Streamline permitting processes for artwork and cultural activities along the river.	PW/LACFCD	PW's LARHAP Project is actively working to help streamline the city permitting process for facades and similar types of artwork to be implemented at pavilions at a regular cadence along the LA River.  PW continues to streamline permitting for events along the river by facilitating pre-application meetings with the applicants with potential for fee waivers on a case-by-case basis. Events such as Earth Day Cleanups, as well as the Southeast Los Angeles (SELA) Arts Festival have benefitted from flood permit fee waivers. PW has been actively involved in providing amenities and support.

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6. Address potential adverse impacts to housing affordability and people experiencing homelessness.	6.1. Utilize the County's Affordable Housing Coordinating Committee to review and advise on housing and community stabilization strategies along the river.	CEO	On March 1, 2022, the Board of Supervisors adopted a motion directing the LA County Chief Executive Office (CEO), in collaboration with PW, the Anti-Racism Diversity and Inclusion Initiative (ARDI), Metro, and outside partners, to research a viable land banking model that would operate at a regional scale to support affordable housing preservation and production with a dedicated and ongoing source of funding. The motion adds that research should build on existing affordable housing programs and partnerships and examine the beneficial relationship between Community Land Trusts (CLTs) and affordable housing land banks and its potential to address displacement and gentrification near the LA River. Further, the motion encourages local non-profit organizations to apply for grants to assist the County in researching CLTs and affordable housing land banks.  In response to this motion, a report was prepared by Southeast Asian Communities Alliance (SEACA), Street Level Advisors, OLIN, and Gehry partners (research entities) with the assistance of many County Departments and affiliated agencies, as well as CLTs, local non-profit developers, and community-based organizations (CBOs). SEACA secured funding for the research through the Strong, Prosperous, And Resilient Communities Challenge. During March and April 2022, the research entities met with various stakeholders to develop the report, including seven County departments/entities, the five Board Offices, four other government entities, and 17 CBOs.
6. Address potential adverse impacts to housing affordability and people experiencing homelessness.	6.2. Develop mapping and assessment planning tools to identify areas at risk for displacement around the LA River in order to prioritize affordable housing projects.	CEO	The County's Land Bank Pilot is currently in development, and mapping and assessment planning tools such as UCLA's Urban Displacement Project, ARDI's Equity Explorer, and Strategic Actions for a Just Economy (SAJE)/LACDA's Displacement Vulnerability Index will be used to help prioritize properties to acquire for affordable housing development.
6. Address potential adverse impacts to housing affordability and people experiencing homelessness.	6.3. Increase units of affordable housing within one mile of the river.	CEO	The County's Land Bank Pilot is currently in development. CEO plans to acquire at least one property in each Supervisorial District, and plans to build 6-12 units of affordable housing at each site.  DRP Update: DPR will ensure housing developments in river-adjacent communities comply with affordable housing requirements and consider increased menu options for affordable housing developments in these communities.
6. Address potential adverse impacts to housing affordability and people experiencing homelessness.	6.4. Identify funding necessary to create an affordable housing land bank, land acquisition loan fund, or similar strategy to purchase land in proximity to the river and hold it for future development as affordable housing or permanent supportive housing.	CEO	On June 14, 2022, the Board directed the CEO to establish a land bank model to launch a land bank pilot program and identify \$50M in seed funding.  Currently, the CEO is developing a plan and identifying partners to implement the land bank pilot to acquire properties in each of the five Supervisorial Districts, hold and maintain the properties, and ultimately develop affordable housing on the properties.  In September 2022, the Board allocated \$40M Tranche 2 American Rescue Plan Act (ARPA) funding for the land bank pilot. The CEO will implement the Land Bank Pilot project to ensure that the PEH and our most vulnerable residents can access affordable housing units. The project will prevent real estate speculation and create new opportunities for affordable housing in areas experiencing and set to experience rapid gentrification and displacement near the LA River. The completion of this project will lead to new affordable housing units and provide safe and secure housing options for low-income and vulnerable populations.

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6. Address potential adverse impacts to housing affordability and people experiencing homelessness.	6.6. Incentivize stronger resident equity building tools and tenant protection policies along the river.	DCBA	DCBA Update: DCBA Housing and Tenant Protections Division is the primary centralized agency currently handling landlord/tenant issues in the County. To ensure that County constituents have accurate and up-to-date information about tenant protections and available resources, DCBA expanded its Tenant Protections Protections and available resources, DCBA expanded its Tenant Protections and expanded its Tenant Protections and available resources, DCBA expanded its Tenant State Individual in the Individual

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impacts to housing affordability and people experiencing	5.6. Incentivize stronger resident equity building sools and tenant protection policies along the river. (Cont'd)	DCBA	As described above, DCBA's Tenant Protection Hotline will continue to provide one-on-one counseling to both tenants and rental property owners to ensure clear understanding of their rights and responsibilities and connect them to available resources designed to mitigate displacement. Additionally, tenants facing eviction would be referred to SHLA for legal support.  DCBA's Housing and Tenant Protections Division is also in the process of coordinating a Tenant Protections Policy Summit. The purpose of this summit will be to provide guidance and resources, including a policy toolkit, to incorporated cities wishing to adopt their own tenant protections. This summit is scheduled for late May 2023.  In addition to education & outreach and direct counseling to tenants, SHLA provides legal representation to tenants facing evictions. DCBA is working, per Board directive, to make this program permanent. Nonetheless, additional funding identified through this effort could assist in making this program permanent and create opportunities to fund other CBOs in addition to the 23 or so CBOs partnered through this program and thus scale the program.  On September 27, 2022, the Board of Supervisors adopted a motion, Sustainably Expanding Eviction Defense Services in Los Angeles County, which directed DCBA to report back with an implementation plan to make SHLA a permanent DCBA program by 2027. As indicated above, SHLA was launched in 2020 to provide critical legal assistance and support to tenants facing an eviction. DCBA engaged property owners, tenants, and other relevant stakeholders to obtain feedback and develop an implementation plan and budget for the countywide expansion of SHLA—including a right to counsel program for the unincorporated areas of Los Angeles County. DCBA submitted this report to the Board of Supervisors on April 8, 2023 (https://file.lacounty.gov/SDSInter/bos/bc/1140019_2023-04-  08_ReportBackonExpansionofEvictionDefenseServices_rc.pdf).  DCBA has continued to work with its partners to refine the SHLA

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6. Address potential adverse impacts to housing affordability and people experiencing homelessness.	6.7. Support persons experiencing homelessness along the river by coordinating outreach and by building new permanent supportive housing.		LAHSA is currently leveraging available and existing interim housing opportunities that are near the LA River utilizing County-wide resources. However, if the interim housing resource is in a specific City Council District, like an A Bridge Home site for example, the placement can only be made depending on where the resource is in relation to the client – the client must be in a specific catchment area.  In order to coordinate with the City on these resources, outreach coordination is done during the first –90 days of a site being open – the outreach coordination lies with LAHSA and whoever the Service Planning Area (SPA) lead agency is. The outreach teams have access to the Homeless Management Information System (HMIS) and work with matchers to place individuals to matched-based sites. After a site is open, referral work moves to the interim housing department. Non-matched-based interim housing depends on the requirements of the service provider running the site.  Additionally, DHS funds and administers MDTs to conduct proactive engagement to PEH within and around the LA River, with a goal of connecting them to interim and permanent housing opportunities. For example, in March 2023, DHS MDTs and other outreach teams helped place almost 50 people from the LA River into Inside Safe motel rooms.  Some of the barriers that exist to connecting PEH along the LA River to interim housing solutions is that there is simply not enough and the interim housing that exists is not found to be desirable to PEH along the LA River, as the river provides them with privacy, mobility, and autonomy.  Coordinated outreach is run through outreach coordination, which pairs a Regional Outreach Coordinator with the SPA lead agencies, and one of four LAHSA staff persons who supports two SPAs each in outreach coordination efforts. There are both care coordination meetings are to provide general updates, and include all interested partners, while case conferencing is to discuss specific clients, and is limited to HMIS-participating agencie

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6. Address potential adverse impacts to housing affordability and people experiencing homelessness.	6.7. Support persons experiencing homelessness along the river by coordinating outreach and by building new permanent supportive housing. (Cont'd)	LAHSA	The main function of outreach is to get PEH into the Coordinated Entry System (CES). There is also a "no wrong door" approach to the CES. Most outreach teams have access to HMIS to get PEH into the CES, but even outreach teams who do not, can help connect PEH to an access center, which can then connect that person to CES. When conducting outreach and engagement to PEH along the LA River, DHS MDTs conduct comprehensive assessments and referrals to ensure participants are connected to the CES and receiving all appropriate services and supports.  Housing opportunities, however, are scarce. The siting and building of affordable/subsidized permanent housing along the LA River must be prioritized by leaders. There should also be considerations and evaluations of how best to utilize the land.
6. Address potential adverse impacts to housing affordability and people experiencing homelessness.	6.8. Integrate best practices for working with persons experiencing homelessness utilizing the river corridor.	PW	PW is working in concert with CEO's Homeless Initiative, LAHSA, LASD-HOST and/or local law enforcement, followed the latest County protocol to address PEH encampments in the County-maintained reaches of the LA River. The County's newly-developed Homeless Encampment Automated Request Submission (HEARS) system facilitated inter-agency communication and helped coordinate scheduling and optimize timelines for posting and offering outreach services to PEH before conducting encampment cleanups.  PW staff received safety trainings from LASD-HOST on how to interact with PEH in the field. LASD-HOST continues to offer trainings to new field and office employees, as needed.
7. Foster opportunities for continued community engagement, development, and education	7.4. Promote the river and natural ecosystem as an economic asset to surrounding communities.	DPSS	DPSS will work with the Department of Economic Opportunity (DEO), and potentially the Department of Human Resources (DHR) and Department of Military and Veterans Affairs (DMVA) to ensure that existing residents receive economic benefits from a reimagined river.  LAHSA Update: LAHSA is supporting the County with the Careers for a Cause (C4C) Social Services Training Program. The C4C Social Services Training Program prepares PEH, re-entry, or other life experiences for a career in social services. At the end of the program, the participant is matched with homeless service provider for employment.  The eight-week program offers career exploration, assessment, job shadowing, skills training, on-the-job coaching, and job retention support. In addition, participants receive wrap-around support services and a stipend to help them graduate and land a job in the social services field. Training details:  Classes take place in person at a local community college (dates vary by cohort and there are 7 participating campuses)  Attendance is required Monday - Friday (hours vary by cohort)  Individuals with past or current lived homelessness experience have priority  LAHSA's role, since the start in 2018, has been to support the program by engaging employers and our service providers – connecting them with graduates and coordinating career events. Most recently, LAHSA's senior workforce development consultant started working with all the colleges on assessment of the programs and trainings to make sure all participants are receiving equal and equitable training across the board.
7. Foster opportunities for continued community engagement, development, and education	7.5. Improve the interface between the river corridor and adjacent communities.	DRP	DRP provides comments on projects in river-adjacent municipalities that reflect Goal 7, Action 7.5, assists PW in evaluating their projects so as to implement this goal, and reviews projects for compatibility with recreational use of the river channel and corridor.

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8. Capture and treat stormwater and dry weather flows before they reach the river channel for groundwater recharge, direct use, water recycling, or release for downstream beneficial uses.	8.1. Capture and treat stormwater and dry weather flows before they reach the river channel for groundwater recharge, direct use, water recycling, or release for downstream beneficial uses.	PW	The SCWP funding incentivizes and encourages water capture and direct use on public and private properties through their scoring system.  The SCWP has approved funding for 27 projects under the Regional Program that implement stormwater and dry-weather runoff capture projects throughout the watershed in the amount of \$237.74M. The projects provide stormwater and dry-weather runoff capture from over 15,900-acre area, 2,200 acre-feet of storage capacity, and 36,326 acre-feet of annual average capture. Funding referenced is available for projects in various phases which are anticipated to be implemented in coming years.  PW has constructed the following stormwater capture projects in the LA River Watershed: Roosevelt Park Regional Stormwater Capture Project, East LA Sustainable Median Stormwater Capture Project, and Compton Creek Stormwater and Urban Runoff Capture and Reuse Project at Earvin "Magic" Johnson Park.
8. Capture and treat stormwater and dry weather flows before they reach the river channel for groundwater recharge, direct use, water recycling, or release for downstream beneficial uses.	8.3. Employ and encourage efficient water use.	PW/LACFCD	The SCWP funding incentivizes and encourages parks and other projects to utilize best practices for water conservation through their scoring system.
8. Capture and treat stormwater and dry weather flows before they reach the river channel for groundwater recharge, direct use, water recycling, or release for downstream beneficial uses.	8.4. Improve water supply and recycling facility operations and maintenance	PW/LACFCD	LARCC is a joint group between LA City, LACFCD and USACE, that was implemented to share information, evaluate, and make recommendations about public, private, and non-profit sector projects along the upper reach of the LA River to expand coordination between responsible water management agencies to streamline operations and maintenance, facility management, funding, and permitting.
8. Capture and treat stormwater and dry weather flows before they reach the river channel for groundwater recharge, direct use, water recycling, or release for downstream beneficial uses.	8.5. Continue measures to clean up the regional groundwater aquifers.	PW/LACFCD	PW is exploring grant opportunities to empower local agencies, and provide technical and financial support for improvement of water quality and reduction of regional groundwater threats.  LARCC is a joint group between LA City, LACFCD and USACE, that was implemented to share information, evaluate, and make recommendations about public, private, and non-profit sector projects along the upper reach of the Los Angeles River, which coordinate with the Water replenishment district, the water purveyors, and the responsible parties to advance groundwater remediation and improve the management and use of the San Fernando groundwater Basins.

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			The SCWP develops corridor-based water quality projects and programs, leading to implementation and operations and maintenance.
	9.1. Improve water	PW/LACFCD	PW is developing a regional water resilience plan referred to as the Los Angeles County Water Plan (CWP), which integrates and builds upon existing local and regional planning efforts to articulate a shared, inclusive, regional path forward to sustainably achieve safe, clean, and reliable water resources for Los Angeles County. The CWP includes draft targets, strategies, and actions developed in conjunction with stakeholder feedback received. Release of the draft CWP for public comment is anticipated by summer 2023.
9. Promote Healthy, Safe,	quality and contribute to the attainment of water		CWP Strategy 6: Collaborating on water quality needs and treatment technologies.
Clean Water	quality requirements to protect public and environmental health.		CWP Action 6.1: Facilitate partnerships and information sharing between agencies within Los Angeles County looking to improve water treatment efficiency and cost through collaboration on piloting and training for new technologies, working with drinking water regulators, sharing of information, lab sharing for emerging contaminant sample analysis (e.g., PFAS/PFOA), public outreach, and leveraging of staff and funding resources.
			The SCWP supports, encourages, and incentivizes watershed water quality projects and program development, implementation, operations and maintenance, adaptive management, and planning refinements of the Watershed Management Programs (WMPs) and Enhanced Watershed Management Programs (EWMPs).
		PW/LACFCD	Watershed groups within PW's LA River Watershed submitted revised WMPs in June 2021 to the Regional Board. As to date, all groups have received "Conditional Approvals" from the Regional Board.
9. Promote Healthy, Safe, Clean Water	9.2. Coordinate water quality improvements with the Safe, Clean Water Program.		Since its inception in fiscal year 2019-2020, the Safe Clean Water Credit Program has received 24 applications with approximately 130 parcels claiming credits and \$3 million in credits issued to applicants for stormwater improvement projects including water quality basins, bioswales, Continuous Deflection Separation (CDS) units, etc.
			The SCWP has approved funding for 13 project concepts under the Technical Resources Program that provides technical and financial support for feasibility studies in the amount of \$28M. Funding referenced is available for projects in various phases which are anticipated to be implemented in coming years.
		PW/LACFCD	Incorporation of Low Impact Development (LID) techniques within the watershed is currently part of the SCWP's review process.
9. Promote Healthy, Safe,	9.3. Coordinate with the Watershed Management Program and Enhanced		The SCWP review process considers factors including, but not limited to: expansion of stormwater capture, removal of pollutants of concern, prioritization of disadvantaged communities, multi-benefit opportunity projects, and nature based solutions.
Clean Water	Watershed Management Program (WMP and		PW representatives attend monthly watershed group meetings to discuss WMP implementation and monitoring activities.
	EWMP) Groups.		Progress of projects and water quality monitoring results for WMPs and Coordinated Integrated Monitoring Programs (CIMPs) are submitted to LA Regional Board through progress and annual reports every June and December.
9. Promote Healthy, Safe, Clean Water	9.4. Increase public awareness of river water quality and watershed health.		The Department of Public Health (DPH) will contact local agencies to determine what water quality testing is currently being performed in recreational areas of the LA River and determine if additional testing is required by December 1, 2023. Currently, LA City Sanitation conducts water quality testing in areas that are used for recreational activity.
			DPH will contact State Water Resources Control Board to determine available funding for water quality testing of the Los Angeles River and posting of the results. DPH will determine based on funding available whether static signs will be posted referring the public to the DPH website for water quality results or if water quality warning signage would need to be posted near rivers as exceedances are identified.
9. Promote Healthy, Safe,	9.5. Improve water quality facility operations	PW/LACFCD	PW has established a Stormwater Improvement Maintenance Working Group that meets monthly.
Clean Water	and maintenance.	I WILACI OD	PW incorporates telemetry systems and sensors in stormwater capture projects to monitor and record flow data.