



THE BOARD OF SUPERVISORS

BOARD MEETING TRANSCRIPT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

1 THE LOS ANGELES COUNTY BOARD OF SUPERVISORS

2 TUESDAY, MARCH 17TH, 2026

3

4 **SUP. HILDA SOLIS, CHAIR:** GOOD MORNING EVERYONE. WE WELCOME YOU
5 TO OUR REGULARLY SCHEDULED MEETING OF THE LOS ANGELES COUNTY
6 BOARD OF SUPERVISORS. TODAY IS TUESDAY, MARCH THE 17TH, 2026.
7 IT JUST HAPPENS TO BE ST. PATRICK'S DAY. WE TAKE NOTE THAT A
8 QUORUM OF THE BOARD IS PRESENT. THE ACTING CHIEF EXECUTIVE
9 OFFICER, COUNTY COUNSEL, EXECUTIVE OFFICER, AND THE SERGEANT
10 AT ARMS ARE ALL HERE TO ASSIST. WE WILL NOW START THE COUNTY'S
11 LAND ACKNOWLEDGEMENT.

12

13 **SUP. HILDA SOLIS, CHAIR [VIDEO RECORDING]:** THE COUNTY OF LOS
14 ANGELES RECOGNIZES THAT WE OCCUPY LAND ORIGINALLY AND STILL
15 INHABITED AND CARED FOR BY THE TONGVA, TATAVIAM, SERRANO, KIZH
16 AND CHUMASH PEOPLES. WE HONOR AND PAY RESPECT TO THEIR ELDERS
17 AND DESCENDANTS, PAST, PRESENT, AND EMERGING, AS THEY CONTINUE
18 THEIR STEWARDSHIP OF THESE LANDS AND WATERS. WE ACKNOWLEDGE
19 THAT SETTLER COLONIZATION RESULTED IN LAND SEIZURE, DISEASE,
20 SUBJUGATION, SLAVERY, RELOCATION, BROKEN PROMISES, GENOCIDE,
21 AND MULTI-GENERATIONAL TRAUMA. THIS ACKNOWLEDGEMENT
22 DEMONSTRATES OUR RESPONSIBILITY AND COMMITMENT TO TRUTH,
23 HEALING, AND RECONCILIATION, AND TO ELEVATING THE STORIES,
24 CULTURE, AND COMMUNITY OF THE ORIGINAL INHABITANTS OF LOS
25 ANGELES COUNTY. WE ARE GRATEFUL TO HAVE THE OPPORTUNITY TO
26 LIVE AND WORK ON THESE ANCESTRAL LANDS. WE ARE DEDICATED TO



THE BOARD OF
SUPERVISORS

1 GROWING AND SUSTAINING RELATIONSHIPS WITH NATIVE PEOPLES AND
2 LOCAL TRIBAL GOVERNMENTS, INCLUDING IN NO PARTICULAR ORDER.
3 FERNANDENO TATAVIAM BAND OF MISSION INDIANS, GABRIELINO TONGVA
4 INDIANS OF CALIFORNIA TRIBAL COUNCIL, GABRIELENO/TONGVA SAN
5 GABRIEL BAND OF MISSION INDIANS, GABRIELENO BAND OF MISSION
6 INDIANS - KIZH NATION, YUHA AVIATAM OF SAN MANUEL NATION, SAN
7 FERNANDO BAND OF MISSION INDIANS, COASTAL BAND OF CHUMASH
8 NATION, GABRIELINO/TONGVA NATION, GABRIELINO TONGVA TRIBE. TO
9 LEARN MORE ABOUT THE FIRST PEOPLES OF LOS ANGELES COUNTY,
10 PLEASE VISIT THE LOS ANGELES CITY/COUNTY NATIVE AMERICAN
11 INDIAN COMMISSION WEBSITE AT LANAIC.LACOUNTY.GOV.

12

13 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. THE INVOCATION THIS
14 MORNING WILL BE LED BY TONY CARCIPOLO FROM THE LOS ANGELES
15 COUNTY FIRE DEPARTMENT REPRESENTING 1014, FOLLOWED BY THE
16 PLEDGE OF ALLEGIANCE, WHICH WILL BE LED BY GERSON CACERES,
17 UNITED STATES ARMY VETERAN, GARDENA, FROM THE SECOND DISTRICT.
18 WILL ALL OF YOU PLEASE RISE? THANK YOU.

19

20 **TONY CARCIPOLO:** OUR HEAVENLY FATHER, WE ASK YOUR BLESSING
21 UPON THIS BOARD OF SUPERVISORS TODAY. WE PRAY THAT ALL OF THE
22 MANY DECISIONS MADE TODAY ARE MADE WITH YOUR GUIDANCE. WE PRAY
23 THAT A GREATER UNDERSTANDING OF THE PROBLEMS OF THE COUNTY
24 GOVERNMENT BY THE CITIZENS OF THIS COUNTY WILL RESULT FROM
25 THIS MEETING. WE ASK THAT THESE THINGS IN THY NAME, AMEN.



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1

2 **GERSON CACERES:** GOOD MORNING EVERYONE. PLEASE PLACE THE FLAG,
3 PLACE YOUR RIGHT HAND OVER YOUR HEART. IF YOU'RE A VETERAN,
4 YOU MAY RENDER A HAND SALUTE AND JOIN ME IN THE PLEDGE OF
5 ALLEGIANCE. I PLEDGE ALLEGIANCE TO THE FLAG OF THE UNITED
6 STATES OF AMERICA AND TO THE REPUBLIC FOR WHICH IT STANDS, ONE
7 NATION UNDER GOD, INDIVISIBLE WITH LIBERTY AND JUSTICE FOR
8 ALL.

9

10 **SUP. HILDA SOLIS, CHAIR:** THIS MORNING I'M HONORED TO HAVE TONY
11 CARCIAPOLIO HERE TODAY TO LEAD US IN THIS INVOCATION. TONY IS
12 A MEMBER OF THE FIRE UNION LOCAL 1014 REPRESENTING OUR FIERCE
13 FIRE DEPARTMENT. HE'S BEEN A MEMBER FOR OVER 6 YEARS AND IS A
14 RESIDENT OF L.A. COUNTY IN THE 5TH DISTRICT. TONY, WE WANT TO
15 THANK YOU FOR YOUR LEADERSHIP AND ADVOCACY ACROSS LOS ANGELES
16 COUNTY AND WE'RE GRATEFUL FOR YOUR PRESENCE WITH US TODAY AND
17 I WOULD LIKE TO PRESENT THIS CERTIFICATE ON BEHALF OF THE
18 ENTIRE L.A. COUNTY BOARD OF SUPERVISORS FOR LEADING US TODAY
19 IN OUR INVOCATION.

20

21 **SUP. HOLLY J. MITCHELL:** THANK YOU. GOOD MORNING, LOS ANGELES
22 COUNTY AND HAPPY ST. PATTY'S DAY. IT'S MY HONOR TO INTRODUCE
23 TODAY'S PLEDGE VETERAN, GERSON CACERES. I PRACTICED IT AND
24 THEN HESITATED. GERSON CASADES. MR. CASADES SERVED IN THE
25 UNITED STATES ARMY FROM 2012 TO 2018, ATTAINING THE RANK OF



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1 SPECIALIST. DURING HIS SERVICE, HE WAS STATIONED IN THE MIDDLE
2 EAST AND RECEIVED NUMEROUS AWARDS, INCLUDING THE ARMY
3 COMMENDATION MEDAL, ARMY ACHIEVEMENT MEDAL, THE NATIONAL
4 DEFENSE SERVICE MEDAL, AND GLOBAL WAR ON TERRORISM SERVICE
5 MEDAL. TODAY, MR. CACERES SERVES AS A BATTLE BUDDY WITH THE
6 VETERAN PEER ACCESS NETWORK, WHERE HE HELPS OTHER VETERANS AND
7 THEIR FAMILIES CONNECT TO SERVICES, OVERCOME BARRIERS, AND
8 NAVIGATE SYSTEMS LIKE THE VA. HE IS ALSO PASSIONATE ABOUT
9 AUDIO ENGINEERING USING HIS LOVE FOR MUSIC TO HELP VETERANS
10 FIND SUPPORT AND REDUCE ISOLATION. IN ADDITION TO HIS WORK
11 WITH VETERANS, HE IS DEEPLY COMMITTED TO COMMUNITY SERVICE. IN
12 JANUARY OF 2025, HE RECEIVED A CERTIFICATE OF APPRECIATION
13 FROM THE AMERICAN LEGION PALISADES POST 283 FOR HIS
14 OUTSTANDING CONTRIBUTIONS TO THE PALISADES FIRE RELIEF
15 DISTRIBUTION CENTER. HE IS A PROUD RESIDENT OF THE SECOND
16 DISTRICT WHERE HE HAS LIVED FOR THE PAST TWO YEARS. SO PLEASE
17 JOIN ME IN EXPRESSING OUR SINCERE GRATITUDE TO MR. CACERES FOR
18 HIS SERVICE TO OUR COUNTRY AND OUR COUNTY AND FOR LEADING US
19 IN TODAY'S PLEDGE OF ALLEGIANCE. AND OF COURSE I LOVE IT.
20 THANK YOU.

21

22 **SUP. HILDA SOLIS, CHAIR:** NOW WE HAVE THE PET PRESENTATION BY
23 SUPERVISOR BARGER.

24

25 **SUP. KATHRYN BARGER:** THANK YOU, MADAM CHAIR. ST. PATRICK'S DAY



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1 IS HERE AND WE HAVE AN AMAZING DOG WHO WILL BRING YOU MUCH
2 LUCK. THIS IS SAHARA, A THREE-YEAR-OLD GERMAN SHEPHERD MIX WHO
3 IS A LITTLE SHY BUT SHE'S VERY SWEET. SHE CAME IN WITH HER
4 PUPPIES WHO HAVE ALL BEEN ADOPTED AND SO SHE IS LOOKING FOR A
5 FOREVER HOME. SHE HAD EIGHT PUPPIES. SHE'S ONE HECK OF A DOG.
6 NOW IS THE TIME FOR HER TO SHINE AND FIND A HOME OF HER OWN.
7 WE DON'T NEED A FOUR-LEAF CLOVER TO BRING SAHARA LUCK. WE JUST
8 NEED A HOME. KURT, KURT, A HOME FOR SAHARA. CALL THE AGOURA
9 CARE CENTER AT 818-991-0071 TO MAKE HER YOURS. AND AGAIN, SHE
10 WAS UP IN OUR OFFICE. SHE'S VERY SWEET. SHE'S GOOD WITH OTHER
11 DOGS. SHE CAME FROM THE ANTELOPE VALLEY SHELTER. THE GOOD NEWS
12 IS THAT ALL EIGHT OF HER BABIES WERE ADOPTED. AND NOW WE JUST
13 WANT TO FIND HER A FOREVER HOME. SO THIS IS SAHARA. AND NOW
14 YOU CAN TURN YOUR ATTENTION TO THE SCREEN FOR OUR PET FROM
15 PALMDALE. MEET AUSSIE, A TWO-YEAR-OLD CATALOGUA. IS THAT WHAT
16 A CATALOGUA? NEVER HEARD OF IT. IT'S A CATTLE DOG. SHE IS
17 FRIENDLY, HAPPY AND LOVES PEOPLE. SHE WALKS WELL ON A LEASH
18 AND ENJOYS PLAYING, SOCIALIZING, AND BEING A PET. YOU CAN CALL
19 THE PALMDALE CARE CENTER AT 661-575-2888 TO BRING AUSSIE HOME.
20 YEAH, I THINK AUSSIE'S A CATTLE DOG. AND THEN THERE'S THIS
21 PROMOTION BEFORE THE CREDITS ROLL EVEN THOUGH THE OSCARS ARE
22 OVER OUR POSTERS' PROMOTION IS STILL GOING ON. ADOPTION FEES
23 ARE WAIVED ALL OF MARCH AND FOR DOGS AND CATS WHO ARE AT LEAST
24 ONE YEAR OLD PLEASE VISIT ANIMALCARE.LACOUNTY.GOV TO FIND A
25 STAR OF YOUR OWN. THANK YOU, MADAM CHAIR.



THE BOARD OF
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1

2 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. WITH THAT,
3 EXECUTIVE OFFICER, PLEASE CALL THE AGENDA.

4

5 **EDWARD YEN, EXECUTIVE OFFICER:** GOOD MORNING, MADAM CHAIR AND
6 MEMBERS OF THE BOARD. TODAY'S AGENDA WILL BEGIN ON PAGE 2, SET
7 MATTER 1. ON SET MATTER 1, THIS IS A REPORT BY THE DIRECTOR OF
8 HOMELESS SERVICES AND HOUSING ON THE IMPLEMENTATION OF THE NEW
9 DEPARTMENT OF HOMELESS SERVICES AND HOUSING. THIS ITEM WILL BE
10 HELD FOR REPORT. ON PAGE 3, CONSENT CALENDAR, BOARD OF
11 SUPERVISORS, ITEMS 2 THROUGH 33. ITEM 9, THIS INCLUDES A
12 REVISION ON THE SUPPLEMENTAL AGENDA. ITEM 11, THIS INCLUDES A
13 REVISION ON THE SUPPLEMENTAL AGENDA. ITEM 14, SUPERVISOR
14 MITCHELL REQUESTS THIS ITEM BE HELD. ITEM 18, SUPERVISOR
15 HORVATH REQUESTS THAT THIS ITEM BE HELD. ON ITEM 19,
16 SUPERVISOR BARGER REQUESTS THAT THIS ITEM BE HELD. ON ITEM 20,
17 THIS INCLUDES A REVISION AS INDICATED ON THE SUPPLEMENTAL
18 AGENDA. ON ITEM 21, SUPERVISOR HORVATH WOULD LIKE TO REVISE
19 HER MOTION TO DIRECT THE DEPARTMENT OF REGIONAL PLANNING AND
20 THE FIRE DEPARTMENT TO ANALYZE THE CURRENT VEGETATION
21 MANAGEMENT PRACTICES AND PROJECTS IN THE SANTA MONICA
22 MOUNTAINS BY ALL THE RESPECTIVE LANDOWNERS AND AUTHORITIES. ON
23 PAGE 22, SUPERVISOR HORVATH REQUESTS THAT THIS ITEM BE HELD.
24 ON ITEM 23, SUPERVISOR HAHN WOULD LIKE TO BE RECORDED AS A NO
25 VOTE. ON ITEM 26, THIS INCLUDES A REVISION AS INDICATED ON THE



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1 SUPPLEMENTAL AGENDA. ON ITEM 29, SUPERVISOR SOLIS RECORDS THAT
2 THIS ITEM BE HELD. ALSO, THIS INCLUDES A REVISION AS INDICATED
3 ON THE SUPPLEMENTAL AGENDA. ON ITEM 30, SUPERVISOR BARGER
4 WOULD LIKE TO BE RECORDED AS A NO VOTE. ON ITEM 33,
5 SUPERVISORS HORVATH AND HAHN WAIVED THE VERBAL PRESENTATION BY
6 THE ACTING EXECUTIVE DIRECTOR OF THE OFFICE OF CHILD
7 PROTECTION ON THE EVOLUTION OF THE STRATEGIC PLAN REGARDING
8 THE SYSTEM OF CARE. ON PAGE 35, ADMINISTRATIVE MATTERS, ITEMS
9 34 THROUGH 90. ON ITEM 35, THIS ITEM INCLUDES A REVISION, AS
10 INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM 37, THE ACTING
11 CHIEF EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE CONTINUED
12 TO APRIL 7, 2026. ON ITEM 39, SUPERVISOR MITCHELL WOULD LIKE
13 TO BE RECORDED AS A NO VOTE. ON ITEM 46, SUPERVISOR HORVATH
14 WOULD LIKE TO BE RECORDED AS A NO VOTE. ON ITEM 47, SUPERVISOR
15 HORVATH IS RECUSING HERSELF FROM THE VOTE BECAUSE SHE RECEIVED
16 A CONTRIBUTION OF MORE THAN \$500 WITHIN THE PAST 12 MONTHS
17 FROM NASA SERVICES WHO IS A PARTY PARTICIPANT OR AGENT OF A
18 PARTY PARTICIPANT IN THE PROCEEDING. ON ITEM 47, THE DIRECTOR
19 OF HEALTH SERVICES WOULD LIKE TO REVISE RECOMMENDATION 2B OF
20 THE BOARD LETTER TO UPDATE THE SCOPE OF SERVICES TO THE
21 SECURITY SERVICES AGREEMENT TO ADD THE OPTION FOR DHS
22 FACILITIES TO REQUEST ARMED GUARDS ALONG WITH CORRESPONDING
23 RATES EFFECTIVE NO SOONER THAN JULY 1, 2026, AND WITH TWO
24 WEEKS ADVANCE WRITTEN NOTICE TO THE BOARD. ON ITEM 67,
25 SUPERVISOR MITCHELL WOULD LIKE TO BE RECORDED AS A NO VOTE. ON



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1 ITEM 68 AND 69, SUPERVISOR BARGER WOULD LIKE TO BE RECORDED AS
2 A NO VOTE. ON PAGE 64, THIS INCLUDES MISCELLANEOUS ADDITIONS
3 TO THE AGENDA, WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE
4 OF THE MEETING, AS INDICATED ON THE SUPPLEMENTAL AGENDA. ITEMS
5 88A THROUGH 88D. ON ITEM 88C, SUPERVISOR MITCHELL WOULD LIKE
6 TO REVISE HER MOTION TO INCREASE THE REWARD PREVIOUSLY OFFERED
7 IN AMOUNT FROM \$10,000 TO \$15,000 IN THE INVESTIGATION OF THE
8 HEINOUS MURDER OF LANAI ARIANA DEES. ON ITEM 88D, SUPERVISOR
9 HORVATH WOULD LIKE TO REVISE HER MOTION TO ACCEPT THE LOS
10 ANGELES COUNTY FEDERATION OF LABOR'S NOMINATION OF VIVIAN H.
11 GRAY TO THE GOVERNANCE REFORM TASK FORCE. ON PAGE 65,
12 ORDINANCES FOR INTRODUCTION, ITEMS 91 THROUGH 94. ON ITEM 93,
13 THE ACTING CHIEF EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE
14 CONTINUED TO APRIL 7, 2026. ON PAGE 67, SEPARATE MATTER, ITEM
15 95. ON PAGE 68, SPECIAL DISTRICT AGENDA. THIS IS THE AGENDA
16 FOR THE MEETING OF THE LOS ANGELES COUNTY DEVELOPMENT
17 AUTHORITY ITEMS 1D TO 2D. ON PAGE 70, NOTICES OF CLOSED
18 SESSION, ITEM CS1 THROUGH CS12. ON ITEM CS1 THROUGH CS4, THESE
19 ITEMS ARE TO BE, COUNTY COUNSEL REQUESTS THAT THESE ITEMS BE
20 CONTINUED TO APRIL 28, 2026. ON ITEM CS9, COUNTY COUNSEL
21 REQUESTS THAT ONE CASE BE CONTINUED TO APRIL 28, 2026. ON ITEM
22 CS11, COUNTY COUNSEL REQUESTED THIS ITEM BE CONTINUED TO APRIL
23 28, 2026. THE REQUEST FOR CONTINUANCES THROUGH CS12 ARE BEFORE
24 YOU. THAT COMPLETES THE READING OF THE AGENDA, MADAM CHAIR.
25



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1 **SUP. HILDA SOLIS, CHAIR:** MOVED BY SUPERVISOR HAHN, SECONDED BY
2 SUPERVISOR HORVATH TO APPROVE THE ITEMS. THAT WILL BE THE
3 ORDER. EXECUTIVE OFFICER, PLEASE CALL THE CODE OF CONDUCT.

4
5 **EXECUTIVE OFFICER [AUDIO RECORDING]:** LADIES AND GENTLEMEN, MAY
6 I PLEASE HAVE YOUR ATTENTION. THE MEETING OF THE LOS ANGELES
7 COUNTY BOARD OF SUPERVISORS IS ABOUT TO COMMENCE. A CODE OF
8 CONDUCT WILL NOW BE READ AND WE REQUEST THAT YOU COMPLY WITH
9 IT TO ENSURE THE EFFICIENT ADMINISTRATION OF THE MEETING.

10 MEMBERS OF THE PUBLIC, IT IS YOUR RIGHT TO PARTICIPATE IN
11 TODAY'S BOARD HEARING AND THE BOARD ENCOURAGES SUCH
12 PARTICIPATION. HOWEVER, THE RIGHT OF THE PUBLIC TO ADDRESS THE
13 BOARD MUST BE BALANCED WITH THE NEED TO ENSURE THAT PUBLIC
14 COMMENT DOES NOT INTERFERE WITH THE ORDERLY COURSE OF THE
15 BOARD'S BUSINESS. ALL ARE REMINDED TO ABIDE BY THE FOLLOWING
16 RULES. SPEAKERS MUST CEASE SPEAKING IMMEDIATELY WHEN THEIR
17 TIME HAS ENDED. PUBLIC COMMENT ON AGENDA ITEMS MUST RELATE TO
18 THE SUBJECT MATTER OF THAT ITEM. GENERAL PUBLIC COMMENT IS
19 LIMITED TO SUBJECTS WITHIN THE JURISDICTION OF THE BOARD.

20 PUBLIC COMMENT DOES NOT INCLUDE THE RIGHT TO ENGAGE IN A
21 DIALOGUE WITH BOARD MEMBERS OR STAFF. PLEASE REMAIN RESPECTFUL
22 OF THE FORUM AND REFRAIN FROM UTTERING, WRITING, OR DISPLAYING
23 PROFANE, PERSONAL, THREATENING, DEROGATORY, DEMEANING, OR
24 OTHER ABUSIVE STATEMENTS TOWARD THE BOARD, ANY MEMBER THEREOF,
25 STAFF, OR ANY OTHER PERSON. MEMBERS OF THE AUDIENCE SHOULD BE



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1 RESPECTFUL OF THE VIEWS EXPRESSED BY SPEAKERS, STAFF, AND
2 BOARD MEMBERS, AND MAY NOT CLAP, CHEER, WHISTLE, OR OTHERWISE
3 DISRUPT THE ORDERLY CONDUCT OF THE MEETING. ANY PERSON
4 ENGAGING IN CONDUCT THAT DISRUPTS THE MEETING IS SUBJECT TO
5 BEING REMOVED FROM THE BOARD MEETING. AND FINALLY, IF YOU
6 WITNESS CONDUCT OR BEHAVIOR BY OTHER MEMBERS OF THE PUBLIC
7 THAT DISRUPTS YOUR ABILITY TO REMAIN ENGAGED OR PARTICIPATE IN
8 THIS MEETING, PLEASE NOTIFY THE SERGEANT AT ARMS OR OTHER
9 COUNTY STAFF. THANK YOU FOR YOUR COOPERATION.

10

11 **SUP. HILDA SOLIS, CHAIR:** TODAY'S MEETING ORDER WILL BE THE
12 FOLLOWING. PUBLIC COMMENT ON ITEMS NOT HELD FOR DISCUSSION BY
13 THE BOARD INCLUDING THE CLOSED SESSION MATTERS, THEN ITEMS 29
14 AND SET MATTER 1 THEN ITEMS 18 14 19 AND 22 FOLLOWED BY
15 GENERAL PUBLIC COMMENT AND FINISHING UP WITH CLOSED SESSION
16 MATTERS. BEFORE WE BEGIN, EXECUTIVE OFFICER, PLEASE READ THE
17 CALL-IN INFORMATION AND EXPLAIN THE SPEAKING RULES.

18

19 **EDWARD YEN, EXECUTIVE OFFICER:** GOOD MORNING, MEMBERS OF THE
20 PUBLIC. IF YOU WISH TO PARTICIPATE IN PUBLIC COMMENT, YOU MAY
21 DO SO IN PERSON OR REMOTELY. TO PARTICIPATE REMOTELY, PLEASE
22 VISIT OUR WEBSITE AT WWW.BOS.LACOUNTY.GOV. TO REGISTER AND
23 JOIN THE MEETING OR YOU MAY CALL 213-306-3065 AND USE THE
24 ACCESS CODE 25345732211 AND MEETING PASSWORD 2672026. YOU WILL
25 HAVE THE OPPORTUNITY TO ADDRESS THE BOARD THROUGHOUT THE



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1 MEETING. FOR ITEMS NOT HELD BY THE BOARD, YOU WILL RECEIVE ONE
2 MINUTE FOR ONE ITEM, AND UP TO TWO MINUTES FOR TWO OR MORE
3 ITEMS. FOR ITEMS HELD BY SUPERVISORS, YOU WILL HAVE ONE MINUTE
4 TO ADDRESS THE BOARD, ONE MINUTE TO ADDRESS THE BOARD ON
5 GENERAL PUBLIC COMMENT, FOR A TOTAL OF UP TO SIX MINUTES. WHEN
6 IT IS YOUR TURN TO SPEAK, IF REGISTERED ON A COMPUTER OR
7 DEVICE, YOU WILL HEAR A BEEP AND YOUR NAME WILL BE CALLED. OR
8 IF JOINING BY TELEPHONE, YOU WILL HEAR YOUR LINE IS UNMUTED,
9 YOUR AREA CODE AND THE FIRST THREE DIGITS OF YOUR PHONE NUMBER
10 WILL BE CALLED. TO ENSURE WE HEAR FROM BOTH IN-PERSON AND
11 REMOTE SPEAKERS, WE WILL ALTERNATE BETWEEN THE TWO SPEAKING
12 CUES. MEMBERS OF THE PUBLIC WHO ARE IN ATTENDANCE, WHEN YOU
13 HEAR OR SEE YOUR NAME DISPLAYED ON THE SCREEN, PLEASE COME
14 DOWN TO THE FRONT OF THE BOARDROOM AND STAFF WILL ASSIST YOU.
15 PLEASE DO NOT APPROACH THE PODIUM UNTIL DIRECTED TO DO SO.
16 ALSO FOR MEMBERS OF THE PUBLIC IN ATTENDANCE, PLEASE NOTE THAT
17 WE HAVE A CONSTITUENT ASSISTANCE TEAM THAT INCLUDES
18 REPRESENTATIVES FROM THE DEPARTMENT OF MENTAL HEALTH, PUBLIC
19 SOCIAL SERVICES, CHILDREN AND FAMILY SERVICES, LA HOMELESS
20 SERVICES AUTHORITY, AND PARKS AND RECREATION IN THE AUDIENCE.
21 SHOULD YOU NEED ASSISTANCE FROM THEM? AT THIS TIME, WE WILL
22 HEAR FROM MEMBERS OF THE PUBLIC WISHING TO ADDRESS THE BOARD
23 ON ALL ITEMS NOT HELD FOR DISCUSSION BY SUPERVISORS, INCLUDING
24 CLOSED SESSION MATTERS. THE CONSENT ITEMS WILL BE ACTED UPON
25 WITH ONE MOTION. FOR MEMBERS OF THE PUBLIC JOINING US



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1 REMOTELY, TO COMMENT ON THESE ITEMS, PLEASE USE THE RAISE HAND
2 FEATURE IF YOU ARE ONLINE OR PRESS STAR 3 IF ON THE TELEPHONE.
3 PLEASE INDICATE THE AGENDA ITEM NUMBERS THAT YOU WISH TO
4 ADDRESS IN THE BEGINNING OF YOUR COMMENT FOR US TO ALLOCATE
5 THE APPROPRIATE AMOUNT OF TIME.

6

7 **EXECUTIVE OFFICER:** WE WILL NOW CALL IN IN PERSON SPEAKERS AND
8 WHILE THEY'RE COMING FORWARD WE WILL TAKE REMOTE SPEAKERS.
9 THIS WILL BE FOR ALL ITEMS NOT HELD BY THE BOARD FOR
10 DISCUSSION AND CLOSED SESSION ITEMS. WILL THE FOLLOWING
11 INDIVIDUAL PLEASE COME FORWARD AND STAFF WILL ASSIST YOU.
12 JOSEPH RAMOS, AMADA OTERO, JONATHAN WEEDMAN, SEAN LUO, PALOMA
13 BUSTOS, DARYL TERRELL, WILLIAM MONTILEONE, CRYSTAL CHEN, HUELL
14 ANDREWS, KEVIN DONNELLY, ATRIA MACLELLAN, LUCY ZHANG, RITA
15 CHAO, JEFF CHANG, LUCY ZHANG, BELINDA XU, TINA WU, SHAOHUA
16 LIANG, DANIEL THORMAN, RAYMOND WANG, JINGUI MI, LUCY ZHANG,
17 KATHY CHANG, PAULINE DING, CLAUDIA JEREZ, AND MINGMING LIU. WE
18 WILL NOW GO TO OUR REMOTE CALLERS. CALLER WITH PHONE NUMBER
19 213471, YOUR LINE IS OPEN. PLEASE STATE THE AGENDA ITEMS
20 YOU'RE ADDRESSING AND YOUR NAME AND BEGIN.

21

22 **TELEPHONE SPEAKER:** I AM ADDRESSING GENERAL PUBLIC COMMENT AND
23 MY NAME IS AMBER CASTLE.

24

25 **EXECUTIVE OFFICER:** GO AHEAD. GENERAL PUBLIC COMMENT IS LATER



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1 ON IN THE MEETING. PLEASE GET BACK IN THE QUEUE. CALLER WITH
2 PHONE NUMBER 90997, YOUR LINE IS OPEN. PLEASE STATE YOUR NAME
3 AND THE AGENDA ITEMS YOU'RE ADDRESSING AND BEGIN.

4

5 **ROY HUMPHREYS:** THIS IS ROY HUMPHREYS IN ITEMS 17, 18 AND ITEM
6 30, I DON'T BELIEVE THAT'S HELD. ON ITEM 18 --

7

8 **EXECUTIVE OFFICER:** ITEM 18 WILL BE HELD LATER IN THE MEETING
9 FOR DISCUSSION. YOU CAN GO AHEAD AND COMMENT ON 1 ITEM. THANK
10 YOU.

11

12 **ROY HUMPHREYS:** ON ONE ITEM, OKAY, THE BEST WAY TO IMPROVE
13 YOUTH MENTAL HEALTH IS TO STOP THE WOKE DEI GEORGE FLOYD
14 PERVERSIONS, BUT THE DAMAGE HAS ALREADY BEEN DONE, POSSIBLY
15 IRREPARABLE, AND THIS BOARD SHOULD BE ASHAMED OF ITSELF FOR
16 WHAT IT HAS DONE, ESPECIALLY THE FOUR DEMOCRATS WHO ARE
17 DISGRACED TO THIS COUNTRY, STATE, AND COUNTY. THANK YOU.

18

19 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, WE HAVE ANOTHER
20 CALLER. CALLER WITH PHONE NUMBER 2137471, YOUR LINE IS OPEN.
21 PLEASE STATE YOUR NAME AND BEGIN.

22

23 **TELEPHONE SPEAKER:** HI, YES, I AM CALLING IN REGARDS TO
24 ACCOUNTABILITY AND THE COUNTY CUSTODY PROCEDURES.

25



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1 **DAWYN R. HARRISON:** MA'AM, YOU NEED TO CALL BACK ON GENERAL
2 PUBLIC COMMENT. THIS IS FOR ITEMS NOT HELD BY THE BOARD. THANK
3 YOU.

4
5 **EXECUTIVE OFFICER:** THANK YOU.

6
7 **TELEPHONE SPEAKER:** THEY SHOULD BE HELD BY THE BOARD.

8
9 **EXECUTIVE OFFICER:** THANK YOU. THERE ARE NO OTHER REMOTE
10 SPEAKERS TO ADDRESS THE BOARD. REMOTE PARTICIPATION FOR THESE
11 ITEMS IS NOW CONCLUDED. WE WILL GO TO OUR IN-PERSON SPEAKERS.
12 PLEASE BEGIN.

13
14 **IN-PERSON SPEAKER:** GIVE A TEAM, PLEASE.

15
16 **SUP. HILDA SOLIS, CHAIR:** GO AHEAD AND START OVER.

17
18 **IN-PERSON SPEAKER:** OKAY. GOOD MORNING. I AM WITH THE SUNITA
19 JAIN ANTI-TRAFFICKING INITIATIVE AT LOYOLA LAW SCHOOL. AND
20 RIGHT NOW I AM SPEAKING ON ITEM 13. MAJOR SPORTING EVENTS LIKE
21 THE OLYMPICS AND THE FIFA WORLD CUP BRING MANY OPPORTUNITIES
22 FOR LOS ANGELES, BUT THEY CAN ALSO INCREASE THE RISK OF WORKER
23 EXPLOITATION AND HUMAN TRAFFICKING, ESPECIALLY IN INDUSTRIES
24 LIKE HOSPITALITY, CONSTRUCTION, AND SERVICE WORK. THAT IS WHY
25 LA 28 AND FIFA WERE REQUIRED TO DEVELOP HUMAN RIGHTS PLANS



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1 THAT EXPLAIN HOW THESE RISKS WILL BE PREVENTED AND ADDRESSED.
2 THESE REPORTS WERE DUE AT THE END OF DECEMBER 2025, BUT THEY
3 HAVE STILL NOT BEEN MADE PUBLIC. AS THE COUNTY LOOKS AT HOW
4 ITS OWN BUILDINGS AND FACILITIES MAY SUPPORT OLYMPIC
5 ACTIVITIES, THIS IS AN IMPORTANT MOMENT TO MAKE SURE STRONG
6 PROTECTIONS ARE IN PLACE AND THAT THE PUBLIC CAN SEE WHAT
7 THOSE PROTECTIONS ARE. MAKING THE HUMAN RIGHTS REPORTS PUBLIC
8 WOULD HELP COMMUNITY ORGANIZATIONS, WORKERS, AND RESIDENTS
9 UNDERSTAND WHAT PROTECTIONS AND POLICIES ARE IN PLACE AND HOW
10 WE CAN WORK TOGETHER TO MAKE SURE THESE EVENTS LEAVE A
11 POSITIVE LEGACY FOR LOS ANGELES. I WILL NOW BE SPEAKING ON
12 ITEM 17. WE SUPPORT THE COUNTY'S FOCUS ON PREVENTION AND
13 FAMILY WELL-BEING. THIS MOTION, ITEM 17, RECOGNIZES THAT WE
14 SHOULD NOT ONLY RESPOND AFTER CHILDREN ARE HARMED, BUT SUPPORT
15 FAMILIES EARLIER SO HARM CAN BE PREVENTED. IT ALSO HIGHLIGHTS
16 THAT SUPPORTING FAMILIES IS ONE OF THE MOST EFFECTIVE WAYS TO
17 PROTECT CHILDREN. HUMAN TRAFFICKING OFTEN HAPPENS WHEN
18 FAMILIES ARE UNDER FINANCIAL STRESS, WHEN YOUNG PEOPLE DO NOT
19 HAVE STABLE HOUSING, OR WHEN SUPPORT SYSTEMS ARE NOT IN PLACE.
20 WHEN FAMILIES HAVE ACCESS TO THINGS LIKE HOUSING, CHILD CARE,
21 AND STABLE JOBS, IT REDUCES THE CONDITIONS THAT TRAFFICKING
22 TAKES ADVANTAGE OF. THAT IS WHY PREVENTION STRATEGIES, LIKE
23 THE ONES DESCRIBED IN THIS MOTION, ARE SO IMPORTANT.
24 ADDRESSING FAMILY STABILITY AND ECONOMIC WELL-BEING IS NOT
25 ONLY CHILD PROTECTION POLICY, IT IS ALSO HUMAN TRAFFICKING



THE BOARD OF
SUPERVISORS

1 PREVENTION. THANK YOU.

2

3 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

4

5 **PALOMA BUSTOS:** GOOD MORNING. MY NAME IS PALOMA BUSTOS WITH THE
6 SUNITA JAIN ANTI-TRAFFICKING INITIATIVE, LOYOLA LAW SCHOOL,
7 AND I'M SPEAKING ON ITEMS NUMBER 13 AND NUMBER 17. FOR MONTHS
8 NOW, ADVOCATES AND COMMUNITY ORGANIZATIONS HAVE BEEN ASKING
9 FOR THE HUMAN RIGHTS PLAN FROM LA 28 AND FIFA TO BE MADE
10 PUBLIC. THESE REPORTS WERE DUE AT THE END OF DECEMBER 2025 AND
11 THEY STILL HAVE NOT BEEN RELEASED. WE ALSO HAVE NOT HEARD A
12 CLEAR EXPLANATION FOR THE DELAY. IF PUBLIC RESOURCES ARE GOING
13 TO SUPPORT THESE EVENTS, THE PUBLIC SHOULD BE ABLE TO SEE THE
14 PLANS THAT ARE MEANT TO PROTECT THE COMMUNITY. RIGHT NOW,
15 LITTLE IS KNOWN ABOUT WHAT PREVENTION EFFORTS WILL BE IN PLACE
16 TO PROTECT WORKERS AND VULNERABLE COMMUNITIES OR WHAT FUNDING
17 IS DEDICATED TO THIS WORK. WE UNDERSTAND THE COUNTY IS ALREADY
18 FACING FUNDING CHALLENGES AND WE ARE NOT ASKING THE COUNTY TO
19 INVEST ITS OWN MONEY. BUT LA 28 AND FIFA SHOULD BE USING THEIR
20 OWN RESOURCES TO SUPPORT THESE PROTECTIONS. OUR REPORT CALLS
21 FOR ABOUT \$3,000,000 FROM EACH FOR PREVENTION AND WORKER
22 PROTECTION. THAT IS A VERY SMALL AMOUNT COMPARED TO THE
23 BILLIONS THAT THESE EVENTS WILL GENERATE FOR ORGANIZERS. WE
24 URGE THE COUNTY TO SUPPORT TRANSPARENCY AND CALL FOR THESE
25 HUMAN RIGHTS REPORTS TO BE MADE PUBLIC. I WILL NOW BE SPEAKING



THE BOARD OF
SUPERVISORS

1 ON ITEM NUMBER 17. WE SUPPORT THE MOTION'S FOCUS ON PREVENTION
2 ON INCLUDING PEOPLE WITH LIVED EXPERIENCE AND SHAPING THE
3 COUNTY'S WORK TO SUPPORT CHILDREN, YOUTH, AND FAMILIES. MANY
4 SURVIVORS OF HUMAN TRAFFICKING COME INTO CONTACT WITH THESE
5 SYSTEMS LIKE CHILD WELFARE, HOUSING SERVICES, YOUTH PROGRAMS,
6 AND OTHER SUPPORT SYSTEMS. TOO OFTEN, THEY ONLY RECEIVE HELP
7 AFTER THE HARM HAS ALREADY HAPPENED. BETTER COORDINATION WITH
8 THESE SYSTEMS AND STRONGER PREVENTION EFFORTS CAN HELP
9 IDENTIFY RISK EARLIER AND CONNECT YOUNG PEOPLE AND FAMILIES TO
10 SUPPORT BEFORE EXPLOITATION OCCURS. AS THE COUNTY MOVES
11 FORWARD WITH THIS WORK, WE ENCOURAGE CONTINUED ENGAGEMENT WITH
12 SURVIVORS AND COMMUNITY ORGANIZATIONS THAT WORK ON TRAFFICKING
13 AND EXPLOITATION. THANK YOU.

14

15 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

16

17 **JONATHAN WEEDMAN:** GOOD MORNING. MY NAME IS JONATHAN WEEDMAN
18 AND I AM CHIEF EXTERNAL RELATIONS OFFICER FOR VEICARE
19 COMMUNITY HEALTH IN LOS ANGELES AND A MEMBER OF THE COMMISSION
20 ON HIV APPOINTED BY SUPERVISOR BARGER. I WANT TO THANK THE
21 BOARD FOR YOUR YEARS OF SUPPORT OF THE COMMISSION AND YOUR
22 UNWAVERING COMMITMENT TO END HIV EPIDEMIC. I AM OF A VINTAGE
23 THAT RECALLS THE TERRIFYING EARLY DAYS OF HIV WHEN PEOPLE WERE
24 DYING, THERE WAS NO TREATMENT AND LITTLE HOPE. TODAY, THE
25 TERROR HAS BEEN REPLACED BY MEDICAL AND POST-EXPOSURE



THE BOARD OF
SUPERVISORS

1 THERAPIES THAT MAKE HAVING HIV NO LONGER A DEATH SENTENCE. BUT
2 THIS FIGHT IS NOT FINISHED. WITH THE CURRENT ADMINISTRATION
3 DISMANTLING HEALTH CARE FUNDING, ENDANGERING SO MUCH OF THE
4 PROGRESS WE HAVE ACHIEVED, THE WORK OF THE COMMISSION REMAINS
5 CRITICAL. THE ESSENTIAL WORK MUST GO FORWARD UNDETERRED AND
6 WITHOUT DELAY TO CONTINUE SERVING THE OVER 65,000 IN OUR
7 REGION LIVING WITH HIV. THANK YOU FOR YOUR SUPPORT AND THANK
8 YOU TO DON MCCLENDON AND THE ENTIRE COMMISSION TEAM FOR ALL
9 THEIR HARD WORK.

10

11 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

12

13 **JOSEPH RAMOS:** JOSEPH RAMOS, FRAGSERVICES SPEAKING ON ITEM 68.
14 THIS ORDINANCE WILL CAUSE RENTERS TO DROWN IN FINANCIAL DEBT,
15 CAUSING EXTREME DAMAGE TO CREDIT SCORES FOR YEARS, MAKING
16 FINDING HOUSING FAR MORE DIFFICULT AND LIMITING JOB
17 OPPORTUNITIES IN VARIOUS FIELDS. THE MINIMUM EVICTION
18 THRESHOLD WAS CREATED TO SAFEGUARD RENTERS FROM HAVING AN
19 EVICTION FILE DUE TO A RENTER BEING A FEW DOLLARS BEHIND ON
20 THEIR RENT. THIS NEW ORDINANCE WILL NOW ENCOURAGE RENTS TO
21 FALL THOUSANDS OF DOLLARS BEHIND ON RENT AND ELIMINATING THEIR
22 ABILITY TO EVER GET BACK ON TRACK. INSTEAD, THE COUNTY SHOULD
23 PURSUE EARLY INTERVENTIONS SUCH AS INCENTIVIZING MEDIATION FOR
24 AN EARLY EXIT THAT PRESERVES RENTERS' EXISTING FINANCES RATHER
25 THAN PUSHING THEM INTO A DEEPER FINANCIAL HOLE. THE COUNTY



THE BOARD OF
SUPERVISORS

1 SHOULD USE MEASURE A FUNDS TO REPLENISH THE EXISTING EMERGENCY
2 RENT RELIEF PROGRAM. WE'RE ASKING THE SUPERIORS TO PROVIDE
3 REAL HELP TO RENTERS TO GET THEM BACK ON THEIR FEET, NOT SHOVE
4 THEM DEEPER INTO DEBT. THE ORDINANCE ALSO DESTROYS MORE MOM
5 AND POP OWNERS ALREADY STRUGGLING WITH HUGE INCREASES IN
6 PROPERTY INSURANCE, WATER, SEWER, TRASH HAULING, SKILLED
7 LABOR, MATERIALS, ADMINISTRATION, AND PROPERTY TAXES. MORE
8 AFFORDABLE RENTAL PROPERTY WILL BE LOST. WE URGE YOU TO REJECT
9 THIS ORDINANCE AND SUBMIT THIS ISSUE TO THE CLUSTER MEETINGS
10 WHERE REAL SOLUTIONS CAN BE DEVELOPED AND RETURNED TO THE
11 BOARD FOR CONSIDERATION. THANK YOU.

12

13 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

14

15 **WILLIAM MONTILEONE:** GOOD MORNING. MY NAME IS WILLIAM
16 MONTILEONE. I'M SPEAKING ON ITEM 2D, THE AFFORDABLE HOUSING
17 DEVELOPMENT LOCATED IN DISTRICT 4 OR 5 REPRESENTED BY KATHRYN
18 BARGER. I ALSO WANT TO THANK THE L.A. COUNTY SHERIFF'S
19 STATION, EL MONTE, FOR THE JOB THAT THEY DO. THEY OVERWHELMED
20 A LOT OVER THERE. I SEE WHAT'S GOING ON. I WOULD TRIPLE YOUR
21 SALARY IF I COULD. THE AFFORDABLE HOUSING INITIATIVE, 2D, I
22 BELIEVE IS A CONSTITUTIONAL ISSUE. ARTICLE 34 OF THE
23 CALIFORNIA CONSTITUTION REQUIRES VOTER APPROVAL BEFORE
24 DEVELOPMENT, CONSTRUCTION, OR ACQUISITION OF PUBLICLY ASSISTED
25 HOUSING APPROVED IN 1950. THE OAK AND IVY DEVELOPMENT IS



THE BOARD OF
SUPERVISORS

1 DESCRIBED AS PRIVATELY FUNDED, YET IT DOES RELY ON FORMS OF
2 PUBLIC ASSISTANCE, INCLUDING STATE-ENABLED DENSITY LAWS,
3 BONUSES, FEE REDUCTIONS. THE OAK AND IVY DEVELOPMENT NEEDS
4 PUBLIC ASSISTANCE FROM L.A. COUNTY DEVELOPMENT AUTHORITY. WHEN
5 TAXPAYER-SUPPORTED PROGRAMS ARE INVOLVED, ARTICLE 34 IS
6 IMPLICATED. MEMBERS OF THE BOARD HAVE SWORN AN OATH TO UPHOLD
7 THE CALIFORNIA CONSTITUTION. AND WITH A NO VOTE AND A
8 ROUNDABOUT WAY, YOU COULD BRING THE DEMISE OF ARTICLE 34
9 PASSED IN 1950. I RESPECTFULLY ASK THE BOARD TO PAUSE APPROVAL
10 OF THIS ITEM.

11

12 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

13

14 **CRYSTAL CHEN:** GOOD MORNING, SUPERVISORS. MY NAME IS CRYSTAL.
15 I'M A TAXPAYER AND VOTER IN THE L.A. COUNTY. I'M HERE TO
16 FORMALLY PUT THIS BOARD ON NOTICE REGARDING THE LEGAL AND
17 ADMINISTRATIVE RISKS OF ITEM 2D. WE DO NOT OPPOSE THE CONCEPT
18 OF AFFORDABLE HOUSING. WE OPPOSE THIS SPECIFIC DEVELOPER,
19 AFFIRM HOUSING. THEIR WINSLOW POINT PROJECT WAS A HEADLINE
20 NEWS SCANDAL IN CARLSBAD. THE MEDIA AND THE POLICE DOCUMENTED
21 A NIGHTMARE 762 POLICE CALLS IN JUST 24 MONTHS AND A REPORT OF
22 INDECENT EXPOSURE RIGHT ACROSS FROM AN ELEMENTARY SCHOOL. BY
23 FUNDING A DEVELOPER THAT FAILED IN CARLSBAD, YOU ARE CREATING
24 A SECURITY VACUUM NEXT DOOR TO JENNIFER PRESCHOOL. EVEN MORE
25 DISCERNING, LOOK AT YOUR OWN PUBLIC RECORDS FOR TODAY. THE



THE BOARD OF
SUPERVISORS

1 BUILDER IS ATTEMPTING TO DRAW DOWN REAL NEIGHBORS WITH BOT
2 COMMENTS. LOOK AT FAVORITE SECTION. YOU HAVE NAMES LIKE APPLE
3 BANANA AND APPLE BROWN AND DOZENS OF COMMENTS FROM A WEIJIAN
4 AND AARON TIAN IN PERFECT ALPHABETICAL ORDER USING WORDS FOR -
5 -

6

7 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

8

9 **DARYL TERRELL:** HI, MY NAME IS DARYL TERRELL. I'M FROM THE CITY
10 OF MORENO VALLEY AT RIVERSIDE COUNTY. I'M SPEAKING ON ITEM 26.
11 GOOD MORNING HONORABLE CHAIR HONORABLE SUPERVISORS BEHIND
12 EVERY STATISTIC IS A HUMAN STORY JOHNNY WAGNER, JUAN SANCHEZ,
13 AND JUST LAST MONTH MICHAEL MORENO RAN OVER BY CATALYTIC
14 CONVERTER THIEVES, STILL FIGHTING FOR HIS LIFE. THESE ARE OUR
15 NEIGHBORS. THESE ARE REAL LIVES. SUPERVISOR BARGER AND
16 SUPERVISOR HAHN, I THANK YOU FOR YOUR LEADERSHIP IN BRINGING
17 THIS ITEM FORWARD. SUPERVISOR HAHN, YOUR LEADERSHIP HAS
18 INSPIRED ME TO FIGHT FOR WORKING PEOPLE IN ADVOCATING THE
19 ADOPTION OF THE CATALYTIC CONVERTER, A LAW FOR POSSESSION
20 ORDERS IN SOUTHERN CALIFORNIA AND CENTRAL CALIFORNIA FROM
21 RIVERSIDE, ORANGE, VENTURA. I JUST WANT TO THANK YOU FOR THAT,
22 TO MOVE IT FORWARD. AND AGAIN, THANK YOU, YOU INSPIRE ME TO
23 FIGHT FOR THESE WORKING PEOPLE. HOPING YOU PUT THIS ORDINANCE
24 IN THERE. THANK YOU.

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

2

3 **LUCY ZHANG:** MY NAME IS LUCY ZHANG. I WANT TO TALK ABOUT 2D.

4 DEAR HONORABLE BOARD OF SUPERVISORS, TODAY YOU CAN SEE WE HAVE

5 ARCADIA RESIDENTS, ABOUT 50 TO 60 PEOPLE. THEY TOOK A BUS,

6 THEY DRIVE HERE, THEY GIVE UP THEIR WORKDAY, THEY COME HERE.

7 FOR ONE, WE JUST WANT TO STOP THE OAK AND IVY PROJECT. THE

8 REASON I WANT TO ASK THE BOARD OF MEMBERS, DO YOU KNOW HOW

9 MUCH COST PER UNIT FOR 95 UNITS? THE AVERAGE COST IS ALMOST

10 \$750,000. THAT MEANS YOU CAN BUY A NICE APARTMENT IN PASADENA.

11 SO HAVE YOU CONSIDERED THAT? THE ORIGINAL THEY WANT TO SET UP

12 45 UNITS. NOW THEY WANT TO ASK MORE MONEY. SO AS A TAXPAYER

13 AND A VOTER, THIS PROJECT. THE REQUEST FOR ADDITIONAL

14 \$8,300,000 IN PUBLIC SUBSIDIES FOR THE OAK AND IVY PROJECT IS

15 DEEPLY CONCERNING.

16

17 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

18

19 **HUELL ANDREWS:** HONORABLE SUPERVISOR, MY NAME IS WEI ANDREWS.

20 I'M A REGISTERED VOTER AND THE TAXPAYER OF LOS ANGELES COUNTY.

21 I STRONGLY OPPOSE THE PROPOSED OAK AND IVY HOUSING PROJECT TO

22 2-D. WHILE I UNDERSTAND THE IMPORTANCE OF ADDRESSING HOUSING

23 HOMELESSNESS. PLACING THIS TYPE OF PROJECT IN OUR ACADIA

24 NEIGHBORHOOD WILL NEGATIVELY IMPACT OUR COMMUNITY. MANY

25 RESIDENTS ARE CONCERNED THAT IT WOULD COST, AFFECT PUBLIC



THE BOARD OF
SUPERVISORS

1 SAFETY, SANITATION AND THE OVERALL LIFE QUALITY IN OUR
2 NEIGHBORHOOD. THE OAK AND AVENUE PROJECT MAY CAUSE SIGNIFICANT
3 ISSUES IN OUR COMMUNITY, INCLUDING SAFETY CONCERNS, SUBSTANCE
4 ABUSE, TRAFFIC CONGESTION, AND THE STRENGTH IN OUR PUBLIC
5 RESOURCES. THIS PRACTICE LACK TRANSPARENCY --

6

7 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

8

9 **ATRIA MACLELLAN:** MY NAME IS ATRIA MACLELLAN. GOOD MORNING,
10 CHAIR SOLIS AND HONORABLE MEMBERS OF THE BOARD. MY NAME IS
11 ATRIA MACLELLAN AND I LIVE IN THE UNINCORPORATED ARCADIA AREA,
12 JUST MINUTES FROM THE PROPOSED OAK AND IVY DEVELOPMENT, AND
13 I'M SPEAKING ON ITEM 2D. I SERVE AS PRESIDENT OF THE MINERVA
14 COUNCIL PTA CAC BOARD MEMBER, SELF AND DISTRICT ADVISORY
15 MEMBER WHERE I ADVOCATE FOR FAMILIES ACROSS OUR LOCAL SCHOOLS.
16 I'M ALSO THE MOTHER OF A CHILD WITH SPECIAL NEEDS WHO ATTENDS
17 SCHOOLS NEARBY. FOR FAMILIES LIKE MINE SAFETY AND
18 PREDICTABILITY ARE ESSENTIAL. I WANT TO BE CLEAR, I SUPPORT
19 COMPASSIONATE SOLUTIONS FOR OUR UNHOUSED COMMUNITY, BUT THOSE
20 SOLUTIONS MUST BE PLACED WHERE WE CAN SUCCEED WITHOUT CREATING
21 UNINTENDED RISK FOR CHILDREN. THIS SITE IS A DENSE FAMILY
22 NEIGHBORHOOD, JUST BLOCKS FROM MULTIPLE SCHOOLS WHERE STUDENTS
23 WALK DAILY. PROTECTING SAFE ROUTES TO SCHOOL MUST REMAIN A
24 PRIORITY. COMPASSION SHOULD NEVER COME AT THE EXPENSE OF
25 STUDENT SAFETY. WE CAN AND SHOULD FIND SOLUTIONS THAT SUPPORT



THE BOARD OF
SUPERVISORS

1 THOSE IN NEED WHILE ALSO PROTECTING OUR SCHOOLS AND FAMILIES.
2 I RESPECTFULLY URGE YOU TO RECONSIDER THIS LOCATION AND WORK
3 WITH THE COMMUNITY TO IDENTIFY A SAFER MORE APPROPRIATE
4 ALTERNATIVE. THANK YOU.

5

6 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

7

8 **RITA CHAO:** MY NAME IS RITA CHAO. I'M NOT ONLY STANDING HERE
9 NOT ONLY FOR ME IT'S ALL FOR MY WHOLE FAMILY AND I CAN ALSO
10 SAY IS REPRESENT THE ALL STREET BECAUSE THEY CANNOT BE HERE.
11 THEY ARE TOO OLD. MOST OF THEM, MY NEIGHBOR, THEY ARE MORE
12 THAN 70 YEARS OLD. AND I LIVE IN ARCADIA 26 YEARS. I'M VERY
13 HAPPY IN THIS AREA, BUT RECENTLY WHEN I GOT THIS PROJECT WILL
14 BE IN ACADIA NEAR OUR HOME. I FEEL WORRIED AND FRUSTRATED. AND
15 I DON'T KNOW FOR FUTURE HOW COME IT BE WHAT KIND OF SITUATION.
16 BUT I THINK MAYBE BEFORE YOU MADE DECISION, CAN YOU THINK, DO
17 YOU LIKE THIS KIND OF PROJECT BUILT IN YOUR BACKYARD? TO BE A
18 MOTHER AND A WIFE, AND WE KNOW THIS PROJECT IS VERY CLOSE TO
19 ELEMENTARY SCHOOL, AND VERY HIGH-DENSITY POPULATION AREA.

20

21 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

22

23 **IN-PERSON SPEAKER:** HONORABLE SUPERVISORS, I'M A REGISTERED
24 VOTER AND TAXPAYER. I REQUEST FIVE SUPERVISORS OPPOSE
25 ADDITIONAL FUNDING FOR THE PROJECT. IVY LOCATED 2D DENIES THIS



THE BOARD OF
SUPERVISORS

1 FOR PUBLIC SAFETY, FOR OUR KIDS' SAFETY. THE WINDERSEN POINTY
2 PROJECT WAS A HEADLINE NEWS SCANDAL IN CARLSBAD. THE MEDIA AND
3 THE POLICE DOCUMENT A NIGHTMARE 762 POLICE CALL IN JUST 24
4 MONTHS AND THE REPORTS OF AN INCIDENT EXPOSED RIGHT CROSS FROM
5 ELEMENTARY SCHOOLS.

6

7 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

8

9 **SEAN LUO:** GOOD MORNING, DEAR HONORABLE CHAIR AND SUPERVISORS.
10 MY COMMENT IS ABOUT 2D. MY NAME IS SEAN LUO. I'M A CONDO OWNER
11 OF THE ACADIA, JUST OPPOSITE THE PROPOSED OAK AND IVY PROJECT.
12 I WOULD LIKE TO RESPECTFULLY EXPRESS OPPOSITION TO THE
13 PROPOSED PROJECT. I RESPECTFULLY URGE THE BOARD OF SUPERVISORS
14 TO DENY ADDITIONAL FUNDING, REQUIRE A FULL INDEPENDENT
15 ENVIRONMENTAL AND COMMUNITY IMPACT STUDY. START ISSUING OF THE
16 BUILDING PERMIT AND DEMAND ENFORCEABLE COMMITMENT FOR
17 SECURITY, OVERSIGHT AND ACCOUNTABLE FOR THE DEVELOPER.
18 AFFORDABLE HOUSING IS IMPORTANT, BUT IT MUST BE DONE
19 RESPONSIBLY. THANK YOU FOR YOUR TIME AND CONSIDERATION.

20

21 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

22

23 **BELINDA XU:** GOOD MORNING, EVERYONE. I AM BELINDA XU. I'M HERE
24 TO OPPOSE THE ITEM 2D. WE TAXPAYERS VOTED TO PAY MORE SALES
25 TAX FOR YOU, OUR GOVERNMENT, TO SOLVE HOMELESS CRISIS. BUT THE



THE BOARD OF
SUPERVISORS

1 CRISIS IS GETTING MORE SERIOUS NOW. WHY? BECAUSE YOU, OUR
2 GOVERNMENT, DOESN'T PAY ENOUGH ATTENTION TO SOLVE THE PROBLEM
3 FROM THE ROOT. WHAT IS THE ROOT? IT IS DRUG ABUSE, MENTAL
4 ILLNESS, ALCOHOLISM, LACK OF WORKING SKILL AND SO ON. CAN YOU
5 SOLVE THIS PROBLEM BY PROVIDING THEM A CELL DOOR IN A CROWDED
6 COMMUNITY WITH A COUPLE OF SOCIAL WORKERS? ABSOLUTELY NO. THIS
7 PROJECT WILL CREATE A HUGE SAFETY PROBLEM TO OUR COMMUNITY. AT
8 THE INFORMATION LINE, THE DEVELOPER TOLD US THEY WON'T
9 INTERFERE THEIR TENANT BEHAVIOR. THEN WHY YOU BRING THIS HIGH
10 RATE?

11

12 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

13

14 **SHAOHUA LING:** HI, I'M SHAOHUA LIANG. I SPEAKING ON AGENDA 2D
15 AND I OPPOSE THE GO CAN I BE APARTMENT? SOME SUPPORTERS
16 ACCUSED THE RESIDENTS ARE PANICKED WITH ASSUMPTIONS THEY
17 BELIEVE THAT THAT'S A WELL-DEVELOPED PROJECT THAT CAN ENHANCE
18 THE COMMUNITY. HOWEVER THE REALITY IS THAT A PROJECT THAT
19 LACKS THE TRANSPARENCY ITS BUILDING COST IS WAY TOO HIGH. IT'S
20 MORE THAN DOUBLE THAN WHAT IT NEEDS. THE PUBLIC NEEDS TO SEE
21 ITS DETAILED BUDGET BREAKDOWN. THIS TYPE OF PROJECT ALSO HAS
22 UNSUCCESSFUL HISTORY, JUST LIKE IN CARLSBAD, WHICH CAUSED
23 CHAOS IN NEIGHBORHOOD. THE DEVELOPER AND THE GOVERNMENT
24 OFFICERS DID NOT COMMUNICATE AND LISTEN TO LOCAL RESIDENTS AND
25 ANSWER TO THEIR CONCERNS. IT IS NORMAL THAT DIFFERENT GROUPS



THE BOARD OF
SUPERVISORS

1 OF PEOPLE DON'T UNDERSTAND EACH OTHER WELL. GOVERNMENT'S JOB
2 IS SUPPOSED TO BE THE BRIDGE TO CONCEAL THE DIFFERENCE, NOT TO
3 EMPHASIZE THE CONFLICT. I BELIEVE THIS PROJECT CANNOT BE
4 PASSED WITHOUT FURTHER COMMUNICATION WITH THE COMMUNITY.
5 NINETY-FIVE UNITS IS WAY TOO BIG FOR THE LOCAL TO ABSORB.
6 ESPECIALLY A LOT OF HOUSEHOLD USE --

7

8 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

9

10 **DANIEL THORMAN:** GOOD MORNING, SUPERVISORS, AND THANK YOU. MY
11 NAME IS DANIEL THORMAN, SPEAKING IN SUPPORT OF ITEM NUMBER 11.
12 LOS ANGELES CLIMATE WEEK IS A COMMUNITY-LED INITIATIVE THAT
13 BRINGS TOGETHER RESIDENTS, BUSINESSES, SCHOOLS, FAITH
14 COMMUNITIES, AND ORGANIZATIONS ACROSS LOS ANGELES COUNTY
15 AROUND CLIMATE ACTION AND ENVIRONMENTAL JUSTICE. THIS
16 PROCLAMATION SENDS A SIGNAL THAT CLIMATE CONVERSATIONS DON'T
17 STAY IN ROOMS LIKE THIS. THEY BELONG IN FRONTLINE COMMUNITIES,
18 IN LOCAL BUSINESSES, IN CLASSROOMS, AND IN EVERY NEIGHBORHOOD
19 ACROSS THE COUNTY. WE'RE GRATEFUL TO SUPERVISORS SOLIS AND
20 HORVATH FOR THIS MOTION AND THE FULL BOARD SUPPORT. L.A.
21 CLIMATE WEEK IS APRIL 8TH THROUGH 15TH WITH EVENTS SPANNING
22 LATE MARCH THROUGH EARLY MAY. WE HOPE TO SEE YOU THERE AND
23 THANK YOU VERY MUCH.

24

25 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **JEFF CHANG:** HONORABLE SUPERVISORS, MY NAME IS JEFF. I'M WITH
3 ARCADIA SAFETY GUARDIANS, A NONPROFIT ORGANIZATION IN THE
4 CITY. WE ABSOLUTELY BELIEVE WE NEED MORE HOUSING UNITS. I'M
5 ACTUALLY HERE TO OPPOSE THE APPROVAL OF FUNDING FOR THE
6 PROJECT IN THE INCORPORATED ARCADIA AREA BECAUSE I BELIEVE THE
7 CITY IS ALREADY ADDRESSING THE HOUSING ISSUES. AS WE ARE HERE
8 STANDING HERE TODAY, MAGNOLIA COMMUNITY RIGHT NEXT TO THE
9 PROJECT SITE IS BUILDING 277 HOMES AS WE SPEAK. WE HAVE FIVE
10 OTHER PROJECTS ALREADY APPROVED BY THE CITY COUNCIL WITH 319,
11 359, 214, 181, AND 278 UNITS. ALL THESE ARE APPROVED, WILL BE
12 BUILT IN THE NEXT TWO YEARS. ALL THESE UNITS ALSO INCLUDE
13 AFFORDABLE HOUSING. SO PLEASE CONSIDER RELOCATE THIS PROJECT.
14 THANK YOU.

15

16 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

17

18 **TINA WU:** HONORABLE COUNTY SUPERVISOR, MY NAME IS TINA. I'M
19 TALKING ABOUT THE 2D. IF THIS PROJECT, OAK AND IVY IS APPROVED
20 AND THE RESIDENTS ARE HARMED OR INJURED DUE TO SAFETY OR
21 SECURITY INCIDENTS, WHERE THE COUNTY ACCEPT LEGAL AND
22 FINANCIAL LIABILITY FOR ALL RESULTING DAMAGES, INCLUDING BUT
23 NOT LIMITED TO MEDICAL COSTS, LOSS OF INCOME, AND A DECLINE IN
24 PROPERTY VALUES. PLEASE REMEMBER THE RESIDENTS WHO LIVE HERE
25 ARE VOTERS. IF ANYONE TRULY SUPPORT THIS PROJECT, PLEASE



THE BOARD OF
SUPERVISORS

1 CONSIDER TO BUILD IN THEIR OWN BACKYARD. THANK YOU.

2

3 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

4

5 **PAULINE DING:** MY NAME IS PAULINE DING. I LIVE IN ARCADIA AT 17
6 YEAR. AND WHEN SECTION 8, AFFORDABLE HOUSE, THIS PERSON COME
7 TO THE ARCADIA AND HARASS US FOR 17 YEARS. AND THEY KEEP LOW
8 INCOME. THAT'S MY REAL STORY. EVEN MY CASE IN THE ARCADIA
9 CITY, ARCADIA, LOS ANGELES COUNTY, I REPORTED TO LOS ANGELES
10 COUNTY AND ARCADIA POLICE DEPARTMENT, THIS CASE IS STILL
11 ONGOING. AND THEY COME TO MY HOUSE. THE ONLY THING THEY SAY,
12 HE'S A JERK. THAT'S THE ONLY THE ANSWER. IN THE AMERICAN, THEY
13 SAY THEY CAN GIVE YOU MIDDLE FINGER. THEY CAN GIVE YOU F WORDS
14 ALL THE TIME. AND WE CHECK THIS PERSON'S BACKGROUND. HE HAS A
15 CRIMINAL RECORD. BUT AFTER 2000, THEY CHECK THE SECTION 8
16 BACKGROUND. SO THIS PERSON, THEY KEEP LOW INCOME, 64 YEARS OLD
17 AND 35 YEARS OLD DAUGHTER. NEVER WORK. JUST TRY TO HARASS --

18

19 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

20

21 **KEVIN DONNELLY:** GOOD MORNING. MY NAME IS KEVIN DONNELLY. I AM
22 A RECENT COMMISSIONER ON THE LOS ANGELES COUNTY COMMISSION ON
23 HIV. I HAD THE PRIVILEGE TO SERVE THE BOARD OF SUPERVISORS AND
24 THE PEOPLE OF LOS ANGELES COUNTY FOR OVER 10 YEARS. I'M
25 GRATEFUL FOR THAT HONOR THAT YOU'VE GIVEN ME. I'M HERE TO



THE BOARD OF
SUPERVISORS

1 SPEAK ON ITEMS NUMBER 35 AND 91. THE REORGANIZATION OF THE LOS
2 ANGELES COUNTY COMMISSION ON HIV, WHICH SERVES AS THE LOCAL
3 PLANNING COUNCIL FOR THE RYAN WHITE GRANT, WHICH BRINGS
4 \$45,000,000 INTO LOS ANGELES COUNTY EVERY YEAR TO SERVE LOW
5 INCOME PEOPLE LIVING WITH HIV. AS A PERSON LIVING WITH HIV, I
6 KNOW THE BENEFITS OF THIS PROGRAM AND I KNOW THAT WE NEED TO
7 CONTINUE TO WORK TO HAVE IT CONTINUE. THE PROPOSED MEMBERSHIP
8 IS THE WORK OF A MULTIYEAR PROCESS THAT RESPONDS TO THE
9 PRESSURES OF FEDERAL GRANT REQUIREMENTS AND BUDGET CUTTING
10 MEASURES OF THE COUNTY AND I THINK IT'S A GOOD PLAN AND I
11 APPRECIATE YOUR SUPPORT.

12

13 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

14

15 **KATHY CHANG:** I'M KATHY CHANG. I'M SPEAKING TO 2D PROJECT. I'M
16 A REGISTERED L.A. COUNTY VOTER AND TAXPAYER. HONORABLE
17 SUPERVISOR KATHRYN BARGER, I VOTE FOR YOU WHEN YOU RUN FOR
18 SUPERVISOR OF THE FIFTH DISTRICT. I VOTE FOR YOU BECAUSE YOU
19 PROMISED VOTERS THAT PUBLIC SAFETY IS YOUR FIRST CONCERN. THE
20 2D OAK AND IVY HOUSING PROJECT IS IN THE RESIDENTIAL
21 NEIGHBOURHOOD COMMUNITY. MANY OF US ARE CONCERNED THAT IT
22 WOULD AFFECT THE PUBLIC SAFETY, SANITATION, AND QUALITY OF THE
23 LIFE OVERALL. IF THE LEADERS OF GOVERNMENT ARE CONSIDERED TO
24 DEMONSTRATE PROMISE THE LEADERSHIP, SUCH HOUSING PROJECTS
25 SHOULD BE ALSO BE CONSIDERED NEAR THE CITY LEADERS AND



THE BOARD OF
SUPERVISORS

1 DECISION MAKERS. THANK YOU.

2

3 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

4

5 **MINGMING LIU:** HELLO SUPERVISOR, MY NAME IS MINGMING AND I
6 SPEAK OUT WITH 2D. THE REASON I'M HERE BECAUSE I SPEAK OUT FOR
7 MY FAMILIES, FOR MY FRIENDS. MY HOME JUST NEARBY IS A PROJECT,
8 IVY OAK. AS A MOTHER, I KNOW ALL FIVE OF YOU ARE MOTHERS. CAN
9 YOU BELIEVE IF YOU CAN RAISE UP YOUR KIDS, ESPECIALLY IF A
10 GIRL RIGHT NEXT TO 95 HOUSING JUST FOR HOMELESS WITHOUT
11 CHECKING THEIR BACKGROUND. IF THEY ARE DRINKING, IF THEY TAKE
12 DRUGS, WE SPEND ALL OUR MONEY ON THE HOUSE. WE PICTURE OUR
13 FUTURE, BUT IT'S COME OUT LIKE THAT. RIGHT NOW I CAN'T SLEEP
14 AT NIGHT BECAUSE I DON'T KNOW WHAT SHOULD I DO WITH ALL MY
15 KIDS. AS A MOTHER, I REALLY APPRECIATE IF YOU GUYS CAN
16 RECONSIDER RELOCATED THIS PROJECT. THANK YOU.

17

18 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

19

20 **CLAUDIA JEREZ:** MY NAME IS CLAUDIA JEREZ, DPSS, DWC. I WOULD
21 LIKE TO ADDRESS ITEM 24. I WOULD LIKE TO ADDRESS ITEM 24 AND
22 WOULD LIKE TO OFFER REAL SOLUTIONS TO THE DEBRIS FLOW AND
23 TRASH FLOW STAGNATION, THE RIVERBEDS AND RIVER MOUTHS OF L.A.
24 COUNTY RIVER AND SAGRILLO RIVER. I WOULD LIKE TO ENGAGE THE
25 YOUTH TO PARTICIPATE AND ENGAGE AND PROVIDE SOLUTIONS TO



THE BOARD OF
SUPERVISORS

1 PREVENT TRASH AND DEBRIS TO STAGNATE OUR RIVER BEDS. I WOULD
2 LIKE TO BEGIN A COMMITTEE OF VOLUNTEER RESIDENTS THAT CAN
3 APPROACH THIS PROBLEM IN A WAY THAT CAN BE CONSTRUCTIVE WITH
4 REAL SOLUTIONS THAT MAKE SENSE IN ORDER TO ELEVATE AND IMPROVE
5 OUR QUALITY OF LIFE. I BELIEVE OUR QUALITY OF LIFE IS BEING
6 IMPACTED BY THESE DEBRIS FLOWS OF TRASH AND STAGNATION. AND I
7 BELIEVE THAT WE COULD OFFER YOU GOOD SOLUTIONS FOR IT. AND I
8 CAN, THANK YOU.

9

10 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

11

12 **XIA YAN:** GOOD MORNING, MY NAME IS XIA YAN. I'M A RESIDENT OF
13 ARCADIA, A TAXPAYER AND A PARENT OF THREE BOYS. I'M HERE TO
14 OPPOSE THE OAK AVENUE DEVELOPMENT. AS A PARENT, MY BIGGEST
15 CONCERN IS SAFETY. THE PROJECT PROPOSES 95 UNITS WITHOUT A
16 CLEAR PLAN FOR 24/7 SECURITY AND MANAGEMENT, WHICH RAISES
17 CONCERNS FOR FAMILIES LIKE MINE. I'M ALSO WORRIED ABOUT
18 LIMITED PARKING AND INCREASED TRAFFIC, WHICH COULD CREATE
19 SAFETY ISSUES AND AFFECT EMERGENCY ACCESS. FINALLY, I'M
20 CONCERNED ABOUT SPENDING OVER \$16,000,000 IN TAXPAYER FUNDS ON
21 A PROJECT THAT DOES NOT SEEM WELL PLANNED FOR OUR COMMUNITY. I
22 RESPECTFULLY ASK THE BOARD TO RECONSIDER AND DENY THIS
23 FUNDING. THANK YOU.

24

25 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **IN-PERSON SPEAKER:** AS A REGISTERED TAXPAYER AND VOTER, I'M
3 HERE TO OPPOSE THE OAK AND IVY PROJECT. IT MAY CAUSE
4 SIGNIFICANT ISSUES IN OUR COMMUNITY, INCLUDING SAFETY
5 CONCERNS, SUBSTANCE ABUSE, TRAFFIC CONGESTION, AND STRING ON
6 PUBLIC RESOURCES. WE ARE WILLING TO OFFER SUPPORT ON
7 HUMANITARIAN GROUNDS. HOWEVER, WE CANNOT DO SO IN A MANNER
8 THAT LACKS RESPONSIBILITY, TRANSPARENCY, SAFETY, OR EXPOSES
9 OUR OWN HOME AND INTERESTS TO UNDUE RISK. THANK YOU VERY MUCH.

10

11 **EXECUTIVE OFFICER:** THANK YOU. THAT CONCLUDES OUR TIME FOR
12 PUBLIC COMMENT ON THESE ITEMS.

13

14 **SUP. KATHRYN BARGER:** MADAM CHAIR.

15

16 **SUP. HILDA SOLIS, CHAIR:** YES.

17

18 **SUP. KATHRYN BARGER:** YEAH, THANK YOU. I WANT TO ACKNOWLEDGE
19 PEOPLE THAT CAME TO TESTIFY TODAY REGARDING A PROJECT IN THE
20 UNINCORPORATED AREA OF ARCADIA. THE DEVELOPER HAD TWO PUBLIC
21 HEARINGS AND ACTUALLY OUT OF COURTESY WENT TO THE CITY OF
22 ARCADIA WHO HAS NO JURISDICTION OVER THIS AND HELD A HEARING
23 THERE AS WELL. I UNDERSTAND THE CONCERNS RAISED BUT I DO FEEL
24 THE PUBLIC THIS WAS I'M ALL ABOUT TRANSPARENCY AND THIS
25 PROJECT ACTUALLY, AND I TALKED TO COUNTY COUNSEL ABOUT SOME OF



THE BOARD OF
SUPERVISORS

1 THE LEGAL QUESTIONS RAISED EARLY ON, AND I'M CONFIDENT AND
2 SATISFIED THAT THEY'VE DONE EVERYTHING AND MET ALL THE
3 CRITERIA THAT WE PUT FORTH. SO I JUST WANTED TO LET YOU KNOW.

4

5 **SUP. HILDA SOLIS, CHAIR:** THANK YOU SUPERVISOR BARGER. MEMBERS,
6 THESE ITEMS ARE MOVED BY SUPERVISOR MITCHELL, SECONDED BY
7 SUPERVISOR BARGER TO APPROVE THESE ITEMS WITH THE EXCEPTIONS
8 NOTED BY THE EXECUTIVE OFFICER. EXECUTIVE OFFICER, WILL YOU
9 PLEASE CALL THE ROLL?

10

11 **EDWARD YEN, EXECUTIVE OFFICER:** MADAM CHAIR, I'LL READ OFF THE
12 AGENDA ITEMS THAT WE'LL BE BRINGING BEFORE YOU. THE FOLLOWING
13 ITEMS ARE BEFORE YOU, 2 THROUGH 13, 15 THROUGH 17, 20, 21 AS
14 REVISED, 23 WITH SUPERVISOR HAHN VOTING NO, 24 THROUGH 28, 30
15 WITH SUPERVISOR BARGER VOTING NO, 31 THROUGH 36, 38, 39 WITH
16 SUPERVISOR MITCHELL VOTING NO, 40 THROUGH 45, 46 WITH
17 SUPERVISOR HORVATH VOTING NO, 47 AS REVISED WITH SUPERVISOR
18 HORVATH RECUSING HERSELF FROM THE VOTE. 48 THROUGH 66, 47 WITH
19 SUPERVISOR MITCHELL VOTING NO. 68 AND 69 WITH SUPERVISOR
20 BARGER VOTING NO ON THESE ITEMS. 70 THROUGH 87, 88A AND 88B,
21 88C AS REVISED, 88D AS REVISED, 91 AND 92, 94 AND 95, 1D AND
22 2D. THESE ITEMS ARE BEFORE YOU.

23

24 **SUP. HILDA SOLIS, CHAIR:** THESE ITEMS HAVE BEEN MOVED. PLEASE
25 CALL THE ROLL.



THE BOARD OF
SUPERVISORS

1

2 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL?

3

4 **SUP. HOLLY J. MITCHELL:** AYE.

5

6 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.

7 SUPERVISOR HORVATH?

8

9 **SUP. LINDSEY P. HORVATH:** AYE.

10

11 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.

12 SUPERVISOR HAHN?

13

14 **SUP. JANICE HAHN:** AYE.

15

16 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.

17 SUPERVISOR BARGER?

18

19 **SUP. KATHRYN BARGER:** AYE.

20

21 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE.

22 SUPERVISOR SOLIS?

23

24 **SUP. HILDA SOLIS, CHAIR:** AYE.

25



THE BOARD OF
SUPERVISORS

1 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. MOTION
2 CARRIES, 5 TO 0. WE WILL NOW MOVE ON TO ITEM 29, PROTECTING
3 SMALL BUSINESS AND STRENGTHENING ECONOMIC RESILIENCY IN LOS
4 ANGELES COUNTY, WHICH IS HELD BY SUPERVISOR SOLIS. FOR MEMBERS
5 OF THE PUBLIC JOINING US REMOTELY TO COMMENT ON THIS ITEM,
6 PLEASE USE THE RAISE HAND FEATURE IF YOU'RE ONLINE OR PRESS
7 STAR 3 IF ON THE TELEPHONE. RAFAEL CARBAJAL, DIRECTOR OF
8 CONSUMER AND BUSINESS AFFAIRS, AND KELLY LOBIANCO, DIRECTOR OF
9 ECONOMIC OPPORTUNITY, ARE AVAILABLE FOR QUESTIONS. FOR THE
10 DEPARTMENTAL SPEAKERS, PLEASE STATE YOUR NAME AND TITLE FOR
11 THE RECORD WHEN YOU ADDRESS THE BOARD.

12

13 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I WANT TO THANK SUPERVISOR
14 MITCHELL FOR CO-AUTHORING THE MOTION BEFORE US TODAY. I ALSO
15 WANT TO JUST MAKE AN OPENING STATEMENT AND THEN ALLOW FOR THE
16 CO-AUTHOR TO MAKE HER STATEMENT AND THEN I'LL ASK QUESTIONS OF
17 OUR PANEL. SO FIRST OF ALL, TODAY I BRING THE MOTION BEFORE US
18 TO UPLIFT THE ONGOING NEED TO HAVE A STANDING GRANT PROGRAM
19 THAT IS ACCESSIBLE TO BUSINESSES FACING ECONOMIC DISRUPTIONS.
20 UNFORTUNATELY, SEVERAL EMERGENCIES HAVE HAPPENED OVER THE PAST
21 FEW YEARS THAT HAVE PUT A STRAIN ON OUR LOCAL ECONOMY AND OUR
22 SMALL BUSINESSES, INCLUDING THE FOLLOWING COVID, THE FIRES,
23 IMMIGRATION RAIDS, MASS TRANSPORTATION DISRUPTIONS, AND MORE
24 HAVE LED TO A TOTAL OF AT LEAST 13 DIFFERENT BUSINESS
25 INTERRUPTION FUNDS IN THE PAST FEW YEARS. THIRTEEN IS THE



THE BOARD OF
SUPERVISORS

1 NUMBER OF INTERRUPTION FUNDS THAT HAVE BEEN EXECUTED BY THE
2 DEPARTMENT OF ECONOMIC OPPORTUNITY ALONE SINCE THEIR INCEPTION
3 JUST THREE YEARS AND A HALF AGO. SMALL BUSINESSES ARE OUR
4 ENTREPRENEURS IN THE BACKBONE OF OUR LOCAL ECONOMY. CLEARLY
5 EACH OF MY COLLEAGUES SEE THIS BECAUSE EACH OF OUR DISTRICTS
6 HAVE HAD BUSINESS BENEFIT FROM THESE INTERRUPTION FUNDS. BUT
7 SADLY OUR LOCAL ECONOMY AND SMALL BUSINESSES ARE STILL
8 OPERATING AT UNCERTAIN TIMES WITH TARIFFS AND THE ONGOING
9 IMMIGRATION RAIDS. THERE WOULD BE IMMEDIATE USE FOR THE
10 STANDING BUSINESS INTERRUPTION FUND, SPECIFICALLY FOR
11 BUSINESSES THAT WERE LEFT UNFUNDED THAT HAVE BEEN IMPACTED
12 BOTH BY THE FIRE AND IMMIGRATION RAIDS. WE KNOW THAT THE NEED
13 IS OUT THERE. AND JUST LAST WEEK, DEO COMPLETED THEIR FINAL
14 DISBURSEMENT OF CFCI FUNDS FOR THE SMALL BUSINESS RESILIENCY
15 FUND, A FUND THAT WAS CREATED FOLLOWING A MOTION THAT I
16 AUTHORED ALONG WITH SUPERVISOR HAHN. THAT MOTION IN JUNE OF
17 2025 ALSO CREATED AN ECONOMIC IMPACT REPORT THAT MADE DATA,
18 SUPPORTED RECOMMENDATIONS TO SEE A STANDING FUND CREATED. IN
19 LIGHT OF THE FUNDING GAP AND THE ONGOING NEED, I PROVIDED
20 FUNDS FROM MY OWN OFFICE'S BUDGET TO SUPPORT 146 BUSINESSES
21 LOCATED IN THE FIRST DISTRICT THAT WERE FOUND ELIGIBLE BUT
22 LEFT UNFUNDED. I GLADLY PROVIDED \$649,000 TO THE DEPARTMENT OF
23 ECONOMIC OPPORTUNITY TO ENSURE THAT THE 146 BUSINESSES IN THE
24 FIRST DISTRICT THAT WERE FOUND ELIGIBLE WERE NOT LEFT OUT OF
25 THIS CRITICAL SUPPORT THAT THEY NEEDED. HOWEVER, WE KNOW THAT



THE BOARD OF
SUPERVISORS

1 THIS IS NOT SUSTAINABLE. THERE NEEDS TO BE FULL COUNTY
2 SUPPORT, IN MY OPINION, TO UPLIFT OUR LOCAL ECONOMY AND OUR
3 ENTREPRENEURS. THEREFORE, I HAVE A COUPLE OF QUESTIONS THAT I
4 WILL ASK LATER ONCE WE HEAR FROM MY CO-AUTHOR. SUPERVISOR
5 MITCHELL.

6

7 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH SUPERVISOR SOLIS,
8 MADAM CHAIR, AND THANK YOU FOR THE INVITATION TO JOIN YOU IN
9 THIS EFFORT. OVER THE PAST SEVERAL YEARS, L.A. COUNTY SMALL
10 BUSINESSES HAVE FACED A SERIES OF ECONOMIC SHOCKS FROM THE
11 PANDEMIC TO NATURAL DISASTERS TO THE DISRUPTIONS CAUSED BY THE
12 FEDERAL IMMIGRATION ENFORCEMENT. RECENT ANALYSIS SHOWS THAT
13 NEARLY 60% OF SMALL BUSINESSES SURVEYED ARE WORRIED ABOUT
14 MAINTAINING THEIR WORKFORCE AND ALMOST HALF REPORTED LOSING
15 MORE THAN 50% OF THEIR REVENUE. THESE DISRUPTIONS HARM
16 WORKERS, FAMILIES, AND NEEDLESS TO SAY, THE BROADER L.A.
17 COUNTY ECONOMY. SO, DEO HAS BEEN ON THE FRONT LINES OF
18 RESPONDING TO THESE SHOCKS AND WE APPRECIATE THAT. YOU STEPPED
19 UP DURING THE PANDEMIC, DURING THE DISASTERS, AND MORE
20 RECENTLY YOU STEPPED UP TO SUPPORT BUSINESSES IMPACTED BY ICE.
21 THROUGH THE RESILIENCY FUND, THE COUNTY HAS ALREADY PROVIDED
22 OVER \$5,000,000 IN ASSISTANCE TO MORE THAN 1,200 SMALL
23 BUSINESSES WHO ARE STRUGGLING. THAT EFFORT DEMONSTRATED BOTH
24 THE MAGNITUDE OF THE NEED AND OUR ABILITY AS A COUNTY TO
25 DELIVER HELP EFFECTIVELY. HOWEVER, EVERY TIME WE EXPERIENCE



THE BOARD OF
SUPERVISORS

1 ONE OF THESE SHOCKS, DEO HAS TO BUILD A NEW PROGRAM FROM
2 SCRATCH, AND THAT SEEMS REDUNDANT AND UNNECESSARY FROM MY
3 PERSPECTIVE. SO THIS MOTION SEEKS TO CREATE A PERMANENT
4 INFRASTRUCTURE ALLOWING DEO TO RESPOND FASTER AND FOCUS MORE
5 ON HELPING BUSINESSES THAN ON STANDING UP TEMPORARY
6 ADMINISTRATIVE SYSTEMS. ONE OF THE MOST IMPORTANT PIECES OF
7 THIS WORK, FROM MY EXPERIENCE, IS OUTREACH. MANY OF THE
8 BUSINESSES MOST IMPACTED ARE MICRO BUSINESSES AND IMMIGRANT-
9 OWNED BUSINESSES THAT MAY NOT HAVE ACCESS TO TRADITIONAL
10 BANKING RELATIONSHIPS OR TECHNICAL ASSISTANCE. WE KNOW SMALL
11 BUSINESSES ARE WORKING ENDLESSLY TO KEEP THEIR DOORS OPEN. AND
12 SO THAT'S WHY FUNDING APPROPRIATE OUTREACH IS CRITICAL TO
13 ENSURE THAT THESE BUSINESSES ACTUALLY KNOW ABOUT THE AVAILABLE
14 RESOURCES AND CAN ACCESS THEM. THIS MOTION ALSO BUILDS ON THE
15 WORK THAT I WAS PRIVILEGED TO BRING FORWARD LAST WEEK TO MAKE
16 DEO'S ECONOMIC DEVELOPMENT TRUST FUND LOANS EASIER TO ACCESS.
17 IF THESE PROGRAMS ARE GOING TO WORK, WE HAVE TO ENSURE THAT
18 THEY ARE SIMPLE, FLEXIBLE, AND ACCESSIBLE TO THE BUSINESSES
19 THAT NEED THEM THE MOST. IT'S IMPORTANT THAT WE ARE MINDFUL
20 THAT DEO HAS INCREASINGLY BEEN ASKED TO RESPOND TO THESE
21 SHOCKS. AND IF WE WANT THE DEPARTMENT TO SUCCESSFULLY
22 IMPLEMENT EVERYTHING ENVISIONED IN THIS MOTION AND EVERYTHING
23 WE PILE ON YOUR PLATE WITH EVERY NEW DISASTER, INCLUDING A
24 PERMANENT BUSINESS INTERRUPTION FUND AND EXPANDED OUTREACH. WE
25 NEED TO ENSURE THAT THEY HAVE THE STAFFING AND RESOURCES TO DO



THE BOARD OF
SUPERVISORS

1 SO SUCCESSFULLY. THE DEPARTMENT HAS REQUESTED POSITIONS FOR
2 ITS OFFICE OF ECONOMIC RESILIENCY FOR THREE CONSECUTIVE YEARS
3 AND THOSE RESOURCES WILL BE CRITICAL TO MAKING THIS WORK
4 SUSTAINABLE. THANK YOU FOR ALLOWING ME TO JOIN YOU WITH THIS
5 MOTION. THIS IS IMPORTANT WORK.

6

7 **SUP. HILDA SOLIS, CHAIR:** GREAT, THANK YOU SO MUCH. BEFORE I GO
8 TO MY COLLEAGUES, I DID WANT TO JUST ASK SOME QUESTIONS. SO
9 KELLY, I WANT TO THANK YOU FOR REPRESENTING DEO TODAY. CAN YOU
10 PLEASE SHARE HOW OFTEN YOU'VE REQUESTED NCC FUNDS FOR A
11 STANDING BUSINESS INTERRUPTION FUND AND HOW MANY BUSINESS
12 INTERRUPTION FUNDS THE BOARD OFFICES HAVE HAD TO REQUEST TO
13 ADDRESS THESE EMERGENCIES.

14

15 **KELLY LOBIANCO:** THANK YOU SUPERVISOR. SO SINCE WE WERE CREATED
16 3 1/2 YEARS AGO. WE'VE REQUESTED A BUSINESS INTERRUPTION FUND
17 FOR THE PAST THREE BUDGET CYCLES. AND AS YOU MENTIONED, WE
18 SUPPORTED OVER A DOZEN RELIEF AND BUSINESS INTERRUPTION FUNDS
19 FOR THE PANDEMIC, ENTERTAINMENT STRIKES, WILDFIRES,
20 IMMIGRATION ENFORCEMENT, FREEWAY AND ROAD CLOSURES, PUBLIC
21 WORKS PROJECTS AND GENERAL BUSINESS DISRUPTION. AROUND
22 \$80,000,000.

23

24 **SUP. HILDA SOLIS, CHAIR:** AND DO YOU FIND THAT THESE ARE
25 HELPFUL IN TERMS OF FEEDBACK THAT WE'RE RECEIVING FROM THOSE



THE BOARD OF
SUPERVISORS

1 THAT RECEIVE THE GRANTS, BUT ALSO THE DATA THAT'S BEING USED
2 TO IDENTIFY WHERE THE NEED IS?

3

4 **KELLY LOBIANCO:** YES. SO WE, MANY, SO TO GIVE AN EXAMPLE WITH
5 THE FIRE RECOVERY FUND, WHICH WE SUPPORTED OVER 2,000
6 BUSINESSES, MANY OF THOSE BUSINESSES, THIS WAS THE VERY FIRST
7 TIME THAT THEY HAD ENGAGED WITH GOVERNMENT. SO THROUGH
8 INTENSIVE OUTREACH TO TARGETED COMMUNITIES, THIS WAS MUCH
9 NEEDED RELIEF KNOWING THAT SMALL BUSINESSES, THE FIRST 30
10 DAYS, 60 DAYS OF DISRUPTION ARE CRITICAL TO THEIR RETENTION
11 AND STABILIZATION OVERALL, BUT ALSO HELPS US BUILD A
12 RELATIONSHIP WITH THEM FOR THE MANY EDUCATION AND TRAINING AND
13 RESOURCES THAT WE NEED TO BUILD A VIBRANT SMALL BUSINESS
14 COMMUNITY. SO WE SEE THIS AS AN IMPORTANT WAY TO CONNECT WITH
15 OUR MILLION SMALL BUSINESSES HERE IN L.A. COUNTY.

16

17 **SUP. HILDA SOLIS, CHAIR:** SO IT'S REALLY MORE THAN JUST A
18 LIFELINE. YOU'RE ACTUALLY BUILDING UP COMMUNITY INTEREST AND
19 PARTNERSHIP RELATIONSHIPS WITH THESE FOLKS THAT OTHERWISE
20 PROBABLY WOULDN'T EVEN TOUCH THE COUNTY. AND FOR YOU, RAFAEL,
21 I WANT TO THANK YOU FOR BEING HERE THIS MORNING. THE MOTION
22 BEFORE US ALSO ASKED FOR A COMMUNITY GROUP TO BE ESTABLISHED
23 THAT WOULD MEET REGULARLY AND PROVIDE DIRECT RESOURCES, POLICY
24 UPDATES, AND MORE DIRECTLY TO SMALL BUSINESSES AND BUSINESS-
25 SERVING ORGANIZATIONS. DO YOU BELIEVE THAT THIS WILL BE



THE BOARD OF
SUPERVISORS

1 FEASIBLE TO ASSIST IN CARRYING OUT WHAT BENEFITS THAT WE MIGHT
2 BE PROVIDING THESE GROUPS.

3

4 **RAFAEL CARBAJAL:** GOOD MORNING, BOARD OF HEALTH, RAFAEL
5 CARBAJAL, PRIVILEGE OF BEING THE DIRECTOR OF THE DEPARTMENT OF
6 CONSUMER BUSINESS AFFAIRS. I DO BELIEVE IT'S BOTH FEASIBLE AND
7 VALUABLE, AND IT'S SOMETHING THAT WE'VE SEEN WORK IN THE PAST
8 FROM OUR EXPERIENCE WITH THE OFFICE OF IMMIGRANT AFFAIRS AND
9 OUR OFFICE OF LABOR EQUITY AND OUR BROADER OUTREACH WORK. WE
10 SEE CONSISTENTLY THAT SMALL BUSINESSES AND MICRO BUSINESSES,
11 ESPECIALLY IMMIGRANT OWNED BUSINESSES, DON'T JUST NEED
12 RESOURCES, THEY ACTUALLY NEED CONSISTENT, TRUSTED AND
13 ACCESSIBLE COMMUNICATION ON THE MOMENT WHEN THEY NEED IT, WHEN
14 IT'S THE MOST VALUABLE. I THINK STANDING AND CONVENING LIKE
15 THIS HELPS SOLVE THREE KEY ISSUES. ONE IS IT CREATES A DIRECT
16 LINE OF COMMUNICATION WITH REAL-TIME INFORMATION. SECOND, IT
17 ALLOWS US TO PAIR INFORMATION WITH RESOURCES WE HAVE. WE HAVE
18 THE CONNECTION. WE HAVE THEM PRESENT. IT'S EASIER AND QUICKER
19 TO CONNECT THEM TO RESOURCES. AND FINALLY, IT CREATES SPACE
20 AND CONVERSATION THAT ALLOWS DIRECT FEEDBACK FROM THE
21 BUSINESSES TO UNDERSTAND WHAT THEIR ISSUES ARE, THEIR CONCERNS
22 ARE, WHICH HELP US BETTER DESIGN OUR PROGRAMS AND RESPOND AND
23 PIVOT SHOULD WE NEED TO AT THE TIME. I THINK THE CREATION OF
24 THIS IS VERY FEASIBLE, IN PARTICULAR WHEN WE THINK ABOUT
25 THINGS THAT ARE ALREADY HAPPENING. THERE'S NO NEED TO REINVENT



THE BOARD OF
SUPERVISORS

1 THE WHEEL. IT'S ABOUT TAKING WHAT'S ALREADY HAPPENING, BOTH IN
2 THIS SPACE AND OTHER SPACES TO CREATE THESE OPPORTUNITIES FOR
3 THE COMMUNICATION.

4

5 **SUP. HILDA SOLIS, CHAIR:** AND WE'RE SAVING TIME AND MONEY IF WE
6 DON'T HAVE TO RECREATE THIS EVERY YEAR, EVERY CYCLE WHERE
7 THERE'S A DISASTER, CORRECT? AND YOU HAVE SOMETHING THAT WILL
8 BE ESTABLISHED SO YOU CAN DRAW ON.

9

10 **RAFAEL CARBAJAL:** ABSOLUTELY.

11

12 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. OKAY, I'M GOING TO TURN TO
13 MY COLLEAGUES UNLESS YOU HAVE ANY QUESTIONS. NO? OKAY, THEN
14 LET'S GO TO SUPERVISOR HORVATH.

15

16 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR, AND THANKS TO
17 BOTH YOU AND SUPERVISOR MITCHELL FOR BRINGING THIS MOTION
18 FORWARD. SINCE MY TIME AS A SUPERVISOR BEING THE NEWEST, I
19 HAVE HAD TO STAND UP THREE BUSINESS INTERRUPTION FUNDS, THE
20 THREE AND THE THREE WILDFIRE RELIEF GRANT PROGRAMS FOR SMALL
21 BUSINESSES, WORKERS, AND RESIDENTS. SO QUITE FAMILIAR WITH HOW
22 IMPORTANT THIS IS TO OUR REGION, NOT ONLY TO OUR DISTRICT, BUT
23 ALL THROUGHOUT LOS ANGELES COUNTY AND WHAT AN IMPORTANT TOOL
24 IT IS, NOT ONLY IN THE WORK THAT IT DOES, BUT THE MESSAGE THAT
25 IT SENDS TO OUR BUSINESSES THAT WE ARE INTERESTED IN KEEPING



THE BOARD OF
SUPERVISORS

1 THEM AFLOAT WHILE THEY WEATHER THE STORM OF ALL OF THE
2 DIFFERENT THINGS THAT WE'VE HAD TO NAVIGATE COVID AND BEYOND.
3 AS A FORMER SMALL BUSINESS OWNER, I ALSO UNDERSTAND PERSONALLY
4 THAT SMALL BUSINESSES ARE NOT ONLY IMPORTANT ENGINES FOR OUR
5 ECONOMY, BUT ALSO AVENUES FOR PEOPLE AND FAMILIES TO ACHIEVE
6 ECONOMIC PROSPERITY. AND THIS IS ABOUT CREATING JOBS FASTER
7 THAN LARGER COMPANIES, CONTRIBUTING TO OUR UNIQUE CHARACTER OF
8 COMMUNITIES AND MAKING SURE THAT WE HAVE ACTIVE MEMBERS OF OUR
9 COMMUNITY. AND WHEN MAJOR ECONOMIC DISRUPTIONS, NATURAL AND
10 OTHERWISE, STRIKE, IT CAN BE A STRUGGLE FOR SMALL BUSINESSES
11 TO SURVIVE. AND WITHOUT SUPPORTS, WE KNOW THAT THROUGH THE
12 DATA THAT AT LEAST 25% OF SMALL BUSINESSES DO NOT REOPEN POST
13 DISASTER. SO WE ARE THE DIFFERENCE BETWEEN THOSE BUSINESSES
14 HAVING A SHOT AND NOT. AND SO I LOOK FORWARD TO NOT ONLY THE
15 REPORT BACK ON HOW THE COUNTY CAN CONTINUE TO SUPPORT SMALL
16 BUSINESSES, BUT HOPEFULLY THE WORK THAT WILL ENSUE TO MAKE IT
17 EASIER FOR US TO GET THAT KIND OF SUPPORT OUT TO OUR
18 BUSINESSES, BECAUSE THAT'S REALLY THE GOAL OF THIS EFFORT. SO
19 THANK YOU VERY MUCH.

20

21 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR JANICE HAHN.

22

23 **SUP. JANICE HAHN:** THANK YOU, HILDA L. SOLIS. THANK YOU FOR
24 BRINGING THIS MOTION FORWARD. IT'S REALLY, IT'S SO THOUGHTFUL
25 AND IT'S PERFECT FOR THE TIMES THAT WE'RE IN. AND IT'S A GREAT



THE BOARD OF
SUPERVISORS

1 OPPORTUNITY TO REAFFIRM THAT SMALL BUSINESSES ARE TRULY THE
2 BACKBONE OF OUR LOCAL ECONOMY AND KIND OF OUR NATIONAL
3 ECONOMY. THEY CREATE THE JOBS, THEY BUILD THE COMMUNITY, THEY
4 KEEP OUR NEIGHBORHOODS VIBRANT. BUT WE KNOW THAT WHEN DISASTER
5 STRIKES, WHETHER IT'S ICE RAIDS, WILDFIRES, FLOODING, PUBLIC
6 HEALTH EMERGENCY, OR SUDDEN ECONOMIC DISRUPTION, IT'S OUR
7 SMALL BUSINESSES THAT ARE LEAST OFTEN EQUIPPED TO WEATHER THAT
8 STORM. AND TOO OFTEN WE SEE THESE HARDWORKING BUSINESS OWNERS
9 FORCED TO CLOSE THEIR DOORS, NOT BECAUSE THEIR BUSINESS WASN'T
10 VIABLE, BUT BECAUSE THEY DIDN'T HAVE THE RESOURCES TO SURVIVE
11 A TEMPORARY CRISIS. SO BY ASKING OUR DEPARTMENT OF ECONOMIC
12 OPPORTUNITY TO DEVELOP THIS FRAMEWORK FOR A PERMANENT BUSINESS
13 INTERRUPTION FUND AND A FLEXIBLE LOAN PROGRAM, WE'RE
14 ACKNOWLEDGING SOMETHING IMPORTANT. ECONOMIC DISASTERS DON'T
15 JUST AFFECT INFRASTRUCTURE, THEY AFFECT LIVELIHOODS. AND
16 HAVING THIS STANDING PROGRAM READY TO DEPLOY SUPPORT QUICKLY
17 COULD MAKE THE DIFFERENCE BETWEEN A SMALL BUSINESS REOPENING
18 OR CLOSING PERMANENTLY. AS WE KNOW, SOME OF OUR BUSINESSES
19 NEVER SURVIVED COVID. MANY OF THEM ARE NOT GOING TO SURVIVE
20 THE WILDFIRES. SOME OF THEM JUST ARE NEVER GOING TO REOPEN
21 AGAIN. AND HOPEFULLY SOMETHING LIKE THIS WILL CREATE A
22 PERMANENT PATHWAY FOR US TO RECOGNIZE THEM AND KEEP THEM OPEN
23 WHEN THEY NEED US THE MOST. SO I WILL BE SUPPORTING THIS
24 MOTION. THANK YOU.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR BARGER.

2

3 **SUP. KATHRYN BARGER:** THANK YOU. I ECHO WHAT'S BEEN SAID AND I
4 WANT TO JUST YOU KNOW ACKNOWLEDGE THE FACT THAT WITH THE FIRES
5 WHETHER IT BE THE CLOSURE OF THE ROADS AND SUPERVISORS HORVATH
6 DISTRICT AFTER THE WILDFIRES AND THE STORMS OR IN MY DISTRICT
7 WITH THE WILDFIRES AND THEN WE HAD THE RAIN THAT HAD, YOU
8 KNOW, ROOFS COLLAPSE AND IMPACT SMALL BUSINESSES. I WANT TO
9 THANK YOU AND YOUR DEPARTMENT, KELLY, FOR THE WORK THAT YOU
10 DID. I MEAN, I THINK OF SIDEKA, THIS GIFT STORE, WHO LITERALLY
11 JUST OPENED, HAD ALL THEIR INVENTORY. THEN THE RAIN CAME AND
12 THE ROOF COLLAPSED. THEY SURVIVED THE FIRE AND THEN THEY,
13 EVERYTHING WAS SOAKED. AND THEY WERE TRYING TO FIGURE OUT HOW
14 THEY WERE GOING TO BE ABLE TO REOPEN, OR SHE WAS. AND SHE IS
15 GOING TO REOPEN. AND IT'S BECAUSE OF THE GRANTS THAT ARE
16 GIVEN. AND I THINK IT'S IMPORTANT FOR US TO RECOGNIZE THAT WE
17 HAVE THE CAPABILITY TO QUICKLY ESTABLISH A PROGRAM BECAUSE
18 WE'VE BEEN THROUGH THIS WITH COVID AND ALL. SO I WILL BE
19 SORTING THIS MOTION TODAY. I THINK IT'S IMPORTANT FOR US TO
20 UPLIFT THE BUSINESSES THAT REALLY ARE, TO YOUR POINT,
21 SUPERVISOR HAHN, REALLY THE CORNERSTONE OF THIS COUNTY AND
22 REALLY REFLECT THE DIVERSITY OF THE COUNTY AS WELL. SO THANK
23 YOU.

24

25 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I JUST HAVE A QUICK



THE BOARD OF
SUPERVISORS

1 QUESTION FOR OUR CEO. I KNOW WE'RE GOING TO GET A REPORT BACK
2 ON THIS, BUT DO YOU HAVE ANY THOUGHTS ON THIS MOTION?

3

4 **JOSEPH NICCHITTA:** YEAH, AND ACTUALLY IT'S FUNNY BECAUSE TO
5 SUPERVISOR BARGER'S POINT, IN ALTADENA, THERE WAS A SMALL
6 COFFEE SHOP THAT WAS TRYING TO GO FROM A CART TO A STOREFRONT.
7 AND I ASKED THEM, HEY, DO YOU KNOW ABOUT ANY OF THE PROGRAMS
8 WE HAVE? AND HE KNEW KELLY BY NAME AND HE WAS LIKE, OH, SHE'S
9 HELPING ME AND SUPERVISOR BARGER'S OFFICE AND ANISH WAS
10 HELPING HER TOO. SO THEY REALLY ARE OUT IN THE COMMUNITY DOING
11 THIS WORK. I THINK THIS PROGRAM IS ONE OF MANY PROGRAMS THIS
12 YEAR THAT IS SEEKING NEW ONGOING MONEY AT A TIME THAT IT'S
13 BEEN DIFFICULT TO FIND THAT MONEY. I KNOW THE DEPARTMENTS HAVE
14 BEEN CREATIVE AND HAD TO FUND THIS IN THE PAST. THEY'VE
15 LEVERAGED ARPA, CFCI, STATE MONEY, PHILANTHROPIC MONEY,
16 DISCRETIONARY MONEY, SUPERVISOR, YOU MENTIONED THAT. I HEAR
17 IT'S A PRIORITY FOR THE BOARD. I HEAR IT'S A PRIORITY FOR THE
18 DEPARTMENT. SO WE WILL WORK CLOSELY WITH THEM TO FIGURE OUT IF
19 THERE ARE RESOURCES TO SUSTAIN THE PROGRAM UNTIL ONGOING NCC
20 CAN BE IDENTIFIED TO CARRY IT FORWARD.

21

22 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. OKAY, VERY GOOD. SEEING NO
23 OTHER QUESTIONS FROM THE BOARD, LET'S GO TO PUBLIC COMMENT.

24

25 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME



THE BOARD OF
SUPERVISORS

1 FORWARD AND STAFF WILL ASSIST YOU. JULIA FIGUEROA-MCDONOUGH,
2 KAREN MADRID, BOBBY COBARA, ELAINE RODRIGUEZ, ARMANDO TORRES,
3 BERTHA ARIANA. AS A FINAL REMINDER FOR REMOTE PARTICIPANTS, TO
4 BE PLACED IN THE SPEAKING QUEUE TO ADDRESS ITEM 29, IF YOU
5 HAVE NOT ALREADY DONE SO USE THE RAISE HAND FEATURE ON YOUR
6 DEVICE OR PRESS 3 ON YOUR TELEPHONE NOW. KEVIN MEJIA YOUR LINE
7 IS OPEN. PLEASE BEGIN.

8

9 **KEVIN MEJIA:** MY NAME IS KEVIN MEJIA. I'M THE [INAUDIBLE]
10 COFFEE HERE IN ALTADENA AND LIKE THE CEO WAS SAYING, AND
11 KATHRYN BARGER WAS SAYING, EVERYONE WAS ON THE FLOOR, YOU
12 KNOW, HELPING EVERYBODY KNOW THAT THIS PROGRAM WAS OUT THERE
13 AND WE WERE THE RECIPIENT OF THE GRANT AND WE'RE SO FORTUNATE
14 TO BE THE RECIPIENT BECAUSE WE DON'T KNOW IF WE WOULD HAVE
15 SURVIVED THE WILDFIRES AND ALTADENA WITHOUT THEM AND SINCE
16 THEN HAVE YOU KNOW TURNED AROUND FROM THE CART THAT WE HAD
17 THIS POP-UP SITUATION INTO A CAFE FOR THOUGHTS OF SUCCESS AND
18 I THINK THAT THIS PROGRAM NEEDS TO HAPPEN FOR ALL THE OTHER
19 SMALL BUSINESS OWNERS LOOKING TO GROW AND ACHIEVE GREAT THINGS
20 IN THEIR COMMUNITIES. THANK YOU.

21

22 **EXECUTIVE OFFICER:** THANK YOU. NEXT CALLER, 323559. YOUR LINE
23 IS OPEN. PLEASE BEGIN.

24

25 **JOSE GARDEA:** GOOD MORNING. MY NAME IS JOSE GARDEA, ECONOMIC



THE BOARD OF
SUPERVISORS

1 DEVELOPMENT MANAGER FOR THE CITY OF MONTEBELLO. I'M CALLING IN
2 TO SUPPORT ITEM 29. I WANT TO FIRST THANK SUPERVISOR SOLIS AND
3 SUPERVISOR MITCHELL FOR THEIR IMPORTANT LEADERSHIP IN
4 INTRODUCING THIS MOTION. I SEE FIRSTHAND THE IMPACT OF
5 ECONOMIC DISTURBANCES TO OUR BUSINESSES AND LOCAL ECONOMY. I
6 CAN SHARE WITH YOU THAT WE HAVE LOST SEVERAL BUSINESSES IN
7 MONTEBELLO SINCE THE RAIDS BEGAN LAST YEAR. MANY OTHER
8 BUSINESSES ARE REPORTING LOSS OF REVENUE DUE TO THE
9 UNCERTAINTY IN TODAY'S POLITICAL CLIMATE. TODAY'S MOTION GOES
10 A LONG WAY TO ADDRESS THIS UNCERTAINTY. I BELIEVE THE COUNTY
11 RUNNING A LOW INTEREST LOAN FILLS A CRITICAL NEED OF PROVIDING
12 CAPITAL TO LOCAL ENTREPRENEURS THAT WOULD OTHERWISE STRUGGLE
13 TO OBTAIN FUNDING. THIS MOTION REPRESENTS A BOLD MOVE FOR THE
14 COUNTY TO BECOME A WELCOME PARTNER IN PERMANENTLY SUPPORTING
15 OUR SMALL BUSINESSES ACROSS THE COUNTY, ESPECIALLY IN TIMES OF
16 CRISIS. IT IS MUCH APPRECIATED. THANK YOU AGAIN FOR YOUR
17 LEADERSHIP. PLEASE SUPPORT AND FUND ITEM 29. THANK YOU.

18

19 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH 213518. YOUR LINE IS
20 OPEN. PLEASE BEGIN.

21

22 **JASON BOXER:** HELLO, MY NAME IS JASON BOXER. I LIVE IN DISTRICT
23 2 AND I WORK IN DISTRICT 1 FOR THE FILIPINO WORKERS CENTER OF
24 SOUTHERN CALIFORNIA. I'M CALLING IN IN SUPPORT OF ITEM NUMBER
25 29. I WANT TO THANK SUPERVISOR SOLIS AND MITCHELL FOR BRINGING



THE BOARD OF
SUPERVISORS

1 IT FORWARD. I WANT TO ALSO MENTION THAT AT PWC WE THINK VERY,
2 VERY HIGHLY OF THE WORK THAT DIRECTOR LOBIANCO DOES. PWC
3 ORGANIZES TO BUILD THE ECONOMIC AND POLITICAL POWER OF
4 CAREGIVERS AND DOMESTIC WORKERS. AND AS PART OF THAT WORK, WE
5 SUPPORT OPPORTUNITIES TO FUND AND CREATE ECONOMIC STABILITY
6 FOR REGULAR PEOPLE IN L.A. COUNTY. SO AS A PRODUCT OF THAT,
7 WE'D LIKE TO SUPPORT THIS AND PROVIDE SMALL BUSINESSES WITH
8 SOME STABILITY. ALSO ADD THAT WE ARE ON END OF THE CO-OP MODEL
9 TO EMPOWER WORKERS OVER BUSINESS OWNERS SPECIFICALLY, BUT IN
10 THIS CASE WE WANT TO SUPPORT SMALL BUSINESSES. SOME SMALL
11 BUSINESSES DO EXPLOIT THEIR WORKERS, BUT IN THIS CASE, WE WANT
12 TO --

13

14 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 909997.
15 YOUR LINE IS UNMUTED. PLEASE STATE YOUR NAME AND BEGIN.

16

17 **ROY HUMPHREYS:** OKAY, THANK YOU. THIS IS ROY HUMPHREYS OF
18 ROWLAND HEIGHTS, CALIFORNIA. AND TO SUPERVISOR SOLIS OF THE
19 GANG OF FOUR DEMOCRAT FELONS, YOU HAVE BROUGHT THIS UPON
20 YOURSELF AND ALL OTHERS BY YOUR CRIMINAL AIDING AND ABETTING
21 BIDEN ILLEGAL IMMIGRATION AND BY DENYING PRESIDENT TRUMP THE
22 SAME DEPORTATION MEASURES.

23

24 **DAWYN R. HARRISON:** SIR, YOU NEED TO BE SPEAKING ON ITEM 29,
25 PROTECTING SMALL BUSINESSES. OTHERWISE YOU CAN CALL BACK



THE BOARD OF
SUPERVISORS

1 DURING GENERAL PUBLIC COMMENT.

2

3 **EXECUTIVE OFFICER:** CALLER WITH PHONE NUMBER 626824. CALLER
4 WITH PHONE NUMBER 626-824, YOUR LINE IS UNMUTED. PLEASE STATE
5 YOUR NAME AND BEGIN.

6

7 **SARAH JAMES:** HELLO, MY NAME IS LAUREN JAMES AND I'M CALLING ON
8 BEHALF OF THE REGIONAL CHAMBER OF COMMERCE, SAN GABRIEL
9 VALLEY, AND I'M CALLING IN SUPPORT OF ITEM 29. I WANT TO THANK
10 SUPERVISOR SOLIS FOR ALWAYS LEADING THE WAY AND SUPERVISOR
11 MITCHELL FOR SUPPORTING THIS MOTION. I THANK THE COUNTY FOR
12 RECOGNIZING THE NEED TO PROVIDE FUNDING TO BUSINESSES EACH
13 TIME THERE HAS BEEN AN ECONOMIC DISTURBANCE. HOWEVER, IT'S
14 TIME TO BE EFFICIENT AND ENSURE THESE FUNDS ARE READY WHEN
15 NEEDED. AND THE TIME IS NOW. A COUNTY-LED LOW INTEREST LOAN
16 PROGRAM FOR BUSINESSES IMPACTED BY ECONOMIC DISASTERS OR
17 INTERRUPTION CAN COVER THOSE BUSINESS OWNERS EXCLUDED FROM THE
18 SBA LOANS AND EXPAND FUNDING OPPORTUNITIES TO ALL SMALL
19 BUSINESSES. A STANDING GRANT AND LOW INTEREST LOAN PROGRAM ARE
20 SEVERELY NEEDED. AS WE HAVE SEEN, THEY'VE REQUESTED IT EVERY
21 THREE YEARS, SO THANK YOU TO THE WORK OF DEO AND KELLY AND
22 LAYLA. THEY SHOW UP IN THE COMMUNITIES, THEY'RE IN THE
23 COMMUNITIES, SO I THANK THEM, BUT THIS IS ABSOLUTELY THE TIME
24 TO GET THIS PASSED. SO I SUPPORT ITEM 29. THANK YOU.

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, THERE ARE NO OTHER
2 REMOTE SPEAKERS TO ADDRESS THE BOARD. REMORE PARTICIPATION FOR
3 ITEM 29 IS NOW CONCLUDED. WE WILL GO TO IN-PERSON SPEAKERS.
4 PLEASE BEGIN.

5

6 **JULIA FIGUERIRA-MCDONOUGH:** GOOD MORNING. MY NAME IS JULIA
7 FIGUERIRA-MCDONOUGH, ASSOCIATE VICE PRESIDENT OF ECONOMIC
8 JUSTICE AT BET TZEDEK, HERE TO COMMENT ON NUMBER 29. WE
9 SUPPORT SUPERVISOR SOLIS' MOTION, SPECIFICALLY AS IT RELATES
10 TO ENSURING CULTURALLY COMPETENT, MULTILINGUAL TECHNICAL
11 ASSISTANCE, AND INCREASING FINANCIAL LITERACY AND OUTREACH.
12 BET TZEDEK, TOGETHER WITH PUBLIC COUNCIL, CURRENTLY PROVIDES
13 THESE SERVICES WITH SUPPORT FROM THE COUNTY. SINCE JUNE OF
14 2024, WE HAVE SERVED 630 UNIQUE BUSINESSES, PROVIDING CRUCIAL
15 LEGAL GUIDANCE TO IMMIGRANT-OWNED AND STAFF BUSINESSES DURING
16 THE ICE RAIDS AND TO SMALL BUSINESS OWNERS AFFECTED BY
17 WILDFIRES. I WANT TO HIGHLIGHT THAT WE ARE THE ONLY TWO
18 ORGANIZATIONS PROVIDING FREE LEGAL SERVICES TO LOW-INCOME
19 ENTREPRENEURS IN THE COUNTY, YET OUR COUNTY FUNDING IS SET TO
20 EXPIRE IN MAY WITH NO INDICATION OF RENEWAL. WE APPLAUD THE
21 BOARD AND DEO'S VISION IN BUILDING A RESPONSIVE INFRASTRUCTURE
22 THAT BOTH PROTECTS AND CREATES OPPORTUNITIES FOR OUR COUNTY
23 SMALL BUSINESSES AND WE ARE COMMITTED IN PARTNERING WITH THE
24 COUNTY TO GROW THE REACH AND IMPACT OF OUR SERVICES TO HELP
25 REALIZE THAT VISION. THANK YOU.



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER.

3

4 **BOBBY KOBARA:** GOOD MORNING. MY NAME IS BOBBY KOBARA. I'M HERE
5 IN SUPPORT OF ITEM 29. I WANT TO FIRST START BY THANKING
6 SUPERVISOR SOLIS AND MITCHELL FOR THIS MOTION AND FOR
7 RECOGNIZING THE NEED FOR A PERMANENT BUSINESS INTERRUPTION
8 FUND. AND I WANT TO THANK DEO FOR ALL THE WORK THEY'RE DOING
9 AND CONTINUE TO DO TO SUPPORT SMALL BUSINESSES IN THE COUNTY.
10 WE DON'T NEED TO REINVENT THE WHEEL EVERY TIME THERE IS A
11 DISRUPTION OR A DISASTER. INSTEAD WE NEED TO HAVE THE
12 INFRASTRUCTURE IN PLACE TO BE READY AT ALL TIMES FOR OUR SMALL
13 BUSINESSES. AT TMC, WE'RE A CDFI MICROLENDER, FUNDING THE
14 FUTURE OF SMALL BUSINESSES THAT OUR CURRENT SYSTEM EXPLOITS,
15 EXCLUDES, OR DELAYS BY PROVIDING FAST, SAFE CAPITAL TO WOMEN-
16 OWNED, IMMIGRANT-OWNED, AND UNDER-RESOURCED BUSINESSES ACROSS
17 THE STATE, BUT PRIMARILY HERE IN THE COUNTY OF L.A. WE'VE BEEN
18 DOING EMERGENCY RELIEF FOR SMALL BUSINESSES SINCE COVID, AND
19 LAST YEAR WE ESTABLISHED A SMALL BUSINESS STRONG PROGRAM WITH
20 FORGIVABLE LOANS, RECOGNIZING THE NEED FOR PERMANENCE IN OUR
21 OWN PROGRAM. WE SUPPORT THE DEVELOPMENT OF THIS COUNTY-LED
22 LOW-INTEREST LOAN PROGRAM AND ARE HAPPY TO SUPPORT IN ANY WAY
23 THAT WE CAN. THANK YOU ALL.

24

25 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER.



THE BOARD OF
SUPERVISORS

1

2 **IN-PERSON SPEAKER:** [SPEAKING IN SPANISH]

3

4 **INTERPRETER:** GOOD MORNING. MY NAME IS BERTA ARELLANO. I WOULD
5 LIKE TO EXPRESS MY SUPPORT FOR NUMBER 29. I WOULD LIKE TO
6 THANK SUPERVISOR SOLIS AND MITCHELL FOR BRINGING FORTH THIS
7 MOTION AND ALSO THINK THE COUNTY FOR SUPPORTING SMALL
8 BUSINESSES. DURING COVID-19. I HAD TO CLOSE MY BUSINESS. IT'S
9 A BEAUTY SALON. I HAD TO CLOSE IT DOWN FOR TWO YEARS BECAUSE I
10 DIDN'T KNOW THAT THE COUNTY HELPS SMALL BUSINESSES. I DIDN'T
11 KNOW ABOUT MITCHELL OR SOLIS. BUT SMALL BUSINESSES NEED TO
12 HAVE A SAFETY NET. WE NEED TO HAVE A PERMANENT FUND THAT IS
13 READY BEFORE THE NEXT CRISIS. THE SUPPORT THROUGH THE COUNTY
14 FROM ORGANIZATIONS LIKE LEAF WHO HAVE HELPED ME DURING THIS
15 TIME PERIOD WITH ALL THAT'S GOING ON WITH IMMIGRATION BECAUSE
16 MY CLIENTS ARE NOT ABLE TO GO BECAUSE OF FEAR OF IMMIGRATION.
17 THE SUPPORT THAT COUNTY AND LEAF PROVIDES REALLY MAKES A HUGE
18 DIFFERENCE. THANK YOU VERY MUCH.

19

20 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

21

22 **KAREN MADRID:** [SPEAKING IN SPANISH]

23

24 **INTERPRETER:** GOOD MORNING. MY NAME IS KAREN MADRID AND I'M
25 HERE SUPPORTING ITEM 29. THANK YOU SO MUCH FOR SUPERVISOR



THE BOARD OF
SUPERVISORS

1 SOLIS FOR BRINGING FORTH THIS ITEM. I'M THE OWNER OF KAREN 504
2 FRUITS, AND IT IS A STREET VENDOR IN EAST LOS ANGELES. I
3 RECEIVED \$2,500 AFTER THE IMMIGRATION ENFORCEMENT ACTIVITIES
4 IN THE MIDDLE OF THE YEAR CAUSED MY CLIENTS TO STOP COMING.
5 THIS FORCED ME TO STOP SELLING, AND I'M A MOTHER, AND I NEED
6 MY BUSINESS TO BE ABLE TO TAKE CARE OF MY SON. THIS SUPPORT
7 ALLOWED ME TO RECOVER AND TO CONTINUE BEING ABLE TO MOVE
8 FORWARD. RESOURCES SUCH AS THIS FUND ARE ESSENTIAL, NOT JUST
9 FOR TODAY, BUT FOR ANY KIND OF CHALLENGE THAT OUR COMMUNITY
10 MAY FACE. AND TO HELP OUR COMMUNITY OF SMALL BUSINESS OWNERS
11 IN THE FUTURE. I RESPECTFULLY ASK THE BOARD TO MAKE THIS FUND
12 PERMANENT FOR US. THANK YOU.

13

14 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

15

16 **IN-PERSON SPEAKER:** [SPEAKING IN SPANISH]

17

18 **INTERPRETER:** GOOD MORNING. I'M HERE SUPPORTING ITEM 29. AND I
19 WOULD LIKE TO THANK SUPERVISOR SOLIS FOR BRINGING FORTH THIS
20 ITEM. I'D ALSO LIKE TO THANK THE LEAF ASSOCIATION. THEY'VE
21 PROVIDED EXCELLENT SUPPORT FOR OUR BUSINESSES TO CONTINUE
22 MOVING FORWARD. MY NAME IS ARMANDO AND TOGETHER WITH MY WIFE
23 CHRISTINA, WE ARE THE OWNERS OF ADORAM FLOWERS. WE'RE LOCATED
24 ON WHITTIER BOULEVARD IN EAST LOS ANGELES. AND WE RECEIVED
25 \$5,000 THROUGH THE RESILIENCE FUNDS FOR SMALL BUSINESSES.



THE BOARD OF
SUPERVISORS

1 AFTER THE IMMIGRATION ENFORCEMENT ACTIVITIES IN JUNE OF LAST
2 YEAR AFFECTED OUR SMALL BUSINESS. SO CLIENTS STOPPED VISITING
3 OUR BUSINESS. WE HAD SEVERAL EVENTS THAT WERE CANCELLED AND WE
4 HAD DIFFICULTY PAYING RENT. THIS FINANCING HELPED US TO KEEP
5 OUR BUSINESS OPEN. SMALL BUSINESSES SUCH AS OURS DO NOT HAVE
6 SAVINGS FUNDS TO BE ABLE TO WEATHER THESE UNEXPECTED
7 INTERRUPTIONS. A PERMANENT FUND MEANS THAT NEXT TIME OUR
8 COMMUNITY IS FACING A CRISIS, WE WILL HAVE RESOURCES AVAILABLE
9 TO HELP US TO BE ABLE TO OVERCOME THAT AND TO CONTINUE MOVING
10 FORWARD. THANK YOU FOR EVERYBODY, EVERYONE.

11

12 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

13

14 **ELAINE RODRIGUEZ:** GOOD MORNING, EVERYBODY. MY NAME IS ELAINE
15 RODRIGUEZ, EXECUTIVE DIRECTOR OF LEAF. FIRST, I JUST WANT TO,
16 AS USUAL, THANK YOU, SUPERVISOR SOLIS FOR CHAMPIONING ON
17 BEHALF OF OUR SMALL BUSINESSES AND SUPERVISOR MITCHELL FOR
18 ALSO SUPPORTING THIS MOTION. YOU GUYS HAVE HEARD THE STATS,
19 YOU KNOW THE NUMBERS I THINK THE MOST IMPORTANT PART TO
20 REITERATE IS THAT WE NEED TO HAVE SOMETHING PERMANENT SO WE'RE
21 NOT STARTING FROM SCRATCH EVERY SINGLE TIME. I AM ALWAYS
22 IMPRESSED BY THE DO'S ABILITY TO GET THINGS OFF THE GROUND AS
23 FAST AS HUMANLY POSSIBLE BUT WE'RE ALWAYS YOU KNOW A COUPLE
24 MONTHS BEHIND RIGHT AND WE COULD JUST NOT BE REDOING THE WORK
25 EVERY SINGLE TIME. THAT'S PROBABLY COST EFFICIENT AND MORE



THE BOARD OF
SUPERVISORS

1 EFFECTIVE. AND IN ADDITION TO THAT, I'D LOVE TO BE ABLE TO
2 SUPPORT WITH THIS COUNCIL BECAUSE I THINK WE NEED TO TRAIN TO
3 TRAIN OUR MODELS, RIGHT? THERE ARE SO MANY ORGANIZATIONS READY
4 TO HELP. SO PUT US TO WORK, LET US HELP YOU, LET US BUILD
5 TOGETHER AND PLEASE SUPPORT THIS MOTION, THANK YOU.

6

7 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER, PLEASE.

8

9 **CLAUDIA JEREZ:** GOOD MORNING, CLAUDIA JEREZ, DWC DPSS. I CAN
10 TELL YOU THAT I HAVE EXPERIENCE BEING A SMALL BUSINESS OWNER.
11 MY DAD AND I USED TO GO TO SWAP MEET AND YOU KNOW HAD A PLACE
12 THERE WHERE WE DID BUSINESS. MY DAD ALSO HAD A LIBRARY, A
13 CHRISTIAN LIBRARY IN SOUTH CENTRAL L.A. WE DID THAT BUSINESS.
14 MY DAD WAS A BUSINESS OWNER, AND YOU KNOW, I HAD TO HELP HIM,
15 OF COURSE, YOU KNOW. SO I KNOW ALL ABOUT THAT. I KNOW HOW
16 TOUGH IT IS. AND I DO URGE YOU TO HELP SMALL BUSINESS OWNERS.
17 IT'S A VERY TOUGH JOB. IT REQUIRES A LOT OF, YOU KNOW,
18 MOTIVATION. IT REQUIRES THAT YOU KNOW, YOUR PLAN AND THE
19 RESOURCES TO BE AVAILABLE FOR YOU TO BE ABLE TO GET YOUR GOALS
20 ACHIEVED. AND I THINK PROVIDING A GOOD ESSENTIAL SOURCE TO
21 ASSIST --

22

23 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR AND MEMBERS OF THE
24 BOARD, THAT CONCLUDES PUBLIC COMMENT ON THIS ITEM.

25



THE BOARD OF
SUPERVISORS

1 **EDWARD YEN, EXECUTIVE OFFICER:** ITEM 29 IS BEFORE YOU.

2

3 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I WILL MOVE THE ITEM
4 SECONDED BY SUPERVISOR MITCHELL TO APPROVE. EXECUTIVE OFFICER,
5 PLEASE CALL THE ROLL.

6

7 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL?

8

9 **SUP. HOLLY J. MITCHELL:** AYE.

10

11 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.
12 SUPERVISOR HORVATH?

13

14 **SUP. LINDSEY P. HORVATH:** AYE.

15

16 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.
17 SUPERVISOR HAHN?

18

19 **SUP. JANICE HAHN:** AYE.

20

21 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.
22 SUPERVISOR BARGER?

23

24 **SUP. KATHRYN BARGER:** AYE.

25



THE BOARD OF
SUPERVISORS

1 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE.

2 SUPERVISOR SOLIS?

3

4 **SUP. HILDA SOLIS, CHAIR:** AYE.

5

6 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. MOTION
7 CARRIES, 5 TO 0. MADAM CHAIR, WE HAVE ABOUT A LITTLE BIT OVER
8 ONE MINUTE BEFORE WE HIT 11 O'CLOCK FOR THE SET MATTER ITEM.

9

10 **SUP. HILDA SOLIS, CHAIR:** WELL, BY THE TIME PEOPLE COME AND SIT
11 DOWN, IT SHOULD BE APPROPRIATE.

12

13 **EDWARD YEN, EXECUTIVE OFFICER:** OKAY, I'LL JUST --

14

15 **SUP. HILDA SOLIS, CHAIR:** OKAY, DON'T WORRY. NO ONE'S HOLDING
16 THE CLOCK.

17

18 **EDWARD YEN, EXECUTIVE OFFICER:** I WILL READ IN. WE WILL NOW
19 MOVE ON TO SET MATTER 1, REPORT ON THE IMPLEMENTATION OF THE
20 DEPARTMENT OF HOMELESS SERVICES AND HOUSING WHICH WAS HELD FOR
21 REPORT. FOR MEMBERS OF THE PUBLIC JOINING US REMOTELY TO
22 COMMENT ON THIS ITEM, PLEASE USE THE RAISE HAND FEATURE IF YOU
23 ARE ONLINE OR PRESS STAR 3 IF ON THE TELEPHONE. SARAH MAHIN,
24 DIRECTOR OF HOMELESS SERVICES AND HOUSING WILL MAKE A
25 PRESENTATION FOR THE DEPARTMENTAL SPEAKERS. FOR THOSE



THE BOARD OF
SUPERVISORS

1 DEPARTMENTAL SPEAKERS, PLEASE TAKE YOUR NAME AND TITLE FOR THE
2 RECORD WHEN YOU ADDRESS THE BOARD. MADAM CHAIR, WE HAVE ABOUT
3 30 SECONDS LEFT.

4

5 **SUP. HILDA SOLIS, CHAIR:** OKAY, VERY GOOD. WE HAVE ONE MINUTE,
6 BUT I THINK IT'S FINE. WHY DON'T WE GO AHEAD AND START AND
7 HEAR FROM OUR DEPARTMENT?

8

9 **SARAH MAHIN:** GREAT. GOOD MORNING SUPERVISORS. SARAH MAHIN,
10 DIRECTOR OF THE DEPARTMENT OF HOMELESS SERVICES AND HOUSING.
11 THANK YOU FOR HAVING ME BACK HERE TODAY. IN SEPTEMBER 2025,
12 THIS BOARD VOTED TO TRANSITION THE CEO HOMELESS INITIATIVE
13 MONTHLY VERBAL REPORTS ON IMPLEMENTATION OF THE HOMELESSNESS
14 EMERGENCY PROCLAMATION TO QUARTERLY VERBAL UPDATES FROM HSH.
15 AS SUCH, HSH WILL COME BEFORE YOU EACH QUARTER, AND I'M HERE
16 TODAY TO PRESENT HSH'S INAUGURAL QUARTERLY REPORT. THE METRICS
17 I PRESENT TODAY ARE A SUBSET OF THE DATA THAT WILL BE
18 AVAILABLE ON THE PUBLIC DASHBOARDS THAT HSH IS DEVELOPING TO
19 ENSURE GREATER LEVELS OF TRANSPARENCY AND VISIBILITY INTO OUR
20 COUNTY'S HOMELESS RESPONSE SYSTEM. MY TEAM IS WORKING HARD TO
21 MAKE A FIRST ITERATION OF THESE DASHBOARDS AVAILABLE IN MAY OF
22 THIS YEAR, WHICH WILL COMPLEMENT THE MEASURE A METRIC
23 DASHBOARDS THAT ARE ALREADY AVAILABLE ON HSH'S WEBSITE. THIS
24 FIRST QUARTERLY REPORT PROVIDES PROGRAMMATIC UPDATES FOR
25 OCTOBER THROUGH DECEMBER 2025, LEADING UP TO DEPARTMENTAL



THE BOARD OF
SUPERVISORS

1 LAUNCH. IT ALSO PROVIDES OPERATIONAL UPDATES FOR THE PERIOD OF
2 JANUARY 1ST THROUGH JANUARY 31ST TO REFLECT HSH'S FIRST MONTH
3 AS A DEPARTMENT. NEXT SLIDE. AS HAS BEEN THE PRACTICE SINCE
4 THE BOARD PROCLAIMED A LOCAL EMERGENCY ON HOMELESSNESS IN
5 JANUARY, 2023. TODAY, I'LL PROVIDE AN UPDATE ON THE COUNTY'S
6 ENCAMPMENT RESOLUTION EFFORTS. THE NEXT SLIDE GIVES AN
7 OVERVIEW OF THE COUNTY'S ENCAMPMENT RESOLUTION EFFORTS,
8 INCLUDING THE PATHWAY HOME PROGRAM, AS WELL AS ONGOING
9 ENCAMPMENT PROTOCOLS IN UNINCORPORATED AREAS MANAGED BY HOSTS.
10 PATHWAY HOME BRINGS PEOPLE OFF THE STREETS AND INTO
11 IMMEDIATELY AVAILABLE INTERIM HOUSING ACCOMPANIED BY A
12 COMPREHENSIVE SET OF SUPPORTIVE SERVICES AND ULTIMATELY INTO
13 PERMANENT HOMES. FROM OCTOBER THROUGH DECEMBER 2025, PATHWAY
14 HOME CONDUCTED SEVEN OPERATIONS. THROUGH THESE OPERATIONS, WE
15 BROUGHT 148 PEOPLE VOLUNTARILY INTO INTERIM HOUSING. THE
16 COUNTY'S HOST MODEL IS A PARTNERSHIP BETWEEN SPECIALLY TRAINED
17 LASD DEPUTIES AND OUTREACH TEAMS THAT ENGAGE WITH INDIVIDUALS
18 LIVING IN ENCAMPMENTS WITHIN UNINCORPORATED AREAS TO BUILD
19 TRUST AND CONNECT PEOPLE TO HOUSING AND SERVICES. THROUGHOUT
20 THE REPORTING PERIOD, HOST MANAGED 106 ONGOING ENCAMPMENT
21 PROTOCOLS. 191 PROTOCOL REQUESTS WERE ADDRESSED AND COMPLETED
22 IN THE HEAR SYSTEM. THE AVERAGE RESPONSE TIME TO COMPLETE
23 OPERATIONS WAS 39 DAYS. THE COUNTY'S ENCAMPMENT RESOLUTION
24 EFFORTS ALSO REMOVED UNSAFE RECREATIONAL VEHICLES AND DEBRIS
25 FROM COMMUNITY SPACES. THROUGH THE PATHWAY HOME PROGRAM, WE'VE



THE BOARD OF
SUPERVISORS

1 REMOVED 13 INOPERABLE RVS. ADDITIONALLY, 74 RVS WERE REMOVED
2 FROM PUBLIC ROADWAYS DURING DAY-TO-DAY OPERATIONS BY THE
3 SHERIFF'S DEPARTMENT, WHICH INCLUDE ENCAMPMENT CLEANUPS. ON
4 THE NEXT 3 SLIDES, THE LOCATIONS OF THE COUNTY'S VARIOUS
5 ENCAMPMENT RESOLUTION EFFORTS ARE BROKEN OUT BY SUPERVISORIAL
6 DISTRICT. HERE YOU'LL SEE THE LOCATIONS BY SUPERVISORIAL
7 DISTRICT OF THE SEVEN PATHWAY HOME OPERATIONS THAT WERE
8 CONDUCTED DURING THE REPORTING PERIOD. ON THE NEXT SLIDE ARE
9 THE LOCATIONS OF THE 114 ONGOING HOST ENCAMPMENT PROTOCOLS
10 THAT WERE CONDUCTED THROUGH EVERY SUPERVISORIAL DISTRICT. AND
11 ON THE NEXT SLIDE ARE THE LOCATIONS OF THE 191 HOST PROTOCOLS
12 COMPLETED IN THE HEARS SYSTEM. NEXT SLIDE. HSH LEVERAGES ITS
13 UNIQUE COORDINATING FUNCTION WITHIN THE HOMELESSNESS RESPONSE
14 SYSTEM BY STRENGTHENING REGIONAL OUTREACH COLLABORATION
15 THROUGH THE EMERGENCY CENTRALIZED RESPONSE CENTER OR THE ECRC.
16 AS A FRONT DOOR AND COORDINATING ENTITY FOR THE REGION, THE
17 ECRC CREATED BY THIS BOARD CONTINUES TO FULFILL ITS OBJECTIVES
18 TO OVERSEE OUTREACH EFFORTS TO UNSHELTERED PEOPLE ACROSS THE
19 COUNTY, TO SUPPORT ENCAMPMENT RESOLUTION EFFORTS, AND TO
20 RESPOND TO REQUESTS FROM ELECTED OFFICES, MUNICIPAL PARTNERS,
21 AND THE COMMUNITY, AS WELL AS TO ASSIST OUTREACH TEAMS IN
22 PROVIDING LINKAGES TO COUNTY AND OTHER SERVICES. HSH CO-
23 LOCATES IN THE ECRC WITH THE DEPARTMENTS OF MENTAL HEALTH,
24 PUBLIC HEALTH, PUBLIC SOCIAL SERVICES, MILITARY VETERANS'
25 AFFAIRS, AND THE LOS ANGELES HOMELESS SERVICES AUTHORITY AS



THE BOARD OF
SUPERVISORS

1 WELL AS THE CITY OF LOS ANGELES. AS WE ALSO PARTNER WITH THE
2 SHERIFF'S DEPARTMENT AND THE DEPARTMENTS OF CHILDREN AND
3 FAMILY SERVICES, ECONOMIC OPPORTUNITIES, AGING AND DISABILITY,
4 ANIMAL CARE AND CONTROL, AND THE JUSTICE, CARE AND
5 OPPORTUNITIES DEPARTMENT THROUGH THE ECRC, TRULY BRINGING US
6 ALL UNDER ONE ROOF. THE NEXT SLIDE SHOWS SOME OF THE ECRC
7 OUTCOMES. THROUGH THIS REPORTING PERIOD, THE ECRC RECEIVED 209
8 TICKETS FROM ELECTED OFFICES AND MUNICIPAL PARTNERS. A HUNDRED
9 SEVENTY-TWO TICKETS FOR THESE PARTNER WERE CLOSED THROUGHOUT
10 THE QUARTER AND WE WORKED TICKET UNTIL THERE ARE NO UNHOUSED
11 PEOPLE IN THE AREA. IN AUGUST 2025, THE ECRC ASSUMED
12 MANAGEMENT OF THE LOS ANGELES HOMELESS OUTREACH PORTAL OR LA-
13 HOP. WE RECEIVED 3,942 REQUESTS THROUGH LA-HOP DURING THE
14 REPORTING PERIOD. IT TOOK TWO DAYS TO RESPOND AND SIX DAYS TO
15 CLOSE OUT A HOP REQUEST. ON THE NEXT SLIDE IS THE BREAKDOWN OF
16 209 REQUEST RECEIVED FROM ELECTED OFFICES AND MUNICIPAL
17 PARTNERS BY SERVICE PLANNING AREA. AND THE NEXT SLIDE IS THE
18 BREAKDOWN BY SUPERVISORIAL DISTRICT. THESE NEXT SLIDES FOCUSED
19 ON INTERIM HOUSING, WHICH OFFERS PEOPLE SHELTER, SAFETY, AND
20 ACCESS TO SERVICES WITH THE ULTIMATE GOAL OF MOVING PEOPLE
21 INTO PERMANENT HOUSING. TO CAPTURE THE FULL STORY OF HSH AND
22 THE COUNTY'S INTEGRATED RESPONSE TO HOMELESSNESS, THE
23 FOLLOWING SLIDES PRESENT SYSTEM-WIDE INFORMATION ON INTERIM
24 AND PERMANENT HOUSING OUTCOMES INSTEAD OF DATA SPECIFIC TO THE
25 BEDS ADMINISTERED BY HSH. WE WORKED WITH LAHSA AND THE



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SUPERVISORS

1 COUNTY'S CHIEF INFORMATION OFFICE TO INTEGRATE DATA USING THE
2 SAME DATA MODEL USED FOR THE MEASURE A METRICS. IT'S IMPORTANT
3 THAT WE'RE MEASURING AND COUNTING THINGS THE SAME ACROSS OUR
4 SYSTEM. ON THE NEXT SLIDE, YOU WILL SEE THAT DURING THE
5 REPORTING PERIOD, THE NEXT SLIDE, PLEASE, YOU'LL SEE THAT
6 DURING THE REPORTING PERIOD, 30,793 UNIQUE PARTICIPANTS WERE
7 SERVED IN INTERIM HOUSING ACROSS THE COUNTY. 2,133 PEOPLE
8 EXITED TO PERMANENT HOUSING REPRESENTING A QUARTER OF ALL
9 EXITS AND 901 PEOPLE EXITED TO OTHER INTERIM HOUSING SETTINGS
10 REPRESENTING 11% OF EXITS. TO ALLOW FOR THROUGHPUT OF INTERIM
11 HOUSING RESIDENTS INTO PERMANENT HOUSING, OUR REGION MUST
12 CONTINUE TO BE IMPORTANT WORK OF INCREASING PERMANENT HOUSING
13 OPTIONS SO THAT WE CAN GET THROUGHPUT IN OUR BEDS. AND THE
14 NEXT SLIDE, WE MOVE TO PERMANENT HOUSING OUTCOMES. THERE ARE A
15 RANGE OF PERMANENT HOUSING INTERVENTIONS ACROSS THE COUNTY,
16 WHICH INCLUDE THE PROVISION OF RENTAL ASSISTANCE AND OTHER
17 FINANCIAL ASSISTANCE, AS WELL AS SUPPORTIVE SERVICES. WE OFFER
18 DIFFERENT TYPES OF INTERVENTIONS BECAUSE PEOPLE HAVE DIFFERENT
19 TYPES OF NEEDS. THE NEXT SLIDE HIGHLIGHTS PERMANENT HOUSING
20 OUTCOMES. THIS IS A PREVIOUS SLIDE, PLEASE. ON THE LEFT-HAND
21 SIDE, WE'VE BROKEN OUT REGIONAL PLACEMENT AND RETENTION
22 METRICS FOR PARTICIPANTS WHO LIVED IN PSH AND OTHER TYPES OF
23 PERMANENT HOUSING. AGAIN, THESE DATA ARE FOR THE REGION AND
24 NOT JUST HSH ADMINISTERED RESOURCES. IF WE GO BACK TO THE
25 PREVIOUS SLIDE, PREVIOUS SLIDE. SLIDE 14. THANK YOU. THESE ARE



THE BOARD OF
SUPERVISORS

1 THE PERMANENT HOUSING OUTCOMES. FROM OCTOBER THROUGH DECEMBER
2 2025, 38,751 PARTICIPANTS WERE LIVING IN PERMANENT SUPPORTIVE
3 HOUSING AND OTHER PUBLICLY FUNDED PERMANENT HOUSING PROGRAMS.
4 OF THOSE 1,551 PARTICIPANTS MOVED IN DURING THE REPORTING
5 PERIOD. LOOKING BACK A YEAR FROM THE REPORTING PERIOD TO THOSE
6 WHO MOVED IN IN QUARTER 2 OF 2024, 87% HAD NO DETECTED RETURN
7 TO HOMELESSNESS WITHIN ONE YEAR. LOOKING BACK TO THOSE WHO
8 MOVED IN WITHIN TWO YEARS, 78% HAD NO DETECTED RETURN TO
9 HOMELESSNESS. MEASURING PERMANENT HOUSING RETENTION THROUGH
10 DETECTED RETURNS TO HOMELESSNESS LEVERAGES SYSTEM-WIDE DATA ON
11 PARTICIPANT OUTCOMES AND AGAIN IS CONSISTENT WITH HOW
12 RETENTION IS MEASURED THROUGH THE MEASURE A METRICS. ON THE
13 RIGHT SIDE, WE'VE BROKEN OUT THE PLACEMENT AND RETENTION
14 METRICS FOR RAPID REHOUSING OR WHAT LAHSA HAS REBRANDED, TIME-
15 LIMITED SUBSIDIES OR TLS. THERE WERE 12,583 PARTICIPANTS
16 SERVED IN TLS DURING THE REPORTING PERIOD. OF THOSE, 925
17 PARTICIPANTS MOVED INTO TLS. LOOKING BACK FROM A REPORTING
18 PERIOD OF THOSE WHO MOVED IN, 87% HAD NO DETECTED RETURN TO
19 HOMELESSNESS IN ONE YEAR, AND 79% HAD NO DETECTED RETURN TO
20 HOMELESSNESS IN ONE YEAR, AND 79% HAD NO DETECTED RETURN TO
21 HOMELESSNESS IN TWO YEARS. NEXT SLIDE. THE BOARD CREATED HSH
22 TO STREAMLINE THE COUNTY'S RESPONSE TO HOMELESSNESS AND TO
23 IMPLEMENT PROGRAMS THAT MEET PEOPLE'S NEEDS. THIS INCLUDES
24 IMPROVING SUPPORT FOR UNHOUSED INDIVIDUALS WITH BEHAVIORAL
25 HEALTH CONDITIONS. I WANT TO BE CLEAR, IT IS UNACCEPTABLE THAT



THE BOARD OF
SUPERVISORS

1 WE HAVE PEOPLE LIVING ON OUR STREETS OF OUR COUNTY WHO NEED
2 ACCESS TO BEHAVIORAL HEALTH CARE AND ARE NOT RECEIVING IT FOR
3 A VARIETY OF DIFFERENT REASONS. OUR SYSTEMS OF CARE NEED TO DO
4 BETTER TO MEET THESE NEEDS. AND AS I'VE SHARED BEFORE, THE
5 SUCCESS OF HSH'S WORK IS DEPENDENT UPON OUR ABILITY TO
6 COORDINATE WITH OUR DEPARTMENTAL PARTNERS AND JOINTLY MEET OUR
7 GOALS TO ADDRESS HOMELESSNESS. OUR SUCCESS HINGES ON THEIR
8 SUCCESS. THUS, HSH AND OUR PARTNERS AT THE DEPARTMENT OF
9 MENTAL HEALTH, DEPARTMENT OF PUBLIC HEALTH, AND DEPARTMENT OF
10 HEALTH SERVICES ARE WORKING HARD TO DELIVER PROGRAMMING
11 COLLABORATIVELY IN THE FIELD TO BETTER SUPPORT OUR SHARED
12 POPULATION. THE FACT THAT HOMELESS MORTALITY RATES ARE DOWN
13 FOR THE FIRST TIME IN A DECADE AND BY 10% REFLECTS THAT WHILE
14 WE'VE GOT WORK TO DO, WE'RE HEADED IN THE RIGHT DIRECTION. HSH
15 STRIVES TOWARDS THE CONTINUED INTEGRATION OF BEHAVIORAL HEALTH
16 INTO OUR COUNTY'S HOMELESS RESPONSE SYSTEM TO BRIDGE GAPS IN
17 CARE AND TO PREVENT THE SILOS BETWEEN OUR SYSTEMS OF CARE. THE
18 NEXT SET OF SLIDES HIGHLIGHTS SOME OF THIS COLLABORATIVE WORK
19 DURING THE REPORTING PERIOD. AS I DISCUSSED EARLIER, HSH
20 MAINTAINS A CO-LOCATED SPACE WITH OUR PARTNERS AT THE ECRC TO
21 COORDINATE UNSHELTERED RESPONSE. SECOND, HSH WORKED CLOSELY
22 WITH THE DEPARTMENT OF HEALTH SERVICES AND THE DEPARTMENT OF
23 PUBLIC HEALTH TO LAUNCH A HARM REDUCTION HEALTH HUB IN SKID
24 ROW, THE SECOND HARM REDUCTION HEALTH HUB IN SKID ROW, AND
25 WE'RE PARTNERING TO LAUNCH AN ADDITIONAL HEALTH HUB IN



THE BOARD OF
SUPERVISORS

1 MACARTHUR PARK. THROUGH THESE HEALTH HUBS, PEOPLE CAN DROP IN
2 TO CONNECT TO RESPITE BEDS, CASE MANAGEMENT, INTERIM AND
3 PERMANENT HOUSING, AND SUBSTANCE USE, MENTAL HEALTH, AND
4 HEALTHCARE SERVICES. ADDITIONALLY, HSH IS LEADING IN THE
5 IMPLEMENTATION OF THE NEW CAL AIM COMMUNITY SUPPORTS
6 TRANSITIONAL RENT PROGRAM IN PARTNERSHIP WITH THE DEPARTMENT
7 OF MENTAL HEALTH, DEPARTMENT OF PUBLIC HEALTH, AND DEPARTMENT
8 OF HEALTH SERVICES FOR BEHAVIORAL HEALTH SERVICES ACT, OR
9 BHSA, ELIGIBLE PARTICIPANTS WHO ARE EXPERIENCING HOMELESSNESS.
10 ELIGIBLE PARTICIPANTS CAN NOW RECEIVE UP TO SIX MONTHS OF
11 TRANSITIONAL RENT PAYMENTS THROUGH THEIR HEALTH PLAN THROUGH
12 THIS PROGRAM. THIS SLIDE ILLUSTRATES HOW HSH COLLABORATIVELY
13 WORKS WITH DMH, LAHSA AND DPH ON INTERIM HOUSING INITIATIVES.
14 THROUGH THE INTERIM HOUSING AIR TRAFFIC CONTROL, HSH, LAHSA
15 AND DMH MAINTAIN A COLLABORATIVE STRUCTURE FOR TRIAGING
16 REFERRALS AND FACILITATING TRANSFERS BETWEEN INTERIM HOUSING
17 SITES TO RAPIDLY HOUSE INDIVIDUALS AND AVAILABLE BEDS. AIR
18 TRAFFIC CONTROL ENSURES THAT PARTICIPANTS CAN BE STEPPED UP OR
19 STEPPED DOWN TO HIGHER OR LOWER LEVELS OF SUPPORTIVE SERVICES
20 DEPENDING ON THEIR NEEDS. AND THROUGH THE INTERIM HOUSING
21 OUTREACH PROGRAM, OR IHOP, HSH, DMH, AND DPH WORK IN
22 PARTNERSHIP WITH INTERIM HOUSING OPERATORS AND OUR HEALTH
23 PLANS, L.A. CARE AND HEALTH NET, TO PROVIDE ON-SITE SUPPORT TO
24 PEOPLE EXPERIENCING HOMELESSNESS WHO HAVE FUNCTIONAL
25 CHALLENGES. THROUGH IHOP'S CROSS-AGENCY COLLABORATION, MEDICAL



THE BOARD OF
SUPERVISORS

1 CASEWORKERS, COMMUNITY HEALTH WORKERS, AND CLINICIANS WORK
2 TOGETHER TO DELIVER ASSESSMENTS, REFERRALS, MEDICAL TRIAGE AND
3 CARE, PSYCHIATRIC EVALUATION AND TREATMENT, AND SUBSTANCE USE
4 DISORDER COUNSELING TO STABILIZE PARTICIPANTS AND INTERIM
5 HOUSING. WE OFFER THIS TO ALL INTERIM HOUSING SITES ACROSS THE
6 COUNTY, NOT JUST THE COUNTY FUNDED SITES. THE NEXT SLIDE
7 HIGHLIGHTS HOW WE'RE PARTNERING WITH DMH, DHS, DPH, AND JCOD
8 TO CREATE PERMANENT HOUSING AND TO DELIVER INTEGRATED SERVICES
9 WITHIN THAT HOUSING. THROUGH THE INTEGRATED SERVICES PROGRAM,
10 ON THE NEXT SLIDE, HSH, DMH, AND DPH WORK TOGETHER TO ENSURE
11 THAT PARTICIPANT PHYSICAL HEALTH, FUNCTIONAL HEALTH, AND
12 BEHAVIORAL HEALTH NEEDS ARE MET IN OUR PERMANENT SUPPORTIVE
13 HOUSING AND OUR ENRICHED RESIDENTIAL CARE SETTINGS. AND THE
14 PERMANENT HOUSING SQUARED PROGRAM, HSH AND DMH CONNECT
15 PERMANENT SUPPORTIVE HOUSING RESIDENTS AT RISK OF EVICTION TO
16 MENTAL HEALTH SERVICES, WHICH STABILIZE PARTICIPANTS THROUGH
17 SOME FOCUSED SHORT-TERM INTERVENTIONS. ADDITIONALLY, THROUGH
18 THE FLEXIBLE HOUSING SUBSIDY POOL, OR FHSP, HSH PARTNERS WITH
19 DMH, DPH, DHS, JCOD, AND DPSS TO PROVIDE LOCAL RENTAL
20 SUBSIDIES FOR THEIR PRIORITIZED POPULATIONS. THE FHSP IS A
21 FISCAL AND CONTRACTUAL TOOL THAT ENABLES HSH AND ITS PARTNERS
22 TO COMBINE OUR REVENUE SOURCES TO CREATE HOUSING OPTIONS FOR
23 PEOPLE WHO MAY BE UNABLE TO ACCESS OTHER TYPES OF VOUCHERS AND
24 OFFERS PARTICIPANTS MOBILITY IF THEIR HOUSING NEEDS CHANGE.
25 AND FINALLY, HSH IS PURSUING HOME KEY PLUS AWARDS WITH DMH,



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SUPERVISORS

1 DHS, AND DPH TO PROVIDE FLEXIBLE HOUSING SUBSIDIES, INTENSIVE
2 CASE MANAGEMENT, SPECIALTY MENTAL HEALTH, AND SUBSTANCE USE
3 DISORDER SERVICES TO PARTICIPANTS IN 365 HOME KEY PLUS UNITS
4 IF AWARDED. WHILE HSH AND OUR PARTNERS HAVE INTENTIONALLY
5 FOCUSED ON DEVELOPING PROGRAMMING AND SERVICES TO MEET
6 PEOPLE'S HOUSING AND BEHAVIORAL HEALTH NEEDS, WE KNOW THAT
7 THERE IS STILL MUCH WORK TO BE DONE. AS ELEVATED BY THIS
8 BOARD, HSH HAS AN IMPORTANT ROLE TO PLAY BY LEVERAGING OUR
9 EXPERTISE AND ENHANCING OUR COLLABORATION WITH OUR
10 DEPARTMENTAL PARTNERS. TOGETHER, WE NEED TO FOSTER GREATER
11 SUPPORT FOR VULNERABLE POPULATIONS WHO ARE EXPERIENCING
12 HOMELESSNESS, PARTICULARLY THOSE WITH SERIOUS MENTAL ILLNESS
13 OR SUBSTANCE USE DISORDER. I LOOK FORWARD TO CONTINUING TO
14 UPDATE THIS BOARD ON OUR PROGRESS ON THESE EFFORTS. MOVING TO
15 THE NEXT SLIDE, I'LL GO OVER A FEW OPERATIONAL METRICS. THE
16 BOARD'S CONSOLIDATION OF ITS RESOURCES THROUGH THE CREATION OF
17 HSH WILL ENABLE US TO MORE CLOSELY MONITOR CONTRACT EXECUTION,
18 PERFORMANCE, AND PAYMENT. THIS IS CRITICAL FOR BOTH PUBLIC
19 TRANSPARENCY AND TO ENSURE OUR SERVICE PROVIDERS ARE PAID ON
20 TIME. BY PLACING CONTRACT MANAGEMENT, PROGRAM OVERSIGHT, AND
21 FISCAL ACCOUNTABILITY UNDER ONE ROOF, HSH CAN WORK DIRECTLY
22 AND STRENGTHEN TRUST WITH OUR PARTNERS ON THE FRONT LINES. THE
23 NEXT SLIDE, THIS SLIDE COVERS HSH CONTRACTING. THANK YOU. TO
24 ENSURE THE NECESSARY CONTRACT MECHANISMS WERE IN PLACE TO
25 LIMIT DISRUPTIONS TO THE COUNTY'S SERVICE DELIVERY, HSH



THE BOARD OF
SUPERVISORS

1 SUCCESSFULLY TRANSFERRED AGREEMENTS FROM THE CEO HOMELESS
2 INITIATIVE AND THE DEPARTMENT OF HEALTH SERVICES HOUSING FOR
3 HEALTH PRIOR TO JANUARY 2026. WE SUCCESSFULLY TRANSFERRED 140
4 AGREEMENTS FROM THE HOMELESS INITIATIVE AND 276 AGREEMENTS
5 ORGANIZATIONS WHERE BUDGETS ARE TIGHT AND DELAYS CAN BE
6 DESTABILIZING. THROUGHOUT ITS FIRST MONTH OF OPERATION, THE
7 DEPARTMENT EXECUTED SIX NEW AGREEMENTS. THE NEXT SLIDE COVERS
8 OUR INVOICE PAYMENTS. HSH IS BUILDING OFF WHAT WORKS FROM THE
9 FOUNDATION LAID AT HOUSING FOR HEALTH. AT THIS BOARD'S
10 DIRECTION, ACCOUNTING BEST PRACTICES ARE INTENTIONALLY
11 EMBEDDED IN HSH'S DESIGN. PER COUNTY POLICY, HSH PAYS
12 CONTRACTED PROVIDERS WITHIN 30 DAYS OF RECEIVING A COMPLETE
13 AND ACCURATE INVOICE FOR SERVICES. THROUGHOUT JANUARY 2026,
14 HSH PAID A TOTAL OF 254 INVOICES. OF THOSE, 99.2% WERE
15 PROCESSED WITHIN 30 DAYS, ENSURING OUR CONTRACTED PROVIDERS
16 RECEIVED PROMPT PAYMENT. THE TWO THAT WERE NOT PAID WITHIN 30
17 DAYS DID NOT COME WITH THE APPROPRIATE DOCUMENTATION AND IT
18 TOOK US MORE TIME TO GET THE APPROPRIATE DOCUMENTATION TO
19 APPROVE IT. NEXT SLIDE. AND LAST BUT CERTAINLY NOT LEAST,
20 WE'LL END ON OUR WORKFORCE. THROUGH THIS BOARD'S STRATEGIC
21 DIRECTION AND THE TREMENDOUS EFFORTS OF THOSE INVOLVED IN ITS
22 LAUNCH, HSH WENT LIVE ON JANUARY 1ST AND CONTINUES TO STAND UP
23 THE ADMINISTRATIVE INFRASTRUCTURE THAT WE NEED TO SUCCESSFULLY
24 DELIVER UPON OUR MANDATE. THIS SLIDE SHOWS SOME STATS ON HSH
25 STAFFING. BETWEEN OCTOBER 1ST AND DECEMBER 31ST, THE BOARD



THE BOARD OF
SUPERVISORS

1 AUTHORIZED 640 COUNTY POSITIONS FOR THE NEW DEPARTMENT AND THE
2 ORDINANCE ESTABLISHING HSH. FOUR HUNDRED AND THIRTEEN OF THESE
3 POSITIONS WERE TRANSFERRED FROM CEO AND DHS, WHILE 227
4 POSITIONS WERE NEW ORDINANCE POSITIONS. THE DEPARTMENT
5 LAUNCHED ON JANUARY 1ST WITH 358 FILLED COUNTY STAFF POSITIONS
6 ALONG 316 NON-COUNTY WORKFORCE MEMBER POSITIONS. HSH BUDGETED
7 573 COUNTY POSITIONS AND ITS FY 26/27 RECOMMENDED BUDGET.
8 REMEMBER WE DON'T HAVE THE FUNDING FOR ALL OF THE POSITIONS,
9 SO WE ONLY BUDGETED FOR 573. AS OF JANUARY 31, 2026, HSH HAD
10 215 VACANT POSITIONS. 38% OF THESE WERE PROGRAMMATIC
11 VACANCIES. THIS INCLUDES 57 NEW OUTREACH POSITIONS THAT HAVE
12 JUST BEEN REQUESTED FOR FY 26/27 AND THAT WE'RE HIRING ON WITH
13 LAHSA OUTREACH WORKERS. THE REMAINING 62% OR 134 POSITIONS ARE
14 ADMINISTRATIVE VACANCIES. IT IS CRITICAL THAT WE GET THESE
15 VACANCIES FILLED QUICKLY TO ENSURE THAT HSH HAS THE CAPACITY
16 WE NEED TO DELIVER UPON OUR PROMISE TO THE RESIDENTS OF L.A.
17 COUNTY. WE REMAIN COMMITTED TO THIS IMPORTANT WORK WITH
18 EQUITY, ACCOUNTABILITY, AND TRANSPARENCY AT THE FOREFRONT.
19 THANK YOU FOR LISTENING, AND I'M HAPPY TO TAKE YOUR QUESTIONS.

20

21 **SUP. HILDA SOLIS, CHAIR:** BEFORE WE BEGIN, SARAH, YOU HAVE
22 REALLY ASTOUNDED ME. HONESTLY, I DON'T THINK I'VE EVER SEEN A
23 PRESENTATION SO CONCISE AND REALLY CAPTURING WHAT HAS HAPPENED
24 IN THIS LAST QUARTER. AND ALL I CAN HOPE IS THAT WE CONTINUE
25 ON THAT TRAJECTORY BECAUSE IT'S EXCELLENT AND I HOPE THAT OUR



THE BOARD OF
SUPERVISORS

1 PROVIDERS AND THE PUBLIC ARE ABLE TO ACCESS ALL OF THIS
2 INFORMATION GEOGRAPHICALLY AND THAT WE ALSO SHARE THIS WITH
3 OUR PARTNERS THE CITIES AS WELL AS THE CITY COUNCIL OF LOS
4 ANGELES, BECAUSE I CONTINUE TO GET REPORTS OR COMPLAINTS THAT
5 WE'RE NOT PROVIDING ADEQUATE SERVICE FOR SOME REASON, AND ALL
6 I CAN SAY IS READ THE REPORT. AND I WANT TO THANK YOU AND YOUR
7 STAFF. IT'S BEEN JUST TREMENDOUS WHAT YOU'VE BEEN ABLE TO DO
8 TO MOVE SO MANY PEOPLE IN SUCH A SHORT PERIOD OF TIME AND ALSO
9 CONTINUE WITH PROVIDING THE GRANT FUNDING SO THAT THERE'S LESS
10 INTERRUPTION. I THINK THOSE ARE THINGS THAT REALLY RESONATE
11 WITH ME BECAUSE WE KEPT HEARING THAT FROM OUR PROVIDERS IN OUR
12 AREA BUT I KNOW I KNOW WE HAVE MORE WORK TO DO AND I WON'T ASK
13 A LOT OF QUESTIONS, BUT I KNOW IN THE PATHWAY SEGMENT THERE
14 I'M REALLY CONCERNED MORE ABOUT HOW WE MOVE FORWARD AND WHAT
15 WE CAN EXPECT BECAUSE I KNOW IN OUR DISTRICT IN DISTRICT 1, WE
16 DIDN'T HAVE THE OPPORTUNITY TO DO MUCH THERE AND I'M HOPING
17 THAT IN THE NEXT ROUND THAT MORE WILL HAPPEN. DO YOU HAVE ANY
18 THOUGHTS ON THAT?

19

20 **SARAH MAHIN:** YEAH, WE AGREE. WE'D LIKE TO CONTINUE TO SEE
21 THESE EFFORTS EXPAND. AND AS YOU KNOW, THERE ARE DIFFICULT
22 DECISIONS THAT WE'VE HAD TO MAKE DUE TO BUDGET SHORTFALLS AND
23 LOSS OF FUNDING FROM FEDERAL AND STATE PARTNERS AND HAD SOME
24 CHALLENGING DECISIONS TO MAKE IN OUR SPENDING PLAN AND BUDGET
25 PROCESS. WE WERE ABLE TO PRESERVE CORE INFRASTRUCTURE FOR



THE BOARD OF
SUPERVISORS

1 PATHWAY HOME OPERATIONS IN EVERY SUPERVISORIAL DISTRICT AND
2 WE'RE CONTINUING TO MAKE SOME REFORMS SO THAT WE CAN REDUCE
3 COSTS OF PATHWAY HOME AND CONTINUE TO SUPPORT ENCAMPMENT
4 RESOLUTION THROUGH THAT PROGRAM ACROSS THE COUNTY. WE ALSO
5 INTEND TO PURSUE ADDITIONAL REVENUE SOURCES, INCLUDING
6 APPLYING FOR FUNDING THROUGH THE STATE, THROUGH ENCAMPMENT
7 RESOLUTION PROGRAMS, SO THAT WE CAN EXPAND OUR PATHWAY HOME
8 FOOTPRINT.

9

10 **SUP. HILDA SOLIS, CHAIR:** RIGHT AND I'M EXCITED THAT WE
11 CONTINUE TO SEE PROGRESS ON SKID ROW THROUGH OUR YOU KNOW OUR
12 DROP-IN CENTERS AND ALSO MACARTHUR PARK. I THINK THOSE ARE BIG
13 ITEMS FOR US IN THE FIRST DISTRICT. I'M EXCITED ALSO WITH THE
14 REPORT THAT YOU'RE PROVIDING WITH THE COOPERATION WITH HOST
15 THE HOST TEAMS BECAUSE IN MANY WAYS SOMETIMES WE'RE NOT ABLE
16 TO PLACE INDIVIDUALS RIGHT AWAY BUT I KNOW THEY'RE ON THE
17 GROUND AND THEY'LL GO BACK A COUPLE OF TIMES, TWO OR THREE
18 TIMES TO TALK TO THE FOLKS THAT ARE STILL IN-HOUSE. IT MAY NOT
19 BE CONVINCED YET TO MOVE ON. SO I WANT TO GIVE THEM A SHOUT
20 OUT BECAUSE I THINK THEY'RE INVALUABLE.

21

22 **SARAH MAHIN:** ABSOLUTELY.

23

24 **SUP. HILDA SOLIS, CHAIR:** SO WITH THAT, I WILL RECOGNIZE MY
25 COLLEAGUES AND WE'LL START WITH SUPERVISOR BARGER.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER:** THANK YOU AND SARAH, THANK YOU FOR YOUR
3 PRESENTATION. YOU KNOW SOMETHING THAT'S BOTHERED ME EVEN WHEN
4 I WAS ON LAHSA AND IT'S HIGHLIGHTED HERE THAT ONLY 25% OF
5 EXITS FROM INTERIM HOUSING LED TO PERMANENT HOUSING
6 PLACEMENTS. AND WHAT ARE THE PRIMARY BARRIERS AND WHAT CAN WE
7 DO TO ADDRESS THAT? BECAUSE ONE OF THE THINGS I KNOW,
8 SUPERVISOR HORVATH AND I, IN BRINGING THE FUNDING TO THE
9 COUNTY IS TO LOOK AT OUTCOMES AND WHERE WE NEED TO ADDRESS
10 THINGS, GET IT DONE. BECAUSE IF IT'S NOT WORKING THE WAY WE'RE
11 DOING IT, MAYBE WE NEED TO RETHINK HOW WE'RE PROVIDING THOSE
12 SERVICES.

13

14 **SARAH MAHIN:** YEAH. THANK YOU FOR THE QUESTION. AND I'LL HAVE
15 TO SAY, LOOKING AT THOSE NUMBERS, I HAVE THE SAME REACTION.
16 AND THEN I HAVE TO REMIND MYSELF THAT THESE ARE PRETTY
17 STANDARD NUMBERS ACROSS THE COUNTRY FOR WHAT IT LOOKS LIKE FOR
18 EXITS OUT OF INTERIM HOUSING INTO PERMANENT HOUSING. YOU KNOW,
19 THE MOST IMPORTANT THING THAT WE CAN DO IS TO BE CONTINUING TO
20 INVEST IN PERMANENT HOUSING SO THAT THERE'S THROUGHPUT. AND
21 THAT'S LIKE ONE OF THE BIGGEST LIMITING FACTORS IS THAT PEOPLE
22 ARE STAYING. WE SEE INCREASING LENGTHS OF TIME THAT PEOPLE ARE
23 STAYING IN INTERIM HOUSING BECAUSE WE DON'T HAVE ENOUGH
24 PERMANENT HOUSING SUPPORTS TO HELP PEOPLE PULL THROUGH. SO
25 THAT'S ONE PIECE THAT I WANT TO MAKE SURE THAT I LIFT UP THAT



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SUPERVISORS

1 WE NEED TO CONTINUE TO LOOK AT THIS AND LOOK AT HOW IS OUR
2 SYSTEM RIGHT-SIZED IN TERMS OF HOW OUR RESOURCES ARE
3 DISTRIBUTED TO ENABLE THAT. I ALSO WILL SAY THAT FOR US
4 LOCALLY, WE DON'T CONSIDER THE EXIT TO OTHER INTERIM HOUSING
5 NEGATIVE BECAUSE WE'RE INTENTIONALLY TRANSFERRING PEOPLE BASED
6 ON THEIR NEEDS. SOMETIMES WE PUT SOMEONE INTO A BED BECAUSE
7 IT'S THE BED THAT'S AVAILABLE, BUT IT'S NOT NECESSARILY THE
8 BED THAT'S THE BEST FIT FOR THEM. AND SO WE'LL TRANSFER PEOPLE
9 FROM ONE BED TO ANOTHER TO, AGAIN, BETTER MEET THEIR NEEDS. SO
10 I WOULDN'T THINK OF THE TRANSFERS TO OTHER INTERIM HOUSING AS
11 A NEGATIVE. IT'S A POSITIVE, GENERALLY, TO HELP MEET PEOPLE'S
12 NEEDS. AND THEN I THINK THE WORK THAT WE'RE DOING WITH DPH AND
13 DMH ON IHOP ALSO WILL REALLY HELP BECAUSE IT'S HELPING TO
14 STABILIZE PEOPLE IN THE INTERIM HOUSING THAT THEY'RE IN, GET
15 THEM CONNECTED WITH SERVICES, AND HOPEFULLY EXPEDITE THEIR
16 PLACEMENTS INTO PERMANENT HOUSING.

17

18 **SUP. KATHRYN BARGER:** SO AND THANK YOU FOR THAT. I JUST WANT TO
19 MAKE SURE THAT WE DON'T HAVE ANY MISSED OPPORTUNITIES. WE
20 HEARD TODAY MY COLLEAGUES FROM A GROUP FROM A COMMUNITY THAT
21 DIDN'T WANT A HOUSING IN THEIR COMMUNITY. AND IN PART, THERE'S
22 A PERCEPTION ABOUT THE SAFETY OF THE NEIGHBORHOOD. AND I WANT
23 TO MAKE SURE THAT WE ARE DOING EVERYTHING WE CAN TO COUNTER
24 THAT. AND I KNOW UP IN THE ANTELOPE VALLEY, WE'VE GOT A
25 PATHWAY HOME THAT HAS GOTTEN COMPLAINTS, SO WE ARE LOOKING AT



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1 SECURITY, BECAUSE I DON'T WANT THAT TO BE USED AS A REASON WHY
2 COMMUNITIES WILL NOT ACCEPT PROGRAMS IN THEIR COMMUNITY,
3 BECAUSE EVERYONE SAYS FIX IT. AND THEN WHEN YOU GO TO FIX IT,
4 THEY SAY, WE DIDN'T MEAN HERE, GO OVER THERE. AND SO I THINK
5 IT'S IMPORTANT FOR US TO DO EVERYTHING POSSIBLE TO ADDRESS
6 THAT AND THAT BRINGS ME MY NEXT QUESTION ON THE HERE'S THE
7 HOMELESS ENCAMPMENT AUTOMATED REQUEST SUBMISSION RIGHT NOW
8 IT'S THE AVERAGE RESPONSE IS 39.2 DAYS WHAT IS A DEPARTMENT
9 DOING TO TARGET THE RESPONSE TIME AND WHAT SPECIFIC STEPS ARE
10 YOU TAKING TO REDUCE THAT TIMELINE?

11

12 **SARAH MAHIN:** YEAH. SO THERE'S ACTUALLY HAS BEEN SIGNIFICANT
13 WORK THAT'S BEEN DONE TO REDUCE THIS TIMELINE BEFORE THE
14 EXPANDED AND EXPEDITED OPERATIONS LAUNCHED. IT WAS TAKING
15 EIGHT TO NINE MONTHS FROM REQUESTS TO THE OPERATIONS. SO WE'VE
16 SIGNIFICANTLY BROUGHT IT DOWN FROM EIGHT TO NINE MONTHS DOWN
17 TO ABOUT 40 DAYS. WHEN THAT PROGRAM WAS FUNDED, THE GOAL WAS
18 SET FOR IT TO BE 90 DAYS, AND SO WE'RE EXCEEDING THE GOAL, AND
19 WE'RE COMMITTED TO CONTINUING TO EXCEED THAT GOAL. WE KNOW
20 THAT RESOURCES ARE MORE RESTRICTED IN THE COMING YEAR, BUT
21 WE'RE REALLY COMMITTED TO MAINTAINING THIS SORT OF TIMELINE
22 AND ALWAYS LOOKING AT WAYS THAT WE CAN BE RESPONSIVE TO OUR
23 COMMUNITIES AS QUICKLY AS POSSIBLE.

24

25 **SUP. KATHRYN BARGER:** THANK YOU. AND JUST IN CLOSING, I JUST



THE BOARD OF
SUPERVISORS

1 WANT TO THANK YOU. I MEAN THE FACT THAT WE ARE JUST MONTHS
2 AFTER THE JANUARY 1ST LAUNCH PRESENTING CONCRETE PERFORMANCE
3 DATA ACROSS EVERY MAJOR SERVICE AREA REFLECTS THE LEVEL OF
4 PREPARATION AND DISCIPLINE THAT I THINK DESERVES RECOGNITION.
5 AND THERE ARE PEOPLE THAT WANT US TO FAIL AND I CAN TELL YOU
6 THAT BASED ON WHAT I'M SEEING WELL THERE THERE'S ALWAYS
7 SOMEONE WHO WANTS YOU TO FAIL BECAUSE THEY WANT THEY WANT TO
8 TAKE THAT MONEY BUT I'M CONVINCED THAT WE HAVE AN OPPORTUNITY
9 HERE TO TRULY CHANGE HOW WE PROVIDE SERVICES ACROSS THE
10 REGION. MY CITIES ARE EXCITED. THEY WANT A SEAT AT THE TABLE.
11 THEY WANT TO BE A PART OF THE SOLUTION, NOT PART OF THE
12 PROBLEM. AND I AM CONFIDENT THAT WE ARE GOING TO CHANGE A
13 TRAJECTORY OF MANY PEOPLE THAT ARE SUFFERING ON THE STREETS. I
14 KNOW THAT THAT THE FACT THAT THAT FOR A LONG TIME PEOPLE PUSH
15 BACK ON ROOT CAUSE OF WHAT GOT PEOPLE ON THE STREET, WHETHER
16 IT BE MENTAL HEALTH, SUBSTANCE ABUSE, WE ARE NOW ADDRESSING
17 THAT AS WELL. WE'RE ADDRESSING THIS AS A HOLISTIC APPROACH TO
18 THE UNHOUSED BECAUSE THE FAMILIES THAT FALL ONTO THE STREET,
19 IF WE CAN FIND HOUSING IMMEDIATELY, THEY TAKE IT AND THEY WANT
20 IT. IT'S THE ONES THAT ARE ON THE STREET THAT ARE PUSHING BACK
21 THAT DON'T WANT HOUSING THAT WE NEED TO REALLY WORK WITH AND
22 DEVELOP A PATHWAY INTO HOUSING. AT LEAST THAT IS MY OPINION,
23 LOOKING AT WHAT'S GOING ON IN MY DISTRICT. AND THEN OF COURSE,
24 STAFFING. I THINK THAT WE HAVE TO MAKE SURE THAT WE DO IT IN
25 REAL TIME. AND ONE OF THE FRUSTRATING THINGS ABOUT THIS COUNTY



THE BOARD OF
SUPERVISORS

1 IS SOMETIMES HOW LONG IT TAKES TO COMPLETE THE HIRING PROCESS
2 AND I JUST HOPE THAT IN REAL TIME WE CAN MAKE SURE THAT YOU
3 GET THE STAFFING YOU NEED TO SUCCEED AS IT RELATES TO THE
4 VISION THAT YOU HAVE. SO WITH THAT, I HAVE A LOT MORE REMARKS,
5 BUT I'M GOING TO SAVE THAT BECAUSE I'VE GOT ALL MY COLLEAGUES
6 WANT TO SPEAK. THANK YOU, MADAM CHAIR.

7

8 **SUP. HILDA SOLIS, CHAIR:** THANK YOU SO MUCH. SUPERVISOR
9 MITCHELL.

10

11 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR. YOU
12 KNOW, I FROWNED WHEN YOU SAID THAT SUPERVISOR BARGER, BECAUSE
13 FROM MY PERSPECTIVE, I CAN'T AFFORD FOR THIS TO FAIL, GIVEN
14 THE NUMBER OF UNHOUSED WHO CALL THE SECOND DISTRICT HOME. I
15 CANNOT, AND I'VE SAID THAT REPEATEDLY. AND TO YOUR EARLIER
16 POINT, I APPRECIATE THAT. AND I THINK WE ALL HAVE AN
17 OPPORTUNITY AND RESPONSIBILITY TO REALLY CALL OUT AND ADDRESS
18 THE BIAS WHEN WE HEAR IT. YOU KNOW, WHEN PEOPLE EXPRESS
19 CONCERN ABOUT PROPERTY VALUES OR CRIME, MY QUESTION IS ARE WE
20 COMPARING IT TO THE CRIME RATES, YOU KNOW, IN ESTABLISHED
21 COMMUNITIES? BUT I THINK WE REALLY NEED TO TALK ABOUT, YOU
22 KNOW, THE BIAS AND ALL THE THINGS THAT YOU TALKED ABOUT,
23 INCLUDING AFFORDABILITY. WHEN WE TALK ABOUT THE FAMILIES AND
24 PEOPLE WHO GO TO WORK EVERY DAY AND FIND THEMSELVES UNHOUSED
25 BECAUSE THEY CANNOT AFFORD A PLACE TO LIVE. SO I APPRECIATE



THE BOARD OF
SUPERVISORS

1 YOUR COMMENTS AND APPRECIATE THE REPORT. I'VE TALKED ABOUT
2 METRICS, REALLY WANTING THEM. AND THESE METRICS ARE HELPFUL
3 AND IMPORTANT BECAUSE IT GIVES US THE OPPORTUNITY TO REALLY
4 KIND OF MARK IN CABINET RESOLUTION AND HOUSING METRICS. I
5 THINK THE ONE CHALLENGE I'M CONTINUING TO EXPERIENCE IS I'VE
6 RAISED BEFORE, WHICH IS WHY WHEN THE DEPARTMENT WAS CREATED,
7 I'D HOPE THAT WE'D BE ABLE TO ESTABLISH A BASELINE IS WHILE IT
8 MAKES SENSE AND IT'S LAUDABLE TO HAVE SERVICES CONSOLIDATED
9 UNDER ONE ROOF, AS YOU SAID, IT IS ONLY RELEVANT IF IT'S
10 ACTUALLY WORKING. AND I APPRECIATE SEEING THESE NUMBERS, BUT I
11 HAVE NO COMPARE TO WHAT. I'M CLEAR THAT WE SPENT A LOT OF TIME
12 TALKING ABOUT PREVIOUS CHALLENGES AROUND INVOICE PAYMENTS AND
13 CONTRACTING AND INVOICES. BUT THERE ARE OTHER THINGS THAT WE
14 SHOULD BE MEASURING TO ACTUALLY MEASURE THE SUCCESS OF GETTING
15 PEOPLE OFF THE STREET HOUSED AND TO STAY HOUSED. AND SO THESE
16 NUMBERS LOOK GREAT. I HAVE NOTHING TO COMPARE IT TO DETERMINE
17 IF THIS EFFORT ACTUALLY HAS IMPROVED SERVICES IN THOSE AREAS.
18 CERTAINLY CONTRACTING, INVOICING WAS A FOCUS, BUT THERE'S MORE
19 TO IT. EXAMPLE, YOU KNOW, IT WOULD BE HELPFUL TO HAVE METRICS
20 THAT EVALUATE LOCAL COORDINATION, INCLUSION OF THE FAITH
21 COMMUNITY, THE IMPACT TO SUB-POPULATIONS, WHICH IS CRITICAL IF
22 WE'RE GOING TO EARNESTLY AND HONESTLY ADDRESS BIAS AND SUPPORT
23 PEOPLE, WE HAVE TO LOOK AT SUBPOPULATIONS AND THE QUALITY OF
24 SERVICES AND RESPONSIVENESS AND ACCOUNTABILITY ACROSS
25 DEPARTMENTS. SO I HOPE THAT OUR METRICS CAN CONTINUE TO EXPAND



THE BOARD OF
SUPERVISORS

1 AND GROW BEYOND THOSE ISSUES THAT CAUSED CHALLENGES IN THE
2 FIRST PLACE TO REALLY PROVE THAT MOVING INTO THE SINGLE
3 DEPARTMENT WAS IN THE BEST INTEREST OF THE COLLECTIVE BECAUSE
4 WE ARE ACTUALLY HAVING BETTER OUTCOMES FOR PEOPLE. COUPLE
5 QUICK QUESTIONS. ONE HAS TO DO WITH THE CONTRACT SLIDE, SLIDE
6 20. YOU KNOW, IF YOU COULD TELL US WHAT CONTRACTS REMAIN
7 PENDING, BOTH INTERNAL TRANSITIONS AND THOSE EXPECTED FROM
8 LAHSA.

9

10 **SARAH MAHIN:** ARE PENDING RIGHT NOW?

11

12 **SUP. HOLLY J. MITCHELL:** YES. OR EVEN NUMBERS. WE SAW WHAT'S
13 BEEN DONE. WHAT'S?

14

15 **SARAH MAHIN:** PENDING.

16

17 **SUP. HOLLY J. MITCHELL:** PENDING.

18

19 **SARAH MAHIN:** I'LL HAVE TO GET BACK TO YOU ON THAT. IT'S A GOOD
20 QUESTION.

21

22 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. LAST QUESTION FOR
23 ME, MADAM CHAIR, DEALS WITH THE ENCAMPMENTS. AND AGAIN,
24 LOOKING AT PAST PRACTICE COMPARED TO THE SLIDE THAT YOU'RE
25 SHOWING US IN TERMS OF WHAT YOU'RE DOING. A SPECIFIC EXAMPLE,



THE BOARD OF
SUPERVISORS

1 WILLOWBROOK HAS EXPERIENCED MULTIPLE FLEA-BORNE TYPHUS
2 OUTBREAKS, SERIOUS PUBLIC HEALTH ISSUE, PARTICULARLY IN AREAS
3 WITH ENCAMPMENTS. AND LAST YEAR, WE HAD 32 CLEANUPS WERE
4 CONDUCTED IN WILLOWBROOK AND AS OF THIS JANUARY 8 HAVE TAKEN
5 PLACE WITH SIX PENDING OR SCHEDULED. SO HOW ARE YOU WORKING
6 WITH PUBLIC HEALTH, PUBLIC WORKS AND OTHER COUNTY DEPARTMENTS
7 TO ADDRESS THINGS LIKE THIS SIGNIFICANT PUBLIC HEALTH OUTBREAK
8 AND HOW WILL THE COLLABORATION FORM YOUR APPROACH TO BOTH
9 ENCAMPMENT CLEANUPS AND PREVENTION STRATEGIES? BECAUSE THE
10 METRIC CAN'T JUST BE THE NUMBER OF CALLS YOU GET. IF YOU HAVE
11 A FLEA-BORNE TYPHUS OUTBREAK, THAT TAKES IT TO A WHOLE NEW
12 LEVEL.

13

14 **SARAH MAHIN:** THANK YOU, YEAH. ON THE TYPHUS OUTBREAK IN
15 WILLOWBROOK SPECIFICALLY, WE'VE BEEN WORKING WITH THE
16 DEPARTMENT OF PUBLIC HEALTH. THAT OUTBREAK WAS DECLARED ABOUT
17 OVER A YEAR AGO. WE'VE BEEN WORKING WITH THE DEPARTMENT OF
18 PUBLIC HEALTH. THAT OUTBREAK WAS DECLARED ABOUT OVER A YEAR
19 AGO. WE'VE BEEN WORKING WITH THE DEPARTMENT OF PUBLIC HEALTH.
20 SO WE'VE COORDINATED TRAININGS FOR INTERIM HOUSING PROVIDERS
21 IN SPA 6 AS PEOPLE ARE COMING INSIDE SO THAT THEY KNOW HOW TO
22 QUICKLY IDENTIFY IF THERE'S SOMEONE WHO'S IMPACTED AND TO GET
23 THEM CONNECTED TO CARE. WE ALSO WORKED WITH DPH AND LAHSA ON
24 ANY PROGRAMS THAT THEY HAVE ACROSS SPA 6, AS WELL AS WITH THE
25 OUTREACH TEAMS IN THE AREA TO BE ADDRESSING THAT.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HOLLY J. MITCHELL:** OKAY, SO YOU ARE DOING THAT CROSS-
3 DEPARTMENT COORDINATION.

4

5 **SARAH MAHIN:** CORRECT.

6

7 **SUP. HOLLY J. MITCHELL:** AND ACKNOWLEDGING THAT THAT MIGHT
8 REQUIRE AN ADJUSTMENT IN TERMS OF ENCAMPMENTS IN CERTAIN AREAS
9 IF IT'S A PUBLIC HEALTH OUTBREAK.

10

11 **SARAH MAHIN:** ABSOLUTELY, WE HAVE TO ADJUST TO THAT.

12

13 **SUP. HOLLY J. MITCHELL:** OKAY, BECAUSE THE SPA-6 NUMBER SEEMS
14 KIND OF LOW TO ME IN TERMS OF THE CLEANINGS, BUT I'LL GO BACK
15 AND LOOK AT THE SLIDE. FINAL, FINAL COMMENT. YOU KNOW, I THINK
16 WE ALSO NEED, AS WE TALK ABOUT THE IMPORTANCE OF FULL
17 TRANSPARENCY, WE NEED TRANSPARENCY INTO THE FULL COST OF
18 STANDING UP THE NEW DEPARTMENT AND TO MY KNOWLEDGE AND
19 UNDERSTANDING WE'VE NOT RECEIVED THAT INFORMATION YET SO I
20 JUST WANT TO CONTINUE TO ELEVATE THAT AS WE TALK ABOUT
21 TRANSPARENCY LOOK AT THE METRICS IN TERMS OF SUCCESS
22 UNDERSTANDING THE FULL COST OF GETTING US THERE IS GOING TO BE
23 IMPORTANT TO ME AS A BOARD MEMBER AND I THINK THE GENERAL
24 PUBLIC AS WELL. THANK YOU, MADAM CHAIR.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS, CHAIR:** THANK YOU, LET'S GO TO SUPERVISOR
2 HORVATH.

3

4 **SUP. LINDSEY P. HORVATH:** THANK YOU, I FIRST WANT TO THANK YOU
5 FOR PROVIDING YOUR FIRST QUARTERLY UPDATE ON THE LAUNCH OF THE
6 DEPARTMENT. I KNOW YOU'VE BEEN HARD AT WORK AND JUST
7 RELENTLESS IN GETTING THIS DONE. AND I REALLY APPRECIATE YOUR
8 LEADERSHIP AND YOUR ENTIRE TEAM DIGGING IN AND TAKING THIS ON
9 IN AN INCREDIBLY AGGRESSIVE AND URGENT WAY. I THINK THIS IS
10 EXACTLY WHAT THE MOMENT REQUIRES. AND I'M LOOKING FORWARD TO
11 TRACKING YOUR PROGRESS AS YOU UPDATE US AT SUBSEQUENT
12 PRESENTATIONS WITH METRICS THAT ALLOW US TO LOOK AT WHERE WE
13 WERE THIS QUARTER, WHERE WE ARE NEXT QUARTER, SO WE DON'T SORT
14 OF HAVE A MOVING TARGET IN OUR PRESENTATIONS, BUT WE CAN
15 ACTUALLY SEE MEASURABLE PROGRESS. I THINK THAT FOCUS ON
16 OUTCOMES OF YOUR PROGRAMS AND FUNDING IS ESSENTIAL AND
17 UPDATING US. AS SUPERVISOR MITCHELL INDICATED, YOU KNOW,
18 ANOTHER ONE THAT WE OFTEN HEAR IS THE NUMBER OF REFERRALS. I
19 UNDERSTAND THAT THAT REFLECTS WORK THAT HAPPENS WITHIN YOUR
20 DEPARTMENT, BUT WHAT WE WANT TO KNOW IS WHAT THOSE REFERRALS
21 ACTUALLY AMOUNT TO. AND SO UNDERSTANDING THE IMPACT OF YOUR
22 WORK, I THINK, IS WHERE WE ALL WANT TO BE. AND SO SHIFTING TO
23 THAT KIND OF A DATA MEASUREMENT, I THINK, IS IMPORTANT. WE
24 WANT TO ALSO UNDERSTAND SPECIFICALLY WHERE YOU ARE DOING
25 DIFFERENTLY AND HOW IT'S WORKING. AND IF YOU EVER HAVE



THE BOARD OF
SUPERVISORS

1 INSIGHTS INTO, WE WERE TRYING THIS THING AND IT WASN'T
2 WORKING, SO WE PIVOTED TO THIS. I THINK HOWEVER MUCH MORE WE
3 CAN MAKE VISIBLE THAT THIS DEPARTMENT IS DOING THINGS
4 DIFFERENTLY AND HOW YOU'RE LEARNING TO ADAPT TO WHAT YOU'RE
5 SEEING OUT IN THE STREETS AND RESPOND ACCORDINGLY. SO WITH
6 THAT I JUST HAD A COUPLE OF QUESTIONS. FIRST, ON YOUR PATHWAY
7 HOME SLIDE IT SAID THERE WERE SEVEN TOTAL, TWO IN ONE, TWO IN
8 TWO, TWO AND FOUR, AND THEN ONE ALL COUNTY. WHAT IS THE ALL-
9 COUNTY?

10

11 **SARAH MAHIN:** THE ALL-COUNTY MEANS, LET ME FIND MY NOTE. THAT'S
12 A VERY GOOD QUESTION. THE ALL COUNTY REFERS TO INSTANCES WHERE
13 INDIVIDUALS WHO HAD A FOOTPRINT IN A PREVIOUS PATHWAY HOME
14 AREA WERE DIRECTLY REFERRED BY BOARD OFFICES AND PLACED IN
15 INDIVIDUAL TURNOVER ROOMS AT PATHWAY HOME MODELS MOTELS SO
16 THAT MEANS AREAS LIKE REPOPULATION. IT'S HOW WE'RE DEALING
17 WITH REPOPULATION IN AREAS THAT WERE PREVIOUSLY SERVED BY
18 PATHWAY HOME ACROSS THE COUNTY.

19

20 **SUP. LINDSEY P. HORVATH:** SO ALL DISTRICTS HAD EXAMPLES OF
21 PEOPLE ATTEMPTING TO REPOPULATE IN AN AREA THAT WAS PREVIOUSLY
22 ADDRESSED BY PATHWAY HOME, AND THEN YOU FOCUSED ON THOSE
23 PLACES AND MADE SURE THAT PEOPLE WHO TRIED TO COME BACK WERE
24 ACTUALLY PLACED SOMEWHERE.

25



THE BOARD OF
SUPERVISORS

1 **SARAH MAHIN:** CORRECT.

2

3 **SUP. LINDSEY P. HORVATH:** OKAY. THAT'S HELPFUL. AND I THINK
4 THAT, YOU KNOW, THAT'S GETTING ATTENTION IN A VARIETY OF
5 AREAS, IN THE REPOPULATION OF CERTAIN AREAS. SO I'M GLAD TO
6 KNOW THAT WE'RE ACTUALLY VIGILANT IN HOW THAT PRACTICE HAS
7 HAPPENED AND WE HAVE A DIFFERENT KIND OF RESPONSE. WHAT ARE
8 YOUR SHORT-TERM GOALS FOR THE NEW DEPARTMENT, SAY UNTIL
9 CONTRACTS ARE EXECUTED IN JULY? AND THEN CAN YOU GIVE ME A
10 SENSE OF SOME OF THE LONGER TERM GOALS THAT YOU HAVE IN MIND?

11

12 **SARAH MAHIN:** YEAH, SURE, THANK YOU FOR THAT. WELL, WE ARE IN
13 PHASE 2 OF THE LAUNCH OF THE DEPARTMENT, WHICH MEANS THAT WE
14 HAVE A FORMALLY LAUNCHED AND WE'RE NOW PREPARING TO BRING IN
15 DOLLARS THAT WERE PREVIOUSLY ADMINISTERED BY LAHSA, WHICH
16 WE'LL BE ADMINISTERING IN JULY 1ST. SO WE HAVE A LOT OF WORK
17 THAT'S HAPPENING RIGHT NOW AROUND JUST BUILDING OUT OUR
18 INFRASTRUCTURE. AS YOU CAN SEE, WE HAVE A LOT OF VACANCIES, SO
19 WE'RE EAGER TO GET HIRING ON THOSE VACANCIES SO THAT WE HAVE
20 THE ADMINISTRATIVE INFRASTRUCTURE IN PLACE TO BE ADMINISTERING
21 ADDITIONAL DOLLARS, AND THE DEPARTMENTS THAT ARE CURRENTLY
22 GIVING US SHARED SERVICES WHO HAVE LIMITED CAPACITY CAN HAVE
23 THEIR CAPACITY BACK THAT WE KNOW IS RESTRAINING THEM. SO
24 CERTAINLY BUILDING UP OUR ADMINISTRATIVE INFRASTRUCTURE IS A
25 KEY PRIORITY IN ENSURING THAT WE HAVE ALL THE APPROPRIATE



THE BOARD OF
SUPERVISORS

1 POLICIES AND PROCEDURES AND INTERNAL CONTROLS. THAT'S REALLY
2 CRITICAL. WE ARE WORKING VERY HARD RIGHT NOW TO BE INFORMING
3 OUR PROVIDERS AROUND WHAT THEIR ALLOCATIONS WILL BE FOR NEXT
4 FISCAL YEAR. WITH THE TRANSITION OF DOLLARS FROM LAHSA TO HSH
5 AND ALL OF THE IMPACTS AROUND OUR SPENDING PLAN. THERE'S A LOT
6 OF QUESTIONS AROUND WHAT THE ALLOCATIONS WILL BE. SO WE'LL BE
7 GIVING CLARITY TO OUR PROVIDERS THIS MONTH ON THAT AND THEN
8 WORKING OVER THE NEXT COUPLE OF MONTHS TO BE EXECUTING THOSE
9 CONTRACTS SO THAT CONTRACTS ARE ACTIVE AS OF JULY 1ST AND THAT
10 WE HAVE THE INFRASTRUCTURE IN PLACE TO BE ABLE TO PROCESS ALL
11 OF THOSE INVOICE PAYMENTS WHEN THEY COME IN AT THE END OF JULY
12 AND THE BEGINNING OF AUGUST. SO THAT'S REALLY CRITICAL.
13 ANOTHER REALLY IMPORTANT PIECE THAT WE'RE DOING RIGHT NOW IS
14 SETTING UP OUR INFRASTRUCTURE FOR OUR MEDICAID WORK. SO WE
15 ARE, THE ORIGINAL ELECTRONIC HEALTH RECORD THAT WE WERE GOING
16 TO PROCURE FELL THROUGH. SO WE'RE BACK TO LOOKING AT
17 ELECTRONIC HEALTH RECORDS, SETTING UP OUR CLAIMS AND REVENUE
18 CYCLE PROCESS. WE HAVE TO RENEGOTIATE OUR CONTRACTS WITH
19 HEALTH PLAN, WITH L.A. CARE, SO WE HAVE SOME IMPORTANT
20 MEDICAID WORK ON OUR PLATE OVER THE NEXT SEVERAL MONTHS AS
21 WELL. AND SO THAT'S AN IMPORTANT PRIORITY. AND THEN THE THIRD
22 PRIORITY THAT I'LL LIFT UP AND HIGHLIGHT IS AROUND JUST
23 ENSURING THAT ACROSS THIS TRANSITION THAT'S HAPPENING, THAT
24 WE'RE COMMUNICATING REALLY CLEARLY TO OUR PROVIDERS AND OUR
25 PARTNERS ON THE FRONT LINE SO THEY KNOW WHAT'S HAPPENING,



THE BOARD OF
SUPERVISORS

1 WHAT'S COMING NEXT, WHAT TO EXPECT, AND THAT THE COMMUNICATION
2 IS GOING BOTH WAYS. BECAUSE IF THERE'S A CHALLENGE, WE NEED TO
3 IDENTIFY IT QUICKLY AND RESPOND QUICKLY. SO THE COMMUNICATION
4 NETWORK THAT WE'VE SET UP DURING THE LAUNCH OF THIS DEPARTMENT
5 AND REALLY STRONG COMMUNITY ENGAGEMENT, WE NEED TO MAINTAIN
6 THAT AND HAVE THAT FORMALIZED IN OUR DEPARTMENT SO THAT WE CAN
7 CONTINUE TO HAVE OPEN LINES OF COMMUNICATION.

8

9 **SUP. LINDSEY P. HORVATH:** THE RENEGOTIATION, IS THAT FOR
10 EFFICIENCIES OR WHY IS THERE A RENEGOTIATION?

11

12 **SARAH MAHIN:** BECAUSE THE CONTRACT TERM IS ENDING, OUR CURRENT
13 CONTRACT TERM IS ENDING AND THE HEALTH PLAN WOULD LIKE TO
14 RENEGOTIATE OUR RATES TO LOWER THE RATES.

15

16 **SUP. LINDSEY P. HORVATH:** OKAY, MORE TO COME ON THAT. GIVEN THE
17 OVERSIGHT THAT'S NECESSARY AT LAHSA TO GET PAYMENTS OUT, HOW
18 LONG DO YOU EXPECT IT TO TAKE FOR LASA TO PROCESS THE COUNTY
19 FUNDING THAT THEY'RE SUPPOSED TO BE ADMINISTERING FOR THE
20 FISCAL YEAR WE'RE SUPPOSED TO BE CLOSING OUT WITH THEM?

21

22 **SARAH MAHIN:** I WISH I HAD A GOOD ANSWER FOR YOU. IT SHOULD BE
23 SOMETHING THAT WOULD BE DONE BY THE END OF THE FIRST QUARTER.
24 I'LL BE HONEST, WE'RE RIGHT NOW STILL WORKING TO CLOSE OUT FY
25 24/25 CLAIMS WITH LAHSA.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY P. HORVATH:** SO THAT'S FRUSTRATING, AND I KNOW
3 THAT THAT'S PART OF WHY WE'RE EMBEDDING OVER THERE, BUT
4 OBVIOUSLY THAT MEANS THEN THAT THE COUNTY WON'T BE DEPARTING
5 LAHSA. IN FACT, WE'LL PROBABLY BE THERE FOR AS LONG AS IT
6 TAKES TO CLOSE OUT ALL OF THOSE CONTRACTS.

7

8 **SARAH MAHIN:** THAT'S CORRECT. AND WE'RE PREPARED TO SUPPORT
9 LAHSA WITH THIS. SOME OF THE PRACTICES THAT WE HAVE IS AROUND
10 MAKING SURE THAT PROVIDERS ARE SUBMITTING THEIR INVOICES IN A
11 TIMELY WAY, SO WE'RE PREPARED TO SUPPORT WITH THAT OUTREACH TO
12 PROVIDERS AND MAKING SURE THEY UNDERSTAND THE IMPORTANCE OF
13 THEM SUBMITTING INVOICES TIMELY SO THAT LAHSA CAN PROCESS THEM
14 TIMELY. AND THEN WORKING WITH AUDITOR CONTROLLER AND CEO TO
15 ENSURE THAT THERE'S OVERSIGHT ON THOSE PAYMENTS HAPPENING
16 QUICKLY.

17

18 **SUP. LINDSEY P. HORVATH:** YEAH, I THINK IT'S HELPFUL TO
19 DISTINGUISH BECAUSE I KNOW THAT A PART OF THE DIALOGUE AROUND
20 ALL OF THIS IS THAT THE COUNTY'S JUST PULLING OUT AND WE'RE
21 DISAPPEARING AND IN FACT I THINK WHAT WE'RE DOING IS THE
22 OPPOSITE WE'RE FURTHER EMBEDDING TO MAKE SURE THAT THE
23 CONTRACTS ARE GETTING PAID FOR AS LONG AS IT TAKES AND THEN
24 FINALLY, WHAT IS YOUR VISION FOR THE ECRC? I KNOW THAT WE'VE
25 NOW BEEN OPERATING FOR ABOUT A YEAR. SO HOW HAS IT DONE IN



THE BOARD OF
SUPERVISORS

1 TERMS OF COORDINATION AND WHERE DO YOU SEE IT GOING?

2

3 **SARAH MAHIN:** YEAH, THANKS FOR THE QUESTION AND REALLY
4 APPRECIATE THE BOARD DIRECTING US TO CREATE THE ECRC. IT WAS
5 ONE OF THOSE BOARD MOTIONS THAT WHEN IT PASSED, LIKE ALL OF US
6 IN THE DEPARTMENTS WERE REALLY EXCITED BECAUSE WE SAW THAT
7 THERE WAS A NEED FOR THIS, AN OPPORTUNITY FOR US TO REALLY BE
8 STREAMLINING THINGS ON THE UNSHELTERED FRONT. THERE'S A LOT OF
9 DUPLICATION AND THAT HAPPENS ON THE GROUND BECAUSE AT THE AIR
10 LEVEL, WE'RE NOT COORDINATING. SO ECRC HAS PROVIDED US AN
11 OPPORTUNITY TO DO THAT. WE'VE SEEN REDUCTIONS IN THE AMOUNT OF
12 TIME THAT IT'S TAKING FOR OUTREACH TEAMS TO RESPOND TO
13 REQUESTS. WE'RE SEEING FEWER DUPLICATION OF OUTREACH TEAMS
14 RESPONDING TO REQUESTS, WHICH HELPS US, YOU KNOW, EXPAND OUR
15 REACH AND SERVE MORE PEOPLE AND SERVE PEOPLE BETTER. AND I
16 REALLY SEE US CONTINUING TO GROW THAT AND HAVING ECRC TRULY BE
17 THE HUB OF ALL OF OUR UNSHELTERED WORK. AND THAT CONNECTION OF
18 SOMEONE FROM THE STREETS INTO INTERIM HOUSING. MY HOPE IS
19 RIGHT NOW, LIKE WHAT YOU SAW US PRESENTING IS A BUNCH OF
20 DIFFERENT WAYS THAT PEOPLE MAKE REQUESTS FOR OUTREACH
21 RESPONSE. I'D LOVE TO COME BACK TO YOU WITH LIKE ONE TOP LINE
22 SET OF INFORMATION AROUND LIKE HERE'S HOW MANY REQUESTS WE
23 HAD, THIS IS HOW LONG IT TAKES, THIS IS HOW MANY PEOPLE
24 OUTREACH TEAMS SERVED, THIS IS HOW MANY PEOPLE MOVED INTO
25 INTERIM HOUSING TO SHOW THAT WE ARE REALLY CONSOLIDATING THESE



THE BOARD OF
SUPERVISORS

1 DIFFERENT PROGRAMS AND EFFORTS UNDER ONE ROOF.

2

3 **SUP. LINDSEY P. HORVATH:** AND IS ANY NON-COUNTY FUNDED
4 COORDINATION OR EFFORT HAPPENING THERE CURRENTLY?

5

6 **SARAH MAHIN:** YEAH.

7

8 **SUP. LINDSEY P. HORVATH:** OR IS IT ALL COUNTY?

9

10 **SARAH MAHIN:** NO, ABSOLUTELY. WE HAVE THE CITY OF L.A. HAS
11 STAFF THAT ACTUALLY COME, MORE CITY OF LA STAFF FROM, ACTUALLY
12 SOME COUNCIL DISTRICTS ARE GOING TO BE COMING THERE. WE HAVE
13 OTHER CITIES THAT ARE COMING AND PARTICIPATING. WE HAVE THE VA
14 LINKED IN WITH ECRC, AND WE'RE REALLY EXCITED. L.A. CARE IS
15 ACTUALLY GOING TO BE HAVING SOMEONE AT ECRC TO BE HELPING TO
16 COORDINATE ALL OF THE STREET MEDICINE TEAMS. SO WE'LL CONTINUE
17 TO GROW OUT OUR NETWORK.

18

19 **SUP. LINDSEY P. HORVATH:** THANK YOU. THANK YOU, MADAM CHAIR.

20

21 **SUP. HILDA SOLIS, CHAIR:** WONDERFUL. SUPERVISOR HAHN.

22

23 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. THANK YOU FOR THIS.
24 IT'S ALWAYS GOOD TO SEE THE, IN YOUR REPORT, THERE WERE SEVEN
25 PATHWAY HOME OPERATIONS. TWO WERE IN MY DISTRICT, 148 PEOPLE



THE BOARD OF
SUPERVISORS

1 FROM JUST THAT PROGRAM. AND I WAS JUST LOOKING AT MY JANICE
2 JOURNAL, WHICH I PUT OUT ON SATURDAY MORNINGS. AND WE WERE
3 HIGHLIGHTING THE PATHWAY HOME RESOLUTION IN BELLFLOWER, WHERE
4 WE GOT 30 PEOPLE OFF THE STREETS AND INTO, YOU KNOW, WITH A
5 ROOF OVER THEIR HEADS. AND WE HIGHLIGHTED A COUPLE OF THE
6 PEOPLE THAT, YOU KNOW, WERE ABLE TO BE MOVED INTO HOUSING. AND
7 IT'S SO IMPORTANT FOR ALL OF US TO REMEMBER, YOU KNOW, ONE OF
8 THEM, AMBER, SAID, IT'S HARD TO GET YOUR LIFE BACK ON TRACK
9 WHEN YOU'RE LIVING ON THE STREETS. AND THAT, I MEAN, THAT IS
10 AT THE CORE OF EVERYTHING WE'RE DOING, WHICH IS WHY, I KNOW I
11 ALWAYS PUSH BACK SUPERVISOR BARGER TOO ON THE COMMUNITIES THAT
12 JUST DON'T WANT AFFORDABLE HOUSING OR SPECIAL NEEDS HOUSING OR
13 WHATEVER IT IS IN THEIR COMMUNITY AND SOMEHOW EXPECT ALL THESE
14 PEOPLE TO JUST GET THEIR LIFE BACK ON TRACK. WELL, YOU JUST
15 CAN'T DO IT ON THE STREETS. AND I STILL THINK PATHWAY HOME IS
16 ONE OF OUR MORE SUCCESSFUL MODELS. AND YOU KNOW, I ALWAYS WANT
17 ONE A WEEK. AND I KNOW I'M HOPING THAT THAT IS STILL A TARGET.
18 I DON'T THINK WE'RE THERE YET, AND I KNOW YOU'RE GOING TO SAY
19 IT'S FUNDING, BUT I DO HOPE THAT'S A TARGET EVENTUALLY,
20 BECAUSE EVEN 148 PEOPLE SEEMS, THAT'S A GOOD NUMBER, BUT
21 THAT'S NOT EVEN BEGIN TO PUT A DENT IN THE AMOUNT OF PEOPLE
22 WHO ARE LIVING ON OUR STREETS. I WANTED TO FOLLOW UP A LITTLE
23 BIT ON THE ECRC SLIDE. AND I THINK FOR THE PUBLIC WHO ARE
24 WATCHING THIS AND ARE SEEING THIS SLIDE, THEY'RE GOING TO WANT
25 TO UNDERSTAND, AS YOU SAID, YOU WOULD LIKE ONE DAY TO HAVE,



THE BOARD OF
SUPERVISORS

1 LIKE, WE GET ALL THE REQUESTS THROUGH ONE PORTAL. YOU GOT
2 CLOSE TO 4,000 REQUESTS THROUGH SELF REFERRALS OR FROM THE
3 COMMUNITY THROUGH THE LA HOMELESS OUTREACH PORTAL, THE LA-HOP.
4 AND THAT'S WHERE PEOPLE WHO MAYBE SEE SOMEONE ON THE STREETS
5 CAN ACCESS THAT PORTAL, REPORT THIS PERSON, AND YOU GET THAT
6 REQUEST. THEN ON THAT SAME SLIDE YOU SAID THERE WERE 209
7 TICKETS RECEIVED FROM ELECTED OFFICES AND MUNICIPAL PARTNERS
8 IN Q2, AND YOU STATE THAT 172 OF THOSE WERE CLOSED. YOU DIDN'T
9 SAY OF THE 4,000 ON THAT SLIDE ANYWAY, HOW MANY WERE CLOSED.
10 BUT I THINK THE PUBLIC WILL WANT TO KNOW, DO YOU TREAT THOSE
11 REQUESTS EQUALLY? IF IT COMES FROM AN ELECTED OFFICIAL'S
12 OFFICE, DOES THAT GO TO THE HEAD OF THE CLASS? I THINK THEY
13 WOULD BE CURIOUS TO KNOW, AS I THINK WE ALL ARE, HOW DO YOU
14 RECEIVE THOSE REQUESTS AND HOW DO YOU TREAT THEM?

15

16 **SARAH MAHIN:** YEAH, THAT'S A GREAT QUESTION. SO ONE OF THE
17 THINGS THAT'S CHANGED SINCE WE LAUNCHED ECRC IS NOW ALL OF
18 THOSE LA-HOP REQUESTS COME TO THE ECRC. SO IT'S ACTUALLY THE
19 SAME STAFF RESPONDING TO THE LA-HOP AND THE REQUESTS THAT COME
20 FROM ELECTED OFFICES AND THROUGH MUNICIPAL PARTNERS THROUGH
21 EMAIL TO ECRC. SO IT'S THE SAME EXACT STAFF RESPONDING TO
22 THEM, SENDING OUT AND DEPLOYING THE SAME TYPES OF OUTREACH
23 TEAMS AND THE SAME TYPES OF SERVICES. WHAT WE KNOW IS THAT
24 SOMETIMES FOR THE REQUESTS THAT COME IN THROUGH ECRC, THEY CAN
25 BE LIKE LARGER ENCAMPMENTS AND REQUIRE A BIT MORE EFFORT AND



THE BOARD OF
SUPERVISORS

1 AREN'T LIKE JUST LIKE ONE PERSON HERE OR ONE PERSON THERE, BUT
2 REQUIRE A BIT MORE EFFORT. AND SO WE HAVE A TICKET, FOR
3 EXAMPLE, OPEN FOR SKID ROW. IT WILL TAKE A LONG TIME FOR US TO
4 CLOSE THAT TICKET. RIGHT. SO THAT'S HOW THEY'RE SORT OF
5 NUANCED AND DIFFERENT. BUT WE'RE SENDING THE SAME SETS OF
6 RESOURCES.

7

8 **SUP. JANICE HAHN:** RIGHT. WHAT, AGAIN, WHAT WOULD THE PUBLIC
9 LEARN ABOUT THE PHRASE CLOSED OUT. HOW DO YOU CLOSE OUT A
10 REQUEST? AND WHAT DOES THAT MEAN? YOUR LAST LINE ON THAT SLIDE
11 WAS TWO DAYS TO RESPOND AND SIX DAYS TO CLOSE OUT ONE OF THOSE
12 REQUESTS. WHAT DOES CLOSE OUT MEAN?

13

14 **SARAH MAHIN:** IT'S A GREAT QUESTION. SO TWO DAYS TO RESPOND
15 MEANS IT MEANS THAT WE'RE SENDING OUT AN OUTREACH TEAM.
16 CLOSING OUT THERE CAN BE A VARIETY OF DIFFERENT OUTCOMES AND
17 THIS IS AN ENHANCEMENT THAT WE MADE TO OUT TO LA-HOP. IT USED
18 TO BE THAT YOU WOULD JUST GET A RESPONSE LIKE THANK YOU FOR
19 SUBMITTING, WE'LL SEND AN OUTREACH TEAM. NOW WE SEND A
20 RESPONSE THAT GIVES US A LIST OF DIFFERENT DISPOSITIONS. SO IT
21 COULD BE WE SENT AN OUTREACH TEAM, THEY MADE CONTACT. WE SENT
22 AN OUTREACH TEAM, THEY WENT BACK TWO TIMES AND DIDN'T FIND
23 ANYONE. WE'LL CONTINUE TO HAVE THEM GO OUT, BUT WE'RE CLOSING
24 THE TICKET. IT COULD BE, WE ALREADY HAVE A TEAM, THAT PERSON'S
25 ALREADY KNOWN AND ALREADY WORKING WITH SOMEONE. SO WE HAVE



THE BOARD OF
SUPERVISORS

1 THESE DIFFERENT DISPOSITIONS, AND WHEN WE CLOSE OUT THE
2 TICKET, WE TELL THE REQUESTER WHAT THE DISPOSITION WAS.

3

4 **SUP. JANICE HAHN:** THAT'S HELPFUL. I THINK THE FRUSTRATION FOR
5 ME HAS BEEN FOR A LONG TIME WHEN THE COMMUNITY OR, YOU KNOW,
6 EVEN, YOU KNOW, I'VE MADE SOME CALLS TOO, WHEN YOU SEE
7 SOMEONE, A LONE RANGER, THEY'RE NOT PART OF THE ENCAMPMENT. IT
8 SEEMS LIKE IF YOU'RE A PART OF AN ENCAMPMENT, YOU'VE GOT A
9 BETTER CHANCE OF ACTUALLY, THROUGH PATHWAY HOME, BEING MOVED
10 IN TOTAL WITH YOUR VILLAGE. IF YOU'RE A LONE RANGER WALKING
11 DOWN THE MIDDLE OF THE STREET OR ON THE FREEWAY AND THOSE GET
12 CALLED IN, OBVIOUSLY TWO DAYS LATER THAT PERSON'S NOT THERE.
13 THEY'RE ON THE MOVE. IS THERE A WAY TO, I DON'T KNOW, GET THAT
14 TWO DAYS' RESPONSE DOWN FOR SOMEONE WHO IS WALKING IN THE
15 MIDDLE OF THE STREET, OR YOU KNOW WHAT I MEAN? BECAUSE THEY'RE
16 DEFINITELY NOT GOING TO BE THERE IN TWO DAYS AND THEN IT GETS
17 CLOSED OUT AND THEN WHAT HAPPENS?

18

19 **SARAH MAHIN:** YEAH, I KNOW THAT CAN BE CHALLENGING. I MEAN,
20 WE'RE NOT, I WILL SAY, LIKE TO BE HONEST, WE'RE NOT RESOURCED
21 IN A WAY THAT WE CAN TYPICALLY DEPLOY SOMEONE INSTANTLY. IF WE
22 CAN, WE'LL DO IT, BUT IT CAN BE CHALLENGING TO BE THAT
23 RESPONSIVE GIVEN THE VOLUME THAT WE HAVE AND THE RESOURCES
24 THAT WE HAVE. BUT THAT'S ALSO WHY IT'S REALLY IMPORTANT WHEN
25 PEOPLE SUBMIT THE REQUESTS, WE ASK FOR INFORMATION. AND SO IF



THE BOARD OF
SUPERVISORS

1 THERE'S LIKE PARTICULAR VULNERABILITIES ABOUT THE PERSON AND
2 PEOPLE DESCRIBE THAT TO US, IT HELPS US WITH PRIORITIZING THAT
3 REQUEST AND MAKING SURE THAT WE'RE SENDING THE APPROPRIATE
4 TEAM.

5

6 **SUP. JANICE HAHN:** RIGHT. YEAH, BECAUSE THOSE ARE THE ONES I
7 REALLY DO AM CONCERNED ABOUT BECAUSE OBVIOUSLY THEY'RE NOT
8 GOING TO BE THERE IN TWO DAYS.

9

10 **SARAH MAHIN:** YEAH.

11

12 **SUP. JANICE HAHN:** AND THAT'S IN A WAY, THAT'S A WASTE OF YOUR
13 RESOURCES, SENDING SOMEBODY OUT TWO DAYS LATER. THEY'RE
14 OBVIOUSLY, THEY'RE ON THE MOVE. THEY'RE NOT GOING TO BE THERE.
15 BUT MAYBE A DESCRIPTION OF THE PERSON, IF IT'S IN YOUR
16 DATABASE, MIGHT BE HELPFUL. DID YOU HAVE A DATA POINT ON THE
17 3,942? HOW MANY WERE CLOSED?

18

19 **SARAH MAHIN:** THOSE WERE THE ONES WHERE ON AVERAGE WE RESPONDED
20 IN TWO DAYS AND THEN CLOSED THEM IN SIX. SO.

21

22 **SUP. JANICE HAHN:** BUT UNDER THE 209, YOU ACTUALLY GAVE A 172,
23 WERE CLOSED.

24

25 **SARAH MAHIN:** I'LL HAVE TO GET BACK TO YOU ON THAT.



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** YEAH, I THINK THAT WOULD BE HELPFUL. AND
3 THEN THE LAST THING, I WAS JUST GOING TO FOLLOW UP ON YOUR
4 HOUSING FOR HEALTH AGREEMENTS. AND YOU TOUTED IT WAS 30 DAYS
5 FOR THEM TO GET PAID, BUT I DIDN'T HEAR ARE YOU PLANNING TO
6 KEEP THAT SAME TIMEFRAME OR ARE YOU IN TERMS OF PAYING THEM?

7

8 **SARAH MAHIN:** YES, SO THE 30 WITHIN HAVING ALMOST ALL OF THE
9 INVOICES PAID OVER 99% PAID WITHIN 30 DAYS, THAT WAS HSH
10 INVOICES.

11

12 **SUP. JANICE HAHN:** OK, SO YOU'RE GOING TO KEEP THAT.

13

14 **SARAH MAHIN:** WE'RE ABSOLUTELY COMMITTED TO DOING THAT. AND MY
15 TARGET WOULD ACTUALLY, 30 DAYS IS THE BOARD POLICY, BUT I
16 WOULD LOVE TO SEE US BE DOING LESS THAN THAT.

17

18 **SUP. JANICE HAHN:** YEAH, I MEAN, 30 DAYS IS GOOD. I JUST DIDN'T
19 KNOW IF THAT WAS, I REALIZED THAT WAS THE PAST ONE. I JUST
20 WANT TO MAKE SURE, WHAT DO YOU HAVE IN PLACE TO CONTINUE THAT
21 30 DAYS?

22

23 **SARAH MAHIN:** YEAH, THAT WAS JANUARY. THAT WAS UNDER HSH.

24

25 **SUP. JANICE HAHN:** OKAY, ALL RIGHT, THANK YOU, MADAM CHAIR.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS, CHAIR:** GREAT, THANK YOU. SEEING NO OTHER
3 QUESTIONS FROM MEMBERS OF THE BOARD, LET'S GO TO PUBLIC
4 COMMENT, PLEASE, EXECUTIVE OFFICER.

5

6 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
7 FORWARD AND STAFF WILL ASSIST YOU. CLAUDIA JEREZ, ANDRE
8 SOLLIVRA. AS A FINAL REMINDER FOR REMOTE PARTICIPANTS TO BE
9 PLACED IN THE SPEAKING QUEUE TO ADDRESS ITEM SET MATTER 1. IF
10 YOU HAVE NOT ALREADY DONE SO, USE THE RAISE HAND FEATURE ON
11 YOUR DEVICE OR PRESS STAR 3 ON YOUR TELEPHONE NOW. CALLER
12 909997, YOUR LINE IS UNMUTED, PLEASE BEGIN.

13

14 **ROY HUMPHREYS:** OKAY, ROY HUMPHREYS, ROWLAND HEIGHTS. THIS
15 INFORMATION IS GREAT, BUT LACKING IN ROWLAND HEIGHTS, WHICH IS
16 TREATED LIKE A STEPCHILD BY THE SHERIFF AND EXPRESSED BY
17 SUPERVISOR SOLIS AT THE LAST MEETING. PATHWAY FOR TRANSIENTS
18 IS A COUNTYWIDE TRANSIENT CAMPSITE SYSTEM. FROM THE LAST
19 MEETING ON HOMELESSNESS, THIS BOARD SHOULD HAVE GONE IN WITH
20 WARRANTS AND SEIZED ALL DOCUMENTS AND DATA FROM LASHA FOR
21 FORENSIC ANALYSIS AND CRIMINAL PROSECUTION. YOUR FAILURE TO
22 HAVE A STATE-OF-THE-ART COMPUTER SYSTEM, TELLING WHY ITS
23 COMPUTER SYSTEM IS A LACK OF PROPER, WITHOUT OVERSIGHT, IS
24 CRIMINAL. THE MONEY SPENT ON BIDEN ILLEGALS COULD FUND
25 HOMELESS PROGRAM IN SPADES. I JUST LEARNED ERIC PREVIN DIED IN



THE BOARD OF
SUPERVISORS

1 NOVEMBER. DID THE SUPERVISORS SEND FLOWERS? THANK YOU.

2

3 **EXECUTIVE OFFICER:** THANK YOU. DANNY GONZALEZ, YOUR LINE IS
4 UNMUTED. PLEASE BEGIN.

5

6 **DANNY GONZALEZ:** SUPERVISORS, MY NAME IS DANNY GONZALEZ AND I'M
7 CALLING ON BEHALF OF THE LOS ANGELES LGBT CENTER TO URGE THE
8 BOARD TO PRIORITIZE TRANSITION-AGED YOUTH, ESPECIALLY LGBTQ
9 YOUTH, AS WE REVIEW THE IMPLEMENTATION OF THE DEPARTMENT OF
10 HOMELESS SERVICES AND HOUSING. LGBTQ YOUNG PEOPLE ARE
11 OVERREPRESENTED AMONG YOUTH EXPERIENCING HOMELESSNESS, OFTEN
12 DUE TO FAMILY REJECTION AND DISCRIMINATION. WE KNOW THAT
13 WITHOUT TARGETED SUPPORT DURING THIS CRITICAL STAGE OF LIFE,
14 MANY FACE LONG-TERM HOMELESSNESS, POOR HEALTH OUTCOMES, AND
15 EXPLOITATION. AS YOU EVALUATE INTERIM AND PERMANENT HOUSING
16 OUTCOMES, WE ASK THAT YOU EXPAND LOW BARRIER AND AFFIRMING
17 HOUSING SPECIFICALLY FOR TRANSITION-AGED YOUTH. WE NEED TO
18 STRENGTHEN ACCESS TO CULTURALLY COMPETENT BEHAVIORAL HEALTH
19 SERVICES AND ENSURE BETTER COORDINATION ACROSS COUNTY SYSTEMS
20 LIKE EDUCATION, WORKFORCE, AND HEALTHCARE. WE NEED TO INVEST
21 IN TRANSITION AGED YOUTH NOW TO PREVENT CHRONIC HOMELESSNESS
22 LATER. WE STAND READY TO PARTNER WITH THE COUNTY TO ENSURE
23 EVERY YOUNG PERSON THAT IS SAFE AND FOR ME PLEASE TO CALL
24 HOME.

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** JESSICA PARRAL, YOUR LINE IS UNMUTED.
2 PLEASE BEGIN. JESSICA PARRAL. CALLERS WITH PHONE NUMBER
3 747250, PLEASE BEGIN.

4
5 **TELEPHONE SPEAKER:** HELLO, MY NAME IS KIRA. I'M HOMELESS. I'M
6 LIVING ON THE STREET. I'D LIKE TO START BY THANKING THE STAFF
7 FROM LINDSEY HORVATH'S OFFICE FOR TRYING TO HELP ME. THANK YOU
8 FOR DOING THIS PRESENTATION TODAY. I HAVE TO SAY IT ALL LOOKS
9 REALLY WONDERFUL. I AM REALLY AM VERY HOPEFUL FOR THIS NEW
10 DEPARTMENT. THANK YOU TO THE SUPERVISORS FOR SUPPORTING.
11 HOWEVER, I HAVE TO ADMIT TO YOU THAT IT SEEMS LIKE A LOT OF
12 ROADS ARE STILL LEADING TO LAHSA. AND LA FAMILY HOUSING
13 DELIBERATELY REFUSES TO HELP ME. LAHSA DELIBERATELY REFUSES TO
14 HELP ME. SO I GUESS I'M JUST HERE TO COMMENT TODAY TO
15 LITERALLY BEG YOU TO GET THESE NEW DEPARTMENTS IMPLEMENTED
16 FASTER. I'VE BEEN DEALING WITH THE ECRC FOR ALMOST SIX MONTHS
17 NOW AND THERE'S JUST NO HELP. SO PLEASE CONTINUE YOUR GOOD
18 WORK. PLEASE GO AS QUICKLY AS YOU CAN. THANK YOU SO MUCH FOR
19 LISTENING, AND I HOPE YOU'LL CONTINUE TO LISTEN TO THE VOICES
20 OF HOMELESS PEOPLE --

21

22 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, THERE ARE NO OTHER
23 REMOTE SPEAKERS TO ADDRESS THE BOARD. REMOTE PARTICIPATION FOR
24 ITEM SET MATTER 1 IS NOW CONCLUDED. WE WILL NOW GO TO IN-
25 PERSON SPEAKERS, PLEASE BEGIN.



THE BOARD OF
SUPERVISORS

1

2 **ANDREJ A. SELIVRA:** HI THERE, MY NAME'S ANDRJ A. SELIVRA, AND
3 I'M ACTUALLY CURRENTLY A CANDIDATE FOR MAYOR OF LOS ANGELES
4 THIS YEAR IN THE LOS ANGELES MUNICIPAL ELECTIONS. I WANT TO
5 THANK YOU GUYS SO MUCH FOR YOUR EFFORTS ON HELPING
6 HOMELESSNESS, ESPECIALLY SUPERVISOR HORVATH. YOU'VE DONE A
7 REALLY FANTASTIC JOB, SERIOUSLY. ONE OF THE THINGS THAT I WANT
8 TO TALK TO YOU GUYS ABOUT, THOUGH, IS THE WAY THAT WE'RE
9 ADDRESSING HOMELESSNESS. I WAS PERSONALLY HOMELESS MYSELF AS A
10 TEENAGER. I WAS WITHOUT A HOME. BUT LUCKILY, THROUGH THE
11 COMMUNITY COLLEGE SYSTEM, I GOT SOME GRANTS AND I WAS ABLE TO
12 HOUSE MYSELF, PUTTING MYSELF THROUGH UCLA WHERE I GRADUATED
13 WITH MY DEGREE IN POLITICAL SCIENCE. NOW I'M ADVOCATING FOR
14 OUR PEOPLE. ONE OF THE THINGS THAT I'VE BEEN NOTICING IS THE
15 WAY THAT WE'RE DEALING WITH HOMELESSNESS IS ONLY BUILDING 20,
16 30, 40 UNITS AT A TIME. IT'S NOT ENOUGH TO PUT A DENT IN THE
17 30,000+ PEOPLE ON THE STREET. WE NEED TO BE BUILDING A LARGER
18 SCALE MODEL. I'M SUGGESTING THAT THE CITY PURCHASE ASSETS
19 SPECIFICALLY UNDERUTILIZED OFFICE AND COMMERCIAL SPACES AND
20 REPURPOSE THOSE AS SRO, SINGLE ROOM OCCUPANCY STYLE WITH JUST
21 A BASIC 8 BY 10 BED, AND THEN ON EVERY FLOOR THERE'S BATHING
22 FACILITIES THAT CAN BE CHECKED OUT, BECAUSE THE CITY NEEDS TO
23 OWN AND OPERATE THESE THINGS LONG-TERM FOR COST EFFECTIVENESS.

24

25 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **CLAUDIA JEREZ:** YES, CLAUDIA JEREZ, DPSS DWC. I CAN TELL YOU
3 THEN, I AM SO GLAD AND SO RELIEVED THAT THE BOARD OF
4 SUPERVISORS HAS TAKEN THIS MATTER VERY SERIOUSLY. I THINK THE
5 PRESENTATION THAT MS. MAHIN HAS GIVEN IS COMPLETE. I DO
6 BELIEVE THAT MS. MITCHELL SAYS THAT SHE WANTS TO SEE METRICS
7 OF SUCCESS AND AFFORDABILITY IS AN ISSUE. AND I BELIEVE THAT
8 THIS PARTICULAR TACKLE OF THIS ISSUE WILL PROVIDE A GOOD
9 FRAMEWORK AND A STRUCTURE TO A PROBLEM THAT IS VERY SEVERE AND
10 VERY SERIOUS FOR ALL OF US. AND I CAN TELL YOU, I HAVE BEEN
11 DISPLACED FROM MY HOME FOR ABOUT TWO MONTHS NOW. MY HOME, I
12 HAVE A SQUATTER THERE, DOESN'T WANT TO LEAVE MY HOME, AND HAS
13 BEEN VERY SERIOUS FOR ME. BUT I CAN TELL YOU THAT THIS
14 SITUATION OF --

15

16 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER.

17

18 **ALLEY BEAN:** HI THERE, MY NAME IS ALLIE BEAN. I'M THE CHAIR OF
19 THE HOMELESSNESS COMMITTEE IN VENICE ON THE VENICE
20 NEIGHBORHOOD COUNCIL. AND I HAVEN'T MET YOU YET. I'VE BEEN SO
21 LOOKING FORWARD TO THIS DEPARTMENT BEING FORMED IN LOS
22 ANGELES. AND I JUST HAVE TO SAY THAT WHEN SUPERVISOR HORVATH
23 ASKED YOU YOUR GOALS, I ALMOST BEGAN CRYING WHEN I DIDN'T HEAR
24 ANYTHING ABOUT THE PEOPLE ON THE STREET. I JUST HAVE TO BE
25 HONEST, IT'S SO MUCH ADMINISTRATION. I KNOW THAT THE COUNTY



THE BOARD OF
SUPERVISORS

1 HAS TO ADDRESS ADMINISTRATION AND BLESS YOUR HEART FOR LIKE
2 ADMINISTERING BUT YOU KNOW WE JUST CAN'T EVERYONE ON THE
3 STREETS THEY'RE SAYING NOTHING'S COMING TO US WE'RE NOT
4 GETTING MENTAL HEALTH CARE WE'RE NOT GETTING HEALTH CARE WE'RE
5 NOT GETTING HOUSING AND ALL THE MONEY'S GOING TO SALARIES. AND
6 IT SEEMS LIKE THAT WAS THE CONCERN. AND I DEEPLY APPRECIATE, I
7 LOVE THAT YOU'RE HAVING THE METRICS. WE DESPERATELY NEED TO
8 HAVE THE DATA, YOU KNOW. BUT I WASN'T PLANNING TO SPEAK ON
9 THIS ITEM AND I'M HAPPY THAT YOU'RE DOING THIS, BUT I'M REALLY
10 --

11

12 **EXECUTIVE OFFICER:** THANK YOU, MADAM CHAIR AND MEMBERS OF THE
13 BOARD. THAT CONCLUDES PUBLIC COMMENT ON THIS ITEM.

14

15 **EDWARD YEN, EXECUTIVE OFFICER:** THIS REPORT WILL BE RECEIVED IN
16 FILE. HEARING

17

18 **SUP. HILDA SOLIS, CHAIR:** NO OBJECTIONS THAT WILL BE THE ORDER.

19

20 **EDWARD YEN, EXECUTIVE OFFICER:** WE WILL NOW MOVE ON TO ITEM 18,
21 REFORMING AND INTEGRATING MENTAL HEALTH CARE WITHIN THE
22 COUNTY'S HOMELESS SERVICES SYSTEM, WHICH WAS HELD BY
23 SUPERVISOR HORVATH. FOR MEMBERS OF THE PUBLIC JOINING US
24 REMOTELY TO COMMENT ON THIS ITEM, PLEASE USE THE RAISE HAND
25 FEATURE IF YOU'RE ONLINE OR PRESS STAR 3 IF ON A TELEPHONE.



THE BOARD OF
SUPERVISORS

1 DR. LISA WONG, DIRECTOR OF MENTAL HEALTH, SARAH MAHIN,
2 DIRECTOR OF HOMELESS SERVICES AND HOUSING, AND PETER LOO,
3 CHIEF INFORMATION OFFICER, CHIEF EXECUTIVE OFFICE, ARE
4 AVAILABLE FOR QUESTIONS. FOR THE DEPARTMENTAL SPEAKERS, PLEASE
5 STATE YOUR NAME AND TITLE FOR THE RECORD WHEN YOU ADDRESS THE
6 BOARD.

7

8 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR HORVATH, YOU'RE
9 RECOGNIZED.

10

11 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR, AND THIS
12 ACTUALLY FOLLOWS UP ON THE LAST COMMENT. I THINK WE ROUTINELY
13 HEAR ABOUT THE NEED FOR MENTAL HEALTH SUPPORT ON THE STREET,
14 THAT THERE CERTAINLY ISN'T ENOUGH PRESENT AND THAT THE NEED
15 EXCEEDS HOW PEOPLE ARE SEEING IT ACTUALLY RESPOND TO PEOPLE
16 OUT IN THE COMMUNITY. SO I WANT TO THANK SUPERVISOR BARGER FOR
17 JOINING ME AND CO-AUTHORING THIS MOTION. AND I WANT TO THANK
18 THE DEPARTMENT OF MENTAL HEALTH AND THE HOMELESS SERVICES AND
19 HOUSING DEPARTMENT FOR YOUR PARTNERSHIP IN DEVELOPING THIS
20 MOTION. IN THE 2025 POINT-IN-TIME HOMELESS COUNT, THERE WERE
21 IDENTIFIED 15,930 HOMELESS INDIVIDUALS WITH SERIOUS MENTAL
22 ILLNESS. THAT'S 26% OF THE TOTAL POPULATION AND 10,830 OF
23 THOSE INDIVIDUALS ARE UNSHELTERED. YOU ONLY HAVE TO WALK
24 THROUGH OUR COUNTY STREETS TO UNDERSTAND THE MAGNITUDE OF THE
25 SUFFERING THAT PEOPLE ARE EXPERIENCING. PEOPLE NEED HELP, AND



THE BOARD OF
SUPERVISORS

1 OUR CITIES ARE TURNING TO THE COUNTY TO HELP MORE. THAT IS WHY
2 THE WORK OF OUR COUNTY DEPARTMENT OF MENTAL HEALTH IS SO
3 CRITICAL. WITHOUT INTENSIVE TREATMENT AND RELENTLESS
4 ENGAGEMENT, INDIVIDUALS CYCLE BETWEEN JAILS, EMERGENCY ROOMS,
5 SHELTERS, AND ENCAMPMENTS. PROGRAMS SUCH AS THE HOMELESS
6 OUTREACH AND MOBILE ENGAGEMENT TEAMS, OUR HOME TEAMS, ARE
7 DESIGNED TO SERVE PEOPLE WHO ARE UNHOUSED, MEETING PEOPLE
8 WHERE THEY ARE WITH A LEVEL OF EXPERTISE AND COMMITMENT THAT
9 CHALLENGES THE NARRATIVE THAT PEOPLE ON THE STREETS WON'T
10 ACCEPT CARE. BUT THE DEMAND FOR THIS SPECIALIZED TEAM FAR
11 EXCEEDS THE CURRENT CAPACITY. I BELIEVE IT'S TIME THAT ALL
12 PROGRAMS MANDATED TO PROVIDE CARE FOR PEOPLE WHO ARE UNHOUSED
13 BECOME ACCESSIBLE TO THE PEOPLE WHO NEED THEM AND TO PROVIDE
14 THE LEVEL OF CARE REQUIRED. THE DEPARTMENT OF HOMELESS
15 SERVICES AND HOUSING WAS LAUNCHED TO ELIMINATE A FRAGMENTED
16 SYSTEM AND TO CREATE A MORE STREAMLINED CONTINUITY OF CARE FOR
17 PEOPLE EXPERIENCING HOMELESSNESS. THIS INCLUDES STRENGTHENING
18 COLLABORATION BETWEEN HSH AND OTHER MAJOR COUNTY DEPARTMENTS,
19 INCLUDING OUR DEPARTMENT OF MENTAL HEALTH. THE STEPS OUTLINED
20 IN THE MOTION FOCUS ON IMPROVING COORDINATION, ACCESS TO
21 QUALITY CARE, ACCOUNTABILITY, AND SYSTEM CAPACITY BETWEEN HSH
22 AND DMH. THESE CHANGES RECOGNIZE THAT PEOPLE EXPERIENCING
23 HOMELESSNESS WITH SERIOUS MENTAL ILLNESS OFTEN FACE BARRIERS
24 NAVIGATING OUR CURRENT SYSTEM, AND THEY REQUIRE FIELD-BASED
25 CARE AND SPECIALIZED ENGAGEMENT. THE MOTION DIRECTS BOTH



THE BOARD OF
SUPERVISORS

1 BETTER COORDINATION AND THAT THE CARE WE PROVIDE IS CRAFTED TO
2 MEET THE NEEDS OF THE POPULATION BEING SERVED. ONE OF THE MOST
3 IMPORTANT ASPECTS OF THIS MOTION IS STRENGTHENING
4 COLLABORATION BETWEEN DMH AND HSH AND WITHIN EACH DEPARTMENT
5 ACROSS THE DIFFERENT PROGRAMS. HISTORICALLY, HOMELESS SERVICES
6 AND BEHAVIORAL HEALTH SERVICES HAVE OFTEN OPERATED IN PARALLEL
7 DISCONNECTED SYSTEMS. AND WHILE EACH DEPARTMENT PLAYS A
8 CRUCIAL ROLE, THE LACK OF CONSISTENT COORDINATION CAN MAKE IT
9 DIFFICULT TO MEET THE NEEDS OF PEOPLE. IDENTIFYING A
10 HOMELESSNESS LIAISON AND CREATING A DEDICATED TEAM TO WORK
11 ACROSS THESE SYSTEMS WILL HELP IDENTIFY BARRIERS, RESOLVE
12 COMPLEX CASES, AND ENSURE THAT INDIVIDUALS ARE CONNECTED TO
13 THE APPROPRIATE LEVEL OF CARE. ANOTHER KEY STEP IS IMPROVING
14 ACCESS TO MENTAL HEALTH SERVICES FOR PEOPLE ON THE STREET AND
15 IN SHELTERS. MENTAL HEALTH SERVICES MUST MEET PEOPLE WHERE
16 THEY ARE, ON SIDEWALKS, IN ENCAMPMENTS, IN PARKS, AND IN
17 VEHICLES, WE CANNOT REASONABLY EXPECT THEM TO ACCESS CARE AND
18 BRICK AND MORTAR SITES ALL ON THEIR OWN. STREET-BASED TEAMS
19 BUILD RELATIONSHIPS OVER TIME, HELPING INDIVIDUALS MOVE FROM
20 CRISIS TOWARDS STABILITY. EQUALLY IMPORTANT IS STRENGTHENING
21 THE BEHAVIORAL HEALTH WORKFORCE AND PROVIDING STAFF WITH THE
22 TOOLS THEY NEED TO ENGAGE PEOPLE EXPERIENCING HOMELESSNESS
23 EFFECTIVELY. SUPPORTING INDIVIDUALS WITH COMPLEX NEEDS
24 REQUIRES SPECIALIZED SKILLS AND CLINICIANS AND CASE MANAGERS
25 WHO WANT TO DO THE WORK, DELIVERING CARE, SITTING ON SIDEWALKS



THE BOARD OF
SUPERVISORS

1 NEXT TO ENCAMPMENTS, DRIVING TO DIFFERENT SHELTERS, AND
2 KNOWING HOW TO COLLABORATE WITH OTHER PROVIDERS. BY INVESTING
3 IN SPECIALIZED TRAINING AND WORKFORCE DEVELOPMENT, THE COUNTY
4 CAN ENSURE THAT STAFF AND PROVIDERS ARE PREPARED TO DELIVER
5 HIGH QUALITY SERVICES AND TO LEVERAGE THE CONTINUUM OF
6 PROGRAMMING THAT IS OUR MANDATE TO PROVIDE. IMPROVING DATA
7 SHARING AND COORDINATION ACROSS DEPARTMENTS AND ENTITIES IS
8 ANOTHER CRITICAL COMPONENT. WHEN INDIVIDUALS AND SYSTEMS ARE
9 UNABLE TO SHARE INFORMATION EFFECTIVELY, IT BECOMES HARDER TO
10 EXPEDITIOUSLY PLACE INDIVIDUALS IN APPROPRIATE LEVELS OF CARE,
11 TO COORDINATE CARE, AND TO TRACK OUTCOMES. THAT'S WHEN PEOPLE
12 FALL THROUGH THE CRACKS OF A FRAGMENTED SYSTEM. FINALLY,
13 ACCOUNTABILITY IS ESSENTIAL. L.A. COUNTY INVESTS SIGNIFICANT
14 PUBLIC RESOURCES IN ADDRESSING HOMELESSNESS AND BEHAVIORAL
15 HEALTH NEEDS. WITH THESE INVESTMENTS COME CLEAR EXPECTATIONS,
16 MEASURABLE OUTCOMES, AND ONGOING OVERSIGHT. OUR MOTION CALLS
17 FOR MONITORING PROGRAM PERFORMANCE, IMPROVING CONTRACTING
18 PROCESSES, AND REGULAR REPORTING PROGRESS TO THE BOARD. ONCE
19 AGAIN, BEING FOCUSED ON THE OUTCOMES. ULTIMATELY, THESE
20 CHANGES ARE ABOUT MORE THAN SYSTEMS AND POLICIES. THEY ARE
21 ABOUT ENSURING THAT PEOPLE EXPERIENCING HOMELESSNESS WITH
22 SERIOUS MENTAL ILLNESS RECEIVE THE CARE, THE SUPPORT AND THE
23 STABILITY THAT THEY NEED. MENTAL HEALTH CARE REMAINS ESSENTIAL
24 TO LONG-TERM STABILITY. AND I'M GRATEFUL TO THE MANY FOLKS WHO
25 HAVE REACHED OUT, THE COUNCIL MEMBERS, ELECTED LEADERS, AND



THE BOARD OF
SUPERVISORS

1 ORGANIZATIONS WHO HAVE REACHED OUT IN SUPPORT OF THIS MOTION.
2 COUNCIL DISTRICTS FROM THE CITY OF LOS ANGELES, HERMOSA BEACH,
3 SOUTH BAY CITY'S COG, HEALTHCARE IN ACTION, VILLAGE FAMILY
4 SERVICES, SAFE PLACE FOR YOUTH, THE PEOPLE CONCERN, DOWNTOWN
5 WOMEN'S CENTER, PROJECT ROPA, ABOUT MY FATHER'S BUSINESS, AND
6 HOLLYWOOD FORWARD AMONG THEM. THESE ARE ORGANIZATIONS NOT
7 EXCLUSIVE TO MY DISTRICT, THEY ARE ALL THROUGHOUT THE COUNTY
8 BECAUSE WE BELIEVE THIS REGIONAL COORDINATION IS ESSENTIAL IN
9 EVERY CORNER OF THE DISTRICT. THIS IS THE MOMENT THAT THIS
10 BOARD CAN MAKE CLEAR OUR COLLECTIVE COMMITMENT TO DOING BETTER
11 AND PROVIDING SPECIALIZED CARE FOR PEOPLE WITH SEVERE MENTAL
12 ILLNESS ON OUR STREETS AND HOLDING OURSELVES ACCOUNTABLE TO
13 BUILDING THE KIND OF A BEHAVIORAL HEALTH SYSTEM THAT PROP 1
14 AND OUR CONSTITUENTS EXPECT. SO TO THAT END, I WOULD ASK, WHAT
15 DO YOU THINK WILL BE DIFFERENT ABOUT THE COUNTY'S RESPONSE TO
16 PEOPLE EXPERIENCING HOMELESSNESS WITH SERIOUS MENTAL ILLNESS
17 NOW THAT WE HAVE A DEPARTMENT OF HOMELESS SERVICES AND HOUSING
18 AND DEPARTMENT OF MENTAL HEALTH? AND HOW DO YOU ENVISION HOW
19 YOU WILL COLLABORATE BETWEEN THOSE DEPARTMENTS TO ACHIEVE
20 THAT?

21

22 **DR. LISA WONG:** LISA WONG, DIRECTOR OF LOS ANGELES COUNTY
23 DEPARTMENT OF MENTAL HEALTH. THANK YOU, SUPERVISOR, FOR NOT
24 JUST THE QUESTIONS AND THE ISSUES YOU BRING UP, BUT THE
25 DEDICATION YOU HAVE TOWARDS THIS POPULATION. I THINK FOR YOU



THE BOARD OF
SUPERVISORS

1 AND THOSE OF YOU WHO KNOW ME, YOU KNOW THAT THIS IS A PRIORITY
2 POPULATION FOR ME PERSONALLY, AS WELL AS FOR OUR DEPARTMENT. I
3 SPENT THE FIRST 23 YEARS OF MY CAREER WORKING IN SKID ROW AND
4 TO THIS DAY STILL DO STREET OUTREACH, STILL GO OUT. I THINK
5 THAT THE CHALLENGES ARE IMMENSE. YOU KNOW WE HAVE INCREASED
6 WHAT WE DO WITH PEOPLE EXPERIENCING HOMELESSNESS MORE THAN
7 EVER. IN JUST THE LAST COUPLE YEARS, WE ADDED 750 STAFF JUST
8 FOR HOME, IHOP, OUR HOMELESS PROGRAMS. AND WE'VE ADDED A LOT
9 OF HOUSING TOO. WE'VE HAD A HUGE INCREASE IN THE NUMBER OF
10 INTERIM HOUSING BEDS, PERMANENT SUPPORTIVE HOUSING, BUT IT IS
11 NOT ENOUGH. IF YOU LOOK AT THE SHEER NUMBER OF UNSHELTERED
12 THAT YOU HAD TALKED ABOUT WITH POTENTIALLY WHO HAVE SOME KIND
13 OF SERIOUS MENTAL ILLNESS, YOU KNOW, CALIFORNIA POLICY LAB HAS
14 A LOWER ESTIMATE, BUT IF EVEN IF WE TAKE THE SELF-REPORT
15 ESTIMATE, IT'S LIKE OVER 14,000 PEOPLE, IF WE ASSIGNED FSP FOR
16 ALL THE FOLKS WHO ARE OUT THERE WHO ARE EXPERIENCING
17 HOMELESSNESS, IT WOULD REQUIRE US TO BRING ON ANOTHER ABOUT
18 1,700 TO 2,300 STAFF JUST TO HAVE THOSE TEAMS. SO WE KNOW THAT
19 THERE ARE DEFINITE CHALLENGES FOR US GIVEN JUST EVEN THE
20 NUMBERS. I THINK WHAT HAVING AN HSH BRINGS TO THE TABLE IS THE
21 OPPORTUNITY FOR US TO BETTER COLLABORATE AND THEN LEVERAGE OUR
22 RESOURCES KNOWING THAT NEITHER OF US IS EVER GOING TO HAVE
23 ENOUGH. OUR BEST CHANCE OF DOING MORE WITH WHAT WE HAVE,
24 REACHING MORE PEOPLE, CHANGING THE TRAJECTORY OF PEOPLE'S
25 LIVES IS BY WORKING TOGETHER AND BUILDING THOSE COLLABORATION



THE BOARD OF
SUPERVISORS

1 POINTS TO MAKE SURE THAT NO PROCESSES, NO PEOPLE, NOTHING
2 SLIPS THROUGH THE CRACKS. BUT I THINK AT THE END OF THE DAY,
3 ONE OF THE THINGS WE HAVE TO LOOK AT IS, WE NEED MORE HOUSING.
4 IF YOU LOOK AT THE MENTAL HEALTH, BEHAVIORAL HEALTH HOUSING
5 THAT'S ON BOARD NOW, WE HAVE A 95% OCCUPANCY RATE FOR
6 PERMANENT SUPPORT OF HOUSING AND A 94% OCCUPANCY RATE FOR
7 INTERIM HOUSING. AND THAT, YOU KNOW, FIVE TO SIX PERCENT
8 VACANCY IS ONLY DUE TO PEOPLE MOVING IN AND OUT OR, YOU KNOW,
9 UNITS COMING ONLINE, BUT WE ARE AT CAPACITY. SO IT'S NOT
10 REALLY A MATTER OF WE'RE WAITING TO PLACE PEOPLE OR WE DON'T
11 HAVE ENOUGH FOLKS TO WORK WITH PEOPLE TO GET THEM INTO
12 HOUSING. WE NEED MORE HOUSING. WE WERE WORKING ON TREATMENT
13 BEDS. THAT'S SOMETHING WE'VE BEEN ABLE TO DO. BUT AT THE END
14 OF THE DAY, WE ENGAGE SOMEBODY, WE WORK WITH THEM, WE GIVE
15 THEM TREATMENT THEY STILL NEED A HOME TO GO TO.

16

17 **SUP. LINDSEY P. HORVATH:** AND I ECHO THAT, IN FACT, SPEAKING
18 WITH ALL OF OUR CITY PARTNERS IN PARTICULAR, THAT WHILE THE
19 COUNTY WILL WORK TO BRING ON MORE BEDS, ESPECIALLY WHEN IT
20 COMES TO SEVERE MENTAL ILLNESS, THEY DON'T ONLY HAPPEN IN
21 COUNTY-ONLY SPACES, THEY HAVE TO HAPPEN THROUGHOUT LOS ANGELES
22 COUNTY, THEY HAVE TO BE CITED IN PARTNERSHIP WITH ALL OF OUR
23 CITIES BECAUSE EVERY PART OF THE COUNTY IS EXPRESSING A NEED,
24 SO EVERY PART OF THE COUNTY NEEDS TO STEP UP. AND SO I HEAR
25 YOU ON THAT. HOW SOON CAN WE BRING THE HOMELESS LIAISON AND



THE BOARD OF
SUPERVISORS

1 ESTABLISH A DEDICATED TEAM TO CASE CONFERENCE ACROSS THE
2 SYSTEMS TO SUPPORT PEOPLE EXPERIENCING HOMELESSNESS WITH
3 SEVERE MENTAL ILLNESS?

4

5 **DR. LISA WONG:** WE'VE ALREADY DESIGNATED A LIAISON AND WE
6 ALREADY HAVE AN INTERIM TEAM. WE'RE TRYING TO BUILD THAT TEAM
7 OUT NOW. WE THINK IT PROBABLY, WE CAN BUILD IT OUT IN THE NEXT
8 MONTH OR TWO. SO PRETTY QUICKLY. I'M ALSO VERY HAPPY TO SAY
9 THAT WE HAVE RECENTLY APPOINTED SOMEBODY TO BE SPECIFICALLY
10 OVER COORDINATING AND COMMUNICATING WITH CITIES. AND I THINK
11 THAT IS GOING TO BE VERY HELPFUL IN TERMS OF MANAGING
12 MESSAGING, RESOURCES, CONNECTIONS, ALL OF THOSE THINGS.

13

14 **SUP. LINDSEY P. HORVATH:** GREAT. A QUESTION THAT COMES UP FOR
15 US IS SHOULD DMH PRIORITIZE BHSA FUNDING FOR PEOPLE
16 EXPERIENCING HOMELESSNESS WHO HAVE SEVERE MENTAL ILLNESS? AND,
17 YOU KNOW, I HEAR THE GOVERNOR TALK ABOUT THIS BILL. I THINK
18 ABOUT ALL OF THE MESSAGING THAT WE HEARD DURING THE PROP 1
19 CAMPAIGN AND WHAT PEOPLE VOTED FOR. SO AT LEAST TO ME, I THINK
20 IT'S CLEAR THAT THE FUNDING IS SUPPOSED TO BE FOR PEOPLE WHO
21 ARE UNHOUSED AND HAVE SERIOUS MENTAL ILLNESS. DO YOU AGREE
22 WITH THAT? AND IF SO, HOW DO YOU PLAN TO ENSURE THAT PEOPLE
23 EXPERIENCING HOMELESSNESS ARE PRIORITIZED?

24

25 **DR. LISA WONG:** I DEFINITELY AGREE WITH THAT. AND RIGHT NOW,



THE BOARD OF
SUPERVISORS

1 THEY ARE PRIORITIZED. I THINK WHAT LIMITS US IS THE LACK OF
2 RESOURCES AVAILABLE. THERE ARE A LOT OF DIFFERENT PRIORITY
3 POPULATIONS THE STATE HAS ACTUALLY NAMED. PEOPLE EXPERIENCING
4 HOMELESSNESS ARE ONE, BUT IT'S ALSO CHILDREN, IT'S ALSO YOUTH,
5 IT'S ALSO VETERANS, IT'S ALSO PEOPLE AT RISK OF HOMELESSNESS.
6 SO THERE ARE ABOUT SIX CATEGORIES OF PRIORITY POPULATION FOR
7 THIS, YOU KNOW THAT THE STATE HAS PUT OUT FOR BHSA DOLLARS. I
8 HAVE TO SAY THOUGH THAT FOR US, YOU KNOW, AT THE FRONT OF THAT
9 IS ALWAYS PEOPLE EXPERIENCING HOMELESSNESS, JUST BECAUSE THAT
10 PUTS THEM AT SO MUCH GREATER RISK, RIGHT? IT REDUCES LIFE
11 EXPECTANCY, IT PUTS THEM AT RISK FOR ALL KINDS OF OTHER THINGS
12 LIKE ON THE STREET, SUBSTANCE USE, I MEAN, YOU KNOW, AN
13 ENDLESS AMOUNT OF THINGS THAT WE NEED TO BE IN PLACE FOR
14 PEOPLE'S WELLBEING. SO IT IS A PRIORITY AND IT REMAINS A
15 PRIORITY. AND I THINK YOU CAN SEE IT IN THE INVESTMENTS WE'VE
16 MADE. SEVEN HUNDRED AND FIFTY STAFF BEING BROUGHT ON BOARD,
17 THAT'S THE LARGEST DEDICATION TO A SINGLE DIVISION THAT WE'VE
18 MADE IN THE LAST TWO YEARS.

19

20 **SUP. LINDSEY P. HORVATH:** AND I THINK WE ALL ACKNOWLEDGE THE
21 COURAGEOUS WORK THAT YOU HAVE DONE, ESPECIALLY USING THE
22 HOMELESSNESS DECLARATION OF EMERGENCY TO EXPEDITE THAT HIRING.
23 AND YET WE STILL HEAR FROM COMMUNITIES JUST HOW DESPERATE THE
24 NEED IS THAT THEY EXPERIENCE ON A REGULAR BASIS. AND WHILE
25 PERHAPS THE DEPARTMENT AND THE INTERNAL ORGANIZATION OF THE



THE BOARD OF
SUPERVISORS

1 COUNTY FEEL THAT CHANGE, I THINK COMMUNITIES ARE STILL LONGING
2 TO FEEL THAT CHANGE AS STRONGLY AS IT'S BEING FELT INTERNALLY.
3 SO I KNOW WE JUST CAME BACK FROM SACRAMENTO IN OUR ANNUAL
4 LOBBYING EFFORTS, AND WE HEAR FROM THEM THAT THEY'RE OPEN TO
5 DISCUSSING CHANGES TO MAKE BHSA MOST EFFECTIVE. SO CAN YOU
6 SHARE WHAT YOUR CONCERNS ARE AND WHAT WE SHOULD BE ADVOCATING
7 TO BE DONE DIFFERENTLY AND HOW WE CAN MAKE SURE THAT WE AREN'T
8 ADDING BARRIERS LOCALLY BASED ON THE DIRECTIVES THAT WE'RE
9 GETTING? BECAUSE I THINK WE CONTINUE TO HEAR THAT L.A. COUNTY
10 ISN'T DOING ENOUGH. AND I KNOW THAT YOU HAVE EXPRESSED THAT
11 THERE ARE STILL BARRIERS FROM YOUR PERSPECTIVE. SO WHAT ARE
12 THEY AND HOW DO WE RESOLVE THAT?

13

14 **DR. LISA WONG:** PROBABLY AN ENDLESS LIST OF BARRIERS AND IT'S
15 EASY TO GET OVERWHELMED BY THEM BUT WE TRY TO BE VERY
16 STRATEGIC IN THE WAY WE LOOK AT THIS AND THE WAY THAT WE
17 ASSESS WHAT RESOURCES WE HAVE TO USE. I ALSO WAS UP IN
18 SACRAMENTO THE WEEK BEFORE, YOU KNOW, YOU FOLKS WENT UP TO DO
19 SOME ADVOCACY WITH OUR STATE LEGISLATORS, AND THERE WERE
20 SEVERAL MAIN POINTS. ONE WAS THE RESTORATION OF CRISIS MOBILE
21 RESPONSE. THAT FUNDING IS BEING SHIFTED FROM THE STATE TO
22 COUNTIES. AND THAT IS A VERY IMPORTANT COMPONENT OF THE
23 SERVICES THAT WE OFFER TO BE ABLE TO HELP PEOPLE ON THE STREET
24 AS WELL AS HELP PREVENT PEOPLE FROM BECOMING HOMELESS. SO
25 THAT'S ONE AREA. ANOTHER HUGE AREA FOR US IS FLEXIBILITY OF



THE BOARD OF
SUPERVISORS

1 FUNDING. I THINK IT'S, YOU KNOW, IT'S UNDERSTANDABLE THAT THE
2 STATE GIVES ONE MANDATE THAT GOES OUT, BUT SOLUTIONS HAVE TO
3 BE VERY LOCALIZED. AND I THINK WE CAN ALL AGREE THAT LOS
4 ANGELES COUNTY IS LIKE NO OTHER COUNTY. THE NEEDS OF OUR
5 PEOPLE EXPERIENCING HOMELESSNESS, THE NEEDS OF OUR COMMUNITIES
6 ARE VERY DIFFERENT FROM OTHER COUNTIES THROUGHOUT THE STATE.
7 WE NEED TO HAVE THE FLEXIBILITY TO BE RESPONSIVE AND FLEXIBLE
8 TO MEET THE NEEDS IN THE MOMENT. SO FOR INSTANCE, YOU KNOW,
9 30% OF BHSA DOLLARS ARE DEDICATED TO HOUSING, WHICH IS
10 FANTASTIC. IT'S A WONDERFUL COMMITMENT TO HOUSING. HOWEVER,
11 IT'S HOUSING AT THE COST OF SERVICES. THOSE HOUSING DOLLARS
12 WERE NOT ADDITIONAL DOLLARS, THEY CAME OUT OF SERVICE DOLLARS.
13 AND THAT HOUSING CATEGORY SPECIFICALLY STATES THAT IT'S
14 HOUSING WITHOUT SERVICES. SO THAT'S ANOTHER AREA WHERE WE
15 KNOW, ESPECIALLY FOR THOSE OF US WHO WORK WITH PEOPLE
16 EXPERIENCING HOMELESSNESS AND SERIOUS MENTAL ILLNESS THAT
17 SERVICES HAVE TO COME WITH HOUSING THAT THEY HAVE TO GO HAND-
18 IN-HAND THAT'S THE WAY WE HELP PEOPLE STAY IN HOUSING IT'S THE
19 WAY WE GET PEOPLE HOUSED AND IT'S A WAY WE KEEP PEOPLE FROM
20 FALLING OUT OF HOUSING.

21

22 **SUP. LINDSEY P. HORVATH:** SO WHO DETERMINES IF SOMEONE IS
23 SERIOUSLY MENTALLY ILL? IS THERE A UNIVERSAL UNDERSTANDING
24 BETWEEN DMH, MANAGED CARE PLANS, COMMUNITY-BASED ORGANIZATIONS
25 ABOUT HOW SMI IS DEFINED?



THE BOARD OF
SUPERVISORS

1
2 **DR. LISA WONG:** YES, THERE ARE BASICALLY THREE LEVELS OF MENTAL
3 ILLNESS THAT IS GENERALLY ACCEPTED. ONE IS MILD, ONE IS
4 MODERATE, ONE IS SEVERE. SMI IS SEVERE MENTAL ILLNESS.
5 HOWEVER, THE COUNTY OF LOS ANGELES DEPARTMENT OF MENTAL HEALTH
6 HAS SPECIFIC PRIMARY RESPONSIBILITY FOR WHAT'S CALLED
7 SPECIALTY MENTAL HEALTH. THAT'S PEOPLE WHO ARE SERIOUSLY
8 MENTALLY ILL, AS WELL AS FUNCTIONALLY, SIGNIFICANTLY
9 FUNCTIONALLY IMPAIRED. SO DMH, WE HAVE THAT SPECIFIC CARVE OUT
10 THAT WE ARE RESPONSIBLE FOR. THE STATE SEES US AS A LOCAL
11 MENTAL HEALTH AUTHORITY AND LOCAL MENTAL HEALTH PLAN FOR LOS
12 ANGELES COUNTY IN RESPECT TO THAT POPULATION. WE HAVE TOOLS
13 NOW TO MAKE THAT EVEN MORE CLEAR. WE'VE WORKED VERY HARD WITH
14 OUR MANAGED CARE PARTNERS TO DEVELOP A MUTUAL SCREENING TOOL
15 SO THAT WE KNOW WHEN SOMEBODY LANDS IN MILD OR MODERATE OR
16 SEVERE. WE ALSO USE A MEASURE FOR LEVEL OF CARE THAT WE'VE
17 IMPLEMENTED THAT'S CALLED THE LOCUS, AND THIS IS SOMETHING
18 THAT'S USED THROUGHOUT THE STATE SO THAT WE HAVE A COMMON
19 LANGUAGE TO TALK ABOUT LEVELS OF CARE AND NEED. HOWEVER, YOU
20 KNOW, DMH IS KIND OF QUANTUM PHYSICS, RIGHT? WE HAVE TO BE A
21 PARTICLE ON A WAVE. AND I THINK WE DON'T HAVE THE LUXURY OF
22 SAYING WE ARE ONLY SPECIALLY MENTAL HEALTH. WHEN WE HAD THE
23 WILDFIRES, YOU KNOW, IN ALTADENA AND PALISADES, WE WERE THERE.
24 EVEN THOUGH THOSE PEOPLE WHO WERE FIRE SURVIVORS WERE MOSTLY
25 PRIVATELY INSURED, PRIVATE INSURANCE DIDN'T HAVE THE CAPACITY,



THE BOARD OF
SUPERVISORS

1 WE SHOWED UP ON DAY ONE. WHEN THERE WAS A MASS SHOOTING, WE
2 SHOWED UP ON DAY ONE. WHEN THERE WAS A MASS SHOOTING, WE
3 SHOWED UP ON DAY ONE. WHEN THERE'S BEEN A BUILDING THAT BURNED
4 DOWN IN THE WESTLAKE AREA, WE SHOWED UP RIGHT AWAY. WE HAVE TO
5 SHOW UP FOR THE COMMUNITY, EVEN WHEN IT'S NOT SMI. AND I KNOW
6 THAT WITH PEOPLE EXPERIENCING HOMELESSNESS, IT'S ALWAYS NOT
7 SUPER CLEAR, RIGHT? IF SOMEBODY IS MILD OR MODERATE OR SEVERE,
8 SEVERE WITH FUNCTIONAL IMPAIRMENTS, THAT IS LIKE JUST TOO MUCH
9 TO WADE THROUGH. SO WHAT WE DO FIRST IS SHOW UP. WE REALLY
10 BELIEVE IN A NO WRONG DOOR APPROACH. BUT AT THE END OF THE
11 DAY, WE ARE ALSO RESPONSIBLE FOR THAT PRIMARY GROUP OF SMI
12 FOLKS WITH SERIOUS FUNCTIONAL IMPAIRMENT CALLED SPECIALTY
13 MENTAL HEALTH. LAST YEAR, WE SAW ABOUT 250,000 UNIQUE
14 INDIVIDUALS. AND THAT IS IN ADDITION TO THE FOLKS THAT WE
15 SERVE WITH, YOU KNOW, SERIOUS MENTAL ILLNESS WHO ARE
16 EXPERIENCING HOMELESSNESS. ON TOP OF THAT, THE STATE NOW HAS
17 PUT IN SOME CONDITIONS FOR FUNDING. STARTING WITH THE
18 IMPLEMENTATION OF PROP 1 ON JULY 1ST, THE STATE IS GOING TO
19 ENACT DIFFERENT SANCTIONS. SO IF WE DON'T MEET ACCESS TO CARE,
20 MEANING GETTING PEOPLE IN FOR INTAKES, FOLLOW-UP APPOINTMENTS,
21 ALL THOSE THINGS BY THEIR TIMELINES, AND IF WE DON'T MEET
22 NETWORK ADEQUACY, MEANING HAVING ENOUGH CLINICIANS AND OTHER
23 STAFF TO SEE THE NUMBER OF CLIENTS THAT LIVE IN THE AREA, WE
24 WILL BE SUBJECT TO A WITHHOLD SANCTION OF UP TO 25% OF OUR
25 BEHAVIORAL HEALTH SERVICE ACT DOLLARS PER MONTH UNTIL WE ARE



THE BOARD OF
SUPERVISORS

1 IN COMPLIANCE. IF WE CONTINUE TO BE OUT OF COMPLIANCE, IT WILL
2 BECOME A PERMANENT SANCTION WHERE THAT MONEY IS TAKEN FROM OUR
3 BUDGET AND PUT BACK INTO A STATE POT. SO, YOU KNOW, WE HAVE
4 DIFFERENT PROFESSIONAL, MORAL, ETHICAL OBLIGATIONS. WE HAVE
5 THE RESPONSIBILITY THE STATE GIVES US, AND THEN WE HAVE FISCAL
6 REALITIES THAT WILL REALLY IMPACT WHAT WE WILL HAVE AS A
7 RESOURCE TO SERVE PEOPLE WITH ALL THE THINGS.

8

9 **SUP. LINDSEY P. HORVATH:** I THINK IT IS VERY CLEAR THAT YOU
10 HAVE A CLEAR UNDERSTANDING OF WHO THAT PRIMARY POPULATION IS,
11 AND YET AS YOU RIGHTLY IDENTIFY, THE MILD AND MODERATE FOLKS
12 WHO DON'T QUITE MEET THAT THRESHOLD, WHOM YOU DETERMINE AT
13 PERHAPS A HOMELESS ENCAMPMENT RESOLUTION EXPERIENCE, YOU KNOW,
14 DETERMINE THAT THEY DON'T MEET THAT THRESHOLD FOR DMH, THEY
15 STILL NEED HELP. AND I THINK THAT'S WHERE PEOPLE GET STUCK AND
16 MOST FRUSTRATED IS, YOU KNOW, THAT THERE ISN'T, YOU KNOW, WE
17 ALL KNOW THIS. IT'S NOT, IT'S SORT OF, IT'S AN OPEN SECRET. I
18 DON'T EVEN THINK IT'S A SECRET ANYMORE. SO WHERE DO THEY GO IF
19 NOT DMH? AND I THINK THAT IS THE QUESTION THAT I THINK DRIVES
20 A LOT OF PEOPLE'S FRUSTRATION AROUND THIS ISSUE. THEY DON'T
21 KNOW WHERE TO GO IF NOT YOU, AND I THINK MY INTENTION HERE IN
22 THIS COORDINATION, ESPECIALLY WITH OUR DEPARTMENT, IS THAT WE
23 FINALLY FIND AN ANSWER FOR THEM TO SAY, IT'S HSH BECAUSE
24 YOU'VE DEVELOPED A PARTNERSHIP TO HAVE AN IDENTIFIED SOURCE OF
25 SERVICE PROVISION THAT MIGHT NOT COME DIRECTLY FROM DMH



THE BOARD OF
SUPERVISORS

1 BECAUSE OF EVERYTHING THAT YOU JUST EXPRESSED, BUT WE NEED AN
2 ANSWER. WE'RE NOT GOING TO GET OUT OF THIS CRISIS IF WE DON'T
3 HAVE ONE. AND I THINK THAT REALLY DRIVES A LOT OF THE
4 FRUSTRATION. SO HOW DO WE GET TO THAT?

5

6 **DR. LISA WONG:** WELL, I THINK THE FIRST STEP IS REALLY FOR ALL
7 OF US INVOLVED, WHETHER WE'RE SERVING MILD, MODERATE, SEVERE,
8 ALL OF US TO HAVE A NO WRONG DOOR APPROACH BECAUSE ANY TIME
9 YOU CAN GET SOMEBODY'S FOOT IN THE DOOR, THAT'S THE TIME TO
10 ACT. WE ENGAGE AND THEN WE GET THEM TO THE BEST PLACE. AND
11 THIS IS PARTLY WHY WE'RE COLLABORATING CLOSELY WITH HSH. WE
12 ARE CONSULTING WITH THEM ON HOW THEY MIGHT BECOME A CONTRACTED
13 PROVIDER FOR DMH2 FOR FULL-SERVICE PARTNERSHIP. BUT WE'RE ALSO
14 WORKING WITH OUR MANAGED CARE PLANS CLOSELY. AND THEY HAVE
15 BEEN VERY GOOD PARTNERS IN TERMS OF STEPPING UP TO THIS TABLE.
16 THEY HAVE PUT OUT ADDITIONAL CONTRACTS FOR ADDITIONAL STREET
17 TEAMS, AND WE'RE WORKING CLOSELY WITH THOSE STREET TEAMS SO
18 THAT WE CAN MAKE SURE NOBODY FALLS THROUGH THOSE CRACKS. THAT
19 WHICHEVER ONE OF US RESPONDS, WE WILL PROVIDE THE RIGHT CARE
20 AND WE WILL DO A WARM HANDOFF WHEN NECESSARY OR WE CAN KEEP
21 SOMEBODY. WE'RE ALSO WORKING WITH THE MANAGED CARE PLAN FIELD
22 TEAMS TO BE ABLE TO HAVE FSP, FULL SERVICE PARTNERSHIP
23 CAPACITY AS WELL. AND I THINK THAT DOING THAT WILL HELP CLOSE
24 THE GAP ACROSS OUR SYSTEM. ALSO WITH THE TRANSITION TO BHSA ON
25 JULY 1ST, IT CHANGES THE MAKEUP AND PARAMETERS FOR FSP. IT



THE BOARD OF
SUPERVISORS

1 CREATES HIGHER LEVEL TEAMS CALLED ACT AND FACT, MEANING
2 ASSERTIVE COMMUNITY TREATMENT AND FORENSIC ASSERTIVE COMMUNITY
3 TREATMENT TEAMS. AND WITH THAT CHANGE, WE ARE ABLE TO ALSO
4 BRING HOME TEAM INTO THAT ARENA SO THAT HOME TEAM, ALL OF THE
5 TEAMS WILL BECOME FSP TEAMS. SO THEY'LL HAVE ADDED RESOURCES
6 AT THEIR DISPOSAL.

7

8 **SUP. LINDSEY P. HORVATH:** AND MY LAST QUESTION IS FOR OUR CIO,
9 BECAUSE I KNOW DATA INTEGRATION IS A CRITICAL COMPONENT TO
10 ENSURING CONTINUITY OF CARE. AND I KNOW YOU'VE BEEN WORKING
11 WITH COUNTY PARTNERS TO BETTER INTEGRATE. SO HOW IS THAT WORK
12 GOING? AND WHEN WILL THIS INTEGRATION ALLOW FOR CLIENT LEVEL
13 DATA SHARING AND CASE CONFERENCING?

14

15 **PETER LOO:** GOOD AFTERNOON, PETER LOO, CHIEF INFORMATION
16 OFFICER. THINGS ARE MOVING QUITE WELL. SO WHERE WE ARE TODAY,
17 AS YOU CAN SEE AS EVIDENCED BY SOME OF THE INFORMATION THAT
18 SARAH AND TEAM IS ABLE TO REPORT, IS FROM THE BACKEND
19 INTEGRATION OF THE DATA AND THE DATA SHARING THAT'S HAPPENING
20 TODAY. WHAT WE'RE WORKING ON TODAY NOW IS MORE MAKING THE DATA
21 ON THE BACKEND AVAILABLE TO THE FRONT-END SYSTEMS OF CARE,
22 RIGHT, THROUGH THE DIFFERENT TEAMS THAT NEED ACCESS TO THE
23 DATA WHEN THEY NEED IT TO INFORM THEM OF WHAT RESOURCES ARE
24 AVAILABLE AND SO FORTH. TO THAT END, WE HAVE AN ACTIVE
25 SOLICITATION IN PLACE FOR A COMMUNITY INFORMATION EXCHANGE



THE BOARD OF
SUPERVISORS

1 PROCESS THAT WILL BE ABLE TO PROVIDE AND COLLECT THIS
2 INFORMATION ON THE PROVIDER SIDE AS WELL AS ON THE CLIENT SIDE
3 TO MAKE THAT INFORMATION AVAILABLE TO THE SYSTEMS OF CARE.

4

5 **SUP. LINDSEY P. HORVATH:** AND SO YOU'RE NOT FACING ANY BARRIERS
6 TO MAKING THIS HAPPEN QUICKLY?

7

8 **PETER LOO:** WE'RE MOVING AS FAST AS WE CAN. WE DON'T SEE ANY
9 BARRIERS AT THIS TIME.

10

11 **SUP. LINDSEY P. HORVATH:** NO STATUTORY BARRIERS?

12

13 **PETER LOO:** NONE AT THIS TIME. WE ARE CONTINUING TO WORK WITH
14 THE COUNTY COUNSEL, PARTICULARLY IN EXPANDING THE RELEASE OF
15 INFORMATION THAT CURRENTLY IS AVAILABLE TO CALAIM AND CALAIM
16 AND ENHANCED CARE MANAGEMENT SERVICES TO ALSO THE OTHER
17 POPULATIONS, INCLUDING HOMELESS.

18

19 **SUP. LINDSEY P. HORVATH:** THANK YOU FOR YOUR INVESTMENT IN THIS
20 MOTION AND THE WORK THAT IT REFLECTS. AND I KNOW WE'RE ALL
21 EAGER TO SEE HOW THIS INTEGRATION WILL DELIVER MORE RESULTS IN
22 ALL OF OUR COMMUNITIES. SO THANK YOU FOR YOUR COMMITMENT TO
23 THOSE OUTCOMES. AND I WOULD TURN IT TO MY CO-AUTHOR.

24

25 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR BARGER.



THE BOARD OF
SUPERVISORS

1
2 **SUP. KATHRYN BARGER:** THANK YOU. AND THANK YOU, SUPERVISOR
3 HORVATH FOR BRINGING THIS MOTION FORWARD. I REALLY AM PROUD TO
4 JOIN YOU TODAY ON THIS MOTION. THIS IS AN ISSUE THAT IS VERY
5 IMPORTANT TO ME AND IS SOMETHING THAT I CONTINUE TO BELIEVE
6 SHOULD BE A PRIORITY FOR THIS BOARD BECAUSE IT TOUCHES EVERY
7 CORNER OF THIS COUNTY AND DOES NOT DISCRIMINATE BASED ON AGE,
8 SEX, RELIGION, RACE, MENTAL HEALTH, AND MENTAL ILLNESS AFFECT
9 FAMILIES BASED ON EVEN WITHOUT QUESTION ON SOCIOECONOMIC AND
10 YOU KNOW I LOVED YOUR QUESTION ABOUT THE UNHOUSED AS IT
11 RELATES TO HOW WE PRIORITIZE IN TRIAGE BECAUSE YOU KNOW I
12 OFTEN HAVE TALKED TO PEOPLE WHO HAVE SAID THAT THEIR LOVED ONE
13 ENDED UP ON THE STREET BECAUSE THEY COULDN'T GET THE
14 PREVENTION THEY NEEDED BEFORE THEY ENDED UP ON THE STREET. AND
15 TO ME, IT'S NOT AN EITHER OR, IT SHOULD BE AN AND. AND IT
16 SHOULD BE A SEAMLESS PROCESS. I ALSO TALK TO PEOPLE WHO HAVE
17 INSURANCE, WHO ARE FRUSTRATED BECAUSE THEY DON'T KNOW HOW TO
18 GET ACCESS TO MENTAL HEALTH CARE. AND THESE ARE NOT PEOPLE
19 WITHOUT MEANS, BUT THEY DON'T KNOW WHERE TO GO. THEY DON'T
20 KNOW HOW TO NAVIGATE IT. AND I WOULD ARGUE THAT WITH THE NEW
21 DEFINITION OF GRAVELY DISABLED, WE ARE GOING TO NEED TO BUILD
22 CAPACITY BECAUSE DANGER TO SELF-RELIANCE IS GOING TO BE
23 EXPANDED. AND I TRULY THINK THAT WE'RE DOING A DISSERVICE BY
24 NOT EXPANDING ON THAT. AND IT'S NOT ON YOU. I MEAN, I STILL AM
25 A BIG PROPONENT FOR THE IMD WAIVER SO THAT WE CAN BUILD



THE BOARD OF
SUPERVISORS

1 CAPACITY WITHIN OUR SYSTEM. SO YOU GUYS ARE HORRIBLE, BUT THE
2 UNION REPRESENT ALL OF YOU, AND YOU'VE GOT FIVE HOSPITALS WITH
3 FIVE DIFFERENT PROVIDERS, 16 BEDS EACH IN ORDER TO GET AROUND
4 THIS ISSUE. AND THAT IS NOT THE WAY IT SHOULD BE. AND THE
5 PROVIDERS WOULD AGREE, AND THIS IS NOT UNIQUE TO L.A. COUNTY.
6 WE ARE BIG, BUT THIS IS HAPPENING THROUGHOUT THE NATION. SO WE
7 HAVE AN OPPORTUNITY AND I AM LASER FOCUSED ON THIS AND I KNOW
8 IT'S A TOUGH SITUATION, BUT THERE'S OPPORTUNITIES AND I THINK
9 WE DO HAVE TO HAVE THE METRICS, BUT I TALK ABOUT THIS WOMAN
10 WHO, IT WAS LIKE A DAY, LIKE WAS COMING UP, SUPERVISOR SOLIS,
11 A HOT, HOT DAY, AND ON COLORADO BOULEVARD IN FRONT OF ONE OF
12 THE BOOKSTORES, SHE WAS NAKED AND SPREAD OUT IN THE HOT
13 ASPHALT. THIS IS BEFORE YOUR TIME. AND I GOT A CALL FROM A
14 FRIEND OF MINE WHO SAID, HOW CAN YOU LET THIS HAPPEN? HOW CAN
15 YOU LET THIS HAPPEN? TO WHICH I IMMEDIATELY JUMPED ON THE
16 PHONE WITH PASADENA POLICE WHO HAVE THEIR OWN HOST TEAM. IT
17 TURNS OUT THIS WOMAN HAD BEEN 5150 HOSPITALIZED FOUR TIMES
18 THAT MONTH. SHE WAS PICKED UP IN CULVER CITY AND BROUGHT OVER
19 TO A HOSPITAL IN PASADENA. AND WHAT DID THEY DO WHEN THEY
20 DISCHARGED HER? THEY COMPLIED WITH THE DISCHARGE REQUIREMENTS.
21 THEY GAVE HER A PRESCRIPTION AND A PLACE TO GO FOR CARE. NOW
22 YOU HAVE A SCHIZOPHRENIC, UNHOUSED WOMAN WHO'S USING METH. AND
23 YOU THINK THEY'RE GOING TO TAKE THAT AND GO FILL THE
24 MEDICATION AND GO AND MAKE AN APPOINTMENT? NO. AND SO MY
25 QUESTION TO THE DIRECTOR OF MENTAL HEALTH IS IF WE KNOW WHERE



THE BOARD OF
SUPERVISORS

1 THESE INDIVIDUALS WHO ARE UNHOUSED ARE BEING PLACED, WE SHOULD
2 BE PART OF THE DISCHARGE SO THAT THEY DON'T END UP BACK ON THE
3 STREET. BECAUSE THERE IS NO QUESTION IN MY MIND THAT THREE OR
4 FOUR TIMES 5150, WHAT DOES THAT COST BOTH FINANCIAL AS WELL AS
5 THE OVERALL MENTAL HEALTH OF THAT INDIVIDUAL. AND THEN THE
6 RESISTANCE TO GETTING CARE, WHICH IS AN ISSUE. PEOPLE WHO GO
7 IN AND OUT, CYCLING OUT OF OUR HOSPITALS, EVENTUALLY START TO
8 FIGURE OUT HOW TO AVOID BEING HOSPITALIZED, AND THEN THEY GET
9 SICKER. SO, YOU KNOW, I LOOK AT OUR NUMBERS AND THEY SAY
10 16,000 OF OUR NEIGHBORS LIVING ON THE STREETS HAVE SERIOUS
11 MENTAL ILLNESS, I WOULD ARGUE IS PROBABLY HIGHER. AND I THINK
12 THAT WITH A DUAL DIAGNOSIS WITH THOSE THAT ARE USING AS WELL,
13 IT'S MASQUERADED. WE HAVE AN OPPORTUNITY AND THIS MOTION, I
14 BELIEVE, IS GOING TO BEGIN TO CLOSE THE GAP IN A DEFINITIVE,
15 REAL AND STRUCTURAL WAY. IT CREATES A COORDINATION
16 INFRASTRUCTURE, THE DEDICATED STAFFING, THE REFERRAL PATHWAYS
17 AND THE ACCOUNTABILITY FRAMEWORKS THAT ALLOW DMH AND HSH TO
18 FUNCTION AS GENUINE PARTNERS, NOT TWO DEPARTMENTS POINTED IN
19 THE SAME DIRECTION, BUT ACTUALLY MOVING TOGETHER. DR. WONG, I
20 WANT TO TAKE A MOMENT ALSO TO RECOGNIZE YOUR LEADERSHIP HERE
21 IN THIS SPACE BECAUSE I KNOW THAT YOU WORKED ON SKID ROW AND I
22 KNOW THAT YOU DO HAVE A PASSION AND YOU MENTIONED THAT THIS IS
23 SOMETHING THAT'S VERY NEAR TO YOU. AND I THINK IT'S IMPORTANT
24 FOR US TO RECOGNIZE THAT ESPECIALLY ON SKID ROW, YOU'RE
25 PROVIDING CARE TO SOME OF THE COUNTY'S MOST VULNERABLE AND



THE BOARD OF
SUPERVISORS

1 HIGH-RISK INDIVIDUALS WHO ARE EXPERIENCING SERIOUS MENTAL
2 ILLNESS AND HOMELESSNESS. AND I ALSO WANT TO ACKNOWLEDGE AND
3 THANK THE STAFF OVER AT THE DEPARTMENT OF MENTAL HEALTH FOR
4 THE WORK THAT THEY ARE ALREADY DOING. I SEE IT EACH AND EVERY
5 DAY. AND THEY ARE EQUALLY AS FRUSTRATED WITH THE FACT THEY
6 WANT TO DO MORE. THEY WANT TO FIX WHAT'S BROKEN. AND THIS IS
7 OUR OPPORTUNITY. WE'VE GOT THE HOME TEAM, THE MET TEAMS, THE
8 DMH INTERIM HOUSING PROGRAM. THESE ARE ALL MEANINGFUL,
9 IMPACTFUL INVESTMENTS IN PROGRAMS, AND THIS MOTION IS DESIGNED
10 TO BUILD ON THEM, NOT TO REPLACE THEM. AND I THINK THAT'S
11 SOMETHING THAT I THINK IS IMPORTANT. THIS IS TO BUILD ON THE
12 SUCCESS OF THESE PROGRAMS, NOT TO REPLACE THEM. I ALSO WANT TO
13 SPEAK DIRECTLY TO THE PEOPLE WHO WORK IN THE BEHAVIORAL HEALTH
14 SYSTEM, THE CLINICIANS, THE CASE MANAGERS, THE OUTREACH
15 WORKERS WHO GO ONTO THE STREETS AND INTO THE SHELTERS EVERY
16 DAY TO MEET PEOPLE IN THEIR MOST CHALLENGING MOMENTS. THIS
17 MOTION IS AN EXPRESSION OF THE BOARD'S SUPPORT FOR THE WORK
18 THAT YOU DO. WE SEE IT AND WE VALUE IT. AND WE ARE COMMITTED
19 TO GIVING YOU THE TOOLS, THE PARTNERS, AND THE RESOURCES TO DO
20 IT BETTER. THAT IS AN IMPORTANT THING FOR THIS BOARD TO DO.
21 I'M PROUD TO BE A CO-AUTHOR ON THIS MOTION AND I HAVE TO SAY
22 I'M GLAD THAT SUPERVISOR HORVATH MENTIONED ALL THOSE PEOPLE
23 SUPPORTING IT BECAUSE WE GOT CALLS FROM CITIES THAT TYPICALLY
24 ARE FRUSTRATED DON'T FEEL HEARD SAYING THANK YOU, THANK YOU
25 AND THE ONE QUESTION I HAVE WHICH CAME FROM ONE OF THE CITIES



THE BOARD OF
SUPERVISORS

1 ACTUALLY I THINK IN MAY HAVE BEEN IN THE SOUTH BAY WAS THE 12,
2 THEY WERE FRUSTRATED WITH THE FACT THAT A SYSTEM WHERE A
3 SINGLE REFERRAL RESULTS IN A PARTICIPANT BEING ASSIGNED TO
4 MULTIPLE COUNTY DEPARTMENTS, EACH OF WHICH RESTARTS THE TRUST
5 BUILDING PROCESS FROM SCRATCH. IN ONE CITY'S EXPERIENCE, 12
6 PARTICIPANTS WERE REFERRED TO DMH AND THEN ASSIGNED TO 12
7 DIFFERENT DEPARTMENTS REQUIRING THE CITY TO NAVIGATE MULTIPLE
8 POINTS OF CONTACT TO FOLLOW UP ON A SINGLE COHORT. FOR SOMEONE
9 WITH SERIOUS BEHAVIORAL HEALTH CHALLENGES, EVEN WITHOUT IT, I
10 MEAN, IT'S COMPLICATED. THIS FRAGMENTATION AND THE LAG CAUSES
11 THAT THIS CAUSES IS A DIRECT DRIVER OF SERVICE RESISTANCE AND
12 THAT ALSO DRIVES CITY FRUSTRATIONS. ARE YOU THINKING, DMH AND
13 EVEN SARAH AS WELL, ARE YOU THINKING ON HOW TO REDUCE THE
14 NUMBER OF HANDOFFS OF PARTICIPANT EXPERIENCES WITHIN THE
15 SYSTEM WHEN THEY COME IN CONTACT?

16

17 **DR. LISA WONG:** SUPERVISOR BARGER, THANK YOU FOR YOUR COMMENTS
18 AND FOR THE RECOGNITION OF THE REALLY CHALLENGING WORK THAT
19 THE DEPARTMENT OF MENTAL HEALTH STAFF HAVE DONE. I THINK ONE
20 OF THE THINGS I WANTED TO COMMENT ON, YOU MENTIONED
21 HOSPITALIZATIONS AND WHAT HAPPENS WHEN SOMEBODY HAS MULTIPLES
22 AND COMES OUT AND ENDS UP STILL ON THE STREET. I THINK ONE OF
23 THE THINGS WE'VE SEEN WITH SUCCESSFUL PROGRAMS, WHICH IS WHY I
24 REALLY APPRECIATE YOU TALKING ABOUT BUILDING ON THOSE PROGRAM
25 SUCCESSES THAT WE KNOW WE HAVE. OUR HOME TEAM, WHEN THEY



THE BOARD OF
SUPERVISORS

1 HOSPITALIZED SOMEBODY, IT IS DONE REALLY WITH A THOUGHTFULNESS
2 IN TERMS OF THE CRITERIA FOR HOSPITALIZATION, NOT JUST AS A
3 KNEE-JERK REACTION THAT WE DON'T WANT TO SEE THESE PEOPLE
4 HERE, BUT THEY ACTUALLY MEET CRITERIA FOR DANGER TO SELF,
5 DANGER TO OTHERS, OR GRAVE DISABILITY. BECAUSE WHEN THAT
6 HAPPENS, THE HOSPITAL IS MORE LIKELY TO ACTUALLY KEEP THEM.
7 OTHERWISE, WE HAVE THIS HUGE TURN RATE WHERE SOMEBODY WON'T
8 EVEN LAST 24 HOURS AND THEY'RE RELEASED OR UP TO 72 AND
9 RELEASED, WHICH DOES NOBODY GOOD, MOST OF ALL THE CLIENT. BUT
10 WITH THE HOME TEAM, WITH THEIR HOSPITALIZATIONS, THEY HAVE
11 LESS THAN 10% OF ALL THEIR HOSPITALIZATIONS RESULT IN A
12 DISCHARGE TO HOMELESSNESS. IT IS AN AMAZING STATISTIC. IT IS
13 WHAT THEY'VE BEEN ABLE TO ACCOMPLISH BECAUSE NOT ONLY ARE THEY
14 THOUGHTFUL WHEN THEY HOSPITALIZE SOMEBODY, THEY GO INTO THE
15 HOSPITAL, THEY WORK WITH THE TEAM, THEY MAKE SURE THERE'S A
16 RELATIONSHIP, THEY MAKE SURE THAT THERE'S A PATHWAY OUT. AND I
17 THINK THOSE ARE THE KINDS OF INTERVENTIONS THAT WORK. HOWEVER,
18 WE DON'T ALWAYS KNOW WHEN SOMEBODY'S HOSPITALIZED. THERE ARE A
19 LOT OF PEOPLE WHO GET HOSPITALIZED OUTSIDE OF OUR TEAMS,
20 OUTSIDE OF OUR PROGRAMS. AND JUST, FOR INSTANCE, I KNOW THAT
21 SERVICE AREA 3, WHICH I THINK IS PARTIALLY YOU AND PARTIALLY
22 SUPERVISOR SOLIS, THERE ARE SIX INPATIENT PSYCHIATRIC ADULT
23 HOSPITALS THERE, AND THEY HAVE A TOTAL OF 1,400 DISCHARGES A
24 MONTH. AND A LOT OF THAT IS BECAUSE THERE IS THIS QUICK
25 TURNAROUND WHERE THEY'RE ONLY KEPT FOR 24 TO 72 HOURS AND



THE BOARD OF
SUPERVISORS

1 THERE ISN'T THE CHANCE TO COORDINATE CARE AND GET IN THERE AND
2 MAKE SURE SOMEBODY DOESN'T GET DISCHARGED TO HOMELESSNESS. SO
3 I THINK THAT IS SOMETHING WE REALLY NEED TO WORK WITH
4 HOSPITALS ON. WE KNOW WHAT TO DO, WE HAVE THE TEAMS THAT CAN
5 DO IT. DO WE HAVE ENOUGH TEAMS? NO, BUT THIS IS WHAT WE NEED
6 TO BUILD ON. LIKewise, I THINK YOUR LAST EXAMPLE OF SOMEBODY
7 WHO WAS REFERRED TO 12 DIFFERENT DEPARTMENTS TO GET THEIR
8 NEEDS MET. WHAT WE TRY TO DO IN OUR DEPARTMENT, ESPECIALLY
9 BECAUSE IT IS SO DIFFICULT TO ESTABLISH A TRUSTING
10 RELATIONSHIP WITH OUR FOLKS, OUR PEOPLE WITH SERIOUS MENTAL
11 ILLNESS, WE TRY TO BE ABLE TO PROVIDE EVERYTHING IN-HOUSE OR
12 AT LEAST A CONNECTION. THAT'S WHY WE'VE BUILT UP MEDICATION-
13 ASSISTED TREATMENT FOR SUBSTANCE USE DISORDERS. THAT'S WHY WE
14 HAVE HOUSING. WE HAVE ALL THESE THINGS BECAUSE PEOPLE HAVE A
15 COMPLEX ARRAY OF NEEDS, AND THE TYPE OF NEED THEY HAVE CAN
16 CHANGE AT ANY GIVEN TIME. SO WE DON'T WANT THEM TO HAVE TO GO
17 SOMEWHERE ELSE AND HAVE ANOTHER OPPORTUNITY TO GET LOST. SO I
18 THINK THAT'S ONE THING. BUT WHEN THAT DOES HAPPEN, WHEN
19 SOMEBODY IS REALLY, YOU KNOW, POINTED IN 1,000,000 DIFFERENT
20 DIRECTIONS, I THINK ESPECIALLY HAVING THIS RELATIONSHIP WITH
21 HSH BETWEEN THE TWO OF US, WE REALLY HAVE THE OPPORTUNITY TO
22 BRING THINGS TOGETHER AND FOCUS THE SOLUTIONS FOR A PERSON'S
23 NEED IN A VERY COORDINATED MANNER. I THINK THAT IS JUST OF THE
24 UTMOST IMPORTANCE. ONE OF THE THINGS THAT WE HAVE TO KEEP IN
25 MIND, I KNOW THAT OUR TEAMS, THEY ARE FRUSTRATED WHEN THEY SEE



THE BOARD OF
SUPERVISORS

1 SOMEBODY WHO HASN'T BEEN REACHED, WHEN THEY SEE SOMEBODY WHO'S
2 OBVIOUSLY EXPERIENCING A SERIOUS MENTAL ILLNESS ON THE STREET.
3 THE REALITY IS THAT THERE WERE 250,000 PEOPLE WE WORKED WITH
4 LAST YEAR WHO DID NOT END UP ON THE STREET. BUT THOSE ARE NOT
5 THE ONES WHO COME INTO FOCUS. WE STILL HAVE WORK TO DO, BUT WE
6 HAVE A FINITE AMOUNT OF RESOURCES. WE HAVE NOT FINITE, BUT A
7 RESTRICTED NUMBER OF TEAMS, AND CERTAINLY WE HAVE TO BUILD ON
8 THAT. BUT I THINK THAT WE HAVE TO ALSO BE AWARE OF THE SCOPE
9 OF THESE ISSUES AND THE CHALLENGES AHEAD. AND AS I SAID, WE'RE
10 AT 95 AND 94% OCCUPANCY FOR A PERMANENT SUPPORTIVE AND INTERIM
11 HOUSING. SO IF WE'RE GOING TO GET TO EVERYONE, WE HAVE TO HAVE
12 MORE HOUSING.

13

14 **SARAH MAHIN:** I'LL JUST ADD, I THINK THAT THE OPPORTUNITY TO
15 STREAMLINE THINGS IS ONE OF THE MOST EXCITING PARTS FOR ME
16 WITH LAUNCHING HSH AND THE WORK THAT WE'LL BE DOING TOGETHER
17 WITH DMH AND WITH OUR PARTNERS. I THINK THERE'S ABSOLUTELY
18 OPPORTUNITIES TO STREAMLINE IT SO THAT IT'S NOT SO
19 COMPLICATED. THERE'S ALSO OPPORTUNITIES, SOMETHING THAT DR.
20 WONG'S TEAM AND MY TEAM IS WORKING ON RIGHT NOW, FOR EXAMPLE,
21 IS IN OUR PERMANENT SUPPORTIVE HOUSING BUILDINGS. WE PROVIDE
22 INTENSIVE CASE MANAGEMENT SERVICES. THEY'RE PROVIDING THE FSP
23 OR THE HSSP SERVICES, SPECIALTY MENTAL HEALTH SERVICES IN THE
24 SAME BUILDING. SAPC IS PROVIDING THE SUBSTANCE USE SERVICES.
25 AND SO WE'RE TRYING TO DO THINGS LIKE WHERE WE'RE CONTRACTING



THE BOARD OF
SUPERVISORS

1 WITH THE SAME AGENCIES IN THE SAME BUILDING SO IT'S NOT LIKE
2 THREE SEPARATE ORGANIZATIONS THAT REALLY HELP SUPPORT THEM
3 WITH BEING LIKE A MULTIDISCIPLINARY TEAM TOGETHER AND IT'S NOT
4 FEELING LIKE IT'S THIS SILO, THIS SILO, THIS SILO. AND OUR
5 TEAMS ARE ACTUALLY GOING OUT INTO THE BUILDINGS MODELING WHAT
6 THAT KIND OF INTEGRATED CARE CAN LOOK LIKE.

7

8 **SUP. KATHRYN BARGER:** THANK YOU. AND AGAIN, THANK YOU,
9 SUPERVISOR HORVATH. YOU DROVE THIS MOTION AND I THINK THIS
10 MOTION IS GOING TO BE TRULY TRANSFORMATIONAL AS IT RELATES TO
11 HOW WE DELIVER SERVICES TO OUR MOST VULNERABLE POPULATION.
12 THANK YOU.

13

14 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I'LL RECOGNIZE SUPERVISOR
15 MITCHELL.

16

17 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR, AND
18 THANKS TO THE AUTHORS OF THE MOTION. COORDINATION IS CRITICAL,
19 AND I THINK AS WAS RAISED BY A MEMBER OF THE PUBLIC, IT'S
20 LARGELY ADMINISTRATIVE. AND I JUST WANT TO SAY, DR. WONG, I
21 HEARD YOU LOUD AND CLEAR. YOU NEED BEDS. WE CAN COORDINATE,
22 CREATE A SINGLE POINT OF ENTRY, AND IF WE DON'T HAVE PLACES
23 FOR PEOPLE TO GO, WE HAVE NOT SOLVED FOR THE PROBLEM. SO I
24 HEARD YOU AND WHILE THIS MOTION IS REALLY IMPORTANT, IT
25 DOESN'T MAGICALLY EXPAND YOUR CAPACITY. SO I'M CLEAR THAT THIS



THE BOARD OF
SUPERVISORS

1 IS GOING TO SOLVE FOR ONE ELEMENT OF THE PROBLEM, NOT THE
2 WHOLE THING. I THINK THAT'S IMPORTANT. YOU KNOW, WE'VE HEARD
3 FAR TOO MANY EXAMPLES FROM OUR COLLEAGUES AT THE STATE WHO
4 SAY, THIS IS THE, THIS IS GOING TO SOLVE HOMELESSNESS, AND IT
5 DOESN'T. IT'S ONE ELEMENT OF IT. SO I JUST THINK IT'S CLEAR
6 THAT WE TOO ARE HONEST WITH OURSELVES THAT THIS IS ONE ELEMENT
7 OF IT. I JUST WANT TO START TO THE AUTHOR, THE CO-AUTHOR. IN
8 OUR PREVIOUS PRESENTATION, WE HEARD ABOUT METRICS. I ELEVATED
9 AT THAT POINT. WE DIDN'T HAVE THE OPPORTUNITY TO KIND OF HAVE
10 BASELINE. IF THE GOAL OF THIS MOTION IS TRUE COORDINATION,
11 THEN FROM MY PERSPECTIVE, BOTH DEPARTMENTS SHOULD BE
12 REFERENCED IN THE MOTION WITH REGARD TO THE ESTABLISHMENT OF
13 METRICS SO WE KNOW HOW FAR WE'VE GONE AND IF WE'VE
14 ACCOMPLISHED REALLY OUR GOAL. SO I WOULD LIKE TO PROPOSE AN
15 AMENDMENT THAT STRIKES THE LANGUAGE THAT SAYS DIRECTIVE 16
16 THAT ASKS THAT DMH ALONE TO QUOTE EXPLORE AND DEFINE METRICS
17 AND I'D LIKE TO PROPOSE AN AMENDMENT THAT STRIKES THAT
18 LANGUAGE AND REPLACES IT WITH A JOINT DIRECTIVE TO BOTH
19 DEPARTMENTS, DMH AND HSH, TO DEVELOP SHARED METRICS. AND SO
20 THE AMENDMENT WOULD READ AS FOLLOWS, WE FURTHER MOVE THAT THE
21 BOARD OF SUPERVISORS DIRECT THE DIRECTORS OF DMH AND SH, HSH,
22 WHY IS THAT SO HARD TO SAY? HSH TO JOINTLY EXPLORE AND DEFINE
23 METRICS THAT CAN BE USED BY BOTH DEPARTMENTS TO TRACK THE
24 PROGRESS AND OUTCOMES OF THIS MOTION. THOSE METRICS SHALL
25 INCLUDE AT A MINIMUM, A, A METRIC TRACKING THE NUMBER OF



THE BOARD OF
SUPERVISORS

1 CLIENTS WITH SEVERE MENTAL ILLNESS WHO LACK HOUSING AND WHO
2 ARE REFERRED TO FSPS BY REFERRAL SOURCE, AND B, TO THE EXTENT
3 DATA IS AVAILABLE, A METRIC TRACKING WHETHER ANY INCREASE IN
4 REFERRALS OF UNHOUSED INDIVIDUALS WITH SERIOUS MENTAL ILLNESS
5 IMPACTS FSPS SERVICE AVAILABILITY FOR OTHER POPULATIONS SERVED
6 BY DMH, INCLUDING BUT NOT LIMITED TO CHILDREN, YOUTH,
7 FAMILIES, AND JUSTICE-INVOLVED INDIVIDUALS. I'M HOPING THAT
8 THE OFFICE OF THE MOTION ARE RECEPTIVE.

9

10 **SUP. LINDSEY P. HORVATH:** I JUST HAVE A COUPLE QUESTIONS ABOUT
11 IT.

12

13 **SUP. HOLLY J. MITCHELL:** OKAY, GO AHEAD.

14

15 **SUP. LINDSEY P. HORVATH:** THE ORIGINAL LANGUAGE DOESN'T ONLY
16 SAY DMH, BUT I HEAR THAT I'M IN COMPLETE AGREEMENT THAT BOTH
17 SHOULD BE DOING THAT. SO I'M TRYING TO UNDERSTAND WHAT IS THE
18 GOAL, SINCE WE'RE BEING OUTCOME-ORIENTED, WHAT IS THE GOAL
19 YOU'RE LOOKING TO ACHIEVE BY TRACKING THIS INFORMATION ACROSS
20 BOTH DEPARTMENTS?

21

22 **SUP. HOLLY J. MITCHELL:** THE GOAL IS TO HAVE METRICS THAT BOTH
23 DEPARTMENTS SHARE THAT WE'RE TRACKING THAT ACTUAL PROGRESS IS
24 BEING MADE. THE WAY I READ THE ORIGINAL LANGUAGE, IT ONLY
25 REFERENCED DMH. AND SO I WANTED TO MAKE SURE THAT BOTH



THE BOARD OF
SUPERVISORS

1 DEPARTMENTS WERE BEING ASKED TO DEVELOP SHARED METRICS.

2

3 **SUP. LINDSEY P. HORVATH:** YEAH, WHAT YOU'RE STRIKING SAYS
4 EXPLORE AND DEFINE METRICS THAT CAN BE USED TO TRACK THE
5 PROGRESS AND OUTCOMES OF THIS MOTION. SO THAT'S, IT'S NOT
6 EXCLUSIVE TO DMH.

7

8 **SUP. HOLLY J. MITCHELL:** OKAY, THAT WAS MY, THE WAY WE
9 INTERPRETED IT, THAT WAS DMH EXCLUSIVE.

10

11 **SUP. LINDSEY P. HORVATH:** IT'S NOT, BUT SO THAT'S WHY I WANT
12 TO, BUT YOUR MOTION IS MORE SPECIFIC THAN JUST ADDING HSH. SO
13 WHY SPECIFICALLY, WHAT ARE YOU LOOKING TO GET FROM THIS DATA?

14

15 **SUP. HOLLY J. MITCHELL:** TO MINIMALLY INCLUDE THIS TRACKING.
16 NOW THE MOTION SAYS THAT YOU WANT THEM TO EXPLORE JOINT
17 METRICS, AND I HOPE THEY WILL IN DEVELOPMENT AND COME BACK TO
18 US. I WANTED THEM TO MINIMALLY INCLUDE THE TRACKING OF THE
19 NUMBER OF CLIENTS WHO LACK HOUSING AND ARE REFERRED TO FSPS BY
20 REFERRAL SOURCE. SO WE AGAIN HAVE BASELINE, WHICH WE DIDN'T
21 HAVE THE OPPORTUNITY TO HAVE WITH HSH. SO I WANT TO MAKE SURE
22 THAT WE HAVE A BASELINE THAT WE KNOW HOW MANY ARE BEING
23 REFERRED. AND AGAIN, TO THE EXTENT THAT DATA IS AVAILABLE TO
24 TRACK WHETHER ANY INCREASE IN REFERRALS ARE UNHOUSED
25 INDIVIDUALS WITH SERIOUS MENTAL ILLNESS, SERVICE AVAILABILITY



THE BOARD OF
SUPERVISORS

1 TO OTHER POPULATIONS. AGAIN, THAT GOES BACK TO MY NEXT POINT
2 I'M GOING TO MAKE, THAT WHILE TRACKING PEOPLE WITH SERIOUS
3 MENTAL ILLNESS WHO ARE UNHOUSED IS IMPORTANT. I AM CONCERNED
4 DR. WONG BASED ON YOUR DEPARTMENT'S CAPACITY TO DO ALL THAT WE
5 ASK YOU TO DO ALL THE TIME. TODAY WE'RE TALKING ABOUT TODAY'S
6 MOTION. LAST BOARD MEETING WE TALKED ABOUT THOSE SUFFERING
7 WITH MENTAL ILLNESS WHO ARE IN OUR JAILS. AND IF WE'RE EVER
8 GOING TO CLOSE MEN'S CENTRAL JAIL, HOW ARE WE GOING TO GET
9 PEOPLE OUT? SO THE OTHER PIECE IS REALLY WANTING TO KNOW THE
10 IMPACT ON DMH'S ABILITY TO CONTINUE TO PROVIDE SERVICES TO
11 THESE OTHER POPULATIONS.

12

13 **SUP. LINDSEY P. HORVATH:** I ASK BECAUSE TO YOUR VERY POINT, OF
14 THE TWO DEPARTMENTS, THE ONLY ONE THAT CURRENTLY HAS FSP
15 CAPACITY IS DMH. SO THAT WILL PLACE MORE OF A BURDEN ON THEM
16 TO DELIVER THAT INFORMATION.

17

18 **SUP. HOLLY J. MITCHELL:** THAT'S FINE.

19

20 **SUP. LINDSEY P. HORVATH:** SO AS LONG AS YOU'RE CLEAR THAT THAT
21 ACTUALLY DOES PLACE MORE ON THEM, HAPPY TO SHARE THE
22 RESPONSIBILITY ACROSS BOTH DEPARTMENTS.

23

24 **SUP. HOLLY J. MITCHELL:** THAT'S FINE IF THEY'RE THE ONLY ONES
25 THAT HAVE THE FSP RESPONSIBILITY. AGAIN, THESE WERE JUST TWO



THE BOARD OF
SUPERVISORS

1 EXAMPLES THAT WE WANTED TO MAKE SURE WERE INCLUDED I'M NOT
2 EXPECTING THAT THESE ARE THE ONLY METRICS THEY TRACK THE
3 MOTION SAYS FOR THEM TO DEVELOP THE METRICS I WANTED TO MAKE
4 SURE THESE WERE INCLUDED.

5

6 **SUP. LINDSEY P. HORVATH:** YEAH AND TO BE CLEAR IT'S NOT THE
7 ONLY FSP RESPONSIBILITY IT'S JUST RIGHT NOW DMH IS THE ONLY OF
8 THE TWO DEPARTMENTS THAT HAS FSP CAPACITY.

9

10 **SUP. HOLLY J. MITCHELL:** I GOT IT.

11

12 **SUP. LINDSEY P. HORVATH:** YEAH, SO WITH THAT I'M GOOD.

13

14 **SUP. HOLLY J. MITCHELL:** PERFECT, PERFECT. AND THEN, SO THANK
15 YOU. SO IT'S A FRIENDLY AMENDMENT. AND TO GO BACK TO THE POINT
16 I BEGAN TO JUST MAKE DR. WONG. YOU KNOW, AGAIN, THE UNHOUSED
17 POPULATION WITH SERIOUS MENTAL ILLNESS IS AN EXTREMELY
18 CHALLENGING POPULATION TO SERVE. TO GO BACK TO SUPERVISOR
19 BARGER'S POINT, PARTICULARLY WHEN THEY HAVE THE LEGAL RIGHT TO
20 REFUSE SERVICE. THAT MAKES IT ALL THE MORE CHALLENGING. I
21 DON'T KNOW ABOUT THE REST OF YOU ALL, BUT I HEAR FROM
22 CONSTITUENTS WHO SAY, JUST MAKE THEM, AND WE CANNOT. THEY ARE
23 STILL PROTECTED UNDER THE LAW. AND SO, HOW WILL DMH ENSURE
24 SERVICE CONTINUITY AND CAPACITY FOR THE OTHER POPULATIONS,
25 INCLUDING CHILDREN, YOUTH FAMILIES, TRANSITION AGE YOUTH, WE



THE BOARD OF
SUPERVISORS

1 HEARD A CALLER REFERENCE TAY YOUTH EARLIER, AND THOSE JUSTICE
2 INVOLVED INDIVIDUALS WHO AS WE TALK ABOUT WHAT HAPPENS TO
3 PEOPLE, SOME OF THEM END UP IN JAIL BECAUSE THAT'S WHERE THEY
4 END UP BECAUSE OF A LACK OF SOME A LACK OF MORE APPROPRIATE
5 PLACEMENTS. SO HOW ARE YOU GOING TO BALANCE THAT WITH REALLY
6 KIND OF THE ADDITIONAL EXPECTATIONS OF YOUR DEPARTMENT
7 OUTLINED IN THIS MOTION?

8

9 **DR. LISA WONG:** SUPERVISOR MITCHELL, THANK YOU FOR YOUR
10 QUESTIONS AND YOUR PERSPECTIVES ON THIS. I ALWAYS APPRECIATE
11 HOW THOUGHTFUL AND WHOLE PICTURE YOU ARE AND I THINK THAT IS
12 OUR BASIC CHALLENGE IS HOW DO WE DO ALL THE THINGS, RIGHT? HOW
13 DO WE SERVE THOSE 250,000 UNIQUE PEOPLE AND STILL HAVE A REAL
14 DEDICATED LASER FOCUS ON THE 14,000 WHO ARE EXPERIENCING
15 HOMELESSNESS? I THINK, AND ESPECIALLY LOOKING IN YOUR
16 DISTRICT, YOU CAN SEE HOW IMPORTANT IT IS TO DO ALL THE THINGS
17 BECAUSE AT ANY GIVEN TIME, THOSE 250,000 UNIQUE CLIENTS WE
18 SERVE CAN FALL INTO HOMELESSNESS. IF THEY DON'T HAVE THE
19 OUTPATIENT CARE THEY NEED, IF THEY DON'T HAVE THE JAIL
20 SERVICES THEY NEED, IF THEY DON'T HAVE A LOT OF THESE THINGS,
21 AT ANY GIVEN POINT SOMEBODY CAN FALL INTO HOMELESSNESS, AND
22 ESPECIALLY SO FOR OUR POPULATION. AND WHEN YOU LOOK AT THE
23 JAILS, FOR INSTANCE, RIGHT NOW WE HAVE MORE OF OUR FOLKS IN
24 THE JAILS THAN EVER. WE, OUR JAIL EVALUATION TEAM, THE NUMBER
25 OF EVALUATIONS THEY HAD TO DO THIS PAST YEAR HAS INCREASED BY



THE BOARD OF
SUPERVISORS

1 661% IN ONE YEAR. SIX HUNDRED AND SIXTY ONE PERCENT INCREASE
2 IN ONE YEAR OF JAIL EVALUATIONS THAT WE'VE HAD TO DO. SO YOU
3 KNOW THAT IS THE QUESTION ABOUT HOW WE BALANCE BECAUSE IT'S
4 NOT AS SUPERVISOR BARGER MENTIONED IT'S NOT A THIS OR THAT
5 IT'S A THIS AND THAT AND I THINK WHAT WE HAVE TO DO IS TREAT
6 IT AS A THIS AND THAT. WE HAVE TO BUILD THESE SYSTEMS
7 SIMULTANEOUSLY. WE CANNOT TAKE OUR EYE OFF OF HOMELESSNESS. IF
8 WE DO, WE WILL LOSE WHAT LITTLE GROUND WE HAVE GAINED. AND WE
9 KNOW THAT MORE CAN BE DONE. WE SEE WHAT HAPPENED WHEN IN A
10 FOCUSED WAY, WE HAD THE HOLLYWOOD 2.0 PROJECT. AND YOU SEE IN
11 HOLLYWOOD LAST YEAR, THEY HAD A 49% DECREASE IN STREET
12 HOMELESSNESS. IT CAN BE DONE. BUT AT THE SAME TIME, WE CANNOT
13 LET GO OF OUR CORE OUTPATIENT SERVICES. THOSE SERVICES THAT
14 PEOPLE WITH SERIOUS MENTAL ILLNESS, THEIR FAMILY MEMBERS,
15 THEIR NEIGHBORS, LOVED ONES, THEY DEPEND ON THIS BECAUSE
16 WITHOUT THOSE SERVICES, THEIR HOUSING WOULD BE JEOPARDIZED.
17 AND THAT GOES FOR CRISIS MOBILE RESPONSE, FOR, YOU KNOW,
18 VETERAN SERVICES, FOR JAIL, ALL THE POPULATIONS THAT WE SERVE,
19 WE CANNOT TAKE OUR EYE OFF ANY OF THOSE BALLS. I THINK THE ONE
20 THING IN OUR FAVOR IS THAT WE HAVE AN ARMY OF TRUE BELIEVERS
21 IN THE DEPARTMENT OF MENTAL HEALTH. WE HAVE GOTTEN PRETTY
22 ADEPT AT MAKING THE MOST OF WHATEVER RESOURCES WE HAVE. BUT I
23 THINK TO FURTHER SQUEEZE, YOU KNOW, BLOOD FROM THIS TURNIP, WE
24 HAVE TO CAPITALIZE ON OUR PARTNERSHIPS. SO WORKING WITH HSH,
25 BUT WORKING WITH OTHER DEPARTMENTS AS WELL, HAS BECOME VITALLY



THE BOARD OF
SUPERVISORS

1 IMPORTANT. FOR INSTANCE, I KNOW YOU HAVE BEEN A BIG SUPPORTER
2 OF OUR PRESENCE IN THE LIBRARIES. YOU KNOW, FROM THE
3 LIBRARIES, WE HAVE HOUSED 199 PEOPLE DIRECTLY FROM THE
4 LIBRARIES, PEOPLE WITH SERIOUS MENTAL ILLNESS. THERE IS A LOT
5 OF WORK TO GO AROUND EVERYWHERE. NOW, THE GOOD THING IS MOST
6 OF THE TIME WE DON'T REALLY HAVE TO DECIDE BETWEEN DO WE SERVE
7 SOMEBODY WHO'S UNHOUSED OR DO WE SERVE SOMEBODY WHO'S DULY
8 DIAGNOSED OR DO WE SERVE SOMEBODY WHO'S YOU KNOW FORENSICALLY
9 INVOLVED BECAUSE OUR FOLKS FOR BETTER OR WORSE CROSS ALL THOSE
10 LINES.

11

12 **SUP. HOLLY J. MITCHELL:** I APPRECIATE HEARING THAT BECAUSE
13 AGAIN, LIKE I SAID TODAY WE'RE TALKING ABOUT IN THE CONTEXT OF
14 THE UNHOUSED. A BOARD MEETING AGO WE WERE TALKING ABOUT IN THE
15 CONTEXT OF HOW DO WE CLOSE MEN'S CENTRAL JAIL. I'M SURE THAT
16 WILL COME UP AT A FUTURE BOARD MEETING AGAIN. AND I HEARD YOU
17 LOUD AND CLEAR THAT YOU NEED HOUSING UNITS. AND SO THAT'S GOT
18 TO BE AN INTEGRAL PART OF HOW WE SOLVE FOR IT. STREAMLINING,
19 SINGLE POINT OF ENTRY, COLLABORATION SOLUTIONS ARE
20 ADMINISTRATIVE AND IMPORTANT, AND PEOPLE NEED A PLACE TO LIVE
21 IN ORDER TO RECEIVE ALL THOSE SERVICES.

22

23 **DR. LISA WONG:** I THINK ONE EXAMPLE OF HOW IMPORTANT THAT IS I
24 WORKED WITH A FAMILY I MET ON THE SAN GABRIEL RIVERBED. IT
25 TOOK ME OVER A YEAR OF ENGAGEMENT TO CONVINCING ALL THREE OF



THE BOARD OF
SUPERVISORS

1 THEM TO BE IN TREATMENT FOR SUBSTANCE USE, MENTAL HEALTH, AND
2 PHYSICAL HEALTH. ONCE WE GOT THEM HOUSED, WITHIN ONE MONTH,
3 ALL THREE HAD A JOB. THEY HAD A CAR AND A DOG. AND THEY ARE
4 STILL LIVING IN THEIR APARTMENT NOW THREE YEARS LATER. THEY
5 HAD BEEN HOMELESS FOR ALMOST FOUR YEARS. IT TOOK OVER A YEAR
6 TO ENGAGE, BUT WITHIN ONE MONTH OF ACTUALLY GETTING IN
7 SOMEWHERE, THEY GOT THEIR LIVES TOGETHER.

8

9 **SUP. HOLLY J. MITCHELL:** THAT'S A GREAT STORY I'M SORRY THAT
10 THE RESIDENTS THAT WERE HERE EARLIER DIDN'T HEAR THAT SPECIFIC
11 STORY BECAUSE I THINK THAT'S NOT UNIQUE THAT IS PROBABLY MORE
12 CUSTOMARY THAN THE GENERAL PUBLIC ASSUMES, THAT WITH
13 ENGAGEMENT, WITH SUPPORT, PEOPLE CAN TURN THE CORNER. SO I
14 WOULD JUST INCLUDE, ENCOURAGE YOU BOTH, THANK YOU FOR
15 ACCEPTING THE AMENDMENT THAT YOU FOCUS ON CLEAR, FINITE,
16 SHARED METRICS THAT WILL ACTUALLY DEMONSTRATE IMPROVEMENT. SO
17 THE PUBLIC CAN SEE IT, THE PUBLIC CAN FEEL IT. I MEAN, WE KNOW
18 THAT YOU KNOW, CREATING THIS COLLABORATIVE EFFORT IS
19 IMPORTANT. I WAS GOING TO MAKE ONE FINAL POINT, AND IT ESCAPES
20 ME. THANK YOU, MADAM CHAIR.

21

22 **SUP. HILDA SOLIS, CHAIR:** ALL RIGHT, WE'VE HAD A GOOD
23 DISCUSSION HERE, AND I'M NOT GOING TO ASK ANY QUESTIONS. I
24 JUST WANT TO SAY THAT WE HAVE A WAYS TO GO AND I KNOW THAT WE
25 HAVE TO LIFT UP AGAIN THE DISCUSSION THAT WE TAKE BACK TO DC



THE BOARD OF
SUPERVISORS

1 EVERY YEAR AND THAT IS ABOUT THE IMD WAIVER AND WE'RE TRYING
2 TO BUILD OUT RIGHT NOW ON OUR GENERAL HOSPITAL CAMPUS MORE
3 BEDS AND IT'S SO COSTLY AND IT IS ALSO SO TIME CONSUMING TO
4 GATHER UP THE DIFFERENT PROVIDERS FOR THOSE 16 BEDS. AND IT'S
5 KIND OF LIKE WE'RE SHOOTING OURSELVES IN THE FOOT HERE, BUT WE
6 NEED THE FEDS AND OTHER PEOPLE IN THE STATE TO HELP US WITH
7 THIS. SO I KNOW THE CEO AND LAIR WILL BE WORKING ON THAT. BUT
8 THANK YOU BOTH AND THANK YOU TO OUR AUTHOR AND CO-AUTHOR FOR
9 BRINGING THIS FORWARD. IT WAS A VERY, REALLY IMPORTANT
10 DISCUSSION. AND I APPRECIATE THE AMENDMENT THAT WAS OFFERED AS
11 WELL. SO WITH THAT, SEEING NO OTHER QUESTIONS FROM THE BOARD,
12 LET'S GO TO PUBLIC COMMENT. I THINK WE HAVE SOME SPEAKERS, I
13 BELIEVE, THAT ARE REPRESENTING CITY COUNCIL OFFICES, SO WE'LL
14 CALL THEM UP.

15

16 **EXECUTIVE OFFICER:** YES, DAVID GUIRON AND KEITH BANKS, PLEASE
17 COME FORWARD AND STAFF WILL ASSIST YOU. ALSO, BRITTANY
18 WISEMAN, ALISON BEAN, ZEKE SANDOVAL, AND CLAUDIA JEREZ. PLEASE
19 COME FORWARD AND STAFF WILL ASSIST YOU.

20

21 **DAVID GIRON:** GOOD MORNING, DAVID GIRON ON BEHALF OF
22 COUNCILMEMBER BOB BLUMENFIELD. TO THE HONORABLE BOARD OF
23 SUPERVISORS, I WRITE IN STRONG SUPPORT OF SUPERVISOR HORVATH
24 AND BARGER'S MOTION, REFORMING AND INTEGRATING MENTAL HEALTH
25 CARE WITHIN THE COUNTY'S HOMELESS SERVICES SYSTEM, ITEM 18 ON



THE BOARD OF
SUPERVISORS

1 TODAY'S AGENDA. AS THE COUNCIL MEMBER OF THE THIRD DISTRICT
2 AND THE CITY OF LOS ANGELES, I AM CONFRONTED EVERY DAY BY THE
3 HEARTBREAKING REALITY OF OUR FRAGMENTED SYSTEM, WITNESSING THE
4 PROFOUND TOLL THAT UNTREATED MENTAL ILLNESS TAKES ON PEOPLE
5 EXPERIENCING HOMELESSNESS ON OUR STREETS AND IN OUR INTERIM
6 HOUSING SITES. FOR YEARS, I HAVE BEEN PUBLICLY AND PRIVATELY
7 COMPLAINING ABOUT AND RAISING ISSUES ABOUT THE DEFICIENCIES OF
8 THE COUNTY SERVICE DELIVERY MODEL. THE SYSTEM DOESN'T WORK
9 WELL BECAUSE IT RELIES PRIMARILY ON TREATING SICK PEOPLE WHO
10 ARE ABLE OR WILLING TO COME TO SERVICE PROVIDERS WHEN THE MOST
11 ACUTE NEED IS ON THE STREET WHERE PEOPLE ARE DESPERATE FOR
12 HELP BUT MAY NOT BE ABLE TO OR WILLING TO COME TO THE SERVICE
13 PROVIDER. THANK YOU SO VERY MUCH.

14

15 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

16

17 **KEITH BANKS:** GOOD AFTERNOON. MY NAME IS KEITH BANKS HERE ON
18 BEHALF OF LA CITY COUNCIL MEMBER, BOB BLOOMINGFIELD, AN
19 EXAMPLE OF SEVERE MENTAL ILLNESS PREVENTING SOMEONE FROM BEING
20 HOUSED. THERE'S A GENTLEMAN THAT I'M CURRENTLY WORKING WITH
21 WHO, HE'S MUTE, HE CAN'T TALK, HE SLEEPS IN HIS BIOLOGICAL
22 MATTER AND WE CONTACTED DMH FOR ASSISTANCE. THE QUESTION WAS
23 IS HE A THREAT TO HIMSELF OR OTHERS? NO. THEY CAME OUT, THEY
24 DID AN ASSESSMENT AND THEN HE LEFT HIM THERE BECAUSE HE DIDN'T
25 PRESENT AS A DANGER. MY ONLY OTHER OPTION IS TO WORK



THE BOARD OF
SUPERVISORS

1 UNFORTUNATELY WITH LAW ENFORCEMENT TO PUT HIM ON A 5150 HOLD
2 WHICH MEANS HE'LL BE RELEASED IN THREE DAYS AND HE'LL GO BACK
3 TO THE SAME SPOT THAT HE'S IN. SO I JUST WANT TO THANK YOU,
4 SUPERVISOR HORVATH AND BARGER FOR THE MOTION THAT YOU'RE
5 PUTTING FORTH. IT'S DESPERATELY NEEDED TO HELP FOLKS WHO ARE
6 EXPERIENCING HOMELESSNESS THAT HAVE A MENTAL ILLNESS BUT ARE
7 UNABLE TO RECOGNIZE AND PARTICIPATE IN THEIR OWN ASSISTANCE.
8 THANK YOU.

9

10 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

11

12 **BRITTANY WEISSMAN:** GOOD AFTERNOON. BRITTANY WEISSMAN,
13 HOLLYWOOD FORWARD. THANK YOU FOR HIGHLIGHTING THE NEED FOR THE
14 COUNTY HEALTH DEPARTMENTS TO ENGAGE THIS POPULATION MORE
15 STRONGLY. A COLLECTION OF THOUGHTS. AMAZING PROGRESS
16 IMPLEMENTING HSH. I MEAN, AS SOMEONE WHO SAT BESIDE THE
17 COUNTY, MY JAW WAS DROPPING ON THE PROGRESS, BUT IT STILL
18 SEEMS A BIT PREMATURE TO LOAD UP HSH WITH BECOMING AN FSP
19 PROVIDER DURING THIS EARLY STAGE. IN MY VIEW, DMH SHOULD
20 REQUIRE TO EXCEL AT BECOMING THE PREMIER FSP PROVIDER AND
21 DOING ALL OF THAT WORK. I SAY THIS BECAUSE THE BEHAVIORAL
22 HEALTH SYSTEM IS COMPLEX AND BROAD, AND IT REQUIRES
23 PARTICIPATION FROM ALL OF THE PARTS, INCLUDING ALL OF THE
24 COUNTY DEPARTMENTS, INCLUDING HEALTH AND THE MANAGED CARE
25 PLANS AND THE COMMUNITY-BASED PROVIDERS DOING THIS WORK WITH



THE BOARD OF
SUPERVISORS

1 THIS POPULATION EVERY SINGLE DAY WHO ARE NOT CURRENTLY IN
2 NETWORK. NO PART OF THIS SYSTEM CAN FUNCTION AND SOLVE IT
3 ALONE, AND PERHAPS IT'S WISE TO LEAN ON EACH DEPARTMENT TO ITS
4 EXPERTISE RATHER THAN CREATING AND RESHUFFLING.

5

6 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER.

7

8 **ZEKE SANDOVAL:** GOOD AFTERNOON, SUPERVISORS. ZEKE SANDOVAL WITH
9 PATH. WE'RE GRATEFUL TO SUPERVISORS HORVATH AND BARGER FOR
10 BRINGING THIS AMBITIOUS AND IMPORTANT MOTION. LIVING OUTSIDE
11 IS UTTERLY TRAUMATIZING. THINK OF A DAY LIKE TODAY WITH THE
12 SUN BEATING DOWN ON YOU AS YOU SEARCH FOR A PLACE TO STAY
13 COOL, SAFE, AND STEADY. TO ULTIMATELY END OUR HOMELESSNESS
14 CRISIS, WE OF COURSE NEED MORE HOUSING, BUT WE CANNOT NEGLECT
15 MENTAL HEALTH TREATMENT AS A CORE COMPONENT OF HOMELESS
16 SERVICES. SO WITH THE ONGOING EFFORT TO STREAMLINE AND
17 CENTRALIZE HOMELESS SERVICES AT THE COUNTY, THIS MOTION TO
18 BETTER INTEGRATE MENTAL HEALTH CARE TOO IS VERY WELL TIMED. WE
19 HAVE A LONG WAY TO GO BEFORE ANY OF US CAN CONFIDENTLY SAY
20 THAT EVERYONE CAN RECEIVE THE MENTAL HEALTH TREATMENT THEY
21 NEED. SO WE ENCOURAGE THE BOARD TO THINK EXPANSIVELY. FOR
22 INSTANCE, ALLOWING HOMELESS SERVICE PROVIDERS TO APPLY TO
23 ADMINISTER FULL SERVICE PARTNERSHIPS WOULD BETTER EMBED MENTAL
24 HEALTH CARE INTO OUR EXISTING SERVICE STRUCTURE INSTEAD OF
25 WAITING ON REFERRALS TO THE DEDICATED BUT STRETCHED THIN POOL



THE BOARD OF
SUPERVISORS

1 OF MENTAL HEALTH WORKERS CURRENTLY EMPLOYED OR CONTRACTED BY
2 THE COUNTY. AS ALWAYS, PATH IS EAGER TO BE PART OF THE
3 SOLUTION. THANK YOU VERY MUCH.

4

5 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

6

7 **ALLEY BEAN:** OH HI, MY NAME IS ALLIE BEAN AGAIN, I'M FROM
8 VENICE. I REALLY APPRECIATE THIS CONVERSATION. I HOPE IT GOES
9 LIKE LOUD, LOUD, LOUD, LOUD, AND ON AND ON AND ON AND ON. WE
10 HAVE TO KEEP SCREAMING. I'M WONDERING, WHY CAN'T WE GO TO THE
11 STATE AND MAKE THAT 30% HOUSING SPECIFIED TO BE SERVICE BEDS?
12 THAT'S INSANE. THAT WE NEED IT DESPERATELY. THAT HOUSING HAS
13 TO GO TO THE DEPARTMENT OF MENTAL HEALTH. I GUESS I DIDN'T
14 KNOW THAT. I READ PROP 2, BUT IT'S LIKE, I MEAN PROP 1.
15 ANYWAY, THINGS LIKE THAT. HOLLYWOOD 2.0, WHY CAN'T WE TRY TO,
16 I KNOW IT'S EXPENSIVE, BUT LET'S GET THE PRIVATE SECTOR
17 INVOLVED IN FUNDING IT IN DIFFERENT AREAS BECAUSE YOU'RE
18 SAYING IT'S A SUCCESS STORY AND IT CLEARLY IS A SUCCESS STORY.
19 WE HAVE 42% DEPLETION AND HOMELESSNESS IN HOLLYWOOD. SO I
20 JUST, SUPERVISOR HORVATH KEPT USING THE WORD INNOVATION,
21 INNOVATION. WE NEED MORE INNOVATION LIKE CAMPUSES FOR THE
22 MENTAL, YOU KNOW, WONDERFUL HUMANISTIC CAMPUSES.

23

24 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

25



THE BOARD OF
SUPERVISORS

1 **CLAUDIA JEREZ:** CLAUDIA JEREZ, DPSS, DWC. I THINK ABOUT THE
2 SONG FROM PHIL COLLINS, IT'S ANOTHER DAY IN PARADISE. I THINK
3 IT'S REALLY AWESOME THAT YOU'RE AS A BOARD AND WE AS THE
4 PUBLIC HERE ARE DISCUSSING A MENTAL HEALTH ILLNESS AND, YOU
5 KNOW, A CAPACITY TO HELP THESE INDIVIDUALS THAT ARE MENTALLY
6 CHALLENGED. I THINK IT'S A VERY, VERY TOUGH JOB FOR MS. WONG
7 TO CONTAIN 250,000 INDIVIDUALS, AND THEN THE 14,000 THAT LACK
8 SERVICES. I THINK THAT AS ME AS A CASE MANAGER WITH
9 HOMELESSNESS, I TELL YOU, I THINK IDENTIFYING AN IMMEDIATE
10 FAMILY NETWORKS RESOURCE TO PARTNER WITH THE DMAGE AND HSH TO
11 DO THEIR WORK AND COORDINATE WITH A HOLISTIC APPROACH OF CARE
12 TO DETERMINE --

13

14 **EXECUTIVE OFFICER:** WE WILL NOW GO TO REMOTE SPEAKERS. ANI
15 BOYADJIAN, YOUR LINE IS OPEN. PLEASE BEGIN.

16

17 **ANI BOYADIJIAN:** WITH CENTRAL CITY ASSOCIATION HERE IN STRONG
18 SUPPORT OF ITEM 18. FIRST WE THANK SUPERVISOR HORVATH AND
19 BARGER FOR INTRODUCING THIS MOTION AND THEIR LEADERSHIP IN
20 ADVOCATING FOR A MORE INTEGRATED APPROACH TO THE HOMELESSNESS
21 AND MENTAL HEALTH CRISES WE SEE ACROSS THE COUNTY. CCA'S
22 HISTORY AND ADVOCACY IS ROOTED IN DOWNTOWN LOS ANGELES. SO WE
23 ACUTELY UNDERSTAND THE SYSTEMIC CHALLENGES IN ADDRESSING
24 HOMELESSNESS AND ITS IMPACT ON AN ECONOMY. DOWNTOWN HAS THE
25 HIGHEST CONCENTRATION OF PEOPLE EXPERIENCING HOMELESSNESS IN



THE BOARD OF
SUPERVISORS

1 THE COUNTY, OUR BUSINESSES, RESIDENTS, AND VISITORS WILL
2 DIRECTLY BENEFIT FROM THE CHANGES BEING PROPOSED TODAY. FROM A
3 DEDICATED LEADERSHIP POSITION AT DMH FOCUSED ON HOMELESSNESS
4 TO EXPANDING THE INTERIM HOUSING OUTREACH PROGRAM, THESE ARE
5 STEPS IN THE RIGHT DIRECTION TO IMPROVE OUTCOMES. WITH THE
6 COUNTY'S RECENT LAUNCH OF THE DEPARTMENT OF HOMELESS SERVICES
7 AND HOUSING, NOW IS THE BEST TIME TO FACILITATE INCREASED
8 COLLABORATION. THE NEED IS HIGH AS BANDWIDTH AND FINANCIAL
9 RESOURCES ARE LIMITED. FOR THESE REASONS, WE URGE YOUR AYE
10 VOTE ON ITEM 18. THANK YOU.

11

12 **EXECUTIVE OFFICER:** THANK YOU. DANNY GONZALEZ, YOUR LINE IS
13 OPEN. PLEASE BEGIN.

14

15 **DANNY GONZALEZ:** GOOD AFTERNOON, SUPERVISORS. MY NAME IS DANNY
16 GONZALEZ, AND ON BEHALF OF THE LOS ANGELES LGBT CENTER, WE
17 WANT TO STATE THAT WE ARE STRONGLY IN SUPPORT OF THIS MOTION
18 TO REFORM AND INTEGRATE MENTAL HEALTH CARE WITHIN THE COUNTY'S
19 HOMELESS SERVICE SYSTEM. LGBTQ+ PEOPLE, ESPECIALLY THOSE
20 EXPERIENCING HOMELESSNESS, FACE SIGNIFICANTLY HIGHER RATES OF
21 SERIOUS MENTAL ILLNESS, TRAUMA, AND BARRIERS TO CARE. TOO
22 OFTEN THEY FALL THROUGH THE CRACKS BETWEEN SYSTEMS THAT ARE
23 NOT COORDINATED, NOT CULTURALLY COMPETENT, OR SIMPLY
24 INACCESSIBLE. THIS MOTION IS CRITICAL BECAUSE IT MOVES THE
25 COUNTY TOWARDS A WHATEVER-IT-TAKES APPROACH, BRINGING MENTAL



THE BOARD OF
SUPERVISORS

1 HEALTH SERVICES DIRECTLY TO PEOPLE ON THE STREETS, IN INTERIM
2 HOUSING, AND IN PERMANENT HOUSING, WHILE BREAKING DOWN
3 BARRIERS TO ENROLL AND CARE. FOR LGBTQ INDIVIDUALS, THIS KIND
4 OF COORDINATED FIELD-BASED AND PERSON-CENTERED CARE CAN BE
5 LIFESAVING. IT MEANS FASTER ACCESS TO AFFIRMING MENTAL HEALTH
6 SERVICES, FEWER BUREAUCRATIC OBSTACLES, AND BETTER LONG-TERM
7 SERVICE STABILITY. WE WANT TO SAY THANK YOU FOR AUTHORIZING THIS
8 MOTION AND WE HOPE THAT YOU ALL PRIORITIZE THE WELL-BEING OF
9 THE LGBT COMMUNITY AS WELL.

10

11 **EXECUTIVE OFFICER:** THANK YOU. CALLER, YOUR LINE IS OPEN.
12 PLEASE BEGIN.

13

14 **TELEPHONE SPEAKER:** THANK YOU VERY MUCH FOR THE PREVIOUS
15 CONVERSATION. IT COVERED MANY POINTS. WHAT I AM LEFT WITH IS
16 STILL FRUSTRATION. I AM CONCERNED WITH THE COMPLEX SMI HIGH
17 ACUTE THAT ONLY HOUSING IS GOING TO ASSIST. I AM CONCERNED
18 THAT IN THIS APPROACH, WHEN HOUSING BECOMES AVAILABLE, THAT AN
19 SMI, SIMPLY TO GET THEM OFF THE STREET, WILL BE PLACED INTO
20 HOUSING AND WITH A REFERRAL FOR A THERAPY SESSION. I WOULD
21 APPRECIATE THE COUNTY HAVING A DISCUSSION ON WHERE INPATIENT
22 PSYCHIATRIC LONG-TERM FACILITIES PLAY A PART IN THIS CIRCLE OF
23 ENDING HOMELESSNESS. THANK YOU.

24

25 **EXECUTIVE OFFICER:** THANK YOU. MAROLLY VASQUEZ, YOUR LINE IS



THE BOARD OF
SUPERVISORS

1 OPEN. PLEASE BEGIN.

2

3 **MAROLLY VASQUEZ:** GOOD AFTERNOON SUPERVISORS. MY NAME IS
4 MAROLLY VASQUEZ AND I WORK WITH THE SOUTH BAY CITY COUNCILS OF
5 GOVERNMENT SUPPORTING REGIONAL HOMELESSNESS COORDINATION
6 ACROSS SEVERAL SOUTH BAY CITIES AND I'D LIKE TO THANK
7 SUPERVISOR HORVATH AND BARGER FOR BRINGING THIS MOTION
8 FORWARD. MENTAL HEALTH AND HOMELESSNESS ARE DEEPLY CONNECTED
9 AND AS THE MOTION NOTES, OVER A QUARTER OF PEOPLE EXPERIENCING
10 HOMELESSNESS IN L.A. COUNTY ARE LIVING WITH SERIOUS MENTAL
11 ILLNESS. FROM THE PERSPECTIVE OF LOCAL JURISDICTIONS WORKING
12 TOWARD FUNCTIONAL ZERO, ONE OF THE BIGGEST CHALLENGES WE
13 EXPERIENCE IS THE DISCONNECT BETWEEN OUTREACH EFFORTS AND
14 ACCESS TO MENTAL HEALTH SERVICES. OUTREACH TEAMS OFTEN BUILD
15 RAPPORT WITH INDIVIDUALS AND ENCOURAGE THEM TO ACCEPT
16 SERVICES. BUT CONNECTING THEM TO TIMELY FIELD-BASED ENGAGEMENT
17 FROM DMH CAN BE DIFFICULT. WE FREQUENTLY SEE DELAYS IN FOLLOW-
18 UP OR LIMITED COMMUNICATION AFTER REFERRALS ARE MADE, WHICH
19 MAKES IT CHALLENGING FOR CITIES AND OUTREACH TEAMS TO
20 COORDINATE CARE. THIS HIGHLIGHTS THE NEED FOR A STRONGER, MORE
21 CONSISTENT PRESENCE FROM DMH WITHIN LOCAL JURISDICTIONS. MANY
22 INDIVIDUALS WITH PERSISTENT MENTAL ILLNESS WOULD BENEFIT FROM
23 PLACEMENT AND TREATMENT.

24

25 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 818458,



THE BOARD OF
SUPERVISORS

1 YOUR LINE IS OPEN. PLEASE BEGIN.

2

3 **TELEPHONE SPEAKER:** HI. SO WE HAVE A MENTAL HEALTH CRISIS
4 LITERALLY ON THE STREET EVERYWHERE WE SEE. SO I JUST WANTED TO
5 SHOW MY SUPPORT FOR THIS MOTION. I HOPE IT PASSES. AND, YOU
6 KNOW, WE DO NEED STREET TEAMS COORDINATED BY, YOU KNOW, MODERN
7 AI SYSTEMS AND MAKE THEM MODERNIZE THINGS. BUT I DO WANT THIS
8 MOTION TO PASS, AND I THANK YOU FOR ALL YOUR EFFORTS. THANK
9 YOU.

10

11 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 310405,
12 YOUR LINE IS OPEN. PLEASE BEGIN.

13

14 **TELEPHONE SPEAKER:** MY NAME IS PAUL ASLAN-DURANY WITH PROJECT
15 ROPA, AND I SPEAK IN STRONG SUPPORT OF THIS MOTION. THE PEOPLE
16 WE SERVE WHO ARE EXPERIENCING BOTH HOMELESSNESS AND SERIOUS
17 MENTAL ILLNESS ARE NOT REACHED BY SERVICES THAT REQUIRE THEM
18 TO NAVIGATE BUREAUCRACIES. THEY ARE REACHED BY PEOPLE WILLING
19 TO GO TO THEM WHERE THEY LIVE. THIS MOTIONS CALL FOR FIELD-
20 BASED MENTAL HEALTH SERVICES AND GENUINE COORDINATION BETWEEN
21 DMH AND THE NEW DEPARTMENT OF HOMELESS SERVICES IS EXACTLY THE
22 PARADIGM SHIFT WE NEED. AND HOLLYWOOD 2.0 IS A GREAT EXAMPLE
23 OF HOW SUCCESSFUL INNOVATIVE APPROACHES LIKE THIS CAN BE. LIKE
24 THE SMALL CADRE OF STREET-BASED PROVIDERS WE WORK BESIDE, SOME
25 OF WHOM YOU JUST HEARD SHARE, WE ARE OFTEN THE FIRST POINT OF



THE BOARD OF
SUPERVISORS

1 CONTACT FOR PEOPLE IN CRISIS. THE RELATIONSHIPS WE BUILD BASED
2 ON DIGNITY AND EMPATHY CREATE THE OPENNESS WHERE MEANINGFUL
3 INTERVENTION BECOMES POSSIBLE. THIS MOTION UNDERSTANDS THAT
4 AND MORE SUPPORT NEEDS TO BE DIRECTED TO THE SMALL NONPROFITS
5 DOING THIS WORK EVERY DAY. WE URGE THE BOARD TO ADOPT THIS
6 MOTION WITHOUT --

7

8 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 747767
9 YOUR LINE IS OPEN. PLEASE BEGIN.

10

11 **TELEPHONE SPEAKER:** WE HAVE A CLIENT WHO REPEATEDLY ASKED FOR
12 HELP. THE DMH PUT US ON HOLD FOR SO LONG THAT THE CLIENT
13 WALKED AWAY. WE TRIED ARRANGING TO HAVE THE CLIENT GO TO THEIR
14 FACILITY TO WALK IN TO GET HELP BUT WE'RE NOT ABLE TO LEAD
15 THEIR THINGS TO SUPPORT THE AVAILABLE SUPPORT FROM DMH IGNORES
16 THE HURDLES OUR CLIENTS FACE. WE ALSO NEED SUPPORT ONCE OUR
17 CLIENTS ARE IN PERMANENT SUPPORTIVE HOUSING. THESE ARE PEOPLE
18 WITH SERIOUS NEED AND A GAP IN THEIR CARE. WE CAN'T CALL
19 SOMETHING INTENSIVE CASE SERVICES THAT IS NOT ADDRESSING
20 PEOPLE WITH HIGH NEEDS. THEIR NEEDS COULD BE A COMPLETE
21 OVERHAUL OF THEIR MENTAL HEALTH SYSTEMS AS IT RELATES TO OUR
22 UNHOUSED CLIENTS. THE SUPPORT THEY RECEIVE IS INSUFFICIENT AND
23 UNRELIABLE. SOMETIMES IT FEELS LIKE A MASK TO MAKE PEOPLE
24 THINK THERE IS HELP AND SUPPORT BUT VERY FEW PEOPLE THAT ARE
25 ABLE TO GET THE MENTAL HEALTHCARE THAT THEY NEED.



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 909997,
3 YOUR LINE IS OPEN. PLEASE BEGIN.

4

5 **ROY HUMPHREYS:** THANK YOU, ROY HUMPHREYS, ROWLAND HEIGHTS, AND
6 THANK YOU FOR ALL THE GREAT THINGS YOU DO IN TRYING
7 CIRCUMSTANCES. THE SONG MONEY, MONEY, MONEY RINGS CLEAR
8 KNOWING WITHOUT MOTHER'S MILK, JESSE UNRUH, WE HAVE THE
9 SPINNING WHEELS SPINNING AROUND BLOOD, SWEAT AND TEARS. STATE
10 OF THE ART COMPUTER SYSTEMS ARE ESSENTIAL. A DEPARTMENT OF
11 COMPUTER MODERNIZATION, IMPLEMENTATION AND CONTROL IS
12 ESSENTIAL, COSTING MILLIONS TO SAVE MILLIONS. THANK YOU.

13

14 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 708915,
15 YOUR LINE IS OPEN. PLEASE BEGIN.

16

17 **TELEPHONE SPEAKER:** MY NAME IS ANTHONY O'TREE WITH THE AND I
18 JUST WANTED TO SPEAK TO SOME OF THE CONCERNS THAT WE'VE HAD
19 WITH DEALING WITH HUMAN BEINGS WHO ARE TRYING TO COLLABORATE
20 AND GET SOME OF THEIR SERVICES. SUPPORTING RESIDENTS WITH
21 HIGHER AND COMPLEX BEHAVIORAL HEALTH NEEDS IS EXTREMELY
22 CHALLENGING. AND SOME OF THE CHALLENGES THAT WE'VE SEEN WITH
23 SOME OF THE STAFF GOING OUT IS A FEAR OF WANTING TO ENGAGE
24 WHEN THERE ARE MORE COMPLEX CHALLENGES OR HESITANCY WHEN IT
25 COMES TO REACHING OUT TO THE RESIDENTS. UNDERSTAND THE



THE BOARD OF
SUPERVISORS

1 IMPORTANCE OF SAFETY AND APPROPRIATE BOUNDARIES, BUT THIS CAN
2 RESULT IN THE LEVEL OF CARE AND INTERVENTION THAT'S NEEDED.
3 THE STAFF THAT'S PLACED ON THE FRONT LINE, MY CASE MANAGEMENT
4 STAFF, THEY'RE FINDING VERY DIFFICULT.

5

6 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 626513,
7 YOUR LINE IS OPEN. PLEASE BEGIN.

8

9 **JESSICA PARRAL:** GOOD AFTERNOON. MY NAME IS JESSICA PARRAL AND
10 I'M AN ADVOCATE WITH THE LOS ANGELES LGBT CENTER. I WANT TO
11 THANK SUPERVISORS HORVATH AND BARGER FOR THIS MOTION
12 STRENGTHENING THE COLLABORATION BETWEEN DMH AND HSH,
13 PARTICULARLY FOR LGBTQ PEOPLE. MENTAL HEALTH AND HOMELESSNESS
14 ARE INEXTRICABLE FROM ONE ANOTHER. I'M SURE THE SUPERVISORS
15 KNOW WELL ALREADY LGBTQ YOUNG PEOPLE ARE OVERREPRESENTED IN
16 THE UNHOUSED POPULATION. 28% OF LGBTQ YOUTH REPORTED
17 EXPERIENCING HOMELESSNESS OR HOUSING INSTABILITY AT SOME POINT
18 IN THEIR LIVES. THESE YOUTHS HAVE PARTICULARLY HIGH RATES OF
19 MENTAL HEALTH AND SUBSTANCE USE PROBLEMS, SUICIDAL ACTS,
20 VIOLENT VICTIMIZATIONS, A RANGE OF HIV RISK BEHAVIORS,
21 ACADEMIC DIFFICULTIES, AND HIGH RATES OF SCHOOL DROPOUT.
22 SUBSTANCE USE BEHAVIOR OFTEN BEGINS AFTER BECOMING
23 HOMELESSNESS, SUGGESTING IT'S A COPING STRATEGY FOR THE
24 NUMEROUS STRESSES OF ADOLESCENT HOMELESSNESS. WE MUST FUND
25 MENTAL HEALTH SERVICES TO END HOMELESSNESS FOR LGBTQ YOUNG



THE BOARD OF
SUPERVISORS

1 PEOPLE THAT ARE CULTURALLY COMPETENT, GROUNDED IN PRINCIPLES
2 OF TRAUMA-INFORMED CARE AND INTEGRATED ACROSS --

3

4 **EXECUTIVE OFFICER:** THANK YOU. PEGGY LEE KENNEDY, YOUR LINE IS
5 OPEN. PLEASE BEGIN.

6

7 **PEGGY LEE KENNEDY:** PEGGY LEE KENNEDY WITH THE VENICE JUSTICE
8 COMMITTEE AND THE COUNCIL OF DISTRICT 11 COALITION FOR HUMAN
9 RIGHTS. I JUST WANT TO SAY I SUPPORT THE MOTION. HOWEVER, IT'S
10 REALLY IMPORTANT TO SAY THAT MANY PEOPLE ARE MORE HIGH ACUITY
11 THAN PERMANENT SUPPORTIVE HOUSING CAN COPE WITH. WE NEED A
12 RESIDENTIAL CARE FOR AKA BOARD AND CARE SYSTEM FOR PEOPLE
13 AFTER THEY'RE RECOVERED OFF THE STREET. OTHERWISE THEY ARE
14 GOING TO FAIL IN THE PERMANENT SUPPORTIVE HOUSING BECAUSE IT'S
15 NOT ENOUGH. THEY NEED MEDICATION MONITORING AND INPATIENT
16 DOCTOR VISITS LIKE A BOARD AND CARE HAS. AND WE NEED TO DO
17 THAT TO GET PEOPLE OUT OF JAIL AND OFF THE STREET. THANK YOU.

18

19 **EXECUTIVE OFFICER:** THANK YOU. CASSY HORTON, YOUR LINE IS OPEN.
20 PLEASE BEGIN.

21

22 **CASSY HORTON:** HI, THANK YOU SO MUCH. MY NAME IS CASSY HORTON
23 AND I'M REPRESENTING THE DOWNTOWN LA RESIDENCE ASSOCIATION AND
24 WE'RE HERE IN STRONG SUPPORT OF THIS MOTION. WE SURVEY MORE
25 THAN 3,000 RESIDENTS ANNUALLY, AND THIS REALLY SITS AT THE



THE BOARD OF
SUPERVISORS

1 CRUX OF THE MOST CRITICAL ISSUES THAT RESIDENTS RAISE IN OUR
2 NEIGHBORHOOD AND DESPERATELY WANT ADDRESSED BY YOU. DOWNTOWN
3 LOS ANGELES IS ONLY 0.16 OF L.A. COUNTY'S LAND AREA, BUT WE
4 HOST 14% OF THE COUNTY'S EXISTING PERMANENT SUPPORTIVE HOUSING
5 BEDS, 12% OF THE SHELTER BEDS. THAT MEANS THAT WE CARRY
6 ROUGHLY 90 TIMES THE PROPORTIONALLY THE COUNTY'S MOST ACUTE
7 SERVICES IN OUR NEIGHBORHOOD. SO OUR VOICES, WE HOPE YOU WILL
8 ENGAGE WITH US AS YOU CONTINUE DOWN THIS PATH. THIS IS AN
9 EXCELLENT FIRST STEP. KATHRYN BARGER'S KIND OF EXPERIENCE THAT
10 SHE CITED DURING HER TESTIMONY. I SEE THINGS LIKE THAT AS I
11 WALK TO WORK SEVEN, EIGHT TIMES A DAY, YOU KNOW? AND IT'S NOT
12 OKAY FOR THOSE FOLKS.

13

14 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 323818,
15 YOUR LINE IS OPEN. PLEASE STATE YOUR NAME AND BEGIN.

16

17 **TELEPHONE SPEAKER:** IN RESPECT TO CALIFORNIA MENTAL ILLNESS FOR
18 ALL AND THE STATE OF WAR, CALIFORNIA MENTAL ILLNESS FOR ALL BY
19 GAVIN NEWSOM. THANK YOU SO MUCH FOR BINDING THE WHOLE
20 POPULATION UNDER ADA.GOV, AMERICAN DISABILITY ACT, TAKING AWAY
21 ALL RIGHTS AND LIBERTIES FROM PEOPLE. IT'S A WONDERFUL THING
22 THAT YOU GUYS ARE DOING, AND I JUST WANT TO THANK YOU FOR
23 THAT.

24

25 **EXECUTIVE OFFICER:** THANK YOU.



THE BOARD OF
SUPERVISORS

1

2 **TELEPHONE SPEAKER:** AND ONE LAST THING, ONE LAST THING. AND,
3 BECAUSE UNDER THE LITTLE BIT OF RIGHTS AND LIBERTIES THAT I
4 SUPPOSEDLY HAD, BECAUSE UNDER THE CONSTITUTION, ONLY
5 INALIENABLE RIGHTS ARE GIVEN TO THESE PEOPLE. PEOPLE THAT WERE
6 ALWAYS THERE CANNOT HAVE INALIENABLE RIGHTS EVER.

7

8 **EXECUTIVE OFFICER:** THANK YOU. HECTOR RAMIREZ, YOUR LINE IS
9 OPEN. PLEASE BEGIN.

10

11 **HECTOR RAMIREZ:** MY NAME IS HECTOR RAMIREZ. I AM A PERSON WITH
12 A PSYCHIATRIC DISABILITY. I AM ONE OF THE COMMISSIONERS ON THE
13 L.A. COUNTY COMMISSION ON DISABILITIES AND A FORMER CLIENT OF
14 THE DEPARTMENT OF HEALTH FOR 25 YEARS. I'M THE CO-CHAIR FOR
15 THE ACCESS FOR ALL, USCC IS OUR STAKEHOLDER GROUP. I REALLY
16 WANT TO THANK BOTH SUPERVISOR BARGER AND HORVATH FOR THIS
17 MOTION. ALL 250,000 PEOPLE THAT RECEIVE SERVICES TO DMAH BY
18 DEFINITION WERE PEOPLE WITH DISABILITIES. UNFORTUNATELY,
19 SOMETIMES FOR MANY REASONS IT IS DIFFICULT, SOMETIMES
20 IMPOSSIBLE, AND EVEN AT TIMES DEADLY FOR PEOPLE WITH
21 DISABILITIES TO TRY TO ACCESS SERVICES AT EMAGE FOR REASONS
22 THAT WE HAVE SPOKEN BEFORE. AS WE HEARD, LIBRARIES ARE SAFE
23 SPACES. OTHER AGENCIES, SOMETIMES, CAN PROVIDE SERVICES THAT
24 ARE MORE ACCESSIBLE AND SAFE. THIS PARTICULAR APPROACH IS
25 INNOVATIVE AND I THANK YOU, ALL OF YOU, ESPECIALLY THE GAY AND



THE BOARD OF
SUPERVISORS

1 LESBIAN CENTER. THAT IS A GREAT EXAMPLE OF GOOD OUTCOMES AND
2 REAL REASONS WHY OUR HOMELESS POPULATION HAS GONE DOWN. THANK
3 YOU.

4

5 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 323804,
6 YOUR LINE IS OPEN. PLEASE STATE YOUR NAME AND BEGIN.

7

8 **FRANCISCO GOMEZ:** GOOD AFTERNOON, MY NAME IS FRANCISCO GOMEZ
9 AND I WORK WITH THE CITY OF WEST HOLLYWOOD AND THE CITY'S
10 HUMAN SERVICES DIVISION AND I'M CALLING TODAY IN SUPPORT OF
11 THIS MOTION. IN WEST HOLLYWOOD WE SEE EVERY DAY HOW CLOSELY
12 HOMELESSNESS AND MENTAL HEALTH ARE CONNECTED. OUR OUTREACH
13 TEAMS ARE REGULARLY WORKING WITH PEOPLE WHO NEED BOTH HOUSING
14 SUPPORT AND MENTAL HEALTH SERVICES. WE'RE OFTEN ABLE TO
15 IDENTIFY PEOPLE IN NEED AND BEGIN ENGAGEMENT BUT CONNECTING
16 THEM TO COUNTY MENTAL HEALTH PROGRAMS CAN BE CHALLENGING. WE
17 OFTEN EXPERIENCE LONG RESPONSE TIMES, INCONSISTENT
18 COMMUNICATION, AND SITUATIONS WHERE MULTIPLE TEAMS ARE WORKING
19 WITH THE SAME INDIVIDUAL WITHOUT A CLEAR STRUCTURE FOR
20 COORDINATION. I WANT TO EMPHASIZE THAT THIS IS NOT DUE TO A
21 LACK OF EFFORT. OUR LOCAL OUTREACH WORKERS WORK WITH
22 INCREDIBLY DEDICATED COUNTY TEAMS. THESE ARE SYSTEMIC
23 CHALLENGES. OUR CITY COUNCIL RECENTLY APPROVED A COORDINATED
24 RESPONSE FRAMEWORK TO IMPROVE LOCAL COORDINATION AND
25 HOMELESSNESS RESPONSE, AND THE CHANGES PROPOSED IN THIS MOTION



THE BOARD OF
SUPERVISORS

1 STRONGLY ALIGN WITH THAT WORK. STRENGTHENING COORDINATION WITH
2 COUNTY CLINICAL MENTAL HEALTH PROGRAMS WILL HELP MAKE THOSE
3 LOCAL CONNECTIONS MORE EFFECTIVE. WE RESPECTFULLY ENCOURAGE
4 THE BOARD TO SUPPORT THIS MOTION. THANK YOU.

5

6 **EXECUTIVE OFFICER:** THANK YOU. MARK SINNOTT, YOUR LINE IS OPEN.
7 PLEASE BEGIN.

8

9 **MARC SINNOTT:** MY NAME IS MARC SINNOTT. I'M A RESIDENT OF
10 DOWNTOWN LOS ANGELES. I'M A BUSINESS OWNER. I HAVE A REAL
11 ESTATE BROKERAGE BASED IN DOWNTOWN AND I'M ALSO A MEMBER OF
12 THE DOWNTOWN LA RESIDENCE ASSOCIATION. I WANT TO THANK THE
13 BOARD OF SUPERVISORS FOR BRINGING THIS MOTION. I THINK IT'S A
14 GREAT FIRST STEP AS MANY PEOPLE HAVE VOICED. I WANT TO SPEAK A
15 LITTLE BIT BRIEFLY TO THE RESIDENT EXPERIENCE IN DOWNTOWN. AS
16 SOME CALLERS HAVE MENTIONED PREVIOUSLY, WE ARE SORT OF THE
17 GROUND ZERO FOR WITNESSING THESE ISSUES THAT WE'RE TALKING
18 ABOUT FIRSTHAND AND IT REALLY AFFECTS NOT ONLY THE WELL-BEING
19 OF THE RESIDENTS, THE PERCEPTION OF SAFETY, BUT ALSO THE
20 ABILITY TO DRAW INVESTMENT AND TOURISM AND VISITORS FROM
21 OUTSIDE OF THE L.A. AREA. SO WE APPRECIATE THE COUNTY'S
22 EFFORTS TO CONTINUE TO STREAMLINE THESE SERVICES.

23

24 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, MEMBERS OF THE
25 BOARD, THAT CONCLUDES PUBLIC COMMENT FOR THIS ITEM.



THE BOARD OF
SUPERVISORS

1

2 **EDWARD YEN, EXECUTIVE OFFICER:** ITEM 18, AS AMENDED, IS BEFORE
3 YOU.

4

5 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. MOVED BY SUPERVISOR
6 HORVATH, SECONDED BY SUPERVISOR BARGER TO APPROVE THE ITEM.
7 EXECUTIVE OFFICER, CALL THE ROLL.

8

9 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL?

10

11 **SUP. HOLLY J. MITCHELL:** AYE.

12

13 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.
14 SUPERVISOR HORVATH?

15

16 **SUP. LINDSEY P. HORVATH:** AYE.

17

18 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.
19 SUPERVISOR HAHN?

20

21 **SUP. JANICE HAHN:** AYE.

22

23 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.
24 SUPERVISOR BARGER?

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** AYE.

2

3 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE.

4 SUPERVISOR SOLIS?

5

6 **SUP. HILDA SOLIS, CHAIR:** AYE.

7

8 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. MOTION

9 CARRIES, 5 TO 0.

10

11 **SUP. KATHRYN BARGER:** DID YOU NOT HEAR ME? I SAID AYE.

12

13 **EDWARD YEN, EXECUTIVE OFFICER:** OKAY. I THOUGHT IT'S YEAH THANK

14 YOU.

15

16 **SUP. KATHRYN BARGER:** WHAT HAPPENED?

17

18 **SUP. HILDA SOLIS, CHAIR:** 5 - 0, RIGHT.

19

20 **EDWARD YEN, EXECUTIVE OFFICER:** WE WILL NOW MOVE ON TO ITEM 14

21 IMPROVING THE MENTAL HEALTH OF LOS ANGELES COUNTY'S YOUTH,

22 WHICH WAS HELD BY SUPERVISOR MITCHELL. FOR MEMBERS OF THE

23 PUBLIC JOINING US REMOTELY TO COMMENT ON THIS ITEM, PLEASE USE

24 THE RAISE HAND FEATURE IF YOU ARE ONLINE OR PRESS STAR 3 UPON

25 THE TELEPHONE. DR. SCORZA, EXECUTIVE DIRECTOR, ANTI-RACISM,



THE BOARD OF
SUPERVISORS

1 DIVERSITY AND INCLUSION INITIATIVE, AND MARY BARRAZA, SENIOR
2 DEPUTY DIRECTOR, DEPARTMENT OF MENTAL HEALTH ARE AVAILABLE FOR
3 QUESTIONS. FOR THE DEPARTMENTAL SPEAKERS, PLEASE STATE YOUR
4 NAME AND TITLE FOR THE RECORD WHEN YOU ADDRESS THE BOARD.

5

6 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR MITCHELL, YOU HAVE THE
7 FLOOR.

8

9 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH MADAM CHAIR AND
10 THANK YOU TO MY COLLEAGUES AND I WANT TO THANK ALL OF THE BLUE
11 SHIRT, SUPERVISOR HAHN. SUPERVISOR HAHN WANTS TO BE THANKED.
12 THANK YOU SUPERVISOR HAHN. AS MY CO-AUTHOR, I WANT TO
13 ACKNOWLEDGE THE BLUE SHIRTS WHO ARE HERE TO PROVIDE TESTIMONY
14 AND TO MY COLLEAGUES, IF YOU HAVEN'T ALREADY VISITED ONE, I
15 HIGHLY ENCOURAGE YOU TO VISIT THE ALLCOVE CENTER THAT'S
16 CURRENTLY OPERATING IN REDONDO BEACH. IT'S A BRIGHT AND
17 WELCOMING ENVIRONMENT THAT WAS DESIGNED AND DRIVEN BY THE
18 YOUNG PEOPLE IT SERVES. THEY LEAD ON CHOOSING THE FURNITURE,
19 THE DECOR, THE ART, THE DESIGN OF THE SPACE, ALL THE
20 ACTIVITIES. LITERALLY EVERY CORNER OF THE SPACE FROM THE COMIC
21 CARDS POSTED ON THE WALLS TO THE NAMES GIVEN TO THE PLANTS
22 REFLECTS AN INTENTIONAL EFFORT TO ASK YOUNG PEOPLE WHAT THEY
23 WANT, WHAT THEY NEED, AND WHAT MAKES THEM FEEL SEEN. THE
24 SERVICES ARE PROVIDED IN WARM WELCOMING ROOMS CALLED COVES,
25 AND WHICH IS THE EXACT OPPOSITE OF A STERILE CLINICAL SETTING.



THE BOARD OF
SUPERVISORS

1 YOUTH WERE VERY CLEAR THAT THEY DON'T WANT TO BE IN THAT KIND
2 OF CLINICAL ENVIRONMENT TO SEEK HELP. THEY WANT A SAFE SPACE
3 WHERE THEY CAN TALK AND NOT FEEL STIGMATIZED. AND I WOULD
4 ARGUE NO ONE WANTS TO BE IN A STERILE CLINICAL SETTING WHEN
5 YOU FEEL YOU ARE AT YOUR MOST VULNERABLE. THE STAND FOR
6 ALLCOVE MODEL REQUIRES ADHERENCE TO SPECIFIC STANDARDS AROUND
7 SIZE, LAYOUT, CORE SERVICES, AND REQUIRES YOUTH ADVISORY
8 GROUPS. THIS APPROACH WORKED FOR BEACH CITIES AND AS YOU'LL
9 HEAR TODAY IT WORKS FOR THE YOUTH THAT THEY SERVE. I HOPE AND
10 BELIEVE THAT WE SHOULD EXPAND THIS TYPE OF YOUTH CENTER IN THE
11 COUNTY SO WE CAN IDENTIFY SUPPORT AND ADDRESS MENTAL HEALTH
12 CHALLENGES EARLY FOR OUR YOUNGEST CONSTITUENTS HOPEFULLY
13 BEFORE THEY ESCALATE. SO I WANT TO THANK DMH FOR MEETING WITH
14 THE YOUTH, FOR VISITING THE SITE, FOR TAKING TIME TO LEARN
15 ABOUT THE MODEL FIRSTHAND, AND TO TAKE THEIR LIVED EXPERIENCE
16 SERIOUSLY. I WAS TAKEN BY THE MODEL SUCH THAT I INVESTED SD2
17 DISCRETIONARY DOLLARS TO CREATE ANOTHER YOUTH ADVISORY GROUP
18 THAT'S GOING TO HELP SHAPE THE NEW YOUTH CENTER WE'RE BUILDING
19 IN SOUTH LOS ANGELES ACROSS FROM THE MLK MEDICAL CAMPUS. THESE
20 UPSTREAM EFFORTS AND THE YOUTH WHO LEAD THEM ARE WORTHY OF OUR
21 INVESTMENT AND OUR ATTENTION. THEY REPRESENT REALLY ONE OF THE
22 BRIGHT SPOTS OF OUR COUNTY'S FUTURE. SO I WANT TO THANK
23 EVERYONE WHO ARE HERE TODAY AND WHO SUBMITTED COMMENTS ONLINE.
24 WE RECEIVED OVER 100 FROM HIGH SCHOOL STUDENTS, COLLEGE
25 STUDENTS, THE STANFORD SCHOOL OF MEDICINE, THE SUPERINTENDENT



THE BOARD OF
SUPERVISORS

1 OF THE REDONDO BEACH UNIFIED SCHOOL DISTRICT, MENTAL HEALTH
2 PRACTITIONERS, BEACH CITY'S HEALTH DISTRICT, THANK YOU, MY
3 FORMER COLLEAGUE, ASSEMBLYMEMBER AL MURATSUCHI, AND THE VENICE
4 FAMILY CLINIC. SO I'M GOING TO CLOSE BY SHARING ONE OF THE
5 LETTERS THAT I PERSONALLY HAPPEN TO READ ONLINE. IT WAS A
6 MESSAGE FROM A YOUNG WOMAN. I WILL JUST GIVE THE FIRST INITIAL
7 OF HER FIRST NAME, A. AND SHE'S A YOUTH ADVISORY GROUP MEMBER
8 AND SHE TALKED ABOUT THE IMPACT THAT ALLCOVE HAS HAD ON HER.
9 AND SHE WRITES, QUOTE, AS A YOUTH ADVISOR WITH A DISABILITY,
10 I'M EMPOWERED TO SHARE MY EXPERIENCES AND PERSPECTIVES TO HELP
11 CREATE A SPACE THAT'S ACCESSIBLE FOR EVERYONE AND IT'S THE
12 EMPHASIS AND VALUE WE PLACE ON ACCESS THAT ENSURES NO YOUNG
13 PERSON GOES UNSEEN. SO I WANT TO THANK YOU A FOR SHARING YOUR
14 MESSAGE AND ALLOWING ME TO SHARE IT WITH THE BOARD AS A WHOLE.
15 SO SUPERVISOR HAHN, I KNOW YOU HAVE SOME PROFOUND THINGS TO
16 SAY ABOUT ALLCOVE. PLEASE SHARE THEM WITH US.

17

18 **SUP. JANICE HAHN:** THANK YOU, SUPERVISOR MITCHELL, FOR ALLOWING
19 ME TO BE YOUR CO-AUTHOR.

20

21 **SUP. HOLLY J. MITCHELL:** THANK YOU FOR JOINING ME.

22

23 **SUP. JANICE HAHN:** YES, SO IMPORTANT. AND WE SAW RECENTLY FROM
24 THE L.A. COUNTY YOUTH COMMISSION REPORT THAT MENTAL HEALTH IS
25 THE TOP ISSUE FOR OUR YOUTH IN OUR IN L.A. COUNTY. IT'S



THE BOARD OF
SUPERVISORS

1 CRUCIAL THAT OUR COUNTY REALLY LEAN INTO BEING THE SAFETY NET
2 FOR YOUNG PEOPLE IN NEED OF MENTAL HEALTH SUPPORT, ESPECIALLY
3 AT A TIME WHEN THE YOUTH MENTAL HEALTH CRISIS IS AT AN ALL-
4 TIME HIGH. AND WE'RE SEEING CUTS IN MENTAL HEALTH SERVICES FOR
5 OUR YOUTH BY THE FEDERAL ADMINISTRATION. I JUST MET RECENTLY A
6 VERY HEARTBREAKING MEETING SUNDAY AFTERNOON WITH A FAMILY WHO
7 LOST THEIR SON TO SUICIDE. AND I KNOW TEEN SUICIDE IS ALSO
8 SUCH A DEVASTATING CRISIS THAT'S HAPPENING AND WHAT WE'RE
9 DOING HERE TODAY, HOPEFULLY, WILL SAVE SOME OF THOSE LIVES
10 THAT OTHERWISE WOULD NOT GET THE SERVICES THEY NEED. AND THE
11 ALLCOVE METHOD, WHICH I'M JUST HEARING ABOUT AND MY STAFF AND
12 I ARE VERY INTERESTED IN COMING AND VISITING AND TOURING THE
13 ONE IN REDONDO BEACH. WE KNOW THAT IT WORKS. IT'S A ONE-STOP
14 SHOP WITH NO WRONG DOOR APPROACH TO SUPPORTING OUR YOUNG
15 PEOPLE WITH A RANGE OF NEEDS, INCLUDING OFFERING MENTAL HEALTH
16 SUPPORT, SUBSTANCE ABUSE TREATMENT, FAMILY SUPPORT, AND PEER
17 SUPPORT. AS AN EARLY INTERVENTION SERVICE, ALLCOVE GETS AHEAD
18 OF MENTAL HEALTH SYMPTOMS BEFORE THEY PROGRESS AND HELPS YOUTH
19 GET THE SUPPORT THEY NEED AS SOON AS THE NEED IS IDENTIFIED.
20 AND THE PEER SUPPORT MODEL IS PARTICULARLY EFFECTIVE. IT'S A
21 SPACE FOR YOUTH, AS YOU WERE SAYING, THAT IS DESIGNED BY THE
22 YOUTH TO BE A COMMUNITY WITH ONE ANOTHER AND GET SUPPORT
23 DIRECTLY FROM THEIR PEERS WHO SPEAK THEIR LANGUAGE AND
24 UNDERSTAND WHAT THEY'RE GOING THROUGH. AND I KNOW THERE ARE
25 SOME YOUNG PEOPLE WHO ARE HERE TODAY WHO HAVE BENEFITED FROM



THE BOARD OF
SUPERVISORS

1 THIS MODEL AND I BELIEVE THEY'RE PROBABLY GOING TO SPEAK AND I
2 REALLY LOOK FORWARD TO HEARING FROM YOU IN WHAT YOU HAVE SAID.
3 AND I SUPPORT THIS MOTION IN THE SUSTAINING FUNDING FOR THIS
4 FACILITY IN REDONDO BEACH. BUT BECAUSE L.A. COUNTY IS SO
5 LARGE, THE BEACH CITIES ALLCOVE LOCATED IN REDONDO BEACH IS
6 NOT AS EASILY ACCESSIBLE TO SO MANY OF OUR YOUTH ACROSS L.A.
7 COUNTY. HOWEVER, IT SERVES MANY OF MY YOUNG PEOPLE FROM
8 TORRANCE. SO I LIKE THE FACT THAT THIS MOTION WILL AIM TO
9 INCREASE THE PRESENCE OF MENTAL HEALTH YOUTH CENTERS THAT
10 FOLLOW THIS MODEL SO THAT EVENTUALLY EVERY YOUTH FROM EVERY
11 SUPERVISORIAL DISTRICT CAN ALSO BENEFIT. I'M PARTICULARLY
12 THINKING, SUPERVISOR SOLIS, ABOUT OUR YOUNG PEOPLE IN EAST
13 L.A. THAT HAVE SUCH A HIGH NEED AND HAVE BEEN UNDERSERVED ON
14 SO MANY LEVELS. I THINK AN ALLCOVE MODEL BEING CLOSER TO
15 SOUTHEAST L.A. WOULD BE SO NEEDED AND WOULD BE PERFECT. WE
16 NEED TO FIND THE SITE AND THEN WE ALL NEED TO LEAN IN GOING
17 FORWARD ON FUNDING MORE SITES BECAUSE THIS IS ABSOLUTELY
18 CRITICAL. SO I'M LOOKING FORWARD TO SEEING HOW WE CAN MAKE
19 THIS ONE A CONTINUED SUCCESS IN REDONDO BEACH AND THEN LOOKING
20 FORWARD TO HOW WE CAN REALLY LEAN INTO FINDING OTHER SITES
21 ACROSS THE COUNTY THAT COULD ALSO MAYBE BE ONE OF THESE
22 ALLCOVE MODELS. SO THANK YOU, MADAM CHAIR. THANK YOU,
23 SUPERVISOR MITCHELL. WAS THAT PROFOUND ENOUGH?

24

25 **SUP. HILDA SOLIS, CHAIR:** THANK BOTH OF YOU. IT WAS PROFOUND



THE BOARD OF
SUPERVISORS

1 BECAUSE YOU MENTIONED MY DISTRICT TOO. SO I DON'T HAVE TO SAY
2 ANYTHING BECAUSE DITTO. SO OUR NEXT SPEAKER IS KATHRYN BARGER,
3 OUR SUPERVISOR.

4

5 **SUP. KATHRYN BARGER:** THANK YOU. I'LL MAKE THIS BRIEF. WELL,
6 NOW I'M GOING TO TALK. I WAS LOOKING AT STATS, AND I DID NOT
7 REALIZE THAT SOUTH AND SOUTHEAST L.A. ACCOUNT FOR 40% OF ALL
8 DETAINED YOUTH IN THE COUNTY PER PROBATION OVERSIGHT
9 COMMISSION YET ARE SEVERELY UNDERSERVED BY EXISTING BEHAVIORAL
10 HEALTH RESOURCES. AND PIGGYBACKING ON WHAT WE JUST TALKED
11 ABOUT AS IT RELATES TO THE UNHOUSED, THIS IS AN EXAMPLE OF
12 PREVENTION. THIS IS AN EXAMPLE OF FRONT-LOADING SERVICES,
13 ESPECIALLY WHEN YOU LOOK AT THE FACT THAT SUICIDE IS THE THIRD
14 LEADING CAUSE OF DEATH FOR YOUTH IN L.A. COUNTY DESPITE BEING
15 PREVENTABLE. AND THEN I LOOK AT THE DMH FUNDS 18 TAY DROP-IN
16 CENTERS BUT SEVEN ARE CONCENTRATED ON THE WEST SIDE AND SAN
17 FERNANDO VALLEY, A GEOGRAPHIC MISMATCH WITH COMMUNITIES OF
18 GREATEST NEED. I KNOW THE ANTELOPE VALLEY, WE HAVE ONE OF THE
19 HIGHEST RATES OF FOSTER YOUTH. AND SO THIS QUESTION IS GOING
20 TO BE TO YOU, DR. SCORZA. HOW ARE WE GOING TO ENSURE EQUITY? I
21 MEAN, I'M COGNIZANT OF THE NORTH COUNTY. I'M ALL IN ON THIS. I
22 THINK IT'S PHENOMENAL. I THINK WE SHOULD BE INVESTING MORE IN
23 OUR YOUTH. BUT I WANT TO MAKE SURE IT'S DONE IN A STRATEGIC
24 WAY THAT REALLY DOES ADDRESS THE POPULATIONS THAT ARE THE MOST
25 VULNERABLE RIGHT NOW.



THE BOARD OF
SUPERVISORS

1
2 **DR. D'ARTAGNAN SCORZA:** THANK YOU FOR THAT, SUPERVISOR,
3 D'ARTAGNAN SCORZA, EXECUTIVE DIRECTOR, AND THE CHIEF EXECUTIVE
4 OFFICE FOR ARDI. YOU KNOW, I REALLY APPRECIATE YOUR QUESTION
5 BECAUSE I THINK IT UNDERSCORES THE HISTORIC INEQUITIES THAT
6 EXIST, ESPECIALLY IN THE ANTELOPE VALLEY AND MOREOVER IN NORTH
7 COUNTY. SO OUR OFFICE HAS BEEN WORKING TO BUILD A NEEDS-BASED
8 ASSESSMENT FOR THE ANTELOPE VALLEY CALLED THE AV EQUITY ATLAS
9 OVER THE PAST YEAR BASED ON YOUR PREVIOUS BRIDGING THE
10 RESOURCE GAPS IN THE ANTELOPE VALLEY MOTION. AND WE'VE
11 IDENTIFIED AT LEAST 50 DATA POINTS, INCLUDING ONE THAT
12 FOCUSED, INCLUDING QUITE A FEW THAT FOCUSED SPECIFICALLY ON
13 CHILD AND YOUTH DEVELOPMENT, EDUCATION, HOUSING AND
14 HOMELESSNESS, PHYSICAL AND MENTAL HEALTH AND THE LIKE. AND SO
15 WHAT WE'RE SEEING IS THAT RESIDENTS AND YOUTH IN THE AV HAVE
16 REPEATEDLY EMPHASIZED THE LACK OF YOUTH SUPPORTS. YOUTH
17 CENTERS, THEY'VE ELEVATED MENTAL HEALTH NEEDS, THEY'VE
18 ELEVATED THE NEEDS FOR AFTER SCHOOL PROGRAMS, THEY'VE
19 HIGHLIGHTED SUICIDE RISK, AS WELL AS WHAT IT MEANS TO LIVE IN
20 A TRANSPORTATION DESERT. SO ONE OF THE WAYS I THINK WE CAN
21 MAKE SURE THAT WE ENSURE EQUITY OCCURS IS WE CAN MAP WHERE
22 THOSE YOUTH ARE AT. SO IDENTIFY CLUSTERS OF WHERE THOSE YOUTH
23 ARE. WE CAN ALSO OVERLAY WHERE THOSE YOUTH ARE WITH EXISTING
24 SERVICES AND OUR ACCESS BARRIERS, LIKE LOOKING AT THAT DATA.
25 WE WANT TO LOOK AT PROXIMITY TO SCHOOL AND EXISTING RESOURCES



THE BOARD OF
SUPERVISORS

1 LIKE COMMUNITY-BASED ORGANIZATIONS OR EVEN PARTNER READINESS.
2 AND THEN LOOK AT THINGS LIKE POVERTY CONCENTRATION OR EVEN,
3 YOU KNOW, WHERE MIGHT PEOPLE BE LIVING IN THE REGION WHERE
4 THEY ARE CURRENTLY UNDERSERVED. AND WE KNOW THE AV HAS QUITE A
5 FEW RURAL COMMUNITIES AND THEN FINALLY THINK ABOUT WHERE THE
6 SITES COULD BE YOU KNOW IDENTIFIED LOCATED ASSESSED BASED UPON
7 THOSE STEPS AND OR A SET OF FACTORS.

8

9 **SUP. KATHRYN BARGER:** THANK YOU THAT'S REALLY ALL THAT I JUST
10 WANTED TO MAKE SURE THAT WE DON'T LOSE SIGHT OF OPPORTUNITIES
11 AND I APPRECIATE THAT RESPONSE. BUT I ALSO APPRECIATE
12 SUPERVISOR MITCHELL AND SUPERVISOR HAHN FOR BRINGING IN THIS
13 MOTION. THANK YOU, MADAM CHAIR.

14

15 **SUP. HILDA SOLIS, CHAIR:** WELL THANK THE AUTHOR AND THE CO
16 AUTHOR AND TO THE BOARD MEMBERS AND TO OUR PANEL AND TO THE
17 ADVOCATES, THE YOUNG PEOPLE OUT IN THE AUDIENCE THERE, BECAUSE
18 I TOO, AM SELFISHLY LOOKING AT, WE NEED ONE. WE NEED ONE OF
19 THESE CENTERS OUT IN NOT JUST EAST L.A. BUT THE SAN GABRIEL
20 VALLEY. SO WE MAY NEED TWO BECAUSE WE HAVE TO COVER SELA, EAST
21 L.A., WE'RE BUDDIES, AND THEN ALSO SAN GABRIEL VALLEY. IT'S A
22 DESERT OUT THERE, LITERALLY, SO WE NEED THE HELP. BUT THANK
23 YOU FOR ALL OF THAT. WE'RE GOING TO SEEING NO OTHER QUESTIONS
24 FROM THE BOARD HERE, THEN LET'S GO ON TO OUR PUBLIC COMMENT
25 FOR OUR FOLKS THAT ARE IN THE AUDIENCE AND THANK YOU.



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
3 FORWARD AND STAFF WILL ASSIST YOU. CLAUDIA JEREZ, YASH JHA,
4 TREVOR HUO, SOFIA FACCINI, CHLOE DE VILLERS, GABBY GAMBOA,
5 ALINA RASHIDFAROKHI, JOHN HOOPER, REBECCA CHOI, MARY DRUMMER.
6 AS A FINAL REMINDER FOR REMOTE PARTICIPANTS TO BE PLACED IN
7 THE SPEAKING QUEUE TO ADDRESS ITEM 14 IF YOU HAVE NOT ALREADY
8 DONE SO USE THE RAISE HAND FEATURE ON YOUR DEVICE OR PRESS
9 STAR 3 ON YOUR TELEPHONE NOW. GABBY WONG YOUR LINE IS UNMUTED.
10 PLEASE BEGIN.

11

12 **GABBY WONG:** MY NAME IS GABBY WONG AND I'M A YOUTH ADVISOR AT
13 THE UPCOMING ALLCOVE SAN GABRIEL, SPEAKING IN SUPPORT OF ITEM
14 NUMBER 14. I WAS BORN AND RAISED IN THE SAN GABRIEL VALLEY AND
15 IN MY YEAR WORKING WITH ALLCOVE, I'VE SEEN HOW ALL COVE CAN
16 CREATE A MEANINGFUL CHANGE IN MENTAL HEALTH OF THEIR
17 COMMUNITY. I WAS ATTENDING THE HIGH SCHOOL NEAREST THE SITE OF
18 THE 2023 MONTEREY PARK SHOOTING, THE DEADLIEST MASS SHOOTING
19 IN THE HISTORY OF LOS ANGELES COUNTY. AND I REMEMBER HEARING
20 MY FRIENDS VOICES AND THE FEAR THAT THEY HAD THE NEXT DAY WHEN
21 I WENT TO SCHOOL. THE SHOOTING POINTS TO THE WIDER NEED FOR
22 INTERGENERATIONAL MENTAL HEALTH SUPPORT IN THE IMMIGRANT
23 MAJORITY COMMUNITY OF THE SAN GABRIEL VALLEY. YOUTH NEED A
24 PLACE TO GO IN PERSON LIKE ALLCOVE TO SHARE AND TO BE ABLE TO
25 TALK ABOUT THEIR MENTAL HEALTH. I MYSELF WAS HOSPITALIZED FOR



THE BOARD OF
SUPERVISORS

1 MY MENTAL HEALTH WHEN I WAS 12 AND IF I HAD A PLACE LIKE
2 ALLCOVE, MY JOURNEY TO RECOVERY WOULD HAVE BEEN FAR SMOOTHER.
3 NOW, LEADING AS PART OF ALLCOVE, I'VE REALIZED THAT ALLCOVE IS
4 DIFFERENT BECAUSE YOUTH LIKE MYSELF GETS TO TAKE THE FOREFRONT
5 AND SHAPING THE CENTER. WE NEED ALLCOVE IN OUR COMMUNITIES.
6 THANK YOU.

7

8 **EXECUTIVE OFFICER:** THANK YOU. NINA LOC, YOUR LINE IS UNMUTED.
9 PLEASE BEGIN. NINA LOCKE, PLEASE BEGIN. NINA LOC, PLEASE
10 BEGIN. OKAY, HECTOR RAMIREZ, YOUR LINE IS UNMUTED. PLEASE
11 BEGIN.

12

13 **HECTOR RAMIREZ:** THANK YOU. MY NAME IS HECTOR RAMIREZ. I AM A
14 PERSON WITH A DISABILITY AND A PERSON WITH A PSYCHIATRIC
15 DISABILITY. I REALLY WANT TO THANK BOTH SUPERVISOR MITCHELL
16 AND HAHN FOR YOUR PARTICULAR MOTION, PARTICULARLY FOR YOUR
17 FOLKS. OUR FOLKS WITH HARD OF HEARING AND DEAF ARE REALLY
18 STRUGGLING TO ACCESS BOTH CULTURALLY CONGRUENT AND ACCESSIBLE
19 SERVICES, BOTH THE DMA AND DCFS. WE HAVE BEEN TRYING TO ENGAGE
20 BOTH THE DIRECTOR AT BOTH DEPARTMENTS UNSUCCESSFULLY FOR
21 MONTHS. AND SO I REALLY APPRECIATE THIS PARTICULAR MOTION AND
22 SUGGEST THAT ACCESSIBILITY, I KNOW IT'S NOT NECESSARILY PART
23 OF THE RD STRUCTURE, REALLY BE INTEGRATED SO THAT WE CAN
24 BETTER UTILIZE THESE FUNDS. I DEFINITELY ENCOURAGE YOU TO
25 CONNECT WITH THE OFFICE, WITH THE COMMISSION ON DISABILITIES



THE BOARD OF
SUPERVISORS

1 AND THEN OUR NEW EXECUTIVE DIRECTOR TO SEE HOW OUR DEAF AND
2 HARD OF HEARING COMMUNITIES CAN BE PARTICIPATING AND FINALLY
3 BE HEARD. THANK YOU.

4

5 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 909-
6 997, YOUR LINE IS UNMUTED. PLEASE STATE YOUR NAME AND BEGIN.

7

8 **ROY HUMPHREYS:** YES, THANK YOU. ROY HUMPHRIES ONCE AGAIN HERE
9 IN ROWLAND HEIGHTS. AND YES, THIS IS 2026. AND THANKS TO
10 SUPERVISOR MITCHELL FOR THE RACE CARD. RACISM EXISTS
11 YESTERDAY, TODAY, AND IT WILL...

12

13 **DAWYN R. HARRISON:** SIR, YOU NEED TO BE SPEAKING ON ITEM NUMBER
14 14 REGARDING MENTAL HEALTH SERVICES.

15

16 **ROY HUMPHREYS:** THIS IS MENTAL HEALTH SERVICES. AND READ THE
17 INVISIBLE COUP BY PETER SCHWEITZER. I LIVE IN ROWLAND HEIGHTS
18 WHERE LATINOS, KOREANS, AND CHINESE ARE IN THEIR OWN WORLDS TO
19 VARYING DEGREES WITH CHRISTIANS AND MUSLIMS VARYING IN THEIR
20 OWN WORLDS.

21

22 **DAWYN R. HARRISON:** SIR, YOU NEED TO KEEP YOUR COMMENTS TO
23 MENTAL HEALTH SERVICES FOR THE COUNTY'S YOUTH. OTHERWISE, YOU
24 CAN COME BACK IN GENERAL PUBLIC COMMENT.

25



THE BOARD OF
SUPERVISORS

1 **ROY HUMPHREYS:** OK, I THOUGHT THE YOUTHS WERE WELL-INFORMED.
2 THANK YOU.

3

4 **EXECUTIVE OFFICER:** THANK YOU. MELISSA DESHAWN, YOUR LINE IS
5 UNMUTED. PLEASE BEGIN. MELISSA, YOUR LINE IS UNMUTED. PLEASE
6 BEGIN.

7

8 **TELEPHONE SPEAKER:** THANK YOU VERY MUCH FOR THE OPPORTUNITY TO
9 SPEAK. I APPRECIATE THIS OPPORTUNITY. AND I'M A RESIDENT OF
10 REDONDO BEACH AND I HAVE SEEN FIRSTHAND THE POSITIVE IMPACT OF
11 ALLCOVE ON OUR YOUTH AND I APPRECIATE THIS OPPORTUNITY THAT
12 WILL ALLOW THIS PROGRAM TO EXPAND ACROSS THE LA BASIN. IT'S A
13 WONDERFUL PROGRAM. THANK YOU.

14

15 **EXECUTIVE OFFICER:** THANK YOU. NINA LOC, YOUR LINE IS UNMUTED.
16 PLEASE BEGIN.

17

18 **NINA LOC:** GOOD AFTERNOON, SUPERVISOR. MY NAME IS NINA LOC AND
19 I AM HERE REPRESENTING CHINATOWN SERVICE CENTER IN STRONG
20 SUPPORT OF THIS MOTION. I'D LIKE TO THANK THE BOARD OF
21 SUPERVISORS FOR YOUR ONGOING LEADERSHIP AND COMMITMENT TO
22 YOUTH MENTAL HEALTH ACROSS LOS ANGELES COUNTY. WE ARE HONORED
23 TO BE A PROVIDER SELECTED TO OPERATE THE UPCOMING ALLCOVE SAN
24 GABRIEL, ONE OF THE NEXT ALLCOVE CENTER IN LOS ANGELES COUNTY.
25 ALLCOVE IS NOT JUST A PROGRAM, IT'S A TRANSFORMATIVE YOUTH



THE BOARD OF
SUPERVISORS

1 CENTER MODEL THAT REMOVES STIGMA AND CREATES NO WRONG DOOR
2 APPROACH TO CARE. AT CSC WE ARE DEEPLY ROOTED IN THE SAN
3 GABRIEL VALLEY AND SERVE DIVERSE UNDERSERVED COMMUNITIES
4 INCLUDING MANY AAPI YOUTH AND FAMILIES WHO FACE SIGNIFICANT
5 BARRIERS TO ACCESSING CARE. ALLCOVE SAN GABRIEL REPRESENT AN
6 OPPORTUNITY TO BRING CULTURALLY RESPONSIVE, INTEGRATED MENTAL
7 HEALTH SERVICES DIRECTLY TO A REGION AND DEMONSTRATED NEED. WE
8 ARE READY TO PARTNER WITH THE COUNTY TO ENSURE THIS MODEL NOT
9 ONLY BE IMPLEMENTED BUT SUSTAINED AND SCALED. WE RESPECTFULLY
10 URGE THE BOARD TO CONTINUE INVESTING IN ALL CO-OP AND TO
11 PRIORITIZE LONG-TERM SUSTAINABILITY.

12

13 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, THERE ARE NO OTHER
14 REMOTE SPEAKERS TO ADDRESS THE BOARD. REMOTE PARTICIPATION FOR
15 ITEM 14 IS NOW CONCLUDED. WE WILL GO INTO IN-PERSON SPEAKERS.
16 PLEASE BEGIN. PLEASE BEGIN.

17

18 **TREVOR HUO:** GOOD AFTERNOON, EVERYONE. I'M TREVOR HUO, A JUNIOR
19 IN HIGH SCHOOL AND A YOUTH LEADER ON THE YOUTH ADVISORY GROUP
20 AT ALLCOVE BEACH CITIES. NOW TO ALL THE PARENTS IN THE ROOM,
21 YOU KNOW THAT TEENAGERS DON'T ALWAYS LISTEN. SO, IF THEY DON'T
22 LISTEN TO THEIR PARENTS, CAN WE REALLY EXPECT THEM TO LISTEN
23 TO OTHER ADULTS? MY BROTHER WAS THAT SORT OF REBELLIOUS KID,
24 AND I ADMIRER HIM TO MY VERY CORE. HOWEVER, HE ENDED UP GOING
25 DOWN A DIFFERENT PATH. HE WASN'T THE SORT TO RESPOND TO REHAB



THE BOARD OF
SUPERVISORS

1 CENTERS OR CLINICS LED BY GROUPS OF ADULTS WHO DIDN'T
2 UNDERSTAND HIM. ON THIS PATH, HIS BEST FRIEND WAS LOST TO
3 OVERDOSE, REMAINING A FOREVER 14-YEAR-OLD BOY. WHAT I'VE
4 LEARNED FROM THIS IS THAT ADDICTION REALLY STARTS WITH
5 ADDICTION. IT BEGINS WITH UNTREATED MENTAL HEALTH CONDITIONS.
6 WE CANNOT WAIT UNTIL A CHILD IS WHEELED AWAY UNDER A WHITE
7 CLOTH TO ACT. IT ALSO TAUGHT ME THAT MOST OF THOSE THAT REALLY
8 NEED HELP WON'T JUST RECOVER BECAUSE THE ADULT TELLS THEM TO.
9 THAT'S WHY WE NEED PLACES LIKE ALLCOVE. IT CREATES A COMMUNITY
10 OF YOUTH TO HELP GUIDE THE REST OF THEIR PEERS. I SHARE ALL
11 THIS NOT FOR SYMPATHY, I SHARE IT TO GIVE PERSPECTIVE. EARLY
12 SUPPORT WORKS. CONTINUING FUNDING FOR ALLCOVE ISN'T JUST
13 HELPING RESPOND TO CRISIS, IT'S REDUCING THE --

14

15 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER.

16

17 **YASH JHA:** HI THERE, MY NAME IS YASH JHA, I'M THE CO-CHAIR OF
18 THE ALLCOVE YOUTH ADVISORY GROUP. MY FIRST CONTACT WITH THE
19 MENTAL HEALTH CARE SYSTEM WASN'T A THERAPIST OR A
20 CONVERSATION, IT WAS A POLICE OFFICER AT MY FRONT DOOR. I WAS
21 12 YEARS OLD. WHILE ADULTS SPOKE AROUND ME ABOUT INVOLUNTARY
22 COMMITMENT AND PROTOCOL, I WASN'T THINKING ABOUT GETTING HELP.
23 I WAS STARING AT THE GUN ON THE OFFICER'S HIP, AND FROM THEN
24 ON, I WAS SCARED. WHAT FOLLOWED WAS A CYCLE OF HOSPITALS AND
25 TREATMENT PROGRAMS THAT DIDN'T REALLY FEEL LIKE HEALING. WHILE



THE BOARD OF
SUPERVISORS

1 THOSE SCARS AND ATTEMPTS ON MY SKIN, LIKE TROPHIES I COULDN'T
2 STOP COLLECTING, I FELT I BECAME A CHECKLIST, A CASE TO
3 STABILIZE, CLINICIANS CARING MORE ABOUT METRICS AND COMPLIANCE
4 THAN HEALING. AND I WASN'T ALONE. I KEEP HEARING THE SENTENCE
5 OVER AND OVER FROM MY FRIENDS WHO WENT THROUGH THE SAME THING.
6 MAYBE I NEEDED TO BE THERE, BUT I DIDN'T NEED WHAT HAPPENED TO
7 ME THERE. AND SOME OF THOSE FRIENDS AREN'T HERE ANYMORE. IT'S
8 TOO LATE. WE CANNOT INTERVENE TOO LATE. AND THAT'S WHY
9 INVESTMENT IN ALLCOVE MATTERS.

10

11 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER.

12

13 **SOFIA FACCINI:** GOOD MORNING, MY NAME IS SOFIA FACCINI. I AM
14 ONE OF THE CO-CHAIRS OF THE ALLCOVE BEACH CITY'S YOUTH
15 ADVISORY GROUP. WHEN I STARTED VOLUNTEERING AT ALLCOVE, I WAS
16 ONLY 15 AND I HAD A DREAM OF GETTING A LOVED ONE THE MENTAL
17 HEALTHCARE THEY NEEDED. LITTLE DID I KNOW, THREE YEARS AFTER
18 VOLUNTEERING AT ALLCOVE, IT WOULD TURN INTO MY SECOND HOME AND
19 THIS, MY FAMILY. I'VE VISITED MENTAL HOSPITALS AND RESIDENTIAL
20 CENTERS. THE DIFFERENCE IS NIGHT AND DAY, NOT JUST IN THE
21 QUALITY AND QUANTITY OF CARE, BUT IN THE COMMUNITY. ALLCOVE IS
22 THE PLACE IT IS BECAUSE YOUNG PEOPLE AREN'T JUST RECEIVING
23 HELP THERE, THEY'RE A PART OF GIVING IT. I MYSELF HAVE
24 UTILIZED SERVICES AT ALLCOVE. THEY WERE SERVICES THAT HELPED
25 ME BETTER MYSELF SO I COULD TURN AROUND AND PROVIDE THAT SAME



THE BOARD OF
SUPERVISORS

1 SENSE OF SAFETY AND BELONGING TO OTHER TEENS. AS A VOLUNTEER
2 AND PEER INTERN AT THE FRONT DESK, I'VE HAD THE PLEASURE OF
3 INTERACTING WITH NEW AND REGULAR CLIENTS. EITHER WAY, I ALWAYS
4 WEAR A SMILE BECAUSE I'VE SEEN WHAT IT'S LIKE TO STRUGGLE
5 INVISIBLY. MEMORIES OF GIVING TOURS OF THE FACILITY, PLAYING
6 BOARD GAMES IN THE COVE OR HOSTING WORKSHOPS ARE MOMENTS THAT
7 MAKE THOSE WHO NEED OUR --

8

9 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER.

10

11 **CHLOE DE VILLIERS:** GOOD AFTERNOON, MY NAME IS CHLOE DE
12 VILLIERS AND I'M A JUNIOR AT REDONDO UNION HIGH SCHOOL. THIS
13 IS MY FIRST YEAR ON THE ALLCOVE BEACH CITIES YOUTH ADVISORY
14 GROUP, WHERE I WORKED THE FRONT DESK, HELPED PLAN EVENTS, AND
15 LAUNCHED OUR PEER MENTORSHIP PROGRAM, BUDS. THIS FIGHT COMES
16 FROM PERSONAL EXPERIENCE AND FROM WHAT I'VE SEEN IN MY PEERS.
17 I KNOW WHAT IT FEELS LIKE TO STRUGGLE WITH ANXIETY, AND DURING
18 COVID, BEING AT HOME MADE IT EASIER TO DEAL WITH THINGS
19 QUIETLY INSTEAD OF ACTUALLY GETTING SUPPORT. FOR ME, IT WASN'T
20 ALWAYS ABOUT NOT HAVING RESOURCES, BUT ABOUT HOW EASY IT WAS
21 FOR THESE STRUGGLES TO GO UNSEEN. NOW MENTAL HEALTH IS BEING
22 TALKED ABOUT MORE, BUT THAT DOESN'T ALWAYS MEAN PEOPLE ARE
23 GETTING THE HELP THAT THEY NEED. I'VE LEARNED THAT ACCESS IS
24 EVERYTHING. ALLCOVE PROVIDES FREE SERVICES FOR YOUTH, BUT IT'S
25 ALSO JUST A SPACE WHERE YOU CAN WALK IN AND FEEL COMFORTABLE.



THE BOARD OF
SUPERVISORS

1 YOU DON'T HAVE TO BE IN CRISIS. FOR A LOT OF PEOPLE, IT'S THE
2 FIRST STEP TO GETTING HELP. THIS FUNDING WOULD MEAN THAT MORE
3 YOUNG PEOPLE HAVE A PLACE TO GO BEFORE THEIR STRUGGLES BECOME
4 CRISIS. WHEN YOU INVEST IN ALLCOVE, YOU'RE INVESTING IN THE
5 WELLBEING AND THE --

6

7 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER.

8

9 **GABBY GAMBOA:** HI, MY NAME IS GABBY GAMBOA AND I AM A JUNIOR AT
10 BISHOP MONTGOMERY HIGH SCHOOL IN TORRANCE. WHEN I FIRST
11 VISITED ALLCOVE, I COULDN'T BELIEVE THAT A PLACE EXISTED WHERE
12 TEENS COULD RECEIVE FREE MENTAL HEALTH CARE AND I KNEW IT WAS
13 SOMETHING I HAD TO CONTRIBUTE TO. THIS PROMPTED ME TO JOIN THE
14 YOUTH ADVISORY GROUP WHERE I KNEW I COULD PLAY A ROLE IN
15 SUPPORTING OTHER TEENS WHO STRUGGLED WITH MENTAL HEALTH
16 CHALLENGES LIKE ME. AS SOMEONE WHO HAS DEALT WITH SOCIAL
17 ANXIETY, I REMEMBER HOW HARD IT WAS TO EVEN WALK INTO A NEW
18 SPACE AND TALK TO SOMEONE I DIDN'T KNOW. BUT BEING MET WITH
19 KINDNESS AND UNDERSTANDING, LIKE HOW EVERY CLINICIAN IS AT
20 ALLCOVE, WAS CRUCIAL TO ME BEING ABLE TO OVERCOME THIS. HAVING
21 A SPACE WHERE I FELT SEEN, UNDERSTOOD, AND NOT JUDGED SHOWED
22 ME HOW POWERFUL ACCESSIBLE SUPPORT CAN BE, ESPECIALLY FOR
23 YOUNG PEOPLE WHO FEEL ALONE. ALLCOVE NOT ONLY SERVES AS A
24 PLACE FOR PEOPLE 12 TO 25 WHERE THEY CAN RECEIVE SERVICES, BUT
25 IT IS ALSO A COMMUNITY CENTER WHERE EVERYONE BELONGS. IT IS



THE BOARD OF
SUPERVISORS

1 CRUCIAL TO ME AND MANY OTHERS THAT THIS FUNDING GETS APPROVED
2 BECAUSE CENTERS LIKE ALLCOVE ARE WHAT HELP YOUNG PEOPLE TO
3 FEEL SUPPORTED, AND I KNOW FIRSTHAND HOW MUCH IT MATTERS TO
4 HAVE A COMMUNITY LIKE THAT AT ALLCOVE.

5

6 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER.

7

8 **ALINA RASHIDFAROKHI:** HELLO, MY NAME IS ALINA RASHIDFAROKHI.
9 I'M A SENIOR CURRENTLY SERVING MY SECOND TERM ON THE ALLCOVE
10 YOUTH ADVISORY GROUP. GROWING UP, I MASTERED THE ART OF
11 PRETENDING I WAS FINE, EVEN WHEN THE WORLD FELT LIKE IT WAS
12 CRUMBLING AROUND ME. I TRIED HARD TO MASK THE ACADEMIC STRESS,
13 ANXIETY, GRIEF, AND CHALLENGING HOME ENVIRONMENT I HAD TO
14 NAVIGATE, WHILE ALSO WATCHING FAMILY MEMBERS STRUGGLE AND
15 REFUSE TO GET HELP BECAUSE IT WAS SEEN AS A SIGN OF WEAKNESS.
16 HOWEVER, WHAT I TRIED EVEN HARDER TO HIDE WAS MY DISABILITY.
17 GROWING UP BLIND TAUGHT ME MORE THAN ANYTHING THE WAYS THAT
18 OUR WORLD ISN'T BUILT FOR ME. EVERYWHERE I TURNED, I WAS FACED
19 WITH INACCESSIBILITY, BARRIERS TO CARE, AND A CONSTANT FEELING
20 THAT NO ONE TRULY UNDERSTOOD. THESE EXPERIENCES SHOWED ME HOW
21 OUR SYSTEMS FAIL THE PEOPLE THAT NEED SUPPORT THE MOST. THAT'S
22 WHY ALLCOVE STANDS OUT. ALLCOVE ACTIVELY WORKS TO DISMANTLE
23 BARRIERS TO CARE THAT KEEP YOUNG PEOPLE FROM GETTING HELP IN
24 THE FIRST PLACE THROUGH TRANSPORTATION, CULTURALLY SENSITIVE
25 CARE, DROP-IN SUPPORT, AND FREE RESOURCES FOR ANY YOUNG



THE BOARD OF
SUPERVISORS

1 PERSON.

2

3 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER.

4

5 **REBECCA CHOI:** HI, MY NAME IS REBECCA CHOI AND I ATTEND
6 TORRANCE HIGH SCHOOL. AT ALLCOVE BEACH CITY, STUDENTS FROM
7 TORRANCE MAKE UP THE SECOND HIGHEST NUMBER OF VISITS, WITH
8 OVER 2,500 VISITS AND 315 INDIVIDUALS SERVED. IT HAS NOT ONLY
9 TRANSFORMED THE LIVES OF THOUSANDS, BUT ALSO HAS IMPACTED ME
10 PERSONALLY. THROUGHOUT MY TEEN YEARS, I STRUGGLED WITH AN
11 UNHEALTHY RELATIONSHIP WITH FOOD WHILE BALANCING SCHOOL AND
12 EXTRACURRICULARS. I THOUGHT I HAD TO HANDLE THIS ALONE UNTIL I
13 JOINED THE YOUTH ADVISORY GROUP AT ALLCOVE OR YAG. THROUGH
14 YAG, I COMPLETED THE TEEN MENTAL HEALTH FIRST AID TRAINING,
15 ENCOURAGING ME TO TAKE MY MENTAL HEALTH SERIOUSLY AND REACH
16 OUT FOR SUPPORT AT ALLCOVE. I'VE SEEN FIRSHTHAND THE IMPACT
17 ALLCOVE CAN HAVE AND CAN ONLY IMAGINE THE POSITIVE IMPACT IT'S
18 PLAYED TOWARDS OTHERS. CONTINUING FUNDING WOULD HELP IMPROVE
19 THE MENTAL HEALTH OF OUR GENERATION. THANK YOU.

20

21 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER.

22

23 **JOHN HOOPER:** GOOD AFTERNOON. MY NAME IS JOHN HOOPER AND I'M A
24 PEER SPECIALIST AT ALLCOVE BEACH CITIES. BEFORE I EVER WORKED
25 AT ALLCOVE, I WAS A YOUNG PERSON IN CRISIS. I STRUGGLED WITH



THE BOARD OF
SUPERVISORS

1 ADDICTION, GRIEF, AND A LOSS OF IDENTITY AND PURPOSE. FROM THE
2 OUTSIDE, THINGS LOOKED FINE, BUT INTERNALLY I WAS FALLING
3 APART. I KNOW WHAT IT FEELS LIKE TO SIT WITH THAT KIND OF PAIN
4 AND NOT KNOW WHERE TO TURN. TODAY I HAVE NEARLY 5 1/2 YEARS OF
5 SOBRIETY AND ONE OF THE GREATEST GIFTS OF MY LIFE HAS BEEN
6 TURNING MY JOURNEY, MY PAIN, MY MISTAKES, AND MY RECOVERY INTO
7 A CAREER OF HELPING OTHER YOUNG PEOPLE FIND THEIR WAY. AT
8 ALLCOVE BEACH CITY, ONE OF MY PRIMARY ROLES IS MEETING ONE-ON-
9 ONE WITH YOUNG PEOPLE. EVERY WEEK, I SIT ACROSS FROM
10 INDIVIDUALS WHO CARRY THE SAME WEIGHT I ONCE CARRIED. WHEN A
11 YOUNG PERSON TELLS ME THEY FEEL SHAMED, STUCK, OR HOPELESS, I
12 DON'T. JUST EMPATHIZE, I UNDERSTAND. I'VE SEEN YOUNG PEOPLE
13 WALK THROUGH OUR DOORS GUARDED, ANXIOUS, BARELY MAKING EYE
14 CONTACT, AND WEEKS LATER BEGIN TO OPEN UP, ADVOCATE FOR
15 THEMSELVES, RECONNECT WITH FAMILY, RETURN TO SCHOOL, CHOOSE
16 SOBRIETY, OR SIMPLY BEGIN TO BELIEVE THAT THEIR LIFE HAS VALUE
17 AGAIN. ALLCOVE IS OFTEN THE FIRST PLACE A YOUNG PERSON FEELS
18 SAFE ENOUGH.

19

20 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER.

21

22 **CLAUDIA JEREZ:** CLAUDIA JEREZ, DPSS DWC. EXCUSE ME, I DID A
23 LIST. I BELIEVE THEY NEED GUIDANCE, A REAL-LIFE SCENARIO,
24 WORKSHOPS, ANY WORKSHOPS, REAL LIFE SCENARIOS OF CONSEQUENCES
25 THEY WILL FACE. VARIOUS OPTIONS AND SOLUTIONS FOR CARE.



THE BOARD OF
SUPERVISORS

1 PARTNER WITH THEIR FAMILY NETWORK SYSTEM. REINFORCE SELF-
2 ESTEEM. IDENTIFY WEAKNESSES AND STRENGTHS AND HELP THEM COPE
3 WITH THE CHALLENGES. THE SHORT AND LONG-TERM GOALS HELP THEM
4 TO VISUALIZE CHANGE AND THINGS WILL BE BETTER FOR THEM. ASSIST
5 THEM TO VISUALIZE A NEW YOU AND PROVIDE SECOND CHANCES AND DO
6 NOT VICTIMIZE THEM. THEY NEED REAL LEADERSHIP. THEY NEED
7 PEOPLE TO GUIDE THEM AND GIVE THEM A GOOD IDEA OF WHAT THE
8 FUTURE HOLDS FOR THEM. I THINK THAT THAT HELPED ME WHEN I WAS
9 YOUNG AND TO SEE PEOPLE IN LEADERSHIP ROLES THAT COULD BE --

10

11 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER.

12

13 **MARY DRUMMER:** GOOD AFTERNOON, MARY DRUMMER, REDONDO BEACH. I'M
14 A RETIRED REGISTERED NURSE AND A VOLUNTEER AT BOTH BEACH
15 CITY'S HEALTH DISTRICT AND THE MEDICAL RESERVE CORPS LOS
16 ANGELES, WHICH IS UNDER L.A. COUNTY DEPARTMENT OF PUBLIC
17 HEALTH, FOR OVER 20 YEARS AND A FAVORED DAUGHTER OF THE GREAT
18 STATE OF MINNESOTA. TECHNICALLY, NEITHER I NOR THE
19 APPROXIMATELY 1,000 VOLUNTEERS AT BCHD HAVE A DOG IN THIS
20 FIGHT. WE HAVE MORE. WE HAVE CARE AND CONCERN FOR MEMBERS OF
21 OUR COMMUNITY WHO ARE STRUGGLING. THEY'RE NOT OUR CHILDREN,
22 BUT THEY ARE OUR CHILDREN. THE WORDS OF OUR YOUTH SPOKEN
23 BEFORE YOU TODAY ARE POWERFUL AND IMPORTANT. MY INTENTION IS
24 TO SHARE WORDS OF AN ELDER TO ADD TO YOUR INSIGHT AND
25 PERSPECTIVE. THERE ARE SOCIAL AND FAMILIAL PRESSURES THAT ARE



THE BOARD OF
SUPERVISORS

1 A FERTILE GROUND FOR MENTAL HEALTH ISSUES AND SUBSTANCE ABUSE.
2 THE YOUTH OF THIS REGION WILL EVENTUALLY BECOME YOUNG ADULTS
3 IN OTHER REGIONS, NEIGHBORS AND CITIZENS OF A LARGER
4 NARRATIVE. THE COST OF EVEN ONE DRUNK DRIVING WRECK OR ONE
5 PERSON DOOMED TO DIE --

6

7 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR AND MEMBERS OF THE
8 BOARD, THAT CONCLUDES PUBLIC COMMENT ON THIS ITEM.

9

10 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. THANK YOU VERY MUCH. I
11 JUST WANT TO SAY I WANT TO SALUTE THE YOUNG PEOPLE THAT ARE
12 HERE AND THEIR COUNSELORS AND JUST TO HEAR THAT 1,000
13 VOLUNTEERS HAVE COME THROUGH. BOY, WE COULD SOLVE A LOT OF
14 PROBLEMS THERE, RIGHT? SO MAYBE WE HAVE TO GROW VOLUNTEERISM.
15 THAT'S A GREAT EXAMPLE. SO WITH THAT I WANT TO THANK THE
16 AUTHOR AND CO-AUTHOR ON THIS.

17

18 **SUP. HOLLY J. MITCHELL:** SUPERVISOR?

19

20 **SUP. HILDA SOLIS, CHAIR:** YES.

21

22 **SUP. HOLLY J. MITCHELL:** IF I COULD JUST VERY QUICKLY, THANK
23 THE BEACH CITY'S HEALTH DISTRICT WHO GOT IT AND WHO HELPED
24 CREATE THE FRAMEWORK FOR IT TO HAPPEN IN REDONDO BEACH. SO I
25 WANT TO TIP MY HAT TO THE HEALTH DISTRICT. I JUST WANTED TO



THE BOARD OF
SUPERVISORS

1 ADD THAT, THANK YOU.

2

3 **SUP. HILDA SOLIS, CHAIR:** VERY POWERFUL TESTIMONY TODAY, THANK
4 YOU SO MUCH. SO WITH THAT, THIS ITEM IS BEFORE US. MOVED BY
5 SUPERVISOR MITCHELL, SECONDED BY SUPERVISOR HAHN. TO APPROVE
6 THE ITEM, EXECUTIVE OFFICER, CALL THE ROLL PLEASE.

7

8 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL?

9

10 **SUP. HOLLY J. MITCHELL:** AYE.

11

12 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.
13 SUPERVISOR HORVATH?

14

15 **SUP. LINDSEY P. HORVATH:** AYE.

16

17 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.
18 SUPERVISOR HAHN?

19

20 **SUP. JANICE HAHN:** YES.

21

22 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.
23 SUPERVISOR BARGER?

24

25 **SUP. KATHRYN BARGER:** YES.



THE BOARD OF
SUPERVISORS

1

2 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE.

3 SUPERVISOR SOLIS?

4

5 **SUP. HILDA SOLIS, CHAIR:** YES.

6

7 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. MOTION

8 CARRIES, 5 TO 0. WE WILL NOW MOVE ON TO ITEM 19, PROTECTING

9 ENTERTAINMENT JOBS, EVALUATING THE ECONOMIC IMPACT OF THE

10 PURCHASE OF WARNER BROTHERS, WHICH WAS HELD BY SUPERVISOR

11 BARGER. FOR MEMBERS OF THE PUBLIC JOINING US REMOTELY TO

12 COMMENT ON THIS ITEM, PLEASE USE THE RAISE HAND FEATURE OR IF

13 YOU ARE ONLINE OR PRESS STAR 3 IF ON A TELEPHONE.

14

15 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR HORVATH HELD THE ITEM.

16 YES. OH I'M SORRY.

17

18 **SUP. KATHRYN BARGER:** THAT'S OKAY THAT'S OKAY BUT WHILE THEY'RE

19 WALKING OUT I JUST HAVE TO SAY I THINK WE ALL AGREE WHAT AN

20 IMPRESSIVE GROUP OF YOUTH AND THANK YOU FOR SHARING YOUR

21 STORIES. YEAH. YEAH, THAT WAS PRETTY AMAZING.

22

23 **SUP. HILDA SOLIS, CHAIR:** SORRY ABOUT THAT.

24

25 **SUP. KATHRYN BARGER:** ALL RIGHT SO ON NOW ON TO ITEM 19. I WANT



THE BOARD OF
SUPERVISORS

1 TO THANK SUPERVISOR HORVATH FOR TODAY'S BOARD MOTION REGARDING
2 THE PROPOSED MERGER OF WARNER BROTHERS AND PARAMOUNT SKYDANCE
3 I'VE BEEN PROUD TO REPRESENT WARNER BROTHERS IN THE FIFTH
4 DISTRICT THROUGH MY ENTIRE TIME HERE ON THIS BOARD. WARNER
5 BROTHERS IS ONE OF THE ANCHORS OF OUR REGIONAL CREATIVE
6 ECONOMY. THE ENTERTAINMENT INDUSTRY EMPLOYS MORE THAN 171,000
7 WORKERS IN LOS ANGELES COUNTY AND STUDIOS LIKE WARNER BROTHERS
8 SUPPORT AN EVEN WIDER ECOSYSTEM OF LOCAL BUSINESSES, FROM
9 CATERERS TO PROP HOUSES TO EQUIPMENT SUPPLIERS, AND COUNTLESS
10 SMALL VENDORS. AS ONE OF THE MOST SIGNIFICANT ENTERTAINMENT
11 ASSETS IN OUR REGION, WARNER BROTHERS DRIVES SUBSTANTIAL
12 DIRECT, INDIRECT, AND INDUCED JOBS, JOBS THAT THOUSANDS OF
13 FAMILIES DEPEND UPON. THE INDUSTRY CONTINUES TO FACE
14 CHALLENGES RECOVERING FROM THE PANDEMIC, SOMETHING I KNOW THAT
15 I'M SURPRISED TO HEAR ABOUT WE BROUGHT IN MOTIONS TO ADDRESS
16 AND IF SUPERVISOR MITCHELL WERE HERE SHE WOULD ADDRESS IT FROM
17 BEING ON THE FILM COMMISSION. THE PANDEMIC, THE DUAL STRIKES
18 AND EVEN WILDFIRES HAVE MADE PROTECTING THESE JOBS MORE
19 IMPORTANT THAN EVER. EACH PRODUCTION BRINGS RIPPLE EFFECTS,
20 INDIRECT AND INDUCED JOBS THAT CREATE SIGNIFICANT ECONOMIC
21 ACTIVITY COUNTYWIDE. THAT IS WHY THE BOARD HAS CONSISTENTLY
22 EMPHASIZED THE NEED TO KEEP PRODUCTION LOCAL, STRENGTHEN
23 FILMING OPPORTUNITIES, AND MAKE L.A. COUNTY A WELCOMING
24 COMPETITIVE HOME FOR CREATIVE WORK. WE HAVE WORKED TO REVIEW
25 AND REDUCE FILM AND FACILITY FEES TO SUPPORT PRODUCTIONS AND



THE BOARD OF
SUPERVISORS

1 ADVANCE LEGISLATIVE ADVOCACY TO HELP KEEP THE JOBS HERE. THESE
2 PROACTIVE STEPS REFLECT A CLEAR MESSAGE. WE VALUE THIS
3 INDUSTRY AND WE ARE COMMITTED TO ITS RESILIENCE MOVING
4 FORWARD. I WANT TO ENCOURAGE OUR DEPARTMENTS TO INVESTIGATE
5 HOW TO BEST EASE FILMING, REDUCE, NOT EASE FILMING, TO
6 INCREASE FILMING, REDUCE UNNECESSARY INVOLVEMENT OR CREATE NEW
7 PERMITTING REQUIREMENTS AND MOVE TO USE ONLINE DOCUMENTS AND
8 SIGNATURES TO QUICKLY APPROVE PERMITS. THE PROPOSED MERGER OF
9 PARAMOUNT, SKYDANCE, AND WATER BROTHERS DISCOVERY IS BOTH
10 MONUMENTAL AND IMPACTFUL. I AM AWARE THAT THE CALIFORNIA
11 ATTORNEY GENERAL IS ALREADY LAUNCHING A REVIEW OF THIS
12 PROPOSED MERGER. THIS IS IN ADDITION TO REVIEW BY THE FEDERAL
13 DEPARTMENT OF JUSTICE. GIVEN THE SIZE OF THIS PROPOSED MERGER,
14 THE REVIEW BY THE STATE ATTORNEY GENERAL AND FEDERAL
15 DEPARTMENT OF JUSTICE IS IMPORTANT. AND WITH THE NUMBER OF
16 LOCAL JOBS THAT MAY BE IMPACTED REGIONALLY, IT'S IMPORTANT FOR
17 THE COUNTY TO ASSESS THE SITUATION AS WELL. BUT I WOULD ARGUE
18 THAT SHOULD BE GOING BOTH PROSPECTIVE, BUT MOVING FORWARD, WE
19 SHOULD BE MONITORING ALL JOBS THAT REALLY ARE VITAL TO THIS
20 REGION. AND I WOULD THINK OF AEROSPACE AS AN EXAMPLE AS WELL.
21 I'D LIKE TO INTRODUCE A MOTION THAT WILL CONTINUE AND THE
22 REASON WHY IT'S BEING CONTINUED IS COUNTY COUNSEL SAID YOU
23 HAVE TO DO IT THIS WAY. I WAS GOING TO AMEND YOUR MOTION
24 SUPERVISOR HORVATH BUT I'M TOLD THAT IN FACT I HAVE TO
25 INTRODUCE A MOTION THAT WILL CONTINUE THIS ITEM AND REFER TO



THE BOARD OF
SUPERVISORS

1 THE CLUSTER REVIEW PROCESS WHICH WILL ALLOW A COMPLETE AND
2 THOROUGH REVIEW ALONG WITH PUBLIC INPUT, DEPARTMENT FEEDBACK
3 AND STAFF DISCUSSION ON THE COMPLEX ISSUE INVOLVED BEFORE THE
4 BOARD VOTES. MY MOTION THAT I WILL READ IT NOW WILL REFER THE
5 MOTION TO THE ECONOMIC DEVELOPMENT POLICY COMMITTEE CLUSTER
6 AND THEN RETURN TO THE BOARD OF SUPERVISORS IN THREE WEEKS. I
7 WOULD THEREFORE MOVE THAT THE BOARD OF SUPERVISORS CONTINUE
8 THE ITEM FOR THREE WEEKS TO BE AGENDIZED FOR THE APRIL 7, 2026
9 BOARD MEETING AND TO DIRECT THE EXECUTIVE OFFICE TO REFER IN
10 PLACE PROTECTING ENTERTAINMENT JOBS, EVALUATING THE ECONOMIC
11 IMPACT OF THE PURCHASE OF WARNER BROTHERS ON THE APRIL 2, 2026
12 ECONOMIC DEVELOPMENT POLICY COMMITTEE CLUSTER AGENDA FOR
13 FURTHER DISCUSSIONS. THANK YOU AND I'D APPRECIATE YOUR SUPPORT
14 FOR THIS PROPOSED MOTION. THANK YOU.

15

16 **SUP. LINDSEY P. HORVATH:** MAY I?

17

18 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR, YES, HORVATH. YES.

19

20 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. THANK YOU,
21 SUPERVISOR BARGER, FOR HOLDING THE MOTION SO WE CAN HIGHLIGHT
22 EXACTLY WHAT IT'S LOOKING TO DO. WE INTRODUCED THIS MOTION AS
23 A SPECIAL SEVERAL WEEKS AGO, RECOGNIZING THE URGENCY FOR ALL
24 OF THE REASONS THAT YOU IDENTIFIED THAT THE ECONOMIC IMPACT OF
25 THE POTENTIAL PURCHASE OF WARNER BROTHERS MEANS CERTAIN IMPACT



THE BOARD OF
SUPERVISORS

1 AS IT RELATES TO JOBS AND OUR LOCAL ECONOMY AND MANY OF OUR
2 ARTISTS AND CREATORS WHO WILL BE IMPACTED BY THIS DECISION.
3 ENTERTAINMENT HAS THE POWER TO REACH PEOPLE ACROSS THE GLOBE
4 TO SHARE STORIES THAT HELP SHAPE HOW WE UNDERSTAND OURSELVES
5 AND HOW WE CONNECT WITH OTHERS. HERE IN LOS ANGELES,
6 ENTERTAINMENT IS MORE THAN WHAT WE WATCH ON A SCREEN. IT'S
7 PART OF WHO WE ARE. IT'S THE WRITERS, THE ACTORS, THE LOCATION
8 PROFESSIONALS, MUSICIANS, EDITORS, SET BUILDERS, AND THOUSANDS
9 OF SMALL BUSINESSES WHO BRING THESE STORIES TO LIFE. IT'S BOTH
10 THE HEART OF OUR IDENTITY AND A CORNERSTONE OF OUR REGIONAL
11 ECONOMY, WHICH IS WHY WE CONTINUE TO FIGHT TO KEEP THIS VITAL
12 INDUSTRY HERE AT HOME IN LOS ANGELES. WE'RE AGAIN FACING A
13 PROPOSED MERGER THAT COULD POTENTIALLY HURT COMPETITION, COULD
14 LIMIT THE DIVERSITY OF STORYTELLERS AND HAVE REPERCUSSIONS
15 ACROSS OUR SIGNATURE INDUSTRY. THE MOTION DIRECTS A
16 COMPREHENSIVE ECONOMIC IMPACT STUDY OF THE PURCHASE OF WARNER
17 BROTHERS BY PARAMOUNT SKYDANCE ON THE REGIONAL ECONOMY,
18 INCLUDING ITS IMPACTS ON OUR WORKFORCE. IN PRIOR STUDIO
19 MERGERS, EVEN WITH THE BEST OF INTENTIONS, FEWER FILMS HAVE
20 BEEN PRODUCED AND THERE HAVE BEEN WORKFORCE LAYOFFS. PARAMOUNT
21 HAS ALREADY INDICATED THEY ANTICIPATE THIS ACQUISITION WILL
22 YIELD MORE THAN \$6,000,000,000 IN SYNERGIES, WHICH LIKELY
23 SIGNIFIES WORKFORCE REDUCTIONS. BEYOND JOBS, THERE ARE BROADER
24 IMPLICATIONS FOR THE INDUSTRY AS A WHOLE. WHEN THERE ARE FEWER
25 STUDIOS PRODUCING CONTENT, THERE ARE FEWER BUYERS FOR THE



THE BOARD OF
SUPERVISORS

1 SCRIPTS AND FEWER EMPLOYERS FOR CREATIVE PROFESSIONALS. THAT
2 CAN REDUCE WAGES FOR CREATIVE WORK AND LIMIT THE NUMBER OF
3 STORIES THAT REFLECT THE INCREDIBLE DIVERSITY OF OUR REGION.
4 GIVEN THESE POTENTIAL IMPACTS, THE U.S. DEPARTMENT OF JUSTICE
5 WILL ULTIMATELY NEED TO REVIEW AND APPROVE THE DEAL. AS YOU
6 MENTIONED, OUR OWN STATE ATTORNEY GENERAL, ROB BONTA, IS ALSO
7 MONITORING THE SITUATION AND WORKING WITH OTHER STATE
8 ATTORNEYS GENERAL, WHICH IS WHY WE WANT TO AMEND THE MOTION TO
9 READ IN THE FURTHER MOVE CLAUSE. I FURTHER MOVE THAT COUNTY
10 COUNSEL SUBMIT FORMAL COMMENTS TO THE US DEPARTMENT OF JUSTICE
11 AND STATE OF CALIFORNIA DEPARTMENT OF JUSTICE REGARDING
12 ANTITRUST CONCERNS. THIS MOTION IS ABOUT ENSURING WE
13 UNDERSTAND WHAT THIS MERGER COULD MEAN FOR THE FUTURE OF
14 STORYTELLING, CREATIVITY, AND ONE OF OUR LARGEST INDUSTRIES.
15 THIS DEAL IS EXPECTED TO CLOSE AS EARLY AS SEPTEMBER OF 2026.
16 IDEALLY, THIS MOTION WOULD HAVE GONE THROUGH THE CLUSTER
17 PROCESS, BUT WE RECOGNIZE THAT TIME IS OF THE ESSENCE. IT'S
18 ALREADY BEEN TWO WEEKS SINCE WE INITIALLY BROUGHT UP THIS
19 MOTION, AND WE KNOW THAT EVERY DAY THAT PASSES LOOMS WITH THE
20 POSSIBILITY OF THREATS TO THOUSANDS OF JOBS OR MORE. AND WE
21 KNOW THAT BECAUSE OF THE TICKING TIME CLOCK THAT EXISTS ON
22 PUBLIC COMMENT FOR THIS MOTION, WE KNOW THAT EVERY DAY THAT
23 PASSES IS AN OPPORTUNITY THAT WE MISS. EVERYDAY MATTERS IF
24 WE'RE GOING TO CONDUCT THE ANALYSIS NECESSARY TO INFORM THIS
25 DISCUSSION. AT THE END OF THE DAY, THIS IS ABOUT PEOPLE BEHIND



THE BOARD OF
SUPERVISORS

1 THE STORIES, THE WORKERS, CREATORS, AND SMALL BUSINESSES THAT
2 MAKE LOS ANGELES THE GLOBAL CAPITAL OF ENTERTAINMENT, AND WE
3 INTEND TO KEEP IT THAT WAY. I DO KNOW THAT ALL OF THE
4 FOLLOWING ARE IN SUPPORT OF OUR MOTION. LA CITY COUNCILMEMBER
5 ADRIENNE NAZARIAN, THE ENTERTAINMENT UNION COALITION, SAG-
6 AFTRA, DIRECTORS GUILD OF AMERICA, PRODUCERS GUILD OF AMERICA,
7 CALIFORNIA IATSE COUNCIL, WRITERS GUILD OF AMERICA WEST,
8 AMERICAN FEDERATION OF MUSICIANS LOCAL 6 AND LOCAL 47,
9 TEAMSTERS LOCAL 399, IBEW LOCAL 40, LEONA LOCAL 724, JANE
10 FONDA, ARTS FOR LA, STAY IN LA AND MORE. AND SO I DO
11 UNDERSTAND THAT THE TYPICAL PROCESS WOULD BE TO INCLUDE
12 CLUSTER, BUT I THINK GIVEN THE SENSE OF URGENCY AROUND HOW
13 THIS DECISION PROCEEDS AND THE TIME CLOCK THAT EXISTS, I'M
14 CONCERNED ABOUT WAITING ANY LONGER TO MAKE THIS DECISION. AND
15 I'M NOT SURE WHAT WE DON'T HAVE BEFORE US AS A RESULT OF THE
16 COUPLE OF WEEKS SINCE WE FIRST INTRODUCED IT.

17

18 **SUP. KATHRYN BARGER:** SO I DON'T DISAGREE WITH YOU, BUT THEN
19 THAT RAISES A QUESTION. IF IT WAS BROUGHT IN TWO WEEKS AGO,
20 WHY DIDN'T IT GO THROUGH THE CLUSTER? THEN IT'D BE GOING
21 THROUGH THE CLUSTER AND COME BACK TO THE BOARD IN A WEEK. AND
22 SO I FEEL AS THOUGH, LOOK, I DON'T PROFESS TO UNDERSTAND THIS
23 INDUSTRY. I KNOW THAT IT'S BEEN A VERY CONTROVERSIAL PROCESS,
24 BUT I ALSO KNOW THAT WE ON THIS BOARD HAVE TALKED ABOUT
25 TRANSPARENCY AND PROCESS AS IT RELATES TO MOVING FORWARD TO



THE BOARD OF
SUPERVISORS

1 GIVE THE PUBLIC AN OPPORTUNITY. AND I THINK THIS IS NO
2 DIFFERENT. I THINK IT CAN BE DONE PARALLEL AS IT RELATES TO
3 SOME OF THE INFORMATION THAT'S GOING TO BE GATHERED, WHICH
4 AGAIN, I SAID, AND I'M LOOKING OVER AT OUR DIRECTOR OF
5 ECONOMIC OPPORTUNITY, WE SHOULD BE GATHERING THIS INFORMATION
6 NO MATTER WHAT. BECAUSE CLEARLY THIS INDUSTRY HAS A RIPPLE
7 EFFECT ACROSS THE BOARD, ESPECIALLY IN MY DISTRICT AND WARNER
8 BROTHERS, I THINK LAST TIME I CHECKED WAS IN THE 5TH DISTRICT,
9 STILL IS. AND SO I HAVE-

10

11 **SUP. LINDSEY P. HORVATH:** AND PARAMOUNT'S IN THE 3RD.

12

13 **SUP. KATHRYN BARGER:** YEAH, NO, BUT MY POINT BEING THOUGH, THE
14 IMPACT IT HAS IS AROUND BURBANK, TOLUCA LAKE, ALL THAT AREA,
15 EVEN PASADENA, ALTADENA. AND SO I WANT TO MAKE SURE WE DO THIS
16 CORRECTLY AND THAT IT'S NOT BASED ON ANY AGENDA, AND I'M NOT
17 SAYING YOU HAVE ONE, BUT IT SEEMS LIKE EVERY TIME I PICK UP
18 THE PAPER, THERE'S SOMEONE TAKING A SHOT AT SOMEONE HAVING TO
19 DO WITH THIS MERGER. I DON'T WANT TO GET IT. I WANT TO MAKE
20 SURE WE DO WHAT'S RIGHT FOR THE INDUSTRY AND FOR THE WORKERS,
21 NOT BASED ON ANY POLITICS OR ANY PRECONCEIVED NOTION AS TO
22 WHAT IT'S GOING TO LOOK LIKE. AND I BELIEVE LETTING IT GO
23 THROUGH CLUSTER AND HAVING PUBLIC, INCLUDING THE UNIONS THAT
24 YOU MENTIONED, WEIGH IN, ALLOWS US AN OPPORTUNITY TO GET IT
25 RIGHT. AND AGAIN, I DON'T KNOW WHY IT DIDN'T GO THROUGH



THE BOARD OF
SUPERVISORS

1 CLUSTER TO BEGIN WITH. WE HAD AN OPPORTUNITY, AND TWO WEEKS,
2 TO YOUR POINT, HAS GONE BY WHERE NOTHING'S BEEN DONE WHEN IT
3 COULD HAVE BEEN AGENDIZED ON THE CLUSTER. THAT'S ALL.

4

5 **SUP. HILDA SOLIS, CHAIR:** OH, CAN YOU WEIGH IN HERE, PLEASE?

6

7 **KELLY LOBIANCO:** THANK YOU SUPERVISORS. AS YOU ALL KNOW WE HAVE
8 AND CONTINUE TO CONDUCT ECONOMIC IMPACT STUDIES TO BETTER
9 UNDERSTAND THE STATE OF VARIOUS INDUSTRIES AND HELP FORECAST
10 JOB IMPACTS WHEN THERE ARE MAJOR CHANGES LIKE THIS. WE
11 RECENTLY CONDUCTED AN IMMIGRATION STUDY AND WE'RE IN THE
12 PROCESS OF DOING A FIRE STUDY. WE KNOW THIS ONE WILL BE ON AN
13 EXPEDITED TIMELINE AND SO THE DEPARTMENT STANDS READY. WE'RE
14 GOING TO GET STARTED ON THINKING ABOUT THE SCOPE OF A STUDY
15 HERE, WHETHER IT GOES TO CLUSTER OR MOVES FORWARD TODAY, WE'RE
16 GOING TO MAKE SURE WE GET IT DONE. THANK YOU.

17

18 **SUP. LINDSEY P. HORVATH:** AND BASED ON WHAT THE CLUSTER
19 SCHEDULE WAS FROM THE TIME WE INTRODUCED AS SPECIAL, THERE
20 WASN'T A CLUSTER SCHEDULED. SO IT WOULD HAVE BEEN SCHEDULED
21 FOR THE CLUSTER MEETING THAT YOU HAVE IDENTIFIED IN YOUR
22 AMENDING MOTION OR YOUR ALTERNATE MOTION. SO THERE WOULDN'T
23 HAVE BEEN A CLUSTER OPPORTUNITY AND SO WAITING, IF WHAT YOU'RE
24 LOOKING TO DO IS DELAY THIS BECAUSE FOR WHATEVER YOUR REASON
25 IS TO DELAY IT THAT WE CAN DO THAT



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER:** I'M NOT DELAYING IT.

3

4 **SUP. LINDSEY P. HORVATH:** BUT WE DON'T WHAT WE WERE TRYING TO
5 PROPOSE

6

7 **SUP. KATHRYN BARGER:** I'M HONORING A PROCESS AND I WOULD ARGUE

8

9 **SUP. LINDSEY P. HORVATH:** IS TO MOVE WITH THE SENSE OF URGENCY.

10

11 **SUP. KATHRYN BARGER:** THIS HAS BEEN IN THE MAKING SUPERVISOR
12 HORVATH FOR WEEKS IF NOT MONTHS AND SO I'M ALL ABOUT
13 TRANSPARENCY AND THE FACT THAT A MOTION WAS READ IN TWO WEEKS
14 AGO THAT CAME OUT OF NOWHERE, EVEN THOUGH THIS HAS BEEN AN
15 ISSUE THAT'S BEEN GOING BACK AND FORTH WITH NETFLIX AND WITH
16 PARAMOUNT. AND SO I FIND IT INTERESTING THAT WE ARE PUSHING
17 THROUGH SOMETHING SO QUICKLY WHEN, TO YOUR POINT, WE'VE GOT
18 TILL SEPTEMBER. AGAIN, KELLY, I BELIEVE WE SHOULD BE GATHERING
19 INFORMATION. AND WE TALKED ABOUT THIS, BECAUSE I CALLED YOU TO
20 FIND OUT WHAT YOUR THOUGHTS WERE BECAUSE I DIDN'T KNOW WHERE
21 THIS CAME FROM. AND SO WHEN WE TALKED YOU KNOW WE TALKED ABOUT
22 INDUSTRIES ACROSS THE BOARD AND THE FACT THAT YOU WANT TO
23 BUILD A BETTER WAY OF TRACKING THE INDUSTRIES THAT REALLY ARE
24 THE GREASE ON THE WHEELS OF THIS COUNTY. AND SO THAT'S ALL I'M
25 SAYING SUPERVISOR HORVATH. I'M NOT DISAGREEING WITH THE



THE BOARD OF
SUPERVISORS

1 MOTION. I'M DISAGREEING WITH THE PROCESS. AND I THINK THE
2 PROCESS IS EQUALLY AS IMPORTANT IN TERMS OF LEGITIMACY ON WHAT
3 WE'RE DOING. I'M NOT DISAGREEING WITH THE CONTENT OF YOUR
4 MOTION AT ALL AND IF YOU THOUGHT I WAS I APOLOGIZE. I'M
5 DISAGREEING WITH THE PROCESS ON WHICH IT CAME FORWARD. THANK
6 YOU, MADAM CHAIR. AND I'M SORRY TO INTERRUPT YOU, SUPERVISOR
7 HORVATH.

8

9 **SUP. HILDA SOLIS, CHAIR:** THERE ANY OTHER COMMENTS ON THIS?
10 SUPERVISOR MITCHELL? YES.

11

12 **SUP. HOLLY J. MITCHELL:** THANK YOU. I GOT CALLED LATE THURSDAY
13 FOR AN URGENT MEETING WITH ONE OF THE STUDIOS THAT I
14 ACCOMMODATED. AND THE POINT THEY RAISED YESTERDAY WAS THIS
15 CONCERN, SUPERVISOR HORVATH, THAT WE WOULD BE SETTING A
16 PRECEDENT FROM THERE, AND I DON'T KNOW IF YOU HAD A CHANCE TO
17 MEET WITH THEM, WHEN I MET WITH THEM, THEY HAD NOT HAD A
18 CHANCE TO MEET WITH THE AUTHOR OF THE MOTION. SO MAYBE THEY
19 RAISED THIS WITH YOU, BUT IT'D BE HELPFUL TO HAVE YOU RESPOND,
20 BECAUSE THE POINT THEY RAISED WAS, IN THEIR REVIEW OF SIMILAR
21 KIND OF MERGERS, THE COUNTY NEVER OPINED BEFORE, AND THEY
22 THOUGHT THAT WE WERE SETTING A DANGEROUS PRECEDENT AS I
23 CONTINUE TO ELEVATE TO THEM THAT IT IS NOT WITHIN OUR
24 JURISDICTION TO HAVE AN OPINION ABOUT THEIR MERGER, WORKFORCE
25 IS IMPORTANT. AND SO COULD YOU RESPOND TO THE NOTION ABOUT THE



THE BOARD OF
SUPERVISORS

1 CONCERN ABOUT US SETTING A PRECEDENT BY PASSING YOUR MOTION?

2

3 **SUP. LINDSEY P. HORVATH:** HAPPY TO, I THINK THE PRECEDENT THAT
4 WE WOULD BE SETTING IS JUST IN MANY WAYS WHAT SUPERVISOR
5 BARGER AND THE MOTION INDICATE THAT WE HAVE A VESTED INTEREST
6 IN THE IMPACT OF THIS MERGER, THAT IT GOES FAR BEYOND TWO
7 COMPANIES. IT HAS A BROADER IMPACT FOR A VARIETY OF ANCILLARY
8 COMPANIES AND BUSINESSES THAT GET IMPACTED, BUSINESSES THAT WE
9 BROUGHT FORWARD AN URGENCY MOTION, MUCH LIKE THIS PROCESS TO
10 PROTECT ENTERTAINMENT WORKERS WHEN STRIKES WERE HAPPENING. AND
11 WE SAW THAT THE IMPACTS THAT HAPPENED AS A RESULT IMPACTED
12 FLORISTS AND DRY CLEANERS AND SO MANY OTHER SUPPORTIVE SMALL
13 BUSINESSES THAT WERE AT RISK OF GOING OUT OF BUSINESS. SO IT'S
14 NOT ONLY THESE TWO COMPANIES, IT'S THE REGIONAL IMPACT. AND I
15 THINK THAT HAVING AN UNDERSTANDING OF THE BROADER IMPACT ON
16 OUR WORKFORCE WHILE WE HEAR FROM THE INDUSTRY THAT WRITE LARGE
17 THAT THEY NEED MORE ASSISTANCE, INCLUDING FINANCIAL INVESTMENT
18 THROUGH TAX CREDITS AT THE STATE LEVEL. WE'RE LOOKING AT THE
19 LOCAL LEVEL OF ALL OF THE PERMIT WAIVERS AND ALL OF THE
20 DIFFERENT KINDS OF THINGS THAT WE CAN DO TO HELP ACCELERATE
21 AND ENHANCE THE INDUSTRY HERE LOCALLY. UNDERSTANDING WHAT SORT
22 OF IMPACT THIS WILL HAVE SPEAKS TO A PRECEDENT THAT WE HAVE
23 SET AS A BOARD OF SUPERVISORS OF OUR VESTED INTEREST IN
24 PROTECTING THIS INDUSTRY AND THE PEOPLE WHO WORK WITHIN IT.
25 AND SO IN MY MIND, THAT IS A PRECEDENT WE WOULD WANT TO SET IN



THE BOARD OF
SUPERVISORS

1 TERMS OF VERY CLEARLY INDICATING OUR INTEREST IN THAT REGARD
2 AND ACTING WITH A SENSE OF URGENCY TO COLLECT THAT
3 INFORMATION. SO BECAUSE THIS IS A REPORT, I THINK THAT IT'S
4 CERTAINLY WITHIN THE PURVIEW WE HAVE DONE OTHER ECONOMIC
5 STUDIES ON OTHER INDUSTRIES IN THE PAST. SO THIS ISN'T UNUSUAL
6 IN THAT REGARD. IT MIGHT BE THE FIRST TIME WE'VE STUDIED
7 SPECIFICALLY THESE TWO ENTERTAINMENT INDUSTRIES, BUT WE HAVE
8 DONE LAEDC ECONOMIC IMPACT REPORTS ON A VARIETY OF INDUSTRIES
9 BECAUSE WE KNOW THAT EVERY TIME LARGE SHIFTS LIKE THIS,
10 ESPECIALLY IN OUR CREATIVE ECONOMY HAPPEN, THEY HAVE RIPPLE
11 EFFECTS. AND OUR OFFICE HEARD VERY LOUDLY AND CLEARLY BECAUSE
12 OF SO MANY OF THE ENTERTAINMENT-RELATED BUSINESSES IN OUR
13 DISTRICT, VERY EXTREME CONCERN ABOUT WHAT THIS MIGHT MEAN.

14

15 **SUP. HILDA SOLIS, CHAIR:** I JUST WANT TO SAY THAT I THINK THE
16 CLUSTER PROCESS MAY HAVE BEEN INTERRUPTED BECAUSE WE MAY HAVE
17 HAD HOLIDAYS OR SOME DISRUPTION, IF I RECALL. I DON'T KNOW IF
18 MY STAFF OR WE CAN TALK ABOUT THAT. BUT I THINK WHAT I'M
19 SENSING IS THAT WE NEED TO HAVE A REPORT DONE AND THAT CAN, IF
20 THIS MOTION PASSES, WE CAN START THAT PROCESS OR YOU'RE
21 PROBABLY ALREADY DOING THAT RIGHT NOW, KELLY. IS THAT
22 SOMETHING YOU'RE GATHERING INFORMATION ON?

23

24 **KELLY LOBIANCO:** YEAH, I THINK FOR THE DEPARTMENT, WE KNOW THAT
25 THERE'S LEGWORK THAT WE NEED TO DO TO GET READY TO ENGAGE IN



THE BOARD OF
SUPERVISORS

1 AN ECONOMIC IMPACT ANALYSIS. AND SO WITH MY TEAM AND THE L.A.
2 COUNTY FILM OFFICE, WE'RE ALREADY STARTING TO THINK ABOUT WHAT
3 THE SCOPE OF THIS ECONOMIC IMPACT ANALYSIS COULD LOOK LIKE,
4 AND SO WE'LL DO OUR BEST TO EXPEDITE THE SCOPE OF WORK AND
5 GETTING IT ORGANIZED AND FOLLOW THE BOARD'S LEAD ON HOW BEST
6 TO EXECUTE.

7

8 **SUP. HILDA SOLIS, CHAIR:** SO WHAT IF WE DID PARALLEL PROCESS
9 HERE? WE GET THIS REPORT GOING, WE MODIFY WHATEVER IS NEEDED
10 HERE, AND WE ALLOW FOR THIS, WELL, I DON'T KNOW IF IT NEEDS TO
11 BE HELD IN DOESN'T DOES IT DOES IT NEED TO BE HEARD IN
12 CLUSTER?

13

14 **SUP. KATHRYN BARGER:** WELL OPS MEANT THIS WEEK I MEAN, I THINK
15 WE'RE GETTING CAUGHT UP ON SOMATICS BECAUSE THERE HAVE BEEN
16 CLUSTER MEETINGS ON IT THAT WERE IN PLACE. SO THERE IS
17 OPPORTUNITY EVEN NEXT WEEK TO HAVE IT ON, I'M SURE ON ONE OF
18 THE CLUSTERS TO FULLY VET. AND THEN I HEAR YOU SUPERVISOR
19 SOLIS IN TERMS OF A PARALLEL TRACK, THAT'S FINE. THAT'S FINE.
20 AGAIN, I'M NOT TRYING TO SHUT DOWN THE MOTION. I'M JUST TRYING
21 TO HONOR WHAT THIS BOARD HAS PUT INTO PLAY AND ALLOW PUBLIC
22 INPUT AS IT RELATES TO THE CONTENT OF THE MOTION.

23

24 **SUP. HILDA SOLIS, CHAIR:** SO THE REASON THERE WAS AN
25 INTERRUPTION IN THE CLUSTER IS BECAUSE WE CANCELED THE BOARD



THE BOARD OF
SUPERVISORS

1 MEETING BECAUSE WE WENT, SOME OF US WENT TO SACRAMENTO. SO
2 IT'S NOT, YOU KNOW, THIS WAS NEVER DONE INTENTIONALLY. SO I
3 WANT THAT TO BE CLEAR. I DON'T THINK THAT'S WHAT WE'RE TALKING
4 ABOUT. BUT CLUSTERS, BECAUSE STAFF, YES.

5

6 **SUP. JANICE HAHN:** BECAUSE STAFF.

7

8 **SUP. HILDA SOLIS, CHAIR:** YEAH, SO IT HAPPENS. IT HAS
9 UNINTENDED CONSEQUENCES WHEN WE GO TO SACRAMENTO.

10

11 **SUP. JANICE HAHN:** YEAH, I MEAN I WOULD HOPE IN THE FUTURE
12 CLUSTER COULD CONTINUE WHETHER OR NOT A FEW OF US

13

14 **SUP. HILDA SOLIS, CHAIR:** I AGREE.

15

16 **SUP. JANICE HAHN:** TO SACRAMENTO. THAT SEEMS LIKE A

17

18 **SUP. HILDA SOLIS, CHAIR:** BECAUSE OF PRO TEM.

19

20 **SUP. JANICE HAHN:** BAD REASON TO DISRUPT IT.

21

22 **SUP. HILDA SOLIS, CHAIR:** WE WERE BOTH IN SACRAMENTO.

23

24 **SUP. JANICE HAHN:** BUT I THINK, I THINK SUPERVISOR HORVATH, I
25 THINK THE CONTENT OF YOUR MOTION IS CERTAINLY RIGHT AND



THE BOARD OF
SUPERVISORS

1 CORRECT, AND THIS IS A BIG, HUGE VENTURE, THIS MERGER
2 PURCHASE, AND CERTAINLY WE IN THE COUNTY WANT TO UNDERSTAND
3 THOSE IMPACTS BUT I DON'T DISAGREE WITH SUPERVISOR BARGER'S
4 AMENDMENT THAT IT GOES THROUGH CLUSTER. AND I THINK BECAUSE IT
5 IS SO BIG AND THE WAY IT SITS NOW, YOU'RE JUST GIVING IT TO
6 DEO TO GO AHEAD AND DO A SOLE CONTRACT, SOLE SOURCE WITH AN
7 ECONOMIC ANALYSIS CONSULTING FIRM. WE DON'T KNOW WHAT THAT
8 COST IS. I JUST THINK IT MAKES IT, I THINK YOU'LL GET THE
9 INPUT IN CLUSTER THAT WILL HELP SHAPE WHAT I THINK WE WANT TO
10 GET BACK, THE BETTER VERSION OF THIS ECONOMIC IMPACT REPORT BY
11 MAKING SURE THAT THERE'S ENOUGH INPUT BOTH FROM THE INDUSTRY
12 AND BOTH FROM THE UNIONS AND BOTH FROM THE PUBLIC WHO HAS A
13 REAL INTEREST IN IT. SO I'M NOT AGAINST THAT. I THINK WE CAN
14 DO BOTH. AND I THINK THE TRANSPARENCY OF SOMETHING THIS BIG
15 AND THIS IMPACTFUL WOULD BE BETTER AIRED IN CLUSTER
16 PERSONALLY, I THINK. AND I DON'T THINK IT'S GOING TO IMPACT
17 THE ULTIMATE TIMING. I DON'T THINK IT JEOPARDIZES THAT.

18

19 **SUP. LINDSEY P. HORVATH:** TO OUR DIRECTOR, HOW LONG DOES IT
20 TAKE TO DO A REPORT LIKE THIS?

21

22 **KELLY LOBIANCO:** IN TERMS OF DEVELOPING THE CONTRACT FOR IT?
23 I'M SORRY, OR TO ACTUALLY, LIKE, OF THE FULL ANALYSIS?

24

25 **SUP. LINDSEY P. HORVATH:** YES.



THE BOARD OF
SUPERVISORS

1

2 **KELLY LOBIANCO:** YES. SO IT VARIES, OBVIOUSLY, HOW DEEPLY YOU
3 ARE INVESTIGATING AN ISSUE. REPORTS CAN BE VERY SHORT TO VERY
4 LONG. OBVIOUSLY, THIS ONE IS UNDER A TIGHT TIMELINE. SO WE
5 KNOW THAT WE WOULD BE LOOKING AT A 60-DAY AND 120-DAY REPORT
6 BACK HERE TO UNDERSTAND THE CURRENT SITUATION AND POTENTIALLY
7 FORECAST SOME OF THE IMPACTS. IN OUR LAST TWO REPORTS, WE DID
8 30-DAY LOOKS FOR A SIX-MONTH FINAL REPORT, AND ON FIRE IT'S A
9 YEAR LONG, SO THEY CAN BE LENGTHY, DEPENDING ON THE DATA THAT
10 YOU LAYER IN.

11

12 **SUP. LINDSEY P. HORVATH:** AND BASED ON THE EXPERIENCE THAT WE
13 HEARD FROM YOU ON PAST REPORTS THAT YOU HAVE DONE, KNOWING
14 THAT THERE COULD BE A SIX-MONTH TIMELINE, WE KNEW TIME IS OF
15 THE ESSENCE WHEN WE KNOW THAT Q3 IN SEPTEMBER COULD BE WHEN
16 THIS DECISION IS MADE. SO I APPRECIATE THAT WE HAVE A NEWLY
17 ESTABLISHED PROCESS THAT INCLUDES CLUSTER. WE HAVE THE
18 AUTHORITY AS THE BOARD TO WAIVE IT IF WE DECIDE WE WOULD LIKE
19 TO. AND I BELIEVE THAT GIVEN OUR DEPARTMENT'S HISTORIC
20 EXPERIENCE THAT A REPORT LIKE THIS CAN TAKE UP TO SIX MONTHS
21 OR MAYBE LONGER, TIME IS OF THE ESSENCE AND WE ARE RUNNING UP
22 AGAINST A CLOCK. SO IF MY COLLEAGUES CHOOSE TO SPEND SEVERAL
23 MORE WEEKS THAT WILL BE THEIR CHOICE. I DON'T SUPPORT WAITING
24 BECAUSE I DON'T THINK THAT WE'RE GOING TO GET ANY NEW
25 INFORMATION THAT WE DON'T ALREADY HAVE, BUT I KNOW THAT PEOPLE



THE BOARD OF
SUPERVISORS

1 GET TO VOTE. SO.

2

3 **SUP. HILDA SOLIS, CHAIR:** OKAY, ANY? I HAVE JANICE? NO, SHE
4 LEFT. YEAH. OKAY, MY UNDERSTANDING IS THAT WE HAVE A CLUSTER
5 MEETING COMING UP ON THURSDAY, AND THIS CAN ALSO BE HEARD. AND
6 I'M WONDERING --

7

8 **JOSEPH NICCHITTA:** THERE IS A, THERE IS AN, THE ECONOMIC
9 DEVELOPMENT POLICY COMMITTEE MEETING. IT MEETS ONCE EVERY TWO
10 WEEKS. SO I DON'T WANT OUR SACRAMENTO TRIP BLAMED FOR
11 CANCELING A MEETING. THERE WAS NO MEETING SCHEDULED. AND THERE
12 IS A MEETING ON THURSDAY AND IT COULD GO TO THAT CLUSTER
13 MEETING AND THEN THE BOARD WOULD NEED TO DECIDE WHEN NEXT TO
14 BRING IT BACK.

15

16 **SUP. HILDA SOLIS, CHAIR:** THE FOLLOWING WEEK. AND YOU WOULD
17 REMOVE THE THREE WEEKS?

18

19 **SUP. KATHRYN BARGER:** I WOULD MOVE THE THREE WEEK AND I WOULD
20 ACCEPT THAT. THAT WOULD BE FINE.

21

22 **SUP. HILDA SOLIS, CHAIR:** SO IT GETS HEARD IN CLUSTER ON
23 THURSDAY, WE BRING IT BACK. THERE'S A MEETING ON THURSDAY
24 WHERE THIS COULD BE HEARD.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** AND THEN WE CAN HEAR IT AT THE NEXT
2 MEETING. I WOULD AMEND MY MOTION TO, RATHER THAN THREE WEEKS,
3 IF POSSIBLE, COME BACK NEXT WEEK. GO TO CLUSTER THURSDAY, OH,
4 IS NEXT WEEK PUBLIC HEARING SO IN TWO WEEKS

5

6 **SUP. HILDA SOLIS, CHAIR:** WELL IF IT'S AN EMERGENCY WE COULD
7 MAKE SURE --

8

9 **SUP. KATHRYN BARGER:** UNDERSTAND THIS AS I'VE SAID AND I THINK
10 YOU TOUCHED ON IT SUPERVISOR SOLIS IT CAN BE DONE PARALLEL
11 THERE ARE THINGS YOU'VE GOT TO GET INTO PLAY EVEN TO PREPARE.
12 WHICH, WHETHER IT BE NETFLIX OR PARAMOUNT, I WOULD HOPE THAT
13 YOU'LL BE LOOKING AT CERTAIN THINGS THAT WE NEED TO LOOK AT IN
14 TERMS OF THIS MERGER. SO THERE ARE THINGS THAT CAN BE
15 PRELOADED AND THEN AT THE SAME TIME NOT COMPROMISE THE
16 TRANSPARENCY IN THE PROCESS THAT WE HAVE IN PLACE.

17

18 **SUP. LINDSEY P. HORVATH:** I'M UNCLEAR. SO YOU'RE ASKING FOR US
19 TO PROCEED WITH WHAT THIS MOTION IS DIRECTING AND HAVE CLUSTER
20 BECAUSE I'M

21

22 **SUP. KATHRYN BARGER:** NO I'M ASKING THAT MY MOTION THE WAY IT
23 READS IS FOR IT TO GO TO THE CLUSTER AND RATHER THAN WAIT
24 THREE WEEKS BECAUSE YOU HAD A CONCERN ABOUT THE NEXT CLUSTER
25 BEING TOO FAR OUT. THERE'S A CLUSTER THIS WEEK, CORRECT? THAT



THE BOARD OF
SUPERVISORS

1 IT COULD BE AGENDIZED AND IF WE ARE ABLE TO BRING IT BACK
2 BEFORE THIS BOARD, ONCE THE CLUSTER PROVIDES THEIR INPUT, JUST
3 LIKE MY MOTION READS, ONLY THE TIMEFRAME IS WHAT'S CHANGING
4 BECAUSE I'M TRYING TO HONOR YOUR CONCERNS ABOUT TIME IS OF THE
5 ESSENCE.

6

7 **SUP. LINDSEY P. HORVATH:** IT STILL COMES TO THE BOARD ON APRIL
8 7TH.

9

10 **SUP. KATHRYN BARGER:** ON THE WHAT?

11

12 **SUP. LINDSEY P. HORVATH:** APRIL 7TH,

13

14 **SUP. KATHRYN BARGER:** NO, IT WOULD IF POSSIBLE BEFORE THEN.
15 YEAH. I'M TRYING TO BE FLEXIBLE.

16

17 **SUP. LINDSEY P. HORVATH:** I'M JUST I AM UNCLEAR SO I'M TRYING
18 TO UNDERSTAND.

19

20 **SUP. KATHRYN BARGER:** I'M LOOKING TO I'M LOOKING TO OUR
21 EXECUTIVE OFFICE AND TO OUR CEO

22

23 **SUP. HILDA SOLIS, CHAIR:** PUBLIC HEARING IS NEXT -

24

25 **SUP. KATHRYN BARGER:** TO TELL ME WHAT IS POSSIBLE.



THE BOARD OF
SUPERVISORS

1

2 **JOSEPH NICCHITTA:** SUPERVISOR, SO I CAN I CAN JUST WEIGH IN ON
3 THE SCHEDULE? SO THERE IS A CLUSTER MEETING ON THE 19TH, ST.
4 JOSEPH'S DAY. WE WOULD NEED 24 HOURS TO SCHEDULE THAT TO MAKE
5 SURE WE HAVE THE AGENDA POSTED WITHIN 24 HOURS OF THAT
6 MEETING. SO I THINK WE CAN STILL MAKE IT. THE NEXT BOARD
7 MEETING IS NEXT WEEK ON TUESDAY. IT'S A PUBLIC HEARING DAY, SO
8 THE CHAIR NEEDS TO AUTHORIZE IT TO COME BACK THAT DAY. THERE'S
9 A CANCELLATION THE FOLLOWING WEEK, SO THE NEXT REGULAR MEETING
10 IS APRIL 7TH. SO THAT'S THE CONUNDRUM.

11

12 **SUP. HILDA SOLIS, CHAIR:** I MEAN, I'M FINE HAVING IT, MAKING AN
13 EXCEPTION, SO IT GOES THROUGH CLUSTER THURSDAY, AND THEN WE
14 SCHEDULE IT TO BE HEARD AT OUR NEXT MEETING EVEN IF IT'S A
15 PUBLIC HEARING WE'VE MADE CONCESSIONS WHEN THERE'S THINGS OF
16 IMMEDIATE. OKAY, THAT WAY WE'RE --

17

18 **SUP. LINDSEY P. HORVATH:** YEP

19

20 **SUP. HILDA SOLIS, CHAIR:** IS THAT FAVORABLE CAN WE READ THAT
21 PLEASE.

22

23 **SUP. KATHRYN BARGER:** THANK YOU.

24

25 **SUP. HILDA SOLIS, CHAIR:** PLEASE COUNTY COUNSEL.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER:** THANK YOU. ALL RIGHT THEN THAT WILL BE MY
3 REVISED MOTION.

4

5 **SUP. HILDA SOLIS, CHAIR:** READ THAT.

6

7 **EDWARD YEN, EXECUTIVE OFFICER:** YEAH WE WILL. SO THE MOTION
8 WILL READ TO CONTINUE THE ITEM FOR ONE WEEK TO BE AGENDIZED
9 FOR THE MARCH 24, 2026, BOARD MEETING AND DIRECT THE EXECUTIVE
10 OFFICE TO REFER IN PLACE, PROTECTING ENTERTAINMENT JOBS,
11 EVALUATING THE ECONOMIC IMPACT OF THE PURCHASE OF WARNER
12 BROTHERS ON THE MARCH 19, 2026, ECONOMIC DEVELOPMENT POLICY
13 COMMITTEE CLUSTER AGENDA FOR FURTHER DISCUSSION.

14

15 **SUP. KATHRYN BARGER:** CORRECT.

16

17 **SUP. HILDA SOLIS, CHAIR:** GOT IT.

18

19 **SUP. KATHRYN BARGER:** THANK YOU, MADAM CHAIR.

20

21 **SUP. HILDA SOLIS, CHAIR:** COUNTY COUNSEL.

22

23 **DAWYN R. HARRISON:** IF THE AUTHOR IS ACCEPTING THAT, THEN WE
24 CAN MOVE FORWARD WITHOUT A PUBLIC COMMENT. WE CAN HAVE THAT
25 NEXT WEEK.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS, CHAIR:** OKAY. ANY MORE DISCUSSION? YES.

3

4 **EDWARD YEN, EXECUTIVE OFFICER:** DID YOU WANT TO GO TO PUBLIC
5 COMMENT?

6

7 **SUP. HILDA SOLIS, CHAIR:** OKAY. SO, BUT THAT'S AN AMENDMENT.
8 SO, MOTION, SECOND ON THAT. OKAY. LET'S GO TO PUBLIC COMMENT.

9

10 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
11 FORWARD AND STAFF WILL ASSIST YOU. MARK EDWARDS, SAVANNA
12 TRUJILLO-POELMA, JESSE CARLOS, JOANNA REYNOLDS, MATT BOB,
13 CLAUDIA JEREZ, GREG SAWACKI, KONSTANTINE ANTHONY, AND WILL
14 DENSMORE. AS A FINAL REMINDER FOR REMOTE PARTICIPANTS TO BE
15 PLACED IN THE SPEAKING QUEUE TO ADDRESS ITEM 19. IF YOU HAVE
16 NOT ALREADY DONE SO, USE THE RAISE HAND FEATURE ON YOUR DEVICE
17 OR PRESS STAR 3 ON YOUR TELEPHONE NOW. CALLER WITH PHONE
18 NUMBER 310061, YOUR LINE IS UNMUTED. PLEASE STATE YOUR NAME
19 AND BEGIN. CALLER, PLEASE STATE YOUR NAME AND BEGIN.

20

21 **HEATHER-ASHLEY BOYER:** HELLO, MY NAME IS HEATHER-ASHLEY BOYER.
22 I'M A MEMBER OF SAG-AFTRA AND ON ITS LOS ANGELES LOCAL BOARD
23 OF DIRECTORS. I'M SPEAKING TODAY IN STRONG SUPPORT OF
24 SUPERVISOR HORVATH'S MOTION TO STUDY THE ECONOMIC IMPACTS OF
25 THE PROPOSED ACQUISITION OF WARNER BROTHERS. I'M DEEPLY



THE BOARD OF
SUPERVISORS

1 CONCERNED ABOUT THIS POTENTIAL ACQUISITION AND THAT IT WILL
2 CREATE FURTHER COLLAPSE IN OUR INDUSTRY. MANY OF MY PEERS AND
3 I ARE CONCERNED THAT THIS WILL CREATE A MONOPOLY OR OLIGOPOLY
4 WITH LESS JOB OPPORTUNITIES FOR SAG-AFTRA MEMBERS AND PRESENT
5 AUDIENCES WITH LESS CHOICE WHILE DECREASING THE QUALITY OF
6 ENTERTAINMENT. I AM CONCERNED THAT THE EFFECTS WILL BE WIDE-
7 REACHING AND WILL HAVE RIPPLE EFFECTS ACROSS INDUSTRIES THAT
8 SUPPORT FILM AND TELEVISION PRODUCTION SUCH AS CATERING, TRUCK
9 DRIVING, HAIR AND MAKEUP, ET CETERA. I URGE THE BOARD TO
10 SUPPORT THIS MOTION AND TO STAND WITH THE MASSES OF PEOPLE WHO
11 WORK IN ENTERTAINMENT AND THE ADJACENT INDUSTRIES THAT THIS
12 WILL BE IMPACTED BY. THANK YOU FOR YOUR ATTENTION ON THIS
13 IMPORTANT ISSUE.

14

15 **EXECUTIVE OFFICER:** THANK YOU. RICARDO HERNANDEZ, YOUR LINE IS
16 UNMUTED. PLEASE BEGIN.

17

18 **TELEPHONE SPEAKER:** I WAS CALLING ON THE TAXING ITEM 88.

19

20 **EXECUTIVE OFFICER:** PLEASE CALL BACK DURING GENERAL PUBLIC
21 COMMENT.

22

23 **TELEPHONE SPEAKER:** THANK YOU.

24

25 **EXECUTIVE OFFICER:** THANK YOU. CALLER 626533, YOUR LINE IS



THE BOARD OF
SUPERVISORS

1 UNMUTED. PLEASE STATE YOUR NAME AND BEGIN.

2

3 **TELEPHONE SPEAKER:** HI, MY NAME IS JULIA.

4

5 **EXECUTIVE OFFICER:** PLEASE BEGIN.

6

7 **TELEPHONE SPEAKER:** CAN YOU HEAR ME?

8

9 **EXECUTIVE OFFICER:** YES, WE CAN HEAR YOU.

10

11 **TELEPHONE SPEAKER:** MY NAME IS JULIA. I'M AN UNEMPLOYED VIDEO
12 EDITOR. OVER 90% OF U.S. MEDIA IS CONTROLLED BY ONLY SIX MAJOR
13 CONGLOMERATES. COMCAST, DISNEY, WARNER BROTHERS, DISCOVERY,
14 PARAMOUNT GLOBAL, FOX CORPORATION, AND SONY. THE MEDIA
15 CONGLOMERATE ISN'T, AND MEDIA CONSOLIDATION AND MONOPOLY ISN'T
16 JUST ARRIVING. IT'S ALREADY HERE. IN 1983, THERE WERE 50
17 COMPANIES WHO OWNED THE SAME PERCENTAGE. NOW THERE'S JUST SIX,
18 AND THEY DON'T JUST OWN THE STREAMING PLATFORM, THEY OWN
19 NEWSPAPERS, CABLE CHANNELS, FILM STUDIOS --

20

21 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, THERE ARE NO OTHER
22 REMOTE SPEAKERS TO ADDRESS THE BOARD. REMOTE PARTICIPATION FOR
23 ITEM 19 IS NOW CONCLUDED. WE WILL GO TO IN-PERSON SPEAKERS.
24 PLEASE BEGIN.

25



THE BOARD OF
SUPERVISORS

1 **MARK EDWARDS:** GOOD AFTERNOON. MY NAME IS MARK EDWARDS. I AM
2 THE INTERIM DIRECTOR OF POLICY AND ADVOCACY FOR ARTS FOR LA.
3 AND WE'VE BEEN DOING THIS FOR 20 YEARS NOW AND WE REPRESENT
4 185+ ORGANIZATIONS, 700+ GRADUATES FROM OUR LEADERSHIP
5 PROGRAMS, AND OVER 75,000 SUPPORTERS. AND UNDERNEATH THESE
6 NUMBERS ARE REAL PEOPLE WHO HAVE BEEN IMPACTED FOR 20+ YEARS.
7 THIS INDUSTRY HAS BEEN IN CRISIS IN OUR COUNTY FOR A VERY LONG
8 TIME. AND I DON'T PROFESS TO HAVE ANY EXPERTISE ON PROCESS. I
9 JUST REALLY APPRECIATE THE SENSE OF URGENCY THAT I'M
10 EXPERIENCING HERE AND THAT WE LOOK FORWARD TO BE PART OF THIS
11 PROCESS TO UNDERSTAND BECAUSE YOU'VE ALL SAID IT I'M SURE YOUR
12 LIVES AS ADVOCATES THE KNOWLEDGE IS POWER AND WE NEED TO
13 KNOWLEDGE IN ORDER TO ENACT THE CHANGES AND FIND OUT WHAT IS
14 THE BEST WAY TO PROTECT THE WORKERS AND PROTECT THIS INDUSTRY
15 IN L.A. COUNTY. THANK YOU.

16

17 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER.

18

19 **SAVANNA TRUJILLO-POELMA:** HELLO, MY NAME IS SAVANNA TRUJILLO-
20 POELMA. I'M A CAPTAIN WITH STAY IN LA AND BEFORE I BEGIN I ASK
21 THAT EVERYONE IN THIS ROOM GIVE YOUR ATTENTION TO THE SPEAKERS
22 BECAUSE WE HAVE BEEN GIVING OUR ATTENTION TO YOU. I'M GOING TO
23 JUST RELAY SOME INFORMATION. THIS COMES FROM FILM IN L.A. THIS
24 COMES FROM THE AMERICAN MOTION PICTURE ASSOCIATION. IN 2019
25 THE DISNEY FOX MERGER HAD BETWEEN THREE AND 4,000 PEOPLE LAID



THE BOARD OF
SUPERVISORS

1 OFF. THE UNIVERSAL DREAMWORKS IN 2025 MERGER, 500 PEOPLE.
2 2016, 170 PEOPLE. 2023, 33 PEOPLE, 703. PARAMOUNT SKYDANCE IN
3 2025, 2,000 PEOPLE LOST THEIR JOBS FOR THIS MERGER. SIX
4 HUNDRED LEFT ON A SEVERANCE PACKAGE. AND THEN LATER, 1,600
5 POSITIONS WERE ELIMINATED. THAT'S 4,200 POSITIONS ELIMINATED.
6 BASICALLY, 10% OF THE CREW WORKFORCE IS GONE FROM THESE
7 MERGERS. IT IS OUR, IT'S OUR DUTY TO HELP.

8

9 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER.

10

11 **JOANNA REYNOLDS:** HELLO, I AM JOANNA REYNOLDS AND FROM ARTS FOR
12 LA. I LEAD OUR CREATIVE JOBS COLLECTIVE INITIATIVE, WORKING TO
13 BUILD 10,000 LIVING WAGE CREATIVE JOBS IN L.A. BY 2030, AND I
14 STRONGLY SUPPORT SUPERVISOR HORVATH'S MOTION. AND WE REALLY DO
15 HAVE TO TREAT THIS WITH URGENCY, WHICH I HEAR IS A
16 CONVERSATION HAPPENING HERE TODAY. WE KNOW THAT THERE ARE OVER
17 171,000 ENTERTAINMENT WORKERS IN L.A. COUNTY. WE KNOW, AND
18 WE'VE TALKED ABOUT TODAY, HOW FILM AND TELEVISION IS
19 SUPPORTING ACTORS, CREW, AND SMALL BUSINESSES. AND SO WE HAVE
20 TO PROTECT AND SUPPORT OUR ENTERTAINMENT WORKERS IN THE FUTURE
21 OF THE CREATIVE ECONOMY IN L.A. COUNTY. SO I URGE THAT I
22 REALLY WOULD WANT TO STRESS THE URGENCY OF THIS ISSUE. WE KNOW
23 THAT THIS MERGER WILL RESULT IN JOB LOSSES. WE ALREADY KNOW
24 THAT, AND SO WE HAVE TO ACT NOW TO PROTECT WORKERS IN L.A.
25 COUNTY AND THE CREATIVE ECONOMY, WHICH IS THE HEART OF L.A.



THE BOARD OF
SUPERVISORS

1 THANK YOU.

2

3 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

4

5 **CHRISTINA LOUISE LAMONT:** MY NAME IS CHRISTINA LOUISE LAMONT. I
6 AM A MEMBER OF SAG-AFTRA AND A MEMBER OF IOTC LOCAL 44. I HAVE
7 LIVED HERE FOR 19 YEARS, AND I HAVE NEVER HAD TO STRUGGLE AS
8 MUCH AS I HAVE IN THE LAST TWO YEARS, ESPECIALLY THIS LAST
9 YEAR. I AM ON THE VERGE OF HOMELESSNESS. BUT KNOW THIS, THE
10 ENTIRE ENTERTAINMENT COMMUNITY IS WATCHING THIS TODAY. AND
11 THEY ARE PAYING ATTENTION TO THIS A LOT. THIS IS THE ONLY
12 THING WE'RE PAYING ATTENTION TO RIGHT NOW. I HAVEN'T WORKED
13 UNDER MY LOCAL 44 CARD IN 3 1/2 YEARS. I AM GETTING BY WITH
14 JUST SAG BACKGROUND WORK BECAUSE THAT'S ALL THAT'S AVAILABLE.
15 THERE ARE OVER 53,000 WORKERS BETWEEN WARNER BROTHERS AND
16 PARAMOUNT AND THEY WILL CUT THOSE PROBABLY IN HALF. HE HAS
17 ALREADY SAID IT HIMSELF. THIS CITY RUNS ON THE ENTERTAINMENT
18 INDUSTRY. YOU TAKE US OUT OF IT, YOU TAKE AWAY THE ECONOMY,
19 YOU TAKE AWAY THE TOURISM. THERE WILL BE NOTHING LEFT. LOS
20 ANGELES WAS BUILT ON THE BACKS OF HOLLYWOOD, AND IF YOU WANT
21 IT TO STAY, YOU NEED TO KEEP IT HERE. THIS MERGER WILL DO
22 NOTHING BUT DESTROY US.

23

24 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER, PLEASE.

25



THE BOARD OF
SUPERVISORS

1 **KONSTANTINE ANTHONY:** GOOD AFTERNOON, MY NAME IS KONSTANTINE
2 ANTHONY. I'M A SAG AFTER MEMBER. I SIT ON THE L.A. LOCAL'S
3 GOVERNMENT AFFAIRS AND PUBLIC POLICY COMMITTEE, AND I'M ALSO A
4 COUNCIL MEMBER IN THE CITY OF BURBANK. SUPERVISOR MITCHELL, TO
5 YOUR QUESTION ABOUT PRECEDENT. IN OCTOBER OF 2024, THE L.A.
6 CITY COUNCIL UNANIMOUSLY OPPOSED THE KROGER ALBERTSONS MERGER.
7 SO LOCAL CITIES AND COUNTIES HAVE WEIGHED IN ON THESE TYPES OF
8 MERGERS BEFORE. IT IS NOT A NEW PRECEDENT FOR US. ON DECEMBER
9 16TH, THE CITY OF BURBANK HAD A ROBUST DISCUSSION CHECK OUT
10 THE LAST 25 MINUTES OF THAT MEETING WE TALKED ABOUT THIS
11 MERGER EXTENSIVELY. SO AGAIN, THIS IS NOT A PRECEDENT WHAT IS
12 PRECEDENT IS THE SIZE OF THESE COMPANIES MERGING TOGETHER?
13 THAT IS UNIQUE. SO WEIGHING IN ON THIS, I DON'T THINK IS A
14 PROBLEM. I THINK IT SHOULD BE DONE. I APPRECIATE THE USE OF
15 CLUSTER TO GET TO THE ROOT OF IT, BUT I THINK TO SUPERVISOR
16 SOLIS' MOTION, WORKING IN PARALLEL, GIVING STAFF DIRECTION AND
17 GOING TO A CLUSTER WE CAN DO AT THE SAME TIME. THANK YOU SO
18 MUCH.

19

20 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

21

22 **WILL DINSMORE:** HI, MY NAME IS WILL DINSMORE. FIRST, I WANT TO
23 THANK SUPERVISOR HORVATH FOR BRINGING THIS TO THE FLOOR AND
24 CHAMPIONING US. I APPRECIATE THAT. ACTOR AT SAG, BUT TODAY I
25 WANT TO SPEAK AS A STRIKE CAPTAIN BECAUSE I WAS A STRIKE



THE BOARD OF
SUPERVISORS

1 CAPTAIN ALL 118 DAYS, PLUS SOME SATURDAYS. SO I'VE SPENT TIME
2 WITH GRIPS, WITH PRODUCTION ASSISTANCE, WITH WRITERS, WITH
3 EVERYBODY UNDER THE SUN. AND WHEN I CAN TELL YOU HOW
4 DEVASTATED THEY WERE BY NOT WORKING, YEAH, THEY WERE
5 DEVASTATED. I ACTUALLY, I TALKED TO THIS GUY A COUPLE OF TIMES
6 BECAUSE HE THREATENED TO KILL HIMSELF. SO THIS IS VERY
7 SERIOUS, AND I KNOW YOU'LL DO THE RIGHT THING, SO THANK YOU
8 FOR TAKING THE TIME. THANK YOU.

9

10 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

11

12 **SARA PORTILLO:** HI, MY NAME IS SARA PORTILLO. I AM FROM SAN
13 PEDRO, CALIFORNIA. I'D LIKE TO ADDRESS REPRESENTATIVE HAHN AT
14 THIS MOMENT. I'M CARLA S. PORTILLO'S DAUGHTER, AND WE ARE
15 KNOWN TO BE HELL RAISERS WHERE WE COME FROM. I AM A SINGLE
16 MOTHER, I AM A SAG-AFTRA MEMBER, AND I AM THE ONLY SAG-AFTRA
17 MEMBER TO SIT ON THE LOS ANGELES-LONG BEACH HARBOR LABOR
18 COALITION WITH 45 OTHER UNIONS WHO NOT ONLY HAVE OUR BACKS BUT
19 WILL BE HERE EVERY WEEK UNTIL THIS IS RESOLVED. THIS IS BIGGER
20 THAN LOS ANGELES, THIS IS BIGGER THAN HOLLYWOOD, THIS IS
21 BIGGER THAN THE GLITZ AND GLAM THAT YOU SEE AT THE OSCARS,
22 WHAT YOU SEE HERE IS A WORKING-CLASS SINGLE MOM. THIS NEEDS TO
23 BE RESOLVED. I FIND IT VERY DISRESPECTFUL THAT WE ARE IGNORED
24 AND WE'VE BEEN HERE SINCE 9 A.M. THIS ISN'T ABOUT HOLLYWOOD,
25 THIS ISN'T ABOUT MARILYN MONROE, THIS IS ABOUT PEOPLE, THIS IS



THE BOARD OF
SUPERVISORS

1 ABOUT CALIFORNIA. AND AS A SAN PEDRO GIRL, I WILL BE HERE
2 EVERY WEEK. I WILL HOLD EVERY ONE OF YOU ACCOUNTABLE TO SAVE
3 OUR INDUSTRY. THANK YOU.

4

5 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR AND MEMBERS OF THE
6 BOARD, THAT CONCLUDES PUBLIC COMMENT ON THIS ITEM.

7

8 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR BARGER'S MOTION FOR ITEM
9 19, AS REVISED, IS BEFORE YOU.

10

11 **SUP. LINDSEY P. HORVATH:** I JUST WANT TO MAKE SURE THAT THE
12 MOTION THAT'S BEING CONSIDERED IN CLUSTER INCLUDES THE
13 AMENDMENT THAT I MENTIONED EARLIER TODAY.

14

15 **SUP. HOLLY J. MITCHELL:** WHICH WAS WHAT?

16

17 **EDWARD YEN, EXECUTIVE OFFICER:** YES.

18

19 **SUP. HOLLY J. MITCHELL:** HE DIDN'T READ THAT THE LAST TIME.

20

21 **SUP. HILDA SOLIS, CHAIR:** READ THE AMENDMENT THAT SHE PROPOSED
22 WITH HER MOTION.

23

24 **SUP. KATHRYN BARGER:** CAN SOMEONE CLARIFY WHAT WE'RE VOTING ON,
25 PLEASE?



THE BOARD OF
SUPERVISORS

1

2 **EDWARD YEN, EXECUTIVE OFFICER:** SO WE ARE VOTING ON? MAKE SURE.

3

4 **SUP. KATHRYN BARGER:** WE WERE ALL LISTENING TO YOU, BY THE WAY,
5 SO WE ARE GOING TO GET A CLARIFICATION AS TO WHAT WE'RE VOTING
6 ON. GO AHEAD.

7

8 **EDWARD YEN, EXECUTIVE OFFICER:** SO RIGHT NOW THE MOTION IS TO
9 CONTINUE THE ITEM 19 TO MARCH 24, 2026, BUT WE ARE ALSO GOING
10 TO PUT THAT MOTION ONTO THE MARCH 19TH CLUSTER, THE ECONOMIC
11 DEVELOPMENT POLICY COMMITTEE CLUSTER WITH SUPERVISOR HORVATH'S
12 REVISION.

13

14 **SUP. KATHRYN BARGER:** COUNTY COUNSEL?

15

16 **EDWARD YEN, EXECUTIVE OFFICER:** RIGHT, AND WE WILL BE BRINGING
17 IT BACK ONTO THE --

18

19 **SUP. KATHRYN BARGER:** THAT'S WHAT I'M PROPOSING.

20

21 **SUP. HILDA SOLIS, CHAIR:** AS AMENDED. RIGHT. I HAVE 19 AS
22 AMENDED.

23

24 **EDWARD YEN, EXECUTIVE OFFICER:** NINETEEN AS AMENDED.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** IF THE AUTHOR ACCEPTS IT.

2

3 **SUP. HOLLY J. MITCHELL:** SHE DID.

4

5 **SUP. HILDA SOLIS, CHAIR:** THANK YOU.

6

7 **SUP. KATHRYN BARGER:** OKAY.

8

9 **SUP. HILDA SOLIS, CHAIR:** OKAY. MOVED BY SUPERVISOR BARGER,
10 SECONDED BY SUPERVISOR HORVATH TO REFER THE ITEM BACK TO
11 CLUSTER. EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

12

13 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL?

14

15 **SUP. HOLLY J. MITCHELL:** AYE.

16

17 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.
18 SUPERVISOR HORVATH?

19

20 **SUP. LINDSEY P. HORVATH:** AYE.

21

22 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.
23 SUPERVISOR HAHN?

24

25 **SUP. JANICE HAHN:** AYE.



THE BOARD OF
SUPERVISORS

1

2 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.

3 SUPERVISOR BARGER?

4

5 **SUP. KATHRYN BARGER:** AYE.

6

7 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE.

8 SUPERVISOR SOLIS?

9

10 **SUP. HILDA SOLIS, CHAIR:** AYE.

11

12 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. MOTION

13 CARRIES, 5 TO 0. WE WILL NOW MOVE ON TO ITEM 22, EXTENDING

14 PRICE GOUGING PROTECTIONS, WHICH WAS HELD BY SUPERVISOR

15 HORVATH. FOR MEMBERS OF THE PUBLIC JOINING US REMOTELY TO

16 COMMENT ON THIS ITEM, PLEASE USE THE RAISE HAND FEATURE IF

17 YOU'RE ONLINE OR PRESS STAR 3 IF ON A TELEPHONE. RAFAEL

18 CARBAJAL, DIRECTOR OF CONSUMER AND BUSINESS AFFAIRS WILL MAKE

19 A PRESENTATION. FOR THE DEPARTMENTAL SPEAKERS, PLEASE STATE

20 YOUR NAME AND TITLE FOR THE RECORD WHEN YOU ADDRESS THE BOARD.

21

22 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR HORVATH.

23

24 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR, AND THANK YOU

25 TO OUR DIRECTOR FOR BEING HERE. I KNOW THAT THIS BOARD HAD



THE BOARD OF
SUPERVISORS

1 PREVIOUSLY GIVEN YOU DIRECTION TO PROVIDE A REPORT BACK ON THE
2 IMPACT OF RENT GOUGING AND OUR PERSPECTIVE NEED FOR IT GOING
3 FORWARD. SO I THINK I'LL START THERE. YOU'VE CONDUCTED
4 EDUCATION AND OUTREACH REGARDING PRICE GOUGING REGULATIONS
5 OVER THE COURSE OF THE EMERGENCY. SO DO YOU BELIEVE THAT THIS
6 EDUCATION OUTREACH, AS WELL AS YOUR ENFORCEMENT EFFORTS, HAVE
7 RESULTED IN GREATER COMPLIANCE WITH PRICE GOUGING PROTECTIONS?

8

9 **RAFAEL CARBAJAL:** THANK YOU FOR THE QUESTION, SUPERVISOR RAFAEL
10 CARVAJAL, DIRECTOR OF THE DEPARTMENT OF CONSUMER AND BUSINESS
11 AFFAIRS. I TRULY DO BELIEVE THAT OUR OUTREACH EDUCATION AND
12 OUR PARTNERSHIP WITH OUR PRICE GOUGING TASK FORCE MEMBERS AND
13 THE WORK OF THIS BOARD TO ELEVATE THE IMPORTANCE OF PRICE
14 GOUGING AND THE AWARENESS OF IT HAS DEFINITELY HAD AN IMPACT
15 ON THE WORK.

16

17 **SUP. LINDSEY P. HORVATH:** AND DO YOU BELIEVE HAVING A LAW
18 AGAINST PRICE GOUGING IN PLACE AND MAKING SURE PEOPLE KNOW
19 ABOUT IT HAS ACTUALLY STOPPED PEOPLE FROM PRICE GOUGING?

20

21 **RAFAEL CARBAJAL:** I DO BELIEVE THAT IF WE LOOK AT THE REPORT
22 THAT WE SUBMITTED WE SAW A HIGH SPIKE OF COMPLAINTS COME IN AT
23 THE ONSET OF THE EMERGENCY AND AS THIS BOARD TOOK MORE ACTION
24 TO ADDRESS THE ISSUES WE SAW A DECLINING IN CASES AND
25 COMPLAINTS AND I DO FIRMLY BELIEVE IT WAS IN PART DUE TO THAT.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY P. HORVATH:** SO THE COMPLAINTS WERE MOSTLY ABOUT
3 HOUSING.

4

5 **RAFAEL CARBAJAL:** EIGHTY SIX PERCENT OF OUR COMPLAINTS ARE
6 ABOUT HOUSING.

7

8 **SUP. LINDSEY P. HORVATH:** AND WHAT PERCENTAGE OF HOUSING
9 COMPLAINTS INVOLVE SINGLE FAMILY HOME RENTALS VERSUS MULTI-
10 FAMILY UNITS?

11

12 **RAFAEL CABAJAL:** I DON'T HAVE THAT IMMEDIATELY AVAILABLE, BUT I
13 COULD SHARE THAT GENERALLY SPEAKING MOST OF THE COMPLAINTS
14 THAT HAVE BEEN FILED ARE SPECIFICALLY TO SINGLE FAMILY HOME
15 RENTALS.

16

17 **SUP. LINDSEY P. HORVATH:** OKAY. AND I KNOW LOCAL AND STATE RENT
18 STABILIZATION LAWS REMAIN IN EFFECT, BUT ARE THERE RENT
19 CONTROL OR STABILIZATION PROTECTIONS THAT COVER SINGLE FAMILY
20 HOME RENTALS?

21

22 **RAFAEL CARBAJAL:** GENERALLY SPEAKING, EACH MUNICIPALITY HAS THE
23 OPPORTUNITY TO IMPLEMENT THEIR OWN PROTECTIONS. SOME
24 MUNICIPALITIES LOCALLY DO HAVE THEIR OWN PROTECTIONS. AT THE
25 STATE LEVEL, WE DO HAVE AB 1482 IN PLACE, BUT THAT ONLY



THE BOARD OF
SUPERVISORS

1 SPECIFICALLY APPLIES TO EXISTING RENTALS THAT ARE ON THE
2 MARKET AND THAT ARE OLDER THAN 15 YEARS. SO THERE IS NO
3 SPECIFIC PROTECTIONS FOR ANY NEW PROPERTIES COMING ON THE
4 MARKET.

5

6 **SUP. LINDSEY P. HORVATH:** AND IF PRICE GOUGING PROTECTIONS WERE
7 TO EXPIRE, HOW MUCH COULD AN OWNER LEGALLY RAISE THE RENT ON A
8 SINGLE-FAMILY HOME? COULD THOSE IMPACTED BY THE PALISADES OR
9 ALTADENA FIRES SEE A 50% INCREASE IN RENT, 100% MORE? WHAT
10 COULD THEY INCREASE IT?

11

12 **RAFAEL CARBAJAL:** I MEAN, IT WOULD BE SPECULATION, BUT IF WE
13 WERE TO GAUGE BY WHAT WE SAW POST FIRE, WE SAW INCREASES AS
14 HIGH AS 20 TO 35%.

15

16 **SUP. LINDSEY P. HORVATH:** HAVE THESE COMPLAINTS BEEN FOCUSED
17 AROUND THE FIRE ZONE AREAS OR WERE THEY SPREAD ACROSS LOS
18 ANGELES COUNTY?

19

20 **RAFAEL CARBAJAL:** WELL, THEY'VE ACTUALLY SPREAD ACROSS THE
21 COUNTY BECAUSE FOLKS ARE LOOKING FOR PLACES TO LIVE AS THEY
22 TRY TO RECOVER FROM THE EMERGENCY. BUT IF WE WERE TO LOOK AT A
23 MAP AND SEE THE CONCENTRATION OF COMPLAINTS. WE WOULD SEE THAT
24 THE CONCENTRATION IS GENERALLY CLOSE TO THE FIRE-IMPACTED
25 ZONES, AND IT MAKES SENSE BECAUSE FOLKS WANT TO STAY CLOSE TO



THE BOARD OF
SUPERVISORS

1 THEIR SCHOOLS, CLOSE TO THEIR NETWORKS, AND CLOSE TO THEIR
2 PROPERTIES AS THEY TRY TO RECOVER.

3

4 **SUP. LINDSEY P. HORVATH:** AND I KNOW AS PART OF YOUR WORK THAT
5 YOU DID AS DIRECTED BY THIS BOARD, YOU REVIEWED OTHER
6 JURISDICTIONS THAT EXPERIENCED MAJOR NATURAL DISASTERS. HOW
7 LONG WAS THEIR RENTAL HOUSING PRICE GOUGING PROTECTION IN
8 PLACE AFTER, SAY, OTHER FIRES, LIKE THE CAMP FIRE, THE TUBBS
9 FIRE, OR THE FIRES IN LAHAINA THAT HAVE ALSO BEEN REFERENCED.

10

11 **RAFAEL CARBAJAL:** WE ALL HAVE A VARIANT IN LENGTH, BUT THE
12 PARADISE FIRE, FOR EXAMPLE, PROTECTIONS WERE IN PLACE FOR UP
13 TO FOUR YEARS AT DIFFERENT STAGES AT DIFFERENT LEVELS. FOUR
14 YEARS.

15

16 **SUP. LINDSEY P. HORVATH:** AND EVEN THOUGH COMPLAINTS MAY HAVE
17 DECREASED, WE KNOW SEVEN OUT OF 10 FIRE VICTIMS ARE STILL
18 DISPLACED, NEARLY 20% EXPECTING TO MOVE AGAIN IN THE NEXT SIX
19 MONTHS. WHAT DO YOU PREDICT WILL HAPPEN IF PRICE GOUGING
20 PROTECTIONS FOR HOUSING ARE ALLOWED TO EXPIRE BASED ON WHAT
21 YOU'VE RESEARCHED?

22

23 **RAFAEL CARBAJAL:** WELL, THAT REALLY DEPENDS. I THINK ONE OF THE
24 BIGGEST CHALLENGES THAT WE NOTICED IN DOING THIS REPORT TOO,
25 AND I THINK EVERYBODY ON THIS BOARD IS AWARE OF IS THAT



THE BOARD OF
SUPERVISORS

1 REBUILDING HASN'T STARTED. ONLY ABOUT 14% OF PROPERTIES THAT
2 WERE DESTROYED HAVE RECEIVED A REBUILDING PERMIT. AND THAT'S
3 ONLY THE PERMIT. THAT DOESN'T MEAN THEY'VE ACTUALLY STARTED TO
4 REBUILD. SO WE KNOW THAT THERE IS STILL A NEED FOR FOLKS TO BE
5 PROTECTED WHEN IT COMES TO THE REBUILDING COMPONENTS OF IT.
6 THERE HAVE BEEN SOME REPORTS ABOUT PRICES LEVELING OUT
7 COUNTYWIDE, BUT IF WE WERE TO LIFT THE PROTECTIONS, WE WOULD
8 LEAVE OUR RESIDENTS AT THE MERCY OF THE OPEN MARKET.

9

10 **SUP. LINDSEY P. HORVATH:** AND I THINK YOU SENT A LETTER TO US
11 THAT WARNED THERE MAY BE RENEWED ESCALATION IN DEMAND FOR
12 AFFORDABLE HOUSING, IS THAT RIGHT?

13

14 **RAFAEL CARBAJAL:** SO AS FOLKS ARE MAKING DECISIONS AS TO
15 WHETHER THEY REBUILD OR NOT, THOSE DECISIONS ARE SLATED TO
16 HAPPEN PRETTY SOON. A LOT OF FOLKS ARE WAITING ON DECISIONS
17 FROM THEIR INSURANCE COMPANY AND THE TAPERING OFF OF FEMA AND
18 OTHER PROTECTIONS AND SUPPORTS THAT THEY HAVE. SO AS FOLKS
19 START MAKING THOSE DECISIONS, WE WILL SEE AN ESCALATION OF
20 DEMAND FOR MORE HOUSING TOO.

21

22 **SUP. LINDSEY P. HORVATH:** I APPRECIATE THAT AND I KNOW THAT
23 SINCE WE ASKED YOU TO DO THAT WORK, I THINK IT'S HELPFUL TO
24 UNDERSTAND THE CONTEXT IN WHICH THIS MOTION COMES FORWARD
25 BECAUSE I AM, MY OFFICE AND I'M SURE MY COLLEAGUES HAVE ALL



THE BOARD OF
SUPERVISORS

1 RECEIVED CORRESPONDENCE ABOUT CONCERNS REGARDING CONTINUATION
2 OF PRICE GOUGING. AND WE ALSO KNOW THAT IF WE DON'T CONTINUE
3 THEM, BASED ON WHAT YOU JUST SHARED FROM YOUR RESEARCH AND
4 WHAT WE KNOW FROM THINGS LIKE THE DEPARTMENT OF ANGELS REPORT,
5 WHICH IS CONDUCTED EVERY THREE MONTHS, SEVEN OUT OF 10
6 PALISADES AND ALTADENA FIRE VICTIMS ARE LIVING IN TEMPORARY
7 HOUSING. ONLY A SMALL PERCENTAGE OF REBUILDING PERMITS HAVE
8 BEEN ISSUED, AND THOSE DISPLACED BY THE FIRES WILL CONTINUE TO
9 NEED TEMPORARY HOUSING FOR MONTHS AND YEARS. WE ARE STILL
10 UNDER A PROCLAMATION OF EMERGENCY, AND THE VAST MAJORITY OF
11 FIRE VICTIMS ARE WAITING TO REBUILD. AND SO I KNOW THAT
12 BECAUSE OF THAT, WE DO HAVE A NUMBER OF PEOPLE WHO, WITHOUT
13 BREAKS, GOUGING PROTECTION, ARE AT RISK OF NOT BEING ABLE TO
14 AFFORD THE HOUSING THAT THEY ARE CURRENTLY IN AND STABILIZED
15 IN AFTER THE TRAUMA THAT THEY'VE EXPERIENCED FROM LOSING THEIR
16 HOUSING IN THE FIRES. A RECENT LA TIMES ARTICLE ENTITLED EATON
17 AND PALISADES FIRE REFUGEES MOVE NEAR AND FAR AND OFTEN SHOWS
18 THAT FIRE VICTIMS HAVE DISPERSED ALL ACROSS THE COUNTY AND
19 BEYOND. THIS IS NOT A PROBLEM LIMITED TO A HANDFUL OF ZIP
20 CODES AND PRICE GOUGING PROTECTIONS MUST BE COUNTYWIDE. AND IF
21 THE EXECUTIVE OFFICE COULD SHARE THE MAP THAT WE PROVIDED YOUR
22 OFFICE, JUST SO WE HAVE THAT VISUAL REFERENCE. THE DEPARTMENT
23 OF ANGELS REPORT SHOWS THAT MANY FIRE VICTIMS EXPECT TO MOVE
24 ONCE AGAIN IN THE COMING MONTHS, COMPOUNDING AN ALREADY
25 DESTABILIZING SITUATION, PARTICULARLY IF RENTAL RATES CAN BE



THE BOARD OF
SUPERVISORS

1 RAISED TO ANY PRICE. THE INSTABILITY TAKES A REAL TOLL. NEARLY
2 HALF OF SURVIVORS HAVE DEPLETED THEIR SAVINGS. FOUR IN 10 HAVE
3 GONE INTO DEBT. EVERY DAY, MORE AND MORE ARE RUNNING OUT OF
4 THEIR INSURANCE BENEFITS THAT HAVE BEEN PAYING THEIR RENT,
5 WHICH MEANS THIS IS NOT AN EQUAL OPPORTUNITY CRISIS. SEVENTY
6 NINE PERCENT OF SURVIVORS OVERALL HAVE EXPERIENCED SIGNIFICANT
7 FINANCIAL HARDSHIP. BLACK AND LATINO SURVIVORS ARE TWO TO
8 THREE TIMES MORE LIKELY THAN WHITE SURVIVORS TO HAVE CUT BACK
9 ON FOOD, FALLEN BEHIND ON RENT OR MORTGAGE OR UTILITY BILLS,
10 RELIED ON FOOD ASSISTANCE OR EXPERIENCED HOMELESSNESS
11 ALTOGETHER. NEARLY 83% OF SURVIVORS REPORT THEIR MENTAL HEALTH
12 IS WORSE, WHICH IS UP FROM 73% IN THE PRIOR QUARTER. AND MANY
13 OF THE TOP REASONS THEY REPORTED A DECREASE IN THEIR MENTAL
14 HEALTH WAS DUE TO FINANCIAL AND HOUSING CONCERNS. REMOVING
15 PRICE GOUGING PROTECTIONS WILL ONLY WORSEN THIS. AND I KNOW
16 THAT WE HAVE SOME QUOTES FROM THE REPORT AS WELL FROM THE
17 DEPARTMENT OF ANGELS, WHICH INCLUDE VALUABLE DATA, BUT ALSO
18 HIGHLIGHT FROM FIRE VICTIMS IN THEIR OWN WORDS, WHAT THEY ARE
19 EXPERIENCING. I HAVE NOT BEEN ABLE TO AFFORD A PLACE FOR ME
20 AND MY KIDS IN PASADENA AND I'VE BEEN SEPARATED FROM THEM
21 SINCE THE FIRES. EMPLOYMENT HAS OFFERED A SMALL AMOUNT OF
22 FUNDS TO HELP OUT. FAMILY MEMBERS HELPING OUT AT THE BEGINNING
23 SAW A LOT OF OTHERS HELPING US AS WE DID TOO BUT HAS SINCE
24 BEEN FORGOTTEN. PEOPLE CAME FORWARD AND BROUGHT CLOTHING, PANS
25 TO COOK WITH, DOG SUPPLIES, BUT NOW THAT WE'RE COMING UP TO A



THE BOARD OF
SUPERVISORS

1 YEAR, PEOPLE HAVE FORGOTTEN AND PROGRAMS ARE GONE AND DONE. I
2 EMPHASIZE THIS BECAUSE THE SENSE OF URGENCY THAT WE'RE HEARING
3 IN OUR OFFICE ABOUT THE PEOPLE WHO NEED THESE PROTECTIONS IS
4 REAL. AND I UNDERSTAND THAT THERE ARE CHALLENGES ACROSS THE
5 BOARD, WHICH IS WHY, FOR EXAMPLE, WE MET WITH THE HOTEL
6 INDUSTRY, AND THIS MOTION HAS REMOVED THE HOTELS FROM THESE
7 DIRECTIVES. AS A RESULT, WE KNOW THAT MOST PEOPLE ARE NOT
8 LIVING IN HOTEL ROOMS. THEY ARE LIVING IN SINGLE-FAMILY HOMES,
9 AS WAS INDICATED IN THE REPORT THAT WAS DONE BY OUR
10 DEPARTMENT. AND SO WE KNOW THAT WE ARE TRYING TO BE THOUGHTFUL
11 AND HOW THESE PRICE GOUGING PROTECTIONS ARE APPLIED. THE NEED
12 FOR PROTECTION ON HOUSING SPECIFICALLY IS IMPORTANT AND WE'RE
13 TRYING TO BE THOUGHTFUL IN CARVING THAT OUT, BUT WE CAN'T
14 LEAVE THE PEOPLE BEHIND WHO NEED THIS KIND OF PROTECTION. SO I
15 WILL LEAVE IT THERE. THANK YOU, MADAM CHAIR.

16

17 **SUP. HILDA SOLIS, CHAIR:** THANK YOU, SUPERVISOR BARGER.

18

19 **SUP. KATHRYN BARGER:** THANK YOU. AND THANK YOU, RAFAEL, FOR
20 BEING HERE. I'M JUST CURIOUS, BECAUSE I KNOW THAT THIS WAS
21 SUPPOSED TO SUNSET ON, WHAT WAS THE DATE THIS WAS SUPPOSED TO
22 SUNSET THE EMERGENCY? WAS IT THE ORIGINAL THAT QUESTION WAS
23 JANUARY 7TH AND WE EXTENDED IT ON FEBRUARY 24TH. IT WAS
24 SUPPOSED TO EXPIRE ON FEBRUARY 7TH, CORRECT? SO I GUESS MY
25 QUESTION IS HOW DO YOU RESPOND OR WHAT DO YOU MAKE OF THE FACT



THE BOARD OF
SUPERVISORS

1 THAT THE COUNTYWIDE MEDIUM RENTS ARE ONLY 2.1 ABOVE NOVEMBER
2 2024 LEVELS? THAT WAS AN ARTICLE I THINK THAT WAS IN, I KNOW,
3 THE LA TIMES AND MY LOCAL PAPER. HOW DO YOU, HOW DO YOU KIND
4 OF MESH THAT WITH THE CONCERNS THAT ARE RAISED HERE?

5

6 **RAFAEL CARBAJAL:** THANK YOU, SUPERVISOR. THAT'S A GOOD QUESTION
7 AND IT'S SOMETHING THAT WE DEBATE INTERNALLY AS WELL IN
8 PARTICULAR WHEN WE DID THIS REPORT. ONE OF THE THINGS ABOUT
9 THIS EMERGENCY IS THAT IT WAS UNEVEN AND EVEN THOUGH FROM THE
10 LONGITUDINAL PERSPECTIVE FROM LAST YEAR TO THIS YEAR YOU SEE
11 THAT RENTS FLATTENED OUT AND EVEN STATE STATIC IN SOME PLACES.
12 THAT DOESN'T MEAN THAT IT HOLDS TRUE FOR ALL THE AREAS CLOSER
13 TO WHERE THE EMERGENCIES ARE. AND PARTICULARLY WHEN YOU THINK
14 ABOUT FAMILIES THAT WANT TO STAY CLOSER TO THEIR SCHOOL
15 DISTRICT, CLOSER TO THEIR PROPERTY, WE STILL SEE SOME PRESSURE
16 POINTS THERE IN THOSE SPECIFIC NEIGHBORHOODS. THE HARD PART
17 HERE THAT THIS BOARD HAS TO BALANCE ON THESE RULES IS THAT WE
18 DON'T HAVE THE LUXURY OF LIKE THE GOVERNOR OF BEING ABLE TO
19 DISSECT BY ZIP CODE. IT'S ALL OR NOTHING. SO REALLY THE DEBATE
20 IS, DO WE PROTECT EVERYBODY OR DO WE ONLY PROTECT A VERY FEW?
21 DO WE IMPACT A VERY, DO WE PROTECT THOSE THAT ARE IN THE
22 HIGHEST NEED OR DO WE NOT PROTECT THEM? SO THE DEBATE I THINK
23 IS NOT THAT WE DON'T WANT TO HELP PEOPLE IS TRYING TO FIGURE
24 OUT THE MOST EQUITABLE AND FAIR WAY TO DO THIS WHILE STILL
25 CENTERING THE NEEDS OF THOSE THAT ARE IN THE RECOVERY.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER:** YEAH, I MEAN BECAUSE IT WAS DONE IN
3 RESPONSE TO I MEAN I THINK WE WOULD ALL AGREE THAT THERE WAS A
4 LACK OF AFFORDABLE HOUSING PRIOR TO THE FIRES AND THE HIRES
5 REALLY ARE THE FIRES SHED LIGHT ON JUST HOW PRECARIOUS OUR
6 INVENTORY IS BUT NOW A YEAR AND SOME ODD MONTHS LATER WE'RE
7 BEING TOLD THAT THE RENTAL INVENTORY IS UP 6.3% YEAR OVER YEAR
8 AND THE MEDIUM RENTS ARE ONLY 2.1 ABOVE NOVEMBER 2024 LEVELS
9 WHICH IS LESS THAN WHAT THE RENT CONTROL PERCENTAGE WOULD
10 ALLOW. SO I'M JUST TRYING TO FIGURE OUT WHAT YOU THINK IS
11 GOING ON. ARE WE PUTTING MORE UNITS ONLINE OR ARE PEOPLE
12 LEAVING? I DON'T, I MEAN, BECAUSE THAT'S KIND OF A HUGE
13 TURNAROUND.

14

15 **RAFAEL CARBAJAL:** YEAH, SO I DON'T HAVE AN ECONOMIST AND I WISH
16 WE DID BECAUSE THEN WE COULD LOOK AT SOME OF THIS, BUT I THINK
17 WHAT'S HAPPENING FROM WHERE WE SIT IS THE BULK, ABOUT 90+ OF
18 THE STRUCTURES THAT WERE DESTROYED IN THE FIRE WERE SINGLE-
19 FAMILY HOMES. SO THAT MEANS THESE ARE FAMILIES WITH MULTIPLE
20 FOLKS IN THE HOUSEHOLD THAT HAVE BEEN DISPLACED. SO I WOULD
21 IMAGINE IF WE ISOLATED THE PRICES ON JUST SINGLE-FAMILY HOMES
22 ON THEIR OWN AND EVALUATED THOSE WITHOUT TAKING INTO
23 CONSIDERATION WHAT WE'RE SEEING ON APARTMENTS, CONDOMINIUMS,
24 AND OTHER HOMES, I WOULD IMAGINE THAT THE NUMBERS MIGHT TELL A
25 DIFFERENT STORY.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER:** AND I MEAN, I'M ASKING BECAUSE I'M
3 GENUINELY TRYING TO FIGURE THIS OUT BECAUSE IT JUST SEEMS
4 CONTRADICTORY TO WHAT WE'RE HEARING, BUT THESE ARE ECONOMISTS
5 WHO ARE PROVIDING THAT INFORMATION. AND THEN WE'VE STILL GOT
6 THE UA RENT STABILIZATION TENANT PROTECTIONS ORDINANCE. NOW I
7 KNOW THAT'S SPECIFIC TO UNINCORPORATED AND YOU KNOW
8 UNFORTUNATELY ALTADENA WAS GREATLY IMPACTED, BUT HOW IS THAT
9 PLAYING OUT? I MEAN WHAT ARE YOU SEEING IN TERMS OF THE IMPACT
10 THAT THAT'S HAD IN THE UNINCORPORATED AREAS?

11

12 **RAFAEL CARBAJAL:** SO THAT IMPACTS A LITTLE DIFFERENT THAN THIS
13 BUT THE OUR PROTECTIONS ARE THERE AND THEY COVER AND ENSURE
14 THAT THERE IS MANAGED INCREASES FOR EXISTING RENTAL
15 PROPERTIES. ONCE SOMETHING IS VACATED, WHAT WE CALL
16 DECONTROLLED, PRICES COULD GO UP OR NEW PROPERTIES COMING
17 ONLINE, THEY DON'T HAVE THE SAME RESTRICTIONS. FOR EXAMPLE,
18 OUR PROTECTIONS ONLY APPLY TO RENTAL UNITS THAT WERE BUILT
19 PRIOR TO FEBRUARY 1995. SO ANYTHING POST THAT IS NOT COVERED
20 BY OUR ORDINANCE.

21

22 **SUP. KATHRYN BARGER:** AND THEN YOU DID A REPORT THAT TALKED
23 ABOUT, IT SAYS ON PAGE 11, ACKNOWLEDGES THAT ECONOMISTS
24 OVERWHELMINGLY WARN THAT PRICE CONTROLS, HOWEVER WELL-MEANING,
25 CAN DISCOURAGE SUPPLY AND CREATE LONG-TERM MARKET PROBLEMS.



THE BOARD OF
SUPERVISORS

1 CAN YOU ELABORATE ON THAT?

2

3 **RAFAEL CARBAJAL:** ALL WE WERE TRYING TO CAPTURE THERE IS THAT
4 THERE'S TWO DIFFERENT SCHOOLS OF DEBATE THAT ARE HAPPENING IN
5 THIS SPACE. AS FOLKS THAT ARE ANTI-PRICE GOUGING PROTECTIONS
6 AND ARGUE THAT WE SHOULD ALLOW THE MARKETPLACE TO REGULATE
7 ITSELF. AND THEN THERE'S ANOTHER FACTION THAT'S ARGUING THAT
8 IN TIMES OF EMERGENCY, WE CAN'T SOLELY RELY ON THE
9 MARKETPLACE. AND I WOULD AGREE WITH THAT BECAUSE WE SAW THAT
10 AT THE BEGINNING. WHEN THE EMERGENCY HIT, WE SAW PRICES
11 IMMEDIATELY GO UP. IT WAS ALMOST INSTANTANEOUS, RIGHT? THERE
12 WAS ABOUT 30,000, AN ESTIMATE IS ABOUT 30,000 PEOPLE THAT WERE
13 DISPLACED. SO YOU COULD IMAGINE THAT'S THE POPULATION OF EL
14 SEGUNDO AND HERMOSA PUT TOGETHER. IMAGINE THEM BEING DISPLACED
15 OVERNIGHT AND ASKING TO MOVE. THAT'S GOING TO HAVE
16 IMPLICATIONS ON THE RENTAL MARKET NO MATTER WHAT HAPPENS OR NO
17 MATTER WHAT'S IN PLACE. SO THE BENEFIT OF HAVING PRICE GOUGING
18 PROTECTIONS IS THAT IT ALLOWS US TO ADDRESS A VERY ACUTE
19 SITUATION AT A VERY IMPORTANT TIME OF NEED.

20

21 **SUP. KATHRYN BARGER:** YEAH, I MEAN, I, AND I APPRECIATE THAT. I
22 MEAN, I'M NOT CONVINCED THAT QUITE FRANKLY, THE INSURANCE
23 COMPANIES ARE NOT IN CAHOOTS WITH SOME OF THESE RENTERS
24 BECAUSE IT'S INTERESTING HOW THEY CHARGE AN EXORBITANT AMOUNT
25 OF MONEY THE INSURANCE COMPANY IS WILLING TO PAY. AND THEN



THE BOARD OF
SUPERVISORS

1 WHEN THE HOMEOWNER OR THE RATE PAYER OR PERSON THAT YOU KNOW
2 IS GETTING DISPLACED IS RUNS OUT OF MONEY THEY'RE FORCED TO
3 TAKE IT AND I HOPE SOMEONE INVESTIGATES IT I KNOW I SENT YOU
4 ONE INDIVIDUAL OR ONE COMPANY THAT I FEEL IS IN CAHOOTS WITH
5 THE INSURANCE COMPANIES. I THINK THAT WE NEED TO BE LASER
6 FOCUSED ON THINGS LIKE THAT, BECAUSE AT THE END OF THE DAY,
7 THOSE ARE PREDATORS, BUT THEY ARE DOING IT IN PLAIN SIGHT. AND
8 IF OUR DEPARTMENT OF INSURANCE COMMISSIONER IS LISTENING, I
9 HOPE HE INVESTIGATES IT AS WELL. IT'S TO ME INEXCUSABLE WHAT'S
10 GOING ON, AND WE'RE TRYING TO FIX THAT PROBLEM. AND I WOULD
11 ASK, RAFAEL, JUST IN CLOSING THAT WE, WHEN WE GET AN ECONOMIST
12 THAT TALKS ABOUT THAT, I WOULD ASSUME THAT WHEN THEY MAKE THAT
13 CLAIM, THEY'RE SAYING, BUT YOU NEED TO PUT MORE SUPPLY OR MORE
14 STOCK ONLINE IN ORDER TO ADDRESS THE DEMAND. AND THAT'S WHERE
15 I THINK WE HAVE FAILED SHORT. AND AGAIN, I BRING UP THE
16 PROJECT TODAY THAT WE APPROVED THAT WAS HOUSING. EVERYONE IS
17 SAYING IT'S TOO EXPENSIVE. MY KIDS ARE MOVING OUT OF STATE,
18 BUT YET WE SAY WE CAN BUILD HOUSING, THEY SAY WE DON'T WANT
19 HOUSING, WE DON'T WANT MORE HOUSING IN OUR AREA. CAN'T HAVE IT
20 BOTH WAYS. THANK YOU.

21

22 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR HAHN?

23

24 **SUP. KATHRYN BARGER:** WAIT A MINUTE, CAN I ASK ONE MORE? DID
25 YOU ASK ABOUT THE PUBLIC STORAGE? SORRY. OKAY. WHERE ARE WE ON



THE BOARD OF
SUPERVISORS

1 THE PUBLIC STORAGE? I KNOW THAT THE LAWYERS OR SOMEONE SENT A
2 LETTER SAYING THAT IT SHOULD BE EXEMPT, AND I DON'T KNOW ONE
3 WAY OR THE OTHER. WERE YOU GOING TO ASK ABOUT THAT, JANET? OH.
4 DO YOU KNOW ANYTHING ABOUT IT? I'M LOOKING TO MY TEAM. THEY
5 SAID THEY SENT A LETTER.

6

7 **COUNTY COUNSEL:** SURE.

8

9 **SUP. KATHRYN BARGER:** GO AHEAD.

10

11 **COUNTY COUNSEL:** SURE. WE HAD OUTREACH FROM THE STORAGE
12 INDUSTRY ASKING, INQUIRING ABOUT THE PRICE GOUGING ORDINANCE
13 AND WHETHER OR NOT IN OFFERING THEIR OPINION AS TO WHETHER OR
14 NOT THERE COULD BE CARVE OUTS FROM THAT, MAYBE EXCLUDING
15 CERTAIN INDUSTRIES SUCH AS THE STORAGE INDUSTRY THAT JUST TOOK
16 PLACE YESTERDAY. I DON'T THINK THE BOARD HAS TAKEN ANY ACTION
17 ON THAT. AND I THINK THERE WAS CORRESPONDENCE SHARED WITH ALL
18 MEMBERS OF THE BOARD. AND I DON'T THINK THERE'S ANYTHING ON
19 THE AGENDA ADDRESSING THAT TODAY.

20

21 **SUP. KATHRYN BARGER:** BUT WHAT WAS YOUR RESPONSE TO THEIR LEGAL
22 CHALLENGE? THAT'S WHAT I'M ASKING.

23

24 **COUNTY COUNSEL:** THEY DIDN'T FILE LEGAL CHALLENGE. I THINK IT.
25 YEAH, AS MUCH AS I CAN SHARE. THEY SHARED WITH US THAT THERE



THE BOARD OF
SUPERVISORS

1 WAS THERE WAS NO THERE WAS NOT A CASE LAW OR LEGAL AUTHORITY
2 ON THIS. THE GOVERNOR HAS DONE CARVE OUTS IN THE PAST. NO
3 MUNICIPALITY HAS EVER DONE A CARVE OUT THAT WE'VE SEEN BEFORE.
4 SO I THINK THERE IS OPEN LEGAL QUESTION ON THAT.

5

6 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR HAHN.

7

8 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR, AND THANKS FOR
9 BRINGING THIS FORWARD. AGAIN, I WILL JUST COMMENT, I DON'T
10 THINK THE STORAGE INDUSTRY SHOULD BE EXEMPT FROM THIS. IF
11 THERE'S ONE INDUSTRY IN MY OPINION THAT KEEPS JACKING UP
12 PEOPLE'S, THE PRICE THAT PEOPLE PAY TO STORE THEIR STUFF, IT'S
13 THAT INDUSTRY. AND THEY ALREADY DO A PRETTY GOOD JOB OF, THEY
14 DON'T REALLY NEED A REASON TO, THEY JUST, MANY PEOPLE KNOW
15 IT'S A TRAP ONCE YOU GET IN IT, IT'S HARD TO GET OUT OF IT. SO
16 I WOULD NOT BE IN FAVOR OF THEM BEING EXEMPT FROM PRICE
17 GOUGING ORDINANCES. AND I SUPPORT THIS, YOU KNOW, BECAUSE I
18 DON'T THINK WE'RE OUT OF THE EMERGENCY YET. AND CLEARLY PRICE
19 GOUGING HAPPENS BECAUSE OF AN EMERGENCY. THAT'S HISTORICALLY
20 WHEN WE SEE PRICE GOUGING HAPPENING. THEY KNOW THEY'VE GOT
21 PEOPLE WHO ARE VULNERABLE, WHO ARE DESPERATE, WHO ARE AT THE
22 END OF THEIR ROPE, WHETHER IT'S STORING THEIR ITEMS OR FINDING
23 HOUSING OR WHATEVER. SO I DO THINK WE NEED TO EXTEND THIS
24 AGAIN. I'M JUST WONDERING, AND IT'S A WEIRD DILEMMA SOMETIMES
25 BECAUSE LIKE PRICE GOUGING IS NEVER A GOOD IDEA. SO LIKE YOU



THE BOARD OF
SUPERVISORS

1 DON'T WANT TO SAY, OH, I'M IN FAVOR OF ENDING PRICE GOUGING
2 PROTECTIONS. BUT IS THERE A TIME WHEN YOU SEE US BEING OUT OF
3 THIS EMERGENCY AS IT RELATES TO PRICE GOUGING? DO WE JUST WAIT
4 UNTIL THE EMERGENCY EXPIRES OR IS THERE SOMETHING WE SHOULD BE
5 LOOKING AT WHEN WE SHOULD BE ENDING THIS AND AGAIN WE SHOULD
6 BE FOCUSING ON LONG-TERM SOLUTIONS, RIGHT, LIKE YOU KNOW
7 HOUSING AND STABILIZING THE MARKET AND YOU KNOW MAKING SURE WE
8 GIVE PEOPLE THE ABILITY TO STAND ON THEIR OWN. BUT WHAT SHOULD
9 WE BE LOOKING TO IF WE, IF WE'RE LOOKING FOR AN OFF RAMP FOR
10 THIS?

11

12 **RAFAEL CARBAJAL:** YEAH, I THINK THAT'S A GREAT QUESTION
13 SUPERVISOR. I THINK THAT'S WHAT'S MISSING FROM THIS
14 CONVERSATION IS HOW DO WE BEST POSITION OURSELVES TO MAKE THAT
15 DECISION WHEN IS THE PROPER TIME TO LIFT THAT THING
16 POTENTIALLY THERE'S AN OPPORTUNITY TO WORK WITH THE INTERNAL
17 COUNTY PARTNERS THAT ARE WORKING SPECIFICALLY ON THE RECOVERY
18 I'M NOT A RECOVERY EXPERT BUT THERE'S A TON OF FOLKS IN THIS
19 COUNTY THAT ARE ACTIVELY WORKING ON THIS. I THINK PART OF IT
20 IS CONNECTING WITH THEM AND HELPING IDENTIFY MILESTONES THAT
21 COULD HELP US IDENTIFY CLEAR PATHWAYS LIKE A CERTAIN
22 PERCENTAGE OF REBUILDING BEING IN PLACE, POTENTIALLY A CERTAIN
23 PERCENTAGE OF FOLKS NOT BEING DISPLACED AND NOT MOVING BETWEEN
24 HOUSING, MUCH LIKE WAS CAPTURED IN THE REPORT AND IN THE LA
25 TIMES AND THE DEPARTMENT OF ANGELS REPORT. BUT I THINK WE DO



THE BOARD OF
SUPERVISORS

1 NEED TO COMPILE THAT INFORMATION TO BETTER INFORM THIS BOARD.
2 SO, WHEN YOU HAVE TO MAKE THESE DECISIONS OF WHETHER TO EXTEND
3 OR NOT YOU HAVE THAT AVAILABLE TO YOU.

4

5 **SUP. JANICE HAHN:** AND YOU THINK THAT THAT WILL BE FORTHCOMING
6 TO US MAYBE THEN NEXT TIME IT'S ON THE AGENDA TO EXTEND IT?

7

8 **RAFAEL CARBAJAL:** SO, WHAT I COULD DO IS COLLABORATE WITH MY
9 DEPARTMENT PARTNERS WE DO PARTICIPATE IN THE HOUSING RECOVERY
10 TASK FORCE THAT'S LED BY LACDA. MAYBE I COULD BRING THAT UP
11 DURING THAT CALL TO SEE IF WE COULD COME UP WITH SOME
12 MILESTONES THAT WE COULD RECOMMEND FOR CONSIDERATION.

13

14 **SUP. JANICE HAHN:** I THINK THAT WOULD BE HELPFUL. THANK YOU,
15 MADAM CHAIR.

16

17 **SUP. HOLLY J. MITCHELL:** SUPERVISOR MITCHEL. THANK YOU VERY
18 MUCH. YOU KNOW, FIRST OF ALL, I SUPPORTED THE FIRST MOTION AND
19 THE 30-DAY EXTENSION. I THINK I'M CURIOUS, AS SUPERVISOR HAHN
20 JUST SAID, YOU KNOW, WHEN WILL WE KNOW THAT WE'RE KIND OF OUT
21 OF HARM'S WAY WITH REGARD TO GOUGING. AND SO, I THINK TODAY
22 I'M REALLY TRYING TO WEIGH PROPORTIONALITY. THE COMPLAINT DATA
23 CERTAINLY SHOWED A SURGE IN THE EARLY MONTHS FOLLOWING THE
24 FIRES. THEN WE SAW A SUBSTANTIAL DROP OFF MAY OF 2025 AS YOU
25 PRESENTED IN YOUR DATA. YOU PRESENTED THE FACT THAT THE MARKET



THE BOARD OF
SUPERVISORS

1 HAS STABILIZED WITH COUNTYWIDE MEDIAN RENTS UP ONLY ABOUT
2 2.1%. AND IT'S THIS REAL CATCH 22 BECAUSE WE, AS YOU SAID,
3 CAN'T TAILOR THE PROTECTIONS BY ZIP CODE AS THE STATE
4 ADMINISTRATION CAN, BUT THE OVERALL DATA DOESN'T SHOW
5 SUSTAINED OR WIDESPREAD RENT ESCALATION COUNTY-WIDE. SO, I
6 THINK THAT'S KIND OF MY CATCH-22. I'M THRILLED AND HAVE
7 SUPPORTED THE STRONG UNINCORPORATED AREA TENANT PROTECTIONS
8 AND THAT THEY REMAIN IN PLACE, WHICH INCLUDES RENT CAPS UNDER
9 OUR EXISTING ORDINANCES. SO THAT'S A GOOD THING. ANOTHER
10 CHALLENGE THAT, AGAIN, I'M TRYING TO WEIGH IS RECOGNIZING THAT
11 WE'RE HEARING IN OUR DISTRICT FROM PROPERTY OWNERS THAT
12 THEY'RE RESPONDING BY NOT PUTTING NEW UNITS ON THE MARKET,
13 PARTICULARLY SINGLE-FAMILY HOMES, AND THAT THEY ARTICULATE
14 THAT IT'S GETTING TO A TIPPING POINT WHEN THEY LOOK
15 ACCUMULATIVELY AT ALL OF THE POLICIES WE PUT IN PLACE THAT
16 IMPACT THEM. SO, I THINK THAT FOR ME IS THIS CONUNDRUM AND NOT
17 KNOWING AT WHAT POINT, AS SUPERVISOR HAHN TALKED ABOUT. ONE
18 QUESTION I HAVE IS I KNOW THE GOVERNOR HAD, YOU KNOW, EXTENDED
19 PRICE GOUGING PROTECTIONS IN THE CAMP AND BUTTE FIRE, I DON'T
20 REMEMBER ABOUT THE OTHERS, YOU KNOW, FOR AS LONG AS FOUR
21 YEARS. THAT'S NOT BEEN THE CASE IN OUR SITUATION. DO WE HAVE A
22 SENSE OF WHY?

23

24 **RAFAEL CARBAJAL:** THANK YOU, SUPERVISOR. NO, I PERSONALLY
25 DON'T. I'VE NEVER HAD CONVERSATIONS WITH HIS OFFICE AS TO WHY



THE BOARD OF
SUPERVISORS

1 THEY WERE NOT EXTENDED, SO I REALLY DON'T HAVE A SENSE OF
2 THAT.

3

4 **SUP. HOLLY J. MITCHELL:** HAVE WE, AS A COUNTY, ENGAGED IN
5 ADVOCACY WITH THE ADMINISTRATION TO GET THEM EXTENDED? AND WE
6 DON'T KNOW KIND OF THE HISTORY WITH CAMP AND BUTTE AND PERHAPS
7 OTHER FIRES ABOUT WHAT INFLUENCED THOSE DECISIONS. CURIOUS.
8 OKAY, THANK YOU.

9

10 **SUP. LINDSEY P. HORVATH:** AND I, IF I MAY, I JUST WANTED TO ADD
11 THAT THE I RECOGNIZE THAT IT IS ALSO FRUSTRATING THAT THESE
12 ARE DONE ON A 30-DAY TIMELINE THAT IS THE AUTHORITY THAT WE
13 HAVE AT THE COUNTY LEVEL SO WHILE I WOULD PREFER THAT WE COULD
14 HAVE A LONGER TERM SENSE OF CERTAINTY, BOTH FOR RENTERS AND
15 FOR PROPERTY OWNERS. AND IT WOULD HAVE BEEN HELPFUL TO HAVE
16 THE STATE STEP IN AND DO THAT. WHAT WE HAVE AUTHORITY TO DO IS
17 30 DAYS AT A TIME. AND SO YOUR GUIDANCE ON WHAT SORT OF
18 INDICATORS WE SHOULD BE LOOKING FOR AS A BOARD, I THINK NOT
19 ONLY IS HELPFUL TO RENTERS, BUT ALSO PROPERTY OWNERS FOR ALL
20 OF THE QUESTIONS THAT YOU JUST RAISED. I THINK THE MORE
21 CERTAINTY WE CAN PROVIDE, THE BETTER. BUT FOR ME, AT LEAST THE
22 DATA RIGHT NOW SUGGESTS THAT THERE ARE STILL PEOPLE WHO ARE
23 REALLY IN CRISIS WHO ARE COUNTING ON US TO PROTECT THEM.

24

25 **SUP. HILDA SOLIS, CHAIR:** YEAH, I JUST WANT TO SAY THAT I



THE BOARD OF
SUPERVISORS

1 SUPPORT THE MOTION. I KNOW FROM MY OWN DISTRICT, WE'VE HAD A
2 LOT OF IMPACTS AND INCLUDING ICE RATES AND SO YOU HAVE
3 FAMILIES DOUBLING UP, TRIPLING UP IN SINGLE YOU KNOW
4 APARTMENTS. THEY HAVE NO CHOICE, THEY'VE LOST JOBS. SO A LOT
5 IS HAPPENING AND WE DON'T HAVE FULL, COULD I SAY, REVIEW OF
6 ALL THE DATA, BUT I HOPE WE CAN LOOK AT IT, BECAUSE I THINK IT
7 WOULD BE VERY INTERESTING TO HELP GIVE US A PATHWAY FORWARD.
8 BECAUSE I AGREE, 30 DAYS IS NOT, IT'S JUST MADE UP. IT SEEMS
9 LIKE IT. AND IT'S NOT REALISTIC. WHEN YOU WATCH, YOU TURN ON
10 THE TELEVISION, YOU HEAR ALL THESE HORROR STORIES OF FAMILIES
11 IMPACTED STILL IN EATON, IN PALISADES, IN ALTADENA, AND IT
12 BREAKS YOUR HEART TO KNOW THAT THERE'S NO RECOURSE OR RELIEF
13 FOR THEM THROUGH EITHER INSURANCE OR SCE OR WHATEVER IT IS.
14 AND THE MONEY THAT WE DO PROVIDE IS NOT ENOUGH EITHER, BUT
15 THESE ARE THINGS THAT WE CAN DO TO MAKE THEIR LIFE A LITTLE
16 BIT MORE LESS MISERABLE, I THINK. SO I SUPPORT THIS MATTER. NO
17 OTHER COMMENTS, SO LET'S GO TO THE PUBLIC, EXECUTIVE OFFICE.
18 THANK YOU, RAFAEL.

19

20 **EXECUTIVE OFFICER:** THE FOLLOWING INDIVIDUALS PLEASE COME
21 FORWARD AND STAFF WILL ASSIST YOU. JOSEPH RAMOS, KONSTANTINE
22 ANTHONY, LAURA MADDER, ADRIANA BAUTISTA. AS A FINAL REMINDER
23 FOR MORE PARTICIPANTS TO BE PLACED IN THE SPEAKING QUEUE TO
24 ADDRESS ITEM 22, IF YOU HAVE NOT ALREADY DONE SO, USE THE
25 RAISE HAND FEATURE ON YOUR DEVICE OR PRESS STAR 3 ON YOUR



THE BOARD OF
SUPERVISORS

1 TELEPHONE NOW. CALLER WITH PHONE NUMBER 951809, YOUR LINE
2 ISN'T MUTED. PLEASE STATE YOUR NAME AND BEGIN.

3

4 **MATTHEW BUCK:** MATTHEW BUCK, VICE PRESIDENT OF PUBLIC AFFAIRS
5 FOR THE CALIFORNIA APARTMENT ASSOCIATION. WE RESPECTFULLY URGE
6 YOU TO TERMINATE THE DECLARATION OF THE PENAL CODE 396 FOR
7 SEVERAL MONTHS. CAA HAS ASKED FOR A PLANNED PHASE OUT OF THE
8 PROVISIONS. THANK YOU FOR YOUR CONSIDERATION.

9

10 **EXECUTIVE OFFICER:** THANK YOU. CALLER 661472 YOUR LINE IS
11 UNMUTED. PLEASE STATE YOUR NAME AND BEGIN.

12

13 **LAURA MATTER:** HELLO, MY NAME'S LAURA MATTER AND I'M A MEMBER
14 OF THE RENT BRIGADE AND I'M JUST URGING THE COUNCIL TO VOTE
15 YES ON EXTENDING THE PROTECTIONS FOR ALL THE REASONS
16 PREVIOUSLY DISCUSSED THAT MANY FAMILIES ARE STILL IN
17 TRANSITIONAL HOUSING AND MANY RENT CONTROL LAWS EXEMPT SINGLE-
18 FAMILY HOMES. THANK YOU.

19

20 **EXECUTIVE OFFICER:** THANK YOU. CALLER 213905 YOUR LINE IS
21 UNMUTED. PLEASE BEGIN.

22

23 **VANESSA MELENDREZ:** HI, MY NAME IS VANESSA MELENDREZ AND I'M
24 WITH THE FILIPINO WORKERS CENTER ALONG WITH IMMIGRANTS ARE LA.
25 I'M JUST CALLING IN SUPPORT OF THIS MOTION. THANK YOU SO MUCH



THE BOARD OF
SUPERVISORS

1 FOR INTRODUCING IT. I DO THINK THAT THERE ARE INSURANCE
2 PROTECTIONS THAT ARE ALREADY SUNSETTING TO BE COMING SOON AND
3 PEOPLE ARE STILL RECOVERING FROM THE FIRES ALONG WITH WORKING
4 FAMILIES AND YOU KNOW THE ECONOMY IS NOT IN THE BEST SHAPE
5 RIGHT NOW WITH ONGOING TARIFFS BUDGET CUTS AND WAR SO THE LAST
6 THING WE SHOULD DO IS NOT PROTECT FROM PRICE GOUGING SO PLEASE
7 DO VOTE YES ON THIS. THANK YOU SO MUCH.

8

9 **EXECUTIVE OFFICER:** THANK YOU. CALLER 818471, YOUR LINE IS
10 UNMUTED. PLEASE BEGIN.

11

12 **TELEPHONE SPEAKER:** HI, MY NAME IS EMILY FULKIN. I'M A MEMBER
13 OF THE RENT BRIGADE AND I LIVE IN DISTRICT 2. I'M HERE TODAY
14 TO SUPPORT SUPERVISOR HORVATH'S MOTION TO EXTEND PRICE GOUGING
15 PROTECTION. EXTENDING THESE PROTECTIONS ARE ESSENTIAL. FIRE
16 SURVIVORS ARE STILL RECOVERING AND THEN YOU'RE STILL DISPLACED
17 AND SEARCHING FOR STABLE HOUSING. AS TO THE QUESTION OF WHEN
18 SHOULD THESE PROTECTIONS SUNSET, I BELIEVE THEY SHOULD SUNSET
19 WHEN THE EMERGENCY IS OVER AND WE'RE NOWHERE NEAR THAT. SO
20 WE'RE IN DESPERATE NEED OF PRICE BUDGETING PROTECTION. SO I
21 URGE YOU TO PLEASE VOTE YES ON EXTENDING THEM. THANK YOU.

22

23 **EXECUTIVE OFFICER:** THANK YOU. CALLER 213905, YOUR LINE IS
24 UNMUTED. PLEASE BEGIN.

25



THE BOARD OF
SUPERVISORS

1 **TELEPHONE SPEAKER:** SOMETHING WE BOTH LIKE DOING, WE DID BEFORE
2 WE MET EACH OTHER. TO THINK ABOUT BEING CLOSE TO THE SAND AND
3 THE OCEAN AND PEOPLE ARE PLAYING MUSIC, IT'S VERY CONNECTING
4 TO PEOPLE WHILE ALSO JUST EXERCISING AND BEING IN THE SUN AND
5 HANGING ON YOUR OWN. YEAH, AND I'M GOING TO NOW DO MY SCENE OF
6 ME GETTING IN A CAR WITH MY FRIEND.

7

8 **EXECUTIVE OFFICER:** THANK YOU. CALLER 213338, YOUR LINE IS
9 UNMUTED. PLEASE BEGIN.

10

11 **YESSENIA CUX:** HI. GOOD AFTERNOON. I'M YESSENIA CUX WITH THE
12 COUNCIL OF MEXICAN FEDERATIONS. I'M CALLING TODAY REPRESENTING
13 THE IMMIGRANT ARE LA COALITION IN SUPPORT OF SUPERVISOR
14 LINDSEY HORVATH'S MOTION TO EXTEND THE GOUGING PROTECTION. WE
15 CANNOT LOSE THIS PROTECTION. FIRE SURVIVORS ARE STILL
16 RECOVERING AND MANY ARE STILL DISPLACED AND SEARCHING FOR
17 STABLE HOUSING. RIGHT NOW THOUSANDS OF FAMILIES ARE LIVING IN
18 TEMPORARY HOUSING, AND MANY ARE RUNNING OUT OF INSURANCE
19 SUPPORT. AND WITHOUT THESE PROTECTIONS, RENTS COULD SPIKE
20 DRAMATICALLY, PUTTING PEOPLE AT RISK OF LOSING HOUSING OR
21 BEING PRICED OUT OF THEIR COMMUNITIES. AND WE KNOW FROM PAST
22 DISASTERS THAT RENTS RISE AFTER A CRISIS, AND WE ARE ALREADY
23 SEEING PRICES INCREASE IN FIRE IMPACTED AREAS. AT A TIME WHEN
24 FAMILIES ARE TRYING TO REBUILD THE LIVES, WE CANNOT ALLOW BAD
25 ACTORS TO EXPLOIT THIS MOMENT. WE URGE THE BOARD TO EXTEND THE



THE BOARD OF
SUPERVISORS

1 PROTECTIONS AND STAND WITH FIRE SURVIVORS.

2

3 **EXECUTIVE OFFICER:** THANK YOU. CALLER 909997. YOUR LINE IS
4 UNMUTED. PLEASE STATE YOUR NAME AND BEGIN.

5

6 **ROY HUMPHREYS:** THANK YOU. THIS IS ROY HUMPHREYS, ROWLAND
7 HEIGHTS. I WASN'T GOING TO COMMENT ON THIS ITEM, BUT THE
8 STATEMENTS OF PERSONS AFFECTED BY DISASTER WERE HEART
9 RENDERING AND FURTHER FUELS THE OUTRAGE OF YOU SPENDING ONE
10 PENNY ON BIDEN ILLEGALS. IT'S INFURIATING AND TREASONOUS. READ
11 THE INVISIBLE COUP AND ASK PRESIDENT TRUMP FOR HELP. YOU NEED
12 ALL THE HELP YOU CAN GET.

13

14 **EXECUTIVE OFFICER:** THANK YOU. HECTOR RAMIREZ, YOUR LINE IS
15 UNMUTED. PLEASE BEGIN. HECTOR RAMIREZ, PLEASE BEGIN.

16

17 **HECTOR RAMIREZ:** YES, THANK YOU. MY NAME IS HECTOR RAMIREZ.
18 THANK YOU, SUPERVISOR HORVATH FOR THIS MOTION. I ASK ALL OF
19 OUR SUPERVISORS TO APPROVE THIS CONTINUING EMERGENCY
20 RESOLUTION TO HELP OUR COMMUNITY. WE KNOW THAT OUR COMMUNITIES
21 ARE STILL STRUGGLING. THIS PARTICULAR EMERGENCY HAS NOT ENDED
22 FOR THEM AND WE HAVEN'T BEEN ABLE TO GET THE RELIEF TO HELP
23 OUR COMMUNITY, OUR NEIGHBORS, THE WAY THAT THEY SHOULD HAVE
24 GOTTEN TO. WITH ALL THE ONGOING ISSUES THIS IS ONE OF THE
25 THINGS THAT OUR COMMUNITY CAN DO TO KNOW THAT AT LEAST OUR



THE BOARD OF
SUPERVISORS

1 COUNTY IS STILL LOOKING OUT FOR THEM WHILE OTHER SUPPORT THAT
2 THEY SHOULD HAVE GOTTEN FROM THE FEDERAL GOVERNMENT STILL
3 HASN'T ARRIVED. I ASK YOU, I URGE YOU TO SUPPORT THIS MOTION
4 SO THAT WE CAN CONTINUE TO PROTECT ALL OF OUR RESIDENTS IN LOS
5 ANGELES COUNTY WHILE WE GO THROUGH ANOTHER EMERGENCY. THANK
6 YOU.

7

8 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, THERE ARE NO OTHER
9 REMOTE SPEAKERS TO ADDRESS THE BOARD. REMOTE PARTICIPATION FOR
10 ITEM 22 IS NOW CONCLUDED. WE WILL GO TO IN-PERSON SPEAKERS.
11 PLEASE BEGIN.

12

13 **ADRIANA BAUTISTA:** HI, MY NAME IS ADRIANA BAUTISTA. THANK YOU,
14 SUPERVISOR HORVATH, FOR INTRODUCING THIS MOTION. I WOULD LIKE
15 TO SUGGEST THAT THIS BE EXTENDED FOR THREE TO FIVE YEARS
16 BECAUSE THAT IS WHAT THE REAL TIMELINE OF REBUILDING A
17 COMMUNITY THAT SURVIVED THIS LEVEL OF DISASTER REALLY LOOKS
18 LIKE. AND WE INVITE YOU TO COME TO ALTADENA. THE COMMUNITY
19 NEEDS ADVOCACY AND SUPPORT, NOT JUST ON THE COUNTY LEVEL, BUT
20 ON THE STATE AND FEDERAL. OUR FAMILIES ARE LIVING IN THEIR
21 CARS, LIVING IN TENTS, LIVING IN RVS THAT ARE NOT HOOKED UP TO
22 UTILITIES. EDISON IS FORCING SURVIVORS TO PAY 30 TO 40, I'VE
23 HEARD EVEN \$80,000 TO RECONNECT TO THE GRID. AND FOR TEMPORARY
24 POLLS, THIS IS NOT RIGHT. THERE ARE A SLEW OF INJUSTICES, AND
25 THIS IS JUST THE BARE MINIMUM. THANK YOU FOR YOUR SUPPORT.



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

3

4 **JOSEPH RAMOS:** JOSEPH RAMOS FOR THE DEPARTMENT ASSOCIATION OF
5 GREATER LOS ANGELES. WE URGE YOU TO VOTE NO ON EXTENDING THESE
6 COUNTY-WIDE PRICE RESTRICTIONS. THIS MOTION IS BASED ON
7 OUTDATED DATA. IT IS NO LONGER TRUE THAT WILDFIRE IMPACTED
8 HOMEOWNERS ARE RUNNING OUT OF FUNDS FOR TEMPORARY HOUSING.
9 GOVERNING NEEDS SOME AS QUADRUPLED FUNDING UNDER THE CALASYS
10 MORTGAGE RELIEF PROGRAM, ALLOWING IMPACTED HOMEOWNERS TO
11 RECEIVE UP TO 12 MONTHS OF ASSISTANCE AND UP TO \$100,000. IT
12 ALSO NO LONGER TRUE THAT TEMPORARY RENTERS CANNOT FIND
13 HOUSING. VACANCY RATES ARE HIGH AND RENTS HAVE STABILIZED WITH
14 MANY OWNERS OFFERING INCENTIVES JUST TO FILL UNITS. THE
15 COUNTY'S OWN DATA FROM THE LOS ANGELES COUNTY DEPARTMENT OF
16 CONSUMER BUSINESS AFFAIRS SHOWS THAT 92% OF COMPLAINTS
17 OCCURRED WITHIN THE FIRST FOUR MONTHS AFTER THE WILDFIRES AND
18 ONLY 260 OUT OF 1,185 COMPLAINTS WERE EVEN REFERRED FOR
19 POSSIBLE PROSECUTION. YET THESE RESTRICTIONS STILL APPLY TO
20 ALL RENTAL HOUSING PROVIDERS COUNTYWIDE, INCLUDING THOSE UNDER
21 THE COUNTY'S RENTAL, STABILIZATION AND TENANT PROTECTION
22 ORDINANCE, PREVENTING HOMEOWNERS FROM RESETTING RENTS AT
23 VACANCY, HARM SMALL HOUSING PROVIDERS, ALREADY STRUGGLING WITH
24 RISING INSURANCE, UTILITIES AND MAINTENANCE COSTS. FURTHER
25 EXTENDING THESE PRICE RESTRICTIONS TO 16 MONTHS CONTINUES --



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

3

4 **PATRICK CONNOR:** MY NAME IS PATRICK CONNOR. I LOST MY HOUSE IN
5 THE EATON FIRE. AND I'M ACTUALLY HERE FOR SOMETHING ELSE AFTER
6 THIS, BUT THIS IS VERY PERTINENT AND I'M VERY THANKFUL FOR YOU
7 GUYS FOR FIGHTING THIS. I LIVED IN LIKE 25 DIFFERENT PLACES
8 SINCE THE FIRE. WHEN I GOT INTO A PLACE, IT FELT LIKE A
9 MIRACLE. IT FELT LIKE A MIRACLE. AND I HAVE TWO KIDS. AND SO
10 IF YOU EVER SEEN THE RENT BRIGADE MAP AND SEE HOW MANY PLACES
11 ARE INFLATED. I LIVE NOMADICALLY SO THAT I COULD NOT SPEND ANY
12 OF MY INSURANCE MONEY SO THAT I COULD GET INTO SOMETHING AND
13 SO IT'S SO IMPORTANT TO FAMILIES FOR STABILITY WHEN YOU'RE
14 TRYING TO REBUILD TO NOT HAVE PREDATORY PEOPLE JACKING UP THE
15 RENTS. THAT'S ALL. THANK YOU.

16

17 **SUP. HILDA SOLIS, CHAIR:** THANK YOU, SIR.

18

19 **EXECUTIVE OFFICER:** THANK YOU, MADAM CHAIR AND MEMBERS OF THE
20 BOARD. THAT CONCLUDES PUBLIC COMMENT ON THIS ITEM.

21

22 **SUP. HILDA SOLIS, CHAIR:** SOMEONE ON STAFF WILL TALK TO YOU,
23 SIR.

24

25 **SUP. KATHRYN BARGER:** YEAH, NO, HE'S COMING. I'M HAVING HIM GO



THE BOARD OF
SUPERVISORS

1 OVER AND TALK TO HIM BECAUSE I'M CURIOUS ABOUT THE INSURANCE
2 AS WELL.

3

4 **SUP. HILDA SOLIS, CHAIR:** YEAH, OKAY. NEXT CALLERS? THAT'S IT?
5 NO MORE? OH, SUPERVISOR MITCHELL. YES. SORRY.

6

7 **SUP. HOLLY J. MITCHELL:** THANK YOU. YOU KNOW, I'M ASSUMING THIS
8 WILL COME BACK NEXT MONTH, IF WE HAVE TO DO THE 30 DAY. AND AS
9 I SAID, I AM HAVING A DIFFICULT TIME BECAUSE I'M HEARING
10 OVERWHELMINGLY FROM SINGLE FAMILY HOME PROPERTY OWNERS IN MY
11 DISTRICT THAT THEY'RE PULLING THEM OFF THE MARKET AND THAT'S A
12 PROBLEM. AND SO WHAT I'M HOPING, AND I KNOW THAT WE'VE ALSO
13 DISCUSSED AS A BOARD AND HAVE GOTTEN IN A BIT OF A TUG OF WAR,
14 FRANKLY, AS WE TALK ABOUT HOW WE DIRECT RESOURCES FOR FIRE-
15 IMPACTED PEOPLE VERSUS RENT RELIEF. AND THERE HAVE BEEN SOME
16 DECISIONS MADE WHERE WE PULLED MONEY FROM ONE TO DIRECT TO
17 ANOTHER AND THAT'S A CHALLENGE. SO I'M HOPING THAT DCBA COULD
18 TRACK FOR US RENT RELIEF FOR FIRE IMPACTED PEOPLE. SO WE HAVE
19 A SENSE OF HOW MUCH OF THE RENT RELIEF FUND WENT TO FIRE
20 IMPACTED PEOPLE AS WE YOU KNOW THINK ABOUT HOW WE ARE
21 PROVIDING AND RESPONDING IN A COMPREHENSIVE HOLISTIC WAY. I'D
22 APPRECIATE THAT. THANK YOU MADAM.

23

24 **EDWARD YEN, EXECUTIVE OFFICER:** MADAM CHAIR, MEMBERS OF THE
25 BOARD ITEM 22 IS BEFORE YOU.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS, CHAIR:** MOVED BY SUPERVISOR HORVATH, I'LL
3 SECOND. TO APPROVE THE ITEM, EXECUTIVE OFFICER, PLEASE CALL
4 THE ROLL.

5

6 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL?

7

8 **SUP. HOLLY J. MITCHELL:** ABSTAIN.

9

10 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, ABSTAINS.
11 SUPERVISOR HORVATH?

12

13 **SUP. LINDSEY P. HORVTH:** AYE.

14

15 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.
16 SUPERVISOR HAHN?

17

18 **SUP. JANICE HAHN:** AYE.

19

20 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.
21 SUPERVISOR BARGER?

22

23 **SUP. KATHRYN BARGER:** ABSTAIN.

24

25 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, ABSTAINS.



THE BOARD OF
SUPERVISORS

1 SUPERVISOR SOLIS?

2

3 **SUP. HILDA SOLIS, CHAIR:** AYE.

4

5 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. MOTION

6 CARRIES, 3 AYES, 2 ABSTENTIONS. MADAM CHAIR, IT IS MY

7 UNDERSTANDING THAT THERE ARE NO SPECIALS, SO WE CAN MOVE ON TO

8 GENERAL PUBLIC COMMENT. WE WILL NOW MOVE ON TO GENERAL PUBLIC

9 COMMENT. AT THIS TIME, WE WILL HEAR FROM MEMBERS OF THE PUBLIC

10 WISHING TO ADDRESS THE BOARD ON GENERAL PUBLIC COMMENT. FOR

11 MEMBERS OF THE PUBLIC JOINING US REMOTELY, PLEASE USE THE

12 RAISE HAND FEATURE IF YOU ARE ONLINE OR PRESS STAR 3 IF ON A

13 TELEPHONE.

14

15 **EXECUTIVE OFFICER:** WE WILL NOW CALL IN PERSON SPEAKERS AND

16 WHILE THEY ARE COMING FORWARD WE WILL TAKE REMOTE SPEAKERS

17 CLAUDIA JEREZ, HARRIET ELLIOTT, JOSEPH RAMOS, OCTAVIA ORTIZ,

18 ADRIANA BAUTISTA AND PATRICK CONNOR. CALLER ANONYMOUS YOUR

19 LINE IS UNMUTED PLEASE STATE YOUR NAME AND BEGIN. PLEASE

20 BEGIN. OKAY, CALLER 909997, YOUR LINE IS UNMUTED. PLEASE STATE

21 YOUR NAME AND BEGIN.

22

23 **ROY HUMPHREYS:** FOR SUPERVISOR MITCHELL, WITH COMING OF

24 TRACKINGS ON MY YOUTUBE CHANNEL, HOW JAMAICAN AND PUERTO RICAN

25 BLACKS TREAT AMERICAN BLACKS. RACISM TO THE MAX. WE ALL OWE A



THE BOARD OF
SUPERVISORS

1 THANKS TO CYNTHIA HUMPHREYS FOR ALLOWING ME THE TIME TO
2 PARTICIPATE IN THESE MEETINGS WHICH SHE SEES AS AN EXERCISE IN
3 FUTILITY. TELL THE HOLLYWOOD CREW TO SUCK IT UP AND LITERALLY
4 MOVE ON. OSCARS 1998, 55 MILLION VIEWERS. 2026, 19.7. THERE'S
5 A MESSAGE THERE. AS TO METAL THIEVES OR PERSONS THIEVING OF
6 THE PRECIOUS METALS THERE, AS IN SINGAPORE, PUBLIC CANING OR
7 IN THE PHILIPPINES, SHOT DEAD IN THE STREET HAS BEEN VERY
8 EFFECTIVE. THANK YOU.

9

10 **EXECUTIVE OFFICER:** THANK YOU. CALLER HECTOR RAMIREZ, YOUR LINE
11 IS UNMUTED. PLEASE BEGIN. OKAY. CALLER PEGGY LEE KENNEDY, YOUR
12 LINE IS UNMUTED. PLEASE BEGIN.

13

14 **HECTOR RAMIREZ:** HELLO, MY NAME IS HECTOR RAMIREZ. I AM A
15 MEMBER OF LOS ANGELES COUNTY COMMISSION DISABILITIES. I REALLY
16 WANTED TO USE THIS PUBLIC TIME JUST TO NOTICE AND HIGHLIGHT
17 THE MANY PUBLIC COMMENTS THAT WE HAD TODAY AROUND
18 ACCESSIBILITY AND ACCESS, AND I WANTED TO TAKE THIS TIME TO
19 INVITE ALL OF YOU AND EVERYBODY THAT'S LISTENING TO ATTEND
20 OTHER IN PERSON OR VIRTUALLY OUR COMMISSION MEETING TOMORROW
21 ON ACCESSIBILITY, AND IT REALLY HIGHLIGHTS HOW THE COUNTY OF
22 LOS ANGELES IS REALLY WORKING TO MAKE THE COUNTY ACCESSIBLE TO
23 ALL OF US AND ACCESSIBILITY COMES IN MANY DIFFERENT WAYS. I
24 THINK IF YOU ATTEND TOMORROW YOU GET TO REALLY SEE SOME OF
25 THOSE GREAT EXAMPLES BOTH FROM OUR RESIDENTS, OUR COMMISSION,



THE BOARD OF
SUPERVISORS

1 AND THEN SOME OF OUR COMMUNITY PARTNERS. AND I REALLY WANT TO
2 THANK THE COMMISSION FOR THE ACCESSIBILITY FOR THIS PARTICULAR
3 MEETING AND DEFINITELY OUR SUPPORT STAFF THAT ARE ASSISTING
4 US. THANK YOU.

5

6 **EXECUTIVE OFFICER:** THANK YOU. CALLER ANONYMOUS, YOUR LINE IS
7 UNMUTED. PLEASE STATE YOUR NAME AND BEGIN.

8

9 **TELEPHONE SPEAKER:** YES, I'LL CONTINUE MY COMMENT FROM WHEN I
10 WAS DISCONNECTED THE OTHER DAY. THE USE OF A VINYL BARRIER IN
11 THE DETENTION SENDING FOR QUASI-HUGGING CAN PREVENT CONTRABAND
12 TRANSMISSION FROM FAMILY MEMBERS. I NOTE THAT PREVIOUSLY
13 INCARCERATED WERE ABLE TO COMPLETE THEIR COMMENT. IT WAS SAID
14 THAT THIS INITIATIVE WAS BROUGHT FORTH BY A LIST CREATED BY
15 THE INCARCERATED. I ALSO HAVE A LIST WHEN I GO TO THE
16 SUPERMARKET, BUT I HAVE TO ASK PERMISSION TO BUY SOAP. YOU
17 SEE, SOCIETY MUST DEAL WITH THE ENABLING OF THE COUNTY BY THE
18 COUNTY OF CRIMINAL ACTIVITY. THE QUESTION SHOULD BE, SHOULDN'T
19 THOSE WHO PARTICIPATE IN CRIMINAL BEHAVIOR BEAR THE
20 CONSEQUENCES OF THEIR CRIMINAL ACTIVITY? THANK YOU.

21

22 **EXECUTIVE OFFICER:** THANK YOU. PEGGY LEE KENNEDY, YOUR LINE IS
23 UNMUTED. PLEASE BEGIN.

24

25 **PEGGY LEE KENNEDY:** HI. I WANT TO THANK YOU FOR TALKING ABOUT



THE BOARD OF
SUPERVISORS

1 MENTAL ILLNESS TODAY BECAUSE I HAVE A RELATIVE THAT LIVES IN
2 ONE OF THE REMAINING BOARD AND CARES IN L.A. IT'S RIDDEN WITH
3 BED BUGS, DRUG USE, AND CLIENT HIGH DEATH RATE. IT'S BASICALLY
4 A HELL HOLE AND THE COUNTY SHOULD SHUT IT DOWN. BUT THOSE
5 PEOPLE WOULD BECOME HOMELESS BECAUSE WE DO NOT HAVE TRAUMA-
6 INFORMED, LIVED EXPERIENCE-LED, COMMUNITY-BASED RESIDENTIAL
7 HOUSING FOR THE PEOPLE WHO REALLY LIVE WITH MAJOR MENTAL
8 ILLNESS. AND I WOULD LOVE IT IF SOMEBODY IN THE COUNTY WOULD
9 CONTACT ME ABOUT THE TRAGIC SITUATION BECAUSE WE'RE NOT GOING
10 TO BE ABLE TO RECOVER THESE PEOPLE OFF THE STREET IF WE CAN'T
11 EVEN PROVIDE SOMETHING DECENT FOR THE PEOPLE WHO ARE ALREADY
12 THERE TRYING TO SURVIVE IN THESE SITUATIONS AND NOT BE
13 HOMELESS. THANK YOU.

14

15 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, THERE ARE NO OTHER
16 REMOTE SPEAKERS TO ADDRESS THE BOARD. REMOTE PARTICIPATION FOR
17 GENERAL PUBLIC COMMENT IS NOW CONCLUDED. WE'LL GO TO IN-PERSON
18 SPEAKERS. PLEASE BEGIN.

19

20 **OCTAVIO ORTIZ:** OCTAVIO ORTIZ. CAN'T EVEN SPEAK, 626-310-5123.
21 I'M HERE AGAIN, THANK YOU, TO THANK SOLIS, ALL OF YOU GUYS.
22 THANKFULLY ALL THE ATTEMPTS AGAINST MY LIFE DIDN'T COME
23 THROUGH, BUT THEY'RE AT IT AGAIN. AS WILDWOOD MOBILE PARK,
24 THEY'RE MESSING WITH MY MEDICAL RECORDS AND ALSO I THINK I WAS
25 LACED. IF YOU DON'T KNOW WHAT LACED MEANS, WHEN YOU'RE GOING



THE BOARD OF
SUPERVISORS

1 TO GO OPEN A DOOR OR THEY DRUGGED YOU. AND THIS IS THE ISSUE.
2 IF THE OWNER OF WILDWOOD MOBILE PARK, IT'S A POLITICIAN AND
3 HE'S TRYING TO PUSH HIS WEIGHT CRIMINALLY, THAT'S A BIG ISSUE.
4 THIS IS WHERE HE GOES AND I HAVE TO DEFEND MYSELF. OKAY AND
5 WHAT AM I SUPPOSED TO DO? HE'S THROWING LAWSUITS AGAINST ME.
6 YOU KNOW WHAT CAN I DO?

7

8 **SUP. HILDA SOLIS, CHAIR:** WHAT DISTRICT DO YOU LIVE IN, SIR?

9

10 **OCTAVIO ORTIZ:** HACIENDA HEIGHTS, LA PUENTE.

11

12 **SUP. HILDA SOLIS, CHAIR:** OKAY, THEN SOMEONE ON MY STAFF WILL
13 TALK TO YOU AND WE'LL TALK WITH CONSUMER AND BUSINESSES.

14

15 **OCTAVIO ORTIZ:** I KNOW YOU WILL. THANK YOU, SOLIS. THANK YOU.

16

17 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

18

19 **HARIOT ELLIOTT:** HARIOT ELLIOTT. [SPEAKING IN SPANISH]

20

21 **INTERPRETER:** RON JOHNSON WROTE A BOOK CALLED TRANSHUMAN
22 GENOCIDE. AND IT SAYS THAT EMITTED ENERGY CAN BE ABLE TO
23 PRODUCE ANY ILLNESS. NOBODY SUSPECTS THAT THEIR AFFLICTIONS
24 COMES FROM AI. THERE'S A CHANGE OF AUTHOR NOW. OKAY. GLORIA
25 NAYLOR WROTE A BOOK CALLED 1996. GLORIA NAYLOR HAS A VOICE IN



THE BOARD OF
SUPERVISORS

1 HER HEAD. THERE'S ALSO RENEE PITTMAN. I HAVE VOICES ALSO THE
2 CIA OR AI. CHANGE WHAT I HEAR.

3

4 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

5

6 **CLAUDIA JEREZ:** CLAUDIA JEREZ. DPSS. OKAY, SOME ITEMS TO
7 CONSIDER. I SPOKE ON SOME ITEMS AND I JUST WANT TO RECAP. ITEM
8 NUMBER 24, YOU NEED AN ACTION PLAN TO ENGAGE YOUTH TO
9 PARTICIPATE AND THEN COLLABORATE ON POSSIBLE ACTIONS AND
10 SOLUTIONS FOR THE DEBRIS TRASH AND FOR THE RIVER BEDS. AND
11 THEN FOR ITEM NUMBER 1, IMPLEMENTATION OF HSH. THIS IS THE,
12 OKAY, ADD AND CONTINUE TO REVISE THE STRUCTURE AND FRAMEWORK
13 OF HSH, INTEGRATING METRICS FOR SUCCESS AND FULL COST TO GET
14 THERE. ITEM 18, REFORMING AND INTEGRATING MENTAL HEALTH
15 SERVICES. DMH AND HSH INCORPORATE METRICS, OUTCOMES PARTNERED
16 BY BOTH, PARTNER WITH CLIENTS, FAMILY NETWORK SYSTEMS THAT CAN
17 COMMIT TO HELP WITH PROGRESS RECOVERY AS A CONSISTENT SOURCE
18 OF AID. ITEM NUMBER 14, MENTAL HEALTH, YOUTH, EVALUATE YOUTH
19 FUTURE OUTCOMES BASED ON PRESENT FACTORS AND DETERMINANTS.
20 NUMBER 29, PROTECTING SMALL BUSINESSES. SUPPORT SMALL
21 BUSINESSES AND ITS SUCCESS.

22

23 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

24

25 **PATRICK CONNOR:** HI, I'M PATRICK CONNOR. AGAIN, I JUST SPOKE A



THE BOARD OF
SUPERVISORS

1 MINUTE AGO FROM ALTADENA. I'M HERE TO TALK ABOUT LOMA ALTA
2 PARK IN ALTADENA AND OUR NEW DODGERS DREAMFIELD. THIS PAST
3 WEEKEND, FIRE SURVIVORS GOT THEIR FIRST DREAMFIELD CITATIONS
4 FOR PLAYING SOCCER AT LOMO ALTA PARK. FAMILIES WITH KIDS WERE
5 ALSO PUSHED OFF THE FIELDS BY ARMED SHERIFF DEPUTIES. THIS IS
6 OUR ONLY SURVIVING PUBLIC PARK. PLEASE REOPEN IT AS IT WAS
7 BEFORE THE FIRE AND BEFORE THE DODGER'S INVESTMENT. WE DON'T
8 ALL PLAY BASEBALL. I WROTE SOME ANGRY STUFF THIS MORNING THAT
9 I CAME IN AND THEN I SPENT THE WHOLE DAY HERE AND I CAN SEE
10 THAT YOU GUYS ARE WORKING REALLY HARD ON OUR BEHALF. SO I'M
11 GOING TO SKIP ALL THAT. AND I LIKE ADRIANA SIDECA, WE NEED
12 HELP, NOT CITATIONS. WE'RE NOT CRIMINALS. WE'RE FIRE SURVIVORS
13 TRYING TO PLAY IN A PUBLIC PARK. THANK YOU FOR EVERYTHING AND
14 HAPPY ST. PATTY'S DAY.

15

16 **SUP. KATHRYN BARGER:** MADAM CHAIR, ON THAT WE WILL HAVE SOME
17 REACH OUT TO YOU. I KNOW THIS HAS BEEN AN ISSUE. WE'RE TRYING
18 TO SECURE A SPACE FOR ADULT SOCCER, RECOGNIZING THAT WITH
19 LITTLE LEAGUE COMING UP ESPECIALLY, THAT ONE THAT WAS ADDED
20 WAS ADDED BECAUSE OF FARNSWORTH, LOSING FARNSWORTH. SO WE WILL
21 FOLLOW UP WITH YOU. OKAY. AND THANK YOU FOR BEING HERE ALL DAY
22 AND WE DO CARE. THANK YOU.

23

24 **EXECUTIVE OFFICER:** THANK YOU, MADAM CHAIR AND MEMBERS OF THE
25 BOARD. THAT CONCLUDES OUR TIME FOR GENERAL PUBLIC COMMENT.



THE BOARD OF
SUPERVISORS

1

2 **EDWARD YEN, EXECUTIVE OFFICER:** MADAM CHAIR, WE CAN NOW PROCEED
3 WITH THE ADJOURNMENTS.

4

5 **SUP. HILDA SOLIS, CHAIR:** OKAY, WE PROCEED. WE WILL PROCEED
6 WITH OUR ADJOURNMENTS AND WE'LL START WITH TWO, THREE, FOUR,
7 FIVE, AND THEN ONE. YEAH? YOU DON'T HAVE ANY? OKAY. THREE.
8 FOUR. DO YOU HAVE SOME?

9

10 **SUP. JANICE HAHN:** I'M GOING TO MAKE UP FOR YOU TOO. I HAVE
11 SEVERAL. THANK YOU MADAM CHAIR. COLLEAGUES I MOVE THAT WHEN WE
12 ADJOURN TODAY WE ADJOURN IN THE MEMORY OF ANITA FISTONICH
13 MARDESICH WHO PASSED AWAY AT THE YOUNG AGE OF 101 YEARS OLD.
14 SHE WAS A MEMBER OF THE GREATEST GENERATION. SHE LIVED A LONG
15 AND VIBRANT LIFE MARKED BY FAMILY, FAITH, AND DEEP ROOTS IN
16 THE SAN PEDRO COMMUNITY. BORN IN 1924 IN LOS ANGELES, SHE WAS
17 THE DAUGHTER OF IMMIGRANT PARENTS, ANDREW AND MARIA. HER
18 MOTHER IMMIGRATED FROM MEXICO AND HER FATHER, A NATIVE OF THE
19 ISLE OF HVAR IN CROATIA, FOUNDED STAR FISHERIES IN 1921 AND
20 WAS A PIONEER OF THE COMMERCIAL FISH MARKETS AT THE 22ND
21 STREET LANDING IN THE PORT OF LOS ANGELES. ANITA GREW UP IN
22 SAN PEDRO, ATTENDED 15TH STREET ELEMENTARY SCHOOL, RICHARD
23 HENRY DANA JUNIOR HIGH AND SAN PEDRO HIGH SCHOOL, GRADUATING
24 IN 1942. AS A YOUNG WOMAN, SHE OFTEN WORKED ALONGSIDE HER
25 FAMILY IN THEIR BUSINESS. AND DURING WORLD WAR II, SHE



THE BOARD OF
SUPERVISORS

1 CONTRIBUTED TO THE WAR EFFORT WORKING FOR THE ARMY AIR FORCE
2 AT FORT MACARTHUR, THE NAVAL STATION AT TERMINAL ISLAND, THE
3 REAGAN FORGE AGENCY NEAR TODD'S SHIPYARD, AND LATER STAR
4 KISSED FISHERIES ON TERMINAL ISLAND. IN 1950, SHE MARRIED THE
5 LOVE OF HER LIFE, NICK MARDESICH, AT HOLY TRINITY CHURCH. AND
6 TOGETHER, THEY BUILT A LIFE IN SAN PEDRO, EVENTUALLY OPERATING
7 THEIR OWN FISH MARKET, AMERICAN FISHERIES, AT THE 22ND STREET
8 LANDING. THE COUPLE RAISED THEIR SON, NICK JR., IN THE SOUTH
9 SHORES NEIGHBORHOOD OF SAN PEDRO. KNOWN FOR HER WARMTH, HER
10 FAITH, HER ELEGANT STYLE, HER WITTY HUMOR, ANITA WAS DEEPLY
11 DEVOTED TO HER COMMUNITY. SHE WAS A PROUD MEMBER OF THE
12 DALMATIAN AMERICAN CLUB, WHICH IS GOING TO BE CELEBRATING
13 THEIR 100TH ANNIVERSARY, SO SHE WAS THERE IN THE BEGINNING, A
14 FOUNDING MEMBER OF THE SAN PEDRO PENINSULA CANCER GUILD, AND A
15 SUPPORTER OF THE LITTLE SISTERS OF THE POOR. SHE ALSO SHARED
16 HER MEMORIES OF GROWING UP DURING THE GREAT DEPRESSION AS PART
17 OF THE STORIES OF THE LOS ANGELES HARBOR AREA ORAL HISTORY
18 PROJECT. ANITA OFTEN REFLECTED PROUDLY ON HER PARENTS' JOURNEY
19 TO AMERICA, SAYING THEY CAME SEEKING OPPORTUNITY AND WORKED
20 HARD TO RAISE THEIR FAMILY WITH VALUES OF KINDNESS, COMMUNITY,
21 AND GENEROSITY. ANITA WAS PRECEDED IN DEATH BY HER PARENTS,
22 HER HUSBAND, NICK, HER SON, NICK JR., AND HER SIBLINGS, HELEN
23 AND ANDREW. SHE SURVIVED BY HER THREE GRANDCHILDREN, AND THREE
24 GREAT GRANDCHILDREN, AS WELL AS MANY NIECES, NEPHEWS,
25 GODCHILDREN, AND DEAR FRIENDS. I CONSIDER MYSELF ONE OF HER



THE BOARD OF
SUPERVISORS

1 DEAR FRIENDS. I WAS HONORED TO GET TO KNOW HER, TO SPEND TIME
2 WITH HER, AND SHARE HER INCREDIBLE PERSONALITY AND LOVE OF SO
3 MANY THINGS. SHE WAS SUCH A POSITIVE, ELEGANT WOMAN, ALWAYS
4 FUN TO BE AROUND. WE WILL MISS YOU, ANITA. I MOVE THAT WHEN WE
5 ADJOURN TODAY, WE ADJOURN IN THE MEMORY OF BARBARA JEAN
6 THOMAS, WHO WAS A RESIDENT OF RANCHO PALOS VERDES AND PASSED
7 AWAY AT THE AGE OF 95. SHE LEAVES BEHIND A LEGACY OF
8 GENEROSITY, LEADERSHIP, AND COMMUNITY SERVICE. BARBARA WORKED
9 IN ADMINISTRATION FOR MANY YEARS AND ALSO SERVED AS THE
10 EDITORIAL CLERK FOR THE OLD SAN PEDRO NEWS PILOT, HELPING
11 FAMILIES WITH OBITUARIES. SHE WAS A DEDICATED COMMUNITY
12 VOLUNTEER SERVING AS PRESIDENT OF THE SAN PEDRO EMBLIN CLUB
13 AND THE PROFESSIONAL WOMEN'S ORGANIZATION AS VICE PRESIDENT OF
14 OPERATIONS FOR THE SAN PEDRO FISHERMAN'S FIESTA. SHE WAS A
15 LONGTIME MEMBER OF THE LAPD CRISIS RESPONSE TEAM AND ACTIVE IN
16 OUR SAN PEDRO CHAMBER OF COMMERCE. KNOWN FOR HER IMMENSE
17 COMPASSION, SHE KNITTED HUNDREDS OF BEANIES FOR THE UNHOUSED
18 EACH WINTER. BARBARA IS SURVIVED BY HER CHILDREN PATRICIA AND
19 GEORGE, GRANDCHILDREN PARIS, MICHAEL AND MELISSA, FOUR GREAT
20 GRANDCHILDREN AND ONE GREAT, GREAT GRANDDAUGHTER. SHE TOO WILL
21 BE GREATLY MISSED. AND I MOVE THAT WHEN WE ADJOURN TODAY, WE
22 ADJOURN IN MEMORY OF BETTY IRENE JONES, WHO WAS ALSO 100 WHEN
23 SHE JUST PASSED AWAY. SHE WAS A SAN PEDRO RESIDENT FOR 55
24 YEARS, BORN IN PASADENA, RAISED IN ONTARIO. SHE WORKED AT
25 BULLOCK'S DEPARTMENT STORE AND AT THE AUTOMOBILE CLUB. SHE



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SUPERVISORS

1 MARRIED STANCEL JONES IN 1950 AND THEY MOVED TO SAN PEDRO IN
2 1955. THEY WELCOMED 11 CHILDREN WHO SHE TIRELESSLY AND
3 LOVINGLY RAISED. IN 1977, SHE EARNED AN ASSOCIATE DEGREE IN
4 BOOKKEEPING AND WORKED FOR FRANK POLITEO AND ASSOCIATES FOR 26
5 YEARS. BETTY WAS ACTIVELY INVOLVED AT THE MARY STAR OF THE SEA
6 PARISH AND SCHOOL AND AS A CCD TEACHER, FUNERAL COORDINATOR,
7 EUCHARISTIC MINISTER AND SINGER IN THE ADULT CHOIR. AND AFTER
8 RETIREMENT SHE MOVED TO GRANTS PASS, OREGON, WHERE SHE
9 ATTENDED ST. ANNE CATHOLIC CHURCH, CONTINUED TO VOLUNTEER AND
10 SPENT ONE DAY A WEEK AT THE ST. VINCENT DE PAUL THRIFT STORE
11 FOR 10 YEARS. SHE WAS KNOWN FOR HER IMPECCABLE SENSE OF STYLE
12 AND AMAZING COOKING AS WELL AS MAINTAINING A BEAUTIFUL HOME
13 AND GARDEN. SHE IS SURVIVED BY HER CHILDREN DORY, JANINE,
14 MARY, ELIZABETH, STACEY, GEORGE, WILLIAM, GREGORY, JEFFREY,
15 AND JOHN, HER SISTER JOANNE, 35 GRANDCHILDREN, 43 GREAT
16 GRANDCHILDREN AND MANY NIECES AND HER NEPHEWS. STANCIL JONES,
17 HER HUSBAND WAS A LONG TIME FIREFIGHTER FOR THE LOS ANGELES
18 FIRE DEPARTMENT. AND HER DAUGHTER STACEY WAS A VERY HIGH-
19 RANKING MEMBER OF THE PORT OF LOS ANGELES STAFF. SHE WILL BE
20 MISSED. I ALSO MOVE THAT WHEN WE ADJOURN TODAY, WE ADJOURN IN
21 THE MEMORY OF THE HONORABLE COLLEEN HANABUSA, WHO WAS MY
22 FORMER COLLEAGUE IN CONGRESS. SHE WAS A FORMER UNITED STATES
23 REPRESENTATIVE AND HAWAII SENATE PRESIDENT, COLLEEN HANABUSA.
24 SHE PASSED AWAY FOLLOWING A BATTLE WITH CANCER. SHE WAS 74.
25 SHE WAS KNOWN ACROSS THE HAWAIIAN ISLANDS FOR DECADES OF



THE BOARD OF
SUPERVISORS

1 PUBLIC SERVICE AND FOR BREAKING BARRIERS IN STATE GOVERNMENT.
2 HANABUSA WAS THE FIRST WOMAN ELECTED AS PRESIDENT OF THE STATE
3 SENATE AND BEFORE BEING ELECTED AS SENATE PRESIDENT, SHE
4 SERVED AS THE SENATE MAJORITY LEADER, MAKING HER THE FIRST
5 ASIAN AMERICAN WOMAN TO PRESIDE OVER A STATE LEGISLATIVE
6 CHAMBER IN THE UNITED STATES. HANABUSA WAS BORN ON MAY 4,
7 1951, IN HONOLULU. SHE GRADUATED FROM THE UNIVERSITY OF HAWAII
8 WITH DEGREES IN ECONOMICS AND SOCIOLOGY. SHE RECEIVED HER
9 MASTER'S DEGREE IN SOCIOLOGY IN 1975 AND HER LAW DEGREE IN
10 1977. THROUGHOUT HER TIME IN CONGRESS, SHE ADVOCATED FOR
11 NATIVE HAWAIIAN RIGHTS AND FOUGHT TO REAUTHORIZE THE NATIVE
12 AMERICAN HOUSING ASSISTANCE AND SELF-DETERMINATION ACT OF
13 1996. COLLEEN SERVED AS THE CHAIR OF THE JUDICIARY AND
14 HAWAIIAN AFFAIRS COMMITTEE, CO-CHAIR OF THE JOINT SENATE HOUSE
15 TASK FORCE ON ICE AND DRUG ABATEMENT, VICE CHAIR ON THE SENATE
16 WAYS AND MEANS COMMITTEE, VICE PRESIDENT OF THE STATE SENATE,
17 AND AS CHAIR OF THE SENATE COMMITTEE ON WATER, LAND, AND
18 HAWAIIAN AFFAIRS. IN 2015, SHE LEFT OFFICE TO RETURN TO
19 PRIVATE PRACTICE, BUT THE DEATH OF FORMER REPRESENTATIVE MARK
20 TAKAI, WHO I ALSO SERVED WITH, LED HER TO RUN FOR THAT SEAT,
21 LEADING HER BACK TO THE HOUSE IN 2016, WHILE SHE SERVED OUT
22 HER CONGRESSIONAL TERM UNTIL 2019. IN 2021, SHE WAS ELECTED TO
23 THE HONOLULU AUTHORITY FOR RAPID TRANSPORTATION BOARD OF
24 DIRECTORS AND SERVED AS CHAIRPERSON THERE IN 2021. I WILL
25 REMEMBER HER AS A REMARKABLE LEADER, A TRAILBLAZER, SHE WAS A



THE BOARD OF
SUPERVISORS

1 MENTOR, SHE WAS A FRIEND. WE WERE FIRST IN THE FIRST FRESHMAN
2 CLASS TOGETHER IN CONGRESS AND SHE JUST WAS A GREAT FIGHTER
3 AND REALLY GREAT ADVOCATE FOR HER HOME STATE BUT REALLY FOR
4 ALL THOSE WHO WERE MARGINALIZED IN OUR COUNTRY. SHE SURVIVED
5 BY HER HUSBAND JOHN AND HER BELOVED DOGS NAMED FRANNY AND
6 PUPPER. AND I ALSO MOVE, THIS IS MY LAST ONE, THAT WE ADJOURN
7 IN THE MEMORY OF TERESA VISALA, WHO WAS A RESIDENT OF LOMITA
8 AND SHE WAS 93 WHEN SHE PASSED AWAY. SHE ATTENDED ST. MARY'S
9 ACADEMY, SHE GRADUATED FROM IMMACULATE HEART COLLEGE.
10 THERESA'S DEEP FAITH WAS HER FOUNDATION, A DEVOTED MEMBER OF
11 ST. MARGARET MARY CATHOLIC CHURCH FOR OVER SIX DECADES. SHE
12 SERVED HER COMMUNITY THROUGH THE ALTAR SOCIETY, THE OUR LADY
13 OF THE ROSARY GUILD, AND THE BEREAVEMENT MINISTRY. HER
14 LIFELONG DEDICATION WAS OFFICIALLY RECOGNIZED IN 2010 WHEN
15 POPE BENEDICT HONORED HER WITH THE PRO ECCLESIA AT PONTIFUS
16 AWARD, THE HIGHEST HONOR FOR A CATHOLIC LAYPERSON. BEYOND HER
17 SERVICE, THERESA FOUND JOY IN SIMPLE THINGS LIKE DANCING,
18 HOSTING HOLIDAY EVENTS, HER FAMILY TRADITIONS, PLAYING
19 LIVERPOOL RUMMY, IT'S A NEW ONE, AND TRAVELING WITH FAMILY AND
20 DEAR FRIENDS. SHE WAS KNOWN FOR HUMILITY, HER SINCERITY, AND
21 SHE HAD A GIFT FOR MAKING EVERYONE FEEL TRULY VALUED. SHE
22 POSSESSED A RARE, GENTLE SPIRIT AND A HEART THAT NEVER TIRED
23 OF GIVING TO OTHERS. SHE SURVIVED BY HER HUSBAND OF 67 YEARS,
24 JOE, HER CHILDREN, JOHN, STEPHANIE, MARK, AND MATT, AND A
25 GROWING LEGACY OF GRANDCHILDREN AND GREAT GRANDCHILDREN. MAY



THE BOARD OF
SUPERVISORS

1 SHE REST IN PEACE.

2

3 **SUP. KATHRYN BARGER:** THANK YOU, MADAM CHAIR. I MOVE THAT WHEN
4 WE ADJOURN TODAY, WE DO SO IN MEMORY OF STEPHEN DEL SALVO,
5 SENIOR DEPUTY FOR LOS ANGELES COUNTY COUNSEL AND FORMER
6 JOURNALIST AND CALIFORNIA PROSECUTOR WHO PASSED AWAY ON
7 NOVEMBER 18, 2025. HIS LIFE AND CAREER WERE DEFINED BY A DEEP
8 COMMITMENT TO JUSTICE AND COMPASSION FOR VULNERABLE
9 COMMUNITIES. AS A TEENAGER, HE DEVELOPED AN EARLY INTEREST IN
10 NEWS, KEEPING HIS BEDROOM RADIO TURNED TO KNX AND KFVB. AFTER
11 GRADUATING FROM GLENDORA HIGH SCHOOL IN 1979, HE ATTENDED USC,
12 WHERE HE STUDIED JOURNALISM AND HELD LEADERSHIP ROLES ON THE
13 DAILY TROJAN AS A REPORTER, EDITOR, AND MENTOR. HE EARNED A BA
14 DEGREE IN JOURNALISM AND POLITICAL SCIENCE FROM USC AND LATER
15 GRADUATED FROM UC BERKELEY SCHOOL OF LAW. HE WORKED IN LOS
16 ANGELES AS A GENERAL ASSIGNMENT REPORTER, COVERING A WIDE
17 RANGE OF STORIES INCLUDING ENTERTAINMENT, THE NIGHT STALKER
18 MURDERS, AND PUBLIC DEMONSTRATIONS. FOR 13 YEARS, HE SERVED AS
19 A DEPUTY ATTORNEY GENERAL FOR THE STATE OF CALIFORNIA, WORKING
20 IN THE CONSUMER PROTECTION DIVISION. STEPHEN AND HIS WIFE
21 BEGONIA HAD TWO CHILDREN, SAMANTHA AND KIERAN, TO WHOM HE WAS
22 A DEVOTED FATHER. HE REGULARLY DROVE SAMANTHA TO BALLET AND
23 DRUM LESSONS AND VOLUNTEERED AS A SCOUT LEADER CAMPING WITH
24 KIERAN'S CUB SCOUT PACK AND SCOUT TROOP. HE SURVIVED BY HIS
25 WIFE BEGONIA, HIS CHILDREN KIERAN AND SAMANTHA, AND HIS



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SUPERVISORS

1 SIBLINGS CHERYL, DENISE, JEFF, AND STACEY. ALSO THAT WE
2 ADJOURN IN MEMORY OF RUTH METZLER, LONGTIME RESIDENT OF
3 CLAREMONT. RUTH GRADUATED FROM HIGH SCHOOL IN 1940 AND PURSUED
4 BUSINESS STUDIES BEFORE RETURNING AS A SCHOOL SECRETARY.
5 DURING WORLD WAR II, SHE RELOCATED TO LONG BEACH TO SUPPORT
6 THE WAR EFFORT AT THE LOS ANGELES PORT, LATER CONTINUING HER
7 FEDERAL SERVICE AT THE PENTAGON IN THE OFFICE OF THE ASSISTANT
8 SECRETARY OF THE ARMY. IN 1959, SHE MARRIED LIEUTENANT COLONEL
9 HOWARD CHARLES METZLER, WHOM SHE MET WHILE BOTH WERE WORKING
10 AT THE PENTAGON. THEY SETTLED IN CLAREMONT FOLLOWING HIS FINAL
11 ARMY ASSIGNMENT AS DIRECTOR OF ROTC AT THE CLAREMONT COLLEGES,
12 WHERE HE LATER BEGAN A SECOND CAREER AT POMONA COLLEGE. RUTH'S
13 LONGSTANDING INTEREST IN MUSIC, FINE ARTS, AND FASHION DESIGN
14 FLOURISHED INTO THE VIBRANT CLAREMONT COMMUNITY. THE COUPLE
15 ENJOYED 53 YEARS OF MARRIAGE AND SHARED A DEEP COMMITMENT TO
16 THE ARTS, HOLDING SEASON TICKETS TO MAJOR PHILHARMONIC
17 ORCHESTRAS AND PARTICIPATING ACTIVELY IN LOCAL ARTS'
18 ORGANIZATIONS. HER HOME IN PADUA HILLS PLACED HER AMONG MANY
19 PROMINENT LOCAL ARTISTS, FURTHER ENRICHING HER PASSION FOR THE
20 ARTS. RUTH IS SURVIVED BY HER DAUGHTER AND SON-IN-LAW, LISA
21 METZLER AND RICHARD WINSLOW, HER SISTER SUSAN, HER
22 STEPCHILDREN BRADFORD, BEVERLY AND CRAIG, AS WELL AS NUMEROUS
23 GRANDCHILDREN.
24 AND LAST, I MOVE THAT WE ADJOURN IN MEMORY OF CHERYLLYNNE
25 OFSTEDAHL, A NONPROFIT LEADER, ADVOCATE FOR VULNERABLE



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SUPERVISORS

1 CHILDREN AND DEDICATED COMMUNITY MEMBER WHO PASSED AWAY AT THE
2 AGE OF 63. BORN ON NOVEMBER 7, 1962, CHER WAS A LIFELONG
3 LEARNER, EARNING DEGREES FROM THE UNIVERSITY OF ARIZONA AND
4 CLAREMONT LINCOLN UNIVERSITY. CHER DEVELOPED AND DEVOTED
5 NEARLY THREE DECADES TO TRINITY YOUTH SERVICES AND THE
6 CHILDREN'S FOUNDATION OF AMERICA, BECOMING CHIEF EXECUTIVE
7 OFFICER IN 2020 AND LEADING PROGRAMS SUPPORTING THOUSANDS OF
8 FOSTER AND AT-RISK YOUTH. HAVING OVERCOME ADVERSITY IN HER OWN
9 CHILDHOOD, SHE BECAME A PASSIONATE ADVOCATE FOR YOUTH WHO WERE
10 ABUSED, NEGLECTED, OR ABANDONED. HER LEADERSHIP WAS WIDELY
11 RECOGNIZED, INCLUDING BEING NAMED OUTSTANDING NONPROFIT
12 EXECUTIVE DIRECTOR BY THE STATE SENATE IN 2018, AND WOMAN OF
13 DISTINCTION BY THE STATE ASSEMBLY IN 2022. SHE WILL REMEMBER
14 FOR HER COMPASSION, RESILIENCE, AND LIFELONG COMMITMENT TO
15 IMPROVING THE LIVES OF CHILDREN AND FAMILIES IN NEED. SHE
16 SURVIVED BY HER HUSBAND LARRY, DAUGHTERS ALEXANDRA, DEVON,
17 JULINA, AND MORGAN, GRANDCHILDREN JACK, HENRY, AND DEAN, AND
18 MANY LOVED ONES. THANK YOU, MADAM CHAIR.

19

20 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I MOVE THAT WHEN WE
21 ADJOURN TODAY WE DO SO IN THE MEMORY OF EL MONTE POLICE
22 DEPARTMENT SENIOR DETECTIVE ARMANDO SANTA ANA WHO PASSED AWAY
23 ON SUNDAY, MARCH 15, 2026, DUE TO COMPLICATIONS FROM A PRE-
24 PLANNED SURGERY RELATED TO A WORK-RELATED INJURY. DETECTIVE
25 SANTA ANA SERVED WITH THE EL MONTE POLICE DEPARTMENT FOR 24



THE BOARD OF
SUPERVISORS

1 YEARS AND COVERED VARIOUS ASSIGNMENTS DURING HIS TIME,
2 INCLUDING PATROLLING, SERVING AS A SCHOOL RESOURCE OFFICER,
3 AND MOST RECENTLY AS A SENIOR DETECTIVE. BEFORE ENTERING LAW
4 ENFORCEMENT HE PLAYED BASEBALL AT THE COLLEGIATE AND
5 PROFESSIONAL LEVELS. LATER HE REMAINED CONNECTED TO THE SPORT
6 AS A BASEBALL TALENT SCOUT. HE WAS KNOWN FOR HIS LOVE OF THE
7 GAME AND FOR MENTORING AND SUPPORTING OTHERS BOTH ON AND OFF
8 THE FIELD. DETECTIVE SANTA ANA WAS WIDELY RESPECTED BY
9 COLLEAGUES, COMMUNITY MEMBERS FOR HIS PROFESSIONALISM,
10 DEDICATION TO PUBLIC SERVICE, AND UNWAVERING COMMITMENT TO THE
11 RESIDENTS THAT HE SERVED. AS A RESIDENT OF THE CITY OF EL
12 MONTE, I SHARE THE DEEP LOSS FELT ACROSS OUR COMMUNITY AND
13 DIRECTED THE FLAGS TO BE FLOWN AT HALF STAFF FOLLOWING THE
14 ANNOUNCEMENT OF HIS PASSING. I OFFER MY DEEPEST CONDOLENCES TO
15 HIS LOVED ONES, COLLEAGUES AND ALL THOSE WHO KNEW HIM.
16 DETECTIVE SANTA ANA IS SURVIVED BY HIS WIFE, CLAUDIA, HIS SON
17 TYUS AND HIS DAUGHTER, JULIANI. THANK YOU. WE'LL TAKE ALL
18 THOSE MOTIONS AS RECORDED. IF THERE'S NO OBJECTION TO
19 UNANIMOUS VOTE, THAT WILL BE THE ORDER. THANK YOU. EXECUTIVE
20 OFFICER, PLEASE READ US INTO CLOSED SESSION.

21

22 **EDWARD YEN, EXECUTIVE OFFICER:** MEMBERS OF THE PUBLIC, THE
23 BOARD WILL NOW BE GOING INTO CLOSED SESSION. WHILE THE BOARD
24 IS IN CLOSED SESSION, WE WILL BE SHOWING A VIDEO PRESENTATION.
25 SUPERVISOR HORVATH HAS A VIDEO PRESENTATION RECOGNIZING HELEN



THE BOARD OF
SUPERVISORS

1 RASHO. SUPERVISOR SOLIS HAS A VIDEO PRESENTATION RECOGNIZING
2 THE SMALL BUSINESS RESILIENCE FUND. IN ACCORDANCE WITH BROWN
3 ACT REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF
4 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM
5 NUMBERS CS5, CS6, CS7, AND CS8, CONFERENCES WITH LEGAL COUNCIL
6 REGARDING EXISTING LITIGATION. REGARDING ANTICIPATED
7 LITIGATION, ONE CASE. ITEM NUMBER CS10, PUBLIC EMPLOYMENT
8 CONSIDERATION OF CANDIDATES FOR THE POSITION OF INTERIM
9 DIRECTOR OF THE CHILD SUPPORT SERVICES DEPARTMENT AND ITEM
10 NUMBER CS12 CONFERENCE WITH LEGAL LABOR NEGOTIATORS JOSEPH M
11 NICCHITTA AND DESIGNATED STAFF AS INDICATED ON THE POSTED
12 AGENDA.

13

14 **SUP. LINDSEY P. HORVATH [VIDEO RECORDING]:** ONLY IS IT WOMEN'S
15 HISTORY MONTH THIS MONTH WE ALSO CELEBRATE WOMEN IN
16 CONSTRUCTION. A BIG FOCUS OF MY WORK IN THE THIRD DISTRICT IS
17 PROMOTING WOMEN IN THE CONSTRUCTION TRADES. IN HONOR OF WOMEN
18 IN CONSTRUCTION WEEK, I'M HERE WITH HELEN RASHO, OWNER OF
19 MASTERSERVE RECONSTRUCTION, A FEMALE-OWNED MINORITY SMALL
20 BUSINESS SERVING OUR NORTH SAN FERNANDO VALLEY COMMUNITIES.
21 MASTERSERVE RECONSTRUCTION HAS SERVED SOUTHERN CALIFORNIA FOR
22 MORE THAN 20 YEARS, AND UNDER HELEN'S LEADERSHIP, OPERATES
23 24/7 TO HELP CLIENTS WHENEVER THEY NEED IT. HELEN IS ONE OF
24 THE FEW LICENSED WOMEN CONTRACTORS IN CALIFORNIA, AND SHE
25 EXEMPLIFIES THE VALUES OF WOMEN IN CONSTRUCTION, LEADING A



THE BOARD OF
SUPERVISORS

1 BUSINESS THAT SUPPORTS RESIDENTS AND COMMUNITY, CREATING JOBS
2 IN THE NORTHEAST VALLEY AND BREAKING DOWN BARRIERS. HELEN,
3 THANK YOU FOR THE WORK THAT YOU DO. AND I AM SO GLAD WE COULD
4 BE HERE TO MARK WOMEN'S HISTORY MONTH. SO ON BEHALF OF LOS
5 ANGELES COUNTY, THIS IS FOR YOU.

6

7 **HELEN RASHO [VIDEO RECORDING]:** THANK YOU SO MUCH. IT'S SUCH AN
8 HONOR, SUPERVISOR, TO BE HERE, TO MEET YOU. IT'S A BIG HONOR
9 FOR ME. AND AS A WOMAN MINORITY AND BEING IN CONSTRUCTION, AND
10 ESPECIALLY THIS MONTH IS CONSTRUCTION, WOMEN IN CONSTRUCTION,
11 IT'S SUCH AN HONOR FOR YOU GIVING ME THIS OPPORTUNITY TO DO
12 THIS. AND I'M VERY GRATEFUL. I STARTED MY WORK, I STARTED 20
13 YEARS AGO, AND WE DO FIRE, WATER, SMOKE, RESTORATION,
14 RECONSTRUCTION.

15

16 **SUP. LINDSEY P. HORVATH [VIDEO RECORDING]:** YOU DO IT ALL.

17

18 **HELEN RASHO [VIDEO RECORDING]:** WE WERE VERY ACTIVE IN THE
19 EATON FIRE, MY FRANCHISES, AND THE COMPANY, AGAIN, IT'S WOMAN-
20 OWNED, AND 80% OF OUR EMPLOYEES ARE WOMEN, A MINORITY, AND TO
21 BE ABLE TO DO THAT, WE'RE VERY, VERY BLESSED TO BE HERE WITH
22 YOU TODAY.

23

24 **SUP. LINDSEY P. HORVATH [VIDEO RECORDING]:** WELL, WE ARE JUST
25 SO, SO THRILLED FOR THE WORK THAT YOU'RE DOING. I KNOW THAT



THE BOARD OF
SUPERVISORS

1 THERE ARE SO MANY RESIDENTS IN LOS ANGELES COUNTY WHO ARE
2 GRATEFUL FOR YOUR STRONG LEADERSHIP AND ALL THE WAYS THAT YOUR
3 COMPANY AND YOUR HEART ARE SHOWING UP FOR THEM IN THEIR TIME
4 OF NEED. SO ON BEHALF OF LOS ANGELES COUNTY, THANK YOU. AND
5 HAPPY WOMEN'S HISTORY MONTH.

6

7 **HELEN RASHO [VIDEO RECORDING]:** THANK YOU SO MUCH.

8

9 **SUP. HILDA SOLIS, CHAIR [VIDEO RECORDING]:** THE SMALL BUSINESS
10 RESILIENCY FUND WAS CREATED OUT OF EMOTION THAT I CARRIED LAST
11 JUNE. AND IT CAME ABOUT BECAUSE OF ALL THE ICE RAIDS,
12 IMMIGRATION RAIDS THAT OCCURRED HERE IN NOT JUST THE CITY OF
13 L.A., BUT THE COUNTY. AND WHAT IT DID WAS ACTUALLY SUPPRESS
14 OUR ECONOMIC ENGINE, THE SMALL BUSINESSES. SO MANY FOUND THAT
15 THEIR EMPLOYEES WERE NOT SHOWING UP OR THAT THEY HAD BEEN
16 IMPACTED BY ICE RAIDS. CUSTOMERS WERE NOT COMING AROUND. THEY
17 COULDN'T MAKE THEIR PAYROLL AND SOME OF THEM HAD TO SHUTTER
18 THEIR DOORS. WE DID IT BASED ON INFORMATION AND DATA THAT WAS
19 COLLECTED BY OUR OFFICE OF IMMIGRANT AFFAIRS AS WELL AS FROM
20 THE LAEDC THAT ALSO WORKS IN COLLABORATION AND CAN ACTUALLY
21 PROJECT AND FORECAST HOW MUCH MONEY AND REVENUE THE COUNTY HAS
22 LOST BECAUSE OF THE RAIDS. ONE OF THEM WAS A LOCAL RESTAURANT,
23 TAQUERIA IN EAST L.A. THIS WAS THEIR SECOND ROUND. THEY GOT
24 THEIR FIRST ROUND DURING COVID, THEY APPLIED AGAIN, AND
25 THEY'RE A COUPLE, TWO PEOPLE THAT RUN THE BUSINESS. THEY'VE



THE BOARD OF
SUPERVISORS

1 BEEN AROUND FOR 30 YEARS. THE OTHER WAS A FLORAL BUSINESS,
2 ALSO OPERATING IN EAST LOS ANGELES FOR NINE YEARS. AND I THINK
3 THEY'RE UP AGAINST THE SAME KIND OF ISSUES WHERE YOU DON'T
4 HAVE A LOT OF FOOT TRAFFIC. PEOPLE ARE AFRAID TO WALK THE
5 STREETS EVEN IN EAST LOS ANGELES. SO TODAY WHAT I'M DOING IS I
6 AM GIVING AN ALLOCATION OF \$649,000 OF MY OWN DISCRETIONARY
7 FUNDING THAT I HAVE AND I WILL SEND THAT TO DEO, DEPARTMENT OF
8 ECONOMIC OPPORTUNITY, AND THEY ARE ENSURING ME THAT THOSE 146
9 APPLICANTS THAT DIDN'T RECEIVE FUNDING WILL NOW GET THAT. AND
10 GUESS WHAT? THE CHECK IS OUT TODAY. OF COURSE, THE FUNDING
11 ISN'T, IT NEEDS TO GROW. WE NEED TO HAVE MORE FUNDS AVAILABLE
12 BUT THIS PROGRAM WILL BECOME PERMANENT. WE HOPE AT OUR NEXT
13 BOARD MEETING WHERE I HAVE A MOTION TO MAKE IT PERMANENT BUT
14 WE'RE GOING TO HAVE TO SEEK OUTSIDE FUNDING PHILANTHROPIC AS
15 WELL AS FROM THE STATE GOVERNMENT AND ANY OTHER ENTITIES THAT
16 WANT TO HELP US AND HELP SMALL BUSINESSES.

17

18 **[CLOSED SESSION]**

19

20 **SUP. HILDA SOLIS, CHAIR:** OKAY. WE ARE NOW BACK IN OPEN
21 SESSION. EXECUTIVE OFFICER, PLEASE READ THE REPORT OF ACTION.

22

23 **EDWARD YEN, EXECUTIVE OFFICER:** THE FOLLOWING IS THE REPORT OF
24 ACTION TAKEN IN CLOSED SESSION ON MARCH 17, 2026. ITEM NUMBERS
25 CS5, CS6, CS7, AND CS8. CONFERENCES WITH LEGAL COUNSEL



THE BOARD OF
SUPERVISORS

1 REGARDING EXISTING LITIGATION. NO REPORTABLE ACTION WAS TAKEN.
2 ITEM NUMBER CS9, CONFERENCE WITH LEGAL COUNSEL REGARDING
3 ANTICIPATED LITIGATION. ONE CASE, NO REPORTABLE ACTION WAS
4 TAKEN. ITEM NUMBER CS10, PUBLIC EMPLOYMENT, CONSIDERATION OF
5 CANDIDATES FOR THE POSITION OF INTERIM DIRECTOR OF THE CHILD
6 SUPPORT SERVICES DEPARTMENT. THE BOARD SELECTED A FINAL
7 CANDIDATE FOR THE POSITION OF INTERIM DIRECTOR OF THE CHILD
8 SUPPORT SERVICES DEPARTMENT. THE VOTE OF THE BOARD WAS FOUR TO
9 ONE WITH SUPERVISOR SOLIS, HORVATH, HAHN, AND BARGER VOTING
10 AYE AND SUPERVISOR MITCHELL VOTING NO. ITEM NUMBER CS12,
11 CONFERENCE WITH LABOR NEGOTIATORS, JOSEPH M. NICCHITTA AND
12 DESIGNATED STAFF. NO REPORTABLE ACTION WAS TAKEN.

13

14 **EXECUTIVE OFFICER:** THAT CONCLUDES TODAY'S MEETING. NEXT
15 MEETING OF THE BOARD WILL BE PUBLIC HEARING MEETING HELD ON
16 TUESDAY, MARCH 24, 2026, AT 9:30 A.M. WE'RE ADJOURNED. THANK
17 YOU.

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19

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22

23

24 I, KATHRYN J, ROBSON, Certified Shorthand Reporter Number
25 qualified in and for the State of California, do



THE BOARD OF
SUPERVISORS

1 hereby certify:

2 That the transcripts of proceedings recorded by the Los
3 Angeles County Board of Supervisors March 17, 2026, were
4 thereafter transcribed into typewriting under my direction and
5 supervision;

6 That the transcript of recorded proceedings as archived
7 in the office of the reporter and which have been provided to
8 the Los Angeles County Board of Supervisors as certified by
9 me.

10 I further certify that I am neither counsel for, nor
11 related to any party to the said action; nor in anywise
12 interested in the outcome thereof.

13 IN WITNESS WHEREOF, I have hereunto set my hand this
14 27th day of March 2026, for the County records to be used
15 only for authentication purposes of duly certified transcripts
16 as on file of the office of the reporter.

17

18

KATHRYN J. ROBSON

19

CA CSR No. 5439

20

21

22

23