



THE BOARD OF SUPERVISORS

BOARD MEETING TRANSCRIPT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

THE LOS ANGELES COUNTY BOARD OF SUPERVISORS

FRIDAY, FEBRUARY 13TH, 2026

SUP. HILDA SOLIS, CHAIR: GOOD MORNING, EVERYONE. WELCOME TO OUR SPECIAL MEETING OF THE LOS ANGELES COUNTY BOARD OF SUPERVISORS. TODAY, AS YOU KNOW, IS FRIDAY, FEBRUARY THE 13TH, 2026. IT'S ACTUALLY GOING TO BE A GOOD DAY. AND WE TAKE NOTE THAT A QUORUM OF THE BOARD IS PRESENT. THE ACTING CHIEF EXECUTIVE OFFICER, COUNTY COUNSEL, EXECUTIVE OFFICER, AND THE SERGEANT AT ARMS ARE ALL HERE TO ASSIST US. TODAY WE WILL BE HEARING THE DEPARTMENTAL BUDGET PRESENTATIONS, BUT BEFORE WE BEGIN THE EXECUTIVE OFFICER WILL MAKE ANNOUNCEMENTS.

STEVEN HERNANDEZ, EXECUTIVE OFFICER: MEMBERS OF THE PUBLIC, WE VALUE YOUR INPUT AND A PUBLIC SURVEY IS NOW AVAILABLE FOR YOU TO SHARE YOUR FEEDBACK ON TODAY'S PRESENTATIONS FOR THOSE ATTENDING IN PERSON OR REMOTELY, PLEASE SCAN THE QR CODE DISPLAYED ON THE MONITORS TO ACCESS THE SURVEY YOUR PARTICIPATION IS GREATLY APPRECIATED AND WILL HELP US IMPROVE OUR PROCESS. THANK YOU FOR TAKING THE TIME TO CONTRIBUTE.

SUP. HILDA SOLIS, CHAIR: THANK YOU, EXECUTIVE OFFICER. NOW WE'LL START THE COUNTY'S LAND ACKNOWLEDGEMENT.

SUP. HILDA SOLIS, CHAIR [VIDEO RECORDING]: THE COUNTY OF LOS ANGELES RECOGNIZES THAT WE OCCUPY LAND ORIGINALLY AND STILL



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1 INHABITED AND CARED FOR BY THE TONGVA, TATAVIAM, SERRANO, KIZH
2 AND CHUMASH PEOPLES. WE HONOR AND PAY RESPECT TO THEIR ELDERS
3 AND DESCENDANTS, PAST, PRESENT, AND EMERGING, AS THEY CONTINUE
4 THEIR STEWARDSHIP OF THESE LANDS AND WATERS. WE ACKNOWLEDGE
5 THAT SETTLER COLONIZATION RESULTED IN LAND SEIZURE, DISEASE,
6 SUBJUGATION, SLAVERY, RELOCATION, BROKEN PROMISES, GENOCIDE,
7 AND MULTI-GENERATIONAL TRAUMA. THIS ACKNOWLEDGEMENT
8 DEMONSTRATES OUR RESPONSIBILITY AND COMMITMENT TO TRUTH,
9 HEALING, AND RECONCILIATION, AND TO ELEVATING THE STORIES,
10 CULTURE, AND COMMUNITY OF THE ORIGINAL INHABITANTS OF LOS
11 ANGELES COUNTY. WE ARE GRATEFUL TO HAVE THE OPPORTUNITY TO
12 LIVE AND WORK ON THESE ANCESTRAL LANDS. WE ARE DEDICATED TO
13 GROWING AND SUSTAINING RELATIONSHIPS WITH NATIVE PEOPLES AND
14 LOCAL TRIBAL GOVERNMENTS, INCLUDING IN NO PARTICULAR ORDER.
15 FERNANDENO TATAVIAM BAND OF MISSION INDIANS, GABRIELINO TONGVA
16 INDIANS OF CALIFORNIA TRIBAL COUNCIL, GABRIELENO/TONGVA SAN
17 GABRIEL BAND OF MISSION INDIANS, GABRIELENO BAND OF MISSION
18 INDIANS - KIZH NATION, YUHA AVIATAM OF SAN MANUEL NATION, SAN
19 FERNANDO BAND OF MISSION INDIANS, COASTAL BAND OF CHUMASH
20 NATION, GABRIELINO/TONGVA NATION, GABRIELINO TONGVA TRIBE. TO
21 LEARN MORE ABOUT THE FIRST PEOPLES OF LOS ANGELES COUNTY,
22 PLEASE VISIT THE LOS ANGELES CITY/COUNTY NATIVE AMERICAN
23 INDIAN COMMISSION WEBSITE AT LANAIC.LACOUNTY.GOV.

24
25 **SUP. HILDA SOLIS, CHAIR:** EXECUTIVE OFFICER, PLEASE PLAY THE



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1 CODE OF CONDUCT.

2

3 **EXECUTIVE OFFICER [AUDIO RECORDING]:** LADIES AND GENTLEMEN, MAY
4 I PLEASE HAVE YOUR ATTENTION. THE MEETING OF THE LOS ANGELES
5 COUNTY BOARD OF SUPERVISORS IS ABOUT TO COMMENCE. A CODE OF
6 CONDUCT WILL NOW BE READ AND WE REQUEST THAT YOU COMPLY WITH
7 IT TO ENSURE THE EFFICIENT ADMINISTRATION OF THE MEETING.
8 MEMBERS OF THE PUBLIC, IT IS YOUR RIGHT TO PARTICIPATE IN
9 TODAY'S BOARD HEARING AND THE BOARD ENCOURAGES SUCH
10 PARTICIPATION. HOWEVER, THE RIGHT OF THE PUBLIC TO ADDRESS THE
11 BOARD MUST BE BALANCED WITH THE NEED TO ENSURE THAT PUBLIC
12 COMMENT DOES NOT INTERFERE WITH THE ORDERLY COURSE OF THE
13 BOARD'S BUSINESS. ALL ARE REMINDED TO ABIDE BY THE FOLLOWING
14 RULES. SPEAKERS MUST CEASE SPEAKING IMMEDIATELY WHEN THEIR
15 TIME HAS ENDED. PUBLIC COMMENT ON AGENDA ITEMS MUST RELATE TO
16 THE SUBJECT MATTER OF THAT ITEM. GENERAL PUBLIC COMMENT IS
17 LIMITED TO SUBJECTS WITHIN THE JURISDICTION OF THE BOARD.
18 PUBLIC COMMENT DOES NOT INCLUDE THE RIGHT TO ENGAGE IN A
19 DIALOGUE WITH BOARD MEMBERS OR STAFF. PLEASE REMAIN RESPECTFUL
20 OF THE FORUM AND REFRAIN FROM UTTERING, WRITING, OR DISPLAYING
21 PROFANE, PERSONAL, THREATENING, DEROGATORY, DEMEANING, OR
22 OTHER ABUSIVE STATEMENTS TOWARD THE BOARD, ANY MEMBER THEREOF,
23 STAFF, OR ANY OTHER PERSON. MEMBERS OF THE AUDIENCE SHOULD BE
24 RESPECTFUL OF THE VIEWS EXPRESSED BY SPEAKERS, STAFF, AND
25 BOARD MEMBERS, AND MAY NOT CLAP, CHEER, WHISTLE, OR OTHERWISE



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1 DISRUPT THE ORDERLY CONDUCT OF THE MEETING. ANY PERSON
2 ENGAGING IN CONDUCT THAT DISRUPTS THE MEETING IS SUBJECT TO
3 BEING REMOVED FROM THE BOARD MEETING. AND FINALLY, IF YOU
4 WITNESS CONDUCT OR BEHAVIOR BY OTHER MEMBERS OF THE PUBLIC
5 THAT DISRUPTS YOUR ABILITY TO REMAIN ENGAGED OR PARTICIPATE IN
6 THIS MEETING, PLEASE NOTIFY THE SERGEANT AT ARMS OR OTHER
7 COUNTY STAFF. THANK YOU FOR YOUR COOPERATION.

8
9 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. EXECUTIVE OFFICER, PLEASE
10 READ THE CALL-IN INFORMATION AND EXPLAIN THE SPEAKING RULES.

11
12 **STEVEN HERNANDEZ, EXECUTIVE OFFICER:** GOOD MORNING, MEMBERS OF
13 THE PUBLIC. PLEASE NOTE, PUBLIC COMMENT WILL BE TAKEN UP AFTER
14 ALL DEPARTMENT BUDGET PRESENTATIONS HAVE CONCLUDED. IF YOU
15 WISH TO PARTICIPATE IN PUBLIC COMMENT, YOU MAY DO SO IN PERSON
16 OR REMOTELY. TO PARTICIPATE REMOTELY, PLEASE VISIT OUR WEBSITE
17 AT WWW.BOS.LACOUNTY.GOV TO REGISTER AND JOIN THE MEETING. 213-
18 306-3065 AND USE ACCESS CODE 25313847173 AND MEETING PASSWORD
19 2672026. MEMBERS OF THE PUBLIC PARTICIPATING REMOTELY AND IN
20 THE BOARDROOM, YOU WILL HAVE ONE MINUTE TO ADDRESS THE BUDGET
21 MATTER. PLEASE STATE YOUR NAME AND ONCE YOUR TIME HAS EXPIRED
22 WE WILL IMMEDIATELY MOVE TO THE NEXT SPEAKER. WHEN IT IS YOUR
23 TURN TO SPEAK IF REGISTERED ON THE COMPUTER OR DEVICE YOU WILL
24 HEAR A BEEP AND YOUR NAME WILL BE CALLED OR IF JOINING BY
25 TELEPHONE YOU WILL HEAR YOUR LINE IS UNMUTED YOUR AREA CODE



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1 AND THE FIRST THREE DIGITS OF YOUR PHONE NUMBER WILL BE
2 CALLED. TO ENSURE WE HEAR FROM BOTH IN-PERSON AND REMOTE
3 SPEAKERS, WE WILL ALTERNATE BETWEEN THE TWO SPEAKING CUES.
4 MEMBERS OF THE PUBLIC WHO ARE IN ATTENDANCE, WHEN YOU HEAR OR
5 SEE YOUR NAME DISPLAYED ON THE SCREEN, PLEASE COME DOWN TO THE
6 FRONT OF THE BOARDROOM AND STAFF WILL ASSIST YOU. PLEASE DO
7 NOT APPROACH THE PODIUM UNTIL DIRECTED TO DO SO. WE WILL NOW
8 MOVE ON TO ITEM NUMBER 1, FISCAL YEAR 2026/27, DEPARTMENTAL
9 BUDGET PRESENTATIONS. DR. BARBARA FERRER, DIRECTOR OF PUBLIC
10 HEALTH, DR. LISA WONG, DIRECTOR OF MENTAL HEALTH, WILL MAKE
11 THEIR PRESENTATIONS. FOR THE DEPARTMENTAL SPEAKERS, PLEASE
12 STATE YOUR NAME AND TITLE FOR THE RECORD WHEN YOU ADDRESS THE
13 BOARD.

14
15 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. WE'LL NOW START WITH THE
16 FIRST PRESENTATIONS BY DIRECTOR OF PUBLIC HEALTH, DIRECTOR OF
17 PUBLIC HEALTH, AS WELL AS OUR DEPARTMENT OF MENTAL HEALTH
18 SERVICES. WELCOME TO BOTH OF YOU FOR BEING HERE, AND YOU WILL
19 BOTH HAVE SEVEN MINUTES, I BELIEVE. THANK YOU. SO WE CAN
20 PROCEED. GOOD MORNING.

21
22 **DR. BARBARA FERRER:** GOOD MORNING. BARBARA FERRER, DIRECTOR OF
23 THE DEPARTMENT OF PUBLIC HEALTH. THANK YOU, SUPERVISOR AND
24 CHAIR SOLIS AND TO ALL THE MEMBERS OF THE BOARD FOR THIS
25 OPPORTUNITY TO SPEAK WITH YOU TODAY. AND TO THE MEMBERS OF THE



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1 PUBLIC, I'M PLEASED TO BE ABLE TO PRESENT THE DEPARTMENT OF
2 PUBLIC HEALTH'S BUDGET FOR FISCAL YEAR 26/27. PUBLIC HEALTH'S
3 MISSION IS TO ADVANCE THE CONDITIONS THAT SUPPORT OPTIMAL
4 HEALTH AND WELL-BEING FOR ALL. IN SERVICE OF THAT VISION,
5 PUBLIC HEALTH WORKS TO PROTECT AND SUPPORT THE HEALTH OF
6 10,000,000 RESIDENTS ACROSS THE ENTIRE COUNTY. OUR GOAL IS TO
7 HELP MAKE L.A. COUNTY A PLACE WHERE EVERYONE HAS WHAT THEY
8 NEED TO LEAD A HEALTHY, FULFILLING, AND PRODUCTIVE LIFE. LOCAL
9 PUBLIC HEALTH DEPARTMENTS HAVE MANY LEGAL DUTIES AND
10 OBLIGATIONS BASED ON STATUTORY AND REGULATORY LAW. SOME OF THE
11 DUTIES ARE MANDATORY OBLIGATIONS IMPOSED BY LAW THAT PUBLIC
12 HEALTH MUST PERFORM WITHOUT DISCRETION. FOR OTHER LEGAL
13 DUTIES, THE WORK IS MANDATORY, BUT HOW THE WORK IS UNDERTAKEN
14 AND COMPLETED TO ACCOMPLISH THE STATUTORY GOAL ALLOWS FOR SOME
15 FLEXIBILITY. AMONG OUR KEY PUBLIC HEALTH RESPONSIBILITIES, AS
16 LISTED ON THIS SLIDE, ARE REQUIREMENTS TO INVESTIGATE AND
17 MITIGATE COMMUNICABLE DISEASES LIKE MEASLES, BIRD FLU, AND
18 EBOLA, TO PREVENT AND RESPOND TO FOODBORNE ILLNESSES LIKE
19 SALMONELLA AND E. COLI, TO IDENTIFY AND ADDRESS ENVIRONMENTAL
20 THREATS LIKE THOSE ASSOCIATED WITH MASSIVE FIRES, CONTAMINATED
21 WATER, BAD ODORS, AND HAZARDOUS EXPOSURES TO ELEMENTS LIKE
22 LEAD AND ARSENIC. PUBLIC HEALTH IS REQUIRED TO INSPECT AND
23 ENFORCE THE CALIFORNIA RETAIL FOOD CODE WITH PERMITTING AND
24 INSPECTIONS OF FOOD ESTABLISHMENTS. WE TEST OCEAN WATERS AND
25 WE INSPECT POOLS. WE ENFORCE WORKER PROTECTIONS AT GARMENT



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1 FACTORIES. WE INSPECT CHILDREN'S CAMPS AND WE ENSURE RENTAL
2 HOUSING IS UP TO CODE. PUBLIC HEALTH IS ALSO REQUIRED TO
3 COLLECT, ANALYZE, AND SHARE INFORMATION ABOUT THE HEALTH OF
4 RESIDENTS, INCLUDING THEIR BIRTHS AND DEATHS AND THE IMPACT OF
5 COMMUNITY CONDITIONS ON HEALTH AND WELL-BEING. NEXT SLIDE. THE
6 L.A. COUNTY PUBLIC HEALTH DEPARTMENT IS LARGE. FOR THE CURRENT
7 FISCAL YEAR, OUR TOTAL BUDGET IS \$1,900,000,000. MOST OF OUR
8 FUNDING, 70%, COMES FROM STATE AND FEDERAL GRANTS, AND THE
9 FUNDS ARE RESTRICTED TO THE ACTIVITIES THAT ARE PERMITTED BY
10 THE FUNDER. SIX PERCENT OF OUR FUNDING IS GENERATED FROM FEES
11 FROM INSPECTIONS AND VITAL RECORDS, AND 5% FROM LOCAL GRANTS.
12 THE COUNTY CONTRIBUTES 13%, OR \$255,000,000, TO OUR TOTAL
13 BUDGET. ABOUT HALF OF THE BUDGET IS USED TO SUPPORT THE PUBLIC
14 HEALTH WORKFORCE. ALMOST \$800,000,000 IS DIRECTED TO CONTRACTS
15 FOR PUBLIC HEALTH SERVICES FROM COMMUNITY PARTNERS. MANY OF
16 THESE CONTRACTS ARE REQUIRED BY OUR FUNDERS. OF THE 5,500
17 POSITIONS AT PUBLIC HEALTH, 1,300 ARE VACANT. AND OF THE
18 VACANT POSITIONS, ALMOST 800 ARE NOT FUNDED. THE TRUE VACANCY
19 RATE IS 9%. WE ARE CURRENTLY ON A HIRING FREEZE TO ACCOMMODATE
20 BUDGET CHALLENGES AND ONLY FILLING ESSENTIAL POSITIONS. NEXT
21 SLIDE. THERE ARE MORE THAN 60 PROGRAMS HOUSED AT THE
22 DEPARTMENT OF PUBLIC HEALTH, AND OUR COLLECTIVE WORK FALLS
23 INTO 5 BROAD CATEGORIES. AS A PERCENT OF OUR TOTAL BUDGET, 1/4
24 OF OUR FUNDS ARE USED TO PREVENT AND MITIGATE COMMUNICABLE
25 DISEASE. HOWEVER, IT'S IMPORTANT TO NOTE THAT 55% OF OUR



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1 COUNTY FUNDS ARE USED TO SUPPORT COMMUNICABLE DISEASE
2 ACTIVITIES. THIS WORK INCLUDES PREVENTING AND TREATING STIS,
3 HIV AIDS AND TB, AND ENSURING ACCESS TO VACCINES FOR THOSE
4 WITH THE LEAST RESOURCES. WE OPERATE A SMALL NUMBER OF PUBLIC
5 HEALTH CLINICS AND HAVE MOBILE AND TELEHEALTH SERVICES
6 AVAILABLE AS WELL TO AUGMENT OUR EFFORTS TO PREVENT THE SPREAD
7 OF COMMUNICABLE DISEASES. PROGRAMMING IS DIRECTED TO RESPOND
8 TO OUTBREAKS, PROVIDE THE PUBLIC WITH ACCURATE SCIENCE-BASED
9 INFORMATION ABOUT COMMUNICABLE DISEASE, AND TO MINIMIZE
10 TRANSMISSION. OUR PROGRAMS THAT PROTECT AND PROMOTE THE HEALTH
11 OF VULNERABLE RESIDENTS COMPRISE ANOTHER 25% OF ALL FUNDING
12 AND 27% OF OUR COUNTY FUNDS. THESE EFFORTS INCLUDE OUR
13 PROGRAMS FOR CHILDREN WITH DISABILITIES, OUR VIOLENCE
14 PREVENTION EFFORTS, WORKER HEALTH AND SAFETY, PROGRAMMING FOR
15 CHILDREN AND YOUTH, AND OUR WORK TO PREVENT DIABETES AND HEART
16 DISEASE. BECAUSE WE MANAGE THE MEDI-CAL DRUG TREATMENT
17 PROGRAM, PROVIDING RESIDENTIAL AND OUTPATIENT SUBSTANCE USE
18 DISORDER TREATMENT SERVICES TO RESIDENTS, 33% OF OUR BUDGET IS
19 ALLOCATED TO THE SUBSTANCE ABUSE PREVENTION AND CONTROL
20 BUREAU. ALL OF THIS FUNDING IS FROM FEDERAL AND STATE SOURCES,
21 AND A GOOD PORTION IS DERIVED FROM MEDI-CAL PAYMENTS FOR
22 ELIGIBLE SERVICES. THE BUREAU ALSO SUPPORTS PREVENTION, HARM
23 REDUCTION, AND RECOVERY SERVICES, SERVING OVER 250,000
24 RESIDENTS ANNUALLY. AS YOU CAN SEE ON THE SLIDE, THE PUBLIC
25 HEALTH PERMITTING AND INSPECTING SERVICES COMPRISE 14% OF THE



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1 TOTAL BUDGET, AND THIS INCLUDES INSPECTIONS OF FOOD
2 FACILITIES, HEALTHCARE FACILITIES, RECREATIONAL WATERS,
3 LANDFILLS, AND RENTAL PROPERTIES. MUCH OF THIS WORK IS
4 SUPPORTED BY FEES. PLANNING AND MITIGATING EMERGENCIES IS
5 FUNDED PRIMARILY THROUGH FEDERAL AND STATE GRANTS AND INCLUDES
6 TRAINING, EDUCATION, AND RESPONSE ACTIVITIES, INCLUDING
7 RESPONDING TO DISASTERS LIKE FIRES, FLOODS, AND ENVIRONMENTAL
8 HAZARDS. WE WORK CLOSELY WITH COMMUNITY ORGANIZATIONS TO USE
9 OUR FUNDS TO SUPPORT A VAST PUBLIC HEALTH INFRASTRUCTURE THAT
10 INCLUDES NOT ONLY THE PUBLIC HEALTH DEPARTMENT BUT HUNDREDS OF
11 COMMUNITY PARTNERS THAT HELP EXECUTE THE CRITICALLY IMPORTANT
12 WORK OF SAFEGUARDING THE PUBLIC'S HEALTH. TOGETHER WE SET
13 PRIORITIES AND STRIVE TO IMPROVE HEALTH OUTCOMES FOR THOSE
14 MOST VULNERABLE. NEXT SLIDE. THREE KEY PRIORITIES FOR THE
15 DEPARTMENT ARE REFLECTED IN OUR BUDGET. COUNTY DOLLARS ARE
16 USED TO ENSURE WE CAN PREVENT AND MITIGATE COMMUNICABLE
17 DISEASE. WE REMAIN LASER FOCUSED ON IMPROVING HEALTH OUTCOMES
18 FOR THOSE EXPERIENCING POOR HEALTH, AND WE PROVIDE RESIDENTS
19 AND WORKERS WITH ACCURATE INFORMATION THAT HELPS IDENTIFY
20 OPPORTUNITIES AND RESOURCES NEEDED SO THAT COMMUNITIES,
21 FAMILIES, AND INDIVIDUALS THRIVE. WE HAVE A LOT OF WORK BEFORE
22 US. BLACK AND BROWN INFANTS IN L.A. COUNTY IN 2023 DIED AT
23 BETWEEN 2 TO 3 TIMES THE RATE OF WHITE AND ASIAN INFANTS. AND
24 BLACK WOMEN WERE THREE TIMES MORE LIKELY TO DIE OF CHILDBIRTH
25 RELATED COMPLICATIONS. LATINO RESIDENTS HAVE HIGH RATES OF



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1 DIABETES AND LGBTQ YOUTH EXPERIENCE DISPROPORTIONATELY HIGH
2 RATES OF VIOLENCE. DURING THE COVID PANDEMIC, RESIDENTS WHO
3 WERE VACCINATED LIVING IN COMMUNITIES WITH THE LOWEST INCOMES
4 HAD HIGHER HOSPITALIZATION AND DEATH RATES. THESE DIFFERENCES
5 MEAN THAT OUR WORK IS REALLY A PRIORITY IN ALL OF THESE AREAS.
6 WE'LL GO TO OUR NEXT SLIDE. OUR RECOMMENDED BUDGET FOR THE
7 UPCOMING FISCAL YEAR INCLUDES 24/7,

8

9 **SUP. HILDA SOLIS, CHAIR:** BARBARA, YOU WERE GIVEN THE SIGNAL,
10 YEAH.

11

12 **DR. BARBARA FERRER:** OKAY.

13

14 **SUP. HILDA SOLIS, CHAIR:** YOU WERE GIVEN 7 MINUTES, BUT YOU
15 KNOW, THE STAFF, I MEAN, NOT THE STAFF, BUT MY COLLEAGUES WILL
16 BE ASKING QUESTIONS. YES,

17

18 **DR. BARBARA FERRER:** ABSOLUTELY.

19

20 **SUP. HILDA SOLIS, CHAIR:** AND THANK YOU SO MUCH. SO LET'S GO ON
21 TO LISA WONG, DEPARTMENT OF MENTAL HEALTH. THANK YOU.

22

23 **DR. LISA WONG:** GOOD MORNING, DR. LISA WONG, THE DIRECTOR OF
24 MENTAL HEALTH. GOOD MORNING, MADAM CHAIR AND SUPERVISORS, OUR
25 CHIEF EXECUTIVE OFFICE, AND MEMBERS OF THE PUBLIC. THANK YOU



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1 FOR THE OPPORTUNITY TO PRESENT OUR DEPARTMENT'S FISCAL YEAR
2 26/27 BUDGET. I'M GOING TO BRIEFLY WALK THROUGH OUR MISSION
3 AND CORE RESPONSIBILITIES BEFORE PRESENTING OUR CURRENT BUDGET
4 AND REQUEST FOR THE NEXT FISCAL YEAR. SO IN SLIDE 1, WE TALK
5 ABOUT OUR DMH MISSION AND CORE RESPONSIBILITIES. THE
6 DEPARTMENT OF MENTAL HEALTH SUPPORTS HOPE, RECOVERY, AND WELL-
7 BEING, ESPECIALLY FOR OUR MOST VULNERABLE RESIDENTS. OUR ROLES
8 TO HELP PEOPLE LIVE INDEPENDENTLY, STAY CONNECTED TO THEIR
9 COMMUNITIES, AND RECOVER WITH DIGNITY. WE DELIVER SERVICES
10 WHERE THEY'RE NEEDED THE MOST, AT HOME, IN SCHOOLS, IN
11 COMMUNITIES, ON THE STREETS, WHEREVER PEOPLE ARE, WHEREVER
12 THEY NEED US. WE ALSO RESPOND TO PEOPLE IN CRISES AND SUPPORT
13 ACCESS TO STABLE HOUSING, WHICH IS ESSENTIAL TO RECOVERY. AND
14 FOR PEOPLE WHO CAN'T SAFELY CARE FOR THEMSELVES, WE CARRY OUT
15 CONSERVATORSHIP ASSESSMENTS AND PROVIDE ONGOING SUPPORT
16 THROUGH OUR OFFICE OF THE PUBLIC GUARDIAN. NEXT SLIDE, PLEASE.
17 OUR FISCAL YEAR 25/26 FINAL ADOPTED BUDGET IS ROUGHLY
18 \$4,400,000,000. ABOUT 2/3 OF OUR BUDGET PAYS FOR SERVICES AND
19 SUPPLIES, WHICH INCLUDES CONTRACTS FOR TREATMENT, HOUSING, AND
20 MANY OTHER SERVICES. ROUGHLY 27% SUPPORT SALARIES AND EMPLOYEE
21 BENEFITS FOR OUR OVER 7,600 POSITIONS. AND ONLY 5% IS
22 ALLOCATED FOR OTHER COSTS LIKE EQUIPMENT AND CAPITAL ASSETS.
23 MOST OF OUR FUNDING COMES FROM STATE AND FEDERAL SOURCES,
24 PRIMARILY THROUGH MEDI-CAL AS THE LOCAL MENTAL HEALTH PLAN FOR
25 SPECIALTY MENTAL HEALTH SERVICES. ONLY 2% OF OUR FUNDS COME



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1 FROM NET COUNTY COSTS, SO ALIGNMENT WITH STATE AND FEDERAL
2 PROGRAMMING IS VERY CRITICAL FOR US. NEXT SLIDE, PLEASE. OVER
3 HALF OF OUR BUDGET SUPPORTS OUTPATIENT AND INTENSIVE
4 OUTPATIENT SERVICES. THESE SERVICES HELP PEOPLE STAY WITHIN
5 COMMUNITIES AND AVOID HIGHER COST CARE. THEY AREN'T THE MOST
6 EXCITING SERVICES, BUT THIS IS THE FOUNDATION OF WHAT WE DO
7 AND HOW WE CAN KEEP PEOPLE HEALTHIEST AND SAFEST. ABOUT 15%
8 SUPPORTS TREATMENT BEDS FOR INDIVIDUALS NEEDING MORE INTENSIVE
9 SERVICES. HOUSING INTERVENTION SERVICES ACCOUNT FOR 7% OF THE
10 BUDGET AND ARE NEEDED FOR LONG-TERM RECOVERY. CRISIS RESPONSE
11 ACCOUNTS FOR 6% AND PROVIDES ALTERNATIVES TO ERS AND
12 IMPORTANTLY ALTERNATIVES TO LAW ENFORCEMENT. THE REMAINING 18%
13 IS ALLOCATED TO PUBLIC GUARDIAN, PROGRAM, AND ADMINISTRATIVE
14 SUPPORT, AND OTHER MENTAL HEALTH SERVICES. NEXT SLIDE, PLEASE.
15 SO WHAT ARE OUR DEPARTMENT PRIORITIES, METRICS, AND OUTCOMES?
16 WELL, OUR TOP PRIORITY CONTINUES TO BE THE IMPLEMENTATION OF
17 BHSA, THE BEHAVIORAL HEALTH SERVICES ACT, WHICH BECOMES
18 EFFECTIVE JULY 1, 2026. TO SUPPORT THIS PRIORITY, WE HAVE
19 STRENGTHENED STAFFING AND RESOURCES AT COUNTY-OPERATED
20 CLINICS, AS WELL AS OUR INFRASTRUCTURE TO BETTER MEET SERVICE
21 DEMANDS AND REQUIREMENTS BY THE STATE. AS A RESULT, WE'VE
22 IMPROVED TIMELY ACCESS TO CARE BY INCREASING THE PERCENTAGE OF
23 APPOINTMENTS SCHEDULED WITHIN TEN BUSINESS DAYS FROM 83% TO
24 92% SO GREATLY EXCEEDING WHAT THE STATE HAS SET AS A STANDARD.
25 IN FISCAL YEAR 26/27 WE WILL CONTINUE REFINING STAFFING MODELS



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1 TO ALIGN WITH BHSA REQUIREMENTS. ANOTHER TOP PRIORITY IS
2 ENSURING WE HAVE AN ADEQUATE NETWORK OF SERVICES, PROGRAMS,
3 AND PROVIDERS ACROSS OUR ENTIRE CONTINUUM OF CARE. PEOPLE HAVE
4 MANY DIFFERENT KINDS OF NEEDS THROUGHOUT THE COURSE OF THEIR
5 RECOVERY AND WE HAVE TO BE AVAILABLE AND RESPONSIVE TO THOSE
6 NEEDS. TO SUPPORT THIS PRIORITY, WE HAVE SIGNIFICANTLY
7 EXPANDED TREATMENT AND CRISIS STABILIZATION CAPACITY BY ADDING
8 214 BEDS AND 35 CHAIRS AT URGENT CARES. WE HAVE ALSO ADDED 426
9 INTERIM HOUSING BEDS FOR INDIVIDUALS AND FAMILIES, WHICH WILL
10 PROVIDE CRITICAL STABILIZATION AND PATHWAYS TO TREATMENT. DMH
11 INTENDS TO EXPAND BOTH INTERIM AND PERMANENT HOUSING
12 SOLUTIONS, WHILE ALSO INCREASING DAY TREATMENT INTENSIVE
13 SERVICES TO ENHANCE OUR OVERALL CAPACITY TO SERVE PEOPLE WHO
14 REALLY NEED, ESPECIALLY MENTAL HEALTH CARE. NEXT SLIDE,
15 PLEASE. SO OUR BUDGET FOR FISCAL YEAR 26/27, WE'RE REQUESTING
16 AN INCREASE OF ROUGHLY \$206,000,000, WHICH IS ALIGNED WITH THE
17 PRIORITIES THAT I'VE JUST DISCUSSED. WE'RE REQUESTING
18 \$21,000,000 TO SUPPORT 116 POSITIONS NEEDED FOR BHSA
19 IMPLEMENTATION, WHICH IS ACTUALLY PARTIALLY OFFSET BY THE
20 DELETION OF 82 LONG-TERM VACANT POSITIONS. WE'VE BEEN VERY
21 INTENTIONAL ABOUT ANALYZING OUR SYSTEM TO SEE WHERE THE
22 HIGHEST NEEDS ARE AND HOW WE CAN BEST MEET THOSE NEEDS. THESE
23 POSITIONS ADDRESS GAPS IN OUR CURRENT SERVICE DELIVERY SYSTEM
24 AND SUPPORT THE INFRASTRUCTURE NEEDED TO COMPLY WITH OUR NEW
25 STATE MONITORING AND REPORTING REQUIREMENTS, WHICH AFTER THE



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1 IMPLEMENTATION OF BHSA ARE GOING TO BE CONSIDERABLE. THE
2 LARGEST REQUEST OF \$120,000,000 SUPPORTS THE CONTINUED
3 EXPANSION OF TREATMENT BEDS AND CRISIS STABILIZATION UNITS
4 NEEDED MORE TODAY THAN EVER, ESPECIALLY AS WE BRING PEOPLE OUT
5 OF OUR CARCERAL SYSTEM. THE NEXT REQUEST OF \$35,000,000 AND
6 TWO POSITIONS SUPPORT HOUSING INTERVENTIONS, INCLUDING BOTH
7 PERMANENT SUPPORTIVE AND INTERIM HOUSING. FINALLY, WE'RE
8 ASKING FOR \$30,000,000 TO EXPAND DAY TREATMENT INTENSIVE
9 SERVICES. TOGETHER, THESE REQUESTS ALIGN RESOURCES WITH OUR
10 PRIORITIES AS WELL AS STATE AND FEDERAL REQUIREMENTS, ENSURING
11 SERVICES ARE READILY ACCESSIBLE ACROSS THE ENTIRE BEHAVIORAL
12 HEALTH CONTINUUM. NEXT SLIDE, PLEASE. SO I COULD PROBABLY GO
13 ON FOR AN HOUR OR MORE ABOUT OUR CHALLENGES AND MITIGATION
14 STRATEGIES, BUT WE WILL KEEP IT BRIEF. LIKE ALL CALIFORNIA
15 COUNTIES, WE ARE NAVIGATING SIGNIFICANT CHANGES IN HOW MENTAL
16 HEALTH SERVICES ARE FUNDED. SO CHANGES TO STATE MENTAL HEALTH
17 FUNDING, BEGINNING JULY 26TH, NEW STATE REQUIREMENTS, NAMELY
18 BHSA, INCREASED COSTS NOT FULLY COVERED BY INSURANCE, EROSION
19 OF MEDI-CAL COVERAGE DUE TO HR AND STATE H.R.-1 STATE BUDGET
20 CUTS. IN CONCLUSION, WE REMAIN FOCUSED ON PROVIDING QUALITY
21 CARE, RESPONSIBLE STEWARDSHIP OF PUBLIC FUNDS AND PROTECTING
22 ESSENTIAL SERVICES FOR THOSE IN GREATEST NEED IN LOS ANGELES
23 COUNTY.

24
25 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. THANK YOU BOTH FOR THE



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1 PRESENTATION. DR. FERRER, I REALIZE THAT YOU DIDN'T GET TO
2 YOUR LAST TWO PAGES THERE. CAN YOU GO OVER THAT? I'LL GIVE
3 YOU, THAT'S MY TIME. SO BE QUICK. GO AHEAD.

4
5 **DR. BARBARA FERRER:** YEAH, ON OUR, IF WE GO TO OUR SLIDE NUMBER
6 5, WE HAVE A VERY, VERY SMALL UNDER \$5,000,000 IN A REQUEST
7 FOR ADDITIONAL SUPPORT FOR THE DEPARTMENT RECOGNIZING THAT THE
8 COUNTY IS FACING DIRE CIRCUMSTANCES. THESE ARE REALLY
9 ESSENTIAL CRITICAL PROGRAMS FOR US THAT HAVE EITHER LOST
10 FUNDING OR WE WERE DEPENDING ON ADDITIONAL COUNTY FUNDS TO
11 EXTEND THEIR WORK. SO THE GENDER IMPACT ASSESSMENTS, AGAIN,
12 THAT'S A BOARD PRIORITY. IT'S IN ITS THIRD YEAR. IN ORDER TO
13 CONTINUE IT, WE NEED TO CONTINUE TO BE ABLE TO HAVE STAFF THAT
14 SUPPORT THAT. THE DULA HUB AND PROJECT HOPE ALIGN WITH OUR
15 WORK ON INFANT AND CHILD MORTALITY, PARTICULARLY FOCUSED ON
16 NARROWING THE GAP FOR BLACK BABIES AND BLACK WOMEN. THOSE ARE
17 EVIDENCE-BASED. IN BOTH CASES, IN ONE CASE, WE'RE TRYING TO
18 EXPAND THE PROGRAM SO WE CAN SERVE PEOPLE THAT ARE PREGNANT
19 AND PARENTING INFANTS, BUT HAVE UNSTABLE HOUSING. RIGHT NOW
20 WE'RE ONLY ABLE TO SERVE THOSE WHO HAVE A NEXUS WITH A
21 SUBSTANCE USE DISORDER BECAUSE THAT'S A SOURCE OF OUR FUNDING.
22 WE'D LIKE TO EXPAND THAT TO BE ABLE TO SERVE EVERYONE. AND THE
23 DOULA HUB CONTINUES TO NEED A LITTLE BIT MORE SUPPORT SO THAT
24 WE CAN MAKE SURE THAT THOSE DOULA SERVICES THAT ARE AN
25 EVIDENCE-BASED PRACTICE TO REDUCE INFANT MORTALITY RATES ARE



THE BOARD OF
SUPERVISORS

1 AVAILABLE FOR ALL OF OUR RESIDENTS ACROSS THE COUNTY, NOT JUST
2 THOSE THAT ARE ON MEDI-CAL, BUT RESIDENTS WHO MAY BE HERE AND
3 NOT HAVE THEIR FULL IMMIGRATION AND NOT HAVE THEIR FULL
4 DOCUMENTATION, ALSO NEED TO BE ABLE TO GET THOSE SERVICES, AS
5 DO PEOPLE WHO ARE NOT ELIGIBLE FOR MEDI-CAL BUT HAVE LOW
6 INCOMES. THE OFFER OF WORKER HEALTH AND SAFETY DOES OUR MEDI-
7 CAL WORK AND REALLY HAS BEEN SUPER FOCUSED ON REDUCING DEBT
8 ASSOCIATED WITH GETTING SERVICES, HEALTHCARE SERVICES. WE'VE
9 BEEN WILDLY SUCCESSFUL THANKS TO SUPPORT FROM THIS BOARD.
10 WE'VE RETIRED OVER \$400,000,000 WORTH OF DEBT, AND I THINK
11 IT'S OVER 150,000 INDIVIDUALS HAVE ALREADY BENEFITED. WE HAVE
12 AN ORDINANCE THAT JUST PASSED BY THE CITY OF L.A. THAT ALLOWS
13 US TO GATHER HOSPITAL-BASED INFORMATION ON WHO'S ACCRUING DEBT
14 AND WORK WITH THOSE HOSPITALS TO MAKE SURE THAT LOW-INCOME
15 PEOPLE ARE NOT FACING FINANCIAL RISKS WHEN THEY SEEK HEALTH
16 CARE. BUT WE, AGAIN, WORKING OFF OF A GRANT, THE GRANT HAS
17 ENDED AND WE'LL NEED SOME COUNTY SUPPORT TO CONTINUE THIS
18 WORK. THE OFFICE OF WORKER HEALTH AND SAFETY, THIS IS WORK
19 THAT SUPPORTS OUR WORKER COUNCILS. THESE ARE AGAIN COUNCILS
20 THAT THE BOARD HELPED US SET UP DURING THE PANDEMIC BUT ALLOWS
21 US TO WORK WITH LOW WAGE AND VULNERABLE WORKERS. THIS SUPPORTS
22 OUR WORK AGAINST OUR WORK WITH WORKERS WHO ARE WORKING IN
23 FACILITIES WHERE THEY'RE FABRICATING ENGINEERED STONE. THIS
24 ALLOWS US TO WORK WITH GARDENERS AND FOLKS WHO ARE CLEANING
25 HOUSES AND WERE OFTEN EXPOSED, ESPECIALLY DURING THE FIRES, TO



THE BOARD OF
SUPERVISORS

1 DANGEROUS CONDITIONS. IT ALLOWS US TO WORK WITH WORKERS IN THE
2 GARMENT FACTORIES, AND WE ARE DESPERATE TO CONTINUE TO SUPPORT
3 THE WORKER COUNCILS. SO MOST OF THIS FUNDING WOULD GO TO
4 SUPPORT THE WORKERS COUNCILS. I CAN GO TO THE NEXT SLIDE. I
5 JUST, AGAIN, SIMILAR TO DR. WONG, HUGE CHALLENGES FOR THE
6 DEPARTMENT BECAUSE WE'RE SO HEAVILY DEPENDENT ON FEDERAL AND
7 STATE RESOURCES. WE'VE ALREADY LOST \$50,000,000, OVER
8 \$50,000,000 IN OUR FEDERAL AND STATE GRANTS. AND JUST
9 YESTERDAY, WE'RE TOLD WE'RE GOING TO LOSE ANOTHER \$64,000,000
10 IMMEDIATELY WITH A TERMINATION. FORTUNATELY, THE ATTORNEY
11 GENERAL WAS ABLE TO SUCCESSFULLY GET A TEMPORARY RESTRAINING
12 ORDER THAT WILL GO FOR THE NEXT 14 DAYS, AND WHILE WE'RE
13 LOOKING FOR LEGAL RELIEF FROM THE COURTS. BUT THIS IS AN
14 ADMINISTRATION THAT HAS MADE IT CLEAR THAT THEY DON'T REALLY
15 BELIEVE IN THE WORK, THE IMPORTANT WORK OF PUBLIC HEALTH, AND
16 IN PARTICULAR, THEY'VE TARGETED STATES LIKE CALIFORNIA. SO WE
17 FACE A VERY UNCERTAIN FUTURE WITH THAT AND THE POLICY CHANGES
18 THAT ARE COMING DOWN, WE NEED TO BE ABLE TO EXPAND OUR ABILITY
19 TO SUPPORT THOSE OF OUR RESIDENTS THAT ARE FACING THE MOST
20 FINANCIAL RISK AND THOSE OF OUR RESIDENTS THAT ARE MOST
21 VULNERABLE, PARTICULARLY OUR WORKERS WHO OFTENTIMES ARE
22 AFFECTED BY THE CONDITIONS AT THEIR WORKPLACES. I WANT TO NOTE
23 THAT ONE THING THAT I THINK IS IMPORTANT FOR US IS THE FACT
24 THAT WE HAVE A WELL-DEVELOPED SYSTEM IN PLACE WITH OUR
25 PARTNERS IN THE COMMUNITY TO PREVENT AND MITIGATE AGAINST



THE BOARD OF
SUPERVISORS

1 COMMUNICABLE DISEASES. BUT THE REALITY IS TIMES ARE CHANGING,
2 AND MANY OF OUR RESIDENTS NOW FACE THREATS THAT COME FROM THE
3 ENVIRONMENT AND FROM HAZARDS IN THE ENVIRONMENT. AND AS A
4 PUBLIC HEALTH DEPARTMENT, WE NEED TO BE ABLE TO BUILD OUR
5 RESOURCES AND OUR SKILLED WORKFORCE TO ADDRESS THE INCREASING
6 CONCERNS THAT RESIDENTS AND WORKERS RIGHTFULLY HAVE ABOUT
7 EXPOSURES TO TOXIC SUBSTANCES, ABOUT THE QUALITY OF THEIR
8 WATER AND THEIR AIR. AND AS WE KNOW, RECOVERY FROM THE FIRE
9 HAS MADE VERY CLEAR TO ALL OF US HOW PRECIOUS IT IS TO BE ABLE
10 TO COUNT ON CLEAN AIR, CLEAN WATER, AND CLEAN SOIL. THANK YOU,
11 SUPERVISOR.

12
13 **SUP. HILDA SOLIS, CHAIR:** OKAY, I'M GOING TO TURN TO MY
14 COLLEAGUES, SUPERVISOR BARGER.

15
16 **SUP. KATHRYN BARGER:** THANK YOU. AND I WANT TO THANK BOTH YOU
17 AND DR. WONG FOR THE WORK THAT YOU'VE DONE WITH THE RESIDENTS
18 THAT HAVE BEEN IMPACTED BY THE WILDFIRES. DR. FERRER, I MEAN,
19 WITH THE SOIL TESTING YOU DID, TRIGGERED THE FEDERAL
20 GOVERNMENT TO COME BACK IN AND DO TESTING ON 100 HOMES,
21 RECOGNIZING THE FINDINGS THAT YOU PRESENTED. SO I WANT TO
22 THANK YOU, I WANT TO THANK YOU FOR THE BLOOD TEST, ALSO THAT
23 YOU MADE AVAILABLE FREE LEAD BLOOD TESTING FOR THE RESIDENTS.
24 AND YOU'VE BEEN PRESENT AND I'M GREATLY APPRECIATIVE. AND THEN
25 LISA WONG, YOU AND YOUR TEAM WERE OUT THERE WHEN PEOPLE WERE



THE BOARD OF
SUPERVISORS

1 GOING BACK TO THEIR HOMES OR TO FIND THAT THEY NO LONGER HAD A
2 HOME AND HELPING PEOPLE THROUGH THE GRIEVING PROCESS. AND I
3 KNOW THAT CONTINUES AND IT'S GOING TO BE A CHALLENGE MOVING
4 FORWARD FOR THE TRAUMA THAT MANY OF THESE FAMILIES AND THESE
5 INDIVIDUALS HAVE FACED. BUT, NOT A BUT, DR. FERRER, WHEN WE
6 TALK ABOUT PUBLIC HEALTH AND THE CHALLENGES AND THE BUDGETING,
7 AND I KNOW THAT THIS HAS BEEN SOMETHING YOU BROUGHT TO THIS
8 BOARD OVER THE COURSE OF THE LAST SIX MONTHS, MAYBE MORE IN
9 TERMS OF CONCERNS BECAUSE OF THE MASSIVE CUTS COMING FROM THE
10 STATE AND THE FEDERAL GOVERNMENT. AND I APPRECIATE THE WORK
11 THAT YOUR TEAM HAS DONE TO PROBLEM SOLVE AND TO OPTIMIZE THE
12 DEPARTMENT'S EFFICIENCIES. YOU'RE MOVING TO CLOSE SEVEN OF
13 YOUR PUBLIC HEALTH CENTERS NEAR THE VERY END OF THIS MONTH,
14 AND AMONG THEM IS THE ANTELOPE VALLEY HEALTH CENTER. WHEN YOU
15 TALK ABOUT BLACK INFANT MORTALITY, THE ANTELOPE VALLEY HAS A
16 HIGH PERCENTAGE OF BLACK INFANT MORTALITY RATE, AND IT'S
17 SOMETHING THAT WE HAVE CONTINUED TO PUSH TO GET FUNDED AT THE
18 STATE LEVEL WHENEVER THERE'S GRANTS. I HAVE CONCERNS ABOUT
19 THAT GIVEN THE GEOGRAPHIC ISOLATION OF THE ANTELOPE VALLEY AND
20 JUST THE REALISTIC EXPECTATION OF HOW THEY'RE GOING TO ACCESS
21 SERVICES. CAN YOU TALK TO ME ABOUT THE RATIONALE OR HOW YOU
22 DETERMINED THE SEVEN CLINICS THAT ARE GOING TO BE CLOSED AND
23 HOW THAT POPULATION CAN BE TAKEN CARE OF. AND I KNOW THIS IS A
24 CHALLENGE FOR YOU. I FEEL IT WHEN YOU TALK ABOUT THE CUTS
25 BECAUSE THIS IS SOMETHING THAT YOU LIVE AND BREATHE. SO I



THE BOARD OF
SUPERVISORS

1 UNDERSTAND THAT. I JUST WANT YOU TO WALK ME THROUGH THAT.

2

3 **DR. BARBARA FERRER:** YEAH, THANK YOU SO MUCH, SUPERVISOR
4 BARGER. AND I TOO WANT TO THANK YOU FOR YOUR LEADERSHIP DURING
5 THE FIRES AND FOR ALL YOUR SUPPORT FOR THE RESIDENTS THAT WERE
6 SO DREADFULLY IMPACTED. PUBLIC HEALTH DIDN'T MAKE THE DECISION
7 TO CONSOLIDATE OUR CLINIC SLIGHTLY. WE LOOKED AT EVERY
8 POSSIBLE PROGRAM THAT WE HAVE AND TRIED TO DETERMINE WHERE THE
9 NEED WAS THE GREATEST. YOU KNOW, THERE'S NO MAKING UP OF A
10 LOSS OF \$50,000,000. \$64,000,000 IS NOW AN ADDITION. AND WE
11 HAVE, AS YOU KNOW, ANOTHER \$200,000,000 WORTH OF GRANTS THAT
12 ARE AT RISK UNDER THIS ADMINISTRATION. SO SADLY, WE CAN'T.
13 WE'RE NOT GOING TO DO MORE WITH LESS. THAT'S JUST IMPOSSIBLE
14 WHEN YOU'RE FACING DRACONIAN CUTS. WE LOOKED REALLY CAREFULLY
15 AT WHAT WAS HAPPENING IN THE COMMUNITIES SURROUNDING OUR
16 PUBLIC HEALTH CLINICS. REMEMBER, OUR PUBLIC HEALTH CLINICS
17 OFFER ONLY A VERY LIMITED SET OF SERVICES. WE OFFER SOME STI
18 TESTING AND TREATMENT. WE OFFER TB CONTROL. WE OFFER
19 VACCINATIONS. THAT'S NOT COMPREHENSIVE CARE. WHEN WE WERE
20 STARTED, WHICH WAS DECADES AND DECADES AGO, THERE WERE NOT A
21 LOT OF COMPREHENSIVE FACILITIES IN MANY OF THE AREAS, AND IT
22 WAS THOUGHT THAT THIS WAS A GOOD WAY TO GET SOME HIGH-NEED
23 SERVICES OUT TO THE COMMUNITY. BUT WITHIN A QUARTER-MILE OF
24 OUR ANTELOPE VALLEY SITE, THAT IS UNDERSUBSCRIBED, HAS VERY
25 LOW VOLUME OF PATIENTS, IS A FULL-SERVICE CLINIC THAT'S



THE BOARD OF
SUPERVISORS

1 WILLING TO CONTINUE TO PROVIDE STI SERVICES TO EVERYBODY IN
2 THE NEIGHBORHOOD, INCLUDING ALL OF OUR PATIENTS. WE ONLY HAVE
3 FIVE TB PATIENTS THERE RIGHT NOW. THAT'S HOW LOW THE VOLUME
4 IS. AND THOSE PATIENTS WILL TRANSITION TO ANOTHER ONE OF OUR
5 SITES, BUT WE WILL PROVIDE TRANSPORTATION FOR THEM SO THAT
6 THAT TRANSITION WILL BE POSSIBLE. WE ALSO OFFER TELEHEALTH
7 SERVICES FOR MANY OF OUR TB PATIENTS, SO IT'LL BE A
8 COMBINATION. BUT WE HAVE SENT LETTERS TO ALL OF OUR PATIENTS.
9 WE'RE DOING A WARM HANDOFF TO CONNECT THEM TO OTHER SERVICES,
10 AND AS I SAID, IN ALL OF THE AREAS WHERE WE HAVE CLINICS THAT
11 WILL BE CLOSING AND WILL BE CONSOLIDATING SERVICES AT THE
12 REMAINING SIX CLINICS, WE'VE MADE SURE THAT THERE'S ENOUGH
13 PROVIDERS IN THAT AREA THAT PATIENTS DON'T ACTUALLY NEED TO
14 TRAVEL TO GET TO SERVICES.

15
16 **SUP. KATHRYN BARGER:** SO THERE'LL BE A CONTINUUM OF CARE AS IT
17 RELATES TO?

18
19 **DR. BARBARA FERRER:** THERE'LL BE A CONTINUUM OF CARE, AND
20 WE'RE, YOU KNOW, WE SENT LETTERS TO EVERYONE. WE'RE CONTACTING
21 PEOPLE, AND WE'RE HELPING TO MAKE A SMOOTH TRANSITION FOR
22 THEM.

23
24 **SUP. KATHRYN BARGER:** AND WHEN YOU, ON THE SLIDE AND THANK
25 YOU, CHAIR SOLIS, FOR HAVING HER COMPLETE THE SLIDES, BECAUSE



THE BOARD OF
SUPERVISORS

1 ON ONE OF THOSE SLIDES, YOU HAVE A BUDGET REQUEST FOR 51 NEW
2 POSITIONS. CAN YOU PROVIDE THE RATIONALE AND CONTEXT BEHIND
3 GROWING STAFF IN THE WORKER HEALTH AND SAFETY PROGRAMS AND
4 HEALTH CARE CONSUMER PROTECTION DURING A PERIOD OF OVERALL
5 CONSTRAINT, ARE YOU GOING TO BE REDIRECTING STAFF THAT WAS ON
6 OTHER ITEMS OVER? OR ARE THEY LITERALLY 51 NEW POSITIONS?

7

8 **DR. BARBARA FERRER:** YEAH. AND OF THE 51 POSITIONS, I JUST WANT
9 TO NOTE THAT 47 POSITIONS ARE IN THE BASE BUDGET REQUEST, AND
10 OF THOSE 47, 17 OF THEM ARE EXACTLY WHAT YOU JUST SAID WERE
11 REPLACING VACANT ITEMS WITH A NEW CLASSIFICATION. THE
12 REMAINING 30 POSITIONS ARE ALL COVERED BY FEE, GRANTS, OR
13 OTHER REVENUE OFFSETS, SO THERE'S NO ADDITIONAL BURDEN PLACED
14 ON GENERAL COUNTY DOLLARS. AND THEY'RE FALLING IN AREAS WHERE
15 OUR WORK IS EXPANDING. FOR EXAMPLE, YOU HEARD FROM DR. WONG
16 ABOUT THE INCREASED NEED FOR MENTAL HEALTH SERVICES. WE
17 OPERATE THE SUBSTANCE ABUSE PREVENTION AND CONTROL DIVISION
18 BUREAU. WE ALSO HAVE A HUGE INCREASE IN NEED BECAUSE WE SEE
19 MORE PATIENTS. SO A GOOD PORTION OF THOSE ITEMS ARE FOR THE
20 SUBSTANCE USE PREVENTION AND CONTROL BUREAU, AND THOSE ARE
21 OFFSET, OBVIOUSLY, BY OUR REVENUE SOURCES. THE OTHER IS
22 ENVIRONMENTAL HEALTH WITH OUR ENVIRONMENTAL HEALTH INSPECTORS.
23 WE'VE ADDED PROGRAMMING. HOUSING HABITABILITY IS ONE BIG
24 PROGRAM THAT HAS US OUT THERE EXPECTING ALL OF OUR RENTAL
25 PROPERTIES. WE HAVE TO BE ABLE TO ADD STAFF TO ACTUALLY DO



THE BOARD OF
SUPERVISORS

1 THIS WORK, BUT IT IS 100% OFFSET BY FEES. CHILDREN'S MEDICAL
2 SERVICES, ANOTHER AREA UNDER CONTRACT WITH THE STATE, AND
3 WE'VE GOT AN INCREASE IN SERVICES. SO WE NEED TO BE RESPONSIVE
4 TO FUNDING SOURCES THAT ARE NON-NCC FUNDING SOURCES THAT HAVE
5 EXPANDED OUR WORK. AND THAT'S REALLY WHAT THOSE ARE. WE ONLY
6 REQUESTED FOUR NEW POSITIONS ASSOCIATED WITH THE NEW WORK I
7 TALKED ABOUT. THAT IS IN THE OFFICE OF WORKER SAFETY AND OUR
8 MEDICAL DEBT WORK THAT WE'RE DOING.

9

10 **SUP. KATHRYN BARGER:** THANK YOU.

11

12 **DR. BARBARA FERRER:** IT'S VERY SMALL REQUESTS, IT ENDS UP
13 REALLY BEING FOUR NEW POSITIONS.

14

15 **SUP. KATHRYN BARGER:** THAT HELPS, THAT HELPS. I THINK IT'S
16 IMPORTANT TO CLARIFY THAT BECAUSE IT LOOKS LIKE WE'RE
17 CONTRADICTING WHEN WE SAY ON ONE HAND WE'RE CUTTING AND ON THE
18 OTHER HAND WE'RE ADDING. DR. WONG, I'LL MAKE THIS QUICK JUST
19 OUT OF RESPECT TO MY COLLEAGUES WHO HAVE QUESTIONS AS WELL. I
20 KNOW ONE OF THE CONCERNS YOU FLAGGED REGARDING H.R.-1 ARE THE
21 CHANGES THAT WILL REQUIRE AN ANNUAL RE-DETERMINATION OF
22 MEDICAID MEMBERS TO BE EXEMPTED FROM THE WORK COMMUNITY
23 ENGAGEMENT REQUIREMENT. YOU'VE HIGHLIGHTED THAT H.R.-1 ALLOWS
24 FOR MEDICAID MEMBERS WITH SERIOUS MENTAL ILLNESS AND SUBSTANCE
25 ABUSE DISORDERS TO BE EXEMPTED BUT SHARED THAT STATE AND



THE BOARD OF
SUPERVISORS

1 FEDERAL AGENCIES HAVE NOT YET DEVELOPED AN EXEMPTION PROCESS.
2 ANY DELAYS IN THAT PROCESS ARE LIKELY TO CAUSE A LAPSE OF
3 MEDICAID COVERAGE DISRUPTING CRITICAL BEHAVIORAL HEALTH
4 TREATMENT AND RESULT IN NEGATIVE PATIENT OUTCOMES. TO WHAT
5 EXTENT, I KNOW YOU HAVE BEEN ENGAGED, BUT WHAT CAN WE DO TO
6 BETTER, I GUESS, PUSH THE STATE AND FEDERAL GOVERNMENT TO
7 ADVOCATE ON THIS ISSUE? AND DOES IT DO YOU HAVE ANY
8 SUGGESTIONS OR SOLUTIONS THAT WE CAN PROVIDE OUR FEDERAL AND
9 STATE PARTNERS TO HELP INFORM AND EXPEDITE THE DEVELOPMENT OF
10 THIS EXEMPTION PROCESS? BECAUSE THE CLOCK IS TICKING AND
11 THEY'RE GOING TO END UP BEING THE UNHOUSED DOWN THE ROAD.

12
13 **DR. LISA WONG:** THANK YOU FOR THAT QUESTION, SUPERVISOR. THIS
14 IS A VERY IMPORTANT ISSUE TO US. ON ONE HAND, WE'RE SO
15 RELIEVED THAT WE ARE GOING TO HAVE THIS EXEMPTION FOR REALLY
16 THE MAJORITY OF OUR CLIENTS, RIGHT, BECAUSE THE SMI WILL
17 EXCLUDE THEM FROM THE WORK REQUIREMENT. THE ISSUE IS, OF
18 COURSE, HOW ARE THEY GOING TO VERIFY THE ELIGIBILITY FOR THAT?
19 WE HAVE BEEN TALKING TO OUR PARTNERS AT THE FEDERAL LEVEL AS
20 WELL AS THE STATE LEVEL, AND WITH THE FED CONVERSATIONS THEY
21 HAVE GENERALLY SAID THAT THIS IS GOING TO BE UP TO THE STATES.
22 THE STATE FOLKS DON'T REALLY TRUST THAT THEY'RE GOING TO HAVE
23 THE FREEDOM TO DICTATE HOW THAT VERIFICATION IS GOING TO
24 HAPPEN. SO I THINK THOSE ARE STILL SYSTEMS THAT NEED TO BE
25 WORKED OUT. IN THE MEANTIME, WHAT OUR SUGGESTION IS, WE THINK



THE BOARD OF
SUPERVISORS

1 THE LOWEST BARRIER SUGGESTION, WHICH WILL HELP OUR CLIENTS THE
2 MOST, IS TO BASE THAT EXEMPTION ON CLAIMS SUBMITTED TO CMS.
3 BECAUSE THAT WOULD AUTOMATICALLY JUST SHOW YOU, THIS PERSON IS
4 ENGAGED IN SPECIALTY MENTAL HEALTH SERVICES. WE ARE NOT A
5 SYSTEM FOR MILD TO MODERATE CARE. WE ARE A SYSTEM FOR
6 SPECIALTY MENTAL HEALTH CARE. SO I THINK THAT IS PROBABLY THE
7 EASIEST WAY AND THE LEAST IMPACTFUL TO OUR CLIENTS.

8

9 **SUP. KATHRYN BARGER:** WELL, LET ME KNOW HOW I CAN HELP WITH
10 THAT EFFORT BECAUSE IT DOES CONCERN ME A LOT AS IT RELATES TO
11 GETTING THESE PEOPLE EXEMPTED.

12

13 **DR. LISA WONG:** THANK YOU, SUPERVISOR. ANY ADVOCACY AT THE
14 STATE AND FEDERAL LEVEL TO JUST GO WITH THAT KIND OF CLAIMS-
15 BASED EXEMPTION WOULD BE VERY HELPFUL, I THINK, TO OUR
16 CLIENTS.

17

18 **SUP. KATHRYN BARGER:** THANK YOU. THANK YOU, MADAM CHAIR.

19

20 **SUP. HILDA SOLIS, CHAIR:** GREAT. SUPERVISOR MITCHELL.

21

22 **SUP. HOLLY J. MITCHELL:** GOOD MORNING, EVERYBODY. THANK YOU
23 VERY MUCH, MADAM CHAIR. THANKS FOR THE PRESENTATION. I THINK I
24 WANT TO START WHERE SUPERVISOR BARGER STARTED. THANK YOU,
25 SUPERVISOR BARGER, FOR TALKING ABOUT THE CLINIC CLOSURES. AND



THE BOARD OF
SUPERVISORS

1 I THINK THE PUBLIC SHOULD UNDERSTAND THAT THIS IS PROBABLY
2 ONLY THE BEGINNING OF WHAT I FEAR COULD BE A VERY SLIPPERY
3 SLOPE. WHEN YOU SAY THAT THESE CLINICS ARE UNDER-PRESCRIBED,
4 TELL ME WHAT THAT MEANS, DR. FERRER. GIVE ME A SENSE.

5

6 **DR. BARBARA FERRER:** WE HAVE MORE STAFF THERE THAT COULD HANDLE
7 MORE PATIENTS IF WE HAD MORE PATIENTS. AND SO THE VOLUME IS
8 VERY LOW COMPARED TO THE NUMBER OF STAFF THAT HAVE BEEN
9 ASSIGNED TO WORK THERE. I WILL SAY THE CLINIC MODEL WE HAVE IS
10 A PROBLEMATIC MODEL FOR THIS DAY AND AGE. OUR CLINICS ARE
11 GENERALLY NOT OPEN IN THE EVENINGS AND ON WEEKENDS. WE OFTEN
12 OPERATE A SET OF SERVICES 3 DAYS A WEEK AT A SITE. SO WE END
13 UP, BECAUSE WE'RE SPREAD OUT ALL OVER THE COUNTY AND BECAUSE
14 WE HAVE LOW VOLUME, BUT THAT'S NOT APPEALING TO PEOPLE. NO.
15 SO, I THINK WE'VE WORKED SUPER HARD WITH OUR COMMUNITY
16 PARTNERS TO DEVELOP AN EXCELLENT NETWORK, FOR EXAMPLE, ON STI
17 PREVENTION AND TREATMENT SERVICES, INCLUDING HIV AIDS. WE
18 HAVE, YOU KNOW, I THINK 89 COMMUNITY PARTNERS IN THAT WORK,
19 AND THEY'RE ABLE TO OFFER A MORE COMPREHENSIVE PROGRAM. AND AT
20 THIS POINT, IN SOME WAYS, WE'VE BECOME REDUNDANT AT SOME OF
21 OUR SITES. SO CONSOLIDATING SEEMS LIKE A WISE STEP FOR US TO
22 TAKE. SHOULD THERE BE MORE DEMAND FOR SERVICES AT SOME OTHER
23 POINT IN TIME, WE WOULD REVISIT OUR DECISIONS.

24

25 **SUP. HOLLY J. MITCHELL:** AND THE SAME RESPONSE IN TERMS OF THE



THE BOARD OF
SUPERVISORS

1 ANTELOPE VALLEY CLINIC, YOU CAN POINT TO WITHIN A REASONABLE
2 FEW MILES OR SO FOR ALL THE OTHER CLOSURES THAT THERE'S AN
3 FQHC THAT I HOPE WILL REMAIN OPEN IN THE COMING MONTHS TO
4 PROVIDE SERVICES?

5

6 **DR. BARBARA FERRER:** YES. WE'VE LOOKED AT EVERY SINGLE SITE.
7 AND WITHIN ONE AND ONE, ONE TO TWO MILES, THERE'S A NEARBY
8 CLINIC. AND WE WILL HELP MAKE SURE THAT PEOPLE CAN ACCESS
9 THOSE CLINICS.

10

11 **SUP. HOLLY J. MITCHELL:** SO GIVEN WHAT YOU JUST SAID IN TERMS
12 OF OUR CLINIC MODEL BEING ANTIQUATED AND THAT WE'RE NOT OPEN
13 EVENINGS AND WEEKENDS, WHAT HAS STOPPED US FROM DOING BETTER
14 BEFORE NOW? IF THAT'S THE MODEL, WHY DIDN'T WE MAKE THOSE
15 CHANGES BEFORE NOW IN TERMS OF STAFFING? WHY ARE WE, IF
16 THEY'RE UNDER-PRESCRIBED, STILL HAVE MORE STAFF THAN THE
17 DEMAND REQUIRES YESTERDAY?

18

19 **DR. BARBARA FERRER:** I THINK WE'VE TRIED REALLY HARD TO MAKE
20 ADJUSTMENTS. WE OBVIOUSLY HAVE TO NEGOTIATE WITH OUR LABOR
21 PARTNERS ON HOURS OF OPERATION. AND THAT IS A VERY REAL ISSUE
22 FOR SOME OF OUR LABOR PARTNERS. AND WE'VE ACTUALLY BEEN
23 THINKING THAT THE ONLY WAY TO ACTUALLY MAKE OUR LIMITED
24 SERVICE CLINIC MODEL WORK WOULD BE TO HAVE A SIGNIFICANT
25 INFLUX OF DOLLARS. AS YOU KNOW, BILLING IS ALSO HARD WHEN



THE BOARD OF
SUPERVISORS

1 YOU'RE A CARVE-OUT SERVICE AS OPPOSED TO OFFERING
2 COMPREHENSIVE CARE. ALMOST EVERYBODY ON MEDI-CAL HAS A MEDICAL
3 HOME SOMEWHERE, AND IT'S NOT US, BECAUSE WE DON'T OFFER
4 COMPREHENSIVE CARE. SO THERE ARE REAL BARRIERS TO MAKING THIS
5 MODEL BE AS RESPONSIVE AS IT OUGHT TO BE, INCLUDING ON THE
6 REIMBURSEMENT SIDE. I THINK IT WAS A WISE INVESTMENT BY THIS
7 COUNTY AND BY US TO CREATE THIS VAST NETWORK OF COMPREHENSIVE
8 CARE SERVICES TO PARTNER WITH FEDERALLY QUALIFIED HEALTH
9 CENTERS, COMMUNITY CLINICS, AND COMMUNITY-BASED ORGANIZATIONS
10 WHO ARE DEDICATED TO DOING THIS WORK, HAVE FLEXIBILITY IN HOW
11 THEY'RE OPERATING, AND FORM A VITAL ECONOMIC ENGINE IN THEIR
12 COMMUNITIES. SO I LIKE THE MODEL THAT WE HAVE DEVELOPED OVER
13 TIME, BUT I THINK NOW MEANS WE SHOULD CONSOLIDATE OUR CLINIC
14 SERVICES.

15
16 **SUP. HOLLY J. MITCHELL:** SO RUTH TEMPLE IS IN SPA 6. SPA 6 HAS
17 THE HIGHEST STI TRANSMISSION RATE STILL, SO I GUESS I'M
18 CONCERNED IN A SPA THAT CONTINUES TO SUFFER THAT WE ARE TAKING
19 AN ASSET AWAY. SO I APPRECIATE IT MAY HAVE BEEN
20 UNDERSUBSCRIBE, PRESCRIBE, SUBSCRIBE, WHICHEVER WORD. BUT I
21 ALSO WANT TO MAKE SURE THAT WE ARE TRACKING AS WE KNOW, AS WE
22 HEARD TUESDAY, OUR FQHCS, OUR CLINIC PARTNERS ARE DEEPLY
23 WORRIED AS WELL. SO I DON'T WANT US TO MAKE THIS TRANSITION,
24 SAY, OH, WE'VE GOT FQHCS WITHIN A MILE AND A HALF. AND THEN I
25 LEARNED THAT THEY TOO ARE CLOSED AND IN A SPA WITH THE HIGHEST



THE BOARD OF
SUPERVISORS

1 RATE OF STIS COUNTYWIDE. AGAIN, THIS FEELS LIKE THE BEGINNING
2 OF A SNOWBALL EFFECT WHEN PEOPLE CAN LEAST MANAGE THAT BECAUSE
3 THE RUG IS BEING PULLED OUT FROM UNDER THEM.

4
5 **DR. BARBARA FERRER:** YEAH, I DON'T DISAGREE WITH YOU AT ALL.
6 AND MY PROMISE IS THAT WE'LL CONTINUE TO MONITOR THE DATA AND
7 IF OUR DECISION IS HAVING AN UNINTENDED CONSEQUENCE OF
8 INCREASING BAD OUTCOMES FOR VULNERABLE PEOPLE, WE'LL REVISIT
9 THE DECISION.

10
11 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. WHAT HAPPENS TO
12 THOSE ASSETS?

13
14 **DR. BARBARA FERRER:** SOME OF THOSE ASSETS ARE OURS AS A COUNTY,
15 IN WHICH CASE WE'RE WORKING WITH COUNTY REAL ESTATE TO COME UP
16 WITH THE PLAN. ALMOST EVERY SINGLE SITE WE'RE AT, WE HAVE
17 ANOTHER PARTNER ORGANIZATION. IN SOME OF OUR SITES, AS PEOPLE
18 KNOW, OUR PARTNER ORGANIZATION THAT'S THERE AT THE CLINIC SITE
19 ACTUALLY OFFERS COMPREHENSIVE CARE AND CAN PICK UP ALL OF OUR
20 SERVICES WITH THE EXCEPTION OF TB. IN SOME OF OUR OTHER SITES,
21 WE DON'T NECESSARILY HAVE THAT PARTNER IN THE BUILDING AND
22 WE'LL WORK ON THE DISPOSITION. YOU KNOW, THE COST OF
23 OPERATING, THE PHYSICAL COST OF OPERATING THOSE SITES IS ON
24 AVERAGE OVER \$1,000,000. I'M SURE. SO, WHERE WE CAN, WE'D LIKE
25 TO HAVE THE SAVINGS ACCRUED TO US. AT ALL OF THE SITES WHERE



THE BOARD OF
SUPERVISORS

1 WE'RE CONTEMPLATING THE CONSOLIDATION, WE'VE ACTUALLY ENTERED
2 INTO CONVERSATIONS WITH THE AGENCY THAT SITS THERE WITH US TO
3 SEE WHAT THEIR INTEREST IS AND WITH COUNTY REAL ESTATE HELPING
4 US WITH THE DISPOSITION OF THAT PROPERTY.

5

6 **SUP. HOLLY J. MITCHELL:** SO AT CURTIS TUCKER AND RUTH TEMPLE,
7 ARE THERE OTHER, ARE THEIR PROVIDERS CO-LOCATED?

8

9 **DR. BARBARA FERRER:** I WOULD HAVE TO GO LOOK AT MY LIST, WHICH
10 I DON'T HAVE.

11

12 **SUP. HOLLY J. MITCHELL:** OKAY.

13

14 **DR. BARBARA FERRER:** BUT I WILL GET BACK TO YOU. IF THERE'S
15 NOBODY CO-LOCATED THERE, THEN WE'RE WORKING WITH REAL ESTATE
16 ON WHAT THE DISPOSITION OF THE PROPERTY IS. BUT I WOULD SAY AT
17 ALMOST ALL OF OUR SITES THERE IS A CO-LOCATED AGENCY WITH US.

18

19 **SUP. HOLLY J. MITCHELL:** OKAY, I JUST CAN'T.

20

21 **JOSEPH NICCHITTA:** COULD I ADD TO THAT JUST BRIEFLY BECAUSE DR.
22 FERRA MENTIONED THE COST OF OPERATING THE FACILITY IS ABOUT,
23 IS \$1,000,000 ANNUALLY, I UNDERSTAND IT. AND SHE SAID
24 SOMETHING THAT I WANT TO HIGHLIGHT. SHE SAID, WE'RE HOPING WE
25 DON'T HAVE THAT MONEY SWEEPED FROM US. AND IT'S AN IMPORTANT



THE BOARD OF
SUPERVISORS

1 POINT BECAUSE THESE CLINICS, AS I UNDERSTAND IT, ACTUALLY
2 LOCALLY FUNDED. AND ONE OF THE, AND WE'RE NOT LOOKING TO SWEEP
3 THE MONEY FROM DR. FERRER, BECAUSE WHAT SHE'S DOING IS SHE'S
4 TRYING TO RESTRUCTURE HER NCC BUDGET TO DEAL WITH VARIOUS
5 CUTS. AND I OFTEN GET ASKED, ESPECIALLY AROUND CONTINUING AB
6 218 LIABILITY AND OTHER PRESSURES ON OUR LOCAL FUNDS, WHAT
7 WOULD HAPPEN IF WE HAD TO PAY MORE OUT? AND IT'S HARD TO
8 ANSWER THAT QUESTION BECAUSE SO MUCH OF OUR FUNDING IS BRAIDED
9 OR WHEN WE LOSE MONEY, DEPARTMENTS DO THEIR BEST TO KIND OF
10 WORK WITHIN WHAT THEY HAVE TO CONTINUE TO MAINTAIN SERVICES. I
11 THINK WHAT YOU'RE SEEING HERE IS THAT THROUGH LINE BETWEEN THE
12 CUTS THAT WE HAD TO TAKE ON OUR LOCAL FUNDING WHILE AT THE
13 SAME TIME LOSING REVENUE ALL ACROSS THE DEPARTMENT OF PUBLIC
14 HEALTH. AND SO THIS IS REALLY PART OF HER MITIGATION STRATEGY
15 AS I UNDERSTAND IT TO RESTRUCTURE. WE'LL DEFINITELY WORK WITH
16 HER. I THINK WE WANT TO KEEP THE FUNDING IN THE DEPARTMENT SO
17 THAT IT CAN CONTINUE TO STAY STABLE IN OTHER OPERATING AREAS.

18
19 **SUP. HOLLY J. MITCHELL:** I JUST GOT INFORMATION FROM THE
20 INFORMATION GODS KNOWN AS T. MITCHELL, THAT RUTH TEMPLE IS CO-
21 LOCATED WITH THE THUMBS UP, AND CURTIS IS CO-LOCATED WITH
22 OURSELVES, DHS. SO DOES THAT MEAN THAT IF I GET THE LETTER,
23 OKAY, BUT I WALK INTO RUTH TEMPLE.

24
25 **DR. BARBARA FERRER:** THG HAS INDICATED THAT THEY WOULD LIKE TO



THE BOARD OF
SUPERVISORS

1 TAKE OVER THE SPACE. GREAT. SO I'M JUST, I WANT TO SAY, I WANT
2 TO BE RESPECTFUL OF OUR PARTNER COMMUNITY ORGANIZATIONS
3 BECAUSE WE'RE IN THE PROCESS OF A NEGOTIATION ON WHAT THOSE
4 LEASES WOULD LOOK LIKE. I GOT IT. I WOULD JUST TRY TO. BUT FOR
5 EXAMPLE, THEY'VE BEEN AWESOME. THEY'VE BEEN AWESOME THE WHOLE
6 TIME WE WERE THERE. THEY'RE ANXIOUS TO EXPAND.

7

8 **SUP. HOLLY J. MITCHELL:** GREAT.

9

10 **DR. BARBARA FERRER:** AND THEY AGAIN WANT TO PROVIDE SERVICES TO
11 THE CLIENTS THAT MAY HAVE BEEN COMING TO US. AND THEY OFFER A
12 COMPREHENSIVE SERVICE.

13

14 **SUP. HOLLY J. MITCHELL:** YES, THEY DO. AND HAVE IN THE
15 COMMUNITY FOR DECADES. GUESS IF H.R.-1 WAS NOT OUR REALITY, I
16 WOULDN'T BE AS WORRIED BECAUSE THEY ARE ON THIN ICE TOO.
17 THAT'S MY POINT THAT THIS IS A DOMINO EFFECT. WE'RE GOING TO
18 WALK AWAY FROM THE PROPERTY THINKING OUR PARTNERS HAVE THE
19 CAPACITY. THEY HAVE, THEY WANT TO DO IT, BUT THEY ARE ON THIN
20 ICE THANKS TO H.R.-1 TOO, I GUESS IS MY POINT. I APPRECIATE
21 THAT. TO OUR CEO, I THOUGHT ABOUT IT SINCE YESTERDAY. AND
22 TUESDAY, SEVERAL OF MY COLLEAGUES TALKED ABOUT WE SHOULD BE
23 PURSUING MULTIPLE OPTIONS, WHICH I COMPLETELY AGREE IN TERMS
24 OF SUPPORTING PUBLIC HEALTH AND HEALTH, TO REALLY CLOSE THE
25 GAP. WE'RE CLEAR THAT H.R.-1 HAS CREATED SOME OF IT. OTHER



THE BOARD OF
SUPERVISORS

1 REASONS HAVE CREATED, YOU KNOW. SO, AND YOU REMINDED US THAT
2 ADVOCATING AT THE STATE LEVEL AROUND AB 218 IS OUR PRIORITY.
3 HELP ME UNDERSTAND BASED ON THIS PRESENTATION THAT IF WE WERE
4 TO BE SUCCESSFUL IN SACRAMENTO AROUND 218, HOW WOULD THAT HELP
5 THESE TWO DEPARTMENTS IN TERMS OF WHAT WE'VE HEARD PRESENTED
6 TODAY, OR WOULD IT?

7

8 **JOSEPH NICCHITTA:** SO IT'S ACTUALLY A REALLY GOOD QUESTION. SO
9 I'LL JUST START WITH PUBLIC HEALTH BECAUSE I'VE HAD A
10 CONVERSATION WITH DR. FERRER ABOUT IT MAYBE A WEEK OR SO AGO.
11 WHAT WE'RE TRYING TO UNDERSTAND WITH HER BUDGET AS THINGS KIND
12 OF HAPPEN, I MEAN THINGS ARE HAPPENING OVERNIGHT, YOU KNOW,
13 SHE'LL GET A CANCELLATION. IT'S VERY DYNAMIC. SHE HAS A BUDGET
14 MITIGATION PLAN AND OUR TEAMS ARE SITTING DOWN TO HAMMER OUT
15 AND AWARE WHAT THE STEPS ARE TO GETTING THE BUDGET TO BE
16 RIGHT-SIZED FOR VARIOUS SERVICES THAT THEY PROVIDE,
17 PARTICULARLY GRANT-FUNDED SERVICES. AND THEN ONCE WE
18 UNDERSTAND ALL OF THE MITIGATION STRATEGIES, THERE WILL BE A
19 GAP LEFT OVER. AND I THINK IT'S REALLY A POLICY DECISION FOR
20 THE BOARD TO DECIDE TO INVEST IN. I THINK IF THERE'S SOME
21 CRITICAL, PRIMARILY AROUND PUBLIC SAFETY, THAT GAP AS WE
22 IDENTIFY IT, THAT WILL FALL TO LOCAL DOLLARS TO PLUG. AND IF
23 WE DON'T HAVE THE LOCAL DOLLARS BECAUSE WE HAVE CONTINUING
24 LIABILITY AND LIMITED FLEXIBILITY, THAT'LL BE A DIFFICULT
25 DECISION FOR YOUR BOARD TO HAVE TO MAKE, BECAUSE IT MEANS



THE BOARD OF
SUPERVISORS

1 GETTING THE MONEY FROM SOMEWHERE ELSE. FOR DR. WONG, CERTAINLY
2 I THINK SHE'S ON THE GROUND ADVOCATING FOR VARIOUS, YOU KNOW,
3 NOT ONLY TO PRESERVE WHAT SHE HAS, BUT TO INCREASE HER
4 CAPACITY. IF I UNDERSTAND IT, A LOT OF THAT HAPPENS THROUGH
5 ASSOCIATIONS AS WELL. WE ARE, I GUESS MY MESSAGE ON TO, I HEAR
6 THE QUESTION, I HEAR THE SUBTEXT OF THE QUESTION, I'M JUST
7 GOING TO ADDRESS IT HEAD ON. I GUESS MY MESSAGE ON AB 218 IS
8 WHERE THE GENERAL FUND GOES, OUR ENTIRE COUNTY GOES. SO IF WE
9 GOT MORE FEDERAL OR STATE REVENUE FOR SOME DEPARTMENTS, BUT
10 WE'RE NOT STABLE WITH OUR LOCAL FUNDS, IT JEOPARDIZES OUR
11 MOES. IT MEANS WE CAN'T DRAW DOWN THAT STATE AND FEDERAL REP.
12 WE DON'T HAVE ENOUGH MONEY TO ACTUALLY DRAW IT DOWN. WE'LL
13 CONTINUE CUTTING AND CUTTING AND CUTTING TO PRESERVE THE MOST
14 ESSENTIAL THINGS, BUT WE'LL BE VERY UNSTABLE IN DOING SO. WE
15 WON'T BE ABLE TO WITHSTAND A DISASTER. WE WON'T BE ABLE TO
16 WITHSTAND ANOTHER BIG LIABILITY THAT WE DIDN'T EXPECT. SO WHEN
17 I SAY AB 218 IS OUR BIGGEST PRIORITY, IT'S BECAUSE IF YOU
18 THINK OF YOUR LOCAL FUNDS AS LIKE THE CORE OF A BUILDING, YOU
19 HAVE TO MAKE SURE THAT CORE IS SOLID BECAUSE EVERYTHING IS
20 BUILT AROUND IT. AND SO I'M VERY CONCERNED ABOUT LOTS OF
21 DIFFERENT THINGS, NOT JUST AB 218, BUT AB 218 FOR US AND THAT
22 EXPANDED LIABILITY IS CRITICAL. AND I JUST WANT TO BE CLEAR.
23 WHEN WE TALK ABOUT AB 218 AND GOING UP AND SEEING SOME REFORM
24 FROM THE STATE, THIS BOARD HAS BEEN VERY CLEAR. WE'RE NOT
25 TALKING ABOUT SLAMMING THE DOOR ON SURVIVORS WHO HAVE SUFFERED



THE BOARD OF
SUPERVISORS

1 HARM. WE'RE TALKING ABOUT A BALANCE BETWEEN SURVIVORS WHO HAVE
2 SUFFERED HARM AND OUR NEED TO PROVIDE SAFETY NET SERVICES.
3 WE'RE NOT A FOR-PROFIT ENTITY. WE'RE NOT HERE TO MAKE MONEY.
4 WE'RE HERE TO PROVIDE SAFETY NET SERVICES. WE'RE A SUBDIVISION
5 OF THE STATE, AND WE DO THAT WORK. AND SO WHEN WE GO UP TO
6 SACRAMENTO, WE ASK FOR HELP, WE'RE ASKING FOR THAT BALANCE.
7 IT'S NOT, YOU KNOW, WE'RE NOT TRYING TO PROTECT OUR BOTTOM
8 LINE IN THE SAME WAY THAT PRIVATE ENTITY WOULD WANT TO. SO I
9 HOPE THAT HELPED TO CONTEXTUALIZE WHEN I SAY THAT'S OUR TOP
10 PRIORITY, WHY I SAY THAT.

11
12 **SUP. HOLLY J. MITCHELL:** AND THE REASON I ASKED THE QUESTION IS
13 RECOGNIZING THAT ONE SOLUTION DOESN'T SOLVE FOR OUR ENTIRE
14 PROBLEM. H.R.-1 HAS POSED A PROBLEM, A PRETTY BIG ONE. A
15 SOLUTION FOR AB 218 HAS SOLVED FOR A PROBLEM. AND SO IN THE
16 CONTEXT OF THE PURPOSE OF THESE FOUR DAYS, I JUST WANTED TO BE
17 CLEAR, PARTICULARLY AFTER THIS PRESENTATION, HEARING ABOUT
18 CLINIC CLOSURES, THOSE KINDS OF THINGS, THAT WE'RE CLEAR ABOUT
19 WHAT SOLUTION SOLVES FOR WHAT PROBLEM. THAT'S THE TRUE SUBTEXT
20 OF THE QUESTION. AB 218 SOLVES FOR ONE, BUT IT'S NOT THE WHOLE
21 THING. H.R.-1 SOLVES FOR ONE, IT'S NOT THE WHOLE THING. SO
22 FROM MY PERSPECTIVE, WE'VE GOT TO HAVE MULTIPLE STRATEGIES FOR
23 THE DIVERSITY OF THE CHALLENGES THAT WE ARE EXPERIENCING.

24
25 **JOSEPH NICCHITTA:** I AGREE WITH YOU. AND WE DO HAVE VARIOUS



THE BOARD OF
SUPERVISORS

1 WAYS OF ADVOCATING. WHEN I GO UP TO SACRAMENTO, I TALK ABOUT
2 AB 218. WHEN FOLKS LIKE DR. WONG AND DR. FERRER GO UP,
3 ESPECIALLY WITH THEIR ASSOCIATIONS, THAT THESE ARE OF COUNTY-
4 WIDE CONCERN. I MEAN, SORRY, STATEWIDE CONCERN. THERE'S A
5 DIFFERENT PATHWAY TO MAKING THAT ADVOCACY. SO WE'RE NOT
6 LEAVING ANY ONE THING BEHIND. I JUST WANT TO BE CLEAR ABOUT
7 THAT. BUT WE'RE BEING STRATEGIC IN HOW WE APPROACH THE
8 DIFFERENT ISSUES SO THAT WE CAN HAVE THE MAXIMUM IMPACT IN OUR
9 ADVOCACY.

10

11 **SUP. HOLLY J. MITCHELL:** SO LET ME SAY NOW AS WE ENTER DAY TWO,
12 THE CONSISTENCY IN THE PRESENTATION OF THE SLIDES IS SO
13 HELPFUL WITH THE CAPITAL H. THANK YOU. AS I LOOKED AT THE
14 BUDGET REQUEST FORMS, AND I DON'T HAVE MY RUNNING TAB FROM
15 YESTERDAY, I HAD A RUNNING TAB OF THE TOTAL NEW APPROPRIATION
16 REQUESTS AS WELL AS THE ADDITIONAL NCC REQUESTS. SO I
17 UNDERSTAND AND THE PUBLIC UNDERSTANDS, AT THE END OF THIS
18 FOUR-DAY EXPERIENCE, YOU'LL BE LOOKING AT A RUNNING TALLY OF
19 THE ADDITIONAL NCC REQUESTS FOR THIS BUDGET AND THEN THE TOTAL
20 NEW APPROPRIATION REQUESTS FOR.

21

22 **JOSEPH NICCHITTA:** SO FOR THIS BUDGET PHASE RECOMMEND THOSE
23 TOTAL APPROPRIATION REQUESTS WILL ADD UP TO A TOTAL AND THE
24 TOTAL NCC REQUESTS WILL ADD UP TO A TOTAL. NCC IS THE SUBSET
25 OF THE APPROPRIATION, AS YOU KNOW. WE HAVE THAT NUMBER NOW.



THE BOARD OF
SUPERVISORS

1 JUST GIVE US A MINUTE AND I THINK WE CAN PULL IT, WE CAN TELL
2 YOU HOW MUCH HAS BEEN REQUESTED IN THIS BUDGET PHASE.

3

4 **SUP. HOLLY J. MITCHELL:** AND GIVEN THE BUDGET CHALLENGES AND
5 THE REALITY, YOU'LL BE LOOKING MOST CLOSELY AT THE NCC REQUEST
6 TO FIGURE OUT WHAT WE CAN AFFORD AND WHAT WE CANNOT, AND
7 THAT'S WHAT YOU'LL BE BRINGING BACK TO THIS BODY?

8

9 **JOSEPH NICCHITTA:** YES, BUT THIS YEAR, BECAUSE OF ALL THE
10 CHALLENGES ON THE FEDERAL, WITH FEDERAL REVENUE, WE'RE LOOKING
11 MORE CLOSELY AT FEDERAL REVENUE AS WELL. SO DEPARTMENTS
12 ALWAYS, WHEN THEY COME INTO THE BUDGET, THEY HAVE NCC
13 REQUESTS, THAT TENDS TO BE WHAT WE FOCUS ON. AND THE REVENUE
14 FUNDED ITEMS TEND TO BE MORE MINISTERIAL BECAUSE THE REVENUE
15 IS THERE AND THEN POSITIONS JUST FOLLOW. THIS YEAR WE'RE
16 TAKING AN EXTRA CLOSE LOOK AT THE ASSUMPTIONS AROUND REVENUE
17 BECAUSE OF THE POTENTIAL THAT THE REVENUE MIGHT NOT COME IN OR
18 MIGHT NOT BE AS HIGH OR MIGHT GO AWAY. AND SO WE'RE TAKING A
19 LOOK AT EVERYTHING A LOT MORE CLOSELY THIS YEAR.

20

21 **SUP. HOLLY J. MITCHELL:** THANK YOU. LAST QUESTION, MADAM CHAIR.
22 DR. FERRER, I APPRECIATE THE DOULA HUB AND THE OFFICE OF
23 WORKER HEALTH AND SAFETY BEING ON YOUR PRIORITIES, BECAUSE
24 THOSE ARE BOTH WORKFORCE PROGRAMS. WHILE THE DOULA PROGRAM,
25 THE END RESULT IS A HOPE ABOUT BETTER BIRTH OUTCOMES AND



THE BOARD OF
SUPERVISORS

1 BETTER MATERNAL EXPERIENCE. IT REALLY IS A WORKFORCE PROGRAM
2 BECAUSE WE'RE BUILDING THE BENCH OF DOULAS ACROSS L.A. COUNTY.
3 AND JUST TO CLARIFY, BECAUSE I REMEMBER THERE WAS SOME
4 CONFUSION OR SOME CONCERN AT SOME POINT AROUND THE TITLE OF
5 IT, SINCE IT'S LAUNCHED IN JANUARY 2025, THE DULA HUB HAS HAD
6 OVER 800 ATTENDEES ACROSS ALL DOULA HUB EVENTS WHERE THEY'RE
7 DOING OUTREACH, RECRUITING DOULA, SUPPORTING THEM. FIFTY-THREE
8 PERCENT IDENTIFY AS BLACK AND 27% IDENTIFY AS HISPANIC, BUT
9 THEY ARE PROVIDING DOULA SERVICES TO ANYONE AND EVERYONE. IF
10 NCC FUNDING IS NOT APPROVED FOR THE HUB, WHAT WOULD YOUR
11 DEPARTMENT REALISTICALLY BE ABLE TO SUSTAIN?

12
13 **DR. BARBARA FERRER:** I MEAN, AT THIS POINT, WE COULDN'T SUSTAIN
14 THE ACTIVITIES FOR WHICH WE'RE ASKING FUNDING FOR. I MEAN, WE
15 JUST DON'T HAVE THAT KIND OF FLEXIBILITY IN THE BUDGET
16 ANYMORE. OBVIOUSLY, I WANT TO NOTE THAT WE'VE DONE A GREAT JOB
17 RAISING FUNDING FROM OTHER SOURCES TO SUPPORT THE DOULA HUB.
18 SO THE DOULA HUB WILL CONTINUE. WHETHER IT'S ABLE TO EXPAND
19 THE WORK THAT IT'S DOING WOULD BE THE BIGGEST QUESTION. SO IT
20 WILL CONTINUE TO PROVIDE SOME TRAINING. IT WILL CONTINUE TO
21 PROVIDE SOME SUPPORT. HOW MANY MORE DOULAS WE CAN BRING IN AND
22 RECRUIT TO PROVIDE THESE ESSENTIAL SERVICES ACROSS THE COUNTY
23 WOULD BE THE BIGGEST QUESTION.

24
25 **SUP. HOLLY J. MITCHELL:** THE OFFICE OF WORKER HEALTH AND SAFETY



THE BOARD OF
SUPERVISORS

1 PROVED CRITICAL DURING COVID. WE UNDERSTOOD THAT. AND WE
2 UNDERSTAND THAT WE NEEDED STRONGER PERMANENT SYSTEMS TO
3 PROTECT WORKERS. AND I KNOW THAT YOU HAVE WORKED VERY HARD TO
4 BUILD REALLY MEANINGFUL, TRUSTED RELATIONSHIPS WITH WORKER
5 ORGANIZATIONS. IF THAT OFFICE IS NOT FUNDED, WHAT SPECIFIC
6 PROTECTIONS OR OUTCOMES WOULD BE AT RISK?

7
8 **DR. BARBARA FERRER:** YEAH, I MEAN, THIS IS ONE OF THE PROPOSALS
9 I PROBABLY FEEL THE MOST PASSIONATE ABOUT IS OUR WORK WITH LOW
10 WAGE WORKERS IS CRITICAL. THESE ARE OFTENTIMES WORKERS THAT
11 ARE NOT REPRESENTED BY UNIONS. THEY'RE WORKING AS WE LEARNED
12 DURING THE PANDEMIC IN DISMAL CONDITIONS. WE DON'T HAVE A
13 ROBUST ENOUGH SYSTEM AT THE STATE LEVEL TO PROTECT THESE
14 WORKERS. IT OFTEN TAKES CAL OSHA, FOR EXAMPLE, WEEKS IF NOT
15 MONTHS TO INVESTIGATE COMPLAINTS. AND THEY'RE AT HIGH RISK OF
16 BAD OUTCOMES FOR THEIR HEALTH BECAUSE OF THEIR WORKING
17 CONDITIONS. AND A LOT OF WHAT'S GOING ON ARE CONDITIONS THAT
18 ACTUALLY COULD BE FIXED. IF FOR EXAMPLE, WE WERE PARTNERING
19 WITH OUR WORKER COUNCILS THAT CAN GO IN AND NEGOTIATE WITH
20 MANAGEMENT, THAT CAN DOCUMENT WHERE THERE ARE CONDITIONS THAT
21 ARE UNSAFE, THAT CAN HELP US PROVIDE EDUCATION. I'M GOING TO
22 TALK ABOUT THE WORK THAT THIS BOARD HAS SUPPORTED AROUND
23 SILICOSIS PREVENTION. I MEAN, HOW IS IT IN THIS DAY AND AGE WE
24 HAVE WORKERS WORKING WITH A SUBSTANCE THAT'S DEADLY? IT'S NOT
25 JUST DANGEROUS, IT'S DEADLY. AND YOU KNOW, THAT IS THE WORK,



THE BOARD OF
SUPERVISORS

1 THESE WORKER COUNCILS THAT WE HAVE BEEN ABLE TO FUND ARE
2 FLOURISHING. THEY'RE TRUSTED COMMUNITY PARTNERS. THEY'RE VERY
3 CLOSE WITH A WORKER COMMUNITY THAT FOR MANY OF US HAS BEEN
4 HIDDEN. WE DON'T SEE THESE WORKERS. WE DON'T ACKNOWLEDGE THESE
5 WORKERS AND WE ARE NOT PROTECTING THESE WORKERS. SO I WOULD
6 JUST STRONGLY, STRONGLY SUGGEST THAT THIS IS THE ONE AREA
7 WHERE MOVING INTO THE FUTURE, YOUR PUBLIC HEALTH DEPARTMENT
8 HAS GOT TO BE BETTER RESOURCE SO THAT WE CAN CONTINUE TO
9 SUPPORT WORKER SAFETY. HAVING A, YOU KNOW, THIS ESSENTIALLY IS
10 LIKE AN OCCUPATIONAL HEALTH DIVISION IS CRITICAL.

11
12 **SUP. HILDA SOLIS, CHAIR:** THANK YOU.

13
14 **DR. BARBARA FERRER:** BECAUSE WORKER HEALTH AND SAFETY IS AT THE
15 CORE OF WELLBEING IN OUR COMMUNITY. IS THAT THE CORE?

16
17 **SUP. HILDA SOLIS, CHAIR:** THANK YOU, DR. FERRER. WE DON'T HAVE
18 A LOT OF TIME. SO JUST ON THAT NOTE THOUGH, I WOULD SAY IT'S
19 TOO BAD THAT THE FEDERAL GOVERNMENT CAN'T STEP UP. THEY'VE
20 HOLLOWED OUT THE OSHA DEPARTMENT THAT HAS THE ABILITY LEGALLY
21 TO TAKE CARE OF MANY OF THESE INVESTIGATIONS AND ENFORCEMENT.
22 SO THAT'S THE OTHER PART. SO LET'S GO NEXT TO SUPERVISOR HAHN.

23
24 **SUP. JANICE HAHN:** THANKS, MADAM CHAIR. DR. FERRER, YEAH, THIS
25 IS NOT WHAT YOUR BUDGET PRESENTATION TODAY IS, IT DOESN'T



THE BOARD OF
SUPERVISORS

1 SOUND LIKE IT'S FINITE, RIGHT? IT SOUNDS LIKE THERE WILL STILL
2 BE CUTS COMING DOWN THE PIPELINE. I THINK, YOU KNOW, LIKE I'M
3 AFRAID TO OPEN MY EMAIL TO SEE WHAT THE NEXT MAJOR CUT TO
4 PUBLIC HEALTH IS. SO, ARE YOU, WILL YOU BE ASKING AS A FOLLOW-
5 UP TO THE NCC QUESTION, THE MORE CUTS THAT COME YOUR WAY, ARE
6 YOU GOING TO BE THEN INCREASING YOUR REQUEST FOR NCC DOLLARS
7 TO FILL THOSE GAPS? BECAUSE IT KIND OF SOUNDS LIKE YOU'RE LEAN
8 AND MEAN RIGHT NOW.

9

10 **DR. BARBARA FERRER:** YOU KNOW, I SO APPRECIATE THAT QUESTION
11 AND THANK YOU, SUPERVISOR HAHN, FOR ALL YOUR SUPPORT FOR
12 PUBLIC HEALTH. WE HAVE BEEN WORKING REALLY CLOSELY WITH THE
13 CEO AND THEIR TEAM TO TRY TO BE RESPECTFUL OF THE POSITION
14 THAT THE COUNTY FINDS ITSELF IN AND UNDERSTAND THAT THERE'S
15 NOBODY. THERE'S NO PHILANTHROPIC ENTITY OR GROUP OF
16 PHILANTHROPIES, AND THERE'S NO COUNTY THAT CAN BAIL OUT \$200
17 TO \$300,000,000 OF LOST FEDERAL REVENUE. SO WE'RE NOT LOOKING
18 FOR A WHOLESALE BAILOUT AT ALL. WE'RE REALIGNING, AS WE'VE
19 SHOWN YOU TODAY, WHAT RESOURCES WE HAVE WITH THOSE HIGHEST
20 PRIORITY NEEDS. BUT WE WILL NEED TO WORK CLOSELY WITH THE CEO
21 AND WITH THE BOARD ON MAKING SURE THAT WE'RE NOT CUTTING
22 PROGRAMS THAT ARE ESSENTIAL TO PUBLIC SAFETY AND PUBLIC
23 HEALTH. AND THAT WILL BE AN PRIORITIZATION. WE HAVE 60
24 PROGRAMS. THEY'RE ALL DOING AMAZING WORK. I WOULD NEVER SAY
25 ANYTHING ELSE. I MEAN, WE ARE ALREADY LEAN AND MEAN, AND



THE BOARD OF
SUPERVISORS

1 PEOPLE ARE 100% DEDICATED AND SKILLED AT THE WORK THEY'RE
2 DOING. THEY'RE NOT ALL AT THE HIGHEST PRIORITY. SO THE SAD
3 THING IS THE HEALTH DEPARTMENT OF NEXT YEAR IN L.A. COUNTY
4 WILL NOT LOOK LIKE THE HEALTH DEPARTMENT OF THIS YEAR.

5

6 **SUP. JANICE HAHN:** SO LET ME ASK OUR CEO, IS THERE A SPACE THAT
7 WE WILL BE, YOU KNOW, BECAUSE THIS IS BUDGET PRESENTATIONS AND
8 THEN WE GET ANOTHER BITE AT THE APPLE. I MEAN, WE'VE GOT THAT
9 PROCESS. IS THERE A SPACE IN THIS FOR THIS KIND OF SORT OF
10 DIRE, YOU KNOW, NEW FACTS THAT EMERGED, PARTICULARLY AS IT
11 RELATES TO PUBLIC HEALTH.

12

13 **JOSEPH NICCHITTA:** YEAH, YEAH, THERE IS THAT SPACE. I THINK
14 THAT WHEN I REFERENCED THE CONVERSATION I HAD WITH DR. FERRER,
15 IT'S REALLY TO FIGURE OUT, THERE'S A FEW STEPS HERE, AND I'VE
16 BEEN HELPING.

17

18 **SUP. JANICE HAHN:** I GUESS WHAT I'M WONDERING IS LIKE ONCE
19 WE'VE GONE THROUGH THE PROCESS AND THEN ANOTHER HUGE CUT IS
20 REVEALED, IS THERE A WAY THAT THEN SHE CAN SAY, I'M REDOING MY
21 REQUEST.

22

23 **JOSEPH NICCHITTA:** SO YOU KNOW, I WAS GOING TO SAY I HELPED MY
24 SECOND GRADER WITH MATH SO I'M ORDER OF OPERATIONS IS IN MY
25 MIND SO WHEN WE TALK ABOUT WHAT THE ORDER OF OPERATION HERE IS



THE BOARD OF
SUPERVISORS

1 DR. FERRER JUST MENTIONED SHE HAS 60 PROGRAMS NOT ALL AT THE
2 SAME PRIORITY LEVEL SO WE'RE HAVING A LOT OF ISSUES ALL OVER
3 THE COUNTY SO WITHIN HER BUDGET SHE'S WORKING TO PRIORITIZE
4 AND FIGURE OUT WHERE HER MOST CRITICAL GAPS ARE GOING TO BE
5 AND THEN WE'D HAVE TO WORK WITH HER ON THE BUDGET TO MAKE
6 RECOMMENDATIONS PRIMARILY AROUND PUBLIC SAFETY. I THINK WHAT
7 YOU'RE ASKING IS WHAT HAPPENS IF IT IF WE GET ANOTHER CUT IN A
8 MONTH OR TWO. WE HAVE THREE BUDGET PHASES RIGHT SO DEPARTMENTS
9 CAN RESUBMIT AT EACH PHASE AND WE CAN CONTINUE TO WORK WITH
10 THEM BUT OUR NCC IS VERY, VERY LIMITED. I KNOW. SO THAT IS THE
11 PRIMARY LIMITATION.

12
13 **SUP. JANICE HAHN:** ALL RIGHT, I JUST WANT TO MAKE SURE THAT
14 THIS SOUNDS LIKE PUBLIC HEALTH COULD BE ONE OF THOSE THAT IS
15 FLUID. AND PUBLIC HEALTH IS PRETTY CRITICAL. IN FACT, MY LAST
16 QUESTION WOULD BE ABOUT, YOU MENTIONED EARLIER THAT IT COSTS
17 \$200,000 FOR EVERY COMMUNICABLE DISEASE CASE THAT YOU HAVE TO
18 TRACK. SO, SO FAR WE'VE HAD TWO MEASLES CASES, OR FIVE

19
20 **DR. BARBARA FERRER:** THREE

21
22 **SUP. JANICE HAHN:** THREE

23
24 **DR. BARBARA FERRER:** THREE THIS YEAR.



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** THREE, SO THAT WAS A NUMBER I'M NOT SURE I
2 HAD EVER HELD IN MY BRAIN BEFORE. IS THIS VERY MUCH LIKE WHAT
3 WE DID DURING COVID, THE TRACERS. AND I MEAN, DURING COVID,
4 THERE WAS A WHOLE, I BELIEVE SOME OF IT WAS DISASTER SERVICES
5 WORKERS, RIGHT, WHO JUST FULL-TIME TRACED THOSE, YEAH, CONTACT
6 TRACING, YEAH. AGAIN, WITH THIS KIND OF BUDGET, THIS WILL
7 PROBABLY HAVE MORE CASES. IN FACT, I'M WORRIED JUST BECAUSE OF
8 THE THIS ADMINISTRATION'S POLICY IN DC ON VACCINES AND
9 PREVENTION OF COMMUNICABLE DISEASES WHAT WHAT'S YOUR FORECAST
10 ON HOW YOU WOULD BE ABLE TO KEEP RESIDENTS SAFE AS IT RELATES
11 TO CONTRACT?

12
13 **DR. BARBARA FERRER:** MEASLES IS THE MOST EXPENSIVE COMMUNICABLE
14 DISEASE CASE WE HAVE TO FOLLOW UP ON.

15
16 **SUP. JANICE HAHN:** WHY IS THAT?

17
18 **DR. BARBARA FERRER:** WELL, MEASLES IS HIGHLY CONTAGIOUS.

19
20 **SUP. JANICE HAHN:** RIGHT.

21
22 **DR. BARBARA FERRER:** PEOPLE WHO AREN'T VACCINATED AND ARE
23 EXPOSED HAVE A 90+ % CHANCE OF CONTRACTING THE DISEASE. AND
24 THE MEASLES VIRUS LIVES IN THE AIR AND ON SURFACES FOR HOURS
25 AFTER AN INFECTED PERSON HAS GONE THROUGH THE AREA. SO, AND



THE BOARD OF
SUPERVISORS

1 MEASLES CAN BE VERY DANGEROUS. PEOPLE WHO GET IT, AS WE SAW IN
2 TEXAS, TWO CHILDREN DIED. I MEAN, IT IS A DISEASE THAT CAN BE
3 DEADLY, BUT IT, AND IT SPREADS SO EASILY, PARTICULARLY AMONGST
4 PEOPLE WHO AREN'T VACCINATED. SO FINDING OUT THE STATUS OF
5 PEOPLE WHO WERE EXPOSED AS QUICKLY AS POSSIBLE BECOMES A HIGH
6 PRIORITY. SO THAT IF YOU FIND PEOPLE WHO ARE IN FACT
7 UNVACCINATED, THIS IS THE CASE WHERE WE ASK PEOPLE TO THEN
8 QUARANTINE FOR 21 DAYS. THAT'S THE PERIOD IN WHICH THEY COULD
9 POTENTIALLY CONTRACT THE DISEASE. SO WE ASK THEM TO
10 QUARANTINE, BUT WE HAVE TO FIND THEM TO TELL THEM YOU ARE AT
11 RISK, NOT JUST OF GETTING IT.

12
13 **SUP. JANICE HAHN:** RIGHT, AND WHEN THE PERSON WITH THE MEASLES
14 WAS WALKING THROUGH LAX.

15
16 **DR. BARBARA FERRER:** YES. WE CAN'T FIND EVERYBODY, BUT WE CAN
17 WORK WITH CDC ON EVERYONE WHO'S ON A PLANE. WE CAN WORK TO
18 MAKE SURE, LIKE WE DO, WE POST NOTICES AT ALL THE AIRPORT
19 LOCATIONS, AND WE DO A LOT OF MEDIA. BUT ONE CASE USUALLY HAS,
20 I MEAN, THAT'S A SAD THING ABOUT MEASLES. OFTENTIMES PEOPLE,
21 THEY'RE INFECTIOUS BEFORE THEY KNOW THEY HAVE IT, AND THEY
22 OFTENTIMES GO TO MULTIPLE PLACES DURING THE COURSE OF THEIR
23 DAY. SO THEY DIDN'T JUST GO THROUGH THE AIRPORT, THEY THEN
24 WENT OUT TO EAT AT A RESTAURANT. WHEN THEY GOT SICK AND
25 STARTED FEELING NOT SO GREAT, THEY WENT TO AN URGENT CARE



THE BOARD OF
SUPERVISORS

1 CENTER. SOMETIMES THEY'RE NOT DIAGNOSED INITIALLY, SO THEY
2 ACTUALLY THEN GO HOME, FEEL SICKER, GO BACK TO A DIFFERENT
3 URGENT CARE OR A PRIMARY CARE DOCTOR. AND YOU CAN SEE HOW THE
4 NUMBER OF EXPOSURES JUST ADDS UP.

5

6 **SUP. JANICE HAHN:** AND IS THE WORK IN YOUR OFFICE THAT COSTS
7 THE MONEY, IT'S JUST THE WORKFORCE, THE TRACKING, THE HOURS
8 THAT IT WOULD TAKE TO DO THAT. AND WE TRY TO, I MEAN, IF IT'S
9 200,000 FOR EVERY CASE --

10

11 **DR. BARBARA FERRER:** IT'S FOR THOSE THREE CASES COMBINED.

12

13 **SUP. JANICE HAHN:** OH, FOR ALL THREE?

14

15 **DR. BARBARA FERRER:** COMBINED. IT WAS \$200,000.

16

17 **SUP. JANICE HAHN:** OKAY, BUT I COULD SEE YOU BURNING THROUGH A
18 LOT OF YOUR BUDGET IF THIS MEASLES OR SOMETHING ELSE REALLY
19 EXPANDS.

20

21 **DR. BARBARA FERRER:** THAT'S WHY WE TRY SO HARD TO NOT HAVE A
22 MEASLES OUTBREAK HERE, NOT HAVE LOCALLY ACQUIRED CASES. BUT I
23 WILL BE HONEST AND SAY LIKE FOR DENGUE CASES, WE USED TO DO
24 MASSIVE OUTREACH IN THE NEIGHBORHOOD. WE GO TO AN ENTIRE
25 NEIGHBORHOOD AND DOOR KNOCK. WE DON'T DO THAT ANYMORE, BECAUSE



THE BOARD OF
SUPERVISORS

1 WE DON'T HAVE CAPACITY. SO WHAT HAPPENS IS WE LOOK AT THE 50
2 COMMUNICABLE DISEASES WE'RE RESPONSIBLE FOR FOLLOWING UP ON
3 AND WE ALTER THE PLANS ON HOW WE'RE GOING TO FOLLOW UP ON THE
4 CASES DEPENDING ON THE ACUITY OF THE DISEASE.

5

6 **SUP. JANICE HAHN:** RIGHT, WELL WE CAN SEE HOW CRITICALLY
7 IMPORTANT JUST THAT ONE LITTLE PIECE OF WORK IS IN YOUR SHOP.
8 THANK YOU FOR THAT. DR. WONG, I WAS JUST GOING TO FOCUS A
9 LITTLE BIT ON IF YOUR BUDGET SUPPORTS THE WORK THAT I THINK WE
10 EXPECT FOR OUR METRO RIDERS BECAUSE I KNOW THERE WAS THERE'S
11 BEEN A HUGE COLLABORATION AND I THINK OUR AMBASSADORS WERE NOW
12 GIVEN A SPECIAL NUMBER THAT GOES DIRECTLY TO MENTAL HEALTH. I
13 DO KNOW THAT THAT IS ONE OF THE CONCERNS THAT I HEAR THE MOST
14 FROM OUR TRANSIT RIDERS. THEY NOTICE SOMEONE WHO'S CLEARLY
15 STRUGGLING WITH MENTAL HEALTH CHALLENGES AND WONDERING IF YOUR
16 BUDGET INCLUDES THAT, IS EXPANDING THAT, SUPPORTS THAT, AND
17 DOES METRO REIMBURSE YOU?

18

19 **DR. LISA WONG:** THANK YOU, SUPERVISOR HAHN. WE HEAR ALL THE
20 TIME ABOUT PEOPLE'S CONCERNS ABOUT RIDING SAFELY ON METRO, BUT
21 WE ALSO KNEW THAT IT WOULD BE IMPOSSIBLE FOR US TO HAVE ENOUGH
22 PSYCHIATRIC MOBILE RESPONSE PEOPLE TO COVER ALL THE TRAINS,
23 BECAUSE YOU NEVER KNOW WHEN SOMEBODY'S GOING TO SHOW UP. AND
24 SO WHAT WE DID, WHICH WE THOUGHT WAS A SMARTER APPROACH, WAS
25 TO WORK WITH METRO, THEIR AMBASSADORS, TO GIVE THEM EASY



THE BOARD OF
SUPERVISORS

1 ACCESS TO US, GIVE THEM MULTIPLE TRAININGS AND SUPPORT SO THAT
2 THEY CAN HANDLE SITUATIONS WHEN THEY CAN HANDLE THEM, AND THEN
3 CONTACT US WHEN THEY NEED SOME KIND OF SPEEDY RESPONSE SO WE
4 CAN MEET THEM AT A SPECIFIC STATION OR AT A SPECIFIC TIME. WE
5 HAVE DONE A HUGE NUMBER OF TRAININGS FOR THE METRO
6 AMBASSADORS. I THINK THAT THERE'S BEEN VERY POSITIVE RESPONSE
7 TO THE AMBASSADORS. WE HAVE NOT RECEIVED ANY REIMBURSEMENT FOR
8 THAT, BUT WHAT WE DID DO WAS TAKE A LOOK AT HOW MANY CALLS
9 WE'VE BEEN GETTING FROM THE AMBASSADORS.

10

11 **SUP. JANICE HAHN:** YEAH, HOW MANY CALLS HAVE YOU BEEN GETTING?

12

13 **DR. LISA WONG:** I THINK IT'S ABOUT 48. OH NO, WE'VE RECEIVED 59
14 REFERRALS THROUGH THE UNIVERSAL ENTRY PORTER, 20 FOR FSP, 30
15 FOR OUTPATIENT, 40 CRISIS CALLS BY THE METRO STAFF.

16

17 **SUP. JANICE HAHN:** SINCE WHEN?

18

19 **DR. LISA WONG:** SINCE OCTOBER 2024. SO IT'S NOT BEEN A HUGE
20 NUMBER. SO WE DIDN'T FIND THAT WE NEEDED TO ASK FOR ADDITIONAL
21 DOLLARS FROM METRO TO EXPAND THAT STAFFING. BUT WHAT I THINK
22 HAS BEEN MOST IMPORTANT IS PROVIDING THE TRAININGS FOR THE
23 AMBASSADOR STAFF AND GIVING THAT NUMBER TO CONNECT RIGHT AWAY.

24

25 **SUP. JANICE HAHN:** IT'D BE INTERESTING TO GET A, THAT'S SINCE



THE BOARD OF
SUPERVISORS

1 24 TILL NOW. YEAH, OKAY.

2

3 **DR. LISA WONG:** YEAH, SO LIKE ALMOST A YEAR AND A HALF.

4

5 **SUP. JANICE HAHN:** OKAY, WELL I APPRECIATE THAT AND MY LAST
6 QUESTION WOULD BE IS ARE THEIR RESOURCES IN YOUR BUDGET
7 REQUEST OR IN YOUR BUDGET THAT ARE GEARED TOWARDS SUPPORTING
8 AND IMPROVING CARE COURT?

9

10 **DR. LISA WONG:** WE DO HAVE RESOURCES THAT ARE IN SUPPORT OF
11 CARE COURT. WE HAVE BEEN INCREASING OUR NUMBERS OF PETITIONS
12 FILED, SO WE'VE BEEN VERY HAPPY WITH THAT. WE ENTERED INTO A
13 PILOT WITH THE STATE DEPARTMENT OF HOSPITALS, WHICH HAS REALLY
14 INCREASED. WE HAVEN'T GOTTEN THE TRADITIONAL REFERRAL SOURCES
15 THAT I THINK THE STATE HAD BEEN ANTICIPATING FOR A CARE COURT,
16 BUT THAT'S BECAUSE SIMULTANEOUSLY, WELL ACTUALLY BEFORE CARE
17 COURT STARTED, WE HAD ENGAGED IN THIS LIKE WHOLE TRAINING ON
18 RELENTLESS ENGAGEMENT, UPPING ALL OUR FIELD TEAMS AND
19 EVERYTHING. SO THEY DID A LOT OF THE WORK THAT CARE COURT AND
20 OTHER COUNTIES MAY BE DOING NOW. SO INSTEAD, WE LOOKED AT
21 OTHER RESOURCES. WE WENT TO OUR FAMILIES THROUGH NAMI. WE WENT
22 TO THE STATE HOSPITALS TO SEE WHO'S GETTING DISCHARGED. WE ARE
23 GOING THROUGH OUR CLINICS TO SEE, LIKE, WHO HASN'T BEEN
24 ENGAGED IN SERVICES. AND IT'S, THEY'RE NOT COMING ONCE EVERY
25 THREE MONTHS BECAUSE THEY DON'T NEED ANYTHING, IT'S BECAUSE



THE BOARD OF
SUPERVISORS

1 THEY'RE NOT ENGAGED. AND IS THAT HAVING ADVERSE OUTCOMES FOR
2 THEM? AND THEN WE'RE ALSO LOOKING AT OUR JAIL DISCHARGES TO
3 SEE WHERE IN OUR JAIL DISCHARGES, IT MIGHT BE IMPACTFUL TO
4 CONNECT SOMEBODY WITH CARE COURT IF WE SEE ESPECIALLY SOMEBODY
5 WHO KEEPS CYCLING THROUGH. IN OUR JAILS, OUR JAIL EVALUATION
6 TEAM HAS HAD A 664% INCREASE IN THE NUMBER OF EVALUATIONS
7 THEY'VE DONE IN JUST THIS LAST YEAR.

8

9 **SUP. JANICE HAHN:** WOW, YEAH. LET ME ASK YOU ABOUT MY OTHER
10 FAVORITE SUBJECT, WHICH IS YOUR PSYCHIATRIC MOBILE RESPONSE
11 TEAMS THAT WENT LIVE LAST YEAR, 24/7. AND THIS IS WHAT WAS A
12 MODEL FOR US IN L.A. COUNTY, RIGHT? IT'S, WE DECIDED 988 WAS
13 GOOD, BUT WE DECIDED TO GO A FEW STEPS FURTHER AND CONNECT
14 WITH OUR MOBILE RESPONSE TEAMS. AND WE WENT 24/7. I'M SURE YOU
15 HAVEN'T BEEN ABLE TO REACH ALL THE RESIDENTS WHO CALL FOR IN-
16 PERSON CRISIS RESPONSE AT ALL HOURS OF THE DAY AS SOON AS WE
17 WOULD LIKE. AND I KNOW THAT RELATES TO STAFFING AND I KNOW
18 THAT STAFF IS VERY COMMITTED TO THAT. I'M SURE YOU HAVEN'T
19 BEEN ABLE TO REACH ALL THE RESIDENTS WHO CALL FOR IN-PERSON
20 CRISIS RESPONSE AT ALL HOURS OF THE DAY AS SOON AS WE WOULD
21 LIKE. AND I KNOW THAT RELATES TO STAFFING. AND I UNDERSTAND
22 YOU'VE HAD SOME DIFFICULTY HIRING AND I KNOW WE'VE DISCUSSED
23 BONUSES THAT YOU COULD HIRE MORE TEAMS AND GET THOSE RESPONSE
24 TIMES DOWN. WHAT'S THE STATUS OF THAT AND IS THIS BUDGET THAT
25 YOU'RE PRESENTING INCLUDE RESOURCES TO IMPLEMENT THOSE KINDS



THE BOARD OF
SUPERVISORS

1 OF BONUSES FOR THOSE HIRES?

2

3 **DR. LISA WONG:** NOT WITHOUT PAIN.

4

5 **SUP. JANICE HAHN:** NOT WITHOUT PAIN?

6

7 **DR. LISA WONG:** YEAH, I THINK AT THIS TIME, YOU KNOW, IT'S SUCH
8 A PRIORITY FOR US BECAUSE WE'VE BEEN ABLE TO SUCCESSFULLY HIRE
9 FOR THE TEAMS FOR CERTAIN SHIFTS, BUT YOU KNOW, NOT VERY MANY
10 PEOPLE WANT TO WORK 2 A.M. TO, ESPECIALLY 2 A.M. TO 5 A. M.
11 THAT PERIOD OF TIME AND ON CERTAIN WEEKEND DAYS. SO WE THINK
12 THAT THE INCENTIVES ARE GOING TO REALLY HELP, BUT THIS ALSO
13 COMES AT A TIME WHERE PROP 1 IMPLEMENTATION IS JULY 1ST, AND
14 ALL OF OUR WORKFORCE EDUCATION TRAINING DOLLARS GO UP TO THE
15 STATE. AND WE WERE USING THOSE DOLLARS VERY SUCCESSFULLY TO
16 RECRUIT. SO NOW WE HAVE TO LOOK AT OTHER WAYS TO SUPPLEMENT
17 THAT BECAUSE WE DO THINK THAT THE INCENTIVES, AND THEY HAVE TO
18 BE LARGE, MEANINGFUL INCENTIVES, ARE GOING TO HELP BUILD UP
19 THAT RESPONSE.

20

21 **SUP. JANICE HAHN:** ALL RIGHT, THANK YOU. AND THEN I HAD A
22 QUESTION ABOUT PROP 1, BUT I'LL GET YOU OFFLINE. THANK YOU,
23 MADAM CHAIR.

24

25 **SUP. HILDA SOLIS, CHAIR:** YES, SUPERVISOR HORVATH, GO AHEAD.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY P. HORVATH:** I MIGHT TOUCH ON THAT, SO MAYBE I'LL
3 COVER IT. I'LL START THOUGH WITH DR. FERRER. I KNOW MY
4 COLLEAGUES BROUGHT FORWARD AN EXTRAORDINARY SOLUTION EARLIER
5 THIS WEEK IN PARTNERSHIP WITH A LOT OF OUR COMMUNITY CLINICS.
6 I WANTED TO CLARIFY, I DIDN'T QUITE UNDERSTAND BASED ON HOW
7 YOU DESCRIBED IT. WILL YOU REOPEN OR KEEP OPEN THE CLINICS
8 YOU'RE PLANNING TO CLOSE IF THAT MEASURE IS PASSED? NOT
9 NECESSARILY, SORRY.

10

11 **DR. BARBARA FERRER:** THANK YOU, SUPERVISOR, FOR THAT QUESTION,
12 AND THANK YOU FOR ALL YOUR SUPPORT. NOT NECESSARILY. WE'VE
13 MADE SOME STRATEGIC DECISIONS. EVEN IF THAT MEASURE PASSES,
14 AND I WANT TO REALLY THANK THE BOARD FOR ALL THEIR SUPPORT ON
15 THAT MEASURE. YOU KNOW, WE DESPERATELY NEED MORE REVENUE. BUT
16 I'M TALKING ABOUT LOSING \$200 TO \$300,000,000, AND THE MOST I
17 WOULD GET, THE MOST I WOULD GET IS ABOUT \$90,000,000. SO YOU
18 CAN SEE WE WILL STILL NEED TO BE PRIORITIZING WHICH ACTIVITIES
19 AT THE PUBLIC HEALTH DEPARTMENT ARE OF THE HIGHEST PRIORITY.

20

21 **SUP. LINDSEY P. HORVATH:** SUPER CLEAR. I JUST WANTED TO MAKE
22 SURE WE'RE CLEAR AS A BOARD. WE'RE SORT OF LIVING THIS
23 NARRATIVE WITH THE NEW HOMELESS SERVICES AND HOUSING
24 DEPARTMENT, WHERE OUR REVENUE IS DECREASING. AND SO WE HAVE TO
25 MAKE DECISIONS THAT WE DON'T LIKE EVEN THOUGH THERE IS A



THE BOARD OF
SUPERVISORS

1 BALLOT MEASURE THAT BROUGHT FORWARD TAX REVENUE TO KEEP
2 SERVICES GOING. SO I THINK WE'RE SORT OF IN A SIMILAR
3 SITUATION HERE WHERE EVEN IF THIS PASSES, WE'RE STILL DEALING
4 WITH THE REALITY THAT.

5

6 **DR. BARBARA FERRER:** THERE WILL BE SOME CLINICS THAT CLOSE.
7 THERE WILL BE, I FEAR THAT. I MEAN, IF WE HAD A DIFFERENT
8 ADMINISTRATION AND DIFFERENT TIMES, WE COULD TALK ABOUT RE-
9 ENVISIONING WHAT OUR SERVICES LOOK LIKE. YOU AND I, I KNOW,
10 HAVE TALKED ABOUT MOBILE SERVICES BEING REALLY IMPORTANT. SO
11 I'M OPEN TO RETHINKING WHAT WE'RE DOING AND PRIORITIZING, BUT
12 I DON'T THINK WE'RE GOING TO, IN THE NEXT FEW YEARS, HAVE THE
13 SAME RESOURCES WE HAVE NOW AND THAT MEANS MAKING ADJUSTMENTS.

14

15 **SUP. LINDSEY P. HORVATH:** UNDERSTOOD. SO ACCORDING TO THE 2025
16 POINT IN TIME COUNT WOMEN- FLEEING DOMESTIC VIOLENCE MAKE UP
17 ABOUT 19% OF THE HOMELESS POPULATION. IN L.A. COUNTY AND
18 CURRENTLY OUR D.V. SHELTER SYSTEM LACKS A SINGLE UNIVERSALLY
19 USE SYSTEM TO CAPTURE D B SHELTER BED AVAILABILITY IN REAL
20 TIME. IN JANUARY OR BOARD APPROVED A CONSULTING CONTRACT TO
21 DEVELOP THE CENTRALIZED ACCESS SHELTER SYSTEM TO PROVIDE A
22 PLATFORM TO CENTRALIZE THAT DATA. SO CAN YOU SHARE THE STATUS
23 OF THAT WORK AND HOW THIS ONE-TIME INVESTMENT WILL BE USED?
24 AND WILL THERE BE ADDITIONAL FINANCIAL NEEDS TO ENSURE THE
25 SUCCESS OF THAT PLATFORM? BECAUSE I STRONGLY SUPPORT THE



THE BOARD OF
SUPERVISORS

1 INVESTMENTS THAT WE'RE MAKING TO ENSURE THAT THAT PLATFORM
2 WORKS AS INTENDED.

3

4 **DR. BARBARA FERRER:** YEAH, THANK YOU SO MUCH. AND WHAT WE DID
5 REQUEST WAS A ONE-TIME INVESTMENT. CARE CONNECT IS THIS SECURE
6 REFERRAL AND RESOURCE MANAGEMENT SOFTWARE PLATFORM. AND IT'S
7 BEING PILOTED. WE STARTED THE PILOT IN DECEMBER OF 2025. SO
8 THAT'S WHERE WE ARE TO IMPROVE, IT HELPS IMPROVE ACCESS TO
9 SERVICES FOR SURVIVORS OF DOMESTIC VIOLENCE, HUMAN TRAFFICKING
10 AND SEXUAL ASSAULT. IT ENABLES OUR SERVICE PROVIDERS TO
11 PROVIDE COORDINATED CARE IN REAL TIME. THE DOWNTOWN WOMEN'S
12 CENTER, AS YOU KNOW, IS MANAGING THE CREATION AND
13 IMPLEMENTATION OF CARE CONNECT. AND I THINK THERE ARE NOW TEN,
14 MY UNDERSTANDING IS AT THE MOMENT WE HAVE TEN LOCAL
15 ORGANIZATIONS THAT ARE HELPING WITH THE DESIGN, TEST, AND
16 IMPLEMENTATION OF THE SOFTWARE. THE AGENCIES ARE CURRENTLY
17 UNDERGOING THEIR TRAINING, AND HOPEFULLY THERE SHOULD BE FULL
18 IMPLEMENTATION BY THE END OF FEBRUARY.

19

20 **SUP. LINDSEY P. HORVATH:** OKAY. WELL, AS THAT PROGRESSES, IF
21 YOU NEED ADDITIONAL SUPPORT OR THERE'S ANYTHING THE BOARD
22 NEEDS TO KNOW, PLEASE LET US KNOW BECAUSE I KNOW WE ALL INTEND
23 FOR THAT TO BE A SUCCESSFUL SOLUTION. SO I WILL GO TO PROP 1
24 NOW OVER TO DR. WONG. HOW WILL SERVICES LOOK DIFFERENT FOR
25 PEOPLE EXPERIENCING HOMELESSNESS AS YOUR DEPARTMENT SHIFTS



THE BOARD OF
SUPERVISORS

1 FROM MHSA TO BHSA?

2

3 **DR. LISA WONG:** THANK YOU, SUPERVISOR HORVATH. YOU KNOW THIS IS
4 AN ESPECIALLY IMPORTANT TOPIC TO ME. SO I THINK AS WE
5 TRANSITION TO BHSA, WE ARE LOOKING AT A REALLOCATION OF OUR
6 DOLLARS. SO 30% OF OUR BHSA DOLLARS WILL BE FOR HOUSING, BUT
7 UNFORTUNATELY IT'S HOUSING ONLY AND IT'S NOT ADDITIONAL
8 DOLLARS, IT COMES OUT OF OUR SERVICE DOLLARS. SO WHILE WE'RE,
9 I THINK, GRATEFUL FOR THAT FOCUS ON HOUSING, WHEN WE CROSSWALK
10 IT WITH WHAT IS EXPIRING, SUN SETTING FOR BEHAVIORAL HEALTH
11 BRIDGE HOUSING, AND OUR CCE, OUR ENHANCEMENT OF OUR BOARDING
12 AND CARES, IT DOESN'T EVEN COVER THAT. SO ON ONE HAND, WE HAVE
13 30% NOW THAT WE HAVE TO DEDICATE AND WE TAKE THAT OUT OF
14 SERVICE DOLLARS. ON THE OTHER HAND, IT'S NOT COVERING WHAT'S
15 GOING TO SUNSET. SO THIS IS REALLY OUR CHALLENGE RIGHT NOW.
16 AND I THINK ANOTHER THING WE CAN'T LOSE SIGHT OF IS THAT THE
17 BEST WAY WE CAN WORK WITH REDUCING HOMELESSNESS IS BY MAKING
18 SURE PEOPLE DON'T GET INTO HOMELESSNESS. WE HAVE PEOPLE WHO WE
19 HAVE INVESTED A LOT IN, IN CARE AND TREATMENT AND HOUSING. AND
20 IF THEY DON'T KEEP UP WITH BASIC SERVICES LIKE OUTPATIENT
21 SERVICES, THEY DON'T STAY ON MEDICATIONS, THEY DON'T STAY IN
22 THERAPY, THEY DON'T STAY WELL, THEN THEY CAN BE AT RISK FOR
23 HOMELESSNESS OR EVEN BE BACK IN HOMELESSNESS AGAIN. LIKE
24 THROUGHOUT OUR SYSTEM OF CARE, AT ANY GIVEN TIME IN
25 OUTPATIENT, WHICH IS OUR LARGEST REALM OF CARE, 18 TO 23% OF



THE BOARD OF
SUPERVISORS

1 OUR PEOPLE ARE HOMELESS. AND IN OUR FSP PROGRAMS, OVER 50% ARE
2 HOMELESS WHEN THEY'RE COMING INTO THE PROGRAM. SO I THINK THAT
3 WE HAVE TO LOOK AT ALSO THE IMPACTS ON OUR ABILITY TO PROVIDE
4 THE SERVICES THAT KEEP PEOPLE OUT OF HOMELESSNESS AND THE
5 SERVICES THAT CAN HELP PEOPLE GET OUT OF HOMELESSNESS.

6
7 **SUP. LINDSEY P. HORVATH:** I THINK IT'S HELPFUL HOW YOU'RE
8 LOOKING AT IT SO WE'RE CLEAR ABOUT WHERE THE INVESTMENTS ARE
9 BEING MADE. I KNOW WE HAVE A \$900,000,000 ONE-TIME MHSA FUND
10 BALANCE. SO HOW DO YOU PLAN TO SPEND THOSE DOLLARS TO ENSURE
11 THAT INVESTMENTS ARE MADE INTO MUCH NEEDED SERVICES TODAY SO
12 THEY DON'T GO BACK TO THE STATE? I KNOW THAT IN SPEAKING WITH
13 THE ORIGINAL BILL'S AUTHOR, IT IS HIS BELIEF THAT MANY
14 COUNTIES THROUGHOUT THE STATE ARE USING DOLLARS QUITE QUICKLY
15 AND I KNOW HISTORICALLY WE'VE HEARD THAT THERE ARE LOTS OF
16 STRINGS TIED TO HOW WE SPEND THESE DOLLARS, BUT IF WE DON'T
17 SPEND THEM THAT I THINK THAT'S AN INCREDIBLY MISSED
18 OPPORTUNITY I COMPLETELY AGREE WITH YOU. WE HAVE GREATLY
19 INCREASED OUR SPENDING EVER SINCE I'VE COME INTO THIS
20 POSITION. SO OUR UTILIZATION IS UP BY A SIGNIFICANT AMOUNT.
21 WITH THE \$900,000,000 THAT ARE ON THE TABLE STILL, SOME OF IT
22 IS ALLOCATED, IT'S ENCUMBERED, BUT IT'S NOT SPENT YET. SO WHAT
23 WE'VE DONE WITH EYEING THE TRANSITION TO PROP 1, WE HAVE
24 INTENTIONALLY PARKED SOME DOLLARS FOR INVESTMENTS WE KNOW NEED
25 TO CONTINUE. AND THAT WILL BUY US A LITTLE TIME GOING INTO



THE BOARD OF
SUPERVISORS

1 PROP 1. AND THOSE ARE FOR LIKE CAPITAL FACILITIES,
2 INNOVATIONS, WORKFORCE EDUCATION, TRAINING, THOSE KINDS OF
3 THINGS THAT.

4

5 **SUP. LINDSEY P. HORVATH:** HOW LONG IS IT GOING TO TAKE TO SPEND
6 THAT FUNDING? BECAUSE THERE IS AN URGENT NEED NOW. AND WE I
7 DON'T KNOW ABOUT MY COLLEAGUES, BUT I KNOW I CONSTANTLY GET
8 ASKED ABOUT THAT. WHY IS THE COUNTY NOT USING DOLLARS WHEN WE
9 KNOW THERE'S A MENTAL HEALTH CRISIS AND A HOMELESSNESS CRISIS
10 HAPPENING IN OUR NEIGHBORHOODS RIGHT NOW.

11

12 **DR. LISA WONG:** THEY'RE BEING USED CONSTANTLY. SO IT'S PHASED
13 IN. SO THERE'S NO HOLDING BACK ON USING IT, BUT IT WON'T BE
14 ALL USED AT ONCE. WE'RE TRYING TO STRETCH IT SO THAT, YOU
15 KNOW, IT'LL TAKE US THROUGH AT LEAST 2028, MAYBE TO 2029 TO
16 MAKE UP FOR WHERE WE KNOW THERE ARE GAPS. LIKE FOR INSTANCE,
17 WE KNOW THAT IN OUTPATIENT, WE'RE GOING TO HAVE A HUGE GAP.
18 RIGHT NOW, LAST YEAR WE SPENT \$32,000,000 ON, I MEAN 32% OF
19 OUR BUDGET ON OUTPATIENT. AFTER PROP 1, WE WILL ONLY HAVE 17
20 1/2 % FOR OUTPATIENT CAPITAL FACILITIES, HOMELESSNESS,
21 RESPONSIBLE CRISIS, ALL THESE DIFFERENT THINGS. SO, YOU KNOW,
22 WE KNOW THAT WE HAVE TO HAVE THIS KIND OF RESERVE. AND THE
23 REASON WHY WE DID THIS WAS BECAUSE WE RECOGNIZED EARLY ON THE
24 VOLATILITY OF MHSA. THERE HAVE BEEN YEARS THAT WE GOT OVER
25 \$1,000,000,000. THERE HAVE BEEN OTHER YEARS THAT WE'VE GOTTEN



THE BOARD OF
SUPERVISORS

1 ABOUT \$480,000,000 MILLION. AND YOU GET IT ON A MONTH-TO-MONTH
2 BASIS. SO WHO CAN PLAN A BUDGET LIKE THAT, RIGHT? SO WE ALWAYS
3 HAVE TO BUILD IN SOME KIND OF MARGIN TO MAKE SURE THAT OUR
4 MOST CRITICAL SERVICES WON'T FALL TO THE WAYSIDE. AND I THINK
5 ESPECIALLY FOR HOMELESSNESS, WHERE THIS HAS PAID OFF WITH
6 H.R.-1 AND EVERYTHING, ALL THE OTHER CHANGES THAT'S COMING UP
7 IS, WE HAD ALREADY BEEN PREPARING FOR THE VOLATILITY OF MHSA.
8 SO WITH THE TRANSITION TO BHSA, COUPLED WITH THE STATE
9 CHANGES, COUPLED WITH THE FED CHANGES, IT ACTUALLY PUT US IN A
10 GOOD POSITION THEN FOR AT LEAST THE NEXT TWO TO THREE YEARS TO
11 BE ABLE TO WEATHER THAT STORM AND NOT SEE A SERIOUS REDUCTION
12 IN OUR MOST CRITICAL SERVICES. SO THEY WILL BE SPENT. OKAY.
13 AND WE'VE HAD NO REVERSIONS, AND WE'RE IN NO DANGER OF
14 REVERSION EITHER.

15
16 **SUP. LINDSEY P. HORVATH:** OKAY. I DO KNOW THAT I GET ASKED THIS
17 QUESTION A LOT THOUGH. AND SO HOW IS YOUR DEPARTMENT WORKING
18 WITH THE NEW HOMELESS SERVICES AND HOUSING DEPARTMENT
19 SPECIFICALLY ON PROVIDING MENTAL HEALTH SERVICES? I KNOW YOU
20 EARLIER ADDRESSED THAT YOUR DEPARTMENT FOCUSES ON SPECIALTY
21 DIAGNOSES AND CERTAIN LEVELS OF CARE THAT PEOPLE NEED TO
22 RECEIVE, BUT THERE ARE STILL PEOPLE OUT ON OUR STREETS WHO
23 NEED MENTAL HEALTH, AND IT IS THE EXPECTATION AS THE COUNTY
24 WITH THE DEPARTMENT OF MENTAL HEALTH THAT WE ARE PROVIDING
25 THOSE SERVICES. SO WHAT ARE YOU DOING TO HELP THE DEPARTMENT



THE BOARD OF
SUPERVISORS

1 AND FOR THE PEOPLE WHO DON'T REACH THAT LEVEL OF DIAGNOSIS,
2 WHAT IS IN YOUR BUDGET TO PROVIDE SOME LEVEL OF SERVICE FOR
3 THOSE FOR THOSE WHO NEED THAT KIND OF HELP?

4
5 **DR. LISA WONG:** FOR THE NEW DEPARTMENT, WE HAVE BEEN WORKING
6 VERY CLOSELY WITH THEM. I MEET PERSONALLY WITH DIRECTOR MAHIN
7 ON A REGULAR BASIS TO TALK ABOUT NOT JUST HOW WE CAN SUPPORT
8 EACH OTHER, ABOUT MAYBE ALSO WHAT'S NOT WORKING SOMETIMES AND
9 HOW WE NEED TO FIX THAT OR WHERE SOME OF THE GAPS ARE BECAUSE
10 I THINK THOSE ARE IMPORTANT CONVERSATIONS TO HAVE. SO ONE OF
11 THE THINGS THAT WE'VE HEARD IS THAT THERE ARE TIMES WHEN OTHER
12 ORGANIZATIONS IN THE COMMUNITY OR EVEN SOME FRONTLINE STAFF
13 AREN'T SURE HOW TO ACCESS CERTAIN LEVELS OF CARE OR CERTAIN
14 KINDS OF RESOURCES. SO THAT'S ONE OF THE AREAS THAT WE'VE BEEN
15 WORKING ON IS DEVELOPING THE TRAININGS TO ADDRESS THOSE NEEDS
16 SO THAT THAT GAP WON'T EXIST. WE'VE ALSO MET WITH PROVIDERS
17 THAT HSH HAS BROUGHT TO OUR ATTENTION OR THAT, YOU KNOW, BOARD
18 OFFICES HAVE BROUGHT TO OUR ATTENTION SO THAT WE CAN REALLY
19 PROBLEM SOLVE WHAT'S GOING ON. WE'RE ALSO WORKING IN
20 COLLABORATION WITH HSH TO HELP THEM HAVE THE CAPACITY TO HAVE
21 THEIR OWN FSP TEAMS, THE LOWER LEVEL FSP THAT CAN BE TIED TO
22 SPECIFIC HOUSING SITES. THIS WILL GIVE THEM THE ABILITY TO
23 HAVE SOME LEVEL OF CLINICAL SERVICE AS WELL AS EASIER ACCESS
24 TO THOSE BENEFITS LIKE HOUSING, FLEX FUNDS AND THINGS
25 ASSOCIATED WITH FSP. WE'VE ALSO WORKED ON DEVELOPING AN EASIER



THE BOARD OF
SUPERVISORS

1 SYSTEM OF ACCESSING BEDS SO THAT HSH CAN HAVE A PRESUMED
2 ELIGIBILITY WHEN THEIR FOLKS SAY THAT SOMEBODY HAS A SERIOUS
3 MENTAL ILLNESS, WE DON'T HAVE TO GO THROUGH A DOUBLE
4 ASSESSMENT. WE WILL JUST TAKE THEIR WORD FOR IT, AT LEAST TO
5 BEGIN WITH, AND GET SOMEBODY HOUSED, AND WE CAN CONTINUE TO
6 ASSESS ALONG THE WAY. WE'VE ALSO DEVELOPED A TEAM TOGETHER SO
7 THAT WE CAN PROBLEM SOLVE AT ANY GIVEN TIME. THE TEAM MEETS ON
8 A REGULAR BASIS AND THEY BRING UP ANY ISSUES THAT HAVE COME UP
9 BECAUSE OUR GOAL REALLY IS TO FACILITATE EASIER ACCESS TO THE
10 LEVEL OF CARE NEEDED. AND SO, YOU KNOW, FOR THOSE PEOPLE YOU
11 MENTIONED WHO ARE MAYBE MILD TO MODERATE, IT'S STILL A MENTAL
12 HEALTH ISSUE. IT'S A SIGNIFICANT MENTAL HEALTH ISSUE, EVEN IF
13 IT'S NOT SPECIALLY MENTAL HEALTH. WHAT WE'VE DONE IS WE'VE
14 REALLY PARTNERED WITH OUR STREET MEDICINE TEAMS, LIKE BRETT
15 FELDMAN, HIS STREET MEDICINE TEAMS, OTHER ONES, SO THAT WE CAN
16 HAVE THIS CLOSE CONTINUUM AND COLLABORATION WHEN THERE ARE A
17 LOT OF MEDICAL ISSUES WITH SOMEBODY WITH SERIOUS MENTAL
18 ILLNESS, WE CALL THEM. WHEN THEY HAVE QUESTIONS ABOUT PEOPLE
19 WITH MENTAL ILLNESS, THEY CALL US AND WE THEN BRIDGE THAT GAP
20 IN BETWEEN SO THAT BETWEEN THE TWO OF US, WE COVER THE ENTIRE
21 CONTINUUM OF MENTAL HEALTH ISSUES.

22
23 **SUP. LINDSEY P. HORVATH:** WELL, I'M GLAD TO HEAR ALL OF THE
24 COLLABORATION THAT'S HAPPENING AND I THINK WE JUST WANT TO
25 MAKE SURE THAT WE'RE ACTUALLY SEEING IT OUT IN OUR



THE BOARD OF
SUPERVISORS

1 COMMUNITIES. IN AN IDEAL WORLD, OUR CITIES ARE BUILDING THE
2 INFRASTRUCTURE WHERE PEOPLE CAN GO, AND WE'RE PROVIDING THE
3 SERVICES AND CARE THAT KEEP PEOPLE OFF THE STREETS AND IN THAT
4 HOUSING. SO WE NEED THAT SOLUTION. IT'S NOT ONLY IMPORTANT FOR
5 THE PEOPLE WHO NEED THE SERVICES, IT'S IMPORTANT FOR THE
6 NEIGHBORHOODS WHERE THESE PLACES EXIST, AND IF THEY DON'T HAVE
7 SERVICES ON SITE AND THERE ISN'T PROPER OVERSIGHT, WE LOSE
8 TRUST WITH THE COMMUNITY TOO. SO THERE'S A LOT OF WORK TO BE
9 DONE THERE. I'M GLAD YOU'RE FOCUSED ON INVESTING IN IT.

10

11 **DR. LISA WONG:** WELL, I THINK WE'RE REALLY LUCKY TO SEE WHAT
12 HAS WORKED, ESPECIALLY WITH HOLLYWOOD 2.0, WHICH IS IN YOUR
13 DISTRICT. YOU KNOW, THERE IS A 49% DECREASE IN UNSHELTERED
14 HOMELESSNESS JUST IN ONE YEAR, WHICH I THINK THE PROJECT
15 PLAYED A BIG PART IN. BUT WHAT IT TOOK WAS HAVING THE RIGHT
16 SERVICES DELIVERED TO THE PEOPLE WHERE THEY ARE AND HAVING
17 HOUSING RESOURCES.

18

19 **SUP. LINDSEY P. HORVATH:** THAT'S RIGHT. YOU NEED BOTH. AND SO
20 I'M REALLY, I'M GLAD THAT WE HAVE MODELS AT WORK AND THAT WE
21 KEEP INVESTING IN WHAT WORKS AND STOP INVESTING IN WHAT
22 DOESN'T. SO THANK YOU.

23

24 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. THANK YOU. AND YOU KNOW,
25 FOR MEMBERS, JUST FYI, I KNOW THAT WE HAVE LIKE AN HOUR FOR



THE BOARD OF
SUPERVISORS

1 OUR OWN QUESTIONING. SO IF ALL MEMBERS CAN PLEASE JUST BE A
2 LITTLE BIT MORE PERSPECTIVE AND UNDERSTAND THAT WE DON'T WANT
3 TO GO OVER, SO BECAUSE IT IMPACTS THE OTHER COLLEAGUE OR
4 MEMBER FROM ASKING QUESTIONS AND I'M AND I'M GOING TO BE
5 REALLY BRIEF BECAUSE I GAVE TIME TO DR. FERRER TO EXPLAIN HER
6 TO PAGES THAT WE MISSED OUT ON BUT FOR YOU, DR. WONG I WANTED
7 TO ASK AND SUPERVISOR HAN AND I HAD A MOTION DIRECTING THE
8 DEVELOPMENT OF 500 SECURE MENTAL HEALTH BEDS TO HELP
9 DEPOPULATE THE COUNTY JAILS. WHERE ARE WE WITH THAT?

10

11 **DR. LISA WONG:** WE ARE ACTUALLY JUST A LITTLE BIT AHEAD OF
12 SCHEDULE WITH THE BED DEVELOPMENT, THAT HAS BEEN GOING WELL,
13 BUT ONE OF THE CHALLENGES FOR US IS WORKING WITH THE STATE TO
14 CLARIFY IMD EXCLUSION. IF THEY GO FORWARD IN THE WAY THEY HAVE
15 BEEN, IT WILL GREATLY INCREASE OUR COSTS, AND AS OUR COSTS
16 INCREASE, REDUCES OUR ABILITY TO PUT MORE BEDS ONLINE. AND AS
17 YOU ALL KNOW, THAT IS SO NEEDED. BUT WE ARE ACTUALLY A LITTLE
18 BIT AHEAD OF SCHEDULE ON BRINGING THOSE 500 BEDS ONLINE.

19

20 **SUP. HILDA SOLIS, CHAIR:** SO IT ACTUALLY HASN'T OCCURRED YET.
21 WE DON'T HAVE ONE BED YET.

22

23 **DR. LISA WONG:** NO, NO. SOME OF THEM HAVE BEEN IMPLEMENTED.
24 THERE'S A WHOLE SCHEDULE OF BRINGING THEM ONLINE.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS, CHAIR:** CAN YOU SHARE THAT WITH US?

2

3 **DR. LISA WONG:** I CAN DEFINITELY GIVE THAT TO YOU. WE PUT IT IN
4 THE BED REPORT, BUT I CAN ALSO SEND IT TO ALL YOUR OFFICES.

5

6 **SUP. HILDA SOLIS, CHAIR:** RIGHT. THANK YOU. AND FOR DR. FERRER,
7 I JUST WANTED TO ASK, I KNOW A LOT OF QUESTIONS HAVE ALREADY
8 BEEN ASKED AND YOU'VE ANSWERED THEM. WITH PROMOTORAS, CAN YOU
9 GIVE ME THE STATUS WHERE WE ARE WITH YOUR DEPARTMENT AND WHERE
10 THAT PROGRAM IS? THOSE ARE OUR TRUSTED MESSENGERS, AS YOU AND
11 I KNOW. THEY'RE OUR NAVIGATORS. WHAT'S HAPPENING WITH THE
12 FUNDING STATUS FOR THOSE PROGRAMS?

13

14 **DR. BARBARA FERRER:** YEAH, THANK YOU SO MUCH, SUPERVISOR
15 CHALICE, FOR ALL YOUR SUPPORT. AND I REALLY APPRECIATE THE
16 BOARD'S INSISTENCE THAT WE USE OUR PROMOTORAS AS MUCH AS
17 POSSIBLE. WE STILL HAVE A VIBRANT PROMOTORAS PROGRAM AT THE
18 DEPARTMENT OF PUBLIC HEALTH AND WE ALSO SUPPORT OUR PROMOTORAS
19 AS YOU KNOW THROUGH OUR COMMUNITY PARTNERSHIPS. SO OUR
20 COMMUNITY PUBLIC HEALTH TEAMS, FOR EXAMPLE, THAT ARE IN TEN
21 HIGHLY VULNERABLE COMMUNITIES, THOSE MAKE EXTENSIVE USE OF
22 PROMOTORAS, AND WE'RE ABLE TO FUND THAT AS LONG AS WE DON'T
23 LOSE OUR FUNDING FROM THE FEDERAL GOVERNMENT, WHICH IS PAYING
24 FOR THAT. SADLY, BECAUSE OF SOME OF THE REDUCTIONS WE'VE HAD
25 IN OUR FEDERAL GRANTS, WE HAVE HAD A RECENT REDUCTION OF



THE BOARD OF
SUPERVISORS

1 PROMOTORAS AT THE DEPARTMENT ITSELF. I'M PROUD TO, I MEAN, I
2 DON'T KNOW IF THIS IS GOOD OR I DON'T KNOW, BUT I'M PROUD THAT
3 OUR TEAM IN HR WAS ABLE TO FIND A HOME FOR ALL OF OUR
4 PROMOTORAS AT THE DEPARTMENT OF PUBLIC HEALTH, BUT THEY HAVE
5 BEEN REASSIGNED TO DO OTHER WORK BECAUSE WE JUST LOST SOME
6 FEDERAL GRANTS THAT WE'RE SUPPORTING THEM. BUT WE HAVE FOUND,
7 YOU KNOW, A BIG SHOUT OUT TO OUR DIRECTOR OF HR, JOHANNA
8 PRIETO. SHE MANAGED TO FIND A PLACE FOR EVERYBODY TO LAND.

9

10 **SUP. HILDA SOLIS, CHAIR:** GREAT. OKAY, THANK YOU. THOSE ARE MY
11 QUESTIONS FOR YOU BOTH. THANK YOU FOR YOUR PRESENTATIONS, AND
12 I'M SURE WE WILL FOLLOW UP WITH ANY OTHER REMAINING QUESTIONS
13 THAT WE MIGHT HAVE. THANK YOU. SO NOW WE'RE GOING TO BE
14 TRANSITIONING AND LET'S SEE IF WE CAN STAY ON SCHEDULE. SO
15 WITH THAT, WE'RE NOW GOING TO HEAR EXECUTIVE OFFICE, PLEASE GO
16 AHEAD AND MAKE THE INTRODUCTIONS.

17

18 STEVEN HERNANDEZ: MADAM CHAIR, WE WILL NOW HEAR FROM MARK
19 PESTRELLA, DIRECTOR OF PUBLIC WORKS, AMY BODEK, DIRECTOR OF
20 REGIONAL PLANNING, AND KURT FLOREN, AGRICULTURAL COMMISSIONER,
21 DIRECTOR OF WEIGHTS AND MEASURES. FOR THE DEPARTMENTAL
22 SPEAKERS, PLEASE STATE YOUR NAME AND TITLE FOR THE RECORD WHEN
23 YOU ADDRESS THE BOARD.

24

25 **SUP. HILDA SOLIS, CHAIR:** THANK YOU AND JUST TO REMIND YOUR 5



THE BOARD OF
SUPERVISORS

1 MINUTES FOR EACH PRESENTATION AND THEN AFTERWARDS WE'LL ASK
2 OUR QUESTIONS AND KEEP IN MIND WE HAVE AN HOUR FOR QUESTIONS
3 FROM THE BOARD AND ANY FOLLOW-UP. I'M ASSUMING MEMBERS WILL
4 FOLLOW UP WITH YOU INDIVIDUALLY. THANK YOU SO LET'S GET
5 STARTED DIRECTOR PUBLIC WORKS, MARK.

6
7 **MARK PESTRELLA:** THANK YOU, SUPERVISOR. THANK YOU, CHAIR AND
8 BOARD MEMBERS MY NAME IS MARK PESTRELLA I'M THE DIRECTOR OF
9 LOS ANGELES COUNTY PUBLIC WORKS I WANT TO START OUT BY
10 THANKING THE BOARD FOR THEIR SUPPORT DURING THIS BUDGET
11 SEASON, YOUR DEPUTIES WHO WORK WITH US MONTHLY TO FIGURE OUT
12 HOW BEST TO SPEND THE MONEY OF THE PUBLIC, MY CHIEF DEPUTY
13 DIRECTOR, ANGELA GEORGE, AND OUR CHIEF FINANCIAL OFFICER,
14 LEANNE HALL, AND OF COURSE THE FUND MANAGERS, OUR DPW
15 DIRECTORS WHO ARE THE FUND MANAGERS OF THE BUDGET YOU'RE ABOUT
16 TO HEAR ABOUT. I'M PLEASED TO PRESENT THE FISCAL YEAR 26/27
17 RECOMMENDED BUDGET FOR OUR LOS ANGELES COUNTY PUBLIC WORKS.
18 OUR BUDGET IS GROUNDED IN OUR MISSION TO PLAN, DESIGN, BUILD,
19 AND MAINTAIN MODERN INFRASTRUCTURE THAT UPLIFTS ALL
20 COMMUNITIES IN LOS ANGELES COUNTY. THAT MISSION GUIDES EVERY
21 INVESTMENT DECISION WE MAKE FROM MAINTAINING LOCAL ROADS AND
22 FLOOD CONTROL SYSTEMS TO ADVANCING WATER RESILIENCE AND
23 DELIVERING COUNTY FACILITIES. THIS YEAR'S RECOMMENDED BUDGET
24 IS FRAMED BY THE FIVE FOCUS AREAS OF OUR STRATEGIC PLAN.
25 FIRST, RESILIENCY, SECOND, SUSTAINABILITY, THIRD, CUSTOMER



THE BOARD OF
SUPERVISORS

1 EXPERIENCE, FOURTH, EQUITY, AND FIFTH, FINANCIAL HEALTH.
2 TOGETHER THIS BUDGET BALANCES OPERATIONAL STABILITY WITH
3 STRATEGIC INVESTMENT, POSITIONING PUBLIC WORKS TO SERVE
4 TODAY'S NEEDS, OR PREPARING FOR TOMORROW'S CHALLENGES. SLIDE
5 2, PLEASE. THIS SLIDE REFLECTS OUR FY 25/26 ADOPTED BUDGET OF
6 APPROXIMATELY \$3,500,000,000. WE SUPPORT OVER 4,200 POSITIONS
7 AND APPROXIMATELY 1/3 OF OUR BUDGET FUNDS, THE DAY-TO-DAY
8 OPERATION AND MAINTENANCE OF CRITICAL INFRASTRUCTURE SYSTEMS.
9 THE REMAINDER REPRESENTS CAPITAL INVESTMENTS IN ROADS, FLOOD
10 CONTROL FACILITIES, WATER SYSTEMS, AND COUNTY BUILDINGS.
11 PUBLIC WORKS OPERATES PRIMARILY THROUGH DEDICATED REVENUES,
12 INCLUDING SPECIAL DISTRICTS, ASSESSMENT FEES, AND VOTER-
13 APPROVED MEASURES. AND NET COUNTY COSTS REPRESENTS LESS THAN
14 1.3% OF OUR OVERALL FINANCIAL STRUCTURE. THIS UNDERSCORES THE
15 ENTERPRISE NATURE OF THE DEPARTMENT AND THE SCALE AND SERVICE
16 WE DELIVER COUNTYWIDE. SLIDE 3 PLEASE. OUR BUDGET IS ORGANIZED
17 AROUND CORE PROGRAM AREAS THAT DIRECTLY ADVANCE THE OUTCOMES
18 IN OUR STRATEGIC PLAN. THEY INCLUDE WATER RESOURCE MANAGEMENT,
19 WHICH IS APPROXIMATELY 60% OF THE BUDGET, SUPPORTS FLOOD
20 PROTECTION, STORMWATER CAPTURE, LONG-TERM WATER SUPPLY AND
21 RESILIENCY, AND SAFE, CLEAN DRINKING WATER. OUR TRANSPORTATION
22 CORE SERVICE AREA IS ROUGHLY 29% OF OUR BUDGET. IT MAINTAINS
23 SAFE ROADS, BRIDGES, SIDEWALKS, MULTIMODAL SYSTEMS THAT
24 SUPPORT MOBILITY AND ECONOMY AND VITALITY, AS WELL AS 5
25 REGIONAL AIRPORTS. ENVIRONMENTAL PROGRAMS IS ABOUT 7%,



THE BOARD OF
SUPERVISORS

1 SUPPORTS CLEAN NEIGHBORHOODS, POLLUTION PREVENTION, AND SOLID
2 WASTE MANAGEMENT. CONSTRUCTION MANAGEMENT AND BUILDING AND
3 SAFETY APPROXIMATELY 4% DELIVERS COUNTY FACILITIES AND ENSURES
4 MODERN RESILIENT DESIGN STANDARDS ON TIME AND ON BUDGET.
5 TOGETHER THESE INVESTMENTS TRANSLATE STRATEGY INTO TANGIBLE
6 INFRASTRUCTURE OUTCOMES. SLIDE 4 PLEASE. THIS SLIDE HIGHLIGHTS
7 MEASURABLE PROGRESS ALIGNED WITH YOUR PRIORITIES. THIS PAST
8 YEAR WE ADVANCED VISION 0 WITH MORE THAN 450 SAFETY
9 IMPROVEMENTS IN HIGH INJURY CORRIDORS SINCE 2023, INCLUDING 94
10 FOR THE FIRST HALF OF THIS FISCAL YEAR. WE CONTINUE SUPPORTING
11 HOMELESSNESS RESPONSE EFFORTS THROUGH ENCAMPMENT RESOLUTIONS
12 AND INFRASTRUCTURE THAT IMPROVES NEIGHBORHOOD CONDITIONS. WE
13 REMOVED NEARLY 13,000 TONS OF ILLEGAL DUMPING, PROTECTING
14 PUBLIC HEALTH AND RESTORING COMMUNITY SPACES. AND THROUGH OUR
15 CLIMATE READY COMMUNITIES' INITIATIVE IN COORDINATION WITH THE
16 OTHER DEPARTMENTS, THE COUNTY WATER PLAN AND THE COUNTY WATER
17 PLAN, WE CAPTURED BILLIONS OF GALLONS OF STORMWATER AND
18 LEVERAGED MORE THAN 150,000,000 IN SAFE CLEAN WATER
19 INVESTMENTS TO STRENGTHEN REGIONAL RESILIENCE. THESE OUTCOMES
20 REFLECT SAFETY SUSTAINABILITY AND EQUITY IN ACTION. SLIDE 5
21 PLEASE. OUR FY 2026-27 DEPARTMENT BUDGET TOTALS APPROXIMATELY,
22 AS I SAID, \$3,100,000,000 AND REMAINS LARGELY SUPPORTED BY
23 DEDICATED FUNDING SOURCES. THE NET COUNTY COST REQUEST OF
24 \$58,500,000 ADDRESSES CRITICAL UNMET NEEDS TIED DIRECTLY TO
25 SAFETY AND QUALITY OF LIFE. THESE TARGETED INVESTMENTS SUPPORT



THE BOARD OF
SUPERVISORS

1 VISION ZERO ROADWAY SAFETY IMPROVEMENTS, HOMELESSNESS RESPONSE
2 AND ENCAMPMENT RESOLUTION EFFORTS AND LARGE-SCALE ILLEGAL
3 DUMPING, LEGAL DUMP CLEANUP. THESE ARE STRATEGIC INVESTMENTS
4 THAT PREVENT HIGHER LONG-TERM COSTS AND SUSTAINABLE ESSENTIAL
5 SERVICES IN OUR COMMUNITIES. SLIDE 6, PLEASE. CHAIR AND
6 MEMBERS OF THE BOARD, AS I CLOSE, I WANT TO SPEAK CANDIDLY
7 ABOUT THE CHALLENGES AHEAD. THE MOST SIGNIFICANT PRESSURE IN
8 OUR INFRASTRUCTURE ENTERPRISE IS ACCELERATING CLIMATE
9 VOLATILITY. MORE INTENSE STORMS, FLOODING, DEBRIS FLOWS,
10 EXTREME HEAT, AND WILDFIRE IMPACTS ARE PLACING SUSTAINED
11 STRESS ON OUR TRANSPORTATION NETWORK, FLOOD CONTROL SYSTEM,
12 WATER INFRASTRUCTURE, AND PUBLIC FACILITIES. THERE ARE NO
13 LONGER ISOLATED EVENTS. THEY ARE RECURRING CONDITIONS THAT
14 TEST THE RESILIENCY OF OUR COMMUNITIES. AT THE SAME TIME, THE
15 COST OF RECOVERY CONTINUES TO ESCALATE INFLATION IN MATERIALS,
16 LABOR, MARKET PRESSURE, SUPPLY CHAIN CONSTRAINTS, AND THE NEED
17 TO REBUILD TO HIGHER RESILIENCE STANDARDS HAVE SIGNIFICANTLY
18 INCREASED THE COST OF MAINTAINING AND MODERNIZING
19 INFRASTRUCTURE. FROM A FINANCIAL HEALTH PERSPECTIVE, WE ARE
20 OPERATING AT PERIOD CONSTRAINT AND UNCERTAIN REVENUES. GAS TAX
21 RECEIPTS ARE DECLINING, FLOOD CONTROL REVENUES REMAIN
22 RELATIVELY FLAT, AND STATE AND FEDERAL FUNDING LEVELS ARE
23 INCREASINGLY UNPREDICTABLE. ONE PAGE TO FINISH. STOP.

24
25 **SUP. HILDA SOLIS, CHAIR:** IF YOU HAVE ANYTHING TO ADD LATER



THE BOARD OF
SUPERVISORS

1 DURING THE QUESTION AND ANSWER. LET'S GO TO AMY BODEK. THESE
2 ARE CHALLENGING BECAUSE YOU KNOW FIVE MINUTES.

3

4 **MARK PESTRELLA:** I WAS CLOSE. I WAS I WAS ABOUT TEN SECONDS
5 OFF.

6

7 **SUP. HILDA SOLIS, CHAIR:** IT WAS GOOD, DON'T WORRY. AMY, LET'S
8 GO TO REGIONAL PLANNING.

9

10 **AMY BODEK:** GOOD MORNING CHAIR SOLIS, MEMBERS OF THE BOARD.
11 THANK YOU FOR THE OPPORTUNITY TO REPRESENT THE SMALL BUT
12 MIGHTY DEPARTMENT OF REGIONAL PLANNING. MY NAME IS AMY BODAK,
13 I AM THE DIRECTOR OF REGIONAL PLANNING AND I WANT TO
14 RECOGNIZE THE 212 DEDICATED STAFF THAT WORK WITHIN THIS
15 DEPARTMENT. OUR MISSION IS TO PROVIDE EQUITABLE PLANNING
16 DEVELOPMENT ENGAGEMENT FOR ALL UNINCORPORATED COMMUNITIES,
17 RESIDENTS AND BUSINESSES TO HELP CREATE A VIBRANT, SUSTAINABLE
18 AND RESILIENT FUTURE. OUR DEPARTMENT IS BROKEN UP INTO FOUR
19 DIVISIONS AND OUR MANDATORY FUNCTIONS ARE EMBEDDED IN
20 GOVERNMENT CODE THAT REQUIRES EACH LOCAL JURISDICTION TO HAVE
21 A PLANNING AGENCY AND A PLANNING COMMISSION. WITHIN THAT, WE
22 HAVE ESTABLISHED A FRAMEWORK OF ADVANCED PLANNING, CURRENT
23 PLANNING, LAND USE REGULATIONS, AND A ROBUST ADMINISTRATIVE
24 DEPARTMENT THAT INCLUDES 1 OF 12 GIS DIVISIONS WITHIN THE
25 COUNTY. NEXT SLIDE, PLEASE. AS A SMALL DEPARTMENT, OUR BUDGET



THE BOARD OF
SUPERVISORS

1 APPROPRIATIONS AS OF THE SUPPLEMENTAL BUDGET WAS \$50,100,000.
2 WE ARE NOT ASKING FOR ANY NEW POSITIONS THIS CURRENT YEAR. YOU
3 WILL NOTICE THAT 80% OF OUR BUDGET IS FOR STAFF COSTS. THAT
4 LEAVES US REALLY 2% OF THE DOLLARS AVAILABLE FOR ANY
5 DISCRETIONARY DOLLARS THAT WERE DISCRETIONARY PROJECTS THAT
6 MAY BE ASKED OF US BY THE BOARD. WE RECEIVE LITTLE TO NO
7 FEDERAL OR STATE FUNDING, SO WE ARE A MAJORITY NCC DEPARTMENT.
8 NEXT SLIDE, PLEASE. BY PROGRAMMATIC AREA, OUR BIGGEST EXPENSE
9 IS CURRENT PLANNING. THAT IS WHERE WE PROCESS CASES, WE WORK
10 WITH DEVELOPERS, WE WORK WITH APPLICANTS AND HOMEOWNERS, AND
11 THAT IS FRANKLY WHERE THE MAJORITY OF OUR FIRE RECOVERY
12 ACTIVITIES ARE OCCURRING. WE ALSO HAVE ADVANCED PLANNING, AS I
13 SAID, CURRENT PLANNING ADMINISTRATION. NEXT SLIDE, PLEASE. WE
14 BELIEVE IN DATA VERY HEAVILY, AND SO WE'VE BEEN, OVER THE LAST
15 FEW YEARS, FOCUSING VERY HEAVILY ON DATA COLLECTION. AND WHAT
16 I HAVE FOR YOU TODAY IS OUR PRIORITIES SHOWN THROUGH DATA. OUR
17 FIRE RECOVERY WAS AN UNEXPECTED PRIORITY LAST YEAR THAT WE
18 WERE ABLE TO MANAGE WHILE WE KEPT STEADY STATE ACTIVITIES
19 GOING FOR THE REST OF THE COUNTY. YOU WILL SEE ON SLIDE 1 WITH
20 THE ASSISTANCE OF THE OTHER PERMITTING DEPARTMENTS, THESE ARE
21 THE NUMBER OF APPLICATIONS THAT HAVE BEEN CLEARED BY OUR
22 DEPARTMENT. MOST OF THEM WERE CURRENT PLANNING STAFF. PRIORITY
23 2, AS YOU KNOW, AND HAVE LIVED THROUGH SOME OF THOSE BATTLES
24 AND MEETINGS, IS THE HOUSING ELEMENT IMPLEMENTATION. AGAIN,
25 DIRECTED BY STATE LAW, WE ARE REQUIRED TO HAVE A HOUSING



THE BOARD OF
SUPERVISORS

1 ELEMENT THAT WE DID COMPLETE REZONINGS OF 56,000 NEW UNITS,
2 THE ABILITY TO HAVE 56,000 NEW UNITS LAST YEAR. AND WE HAVE A
3 ROBUST IMPLEMENTATION PROGRAM RELATED TO THAT THAT IS HANDLED
4 WITHIN OUR ADVANCED PLANNING DIVISION. PRIORITY 3 IS CONTINUED
5 CASE PROCESSING EFFICIENCIES. WE'VE LEARNED QUITE A LOT
6 THROUGH A SHARED APPLICATION CALLED A CONSOLIDATED APPLICATION
7 WITH OUR PERMITTING DEPARTMENT PARTNERS AND WE CONTINUE TO
8 WORK ON ROBUST IMPROVEMENTS TO OUR EPIC-LA SYSTEM AND CONTINUE
9 TO MAKE DATA TRACKING ENHANCEMENTS. THIS YEAR, WE INTEND TO
10 MOVE EPIC-LA TO A SOFTWARE AS A SERVICE SUBSCRIPTION WHERE WE
11 WILL NOT HOST EPIC-LA LOCALLY, BUT IT WILL BE HOSTED BY THE
12 VENDOR ITSELF. AND THAT IS GOING TO BE A VERY ROBUST EFFORT
13 THAT IS GOING TO REQUIRE THE ASSISTANCE OF ALL THE EPIC-LA
14 DEPARTMENTS. NEXT SLIDE, PLEASE. MY BUDGET REQUEST IS VERY
15 SIMPLE. IT IS THAT WE DO NEED DISCRETIONARY DOLLARS TO PAY FOR
16 OUR EXPENSES. WE SPEND A LOT OF MONEY ON LITIGATION DEFENSE
17 AND COUNTY COUNSEL GENERAL ADVICE. SO OUR REQUEST IS LIMITED
18 TO \$1,900,000. WE ARE NOT ASKING FOR ANY NEW STAFF POSITIONS
19 THIS YEAR. NEXT SLIDE. SIMILAR TO MR. PESTRELLA, OUR STRUGGLES
20 IN MITIGATION IS THAT WE NEED ADDITIONAL FUNDING TO CONTINUE
21 TO MAINTAIN THE LEVEL OF SERVICE THAT WE'RE PROVIDING FOR OUR
22 FIRE RECOVERY, AND WE CONTINUE TO EXPERIENCE RISING LEGAL
23 COSTS AND EXPOSURE. THAT CONCLUDES MY PRESENTATION, AND I'M
24 AVAILABLE FOR ANSWERS. THANK YOU.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS, CHAIR:** SECOND. OKAY, SORRY ABOUT THAT. LET'S
2 MOVE ON THEN. AGRICULTURE COMMISSIONER, WEIGHTS AND MEASURES.
3 THAT IS, YES, KURT FLOREN. WELCOME.

4
5 **KURT FLOREN:** MADAM CHAIR, HONORABLE BOARD, GOOD MORNING. KURT
6 FLOREN, AGRICULTURAL COMMISSIONER, DIRECTOR OF WEIGHTS AND
7 MEASURES, PLEASED TO INTRODUCE THE BUDGET FOR THE DEPARTMENT
8 OF AG COMMISSIONER, WEIGHTS AND MEASURES, LONGEST TITLE IN THE
9 COUNTY. SO OUR MISSION HERE IS TO PROTECT THE ENVIRONMENT,
10 AGRICULTURE, CONSUMERS, AND BUSINESS OPERATORS THROUGH
11 EFFECTIVE SERVICES, GUIDANCE, AND ENFORCEMENT OF LAWS AND
12 REGULATIONS. WHILE WE HAVE MANY, MANY MAJOR DUTIES, I WANT TO
13 HIGHLIGHT FOUR OF THEM HERE. OUR AGRICULTURAL PEST PREVENTION
14 ACTIVITIES TRYING TO KEEP PESTS OUT OF NOT ONLY THE COUNTY BUT
15 THE STATE IN THE FIRST PLACE SO WE DON'T HAVE TO DEAL WITH
16 THEM LATER. PESTICIDE REGULATION VERY IMPORTANT PROGRAM FOR
17 ALL OF US FOR NOT ONLY HUMAN HEALTH PROTECTION, BUT
18 ENVIRONMENTAL PROTECTION THE AGRICULTURAL TRADE AND PRODUCT
19 CERTIFICATION. THIS IS GOING THE OTHER DIRECTION CALIFORNIA
20 PRODUCES OVER \$60,000,000,000 WORTH OF AGRICULTURAL PRODUCT
21 THAT LITERALLY FEEDS THE WORLD. AND SO WE DO ALL THE
22 CERTIFICATION OF OUTGOING SHIPMENTS SO THAT THOSE RECEIVING
23 THE EXPORTS DON'T GET PESTS AND DISEASES WE HAVE THAT THEY
24 DON'T WANT. AND THEN CONSUMER PROTECTION, WHICH PRINCIPALLY IS
25 OUR WEIGHTS AND MEASURES ENFORCEMENT PROGRAM, ALL ABOUT



THE BOARD OF
SUPERVISORS

1 PROTECTING FROM CONSUMERS TO BUSINESS OPERATORS AND EVERYTHING
2 IN BETWEEN SO THEY CAN COMPETE FAIRLY. NEXT SLIDE. SO OUR
3 TOTAL APPROPRIATION IN OUR CURRENT BUDGET IS \$69,900,000, 85%
4 OF THAT IS SALARIES AND EMPLOYEE BENEFITS SUPPORTING 443
5 POSITIONS. OUR SNS APPROPRIATION IS \$9,900,000, 14%, AND
6 OTHERWISE WE'RE ONLY 1% FOR EQUIPMENT AND OTHER CHARGES. THE
7 SOURCING OF THOSE THAT FUNDING FIRST WE SHOW ZERO FOR FEDERAL
8 ASSISTANCE THAT'S A LITTLE MISLEADING I'LL TOUCH ON THAT IN A
9 MOMENT. UNDER STATE ASSISTANCE, WE DO HAVE ABOUT \$11,500,000
10 OF WHAT'S KNOWN AS UNCLAIMED GAS TAX AND \$2,600,000 OF
11 PESTICIDE MILLED MONEY THAT SUPPORTS OUR PESTICIDE USE
12 ENFORCEMENT PROGRAM, TOTALING \$14,200,000. UNDER FEES FOR AND
13 CHARGES FOR SERVICES YOU'LL SEE THAT THAT'S \$34,000,000, THE
14 BULK OF OUR REVENUE. WHAT THAT REALLY IS MADE UP OF IS OUR
15 WEIGHING AND MEASURING DEVICE REGISTRATION FEES, OUR SCANNER
16 REGISTRATION FEES, OUR WEED ABATEMENT CHARGES, AND OUR WEED
17 HAZARD CLEARANCE REVENUES THERE. BUT WITHIN THAT AMOUNT, THERE
18 ARE ALSO 13 STATE CONTRACTS WITH THE DEPARTMENT OF FOOD AND
19 AGRICULTURE TOTALING ABOUT \$10,000,000, WITHIN WHICH IS
20 \$3,600,000 OF FEDERAL DOLLARS THAT ARE PASSED THROUGH DOLLARS.
21 SO I WANTED TO MAKE THAT CLEAR. UNDER OTHER RESOURCES, INTER-
22 FUND TRANSFERS AND ADMINISTRATIVE FINES ONLY 3% AND OUR NCC
23 \$19,700,000. SO WE ARE 72% REVENUE OFFSET. NEXT, THE BUDGET
24 BREAKDOWN VERY QUICKLY, 45% OF OUR BUDGET GOES TO OUR MANY
25 AGRICULTURAL PRODUCTS, 20% FOR WEIGHTS AND MEASURES, WHICH IS



THE BOARD OF
SUPERVISORS

1 ALL CONSUMER PROTECTION. PUBLIC SAFETY, WHICH IN EFFECT IS ALL
2 OF OUR WEED ABATEMENT PROGRAM FOR FIRE SUPPRESSION, IS 15% OF
3 OUR BUDGET. AND ADMINISTRATION TOTALS 20%. NEXT SLIDE TO GET
4 TO PRIORITIES. AGAIN, WE HAVE MANY BUT WANT TO HIGHLIGHT WE'RE
5 KICKING OFF PUTTING INTO PLACE THIS YEAR OUR EV CHARGER
6 INSPECTION PROGRAM. WE'VE BEEN SPENT THE LAST YEAR BUILDING UP
7 TO THAT, EQUIPPING OURSELVES WITH TEST EQUIPMENT VEHICLES,
8 GETTING IT STAFFED AND TRAINING. SO THAT IS ABOUT READY TO
9 KICK OFF. WE DON'T HAVE THESE KNOWN YET, BUT WE'RE
10 ANTICIPATING 60,000 CHARGING PORTS THAT ARE GOING TO HAVE TO
11 BE INSPECTED OUT THERE. OBVIOUSLY KEEPING INVASIVE EXOTIC PEST
12 SPECIES OUT OF L.A. AND AGAIN OUT OF THE STATE AND COUNTRY,
13 MAJOR PRIORITY FOR US. WANT TO HIGHLIGHT THAT IN THE LAST
14 FISCAL YEAR WE INTERCEPTED 333 PESTS OF MAJOR CONCERN AND
15 WE'RE ON TRACK TO REPLICATE THAT AGAIN THIS YEAR. SO FINALLY
16 REDUCING WILDFIRE RISK NEAR HOMES TO OUR WEED HAZARD AND WEED
17 ABATEMENT PROGRAMS OBVIOUSLY A VERY CRITICAL PUBLIC SAFETY
18 ENDEAVOR. AND WANT TO HIGHLIGHT THAT WE CLEARED 26,000 PARCELS
19 AND 2,800 THAT HAD NOT BEEN CLEARED BY RESIDENTS, WE DID
20 OURSELVES. SO IF WE CAN GO TO OUR BUDGET REQUEST, WE ARE ONLY
21 ASKING FOR A NEW APPROPRIATION OF \$900,000. THAT IS FIVE
22 POSITIONS. THOSE POSITIONS SIMPLY ARE ADMINISTRATIVE SUPPORT
23 POSITIONS AND THEY'RE TOTALLY REVENUE OFFSET. SO MY TIME IS
24 UP. I'LL STOP THERE.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. GREAT. GOOD JOB. I LEARNED
2 MORE ABOUT YOU THAN I HAVE IN A LONG TIME.

3

4 **KURT FLOREN:** I CAN GO ON FOR HOURS.

5

6 **SUP. HILDA SOLIS, CHAIR:** OKAY WITH THAT SUPERVISOR HAHN,
7 YOU'RE ON.

8

9 **SUP. JANICE HAHN:** THANK YOU MADAM CHAIR. YEAH I'M GOING TO
10 START WITH YOU. YEAH IT'S ALWAYS AMAZING TO HEAR YOU TALK
11 ABOUT WHAT YOU DO. AND I THINK THERE'S SO MANY OF OUR PUBLIC
12 THAT DOES NOT KNOW. I THINK MOST PEOPLE CAN SEE THAT YOUR
13 STICKERS AT THE GAS STATIONS, BUT BEYOND THAT, I DO THINK THE
14 REALLY IMPORTANT WORK THAT YOU DO SOMETIMES GO UNNOTICED. I'M
15 JUST GOING TO FOCUS ON THE EV CHARGING PIECE BECAUSE THAT'S
16 BEEN A PRIORITY FOR US. WE HEARD FROM MICHAEL OWH YESTERDAY
17 HOW MUCH HE'S LOOKING TO EXPAND CHARGING. SO LIKE THE GUIDANCE
18 YOU GET FOR THE GAS STATIONS, DOES THE STATE WEIGH IN ON THIS,
19 GIVE YOU GUIDANCE ABOUT EV CHARGERS, AND ARE THEY PROVIDING
20 ANY FINANCIAL SUPPORT FOR YOUR NOW HAVING TO INCLUDE THAT IN
21 YOUR PORTFOLIO?

22

23 **KURT FLOREN:** TO THE LATTER QUESTION, ABSOLUTELY NONE. THAT'S
24 BEEN PART OF THE DILEMMA. IN TERMS OF STATE INTEREST AND INPUT
25 THAT'S BOTH ENDS OF THE SPECTRUM THERE IS A RECOGNIZED NEED TO



THE BOARD OF
SUPERVISORS

1 BE OUT THERE TESTING THESE THINGS BUT I HAVE TO TELL YOU THAT
2 THERE'S A TREMENDOUS AMOUNT OF RESISTANCE FROM THE INDUSTRY
3 ITSELF AND A LOT OF POLITICAL ATTENTION ON THIS ISSUE. THERE
4 ARE STATE AND GOVERNOR GOALS, OBVIOUSLY, IN GETTING CHARGERS
5 OUT THERE AND THE REGULATORY ASPECT OF IT IS FRUSTRATING TO
6 SOME OF THEM. SO ALL I CAN TELL YOU IS THAT I SPEND A LOT OF
7 MY TIME, I'M VERY INVOLVED IN TASK GROUP MEETINGS, INCLUDING
8 WITHIN THE GOVERNOR'S OFFICE, TRYING TO IRON OUT THOSE
9 DETAILS. IT'S ONE OF THE REASONS WE HAVE NOT FORMALLY LAUNCHED
10 OUR PROGRAM, I TOLD YOU WE'VE BEEN BUILDING UP.

11
12 **SUP. JANICE HAHN:** YEAH, YOU'RE WRAPPING UP.

13
14 **KURT FLOREN:** BUT WE NEED TO IRON OUT THOSE THINGS SO
15 JURISDICTIONS ARE CLEAR AND YES, THAT FINANCIAL SUPPORT IS
16 SECURED.

17
18 **SUP. JANICE HAHN:** BUT DOES THIS BUDGET REQUEST SUPPORT YOU
19 LAUNCHING IT OR IS --

20
21 **KURT FLOREN:** WE GOT APPROVAL FOR FOUR POSITIONS LAST YEAR,
22 WHICH ARE DEDICATED TO THIS PROGRAM. I WILL TELL YOU LOOKING
23 AHEAD, THIS GETS VERY COMPLICATED, BUT THERE ARE REGISTRATION
24 FEES THAT WE WILL WANT TO BE CHARGING FOR THESE EV CHARGERS,
25 BUT UNDER THE EXISTING STATE LAW THAT FEE IS WAY TOO LOW. AND



THE BOARD OF
SUPERVISORS

1 SO WE ARE GOING TO BE LOOKING AT AND TEAMING WITH, I KNOW CEO
2 HAS MENTIONED ABOUT ASSOCIATIONS, WE HAVE A STATEWIDE
3 ASSOCIATION, WE'RE LOOKING AT LEGISLATION TO SET A RESPONSIBLE
4 FEE, WHICH WILL THEN FUND THE PROGRAM ENTIRELY. BUT INITIALLY
5 IT'S GOING TO BE OUT OF OUR OWN RESOURCES.

6

7 **SUP. JANICE HAHN:** BUT THAT WOULDN'T, IS THERE A MODEL THAT
8 WOULD GET A PERCENTAGE TO THE WEIGHTS AND MEASURE PIECE OF IT
9 FROM USER FEES BECAUSE WE HEARD FROM MICHAEL OWH YESTERDAY
10 THAT HE'S RAISING USER FEES FOR USING THE CHARGING STATION
11 WOULD IT BE APPROPRIATE TO SUGGEST THAT SOME OF THOSE WOULD GO
12 TOWARDS?

13

14 **KURT FLOREN:** CONCEIVABLY, AGAIN, WE'RE AN ODD ANIMAL HERE IN
15 THAT. STATE LAW DOES ALLOW A COUNTY BOARD TO ESTABLISH FEES
16 THAT ARE NECESSARY FOR A LOT OF DIFFERENT PROGRAMS, BUT UNDER
17 THAT GOVERNMENT CODE SECTION, IT IS SPECIFICALLY EXEMPTED FEES
18 FROM THE AGRICULTURAL COMMISSIONER AND FEES FROM A SEALER OF
19 WEIGHTS AND MEASURES. SO THERE HAS TO BE DISTINCT LEGAL
20 AUTHORITY.

21

22 **SUP. JANICE HAHN:** I MEAN, I THINK THAT WOULD MAKE SENSE FOR IT
23 TO ACTUALLY COME OUT OF THAT POT OF MONEY, BUT THAT'S AN
24 INTERESTING THING. BUT THANK YOU FOR THAT. MARK, ONE OF THE
25 CHALLENGES THAT YOU IDENTIFIED WAS CLIMATE, AND WE'VE WORKED



THE BOARD OF
SUPERVISORS

1 ON THE CLIMATE READY COMMUNITIES INITIATIVE HERE IN THE COUNTY
2 TO ADDRESS CLIMATE IMPACTS ON COMMUNITIES AND OUR
3 INFRASTRUCTURE. WHAT'S THE POSSIBILITY OF USING THAT
4 INITIATIVE, OUR INITIATIVE TO LEVERAGE ADDITIONAL FUNDING TO
5 ADDRESS YOUR CHALLENGES.

6
7 **MARK PESTRELLA:** THANK YOU FOR THE QUESTION, SUPERVISOR HAHN.
8 YES, THE CLIMATE READY COMMUNITIES INITIATIVE HAS BEEN A VERY
9 SUCCESSFUL EFFORT AMONGST MANY DEPARTMENTS. AMY'S DEPARTMENT
10 IS ONE OF THEM, IS INVOLVED, THE CSO, OEM, FIRE, HEALTH,
11 MYSELF, I'M MISSING SOMEBODY, BUT THIS INITIATIVE IS
12 PRIORITIZED FOR US IN UNINCORPORATED AREAS WHERE THE GREATEST
13 NEEDS ARE TO COMBAT CLIMATE AND WHERE OUR DOLLARS ARE BEST
14 SPENT COLLABORATIVELY. IT'S A GOOD THING THAT WE HAVE SUCH AN
15 INITIATIVE BECAUSE IT'S WE CAN STAND IT UP WHEN WE ARE
16 APPROACHING PARTNERS LIKE FEMA, CAL OES, USCE, AND THE STATE
17 OF CALIFORNIA WHO ARE ALSO WORKING ON SIMILAR INITIATIVES TO
18 BE FUNDED. SO IT'S A DOCUMENT AND A LIVE DOCUMENT AND PLAN
19 THAT IS READY FOR FUNDING. AND WE ARE CONSTANTLY SEEKING
20 FUNDING FROM THOSE FUNDING PARTNERS AS WE GO FORWARD.

21
22 **SUP. JANICE HAHN:** GOOD, THANKS. YOU'RE OBVIOUSLY, I'M GOING TO
23 ASK ABOUT MY PENINSULA LAND MOVEMENT. AND YOU'VE BEEN VERY
24 INVOLVED THROUGH THE CONSOLIDATED SEWER MAINTENANCE DISTRICT
25 AND FLOOD CONTROL DISTRICT AND IN YOUR CURRENT BUDGET HOW DO



THE BOARD OF
SUPERVISORS

1 YOU SEE US CONTINUING TO SUPPORT THESE IMPACTED COMMUNITIES?

2

3 **MARK PESTRELLA:** SO THE RESIDENTS OF THE PENINSULA PAY INTO THE
4 FLOOD CONTROL DISTRICT AND GET ALL THE BENEFITS OF BEING A
5 CONSTITUENT OF THE FLOOD CONTROL DISTRICT, INCLUDING STORM
6 PATROL SUPERVISOR DURING RAIN EVENTS, GEOTECHNICAL SUPPORT AND
7 MONITORING. AND OF COURSE, YOU KNOW ABOUT THE SEWER
8 STABILIZATION PROJECT THAT WE'VE BEEN WORKING ON. THE
9 CONSOLIDATED SEWER DISTRICT HAS BEEN WORKING CLOSELY WITH
10 THEM. WE'VE ALSO, AS YOU KNOW, BEEN PARTNERING AND ADVISING
11 THE CITIES ABOUT HOW BEST TO DEAL WITH, AGAIN, WITH FEDERAL
12 AND STATE PARTNERS. AND WE'VE JOINED THEM AND SUPPORTED THEM
13 IN THEIR REQUESTS FOR FEDERAL AID AND STATE AID. OUR EMERGENCY
14 RESPONSE TIMES ARE SOMETHING TO BE REALLY HONORED AND WE'VE
15 BEEN VERY RESPONSIVE WHERE THEY'VE HAD SITUATIONS. OUR SEWER
16 OVERFLOW PREVENTION PROGRAM IS ONGOING AND SO WE'RE DAILY UP
17 LOOKING AT WHERE WE CAN MAKE SURE WE'RE NOT HAVING SOME
18 OVERFLOWS. AND THEN WE CONTINUE TO BE FISCALLY RESPONSIBLE
19 WITH THEM TOO. I MEAN SOME OF WHAT WE DO FOR THEM IS LIKE A
20 CONTRACT CITY AND SOME CONTRACT CITY SERVICES ARE STILL
21 CONTINUING TO BE PROVIDED TO THEM BUILDING AND SAFETY AND
22 OTHER THINGS LIKE THAT SO WE ARE SECURING FUNDS BACK.

23

24 **SUP. JANICE HAHN:** IT SEEMS LIKE THE BIGGEST FINANCIAL DRAIN,
25 NO PUN INTENDED, ARE THE PUMPING. THE PUMPING SYSTEMS. ARE WE



THE BOARD OF
SUPERVISORS

1 INVOLVED IN THAT? IS THAT SOMETHING THAT WE CAN HELP WITH
2 FINANCIALLY? OR WHAT'S OUR CONNECTION TO THAT? BECAUSE THAT
3 SEEMS TO BE THE ONE THING THAT ACTUALLY HELPED SLOW THE LAND
4 MOVEMENT THE MOST WAS GETTING THAT UNDERGROUND WATER OUT.

5

6 **MARK PESTRELLA:** THERE IS NOT A VERY CLEAR NEXUS TO THE SPECIAL
7 DISTRICT FUNDS FOR SUCH A FOR CAPITAL IMPROVEMENT AND MONEY TO
8 BE GIVEN TO THEM SUPERVISOR. HOWEVER, OUR SCIENTISTS AND
9 ENGINEERS ON STAFF HAVE BEEN ADVISING AND HELPING THEM
10 PRIORITIZE THE MITIGATION THEY'RE PROPOSING. AND IT'S BECAUSE
11 OF THAT WORK THAT THEY ACTUALLY HAVE FOCUSED ON PUMPING
12 INSTEAD OF TRYING TO CHANGE THE SURFACE CONDITION. WHICH WAS
13 REALLY A FOOLHARDY THING TO BE SPENDING MONEY ON REALLY GIVEN
14 THE CONDITION DOWN THERE.

15

16 **SUP. JANICE HAHN:** RIGHT. OKAY, WELL I APPRECIATE YOUR SUPPORT
17 OF THAT. SOMETIMES THAT DISASTER SOMETIMES KIND OF TENDS TO
18 FADE IN THE BACKGROUND UNTIL IT'S NOT. AND WE HAVE BIG STORMS
19 COMING UP, I THINK THIS NEXT WEEK. AND THAT'S WHAT, YOU KNOW,
20 WE WORRY ABOUT THE BURN SCAR AREAS, BUT ALSO THAT PENINSULA
21 BEGINS TO MOVE WHEN IT BECOMES SATURATED WITH RAIN. SO, AND
22 THEN MY LAST ONE FOR YOU IS, SO I UNDERSTAND THAT YOUR
23 DEPARTMENT IS PHASING OUT THE OPTION FOR OUR CITIES TO
24 CONTRACT WITH PUBLIC WORKS FOR BUILDING AND SAFETY SERVICES.
25 IS THAT TRUE? AND WHAT ARE OUR CITIES ALTERNATIVES? AND IF YOU



THE BOARD OF
SUPERVISORS

1 ARE PHASING OUT THE CONTRACTING WITH THEM FOR YOUR SERVICES,
2 DID THAT MEAN WE WILL SEE IMPROVEMENTS IN PERMIT APPROVAL
3 TIMELINES FOR OUR UNINCORPORATED?

4
5 **MARK PESTRELLA:** I REALLY APPRECIATE THE QUESTION. IT'S AN
6 OPPORTUNITY TO TALK TO YOU ABOUT OUR BUSINESS STRATEGY THERE.
7 FOR MANY YEARS, WE'RE PROVIDING THE SERVICE REALLY AT THE COST
8 TO OUR OWN CONSTITUENTS BECAUSE WHAT I FOUND IS THAT THE BEST
9 AND BRIGHTEST PLAN CHECKERS AND ENGINEERS ARE BEING DEDICATED
10 TO CITIES BECAUSE THEY BASICALLY WERE SCREAMING FOR THE BEST
11 SERVICE. THAT WAS UNACCEPTABLE TO ME AND I HAVE MADE A
12 CONCERTED EFFORT TO MOVE CUSTOMER SERVICE PRIORITY TO THE
13 UNINCORPORATED AREA FIRST AS THAT'S OUR FIRST PRIORITY AS A
14 BUILDING OFFICIAL FOR BUILDING AND SAFETY SERVICES. ALSO IT'S
15 ALSO GOOD FOR THE BOARD TO KNOW THAT THIS IS A COMPETITIVE
16 INDUSTRY IN WHICH MANY CONTRACTORS HAVE BEEN INVOLVED, PRIVATE
17 SECTOR FOLKS HAVE REALLY DOMINATED THE SPACE FOR SOME TIME
18 NOW. AND WE COMPETE THROUGH AN RFP PROCESS FOR THE SERVICES
19 WITH THE CITIES. WHENEVER WE FOUND THAT THE CITIES CAN, AND
20 THE CITIES IS WHEN THEY FOUND THAT THEY CAN GET THOSE SERVICES
21 FOR CHEAPER FROM A CONSULTANT, THEY HAVE AN OPTING IN. THIS IS
22 NOT NEW FOR US TO BE NOT PROVIDING THAT SERVICE. SO WHAT WE'RE
23 DOING IS WE'RE WORKING WITH EACH CITY, WE'RE TALKING TO THEM
24 ABOUT THE BENEFITS, THE PROS AND CONS OF US DOING THE WORK FOR
25 THEM. BUT I HAVE TO BE HONEST, WHERE I'M FINDING THAT WE'RE



THE BOARD OF
SUPERVISORS

1 ACTUALLY, AGAIN, JEOPARDIZING THE CUSTOMER SERVICE TO AN
2 INCORPORATED AREA, I'M OPTING TO REMOVE OUR CONTRACT SERVICES
3 TO CITIES IN THIS ARENA.

4
5 **SUP. JANICE HAHN:** OKAY, THANK YOU. AND MS. BODAK, I HAVE A
6 COUPLE QUESTIONS FOR YOU. NOT SURPRISING, MY CONSTITUENTS ARE
7 FRUSTRATED WITH THE TIMELINES FOR PROCESSING THEIR PERMITS FOR
8 THEIR PROJECTS, BOTH BIG AND SMALL. WOULD YOU SAY THAT SOME OF
9 THESE DELAYS HAVE BEEN A QUESTION OF STAFF CAPACITY OR A LOT
10 OF IT IS BECAUSE WE FOCUS A LOT, AS RIGHTLY SO, ON THE FIRE
11 RECOVERY? AND IS THIS TRANSITION FROM EPIC-LA TO SOME NEW
12 SYSTEM GOING TO IMPROVE THAT, WHAT CAN I TELL MY CONSTITUENTS
13 ABOUT THEIR FRUSTRATION?

14
15 **AMY BODEK:** SO YOU CAN TELL YOUR CONSTITUENTS THAT WE REDUCED
16 OUR VACANCIES IN THE DEPARTMENT OVER THE LAST YEAR. WE WERE
17 RUNNING AT ABOUT A 20% VACANCY, ACTUALLY AROUND AN 18%
18 VACANCY, AND WE ARE CURRENTLY AT A 3% VACANCY, WHICH MEANS
19 THAT WE HAVE VIRTUALLY FULLY STAFFED. LAST YEAR WAS EXTREMELY
20 DIFFICULT, BUT WE DID DO OUR BEST TO MAINTAIN STEADY STATE
21 WHILE WE WERE RESPONDING TO THE FIRES. AND WE HAVE SPUN OFF
22 OUR FIRE TEAM SO THAT THEY ARE NOT RESPONSIBLE AND THAT
23 THERE'S CLEAR DIRECTION AS TO WHAT STAFF IS WORKING ON. WE ARE
24 STARTING TO LOOK AT VERY DEEP IMPROVEMENTS IN OUR CODE TO
25 REDUCE THE REQUIREMENTS FOR HIGH LEVEL PUBLIC HEARINGS. AND



THE BOARD OF
SUPERVISORS

1 WE'LL BE INTRODUCING A MORE TRADITIONAL ZONING ADMINISTRATOR
2 CONCEPT TO THE CODE, WHICH WOULD ALLOW FOR A DISCRETIONARY
3 PROJECT, BUT NOT NECESSARILY HAVING IT TO HAVE TO GO TO THE
4 PLANNING COMMISSION. AND WE THINK THAT THAT WILL CERTAINLY
5 SPEED UP A NUMBER OF ISSUES. WE'RE ALSO LOOKING AT A PILOT
6 PROGRAM THAT MAY ALLOW FOR MUCH MORE SPEEDY ABC LICENSES FOR
7 QUALIFYING APPLICANTS. AND I THINK THAT THAT WILL GO A LONG
8 WAY TOWARDS SOME OF OUR RESTAURANT CUSTOMERS THROUGHOUT THE
9 WHOLE COUNTY THAT MAY BE SEEKING IMPROVEMENTS TO GETTING THEIR
10 ABC LICENSES FASTER. MR. PESTRELLA AND THE OTHER PERMIT
11 DEPARTMENTS DID PILOT WITH US A CONSOLIDATED APPLICATION
12 PERMIT FOR THE BURN AREAS. WE ARE LOOKING TO ROLL THAT OUT TO
13 OTHER APPLICABLE PROJECTS THAT MAY NOT NEED TO GO THROUGH THE
14 TRADITIONAL PROCESS. AND ALL OF THAT IS THROUGH OUR EPIC-LA
15 SYSTEM.

16
17 **SUP. JANICE HAHN:** OKAY, GREAT, I HAVE A LOT TO TELL MY
18 CONSTITUENTS. YOU DO. AND THE FINAL THING IS ABOUT YOUR LAND
19 USE REGULATION DIVISION, TRANSFORMING HOW THEY DO THE WORK BY
20 SHIFTING AWAY FROM PUNITIVE ENFORCEMENT AND TOWARDS OFFERING
21 SERVICES TO HELP RESIDENTS RESOLVE THEIR VIOLATIONS AND I LOVE
22 THAT MOSTLY BECAUSE YOUR STRATEGY IS 1 IN 3 IS TO MAKE YOUR
23 DEPARTMENT A TRUSTED ALLY THAT ENFORCES LAND USE REGULATIONS
24 EQUITABLY AND WITH SENSITIVITY. AND I'M WONDERING IF THE
25 PUBLIC KNOWS THAT YOU'RE MAKING THIS SHIFT AND THEY MIGHT NOT



THE BOARD OF
SUPERVISORS

1 KNOW THAT IF THEY DO REPORT A VIOLATION, THEY CAN TRUST THAT
2 THEIR NEIGHBOR WILL BE TREATED WITH RESPECT AND WILL BE
3 OFFERED RESOURCES INSTEAD OF FINES, ALTHOUGH I KNOW SOME
4 NEIGHBORS THAT WANT THEM TO BE PUNISHED. BUT HOW ARE YOU
5 GETTING THAT WORD OUT IN THIS MAJOR SHIFT TOWARDS DIPLOMACY
6 AND PEACE?

7

8 **AMY BODEK:** SO WE SPENT THE LAST YEAR, I DON'T KNOW IF
9 DIPLOMACY AND PEACE IS POSSIBLE IN LAND USE, BUT WE ARE TRYING
10 TO ACHIEVE THAT. WHAT WE ARE TRYING TO DO IS REALLY FOCUS ON
11 DETERMINING WHAT IS REALLY A PRIORITY ONE VIOLATION THAT IS
12 REALLY TRULY HEALTH AND SAFETY OR SIGNIFICANT NUISANCE. THOSE
13 WILL CONTINUE TO HAVE MORE OF AN ENFORCEMENT PERSPECTIVE. THE
14 OTHER TYPES OF VIOLATIONS WE ARE WORKING WITH, STANDING
15 COMMUNITY AGENCIES AND COMMUNITY GROUPS, NON-GOVERNMENTAL
16 PARTNERS AND FAITH-BASED LEADERS, TO GET THE WORD OUT THAT WE
17 ARE REALLY TRYING TO NAVIGATE THE NEIGHBOR ON NEIGHBOR ISSUES
18 WHEN THEY MAYBE JUST NEED TO GET ALONG AND RESPECT EACH
19 OTHER'S BOUNDARIES AS OPPOSED TO TAKING A HARDER STANCE ON
20 ENFORCEMENT.

21

22 **SUP. HILDA SOLIS, CHAIR:** GREAT, GOOD. OKAY, SUPERVISOR BARGER,
23 THANK YOU.

24

25 **SUP. KATHRYN BARGER:** THANK YOU, AND I'LL MAKE THIS BRIEF



THE BOARD OF
SUPERVISORS

1 BECAUSE WE'VE HAD A LOT OF INTERACTION BECAUSE OF THE FIRES,
2 AND I WANT TO THANK BOTH PUBLIC WORKS AND REGIONAL PLANNING
3 FOR THE WORK THAT YOU'VE DONE. AND TO YOUR POINTS, SUPERVISOR
4 HAHN, I HOPE THAT SOME OF THE EFFICIENCIES THAT ARE IN PLACE
5 ARE GOING TO CARRY OVER BEYOND THE BURN AREA. AND ACTUALLY
6 EPIC-LA IS AN EXAMPLE OF INSTRUMENT THAT'S IN PLACE THAT CAN
7 BE USED, BUT THERE ARE OTHER THINGS THAT WE'VE LEARNED,
8 LESSONS LEARNED. AND I APPRECIATE AMY, YOU HIGHLIGHTING THAT
9 PROCESSING NEARLY 88% OF REBUILD APPLICATIONS IN ALTHENA AND
10 OVER 83% IN THE UNINCORPORATED AREAS, BECAUSE WE CONTINUE TO
11 HEAR A NUMBER OF 17% AND NOTHING COULD BE FURTHER FROM THE
12 TRUTH. WE ARE IN MEETING THE NEED. THERE'S ALWAYS ROOM FOR
13 IMPROVEMENT, BUT I BELIEVE THAT THAT WE ARE DOING. A GOOD JOB
14 AND THAT IS A REFLECTION OF THE WORK THAT YOU ALL ARE DOING.
15 MARK ON ILLEGAL DUMPING, THAT'S BEEN A CONCERN IN THE ANTELOPE
16 VALLEY. I KNOW SUPERVISOR MITCHELL ALSO HAS THAT CONCERN IN
17 HER DISTRICT. I'M SURE WE CAN ALL TELL STORIES ABOUT ILLEGAL
18 DUMPING THAT'S TAKING PLACE. IS THE DEPARTMENT TRACKING THE
19 INCREASES THAT ARE OCCURRING AND DOES THE BUDGET REQUEST
20 REFLECT THE DIFFERENT RESOURCES NEEDED TO ADDRESS AND COMBAT
21 THAT?

22
23 **MARK PESTRELLA:** THANK YOU, SUPERVISOR, FOR THE QUESTION. YES,
24 WE ARE TRACKING IT VERY CLOSELY. IN FACT, UNFORTUNATELY, OUR
25 DATA SHOWS THERE'S A 25% INCREASE IN CONSTRUCTION DEBRIS,



THE BOARD OF
SUPERVISORS

1 WHICH IS REALLY IN DEMOLITION, WHICH REALLY ENDS UP IN THE
2 NORTH COUNTY FOR THE MOST PART, WITH \$2,000,000+ EXPENDED
3 SINCE NOVEMBER 2025 IN CLEANUPS IN THE AREA. ONE CASE ALONE
4 COST THE COUNTY \$1,500,000 TO CLEAN UP A CONTAMINATED SITE. WE
5 HAVE PUT PERFORMANCE MEASURES IN PLACE. WE HAVE A 72-HOUR
6 HAZARDOUS RESPONSE TEAM. WE'RE WORKING ON ONE OF OUR METRICS
7 IS TONNAGE REMOVED. AND WE ARE FOCUSING ON REPEAT SITE
8 REDUCTION AS METRICS FOR THIS. AS YOU KNOW, WE'RE PARTNERING
9 WITH MULTIPLE AGENCIES TO CARRY THIS OUT, INCLUDING A REGIONAL
10 PLANNING SHERIFF, THE D.A., THE PUBLIC HEALTH, AND CALRECYCLE,
11 THE STATE AGENCY. THE QUESTION ABOUT BUDGET IS INTERESTING
12 BECAUSE I DO THINK WE ARE FUNDED PROBABLY WITHIN OUR OWN
13 DEPARTMENT FOR THAT, BUT I DO BELIEVE THAT OTHER AGENCIES IN
14 THE COUNTY COULD UTILIZE MORE FUNDING SO THEY COULD BE BETTER
15 PARTNERS FOR US IN THEIR EFFORTS. FOR INSTANCE, THE D.A.'S
16 CASES NEED TO BE BROUGHT SOONER TO, ALTHOUGH D.A. HOCHMAN HAS
17 TAKEN OUR CASES, I APPRECIATE THAT HE HAS TAKEN THEM
18 SERIOUSLY. I BELIEVE THE OTHER AGENCIES, I DON'T KNOW IF
19 PUBLIC HEALTH MADE A REQUEST OR NOT, AND SHERIFF, BECAUSE WE
20 UTILIZE THEIR RESOURCES TO DO THE ENFORCEMENT PORTION OF THIS.
21 AND THAT'S REALLY WHAT WE FOUND IS THE DETRIMENT IS THAT WE
22 CAN GET REAL-TIME ENFORCEMENT. SO I FEEL OUR DEPARTMENT IS
23 ALSO PROPERLY FUNDED, BUT --

24
25 **SUP. KATHRYN BARGER:** HIGHWAY PATROL, WHO UP IN THE ANTELOPE



THE BOARD OF
SUPERVISORS

1 VALLEY, 14 FREEWAY, YOU'VE GOT DUMP TRUCKS GOING UP. AND
2 DISCARDING AND SO COORDINATING WITH THEM AS WELL, I THINK
3 WOULD BE BENEFICIAL. SO I APPRECIATE THE WORK YOU'RE DOING ON
4 THAT. AND THEN ON THE FIFTH DISTRICT SPECIFIC, WE HAVE THE
5 HIGHEST NUMBER OF COUNTY MAINTAINED ROADS IN THE
6 UNINCORPORATED AREAS, MANY OF WHICH ARE RURAL. WE SAW IN THE
7 LAST RAIN, THE IMPACT THAT IT HAD UP IN THE PALMDALE AREA.
8 WITH EXTREME WEATHER CONDITIONS, WHAT EFFECT DOES IT HAVE ON
9 CURRENT ROAD MAINTENANCE AND REPAIR PROJECTS GIVEN THE FACT
10 THAT OUR GAS TAX HAS GONE DOWN --

11
12 **MARK PESTRELLA:** YES THANK YOU.

13
14 **SUP. KATHRYN BARGER:** AND I GOES TO WORK FOR ALL OF US WE'VE
15 SEEN THAT CURTAIL.

16
17 **MARK PESTRELLA:** WELL YOU KNOW I CAN CONFIRM AND I KNOW YOU
18 KNOW THIS TOO THAT THE MAJORITY OF OUR REPAIRS AFTER RAIN
19 EVENTS THESE DAYS A LITTLE COST OF THE REPAIRS IS IN OUR RURAL
20 AREAS NOT ONLY WITHIN YOUR AREA SUPERVISOR BUT ALSO WITHIN THE
21 THIRD DISTRICT RURAL AREAS BECAUSE THAT'S WHERE OUR MOST OUR
22 ROADWAY MILES ARE AND ALSO SECONDARILY THERE'S NOT A SYSTEM TO
23 PROTECT THEM FROM FLOODING THERE. THEY'RE LACKING A FLOOD
24 CONTROL, A TRUE FLOOD CONTROL SYSTEM. SO FAILURES INCLUDE DUE
25 TO HEAT ON RURAL ROADS, OR CULVERT FAILURES AND WASHOUTS,



THE BOARD OF
SUPERVISORS

1 PLACES LIKE LAKE HUGHES ROAD INSTABILITY, IF YOU KNOW ABOUT
2 IT, YOU REMEMBER IT. BOQUET CANYON ROAD EROSION THAT CONTINUES
3 AND HAS COST LIVES THROUGH THE YEARS. AND THEN HEAT IS
4 REDUCING PAVEMENT LIFE CYCLE. AND SO NORTH COUNTY'S LIFE CYCLE
5 IS REDUCED BY AT LEAST TWO TO THREE YEARS, AS OPPOSED TO SAY
6 THE BASIN HERE, AND THAT HAS TO DO WITH INCREASING HEAT. SO
7 OUR COSTS ARE RISING CONSTANTLY, NOT ONLY FOR MAINTENANCE
8 SUPERVISOR, BUT ALSO FOR DISASTER RESPONSE. AND I THINK THAT'S
9 TRUE OF THE ENTIRE COUNTY WITH RESPECT TO CLIMATE. SO WE'RE,
10 OF COURSE, YOU KNOW, WE HAVE, YOU MENTIONED LANE MILES
11 REHABILITATED ANNUALLY IS SOMETHING WE LOOK AT AND IT SHOWS US
12 THAT OUR COST IN THAT IS INCREASING TREMENDOUSLY. WE'VE BEEN
13 PARTNERING AND LOOKING FOR SOURCES OF ROAD FUND, BUT OF
14 COURSE, YOU KNOW, THE ROAD FUND IS, YOU MENTIONED IT LIMITED
15 BY BASICALLY STABLE GAS TAX DOLLARS WITHOUT INCREASING BUT
16 WITH MORE DEMAND ON IT YOU KNOW BOTH AND I WILL TAKE THE
17 MOMENT JUST TO MENTION I WAS GOING TO MENTION MY POINT ABOUT
18 OUR DEPARTMENT'S BUDGET YOU KNOW PUBLIC WORKS IS UNIQUELY
19 STRUCTURED AS AN ENTERPRISE DEPARTMENT WITH DIVERSIFIED
20 FUNDING. HOWEVER, DIVERSIFICATION ALONE DOES NOT INSULATE US
21 FROM THE MICROECONOMIC REALITIES. IN RESPONSE, WE'RE
22 STRENGTHENING PARTNERSHIPS AT ALL LEVELS OF GOVERNMENT,
23 ADVANCING INNOVATION THROUGH DATA ANALYTICS, MACHINE LEARNING,
24 FOR INSTANCE, ARTIFICIAL INTELLIGENCE, STREAMLINING PROJECT
25 DELIVERY, AND APPLYING ADVANCED CONSTRUCTION TECHNIQUES AS



THE BOARD OF
SUPERVISORS

1 HAPPENING ON THE ROAD PORTION TO IMPROVE DURABILITY AND
2 EFFICIENCY. AND EVEN WITH THESE EFFORTS, SUSTAINING CRITICAL
3 AND ROAD FLOOD CONTROL INFRASTRUCTURE MAY REQUIRE ADDITIONAL
4 REVENUE TOOLS, INCLUDING STRATEGIC BONDING OR POTENTIALLY FEE
5 ADJUSTMENTS FOR THESE TWO MAJOR FUNDS IN THE DEPARTMENT.

6
7 **SUP. KATHRYN BARGER:** THANK YOU, MARK. AND THANK YOU FOR THIS
8 MORNING. MARK WAS OUT IN ALTHENA SIGNING A CERTIFICATE OF
9 OCCUPANCY FOR A REMARKABLE WOMAN, MARGOT, WHO HAS MOVED BACK
10 INTO HER HOME. REALLY QUICKLY, KURT, ARE YOU INVOLVED WITH
11 MOSQUITO ABATEMENT AT ALL?

12
13 **KURT FLOREN:** NO. IN A WORD, NO. THAT'S THE ONE INSECT WE DON'T
14 DEAL WITH, THAT'S ALL VECTOR CONTROL.

15
16 **SUP. KATHRYN BARGER:** BECAUSE I THOUGHT FRUIT FLY, YEAH. I
17 MEAN, I JUST KNOW WITH THE RAINS, I HAVE CONCERNS ABOUT THE
18 IMPACT THAT'S GOING TO HAVE ON MOSQUITOES AS WE MOVE INTO THE
19 OUTGOING MONTHS. AND SO I WASN'T SURE I KNEW THE FRUIT FLY,
20 BUT OKAY. THANK YOU, MADAM CHAIR.

21
22 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. OKAY, SUPERVISOR HORVATH.

23
24 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. I WILL START
25 WITH ACKNOWLEDGING TO OUR CEO THAT WHEN WE WERE WORKING WITH



THE BOARD OF
SUPERVISORS

1 PUBLIC WORKS ON THEIR BUDGETS, WE LEARNED THAT WHAT THEY
2 PRESENT IS NOT THE FULL TOTAL REFLECTION OF ALL OF THE BUDGET
3 AND DUTIES THAT THEY'RE RESPONSIBLE FOR. SO AS WE ARE
4 CONTINUING OUR BUDGET PROCESS INNOVATION, CAN WE MAKE SURE
5 THAT ALL OF THE BUDGETS THAT LIVE UNDER PUBLIC WORKS BECOME
6 PART OF OUR DISCUSSION AS A BOARD? FOR AGRICULTURE WEIGHTS AND
7 MEASURES, I KNOW THAT ONE OF THE INSECTS THAT YOU DO DEAL WITH
8 IS G-SOB AND THAT'S SOMETHING THAT IS QUITE ALARMING FOR SANTA
9 MONICA MOUNTAINS REGION. SO DOES YOUR BUDGET PREPARE THE
10 DEPARTMENT WITH ENOUGH RESOURCES ONCE A FIREWOOD INSPECTION
11 ORDINANCE IS IMPLEMENTED TO MAKE SURE THAT WE'RE ADEQUATELY
12 ADDRESSING THE SPREAD OF GOLD-SPOTTED OAK BORER WHICH
13 CONTRIBUTES TO THE LOSS OF OAK TREES WHICH HELP US FIGHT
14 FIRES.

15
16 **KURT FLOREN:** AT THIS POINT NO IT DOES IT DOES NOT AND SHOULD
17 SUCH AN ORDINANCE COME INTO PLACE, THERE IS GOING TO NEED TO
18 BE EITHER FEE REVENUE FOR REGISTRATION OF FIREWOOD DEALERS OR
19 SOME KIND OF OTHER ALLOCATION BECAUSE NO, WE DON'T HAVE THAT.
20 AND THE ISSUE WITH GOLD SPOTTED OAK BORER, INVASIVE SHOT HOLE
21 BORER, ANY OF THE WOOD BORERS, IT'S VERY LABOR INTENSIVE TO
22 GET OUT INTO VERY RURAL AREAS, DO THE FULL SURVEY WORK AND
23 THEN ANY KIND OF MEANINGFUL TREATMENT OTHER THAN OUTRIGHT
24 REMOVAL OF THE TREES IS A VERY COSTLY INJECTION. IT'S ALMOST
25 AN IV SYSTEM TREATMENT. SO, NEED TO BEAR THAT IN MIND BUT AS



THE BOARD OF
SUPERVISORS

1 WE SIT HERE, NO, THERE WOULD NOT BE AS THAT ORDINANCE COMES
2 FORWARD WORKING WITH YOU ON MAKING SURE IT'S ACTUALLY
3 SOMETHING WE CAN IMPLEMENT IT WILL BE IMPORTANT. SO I HOPE
4 YOU'LL LET US KNOW WHAT YOU NEED WILL BE THERE.

5

6 **KURT FLOREN:** THANK YOU.

7

8 **SUP. LINDSEY P. HORVATH:** NEXT I WANT TO SAY HAPPY BIRTHDAY,
9 AMY. WHAT A WAY TO CELEBRATE. TURNING TO REGIONAL PLANNING, I
10 WILL SAY, WE KNOW THAT YOU'VE DONE A LOT OF EXTRAORDINARY WORK
11 IN THE DEPARTMENT TO ADDRESS ALL OF THE CHALLENGES THAT HAVE
12 COME OUR WAY IN LOS ANGELES COUNTY, AND YET, WE ALSO KNOW THAT
13 WE'RE HEARING THAT, AT LEAST ON THE PALISADES FIRE AREA, AND I
14 KNOW SUPERVISOR BARGER JUST SPOKE ABOUT EATON, THERE ARE
15 DOZENS OF REBUILT APPLICATIONS THAT ARE IN THE QUEUE THAT HAVE
16 NOT YET CLEARED ZONING REVIEW. SO WHAT INVESTMENTS ARE YOU
17 MAKING? WHAT SHOULD WE EXPECT TO CHANGE? AND WHAT STEPS ARE
18 YOU TAKING TO REDUCE THE AMOUNT OF TIME THAT IT TAKES AND ALL
19 OF THESE APPLICATIONS PENDING IN YOUR DEPARTMENT?

20

21 **AMY BODEK:** THANK YOU FOR THAT. I APPRECIATE THE
22 ACKNOWLEDGEMENT OF THE WORK THAT WE'RE DOING. THE PALISADES
23 FIRE IS VERY DIFFERENT FROM THE EATON FIRE IN MANY WAYS, AND
24 WE ARE REALLY STRUGGLING WITH THE COASTAL ACT AND THE NOT
25 NECESSARILY THE COASTAL ACT BUT THE PROTECTION OF THE



THE BOARD OF
SUPERVISORS

1 ENVIRONMENT THAT WE HAVE TO TAKE INTO ACCOUNT. WE WERE VERY
2 GRATEFUL THAT THE GOVERNOR'S OFFICE DID ISSUE A NUMBER OF
3 EXECUTIVE ORDERS BUT THE COMPLEXITIES OF BUILDING IN IN THE
4 SANTA MONICA MOUNTAINS IS VERY DIFFERENT. FROM A STAFFING
5 PERSPECTIVE, WE HAVE REALLOCATED AND ARE WORKING ON
6 REALLOCATING OUR CONTRACT STAFF. WE HAD A NUMBER OF STAFF THAT
7 WERE FOCUSED ON 20 HOUR A WEEK SO THAT WE COULD MAINTAIN
8 CONSISTENT LEVEL OF EMPLOYMENT AND HOURS OF OPERATION OF OUR
9 CALABASAS ONE STOP, BUT THAT DISRUPTS THE RESPONSIVENESS TO
10 THE APPLICANTS. AND SO WE'RE ACTUALLY WORKING ON REPLACING OUR
11 20 HOUR A WEEK CONTRACT FOLKS WITH SOME OF THOSE FOLKS ARE
12 AVAILABLE FOR 40 HOUR A WEEK. SO WE'RE SWAPPING OUT OUR
13 CONTRACTS AND MAKING THOSE STAFF AVAILABLE TO BE MORE
14 CONSISTENT TO OUR APPLICANTS. WE'RE ALSO RETURNING SOME STAFF
15 WHO WERE SPLIT BETWEEN THE TWO FIRES BUT ARE TRULY BASED IN
16 THE SANTA MONICA MOUNTAINS. WE'RE RETURNING THEM TO THEIR HOME
17 BASE, WHICH IS THE SANTA MONICA MOUNTAINS AS WELL, BECAUSE
18 THERE IS ACTUALLY A DISTINCT DIFFERENCE BETWEEN THE TURNAROUND
19 TIMES, AND WE'RE TRYING TO RESOLVE THAT.

20
21 **SUP. LINDSEY P. HORVATH:** OKAY, I KNOW THERE ARE COMPLEXITIES,
22 JUST WITH THE GEOLOGY AND TOPOGRAPHY AND ALL THE THINGS THAT
23 YOU HAVE TO NAVIGATE, BUT WE NEED TO FIND A WAY TO HELP. WE
24 CERTAINLY DON'T WANT TO CONTRIBUTE TO FUTURE PROBLEMS, BUT WE
25 ALSO NEED TO MAKE SURE THAT PEOPLE ARE GETTING HOME QUICKLY.



THE BOARD OF
SUPERVISORS

1
2 **AMY BODEK:** ABSOLUTELY.

3
4 **SUP. LINDSEY P. HORVATH:** SO I'M GLAD YOU'RE FINDING WAYS TO DO
5 THAT. WHAT STEPS HAVE YOU TAKEN TO INVEST IN ENFORCEMENT IN
6 THE SANTA MONICA MOUNTAINS WHEN IT COMES TO CODE ENFORCEMENT?

7
8 **AMY BODEK:** SO THROUGH THE ABILITY OF HIRING FOR THE LAST YEAR
9 WE'VE ACTUALLY ADDED A COUPLE MORE NEW STAFF THAT ARE DIRECTLY
10 BASED IN THE SANTA MONICA MOUNTAINS AND SO THAT IS GOING TO BE
11 AN INCREASE IN THE ACTUAL FTES THAT ARE ASSIGNED TO THE SANTA
12 MONICA MOUNTAINS, AND THAT'S BECAUSE WE DID GET TO REDUCE OUR
13 VACANCIES. WE'RE ALSO WORKING VERY CLOSELY WITH A GROUP OF
14 INDIVIDUALS, CHP, THE SHERIFF'S DEPARTMENT, FIRE DEPARTMENT,
15 TO DO A QUARTERLY MEETING TO FOCUS ON SORT OF EMBEDDED
16 ENFORCEMENT ISSUES IN THE SANTA MONICA MOUNTAINS, AND THAT HAS
17 BEEN EXTREMELY HELPFUL. THEY HAVE A QUARTERLY MEETING WHERE
18 IT'S A MULTI-AGENCY GROUP THAT IS TRYING TO BRING THE
19 RESOURCES OF EVERYBODY TOGETHER SO THAT ONE AGENCY IS NOT
20 ACTING ALONE BUT THAT WE'RE ACTING TOGETHER. WE'VE ALSO BEEN
21 WORKING WITH THE TOPANGA CANYON ASSOCIATION IN PARTICULAR TO
22 HELP THEM DISTRIBUTE FLYERS AND ADDITIONAL RESOURCES FOR US,
23 AND WE'D LIKE TO DO THAT WITH, OF COURSE, LAS VIRGINAS AND
24 THEN THE OTHER ORGANIZATIONS THAT ARE IN THE SANTA MONICA
25 MOUNTAINS. SO WE THINK THAT THE CHANGES THAT WE'RE MAKING FROM



THE BOARD OF
SUPERVISORS

1 AN ENFORCEMENT SHOULD BE TAKING ROOT NOW AND THAT WE'LL SEE
2 BETTER IMPROVEMENTS IN THE NEXT YEAR.

3

4 **SUP. LINDSEY P. HORVATH:** OKAY, AND I KNOW ALSO FROM OUR
5 BUSINESS COMMUNITY, THEY'RE FEELING LIKE THE PERMIT PROCESS
6 HAS BEEN TAKING TOO LONG FOR THEM AS WELL. SO WHAT INVESTMENT
7 AND EFFICIENCIES FOR BUSINESS APPLICATIONS ARE WE MAKING IN
8 THE SANTA MONICA MOUNTAINS TO MAKE SURE OUR BUSINESSES ARE
9 GETTING THE SUPPORT THEY NEED?

10

11 **AMY BODEK:** SO ONE OF THE BIG THINGS THAT WE ARE RELEASING, OR
12 JUST ACTUALLY ARE IN A BETA TEST, IF YOU WILL, BUT IT WAS
13 PUBLICLY RELEASED, IS THE DECISION ENGINE. AND THAT IS PART OF
14 THE EPIC-LA PROCESS, AND IT INCLUDES ALL THE PERMITTING
15 DEPARTMENTS, PLUS THE DEPARTMENT OF ECONOMIC DEVELOPMENT. THIS
16 DECISION ENGINE IS A WEB-BASED APPLICATION THAT ANYONE CAN
17 LOOK INTO, AND YOU TYPE IN YOUR ADDRESS AND WHAT YOU'RE TRYING
18 TO ACHIEVE, AND IT BASICALLY CLEARS A LOT OF THE APPLICATIONS
19 THAT YOU MAY OR MAY NOT NEED, AND THEN DIRECTS YOU MORE
20 EFFICIENTLY TO THE INDIVIDUALS THAT YOU NEED TO TALK TO. SO
21 WE'VE BEEN TALKING ABOUT A DECISION RELATED TO EPIC-LA FOR A
22 NUMBER OF YEARS, AND NOW IT'S STARTING TO BECOME REALIZED. WE
23 PUBLICIZED THIS BACK IN DECEMBER, TOOK IT DOWN FOR A WEEK OR
24 SO, AND THEN RESTARTED IT UP IN JANUARY, AND WE ARE TAKING
25 PUBLIC COMMENT ON IT. AND SO I HAVE PERSONALLY PLAYED ON IT



THE BOARD OF
SUPERVISORS

1 MYSELF AND SENT COMMENTS IN OF, I DON'T UNDERSTAND HOW TO DO
2 THIS, I DON'T UNDERSTAND HOW TO DO THAT. ADDITIONALLY, LIKE I
3 SAID EARLIER, WE ARE LOOKING AT STREAMLINING ABC PERMITS IN
4 PARTICULAR, AND I KNOW THAT THAT IS A SIGNIFICANT ISSUE FOR
5 ALL OF THE DISTRICTS. AND I THINK THAT A PILOT PROGRAM IS
6 GOING TO REVEAL BENEFITS AND CHALLENGES WITH THE STREAMLINING
7 OF ABC PERMITS, BUT ALLOWING THEM TO NOT NECESSARILY HAVE TO
8 GO TO THE PLANNING COMMISSION, BUT AGAIN TO A LOWER LEVEL OF
9 PUBLIC HEARING THAT IS NOT NECESSARILY APPEALABLE TO THE
10 BOARD, WHICH IS ALLOWED UNDER STATE LAW, MAY BE A SIGNIFICANT
11 REDUCTION IN TIME FOR BUSINESSES.

12
13 **SUP. LINDSEY P. HORVATH:** THAT'S GREAT TO HEAR. I THINK, YOU
14 KNOW, WE HAD A SIMILAR CONVERSATION YESTERDAY WITH HR.
15 SOMETIMES COUNTY SPEAK DOESN'T TRANSLATE THROUGH SOME OF OUR
16 TECHNOLOGY. AND SO I'M GLAD TO HEAR THAT YOU'RE TAKING A LOOK
17 AT IT BECAUSE EVERY DAY OF DELAY IS MONEY FOR OUR BUSINESSES
18 THAT THEY'RE WORRIED ABOUT AND UNDERSTANDABLY SO. SO I'M GLAD
19 TO HEAR WE'RE INNOVATING AND REALLY TAKING INTO ACCOUNT THE
20 FEEDBACK THAT THEY'RE OFFERING, SO THANK YOU. THANK YOU. I'LL
21 NOW TURN TO PUBLIC WORKS. WE ARE ALSO HEARING ON THE PUBLIC
22 WORK SIDE OF THE PERMITTING PROCESS AND IN PALISADES THAT
23 THERE, FOR THE PAST FEW MONTHS AT ANY GIVEN TIME HAVE BEEN
24 DOZENS OF PERMITS PERMIT APPLICATIONS IN THE QUEUE SO ARE
25 THERE VACANCIES THAT THE CALABASAS ONE STOP THAT ARE



THE BOARD OF
SUPERVISORS

1 CONTRIBUTING TO THAT AND IF SO WHAT IS YOUR PLAN TO FILL THEM
2 AND IF YOU KNOW WHAT INVESTMENTS ARE YOU MAKING TO ADDRESS
3 MAKING THIS PROCESS MOVE FASTER?

4
5 **MARK PESTRELLA:** THANK YOU, SUPERVISOR FOR YOUR QUESTION AND
6 THANK YOU FOR YOUR SUPPORT AS WE'VE BEEN ADDRESSING THE
7 TRAGEDY IN YOUR DISTRICT AND SUPERVISOR BARGER'S AREA AS WELL.
8 AND WE'VE BEEN DOING THAT AS AMY MENTIONED THROUGH COMBINED
9 PERMIT PROCESS THAT COORDINATES AND STREAMLINES THE PERMITTING
10 PROCESS. AND IN FACT, I HAVE TO SAY I'M CONCERNED TO HEAR THAT
11 YOUR STAFF IS REPORTING DELAYS AND I WILL LOOK INTO THAT. I'LL
12 REST THAT IN JUST A MINUTE. BUT I AM LOOKING AT OUR TURNAROUND
13 TIMES, COMBINED TURNAROUND TIMES BETWEEN THE TWO DEPARTMENTS,
14 AND IN PARTICULAR OUR DEPARTMENT, AND THEY'RE EXTRAORDINARY.
15 THEY ARE BETTER THAN I'VE EVER SEEN IN MY 30 YEARS WORKING IN
16 THE INDUSTRY. AND THAT HAS TO DO WITH BOTH YOUR LEADERSHIP AND
17 SUPERVISOR'S LEADERSHIP AND INVESTING IN THE RESOURCES WE
18 NEED. AND ALSO OUR DEPARTMENT AND PRIORITIZING, I PRIORITIZE
19 RECOVERY FOR THOSE AREAS. MUCH OF THE TIME THAT WE HAVE SPENT
20 HAS BEEN SPENT ON THE FRONT END OF THAT IS ACTUALLY IN
21 RECOVERY, IS NAVIGATING, HELPING PEOPLE NAVIGATE THE PROCESS,
22 LEARN IT AND GET IT GOING FORWARD. THE DELAYS THAT WE HAVE
23 FOUND IN PEOPLE ACTUALLY PERMITTING, MOST OF THEM HAVE BEEN
24 RELATED TO PEOPLE MAKING THE DECISION WHETHER OR NOT TO
25 REBUILD. AND THAT'S BECAUSE THE INFORMATION THEY NEED TO



THE BOARD OF
SUPERVISORS

1 DECIDE WHETHER OR NOT THEY CAN AFFORD TO OR THEIR INSURANCE
2 COMPANIES RECOVER THOSE COSTS? OR --

3

4 **SUP. LINDSEY P. HORVATH:** THESE ARE ACTUALLY APPLICATIONS THAT
5 HAVE SUBMITTED FULL BUILDING PLANS, BUT HAVE NOT YET BEEN
6 APPROVED.

7

8 **MARK PESTRELLA:** FULL APPLICATIONS?

9

10 **SUP. LINDSEY P. HORVATH:** YES.

11

12 **MARK PESTRELLA:** FULLY COMPLETE. I'LL NEED TO LOOK INTO IT
13 BECAUSE MY DATA DOESN'T SHOW THAT.

14

15 **SUP. LINDSEY P. HORVATH:** OKAY.

16

17 **MARK PESTRELLA:** BUT THAT DOESN'T MEAN IT ISN'T REAL. AND OF
18 COURSE, I'LL LOOK INTO IT. ONE OF THE THINGS I DID LOOK INTO,
19 YOU MENTIONED ABOUT VACANCIES. I DID LOOK INTO WHAT'S THE
20 STAFFING, COULD THAT BE THE SOLUTION? TYPICALLY WHAT WE LOOK
21 AT FOR INDICATORS IS, FIRST OF ALL, WHAT I MENTIONED, THE
22 INDICATOR OF WHAT IS OUR TURNAROUND TIME AT ANY GIVEN TIME.
23 AND IT LOOKS GOOD, AS I MENTIONED. HOWEVER, THAT DOESN'T MEAN
24 THAT THERE ISN'T OTHER FACTORS. FOR INSTANCE, IF STAFF ARE
25 WORKING AN EXTRAORDINARY AMOUNT OF HOURS, IN FACT, OUR



THE BOARD OF
SUPERVISORS

1 OVERTIME IN THAT OFFICE IS EXTRAORDINARY AT THIS TIME. AND SO,
2 AND YOU KNOW THE STAFF THERE AND THEY'RE DOING A WONDERFUL
3 JOB, BUT I'M AS CONCERNED ABOUT THEM IN TERMS OF THEIR
4 BURNOUT. AND WHEN I LOOK AT OVERTIME AND THE NUMBERS I LOOKED
5 AT THIS MORNING INDICATE THAT WE COULD HAVE PEOPLE, THAT WE
6 NEED TO SUPPLEMENT THEM WITH RESOURCES SO THAT THEY CAN REDUCE
7 THE NUMBER OF HOURS THEY'RE WORKING IN A WEEK.

8

9 **SUP. LINDSEY P. HORVATH:** AND I KNOW WE'VE BEEN PRESSING ON THE
10 FEDERAL GOVERNMENT FOR THE FINANCIAL RESOURCES THAT WE WANT IF
11 WE WERE ABLE TO GET THAT FUNDING WHAT COULD WE HIRE UP AND
12 STAFF UP SO WE DON'T HAVE THOSE ISSUES RIGHT AWAY? I THINK
13 WE'RE GOING TO TAKE TIME.

14

15 **MARK PESTRELLA:** THANK YOU FOR PUTTING THAT OUT THERE. THAT WAS
16 MY THIRD PIECE IS LIKE THE FUNDING IS THERE YOU KNOW, WE HAVE
17 WAIVED FEES OUR DEFERRED FEES AT THIS TIME AND WE'RE SEEKING
18 TO BACKFILL THOSE FEES WITH DISASTER RELIEF FUNDS OR STATE
19 FUNDING, HAZARD MITIGATION GRANT FUNDING. I KNOW I'M WORKING
20 VERY CLOSELY WITH MY GRANT FOLKS AND ALSO THE CEO'S OFFICE TO
21 ATTAIN THOSE FUNDS BECAUSE WE DO SEE A PROJECTED END TO THE
22 ABILITY TO CONTINUE DEFERRING FEES IF WE DON'T HAVE A BACKFILL
23 OF THAT. AND THAT IS IMPACTING OUR TURNAROUND TIMES TO SOME
24 EXTENT. LASTLY, PERFORMANCE, I JUST WANT TO MENTION THIS. IT'S
25 IMPORTANT THAT YOU KNOW, AND THE BOARD KNOWS THAT WE DO HAVE



THE BOARD OF
SUPERVISORS

1 PERFORMANCE METRICS ON INDIVIDUAL PROFESSIONALS WHO REVIEW AND
2 INSPECT THESE. AND SO IF THERE IS A PERFORMANCE ISSUE FOR
3 SOMEONE, WE WILL ADDRESS THAT. I'LL DO THAT. YOU HAVE MY WORD.
4 I'LL TAKE CARE OF THAT.

5

6 **SUP. LINDSEY P. HORVATH:** ALL RIGHT. I HAVE JUST A COUPLE MORE
7 QUESTIONS I KNOW MADAM CHAIR IS GOING TO BREATHE DOWN MY NECK
8 SO I WANT TO MAKE SURE WE TOUCH ON THE FACT THAT WE HAVE THE
9 COUNTY'S VISION ZERO INITIATIVE PER OUR BOARD'S DIRECTION CAN
10 YOU TELL ME WHAT RESOURCES ARE GOING TO BE USED TO IMPLEMENT
11 THE BICYCLE MASTER PLAN AND HOW MANY VACANCIES THE DEPARTMENT
12 HAS ON THE TRANSPORTATION PLANNING SIDE OF THE EQUATION TO
13 MAKE SURE THAT WE'RE ACTUALLY ACHIEVING THE GOALS THAT THE
14 BOARD IS SETTING OUT?

15

16 **MARK PESTRELLA:** AND ALL OF YOU HAVE QUESTIONS TODAY ABOUT
17 VISIONS ZERO. I'M REALLY THANKFUL FOR THAT BECAUSE I DO
18 BELIEVE IT'S STILL A VALID STRATEGY FOR REDUCING THE NUMBER OF
19 FATALITIES AND SERIOUS INJURIES IN OUR ROADWAYS. AND THE
20 PROGRAM IS, AND THE PROGRAM AS IT'S BEEN LAUNCHED HAS BEEN
21 UNDERFUNDED SINCE THE TIME OF ITS INCEPTION. YOU ASKED ABOUT
22 VACANCIES. WE CURRENTLY HAVE 4 VACANT PLANNING VACANCIES THAT
23 WOULD AFFECT BOTH VISION ZERO AS WELL AS THE BICYCLE MASTER
24 PLAN THAT YOU MENTIONED. OF COURSE BOTH INITIATIVES COMPLEMENT
25 EACH OTHER BECAUSE IT'S OUR OUTCOME IS THE SIMILAR OUTCOME



THE BOARD OF
SUPERVISORS

1 WE'RE LOOKING FOR IS MOBILITY AND SAFE STREETS THROUGH BOTH
2 PROGRAMS. AND SO WE ARE SEEKING ADDITIONAL FUNDS AS I'VE ASKED
3 FOR IN PREVIOUS YEARS FROM NCC. BUT I ALSO WANT TO REMIND
4 YOU, BROUGHT IT UP EARLIER, IS THE VOLATILITY OF FEDERAL
5 FUNDING HAS CAUSED A REAL MAJOR PAIN IN OUR BUTT WITH RESPECT
6 TO VISION ZERO, BECAUSE WE HAVE HAD A CLAWBACK OF A TREMENDOUS
7 AMOUNT OF MONEY TOWARDS VISION ZERO. SO I'M IN A PLACE RIGHT
8 NOW WHERE I HAVE FUNDS THAT ARE LEVEL IN OUR TRANSPORTATION
9 FUNDING FOLKS, RISING COST FOR OPERATIONS AND MAINTENANCE AND
10 FOR SAFETY ELEMENTS THE FUNNY THAT WE'RE YOU ARE ALL CURRENTLY
11 USING IS KIND OF GETTING ITCHED AWAY FROM OTHER SAFETY
12 ELEMENTS LIKE POTHOLES AND OTHER STREET ELEMENTS THAT I
13 BELIEVE ARE ESSENTIAL TO PUBLIC SAFETY. SO WE'RE IN A SPACE
14 WHERE FUNDING HAS BECOME CRITICAL AND THAT'S THE REASON FOR
15 THE NCC REQUEST THIS YEAR.

16
17 **SUP. LINDSEY P. HORVATH:** OKAY, FINALLY, MY FAVORITE TOPIC,
18 WATER. SAFE CLEAN WATER AND FLOOD CONTROL DISTRICT
19 EXPENDITURES ARE THE LARGEST PART OF THE BUDGET THAT'S
20 PRESENTED HERE TODAY. SAFE CLEAN WATER IN PARTICULAR GENERATES
21 APPROXIMATELY \$280,000,000 ANNUALLY. WE'VE BROUGHT FORWARD
22 MOTIONS TO MAKE THIS MONEY MOVE FASTER TO TURN INTO RESULTS ON
23 THE GROUND. SO HOW DO WE ACCELERATE THE AMOUNT OF MONEY SPENT
24 RATHER THAN SIMPLY COMMITTED? BECAUSE I KNOW MOST OF OUR WASCS
25 HAVE OVERCOMMITTED FUNDS FOR WATER QUALITY, BUT WE WANT TO SEE



THE BOARD OF
SUPERVISORS

1 THAT TURN INTO PROJECTS. AND GIVEN THE LARGE ANNUAL DEDICATED
2 FUND FOR ADMINISTRATION, WE EXPECT THAT YOU'RE ABLE TO FULLY
3 STAFF YOUR TEAM, BUT ARE YOU FACING ANY CHALLENGES IN THAT
4 RESPECT? AND THEN CAN YOU TELL US A LITTLE BIT ABOUT THE
5 EDUCATION COMPONENT?

6
7 **MARK PESTRELLA:** THANK YOU, SUPERVISOR. SO IT'S MEASURE W IS IN
8 ITS FIFTH OR SIXTH YEAR NOW OF IMPLEMENTATION AND WE WENT
9 THROUGH A FIVE-YEAR AUDIT CYCLE. WE JUST HAD THE AUDIT I THINK
10 WAS LAST YEAR THE YEAR BEFORE. MUCH OF WHAT YOU ASKED ABOUT
11 WAS ADDRESSED DURING THE AUDIT AND WE'RE NOW IMPLEMENTING MUCH
12 OF THAT NOW. YOU'RE CORRECT IN THAT THE SPLIT, OR IF YOU ALL
13 REMIND THE BOARD THAT THE SPLIT IS 60% REGIONAL PROJECT, 40
14 CITIES, DIRECT MONEY TO CITIES, 40% OF THE MONEY, AND THEN 10%
15 FOR ADMINISTRATION. AND THE ADMINISTRATION TERM IS A LITTLE
16 MISLEADING. ADMINISTRATION OF ALL ENTERPRISE SERVICES FOR THE
17 MEASURE IS BEING CONDUCTED BY OUR SAFE CLEAN WATER PROGRAM
18 STAFF. THAT INCLUDES ALL THE WASP MANAGEMENT, THE ROC
19 MANAGEMENT, AS WELL AS EDUCATIONAL PROGRAMS AND WORKFORCE
20 DEVELOPMENT PROGRAMS. SO IT'S AS, ALTHOUGH A 10% LOOKS LIKE A
21 LARGE NUMBER, I CAN TELL YOU THAT THE DEMAND FOR THOSE
22 SERVICES IS GROWING AS MORE AND MORE OF THE CITIES AND THE
23 COUNTY ARE ASKING FOR CENTRALIZATIONS OF THE SERVICES OF THE
24 PROGRAM. THIS WAS VERY MUCH DESIGNED AS A DECENTRALIZED
25 GOVERNANCE STRUCTURE AS WELL. AND THAT'S THE OTHER PIECE I



THE BOARD OF
SUPERVISORS

1 WANT TO MENTION IS YOU ASKED ABOUT THIS BUILDING UP OF FUNDS.
2 MOST OF THAT BUILDUP IS WITH THE CITIES. AND THE CITIES ASKED
3 FOR A PAUSE BECAUSE WHAT THEY WERE LOOKING FOR IS TO ACTUALLY
4 DO THE PLANNING NECESSARY. AND SO WE'VE BEEN IN A 2-YEAR CYCLE
5 WHERE WE'VE BEEN DOING ADVANCED PLANNING WITH THEM, PROVIDING
6 THE RESOURCES FROM OUR DEPARTMENT AS WELL AS FOR THE CITIES TO
7 DEVELOP A CAPITAL IMPROVEMENT PLAN THAT MAKES SENSE BASED ON
8 SCIENCE AND THE GOALS OF THE OUTCOME. AND YOU WILL SEE, I
9 GUARANTEE YOU WILL SEE OVER THE NEXT SEVERAL YEARS AS WE NOW
10 COME OUT OF THAT PLANNING CYCLE, A TRANCHE OF NEW PROJECTS
11 THAT WILL HIT THE STREET. AND ONE OF THE THINGS I'M DOING IN
12 TERMS OF THAT IS I ANTICIPATED THAT MONEY COMING, I ANTICIPATE
13 THE DEMAND FROM CITIES. AND SO WE ARE SEEKING, WE ARE
14 REQUESTING POSITIONS, THEIR BUDGETED POSITIONS TO BE FILLED IN
15 THE SAFE CLEAN WATER PROGRAM FOR PROJECT MANAGEMENT AND
16 IMPLEMENTATION. OUR PLANNING HAS SORT OF BEEN FULFILLED FOR
17 THIS CYCLE, BUT WE ARE LOOKING FOR THOSE POSITIONS. AND THEY
18 ARE FUNDED FROM MULTIPLE SOURCES.

19
20 **SUP. LINDSEY P. HORVATH:** THANK YOU.

21
22 **SUP. HILDA SOLIS, CHAIR:** THANK YOU SO MUCH, SUPERVISOR
23 HORVATH. NOW SUPERVISOR MITCHELL.

24
25 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH MADAM CHAIR. I'M



THE BOARD OF
SUPERVISORS

1 GOING TO TOUCH ON VISION ZERO ILLEGAL DUMPING AS WELL. YOU
2 KNOW THE SECOND DISTRICT IS HOME TO SOME OF THE COUNTY'S
3 HIGHEST INJURY CORRIDORS. AND I THINK RESIDENTS AT THIS POINT
4 ARE REALLY WANTING TO BE GUARANTEED OUTCOMES AND NOT JUST
5 PROJECTS. WE WANT TO SEE ACTUAL FEWER SEVERE CRASHES, SAFER
6 CROSSINGS, YOU KNOW, STREETS THAT FEEL SAFER TO THEM. AND SO
7 YOU MENTIONED THE FEDERAL CLAWBACK. WHAT WAS THAT, THE
8 RATIONALE, IF THERE WAS ONE?

9

10 **MARK PESTRELLA:** IT'S A RATIONALE I DON'T UNDERSTAND, SO IF I
11 DON'T KNOW HOW TO RESPOND TO IT, I WAS ASKED ABOUT THE
12 COUNTY'S COMPLIANCE WITH IMMIGRATION LAW AS WELL AS DEI
13 PROGRAMS THAT EXIST HERE.

14

15 **SUP. HOLLY J. MITCHELL:** OH, OKAY.

16

17 **MARK PESTRELLA:** AND SO BECAUSE OF OUR POLICY OF THE BOARD AND
18 BECAUSE I DON'T HAVE AUTHORITY TO SIGN OFF ON SUCH MATTERS,
19 CERTIFICATIONS, WE WERE, WE HAVE HAD A TREMENDOUS AMOUNT OF
20 MONEY CLAWED BACK INTO THE --

21

22 **SUP. HOLLY J. MITCHELL:** SO IF WE AS A LOCAL LEVEL OF
23 GOVERNMENT ARE TRYING TO PROTECT BLACK AND BROWN AND IMMIGRANT
24 PEOPLE FROM BEING RUN DOWN IN THE STREETS AND THE FEDERAL
25 GOVERNMENT THOUGHT IT WAS APPROPRIATE TO CLAW THOSE DOLLARS



THE BOARD OF
SUPERVISORS

1 BACK?

2

3 **MARK PESTRELLA:** APPARENTLY.

4

5 **SUP. HOLLY J. MITCHELL:** OKAY. I GET CLEARER AND CLEARER EVERY
6 DAY ABOUT WHERE I LIVE. THAT IS TRAGIC. YES, IT IS. BECAUSE
7 IT'S JUST THOSE COMMUNITIES THAT BASED ON DESIGN OF STREETS
8 AND A VARIETY OF ISSUES ARE DISPROPORTIONATELY IMPACTED BY
9 VEHICLE PEDESTRIAN FATALITY. SO HOW DEEPLY OFFENSIVE AGAIN?
10 GIVEN THAT IS OUR SHARED REALITY APPARENTLY AT LEAST FOR THE
11 TIME BEING WHAT CAN OR WILL YOU DO WITH THE RESOURCES THAT ARE
12 AVAILABLE TO REALLY MAKE SURE THAT WE ARE FOCUSED ON OUTCOMES
13 AND NOT JUST KIND OF A NUMBER OF PROJECTS?

14

15 **MARK PESTRELLA:** YEAH, AND OUR OUTCOMES ARE SO IMPORTANT, AS
16 YOU SAID, SUPERVISOR. THEY'RE REDUCING THE ACCIDENTS, FATAL
17 ACCIDENTS AND INJURIES. AND WHEN WE FOCUS, AS YOU KNOW, AS WE
18 FOCUS OUR PRIORITIZATION WITH AN EQUITY LENS, WE FIND OUT
19 THAT, YOU KNOW, YOUR DISTRICT AS WELL, SUPERVISOR SOLIS'S
20 DISTRICT ARE THE TWO MOST IMPACTED DISTRICTS, WITH YOURS BEING
21 THE HIGHEST. AND IN FACT, WHEN YOU LOOK AT WHAT'S GOING ON
22 NATIONALLY WITH VISION ZERO, IT IS THE SUCCESS STORIES ARE
23 WHERE THEY ARE FUNDED AND THERE'S GOOD COORDINATION BETWEEN
24 THOSE THAT ARE EDUCATING ENFORCING AND RE-ENGINEERING THE
25 SYSTEM SO WE'VE BEEN FOCUSING ON ALL THREE OF THOSE WITH OUR



THE BOARD OF
SUPERVISORS

1 FUNDING WITH PUBLIC HEALTH INVOLVED WITH SHERIFF AS WELL WHEN
2 WE SPEAK TO PUBLIC WORKS WE'VE BEEN ABLE TO AND I'M VERY PROUD
3 OF THE FACT THAT WE'VE BEEN ABLE TO INSTALL QUITE A BIT OF
4 INFRASTRUCTURE TO CHANGE THE WAY THAT OUR STREETS LOOK AND
5 OPERATE, BUT THERE HASN'T BEEN ENOUGH OF THOSE CHANGES TO GET
6 SIGNIFICANT POPULATION OUTCOME THAT WE'RE LOOKING FOR. AND
7 AGAIN, THAT'S THE FATALS COMING DOWN. IN FACT, OVER THE LAST
8 FIVE YEAR PERIOD, THEY'VE BEEN AT LEAST STAYING SOMEWHAT
9 STABLE, BUT THAT'S SUPER UNACCEPTABLE, AS YOU KNOW, BECAUSE
10 THOSE ARE REAL LIVE NUMBERS OF PEOPLE DYING OR BEING INJURED
11 IN OUR ROADWAY. IN FACT, I DON'T KNOW IF YOU KNOW THE INCIDENT
12 NUMBER OF FATALITIES IN OUR COUNTYWIDE ROADWAYS IS SOMETHING
13 LIKE EVERY FIVE DAYS WE HAVE A COUNTY FATALITY, MUCH OF THOSE
14 WITHIN YOUR DISTRICT. WHAT WE'VE BEEN DOING IS WE'VE BEEN
15 USING RESOURCES IN THE DEPARTMENT, EXISTING RESOURCES IN THE
16 DEPARTMENT AND REFOCUSING OUR PRIORITIES ON VISION ZERO. SO
17 MOVING PEOPLE'S, YOU KNOW, THE ENGINEERS THAT WE'RE DOING WORK
18 IN ONE AREA ANOTHER, WE'VE MOVED THEM AND RE-ENGINEERED THEM
19 BECAUSE WE SAID THIS IS THE FOCUS OF SOCIETY RIGHT NOW. SO
20 WE'RE DOING LESS STUDIES ON ROAD PAVEMENT AND DOING MORE
21 STUDIES ON LIKE THE SOCIAL ECONOMIC IMPACTS OF FATALITIES ON
22 OUR ROADWAYS. AND THEN WE HAVE A DEDICATED STAFF, ENGINEERING
23 STAFF THAT IS DESIGNING AND REDESIGNING OUR ROADWAYS AS MONEY
24 BECOMES AVAILABLE TO AT LEAST CHANGE CONFIGURATIONS OF THEIR
25 WAY TO MAKE THEM SAFER, TO ENGAGE WITH COMMUNITIES, SO WE'VE



THE BOARD OF
SUPERVISORS

1 SPENT A TON OF MONEY AND ENGAGEMENT TO UNDERSTAND AND TO
2 EDUCATE THE PUBLIC ABOUT SAFETY AND EDUCATE OUR YOUTH ABOUT
3 SAFETY. ONE THING I WANTED TO MENTION TODAY ABOUT THIS TOO IS
4 THAT I REALLY DO BELIEVE WE NEED TO FOCUS EQUALLY ON ALL
5 THOSE, BUT 1 OF THESE AREAS, 16 TO 25-YEAR-OLD YOUNG MEN WHO
6 NO LONGER GET EDUCATED IN DRIVING, RIGHT, THE DRIVER EDUCATION
7 PROGRAM IS NO LONGER A PART OF THE PUBLIC EDUCATION SYSTEM.
8 AND THEN IF YOU PUT ON TOP OF THAT AREAS WHERE EDUCATION IS
9 NOT AN OPPORTUNITY FOR PEOPLE, IT REALLY EXASPERATES THE
10 PROBLEM. AND SO AS MUCH AS WE ARE MAKING PHYSICAL CHANGES WITH
11 THE DOLLARS ARE COMING, ONE OF THE THINGS I'M FOCUSING ON IS
12 HAVING THE RIGHT STAFF AND ALSO PARTNERS TO GO AND EDUCATE THE
13 PUBLIC, SPECIFICALLY THAT AGE GROUP ABOUT DRIVING AND THE
14 HAZARDS OF DRIVING AND ACTUALLY RIDING BICYCLES AND WALKING IN
15 STREET SYSTEMS.

16
17 **SUP. HOLLY J. MITCHELL:** I APPRECIATE YOUR EFFORTS. ILLEGAL
18 DUMPING, PERSISTENT QUALITY OF LIFE ISSUE. I AGREE WITH YOU,
19 SUPERVISOR BARGER. WHAT WE ARE HEARING IN THE SECOND DISTRICT
20 IS THAT RESIDENTS ARE FRUSTRATED BY REPEAT DUMPING IN THE SAME
21 LOCATIONS.

22
23 **MARK PESTRELLA:** YES.

24
25 **SUP. HOLLY J. MITCHELL:** WHICH SUGGESTS THAT CLEANUP ALONE IS



THE BOARD OF
SUPERVISORS

1 NOT ENOUGH. YOU KNOW THAT I KIND OF AUGMENT YOUR WORK IN MY
2 OWN DISTRICT BY FUNDING OUR OWN BEAUTIFICATION PROJECT,
3 FOCUSING ON OUR UNINCORPORATED AREAS. SO FOR THE \$3,000,000
4 UNMET NEEDS REQUESTS FOR ILLEGAL DUMPING, HOW WILL THE
5 DEPARTMENT BALANCE CLEANUP ENFORCEMENT AND PREVENTION? AND IF
6 YOU KNOW AT THIS POINT, WHICH COMMUNITIES YOU ANTICIPATE
7 SEEING THE GREATEST IMPACT?

8

9 **MARK PESTRELLA:** THE \$3,000,000 REQUESTING IS PRIMARILY FOCUSED
10 ON THE METRICS THAT WE HAVE, WHICH IS THIS TONNAGE REMOVED AND
11 YOU MENTIONED A MINUTE ENFORCEMENT REFERRALS, BUT ALSO REPEAT
12 SITE REDUCTION. WE FOUND WITH GRAFFITI, SUPERVISOR, YOU HAVE
13 TO GO BACK AND GO BACK AND GO BACK. YOU CANNOT STOP. YOU HAVE
14 TO GO BACK. SO WE NEED THE PERSONNEL AND WE ARE USING A LOT OF
15 GOOD TECHNOLOGY.

16

17 **SUP. HOLLY J. MITCHELL:** AND THE SAME APPLIES TO DUMPING TOO.
18 OH YEAH. OH, IT'S MORE SPACE FOR ME TO DUMP MORE. YEAH.

19

20 **MARK PESTRELLA:** SO WE HAVE IDENTIFIED HOTSPOTS. YOUR OFFICE
21 AND OURS HAVE DONE A REALLY GOOD JOB OF DOING THAT I THINK WE
22 HAVE TO CONTINUE IT THERE'S ALSO AN ASSOCIATION WITH AN
23 ENCAMPMENTS THERE IS A NEXUS TO THIS WITH ENCAMPMENTS AS WELL
24 AND WE'VE BEEN WORKING ON YOUR OFFICE WITH THAT AS WELL THIS
25 \$3,000,000 WOULD ALLOW US TO RESOURCE AND TO CONTINUE TO PAY



THE BOARD OF
SUPERVISORS

1 THOSE PORTIONS OF THE DEPARTMENT THAT RESPOND TO THIS. AND
2 ALSO I WOULD SAY WE UTILIZE IT TO CONTINUE TO IMPROVE ON OUR
3 INNOVATION IN THIS. WE'RE USING AI AS YOU KNOW ALREADY IN OUR
4 QUALITY OF LIFE METRICS THAT WE'VE SHARED WITH YOUR OFFICE AND
5 OTHER OFFICES, TRASH AND ILLEGAL DUMPING ARE OUR NUMBER 1
6 COMPLAINT IN YOUR DISTRICT AS WELL AS SEVERAL OF THE OTHER
7 BOARD OFFICE DISTRICTS. SO I'M PRIORITIZING NOT ONLY THIS
8 FUND, GENERAL FUND, BUT ALSO FLOOD, ROAD AND OTHER FUNDS THAT
9 HAVE AN ACCESS TO THE TRASH PROBLEM AS WELL, SO IT'S JUST MORE
10 OF WHAT WE'VE DOING I THINK IT'S ACTUALLY BEEN HIGHLY
11 SUCCESSFUL WHEN WE'VE BEEN ABLE TO KEEP THE HEAT ON SO TO
12 SPEAK BUT IN ORDER TO KEEP THAT ON WE NEED WE'RE LOOKING FOR A
13 \$3,000,000 NCC --

14
15 **SUP. HOLLY J. MITCHELL:** ALRIGHT, SO ARE YOU SUGGESTING THAT
16 THAT IT WOULD BE FASTER RESPONSE TIMES OR? KIND OF MORE
17 ENFORCEMENT COORDINATION PREVENTION.

18
19 **MARK PESTRELLA:** ALL THE ABOVE.

20
21 **SUP. HOLLY J. MITCHELL:** FASTER AND MORE.

22
23 **MARK PESTRELLA:** SUPERVISORS LIKE MORE PERSISTENT WE'RE VERY
24 FAST AT GETTING THERE IT'S THE PERSISTENCY BY WHICH WE ARE
25 DOING IT THAT IT.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HOLLY J. MITCHELL:** GOT IT. ONE QUICK CLARIFICATION
3 INTERCEPTOR MY FAVORITE DOUBLE-OH-SEVEN SINCE THE THREE-YEAR
4 PILOT IS OVER IT'S BEING PAID FOR BY THE FLOOD CONTROL
5 DISTRICT, CORRECT?

6

7 **MARK PESTRELLA:** THE OPERATION AND MAINTENANCE ARE BEING PAID
8 FOR BY THE FLOOD CONTROL DISTRICT. WE DON'T SEE IT IN YOUR
9 BUDGET.

10

11 **SUP. HOLLY J. MITCHELL:** EXCELLENT, THANK YOU. KIRT, ONE THING
12 I DIDN'T SEE IN YOUR PRIORITIES IN TERMS OF WHAT YOU FOCUS ON,
13 WHICH IS CONTRADICTS THE EXPERIENCE IN THE SECOND DISTRICT IS
14 WE GET CALLS EVERY DAY ABOUT COYOTES. COYOTES, EVERY DAY ABOUT
15 COYOTES. AND SO HOW MUCH OF YOUR COYOTE RELATED BUDGET IS
16 DEDICATED TO EDUCATION AND OUTREACH VERSUS DIRECT RESPONSE AND
17 ENFORCEMENT ACTIONS? BECAUSE THAT'S WHAT I THINK THE PUBLIC
18 DOESN'T UNDERSTAND. THEY SEE A COYOTE, THEY CALL, THEY DON'T
19 WANT TO BE EDUCATED ABOUT HOW TO LIVE SAFELY WITH THE COYOTE.
20 THEY WANT THE COYOTE OFF THEIR STREET. SO COULD YOU HELP ME
21 UNDERSTAND AND THE PUBLIC UNDERSTAND WHAT YOUR ROLE IS AND
22 WHAT PERCENTAGE OF YOUR BUDGET IS FOCUSED ON, WHAT IT IS YOU
23 DO REGARDING COYOTES?

24

25 **KURT FLOREN:** I HAVE TO CONFESS TO YOU, SUPERVISOR, I DON'T



THE BOARD OF
SUPERVISORS

1 HAVE A DOLLAR NUMBER HERE REGARDING HOW MUCH OF THE BUDGET,
2 BUT I CAN TELL YOU THAT WE INVESTIGATE VIRTUALLY EVERY SINGLE
3 CALL AND COMPLAINT THAT WE RECEIVE. WHAT THE PUBLIC PROBABLY
4 DOESN'T UNDERSTAND IS THIS IS NOT A MATTER OF GOING OUT AND
5 HUNTING DOWN COYOTES. IT IS A VERY LABOR-INTENSIVE JOB BECAUSE
6 WE, OUR AUTHORITY AND FRANKLY OUR DIRECTIVE FROM THE BOARD IS
7 TO ADDRESS BOLD URBAN COYOTES THAT ARE BY A DEFINITION NOT TO
8 ERADICATE AN ENTIRE SPECIES BUT TO ADDRESS THOSE SPECIFIC
9 ANIMALS THAT HAVE DEMONSTRATED VICIOUSNESS, AGGRESSIVENESS.
10 AND THAT TAKES SOMETIMES DAYS OF SURVEILLANCE TO FIRST
11 IDENTIFY THAT ANIMAL. THEN WE HAVE TO MAKE DETERMINATIONS, IS
12 IT EVEN SAFE TO TRAP? THESE ARE LIVE TRAPS, JUST SO THAT'S
13 UNDERSTOOD. THEY'RE NECK SNARES, BUT YOU CAN UNDERSTAND WE
14 DON'T WANT TO BE SNARING CHILDREN, TODDLERS, PETS. SO THERE IS
15 AN AWFUL LOT OF PREPARATION TO BE DONE BEFORE WE CAN EVEN DO
16 THAT. THE LAST THING, BECAUSE WE'RE EDUCATION, THERE'S NO
17 GETTING AROUND IT. IT'S CRITICAL THAT WE HAVE THE
18 PARTICIPATION OF RESIDENTS OF THE CITIZENRY. THERE'S NO ONE,
19 NO AGENCY THAT'S GOING TO BE ABLE TO DEAL WITH THIS AND THE
20 MISINTERPRETATION OR THE MISUNDERSTANDING IS THAT THESE ARE
21 WILD COYOTES COMING OUT OF SOME HILLS SOMEWHERE. NO, THEY'RE
22 BREEDING, BIRTHING, AND GROWING UP RIGHT IN THE CITY. THEY ARE
23 URBAN COYOTES AND THE BIGGEST DILEMMA, AGAIN NO GETTING AROUND
24 IT, WE HAVE TO DENY THEM FOOD, FOOD SOURCES. SO WHETHER THAT
25 FOOD IS FALLEN FRUIT, IT'S PET FOOD LEFT OUT ON THE BACK



THE BOARD OF
SUPERVISORS

1 PORCH, OR UNFORTUNATELY PETS THEMSELVES.

2

3 **SUP. HOLLY J. MITCHELL:** OR SMALL PETS THEMSELVES.

4

5 **KURT FLOREN:** YES. YEAH. AND I'M RECALLING, I PROBABLY
6 SHOULDN'T BRING THIS UP, BUT I'M RECALLING A COMPLAINT THAT
7 WAS PASSED ALONG TO ME NOT VERY LONG AGO THAT IMPLIED,
8 SUGGESTED THAT 9,000, EXCUSE ME, 900 CATS HAD BEEN TAKEN IN A
9 NEIGHBORHOOD. AND MY RESPONSE TO THAT IS THAT'S THE PROBLEM.
10 IF THERE ARE TRULY 900 FERAL OR FREE ROAMING CATS, THAT'S A
11 FOOD SOURCE. SO THE ONLY WAY WE COLLECTIVELY, THE COMMUNITY,
12 ARE GOING TO ADDRESS THIS IS THROUGH THAT EDUCATION TO PREVENT
13 THOSE FOOD SOURCES, TO CLEAN UP FALLEN FRUIT, TO COVER TRASH
14 CANS, TO DENY THEM MAKING IT ATTRACTIVE BECAUSE IT SIMPLY
15 COMES DOWN TO COYOTES ARE ASSOCIATING HUMANS WITH FOOD AND SO
16 WHERE OTHER HUMANS ARE THEY'RE GOING TO GO THERE WE NEED TO
17 BREAK THAT CYCLE THAT MAY NOT BE A GOOD ANSWER BUT THAT'S THE
18 ANSWER.

19

20 **SUP. HOLLY J. MITCHELL:** NO IT'S A COMPREHENSIVE AND AN
21 IMPORTANT ANSWER YOU KNOW THE L.A. CITY AND SOME COUNCIL
22 OFFICES ARE DOING KIND OF YARD SIGN EQUIVALENTS WITH
23 INFORMATION THAT ARE IN MAJOR AREAS OF MY DISTRICT, MID-CITY,
24 COASTAL COMMUNITIES. AND SO REALLY THINKING WAYS IN WHICH WE
25 CAN HELP IN UNINCORPORATED AREAS AS WELL, GIVE PEOPLE ACCESS



THE BOARD OF
SUPERVISORS

1 TO INFORMATION SO THEY KNOW WHAT TO DO, SO THEY CAN HEAR WHAT
2 YOU JUST SHARED NOW IN TERMS OF WHAT THEY NEED TO DO. AND THEN
3 THE FERAL CAT SITUATION, THAT'S GOING TO BE HARD BECAUSE.
4 YEAH.

5

6 **SUP. HOLLY J. MITCHELL:** THANK YOU.

7

8 **KURT FLOREN:** BUT I DO WANT TO REEMPHASIZE, WE IGNORE NONE OF
9 THEM. WE RESPOND TO VIRTUALLY EVERY COMPLAINT WE GET AND WE DO
10 THAT OUT OF NO DIRECT FUNDING SOURCE. SO THANK YOU.

11

12 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. IF YOU WOULD GET
13 BACK TO ME JUST GIVE ME A SENSE OF IN YOUR BUDGET WHAT'S IN
14 YOUR BUDGET TO DO THAT WORK I WOULD APPRECIATE THAT.

15

16 **KURT FLOREN:** I WILL GET BACK TO YOU. THANK YOU

17

18 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR.

19

20 **SUP. HILDA SOLIS, CHAIR:** THANK YOU SO MUCH I JUST HAVE A FEW
21 QUESTIONS AND WANT TO START WITH PUBLIC WORKS WITH MARK. FIRST
22 OF ALL, I WANT TO THANK YOU AND YOUR STAFF FOR FINALLY GETTING
23 OUR PROJECT GOING OVER AT CALVARY CEMETERY. THAT HAS BEEN, I
24 FEEL, ALMOST TEN YEARS. AND IT'S A \$15,000,000 PROJECT OF
25 WHICH MOST OF FUNDING COMES THROUGH OUR FUNDS. BUT WE ALSO



THE BOARD OF
SUPERVISORS

1 WERE ABLE TO GET AFFORDABLE HOUSING CREDIT, AND THAT ALSO
2 HELPED TO ASSIST. AND I DON'T KNOW IF PEOPLE ARE AWARE, BUT
3 WE'RE LANDLOCKED IN EAST L.A., AND WE HAVE A LOT OF CEMETERIES
4 AND THERE'S NOT A LOT OF, THERE'S NO PROPERTY TAX THAT COMES
5 OUT OF IT OR ANYTHING AND THE HEALTHY IMPACT THERE OF HAVING
6 AN EXPANDED SIDEWALK IS TREMENDOUS. I KNOW THE PREVIOUS
7 SUPERVISOR WORKED REALLY HARD TO SEE THAT HAPPEN MOLINA AND
8 FINALLY IT HAS COME TO FRUITION I THINK OURS IS EVEN BETTER
9 THAN WHAT I THINK THE CITY ATTEMPTED TO DO AND WE HELPED THEM
10 AS WELL BUT I THINK THIS IS GOING TO BE A LIFE CHANGER I'VE
11 SEEN RENDERINGS ALREADY IT LOOKS IT LOOKS GREAT I KNOW THERE'S
12 DISRUPTION IN THE COMMUNITY BECAUSE OF ALL THE WHAT'S
13 HAPPENING THERE, THE REDESIGN, BUT IT'S GOING TO BE WELL WORTH
14 IT. SO I WANT TO THANK THE STAFF. AND I WANT TO THANK ALSO
15 YOUR STAFF ON THE CAPITAL PROJECT SIDE, BECAUSE WE'VE BEEN
16 ABLE TO BUILD OUT RECUPERATIVE BEDS. WE TALKED ABOUT THIS
17 EARLIER WITH THE OTHER PANEL WITH LISA WONG REGARDING THE
18 SUBACUTE BEDS AND WE'VE BUILT WE'RE GOING TO BE HAVING AT
19 LEAST 300 I WOULD BELIEVE IN THE FIRST DISTRICT AT THE GENERAL
20 HOSPITAL CAMPUS. SO THAT'S NOT LOST ON ME, BUT I THINK OTHER
21 PEOPLE MAY NOT REALIZE HOW IMPORTANT AND CRITICAL THAT IS.
22 JUST TO CONTINUE TO KEEP THE MOMENTUM GOING, YOU'VE HELPED US
23 WITH MANY OF OUR PROJECTS, WHERE WE'RE REIMAGINING HOW TO USE
24 OLD SCHOOL PROPERTY INTO AQUATIC CENTER THAT WE JUST OUTLINED
25 AS WELL AS THE PUENTE HILLS LANDFILL, WHICH IS SOON TO BE



THE BOARD OF
SUPERVISORS

1 OPEN, AN EJ CENTER AT THE BOTTOM THAT WILL ALLOW FOR PEOPLE TO
2 GET BACK OUT IN THE WOODS, EVEN THOUGH IT WAS A CULMINATION OF
3 ALL THE TRASH FROM AROUND L.A. COUNTY FOR LIKE 40 OR 50 YEARS.
4 AND WE'RE CONTINUING TO WORK THERE AND APPRECIATE YOUR STAFF
5 AND THEIR WORK ON ALL THAT. AND I DO WANT TO SAY I WANT TO
6 THANK YOU FOR ALLOWING OUR OFFICE TO WORK WITH YOU. I KNOW
7 THAT WE AUGMENT SOME OF YOUR BUDGET TOO WHEN WE LOOK AT
8 GRAFFITI REMOVAL AND ALL OF THAT. AND I APPRECIATE THE EAST
9 L.A. CONSERVATION CORPS THAT WE ALSO BRING ON BOARD TO REMOVE
10 GRAFFITI, NOT JUST ON THE WALLS, BUT ON THE SIDEWALKS. BECAUSE
11 IT'S EQUALLY IMPORTANT, THE QUALITY OF LIFE FOR OUR RESIDENTS,
12 AND NOT JUST IN EAST L.A., BUT EVEN IN THE SAN GABRIEL VALLEY,
13 IS REALLY IMPORTANT. SO I THINK THAT CONTINUING TO WORK
14 TOGETHER AND ROAD PAVEMENT, ROAD CONSTRUCTION FUNDS, SO
15 CRITICAL. I KNOW SUPERVISOR BARGER AND I BUTT UP AGAINST EACH
16 OTHER OVER ON PECK ROAD BY FOOTHILL TRANSIT, AND I WANT TO
17 THANK YOU AND THE STAFF. THIS ISN'T MY DISTRICT, BUT THIS WAS
18 THE FIFTH DISTRICT ON PAVLO STREET AND CALIFORNIA STREET, THE
19 REPAVING BY THE NEIGHBORING CEMETERY, WHICH PEOPLE DON'T
20 REALLY TALK ABOUT, BUT CEMETERIES DON'T PAY A WHOLE LOT INTO
21 THE BASE THERE AND THE NEIGHBORING CITIES ARE UNINCORPORATED.
22 AND IT STRIKES ME WHEN THERE IS RAIN, THE FLOODING, AND THE
23 DEGRADATION OF THE ROADS. AND IT CONTINUES AND IT CONTINUES.
24 AND I THINK THE PUBLIC NEEDS TO BE MORE AWARE OF WHERE THIS
25 FUNDING HAS COME FROM AND HOW AND WHERE IT STEMS FROM. AND TO



THE BOARD OF
SUPERVISORS

1 BE AWARE OF THAT AND COGNIZANT THAT WE'RE REALLY TRYING TO
2 SQUEEZE THAT DOLLAR TO EXPAND. SO, I MEAN, I JUST WANT TO SAY
3 THAT IT'S, THOSE ARE REALLY CRITICAL THINGS, A QUALITY OF LIFE
4 FOR A LOT OF PEOPLE. AND I TAKE TO HEART WHAT I CARE ABOUT IN
5 MY DISTRICT BUT WHEN IT'S NEXT DOOR, MY NEXT DOOR NEIGHBOR I
6 CARE EQUALLY ABOUT THAT WHEN IT'S AN UNINCORPORATED SO I JUST
7 WANTED TO SAY THAT TO YOU AND YOUR STAFF I JUST WANTED TO ASK
8 YOU REALLY QUICKLY BECAUSE OF ALL THE UNPRECEDENTED RAINS THAT
9 WE HAD IN THE BEGINNING OF THIS YEAR WHAT ARE WE DOING IN
10 TERMS OF CAPTURING ARE WE DOING A BETTER JOB OR WHAT DO WE SEE
11 HAPPENING THERE IS IT GOING DOWN TO THE OCEAN.

12
13 **MARK PESTRELLA:** THANK YOU SIR FIRST THANK YOU FOR THE
14 COMPLIMENT WHO RESIN ALL RETURNS THOSE WILL BE SURE TO TALK TO
15 MY STAFF ABOUT THAT BECAUSE IT'S A DEDICATED STAFF AT PUBLIC
16 WORKS FROM ALL WALKS THAT REALLY DO APPRECIATE THE BOARD'S
17 TRUST IN US TO BUILD FOR YOU, AND PARTICULARLY IN THE CAPITAL
18 IMPROVEMENT. I WANT TO THANK THE REAL ESTATE GROUP FROM CEO AS
19 WELL WHO MANAGE THOSE FUNDS AS WELL. AND IT'S BEEN MY PLEASURE
20 THROUGHOUT MY CAREER TO ACTUALLY BUILD OUT THE VISION OF THE
21 BOARD IN ANY ONE OF THESE SOCIAL SERVICES AREAS AND
22 PARTICULARLY MENTAL HEALTH. IT'S BEEN THRILLING. AND IT'S WITH
23 GREAT PRIDE THAT WE TRY TO BUILD ON TIME AND ON BUDGET FOR
24 COMMUNITY. WITH RESPECT TO FLOOD CONTROL AND WATER
25 CONSERVATION, THE FLOOD CONTROL DISTRICT, AS YOU KNOW, IS A



THE BOARD OF
SUPERVISORS

1 STATE CREATED BY THE STATE. THIS BOARD IS THE BOARD OF THE
2 FLOOD CONTROL DISTRICT OVER 2,000,000 PROPERTIES, PAY INTO THE
3 FLOOD CONTROL DISTRICT FUNDS. THERE'S TWO CO-EQUAL GOALS OF
4 THE DISTRICT AND THAT IS TO SAVE LIVES AND PROPERTY FROM THE
5 POTENTIAL EFFECTS OF FLOODING. WE WORK, WE SPEND MONEY
6 ANNUALLY TO MAINTAIN AND OPERATE THAT SYSTEM SO THAT WE'RE
7 READY WHEN THE RAIN COMES. THAT IS DONE YEAR-ROUND, WHETHER IT
8 RAINS IN A GIVEN YEAR OR THERE'S A DROUGHT. AND THE OTHER
9 PIECE IS WATER CONSERVATION FOR THE HIGHEST AND BEST USE OF
10 THOSE STORM WATERS. AND IN FACT, THROUGH THE YEARS, L.A.
11 COUNTY HAS BECOME THE, PLEASANT DISTRICT HAS BECOME THE
12 PREEMINENT WATER REPLENISHMENT AGENCY ACROSS THE COUNTRY,
13 MOSTLY OUT OF NECESSITY BECAUSE WE DON'T HAVE THAT MUCH, YOU
14 KNOW, SOURCES OF WATER HERE OTHER THAN IMPORTED WATER AND OUR
15 GROUNDWATER HAD BEEN DEPLETED FOR MANY, MANY YEARS AS THE AREA
16 GOT SETTLED. SO THE REPLENISHMENT OF GROUNDWATER, AS I SAID,
17 IS A MAJOR GOAL OF THE DISTRICT. WE HAVE THIS YEAR ALONE
18 CONSERVED WITH THE SMALL AMOUNT OF STORMS. WE'VE REALLY HAD
19 BILLIONS OF GALLONS OF WATER REPLENISHED INTO THE SYSTEM. WE
20 DO THAT IN COORDINATION WITH THE WATER PURVEYORS AND OTHER
21 AGENCIES IN THE AREA, BUT PRIMARILY YOUR INFRASTRUCTURE DOES
22 THAT HARD WORK. SO IN ANY GIVEN YEAR, WE ARE CONSERVING UP TO
23 TWO-THIRDS OF THE DRINKING WATER SUPPLY FOR L.A. COUNTY. WATER
24 CYCLES COME ABOUT EVERY TEN YEARS. SO OUT OF EVERY TEN YEARS,
25 WE EXPECT THREE OF THOSE YEARS TO BE WET YEARS. SO IN THOSE



THE BOARD OF
SUPERVISORS

1 YEARS PRECEDING THAT, WHAT WE'RE DOING IS WE'RE INVESTING IN
2 AND REINVESTING, INVESTING IN WATER CAPTURE SYSTEMS, THE
3 EXISTING ONES AND THE NEW ONES. AND THE SAFE CLEAN WATER
4 PROGRAM IS A HUGE INVESTMENT BY COMMUNITY IN THE CAPTURE OF
5 THESE WATERS AS WELL. IN FACT, THE KPI FOR SUCCESS IN THAT IS
6 A REGULATORY GOAL OF HAVING AS MUCH CAPACITY TO CAPTURE WATER
7 AS POSSIBLE. SO YOU'VE MADE MASSIVE INVESTMENTS AND WE HAVE
8 FOLLOWED THROUGH ON THOSE AND YOU HAVE TO FEEL GOOD THAT WE
9 HAVE TO PROBABLY DO A BETTER JOB JUST ASKING THE QUESTION AND
10 INFORMING THE BOARD AND THE PUBLIC JUST HOW MUCH THE BENEFIT
11 IS FOR THAT CAPTURE BUT AGAIN 2/3 IF YOU THINK ABOUT IT 2/3
12 THE DRINKING WATER SUPPLY IN L.A. COUNTY IS PROVIDED BY L.A.
13 COUNTY FLOOD CONTROL THROUGH REPLENISHMENT OF STORM WATER AND
14 RECYCLE WATER. IN YOUR DISTRICT IN THE SAN GABRIEL VALLEY, WE
15 CAPTURE SOME 95% OF THE RAIN THAT FALLS ON THE MOUNTAINS ABOVE
16 THAT AREA, AZUSA CANYON AND THAT WATERSHED, THE WATERSHED OF
17 THE SAN GABRIEL RIVER, AND WE PUT THAT BACK IN THE GROUND.
18 NINETY-FIVE PERCENT OF THE WATER THAT DROPS ON THE GROUND,
19 THAT'S BECAUSE WE HAVE THE INFRASTRUCTURE AND INVESTMENTS
20 MADE, AND THE SOIL IS THE RIGHT TYPE OF SOIL, AND YOU DON'T
21 HAVE THE POLLUTION THAT'S GOING ON IN THE L.A. BASIN THAT
22 KEEPS US FROM BEING ABLE TO REPLENISH.

23
24 **SUP. HILDA SOLIS, CHAIR:** GOOD, THANK YOU. AMY, I JUST QUICKLY
25 WANTED TO ASK, WE TALKED A LOT ABOUT THE EPIC-LA PROGRAM, AND



THE BOARD OF
SUPERVISORS

1 YOU MENTIONED THAT YOU EVEN WENT ON AND WERE GIVING FEEDBACK.
2 I'M JUST WONDERING, HOW ARE WE DOING WITH COMMUNITIES THAT
3 AREN'T TECH SAVVY, THAT SPEAK OTHER LANGUAGES, WHAT IS OUR
4 STEP TO MAKE SURE THAT PEOPLE CAN GO ON THAT PORTAL?

5

6 **AMY BODEK:** THANK YOU SO MUCH FOR THAT QUESTION. WE DO HAVE A
7 STRATEGIC PLAN, WHICH WE ARE IN OUR THIRD YEAR OF
8 IMPLEMENTING, AND PART OF THAT STRATEGIC PLAN IS ACTUALLY TO
9 GO OUT INTO THE COMMUNITIES. AND SO THIS YEAR WE IMPLEMENTED
10 OUR PILOT PROGRAM WHERE WE ARE GOING INTO THREE COMMUNITIES.
11 ONE OF THEM IS HACIENDA HEIGHTS AND ANOTHER ONE IS LAKE LOS
12 ANGELES, WHERE WE ACTUALLY ARE GOING INTO THE COMMUNITIES ON
13 WEEKENDS AND HANGING OUT AT LIBRARIES OR OTHER COMMUNITY
14 SPACES AND JUST SAYING, HEY, WHAT DO YOU NEED? LET US EDUCATE
15 YOU ABOUT WHAT WE'RE DOING AND HOW CAN WE HELP YOU. THE REASON
16 WE'RE DOING THAT IS BECAUSE WE DO RECOGNIZE THAT IN THIS TIME
17 AND PLACE, NOT EVERYONE WANTS TO PUBLICLY APPEAR AT A FIELD
18 OFFICE OR THEY MAY NOT BE ABLE TO OR WANT TO UTILIZE
19 TECHNOLOGY AND THAT WE DO NEED TO GO TO THEM. SO THAT'S JUST
20 ONE SMALL EXAMPLE OF THAT. I DO TEND TO DABBLE WHEN WE GET NEW
21 APPLICATIONS BECAUSE I WANT TO SEE IF I HAVE NOT BEEN TRAINED
22 ON IT. IF I CAN USE IT JUST INTUITIVELY, AND IF I CAN'T, I DO
23 ASK THAT IT BECOMES MORE INTUITIVE FOR OTHERS. AS YOU KNOW, WE
24 DO HAVE A VERY ROBUST LANGUAGE ACCESS PROGRAM. AND WE'VE HAD
25 THAT BEFORE IT WAS A BOARD REQUIREMENT. THERE'S ALWAYS ROOM



THE BOARD OF
SUPERVISORS

1 FOR IMPROVEMENT, BUT I THINK THAT WE DO AN AMAZING JOB IN
2 HAVING FOLKS WHO SPEAK THE LANGUAGE NECESSARY TO COMMUNICATE
3 WITH OUR CONSTITUENTS AND WHO ACTUALLY HAVE GROWN UP OR LIVE
4 IN THOSE COMMUNITIES AS WELL. SO WE'RE VERY PROUD OF THAT AS
5 WELL.

6

7 **SUP. HILDA SOLIS, CHAIR:** GOOD. I HOPE YOU ADVERTISE THOSE
8 RIGHT WHEN THOSE COME UP, WHEN YOU HAVE THEM AT THE LIBRARIES,
9 BECAUSE AGAIN, ACCESS.

10

11 **AMY BODEK:** YES.

12

13 **SUP. HILDA SOLIS, CHAIR:** JUST KNOWING AND HEARING, HEY,
14 THERE'S A SERVICE OUT THERE. AND I WANT TO THANK BOTH YOU AND
15 DPW FOR THE REGIONAL OFFICE THAT'S OPEN IN LA PUENTE. I
16 VISITED THAT OFFICE TWO WEEKS AGO AND WAS VERY HAPPY TO SEE
17 EVERYBODY AT WORK BECAUSE I THOUGHT A WHILE BACK, OH NO,
18 THEY'RE ALL GOING TO THE FIRE.

19

20 **MARK PESTRELLA:** AND THAT'S TRUE.

21

22 **SUP. HILDA SOLIS, CHAIR:** AND I THOUGHT, OH MY GOD. BUT THEY
23 WERE THERE AND EVEN A REPRESENTATIVE FROM PUBLIC HEALTH AND
24 THEY WERE GREAT. AND THEY WERE SHOWING ME THEIR SCHEMATICS AND
25 THE WAY THINGS ARE SET UP THERE. IT'S A VERY UNIQUE REGIONAL



THE BOARD OF
SUPERVISORS

1 CENTER, AND I HOPE MORE PEOPLE LEARN ABOUT IT, BECAUSE I ASKED
2 THE QUESTION, HOW MANY FOLKS GO THERE AND WHERE DO THEY COME
3 FROM? AND THEY SAID IT'S ACTUALLY THE ADJOINING CITIES. AND I
4 THOUGHT, WAIT A MINUTE, WE NEED TO DO A BETTER JOB SO PEOPLE
5 CAN COME AS FAR AWAY AS IN BETWEEN FROM EAST L.A. TO LA PUENTE
6 WHICH IS A BIG SPAN SO PEOPLE CAN READILY KNOW AND ACCESS THAT
7 IT'S EASIER TO GO IN THE OTHER DIRECTION THAN DOWNTOWN RIGHT
8 AND ALL OF THAT OR EVEN EAST L.A. BUT I JUST WANTED TO SAY
9 THANK YOU. THAT'S MY QUESTION FOR YOU. AND THE LAST ONE,
10 BECAUSE I DIDN'T WANT OUR AGRICULTURAL COMMISSIONER TO GET
11 AWAY WITH ME NOT ASKING A QUESTION. I WAS REALLY INTERESTED IN
12 WHAT YOU SAID ABOUT PRODUCT CERTIFICATION. YOU SAID AG TRADE
13 AND THINGS, THE EXPECTATIONS THAT YOU HAVE, IS THAT AT THE
14 PORTS? AND WHAT KINDS OF PRODUCT CERTIFICATION DO YOU GET
15 INVOLVED IN, JUST OUT OF CURIOSITY?

16
17 **KURT FLOREN:** SO WE CALL IT PHYTOSANITARY CERTIFICATION. SO
18 JUST AS WE HERE IN CALIFORNIA OR THE US HAVE PESTS AND
19 DISEASES, WE'RE CONSTANTLY WATCHING FOR WHAT I CALL PEST
20 EXCLUSION TO KEEP THEM OUT OF HERE. OUR TRADING PARTNERS ALL
21 AROUND THE WORLD, FROM MEXICO, CANADA, TO JAPAN, AND YOU NAME
22 IT, THEY HAVE QUARANTINES AGAINST PESTS AND DISEASES THAT
23 EXIST HERE. SO MY STAFF, AND WE ISSUE OVER SOMEWHERE AROUND
24 20,000 SUCH CERTIFICATIONS ANNUALLY TO EXPORT SHIPMENTS GOING
25 OUT TO TELL JAPAN OR THE TRADING PARTNER IT IS FREE FROM THESE



THE BOARD OF
SUPERVISORS

1 PESTS AND DISEASES THAT YOU DON'T WANT. THAT IN SIMPLE TERMS
2 IS WHAT PHYTOSANITARY CERTIFICATION IS.

3

4 **SUP. HILDA SOLIS, CHAIR:** SO IS IT MOSTLY LIKE FOOD ITEMS OR IS
5 IT CHEMICALS? IS IT LIKE PRODUCTS?

6

7 **KURT FLOREN:** NO, THESE ARE AGRICULTURAL COMMODITIES, BUT THAT
8 WOULD BE EVERYTHING FROM, FRANKLY, WOOD PRODUCTS TO GRAINS,
9 FRESH FRUITS, CUT FLOWERS, ANYTHING THAT GROWS.

10

11 **SUP. HILDA SOLIS, CHAIR:** OK, GREAT. OK, THANK YOU SO MUCH.
12 THANK YOU TO THE WHOLE, THE ENTIRE PANEL AND WE ARE GOING TO
13 TRANSITION BUT WE'RE GOING TO TAKE LIKE A LITTLE 5 MINUTE
14 BREAK. SO THANK YOU AND WE'LL BE READY FOR THAT.

15

16 **SUP. JANICE HAHN:** MAY I TAKE THE OPPORTUNITY TO WISH AMY AND
17 JOE A HAPPY BIRTHDAY.

18

19 **SUP. HILDA SOLIS, CHAIR:** HAPPY BIRTHDAY.

20

21 **SUP. JANICE HAHN:** YEAH, FRIDAY THE 13TH BIRTHDAY.

22

23 **SUP. HILDA SOLIS, CHAIR:** THE 13TH? FRIDAY THE 13TH. WOW. EO,
24 WHERE'S THE CAKE?

25



THE BOARD OF
SUPERVISORS

1 **[FIVE MINUTE BREAK]**

2

3 **SUP. HILDA SOLIS, CHAIR:** OKAY, MEMBERS AND COLLEAGUES, WE'RE
4 GOING TO RETURN NOW BACK TO BUSINESS. AND THIS IS THE LAST
5 CLUSTER THAT WE HAVE BEFORE US. EXECUTIVE OFFICER, PLEASE GO
6 AHEAD AND INTRODUCE OUR SPEAKERS.

7

8 **EXECUTIVE OFFICER:** MADAM CHAIR WE WILL NOW HEAR FROM NORMA
9 GARCIA, DIRECTOR OF PARKS AND RECREATION, GARY JONES, DIRECTOR
10 OF BEACHES AND HARBORS, MARCIA MAYEDA, DIRECTOR OF ANIMAL CARE
11 AND CONTROL, AND DR. SKYE PATRICK, COUNTY LIBRARIAN. FOR THE
12 DEPARTMENTAL SPEAKERS, PLEASE STATE YOUR NAME AND TITLE FOR
13 THE RECORD WHEN YOU ADDRESS THE BOARD.

14

15 **SUP. HILDA SOLIS, CHAIR:** AND THANK YOU, BEFORE WE START, JUST
16 TO GO OVER, EVERYONE HAS 5 MINUTES, AND THEN THE LAST HOUR
17 WILL SPLIT BETWEEN THE COLLEAGUES HERE AND THEY CAN ASK
18 QUESTIONS AND WHATEVER WE DON'T ASK OR IF THERE'S FOLLOW UP,
19 I'M SURE ALL OF YOU WILL GET BACK TO US. SO WITH THAT, LET US
20 BEGIN. DIRECTOR OF PARKS AND REC, NORMA GARCIA, PLEASE BEGIN.

21

22 **NORMA GARCIA:** GOOD AFTERNOON, MY NAME IS NORMA GARCIA
23 GONZALEZ, AND I SERVE AS THE DIRECTOR OF L.A. COUNTY PARKS AND
24 THE REGIONAL PARK AND OPEN SPACE DISTRICT. UNDER YOUR
25 LEADERSHIP, L.A. COUNTY PARKS HAS ASSEMBLED AND PROTECTED MORE



THE BOARD OF
SUPERVISORS

1 THAN 31,000 ACRES OF PARKLAND AND NATURAL AREAS ON BEHALF OF
2 THE PUBLIC AND OUR ENVIRONMENT. L.A. COUNTY PARKS SERVES IN
3 FOUR KEY ROLES. FIRST, WE STEWARD THE REGIONAL PARK SYSTEM,
4 SERVING OVER 10,000,000 RESIDENTS AND VISITORS, MANAGING LARGE
5 SCALE PARKS AND SPECIALTY FACILITIES.FOR EXAMPLE, FRANK G.
6 BENELLI REGIONAL PARK IS THE SIZE OF MAYWOOD AND CUDAHY
7 COMBINED WITH THE SAME RESPONSIBILITIES FOR INFRASTRUCTURE,
8 UTILITIES, ROADS, PUBLIC SAFETY AND REPAIRS. SECOND, WE SERVE
9 AS A LOCAL MUNICIPAL PARK AND RECREATION FOR MORE THAN
10 1,000,000 UNINCORPORATED RESIDENTS ACROSS 120 COMMUNITIES,
11 PROVIDING PREVENTION AND SAFETY NET PROGRAMS, AFTER-SCHOOL
12 YOUTH SPORTS, SENIOR PROGRAMS, AND OVER 380,000 YOUTH SNACKS
13 AND SUMMER LUNCH, TEEN SUPPERS AND SENIOR LUNCHEES ANNUALLY.
14 THIRD, WE MANAGE 15 WILDLIFE SANCTUARIES, PROTECT ENDANGERED
15 SPECIES, AND OPERATE A REPTILE RESCUE PROGRAM THAT
16 REHABILITATED AND RELEASED 320 BIRDS OF PREY LAST YEAR DUE TO
17 THE FIRES. FOURTH, WE ADMINISTER MEASURE A THROUGH THE
18 REGIONAL PARK AND OPEN SPACE DISTRICT, SUPPORTING PUBLIC PARKS
19 IN ALL 88 CITIES, UNINCORPORATED COMMUNITIES, AND PARK
20 AGENCIES ACROSS LOS ANGELES COUNTY. NEXT SLIDE. OUR BUDGET HAS
21 LIMITED FLEXIBILITY AND RELIES ON NET COUNTY COST, ONE-TIME
22 FUNDING, AND MODEST FEE INCREASES. INFLATION CREATES A DE
23 FACTO BUDGET CURTAILMENT EACH YEAR AS RISING COSTS FOR
24 UTILITIES, FUEL, MAINTENANCE, OUTPACE OUR BASE NCC FUNDING.
25 MUCH OF OUR OTHER RESOURCES, WHICH IS 13%, COMES FROM ONE-TIME



THE BOARD OF
SUPERVISORS

1 FUNDING FROM MY COLLEAGUE DEPARTMENTS WHO ARE PARTNERS IN
2 PREVENTION WORK. THANK YOU, AND NEXT SLIDE. THE HEART OF OUR
3 WORK IS YOUTH PREVENTION AND COMMUNITY PROGRAMMING. YOUTH FROM
4 HOUSEHOLDS EARNING UNDER 25,000 ANNUALLY ARE NEARLY 5 TIMES
5 LESS LIKELY TO PARTICIPATE IN SPORTS. RESEARCH SHOWS SPORTS
6 PARTICIPATION AMONG BLACK AND BROWN BOYS IS ASSOCIATED WITH
7 STRONGER SCHOOL ENGAGEMENT, HEALTHIER PEER CONNECTIONS, AND
8 REDUCED RISKY BEHAVIOR. YOUTH SPORTS PARTICIPATION IN L.A.
9 COUNTY PARKS GREW BY 13% SERVING OVER 31,000 YOUTH. THROUGH
10 PROGRAMS LIKE EVERYBODY PLAYS AFTER SCHOOL OFFERED AT 59 PARKS
11 WE IMPROVE ACADEMIC PERFORMANCE, REDUCE JUVENILE CRIME DURING
12 PEAK AFTERSCHOOL HOURS, AND INCREASE LONG-TERM EARNING
13 POTENTIAL. WE ADDRESS DISPARITIES IN WATER SAFETY. BLACK AND
14 BROWN YOUTH ARE 5.5 TIMES LIKELY TO DROWN THAN THEIR WHITE
15 PEERS. DESPITE A SHORTENED SEASON, WE DELIVERED OVER 65,000
16 SWIM LESSONS AND LIFEGUARDS CONDUCTED OVER 45,000 PREVENTATIVE
17 ACTIONS AND OVER 250 RESCUES. NEXT SLIDE. L.A. COUNTY PARKS,
18 TRADES AND GROUNDS TEAMS COMPLETED MORE THAN 20, 000 WORK
19 ORDERS THIS PAST YEAR. OUR PAINTERS REMOVED 40 MILES OF
20 GRAFFITI, THE DISTANCE FROM HERE, THE HALL OF ADMIN, TO
21 DISNEYLAND. OUR PAINTERS ALSO GO ABOVE AND BEYOND AND SET A
22 GOAL TO REMOVE GRAFFITI BEFORE CHILDREN WALK HOME FROM SCHOOL.
23 WE STEWARD THE LARGEST PARK URBAN TREE CANOPY, CARING FOR
24 250,000 TREES WITH ONLY A 13-MEMBER CREW. NEXT SLIDE. FOR THE
25 THIRD YEAR IN SEPTEMBER, OUR STAFF HELD 67 COMMUNITY PARK



THE BOARD OF
SUPERVISORS

1 MEETINGS TO INFORM THIS BUDGET PROCESS AS WELL AS PARK
2 PROGRAMMING AND MAINTENANCE. EIGHTY-TWO PERCENT OF COMMUNITY
3 MEMBERS IDENTIFIED PARK SAFETY AS THEIR TOP CONCERN. SEVEN
4 HUNDRED AND FIFTY-NINE INCIDENCES INVOLVING VANDALISM,
5 THREATS, AND ASSAULTS WERE REPORTED THIS PAST YEAR, AN
6 INCREASE OF 16%. DUE TO THIS BUDGET PRESSURES, I AM REQUESTING
7 ONE TRAUMA RESPONSE COORDINATOR USING AN EXISTING POSITION, NO
8 NCC. NEXT SLIDE. HERE'S WHAT KEEPS ME UP AT NIGHT. SERVING
9 YOUTH, SENIORS, AND FAMILIES FACING COMPOUNDING CHALLENGES.
10 HOUSING, HEALTHCARE, FOOD, IMMIGRATION ENFORCEMENT. THAT'S THE
11 CORE OF WHO WE SERVE. STAFF SAFETY AND WELL-BEING, AGING PARK
12 INFRASTRUCTURE, THE IMPACT OF CLIMATE CHANGE TO PARK OPEN
13 SPACES AND NATURAL AREAS, RISING COSTS WHILE SERVING MORE
14 PEOPLE EACH YEAR. WIDENARROW'S ALONE HAS SERVES 1,800,000
15 VISITORS ANNUALLY, TWICE THE ATTENDANCE OF LACMA. L.A. COUNTY
16 PARKS IS FACING A \$17,000,000 STRUCTURAL DEFICIT IN UTILITIES,
17 FUELS AND MAINTENANCE, A \$7,000,000 INCREASE FROM LAST YEAR,
18 \$2,800,000 MILLION IN UNFUNDED EMERGENCY REPAIRS AND OVER
19 2,800 DEAD AND DYING TREES. YET EVERY DAY OUR MISSION-CENTERED
20 L.A. COUNTY PARK STAFF SHOW UP FOR THE COMMUNITIES WE SERVE. I
21 WANT TO THANK THE BOARD OF SUPERVISORS, THE CEO, PARK DEPUTIES
22 AND THE DEDICATED L.A. COUNTY PARKS TEAM. TOGETHER WE ARE NOT
23 JUST PROTECTING PARKS, WE ARE PROTECTING THE EQUITABLE
24 POSSIBILITY FOR GENERATIONS TO COME.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. THANK YOU VERY
2 MUCH. THANK YOU. NEXT WE'LL HEAR FROM GARY JONES, DIRECTOR OF
3 BEACHES AND HARBORS.

4
5 **GARY JONES:** GOOD AFTERNOON CHAIR, SUPERVISORS AND MEMBERS OF
6 THE PUBLIC. MY NAME IS GARY JONES, AND I'M THE DIRECTOR OF THE
7 DEPARTMENT OF BEACHES AND HARBORS. THANK YOU FOR THE
8 OPPORTUNITY TO PRESENT OUR FISCAL YEAR 26/27 BUDGET REQUEST.
9 OUR MISSION IS SIMPLE TO STATE BUT COMPLEX TO DELIVER. WE
10 PROTECT AND SUSTAIN LOS ANGELES COUNTY'S BEACHES AND MARINA
11 DEL REY, WHILE PROVIDING SAFE, ACCESSIBLE RECREATION AND
12 ENSURING OUR COASTLINE IS RESILIENT FOR GENERATIONS TO COME.
13 THE DEPARTMENT MANAGES 18 PUBLIC BEACHES FROM THE VENTURA
14 COUNTY LINE TO SAN PEDRO, SERVING APPROXIMATELY AS MANY ANNUAL
15 VISITORS AS DISNEYLAND. OUR HARDWORKING TEAMS ENSURE OUR
16 BEACHES ARE CLEAN, SAFE, AND ACCESSIBLE 365 DAYS A YEAR. IN
17 ADDITION TO THAT, WE ARE THE REAL ESTATE MANAGERS FOR MARINA
18 DEL REY. WE MANAGE A 58 PARCEL PORTFOLIO CONSISTING OF
19 HOUSING, MARINAS, HOTELS, AND BUSINESSES THROUGH GROUND LEASES
20 WITH PRIVATE PARTNERS TO ENSURE THE COMMUNITY IS A THRIVING
21 RECREATIONAL DESTINATION FOR ALL. AND STARTING THIS YEAR THE
22 EYES OF THE WORLD WILL INCREASINGLY BE ON OUR BEACHES AS WE
23 WELCOME VISITORS TO THE FA WORLD CUP, THE RETURN OF BAYWATCH
24 FILMING, AND IN 2028, OLYMPIC AND PARALYMPIC EVENTS. THIS
25 REQUIRES EXTRA RESOURCES, STAFF TIME, AND COORDINATION WITH



THE BOARD OF
SUPERVISORS

1 AGENCIES NEAR AND FAR. NEXT SLIDE, PLEASE. BEACHES AND HARBORS
2 IS ONE OF THE SMALLER COUNTY DEPARTMENTS, YET OUR TEAM SPANS
3 AN UNUSUALLY BROAD RANGE OF CLASSIFICATIONS AND TECHNICAL
4 DISCIPLINES. WE'RE COASTAL STEWARDS, ENVIRONMENTAL PLANNERS,
5 PUBLIC SAFETY PARTNERS, EVENT PLANNERS AND HOSTS AND PROPERTY
6 MANAGERS. AND MOST NOTABLY FOR THIS CONVERSATION, WE ARE ONE
7 OF THE FEW REVENUE GENERATING DEPARTMENTS IN THE COUNTY. THE
8 DEPARTMENT'S FISCAL YEAR BUDGET TOTALS APPROXIMATELY
9 \$86,000,000, 95% OF WHICH IS GENERATED DIRECTLY THROUGH MARINA
10 DEL REY LEASES, PARKING FEES, PERMITS, AND CONCESSIONS WITH
11 MINIMAL RELIANCE ON NET COUNTY COST. NEXT SLIDE PLEASE. THE
12 \$86,000,000 BUDGET DIRECTLY SUPPORTS SERVICES RESIDENTS AND
13 VISITORS RELY ON EVERY DAY. APPROXIMATELY 35% FUNDS BEACH AND
14 MARINA OPERATIONS INCLUDING CLEANING, PUBLIC SAFETY, FACILITY
15 MAINTENANCE AND HARBOR MANAGEMENT. NEARLY 30% SUPPORTS
16 COMMUNITY PROGRAMS AND PUBLIC ACCESS INITIATIVES, INCLUDING
17 THE WATER YOUTH PROGRAM, WHICH BROUGHT MORE THAN 5,500 KIDS TO
18 THE COAST THIS PAST YEAR, MANY FOR THEIR FIRST TIME, TEACHING
19 ESSENTIAL WATER SAFETY SKILLS AND PROVIDING ACTIVITIES LIKE
20 BOATING, PADDLING AND SURFING. ABOUT 24% SUPPORTS
21 ADMINISTRATIVE AND TECHNICAL FUNCTIONS AND THE REMAINDER GOES
22 TO FUND COASTAL AND HARBOR SUSTAINABILITY AND LONG-TERM ASSET
23 MANAGEMENT. NEXT SLIDE PLEASE. OUR BUDGET REQUEST IS ORGANIZED
24 AROUND FIVE PRIORITIES. FIRST, SUSTAINING CORE OPERATIONS
25 WHILE PREPARING FOR MAJOR GLOBAL EVENTS LIKE THE WORLD CUP AND



THE BOARD OF
SUPERVISORS

1 OLYMPICS. SECOND, STRENGTHENING REVENUE GENERATION THROUGH
2 STRATEGIC MANAGEMENT OF MARINA DEL REY AND THE BEACHES,
3 PARKING MODERNIZATION AND TARGETED FEE ADJUSTMENTS, BALANCED
4 WITH ROBUST PUBLIC ACCESS. THIRD, ADVANCING THE MARINA DEL REY
5 FOR ALL INITIATIVE TO ENSURE THAT THE MARINA OF TOMORROW IS
6 DEVELOPED IN A WAY THAT BEST SERVES THE COUNTY AND ALL OF ITS
7 RESIDENTS. FOURTH, INVESTING IN COASTAL RESILIENCE THROUGH
8 LIVING SHORELINES, STRATEGIC COASTAL ADAPTATION, AND THE
9 BENEFICIAL REUSE OF SAND. AND FINALLY, MODERNIZING
10 INFRASTRUCTURE TO ENSURE WASTEWATER, MARINA AND SHORELINE
11 SYSTEMS ARE PREPARED FOR INCREASED DEMAND AND LONG-TERM
12 CLIMATE IMPACTS. NEXT SLIDE, PLEASE. THIS SLIDE SUMMARIZES OUR
13 BUDGET REQUEST OF \$11,600,000. THE REQUEST INCLUDES 17 NEW
14 POSITIONS TOTALING \$2,400,000 IN ONGOING COSTS, OF WHICH THREE
15 OF THE MOST CRITICAL POSITIONS ARE SHOWN ON YOUR SCREEN. WHILE
16 THIS MAY SEEM LIKE A LOT IN THE CURRENT CLIMATE, THESE
17 POSITIONS ARE FULLY SUPPORTED BY INCREASED DEPARTMENTAL
18 REVENUE AND THEREFORE WOULD REQUIRE NO ADDITIONAL NET COUNTY
19 COST. THE REMAINING 9,200,000 IS ONE-TIME FUNDING SUPPORTED BY
20 SURPLUS REVENUE GENERATED BY THE DEPARTMENT AND OUR ANNUAL
21 TRANSIENT OCCUPANCY TAX DISBURSEMENT GENERATED BY MARINA HOTEL
22 LEASEHOLDS. THESE FUNDS WILL ADVANCE CRITICAL COASTAL
23 RESILIENCY EFFORTS AND RESTORE CORE OPERATIONS, INCLUDING
24 REPLACING 25 VEHICLES LOST IN THE JANUARY 2025 WILDFIRES. NEXT
25 SLIDE, PLEASE. WE NOW FACE MANY IMPORTANT CHALLENGES. CHIEF



THE BOARD OF
SUPERVISORS

1 AMONG THEM, BEACH EROSION, ONGOING REDEVELOPMENT EFFORTS, AND
2 EXPIRING LEASES IN MARINA DEL REY, AND THE DEMANDS OF UPCOMING
3 MAJOR EVENTS. OUR PROPOSED BUDGET IS DESIGNED TO MEET THOSE
4 CHALLENGES TODAY AND FOR FUTURE GENERATIONS. BY HARNESSING OUR
5 CAPACITY TO GENERATE ADDITIONAL COUNTY REVENUE, THE DEPARTMENT
6 WILL BE ABLE TO CONTINUE DELIVERING THIS HIGH QUALITY SAFETY,
7 ACCESS AND SERVICE FOR WHICH OUR ICONIC COASTLINE IS FAMOUS.
8 THIS CONCLUDES MY PRESENTATION. THANK YOU FOR YOUR TIME.

9

10 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. LET'S GO ON TO
11 ANIMAL CONTROL. MARCIA MAYEDA.

12

13 **MARCIA MAYEDA:** THANK YOU, BOARD, CHAIR SOLIS AND MEMBERS OF
14 THE BOARD. MY NAME IS MARCIA MAYEDA AND I'M HONORED TO SERVE
15 AS THE DIRECTOR OF THE LOS ANGELES COUNTY DEPARTMENT OF ANIMAL
16 CARE AND CONTROL. DAC'S MISSION IS TO ADVANCE THE WELL-BEING
17 OF ANIMALS AND PEOPLE ACROSS LOS ANGELES COUNTY THROUGH
18 EDUCATION, INTERVENTION AND ENFORCEMENT. WE DO THIS BY
19 OPERATING SEVEN ANIMAL CARE CENTERS THAT PROVIDE CARE FOR LOST
20 OR UNWANTED ANIMALS, ENFORCE ANIMAL RELATED LAWS TO PROTECT
21 PEOPLE AND ANIMALS, RESCUE AND CARE FOR ANIMALS DURING
22 EMERGENCIES LIKE WILDFIRES, EDUCATE THE PUBLIC ABOUT
23 RESPONSIBLE PET OWNERSHIP, REUNITE LOST PETS WITH THEIR
24 FAMILIES, AND PLACE ANIMALS INTO NEW HOMES THROUGH ADOPTION.
25 NEXT SLIDE, PLEASE. OUR BUDGET OVERVIEW SHOWS THAT 79% OF OUR



THE BOARD OF
SUPERVISORS

1 COSTS ARE FOR EMPLOYEE SALARIES AND BENEFITS. WE RECEIVED NO
2 FEDERAL OR STATE ASSISTANCE. MOST OF OUR REVENUE COMES FROM
3 CONTRACTS WITH LOCAL CITIES FOR ANIMAL CARE AND CONTROL
4 SERVICES, ALONG WITH ANIMAL LICENSING, ADOPTION, AND
5 REDEMPTION FEES. OPERATIONAL COSTS SUCH AS FOOD, MEDICINE,
6 CLEANING SUPPLIES, MAINTENANCE, FUEL, AND INTERDEPARTMENTAL
7 CHARGES HAVE INCREASED 62% OVER THE LAST SIX FISCAL YEARS. AS
8 A RESULT, WE FACE A \$6,000,000 FUNDING GAP IN SERVICES AND
9 SUPPLIES. NEXT SLIDE, PLEASE. OUR BUDGET IS ORGANIZED INTO
10 PROGRAM AREAS THAT REFLECT SERVICES PROVIDED TO RESIDENTS.
11 REVENUE SERVICES INCLUDE ANIMAL AND FACILITY LICENSING.
12 SPECIAL ENFORCEMENT INCLUDES THE DANGEROUS DOG INVESTIGATIONS
13 UNIT, THE MAJOR CASES UNIT INVESTIGATING FELONY ANIMAL ABUSE
14 AND NEGLECT AND OUR SPAY AND NEUTER ENFORCEMENT PROGRAM. NEXT
15 SLIDE, PLEASE. THE DEPARTMENT'S CURRENT PRIORITIES ARE
16 CONTENDING WITH THE 9% INCREASE OF BOTH DOGS AND CAT
17 ADMISSIONS TO OUR ANIMAL CARE CENTERS WITH A 14% REDUCTION IN
18 STAFFING DUE TO CURTAILMENTS. THIS SIGNIFICANTLY IMPACTS OUR
19 CAPACITY TO CARE FOR ANIMALS AND PROVIDE TIMELY FIELD SERVICES
20 TO RESIDENTS IN CONTRACT CITIES. ONE OF THE MOST EFFECTIVE
21 STRATEGIES TO ADDRESS THIS PRESSURE IS REDUCING ADMISSIONS
22 THROUGH PREVENTION AND INTERVENTION. WE PROVIDE FREE COMMUNITY
23 VETERINARY CLINICS, LOW-COST SPAY AND NEUTER SERVICES,
24 FINANCIAL ASSISTANCE VOUCHERS, AND INTERVENTION SPECIALISTS AT
25 OUR CARE CENTERS TO HELP FAMILIES KEEP THEIR PETS. THESE



THE BOARD OF
SUPERVISORS

1 SERVICES ARE FULLY FUNDED THROUGH GRANTS AND DONATIONS TO THE
2 LOS ANGELES COUNTY ANIMAL CARE FOUNDATION. SUPERVISOR BARGER
3 HAS ALSO GENEROUSLY SUPPORTED LOW-COST SPAY AND NEUTER
4 SERVICES FOR RESIDENTS IN HER DISTRICT. WE ALSO FACE ONGOING
5 CHALLENGES WITH AGING FACILITIES THAT REQUIRE SIGNIFICANT
6 REPAIR AND MAINTENANCE. NEXT SLIDE, PLEASE. OUR FY26/27
7 REQUEST FOCUSES ON CRITICAL OPERATIONAL NEEDS. WE'RE
8 REQUESTING \$5,000,000 TO ADDRESS INCREASED COSTS FOR FOOD,
9 SUPPLIES, AND FACILITY REPAIRS. WE REQUEST \$700,000 TO EXPAND
10 CONTRACT VETERINARY SERVICES DUE TO PERSISTENT VACANCIES AND
11 FULL-TIME VETERINARY POSITIONS AND TO SUPPORT EXPANDED LOW-
12 COST SPAY AND NEUTER SERVICES. WE ALSO REQUEST \$269, 000 TO
13 EXPAND ROAD AND ABATEMENT SERVICES TO PROTECT ANIMAL AND
14 PUBLIC HEALTH AND PREVENT FACILITY AND VEHICLE DAMAGE.
15 ADDITIONALLY, WE REQUEST FUNDING TO REPLACE OUTDATED LAPTOPS
16 USED BY FIELD OFFICERS AND CARE CENTER STAFF FOLLOWING THE
17 CIO'S RECOMMENDATION FOR A PHASED FIVE-YEAR REPLACEMENT PLAN
18 TO REDUCE OPERATIONAL RISK. OUR TOTAL REQUEST IS \$6,100,000
19 FUNDED THROUGH CONTRACT CITY REVENUE WITH NO INCREASE TO NET
20 COUNTY COSTS. NEXT SLIDE, PLEASE. OUR GREATEST CHALLENGE
21 REMAINS CLOSING THE GAP BETWEEN ALLOCATED REVENUE AND RISING
22 OPERATIONAL COSTS. IN THE PAST, SALARY SAVINGS HELPED BRIDGE
23 THAT GAP, BUT POSITION REDUCTIONS HAVE ELIMINATED THAT
24 FLEXIBILITY. OUR UNMET NEEDS ARE REPLACING POSITIONS LOST TO
25 CURTAILMENTS. WE IDENTIFY FIVE AC ANIMAL CARE ATTENDANTS, FIVE



THE BOARD OF
SUPERVISORS

1 ANIMAL CONTROL OFFICERS, AND TWO SUPERVISING REGISTERED
2 VETERINARY TECHNICIANS AS OUR TOP PRIORITIES. WE WILL CONTINUE
3 PURSUING MITIGATION STRATEGIES, INCLUDING PARTNERSHIPS WITH
4 PRIVATE VETERINARY CLINICS, EXPANDED GRANT-FUNDED SURGICAL
5 CAPACITY, AND ADDITIONAL PHILANTHROPIC SUPPORT FOR COMMUNITY
6 OUTREACH PROGRAMS. THANK YOU FOR THE OPPORTUNITY TO PRESENT
7 OUR BUDGET NEEDS FOR THE UPCOMING FISCAL YEAR. I'D LIKE TO
8 THANK YOUR OFFICES, YOUR DEPUTIES, THE CEO, DAC STAFF AND
9 VOLUNTEERS AND THE ANIMAL CARE FOUNDATION FOR THEIR ONGOING
10 SUPPORT OF OUR MISSION. THANK YOU.

11
12 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. OKAY, NEXT, OUR COUNTY
13 LIBRARIAN, SKYE PATRICK. HELLO.

14
15 **DR. SKYE PATRICK:** HELLO. GOOD AFTERNOON, MADAM CHAIR, COUNTY
16 BOARD OF SUPERVISORS, DR. SKYE PATRICK HERE TO PRESENT THE
17 L.A. COUNTY LIBRARY'S 26/27 BUDGET. THE L.A. COUNTY LIBRARY'S
18 MISSION IS SIMPLE. WE BELONG TO OUR COMMUNITIES AND SERVE AS A
19 PORTAL TO LEARN, GROW, AND SUCCEED, AND OUR BUDGET ALLOCATION
20 MAKES THIS POSSIBLE. IT ENABLES US TO PROVIDE ACCESS TO ROBUST
21 MATERIALS AND COLLECTIONS, SAFE AND WELCOMING SPACES AND
22 ENGAGING PROGRAMS THAT FOSTER EDUCATION AND WORKFORCE
23 READINESS. OUR FUNDING ALSO PROVIDES CRITICAL RESOURCES TO
24 MITIGATE A DIGITAL DIVIDE, CONNECT OUR NEIGHBORS TO HOUSING
25 ASSISTANCE, MENTAL HEALTH SERVICES, AND PUBLIC HEALTH SUPPORT.



THE BOARD OF
SUPERVISORS

1 NEXT SLIDE. LAST YEAR, THE L.A. COUNTY LIBRARY'S 25/26
2 SUPPLEMENTAL BUDGET WAS \$236,000,000. THIS BUDGET WAS
3 PRIMARILY SUPPORTED BY SPECIAL DISTRICT TAXES, WHICH ARE
4 DEDICATED PROPERTY TAXES, WHICH MADE UP ABOUT 60% OF OUR
5 FUNDING. ADDITIONAL SUPPORT COMES FROM COUNTY FUNDS, SERVICE
6 REIMBURSEMENTS, AND OTHER REVENUES. NEXT SLIDE. THIS SLIDE
7 DEMONSTRATES THE LIBRARY'S FUNDING AND HOW IT'S INVESTED TO
8 SUPPORT OUR COMMUNITY. 76% OF OUR BUDGET IS DEDICATED TO
9 PUBLIC LIBRARY SERVICES. THIS ENSURES THAT WE HAVE EXPERT
10 FRONTLINE STAFF TO SUPPORT OUR RESIDENTS. THE ALLOCATION ALSO
11 COVERS COSTS SUCH AS BUILDING LEASES, CONTRACT SERVICES LIKE
12 TRANSPORTATION, SECURITY, CUSTODIAL WORK, LANDSCAPING, AND
13 MORE. THE OTHER INVESTMENTS THAT IS SUPPORTED ARE OUR LIBRARY
14 MATERIALS AT 9%, WHICH INCLUDE OUR LIBRARY PRINT MATERIAL AND
15 DIGITAL COLLECTIONS. INFORMATION SERVICES AT 5%, WHICH KEEP
16 OUR DIGITAL ACCESS RELIABLE, AND ADMINISTRATIVE SERVICES AT
17 10%, ENSURING ACCOUNTABILITY AND OPERATIONS. SO IN OTHER
18 WORDS, SUPERVISORS, THE VAST MAJORITY OF OUR FUNDING GOES
19 DIRECTLY TO SERVING THE PUBLIC. NEXT SLIDE. LIBRARY SERVICES
20 ARE DIRECT, EVERYDAY SERVICES THAT RESIDENTS RELY ON. AND YOU
21 CAN SEE THE LIBRARY DELIVERS OVER 30,000 PROGRAMS SERVING OVER
22 206,000 ATTENDEES OF ALL AGES. WE PROVIDE OVER 16,000
23 ACADEMIC, JOB SKILLS, MUSIC AND NOW FILM TUTORING SESSIONS
24 SUPPORTING LITERACY, WORK READINESS, THE CREATIVE ECONOMY, AND
25 ACADEMIC SUCCESS. OUR LIBRARIES SEE OVER 6,000,000 PEOPLE IN



THE BOARD OF
SUPERVISORS

1 PERSON VISITS ANNUALLY. THIS IS UP 9% SINCE THE PANDEMIC,
2 SHOWING THAT OUR PHYSICAL LIBRARIES REMAIN ESSENTIAL COMMUNITY
3 HUBS WHILE CIRCULATING OVER 10,000,000+ ITEMS EACH YEAR.
4 RESIDENTS ALSO RELY HEAVILY ON US FOR ACCESS TO TECHNOLOGY.
5 OVER 820,000 PUBLIC COMPUTER SESSIONS, 4,300,000 WIFI
6 SESSIONS, AND OVER 1,600,000 QUESTIONS ANSWERED BY OUR STAFF.
7 THESE NUMBERS ARE NOT HYPOTHETICAL, BUT PRACTICAL AND
8 IMMEDIATE. THROUGH HELPING PEOPLE TO COMPLETE SCHOOLWORK,
9 ACCESS HEALTH INFORMATION, AND STAY CONNECTED, THIS SHARED
10 PUBLIC INVESTMENT ALLOWS RESIDENTS TO MEET ESSENTIAL NEEDS
11 WITHOUT FINANCIAL BARRIERS WHILE ENSURING EQUITABLE ACCESS TO
12 ALL COUNTY COMMUNITIES. THE LIBRARY DELIVERS A VERY STRONG
13 RETURN ON ITS INVESTMENT BY REDUCING HOUSEHOLD COSTS,
14 SUPPORTING EDUCATION, AND STRENGTHENING ECONOMIC OPPORTUNITIES
15 FOR EVERYONE. NEXT SLIDE. AS IN PREVIOUS YEARS, THE LIBRARY
16 BUDGET REQUEST HAS CONTINUALLY BEEN MINIMAL. AS A MOSTLY SELF-
17 FUNDED SPECIAL DISTRICT, WE HAVE BEEN RESPONSIBLE FOR ALL
18 EXPENDITURE INCREASES, INCLUDING COST OF LIVING, WAGE
19 INCREASES, AND CPI. THIS YEAR, WE'RE REQUESTING TWO POSITIONS
20 THAT ARE FISCALLY OFFSET. NEXT SLIDE. THAT SAID, WE CONTINUE
21 TO FACE CHALLENGES WITH FUTURE FUNDING AND STABILITY, PROGRAM
22 STABILITY AND STAFFING. MAINTAINING LIBRARY SERVICE LEVELS IS
23 INCREASINGLY DIFFICULT AS DEMAND FOR DIGITAL CONTENT
24 INCREASES, DEMAND FOR PROGRAM EXPANSION, AND THE NEED FOR SAFE
25 PUBLIC SPACES CONTINUES TO GROW. LIKE MANY OF OUR COLLEAGUES



THE BOARD OF
SUPERVISORS

1 HAVE ALREADY SHARED, EXPENDITURES GROWTH CONTINUALLY OUTPACE
2 OUR PROPERTY TAX REVENUE COLLECTION, BUT WE REMAIN COMMITTED
3 TO PROTECTING THESE SERVICES, SAFEGUARDING INTELLECTUAL
4 FREEDOM, AND ENSURING THAT LIBRARIES REMAIN RESPONSIVE TO
5 EVOLVING COMMUNITY NEEDS. OUR MITIGATION STRATEGY INCLUDES
6 REMAINING EXCEPTIONAL STEWARDS OF PUBLIC FUNDS, SEEKING
7 GRANTS, COLLABORATIONS, AND EXTERNAL FUNDING THROUGH OUR
8 FOUNDATION, AND CONSISTENTLY RE-EVALUATING OUR SERVICE MODEL
9 IN SUPPORT OF MAINTAINING OUR POSITION AS ONE OF THE MOST
10 TRUSTED RESOURCES IN GOVERNMENT. I THANK YOU FOR YOUR TIME.

11
12 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. WITH THAT WE'LL
13 BEGIN WITH QUESTIONS STARTING WITH SUPERVISOR MITCHELL.

14
15 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH MADAM CHAIR.
16 APPRECIATE THAT. I JUST WANT TO ACKNOWLEDGE PARK AND REC, YOU
17 KNOW, YOU CLOSE YOUR REGIONAL PARKS AND LAKES, THE ELIMINATION
18 OF PARKS AFTER DARK, THE SHORTER SWIM SEASON, INCREASED FEES.
19 I KNOW YOU AND YOUR STAFF ARE REALLY STEPPING UP TO MEET
20 COMMUNITY NEEDS EVEN AS RESOURCES SHRINK AND THAT WORK
21 DESERVES BOTH RECOGNITION AND SUPPORT. SO I WANT TO THANK YOU
22 AND YOUR TEAM. A COUPLE OF QUESTIONS. SLIDE 4, YOU SHOWED YOUR
23 NUMBERS IN TERMS OF THE SENIOR PROGRAMS AT PARKS AND THAT
24 THEY'RE HIGHLY UTILIZED. OVER 190,000 ATTENDEES, 71,000 MEALS
25 PROVIDED ACROSS 27 PARKS. SO THERE'S CLEARLY A NEED, CERTAINLY



THE BOARD OF
SUPERVISORS

1 IN THE SECOND DISTRICT. MY QUESTION IS, HAVE THERE BEEN
2 DISCUSSIONS BETWEEN YOU AND THE CEO'S OFFICE ABOUT CREATING A
3 SUSTAINABLE FUNDING MODEL TO ENSURE THAT THE SENIOR PROGRAM
4 STAFF AND SERVICES ARE FULLY SUPPORTED BY THE COUNTY RATHER
5 THAN THROUGH TEMPORARY AND RESTRICTED FUNDS. BECAUSE THE
6 DEMAND IS CLEARLY THERE.

7

8 **NORMA GARCIA:** SUPERVISOR, I DO WANT TO SAY OUR DEPARTMENT
9 ACTUALLY PROVIDES PROGRAMMING AND PROGRAMMING IS FUNDED IN
10 L.A. COUNTY PARKS BY EITHER NCC OR BY CHARGING FEES AND YOU'VE
11 ALLUDED IN REGARDS TO SENIORS ARE THE MOST VULNERABLE OF
12 POPULATIONS. CHARGING FEES IS NOT FEASIBLE AND SINCE THE
13 CURTAILMENT AND THE ELIMINATION OF THE SENIOR PROGRAMS IN
14 FISCAL YEAR 2010, 2011, THE BOARD OFFICES, ALL OF YOU HAVE
15 USED YOUR DISCRETIONARY DOLLARS THROUGH UUT DOLLARS, UTILITY
16 USER TAX, CDBG, AND DISCRETIONARY TO HELP SUPPORT OUR SENIOR
17 PROGRAMS. AND WHAT WE'VE NOTICED IS, ESPECIALLY AFTER COVID,
18 WE SAW A DIRE NEED FOR SENIORS TO CONNECT AND BE IN SAFE
19 SPACES. OUR DEPARTMENT HAS SUBMITTED IN VARIOUS FISCAL YEARS
20 THE OPPORTUNITY TO RESTORE THAT SENIOR FUNDING FOR
21 RESTORATION. AND I KNOW THAT WE HAVE TALKED TO THE CEO, IT'S
22 JUST REALLY ONE OF THOSE DIFFICULT THINGS IN REGARDS TO
23 THERE'S SO MANY NEEDS AND SEEKING THE FUNDING TO REALLY
24 SUPPORT THIS PROGRAM. BUT I JUST WANT TO SAY THANK YOU TO ALL
25 OF YOU FOR SUPPORTING AND USING YOUR DISCRETIONARY DOLLARS.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HOLLY J. MITCHELL:** AND THE POINT OF ME RAISING THAT IS
3 DISCRETIONARY DOLLARS ARE ONE TIME. AND GIVEN THE NUMBERS AND
4 THE SERVICES YOU'RE PROVIDING, IT SEEMS TO ME THAT THOSE
5 PROGRAMS ARE CORE ELEMENTS OF YOUR DEPARTMENT. AND I DON'T
6 KNOW IF RELYING ON THIS KIND OF FUNDING MODEL IS AN ACCURATE
7 REFLECTION OF THE CORE ELEMENT THAT IT IS OF YOUR DEPARTMENT.
8 SO THAT'S MY POINT. MAKING SURE THAT YOUR BUDGET, IF SERVING
9 SENIORS FROM YOUR PERSPECTIVE IS MISSION ALIGNED, AND IF SO,
10 SEEMS TO ME THAT THE FUNDING STRUCTURE NEEDS TO REFLECT THAT.
11 SO THAT WAS MY POINT OF RAISING IT, THAT YEAH, WE'RE STEPPING
12 UP. THOSE ARE ONE-TIME FUNDS AS OPPOSED TO IT BEING KIND OF
13 BAKED INTO YOUR CORE BUDGET. AQUATICS, THANK YOU, THANK YOU,
14 THANK YOU. IT'S FOR THE REASONS AND THE STATISTICS YOU CITED
15 THAT I LEAN IN HARD ON AQUATICS BECAUSE DROWNING IS AN
16 AVOIDABLE DEATH AND THE FACT THAT IN A, YOU KNOW, WHILE WE
17 HAVE SIGNIFICANT COASTAL COMMUNITIES, IT'S NOT LIKE WE'RE AN
18 ISLAND OR SURROUNDED BY RIVERS. SO THE FACT THAT SO MANY BLACK
19 AND BROWN KIDS CONTINUE TO DROWN IN L.A. COUNTY. AND YOU KNOW,
20 PUBLIC WORKS JUST SHARED WITH US, YOU KNOW, CLAWBACK OF
21 FEDERAL DOLLARS BECAUSE OF PERCEPTIONS AROUND DEI. SO I'M
22 ALMOST AFRAID TO SAY OUT LOUD THAT BLACK AND BROWN KIDS DROWN.
23 THEY'LL CLAWBACK SOME OF YOUR MONEY TOO. SO HOW IS PARKS
24 LEVERAGING MISSION ALIGNED PARTNERSHIPS TO SUSTAIN AND EXPAND
25 HERE'S THE DANGEROUS WORD EQUITABLE ACCESS TO WATER SAFETY



THE BOARD OF
SUPERVISORS

1 PROGRAMS ESPECIALLY GIVEN THE FISCAL CONSTRAINTS THAT YOU'RE
2 EXPERIENCING AS WELL AS THE GROWING NEED FOR AFFORDABLE SWIM
3 EDUCATION AND WATER SAFETY EDUCATION.

4
5 **NORMA GARCIA:** THANK YOU, SUPERVISOR. I JUST WANT TO GIVE A
6 HUGE SHOUT OUT TO OUR LIFEGUARDS BECAUSE THEY DO TREMENDOUS
7 WORK. AND WE REALLY ALSO, THIS IS A SIGNIFICANT, IT'S A JOB
8 PATHWAY PROGRAM FOR MANY YOUTH IN OUR LOCAL COMMUNITIES ARE
9 STAFFED BY OUR LOCAL LIFEGUARDS. I DO WANT TO JUST SAY A STAT
10 THAT ALL SWIMMING LESSONS IN LESS THAN 2 MINUTES ARE GONE AS
11 SOON AS THEY ARE PUT OUT. AS SOON AS WE OPEN REGISTRATION,
12 WE'RE IN 2 TO 3 MINUTES.

13
14 **SUP. HOLLY J. MITCHELL:** THERE'S A NEED.

15
16 **NORMA GARCIA:** ALL OUR LESSONS. AND I WILL SAY THAT WE'VE MADE
17 A SIGNIFICANT PRIORITY TO REALLY ENSURE THAT SWIMMING LESSONS
18 ARE THE CORE PROGRAM OF ALL OUR POOLS. AND SO WHEN YOU LOOK AT
19 ONE POOL, YOU CAN REALLY ONLY DO THREE GROUP SESSIONS, BUT
20 THAT'S STILL OUR CORE. I WANT TO THANK OUR L.A. COUNTY PARKS
21 FOUNDATION WHO HAS STEPPED UP TREMENDOUSLY THIS YEAR. THEY
22 HAVE PROVIDED \$480,000 TO SUPPORT THE RISING COST OF SWIMMING
23 LESSONS. THEY'VE PROVIDED \$15,000 GRANTS SO THAT WE CAN BUY
24 BATHING SUITS. DIDN'T REALIZE THAT BATHING SUITS ARE ACTUALLY
25 A BARRIER TO ACTUALLY ACCESSING OUR POOLS. THEY PROVIDED ALSO



THE BOARD OF
SUPERVISORS

1 FUNDING FOR OUR SPORTS PROGRAMMING. I ALSO WANT TO THANK L.A.
2 84 WHO PROVIDES US FUNDING AS WELL AS THE RED CROSS. TOGETHER,
3 THEY PROVIDED ABOUT THREE MONTHS WORTH OF FREE SWIMMING
4 LESSONS. SO OUR SWIMMING LESSONS, THANKS TO THE BOARD AND THE
5 COMMITMENT AND THE PARTNERSHIP WITH THE CEO, ARE \$25 FOR TWO
6 WEEKS, TEN LESSONS. AND WE'VE SUBSIDIZED THAT WITH GRANTS. SO
7 WE ALSO WANT TO THANK OUR PARTNERS WHO ALSO BELIEVE THIS IS
8 LIFESAVING AND ARE MAKING AN IMPACT TO MAKE SURE THAT WE CAN
9 SUPPORT MORE YOUTH IN THEIR LEARNING HOW TO SWIM AND KEEPING
10 THEM SAFE.

11
12 **SUP. HOLLY J. MITCHELL:** I APPRECIATE YOU SHARING ALL OF THOSE
13 PARTNERS AND HOW YOU'VE LEVERAGED THOSE RELATIONSHIPS. THAT'S
14 ALL EXCELLENT. BEACHES AND HARBORS, HOW ARE YOU WORKING TO
15 MAXIMIZE REVENUE? WE'RE TALKING ABOUT CUTS, CUTS, CUTS. WE
16 COULD LOOK AT REVENUE FROM THE MARINA, BOTH IN THE SHORT TERM
17 AND THROUGH STRATEGIC EXPLORATION OF BETTER LAND USE.

18
19 **GARY JONES:** SUPERVISOR, FIRSTLY, IN MARINA DEL REY, THE MARINA
20 WAS DEVELOPED UNDER A PRIVATE-PUBLIC PARTNERSHIP MODEL. SO OUR
21 WORK IN MDR FOR ALL, WHILE IT'S LOOKING AT A DEVELOPMENT THAT
22 IS FOR ALL RESIDENTS AND FOR ALL LOS ANGELES. WE'RE ALSO
23 MINDFUL OF THAT DYNAMIC AND MAXIMIZING THE POTENTIAL, NOT ONLY
24 FOR THE COUNTY REVENUES DIRECTLY FROM GROUND RENT, BUT ALSO
25 THE BUSINESS ACTIVITIES, THE RESIDENTS AS WELL, BUT THE



THE BOARD OF
SUPERVISORS

1 COMMUNITY IS VIBRANT FROM AN ECONOMIC POINT OF VIEW.

2

3 **SUP. HOLLY J. MITCHELL:** BUT I AGREE WITH ALL THAT FOR THE
4 PURPOSES OF THIS CONVERSATION, I'M TALKING ABOUT REVENUE TO
5 THE COUNTY.

6

7 **GARY JONES:** WELL IT WILL GENERATE REVENUE TO THE COUNTY
8 THROUGH THOSE GROUND RENT PAYMENTS.

9

10 **SUP. HOLLY J. MITCHELL:** RIGHT.

11

12 **GARY JONES:** WE PROJECT THAT THIS IN THIS COMING FISCAL YEAR
13 FROM THE GROUND LEASES ALONE IT'LL BE APPROXIMATELY
14 \$58,000,000. IT IS THEREFORE IMPORTANT FOR US TO ENSURE THAT
15 THOSE 58 GROUND LEASES THAT COMPRISE MARINA DEL REY REMAIN
16 SUSTAINABLE BECAUSE THEY ARE ANNUITY PAYMENTS OR DO REPRESENT
17 ANNUITY PAYMENTS TO US. AND SO THAT'S AN IMPORTANT FACTOR IN
18 THOSE NEGOTIATIONS TO ENSURE THAT WHILE WE WANT TO SEE AND
19 ENCOURAGE FURTHER DEVELOPMENT IN MARINA DE REY, THAT THE
20 EXISTING COMMUNITY CAN CONTINUE AND BE SUSTAINABLE. LOOKING
21 WIDER AND ALONG OUR COASTLINE, OUR BEACH MAINTENANCE OPERATION
22 AND SERVICES OF OUR COUNTY BEACHES IS FUNDED IN PART BY THE
23 REVENUES WE RECEIVE FROM PEOPLE THAT DRIVE THEIR VEHICLES TO
24 THE BEACH AND PAY THE PARKING CHARGE TO ENJOY A DAY AT THE
25 BEACH. OUR CONCESSIONAIRES THAT PROVIDE CONCESSION SERVICES,



THE BOARD OF
SUPERVISORS

1 SURF CAMPS, AND ALL THOSE ACTIVITIES. AND THEN BEYOND THAT,
2 THE BUSINESSES, THE HOTELS, AND EVERYTHING ELSE THAT IN SOME
3 INDIRECT FORM ARE PROVIDING IN TAXATION OR TAXES INTO OUR
4 ECONOMY. BUT IN TERMS OF THE FEES THAT THE DEPARTMENT IS
5 COLLECTING, WE ARE IN THE PROCESS AND WILL BE COMING TO YOUR
6 BOARD LATER THIS SPRING WITH A SLATE OF RECOMMENDED NEW FEES
7 INCLUDING THOSE PARKING FEES, WHICH WE HOPE IF APPROVED BY
8 YOUR BOARD WILL PROVIDE ADDITIONAL REVENUES WHICH WILL YOU
9 KNOW OBVIOUSLY HELP US?

10

11 **SUP. HOLLY J. MITCHELL:** AND I KNOW THAT'S GOING TO BE A
12 DELICATE ISSUE AS WE TALK ABOUT ACCESS AND YET NOT WANTING TO
13 UNDERCUT YOUR BUDGET. I KNOW I'M ALWAYS THOUGHTFUL AS WE GET
14 THE REQUEST FOR PARKING WAIVERS. I'M CLEAR THAT THAT'S TAKING
15 MONEY OUT OF YOUR BUDGET. SO IT'S REALLY KIND OF A DELICATE
16 BALANCING ACT. SO I WILL BE HERE FOR THAT CONVERSATION. THANK
17 YOU. MOVING ON TO LIBRARY, LOOKED AT SLIDE 4 WAS IMPRESSIVE.
18 IT'S A LOT OF PEOPLE GOING TO THE L.A. COUNTY PUBLIC LIBRARY
19 AND I'M PROUD OF THAT. I'M HEARING FROM CONSTITUENTS THAT
20 THEY'VE RECENTLY NOTICED THAT THE HOTSPOT LOAN PROGRAM IS
21 COMING TO AN END BECAUSE YOU WERE ABLE TO DO THAT WITH AGAIN,
22 ONE TIME FUNDING ARPA DOLLARS. AND WHEN I SAW THE 4,300,000
23 WI-FI SESSIONS. I'M ASSUMING THAT'S ALL IN LIBRARY WI-FI
24 SESSIONS. THAT WAS ON YOUR CHART.

25



THE BOARD OF
SUPERVISORS

1 **DR. SKYE PATRICK:** THANK YOU, SUPERVISOR. YES, IT IS, BUT IT
2 ENCAPSULATES OUR CAMPUSES. SO IN THE PARKING LOT, ADJACENT TO
3 THE LIBRARY. WE'VE EXTENDED OUR WI-FI CAPABILITY OUT JUST PAST
4 OUR PARKING LOT, SO SORT OF THE NEIGHBORHOOD CAN BENEFIT FROM
5 THE PROGRAM.

6

7 **SUP. HOLLY J. MITCHELL:** SO THEN FROM YOUR PERSPECTIVE, HAVING
8 DONE THAT, THAT'S KIND OF REDUCING KIND OF THE NEED FOR THE
9 HOTSPOT LOAN PROGRAM?

10

11 **DR. SKYE PATRICK:** YES AND NO. YES, IN TERMS OF LIKE WHEN WE
12 ARE OPEN. SO A LOT OF CITIES ASK US TO CLOSE OUR, TURN OUR WI-
13 FI OFF DURING THE EVENING, WHICH WE CAN GET INTO IF YOU CARE
14 TO KNOW MORE ABOUT THAT. BUT IT DOES ELIMINATE THE NEED FOR
15 THOSE HOT SPOTS EXCEPT FOR THE TIMES THAT THE LIBRARIES ARE
16 CLOSED, RIGHT?

17

18 **DR. SKYE PATRICK:** AND WHY WOULD CITIES ASK YOU TO SHUT OFF?
19 GENERALLY SPEAKING, THEY WANTED TO HELP MITIGATE HOMELESS
20 ENCAMPMENTS ON OUR LIBRARY PROPERTIES. WE GET A LOT OF
21 FEEDBACK FROM MANY CITIES. IN FACT, WHEN YOU INSTITUTED, WHEN
22 YOU GAVE US PERMISSION TO INSTITUTE THE LIBRARY LAPTOP AND
23 LENDING PROGRAM, SEVERAL CITIES DECLINED. SO WE WEREN'T ABLE
24 TO DO THAT PROGRAM WHOLESALAS AS THE BOARD REQUESTED.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** AND WOULD YOU SHARE THE LIST OF THOSE
2 CITIES WITH US, PLEASE?

3

4 **DR. SKYE PATRICK:** ABSOLUTELY, SUPERVISOR.

5

6 **SUP. HOLLY J. MITCHELL:** THANK YOU. THANK YOU, MADAM CHAIR.

7

8 **SUP. HILDA SOLIS, CHAIR:** THANK YOU ALL. APPRECIATE YOU ALL.
9 VERY GOOD QUESTIONS. SUPERVISOR HORVATH.

10

11 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. I'M GOING TO
12 START WITH PARKS AND RECREATION. ARE THERE ANY OTHER FEES THAT
13 YOU INTEND TO INCREASE OR ANY OTHER OPPORTUNITIES FOR REVENUE
14 GENERATING THAT YOU EXPECT IN THE NEXT FISCAL YEAR?

15

16 **NORMA GARCIA:** THANK YOU, SUPERVISOR. WE HAVE A VERY ROBUST
17 EVALUATION PROGRAM FOR OUR FEES WHERE WE ALWAYS LOOK AT WHAT
18 OUR NEIGHBORING CITIES ARE DOING, WHAT THEY'RE CHARGING. WE DO
19 A COMPARISON AND THEN WE ALSO LOOK AT CPI. AND SO THIS IS AN
20 ANNUAL REVIEW OF ALL OUR FEES. SO WE ARE LOOKING AT OUR GOLF
21 REVENUE, OUR GOLF FEES AT THIS TIME. BUT I JUST WANT TO SAY WE
22 HAVE AN OBLIGATION ON AN ANNUAL BASIS TO LOOK FOR, TO REVIEW
23 ALL OUR FEES. WE ARE ALSO LOOKING AT VERY CREATIVE SOLUTIONS.
24 WE HAVE SOME LARGE LEASE AGREEMENTS THAT ARE AN OPPORTUNITY TO
25 GENERATE REVENUE. WE WANT TO BE VERY CREATIVE AND WE WANT TO



THE BOARD OF
SUPERVISORS

1 BE VERY AGGRESSIVE. AND PART OF THE OPPORTUNITY THAT WE'RE
2 TAKING IS REALLY AN APPROACH TO BE ABLE TO DO THAT, TO SUPPORT
3 AND CREATE SUSTAINABLE REVENUE SOURCES FOR OUR PROGRAMS AND
4 OUR NEEDS. AND WE, YOU KNOW, I REALLY APPRECIATE THE
5 CONVERSATION THAT THE CEO HAD WITH DEPARTMENT HEADS. MANY OF
6 THE DEPARTMENT HEADS SHARED, YOU KNOW, THE FEES. WE SHARED
7 LOOKING AT OPPORTUNITIES FOR MARKETING AND NAMING RIGHTS. WE
8 ALSO LOOKED AT THE OPPORTUNITY TO LOOK AT THOSE LEASE
9 AGREEMENTS AND BEING A LITTLE BIT CREATIVE SO THAT WE CAN
10 GENERATE MORE REVENUE IF THERE IS A GOOD COMMUNITY AND PUBLIC
11 PROGRAM.

12
13 **SUP. LINDSEY P. HORVATH:** AND I KNOW YOUR STAFF HAS BEEN ON THE
14 FRONT LINES EXPERIENCING TRAUMATIC EVENTS FROM RECENT I.C.E.
15 ATTACKS. SO I WANT TO ACKNOWLEDGE THAT AND OFFER OUR CARE AND
16 SUPPORT. IS THERE ANY PARTNERSHIP THAT DMH HAS EXPLORED OR
17 OTHERWISE TO PROVIDE CARE TO YOUR STAFF?

18
19 **NORMA GARCIA:** I DO WANT TO SAY THAT PARKS IS SO INTERCONNECTED
20 AND INTERWOVEN TO SO MANY DEPARTMENTS AND I WANT TO THANK MY
21 COLLEAGUES WHO NOT ONLY ANYTIME THERE'S AN INCIDENT THEY LEND
22 THEIR STAFF. THIS TRAUMA COORDINATOR, RESPONSE COORDINATOR, WE
23 KNOW THAT SOME OF THE TRAUMAS ARE JUST DEEP AND THEY'RE MORE
24 THAN JUST ONE DAY. SO I WILL SAY WHEN WE HAD A SHOOTING 15
25 FEET AWAY FROM OUR TEEN CENTER AT CITY TERRACE, WHERE ONE OF



THE BOARD OF
SUPERVISORS

1 OUR TEENS WAS SHOT IN THE ABDOMEN AND THERE WAS A DECEASED
2 PERSON THAT DIED IN THE ARMS OF OUR STAFF DELIVERING FIRST
3 AID. YOU KNOW, DMH WAS THERE THE NEXT DAY. BUT WE KNOW THAT
4 THIS IS ABOUT CARING FOR OUR STAFF LONG-TERM. MANY OF OUR
5 STAFF WE HIRE FROM OUR LOCAL COMMUNITY, THERE'S TRAUMA UPON
6 TRAUMA. AND WE WANT TO MAKE SURE THAT WE ARE THERE TO SUPPORT
7 OUR STAFF AND THAT THERE'S A COORDINATOR, AT LEAST ONE PERSON
8 FOR THE 2,600 STAFF THAT CAN LOOK AFTER AND CAN MONITOR AND
9 CAN MAKE SURE THAT THEY'RE OKAY AND CAN CONNECT THEM TO COUNTY
10 RESOURCES. SO I JUST WANT TO COMMEND OUR, YOU KNOW, L.A.
11 COUNTY DEPARTMENT HEADS AND THEIR STAFF ARE VERY SUPPORTIVE.
12 THIS IS HAVING SOMEONE INTERNALLY TO MAKE SURE THAT WE'RE
13 DOING THE AFTERCARE AND AFTER SUPPORT FOR OUR STAFF.

14
15 **SUP. LINDSEY P. HORVATH:** THANK YOU VERY MUCH. I'M GLAD TO KNOW
16 THAT WE'RE ENCOURAGING THAT CULTURE OF SUPPORT AND CARE FOR
17 OUR OWN EMPLOYEES TOO. MOVING ON TO BEACHES AND HARBORS, I
18 KNOW THAT THE DEPARTMENT'S CRITICAL OR STRATEGIC PLANNING
19 INITIATIVE SAYS THAT VISITORS TO OUR BEACHES AND MARINA WILL
20 EXPERIENCE A WORLD RENOWNED RECREATION OPPORTUNITY AND QUALITY
21 CUSTOMER SERVICES THROUGH ACCESSIBLE, CLEAN AND SAFE
22 FACILITIES. SO I'D LIKE TO UNDERSTAND WHY THE DEPARTMENT, I
23 KNOW YOU ACKNOWLEDGE THE LEVEL OF ATTENDANCE COMPARABLE TO
24 DISNEYLAND. SO WHY ARE WE NOT SEEING YOU ASK FOR FUNDING TO
25 SUPPORT MAINTENANCE AND OPERATIONS ON OUR BEACHES WHEN I'M



THE BOARD OF
SUPERVISORS

1 HEARING AT LEAST IN MY DISTRICT THAT TRASH BARRELS AND
2 PORTABLE RESTROOMS NEED TO BE REMOVED DUE TO REDUCE WORKFORCE
3 FROM CURTAILMENT AT THE SAME TIME THE DEPARTMENT IS ASKING FOR
4 OTHER POSITIONS

5
6 **GARY JONES:** SUPERVISOR THE DEPARTMENT AS CURTAILMENT IN THE
7 LAST BUDGET YEAR WAS 28 POSITIONS. THE SIGNIFICANT PROPORTION
8 OF THOSE WERE THOSE POSITIONS WITHIN OPERATIONAL SERVICES
9 DIVISION THAT PROVIDE THOSE SERVICES. WE, UNDER THE BUDGET
10 INSTRUCTIONS, ARE NOT ABLE TO IMMEDIATELY REQUEST THOSE
11 POSITIONS BACK IN THIS BUDGET REQUEST. SO WHAT WE HAVE DONE -

12
13 **SUP. LINDSEY P. HORVATH:** IF YOU COULD, YOU WOULD? IF YOU
14 COULD, YOU WOULD?

15
16 **GARY JONES:** YES.

17
18 **SUP. LINDSEY P. HORVATH:** OKAY.

19
20 **GARY JONES:** BUT WHAT WE HAVE DONE, SUPERVISOR, ALONGSIDE THAT
21 AND WHAT IS WITHIN OUR CONTROL IS TO MAXIMIZE FIRSTLY, THE
22 POSITIONS THAT WE DO HAVE. SO WE HAVE 79 GROUND MAINTENANCE
23 WORKER 1 POSITIONS. THERE IS A NUMBER OF THOSE THAT ARE
24 ORDINANCE ONLY POSITIONS, POSITIONS WHERE WE DON'T HAVE A
25 BUDGETED POSITION. BUT WHAT WE INTEND TO DO IS TO USE THOSE



THE BOARD OF
SUPERVISORS

1 POSITIONS IN A WAY THAT WE WILL USE SALARY SAVINGS WITHIN THE
2 DEPARTMENT TO BE ABLE TO FUND THOSE. IN ADDITION TO THAT, WE
3 ARE LOOKING AT AND IMPLEMENTING EFFICIENCIES WITHIN HOW THE
4 CREWS ARE DEPLOYED. SO WE'RE LOOKING AT THE HIGHEST TRAFFIC
5 BEACHES SO THAT WE CAN DELIVER SERVICES IN A WAY THAT'S
6 MEETING THE DEMANDS. WE HAVE ALSO OUR SECOND CREW, OR WE REFER
7 TO AS THE NIGHT CREW, THAT COMES ON LATER IN THE DAY AFTER THE
8 CREWS THAT COME UP AND CLEAN THE FACILITIES AND THE BEACHES
9 FROM THE EARLY MORNING THROUGH TO THE EARLY AFTERNOON. THAT
10 SECOND CREW THAT'S COMING ON, WE'RE SPLITTING THEM UP AND
11 LOCATING THEM IN 2 LOCATIONS SO THAT THEY'RE MORE EASILY ABLE
12 TO NAVIGATE THE 70 MILES BETWEEN THEM OF COASTLINE THAT WE
13 NEED TO COVER, AGAIN, SO THAT WE CAN DELIVER THOSE SERVICES
14 WITHIN WHAT WE DO HAVE AS EFFICIENTLY AS POSSIBLE.

15
16 **SUP. LINDSEY P. HORVATH:** GIVEN THE ACTIVITY THAT WE
17 ANTICIPATE, I THINK THIS IS GOING TO BE AN ONGOING CONCERN, SO
18 I HOPE THAT YOU'LL STAY IN TOUCH WITH US AS A BOARD TO MAKE
19 SURE THAT YOU'RE GETTING THE SUPPORT THAT YOU NEED, ESPECIALLY
20 AS WE'RE WELCOMING CAMERAS AND CREWS ONTO OUR BEACHES, THAT
21 THAT'S ALSO SOMETHING THAT WE'LL HAVE TO PAY ATTENTION TO. I
22 KNOW THE PARKS DEPARTMENT HAS TAKEN A PROACTIVE APPROACH WITH
23 THE PARKS FOUNDATION IN SECURING STATE AND PHILANTHROPIC
24 DOLLARS TO EXPEDITE REBUILDING FACILITIES FROM THE ALTADENA
25 FIRE. AND I KNOW WE HAVE FACILITIES THAT WERE DAMAGED IN THE



THE BOARD OF
SUPERVISORS

1 PALISADES FIRE. SO WHAT AVENUES ARE YOU LOOKING AT TO HELP
2 EXPEDITE REPAIRS FOR FACILITIES AT WILL ROGERS, TAMESCO,
3 TOPANGA, ZUMA, AND COASTLINE.

4

5 **GARY JONES:** SO FIRSTLY, THE WILL ROGERS MAINTENANCE YARD THAT
6 WAS BURNED DOWN IN THE FIRE, WE NOW HAVE AN INTERIM FACILITY
7 THAT WAS DEPLOYED A COUPLE OF MONTHS AGO. SO WE HAVE A SITE
8 AND COMPOUND THAT WE CAN NOW RETURN OUR WORK CREW TO IN THE
9 WILL ROGERS AREA. SO THAT'S THE FIRST POINT THERE. WE ARE
10 WORKING WITH OEM AND THROUGH FEMA TO SECURE THE FUNDS FOR THE
11 PERMANENT REPLACEMENT OF THAT YARD. WORK IS ALSO --

12

13 **SUP. LINDSEY P. HORVATH:** HAS FEMA INDICATED THEY'RE GOING TO
14 DO THAT?

15

16 **GARY JONES:** WE ARE, WE HAVE BEEN, I DON'T KNOW THIS, OR I
17 DON'T HAVE THE SPECIFIC DOLLAR AMOUNT, BUT WE HAVE GOT INITIAL
18 INDICATIONS THAT WE WILL RECEIVE AT LEAST A PORTION OF THE
19 COST OF REPLACING THAT.

20

21 **SUP. LINDSEY P. HORVATH:** OKAY.

22

23 **JOSEPH NICCHITTA:** CAN I PROVIDE SOME CONTEXT ON THAT AS WELL?
24 SO FEMA, AS YOU KNOW, DOES REIMBURSEMENT FOR LIKE FOR LIKE. SO
25 IF DIRECTOR JONES IS REBUILDING A FACILITY THAT WAS



THE BOARD OF
SUPERVISORS

1 CONSTRUCTED IN THE '70S, THEY'RE NOT GOING TO GIVE YOU TODAY'S
2 COST FOR IT, WITH SOME EXCEPTIONS. WE HAVE, THE STATE PASSED
3 AB 100, THIS WAS LAST BUDGET YEAR. THE STATE HAD SET ASIDE
4 \$1,000,000,000 FOR THE CITY, FOR THE COUNTY OF L.A. AND THE
5 CITIES WITHIN THE COUNTY TO HELP US WITH UNMET FINANCIAL
6 RECOVERY NEEDS. AND THIS IS AN ONGOING CONVERSATION THAT I'M
7 HAVING WITH THE STATE RIGHT NOW IS THE MONEY IS AVAILABLE.
8 SOME MONEY HAS COME TO US, ABOUT \$22,000,000. BUT THESE ARE
9 THE TYPES OF PROGRAMS THAT I THINK ARE VERY WELL SUITED FOR A
10 PARTNERSHIP WITH THE STATE. WE KNOW FEMA WILL, IF THEY ACCEPT
11 IT, WILL REIMBURSE US AT SOME POINT, BUT IT'S NOT GOING TO BE
12 RIGHT NOW WHEN WE HAVE TO BUILD THE FACILITIES. AND SO WE'RE
13 TRYING TO WORK WITH THE STATE TO SEE IF WE CAN MOVE UP THE
14 TIMELINE WITH WHICH WE GET THIS FUNDING FROM THE STATE. SO WE
15 CAN FRONT FUND THE CONSTRUCTION AND THEN LATER WHEN FEMA PAYS
16 US BACK, THE STATE INTERCEPTS IT AND IT GOES BACK TO THE
17 STATE. SO THAT'S ONE OF THE, THAT'S SOMETHING THAT'S VERY
18 IMPORTANT, HAVING A LOT OF CONVERSATIONS ABOUT IT. AND
19 CERTAINLY WE'RE HOPEFUL THAT THAT WILL START TO HELP US MOVE
20 SOME OF THESE BIG PROJECTS QUICKER.

21
22 **SUP. LINDSEY P. HORVATH:** WELL, AS YOU'RE HAVING THOSE
23 CONVERSATIONS, I'D ASK THAT YOU WORK WITH OUR DIRECTOR TO MAKE
24 SURE THAT WE'RE EXPEDITING OUR REPAIRS. CAUSE OBVIOUSLY, YOU
25 KNOW, SUMMER WILL BE HERE BEFORE WE KNOW IT. AND WHILE PEOPLE



THE BOARD OF
SUPERVISORS

1 GO TO THE BEACH ALL YEAR ROUND, THOSE ARE THE TIMES WHEN WE
2 REALLY NEED THOSE FACILITIES, BOTH TO SERVE OUR RESIDENTS, BUT
3 ALSO TO MAKE SURE THAT OUR STAFF HAVE THE FACILITIES THAT THEY
4 NEED TO DO THEIR WORK. MOVING ON TO ANIMAL CARE AND CONTROL. I
5 KNOW OUR BOARD APPROVED THE CITY COUNTY MUNICIPAL SERVICES
6 AGREEMENT TO PROVIDE ANIMAL CONTROL SERVICES TO OUR 44
7 CONTRACT CITIES THROUGH 2029. SO GIVEN THE INCREASE IN
8 SUPPLIES AND SERVICES THE DEPARTMENT IS FACING, DO YOU THINK
9 OUR CURRENT BILLING STRUCTURE IS GOING TO MEET THE COST
10 RECOVERY THAT THE COUNT FOR THE SERVICES THAT THE COUNTY
11 PROVIDES.

12
13 **MARCIA MAYEDA:** THANK YOU, SUPERVISOR. OUR CURRENT BILLING
14 STRUCTURE DOES RECOVER THE COST BEGINNING NEXT YEAR, JULY 1ST
15 WILL BEGIN THE FINAL STEP UP OF OUR SIX YEAR STEP UP PLAN TO
16 GET TO FULL COST RECOVERY FROM THE CITIES. EVERY YEAR THE
17 COSTS ARE ESTABLISHED BY THE AUDITOR CONTROLLER. SO WE KNOW
18 THAT WE'RE ASKING FOR, YOU KNOW, THE RIGHT AMOUNT OF MONEY.

19
20 **SUP. LINDSEY P. HORVATH:** OKAY. AND WHAT PERCENTAGE OF THAT
21 REVENUE WILL GO BACK TO YOUR DEPARTMENTAL ACTIVITIES? I DON'T
22 KNOW THE PERCENTAGE, BUT IN THE PAST 3 YEARS, THERE'S BEEN A
23 GAP BETWEEN 1,400,000 AND 4,200,000 OF WHAT WAS GENERATED AND
24 WHAT CAME BACK TO THE DEPARTMENT. BUT WE'VE BEEN WORKING WITH
25 THE CEO ON THAT AND THEY'RE AWARE OF OUR NEED TO RECOVER ALL



THE BOARD OF
SUPERVISORS

1 THAT MONEY TO SUPPORT OUR DEPARTMENT.

2

3 **SUP. LINDSEY P. HORVATH:** FOR OUR CEO IS THERE ANY OTHER
4 DEPARTMENT THAT HAS THAT EXPERIENCE WHERE THEY DON'T GET TO
5 ACTUALLY INVEST THE REVENUE THAT THEY'RE GENERATING BACK INTO
6 THEIR WORK?

7

8 **JOSEPH NICCHITTA:** SO I THINK I DON'T KNOW THE ANSWER
9 SPECIFICALLY TO THAT QUESTION, BUT I CAN CONTEXTUALIZE WHAT'S
10 HAPPENING WITH ANIMAL CARE AND CONTROL. SO WHEN WE AS A COUNTY
11 LAUNCHED THE STEP-UP PLAN TO RIGHT-SIZE THE AMOUNT OF REVENUE
12 WE GET FROM OUR CONTRACT CITIES FOR THE SERVICES WE PROVIDE TO
13 THOSE CITIES. THE GENERAL FUND ADVANCED \$7,200,000 TO THE
14 DEPARTMENT. AS PART OF THAT ADVANCE, AND THIS HAPPENED OVER
15 THE PAST SEVERAL FISCAL YEARS, WHEN REVENUE CAME IN, THE
16 GENERAL FUND WAS PAID BACK FOR SOME OF THAT FUNDING. SO THAT'S
17 A GAP. SO THAT DIRECTOR MAYEDA COULDN'T USE THAT FUNDING
18 DURING HER OPERATING, IN HER OPERATING BUDGET BECAUSE IT WAS
19 COMING BACK TO THE GENERAL FUND. THE OTHER ISSUE WAS REVENUE
20 PROJECTIONS. AND SO I THINK I MENTIONED HERE THE PRICE IS
21 RIGHT PROBLEM WHERE YOU HAVE TO GET AS CLOSE TO THE PROJECTION
22 AS POSSIBLE WITHOUT GOING OVER. SO THE REVENUE PROJECTIONS HAD
23 SOME GAPS IN THEM. SO WHEN WE'RE PROJECTING X AMOUNT OF
24 REVENUE, WE PUT IT IN ANIMAL CARE'S BUDGET, AND THEN THE
25 REVENUE CAME IN OVER AND ABOVE THAT, IT WASN'T BOOKED AS



THE BOARD OF
SUPERVISORS

1 ONGOING REVENUE FOR THE DEPARTMENT. SO THIS YEAR, I THINK THE
2 GOOD NEWS IS, THERE'S NO MORE REPAYMENTS TO THE GENERAL FUND.
3 AND THEN WE'RE LOOKING MORE CLOSELY AT, WE HAVE A LOT OF
4 HISTORY NOW OF THE CONTRACT CITY REVENUES, AND THE REVENUES
5 ARE, THIS ISN'T LIKE A TAX, IT'S LIKE THEY'RE PAYING FOR THE
6 SERVICES THAT THEY GET FROM THE DEPARTMENT. SO IT FLUCTUATES,
7 BUT WE'RE TRYING TO GET CLOSER TO THAT NUMBER SO THAT THE
8 ANIMAL CARE AND CONTROL HAS MORE ONGOING REVENUE IN THEIR
9 BUDGET FOR 26/27 THAN THEY HAVE HAD IN PREVIOUS YEARS. AND
10 THIS IS SOMETHING THAT I SPOKE WITH MARCIA ABOUT LAST YEAR AND
11 THEN, YOU KNOW, ASKED MY TEAM TO WORK WITH THEM TO MAKE SURE
12 WE WERE RIGHT-SIZING THAT REVENUE BUCKET.

13
14 **SUP. LINDSEY P. HORVATH:** I JUST KNOW OUR CITIES, IF WE'RE
15 ASKING THEM TO BE PAYING MORE YEAR AFTER YEAR TO GET TO THAT
16 COST RECOVERY, WHICH MAKES SENSE FROM A BUDGETING PERSPECTIVE,
17 THEY'RE GOING TO EXPECT THAT THAT SERVICE AND THAT INVESTMENT
18 IS GOING BACK INTO THAT WORK AS OPPOSED TO GOING SOMEWHERE
19 ELSE. SO AS LONG AS THAT FUNDING IS ACTUALLY, I UNDERSTAND
20 FROM WHAT YOU JUST SAID, THERE WAS A DEFICIT.

21
22 **JOSEPH NICCHITTA:** IT'S NOT GOING ANYWHERE ELSE. IT'S NOT
23 GOING, JUST TO BE CLEAR, IT'S NOT GOING ANYWHERE ELSE. THERE
24 WAS A LOAN THAT WAS PAID BACK, BUT IT'S NOT GOING TO SOME
25 OTHER THING IN THE COUNTY THAT IT'S FEE FOR SERVICE. WE'RE NOT



THE BOARD OF
SUPERVISORS

1 USING IT IMPROPERLY IF THAT'S THEIR CONCERN.

2

3 **SUP. LINDSEY P. HORVATH:** OKAY. MOVING ON TO COUNTY LIBRARY, I
4 KNOW YOU TALKED ABOUT THE YOU KNOW THE ADDITIONAL STAFFING
5 THAT YOU'RE REQUESTING TO HELP CREATE A SAFER AND MORE
6 CONDUCIVE ENVIRONMENT FOR ALL OF THE ACTIVITIES THAT ARE
7 HAPPENING ACROSS OUR LIBRARIES. SO HOW WILL THE PSYCHIATRIC
8 SOCIAL WORK CONSULTANT ADDRESS THE CITY OF MALIBU'S PRIORITIES
9 AROUND YOUTH SAFETY, COMMUNITY WELLBEING, AND RESPONSES TO
10 HOMELESSNESS? HOW ARE YOU LOOKING TO MANAGE THAT TO MAKE SURE
11 THAT IT ACTUALLY DELIVERS WHAT THE COMMUNITY IS ASKING FOR IN
12 TERMS OF RESPONSE?

13

14 **DR. SKYE PATRICK:** THANK YOU FOR THE QUESTION SUPERVISOR. WE
15 HAVE DATA TO SUPPORT THE FACT THAT THE MSWS ARE WORKING FOR US
16 OR AT LARGE FOR THE FOR THE COUNTY DEPARTMENT.

17

18 **SUP. LINDSEY P. HORVATH:** BY LOCATION OR JUST ACROSS THE BOARD?

19

20 **DR. SKYE PATRICK:** ACROSS THE BOARD. ACROSS THE BOARD WE'VE
21 SEEN SIGNIFICANT IMPROVEMENTS FOR STAFF WELLBEING, FOR
22 CUSTOMER USER WELLBEING. THE MSWS HAVE HAD TREMENDOUS IMPACT
23 ON PEOPLE WHO ARE EXPERIENCING MENTAL HEALTH ISSUES OR
24 HOMELESSNESS. SO WE HAVE THE DATA TO SUPPORT IT. WE'VE HAD THE
25 FIRST ROUND OF DATA FROM 2018 WHEN WE HAD THE FIRST PROGRAM,



THE BOARD OF
SUPERVISORS

1 AND NOW THIS DATA, THIS LAST, THIS PAST YEAR, DATA TO SUPPORT
2 THIS PROGRAM. SO MALIBU HAS ASKED FOR THEIR OWN MSW, THEY HAVE
3 SURPLUS, AND SO THIS IS WHAT THAT POSITION IS, THIS IS WHAT
4 WE'RE REQUESTING TO GO AHEAD AND USE THAT. ONE THING THAT WE
5 ARE WORKING THROUGH WITH MALIBU IS TO BIFURCATE THE
6 EXPECTATION OF MSWS VERSUS SECURITY. THEY HAVE THEIR OWN
7 SECURITY, THEY HAVE ONE GUARD, WHICH THEY HAVE FUNDING FOR
8 TWO, SO WE ARE LOOKING TO BRING ON A SECOND. SO WE ARE TRYING
9 TO USE A MORE COMPREHENSIVE APPROACH TO MANAGE SOME OF THE
10 THINGS THAT THEY'RE EXPERIENCING OUT IN MALIBU.

11
12 **SUP. LINDSEY P. HORVATH:** OKAY, SO IT SOUNDS LIKE IT'LL BE A
13 BOTH AND. THAT'S CORRECT. OKAY, AND I WANT TO CONGRATULATE
14 YOU, I KNOW YOU'VE BEEN WORKING HARD ON FINDING NEW WAYS TO
15 FUND THE WORK THAT'S ONGOING, AND YOU RECEIVED A MELLON
16 FOUNDATION GRANT FOR COLLABORATIVE INITIATIVES. SO I WANT TO
17 CONGRATULATE YOU ON THAT. AND JUST WANTED TO ASK IF YOU THINK
18 THERE ARE OTHER OPPORTUNITIES TO USE THE KIND OF MODEL OF
19 BRINGING TOGETHER JURISDICTIONS AND AGENCIES TO HELP SUPPORT
20 DIFFERENT INITIATIVES, GIVEN THAT WE ARE, I KNOW WE SAY THINGS
21 LIKE, GET CREATIVE IN YOUR BUDGETING, AND THEN YOU SAY, BECK,
22 THAT'S NOT POSSIBLE, WE'RE ALREADY GETTING CREATIVE. BUT THIS
23 DOES SEEM LIKE A UNIQUELY CREATIVE OPPORTUNITY. DO YOU SEE
24 THAT APPLYING IN OTHER CASES OR OTHER OPPORTUNITIES LIKE THIS
25 ONE?



THE BOARD OF
SUPERVISORS

1

2 **DR. SKYE PATRICK:** YES, THANK YOU FOR THE QUESTION. AND JUST SO
3 THAT THE BOARD IS AWARE, WE RECENTLY RECEIVED A \$1,200,000
4 GRANT FROM THE MELLON FOUNDATION FOR FIRE RECOVERY AND
5 MITIGATION FOR THE CULTURAL CLIMATE COMMONS. AND THIS IS A
6 PROJECT WITH L.A. COUNTY LIBRARY, ALTADENA PUBLIC LIBRARY, THE
7 CITY LIBRARY FOR THE PALISADES, AND THE ARTS AND CULTURES
8 DEPARTMENT FOR THE COUNTY. SO THE SHORT ANSWER, SUPERVISORS,
9 ABSOLUTELY WE SEE AN OPPORTUNITY TO BUILD THESE LARGER
10 COLLABORATIONS. WE HAVE ANOTHER ONE GOING ON RIGHT NOW CALLED
11 ONE BOOK, ONE COAST, WHERE WE'VE INVITED ALL 436 PUBLIC
12 LIBRARY SYSTEMS ON THE WEST COAST TO JOIN IN A READING PROGRAM
13 FEATURING GEORGE TAKEI. AND SO ONE OF THE BENEFITS WE HAVE
14 IDENTIFIED IS THAT AS A COLLECTIVE OF THE WEST COAST, WE CAN
15 APPROACH THE DIGITAL CONTENT PROVIDERS TO PROVIDE A BETTER
16 PRICING MODEL, WHICH WE'VE DONE. SO THAT'S A SECONDARY PROGRAM
17 THAT WE'VE WORKED ON. AND SO WE CAN SEE LOOKING AT THIS GOING
18 FORWARD IN THE FUTURE.

19

20 **SUP. LINDSEY P. HORVATH:** I'M GLAD TO HEAR THAT. AND I KNOW
21 THERE ARE MANY TIMES WHERE I SAY TO MY CONSTITUENTS THAT I
22 SHARE WITH THE CITY OF LOS ANGELES, THAT'S WHAT THE CITY DOES.
23 IT'S NOT WHAT THE COUNTY DOES, BUT THIS IS AN OPPORTUNITY
24 WHERE WE FOUND A WAY TO HELP A CITY, EVEN THOUGH WE'RE THE
25 COUNTY, AND I THINK THE MORE WE'RE ABLE TO COLLABORATE LIKE



THE BOARD OF
SUPERVISORS

1 THAT, I THINK THE BETTER. SO I WANT TO THANK YOU FOR THAT
2 WORK.

3

4 **DR. SKYE PATRICK:** THANK YOU.

5

6 **SUP. LINDSEY P. HORVATH:** MY LAST QUESTION IS FOR OUR CEO. I
7 KNOW THERE ARE INCREASED COSTS FOR BASIC SUPPLIES AND
8 UTILITIES THAT SOMETIMES ARE DEPARTMENT SPECIFIC, THINGS LIKE
9 ANIMAL FOOD AT OUR SHELTERS, SOMETIMES THEY ARE JUST ACROSS
10 THE BOARD FOR SUPPLIES OVERALL. SO ARE WE LOOKING AT
11 OPPORTUNITIES TO USE POTENTIALLY EVEN GREATER PURCHASE AT
12 SCALE TO DRIVE DOWN COSTS? AND WHAT ELSE CAN WE BE DOING TO
13 HELP MITIGATE RISING COSTS THAT ARE JUST PART OF ONGOING
14 OPERATIONS TO PROVIDE THE SERVICES PEOPLE EXPECT?

15

16 **JOSEPH NICCHITTA:** IT'S AN INTERESTING QUESTION. I HAVEN'T
17 THOUGHT OF IT THAT WAY. WE CAN CERTAINLY TALK TO ISD TO SEE IF
18 THERE'S SOME BULK PURCHASING WHERE WE CAN GET MORE ECONOMIES
19 OF SCALE. I THINK DEPARTMENTS ALWAYS DEAL WITH THESE ISSUES OF
20 RISING COSTS AND OFTENTIMES THEY'RE ASKED TO ABSORB THEM
21 RATHER THAN ALLOCATE NEW NCC. I THINK THAT MAYBE THE PARKS
22 DEPARTMENT IS A GOOD EXAMPLE BECAUSE IN THE BUDGET WHAT
23 THEY'RE FLAGGING IS \$14,600,000 IN INCREASES TO UTILITIES AND
24 FUEL, \$2,800,000 INCREASES TO MAINTENANCE, AND THEN ABOUT
25 ANOTHER \$7,700,000 FOR DEFERRED MAINTENANCE AND TREE REMOVAL,



THE BOARD OF
SUPERVISORS

1 AND ALL DEPARTMENTS EXPERIENCE THIS KIND OF STUFF, AND OVER
2 TIME, IT KIND OF BUILDS UP BECAUSE THEY'VE BEEN ASKED TO
3 ABSORB. I THINK THE TENSION IS FROM A DEPARTMENTAL
4 PERSPECTIVE, GETTING, ESPECIALLY WITH NCC, GETTING NCC TO
5 MAINTAIN THEIR OPERATIONAL, TO REDUCE THAT OPERATIONAL GAP
6 VERSUS GETTING NCC FOR A PROGRAM OR A SERVICE OR SOMETHING TO
7 EXPAND, SOMETHING TO PROVIDE TO THE COMMUNITY. AS WE CONFRONT
8 THE BUDGET THIS YEAR, WE'RE MAKING DIFFICULT CHOICES. WE NEED
9 TO LOOK AT SOME OF THESE STRUCTURAL GAPS THAT WE HAVE IN
10 DEPARTMENTS, AND I'M VERY INTERESTED IN SEEING IF THERE ARE
11 WAYS TO CLOSE THEM. SO WE WILL DEFINITELY TALK TO ISD TO SEE
12 IF WE CAN MAKE SOME HEADWAY THERE. BUT MORE THAN THAT, THE
13 OPERATING GAPS THAT COME FROM NOT HAVING FEES THAT FULLY
14 OFFSET YOUR COSTS OR NOT KEEPING UP WITH YOUR GROWING COSTS
15 OVERALL, THAT WILL ULTIMATELY END UP RESULTING IN CUTS IN A
16 PROGRAM OR A SERVICE. SO WE NEED TO FIGURE OUT HOW TO STEM
17 THAT TIDE. AND THE DEPARTMENT HEADS HAVE BEEN REALLY CLEAR
18 WITH ME THAT THAT IS THEIR PRIORITY AS WELL. BUT IT RUNS UP
19 AGAINST SOME OF THE OTHER PRIORITIES WE HAVE. SO IT'S A GOOD
20 QUESTION AND NOT AN EASY ANSWER, BUT SOMETHING WE'RE LOOKING
21 AT.

22
23 **SUP. LINDSEY P. HORVATH:** YEAH, I THINK RAISING THOSE
24 OPPORTUNITIES WILL BE INCREDIBLY HELPFUL. I THINK THESE BUDGET
25 HEARINGS HAVE HELPED US SORT OF IDENTIFY EVEN IN MY OFFICE,



THE BOARD OF
SUPERVISORS

1 JUST SOME OF THE SIMILARITIES THAT DEPARTMENTS ARE FACING. AND
2 THE MORE I UNDERSTAND WHY EACH DEPARTMENT IS RESPONSIBLE FOR
3 THEIR RESPECTIVE BUDGETS THAT'S IMPORTANT BUT THERE ARE THINGS
4 THAT IF WE LOOK AT FROM A COUNTY-WIDE PERSPECTIVE WE MIGHT BE
5 ABLE TO HELP MORE AND SO I WOULD JUST ASK THAT WE MAKE THAT
6 PART OF OUR ONGOING CONVERSATION TOO AS WE'RE FACING BUDGET
7 CHALLENGES THAT ARE GOING AWAY ANYTIME SOON. SO THANK YOU.

8

9 **SUP. HILDA SOLIS, CHAIR:** GREAT, THANK YOU. SUPERVISOR HAHN.

10

11 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. AND THANKS TO ALL OF
12 YOU FOR YOUR PRESENTATIONS. AND YEAH, NORMA, I KNOW, I ALWAYS
13 JUST WANT TO ACKNOWLEDGE HOW DEEPLY OUR BUDGET CUTS OR BUDGET
14 CRISIS HAS IMPACTED YOUR DEPARTMENT. I MEAN, I THINK IT'S
15 BECAUSE YOU'RE 71% FUNDED WITH NCC. SO ANY ACROSS THE BOARD
16 CUTS TO THAT KIND OF IMPACT YOU ALMOST WORSE. SO, AND WE'VE
17 SEEN THE IMPACTS OF THAT CLOSURE OF OUR REGIONAL PARKS ON
18 MONDAYS AND TUESDAYS, THE END OF OUR EXTENDED SWIM SEASON,
19 WHICH JUST WAS SOMETHING I WAS REALLY DISAPPOINTED IN, AND THE
20 ELIMINATION OF OUR AWARD-WINNING PARKS AFTER DARK PROGRAM. SO
21 YOUR CUTS PAINFUL AND YOUR CHOICES ARE TOUGH, BUT THEY REALLY
22 DO IMPACT THE PUBLIC IN A WAY THAT IS SIGNIFICANT. AND THEN IN
23 ADDITION TO THE BUDGET CUTS, AS YOU TALKED ABOUT THE SOCIAL
24 THREATS THAT HAVE IMPACTED YOUR PARK EMPLOYEES. YOU KNOW, I
25 EXPERIENCED THAT IN SAN PEDRO LAST OCTOBER UP AT DEAN DANA



THE BOARD OF
SUPERVISORS

1 FRIENDSHIP PARK, WHERE THREE VISITORS TO THAT PARK WERE
2 KIDNAPPED AND THEIR FAMILIES LEFT BEHIND. THEY WERE DOING A
3 DAILY WALK. AND I MET MARIA CHAVEZ, WHO REALLY STEPPED UP THAT
4 DAY TO REALLY COMFORT THE FAMILY MEMBERS THAT GOT SUDDENLY
5 LEFT BEHIND AND TOOK THEM INTO HER OFFICE AND REALLY HELPED
6 CONNECT THEM WITH LEGAL SERVICES. AND SO AGAIN, NOT
7 NECESSARILY IN THE SCOPE OF WORK FOR A, YOU KNOW, A PARK
8 PERSON. BUT I KNOW THAT'S WHAT'S HAPPENING. SO I MEAN,
9 LINDSEY, YOU TALKED ABOUT THE TRAUMA RESPONSE COORDINATOR. I
10 HAD THAT AS ONE OF MY QUESTIONS. SO I'M PLEASED THAT YOU'RE
11 ASKING FOR THAT. WHO WOULD HAVE THOUGHT THOUGH THAT WOULD HAVE
12 BEEN ONE OF YOUR BUDGET REQUESTS FOR A POSITION, WELL IT'S NOT
13 A BUDGET REQUEST, RIGHT? YOU SAID IT'S GOING TO BE EXISTING.

14
15 **NORMA GARCIA:** I'M TAKING AN EXISTING POSITION.

16
17 **SUP. JANICE HAHN:** YEAH, BUT WHO WOULD HAVE THOUGHT YOU WOULD
18 HAVE HAD A TRAUMA RESPONSE COORDINATOR? AND I'M WONDERING
19 COUNTY-WIDE WE SHOULD MIGHT LOOK AT A POSITION LIKE THAT
20 BECAUSE YEAH, THAT WOULD BE PERMANENTLY ASSIGNED TO HOLLY
21 MITCHELL. BUT I'M WONDERING IF THAT'S SOMETHING WE MIGHT LOOK
22 AT. I KNOW DEPARTMENT OF MENTAL HEALTH CERTAINLY DISPATCHES
23 PEOPLE WHEN THERE'S SOMETHING, BUT I'M WONDERING IF WE MIGHT
24 NEED SOMETHING TO LOOK AT COUNTYWIDE IN TERMS OF A TRAUMA
25 RESPONSE COORDINATOR FOR WHAT I'M ASSUMING WILL BE ANOTHER



THE BOARD OF
SUPERVISORS

1 THREE YEARS OF TRAUMA INFLICTED ON OUR COUNTY. NORMA, IN A
2 PREVIOUS BUDGET PRESENTATION, I ASKED WHETHER YOUR
3 DEPARTMENT'S BUDGET FOR DEFERRED MAINTENANCE FOR YOUR
4 INFRASTRUCTURE, AND THEN YOU COMPLETED A STUDY THAT'S
5 REFLECTED IN THIS. CAN YOU EXPLAIN WHAT THE RISK AND
6 CONSEQUENCES ARE IF WE DO NOT ADDRESS THESE INFRASTRUCTURE
7 NEEDS.

8
9 **NORMA GARCIA:** THANK YOU, SUPERVISOR. I DO WANT TO SAY THAT OUR
10 TRADES AND GROUNDS MAINTENANCE DO AS MUCH AS THEY POSSIBLY
11 CAN. I MENTIONED THAT WE COMPLETED OVER 20,000 WORK ORDERS. WE
12 HAVE SO MANY EMERGENCY WORK ORDERS NOW THAT BASIC DEFERRED
13 MAINTENANCE IS NOT ADDRESSED. WE HAVE TO REALLY JUST ADDRESS
14 WHAT WE ARE CONSIDERING THE SIGNIFICANT RISK AND LIABILITY
15 BECAUSE WE'RE ALSO SEEING ON THE OTHER HAND THAT LAWSUITS ARE
16 GETTING FATTER AND THAT WE ALSO HAVE TO BE AWARE OF THAT,
17 BECAUSE THAT TAKES AWAY FROM OTHER RESPONSIBILITIES IN OUR
18 DEPARTMENT. I'M REALLY GRATEFUL TO THE CEO. LAST YEAR, IT WAS
19 YOUR QUESTION, AND I KNOW THAT CEO FESIA DAVENPORT MENTIONED
20 THAT WE WERE WORKING ON A STUDY WE'VE SUBMITTED. IT'S A PHASED
21 APPROACH AND THE FIRST PHASE IS A \$1,000,000 TO REALLY LOOK AT
22 THE HIGHEST LIABILITY AND RISK TO OUR DEPARTMENT SO THAT WE
23 CAN DEVELOP AN ONGOING DEFERRED MAINTENANCE PROGRAM FOR OUR
24 PARKS.



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** THANK YOU. AND IF YOUR DEPARTMENT IS
2 REQUIRED TO MAKE ANY ADDITIONAL BUDGET CUTS, IS YOUR ONLY
3 REMAINING OPTION TO START CLOSING PARKS OR DO YOU HAVE
4 SOMETHING ELSE UP YOUR SLEEVE?

5
6 **NORMA GARCIA:** I WILL SAY, SUPERVISOR, I THINK, YOU KNOW, JUST
7 LIKE THE CEO GATHERED ALL OF THE DEPARTMENT HEADS, I'VE BEEN
8 GATHERING ALL OF MY DEPUTY DIRECTORS AND REGIONAL OPERATION
9 MANAGERS. WE'VE HAD REALLY, REALLY DIFFICULT MEETINGS AND YOU
10 WILL SEE THAT THE CUMULATIVE IMPACT TO PARKS DIDN'T START WITH
11 THIS BUDGET CRISIS. IT'S REALLY BEEN ONGOING. WE'VE CUT
12 TRAINING BUDGETS, WE'VE CUT HEALTHCARE BUDGETS FOR OUR PART-
13 TIME STAFF, WE'VE CUT OVERTIME HOURS, WE'VE TURNED, NOW WE
14 HAVE A TOTAL OF 37 PARKS THAT ARE UNSTAFFED WHERE THERE IS NO
15 PROGRAM. SO WE'VE SLOWLY HAVE BEEN REALLY TRYING TO DO
16 EVERYTHING THAT WE POSSIBLY CAN. I THINK THE ONLY OTHER WAY
17 TO, THE ONLY THING THAT'S LEFT IS IF WE HAVE TO TAKE ANY
18 ADDITIONAL CURTAILMENTS, WE HAVE TO LOOK AT PARK CLOSURES, AND
19 WHAT WE CALL IS PARK DISINVESTMENTS. AND I JUST WANT TO SAY
20 THAT THIS YEAR, WE DID MAKE TWO PARK DISINVESTMENTS. WE GAVE
21 HART PARK TO THE CITY OF SANTA CLARITA, AND WHAT WE'VE DONE IS
22 WE'VE TAKEN THAT STAFF TO PLUG IN THE HOLES WITH OUR NATURAL
23 AREAS. AND WE ALSO, SUPERVISOR BARGER WILL KNOW, WE ALSO
24 DISINVESTED BROWN'S CANYON, BLESS YOU. BROWN'S CANYON ALSO.
25 AND WE GAVE THAT PARCEL TO THE MRCA. SO THE NEXT LAYER OF



THE BOARD OF
SUPERVISORS

1 CURTAILMENTS WILL BE VERY DEVASTATING TO OUR PARK SYSTEM AND
2 TO CONSTITUENTS THAT DEPEND ON PARK SERVICES.

3

4 **SUP. JANICE HAHN:** AND IN TERMS OF LIFEGUARDS, ARE YOU WORKING
5 AT ALL, BLESS YOU, YOU'RE GETTING A LOT OF BLESSINGS, ARE YOU
6 WORKING WITH LOS PADRINOS? BECAUSE THEY HAVE A POOL WHICH,
7 IT'S NOT HEATED AND IT DOESN'T HAVE A LIFEGUARD RIGHT NOW. AND
8 AGAIN, ONE OF THOSE THINGS WE JUST TRY TO LEAN INTO, LIKE
9 ANYTHING THAT WE CAN PROVIDE THOSE YOUNG PEOPLE WITH. AND A
10 COUPLE OF WEEKS AGO, WE WERE IN THE 90 DEGREES AND THEY
11 WEREN'T UNABLE TO USE IT. NOW, THEY SEEM TO THINK THAT HEATING
12 IS NOT AN ISSUE, THAT THEY CAN LEAVE IT COLD, AND BY THE TIME
13 IT GETS TO BE, WELL, THAT'S WHAT THEY'RE SAYING. BY THE TIME
14 SUMMER COMES AROUND, IT'LL BE OKAY. BUT THE LIFEGUARD IS NON-
15 NEGOTIABLE. WHAT'S THE ARRANGEMENT?

16

17 **NORMA GARCIA:** SUPERVISOR, I THINK WE JUST SUBMITTED OUR REPORT
18 TO THE BOARD OF SUPERVISORS. WE'RE ACTUALLY PRETTY EXPERTS AT
19 THIS WORK AND WE KNOW THAT YOUTH OF COLOR PREDOMINANTLY MAKE
20 UP OUR CAMPS. WE KNOW THAT THEY'RE LESS LIKELY TO HAVE HAD
21 SWIMMING LESSONS. AND WE KNOW THAT HAVING THEM IN WATER FOR
22 RECREATION IS REALLY RISKY TO THEIR WELLBEING. AND SO WHAT
23 WE'VE PROPOSED IS A 3 TIER PROGRAM, A 3 TIER PROGRAM THAT
24 LOOKS AT SWIMMING LESSONS, THEN RECREATIONAL SWIM, JUST SOME
25 FUN IN THE WATER. BUT WE HAVE TO GO TO THE NEXT LEVEL TOO. WE



THE BOARD OF
SUPERVISORS

1 ALSO PROPOSE, THERE ARE SWIMMING TEAMS, IT'S AN INDIVIDUAL
2 SPORT, BUT THEN LEARNING HOW TO SWIM, AND THEN HOPEFULLY WE
3 CAN GET TO AN LRT PROGRAM. IF WE CAN TRAIN THOSE KIDS WHO LOVE
4 THE WATER TO BE LIFEGUARDS, WHEN THEY LEAVE PROBATION, THEY
5 CAN WORK IN L.A. COUNTY PARKS AND BE LIFEGUARDS TO OUR POOLS.

6

7 **SUP. JANICE HAHN:** IS ANY OF THIS GOING TO BE READY BY THIS
8 SUMMER?

9

10 **NORMA GARCIA:** SO WE'VE SUBMITTED OUR PROPOSAL. WE'RE HAVING
11 CONVERSATIONS, I BELIEVE, WITH OUR TEAMS ARE WORKING WITH
12 PROBATION. I'M HOPING, SUPERVISOR, THAT WE CAN DO SOMETHING
13 REALLY SOON BECAUSE THE ONE THING ABOUT THAT WE ARE IN IS
14 BECAUSE WE DON'T HAVE AN EXTENDED SEASON, THIS YEAR WE HAD
15 EXTRA LIFEGUARDS. SO WE DO HAVE THE BODIES TO BE ABLE TO WORK
16 ON THIS PROGRAM.

17

18 **SUP. JANICE HAHN:** YEAH, GOOD POINT. AND WHEN WE WERE TALKING
19 EARLIER ABOUT SWIMMING LESSONS I KNOW THAT WAS MY DAD'S BIG
20 THING THAT HE ALWAYS CHAMPIONED IT WAS HE ALWAYS BELIEVED KIDS
21 SHOULD LEARN HOW TO SWIM FOR FREE AND WE CAN'T DO THAT ANYMORE
22 BUT BECAUSE IT'S A LIFELONG SPORT YOU SWIM YOU KNOW WAY UNTIL
23 YOUR 80S AND 90S AND IT'S A IT'S A CAREER OPPORTUNITY FOR A
24 LOT OF PEOPLE. I HAVE MET OVER THE YEARS COUNTY LIFEGUARDS WHO
25 SAID, I WAS THAT LITTLE KID IN ONE OF YOUR DAD'S POOL OPENINGS



THE BOARD OF
SUPERVISORS

1 THAT JUMPED IN, NOT KNOWING HOW TO SWIM, AND HE TOOK SWIMMING
2 LESSONS AND THEN HE'S RAISED HIS FAMILY, BOUGHT A HOME, BEING
3 A COUNTY LIFEGUARD. SO THERE IS DEFINITELY A CAREER PATHWAY.
4 OKAY, THANK YOU, NORMA. GARY, I ONLY HAVE, I HAVE ONE
5 QUESTION, BECAUSE IT'S MADE THE NEWS LATELY, AND IT WAS IN THE
6 PAPER TODAY, ABOUT THE NATIONAL PARK SERVICE IS GOING TO DO A
7 STUDY ON THE POTENTIAL ACQUISITION OF OUR BEACHES FROM WILL
8 ROGERS TO TORRANCE AND THEY JUST HAD A FEBRUARY 11TH PUBLIC
9 HEARING AND WHAT CAN YOU TELL US ABOUT THAT?

10

11 **GARY JONES:** SUPERVISOR AS YOU SAID THERE WAS A THE FIRST OF
12 TWO PUBLIC MEETINGS HELD THIS THIS PAST WEEK ON THIS SPECIAL
13 STUDY AREA THAT THE DEPARTMENT OF INTERIOR HAS BEEN DIRECTED
14 TO CONDUCT, THAT INCLUDES THAT AREA, AS WELL AS I THINK
15 BALDWIN HILLS AND BAYONA WETLANDS AND A PORTION OF SAN PEDRO.
16 MY INITIAL THOUGHTS ARE FIRSTLY, IT IS A STUDY AND A STUDY
17 ONLY. THERE IS NO DIRECTION IN TERMS OF ANY ACQUISITION OR
18 TAKEOVER AND I DON'T THINK, ALTHOUGH WE NEED TO KNOW MORE. AND
19 TO THAT, MY STAFF AND MYSELF WILL BE MEETING WITH NATIONAL
20 PARKS STAFF LATER THIS MONTH TO LEARN MORE AND TO ENSURE THAT
21 THEY KNOW US AND THAT THEY KNOW WE HAVE, YOU KNOW, OBVIOUSLY
22 THE RESOURCES AND EXPERIENCE TO SHARE DURING THIS. I THINK THE
23 PUBLIC COMMENT PERIOD IS THROUGH TILL APRIL ON THIS. BUT IT IS
24 JUST A STUDY, IT DOESN'T, THEN GO BACK TO CONGRESS AND THERE
25 WOULD NEED TO BE SOME ADDITIONAL ACTION SOME THREE YEARS DOWN



THE BOARD OF
SUPERVISORS

1 THE ROAD ON THIS. I APPRECIATE YOU AT LEAST MAKING SURE THAT
2 IN THE STUDY THEY UNDERSTAND THAT FOR US IT'S ABOUT PUBLIC
3 ACCESS, YOU KNOW, IT'S ABOUT, YOU KNOW, CLEAN AND SAFE
4 BEACHES. BY THE WAY, THIS WAS PROPOSED BY CONGRESSMEMBER TED
5 LIEU AND IT WAS BASED ON MARSHA HAMSKIN AND THE BAYONA
6 WETLANDS. THAT'S HOW IT STARTED, BUT IT MORPHED INTO THIS
7 WHOLE, YOU KNOW, FROM WILL ROGERS TO TORRANCE TO SAN PEDRO. SO
8 IT'LL BE INTERESTING, AS LONG AS MY ADVICE WOULD BE JUST STAY
9 IN THE GAME ON THIS ONE. SO WE UNDERSTAND WHAT'S HAPPENING,
10 WHAT THE PROS AND CONS WOULD BE OF THIS. THANK YOU. AND TO
11 ANIMAL CARE AND CONTROL, I'M JUST CURIOUS ON THE CONTRACTED
12 VETERINARIAN SERVICES. IS THERE A REASON WHY WE CONTRACT THAT
13 OUT? CAN WE HIRE MORE VETS IN-HOUSE? WHAT'S THE SCENARIO ON
14 THAT?

15
16 **MARCIA MAYEDA:** I'M VERY GLAD YOU ASKED THAT. THAT'S ONE OF OUR
17 BIGGEST CHALLENGES IN THE DEPARTMENT. THERE'S A NATIONWIDE
18 SHORTAGE OF VETERINARIANS. THERE ARE MORE LEAVING THE
19 PROFESSION THAN ARE GRADUATING FROM VETERINARY SCHOOL. A LOT
20 OF THE VETERINARIANS THAT WE DO INTERVIEW AND WE ARE ACTIVELY
21 TRYING TO FIND MORE VETERINARIANS. AND I HAVE TO THANK THE
22 DEPARTMENT OF HUMAN RESOURCES. THEY'VE BEEN REALLY, REALLY
23 HELPFUL AND JUST REALLY AMPLIFYING OUR NEED FOR VETERINARIANS
24 AND HELPING US RECRUIT PEOPLE. BUT THEY DON'T WANT TO WORK
25 FULL TIME. THEY DON'T WANT TO DO AS MUCH SURGERY AS WE DO,



THE BOARD OF
SUPERVISORS

1 WHICH IS PHYSICALLY CHALLENGING. AND IT'S JUST BEEN REALLY,
2 SOME OF THE PEOPLE THAT HAVE COME, DON'T HAVE ANY EXPERIENCE
3 WITH DOGS AND CATS. THEY'VE WORKED IN LABORATORIES OR WITH
4 WILDLIFE AND THEY'RE NOT GOING TO BE ABLE TO TRANSFER THEIR
5 SKILLS OVER TO WHAT WE NEED. OUR, WE CAN HAVE 4 OR 500 ANIMALS
6 AT A FACILITY THAT NEED TO BE LOOKED AT AND TREATED, AND THEN
7 ABOUT 20 SURGERIES A DAY. SO IT'S A LOT OF WORK. RIGHT NOW,
8 OUR SENIOR VETERINARIANS THAT ARE SUPPOSED TO BE OVERSEEING
9 MEDICINE, AND WE HAVE TWO SENIOR VETERINARIANS, SO THEY DIVIDE
10 THE SEVEN CARE CENTERS AMONG THEM. THEY'RE ACTUALLY IN THERE
11 DOING THE SURGERIES BECAUSE WE DON'T HAVE ENOUGH. SO WE NEED
12 TO FIND MORE CONTRACT.

13
14 **SUP. JANICE HAHN:** CAN WE WORK ON A MODEL THAT THEY COULD WORK
15 PART-TIME? ARE WE OPPOSED TO?

16
17 **MARCIA MAYEDA:** WE DO OFFER PART-TIME POSITIONS, AND WE ALSO
18 OFFER CONTRACTING.

19
20 **SUP. JANICE HAHN:** YOUR COMMENT WAS LIKE, THEY ONLY WANT TO
21 WORK PART-TIME, THAT'S WHY WE'RE NOT HIRING THEM IN THE HOUSE.

22
23 **MARCIA MAYEDA:** THEY STILL DON'T, WELL, THERE'S A COUPLE
24 REASONS. FOR PART-TIME, THEY EXPECT TO BE PAID THAT DAY, AND
25 THE COUNTY DOESN'T PAY THAT DAY. AND PRIVATE PRACTICE, THEY



THE BOARD OF
SUPERVISORS

1 CAN GO INTO PRIVATE PRACTICE, DO A RELIEF OF 1 OR 2 DAYS, THEY
2 GET PAID AT THE END OF THE DAY, AND THEY GET PAID MORE.

3

4 **SUP. JANICE HAHN:** OKAY, SO YOU THINK WE JUST CAN'T FIND ENOUGH
5 AND IT'S MORE FISCALLY PRUDENT TO CONTRACT OUT.

6

7 **MARCIA MAYEDA:** WE'RE MORE LIKELY TO GET PEOPLE TO COME IN THAT
8 WAY, TO DO THE WORK THAT WE NEED AND WE'RE STATUTORILY
9 OBLIGATED TO PROVIDE SURGERIES AND PROVIDE MEDICAL CARE FOR
10 THE ANIMALS SO THAT'S PROBABLY THE MOST EFFECTIVE WAY.

11

12 **SUP. JANICE HAHN:** SEEMS LIKE IT'S A GOOD CAREER. WE MIGHT LEAN
13 INTO THAT AT THE NEXT CAREER DAY.

14

15 **SUP. KATHRYN BARGER:** SUPERVISOR HAHN, I KNOW WHEN MY ASSISTANT
16 ADOPTED.

17

18 **SUP. JANICE HAHN:** I YIELD MY TIME.

19

20 **SUP. JANICE HAHN:** NO, BUT IN THAT, WHEN POPPY AND BRUCE WERE
21 ADOPTED, POPPY WAS THE ONE DOWN HERE THAT WAS BLIND. AND THEN
22 THERE WAS A VETERINARIAN IN MALIBU THAT THAT TOOK CARE OF THEM
23 FOR FREE THAT YOU ALL FOUND NOT MY ASSISTANT AND SO THEY DO
24 HAVE SOME SORT OF PROGRAM THE VETERINARIANS THAT CAN ARE
25 GIVING IN WAYS AND THAT WAS AN EXPENSIVE SURGERY TO TAKE OUT



THE BOARD OF
SUPERVISORS

1 BOTH EYES OR THREE EYES.

2

3 **MARCIA MAYEDA:** AND THAT'S PAID FOR AT THAT CARE CENTER. IT'S
4 HEALTH CARE FOR HOMELESS ANIMALS IS A NONPROFIT WE WORK WITH
5 THERE THAT PAYS FOR THE HEALTH CARE FOR THOSE ANIMALS THAT
6 NEED EXTRA MEDICAL CARE. AND THEN OUR LOS ANGELES COUNTY

7

8 **SUP. JANICE HAHN:** RECLAIMING MY TIME.

9

10 **MARCIA MAYEDA:** ANIMAL CARE FOUNDATION SPENDS THOUSANDS OF
11 DOLLARS EVERY YEAR REPAIRING ANIMALS THAT NEED SURGERY LIKE
12 THAT SO THEY CAN BE SAVED.

13

14 **SUP. JANICE HAHN:** YEAH, THAT'S GOOD TO KNOW. SPEAKING OF VETS,
15 THE VET IN THE PARK PROGRAM, IT'S VERY POPULAR IN MY DISTRICT.
16 AND WHENEVER ONE OF THEM POPS UP IN ONE OF THE PARKS IN MY
17 DISTRICT, OUR RESIDENTS REALLY COME OUT IN DROVES TO GET THEIR
18 PETS FREE VET CARE. EXPLAIN TO US HOW IT'S FUNDED. DO WE FUND
19 IT OR DOES THE CITY WHERE THE PARK LIVES FUND IT? OR IS IT A
20 PARTNERSHIP? HOW DOES THIS PROGRAM WORK?

21

22 **MARCIA MAYEDA:** THOSE ARE COMPLETELY FUNDED BY DONATIONS AND
23 GRANTS TODAY AT LOS ANGELES COUNTY ANIMAL CARE FOUNDATION. SO
24 THE FOUNDATION FUNDS IT.

25



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** SO YOU DON'T HAVE ANY OF OUR CITIES PAY INTO
2 IT?

3

4 **MARCIA MAYEDA:** NO, WE STAFF THAT WITH STAFF. BUT JUST A COUPLE
5 OF OUR CARE CENTER STAFF, THE VETERINARIANS AND REGISTERED VET
6 TECHS ARE PAID FOR BY THE FOUNDATION.

7

8 **SUP. JANICE HAHN:** SO THE CONTRACT CITIES DON'T PAY INTO?

9

10 **MARCIA MAYEDA:** NO.

11

12 **SUP. JANICE HAHN:** OKAY, GOOD TO KNOW. AND THE LAST QUESTION, I
13 NOTICED THERE WAS A LINE ITEM ABOUT SPENDING MONEY ON RODENT
14 ERADICATION. IS THAT IN OUR SHELTERS?

15

16 **MARCIA MAYEDA:** YES, YES, ALL OF OUR CARE CENTERS. I MEAN, WHAT
17 BETTER PLACE FOR RATS AND MICE TO GO THAN AN ANIMAL SHELTER,
18 RIGHT?

19

20 **SUP. JANICE HAHN:** WELL, ON THAT NOTE, SOME WOULD SAY, WHAT
21 BETTER PLACE FOR CATS TO TAKE ON THAT RESPONSIBILITY? I HEAR
22 SOME SNICKERING AMONG MY COLLEAGUES, BUT THERE IS A PRACTICE
23 CALLED WORKING CAT PROGRAM. AND HAVE YOU THOUGHT IT'S
24 EFFECTIVE, IT'S ECO-FRIENDLY, AND I'M WONDERING, HAVE YOU
25 THOUGHT ABOUT LETTING A FEW CATS OUT AT NIGHT?



THE BOARD OF
SUPERVISORS

1

2 **MARCIA MAYEDA:** WE CAN'T USE THAT AT AN ANIMAL CARE CENTER
3 BECAUSE HAVING FREE ROAMING ANIMALS AT AN ANIMAL CARE CENTER,
4 THEY CAN SPREAD DISEASE AMONG THE ANIMALS. WE ALSO HAVE
5 STATUTORY OBLIGATIONS TO HOW WE HOUSE AND CARE FOR THE ANIMALS
6 AND RUNNING AN OPERATION LIKE THAT WOULD BE IN CONFLICT WITH
7 THAT. ALSO, WE CAN'T.

8

9 **SUP. JANICE HAHN:** THEY WOULD PROBABLY ENJOY THE WORK.

10

11 **MARCIA MAYEDA:** THERE'S NOT ENOUGH CATS TO ADDRESS THE RODENT
12 PROBLEM. IT WOULD TAKE A LOT.

13

14 **SUP. JANICE HAHN:** REALLY, BECAUSE THERE'S A LOT OF CATS IN OUR
15 SHELTERS.

16

17 **MARCIA MAYEDA:** WELL, THERE'S A LOT OF THEM.

18

19 **SUP. JANICE HAHN:** WHICH BY THE WAY, I FEEL LIKE YOU
20 DISCRIMINATE MADAM SUPERVISOR BARGER SOMETIMES IN YOUR TV
21 APPEARANCES, IT SEEMS LIKE IT'S ONLY PUPPIES AND NOT CATS.

22

23 **SUP. KATHRYN BARGER:** WELL, THEY'RE HARD TO HOLD, THEY DON'T
24 LIKE THE CLAPPING ,AND THEY DON'T LIKE THE NOISE. BUT WE WILL,
25 YEAH, WE WILL NOW.



THE BOARD OF
SUPERVISORS

1

2 **MARCIA MAYEDA:** ANY FEATURE THEM ON SOCIAL MEDIA AND PICTURES?

3

4 **SUP. KATHRYN BARGER:** I'LL LET YOU HOLD THEM.

5

6 **SUP. JANICE HAHN:** I WILL. I'M UP FOR THAT TASK. ALL RIGHT,

7

8 **MARCIA MAYEDA:** THANK YOU.

9

10 **SUP. JANICE HAHN:** AND THANK YOU FOR THOSE ANSWERS. AND LASTLY,
11 DR. SKYE PATRICK, CONGRATULATIONS. SO PROUD OF YOU. SO MY ONE
12 QUESTION TO YOU ABOUT YOUR BUDGET IS THE SUMMER STARS TUTORING
13 PILOT. THAT WAS A GREAT PILOT, RIGHT? PARENTS TOLD US THEIR
14 CHILDREN NEEDED EXTRA HELP IN READING AND MATH, AND THAT
15 FEEDBACK LED US TO CREATE A PILOT THAT HAS NOW EXPANDED INTO
16 THE YEAR-LONG STAR TUTORING PROGRAM. DOES YOUR BUDGET REFLECT
17 THE RESOURCES NEEDED TO KEEP THIS PROGRAM GOING?

18

19 **DR. SKYE PATRICK:** THANK YOU FOR THE QUESTION. AND FIRST, LET
20 ME SAY THANK YOU TO THIS BOARD FOR SUPPORTING ME IN THE TIME
21 OF ME GETTING A PHD. IT WAS A REALLY LONG ROAD AND I
22 APPRECIATE ALL OF YOU SUPPORTING THAT EFFORT. SECONDLY OUR
23 SUMMER STARS PROGRAM IS A PHENOMENAL PROGRAM AS I MENTIONED
24 LAST YEAR WE'VE SEEN A ROUGHLY 18% INCREASE IN READING AND
25 MATH SCORES. I COULDN'T BE HAPPIER ABOUT THIS PROGRAM. LASTLY,



THE BOARD OF
SUPERVISORS

1 I'LL JUST REMIND THE BOARD THAT YOU PROVIDED US FUNDING LAST
2 YEAR, CFCI FUNDING FOR FIVE YEARS, AT \$15,000,000. SO I THINK
3 FOR THE NEXT FEW YEARS WE ARE OKAY. SO WE WILL GRACIOUSLY
4 ACCEPT ANY OTHER FUNDING IF YOU WOULD LIKE TO FIND MORE
5 PROGRAMS. I BELIEVE WE ARE AT 30 OR 35 LOCATIONS FOR FIVE
6 YEARS.

7

8 **SUP. JANICE HAHN:** AND EXPLAIN TO THE PUBLIC WHO MIGHT NOT KNOW
9 ABOUT THIS PROGRAM, ARE WE PAIRING THESE STUDENTS WITH HIGH
10 SCHOOL STUDENTS?

11

12 **DR. SKYE PATRICK:** OH NO, THESE ARE CREDENTIALAED, SOME OF THEM
13 ARE TEACHERS AND SOME OF THEM ARE JUST CREDENTIALAED EDUCATORS.
14 THIS IS A PROGRAM THAT WE STARTED A COUPLE OF YEARS AGO IS FOR
15 KINDERGARTEN THROUGH SIXTH GRADE. DURING THE SUMMER WE HAD IT
16 BIFURCATED WHERE WE HAD READING PROGRAMS FOR I THINK IT WAS
17 FOUR WEEKS, AND THEN WE DID MATH PROGRAMS FOR FOUR WEEKS.
18 THERE ARE ONE TO ONE TUTORING, AND IF IT'S A SIBLING GROUP,
19 MAYBE IT'S ONE TO ONE. LIVE TUTORING IN PERSON AT OUR
20 LIBRARIES, IT'S A PHENOMENAL PROGRAM. WE'VE HAD SEVERAL OTHER
21 ELECTEDS PARTICIPATE IN THIS PROGRAM. CALDERON I THINK IS ONE
22 THAT COMES TO MIND BECAUSE THEY SAW THE, CALDERON, SORRY.

23

24 **SUP. JANICE HAHN:** LISA.

25



THE BOARD OF
SUPERVISORS

1 **DR. SKYE PATRICK:** LISA.

2

3 **SUP. JANICE HAHN:** LISA. YEAH, WE CALL HER LISA.

4

5 **DR. SKYE PATRICK:** BECAUSE THEY SAW THE VALUE OF THIS PROGRAM
6 AND SO WHEN YOUR BOARD INCREASED THE FUNDING WE WERE ABLE TO
7 DO IT NOT JUST SUMMERS BUT DURING ALL YEAR ROUND. THAT WAS A
8 HUGE PART OF THE FEEDBACK WE RECEIVED FROM PARENTS. IT'S LIKE
9 THIS IS GREAT BUT IT WOULD BE GREAT IF WE HAD PROGRAMMING LIKE
10 THIS DURING THE SCHOOL YEAR. SO YOUR BOARD RESPONDED TO THAT.
11 THE LAST THING I'LL SAY ABOUT THE PROGRAM IS THAT IT'S
12 SPEARHEADED OTHER PROGRAMS, OTHER STAR PROGRAMS. WE HAVE MUSIC
13 STARS WHERE WE TAKE THE SAME MODEL. WE BRING IN MUSIC
14 INSTRUCTORS TO TEACH MUSIC CLASSES AT OUR LIBRARIES, AND YOU
15 CAN CHECK OUT THOSE ITEMS, DIFFERENT MUSICAL ITEMS AT OUR TOOL
16 LENDING LIBRARIES, WHICH WE HAVE SIX, ONE IN EACH OF YOUR
17 DISTRICTS, TWO IN DISTRICT 3. AND THEN WE'VE NOW RECENTLY
18 STARTED SOMETHING CALLED READY SET ACCESS, WHERE YOU CAN CHECK
19 OUT FILMING EQUIPMENT FOR THE CREATIVE ECONOMY. SO ALL BASED
20 ON THAT SAME MODEL.

21

22 **SUP. JANICE HAHN:** WELL THANK YOU, I APPRECIATE IT. AND I KNOW
23 IT'S A PRIORITY FOR ME, SO JUST KEEP THIS BOARD INFORMED OF
24 THAT PROGRAM, AND ANY TIME YOU FEEL LIKE THE FUNDS ARE WANING,
25 I THINK IT'S SIGNIFICANT. I THINK WE'LL SEE THE DIVIDENDS



THE BOARD OF
SUPERVISORS

1 LONG-TERM FOR A PROGRAM LIKE THAT. AND LET ME JUST SAY AGAIN,
2 THANK YOU AGAIN FOR THE LIBRARY OUT AT LOS PEDRINOS. I KNOW
3 YOU PERSONALLY CURATED THAT. THE SAD NEWS OVER AND OVER AGAIN
4 IS THEY'RE LETTING THE YOUNG MEN, PARTICULARLY IN R1 AND R2,
5 GO ONCE A MONTH. AND I KNOW THERE'S THE MOBILE OPPORTUNITIES,
6 BUT THERE IS SOMETHING ABOUT GOING INTO A LIBRARY, SEEING IT,
7 SMELLING THE BOOKS, WE'VE GOT BEAN BAG CHAIRS IN THERE.

8

9 **DR. SKYE PATRICK:** SO IT'S A- BROWSING THE BOOKS, SUPERVISOR.
10 JUST EVEN BEING ABLE TO JUST GO AND BROWSE AND FIND WHAT YOU
11 WANT.

12

13 **SUP. JANICE HAHN:** YES, I KNOW. SO I'M STILL DISAPPOINTED YET
14 AGAIN IN SOME OF THE LACK OF PROGRAMMING FOR OUR YOUNG PEOPLE
15 AT LOS PADRINOS. SO ANY CHANCE YOU HAVE TO CHAT WITH GUILLERMO
16 AND TRY TO ENCOURAGE HIM TO FIGURE OUT HOW TO GET OUR YOUNG
17 PEOPLE IN LOS PADRINOS TO VISIT THAT LIBRARY MORE. I THINK
18 THERE WAS A CONFLICT WITH THE SCHOOL HOURS, BUT IT'S SUCH A
19 BEAUTIFUL, THE FACT THAT WE HAVE A COUNTY LIBRARY INSIDE LOS
20 PADRINOS.

21

22 **DR. SKYE PATRICK:** WE VIEW IT AS A COUNTY LIBRARY. IT'S BUILT
23 THE SAME WAY. AND I WILL SAY THAT PROBATION DIRECTOR, VIERA
24 ROSA, HE HAS INCREASED THE USAGE TO THE LIBRARY FOR UNITS R
25 AND S MORE RECENTLY. SO WE ARE SEEING MORE VISITS, PROBABLY



THE BOARD OF
SUPERVISORS

1 NEEDING MORE, BUT THEY ARE INCREASING THEM. AND I'LL ALSO SAY
2 WE HAVE A LOT OF PROGRAMS GOING ON, AND THE YOUNG PEOPLE
3 REALLY ENJOY THOSE PROGRAMS. YOU MENTIONED THIS FOR PARKS AND
4 RECREATION AND THE POOL. IT'S ALL THE SAME THING AND THE MORE
5 WE CAN DO FOR THOSE YOUNG PEOPLE THE BETTER. I'LL ALSO SAY
6 THANK YOU TO PROVIDING US THREE POSITIONS LAST YEAR AT THIS
7 MEETING FOR BARRY J. NIDORF, WHICH WE WILL BE STANDING UP A
8 SECONDARY INSTITUTIONAL LIBRARY THIS YEAR.

9

10 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. NOW WE'LL GO TO
11 SUPERVISOR BARGER.

12

13 **SUP. KATHRYN BARGER:** A LOT OF MY QUESTIONS HAVE BEEN ASKED,
14 BUT I WILL SAY IT'S NOT LOST ON ME. I DON'T KNOW AS MUCH ABOUT
15 BEACHES AND HARBOR, BUT I KNOW PARKS, ANIMAL CARE AND CONTROL
16 LIBRARIES ARE ALL REALLY DEPENDENT UPON OUR GENERAL FUND. AND
17 GIVEN THE FISCAL ISSUES FACING THIS COUNTY, IT MAKES ME SAD
18 BECAUSE I'VE SEEN FIRSTHAND THE ROLE THAT PARKS PLAYED UP IN
19 ALTADENA. WHEN YOU OPENED LOMA ALTA PARK BACK UP, OVER THE
20 WEEKEND THERE WERE HUNDREDS OF PEOPLE COMING UP THAT WERE
21 DISPLACED THAT WANTED A SENSE OF COMMUNITY. AND YOU RECOGNIZED
22 THAT, NORMA, AND PUT TOGETHER PROGRAMS SO THAT PEOPLE COULD
23 COME BACK INTO THE COMMUNITY. AND THEN WHEN WE WERE LOOKING
24 FOR A SPACE TO ALLOW THE COMMUNITY TO HAVE FAIRS, THE LIBRARY
25 AND WOMEN WITH THEIR CHILDREN WOULD LITERALLY COME IN CRYING



THE BOARD OF
SUPERVISORS

1 BECAUSE THAT WAS THEIR CONNECTION TO ALTADENA AND IT WAS LIKE
2 BEING HOME. AND SO, YOU KNOW, I KNOW THAT'S NOT A COUNTY
3 LIBRARY PER SE, BUT IT REFLECTS THE IMPORTANCE, QUALITY OF
4 LIFE ISSUES AS IT RELATES TO THE SERVICES THAT YOU ALL
5 PROVIDE, WHETHER IT'S PARKS AFTER DARK, WHETHER IT'S LEARNING
6 HOW TO, EXCUSE ME, SWIM, OR IT'S JUST RECREATING. AND IT'S
7 SOMETHING THAT I KNOW YOU ALL ARE, I KNOW WITH PARKS, YOU'RE
8 LOOKING AT NONPROFITS FOR DONATIONS, I KNOW YOU DO THE SAME
9 THING. AND THEN THERE'S ANIMAL CARE AND CONTROL, WHICH IS
10 SOMETHING THAT I ALSO HOLD NEAR AND DEAR TO MY HEART. AND I
11 HOPE THAT WE'RE WORKING WITH THE NONPROFITS, THE RESCUES, SO
12 THAT, YOU KNOW, I KNOW THAT UP IN THE ANTELOPE VALLEY, WE HAVE
13 AN OVERWHELMING NUMBER OF ESPECIALLY PIT BULLS, LARGER DOGS
14 AND ALL. AND I WANT TO MAKE SURE THAT WE DON'T GET INUNDATED
15 WITH CALLS FROM PEOPLE SAYING, WHY ARE YOU NOT REACHING OUT TO
16 NONPROFITS THAT COULD TAKE THEM SO THAT WE DON'T HAVE TO
17 EUTHANIZE? I THINK THAT'S OUR GOAL IS TO HAVE A ZERO RATE. AND
18 SO I'M GOING TO CONTINUE TO PUSH THAT BECAUSE I THINK IT'S
19 IMPORTANT FOR US TO LEAN ON THE NONPROFITS AND THE RESCUES.
20 THAT REALLY DO WANT TO HELP BE A PART OF IT. MARCIA, IF YOU
21 WANT TO COMMENT ON THAT.

22
23 **MARCIA MAYEDA:** THANK YOU. WE WORK WITH MORE THAN 250 ADOPTION
24 PARTNERS AND MORE RESCUE GROUPS. THE CHALLENGES IS THEY'RE AS
25 FULL AS WE ARE. SO THEY'RE VERY GOOD PARTNERS, BUT IT'S



THE BOARD OF
SUPERVISORS

1 DIFFICULT SOMETIMES FOR THEM TO TAKE MORE ANIMALS FROM US,
2 ESPECIALLY THE VOLUME THAT WE HAVE. BUT EVERY DAY THEY'RE
3 TAKING ANIMALS FROM OUR CARE CENTERS AND REHABILITATING THEM
4 AND GETTING THEM INTO NEW HOMES.

5
6 **DR. SKYE PATRICK:** SUPERVISOR, MAY I JUST ADD A POINT TO THIS?
7 WE HAVE A PARTNERSHIP AND I WANT TO THANK DISTRICT ONE FOR
8 BRINGING ON THE ADOPT THE PET MONTH WHERE WE HAVE LIBRARY
9 PROGRAMS, THANK YOU ANNETTE, AND WE HAVE SEEN A LOT OF
10 ADOPTIONS. I MEAN, RELATIVELY SPEAKING, EACH OF THESE PROGRAMS
11 WE SEE THAT PEOPLE ARE ADOPTING ANIMALS FROM THOSE LIBRARY
12 PROGRAMS.

13
14 **SUP. KATHRYN BARGER:** WELL, COPYING IS A FORM OF FLATTERY, SO
15 WE'RE GOING TO LOOK AT THAT TO EXPAND. THAT'S GREAT. ALL
16 RIGHT, SO WITH THAT, I JUST WANT TO GIVE A BIG SHOUT OUT TO
17 YOU ALL FOR THE WORK THAT YOU DO. I KNOW IT'S GOING TO BE
18 TOUGH TIMES. WE'RE GOING TO HAVE TO, YOU KNOW, REALLY LOOK AT
19 HOW WE SPEND OUR MONEY, BUT I RECOGNIZE THAT THESE SERVICES
20 THAT YOU PROVIDE ARE QUALITY OF LIFE SERVICES. AND WHILE
21 LIFEGUARDS ARE UNDER FIRE, I'M GOING TO ASK FOR A REPORT BACK
22 ON THE STATUS OF THE L.A. CITY LIFEGUARD PROGRAM. AND I THINK
23 SANTA MONICA AND I DON'T KNOW IF THE OTHER BEACH CITIES
24 HAVEN'T BEEN PAYING FOR THE LIFEGUARD SERVICE. I KNOW WE WERE
25 LOOKING AT THAT FOR REIMBURSEMENT. JOE?



THE BOARD OF
SUPERVISORS

1 **JOSEPH NICCHITTA:** DO YOU WANT ME TO ADDRESS THAT NOW?

2

3 **SUP. KATHRYN BARGER:** WELL, IF YOU CAN ADDRESS IT IN LIKE ONE
4 MINUTE SO THAT I DON'T BE IN DISCUSERS.

5

6 **JOSEPH NICCHITTA:** YEAH, WE HAVE A, THERE'S SOMETHING THAT I
7 CALL THE BEACH SERVICES JPA. I DON'T KNOW THE EXACT TITLE, BUT
8 IT'S A JPA BETWEEN THE STATE, THE COUNTY, AND THE CITY FOR
9 FOUR BEACHES, TWO OWNED BY THE CITY, TWO OWNED BY THE STATE,
10 WHERE WE PROVIDE LIFEGUARD AND BEACH MAINTENANCE SERVICES. AND
11 SINCE 2019, 2020, THE COUNTY HAS SUBSIDIZED, WELL, I GUESS
12 I'LL SAY IT THIS WAY. WE HAVE A COST RECOVERY MODEL, BUT WE'VE
13 HAD TO SUBSIDIZE TO THE TUNE OF ABOUT \$111,000,000 OVER THOSE
14 YEARS IN OUR OWN LOCAL FUNDING FOR THOSE SERVICES. AND SO WE
15 SENT A 365 DAY NOTICE OF TERMINATION TO THE CITY REGARDING
16 THAT JPA, BUT WE CONTINUE TO NEGOTIATE WITH THE CITY SO THAT
17 IT'S AN ONGOING PROCESS, BUT WE'RE WORKING ALONG TWO TRACKS.

18

19 **SUP. KATHRYN BARGER:** OKAY, THANK YOU AND THANK YOU, MADAM
20 CHAIR.

21

22 **SUP. HILDA SOLIS, CHAIR:** THANK YOU FOR YOUR BREVITY AND I WANT
23 TO THANK THE PANEL TOO. THERE'S SO MANY ISSUES HERE. BUT I
24 THINK FOR ME ONE THEME IS RUNNING THROUGH AND THAT IS THAT THE
25 ESSENTIAL SERVICES THAT YOU ALL PROVIDE, AT LEAST IN YOUR



THE BOARD OF
SUPERVISORS

1 DEPARTMENTS, MUCH OF IT COMES THROUGH OUR GENERAL FUND, NCC.
2 AND IT IS NOT A STABLE SOURCE OF FUNDING. AND SINCE I HAVE
3 BEEN ON THE BOARD, IT'S ALMOST GOING TO BE 12 YEARS IN
4 DECEMBER, I HEARD REPEATEDLY OVER AND OVER, WHY CAN'T WE
5 PROVIDE PERMANENCY TO THE STAFF? AND WHETHER IT WAS LIBRARIES
6 OR PARKS OR WHAT HAVE YOU, AND EVEN WITH ANIMAL CONTROL, JUST
7 HAVING STABILITY THERE AND HAVING PEOPLE THAT HAVE A
8 COMMITMENT, BECAUSE COMMITMENT COMES WITH SOMEONE WORKING
9 THERE NO MATTER WHAT THE CONDITIONS ARE AND I'VE SEEN PEOPLE
10 DO THAT HERE IN THE COUNTY. BUT I THINK WE REALLY HAVE TO
11 THINK ABOUT THAT BECAUSE ONE THING FOR SURE IS PARKS, YOU HAVE
12 A LOT AND MAYBE THERE'S TOO MUCH THERE BECAUSE WE DON'T HAVE
13 ENOUGH FUNDING TO OPERATE ALL THE PARKS. AND THAT EXPECTATION
14 IN THE COMMUNITY COMES BACK TO US, THE BOARD, AND WE HEAR
15 ABOUT IT. AND IT'S NOT FAIR FOR YOU AND IT'S NOT FAIR FOR THE
16 RESIDENTS THERE, ESPECIALLY FOR ME IN THE UNINCORPORATED
17 AREAS, BECAUSE WE HAVE A LOT OF PEOPLE OF COLOR THAT LIVE IN
18 THOSE PARTICULAR AREAS. AND THEY DON'T HAVE ACCESS, IF THEY GO
19 TO THE PARK, THEY ALSO HAVE TO PUT UP THEIR OWN SHIELD,
20 BECAUSE THEY CAN BE ASSAULTED, THEY CAN ALSO BE TRAUMATIZED,
21 ALL KINDS OF THINGS ARE HAPPENING NOW. SO THERE'S A SAFETY
22 ASPECT THERE. AND I WOULD HOPE THAT OUR CEO WOULD LOOK AT SOME
23 FORM OF STABILIZING THE SERVICES THERE. AND I THINK THERE IS
24 SOME NEED FOR US TO LOOK AT HOW WE COORDINATE WHAT PARKS AND
25 EVEN LIBRARIES ARE DOING WITH SENIORS. AND WE HAD OUR



THE BOARD OF
SUPERVISORS

1 PRESENTATION THE OTHER DAY WITH AGING AS WELL AS DISABILITIES.
2 AND I THINK THERE'S A NEXUS THERE SOMEWHERE. THERE SHOULD BE.
3 AND I KNOW THAT IN SOME PLACES YOU DO WORK TOGETHER, BUT I
4 THINK THERE REALLY HAS TO BE MORE OPENNESS ABOUT HOW STREAMS
5 OF FUNDING CAN BE STRETCHED SO THAT YOU'RE THERE, THESE TWO
6 AGENCIES OR DEPARTMENTS OR THREE AGENCIES ARE REALLY MEETING
7 THEIR GOALS, BUT THEY'RE DOING IT IN A WAY THAT COULD BE EVEN
8 MORE IMPACTFUL. BECAUSE IF PARKS IS OUT THERE IN THE COMMUNITY
9 DOING A LOT OF THIS, WHY DO WE NEED TO RECREATE THE WHEEL, SO
10 TO SPEAK? AND IF YOU HAVE SENIORS THAT COME IN ON A REGULAR
11 BASIS OR THEY HAVE A READING PROGRAM FOR YOUNG KIDS, WHY ARE
12 WE NOT CAPTURING THAT ENERGY AND VOLUNTEERISM? I THINK WE DO
13 HAVE VOLUNTEERS IN SOME OF OUR PROGRAMS. I KNOW THAT'S TRUE
14 FOR ANIMAL CONTROL, BUT I THINK WE DON'T DO A GOOD JOB OF EVEN
15 ADVERTISING THAT. SO I WOULD HOPE THAT ALL OF THESE THINGS CAN
16 MAYBE COME TOGETHER AND BE WEAVED THROUGH AS YOU START TO
17 REFORMULATE, JOE, AND WE'VE HAD THOSE CONVERSATIONS ABOUT
18 WHERE CAN THERE BE ECONOMIES OF SCALE, WHETHER IT'S PURCHASING
19 DOG FOOD, OR WE DID IT DURING COVID WITH MATH, CLEANSING, ALL
20 OF THAT. WE SHOULD BE ABLE TO DO IT WITH SOME OF THESE
21 DEPARTMENTS. I THINK THAT'S, YOU KNOW, PRACTICAL. BUT I ALSO
22 THINK THAT WE NEED STABILITY FOR THESE PROGRAMS. AND I WOULD
23 HOPE THAT THEY CAN ALSO COME UP WITH IDEAS FOR REBRANDING AS
24 WE'RE GOING INTO FIFA AND ALSO LA 28 AND WHATEVER COMES AFTER
25 IF THEY HAVE AN OPPORTUNITY TO DO THAT AND TO WORK WITH OUR



THE BOARD OF
SUPERVISORS

1 LOCAL CITIES AS WELL AS OUR LOCAL CHAMBER OF COMMERCE'S THAT
2 EXIST IN ALL THESE LITTLE PARK AREAS THAT WANT TO BE A PART OF
3 FIFA, WANT TO BE A PART OF LA 28, MAYBE THERE'S WAYS OF
4 OPENING UP OPPORTUNITIES SO COST SHARING CAN HAPPEN AND PEOPLE
5 CAN, YOU KNOW, EXPAND THE ACTIVITIES THAT GO ON DURING THOSE
6 BIG PERFORMANCES THAT ARE GOING TO BE HAPPENING. THEY CAN'T GO
7 MAYBE BY THE TICKET, BUT THEY'LL GO TO THE NEAR PARK OR
8 THEY'LL GO BY THE LIBRARY OR THEY'LL GO SOMEWHERE. AND MAYBE
9 INVOLVING ANIMAL CONTROL AS WELL, HAVING, WHEN WE DO HAVE
10 THESE FARES, FARES, YOU KNOW, ZONE FARES, WHATEVER WE CALL
11 THEM, THAT WE'RE GOING TO HAVE INTERACTIVE THINGS GOING ON.
12 AND LIBRARIES HAS A PART OF IT. YOU HAVE MOBILE UNITS. YOU
13 HAVE THAT BIG MOBILE UNIT THAT I JUST PURCHASED, FINALLY GOT
14 IT, AND I WANT TO SEE IT OUT THERE. I WANT TO SEE IT OUT IN
15 OUR COMMUNITY. DOES US NO GOOD IF IT'S PARKED SOMEWHERE, AND
16 REALLY JUST BEING OUT THERE FOR THE COMMUNITY SO THEY KNOW
17 THAT IT'S THERE AND IT'S A RESOURCE FOR THEM. SO I JUST WANT
18 TO SAY THAT. AND FOR BEACHES AND HARBORS, WE'LL FIGHT IF WE
19 HAVE TO. THE ADMINISTRATION, THEY'RE NOT TAKING OUR BEACHES.
20 THAT IS SOMETHING SACRED FOR MANY OF US AS GROWING UP HERE IN
21 L.A. COUNTY. WE HAVE VERY FOND MEMORIES OF WHAT THAT
22 EXPERIENCE IS, AND WE KNOW BEST WHAT OUR CONSTITUENTS WANT. SO
23 I'LL JUST SAY THAT. I DON'T WANT TO ADD ANY MORE. GOOD LUCK
24 WITH THE BUDGET PROCESS, AND WE'LL TRY TO DO WHAT WE CAN. AND
25 I THINK JUST YOU ALL HAVE A POTENTIAL TO LET PEOPLE KNOW WHAT



THE BOARD OF
SUPERVISORS

1 THE SECRET SAUCE IS AND HOW TO MAKE IT HOW TO MAKE IT BETTER
2 AND LET MORE PEOPLE KNOW WHAT WE'RE DOING AND WHERE OUR
3 RESPONSIBILITIES LIE AND WHERE THEY DON'T AND MARCIA I JUST
4 HAVE TO SAY THIS I HAVE BEEN BOMBARDED BY PEOPLE FROM SO-
5 CALLED SKID ROW ABOUT ANIMALS, ALL OF US HAVE. AND I REALLY
6 WISH THAT WE COULD COME OUT WITH SOMETHING TO TELL FOLKS THAT
7 IS NOT OUR JURISDICTION. WE PASSED A MOTION TO WORK WITH THE
8 CITY. NOW THE CITY HAS IT IN THEIR HANDS, BUT PEOPLE NEED TO
9 UNDERSTAND THAT. THEY MAY NOT CARE ABOUT IT, BUT YOU KNOW, FOR
10 THE REST OF THE PUBLIC, EDUCATED PEOPLE NEED TO KNOW THAT. AND
11 I THINK IT'S OUR DUTY AND RESPONSIBILITY. OKAY. AND JUST
12 CONTINUE TO DO YOUR WORK. I KNOW IT'S HARD. TWO OF MY CITIES I
13 KNOW ARE NOT CONTRACTED ANYMORE WITH YOU, AZUSA AND BALDWIN
14 PARK, WHICH I'M NOT SURPRISED. BUT THEN WHAT IS OUR MODEL?
15 WHAT ARE WE GOING TO DO THEN TO TRY TO ACHIEVE SOME BALANCE OF
16 SERVICES OUT THERE RIGHT WHERE WE'RE SITTING? OUR ANIMAL
17 CONTROL CENTER IS IN THE CITY OF BALDWIN PARK AND THEY DON'T
18 WANT OUR SERVICES AND IT'S KIND OF A SLAP IN THE FACE, BUT
19 IT'S BEEN GOING ON FOR SOME TIME. AND I KNOW IT'S NOT, YOU
20 DIDN'T CREATE IT, BUT I THINK AGAIN, THE MODEL,
21 SUSTAINABILITY, AND REALLY TAKING CARE OF PLACES LIKE THAT,
22 THAT REALLY SERVE OUR UNDERSERVED COMMUNITIES. AND I SAW THAT
23 HAPPENING DURING COVID AND I SEE IT HAPPENING NOW WITH RAIDS,
24 I.C.E. RAIDS WHERE PETS ARE BEING ABANDONED AND IT'S HAPPENING
25 HEAVILY IN THE FIRST DISTRICT. SO I WOULD JUST ASK FOR US TO



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1 THINK ABOUT THAT. THANK YOU VERY MUCH AND THANK YOU TO MY
2 COLLEAGUES FOR YOUR QUESTIONS. AND NOW WE ARE, YOU'RE EXCUSED.
3 OUR PANEL IS EXCUSED, NOT YOU ALL. BUT WE'RE GOING TO, WE'RE
4 GOING NOW TO PUBLIC COMMENT AND EO. WE'LL TURN IT OVER TO YOU.

5

6 **STEVEN HERNANDEZ, EXECUTIVE OFFICER:** WE WILL NOW MOVE ON TO
7 PUBLIC COMMENT ON THE DEPARTMENTAL BUDGET PRESENTATIONS. FOR
8 MEMBERS OF THE PUBLIC JOINING US REMOTELY, TO COMMENT ON THIS
9 ITEM, PLEASE USE THE RAISE HAND FEATURE IF YOU ARE ONLINE OR
10 PRESS THREE IF ON A TELEPHONE.

11

12 **EXECUTIVE OFFICER:** FOR THE FOLLOWING INDIVIDUALS PLEASE COME
13 FORWARD AND STAFF WILL ASSIST YOU JILLIAN CONDE AND ELLIE
14 SEIBERT. BYRON, YOUR LINE IS UNMUTED, PLEASE BEGIN.

15

16 **BYRON JOSE:** DR. FERRER AND DR. WONG FOR YOUR PRESENTATION,
17 ALONG WITH ALL OF THE DEPARTMENT DIRECTORS FROM YESTERDAY AND
18 TODAY. WE DEFINITELY SUPPORT THE DOULA HUB BUDGET REQUEST AS
19 PART OF THE UNMET NEEDS. FESIA RAN A TIGHTER SHIP DURING THESE
20 PRESENTATIONS. THE COMMUNITY PUBLIC IS NOT THE GRTEF SO YOU
21 CAN'T JUST DISCARD OUR RECOMMENDATIONS TO HOW TO GIVE MORE
22 BUDGET TRANSPARENCY JUST BECAUSE THE DEADLINE FOR THE CEO
23 WASN'T MET. MORE IMPORTANTLY, WE DO WANT TO KNOW HOW MUCH
24 COUNTY COUNSEL SPENT UNDERMINING MEASURE J AND FIGHTING IT IN
25 THE COURTS INSTEAD OF PUTTING IT IN THE CHARTER. AND MORE



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1 IMPORTANTLY, HOW MUCH THEY SPENT COLLUDING WITH THE CEO TO
2 MISINFORM THE VOTERS BY GUIDING MEASURE J THROUGH MEASURE G.
3 WE LOOK FORWARD THROUGH THIS BUDGET TO BE MORE ACCESSIBLE.
4 THESE BUDGET HEARINGS, IF NOT AT THE END OF A CLUSTER MEETING,
5 MAYBE TWICE DURING THE DAY FOR THE REMAINING TWO DAYS, WILL BE
6 GREAT FOR PUBLIC COMMENT BECAUSE AGAIN, THIS DOESN'T REALLY
7 ALLOW FOR US TO REALLY LOOK INTO DIFFERENT DEPARTMENTS OR TEN
8 - -

9
10 **EXECUTIVE OFFICER:** THANK YOU. AS A FINAL REMINDER FOR REMOTE
11 PARTICIPANTS TO BE PLACED IN THE SPEAKING QUEUE TO ADDRESS
12 ITEM, THE BUDGET MATTER. IF YOU HAVE NOT ALREADY DONE SO, USE
13 THE RAISE HAND FEATURE ON YOUR DEVICE OR PRESS STAR THREE ON
14 YOUR TELEPHONE NOW. ROY HUMPHRIES, YOUR LINE IS UNMUTED.
15 PLEASE BEGIN.

16
17 **ROY HUMPHREYS:** CAN YOU HEAR ME?

18
19 **EXECUTIVE OFFICER:** YES, PLEASE BEGIN.

20
21 **ROY HUMPHREYS:** OKAY. THANK YOU. DIRTY SHERRY SAYS A MAN HAS
22 GOT TO KNOW HIS LIMITATIONS. THIS BODY IN THE STATE HAVE
23 DEFRAUDED THE FEDERAL GOVERNMENT, WHICH IS THE U.S. TAXPAYERS
24 FOR DECADES IN THE UNITED STATES HAS REACHED END POINT. AS TO
25 SEXUAL TRANSMITTED DISEASES, YOU ESPECIALLY WOMEN ARE PATHETIC



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1 AND HAVE FAILED TO ADDRESS THE REALITIES OF SEX AS YOU
2 CRIMINALIZE THE SEX TRADE AND FEED ORGANIZED CRIME. JEFFREY
3 EPSTEIN, YOU HAVE LEARNED NOTHING FROM HIM. THANKS TO THE
4 DOCTOR FOR EXPOSING THE COST OF THE MOST VULNERABLE ILLEGAL
5 IMMIGRANTS SAYING THAT THE FOUR AND YES, THE FOUR FEMALE
6 SUPERVISORS ARE GUILTY AS CHARGED AND SHOULD RESIGN
7 IMMEDIATELY AS TO AT LEAST PUBLIC CANING. THE MEASLES YOU
8 CAUSED A 15,000,000 ACROSS THE BORDER FROM 79 STATES AND THEY
9 SHOULD GET MORE TIME. THE PUBLIC NEGLIGENCE, IT CAUSES ROLLING
10 HEIGHTS SEWER PUBLIC WORKS NEGLIGENCE CALLED OVERSIGHT
11 OVERFLOW AND TO OUR RIVERS SO FORTH --

12
13 **EXECUTIVE OFFICER:** THANK YOU, MADAM CHAIR AND MEMBERS OF THE
14 BOARD. THERE ARE NO OTHER REMOTE SPEAKERS TO ADDRESS THE
15 BOARD. REMOTE PARTICIPATION FOR THE BUDGET MATTER IS NOW
16 CONCLUDED. WE WILL GO TO IN-PERSON SPEAKERS. PLEASE BEGIN.

17
18 **DELIAN CONDE:** HI, MY NAME IS DELIAN CONDE. I'M DISCUSSING THE
19 \$10 FEES THAT ARE BEING IMPLEMENTED FOR THE PARK. I DON'T
20 THINK THAT IT'S FAIR THAT THE PEOPLE THAT ATTEND THE PARK,
21 SPECIFICALLY MY PARK, LEGG LAKE WITHIN WHITTIER NARROWS, HAVE
22 TO PAY AN ADDITIONAL \$10 TAX OF EVERY DAY. WE NEVER HAD TO PAY
23 THESE BEFORE. I DON'T UNDERSTAND THE NECESSITY OF DOING IT
24 NOW. I DON'T UNDERSTAND WHY YOU GUYS ARE CLOSING DOWN THE
25 PARKS ON MONDAYS AND TUESDAYS WHEN STAFF IS STILL WORKING



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1 THERE. SO I DON'T GET WHAT THE SAVINGS IS. I DON'T FEEL THAT
2 IT SHOULD BE ON THE BURDEN OF THE PUBLIC, OF ALL THE
3 TAXPAYERS, BECAUSE OUR PROPERTY TAXES SHOULD BE KEEPING THE
4 PARKS FREE. I DON'T UNDERSTAND HOW THE STATE, THAT'S THE
5 FOURTH LARGEST ECONOMY IN THE WORLD, CAN'T AFFORD TO KEEP
6 PARKS FREE. AND I'M JUST ASKING YOU GUYS, WHEN YOU GUYS ARE
7 DOING YOUR BUDGET, TO RECONSIDER THE \$10 FEES THAT ARE BEING
8 IMPLEMENTED TO THE PARK GOERS, BECAUSE IT'S REALLY NOT FAIR
9 FOR ME TO HAVE TO PAY \$10 JUST TO WALK AN HOUR IN THE PARK IN
10 THE MORNING.

11
12 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

13
14 **SUP. HILDA SOLIS, CHAIR:** THERE'S SOMEONE FROM OUR OFFICE
15 THAT'LL SPEAK TO YOU. THANK YOU.

16
17 **ELLE SIEBERT:** SUPERVISORS, IT IS AN HONOR. MY NAME IS ELLE
18 SIEBERT. I'M HERE ON BEHALF OF GOT LONG COVID, A PSA CAMPAIGN
19 ADDRESSING THE COVID, LONG COVID CRISIS. IN PARTNERSHIP WITH
20 THE USC COVID RECOVERY CLINIC, I REITERATE OUR CALL FOR A
21 TIME-LIMITED LONG COVID TASK FORCE FOR OVER 600,000 LONG
22 HAULERS COUNTYWIDE. WE'VE HEARD PRESENTATIONS ON PUBLIC
23 HEALTH, SOCIAL SERVICES, DISABILITY, CHILDREN, HOUSING. LONG
24 COVID AFFECTS ALL OF THESE POLICY AREAS PROFOUNDLY, BUT WAS
25 NOT MENTIONED AS A BUDGET PRIORITY A SINGLE TIME. IN 2025, A



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1 HARVARD ECONOMIST STATED THAT IF UNADDRESSED, LONG COVID IS
2 PROJECTED TO COST THE COUNTY \$12,000,000,000 OVER THE NEXT
3 FIVE YEARS. WE HAD AN OPPORTUNITY WITH THE CITY COUNCIL TO
4 ALLOCATE \$13,000,000 OF UNSPENT COVID FUNDS ON LONG COVID, BUT
5 INSTEAD VOTED TO ALLOCATE THE FUNDS TO NON-COVID RELATED
6 BUDGET LINE ITEMS. WE HAD MORE THAN ENOUGH MONEY FOR A TASK
7 FORCE. IF INTRODUCED AND PASSED, A MOTION FOR A LONG COVID
8 TASK FORCE IN L.A. WOULD BE THE FIRST IN THE NATION. THAT
9 WOULDN'T JUST BE POLICY, IT WOULD BE HISTORY. THANK YOU.

10
11 **EXECUTIVE OFFICER:** THANK YOU, MADAM CHAIR AND MEMBERS OF THE
12 BOARD. THAT CONCLUDES PUBLIC COMMENT ON THIS ITEM.

13
14 **SUP. HILDA SOLIS, CHAIR:** OKAY, HEARING NO OBJECTION THEN THAT
15 WILL BE THE ORDER MEMBERS. AND THAT CONCLUDES TODAY'S MEETING.
16 THE NEXT SPECIAL MEETING OF THE BOARD WILL BE HELD ON TUESDAY,
17 FEBRUARY 17, 2026, AT 9 A.M. HAPPY VALENTINE'S AND HAPPY
18 PRESIDENTIAL HOLIDAY TOO. THANK YOU. AND THANKS TO THE STAFF
19 AND EVERYBODY HERE. APPRECIATE YOU. EVERYBODY DID A GOOD JOB.

20
21
22
23
24
25 I, KATHRYN J, ROBSON, Certified Shorthand Reporter Number



THE BOARD OF
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1 qualified in and for the State of California, do

2 hereby certify:

3 That the transcripts of proceedings recorded by the Los
4 Angeles County Board of Supervisors February 13, 2026, were
5 thereafter transcribed into typewriting under my direction and
6 supervision;

7 That the transcript of recorded proceedings as archived
8 in the office of the reporter and which have been provided to
9 the Los Angeles County Board of Supervisors as certified by
10 me.

11 I further certify that I am neither counsel for, nor
12 related to any party to the said action; nor in anywise
13 interested in the outcome thereof.

14 IN WITNESS WHEREOF, I have hereunto set my hand this
15 24th day of February 2026, for the County records to be used
16 only for authentication purposes of duly certified transcripts
17 as on file of the office of the reporter.

18

19 KATHRYN J. ROBSON

20 CA CSR No. 5439

21

22

23

24