



THE BOARD OF SUPERVISORS

BOARD MEETING TRANSCRIPT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

THE LOS ANGELES COUNTY BOARD OF SUPERVISORS

TUESDAY, SEPTEMBER 15TH, 2026

SUP. HILDA SOLIS, CHAIR: GOOD MORNING EVERYONE AND WELCOME TO OUR REGULARLY SCHEDULED MEETING OF THE LOS ANGELES COUNTY BOARD OF SUPERVISORS. TODAY IS TUESDAY, SEPTEMBER 15, 2026. WE TAKE NOTE THAT A QUORUM OF THE BOARD IS PRESENT. THE CHIEF EXECUTIVE OFFICER, THE COUNTY COUNSEL, DEPUTY EXECUTIVE OFFICER, AND THE SERGEANT AT ARMS ARE ALL HERE TO ASSIST. AND I JUST WANT TO SAY THAT THERE'S A LOT OF TRAFFIC. WE KNOW FOLKS ARE TRYING TO MAKE THEIR WAY, I KNOW, HERE TO THIS MEETING AND THEY ARE, CITY HALL IS PREPARING FOR THEIR ANNUAL GRITO, WHICH IS THIS EVENING. SO I JUST WANT TO RECOGNIZE THAT THE GRITO IS LATER ON TONIGHT AT MIDNIGHT OR WHATEVER. SO ANYWAY, WE WILL START NOW WITH THE COUNTY'S LAND ACKNOWLEDGEMENT. THANK YOU.

SUP. HILDA SOLIS, CHAIR [VIDEO RECORDING]: THE COUNTY OF LOS ANGELES RECOGNIZES THAT WE OCCUPY LAND ORIGINALLY AND STILL INHABITED AND CARED FOR BY THE TONGVA, TATAVIAM, SERRANO, KIZH AND CHUMASH PEOPLES. WE HONOR AND PAY RESPECT TO THEIR ELDERS AND DESCENDANTS, PAST, PRESENT, AND EMERGING, AS THEY CONTINUE THEIR STEWARDSHIP OF THESE LANDS AND WATERS. WE ACKNOWLEDGE THAT SETTLER COLONIZATION RESULTED IN LAND SEIZURE, DISEASE, SUBJUGATION, SLAVERY, RELOCATION, BROKEN PROMISES, GENOCIDE, AND MULTI-GENERATIONAL TRAUMA. THIS ACKNOWLEDGEMENT



THE BOARD OF
SUPERVISORS

1 DEMONSTRATES OUR RESPONSIBILITY AND COMMITMENT TO TRUTH,
2 HEALING, AND RECONCILIATION, AND TO ELEVATING THE STORIES,
3 CULTURE, AND COMMUNITY OF THE ORIGINAL INHABITANTS OF LOS
4 ANGELES COUNTY. WE ARE GRATEFUL TO HAVE THE OPPORTUNITY TO
5 LIVE AND WORK ON THESE ANCESTRAL LANDS. WE ARE DEDICATED TO
6 GROWING AND SUSTAINING RELATIONSHIPS WITH NATIVE PEOPLES AND
7 LOCAL TRIBAL GOVERNMENTS, INCLUDING IN NO PARTICULAR ORDER.
8 FERNANDENO TATAVIAM BAND OF MISSION INDIANS, GABRIELINO TONGVA
9 INDIANS OF CALIFORNIA TRIBAL COUNCIL, GABRIELENO/TONGVA SAN
10 GABRIEL BAND OF MISSION INDIANS, GABRIELENO BAND OF MISSION
11 INDIANS - KIZH NATION, YUHA AVIATAM OF SAN MANUEL NATION, SAN
12 FERNANDO BAND OF MISSION INDIANS, COASTAL BAND OF CHUMASH
13 NATION, GABRIELINO/TONGVA NATION, GABRIELINO TONGVA TRIBE. TO
14 LEARN MORE ABOUT THE FIRST PEOPLES OF LOS ANGELES COUNTY,
15 PLEASE VISIT THE LOS ANGELES CITY/COUNTY NATIVE AMERICAN
16 INDIAN COMMISSION WEBSITE AT LANAIC.LACOUNTY.GOV.

17
18 **SUP. HILDA SOLIS, CHAIR:** GREAT, AND WITH THAT, THE INVOCATION
19 THIS MORNING WILL BE LED BY PASTOR CHRISTOPHER A. BOURNE FROM
20 THE 2ND BAPTIST CHURCH OF MONROVIA, REPRESENTING THE 5TH
21 DISTRICT, FOLLOWED BY THE PLEDGE OF ALLEGIANCE, WHICH WILL BE
22 LED BY RENE JIMENEZ, FORMER UNITED STATES MARINE CORPS, MV-22,
23 OSPREY CREW CHIEF FROM THE 1ST DISTRICT. IF YOU ARE ABLE,
24 PLEASE JOIN US AND STAND.



THE BOARD OF
SUPERVISORS

PASTOR CHRISTOPHER A. BOURNE: GOOD MORNING. DEAR GOD, WE COME
THANKING YOU FIRST OF ALL FOR THIS DAY, A DAY THAT WE HAVE
NEVER SEEN BEFORE. THANK YOU FOR YOUR PROTECTION AS WE'VE
TRAVELED OVER THE HIGHWAYS TO COME TO THIS SACRED PLACE. NOW,
FATHER, TODAY I PRAY YOUR BLESSINGS OVER EVERY SUPERVISOR,
EVERY STAFF MEMBER, EVERY PUBLIC SERVANT, EVERY COMMUNITY
LEADER, EVERY RESIDENT THAT'S REPRESENTED HERE TODAY. I PRAY
THAT YOU GIVE WISDOM BEYOND HUMAN UNDERSTANDING. I PRAY THAT
YOU WILL GIVE THEM WISDOM FOR EVERY COMPLEX DECISION THAT MUST
BE MADE. I PRAY THAT YOU GIVE THEM DISCERNMENT TO KNOW NOT
ONLY WHAT TO DO BUT HOW TO DO IT. I THANK YOU FOR THE
INTEGRITY THAT EACH OF THESE LEADERS WALK IN. I PRAY FATHER
THAT THEIR DECISIONS WILL BE GOVERNED WITH TRUTH, THAT THEY
WILL WORK BEING ACCOUNTABLE, THAT JUSTICE AND PERSONAL
INTERESTS AND PLEASURES WILL NOT JUST TAKE SUPERSEDE THE PLANS
THAT YOU HAVE FOR OUR COMMUNITY AND OUR LEADERS. THANK YOU FOR
UNITY TODAY. THANK YOU GOD THAT YOU WILL GIVE THEM THE
STRENGTH THAT THEY NEED. I PRAY FOR THEM PERSONALLY THAT YOU
WILL BLESS EACH AND EVERY ONE OF THEM. KEEP THEM HEALTHY AND
STRONG. I THANK YOU FOR OUR FIRST RESPONDERS. GOD THAT YOU
WILL CONTINUE TO WATCH OVER THEM. NOW BLESS EVERY PROGRAM,
EVERY DECISION THAT THEY MUST MAKE, AND I THANK YOU FOR THIS
TIME, AND I ASK IT IN JESUS CHRIST OUR LORD, AMEN.

RENE JIMENEZ: GOOD MORNING. PLEASE FACE THE FLAG. PLACE YOUR



THE BOARD OF
SUPERVISORS

1 RIGHT HAND OVER YOUR HEART. IF YOU'RE A VETERAN, YOU MAY
2 RENDER A HAND SALUTE AND JOIN ME IN THE PLEDGE OF ALLEGIANCE.
3 I PLEDGE ALLEGIANCE TO THE FLAG OF THE UNITED STATES OF
4 AMERICA AND TO THE REPUBLIC FOR WHICH IT STANDS ONE NATION
5 UNDER GOD INDIVISIBLE WITH LIBERTY AND JUSTICE FOR ALL. THANK
6 YOU.

7

8 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR BARGER.

9

10 **SUP. KATHRYN BARGER:** PASTOR BOURNE, THANK YOU FOR THE
11 INSPIRATIONAL WORDS IN OPENING OUR BOARD MEETING AND THANK YOU
12 FOR THE PRAYERS. PLEASE JOIN ME IN WELCOMING PASTOR
13 CHRISTOPHER A. BOURNE, SENIOR PASTOR OF THE HISTORIC SECOND
14 BAPTIST CHURCH OF MONROVIA. BORN AND RAISED IN MONROVIA,
15 PASTOR BORN IS A PROUD SON OF THE COMMUNITY AND HAS DEDICATED
16 MUCH OF HIS LIFE TO FAITH, FAMILY, LEADERSHIP, AND SERVICE. HE
17 EARNED HIS DEGREE IN RELIGION AND LEADERSHIP FROM VANGUARD
18 UNIVERSITY IN COSTA MESA. UNDER HIS LEADERSHIP, SECOND BAPTIST
19 CHURCH CONTINUES TO BUILD UPON ITS RICH LEGACY WHILE REACHING
20 A NEW GENERATION THROUGH COMMUNITY OUTREACH, YOUTH AND FAMILY
21 MINISTRY AND SERVICE BEYOND THE WALLS OF THE CHURCH. PASTOR
22 BOURNE IS RECOGNIZED AS A RESPECTED COMMUNITY LEADER WHO
23 REMAINS COMMITTED TO ENCOURAGING YOUNG PEOPLE, STRENGTHENING
24 FAMILIES AND MAKING A POSITIVE DIFFERENCE THROUGHOUT MONROVIA
25 AND, I WOULD ARGUE, THE ENTIRE COUNTY. TOGETHER WITH HIS WIFE,



THE BOARD OF
SUPERVISORS

1 HEATHER, AND THEIR TWO CHILDREN, SAVANNAH AND CHRISTOPHER II,
2 PASTOR BOURNE CONTINUES TO BUILD A LASTING LEGACY OF FAITH,
3 FAMILY, AND SERVICE IN THE COMMUNITY THEY PROUDLY CALL HOME. I
4 LOVE THE THEME, FAITH, FAMILY, AND COMMUNITY. PASTOR BOURNE,
5 THANK YOU FOR JOINING US TODAY, FOR LEADING US IN THIS
6 MORNING'S INVOCATION AND FOR YOUR FAITHFUL LEADERSHIP AND
7 DEDICATED SERVICE TO THE MONROVIA COMMUNITY. WE ARE LUCKY TO
8 HAVE YOU AND WE TREASURE EVERYTHING YOU DO ON BEHALF OF NOT
9 ONLY THE RESIDENTS OF MONROVIA BUT THE COUNTY OF LOS ANGELES.
10 SO ON BEHALF OF THE COUNTY, I'D LIKE TO PRESENT THE
11 CERTIFICATE OF APPRECIATION FOR LEADING US TODAY. THANK YOU
12 THANK YOU, SIR. GREAT WORDS.

13
14 **SUP. HILDA SOLIS, CHAIR:** YES, AND NOW I AM VERY HONORED TO
15 RECOGNIZE RENE JIMENEZ FOR LEADING US TODAY IN THE PLEDGE OF
16 ALLEGIANCE. RENEE IS FROM THE 1ST DISTRICT. HE IS A PROUD L.A.
17 PUENTE RESIDENT AND A VETERAN OF THE UNITED STATES MARINE
18 CORPS. AFTER GRADUATING FROM BREA OLINDA HIGH SCHOOL, HE
19 ENLISTED AND WENT ON TO SERVE FIVE YEARS AS AN MV-22 OSPREY
20 CREW CHIEF. THIS IS A ROLE THAT CARRIED IMMENSE RESPONSIBILITY
21 FROM AIRCRAFT MAINTENANCE TO FLIGHT SAFETY AND SECURE
22 TRANSPORT OF SERVICE MEMBERS AND EQUIPMENT. HIS SERVICE
23 SPANNED FROM 2008 TO 2013, DURING WHICH HE ACHIEVED THE RANK
24 OF CORPORAL AND EARNED NUMEROUS DISTINCTIONS, INCLUDING THE
25 MARINE CORPS GOOD CONDUCT MEDAL, THE NATIONAL DEFENSE SERVICE



THE BOARD OF
SUPERVISORS

1 MEDAL, AND THE GLOBAL WAR ON TERRORISM MEDAL. FOLLOWING HIS
2 SERVICE, RENE CONTINUED HIS PATH OF LEADERSHIP AND PUBLIC
3 SERVICE AT MOUNT SAN ANTONIO COLLEGE, WHERE HE BECAME THE
4 STUDENT BODY PRESIDENT. IT WAS THERE THAT HE DEEPEMED HIS
5 COMMITMENT TO MENTORSHIP, COMMUNITY SERVICE, AND ENVIRONMENTAL
6 STEWARDSHIP, VALUES THAT HE CONTINUES TO GUIDE THROUGH HIS
7 WORK TODAY. RENE NOW SERVES AS DEPUTY DIRECTOR OF THE SAN
8 GABRIEL VALLEY CONSERVATION CORPS, WHERE HE LEADS IMPACTFUL
9 WORKFORCE DEVELOPMENT AND ENVIRONMENTAL PROGRAMS FOR OUR YOUTH
10 AT RISK. UNDER RENE'S LEADERSHIP, THESE PROGRAMS OFFER YOUTH
11 JOB TRAINING, INDUSTRY-RECOGNIZED CERTIFICATIONS, HAND-ON
12 EXPERIENCE IN URBAN GREENING, FORESTRY, HAZARDOUS FUELS,
13 REDUCTION, WATERSHED RESTORATION, GRAFFITI ABATEMENT, AND
14 ORGANIC FARMING. HE HAS PLAYED A CRITICAL ROLE IN IMPLEMENTING
15 CLIMATE RESILIENCE PROJECTS ACROSS LOS ANGELES COUNTY,
16 PARTICULARLY LARGE-SCALE TREE PLANNING IN DISADVANTAGED
17 COMMUNITIES. RENE'S PROFOUND COMMITMENT TO MENTORING THE NEXT
18 GENERATION OF ENVIRONMENTAL LEADERS IS VERY INSPIRING. I HAVE
19 SEEN HIM IN ACTION AND I TRULY, TRULY APPRECIATE YOUR
20 STEWARDSHIP AND CONTINUED INVOLVEMENT. HE'S CARRYING ON A
21 PROJECT FOR THE COUNTY RIGHT NOW OVER AT SANTA FE DAM, ALONG
22 WITH HIS COLLEAGUES. AND HE HAS BEEN THERE TO HELP US IN SO
23 MANY OCCASIONS. SO THANK YOU FOR YOUR LEADERSHIP. AND WE ARE
24 PROUD TODAY TO RECOGNIZE YOU ON BEHALF OF ALL THE COUNTY BOARD
25 MEMBERS HERE FOR LEADING US TODAY IN THE PLEDGE OF ALLEGIANCE



THE BOARD OF
SUPERVISORS

1 AND FOR SERVING OUR GREAT COUNTY. THANK YOU SO MUCH, RENE, AND
2 GOD BLESS YOU. SUPERVISOR BARGER.

3
4 **SUP. KATHRYN BARGER:** AND NOW I WOULD LIKE TO INTRODUCE YOU TO
5 LUCA. WHERE IS LUCA? HERE COMES LUCA. THIS HANDSOME BOY IS A
6 ONE-AND-A-HALF-YEAR-OLD BULL TERRIER. LUCA WAS BROUGHT INTO
7 THE AGOURA CARE CENTER IN APRIL AS A STRAY. HE IS A GENTLE
8 GIANT, AND HE TRULY IS, WITH A CALM, SWEET DEMEANOR AND AN
9 EASYGOING PERSONALITY. HE'S FRIENDLY WITH OTHER DOGS AND WOULD
10 MAKE A GREAT COMPANION. IF YOU'D LIKE TO MEET LUCA, CALL THE
11 AGOURA CARE CENTER AT 818-991-0071. AND LUCA OBVIOUSLY WAS A
12 STRAY, BUT KNOWS HOW TO SIT, SHAKE HANDS, AND AGAIN IS REALLY
13 WONDERFUL WITH OTHER ANIMALS. SO THANK YOU FOR BRINGING LUCA
14 DOWN AT THE AGOURA CARE CENTER. YOU CAN CALL 818-991-0071. AND
15 THEN ABOVE US, WE'VE GOT THE PALMDALE PROMOTION. AND THIS IS
16 OUR PET FROM PALMDALE THAT'S GOING TO BE UP ON THE SCREEN.
17 THIS IS, I WAS GOING TO SAY GUILLERMO, BUT IT'S GUERO. HE'S AN
18 EIGHT-YEAR-OLD PIT BULL AND LABRADOR MIX. HE WAS SURRENDERED
19 BY HIS OWNER BECAUSE THEY WERE MOVING AND THEY COULDN'T BRING
20 HIM WITH THEM. AS A SENIOR DOG, HE'S A LITTLE SHYER, SLOWER,
21 AND CALMER THAN HE ONCE WAS, BUT HE'S STILL GOT A LOT OF LOVE
22 TO GIVE. IF YOU'RE LOOKING FOR A RELAXED DOG TO CUDDLE UP
23 WITH, HE COULD BE THE PERFECT FIT. YOU CAN CALL THE PALMDALE
24 CARE CENTER AT 661-575-2888 TO GIVE THE SWEET SENIOR THE LOVE
25 AND LIFE THAT HE DESERVES. I ALSO WANTED TO HIGHLIGHT THE



THE BOARD OF
SUPERVISORS

1 DOWNEY ANIMAL CARE CENTER IS AT 97% CAPACITY FOR DOGS AND THEY
2 NEED THE COMMUNITY'S HELP TO FIND HOMES FOR THOSE PETS THAT
3 ARE THERE. ADOPTION FEES ARE WAIVED FOR DOGS IN DOWNEY UNTIL
4 POPULATION LEVELS STABILIZE. IF YOU'RE THINKING ABOUT
5 ADOPTING, NOW IS THE TIME TO FIND YOUR NEW BEST FRIEND. IF YOU
6 WANT TO FOSTER, WE WOULD WELCOME THAT AS WELL. AND ALL ANIMAL
7 CARE CENTERS ARE OPEN MONDAY THROUGH SATURDAY FROM 11 A.M. TO
8 5 P.M. FOR WALK-INS. YOU CAN VISIT ANIMALCARE.LACOUNTY.GOV TO
9 SEE ALL THE PETS WHO COULD BE YOURS. AGAIN, THANK YOU FOR
10 BRINGING THE BEAUTIFUL LITTLE LUCA DOWN. THANK YOU MADAM
11 CHAIR.

12
13 **SUP. HILDA SOLIS, CHAIR:** THANK YOU SO MUCH. WITH THAT
14 EXECUTIVE OFFICER PLEASE CALL THE AGENDA.

15
16 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** GOOD MORNING MADAM
17 CHAIR AND MEMBERS OF THE BOARD. TODAY'S AGENDA WILL BEGIN ON
18 PAGE TWO SET MATTER ITEM SM 1. ON SET MATTER 1 SUPERVISOR
19 SOLIS REQUESTS THAT THIS ITEM BE CONTINUED TO SEPTEMBER 22,
20 2026, AS INDICATED ON THE SUPPLEMENTAL AGENDA. ON PAGE THREE,
21 CONSENT CALENDAR BOARD OF SUPERVISORS, ITEMS 2 THROUGH 23. ON
22 ITEM 2, THIS INCLUDE AN ADDITION AS INCLUDED ON THE
23 SUPPLEMENTAL AGENDA. ON ITEM 8, SUPERVISOR HAHN REQUEST THAT
24 THIS ITEM BE HELD. ALSO THIS INCLUDES A REVISION AS INDICTED
25 ON THE SUPPLEMENTAL ADGENDA. ON ITEM 11, THIS INCLUDES A



THE BOARD OF
SUPERVISORS

1 REVISION AS INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM 20,
2 SUPERVISOR MITCHELL REQUEST THAT THIS ITEM BE HELD. ON ITEM
3 22, SUPERVISOR HAHN REQUEST THAT THIS ITEM BE CONTINUED TO
4 OCTOBER 6, 2026. ON PAGE 17, ADMINISTRATIVE MATTERS, ITEMS 24
5 THROUGH 72. ON ITEM 25, THE CHIEF EXECUTIVE OFFICER REQUESTS
6 THIS ITEM BE CONTINUED TO OCTOBER 20, 2026. ALSO, THIS
7 INCLUDES A CORRECTION AS INDICATED ON THE SUPPLEMENTAL AGENDA.
8 ON ITEM 28, SUPERVISOR MITCHELL RECUSED HERSELF PURSUANT TO
9 GOVERNMENT CODE SECTION 84308 BECAUSE SHE RECEIVED A
10 CONTRIBUTION OR CONTRIBUTIONS OF MORE THAN \$500 WITHIN THE
11 PAST 12 MONTHS FROM ANGELA AL MINIFIELD WHO IS A PARTY,
12 PARTICIPANT OR AGENT OF A PARTY OR PARTICIPANT IN THE
13 PROCEEDING. ON ITEM 37, SUPERVISOR MITCHELL IS ABSTAINING FROM
14 THE VOTE. ON ITEM 38, THE CHIEF PROBATION OFFICER REQUEST THIS
15 ITEM BE CONTINUED TO OCTOBER 20, 2026. ON ITEMS 42, 43 AND 44,
16 SUPERVISOR MITCHELL REFUSED HERSELF PURSUANT TO GOVERNMENT
17 CODE SECTION 84308 BECAUSE SHE RECEIVED A CONTRIBUTION OR
18 CONTRIBUTIONS OF MORE THAN \$500 WITHIN THE PAST 12 MONTHS FROM
19 ANGELA L. MINNIFIL, WHO IS A PARTY, PARTICIPANT, OR AGENT OF A
20 PARTY OR PARTICIPANT IN THE PROCEEDING. ON PAGE 39, THIS
21 INCLUDES MISCELLANEOUS ADDITIONS TO THE AGENDA WHICH WERE
22 POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING AS
23 INDICATED ON THE SUPPLEMENTAL AGENDA. ITEMS 70A AND 70B. ON
24 ITEM 70A THIS ITEM WILL BE HELD FOR REPORT ON PAGE 40 SPECIAL
25 DISTRICT AGENDA. THIS IS THE AGENDA FOR THE MEETING OF THE LOS



THE BOARD OF
SUPERVISORS

1 ANGELES COUNTY DEVELOPMENT AUTHORITY ITEMS 1D THROUGH 5D. ON
2 ITEM 5D THIS IS IN ADDITION AS INDICATED ON THE SUPPLEMENTAL
3 AGENDA. ON PAGE 45 NOTICES OF CLOSED SESSION ITEMS CS1 THROUGH
4 CS8. ON CS1 THROUGH CS4, COUNTY COUNSEL REQUESTS THAT THESE
5 ITEMS BE CONTINUED TO OCTOBER 20, 2026, AS INDICATED ON THE
6 POSTED AGENDA. ON CS5, COUNTY COUNSEL REQUESTS THAT THIS ONE
7 CASE BE CONTINUED ONE WEEK TO SEPTEMBER 22, 2026, AND ONE CASE
8 BE CONTINUED TO OCTOBER 20, 2026, AS INDICATED ON THE POSTED
9 AGENDA. ON CS6, SUPERVISOR SOLIS REQUESTS THAT THIS ITEM BE
10 CONTINUED TO OCTOBER 20, 2026, AS INDICATED ON THE POSTED
11 AGENDA. ON CS7, THE CHIEF EXECUTIVE OFFICER REQUESTS THAT THIS
12 ITEM BE CONTINUED ONE WEEK TO SEPTEMBER 22, 2026. ON ITEM CS8,
13 THIS IS IN ADDITION AS INDICATED ON THE SUPPLEMENTAL AGENDA.
14 THE REQUEST FOR CONTINUANCES THROUGH CS8 ARE BEFORE YOU. THAT
15 COMPLETES THE READING OF THE AGENDA. MADAM CHAIR.

16
17 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. MOVED BY SUPERVISOR
18 BARGER, SECONDED BY SUPERVISOR HAHN TO APPROVE THE ITEMS. THAT
19 WILL BE THE ORDER. EXECUTIVE OFFICER, PLEASE PLAY THE CODE OF
20 CONDUCT.

21
22 **EXECUTIVE OFFICER [AUDIO RECORDING]:** LADIES AND GENTLEMEN, MAY
23 I PLEASE HAVE YOUR ATTENTION. THE MEETING OF THE LOS ANGELES
24 COUNTY BOARD OF SUPERVISORS IS ABOUT TO COMMENCE. A CODE OF
25 CONDUCT WILL NOW BE READ AND WE REQUEST THAT YOU COMPLY WITH



THE BOARD OF
SUPERVISORS

1 IT TO ENSURE THE EFFICIENT ADMINISTRATION OF THE MEETING.
2 MEMBERS OF THE PUBLIC, IT IS YOUR RIGHT TO PARTICIPATE IN
3 TODAY'S BOARD HEARING AND THE BOARD ENCOURAGES SUCH
4 PARTICIPATION. HOWEVER, THE RIGHT OF THE PUBLIC TO ADDRESS THE
5 BOARD MUST BE BALANCED WITH THE NEED TO ENSURE THAT PUBLIC
6 COMMENT DOES NOT INTERFERE WITH THE ORDERLY COURSE OF THE
7 BOARD'S BUSINESS. ALL ARE REMINDED TO ABIDE BY THE FOLLOWING
8 RULES. SPEAKERS MUST CEASE SPEAKING IMMEDIATELY WHEN THEIR
9 TIME HAS ENDED. PUBLIC COMMENT ON AGENDA ITEMS MUST RELATE TO
10 THE SUBJECT MATTER OF THAT ITEM. GENERAL PUBLIC COMMENT IS
11 LIMITED TO SUBJECTS WITHIN THE JURISDICTION OF THE BOARD.
12 PUBLIC COMMENT DOES NOT INCLUDE THE RIGHT TO ENGAGE IN A
13 DIALOGUE WITH BOARD MEMBERS OR STAFF. PLEASE REMAIN RESPECTFUL
14 OF THE FORUM AND REFRAIN FROM UTTERING, WRITING, OR DISPLAYING
15 PROFANE, PERSONAL, THREATENING, DEROGATORY, DEMEANING, OR
16 OTHER ABUSIVE STATEMENTS TOWARD THE BOARD, ANY MEMBER THEREOF,
17 STAFF, OR ANY OTHER PERSON. MEMBERS OF THE AUDIENCE SHOULD BE
18 RESPECTFUL OF THE VIEWS EXPRESSED BY SPEAKERS, STAFF, AND
19 BOARD MEMBERS, AND MAY NOT CLAP, CHEER, WHISTLE, OR OTHERWISE
20 DISRUPT THE ORDERLY CONDUCT OF THE MEETING. ANY PERSON
21 ENGAGING IN CONDUCT THAT DISRUPTS THE MEETING IS SUBJECT TO
22 BEING REMOVED FROM THE BOARD MEETING. AND FINALLY, IF YOU
23 WITNESS CONDUCT OR BEHAVIOR BY OTHER MEMBERS OF THE PUBLIC
24 THAT DISRUPTS YOUR ABILITY TO REMAIN ENGAGED OR PARTICIPATE IN
25 THIS MEETING, PLEASE NOTIFY THE SERGEANT AT ARMS OR OTHER



THE BOARD OF
SUPERVISORS

1 COUNTY STAFF. THANK YOU FOR YOUR COOPERATION.

2

3 **SUP. HILDA SOLIS, CHAIR:** THANK YOU AND WITH THAT TODAY'S
4 MEETING ORDER WILL BE THE FOLLOWING PUBLIC COMMENT ON ITEMS
5 NOT HELD FOR DISCUSSION BY THE BOARD INCLUDING THE CLOSED
6 SESSION. MATTER MATTERS FOLLOWED BY ITEM 8, ITEM 70-A, ITEM
7 20, GENERAL PUBLIC COMMENT, AND FINISHING WITH CLOSED SESSION.
8 BEFORE WE BEGIN, EXECUTIVE OFFICER, PLEASE READ THE CALLING
9 INFORMATION AND EXPLAIN THE SPEAKING RULES TO THE PUBLIC.

10

11 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** GOOD MORNING,
12 MEMBERS OF THE PUBLIC. INDIVIDUALS PARTICIPATING IN PUBLIC
13 COMMENT EITHER BY PHONE OR IN-PERSON WILL HAVE THE OPPORTUNITY
14 TO REGISTER FOR THEIR DESIRED ITEMS PRIOR TO THE AGENDA ITEM
15 BEING HEARD. WE ENCOURAGE ALL MEMBERS OF THE PUBLIC TO
16 REGISTER TO SPEAK TO DURING TODAY'S MEETING ON OUR WEBSITE AT
17 WWW.PUBLICCOMMENT.LACOUNTY.GOV. REGISTERING ONLINE WILL ALLOW
18 YOU TO IDENTIFY AGENDA ITEMS THAT YOU ARE INTERESTED IN
19 ADDRESSING. YOU WILL RECEIVE A CONFIRMATION EMAIL WITH FURTHER
20 INSTRUCTIONS. TO RECEIVE NOTIFICATIONS VIA TEXT MESSAGE ON
21 YOUR PHONE WHEN THE ITEM YOU WISH TO ADDRESS IS NEXT, JUST
22 ENTER YOUR PHONE NUMBER ON THE WEBSITE. IF YOU DO NOT HAVE A
23 COMPUTER OR WISH TO MAKE A COMMENT AT ANY TIME WHEN THE AGENDA
24 ITEM IS ACTIVE, YOU MAY CALL 213-444-2600 AND PRESS STAR. THEN
25 FOLLOW THE INSTRUCTIONS TO REGISTER. AN OPERATOR WILL BE ON



THE BOARD OF
SUPERVISORS

1 THE PHONE TO ASSIST. YOU CAN FIND MORE INFORMATION ON OUR
2 WEBSITE AT BOS.LACOUNTY.GOV. PLEASE CLICK ON REMOTE
3 PARTICIPATION INSTRUCTIONS FOR MORE INFORMATION. YOU WILL HAVE
4 OPPORTUNITY TO ADDRESS THE BOARD THROUGHOUT THE MEETING. FOR
5 ITEMS NOT HELD BY THE BOARD, YOU WILL RECEIVE ONE MINUTE FOR
6 ONE ITEM AND UP TO TWO MINUTES FOR TWO OR MORE ITEMS. FOR
7 ITEMS HELD BY SUPERVISORS YOU WILL HAVE ONE MINUTE TO ADDRESS
8 THE BOARD AND ONE MINUTE TO ADDRESS THE BOARD ON GENERAL
9 PUBLIC COMMENT. PLEASE CLEARLY STATE YOUR NAME AND INDICATE
10 THE AGENDA ITEM NUMBERS YOU WILL BE ADDRESSING. PLEASE NOTE
11 ONCE YOUR TIME HAS EXPIRED WE WILL IMMEDIATELY MOVE TO THE
12 NEXT SPEAKER. WHEN IT IS YOUR TURN TO SPEAK IF REGISTERED YOUR
13 NAME OR THE LAST FOUR DIGITS OF YOUR PHONE NUMBER WILL BE
14 CALLED. TO ENSURE WE HEAR FROM BOTH IN-PERSON AND REMOTE
15 SPEAKERS, WE WILL ALTERNATE BETWEEN THE TWO SPEAKING CUES.
16 MEMBERS OF THE PUBLIC WHO ARE IN ATTENDANCE, WHEN YOU HEAR OR
17 SEE YOUR NAME DISPLAYED ON THE SCREEN, PLEASE COME DOWN TO THE
18 FRONT OF THE BOARDROOM AND STAFF WILL ASSIST YOU. PLEASE DO
19 NOT APPROACH THE PODIUM UNTIL DIRECTED TO DO SO. ALSO, FOR
20 MEMBERS OF THE PUBLIC IN ATTENDANCE, PLEASE NOTE THAT WE HAVE
21 A CONSTITUENT ASSISTANCE TEAM THAT INCLUDES REPRESENTATIVES
22 FROM THE DEPARTMENTS OF MENTAL HEALTH, PUBLIC HEALTH, HEALTH
23 SERVICES, PUBLIC SOCIAL SERVICES, CHILDREN AND FAMILY
24 SERVICES, HOMELESS SERVICES AND HOUSING, AND PARKS AND
25 RECREATION IN THE AUDIENCE SHOULD YOU NEED ASSISTANCE FROM



THE BOARD OF
SUPERVISORS

1 THEM. AT THIS TIME WE WILL HEAR FROM MEMBERS OF THE PUBLIC
2 WISHING TO ADDRESS THE BOARD ON ALL ITEMS NOT HELD FOR
3 DISCUSSION BY THE SUPERVISORS, INCLUDING CLOSED SESSION
4 MATTERS. THE CONSENT ITEMS WILL BE ACTED UPON WITH ONE MOTION.
5 FOR MEMBERS OF THE PUBLIC ALREADY ON THE PHONE, IF YOU HAVE
6 SIGNED UP TO SPEAK FOR THESE ITEMS, YOU DO NOT NEED TO DO
7 ANYTHING FURTHER. IF YOU ARE ON THE PHONE, YOU HAVE NOT SIGNED
8 UP TO SPEAK AND WOULD LIKE TO COMMENT ON THESE ITEMS, PLEASE
9 PRESS STAR NOW AND FOLLOW THE PROMPTS TO BE PLACED IN THE
10 SPEAKING QUEUE. IF YOU ARE WATCHING THE MEETING AND WOULD LIKE
11 TO ADDRESS THE BOARD ON THESE ITEMS, PLEASE CALL 213-444-2600,
12 PRESS STAR, AND FOLLOW THE PROMPTS. AN OPERATOR WILL BE ON THE
13 PHONE TO ASSIST. PLEASE BE PREPARED TO INDICATE THE AGENDA
14 ITEM NUMBERS THAT YOU WISH TO ADDRESS.

15
16 **EXECUTIVE OFFICER:** WE WILL NOW CALL IN IN PERSON SPEAKERS AND
17 WHILE THEY'RE COMING FORWARD WE WILL TAKE REMOTE SPEAKERS.
18 THIS WILL BE FOR ALL ITEMS NOT HELD BY THE BOARD FOR
19 DISCUSSION AND CLOSED SESSION ITEMS. WILL THE FOLLOWING
20 INDIVIDUALS PLEASE COME FORWARD AND STAFF WILL ASSIST YOU.
21 PAUL MITRE AND CHICHI NAVARRO. ADRIANA BAUTISTA, YOUR LINE IS
22 OPEN. PLEASE STATE THE AGENDA ITEMS YOU'RE ADDRESSING AND
23 BEGIN.

24
25 **ADRIANA BAUTISTA:** HI, I AM ADDRESSING ITEM NUMBER 30 IN



THE BOARD OF
SUPERVISORS

1 REGARDS TO THE EATON FIRE. I'M CALLING WITH ALTADENA RC
2 COMMUNITY LAND TRUST AND I WOULD LIKE TO REQUEST THAT THERE BE
3 AN AFTER-ACTION REPORT SPECIFIC TO THE EATON FIRE DUE TO --

4
5 **SUP. HILDA SOLIS, CHAIR:** MA'AM, THAT ITEM IS BEING HELD YOU'RE
6 GOING TO HEAR A PRESENTATION SO AND YOU

7
8 **ADRIANA BAUTISTA:** OH, OKAY.

9
10 **SUP. HILDA SOLIS, CHAIR:** CAN AFTER ACTION REPORT AND THEN YOU
11 CAN ALSO CALL IN AT THAT TIME. THANK YOU.

12
13 **EXECUTIVE OFFICER:** THANK YOU.

14
15 **ADRIANA BAUTISTA:** OKAY, THANKS.

16
17 **EXECUTIVE OFFICER:** WE WILL NOW GO TO OUR IN-PERSON SPEAKERS.
18 PLEASE BEGIN.

19
20 **PAUL MITRE:** MY NAME IS PAUL MITRE. I'M SPEAKING ON ITEM 21.
21 GOOD MORNING. MY NAME IS PAUL MITRA. I'M HERE ON BEHALF OF THE
22 LOS ANGELES COUNTY LIFEGUARD ASSOCIATION. WE WOULD LIKE TO
23 START OUT BY THANKING SUPERVISOR HOLLY MITCHELL AND SUPERVISOR
24 LINDSEY HORVATH IN YOUR LEADERSHIP IN ENSURING THAT LOS
25 ANGELES COUNTY LIFEGUARDS REMAIN AT WILL ROGERS AND DOCKWEILER



THE BOARD OF
SUPERVISORS

1 STATE BEACHES. WILL ROGERS AND DOCKWEILER ARE NOT ISOLATED
2 BEACHES. THEY ARE CRITICAL PIECES IN AN INTERCONNECTED
3 REGIONAL EMERGENCY RESPONSE SYSTEM. THERE ARE MORE THAN THE
4 BEACHES ARE MORE THAN JUST ABOUT EMERGENCY OPERATIONS THOUGH.
5 OUR PRESENCE THEIR SUPPORT JUNIOR LIFEGUARDS, WATER SAFETY
6 AWARENESS, YOUTH PROGRAMS, RECRUITMENT AND COMMUNITY
7 ENGAGEMENT. WE ARE COMMITTED TO PROTECTING THESE PROGRAMS AND
8 THIS REGIONAL SYSTEM MOVING FORWARD INTO THE FUTURE. WE WOULD
9 LIKE TO THANK SUPERVISOR MITCHELL AND SUPERVISOR HORVATH FOR
10 PROVIDING STABILITY DURING THIS TIME TODAY. WE LOOK FORWARD TO
11 WORKING WITH THE STATE AND WITH THE COUNTY IN TURNING THIS
12 SIX-MONTH AGREEMENT INTO A STRONG LONG-TERM SOLUTION.

13
14 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

15
16 **CHICHI NAVARRO:** SORRY, Y'ALL. THEY GOT ME DOING ALL THIS KIND
17 OF WORK. ALL RIGHT Y'ALL MY NAME IS CHICHI NAVARRO I'M PART OF
18 THE TRANS LATINA COALITION. TODAY I WILL BE TALKING ON GENERAL
19 PUBLIC COMMENT AS WELL AS ITEMS LET ME SEE HERE 20 I KNOW 22
20 IS NOT BEING HEARD. 37 AS WELL AS ITEM NUMBER 40. JUST LET ME
21 KNOW WHEN MY TIME BEGINS.

22
23 **SUP. HOLLY J. MITCHELL:** OH, SHE ALREADY STARTED.

24
25 **DAWYN R. HARRISON:** GENERAL PUBLIC COMMENT WILL COME AT THE END



THE BOARD OF
SUPERVISORS

1 OF THE MEETING, BUT YOU CAN SPEAK ON THE OTHER ITEMS.

2

3 **CHICHI NAVARRO:** OKAY, PERFECT. YEAH, SO I JUST WANTED TO GO
4 AHEAD AND SHOWCASE SUPPORT FOR ITEM NUMBER 20. THANK YOU FOR
5 INTRODUCING THIS. THIS IS ONLY THE BEGINNING.

6

7 **DAWYN R. HARRISON:** AGENDA ITEM 20 IS ALSO BEING HELD. YOU HAVE
8 TO TALK ON THE ITEMS THAT ARE NOT BEING HELD.

9

10 **CHICHI NAVARRO:** SO THAT WOULD BE ITEM NUMBER 37 AND 40. I WILL
11 GO AHEAD AND OPPOSE ON ITEM NUMBER 37. AND THEN FOR ITEM
12 NUMBER 40, I WOULD ALSO LIKE TO OPPOSE THAT. THANK YOU SO
13 MUCH.

14

15 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, THAT CONCLUDES THE
16 TIME FOR PUBLIC COMMENT ON THESE ITEMS.

17

18 **SUP. HILDA SOLIS, CHAIR:** DID HE SIGN UP? DID YOU SIGN UP,
19 JOSE? DID YOU WANT TO SPEAK ON THESE ITEMS THAT ARE NOT HELD?
20 OKAY LET'S MOVE ON PLEASE. EXECUTIVE OFFICE? EXECUTIVE OFFICE?
21 WHERE ARE WE AT? IS THAT IT? OKAY. SEEING NO OTHER PUBLIC
22 MEMBERS ADDRESSING THE BOARD THESE ITEMS WILL BE MOVED BY
23 SUPERVISOR HORVATH,

24

25 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** EXCUSE ME.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS, CHAIR:** BY SUPERVISOR MITCHELL.

3

4 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** MADAM CHAIR,
5 MEMBERS OF THE BOARD THE FOLLOWING ITEMS ARE BEFORE YOU.

6

7 **SUP. HILDA SOLIS, CHAIR:** GO AHEAD.

8

9 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** ITEMS 2 THROUGH 7,
10 ITEMS 9 THROUGH 19, ITEM 21, ITEM 23 AND 24, ITEM 26 AND 27,
11 ITEM 28, ITEM 28 WITH SUPERVISOR MITCHELL RECUSING FROM THE
12 VOTE. ITEM 26, 29 THROUGH 36, ITEM 37 WITH SUPERVISOR MITCHELL
13 ABSTAINING. ITEM 39 THROUGH 41 ITEM 42 THROUGH 44 WITH
14 SUPERVISOR MITCHELL RECUSING FROM THE VOTE ITEM. 45 THROUGH 69
15 ITEM, 70B AND ITEMS 1D THROUGH 5D THESE ITEMS ARE BEFORE YOU.

16

17 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SORRY. I GOT AHEAD OF YOU
18 THERE. MOVED BY SUPERVISOR HORVATH SECONDED BY SUPERVISOR
19 MITCHELL TO APPROVE THESE ITEMS WITH THE EXCEPTIONS NOTED BY
20 THE EXECUTIVE OFFICER, PLEASE CALL THE ROLL, EXECUTIVE
21 OFFICER.

22

23 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SUPERVISOR
24 MITCHELL?

25



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL: AYE.**

2

3 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: SUPERVISOR**
4 **HORVATH?**

5

6 **SUP. LINDSEY P. HORVATH: AYE.**

7

8 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: SUPERVISOR HAHN?**

9

10 **SUP. JANICE HAHN: AYE.**

11

12 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: SUPERVISOR BARGER?**

13

14 **SUP. KATHRYN BARGER: AYE.**

15

16 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: SUPERVISOR SOLIS?**

17

18 **SUP. HILDA SOLIS, CHAIR: AYE.**

19

20 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: MADAM PASSES. I**
21 **MEAN, MADAM, EXCUSE ME. ITEM PASSES. VERY GOOD.**

22

23 **SUP. HILDA SOLIS, CHAIR: MOVING ON, EXECUTIVE OFFICER, TO ITEM**
24 **8. DO YOU WANT TO INTRODUCE THAT?**

25



THE BOARD OF
SUPERVISORS

1 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** WE WILL NOW MOVE
2 ON TO ITEM 8, MOTION TO PROCLAIM NOVEMBER 24, 2026, AS
3 ANTIPHOSPHOLID SYNDROME AWARENESS DAY THROUGHOUT LOS ANGELES
4 COUNTY, WHICH WAS HELD BY SUPERVISOR HAHN. FOR MEMBERS OF THE
5 PUBLIC ON THE PHONE, IF YOU'VE ALREADY SIGNED UP TO SPEAK, NO
6 FURTHER ACTION IS NEEDED. IF YOU'RE ON THE PHONE AND WISH TO
7 COMMENT BUT HAVE SIGNED UP, PRESS STAR AND FOLLOW THE PROMPTS
8 TO JOIN THE SPEAKING QUEUE. TO ADDRESS THE BOARD FROM THE
9 MEETING CALL 213-444-2600 PRESS STAR AND FOLLOW THE PROMPTS.
10 AN OPERATOR WILL ASSIST YOU.

11
12 **SUP. HILDA SOLIS, CHAIR:** THANK YOU, SUPERVISOR HAHN. WILL YOU
13 PLEASE START?

14
15 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. I HAVE A MOTION HERE
16 TODAY AND YOU MADAM CHAIR ARE THE CO-AUTHOR TO PROCLAIM
17 NOVEMBER 24, 2026, AS ANTI-PHOSPHOLIPID SYNDROME AWARENESS
18 DAY. I HAVE TO ADMIT, I DIDN'T KNOW MUCH ABOUT ANTI-
19 PHOSPHOLIPID SYNDROME. I'M GOING TO CALL IT APS FOR THE REST
20 OF THE MEETING UNTIL RECENTLY. I LEARNED ABOUT IT FROM LAURIE
21 SAROFF, WHO WAS MY CHIEF OF STAFF WHEN I WAS A MEMBER OF
22 CONGRESS, WHO IS A FRIEND OF SINGER-SONGWRITER CHRISTINA
23 PERRI, WHO HAS APS AND WHO IS HERE WITH US TODAY. APS IS A
24 TREATABLE AUTOIMMUNE CONDITION THAT CAUSES BLOOD CLOTS. DURING
25 PREGNANCY, THESE BLOOD CLOTS CAN RAISE THE RISK OF



THE BOARD OF
SUPERVISORS

1 MISCARRIAGE, STILLBIRTH, AND OTHER COMPLICATIONS. IN FACT, APS
2 ACCOUNTS FOR ROUGHLY 15% OF RECURRENT PREGNANCY LOSSES. BUT
3 RIGHT NOW, APS IS NOT A PART OF ROUTINE PRENATAL SCREENING. IT
4 IS ONLY REGULARLY TESTED FOR AFTER A PREGNANCY LOSS. SO WOMEN
5 GO THROUGH MULTIPLE MISCARRIAGES OR OTHER SERIOUS HEALTH
6 COMPLICATIONS WITHOUT KNOWING THERE IS AN UNDERLYING CONDITION
7 THAT COULD BE EASILY TREATED. BESIDES PROCLAIMING APS
8 AWARENESS DAY, THIS MOTION WILL ALSO ASK OUR DEPARTMENT OF
9 PUBLIC HEALTH, OUR DEPARTMENT OF HEALTH SERVICES, TO MAKE THIS
10 INFORMATION ABOUT APS EASIER TO FIND ON THEIR WEBSITES,
11 INCLUDING INFORMATION ABOUT THE CONDITION, WHO MAY BE AT
12 HIGHER RISK, AND WHERE PEOPLE CAN GO FOR TESTING AND
13 TREATMENT. IN A FEW MINUTES WE'RE GOING TO HEAR FROM OUR VERY
14 SPECIAL GUEST. MANY OF YOU PROBABLY KNOW CHRISTINA PERRI, THE
15 SINGER-SONGWRITER BEHIND HITS LIKE 1,000 YEARS, JARS OF
16 HEARTS, AND HUMAN. CHRISTINA PERRI HAS HER OWN HEARTBREAKING
17 STORY ABOUT THIS DISEASE, HOW IT IMPACTED HER AND HER FAMILY,
18 AND SHE'S GOING TO SHARE THAT STORY WITH US TODAY. MY CO-
19 AUTHOR, SUPERVISOR SOLIS, DO YOU WANT TO MAKE A FEW REMARKS,
20 AND THEN WE'LL HEAR FROM CHRISTINA.

21
22 **SUP. HILDA SOLIS, CHAIR:** YES, THANK YOU SO MUCH. I'M HONORED
23 TO JOIN YOU, SUPERVISOR HAHN, AND THANK YOU FOR ASKING ME TO
24 BE THE CO-AUTHOR. IT IS AN IMPORTANT AWARENESS THAT WE HAVE TO
25 MAKE PUBLIC TO EVERYONE. APS IS A TREATABLE AUTOIMMUNE



THE BOARD OF
SUPERVISORS

1 CONDITION THAT DISPROPORTIONATELY IMPACTS WOMEN, AND I ALSO
2 UNDERSTAND IT IMPACTS WOMEN OF COLOR. AND UNFORTUNATELY,
3 ALTHOUGH APS CAN EASILY BE DETECTED THROUGH BLOOD TESTS,
4 SCREENINGS ARE NOT ALWAYS ROUTINE. AND APS IS THE LEADING
5 CAUSE OF STROKE IN YOUNG ADULTS, SURPRISINGLY, ACCOUNTING FOR
6 AN ESTIMATED 1 OF 3 STROKES IN ADULTS UNDER THE AGE OF 50. IF
7 UNTREATED, APS IS ALSO A SIGNIFICANT RISK FACTOR FOR
8 MISCARRIAGE AND OTHER PREGNANCY COMPLICATIONS. IN FACT,
9 ACCORDING TO THE APS FOUNDATION OF AMERICA, 1 OUT OF EVERY 5
10 INDIVIDUALS THAT EXPERIENCE RECURRENT MISCARRIAGES HAS APS. WE
11 KNOW THAT WOMEN OF COLOR, AS I SAID, ARE AT RISK AT A HIGHER
12 RATE FOR POOR MATERNAL AND INFANT HEALTH OUTCOMES AND THESE
13 DISPARITIES CAN BE FURTHER COMPOUNDED BY CONDITIONS WITH APS.
14 THAT'S WHY EDUCATION AND EARLY DETECTION ARE DEFINITELY
15 CRITICAL AND NEEDED. ENSURING THAT ALL OF OUR COMMUNITIES
16 LEARN ABOUT APS AND HOW TO GET TESTED IN CULTURALLY AND
17 LINGUISTICALLY APPROPRIATE WAYS TO ME AND TO MANY IS SO
18 EQUALLY IMPORTANT. THE HEALTH OF PREGNANT PEOPLE AND YOUNG
19 ADULTS THROUGHOUT CALIFORNIA IS CRYING OUT FOR THIS KIND OF
20 ASSISTANCE. SO I'M GLAD TO JOIN YOU, SUPERVISOR HAHN, AND I'M
21 HAPPY THAT WE HAVE OUR SPECIAL GUEST HERE TO EXPLAIN HER
22 PARTICULAR SITUATION. THANK YOU. WITH THAT, YES, JANICE.

23
24 **SUP. JANICE HAHN:** THANK YOU. WELCOME, CHRISTINA. WE'RE REALLY
25 APPRECIATIVE OF YOU BEING HERE WITH US AND SHARING YOUR STORY.



THE BOARD OF
SUPERVISORS

1 THE FLOOR IS YOURS.

2

3 **CHRISTINA PERRI:** SORRY, FIRST TIME. HI, I'M CHRISTINA PERRI.
 4 I'M A SINGER AND A SONGWRITER, BUT MOST IMPORTANTLY, I'M A
 5 MOM. I'M HERE TODAY TO TALK ABOUT ONE OF THE LEADING CAUSES OF
 6 MISCARRIAGE, ANTIPHOSPHOLIPID SYNDROME, ALSO KNOWN AS APS. IN
 7 2017, I HAD A VERY NORMAL PREGNANCY, MY 1ST PREGNANCY WITH MY
 8 DAUGHTER CARMELA. BUT IN 2019 AND 2020, I SUFFERED TWO
 9 HEARTBREAKING MISCARRIAGES. THE FIRST WAS EARLY IN MY
 10 PREGNANCY AT 11 WEEKS, BUT THE 2ND MISCARRIAGE WAS AT THE VERY
 11 END OF MY 3RD TRIMESTER. TO THE SHOCK OF MY DOCTORS, MY BABY
 12 GIRL ROSIE'S HEART HAD STOPPED BEATING JUST WEEKS BEFORE HER
 13 DUE DATE. I BIRTHED HER, I HELD HER, I SAID GOODBYE. IT WAS
 14 THE ABSOLUTE WORST EXPERIENCE THAT I COULD HAVE EVER IMAGINED.
 15 PHYSICALLY, MENTALLY, EMOTIONALLY, SPIRITUALLY, I WAS BROKEN.
 16 IT WAS ONLY AFTER THAT SECOND LOSS THAT MY OB-GYN SUGGESTED
 17 THAT I TEST FOR APS. AS SHE WAS RIGHT, ANTIPHOSPHOLIPID
 18 SYNDROME WAS THE REASON BEHIND BOTH OF MY MISCARRIAGES. MY
 19 MOMENT OF RELIEF WAS OUT OVERSHADOWED BY MY REALIZATION THAT
 20 THIS WAS PREVENTABLE. IF I HAD KNOWN I HAD APS, I WOULD HAVE
 21 TAKEN BLOOD THINNER AND ROSIE WOULD BE HERE. WHY WASN'T I
 22 AWARE THAT I HAD APS? BECAUSE IT IS ONLY TESTED IN WOMEN AFTER
 23 LOSS. NOT ONE, BUT TWO, OR SOMETIMES THREE LOSSES BEFORE YOU
 24 GET THE TEST. AFTER A YEAR AND HALF OF GRIEF WORK, THERAPY,
 25 AND LOTS OF PRAYERS, I DID GET PREGNANT AGAIN. THIS TIME I



THE BOARD OF
SUPERVISORS

1 TOOK BLOOD THINNER, AND PIXIE ROSE, MY DOUBLE RAINBOW BABY,
2 ARRIVED SAFELY IN OCTOBER OF 2022. CARMELLA GOT HER LITTLE
3 SISTER. I AM SO GLAD THAT MY STORY HAS A HAPPY ENDING, BUT
4 LET'S MAKE A CHANGE SO NO ONE HAS TO HAVE MY STORY AGAIN.
5 LET'S NOT GET ANGRY. LET'S GET INSPIRED. THIS IS NOT ABOUT THE
6 PAST. THIS IS ABOUT GIVING A PURPOSE TO MY LITTLE ROSIE'S
7 LIFE. IT'S ABOUT SAVING BABIES, AND IT'S ABOUT HELPING OTHER
8 WOMEN, FAMILIES, AND KIDS AVOID THE ANGUISH THAT I
9 EXPERIENCED. SINCE ROSIE'S DIED, I'VE TOLD EVERYONE AND ANYONE
10 WHO WOULD LISTEN, AND I'M OVERJOYED THAT A RESOLUTION
11 SUPPORTING THE APS TEST BE INCLUDED IN THE FIRST TRIMESTER
12 PRENATAL SCREENING WAS INTRODUCED TO CONGRESS. AND THANK YOU,
13 SUPERVISOR HAHN, FOR SUPPORTING THE CONGRESSIONAL RESOLUTION
14 TODAY AND FOR HONORING ROSIE WITH AN APS AWARENESS DAY ON HER
15 BIRTHDAY. MY DREAM IS TO UPDATE THE PROTOCOL AND TO GIVE
16 EVERYONE THIS TEST BEFORE THEY HAVE A LOSS. I TRULY BELIEVE
17 THIS IS ROSIE'S PURPOSE AND THAT WE CAN TURN SOMETHING
18 HEARTBREAKING INTO SOMETHING BEAUTIFUL. THANK YOU SO MUCH.

19

20 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR.

21

22 **SUP. JANICE HAHN:** AGAIN, THANK YOU SO MUCH AND IN CASE YOU
23 MISSED IT, THE REASON WE CHOSE NOVEMBER 24TH TO MAKE THIS OUR
24 APS AWARENESS DAY IS BECAUSE THAT WAS THE BIRTHDAY OF ROSIE,
25 THE LITTLE GIRL THAT CHRISTINA LOST.



THE BOARD OF
SUPERVISORS

1
2 **CHRISTINA PERRI:** THANK YOU.

3
4 **SUP. JANICE HAHN:** THANK YOU SO MUCH FOR BEING HERE.

5
6 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. WITH THAT, I'LL RECOGNIZE
7 MY COLLEAGUES, SUPERVISOR MITCHELL AND THEN SUPERVISOR
8 HORVATH.

9
10 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR, AND
11 THANK YOU, SUPERVISOR HAHN, FOR BRINGING THIS TODAY. AND THANK
12 YOU FOR COMING. IT IS NEVER EASY TO DO SOMETHING FOR THE FIRST
13 TIME AND TELL SOMETHING SO DEEPLY PERSONAL TO THE PUBLIC BUT
14 THE REASON IT'S SO IMPORTANT IS BECAUSE WHO KNOWS HOW MANY
15 PEOPLE WILL HEAR YOUR STORY AND WILL BE AFFECTED BY IT SO
16 THANK YOU. GREAT TO HEAR THAT CONGRESS IS CONSIDERING A
17 PROTOCOL CHANGE MY INTEREST IS NOT ONLY THE PROTOCOL CHANGE,
18 BUT THE COST. AND SO I'M WONDERING IF THERE'S ANY MOVEMENT
19 EITHER AT THE CONGRESSIONAL LEVEL OR AT THE STATE LEVEL TO
20 MAKE SURE THAT THE COST OF THE TEST IS COVERED EITHER THROUGH
21 MEDI-CAL OR PRIVATE PAY INSURANCE. ARE YOU AWARE OF ANY
22 MOVEMENT ON THAT END? BECAUSE FOR MY PERSPECTIVE, IT IS
23 EQUALLY AS PAINFUL FOR SOMETHING TO BE IN A PROTOCOL AND A
24 PERSON CAN'T AFFORD IT.



THE BOARD OF
SUPERVISORS

1 **CHRISTINA PERRI:** CORRECT.

2

3 **SUP. HOLLY J. MITCHELL:** OR THEIR COVERAGE DOESN'T COVER IT.

4

5 **CHRISTINA PERRI:** IF YOU PUT THIS BLOOD TEST IN THE PANEL THAT
6 YOU ALREADY DO IN THE FIRST TRIMESTER SCREENING, WHICH IS, I
7 BELIEVE, SEVEN OR EIGHT DIFFERENT TESTS, THEN IT SHOULD BE
8 COVERED BY YOUR INSURANCE. SO I DO BELIEVE THAT IT WOULD BE
9 COVERED AS LONG AS THIS CHANGE HAPPENS AND THE PROTOCOL IS
10 UPDATED, IT WILL BE SPECIFICALLY PUT INTO THAT PANEL.

11

12 **SUP. HOLLY J. MITCHELL:** EXCELLENT. I APPRECIATE IT. AND THANK
13 YOU AGAIN. THANK YOU, MADAM CHAIR.

14

15 **SUP. HILDA SOLIS, CHAIR:** SURE. THANK YOU. SUPERVISOR HORVATH.

16

17 **SUP. LINDSEY P. HORVATH:** THANK YOU VERY MUCH, MADAM CHAIR. I
18 WANT TO THANK SUPERVISORS HAHN AND SOLIS FOR BRINGING FORWARD
19 THIS MOTION THAT RECOGNIZES AND ENHANCES AWARENESS OF THOSE
20 CURRENTLY SUFFERING FROM AND THOSE AT RISK FOR APS. AND I WANT
21 TO THANK YOU ALSO FOR SHARING YOUR PERSONAL STORY AND USING
22 YOUR POWERFUL PLATFORM TO MAKE A POWERFUL DIFFERENCE. AND I
23 THINK THROUGH THE LEADERSHIP OF MY COLLEAGUES TODAY AND
24 HOPEFULLY THE COLLECTIVE ACTION OF THIS BOARD, THAT'S EXACTLY
25 WHAT WILL TAKE PLACE. THOUGH APS IS NOT COMMON IN THE ENTIRE



THE BOARD OF
SUPERVISORS

POPULACE, IT IS DISPROPORTIONATELY MORE COMMON FOR WOMEN AND THOSE WITH OTHER AUTOIMMUNE DISORDERS, AND IT PRESENTS AN INCREASED RISK FOR PREGNANCY COMPLICATIONS. IT'S IMPORTANT FOR WOMEN'S HEALTH AND MATERNAL HEALTH AND CAN CONTRIBUTE, AS YOU'VE HEARD, TO SOME PRETTY DEVASTATING COMPLICATIONS, INCLUDING MISCARRIAGE, STILLBIRTH, PREECLAMPSIA, PLACENTAL INSUFFICIENCY, FETAL GROWTH PROBLEMS, AND OTHER PREGNANCY COMPLICATIONS. SO GOING THROUGH PREGNANCY, AS WE KNOW, IS A LONG AND ARDUOUS JOURNEY BY ITSELF IN THE BEST OF CIRCUMSTANCES LET ALONE ADDING DIFFICULTIES THAT COME WITH UNDERLYING MEDICAL CONDITIONS LIKE APS. AND I KNOW PERSONALLY GOING THROUGH THE EXPERIENCE OF A MISCARRIAGE IT IS TRAUMATIZING IN AND OF ITSELF AND TO KNOW THAT YOU COULD HAVE DONE SOMETHING OR ANYONE COULD HAVE DONE SOMETHING TO PREVENT IT IS NOTHING SHORT OF DEVASTATING. SO I'M VERY SORRY FOR THE PERSONAL EXPERIENCE THAT YOU'VE HAD AND THAT YOU HAD TO GO THROUGH THAT IN ORDER FOR THE REST OF US TO TAKE ACTION. BUT I AM GRATEFUL THAT YOU ARE GIVING US THIS OPPORTUNITY TODAY. THANK YOU. AND THANK YOU AGAIN TO MY COLLEAGUES WHO HAVE BROUGHT FORWARD THIS POWERFUL MOTION.

SUP. HILDA SOLIS, CHAIR: THANK YOU. SUPERVISOR BARGER.

SUP. KATHRYN BARGER: THANK YOU. AND I ECHO WHAT MY COLLEAGUES HAVE SAID AND I THANK YOU FOR THIS BOOK.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS, CHAIR:** SO CUTE.

3

4 **SUP. KATHRYN BARGER:** IT'S TOUCHING. AND THE FACT THAT YOU CAN
5 SHARE THIS WITH US IS IMPORTANT BECAUSE WE NEED TO EDUCATE. I
6 THINK SUPERVISOR MITCHELL, YOU'VE TALKED ABOUT THE NEED TO
7 EDUCATE AS IT RELATES TO WHAT GOES ON FOR WOMEN WHO ARE
8 PREGNANT. AND I JUST REALLY APPRECIATE EVERYTHING YOU'RE
9 DOING, AND THANK YOU, SUPERVISOR HAHN AND SUPERVISOR SOLIS,
10 FOR BRINGING THIS FORWARD. I THINK IT'S IMPORTANT FOR US TO
11 USE OUR ABILITY TO REALLY GET THE WORD OUT. AND I KNOW DR.
12 GHALEY, DHS, WE RUN A LARGE HEALTHCARE SYSTEM HERE, AND IT'S
13 IMPORTANT FOR US TO SHARE THIS SO THAT WOMEN KNOW. AND WE CAN
14 DO WHATEVER WE CAN TO UPLIFT. SO THANK YOU VERY MUCH. I'M
15 REALLY MOVED BY IT. IN THIS BOOK, I WAS LOOKING AT IT. I LOVE
16 YOU FOR 1,000 YEARS. BEAUTIFUL. THANK YOU.

17

18 **SUP. HILDA SOLIS, CHAIR:** THANK YOU, SUPERVISOR BARGER. WITH
19 THAT, EO, I BELIEVE WE HAVE SOME CALL-IN SPEAKERS.

20

21 **EXECUTIVE OFFICER:** MADAM CHAIR, THERE ARE NO IN-PERSON
22 SPEAKERS WHO HAVE SIGNED UP TO SPEAK ON THIS ITEM. WE WILL GO
23 TO OUR REMOTE CALLERS. JACKSON BENAROCHE, YOUR LINE IS OPEN.
24 PLEASE BEGIN.

25



THE BOARD OF
SUPERVISORS

JACKSON BENARROCH: GOOD MORNING. MY NAME IS JACKSON BENARROCH WITH THE OFFICE OF CONGRESSWOMAN SYDNEY KAMLAGER-DOVE. LAST YEAR, THE CONGRESSWOMAN INTRODUCED A RESOLUTION IN SUPPORT OF MATERNAL HEALTH IN THE UNITED STATES HOUSE OF REPRESENTATIVES WITH REPRESENTATIVE KAT CAMMACK OF FLORIDA. THE RESOLUTION IS SIMPLE. IT SUPPORTS TESTING FOR APS AS A REGULAR PART OF PARENTAL SCREENING. THE CONGRESSWOMAN REMARKED LAST YEAR, AND I QUOTE, "ANYONE WHO HAS EXPERIENCED THE HEARTBREAK OF EVEN A SINGLE MISCARRIAGE OR STILLBIRTH KNOWS THAT ONE IS ALREADY TOO MANY. FAILING TO INCLUDE APS IN ROUTINE PARENTAL TESTING ISN'T JUST MEDICAL OVERSIGHT, IT'S A GLARING FAILURE OF OUR MATERNAL HEALTHCARE SYSTEM. THIS IS NOT COMPLICATED. IT'S A MATTER OF BASIC HUMAN DECENCY AND A CALL FOR SMARTER, MORE COMPASSIONATE HEALTHCARE POLICY." TODAY, OUR OFFICE WANTS TO THANK THE L.A. BOARD OF SUPERVISORS UNDER THE LEADERSHIP OF CHAIR HILDA SOLIS AND TODAY'S RESOLUTION SPONSOR SUPERVISOR JANICE HAHN FOR SUPPORTING THE CONGRESSIONAL RESOLUTION AND DESIGNATED APS AWARENESS DAY. THANK YOU.

EXECUTIVE OFFICER: THANK YOU. LAURA ASHTON, YOUR LINE IS OPEN. PLEASE BEGIN.

LAURA ASHTON: HELLO, MY NAME IS LAURA ASHTON AND THIS RESOLUTION IS DEEPLY PERSONAL TO ME AND I MIGHT GET A LITTLE BIT OF MOST DIAGNOSED WITH ANTIPHOSPHOLIPID SYNDROME AFTER



THE BOARD OF
SUPERVISORS

1 THREE, AFTER TWO PREGNANCY LOSSES AND THEN I LOST THIRD DUE TO
2 CHROMOSOMAL ABNORMALITIES. I AM NOW 28 WEEKS PREGNANT ON THE
3 APS PROTOCOL, AND MY HOPE IS THAT OTHER WOMEN WILL BE ABLE TO
4 HAVE ACCESS TO THIS PROTOCOL SOONER. BUT I DON'T HAVE TO GO
5 THROUGH SO MANY HEARTBREAKS TO GET TESTING FOR THIS. I'M SO
6 GRATEFUL FOR THE TESTING THAT'S AVAILABLE NOW, BUT IF WE COULD
7 GET IT AVAILABLE AS A PART OF PRENATAL CARE THAT WOULD CHANGE
8 MATERNAL HEALTH SO MUCH AND DIRECTLY INFLUENCE OUR LIVES.
9 THANK YOU SO MUCH FOR SUPPORTING THIS RESOLUTION AND I
10 APPRECIATE IT. THANK YOU.

11
12 **EXECUTIVE OFFICER:** THANK YOU. THAT CONCLUDES THE TIME FOR
13 PUBLIC COMMENT ON THIS ITEM.

14
15 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SEEING NO FURTHER MEMBERS
16 ON THIS ITEM AND THE PUBLIC THIS ITEM WILL BE MOVED BY
17 SUPERVISOR HAHN. I'LL SECOND TO APPROVE THE ITEM. EXECUTIVE
18 OFFICER, PLEASE CALL THE ROLL.

19
20 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SUPERVISOR
21 MITCHELL?

22
23 **SUP. HOLLY J. MITCHELL:** AYE.

24
25 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SUPERVISOR



THE BOARD OF
SUPERVISORS

1 HORVATH?

2

3 **SUP. LINDSEY P. HORVATH: AYE.**

4

5 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: SUPERVISOR HAHN?**

6

7 **SUP. JANICE HAHN: AYE.**

8

9 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: SUPERVISOR BARGER?**

10

11 **SUP. KATHRYN BARGER: AYE.**

12

13 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: SUPERVISOR SOLIS?**

14

15 **SUP. HILDA SOLIS, CHAIR: AYE.**

16

17 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: MOTION PASSES.**

18

19 **SUP. HILDA SOLIS, CHAIR: THANK YOU. I BELIEVE WE'RE GOING TO**

20 **TAKE A GROUP PHOTO IN THE FRONT. ALL MEMBERS, IF THEY WOULD**

21 **LIKE TO. GO AHEAD THEN. EXECUTIVE OFFICER, LET'S CALL UP THE**

22 **PANEL.**

23

24 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: WE WILL NOW MOVE**

25 **ON TO ITEM 70A. AFTER ACTION REVIEW OF RECOVERY AND**



THE BOARD OF
SUPERVISORS

1 REPOPULATION EFFORTS FOR THE EATON AND PALISADES FIRES AND
2 CONSIDERATION OF NECESSARY ACTIONS, WHICH WAS HELD FOR REPORT.
3 FOR MEMBERS OF THE PUBLIC ON THE PHONE, IF YOU'VE ALREADY
4 SIGNED UP TO SPEAK, NO FURTHER ACTION IS NEEDED. IF YOU'RE ON
5 THE PHONE AND WISH TO COMMENT BUT HAVEN'T SIGNED UP, PRESS
6 STAR AND FOLLOW THE PROMPTS TO JOIN THE SPEAKING QUEUE. TO
7 ADDRESS THE BOARD FROM THE MEETING, CALL 213-444-2600 PRESS
8 STAR AND FOLLOW THE PROMPTS. AN OPERATOR WILL ASSIST YOU. THE
9 SPEAKER LISTED HERE IS ERIN SUTTON, PARTNER FROM A CRYSTAL
10 GROUP AND LEAD FOR EMERGENCY MANAGEMENT AND PUBLIC SAFETY
11 PRACTICE, WILL MAKE A PRESENTATION. KEVIN MCGOWAN, DIRECTOR OF
12 THE OFFICE OF EMERGENCY MANAGEMENT. CHIEF EXECUTIVE OFFICE,
13 WILL MAKE A PRESENTATION. ROBERT LUNA, THE SHERIFF, IS HERE
14 TODAY AND HE WILL MAKE A PRESENTATION. MARK PESTRELLA,
15 DIRECTOR OF PUBLIC WORKS. DR. ANISH MAHAJAN, CHIEF DEPUTY
16 DIRECTOR, DEPARTMENT OF PUBLIC HEALTH. SARAH MAHIN, DIRECTOR
17 OF HOMELESS SERVICES AND HOUSING. ANTHONY MARRONE, FIRE CHIEF.
18 MARAL KARACCUSIAN, DIRECTOR OF AGING AND DISABILITIES. ANDREW
19 VEIS, ACTING DIRECTOR OF COUNTYWIDE COMMUNICATIONS, CHIEF
20 EXECUTIVE OFFICE. LISA MANDEL, INTERIM DIRECTOR OF CHILDREN
21 AND FAMILY SERVICES. MICHAEL SYLVESTER, CHIEF DEPUTY DIRECTOR
22 OF DEPARTMENT OF PUBLIC SOCIAL SERVICES. AMY BODEK, DIRECTOR
23 OF REGIONAL PLANNING. CARTER HEWGLEY, SENIOR MANAGER,
24 DEPARTMENT OF HOMELESS SERVICES AND HOUSING, MICHAEL OWH,
25 DIRECTOR OF INTERNAL SERVICES. LUIS RAMIREZ, DEPUTY DIRECTOR,



THE BOARD OF
SUPERVISORS

1 DEPARTMENT OF PUBLIC WORKS. ROEL AMARA, NURSING DIRECTOR,
2 EMERGENCY MEDICAL SERVICES AGENCY, DEPARTMENT OF HEALTH
3 SERVICES. JASON SKEEN, ASSISTANT SHERIFF. DANNY UBARIO, CHIEF
4 DEPUTY DIRECTOR, DEPARTMENT OF ANIMAL CARE AND CONTROL.

5
6 **SUP. HILDA SOLIS, CHAIR:** OKAY, WITH THAT, DO WE WANT TO BEGIN
7 WITH THE MCCHRYSTAL GROUP? IS THAT? YES. THANK YOU AND
8 WELCOME.

9
10 **ERIN SUTTON:** THANK YOU, MADAM CHAIR. GOOD MORNING, MADAM
11 CHAIR, MEMBERS OF THE BOARD. MY NAME IS ERIN SUTTON. I'M A
12 PARTNER WITH THE MCCHRYSTAL GROUP AND LEAD THE EMERGENCY
13 MANAGEMENT AND PUBLIC SAFETY PRACTICE. THE BOARD ASKED HOW DID
14 THE COUNTY DO ON RECOVERY AND REPOPULATION AFTER THE EATON AND
15 PALISADES FIRE AND WHAT SHOULD CHANGE BEFORE THE NEXT ONE. THE
16 SHORT ANSWER IS THAT YOUR PEOPLE DELIVERED. THE SYSTEMS BEHIND
17 THEM DID NOT ALWAYS HELP THEM DO IT AND WHAT WORKED ONLY
18 WORKED BECAUSE SOMEONE MADE IT. BECAUSE A PLAN, EXCUSE ME, NOT
19 BECAUSE A PLAN TOLD THEM HOW. THAT IS THE MAJOR THEME OF THIS
20 REPORT AND WHY THE RECOMMENDATIONS TARGET OVERALL SYSTEMS
21 RATHER THAN THE PEOPLE. IN THE SHORT TIME I HAVE, I WILL MOVE
22 QUICKLY, REVIEW THE HIGH-LEVEL CRITICAL COMPONENTS, AND
23 THOROUGHLY ENCOURAGE EVERYONE TO REVIEW THE DETAILS IN THE
24 REPORT. NEXT SLIDE. BEFORE WE GET INTO THE FINDINGS AND
25 RECOMMENDATIONS, I WANT TO REVIEW OUR SCOPE AND METHODOLOGY



THE BOARD OF
SUPERVISORS

FOR THIS REPORT. NEXT SLIDE. YOUR MARCH 2025 MOTION ASKED FOR THREE THINGS, AN INDEPENDENT REVIEW OF RECOVERY AND REPOPULATION, A STATUS CHECK ON THE 2018 WOOLSEY FIRE AFTER ACTION RECOMMENDATIONS, AND AN ASSESSMENT OF HOW COUNTY PROGRAMS AND FUNDING COULD EXPAND FOR THE NEXT EVENT. FOR THE MOTION WE EXAMINED SIX CRITICAL FOCUS AREAS, COMMUNICATIONS, VOLUNTEER AND DONATIONS MANAGEMENT, RECOVERY, REPOPULATION, SHELTER, HOUSING AND PEOPLE AT HIGHER RISK AND PUBLIC HEALTH AND ACCESS AND FUNCTIONAL NEEDS. THE REPORT COVERS THE WINDOW FROM JANUARY THROUGH THE END OF MARCH. THIS IS THE TRANSITION FROM RESPONSE TO SHORT-TERM RECOVERY AND ONE OF THE MOST DIFFICULT STEPS IN A RECOVERY PLAN AND PROGRAM. OUR FOCUS ENTAILED REVIEWING SYSTEMS, PROCESSES, COORDINATION STRUCTURES, AND AUTHORITIES. WE DID NOT ASSESS LIABILITY, EVALUATE INDIVIDUAL PERFORMANCE, OR ADDRESS IGNITION, FIRE BEHAVIOR, OR SUPPRESSION. THIS REPORT PICKS UP WHERE THE ALERTS AND EVACUATION REVIEW LEFT OFF. NEXT SLIDE. NOTHING IN THIS REPORT RESTS ON A SINGLE VOICE OR SINGLE DATA SET. WE REVIEWED OPERATIONS ACROSS 19 COUNTY DEPARTMENTS AND REVIEWED MORE THAN 1,000 RECORDS. WE INTERVIEWED 111 STAKEHOLDERS AND STAKEHOLDER GROUPS SO PEOPLE COULD SPEAK CONFIDENTIALLY SO PEOPLE COULD SPEAK CANDIDLY. WE ALSO REVIEWED ALL 85 WOOLSEY RECOMMENDATIONS. A PRIMARY WORKING GROUP OF COUNTY DEPARTMENTS, DECISION MAKERS, AND REPRESENTATIVES FROM SD3 AND SD5 PROVIDED STRATEGIC GUIDANCE, VALIDATED THE REVIEW



THE BOARD OF
SUPERVISORS

1 FRAMEWORK, AND PRIORITIZED KEY ASSESSMENT AREAS. EACH FOCUS
2 AREA HAD A DESIGNATED WORKING GROUP THAT PROVIDED INSIGHT AND
3 INFORMATION AND IDENTIFIED ADDITIONAL STAKEHOLDERS TO
4 INTERVIEW. WE ALSO FIELDDED A PUBLIC SURVEY AND RECEIVED 1,500
5 RESPONSES AND ATTENDED FIVE COMMUNITY ENGAGEMENT EVENTS. SOME
6 KEY POINTS OF THE DATA, THE MAJORITY OF THE RESPONDENTS WERE
7 FROM THE EATON FIRE FOOTPRINT. TWO THIRDS OF THE RESPONDENTS
8 REPORTED THEY WERE 55 AND OLDER AND HOMEOWNERS. SO NO SINGLE
9 FINDING RESTS ON SURVEY DATA ALONE. EVERY FINDING WAS TESTED
10 AGAINST OTHER SOURCES. NEXT SLIDE. SO THE FINDINGS AND
11 RECOMMENDATIONS ARE BROKEN UP INTO THE FOCUS GROUPS. NEXT
12 SLIDE. IF YOU TAKE ONE THING FROM THIS BRIEFING, PLEASE KNOW,
13 COUNTY PERSONNEL AND THEIR PARTNERS BUILT EFFECTIVE STRUCTURES
14 IN REAL TIME AND EXPANDED JOINT INFORMATION CENTER, ONE OF THE
15 FASTEST DEBRIS REMOVAL OPERATIONS ON RECORD, AND SUCCESSFUL
16 ANIMAL SHELTERING AND REUNIFICATION. MANY OF THEM DID THAT
17 WORK WHILE DISPLACED FROM THEIR OWN HOMES. THE PROBLEM IS THAT
18 THOSE STRUCTURES RESTED ON PAST KNOWLEDGE, AD HOC ITEMS, AD
19 HOC IDEAS, AND INDIVIDUAL RELATIONSHIPS, NOT ON STANDING
20 PLANS, CODIFIED AUTHORITIES, AND REHEARSED SYSTEMS. THAT IS
21 NOT A CRITICISM OF THE WORKFORCE. IT IS A DESCRIPTION OF RISK.
22 IMPROVISATION CANNOT BE SCHEDULED, BUDGETED, OR HANDED TO THE
23 NEXT TEAM. WHEN THE PEOPLE WITH THIS KNOWLEDGE MOVE ON, THE
24 CAPABILITY LEAVES WITH THEM. THIS PATTERN RUNS THROUGH ALL SIX
25 FOCUS AREAS AND MOST OF THE 25 RECOMMENDATIONS EXIST TO



THE BOARD OF
SUPERVISORS

1 CONVERT WHAT YOUR WORKFORCE PROVED IT COULD DO INTO SOMETHING
2 THAT THE COUNTY OWNS. NEXT SLIDE. OUR FIRST FOCUS AREA IS
3 COMMUNICATION AND IT STARTS WITH A POSITIVE. THE L.A. RICS
4 SYSTEM PERFORMED WELL THROUGHOUT THE EVENT. ON THE PEAK DAY OF
5 THE FIRES, IT CARRIED 51,600 MINUTES OF TALK TIME AT 100%
6 AVAILABILITY WITH BETTER COVERAGE THAN PRIOR LARGE FIRES. THAT
7 IS INFRASTRUCTURE PERFORMING UNDER THE WORST REGIONAL DEMAND
8 YOU ALL HAVE SEEN. THE COORDINATED JOINT INFORMATION SYSTEM
9 CENTER SUPPORTED THE INCIDENT AS IT MOVED INTO RECOVERY.
10 HOWEVER, IT COULD NOT SCALE FAST ENOUGH. LIAISON STAFFING,
11 INTEGRATION OF DEPARTMENT-OWNED CONTENT, AND FINAL PUBLICATION
12 AUTHORITY FOR CROSS-DEPARTMENTAL INFORMATION DID NOT KEEP PACE
13 WITH DEMAND. SECOND, REOPENING DECISIONS WERE MADE, BUT THEY
14 WERE NOT CONSISTENTLY TRANSLATED INTO SOMETHING A RESIDENT
15 COULD ACT ON. KNOWING YOUR ZONE REOPENED IS NOT THE SAME AS
16 KNOWING WHETHER YOU ARE ELIGIBLE TO ENTER, WHERE TO GET A PASS
17 IF YOU NEEDED ONE, AND WHICH CREDENTIAL WOULD BE HONORED AT
18 THE CHECKPOINT. AND THIRD, WHEN THE FIRES REACHED CUSTODIAL
19 SETTINGS, FAMILIES, CAREGIVERS, AND OVERSIGHT STAKEHOLDERS HAD
20 NO PREDICTABLE WAY TO GET DIRECT INFORMATION. NEXT SLIDE. IN
21 THESE RECOMMENDATIONS, FIRST AND FOREMOST, SUSTAIN THE L.A.
22 RICS PRACTICES. THE SYSTEM WORKED. YOUR INVESTMENT IN THIS
23 RADIO SYSTEM HAS PAID OFF AND SUPPORT EXPANDED ADOPTION.
24 FORMALIZE HOW THE JOINT INFORMATION CENTER SCALES, WHO HOLDS
25 PUBLICATION AUTHORITY, AND BETTER INTEGRATE COUNTY-WIDE



THE BOARD OF
SUPERVISORS

1 INFORMATION INTO AN OVERALL RECOVERY WEBSITE. WORK ACROSS THE
2 COUNTY TO DEVELOP A STANDARDIZED WAY TO COMMUNICATE TO
3 RESIDENTS ABOUT ROAD CLOSURES, REOPENING PROCEDURES AND
4 CHECKPOINTS. DEVELOP THE SCRIPTS NOW. AND ESTABLISH A SCALABLE
5 CONSISTENT NOTIFICATION PROTOCOL FOR CUSTODY RELATED
6 EMERGENCIES. MOST OF THESE RECOMMENDATIONS ARE CONSIDERED NEAR
7 TERM AND ENCOMPASS DOCUMENTING PROCEDURES AND PROCESSES THAT
8 WERE ALREADY USED IN THIS EVENT. NEXT SLIDE. FOR VOLUNTEER AND
9 DONATIONS MANAGEMENT, PUBLIC GENEROSITY ARRIVED IMMEDIATELY
10 AND THE COUNTY HAD TO BUILD THE STRUCTURE TO RECEIVE IT WHILE
11 THE INCIDENT WAS STILL UNFOLDING. STAFF CENTRALIZED INQUIRIES,
12 BUILT TRACKING TOOLS, AND STEERED DONORS AWAY FROM UNMANAGED
13 INTAKE OF GOODS. AND THE COUNTY'S NONPROFIT AND PHILANTHROPIC
14 PARTNERS ABSORBED WORK THE COUNTY COULD NOT RUN AT SCALE. THE
15 COUNTY LACKED A VOLUNTEER AND DONATIONS MODEL DEFINING WHAT
16 THE COUNTY COORDINATES AND WHAT QUALIFIED PARTNERS CAN
17 OPERATE. SO DEPARTMENTS, BOARD OFFICES, ROUTED DONATION AND
18 VOLUNTEER INQUIRIES HOWEVER THEY COULD THROUGH INDIVIDUAL
19 RELATIONSHIPS RATHER THAN DEVELOPED INSTITUTIONAL PATHWAYS.
20 AND YOUR CASH DONATION SYSTEM WAS NOT ACTIVATION READY. SO
21 WHEN INTEREST PEAKED, THERE WAS A DELAY IN BEING ABLE TO
22 ACCEPT IT. THE LIVE DONATION LINK WENT UP ON FEBRUARY 11TH AND
23 WORKED VERY WELL ONCE IN PLACE. NEXT SLIDE. EMERGENCY MANAGERS
24 HAVE A SAYING, SPONTANEOUS VOLUNTEERS AND DONATIONS ARE THE
25 SECOND DISASTER. UNMANAGED GENEROSITY CONSUMES STAFF TIME,



THE BOARD OF
SUPERVISORS

1 SPACE, AND TRUCKS AT EXACTLY THE SAME MOMENT YOU HAVE NONE TO
2 SPARE. WE RECOMMEND THAT YOU FORMALIZE A COUNTY-WIDE VOLUNTEER
3 AND DONATIONS MODEL. THIS IS MORE THAN A PLAN ON A SHELF. IT
4 MEANS SIGNING AGREEMENTS WITH PARTNERS IN ADVANCE AND
5 APPOINTING A VOLUNTARY AGENCY LIAISON WITH A DEDICATED SEAT IN
6 THE EMERGENCY OPERATIONS CENTER. THAT PERSON BUILDS THAT
7 PARTNER RELATIONSHIP BEFORE THE DISASTER, SO MESSAGING AND
8 DIRECTION ARE READY ON DAY ONE. THIS WAS ALSO A RECOMMENDATION
9 IN THE WOOLSEY AFTER ACTION REPORT. AND DOCUMENT THE CASH
10 DONATION PROCESS THAT YOU ALL IMPLEMENTED AND KEEP IT
11 ACTIVATION READY. NEXT SLIDE. FOR RECOVERY, YOUR DEBRIS
12 REMOVAL STANDS OUT AS A HIGHLIGHT OF THIS REPORT. WORKING WITH
13 FEDERAL AND STATE PARTNERS, THE COUNTY COLLECTED ROUGHLY 4,000
14 RIGHTS OF ENTRY FORMS IN THE FIRST WEEK AND REMOVED MORE THAN
15 2,600,000 TONS OF DEBRIS. MORE THAN 75% OF SURVEY RESPONDENTS
16 WHO REPORTED USING THE DEBRIS REMOVAL SERVICES SAID THE
17 PROCESS MOVED WITHIN OR FASTER THAN THE TIMELINE THAT L.A.
18 COUNTY PROVIDED. THIS WAS DONE WITHOUT LARGE PREPOSITION
19 CONTRACTS, A DEBRIS MANAGEMENT PLAN, OR PRE-NEGOTIATED
20 LANDFILL AGREEMENTS. FEDERAL CONTRACTING CAPACITY WAS THE
21 FOUNDATION OF THIS RESPONSE AND IT WORKED WELL, BUT THE COUNTY
22 MUST ESTABLISH AND MAINTAIN ITS OWN CAPABILITY FOR LARGE-SCALE
23 DEBRIS REMOVAL AS WELL. THIS POINTS TO THE UNDERLYING FINDING
24 THAT COUNTY DOES NOT HAVE AN UP-TO-DATE RECOVERY PLAN. IT HAS
25 DEEP RECOVERY EXPERIENCE, BUT EXPERIENCE LIVES IN PEOPLE AND



THE BOARD OF
SUPERVISORS

1 NOT IN DOCUMENTS. MULTIPLE RECOVERY TASK FORCES WERE STOOD UP
2 TO SUPPORT COUNTY RECOVERY. HOWEVER, THERE WAS NOTHING WRITTEN
3 TO DEFINE MISSIONS, ROSTERS, LEAD RESPONSIBILITIES, AND NO
4 TRAINING WAS PROVIDED. TASK FORCE LEADS RECEIVED LITTLE
5 PREPARATION FOR THEIR ROLES, SO TIME WAS LOST DETERMINING
6 SCOPE, RESPONSIBILITIES, AND DECISION AUTHORITY. DISASTER
7 RECOVERY CENTERS OPENED ONE WEEK AFTER THE FIRES AND PROVIDED
8 SERVICES FOR THOSE THAT NEEDED THEM. THE GAP WAS THAT NO
9 SINGLE INDIVIDUAL OR GROUP WAS CLEARLY ASSIGNED THE LEADERSHIP
10 RESPONSIBILITY OF THE CENTERS. SO COUNTY STAFF HAD TO FIGURE
11 THINGS OUT ON THE FLY INCLUDING SIGNIFICANT LOGISTICAL NEEDS
12 LIKE BUYING EQUIPMENT AND SETTING UP WI-FI UNDER THEIR OWN
13 INITIATIVE. FINALLY THERE WERE LOCAL THERE WERE MANY LOCAL
14 COUNTY STATE AND FEDERAL PROGRAMS THAT COME INTO PLAY AFTER
15 DISASTERS AND NAVIGATING THEM IS A SIGNIFICANT CHALLENGE. ALL
16 HAVE VARIOUS ELIGIBILITY RULES, AND THIS LEADS TO RESIDENTS
17 HAVING TO PROVE WHO THEY ARE AND WHAT THEY OWN REPEATEDLY
18 CAUSING THEM TO MAKE DUPLICATE TRIPS WHILE DISPLACED. NEXT
19 SLIDE, IT'S IMPERATIVE THAT YOU UPDATE YOUR COUNTY RECOVERY
20 PLAN TO CAPTURE THE SUCCESSES IDENTIFIED DURING THIS RECOVERY
21 PROCESS. ONE SPECIFIC EXAMPLE IS CODIFYING THE TASK FORCES,
22 FORMALIZING THEIR ROLES AND RESPONSIBILITIES, ESTABLISHING THE
23 TRAINING NECESSARY, AND MAINTAINING A YEAR-ROUND MEETING
24 CADENCE. FINALIZE AND PROMULGATE THE DEBRIS MANAGEMENT PLAN
25 THAT IS CURRENTLY IN DEVELOPMENT. ONE KEY STRENGTH OF THIS



THE BOARD OF
SUPERVISORS

1 DEBRIS REMOVAL PROCESS I WANT TO HIGHLIGHT WAS THAT THERE WAS
2 AN OPTION FOR AN OPT-IN AND OPT-OUT SO THAT NO RESIDENT WAS
3 LEFT BEHIND. IDENTIFY STAFF AND TRAIN THEM TO FILL COORDINATOR
4 AND SUPERVISORY ROLES FOR DISASTER RECOVERY CENTERS BEFORE THE
5 NEXT ACTIVATION. AND BUILD ONE ONLINE LOCATION WHERE A
6 RESIDENT CAN ACCESS THE COUNTY'S POST-DISASTER SERVICES. ONE
7 SINGLE ENTRY POINT FOR ALL PROGRAMS. RECOVERY PLANS, DEBRIS
8 PLANS AND CONTRACTS, DISASTER RECOVERY CENTERS, AND POST-
9 DISASTER PROGRAMS ARE NOT UNIQUE TO L.A. COUNTY. THERE ARE
10 BEST PRACTICES AND TEMPLATES THAT EXIST ACROSS THE COUNTRY,
11 AND ALL OF THESE SHOULD BE ADDRESSED IN THE VERY SHORT TERM.
12 NEXT SLIDE, FOR REPOPULATION, WE FOUND THE DECISION MODEL WAS
13 SOUND. REOPENING RAN ON A DAILY UNIFIED COMMAND RHYTHM WITH
14 LAW ENFORCEMENT, FIRE, PUBLIC WORKS, PUBLIC HEALTH, UTILITIES,
15 AND EMERGENCY MANAGEMENT REVIEWING CONDITIONS TOGETHER. AREAS
16 WERE REOPENED BY MULTI-AGENCY AGREEMENT AND NOT ON CONTAINMENT
17 ALONE. AND THEY REOPENED ZONE BY ZONE WITH CONTROLLED
18 CHECKPOINTS RATHER THAN AN AREA-WIDE RELEASE. THE WEAKNESS WAS
19 STANDARDIZATION AND CLARITY. IN THE PALISADES FOOTPRINT,
20 SEVERAL ENTITIES ISSUED SEPARATE ACCESS PASSES WITH DIFFERENT
21 FORMATS, COLORS, AND ELIGIBILITY RULES BEFORE CONVERGING ON
22 ONE DESIGN. AND IN THE EATON FOOTPRINT, THERE WAS NO ACCESS
23 PASS OR PROCESS. SO RESIDENTS DID NOT KNOW WHETHER THEY WERE
24 ELIGIBLE TO RETURN, WHERE OR HOW TO GET A PASS, OR WHICH
25 CREDENTIAL WOULD BE HONORED. SEPARATELY, WHILE THE



THE BOARD OF
SUPERVISORS

1 REPOPULATION COMMAND STRUCTURE WORKED, PARTICIPATING AGENCIES
2 LACKED CLARITY ON WHO HELD FINAL DECISION AUTHORITY. NEXT
3 SLIDE, THE KEY RECOMMENDATION FOR THIS IS A REPOPULATION PLAN.
4 ENSURING THAT THE PLAN INCLUDES DECISION PROCESS INTO, EXCUSE
5 ME, THE DECISION PROCESS SO THAT IT DOES NOT LIVE IN DAILY
6 MEETINGS OR A SET OF RELATIONSHIPS. DEVELOP A COUNTYWIDE
7 ACCESS CREDENTIAL STANDARD IN COORDINATION WITH KEY
8 STAKEHOLDERS SUCH AS CITIES, INFRASTRUCTURE PARTNERS AND NON-
9 GOVERNMENTAL ORGANIZATIONS AND MAKE AUTHORITY, APPROVAL AND
10 ESCALATION PATHWAYS EXPLICIT TO PARTNER AGENCIES. THE WOOLSEY
11 AFTER ACTION SPECIFICALLY CALLED OUT A REPOPULATION, DECISION-
12 MAKING, AND FINAL AUTHORITY AS AREAS FOR IMPROVEMENT. NEXT
13 SLIDE. SHELTERING IN ANY CATASTROPHIC EVENT IS CHALLENGING AND
14 SUPPORT IS NEEDED AT EVERY LEVEL TO EXECUTE A SHELTERING
15 MISSION. COUNTY DEPARTMENTS MOBILIZED ALONGSIDE THE AMERICAN
16 RED CROSS, STATE PARTNERS, AND OTHER ORGANIZATIONS ACROSS THE
17 COUNTY. THE GAPS IDENTIFIED INCLUDED SHELTER SITE PLANNING.
18 THERE ARE LIMITED GEOGRAPHICALLY DISTRIBUTED SHELTER OPTIONS,
19 WHICH AFFECTED THE TIMELY PLACEMENT OF SHELTERS NEAR-IMPACTED
20 COMMUNITIES AND RESIDENTS ABILITY TO ACCESS THEM. STAFFING WAS
21 ALSO A CHALLENGE. THERE WERE NOT ENOUGH TRAINED EXPERIENCED
22 SHELTER LEADERS AT THE COUNTY LEVEL, SO THE COUNTY HAD TO RELY
23 ON STATE TEAMS TO FILL THE GAP. SHELTERS WERE NOT CONSISTENTLY
24 EQUIPPED FOR THE FULL RANGE OF MEDICAL MOBILITY, PERSONAL CARE
25 AND CONTINUITY NEEDS. AMONG PUBLIC SURVEY RESPONDENTS WHO



THE BOARD OF
SUPERVISORS

1 REPORTED ACCESS AND FUNCTIONAL NEED REQUIREMENTS, MANY RAISED
2 CONCERNS THAT THEIR NEEDS WERE NOT ADEQUATELY ADDRESSED DURING
3 REPOPULATION EFFORTS. SHELTER TRANSITIONS AND DEMOBILIZATIONS
4 WERE NOT GUIDED BY A FORMAL MULTI-AGENCY PROTOCOL, WHICH
5 RESULTED IN DELAYS FOR RESIDENTS NEEDING TEMPORARY HOUSING OR
6 OTHER SERVICES FROM THE COUNTY AND PUBLIC INFORMATION ON
7 HOUSING, TRANSPORTATION AND SHELTERING REMAINED FRAGMENTED.
8 FINALLY, THE COUNTY USED SPREADSHEETS TO MONITOR CHILD
9 RELOCATIONS IN CARE, WHICH RESTRICTED REAL-TIME OVERSIGHT.
10 ADDITIONALLY, EMERGENCY PLANNING FOR INDIVIDUALS IN CUSTODY
11 AND JUSTICE-INVOLVED ADULTS AND YOUTH STILL NEEDS IMPROVEMENT.
12 NEXT SLIDE. REVISE THE MASS CARE PLAN TO ESTABLISH SHELTER
13 GOVERNANCE AND READINESS MODEL AND BROADEN THE FORMAL STAFFING
14 PROGRAM VIA THE DISASTER SERVICE WORKERS INITIATIVE SO THE
15 COUNTY CONTINUES TO BUILD ITS CAPACITY AND REDUCES DEPENDENCE
16 ON THE STATE. STRENGTHEN YOUR ACCESS AND FUNCTIONAL NEEDS
17 REQUIREMENTS AND SHELTERS AND GIVE THEM AN OWNER. SET A FORMAL
18 PROTOCOL FOR CLOSING SHELTERS AND TRANSITIONING PEOPLE OUT OF
19 THEM BY DEVELOPING A TEMPORARY HOUSING ANNEX THAT ADDRESSES
20 ROLES, RESPONSIBILITIES, AND AVAILABILITY OF COUNTYWIDE
21 SERVICES. AND BUILD A SINGLE MULTILINGUAL SOURCE FOR
22 SHELTERING AND HOUSING INFORMATION. JOINTLY ACROSS THE COUNTY
23 UPDATE SHELTER PLANNING FOR CUSTODY POPULATIONS AND DEVELOP A
24 COORDINATION FRAMEWORK FOR JUSTICE INVOLVED ADULTS AND YOUTH
25 IN COMMUNITY HOUSING. NEXT SLIDE. PUBLIC HEALTH DID



THE BOARD OF
SUPERVISORS

1 SUBSTANTIAL WORK HERE. IMPLEMENTING HEALTH OFFICER ORDERS,
2 DISTRIBUTING PERSONAL PROTECTIVE EQUIPMENT, BUILDING
3 ENVIRONMENTAL DASHBOARDS AND SUPPORTING THE RECOVERY CENTERS
4 AND SHELTERS. TWO THINGS DEVELOPED DURING THIS EVENT PROVED
5 SIGNIFICANT VALUE. THE RAPID NEEDS ASSESSMENT GATHERED MORE
6 THAN 2,300 RESPONSES AND GAVE DECISION-MAKERS REAL-TIME
7 VISIBILITY INTO WHAT RESIDENTS NEEDED. AND THE HEALTH AND
8 SOCIAL SERVICES TASK FORCE BECAME THE RECOVERY'S KEY CROSS-
9 DEPARTMENTAL COORDINATION MECHANISM. THE CORE ISSUE HERE IS
10 STRUCTURAL. PUBLIC HEALTH'S ROLE IN WILDFIRE EMERGENCY SUPPORT
11 WAS NEVER FORMALIZED IN AN ANNEX, ROLE MATRIX, OR DECISION
12 PROTOCOL. WHILE PUBLIC HEALTH STAFF PARTICIPATED IN
13 DISCUSSIONS, THEIR ROLE IN DECISION-MAKING WAS UNCLEAR.
14 PROCEDURES FOR APPROVAL AND ESCALATION WERE NOT INITIATED
15 EARLY ENOUGH IN RECOVERY AND REPOPULATION DECISIONS.
16 ADDITIONALLY, THE COUNTY LACKED A WILDFIRE PERSONAL PROTECTIVE
17 EQUIPMENT STOCKPILE, AND SO THE GAP WAS FILLED BY COVID-ERA
18 EQUIPMENT AND DONATED REENTRY KITS. ACCESS AND FUNCTIONAL
19 NEEDS PREPAREDNESS HAS NO PERMANENT YEAR-ROUND LEAD. AND
20 RESIDENTIAL CARE COORDINATION LACKED A LIVE VIEW OF BED
21 AVAILABILITY, SO EVACUATING FACILITIES COMPETED FOR THE SAME
22 RECEIVING BEDS, WORKING FROM PLANS BUILT FOR ONE BUILDING AT A
23 TIME RATHER THAN A REGIONAL EVACUATION. NEXT SLIDE. IT'S
24 IMPORTANT THAT PUBLIC HEALTH ADOPT A RESPONSE AND RECOVERY
25 ROLE MATRIX TO CLARIFY ROLE AND DECISION AUTHORITY BOTH



THE BOARD OF
SUPERVISORS

1 INTERNALLY AND EXTERNALLY BEFORE THE NEXT EVENT.
2 INSTITUTIONALIZE A PERSONAL PROTECTIVE EQUIPMENT READINESS
3 PLAYBOOK, IDENTIFYING KEY PIECES OF INFORMATION ON WHAT TO HOW
4 MUCH TO KEEP ON SITE AND WHAT IS MORE VALUABLE AS JUST-IN-TIME
5 ORDERING. DEVELOP AN EXERCISE OF PUBLIC HEALTH COMMUNICATIONS
6 PLAYBOOK WITH KEY INFORMATION IN IT LIKE DECISION TREES,
7 SCRIPTS, AND TALKING POINTS. MAKE THE HEALTH AND SOCIAL
8 SERVICES TASK FORCE AND THE RAPID NEEDS ASSESSMENT STANDING
9 CAPABILITIES AND DESIGNATE YEAR-ROUND ACCESS AND FUNCTIONAL
10 NEEDS LEAD WHO WORKS ACROSS THE COUNTY WITH DEPARTMENTS,
11 STAKEHOLDERS, COMMUNITY LEADERS, AND ORGANIZATIONS TO
12 COORDINATE SUPPORT FOR THOSE WITH ACCESS AND FUNCTIONAL NEEDS.
13 FINALLY, ESTABLISH A RESIDENTIAL CARE EMERGENCY COORDINATION
14 PROGRAM WITH VISIBILITY INTO REAL-TIME CAPACITY AND A REGIONAL
15 PLANNING STANDARD. THE COUNTY SHOULD LEVERAGE EMS'S ONGOING
16 SKILLED NURSING FACILITY MUTUAL AID INITIATIVE AS THE
17 FOUNDATION FOR A BROADER LONG-TERM CARE PREPAREDNESS NETWORK.
18 EACH OF THE 25 RECOMMENDATIONS HAS A NAMED LEAD AGENCY AND
19 NAMED SUPPORTING AGENCY AND A PROPOSED HORIZON. IN SEQUENCING
20 THESE, 11 ARE NEAR-TERM, GENERALLY LOW TO MODERATE COST, AND
21 LARGELY CODIFIED WHAT THE COUNTY ALREADY DEMONSTRATED. NINE
22 ARE MID-TERM AND REQUIRE PLAN DEVELOPMENT OR MULTI-AGENCY
23 AGREEMENTS. FIVE ARE LONG-TERM AND CARRY REAL COST. FUNDING
24 AND STAFFING WILL AFFECT THE SCHEDULE, BUT THEY SHOULD NOT
25 AFFECT THE OWNERSHIP. NEXT SLIDE. THE BOARD ALSO ASKED US TO



THE BOARD OF
SUPERVISORS

1 REVIEW THE STATUS OF WOOLSEY RECOMMENDATIONS. OUR TASK WAS TO
2 TRACK IMPLEMENTATION AND IDENTIFY OVERLAP, NOT TO REVALIDATE
3 THE REPORT'S FINDINGS. OF THE 85, 30 WERE IMPLEMENTED BEFORE
4 JANUARY 2025 AND SIX WERE IN PROGRESS. THIRTEEN FALL DIRECTLY
5 WITHIN THE SCOPE OF THIS REVIEW. TWENTY WERE WITHIN THE SCOPE
6 OF THE EARLIER ALERTS AND EVACUATION AFTER ACTION. AND 15 HAVE
7 NO CONFIRMED IMPLEMENTATION UPDATE. THOSE REQUIRE FOLLOW-UP
8 FROM THE AGENCY RESPONSIBLE. I WOULD OFFER THAT THE LAST
9 NUMBER AS THE REAL TEST OF TODAY. SEVEN YEARS ON, 15
10 RECOMMENDATIONS CANNOT BE CONFIRMED EITHER WAY. THAT IS THE
11 OUTCOME THIS REPORT IS TRYING NOT TO REPEAT. NEXT SLIDE. LET
12 ME CLOSE WHERE I STARTED. COUNTY EMPLOYEES AND THEIR PARTNERS
13 CARRIED MUCH OF THIS RECOVERY, MANY OF THEM WHILE DISPLACED
14 FROM THEIR OWN HOMES. THE RECOMMENDATIONS IN THIS REPORT
15 TARGET SYSTEMS AROUND THOSE PEOPLE, NOT THE PEOPLE THAT
16 OUTPERFORM THEM. AN AFTER-ACTION REVIEW IS ONLY AS VALUABLE AS
17 THE ACTION THAT FOLLOWS IT. WE HAVE PARTNERED WITH THE COUNTY
18 AND DEVELOPED A DASHBOARD THAT TRACKS IMPLEMENTATION OF THE
19 RECOMMENDATIONS IN THIS REPORT AND IN THE ALERTS AND
20 EVACUATION REVIEW SO THE BOARD CAN MONITOR THE PROGRESS
21 DIRECTLY. THE WINDOW IS NOW WHILE URGENCY AND FUNDING
22 ATTENTION ARE STILL AVAILABLE. THANK YOU.

23
24 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. NOW WE'LL GO ON
25 TO OFFICE OF EMERGENCY MANAGEMENT FOR YOUR PRESENTATION.



THE BOARD OF
SUPERVISORS

1

2 **KEVIN MCGOWAN:** GOOD MORNING CHAIR SOLIS AND MEMBERS OF THE
3 BOARD. FOR THE RECORD, KEVIN MCGOWAN, DIRECTOR OF THE OFFICE
4 OF EMERGENCY SERVICES. THE MCCHRYSTAL GROUP'S AFTER-ACTION
5 REVIEW OF RECOVERY AND REPOPULATION PROVIDES AN IMPORTANT
6 EXAMINATION OF OUR COLLECTIVE EFFORTS DURING THE RECOVERY FROM
7 THE JANUARY 2025 WILDFIRES AND IDENTIFIES WHERE WE MUST
8 CONTINUE TO EVOLVE AND IMPROVE. WE ACCEPT THE REPORT AND VIEW
9 IT AS ANOTHER IMPORTANT ROADMAP FOR MOVING THE COUNTY'S
10 EMERGENCY MANAGEMENT ENTERPRISE FORWARD. THE FIRST MCCHRYSTAL
11 AFTER ACTION REVIEW FOCUSED ON ALERT NOTIFICATION SYSTEMS AND
12 EVACUATION POLICIES DURING THE WILDFIRES. I WANT TO BRIEFLY
13 PROVIDE THE BOARD WITH AN UPDATE ON THE WORK THAT HAS OCCURRED
14 SINCE THAT FIRST MCCHRYSTAL REPORT WAS PRESENTED LAST
15 SEPTEMBER. FIRST SLIDE, PLEASE. OF THE 90 RECOMMENDATIONS
16 RESULTING FROM THE 1ST AFTER ACTION REPORT, APPROXIMATELY 70%
17 HAVE BEEN COMPLETED OR ARE UNDERWAY AND ARE BEING EMBEDDED
18 INTO THE PERMANENT COUNTY OPERATIONS. ONE OF THE KEY
19 RECOMMENDATIONS CALLED FOR THE RESTRUCTURING AND EXPANDING THE
20 SCOPE AND SCALE OF THE OFFICE OF EMERGENCY MANAGEMENT. WITH
21 THE SUPPORT OF THIS BOARD AND THE CEO EARLIER THIS YEAR DURING
22 THE FISCAL YEAR, 44 NEW POSITIONS HAVE BEEN APPROVED FOR OEM
23 AND WE'RE RAPIDLY BUILDING OUT THE WORKFORCE. CONDITIONAL
24 OFFERS HAVE ALREADY BEEN PROVIDED TO OVER 30% OF THOSE
25 POSITIONS. MORE ARE FORTHCOMING. TO EXPAND THE LEVEL OF



THE BOARD OF
SUPERVISORS

COUNTYWIDE OPERATIONAL CAPACITY AND CAPABILITY, THE COUNTY, ALL OF THE DIFFERENT DEPARTMENTS HERE TODAY ON THE DAIS HAVE INCREASED TRAINING SIGNIFICANTLY. FOR EXAMPLE, OUR COUNTY COMMUNICATORS RECENTLY HOSTED A LARGE JOINT, A LARGE-SCALE JOINT INFORMATION CENTER EXERCISE AT THE EMERGENCY OPERATIONS CENTER. WE'VE ALSO DISTRIBUTED THOUSANDS OF MULTILINGUAL PREPAREDNESS GUIDES AND STRENGTHENED OUR EVACUATION TRAINING AND COORDINATION ACROSS THE COUNTY AND OUR DEPARTMENTS. SINCE THE FIRST AAR, LOS ANGELES COUNTY HAS NOT ONLY MADE SIGNIFICANT UPDATES TO POLICIES AND PROCEDURES BUT PUT THOSE POLICIES AND PLANS TO THE TEST WHILE WE'VE RESPONDED TO NUMEROUS MAJOR EMERGENCIES AND COMPLEX INCIDENTS, INCLUDING THE WINTER STORMS THAT WE HAD DURING THE 2025-2026 WINTER SEASON, WILDFIRES, THE WORLD CUP, AND THE LINEAGE WAREHOUSE FIRE. DURING THOSE INCIDENTS, OEM, FIRE, SHERIFF, PUBLIC WORKS, OUR COMMUNICATIONS TEAMS, THE BROADER COUNTY FAMILY HAVE BEEN ACTIVELY APPLYING, TESTING, AND REFINING THESE RECOMMENDATIONS FOR THE FIRST AAR SO THAT THEY EMBED IN OUR REAL-WORLD OPERATIONS. SLIDE 2. THE WORK THAT IS OCCURRING ACROSS THE FIVE MAJOR AREAS IDENTIFIED IN THE FIRST REVIEW, POLICIES AND PROTOCOLS, TRAINING AND PLANNING, RESOURCE MANAGEMENT, SITUATIONAL AWARENESS AND INTEROPERABILITY, AND COMMUNITY ENGAGEMENT AND PUBLIC INFORMATION. THE GOAL IS NOT SIMPLY TO JUST CLOSE OUT THOSE RECOMMENDATIONS BUT INSTILL THEM THROUGHOUT ALL OF OUR DEPARTMENTS AND EMBED THEM IN OUR



THE BOARD OF
SUPERVISORS

1 COUNTY OPERATIONS. ONE WITH MORE CLEARLY DEFINED AUTHORITIES,
2 INCREASED TRAINING, HIGHLY INTEROPERABLE TECHNOLOGY SYSTEMS
3 WHICH INCLUDES THE ROLLOUT OF OUR WEBEOC SYSTEM THAT'S ALREADY
4 IN PLACE, STRONGER PUBLIC COMMUNICATIONS, WHICH WE'VE
5 CONSISTENTLY BEEN DEMONSTRATING IN RECENT EMERGENCIES, AND THE
6 ABILITY TO RAPIDLY COORDINATE FULL RESOURCE AND CAPABILITIES
7 ACROSS THE COUNTY. SLIDE 3. THERE'S STILL A SIGNIFICANT AMOUNT
8 OF WORK AHEAD. WE ARE CONTINUING TO STRENGTHEN OUR UNIFIED
9 ALERT AND WARNING AND EVACUATION FRAMEWORK. HOWEVER, AS WE GO
10 THROUGH THE POLICY AND PROCEDURE PORTION OF THAT, WE'VE
11 ALREADY IMPLEMENTED THOSE IN OPERATIONAL STRATEGIES, WHICH WE
12 ARE CURRENTLY USING IN OUR RESPONSES TO FIRES AND FLOODS. WE
13 ARE REBUILDING AND EXPANDING OEM, DEVELOPING COUNTY-WIDE
14 COMMON OPERATING PICTURE PLATFORMS, STRENGTHENING OUR JOINT
15 INFORMATION SYSTEM AND TEAM, EXPANDING MULTILINGUAL
16 COMMUNICATIONS, AND PLACING THE GREATEST EMPHASIS ON COMMUNITY
17 PREPAREDNESS THAT WE'VE DONE IN OVER A DECADE. SOME OF THESE
18 IMPROVEMENTS CAN BE ACCOMPLISHED RELATIVELY QUICKLY. OTHERS,
19 PARTICULARLY THE TECHNOLOGY MODERNIZATION, ORGANIZATIONAL
20 TRANSFORMATIONS, AND BUILDING LASTING CULTURES OF COMMUNITY
21 PREPAREDNESS ARE GOING TO TAKE TIME AND ARE GOING TO BE
22 SUSTAINED EFFORTS MOVING FORWARD. THAT BRINGS US TO THE REPORT
23 BEFORE US TODAY. THE SECOND AR IDENTIFIES ADDITIONAL
24 OPPORTUNITIES TO STRENGTHEN RECOVERY, REPOPULATION, MASS CARE
25 AND SHELTER, PUBLIC INFORMATION, PUBLIC HEALTH, AND SUPPORTING



THE BOARD OF
SUPERVISORS

1 OUR MOST VULNERABLE RESIDENTS. OUR COLLECTIVE RESPONSIBILITY
2 AND OUR EXPRESSION TO THE BOARD IS THAT WE ARE GOING TO ENSURE
3 THAT THE LESSONS LEARNED FROM THIS FIRE AND PREVIOUS INCIDENTS
4 CONTINUE TO MOVE US FORWARD IN BUILDING OUR RESILIENCE AND
5 READINESS FOR THE NEXT EARTHQUAKE, THE NEXT FLOOD, THE NEXT
6 SEVERE STORM, OR ANY COUNTLESS OF THE MAJOR EMERGENCIES THAT
7 WE FACE THROUGHOUT L.A. COUNTY. EVERY AFTER-ACTION REVIEW IS
8 GEARED TO MAKE US BETTER FOR THAT NEXT DISASTER. THAT IS THE
9 WORK WE ARE UNDERTAKING TODAY AND THAT REMAINS OUR COMMITMENT
10 TO THE BOARD AND THE RESIDENTS OF L.A. COUNTY.

11
12 **SUP. HILDA SOLIS, CHAIR:** THANK YOU.

13
14 **KEVIN MCGOWAN:** WE'LL BE AVAILABLE FOR QUESTIONS.

15
16 **SUP. HILDA SOLIS, CHAIR:** YES WE'LL START WITH SUPERVISOR
17 HORVATH AND THEN SUPERVISOR BARGER.

18
19 **SUP. LINDSEY P. HORVATH:** THANK YOU VERY MUCH MADAM CHAIR AND I
20 WANT TO START BY ACKNOWLEDGING THE 31 PEOPLE WHO LOST THEIR
21 LIVES IN THESE FIRES, THE THOUSANDS OF RESIDENTS WHO LOST
22 THEIR HOMES, THE COUNTLESS BUSINESSES AND WORKERS WHOSE
23 LIVELIHOODS WERE DEVASTATED, AND THE FAMILIES WHO ARE STILL
24 GRIEVING THE LOSS OF LOVED ONES. THAT HAS TO BE CENTERED IN
25 THIS WORK AHEAD. AS I READ THROUGH THIS REPORT, I KEEP



THE BOARD OF
SUPERVISORS

1 THINKING ABOUT ALL THAT IS NOT AND MAYBE CANNOT BE CAPTURED ON
2 PAPER. THE FEAR, THE LOSS, THE DISRUPTION TO PEOPLE'S LIVES,
3 THE UNCERTAINTY THAT SO MANY FAMILIES ARE STILL LIVING WITH
4 TODAY, IN SHORT, THE TRAUMA. NO REPORT CAN FULLY CAPTURE THE
5 DEVASTATING IMPACT THESE FIRES HAVE HAD ON OUR COMMUNITIES,
6 AND I KNOW RESIDENTS WILL FEEL THAT ELEMENTS OF THEIR
7 INDIVIDUAL EXPERIENCES ARE STILL MISSING. WHILE THIS REPORT IS
8 FOCUSED ON DEVASTATION IN TWO AREAS OF OUR COUNTY, THE CHANGE
9 WE MUST MAKE AS A RESULT OF THE RECOMMENDATIONS IN THIS REPORT
10 MUST HAVE A COUNTYWIDE IMPACT. THE COUNTY'S CORE OBLIGATION IS
11 TO KEEP OUR RESIDENTS SAFE. DISASTER PREPAREDNESS, RESPONSE,
12 AND RECOVERY ARE A YEAR-ROUND RESPONSIBILITY AND THEY CANNOT
13 SIMPLY LIVE IN THE MINDS OF THOSE DOING THE WORK OF OUR
14 COUNTY. I'VE BEEN OUT IN OUR COMMUNITIES WITH THE INCREDIBLE
15 FIRST RESPONDERS OF L.A. COUNTY FIRE, SHERIFF'S DEPARTMENT,
16 PUBLIC WORKS, OFFICE OF EMERGENCY MANAGEMENT, AND SO MANY
17 OTHERS. AND ALL OF YOUR DEDICATION AND COMMITMENT TO THIS WORK
18 IS EXTRAORDINARY, AND YOU ALL DESERVE SYSTEMS AND SUPPORT TO
19 DO YOUR JOBS AS EFFECTIVELY AS POSSIBLE, AS WELL AS HAVING
20 LESSONS LEARNED DOCUMENTED TO REFERENCE EASILY IN TIME OF
21 CRISIS. SO TO GET THIS RIGHT, WE MUST WORK WITH ALL LEVELS OF
22 GOVERNMENT TO CLEARLY DELINEATE ROLES AND RESPONSIBILITIES,
23 AND WE MUST ALWAYS LISTEN TO OUR COMMUNITIES AND PRIORITIZE
24 THE CHANGES WE KNOW ARE NEEDED. I OFTEN HEAR ABOUT TOO MANY
25 MOTIONS COMING FROM THIS BOARD AND HOW THAT AT TIMES CAN EVEN



THE BOARD OF
SUPERVISORS

1 CAUSE ADDITIONAL PRESSURE OR CONFUSION BUT WHEN THINGS ARE
2 DONE LESS FORMALLY AS WAS NOTED BY THE MCCHRYSTAL GROUP
3 THROUGH THIS PROCESS AS AN OUTSIDE EVALUATOR THEY CAN'T MAKE
4 SENSE OF WHAT OUR PLANS ARE. THAT'S NOT A GOOD REFLECTION ON
5 US, AND IT'S CERTAINLY NOT THE REFLECTION WE WANT ON THE KIND
6 OF WORK THAT WE'RE INVESTING IN OUR RESPONSE TO AN
7 EXTRAORDINARY CRISIS. SO TO THAT END, I'M GOING TO ASK A FEW
8 QUESTIONS AND AFTERWARDS I'M GOING TO READ IN A MOTION CO-
9 AUTHORED BY SUPERVISOR BARGER FOR OUR BOARD'S CONSIDERATION
10 TODAY REGARDING THE IMPLEMENTATION OF THOSE RECOMMENDATIONS.
11 SO FIRST, TURNING OUR PLANS INTO ACTION FOLLOWING THE FIRST
12 AAR, WE DIRECTED A DRAMATIC INCREASE IN THE SIZE OF OUR OFFICE
13 OF EMERGENCY MANAGEMENT. SO CAN YOU TELL ME WHERE WE ARE NOW
14 IN TERMS OF THE NUMBER OF STAFF THAT WE HAVE INSIDE THE OFFICE
15 OF EMERGENCY MANAGEMENT, WHERE YOU EXPECT TO BE BY THE END OF
16 THE YEAR, AND WHETHER YOU BELIEVE THAT CHANGE WILL ALLOW US TO
17 DO THE KINDS OF DRILLS, TRAININGS, AND COORDINATION WITH CITY
18 AND STATE PARTNERS THAT ARE REQUIRED, GIVEN THE CHALLENGES WE
19 KNOW ARE AHEAD.

20
21 **KEVIN MCGOWAN:** YES, THANK YOU, SUPERVISOR. I'M GOING TO WORK
22 BACKWARDS, ACTUALLY. THE WORK WITH OUR CITIES, OUR STATE, AND
23 OUR FEDERAL PARTNERS IS ONGOING IN A PARALLEL TRACK TO THE
24 HIRING OF OUR NEW PERSONNEL AND THE EXPANSION OF THE OFFICE OF
25 EMERGENCY MANAGEMENT. SO WE'RE NOT WAITING. WHEN WE WENT TO



THE BOARD OF
SUPERVISORS

1 THE BOARD DURING THE BUDGET PROCESS TO INCREASE THE SIZE OF
2 OEM AND ITS SCOPE AND RESPONSIBILITIES, WE WERE ALREADY WELL
3 UNDERWAY TO ADDITIONALLY WORK ON THOSE COORDINATION ROLES AND
4 EXPANSION OF THE PLANNING PROCESS IN PARALLEL. SPECIFICALLY TO
5 WHERE WE'RE AT IN THE GROWTH OF THE OFFICE OF EMERGENCY
6 MANAGEMENT. WE HAVE 44 VACANCIES. BEFORE THOSE 44 VACANCIES
7 WERE APPROVED, WE WERE ALREADY BEGINNING THE RECRUITMENT
8 PROCESS. WE SENT OUR RECRUITMENT PROCESS ACROSS THE ENTIRE
9 COUNTRY. WE WORKED THROUGH OUR PROFESSIONAL ASSOCIATIONS. WE
10 HAD A REALLY GOOD RESPONSE. WELL OVER 80 PEOPLE RESPONDED TO
11 OUR SOLICITATIONS FOR THE 44 POSITIONS. WE ARE IN THE PROCESS
12 OF ON-BOARDING THE FIRST 30% OF THEM. WE'RE DOING A PHASED
13 ONBOARDING APPROACH SO THAT AS THEY'RE ONBOARDED, WE CAN PUT
14 THEM INTO A TRAINING ACADEMY AND BUILD OUT THAT CAPABILITY AND
15 CAPACITY. I THINK ONE THING THAT'S IMPORTANT FOR THE BOARD IS
16 TO UNDERSTAND THAT ONE OF OUR KEY PRIORITIES IN THIS
17 RECRUITMENT ENDEAVOR IS THE QUALITY OF CANDIDATES THAT WE'RE
18 SELECTING. IT CANNOT BE EMPHASIZED ENOUGH THAT WE NEED THE
19 HIGHEST CALIBER PROFESSIONALS IN THE OFFICE OF EMERGENCY
20 MANAGEMENT AND WE'RE PUTTING THAT AS A PRIME COMPONENT OF THAT
21 RECRUITMENT PROCESS. OUR GOAL IS TO, BEFORE THE NEXT BUDGET
22 PROCESS STARTS, IS TO BE IN THE PROCESS OF ONBOARDING THAT
23 LAST COHORT WHICH WOULD GET US TO THE FULL 44 POSITIONS.

24
25 **SUP. LINDSEY P. HORVATH:** I'M CLEAR THAT WE HAVE STANDARD



THE BOARD OF
SUPERVISORS

1 PROCESSES TO RECRUIT PEOPLE IN BUT I ALSO KNOW THERE HAVE BEEN
2 CHANGES AT THE STATE AND FEDERAL LEVEL IN TERMS OF PERSONNEL
3 THAT MIGHT MAKE TO YOUR POINT VERY HIGHLY QUALIFIED PEOPLE
4 MORE AVAILABLE THAN EVER BEFORE.

5
6 **KEVIN MCGOWAN:** AND WE'VE BEEN TAKING ADVANTAGE OF THAT.

7
8 **SUP. LINDSEY P. HORVATH:** WE'RE PROACTIVELY REACHING OUT.

9
10 **KEVIN MCGOWAN:** YEAH, POACHING HAS BEEN A STRATEGY.

11
12 **SUP. LINDSEY P. HORVATH:** THE SECOND PIECE IS IN TERMS OF
13 COMMUNICATION. NOTHING IS MORE IMPORTANT THAN COMMUNICATING
14 QUICKLY AND CLEARLY AND ACCURATELY IN AN EMERGENCY. SO WE KNOW
15 THAT DURING THE FIRES PEOPLE WERE INUNDATED WITH INFORMATION.
16 IT WAS HARD TO DECIPHER AMONG OFFICIAL GUIDANCE THAT WAS PUT
17 OUT. I KNOW THAT WE'VE TALKED A GREAT DEAL ABOUT THE ONE VOICE
18 COMMUNICATIONS BEING ESSENTIAL, BUT HOW DO WE TURN THAT INTO
19 THE REALITY? TO ACHIEVE ONE VOICE MESSAGING FOR THE REGION, I
20 KNOW WE NEED TO MAKE SURE THAT DEPARTMENTS ARE SHARING AND
21 VETTING INFORMATION QUICKLY. AND IT TOOK A COUPLE OF DAYS FOR
22 OUR CJIC TO EVEN PROVIDE, EVEN GET UP AND RUNNING. SO HOW ARE
23 WE LEARNING FROM THAT? COORDINATING AND CENTRALIZING
24 COMMUNICATION IN A WAY THAT IS INTELLIGIBLE TO A REGULAR
25 PERSON.



THE BOARD OF
SUPERVISORS

1

2 **ANDREW VEIS:** SUPERVISOR, I CAN TAKE THAT QUESTION. ANDREW VEIS
3 WITH COUNTYWIDE COMMUNICATIONS. THE COORDINATED JOINT
4 INFORMATION CENTER IS THE ONE VOICE IN AN EMERGENCY, AND IT'S
5 OUR JOB TO SYMPATHIZE ALL THE INFORMATION THAT'S COMING IN
6 FROM THE 39 DIFFERENT DEPARTMENTS INTO THAT ONE VOICE. AND SO
7 WHEN THE CJIC STAFFS UP, WE PULL IN PEOPLE FROM ALL THE
8 DIFFERENT DEPARTMENTS. SPECIFICALLY FOR THIS FIRE, WE HAD 18
9 DSW COMMUNICATORS FROM 13 DIFFERENT DEPARTMENTS, MANY WHO ARE
10 UP HERE WITH ME TODAY, SOME WHO ARE NOT FROM OTHER
11 DEPARTMENTS. BUT I THINK IT COMES DOWN TO COUNTY DEPARTMENTS
12 KIND OF NEEDING TO RECOGNIZE THE AUTHORITY OF THE CJIC AS THAT
13 ONE VOICE MESSENGER AND TO HAVE THE AUTHORITY TO BE THAT ONE
14 VOICE TO THE COMMUNITY, WHETHER IT'S ABOUT DEBRIS REMOVAL,
15 EMERGENCY COMMUNICATIONS, IT SHOULD ALL KIND OF FLOW THROUGH
16 ONE CJIC SO THAT IT'S THE SAME INFORMATION GOING OUT THROUGH
17 THE PRESS CONFERENCES, THROUGH WEBSITES, SOCIAL MEDIA, IT'S
18 ALL THE SAME INFORMATION.

19

20 **SUP. LINDSEY P. HORVATH:** I KNOW THAT'S OUR GOAL. AND THEN THE
21 LIVED EXPERIENCE OF PEOPLE WHO WENT THROUGH THIS TRAGEDY WAS
22 THAT EVEN IF THEY KNEW TO GO TO YOUR SOCIAL MEDIA ACCOUNTS, TO
23 YOUR NEWSLETTER, TO YOUR WEBPAGE DEDICATED TO THIS. THEY THEN
24 HAD LOCAL OFFICIALS IN SOME CASES WHO PUT OUT DIFFERENT
25 INFORMATION. THEY HAD THEIR TRUSTED COMMUNITY ORGANIZATION WHO



THE BOARD OF
SUPERVISORS

1 PUT OUT INFORMATION BECAUSE THEY TRUSTED IT BECAUSE IT WAS IN
2 LANGUAGE. HOW ARE WE LEARNING FROM THIS EXPERIENCE TO KNOW
3 THAT EVEN THOUGH WE AS A COUNTY AGENCY COME TOGETHER IN OUR
4 MESSAGING, WE KNOW THAT THERE ARE SO MANY MORE PARTNERS WE
5 RELY ON. SO I THINK WE NEED TO BE MORE PROACTIVE IN ASSERTING
6 THAT ROLE AND MAKING SURE THAT WE'RE CLEAR ABOUT WHERE
7 COMMUNICATION IS COMING FROM AND HOW IT GETS RELAYED AS
8 OPPOSED TO SORT OF WHAT THE EXPERIENCE HAS BEEN WHERE IT'S
9 KIND OF COMING FROM ALL DIFFERENT DIRECTIONS AND NOT ALWAYS IN
10 A VETTED MANNER.

11
12 **ANDREW VEIS:** YEAH, THERE WERE A LOT OF GOOD LESSONS LEARNED
13 FROM THIS REPORT BACK, AND I'M ANXIOUS TO IMPLEMENT THEM. AND
14 I THINK WE CAN EVEN ADD MORE CAPACITY TO THE CJIC BY ADDING IN
15 THAT EXTERNAL AFFAIRS PIECE THAT CAN WORK WITH THE DIFFERENT
16 CITIES AND COMMUNITY GROUPS A LITTLE BIT BETTER, BUILDING A
17 CAPACITY TO WORK WITH CBOS, FBOS, IT WORKS MORE COHESIVELY
18 ACROSS THE REGION.

19
20 **KEVIN MCGOWAN:** SUPERVISOR, JUST TO ADD A LITTLE BIT TO WHAT
21 ANDREW WAS SAYING PART OF THAT STRUCTURE BUILDOUT IN OEM IS
22 THAT EXTERNAL AFFAIRS COMPONENT THAT'S GOING TO WORK HAND IN
23 HAND WITH COUNTYWIDE COMMS WE ACTUALLY PUT SOME OF THESE INTO
24 PLACE DURING THE WORLD CUP. ONE THING I WOULD USE AS A
25 REFLECTION POINT IS RELATED TO THE DIFFERENT LOCAL



THE BOARD OF
SUPERVISORS

1 JURISDICTIONS HAVING A VOICE TO SHARE RELATED ON OPERATIONS,
2 SPECIFICALLY PUBLIC SAFETY AROUND THE WORLD CUP. WHAT WE DID
3 THIS TIME WAS WE EMBEDDED PERSONNEL. THIS IS RESOURCE
4 INTENSIVE, BUT NOW WE ARE BUILDING THAT CAPACITY. SO WE
5 EMBEDDED PERSONNEL IN EVERY DIFFERENT JOINT INFORMATION CENTER
6 OR LOCAL COMMUNICATIONS COMPONENT SO THAT WE COULD MAKE SURE
7 THAT WE WERE SYNTHESIZING THAT INFORMATION AND SHARING IT IN A
8 BROADER WAY, BUT CONSISTENTLY.

9

10 **SUP. LINDSEY P. HORVATH:** YEAH, I THINK THERE'S INEVITABLY
11 GOING TO BE EXAMPLES OF WHEN PEOPLE HAVE TO RELINQUISH A
12 LITTLE BIT OF AUTHORITY IN ORDER TO MAKE SURE THAT THE UNIFIED
13 OPERATION IS DOING ITS JOB CORRECTLY. AND SO WHOEVER THAT IS,
14 I'M ASKING THAT THIS TEAM AS WE'RE PRIORITIZING IMPLEMENTING
15 THESE CHANGES AND RECOMMENDATIONS THAT WE ARE MAKING SURE THAT
16 THAT IS OUR MESSAGE AND OUR OUTCOME. THE NEXT TOPIC I WANT TO
17 TOUCH ON IS DEBRIS REMOVAL AND SPECIFICALLY LANDFILLS. THE AAR
18 RECOGNIZED L.A. COUNTY'S PRIVATE PROPERTY DEBRIS REMOVAL
19 PROGRAM AS A RECOVERY SUCCESS STORY, THE LARGEST AND FASTEST
20 OPERATION OF ITS KIND ANYWHERE IN AMERICAN HISTORY. I'M PROUD
21 OF THE LEADERSHIP FROM THIS COUNTY AND THE HARD WORK,
22 ESPECIALLY OF OUR PUBLIC WORKS TEAM, TO MAKE THAT HAPPEN. THE
23 REPORT RECOMMENDS DEVELOPING A DEBRIS MANAGEMENT PLAN BEFORE
24 THE NEXT DISASTER TO CODIFY LESSONS LEARNED. AND I SUPPORT
25 THAT AND BELIEVE WE SHOULD HAVE DONE IT AFTER THE WOOLSEY



THE BOARD OF
SUPERVISORS

AFTER-ACTION. SO I AM DISAPPOINTED THAT THE REPORT DID NOT ADDRESS THE SIGNIFICANT CHALLENGES WE FACED SPECIFICALLY WITH LANDFILLS AND WASTE MANAGEMENT GOVERNANCE, WHICH I KNOW WERE ALSO CHALLENGES UNDER WOOLSEY. MULTIPLE STATE AGENCIES DETERMINE WHAT FACILITIES CAN ACCEPT DIFFERENT TYPES OF DEBRIS, HOW IT CAN BE DISPOSED OF, AND ONLY SOMETIMES WITH LOCAL AUTHORITIES INVOLVED. YET DURING A DISASTER, COMMUNITIES LOOK TO OUR LOCAL GOVERNMENT FOR ANSWERS ABOUT DECISIONS WE DO NOT CONTROL. SO, FOR PUBLIC WORKS, YOU HELPED OUR OFFICE TO LEAD SEVERAL CONVERSATIONS WITH STATE PARTNERS AFTER THE 2025 FIRES TO DISCUSS OPPORTUNITIES FOR REFORM. DO YOU AGREE THAT THE STATE NEEDS TO REFORM THE WAY IT HANDLES THAT DECISION-MAKING PROCESS FOR THERE TO BE CLEARER ACCESS FOR PUBLIC INPUT? AND EVEN IF YOU DON'T, HOW DO WE GET TO THE PROSPECT OF CONSOLIDATED DECISION-MAKING AND ACCOUNTABILITY THAT ALLOWS FOR THAT INPUT?

MARK PESTRELLA: THANK YOU, SUPERVISOR MARK PESTRELLA WITH PUBLIC WORKS. PUBLIC WORKS WELCOME THE INDEPENDENT REVIEW AND THE OPPORTUNITY TO LEARN FROM UNPRECEDENTED DISASTER. AS YOU KNOW, WE PERFORM AFTER ACTIONS INTERNALLY AND WE'RE ALSO HAPPY TO HAVE THIS THIRD-PARTY REVIEW. I ABSOLUTELY AGREE WITH YOU REGARDING THE LANDFILL, THE MANAGEMENT OF LANDFILLS, THE COORDINATION. YOU KNOW, WE EXPERIENCED A LOT OF FRUSTRATION IN ATTEMPTING TO EXPLAIN TO THE COMMUNITY WHY WE WERE CHOOSING



THE BOARD OF
SUPERVISORS

1 WHICH LANDFILL. AND THAT HAD A LOT TO DO WITH THE LACK OF
2 UNDERSTANDING ABOUT GOVERNANCE OVER LANDFILLS FROM THE STATE
3 LEVEL DOWN TO OUR LOCAL LEVEL. WE ARE CURRENTLY WORKING ON
4 THIS FIRST STEP IS TO UNDERSTAND WHO'S IN CHARGE AND WHO HAS
5 THE CALL AND THEN TO COME INTO AGREEMENT WITH THE STATE THAT
6 THEY WOULD TAKE THE ROLE AND I WOULD SUGGEST THAT WE PUSH FOR
7 AND IT WILL BE OBVIOUSLY MAY EVEN TAKE LEGISLATIVE ACTION TO
8 PUSH FOR THE STATE TO BE THE KEEPER OF LANDFILL CAPACITY AND
9 DIRECTION IN EMERGENCY MANAGEMENT OPERATIONS SUCH AS A DEBRIS
10 REMOVAL PROGRAM.

11
12 **SUP. LINDSEY P. HORVATH:** YEAH I THINK LANDFILL GOVERNANCE IS
13 DESIGNED FOR NO ONE TO REALLY BE IN CHARGE, IS WHAT IT FEELS
14 LIKE FOR PEOPLE WHO ARE TRYING TO FIGURE OUT WHERE THEY CAN
15 TAKE THEIR CONCERNS, WHERE THEY CAN GET THEIR QUESTIONS
16 ANSWERED, AND NO ONE LIKES TO HEAR, THAT'S NOT WHAT WE DO, AS
17 A RESPONSE TO THEIR QUESTIONS. AND YET, WE KNOW ESPECIALLY IN
18 THIS CASE, THAT'S SORT OF WHAT HAPPENED WITH THINGS MOVING SO
19 QUICKLY AND WITH THOSE ROLES BEING NOT CLEARLY DEFINED. SO HOW
20 WE CODIFY THAT GOING FORWARD, I THINK IS CRITICALLY IMPORTANT.
21 AS IT RELATES TO CLIMATE, OUR DISCUSSION TODAY IS ESSENTIAL
22 BECAUSE IT'S NOT JUST ABOUT PALISADES OR ALTADENA. IT'S ABOUT
23 ALL OUR DISTRICTS AND THE MANY NEIGHBORHOODS THAT ARE
24 THREATENED BY CLIMATE CHANGE, NOT ONLY FROM WILDFIRES. IN THE
25 PAST WEEK, WE'RE DEALING WITH DANGEROUS HEAT, FLOODING,



THE BOARD OF
SUPERVISORS

1 COASTAL EROSION, COUNTY ROADS THAT HAVE BEEN DESTROYED, AND
2 FORCED MAJOR CONCERT TO BE CANCELED IN SANTA MONICA FORCE
3 MAJEURE BECAUSE OF THESE CONDITIONS AND WE'RE NOT EVEN
4 FORMALLY IN THAT STORM SEASON YET. WE CONVENED THE BLUE-RIBBON
5 COMMISSION ON CLIMATE ACTION AND FIRE SAFE RECOVERY TO GUIDE
6 OUR REBUILDING WITH ALL OF THAT IN MIND. SO, FOR OUR CEO, WHAT
7 IS THE ORDER OF OPERATIONS THAT YOU'RE DIRECTING WITH OUR
8 DEPARTMENTS TO ADDRESS THESE FUNDAMENTAL THREATS TO OUR
9 COMMUNITIES AND AS IT RELATES TO INVESTING IN CLIMATE
10 PREPAREDNESS ALONGSIDE THE AAR'S EMERGENCY RESPONSE
11 RECOMMENDATIONS AND HOW ARE WE GOING TO TRACK PROGRESS ON THIS
12 CRITICAL PREPAREDNESS.

13
14 **JOSEPH M. NICCHITTA:** SO I APPRECIATE THE QUESTION SUPERVISOR I
15 THINK LET ME GO BACK TO SOMETHING THAT YOU MENTIONED JUST A
16 COUPLE MINUTES AGO, WHICH IS COMMITMENT TO IMPLEMENTING AFTER-
17 ACTION REPORT RECOMMENDATIONS. WE'LL GO BACK TO WOOLSEY AND
18 SOME OF THE IMPLEMENTATION ACTIONS THAT REMAIN UNFINISHED.
19 THAT IS SOMETHING WE ABSOLUTELY CANNOT HAVE HAPPEN WITH
20 RESPECT TO THIS AFTER-ACTION REPORT. I THINK ALTHOUGH THIS IS
21 SPECIFIC TO WILDFIRES, IT CERTAINLY IS APPLICABLE TO ALL
22 HAZARDS, THE KINDS OF THINGS THAT WE ARE WORKING ON, WHETHER
23 IT'S A FLOOD OR A FIRE OR AN EARTHQUAKE. AND WE NEED TO MAKE
24 SURE THAT OUR PLANS ARE UPDATED AND THE PLANS KIND OF DRIVE
25 THE THINKING. AND IN TERMS OF ONE MAJOR THEME THAT I'M GOING



THE BOARD OF
SUPERVISORS

1 TO PICK UP ON FROM ANDREW VEIS'S COMMENTS IS EMPOWERMENT. AND
2 YOU MENTIONED BOTTLENECKS FROM PEOPLE NOT DELEGATING. I THINK
3 ONE OF THE THINGS WE NEED TO ADDRESS AS A COUNTY, WHEN WE
4 THINK ABOUT ONE COUNTY, EVEN OUR OWN COUNTY, IS HOW DO THE
5 DEPARTMENT HEADS FIT INTO A LARGER RESPONSE STRATEGY AND WHAT
6 IS THEIR ROLE AND WHAT IS HOW DO THEY EMBRACE THEIR ROLE AND
7 WHAT DO THEY NEED TO EMBRACE THEIR ROLE. I THINK I'M ALL OF
8 OUR DEPARTMENT HEADS CAME TO THE TABLE IN A VERY MATERIAL WAY
9 DURING EATON AND PALISADES BUT I THINK WHAT THE AFTER-ACTION
10 REPORT SHOWS US IS THAT THERE'S DIFFERING LEVELS OF
11 UNDERSTANDING OF WHAT THEIR OBLIGATIONS ARE PRIOR TO A
12 DISASTER AND DURING A DISASTER. WE NEED TO ADDRESS THAT. FOR
13 ME, THAT'S NUMBER ONE WHEN I THINK ORDER OF OPERATIONS IS
14 GETTING OUR OWN HOUSE IN ORDER, WHICH REQUIRES US TO MAKE SURE
15 THAT EVERY DEPARTMENTAL LEADER UNDERSTANDS, EMBRACES, AND OWNS
16 THEIR ROLE IN DISASTER PREPARATION AND DISASTER RECOVERY. SO
17 THAT'S NUMBER ONE. AND I THINK NUMBER TWO IS RESOURCING, WHICH
18 YOU MENTIONED AS WELL. WE HAVE INVESTED QUITE A BIT IN THE
19 OFFICE OF EMERGENCY MANAGEMENT. THAT IS NOT THE ONLY AREA OF
20 INVESTMENT THAT'S NEEDED. WE'RE ALSO WORKING ON CLIMATE
21 STRATEGIES AS WELL, AND THERE ARE INVESTMENTS IN LINE WITH
22 THAT. I'M NOT 100% SATISFIED WITH HOW THE COUNTY TREATS
23 CLIMATE INVESTMENTS AS A WHOLE. I THINK IT'S A BIT FRAGMENTED.
24 YOU AND I HAVE HAD THAT CONVERSATION. AND I THINK WHEN WE
25 THINK ABOUT CLIMATE INVESTMENTS, WE'RE THINKING ABOUT REDUCING



THE BOARD OF
SUPERVISORS

1 OUR FOOTPRINT IN TERMS OF WHAT OUR GREENHOUSE GASES OR
2 POLLUTION. BUT WE ALSO HAVE TO THINK ABOUT RESILIENCE AS WELL.
3 AND THAT'S ANOTHER AREA WHERE WE'RE NOT QUITE THERE YET. IN
4 ORDINARY TIMES, WE'D HAVE HAZARD MITIGATION GRANT FUNDS
5 POURING INTO THE COUNTY TO HELP US DO THAT. THAT MONEY IS NOT
6 IS LOCKED UP WE HAVEN'T RECEIVED IT SO WE NEED TO THINK
7 THROUGH SOME OTHER STRATEGIES BUT ALL OF THESE THINGS KIND OF
8 ARE HAPPENING ALL AT THE SAME TIME. SO WE NEED TO DO A BETTER
9 JOB OF PRIORITIZING, BEING CLEAR WITH OUR DEPARTMENTS WHAT WE
10 NEED. AND THEN FOR THE BOARD IS SETTING THOSE PRIORITIES SO
11 THAT WHEN THE BUDGET COMES AROUND, WE CAN MAKE SURE WE'RE
12 MEETING THE NEEDS OF THE COUNTY AS WELL.

13
14 **SUP. LINDSEY P. HORVATH:** I RAISE IT BECAUSE IF YOU'RE THERE'S
15 A RELIANCE ON OUR MOTIONS TO COME FORWARD, THE CURRENT
16 PROTOCOL IS THE FISCAL RESILIENCE PROGRAM, WHICH I DON'T THINK
17 ENCAPSULATES THE DEGREE OF URGENCY THAT SOME OF THESE
18 DIRECTIVES REQUIRE. AND SO I KNOW THAT WE HAVE TO RELY ON YOUR
19 TEAM AND HOW YOU PRIORITIZE THIS WORK IN THE BUDGET OVERALL TO
20 MAKE SURE THAT WE ARE MAKING THOSE KINDS OF INVESTMENTS. AND
21 TO YOUR POINT ABOUT IDENTIFIED CLIMATE INVESTMENTS, WE NOW
22 KNOW THAT THESE ARE NOT NICE TO HAVES. THEY ARE NOT TO BE
23 DISREGARDED BASED ON POLITICAL AGENDA. THIS IS ESSENTIAL
24 SAFETY PREPAREDNESS. AND SO IF WE NEED TO CHANGE OUR
25 LANGUAGE TO HELP STRENGTHEN THE KIND OF INVESTMENT WE GET



THE BOARD OF
SUPERVISORS

1 FROM ALL LEVELS OF GOVERNMENT AND WHAT WE KNOW WILL KEEP OUR
2 COMMUNITIES SAFE, THEN SO BE IT. BUT WE MUST MAKE SURE THAT
3 THIS WORK IS PRIORITIZED BECAUSE IT'S ESSENTIAL TO EVERY
4 COMMUNITY SAFETY IN THE COUNTY. I WOULD ASK MCCHRYSTAL GROUP,
5 ONE OF THE ISSUES THAT YOU HIGHLIGHTED WAS IN OUR DISTRICT
6 SPECIFICALLY WAS THE CONFUSION REGARDING ACCESS PASSES DUE TO
7 THE MULTIPLE JURISDICTIONS THAT WERE ASSIGNING THEM IN OUR
8 DISTRICT. AND YOU KNOW, EACH CITY WANTED TO BE LEADERS FOR
9 THEIR COMMUNITY, UNDERSTANDABLY SO, AND YET YOU HIGHLIGHT THE
10 CONFUSION THAT THAT HAS CAUSED. SO WHAT WOULD YOU RECOMMEND TO
11 SOLVE FOR THE JURISDICTIONAL CHALLENGES WHEN IT COMES TO
12 REPOPULATION AND ACCESS, RECOGNIZING THE CURRENT STATE OF
13 AFFAIRS IN TERMS OF WHO HOLDS WHICH AUTHORITY?

14
15 **ERIN SUTTON:** I COME FROM A COMMUNITY THAT HAS A VERY SIMILAR
16 PROBLEM. THE HAMPTON ROADS COMMUNITY HAS 17 CITIES THAT WANT
17 THEIR OWN PASSES AND THEIR OWN PROCESSES SO I CERTAINLY
18 UNDERSTAND THE CHALLENGE AND BECOMING ACROSS THE COUNTY
19 UNDERSTANDING THAT CITIES NEED TO HAVE THEIR OWN IDENTITY AND
20 WANT TO HELP THEIR OWN RESIDENTS, I ENCOURAGE THE COUNTY TO
21 BRING THE STAKEHOLDERS TOGETHER. THEY MAY STILL HAVE THEIR OWN
22 PASSES OR THEIR OWN PROCESS, BUT HOW IT'S COORDINATED ACROSS
23 THE COUNTY WITH THE COMMUNICATIONS, YOU EMPHASIZE THAT,
24 SUPERVISOR. AND I THINK A LOT CAN BE SOLVED WITH HOW YOU
25 COMMUNICATE WITH THE RESIDENTS AND THAT COORDINATION BETWEEN



THE BOARD OF
SUPERVISORS

1 EACH OF THE CITIES. AND YOU ALSO HAVE OTHER COMPANIES THAT
2 ALSO COME OVER THE TOP, WHICH CAN BE CHALLENGING. SO AS YOU
3 BRING THEM TO THE TABLE, AND DIRECTOR MCGOWAN HAD MENTIONED
4 THAT HE'S STARTING THOSE CONVERSATIONS AND WORKING WITH THESE
5 CITIES, IT'S VERY IMPORTANT TO KEEP THAT OPEN LINE OF
6 COMMUNICATION. YOU ARE NOT GOING TO SOLVE EVERY ISSUE. BUT IF
7 YOU CAN BREAK DOWN SOME OF THOSE WALLS BETWEEN EACH OF THE
8 CITIES TO HAVE CONSISTENT COMMUNICATION I THINK YOU WILL HAVE
9 A BETTER EXPERIENCE FOR YOUR RESIDENTS IN THE COMMUNITY.

10
11 **SUP. LINDSEY P. HORVATH:** MY FINAL QUESTION TOUCHES ON THE
12 VULNERABLE POPULATIONS THAT YOUR REPORT HIGHLIGHTS WE NEED TO
13 BETTER TRACK OUR JAILS AND JUVENILE FACILITIES, THE LOCKED DMH
14 FACILITIES, INTERIM HOUSING, PERMANENT SUPPORTIVE HOUSING, AND
15 ASSISTED LIVING FACILITIES, AND ENSURE THAT EACH OF THESE HAS
16 APPROPRIATE EVACUATION AND SHELTER PLANS. YET THE COUNTY IN
17 MANY OF THESE CASES DOES NOT HAVE LICENSING AUTHORITY OR QUITE
18 FRANKLY ANY AUTHORITY OVER THESE FACILITIES. IT'S ACTUALLY THE
19 STATE THAT DOES EVEN THOUGH WE ARE THE IMPLEMENTING GOVERNMENT
20 ON THE GROUND. SO HOW DO YOU RECOMMEND WE ESTABLISH A COMPLETE
21 INVENTORY OF ALL OF THESE LOCATIONS IN ORDER FOR OUR
22 RESPECTIVE DEPARTMENTS TO DEVELOP THE KIND OF PLAN YOU'RE
23 DESCRIBING.

24
25 **ERIN SUTTON:** IT'S VERY SPECIFICALLY WHY I IDENTIFIED THAT THIS



THE BOARD OF
SUPERVISORS

1 IS A SIGNIFICANT PROJECT AND COULD TAKE A NUMBER OF YEARS TO
2 DO. YOU HAVE A PATCHWORK IN YOUR COMMUNITY OF STATE, FEDERAL,
3 COUNTY, CITY OWNERSHIP OF ALL OF THESE FACILITIES. MY
4 RECOMMENDATION IS THE STEP ONE. START WITH THE FACILITIES THAT
5 YOU HAVE DIRECT OVERSIGHT WITH. START WITH THE FACILITIES AND
6 ORGANIZATIONS THAT YOU HAVE GOOD WORKING RELATIONSHIPS WITH
7 NOW AND THEN CONTINUE TO EXPAND FROM THERE. I HAVE TO SAY IT
8 IS THE ELEPHANT FOR YOU ALL. YOU'RE GOING TO HAVE TO START
9 WITH STEP ONE WITH THE SMALL PIECE BEFORE YOU CAN CAPTURE. WE
10 PUT THE STATISTICS, THE NUMBER VERY APPARENT IN THE REPORT.
11 IT'S OVER 3,800 DIFFERENT TYPE OF FACILITIES. YOU ARE NOT
12 GOING TO SOLVE THIS RIGHT OUT OF THE GATE. BUT MY
13 RECOMMENDATION THROUGHOUT THE REPORT WAS WHAT IS STEP ONE THAT
14 YOU ALL HAVE CONTROL OVER TO START BUILDING THOSE FRAMEWORKS
15 AND THEN EXPAND FROM THERE.

16
17 **SUP. LINDSEY P. HORVATH:** I ASKED BECAUSE I HEARD YOU HIGHLIGHT
18 THAT YOU WOULD LIKE TO SEE US REDUCE OUR RELIANCE ON THE
19 STATE, BUT QUITE FRANKLY WE ARE THE SIZE OF A STATE IN THIS
20 COUNTY. AND THE AMOUNT OF RESOURCE THAT NEEDS TO BE INVESTED
21 IN PROTECTING 10,000,000 PEOPLE, MANY WITH WHOM HAVE SPECIAL
22 AND EMERGENT NEEDS IN SUCH A TIME. I'M ALWAYS OPTIMISTIC ABOUT
23 WHAT WE CAN DO, BUT IN THIS CASE, WE NEED TO BE REALISTIC IN
24 ORDER TO KEEP PEOPLE SAFE. AND I KNOW THAT EVEN BEFORE THE
25 FIRES, FOR EXAMPLE, MY OFFICE HAD SPOKEN WITH THE SHERIFF'S



THE BOARD OF
SUPERVISORS

1 DEPARTMENT ABOUT EVACUATION PROTOCOLS FOR OUR VARIOUS
2 FACILITIES. YOU RIGHTLY HIGHLIGHTED, WE HAD THE SAME
3 CONVERSATION WITH PROBATION AS TWO OF THOSE FACILITIES ARE IN
4 OUR DISTRICT. YOU RIGHTLY HIGHLIGHT THAT EACH FACILITY HAD ITS
5 OWN PLAN, BUT THAT THE COOPERATIVE PLAN AMONG THROUGHOUT THE
6 COUNTY DID NOT EXIST. AND WE'VE BEEN ASKING THAT BECAUSE WE
7 KNOW THAT THESE DISASTERS DON'T KNOW OUR DISTRICT BOUNDARIES.
8 THEY DO NOT KNOW WHO IS RESPONSIBLE FOR WHICH FACILITIES. IT'S
9 GOING TO STRIKE AND WE HAVE TO USE WHATEVER RESOURCES WE HAVE
10 AVAILABLE COUNTYWIDE. AND SO TO THAT END, I THINK WE NEED TO
11 BE ABLE TO WORK WITH ALL OF OUR PARTNERS ON WHAT THOSE PLANS
12 LOOK LIKE. I KNOW SUPERVISOR BARGER IS GOING TO TOUCH ON SOME
13 OF THE HEALTH CONCERNS SO I'LL LEAVE IT THERE BUT I DO WANT TO
14 READ IN THIS MOTION AND THEN TURN IT OVER TO HER. THE
15 DIRECTIVES OF THIS MOTION THAT WILL BE SHARED WITH ALL OF MY
16 COLLEAGUES READ, WE THEREFORE MOVE THAT THE BOARD OF
17 SUPERVISORS DIRECT THE CHIEF EXECUTIVE OFFICE TO WORK WITH ALL
18 RELEVANT COUNTY DEPARTMENTS TO REPORT BACK TO THE BOARD VIA A
19 WRITTEN REPORT EVERY 30 DAYS ON THE IMPLEMENTATION OF THE
20 MCCHRYSTAL GROUP'S AFTER-ACTION REVIEW ON THE RECOVERY AND
21 REPOPULATION EFFORTS FOR THE EATON AND PALISADES FIRES AND THE
22 AFTER ACTION REVIEW OF ALERT NOTIFICATION SYSTEMS AND
23 EVACUATION POLICIES FOR THE EATON AND PALISADES FIRES. IN 90
24 DAYS REPORT TO THE BOARD VIA A VERBAL REPORT, INCLUDING A
25 PRESENTATION AT CLUSTER BEFORE THE BOARD REPORT ON THE



THE BOARD OF
SUPERVISORS

1 IMPLEMENTATION OF THE MCCHRYSTAL GROUP'S AFTER-ACTION REVIEW
2 ON THE RECOVERY AND REPOPULATION EFFORTS FOR THE EATON AND
3 PALISADES FIRES AND THE AFTER-ACTION REVIEW OF ALERT
4 NOTIFICATION SYSTEMS AND EVACUATION POLICIES FOR THE EATON AND
5 PALISADES FIRES. THE REPORTS SHOULD ADDRESS HOW EACH
6 DEPARTMENT WILL COMPLETE THE NEAR-TERM, MID-TERM, AND LONG-
7 TERM RECOMMENDATIONS. WHAT RECOMMENDATIONS, IF ANY, ARE
8 ALREADY UNDERWAY OR COMPLETED, HOW THE DEPARTMENTS WILL
9 ADDRESS RESOURCE GAPS, INCLUDING STAFFING AND FUNDING
10 CHALLENGES, THE FEASIBILITY OF IMPLEMENTING THESE
11 RECOMMENDATIONS, AND WHETHER ANY BOARD ACTIONS, ORDINANCE
12 CHANGES, OR POLICY MODIFICATIONS WILL BE NEEDED TO SUPPORT
13 IMPLEMENTATION. AFTER THE 90-DAY VERBAL REPORT BACK TO THE
14 BOARD, THE CEO SHOULD REPORT BACK TO THE BOARD EVERY SIX
15 MONTHS VIA WRITTEN AND VERBAL REPORTS ON THE PROGRESS OF
16 IMPLEMENTATION. WE FURTHER MOVE THAT THE BOARD OF SUPERVISORS
17 DIRECT THE CEO TO DESIGNATE A POINT PERSON WITHIN THE CEO TO
18 REGULARLY WORK WITH THE RELEVANT COUNTY DEPARTMENTS TO TRACK
19 AFTER-ACTION REVIEW PROGRESS AND REPORT BACK TO THE BOARD AS
20 OUTLINED IN THE PRIOR DIRECTIVE. THE CEO'S DESIGNEE SHOULD
21 OPERATE WITHIN THE CEO BUT OUTSIDE OF THE OFFICE OF EMERGENCY
22 MANAGEMENT AS A THIRD-PARTY ADMINISTRATOR SIMILAR TO THE CEO'S
23 CHIEF DEPARTMENT OF JUSTICE COMPLIANCE OFFICER IN THE
24 OVERSIGHT OF DOJ COMPLIANCE EFFORTS. THE DESIGNEE SHOULD ALSO
25 PRIORITIZE COMMUNICATION TO STATE, LOCAL, AND FEDERAL PARTNERS



THE BOARD OF
SUPERVISORS

1 ON THE AAR'S FINDINGS AND RECOMMENDATIONS WITH A PARTICULAR
2 FOCUS ON INTERGOVERNMENTAL PARTNERSHIP SO THAT WE CAN
3 DETERMINE APPROPRIATE ROLES AND RESPONSIBILITIES FOR FUTURE
4 EMERGENCY PROTOCOLS. FINALLY, WE FURTHER MOVE THAT THE BOARD
5 OF SUPERVISORS REQUEST THAT COUNTY DEPARTMENTS IMMEDIATELY
6 IMPLEMENT THE RECOMMENDATIONS REFERENCED IN THE AFTER-ACTION
7 REVIEW OF RECOVERY AND REPOPULATION EFFORTS FOR THE EATON AND
8 PALISADES FIRES RELATED TO THE WOOLSEY FIRE AND REPORT BACK TO
9 THE BOARD IN WRITING EVERY 90 DAYS ON THE PROGRESS OF
10 IMPLEMENTING THESE RECOMMENDATIONS. THERE'S NO EXCUSE FOR US
11 NOT TO BE TAKING ACTION IN THIS WAY AND WE CERTAINLY NEED TO
12 CENTRALIZE HOW WE ARE HOLDING OURSELVES ACCOUNTABLE BECAUSE WE
13 KNOW OUR COMMUNITIES ARE AND THEY SHOULDN'T HAVE TO WE SHOULD
14 BE ABLE TO DO THAT AND MAKE SURE THAT WE ARE CHARTING OUR OWN
15 PROGRESS AND MAKE SURE THAT EVEN WHEN OUR PARTNER GOVERNMENTS
16 DO NOT INCLUDE US IN THEIR OWN REVIEWS, THAT OUR REVIEW IS
17 HIGHLIGHTED TO THEM SO THEY TAKE WHAT WE ARE FINDING INTO
18 ACCOUNT AS THEY'RE DOING THEIR OWN REVIEWS. WE SHOULD ALL BE
19 WORKING TOGETHER. WE WILL PUSH THIS ENVELOPE AS MUCH AS WE CAN
20 WITH THEM, BUT WE NEED EVERY LEVEL OF GOVERNMENT TO BE MOVING
21 WITH THE ONE VOICE VISION THAT THIS GROUP OF LEADERS IS
22 DIRECTING OUR COUNTY TO MOVE WITH. SO WITH THAT, I'LL TURN IT
23 TO SUPERVISOR BARGER. THANK YOU.

24
25 **SUP. HILDA SOLIS, CHAIR:** YES.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER:** THANK YOU AND THANK YOU SUPERVISOR
3 HORVATH AND I TOO WANT TO RECOGNIZE AND LET US REMEMBER THAT
4 31 LIVES WERE LOST AND THOUSANDS OF PEOPLE LOST THEIR HOMES
5 AND THERE ARE THOUSANDS THAT ARE STILL DISPLACED BECAUSE THEY
6 CANNOT GET BACK INTO THE HOMES BECAUSE OF THE ISSUES
7 SURROUNDING INSURANCE. SO I JUST WANT TO MAKE IT CLEAR THAT
8 NOTHING WE DO TODAY IS GOING TO BRING BACK THOSE LIVES, BUT
9 WHAT WE CAN DO IS MAKE SURE THE LESSONS ARE LEARNED, AND
10 THAT'S WHAT THIS REPORT IS ABOUT. SO MY FIRST QUESTION,
11 BECAUSE OF THE LAST REPORT TO MCCHRYSTAL, IS DID ALL AGENCIES
12 FULLY COOPERATE WITH THIS REPORT? AND DID YOU INTERVIEW ALL
13 AGENCIES THAT WERE INVOLVED AS IT RELATES TO THE AFTER-ACTION
14 REPORT?

15

16 **ERIN SUTTON:** ACROSS THE COUNTY AND THE PARTNERS THAT WERE
17 INVOLVED, YES, WE DID. AS WE HAD THE CHALLENGE IN THE ALERTS
18 AND NOTIFICATION, WE REACHED OUT TO THE SURROUNDING CITIES TO
19 PARTICIPATE AND THEY POLITELY DECLINED.

20

21 **SUP. KATHRYN BARGER:** SO, I'M SORRY, SAY THAT AGAIN. I
22 COULDN'T, CAN YOU HELP HER WITH HER MIC?

23

24 **ERIN SUTTON:** SORRY, SO ALL OF YOUR COUNTY DEPARTMENTS THAT WE
25 WERE INTERESTED IN SPEAKING WITH PARTICIPATED ACROSS THE BOARD



THE BOARD OF
SUPERVISORS

1 AS WELL AS PARTNERS THAT THEY WORKED WITH IN ORDER TO SOLVE
2 THE ISSUES WE WORKED WITH CAL OES AS WELL. WE DID REACH OUT TO
3 SURROUNDING CITIES WHO DECLINED TO BE ENGAGED IN THE PROCESS.

4
5 **SUP. KATHRYN BARGER:** WHAT IMPACT DOES THAT HAVE ON THE OVERALL
6 CONTENT OF YOUR REPORT NOT HAVING THAT PIECE REGARDING THE
7 RECOMMENDATIONS YOU'RE MAKING?

8
9 **ERIN SUTTON:** I BELIEVE THAT WHAT SUPERVISOR HORVATH BROUGHT UP
10 THAT IN ORDER TO ACCOMPLISH SOME OF THESE TASKS? THE
11 SURROUNDING CITIES ARE GOING TO NEED TO BE PART OF THE
12 CONVERSATION AND SO NOT HAVING THE VOICE FROM WHAT THEIR
13 CHALLENGES WERE IS A DIFFICULT PIECE THAT'S MISSING IN THIS
14 REPORT, IS HOW THEY CAME UP WITH THEIR PROCESS, HOW THEY ARE
15 CONQUERING THEIR CHALLENGES AFTER THE FIRE AS WELL.

16
17 **SUP. KATHRYN BARGER:** OKAY. AND THEN, DAWYN, I UNDERSTAND THAT
18 THE MCCHRYSTAL CONTRACT IS WITH YOUR OFFICE, AND I THINK
19 THAT'S AN IMPORTANT THING TO NOTE BECAUSE THERE IS SOME
20 CONFUSION IN TERMS OF WHO CONTRACTED FOR THIS. I'D LIKE TO
21 UNDERSTAND THE PROCESS OF REVIEW, AND CAN YOU SHARE THAT WITH
22 US IN TERMS OF HOW IT'S REVIEWED BEFORE IT BECOMES PUBLIC?

23
24 **DAWYN R. HARRISON:** YES, THANK YOU, SUPERVISOR, FOR THE
25 QUESTION. THAT IS CORRECT. IT WAS THROUGH OUR OFFICE. THE



THE BOARD OF
SUPERVISORS

1 PROCESS IS PRIVILEGED AND CONFIDENTIAL. HOWEVER, I CAN SAY
2 THAT THE AFTER-ACTION REVIEW PROCESS INCLUDES THE COUNTY'S
3 REVIEW OF THE AAR BEFORE IT IS FINALIZED. FOR A DOCUMENT OF
4 THIS SIGNIFICANT IMPACT ON THE AGENCIES BEING REVIEWED,
5 STANDARD PRACTICE INCLUDES A VALIDATION STEP WHERE THE DRAFT
6 AAR IS REVIEWED WITH STAKEHOLDERS. THE PROCESS IS TO ENSURE
7 THAT THE FINDINGS ARE ACCURATE AND COMPLETE AND THAT THE
8 RECOMMENDATIONS ARE REALISTIC AND PRACTICAL AND INFORMED BY
9 THE STAKEHOLDERS WHO MUST ULTIMATELY IMPLEMENT THEM. THERE
10 WERE NO SUBSTANTIVE CHANGES TO THE FINDINGS AND
11 RECOMMENDATIONS DEVELOPED BY MCCHRYSTAL FOR THIS REVIEW.

12
13 **SUP. KATHRYN BARGER:** SO THEN MY QUESTION TO MCCHRYSTAL IS DO
14 YOU BELIEVE THAT THE PROCESS WAS INDEPENDENT AND THAT THIS
15 REPORT IS A RESULT OF YOU EXERCISING YOUR INDEPENDENCE EVEN
16 GIVEN ANY INPUT BECAUSE ULTIMATELY IT'S UP TO YOU TO PUBLISH
17 THE FINAL REPORT?

18
19 **ERIN SUTTON:** I DO BELIEVE THAT THIS WAS AN INDEPENDENT REPORT.
20 WE THINK IT'S IMPORTANT TO HAVE THE COUNTY AGENCIES REVIEW THE
21 DRAFT, BECAUSE IF YOU ARE GOING TO IMPLEMENT THE
22 RECOMMENDATIONS AND VALIDATE THE FINDINGS, YOU NEED TO HAVE A
23 SAY IN IT. WE HAVE THE FINAL SAY. THERE WERE A NUMBER OF
24 COMMENTS, SUGGESTIONS THAT WE DID NOT TAKE BECAUSE THEY
25 DISAGREED WITH OUR DECISION OR OUR STATEMENT IN THERE. SO WE



THE BOARD OF
SUPERVISORS

1 HAD THE FINAL REVIEW. WE HAD THE FINAL DECISION PROCESS. AND
2 NOT ONE OF THE DEPARTMENTS HAD ANY ISSUES WITH HOW WE FINISHED
3 THAT OUT.

4

5 **SUP. KATHRYN BARGER:** THANK YOU FOR THAT. NOW, I'M JUST GOING
6 TO TOUCH ON THE WOOLSEY FIRE BECAUSE I'M A LITTLE, I MEAN,
7 WHEN I SAW THE 20 OUTSTANDING, IT'S OF CONCERN. I MEAN THESE
8 REPORTS ARE DONE SO THAT WE CAN ESTABLISH PROTOCOLS AND
9 LESSONS LEARNED. THE BOARD APPROVED A MOTION AFTER THE WOOLSEY
10 FIRE TO HIRE CITYGATE TO SUPPORT IMPLEMENTATION OF THE
11 RECOMMENDATIONS. WHAT BECAME OF THAT WORK AND THE CONTRACT,
12 GIVEN THAT SEVERAL RECOMMENDATIONS ARE STILL PENDING?

13

14 **KEVIN MCGOWAN:** THANK YOU SUPERVISOR BUGGLE. I'LL TAKE THE
15 FIRST AT THAT AND THEN IF ANY OF MY PARTNERS WANT TO ADD ANY
16 ADDITIONAL INFORMATION. SO IN NOVEMBER OF 2019, THIS THE BOARD
17 ACCEPTED THE AFTER-ACTION REVIEW AND THEN RETAINED CITYGATE
18 AFTERWARDS TO DO THE IMPLEMENTATION PLAN. THAT CONTRACT WAS
19 MANAGED THROUGH THE CEO'S OFFICE AND PROVIDED A THIRD PARTY
20 MONITOR TO THE IMPLEMENTATION OF THAT PROCESS FOR THE NEXT A
21 LITTLE OVER TWO YEARS. THEIR FINAL REPORT WAS ISSUED TO THE
22 BOARD ON JANUARY OF 2022. I THINK, YOU KNOW, THE ESSENCE OF
23 THAT PROCESS WAS THAT WHILE WE HAD A THIRD PARTY THAT WAS
24 CENTRALIZED IN MONITORING OUR PROGRESS, THERE WAS A REPEAT
25 REPORT BACKS TO THE BOARD AND THERE WAS A CONSIDERABLE AMOUNT



THE BOARD OF
SUPERVISORS

1 OF EFFORT TO SUSTAIN THOSE ACTIVITIES. AS WE ALL REMEMBER,
2 THAT WAS ALSO DURING COVID. IT WAS ALSO DURING SOME BUDGETARY
3 CONSTRAINT TIMES. AND THE FINAL REPORT BACK SHOWS THAT OF THE
4 86 RECOMMENDATIONS, ROUGHLY 80% OF THEM WERE COMPLETE. AND
5 THEN THERE WAS ANOTHER 15% TO 17% THAT WERE IN THE PROCESS OR
6 ONGOING. I THINK WHAT I TAKE AWAY FROM THIS PROCESS AND WHAT
7 MCCHRYSTAL PROVIDED IN THAT REVIEW IS THAT THERE ARE
8 CHALLENGES THAT OCCURRED AFTER THE THIRD-PARTY ADMINISTRATOR
9 PROVIDED THEIR FINAL REPORT IN SUSTAINING AND DOCUMENTING THE
10 FUTURE ACTIVITIES OF THOSE REMAINING 15% OF THOSE
11 RECOMMENDATIONS. AND THAT'S WHY I BELIEVE THE ACTIONS THAT
12 WERE JUST READ IN THE READ-IN MOTION WOULD BE VERY BENEFICIAL
13 WHERE WE HAVE A CENTRALIZED REPORTING STRUCTURE THAT CAN TRACK
14 NOT JUST WHAT THE DEPARTMENTS ARE DOING, BECAUSE AT THE END OF
15 THAT FINAL REPORT, IT WAS THOSE RECOMMENDATIONS WERE KICKED
16 BACK TO THE DEPARTMENTS TO IMPLEMENT. AND WE ALL KNOW THAT
17 DURING THAT TIMEFRAME, THERE WAS A SIGNIFICANT AMOUNT OF OTHER
18 ACTIVITIES THAT EVERYONE WAS FOCUSED ON. AND THIS WOULD BE
19 LIKE I'M FULLY SUPPORTIVE OF NOT REPEATING THAT PROCESS HAVING
20 THIS NEW PROCESS AND THEN INTEGRATING THE WOOLSEY AFTER-ACTION
21 REPORTS IN THIS TRACKER MOVING FORWARD.

22
23 **SUP. KATHRYN BARGER:** I THINK I CAN SAFELY SAY ON BEHALF OF MY
24 CO-AUTHOR ON THE MOTION AS WELL AS THIS BOARD, I CAN GUARANTEE
25 YOU IT'S NOT GOING TO HAPPEN AGAIN. IT IS VERY FRUSTRATING TO



THE BOARD OF
SUPERVISORS

1 ME THAT WE HAVE AN AFTER-ACTION REPORT THAT WE CONTRACT FOR
2 THAT SPECIFICALLY GIVES US GUIDELINES ON LESSONS LEARNED THAT
3 EITHER DEPARTMENTS DON'T FEEL A NEED TO IMPLEMENT OR MAYBE
4 IT'S A COST ASSOCIATED WITH IT AND IT'S NOT GETTING TO THE
5 BOARD BUT THIS IS A WAKE-UP CALL TO ALL DEPARTMENTS THAT THIS
6 BOARD IS GOING TO BE ENGAGED ON THE AFTER-ACTION AS IT RELATES
7 TO THE FIRES THAT DEVASTATED L.A. COUNTY. AND I THINK IT'S
8 IMPORTANT FOR US TO CALL THAT OUT BECAUSE PEOPLE ARE WATCHING
9 AND WANTING TO KNOW WHAT THIS BOARD IS GOING TO DO TO ENSURE
10 THAT, FOR EXAMPLE, SKILLED NURSING FACILITIES, AND THAT'S
11 GOING TO BE MY NEXT LINE OF QUESTIONING. YOU KNOW, AFTER THE
12 COVID, AFTER COVID, WHEN WE HAD THE AUDIT ON SKILLED NURSING
13 FACILITIES, AND KNOWING THAT THIS FIRE, THE EATON FIRE AND
14 CHIEF MARRONE, YOUR DEPARTMENT, WORKED TO EVACUATE A SKILLED
15 NURSING FACILITY. WHAT LESSONS LEARNED THROUGH THIS AFTER-
16 ACTION REPORT AS IT RELATES TO THE SKILLED NURSING FACILITIES,
17 HAVE WE LEARNED AND WHAT IF ANY OF THOSE RECOMMENDATIONS ARE
18 DUPLICATIVE OF WHAT WAS IN THE AUDITOR'S REPORT THAT WAS
19 PROVIDED TO PUBLIC HEALTH.

20
21 **DR. ANISH MAHAJAN:** THANK YOU, SUPERVISOR, FOR THE QUESTION.
22 I'M ANISH MAHAJAN, CHIEF DEPUTY, PUBLIC HEALTH. I JUST WANT TO
23 START BY SAYING, THANKING THE BOARD FOR ENGAGING MCCHRYSTAL.
24 DEEP PUBLIC HEALTH BELIEVES THAT THE RECOMMENDATIONS ARE VERY
25 GOOD AND STRONG, AND WE LOOK FORWARD TO MEETING THEM IN A



THE BOARD OF
SUPERVISORS

1 TIMELY FASHION. TO YOUR QUESTION, SUPERVISOR, I'M GOING TO
2 SPEAK A LITTLE BIT ABOUT THE BACKGROUND HERE AND PICK UP ON
3 SOMETHING THAT MCCHRYSTAL GROUP MENTIONED, WHICH IS THAT YOU
4 KNOW, WE HAVE NEARLY 3 TO 4, 000 FACILITIES WHERE THERE ARE
5 VULNERABLE PEOPLE IN THEM. ABOUT 18% OF THEM ARE SKILLED
6 NURSING FACILITIES, WHICH WOULD BE AMONG THE MOST VULNERABLE.
7 AND DPH IS THE LEAD IN ON BEHALF OF THE STATE THROUGH ITS
8 HEALTH FACILITIES INSPECTION DIVISION AS THE LICENSING BODY
9 FOR THE SKILLED NURSING FACILITIES ONLY. AND IN THAT PROCESS,
10 DPH'S HEALTH FACILITIES INSPECTION DIVISION ON BEHALF OF THE
11 STATE LICENSES SKILLED NURSING FACILITIES, WHICH INCLUDES A
12 REQUIREMENT FOR AN EVACUATION PLAN, A REQUIREMENT THAT SKILLED
13 NURSING FACILITIES ACTUALLY DO PRACTICE DRILLS. AND THAT IS
14 SOMETHING THAT DPH'S HFID DIVISION HAS BEEN DOING CONSISTENTLY
15 AND APPROPRIATELY IN SORT OF IN COMPLIANCE WITH THE
16 REQUIREMENTS. WHEN IT COMES TO AN ACTUAL EVACUATION AND THE
17 SCALE OF THE EVACUATION THAT WAS NEEDED DURING THE FIRES THAT
18 WE SAW IN 2025. THE ACTUAL EVACUATION PLAN IS ON BEHALF OF THE
19 ACTUAL SKILLED NURSING FACILITIES TO IMPLEMENT THAT PLAN WITH
20 ASSISTANCE FROM LOCAL AGENCIES. EMS IS ONE OF THOSE AGENCIES
21 THAT WOULD HELP FIRE IN OTHER SAFETY GROUPS. BUT THERE IS A
22 GAP. YOU KNOW, FOR THE HOSPITALS, WE HAVE AN ELECTRONIC HEALTH
23 SYSTEM CALLED READYNET, WHERE HOSPITALS HAVE TO REPORT IN,
24 THEY'RE REQUIRED BY LICENSING TO REPORT IN WHEN THEY HAVE
25 AVAILABLE EMERGENCY ROOM BEDS. THAT ENABLES A PROPER TRIAGING



THE BOARD OF
SUPERVISORS

1 OF PEOPLE WHO NEED HOSPITAL SERVICES. WE DO NOT HAVE SUCH A
2 REQUIREMENT FOR SKILLED NURSING FACILITIES. DPH HAS BEEN
3 SPEAKING WITH THE CALIFORNIA DEPARTMENT OF PUBLIC HEALTH TO
4 REQUEST THAT LICENSING NOW INCLUDE A NEW REQUIREMENT THAT
5 SKILLED NURSING FACILITIES ACTUALLY PARTICIPATE IN THE SAME
6 WAY THAT HOSPITAL EMERGENCY ROOMS ARE REQUIRED IN THE READYNET
7 SYSTEM AND INDICATE WHEN THEY HAVE AN AVAILABLE BED. WHAT THIS
8 WOULD DO IN THE CONTEXT OF ANY EMERGENCY, WILDFIRE,
9 EARTHQUAKE, ET CETERA, WOULD ENABLE EMERGENCY MEDICAL SERVICE,
10 EMS, AND ALL OF THE SAFETY AGENCIES TO KNOW WHERE CAN WE TAKE
11 SOMEBODY WHO HAS A SKILLED NEED, WHO HAS AN AVAILABLE BED. THE
12 STATE DOES SEEM INTERESTED IN THIS, AND THIS WILL TAKE
13 ADVOCACY TO SUPERVISOR HORVATH'S POINT THAT THIS IS A TEAM
14 GAME AND WE NEED THE STATE TO TAKE AN ACTION, BUT IT'S AN
15 IMPORTANT ONE. IN, YOU KNOW, WHILE WE WAIT FOR THAT AND WE
16 ADVOCATE FOR THAT, I KNOW THAT EMS IS LEADING THE MUTUAL AID
17 PROGRAM THAT WAS MENTIONED. I DON'T KNOW IF, WELL, IF YOU WANT
18 TO SAY SOME WORDS ABOUT THAT, BUT THAT'S AN ONGOING ACTIVITY
19 THAT EMS IS LEADING WITH OTHER PARTNERS TO DETERMINE HOW WE DO
20 SAFE EVACUATIONS, EVEN IN THE ABSENCE OF THAT REQUIREMENT. BUT
21 IT IS A HUGE CHALLENGE, AND AS MCCHRYSTAL MENTIONED THAT'S
22 ONLY 17 OR 18% OF OUR PROBLEM. WE HAVE BOARD AND CARES, WE
23 HAVE LOCKED FACILITIES FOR PEOPLE WITH YOU KNOW COGNITIVE
24 ISSUES. THEY'RE NOT SUBJECT TO THIS LICENSING AND WE NEED A
25 SOLUTION FOR EVERYBODY.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER:** SO WITH COVID WE HAD TO EVACUATE A
3 SKILLED NURSING FACILITY ON FAIR OAKS. WHILE IT WASN'T A FIRE,
4 WE HAD TO DO IT VERY QUICKLY. WAS THIS SOMETHING THAT WAS
5 HIGHLIGHTED AT THAT POINT? IS THAT WHEN WE BEGAN THE PROCESS
6 OF TALKING TO THE STATE ABOUT MAKING CHANGES OR DID THIS
7 AFTER-ACTION REPORT OR WHAT PROMPTED THIS? WHEN DID THIS KICK
8 IN IN TERMS OF THE STATE BEING AWARE OF IT?

9

10 **DR. ANISH MAHAJAN:** THAT'S A GREAT QUESTION, SUPERVISOR. I
11 DON'T HAVE AN ANSWER TO THAT QUESTION. IT'S SOMETHING WE'D
12 HAVE TO COME BACK TO YOU WITH. I DON'T KNOW, ROEL OR EMS OR
13 DHS WOULD KNOW THE ANSWER TO THAT.

14

15 **SUP. KATHRYN BARGER:** I CAN JUST TELL YOU, AND I'LL LET YOU
16 ANSWER, BUT I WILL SAY WITH A SENSE OF URGENCY, BECAUSE THAT
17 TOOK FIRST RESPONDERS OFFLINE FOR HOW MANY HOURS, CHIEF
18 MARRONE, TO EVACUATE? BECAUSE THOSE PEOPLE WERE NOT
19 AMBULATORY.

20

21 **ANTHONY MARRONE:** YEAH, THANK YOU FOR THE QUESTION, SUPERVISOR.
22 IT WAS SEVERAL HOURS.

23

24 **SUP. KATHRYN BARGER:** SEVERAL HOURS. SO I THINK IT'S IMPORTANT,
25 I MEAN, IF NOT NOW, WHEN, TO TAKE THAT CORRECTIVE ACTION.



THE BOARD OF
SUPERVISORS

1

2 **ROEL AMARA:** ALL RIGHT, SO GOOD MORNING. ROEL AMARA, L.A.
3 COUNTY HEALTH SERVICES. SO DURING COVID, WE HELPED NURSING
4 HOMES EVACUATE TO PLACE THEIR PATIENTS. NOW, DURING THE FIRE,
5 IT'S A RESCUE SCENARIO. SO THEY HAD NO TIME TO PREPARE AND
6 FIND BEDS. AND AS DR. MAHAJAN MENTIONED, WE DON'T HAVE
7 SITUATIONAL AWARENESS ON WHERE THESE BEDS ARE. AND SO WE ARE
8 WORKING WITH THIS SECTOR TO DEVELOP THE TECHNOLOGY TO HELP US
9 FINDING THOSE BEDS. AND WE ARE IN THE PROCESS OF DOING THAT.
10 WE'RE ACTUALLY WORKING WITH REDINET WITHOUT THE STATE
11 INTERVENING ON OUR BEHALF. SO WE ARE ENGAGING WITH THESE
12 FACILITIES TO DEVELOP THE CAPABILITY TO SEE WHERE THEIR BEDS
13 ARE. AND DURING THE FIRES, WE HAD NO PROBLEMS IN PROVIDING
14 MEDICAL TRANSPORTATION. WE HAD PLENTY OF AMBULANCES TO
15 EVACUATE THE FACILITIES. THE PROBLEM WAS FINDING THE BEDS. AND
16 SO WE ARE TRYING TO ADDRESS THAT RIGHT NOW.

17

18 **SUP. KATHRYN BARGER:** SO AS YOU DEVELOP REGISTRY, I'M LOOKING
19 TO LISA MANDEL, DCFS, BECAUSE WE KNOW THAT WE HAVE TWO LARGE
20 GROUP HOMES IN ALTADENA THAT WERE IMPACTED AND HAD TO
21 EVACUATE. CAN THIS REGISTRY BE ACROSS BOTH DCFS, SKILLED
22 NURSING FACILITIES? YOU KNOW, I KNOW IN ALTADENA, MANY OF
23 THOSE THAT DIED FACED PHYSICAL CHALLENGES GETTING OUT. AND SO
24 I THINK IT'S IMPORTANT FOR US TO TRY TO FIGURE OUT A WAY TO
25 PUT TOGETHER A REGISTRY THAT MAKES SENSE AND NOT JUST FOR



THE BOARD OF
SUPERVISORS

1 SKILLED NURSING, BUT POSSIBLY LEVERAGING WHAT WE KNOW, BECAUSE
2 DCFS PLACES CHILDREN THERE, AND SO YOU KNOW WHERE THESE YOUTH
3 ARE.

4
5 **LISA MANDEL:** GOOD MORNING, SUPERVISORS. LISA MANDEL WITH THE
6 DEPARTMENT OF CHILDREN AND FAMILY SERVICES. YES, WE EMBRACE
7 THE RECOMMENDATIONS FROM THE MCCHRYSTAL GROUP AND THE AFTER-
8 ACTION REPORT. WE HAVE OPPORTUNITIES TO IMPROVE WHILE WE HAD
9 OVER 350 CHILDREN AND FAMILIES THAT WERE EVACUATED AND
10 REPLACED. WE DID THAT MANUALLY WITH SOME TRACKING FROM OUR
11 COMPUTER SYSTEM. SO RECOGNIZING THAT THE FIRES ARE OUR NEW
12 NORMAL, THAT WE REALLY DO NEED TO FIND NEW WAYS TO REACT
13 QUICKLY AND NIMBLY. I THINK REGISTRY WOULD BE HELPFUL. WE WILL
14 HAVE, WE'RE LOOKING INTO EITHER BUILDING OUR OWN OR WORKING
15 WITH OEM-DEFINED SYSTEMS THAT WILL HELP US TRACK BOTH
16 EVACUATION AND RELOCATION. ALL OF THESE CHILDREN AND FAMILIES
17 WERE REMOVED AND SAFE GIVEN THE WORK OF OUR WORKERS, AND I
18 HAVE TO SAY MANY OF THEM STEPPED UP WHILE THEY WERE SUFFERING
19 THEIR OWN LOSSES. SO A TESTAMENT TO THE REALLY DEDICATED,
20 HARDWORKING INDIVIDUALS THAT STEPPED UP TO MAKE SURE THESE
21 CHILDREN AND FAMILIES WERE SAFE AND CONTINUE TO BE SAFE MONTHS
22 AFTER THE FIRE AND ADDRESSING ALL THEIR NEEDS. BUT YES,
23 THERE'S ROOM FOR IMPROVEMENT. THERE ARE SYSTEMS, TECHNOLOGY
24 OUT THERE THAT WE REALLY NEED TO LOOK INTO.



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** THANK YOU. AND THAT LEADS ME TO THE
2 DEPARTMENT OF AGING AND DISABILITIES BECAUSE THAT'S ALSO AN
3 AREA WHERE I THINK THE RECOMMENDATION WAS TO CREATE
4 REGISTRIES. AND I KNOW THAT THERE ARE SOME CHALLENGES TO DOING
5 THAT. I THOUGHT IT SEEMED LIKE A NO-BRAINER. I EVEN TALKED TO
6 SUPERVISORS HAHN ABOUT THAT. CAN YOU TALK A LITTLE ABOUT THAT
7 CONCEPT AS IT RELATES TO PEOPLE WHO HAVE LOVED ONES THAT LIVE
8 IN AN AREA AND WANT TO CREATE A REGISTRY SO THAT LAW
9 ENFORCEMENT KNOWS THAT THEY MAY HAVE CHALLENGES GETTING
10 EVACUATED.

11
12 **MARAL KARACCUSIAN:** THANK YOU, SUPERVISOR. IT'S A COMPLEX,
13 OKAY, SO I THINK COMING INTO THE HELM AS THE DIRECTOR, AND WE
14 WORKED ON THIS MOTION WHEN I WAS IN SUPERVISOR HAHN'S OFFICE,
15 I REALLY WANTED TO LEAN IN ON THE MCCHRYSTAL GROUP AND THEIR
16 EXPERTISE AROUND REGISTRIES. AND WE HAD THE INITIATIVE, KEVIN
17 AND I MET WITH CAL OES, WITH THE ACCESS AND FUNCTIONAL NEEDS
18 LEAD IN THE CALIFORNIA DEPARTMENT. IN A NUTSHELL, REGISTRIES
19 ARE NOT A BEST PRACTICE. AS SOON AS YOU CREATE A LIST, IT GETS
20 OUTDATED TO MAINTAIN IT TO THE COMPLEXITIES OF THIS
21 JURISDICTION WITH OVER 40 LAW ENFORCEMENT AGENCIES AND OVER 40
22 FIRE DEPARTMENTS. WE JUST DON'T HAVE A SEAMLESS DATA SYSTEM.
23 SO AS MUCH AS IT SEEMS LIKE, OKAY, I CAN CALL AND REGISTER, I
24 THINK, YOU KNOW, COULD WE GET THERE EVENTUALLY AS A SYSTEM, AS
25 A COUNTY? I HOPE SO. HOW WE'RE CURRENTLY STRUCTURED IS JUST



THE BOARD OF
SUPERVISORS

1 NOT A BEST PRACTICE FOR US. WE'VE TRIED THIS IN THE COUNTY
2 BEFORE PREVIOUSLY. THERE WAS A LAWSUIT AGAINST THE COUNTY
3 HISTORICALLY. AND I THINK WE'VE HEARD A LOT FROM OUR
4 DISABILITIES COMMISSION JUST ON WHERE DOES THIS INFORMATION
5 LIVE, HOW ARE PEOPLE SELF-IDENTIFYING. IT'S COMPLEX. SO I
6 THINK HAVING, YOU KNOW, AT THE HELM OF BEING IN THIS
7 DEPARTMENT, YOU KNOW, TO LEAD ON ACCESS AND FUNCTIONAL NEEDS
8 TO BUILD OUT THE PROPER EXPERTISE TO HAVE A COMMUNITY-BASED
9 APPROACH TO START UNTIL WE START FIXING OUR SYSTEMS I THINK IS
10 AND LIKE SUPERVISOR HORVATH SAID, WE'RE AS COMPLEX AS A STATE.
11 SO I THINK THERE COULD BE A LEGISLATIVE PRIORITY HERE AS WELL,
12 WHERE WE ADVOCATE AT THE STATE AND FIGURE OUT A STATEWIDE
13 SOLUTION, BECAUSE IF YOU LOOK AT FLORIDA AND TEXAS, THEY DID
14 IT AT THAT LEVEL, TO HAVE ALL OF OUR JURISDICTIONS TALKING TO
15 EACH OTHER IS REALLY IS I THINK WOULD BE A GREAT START.

16
17 **SUP. KATHRYN BARGER:** I HOPE THAT WE COMMUNICATE BECAUSE WE
18 KNOW WHO THE VULNERABLE AND THOSE THAT ARE GOING TO NEED
19 ASSISTANCE AND IF THERE ARE OPPORTUNITIES FOR US TO THINK
20 OUTSIDE THE BOX IN TERMS OF BETTER COORDINATION WORKING WITH
21 THE OFFICE OF EMERGENCY MANAGEMENT. I THINK IT'S IMPORTANT
22 GIVEN THE LESSONS LEARNED. AT LEAST I CAN SPEAK FOR EATON. I'M
23 SURE WE ALL HAVE INSTANCES WHERE THAT VULNERABLE POPULATION IS
24 THE ONE THAT ALWAYS AFTERTHOUGHT HOW DO WE HELP WHAT CAN WE DO
25 DIFFERENT AND WE HAVE TO DO SOMETHING DIFFERENT. KNOWING THAT



THE BOARD OF
SUPERVISORS

1 I MEAN MOVING ON TO DPSS THE REPORT SAYS THAT THE COUNTY HAD
2 TOO FEW EXPERIENCED SHELTER LEADERS AND STAFF AND HAD TO RELY
3 ON STATE TEAMS. IT ALSO FOUND INSUFFICIENT PRE-VETTED
4 ALTERNATIVE SHELTER LOCATIONS AND INCONSISTENT CAPACITY FOR
5 MEDICAL MOBILITY, PERSONAL CARE, AND CONTINUITY NEEDS. HOW
6 MANY TRAINED SHELTER LEADERS DO WE HAVE TODAY? HOW MANY
7 RESIDENTS CAN WE SHELTER WITHOUT OUTSIDE STAFFING ASSISTANCE?
8 AND HOW MANY BACKUP SHELTER SITES ARE CURRENTLY PRE-VETTED?

9

10 **MICHAEL SYLVESTER:** THANK YOU, SUPERVISOR. MICHAEL SYLVESTER,
11 DPSS CHIEF DEPUTY. SO GOING TO YOUR FIRST QUESTION, IT WAS --

12

13 **SUP. KATHRYN BARGER:** HOW MANY SHELTER LEADERS?

14

15 **MICHAEL SYLVESTER:** COUNTY SHELTER TRAINED MANAGERS. WE HAVE
16 185 COUNTYWIDE, MOST OF WHICH ARE DPSS. SO WE CAN TAP INTO
17 THAT. THAT'S A GOOD, YOU KNOW, PRETTY SIZABLE POOL, BUT STILL
18 WITH A COUNTY AS LARGE AS OURS, WE THINK WE CAN DO MUCH BETTER
19 THAN THAT. OH, STILL CAN'T HEAR IT? OKAY. I THOUGHT IT WAS
20 OKAY. NO, IT'S ON. IT'S ON?

21

22 **SUP. KATHRYN BARGER:** YEAH, IT'S YOUR MIC.

23

24 **MICHAEL SYLVESTER:** WE HAVE 185 --

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** THERE YOU GO.

2

3 **MICHAEL SYLVESTER:** THERE WE GO. I HAVE TO HOLD IT REALLY
4 CLOSE. WE HAVE 185 TRAINED SHELTER MANAGERS ACROSS THE COUNTY,
5 MOST OF WHICH ARE DPSS. I HIGHLIGHTED THIS IN A PRIOR MEETING
6 IS THAT WE REALLY WANT TO EMPHASIZE MAKING THIS SORT OF A
7 COUNTY-WIDE POOL AND ENLARGING THE POOLS FOR ALL THREE AREAS.
8 OUR TRAIN SHELTER WORKERS IS AT 1,000 ACROSS THE COUNTY, BUT
9 THE COUNTY IS 110+ THOUSAND EMPLOYEES, SO WE CAN HAVE A BIGGER
10 POOL THERE AS WELL WE ALSO HAVE AND THIS IS THE AREA THAT WE
11 HAVE PROBABLY THE LOWEST NUMBER AND THAT'S IN FAST TRAIN OR
12 AFN TRAIN STAFF WHO ARE DOING THE SCREENINGS FOR ASSESSMENT OF
13 ACCESS AND FUNCTIONAL NEEDS. THERE'S ONLY 40. SO WE REALLY
14 NEED TO IMPROVE THAT AS WELL. SO THOSE ARE DEFINITE
15 IMPROVEMENT AREAS THAT WE CAN TAP INTO. DURING THE FIRES, WE
16 ACTUALLY DID, WE DO REACH OUT OBVIOUSLY, WE WORKED WITH
17 AMERICAN RED CROSS AND WE REACHED OUT TO CDSS. CDSS OFFERS
18 THEIR STAFF TO US AS WELL. IT WASN'T THAT WE DIDN'T HAVE
19 MANAGERS FOR THE SHELTERS. THEY OFFERED AND IT WASN'T
20 MANAGEMENT PERSONNEL THAT THEY PROVIDED, IT WAS ACTUALLY THEIR
21 FAST TEAM MEMBERS WHO WERE DOING THE ASSESSMENT OF FUNCTIONAL
22 NEEDS AND ALSO THEIR VEST TEAM MEMBERS, WHICH ARE WORKING THE
23 ACTUAL SHELTER ITSELF. IF YOU REMEMBER, THE TWO LARGEST
24 SHELTERS WERE MANAGED BY L.A. CITY AND PASADENA CITY, AND THEY
25 ALSO HAD SUPPORT FROM AMERICAN RED CROSS, AND THAT'S WHO WAS



THE BOARD OF
SUPERVISORS

1 DOING THE MANAGEMENT OF THOSE SITES. BUT WE WERE SUPPORTING
2 AND WE WERE PROVIDING STAFF FROM DPSS TO BE THERE. SO IN TERMS
3 OF CAPACITY, I THINK YOU HAD A QUESTION ABOUT CAPACITY. HOW
4 MANY SHELTERS COULD WE STAND UP AND MANAGE?

5

6 **SUP. KATHRYN BARGER:** THAT ARE PRE-VETTED.

7

8 **MICHAEL SYLVESTER:** WE APPROXIMATE THAT TO BE ROUGHLY BETWEEN
9 10 AND 15 SHELTERS THAT COULD BE STOOD UP IF WE COULD MAXIMIZE
10 THE RESOURCES WE CURRENTLY HAVE TRAINED AND BE ABLE TO TAP
11 INTO ALL OF THEM. THAT ROUGHLY TRANSLATES TO SOMEWHERE IN THE
12 NEIGHBORHOOD OF ABOUT 3,000+ THAT COULD BE SHELTERED IN THOSE
13 10 TO 15 SHELTER SITES. DURING THE FIRE, WE HAD APPROXIMATELY
14 1,500 THAT WERE SHELTERED IN TOTAL ACROSS THE VARIOUS SITES.
15 SO JUST TO GIVE KIND OF A MAGNITUDE. SO WE STILL BELIEVE
16 THERE'S A TREMENDOUS AMOUNT OF IMPROVEMENT. I MENTIONED THAT
17 IN THE LAST UPDATE I GAVE YOU THAT WE CAN TAP INTO THE DSW
18 PROGRAM, REALLY MAKE THIS A COUNTYWIDE EFFORT, NOT NECESSARILY
19 EVEN THOUGH DPSS IS THE LEAD. IT SHOULDN'T BE EXCLUSIVELY
20 DPSS. IT SHOULD BE A COUNTYWIDE EFFORT, AND THAT WAY WE CAN
21 USE IT JUST LIKE THE DSWs ARE APPLIED FOR OTHER PURPOSES, FOR
22 SHELTER-BASED PURPOSES. SUPERVISOR, I MIGHT NOT HAVE HIT ALL
23 YOUR QUESTIONS.

24

25 **SUP. KATHRYN BARGER:** YOU GOT THEM. ON THE DSWs, HOW DID THAT



THE BOARD OF
SUPERVISORS

1 WORK UNDER COVID? WHO WAS THE POINT OF CONTACT IN TERMS OF
2 COORDINATION?

3

4 **KEVIN MCGOWAN:** THANKS, SUPERVISOR. THE DSW PROGRAM, THE
5 PROCESS IS HOUSED WITHIN THE EMERGENCY OPERATIONS CENTER, BUT
6 DHR IS THE MANAGING DEPARTMENT THAT WORKS THROUGH THAT
7 PROCESS. DHR HAS A SKILLED LIST THAT THEY'VE DEVELOPED. WE'VE
8 ASKED ALL OF OUR EMPLOYEES TO TAKE THE SURVEY. WE CATEGORIZE
9 PEOPLE BASED ON SKILL SETS. SO LIKE IF YOU'RE A FORKLIFT
10 OPERATOR OR YOU CAN LIFT HEAVY ITEMS, WAREHOUSING, ALL OF
11 THESE DIFFERENT SUBSETS. THE PROCESS IS THE REQUESTING THE
12 DEPARTMENT. SO, FOR EXAMPLE, IF DPSS IS RUNNING A SHELTER AND
13 NEEDS ADDITIONAL SUPPORT PERSONNEL-WISE FOR A SHELTER, THEY
14 HAVE A PERSON THAT'S IN THE EMERGENCY OPERATIONS CENTER. IT
15 GOES THROUGH THE LOGISTICS SECTION, WHICH GOES TO DHR. THEY
16 SOURCE THAT RESOURCE, AND THEN IT'S ASSIGNED TO THAT
17 DEPARTMENT FOR THEM TO ADMINISTER. WE ACTUALLY USED DSWs QUITE
18 A BIT IN THE LINEAGE FIRE THAT WE DID THAT. A SIGNIFICANT
19 AMOUNT OF DSW HOURS WERE USED IN THE 2025 WILDFIRES, ONLY
20 SECOND TO COVID. COVID WAS BY FAR AND AWAY THE BIGGEST DSW
21 SUPPORT MISSION THAT WE'VE DONE IN THE COUNTY'S HISTORY.

22

23 **SUP. KATHRYN BARGER:** OKAY, I'M GOING TO SWITCH GEARS ONLY
24 BECAUSE I KNOW MY COLLEAGUES WANT TO ASK SOME QUESTIONS. SO
25 I'M GOING TO JUST TOUCH ON REPOPULATION. THIS IS FOR OEM,



THE BOARD OF
SUPERVISORS

1 SHERIFF, FIRE, AND PUBLIC WORKS. THE REPOPULATION PROCESS IN
2 EATON FIRE FOOTPRINT WAS CONFUSING AND FRUSTRATING FOR
3 RESIDENTS AND ACTUALLY EVEN FOR MYSELF AND MY STAFF. MY OFFICE
4 RECEIVED A LOT OF QUESTIONS FROM RESIDENTS ABOUT HOW
5 REPOPULATION DECISIONS WERE MADE. DURING REPOPULATION, WHO HAD
6 THE FINAL AUTHORITY TO REOPEN AN AREA, WAS THAT UNDERSTOOD BY
7 EVERYONE SITTING AT THE TABLE? BECAUSE THAT SEEMED TO BE VERY
8 CONFUSING. I WANT TO ACKNOWLEDGE THE CAPTAIN WHO I WOULD CALL
9 TO HELP ME GET THROUGH THE BARRIERS, BECAUSE THEY DIDN'T KNOW
10 WHO TO LET IN AND WHO NOT BECAUSE WE HAD NATIONAL GUARD THERE.
11 AND IT DIDN'T SEEM LIKE THERE WAS ONE VOICE SPEAKING.

12
13 **KEVIN MCGOWAN:** THANK YOU, SUPERVISOR. I'M GOING TO DEFER TO
14 ASSISTANT SHERIFF JASON SKEEN FOR THE ORIGINAL OR THE INITIAL
15 RESPONSE TO REPOPULATION.

16
17 **JASON SKEEN:** THANK YOU. IT'S AN HONOR TO BE HERE. JUST I THINK
18 WE ALL UNDERSTAND AND MANY OF YOU VISITED THE COMMANDS THAT WE
19 HAD ESTABLISHED AT MULTIPLE FIRES AND YOU COULD SEE AND
20 UNDERSTAND THE BRIEFINGS THE INTELLIGENCE THAT WENT INTO
21 MAKING CRITICAL DECISIONS, EVERYTHING FROM PUBLIC WORKS, OUR
22 UTILITY COMPANIES, UNDERSTANDING PUBLIC HEALTH AND ALL THE
23 FACETS THAT COME INTO MAKING A DECISION WHEN TO REPOPULATE.
24 IT'S A COLLECTIVE DECISION THAT'S MADE AT UNIFIED COMMAND. IT
25 DOESN'T REST WITH THE SOLE INDIVIDUAL IN TERMS OF THAT



THE BOARD OF
SUPERVISORS

1 DECISION BECAUSE OF THE CRITICAL QUALITY OF THE ISSUES AT HAND
2 ARE COMPLEX AND NEED TO BE THOUGHT THROUGH AND TO ENSURE THAT
3 WE'RE DOING A THOUGHTFUL REPOP PLAN. ULTIMATELY, UNIFIED
4 COMMAND AS A COLLECTIVE WHOLE MAKES THAT DECISION, WHEN TO DO
5 IT, AND IN THE MOST EXPEDITIOUS MANNER WITH CONSIDERATION OF
6 TRAFFIC FLOWS, ALL THE OTHER CASUALTIES THAT COULD COME UP WE
7 HAD TO DEAL WITH IN MANY OF THE CASES, THE LOT CLEARANCES THAT
8 PUBLIC WORKS REFERRED TO EARLIER. IT WAS CHALLENGING IN MANY
9 FACETS, BUT AT THE SAME TIME, WE FELT WE MOVED IN THE MOST
10 EXPEDITIOUS MANNER POSSIBLE. AND I THINK TO TOUCH ON YOUR
11 QUESTION ABOUT THE COMMUNICATION, THAT IS SOMETHING THAT WE
12 RECOGNIZED WAS CHALLENGING. WE THINK THAT THERE'S WAYS TO
13 SOLIDIFY THAT SO EVERYBODY'S GETTING THE SAME INFORMATION AT
14 ALL THE CHECKPOINTS, REGARDLESS OF THE AGENCY, WHETHER IT WAS
15 NATIONAL GUARD, CHP, LAPD, THAT WE'RE ALL WORKING FROM THAT
16 SAME FRAMEWORK. AND PART OF THAT IS, WHILE COMMUNICATION
17 COLLABORATION IS KEY AT THE UNIFIED COMMAND, GETTING THAT
18 INFORMATION TO THE VARIOUS CHECKPOINTS IS ALSO THE NEXT
19 CRITICAL STAGE OF THAT, AND MAKING SURE EVERYBODY AT EACH
20 SHIFT THAT COMES ON. AS YOU KNOW, THERE WERE THOUSANDS OF
21 PEOPLE THAT CONTRIBUTED. ALL 12 OF OUR DIVISIONS WERE ON SITE.
22 IT WAS FOR THE FIRST TIME IN MY CAREER THAT I HAD EVER SEEN
23 THAT, AND YET STILL WE FOUND CHALLENGES, BUT WAYS TO ALSO
24 OVERCOME THOSE CHALLENGES.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** THANK YOU BECAUSE THAT WAS HIGHLIGHTED IN
2 THE WOOLSEY FIRE AS WELL AS A RECOMMENDATION AND THE GAP STILL
3 REMAINS. SO I'M HOPING THAT THROUGH THIS AND IDENTIFYING THAT
4 THERE ARE STILL GAPS THAT WE COORDINATE. AND I OBVIOUSLY, I
5 THINK LAPD SHOULD BE A PART OF THAT BECAUSE I KNOW LAPD WAS
6 DOING THE REPOPULATION IN PALISADES, ALTHOUGH WE WERE GETTING
7 THE PHONE CALLS FROM THE RESIDENTS. SO I WOULD ASK AND KNOWING
8 THAT THROUGH THE MCCHRYSTAL REPORT THAT SOME CITIES DID NOT
9 PARTICIPATE, I DON'T KNOW IF L.A. CITY WAS ONE OF THEM, BUT I
10 THINK IT'S IMPORTANT FOR US TO TAKE THAT KNOWLEDGE AND ADDRESS
11 IT AS IT RELATES TO POSSIBLE GAPS THAT ARE GOING TO REMAIN SO
12 THAT WE DON'T HAVE THIS DISCUSSION AGAIN AS IT RELATES TO
13 WHO'S IN CHARGE. FOR DPH ON THAT FINDING TO SAYS THAT DPH
14 PERSONNEL DID NOT VIEW THEIR ROLE AS CLEARANCE AUTHORITY FOR
15 REENTRY, BUT OTHER AGENCIES EXPECTED THAT THEY DID. WHEN DID
16 DEPARTMENT OF PUBLIC HEALTH FIRST TELL THE UNIFIED COMMAND IN
17 WRITING THAT IT DID NOT HOLD CLEARANCE AUTHORITY?

18
19 **DR. ANISH MAHAJAN:** YEAH, THANK YOU, SUPERVISOR, FOR THAT
20 QUESTION. WE DON'T HAVE RECORD OF INDICATING IN WRITING OR
21 EVEN IN SORT OF VERBALLY THAT WE DON'T HAVE AUTHORITY. THAT
22 SAID, WHAT I WOULD SAY IS THAT IN GENERAL AND QUITE
23 UNDERSTANDABLY FROM THE PUBLIC, AS YOU AND I WERE ON SO MANY
24 TOWN HALLS, PEOPLE ASK US, IS IT SAFE? IS IT SAFE TO GO BACK?
25 UNFORTUNATELY, THE SCALE OF A DISASTER LIKE THIS WITH THE



THE BOARD OF
SUPERVISORS

1 KINDS OF FIRE POLLUTANTS THAT WERE RESIDUAL, IT'S NOT SAFE
2 UNTIL IT'S ENTIRELY CLEANED UP. BUT OUR ROLE IN PUBLIC HEALTH
3 IS TO ENSURE THAT PEOPLE MINIMIZE THEIR RISK AS THEY GO BACK
4 IN. AND TO MINIMIZE RISK WHEN YOU'RE GOING BACK IN, THERE'S
5 TWO MAJOR COMPONENTS. YOU HAVE TO HAVE VERY EFFECTIVE
6 COMMUNICATION ABOUT HOW TO MINIMIZE THAT RISK, AND YOU HAVE TO
7 HAVE THE RIGHT SAFETY EQUIPMENT. I WOULD SAY THAT WHEN IT CAME
8 TO REENTRY AND REPOPULATION, AT THE VERY BEGINNING OF THAT, IN
9 BOTH BURN SCARS, WE WERE HALF BEAT BEHIND IN GETTING THE
10 MESSAGING AND THE SAFETY EQUIPMENT WHERE IT NEEDED TO BE. AND
11 THAT NEEDS TO BE RECTIFIED AND I THINK WE SAW THE
12 RECOMMENDATION THAT WE NEED A REPOPULATION FRAMEWORK WITH
13 TRIGGERS THAT'S SYSTEMATIC, WITH ROLE CLARITY, AND I THINK
14 EVERYONE DID THE BEST THAT THEY COULD. WE WERE HALF BEAT
15 BEHIND BECAUSE THERE WASN'T THAT AT THAT MOMENT. AND SO WHAT
16 DID THAT MEAN? FOR EXAMPLE, I THINK WE ALL REMEMBER AS PEOPLE
17 WANTED TO GO BACK AND SEE THE STATE OF THEIR PROPERTY, WHAT
18 WAS LEFT, WERE THERE VALUABLES LEFT. IT WAS VERY IMPORTANT
19 THAT WE GOT THE MESSAGE OUT THAT IF YOU'RE ELDERLY OR IF
20 YOU'RE YOUNG, YOU OUGHT NOT TO GO BECAUSE YOU'RE VULNERABLE.
21 AND IF YOU ARE GOING TO GO, YOU MUST HAVE A TYVEK SUIT. WE
22 WENT AND GOT THOSE TYVEK SUITS. YOU MUST HAVE PPE. AND WE
23 NEEDED TO GET OURSELVES, WHICH WE DID, WHEREVER THOSE
24 CHECKPOINTS WERE GOING TO BE SO THAT PEOPLE, AS THEY WENT BACK
25 IN, HAD THAT SAFETY EQUIPMENT. THAT'S AN EXAMPLE OF DPH'S



THE BOARD OF
SUPERVISORS

1 ROLE. DPH'S ROLE, PUBLIC HEALTH WOULD ARGUE, OUR ROLE IS NOT
2 TO DETERMINE, YOU KNOW, NOT TO BE THE FINAL ARBITER OF WHEN
3 IT'S SAFE, WE LEAVE THAT TO THE SAFETY LEADERS TO MAKE THAT
4 DECISION WITH INPUT FROM US ABOUT HOW WE MESSAGE SAFETY AND
5 HOW WE MAKE SURE PEOPLE WHO DO REENTER ARE SAFE.

6

7 **SUP. KATHRYN BARGER:** SO, HOW DO YOU RECONCILE THE MICROSOFT
8 REPORT STATING THAT THERE, I THINK YOU SAID THAT THERE WAS A
9 LACK OF ACCESS TO PPES FOR THOSE THAT WERE RETURNING. AND YET,
10 I'M JUST HEARING THAT, AND I SAW THEM, BY THE WAY, SO I WAS
11 KIND OF SHOCKED BY THAT BECAUSE WHEN I WENT THROUGH THE
12 CHECKPOINT, THEY WERE HANDING OUT PPES. SO IS IT A CERTAIN
13 POINT OR HOW DO YOU RESPOND TO THAT?

14

15 **ERIN SUTTON:** SO IN THE REPORT WE DID IDENTIFY THAT THEY WERE
16 ABLE TO PULL THE COVID ERA PPE TO DISTRIBUTE AND WE DO
17 RECOGNIZE THAT THEY DISTRIBUTED PPE BUT THE DISTRIBUTION
18 PROCESS AND GETTING MORE IN TOOK TIME BECAUSE THEY WERE
19 CREATING THAT AS THEY WERE GOING.

20

21 **SUP. KATHRYN BARGER:** GOT IT.

22

23 **DR. ANISH MAHAJAN:** I WOULD JUST ADD SUPERVISOR, WE NEED A
24 STOCKPILE OF PPE FOR ALL DISASTERS. THAT'S WHAT'S MISSING.
25 THAT'S WHAT WAS MISSING.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER:** WE NEED TO DO THAT. AND AIR PURIFIERS. I
3 MEAN, IT'S, YOU KNOW, YES, I AGREE. THIS ONE'S GOING TO BE A
4 TRICKY ONE. SO I'M GOING TO ASK IT, RECOMMENDATION R1 MAKES
5 OFFICE OF EMERGENCY MANAGEMENT THE LEAD FOR DEFINING PUBLIC
6 HEALTH'S ROLE IN THESE DISASTERS. DOES DPH AGREE THAT OEM
7 SHOULD BE THE LEAD ON THAT? AND IF SO, DOES PUBLIC HEALTH AND
8 WILL PUBLIC HEALTH VIEW ITS OWN AFFIRMATION OBLIGATION TO ACT
9 WHEN IT HOLDS HEALTH OFFICER AUTHORITY?

10

11 **DR. ANISH MAHAJAN:** YEAH, THAT'S A GREAT QUESTION. AND I THINK
12 THERE'S TWO PARTS TO THAT QUESTION, IF I MAY, SUPERVISOR.
13 TAKING THE FIRST PART, WHEN IT COMES TO THE PLANNING AND THE
14 EMERGENCY OPERATION PLAN, THE ALL-HAZARDS MITIGATION, DPH
15 BELIEVES OEM IS THE LEAD, AND THEY'RE THE COORDINATOR. WE'RE
16 THE PUBLIC HEALTH EXPERTS, AND WE WANT TO WORK LOCKSTEP AND
17 IMPROVE THE PLANS THAT EXIST THAT HAVE BEEN UPDATED EVEN
18 BEFORE THIS REPORT WAS COMPLETED UNDER KEVIN AND OEM'S
19 LEADERSHIP. WHEN IT COMES TO HEALTH OFFICER ORDERS, PUBLIC
20 HEALTH TAKES THOSE AFFIRMATIVE OBLIGATIONS VERY, VERY
21 SERIOUSLY. IT IS WHY THE HEALTH OFFICER ISSUED SEVERAL HEALTH
22 OFFICER ORDERS AS IT RELATES TO THE WILDFIRE. AND SO, WHEN
23 THERE IS A NEED FOR A HEALTH OFFICER ORDER, DPH ABSOLUTELY
24 SEES ITS ROLE TO ISSUE THOSE ORDERS.

25



THE BOARD OF
SUPERVISORS

1 **KEVIN MCGOWAN:** THANK YOU, SUPERVISOR. I THINK HOW WE'VE BEEN
2 INTERPRETING THAT RECOMMENDATION MOVING FORWARD IS THAT IT'S
3 EXPLICITLY TALKING ABOUT AN ANNEX TO THE COUNTY'S EMERGENCY
4 OPERATIONS PLAN THAT SPECIFIES SOME ROLES AND RESPONSIBILITIES
5 BY PUBLIC HEALTH. BECAUSE OEM LEADS THE DEVELOPMENT OF THE
6 COUNTY'S EMERGENCY OPERATION PLAN FROM INPUT FROM EVERY
7 DEPARTMENT, IT'S KIND OF A NATURAL FIT THAT OEM WOULD
8 COORDINATE THAT DEVELOPMENT, BUT WE WOULD HEAVILY RELY ON THE
9 TEAM AT PUBLIC HEALTH TO ACTUALLY BE PUTTING IN THE CONTENT OF
10 THAT DOCUMENT.

11
12 **SUP. KATHRYN BARGER:** THANK YOU FOR THAT. THROUGHOUT THE
13 RECOVERY, AND YOU TOUCHED ON IT, PEOPLE ARE STILL IN FEAR OF
14 THE SOIL AND THE REMEDIATION THAT'S TAKING PLACE. AND DPH TOOK
15 THE POSITION THAT CERTAIN POST-FIRE HEALTH GUIDANCE AND
16 REMEDIATION QUESTIONS WERE THE STATE'S RESPONSIBILITY. THIS
17 REPORT DOES NOT EXAMINE THAT, AND I THINK AS THE SUPERVISOR
18 HORVATH TOUCHED ON THAT, WHAT WAS THE POSITION DOCUMENTED AT
19 THE TIME AND WHAT DID PUBLIC HEALTH DO TO GET THE STATE TO ACT
20 AND THAT STILL REMAINS A PROBLEM AND I AS A SUPERVISOR DON'T
21 LIKE TO TELL PEOPLE IT'S NOT OUR PROBLEM CALLED THE STATE
22 BECAUSE THEY LOOK TO US TO LEAD AND THAT'S WHY WE ALLOCATED
23 3,000,000 TOWARDS SOIL TESTING BUT I THINK IT'S IMPORTANT FOR
24 US TO GET THIS CLEAR AND THEN FIGURE OUT HOW WE CAN BRING THE
25 STATE AGENCIES INTO THE DISCUSSION.



THE BOARD OF
SUPERVISORS

1

2 **DR. ANISH MAHAJAN:** YEAH IT'S A GREAT QUESTION THANK YOU. WHAT
3 I WOULD SAY IS WHAT WE WOULD SAY, I THINK JUST TAKING THE
4 EXAMPLE OF THE DECISION NOT TO HAVE SOIL TESTING WITH DEBRIS
5 REMOVAL THAT WAS MADE, YOU KNOW, BY THE STATE AND FEDERAL
6 AGENCIES. THAT WAS A DECISION THAT, YOU KNOW, WE IN PUBLIC
7 HEALTH DID NOT HAVE INPUT ON. IT'S A DECISION ABOVE OUR
8 AUTHORITY HERE LOCALLY AND ONE THAT WE THOUGHT WAS
9 PROBLEMATIC, AS EVERYONE RECALLS. AND WE APPRECIATED THE
10 BOARD'S SUPPORT IN LAUNCHING A SOIL TESTING PROGRAM AND A
11 PROBABILITY SAMPLE TO DETERMINE AND ANSWER THE QUESTION ABOUT
12 WHAT IS THE LEVEL OF RISK BECAUSE AGENCIES ABOVE US, OUTSIDE
13 OF OUR AUTHORITY HERE, DECIDED THAT THEY WEREN'T GOING TO SOIL
14 TEST. THAT SAID, YOU KNOW, WHAT DID DPH DO TO TRY TO REVERSE
15 THAT BEFORE THAT DECISION WAS FINALIZED. WE HEARD ABOUT IT
16 WHEN IT WAS ANNOUNCED AT A PRESS CONFERENCE, I THINK, IN THIS
17 ROOM. WE WEREN'T TOLD BEFORE. AND THAT REALLY GETS AT THE
18 EARLIER POINT ABOUT, YOU KNOW, THIS IS AN AFTER-ACTION REPORT
19 THAT DOESN'T SEEM TO HAVE THOSE VOICES IN IT. YOU KNOW, AND I
20 THINK OUR RESPONSES ARE INHERENTLY GOING TO BE INTEGRATED WITH
21 OTHER AGENCIES OUTSIDE OF OUR LOCAL GOVERNMENT AND THAT'S THE
22 CHALLENGE WE'RE FACING. WHAT DID WE DO? YOU KNOW WE WORKED
23 VERY HARD TALKING TO OUR COLLEAGUES AT THE CALIFORNIA
24 DEPARTMENT OF PUBLIC HEALTH AT THE DEPARTMENT OF TOXIC
25 DEPARTMENT OF TOXIC SUBSTANCES AND CONTROL THAT'S DTSC AS WELL



THE BOARD OF
SUPERVISORS

1 AS THE DEPARTMENT OF INSURANCE FOR ALL OF THOSE ISSUES. AND WE
2 ADVOCATED HARD, AS BEST WE COULD, TO GET WHAT WE BELIEVE WOULD
3 BE THE RIGHT POLICY DECISIONS AND OPERATIONAL DECISIONS BY
4 THOSE BODIES. WERE WE SUCCESSFUL? ONLY PARTIALLY AT BEST,
5 PROBABLY, WITH THAT ADVOCACY. AND SO, WE TOOK MATTERS IN OUR
6 OWN HANDS WITH YOUR SUPPORT TO DO THE SOIL TESTING. WE SET UP
7 THE SELF-COLLECTION SOIL TESTING FOR, YOU KNOW, WE HAD OVER
8 3,000 ENTITIES, INDIVIDUAL, YOU KNOW, PROPERTY OWNERS CHOOSE
9 TO DO THAT. WE HAD TO TAKE STEPS IN OUR OWN HANDS, AND WE DID
10 THAT WITH YOUR SUPPORT, AND WE APPRECIATE IT. BUT WE DID
11 ADVOCATE WE WERE IN CONSTANT COMMUNICATION WITH THEM.

12
13 **SUP. KATHRYN BARGER:** THANK YOU. AND I JUST WANT TO STOP AND
14 LET MY COLLEAGUES ASK QUESTIONS, BUT I WANT TO THANK YOU FOR
15 THIS. TO THE SURVIVORS WHO ARE LISTENING AND ARE LOOKING TO
16 THIS BOARD TO HAVE ACCOUNTABILITY IN PLACE AND KNOW THAT THEIR
17 PAIN AND SUFFERING IS GOING TO CHANGE THE SYSTEM FOR THE
18 BETTER SO THAT SOMEONE ELSE DOESN'T HAVE TO GO THROUGH SOME OF
19 THE HEARTACHE AND LOSS THAT THEY ARE. THE MOTION THAT WE'RE
20 BRINGING IN TODAY IS GOING TO DO JUST THAT. IT IS ABOUT MOVING
21 THE NEEDLE, ABOUT RECOGNIZING THAT WE LIVE IN A COUNTY AND IN
22 A STATE THAT HAS, YOU KNOW, EARTHQUAKES AND IT'S IMPORTANT FOR
23 US TO MAKE SURE THAT WE AS GOVERNMENT LEADERS HAVE THE
24 RESOURCES IN PLACE AND ALSO HAVE THE CHAIN OF COMMAND IN
25 PLACE. AND THAT'S SOMETHING THAT'S BROUGHT UP BECAUSE WE MAY



THE BOARD OF
SUPERVISORS

1 HAVE THE RESOURCES IN PLACE, BUT IF YOU DON'T KNOW WHO'S IN
2 CHARGE, IT DOESN'T MATTER. AND I THINK THAT IS AN IMPORTANT
3 THING TO NOTE MOVING FORWARD. SO THANK YOU AGAIN SUPERVISOR
4 HORVATH FOR LETTING ME CO-AUTHOR THIS MOTION AND THANK YOU TO
5 MCCHRYSTAL REPORT. I APPRECIATE YOU PUTTING ON RECORD THE
6 INDEPENDENCE OF THIS BECAUSE THERE ARE THOSE OUT THERE THEY'RE
7 GOING TO QUESTION THAT AND I HAVE PROMISED TRANSPARENCY AND
8 INTEGRITY AND IT FRUSTRATES ME WHEN PEOPLE LODGE INNUENDOS AND
9 TRY TO CREATE DOUBT ON SOMETHING THAT IS IMPORTANT FOR US TO
10 GET RIGHT. SO WITH THAT, THANK YOU, MADAM CHAIR.

11
12 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. I'LL RECOGNIZE
13 SUPERVISOR MITCHELL NEXT.

14
15 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR, AND
16 THANK YOU TO MY COLLEAGUES FOR CREATING THIS OPPORTUNITY FOR
17 US TO HAVE TODAY'S CONVERSATION. I ECHO YOUR COMMENTS WITH
18 REGARD TO THOSE WHO LIVED THROUGH THIS DISASTER. AND FOR ME AS
19 I LISTEN, THIS IS THE UNIQUE OPPORTUNITY AND WHY I REALLY AM
20 PASSIONATE ABOUT MY OPPORTUNITY TO WORK IN GOVERNMENT BECAUSE
21 IT'S OUR ABILITY TO RESPOND TO CRISES AND CIRCUMSTANCES IN
22 WHICH OUR FAMILY FRIENDS AND NEIGHBORS ARE LIVING THROUGH THAT
23 IT'S JUST A UNIQUE OPPORTUNITY AND LIKE ALL OF YOU, I'M
24 WILLING TO LEAN IN TO BE A PART OF THE SOLUTION. I FULLY
25 APPRECIATE TODAY'S REPORT AND THE FACT THAT IT INCLUDES AN



THE BOARD OF
SUPERVISORS

1 IMPLEMENTATION TRACKING PROCESS. HAPPY TO SUPPORT THE READ-IN
2 MOTION TODAY THAT CREATES A TIMELINE BY WHICH WE DO THAT. AS I
3 THOUGHT ABOUT IT, SUPERVISOR BARGER, YOU KNOW, ACKNOWLEDGED
4 HER DISAPPOINTMENT WITH REGARD TO WHERE WE ARE OR WHERE WE
5 AREN'T WITH REGARD TO THE AFTER-ACTION REPORT FOR WOOLSEY, I
6 BEGAN TO THINK ABOUT OTHER REPORTS THAT WE AT THE COUNTY HERE
7 HAVE AND PAY FOR. WE PAID MILLIONS OF DOLLARS FOR THE
8 COVINGTON REPORT AND I HAVE NO IDEA WHERE WE ARE IN TERMS OF
9 TRACKING PROGRESS AGAINST THAT. SO I WOULD CERTAINLY HOPE,
10 THANK YOU, SUPERVISOR BARGER, THAT YOU SAID THAT WON'T HAPPEN
11 AGAIN, THAT WE MAKE SURE THAT IN ALL OF OUR AFTER-ACTION
12 REPORTS, REPORTS, THAT THERE IS AN ELEMENT, MUCH LIKE WE SEE
13 IN YOUR REPORT, WITH THE NEAR-TERM, MID-TERM, LONG-TERM
14 SOLUTIONS, YOUR RECOMMENDATION ON WHAT AGENCIES SHOULD BE LEAD
15 AGENCIES THAT EMPOWERS US AS THE GOVERNING ENTITY TO BE ABLE
16 TO BE CRYSTAL CLEAR ABOUT HOW WE ARE MAKING PROGRESS. BECAUSE
17 WHEN YOU KNOW BETTER, YOU DO BETTER. AND WHEN WE ARE TOLD
18 BETTER IN THESE KINDS OF REPORTS, I FEEL AN OBLIGATION TO MAKE
19 SURE WE'RE MOVING FORWARD. MS. SUTTON, THANK YOU. I AGREE WITH
20 ALL THE COMMENTS RAISED BY MY COLLEAGUES. YOU KNOW, ONE AREA
21 THAT I WAS INTRIGUED BY THAT I WASN'T ABLE TO QUITE SEE WHERE
22 YOU SUGGESTED IT LAND. ALSO, WHEN YOU TALKED ABOUT THAT THERE
23 ARE NATIONAL TEMPLATES AND YOU LISTED ALL OF THE AREAS, THE
24 ONE THAT I AM NOT ABLE TO FIND, SO I HOPE YOU'LL HELP ME, IS
25 THE SECOND RECOMMENDATION REGARDING VOLUNTEER AND DONATIONS



THE BOARD OF
SUPERVISORS

1 MANAGEMENT. I THINK I'VE, HAVING HAD MY OWN EXPERIENCE
2 RUSHING, AS MANY OF US DID, ME TO ALTADENA, TO THE ROSE BOWL,
3 AND SEEING WELL-INTENDED PEOPLE SHOW UP AND ME TAKING IT UPON
4 MYSELF, BECAUSE I AM A LEADER, TO SAY TO SOME, THIS IS NOT A
5 TIME TO EMPTY OUT YOUR CLOSET AND YOUR TRUNK AND GIVE STUFF
6 YOU SHOULD HAVE THROWN AWAY TO PEOPLE IN NEED, RIGHT? SO WHERE
7 IS THERE A EXAMPLES OF OTHER MUNICIPALITIES WHO HAVE STOOD UP
8 THE VOLUNTEER MANAGEMENT ELEMENT BECAUSE I THINK THAT'S WE SEE
9 THAT EVERY TIME. WHAT I'M NOT REAL CLEAR WHAT DEPARTMENT IT
10 SHOULD LIVE IN WHERE WHO CAN YOU DIRECT US TO I'M THINKING
11 THAT CSAC AND NACO SHOULD BE A SPACE THAT WE TAKE THIS
12 RECOMMENDATION TO MAKE SURE ALL OF OUR LOCAL GOVERNMENT
13 ENTITIES ARE THINKING ABOUT THIS. SO CAN YOU DIRECT ME TO A
14 JURISDICTION OR AN EXAMPLE THAT STOOD UP THE VOLUNTEER
15 MANAGEMENT ELEMENT AS YOU TALKED ABOUT.

16
17 **ERIN SUTTON:** YES, SO THERE ARE SOME SIGNIFICANT BEST PRACTICES
18 IN THOSE LOCALITIES AND I WILL GET YOU THAT LIST.

19
20 **SUP. HOLLY J. MITCHELL:** THANK YOU.

21
22 **ERIN SUTTON:** THE MODELS OF WHERE THEY SIT. IF YOU'VE SEEN ONE
23 VOLUNTEER AND DONATIONS MANAGEMENT PROGRAM, YOU'VE SEEN ONE
24 VOLUNTEER AND DONATIONS MANAGEMENT PROGRAM. THERE ARE BEST
25 PRACTICES AND TEMPLATES ACROSS THE COUNTRY. IN MY OWN STATE OF



THE BOARD OF
SUPERVISORS

VIRGINIA, WHEN I WAS THE CHIEF DEPUTY, OUR VOLUNTEER AND DONATIONS MANAGEMENT, WE IDENTIFIED A VOLUNTEER AGENCY LIAISON ROLE AS PART OF MY STAFF AND IT SAT WITH THEM TO DEVELOP AND DEVELOP THE PARTNERSHIPS IN ORDER TO BRING THAT ALL TOGETHER. YOU WILL SEE ACROSS THE COUNTRY THAT IT SITS IN DIFFERENT PLACES BASED ON HOW EMERGENCY MANAGEMENT ORGANIZATIONS ARE SET UP. WHAT I WILL SAY IS THAT THE MOST IMPORTANT ROLE IS THAT VOLUNTARY AGENCY LIAISON BECAUSE THAT'S THEIR JOB DAY IN AND DAY OUT BEFORE, DURING, AND AFTER THE DISASTER TO LINK THE NON-GOVERNMENTAL ORGANIZATIONS, YOUR PARTNERS, AND COUNTY RESOURCES TO HELP. IT, WE ALWAYS SAY IT IS THE SECOND DISASTER BECAUSE SO MUCH COMES AT ONCE, BUT I WILL ALSO EMPHASIZE THAT IT IS NOT 100% THE COUNTY'S RESPONSIBILITY. YOU HAVE TREMENDOUS NON-GOVERNMENTAL AND PHILANTHROPIC ORGANIZATIONS THAT ARE HAPPY TO LEAN IN AND HELP YOU, AND THAT ROLE CAN REALLY SUPPORT THAT FOR YOUR ORGANIZATION.

SUP. HOLLY J. MITCHELL: BUT THE ISSUE IS COORDINATION.

ERIN SUTTON: ABSOLUTELY.

SUP. HOLLY J. MITCHELL: RIGHT. AND I THINK IF THE PUBLIC SEES COORDINATION, THERE WAS SO MANY WELL-MEANING PEOPLE THAT JUST KIND OF SHOW UP AND DID POP-UPS, BUT IT WASN'T COORDINATED. AND THEN, LIKE, WHAT DO YOU DO WITH ALL THE STUFF AFTER THE



THE BOARD OF
SUPERVISORS

1 FACT? AND THAT BECAME ANOTHER ISSUE. I APPRECIATE THAT. DOES
2 OUR, MR. MCGOWAN, DO YOU WANT TO COMMENT ON WHAT YOU THINK
3 ABOUT IT WHERE IT SHOULD BE HOUSED IF YOU WERE IF IT'S A PART
4 OF YOUR NEAR-TERM MIDTERM LONG TERM PLAN.

5
6 **KEVIN MCGOWAN:** YEAH. THANKS SUPERVISOR. IT IS DEFINITELY A
7 PART OF OUR PLAN BECAUSE WE'RE ACCEPTING THE RECOMMENDATIONS.
8 I THINK, YOU KNOW, PRIOR TO THE FIRES OEM HAS HAD EXTENSIVE
9 COORDINATION WITH THE EMERGENCY NETWORK LOS ANGELES, WHICH IS
10 OUR COUNTY'S VOLUNTEER ORGANIZATIONS ACTIVE IN DISASTER
11 CONSORTIUM OF DIFFERENT CBOS AND TO SOME EXTENT FAITH-BASED
12 ORGANIZATIONS, BUT IT'S PRIMARILY THE NON-GOVERNMENTAL AND
13 COMMUNITY-BASED ORGANIZATIONS. I THINK WHAT THIS HIGHLIGHTS IS
14 MOVING FROM THE DAY-TO-DAY PREPAREDNESS FRONT INTO HOW DO YOU
15 OPERATIONALIZE IT. I AGREE WITH ERIN THAT THERE ARE A LOT OF
16 MODELS. I THINK THE JOURNEY THAT WE'RE ABOUT TO GO ON IN THIS
17 IS TO DETERMINE WITHIN OUR COUNTY, BECAUSE WE HAVE TO MAKE
18 THIS WORK FOR L.A. COUNTY AND WE'RE A UNIQUE PLACE, RIGHT? AND
19 SO I THINK THE CORE EFFORT RIGHT NOW IS A PART OF THAT JOURNEY
20 IS PRIMARILY IDENTIFYING WHERE THAT RESPONSIBILITY RESTS AND
21 THEN HOW DO WE OPERATIONALIZE IT? OEM IS GOING TO HAVE A ROLE.
22 I THINK IT'S PREMATURE TO SAY RIGHT THIS MOMENT THAT THIS IS
23 AN OEM ROLE. I THINK THAT'S GOING TO BE PART OF THAT 30-DAY
24 REPORT BACK.



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** THE LIVE DONATION LINK, I HOPE THAT WE
2 ARE NEVER IN A POSITION AGAIN WHERE IT TAKES WEEKS TO SET THAT
3 UP. JUST LIKE WE HAVE LEARNED AND TALKED ABOUT MAKING
4 PERMANENT OUR RESPONSE TO SMALL BUSINESSES IN TERMS OF THE
5 RECOVERY THAT IT TAKES WE'VE HAD TO START AND STOP IT A COUPLE
6 TIMES AND THERE'S DELAY AND SO NOW WE HAVE THE PERMANENT
7 INFRASTRUCTURE SO WE CAN JUST FLIP THAT SWITCH. SO I'M HOPING
8 THE SAME AS WITH THE LIVE LINK THAT A PROVERBIAL SWITCH CAN BE
9 LIFT HIT AND A LINK GOES LIVE.

10

11 **KEVIN MCGOWAN:** SO THAT INFRASTRUCTURE EXISTS NOW THAT WE'VE
12 IMPLEMENTED IT. I THINK THE ART OF THIS SOLVING THIS PROBLEM
13 IS THAT NO ONE DISASTER IS THE SAME. AND SO WE HAVE TO HAVE A
14 SOLUTION THAT IS ADAPTABLE AND FLEXIBLE, BUT THEN ALSO MEETS
15 THAT RAPID IMPLEMENTATION. AND THAT'S ALWAYS, SOMETIMES THOSE
16 TWO ISSUES ARE ACTUALLY, YOU KNOW, WORKING AGAINST EACH OTHER.
17 SO REALLY THE ART OF MOVING FORWARD ON THIS IS HOW DO YOU MAKE
18 THAT ACCESSIBLE AND AVAILABLE IN A QUICK TIMEFRAME, BUT THAT'S
19 APPLICABLE TO THESE DIFFERENT HAZARDS THAT WE FACE.

20

21 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. LAST QUESTION FOR
22 ME, MADAM CHAIR, I COMPLETELY SUPPORT AND AGREE THE
23 CONVERSATION AROUND CONGREGATE SETTINGS WHERE VULNERABLE
24 PEOPLE RESIDE, BE THAT, YOU KNOW, GROUP HOMES OR SNFS. YOU
25 KNOW, THERE ARE ALSO MEMORY CARE CENTERS AND ADULT, SENIOR



THE BOARD OF
SUPERVISORS

1 ADULT RESIDENCES THAT AREN'T SNFS, BUT WE ALSO SAW EVACUATION.
2 I GOT CALLS FROM CONSTITUENTS AND FAMILY FRIENDS AND NEIGHBORS
3 WHO HAVE ELDER FAMILY MEMBERS WHO THEY COULDN'T TRACK AND
4 COULDN'T FIND. AND SO THE REGISTRY IS IMPORTANT, BUT I DON'T
5 WANT US TO LOSE SIGHT ON, PARTICULARLY FROM MY EXPERIENCE,
6 ALTADENA, WHERE WE KNOW THE STORY OF MULTI-GENERATIONAL
7 HOMEOWNERSHIP AND SENIORS WHO ARE LIVING IN PLACE. YOU KNOW, I
8 DON'T KNOW IF IT'S TRACKING THROUGH OUR IN-HOME SUPPORT
9 SERVICES NETWORK, BUT THOSE WHO ARE PHYSICALLY DISABLED AND
10 SENIORS WHO ARE AT HOME AND AREN'T A PART OF AN ORGANIZED
11 NETWORK. AND WHAT OUR RESPONSIBILITY IS, IF ANY, TO MAKE SURE
12 THAT WE ARE ABLE TO MONITOR AND UNDERSTAND THOSE POPULATIONS
13 AS WELL. I MEAN THAT THAT JUST BECAME BLARINGLY APPARENT TO ME
14 IN THIS LAST FIRE. I THINK IN THE REPORT YOU TALK ABOUT THE
15 AVERAGE AGE WAS 55. DID I MAKE THAT UP? NO, THAT WAS IN THE
16 REPORT. THE RESPONDENTS FOR THEIR SURVEY, INTERESTING. BUT WE
17 KNOW THERE WAS A SIGNIFICANT SENIOR COMMUNITY, HOMEOWNERS, WHO
18 WERE STILL LIVING AT HOME, MANY BY THEMSELVES. AND SO HOW DO
19 WE PROVIDE FOR THAT POPULATION?

20
21 **KEVIN MCGOWAN:** YEAH, THANKS, SUPERVISOR. THIS IS A CHALLENGE
22 THAT EVERY LOCAL GOVERNMENT ACROSS THE COUNTRY IS FACING. OUR
23 DISASTER OBVIOUSLY AMPLIFIES THE IMPORTANCE OF IT. GOING BACK
24 TO THE WOOLSEY AFTER ACTION, FOLLOWING THE WOOLSEY AFTER
25 ACTION, AND WE'VE BEEN IMPLEMENTING THIS ON ALL OF OUR



THE BOARD OF
SUPERVISORS

1 SIGNIFICANT WEATHER EVENTS, IT'S CITED IN BOTH AFTER ACTION
2 REPORTS THAT THROUGH OUR IHSS AND THEN ALSO OUR EMPOWERED
3 DATABASES WHEN WE GET THOSE WEATHER ALERTS THAT ARE CONCERNING
4 AND WE NOTIFY THE BOARD, WE NOTIFY OUR OPERATIONAL AREA
5 PARTNERS, WE ALSO SEND MESSAGES THROUGH THESE DIFFERENT
6 DATABASES. I THINK ONE THING THAT REALLY HAS ELEVATED THROUGH
7 THIS ANALYSIS IS THAT HOW DO YOU TAKE THAT INFORMATION? WE'RE
8 PUSHING IT OUT, BUT HOW DO WE CREATE A WAY TO THEN RECEIVE
9 INFORMATION FROM, YOU KNOW, WHATEVER THAT POPULATION GROUP IS
10 THAT NEEDS ADDITIONAL SUPPORT, AND THEN OPERATIONALIZE IT. AND
11 I THINK THAT IS WHAT IS GOING TO BE AN ENDEAVOR THAT WE EMBARK
12 UPON ON THIS. I THINK, MARAL, YOU KNOW, REALLY EMPHASIZE
13 SOMETHING THAT'S OF IMPORTANCE. WE STARTED THIS LAST YEAR. WE
14 MET WITH THE STATE. WE'VE MET WITH OTHER PARTNERS. WE'VE BEEN
15 GOING TO ACCESS AND FUNCTIONAL NEEDS AND VULNERABLE COMMUNITY
16 CONFERENCES. AND IT'S CLEAR IN ALL OF THOSE, I'LL CALL THEM
17 LIKE THE PRE-WORK THAT WE'RE DOING, THAT A REGISTRY IS NOT THE
18 ANSWER THE REGISTRIES CREATE A LOT OF CONFUSION A LOT OF UNMET
19 EXPECTATIONS WHERE EVERYONE IS KIND OF MOVING TOWARDS IS HOW
20 DO YOU PUSH OUT THE INFORMATION TO THOSE NEEDED GROUPS, AND
21 THEN HOW DO YOU ACTIVELY GET THEM TO PARTICIPATE IN
22 NEIGHBORHOOD GROUPS, FAMILY GROUPS, AND THEN SOME SORT OF
23 MECHANISM FOR THEM TO COMMUNICATE BACK TO PUBLIC SAFETY OR
24 GOVERNMENTAL ENTITIES, A WAY TO SUPPORT THEM PRIOR TO THAT
25 IMPACT OCCURRING. AND I THINK THAT'S WHERE WE'RE GOING TO



THE BOARD OF
SUPERVISORS

1 THREAD THE NEEDLE.

2

3 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. I SEE HERE IN THE
4 KEY STRATEGIC RECOMMENDATIONS OUTSTANDING PROGRESS FROM THE
5 CEO, YOUR 5D COMMUNITY PREPAREDNESS AND THE WHOLE NOTION OF
6 PROMOTING THE NEED FOR INDIVIDUAL FAMILY EMERGENCY PLANS AND
7 MAPPING THE NEIGHBORHOOD, THE BUDDY SYSTEM FOR RESIDENTS AND
8 ACCESS AND FUNCTIONAL NEEDS. I WILL CONTINUE TO BE INTERESTED
9 IN FIGURING OUT HOW WE PROCESS AND BUILD THAT INFRASTRUCTURE.
10 I'LL NEVER FORGET THE NEWS REPORT WHERE THE FAMILY SAID THAT
11 THEIR ELDER FAMILY MEMBER KEPT TELLING THEM, IF IT GETS BAD,
12 THEY'LL COME GET ME. THEY'LL COME FOR ME. AND JUST WONDERING
13 IN HIS MIND WHO THEY WAS, WHO'S THE THEY, WHEN YOU'RE 100
14 YEARS OLD AND HE WAS. AND HE'S ONE OF THE 30+ THAT PERISHED.
15 AND SO HOW WE FIGURE THAT OUT. I APPRECIATE YOU SAYING THE
16 REGISTRY ISN'T THE ISSUE. WE ALSO HAVE TO RECOGNIZE AS HARD AS
17 IT IS FOR US IN GOVERNMENT BECAUSE WE'RE TRYING TO OPERATE AS
18 EFFICIENTLY AS POSSIBLE AND SO WE USE TECHNOLOGY IN EXCESS
19 THAT THERE ARE PEOPLE WHO DON'T. AND HOW WE STILL, AS A LOCAL
20 GOVERNMENT, WITH THAT KNOWLEDGE OF THEM, PROVIDE THE
21 INFORMATION THEY NEED TO KNOW WHEN TO EVACUATE, TO KNOW WHEN
22 TO CALL, TO DEFINE THEIR THEY, WHO'S GOING TO COME FOR THEM.
23 SO I'M REALLY ENGAGED IN HOW WE CONTINUE TO FIGURE THAT PIECE
24 OUT. THANK YOU, MADAM CHAIR.

25



THE BOARD OF
SUPERVISORS

SUP. HILDA SOLIS, CHAIR: I JUST WANT TO, IF I COULD JUST JUMP ON THAT ONE TOPIC, BECAUSE SITTING ON THE L.A. CARE BOARD, THEY HAVE A SYSTEM OF PROVIDERS AROUND THE COUNTY. AND I'M SURE THAT THERE'S A WAY OF MAYBE WORKING WITH THEM THROUGH A MORE SYSTEMATIC MANNER AND BE ABLE TO, ONCE WE KNOW WHERE THE FIRE OR THE DISASTER IS HITTING, IS TO CONNECT WITH THEM TO IDENTIFY THE PROVIDERS OF CARE. AND THEY CAN PROBABLY LEND SOME INFORMATION ABOUT WHERE MORE OF THE DISABLED OR FOLKS THAT ARE REALLY IN NEED OF ASSISTANCE AT THAT TIME WHERE YOU COULD TARGET IT. I WOULD BE INTERESTING TO TRY OUT A PILOT TO SEE IF THAT COULD BE DONE. AND THAT IS GRANULAR. AND I GET IT. THERE MIGHT BE SOME PRIVACY ISSUES, BUT THEN AGAIN, IF IT'S AN EMERGENCY AND EVACUATION, HEY, YOU NEED ALL THE HELP YOU CAN GET. I JUST THROW THAT OUT AS MAYBE ONE THOUGHT. YES?

KEVIN MCGOWAN: THANKS, SUPERVISOR. CAN I BUILD ON ONE PART OF THIS TOO IS I THINK AT THE END OF THE DAY, WHEN WE'RE TALKING ABOUT THIS PARTICULAR ISSUE ABOUT RESPONDING TO THE NEEDS OF OUR VULNERABLE POPULATIONS, OUR ACCESS AND FUNCTIONAL NEEDS, THAT WE REALLY UNDERSTAND THAT THIS NEEDS TO BE A LAYERED APPROACH? THAT WHEN WE TALK ABOUT AN EARTHQUAKE, AND I GET TO COME BACK HERE IN A COUPLE WEEKS TO TALK ABOUT EARTHQUAKES, SO I DON'T WANT TO GET THE CART IN FRONT OF THE HORSE. BUT THERE ARE GOING TO BE MORE NEEDS THAN ALL OF US HAVE THE RESOURCES TO PROVIDE. AND SO REALLY AT THE END OF THE DAY, THIS IS WHERE



THE BOARD OF
SUPERVISORS

1 THAT FAMILY PREPAREDNESS, COMMUNITY PREPAREDNESS IS NEEDED. WE
2 EXPERIENCED THAT THAT NIGHT. EVERY SINGLE RESOURCE THIS COUNTY
3 HAD WAS MOBILIZED PRIOR TO THAT WIND AND THEN EXECUTED ITS
4 ACTIONS AND WE WERE QUICKLY OVERWHELMED BY THE SHEER SIZE AND
5 SCOPE OF WHAT TOOK PLACE THAT NIGHT INTO THE NEXT DAY. AND SO
6 WE REALLY NEED TO EMPHASIZE THE COMMUNITY PREPAREDNESS
7 COMPONENT AS BEING A PART OF THAT LAYER. NEIGHBORS HELPING
8 NEIGHBORS IS A GREAT START.

9

10 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. WITH THAT, I'LL RECOGNIZE
11 SUPERVISOR HAHN.

12

13 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR, AND THANK YOU TO MY
14 COLLEAGUES FOR THIS THOROUGH QUESTION AND ANSWER PERIOD AND WE
15 ALWAYS KIND OF FEEL LIKE WE'RE DEFERRING TO OF COURSE TO
16 SUPERVISOR HORVATH AND SUPERVISOR BARGER WHO HAD REAL-LIFE
17 EXPERIENCES WHO HAVE THE CONSTITUENCY BASE THAT WAS LIVING THE
18 LESSONS LEARNED AFTER REPORT THE WHOLE TIME. AND THANK YOU TO
19 MCCHRYSTAL FOR THIS REPORT. I JUST WANTED TO ADD MY VOICE TO
20 EVERYBODY ELSE TO SAY I THINK WHAT'S IMPORTANT IS, OF COURSE,
21 THE IMPLEMENTATION OF THESE RECOMMENDATIONS. AND IT IS
22 FRUSTRATING, EVEN THOUGH IT WAS, YOU KNOW, 80% OF THE WOOLSEY
23 FIRE. I'M WONDERING, AND I DON'T KNOW IF YOU COMPARED WHICH
24 ONES DIDN'T GET IMPLEMENTED AND WOULD THAT HAVE MADE A
25 DIFFERENCE THIS TIME AROUND, BUT I WILL JUST SAY FROM MY



THE BOARD OF
SUPERVISORS

1 PERSPECTIVE, I APPRECIATE KEVIN, WHAT YOU SAID, WELL, DON'T
2 FORGET WE WERE IN COVID AND THERE WAS BUDGET ISSUES, BUT I
3 THINK WE ARE, THERE'S ANOTHER EMERGENCY AROUND THE CORNER.
4 THERE MAY BE ANOTHER WORLDWIDE HEALTH EMERGENCY AROUND THE
5 CORNER. THERE MAY BE SOMETHING. SO, WE HAVE TO FIGURE OUT HOW
6 WE DON'T USE ANY EXCUSE TO IMPLEMENT THESE RECOMMENDATIONS. I
7 THINK THE PUBLIC IS GOING TO WANT TO KNOW, YOU KNOW, HAVEN'T
8 WE LEARNED ALL THE LESSONS? DO WE STILL HAVE TO KEEP SAYING
9 LESSONS LEARNED? WHEN ARE WE GOING TO GET TO THE POINT WHERE
10 WE CAN SAY WE'VE LEARNED THE LESSONS AND HERE'S WHAT WE'RE
11 DOING? SO I JUST WANTED TO ADD THAT AND THEN MAKE SURE THAT
12 EVERYBODY TALKS TO US DURING OUR BUDGET TIME OR THE WHOLE YEAR
13 ALONG BECAUSE THIS CLEARLY IS A PRIORITY FOR THIS BOARD. SO WE
14 DON'T WANT TO EVER HEAR THAT IF IT, THEY WOULD HAVE BEEN
15 IMPLEMENTED IF IT HADN'T BEEN FOR SOME PARTICULAR, THAT'S ALL
16 I'M GOING TO SAY. AND THEN, MARAL, I JUST WANTED TO, I CAN SEE
17 YOU BACK THERE KIND OF WAITING TO SAY SOMETHING BECAUSE
18 PARTICULARLY AS IT RELATES TO OUR SENIORS AND OUR DISABLED
19 POPULATION, WE HAVE A WHOLE DEPARTMENT. IT'S THE DEPARTMENT OF
20 AGING AND DISABILITY. WE HAVE A NEW DEPARTMENT HEAD, MARAL
21 KARACCUSIAN. THIS IS A PERFECT OPPORTUNITY FOR YOUR DEPARTMENT
22 AND YOU TO REALLY FIGURE OUT THIS ONE PIECE OF BOTH OF THOSE
23 POPULATIONS, AND MANY OF THEM ARE OVERLAPPING IN TERMS OF HOW
24 THEY FIT THE POPULATION. AND WONDERING IF YOU HAVE ANY INITIAL
25 THOUGHTS, YOU MIGHT HAVE ALREADY SAID SOMETHING ABOUT HOW WE



THE BOARD OF
SUPERVISORS

1 DO, YOU KNOW, COORDINATE THE RESPONSE, FIND THE DATA BEST, GET
2 THE INPUT. YOU KNOW, I ALSO FEEL LIKE MANY TIMES WE DON'T USE
3 OUR COMMISSIONS ENOUGH. WE HAVE CITIZEN COMMISSIONS THAT
4 REPRESENT ALL OF OUR DEPARTMENTS THAT ARE KIND OF THE IN
5 BETWEEN LEVEL BETWEEN OUR BUREAUCRATS AND THE ELECTED
6 OFFICIALS. LET'S MAKE SURE WE ENGAGE OUR COMMISSIONS BECAUSE
7 THEY ARE THE ONES THAT ALSO, I THINK CAN PROVIDE VALUABLE
8 INPUT INTO REAL LIFE EXPERIENCES THAT WOULD BE HELPFUL. SO,
9 MARAL, I DIDN'T KNOW IF YOU HAD ANY.

10

11 **MARAL KARACCUSIAN:** ABSOLUTELY. THANK YOU, SUPERVISOR. I THINK
12 IT'S REALLY COOL TO COME INTO THIS POSITION BECAUSE WE ALREADY
13 WENT THROUGH OUR BUDGET CYCLE. IT'S BEEN A YEAR SINCE I CAME
14 IN AS INTERIM. AND SO WE REQUESTED, WE ANTICIPATED WITH THE
15 REGISTRY MOTION THAT YOU AUTHORED THAT DISASTER SERVICES, I
16 DON'T HAVE THE EXPERTISE RIGHT NOW IN MY DEPARTMENT. SO WE
17 WENT THROUGH THE BUDGET PROCESS AND IT WAS PRESENTED AT THE
18 FAMILY AND SOCIAL SERVICES CLUSTER LAST WEEK AND WILL COME TO
19 THE BOARD AT THE END OF THIS MONTH BUT WE WILL HAVE TWO ITEMS
20 SO WE'RE GOING TO START BUILDING OUR UNIT AROUND DISASTER
21 SERVICES TO HAVE THAT EXPERTISE. SO I THINK WE WERE TRYING TO
22 GET AHEAD OF THE CURVE NOT AHEAD OF THE BOARD BUT AHEAD OF THE
23 CURVE BECAUSE WE IDENTIFIED THIS AS A NEED BECAUSE WE ARE THE
24 AGING AND DISABILITIES DEPARTMENT AND I THINK THE EXPECTATION
25 IS THERE SO WE WANT TO OWN IT WE WANT TO FOLLOW THE CLEAR



THE BOARD OF
SUPERVISORS

1 MANDATE FROM THE BOARD ON HOW WE RUN POINT ON IT WITH OUR
2 SISTER COUNTY AGENCIES AS WELL. SO I THINK AS WE KIND OF BUILD
3 OUT THAT EXPERTISE, WE WILL CONTINUE TO BUILD OUT THAT UNIT
4 AND JUST CONTINUE TO LEAD ON THAT. AND I THINK THAT'S WHAT'S
5 REALLY IMPORTANT.

6

7 **SUP. JANICE HAHN:** RIGHT.

8

9 **MARAL KARACCUSIAN:** AND I THINK THERE'S TARGETED OUTREACH WE
10 CAN DO. WE CAN WORK WITH SO MANY PEOPLE. AND I HEAVILY LEAN IN
11 ON OUR COMMISSIONS. I ENJOY POPPING INTO THE MEETINGS WHENEVER
12 I CAN.

13

14 **SUP. JANICE HAHN:** GOOD.

15

16 **MARAL KARACCUSIAN:** SO THEY'RE VERY MUCH TRIED, TRUED AND
17 TRUSTED EXPERTS IN THEIR OWN FIELDS. SO WE REALLY LEAN ON
18 THEM.

19

20 **SUP. JANICE HAHN:** YES, I THINK THEY HAVE REAL LIVE LIVED
21 EXPERIENCE AND SOMETIMES I THINK WE DON'T ELEVATE OUR
22 COMMISSIONS ENOUGH AND RESPECT THEIR OPINIONS. THEY CAN HELP
23 US A LOT AS WE MOVE FORWARD. YOU KNOW I WAS GOING TO ASK YOU
24 KNOW THERE WERE AND I THINK THIS HAS ALREADY BEEN TOUCHED ON,
25 BUT I JUST WANT TO TOUCH ON IT AGAIN, IS THE EVACUATION OF



THE BOARD OF
SUPERVISORS

1 THOSE WHO ARE INCARCERATED. THERE WERE SEVERAL FIRES,
2 INCLUDING A FIRE THAT WAS NEAR OUR JAIL UP IN NORTH COUNTY AT
3 THE START OF 2025. THAT BROUGHT UP A LOT OF CONCERNS ABOUT HOW
4 WE SAFELY EVACUATE. I'M WONDERING MCCHRYSTAL WHY YOU SELECTED
5 PROBATION AS THE LEAD AGENCY INSTEAD OF THE SHERIFF'S
6 DEPARTMENT TO EVACUATE? AND WAS THAT JUST MEANT FOR THE
7 PROBATION FACILITIES OR DID YOU ALSO MEAN THE SHERIFF'S
8 FACILITIES AS WELL?

9

10 **ERIN SUTTON:** SO THAT WAS FOR THE PROBATION. THE PROBATION
11 AGENCY. IT'S A MULTI-RESPONSIBILITY. THE SHERIFF'S DEPARTMENT
12 HAS SOME OWNERSHIP AS WELL AS PROBATIONS, AS WELL AS DCFS. YOU
13 HAVE A LOT OF CUSTODIAL FACILITIES AND THOSE THAT ARE PART OF
14 THE JUVENILE AND ADULT SYSTEM IN THE COMMUNITY AS WELL. SO,
15 YOU HAVE MULTIPLE STAKEHOLDERS, AND WHILE, YES, PROBATION
16 NEEDS TO OVERSEE PROBATION, ALL OF THEM NEED TO COME TOGETHER
17 TO HAVE, BECAUSE IF THEY'RE ALL EVACUATING DIFFERENTLY, IT
18 CAUSES SIGNIFICANT CHALLENGES.

19

20 **SUP. JANICE HAHN:** RIGHT. I MEAN, I'M CONCERNED. I MADE NO
21 SECRET ABOUT MY CONCERN ABOUT OUR PROBATION DEPARTMENT. OUR
22 PROBATION DEPARTMENT HAS BEEN OUT OF COMPLIANCE AT A COUPLE OF
23 THE FACILITIES SPECIFICALLY BECAUSE THEY DID NOT HAVE AN
24 EVACUATION PLAN ON RECORD. SO THAT I'M CONCERNED ABOUT THAT I
25 JUST WANT TO MAKE SURE THAT WE HAVE A LOT OF EYES LOOKING AT



THE BOARD OF
SUPERVISORS

1 THAT AS WELL AND JUST TO FOLLOW UP ASSISTANT SHERIFF SKEEN ARE
2 WE COORDINATING WITH THE STATE TO WORK THROUGH? EMERGENCY
3 EVACUATION OF OUR INCARCERATED ADULTS IN CASE WE RUN OUT OF
4 SECURE SITES HERE IN THE COUNTY THAT WE MIGHT HAVE WE LOOKED
5 AT THE IDEA OF TRANSPORTATION AND BUSES AND ALL THAT?

6
7 **JASON SKEEN:** THANK YOU FOR THE QUESTION. OBVIOUSLY ON THE
8 EVENING THAT WE HAD THAT SECONDARY FIRE COME ON THE BACK OF
9 THE SANTA CLARITA VALLEY, OUR PETER PITCH'S DETENTION FACILITY
10 DID IN FACT HAVE FIRE THAT WAS ENCROACHING. THE GREAT THING
11 WAS OUR CUSTODY DIVISIONS HAD EVACUATION PLANS ALREADY IN
12 PLACE AND BEGAN TO EXECUTE THEM. SEVERAL OF OUR FACILITIES
13 WERE IN FACT EVACUATED AND INMATES WERE TRANSPORTED FROM SOME
14 OF THE MORE VULNERABLE FACILITIES, PARTICULARLY SOUTH, AND
15 WERE TRANSFERRED TO THE SUPERMAX FACILITY, WHICH IS OUR NEWEST
16 ONE ON THAT PROPERTY, AND PEOPLE WERE SAFELY SECURED. WE THEN
17 GOT THE CONFIDENCE FROM OUR FIRE DEPARTMENT AND CHIEF TONY
18 MARRONE WAS SPEAKING DIRECTLY WITH THE SHERIFF COMMUNICATING
19 ABOUT ALL THE PROTOCOLS THAT HIS DEPARTMENT HAD PUT IN PLACE
20 IN CONCERT WITH OUR OWN PROTOCOLS AND PRACTICES AND THEN WE
21 EVEN WENT AS FAR AS DEVELOP CONTINGENCY PLANS OR ALSO EXECUTED
22 WHICH WAS THE STAGING OF BUSES GOD FORBID WE ACTUALLY NEEDED
23 TO EXECUTE ON THAT PLAN WE HAD VERY GOOD CONFIDENCE IN FACT
24 THE FIRE DEPARTMENT HAD BRUSH CLEARANCE JUST THE MONTHS BEFORE
25 AND WE FELT VERY CALM AND THE SENSE THAT WE WERE ALSO



THE BOARD OF
SUPERVISORS

1 SHELTERING IN PLACE STUDENTS AT PEPPERDINE UNIVERSITY. WE WERE
2 DOING THE SAME SHELTER IN PLACE ON AN EVEN MORE HARDENED
3 FACILITY, WHICH WAS A JAIL. THEY JUST DON'T BURN DOWN. AND WE
4 LOOKED AT BEST PRACTICES FROM AROUND THE COUNTRY TO MAKE SURE
5 THAT WE WERE ALSO GOING IN THE RIGHT DIRECTION. BUT HAD WE
6 NEEDED TO, WE DO HAVE PLANS IN PLACE. WE DO HAVE OTHER
7 FACILITIES THAT CAN ACCOMMODATE OTHER INMATES, BOTH AT THE
8 COUNTY, MIRA LOMA,

9

10 **SUP. JANICE HAHN:** RIGHT.

11

12 **JASON SKEEN:** BACK DOWN AT CRDF AND SO ON.

13

14 **SUP. JANICE HAHN:** THAT WAS AN INTERESTING DECISION THAT WAS
15 DIFFERENT THAN MAYBE SOME OF THE EARLIER FIRES SURROUNDING
16 PEPPERDINE, WHICH IS MY ALMA MATER. THAT BEFORE IT WAS
17 EVACUATION AND NOW IT'S SHELTER IN PLACE. CAN YOU TALK A
18 LITTLE BIT ABOUT WHY THAT IS A BETTER STRATEGY?

19

20 **JASON SKEEN:** YEAH, SO WE LOOK AT PARTICULARLY WHAT --

21

22 **SUP. JANICE HAHN:** ALL THE PARENTS ARE THINKING ABOUT AND
23 WONDERING ABOUT AND WHY DID YOU MAKE THAT DECISION?

24

25 **JASON SKEEN:** SO WE LOOK AT SOME LOCATIONS IN GEOGRAPHIC AS



THE BOARD OF
SUPERVISORS

1 WELL AS THE RISK OF MOVING SOMEONE. AND AGAIN, THAT'S A
2 UNIFIED COMMAND DECISION AND ALSO TALKING WITH THE
3 STAKEHOLDERS AT PLACE FOR, IN THIS CASE, THE UNIVERSITY.
4 THERE'S NOT A LOT OF ENTRY AND EXIT POINTS INTO THE UNIVERSITY
5 AND STUDENTS WOULD ACTUALLY BE AT MORE RISK HAVE THEY
6 TRANSPORTED ATTEMPT TO TRY TO GET OUT ON THE PCH. IT COULD
7 HAVE RESULTED IN A LOT MORE LOSSES. WE'VE SEEN CERTAIN THINGS
8 WHEN WE LOOK AT THE PARADISE FIRE, THE MAUI FIRE, WHERE PEOPLE
9 ACTUALLY PERISH SOMETIMES IN THEIR VEHICLES AND VERY SAD TO
10 SAY. THOSE FACILITIES ARE TRUE, TIED AND TESTED IN COMPLIANCE
11 AND MAKING SURE THE FIRE DEPARTMENT GIVES US A LOT OF
12 CONFIDENCE WHEN THEY SAY, HEY, BASED ON THE AMOUNT OF BRUSH,
13 THE TYPE OF BRUSH, THE EMBER CASTS THAT CAN BE SHADOWING
14 SOMETIMES EITHER FEET OR UP TO MILES APART THEY KNOW THE
15 GROWTH IN THE VEGETATION THERE'S A FIRE SCIENCE THAT GOES
16 BEHIND THIS WHEN WE'RE LISTENING TO OUR PARTNERS WHO ARE
17 SUBJECT MATTER EXPERTS AND THEY'RE GIVING US THIS GUIDANCE AND
18 WE'RE MAKING THOSE FINAL DECISIONS AND SO WE DID THAT SAME
19 WITHIN THE CUSTODY FACILITIES THAT WE DID WITH LIKE PEPPERDINE
20 UNIVERSITY.

21
22 **SUP. JANICE HAHN:** I APPRECIATE THAT. I KNOW PEPPERDINE HAS
23 BEEN A GOOD PARTNER, PARTICULARLY WITH OUR FIRE DEPARTMENT. I
24 KNOW WE'VE HAD SOME COMMAND CENTERS UP THERE AT THEIR MALIBU
25 CAMPUS. BUT I KNOW, YEAH, WHEN MY DAUGHTER WAS A FRESHMAN



THE BOARD OF
SUPERVISORS

1 THERE, THERE WAS A FIRE, AND YEAH, THEY HAD TO EVACUATE. AND A
2 LOT OF STUDENTS ARE FROM OUT OF STATE, AND THEY'RE LIKE, WHERE
3 DO WE GO? YOU KNOW, A LOT OF THEM DIDN'T KNOW WHERE TO GO, AND
4 YOU'RE RIGHT, THEY'RE SPILLING OUT ON PACIFIC COAST HIGHWAY.
5 SPEAKING OF TRANSPORTATION, DID THE MCCHRYSTAL REPORT LOOK
6 INTO OVERALL TRANSPORTATION AS IT RELATED TO EVACUATION?

7

8 **ERIN SUTTON:** SO IN THE FIRST REPORT, THE ALERT AND EVACUATION
9 WAS LOOKED AT MORE SIGNIFICANTLY THERE. IT DID CARRY OVER INTO
10 THIS REPORT AS WELL, BUT MORE SO ON AFTER THE EVACUATION OF
11 THE FACILITIES AND THEN THE RE-ENTRY BACK INTO THE
12 COMMUNITIES.

13

14 **SUP. JANICE HAHN:** WAS THERE A RECOMMENDATION OR HAVE WE
15 THOUGHT ABOUT PARTNERING WITH DIFFERENT RIDE SHARE COMPANIES,
16 UBER OR LYFT? IS THAT PART OF OUR CONVERSATION? I ONLY SAY
17 THAT BECAUSE I JUST RECENTLY WAS OFFERED FROM UBER SOME HELP.
18 WE HAD SOME FIRES IN LA HABRA YESTERDAY, AND WE HAD TO, WELL,
19 THERE WAS AN EVACUATION WARNING. THERE WASN'T AN ORDER. BUT I
20 GOT NOTICED THAT UBER WOULD BE HAPPY TO GIVE FREE RIDES TO
21 THOSE WHO NEEDED IT. I DIDN'T KNOW IF THAT'S SOMETHING WE
22 WANTED TO KEEP IN OUR BACK POCKET FOR THE FUTURE. DOES SOME
23 AGREEMENT OR ARRANGEMENT?

24

25 **KEVIN MCGOWAN:** THANKS, SUPERVISOR. SO THE TRANSPORTATION ISSUE



THE BOARD OF
SUPERVISORS

1 IS ONE OF THE RECOMMENDATIONS FROM THE FIRST THAT WE'RE
2 ALREADY WORKING THROUGH. IT IS MORE EXPANSIVE THAN JUST
3 RIDESHARE. IT INCLUDES OUR DISCUSSIONS. WE'RE WORKING WITH
4 PUBLIC WORKS ON,

5
6 **SUP. JANICE HAHN:** METRO.

7
8 **KEVIN MCGOWAN:** YOU KNOW, METRO AND OTHER, YOU KNOW, MASS
9 TRANSIT ORGANIZATIONS RELATED TO THE RIDESHARE. WE ACTUALLY
10 USE UBER AND LYFT SERVICES DURING THE WAREHOUSE FIRE. THEY
11 PROVIDED A SUBSTANTIAL AMOUNT OF SUPPORT DURING THE 2025 FIRE.
12 SO IT IS A CAPABILITY. WE DO HAVE THOSE RELATIONSHIPS. OUR
13 EMERGENCY OPERATION CENTER HAS THEIR BOTH OF THOSE
14 ORGANIZATIONS CONTACT. THEY HAVE THEIR OWN EMERGENCY
15 MANAGEMENT STRUCTURES AND WE ACTION THEM. THEY ALSO HAVE SOME
16 CAPACITY WHERE THEY WORK ON SOME OF THESE SMALLER INCIDENTS
17 AND IT'S SIMILAR TO LIKE WITH THE LANDSLIDE IN ROLLING HILLS
18 ESTATES WHERE WE USED AIRBNB FOR ADDITIONAL HOUSING. SO WE'VE
19 REALLY TRIED TO MAXIMIZE OUR OPPORTUNITIES WITH SOME OF THESE
20 PRIVATE SECTOR ENTITIES TO SUPPORT WHETHER IT'S TRANSPORTATION
21 OR SHELTERING.

22
23 **SUP. JANICE HAHN:** RIGHT, AND THEN THE LAST THING I JUST WANTED
24 TO I WAS GLAD TO HEAR IS RE REVIVING THE IDEA OF A STOCKPILING
25 PPE. I STILL THINK I KNOW THERE'S ISSUES WITH EXPIRATION DATES



THE BOARD OF
SUPERVISORS

1 AND SHELF LIFE AND ALL THAT. HOWEVER, I WOULD LIKE TO SEE THAT
2 AND I DON'T THINK THAT WAS A SPECIFIC RECOMMENDATION, BUT I
3 STILL, I THINK I SAID THAT PUBLICLY BEFORE, I'D LOVE TO SEE
4 SOME THINKING ON THAT, REPORTING BACK TO US ON THE
5 POSSIBILITY. I PARTICULARLY THINK, YOU KNOW, OBVIOUSLY NOT ONE
6 GIANT WAREHOUSE WOULD WORK, BUT I KNOW DURING THE LINEAGE
7 EVENT, WE WENT TO THE CITY OF COMMERCE AND THEY HAVE A GIANT
8 WAREHOUSE THEMSELVES WITH LOTS OF ROOM AND WONDERING IF WE CAN
9 BEGIN TO AT LEAST HAVE THE CONVERSATIONS WITH MANY OF OUR
10 CITIES ABOUT THEIR CAPACITY TO STORE IN ADVANCE OF A MAJOR
11 EMERGENCY CERTAIN YOU KNOW MASKS OR AIR FILTERS AGAIN WITH THE
12 UNDERSTANDING ABOUT SHELF LIFE AND EXPIRATION DATE. I WOULD
13 LIKE TO SEE US BEGIN HAVING MORE OF THESE CONVERSATIONS, MADAM
14 CHAIR, THAT WE'RE HAVING TODAY WITH, YOU KNOW, CONTRACT CITIES
15 OR INDEPENDENT CITIES. THERE'S A LOT OF ORGANIZATIONS WHERE
16 OUR CITIES LOOK TO THE COUNTY FOR LEADERSHIP ON A NUMBER OF
17 ISSUES, AND I THINK THAT THIS CONVERSATION THAT WE'RE HAVING
18 NEEDS TO BE ELEVATED TO OUR CITIES AS WELL. SO THANK YOU. YOU
19 DON'T HAVE TO ANSWER THAT ABOUT THE STOCKPILE.

20
21 **SUP. HILDA SOLIS, CHAIR:** OUR CEO WANTS TO COMMENT.

22
23 **SUP. JANICE HAHN:** BUT OH, YES.

24
25 **JOSEPH M. NICCHITTA:** YES. SUPERVISOR, I'M HAPPY TO ANSWER



THE BOARD OF
SUPERVISORS

1 THAT. WE CAN BEGIN TO HAVE THAT CONVERSATION LATER THIS MONTH
2 WHEN WE PRESENT SUPPLEMENTAL BUDGET AND WE CAN GO FROM THERE.

3
4 **SUP. JANICE HAHN:** THANK YOU.

5
6 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I'M ALWAYS THE LAST PERSON
7 HERE BUT A LOT HAS BEEN SAID AND I REALLY WANT TO THANK YOU
8 ERIN FOR YOUR PRESENTATION. IT WAS MOST ENLIGHTENING AND
9 REASSURING AND I APPRECIATE OEM STAFF AND ALL OUR DEPARTMENTS
10 THAT HAVE HELPED US THROUGH NOT JUST THE EATON AND PALISADES
11 AND THE WOOLSEY FIRE BUT MORE RECENTLY THE LINEAGE FIRE.
12 THAT'S ONE OF OUR LATEST DISASTERS THAT TOOK PLACE IN EAST,
13 WELL TOOK PLACE IN THE CITY OF L.A., BOYLE HEIGHTS, ACROSS THE
14 STREET WAS EAST L.A., WHICH IS UNINCORPORATED. AND THAT IN AND
15 OF ITSELF IS ALSO A CHALLENGE. BECAUSE WHEN EMERGENCY RESPONSE
16 GOES OUT TO AN UNINCORPORATED AREA, IT'S TECHNICALLY OUR
17 DEPARTMENTS THAT TRY TO GET THAT INFORMATION OUT. NOW, WHETHER
18 IT'S DONE IN A CONCERTED EFFORT OR COOPERATIVE OR PARTNERSHIP
19 AND ONE SYSTEM INFORMATION GOING OUT, YOU RAISE A LOT OF THOSE
20 ISSUES THAT I HAVE IN MY MIND ABOUT WHAT HAPPENED WITH THE
21 LINEAGE FIRE. AND I SEE THAT THERE ARE A LOT OF GOOD THINGS
22 THAT WE LEARNED FROM THESE PREVIOUS FIRES WHERE WE DID HAVE
23 DISASTER WORKERS. WE WERE ABLE TO GET IMMEDIATE, HOW COULD I
24 SAY, ASSISTANCE FOR PEOPLE WHO HAD TO LEAVE THEIR HOMES DURING
25 THE FIRE IF THEY NEEDED TO LEAVE BECAUSE THEY HAD TO EVACUATE



THE BOARD OF
SUPERVISORS

1 NEAR LINEAGE. AND WE PUT UP WITH THE RED CROSS SOME FACILITY
2 AT CITY TERRACE PARK AND WE DID HAVE COVERAGE THERE. WE DID
3 ALSO HAVE A DEPARTMENT OF HEALTH SERVICES MOBILE UNIT THERE,
4 WHICH WAS IMPORTANT. AND THEN THE FOLLOWING DAYS AFTER, WE
5 STARTED TO PROVIDE AIR PURIFIERS AND GETTING THAT ASSISTANCE
6 OUT IN WATER AND FOOD. SO THERE IS A NEED TO HAVE A STOCKPILE
7 BECAUSE I DID ASK THE QUESTION BEFORE WHERE WE COULD GET MASKS
8 AND QUITE FRANKLY, I THE DEPARTMENT SAID THEY DIDN'T HAVE
9 MASKS BUT THAT DOESN'T MEAN THAT OTHER RESOURCES OR PEOPLE WE
10 KNOW DIDN'T STAND UP AND PROVIDE THAT. AND I KNOW EVENTUALLY
11 THEY DID, BUT I'M JUST SAYING THAT WHEN IT'S IMMEDIATE, YOU
12 WANT TO BE ABLE TO HAVE THAT ON YOUR FINGERTIPS BECAUSE WE'RE
13 THE ONES THAT GET THE CALLS. AND THAT TO ME IS VERY IMPORTANT
14 TO BE ABLE TO LOCATE STRATEGICALLY WHERE THOSE ITEMS ARE GOING
15 TO BE. AND I DON'T THINK IT HAS TO BE AT ONE WAREHOUSE. I
16 THINK YOU HAVE TO HAVE IT STRATEGICALLY PLACED WHERE THERE'S
17 MINIMAL CONGESTION IN AND OUT AND WHATEVER IT IS THAT NEEDS TO
18 BE MADE AVAILABLE IS HAPPENING. I JUST WANT TO SAY THAT WE DO
19 NEED TO HAVE PARTNERSHIP WITH OTHER LOCALES. BECAUSE IN THIS
20 INSTANCE, I'VE SEEN IT HAPPEN WITH THE CITY OF L.A. NOW, WITH
21 THE PALISADES FIRE, AND THEN OTHER LOCAL JURISDICTIONS EVEN
22 AROUND, YOU KNOW, THE ALTADENA, EATON AREA, AND I SAW IT EVEN
23 WITH LINEAGE. THERE WERE CITIES THAT WANTED TO HELP IN THE
24 LINEAGE FIRE THAT WE MAY NOT HAVE THOUGHT WERE HEAVILY
25 IMPACTED. MONTEREY PARK, CITY OF COMMERCE, SOUTHEAST CITIES,



THE BOARD OF
SUPERVISORS

1 AND OTHERS. AND THEY RAISED THE ISSUE. THEY ALSO WANTED TO
2 HAVE ACCESS TO AIR PURIFIERS AND ASSISTANCE AND SOME WERE EVEN
3 WILLING. MONTEREY PARK AS I RECALL ONE OF THEIR BUSINESS
4 OWNERS THERE ACTUALLY DONATED SEVERAL HUNDRED AND PEOPLE WERE
5 WILLING TO DO THIS. AGAIN, THE COORDINATION EFFORT. AND I WANT
6 TO THANK ISD FOR HELPING US AND PUBLIC WORKS, BECAUSE WE
7 UTILIZED WHATEVER SPACE WE COULD, AND THAT WAS MORE BECAUSE MY
8 STAFF KNEW ABOUT IT. AND I THINK WE REALLY DO HAVE TO HAVE A
9 SYSTEMATIC, INSTITUTIONALIZED MEMORY OF WHERE THESE THINGS
10 ARE, WHERE THEY'RE AVAILABLE AT A MOMENT'S NOTICE, BECAUSE
11 TIME IS OF THE ESSENCE. AND PEOPLE WERE DISPLACED JUST AS THEY
12 WERE IN THE OTHER FIRES. LINEAGE ALSO SHUT DOWN BUSINESSES,
13 AND I KNOW WE'RE LOOKING AT TRYING TO HELP SOME OF THOSE SMALL
14 BUSINESSES. WE HAVE SET UP, I THINK, A SYSTEM FOR A RESILIENCY
15 FUND, BUT IT ISN'T FAST ENOUGH. SHOULD BE A MOMENT'S NOTICE
16 AND IT SHOULD BE ALWAYS RAPID RESPONSE. OUR STAFF WENT OUT AND
17 ACTUALLY DID OUR OWN RAPID RESPONSE. BUT THAT'S NOT CALLED
18 FOR. NOT EVERY OFFICE CAN DO THAT. AND NOT EVERY PART OF THE
19 COUNTY IS CAPABLE OF DOING THAT. SO WE'RE GOING TO HAVE TO
20 THINK MORE STRATEGICALLY AND WHAT THAT REALLY MEANS, AND
21 ESPECIALLY WHEN IT IMPACTS DISPARITIES THAT EXIST IN OUR
22 COMMUNITIES WHERE THE LEVEL OF ACCESS TO RESOURCES IS ALWAYS
23 HISTORICALLY LIMITED. AND EAST L.A. IS ONE OF THOSE PLACES IN
24 MY MIND IT'S THOSE BOYLE HEIGHTS SO IS SOME OF THE OTHER PARTS
25 OF THE CITY OF L.A. AND THE COUNTY. I DO WANT TO THANK WHEN I



THE BOARD OF
SUPERVISORS

1 THINK BACK ABOUT THE EATON FIRE THOUGH I DO WANT TO THANK THE
2 SHERIFF'S DEPARTMENT WORKING WITH THE CALIFORNIA OFFICE OF
3 EMERGENCY MANAGEMENT AS WELL, OR SYSTEMS. AND WE HAD ACCESS TO
4 THE GUARD, RIGHT? WE HAD THE GUARDS, THE RESERVES, ARMY
5 RESERVES THAT WERE OUT THERE. AND I RECALL THEM COMING OUT IN
6 THE AZUSA CANYON BECAUSE WE THOUGHT THE FIRE WAS GOING TO
7 PENETRATE GOING EAST THAT WAY. AND SO SOME PEOPLE WERE TOLD,
8 EVACUATE OR GET READY, OR WE'RE GOING TO BLOCK THE STREETS.
9 AND THEY DID. AND I SAW THAT FIRSTHAND, AND I THOUGHT, WELL,
10 THAT'S GOOD. BUT THEN AGAIN, COMMUNICATION AND GETTING THAT,
11 BECAUSE WI-FI AND SATELLITE AND ALL THAT IS VERY DIFFERENT
12 WHEN YOU'RE UP IN THOSE IN THOSE MOUNTAINS AND HILLS SO I WANT
13 TO KNOW WHAT YOU KNOW THE SHERIFF HOW THAT COORDINATION WENT
14 BECAUSE THAT'S ONE THING THAT WAS REALLY CRITICAL AND THAT WAS
15 NEEDED BECAUSE YOU DIDN'T WANT PEOPLE COMING IN AND OUT OF
16 PLACES THAT WOULD JUST CREATE MORE HAVOC, RIGHT, AND SAFETY.
17 SO I DON'T WANT TO SPEAK ON THAT, MR. SKEEN.

18
19 **JASON SKEEN:** YES, MA'AM. THANK YOU FOR BRINGING THAT TO LIGHT.
20 IT HAD BEEN THE FIRST TIME IN MY CAREER, AGAIN, THAT I'D SEEN
21 THE NATIONAL GUARD DEPLOYED. IT HAD BEEN MORE THAN 33, 34
22 YEARS SINCE THEY WERE DEPLOYED IN THE COUNTY OF LOS ANGELES,
23 IF WE THINK BACK TO THE RODNEY KING RIOTS VERSUS NOW. AND HERE
24 WE WERE USING THEM IN A MUCH MORE DIFFERENT STATE OF
25 EMERGENCY. AND I WILL TELL YOU THEY WERE EXTREMELY EXPEDITIOUS



THE BOARD OF
SUPERVISORS

1 IN GETTING SET UP AND GETTING BOOTS ON THE GROUND. I THINK IT
2 WAS LIKE LESS THAN 38 HOURS OR SO, APPROXIMATELY, FROM THE
3 TIME OF THE FIRES, AT LEAST FROM THE EARLY MORNING HOURS ON
4 WEDNESDAY TO HAVING THEM IN PLACE THE FOLLOWING DAY. THEY WERE
5 AMAZING IN MANY WAYS. I THINK THE COMMUNITY ALSO EMBRACED
6 THEM. WE WEREN'T EXACTLY SURE WHEN ALL OF A SUDDEN YOU SEE
7 THEIR LARGE HUMVEE VEHICLES OUT THERE ALONG WITH THEIR
8 MILITARY FATIGUES, ALONG WITH THEIR WEAPON SYSTEMS. WE HAD HAD
9 DISCUSSIONS ABOUT THAT. THEY WERE EMBRACED BY THE COMMUNITY.
10 THE COMMUNITY ACTUALLY LOVED THEM. IT WAS A GOOD RELATIONSHIP.
11 WE WERE GRATEFUL FOR THEM. AND WE NOW KNOW HOW THAT
12 RELATIONSHIP WORKS IN COORDINATION WITH ALL OF OUR PARTNERS.
13 BUT THEY WERE A FORCE MULTIPLIER. AND I DON'T THINK WE WOULD
14 HAVE BEEN AS EFFECTIVE AT WHAT WE WERE DOING IN TERMS OF ALL
15 THE CONTROL AND ACCESS POINTS THAT WE WERE. AND WE WERE ALSO,
16 AS YOU KNOW, CONCERNED ABOUT LOOTER SUPPRESSION. AND THEY
17 PLAYED A CRITICAL ROLE IN THAT AS WELL.

18
19 **SUP. HILDA SOLIS, CHAIR:** AND I WANT TO ADD TOO THAT I KNOW
20 THAT THEY WERE VERY PRESENT DURING THE FIRES IN MALIBU AND
21 EVERYWHERE AND YOU KNOW I DO WANT TO RECOGNIZE THEM BECAUSE I
22 KNOW PEOPLE DID REFLECT AND SAY THAT THEY FELT SAFER SEEING
23 THEM AND THAT THEY WERE INVOLVED AND THEY WERE THERE TO HELP
24 THEY WEREN'T THERE TO DO ANYTHING ELSE. THE OTHER THING I WANT
25 TO MENTION IS THAT WE TALKED ABOUT LANDFILLS AND THAT IS



THE BOARD OF
SUPERVISORS

1 ALWAYS GOING TO BE AN ISSUE, I THINK, FOR US AS WE MOVE
2 FORWARD. LINEAGE CERTAINLY IS NO DIFFERENT. AND WE HEARD FROM
3 OUTSIDE COMMUNITIES THAT WERE VERY, VERY UPSET ABOUT WHY TRASH
4 FROM BOYLE HEIGHTS WAS BEING SENT TO AREAS IN VENTURA OR
5 FARTHER OUT PAST THE 5TH DISTRICT BECAUSE OF ODORS AND THINGS
6 OF THAT NATURE. THERE'S ALWAYS ISSUES AROUND THAT, BUT I THINK
7 THE MORE INFORMATION AND COORDINATION, AND I KNOW THERE WAS AN
8 ATTEMPT, AND I WANT TO SAY THANK YOU TO MARK PESTRELLA FOR
9 ACTUALLY MAKING AND HELPING THE CITY AND THEIR SANITATION
10 DISTRICT DECIDE HOW TO OPEN UP MORE LANDFILLS QUICKLY, QUICKER
11 THAN WAS ALREADY SOMEHOW THOUGHT OF AND WE WERE ABLE TO LOOSEN
12 THAT UP. THOSE RELATIONSHIPS ARE REALLY IMPORTANT. BUT I ALSO
13 WANT TO SAY THAT JUST BECAUSE THE ARMY CORPS CAME IN OR FEMA
14 DID TO HELP US TO REMOVE SOME INITIAL DEBRIS FROM THE FIRE,
15 THE FIRE AND PALISADES, A LOT OF IT WAS VERY TOXIC. AND MUCH
16 OF IT HAD TO DO WITH EV, VEHICLES AND BATTERIES, TITANIUM, AND
17 THEY WERE SENT TO A COMMUNITY WHERE I SHARED WITH SUPERVISOR
18 BARGER IN THE CITY OF, THAT OVERLAYS THE CITY OF DUARTE, BUT
19 ALSO AZUSA CANYON, THE CITY OF AZUSA AND IRWINDALE. AND THERE
20 WAS A LOT OF CONCERN FROM THE PUBLIC AS TO WHY, WHO MADE THAT
21 DECISION. AND OF COURSE, THE IMMEDIATE CALLS CAME TO OUR
22 OFFICES ABOUT THAT. THAT'S WHEN I THINK FEDERAL GOVERNMENT,
23 WHILE THEY WANT TO BE EXPEDITIOUS, SHOULD ALSO BE DOING A
24 BETTER JOB TO HELP UNDERSTAND WHAT THE COMMUNITY NEEDS ARE.
25 BECAUSE AFTER THAT HAPPENED, WE HAD TO HAVE DEPLOYED SHERIFFS,



THE BOARD OF
SUPERVISORS

1 POLICE FROM THE SURROUNDING CITIES, INCLUDING GUARDS AROUND
2 THE AREA BECAUSE THE COMMUNITIES WERE SO UPSET AND THEY WANTED
3 IT OUT. AND SO I KNOW WE HAVE PUBLIC WORKS HERE. DO YOU WANT
4 TO SAY ANYTHING ABOUT THAT? HOW THAT COULD HAVE MAYBE BEEN
5 DIFFERENT OR WHAT THINGS IN HINDSIGHT DID WE LEARN FROM THAT?

6
7 **LUIS RAMIREZ:** YEAH, GOOD AFTERNOON SUPERVISORS. LUIS RAMIREZ.
8 I AM A DEPUTY DIRECTOR WITH PUBLIC WORKS. I JUST WANTED TO SAY
9 THAT THAT IS ONE OF THE ITEMS THAT IS ADDRESSED IN THE CURRENT
10 REPORT. ONE OF THE RECOMMENDATIONS IS THAT AHEAD OF THE NEXT
11 INCIDENT WE FIGURE OUT WHAT AREAS CAN BE USED AS MONEY IS USED
12 THE WORD STAGING RIGHT WHERE WE'RE REMOVING DEBRIS AND WE'RE
13 PLACING IT SOMEWHERE PRIOR TO FINAL DISPOSAL. SO THAT IS
14 DEFINITELY ONE OF THE AREAS IN WHICH WE CAN IMPROVE FOR THE
15 NEXT EVENT IS TO FIGURE OUT WHERE THESE STRATEGIC LOCATIONS
16 CAN BE PLACED TO AVOID ISSUES SUCH AS THE ONES THAT YOU
17 DESCRIBED WHERE COMMUNITY MEMBERS WERE SURPRISED THAT DEBRIS
18 WAS BEING BROUGHT INTO THEIR NEIGHBORHOODS WITHOUT PRIOR
19 NOTICE SO PART OF WHAT WE'RE WORKING ON IS REALLY IDENTIFYING
20 THOSE SITES AND MAKING SURE THAT EVERYBODY IS AWARE WHERE
21 THESE POTENTIAL STAGING AREAS CAN BE PLACED, SO THAT WHEN AN
22 EVENT HAPPENS, IT DOESN'T COME AS A SURPRISE THAT WE'RE USING
23 THEM AS AN INTERIM STORING PLACE BEFORE WE DISPOSE OF THE
24 DEBRIS AT A LANDFILL.



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS, CHAIR:** AND THAT'S LAYERED, TOO, BECAUSE WE
2 ACTUALLY GOT CALLS FROM THE STATE ASSEMBLY PERSON, ASSEMBLY
3 AND THE CITY COUNCIL WHO WERE NOT PREVIOUSLY MADE AWARE. SO I
4 SAY THAT BECAUSE THESE THINGS WILL CONTINUE TO HAPPEN UNLESS
5 WE HAVE SOME PROTOCOLS IN PLACE. ONCE WE KNOW WHERE DECISIONS
6 ARE BEING MADE BEFORE THEY'RE BEING MADE, MAYBE THERE HAS TO
7 BE THAT DISCUSSION SHOULD BE, AS A PART OF THAT PLAN.

8

9 **LUIS RAMIREZ:** YEAH ABSOLUTELY SUPERVISOR AND IT WAS A CONCERN
10 TO US TOO.

11

12 **SUP. HILDA SOLIS, CHAIR:** I KNOW IT WAS.

13

14 **LUIS RAMIREZ:** AS YOU RECALL OUR TEAM DID WORK WITH THE ARMY
15 CORPS AND WITH THE CONTRACTORS THAT WERE DOING THE RE-REMOVAL
16 TO TRY TO MITIGATE THAT AS QUICKLY AS POSSIBLE.

17

18 **SUP. HILDA SOLIS, CHAIR:** AND I DO WANT TO THANK OVERALL, OUR
19 SYSTEM OF GOVERNMENT THAT PULLED TOGETHER DURING THE EATON
20 FIRE BECAUSE WE SAW USE OF PEOPLE WANTING TO HELP. IN FACT,
21 OUR ANIMAL CARE CONTROL ALSO HELPED TO WORK WITH THE POMONA
22 FAIRPLEX TO TAKE IN EQUESTRIAN ANIMALS AND PETS THERE. I KNOW
23 THAT THAT WAS TREMENDOUS AND THAT WAS ON SHORT NOTICE AS WELL
24 AS YOU KNOW HAVING SOME OF OUR OUTSIDE COMMUNITY CBOS WHO
25 DIDN'T EVEN LIVE IN THE IMPACTED AREA BUT STARTED DISTRIBUTING



THE BOARD OF
SUPERVISORS

1 FOOD ITEMS. WE EVEN ASSISTED IN GIVING OUT FOODS AT THE
2 IRWINDALE SPEED RACEWAY, 2,000 BOXES WERE GIVEN AND THE CALL
3 WAS TO IDENTIFY PEOPLE FROM THE AREA THAT WAS IMPACTED. THAT'S
4 WHAT IT MEANS TO DO THINGS QUICKLY, BUT TO BE ABLE TO DO IT IN
5 A MANNER THAT'S SYSTEMATIZED SO WE DON'T THROW OFF THE
6 RESOURCES THAT PERHAPS L.A. REGIONAL FOOD BANK MAY NOT HAVE
7 ACCESS TO, BUT YET WE KNOW WE CAN WORK WITH THEM AND DO
8 SOMETHING TO HELP PROVIDE FOR THOSE DISTRIBUTIONS. THOSE, TO
9 ME, ARE ESSENTIAL THINGS THAT WE NEED TO STOCKPILE AND HAVE ON
10 HAND AND HAVE OUR DISASTER WORKERS WHO I WANT TO SALUTE AS
11 WELL. BECAUSE THERE WERE A VARIETY THAT CAME THROUGH AND
12 HELPED IN MANY OCCASIONS AND I WAS VERY PLEASED TO SEE THEM
13 WITH THE LINEAGE AT THE EAST L.A. CIVIC CENTER. WE HAD
14 NUMEROUS INDIVIDUALS COMING OUT THERE WHO ACTUALLY WANTED TO
15 VOLUNTEER BECAUSE THEY WERE FROM THE AREA AND THAT HAS TO BE
16 SAID AS WELL AND THAT'S HONORABLE. SO I'LL LEAVE IT WITH THAT
17 BECAUSE I KNOW I'M VERY PLEASED TO SEE THE REPORT AND THE
18 MOTION AND I INTEND ON SUPPORTING IT BECAUSE I THINK THERE'S
19 LESSONS LEARNED FOR LINEAGE AS WE MOVE FORWARD. SO WITH THAT,
20 SUPERVISOR HORVATH.

21
22 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. I'LL BE VERY
23 QUICK. I JUST WANTED TO REITERATE, I KNOW COUNTY RESIDENTS ARE
24 REALLY IN DIRE NEED OF RESPONSIVE, ACCOUNTABLE LEADERSHIP WHEN
25 IT COMES TO EMERGENCIES, AND I THINK WE'RE ALSO LOOKING TO



THE BOARD OF
SUPERVISORS

1 MODERNIZE OUR SYSTEMS, WHICH IS ALSO CRITICAL TO SUPPORTING
2 THE WORK THAT EACH OF YOU HAS DONE. AND WHEN I WOKE UP AND SAW
3 THE HEADLINE TODAY, I FOUND IT TO BE UNFORTUNATE THAT THE
4 HEADLINE IS THAT WE DIDN'T HAVE A WRITTEN PLAN WHEN ALL OF YOU
5 WORKED IN SUCH EXTRAORDINARY WAYS. AND SO TO PREVENT THAT
6 GOING FORWARD, I HOPE THAT THIS CONVERSATION AND THE MOTION
7 THAT WE'RE BRINGING FORWARD AND THE PATH THAT IT SETS US ON
8 REALLY EMPOWERS YOU ALL IN THAT PROACTIVITY. THAT DON'T WAIT
9 FOR THIS BOARD TO BRING A MOTION TO YOU IF YOU SEE SOMETHING
10 WRONG WITHIN YOUR RESPECTIVE DEPARTMENTS. IF YOU ARE SEEING
11 GOALS THAT ARE HIGHLIGHTED IN THIS REPORT THAT YOU KNOW WE'RE
12 GOING TO HOLD YOU ACCOUNTABLE TO, COME TO US PROACTIVELY
13 RATHER THAN WAITING BECAUSE THAT IS HOW WE'RE GOING TO ALL BE
14 ABLE TO WORK TOGETHER AS A TEAM AND AVOID WHATEVER TODAY'S
15 HEADLINE WAS THE NEXT TIME. SO I REALLY APPRECIATE THE WORK
16 THAT IT WILL BE DONE AND THAT THERE'S A LOT OF WORK TO DO. SO
17 THANK YOU VERY MUCH FOR REALLY DIGGING INTO THIS CONVERSATION
18 TODAY.

19
20 **SUP. HILDA SOLIS, CHAIR:** THANK YOU AGAIN. THANK YOU TO BOTH
21 SUPERVISOR HORVATH AND SUPERVISOR BARGER AND OF COURSE OUR
22 STAFF AND THANK YOU FOR THE REPORT, THE MCCHRYSTAL REPORT, AND
23 MOVING FORWARD, AND OUR CEO, AND EVERYBODY THAT HELPED PUT
24 THIS TOGETHER. SO WITH THAT, WE'LL GO NOW TO PUBLIC COMMENT. I
25 BELIEVE WE HAVE CALLERS ON THE LINE. TELEPHONIC.



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
3 FORWARD AND STAFF WILL ASSIST YOU. FAYE SEABAGS, CLAUDIA
4 JEREZ, AND LORETTA LORRAINE. ADRIANA BAUTISTA, YOUR LINE IS
5 OPEN.

6

7 **ADRIANA BAUTISTA:** PLEASE BEGIN. HELLO, MY NAME'S ADRIANA, AND
8 I'M A COMMUNITY MEMBER WHO WAS IMPACTED BY THE EATON FIRE. I
9 ALSO WORK WITH THE ALTADENA EARTHSEED COMMUNITY LAND TRUST AND
10 I APPRECIATE THE INTERDEPARTMENTAL COLLABORATION TO MAKE SURE
11 THAT THIS AFTER-ACTION REPORT IS NOT JUST A REPORT THAT SITS
12 ON THE SHELF BUT GETS IMPLEMENTED IN MEANINGFUL WAYS,
13 ESPECIALLY TO PROTECT SENIORS, PEOPLE WITH DISABILITIES, AND
14 FOLKS WITH TRANSPORTATION NEEDS. OUR COMMUNITY IS STILL IN A
15 STATE OF EMERGENCY, AND THE DISASTER HAS IMPACTED US LONG
16 TERM. I HAVE CONCERNS REGARDING EVACUATION AND I BELIEVE THAT
17 THIS SHOULD BE PRIORITIZED IN TERMS OF THE ACTION PIECE AND
18 ALSO HEARING THE --

19

20 **EXECUTIVE OFFICER:** THANK YOU. ROY HUMPHREYS, YOUR LINE IS
21 OPEN. PLEASE BEGIN.

22

23 **ROY HUMPHREYS:** DEMOCRATS SUPERVISORS TOOK \$5,000,000 FROM THE
24 WILDFIRE HOUSING FUND TO SPEND ON THWARTING THE EFFECTS OF THE
25 FEDERAL IMMIGRATION ENFORCEMENT, ALSO A FELONY. WITH THESE



THE BOARD OF
SUPERVISORS

1 FUNDS, SUPERVISOR SOLIS OWES ROWLAND HEIGHTS A FAIRWAY
2 MONUMENT SIGN REBUILD, ST. PAUL WALDEN PARK ROADS. GOVERNOR
3 SCHWARZENEGGER WAS THE FIRST AND ONLY GOVERNOR TO CREATE AN
4 EMERGENCY PREPAREDNESS WAREHOUSES, BUT THE DEMOCRATS LET THEM
5 GO ASUNDER. AS TO DISASTER PREPAREDNESS, ARE YOU TELLING ME
6 THAT WE ARE NOT PREPARED FOR THE EVER, CATASTROPHIC EARTHQUAKE
7 SITUATION. AS TO THE DEPARTMENT HEADS TELLING SUPERVISOR
8 BARGER TO KISS THE MOON, I WILL DO THAT FOR HALF THE PRICE.
9 TIME TO FIRE AND HIRE. THANK YOU.

10

11 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER ENDING
12 IN 6503, YOUR LINE IS OPEN. PLEASE STATE YOUR NAME AND BEGIN.

13

14 **JOSE MIGUEL RUIZ:** YES, GOOD AFTERNOON BOARD OF SUPERVISORS. MY
15 NAME IS JOSE MIGUEL RUIZ. I'M THE EXECUTIVE DIRECTOR FOR
16 CULTIVA L.A., A COMMUNITY NONPROFIT HERE IN THE L.A. COUNTY
17 AREA. I DO WANT TO EMPHASIZE AND HIGHLIGHT THE NEED FOR
18 COMMUNITY-BASED APPROACH AS WE LOOK AT EMERGENCIES. WE'RE
19 PROUD TO HAVE PARTNERED WITH SUPERVISOR SOLIS FOR A PILOT
20 PROGRAM AT THE FIRES WERE ONGOING, WHERE \$140,000 DID ALLOW
21 FOR US TO PURCHASE EQUIPMENT THAT WAS UTILIZED TO THEN
22 DISTRIBUTE FOOD, A LOT OF THE BASIC NEEDS, PPE, AND THAT ALSO
23 TRANSFERRED TO NOW THE LINEAGE FIRE. SO MY ASK IS THAT WE
24 CONTINUE WORKING WITH THE PUBLIC SECTOR, BUSINESS GROUPS AS WE
25 START LOOKING AT DIFFERENT INITIATIVES. AND THEN ALSO NOT



THE BOARD OF
SUPERVISORS

1 FORGET ABOUT THE YOUTH. WE DO WORK WITH THE CALIFORNIA CLIMATE
2 ACTION COLLEGE CORPS, WHICH IS A HUGE FORCE. IT'S OVER 10,000
3 YOUTH THAT ARE TASKED TO GIVE BACK TO THEIR COMMUNITY. AND
4 THIS IS SOMETHING THAT WE COULD DEFINITELY UTILIZE. SO AGAIN,
5 THANK YOU, SUPERVISOR SOLIS. THANK YOU TO ALL THE SUPERVISORS
6 THAT CAME TOGETHER BEARING THE NEED. AND NOW WE'RE MOVING
7 FORWARD TOGETHER AS WE HELP TO MAKE A SAFER AND ALSO PRIMATE
8 US --

9

10 **EXECUTIVE OFFICER:** CALLER WITH PHONE NUMBER ENDING IN 6005,
11 YOUR LINE IS NOW OPEN. PLEASE STATE YOUR NAME AND BEGIN.

12

13 **SOPHIA QUINONES:** MY NAME IS SOPHIA QUINONEZ. I WANT TO THANK
14 THE COUNTY FOR TRYING TO DO WHAT IT CAN, BUT YOU KNOW WE'RE
15 FALLING SHORT. MY CONCERNS HAVE TO DO WITH THE INCIDENT
16 COMMAND SYSTEM IN AN INCORPORATED AREA THAT WASN'T ACTIVATED.
17 MY OTHER CONCERNS TOO ARE WITH THE MOBILE UNIT AND AFTER
18 SPEAKING WITH DR. FERRER AND MANTU DAVIS THAT THAT'S PRIVATE
19 AND THAT WOULD THOSE MOBILE UNITS WOULDN'T TRIGGER THEIR
20 INCIDENT COMMAND SYSTEM BECAUSE THAT'S WHAT WE NEEDED. WE
21 NEEDED TO EVACUATE AND JUST LOOKING WHAT HAPPENED RECENTLY IN
22 NEW YORK WITH THE YOU KNOW WHAT HAPPENED THE YEARS OF COVER-UP
23 YOU KNOW WITH ALL THE CONTAMINANTS WE FEEL THE SAME WAY THAT
24 THERE'S A COVER UP THAT LINEAGE DID GIVE THE INFORMATION TO
25 THE AQMD, BUT THAT INFORMATION HASN'T BEEN GIVEN PUBLIC. BUT



THE BOARD OF
SUPERVISORS

1 WE HAVE TO REALLY HELP OUR BUSINESSES THAT HAVEN'T RECEIVED A
2 PENNY. AND THEY'RE HURTING, NOT ONLY LOSING THEIR BUSINESSES,
3 BUT THEY NEED TO LOSE THEIR HOMES BECAUSE THERE'S NO INCOME.
4 SO A PRE-REGISTRATION, I KNOW THE COUNTY DID A GOOD JOB OF
5 GOING OUT AND TALKING TO PEOPLE. BUT RIGHT NOW, THEY SHOULD BE
6 PRE-REGISTERED --

7

8 **EXECUTIVE OFFICER:** THANK YOU. WE WILL NOW GO TO IN-PERSON
9 SPEAKERS. PLEASE BEGIN.

10

11 **BYRON JOSE:** HELLO, I'M HERE AS FISHA BAGS, 2,000,000 BAGS
12 SPECIFICALLY. WE SHOULD ALL BE WORKING TOGETHER. IT IS A SHAME
13 THAT SHERIFF LUNA JUST GETS TO WALTZ IN HERE, AND HE BROUGHT
14 HIS GANG LEADERS FOR THE NEXT ITEM INSTEAD OF TALKING TO THE
15 RESPONSE ON THIS ITEM, SPECIFICALLY WHEN POLICING, PATROLLING,
16 AND CLOSING STREETS ARE PERMITS WAS ONE OF THE FIRST
17 RESPONSES. UNFORTUNATELY, THE FAILURES IN THE EMERGENCY
18 MANAGEMENT SYSTEM AND THE COORDINATION WILL HAPPEN AGAIN. AND
19 IT WILL HAPPEN AGAIN AS LONG AS THE CEO AND THE COUNTY COUNSEL
20 CONTINUE TO PRIORITIZE THE GROWING LIABILITY FROM OUR
21 SHERIFF'S DEPARTMENT, THE GANGS, AND EVERYTHING THAT WE
22 CONTINUE TO SEE TIME AND TIME AGAIN. SO ALL THE ITEMS, THE
23 LINEAGE FIRES, SHOULD BE AS IMPORTANT ON THIS ITEM AND
24 SHOULDN'T JUST BE PUSHED TO THE NEXT TO THE NEXT WEEK. WE
25 SHOULD BUILD THE JAIL RIGHT IN THE PALISADES. LET'S PUT IT



THE BOARD OF
SUPERVISORS

1 RIGHT THERE. LET'S PUT IT ON THE CANYON. SO WE WANT TO MAKE
2 SURE THAT WE'RE HAVING A CONCRETE ANSWER AND RESPONSE FROM
3 THIS BOARD AND NOT JUST ON ITEMS THAT ARE SLOWED DOWN IN THE
4 PROCESS AND PEOPLE THAT HAVE BEEN WAITING HERE TO DO PUBLIC
5 COMMENT. THANK YOU.

6

7 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

8

9 **LORETTA LORAIN:** I'M MS. LORETTA LORAIN. I DO HAVE TO THANK
10 MS. HOLLY MITCHELL. I REALLY RESPECT YOU AND YOU LADIES, TOO.
11 AND ANYBODY THAT SHOULD BE SITTING HERE IS THE FIRE
12 DEPARTMENT, BECAUSE THOSE MEN ARE HEROES. THEY LOST THEIR OWN
13 LIVES TO RESCUE OTHER LIVES. AND ALWAYS, I'VE ALWAYS SAID,
14 THERE'S OLDER PEOPLE OUT THERE THAT LOST THEIR HOME. I'M
15 ALWAYS WORKING, I ALWAYS TALK FOR SENIORS, BECAUSE SENIORS ARE
16 REALLY, THEY GET THE BAD END OF THE DEAL. BECAUSE WHEN YOU GET
17 OLD, OLD CAN'T GET OUT THERE AND DO WHAT YOUNGS CAN DO. AND
18 ALWAYS, WE NEED TO DO MORE FOR THE SENIORS. AND ALSO, THE FIRE
19 DEPARTMENT SHOULD BE SITTING RIGHT HERE, BECAUSE THOSE HEROES
20 ARE THE ONES DESERVE THEIR POLICY AND ANYTHING THAT HAS COMING
21 FOR THEM BECAUSE THEY ALWAYS GET THE END OF THE DEALS. THEY'RE
22 BILL AND JOE'S, THEY GOT MONEY, THEY GET ALL KINDS OF STUFF.
23 THEY GET TRAFFIC TICKETS OUT THERE. THEY'RE DOING SOMETHING
24 OUT THERE TO GET THAT MONEY GOING. BECAUSE YOU KNOW, YOU
25 UNDERSTAND WHAT I'M SAYING?



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

3

4 **LORETTA LORAIN:** OKAY, GOODBYE.

5

6 **IN-PERSON SPEAKER:** OH, FOR THE RECORD, THE LADY SAYS I'M AN
7 IDIOT. NO, SHE'S WRONG. I'M A [EXPLETIVE] IDIOT. SO YOU GOT TO
8 REMEMBER, THERE'S TWO THINGS. RIGHT? SO, IT'S BEEN A LONG
9 TIME, HASN'T IT? A LONG TIME. IT'S BEEN A [EXPLETIVE] LONG
10 TIME, HASN'T IT? WELL, JANICE, MY GOOD PARTNER IN CRIME TODAY
11 CAME TO TALK TO YOU AND HE WASN'T ALLOWED IN THE ROOM.

12

13 **DAWYN R. HARRISON:** SIR, YOU NEED TO KEEP YOUR COMMENTS TO THE
14 ACTUAL AGENDA ITEM.

15

16 **IN-PERSON SPEAKER:** OH YEAH, I'M TALKING ABOUT WHO'S ACCESSIBLE
17 TO THIS MEETING AND WHO ISN'T UNDER THE ADA. THE GENTLEMAN
18 CAME HERE TO SPEAK AND HE WAS DENIED ENTRY TO YOUR MEETING. SO
19 WE HAVE SOME PAPERS.

20

21 **DAWYN R. HARRISON:** SIR, CAN YOU KEEP YOUR COMMENTS TO AGENDA
22 ITEM 78?

23

24 **IN-PERSON SPEAKER:** JANICE, PLEASE. IT'S BEEN THREE YEARS. I'VE
25 BEEN BUSY. I'VE BEEN BUSY, JANICE.



THE BOARD OF
SUPERVISORS

1

2 **DAWYN R. HARRISON:** SIR, THIS IS YOUR 3RD WARNING. KEEP YOUR
3 COMMENTS TO AGENDA ITEM 70A.

4

5 **IN-PERSON SPEAKER:** BUT YOU THOUGHT I FORGOT ABOUT YOU GUYS. I
6 DIDN'T. YOU'RE IN MY HEART.

7

8 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** THAT CONCLUDES THE
9 TIME FOR PUBLIC COMMENT ON THIS ITEM.

10

11 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** MADAM CHAIR AND
12 MEMBERS OF THE BOARD, THAT CONCLUDES PUBLIC COMMENT ON THIS
13 ITEM. MADAM CHAIR, ITEM 70A WITH THE MOTION FROM SUPERVISOR
14 HORVATH WITH A SECONDED BY KATHRYN BARGER IS BEFORE YOU.

15

16 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. MOVED BY SUPERVISOR
17 HORVATH, SECONDED BY SUPERVISOR BARGER. TO APPROVE THIS ITEM,
18 EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

19

20 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SUPERVISOR
21 MITCHELL?

22

23 **SUP. HOLLY J. MITCHELL:** AYE.

24

25 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SUPERVISOR



THE BOARD OF
SUPERVISORS

1 HORVATH?

2

3 **SUP. LINDSEY P. HORVATH: AYE.**

4

5 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: SUPERVISOR HAHN?**

6

7 **SUP. JANICE HAHN: AYE.**

8

9 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: SUPERVISOR BARGER?**

10

11 **SUP. KATHRYN BARGER: AYE.**

12

13 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: SUPERVISOR SOLIS?**

14

15 **SUP. HILDA SOLIS, CHAIR: AYE.**

16

17 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: MOTION PASSES.**

18 MEMBERS OF THE PUBLIC, SUPERVISOR HORVATH WOULD LIKE TO HOLD

19 ITEM A4, DISCUSSION AND CONSIDERATION OF NECESSARY ACTIONS

20 RELATING TO THE COUNTY'S HOMELESS CRISIS AS REQUESTED AT THE

21 BOARD MEETING OF MAY 17, 2026, AND PROCLAIMED AS A LOCAL

22 EMERGENCY ON JANUARY 10, 2023. THIS ITEM WILL BE HELD

23 FOLLOWING ITEM 20 AND BEFORE GENERAL PUBLIC COMMENT. WE WILL

24 NOW MOVE FORWARD ONTO ITEM 20, IDENTIFYING DEPUTY GANGS WITHIN

25 LOS ANGELES COUNTY SHERIFF'S DEPARTMENT TO ENSURE



THE BOARD OF
SUPERVISORS

1 ACCOUNTABILITY AND RISK MITIGATION WHICH WAS HELD BY
2 SUPERVISOR MITCHELL FOR MEMBERS OF THE PUBLIC ON THE PHONE IF
3 YOU'VE ALREADY SIGNED UP TO SPEAK NO FURTHER ACTION IS NEEDED
4 IF YOU'RE ON THE PHONE AND WISH TO COMMENT BUT HAVEN'T SIGNED
5 UP, PRESS STAR AND THEN FOLLOW THE PROMPTS TO JOIN THE SPEAKING
6 QUEUE. TO ADDRESS THE BOARD FROM THE MEETING, CALL 213-444-
7 2600 PRESS STAR AND FOLLOW THE PROMPTS. AN OPERATOR WILL
8 ASSIST YOU. EILEEN DECKER AND UNDER SHERIFF TARDY FROM LOS
9 ANGELES COUNTY SHERIFF'S DEPARTMENT AND COUNTY COUNSEL ARE
10 AVAILABLE FOR QUESTIONS.

11
12 **SUP. HILDA SOLIS, CHAIR:** VERY GOOD, THANK YOU. THIS ITEM WAS
13 HELD BY SUPERVISOR MITCHELL AND I WILL TURN IT OVER TO YOU.

14
15 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR. I
16 WANT TO START BY REALLY JUST AS MY COLLEAGUES DID ON THE
17 PREVIOUS MOTION REALLY CENTERING WHO THIS MOTION IS FOCUSED ON
18 SO I WANT TO ACKNOWLEDGE ALL THE COMMUNITY MEMBERS THROUGHOUT
19 THE COUNTY WHO? ENDURED THE CALLOUSNESS OF DEPUTY GANGS FOR
20 DECADES. I ALSO WANT TO THANK THE DEPARTMENTS AND COMMUNITY
21 MEMBERS WHO PROVIDED FEEDBACK FOR THIS MOTION. WE BROUGHT THIS
22 MOTION TO CLUSTER ALMOST A MONTH AGO, AUGUST 19TH, INCLUDING
23 COUNTY COUNSEL, THE SHERIFF, CIVILIAN OVERSIGHT COMMISSION,
24 AND THE OFFICE OF INSPECTOR GENERAL. IN APRIL, COLLEAGUES, I
25 HELD AN \$8,000,000 SETTLEMENT RELATED TO DEPUTY GANGS TO NOT



THE BOARD OF
SUPERVISORS

1 ONLY POINT OUT HOW SERIOUS AND DANGEROUS DEPUTY GANGS CONTINUE
2 TO BE FOR THE COMMUNITY AND FOR THE DEPUTIES WITHIN THE
3 DEPARTMENT, BUT ALSO TO MAKE CLEAR THE FINANCIAL BURDEN
4 FALLING ON US TO ADDRESS THIS ISSUE AGGRESSIVELY. I WANT TO
5 START BY ALSO ACKNOWLEDGING SHERIFF LUNA AND THE SIGNIFICANT
6 STRIDES HE'S MADE TO ADDRESS THIS ISSUE INTERNALLY, WHICH I'M
7 SURE WHERE HE'S GOING TO SPEAK TO. AND I ALSO WANT TO BE VERY
8 CLEAR THAT THE GOAL OF TODAY'S MOTION IS TO KEEP THAT PROGRESS
9 MOVING FORWARD. AND TO NOT ONLY ENGAGE THE SHERIFF'S
10 DEPARTMENT, BUT OTHER COUNTY DEPARTMENTS AS WELL. FOR DECADES
11 L.A. COUNTY HAS TALKED ABOUT THE ISSUE OF DEPUTY GANGS. WE'VE
12 HAD REPORTS, INVESTIGATIONS, HEARINGS, LAWSUITS. WE HAD A
13 STATE BILL, AB 958, BACK IN 2021 THAT QUOTE-UNQUOTE OUTLAWED
14 THEM. WE'VE HEARD DIRECTLY FROM COMMUNITY MEMBERS INCLUDING
15 THOSE WHO ARE INCARCERATED AS WELL AS FROM SHERIFF DEPUTIES
16 THEMSELVES ABOUT THE HARM THEY HAVE EXPERIENCED. SO AT SOME
17 POINT COLLEAGUES WE HAVE TO ASK OURSELVES WHETHER WE HAVE A
18 SYSTEM TRULY CAPABLE OF IDENTIFYING THESE GROUPS AND STOPPING
19 THIS ISSUE. THAT'S THE POINT OF TODAY'S MOTION, ACCOUNTABILITY
20 AND TRANSPARENCY. IT ASKS FOR CLEAR CRITERIA TO BE ESTABLISHED
21 FOR IDENTIFYING DEPUTY GANGS. IT REQUIRES A DEPARTMENT-WIDE
22 REVIEW OF COUNTY FACILITIES, INCLUDING STATIONS AND
23 SPECIALIZED UNITS, TO IDENTIFY DEPUTY GANG RELATED INSIGNIA
24 AND TO ENSURE THAT RACIST INSIGNIA ARE PROHIBITED. FRANKLY, WE
25 CAN'T OUTLAW WHAT ISN'T CLEARLY DEFINED. IT ALSO SEEKS TO



THE BOARD OF
SUPERVISORS

1 PROVIDE TRANSPARENCY AROUND HOW THE COUNTY IS ADDRESSING THIS
2 ISSUE AND WHAT TOOLS ARE AVAILABLE WHEN IMPLEMENTATION IS
3 DELAYED. THIS MOTION IS ABOUT ADDRESSING THE SYSTEM THAT
4 ALLOWS THIS PROBLEM TO CONTINUE. IT SEEKS TO DETERMINE WHAT WE
5 KNOW ABOUT DEPUTY GANGS, CLIQUES, AND SECRET SUBGROUPS, HOW WE
6 IDENTIFY THESE GROUPS, HOW ALLEGATIONS ARE INVESTIGATED, AND
7 WHAT OPTIONS ARE AVAILABLE TO THIS BOARD TO HOLD THESE GROUPS
8 ACCOUNTABLE. I ALSO WANT TO BE EQUALLY CLEAR ABOUT WHAT THIS
9 MOTION DOES NOT DO. IT DOES NOT VALIDATE OR INVALIDATE EVERY
10 ALLEGATION, NOR DOES IT ASSUME THAT EVERY GROUP OF DEPUTIES IS
11 A GANG, AND IT DOES NOT PRESUME INDIVIDUAL GUILT. INSTEAD, IT
12 CREATES A PROCESS FOR CONSISTENTLY EVALUATING INFORMATION AND
13 PATTERNS AND DETERMINING WHAT EXISTS. WE CAN'T TALK ABOUT
14 DEPUTY GANGS WITHOUT TALKING ABOUT THE COST TO THE COUNTY AND
15 EVERY COUNTY TAXPAYER. JUST THIS YEAR WE HAVE APPROVED OVER
16 \$27,000,000 IN SETTLEMENTS RELATED TO THE SHERIFF'S
17 DEPARTMENT. AND I WANT TO BE CLEAR THAT NOT ALL OF THESE
18 SETTLEMENTS ARE RELATED TO MISCONDUCT, BUT QUITE A FEW ARE,
19 INCLUDING SOME STEMMING FROM INCIDENTS THAT OCCURRED BETWEEN
20 2023 AND NOW. AND EVERY DOLLAR WE SPEND RESPONDING TO HARM
21 THAT HAS OCCURRED IS A DOLLAR THAT CAN'T GO TOWARD TRAINING,
22 RECRUITMENT, RETENTION, MENTAL HEALTH SERVICES, NECESSARY
23 COUNTY PROGRAMS, AND COMMUNITY INVESTMENTS. THAT'S WHY THIS
24 MOTION SPECIFICALLY DIRECTS THE CEO AND COUNTY COUNSEL TO LOOK
25 AT OUR FINANCIAL EXPOSURE AND ACCOUNTABILITY MEASURES TO



THE BOARD OF
SUPERVISORS

1 REDUCE JUDGMENT AND DAMAGE COSTS. BECAUSE WE CANNOT SIMPLY
2 CONTINUE TO PAY SETTLEMENTS TO LIMIT EXPOSURE, WE HAVE TO BE
3 BETTER AT PREVENTING THE CONDUCT THAT LEADS TO THEM. THERE'S
4 ALSO ANOTHER PART OF THIS ISSUE THAT OFTEN GOES UNSAID, THE
5 IMPACT ON THE SHERIFF DEPUTIES THEMSELVES. THERE ARE DEPUTIES
6 WHO COME TO WORK TO DO THEIR JOB AND WANT NOTHING TO DO WITH A
7 GANG OR A CLIQUE. INSTEAD THEY ARE FACED WITH THE POSSIBILITY
8 OF BEING PULLED BULLIED INTO MAKING DECISIONS THAT IF THEY
9 REFUSE MAY AFFECT THEIR RELATIONSHIPS WITH THEIR COLLEAGUES,
10 THEIR ABILITY TO EFFECTIVELY DO THEIR JOB, AND THEIR
11 OPPORTUNITIES FOR CAREER ADVANCEMENT. THERE ARE A NUMBER OF
12 DEPUTIES WHO HAVE COME FORWARD, BOTH ANONYMOUSLY AND PUBLICLY,
13 TO SHARE THEIR UNFORTUNATE EXPERIENCES WITH THE GANGS. SOME
14 LEFT THE DEPARTMENT AND SOME REMAIN WITHIN IT. WE HAVE PULLED
15 TOGETHER A PACKET COLLEAGUES, A SUMMARY OF SOME OF THE PAST
16 COC MEETINGS, SUMMARIES OF PUBLIC PODCASTS, LAS REPORTS, IF
17 YOU'RE INTERESTED, THAT DOCUMENT SOME OF THOSE COMMENTS. MY
18 OFFICE RECEIVED AN ANONYMOUS LETTER WITH THE HEADER, "THE
19 INK", THAT DETAILS SYSTEMIC ISSUES FROM THE PERSPECTIVE OF A
20 DEPUTY. THE ACCOUNT WAS PROFOUND AND TROUBLING. IT STATES,
21 "INNER DEPARTMENT RETALIATION RARELY ARRIVED AS AN OPEN
22 THREAT. MORE OFTEN IT APPEARED THROUGH REFUSING BACKUP
23 REQUESTS, POOR EVALUATIONS, DENIED OPPORTUNITIES, INCREASED
24 SCRUTINY, SOCIAL ISOLATION, UNFAVORABLE ASSIGNMENTS, OR THE
25 QUIET UNDERSTANDING THAT SPEAKING HONESTLY CARRIED



THE BOARD OF
SUPERVISORS

1 PROFESSIONAL RISK. NO ONE NEEDED TO EXPLAIN THE RULES. PEOPLE
2 SIMPLY OBSERVED WHAT HAPPENED TO THOSE WHO CHALLENGED THE
3 WRONG INDIVIDUALS. THAT'S WHY SILENCE BECOMES SO POWERFUL.
4 MOST PEOPLE REMAIN SILENT NOT BECAUSE THEY APPROVE OF
5 MISCONDUCT, BUT BECAUSE THEY UNDERSTAND THE COST OF
6 CONFRONTING IT. THE INK IS THE ROOT CAUSE OF THIS DEPARTMENT'S
7 POOR RETENTION AND THE YEARS OF PROMOTING CANDIDATES FROM POOR
8 HIRING PRACTICES. IN A DEPARTMENT WHERE THE WHISTLEBLOWER IS
9 PUNISHED, WHERE TRUTH IS BURIED AND LOYALTY IS ENFORCED. SPEAK
10 AND GET ISOLATED. RESIST AND GET BURIED. FALL IN LINE AND
11 BECOME PART OF IT. SO WHAT'S LEFT? SOMETIMES THE ONLY THING A
12 DEPUTY CAN DO IS REMEMBER EVERYTHING AND WAIT FOR THE RIGHT
13 TIME TO TELL IT." THAT'S NOT THE KIND OF WORKPLACE ANYONE
14 SHOULD BE FORCED TO ENDURE. AND WHAT KIND OF DEPARTMENT MORALE
15 IS ESTABLISHED WHEN EMPLOYEES FEEL THAT THEY'RE NOT ONLY THEIR
16 LIVELIHOOD BUT THEIR VERY LIVES COULD BE AT RISK. ADDRESSING
17 DEPUTY GANGS IS NOT AN ATTACK ON DEPUTIES. IT'S ABOUT
18 PROTECTING DEPUTIES WHO ARE DOING THEIR JOBS. OUR CONSTITUENTS
19 DESERVE BETTER AND THOSE WHO'VE CHOSEN CAREERS AS DEPUTIES
20 WITH THE L.A. COUNTY SHERIFF'S DEPARTMENT DESERVE BETTER AND
21 WE HAVE A RESPONSIBILITY TO BE GOOD STEWARDS OF PUBLIC
22 DOLLARS, PUBLIC TRUST, AND THE PEOPLE WHO WORK FOR THIS
23 COUNTY. CONSTITUENTS DESERVE ACCOUNTABILITY AND TRANSPARENCY.
24 THE DEPUTIES WHO REFUSE TO PARTICIPATE IN DEPUTY GANGS DESERVE
25 PROTECTION. WE HAVE DOCUMENTED THIS PROBLEM FOR DECADES AND



THE BOARD OF
SUPERVISORS

1 THIS MOTION IS ABOUT CREATING THE INFRASTRUCTURE TO IDENTIFY
2 IT, ADDRESS IT AND ULTIMATELY PREVENT IT. IN CLOSING I'LL JUST
3 SAY TO THE SHERIFF I APPRECIATE YOUR THREE OR FOUR ROLES OF
4 CAPTAINS BEING HERE TODAY, AND I CERTAINLY, I SINCERELY HOPE
5 IT WAS NOT INTENDED AS AN INTIMIDATION FACTOR BECAUSE IT CAN
6 CERTAINLY BE INTERPRETED AS SUCH. SO THANK YOU FOR BEING HERE
7 AND I LOOK FORWARD TO HEARING YOUR PRESENTATION AS WELL. THANK
8 YOU, MADAM CHAIR.

9

10 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I KNOW OUR SHERIFF WANTS
11 TO ADDRESS US. DO YOU WANT TO BEGIN, SHERIFF LUNA?

12

13 **SHERIFF LUNA:** YES, THANK YOU VERY MUCH. AND IF I CAN GET THE
14 POWERPOINT. BUT FIRST, I WANT TO THANK YOU FOR THE OPPORTUNITY
15 TO SPEAK WITH ALL OF YOU TODAY ABOUT THE PENDING MOTION. I
16 ABSOLUTELY RECOGNIZE THE SERIOUS ISSUE THAT DEPUTY GANGS POSE
17 TO OUR DEPARTMENT AND OUR COMMUNITY THAT WE SERVE. I
18 UNDERSTAND THAT YOU HAVE RESPONSIBILITY, ALL OF YOU DO, TO
19 TAKE THIS STEP AS I DO. I DO WANT TO ADDRESS A PORTION OF MY
20 COMMAND STAFF THAT'S HERE. IT'S SAD TO THINK THAT ANYBODY
21 THINKS THEY'RE HERE TO INTIMIDATE. WHAT YOU HAVE HERE IN THE
22 FRONT ROWS, ACTUALLY, IS MY LAW ENFORCEMENT GANG AND HATE
23 GROUPS COMMITTEE. THERE'S 30 OF THEM. THEY EACH CHOSE TO BE
24 HERE TO LISTEN TO THE COMMUNITY AND ALL OF YOU. THAT MAKES A
25 BIG DIFFERENCE BECAUSE AS YOU'LL SEE THROUGH MY PRESENTATION,



THE BOARD OF
SUPERVISORS

1 THIS ISN'T JUST ABOUT ME SETTING A STANDARD. IT IS ABOUT
2 EVERYBODY TAKING A SPECIFIC ROLE AND OWNERSHIP IN THIS
3 CHALLENGE THAT WE HAVE FACED IN THIS COUNTY FOR DECADES. SO I
4 THANK THEM. AND I ALSO WANT TO THANK THE COMMUNITY THAT'S HERE
5 AND I'M LOOKING FORWARD TO HEARING FROM ALL OF THEM AS WELL.
6 SO I SHARE YOUR OBJECTIVE OF AGGRESSIVELY INVESTIGATING DEPUTY
7 GANGS AND TAKING ALL AUTHORIZED AND APPROPRIATE STEPS TO
8 ADDRESS THIS ISSUE. THIS ISSUE HAS CHALLENGED OUR DEPARTMENT
9 AND COUNTY FOR DECADES AND IT IS TIME WE CONCLUDE THIS ISSUE
10 CLEARLY AND DECISIVELY. AS YOU KNOW I HAVE REPEATEDLY
11 EXPRESSED TO YOU PRIVATELY AND STATED PUBLICLY MY COMMITMENT
12 TO ADDRESSING THE ISSUE OF LAW ENFORCEMENT GANGS AND CLIQUES
13 WITHIN OUR DEPARTMENT. I BELIEVE MY ACTIONS HAVE PROVEN MY
14 COMMITMENT TO ADDRESSING THIS ISSUE. SINCE BECOMING SHERIFF I
15 HAVE MADE NUMEROUS EFFORTS TO IMPACT THIS ISSUE INCLUDING BUT
16 NOT LIMITED TO THE FOLLOWING AND PLEASE BE PATIENT THIS WAS
17 BROUGHT FORWARD AND I HAVE A LOT TO SHARE WITH YOU ABOUT
18 WHAT'S BEEN DONE. NUMBER 1, ACKNOWLEDGING THE PROBLEM. I WANT
19 TO SPEND A MOMENT ON THIS ISSUE OF ACKNOWLEDGEMENT BECAUSE IT
20 WOULD BE EASY TO BRUSH OVER IT. I HAVE ACKNOWLEDGED THE ISSUE
21 REPEATEDLY, INTERNALLY TO THE DEPARTMENT AND EXTERNALLY TO OUR
22 COMMUNITY. I WOULD LIKE TO REMIND YOU THAT MY PREDECESSOR DID
23 NOT SPEAK OPENLY ABOUT THIS ISSUE OR DO ANYTHING MEANINGFUL TO
24 ADDRESS IT. I UNDERSTAND THAT THIS ISSUE GENERATES MUCH
25 CONCERN AND UNFORTUNATELY CONSISTENT MISINFORMATION AND



THE BOARD OF
SUPERVISORS

1 MISUNDERSTANDING ON THIS TOPIC. THE IMPLICATION IN THE DRAFT
2 MOTION IS THAT NEITHER I NOR MY DEPARTMENT ARE SUFFICIENTLY
3 ADDRESSING THIS CRITICAL ISSUE. I DO REALIZE THAT I HAVE NEVER
4 PRESENTED OUR WORK TO THE DEGREE THAT I WILL TODAY AND THAT
5 MAY HAVE LED TO SOME UNCERTAINTY. SO THANK YOU FOR BRINGING IT
6 FORWARD. TODAY, I HOPE IT WILL MAKE IT VERY CLEAR TO YOU ABOUT
7 WHAT PATH WE'RE ON, AND AT NO TIME WILL I SIT HERE AND SAY
8 THAT IT'S A COMPLETED PROJECT. NUMBER 1 ON THIS SLIDE,
9 ACCOUNTABILITY AT ALL LEVEL. I JUST GAVE YOU AN EXAMPLE. I
10 DON'T KNOW IF WE'VE EVER HAD THIS MANY COMMAND STAFF HERE ON
11 AN ISSUE LIKE THIS. IT IS IMPORTANT TO THEM AND WHAT I'M DOING
12 TODAY IS TALKING ABOUT THEIR WORK AND THEY'VE TAKEN THIS WORK
13 VERY SERIOUS. SO FIRST I HAVE SET A CLEAR, I HAVE SET VERY
14 CLEAR EXPECTATIONS FOR DEPARTMENT EMPLOYEES MAKING ANY GANG-
15 LIKE BEHAVIOR UNACCEPTABLE. I HAVE MET WITH ALL SUPERVISORS ON
16 THIS TOPIC REPEATEDLY. I HOLD MEETINGS WITH CAPTAINS AND ABOVE
17 ON THIS ISSUE SPECIFICALLY TO IMPRESS UPON THEM THEIR
18 RESPONSIBILITY. NO PRIOR SHERIFF HAS DONE THIS. I MET WITH
19 EVERY NEW RECRUIT CLASS SPECIFICALLY TO REINFORCE A ZERO-
20 TOLERANCE POLICY FOR PARTICIPATION IN SUCH GROUPS AND
21 BEHAVIOR. I MEET WITH ALL SUPERVISORS TO ENSURE THEY
22 UNDERSTAND THEIR RESPONSIBILITIES IN ADDRESSING AND ENDING
23 THIS ISSUE. I MEET REGULARLY WITH DEPARTMENT EXECUTIVES TO
24 REINFORCE MY POSITION THAT I WILL NOT, AND I REPEAT WILL NOT
25 TOLERATE PARTICIPATION IN SUCH ACTIVITY, AND I INVITE THE



THE BOARD OF
SUPERVISORS

1 OFFICE OF THE INSPECTOR GENERAL AND THE CIVILIAN OVERSIGHT TO
2 THESE LEADERSHIP MEETINGS. I REQUIRE NEW DEPUTIES TO SIGN A
3 PLEDGE THAT THEY WILL NOT JOIN A LAW ENFORCEMENT GANG OR THEY
4 WILL BE FIRED. ALL EXISTING DEPUTIES ALSO REVIEWED THE POLICY
5 AND SUBMITTED AN ACKNOWLEDGEMENT TO THAT EFFECT. ALL
6 DEPARTMENT MEMBERS SEEKING PROMOTION TO CAPTAIN AND ABOVE ARE
7 ASKED WHETHER THEY HAVE PARTICIPATED IN THIS TYPE OF ACTIVITY
8 OR WHETHER THEY HAVE A GROUP TATTOO. WHAT THIS MEANS IS THAT
9 EVERY SWORN MEMBER OF THIS DEPARTMENT HAS READ THE POLICY,
10 ACKNOWLEDGED IT, AND KNOWS THAT THERE ARE CONSEQUENCES TO
11 VIOLATING IT. EVERY LEADER IN THIS DEPARTMENT KNOWS HOW
12 SERIOUSLY I TAKE THIS ISSUE. EVERY LEADER KNOWS I WILL HOLD
13 THEM ACCOUNTABLE. SO MUCH SO THAT I WAS SUED BY AN INDIVIDUAL
14 WHO CLAIMED HE WAS NOT PROMOTED BECAUSE HE HAD A TATTOO. THE
15 JUDGE IN THAT CASE RULED IN OUR FAVOR. THIS IS A SIGNIFICANT
16 TURN OF EVENTS. DON'T UNDERESTIMATE THE CHANGE THAT IS
17 OCCURRING. THE MOTION UNDERESTIMATES THAT CHANGE THAT THESE
18 STEPS HAVE GENERATED. STEPS THAT HAVE NEVER BEEN TAKEN BEFORE.
19 I WANT TO TALK A LITTLE BIT ABOUT LEADERSHIP DEVELOPMENT.
20 WOULD I HAVE SPENT SO MUCH TIME TALKING TO THE LEADERS IN THIS
21 DEPARTMENT OR WHY HAVE I DONE THAT? THE ANSWER IS SIMPLE.
22 EVERY LEADER HAS TO OWN THIS ISSUE. BUT EVEN MORE IMPORTANTLY,
23 IF YOU READ THE RAND REPORT ISSUED ON LAW ENFORCEMENT GANGS OR
24 THE EARLIER REPORT FROM THE CITIZENS COMMISSION ON JAIL
25 VIOLENCE OR EVEN THE EARLIER REPORT FROM THE CIVIL RIGHTS



THE BOARD OF
SUPERVISORS

1 COMMISSION, THEY ALL TALK ABOUT LEADERSHIP OR THE LACK
2 THEREOF. CONTRIBUTING TO THE EXISTENCE OF THIS PROBLEM,
3 DEVELOPING EFFECTIVE MANAGERS AND LEADERSHIP THEREFORE HAS
4 BEEN A SIGNIFICANT GOAL IN MY EFFORTS. IN FACT, TO HELP ME, I
5 HIRED DR. BERNARD MALIKIAN, WHO IS HERE IN THE AUDIENCE,
6 FORMER CHIEF OF POLICE IN PASADENA, A FORMER UNDERSHERIFF FROM
7 ANOTHER COUNTY, AND THE FORMER HEAD OF THE DEPARTMENT OF
8 JUSTICE COMMUNITY-ORIENTED POLICING OFFICE UNDER THE OBAMA
9 ADMINISTRATION. IN THAT POSITION, HE SAW FIRSTHAND HOW LAW
10 ENFORCEMENT AGENCIES AROUND THE COUNTRY OPERATED AND CAME TO
11 UNDERSTANDING THE BEST PRACTICES BEING IMPLEMENTED THROUGHOUT
12 THE NATION. HE NOW BRINGS THAT EXPERIENCE TO THE SHERIFF'S
13 DEPARTMENT, OUR SHERIFF'S DEPARTMENT. HE WORKS WITH ME THROUGH
14 THE OFFICE OF CONSTITUTIONAL POLICING TO DEVELOP LEADERSHIP
15 PROGRAMS FOR THE COMMAND STAFF IN MY DEPARTMENT. HE HOSTS A
16 LEADERSHIP PROGRAM EVERY MONTH, BRINGING OUTSIDE SPEAKERS IN.
17 HE HELPED REVAMP OUR CAPTAINS COLLEGE, WHERE ALL NEW CAPTAINS
18 GO FOR TRAINING, AND HE IS HELPING UPDATE OUR TRAINING
19 PROGRAMS. THIS IS LONG-TERM WORK, BUT IT IS EXACTLY THE TYPE
20 OF SUSTAINED EFFORT NEEDED TO DEVELOP THE LEADERSHIP REQUIRED
21 FOR LONG-TERM SUSTAINABLE CHANGE ON THIS ISSUE, AND IT DID NOT
22 EXIST BEFORE I TOOK OFFICE. YOU'LL HEAR ME CONTINUOUSLY TALK
23 ABOUT THIS BECAUSE NONE OF THIS HAS HAPPENED OVERNIGHT. IT
24 TAKES TIME TO GET HERE. IN ADDITION TO ACKNOWLEDGING THE
25 PROBLEM, ENSURING ALL MEMBERS OF MY DEPARTMENT ACKNOWLEDGE THE



THE BOARD OF
SUPERVISORS

1 ISSUE AND THE POLICY AND FOCUSING ON LEADERSHIP. I HAVE TAKEN
2 NUMEROUS OTHER STEPS TO ADDRESS THIS ISSUE. THE VERY FIRST ACT
3 I TOOK WHEN I BECAME YOUR SHERIFF WAS TO ALLOW THE OFFICE OF
4 INSPECTOR GENERAL BACK INTO OUR BUILDINGS AND PROVIDE THEM
5 ACCESS TO OUR SYSTEMS AS THE LAW REQUIRED TO BEGIN WITH. I
6 WANT TO REMIND YOU THAT ACCESS FOR THIS CIVILIAN OVERSIGHT
7 BODY, WHICH HAS LAWFUL AUTHORITY TO REVIEW OUR MATERIALS, HAD
8 PREVIOUSLY BEEN BLOCKED. I CHANGE THAT. ALL THE MEMBERS OF MY
9 DEPARTMENT KNOW THAT THE OFFICE OF INSPECTOR GENERAL GETS
10 ACCESS TO MATERIALS IT SEEKS. THERE IS NO LONGER ANY QUESTION
11 ABOUT THIS AND TO MY KNOWLEDGE THE OIG HAS NOT RAISED ANY
12 ACCESS COMPLAINTS. I HAVE SAID THIS TO YOU BEFORE AND I WILL
13 SAY IT AGAIN. I BELIEVE IN CIVILIAN OVERSIGHT. THERE IS A
14 GREAT OPPORTUNITY FOR CHANGE WHEN OBJECTIVE CIVILIAN OVERSIGHT
15 AND THE DEPARTMENT WORK TOGETHER TO IDENTIFY ISSUES AND SOLVE
16 PROBLEMS. THAT HAS NOT ALWAYS BEEN THE HISTORY OF THIS
17 DEPARTMENT AND ITS OVERSIGHT BODIES. AND FRANKLY, I BELIEVE
18 THAT SOME PEOPLE DON'T WANT THE CONTENTIOUS APPROACHES OF THE
19 PAST TO CHANGE. THOSE PEOPLE, I WOULD ARGUE, DO NOT WANT OUR
20 DEPARTMENT TO IMPROVE. THEY WOULD RATHER FIGHT THAN HELP BUILD
21 LONG-TERM SUSTAINABLE CHANGE. I BELIEVE IN WORKING WITH OUR
22 OVERSIGHT BODIES TO AFFECT THAT CHANGE, AND I WOULD LIKE TO
23 PUT THAT CONTENTIOUS OR ANY CONTENTIOUS BATTLES OF THE PAST
24 BEHIND US. OF COURSE, THERE ARE LEGAL ISSUES WE STILL HAVE TO
25 WORK THROUGH, WITH SOME OF THESE ENTITIES' ISSUES THAT I KNOW



THE BOARD OF
SUPERVISORS

1 THAT ALL OF YOU ARE AWARE OF. BUT FRANKLY, THESE LEGAL ISSUES
2 THAT WE ARE NOW ADDRESSING SHOULD HAVE BEEN ADDRESSED MANY,
3 MANY YEARS AGO. AND THEY HAVE NOT. WE ARE, I AM TACKLING THOSE
4 ISSUES. WE ARE NOT SHYING AWAY FROM THEM. WE WILL RESOLVE THEM
5 AND WE WILL PUT THEM IN THE PAST. I WANT TO BRIEFLY DESCRIBE
6 OUR OFFICE OF CONSTITUTIONAL POLICING. I ALSO CREATED THE
7 OFFICE OF CONSTITUTIONAL POLICING. I HIRED THE FORMER U.S.
8 ATTORNEY, WHO IS SITTING TO MY LEFT, TO HELP LEAD OUR EFFORTS
9 ON LAW ENFORCEMENT GANGS, ON IMPROVING COMPLIANCE WITH COURT
10 ORDERS AND SETTLEMENT AGREEMENTS, AND ON ENSURING
11 CONSTITUTIONAL POLICING PRACTICES ARE ADHERED TO. IN TERMS OF
12 LAW ENFORCEMENT GANGS, OUR OFFICE OF CONSTITUTIONAL POLICING
13 HANDLES ALL INQUIRIES AND ALLEGATIONS OF DEPUTY GANGS AND
14 CLIQUES. THIS IS THE INVESTIGATIVE STEP THAT DETERMINES
15 WHETHER ALLEGATIONS ARE SUPPORTED BY SUFFICIENT EVIDENCE TO
16 SEND THE CASE TO INTERNAL AFFAIRS. WHILE IT TOOK SOME TIME TO
17 FULLY STAFF THE OFFICE OF CONSTITUTIONAL POLICING, THEY HAVE
18 BEEN HANDLING INQUIRIES AND ALLEGATIONS OF DEPUTY GANGS AND
19 CLIQUES FOR YEARS NOW. I SHOULD SAY SEVERAL YEARS. WITH MY
20 CONCURRENCE AND THE CONCURRENCE OF COUNTY COUNSEL, OCP DECIDED
21 TO HIRE AN INDEPENDENT LAW FIRM TO EVALUATE ALL OF ITS WORK
22 AND PROVIDE RECOMMENDATIONS FOR IMPROVEMENT. THEY WANTED TO DO
23 THIS TO ENSURE THEY WERE LEAVING NO STONE UNTURNED TO ADDRESS
24 THIS CRITICAL ISSUE. I HAVE THOROUGHLY REVIEWED THAT REPORT
25 AND ITS RECOMMENDATIONS. WHILE I CANNOT DISCUSS THE SUBSTANCE



THE BOARD OF
SUPERVISORS

1 OF THAT REPORT HERE TODAY BECAUSE IT IS ATTORNEY-CLIENT
2 PRIVILEGE, I CAN SAY WITH CONFIDENCE THAT IT IS MY PRESENT
3 ASSESSMENT THAT OCP'S INVESTIGATIONS ARE COMPLETE AND
4 COMPREHENSIVE, AND INVESTIGATION OUTCOMES ARE DRIVEN BY FACTS
5 AND EVIDENCE. IN OTHER WORDS, OCP, IT'S DOING ITS JOB THAT IT
6 WAS DESIGNED TO DO. AS WE WOULD WANT, OCP IS SELF-CRITICAL.
7 ITS INVESTIGATIONS WHILE MATURE CONTINUE TO EVOLVE. AND THAT'S
8 ONE THING YOU'LL HEAR CONTINUOUSLY. WE ARE STILL LEARNING. WE
9 ARE ADJUSTING AND WE ARE EVOLVING. TELL ME WHO ELSE IN THIS
10 COUNTY VOLUNTARILY HIRES SOMEONE TO CONDUCT AN INDEPENDENT
11 REVIEW OF THEIR WORK TO ENSURE THEY ARE ON THE RIGHT PATH AND
12 NOT MISSING ANYTHING THEY SHOULD BE REVIEWING. RARELY HAS THAT
13 DEPARTMENT UNDERTAKEN ANY, I SHOULD SAY ANY DEPARTMENT HAS
14 UNDERTAKEN SUCH STEPS BUT WE HAVE CHOSEN TO ENSURE THAT WE ARE
15 ON THE RIGHT PATH NOW WE'RE SWITCHING TO SLIDE 3 THE OFFICE OF
16 CONSTITUTIONAL POLICING NOT ONLY HANDLES THESE INQUIRIES, BUT
17 ALSO ADDRESSES OVERALL COMPLIANCE WITH LAWS AND SETTLEMENT
18 AGREEMENTS. THIS IS NOT AN EASY ENDEAVOR. I THINK ALL OF YOU
19 ARE AWARE THAT WHEN I BECAME SHERIFF, I INHERITED FIVE
20 DIFFERENT SETTLEMENT AGREEMENTS WITH OUR DEPARTMENT. WHEN I
21 TOOK OFFICE, THE ANTELOPE VALLEY MONITORS WERE THREATENING TO
22 TAKE US TO COURT FOR FAILURE TO COMPLY WITH THE TERMS OF THE
23 ANTELOPE VALLEY SETTLEMENT AGREEMENT. AND THE CUSTODY MONITORS
24 WERE THREATENING TO TAKE US TO COURT FOR FAILURE TO HONOR
25 SETTLEMENT TERMS RELATED TO THE INMATE RECEPTION CENTER. NOW



THE BOARD OF
SUPERVISORS

1 OBVIOUSLY I THINK YOU CAN SEE IT ON YOUR SCREEN. I WANT TO
2 POINT OUT THAT RIGHT ABOUT THE TIME WHERE YOU SEE EVERYTHING
3 IN RED, ESPECIALLY FOR THE FIRST THREE PILLARS THAT YOU'RE
4 SEEING, I WANT TO THANK EACH AND EVERY ONE OF YOU BECAUSE I
5 HAD COME TO YOU IN BUDGET HEARINGS AND I ASKED YOU TO STAFF OR
6 BUDGET THE OFFICE OF CONSTITUTIONAL POLICING. THEY'RE
7 RESPONSIBLE, ALONG WITH MANY OTHERS, FOR A LOT OF THIS WORK
8 AND YOU ALSO APPROVE THE TWO-CAPTAIN MODEL FOR THREE OF OUR
9 STATIONS. AS YOU SEE, SPECIFICALLY IN THE ANTELOPE VALLEY,
10 THAT WAS A GAME CHANGER FOR US TO GET IN COMPLIANCE WITH THE
11 FEDERAL MONITORS. AND A LOT OF THEIR REPORTS ARE INDICATING
12 THAT AS WELL. ON TOP OF THAT, I TALKED ABOUT THE DEPARTMENT
13 AND WE INHERITED THE DEPARTMENT THAT A LOT OF OUR POLICIES
14 WERE INCONSISTENT WITH STATE LAW, LEAVING DEPARTMENT MEMBERS
15 WITHOUT APPROPRIATE GUIDANCE ON HOW TO HANDLE CRITICAL ISSUES.
16 THREE AND A HALF YEARS LATER IN THE ANTELOPE VALLEY WE ARE NOW
17 ALMOST IN COMPLETE COMPLIANCE WITH THE SETTLEMENT AGREEMENT.
18 WE HAVE FIVE PROVISIONS LEFT TO COMPLETE AND I AM HOPEFUL THAT
19 WE WILL HAVE DONE THIS BY DECEMBER OR THE END OF THE YEAR.
20 THEY NEVER BROUGHT US TO COURT. WE AND THE OFFICE OF
21 CONSTITUTIONAL POLICING IN PARTICULAR WORKED THROUGH THESE
22 ISSUES WITH THE MONITORS. THAT ALONG, AND I GOT TO GIVE A LOT
23 OF CREDIT TO THE DEPUTIES AND SUPERVISORS UP IN THE ANTELOPE
24 VALLEY IN LANCASTER AND PALMDALE. THEY WERE INCREDIBLE.
25 THEY'VE HAD TO MAKE A LOT OF ADJUSTMENTS AND A LOT OF CHANGES,



THE BOARD OF
SUPERVISORS

1 BUT THEY'VE WORKED VERY HARD. AND NOW WE ARE NEARLY IN
2 COMPLIANCE. THAT TELLS YOU THAT LEADERSHIP MATTERS. MY TEAM
3 HAS SHOWN THAT LEADERSHIP. SIMILAR TO THE ANTELOPE VALLEY, THE
4 ISSUE WITH THE INMATE RECEPTION CENTER WAS RESOLVED AND THE
5 MONITORS DID NOT TAKE US TO COURT. AGAIN, WITH THE WORK OF THE
6 OFFICE OF CONSTITUTIONAL POLICING AND THE GREAT MINDS IN OUR
7 CUSTODY DIVISION, WE WERE ABLE TO RESOLVE THESE ISSUES AND
8 STAY IN COMPLIANCE WITH THAT AGREEMENT. THIS IS WHY IT IS
9 IMPORTANT THAT THE, HOW DOES THIS ISSUE RELATE TO LAW
10 ENFORCEMENT GAINS? BECAUSE COMPLYING WITH THE LAW, SETTING
11 HIGH EXPECTATIONS, AND ACHIEVING A CULTURE OF EXCELLENCE IS A
12 DEPARTMENT-WIDE EFFORT, NOT ONE FOCUSED ON JUST A SINGLE
13 ISSUE. ALL ISSUES IMPACT OTHER ISSUES. AND I AM DETERMINED TO
14 ENSURE THAT THIS DEPARTMENT, OUR DEPARTMENT, WITH ITS
15 EXCEPTIONAL LEADERS, ARE FOCUSED ON ACHIEVING EXCELLENCE. WE
16 CAN GO TO SLIDE 4, PLEASE. I WANT TO TALK A LITTLE BIT ABOUT
17 OUR DEPARTMENT POLICIES. I KNOW THERE'S BEEN A GREAT DEAL OF
18 INTEREST IN THIS TOPIC, PARTICULARLY AS IT RELATES TO LAW
19 ENFORCEMENT GANGS. IN THE LAST 3 1/2 YEARS, WE HAVE UPDATED
20 OUR POLICIES ON THE USE OF FORCE, PERSONAL WEAPONS, TASERS,
21 HATE CRIMES, AUTOMATIC LICENSE PLATE READERS, DOMESTIC
22 VIOLENCE, STOPS, MEDIA POLICIES AND ADA ISSUES, EMERGENCY
23 PROCEDURES, PURSUITS, AND A NUMBER OF OTHERS. IN FACT, I HAVE
24 A SIX-PAGE LIST OF ALL THE POLICIES WE HAVE UPDATED SINCE I
25 TOOK OFFICE AND THAT'S NOT EVEN A COMPLETE LIST. THESE



THE BOARD OF
SUPERVISORS

1 POLICIES ARE NOT INCONSEQUENTIAL WHEN IT COMES TO THE ISSUE OF
2 LAW ENFORCEMENT GANGS EVEN THOUGH A LOT OF ATTENTION HAS BEEN
3 FIXED ON ONE OF THESE TWO OR JUST ON TWO SPECIFIC POLICIES
4 THAT YOU TALKED ABOUT EARLIER. FOR EXAMPLE, THE NEW USE OF
5 FORCE POLICY CONFORMS TO NATIONAL STANDARDS AND INCLUDES DE-
6 ESCALATION, THE DUTY TO INTERVENE, AND THE LIMITS ON THE USE
7 OF PERSONAL WEAPONS. THE TASER POLICY WAS ALSO UPDATED
8 ALONGSIDE THE ACQUISITION OF THE NEW TASER 10 DEVICE, WHICH IS
9 A SIGNIFICANT IMPROVEMENT OVER THE LAST PAST MODELS. THESE
10 POLICIES ARE CREATING SUSTAINABLE CHANGE AND A SHIFT IN
11 CULTURE WITH BUY-IN FROM OUR EMPLOYEE LABOR GROUPS SUCH AS
12 ALADS AND POPA. AND AGAIN, FROM 2022 TO 2025, WE HAVE OVER
13 1,000 USES OF FORCE THAT ARE GONE DOWN AND WE'RE STILL A WORK
14 IN PROGRESS WE'RE STILL WORKING TOWARDS THIS. I WANT TO GO TO
15 SLIDE 5. AS A RESULT WE REDUCE USE OF FORCE INCIDENTS ON AN
16 AVERAGE OF 7.9 EACH YEAR SINCE 2022 THAT'S WHAT I JUST TALKED
17 ABOUT AND DEPUTY-INVOLVED SHOOTINGS ARE DOWN 22.8% ON A FIVE-
18 YEAR AVERAGE. WHY IS THIS IMPORTANT? WHEN IT COMES TO THE
19 ISSUE OF LAW ENFORCEMENT GANGS, ACCORDING TO PUBLISHED
20 REPORTS, THE INAPPROPRIATE USE OF FORCE HAS BEEN A SIGNIFICANT
21 FACTOR DRIVING THE EMERGENCE OF AND THE BELIEF ABOUT THE GANG
22 CULTURE WITHIN THE DEPARTMENT. THE REPORT SUGGESTS THAT FORCE
23 WAS BEING USED INAPPROPRIATELY AND DISPROPORTIONATELY
24 TARGETING CERTAIN COMMUNITIES. LOWERING THE USE OF FORCE
25 NUMBERS REDUCES CLAIMS THAT FORCE IS BEING APPLIED BASED ON



THE BOARD OF
SUPERVISORS

1 GANG CULTURE OR MEMBERSHIP. IMPORTANTLY, THROUGHOUT THE
2 DEPARTMENT, THE POLICY ENSURES THAT OUR MEMBERS UNDERSTAND
3 CLEARLY WHEN FORCE IS APPROPRIATELY APPLIED. IT DOES NOT LEAVE
4 THEM IN THE DARK WITH VAGUE LANGUAGE OR LANGUAGE THAT IS OUT
5 OF DATE WITH STATE LAW. AS I AM TOLD, THIS WAS THE CASE BEFORE
6 THIS POLICY WAS INSTITUTED. IT IS THE TOTALITY OF THESE
7 COLLECTIVE POLICIES THAT MATTERS ON THE ISSUE OF LAW
8 ENFORCEMENT GANGS AND THAT'S SOMETHING THE MOTION AND MANY
9 PEOPLE FAIL TO RECOGNIZE. I UNDERSTAND THERE IS AN INTEREST IN
10 A VERY SPECIFIC DEPARTMENT POLICY, PARTICULARLY ON THE ISSUE
11 OF LAW ENFORCEMENT GANGS, WHERE PEOPLE TEND TO TAKE A NARROW
12 APPROACH TO LOOK AT ONE OR TWO POLICIES. HOWEVER, FOCUSING ON
13 ONE OR TWO POLICIES IN THIS CONTEXT IS INCOMPLETE, AND I WOULD
14 ARGUE IT'S ALSO INAPPROPRIATE. THIS ISSUE IS NOT ONE CLIC
15 POLICY OR TWO LOGO POLICY, AS SOME WOULD SUGGEST. THIS ISSUE
16 IS THE TOTALITY OF OUR EFFORTS TO ENSURE PROFESSIONAL BEHAVIOR
17 AND THE DEPARTMENT'S COMPLIANCE AND LEADERSHIP ACROSS THE
18 BOARD. BUT BECAUSE THERE IS SO MUCH INTEREST IN THE LAW
19 ENFORCEMENT GANG POLICY, THE CLIC POLICY, AND THE LOGO POLICY,
20 LET ME ADDRESS EACH IN TURN. WE HAVE WORKED WITH OUR LABOR
21 GROUPS, AGAIN ALADS AND POPA, THROUGH THE MEET AND CONFER
22 PROCESS, WHICH RESULTED IN A NEW POLICY ON LAW ENFORCEMENT
23 GAINS. THIS POLICY IS CONSISTENT WITH PENAL CODE SECTION 13670
24 AND IT IS A GAME CHANGER. YES, THERE ARE OTHER POLICIES I
25 CONTINUE TO WORK WITH LABOR ON INCLUDING THE LOGO POLICY AND



THE BOARD OF
SUPERVISORS

1 THE TATTOO POLICY, BOTH OF WHICH WILL GIVE OUR DEPARTMENT
2 MEMBERS AND THE PUBLIC GREATER CLARITY ON WHAT IS EXPECTED IN
3 THESE AREAS. YES, I WANT TO UPDATE OUR CLICK POLICY, BUT IT
4 DOES NOT MEAN THAT THE EXISTING CLICK POLICY IS INEFFECTIVE.
5 WE CURRENTLY HAVE SUCH A POLICY AND WE USE IT. IN FACT, DURING
6 MY TENURE, DEPARTMENT MEMBERS HAVE BEEN DISCHARGED UNDER THIS
7 POLICY. THAT ALSO HAS NEVER HAPPENED BEFORE. YOUR CIVIL
8 SERVICE COMMISSION, HOWEVER, HAS STATED ITS INTENT TO OVERTURN
9 ONE OR MORE OF THESE DECISIONS. I WROTE TO YOU ABOUT THIS.
10 LET'S HOPE THAT DOESN'T HAPPEN GIVEN THE RECORD THAT IN THIS
11 CASE AND THE INAPPROPRIATE MESSAGE THAT IT WOULD SEND TO
12 EVERYBODY, INCLUDING MY EMPLOYEES. IN REGARDS TO THE LAW
13 ENFORCEMENT GANG STATUE, I WOULD LIKE TO FOCUS ON THE LAW
14 ENFORCEMENT GANG POLICY AND STATUE FOR A MOMENT LONGER,
15 BECAUSE THERE IS A LOT OF MISPERCEPTIONS ABOUT THE LAW
16 ENFORCEMENT GANG STATUE. SOME OF THOSE MISINTERPRETATIONS
17 APPEAR TO BE REFLECTED IN THE MOTION PUT FORWARD TODAY. I AM
18 TALKING SPECIFICALLY ABOUT THE EFFORT WHICH IS A SIGNIFICANT
19 FOCUS IN THE MOTION. TO FOCUS OUR INVESTIGATIVE EFFORTS ON THE
20 NAMES OR GROUPS AND ON TATTOOS. THIS IS MISPLACED. THIS IS A
21 MISPLACED FOCUS, I SHOULD SAY, AND I WILL NOT RUN
22 INVESTIGATIVE EFFORTS OR DEPARTMENTS OVERALL APPROACH IN SUCH
23 A LIMITED AND NARROW WAY. AN INVESTIGATIVE OR DEPARTMENT
24 STRATEGY FOCUSED NARROWLY ON SUCH IDENTIFIERS, NAMES OF GROUPS
25 OR TATTOOS WILL NOT COMBAT SUCH OR WHAT I CONSIDER TO BE SUCH



THE BOARD OF
SUPERVISORS

1 A COMPLEX AND FLUID ISSUE THAT DOES NOT TAKE ON SUCH A
2 SIMPLISTIC FORM. SUCH A STRATEGY WILL NOT PRODUCE EFFECTIVE
3 DISCIPLINARY OUTCOMES UNDER A LEGAL SCHEME THAT REQUIRES
4 EVIDENCE OF CONCERTED MISCONDUCT, NOT MERELY COMMON USE OF A
5 GROUP NAME OR IDENTIFYING MARK. FURTHER, IT WOULD LEAVE
6 UNTAPPED MUCH OF THE DEPARTMENT'S BROAD AUTHORITY TO COMBAT
7 LAW ENFORCEMENT GANGS, WHICH IN NO WAY DEPENDS ON ESTABLISHING
8 THE USE OF A GROUP NAME OR TATTOO. IT IS TRUE THAT UNDER THE
9 STATUTE THE GROUP MAY BE ASSOCIATED WITH A PARTICULAR NAME OR
10 AN IDENTIFYING SYMBOL, INCLUDING MATCHING TATTOOS. BUT GROUP
11 NAMES, SYMBOLS, AND TATTOOS NEITHER NECESSARY OR SUFFICIENT TO
12 IDENTIFY A GANG. WHAT ULTIMATELY MATTERS UNDER THIS STATUTE IS
13 THAT THE DEPARTMENT MUST FIND AND PROVE TO DISCIPLINE ANYONE
14 IS A PATTERN OF BEHAVIOR, NOT TATTOOS OR GROUP NAMES. FOCUSING
15 ON GROUP NAMES AND TATTOOS UNNECESSARILY LIMITS THE
16 DEPARTMENT'S AUTHORITY TO ROOT OUT DEPUTY GANGS BECAUSE UNDER
17 THE STATUTE, ANY GROUP OF TWO OR MORE OFFICERS OR DEPUTIES
18 ENGAGING IN ANY PATTERN OF CONCERTED MISCONDUCT, REGARDLESS IF
19 THEY USE A NAME OR AN IDENTIFYING MARK IS PROHIBITED IT IS
20 AGAINST POLICY THERE IS A BROAD AUTHORITY BASICALLY TWO OR
21 MORE DEPUTIES WHO COMMIT ANY PATTERN OF ON-DUTY CONDUCT THAT
22 VIOLATES THE LAW OR POLICY CONSTITUTE A LAW ENFORCEMENT GANG.
23 WHETHER OR NOT THEY HAVE A NAME OR TATTOO IS SECONDARY. THIS
24 IS WHAT THE STATUTE SAYS. IT IS VERY BROAD. AND IF YOU DON'T
25 BELIEVE ME, PLEASE ASK COUNTY COUNSEL. BUT I WANT TO MAKE SURE



THE BOARD OF
SUPERVISORS

1 EVERYBODY UNDERSTANDS THAT WE'RE LOOKING FOR GANG-LIKE
2 BEHAVIOR AND WHETHER IT'S A NAME OR A TATTOO, THAT CAN USE,
3 THAT CAN DEFINITELY HELP THE CASE OR USE IT AS AN ENHANCEMENT.
4 THE LAW ENFORCEMENT GANG STATUTE STANDS IN SHARP CONTRAST TO
5 THE PENAL CODE'S DEFINITION OF A CRIMINAL STREET GANG, WHICH
6 REQUIRES THAT A STREET GANG NOT ONLY ENGAGE IN CRIMINAL
7 CONDUCT BUT ALSO HAVE A COMMON NAME OR COMMON IDENTIFYING SIGN
8 OR SYMBOL. I'M HOPING THAT WE'RE NOT CONFUSING THE BOTH OR
9 BOTH OF THEM. DO NOT EQUATE UNPROFESSIONAL OR EVEN UNLAWFUL
10 CONDUCT, LAW ENFORCEMENT CONDUCT WITH THE STREET GANG. THE
11 STATUTES ARE NOT THE SAME. THE MOTION SEEMS TO BLUR THE LINES
12 BETWEEN THE TWO LAW ENFORCEMENT GANG STATUE IS MUCH BROADER
13 AND IT PERMITS THE DEPARTMENT TO BROADLY DISCIPLINE ANY
14 PATTERN OF COORDINATED MISCONDUCT INCLUDING INFORMAL AND
15 SHORT-TERM CONCERTED ACTION THAT DOES NOT USE THE IDENTIFIERS
16 AT ALL. SO WHAT I'M SAYING IS YOU DON'T NEED NAMES, YOU DON'T
17 NEED TATTOOS, WE'RE LOOKING FOR THE CONDUCT, THAT'S WHAT WE'RE
18 GOING TO DISCIPLINE FOR. BUT EVERYTHING ELSE AUGMENTS IT. WHEN
19 MAKING THIS ARGUMENT, SOME HAVE DECLINED TO READ THE EXACT
20 WORDS OF THE STATUE, WHICH DOES NOT REQUIRE A NAME OR A TATTOO
21 TO BE INVOLVED. THEY HAVE THEN ACCUSED OUR DEPARTMENT OF
22 IGNORING GROUP NAMES AND TATTOOS. THIS IS CATEGORICALLY FALSE.
23 CONSISTENT WITH THE STATUE AND THE BROAD AUTHORITY IT
24 PROVIDES, THE DEPARTMENT FOCUSES ITS INVESTIGATIONS ON
25 CONCERTED MISCONDUCT, NOT NAMES OR IDENTIFYING MARKS ONLY. THE



THE BOARD OF
SUPERVISORS

1 FOCUS OF CONDUCT RATHER THAN IDENTIFIERS ALLOWS US TO TACKLE
2 MISCONDUCT IN ALL ITS FORMS, WHETHER OR NOT A NAME GROUP OR
3 TATTOO IS INVOLVED, WHETHER NAMES AND TATTOOS ARE INVOLVED,
4 THEY ARE INVESTIGATE, IF THEY ARE INVOLVED, THEY ARE
5 INVESTIGATED AS WELL. NOW JUST TO LET YOU ALL KNOW, WE'RE NOT
6 MAKING ANY OF THIS UP. THIS IS ACTUALLY IN STATUTE. WE
7 REVIEWED THE STATUTE AND IT'S PLAIN READING WITHOUT ANY
8 POLITICAL FILTER WHATSOEVER. WE CONSULTED WITH COUNTY COUNSEL
9 WE CONSULTED WITH MULTIPLE OUTSIDE COUNCILS INCLUDING LABOR
10 LAWYERS FIRST AMENDMENT ATTORNEYS AND OTHERS AND WELL I AM NOT
11 A LAWYER. I AM FREQUENTLY SURROUNDED BY THEM AND CONSULT WITH
12 THEM REGULARLY. I KNOW WE ARE ON THE RIGHT PATH, NOT ONLY IN
13 OUR INTERPRETATION OF THE LAW, BUT IN HONORING THE DUE PROCESS
14 RIGHTS OF ANYONE ACCUSED OF MISCONDUCT. I WILL FOLLOW THE LAW,
15 NOT POLITICS, ON THIS ISSUE. OTHER POLICIES. SOME HAVE
16 CRITICIZED THE FACT THAT WE HAVE OTHER POLICIES STILL IN THE
17 MEET-AND-CONFER PROCESS, AND THEY HAVE BEEN THERE FOR A LONG
18 TIME. IT IS EASY TO CRITICIZE, IT IS HARDER TO MAKE LONG-TERM
19 SUSTAINABLE CHANGE. AND THIS IS WHAT I'VE BEEN TALKING ABOUT
20 OVER AND OVER. I AM FOCUSED ON LONG, SUSTAINABLE CHANGE WHERE
21 I GET BUY-IN FROM ALL THE EMPLOYEES. THAT'S THE ONLY WAY THAT
22 INSTEAD OF MAKING HEADLINES, WE'RE ACTUALLY GOING TO CHANGE
23 THE CULTURE OF OUR DEPARTMENT. MANY CHARACTERIZE, EXCUSE ME A
24 SECOND HERE. I AM CONFIDENT THAT WE WILL CONTINUE TO IMPLEMENT
25 MORE POLICIES GOING FORWARD. WE HAVE A GREAT DEAL IN THE MEET



THE BOARD OF
SUPERVISORS

1 AND CONFER PROCESS, AND THIS IS ALL WHILE OVER THE LAST FEW
2 YEARS OUR LABOR PARTNERS HAVE ALSO BEEN SPENDING SIGNIFICANT
3 TIME IN CONTRACT NEGOTIATIONS. WHEN WE WORK WITH LABOR, RATHER
4 THAN FIGHT WITH THEM, THERE IS A REAL OPPORTUNITY TO BUILD
5 STRONGER POLICIES THAT DEPARTMENT MEMBERS WILL ACCEPT AND
6 UNDERSTAND, AND TO CREATE LONG-TERM SUSTAINABLE CHANGE. THIS
7 IS MY GOAL AND I HOPE IT'S ALL OF OUR GOALS. IN FACT, WE HAVE
8 HAD MORE CHANGE OR WE HAVE MORE CHANGE ON THE HORIZON WITH
9 LABOR. FOR EXAMPLE, IN PARTNERSHIP WITH LABOR, OUR DEPARTMENT
10 HAS AGREED TO IMPLEMENT A NEW ENHANCED FIELD TRAINING OFFICER
11 PROGRAM. EFFECTIVE JANUARY OF 2027, THIS WILL CREATE
12 CONSISTENCY IN TRAINING, CULTURE, AND IN HOW NEW DEPUTIES
13 TRANSITION DIRECTLY FROM THE ACADEMY TO PATROL. AS YOU, A LOT
14 OF PEOPLE HAVE ASKED, WHY AREN'T DEPUTIES GOING TO PATROL
15 INSTEAD OF TO, OR GOING TO PATROL INSTEAD OF CUSTODY? THIS IS
16 GOING TO ALLOW US TO DO THIS, STARTING IN JANUARY OF 2027.
17 THIS IS LONG OVERDUE AND IT WILL HAVE A DRAMATIC IMPACT ON OUR
18 DEPARTMENT, BOTH IN THE TRAINING OF OUR PEOPLE AND RECEIVE IN
19 THE LEADERSHIP CULTURE THAT WE WANT TO SUPPORT. GOOD AND
20 CONSISTENT TRAINING, ALONG WITH STRONG LEADERSHIP, WILL AFFECT
21 POSITIVE CULTURE CHANGE. NOW TO SLIDE 6. IN ADDITION TO
22 LISTENING AND WORKING WITH LABOR, I ALSO SPEND TIME LISTENING
23 AND WORKING WITH OUR CIVILIAN OVERSIGHT COMMISSION. AS YOU
24 KNOW, 2 1/2 YEARS AGO IN MARCH OF 2023, THE COC ISSUED A
25 REPORT WITH 27 RECOMMENDATIONS, 26 OF WHICH WERE APPLIED TO



THE BOARD OF
SUPERVISORS

1 OUR DEPARTMENT. THAT APPLY TO OUR DEPARTMENT. NINETEEN WE HAVE
2 SUBSTANTIALLY COMPLIED WITH. FIVE ARE IN PROGRESS, INCLUDING
3 IN MEET AND CONFER.

4
5 **SHERIFF LUNA:** AND TWO, I'M NOT IN AGREEMENT WITH AND HAVE NOT
6 CHOSEN TO IMPLEMENT. AND JUST QUICKLY ON THE TWO, FOR THAT
7 THERE WAS DEFINITELY A PROBLEM WITH COMMUNICATION, I THINK
8 FROM SHERIFF TO CAPTAIN. I'VE COMPLETELY MODIFIED THAT. THEY
9 WANTED ME TO KNOCK OUT ALL THOSE RANKS. I DON'T SUPPORT THAT
10 THE OTHER CHANGE THEY WANTED ME TO MAKE IS TO ROTATE ALL THE
11 DEPUTIES THROUGHOUT ALL THE STATIONS AND I THINK ALL OF YOU
12 GOT LETTERS FROM OUR 42 CONTRACT CITIES AND UNINCORPORATED
13 COMMUNITIES THAT THEY DID NOT WANT THAT CHANGE AT ALL. SO I'M
14 SUPPORTING OUR CONTRACT CITIES THERE. IMPLEMENTATION IS AN
15 ONGOING PROCESS AND I HAVE ALREADY SPOKEN ABOUT MANY OF THE
16 RECOMMENDATIONS THAT WE HAVE IMPLEMENTED. SOME FOR BUT HOWEVER
17 I DO WANT TO MENTION A COUPLE OF THEM. IMPLEMENTATION OF THE
18 TWO CAPTAIN MODEL NOW IN PLACE AT THREE STATIONS TO ASSIST
19 CULTURE CHANGE, MESSAGING, AND COMMUNITY ENGAGEMENT. THE USE
20 OF STANDARDIZED LIST OF QUESTIONS BY INTERNAL AFFAIRS DONE IN
21 COLLABORATION WITH THE OFFICE OF INSPECTOR GENERAL WHEN THERE
22 ARE ALLEGATIONS OF ANY LAW ENFORCEMENT GANGS. THE DEVELOPMENT
23 OF AN INTERNAL FOCUS GROUP TO ENSURE DEPARTMENT LEADERS AT
24 EVERY RANK TAKE RESPONSIBILITY FOR ADDRESSING THIS ISSUE,
25 SPANNING DEVELOPMENT, COMMUNICATION, LEADERSHIP, AND TRAINING.



THE BOARD OF
SUPERVISORS

1 COMMUNITY MEETINGS HELD THROUGHOUT OUR COUNTY TO DISCUSS THE
2 IMPACT THIS ISSUE HAS HAD ON OUR COMMUNITIES. THE INTERNAL
3 FOCUS GROUP HAS SPENT TIME DEVELOPING LEADERS, HAS DEVELOPED
4 AN INTERNAL WEBPAGE TO PROVIDE RESOURCES AND INFORMATION ON
5 THIS ISSUE, AND THEY ARE ABOUT TO LAUNCH A NEW TRAINING VIDEO
6 ON THIS TOPIC. THEY MEET MONTHLY TO DISCUSS A NUMBER OF ISSUES
7 WHERE THEY CAN HAVE AN INTERNAL IMPACT. IT'S A TOTAL
8 COINCIDENCE, BEFORE THIS WAS EVEN SCHEDULED, THAT ENTIRE GROUP
9 IS THE ONE SITTING BEHIND ME. SO THEY CHOSE TO COME HERE AND
10 LISTEN TO WHAT WAS GOING ON TODAY. FROM A RISK MANAGEMENT
11 PERSPECTIVE, SUPERVISOR MITCHELL, YOU TALKED A LOT ABOUT
12 LAWSUITS WHICH CONCERN ALL OF US. SO I WANT TO SPEND SOME TIME
13 ON RISK MANAGEMENT. I HAVE ALSO MADE RISK MANAGEMENT A TOP
14 PRIORITY IN REDUCING PREVENTABLE HARM AND LITIGATION COSTS.
15 THIS INCLUDES TRANSFORMING OUR RISK MANAGEMENT FORUM, WHERE
16 EVERY CAPTAIN NOW PRESENTS DIRECTLY TO LEADERSHIP ON KEY RISK
17 AND LITIGATION TRENDS. WE ARE NOW FINALIZING A CONTRACT FOR A
18 NEW RISK MANAGEMENT SYSTEM THAT WILL PROVIDE REAL-TIME DATA
19 AND TREND ANALYSIS ON FACTORS DRIVING OUR LITIGATION EXPOSURE.
20 WE PREVIOUSLY LAUNCHED AN EARLY WARNING SYSTEM THAT FLAGS
21 RISKY BEHAVIOR SO SUPERVISORS CAN STEP IN EARLY WITH TRAINING
22 AND SUPPORT BEFORE SMALL ISSUES BECOME SERIOUS PROBLEMS. WE
23 REVAMPED OUR PERFORMANCE MENTORING PROGRAM TO HELP PEOPLE WHO
24 ARE STRUGGLING. A LOT OF WHAT YOU TALKED ABOUT EARLIER IN THE
25 LETTER. AND WE PUBLISH MORE INFORMATION AND MORE DATA THAN



THE BOARD OF
SUPERVISORS

1 EVER BEFORE ON OUR DEPARTMENT'S TRANSPARENCY PAGE TO KEEP OUR
2 COMMUNITY INFORMED. NO ONE HAS PUBLISHED THIS MUCH DATA AS
3 CURRENTLY ON OUR TRANSPARENCY PAGE. I KNOW THAT BECAUSE WE
4 REBUILT THE PAGE TO ADD DETAILS, TO BE AS TRANSPARENT AS WE
5 LEGALLY POSSIBLY CAN. THE ULTIMATE MEASURE OF RISK MANAGEMENT
6 IS LOWERING LAWSUITS. AND THE NUMBER OF LAWSUITS ON THIS ISSUE
7 IS DOWN FROM A HIGH OF 20 IN 2020 TO FOUR LAST YEAR AND ONE SO
8 FAR THIS YEAR. I KNOW YOU MENTIONED ONE EARLIER IN YOUR
9 PRESENTATION, BUT A LOT OF THESE LAWSUITS THAT YOU GUYS ARE
10 PAYING OUT ON ABSOLUTELY VERY IMPORTANT TO IT, BUT IF YOU LOOK
11 AT THE DATE OF OCCURRENCE, IT HAPPENED YEARS AGO. SO WE'RE
12 STILL CATCHING UP AND AS WE'RE IMPROVING ON ALL OF OUR
13 SYSTEMS, WE BELIEVE THAT WILL ABSOLUTELY DECREASE AS TIME GOES
14 ON. SLIDE 7, IN REGARDS TO COMMUNITY REPORTING, IN TERMS OF
15 THE COMMUNITY, WE HAVE A PUBLICLY AVAILABLE ONLINE COMPLAINT
16 SYSTEM. ANY MEMBER OF THE PUBLIC WHO WISHES TO FILE A
17 COMPLAINT ON THIS ISSUE CAN DO SO, AND THEY NEVER HAVE TO
18 SPEAK TO A MEMBER OF OUR DEPARTMENT TO DO IT. THE MOTION ASKS
19 THAT THIS BE ESTABLISHED. IT ALREADY EXISTS. THE OFFICE OF
20 CONSTITUTIONAL POLICING ALSO DEVELOPED A CENTRALIZED COMPLAINT
21 INTAKE SYSTEM, WHICH ACCEPTS COMPLAINTS BY TELEPHONE OR BY
22 MAIL OR THROUGH AN ONLINE CHANNELS. THEY ALSO OFFER A NEW
23 ONLINE VIRTUAL DEPUTY PROGRAM WHERE PEOPLE CAN SPEAK TO A REAL
24 PERSON AND DISCUSS WHAT HAPPENED. THERE ARE MANY AVENUES
25 AVAILABLE TO ANYONE WHO WISHES TO FILE A COMPLAINT. THIS



THE BOARD OF
SUPERVISORS

1 MOTION DOES NOTHING TO IMPROVE THIS. IN CONCLUSION, AND I GO
2 BACK TO SLIDE 8, MY ADMINISTRATION HAS DONE MORE ABOUT THIS
3 CHALLENGE IN THE LAST 3 1/2 YEARS THAN ANYONE ELSE IN OUR
4 HISTORY. AT ALL LEVELS, I HAVE BEEN VERY CLEAR. I DO NOT AND
5 WILL NOT TOLERATE GANG-LIKE BEHAVIOR OR PARTICIPATION IN A LAW
6 ENFORCEMENT GANG. WHAT TROUBLES ME THE MOST ABOUT THIS MOTION
7 IS THAT IT PAINTS EVERY MEMBER OF THE SHERIFF'S DEPARTMENT
8 WITH ONE BROAD STROKE, AS IF LAW ENFORCEMENT GANGS LURK BEHIND
9 EVERY CORNER. THAT IS NOT TRUE. I DO NOT DENY THE HISTORY
10 THOUGH. I THINK I'VE BEEN VERY CLEAR ABOUT THE FACT THAT THIS
11 PROBLEM HAS EXISTED AND DOES EXIST AND THIS IS WHY I'M TAKING
12 THE TIME TO DESCRIBE EVERYTHING THAT WE'RE DOING ABOUT IT.
13 LIKE EVERY LAW ENFORCEMENT AGENCY WE MUST ADDRESS THE ISSUE
14 AND DO EVERYTHING POSSIBLE TO STOP THIS KIND OF BEHAVIOR. THE
15 DEPARTMENT, FOR OUR DEPARTMENT, WE WORK VERY HARD TO PROTECT
16 THE PEOPLE THAT THEY SERVE. THE BOARD AS A BODY SHOULD
17 RECOGNIZE THAT MORE OFTEN. THAT DOES NOT MEAN THAT YOU SHOULD
18 NOT CARE ABOUT THIS ISSUE. BUT OUR MEN AND WOMEN ARE OUT THERE
19 SERVING, AND I THINK THE MAJORITY OF THEM ARE DOING AN AMAZING
20 JOB, AS I THINK ALL OF YOU KNOW THAT. BUT HERE'S THE
21 DIFFERENCE. I THINK WE CAN ACCOMPLISH BOTH. IT DOESN'T HAVE TO
22 BE EITHER OR. I THINK WE CAN DO A GREAT JOB OF MOVING FORWARD
23 WITH THE ISSUES THAT YOU HAVE BROUGHT UP, WITH THE WORK THAT
24 WE'RE ALREADY DOING. AND INSTEAD OF JUST CONSTANTLY BICKERING
25 OR FIGURING OUT A WAY NOT TO AGREE, I THINK WE COULD SET, JUST



THE BOARD OF
SUPERVISORS

1 GO IN AN ABSOLUTELY VERY DIFFERENT DIRECTION FOR ALL OF US.
2 THE MOTION DOES SUGGEST THAT THE PUBLIC HAS NOT BEEN TAKEN OR
3 THAT ANYTHING THAT WE'VE DONE HAS BEEN INSUFFICIENT FROM OUR
4 DEPARTMENT'S PERSPECTIVE. AND WE'RE HERE TO LISTEN. IF THERE'S
5 WAYS FOR US TO IMPROVE, I'M TELLING YOU ABOUT ALL THE ACTIONS
6 WE'VE TAKEN TO DATE, BUT IF THERE'S THINGS WE CAN CONTINUE TO
7 DO BETTER, WE'RE HERE TO LEARN. BUT I THINK WE'RE BEING AS
8 TRANSPARENT AS WE POSSIBLY CAN OR AS THE LAW WILL PERMIT US TO
9 BE. I WOULD ASK THIS BOARD TO RECOGNIZE THAT RECORD. THIS
10 MOTION DOES NOT ADVANCE ANY EFFORT FORWARD MOVEMENT OR
11 IMPROVEMENT IT FOCUSES ON THE PAST. THE MOTION FAILS TO
12 REFLECT THE PROGRESS THAT HAS BEEN MADE AND THE EFFORT BEHIND
13 IT. IT FAILS TO ACKNOWLEDGE THAT WHEN WE HELD COMMUNITY
14 MEETINGS, PEOPLE TOLD US, YES, WE ARE AWARE OF THE ISSUE, BUT
15 OUR CONCERN IS CRIME. IT FAILS TO ADDRESS THE REAL CULTURAL
16 SHIFT HAPPENING IN THE DEPARTMENT. IT FAILS TO ADDRESS THE
17 LAWSUITS THAT ARE GOING DOWN, THE REAL INVESTIGATIONS THAT ARE
18 UNDERWAY, AND THE LEADERSHIP THAT IS BEING DEVELOPED TO GO IN
19 A DIFFERENT DIRECTION. IT ALSO FAILS TO ACKNOWLEDGE THAT IN
20 THE HISTORY OF OUR DEPARTMENT, THERE HAS NEVER BEEN THIS MUCH
21 DONE ON THIS TOPIC AND NEVER THIS MUCH FORWARD PROGRESS. I'M
22 NOT SAYING THAT WE'RE PERFECT AND THAT EVERY INVESTIGATION IS
23 PERFECT. AGAIN, WE'RE EVOLVING AS WE MOVE FORWARD. LIKE YOU,
24 I'M AWARE THAT THE WORDS HAVE AN IMPACT AND CONSEQUENCES AND
25 I'M VERY CONCERNED ABOUT THE IMPACT WORDS USED IN THE MOTION



THE BOARD OF
SUPERVISORS

1 WILL HAVE. I BELIEVE THIS WILL UNDERMINE COMMUNITY TRUST BY
2 SUGGESTING THINGS HAVE NOT CHANGED AND I BELIEVE THAT THEY
3 HAVE CHANGED. AND JUST TO WRAP UP, SUPERVISOR HORVATH SAID
4 SOMETHING EARLIER WITH THE FIRST ISSUE AND THE PREVIOUS ISSUE.
5 AND YOU WERE TALKING ABOUT DON'T WAIT UNTIL THIS BOARD MAKES A
6 MOTION TO TAKE ACTION. AND AS YOU'VE HEARD, FOR THE LAST 3 1/2
7 YEARS, WE HAVE BEEN WORKING VERY DILIGENTLY AND VERY HARD TO
8 MAKE SURE THAT WE HAVE THE DEPARTMENT GOING IN A COMPLETELY
9 DIFFERENT DIRECTION. AND I HOPE THAT'S ACKNOWLEDGED. AND WITH
10 THAT, I'LL TURN IT BACK OVER TO ALL OF YOU.

11

12 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPER, CAN YOU PLEASE
13 HOLD, HOLD YOUR CLAPPING? REMEMBER IF YOU WANT TO EITHER
14 SUPPORT IT OR NOT, YOU CAN DO A HIGH FIVE OR A THUMBS DOWN.
15 THANK YOU. SO WITH THAT, I SEE SUPERVISOR MITCHELL, YOU HAVE
16 SOME FOLLOW-UP.

17

18 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR. AND
19 YOU KNOW, SHERIFF LUNA, I AM SORRY THAT YOU APPEAR TO TAKE
20 THIS SO PERSONAL. I'M REALLY SORRY ABOUT THAT. BECAUSE IT IS
21 NOT INTENDED THAT WAY. AND I'VE SAID THAT TO YOU REPEATEDLY,
22 PRIVATELY, AND I'M GOING TO SAY IT TODAY PUBLICLY FOR THE
23 RECORD AND FOR ALL OF WHOM ARE WITHIN THE SOUND OF MY VOICE.
24 THIS ISN'T PERSONAL. THIS IS NOT A NEW CONVERSATION. YOU AND I
25 HAVE HAD THIS CONVERSATION WITH EVERY CHECK-IN WE'VE HAD SINCE



THE BOARD OF
SUPERVISORS

1 YOU ASSUMED OFFICE. AT THE BEGINNING OF MY REMARKS, IF YOU DID
2 NOT HEAR, I'LL REPEAT, I GIVE YOU FULL CREDIT THAT IS DUE FOR
3 ALL THAT YOU HAVE ACCOMPLISHED BUT JUST LIKE WITH THE PREVIOUS
4 MOTION IN THE AFTER-ACTION REPORT WE DO HAVE A RESPONSIBILITY
5 TO LOOK AT A SET OF CIRCUMSTANCES AND TO CONTINUE TO PUSH FOR
6 ADDITIONAL IMPROVEMENT. YOUR COMMENT ABOUT IT'S NOT ABOUT
7 POLITICS OR HEADLINES I'M NOT SURE TO WHAT YOU ARE REFERRING
8 BUT LIKE YOU I'M DULY ELECTED AND HAVE A CONSTITUENCY WHO CALL
9 UPON ME TO STEP INTO THE GAP TO CONTINUE TO REFLECT THEIR
10 LIVED EXPERIENCE. BASED ON OUR NUMEROUS CONVERSATIONS, YOU
11 KNOW THAT I HAVEN'T APPROACHED YOU OR THE WORK OF YOUR
12 DEPARTMENT IN A MYOPIC WAY. THIS ISN'T THE ONLY ISSUE I
13 ELEVATE WITH YOU. ALL OF THE ISSUES THAT YOU'VE MADE PROGRESS
14 ON THAT YOUR PRESENTATION ARE ISSUES THAT I ELEVATE BASED ON
15 THE CONSTITUENCY I REPRESENT. I HAVE INDEED READ THE NUMEROUS
16 REPORTS AND STATUTES TO WHICH YOU REFERRED, SO I HOPE THAT YOU
17 WOULDN'T UNDERESTIMATE MY KNOWLEDGE BASE EITHER, AND MY
18 COMMITMENT TO THE ISSUE EITHER. I AM NOT THE SHERIFF. I AM NOT
19 A SWORN OFFICER. BUT I DO HAVE A RESPONSIBILITY TO BRING VOICE
20 TO THE ISSUES THAT EVERYDAY ANGELENOS DO EXPERIENCE WITH
21 REGARD TO YOUR DEPARTMENT. THE POINT OF THIS MOTION IS NOT
22 YOUR POLICY IN ITS ENTIRETY. IT IS ONE TOOL IN THE TOOLKIT
23 TOWARDS AIDING YOU AND ALL OF US TO A REDUCTION IN DEPUTY GANG
24 ACTIVITY. YOUR DEPARTMENT WAS ASKED FOR COMMENTS OR CHANGES
25 AND WE WERE TOLD YOU HAD NONE. WE BROUGHT IT TO CLUSTER EARLY



THE BOARD OF
SUPERVISORS

1 TO ENGAGE ALL OF THE DEPARTMENTS, CEO, COUNTY COUNSEL, AND
2 HOPEFULLY YOU. SO I AM SORRY THAT YOU VIEW THIS MOTION AS A
3 DIRECT ATTACK ON YOU. IT IS NOT. I AGREE LEADERSHIP MATTERS
4 AND THAT'S WHAT I'M ATTEMPTING TO BRING TO THE ISSUE AND TO
5 THE TABLE. IT IS I DON'T BICKER, HAVE NEVER BICKERED WITH YOU,
6 AND TO BRING A MOTION FORWARD TO TRY TO MOVE POLICY AND BRING
7 A VARIETY OF COUNTY DEPARTMENTS THAT ARE IMPACTED BY THIS TO
8 THE TABLE IS NOT BICKERING. IT IS WHAT POLICYMAKERS DO. AND SO
9 I WOULD HOPE THAT THE REPORT BACK ON THE MOTION, WHICH IS
10 ANOTHER TOOL IN OUR OVERALL TOOLKIT TO COMBAT THIS ISSUE THAT
11 YOU DO ACKNOWLEDGE IS AN ISSUE, THAT IN NO WAY SUGGESTS THAT
12 THE ENTIRE DEPARTMENT IS A PARTY TO. I SAID THAT ALSO IN MY
13 OPENING STATEMENT. SO I'M SORRY IF YOU'RE VIEWING IT IN SUCH A
14 MYOPIC WAY THAT YOU THINK THAT THAT IS THE PERSPECTIVE OR WHAT
15 WE BRING TO THE TABLE, IT IS NOT. AND I CAN'T BE CLEARER ABOUT
16 THAT. THIS IS A REPORT BACK TO LET MULTIPLE DEPARTMENTS COME
17 TO THE TABLE. SINCE MULTIPLE DEPARTMENTS AND OUR COUNTY BUDGET
18 IS IMPACTED, I WILL CLOSE BY STATING AGAIN FOR THE UMPTEENTH
19 TIME. THIS ISN'T PERSONAL. ELECTIONS HAVE CONSEQUENCES AND YOU
20 BEING ELECTED OUR SHERIFF HAS BROUGHT MEANINGFUL POLICY CHANGE
21 TO THE COUNTY. AND THE POINT OF THIS MOTION AND THE POINT OF
22 THE GOVERNANCE RESPONSIBILITY OF THE BOARD OF SUPERVISORS IS
23 TO CONTINUE TO ELEVATE ISSUES THAT WE HOPE WE CAN WORK
24 COLLABORATIVELY TO BRING TO SOLUTION. THAT'S THE POINT OF THE
25 MOTION AND THAT WILL BE THE POINT OF EVERY MOTION I ENGAGE IN



THE BOARD OF
SUPERVISORS

1 WITH YOU AND YOUR DEPARTMENT. THANK YOU, MADAM CHAIR.

2

3 **SUP. HILDA SOLIS, CHAIR:** ARE THERE ANY MEMBERS, COLLEAGUES
4 THAT WOULD LIKE TO BE RECOGNIZED? SUPERVISOR HAHN.

5

6 **SUP. JANICE HAHN:** YEAH, I, FIRST OF ALL, YEAH, THIS IS A VERY
7 SWEEPING MOTION AND I DO WANT TO ACKNOWLEDGE THE SHERIFF
8 BECAUSE I REMEMBER THE OTHER ADMINISTRATION WHO NOT ONLY
9 DENIED THE EXISTENCE OF DEPUTY GANGS BUT IN FACT SENT US A
10 LETTER OF CEASE AND DESIST THAT WE WERE NOT EVEN ALLOWED TO
11 SPEAK THE WORDS DEPUTY GANGS. SO THERE IS A HUGE DIFFERENCE
12 WITH SHERIFF LUNA AND YOU CAMPAIGNED ON THIS ISSUE OF ROOTING
13 OUT, ELIMINATING, AND BANNING DEPUTY GANGS. AND I THINK YOU
14 ARE ADHERING TO THAT. I LIKE WHAT YOU HAVE LAID OUT TODAY AND
15 MAY ALSO SAY THAT I RESPECT, YOU KNOW, THE MAJORITY OF THE MEN
16 AND WOMEN WHO HAVE CHOSEN TO PUT THE BADGE ON AND SERVE THIS
17 COUNTY. IN MY PARTICULAR DISTRICT, WE'VE TALKED ABOUT HOW
18 REVERED THE DEPUTY SHERIFFS ARE. WE HAVE HAD SOME INSTANCES IN
19 SOME OF MY STATIONS BUT YOU KNOW FOR THE MOST PART YOU KNOW MY
20 CONSTITUENTS APPRECIATE IT, COMPLAIN THAT THERE'S NOT ENOUGH.
21 AND I DO A LOT ON THIS BOARD TO WORK TOWARDS THAT OF MORE
22 HIRING, MORE RECRUITING. WE'VE DONE A LOT TO TALK ABOUT
23 CHANGING THE CULTURE BECAUSE I DON'T THINK THERE'S ANYONE HERE
24 TODAY THAT IN ANY WAY CAN SUPPORT THE EXISTENCE OF DEPUTY
25 GANGS. IT TARNISHES THE BADGE THAT OUR SHERIFF'S DEPUTIES



THE BOARD OF
SUPERVISORS

1 SHOULD PROUDLY WEAR. SO MOVING TOWARD THAT GOAL OF ELIMINATING
2 OUR DEPUTY GANGS IS A PRIORITY. WHETHER OR NOT THIS MOTION IS
3 GOING TO BE HELPFUL IN DOING THAT, I THINK IS PART OF OUR
4 CONVERSATION TODAY AND PART OF OUR DEBATE TODAY. MADAM CHAIR,
5 I DON'T KNOW WHAT YOUR, HOW YOU'RE GOING TO GO FROM NOW, BUT I
6 WOULD BE INTERESTED IN HEARING FROM THE PUBLIC. MAY STILL HAVE
7 SOME THINGS I WANT TO SAY, STILL SOME QUESTIONS I MIGHT WANT
8 TO ASK THE SHERIFF, BUT I KNOW THEY'VE BEEN WAITING A LONG
9 TIME AND I WOULD BE INTERESTED TO HEAR WHAT THE COMMUNITY HAS
10 TO SAY BEFORE I ASK MORE QUESTIONS.

11

12 **SUP. HILDA SOLIS, CHAIR:** BEFORE WE GO THERE, I BELIEVE
13 SUPERVISOR BARGER WANTS TO BE RECOGNIZED.

14

15 **SUP. KATHRYN BARGER:** YEAH, I JUST WANTED A CLARIFICATION FROM
16 THE AUTHOR ON THE LAST DIRECTIVE, AND I'M TRYING TO FIND IT.
17 YOU WERE TOO QUICK. BECAUSE THERE'S A QUESTION, AND I THINK
18 YOU RAISED IT, SHERIFF LUNA, ABOUT CAN, I MEAN, THERE'S
19 EXPECTATIONS OF WHAT HE CAN DO AND WHAT HE CAN'T DO? AND I'M
20 TRYING TO FIND IT. SO WHY DON'T WE GO AHEAD TO THE PUBLIC
21 WHILE I FIND IT IN THIS MOTION BECAUSE THIS IS ALL CROSSED
22 OFF. ANYWAY, I JUST WANT TO MAKE CLEAR AND I THINK IT'S
23 IMPORTANT THAT WE ALL WANT THE SAME THING. AND I APPRECIATE
24 SUPERVISOR HAHN'S COMMENTS, BECAUSE I KNOW IN MY DISTRICT, MY
25 CITIES HOLD LAW ENFORCEMENT IN HIGH REGARD, BUT THEY ALSO HAVE



THE BOARD OF
SUPERVISORS

1 AN EXPECTATION THAT NO ONE IS ABOVE THE LAW. AND I DON'T THINK
2 ANY OF US WOULD DISAGREE WITH THAT, INCLUDING THE MEN AND
3 WOMEN WHO ARE IN UNIFORM TODAY. WE'RE ALL HELD TO THE SAME
4 STANDARD. AND I BELIEVE, SHERIFF LUNA, THAT YOU HAVE MADE
5 GREAT STRIDES, NOT ONLY IN ADDRESSING THE ISSUE FROM WITHIN
6 YOUR DEPARTMENT, BUT ALSO DEVELOPING RELATIONSHIP WITH THIS
7 BOARD SO THAT WE UNDERSTAND WHAT IS GOING ON. AND I THINK IT'S
8 UNFORTUNATE THAT, I MEAN, SOME OF THIS I THINK IS NEW AND YOU
9 ACKNOWLEDGED IT WHEN YOU FIRST TALKED ABOUT THE FACT THAT THAT
10 YOU HAVE NOT BEEN AS COMMUNICATIVE WITH US AS IT RELATES TO
11 WHAT'S GOING ON. I AM FRUSTRATED WITH THE COC VERSUS COUNTY
12 COUNSEL VERSUS THE BOARD VERSUS THE COUNTY SOMETHING I THINK
13 AT SOME POINT WE NEED TO ADDRESS BECAUSE THEY SPENT MORE TIME
14 ARGUING OVER WHO HAS AUTHORITY TO DO WHAT THAN THEY HAVE DOING
15 WHAT THEY WERE SET UP TO DO IN THE FIRST PLACE AND THAT'S FOR
16 ANOTHER DISCUSSION BUT I BELIEVE THAT THE COC WAS IN A
17 POSITION TO REALLY ADDRESS WHAT THEY WANTED TO ADDRESS ON THIS
18 WE WOULDN'T HAVE THE MOTION HERE TODAY. SO WHAT I WANT A
19 CLARIFICATION ON AND DIRECT THE CHIEF EXECUTIVE OFFICER AND
20 COUNTY COUNSEL IN COORDINATION WITH THE OIG TO REPORT BACK TO
21 THE BOARD IN WRITING IN 120 DAYS ON THE LEGAL, BUDGETARY,
22 ADMINISTRATIVE, AND OVERSIGHT OPTIONS AVAILABLE TO THE BOARD
23 TO ENFORCE THE DIRECTIVES OF THIS MOTION. WHAT IF THEY CANNOT,
24 AND SO MY QUESTION IS, WHAT IF THEY CANNOT BECAUSE OF STATUTE,
25 STATE LAW OR IMPASSE ISSUES WITH LABOR? I'M READING FROM YOUR



THE BOARD OF
SUPERVISORS

1 DIRECTIVE, THE LAST ONE. THE LAST DIRECTIVE IS, YEAH, I KNOW,
2 THE LAST, I'M SORRY, I APOLOGIZE, THE LAST DIRECTIVE STATES,
3 DIRECT THE CEO, COUNTY COUNSEL IN COORDINATION WITH OIG TO
4 REPORT BACK TO THE BOARD IN WRITING IN 120 DAYS.

5

6 **SUP. HOLLY J. MITCHELL:** ON THE LEGAL BUDGETARY ADMINISTRATIVE
7 OVERSIGHT OPTIONS.

8

9 **SUP. KATHRYN BARGER:** CORRECT, YEAH. AND SO MY QUESTION IS,
10 WHAT IF THEY CANNOT, BECAUSE OF STATE LAW, OR AN IMPASSE
11 ISSUES WITH LABOR? I MEAN, I THINK THOSE ARE REAL IMPEDIMENTS
12 THAT ARE OUT OF THE CONTROL OF SHERIFF LUNA.

13

14 **SUP. HOLLY J. MITCHELL:** AND IF THEY CANNOT, THEN THAT SHOULD
15 BE A PART OF THEIR REPORT BACK. OKAY, I THINK A PART OF IT IS
16 GETTING CLARIFICATION ON WHAT WE CAN DO AND WHAT WE CAN'T DO.
17 SHERIFF LUNA TALKED ABOUT HIS INTERPRETATION OF THE STATUTE.
18 AND SO IF AS A RESULT OF THIS DIRECTIVE THAT THESE MULTIPLE
19 COUNTY AGENCIES COME TOGETHER AND DETERMINE THAT, THAT SHOULD
20 BE A PART OF THE REPORT BACK.

21

22 **SUP. KATHRYN BARGER:** OKAY. NO, I MEAN, I JUST WANTED TO
23 CLARIFY.

24

25 **SUP. HOLLY J. MITCHELL:** YEAH, NO, REALLY.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER:** I THINK THERE ARE THOSE, ESPECIALLY IN
3 THE AUDIENCE TODAY, AND I'M A LITTLE DISHEARTENED AT THE LACK
4 OF RESPECT FROM BOTH SIDES FOR THOSE PEOPLE THAT ARE SPEAKING
5 AND IT'S I THINK IT'S VERY SAD BECAUSE WE HAVE INDIVIDUALS
6 THAT COME DOWN TO THIS BOARD WHO ARE FORMER GANG MEMBERS WHO
7 STILL HAVE TATTOOS BUT I DO NOT JUDGE THEM BASED ON THEIR
8 TATTOOS NOR SHOULD I NOR EXCUSE ME, EXCUSE ME, NOR SHOULD I,
9 NOR SHOULD I AND I FEEL THAT WE NEED TO AS A AS A BOARD
10 RECOGNIZE THAT THAT WE HAVE AN OBLIGATION TO PROTECT PUBLIC
11 SAFETY BUT WE ALSO HAVE AN OBLIGATION TO HOLD INDIVIDUALS
12 RESPONSIBLE WHO ARE NOT FOLLOWING THE LAW AND I KNOW THAT'S
13 WHAT YOUR MOTION WANTS TO DO. BUT I FEEL AS THOUGH THERE ARE
14 INDIVIDUALS THAT FEEL THAT LAW ENFORCEMENT AS A WHOLE IS BAD.
15 AND SHERIFF LUNA SAID THAT. NOT ALL LAW ENFORCEMENT IS BAD.
16 THERE ARE BAD ACCOUNTANTS, THERE ARE BAD LAWYERS, THERE ARE
17 BAD POLITICIANS. THEY'RE BAD LAW ENFORCEMENT, BUT YOU DON'T
18 CONDEMN THE ENTIRE INDUSTRY BASED ON INDIVIDUALS. YOU FIND OUT
19 WHO THOSE INDIVIDUALS ARE AND YOU WEED THEM OUT. AND I THINK
20 THAT'S WHAT YOU, SHERIFF LUNA, ARE INTENDING TO DO. CORRECT?

21

22 **ROBERT LUNA:** YES. I THINK I ARTICULATED THAT, AND I'M VERY
23 CLEAR ABOUT THE FACT THAT I'M VERY SERIOUS ABOUT THIS ISSUE
24 AND HAVE ALREADY TAKEN ACTION AND WILL CONTINUE TO TAKE
25 ACTION.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER:** THANK YOU.

3

4 **SUP. HOLLY J. MITCHELL:** AND SUPERVISOR BARGER, LET ME JUST SAY
5 THAT I WASN'T BEING CATTY THAT IF WHEN THESE ENTITIES COME
6 TOGETHER AND THEY DETERMINE THAT STATE LAW PREVENTS THEM FROM
7 DOING THAT, THAT SHOULD INDEED BE A PART OF THE REPORT BACK.
8 THAT'S THE VALUE OF REPORT BACKS. LET ME ALSO SAY --

9

10 **SUP. KATHRYN BARGER:** BUT LET ME JUST SAY I DIDN'T TAKE IT THAT
11 WAY AT ALL. I JUST WANTED TO SEEK A CLARIFICATION. I KNOW WHAT
12 YOUR INTENTION IS. I MEAN, SUPERVISOR MITCHELL, THE ONE THING
13 THAT I ADMIRE, I ADMIRE A LOT ABOUT YOU. BUT THE FACT THAT YOU
14 ARE STRAIGHTFORWARD AND VERY CLEAR IN TERMS OF WHAT YOUR
15 INTENTIONS ARE IS SOMETHING THAT I RESPECT BECAUSE I KNOW WHEN
16 YOU ARE TALKING OR WHEN YOU BRING AN EMOTION IT'S THOUGHTFUL
17 AND YOU ARE AS TRANSPARENT IT WENT TO CLUSTER YOU LOOK FOR
18 FEEDBACK SO I'M NOT THINKING THAT YOU ARE BEING CATTY OR
19 ANYTHING LIKE THAT. I JUST WANTED TO GET A CLARIFICATION.

20

21 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. YOU KNOW, AND LET
22 ME SAY, I THINK, AND I HEAR YOU AND WE, YOU KNOW, WE, THE
23 PUBLIC COMES AT US MOST DAYS ON MOST MOTIONS, SUPERVISOR
24 BARGER, THIS ISN'T THE FIRST TIME WE'VE HEARD PEOPLE
25 COMMENTING, PEOPLE COME AT US. THIS MORNING WE HAD PUBLIC OUT



THE BOARD OF
SUPERVISORS

1 OF POCKET. SO THAT'S NOT NEW. I WOULD ARGUE THAT THIS IS A
2 REFLECTION OF THE DEPTH AND THE EMOTIONAL HARM THIS ISSUE
3 CONTINUES TO CAUSE AND LET ME FURTHER ADD I APPRECIATE MY
4 COLLEAGUES HAVE TALKED ABOUT THEIR DISTRICTS REPRESENTING LAW
5 ENFORCEMENT AND LET ME BE CLEAR. I AM NOT AN ABOLITIONIST
6 PERSONALLY. I REPRESENT THE 2ND SUPERVISORIAL DISTRICT THAT
7 ALSO WANT TO PICK UP THE PHONE AND HAVE LAW ENFORCEMENT
8 RESPOND WHEN THEY CALL. WHAT THEY DON'T WANT ARE LAW
9 ENFORCEMENT REPRESENTATIVES WHO RESPOND WITH A BIAS, WHO USE
10 EXCESSIVE USE OF FORCE, WHO ENGAGE IN ACTIVITIES AS THESE
11 MULTIPLE REPORTS SHOW, WHERE THEY TAKE ADVANTAGE OF
12 INDIVIDUALS IN ORDER TO MAKE THEIR WAY THROUGH A GANG
13 ACTIVITY. THAT'S WHAT THE 2ND DISTRICT PEOPLE DON'T WANT. THEY
14 TOO WANT LAW ENFORCEMENT TO SHOW UP WHEN WE NEED THEM. THAT'S
15 THE KIND OF LAW ENFORCEMENT WE RESPECT AND THAT'S THE KIND OF
16 LAW ENFORCEMENT I RESPECT SO DON'T GET THE IMPRESSION WHEN I
17 SAY I'M SPEAKING ON BEHALF OF MY DISTRICT THE 2ND DISTRICT
18 DON'T WANT PROTECTION WHEN THEY NEED IT EITHER.

19
20 **SUP. KATHRYN BARGER:** AND I WOULD SAY THAT THAT IS NOT WHAT I'M
21 SAYING I THINK COUNTYWIDE BUT I WAS JUST I CAN ONLY SPEAK FROM
22 MY DISTRICT.

23
24 **SUP. HOLLY J. MITCHELL:** I GOT IT.



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** AND WHAT I WOULD SAY IS THAT EVERYBODY
2 SHOULD WANT TO MAKE SURE THAT WHETHER YOU'RE WEARING A UNIFORM
3 OR NOT THAT YOU ARE FOLLOWING THE LAW, BUT IF YOU'RE IN A
4 UNIFORM, YOU ARE HELD TO A HIGHER STANDARD. AND THERE IS NO
5 QUESTION ABOUT THAT. AND I FULLY EMBRACE THAT AND SUPPORT IT.
6 AND I THINK IT'S IMPORTANT TO NOTE THAT WHEN WE LOOK AT WHAT
7 IS TAKING PLACE IN THE ANTELOPE VALLEY, AND I COMMEND SHERIFF
8 LUNA BECAUSE HE INHERITED A HOT MESS UP THERE. AND HE HAS, IF
9 YOU LOOK AT WHERE WE ARE WITH THE DEPARTMENT OF JUSTICE, IT
10 SPEAKS VOLUMES TO THE WORK THAT HE'S DONE. AND I WANT PEOPLE
11 TO KNOW THAT THAT IS A RESULT OF MAKING TOUGH DECISIONS AS A
12 SHERIFF THAT ARE NOT POPULAR AMONGST THE RANK AND FILE, BUT
13 IT'S THE RIGHT THING TO DO BECAUSE IT SENDS A MESSAGE AND SETS
14 A TONE. OKAY, SO I MEAN I THINK WE'RE SAYING THE SAME THING
15 AND I'M NOT DISCOUNTING YOUR MOTION, BUT I'M JUST TRYING TO
16 GET CLARITY BECAUSE IT SOUNDS LIKE IN YOUR MOTION A LOT OF
17 WHAT YOU'RE ASKING FOR HE SAID IS BEING DONE. AND I GUESS MY
18 QUESTION TO YOU, SHERIFF LUNA, IS WHEN PROVIDED WITH THE
19 OPPORTUNITY TO PROVIDE THAT INPUT TO SUPERVISOR MITCHELL AND
20 HER STAFF, WAS THAT SPELLED OUT? BECAUSE I THINK IT'S
21 IMPORTANT FOR US TO UNDERSTAND AND FOR THE PUBLIC TO
22 UNDERSTAND THAT YOU'VE TALKED ABOUT WHAT YOU HAVE DONE THAT'S
23 INCLUDED IN THIS MOTION, BUT IN THE MOTION IT'S MORE ABOUT WHY
24 WASN'T IT DONE.



THE BOARD OF
SUPERVISORS

1 **ROBERT LUNA:** I DON'T DISAGREE WITH YOU AT ALL. ALL MY
2 CONVERSATIONS WITH SUPERVISOR MITCHELL HAVE BEEN VERY
3 PROFESSIONAL, CLEAR AND UPFRONT. YOU HAVE NEVER HIDDEN THE WAY
4 YOU FEEL ABOUT ANYTHING, MA'AM. SO, AGAIN, IT'S ALL GOOD. THE
5 CONVERSATION THAT WE HAD ABOUT DEPUTY GANGS TALKED ABOUT
6 COMMUNITY COMPLAINTS AND I KNOW WE ENGAGED IN BACK AND FORTH
7 BUT I TO GO INTO THE IN DEPTH OF THIS MOTION, AND I'M NOT
8 SAYING IT'S YOU, IT COULD HAVE BEEN ME, AND I'M JUST SAYING
9 RIGHT NOW, MAYBE IT WAS ME. I MAYBE DIDN'T UNDERSTAND IT THE
10 WAY THAT YOU PUT IT FORTH. I DON'T KNOW IF THAT ANSWERS YOUR
11 QUESTION BUT --

12
13 **SUP. HILDA SOLIS, CHAIR:** IS THERE ARE YOU DID YOU WANT TO
14 RESPOND TO THAT? OKAY, SUPERVISOR HORVATH, YOU'RE ON.

15
16 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. I WANT TO
17 TURN TO CEO LABOR RELATIONS BECAUSE THAT, YOU KNOW, PART OF
18 WHAT'S AT ISSUE IS SOME OF THIS BEING PART OF ONGOING
19 DISCUSSION AT THAT LEVEL. SO IS OUR LABOR RELATIONS TEAM
20 KEEPING TRACK OF SHERIFF'S DEPARTMENT POLICY CHANGES THAT ARE
21 IN THE WORKS THAT REQUIRE ME IN CONFER NEGOTIATIONS. IF SO,
22 HOW ARE YOU DOING THAT AND MAKING SURE THAT THOSE DISCUSSIONS
23 ARE STAYING ON TRACK SO THEY ACTUALLY GET ACCOMPLISHED?

24
25 **JOSEPH M. NICCHITTA:** YEAH, THAT'S A GOOD QUESTION, SUPERVISOR.



THE BOARD OF
SUPERVISORS

1 THANK YOU. WHAT I'LL SAY GENERALLY IS THAT WE HAVE A GENERAL
2 UNDERSTANDING OF WHAT'S GOING ON BETWEEN THE DEPARTMENT AND
3 LABOR. WE ARE NOT ENGAGED IN THE NITTY-GRITTY OF EVERY
4 DETAILED POLICY. I THINK THIS MOTION IDENTIFIED THAT AS A GAP.
5 I TALKED TO SUPERVISOR MITCHELL ABOUT IT AND HER TEAM. THIS
6 WAS ONE OF THE AREAS WHERE THEY WANT TO GET OUR LABOR
7 RELATIONS FOLKS MORE INVOLVED. WE DO HAVE INSIGHT AND
8 VISIBILITY INTO WHAT HAS BEEN NEGOTIATED, WHAT IS STILL IN THE
9 MEET AND CONFER PROCESS. I THINK THE GAP IS OUR LEVEL OF
10 INVOLVEMENT AND THAT SEEMS TO BE THE INTENT OF THE MOTION IS
11 TO GET US MORE INVOLVED.

12

13 **SUP. LINDSEY P. HORVATH:** OKAY AND FOR COUNTY COUNSEL ARE WHICH
14 ASPECTS DO YOU BELIEVE ARE GOING TO REQUIRE MEET AND CONFER
15 THAT ARE NOT ALREADY IN PROGRESS?

16

17 **DAWYN R. HARRISON:** WELL, THAT IS CERTAINLY THE SUBJECT OF ONE
18 OF THE DIRECTIVES FOR THE, I THINK, THE VERY 1ST REPORT BACK
19 WITHIN 30 DAYS IS TO REPORT BACK ON WHICH DIRECTIVES DO OR DO
20 NOT REQUIRE MEET AND CONFER, THE STATUS OF THE CURRENT MEET
21 AND CONFER. SO THAT'S SOMETHING THAT WE WILL ANALYZE. GENERAL
22 REPORT BACKS, JUST THE GENERAL ONES, MOST LIKELY DO NOT
23 REQUIRE MEET AND CONFER, BUT THEN THE IMPLEMENTATION OF ANY
24 RECOMMENDATIONS CERTAINLY WOULD. SO THAT'S CERTAINLY SOMETHING
25 THAT WE WILL LOOK AT IN ADDITION TO WHAT'S ALREADY IN MEET AND



THE BOARD OF
SUPERVISORS

1 CONFIRM. WE WILL LOOK TO SEE IN RESPONSE TO THAT 30-DAY FIRST
2 REPORT BACK WHICH OF THESE DIRECTIVES REQUIRE MEET AND
3 CONFIRM, WHICH DO NOT. BUT LIKELY JUST GENERAL REPORT BACKS
4 PROBABLY DO NOT, BUT THE IMPLEMENTATION RECOMMENDATIONS MOST
5 LIKELY WOULD.

6
7 **SUP. LINDSEY P. HORVATH:** AND I THINK THAT'S REALLY WHAT'S AT
8 HEART HERE. I TAKE TO HEART HOW SUPERVISOR MITCHELL INITIATED
9 TODAY'S DISCUSSION REMEMBERING THOSE WHO HAVE BEEN IMPACTED
10 AND WHAT THE CORRESPONDING ACTION IS. IT'S NOT ONLY IMPORTANT
11 FOR US TO ADDRESS AS A COUNTY WITH THAT IN MIND, BUT IT'S ALSO
12 IMPORTANT FOR US TO ADDRESS WHEN IT COMES TO LIABILITIES, THE
13 RISK THAT WE ASSUME AS A COUNTY AND THE COST THAT COMES WITH
14 THAT. AND I DON'T THINK THAT'S LIMITED TO THE SHERIFF'S
15 DEPARTMENT. I THINK THERE ARE MANY SETTLEMENTS ON OUR AGENDA
16 TODAY FROM VARIOUS DIFFERENT DEPARTMENTS THAT ACKNOWLEDGE THAT
17 WE HAVE WORK TO DO IN THAT REGARD OVERALL. SO I WOULD ASK OUR
18 CEO HOW ARE WE COMPREHENSIVELY LOOKING AT RISK MANAGEMENT WHEN
19 IT COMES TO LIABILITIES WITH THIS DISCUSSION IN MIND AS A
20 SIGNIFICANT PORTION OF THAT AND HELP US UNDERSTAND WHAT IS
21 BEING DONE IN THE COUNTY ALREADY AS IT RELATES TO RISK AND
22 LIABILITY?

23
24 **JOSEPH M. NICCHITTA:** YEAH, IN TERMS OF RISK MANAGEMENT, SO
25 EVERY YEAR WE DO AN ANNUAL RISK MANAGER'S REPORT AND THAT



THE BOARD OF
SUPERVISORS

1 REALLY IS OUR, SORT OF OUR COMPREHENSIVE UPDATE ON OUR RISK
2 MANAGEMENT EFFORTS AND THE OUTCOMES AND TYPICALLY THE CEO'S
3 OFFICE LOOKS AT RISK AT AN ENTERPRISE LEVEL SO WE'RE TRACKING
4 TO A BENCHMARK RIGHT WHERE OUR BENCHMARK IS 2% OF OUR BUDGET
5 NO MORE THAN 2% OF OUR BUDGET SHOULD BE PAID OUT IN RISK AND
6 THAT'S AN INDUSTRY STANDARD AND WE ARE BELOW THAT BENCHMARK.
7 SO AS AN ENTERPRISE, AS A COUNTY, OUR RISK MANAGEMENT WORK IS
8 QUITE GOOD. WE'RE WAY AHEAD OF OTHER JURISDICTIONS THAT ARE
9 SIMILARLY SITUATED. NOW, SPECIFIC TO THIS ISSUE OF LAW
10 ENFORCEMENT LIABILITY, I'VE HAD MULTIPLE CONVERSATIONS WITH
11 OUR RISK MANAGER, DESTINY CASTRO, WHO'S SITTING BEHIND ME TO
12 THE RIGHT, ABOUT GETTING MORE INVOLVED AND MORE VISIBLE ON THE
13 WORK THAT WE CAN DO TO SUPPORT THE SHERIFF'S DEPARTMENT. THE
14 SHERIFF'S DEPARTMENT ACTUALLY HAS THE NUMBERS THAT THE SHERIFF
15 HAS PRESENTED ARE THE TRENDS ARE GOOD THEY'RE GOING IN THE
16 RIGHT DIRECTION FOR USE OF FORCE THEY'RE GOING IN THE WRONG
17 DIRECTION IN SOME OTHER AREAS LIKE AUTO LIABILITY BUT AS A
18 WHOLE OUR GOAL IS TO REDUCE THE OVERALL RISK OF OVERALL COST
19 OF RISK FOR THE COUNTY I THINK FOR SHERIFF'S DEPARTMENT AND
20 SOME OF THE OTHER WILL CALL THEM FREQUENT FLYER SETTLEMENTS WE
21 SEE ON THE AGENDA WHAT I'VE ASKED OUR RISK MANAGER TO DO IS
22 GET MORE INVOLVED IN THE COST OF RISK ON A DEPARTMENTAL BASIS
23 FOR THOSE FOR THOSE PARTICULAR DEPARTMENTS IN OUR RISK MANAGER
24 REPORT EVERY YEAR, WE INDICATE THE TEN DEPARTMENTS THAT HAVE
25 THE HIGHEST COST OF RISK, AND WE PROVIDE MORE SPECIFIC SUPPORT



THE BOARD OF
SUPERVISORS

1 AND GUIDANCE AND OVERSIGHT FOR THOSE DEPARTMENTS TO GET THEM
2 OUT OF THAT TOP TEN. AND SO WE ARE TAKING VARIOUS MEASURES NOW
3 TO LOOK NOT ONLY ENTERPRISE-WIDE AND SAY UNDER 2%, GREAT.
4 THAT'S NOT OUR STANDARD ANYMORE. WE'RE ALSO DIVING DOWN INTO
5 THE DEPARTMENTAL LEVEL AND WE'LL CONTINUE TO WORK WITH THE
6 SHERIFF ON THAT. AND SHERIFF AND I HAVE A LOT OF
7 CONVERSATIONS, WE HAVE REGULAR MEETINGS AND SO WE'RE ON THE
8 SAME PAGE WITH RESPECT TO RISK LIABILITY.

9

10 **SUP. LINDSEY P. HORVATH:** YEAH, I THINK IT IS NOTABLE THAT SOME
11 DEGREE OF PROGRESS HAS BEEN MADE AND ESPECIALLY AS IT RELATES
12 TO WHAT THAT IMPACT IS FOR US FROM A LIABILITY AND RISK
13 PERSPECTIVE. WE'VE SEEN IN OTHER DEPARTMENTS WHO HAVE BEEN
14 CALLED TO THE TABLE AND ASKED TO ADDRESS THEIR LIABILITIES AND
15 EVEN BEEN AFFORDED MONTHS OF NEGOTIATIONS BACK AND FORTH TO
16 FIND RESOLUTION AND STILL WE HAVE NO RESOLUTION. SO I CAN
17 APPRECIATE THE SENSE OF URGENCY THAT WE WANT TO ADDRESS THIS
18 ISSUE WITH. AND I ALSO THINK THAT WE BENEFIT FROM MAKING SURE
19 THAT THE WHERE THERE IS ROOM FOR DISCUSSION AND MOVING FORWARD
20 TOGETHER, THAT CAN OFTEN MEAN THINGS GET RESOLVED MORE QUICKLY
21 THAN IF THERE'S CONTINUED DISAGREEMENT THAT CAN LEAD TO OTHER
22 KINDS OF DISAGREEMENT LIKE LITIGATION. SO I THINK I TAKE ALL
23 OF THAT TO HEART AS WE'RE HAVING THIS CONVERSATION AS A COUNTY
24 AND SPECIFICALLY ON THIS ISSUE HOW ARE WE TURNING WHAT HAS
25 BEEN DIRECTED INTO ACTION? HOW ARE WE MAKING SURE THAT WE'RE



THE BOARD OF
SUPERVISORS

1 PROTECTING COUNTY RESOURCES THAT NEED TO BE INVESTED IN CARE,
2 WHICH IS THIS BOARD'S COMMITMENT AND HOW DO WE MAKE SURE THAT
3 WE ARE ALSO OPERATING A DEPARTMENT THAT YOU KNOW ADDRESSES THE
4 CONCERNS THAT WE HAVE AND THAT HAVE BEEN ROUTINELY SURFACED
5 FOR DISCUSSION WHICH CAUSES COMPLICATIONS FOR EVERYBODY IT IS
6 PAINFUL TO DISCUSS THE REALITIES OF WHAT PEOPLE HAVE
7 EXPERIENCED. IT IS PAINFUL TO HEAR YOUR DEPARTMENT AND YOUR
8 PLACE OF WORK CONSTANTLY UNDER THIS KIND OF MICROSCOPE RELATED
9 TO THIS ISSUE. AND I'M SURE IT IS PAINFUL TO HAVE TO NAVIGATE
10 THAT IN A PLACE OF WORK. SO I WANT THIS CONVERSATION TO BE
11 PRODUCTIVE AND ACTUALLY ACHIEVE RESULTS. SO I WANT TO MAKE
12 SURE THAT THAT'S THE PATH THAT WE'RE STICKING TOWARDS. THANK
13 YOU.

14
15 **JOSEPH M. NICCHITTA:** CAN I HAVE ONE MORE THING SUPERVISOR
16 WHICH I THINK IS IMPORTANT AND IT MAY SERVE AS A HELPFUL
17 MESSAGE TO DEPARTMENTS WHO ARE STRUGGLING WITH RISK LIABILITY
18 TOO AND THE SHERIFF'S DEPARTMENT IS A GOOD EXAMPLE OF IT, BUT
19 A LOT HAPPENS IN THE BUDGET ON RISK MITIGATION AS WELL? AND
20 SO, FOR EXAMPLE, THE SHERIFF'S DEPARTMENT HAS DEPLOYED BODY
21 WORN CAMERAS AND PATROL, AND NOW I THINK THE NEXT PHASE IS
22 CUSTODY. THAT'S A BUDGET LINE ITEM. THE DEPARTMENT HAS TO NOT
23 ONLY BRING THAT FORWARD AS AN OPERATIONAL CHANGE, IT HAS TO
24 GET FUNDED IN THE BUDGET. AND SO YOUR BOARD HAS BEEN VERY
25 SUPPORTIVE OF THOSE TYPES OF THINGS TO REDUCE, NOT ONLY REDUCE



THE BOARD OF
SUPERVISORS

1 LIABILITY, BUT IMPROVE THE QUALITY OF SERVICE AND HELP YOU
2 KNOW OUR RESIDENTS FEEL LIKE YOU KNOW WITH BODY-WORN CAMERAS
3 THERE'S A VISIBILITY INTO THE WORK THAT'S BEING DONE BY THE
4 SHERIFF'S DEPARTMENT. OTHER DEPARTMENTS CAN DO THAT AS WELL WE
5 NEED THEM TO WORK WITH US ON THE TYPES OF RISK MITIGATIONS
6 THAT THEY THINK WOULD BE THE MOST USEFUL HAVE A COMMITMENT TO
7 OPERATING THEM AND WE CAN CERTAINLY BRING THEM FORWARD IN THE
8 BUDGET AS LINE ITEMS TO HELP US GET THERE.

9

10 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR HAHN.

11

12 **SUP. JANICE HAHN:** YEAH, WELL ONE OF THE THINGS I WILL BE VERY
13 INTERESTED IN I'M ALSO ALMOST WISHING WE COULD HAVE DIRECTIVE
14 8 COME BACK FIRST, WHICH IS DIRECT ERCOM TO REPORT BACK ON
15 WHETHER ANY OF THE DIRECTIVES IN THE MOTION REQUIRE A MEET AND
16 CONFER BECAUSE I REALLY THINK THAT ALMOST SHOULD KIND OF START
17 THIS CONVERSATION BECAUSE I'LL TELL YOU WHAT I'VE HEARD IS A
18 LOT OF FRUSTRATION ABOUT WHAT GETS STUCK IN MEET AND CONFER.
19 OUR SHERIFF HAS A DEPUTY GANG POLICY, WHICH HE'S HAD IN EFFECT
20 SINCE SEPTEMBER OF 2024, BUT THERE HAVE BEEN OTHER POLICIES
21 THAT HAVE ATTEMPTED TO HOLD DEPUTY GANGS ACCOUNTABLE, BUT
22 THEY'RE STUCK IN MEET AND CONFER. AND SOME OF THEM HAVE BEEN
23 STUCK FOR THREE YEARS. SOME OF THEM THAT REFERRED TO
24 GUIDELINES ABOUT THE DISPLAY OF TATTOOS, WHICH COULD INDICATE
25 AN AFFILIATION WITH A GANG, A DEPUTY CLIQUE, A HATE GROUP,



THE BOARD OF
SUPERVISORS

1 HAVE BEEN STUCK IN MEET AND CONFER. SO THAT'S WHY ALMOST I
2 WISH WE COULD KIND OF HOLD THESE OTHER DIRECTIVES, HEAR BACK
3 WHICH ONES ARE GOING TO REQUIRE MEET AND CONFER, AND THEN
4 MAYBE WE PIVOT OR FIND ANOTHER WAY THAT WE CAN GET TO A
5 RESULT, OR WE FIGURE OUT AND MAYBE, SHERIFF, YOU COULD TELL
6 US, ARE YOU DOING ANYTHING TO MOVE THE MEET AND CONFER PROCESS
7 FORWARD OR CAN WE? I THINK THAT'S GOING TO BE FRUSTRATING
8 BECAUSE WE CAN SAY WE WANT THESE THINGS TO HAPPEN AND WE
9 BELIEVE IN MEET AND CONFER RIGHT THAT'S IT THAT'S A BASIC
10 PREMISE OF OUR LABOR RELATIONS THAT'S A BASIC PREMISE OF
11 CONSTITUTIONAL POLICING BUT IF THERE'S IF IT'S FOR THREE YEARS
12 SOME OF THESE DIRECTORS ARE GOING TO BE STUCK IN MEET AND
13 CONFER THAT I I'M NOT SURE WHAT VALUE YOU KNOW THIS MOTION
14 WILL BE SO IS THAT SOMETHING THAT WE MIGHT CONSIDER GETTING
15 BACK LIKE IMMEDIATELY? HOW LONG WOULD THAT TAKE FOR US TO KNOW
16 THAT AND DECIDE WHETHER OR NOT THE OTHER DIRECTIVES, YOU KNOW,
17 COULD BE ACCOMPLISHED ANOTHER WAY?

18
19 **SUP. HILDA SOLIS, CHAIR:** A QUESTION FOR SHERIFF? YEAH.
20 SHERIFF?

21
22 **SUP. JANICE HAHN:** ONE OF THE QUESTIONS WAS, CAN YOU BE HELPFUL
23 IN MOVING ALONG MEET AND CONFER FOR SOME OF THOSE, SOME OF THE
24 POLICIES?



THE BOARD OF
SUPERVISORS

1 **ROBERT LUNA:** THE QUICK ANSWER TO THAT IS YES. WITHIN THE
2 STRUCTURE THAT WE HAVE IN THE COUNTY, I WOULD CHALLENGE US
3 THAT WE NEED TO LOOK AT IT AS AN ENTIRE COUNTY FROM A MEET AND
4 CONFER PROCESS FOR ALL LABOR. BUT YES, BUT IF YOU GO BACK
5 THROUGH MY PRESENTATION, THE MOST IMPORTANT POLICY I GOT
6 THROUGH MEET AND CONFER WAS A USE OF FORCE POLICY. AND YOU SEE
7 THE RESULTS. YOU'RE TALKING ABOUT RESULTS, SUPERVISOR HORVATH,
8 THE RESULTS ARE THERE. USE OF FORCE IS DOWN, DEPUTY INVOLVED
9 SHOOTINGS ARE DOWN BECAUSE --

10

11 **SUP. HILDA SOLIS, CHAIR:** CAN WE HAVE SOME QUIET IN THE
12 AUDIENCE PLEASE? YOU'VE ALREADY BEEN WARNED. IF YOU WANT TO
13 SAY SOMETHING, RAISE YOUR HANDS. IF NOT, THUMBS DOWN, OKAY?
14 PLEASE SO WE CAN HAVE ORDER. WE WANT TO GIVE COURTESY TO OUR
15 SPEAKERS. GO AHEAD.

16

17 **ROBERT LUNA:** YEAH, FOR ANYONE WHO HAS CONCERNS OR QUESTIONS
18 ABOUT OUR STATISTICS, WE HAVE THEM ON OUR TRANSPARENCY PAGE
19 THERE. THEY'RE CLEAR FOR ANYONE TO SEE. THAT'S WHAT I'M
20 PRESENTING TODAY. BUT GOING BACK TO MEET AND CONFER, THAT WENT
21 THROUGH. LABOR TOOK A LITTLE BIT, BUT THAT WAS MY PRIORITY.
22 REVISING THE DEPUTY GANG POLICY WAS A PRIORITY. WE GOT THAT
23 THROUGH. AND I THINK I LISTED A LOT OF THE VERY IMPORTANT ONES
24 THAT WE'VE HAD, BUT WE DO STILL HAVE SOME PENDING IT IS VERY
25 FRUSTRATING. I ACKNOWLEDGE THAT TO WAIT. SO YES, I WILL



THE BOARD OF
SUPERVISORS

1 CONTINUE TO PUSH ON MY END, BUT PLEASE KNOW THIS, THAT BECAUSE
2 OUR PROFESSION CHANGES SO RAPIDLY IT'S CONSISTENTLY EVOLVING.
3 WE ARE SENDING POLICIES. YOU CAN ASK ANYONE AT ALADS OR POPA,
4 I GOT THEIR HEAD SPINNING. I'VE SENT IN SO MANY POLICIES THAT
5 DIRECTION BECAUSE I'M CHANGING THE DEPARTMENT. AND I'VE
6 CHANGED A LOT OF IT OVER THE LAST 3 AND 1/2 YEARS. SO IT'S NOT
7 THAT'S WHAT I WAS TALKING ABOUT. IT'S THOSE TWO POLICIES BUT
8 THIS IS A BROADER CONVERSATION ABOUT MANY POLICIES.

9

10 **SUP. HILDA SOLIS, CHAIR:** JUST WANT TO, CAN I SAY SOMETHING.

11

12 **SUP. HOLLY J. MITCHELL:** CAN I RESPOND IT.

13

14 **SUP. HILDA SOLIS, CHAIR:** SURE.

15

16 **SUP. HOLLY J. MITCHELL:** JUST TO, THANK YOU MADAM CHAIR.
17 SUPERVISOR HAHN THAT WAS AN ISSUE THAT CAME UP DURING CLUSTER
18 THAT IS REFLECTED FROM MY PERSPECTIVE PAGE EIGHT. THE FIRST, I
19 FURTHER MOVE THAT THE BOARD OF SUPERVISORS DIRECT CEO THROUGH
20 EMPLOYEE RELATIONS IN COLLABORATION WITH THE SHERIFF SO IF YOU
21 LOOK AT THAT WHOLE SECTION THAT I THINK IT'S TO YOUR POINT AND
22 IT'S WITHIN THE FIRST 30 DAYS. IT'S THE ANALYSIS DONE IN THE
23 FIRST 30 DAYS. SO, IF YOU LOOK AT PAGE EIGHT. YES NO, NO, NO
24 LOOK AT PAGE EIGHT THE FURTHER THE FIRST I FURTHER MOVE. I'LL
25 COME SHOW YOU MINE IF YOU DON'T SEE IT IT'S RIGHT UNDER



THE BOARD OF
SUPERVISORS

1 DIRECTIVE 8. I KNOW IT SURE IS

2

3 **SUP. HILDA SOLIS, CHAIR:** OKAY, I LOST MY TRAIN OF THOUGHT
4 THERE. IS THAT ANY FOLLOW-UP? SO ARE YOU ASKING THAT WE KIND
5 OF PULL THIS OUT AND SAY THIS BE THE FIRST? BECAUSE IF I GO
6 BACK TO WHAT YOU WERE SAYING, IS THAT WHAT YOU WANT TO?

7

8 **SUP. JANICE HAHN:** I THINK THAT WOULD SHAPE HOW WE FEEL ABOUT
9 THE OTHER DIRECTIVES, DEPENDING ON WHICH ONES ARE MEET AND
10 CONFER. SO BECAUSE I THINK TO HAVE EVERYBODY BEGIN WORKING ON
11 THE DIRECTIVES AND THEN IN 30 DAYS FIND OUT THAT ALL OF THEM
12 HAVE TO BE MEET AND CONFER, I THINK THAT JUST THAT CHANGES, IN
13 MY OPINION, THE SUPPORT OF SOME OF THOSE DIRECTIVES BECAUSE IF
14 THEY'RE GOING TO GET STUCK FOR THREE YEARS OR THREE OR FOUR
15 YEARS THEN I DON'T KNOW WHERE WE'RE YOU KNOW AND I FEEL LIKE
16 THIS IS URGENT FOR ALL OF US.

17

18 **SUP. HILDA SOLIS, CHAIR:** DO YOU ANY RESPONSE FROM THE SHERIFF
19 ON THAT?

20

21 **ROBERT LUNA:** SORRY, MA'AM. I DIDN'T HEAR A QUESTION IN THERE.
22 CAN YOU REPEAT THAT, PLEASE?

23

24 **SUP. HILDA SOLIS, CHAIR:** OKAY. WELL, YOU KNOW, WHAT I WOULD,
25 WHAT I WOULD LIKE TO SAY IS, YOU KNOW, THIS IS THE FIRST TIME



THE BOARD OF
SUPERVISORS

1 I THINK THAT WE'VE HAD A REALLY FULL DISCUSSION ON DEPUTY
2 GANGS IN THIS MANNER AND ABOUT OTHER ACCOUNTABLE MEASURES THAT
3 WE KNOW HAVE BEEN PENDING, AT LEAST SINCE I'VE BEEN ON THE
4 BOARD WHICH IS ALMOST 12 YEARS AND I WILL SAY FOR BETTER OR
5 WORSE IT IS IT WE'RE IN A BETTER POSITION I BELIEVE BECAUSE
6 MANY OF THE THINGS THAT I CARRIED AS MOTIONS MANY NUMEROUS
7 THAT ARE EVEN LISTED THAT WE NEEDED TO TAKE ACTION ON. I KNOW
8 PROGRESS IS SOMETIMES SLOW AND IT'S HURTFUL AND I'VE HAD MANY
9 FAMILIES IN MY DISTRICT TELL ME THAT THEY WANTED TO SEE REFORM
10 WITH USE OF FORCE AND OBVIOUSLY WITH THE GANGS AND THAT CAME
11 OUT OF EAST L.A. AND I KNOW THAT WHEN YOU WERE BEGINNING YOUR
12 PROCESS WITH US HERE AT THE COUNTY THAT WAS ONE OF THE FIRST
13 THINGS THAT YOU EVEN BEFORE THAT YOU TALKED ABOUT ELIMINATING
14 ERADICATING THAT BECAUSE YOU ALSO SHARED THAT YOU GREW UP IN
15 EAST L.A. AND THAT THAT'S VERY IMPORTANT TO YOU. I HAVE SEEN,
16 I HAVE SEEN SOME CHANGES, BUT I ALSO WANT TO SEE MORE CHANGES
17 TOO. AND SOME OF MY CONCERNS RELATE REALLY TO ADDRESSING THE
18 NEEDS OF OUR COMMUNITY WHEN WE HAVE PEOPLE CALLING TO GET
19 ASSISTANCE FROM OUR LOCAL SHERIFF STATIONS. SOMETIMES IT IS
20 NOT, IT'S A NO-SHOW. OR IT'S SO DELAYED THAT IT'S EMBARRASSING
21 OR I WOULD GET CALLS FROM RESIDENTS SAYING WELL THE SHERIFF'S
22 OFFICE SAID TO CALL YOU, AS IF I HAVE THE AUTHORITY TO GO OUT
23 AND DO SOMETHING ON THE STREET, I'M NOT A LAW ENFORCEMENT
24 OFFICER. I HOPE ALL OF THAT CHANGES AND I WOULD HOPE THAT WE
25 DO BETTER AND I KNOW YOU HAVE PUT NOW THE TWO CAPTAIN CONCEPT



THE BOARD OF
SUPERVISORS

1 IN EAST L.A. WE HAVE ONE I BELIEVE OR MAYBE WE HAVE TWO NOW
2 I'M NOT SURE SHERIFF.

3

4 **ROBERT LUNA:** YOU HAVE TWO.

5

6 **SUP. HILDA SOLIS, CHAIR:** WE JUST YOU JUST YOU JUST ONBOARDED
7 SOMEONE RIGHT?

8

9 **ROBERT LUNA:** THAT'S CORRECT.

10

11 **SUP. HILDA SOLIS, CHAIR:** RIGHT AND THAT'S GREAT AND I HOPE
12 THAT THAT INDIVIDUAL WILL WORK WITH OUR COMMUNITY AND WITH OUR
13 STAFF AND THAT THAT WE CONTINUE TO BUILD ON THESE
14 RELATIONSHIPS AND I GET IT MEET AND CONFER IS A DIFFICULT
15 PROCESS BUT YOU SAID EARLIER IN YOUR PRESENTATION THAT ALADS
16 AND POPA IS ALSO WORKING WITH YOU TO WHAT EXTENT WHAT CHANGE
17 HAVE YOU SEEN SINCE YOU ARE NOW I GUESS AT A DIFFERENT POINT
18 WITH THEM? IS THAT'S KIND OF WHAT I THINK I'M HEARING YOU SAY
19 BUT CAN YOU DESCRIBE THAT?

20

21 **ROBERT LUNA:** SO WHEN I FIRST CAME ON AS YOUR SHERIFF, I
22 UNDERSTOOD MY MISSION FROM THE COMMUNITY AND THAT WAS TO MAKE
23 SIGNIFICANT CHANGES. IN ORDER FOR ME TO MAKE THE CHANGES THAT
24 THIS COMMUNITY EXPECTED, THEY HAD TO BE LONG-TERM SUSTAINABLE
25 CHANGES AND THE ONLY WAY TO DO THAT IS TO GET BUY-IN



THE BOARD OF
SUPERVISORS

1 THROUGHOUT THE ORGANIZATION. NOT EVERYBODY IS GOING TO LIKE
2 THE CHANGES AND SUPERVISOR BARGER MENTIONED IT EARLIER.
3 THERE'S PLACES OF OUR DEPARTMENT I'M NOT THE MOST POPULAR GUY
4 BUT HERE'S THE REALITY I SERVE THE COMMUNITY. I THINK 99% OF
5 OUR DEPUTIES ARE DOING AN AMAZING JOB AND ARE IN IN WORKING
6 LIKE THE USE OF FORCE POLICY, I KEEP ON GOING BACK TO THAT OR
7 THE GANG POLICY, YES, THEY WERE TOUGH MEET AND CONFER
8 SESSIONS, BUT YET ALADS AND POPO WERE BOTH COMMITTED TO MAKING
9 THOSE CHANGES. AND I THINK AS EXCITED AS I WAS ABOUT CHANGING
10 THE USE OF FORCE POLICY, WHICH HAS REDUCED THE USES OF FORCE,
11 THE NUMBERS ARE THERE. THE NEXT ONE, I'M REALLY EXCITED ABOUT
12 IS REVAMPING OUR FIELD TRAINING OFFICER PROGRAM. AND ALAD'S
13 INITIATED THAT. THEY WANT A CHANGE. THEY UNDERSTAND THAT
14 CULTURE CHANGE IS IMPORTANT. SO AS WE MOVE TOWARDS THAT
15 CHANGE, I'M REALLY EXCITED ABOUT THAT, BECAUSE ALL OF YOU HAVE
16 TALKED ABOUT CULTURE CHANGE, SUSTAINABLE CHANGES. THOSE THINGS
17 ARE IN PROGRESS. THAT'S WHAT MY WHOLE PRESENTATION WAS ABOUT.
18 THAT THE CHANGES ARE OCCURRING, BUT WE'RE NOT DONE. IT'S LIKE
19 THE CONES ARE OUT, THE SIGNS ARE UP, WORK STILL IN PROGRESS.
20 I'M NOT FINISHED. THERE'S A LOT OF WORK TO BE DONE BUT YOU GOT
21 TO UNDERSTAND WHEN I WALKED IN HERE SOME OF THE CHALLENGES
22 THAT I TOOK OVER AND NOT GOING TO MAKE NO EXCUSES. I'M HERE IN
23 THIS SEAT NOW. I'M MOVING FORWARD. WE'RE MOVING FORWARD. THIS
24 WHOLE TEAM'S MOVING FORWARD WITH ME. AND WE'VE MADE
25 SIGNIFICANT PROGRESS. AND THAT'S WHY, TO SUPERVISORS



THE BOARD OF
SUPERVISORS

1 MITCHELL'S POINT EARLIER, I AM FRUSTRATED. I DID TAKE IT
2 PERSONAL BECAUSE I PUT MY HEART AND SOUL IN THIS AND THIS
3 MEANS EVERYTHING TO ME AND I'M 100% COMMITTED TO DOING A GOOD
4 JOB.

5

6 **SUP. HILDA SOLIS, CHAIR:** I JUST WANT TO ADD THAT I KNOW THAT
7 DEPUTY GANGS HAS BEEN A BIG DEAL FOR MORE THAN ONE DECADE. BUT
8 I WILL SAY THAT WHEN I SAW WHAT WAS REVEALED THROUGH THE L.A.
9 TIMES ABOUT THE INDUSTRY STATION AND THE GANG THAT EXISTED
10 THERE. I KNOW YOU WENT TO WORK BECAUSE WE PUT PRESSURE ON. I
11 DID. AND I KNOW THAT PEOPLE WERE DISMISSED. THEY WERE
12 TERMINATED. IS THAT CORRECT?

13

14 **ROBERT LUNA:** YOU ARE ACCURATE.

15

16 **SUP. HILDA SOLIS, CHAIR:** AND I THINK THAT SENDS A MESSAGE
17 THAT, YOU KNOW, WE HAVE TO TAKE THAT KIND OF ACTION. AND I
18 KNOW IT'S NOT ALWAYS GOING TO GO OVER WELL WITH, YOU KNOW, THE
19 BODY, THE FOLKS THAT ALL WORK THERE, BUT I THINK THEY HAVE TO
20 UNDERSTAND THAT THERE IS A CULTURE THAT DOES HAVE TO CHANGE
21 AND OUR COMMUNITY DEMANDS THAT RESPECT. SO I MEAN IF YOU'RE
22 GOING TO CONTINUE TO GO ON THAT TRAJECTORY I SUPPORT THAT. I
23 WILL TELL YOU IN ALL HONESTY WE'VE NEVER REALLY HAD A
24 DISCUSSION SINCE YOU GOT HERE WITH THE PREVIOUS ADMINISTRATION
25 IN THIS MANNER WITHOUT SOMEONE CASTING INSULTS OR CALLING



THE BOARD OF
SUPERVISORS

1 BOARD OF SUPERVISORS PERSONAL NAMES, DEROGATORY, AND GOING TO
2 THEIR HOMES, CONFISCATING, IN MY OPINION, ILLEGAL MATERIAL
3 FROM THEM. THAT TO ME DOESN'T PUT JUST FEAR IN THE COMMUNITY,
4 BUT IT PUTS FEAR IN THOSE ELECTED OFFICIALS. AND ESPECIALLY
5 BECAUSE THOSE ATTACKS HAVE BEEN LEVELED AGAINST WOMEN. I'M NOT
6 GOING TO STOP BECAUSE SOMEONE CALLS ME A NAME I'VE BEEN CALLED
7 EVERYTHING AND ASSAULTED AND BEEN TALKING I'M NOT SAYING BY
8 SHERIFF AUTHORITIES I'M JUST SAYING OVERALL, I WOULDN'T BE IN
9 THIS BUSINESS BECAUSE I WANT TO SEE CHANGE. BUT I WILL TELL
10 YOU THAT THAT CHANGE HAS TO HAPPEN AND I THINK PEOPLE WANT TO
11 SEE IT. AND I DO THINK THAT WHAT SUPERVISOR HAHN IS
12 RECOMMENDING ISN'T UNREASONABLE BECAUSE IF WE CAN GET THROUGH
13 THE FIRST NOT, THE FIRST, AND I MEAN NOT, WHERE WE'RE STUCK,
14 MAYBE THAT WILL HELP US. AND THEN COME BACK WITH SOME
15 RECOMMENDATIONS AND REALLY LOOK AT THE BUDGET AND THINK ABOUT
16 WHERE WE CAN MAKE PROGRESS, WHICH YOU STATED, WHICH IS
17 TRAINING, RIGHT? AND MORE ACCESSIBILITY FOR REFORM IN THE
18 INSTITUTION ITSELF AND TRACKING THOSE METRICS AND COMING BACK
19 HERE MORE REGULARLY TO SHARE ALL THAT WITH THE PUBLIC. I THINK
20 THOSE ARE THE THINGS THAT I THAT I THINK WOULD BE IMPORTANT.
21 SO, DO YOU WANT TO RESPOND TO THAT, SHERIFF?

22
23 **ROBERT LUNA:** YEAH, I THINK ANY OF YOU SHOULD NEVER BE
24 DISCOURAGED OR INTIMIDATED BY ANYBODY ANYWHERE, SPECIFICALLY
25 THE SHERIFF'S DEPARTMENT. BUT JUST AS A REMINDER TO ALL OF



THE BOARD OF
SUPERVISORS

1 YOU, I AM NOT THAT GUY.

2

3 **SUP. HILDA SOLIS, CHAIR:** I KNOW THAT.

4

5 **ROBERT LUNA:** I HAVE NEVER TREATED ANY OF YOU IN ANYTHING BUT
6 RESPECTFUL AND PROFESSIONAL MANNER.

7

8 **SUP. HILDA SOLIS, CHAIR:** AND I DIDN'T IMPLY THAT SHERIFF, AND
9 YOU KNOW THAT. SO I'M NOT GOING DOWN THAT ROUTE. I'M TRYING TO
10 DISTINGUISH THAT WE DID NOT RECEIVE ANY, IN MY MIND, RESPECT.
11 AND THERE'S STILL DISPUTE ABOUT A LOT OF THAT, AND THEY'LL
12 PROBABLY CONTINUE UNTIL AFTER SEVERAL MONTHS HAVE PASSED. BUT
13 NONETHELESS, THE ATTITUDES HAVE CHANGED, AND I WOULD HOPE THAT
14 THAT'S THE ATTITUDE LEADERSHIP THAT WE NEED. SO THAT WHILE YOU
15 HAVE YOUR RANK AND FILE HERE AND I SEE SOME OF OUR CAPTAINS
16 FROM OUR STATIONS HERE, THAT THEY UNDERSTAND THAT WE NEED THEM
17 TO WORK WITH US, TO WORK WITH OUR COMMUNITIES AND WE EXPECT
18 THAT AND I KNOW THAT THEY EXPECT SOMETHING OF ME AS WELL BUT
19 IT'S GOT TO BE MUTUALLY RESPECTED AND THE DIGNITY AND RESPECT
20 HAS TO GO ALONG WITH IT BECAUSE I'M SPEAKING FOR MY COMMUNITY
21 TOO.

22

23 **ROBERT LUNA:** YEAH AND THEY'RE HERE, THEY'RE HERE, THEY'RE
24 HEARING YOU LOUD AND CLEAR AND THAT'S WHY THEY'RE HERE THAT'S
25 WHEN I SPOKE EARLIER AND SAID THEY WANT TO THEY WANT TO BE



THE BOARD OF
SUPERVISORS

1 HERE THEY WANT TO BE PART OF THIS CHANGE AND WE'RE WE WANT TO
2 BE IN PARTNERSHIP WITH EVERYBODY TO MAKE SURE THOSE CHANGES
3 ARE MADE.

4

5 **SUP. HILDA SOLIS, CHAIR:** OKAY, SUPERVISOR MITCHELL.

6

7 **SUP. HOLLY J. MITCHELL:** YES. THANK YOU, MADAM CHAIR. I WANTED
8 TO RESPOND TO SUPERVISOR HAHN AND THE REASON I DON'T SUPPORT
9 THAT STRATEGY, JUST TO BE CLEAR, THAT I THINK THE POINT OF THE
10 DIRECTIVE IS TO REALLY GET SOME CLARIFICATION OF WHAT THINGS
11 EVEN HAVE TO GO TO MEET AND CONFER THAT THAT THAT'S A QUESTION
12 AND NOT ALL OF THE ELEMENTS OF THE MOTION INVOLVE MEETING THEM
13 FOR THE ONES TO THE CEO REGARDING RISK MANAGEMENT AND THE
14 BUDGET, IDENTIFYING THE GAP, THAT DOESN'T HAVE ANYTHING TO DO
15 WITH MEET AND CONFER. SO I WOULDN'T WANT TO STOP THAT PROCESS
16 WHILE WE WAIT FOR THIS PIECE. SO I'M NOT SURE WHY. SO THAT'S
17 WHY I DON'T SUPPORT THE SEQUENCING THAT YOU'RE SUGGESTING. I
18 THINK THAT THERE ARE ELEMENTS IN THE MOTION THAT AREN'T BOUND
19 BY THE MEET AND CONFER PROCESS. AND I'D LIKE TO SEE THOSE
20 CONTINUE AS WELL.

21

22 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR HAHN.

23

24 **SUP. JANICE HAHN:** YEAH, I WOULD AGREE WITH YOU. I MEAN, AND
25 THEN AGAIN, SOME OF THESE DIRECTIVES ARE ALREADY HAPPENING. I



THE BOARD OF
SUPERVISORS

1 MEAN, I DO SEE LIKE 8 AND 9 AS BEING IMPORTANT TO LIKE SET THE
2 STAGE OF THE EXPECTATIONS OF THE EXPECTATIONS OF PARTICULARLY
3 OF THE PUBLIC AND US OF WHAT WE ACTUALLY YOU KNOW HOW WE CAN
4 PROGRESS WITH THIS MOTION WITH WHAT I THINK THE SHERIFF IS
5 CERTAINLY ALREADY STARTING. SO YEAH.

6

7 **SUP. HILDA SOLIS, CHAIR:** MIGHT I SUGGEST SOMETHING?

8

9 **SUP. JANICE HAHN:** YES.

10

11 **SUP. HILDA SOLIS, CHAIR:** WHY DON'T WE TAKE PUBLIC COMMENT AND
12 THEN YOU TWO CAN WORK ON IT AND HAVE THE STAFF AND COUNTY
13 COUNSEL IF THERE IS REASONABLENESS HERE TO DO SOMETHING RIGHT.

14

15 **SUP. HOLLY J. MITCHELL:** AND I AND I WILL JUST SAY BEFORE WE GO
16 TO PUBLIC COMMENT THAT THE LANGUAGE WAS SHARED WITH THE
17 SHERIFF'S CHIEF OF STAFF ON AUGUST 13TH AND SO I APPRECIATE
18 THAT THERE'S SOME ELEMENTS IN THE MOTION THAT THEY'RE DOING.
19 IT WAS SHARED ON AUGUST 13TH, SO THERE WAS OPPORTUNITY TO
20 INFORM ME OF THAT.

21

22 **SUP. JANICE HAHN:** I AGREE.

23

24 **SUP. HILDA SOLIS, CHAIR:** OKAY. ALL RIGHT. WITH THAT, THEN,
25 LET'S GO TO PUBLIC COMMENT, AND WE'LL ALLOW FOR THESE TWO



THE BOARD OF
SUPERVISORS

1 OFFICES TO MEET AND CONFER AND TALK WITH THE COUNTY COUNSEL
2 AND PERHAPS EVEN THE SHERIFF WHO KNOWS OKAY LET'S GO.

3
4 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** MADAM CHAIR THERE
5 ARE CURRENTLY OVER 50 SPEAKERS WHO HAVE SIGNED UP TO PROVIDE
6 COMMENT ON THIS ITEM GIVEN THE NUMBER OF SPEAKERS WHO HAVE
7 SIGNED UP TO SPEAK ON ITEM 20 IN ORDER TO FINISH TODAY'S
8 MEETING EFFICIENTLY THE TIME FOR PUBLIC COMMENT ON THIS ITEM
9 WILL BE LIMITED TO UP TO 60 MINUTES OR UNTIL ALL REGISTERED
10 SPEAKERS HAVE SPOKEN. IF YOU'RE WITH A GROUP PLEASE IDENTIFY
11 ONE PERSON TO SPEAK ON BEHALF OF YOUR ENTIRE GROUP.

12 ADDITIONALLY, IF YOU DO NOT HAVE ANY ADDITIONAL COMMENTS OTHER
13 THAN WHAT HAS ALREADY BEEN STATED BY OTHER SPEAKERS, PLEASE
14 INDICATE ONLY YOUR NAME AND YOUR SUPPORT OR OPPOSITION TO THIS
15 ITEM TO ALLOW OTHERS THE OPPORTUNITY TO SPEAK. SHOULD YOU LIKE
16 TO PROVIDE MORE DETAILED COMMENTS, YOU CAN DO SO BY SUBMITTING
17 WRITTEN COMMENTS TO OUR CUSTOMER SERVICE STAFF WITH BADGES.

18 ADDITIONALLY, YOU CAN PROVIDE YOUR COMMENTS ONLINE AT OUR
19 WEBSITES AT BOS.LACOUNTY.GOV BY CLICKING THE LINK SUBMIT
20 PUBLIC COMMENT ONLINE. ALL COMMENTS SUBMITTED ONLINE WILL BE
21 FILED IN THE OFFICIAL RECORD. THANK YOU FOR YOUR UNDERSTANDING
22 AND PARTICIPATION IN TODAY'S MEETING. IT IS NOW 2:22 P.M.

23 PUBLIC COMMENT FOR THIS ITEM WILL END AT 322 P.M. UNLESS ALL
24 REGISTERED SPEAKERS HAVE SPOKEN.



THE BOARD OF
SUPERVISORS

EXECUTIVE OFFICER: WILL THE FOLLOWING INDIVIDUALS PLEASE COME FORWARD AND STAFF WILL ASSIST YOU. CHICHI NAVARRO, RAQUEL DERFLER, FEE BAGS, AERO DYKES, YVETTE AGUIRRE, DENISE CASTELLUM, CLAUDIA JEREZ, OMAR AGUIRRE, TIGO THOMAS, WILLIAM ZAHNER, LORETTA LORRAINE, CRYSTAL CHAVEZ, NICOLAS TOMSIO, ANTHONY ARENAS, VANESSA PEREZ, DR. TERENCE KEEL, STEPHANIE I, ANTHONY ROBLES, BERKLEE DONOVAN, CARLOS MAGALLON, EL A., GABRIELLE QUIROZ, MARCELLA ROSEN, HELEN JONES, AND JAMES NELSON. ASSEMBLYMEMBER ISAAC BRYAN, YOUR LINE IS OPEN. PLEASE BEGIN.

ISAAC BRYAN: THANK YOU AND THANK YOU, MADAM SUPERVISORS AND SHERIFF LUNA FOR YOUR TESTIMONY TODAY. I WANT TO ESPECIALLY THANK SUPERVISOR HOLLY MITCHELL FOR DRAFTING THIS MOTION. THE DEPUTY GANG ISSUE HAS BEEN FRONT AND CENTER IN LOS ANGELES COUNTY SINCE LONG BEFORE I WAS IN OFFICE. AND I WANT TO THANK MY COLLEAGUES AND COMRADES IN THE JUSTICE L.A. COALITION WHO HAVE NEVER LET THIS ISSUE FALL TO THE WAYSIDE. AND WHILE WE HAVE SEEN SOME PROGRESS, OVER 3,000 USE OF FORCE INCIDENCES IS STILL TOO HIGH. AND WE KNOW THAT WHEN THERE'S A PREVALENCE AND PRESENCE OF DEPUTY GANGS, THAT THOSE INCIDENTS ARE MORE LIKELY. WE ALSO HAD A VERY SERIOUS CONVERSATION AT THE STATE LEVEL ABOUT PUBLIC ENTITY LIABILITY THIS YEAR. AND A LOT OF THAT WAS SPURNED BY LAWSUITS THAT HAVE BEEN ABSORBED BY THE COUNTY OF LOS ANGELES INCLUDING LAWSUITS FROM THE SHERIFF'S



THE BOARD OF
SUPERVISORS

1 DEPARTMENT. THE STATE HAS LOOKED AT DEPUTY GANGS AND WHAT WE
2 CAN DO ACROSS CALIFORNIA TO ERADICATE THEM AND I WANT TO THANK
3 THE COUNTY OF LOS ANGELES FOR THEIR LEADERSHIP. WE'RE GOING TO
4 CONTINUE TO FOLLOW THAT LEADERSHIP, AND THIS MOTION IS MY FULL
5 SUPPORT. THANK YOU, SUPERVISOR MITCHELL.

6
7 **EXECUTIVE OFFICER:** THANK YOU. ROY HUMPHREYS, YOUR LINE IS
8 OPEN. PLEASE BEGIN.

9
10 **ROY HUMPHREYS:** I THANK YOU, ROY HUMPHREYS. ROWLAND HEIGHTS.
11 LAW ENFORCEMENT HAS BEEN A DICHOTOMY OF ORGANIZED CRIME AND
12 PUBLIC SAFETY SINCE THE BEGINNING OF TIME, AS NOTED IN MOVIES,
13 VENDETTA, SERPICO, RAMPART, COMPTON, ETC. HOWEVER, YOU STILL
14 REFUSE TO DO THE HEAVY LIFTING OF GETTING THE SHERIFFS OUT OF
15 JAIL AND CREATE A DEPARTMENT OF CORRECTIONS, I.E. WASHINGTON
16 STATE AND OTHERS. UNTIL YOU DO THAT, THE MISSION WILL NEVER BE
17 COMPLETE. THE DEMOCRAT GANG OF FOUR, INCLUDING SHEILA KUEHL,
18 OF THIS BOARD ARE GUILTY OF SO MANY LEVELS AS TO MEN'S CENTRAL
19 JAIL BEING COMPARED TO THE BASTILLE. AS THEY CANCELLED THE
20 \$1,400,000,000 NEW FACILITY, THE CRIMINALS ARE EVERYWHERE. AS
21 TO NO ONE IS ABOVE THE LAW IS DELUSIONAL AT BEST. AS TO
22 SUPERVISOR HORVATH, THE DEPARTMENT HAS EARNED ITS SCRUTINY.

23
24 **EXECUTIVE OFFICER:** THANK YOU. CINDY NUNEZ, YOUR LINE IS OPEN.
25 PLEASE BEGIN.



THE BOARD OF
SUPERVISORS

1

2 **CINDY NUNEZ:** HI. GOOD AFTERNOON, MADAM SUPERVISORS. MY NAME IS
3 CINDY NUNEZ. I'M THE SISTER OF FRANCESCA NUNEZ AND I'M ALSO A
4 COUNTY EMPLOYEE. I SERVE OUR PUBLIC TOO. I UNDERSTAND THE
5 RESPONSIBILITY THAT COMES WITH SERVING OUR COMMUNITIES AND I
6 KNOW THAT PUBLIC TRUST DEPENDS ON OUR ACCOUNTABILITY AS COUNTY
7 EMPLOYEES. YES, LUNA, YOU RAN ON 2022, PROMISING TO ERADICATE
8 DEPUTY GANGS, MAKING IT CLEAR THAT YOU WOULD NOT TOLERATE ANY
9 OF THESE DEPUTY GANGS. SO I JUST ASK YOU ASK YOURSELF, YEAH,
10 WHY ARE WE HERE TODAY? THEY'RE NEARLY FOR YEARS LATER, STILL
11 HAVING TO DEMAND HIS PROMISE THAT THESE GANGS WOULD BE
12 IDENTIFIED AND HELD ACCOUNTABLE THEY HAVEN'T DISAPPEARED.
13 THEY'VE GROWN BOLDER. SO WHEN YOU TALK ABOUT IDENTIFYING
14 DEPUTY GANGS YOU'RE NOT JUST TALKING ABOUT A POLICY ISSUE TO
15 ME YOU ARE TALKING ABOUT FAMILIES LIKE US WHO ARE LEFT TO DEAL
16 WITH THE COST OF THESE GANGS, THE LIVES LOST, OUR COMMUNITIES.
17 YOU'RE TALKING ABOUT LIVES HERE, OUR PAIN AND OUR LOSSES. AND
18 YOU'LL BE DECIDING WHETHER PROMISES MADE TO THIS COMMUNITY
19 ACTUALLY MEAN SOMETHING. PLEASE PASS THIS MOTION, IDENTIFY
20 THESE GANGS, INVESTIGATE THESE INDEPENDENTLY.

21

22 **EXECUTIVE OFFICER:** THANK YOU. MIA COLEMAN, YOUR LINE IS OPEN.
23 PLEASE BEGIN.

24

25 **MIA COLEMAN:** HELLO SUPERVISORS, MY NAME IS MIA COLEMAN. I AM A



THE BOARD OF
SUPERVISORS

1 RESIDENT OF SD3 AND A MEMBER OF THE REIMAGINE L.A. COALITION
2 AND I'M HERE TODAY IN SUPPORT OF AGENDA ITEM 20. FOR YEARS,
3 LASD LEADERSHIP HAS ASKED THIS COUNTY TO BELIEVE THAT DEPUTY
4 GANGS ARE JUST A FEW BAD APPLES AS WE HEARD TODAY. BUT WHEN
5 THE SAME VIOLENCE, RETALIATION, TATTOOS, LAWSUITS, AND
6 MISCONDUCT KEEP SHOWING UP ACROSS STATIONS AND ACROSS
7 GENERATIONS, THAT'S NOT A BAD APPLE PROBLEM. THAT'S A
8 LEADERSHIP AND A CULTURE PROBLEM. IT'S EXTREMELY PROBLEMATIC
9 TO HEAR SHERIFF LUNA TODAY TAKING THIS MOTION SO PERSONALLY
10 AND CONTINUALLY TOUTING HIS ACCOMPLISHMENTS WHEN COMMUNITY
11 MEMBERS ARE STILL EXPERIENCING REAL HARM DONE BY LASD. PEOPLE
12 HAVE LOST THEIR CHILDREN TO THIS VIOLENCE. YES, LASD HAS
13 INVESTIGATED, BUT THOSE INVESTIGATIONS AND OUTCOMES ARE NOT
14 PUBLIC. AND THAT'S WHAT TRULY ERODES PUBLIC TRUST, NOT THIS
15 MOTION. THERE NEEDS TO BE REGULAR TRANSPARENCY AND EXTERNAL
16 ACCOUNTABILITY, PERIOD.

17
18 **EXECUTIVE OFFICER:** THANK YOU. DEREK MEJIA, YOUR LINE IS OPEN.
19 PLEASE BEGIN.

20
21 **DEREK MEJIA:** HELLO. YEAH, I'M CALLING JUST TO SUPPORT THIS
22 MOTION IN EAST L.A. WE KNOW VERY WELL THE HISTORY, THE
23 VIOLENCE THAT DEPUTY GANGS HAVE AND CONTINUE TO INFLICT. YEAH,
24 IT'S LONG OVERDUE THAT THIS ISSUE BE ADDRESSED AND YEAH, IT'S
25 JUST FRANKLY JUST DISAPPOINTING. I MEAN REALLY ANNOYING TO



THE BOARD OF
SUPERVISORS

1 JUST HAVE TO LISTEN TO SHERIFF LUNA KIND OF WHINE ABOUT HIS
2 FEELINGS OF BEING HURT BY THIS. WE NEED MORE ACCOUNTABILITY.
3 WE NEED SOMETHING TO BE DONE ABOUT THIS. YEAH.

4

5 **EXECUTIVE OFFICER:** THANK YOU. SIR, YOUR LINE IS OPEN. PLEASE
6 BEGIN.

7

8 **TELEPHONE SPEAKER:** THANK YOU. THANK YOU, HOLLY MITCHELL. THANK
9 YOU. THANK YOU FOR THIS ITEM. WE ARE CALLING FROM ALTADENA.
10 I'M CLICKING RIGHT NOW, SO I FORGOT THE DISTRICT. BUT IN
11 FAVOR, IN FAVOR, SO MUCH POSITIVITY HAS BEEN SAID AND I KNOW
12 IS GOING TO CONTINUE TO BE SAID. RIGHTEOUSNESS, JUSTICE,
13 RETURN TO RIGHTEOUSNESS AND THE UPRIGHT WILL FOLLOW IT. THANK
14 YOU FOR FOLLOWING AND LEADING, HELPING US LEAD IT. MISS
15 MITCHELL, GOOD THING, PASS THIS BOARD, PASS THIS. LET'S DO IT.
16 ONE LEFT.

17

18 **EXECUTIVE OFFICER:** THANK YOU. JAMES TAKAMATSU, YOUR LINE IS
19 OPEN. PLEASE BEGIN.

20

21 **JAMES TAKAMATSU:** I AM JAMES TAKAMATSU CALLING IN SUPPORT OF
22 THIS MOTION. I KNOW IT'S REALLY INFURIATING TO SEE THOSE GANG
23 MEMBERS IN ATTENDANCE, BLIND THEIR COLORS, INTIMIDATING THE
24 FAMILIES COMING OUT TO SPEAK THEIR PEACE AND SPEAK THEIR MIND.
25 LUNA TALKS LIKE HE'S IN CHARGE, BUT WE ALL KNOW THAT'S NOT THE



THE BOARD OF
SUPERVISORS

1 CASE. IT'S THE SHERIFF LUNA AND THE SHERIFF GANGS ARE. LUNA
2 CAN EVEN GET HIS DEPUTIES TO STOP ABUSING OVER TIME. HE HAD TO
3 RESCIND HIS CALL FOR THAT BECAUSE HE GOT SO MUCH PUSHBACK.
4 HE'S NOT IN CHARGE. HE DOESN'T RUN THINGS. AND YOU SUPERVISORS
5 ALWAYS TRYING TO COUCH THINGS LIKE THERE'S ONLY BAD APPLES AND
6 SO MANY OF THE DEPUTY MEMBERS ARE GREAT. YET THE LETTER
7 MITCHELL RECEIVED HAD TO BE DONE ANONYMOUSLY BECAUSE THERE'S
8 NO SUPPORT. THE GOOD APPLES WON'T PROTECT ANYBODY. THERE'S NO
9 SUCH THING AS GOOD APPLES. THEY LET THE DEPUTY GANGS RUN
10 RAMPANT THROUGHOUT THE DEPARTMENT. IF IT WAS A MAJORITY OF
11 GOOD APPLES, THEY WOULDN'T BE THE CASE. THEY WOULDN'T LET IT
12 THRIVE. BUT WE DO SEE IT THRIVE. WE SEE IT IN THE CASE OF
13 JOSEPH PEREZ, WHO WAS BEATEN BY THE ASIAN INDIANS --

14

15 **EXECUTIVE OFFICER:** THANK YOU. SANED DEBERMONT, YOUR LINE IS
16 OPEN. PLEASE BEGIN. SANED, PLEASE BEGIN.

17

18 **CHUCK POINT:** HELLO, I GO BY MR. CHUCK POINT. I'M BORN AND
19 RAISED IN LOS ANGELES AND I'M A CONSTITUENT. I'M IN SUPPORT OF
20 THE MOTION BY MS. HOLLY MITCHELL. LUNA SHOULD NOT BE CONTINUED
21 TO TRY AND LET THE DEPARTMENT INVESTIGATE THEMSELVES. THEY
22 CONTINUE TO ASSASSINATE VICTIMS. THEY CONTINUE TO ASSASSINATE
23 THEIR CHARACTER WHILE DEPUTY GANGS THRIVE IN L.A. COUNTY. HOW
24 MANY TIMES ARE WE GOING TO TALK ABOUT IT WHILE THEY CONTINUE
25 TO BEAT, KILL? THE TIME TO ACT IS NOW. THANK YOU.



THE BOARD OF
SUPERVISORS

1
2 **EXECUTIVE OFFICER:** THANK YOU. KAREN, YOUR LINE IS OPEN. PLEASE
3 BEGIN.

4
5 **KAREN:** HI, MY NAME IS KAREN. I'M A MEMBER OF THE REIMAGINING
6 LIFE COALITION AND A LIFELONG ROSE OF SB2. I'M HERE IN SUPPORT
7 OF AGENDA ITEM 2 AND I FIRST WANT TO THANK SUPERVISOR MITCHELL
8 FOR PUTTING FORTH THIS MOTION TO FINALLY ADDRESS DEPUTY GANG
9 WINSTON-FERRELL. DEPUTY GANGS HAVE BEEN TERRORIZING ANGELENOS
10 FOR DECADES AND EVEN THOUGH THE SHERIFF'S DEPARTMENT LIKES TO
11 CLAIM THAT THIS IS A PROBLEM OF THE PAST, THE COMMUNITY KNOWS
12 THAT THAT'S CERTAINLY NOT THE CASE. THE PROBLEM HAS BEEN WELL
13 DOCUMENTED BY COURTS, OVERSIGHT BODIES, RESEARCHERS,
14 JOURNALISTS, AND COMMUNITY ADVOCATES. AND COMMUNITIES ARE
15 STILL RAISING CONCERNS. AND THE CONSEQUENCES OF DEPUTY GANG
16 CULTURE ARE STILL BEING FELT. WE CAN'T PROTECT COMMUNITIES
17 FROM A PROBLEM THAT THE COUNTY REFUSES TO FULLY SEE. WE
18 DESERVE TO KNOW WHEN, KNOW THAT WHEN OUR COMMUNITY EXPERIENCES
19 MISCONDUCT INTIMIDATION OR ABUSE AT THE HANDS OF DEPUTY GANG
20 THE COUNTY WILL ACTUALLY LISTEN INVESTIGATE AND ACT. LASTLY
21 LET'S NOT FORGET THAT THE SHERIFF IS AN ELECTED POSITION SO
22 EVEN IF SHERIFF LUNA IS ALLEGING THAT HE'S WORKING ON IT AND
23 THAT CHANGES ARE OCCURRING --

24
25 **EXECUTIVE OFFICER:** THANK YOU. CALLER, WITH THE PHONE NUMBER



THE BOARD OF
SUPERVISORS

1 ENDING IN 6005, YOUR LINE IS OPEN. PLEASE STATE YOUR NAME AND
2 BEGIN.

3

4 **MS. QUINONES:** [INAUDIBLE] QUINONES, I WANT TO SAY THAT I
5 PARTICIPATED IN THE FEDERAL OVERSIGHT MEETING THAT WAS INVITE
6 ONLY AND OVER-CENSORED AND THEY WERE LED BY SOMEONE FROM TEXAS
7 AND IT WAS JUST NOT A TRANSPARENT MEETING. ALSO IT'S
8 UNFORTUNATE THAT PEOPLE DON'T UNDERSTAND THAT PEOPLE WILL NOT
9 APPLY OR CALL IN, ESPECIALLY MEN. AND I WANT TO POINT OUT, I
10 KNOW I'M FROM EAST L.A. AND ALL THOSE PROBLEMS, BUT THERE'S
11 ALSO THE COMPENSATION THAT'S FULL OF A GANG THAT OPPRESSES
12 PEOPLE, BEATS UP PEOPLE, AND THEN THREATENS THEM. THEY KNOW
13 WHERE THEY LIVE AND THESE MEN WILL NOT REPORT IT BECAUSE MEN
14 DON'T ACT LIKE WOMEN. AND SO I WANTED TO HIGHLIGHT THAT YOU
15 TRANSFER PEOPLE. I THINK LUNA YOU'RE WRONG WHEN YOU DON'T
16 TRANSFER PEOPLE BECAUSE THERE IS A CULTURE AND THERE HAS TO BE
17 CULTURE OF DEPROGRAMMING OF ALL THOSE OFFICERS THAT SUFFERED
18 UNDER TANAKA FOR YEARS. AND SO YOU HAVE TO TALK ABOUT THE
19 PSYCHOLOGY OF THOSE OFFICERS THAT WERE TAINTED. AND SO I
20 ENCOURAGE YOU TO DEPROGRAM THEM. THANK YOU.

21

22 **EXECUTIVE OFFICER:** THANK YOU. WE WILL NOW GO TO OUR IN-PERSON
23 SPEAKERS. PLEASE BEGIN.

24

25 **BYRON JOSE:** GOOD AFTERNOON. THANK YOU, SUPERVISOR MITCHELL,



THE BOARD OF
SUPERVISORS

1 FOR ALL YOUR WORK, YOUR LEADERSHIP, AND YOUR COURAGE, BECAUSE
2 I GUESS IT'S NEEDED HERE. IT IS A SHAME THAT COUNTY COUNSEL
3 AND THE CEO HAVEN'T GIVEN THE EXECUTIVE OFFICE NOR ISD A
4 BACKBONE TO MAKE SURE THAT LUNA DOESN'T JUST GET TO WALTZ IN
5 HERE OR SNEAK IN HERE AND TAKE OVER THE PRESENTATION. WITH
6 FLAGRANT VIOLATIONS TO THE BROWN ACT, THIS WAS NOT ON THE
7 AGENDA. YOUR LITTLE CIRCLES AND GRAPHS THAT SAY NOTHING WAS
8 NOT ON THE AGENDA. YOU HAD A MONTH IF YOU HAD SOMETHING TO
9 SAY. THIS MOTION IS ABOUT ACCOUNTABILITY AND RISK MITIGATION.
10 THAT IS WHAT WE'RE DISCUSSING HERE RIGHT NOW. SO, AGAIN, EVEN
11 IF YOUR DISTRICTS, RIGHT, ARE NOT IMPACTED BY THE GANGS,
12 THEY'RE NOT BEING KILLED BY THE GANGS, YOU SHOULD BE AT LEAST
13 BE CONCERNED ABOUT THE BUDGETARY IMPACT THAT WE CONTINUE TO
14 SEE TIME AND TIME AGAIN. SO IT'S UNFORTUNATE THAT WE'RE GOING
15 TO HAVE ONE OFFICE DIP OUT, BUT WE LOOK FORWARD TO THIS WHOLE
16 BOARD AS A BODY, MAKING SURE THAT YOU TAKE ON YOUR ROLE AS
17 POLICYMAKERS AND AS FOR NOW, THE EXECUTIVE BRANCH OF THIS
18 GOVERNMENT TO MAKE SURE THAT THE SHERIFF AND THE DEPUTY--

19
20 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

21
22 **AERO DYKES:** GOOD AFTERNOON, BOARD OF SUPERVISORS. MY NAME IS
23 AERO DYKES, AND I JUST WANT TO SAY I AM SORRY TO NOT SEE MS.
24 HAHN AND MS. BARGER HERE WHILE I SPEAK. OUR UNHOUSED
25 COMMUNITY, OUR UNHOUSED TGI FOLKS MAKE UP ONE OF THE LARGEST



THE BOARD OF
SUPERVISORS

1 DEMOGRAPHICS THAT END UP INTERACTING WITH LAW ENFORCEMENT.
2 THINK HOMELESS ENCAMPMENTS WHO ARE INTERVENING WITH PEOPLE
3 NEEDING CRITICAL MEDICAL OR MENTAL HEALTH SERVICES, CALLING
4 911 WHILE BLACK, WHILE LATINO, WHILE SOME ARE STRUGGLING
5 GETTING CITIZENSHIP, BROWN UNHOUSED FOLKS ADD IN TGI TEARS OF
6 STRUGGLE WITH COMMUNICATION WITH LAW ENFORCEMENT. WE SUFFER
7 BARRIERS OF CULTURAL BIAS FROM SO MANY INTERSECTIONS. HOW ARE
8 OUR HOUSELESS TGI NEIGHBORS SUPPOSED TO FEEL SAFE WHEN
9 SPEAKING WITH LAW ENFORCEMENT? WE ARE ALSO CONFRONTING THE
10 EXISTENCE OF DEPUTY GANGS WITHIN OUR COUNTY'S LAW ENFORCEMENT.
11 HOUSING ITSELF IS PUBLIC SAFETY AND THE INTERSECTIONAL
12 CHALLENGES ARE REAL. I AM PRO CARE.

13

14 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

15

16 **IVETA GEARY:** HELLO, MY NAME IS IVETA GEARY. THANK YOU FOR
17 LISTENING TO US TODAY. SHERIFF LUNA, SUPERVISOR MITCHELL SAID
18 FOR YOU TO NOT TAKE IT PERSONALLY, BUT I'M TELLING YOU PLEASE
19 TAKE THIS PERSONALLY. MY SON PASSED AWAY IN TWIN TOWERS UNDER
20 YOUR WATCH. OKAY? IT WAS MISCONDUCT BY YOUR DEPUTIES AND
21 ACCORDING TO YOU WHEN THREE OR MORE LAW ENFORCEMENT PERSONNEL
22 CONDUCT SOMETHING AS THEY DID MISCONDUCT THAT'S GANG ACTIVITY
23 ALL OF THEM ARE STILL EMPLOYED BY YOU. I'M ASKING FOR US TO
24 PASS THIS MOTION TODAY PLEASE AND I BELIEVE YOU CAN DO BETTER.
25 I APPRECIATE YOUR EFFORTS. PLEASE CONTINUE. DON'T TAKE IT



THE BOARD OF
SUPERVISORS

1 PERSONALLY AS AN ATTACK. THANK YOU.

2

3 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

4

5 **CHICHI NAVARRO:** CHICHI NAVARRO. FIRST AND FOREMOST, THANK YOU
6 SUPERVISOR MITCHELL FOR BRINGING THIS ITEM FORWARD AND KEEPING
7 THE FOCUS ON DEPUTY GANGS. SHERIFF LUNA CLAIMED TODAY THAT
8 THIS MOTION UNDERMINES TRUST AND THAT POLICIES ARE ALREADY
9 IMPLEMENTED. BUT POLICY AND PAPER IS NOT ACCOUNTABILITY, AND
10 TRUST CANNOT EXIST WHILE DEPUTY GANGS OPERATE WITH IMPUNITY.
11 FURTHERMORE, WHEN SUPERVISOR BARGER TALKS ABOUT PUBLIC SAFETY,
12 IT IS COMPLETELY DISINGENUOUS. CALLING FOR SAFETY AND
13 RESPONSIBLE FUNDING WHILE ACTIVELY OPPOSING MEASURE J'S
14 CHARTER PROTECTIONS AND CONTINUING TO FUNNEL MILLIONS INTO THE
15 SHERIFF'S DEPARTMENT IS A BLATANT CONTRADICTION. IF YOU CARE
16 ABOUT THE SAFETY AND FISCAL RESPONSIBILITY, YOU MUST INVEST IN
17 COMMUNITY CARE THAT PREVENTS HARM BEFORE IT STARTS. FOR TGI,
18 BLACK, BROWN, IMMIGRANT, AND POOR ANGELENOS, WE DEMAND TOTAL
19 TRANSPARENCY, STRICT POST-CERTIFICATION, AND A PERMANENT BAR
20 AND GANG AFFILIATED DEPUTIES FROM PUBLIC SERVICE. SUPERVISORS,
21 DO NOT LET THE DEPUTIES FILLING THIS ROOM INTIMIDATE YOU. LOOK
22 AT THIS AUDIENCE. YOU HAVE THE FULL BACKING OF THE COMMUNITY
23 MEMBERS FILLING THIS ROOM TODAY WHO ARE HERE TO SUPPORT THIS
24 MOTION AND FIGHT FOR REAL SAFETY. STAND STRONG.

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

2

3 **RAQUEL DERFLER:** GOOD AFTERNOON. MY NAME IS RAQUEL DERFLER WITH
4 THE CHUCK THE SHERIFF COALITION AND A CONSTITUENT AND
5 SUPERVISOR BARGER'S DISTRICT OF THE ANTELOPE VALLEY. AND I
6 KNOW FOR A FACT THAT MANY OF HER OWN CONSTITUENTS HAVE BEEN
7 HARMED BY THE ACTIONS OF DEPUTY GANGS. I AM STRONGLY IN FAVOR
8 OF THIS MOTION. AND THANK YOU TO SUPERVISOR MITCHELL FOR
9 TAKING HER RESPONSIBILITY TO PROTECT HER CONSTITUENTS
10 SERIOUSLY IN AUTHORIZING THIS LONG-OVERDUE MOTION. THIS MOTION
11 SHOULD NOT CAUSE DISTRESS ON THE PART OF THE SHERIFF IF HE
12 BELIEVES IN TRUE TRANSPARENCY. IT'S LUDICROUS. HE CONTINUES TO
13 INSIST THERE IS NO NEED FOR THIS MOTION AND THE COMMUNITY JUST
14 NEEDS TO TRUST ALL IS BEING DONE WHEN IT COMES TO DEPUTY
15 GANGS. THIS BOARD NEEDS TO BRAVELY STEP FORWARD AND PASS THIS
16 MOTION UNANIMOUSLY BECAUSE YOUR CONSTITUENTS ARE LOOKING TO
17 YOU TO PROTECT THEM. THANK YOU.

18

19 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

20

21 **LORETTA LORAINE:** YOU KNOW, I WANT TO SEE THIS, BECAUSE I WANT
22 YOU TO SEE ME, CHIEF LUNA. ME AND YOU HAVE FACED THIS BEFORE.
23 YOU HAVE ANSWERS TO ANSWERS, PARENTS THAT YOUR DEPUTIES HAVE
24 KILLED IN YOUR JAIL. AND THE D.A. IS ALWAYS YOUR LITTLE BUDDY.
25 WHERE'S HE AT? IS THAT HIS PEOPLE OVER HERE? BECAUSE HE'S



THE BOARD OF
SUPERVISORS

1 ALWAYS WITH YOU AND BACK YOU UP IN A LOT OF SHIT THAT YOU DONE
2 AND SWEPT UNDER THE TABLE. NOW, COME ON. YOU GOT ANSWERS TO
3 ANSWERS TO PARENTS, JUST LIKE THAT LADY THAT JUST CAME HERE.
4 SHE WANTED AN ANSWER. I TOLD YOU A LONG TIME AGO, WHERE'S YOUR
5 ANSWERS? YOU JUST SIT THERE AND YOU CAME WITH A SCRIPT. IT WAS
6 A NICE SCRIPT. BUT WHAT DO YOU SCRIPT WITH YOUR D.A. OVER
7 HERE? BECAUSE I'D NOTICED PEOPLE ARE PART OF YOUR BUDDY, THE
8 D.A. OVER THERE, BECAUSE THAT'S HOW YOU WORK. NOW BE REAL WITH
9 YOURSELF, BECAUSE YOU GOT TO LIVE WITH YOURSELF AND ANSWER TO
10 THOSE PARENTS WHAT YOU HAVE DONE, AND THEY HAVE TO LIVE WITH
11 IT. YOU KNOW WHAT I MEAN?

12

13 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE. NEXT
14 SPEAKER, PLEASE BEGIN.

15

16 **DENISSE GASTELUM:** GOOD AFTERNOON, MADAM CHAIR AND BOARD OF
17 SUPERVISORS. MY NAME IS DENISSE GASTELUM, AND I AM A CURRENT
18 CIVIL RIGHTS ATTORNEY ON 21 ACTIVE CASES AGAINST THE LOS
19 ANGELES COUNTY SHERIFF'S DEPARTMENT. FIFTEEN OF THOSE ARE JAIL
20 DEATH CASES, THREE OF THOSE ARE EXCESSIVE FORCE CASES AND THE
21 REMAINDER ARE INMATE ON INMATE VIOLENCE CASES. FOR 50 YEARS
22 NOW, THE LOS ANGELES COUNTY HAS BEEN WELL AWARE THAT THERE
23 EXISTS DEPUTY GANGS WITHIN ITS SHERIFF'S DEPARTMENT. FIVE
24 YEARS AGO IN 2021, THE LOYOLA LAW SCHOOL RELEASED THE POLICY
25 REPORT ADVISING LOS ANGELES COUNTY THAT PART OF THE



THE BOARD OF
SUPERVISORS

1 TRANSPARENCY AND ACCOUNTABILITY AHEAD OF HAPPENED WAS
2 RELEASING NAMES, RELEASING DEPUTY GANGS, ETC. FIVE YEARS
3 LATER, WE ARE HERE ASKING THAT SAME TRANSPARENCY. I'D ASK THAT
4 ANY DEPUTY WHO IS OPPOSING THIS MOTION BE REMINDED THAT YOU
5 CHOSE A PUBLIC CAREER --

6

7 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

8

9 **SHAKIRA JULIAN:** HELLO. ALL RIGHTY. HELLO. HI. MY NAME IS
10 SHAKIRA JULIAN. SO, I JUST WANT TO SAY I'M BELIZEAN,
11 GUATEMALAN. I WANT TO SAY THANK YOU, J. MITCHELL. SO I'M
12 SCARED RIGHT NOW TALKING, BUT I'M VERY STRONG BECAUSE SOMEBODY
13 NEEDS TO COME, RIGHT? SO I WANT TO SAY I'M COMING FROM MY
14 COMMUNITY FOR SUPPORTING HOUSING, FOR SUPPORTING IN HOUSING,
15 IN ESPECIALLY ALL THE PEOPLE OUTSIDE BECAUSE I'M PART FOR THAT
16 PEOPLE. I WAS WORKING HARD. MS. HOLLY, J. MITCHELL, REMEMBER
17 ME WHEN I'M WORKING LIKE COMMUNITY HEALTH WORKER. SO I
18 REMEMBERED YOUR WORDS. I WAS TAKING EDUCATION, I WAS MAKE THE
19 THINGS RIGHT. AND I WAS FOCUSING IN SUPPORT MY COMMUNITY. SO I
20 COME IN FOR DEFENSE THAT PEOPLE AND APART FROM THE 18 TO 20,
21 SO I CAN SAY WE HAVE HEROES OVER HERE. SO YOU CAN SEE HOW THEY
22 INNOCENT PEOPLE, HEROES OVER HERE. SO, AND I JUST WISH YOU
23 WORKING HARD IN PUT THAT BAD PEOPLE, AND ESPECIALLY THAT BAD
24 PEOPLE IGNORANT, RIGHT, INTO JAIL. SO ANYWAY.

25



THE BOARD OF
SUPERVISORS

EXECUTIVE OFFICER: THANK YOU. NEXT SPEAKER PLEASE.

WILLIAM ZAHNER: HELLO BOARD MEMBERS. MY NAME IS WILLIAM ZAHNER. I'M A JD MBA GRADUATE FROM LOYOLA LAW SCHOOL, WORKED WITH THE JUVENILE LAW AND POLICY CENTER. I'M HERE TO STRONGLY URGE THE BOARD TO VOTE YES ON SUPERVISOR MITCHELL'S MOTION TO IDENTIFY AND INVESTIGATE DEPUTY GANGS, WHICH IS A GOOD FIRST STEP IN ADDRESSING THIS ISSUE. THE REALITY AND PRESENCE OF THESE UNACCEPTABLE GROUPS, CLIQUES, AND WHITE SUPREMACIST GANGS INSIDE THE SHERIFF'S DEPARTMENT IS HEAVILY DOCUMENTED, UNDENIABLE, AND IT FINALLY APPEARS THE EXISTENCE OF THESE GANGS IS ACKNOWLEDGED BY THE SHERIFF'S DEPARTMENT, YET SEEMINGLY THEY OPPOSE A MOTION AIMED AT ADDRESSING IT. THIS PROBLEM HAS COST TAXPAYERS HUNDREDS OF MILLIONS OF DOLLARS AND INFLECTED SEVERE HARM AND TRAUMA ON OUR COMMUNITIES FOR DECADES. ACCOUNTABILITY CANNOT WAIT. DO NOT LEAVE IT UP TO LASD TO HOLD THEMSELVES ACCOUNTABLE. PASS THIS MOTION. THANK YOU.

EXECUTIVE OFFICER: THANK YOU. NEXT SPEAKER, PLEASE.

CRYSTAL CHAVEZ: CRYSTAL CHAVEZ WITH COUNCIL OF CONTRACT. WE URGE THE BOARD OF SUPERVISORS TO PASS THIS MOTION AND TAKE SERIOUSLY THE LONGSTANDING DOCUMENTED CONCERNS SURROUNDING DEPUTY GANGS AND SECRETIVE SUBGROUPS WITHIN LASD. THIS IS



THE BOARD OF
SUPERVISORS

1 ABOUT PROTECTING OUR COMMUNITIES, STRENGTHENING
2 ACCOUNTABILITY, AND REBUILDING TRUST. NOT ONLY HAVE MILLIONS
3 ALREADY BEEN SPENT ON SETTLEMENTS, BUT WHEN ORGANIZED GROUPS
4 WITHIN A LAW ENFORCEMENT AGENCY ARE ASSOCIATED WITH EXCESSIVE
5 FORCE, MISCONDUCT, RETALIATION, OR CODE OF SILENCE, THE
6 CONSEQUENCES REACH FAR BEYOND INDIVIDUAL INCIDENTS. THEY
7 AFFECT FAMILIES, NEIGHBORHOODS, AND THE TRUST BETWEEN OUR
8 COMMUNITIES AND THOSE SWORN TO PROTECT THEM. ACCOUNTABILITY IS
9 NOT ANTI-LAW ENFORCEMENT. IT IS WHAT MAKES LAW ENFORCEMENT
10 LEGITIMATE. OUR COMMUNITIES DESERVE FAIRNESS, SAFETY, AND
11 CONSTITUTIONAL POLICING. WE URGE YOU TO ACT, NOT LATER, NOT
12 AFTER ANOTHER TRAGEDY, BUT NOW.

13
14 **EXECUTIVE OFFICER:** THANK YOU. WE WILL NOW GO TO REMOTE
15 CALLERS. WE'LL CONTINUE WITH THE IN-PERSON SPEAKERS. NEXT
16 SPEAKER, PLEASE BEGIN.

17
18 **TERENCE KEEL:** HI, MY NAME IS PROFESSOR TERENCE KEEL, UCLA. I
19 WANT TO COMMEND SUPERVISOR MITCHELL FOR YOUR COURAGE FOR THIS
20 MOTION. IN THE 1980S, LOS ANGELES INTRODUCED ITS FIRST GANG
21 INJUNCTION, AND IT WAS BASED ON ONE VERY SIMPLE PRINCIPLE THAT
22 ORGANIZATIONS THAT THREATEN PUBLIC SAFETY MUST BE REELED IN BY
23 THE LAW. FOR NEARLY 40 YEARS, HIS COUNTY HAS USED THIS
24 PRINCIPLE, THIS TOOL, TO REEL IN GANG ORGANIZATIONS ALL
25 THROUGHOUT OUR STREETS, BUT THERE'S BEEN ONE GLARING



THE BOARD OF
SUPERVISORS

1 EXCEPTION, SHERIFF-DEPUTY GANGS INSIDE OF LASD. THESE
2 ORGANIZATIONS HAVE OPERATED AT LEAST SINCE THE 1960S. BECAUSE
3 OF THIS EXCEPTION, COUNTLESS LIVES HAVE BEEN LOST AND
4 TERRORIZED, LIVES LIKE JOHN HORTON AND JOSEPH PEREZ. THIS IS
5 THE MORAL PARADOX FACING THIS BOARD RIGHT NOW. LOS ANGELES HAS
6 USED THE LAW TO REEL IN CIVILIAN GANGS, BUT IT HAS REFUSED TO
7 DO THIS TO REEL IN SHERIFF DEPUTY GANGS. WHY? EITHER THIS
8 BOARD HAS LOST CONTROL OF LAW ENFORCEMENT AND IS AFRAID LIKE
9 EVERYONE ELSE, OR IT BELIEVES PUBLIC SAFETY.

10
11 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

12
13 **MARCELLA ROSEN:** HELLO, MY NAME IS MARCELLA ROSEN. I'D LIKE TO
14 START OFF BY THANKING SUPERVISOR HOLLY MITCHELL FOR AUTHORIZING
15 THIS MOTION. SUPERVISOR BARGER, WHO HAS NOW WALKED AWAY WHEN
16 COMMUNITY WAS TALKING, SAID EARLIER TODAY THAT THERE ARE BAD
17 PEOPLE IN EVERY JOB. THERE ARE BAD ACCOUNTANTS, BAD LAWYERS
18 AND BAD POLITICIANS. WHAT SHE DID NOT MENTION IS THE
19 DIFFERENCE BETWEEN THOSE JOBS AND BEING A DEPUTY IS THAT
20 DEPUTIES HAVE GUNS, THEY HAVE BATONS, AND THEY HAVE QUALIFIED
21 IMMUNITY WHEN THEY COMMIT VIOLENT CRIMES. THIS COMMUNITY HAS
22 SEEN THIS HAPPEN. THEY HAVE WATCHED AS THEY THEMSELVES OR
23 THEIR LOVED ONES HAVE BEEN VICTIMIZED BY LASD AND NO
24 DISCIPLINARY ACTION WAS TAKEN. LUNA, YOU CLAIM THAT THE
25 PROBLEM WITH THIS MOTION IS THAT IDENTIFYING SPECIFIC GANGS



THE BOARD OF
SUPERVISORS

1 AND TATTOOS WOULD NARROW THE SCOPE OF DISCIPLINARY ACTION, BUT
2 THIS MOTION INCLUDES NO DISCIPLINARY MANDATES FOR INDIVIDUAL
3 GANG MEMBERS. IT REQUIRES THAT YOU NAME THE GANGS, THE
4 TATTOOS, AND BAN THEM. THE ONLY REAL PROOF THAT THIS MOTION IS
5 NECESSARY IS THE FACT THAT YOU DO NOT WANT IT TO PASS. THE
6 SHERIFF'S DEPARTMENT OPPOSES OUTSIDE OVERSIGHT WHENEVER
7 POSSIBLE.

8

9 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

10

11 **OMAR AGUIRRE:** GOOD AFTERNOON. MY NAME IS OMAR AGUIRRE. I'M THE
12 FATHER OF 22-YEAR-OLD AIR FORCE VETERAN MAXWELL AGUIRRE, WHO
13 HORRIFICALLY LOST HIS LIFE AT TWIN TOWERS CORRECTIONAL
14 FACILITY DUE TO DEPUTY MISCONDUCT. MAXWELL TRAGICALLY LOST HIS
15 LIFE, NEVER BEING CONVICTED OF ANY CRIME OF ANY KIND EVER.
16 FOLLOWING MY SON'S DEATH, THE SHERIFF'S DEPARTMENT DEPUTY
17 GANGS COLLECTIVELY FALSIFIED RECORDS, LIED, HID INFORMATION,
18 AND MADE EVERY EFFORT TO AVOID TRANSPARENCY AND
19 ACCOUNTABILITY. WE LATER DISCOVERED THAT THIS CRIMINAL COVER-
20 UP WAS NOT ACCIDENTAL AT ALL. THERE WAS A CONSERVATIVE AND
21 WELL COORDINATED EFFORT BY LOS ANGELES COUNTY SHERIFF'S DEPUTY
22 GANGS WHO CONTROLLED THE JAIL TO SWEEP DEATH AND MISCONDUCT
23 UNDER THE RUG. AT CORE ISSUE WITH SECRET DEPUTY GANGS IS WHO
24 IS IN CHARGE AND WHETHER THEY HOLD ALLEGIANCE TO THEIR OATH,
25 THE US CONSTITUTION AND THE SHERIFF'S DEPARTMENT OR DO THEY



THE BOARD OF
SUPERVISORS

1 HOLD ALLEGIANCE TO A SECRETIVE TATTOO ENGRAVED BROTHERHOOD,
2 WHICH IS NOT GOVERNED BY THE BOARD OF SUPERVISORS AND
3 CERTAINLY NOT GOVERNED BY SHERIFF LUNA? THANK YOU.

4
5 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

6
7 **CLAUDIA JEREZ:** CLAUDIA JEREZ, DPSS, DWC. SO I'M NOT GOING TO
8 UNNECESSARILY SAY A SUMMARY, BUT I WANT TO TALK ABOUT RISK
9 MANAGEMENT. CAN THERE BE PERHAPS A LIST OF RISKS POSTED IN
10 ORDER TO, OR EXAMPLES OF THE RISK. WHEN YOU'RE GOING TO TAKE A
11 RISK, IT'S IMPORTANT THAT YOU PUT EXAMPLES OF WHAT THE
12 CONSEQUENCES ARE AND WHAT TYPE OF RISK WILL DETERMINE THAT
13 THERE IS A CRIMINAL BEHAVIOR. IT SEEMS TO ME THAT THERE'S A
14 MISUNDERSTANDING AMONG YOUTH AND AMONG YOUNG PEOPLE THAT, YOU
15 KNOW, YOU TAKE A RISK AND THERE MIGHT NOT BE A CONSEQUENCE. SO
16 I THINK THAT'S VERY NECESSARY FOR YOUTH LITIGATION. I HAVE A
17 FUND FOR IT, UPDATED WITH THE NEW INFORMATION, LONG-TERM LABOR
18 TERMS, STIPULATE CONSEQUENCES, GET FULL COOPERATION, AND GET
19 THE SIGNATURES. CULTURE CHANGE MUST BE UPDATED. A CONDOM
20 RELEASE SHOULD INCLUDE ALL PARTIES. SO THERE ARE DEPUTIES AND
21 THERE'S YOU, THE CITIZEN. SO YOU HAVE A RESPONSIBILITY AS MUCH
22 AS THE DEPUTY DOES.

23
24 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.



THE BOARD OF
SUPERVISORS

1 **NICOLAS TOMSIO:** GOOD AFTERNOON, EVERYBODY. MY NAME IS NICOLAS
2 TOMSIO. I AM A RESIDENT OF WEST CARSON. HOLLY MITCHELL IS MY
3 SUPERVISOR. AND I WANT TO THANK MITCHELL FOR AUTHORIZING THIS
4 ALL-LONG OVERDUE MOTION AS DEPUTY GANGS HAVE BEEN HERE AND
5 REPORTED BACK IN 1973. SO THIS IS FIVE GENERATIONS WORTH OF
6 PAIN, SUFFERING, HARASSING. AND THE SHERIFF LUNA, IS TALKING
7 ABOUT HE IS MAKING PEOPLE SIGN PLEDGES TO BE TO BE PROMOTED,
8 BUT WHO IS THE WOMAN NEXT TO HIM? HER NAME IS HERE'S HERE SHE
9 IS RIGHT HERE APRIL TARDY SHE LEFT IN THE MIDDLE. SHE LEFT
10 LIKE 30 MINUTES AGO. WHERE IS SHE? SHE HAS A TATTOO OF THE V-
11 BOYS ON HER ANKLE. AND LOOK, LOOK, WHERE'S THE STAFF? WHERE'S
12 THE STAFF RIGHT HERE? THE OFFICE STAFF? THERE'S NOBODY.

13
14 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

15
16 **CARLOS MAGALLON:** YES. MY NAME IS CARLOS MAGALLÓN. I'M HERE TO
17 SUPPORT THIS BILL BECAUSE MY SON, I BELIEVE HE WAS MURDERED.
18 HIS NAME WAS JOSE MAGALLÓN CASTELLANOS. HE WAS MURDERED IN
19 VENTURA COUNTY JAIL. HIS DOCUMENTS ARE STILL CONFIDENTIAL.
20 IT'S BEEN NINE YEARS, SO STOP ALL THESE GANGS WITHIN THEM.
21 SINCE THEY HAVE ALL THESE GUNS, ALL THESE BATONS. I EVEN GOT
22 THREATENED BY THEM BY SAYING, DO YOU THINK YOU CAN TAKE US?
23 THERE'S 800 OF US. SO STOP IT. STOP HAVING ALL THESE GANGS
24 WITHIN YOURSELVES. YOU'RE SUPPOSED TO HELP PEOPLE, NOT HURT
25 PEOPLE. YOU'RE BURYING PEOPLE THAT YOU'RE NOT SUPPOSED TO.



THE BOARD OF
SUPERVISORS

1 THEY'RE NOT SENTENCED TO DEATH. SO WHY ARE YOU KILLING THEM?
2 YOU NEED TO BE ASHAMED OF THAT AND SUPPOSED TO BE ACCOUNTABLE
3 FOR THAT. YOU'RE SUPPOSED TO GO TO PRISON FOR KILLING
4 SOMEBODY. JUST THE WAY YOU SEND THE OTHER PEOPLE TO PRISON,
5 ALSO YOU GUYS SUPPOSED TO GO TO PRISON FOR WHEN YOU DO
6 SOMETHING.

7

8 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

9

10 **EL:** HELLO MY NAME IS EL. I'M ONE OF THE CONCERNED CITIZENS
11 FROM JANICE HAHN'S DISTRICT. GOOD AFTERNOON BOARD AND THANK
12 YOU TO SUPERVISOR MITCHELL FOR HAVING THE COURAGE TO STAND
13 AGAINST THE CRIMINALS SITTING HERE AND FESTING OUR SHERIFF'S
14 DEPARTMENT. WE MUST BE CLEAR THAT ALTHOUGH THIS MEASURE IS TOO
15 LITTLE, IT IS NOT TOO LATE. IN THE WORDS OF MARTIN LUTHER KING
16 JR., THE TIME IS ALWAYS RIGHT TO DO WHAT IS RIGHT, AND YOU
17 HAVE THE OPPORTUNITY TO DO RIGHT BY YOUR CONSTITUENTS RIGHT
18 NOW. THE RESIDENTS OF L.A. COUNTY ARE ALL VERY AWARE OF THE
19 EVIL SCOURGE VIOLATING OUR CIVIL RIGHTS FESTERING WITHIN THE
20 VERY DEPARTMENT WHO'S TASKED WITH PROTECTING OUR RIGHTS. THE
21 QUESTION IS WHY HAS IT TAKEN THE BOARD SO LONG TO CATCH UP TO
22 THE REST OF ITS CONSTITUENTS? NOT ONLY HAVE THESE DEPUTY GANGS
23 WASTED COUNTLESS LIVES AND PUBLIC FUNDS, BUT THEIR CRIMES GET
24 COVERED UP BY THIS VERY BODY VIA THE COUNTY ATTORNEY. LET US
25 BE CLEAR THAT THE DEPUTIES WHO SHOWED UP TODAY OUGHT TO BE



THE BOARD OF
SUPERVISORS

1 PRIME SUSPECTS FOR INVESTIGATION. THEY HAVE A FINANCIAL
2 INCENTIVE TO MAINTAIN THE CORRUPTION OF THIS BOARD BY WAY OF
3 ALADS. THEY KNOW THAT THE MORE FUNDING THIS BOARD AUTHORIZES,
4 THE MORE DUES ALADS RECEIVES FURTHER CONCENTRATING THE
5 CORRUPTION THAT'S WHY THEY ARE HERE TODAY NOT TO PROMOTE
6 PUBLIC SAFETY BUT TO PROTECT THEMSELVES FROM BEING HELD
7 ACCOUNTABLE FOR THEIR CRIMES WE SHOULD QUESTION WHY PUBLIC
8 OFFICERS ARE ALLOWED TO LOBBY IN UNIFORM IN THEIR OFFICIAL
9 CAPACITY AS OFFICERS INSTEAD OF CONSTITUENTS. --

10
11 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

12
13 **STEPHANIE LUNA:** HELLO MY NAME IS STEPHANIE LUNA. THANK YOU
14 SUPERVISOR MITCHELL, FOR BRINGING THIS MOTION FORTH. I'M THE
15 AUNT OF ANTHONY VARGAS. STATION CAPTAINS, DEPUTIES, AND LASD
16 REPRESENTATIVES HAVE COME TO HEAR THIS MOTION, YET THEIR
17 SILENCE LETS US KNOW WHERE THEY STAND. THE VERY CAPTAINS WHO
18 SHOULD BE SAFE POINTS OF CONTACT FOR REPORTING MISCONDUCT ARE
19 INSTEAD HERE TRYING TO INTIMIDATE THE PEOPLE WHO SPEAK OUT
20 AGAINST THEM. IF YOUR OWN DEPUTIES ARE AFRAID TO REPORT
21 MISCONDUCT THROUGH YOUR CHAIN OF COMMAND, THEN THAT CHAIN OF
22 COMMAND HAS FAILED. LASD CANNOT INVESTIGATE ITSELF, PROTECT
23 ITSELF, AND THEN ASK THE PUBLIC TO TRUST THE OUTCOME. THIS IS
24 NOT A RADICAL DEMAND. IT IS THE BARE MINIMUM THE PUBLIC
25 DESERVES. ROBERT, YOU STOOD AND YOU STAND BEFORE FAMILIES WHO



THE BOARD OF
SUPERVISORS

1 HAVE SPENT YEARS LIVING WITH THE HARM CAUSED BY LASD FAILURES.
2 YOU PROMISED ACCOUNTABILITY, YET YOUR CONTINUED COMPLICITY AND
3 WILLFUL IGNORANCE TELL A DIFFERENT STORIES CONSTITUENTS FROM
4 EVERY DISTRICT PEOPLE WHO LIVE AND WORK IN THE COMMUNITIES YOU
5 REPRESENT ARE HERE ASKING YOU THE BOARD TO TAKE ACCOUNTABILITY
6 THE SHERIFF'S DEPARTMENT ANSWERS TO THE PEOPLE OF THIS COUNTY
7 NOT TO ITSELF.

8

9 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

10

11 **JAMES NELSON:** YEAH, MY NAME IS JAMES NELSON AND I FIRST OF ALL
12 I WANT TO SAY THANK YOU HOLLY MITCHELL FOR BEING COURAGEOUS TO
13 COME UP WITH THIS MOTION AND I HOPE THE REST OF YOUR
14 COLLEAGUES BE AS COURAGEOUS. AND JANICE HAHN, I LIVE IN YOUR
15 DISTRICT. I WOULD NOT NEVER CALL THE POLICE. I DO NOT TRUST
16 THEM. IT'S TOO MUCH BEHIND ME NOT TRUSTING THEM. I KNOW TOO
17 MANY PEOPLE THAT CALL THEM, AND THE PEOPLE THAT CALL THEM END
18 UP DEAD. SO I WOULD NOT CALL THEM. I'M A VICTIM OF FLASHLIGHT
19 THERAPY. AND THIS WAS A SHOW OF INTIMIDATION. BECAUSE IF IT
20 WASN'T, THEY WOULD STILL BE HERE. YOU KNOW? AND THIS IS HOW
21 THEY PULL UP IN COMMUNITIES WITH THE SAME SHOW OF
22 INTIMIDATION. AND GANG MEMBERS SHOULD BE DOCUMENTED, JUST LIKE
23 SOMEBODY ELSE SAID, THE ONES IN OUR COMMUNITY, THEY ARE
24 DOCUMENTED. IT SHOULD NOT BE NO TWO SIDES OF A LAW WHEN WE ARE
25 ALL HUMAN THEY ARE HELD AT A HIGHER STANDARD SO THEY SHOULD BE



THE BOARD OF
SUPERVISORS

1 REALLY PENALIZED BECAUSE THEY HAVE GUNS, AS OTHERS HAVE SAID.
2 SO THANK YOU --

3

4 **EXECUTIVE OFFICER:** THANK YOU. WILL THE FOLLOWING INDIVIDUALS
5 PLEASE COME FORWARD AND STAFF WILL ASSIST YOU. JANET ASANTE,
6 INGRID MARTINEZ, ANGIE, CLAUDIA ABUNDIZ, JESS, TERESA DE JESUS
7 PONCE-ARIAS, LUIS SEFUENTES, SAHARA, MARTIN HERNADEZ, CAT,
8 JOSHUA JAHOBBA, JASMINE, DEREK M., HILDA AKE, CYNTHIA MAGALLON,
9 FAKE FRO VICTIM, NOAH MATEO, AND DEBRA ASHIM. NEXT SPEAKER,
10 PLEASE CONTINUE.

11

12 **HELEN JONES:** THANK YOU, SUPERVISOR MITCHELL, FOR BRINGING THIS
13 MOTION, AND I HOPE THE BOARD PLEASE PASS THIS MOTION BECAUSE
14 IT IS VERY NEEDED. MY NAME IS HELEN JONES I AM THE MOTHER OF
15 JOHN HORTON. THE SHERIFF'S DEPARTMENT CAN'T TRULY REFORM
16 UNLESS YOU HOLD THE DEPUTIES ACCOUNTABLE FOR THE MURDERS AND
17 THE RAPES AND THE BEATING AND THE CRIMES THAT THEY HAVE
18 ALREADY COMMITTED. THE 10TH, THE 3,000-BOY DEPUTY SHERIFF GANG
19 MEMBER, MARK ROMERO, WHO I BELIEVE HAS BEEN PROMOTED TO
20 HOMICIDE DETECTIVE AFTER KILLING MY SON, JOHN HORTON. CLIFF
21 YATES, AFTER HE RETIRED AFTER KILLING MY SON, JOHN HORTON.
22 CHRISTOPHER KIDDER WAS FIRED AND RAN TO VEGAS WITH HIS FAMILY
23 AFTER KILLING MY SON JOHN HORTON. PEN HOLLOW, WILLIAM PEN
24 HOLLOW AFTER MURDERING MY SON, AIN'T NO TELLING WHAT POSITION
25 HE IS IN TODAY. MARCH 30, 2009, MY SON JOHN HORTON WAS BEAT TO



THE BOARD OF
SUPERVISORS

1 DEATH AND ALL HIS ORGANS INCLUDING HIS LIVER, KIDNEY,
2 PANCREAS, INTESTINES, A MUSCLE IN HIS BACK, HITTING HIS HEAD.

3
4 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE. NEXT
5 SPEAKER, PLEASE.

6
7 **VANESSA PEREZ:** VANESSA PEREZ, THE MOTHER OF JOSEPH PEREZ, WHO
8 WAS BEATEN BY SEVEN LOS ANGELES COUNTY SHERIFF DEPUTIES. WE
9 KNOW THAT THESE GANGS EXIST. THEY HAVE BEEN DOCUMENTED NOT
10 ONLY BY JOURNALISTS BUT BY THE COUNTY ITSELF. FAMILIES LIKE
11 MINE HAVE BEEN TALKING ABOUT THEM FOR YEARS. WE WERE ASKING
12 YOU, THE COUNTY OF LOS ANGELES AND SHERIFF LUNA, TO EMBRACE
13 THE RESPONSIBILITY OF MOVING THIS COUNTY BEYOND SIMPLY
14 DOCUMENTING DEPUTY GANGS AND TOWARD ACTUALLY IDENTIFYING THE
15 DEPUTIES WHO BELONG TO THEM AND HOLDING THEM ACCOUNTABLE. THIS
16 CANNOT CONTINUE TO BE A CONVERSATION THAT ONLY HAPPENS BEHIND
17 DOORS. THIS IS ABOUT MY SON WHO WAS BEATEN NEARLY TO DEATH.
18 THIS IS ABOUT MOTHERS LIKE LISA VARGAS, HELEN JONES, TERRY
19 LOVETT, WHO HAVE ALL BURIED THEIR SONS DUE TO DEPUTY GANGS AND
20 SAHARA WHO HAD BURIED HER LOVED ONE. AS AN IMPACTED MOTHER, I
21 AM REMINDING YOU, SHERIFF LUNA, YOU RAN ON ERADICATING DEPUTY
22 GANGS. THIS IS YOUR OPPORTUNITY TO SHOW THE COMMUNITY THAT YOU
23 SERVE HOW SERIOUS YOU ARE ABOUT ACCOUNTABILITY, TRANSPARENCY,
24 AND ENDING THIS DEPUTY GANG CULTURE. AS JOSEPH'S MOTHER, I AM
25 COUNTING ON YOU, SHERIFF LUNA, TO UPHOLD THE WORDS YOU MADE.



THE BOARD OF
SUPERVISORS

1 YOU RAN ON YOUR ELECTION ON DEPUTY GANGS LOOK AT JOSEPH'S
2 FACE. HE'S COUNTING ON YOU AS WELL.

3

4 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

5

6 **ANTHONY ARENAS:** HI, MY NAME IS ANTHONY ARENAS LIFELONG
7 RESIDENT OF DISTRICT 3 SPEAKING IN FAVOR OF SUPERVISOR
8 MITCHELL'S MOTION, ALONGSIDE THE ROUGHLY 200 PEOPLE WHO CALLED
9 EACH OF YOUR OFFICES AND THE 436 EMAILS, BOTH OF WHICH I HAD
10 COORDINATED. THANK YOU, SUPERVISOR MITCHELL, FOR FINALLY
11 TAKING DEPUTY GANGS SERIOUSLY. AND AS SOMEONE ELSE SAID SO
12 MUCH FOR THE RESPECT THESE DEPUTIES CLAIM TO HOLD FOR THE
13 COMMUNITY, THEY TRAUMATIZED WITH HOW MANY LEFT THE ROOM.
14 SHERIFF LUNA WAS ALSO DISHONEST DURING HIS PRESENTATION WHEN
15 HE SAID OIG HAD NO REPORTS OF ISSUES PROVIDING OVERSIGHT. THAT
16 IS NOT TRUE. THE OIG HAS REPORTED TO THE CIVILIAN OVERSIGHT
17 COMMISSION OF BEING BARRED FROM PARTICIPATING IN
18 INVESTIGATIONS. SOMEONE DIED IN CUSTODY LAST FRIDAY. SOMEONE
19 DIED IN CUSTODY THE SATURDAY BEFORE THAT. AND THE SUNDAY
20 BEFORE THAT, SOMEONE DIED IN CUSTODY. AND YOU STILL WANT TO
21 CONSIDER BUILDING A REPLACEMENT FACILITY RUN BY THE SAME --

22

23 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

24

25 **ANTHONY ARENAS:** DEPARTMENT WITH NO ACCOUNTABILITY.



THE BOARD OF
SUPERVISORS

1

2 **BERKLEE DONOVAN:** MY NAME IS BERKLEE DONOVAN. I'M WITH ACLU
3 SOCAL AND A CONSTITUENT OF DISTRICT 4 AND LET ME START BY
4 SAYING I DO NOT BELIEVE IN OR ASK FOR MORE SHERIFF OR POLICING
5 IN MY COMMUNITY. WE THANK SUPERVISOR MITCHELL FOR AUTHORIZING
6 THIS MOTION AND URGE THE SUPERVISORS TO PASS IT. FIVE YEARS
7 AGO THIS MONTH, THIS BOARD PASSED ITS FIRST DEPUTY GANG
8 MOTION. THE BOARD UNDERSTOOD THEN THAT ADDRESSING DEPUTY GANGS
9 AND PROTECTING OUR BLACK AND LATINA COMMUNITIES REQUIRES
10 LEVERAGING ACCOUNTABILITY AND OVERSIGHT SYSTEMS THAT ARE
11 IMPERVIOUS TO LEADERSHIP CHANGES, DEPARTMENTAL RESTRUCTURING
12 AND CULTURAL RESISTANCE WITHIN THE SHERIFF'S DEPARTMENT. TODAY
13 THE BOARD HAS THE OPPORTUNITY TO FOLLOW THROUGH ON ITS
14 COMMITMENT. IN ADDITION TO PROVIDING A PATHWAY TO IDENTIFYING
15 DEPUTY GANGS, THIS MOTION PROVIDES THE BOARD WITH AN
16 OPPORTUNITY TO BETTER UNDERSTAND HOW ALADS AND PPOA HAVE
17 WEAPONIZED THE MEET AND CONFER PROCESS TO UNDERCUT REFORMS AND
18 INVESTIGATIONS AIMED AT UNDERSTANDING AND ADDRESSING THE
19 DEPUTY GANG CRISIS. THE BOARD IS THE ONLY BODY WITH THE
20 POLITICAL WILL AND POWER TO ADDRESS DEPUTY GANGS. HOW CAN WE
21 TRULY DO ANYTHING ABOUT DEPUTY GANGS IF SHERIFF LUNA DOESN'T
22 WANT US TO HAVE THE NAMES OR THE TATTOOS IDENTIFIED ANYWHERE?

23

24 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

25



THE BOARD OF
SUPERVISORS

1 **GABRIEL:** MY NAME IS GABRIEL. FIRST OF ALL, I WANT TO THANK
2 HOLLY J. MITCHELL FOR PUTTING TOGETHER THIS MOTION AND WILLING
3 TO HOLD LUNA AND THE SHERIFFS ACCOUNTABLE. THAT IS SOMETHING
4 THAT WE'VE BEEN WANTING. I'M IN THE DISTRICT OF HILDA SOLIS,
5 AND WE HAVE MET WITH HER AND ASKED FOR HER TO DO SOMETHING
6 ABOUT DEPUTY GANGS. AND IT'S A SHAME THAT SHE WASN'T THE ONE
7 PUTTING TOGETHER THIS MOTION, BUT HOPEFULLY SHE CAN SUPPORT
8 IT. WE'VE BEEN TOLD BY SOLIS'S STAFF THAT IF WE SEE PICTURES
9 OF RACIST LOGOS AND RACIST FOR THE PATCHY PINS THAT THE
10 SHERIFFS WEAR, THE EAST L.A. SHERIFFS WEAR, TO SEND THEM A
11 PICTURE. WELL, I WOULD SAY, YOU KNOW, IT'S NOT HERE. YOU CAN
12 GO ON THEIR INSTAGRAM. THEY PROUDLY WEAR IT. THEY HAVE FLAGS,
13 AND THEY GLADLY ADVERTISE IT. AND THEN IT'S JUST HILARIOUS
14 THAT ROBERT LUNA WANTS TO TALK ABOUT DEPUTY GANGS WHEN HE SAT
15 NEXT TO ONE FOR THREE HOURS WHO'S HIS UNDERSHERIFF, A TATTOOED
16 DEPUTY GANG MEMBER. AND WE COULD TALK ABOUT CAPTAINS, ABOUT
17 OMAR CAMACHO, DETECTIVE LEO SANCHEZ, CAPTAIN JOHN MCDONALD,
18 CAPTAIN EDMUNDO TORRES, JOE MENDEZ, AND ROBERT L. JONES.

19
20 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

21
22 **GABRIEL:** ALL DEPUTY GANG MEMBERS.

23
24 **TIGO THOMAS:** HELLO, MY NAME IS TIGO THOMAS. I'M A RESIDENT OF
25 DISTRICT 2, AND I'M STRONGLY IN FAVOR OF THIS MOTION. I'D LIKE



THE BOARD OF
SUPERVISORS

1 TO THANK YOU, SUPERVISOR MITCHELL, FOR AUTHORIZING THIS LONG
2 OVERDUE MOTION, CONTINUING TO FIGHT TO HOLD THE SHERIFF'S
3 DEPARTMENT ACCOUNTABLE FOR ITS ACTIONS AND VIOLENCE AND TAKING
4 THE FIRST STEP TOWARDS IDENTIFYING THESE GANGS AND GANG
5 MEMBERS. BLACK AND BROWN ANGELENOS HAVE SUFFERED FOR DECADES
6 BEFORE THESE COURTS, INDEPENDENT OVERSIGHT BODIES, AND
7 INVESTIGATIVE JOURNALISTS DOCUMENTED DEPUTY GANGS ASSOCIATED
8 WITH EXCESSIVE USE OF FORCE, FALSIFICATION OF REPORTS, WITNESS
9 INTIMIDATION, RETALIATION AGAINST WHISTLEBLOWERS, AND TARGETED
10 HARASSMENT OF COMMUNITY MEMBERS. THE EXISTENCE OF DEPUTY GANGS
11 WITHIN LASD IS NO SECRET. IT'S A NATIONALLY RECOGNIZED PROBLEM
12 THAT HAS COST THE COUNTY HUNDREDS OF MILLIONS OF DOLLARS AND
13 IS INFLICTED AN ENORMOUS AMOUNT OF HARM AND TRAUMA ON OUR
14 COMMUNITIES. I URGE THE BOARD TO HOLD THE LASD ACCOUNTABLE TO
15 ALL REPORT BACK TIMELINES AND REFUSE ANY ADDITIONAL FUNDING
16 WHILE THEY CONTINUE TO REFUSE TO HOLD LASD GANGS ACCOUNTABLE.

17
18 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

19
20 **ANTHONY ROBLES:** MY NAME IS ANTHONY ROBLES. I'M A RESIDENT OF
21 DISTRICT 1. JUST LAST WEEKEND WE CELEBRATED THE ANNIVERSARY OF
22 THE CHICANO MORATORIUM AT MARIACHI PLAZA AND THAT WAS TO
23 COMMEMORATE ONE INCIDENT WHERE RUBEN SALAZAR, A JOURNALIST,
24 WAS KILLED BY THE SHERIFF'S DEPARTMENT AS HE WAS DOCUMENTING
25 THE NATION'S LARGEST PROTEST AGAINST AMERICA'S IMPERIALIST WAR



THE BOARD OF
SUPERVISORS

1 AGAINST VIETNAM. AND HE WAS SHOT AND KILLED BY DEPUTIES THAT
2 COME FROM THE SAME STATION AS THE FORT APACHE STATION. AND SO
3 HOW MUCH HASN'T CHANGED SINCE THEN? IT'S BEEN OVER 50 YEARS
4 AND WE'RE STILL HERE DEALING WITH THE SAME PROBLEMS. THAT'S
5 ALSO TO SAY THERE'S ONE POWER THAT THE BOARD HAS, COMPLETE
6 POWER OVER THE SHERIFF'S DEPARTMENT, AND THAT'S OVER THE
7 BUDGET. AND THE SAME SCRUTINY AND REVIEW PROCESS THAT YOU'RE
8 PUTTING THE PROBATION DEPARTMENT THROUGH, YOU CAN DO WITH THE
9 SHERIFF'S DEPARTMENT AND STARTING TO BEGIN REAL
10 ACCOUNTABILITY. AND NOT ONLY DOES THE DEPARTMENT NEED TO BE
11 HELD ACCOUNTABLE, INDIVIDUALS NEED TO BE HELD ACCOUNTABLE.
12 JUST LIKE I'VE BEEN PUT ON GANG DATABASES WITHOUT ANY
13 EVIDENCE.

14
15 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

16
17 **ANTHONY ROBLES:** WE STATE THE TRUTH --

18
19 **JANET ASANTE:** HI, MY NAME IS JANET ASANTE. I LEAD THE JUSTICE
20 L.A. COALITION. I'M ALSO CAMPAIGN AND POLICY MANAGER FOR
21 DIGNITY AND POWER NOW. AND I THINK WHAT ALL OF THE PREVIOUS
22 SPEAKERS HAVE SAID IS VERY TRUE. THANK YOU TO SUPERVISOR
23 MITCHELL FOR BRINGING FORTH THIS MOTION AND ACTUALLY
24 PARTICIPATING WITH COMMUNITY TO MAKE CHANGES THAT WE WANT TO
25 SEE. I SEE JOSEPH PEREZ'S NAME IN THE MOTION. I SEE SO MANY OF



THE BOARD OF
SUPERVISORS

1 THE THINGS THAT I HEAR AND EXPERIENCE FROM PEOPLE IN THE
2 COMMUNITY ARE ACTUALLY A PART OF THIS MOTION AND I KNOW THAT
3 WE REACHED OUT TO OTHER OFFICES, BUT I ENCOURAGE YOU ALL TO
4 MODEL THAT SAME POLICY MOVING FORWARD. AND AS OTHER SPEAKERS
5 SAID, YES, THIS BOARD DOES HAVE THE ONUS TO DO SOMETHING ABOUT
6 DEPUTY GANGS. AND THAT'S GOING TO BE IN THE FORM OF THE
7 SUPPLEMENTAL BUDGET AND EVERY BUDGET HEREAFTER. WE SHOULD NOT
8 BE LOOKING AT ADDITIONAL FACILITIES TO GIVE TO A DEPARTMENT
9 THAT CONTINUES TO HARBOR DEPUTY GANGS. WE WERE JUST AT MEN'S
10 CENTRAL JAIL THIS WEEKEND, AS WE DO THROUGH MANY WEEKENDS AT
11 FREEDOM HARVEST, AND I SEE PEOPLE COMING OUT OF THERE BEING
12 RELEASED, BEING BRUTALIZED WITH THE BRUISES THERE, AND THEY'RE
13 JUST TRYING TO MAKE IT TO THEIR NEXT DESTINATION. THEY CAN'T
14 BE HERE WITH US, SO THAT'S WHY WE'RE HERE. AND WHEN WE FIGHT,
15 WE WIN. WE KNOW THAT YOU OWE THE COMMUNITY MONEY THAT'S
16 CURRENTLY GOING TOWARDS DEPUTY GANGS SO WE NEED TO GIVE IT
17 BACK.

18
19 **EXECUTIVE OFFICER:** NEXT SPEAKER PLEASE.

20
21 **JESS SPRINGER:** HELLO, MY NAME IS JESS SPRINGER. I LIVE IN THE
22 1ST DISTRICT.

23
24 **JESS SPRINGER:** I'M STRONGLY IN FAVOR OF THIS MOTION. IT
25 SOUNDED LIKE THE SHERIFF AGREES THAT THERE'S A SIGNIFICANT



THE BOARD OF
SUPERVISORS

1 PROBLEM BUT WOULD RATHER WAIT UNTIL GROUPS OF TWO OR MORE
2 DEPUTIES ENACT HARM TO TAKE ACTION AND WOULD PREFER BROAD
3 POLICY THAT LACKS DEFINITION THAN TO ACT WITH PROACTIVE
4 PRECISION ON IDENTIFYING THESE GROUPS. I BELIEVE THAT VOTING
5 TO PASS THIS MOTION IS THE BARE MINIMUM IN FULFILLING YOUR
6 RESPONSIBILITIES AS THE BOARD OF SUPERVISORS WITH ANY
7 INTEGRITY. IF AN INDEPENDENT AUTOPSY SHOWED YOUR CHILD HAD
8 BEEN BEATEN TO DEATH, WOULDN'T YOU WANT TO UNCOVER THE
9 ORGANIZED GROUPS THAT ARE PERPETUATING CRIME? I CANNOT FATHOM
10 VOTING TO STAND IN THE WAY OF THAT. LET'S BE REAL ABOUT WHAT
11 THIS MOTION IS. THIS MOTION IS SIMPLY THE COUNTY CARING ENOUGH
12 TO FIND OUT WHAT'S HAPPENING WHEN WE KNOW PEOPLE ARE BEING
13 BRUTALIZED, HARASSED, AND DYING. IT DOESN'T NAME NAMES, PUNISH
14 ANYONE, RELEASE FOOTAGE, OR STOP A DOLLAR OF SPENDING. WE CAN
15 TALK ABOUT GOOD AND BAD APPLES, BUT YOU ARE ABLE TO TAKE
16 ACTION NOW. DELAYING PASSING THIS MOTION IS WILLFULLY ALLOWING
17 MORE DEATHS AND INJUSTICE FROM THE STATE AND NOW THAT'S ON
18 YOU.

19
20 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

21
22 **ANGIE:** HI, MY NAME IS ANGIE. MY PERSON IS MELISSA SANCHEZ.
23 WHAT HAPPENS WHEN THE PEOPLE WHO ARE SUPPOSED TO PROTECT THE
24 COMMUNITY BECOME THE PEOPLE THAT THE COMMUNITY IS AFRAID OF?
25 WHEN WE TALK ABOUT GANGS IN LOS ANGELES, WE ALSO HAVE TO TALK



THE BOARD OF
SUPERVISORS

1 ABOUT THE RELATIONSHIP BETWEEN COMMUNITIES AND THE LAPD. GANG
2 VIOLENCE HAS CAUSED REAL HARM TO FAMILIES AND NEIGHBORHOODS,
3 BUT AGGRESSIVE POLICING HAS ALSO CREATED FEAR AND MISTRUST IN
4 MANY COMMUNITIES. THERE HAVE BEEN DOCUMENTATION CASES AND
5 ALLEGATIONS OF EXCESSIVE FORCE, RACIAL PROFILING, AND POLICE
6 MISCONDUCT. WHEN OFFICERS ARE UNNECESSARY OR BRUTAL FORCE, IT
7 CAN MAKE PEOPLE FEEL LIKE THE SYSTEM THAT'S SUPPORTED TO
8 PROTECT THEM INSTEAD OF TARGETING THEM. I'M A GANG MEMBER AND
9 WE GET RICO-AG, WE GET INDICTED. HOW COME THESE [EXPLETIVE]
10 ARE NOT INDICTED? HOW COME THEY DON'T GET THE RICO-AG? FOR ALL
11 THE MURDERS THEY'RE ABLE TO CAUSE. IF WE COULD DO IT AND WE
12 GET INDICTED, WHY CAN'T THEY? THEY'RE SUPPOSED TO BE HUMAN AND
13 THEY'RE PROTECTING --

14
15 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

16
17 **MARTIN HERNANDEZ:** HELLO, MY NAME IS MARTIN HERNANDEZ. I
18 SUPPORT THIS MOTION. I GREW UP IN EAST LOS ANGELES AND I STILL
19 LIVE IN THE AREA. I WANT TO THANK MS. MITCHELL FOR BRINGING
20 THIS TO THE FLOOR. I KNOW SOMEONE WHO WORKED FOR THE
21 ASSOCIATION FOR LOS ANGELES DEPUTY SHERIFFS FOR DECADES. WHEN
22 THEY WERE BEING INTERVIEWED AT THE FIRST, THEY WERE TOLD THAT
23 THEY'D HEAR ABOUT DEPUTIES ENGAGING IN ABUSIVE BEHAVIOR AND
24 MISCONDUCT AGAINST THE PUBLIC AS WELL AS THEIR OWN FAMILY
25 MEMBERS. BUT THEY WERE TOLD THAT ALAD'S JOB WAS TO PROTECT ITS



THE BOARD OF
SUPERVISORS

1 MEMBERS, WHICH THEY'VE BEEN DOING VERY WELL APPARENTLY FOR A
2 LONG TIME NOW. SO THE SHERIFFS AND ALADS CONTINUE TO WORK TO
3 DO JUST THAT, PROTECT THEIR MEMBERS. AS SUCH, IT'S DIFFICULT
4 TO BELIEVE THAT THE LOS ANGELES SHERIFF'S DEPARTMENT CAN BE
5 TRUSTED TO HOLD THEMSELVES ACCOUNTABLE. AND THIS MOTION WILL
6 HELP TO DO THAT SO THAT THE TAXPAYERS WON'T BEAR THE BRUNT OF
7 THE ACTIONS OF OUR DEPUTIES THAT TAKE ADVANTAGE OF OUR
8 COMMUNITY. THANK YOU VERY MUCH.

9

10 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

11

12 **KAT:** HI, I'M KAT, AND I'M STRONGLY IN FAVOR OF THIS MOTION. I
13 WANT TO TAKE A MOMENT TO RECOGNIZE THE FAMILIES. I THINK IT'S
14 REALLY IMPORTANT, AS HOLLY J. MITCHELL MENTIONED, THIS
15 DISPROPORTIONATELY IMPACTS COMMUNITIES THAT ARE BLACK, BROWN,
16 PEOPLE WHO ARE IN MENTAL HEALTH CRISIS, PEOPLE WHO ARE
17 UNHOUSED, AND PEOPLE WHO ARE STILL EXPERIENCING THIS WHO ARE
18 INCARCERATED CURRENTLY. I WANT TO NAME JOSEPH PEREZ, JOHN
19 HORTON, ANTHONY VARGAS, JELANI LOVETT, AND MANY OTHER NAMES
20 WHO WE MAY NEVER KNOW WHO'VE LOST THEIR LIVES OR BEEN VICTIMS
21 OF DEPUTY GANG VIOLENCE. AND THIS IS, AS HAS BEEN MENTIONED
22 SEVERAL TIMES, THIS IS WELL DOCUMENTED. AND YOU MENTIONED
23 TODAY THAT THE MISCONDUCT HAS GONE DOWN, BUT AGAIN, AS A
24 NUMBER OF PEOPLE HAVE MENTIONED, THIS IS YOU INVESTIGATING
25 YOURSELVES. THIS IS ALSO THESE INTIMIDATION TACTICS KEEP



THE BOARD OF
SUPERVISORS

1 PEOPLE FROM COMING FORWARD ABOUT THESE THINGS THAT HAPPEN. SO
2 THESE NUMBERS, LIKE YOUR LITTLE PRESENTATION THAT WAS NOT ON
3 THE AGENDA --

4

5 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

6

7 **JOSHUA DUCOBO:** HELLO, MY NAME IS JOSHUA DUCOBO FOR THE RECORD.
8 EARLIER WE WERE SHOWING NUMBERS, RAW TOTALS VERSUS ACTUAL
9 RATE. WE WERE SHOWN THAT THE OVERALL USE OF FORCE INCIDENTS
10 HAVE DECLINED SINCE 2022, AND OF COURSE THAT'S WELCOMED. BUT
11 RAW TOTAL DOESN'T TELL THE WHOLE STORY. LASD'S OWN DATA SHOWS
12 THAT STOPS IN PUBLIC CONTENT HAVE DECLINED, HAVE ALSO DECLINED
13 IN THAT TIME. SO THE REAL QUESTION IS WHAT IS THE RATE PER
14 1,000 DEPUTY CONTACTS AND HAS THAT RATE ACTUALLY DECLINED? YOU
15 ALSO HAVE SOMETHING CALLED LOWER-LEVEL FORCE INCREASE, WHICH
16 I'M NOT SURE WHAT A LOWER LEVEL WOULD BE. AND THERE'S ANOTHER
17 PIECE THAT DESERVES SCRUTINY. WHILE OVERALL FORCES DECLINE,
18 THE DEPARTMENT'S OWN REPORTING SHOWS THAT LOWER-LEVEL NON-
19 CATEGORIZED USES OF FORCES INCREASED 64% FROM 2021 TO 2025.
20 THAT MATTERS BECAUSE DECLINING TOP-LINE NUMBERS CAN CONCEAL
21 CHANGES IN HOW INCIDENCES ARE BEING CATEGORIZED. SO THE PUBLIC
22 NEEDS TO KNOW WHAT TYPE OF FORCE THAT IS. YEAH, I GUESS I'LL
23 LEAVE IT WITH THAT. THANK YOU.

24

25 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **TERESA DE JESUS PONCE ARIAS:** [SPEAKING IN SPANISH]

3

4 **INTERPRETER:** GOOD AFTERNOON. MY NAME IS TERESA DE JESUS PONCE
5 ARIAS. I AM A BIOLOGICAL PARENT AND A GUARDIAN OF LUCY PONCE.
6 MY DAUGHTER IS A MIRACLE OF LIFE. SHE WEIGHED 2 POUNDS AND 11
7 OUNCES. SHE WAS BORN AT SEVEN MONTHS AND TWO MONTHS SHE WAS IN
8 THE INCUBATOR. AND THAT'S WHY SHE HAS THE DISABILITY OF
9 INTELLECTUAL CEREBRAL PALSY. SHE HAS PROBLEMS OF LEARNING AND
10 LANGUAGE AND SHE ISN'T ABLE TO UNDERSTAND THINGS AS EASILY. MY
11 DAUGHTER WAS ABUSED BY A SHERIFF WHOSE NAME IS CHRISTIAN
12 MORALES. THIS JONATHAN ABUSED MY DAUGHTER. IT WAS A CRIME FOR
13 SEXUAL ABUSE. HE TOOK HER TO A HOTEL AND HE DID THE DAMAGE
14 THERE. AND HE SENT VIDEOS, PORNOGRAPHIC VIDEOS OF HIS BODY.
15 AND ALSO [EXPLETIVE] VIDEOS. EXPLICIT.

16

17 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

18

19 **SAHARA:** HI, MY NAME IS SAHARA. I LOST MY LOVED ONE QUENTIN
20 THOMAS INSIDE A TWIN TOWERS CORRECTIONAL FACILITY AFTER HE WAS
21 HOUSED THERE FOR LESS THAN 48 HOURS. IF IT WASN'T FOR ME BEING
22 ABLE TO GET AN INDEPENDENT AUTOPSY DONE, I WOULD HAVE NEVER
23 KNOWN THAT THE SHERIFF'S DEPARTMENT AND THE COUNTY CORONERS
24 TRIED TO COVER UP HIS MURDER BY GETTING RID OF HIS BRAIN
25 WITHOUT NOTIFYING US. WE ARE HERE EVERY TUESDAY, ALMOST EVERY



THE BOARD OF
SUPERVISORS

1 TUESDAY FIGHTING FOR THE BASIC NECESSITIES OF OUR COMMUNITIES.
2 DON'T LET THIS SUDDEN SHOW OF FORCE FOOL YOU. WE DON'T SEE THE
3 SHERIFFS COMING UP WHEN OUR FAMILIES ARE CRYING OUT FOR
4 JUSTICE. WE DON'T SEE THEM SHOWING UP WHEN OUR FAMILIES ARE
5 TRYING TO FIND THE MONEY TO BURY THEIR LOVED ONE. BUT THE
6 MOMENT WE TALK ABOUT HOLDING THESE DEPUTY GANGS ACCOUNTABLE,
7 SUDDENLY THEY CLOSE RANKS AND THEY SHOW UP AND FORCE TO
8 PROTECT THEIR OWN. THAT SPEAKS VOLUMES. TWENTY-NINE PEOPLE
9 THIS YEAR HAVE DIED IN THEIR CUSTODY. TWENTY-NINE MORE
10 FAMILIES ARE FORCED TO LIVE AND SUFFER WITH THE TRAUMA AND THE
11 GRIEF THAT THIS FORCE INFLICTS UPON THESE FAMILIES. THE MOMENT
12 THAT WE HAVE TO FIGHT TOOTH AND NAIL JUST TO GET AN OUNCE OF
13 ACCOUNTABILITY, IT'S NOT RIGHT.

14
15 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

16
17 **SAHARA:** ANYBODY AGAINST THIS MOTION IS FOR THE SHERIFF'S
18 DEPARTMENT AND NOT FOR THE PEOPLE.

19
20 **CYNTHIA MAGALLON:** I'M ASKING THE BOARD OF SUPERVISORS TO
21 ADDRESS THIS GROWING ISSUE CONCERNING DEPUTY GAINS AND
22 DEPUTANT VIOLENCE. MY BROTHER JOSE MAGALLON WHO DIED IN THE
23 VENTURA COUNTY JAIL FACILITY HAS A PROPOSED AMEND PROTECTIVE
24 ORDER IN THE FEDERAL LITIGATION. THE DOCUMENT SPECIFICALLY
25 IDENTIFIES THE SHERIFF'S INVESTIGATION, MEDICAL EXAMINER, AND



THE BOARD OF
SUPERVISORS

1 AUTOPSY RECORDS, TOXOLOGY RECORDS, JAIL CUSTODY RECORDS, AND
2 AUDIO VIDEO RECORDINGS CONCERNING MY BROTHER AS CATEGORIES OF
3 INFORMATION THAT MAY INVOLVE CONFIDENTIAL MATERIAL. IF THE
4 COUNTY IS RELYING ON THE PROTECTIVE ORDER, I ASK THE COUNTY TO
5 IDENTIFY THE PACIFIC PROVISION THAT PROHIBITS DISCLOSURE TO MY
6 FAMILY AND EXPLAIN WHETHER THE MATERIAL HAS ACTUALLY BEEN
7 DESIGNATED CONFIDENTIAL. IF THE COUNTY IS RELYING ON DIFFERENT
8 STATUTES, PRIVILEGE, PRIVACY, EXEMPTION, COURT ORDER, OR OTHER
9 LEGAL AUTHORITY, I'M ASKING THE COUNTY TO IDENTIFY THAT
10 AUTHORITY RATHER THAN SIMPLY REFERRING TO THE PROTECTIVE
11 ORDER.

12
13 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

14
15 **DEBORAH ASCHHEIM:** MY NAME IS DEBORAH ASCHHEIM AND I LIVE IN
16 SUPERVISOR BARGER'S DISTRICT. SO I DO WANT TO CONFIRM THAT WE
17 CARE AS MUCH IN DISTRICT 5 ABOUT LAW ENFORCEMENT
18 ACCOUNTABILITY AND MISCONDUCT AS WE DO ABOUT PUBLIC SAFETY.
19 I'M AN ARTIST AND I MAKE ARTWORK FOR FAMILIES IMPACTED BY LAW
20 ENFORCEMENT VIOLENCE. ONE FAMILY TOLD ME THAT WHEN THEY CALLED
21 911 FOR MENTAL HEALTH SUPPORT FOR THEIR LOVED ONE, ONE PERSON
22 IN THEIR FAMILY WAS HAVING A MENTAL HEALTH CRISIS. BUT NOW
23 EVERYBODY IN THEIR FAMILY IS SUFFERING A MENTAL HEALTH CRISIS.
24 WHEN WE CAN'T TRUST THAT ARMED, UNIFORMED OFFICERS ARE NOT
25 MEMBERS OF A CRIMINAL ORGANIZATION, THAT'S A COMMUNITY-WIDE



THE BOARD OF
SUPERVISORS

1 MENTAL HEALTH CRISIS. SUPERVISOR SOLIS, I KNOW THIS IS A
2 REALLY IMPORTANT ISSUE TO YOU, BECAUSE YOU ORGANIZED A MENTAL
3 HEALTH FAIR AT BELVEDERE PARK WITH MY FRIEND HILDA PEDROZA
4 WHOSE BROTHER WAS ALSO GUNNED DOWN IN FRONT OF HIS WHOLE
5 FAMILY BY LASD SHERIFF GANGS. SO I JUST WANT TO SAY THAT WE
6 NEED TO BE ABLE TO TRUST THE POLICE IT'S A MORAL ISSUE BUT
7 IT'S ALSO A MENTAL HEALTH ISSUE FOR OUR WHOLE COMMUNITY. THANK
8 YOU.

9

10 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

11

12 **INGRID MARTINEZ:** MY NAME IS INGRID. I'M FROM DISTRICT 3. THANK
13 YOU TO SUPERVISOR MITCHELL FOR THIS LONG OVERDUE MOTION AND
14 FOR TAKING THE FIRST STEPS OF HOLDING THE SHERIFF'S DEPARTMENT
15 ACCOUNTABLE. WHILE THIS MOTION WILL PUBLICLY IDENTIFY AND LIST
16 RECOGNIZED DEPUTY GANGS, IT WILL NOT IDENTIFY DEPUTIES WHO ARE
17 MEMBERS OF OR ARE ASSOCIATED WITH LASD GANGS. IT WILL NOT
18 OBLIGE LASD TO HAND OVER CRITICAL EVIDENCE TO THE FAMILIES
19 AFFECTED BY DEPUTY GANG VIOLENCE AND IT WOULD NOT BRING THEM
20 JUSTICE. DEPUTY GANGS OFTEN BRUTALIZE AND EVEN KILL L.A.
21 COUNTY RESIDENTS. AND WE ALL KNOW THAT THE COUNTY JAILS ARE
22 BREEDING GROUNDS FOR THIS VIOLENCE. THE DISTRICT ATTORNEY'S
23 OFFICE OFTEN REFUSES TO PROSECUTE THESE CASES, LEAVING
24 FAMILIES TO FILE CIVIL LAWSUITS. ACCOUNTABILITY CANNOT STOP
25 HERE. STOP THE OVERLOADED SHERIFF'S BUDGET. THANK YOU.



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

3

4 **HILDA:** GOOD AFTERNOON, SUPERVISORS. MY NAME IS HILDA. WHAT
5 WE'VE HEARD TODAY REINFORCES EXACTLY WHY THIS MOTION IS
6 NECESSARY. ACCOUNTABILITY CANNOT DEPEND ON WHETHER THE
7 INSTITUTION BEING ASKED TO ACCOUNT FOR ITSELF AGREES WITH THE
8 EVIDENCE, THE TERMINOLOGY, OR THE NEED FOR GREATER OVERSIGHT.
9 IF EXISTING PROCESSES, AS LUNA HAS NAMED, WERE SUFFICIENT,
10 COMMUNITIES WOULD NOT STILL BE ASKING THE SAME QUESTIONS
11 DECADES LATER. ALTHOUGH THIS MOTION IS NOT THE END OF
12 ACCOUNTABILITY, IT DOES NOT IDENTIFY INDIVIDUAL DEPUTIES LIKE
13 MY COLLEAGUES HAVE SAID OR REPAIR THE HARM FAMILIES HAVE
14 EXPERIENCED, BUT IT DOES SOMETHING NECESSARY. IT CREATES AN
15 OFFICIAL RECORD, REQUIRES GREATER TRANSPARENCY, AND BEGINS TO
16 REMOVE THE PROTECTION THAT SECRECY PROVIDES. THIS MATTERS
17 BECAUSE IT MOVES ACCOUNTABILITY BEYOND THE DISCRETION OF LASD.
18 IT REQUIRES PUBLIC IDENTIFICATION, REPORTING, OVERSIGHT, AND
19 CONSEQUENCES FOR NONCOMPLIANCE. PASS ITEM 20. ENFORCE EVERY
20 DEADLINE. MAKE SURE THAT THIS TIME THE PUBLIC CAN ACTUALLY
21 MEASURE WHETHER CHANGE AS A CALL. THANK YOU.

22

23 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

24

25 **JASMINE:** HI, MY NAME IS JASMINE. I'M A CONSTITUENT OF DISTRICT



THE BOARD OF
SUPERVISORS

2 AND I'M STRONGLY IN FAVOR OF THIS MOTION. THANK YOU TO
SUPERVISOR MITCHELL FOR BRINGING IT FORTH. IT WAS MENTIONED
THAT THE HISTORY OF LASD GANGS IS COMPLICATED, SO I'M GOING TO
MAKE IT SIMPLE. BLACK AND BROWN ANGELENOS HAVE SUFFERED FOR
DECADES. THE EXISTENCE OF DEPUTY GANGS WITHIN LASD IS NOT A
SECRET. LET'S STOP FUNDING SHERIFF GANGS. LASD HAS LOST TRUST.
THAT'S WHY THERE ARE SO MANY LAWSUITS FOR VIOLATING THE
CONSTITUTION. THEY CONTINUE TO ILLEGALLY BLOCK INVESTIGATIONS.
AND LET'S NAME THE NAMES OF THE FAMILIES WHO'VE LOST LOVED
ONES. JOSEPH PEREZ, JOHN HORTON, ANTHONY VARGAS, JELANI
LOVETT. THANK YOU.

EXECUTIVE OFFICER: THANK YOU. WE WILL NOW GO TO OUR REMOTE
CALLERS. DEANNA BROCK, YOUR LINE IS OPEN. PLEASE BEGIN.
DEANNA, YOUR LINE IS OPEN.

DEANNA BROCK: HI, I'M DEANNA BROCK. I DO RECOGNIZE SOME
PROGRESS HAS BEEN MADE WITH ISSUES OF GANGS UNDER SHERIFF
LUNA, BUT LASD SHOULD WELCOME AND SUPPORT THIS MOTION TO SHOW
SINCERITY IN WANTING TO RID THE DEPARTMENT OF DEPUTY GANGS.
DEPUTY GANGS ARE A WELL-KNOWN PROBLEM THAT COSTS THE COUNTY
BILLIONS OF DOLLARS. I URGE THE BOARD TO HOLD LASD ACCOUNTABLE
BY PASSING THIS MOTION. GANGS HAVE BEEN LINKED TO PATTERNS OF
EXCESSIVE FORCE. LASD CANNOT BE TRUSTED TO HOLD THEMSELVES
ACCOUNTABLE. THEY CONTINUE TO ILLEGALLY BLOCK INVESTIGATIONS



THE BOARD OF
SUPERVISORS

1 INTO THEIR MISCONDUCT AND DENY LEGAL SUBPOENAS BECAUSE THE
2 INFORMATION WOULD CONFIRM THAT THIS DEPARTMENT REGULARLY
3 FALSIFIES REPORTS OF THEIR OWN CRIMINAL ACTIVITY. MY SON
4 EMMETT BROCK WAS A VICTIM OF EXCESSIVE FORCE IN FEBRUARY OF
5 2023 AT THE NORWALK STATION. THEY INVESTIGATED THEMSELVES,
6 DETERMINED THERE WAS NO EXCESSIVE FORCE. ONLY WHEN THE FBI GOT
7 INVOLVED DID THE TRUTH COME OUT THAT THERE WERE EIGHT
8 PERSONNEL FROM THE NORWALK STATION INVOLVED IN THE COVER-UP.
9 JOSEPH PEREZ WAS BEAT ALMOST TO DEATH SIX YEARS AGO AND STILL
10 NO ONE IS HELD ACCOUNTABLE. THIS MOTION --

11
12 **EXECUTIVE OFFICER:** THANK YOU. REBECCA ARVIZU, YOUR LINE IS
13 OPEN. PLEASE BEGIN.

14
15 **REBECCA ARVIZU:** MY NAME IS REBECCA ARVIZU. I'M AN ATTORNEY AND
16 FORMER ACLU SOCAL BOARD MEMBER WHO LIVES IN THE 3RD DISTRICT
17 WITH THE LOST HILLS SHERIFF DEPARTMENT. I HAVE BEEN HARASSED
18 FOR THE PAST THREE YEARS SINCE I SUBMITTED A COMPLAINT TO THE
19 OVERSIGHT COMMISSION ABOUT ALADS WHEN THEY LAUNCHED A
20 MISINFORMATION CAMPAIGN ABOUT THE MARCH 2023 COC REPORT LYING
21 THAT ONE OF THE REQUIREMENTS IS FOR DEPUTIES TO BE ROTATED
22 EVERY FIVE YEARS. SHERIFF LUNA JUST LIED TO THE BOARD STATING
23 THAT ALL CONTRAST CITIES SENT A LETTER TO THE BOARD SUPPORTING
24 THE ALADS LIE. THE CITY OF AGOURA HILLS DID NOT SEND THE
25 LETTER, BUT THEIR HARASSMENT AGAINST ME HAD BEEN ONGOING. AS



THE BOARD OF
SUPERVISORS

1 LATE AS LAST WEEK, THEY SURROUNDED MY PROPERTY WITH FOUR OF
2 EIGHT SUVS, EVEN PULLED INTO MY DRIVEWAY WHEN THEY WERE
3 LOOKING FOR ONE BLACK MAN IN MY MOSTLY WHITE NEIGHBORHOOD.

4
5 **EXECUTIVE OFFICER:** THANK YOU. CALLER, WITH PHONE NUMBER ENDING
6 IN 7489, YOUR LINE IS OPEN. PLEASE STATE YOUR NAME AND BEGIN.

7
8 **KRISTEN FLORES:** HI, MY NAME IS KRISTEN FLORES, AND I AM A
9 RESIDENT OF SUPERVISOR MITCHELL'S DISTRICT, AND I SUPPORT THIS
10 MOTION. AT A TIME WHEN PUBLIC TRUST IN POLICY AND GOVERNMENT
11 IS SO LOW, WHEN EVERYDAY ANGELENOS ARE DYING IN THE STREETS
12 AND IN THE JAILS, YOU SHOULD BE ENSURING THAT YOU'RE DOING
13 EVERYTHING YOU CAN TO PROVE YOU'RE TRUSTWORTHY. SHERIFF LUNA
14 COMMENTS ABOUT HOW PERSONALLY HE'S TAKING THIS MAKE NO SENSE.
15 IF ANY INSTITUTION I WORKED FOR WAS PROVEN TO BE ACTIVELY
16 ENGAGING IN THE TYPE OF VIOLENCE, INTIMIDATION, AND REPEATED
17 COVER-UP THAT LASB GANGS HAVE, I WOULD BE MORE THAN HAPPY TO
18 SUPPORT EXTERNAL OVERSIGHT AND INVESTIGATIONS INTO ENSURING
19 THAT WE ERADICATED THOSE IN OUR RANKS AND PROVE TO COMMUNITIES
20 THAT WE WERE TRUSTWORTHY, ESPECIALLY IF I BELIEVED IT WAS ONLY
21 A FEW BAD APPLES. AN INTERNAL INVESTIGATION CANNOT BE
22 CONSIDERED WHEN LASD GANGS HAVE CAUSED MULTIPLE LAWSUITS
23 AGAINST THE COUNTY FROM STATE AND FEDERAL AGENCIES AND
24 RESPECTIVE LEGAL ORGANIZATIONS. THIS MOTION DOESN'T EVEN CAUSE
25 ERADICATION OF THE GANGS, IT'S JUST IDENTIFICATION. IT IS ONE



THE BOARD OF
SUPERVISORS

1 FIRST AND LATE STEP TOWARD JUSTICE AND ACCOUNTABILITY FOR
2 FAMILIES. THANK YOU.

3
4 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER ENDING
5 IN 8724, YOUR LINE IS OPEN. PLEASE STATE YOUR NAME AND BEGIN.

6
7 **GRACE:** HI. MY NAME IS GRACE. I'M A MEMBER OF THE JLA COALITION
8 AND I STRONGLY SUPPORT THIS MOTION. I THINK IT'S RIDICULOUS
9 THAT THE SHERIFF'S DEPARTMENT IS BALKING AT THESE EXTREMELY
10 BASIC REQUESTS TO JUST MAKE THE EXISTENCE OF DEPUTY GAINES
11 PUBLIC KNOWLEDGE AND TO ESTABLISH EXTERNAL OVERSIGHT. IF YOU
12 DON'T HAVE ANYTHING TO HIDE THEN WHY NOT LIFT THE VEIL? MANY
13 OF THE CONVERSATIONS THIS BOARD HAS ABOUT HOW TO DISTRIBUTE
14 FUNDING IN THE COUNTY ARE FALSE CHOICES. WE SHOULDN'T BE HERE
15 DEBATING WHICH SAFETY NET HOSPITALS GET ADDITIONAL FUNDING OR
16 WHERE THE MONEY TO EXPAND ODR SHOULD COME FROM WHEN WE ALLOW
17 DEPUTY GANGS AND VIOLENCE TO FESTER AND CONSUME MASSIVE
18 AMOUNTS OF TAXPAYER DOLLARS. AND IN ADDITION TO THESE FUNDING
19 ISSUES, TO REFUSE TO NAME THESE GANGS AND TO MAKE THEM KNOWN
20 TO THE COUNTY IS THIS, OR TO THE COMMUNITY, IS A SLAP IN THE
21 FACE TO ALL THE FAMILIES WHO HAVE EXPERIENCED UNTHINKABLE
22 TRAUMA. ACCOUNTABILITY IS NOT A PRIZE THAT WE SHOULD HAVE TO
23 EARN BY POLITELY WAITING, BY STAYING QUIET, AND NOT REACTING
24 DURING THESE MEETINGS. IT'S A RIGHT THAT EVERY PERSON IN THIS
25 COUNTY IS ENTITLED TO. AND IF THE RAGE OF FAMILIES AND



THE BOARD OF
SUPERVISORS

1 COMMUNITY MEMBERS WHO HAVE BEEN CONTINUALLY DENIED THAT IS
2 UNCOMFORTABLE TO YOU, THEN YOU NEED TO GROW THE [EXPLETIVE]
3 UP.

4

5 **EXECUTIVE OFFICER:** THANK YOU. ZINNIA MORENO, YOUR LINE IS
6 OPEN. PLEASE BEGIN.

7

8 **ZINNIA MORENO:** ZINNIA MORENO.

9

10 **EXECUTIVE OFFICER:** PLEASE CONTINUE. CALLER, WE CAN'T HEAR YOU.
11 PLEASE SPEAK UP. OKAY, WE'LL GO TO THE NEXT CALLER. VICTORIA
12 GOMEZ, YOUR LINE IS OPEN. PLEASE BEGIN.

13

14 **VICTORIA GOMEZ:** HI, CAN YOU HEAR ME?

15

16 **EXECUTIVE OFFICER:** YES, GO AHEAD.

17

18 **VICTORIA GOMEZ:** HI, THANK YOU TO HOLLY MITCHELL FOR PLACING
19 THIS MOTION ON THE AGENDA AND DISPLACING THE BRAVE LEADERSHIP
20 THAT IS REQUIRED TO MAKE REAL CHANGE HAPPEN IN L.A. SO JUST TO
21 LEAVE, I'M LOOKING AT YOU TO VOTE IN FAVOR OF THIS MOTION
22 BECAUSE YOU WANT TO ROCK YOURSELF AS A CHAMPION FOR THE SVV
23 AND EASTSIDE. AND GROWING UP IN THE REGION, IT HAS ALWAYS BEEN
24 A KNOWN THING TO WATCH OUT FOR THE POLICE VIOLENCE AND TO NOT
25 EXPOSE THE CORRUPTION AMONGST THE EAST L.A. SHERIFF'S



THE BOARD OF
SUPERVISORS

1 DEPARTMENT OUT OF FEAR OF RETALIATION. THIS SHOULD NOT BE THE
2 NORM. AS A MOTHER OF A YOUNG SON WHO WILL EVENTUALLY BE A
3 YOUNG ADULT IN L.A. COUNTY, I NEED ACCOUNTABILITY TO HAPPEN
4 NOW BECAUSE I DO NOT WANT TO JOIN THE LOADS OF MOTHERS WHO
5 HAVE LOST THEIR SONS TO THIS CORRUPT DEPARTMENT. WHEN WILL LOS
6 ANGELES FEEL LIKE A SAFE COMMUNITY THAT TAKES CARE OF ITS
7 CHILDREN? WE HAVE ALL THE DATA WE NEED. WE HAVE ALL THE
8 EXAMPLES WE NEED. DO WHAT IT TAKES TO MAKE THE RIGHT DECISION
9 AND HOLD SHERIFF'S ACCOUNTABLE NOW. THANK YOU.

10

11 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, MEMBERS OF THE
12 BOARD, IT IS NOW 3:22 AND THAT CONCLUDES THE TIME FOR PUBLIC
13 COMMENT ON THIS ITEM.

14

15 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** MADAM CHAIR, ITEM
16 20 IS BEFORE YOU.

17

18 **SUP. HILDA SOLIS, CHAIR:** ANY DISCUSSION ON?

19

20 **SUP. JANICE HAHN:** WELL, FIRST OF ALL, YOU KNOW, HOPEFULLY AND
21 I SURE APPRECIATE YOU STAYING AND LISTENING BECAUSE WE'VE HAD
22 SOMETIMES OTHER INCIDENCES OF OTHER DEPARTMENT HEADS GIVING
23 THEIR REPORT AND THEN EXITING STAGE RIGHT. SO, WE APPRECIATE
24 YOU SITTING HERE. AND I'M SURE YOU'VE HEARD, AS WELL AS THE
25 CAPTAINS THAT HAVE BEEN HERE, HAVE HEARD THE FRUSTRATION OF



THE BOARD OF
SUPERVISORS

1 COMMUNITY MEMBERS. AND I KNOW YOU TAKE THAT PERSONALLY, RIGHT?
2 WE ALL DO. THERE IS NO TOLERANCE IN MY MIND FOR ANY BADLY
3 BEHAVING DEPUTY. AND WE DON'T LIKE TO HEAR THESE STORIES. WE
4 ABHOR EVERY TIME WE HAVE MILLION-DOLLAR SETTLEMENTS AS IT
5 RELATES TO A DEPUTY THAT HAS NOT BEHAVED HOW WE WOULD EXPECT
6 OUR SHERIFF'S DEPUTIES TO BEHAVE WITH THE STANDARD OF OUR L.A.
7 COUNTY SHERIFF'S BADGE. SO I KNOW YOU'VE HEARD THAT. AND YOU
8 KNOW, I THINK THERE'S A LOT IN THIS MOTION, BUT I DON'T, I
9 THINK IT'S A FALSE NARRATIVE TO SAY, FOR ANY REASON WHAT WE DO
10 TODAY, MAYBE CONTINUE SOME OF IT, VOTE FOR SOME OF IT, IN NO
11 WAY FOR ME ANYWAY, I CAN'T SPEAK FOR MY COLLEAGUES - SAYS THAT
12 I'M SOMEHOW ON ONE SIDE OR THE OTHER OF THIS DEBATE. WE'RE ALL
13 ON THE SAME SIDE. WE ARE ALL PART OF L.A. COUNTY. WE NEED EACH
14 OTHER. WE NEED LAW ENFORCEMENT. WE NEED OUR COMMUNITY. WE NEED
15 VOICES TO BE HEARD TO HOLD US ACCOUNTABLE. THIS MOTION, WHILE
16 IT HAS A LOT IN THERE, AS SOMEONE SAID, IT'S NOT GOING TO GET
17 RID OF DEPUTY GANGS NECESSARILY IT'S STILL GOING TO TAKE THE
18 SHERIFF, IT'S GOING TO TAKE YOUR COMMITMENT WHICH I THINK YOU
19 ALREADY HAVE AND IT'S GOING TO TAKE THE COMMITMENT OF EVERY
20 SINGLE OFFICER WHO PUTS ON THE BADGE AND GETS SWORN IN TO
21 UPHOLD. BUT I STILL, I WANT TO GET THIS RIGHT BECAUSE, YOU
22 KNOW, I'VE BEEN TALKING ABOUT THIS SINCE I'VE BECOME A
23 SUPERVISOR. IT'S MY COMMAND. BUT I WANT TO GET IT RIGHT. SO I
24 STILL WOULD LIKE TO, BEFORE I VOTE ON ALL THE DIRECTIVES, I
25 WOULD LIKE TO KNOW, AS DIRECTIVE 8 SAYS, WHICH ONE OF THESE



THE BOARD OF
SUPERVISORS

HAS TO GO THROUGH A MEET AND CONFER. YOU SAID IT'S ALREADY
GOING TO HAPPEN IN 30 DAYS. I WOULD JUST LIKE TO SEE THAT
FIRST BEFORE I VOTE ON EVERYTHING. AND I WILL SAY MAYBE EVEN
IN THAT 30 DAYS, SHERIFF, AND I WILL, IT IS DISAPPOINTING A
LITTLE BIT THAT, AS YOU SAID, MS. MITCHELL, SUPERVISOR
MITCHELL DID GIVE YOU AN OPPORTUNITY TO SAY WHAT YOU'VE
ALREADY DONE AND WHAT YOU HAVEN'T DONE, AND YOU KIND OF MISSED
AN OPPORTUNITY. AND SO, I WOULD TAKE THIS OPPORTUNITY AS WELL
FOR YOU TO, YOU KNOW, LET US KNOW AGAIN, YOU KNOW, WHAT THINGS
THAT YOU'VE ALREADY IMPLEMENTED, WHICH YOU TALKED ABOUT SOME
OF IT, BUT JUST TO MAKE SURE IF THERE'S A DIRECTIVE THAT IT'S
ALREADY DONE, YOU'VE ALREADY COMPLETED IT, YOU KNOW, WE WOULD
LIKE, I THINK WE HAVE A RIGHT TO KNOW THAT, AND I THINK YOU
MISSED AN OPPORTUNITY NOT WORKING WITH SUPERVISOR MITCHELL'S
OFFICE TO DETERMINE THAT. SO THAT WOULD BE MY ASK, MADAM
CHAIR, THAT WE HEAR WHAT HAS TO GO THROUGH MEETING FOR BEFORE
WE VOTE ON THE REST OF THE ITEMS WELL.

DAWYN R. HARRISON: SO ARE YOU MAKING A MOTION TO BIFURCATE?

SUP. JANICE HAHN: YEAH. WELL, YEAH. SO CONTINUE ALL THE ITEMS
EXCEPT FOR 8. I WANT TO HEAR WHICH ONE OF THESE ITEMS GOES
THROUGH ME AND CONFER BEFORE I VOTE ON THE REST OF THEM.

DAWYN R. HARRISON: SO JUST TO BE CLEAR, NOT NUMBER 8, IT'S THE



THE BOARD OF
SUPERVISORS

1 ONE AFTER NUMBER 8.

2

3 **SUP. JANICE HAHN:** I'M SORRY, MY STAFF GAVE ME AN ABBREVIATED,
4 IT'S DIRECTIVE 8 I THINK. NO?

5

6 **DAWYN R. HARRISON:** NO, NO, IT'S THE DIRECTIVE AFTER NUMBER 8.
7 SO YOU'D BE MAKING A MOTION TO BIFURCATE AND MOVE FORWARD AND
8 VOTE ON THAT ITEM.

9

10 **SUP. JANICE HAHN:** YES.

11

12 **DAWYN R. HARRISON:** FIRST.

13

14 **SUP. JANICE HAHN:** YES.

15

16 **DAWYN R. HARRISON:** SO YOU HAVE TO HAVE YOU HAVE TO MAKE THAT
17 MOTION AND SOMEONE WOULD HAVE TO OKAY. THAT MOTION.

18

19 **SUP. JANICE HAHN:** I MAKE THAT MOTION.

20

21 **DAWYN R. HARRISON:** IT NEEDS TO BE SECONDED.

22

23 **SUP. LINDSEY P. HORVATH:** SECOND.

24

25 **DAWYN R. HARRISON:** SO NOW WE'RE VOTING TO BIFURCATE DIRECTIVES



THE BOARD OF
SUPERVISORS

1 1 THROUGH 8 AND THEN THE FOUR OTHER I FURTHER MOVES AND WE'RE
2 JUST VOTING ON THE I FURTHER MOVE. I'M JUST GOING TO CALL IT
3 NUMBER 9 IF THAT'S OKAY.

4

5 **SUP. JANICE HAHN:** OKAY.

6

7 **DAWYN R. HARRISON:** IT COMES DIRECTLY AFTER NUMBER 8. OKAY. SO
8 WE'RE VOTING.

9

10 **SUP. KATHRYN BARGER:** CAN I GET A CLARIFICATION THOUGH ON THE 1
11 THROUGH 8 IS THAT, ARE YOU ASKING FOR CONTINUANCE OF HOW MANY
12 DAYS? 30, 60, 40?

13

14 **SUP. JANICE HAHN:** I WOULD THINK IF SUPERVISOR MITCHELL'S
15 MOTION ALREADY SAYS THIS WILL COME BACK IN 30 DAYS THEN.

16

17 **SUP. KATHRYN BARGER:** OKAY SO YOU WANT TO STICK WITH

18

19 **SUP. JANICE HAHN:** I WANT TO SEE THAT FIRST? BEFORE WE BEFORE
20 ME, I'M JUST TALKING ABOUT MYSELF IF I HAVE SUPPORT FOR THAT
21 GREAT.

22

23 **SUP. KATHRYN BARGER:** SO, YOU WANT TO SEE THE ANSWERS TO THE
24 MEET AND CONFER BEFORE?

25



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** BEFORE I VOTE ON ALL THE OTHER ONES.

2

3 **SUP. KATHRYN BARGER:** HOW LONG WILL IT TAKE YOU ALL TO?

4

5 **DAWYN R. HARRISON:** IT SAYS THE DIRECTIVE IS 30 DAYS.

6

7 **SUP. KATHRYN BARGER:** I KNOW, BUT CAN YOU DO IT IN, WE DO A LOT
8 OF DIRECTIVES WHERE WE ASK FOR LIKE 30 DAYS, 60 DAYS, AND THEN
9 WE ASK FOR A CONTINUUM.

10

11 **DAWYN R. HARRISON:** I WOULD DEFER TO CEOER. THEY'RE THE ONES
12 WHO ARE BEING DIRECTED BY THE MOTION.

13

14 **JOSEPH M. NICCHITTA:** WE CAN DO IT IN 30 DAYS, BUT I JUST WANT
15 TO LEVEL SET A LITTLE BIT ON WHAT YOU WILL LIKELY SEE IN OUR
16 REPORT. I THINK MOST OF THE DIRECTIVES, WITH PERHAPS THE
17 EXCEPTION OF DIRECTIVE 8, CALL FOR TWO THINGS. THEY CALL FOR A
18 REPORT BACK, AND THEN THEY CALL FOR IMPLEMENTATION. REPORT
19 BACKS ARE LIKELY TO BE NOT SUBJECT TO MEET AND CONFER, BUT
20 ONCE WE TURN THE CORNER TO IMPLEMENTATION, IT'S LIKELY TO BE
21 SUBJECT TO MEET AND CONFER OF SOME KIND. SO I THINK WE CAN DO
22 THE REPORT, BUT GENERALLY SPEAKING, THAT INITIAL ROUND OF
23 REPORTING, AND WE'LL CONFIRM IT IN OUR REPORT, IS LIKELY NOT
24 SOMETHING THAT'S A MANAGEMENT RIGHT. IT'S NOT LIKELY SOMETHING
25 WE'D HAVE TO MEET AND CONFER BUT ONCE WE START CHANGING THE



THE BOARD OF
SUPERVISORS

1 OPERATIONS OF THE DEPARTMENT IN A WAY THAT IMPACTS EMPLOYMENT
2 CONDITIONS WE WOULD LIKELY HAVE TO WORK WITH THE UNIONS ON
3 THAT.

4

5 **SUP. JANICE HAHN:** RIGHT AND I'D LIKE TO SEE THAT.

6

7 **SUP. HOLLY J. MITCHELL:** AND FOR THE RECORD MADAM CHAIR, I
8 DON'T SUPPORT THAT I SAID IT EARLIER I DON'T SUPPORT THAT.

9

10 **SUP. HILDA SOLIS, CHAIR:** CAN YOU CLARIFY FOR US COUNTY COUNSEL
11 AGAIN WHAT WE'RE VOTING ON RIGHT NOW?

12

13 **DAWYN R. HARRISON:** SO WELL, FIRST WE'RE VOTING ON, WE'RE GOING
14 TO DO A COUPLE OF VOTES, BUT DEPENDING ON IF THE BIFURCATION
15 PASSES. SO FIRST THERE'S A MOTION TO BIFURCATE OUT I'M GOING
16 TO CALL IT NUMBER 9 IT'S NOT NUMBERED. BIFURCATE OUT A
17 DIRECTIVE 9 I FURTHER MOVE AND IT'S THE REPORT DIRECTING THE
18 CEO ER IN COLLABORATION WITH OUR OFFICE AND THE SHERIFF TO
19 REPORT BACK IN 30 DAYS ON WHETHER ANY OF THE OTHER PROVISIONS
20 REQUIRE THE COUNTY TO MEET AND MEET AND CONFER THERE'S A
21 MOTION TO BIFURCATE THAT ONE DIRECTIVE OUT AND VOTE ON IT
22 SEPARATELY. SO FIRST THERE NEEDS TO BE A MOTION. IT'S BEEN
23 MOVED. IT'S BEEN SECONDED ON WHETHER OR NOT TO BIFURCATE. THEN
24 WE VOTE ON IF IT PASSES THE BIFURCATED PORTION. SO 1ST WE HAVE
25 TO VOTE ON WHETHER OR NOT TO EVEN BIFURCATE AT ALL. THAT'S THE



THE BOARD OF
SUPERVISORS

1 MOTION THAT'S BEFORE THE BOARD RIGHT NOW.

2

3 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR HORVATH.

4

5 **SUP. LINDSEY P. HORVATH:** I JUST LIKE WANT TO CLARIFY COUNTY
6 COUNSEL WHAT YOU'RE CALLING DIRECTIVE 9 IS THE UNDERLYING
7 PORTION THAT EXISTS ON PAGE EIGHT BEGINNING WITH I FURTHER
8 MOVE AND IT GOES ALL THE WAY TO PAGE NINE SECTION 5. THAT'S
9 THE ENTIRETY OF WHAT SUPERVISOR HAHN IS ASKING TO BE
10 BIFURCATED. IS THAT CORRECT?

11

12 **DAWYN R. HARRISON:** THAT IS CORRECT. THAT'S MY UNDERSTANDING.

13

14 **SUP. JANICE HAHN:** YEAH, I'M NOT LOOKING AT IT, BUT IT WAS THE
15 IDEA THAT THE 30-DAY REPORT BACK OF WHICH ONE OF THE
16 DIRECTIVES MUST GO THROUGH MEET AND CONFER. I'D LIKE TO SEE
17 THAT FIRST.

18

19 **SUP. HILDA SOLIS, CHAIR:** YOU WANT THAT REPORTED BACK?

20

21 **SUP. JANICE HAHN:** YES.

22

23 **DAWYN R. HARRISON:** THAT IS WHAT SUPERVISOR HORVATH JUST
24 REFERENCED.

25



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** YEAH.

2

3 **SUP. HILDA SOLIS, CHAIR:** OKAY. SO, IT'S BEEN MOVED AND
4 SECONDED?

5

6 **DAWYN R. HARRISON:** SO AGAIN, WHAT YOU'D BE VOTING ON NOW IS
7 WHETHER OR NOT TO EVEN BIFURCATE. YOU'RE NOT VOTING ON ANY
8 DIRECTIVE AT THIS POINT. IT'S JUST WHETHER OR NOT TO
9 BIFURCATE. THAT'S WHAT'S BEEN MOVED. THAT'S WHAT'S BEEN
10 SECONDED. THAT'S WHAT NEEDS TO BE VOTED ON.

11

12 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** OKAY SO AT THIS
13 POINT WE WILL VOTE ON THE BIFURCATION. SUPERVISOR MITCHELL?

14

15 **SUP. HOLLY J. MITCHELL:** NO.

16

17 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SUPERVISOR
18 HORVATH?

19

20 **SUP. LINDSEY P. HORVATH:** AYE.

21

22 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SUPERVISOR HAHN?

23

24 **SUP. JANICE HAHN:** AYE.

25



THE BOARD OF
SUPERVISORS

1 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SUPERVISOR BARGER?

2

3 **SUP. KATHRYN BARGER:** AYE.

4

5 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SUPERVISOR SOLIS?

6

7 **SUP. HILDA SOLIS, CHAIR:** AYE.

8

9 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** MOTION TO

10 BIFURCATE HAS PASSED.

11

12 **DAWYN R. HARRISON:** SO NOW WHAT WE'RE WHAT WE'RE VOTING ON IS

13 WHAT HAS BEEN BIFURCATED OUT AS SUPERVISOR HORVATH REFERENCE

14 WHAT I CALLED NUMBER 9 THAT'S WHAT WE'RE VOTING ON WHETHER OR

15 NOT TO PASS THEN WE'RE GOING TO HAVE TO VOTE ON THE REST SO

16 THAT'S WHAT WE'RE VOTING ON RIGHT NOW, THAT'S WHAT THE BOARD

17 IS VOTING ON THE I FURTHER MOVE THAT THE BOARD DIRECT THIS

18 CHIEF EXECUTIVE OFFICER THROUGH EMPLOYEE RELATIONS IN

19 COLLABORATION WITH SHERIFF AND COUNTY COUNSEL TO REPORT BACK

20 IN 30 DAYS ALL THE WAY THROUGH UP TO SECTION 5 ON PAGE NINE.

21 THAT ONE DIRECTIVE IS WHAT'S BEING VOTED ON RIGHT NOW.

22

23 **SUP. HOLLY J. MITCHELL:** AND CAN I GET CLARIFICATION BEFORE WE

24 VOTE? IF THAT PASSES DO WE THEN VOTE ON THE MOTION IN CHIEF.

25



THE BOARD OF
SUPERVISORS

1 **DAWYN R. HARRISON:** YES WE THEN VOTE ON ALL THE OTHER ITEMS AS
2 WELL THERE'S BEEN NO MOTION TO CONTINUE THOSE ITEMS.

3

4 **SUP. HILDA SOLIS, CHAIR:** OKAY, LET'S GO.

5

6 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SO THE MOTION NOW
7 TO THE MOTION NOW TO REPORT BACK

8

9 **SUP. HILDA SOLIS, CHAIR:** TO PROVE THE BIFURCATION

10

11 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** ON THE BIFURCATION
12 IS NOW BEFORE YOU. SUPERVISOR MITCHELL?

13

14 **SUP. HOLLY J. MITCHELL:** YOU HAVE QUESTIONS.

15

16 **SUP. KATHRYN BARGER:** YEAH, NO, I MEAN, BECAUSE NOW I THINK
17 BOTH SUPERVISOR HAHN AND I ARE CONFUSED. WE'RE NOW VOTING ON

18

19 **DAWYN R. HARRISON:** THAT ONE DIRECTIVE,

20

21 **SUP. KATHRYN BARGER:** ONE DIRECTIVE. WHICH IS THE ONE TO HAVE
22 THE CEO ON THE MEET AND CONFER.

23

24 **DAWYN R. HARRISON:** THAT'S CORRECT.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** BUT IN ANSWER TO SUPERVISOR MITCHELL'S
2 QUESTION, THE NEXT ONE IS GOING TO BE THE CONTINUANCE THAT
3 SHE'S ASKING FOR.

4

5 **DAWYN R. HARRISON:** THERE HASN'T BEEN A MOTION TO CONTINUE YET.

6

7 **SUP. KATHRYN BARGER:** I THOUGHT YOU DID THAT. OKAY. BECAUSE
8 THAT'S WHAT YOU WERE ASKING.

9

10 **SUP. HOLLY J. MITCHELL:** I WANTED TO GET CLARIFICATION IF WE'RE
11 GOING TO VOTE ON THE MOTION IN CHIEF.

12

13 **SUP. KATHRYN BARGER:** OKAY.

14

15 **DAWYN R. HARRISON:** UNLESS THERE'S A MOTION TO CONTINUE IT.
16 OTHERWISE, YES, WE'RE GOING TO BE VOTING ON THE REMAINDER OF
17 THE PROVISIONS UNLESS SOMEONE MAKES A MOTION TO CONTINUE ALL
18 THE REST OF THE ITEMS.

19

20 **SUP. HILDA SOLIS, CHAIR:** OKAY.

21

22 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SO NOW BEFORE US
23 IS THE BIFURCATION. WE NEED A SECOND. THERE'S A MOTION BY
24 SUPERVISOR HAHN.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** I'LL SECOND IT.

2

3 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** WE HAVE A SECOND
4 BY SUPERVISOR BARGER. SUPERVISOR MITCHELL.

5

6 **SUP. HOLLY J. MITCHELL:** NO.

7

8 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SUPERVISOR
9 HORVATH?

10

11 **SUP. LINDSEY P. HORVATH:** AYE.

12

13 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SUPERVISOR HAHN?

14

15 **SUP. JANICE HAHN:** AYE.

16

17 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SUPERVISOR BARGER?

18

19 **SUP. KATHRYN BARGER:** AYE.

20

21 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SUPERVISOR SOLIS?

22

23 **SUP. HILDA SOLIS, CHAIR:** AYE. AYE.

24

25 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** MOTION ON



THE BOARD OF
SUPERVISORS

1 BIFURCATION PASSES.

2

3 **DAWYN R. HARRISON:** YOU ALREADY DID THE MOTION ON BIFURCATION.

4

5 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** THE MOTION ON THE

6 --

7

8 **DAWYN R. HARRISON:** ACTUAL ITEM HAS PASSED.

9

10 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** ON THE DIRECTIVE.

11 ON THE DIRECTIVE ON THE BIFURCATION PASSES.

12

13 **SUP. HILDA SOLIS, CHAIR:** OKAY NOW, THE ENTIRE MOTION.

14

15 **SUP. JANICE HAHN:** SO I WANT TO SEE THIS REPORT BACK FIRST. I
16 DON'T KNOW IF MY COLLEAGUES DO, BUT I DO. SO THEN I WOULD HAVE
17 TO SAY I WOULD NOT BE PREPARED TO VOTE ON THE OTHER ITEMS
18 UNTIL I SEE THAT. SO --

19

20 **DAWYN R. HARRISON:** SO ARE YOU MAKING A MOTION TO CONTINUE?

21

22 **SUP. JANICE HAHN:** CONTINUE IT. RIGHT.

23

24 **DAWYN R. HARRISON:** SO THEN THAT MOTION NEEDS A SECOND.

25



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** SO I MOVE TO CONTINUE THE OTHER ITEMS UNTIL
2 THE REPORT COMES BACK. SO I DON'T KNOW IF YOU WANT TO DO IT AT
3 30 DAYS OR 45 DAYS WHAT'S THE WILL OF THE BOARD? YOU WANT TO -
4 -

5
6 **SUP. KATHRYN BARGER:** 30 DAYS FOR THAT ONE.

7
8 **SUP. HILDA SOLIS, CHAIR:** 45.

9
10 **SUP. JANICE HAHN:** 45.

11
12 **SUP. HOLLY J. MITCHELL:** YOU'VE NOW REFRAMED THE MOTION SO YOU
13 DECIDE HOW MUCH HOW LONG.

14
15 **SUP. JANICE HAHN:** WELL I'M UP FOR IT I MEAN I JUST NEED TO SEE
16 THAT REPORT WHICH COMES BACK IN 30 DAYS. IF WE WANT AN EXTRA
17 15 DAYS SO THAT WE CAN ALL ABSORB IT, THAT'S FINE WITH ME.

18
19 **DAWYN R. HARRISON:** I'M SORRY, WAS THAT A 45 DAYS? IS THAT WHAT
20 YOU'RE MAKING A MOTION FOR?

21
22 **SUP. JANICE HAHN:** WELL, WHAT DO MY COLLEAGUES SAY? THAT'S FINE
23 WITH ME, 45 DAYS. BUT YOU KNOW, WE DON'T, WE CERTAINLY DON'T
24 EXPECT THE SHERIFF TO STOP ANY OF THE EFFORT THAT YOU'RE
25 ALREADY DOING IN YOUR EFFORTS JUST BECAUSE WE'RE WAITING 30,



THE BOARD OF
SUPERVISORS

1 40 DAYS TO APPROVE THIS.

2

3 **DAWYN R. HARRISON:** SO THEN THAT NEEDS TO BE SECONDED. THE
4 MOTION TO CONTINUE FOR 45 DAYS NEEDS TO BE SECONDED.

5

6 **SUP. HILDA SOLIS, CHAIR:** BARGER SECONDED IT.

7

8 **DAWYN R. HARRISON:** DID SHE?

9

10 **SUP. LINDSEY P. HORVATH:** I'LL SECOND.

11

12 **SUP. HILDA SOLIS, CHAIR:** OKAY, MOVED AND SECOND.

13

14 **DAWYN R. HARRISON:** IT'S BEEN SECONDED BY SUPERVISOR HORVATH SO
15 NOW YOU NEED TO TAKE THE VOTE ON CONTINUING THE REMAINDER OF
16 THE DIRECTIVES FOR 45 DAYS.

17

18 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SO NOW THE VOTE IS
19 BEFORE YOU TO CONTINUE FOR 45 DAYS. SUPERVISOR MITCHELL?

20

21 **SUP. HOLLY J. MITCHELL:** NO.

22

23 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** SUPERVISOR
24 HORVATH?

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY P. HORVATH: AYE.**

2

3 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: SUPERVISOR HAHN?**

4

5 **SUP. JANICE HAHN: AYE.**

6

7 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: SUPERVISOR BARGER?**

8

9 **SUP. KATHRYN BARGER: AYE.**

10

11 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: SUPERVISOR SOLIS?**

12

13 **SUP. HILDA SOLIS, CHAIR: AYE.**

14

15 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: MOTION CONTINUE**
16 **PASSES.**

17

18 **SUP. HILDA SOLIS, CHAIR: NEXT ITEM A4, ITEM A4, ITEM A4, EO.**

19

20 **DAWYN R. HARRISON: YOU GUYS ARE BEING DISRUPTIVE WE NEED TO**
21 **CONTINUE ON WITH THE REST OF THE MEETING.**

22

23 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER: WE WILL NOW MOVE**
24 **ON TO ITEM A4 DISCUSSION AND CONSIDERATION OF NECESSARY**
25 **ACTIONS RELATING TO THE COUNTY'S HOMELESS CRISIS AS REQUESTED**



THE BOARD OF
SUPERVISORS

1 AT THE BOARD MEETING OF MAY 17, 2015,

2

3 **DAWYN R. HARRISON:** AGAIN YOU GUYS ARE BEING DISRUPTIVE.

4

5 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** AND PROCLAIMED AS
6 A LOCAL EMERGENCY ON JANUARY 10, 2023, WHICH WAS HELD BY
7 SUPERVISOR HORVATH. FOR MEMBERS OF THE PUBLIC ON THE PHONE, IF
8 YOU HAVE ALREADY SIGNED UP TO SPEAK, NO FURTHER ACTION IS
9 NEEDED. IF YOU'RE ON THE PHONE AND WISH TO COMMENT BUT HAVEN'T
10 SIGNED UP, PRESS STAR AND FOLLOW THE PROMPTS TO JOIN THE
11 SPEAKING QUEUE. TO ADDRESS THE BOARD FROM THE MEETING, CALL
12 213-444-2600 PRESS STAR AND FOLLOW THE PROMPTS. AN OPERATOR
13 WILL ASSIST YOU.

14

15 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR HORVATH.

16

17 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. I HELD THIS
18 MEETING TODAY FOLLOWING THIS MORNING'S LAHSA COMMISSION
19 MEETING. AT THAT MEETING, THE COMMISSION AFFIRMED THAT LAHSA
20 WILL NOT APPLY FOR THE REQUEST FOR QUALIFICATIONS THAT THE
21 CONTINUUM OF CARE BOARD OPENED LAST WEEK FOR AN ENTITY TO LEAD
22 THE COC. THIS MEANS THAT IN THE FUTURE LAHSA WILL NO LONGER
23 LEAD THE CONTINUUM OF CARE, WHICH THEY HAVE LED SINCE THE
24 1990S, INCLUDING \$220,000,000 IN FUNDING FROM THE FEDERAL
25 GOVERNMENT. THE FOUR FUNCTIONS UNDER THE CONTINUUM OF CARE



THE BOARD OF
SUPERVISORS

1 UMBRELLA ARE HOMELESS COUNT, HOMELESS MANAGEMENT INFORMATION
2 SYSTEM, KNOWN AS HMIS, THE COORDINATED ENTRY SYSTEM, AND THE
3 COLLABORATIVE APPLICANT THAT SUBMITS A REGIONAL APPLICATION TO
4 HUD FOR FEDERAL COC FUNDING. LAHSA NO LONGER LEADING THESE
5 FUNCTIONS IS A FUNDAMENTAL CHANGE AND REFLECTS THE SIGNIFICANT
6 PERFORMANCE CONTRACTING AND FINANCIAL CONCERNS THAT HAVE
7 SURFACED IN PLAGUE LAHSA FOR FAR TOO LONG. MOVING FORWARD
8 ANOTHER ENTITY WILL BE LEADING THE COC WHICH I BELIEVE SHOULD
9 BE THE COUNTY, GIVEN OUR ABILITY TO MOST EFFECTIVELY
10 ADMINISTER CONTRACTS FOR OUR REGION. GIVEN THAT WE HAVE A SET
11 MATTER ON HOMELESSNESS ON NEXT WEEK'S AGENDA, I THOUGHT IT WAS
12 CRITICAL TO ELEVATE WHAT WAS DECIDED BY THE LAHSA COMMISSION
13 TODAY. BY DOING THIS, I WANT TO ENSURE THAT NEXT WEEK'S SET
14 MATTER ADDRESSES THE MANY URGENT QUESTIONS RELATED TO THE
15 FUTURE OF THE CONTINUUM OF CARE AND HOW WE ADDRESS OUR
16 HOMELESSNESS CRISIS IN THE FUTURE. AND I SEE OUR DIRECTOR OF
17 HSH IS HERE, SO I APPRECIATE YOU JUMPING IN. IN RESPONSE TO
18 THE NUMEROUS PERFORMANCE ISSUES AT LAHSA L.A. COUNTY PULLED
19 OUR FUNDING FROM LAHSA THIS YEAR AND OUR HOMELESSNESS
20 CONTRACTS ARE NOW ADMINISTERED BY THE DEPARTMENT OF HOMELESS
21 SERVICES AND HOUSING. AFTER THAT ACTION LAHSA'S REDUCED
22 PURVIEW INCLUDED CITY FUNDED CONTRACTS AND MANAGING CONTRACTS
23 AS THE CONTINUUM OF CARE LEAD FOR THE ENTIRE REGION. NOW THAT
24 THE LAHSA COMMISSION HAS DECIDED NOT TO APPLY TO RETAIN THE
25 CONTINUUM OF CARE FUNCTIONS, I BELIEVE THIS IS EFFECTIVELY THE



THE BOARD OF
SUPERVISORS

1 END OF THE COUNTY'S RELATIONSHIP WITH LAHSA, AS WELL AS LAHSA
2 FUNCTIONING AS A JOINT POWERS AUTHORITY. ONCE LASA NO LONGER
3 LEADS THE CONTINUUM OF CARE FUNCTIONS, IT WILL ONLY ADMINISTER
4 CITY-FUNDED CONTRACTS. THAT IS NOT A JPA. WE MUST BEGIN THE
5 CRITICAL PROCESS OF THOUGHTFULLY WINDING DOWN THIS JOINT
6 POWERS' AUTHORITY. MOVING FORWARD IN THE SHORT TERM, LAHSA'S
7 TWO MAIN FUNCTIONS WILL BE ADMINISTERING CITY OF LOS ANGELES
8 CONTRACTS FOR HOMELESSNESS SERVICES AND ADMINISTERING THE
9 CURRENT COC CONTRACTS AND FUNDING UNTIL THEY ARE TRANSITIONED
10 TO THE NEW ENTITY. OF CRITICAL IMPORTANCE, WE NEED TO
11 UNDERSTAND HOW AND WHEN THOSE CONTRACTS WILL TRANSITION AWAY
12 FROM LAHSA. VISIBILITY INTO THE STATE AND FEDERAL CONTRACTS
13 THAT LAHSA HOLD WILL BE NECESSARY TO DETERMINE A STREAMLINE
14 TRANSITION OF THOSE CONTRACTS TO THE NEW CEO SEE THE TOP
15 CONCERN IS THE 2025 LAHSA CEO SEE CONTRACTS THAT HUD IS
16 REFUSING TO EXECUTE. ALTHOUGH THOSE PROGRAMS ARE ALREADY
17 OPERATING WITHOUT FUNDING. BASED ON THESE NEW DEVELOPMENTS,
18 I'M REQUESTING THAT HSH PROVIDE UPDATES ON TWO ITEMS NEXT
19 WEEK. ONE, THE STATUS OF HSH'S RESPONSE TO THE RFQ TO LEAD THE
20 VARIOUS COC FUNCTIONS, INCLUDING A TIMELINE MOVING FORWARD. AS
21 PART OF THIS UPDATE, PLEASE DESCRIBE THE FOUR COC FUNCTIONS
22 THAT HSH WILL BE APPLYING TO LEAD, AND AS A PART OF THIS
23 TOPIC, I WOULD LIKE TO UNDERSTAND HOW IT WOULD WORK IF THE
24 CITY OF LOS ANGELES APPLIES FOR THE HMIS OR CES FUNCTIONS
25 WHICH THEY HAVE PROPOSED TO DO. GIVEN THAT THE COC IS



THE BOARD OF
SUPERVISORS

1 RESPONSIBLE FOR ALL OF THE 85 CITIES AND OUR UNINCORPORATED
2 COMMUNITIES IN THE COC, WE KNOW THAT THERE ARE SOME
3 COMMUNITIES THAT HAVE THEIR OWN COC, HOW WOULD THE CITY OF LOS
4 ANGELES TAKE ON THIS TYPE OF REGIONAL RESPONSIBILITY? IT IS
5 MORE IMPORTANT THAN EVER THAT THE COUNTY INTENTIONALLY AND
6 THOUGHTFULLY ENGAGE WITH THE CITY OF LOS ANGELES TO CO-DESIGN
7 A COLLABORATIVE REGIONAL HOMELESS RESPONSE SYSTEM THAT SERVES
8 EVERYONE. OFFICIALS AVOIDING ACCOUNTABILITY WILL NO LONGER
9 HAVE LAHSA TO HIDE BEHIND, AND THE COUNTY AND CITY MUST BE
10 ACCOUNTABLE TO EACH OTHER AND TO OUR ENTIRE LOS ANGELES
11 REGION. OUR PROACTIVE COORDINATION WILL MAKE ALL THE
12 DIFFERENCE IN CONTINUING TO BUILD A MORE EFFECTIVE AND
13 ACCOUNTABLE HOMELESS SERVICES SYSTEM AND TO THE EXTENT THAT IS
14 USEFUL IN ESTABLISHING THIS NEW COC ENTITY TO BE WORKING WITH
15 THE OTHER REGIONAL COCS IN LOS ANGELES COUNTY, I WOULD ASK
16 THAT WE CONSIDER THAT AS WELL. ADDITIONALLY, FOR NEXT WEEK'S
17 UPDATE, HSH AND CONSULTATION WITH COUNTY COUNSEL AND CEO
18 SHOULD PROVIDE INFORMATION ON HOW THE COUNTY CAN TRANSITION
19 OUT OF THE JPA AND HOW COC CONTRACTS WILL TRANSITION AWAY FROM
20 LAHSA AND TO THE NEW LEAD. TO DATE I UNDERSTAND WE CANNOT EVEN
21 SECURE CONTRACT INFORMATION FROM LAHSA SO IF THERE ARE ANY
22 SURPRISES AND WHAT I MEAN BY THAT IN EARNEST IS LIABILITIES,
23 WHO IS RESPONSIBLE AND HOW DO WE HOLD THEM ACCOUNTABLE. SO TO
24 THAT END I WOULD ASK OUR DIRECTOR HOW IS THE COLLABORATION
25 WITH THE CITY OF L.A. GOING? WE KNOW THAT IN ORDER FOR THIS



THE BOARD OF
SUPERVISORS

1 TRANSITION TO BE MOST EFFECTIVE, THE COUNTY NEEDS TO BUILD THE
2 SYSTEM IN PARTNERSHIP WITH LOS ANGELES. I WOULD ASK HOW YOU
3 SEE THAT HAPPENING TO DATE.

4
5 **SARAH MAHIN:** GOOD AFTERNOON. SARAH MAHIN, DIRECTOR OF THE
6 DEPARTMENT OF HOMELESS SERVICES AND HOUSING. THANK YOU,
7 SUPERVISOR, FOR YOUR QUESTION. EVER SINCE WE BEGAN CREATING
8 THE NEW DEPARTMENT, WORKING DIRECTLY WITH THE CITY OF L.A. HAS
9 BEEN A TOP PRIORITY. WE HAVE ESTABLISHED, IN ADDITION TO THE
10 ONGOING DAY-TO-DAY WORK THAT WE'RE DOING AT A STAFF LEVEL, WE
11 HAVE ESTABLISHED BIWEEKLY LEADERSHIP MEETINGS THAT INCLUDE
12 MYSELF AND CITY OF L.A. STAFFERS. JOE, THE CEO OF THE COUNTY,
13 HAS STEPPED IN TO HELP FACILITATE CONVERSATIONS WITH THE CITY
14 AROUND THESE IMPORTANT COC MATTERS AND WILL CONTINUE TO DO
15 THAT. I PERSONALLY HAVE MET WITH 13 OF THE 15 COUNCIL MEMBERS
16 AND WITH THE MAYOR AND WILL CONTINUE TO HAVE THOSE KINDS OF
17 ENGAGEMENTS AND HOPE THAT THOSE KINDS OF ENGAGEMENTS WILL
18 HAPPEN BETWEEN ELECTEDS. I THINK IT'S REALLY IMPORTANT THAT WE
19 DO THAT AND THAT WE ALSO LEARN FROM SOME OF THE LESSONS AROUND
20 LOSSES GOVERNANCE. WE ARE UNDERSTANDING WHAT THE CITY OF
21 L.A.'S CONCERNS ARE AND I THINK THEY'RE SIMILAR TO OUR OWN AND
22 TO THE OTHER CITIES. IT'S IMPORTANT THAT WE CONSIDER HOW THOSE
23 CAN BE ADDRESSED IN THIS NEW STRUCTURE FOR OUR CONTINUUM OF
24 CARE.



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY P. HORVATH:** I'M CLEAR THAT YOU'RE DOING THE
2 OUTREACH. I KNOW THAT THERE HAVE BEEN BOTH PUBLIC AND PRIVATE
3 CONCERNS AROUND HOW EFFECTIVE THAT HAS BEEN. SO HAVE THEY BEEN
4 RESPONDING? ARE WE ACTUALLY ENGAGED IN A PRODUCTIVE
5 CONVERSATION WHERE PARTNERSHIP IS FORMING?

6

7 **SARAH MAHIN:** I THINK IT VARIES AT THE LEVEL. I THINK IT'S
8 PRODUCTIVE AT THE GROUND LEVEL. I THINK WHEN WE START TALKING
9 ABOUT THINGS LIKE THE COC GOVERNANCE AND THE STRUCTURE, I
10 THINK THERE'S, I THINK WE HAVE SOME ROOM TO GO IN THOSE
11 CONVERSATIONS. AND I THINK MORE DIRECT COMMUNICATION, I'LL BE
12 HONEST, I THINK MORE DIRECT COMMUNICATION BETWEEN ELECTEDS
13 MIGHT BE HELPFUL IN THAT.

14

15 **SUP. LINDSEY P. HORVATH:** THAT'S HELPFUL TO KNOW. THANK YOU.

16

17 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR BARGER.

18

19 **SUP. KATHRYN BARGER:** THANK YOU. AND I ALSO WANT TO ECHO WHAT
20 SUPERVISOR HORVATH SAID. I MEAN, I THINK WHEN WE TALKED ABOUT
21 LAHSA, THAT WE TALK ABOUT ACCOUNTABILITY, AND THE
22 ACCOUNTABILITY BEGINS AND ENDS WITH THIS BOARD. AND THIS IS AN
23 OPPORTUNITY FOR US TO RIDE THIS SHIP. AND I'M HAPPY TO KNOW
24 THAT YOU'RE WORKING WITH THE CITY OF L.A. BECAUSE WHILE THEY
25 ARE ONLY 1 OF 88 THEY ARE I ALWAYS SAY GROUND ZERO FOR THE



THE BOARD OF
SUPERVISORS

1 HOMELESS CRISIS AS IT AS IT RELATES TO THE NUMBERS THAT WE'RE
2 SEEING AND SO THIS IS AN OPPORTUNITY FOR US TO STEP UP TO THE
3 PLATE AND REALLY WORK TOGETHER AND APPLY FOR THE FUNDING THAT
4 WE KNOW IS NECESSARY TO KEEP THIS GOING. SO I WHOLEHEARTEDLY
5 AGREE WITH WHAT YOU SAID, SUPERVISOR HORVATH. AND I THINK
6 LAHSA MAKING THAT DECISION TODAY WAS THE RIGHT THING TO DO AND
7 IT MADE IT A LOT CLEANER FROM THE STANDPOINT IT'S THERE'S NO
8 FIGHTING GOING ON THEY RECOGNIZE THAT THEY NEED TO FOCUS ON
9 WHAT THEY NEED TO FOCUS ON INTERNALLY AND LET US MOVE FORWARD
10 WITH THE APPLICATION. THANK YOU.

11
12 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR HAHN.

13
14 **SUP. JANICE HAHN:** THANK YOU. THANK YOU, MADAM CHAIR. I THINK
15 THIS IS AN IMPORTANT RECOGNITION OF WHERE WE ARE HEADED AS A
16 COUNTY. THIS BOARD MADE THE DECISION TO FUNDAMENTALLY CHANGE
17 HOW WE DELIVER HOMELESSNESS SERVICES IN LOS ANGELES COUNTY.
18 SUPERVISOR HORVATH, YOU HAVE BEEN SOLID ON THIS AND HAVE
19 REALLY LED US TO THIS POINT. WE CREATED OUR NEW DEPARTMENT OF
20 HOMELESS SERVICES AND HOUSING BECAUSE WE WANTED GREATER
21 ACCOUNTABILITY, CLEARER RESPONSIBILITY, AND ULTIMATELY BETTER
22 RESULTS FOR THE PEOPLE THAT WE SERVE. I APPRECIATE THE LAHSA
23 COMMISSION RECOGNIZING THAT HAVING LAHSA, THE CITY AND THE
24 COUNTY ALL COMPETING AGAINST ONE ANOTHER FOR THESE
25 RESPONSIBILITIES COULD CREATE EVEN MORE UNCERTAINTY DURING AN



THE BOARD OF
SUPERVISORS

1 ALREADY COMPLICATED TRANSITION. BUT LAHSA STEPPING ASIDE ALSO
2 PUTS AN EVEN GREATER RESPONSIBILITY ON US. IF THE COUNTY IS
3 GOING TO TAKE ON THESE RESPONSIBILITIES, WE NEED TO
4 DEMONSTRATE THAT WE ARE READY. WE CANNOT ALLOW THIS TRANSITION
5 TO DISRUPT SERVICES TO PEOPLE EXPERIENCING HOMELESSNESS. WE
6 CANNOT HAVE PROVIDERS WONDERING WHETHER THEIR CONTRACTS ARE
7 GOING TO CONTINUE OR WHEN THEY ARE GOING TO GET PAID. AND WE
8 ABSOLUTELY CANNOT PUT FEDERAL FUNDING AT RISK. THERE ARE ALSO
9 CRITICAL REGIONAL FUNCTIONS THAT HAVE TO CONTINUE WITHOUT
10 INTERRUPTION, INCLUDING COORDINATED ENTRY DATA AND HMIS,
11 FEDERAL FUNDING, ADMINISTRATION, AND COORDINATION WITH OUR
12 PROVIDERS AND OUR CITIES. I REALLY WANT TO EMPHASIZE OUR
13 CITIES. I THINK THIS IS A GREAT MOMENT FOR US TO REALLY
14 REGROUP WITH OUR CITIES. MANY OF OUR CITIES HAVE BEEN UNHAPPY
15 AND FRUSTRATED WITH THE CURRENT MODEL. AND HOMELESSNESS, AS WE
16 KNOW, DOES NOT STOP AT THE BORDER OF THE CITY OF LOS ANGELES.
17 WE HAVE 88 CITIES IN OUR COUNTY ALONG WITH UNINCORPORATED
18 COMMUNITIES AND MANY OF OUR SMALLER CITIES DEPEND ON THE
19 CONTINUUM OF CARE FOR FUNDING, RESOURCES, REGIONAL
20 COORDINATION. WHATEVER COMES NEXT HAS TO WORK FOR ALL OF LOS
21 ANGELES COUNTY. THIS IS AN OPPORTUNITY FOR US TO FINALLY
22 ESTABLISH CLEAR ACCOUNTABILITY. FOR TOO LONG, WHEN SOMETHING
23 WENT WRONG, EVERYONE POINTED TO SOMEONE ELSE. IF THE COUNTY
24 TAKES ON THESE RESPONSIBILITIES, THEN WE ALSO HAVE TO ACCEPT
25 RESPONSIBILITY FOR THE RESULTS. AND I THINK WE'RE READY TO DO



THE BOARD OF
SUPERVISORS

1 THAT. AND THE PUBLIC SHOULD HOLD US ACCOUNTABLE FOR WHETHER
2 PEOPLE ARE ACTUALLY BEING HOUSED AND WHETHER THIS NEW SYSTEM
3 IS WORKING BETTER THAN THE ONE WE ARE REPLACING. I THINK WE
4 HAVE A REAL OPPORTUNITY HERE. I KNOW THAT WE ALL ARE ON THE
5 SAME PAGE. I THINK WE'RE GOING TO ALL HAVE TO LEAN IN AND
6 SARAH, WE'RE REALLY GOING TO COUNT ON YOU TO LEAD US THROUGH
7 THIS TRANSITION STAGE. BUT ULTIMATELY EVERYTHING WE DO IS FOR
8 THOSE WHO ARE EXPERIENCING HOMELESSNESS, THOSE WHO ARE ON THE
9 STREETS, THOSE WHO HAVE MENTAL HEALTH CHALLENGES, THOSE WHO
10 ARE ADDICTED TO DRUGS AND ALCOHOL. I MEAN OUR RESPONSIBILITY
11 IS TO SEE WHAT WE CAN DO TO SET THEM ON A BETTER PATHWAY SO
12 THAT THEY CAN ACHIEVE ALL THAT THEY'RE MEANT TO ACHIEVE TO AS
13 A MEMBER OF THE GREAT FAMILY OF LOS ANGELES COUNTY. SO THANK
14 YOU.

15
16 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR MITCHELL.

17
18 **SUP. HOLLY J. MITCHELL:** THANK YOU MADAM CHAIR. THIS IS A
19 QUESTION FOR BOTH THE CEO AND OUR DIRECTOR OF HSH. I JUST WANT
20 TO MAKE SURE I UNDERSTAND THAT THIS REQUEST IS FOR A REPORT
21 WITH A SEVEN-DAY TURNAROUND. I JUST WANT TO BE GUARANTEED THAT
22 YOU BELIEVE A THOROUGH ANALYSIS CAN BE PROVIDED IN SEVEN DAYS.

23
24 **JOSEPH M. NICCHITTA:** IF I'M NOT MISTAKEN, THIS IS COMING BACK
25 TO THE BOARD NEXT WEEK FOR DISCUSSION AS PART OF THE CONTINUED



THE BOARD OF
SUPERVISORS

1 ITEM THAT WAS CONTINUED TODAY. SO WE CAN HAVE AN INITIAL
2 DISCUSSION NEXT WEEK AND IF THERE'S ANY ISSUES THAT ARE NOT
3 COMPLETELY NAILED DOWN, WE'LL HAVE TO GET BACK.

4
5 **SUP. HOLLY J. MITCHELL:** SO IT'S COMING BACK NEXT WEEK TO BE
6 DISCUSSED. IT'S NOT THE ANALYSIS WON'T BE.

7
8 **SUP. HILDA SOLIS, CHAIR:** RIGHT.

9
10 **SUP. HOLLY J. MITCHELL:** WHAT'S RIGHT? THAT THE ANALYSIS IS TO
11 BE EXPECTED BY NEXT WEEK OR?

12
13 **SUP. LINDSEY P. HORVATH:** ANYTHING THAT WE CAN SPEAK TO BY NEXT
14 WEEK, I'D LIKE TO KNOW. SO WE KNOW WHAT THE FRAMEWORK IS. AND
15 ANYTHING THAT STILL NEEDS TO BE DISCOVERED, I WOULD LIKE THAT
16 TO BE PART OF OUR DISCUSSION SO WE AS A BOARD HAVE A CLEAR
17 UNDERSTANDING ABOUT WHAT'S NEXT.

18
19 **SUP. HOLLY J. MITCHELL:** THAT'S HELPFUL. THANK YOU.

20
21 **SUP. HILDA SOLIS, CHAIR:** OKAY. VERY GOOD. SEEING NO FURTHER
22 QUESTIONS FROM THE BOARD, LET'S GO TO PUBLIC COMMENT.

23
24 **EXECUTIVE OFFICER:** MADAM CHAIR, THERE ARE NO IN-PERSON
25 SPEAKERS WHO HAVE SIGNED UP TO SPEAK ON THIS ITEM. WE WILL GO



THE BOARD OF
SUPERVISORS

1 TO A REMOTE CALLER. ROY HUMPHREYS, YOUR LINE IS OPEN. PLEASE
2 BEGIN.

3

4 **ROY HUMPHREYS:** YES. OUT OF HERE, ROWLAND, I'VE HAD A LITTLE
5 EXPERIENCE WITH THE ALASHA PEOPLE AND IT WAS NOT, IT DID NOT
6 REFLECT WELL ON YOU. AND IT'S ABOUT TIME, AND SOMETHING THAT'S
7 REALLY ANNOYING IS THE FEDERAL FUNDING SITUATION, AND YOU ARE
8 GOING TO GO TO THE FEDERAL GOVERNMENT AFTER THE WAY THAT YOU
9 TREATED THEM AND YOUR ILLEGAL FELONY FUNCTIONS WITH THE
10 ILLEGAL PERSONS, AND YOU THINK YOU'RE GOING TO GET FEDERAL
11 FUNDING FOR ILLEGAL IMMIGRANTS OR ANYBODY ELSE IN THIS COUNTRY
12 ILLEGAL THAT ARE ON THE STREETS NO MATTER WHERE THEY ARE. AND
13 UNTIL YOU RECONCILE YOURSELF THAT THERE ARE 40% OF THESE
14 PEOPLE ARE TRANSIENTS AND THEY DON'T WANT YOUR HOUSING
15 SITUATION AND UNTIL YOU GET THOSE ENCAMPMENT THINGS THAT I'VE
16 BEEN PREACHING ABOUT FOR SO LONG, YOU'RE IN THE WIND. I'LL
17 JUST LEAVE IT RIGHT THERE. THANK YOU.

18

19 **EXECUTIVE OFFICER:** THANK YOU. THAT CONCLUDES THE TIME FOR
20 PUBLIC COMMENT ON THIS ITEM.

21

22 **SUP. HILDA SOLIS, CHAIR:** WELL HEARING NO OBJECTION THAT WILL
23 BE THE ORDER THIS IS A RECEIVING FILE. LET'S MOVE ON NO
24 SPECIAL MATTERS.

25



THE BOARD OF
SUPERVISORS

1 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** MY UNDERSTANDING
2 IS THAT THERE ARE NO SPECIALS.

3

4 **SUP. HILDA SOLIS, CHAIR:** OKAY. THEN LET'S MOVE ON TO --

5

6 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** WE'RE NOW GOING TO
7 MOVE ON TO GENERAL PUBLIC COMMENT.

8

9 **SUP. HILDA SOLIS, CHAIR:** GENERAL PUBLIC COMMENT.

10

11 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** AT THIS TIME WE
12 WILL HEAR FROM THE MEMBERS OF THE PUBLIC WISHING TO ADDRESS
13 THE BOARD ON GENERAL PUBLIC COMMENT. THIS IS AN OPPORTUNITY
14 FOR THE PUBLIC TO ADDRESS THE BOARD ON SUBJECT MATTERS WITHIN
15 THE BOARD'S JURISDICTION BUT NOT ITEMS ON THE MEETING AGENDA.
16 FOR MEMBERS OF THE PUBLIC ALREADY ON THE PHONE IF YOU HAVE
17 SIGNED UP TO SPEAK FOR THIS ITEM YOU DO NOT NEED TO DO
18 ANYTHING FURTHER IF YOU ARE ON THE PHONE HAVE NOT SIGNED UP TO
19 SPEAK AND WOULD LIKE TO COMMENT ON THIS ITEM PRESS STAR NOW
20 AND FOLLOW THE PROMPTS TO BE PLACED INTO THE SPEAKING QUEUE IF
21 YOU ARE WATCHING THE MEETING WOULD LIKE TO ADDRESS THE BOARD
22 ON THIS ITEM. PLEASE CALL 213-444-2600 PRESS STAR AND FOLLOW
23 THE PROMPTS. AN OPERATOR WILL BE ON THE PHONE TO ASSIST.
24 PLEASE BE PREPARED TO ADDRESS THE BOARD ON SUBJECT MATTERS
25 WITHIN THE BOARD'S JURISDICTION.



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** WE WILL NOW CALL IN IN PERSON SPEAKERS AND
3 WHILE THEY'RE COMING FORWARD WE WILL TAKE REMOTE SPEAKERS.
4 WILL THE FOLLOWING INDIVIDUALS PLEASE COME FORWARD AND STAFF
5 WILL ASSIST YOU. SUSIE SHANNON, FIZI BAGGS, CLAUDIA JEREZ,
6 EDGAR GONZALEZ, PAUL BUDAKOV, KENNY, AND IDALI HAYES. ROY
7 HUMPHREYS, YOUR LINE IS OPEN. PLEASE BEGIN.

8

9 **ROY HUMPHREYS:** THANK YOU, ROY. I WAS AT A ROWLAND HEIGHTS
10 HERE. THE FOUR DEMOCRATS ON THIS BOARD HAVE DONE THEMSELVES TO
11 BE MORE FASCIST THAN FASCISTS, MORE NAZI THAN NAZI, AND
12 PERSONIFIED TREASON, PURVEYORS OF CHILD ABUSE, SEX
13 TRAFFICKING, WHILE DENYING SOCIETIES PREOCCUPATION WITH SEX ON
14 ALL LEVELS TO INCLUDE LAW ENFORCEMENT, EVERY GOVERNMENT
15 AGENCY, ALL JAILS, REGARDLESS OF AGE, RACE, COLOR, CREED. WE
16 MUST ALSO RECOGNIZE SUPERVISOR HILDA SOLIS, PATRON OF SLAVERY,
17 AND THE GRAN BARRAGE DE ESCALAGE, THAT'S FRENCH, OF WHICH YOU
18 WOULD BE SPEAKING IF IT WASN'T FOR LOS GRINGOS. THANK YOU. AND
19 PRESIDENT TRUMP IS SAYING THAT THE BARRING ILLEGALS FROM
20 RECEIVING REFUNDABLE PORTIONS OF THEIR FEDERAL TAX CREDITS,
21 ENSURING BENEFITS GO TO ONLY LEGAL PERSONS. THANK YOU.

22

23 **EXECUTIVE OFFICER:** THANK YOU. SIR, YOUR LINE IS OPEN. PLEASE
24 BEGIN. SIR, YOUR LINE IS OPEN. CASH, YOUR LINE IS OPEN. PLEASE
25 BEGIN.



THE BOARD OF
SUPERVISORS

1

2 **TELEPHONE SPEAKER:** YEAH. WHAT DO I NEED TO PRESS? CAN YOU HEAR
3 ME?

4

5 **EXECUTIVE OFFICER:** YES. GO AHEAD.

6

7 **TELEPHONE SPEAKER:** OH, OKAY. I'M SORRY. I JUST WANT TO REQUEST
8 YET AGAIN THAT THE BOS START MAKING DECISIONS THAT HELP ALL OF
9 US IN L.A. COUNTY AND NOT JUST FOR THOSE LIVING IN
10 UNINCORPORATED AREAS. THIS IS WHAT I SEE THEM DOING ALL THE
11 TIME NOW. I DON'T KNOW WHAT YOU THINK YOU'RE ACCOMPLISHING BY
12 MAKING STUFF ONLY APPLY TO UNINCORPORATED. THEY ONLY MAKE UP
13 10% OF THE WHOLE POPULATION. AND NUMBER 2, WE NEED TO START
14 TALKING ABOUT RENT CONTROL IN L.A. COUNTY. A WHOLE SEPARATE
15 RENT CONTROL AND HOUSING COURT SYSTEM OF OUR OWN. THE 5% + CPI
16 FROM CALIFORNIA STATE IS WAY TOO HIGH EACH YEAR AS FAR AS
17 RAISING THE RENT. THANK YOU.

18

19 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER ENDING
20 IN 6005, YOUR LINE IS OPEN. PLEASE STATE YOUR NAME AND BEGIN.

21

22 **TELEPHONE SPEAKER:** NO I'M CALLING BECAUSE I HAVE SOME SAFETY
23 CONCERNS REGARDING HOLLY MITCHELL DISTRICT AND DUCKWILER
24 BEACH. SPECIFICALLY HAVING TO DO THE RV PARK AND THEN THE
25 OTHER AREA NEXT TO THE RV PARK BECAUSE SOME OF THE COUNTY



THE BOARD OF
SUPERVISORS

1 STAFF HAS BEEN ATTACKED BY THE UNHOUSED AND THERE'S BEEN SOME
2 BREAK-IN AND THERE'S LIKE A DOOR THAT'S LIKE ONE OF THOSE ONES
3 WHERE YOU PUSH THROUGH AND I JUST DON'T THINK THAT THE STAFF
4 IS SAFE THERE AND THE HOURS, YOU KNOW, HOURS ARE LONG
5 SOMETIMES AND THEY DON'T HAVE TWO PEOPLE AT ALL TIMES IN THE
6 SHIFT. SO I'M REALLY WORRIED ABOUT THE WOMEN WHO, YOU KNOW,
7 HAVE BEEN HARASSED, SEXUALLY HARASSED. AND IN CLOSING, I ALSO
8 WANT TO MENTION IN THE 1ST DISTRICT, THE DISTRIBUTION FOR
9 BUSINESSES THAT WERE IMPACTED BY THE OIL SPILL AND THE LINEAGE
10 FIRE. IF WE CAN TRY AND EXPEDITE THOSE FUNDS BECAUSE PEOPLE
11 HAVEN'T BEEN ABLE TO PAY THEIR RENT AND THEY DIDN'T GET, YOU
12 KNOW, THEY DIDN'T HAVE FUNDS COMING IN. AND SO IF I ALREADY
13 DOUBT AND SEND YOU A LETTER TO SUPERVISOR SOLIS, I HOPE THAT -
14 -

15

16 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. MY OFFICE WILL GET BACK
17 WITH YOU.

18

19 **EXECUTIVE OFFICER:** ALL RIGHT. WE WILL NOW GO TO OUR IN-PERSON
20 SPEAKERS. PLEASE BEGIN.

21

22 **SUSIE SHANNON:** SUPERVISORS, I'M SUSIE SHANNON WITH HOUSING AS
23 A HUMAN RIGHT. I JUST WANTED TO HIGHLIGHT THAT THERE ARE A
24 NUMBER OF RENTERS WHO ARE STILL WAITING FOR THEIR RENTAL
25 ASSISTANCE DOLLARS, AND THERE ARE HUNDREDS AND HUNDREDS OF



THE BOARD OF
SUPERVISORS

1 THEM. I WANT TO GIVE A HUGE SHOUT OUT TO SUPERVISOR SOLIS,
2 WHOSE OFFICE WAS VERY HELPFUL IN GETTING ABOUT A COUPLE
3 HUNDRED RENTERS WHAT THEIR STATUS IS. BUT THE PROBLEM IS THAT
4 THEY STILL HAVE NOT BEEN PAID. AND SO WE'RE WONDERING IF
5 THERE'S ANYTHING THAT YOU CAN DO TO EXPEDITE PAYMENTS TO THOSE
6 TENANTS WHO HAVE APPLIED FOR RENTAL ASSISTANCE AND NOT
7 RECEIVED IT. IT'S CREATING A PROTRACTED PERIOD OF UNCERTAINTY
8 AND A LOT OF STRESS FOR RENTERS WHO DON'T KNOW IF THEY'RE
9 GOING TO GET THAT MONEY SO THAT THEY CAN PAY BACK RENT. SO I
10 REALLY APPRECIATE IT. THANK YOU.

11

12 **SUP. HILDA SOLIS, CHAIR:** GREAT. WE HAVE SOMEONE ON STAFF THAT
13 WILL COME DOWN. THANK YOU. THANK YOU FOR STAYING HERE ALL DAY.
14 GRACIAS POR VENIR. THANK YOU.

15

16 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

17

18 **PAUL BUDAKOV:** HI. MY NAME IS PAUL BUDAKOV. I AM THE PRESIDENT
19 OF ROMA COUNCIL. I'M ALSO THE AMBASSADOR, AND I'M ALSO THE
20 LOBBYIST FOR ROMA COUNCIL AND FEDERAL ALSO. WE HAVE BEEN
21 HAVING MAJOR RACIAL DISCRIMINATION AGAINST ROMA. THE SLANG
22 WORD IS GYPSIES. CHILDREN SERVICES AND EVERTHING HAS BEEN
23 REMOVING CHILDREN FROM FAMILIES WITHOUT ANY COURT ORDERS,
24 WITHOUT NOTICE, WITHOUT GIVING ANY PROPER CAUSES, PUTTING THEM
25 IN HOMES AND EVERYTHING THAT'S NOT EVEN LICENSED. WE ALREADY



THE BOARD OF
SUPERVISORS

1 REPORTED THIS IN WASHINGTON DC. WE ALREADY REPORTED THIS FOR
2 ALSO IN OUR TEAM FOR FEDERAL FUNDING BECAUSE THE ISSUE IN OUR
3 TEAM IS PURE RACIAL THAT IS GOING ON. YOU KNOW I APPRECIATE
4 YOUR LEADERSHIP BUT I FIGURE I BETTER COME HERE IN PERSON,
5 INTRODUCE MYSELF AND EXPLAIN TO YOU WHAT IS GOING ON IN OUR
6 COMMUNITY. I APPRECIATE YOU VERY MUCH. THANK YOU.

7

8 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

9

10 **SUP. HILDA SOLIS, CHAIR:** WE'LL HAVE SOMEONE ON STAFF TALK TO
11 YOU, SIR, TO GIVE YOU SOME INFORMATION TO HELP YOU OUT. THANK
12 YOU. NEXT SPEAKER.

13

14 **EXECUTIVE OFFICER:** PLEASE BEGIN.

15

16 **SUP. HILDA SOLIS, CHAIR:** PLEASE. GO AHEAD.

17

18 **KENNY WHITE:** THANK YOU FOR TAKING YOUR TIME AND LISTENING TO
19 ME. MY NAME IS KENNY WHITE. I AM ROMA. THEY TOOK MY CHILDREN,
20 MY TWIN CHILDREN. THEY HAD EVERYTHING THEY NEEDED. THEY WERE
21 NOT MALTRITIONED. THEY WERE NOT ABUSED. THEY HAD A HOME. CPS
22 HAS NOT PROVIDED ANY HELP. I HAD TO FIND MY OWN CARETAKER. I
23 HAD TO PROVIDE EVERYTHING THAT THEY NEEDED. I EVEN GAVE THEM
24 CARS. I DID NOT GET A 14 DAY NOTICE OR ANYTHING THAT THEY WERE
25 GOING TO TAKE MY CHILDREN AWAY. I WANT TO REQUEST TO GET A



THE BOARD OF
SUPERVISORS

1 BETTER LOOK INTO THIS AND ALSO I HAVE WITNESSES ALSO THE JUDGE
2 ALSO SAID QUOTE MAKE SURE THAT THEY'RE NOT GETTING THEIR
3 CHILDREN BACK NO MATTER WHAT SHE DOES AND THAT'S BASICALLY IT.

4

5 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

6

7 **SUP. HILDA SOLIS, CHAIR:** SIR, CAN YOU TELL ME WHAT DISTRICT
8 YOU LIVE IN? WHAT DISTRICT?

9

10 **KENNY WHITE:** I LIVE IN VAN NUYS, BUT --

11

12 **SUP. HILDA SOLIS, CHAIR:** OKAY. THAT'S THE 3RD DISTRICT.
13 SOMEONE ON HER STAFF, ON SUPERVISOR HAHN.

14

15 **SUP. LINDSEY P. HORVATH:** I'LL HAVE SOMEONE FROM MY OFFICE COME
16 SPEAK WITH YOU.

17

18 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. NEXT SPEAKER, SIR.

19

20 **LADALE HAYES:** YES, MY NAME IS LADALE HAYES AND I OPERATE A
21 WILDLAND FIREFIGHTING TRAINING ACADEMY. I AM THE ORGANIZATION
22 THAT WAS DEALING WITH THE ALL-LADIES COHORT AT L.A. JCOD UNDER
23 THE LEADERSHIP OF JUDGE HARMSDETT. WE WOULD LIKE TO KNOW,
24 STEMMING FROM THE SITUATIONS THAT HAPPENED LAST YEAR, IF OUR
25 ORGANIZATION CAN BE RECOGNIZED AS A WILDLAND FIREFIGHTING



THE BOARD OF
SUPERVISORS

1 TRAINING COHORT STATION IN THE CITY OF, IN THE COUNTY OF LOS
2 ANGELES. WE PRETTY MUCH HAVE OUR OWN SUPPLIES AND OUR OWN
3 EQUIPMENT AND VEHICLES. AND I THINK IT'S GOOD FOR ME BEING
4 JUSTICE IMPACTED FOR INDIVIDUALS THAT CAN, IN THAT SAME
5 COMMUNITY, THAT WE CAN BE REFERRED TO JUST IN CASE WE HAVE
6 ANOTHER WILDFIRE EVENT BECAUSE IT WILL HAPPEN. SAD TO SAY.
7 IT'S JUST THAT WE CAN BE READILY AVAILABLE AND NOT HAVE CALLED
8 PEOPLE FROM OTHER COUNTRIES AND OTHER STATES WHEN WE HAVE
9 PEOPLE WHO ARE SUITABLE RIGHT HERE IN OUR OWN BACKYARD. THANK
10 YOU.

11

12 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

13

14 **CLAUDIA JEREZ:** CLAUDIA JEREZ DPSS, DWC. SO, AS I WANT TO
15 CONTINUE, SO WE'RE TALKING ABOUT LONG-TERM LABOR TERMS FOR
16 ITEM 20. YOU MUST STIPULATE THE CONSEQUENCES ALONG THE LONG-
17 TERM LABOR TERMS. SIMPLIFY CONSEQUENCES, GET FULL COOPERATION
18 AND SIGNATURES. TRANSPARENCY MUST INCLUDE REAL COLLABORATION
19 AMONG THE GROUPS, THE CITIZENS, AND OF COURSE THE POLICE OR
20 THE SHERIFF'S DEPARTMENT. AND THEN THE EMOTIONAL HARM THAT ALL
21 THIS CAUSES, I THINK, IS A FAILURE OF IMAGINATION. AND WHOEVER
22 HAS COMMITTED THE CRIMES IS A FAILURE IMAGINATION BECAUSE YOU
23 KNOW, YOU DO HAVE HIGH PENALTIES FOR COMMITTING THESE CRIMES,
24 YOU KNOW, AND THERE SHOULD BE A COPYCAT LAW UPDATED. I KNOW
25 THERE'S A COPYCAT LAW SOMEWHERE, YOU KNOW, WE REALLY DON'T



THE BOARD OF
SUPERVISORS

1 TALK ABOUT IT, BUT A COPYCAT LAW SHOULD BE UPDATED ABOUT THIS
2 HIGH MESS-UP.

3

4 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

5

6 **EDGAR GONZALEZ:** HI, MY NAME IS EDGAR GONZALEZ. I LIVE IN EAST
7 L.A., THE HILDA SOLIS DISTRICT, AND I HAVE A, MY PROBLEM IS
8 EMPLOYMENT. I'VE BEEN GOING EVERYWHERE, EVEN THOUGH I'M
9 OVERQUALIFIED TO A CERTAIN EXTENT. I WAS PART OF THE
10 ELECTRICAL ENGINEERING ORGANIZATION. AT A CERTAIN POINT, I WAS
11 THE CHAIR OF THE EMPLOYMENT SECTION. OTHER THEN THAT, I'VE
12 BEEN INVOLVED IN DIFFERENT ENGINEERING ORGANIZATIONS. AND AT A
13 CERTAIN POINT, WHAT IT ENDS UP BEING, I SEE THAT MOST OF YOU,
14 ALL OF YOU ARE WOMEN, THE ONES THAT ARE IN CHARGE OF THE
15 DIFFERENT DISTRICTS. IT SHOWS PROGRESS. BUT IF YOU BELIEVE
16 THERE'S A GLASS CEILING, I'M TELLING YOU THAT THERE IS A GLASS
17 CEILING, AT LEAST FOR HISPANIC MEN, AND IT'S IN ELECTRICAL
18 ENGINEERING. I RAISED THIS ISSUE, DIFFERENT OFFICES TRIED TO
19 RAISE IT PERSONALLY BEFORE BUT IT SEEMS THAT HAS COME A POINT
20 THAT I HAVE TO COME IN AND ADDRESS THE PERSONAL.

21

22 **EXECUTIVE OFFICER:** THANK YOU.

23

24 **SUP. HILDA SOLIS, CHAIR:** WE HAVE ONE ON MY STAFF THAT WILL
25 TALK TO YOU, DANIELLA? YES, THERE'S SOMEONE THERE. YOU CAN



THE BOARD OF
SUPERVISORS

1 TALK OVER THAT WAY. THANK YOU.

2

3 **EXECUTIVE OFFICER:** CALLER WITH PHONE NUMBER ENDING IN 1403,
4 YOUR LINE IS OPEN. PLEASE BEGIN.

5

6 **TELEPHONE SPEAKER:** YES, CAN YOU HEAR ME?

7

8 **EXECUTIVE OFFICER:** YES, PLEASE CONTINUE.

9

10 **TELEPHONE SPEAKER:** OKAY. YEAH, TODAY WAS SUPPOSED TO BE THE
11 RETURN OF THE GREAT ARMANDO HERMAN. BUT HE WAS DENIED ACCESS
12 TO THE MEETING TODAY. WE DON'T KNOW WHY AND IT'S REALLY
13 UNFORTUNATE. YOU KNOW ABOUT THE EMAILS THAT WERE SENT. YOU
14 KNOW THEY WERE FAKE. YOU WENT AHEAD AND GOT FOUR RESTRAINING
15 ORDERS. ONE THING WE WILL NOT FORGET WAS THAT LINDSAY HORVATH
16 DID NOT PARTICIPATE IN THIS FRAUD AND WE GREATLY APPRECIATE
17 HER STAYING OUT OF IT AND NOT INVOLVING HERSELF

18

19 **SUP. LINDSEY P. HORVATH:** HE DIDN'T SEND ME AN EMAIL.

20

21 **TELEPHONE SPEAKER:** FOR HER OPPOSITE SUCH A TERRIBLE SCHEME. SO
22 IT'S A TERRIBLE SCHEME. WHAT HAPPENED? WE HOPE THAT MR.
23 HERMAN'S RIGHT CAN BE RESTORED AND THAT HE CAN ATTEND AND
24 PARTICIPATE THIS FIRST AMENDMENT PROTECTED ACTIVITIES VERY
25 SOON.



THE BOARD OF
SUPERVISORS

1
2 **EXECUTIVE OFFICER:** THANK YOU. THAT CONCLUDES THE TIME FOR
3 GENERAL PUBLIC COMMENT.
4

5 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** WE WILL NOW
6 PROCEED WITH THE ADJOURNMENTS.
7

8 **SUP. HILDA SOLIS, CHAIR:** THANK YOU AND WE'RE GOING TO GO IN
9 THE FOLLOWING ORDER, 2, 3, 4, 5, AND 1. SO LET'S GO WITH
10 SUPERVISOR MITCHELL.
11

12 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR. I MOVE THAT
13 WHEN WE ADJOURN TODAY WE ADJOURN IN THE MEMORY OF ALFONSO M.
14 VELASCO. MR. VELASCO WAS BORN ON APRIL 11, 1945, IN JALISCO,
15 MEXICO, AND PASSED AWAY ON AUGUST 21 AT THE AGE OF 81. HE
16 MOVED TO LOS ANGELES IN 1962 AND BEGAN WORKING AS A BARTENDER
17 AT HIS BROTHER'S RESTAURANT. IN THE 80S, HE OPENED LA CANASTA
18 MEXICAN RESTAURANT IN GARDENA. A HANDS-ON OWNER, HE VISITED
19 THE FOOD AND PRODUCE DISTRICT IN DOWNTOWN L.A. TO PURCHASE
20 FRESH INGREDIENTS, BUILDING STRONG RELATIONSHIPS WITH VENDORS
21 AND OTHER FAMILY-OWNED BUSINESSES. DURING THIS TIME, HE EARNED
22 HIS REAL ESTATE LICENSE AND LATER BECAME A LICENSED REAL
23 ESTATE BROKER, MANAGING MULTIPLE OFFICES. HE VIEWED REAL
24 ESTATE AS A WAY TO EMPOWER OTHERS THROUGH KNOWLEDGE AND HAD A
25 DEEP PASSION FOR TEACHING PEOPLE ABOUT BUSINESS, FINANCE,



THE BOARD OF
SUPERVISORS

1 TAXATION, AND INSURANCE. A LIFELONG LEARNER, HE ALSO BECAME A
2 LICENSED NOTARY AND LIFE INSURANCE AGENT. HIS PHILOSOPHY NEVER
3 CHANGED. LEARN AS MUCH AS YOU CAN, BUILD SOMETHING MEANINGFUL,
4 AND USE WHAT YOU KNOW TO HELP SOMEONE ELSE MOVE FORWARD.
5 THROUGHOUT HIS 45 YEARS IN THE REAL ESTATE INDUSTRY, HE
6 POSITIVELY IMPACTED MANY LIVES ACROSS GREATER L.A. AND THE
7 SOUTH BAY. IN HIS SPARE TIME, MR. VELASCO ENJOYED SPENDING
8 TIME WITH HIS FAMILY COOKING, READING, DANCING, AND GARDENING.
9 HE WAS ACTIVE IN HIS COMMUNITY, VOLUNTEERING AT LOCAL EVENTS,
10 AND HELPING MORE THAN 30 FAMILIES NAVIGATE THE PATH TO
11 CITIZENSHIP BY PROVIDING LETTERS OF SUPPORT. HE ALSO SERVED AS
12 THE GRAND MARSHAL FOR THE CINCO DE MAYO PARADE IN GARDENA. MR.
13 VELASCO LIVED WITH PURPOSE. HE WILL BE REMEMBERED FOR HIS KIND
14 SPIRIT, HIS JOYFUL HEART, AND THE WARMTH, STRENGTH, AND WISDOM
15 HE BROUGHT TO EVERY INTERACTION. HE WAS PART OF A GENERATION
16 OF IMMIGRANT SMALL BUSINESS OWNERS WHO HELPED BUILD THE L.A.
17 ECONOMY FROM THE GROUND UP, OPENING BUSINESSES, SUPPORTING
18 OTHER FAMILY-OWNED ENTERPRISES, CREATING JOBS, AND REINVESTING
19 IN THE COMMUNITIES WHERE THEY LIVED AND WORKED. HIS
20 CONTRIBUTIONS WERE MEASURED NOT IN AWARDS, BUT IN FAMILIES
21 HELPED. BUSINESSES SUPPORTED, OPPORTUNITIES CREATED, AND
22 RELATIONSHIPS BUILT. HE IS SURVIVED BY AND WILL BE DEEPLY
23 MISSED BY HIS WIFE LUPITA, HIS CHILDREN CYNTHIA AND ALFONSO,
24 HIS GRANDCHILDREN EMMA, VALERIE, ANALIA, VIENA, AND MILAN, AS
25 WELL AS A HOST OF EXTENDED FAMILY AND FRIENDS HIS FAMILY WAS



THE BOARD OF
SUPERVISORS

1 HIS GREATEST SUCCESS AND HIS MOST CHERISHED LEGACY. THANK YOU,
2 MADAM CHAIR.

3
4 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR HORVATH.

5
6 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. I KNOW THAT
7 YOU'LL BE LEADING US IN THE ADJOURNMENT OF GLORIA STEINEM, SO
8 I WILL BE ADDING ON TO YOUR ADJOURNMENT WHEN YOU BRING IT UP
9 AT THE END OF OUR MEETING. BUT I ALSO WANT TO MOVE THAT WHEN
10 WE ADJOURN TODAY, WE ADJOURN IN MEMORY OF ROBIN MORGAN, A
11 PIONEERING WRITER, POET, JOURNALIST, AND ADVOCATE FOR WOMEN'S
12 EQUALITY, ROBIN MORGAN PASSED AWAY AT THE AGE OF 85 ON
13 SEPTEMBER 5. FROM HER EARLY YEARS AS A CHILD PERFORMER TO MORE
14 THAN HALF A CENTURY OF WRITING AND ORGANIZING, SHE HELPED
15 SHAPE THE MODERN WOMEN'S MOVEMENT, EDITED THE LANDMARK
16 ANTHOLOGY, SISTERHOOD IS POWERFUL, LED MS. MAGAZINE AS EDITOR-
17 IN-CHIEF, AND LATER CO-FOUNDED THE WOMEN'S MEDIA CENTER WITH
18 GLORIA STEINEM AND JANE FONDA. ROBIN BELIEVED DEEPLY IN THE
19 POWER OF WORDS TO CHANGE HOW WE SEE ONE ANOTHER AND THE WORLD
20 AROUND US. SHE WAS A POET AT HEART, BUT SHE TURNED THOSE WORDS
21 INTO ACTION, CHALLENGING INEQUALITY, CREATING INSTITUTIONS
22 THAT ELEVATED WOMEN'S VOICES, AND ENCOURAGING GENERATIONS OF
23 WOMEN TO CLAIM THEIR OWN STORIES AND THEIR PLACE IN PUBLIC
24 LIFE. EVEN AFTER BEING DIAGNOSED WITH PARKINSON'S DISEASE, SHE
25 CONTINUED WRITING, SPEAKING, AND MENTORING YOUNG FEMINISTS.



THE BOARD OF
SUPERVISORS

1 SHE IS SURVIVED BY HER SON BLAKE MORGAN AND WE ADJOURN TODAY
2 IN HONOR OF ROBIN RECOGNIZING HER LIFELONG COMMITMENT TO
3 WOMEN'S EQUALITY, THE VOICES SHE HELPED TO MOVE FORWARD, AND
4 THE GENERATIONS SHE INSPIRED TO SPEAK, LEAD, AND CREATE
5 CHANGE. THANK YOU, MADAM CHAIR.

6

7 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR HAHN.

8

9 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. AND THIS ONE I
10 REALIZED, THIS PERSON GREW UP IN SAN PEDRO, BUT I BELIEVE SHE
11 ALSO AT THE END WAS RESIDING IN SHERMAN OAKS, SO MAYBE LINDSAY
12 YOU WOULD LIKE TO JOIN ME ON THIS. THIS IS FOR FAYE DEMETRIO,
13 WHO WAS THE MOTHER OF OUR LONGTIME KNX REPORTER, PETE
14 DEMETRIO, AND A LONGTIME LOS ANGELES RESIDENT. SHE PASSED AWAY
15 LAST WEEK. SHE WAS 99 YEARS OLD. FAYE WAS BORN IN GREECE IN
16 THE MOUNTAIN VILLAGE OF SOPOTO. BUT NOT LONG AFTER HER BIRTH,
17 HER AUNT, MARIGO, WHO WAS LIVING IN THE UNITED STATES WITH HER
18 HUSBAND AND UNABLE TO HAVE CHILDREN, ASKED IF THEY COULD ADOPT
19 FAYE AS THEIR DAUGHTER. HER FAMILY AGREED, AND THUS FAYE'S
20 LIFE IN AMERICA BEGAN. FAYE GREW UP IN SAN PEDRO, WHERE HER
21 FAMILY-OWNED RESTAURANTS, AND IN THE RIALTO HOTEL, WHICH IS NO
22 LONGER THERE, BUT IT CERTAINLY WAS A PART OF SAN PEDRO'S
23 HISTORY. TRAGICALLY, HER ADOPTIVE PARENTS LOST THEIR LIVES IN
24 A CAR ACCIDENT WHEN SHE WAS JUST 12 YEARS OLD. AND ANOTHER
25 AUNT AND UNCLE BECAME HER NEW ADOPTIVE FAMILY. AT THE AGE OF



THE BOARD OF
SUPERVISORS

1 16, SHE EARNED A SCHOLARSHIP TO USC, WHERE SHE EARNED BOTH HER
2 BACHELOR'S DEGREE IN SOCIAL SCIENCES AND HER MASTER'S DEGREE
3 IN EDUCATION, GRADUATING AS CLASS VALEDICTORIAN. WHILE AT USC,
4 SHE GREW CLOSER TO A CHILDHOOD ACQUAINTANCE AND FELLOW USC
5 STUDENT, JIM DEMETRIO, WHOM SHE WOULD FALL IN LOVE WITH AND
6 EVENTUALLY MARRY. FAYE DEDICATED HER CAREER TO EDUCATION,
7 SPENDING 40 YEARS WITH THE LOS ANGELES UNIFIED SCHOOL DISTRICT
8 AS A TEACHER, A COUNSELOR, AND A PRINCIPAL FOR SEVERAL ADULT
9 SCHOOLS. SHE WAS ACTIVE IN WOMEN EDUCATORS LOS ANGELES AND
10 EARNED MANY PROFESSIONAL HONORS INCLUDING RECOGNITION FROM THE
11 LOS ANGELES CITY COUNCIL. JIM AND FAYE WERE MARRIED FOR MORE
12 THAN 66 YEARS AND RAISED FOUR CHILDREN, ANDREW, PETE, AND
13 TWINS STEPHEN AND MARY KAYE. FOR DECADES SHE LIVED IN SHERMAN
14 OAKS IN A HOUSE THAT JIM BUILT FOR THEIR FAMILY. OUR
15 CONDOLENCES GO OUT TO ONE OF OUR FAVORITE KNX REPORTERS, PETE
16 DEMETRIOU. I MOVE THAT WHEN WE ADJOURN TODAY, THAT WE ADJOURN
17 IN THE MEMORY OF GLENN MEYER. AFTER MORE THAN TEN YEARS OF
18 BATTLING CANCER, GLENN PASSED AWAY ON AUGUST 19TH SURROUNDED
19 BY HIS FAMILY. HE WAS 75. GLENN GRADUATED FROM SAN PEDRO HIGH
20 AS A DECORATED MEMBER OF THE SWIM TEAM. HE WENT ON TO ATTEND
21 AND GRADUATE FROM THE CALIFORNIA MARITIME ACADEMY AND WENT ON
22 TO HAVE A 50-YEAR CAREER IN ENGINEERING. GLENN IS SURVIVED BY
23 HIS WIFE OF 50 YEARS, MARIE, HIS DAUGHTER JENNIFER, AND SEVEN
24 GRANDCHILDREN. HE LEAVES BEHIND A LEGACY OF HARD WORK,
25 LOYALTY, AND LOVE FOR HIS FAMILY. AND I ALSO MOVE THAT WHEN WE



THE BOARD OF
SUPERVISORS

1 ADJOURN, WE ADJOURN TODAY IN THE MEMORY OF MARTHA ELLEN
2 SODETANI, WHO WAS A BELOVED LONGTIME DOWNEY RESIDENT,
3 COMMUNITY LEADER, AND SOMEONE WHO DEDICATED HER LIFE TO
4 SERVING CHILDREN AND FAMILIES. MARTHA WAS BORN ON IN APRIL OF
5 1944 IN LONG BEACH AND LATER MADE DOWNEY HER HOME. SHE BECAME
6 A FIXTURE IN THE COMMUNITY AND A TIRELESS ADVOCATE FOR YOUNG
7 PEOPLE. FOR MORE THAN 17 YEARS, MARTHA SERVED ON THE DOWNEY
8 UNIFIED SCHOOL DISTRICT BOARD OF EDUCATION, FIGHTING FOR
9 STUDENTS, TEACHERS, AND FAMILIES, BUT HER COMMITMENT TO
10 CHILDREN WENT FAR BEYOND HER PUBLIC SERVICE. MARTHA AND HER
11 LATE HUSBAND, GORDON, OPENED THEIR HOME TO MORE THAN 10
12 FOSTER-CHILDREN, INCLUDING MEDICALLY FRAGILE BABIES, AND
13 ADOPTED THREE CHILDREN THEMSELVES. MARTHA TRULY BELIEVED THAT
14 EVERY CHILD DESERVED TO BE CARED FOR AND GIVEN AN OPPORTUNITY
15 TO THRIVE. MARTHA WAS ALSO INVOLVED IN MANY ORGANIZATIONS THAT
16 MADE DOWNEY A BETTER PLACE, INCLUDING THE ASSISTANCE LEAGUE OF
17 DOWNEY, GANGS OUT OF DOWNEY, DOWNEY COUNCIL PTA HELPS, DOWNEY
18 COORDINATING COUNCIL, CHARACTER COUNTS, AND THE DR. MARY
19 STAUFFER FOUNDATION. IN 2024, SHE WAS RECOGNIZED WITH THE
20 PROTECTOR OF CHILDREN AWARD FROM COMMUNITY FAMILY GUIDANCE
21 CENTER FOR HER DECADES OF ADVOCACY ON BEHALF OF CHILDREN. I
22 KNOW THAT MARTHA MEANT SO MUCH TO SO MANY PEOPLE IN DOWNEY.
23 SHE WAS A WOMAN OF FAITH, COMPASSION, AND SERVICE WHO NEVER
24 STOPPED LOOKING FOR WAYS TO HELP OTHERS. HER PASSING IS A
25 TREMENDOUS LOSS FOR THE ENTIRE DOWNEY COMMUNITY. MARTHA IS



THE BOARD OF
SUPERVISORS

1 SURVIVED BY HER CHILDREN, HER GRANDCHILDREN, GREAT-GRANDSON,
2 AND I WANT TO EXTEND MY DEEPEST CONDOLENCES TO HER FAMILY, HER
3 FRIENDS, AND EVERYONE WHOSE LIFE SHE TOUCHED. MAY SHE REST IN
4 PEACE. THANK YOU.

5

6 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR BARGER.

7

8 **SUP. KATHRYN BARGER:** THANK YOU. WHEN I MOVED IN, WHEN WE
9 ADJOURN TODAY, WE DO SO IN MEMORY OF MARK TRAVIS CRAWFORD, A
10 LONG-TIME RESIDENT OF SANTA CLARITA, WHO PASSED AWAY AT THE
11 AGE OF 55. MARK WAS BORN ON AUGUST 4, 1970, TO TRAVIS AND
12 LINDA CRAWFORD OF PORTERVILLE, CALIFORNIA. HE TAUGHT IN
13 ARIZONA FOR ONE YEAR ON THE NAVAJO RESERVATION BEFORE JOINING
14 THE WILLIAM S. HART SCHOOL DISTRICT IN NEWHALL, CALIFORNIA. IN
15 1998, HE BEGAN AS A HISTORY TEACHER AND BASEBALL COACH AT HART
16 HIGH SCHOOL. HE LATER SERVED AS ASSISTANT PRINCIPAL AT HART
17 HIGH SCHOOL, THEN AS PRINCIPAL AT SIERRA VISTA JUNIOR HIGH,
18 THEN PRINCIPAL AT WEST RANCH HIGH, AND MOST RECENTLY AS A
19 DIRECTOR OF HUMAN RESOURCES FOR THE SCHOOL DISTRICT FOR THE
20 LAST FOUR YEARS. HE LOVED SPENDING TIME WITH HIS FAMILY AND
21 FRIENDS, AS WELL AS TRAVELING WHEN NOT WORKING. HE HAD A
22 PASSION FOR TEACHING STUDENTS AND WAS KNOWN FOR HAVING AN
23 ABUNDANCE OF RANDOM KNOWLEDGE. MARK IS SURVIVED BY HIS WIFE OF
24 28 YEARS, KIM, HIS DAUGHTERS, KAYLEE AND MACKENZIE, AND HIS
25 MOTHER, LINDA CRAWFORD. MARK WAS PRECEDED IN DEATH BY HIS



THE BOARD OF
SUPERVISORS

1 FATHER, TRAVIS J. CRAWFORD. ALSO THAT WE ADJOURN IN MEMORY OF
2 PATRICIA ANN CURL HANNA DOWDEN, A RESIDENT OF GLENDORA WHO
3 PASSED AWAY PEACEFULLY ON MAY 28TH AT THE AGE OF 90. AS AN
4 ENGINEER, MUSICIAN, GENEALOGIST, AND DEVOTED CHURCH MEMBER,
5 SHE DEDICATED HER LIFE TO HER FAMILY, PROFESSION, AND
6 COMMUNITY. PATRICIA WAS BORN ON DECEMBER 8, 1935, IN LOS
7 ANGELES. SHE ATTENDED POMONA COLLEGE BEFORE TRANSFERRING TO
8 UCLA, WHERE SHE EARNED A BACHELOR OF SCIENCE IN ELECTRICAL
9 ENGINEERING WITH A FOCUS ON NUCLEAR ENGINEERING. PATRICIA
10 WORKED ON PROJECTS FOR LOS ANGELES COUNTY AND CONTRIBUTED TO
11 PIONEERING ENGINEERING WORK DURING THE EARLY SPACE AGE WHILE
12 ALSO RAISING HER THREE DAUGHTERS. SHE WAS AN ACCOMPLISHED
13 VIOLINIST AND DEVOTED DECADES OF HER LIFE TO HER FAMILY,
14 HISTORY, RESEARCH. SHE ALSO REMAINED ACTIVE IN HER COMMUNITY
15 THROUGH VOLUNTEER SERVICE AND CIVIC ORGANIZATIONS. PATRICIA IS
16 PRECEDED IN DEATH BY HER HUSBAND, BISHOP TARKINGTON DOWDEN,
17 HER FORMER HUSBAND, MICHAEL FREDERICK HANNA, AND HER BELOVED
18 PARENTS WILLIAM AND MARGARET CURL. SHE'S SURVIVED BY HER THREE
19 DAUGHTERS CATHERINE BONDS AND DOLL RINPLE AND DEANNE CARLISLE
20 AND MANY GRANDCHILDREN AND GREAT GRANDCHILDREN. ALSO THAT WE
21 ADJOURN IN MEMORY OF DONALD, DON FLEMING, A RESPECTED BUSINESS
22 LEADER, VETERAN, PHILANTHROPIST, AND LONGTIME RESIDENT OF
23 SANTA CLARITA WHO PASSED AWAY ON SEPTEMBER 8TH. AFTER
24 GRADUATING FROM HIGH SCHOOL IN 1960, HE PROUDLY SERVED IN THE
25 UNITED STATES MARINE CORPS AS A MEMBER OF THE 5TH MARINE FORCE



THE BOARD OF
SUPERVISORS

1 IN SOUTHEAST ASIA. DON EVENTUALLY MADE HIS WAY TO CALIFORNIA,
2 WHERE HE AND HIS WIFE, THE LATE CHERI, BUILT A REMARKABLE LIFE
3 TOGETHER. IN 1997, THEY BECAME PARTNERS AT VALENCIA ACURA
4 TRANSFORMING THE DEALERSHIP INTO ONE OF THE NATION'S TOP
5 PERFORMING ACURA DEALERSHIPS AND A FIXTURE IN THE SANTA
6 CLARITA VALLEY. IN 1998 HE FOUNDED THE SANTA CLARITA AUTO
7 DEALERS' ASSOCIATION, HELPING UNITE LOCAL DEALERSHIPS WHILE
8 CREATING A POWERFUL SOURCE OF SUPPORT FOR COMMUNITY
9 ORGANIZATIONS AND LOCAL SCHOOLS. HE SERVED IN LEADERSHIP ROLES
10 IN NUMEROUS CIVIC AND CHARITABLE ORGANIZATIONS AND WAS CO-
11 FOUNDER OF THE SANTA CLARITA VALLEY ECONOMIC DEVELOPMENT
12 CORPORATION WHERE HE SERVED FOR MANY YEARS AS PRESIDENT AND A
13 FOUNDING BOARD MEMBER. IN 2004, DON AND CHERI WERE JOINTLY
14 RECOGNIZED AS THE SANTA CLARITA MAN AND WOMAN OF THE YEAR, AND
15 THEY ALSO LATER RECEIVED THE COLLEGE OF THE CANYON FOUNDATION
16 SILVER SPUR AWARD FOR THEIR COMMUNITY SERVICE. DON UNDERSTOOD
17 WHAT A STRONG COMMUNITY IS BUILT BY PEOPLE WILLING TO STEP
18 FORWARD, SERVING OTHERS, AND YES, GIVING BACK. HIS GENEROSITY,
19 HUMOR, LEADERSHIP, AND DEDICATION TOUCHED COUNTLESS LIVES
20 THROUGHOUT SANTA CLARITA VALLEY. DON WAS PRECEDED IN DEATH BY
21 HIS LOVING WIFE, CHERI. HE IS SURVIVED BY HIS CHILDREN, BRIAN
22 AND KIMBRA. ALSO THAT WE ADJOURN IN MEMORY OF GERALD FREENY, A
23 LONGTIME RESIDENT OF ALTADENA, WHO PASSED AWAY AT THE AGE OF
24 66 ON SEPTEMBER 3. GERALD WAS A VOLUNTEER MEMBER OF THE
25 TOURNAMENT OF ROSES ASSOCIATION SINCE 1988 AND MADE HISTORY IN



THE BOARD OF
SUPERVISORS

1 2019 AS THE ORGANIZATION'S FIRST AFRICAN AMERICAN PRESIDENT.
2 IN THAT ROLE, HE LED THE 130TH ROSE PARADE AND THE 105TH ROSE
3 BOWL GAME UNDER THE THEME, THE MELODY OF LIFE, REFLECTING HIS
4 BELIEF IN THE POWER OF MUSIC, CONNECTION, AND SHARED
5 EXPERIENCES TO BRING PEOPLE TOGETHER. GERALD'S COMMITMENT TO
6 SERVICE EXTENDED FAR BEYOND THE TOURNAMENT OF ROSES. DURING A
7 NEARLY THREE-DECADE CAREER IN LAW ENFORCEMENT, HE HELD
8 LEADERSHIP ROLES WITH THE SAN GABRIEL VALLEY CHAPTER OF THE
9 NATIONAL ORGANIZATION OF BLACK LAW ENFORCEMENT EXECUTIVES, THE
10 PASADENA POLICE FOUNDATION, AND THE PASADENA POLICE CITIZENS
11 ACADEMY. HE ALSO SERVED ON THE BOARDS OF THE PASADENA ROSE
12 BOWL AQUATICS BOARD AND THE PASADENA YMCA AND CONTRIBUTED TO
13 CAL STATE L.A.'S BLACK SUPPORT GROUP AND ALUMNI MENTORING
14 PROGRAM, THE URBAN LEAGUE BOARD OF GOVERNORS, THE UNITED WAY
15 FUNDRAISING COMMITTEE, AND THE PASADENA NAACP. HE WAS A MEMBER
16 OF THE KAPPA ALPHA PSI AND GAMMA ZETA BOULE OF SIGMA PI. HE
17 WAS AN REMARKABLE MAN AND SOMEONE THAT WAS HIGHLY RESPECTED IN
18 THE COMMUNITY. HE WILL BE REMEMBERED FOR HIS KINDNESS,
19 GRACIOUSNESS, AND STEADFAST COMMITMENT TO BRINGING PEOPLE
20 TOGETHER. HIS DEDICATION HELPED SHAPE THE HISTORY OF THE
21 TOURNAMENT OF ROSES, WHILE HIS SERVICE STRENGTHENED THE
22 BROADER PASADENA COMMUNITY THAT HE SO LOVED. HE SURVIVED BY
23 HIS WIFE, KATRINA FREENY, HIS DAUGHTER, ERICA, AND OTHER
24 FAMILY MEMBERS, AS WELL AS MANY, MANY IN L.A. COUNTY THAT
25 CHERISH HIS FRIENDSHIP. ALSO THAT WE ADJOURN IN MEMORY OF GENE



THE BOARD OF
SUPERVISORS

1 GLASGCO, A US NAVY VETERAN FORMER ARCADIA CITY CLERK AND
2 DEDICATED COMMUNITY MEMBER WHO PASSED AWAY AT THE AGE OF 78.
3 HE WAS BORN ON FEBRUARY 10, 1948, AND HE WAS A 70-YEAR
4 RESIDENT OF ARCADIA AND PROUDLY SERVED SIX YEARS IN THE UNITED
5 STATES NAVY. AND UNFORTUNATELY, WHEN HE SERVED OVER IN
6 VIETNAM, HE WAS EXPOSED TO AGENT ORANGE, AND THAT IS WHAT
7 REALLY BEGAN HIS JOURNEY FIGHTING CANCER THROUGHOUT HIS BODY.
8 ONE OF HIS MOST ENDURING CONTRIBUTIONS WAS FOUNDING THE
9 ARCADIA VIETNAM WAR MONUMENT AT ARCADIA COUNTY PARK. HE FIRST
10 SKETCHED THE DESIGN IN 2015, AND WITH THE SUPPORT FROM THE 5TH
11 SUPERVISORY DISTRICT, THE MONUMENT WAS INSTALLED AND DEDICATED
12 IN 2016. HE REMAINED DEEPLY INVOLVED IN VETERANS'
13 ORGANIZATIONS AND CIVIC LIFE, SERVING IN THE ARCADIA SENIOR
14 CITIZENS COMMISSION, ARCADIA HISTORICAL SOCIETY, ARCADIA
15 HIGHLANDS HOMEOWNERS ASSOCIATION, AND AS A VOLUNTEER IN PATROL
16 IN THE ARCADIA POLICE DEPARTMENT. HIS MILITARY UNIFORM,
17 MEDALS, AND MEMORABILIA ARE PRESERVED AT THE GILL MUSEUM OF
18 ARCADIA HERITAGE AS PART OF ITS PERMANENT VETERANS' LOCAL
19 HISTORY ROOM. GENE'S SERVICE EARNED NUMEROUS HONORS, INCLUDING
20 THE COMMUNITY ACTIVIST OF THE YEAR AND MAKE A DIFFERENCE AWARD
21 AND RECOGNITION AT ARCADIA CITIZEN OF THE YEAR, HE WILL BE
22 REMEMBERED FOR HIS PATRIOTISM, HIS CIVIC LEADERSHIP, AND
23 LIFELONG COMMITMENT TO HONORING VETERANS AND STRENGTHENING THE
24 ARCADIA COMMUNITY. HE WILL BE DEEPLY MISSED. AND LAST, WE
25 ADJOURN, OR I'M SORRY, NOT LAST, I MOVE THAT WE ADJOURN IN



THE BOARD OF
SUPERVISORS

1 MEMORY OF LONG-TIME ARCADIA RESIDENT, OR, I'M GETTING TIRED. I
2 MOVE THAT WE ADJOURN IN MEMORY OF THE LONG TIME ANTELOPE
3 VALLEY DENTIST, DR. LESLIE KURIAN, WHO PASSED AWAY AT THE AGE
4 OF 63. HE WAS BORN MAY 27 1963, IN INDIA AND LATER ATTENDED
5 LOMA LINDA UNIVERSITY SCHOOL OF DENTISTRY. HE GRADUATED IN
6 1992 AND OPENED HIS LANCASTER PRACTICE IN 1997. LESLIE LIVED A
7 LIFE DEFINED BY COMPASSION, GENEROSITY, HUMOR, AND AN
8 UNWAVERING COMMITMENT TO CARING FOR OTHERS. TO MANY PATIENTS,
9 HE WAS FAR MORE THAN A DENTIST. HE WAS A CONFIDANT, LISTENER,
10 AND A FRIEND. WHEN HE WASN'T WORKING, LESLIE WAS A FAN OF THE
11 LOS ANGELES KINGS AND THE SEATTLE SEAHAWKS, LOVED CLASSIC ROCK
12 AND DISCO MUSIC AND ENJOYED PLAYING BASKETBALL, BASEBALL,
13 SOCCER, AND ESPECIALLY ROLLER HOCKEY. LESLIE SURVIVED BY HIS
14 DAUGHTERS, MAYA AND JADA, HIS BROTHER AND SISTER, AND MANY
15 EXTENDED FAMILY MEMBERS. AND LAST, I MOVE THAT WE ADJOURN IN
16 MEMORY OF JOHN MALARKEY, A DEDICATED CITY OF LA VERNE
17 EMPLOYEE, YOUTH SPORTS VOLUNTEER, AND BELOVED FAMILY MAN WHO
18 PASSED AWAY JULY 11, 2026, LEAVING BEHIND A LEGACY OF KINDNESS
19 AND GENEROSITY AND SERVICE. AFTER RETIRING FROM HIS CAREER AS
20 A WAREHOUSE SUPERVISOR, JOHN DEVOTED MUCH OF HIS TIME TO
21 VOLUNTEERISM AND SERVING IN THE LA VERNE COMMUNITY. BEGINNING
22 IN 2010, JOHN VOLUNTEERED WITH THE LA VERNE GIRLS SOFTBALL
23 ASSOCIATION AS PLAYER, AGENT, AND FIELD SUPERVISOR. FROM 2018
24 THROUGH 2023, HE SERVED AS BOTH THE CITY LIAISON AND
25 PRESIDENT, PROVIDING STEADY LEADERSHIP AND UNWAVERING SUPPORT



THE BOARD OF
SUPERVISORS

1 TO LOCAL ATHLETES AND FAMILIES. IN 2023, HE JOINED THE CITY OF
2 LA VERNE AS A RECREATION LEADER WHERE HE TOOK GREAT PRIDE IN
3 CARING FOR LOCAL PARKS AND PUBLIC SPACES. HIS DEDICATION
4 EARNED HIM THE AFFECTIONATE NICKNAME OF LA VERNE'S UNOFFICIAL
5 PARK RANGER. JOHN SURVIVED BY HIS WIFE KELLY AND HIS DAUGHTER
6 CAITLIN. THANK YOU, MADAM CHAIR.

7

8 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I MOVE THAT WHEN WE
9 ADJOURN TODAY WE DO SO IN THE MEMORY OF ELIZABETH ANN SCHMITZ,
10 THE MOTHER AND MOTHER-IN-LAW OF TWO OF MY COMMISSIONERS, JOHN
11 AND RAINA SCHMITZ, WHO RESPECTIVELY ARE APPOINTED TO THE
12 ECONOMY AND EFFICIENCY COMMISSION AND COMMISSION OF OLDER
13 ADULTS. ELIZABETH WAS BORN ON MAY 1, 1925, AND PASSED AWAY ON
14 SEPTEMBER 4TH, 2026 AT THE TENDER AGE OF 101 YEARS OF AGE,
15 PEACEFULLY AT HER RESIDENCE SURROUNDED BY HER LOVING FAMILY.
16 ELIZABETH WAS A LIFELONG EDUCATOR. SHE WAS A TEACHER OF ART
17 AND ENGLISH. AND IN HER LATE 50S, SHE BECAME A MULTI-YEAR
18 PARTICIPANT TEACHING ENGLISH FOR THE PEACE CORPS IN THAILAND,
19 LATER BECOMING A PRINCIPAL. SHE ALSO SERVED AS A LIFELONG
20 MEMBER AND PAST BOARD AND COMMITTEE MEMBER OF THE WISCONSIN
21 EDUCATION ASSOCIATION. SHE RAISED FIVE CHILDREN BY HERSELF
22 AFTER THE EARLY DEATH OF HER HUSBAND, DR. MELVIN SCHMITZ,
23 PROFESSOR OF PSYCHOLOGY AT MARQUETTE UNIVERSITY. MY HEART GOES
24 OUT TO JOHN, RAINA, AND THE ENTIRE FAMILY. MAY SHE REST IN
25 PEACE. I ALSO MOVED IT WHEN WE ADJOURNED TODAY. WE ADJOURN IN



THE BOARD OF
SUPERVISORS

1 THE MEMORY OF A REMARKABLE STATESMAN, BYRON SHER, WHO PASSED
2 AWAY ON SEPTEMBER 13TH AT THE AGE OF 98. I SHOULD SAY STATE
3 SENATOR BYRON SHEAR. THAT'S HOW I KNEW HIM. BYRON WAS BORN IN
4 ST. LOUIS IN 1928, GRADUATED FROM HARVARD LAW SCHOOL IN 1952,
5 AND JOINED THE STANFORD LAW SCHOOL FACULTY IN 1957. HE SERVED
6 ON THE PALO ALTO CITY COUNCIL IN THE 1960S, SERVED IN THE
7 ASSEMBLY UNTIL 1996 WHEN HE WAS ELECTED TO THE STATE SENATE
8 UNTIL 2004. HE AUTHORED SOME OF OUR STATE'S MOST FAR-REACHING
9 ENVIRONMENTAL LAWS, INCLUDING RECYCLING INCENTIVES, CLEAN AIR
10 AND WATER PROTECTIONS, GREENHOUSE GAS MONITORING, PRESERVATION
11 OF REDWOOD FORESTS AND SCENIC RIVERS PROTECTIONS THAT STAND
12 OUT TO THIS DAY. I HAD THE PRIVILEGE OF WORKING CLOSELY WITH
13 BYRON AND HIS DEDICATED STAFF ON TWO INITIATIVES THAT REMAIN
14 CLOSE TO MY HEART. THE LEGISLATION ADDRESSING THE PUENTE HILLS
15 LANDFILL AIMED AT PROTECTING OUR COMMUNITIES AND PUBLIC HEALTH
16 AND THE CREATION OF THE LOS ANGELES UPPER AND LOWER RIVER
17 MOUNTAIN CONSERVANCY, WHICH HAS NOW BEEN RENAMED THE RIVER
18 MOUNTAIN CONSERVANCY, WHICH ENSURES THE PRESERVATION OF SOME
19 OF OUR REGION'S MOST TREASURED NATURAL SPACES. BYRON LED WITH
20 INTEGRITY, HUMILITY, AND UNWAVERING DEDICATION, TACKLING TOUGH
21 ISSUES LIKE GLOBAL WARMING, EMBEDDING THE FIRST MENTION OF IT
22 IN STATE LAW BACK IN 1988. HE WAS TRULY A GRIZZLY AND AS A
23 GIANT OF ENVIRONMENTAL STEWARDSHIP. HE LEAVES BEHIND A
24 PROFOUND AND INDELIBLE MARK ON CALIFORNIA'S ENVIRONMENT. HE'S
25 PRECEDED BY HIS WIFE OF 62 YEARS, LINDA BOWSER SHEARER, AND IS



THE BOARD OF
SUPERVISORS

1 SURVIVED BY THREE CHILDREN, FIVE GRANDCHILDREN, AND A GREAT
2 GRANDDAUGHTER. YES, ABSOLUTELY. WE KNEW HIM WELL AND LOVED
3 HIM. AND I WOULD ALSO LIKE TO ADJOURN IN MEMORY OF MY DEAR
4 FRIEND, JOE PEREZ, A RESPECTED COMMUNITY MEMBER WHOSE
5 DEDICATION, ENTREPRENEURIAL SPIRIT, AND COMMITMENT TO BRINGING
6 CULTURES LEFT A MEANINGFUL IMPACT ON SO MANY. JOE IMMIGRATED
7 FROM CUBA IN MID-1950S TO FIND A BETTER JOB AND LATER GAIN
8 CITIZENSHIP BY JOINING THE U.S. MILITARY AND FIGHTING IN
9 KOREA. JOE WAS KNOWN FOR HIS INNOVATIVE WORK CONNECTING
10 FAMILIES ACROSS BORDERS IN CUBA, PARTICULARLY THROUGH TRAVEL
11 SERVICES THAT HELP REUNITE LOVED ONES AND STRENGTHEN CULTURAL
12 TIES. HE INSPIRED HIS DAUGHTER, LISA PEREZ-SUCATO AND SON-IN-
13 LAW, MICHAEL SUCATO, TO FOUND THE CUBA TRAVEL SERVICES, INC.
14 IN 1999, CHARTERING COMMERCIAL JET FLIGHTS TO CUBA. JOE CAME
15 UP WITH THE BUSINESS IDEA WHEN HE PAID A VISIT TO CUBA IN 1996
16 AS A PART OF A CONGRESSIONAL DELEGATION LED BY FORMER
17 CONGRESSMAN ESTEBAN E. TORRES. I HAD THE HONOR TO VISIT CUBA
18 AND LEAD DELEGATIONS THROUGH JOE'S PARTNERSHIP, ESPECIALLY
19 WHEN ABOUT A DOZEN AIRPORTS IN THE US WERE GIVEN CLEARANCE FOR
20 FLIGHTS TO CUBA DURING THE OBAMA ADMINISTRATION. THROUGH HIS
21 WORK, HE DEMONSTRATED HOW BUSINESS, COMPASSION, AND CULTURAL
22 UNDERSTANDING CAN COME TOGETHER TO SERVE THE PUBLIC GOOD. JOE
23 WAS WIDELY REGARDED AS A MAN OF INTEGRITY, WARMTH, AND
24 UNWAVERING COMMITMENT TO HELP OTHERS. HE WAS ALWAYS ABOUT
25 PEACE. I EXTEND MY DEEPEST CONDOLENCES TO HIS FAMILY, HIS



THE BOARD OF
SUPERVISORS

1 WIFE, HIS FRIENDS, AND ALL WHO HAD THE PRIVILEGE OF KNOWING
2 HIM. MAY HIS MEMORY BE A REMINDER OF THE POWER OF SERVICE,
3 INNOVATION, AND HUMAN CONNECTION. AND LASTLY, I MOVE THAT WE
4 ADJOURN, AND I KNOW SUPERVISOR HORVATH WILL SPEAK AFTER I DO.
5 I WANT TO MOVE AND ADJOURN IN THE MEMORY OF GLORIA STEINEM. AS
6 CO-FOUNDER OF MISS MAGAZINE AND THE NATIONAL WOMEN'S POLITICAL
7 CAUCUS, GLORIA HELPED CREATE A MOVEMENT THAT GAVE WOMEN A
8 STRONGER VOICE AND CHALLENGED THE INEQUITIES THAT THEY FACED.
9 SHE WAS AN INSPIRATION TO ME AND I KNOW MANY THOUSANDS OF
10 WOMEN THROUGHOUT THE YEARS IN THE LEGISLATURE AND IN CONGRESS.
11 AND HER COURAGE AND COMMITMENT TO WOMEN'S EQUALITY HELPED TO
12 SHAPE OUR WORK. HER WORK RESONATED DEEPLY WITH ME,
13 PARTICULARLY IN MY EFFORTS TO BRING NATIONAL ATTENTION TO THE
14 FEMINIST SIDE OF WOMEN IN CIUDAD JUAREZ IN MEXICO. I WORKED TO
15 MAKE SURE THEIR STORIES WERE HEARD AND THEIR FAMILIES WERE NOT
16 FORGOTTEN AND THAT WE DEMANDED ACCOUNTABILITY FOR THE VIOLENCE
17 AGAINST THEM. MISS MAGAZINE SUPPORTED THOSE EFFORTS AS WELL
18 AND THE NATIONAL WOMEN'S POLITICAL CAUCUS STOOD WITH ME IN
19 SEVERAL OF MY CAMPAIGNS FOR OFFICE. I WAS ALSO FEATURED,
20 HAPPENED TO BE FEATURED ON ONE OF MISS MAGAZINE'S COVER WHEN I
21 WAS SECRETARY OF LABOR. AND AS A FIRST LATINA, YES, GLORIA
22 UNDERSTOOD THE IMPORTANCE OF GIVING WOMEN A VOICE AND
23 ESPECIALLY WOMEN WHOSE STORIES TOO OFTEN WENT UNHEARD OR JUST
24 WERE NOT TRADITIONAL. SHE WAS A STEADFAST SUPPORTER OF WOMEN
25 OF COLOR SHE STOOD IN SOLIDARITY WITH LEADERS LIKE DOLORES



THE BOARD OF
SUPERVISORS

HUERTA RECOGNIZING THE IMPORTANCE OF THEIR VOICES AND LEADERSHIP IN THE FIGHT FOR EQUALITY AND JUSTICE. WITH THAT, GLORIA, SHE NEVER STOPPED FIGHTING FOR REPRODUCTIVE RIGHTS, EQUAL PAY, AND EQUALITY FOR WOMEN. HER VOICE CHANGED OUR COUNTRY AND HER LEGACY WILL CONTINUE TO INSPIRE THOSE OF US WHO CARRY THE WORK FORWARD. I KNOW THAT SHE DEMONSTRATED HER COURAGE WHEN SHE DRESSED UP AS A PLAYBOY BUNNY TO SHOW THE MISTREATMENT OF WOMEN IN THE ENTERTAINMENT INDUSTRY. I WILL NOW TURN IT OVER TO SUPERVISOR HORVATH.

SUP. LINDSEY P. HORVATH: THANK YOU, MADAM CHAIR. THANK YOU FOR LEADING THIS ADJOURNMENT FOR THIS ALL-WOMEN BOARD OF SUPERVISORS. MS. STEINEM CERTAINLY TRANSFORMED BOTH HOW THE WORLD SEES WOMEN AND HOW, MORE IMPORTANTLY, WOMEN SEE THEMSELVES. AND I FIRST MET HER WHILE WORKING ON THE VAGINA MONOLOGUES AT THE UNIVERSITY OF NOTRE DAME, WHICH IS PROBABLY ONE OF THE MOST UNLIKELY WAYS TO MEET HER. BUT I CERTAINLY ENJOYED AND WAS ABSOLUTELY INSPIRED BY THE WAYS IN WHICH SHE HELPED TO CHANGE HOW I SAW THE WORLD. AND I RECONNECTED WITH HER IN LOS ANGELES. SHE SPOKE AT AN EVENT ALONGSIDE SARAH WEDDINGTON, TALKING ABOUT THE EXPERIENCE OF ROE V. WADE, WHAT THE MOVEMENT BROUGHT, AND WHAT THE WORK REQUIRED OF ALL OF US. HER CALM FEARLESSNESS, HER AUDACIOUS CALLS TO ACTION, HER ABILITY TO PRECISELY NAME AND DESCRIBE THE BEAUTY AND STRUGGLE OF THE LIVED EXPERIENCE OF WOMEN SHAPED MY LIFE AND THE WORLD



THE BOARD OF
SUPERVISORS

1 AS WE KNOW IT. THE OPPORTUNITIES WE CAN NOW PURSUE, THE
2 FREEDOM WE CAN ENJOY TO DEFINE OUR LIVES ON OUR OWN TERMS
3 EXIST IN NO SMALL PART, THANKS TO HER BRAVERY AND INTELLECT,
4 HER ORGANIZING, AND HER WILLINGNESS TO PUT HER ENTIRE SELF ON
5 THE LINE FOR OTHERS. AND I REMEMBER ORGANIZING WITH HER DURING
6 THE TIME OF THE DNC IN 2012, WHEN WE WERE TOLD BY DNC LEADERS
7 THAT WE WERE PUTTING AT RISK THE REELECTION OF PRESIDENT
8 BARACK OBAMA BECAUSE WE DARED TO ASK FOR WOMEN WHO WERE
9 NURSING AND WHO HAD SMALL CHILDREN TO BE ABLE TO BRING THOSE
10 CHILDREN TO THE FLOOR AND GET A DELEGATE PASS, WHICH THE DNC
11 DID NOT WANT TO ALLOW. AND I REMEMBER THEN AS PRESIDENT OF THE
12 NATIONAL ORGANIZATION FOR WOMEN IN HOLLYWOOD ALONGSIDE SOME OF
13 OUR LOCAL CHAPTERS AND WITH PARTNERSHIP FROM MS. STEINEM, WE
14 WERE ABLE TO CHANGE THE RULES AT THE DNC. WE WERE ABLE TO GIVE
15 WOMEN A VOICE AND SHE BOLDLY SAID THAT MANY TIMES, YOU KNOW,
16 WHILE NOT ALWAYS, MANY TIMES THE KEY TO WOMEN BEING IN
17 LEADERSHIP IS UPLIFTING THEIR CHILDREN TOO. AND BEING IN HER
18 PRESENCE AND HEARING HER WORLD VIEW ALLOWED ME TO DREAM OF
19 LIMITLESS POSSIBILITIES FOR WOMEN AND GIRLS AND I HOPE FOR ALL
20 OF US TOO. SO I'M REALLY GRATEFUL FOR HAVING KNOWN HER, HAVING
21 THAT PERSONAL RELATIONSHIP WITH HER. SO THANK YOU FOR ALLOWING
22 ME TO JOIN YOU.

23
24 **SUP. HILDA SOLIS, CHAIR:** THAT'S WONDERFUL. AND ALL WOMEN ON
25 THIS ONE, RIGHT? YES, THANK YOU. SO THANK YOU WITH THAT ALL



THE BOARD OF
SUPERVISORS

1 MOTIONS ARE SECONDED AND IF THERE'S NO OBJECTION TO A
2 UNANIMOUS VOTE THAT WILL BE THE ORDER AND AT THIS TIME
3 EXECUTIVE OFFICER, WILL YOU PLEASE READ US INTO CLOSED
4 SESSION?

5
6 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** MEMBERS OF THE
7 PUBLIC, THE BOARD WILL NOW BE GOING INTO CLOSED SESSION. WHILE
8 THE BOARD IS IN CLOSED SESSION, WE WILL BE SHOWING A VIDEO
9 PRESENTATION. SUPERVISOR BARGER HAS A VIDEO PRESENTATION
10 RECOGNIZING CUBE FIGURE SKATERS. IN ACCORDANCE WITH BROWN
11 ACT'S REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF
12 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS
13 8, PUBLIC EMPLOYMENT CONSIDERATION OF CANDIDATES FOR
14 APPOINTMENT TO THE POSITION OF DIRECTOR OF CHILD SUPPORT
15 SERVICES AS INDICATED IN THE POSTED AND SUPPLEMENTAL AGENDAS.

16
17 [CLOSED SESSION]

18
19 **SUP. KATHRYN BARGER [VIDEO RECORDING]:** HI, IT'S LOS ANGELES
20 COUNTY SUPERVISOR KATHRYN BARGER. I'M HERE IN SANTA CLARITA TO
21 RECOGNIZE AN EXTRAORDINARY GROUP OF YOUNG ATHLETES FROM OUR
22 COMMUNITY. LAST MONTH, 12 TALENTED FIGURE SKATERS FROM THE
23 CUBE I.C.E. AND ENTERTAINMENT CENTER TRAVELED TO COLORADO TO
24 COMPETE IN THE 2026 U.S. FIGURE SKATING NATIONAL SHOWCASE
25 CHAMPIONSHIP. AND THEY DIDN'T JUST COMPETE, THEY MADE AN



THE BOARD OF
SUPERVISORS

1 INCREDIBLE STATEMENT ON THE NATIONAL STAGE. EVERY SINGLE ONE
2 OF THESE 12 SKATERS FINISHED ON THE PODIUM. THAT IS AN
3 INCREDIBLE ACCOMPLISHMENT THAT DESERVES TO BE CELEBRATED BY
4 OUR ENTIRE COMMUNITY. NATIONAL SHOWCASE IS A UNIQUE
5 COMPETITION BECAUSE IT GOES BEYOND ATHLETE ABILITY. THESE
6 SKATERS COMBINE TECHNICAL SKILLS, CREATIVITY, CHOREOGRAPHY,
7 STORYTELLING, CHARACTER, COSTUMES, AND EMOTION TO BRING THEIR
8 PERFORMANCES TO LIFE. THAT'S WHAT MAKES THIS ACCOMPLISHMENT SO
9 SPECIAL. THEY ARE NOT ONLY EXCEPTIONAL ATHLETES, THEY ARE
10 ARTISTS AND PERFORMERS. THE SKATERS HAVE SPENT COUNTLESS HOURS
11 TRAINING, WORKING WITH THEIR COACHES, PRACTICING THEIR
12 PROGRAMS, AND PERFECTING THEIR CHOREOGRAPHY. I WOULD ALSO LIKE
13 TO RECOGNIZE THE CUBE AND THE YOUTH PROGRAMS LIKE LEARN TO
14 SKATE AND CAMP CHILLIN BECAUSE MANY OF THESE ATHLETES BEGAN
15 THEIR SKATING JOURNEYS RIGHT HERE AT THE CUBE. THE CUBE ISN'T
16 JUST A PLACE TO SKATE, IT HAS BECOME A PLACE WHERE YOUNG
17 PEOPLE CAN DISCOVER A PASSION, DEVELOP DISCIPLINE, BE UPLIFTED
18 BY MENTORS, AND COMPETE AT THE HIGHEST LEVELS OF THEIR SPORT.
19 THANK YOU TO THE CITY OF SANTA CLARITA FOR STEPPING IN WHEN
20 THE CUBE WAS IN JEOPARDY OF CLOSING AND PRESERVING THIS
21 IMPORTANT ASSET FOR THE COMMUNITY. TO ALL OF OUR SKATERS HERE
22 TODAY, CONGRATULATIONS. YOU HAVE REPRESENTED THE SANTA CLARITA
23 VALLEY AND LOS ANGELES COUNTY WITH TREMENDOUS PRIDE. WITH
24 THAT, I'D LIKE YOU TO MEET OUR AMAZING SKATERS.

25



THE BOARD OF
SUPERVISORS

1 **AVERY O'BRIEN [VIDEO RECORDING]:** HI, MY NAME IS AVERY O'BRIEN.
2 I'M 16 YEARS OLD AND I'VE BEEN SKATING SINCE I WAS SIX. IN THE
3 NATIONAL SHOWCASE CHAMPIONSHIPS, I EARNED THE BRONZE MEDAL IN
4 SENIOR PARADE. MY FAVORITE THING ABOUT SKATING IS THE FRIENDS
5 AND MEMORIES I MAKE ALONG THE WAY.

6

7 **MADISON RAPKINE [VIDEO RECORDING]:** HI, MY NAME IS MADISON
8 RAPKINE. I'M 14 YEARS OLD AND I'VE BEEN SKATING SINCE I WAS
9 FOUR YEARS OLD. IN THE NATIONAL SHOWCASE CHAMPIONSHIP, I
10 EARNED THE TITLE BRONZE FOR MY DUET. I LOVE SKATING BECAUSE MY
11 FAVORITE THING IS THE FRIENDS YOU MAKE AND THE COMPETITIONS.

12

13 **ALEXI JOHNSON [VIDEO RECORDING]:** HI, MY NAME IS ALEXI JOHNSON.
14 I'M 17 YEARS OLD AND I'VE BEEN SKATING SINCE I WAS THREE YEARS
15 OLD. IN THE NATIONAL SHOWCASE CHAMPIONSHIPS, I EARNED THE
16 INTERMEDIATE SILVER DUET MEDAL. I LOVE SKATING BECAUSE OF THE
17 FEELING THAT I GET TO FEEL WHEN I SKATE ON THE I.C.E. AND LET
18 MY HEART OUT.

19

20 **CADENCE CUGNO [VIDEO RECORDING]:** HI, MY NAME IS CADENCE CUGNO,
21 I'M 16 YEARS OLD, AND I'VE BEEN SKATING SINCE I WAS TWO. IN
22 THE NATIONAL SHOWCASE CHAMPIONSHIPS, I EARNED THE BRONZE MEDAL
23 IN BOTH MY EMOTIONAL AND DUET. MY FAVORITE THING ABOUT SKATING
24 IS THAT I GET TO COMPETE WITH ALL MY FRIENDS.

25



THE BOARD OF
SUPERVISORS

1 **CALLIE HABAN [VIDEO RECORDING]:** HELLO, MY NAME IS CALLIE
2 HABAN. I'M 16 YEARS OLD AND I'VE BEEN SKATING SINCE I WAS 7.
3 IN THE NATIONAL SHOWCASE CHAMPIONSHIPS, I WON THE GOLD AND
4 JUNIOR PARADE. I LOVE SKATING BECAUSE I LOVE TO PERFORM AND
5 SHARE MY JOY WITH IT TO EVERYBODY I SEE.

6

7 **ADELTA DATIAN [VIDEO RECORDING]:** HI, MY NAME IS ADELTA DATIAN.
8 I'M 14 YEARS OLD AND I'VE BEEN SKATING SINCE I WAS 10. IN THE
9 NATIONAL SHOWCASE CHAMPIONSHIPS, I EARNED THE SILVER MEDAL IN
10 MY CHARACTER PERFORMANCE. MY FAVORITE THING ABOUT SKATING IS
11 THE COMPETITIONS AND THE BONDS I'VE BUILT ALONG THE WAY.

12

13 **SARA RODRIGUEZ [VIDEO RECORDING]:** HI, MY NAME IS SARA
14 RODRIGUEZ. I'M 15 YEARS OLD AND I'VE BEEN SKATING SINCE I WAS
15 FOUR. IN THE NATIONAL SHOWCASE CHAMPIONSHIPS, I EARNED THE
16 GOLD MEDAL IN INTERMEDIATE CHOREOGRAPHIC ARTISTRY. MY FAVORITE
17 THING ABOUT SKATING IS PERFORMING IN SHOWS AND COMPETITIONS.

18

19 **LILY ROSS [VIDEO RECORDING]:** HI, MY NAME IS LILY ROSS. I'M 14
20 YEARS OLD AND I'VE BEEN SKATING SINCE I WAS NINE. IN THE
21 NATIONAL SHOWCASE CHAMPIONSHIPS, I EARNED THE GOLD MEDAL IN
22 OPEN JUVENILE EMOTIONAL PERFORMANCE. I LOVE SKATING BECAUSE
23 YOU JUST MAKE SO MANY GREAT FRIENDS ALONG THE WAY.

24

25 **KATELYN CUGNA [VIDEO RECORDING]:** HI, MY NAME IS KATELYN CUGNA.



THE BOARD OF
SUPERVISORS

1 I AM 11 YEARS OLD AND I'VE BEEN SKATING SINCE I WAS TWO YEARS
2 OLD. IN THE NATIONAL SHOWCASE CHAMPIONSHIPS, I EARNED BRONZE,
3 MEDAL, AND CHARACTER PERFORMANCE. MY FAVORITE THING ABOUT
4 SKATING IS THE FRIENDSHIPS WE BUILD AND COMPETE IN.

5

6 **SUP. KATHRYN BARGER [VIDEO RECORDING]:** YOU SHOULD ALL BE VERY
7 PROUD OF YOURSELVES AND KNOW HOW PROUD OUR COMMUNITY IS OF
8 YOU. I HOPE YOU TAKE A MOMENT TO APPRECIATE JUST HOW
9 REMARKABLE IT IS THAT EVERY ONE OF YOU STOOD UP ON THAT
10 PODIUM. IT IS MY HONOR TO PRESENT EACH OF YOU WITH A
11 CERTIFICATE OF COMMENDATION FOR YOUR ACHIEVEMENTS. I CAN'T
12 WAIT TO SEE WHAT YOU DO AS YOU MOVE FORWARD THE NEXT CHAPTER
13 IN YOUR CAREER. CONGRATULATIONS TO EACH AND EVERY ONE OF YOU.
14 WE ARE VERY PROUD OF YOU.

15

16 **ALL SPEAKERS [VIDEO RECORDING]:** THANK YOU!

17

18 [CLOSED SESSION]

19

20 **SUP. HILDA SOLIS, CHAIR:** SO WE ARE NOW BACK IN OPEN SESSION.
21 EXECUTIVE OFFICER, PLEASE READ THE REPORT OF ACTION.

22

23 **STEVEN HERNANDEZ, DEPUTY EXECUTIVE OFFICER:** THE FOLLOWING IS
24 THE REPORT OF ACTION TAKEN IN CLOSED SESSION ON SEPTEMBER 15,
25 2026. ITEM NUMBER CS8, CONSIDERATION OF CANDIDATES FOR



THE BOARD OF
SUPERVISORS

1 APPOINTMENT TO THE POSITION OF DIRECTOR OF CHILD SUPPORT
2 SERVICES. THE BOARD SELECTED A FINAL CANDIDATE FOR THE
3 POSITION OF DIRECTOR OF CHILD SUPPORT SERVICES AND INSTRUCTED
4 THE CHIEF EXECUTIVE OFFICER TO NEGOTIATE AND EXECUTE AN AT-
5 WELL EMPLOYMENT CONTRACT, WHICH IS APPROVED AS TO FORM BY
6 COUNTY COUNSEL. THE VOTE OF THE BOARD WAS UNANIMOUS WITH ALL
7 SUPERVISORS PRESENT. THAT'S THE ORDER.

8

9 **SUP. HILDA SOLIS, CHAIR:** OKAY, THANK YOU. THAT CONCLUDES
10 TODAY'S MEETING. I JUST WANT TO WISH EVERYBODY HAPPY HISPANIC
11 HERITAGE MONTH. TODAY'S THE START AND THE GRITO IS TONIGHT,
12 BEFORE MIDNIGHT. YEAH. SO THE NEXT MEETING OF THE BOARD WILL
13 BE A PUBLIC HEARING MEETING HELD ON SEPTEMBER 22, 2026, AT
14 9:30 A.M. WE ARE ADJOURNED. THANK YOU.



THE BOARD OF
SUPERVISORS

1 I, KATHRYN J, ROBSON, Certified Shorthand Reporter Number
2 qualified in and for the State of California, do
3 hereby certify:

4 That the transcripts of proceedings recorded by the Los
5 Angeles County Board of Supervisors September 15, 2026, were
6 thereafter transcribed into typewriting under my direction and
7 supervision;

8 That the transcript of recorded proceedings as archived
9 in the office of the reporter and which have been provided to
10 the Los Angeles County Board of Supervisors as certified by
11 me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor in anywise
14 interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 25th day of September 2026, for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19
20 KATHRYN J. ROBSON

21 CA CSR No. 5439
22
23
24
25