



THE BOARD OF SUPERVISORS

BOARD MEETING TRANSCRIPT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

THE LOS ANGELES COUNTY BOARD OF SUPERVISORS

THURSDAY, FEBRUARY 12TH, 2026

SUP. HILDA SOLIS, CHAIR: GOOD MORNING AND WELCOME EVERYONE.

TODAY WE HAVE A SPECIAL MEETING OF THE LOS ANGELES COUNTY BOARD OF SUPERVISORS. TODAY IS THURSDAY, FEBRUARY 12TH, 2026, AND WE TAKE NOTE THAT A QUORUM OF THE BOARD IS PRESENT. THE ACTING CHIEF EXECUTIVE OFFICER, COUNTY COUNCIL, EXECUTIVE OFFICER, AND THE SERGEANT AT ARMS ARE ALL HERE TO ASSIST.

TODAY WE WILL BE HEARING THE DEPARTMENTAL BUDGET PRESENTATIONS AND I WANT TO MAKE CLEAR THAT THIS IS AN OPPORTUNITY FOR PEOPLE TO TUNE IN, WATCH, HEAR FROM THE DEPARTMENTS, AND THERE IS A SURVEY, I UNDERSTAND, THAT ALSO HAS BEEN PROVIDED THAT I THINK INSTRUCTIONS WILL BE GIVEN IF YOU WANT TO SIGN UP TO FILL THAT OUT AFTER OR BEFORE AND DURING THE PRESENTATIONS AND PLEASE FEEL FREE TO SUBMIT EMAILS AND THINGS OF THAT NATURE TO US AND TO THE DEPARTMENTS WHATEVER YOU WOULD LIKE. WE'RE GOING TO HAVE A LENGTHY DAY TODAY BUT IT'S ONE THAT'S IMPORTANT IT'S PART OF WHAT WE'VE ALL PLANNED FOR IN OUR NEW RESTRUCTURING. SO LET US BEGIN THEN AND WE'LL START WITH THE COUNTY'S LAND ACKNOWLEDGEMENT.

SUP. HILDA SOLIS, CHAIR [VIDEO RECORDING]: THE COUNTY OF LOS ANGELES RECOGNIZES THAT WE OCCUPY LAND ORIGINALLY AND STILL INHABITED AND CARED FOR BY THE TONGVA, TATAVIAM, SERRANO, KIZH AND CHUMASH PEOPLES. WE HONOR AND PAY RESPECT TO THEIR ELDERS



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1 AND DESCENDANTS, PAST, PRESENT, AND EMERGING, AS THEY CONTINUE
2 THEIR STEWARDSHIP OF THESE LANDS AND WATERS. WE ACKNOWLEDGE
3 THAT SETTLER COLONIZATION RESULTED IN LAND SEIZURE, DISEASE,
4 SUBJUGATION, SLAVERY, RELOCATION, BROKEN PROMISES, GENOCIDE,
5 AND MULTI-GENERATIONAL TRAUMA. THIS ACKNOWLEDGEMENT
6 DEMONSTRATES OUR RESPONSIBILITY AND COMMITMENT TO TRUTH,
7 HEALING, AND RECONCILIATION, AND TO ELEVATING THE STORIES,
8 CULTURE, AND COMMUNITY OF THE ORIGINAL INHABITANTS OF LOS
9 ANGELES COUNTY. WE ARE GRATEFUL TO HAVE THE OPPORTUNITY TO
10 LIVE AND WORK ON THESE ANCESTRAL LANDS. WE ARE DEDICATED TO
11 GROWING AND SUSTAINING RELATIONSHIPS WITH NATIVE PEOPLES AND
12 LOCAL TRIBAL GOVERNMENTS, INCLUDING IN NO PARTICULAR ORDER.
13 FERNANDENO TATAVIAM BAND OF MISSION INDIANS, GABRIELINO TONGVA
14 INDIANS OF CALIFORNIA TRIBAL COUNCIL, GABRIELENO/TONGVA SAN
15 GABRIEL BAND OF MISSION INDIANS, GABRIELENO BAND OF MISSION
16 INDIANS - KIZH NATION, YUHA AVIATAM OF SAN MANUEL NATION, SAN
17 FERNANDO BAND OF MISSION INDIANS, COASTAL BAND OF CHUMASH
18 NATION, GABRIELINO/TONGVA NATION, GABRIELINO TONGVA TRIBE. TO
19 LEARN MORE ABOUT THE FIRST PEOPLES OF LOS ANGELES COUNTY,
20 PLEASE VISIT THE LOS ANGELES CITY/COUNTY NATIVE AMERICAN
21 INDIAN COMMISSION WEBSITE AT LANAIC.LACOUNTY.GOV.

22
23 **SUP. HILDA SOLIS, CHAIR:** GREAT. EXECUTIVE OFFICER, PLEASE PLAY
24 THE CODE OF CONDUCT.



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1 EXECUTIVE OFFICER [AUDIO RECORDING]: LADIES AND GENTLEMEN, MAY
2 I PLEASE HAVE YOUR ATTENTION. THE MEETING OF THE LOS ANGELES
3 COUNTY BOARD OF SUPERVISORS IS ABOUT TO COMMENCE. A CODE OF
4 CONDUCT WILL NOW BE READ AND WE REQUEST THAT YOU COMPLY WITH
5 IT TO ENSURE THE EFFICIENT ADMINISTRATION OF THE MEETING.
6 MEMBERS OF THE PUBLIC, IT IS YOUR RIGHT TO PARTICIPATE IN
7 TODAY'S BOARD HEARING AND THE BOARD ENCOURAGES SUCH
8 PARTICIPATION. HOWEVER, THE RIGHT OF THE PUBLIC TO ADDRESS THE
9 BOARD MUST BE BALANCED WITH THE NEED TO ENSURE THAT PUBLIC
10 COMMENT DOES NOT INTERFERE WITH THE ORDERLY COURSE OF THE
11 BOARD'S BUSINESS. ALL ARE REMINDED TO ABIDE BY THE FOLLOWING
12 RULES. SPEAKERS MUST CEASE SPEAKING IMMEDIATELY WHEN THEIR
13 TIME HAS ENDED. PUBLIC COMMENT ON AGENDA ITEMS MUST RELATE TO
14 THE SUBJECT MATTER OF THAT ITEM. GENERAL PUBLIC COMMENT IS
15 LIMITED TO SUBJECTS WITHIN THE JURISDICTION OF THE BOARD.
16 PUBLIC COMMENT DOES NOT INCLUDE THE RIGHT TO ENGAGE IN A
17 DIALOGUE WITH BOARD MEMBERS OR STAFF. PLEASE REMAIN RESPECTFUL
18 OF THE FORUM AND REFRAIN FROM UTTERING, WRITING, OR DISPLAYING
19 PROFANE, PERSONAL, THREATENING, DEROGATORY, DEMEANING, OR
20 OTHER ABUSIVE STATEMENTS TOWARD THE BOARD, ANY MEMBER THEREOF,
21 STAFF, OR ANY OTHER PERSON. MEMBERS OF THE AUDIENCE SHOULD BE
22 RESPECTFUL OF THE VIEWS EXPRESSED BY SPEAKERS, STAFF, AND
23 BOARD MEMBERS, AND MAY NOT CLAP, CHEER, WHISTLE, OR OTHERWISE
24 DISRUPT THE ORDERLY CONDUCT OF THE MEETING. ANY PERSON
25 ENGAGING IN CONDUCT THAT DISRUPTS THE MEETING IS SUBJECT TO



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1 BEING REMOVED FROM THE BOARD MEETING. AND FINALLY, IF YOU
2 WITNESS CONDUCT OR BEHAVIOR BY OTHER MEMBERS OF THE PUBLIC
3 THAT DISRUPTS YOUR ABILITY TO REMAIN ENGAGED OR PARTICIPATE IN
4 THIS MEETING, PLEASE NOTIFY THE SERGEANT AT ARMS OR OTHER
5 COUNTY STAFF. THANK YOU FOR YOUR COOPERATION.

6
7 **SUP. HILDA SOLIS, CHAIR:** GREAT. EXECUTIVE OFFICER, PLEASE READ
8 THE CALL-IN INFORMATION AND EXPLAIN THE SPEAKING ROLES.

9
10 **LORAYNE LINGAT, ASSISTANT EXECUTIVE OFFICER:** GOOD MORNING,
11 MEMBERS OF THE PUBLIC. A PUBLIC SURVEY IS NOW AVAILABLE FOR
12 YOU TO SHARE YOUR FEEDBACK ON TODAY'S PRESENTATIONS. FOR THOSE
13 ATTENDING IN-PERSON OR REMOTELY, PLEASE SCAN THE QR CODE
14 DISPLAYED ON THE MONITORS IN YOUR SCREENS TO ACCESS THE
15 SURVEY. YOUR PARTICIPATION IS GREATLY APPRECIATED AND WILL
16 HELP TO IMPROVE OUR PROCESSES. FOR TODAY, PUBLIC COMMENT WILL
17 BE TAKING UP AFTER ALL OF THE DEPARTMENTAL BUDGET
18 PRESENTATIONS HAVE CONCLUDED. IF YOU WISH TO PARTICIPATE IN
19 PUBLIC COMMENT, YOU MAY DO SO IN PERSON OR REMOTELY. TO
20 PARTICIPATE REMOTELY, PLEASE VISIT OUR WEBSITE AT
21 WWW.BOS.LACOUNTY.GOV TO REGISTER AND JOIN THE MEETING OR YOU
22 MAY CALL 213-306-3065 AND USE ACCESS CODE 25312391052 AND
23 MEETING PASSWORD 2672026. MEMBERS OF THE PUBLIC PARTICIPATING
24 REMOTELY AND IN THE BOARDROOM, YOU WILL HAVE ONE MINUTE TO
25 ADDRESS THE BUDGET MATTER. PLEASE STATE YOUR NAME AND ONCE



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1 YOUR TIME HAS EXPIRED, WE WILL IMMEDIATELY MOVE TO THE NEXT
2 SPEAKER. WHEN IT IS YOUR TURN TO SPEAK, IF REGISTERED ON A
3 COMPUTER OR DEVICE, YOU WILL HEAR A BEEP AND YOUR NAME WILL BE
4 CALLED. OR IF JOINING BY PHONE, YOU WILL HEAR YOUR LINE IS
5 UNMUTED. YOUR AREA CODE AND THE FIRST THREE DIGITS OF THE
6 PHONE NUMBER WILL BE CALLED. TO ENSURE WE HEAR FROM BOTH IN-
7 PERSON AND REMOTE SPEAKERS, WE WILL ALTERNATE BETWEEN THE TWO
8 SPEAKING CUES. MEMBERS OF THE PUBLIC WHO ARE IN ATTENDANCE,
9 WHEN YOU HEAR OR SEE YOUR NAME DISPLAYED ON THE SCREEN, YOU
10 MAY COME DOWN TO THE FRONT OF THE BOARDROOM AND STAFF WILL
11 ASSIST YOU. PLEASE DO NOT APPROACH THE PODIUM UNTIL DIRECTED
12 TO DO SO. WE WILL NOW MOVE ON TO OUR ITEM 1 FISCAL YEAR 26/27,
13 DEPARTMENTAL BUDGET PRESENTATIONS. JOSEPH NICCHITTA, ACTING
14 CHIEF EXECUTIVE OFFICER WILL MAKE THE PRESENTATION.

15
16 **SUP. HILDA SOLIS, CHAIR:** VERY GOOD. WE'LL HEAR FROM OUR ACTING
17 CEO, JOE NICCHITTA.

18
19 **JOSEPH NICCHITTA:** GOOD MORNING.

20
21 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. GOOD MORNING.

22
23 **JOSEPH NICCHITTA:** I HAVE A VERY SHORT SLIDE DECK THAT WILL
24 COME UP. HERE WE GO. OKAY, GOOD MORNING, MADAM CHAIR, MEMBERS
25 OF THE BOARD. TODAY KICKS OFF THE FIRST OF 4 DAYS WHERE



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1 MEMBERS OF THE PUBLIC WILL HAVE AN OPPORTUNITY TO HEAR
2 DEPARTMENT HEADS DISCUSS THEIR BUDGET REQUESTS FOR FISCAL YEAR
3 26/27. NEXT SLIDE, PLEASE. SO, AS WE BEGIN THIS YEAR'S PUBLIC
4 PRESENTATIONS, I WANT TO START BY GROUNDING THESE
5 PRESENTATIONS IN THE RECOMMENDATIONS PUT FORTH BY THE
6 GOVERNANCE REFORM TASK FORCE, OR THE GRTF AS WE CALL THEM. AT
7 ITS CORE, THE COUNTY'S BUDGET TRANSLATES PUBLIC RESOURCES INTO
8 THE SERVICES RESIDENTS RELY ON AND THE OUTCOMES OUR
9 COMMUNITIES EXPECT. THIS IS WHY WE SHOULD START AT 9.30, NOT
10 9.00. THE TASK FORCE'S RECOMMENDATIONS FOCUSED ON
11 STRENGTHENING TRANSPARENCY, IMPROVING ACCESSIBILITY, AND
12 MAKING IT EASIER FOR THE PUBLIC TO FOLLOW AND ENGAGE IN THE
13 BUDGET PROCESS. IN RESPONSE, WE'VE MADE SEVERAL DELIBERATE
14 CHANGES, INCLUDING ORGANIZING DEPARTMENT PRESENTATIONS INTO
15 SERVICE CLUSTERS, STREAMLINING MATERIALS TO FOCUS ON THE BIG
16 PICTURE AND AVOID FINANCIAL JARGON, AND FURTHER STANDARDIZING
17 PRESENTATIONS SO THAT INFORMATION IS CLEAR AND EASIER TO
18 UNDERSTAND. WE HAVE ALSO CONTINUED EXPANDING PUBLIC EDUCATION
19 RESOURCES, INCLUDING PRODUCING A NEW BUDGET OVERVIEW VIDEO
20 THAT'S AVAILABLE ON THE COUNTY BUDGET WEBSITE AT
21 CEO.LACOUNTY.GOV/BUDGET AS OF LAST FRIDAY. AND THERE ARE ALL
22 OF OUR VIDEOS THAT WE'VE PRODUCED OVER THE YEARS ARE THERE AS
23 WELL, INCLUDING MANY EXPLAINER VIDEOS ON OUR BUDGET.
24 COLLECTIVELY THESE STEPS ARE INTENDED TO MAKE BUDGET
25 DELIBERATIONS MORE TRANSPARENT, MORE ACCESSIBLE AND MORE



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1 MEANINGFUL FOR BOTH THE BOARD AND THE PUBLIC. NEXT SLIDE,
2 PLEASE. BEGINNING TODAY AND CONTINUING ACROSS FOUR DAYS
3 DEDICATED FOR THIS PURPOSE, YOU WILL HEAR FROM ALL 39 OF OUR
4 COUNTY DEPARTMENTS. AS I ALLUDED TO EARLIER, THE PRESENTATIONS
5 WILL BE ORGANIZED PRIMARILY BY CLUSTER, CONSISTENT WITH THE
6 TASK FORCE'S RECOMMENDATION TO SUPPORT MORE COHESIVE
7 DISCUSSION. WITH A FEW SCHEDULING EXCEPTIONS, THIS STRUCTURE
8 IS DESIGNED TO PROVIDE GREATER VISIBILITY INTO NEEDS ACROSS
9 RELATED FUNCTIONS, HELPING INFORM THE BOARD'S FUNDING
10 DECISIONS WHILE GIVING THE PUBLIC A CLEARER UNDERSTANDING OF
11 HOW RESOURCES ARE ALLOCATED. AND THIS SLIDE PROVIDES A HIGH-
12 LEVEL ROADMAP BY CLUSTER, AND THE DETAILED PRESENTATION
13 SCHEDULED BY DEPARTMENT IS AVAILABLE ON THE COUNTY BUDGET
14 WEBSITE, AGAIN, CEO. LACOUNTY.GOV/BUDGET. NEXT SLIDE. OKAY.
15 WHAT TO EXPECT TODAY? TO SUPPORT YOUR BOARD'S DELIBERATIONS
16 AND TO HELP THE PUBLIC FOLLOW THESE PRESENTATIONS MORE EASILY,
17 EACH DEPARTMENT WILL USE A CONSISTENT SIX PAGE STRUCTURE BUILT
18 AROUND 6 KEY QUESTIONS. MISSION AND CORE DUTIES, WHO ARE WE
19 AND WHAT ARE WE RESPONSIBLE FOR DELIVERING. CURRENT BUDGET,
20 HOW LARGE IS OUR BUDGET, HOW WE'RE FUNDED. PROGRAMS AND
21 SERVICES, HOW WE'RE CURRENTLY USING PUBLIC RESOURCES TO SERVE
22 RESIDENTS. PRIORITIES METRICS AND OUTCOMES. WHAT OUTCOMES ARE
23 BEING ACHIEVED AND WHAT PRIORITIES LIE AHEAD. FISCAL YEAR
24 26/27 BUDGET REQUEST HIGHLIGHTS. WHAT CHANGES TO OUR BUDGET
25 ARE PROPOSED FOR THE COMING FISCAL YEAR, CHALLENGES AND



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1 MITIGATION, WHAT CHALLENGES DO WE ANTICIPATE AND HOW DO WE
2 PLAN TO ADDRESS THEM. LAST YEAR, THERE WAS A LOT OF DETAIL ON
3 THE SLIDES. WE HAVE TRIED TO LIMIT THAT TO MAKE IT MORE
4 ACCESSIBLE. OF COURSE, THERE IS A LOT MORE BEHIND EACH BUDGET
5 REQUEST THAN WHAT IS PRESENTED TODAY, BUT WE'LL FOCUS ON THE
6 HIGHLIGHTS THAT I THINK WILL DRIVE AN EASIER TO FOLLOW, MORE
7 TRANSPARENT DISCUSSION INTO HOW DEPARTMENTS ARE USING THEIR
8 PUBLIC RESOURCES. JUST A NOTE ABOUT WHAT IS NOT INCLUDED IN
9 THIS YEAR'S PRESENTATIONS. SO, THE GRTF DID RECOMMEND A
10 DEDICATED PUBLIC OUTREACH PROCESS LEADING UP TO BUDGET. SOME
11 DEPARTMENTS ALREADY ENGAGE IN SUCH A PROCESS AND THEY'LL
12 DISCUSS THEIR OUTREACH RESULTS DURING THEIR PRESENTATIONS.
13 BECAUSE DEPARTMENTS HAD ALREADY PREPARED AND MANY HAD ACTUALLY
14 SUBMITTED THEIR BUDGET REQUESTS WHEN THE GRTF RECOMMENDATIONS
15 CAME BEFORE YOUR BOARD EARLIER THIS YEAR, THE FULL
16 IMPLEMENTATION OF THIS RECOMMENDATION WILL HAPPEN LEADING UP
17 TO THE BUDGET NEXT YEAR AND THEN WILL BE REFLECTED IN THE
18 PRESENTATIONS FOR NEXT YEAR. LAST COMMENT ABOUT THE
19 PRESENTATIONS. THE GRTF ALSO WAS CONCERNED ABOUT THE LENGTH OF
20 THE PRESENTATIONS LAST YEAR. SO, THIS YEAR, WE'VE WORKED WITH
21 THE EXECUTIVE OFFICE AND THE CHAIR TO ADDRESS THAT. EACH
22 DEPARTMENT HEAD'S PRESENTATION WILL BE BRIEF, FOLLOWED BY A
23 MORE IN-DEPTH DISCUSSION. DEPARTMENTS ARE GROUPED TO
24 FACILITATE A MORE STREAMLINED DISCUSSION, AND ONLY DEPARTMENT
25 HEADS, NOT THEIR FULL TEAMS WILL PARTICIPATE IN THE SHORTER



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1 PRESENTATION. AND I HEARD THAT A SURVEY IS ALREADY AVAILABLE.
2 OF COURSE, THAT WAS ANOTHER GRTF RECOMMENDATION. WE KNOW THIS
3 IS A WORK IN PROGRESS. WE'RE EAGER TO SEE WHAT THE FEEDBACK IS
4 SO WE CAN BUILD ON SUCCESSES THIS YEAR AND IDENTIFY ANY
5 CONTINUING IMPROVEMENT FOR NEXT YEAR'S PRESENTATIONS. I WILL
6 TAKE THE FINAL SLIDE. I'LL BE BRIEF. I JUST WANTED TO
7 UNDERSCORE AGAIN THE ENVIRONMENT THAT CONTINUES TO SHAPE THIS
8 YEAR'S BUDGET. THE DISCUSSION WE'VE HAD ABOUT THE BUDGET
9 REMAINS RELATIVELY UNCHANGED. I THINK THAT WHAT IS IMPORTANT
10 TO NOTE IS THAT DEPARTMENTS, THE DEPARTMENT BUDGET REQUESTS
11 REFLECT THE BUDGET REALITY. SO, DEPARTMENTS ARE COMING IN
12 KNOWING RESOURCES ARE LIMITED. AND SO I THINK YOU'LL SEE THAT
13 REFLECTED IN THEIR ASKS BOTH TODAY AND IN THE FUTURE MEETINGS.
14 I WANTED TO TALK ABOUT CURTAILMENTS AND JUST BRIEFLY TO SAY
15 IT, I MENTIONED THIS AT A PRIOR MEETING, CURTAILMENTS WILL NOT
16 AUTOMATICALLY BE RESTORED. JUST BECAUSE SOMETHING WAS IN YOUR
17 BUDGET THIS FISCAL YEAR OR LAST FISCAL YEAR DOESN'T MEAN IT
18 SHOULD BE RESTORED. EACH REQUEST MUST BE JUSTIFIED BASED ON
19 DEMONSTRATED NEED, OPERATIONAL WORKLOAD, AND ALIGNMENT WITH
20 THE BOARD PRIORITIES. SO, IF YOU'RE COMING IN WITH A
21 RESTORATION REQUEST, YOU STILL NEED TO JUSTIFY IT GIVEN THE
22 COUNTY'S FISCAL SITUATION AND CONDITIONS. AND WITH THAT
23 CONTEXT, MADAM CHAIR, I'LL TURN IT BACK TO YOU TO INTRODUCE
24 OUR FIRST DEPARTMENT PRESENTATIONS.

25



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1 **SUP. HILDA SOLIS, CHAIR:** AND I WANT TO THANK YOU, JOE, FOR
2 GOING INTO DETAIL ABOUT HOW WE CAME ABOUT WITH THE
3 PRESENTATIONS BECAUSE IT REALLY IS IMPORTANT, I THINK, TO GIVE
4 CREDIT TO THE GOVERNMENT REFORM TASK FORCE BECAUSE THEY
5 SUGGESTED THAT WE STREAMLINE THE PROCESS, MAKE IT MORE EASIER
6 TO ACCESS AND UNDERSTAND, BUT ALSO TO HAVE MORE BREVITY WITH
7 THE DEPARTMENTS, BUT ALSO INCLUDED IN THAT THE SURVEY. SO,
8 PEOPLE HAVEN'T SEEN THE SURVEY. I KNOW WE HAVE, I DON'T KNOW,
9 I HAVE ONE HERE BUT WANTED TO SHOW FOLKS BECAUSE DURING THE
10 PROCESS THEY CAN CERTAINLY FILL THAT OUT, SCAN, SHARE, SHAPE
11 THE BUDGET. SO, PEOPLE CAN DO THAT THROUGHOUT THE COURSE OF
12 OUR FOUR DAYS OF MEETINGS. SO, THANK YOU AGAIN FOR THAT AND
13 YOUR STAFF. AND TODAY WE WANT TO WELCOME OUR PRESENTERS AND
14 JUST NOTE THAT WE HAVE TIME LIMITS AND ONCE ALL PRESENTATIONS
15 ARE CONCLUDED BY THE PANEL, THEN WE'LL OPEN IT UP FOR THE
16 BOARD TO ASK QUESTIONS, AND THEN WE'LL MOVE ON TO THE NEXT
17 CLUSTER. SO, WITH THAT EXECUTIVE OFFICER, WE'LL START.

18
19 **LORAYNE LINGAT, ASSISTANT EXECUTIVE OFFICER:** WE NOW HAVE WITH
20 US DR. JACKIE CONTRERAS, DIRECTOR OF PUBLIC SOCIAL SERVICES,
21 BRANDON NICHOLS, DIRECTOR OF CHILDREN AND FAMILY SERVICES,
22 MARAL KARACCUSIAN, DIRECTOR OF AGING AND DISABILITIES, WHO
23 WILL MAKE THEIR PRESENTATIONS. FOR DEPARTMENTAL SPEAKERS,
24 PLEASE STATE YOUR NAME AND TITLE FOR THE RECORD WHEN YOU
25 ADDRESS THE BOARD.



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1
2 **SUP. HILDA SOLIS, CHAIR:** AND DR. CONTRERAS, YOU HAVE 7
3 MINUTES, SO THANK YOU.

4
5 **DR. JACKIE CONTRERAS:** GOOD MORNING, MADAM CHAIR, SUPERVISORS.
6 I'M JACKIE CONTRERAS, AND I HAVE THE PRIVILEGE OF SERVING AS
7 THE DIRECTOR OF THE DEPARTMENT OF PUBLIC SOCIAL SERVICES. AS
8 YOU KNOW, DPSS PROVIDES SUPPORT AND AID TO LOW-INCOME FAMILIES
9 AND INDIVIDUALS. OUR MISSION IS, TOGETHER, WE CONNECT
10 INDIVIDUALS AND FAMILIES TO SOCIAL SERVICES THAT PROMOTE
11 LASTING ECONOMIC MOBILITY AND WELL-BEING. AND I REALLY WANT TO
12 EMPHASIZE THE WORD TOGETHER BECAUSE WE KNOW THAT WE DO NOT DO
13 THIS WORK ALONE. WE ADMINISTER FEDERAL, STATE, AND LOCAL
14 COUNTY PROGRAMS. WE SPECIFICALLY PROVIDE SUPPORT THROUGH OUR
15 VARIOUS CASH ASSISTANCE PROGRAMS, INCLUDING CALWORKS FOR
16 FAMILIES, GENERAL RELIEF OR GR FOR SINGLE ADULTS, AND CAPI AND
17 RCA FOR DOCUMENTED IMMIGRANTS AND REFUGEES RESPECTIVELY. WE
18 ALSO PROVIDE FOOD ASSISTANCE TO THE CALFRESH PROGRAM AND WE
19 PROVIDE HEALTH CARE COVERAGE BY ADMINISTERING THE MEDI-CAL
20 PROGRAM. FOR MEDI-CAL RECIPIENTS WE ALSO ADMINISTER THE IN-
21 HOME SUPPORTIVE SERVICES OR IHSS PROGRAM. LASTLY, IN
22 PARTNERSHIP, WE PROVIDE EMPLOYMENT AND TRAINING PROGRAMS TO
23 OUR PARTICIPANTS THROUGH GAIN AND START. NEXT SLIDE, PLEASE.
24 WITH A BUDGET OF OVER \$6,000,000,000 AND OVER 14,000
25 EMPLOYEES, DPSS IS ONE OF THE LARGEST COUNTY DEPARTMENTS



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1 SERVING APPROXIMATELY 4,000,000 COUNTY RESIDENTS. AND I'M
2 PROUD TO SAY WE ARE OFTEN A MAJOR POINT OF ENTRY FOR MUCH OF
3 OUR COUNTY WORKFORCE. WE MAKE EVERY EFFORT TO MAXIMIZE OUR
4 FUNDING SOURCES, RESULTING IN ONLY 14% OF OUR OVERALL COSTS
5 BEING COVERED BY NET COUNTY COSTS OR NCC. YOU SEE THAT HERE AS
6 \$849,000,000. THE REMAINING COSTS ARE 36% FEDERAL, JUST OVER
7 \$2,200,000,000, AND 50% STATE, JUST OVER \$3,100,000,000. NEXT
8 SLIDE. THIS SLIDE SHOWS THAT 52% OF OUR BUDGET COVERS
9 ADMINISTRATION, INCLUDING OUR ELIGIBILITY AND CASE MANAGEMENT
10 STAFF, AS WELL AS OTHER PROGRAM SERVICES. IT ALSO HIGHLIGHTS
11 THAT 48% COVERS ASSISTANCE, INCLUDING THE CALWORKS AND IHSS
12 PROGRAMS. THIS SLIDE DOES NOT, HOWEVER, TELL THE FULL STORY OF
13 WHAT THESE INVESTMENTS DELIVER FOR OUR COUNTY RESIDENTS. THIS
14 SLIDE IS FOCUSED ON THE FUNDING THAT FLOWS THROUGH OUR
15 DEPARTMENT, WHILE THE BENEFITS THAT DPSS FACILITATES GOES WELL
16 BEYOND. AS AN EXAMPLE, WHILE WE ADMINISTER THE CALFRESH
17 PROGRAM, THE CALFRESH BENEFIT TOTALING ALMOST \$4,000,000,000
18 GOES DIRECTLY FROM THE FEDERAL GOVERNMENT TO THE RECIPIENT VIA
19 THE EBT CARD SYSTEM. IT DOES NOT FLOW THROUGH DPSS. THIS IS
20 SIMILAR FOR THE MEDI-CAL BENEFIT WHERE ONLY THE COUNTY'S SHARE
21 OF IHSS FUNDING IS REFLECTED. THROUGH OUR CONSERVATIVE
22 ANALYSIS, WE CONTEND THAT DPSS IS RESPONSIBLE FOR THE
23 DISTRIBUTION OF OVER \$31,000,000,000 OF BENEFITS ANNUALLY
24 THROUGHOUT LOS ANGELES COUNTY, WITH ADMINISTRATION COSTS OF
25 ABOUT \$2,500,000,000 OR A FISCALLY SOUND 7%. NEXT SLIDE,



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1 PLEASE. HIGHLIGHTED HERE ARE SOME OF OUR KEY DEPARTMENT
2 PRIORITIES. REGARDING METRICS AND OUTCOMES, I'M PLEASED TO SAY
3 THAT WE HAVE A PUBLIC-FACING DASHBOARD CALLED DPSS AT A
4 GLANCE, WHICH CAN BE FOUND BY VISITING OUR WEBSITE AT
5 DPSS.LACOUNTY.GOV. HERE YOU CAN SEE CASELOADS BY PROGRAM AREA
6 AND ACROSS VARIOUS DEMOGRAPHICS. WE ALSO TRACK OUR PROCESSING
7 TIMES VERY CLOSELY FOR BOTH APPLICATIONS AND RENEWALS AND
8 REGULARLY MEET OR EXCEED THESE TIMELINES. I DO WANT TO
9 ACKNOWLEDGE THAT MEDI-CAL IS THE MOST CHALLENGING AND LIKELY
10 TO BECOME MORE CHALLENGING WITH ALL PROGRAM CHANGES THAT H.R.-
11 1 WILL BRING. IN TERMS OF PRIORITIES, THE FIRST FOUR LISTED
12 HERE ARE OVERARCHING PRIORITIES RELATED TO POLICY
13 IMPLEMENTATION AND MITIGATION, REDESIGN OF THE GENERAL RELIEF
14 PROGRAM, COLLABORATIVE EFFORTS TO PREVENT AND END HOMELESSNESS
15 FOR BOTH INDIVIDUALS AND FAMILIES, AND ACTIVELY WORKING TO
16 IDENTIFY AND ADDRESS DISPARITIES ACROSS OUR PROGRAMS AND
17 SERVICES. IN TERMS OF THIS CURRENT BUDGET, DPSS AND THE COUNTY
18 MUST ENSURE THE SUSTAINABILITY OF THE CALFRESH PROGRAM BY
19 SECURING THE COUNTY'S MATCH OF THE FEDERAL COST SHIFT. IN
20 ADDITION, IN PREVIOUS BRIEFINGS, I HAVE EXPRESSED OUR ONGOING
21 EFFORTS TO RIGHT-SIZE THE DISTRIBUTION OF FUNDS BETWEEN
22 CALFRESH AND GENERAL RELIEF CLAIMING. AND LASTLY, WHILE THE
23 IMPLEMENTATION OF THE CHIP CARD TECHNOLOGY HAS GREATLY REDUCED
24 EBT THEFT, WE HAVE A CONTINUING NEED TO RESTORE FUNDS TO OUR
25 CUSTOMERS IMPACTED BY EBT SKIMMING. NEXT SLIDE. THE



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1 INFORMATION ON THIS SLIDE SUGGESTS THAT DPSS IS REQUESTING
2 \$329,000,000, OF WHICH \$140,000,000 IS NCC. HOWEVER, IT'S
3 IMPORTANT TO NOTE THAT THIS IS A GROSS AMOUNT THAT DOES NOT
4 INCLUDE THE REDUCTIONS TO OUR BUDGET. IN CONTRAST, OUR
5 ADMINISTRATION BUDGET SHOWS A NET DECREASE OF \$110,000,000 AND
6 A DECREASE OF \$21,000,000 IN NCC. OUR ASSISTANCE BUDGET ALSO
7 SHOWS A DECREASE OF 1,000,000 IN NCC. PLEASE KNOW THAT IN
8 DEVELOPING THE BUDGET, WE TOOK A DISCIPLINED AND REALISTIC
9 APPROACH, RECOGNIZING THE CURRENT FISCAL CONSTRAINTS ACROSS
10 ALL LEVELS OF GOVERNMENT. TO MANAGE THESE CHALLENGES, WE ARE
11 PROPOSING A STREAMLINED BUDGET THAT RELIES ON EXISTING
12 RESOURCES AND DOES NOT INCLUDE ANY NEW POSITION REQUESTS. THIS
13 APPROACH REFLECTS THE SHARED COMMITMENT TO MAXIMIZING
14 OPERATIONAL EFFICIENCY WHILE CONTINUING TO MEET SERVICE
15 DEMANDS. AS STATED ON THE PREVIOUS SLIDE, WE DO HAVE THREE
16 MAJOR UNMET BUDGET NEEDS, WHICH INCLUDE FUNDING FOR THE
17 COUNTY'S SHARE OF CALFRESH COST SHIFT, FUNDING TO RIGHT-SIZE
18 OUR GENERAL RELIEF SPENDING, AND FUNDING TO RESTORE LOSSES DUE
19 TO EBT THEFT. MOREOVER, I WOULD BE REMISS IF I DID NOT
20 HIGHLIGHT THAT IF DPSS DOES NOT RECEIVE FUNDING FOR THE
21 CALFRESH COUNTY MATCH, THE IMPACT IS MUCH MORE THAN THE
22 \$40,000,000 WE ARE REQUESTING. WE WOULD ALSO LOSE THE
23 CORRESPONDING STATE MATCH AND THE FEDERAL AMOUNT WOULD BE
24 REDUCED EVEN FURTHER, RESULTING IN A LOSS OF APPROXIMATELY
25 \$250,000,000, WHICH TRANSLATES TO 1,500 STAFF. LAST SLIDE,



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1 PLEASE. DPSS IS FACING A NUMBER OF CHALLENGES IN THE COMING
2 YEAR. DUE TO MULTIPLE FACTORS, COSTS FOR THE BOARD MANDATED
3 GENERAL RELIEF PROGRAM ARE INCREASING AND WE NEED FUNDING TO
4 KEEP PACE WITH THE TREND. IN ADDITION, DUE TO REVENUE
5 REDUCTIONS AND COUNTY CURTAILMENTS, THE DEPARTMENT PROACTIVELY
6 IMPLEMENTED A HIRING FREEZE ON NOVEMBER 1, 2025. WE ALSO
7 DEFERRED PROJECTS AND COSTS TO FUTURE YEARS, AND OUR
8 DISCRETIONARY SPENDING IS BEING REVIEWED AND LIMITED ON AN
9 ONGOING BASIS. FINALLY, WE CONTINUE TO ADAPT TO CHANGES MADE
10 AT THE FEDERAL AND STATE LEVELS TO THE GREATEST EXTENT
11 POSSIBLE. WHILE WE ARE CERTAINLY BEING TESTED IN THIS
12 ENVIRONMENT, I'M FORTUNATE TO HAVE A KNOWLEDGEABLE AND SKILLED
13 LEADERSHIP TEAM AND WORKFORCE THAT MEETS EVERY CHALLENGE WE
14 ARE PRESENTED WITH. BEFORE CONCLUDING, I WANT TO GIVE A
15 SPECIAL SHOUT OUT TO THE CEO BUDGET TEAM AND OUR BUDGET TEAM
16 LED BY MR. JAMES BLOUNT AND DR. COLLIN SAWICKI FOR THE
17 DILIGENT WORK. THIS CONCLUDES MY PRESENTATION FOR DPSS.

18
19 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. LET'S PROCEED THEN.
20 DIRECTOR OF CHILDREN AND FAMILY SERVICES.

21
22 **BRANDON T. NICHOLS:** THANK YOU MADAM CHAIR, MEMBERS OF THE
23 BOARD. IT IS A PRIVILEGE TO BE HERE TODAY AND TO SIT ON SUCH
24 AN AUGUST PANEL. THESE ARE TWO GREAT COMMITTED COUNTY LEADERS
25 REALLY CARE ABOUT THE PROGRAMS THAT THEY ADMINISTER AND I JUST



THE BOARD OF
SUPERVISORS

1 I'M PRIVILEGED TO BE HERE. I DON'T HAVE A LOT OF TIME, SO I'M
2 GOING TO JUST HOP INTO IT NOW. THIS IS THE MISSION OF THE
3 COUNTY DEPARTMENT OF CHILDREN AND FAMILY SERVICES. I WANT TO
4 POINT OUT FOR FOLKS THAT AREN'T FAMILIAR WITH OUR WORK THAT WE
5 SERVE THE WHOLE COUNTY. THERE ARE NO CITY CHILD WELFARE
6 AGENCIES. WE DO IT FOR ALL 10,000,000 RESIDENTS OF THE COUNTY.
7 WE HAVE 2,000,000 CHILDREN IN THE COUNTY THAT WE'RE
8 RESPONSIBLE FOR AT ANY GIVEN TIME. WHAT IS OUR PRIMARY GOAL?
9 YOU'LL SEE IT REFLECTED IN THE LANGUAGE UP HERE. BUT REALLY
10 IT'S TO KEEP CHILDREN SAFELY AT HOME. IF AT ALL POSSIBLE, WE
11 WANT TO DELIVER SERVICES AND SUPPORTS THAT KEEP CHILDREN AT
12 HOME SAFELY WITH THEIR FAMILIES. DATA SHOWS AGAIN AND AGAIN
13 THAT CHILDREN THAT ARE REMOVED AND PLACED IN FOSTER CARE AND
14 IF IT HAPPENS AND IT IS TRAGIC, GROW UP IN FOSTER CARE, THEIR
15 OUTCOMES TEND TO BE POORER AS A COHORT. THEY GO TO LESS
16 SCHOOL, THEY HAVE POORER JOBS, SOME OF THEM BECOME HOMELESS.
17 SO, IF WE CAN KEEP THEM HOME SAFELY IN THE FIRST PLACE BY
18 DELIVERING THE SUPPORTS AND SERVICES THEY NEED, WE'RE ALL
19 BETTER OFF, THEY'RE BETTER OFF. AND THAT'S WHY YOU'LL SEE
20 HERE, THERE'S TWO THINGS I WANT TO LIFT UP, FIRST IS
21 PREVENTION, THAT IS OUR PREVENTION WORK, ALL THAT KEEPING KIDS
22 HOME SAFELY, THAT FALLS UNDER THE UMBRELLA OF PREVENTION. BUT
23 I WOULD BE REMISS IF I DIDN'T UPLIFT EQUITY AS WELL. I AM SAD
24 TO SAY THAT TODAY IF YOU LOOK AT THE STATISTICS OF OUR
25 DEPARTMENT AND OUR PROGRAMS, ALTHOUGH THE AFRICAN AMERICAN



THE BOARD OF
SUPERVISORS

1 BLACK POPULATION IN L.A. COUNTY IS ABOUT 7 OR 8%, IN CHILD
2 WELFARE THEY'RE REPRESENTED AT ABOUT 20%. AND YOU COULD LOOK
3 AT DIFFERENT PLACES IN OUR METRICS AND YOU WILL SEE 20, 25%
4 KIND OF ACROSS THE BOARD. IT'S UNACCEPTABLE. IT'S SOMETHING I
5 PERSONALLY COMMITTED TO BE WORKING ON. AND I'M NOT GOING TO
6 STOP TALKING ABOUT IT. IF I HAD TWO THINGS THAT ARE MY
7 PRIORITIES, PREVENTION AND ITS EQUITY. NEXT SLIDE, PLEASE. WE
8 ARE A BIG DEPARTMENT AGAIN, NOT A POINT OF PRIDE, BUT IT TAKES
9 A LOT OF PEOPLE AND A LOT OF MONEY TO SERVE A COUNTY OF
10 10,000,000 PEOPLE AND SERVE THE FAMILIES IN THE COUNTY. SO, WE
11 ARE THE FOURTH LARGEST DEPARTMENT. OUR FUNDING IS MIXED. WE
12 HAVE A MIX OF LOCAL INVESTMENT. THE BOARD AND THE CEO INVEST
13 IN OUR PROGRAM AND OPERATIONS. I'M THANKFUL FOR THE PRIORITIES
14 THAT HAVE BEEN SHOWN. YOU HAVE PUT YOUR MONEY WHERE YOUR MOUTH
15 IS. IT IS CLEAR THAT YOU VALUE CHILDREN AND FAMILIES. WE ALSO
16 RECEIVE STATE FUNDS AND FEDERAL FUNDS. ON THE FEDERAL FUNDING
17 POINT, I JUST WANT TO SHARE THAT MOST OF OUR PROGRAMS ARE
18 ENTITLED. THEY ARE NOT SUBJECT TO WIM. IT WOULD TAKE CHANGES
19 IN LAW TO DEFUND US. BUT WE DO HAVE A FAIR AMOUNT OF MONEY
20 THAT IS AT JEOPARDY IN THE CURRENT ADMINISTRATION AND SOME OF
21 THE STATEMENTS THAT HAVE BEEN MADE. SO, IT'S NOT ALL SAFE. WE
22 NEED TO KEEP OUR EYE ON IT AND WE NEED TO KEEP ADVOCATING TO
23 PROTECT THE FUNDING THAT COMES TO US FROM THE FEDERAL
24 GOVERNMENT. NEXT SLIDE, PLEASE. THESE ARE OUR MAJOR PROGRAMS.
25 YOU KNOW, A LOT IS GOING ON, AND THIS IS A PRETTY SIMPLISTIC



THE BOARD OF
SUPERVISORS

1 HIGH-LEVEL VIEW. I JUST WANT TO SAY THAT THIS DOES NOT SHOW
2 THE FLOW OF MONEY THROUGH OUR DEPARTMENT, ALTHOUGH A LOT OF
3 MONEY IS COMING IN, A LOT OF IT'S GOING RIGHT BACK OUT TO THE
4 COMMUNITY. WE SPEND A BIG CHUNK OF MONEY EVERY DAY TO FOSTER
5 PARENTS, PAYING THEM TO TAKE CARE OF THE CHILDREN THAT WE PUT
6 INTO THEIR CARE. SO, THEY PROVIDE BEDS, THEY PROVIDE FOOD,
7 THEY PROVIDE LOVE. AND WE TAKE MONEY FROM THE STATE AND THE
8 FEDERAL GOVERNMENT AND WE SEND IT OUT TO THEM TO PAY FOR THAT.
9 WE ALSO SUPPORT PARENTS IN ADOPTING. WHEN WE CAN'T KEEP A KID
10 WITH THEIR ORIGINAL FAMILY, WE TRY TO FORM A NEW FAMILY. AND
11 YOU AND I AND THE FEDERAL GOVERNMENT INVEST IN THAT. AND SO,
12 THERE'S MONEY FLOWING THROUGH HERE, WHICH ISN'T REALLY
13 REFLECTED IN THE SLIDE, AND I WANTED PEOPLE TO UNDERSTAND
14 THAT. NEXT SLIDE, PLEASE. SO, THERE'S A LOT OF METRICS OF HOW
15 WE'RE DOING, AND I AM OBSESSIVE ABOUT THAT. MY TEAM PROBABLY
16 SEES ME FLIP A LAPTOP ALL THE TIME. HEY, LOOK AT THIS. LOOK AT
17 THIS GRAPH. LOOK AT THIS CHART. BUT IF I COULD PICK ONE THING
18 TO TALK ABOUT, IT IS THAT PREVENTION METRIC. AND I WANT TO SAY
19 BY THAT METRIC, I THINK THINGS ARE GOING WELL, AND I'M
20 KNOCKING ON WOOD. BUT IN THE TIME I'VE BEEN DIRECTOR, WE ARE
21 DOWN FROM 18,000+ CHILDREN IN FOSTER CARE TO A LITTLE OVER
22 11,000. SO SIGNIFICANT CHANGES IN THE NUMBER OF KIDS IN FOSTER
23 CARE, THAT IS THE FRUIT OF THE INVESTMENT AND FOCUS ON
24 PREVENTION. AND I WANT TO ASSURE PEOPLE, YOU KNOW, THAT MANY
25 MORE KIDS HOME, ARE THEY SAFE? AND SO, YOU'LL SEE ON THE



THE BOARD OF
SUPERVISORS

1 BOTTOM TWO LINES SOME METRICS OF SAFETY. THESE METRICS WILL
2 SHOW YOU THEY'RE AT LEAST AS SAFE AS EVER. AND I HAVE MANY
3 OTHER DATA POINTS THAT I LOOK AT THAT GIVE ME SOME ASSURANCE
4 THAT THESE CHANGES WE'RE MAKING ARE BEING DONE SAFELY. NEXT
5 SLIDE. COST OF EVERYTHING'S GOING UP. WE NEED MORE PREVENTION.
6 I WILL SAY IN L.A. COUNTY, ONE OF OUR BIGGEST CHALLENGES IS
7 HOUSING. HOUSING IS VERY EXPENSIVE. WE CAN ALWAYS USE MORE
8 MONEY FOR HOUSING. AND WE'RE ALSO STEPPING IN TO FILL GAPS
9 THAT ARE BEING CREATED IN THE SAFETY NET BY OTHER BUDGET
10 DECISIONS. LAST SLIDE. HERE WE GO, THANK YOU. I APPRECIATE
11 YOUR TIME.

12
13 **SUP. HILDA SOLIS, CHAIR:** GOOD. WELL FOR HAVING SUCH A LARGE
14 DEPARTMENT. YEAH. OKAY, LET'S MOVE ON.

15
16 **MARAL KARACCUSIAN:** THANK YOU. GOOD MORNING, SUPERVISORS.

17
18 **SUP. HILDA SOLIS, CHAIR:** WELCOME.

19
20 **MARAL KARACCUSIAN:** GOOD MORNING, SUPERVISORS. MARAL
21 KARACCUSIAN OF THE AGING AND DISABILITIES DEPARTMENT. IT'S AN
22 HONOR TO BE SITTING HERE WITH DR. CONTRERAS AND BRANDON.
23 THEY'RE KIND OF LIKE MY SECURITY BLANKET RIGHT NOW. IT'S
24 GREAT. SO, I WANTED TO REITERATE, THE AGING AND DISABILITIES
25 DEPARTMENT IS COMMITTED TO IMPROVING LIVES AND SUPPORTING



THE BOARD OF
SUPERVISORS

1 SELF-DETERMINATION FOR OLDER ADULTS, PEOPLE WITH DISABILITIES,
2 AND THE COMMUNITIES THAT THEY CALL HOME. EVERYTHING WE DO IS
3 GROUNDED IN DIGNITY, INDEPENDENCE, AND THE BELIEF THAT PEOPLE
4 THRIVE WHEN THEY HAVE REAL CHOICE AND CONTROL IN THEIR LIVES.
5 OUR DEPARTMENT'S CORE WORK SPANS THREE MAJOR AREAS, ADULT
6 PROTECTIVE SERVICES, THE COUNTY'S AREA AGENCY ON AGING, AND
7 OUR NETWORK OF COMMUNITY AND SENIOR CENTERS. THROUGH ADULT
8 PROTECTIVE SERVICES, WE PROTECT OLDER ADULTS AND PEOPLE WITH
9 DISABILITIES FROM ABUSE AND NEGLECT. SORRY, FIRST TIME.
10 THROUGH THE AREA AGENCY ON AGING, WE HELP PEOPLE REMAIN SAFELY
11 IN THEIR HOMES WITH SERVICES LIKE NUTRITION, CAREGIVER
12 SUPPORT, AND CASE MANAGEMENT. AND THROUGH OUR CENTERS, WE
13 CREATE WELCOMING SPACES THAT REDUCE ISOLATION AND SUPPORT
14 INDEPENDENCE. WHILE DISABILITIES IS A GROWING PRIORITY ACROSS
15 ALL OF THIS WORK, WE ARE ACTIVELY BUILDING AND STRENGTHENING
16 THE PORTFOLIO TO BETTER SERVE RESIDENTS. NEXT SLIDE, PLEASE.
17 WITH TODAY'S PRESENTATION, THE AGING AND DISABILITIES
18 DEPARTMENT IS SEEKING APPROPRIATIONS TO ENSURE THAT WE CAN
19 PROTECT VULNERABLE ADULTS, EXPAND AGING AND DISABILITY
20 SERVICES, AND SUSTAIN THE COMMUNITY PROGRAMS THAT PROMOTE
21 INDEPENDENT SELF-DETERMINATION. THE DEPARTMENT'S APPROPRIATION
22 FOR FISCAL YEAR 25/26 IS \$206,500,000. OF THE 206.5, 87.6 OR
23 43% IS FOR SALARIES AND EMPLOYEE BENEFITS, \$116,200,000 OR 56%
24 OF OUR BUDGET IS FOR SERVICES AND SUPPLIES, AND LESS THAN 1%
25 IS ABOUT \$2,700,000 IS OTHER COSTS, INCLUDING CAPITAL ASSETS



THE BOARD OF
SUPERVISORS

1 AND OTHER CHARGES. AND IT'S IMPORTANT TO HIGHLIGHT THAT THE
2 DEPARTMENT IS FUNDED BY FEDERAL AND STATE REVENUES, ALONG WITH
3 NET COUNTY COST. FEDERAL REVENUES FOR THE YEAR ARE ESTIMATED
4 TO BE ABOUT \$94,800,000, AND THEN STATE REVENUES ARE ESTIMATED
5 TO BE ABOUT \$80,900,000. AND WE GET ABOUT 14%, SO \$28,900,000
6 IN THAT COUNTY COST. NEXT SLIDE, PLEASE. I WANTED TO FEATURE
7 ADULT PROTECTIVE SERVICES AND AGAIN TO REITERATE THAT IT
8 PROTECTS THE SAFETY AND DIGNITY OF OLDER ADULTS AND PEOPLE
9 WITH DISABILITIES BY INVESTIGATING ABUSE, NEGLECT AND
10 EXPLOITATION AND CONNECTING INDIVIDUALS WITH SUPPORT THEY NEED
11 TO REMAIN SAFE AND INDEPENDENT. THIS IS OUR 24/7 COUNTYWIDE
12 PROGRAM WITH A MIGHTY TEAM OF SOCIAL WORKERS. AS YOU CAN SEE,
13 OH SORRY, LET'S GO TO THE, I SKIPPED A SLIDE, OH OKAY COOL.
14 SORRY, SORRY LET'S GO BACK TO SLIDE 3. WOW, I'M GOING TO SLOW
15 DOWN RIGHT NOW. SO, THE DEPARTMENT'S THREE-

16
17 **SUP. HILDA SOLIS, CHAIR:** YOU CAN SLOW DOWN.

18
19 **MARAL KARACCUSIAN:** YEAH, SORRY. THANK YOU. THE DEPARTMENT'S
20 THREE MAIN PROGRAMS ARE ADULT PROTECTIVE SERVICES, THE
21 COUNTY'S AREA AGENCY ON AGING, AND COMMUNITY AND SENIOR
22 CENTERS. I'LL TALK MORE ABOUT ADULT PROTECTIVE SERVICES IN MY
23 NEXT SLIDE, BUT I WANTED TO HIGHLIGHT THE AREA, THE COUNTY'S
24 AREA AGENCY ON AGING BECAUSE THEY ADMINISTER COMPREHENSIVE
25 NETWORK OF OLDER AMERICAN ACT PROGRAMS AND THEN THE CENTERS



THE BOARD OF
SUPERVISORS

1 ALSO PROVIDE A LOT OF OPPORTUNITIES FOR ELDER NUTRITION
2 PROGRAM. AND THEN FIRST, THIS IS SLIDE 4. SO, THE TWO PROGRAMS
3 I WANTED TO HIGHLIGHT HERE ARE ADULT PROTECTIVE SERVICES AND
4 OUR ELDER NUTRITION PROGRAM. AS YOU CAN SEE WITH ADULT
5 PROTECTIVE SERVICES, WE HAD SOME LEGISLATION CHANGED THREE
6 YEARS AGO TO INCREASE AB 135, TO INCREASE THE NUMBER OF
7 INVESTIGATIONS THAT WE CAN CONDUCT. SO, THE AGE CHANGE FROM 65
8 TO 60, SO WE'VE SEEN AN UPWARD TREND OF THE NUMBER OF
9 INVESTIGATIONS THAT APS HAS DONE. AND SO, WE'RE REALLY
10 WRAPPING OUR ARMS AROUND ADULT PROTECTIVE SERVICES. AND THEN
11 IF YOU LOOK AT THE ELDER NUTRITION PROGRAM SUMMARY, WE'VE HAD
12 A LOT OF COVID RELIEF ERA FUNDS THAT WENT INTO THE ELDER
13 NUTRITION PROGRAM AND OBVIOUSLY ALL THOSE FUNDS HAVE BEEN
14 EXPENDED. SO, WE'RE IN THIS SITUATION WHERE THE DEMAND IS
15 INCREASING BUT OUR FUNDING IS DECREASING AND IS KIND OF
16 MAINTAINED STATUS QUO. SO, THIS IS WHAT YOU'RE SEEING WITH OUR
17 TRENDS AND A LOT OF OUR ELDER NUTRITION PROGRAM PROVIDERS ARE
18 CONTACTING YOUR OFFICES TO TALK ABOUT THIS AS WELL. SO NEXT
19 SLIDE PLEASE. OUR APPROPRIATION HERE IS \$43,100,000. THAT WILL
20 ALSO CHANGE IN SUPPLEMENTAL WITH TIME, BUT WE ARE PRETTY MUCH
21 REQUESTING 13 POSITIONS AND IT'S ALL OFFSET WITH ONGOING
22 DOLLARS THAT WE HAVE. AND THE FINAL SLIDE, PLEASE. SO, WE
23 HAVE, THE CHALLENGES OF MITIGATION HAS TO DO WITH HIRING AND
24 RETAINING ADULT PROTECTIVE SERVICES, SOCIAL WORKERS, APS IS
25 OUR LARGEST PROGRAM AND WE ARE DEFINITELY WRAPPING OUR ARMS



THE BOARD OF
SUPERVISORS

1 AROUND SUPPORTING APS RIGHT NOW. THERE'S HOPEFULLY A CULTURAL
2 SHIFT THAT IS HAPPENING UNDER MY LEADERSHIP AND I'M REALLY
3 HOPEFUL THAT WE CAN RECRUIT, RETAIN, AND THROUGH MENTORSHIP
4 PROGRAMS, INCENTIVES, REALLY KEEP SOME SOLID SOCIAL WORKERS
5 AND ACKNOWLEDGE THE GREAT WORK THAT THEY'VE DONE ALL THESE
6 YEARS. I MENTIONED ELDER NUTRITION PROGRAMS, SO PROVIDING
7 MEALS AND THERE'S GOING TO BE AN ONGOING NEED FOR THAT OVER
8 TIME. AND THEN THIS IS MY WILD RECOVERY AND RESISTANCE,
9 REBUILDING THE ALTADENA CENTER, GETTING MORE INVOLVED WITH
10 ACCESS AND FUNCTIONAL NEEDS, AND ALSO PRIORITIZING DISABILITY
11 SERVICES AND SUPPORTS IN OUR DEPARTMENT THROUGH A STRATEGIC
12 PLAN THAT WE CREATED. THANK YOU, AND THAT PRETTY MUCH
13 CONCLUDES MY PRESENTATION.

14
15 **SUP. HILDA SOLIS, CHAIR:** GOOD JOB, THANK YOU. SO, WE'LL OPEN
16 IT UP FOR MEMBERS WHO HAVE QUESTIONS AND I WANT TO JUST START
17 AND KEEP IN MIND WE HAVE AN HOUR, WE DON'T HAVE TO USE THE
18 FULL HOUR IF WE GET THROUGH IT, BUT JUST SO WE KNOW. YEAH, AND
19 I JUST WANT TO START WITH DPSS. THE ACTIONS FROM THE FEDERAL
20 GOVERNMENT, INCLUDING H.R.-1, ARE RESULTING IN MORE PEOPLE
21 NEEDING SAFETY NET SERVICES. AND WE KNOW THAT FUNDING CUTS ARE
22 RESULTING IN YOUR OPERATING WITH A DEFICIT. WE UNDERSTAND
23 THAT. HOW ARE YOU ORIENTING YOUR DEPARTMENT TO EFFECTIVELY
24 SERVE AN INCREASED NEED WITH FEWER RESOURCES? AND THEN
25 SECONDLY, HOW ARE YOU ADVOCATING WITH THE STATE FOR ANY



THE BOARD OF
SUPERVISORS

1 NECESSARY ADMINISTRATIVE AND FINANCIAL RELIEF TO HELP ADDRESS
2 THE GAPS? SO THAT'S FOR DR. CONTRERAS.

3
4 **DR. JACKIE CONTRERAS:** SO, I'M HAPPY TO REPORT IN OCTOBER WE
5 IDENTIFIED A \$70,000,000 DEFICIT, STRUCTURAL DEFICIT WITHIN
6 OUR DEPARTMENT. AND SO, THAT'S WHEN WE IMPLEMENTED THE HIRING
7 FREEZE AND A NUMBER OF OTHER STRATEGIES. SO, I'M HAPPY TO
8 REPORT THREE MONTHS LATER, THAT HAS BEEN REDUCED TO ABOUT
9 \$32,000,000. SO, OUR STRATEGIES ARE DEFINITELY WORKING TO GET
10 US BACK IN ALIGNMENT, RIGHT? WE ARE ALWAYS WORKING TO MAXIMIZE
11 OUR RESOURCES. WE KNOW THAT WE, YOU KNOW, A LOT OF OUR, THE
12 WAY THAT WE PROVIDE SERVICES ARE HISTORICAL. AND SO, WE KNOW
13 THAT WE HAVE TO RE-EXAMINE IS THAT THE MOST EFFICIENT WAY IN
14 ORDER FOR US TO BE ABLE TO PROVIDE SERVICES. WE HAVE FOUR
15 ACCESS POINTS. SO, PEOPLE CAN COME INTO OUR OFFICE, THEY CAN
16 CALL OUR CALL CENTER, THEY CAN SUBMIT THROUGH BENEFITS CAL OR
17 THEY CAN MAIL THEIR INFORMATION IN. THOSE ARE GREAT RESOURCES
18 FOR THE COMMUNITY. THEY CAN CHOOSE HOW THEY WANT TO ACCESS OUR
19 SERVICES AND IT MEANS THAT WE SPREAD OUR RESOURCES VERY THIN.
20 AND SO AT THIS POINT WE'RE HAVING TO SORT OF REASSESS WHAT
21 MAKES THE MOST SENSE, WHAT ARE THE MOST EFFICIENT AND WE'RE
22 DOING THAT SORT OF THING. IN TERMS OF AT THE STATE LEVEL,
23 THERE IS SO MUCH ADVOCACY THAT WE'RE DOING. WE'RE WORKING
24 CLOSELY WITH THEM. YOU KNOW, THEY ARE IN REAL TIME TRYING TO
25 PROVIDE US THE GUIDANCE FROM THE FEDERAL DECISIONS THAT HAVE



THE BOARD OF
SUPERVISORS

1 BEEN MADE. AND SO, WE'RE WORKING WITH THEM AROUND SOME OF THAT
2 GUIDANCE, SOME OF THE POLICY, SOME OF THE TECHNOLOGY THAT WE
3 KNOW THAT WE'RE GOING TO NEED IN ORDER TO BE MORE EFFICIENT
4 OVERALL. WE'RE ALSO ADVOCATING FOR THE RESOURCES. RIGHT NOW,
5 WITH ALL THESE CHANGES, THERE IS NOT ADDITIONAL ADMINISTRATIVE
6 DOLLARS ASSIGNED TO THAT. AND SO, WE'RE TRYING TO ADVOCATE
7 WITH THEM TO THE RESOURCES. AND THEN WE'RE ALSO COMMUNICATION
8 IS KEY. WE ARE WORKING WITH THEM ABOUT GETTING INFORMATION OUT
9 TO OUR CUSTOMERS, GETTING INFORMATION OUT TO ALL OUR
10 STAKEHOLDERS SO THAT WE CAN WORK EFFECTIVELY TOGETHER.

11
12 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I'M GOING TO GO ON TO DCFS
13 AND THANK YOU, BRANDON, FOR THE PRESENTATION. I WANTED TO ASK,
14 HOW ARE YOU PARTNERING WITH OUR HEALTH DEPARTMENTS TO MEET THE
15 NEEDS OF YOUTH IN YOUR CARE THAT ARE ALSO ELIGIBLE FOR THEIR
16 SERVICES?

17
18 **BRANDON T. NICHOLS:** THANK YOU FOR THE QUESTION, SUPERVISOR.
19 YES, I THINK MANAGED CARE PROVIDES OUR YOUTH WITH A WHOLE NEW
20 AVENUE OF SUPPORTS AND SERVICES, AND IT CAN PROVIDE SERVICES
21 TO OUR FAMILIES BOTH IN THE PREVENTION MODE, STABILIZING
22 FAMILIES SO THAT THEIR CHILDREN DON'T COME INTO THE SYSTEM,
23 BUT ALSO IN OUR REUNIFICATION MODE. ONCE WE'VE TAKEN A CHILD
24 FROM THEIR FAMILIES, I THINK THEY CAN ACCESS REHABILITATIVE
25 SERVICES LIKE SUBSTANCE ABUSE SERVICES, MENTAL HEALTH



THE BOARD OF
SUPERVISORS

1 COUNSELING, BEHAVIORAL SERVICES TO GET THEIR CHILDREN BACK
2 QUICKLY. SO, I HAVE A MEDICAL DIRECTOR AND I'M THANKFUL FOR
3 THE BOARD FOR GIVING US THAT MEDICAL DIRECTOR AND ONE OF HIS
4 PRIMARY JOBS HAS BEEN TO MEET WITH THE MANAGED CARE ENTITIES
5 IN L.A. COUNTY. I'M PLEASED TO ANNOUNCE THAT WE'VE ALREADY
6 SIGNED AN MOU BETWEEN OUR DEPARTMENT AND ONE OF THE MANAGED
7 CARE ENTITIES AND WE ARE REALLY CLOSE TO SIGNING AN MOU WITH
8 L.A. CARE, OUR BIGGEST, AND ONCE WE HAVE THAT IN PLACE I THINK
9 THE PARTNERSHIP WILL BE STRONGER THAN EVER AND THAT INCLUDES
10 DATA SHARING SO THEY CAN SEE THE IMPACT THAT THEIR SERVICES
11 HAVE ON OUR FAMILIES, AND WE CAN SEE WHAT OUR FAMILIES NEED
12 AND ADVOCATE WITH THOSE MANAGED CARE PLANS FOR MORE SERVICES.

13
14 **SUP. HILDA SOLIS, CHAIR:** AND DID YOU, BY THE WAY, I KNOW
15 SUPERVISOR HAHN AND I HAD A MOTION LAST YEAR TO HELP
16 INCENTIVIZE THE TRAINING OF SOCIAL WORK STAFF SO THAT THEY
17 COULD BE PREPARED TO PROVIDE THIS INFORMATION. WHERE ARE WE
18 WITH THAT?

19
20 **BRANDON T. NICHOLS:** YEAH, SO WE HAVE INFORMATION GOING OUT TO
21 ALL OF OUR SOCIAL WORKERS ON THE BENEFITS OF MANAGED CARE, AND
22 WE'VE PICKED ONE PILOT OFFICE, AND I WANT TO SAY OFF THE TOP
23 OF MY HEAD, I THINK IT'S POMONA, BUT DON'T QUOTE ME ON THAT.
24 I'D HAVE TO DOUBLE CHECK IT. WHERE WE'RE STARTING TO
25 INTENTIONALLY ENROLL YOUTH IN MANAGED CARE PLANS TO SEE IF



THE BOARD OF
SUPERVISORS

1 THEY CAN GET BETTER ACCESS TO SERVICES THROUGH THAT
2 ENROLLMENT.

3

4 **SUP. HILDA SOLIS, CHAIR:** OKAY, AND THEN JUST LASTLY FOR AGING,
5 THANK YOU FOR THE PRESENTATION. AND I KNOW IT'S BEEN A
6 CHALLENGE. YOU'VE BEEN GIVEN A DEPARTMENT AND IT'S A SMALL
7 ONE, BUT YOUR GOALS AND THE IMPACT THAT YOU HAVE ARE ENORMOUS.
8 AND I KNOW THAT THE NUTRITION PROGRAM IS SOMETHING THAT WE ALL
9 REALLY ARE CONCERNED ABOUT, AND WE KNOW THAT THAT'S GOING TO
10 BE A PRIORITY MOVING FORWARD, ESPECIALLY BECAUSE THE
11 POPULATION IS GROWING. SO HOW DO YOU ENVISION US WORKING TO
12 EXPAND THOSE SERVICES IN ANY WAY OR PARTNERSHIPS THAT YOU SEE
13 ON THE HORIZON?

14

15 **MARAL KARACCUSIAN:** SO, WE'RE DOING A REALLY GOOD JOB
16 ADVOCATING FOR ADDITIONAL FUNDS THROUGH THE CALIFORNIA
17 DEPARTMENT OF AGING AND WORKING WITH OUR AREA AGENCY, AGING
18 COALITION, C4A. OUR ACTING CHIEF DEPUTY IS LEADING THE
19 NUTRITION TABLE. SO, WE'RE VERY MUCH LEADING AT THE FOREFRONT
20 FOR LOS ANGELES COUNTY. OUTSIDE OF ADDITIONAL FUNDING COMING
21 FROM THE STATE, IT WILL NEED TO BE A LOCAL INVESTMENT JUST TO
22 MAINTAIN STATUS QUO. WHAT WE'RE PROJECTING IS \$9,800,000 AS
23 OUR SHORTFALL FOR THIS YEAR, JUST TO MAINTAIN STATUS QUO. BUT
24 AS YOU KNOW, THIS POPULATION IS GROWING. THE ONLY CRITERIA,
25 AND WE DON'T REALLY MARKET OR ADVERTISE THE ELDER NUTRITION



THE BOARD OF
SUPERVISORS

1 PROGRAM FOR BOTH THE CONGREGATE MEAL SITES AND THE HOME
2 DELIVERED MEALS. AND WE'VE HAD WAIT LISTS FOR HOME DELIVERED
3 MEALS AND WE'RE SEEING WAIT LISTS NOW FOR THE CONGREGATE MEAL
4 SITES. SO, IT'S GOING TO WE'RE WORKING CLOSELY WITH THE CEO'S
5 OFFICE TO REALLY HONE IN ON WHAT THOSE NUMBERS ARE TO MAINTAIN
6 STATUS QUO BUT WE'RE ASPIRATIONALLY THINKING OF HOW WE CAN
7 ACTUALLY INCREASE RESOURCES AND WE TOO ARE BUILDING
8 RELATIONSHIPS. IT'S ONE OF THE INITIATIVES THAT I AM LEANING
9 ON IS WITH MANAGED CARE. BECAUSE I THINK THERE ARE
10 OPPORTUNITIES WITH MEDICALLY TAILORED MEALS, ESPECIALLY FOR
11 BOTH OUR POPULATIONS WE SERVE THAT WE CAN PROBABLY KIND OF TAP
12 INTO. SO, I'M LOOKING AT BRAIDED AND BLENDED OPPORTUNITIES AS
13 WELL.

14
15 **SUP. HILDA SOLIS, CHAIR:** GREAT, AND THEN JUST RECOGNIZING THAT
16 THE COUNTY DOES NOT RECEIVE MUCH FUNDING TO SERVE RESIDENTS
17 WITH DISABILITIES, AND THAT'S HIGH ON OUR MARK. HOW ARE WE
18 GOING TO BE PARTNERING WITH LOCAL ORGANIZATIONS AND REGIONAL
19 CENTERS TO ENSURE THAT THERE'S NO WRONG DOOR.

20
21 **MARAL KARACCUSIAN:** YEAH, I MEAN, I THINK WE ARE TRYING, WE'RE
22 WAITING TO GET THE DESIGNATION FOR AN AGING DISABILITY
23 RESOURCE CONNECTION FOR THE COUNTY-RUN ONE. SO, THE ADRCS,
24 WE'RE ALSO PARTNERING, SO THAT'S A PARTNERSHIP WITH THE
25 INDEPENDENT LIVING CENTERS, THE NINE INDEPENDENT LIVING



THE BOARD OF
SUPERVISORS

1 CENTERS, AND THE REGIONAL CENTERS. SO, ONCE WE GET THAT
2 DISTINGUISHED CENTER, IT GIVES US A PATHWAY INTO DISABILITIES.
3 I THINK RIGHT OFF THE BAT WITH OUR SENIOR CENTERS, REBRANDING
4 ALL OUR SENIOR CENTERS TO BE MORE INCLUSIVE. AND THEN AGAIN,
5 BACK TO MANAGED CARE. I THINK I'M TRYING TO FIGURE OUT
6 CREATIVE WAYS OF FINDING ADDITIONAL POTS OF MONEY THAT'S NOT
7 EXCLUSIVE TO L.A. COUNTY TO REALLY FIGURE OUT HOW TO PROVIDE
8 SUPPORTS FOR DISABILITIES. AND A NO WRONG DOOR APPROACH IS
9 REALLY WHAT WE'RE STRIVING FOR. THANK YOU.

10

11 **SUP. HILDA SOLIS, CHAIR:** THANK YOU SO MUCH. WITH THAT, I'LL
12 TURN NOW TO MY COLLEAGUES, KATHRYN BARGER.

13

14 **SUP. KATHRYN BARGER:** THANK YOU. AND THANK YOU FOR THOSE
15 QUESTIONS, CHAIR SOLIS. I WANT TO ACKNOWLEDGE YOU, JOE, AND
16 THE WORK OF YOUR TEAM. YOU KNOW, IT'S NOT LOST ON ME THAT OUR
17 DEPARTMENTS ARE HAVING TO DO MORE WITH LESS. AND SOME OF THAT
18 HAS TO DO WITH AB 218, BUT MOST OF IT HAS TO DO WITH CUTS AND
19 THE UNCERTAINTIES ON THE HORIZON. AND I THINK IT'S IMPORTANT
20 FOR US TO RECOGNIZE THAT THIS IS GOING TO BE A LIVING
21 DOCUMENT, AN ONGOING CHALLENGE. AND I APPRECIATE THE
22 DEPARTMENTS HIGHLIGHTING THEIR PRIORITIES AS IT RELATES TO
23 REALLY WHAT OUR CORE MISSION IS. WHEN I LISTEN TO YOU TALK
24 ABOUT DPSS, THE PEOPLE THAT COME IN FOR AID ARE THE PEOPLE
25 THAT ARE THE MOST VULNERABLE AND THE MOST IN NEED. AND OUR JOB



THE BOARD OF
SUPERVISORS

1 IS, FOR EXAMPLE, GENERAL RELIEF FUND, THAT'S ONE OF MY
2 QUESTIONS, WHERE ARE WE WITH THE REDESIGN OF GENERAL RELIEF?
3 BECAUSE AS WE FACE THE CHALLENGES, I FEAR THAT THAT NUMBER IS
4 GOING TO GO UP AND THAT'S ALL GENERAL FUND. AND SO, I'D LIKE
5 TO UNDERSTAND WHAT WE'RE DOING WITH THE REDESIGN AND THEN HOW
6 ARE WE DOING WITH TRANSFERRING FROM GENERAL RELIEF TO SSI.

7
8 **DR. JACKIE CONTRERAS:** SO, FOR THE PUBLIC, I'LL JUST SAY THAT
9 WE'VE BEEN ENGAGED IN THE REDESIGN OF THE GENERAL RELIEF
10 PROGRAM FOR A WHILE IN ORDER TO MOVE IT TO BE A MORE HUMAN-
11 CENTRIC PROGRAM. IT'S BEEN IN EXISTENCE, AS YOU ALL KNOW, FOR
12 OVER 100 YEARS. THERE HAVE NOT BEEN SIGNIFICANT CHANGES TO IT,
13 SORT OF TWEAKS HERE AND THERE, BUT THIS IS REALLY AN
14 UNDERTAKING TO MAKE SURE THAT WE'RE ABLE TO REDESIGN IT IN
15 WHOLE AND HELP PEOPLE ACHIEVE ECONOMIC MOBILITY AND WELLBEING.
16 THAT'S STILL SORT OF OUR NORTH STAR IN TERMS OF OUR FOCUS. SO,
17 WE STARTED OUR TABLE MEETINGS ON JUNE OF 2025. AND THE TABLE
18 MEETINGS PROCEEDED FOR ABOUT SIX MONTHS. AND THIS IS REALLY
19 LEVEL SETTING. THESE ARE IMPORTANT CONVERSATIONS BECAUSE WE
20 CAN SAY WE INVITE PEOPLE TO THE TABLE. AND IF THEY DON'T HAVE
21 THE BACKGROUND, THE INFORMATION, THE DATA, AND THE
22 UNDERSTANDING, RIGHT, IT'S HARD FOR THEM TO ENGAGE IN THE
23 PROCESS. WE DID START LAST MONTH MORE IN EARNEST TO LOOK AT
24 THE POLICY AREAS, AND THESE ARE THE POLICY AREAS THAT I
25 HIGHLIGHTED TO ALL OF YOU LAST YEAR, WHICH IS THE GR GRANT,



THE BOARD OF
SUPERVISORS

1 THE ACTUAL GRANT AMOUNT, THE TIME LIMITS, AND THEN THE
2 MANDATORY WORK OR START PROGRAM PARTICIPATION. THOSE ARE THE
3 THREE BIG LEVERS THAT ARE GOING TO IMPACT SORT OF HOW MUCH
4 ULTIMATELY THE PROGRAM COSTS AND HOW EFFECTIVE IT IS. SO,
5 AFTER WE DRAFT ALL OF THOSE RECOMMENDATIONS, THEY'LL BE VETTED
6 INTERNALLY WITH OUR STAKEHOLDERS BEFORE THEY'RE PRESENTED TO
7 YOU HERE. WE ARE ANTICIPATING THAT BY THE END OF THE YEAR, WE
8 SHOULD HAVE SOLID RECOMMENDATIONS TO PUT FORTH. OF COURSE, ALL
9 OF THAT IS CONTINGENT ON FUNDING, RIGHT? SO, WE NEED TO
10 EXAMINE KIND OF WHERE WE'RE AT. AND THEN THROUGHOUT 2027, WE
11 WANT TO CONTINUE TO LOOK AT EACH OF THE OTHER ELEMENTS,
12 BECAUSE THERE'S A LOT OF MOVING PARTS IN THE PROGRAM,
13 INCLUDING OUR HOUSING SUBSIDY AND HOW THAT'S UTILIZED. AND SO
14 THAT'S SOMETHING THAT WE'RE DOING. WE CONTINUE TO REFER PEOPLE
15 FOR SSI, YOU KNOW, FOR THAT ASSESSMENT. THAT NUMBER HAS NOT
16 SHIFTED SIGNIFICANTLY. I KNOW SARAH MAHIN IS VERY INTERESTED
17 IN LOOKING AT SORT OF THAT CONNECTION AND MAKING SURE THAT
18 IT'S MORE EFFECTIVE. OUR POPULATION STRUGGLES WITH HAVING
19 DOCUMENTATION TO DEMONSTRATE THEIR DISABILITY, RIGHT, AND
20 GETTING THAT INFORMATION. AND SO, IT HAS NOT RESULTED IN, I
21 THINK WHAT MAYBE WAS ANTICIPATED ORIGINALLY. SO, WE'RE STILL
22 TRYING TO DEVELOP THAT OUT FURTHER.

23
24 **SUP. KATHRYN BARGER:** AND THE ONLY REASON, I MEAN, ON THE SSI
25 SIDE, YOU GET MORE FINANCIAL ASSISTANCE BEING ON SSI. AND



THE BOARD OF
SUPERVISORS

1 GENERALLY, REALISTICALLY, IT'S A LOT OF MONEY COLLECTIVELY,
2 BUT INDIVIDUALLY, IT'S NOT.

3

4 **DR. JACKIE CONTRERAS:** IT'S NOT.

5

6 **SUP. KATHRYN BARGER:** AND IT'S NOT ENOUGH TO REALLY ALLOW
7 SOMEONE TO LIVE ON THEIR OWN. SO THAT'S WHY I PUSHED THE SSI,
8 NOT ONLY BECAUSE IT'S GOING TO BACKFILL OUR GENERAL FUND, BUT
9 IT'S ALSO A MORE STABLE INCOME FOR MANY THAT ARE NOT CAPABLE
10 OF GOING INTO THE WORKFORCE.

11

12 **DR. JACKIE CONTRERAS:** ABSOLUTELY.

13

14 **SUP. KATHRYN BARGER:** AND SO, I JUST WOULD LIKE TO GET AN
15 UPDATE ON THAT. AND THEN OBVIOUSLY ON THE EBT REPLACEMENT,
16 WHEN I SEE THAT SLIDE, IT MAKES MY BLOOD BOIL. WE GET
17 BACKFILLED, BUT WE NEED TO AGGRESSIVELY PURSUE THOSE THAT ARE
18 TAKING ADVANTAGE OF THE SITUATION. AND I DON'T KNOW IF THAT
19 NUMBER IS GOING TO GO DOWN BECAUSE THE CHIPS ARE SPOKE, WHEN
20 IS THE CHIPS?

21

22 **DR. JACKIE CONTRERAS:** SO, THE CHIPS WAS IN PLACE LAST YEAR.
23 SO, IT WAS IMPLEMENTED, I BELIEVE IN FEBRUARY. SO, WE'VE
24 ALREADY SEEN A 52% REDUCTION IN EDT THEFT BASED ON THAT
25 IMPLEMENTATION FROM 2024 TO 2025. WE EXPECT THAT 2026 WILL BE



THE BOARD OF
SUPERVISORS

1 EVEN GREATER BECAUSE NOW WE'LL HAVE THE FULL YEAR OF
2 IMPLEMENTATION. AND WE WORK CLOSELY WITH THE D.A. AROUND
3 IDENTIFYING THE THEFT, IT'S VERY OFTEN PEOPLE TARGETING OUR
4 CUSTOMERS, RIGHT? TAKING MONEY FROM OUR CUSTOMERS. AND SO, WE
5 REALLY ARE CONSTANTLY LOOKING AT WHAT'S THE NEXT THING. THE
6 STATE ANALYZES THE DATA ON A REGULAR BASIS SO THEY CAN SEE
7 KIND OF WHAT IS HAPPENING AND IF THEY CAN IDENTIFY PROBLEMS
8 AND PREVENT, RIGHT? THE THEFT FROM OCCURRING IN THE FIRST
9 PLACE.

10

11 **SUP. KATHRYN BARGER:** THANK YOU. AND NOW BRANDON, I LOVE YOUR
12 HEART. AND WHEN YOU SPEAK ABOUT YOUR DEPARTMENT, IT COMES FROM
13 A PLACE THAT YOU REALLY DO WANT TO MAKE A DIFFERENCE. AND I
14 KNOW WHEN WE POINTED YOU TO THIS POSITION, YOU MADE IT CLEAR.
15 I MEAN, THIS IS YOUR PRIORITY, AND THAT'S WHY YOU ARE WHERE
16 YOU ARE TODAY. AND WHEN YOU TALK ABOUT PREVENTION, I WAS
17 THINKING BACK WHEN YOU SAID THAT, BECAUSE I REMEMBER WHEN
18 FAMILY PRESERVATION CAME INTO PLAY, AND THE GOAL WAS TO KEEP
19 FAMILIES TOGETHER AND PROVIDE THE RESOURCES SO THEY DON'T END
20 UP IN OUR SYSTEM. AND THAT'S REALLY PREVENTION, RIGHT? THAT'S
21 FAMILY PRESERVATION ONLY BEFORE THEY REALLY GET IN OUR SYSTEM,
22 HELPING GIVE SERVICES AND NEEDS TO THOSE THAT MAY BE
23 VULNERABLE AND END UP HAVING THEIR CHILDREN TAKEN OUT OF THE
24 HOME. AND SO, I WHOLEHEARTEDLY EMBRACE INVESTING IN PREVENTION
25 BECAUSE MANY OF THESE FAMILIES NEED THE SERVICES IN ORDER TO



THE BOARD OF
SUPERVISORS

1 PROTECT THEIR CHILD. AND WE ALL KNOW THE TRAUMA THAT TAKES
2 PLACE WHEN A CHILD IS TAKEN OUT OF THE HOME, EVEN IF THAT
3 CHILD IS IN A VULNERABLE POSITION, THEY STILL WANT TO BE WITH
4 THEIR PARENT. AND SO, I HOPE WE WILL CONTINUE TO INVEST IN
5 PREVENTION AND SEE THOSE NUMBERS GO DOWN. SO, I HEAR YOU LOUD
6 AND CLEAR ON THAT AND I EMBRACE THAT MOVEMENT. ONE OF THE
7 QUESTIONS I HAD THOUGH WAS ON THE RATES. THESE ARE ESTABLISHED
8 BY THE FEDS IN THE STATE AND THEY HAVE NOT KEPT UP WITH
9 INFLATION AND THAT'S SOMETHING WE'VE HEARD FROM ALL OF OUR
10 PROVIDERS. WHERE ARE WE ON WORKING WITH LEGISLATIVE AFFAIRS TO
11 ADDRESS THE RATES SO THAT WE CAN MAINTAIN A QUALITY SYSTEM
12 THAT TRULY DOES PROTECT OUR YOUTH.

13
14 **BRANDON T. NICHOLS:** THANK YOU FOR THE QUESTION, SUPERVISOR,
15 AND I THINK YOU'VE ACCURATELY IDENTIFIED ONE OF THE
16 CHALLENGES, AND I APOLOGIZE I WASN'T ABLE TO FULLY GET TO MY
17 CHALLENGES PART OF THE PRESENTATION, BUT THAT IS ONE OF THE
18 CHALLENGES. AND I WILL SAY L.A. COUNTY IS A MORE EXPENSIVE
19 COUNTY THAN SOME OF THE OTHERS. AND THE RATES ARE SET ON A
20 STATEWIDE LEVEL. THE RATES FOR HOUSING, FOR EXAMPLE, ARE SET
21 WHEN THEY INCLUDE COUNTIES LIKE, YOU KNOW, STANISLAUS AND YOLO
22 AND LITTLE COUNTIES WHERE THE COST OF A HOUSE IS LESS THAN IT
23 IS IN L.A. COUNTY. SO, WE HAVE STRUGGLED TO AUGMENT THE RATES
24 THAT ARE SET BY THE STATE WHERE WE HAVE TO. WE'VE REDUCED THE
25 NUMBER OF BEDS SO THAT WE CAN RAISE THE COST OF THE BEDS THAT



THE BOARD OF
SUPERVISORS

1 WE DO HAVE JUST TO MAKE IT WORK. I DO WANT TO SAY TO THE
2 PUBLIC, EVERY CHILD, EVERY YOUTH IN L.A. COUNTY CARE HAS A BED
3 AVAILABLE TO THEM. MAY NOT BE THE BEST BED. WE WOULD LOVE TO
4 SEE BETTER BEDS, BUT THEY ALL HAVE A BED. THE PROBLEM REALLY
5 BECOMES WHEN THEY LEAVE OUR SYSTEM, WE KNOW THAT UNFORTUNATELY
6 TOO MANY OF THEM ARE FALLING INTO HOMELESSNESS. WE DO WORK
7 WITH CEO LAIR TO ADVOCATE AT THE STATE LEVEL FOR INCREASED
8 FUNDING. WE HAVE HAD SOME SUCCESS THERE, BUT THERE'S
9 COMPETITION AT THE STATE LEVEL FOR THE LIMITED AMOUNT OF STATE
10 FUNDS. I'M ALSO WITH DR. CONTRERAS ON THE EXECUTIVE COMMITTEE
11 OF THE CHILD WELFARE DIRECTORS' ASSOCIATION, AND ACTUALLY UP
12 UNTIL THIS YEAR LED THE SUBCOMMITTEE FOR CHILD WELFARE, AND WE
13 USE THE ORGANIZATIONS WE'RE PART OF TO LEVERAGE OTHER COUNTIES
14 TO ADVOCATE FOR RATES. THERE IS HOPE ON THE HORIZON. THE STATE
15 IS IMPLEMENTING A NEW RATE STRUCTURE IN THE WORLD OF CHILD
16 WELFARE. IT SHOULD START TO HIT US IN 2027, BUT IT IS
17 CONTINGENT ON FULL FUNDING BY THE STATE. AND SO, IT IS A TIME
18 NOT TO TAKE OUR FOOT OFF THE GAS PEDAL. WE NEED TO BE THERE
19 ADVOCATING AT THIS STATE FOR THAT RATE STRUCTURE TO GO THROUGH
20 AND FOR THE RATES TO BE SET AT A LEVEL THAT SERVES THE
21 FAMILIES THAT LIVE IN L.A. COUNTY.

22
23 **SUP. KATHRYN BARGER:** IS THAT THE FAMILY FIRST PREVENTION AND
24 SERVICES ACT OR IS THAT DIFFERENT?



THE BOARD OF
SUPERVISORS

1 **BRANDON T. NICHOLS:** YEAH, THAT'S A DIFFERENT THING. SO, IT'S
2 CALLED TIERED RATE STRUCTURE. L.A. COUNTY HAS BEEN A
3 SUPPORTER. I PERSONALLY HAVE BEEN A SUPPORTER. I'VE TRIED TO
4 RALLY THE OTHER COUNTIES TO SUPPORT AS WELL. IT IS AN
5 OPPORTUNITY FOR US TO SEE INCREASED FUNDING FOR CHILDREN IN
6 FOSTER CARE. AND LIKE I SAID, AND THE NUMBER HAS NOT BEEN
7 TOTALLY SET. IT IS FLUID. AND SO, THIS IS A GOOD TIME TO ACT.

8

9 **SUP. KATHRYN BARGER:** SO, I, BUT YEAH, OUT OF INTEREST TIME. I
10 MEAN, I THINK THAT AS A PRIORITY, THIS BOARD SHOULD MAKE THAT
11 A PRIORITY TO ADVOCATE FOR THE TIER RATE STRUCTURE, BECAUSE I
12 HEAR YOU SAY THEY HAVE A BED. IT MAY NOT BE THE BEST BED, BUT
13 I STRIVE FOR EXCELLENCE.

14

15 **BRANDON T. NICHOLS:** I DO TOO.

16

17 **SUP. KATHRYN BARGER:** WHEN WE PROVIDE SERVICE, AND I KNOW YOU
18 DO. AND THEN ONE LAST QUESTION FOR YOU ON THE TAY.

19

20 **BRANDON T. NICHOLS:** YEAH.

21

22 **SUP. KATHRYN BARGER:** YOU TALK ABOUT KIDS THAT END UP
23 TRANSITIONING OUT OF OUR SYSTEM AND THEN END UP UNHOUSED. THAT
24 REMAINS A COMMITMENT FOR ME. I KNOW WE'RE DEDICATING A
25 TRANSITIONAL AGE YOUTH FACILITY IN PASADENA FOR OUR YOUTH. HOW



THE BOARD OF
SUPERVISORS

1 IS THE MANDATED WORK REQUIREMENT GOING TO IMPACT THE TAY
2 YOUTH?

3

4 **BRANDON T. NICHOLS:** WELL, IT'S GOING TO MAKE IT HARDER FOR
5 THEM TO RECEIVE PUBLIC BENEFITS ONCE THEY LEAVE OUR
6 DEPARTMENT. AND I DO WORRY THAT SOME OF THEM WILL WOBBLE MORE
7 IN THE FUTURE THAN THEY DO NOW IF THEY'RE NOT ABLE TO MEET THE
8 ELIGIBILITY REQUIREMENTS. DR. CONTRERAS AND HER TEAM AND I
9 HAVE BEEN WORKING THROUGH A PROGRAM WE CALL LINKAGES TO MAKE
10 SURE THAT OUR KIDS ARE AS SET AS POSSIBLE WITH THE BENEFITS
11 THAT DEPARTMENT OF PUBLIC SOCIAL SERVICES PROVIDES BEFORE THEY
12 TRANSITION OUT. BUT THOSE KINDS OF CHALLENGES COMING FROM
13 OUTSIDE OUR COUNTY CERTAINLY DON'T HELP. THERE ARE CHANCES OF
14 SUCCESS.

15

16 **SUP. KATHRYN BARGER:** OKAY, I HOPE WE WILL LEVERAGE OUR NOFA
17 FUNDS AND REALLY PRIORITIZE TAY YOUTH BECAUSE WE ARE IN
18 ESSENCE THEIR GUARDIANS AS THEY TRANSITION OUT OF OUR SYSTEM.
19 AND IT'S IMPORTANT FOR US TO PROVIDE THEM WITH THE SUPPORT.
20 AND FOR THOSE THAT WANT TO PURSUE THEIR EDUCATION, THE ABILITY
21 TO DO SO WITHOUT COMPROMISING THEIR HOUSING SECURITY. SO, I
22 LOOK FORWARD TO WORKING WITH YOU ON THAT. AND THEN LAST BUT
23 NOT LEAST, THIS IS MORE OF A STATEMENT. YOU KNOW, FIRST OF
24 ALL, THANK YOU FOR MEETING WITH AKILAH FROM SENIOR CENTER
25 PASADENA. ONE OF THE HIGHLIGHTS OR ONE OF THE LESSONS I



THE BOARD OF
SUPERVISORS

1 LEARNED WITH THE ALTADENA FIRE IS HOW VULNERABLE OUR SENIORS
2 ARE AND HOW MUCH THEY DEPEND UPON OUR SYSTEM FOR NOT ONLY
3 NUTRITIONAL SUPPORT, BUT FOR SENSE OF COMMUNITY. AND SENSE OF
4 COMMUNITY REALLY ADDS TO THE LONGEVITY OF THEIR LIVES. AND SO,
5 I WILL CONTINUE TO ADVOCATE FOR THE REBUILDING OF THE ALTADENA
6 SENIOR CENTER, SOMETHING THAT ALTADENA DESERVES, BUT MORE
7 IMPORTANTLY NEEDS. AND WE WILL BE WORKING TOGETHER TO IDENTIFY
8 THE FUNDS AND HOW WE ARE GOING TO GO ABOUT DOING THAT. BUT IN
9 THE INTERIM, I HOPE YOU WILL COORDINATE WITH AKILA AS IT
10 RELATES TO THE SERVICES THAT SHE'S PROVIDING. IT'S NOT LOST ME
11 WHEN I WENT OUT WITH HER AND TALKED TO HER, AND I WANT MY
12 COLLEAGUE TO DO THIS BECAUSE I THINK IT SPEAKS VOLUMES TO WHAT
13 IT LOOKS LIKE WHEN YOU WORK TOGETHER. SOMEONE SAID, IS A
14 COUNTY GOING TO PAY YOU FOR THE SERVICES BECAUSE THEY TOOK IN
15 ALL OF OUR SENIORS? AND SHE SAID TO ME, IT'S NOT ABOUT THE
16 MONEY, IT'S ABOUT HELPING OUR SENIORS. SHE SAID, I'M NOT GOING
17 TO BILL, I DON'T EXPECT TO GET PAID. AND YOU DON'T HEAR THAT
18 VERY OFTEN AND SHE WANTS TO WORK WITH US AND SOME OF OUR
19 SENIORS STILL GO DOWN AND USE THIS PASSING A SENIOR CENTER
20 THAT IS TO ME SPEAKS VOLUMES TO THE COMMITMENT. AND I KNOW
21 YOU'VE GOT THE SAME COMMITMENT. SO NOT A QUESTION, MORE A
22 STATEMENT. LET'S CONTINUE TO WORK TOGETHER, FOCUSING ON THE
23 REBUILDING OF THE SENIOR CENTER AND BRINGING IT BACK TO WHERE
24 IT NEEDS TO BE WORKING IN THE INTERIM, LOMA ALTA PARK, TO MAKE
25 SURE WE HAVE SERVICES THERE FOR THOSE SENIORS THAT ARE STILL



THE BOARD OF
SUPERVISORS

1 RESIDING IN THE COMMUNITY. AND I LOOK FORWARD TO WORKING WITH
2 YOU. THANK YOU, MADAM CHAIR.

3

4 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. WE'LL TURN NOW TO
5 SUPERVISOR HAHN. AND JUST REMIND FOR US ON THE DAIS HERE,
6 WE'RE TRYING TO KEEP TO AN HOUR, SO WE'RE ABOUT 39 MINUTES
7 INTO QUESTIONS. NO, IT'S FINE, BUT JUST SO YOU KNOW, I DON'T
8 KNOW IF YOU HAVE A LITTLE CLOCK ON YOUR SCREEN, BUT THAT'S
9 OKAY, GO AHEAD, SUPERVISOR HAHN.

10

11 **SUP. JANICE HAHN:** THANK YOU. LET'S SEE. DIRECTOR CONTRERAS,
12 YOU KNOW, I THINK SINCE I'VE BEEN A SUPERVISOR, IT'S THE
13 GENERAL RELIEF QUESTION THAT JUST KEEPS COMING UP FOR ME. I
14 MEAN, WE HAVEN'T RAISED IT IN FOREVER. IT'S LIKE \$221 A MONTH.
15 AND I KNOW WE'RE TALKING ABOUT TRYING TO TRANSITION PEOPLE OR
16 SUPPLEMENT WITH SSI. BUT I REALLY WONDER, AND I WOULD LOVE,
17 YOU KNOW, AND I KNOW THERE'S BEEN DISCUSSIONS AND THERE'S BEEN
18 REPORTS AND THERE'S BEEN STUDIES, BUT IT SEEMS TO ME, GENERAL
19 RELIEF IS KIND OF ALMOST LIKE THE GUARANTEED INCOME PILOT
20 PROGRAM IN A WAY THAT WE PILOTED. THE THINKING IS, YOU KNOW,
21 IF YOU CAN GIVE PEOPLE A DECENT AMOUNT OF MONEY, RIGHT, IT
22 WOULD, IN MY OPINION, SORT OF ANSWER A LOT OF THE PREVENTION
23 SCENARIOS THAT WE TALK ABOUT, YOU KNOW, PREVENTING GETTING
24 INTO OUR JUSTICE SYSTEM, PREVENTING HOMELESSNESS. YOU KNOW,
25 THERE'S JUST SO MUCH. AND WILL WE EVER BE ABLE TO HAVE, YOU



THE BOARD OF
SUPERVISORS

1 KNOW, THAT KIND OF STUDY THAT THE MORE MONEY WE COULD PUT INTO
2 GENERAL LEAVE, THE LESS WE WOULD BE SPENDING ON THE BACK END
3 FOR EVERYTHING ELSE, AND THE LESS THESE RECIPIENTS WOULD BE
4 HAVING TO ACCESS SOME OF OUR OTHER PROGRAMS. AND I DON'T FEEL
5 LIKE I'VE EVER REALLY SEEN THAT. AND I JUST FEEL LIKE I WISH
6 WE COULD GET TO THAT POINT. I KNOW IT'S A RESOURCE ISSUE AND
7 IT'S A MONEY ISSUE, BUT WHAT'S THE PATHWAY FORWARD IF THERE IS
8 ONE FOR RAISING GENERAL RELIEF?

9

10 **DR. JACKIE CONTRERAS:** THANK YOU FOR THAT QUESTION. WE ARE
11 WORKING CLOSELY WITH THE POVERTY ALLEVIATION INITIATIVE TO
12 REALLY SORT OF EXAMINE THAT QUESTION. THERE IS LOTS OF DATA
13 THROUGHOUT THE COUNTRY THAT DEMONSTRATES, RIGHT, THAT
14 GUARANTEED INCOME IS EFFECTIVE, AND YET WE HAVE TO DEMONSTRATE
15 IT OVER AND OVER AGAIN. SO, PART OF OUR PRESENTATION, WHEN WE
16 COME BACK WITH OUR RECOMMENDATIONS, IS GOING TO BE TO
17 HIGHLIGHT WHAT WE KNOW IN THAT REGARD, SO THAT WE CAN MAKE THE
18 ARGUMENTS FOR THE RESOURCES THAT WE BELIEVE ARE NEEDED. FOR
19 US, THE 221, IF WE RAISE THAT, IT GIVES US MORE FLEXIBILITY IN
20 HOW WE ADMINISTER THE PROGRAM SO THAT IS AN IMPORTANT ELEMENT
21 THAT WE WANT TO LOOK AT REALLY CLOSELY SO I'M SORRY I GOT
22 DISTRACTED BY THAT LITTLE BELL.

23

24 **SUP. JANICE HAHN:** I DID TOO WHO WAS THAT.

25



THE BOARD OF
SUPERVISORS

1 **DR. JACKIE CONTRERAS:** FOR YEAH SO I DO THINK IT'S POSSIBLE I

2

3 **SUP. JANICE HAHN:** DIDN'T MEAN US

4

5 **DR. JACKIE CONTRERAS:** I DO THINK IT'S POSSIBLE THE REALITY THE
6 REALITY IS WE HAVE FISCAL CONSTRAINTS, BUT THE ARGUMENT FOR
7 PREVENTION, AS DIRECTOR NICHOLS HIGHLIGHTED, RIGHT, IS THAT IT
8 WILL ABSOLUTELY SAVE MONEY DOWNSTREAM. AND SO THAT'S ALSO A
9 PART OF WHAT WE'LL TRY TO PREVENT.

10

11 **SUP. JANICE HAHN:** IT SEEMS LIKE WE KEEP, YOU KNOW, WE'RE JUST
12 AROUND THE EDGES OF RAISING GENERAL RELIEF EVERY YEAR. YOU
13 KNOW, IT WOULD REALLY BE NICE IF THIS YEAR WE ACTUALLY, YOU
14 KNOW, MADE A DECISION TO RAISE IT AND THEN SEE WHAT HAPPENS.
15 AND WHEN YOU COME BACK, ARE YOU GOING TO USE THE DATA FROM OUR
16 PILOT PROGRAM?

17

18 **DR. JACKIE CONTRERAS:** YES, ABSOLUTELY. AND WE'RE ACTUALLY, WE
19 HAVE A PILOT PROGRAM FOR PEOPLE ON GR WHO ARE EXPERIENCING
20 HOMELESSNESS. SO RIGHT NOW IT'S FOCUSED ON TAE YOUTH AND ALSO
21 ON SENIORS. I'M TRYING TO ADVOCATE IN DIFFERENT SPACES FOR
22 DOLLARS THAT CAN FOCUS ON WORKING AGE ADULTS BECAUSE THAT IS
23 THE VAST MAJORITY OF OUR GR POPULATION TO BE ABLE TO
24 DEMONSTRATE WITH GUARANTEED INCOME MORE HOUSING LIKE CAN WE
25 ACTUALLY BREAK THAT CYCLE?



THE BOARD OF
SUPERVISORS

1

SUP. JANICE HAHN: I MEAN THERE WOULD BE THOSE THAT WOULD MAKE THAT CASE PARTICULARLY WHEN WE LOOK AT THE BILLION DOLLARS A YEAR WE'RE GOING TO BE YOU KNOW RECEIVING THROUGH PROPOSITION A AND MANY PEOPLE THINK AGAIN WE'RE JUST KIND OF AROUND THE EDGES WE'RE POURING ALL THAT MONEY INTO SERVICES AND YOU KNOW STAFFING AND OUTREACH AND PEER NAVIGATION AND SOME PEOPLE ARE LIKE, CAN WE JUST GIVE PEOPLE A CHECK THAT WOULD CHANGE THEIR LIVES? SO, I LOOK FORWARD TO THAT DISCUSSION. IT DOESN'T EVER FEEL LIKE WE MOVE THE NEEDLE ON THAT, SINCE I'VE BEEN A SUPERVISOR. AND I THINK NOW IS THE TIME TO DO THAT.

12

DR. JACKIE CONTRERAS: I APPRECIATE THAT.

14

SUP. JANICE HAHN: AND FOR DIRECTOR NICHOLS, I JUST WANT TO SAY, THE BEST SLIDE FOR ME WAS THE ONE THAT YOU SHOWED THE NUMBER OF CHILDREN IN OUR FOSTER CARE. THAT'S SIGNIFICANT. I MEAN, TO THINK IT WAS LIKE AROUND 18,000 IN 2020 AND NOW IT'S DOWN TO 11,000. THAT'S HUGE. AND I FEEL LIKE WHATEVER WE'RE ALL DOING TO KEEP THAT NUMBER GOING DOWN, I THINK IS IMPRESSIVE. AND ANYTHING ELSE YOU WANTED TO ADD TO THAT THAT WE SHOULD LEAN INTO TO KEEP THAT NUMBER GOING DOWN?

23

BRANDON T. NICHOLS: I WILL, SUPERVISOR, AND I'LL JUST SAY THIS. PREVENTION SHOULD BE EVERYONE IN THE COUNTY'S

25



THE BOARD OF
SUPERVISORS

1 RESPONSIBILITY. DCFS IS NOT THE BEST FACE FOR PREVENTION. THE
2 WHOLE POINT OF PREVENTION IS KEEP DCFS OUT OF FAMILIES IN THE
3 FIRST PLACE. SO, I WOULD CALL ON YOU ALL TO LOOK FOR THOSE
4 SUPPORTIVE PROGRAMS AND FIND WAYS TO FUND THEM. SUBSTANCE
5 ABUSE SERVICES. I HEARD DR. FERRER HERE ON TUESDAY SAYING THAT
6 HER SAPC PROGRAM, HER SUBSTANCE ABUSE PROGRAM, IS UNDER ATTACK
7 AND UNDERFUNDED. IF FAMILIES CONTINUE TO STRUGGLE WITH
8 ADDICTION, THERE'S A GREATER CHANCE THEY COME INTO CHILD
9 WELFARE. I THINK THE SAME THING FOR OUR DEPARTMENT OF MENTAL
10 HEALTH, BEHAVIORAL HEALTH SERVICES. IF THERE IS UNTREATED
11 BEHAVIORAL HEALTH ISSUES IN A HOME, GREATER CHANCE THAT KIDS
12 COME INTO CHILD WELFARE. SO, I PROMISE YOU, I'M GOING TO DO MY
13 PART AND I USE LEVERAGE ALL THE MONEY I CAN GET A HOLD OF TO
14 FUND PREVENTION, BUT WE NEED THAT SAFETY NET OUTSIDE OF DCFS
15 TO REMAIN AS STRONG AS EVER. SO JUST KEEP IT A PRIORITY. LET'S
16 KEEP PUSHING.

17
18 **SUP. JANICE HAHN:** I AGREE. AND WHEN WE WORK TO FIND THEM
19 FOREVER HOMES AND THE LOVE AND THE BETTER BED. YOU KNOW,
20 UNFORTUNATELY SOME OF THEM END UP IN OUR JUVENILE JUSTICE
21 SYSTEM AND WE SEE THOSE YOUNG PEOPLE. I KNOW I SEE THEM IN LOS
22 PADRINOS AND THEY SOMEWHERE IN THEIR LIFE WERE IN FOSTER CARE
23 AND IT WASN'T THE LOVE THAT THEY NEEDED. SO, THANK YOU FOR
24 THAT. DIRECTOR KARACCUSIAN, THAT SOUNDS REALLY GOOD TO SAY.



THE BOARD OF
SUPERVISORS

1 **MARAL KARACCUSIAN:** SOUNDS OFFICIAL.

2

3 **SUP. JANICE HAHN:** YEAH, SOUNDS OFFICIAL. SO, I MEAN, YOU KNOW,
4 YOU WORKED FOR ME FOR A LONG TIME, AND MY CONCERN ABOUT THIS
5 DEPARTMENT WAS ALWAYS, IT FELT TO ME LIKE THE DISABILITY PIECE
6 ALWAYS GOT THE SHORT SHRIFT. WHEN I CHAMPIONED THE CREATION OF
7 A STANDALONE DEPARTMENT FOR AGING, I REALLY DIDN'T WANT
8 DISABILITIES SORT OF THROWN INTO IT, BUT THAT'S WHAT HAPPENED
9 AT THE VERY END. AND I FEEL LIKE MY CONCERN HAS BORNE OUT A
10 LITTLE BIT. AND JUST WANTED TO GIVE YOU AN OPPORTUNITY TO
11 AGAIN, SAY HOW THIS BUDGET SPECIFICALLY REFLECTS THIS EQUAL
12 TREATMENT AND EQUAL CONCERN AND EQUAL PRIORITIES FOR OUR
13 DISABILITIES COMMUNITY. AND, YOU KNOW, AND AGAIN, HOPEFULLY
14 YOU'RE CONNECTING WITH OUR COMMISSION. YOU KNOW HOW I FEEL
15 ABOUT OUR COMMISSION, PARTICULARLY CARLOS BENAVIDES, RIGHT,
16 WHO WE ALWAYS HEAR AN EARFUL. BUT WHEN THE CHAIR ASKED YOU
17 ABOUT, YOU KNOW, YOUR LIMITED FUNDING FOR PROGRAMS FOR PEOPLE
18 WITH DISABILITIES, YOU TALKED A LITTLE BIT ABOUT MAYBE
19 REBRANDING OUR SENIOR CENTERS, MAKING THEM MORE INCLUSIVE. SO,
20 AND AGAIN, YOU'D HAVE TO TALK TO THE DISABILITY COMMUNITY TO
21 SEE IF THEY LIKE THAT APPROACH, BECAUSE IT DOES AGAIN FEEL
22 LIKE MAYBE THEY'RE JUST GETTING SHOEHORNED INTO AN EXISTING
23 MODEL OF A COMMUNITY CENTER. MAYBE YOU CAN ELABORATE ON THAT A
24 LITTLE BIT, BUT HOW DO WE DO A BETTER JOB? ALL OF US, YOU
25 KNOW, THE COUNTY TOO, WE NEED TO LEAN INTO THE PRIORITIES TOO.



THE BOARD OF
SUPERVISORS

1 AND PEOPLE WITH DISABILITIES HAVE ALL MANNER OF, YOU KNOW, THE
2 SPECTRUM REALLY OF DISABILITIES. IT'S NOT THAT EASY TO LUMP
3 THEM TOGETHER. BUT I DO FEEL LIKE THEY'RE GETTING SHORT
4 SHRIFT. NOT YOUR FAULT BY ANY MEANS, YOU JUST GOT HERE. BUT I
5 THINK IT'S HAPPENED SINCE THIS DEPARTMENT GOT CREATED.

6
7 **MARAL KARACCUSIAN:** YEAH. SO. 100% AGREE WITH YOU SUPERVISOR
8 HAHN. I THINK WHAT'S BEEN FUN FOR ME NOW IS HOW DO WE FOCUS ON
9 IMPLEMENTATION AND HOW DO WE, AS YOU SAW FROM OUR BUDGET,
10 MAJORITY OF OUR FUNDING IS THROUGH THE OLDER AMERICANS ACT,
11 THROUGH THE CALIFORNIA DEPARTMENT OF AGING, IT IS AGING
12 FOCUSED. THE DISABILITY SIDE, WE DON'T MAKE A LOT OF
13 INVESTMENTS IN LOCAL GOVERNMENT FOR DISABILITY SERVICES. A LOT
14 OF DISABILITY SERVICES IS FUNDED THROUGH THE STATE. SO, I
15 THINK THE STRATEGY WE'RE TRYING TO DEVELOP RIGHT NOW IS GOING
16 TO THAT NO WRONG DOOR APPROACH. AND ACTUALLY, EVERY TIME I CAN
17 GO TO THE OLDER ADULT COMMISSION OR THE DISABILITIES
18 COMMISSION I'M THERE AND SO I DO HAVE ENGAGED WITH OUR
19 COMMISSIONERS SINCE I'VE BEEN AN INTERIM ROLE TO THE PERMANENT
20 ROLE AND I LOVE ENGAGING WITH THEM AND ACTUALLY THE SUGGESTION
21 OF RENAMING OUR CENTERS CAME FROM THE DISABILITIES COMMISSION
22 AND YOUR APPOINTEE DIKA MCLEAN IS ALSO PART OF THE ADVISORY
23 BODY FOR L.A. CARE. I SAW HER AT THE SUPERVISOR MITCHELL'S
24 EVENT A COUPLE OF WEEKS AGO. I JUST MET WITH AND WE NEED TO
25 SIT DOWN AND TALK. I HAVE TO SAY THE WAY MY BRAIN WORKS IS I



THE BOARD OF
SUPERVISORS

1 WANTED TO DO A LANDSCAPE OF WHO'S DOING DISABILITY SERVICES
2 BECAUSE PUBLIC HEALTH TOUCHES IT, HEALTH SERVICES TOUCHES IT,
3 MENTAL HEALTH IS TOUCHING IT. SO I'M IN THAT FACT-FINDING MODE
4 RIGHT NOW OF CONNECTING WITH ALL THE PEOPLE WHO ARE DOING THE
5 WORK. AND I THINK PART OF THE VISION IS HOW DO WE BECOME THE
6 HUB FOR DISABILITY SERVICES? HOW DO WE BECOME THE THINK TANK?
7 HOW DO WE BECOME THE LEGISLATIVE ADVOCACY ARM? AND HOW DO WE
8 ACTUALLY STRENGTHEN THE NO WRONG DOOR APPROACH?

9

10 **SUP. JANICE HAHN:** YEAH, THANK YOU FOR THAT. AND YOU KNOW, I
11 KNOW ONE OF THE ISSUES WITH CARLOS HAS ALWAYS JUST BEEN ALL OF
12 OUR COUNTY FACILITIES. AND THIS IS SPECIFICALLY FOR PEOPLE WHO
13 HAVE DISABILITY AS IT RELATES TO A MOBILITY CHALLENGE. AND HE
14 HAS ALWAYS OFFERED, LET US DO A TOUR OF ALL OF OUR COUNTY
15 BUILDINGS, PARKS, FACILITIES, EVERYTHING THAT'S PUBLIC FACING,
16 AND LET US JUST TELL YOU HOW DIFFICULT THEY ARE, HOW
17 INACCESSIBLE THEY ARE. AND I DON'T KNOW IF THIS BUDGET IN ANY
18 WAY REFLECTS AN OPPORTUNITY TO AT LEAST LOOK AT OUR OWN COUNTY
19 FACILITIES AND PARKS THROUGH THEIR EYES. I THINK WOULD BE
20 REALLY VALUABLE. NOW I BET YOU COULD PROBABLY GET THEM TO
21 VOLUNTEER TO DO THAT. BUT I'VE ALWAYS FELT LIKE, YOU KNOW, WE
22 SHOULD AT LEAST FOR OUR OWN FACILITIES, OUR OWN BUILDINGS AND
23 WHETHER OR NOT THEY ADHERE TO ADA IS ONE THING, BUT LITERALLY
24 SOMETIMES, WHETHER IT'S PUBLIC WORKS OR WHETHER IT'S OUR PARKS
25 DEPARTMENT, SOME THINGS HAVE JUST BEEN OVERLOOKED AND MAKE IT



THE BOARD OF
SUPERVISORS

1 REALLY INCONVENIENT AND INCONSIDERATE FOR OUR DISABILITY
2 COMMUNITY.

3
4 **MARAL KARACCUSIAN:** ABSOLUTELY, AND I JUST WANT TO ACKNOWLEDGE
5 TWO THINGS THE PART OF WHERE I WANT TO GET TO AND HAVE THIS
6 DEPARTMENT LEAD ON IS THE ADA NEEDS TO BE UPDATED RIGHT ADA IS
7 JUST A BASELINE, EVEN IF YOU CHECK THE BOX OFF THEIR ADA
8 COMPLIANT IT'S STILL NOT HELPING PEOPLE WITH WHO ARE WHO DON'T
9 HAVE ACCESS ISSUES SO THERE'S A PIECE OF THAT THAT WE ALSO
10 NEED TO ELEVATE, I THINK, AS L.A. COUNTY, AS ONE OF THE
11 LARGEST COUNTIES IN THE NATION. THE SECOND THING IS WE DID
12 EMBARK ON A FIVE-YEAR STRATEGIC PLAN FOR DISABILITY SERVICES,
13 AND WE'RE GOING TO RELEASE THAT PROBABLY IN THE NEXT FEW
14 WEEKS. I'M ACTUALLY COMING TO THE FAMILY AND SOCIAL SERVICES
15 CLUSTER ON THE 25TH, SHAMELESS PLUG, TO TALK ABOUT IT. SO WE
16 ACTUALLY DID LISTENING SESSIONS AND THIS WAS ONE OF THE THEMES
17 THAT DID COME UP. SO, I DO APPRECIATE IT. IT GIVES US, IT'S
18 NOT THE SOLUTION FOR EVERYTHING, BUT IT GIVES US A GOOD START.

19
20 **SUP. JANICE HAHN:** WELL, THANK YOU AND WE APPRECIATE YOUR
21 SERVICE. WISH YOU COULD HAVE COME IN IN A TIME WHEN WE HAD
22 MORE DOLLARS TO SPREAD AROUND ALL OF OUR DEPARTMENTS. BUT I
23 KNOW YOU, I HAVE COMPLETE CONFIDENCE THAT YOU'LL FIGURE OUT
24 HOW TO DO MORE WITH LESS.



THE BOARD OF
SUPERVISORS

1 **MARAL KARACCUSIAN:** THANK YOU.

2

3 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR.

4

5 **SUP. HILDA SOLIS, CHAIR:** GREAT, THANK YOU. SUPERVISOR
6 MITCHELL.

7

8 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR. GOOD MORNING,
9 EVERYONE. LET ME START WITH THE CEO, BECAUSE I'VE HEARD
10 SEVERAL OF MY COLLEAGUES ASK DEPARTMENT HEADS, LIKE, WHAT ARE
11 YOU DOING TO GO TO SACRAMENTO TO ASK FOR MORE MONEY? AND I'M
12 ALWAYS CONCERNED ABOUT THAT, HAVING BEEN ON THE RECEIVING END
13 OF THAT, WHERE I'D GET DIFFERENT ASKS FROM L.A. COUNTY. SO, I
14 KNOW THAT IN THE LAST COUPLE YEARS, WE'VE REALLY TRIED TO HAVE
15 A FOCUSED KIND OF STRATEGIC ASK. SO, WHEN ARE WE GOING TO HAVE
16 OUR CONVERSATION ABOUT BUDGET PRIORITIES SO WE KNOW HOW WE CAN
17 LEVERAGE OUR COLLECTIVE POWER TO APPROACH SACRAMENTO IN TERMS
18 OF WHAT WE NEED. WHEN WILL WE BE MAKING THAT DECISION?

19

20 **JOSEPH NICCHITTA:** SO THOSE CONVERSATIONS ARE ONGOING RIGHT NOW
21 BETWEEN THE LAIR TEAM AND THE LEGISLATIVE DEPUTIES. I THINK
22 ONE OF THE THINGS THAT IS REALLY IMPORTANT, CRITICAL TO NOTE
23 IS THAT WE HAVE A LOT OF NEEDS. OUR PRIMARY AREA OF FOCUS FOR
24 OUR BUDGET IS AB 218 REFORM. THAT IS THE SINGLE BIGGEST THING
25 THAT WE NEED TO ACCOMPLISH TO GET OURSELVES LOOKING DOWN THE



THE BOARD OF
SUPERVISORS

1 ROAD, YOU KNOW, GETTING OURSELVES STABLE. I KNOW THAT FOR A
2 LOT OF THE ITEMS THAT THE DCFSS OF THE WORLD, THE DPSSS OF THE
3 WORLD ARE LOOKING FOR, THEY HAVE ASSOCIATIONS THAT THEY ALSO
4 WORK THROUGH. SO, WE APPROACH IT FROM A NUMBER OF DIFFERENT
5 AVENUES, IF YOU WILL. I'M OPEN TO HAVING CONVERSATIONS WITH
6 YOU ALL ABOUT BUDGET PRIORITIES WITH THE CAVEAT THAT IF WE ARE
7 NOT FOCUSED ON AB 218 REFORM, THEN A LOT OF THE OTHER THINGS
8 THAT WE CAN MAKE HEADWAY ON WILL BE UNDER THE CLOUD OF THE
9 PRESSURES THAT THOSE CASES ARE PUTTING ON US OVER TIME.

10
11 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT AND YES I KNOW YOU
12 ALL ARE IN ASSOCIATIONS WE ARE IN CSAC SO THERE WILL BE OTHER
13 ISSUES BUT I JUST WANTED TO KIND OF GET CLEAR JUST TO MAKE
14 SURE THAT THAT THAT WE THE BOARD UNDERSTAND WHAT OUR PRIORITY
15 HAS GOT TO BE AND IF INDEED THAT IS OUR SINGULAR KIND OF
16 BUDGET PRIORITY THEN UNDERSTANDING THE RELIEF THAT COULD THEN
17 BRING TO BEAR. I REALLY APPRECIATE THE SLIDE THAT SHOWS THE
18 SOURCES OF FUNDING, I THINK, FOR US TO BE REMINDED, FOR THE
19 PUBLIC TO UNDERSTAND, FOR ALL OF YOUR DEPARTMENTS THAT IT'S
20 DIFFERENT. AND AS A RESULT, THE CUTS FROM THE FEDS IN THE
21 STATE ARE GOING TO HAVE DIFFERENT IMPACT ACROSS DEPARTMENTS. I
22 REALLY APPRECIATE THAT SLIDE. I APPRECIATE THAT YOU, DR.
23 CONTRERAS, SAYING THAT, YOU KNOW, CLARIFYING THAT WHAT YOU
24 PRESENTED DOESN'T REFLECT YOUR DEPARTMENT'S WORK IN TOTALITY.
25 SO, IT'S IMPORTANT FOR US TO BE MINDFUL OF THAT. WHAT IT ALSO



THE BOARD OF
SUPERVISORS

1 REMINDS ME IS THE ACCUMULATIVE IMPACT THESE CUTS WILL HAVE ON
2 ANGELENOS. YOU KNOW, WHO'S NOT ON THIS PANEL IS ON THE HEALTH
3 SIDE BECAUSE UNDERSTANDING THE ROLE POVERTY PLAYS AND
4 INCREASING THE LIKELIHOOD THAT A CHILD IS IN FOSTER CARE. AND
5 SO, FAMILIES WHO RELY ON THESE PROGRAMS OR IMPACTED BY THESE
6 PROGRAMS ARE GOING TO BE IMPACTED ACROSS THE BOARD. SO, THAT
7 IS JUST ANOTHER PAINFUL REMINDER FOR ME. BRANDON, THANK YOU
8 VERY MUCH FOR YOUR FOCUS ON PREVENTION. I THINK WHAT CONCERNS
9 ME ABOUT THAT IS I KNOW OUR OFFICE OF CHILD PREVENTION IS KIND
10 OF THE NEW PRIMARY AREA WHERE PREVENTION IS GOING TO BE
11 HOUSED. I KNOW THE EO IS IN THE PROCESS OF HIRING A NEW ED,
12 AND I'M NOT SURE IF THAT OFFICE RIGHT NOW IS REALLY EXCITED
13 ABOUT THAT PREVENTION WORK. SO, I HOPE THEY HEARD YOU AND THAT
14 THEY HEARD ME AND THEY COULD GET EXCITED. I WILL CONTINUE TO
15 PUSH AND HOPE THAT THE NEW ED THAT'S HIRED, YOU KNOW, HEARS
16 YOU AND UNDERSTANDS WHY PREVENTION IS SO IMPORTANT TO CONTINUE
17 TO GET THOSE NUMBERS DOWN. I JOIN WITH MY COLLEAGUES IN
18 APPLAUDING THE DECREASE IN THE NUMBER, BUT I DON'T WANT US TO
19 LOSE SIGHT OF YOUR DECREASE IN NUMBER DOESN'T NECESSARILY MEAN
20 A DECREASE IN DISPROPORTIONALITY. SO, I WANT TO JUST BE CLEAR,
21 THE DISPROPORTIONATE PERCENTAGE OF BLACK KIDS IN THE SYSTEM
22 HASN'T DECREASED.

23
24 **BRANDON T. NICHOLS:** THANK YOU FOR CALLING THAT OUT,
25 SUPERVISOR. I WILL SAY IT HAS DECREASED JUST A LITTLE BIT, BUT



THE BOARD OF
SUPERVISORS

1 WAY LESS THAN WE WOULD EXPECT, WAY LESS THAN IS ACCEPTABLE. WE
2 NEED TO KEEP PUSHING IT MORE AND MORE. IT HAS BEEN EASIER TO
3 MOVE THE NEEDLE ON THE OVERALL POPULATION THAN TO MOVE THE
4 NEEDLE ON DISPROPORTIONALITY. WE HAVE MADE SUCH SMALL PROGRESS
5 IN TERMS OF THE DATA. I'M SADDENED BY IT. IT'S ONE OF MY, YOU
6 KNOW, I TAKE CREDIT AND PRIDE IN THE REDUCTION IN FOSTER CARE.
7 I AM SHAMED AND SAD IN THE MOVING OF DISPROPORTIONALITY.

8

9 **SUP. HOLLY J. MITCHELL:** AND BRANDON, YOU SHOULDN'T CARRY THAT
10 SHAME ALONE. THE COLLECTIVE US SHOULD ASK WHY. THAT SHOULD BE
11 STRIKING TO EVERYONE THAT YOU COULD REDUCE THE OVERALL NUMBER,
12 BUT YOU CAN'T IMPACT DISPROPORTIONALITY SIGNIFICANTLY. WE GOT
13 TO ASK WHY. MOVING ON TO MY OTHER FAVORITE TOPIC, EBT. THIS IS
14 AN ISSUE THAT I'VE WORKED ON AND BEEN FRUSTRATED BY LONG
15 BEFORE I EVEN JOINED THE BOARD OF SUPERVISORS. SO, BACK TO
16 YOUR SLIDE, I AM GLAD THEY FINALLY GOT THE CHIP. I'M GLAD THAT
17 WE WERE ONE OF THE FIRST COUNTIES TO BE ABLE TO PILOT THE
18 CHIP. I'M GLAD YOU'VE SEEN PROGRESS. BUT I THINK ON YOUR
19 SLIDE, CORRECT ME IF I'M WRONG, YOU WERE ASKING FOR ADDITIONAL
20 STAFF. AND I HAVE ALWAYS ASKED THE QUESTION, HOW ARE WE MADE
21 WHOLE BY THE STATE BASED ON LOSSES? I'M CLEAR THAT WE WERE
22 MADE WHOLE AS OUR BENEFICIARIES WERE MADE WHOLE, THAT THEIR
23 BENEFIT WOULD BE RESTORED IF IT WAS LOST THROUGH THEFT. BUT
24 THE ADMIN, WE WERE NEVER MADE WHOLE IN TERMS OF WHAT IT TAKES
25 TO REPROCESS. SO, YOU'RE ASKING FOR ADDITIONAL STAFFING ON



THE BOARD OF
SUPERVISORS

1 EBT, WALK ME THROUGH THAT. NO.

2

3 **DR. JACKIE CONTRERAS:** NO, WE'RE NOT ASKING FOR ADDITIONAL
4 STAFFING. WHAT WE'RE HIGHLIGHTING FOR THE EBT IS THE
5 APPROPRIATION OF APPROXIMATELY \$28,000,000 IN ORDER TO
6 REIMBURSE OUR CUSTOMERS WHEN THEIR BENEFITS ARE STOLEN. THAT
7 MONEY COMES FROM THE STATE, SO WE NEED THE APPROPRIATION. THE
8 NCC THAT WE NEED IS FOR GENERAL RELIEF, AND THAT'S IN THE
9 AMOUNT OF \$2,459, 000.

10

11 **SUP. HOLLY J. MITCHELL:** AND GENERAL RELIEF IS A COUNTY
12 BENEFIT?

13

14 **DR. JACKIE CONTRERAS:** IS A COUNTY, YES.

15

16 **SUP. HOLLY J. MITCHELL:** OKAY. THEN I MISUNDERSTOOD THE EBT
17 SLIDE. I APPRECIATE THAT. FOR OUR AGING AND DISABILITIES
18 DEPARTMENT, SO I'VE BEEN MADE AWARE THAT SEVERAL OF THE
19 POPULAR PROGRAMS THAT YOU ADMINISTER, THE ELDER NUTRITION
20 PROGRAM, CRITICALLY IMPORTANT, AND THE NEW FREEDOM
21 TRANSPORTATION PROGRAM ARE BOTH AT RISK OF RUNNING OUT OF
22 FUNDS. AND IT'S MY UNDERSTANDING THAT MANY OF THESE PROGRAMS
23 AREN'T WIDELY ADVERTISED, YET THEY'RE IN HIGH DEMAND. SO, ARE
24 YOU IN A POSITION TO ESTIMATE WHAT IT WOULD COST THE COUNTY TO
25 RUN THESE PROGRAMS AT SCALE TO MEET THE NEEDS OF THE OBVIOUS



THE BOARD OF
SUPERVISORS

1 GROWING POPULATION?

2

3 **MARAL KARACCUSIAN:** YEAH, I MEAN, SO FOR ELDER NUTRITION
4 PROGRAM, RIGHT NOW WE HAVE A WAITLIST. THIS IS WHAT MY TEAM
5 TOLD ME IS, AND I WANT TO THANK MY TEAM FOR PREPARING ME FOR
6 THIS TODAY. BUT WE HAVE 1,003 PEOPLE AT LEAST ON WAIT LISTS.
7 AND JUST FOR THE CONGREGATE MEAL SITES, HOME-DELIVERED MEALS
8 ALWAYS HAD LONG WAIT LISTS, AND THAT'S JUST LIMITED IN OUR
9 FUNDING SOURCE. BUT WE WOULD NEED \$3,030,000 MILLION ANNUALLY
10 JUST TO COVER THE GAP RIGHT NOW FOR THE WAIT LIST THAT WE
11 CURRENTLY HAVE. SO, IT'S A LOT OF LAYERS FOR THE ELDER
12 NUTRITION PROGRAM. AND WE'RE PRETTY MUCH AT \$11 A MEAL, AND
13 THOSE RATES ARE NOT INCREASED. LIKE, WE'RE FUNDING WHAT THE
14 FEDERAL GOVERNMENT MANDATES AND WE'RE NOT ADDING MORE MONEY TO
15 IT. SO OUR PROVIDERS ARE DOING A LOT WITH NOT A LOT OF MONEY.
16 SO, I ALSO WANT TO GIVE THEM CREDIT AND KUDOS FOR FEEDING SO
17 MANY PEOPLE AND PROVIDING MILLIONS OF MEALS A YEAR. SO, I
18 THINK THAT'S A PRACTICAL SIDE OF IT. SO I THINK WITH ELDER
19 NUTRITION PROGRAM, WE JUST NEED TO SIT DOWN WITH CEO AND JUST
20 REALLY HASH THIS ALL OUT.

21

22 **SUP. HOLLY J. MITCHELL:** OKAY.

23

24 **MARAL KARACCUSIAN:** AND WE HAVE BEEN, I JUST THINK THAT WAS, I
25 STARTED SEPTEMBER 2ND BY THE SECOND WEEK OF BEING IN THIS



THE BOARD OF
SUPERVISORS

1 POSITION AND WE STARTED HAVING CONVERSATIONS WITH THE CEO'S
2 OFFICE, BECAUSE I JUST SAW THAT AS A HUGE NEED. AND I STARTED
3 FLAGGING IT FOR YOU AND MY FORMER COLLEAGUES. THE NEW FREEDOM
4 TRANSPORTATION IS A GRANT FUNDED PROGRAM THROUGH THE FEDERAL
5 ADMINISTRATION THAT METRO ADMINISTERS. I, KNOWING IN THE
6 DYNAMICS THAT WE HAVE WITH METRO, I ASKED MY TEAM TO CHECK IN
7 WITH METRO AND THEIR GRANTS TEAM TO SEE IF THERE ARE ANY OTHER
8 ADDITIONAL OPPORTUNITIES THAT WE HAVEN'T TAPPED INTO AS A
9 DEPARTMENT. AND I HAVE TO SAY, METRO HAS BEEN REALLY A GREAT
10 PARTNER SO FAR AND THEY HAVE SENT US, I SAW AN EMAIL THIS
11 WEEK, WITH ALL THESE OPTIONS THAT WE HAVEN'T TAPPED INTO TO
12 FIND ADDITIONAL OPPORTUNITIES TO APPLY FOR BECAUSE IT'S A
13 LIMITED GRANT FUNDING. SO I'M REALLY EXCITED ABOUT THE
14 OPPORTUNITY OF LIKE, I LOVE BRAIDED AND BLENDED OPPORTUNITIES
15 AND JUST FIGURING OUT HOW WE CAN DO BRAIDED AND BLENDED WITH
16 NEW FREEDOM TRANSPORTATION. SO, IT'S SOMETHING THAT WE'RE
17 DEFINITELY GOING TO HAVE SOME RESOLUTION AND KIND OF APPLY FOR
18 MORE OPPORTUNITIES.

19
20 **SUP. HOLLY J. MITCHELL:** GOT IT.

21
22 **MARAL KARACCUSIAN:** AND I'M THANKFUL AND THANK YOU. YOU KNOW,
23 YOU ALL ARE ON THE METRO BOARD, SO I FLAG THIS FOR YOU ALL AND
24 WE'RE WORKING CLOSELY WITH METRO.



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** AND SO, YOU'RE GOING TO BE WORKING
2 WITH THE CEO TO FIGURE OUT, SINCE YOU'VE GOT THE WAITLIST FOR
3 THE ELDER NUTRITION PROGRAM,

4

5 **MARAL KARACCUSIAN:** YES.

6

7 **SUP. HOLLY J. MITCHELL:** TO FIGURE OUT WHAT IT, JUST WHAT THE
8 PRICE TAG WOULD BE --

9

10 **MARAL KARACCUSIAN:** ABSOLUTELY.

11

12 **SUP. HOLLY J. MITCHELL:** IF WE WERE ABLE --

13

14 **MARAL KARACCUSIAN:** ABSOLUTELY.

15

16 **SUP. HOLLY J. MITCHELL:** TO ELIMINATE OR REDUCE THAT WEIGHT
17 LOSS AND BRING IT TO SCALE.

18

19 **MARAL KARACCUSIAN:** THERE'S TWO FACETS OF IT. THERE'S
20 ELIMINATING OUR CURRENT WEIGHTLESS AND THEN FUTURE SHORTFALLS
21 THAT WE'RE GOING TO HAVE. JUST TO MAINTAIN STATUS QUO. THE
22 DILEMMA WE FACE, THE OLDER AMERICANS ACT IS REMAINING AND IT'S
23 A DISCRETIONARY DOLLAR AMOUNT THAT'S COMING FROM, YOU KNOW, SO
24 IT'S UP TO THE ADMINISTRATION. SO IF THEY WANT TO TAKE IT
25 AWAY, THEN WE'RE GOING TO BE IN A REALLY DIRE SITUATION. BUT



THE BOARD OF
SUPERVISORS

1 WE'RE MAINTAINING STATUS QUO. SO THAT DOESN'T MEAN WE'RE
2 MEETING THE NEEDS AND THE DEMANDS RIGHT NOW. SO I THINK WE
3 HAVE TO FIGURE OUT WHERE IF HIS LOCAL GOVERNMENT INVESTMENT IF
4 WE PUT MORE PRESSURE ON THE STATE OR IF WE'RE REALLY LOOKING
5 AT OTHER OPPORTUNITIES LIKE CALAIM TO SEE IF WE CAN KIND OF
6 TAP INTO THAT.

7

8 **SUP. HOLLY J. MITCHELL:** AND THAT'S MY INTEREST THAT'S WHY I'M
9 ASKING LIKE WE NEED TO KNOW WHAT THE WHOLE MONEY IS

10

11 **MARAL KARACCUSIAN:** 100%.

12

13 **SUP. HOLLY J. MITCHELL:** IN ORDER TO KNOW WHAT WE NEED TO GO TO
14 FILL IT.

15

16 **MARAL KARACCUSIAN:** ABSOLUTELY.

17

18 **SUP. HOLLY J. MITCHELL:** ALL RIGHT.

19

20 **MARAL KARACCUSIAN:** THANK YOU.

21

22 **SUP. HOLLY J. MITCHELL:** THANK YOU. THE ENTIRE PANEL. THANK
23 YOU, MADAM CHAIR.

24

25 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. AND SUPERVISOR HORVATH.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. THANK YOU,
3 CEO, FOR YOUR PRESENTATION AND TO ALL OF OUR PRESENTERS. I
4 KNOW SO MUCH HAS BEEN ASKED, SO I'M GOING TO KEEP IT TO JUST A
5 COUPLE QUESTIONS, BUT I THANK YOU ALL FOR THE WORK THAT YOU DO
6 AND CONGRATULATIONS, DIRECTOR KARACCUSIAN, ON YOUR FIRST
7 BUDGET PRESENTATION. TO OUR DIRECTOR OF CHILDREN AND FAMILY
8 SERVICES, OBVIOUSLY THESE YOUNG PEOPLE ARE ALL OUR YOUNG
9 PEOPLE. AND I KNOW THAT YOUR DEPARTMENT IS OFTEN TASKED WITH
10 TAKING THE LEAD, BUT THERE ARE SO MANY DEPARTMENTS THAT ARE
11 CRITICAL IN SUPPORTING THEIR WELLBEING AND SUCCESS. SO HOW
12 HAVE YOU SEEN COORDINATION WITH DEPARTMENTS LIKE DMH, HSH, DPH
13 TO MAKE SURE THAT WE ARE, AS SUPERVISOR BARGER SAID,
14 STRETCHING OUR DOLLARS EVEN FURTHER AND ALIGNING OUR RESOURCES
15 TO HAVE THEM GO FARTHER FOR OUR YOUNG PEOPLE.

16

17 **BRANDON T. NICHOLS:** I COULDN'T HAVE SAID THAT FIRST PART
18 BETTER AND I THANK YOU FOR LIFTING THAT UP. AND REALLY THAT IS
19 MY POSITION AND MY POINT OF ADVOCACY IS EVERYBODY NEEDS TO PUT
20 CHILDREN AND FAMILIES FIRST. IT IS THE RESPONSIBILITY OF ALL
21 THE COUNTY DEPARTMENTS. THEY ALL NEED TO FIND WAYS TO HELP
22 FAMILIES. I THINK THAT IS OUR HIGHEST PRIORITY. AND I WILL SAY
23 YOUR BOARD HAS MADE DECISIONS HISTORICALLY THAT REFLECT THAT
24 AND I'M THANKFUL FOR IT. FRANKLY, OUR RELATIONSHIP AROUND THIS
25 ISSUE IS HIT AND MISS. SOMETIMES IT'S REALLY GOOD. SOMETIMES



THE BOARD OF
SUPERVISORS

1 WE HAVE A GREAT PROGRAM. SOMETIMES WE HAVE A VENUE WHERE WE
2 CAN SIT AND TALK, BUT OTHER DEPARTMENTS ARE DRAWN IN OTHER
3 AREAS. WE HAVE HOMELESS ADULTS, WE HAVE SUBSTANCE ABUSE USING
4 PEOPLE WHO HAVE NEVER BEEN PART OF THE CHILD WELFARE SYSTEM
5 AND THOSE DEPARTMENTS HAVE COMPETING PRIORITIES. SO, MY
6 REFLECTION BACK TO YOU IS I THINK THE BOARD NEEDS TO CONTINUE
7 TO TELL ALL THE DEPARTMENT HEADS, THIS IS A PRIORITY FOR YOU
8 TOO. SOMETIMES THEY GET MIXED MESSAGES, SOMETIMES THEY'RE
9 DRAWN IN OTHER AREAS, BUT I KEEP LIFTING IT UP AND I ASK YOU
10 TO CONTINUE TO LIFT UP FOR EVERYBODY. WE NEED TO LOCK ARMS
11 AROUND CHILDREN AND FAMILIES. AND I THINK THAT IS, MAYBE TO
12 SUPERVISOR MITCHELL'S 0.1 COUNTY-WIDE PREVENTATIVE EFFORT. IF
13 WE CAN ALL HELP FAMILIES, YOU HAVE LESS PEOPLE IN PRISON, YOU
14 HAVE LESS PEOPLE USING EMERGENCY ROOMS, YOU HAVE LESS PEOPLE
15 LIVING UNDER FREEWAY OVERPASSES. WE GET TO THEM WHILE THEY'RE
16 STILL HEALTHY AND WE KEEP THEM HEALTHY.

17
18 **SUP. LINDSEY P. HORVATH:** WHEN YOU HAVE THOSE UNIQUE
19 INTERSECTIONS, I WANT TO BE YOUR PARTNER IN HELPING TO SOLVE
20 THAT. I KNOW IT CAN BE VERY EASY TO SORT OF GO BACK TO OUR
21 RESPECTIVE CORNERS, BUT I KNOW YOUR CORNER IS EVERYBODY'S
22 CORNER. SO, I'M GLAD TO KNOW THAT THAT'S SOMETHING YOU'RE
23 LOOKING AT AND I WANT TO BE YOUR PARTNER IN THAT. FOR OUR
24 DEPARTMENT OF PUBLIC AND SOCIAL SERVICES, TWO THINGS, I
25 UNDERSTAND WAIT TIMES WERE REDUCED BUT THEN POTENTIALLY



THE BOARD OF
SUPERVISORS

1 INCREASED AGAIN AS A RESULT OF THE NOVEMBER 1ST HIRING FREEZE.
2 SO CAN YOU EXPLAIN A LITTLE BIT ABOUT WHAT YOUR REQUESTS ARE
3 IN YOUR UNMET AS FAR AS YOUR UNMET NEEDS AS IT RELATES TO THAT
4 ISSUE HOW WILL CUSTOMERS FEEL THE IMPACT AND THEN MY SECOND
5 PART OF THE QUESTION IS, I KNOW YOU HAVE THE KEEP YOUR
6 BENEFITS CAMPAIGN, WHERE ARE WE WITH THAT AND HOW ARE OUR
7 COUNTY PARTNERSHIPS HELPING TO GET CONNECTED WITH OUR
8 COMMUNITY MEMBERS?

9
10 **DR. JACKIE CONTRERAS:** SO, OUR BUDGET REQUEST IS FOR THE
11 CALFRESH COST SHIFT FROM THE FEDERAL GOVERNMENT FOR
12 \$40,000,000 AND I HIGHLIGHTED EARLIER THAT THAT TRANSLATES
13 INTO 1,500 STAFF BECAUSE IT INCLUDES WE WOULD ALSO LOSE THE
14 STATE AND FEDERAL MATCH. THAT WOULD HAVE A DEVASTATING EFFECT
15 ON OUR WORKFORCE. AND IF I HAD HAD MORE THAN 7 MINUTES, I
16 WOULD HAVE ADDED THAT TO MY PRESENTATION, STARTING WITH
17 LAYOFFS. SO, 1,500 STAFF, ORIGINALLY WHEN WE LEARNED ABOUT
18 POTENTIAL REDUCTIONS IN RESOURCES, WE THOUGHT WE COULD ABSORB
19 THAT THROUGH VACANCIES. THAT'S NO LONGER THE CASE. FOR
20 WHATEVER REASON, WE ARE NOT, STAFF ARE NOT ATTRITING AT THE
21 SAME RATE. AND SO, WE KNOW THAT THAT WOULD BE THE FIRST
22 IMPACT. IT'S ALSO GOING TO IMPACT OUR WAIT TIMES BOTH ON THE
23 PHONE AND IN OUR OFFICES. FEWER RESOURCES MEANS PEOPLE ARE
24 GOING TO WAIT LONGER. AND SO, SEEING THOSE INCREASES, RIGHT?
25 NOBODY WANTS TO SEE THAT, BUT THAT'S PART OF THE REALITY.



THE BOARD OF
SUPERVISORS

1 IT'LL AFFECT OUR PROCESSING TIMES. SO, WE'RE PROUD TO SAY THAT
2 WE MEET MOST OF THOSE PROCESSING TIMES ON A REGULAR BASIS, BUT
3 IT WOULD IMPACT THAT. AND THEN IF OUR PROCESSING TIMES ARE
4 IMPACTED, THAT'S GOING TO IMPACT OUR ACCURACY RATE, WHICH
5 COULD THEN RESULT IN PENALTIES, BOTH AT THE STATE LEVEL AND
6 ALSO AT THE LOCAL LEVEL, IF WE DO NOT HAVE OUR ACCURACY AT A
7 CERTAIN LEVEL. SO JUST HUGE FISCAL IMPACTS THAT WOULD JUST
8 SORT OF CONTINUE. AND THEN THE LAST THING I'LL REITERATE IS
9 THAT WE ARE PROUD OF HAVING A LOT OF ACCESS POINTS FOR OUR
10 CUSTOMERS. WE ABSOLUTELY WILL HAVE TO REEVALUATE THAT AND SOME
11 OF THE DISCRETIONARY SERVICES THAT WE PROVIDE, FOR INSTANCE,
12 ON THE PHONE, WE MAY HAVE TO SHIFT THAT.

13
14 **SUP. LINDSEY P. HORVATH:** OKAY. AND THE KNOW YOUR BENEFITS
15 CAMPAIGN?

16
17 **DR. JACKIE CONTRERAS:** YES. YES, WE ARE VERY PROUD OF THE KEEP
18 YOUR BENEFITS CAMPAIGN. WE'RE SEEING AN INCREDIBLE TAKE-UP
19 RATE. PEOPLE ARE CLICKING, RIGHT? THEY'RE TRYING TO GET THE
20 INFORMATION AND I THINK THAT'S IN LARGE PART DUE TO THE
21 PARTNERSHIPS THAT WE'VE HAD ACROSS THE COUNTY. I THINK THE
22 CRISIS OF THE GOVERNMENT SHUTDOWN OF THE CALFRESH BENEFITS
23 BEING DELAYED JUST CREATED A MOMENTUM ACROSS EVERYONE WANTING
24 TO PITCH IN AND SUPPORT. AND SO, WE'RE REALLY LEVERAGING THOSE
25 COMMUNICATION AVENUES TO MAKE SURE THAT WE'RE GETTING



THE BOARD OF
SUPERVISORS

1 INFORMATION OUT IN REAL TIME.

2

3 **SUP. LINDSEY P. HORVATH:** I THINK THAT'S HELPFUL. THE MORE WE
4 CAN CONNECT WITH PEOPLE WHEREVER WE'RE MEETING THEM, NOT JUST
5 ONCE AGAIN, SORT OF SIMILAR IDEA, NOT JUST THROUGH YOUR
6 DEPARTMENT, BUT THERE ARE A LOT OF TOUCH POINTS FOR PEOPLE TO
7 ACCESS WHAT YOUR DEPARTMENT DOES THROUGH OTHER DEPARTMENTS. I
8 WANT TO MAKE SURE THOSE PARTNERSHIPS ARE STRONG, THEY'RE
9 ACTUALLY WORKING, AND IF THERE'S ANY HELP THAT YOU NEED THAT
10 WE, THAT'S ON OUR RADAR TOO. THANK YOU.

11

12 **DR. JACKIE CONTRERAS:** THANK YOU.

13

14 **SUP. HILDA SOLIS, CHAIR:** THANK YOU SO MUCH. WOW, WE'RE RIGHT
15 ON TIME. ACTUALLY, WE'RE DOING VERY WELL, MEMBERS. SO, WE WILL
16 NOW TRANSITION INTO OUR NEXT PANEL. THANK YOU AGAIN,
17 PANELISTS. YOU WERE GREAT. SORRY ABOUT THE PRESSURE THERE, BUT
18 I THINK WE GET GOOD DISCUSSION FROM THE QUESTIONS FROM THE
19 BOARD MEMBERS.

20

21 **LORAYNE LINGAT, ASSISTANT EXECUTIVE OFFICER:** SO, AT THIS TIME,
22 JIM ZENNER, DIRECTOR OF MILITARY AND VETERAN AFFAIRS, TERRIE
23 HARDY, DIRECTOR OF CHILD SUPPORT SERVICES, KELLY LOBIANCO,
24 DIRECTOR OF ECONOMIC OPPORTUNITY, AND RAFAEL CARBAJAL,
25 DIRECTOR OF CONSUMER AND BUSINESS AFFAIRS ARE ON THE WAY



THE BOARD OF
SUPERVISORS

1 FORWARD. FOR DEPARTMENTAL SPEAKERS, PLEASE STATE YOUR NAME AND
2 TITLE FOR THE RECORD WHEN YOU ADDRESS THE BOARD.

3
4 **SUP. HILDA SOLIS, CHAIR:** AND WANT TO THANK YOU ALL FOR JOINING
5 US HERE TODAY. AND YOU ALL HAVE 5 MINUTES, AND THEN WE'LL GO
6 INTO QUESTIONS FROM THE BOARD. SO, THANK YOU AGAIN. SO, WE'LL
7 START WITH YOU, JIM. THANK YOU FOR BEING HERE, MILITARY AND
8 VETS.

9
10 **JIM ZENNER:** GREAT, GOOD MORNING, CHAIR AND SUPERVISORS. JIM
11 ZENNER, DIRECTOR OF L.A. COUNTY DEPARTMENT OF MILITARY VETERAN
12 AFFAIRS. IT'S GREAT TO BE HERE. SO OUR MISSION, OUR MISSION IS
13 TO FOSTER A COMMUNITY WHERE EVERY VETERAN SERVICE MEMBER AND
14 THEIR FAMILY IS HONORED AND SUPPORTED THROUGH ADVOCACY,
15 RESOURCES, AND DEDICATED SERVICES. OUR MANDATORY MAJOR DUTIES
16 INCLUDE EXPANDING ACCESS TO VITAL CARE AND RESOURCES,
17 ADDRESSING THE UNIQUE NEEDS OF WOMEN, JUSTICE INVOLVED,
18 HOMELESS AND AGING VETERAN POPULATIONS, IMPLEMENTING BOARD-
19 DIRECTED INITIATIVES AROUND SUICIDE PREVENTION, JUSTICE
20 INVOLVEMENT, AND HOMELESS VETERAN POPULATIONS, INTEGRATING
21 SERVICES THROUGH THE VETERAN PEER ACCESS NETWORK AND
22 COLLABORATIONS WITH COMMUNITY-BASED ORGANIZATIONS. AND THIS
23 INCLUDES ENHANCING OUTREACH, INCREASING ACCESS TO SERVICES,
24 AND ENSURING VETERANS RECEIVE THE SUPPORT THEY NEED. NEXT
25 SLIDE PLEASE. SO, HERE'S A SLIDE WITH THE TOTAL APPROPRIATION.



THE BOARD OF
SUPERVISORS

1 OUR BUDGET IS CURRENTLY \$23,400,000 A YEAR, ABOUT 50%
2 BREAKDOWN BETWEEN SALARIES AND EMPLOYEE BENEFITS VERSUS
3 SERVICES AND SUPPLIES. THE MAJORITY OF OUR FUNDING COMES
4 THROUGH NCC AND OTHER RESOURCES, MOSTLY INTER-DEPARTMENT
5 BILLING. WE DO GET SOME STATE ASSISTANCE AND YOU CAN SEE UP
6 THERE WE DO NOT RECEIVE FEDERAL ASSISTANCE. WE DID HAVE ONE
7 CONTRACT WITH THE VA FOR \$493,000 LAST YEAR TO DO HOUSING
8 MATCHING. TRADITIONALLY, OUR DEPARTMENT HAS BEEN FOCUSED ON
9 BENEFITS ESTABLISHMENT, WHICH IS THROUGH THE VETERAN BENEFITS
10 ADMINISTRATION. THERE IS CURRENTLY NO MECHANISM TO FUND LOCAL
11 GOVERNMENT THROUGH THE BENEFITS ADMINISTRATION. HOWEVER, WITH
12 THIS BOARD'S EXPANSION INTO HEALTH CARE, PRIMARILY JUSTICE
13 INVOLVEMENT, HOMELESSNESS AND SUICIDE, THAT HAS INCREASED THE
14 COUNTY'S PARTNERSHIP WITH OUR VHA PARTNERS, VETERAN HEALTH
15 CARE ADMINISTRATION, WHICH ALLOWS SOME OPPORTUNITIES TO
16 PARTNER IN CONTRACT, WHICH WE HAVE BEEN APPLYING FOR THE
17 SUICIDE PREVENTION CONTRACT THAT'S AVAILABLE AND MATCHING IN
18 ANY OF OUR COUNTY'S PRIORITIES WHEN IT COMES TO TAKING CARE OF
19 THE HEALTHCARE NEEDS OF VETERANS. NEXT SLIDE, PLEASE. BUDGET
20 BREAKDOWN BY PROGRAM AREA, VAST MAJORITY OF WHAT WE DO IS
21 BENEFITS ADVOCACY. JUST BECAUSE IT'S BENEFIT ADVOCACY DOESN'T
22 MEAN THAT THAT PERCENTAGE DOESN'T ALSO TOUCH OUR JUSTICE
23 INVOLVED VETERANS, HOMELESS VETERANS, OUR VETERANS COMING TO
24 US THROUGH CRISIS, THROUGH OUR VMET AND OTHER CRISIS PARTNERS.
25 AND YOU SEE THE MAJORITY OUTSIDE OF THE BENEFIT ADVOCACY IS IN



THE BOARD OF
SUPERVISORS

1 OUR JUSTICE INVOLVED VETERANS. REALLY KIND OF THE MAIN
2 TAKEAWAY IS THAT WE'RE DOING THINGS THAT OTHER COUNTIES ARE
3 NOT DOING HERE IN L.A. COUNTY. WE ARE INCORPORATING BENEFITS
4 ADVOCACY AND ESTABLISHMENT WITH OUR HEALTH CARE PRIORITIES.
5 SO, ON OUR BY NAME LIST CALLS, WE'RE NOT JUST CASE
6 CONFERENCING VETERANS INTO HOUSING. WE'RE ALSO SCREENING THEM
7 FOR BENEFITS, WHICH WAS NOT EXISTING PRIOR TO THIS BOARD'S
8 INCREASED INVESTMENT INTO OUR DEPARTMENT. ALSO ON THE JUSTICE
9 INVOLVEMENT SIDE, WE ARE PARTNERED WITH THE VA IN THE COURTS.
10 AND IF THE VA CANNOT SERVE SOMEBODY AND EVEN IF THE VA IS
11 SERVING SOMEBODY ON THE HEALTHCARE SIDE, WE'RE ALSO SCREENING
12 THEM FOR BENEFITS IN REAL TIME. WE'RE ALSO GOING INTO OUR
13 JAILS AND SCREENING ALL OF OUR VETERANS FOR BENEFITS AND ONE
14 BENEFIT THAT I'D LIKE TO POINT OUT IS WHAT'S CALLED AN
15 APPORTIONMENT. IF A VETERAN IS INCARCERATED FOR 60 OR MORE
16 DAYS, HE OR SHE DOES GO DOWN TO 10%. SO, THIS IS A HOUSEHOLD
17 IN SOME CASES THAT ARE USED TO ABOUT \$4,000 A MONTH THAT GO
18 DOWN TO \$150 A MONTH, WHICH PUTS AN INCREDIBLE HARDSHIP ON THE
19 FAMILY. AND SO THAT'S ANOTHER BENEFIT THAT WE'RE SCREENING OUR
20 VETERANS THAT ARE IN CUSTODY FOR. NEXT SLIDE. SO, DEPARTMENT
21 PRIORITIES, METRICS, OUTCOMES. SO, YOU CAN SEE THERE, WE DO
22 OUR COUNTY IN THE POCKETS OF OUR VETERANS AND FAMILY MEMBERS.
23 THERE'S ABOUT \$4,200,000,000 COMING IN FROM THE FEDERAL VA
24 INTO THOSE HOUSEHOLDS IN THOSE POCKETS. MANY OF THEM OWN
25 HOUSES, MANY OF US OWN HOUSES AND PAY PROPERTY TAXES ALONG



THE BOARD OF
SUPERVISORS

1 WITH SALES TAXES. YOU CAN SEE OUR STAFF FILED 36,000 CLAIMS.
2 YOU SEE WORKLOAD UNITS RIGHT BELOW THAT. WORKLOAD UNITS MEANS
3 THAT THEY ARE, WE DRAW DOWN SUBVENTION FUNDINGS FROM THE STATE
4 FOR THOSE PARTICULAR UNITS. CLAIMS FILED ARE ADDITIONAL
5 CLAIMS. WE DO DRIVER'S LICENSE AND ALL SORTS OF STATE AND
6 FEDERAL BENEFIT CLAIMS ON BEHALF OF OUR VETERANS. AND YOU CAN
7 SEE OUR PRIORITIES. WE'VE REALLY ALIGNED AS A DEPARTMENT WITH
8 KEY PRIORITIES FROM THIS BOARD WITH AROUND HOMELESSNESS,
9 SUICIDE PREVENTION, AND EXPANDING DIVERSION AND REENTRY
10 SUPPORT. NEXT SLIDE. AND THIS IS OUR REQUEST FOR NEXT YEAR. I
11 KNOW I HAVE A FEW SECONDS. ACTUALLY, TIME HAS EXPIRED, SO I
12 WILL STOP TALKING. THANK YOU.

13
14 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. THANK YOU VERY MUCH. OKAY,
15 LET'S GO ON NEXT. WE HAVE CHILD SUPPORT SERVICES. TERRIE
16 HARDY.

17
18 **TERRIE HARDY:** GOOD MORNING. GOOD MORNING, MADAM CHAIR,
19 SUPERVISORS. I'M TERRY HARDY, THE DIRECTOR OF CHILD SUPPORT
20 SERVICES. I'M HERE TODAY TO PRESENT THE DEPARTMENT'S FISCAL
21 YEAR 26/27 BUDGET REQUEST. THE CHILD SUPPORT SERVICES
22 DEPARTMENT IS A FEDERAL PROGRAM PART OF THE SOCIAL SECURITY
23 ACT SECTION 4D. IT IS A MANDATED PROGRAM FOR ALL STATES
24 PARTICIPATING IN THE TEMPORARY ASSISTANCE FOR NEEDY FAMILIES
25 BLOCK GRANT. THE DEPARTMENT HAS A MISSION TO CONNECT WITH



THE BOARD OF
SUPERVISORS

1 PARENTS AND CAREGIVERS TO PROVIDE CHILD SUPPORT SERVICES. THE
2 PRIMARY FUNCTIONS OF THE DEPARTMENT ARE TO ESTABLISH AND
3 ENFORCE COURT ORDERS THAT INCLUDE THE ESTABLISHMENT OF
4 PARENTAGE, CHILD SUPPORT, AND OR MEDICAL SUPPORT. NEXT SLIDE,
5 PLEASE. IN THIS CURRENT FISCAL YEAR, THE DEPARTMENT'S APPROVED
6 BUDGET IS \$232,000,000. THE DEPARTMENT'S PRIMARY SOURCE OF
7 FUNDING COMES FROM STATE GENERAL FUND DOLLARS AND FEDERAL
8 MATCHING FUND DOLLARS. FOR EVERY DOLLAR THE STATE INVESTS, \$2
9 ARE MATCHED BY THE FEDS. THESE TWO SOURCES MAKE UP 96% OF THE
10 REVENUE FOR THE DEPARTMENT. THE OTHER TWO SOURCES ARE THE
11 REINVESTMENT OF ASSIGNED WELFARE RECRUITMENT DOLLARS COLLECTED
12 BY THE DEPARTMENT AND RETURNED TO THE COUNTY AND NET COUNTY
13 COSTS FUNDS. SALARY AND BENEFITS MAKEUP APPROXIMATELY 90% OF
14 THE DEPARTMENT'S TOTAL BUDGET. NEXT SLIDE PLEASE. THE
15 DEPARTMENT'S BUDGET INCLUDES FIVE PROGRAM AREAS. THE LARGEST
16 PROGRAM AREA IS HUMAN AND SOCIAL SERVICES. THE PRIMARY WORK
17 FUNDED IN THIS AREA IS FOR CASE MANAGEMENT RESPONSIBILITIES.
18 THE SECOND LARGEST PROGRAM AREA ENCOMPASSES THE LEGAL
19 RESPONSIBILITIES OF THE DEPARTMENT. AS A JUDICIAL STATE, ALL
20 ORDERS ESTABLISHED AND OR MODIFIED BY THE DEPARTMENT MUST GO
21 THROUGH THE JUDICIAL PROCESS. NEXT SLIDE, PLEASE. THE CHILD
22 SUPPORT PROGRAM IS OFTEN FORGOTTEN WHEN REFERENCING ANTI-
23 POVERTY PROGRAMS. THE CHART ON THE RIGHT SHOWS THE NUMBER OF
24 CHILDREN INVOLVED IN CHILD SUPPORT CASES STATEWIDE FOR FEDERAL
25 FISCAL YEAR 2024. AS YOU CAN SEE, THERE ARE ONLY TWO OTHER



THE BOARD OF
SUPERVISORS

1 SAFETY NET PROGRAMS IN THE STATE THAT HAVE MORE CHILDREN
2 INVOLVED IN SUPPORTING THEIR WELL-BEING. PROGRAMMATICALLY, THE
3 DEPARTMENT'S OUTCOMES ARE BASED ON THE FEDERAL FISCAL YEAR.
4 WE'VE IDENTIFIED SOME OF THE IMPACTS ACHIEVED BY THE
5 DEPARTMENT FOR FEDERAL FISCAL YEAR 2025. ENFORCEMENT BEING IN
6 COMPLIANCE BEING ONE OF OUR AREAS, THE DEPARTMENT ACHIEVED A
7 1% INCREASE IN THE AMOUNT OF CHILD SUPPORT COLLECTED AND
8 DISTRIBUTED WITH 92% OF THE CHILD SUPPORT BEING COLLECTED
9 GOING INTO A HOUSEHOLD. DISTRIBUTED COLLECTIONS INCLUDES ALL
10 MONTHLY PAYMENTS AND PAYMENTS FOR OVERDUE CHILD, PAST DUE
11 CHILD SUPPORT. IN ADDITION, THE DEPARTMENT SAW AN INCREASE OF
12 1.1% IN THE AMOUNT OF CURRENT SUPPORT PAYMENTS COLLECTED. THIS
13 IS REALLY IMPORTANT BECAUSE IT SPEAKS TO THE DEPARTMENT'S WORK
14 IN INCREASING CONSISTENCY OF CHILD SUPPORT PAYMENT GOING INTO
15 A HOUSEHOLD AND SUPPORTING CHILDREN. THE DEPARTMENT ALSO
16 REALIZED A 4.3% INCREASE IN THE AVERAGE AMOUNT OF CHILD
17 SUPPORT COLLECTED AMONG CASES WITH COLLECTIONS AND ESTABLISHED
18 LEGAL PARENTAGE FOR MORE THAN 37,000 CHILDREN. NEXT SLIDE,
19 PLEASE. THE DEPARTMENT HAS FOUR NEW APPROPRIATION REQUESTS FOR
20 FISCAL YEAR 26/27. THE FIRST IS FOR E-FILING SOFTWARE. THIS
21 ALLOWS THE DEPARTMENT TO COMPLY WITH A SUPERIOR COURT MANDATE
22 TO ELECTRONICALLY FILE ALL JUDICIAL DOCUMENTS. THE DEPARTMENT
23 IMPLEMENTED THIS SOFTWARE THIS CURRENT FISCAL YEAR USING A
24 GRANT FROM THE INFORMATION TECHNOLOGY INFRASTRUCTURE FUND,
25 WHICH PROVIDED THE 34% INVESTMENT AND DREW DOWN FEDERAL



THE BOARD OF
SUPERVISORS

1 MATCHING FUNDS OF 66%. THE TRAINING AND PROMOTIONAL REQUEST IS
2 TO SUPPORT OUR COMMUNITY OUTREACH AND SUPPORT ONGOING TRAINING
3 FOR STAFF AS THE DEPARTMENT CONTINUES ITS EFFORTS IN
4 DELIVERING SERVICE EXCELLENCE. THE DEPARTMENT WAS AWARDED A
5 FEDERAL 1115 DEMONSTRATION GRANT TO PROVIDE EMPLOYMENT AND
6 OTHER WRAPAROUND SERVICES TO OBLIGATED PARENTS THAT ARE
7 UNEMPLOYED OR UNDEREMPLOYED. THIS REQUEST IS FOR YEAR 2 GRANT
8 FUNDING. THE FINAL REQUEST IS FOR THE RESTORATION OF STATE AND
9 FEDERAL FUNDS CUT FROM THE DEPARTMENT'S BUDGET BY THE STATE IN
10 FISCAL YEARS 24/25 AND 25/26. EACH OF THESE REQUESTS WOULD BE
11 FUNDED BY STATE AND FEDERAL REVENUE AND OR 1115 GRANT FUNDING.
12 NO NCC IS BEING REQUESTED AND THE DEPARTMENT IS NOT REQUESTING
13 TO ADD ANY POSITIONS. NEXT SLIDE, PLEASE. FINALLY, WE
14 HIGHLIGHT TWO SIGNIFICANT CHALLENGES FACING THE DEPARTMENT.
15 ONE IS HIRING, WHICH MANY DEPARTMENTS IN THE COUNTY ARE ALSO
16 FACING. WE CONTINUE TO WORK VERY CLOSELY WITH OUR DHR PARTNERS
17 ON STRATEGIES TO ADDRESS THE CRITICAL ITEMS IN THE DEPARTMENT
18 WITH HIGH VACANCY RATES. IN ADDITION TO HIRING, THE DEPARTMENT
19 CONTINUES TO OPERATE WITH A STRUCTURAL DEFICIT AS THE STATE
20 HAS NOT FULLY IMPLEMENTED THE BUDGET METHODOLOGY INTRODUCED IN
21 2018. DEPARTMENT CONTINUES TO WORK WITH STATE DEPARTMENT OF
22 CHILD SUPPORT SERVICES ON ADDRESSING THE STRUCTURAL DEFICIT
23 AND EQUITABLE FUNDING AND IS ALSO WORKING WITH STATE
24 LEGISLATORS TO ENSURE THAT THEY UNDERSTAND OUR FUNDING
25 STRUCTURE. THAT CONCLUDES MY PRESENTATION. THANK YOU.



THE BOARD OF
SUPERVISORS

1
2 **SUP. HILDA SOLIS, CHAIR:** KELLY LOBIANCO, DEPARTMENT OF
3 ECONOMIC OPPORTUNITIES.

4
5 **KELLY LOBIANCO:** THANK YOU SO MUCH, CHAIR AND BOARD OF
6 SUPERVISORS. WE APPRECIATE THE OPPORTUNITY TO PRESENT THE L.A.
7 COUNTY DEPARTMENT OF ECONOMIC OPPORTUNITIES ANNUAL BUDGET. I
8 WANT TO THANK THE CEO, THE GOVERNANCE COMMITTEE, AND MY OWN
9 TEAM BEHIND ME AND ONLINE AT DEO FOR THE WORK LEADING UP TO
10 TODAY. FOR THOSE WATCHING AND IN THE ROOM, WATCHING IN THE
11 ROOM AND ONLINE, MY NAME IS KELLY LOBIANCO, DIRECTOR OF THE
12 DEPARTMENT OF ECONOMIC OPPORTUNITY, OR DEO. DEO WAS CREATED IN
13 JULY OF 2022 BY THIS BOARD AS THE COUNTY'S FIRST CENTRALIZED
14 ECONOMIC DEVELOPMENT AGENCY. YOU CAN SEE OUR MISSION HERE TO
15 CREATE QUALITY JOBS, HELP SMALL BUSINESSES AND HIGH ROAD
16 EMPLOYERS START AND GROW AND BUILD VIBRANT COMMUNITIES AND
17 SPACES. WE USE OUR MISSION AND VISION AND THE FOLLOWING
18 STRATEGIC PILLARS TO GUIDE OUR WORK, INCLUDING A FUTURE READY
19 WORKFORCE, GLOBALLY COMPETITIVE INDUSTRIES, COMMUNITY
20 PLACEMAKING AND DIVERSIFICATION, PEOPLE FIRST PUBLIC SERVICE,
21 AND REGIONAL ECONOMIC LEADERSHIP. NEXT SLIDE, PLEASE. DEA WAS
22 CREATED FROM TEAMS FROM FOUR UNIQUE DEPARTMENTS AND CALLED TO
23 OPTIMIZE THE INITIAL INFRASTRUCTURE OVER TIME WITH THE BOARD
24 AND THE BOARD TO MEET THE GOALS OF THE DEPARTMENT. AS YOU CAN
25 SEE HERE ON THIS CHART, MOST OF OUR BUDGET, 84%, IS INVESTED



THE BOARD OF
SUPERVISORS

1 IN NECESSARY SERVICES AND SUPPLIES. THESE INCLUDE AS EXAMPLES,
2 18 AMERICA'S JOB CENTERS OF CALIFORNIA, YOUTH AT WORK, AND
3 HIGH ROAD TRAINING PARTNERSHIPS FOR OUR WORKERS. THEY INCLUDE
4 OUR OFFICE OF SMALL BUSINESS AND OUR ECONOMIC MOBILITY
5 INITIATIVE, EQUITY AND COUNTY CONTRACTING, CAPITAL ACCESS FOR
6 OUR SMALL BUSINESSES. IT INCLUDES THE L.A. COUNTY FILM OFFICE
7 AND FILM L.A. AS AN INDUSTRY CLUSTER APPROACH FOR MAJOR
8 INDUSTRIES, REAL ESTATE AND CAPITAL DEVELOPMENT, AND ECONOMIC
9 RECOVERY AND RESILIENCY EFFORTS. THESE ESSENTIAL AND
10 INNOVATIVE PROGRAMS AND SERVICES AND POLICY ARE DELIVERED WITH
11 CONTRACTED COMMUNITY-BASED ORGANIZATIONS, CITIES, ECONOMIC
12 DEVELOPMENT CORPORATIONS, LOCAL SMALL BUSINESS AND SOCIAL
13 ENTERPRISES, AND OTHER COMMUNITY STAKEHOLDERS. ONLY 16% OF OUR
14 BUDGET IS USED ON SALARIES AND EMPLOYEE BENEFITS, HIGHLIGHTING
15 THE IMPORTANCE OF EACH AND EVERY 1 OF OUR 185 STAFF. WE ALSO
16 POINT TO THE DIVERSITY OF OUR FUNDING, WHICH WE CONTINUE TO
17 PURSUE TO ENABLE US TO ADVANCE OUR MISSION AND VISION. NEXT
18 SLIDE, PLEASE. WE TAKE OUR AVAILABLE RESOURCES VERY SERIOUSLY
19 AT DEO AND DIRECT THEM TOWARDS INDIVIDUALS THAT NEED THEM MOST
20 AND THAT HAVE THE GREATEST IMPACT. WE DRAW ATTENTION OF THE
21 BOARD AND THE PUBLIC TO OUR HIGH-LEVEL BUDGET COMPOSITION,
22 SHOWING THE MAJORITY OF FUNDING GOING TOWARDS OUR LEGACY
23 PUBLIC WORKFORCE SYSTEM WITH YOUTH TRAINING AND BUSINESS
24 SERVICES IN ACTIVE REDESIGN AND MODERNIZATION, AND MORE
25 LIMITED RESOURCES TO SUPPORT OUR SMALL BUSINESSES AND ECONOMIC



THE BOARD OF
SUPERVISORS

1 DEVELOPMENT EFFORTS, THOSE THAT WILL CATALYZE NEW REVENUE TO
2 L.A. COUNTY LONG-TERM. NEXT SLIDE, PLEASE. THE CHART HERE
3 DEMONSTRATES BOTH REACH AND IMPACT OF OUR WORK IN THE LAST
4 FISCAL YEAR. WE DON'T HAVE TIME TO GO THROUGH ALL OF IT, BUT
5 WE ARE SUPPORTING TENS OF THOUSANDS OF WORKERS AND BUSINESSES,
6 YIELDING QUALITY JOBS FOR WORKERS, NEW BUSINESS STARTS AND
7 GROWTH WITH PROPERTY AND CAPITAL, AND STUDIES AND ACTION PLANS
8 FOR KEY SECTORS LIKE LIFE SCIENCES AND ENTERTAINMENT. I DO
9 WANT TO POINT TO THE MOBILIZATION OF MORE THAN \$22,000,000
10 LAST YEAR FOR ECONOMIC DISRUPTIONS LIKE OUR FIRES IN JANUARY
11 AND \$80,000,000 IN NEW REVENUE TO THE DEPARTMENT FOR OUR WORK.
12 NEXT SLIDE, PLEASE. AS YOU CAN SEE HERE, OUR BUDGET REQUEST.
13 WE ARE REQUESTING \$116.2 MILLION IN NEW APPROPRIATION. I DO
14 WANT TO BREAK THAT DOWN A LITTLE BIT FOR THE BOARD AND FOR THE
15 PUBLIC. THERE ARE \$22,000,000 IN OFFSETS MADE UP OF NEW
16 GRANTS, BRINGING THE APPROPRIATION TO \$93,000,000. THIS VALUE
17 INCLUDES OUR \$38,500,000 ASKS IN UNMET AND CRITICAL NEEDS,
18 WHICH INCLUDES 13 NEW BUDGETED POSITIONS. ABOUT 25% IS TO
19 MAINTAIN PROGRAMS, 11% FOR NEW PROGRAMS, AND 3% FOR POSITIONS.
20 THE REMAINDER IS LARGELY COMPRISED OF A BOARD APPROVED CAPITAL
21 DEVELOPMENT PROJECT. FOR OUR CRITICAL AND UNMET NEEDS WE ARE
22 LIFTING THE NEED FOR CONTINUED INVESTMENT IN YOUTH AT WORK,
23 THE COUNTY'S LARGEST YOUTH WORKFORCE DEVELOPMENT PROGRAM
24 SERVING AN ON AVERAGE OF 7,000 YOUTH PER YEAR IN PAID WORK
25 EXPERIENCES AND 2,800 YOUTH THROUGH THIS REQUEST. A PERMANENT



THE BOARD OF
SUPERVISORS

1 BUSINESS INTERRUPTION FUND RECOGNIZING THE NINE ONE-TIME
2 CAPITAL ACCESS PROGRAMS WE HAVE STOOD UP FOR WORKERS AND SMALL
3 BUSINESSES IMPACTED BY ECONOMIC DISRUPTION. THIS
4 INFRASTRUCTURE AND AWARD FUNDING WILL ALLOW FOR 900 BUSINESSES
5 AT 5,000 COUNTYWIDE AND ENSURE NIMBLE FUNDRAISING AND
6 DEPLOYMENT IN FUTURE EMERGENCIES. HIRING AND TRAINING PROGRAMS
7 LIKE L.A. RISE AND PLACE FOR INDIVIDUALS EXPERIENCING
8 HOMELESSNESS AND JUSTICE INVOLVEMENT LEADING TO JOBS IN THE
9 COUNTY AND GROWTH SECTORS. IT INCLUDES EDUCATION AND TRAINING
10 AND TECHNICAL ASSISTANCE AND CAPITAL PROGRAMS FOR
11 ENTREPRENEURS AND SMALL BUSINESSES THROUGH OUR ECONOMIC
12 MOBILITY INITIATIVE, CONTRACTOR BONDING AND LEGACY BUSINESS
13 PROGRAM. AND FINALLY, STAFFING THAT WILL ENABLE THE DEPARTMENT
14 TO RIGHT SIZE AS A STILL NEW AND GROWING DEPARTMENT, TAKE LEAD
15 AS AN ECONOMIC DEVELOPMENT DEPARTMENT AND IN RESPONSE TO THE
16 ONGOING ECONOMIC EMERGENCIES AND OPPORTUNITIES, IDENTIFY NEW
17 REVENUE AND SCALE IMPACTFUL PROGRAMMING. NEXT SLIDE, PLEASE.
18 AND FINALLY, WE WANT TO ACKNOWLEDGE THAT THERE ARE TOUGH
19 DECISIONS TO BE MADE IN THE BUDGET PERIOD AND WE WILL WORK
20 VIGILANTLY AND CREATIVELY TO MITIGATE THEM. TO ELEVATE THE
21 REALITIES, MANY OF OUR REQUESTS HAVE RELIED ON YEAR-OVER-YEAR
22 ONE-TIME REQUESTS. LOSSES WILL IMMEDIATELY REDUCE SERVICE
23 LEVELS BY 4,000 WORKERS AND 2,500 BUSINESSES. AND VERY
24 QUICKLY, THIS ALL HAPPENS IN A TIME OF GREAT NEED AND
25 VULNERABILITY, KNOWING THAT THOSE FOLKS WILL COME TO OUR



THE BOARD OF
SUPERVISORS

1 SYSTEM AND LOOKING FOR ECONOMIC SECURITY. SO, THANK YOU SO
2 MUCH FOR THIS OPPORTUNITY TO SHARE.

3
4 **SUP. HILDA SOLIS, CHAIR:** THANK YOU, RAFAEL CARBAJAL.

5
6 **RAFAEL CARBAJAL:** THANK YOU, GOOD MORNING, MADAM CHAIR AND
7 BOARD MEMBERS. RAFAEL CARBAJAL AND I HAVE THE PRIVILEGE OF
8 BEING THE DIRECTOR FOR THE DEPARTMENT OF CONSUMER BUSINESS
9 AFFAIRS. TODAY I'LL WALK THROUGH OUR BUDGET, OUR REQUEST AND
10 MOST IMPORTANTLY WHAT THESE INVESTMENTS MEAN FOR THE RESIDENTS
11 WE SERVE AS WE GO INTO OUR 50TH YEAR OF SERVICE. I WON'T SPEND
12 MUCH TIME ON THIS SLIDE, BUT I DO WANT TO EMPHASIZE THAT AT
13 ITS CORE, OUR WORK IS ABOUT ECONOMIC JUSTICE, PROTECTION AND
14 STABILITY, AND MAKING SURE OUR COMMUNITIES ARE TREATED FAIRLY,
15 PROTECTING PEOPLE BEFORE THEY FALL INTO CRISIS, AND
16 STABILIZING HOUSEHOLDS WHEN THEY'RE ALREADY THERE. NEXT SLIDE,
17 PLEASE. AS YOU CAN SEE, OUR BUDGET IS SMALL RELATIVE TO OUR
18 OTHER DEPARTMENTS AND HEAVILY RELYING ON NCC, WITH ALMOST HALF
19 OF OUR BUDGET FUNDED THROUGH DIRECT NCC, AND 51% WITH A
20 COMBINATION OF FEES, STATE FUNDING, GRANTS AND OTHER
21 RESOURCES. YET, SOME OF THESE OTHER RESOURCES ALSO ARE FUNDED
22 THROUGH NCC, SUCH AS CFCI AND AFFORDABLE HOUSING TRUST FUND
23 DOLLARS. WHAT I HOPE TO EMPHASIZE IN THIS PRESENTATION IS THAT
24 OUR BUDGET AND OUR DEPARTMENT IS SMALL, BUT WE ARE IMPACTFUL.
25 NEXT SLIDE, PLEASE. THIS SLIDE PROVIDES A SNAPSHOT BREAKDOWN



THE BOARD OF
SUPERVISORS

1 OF OUR PROGRAM AREAS. 46% OF THE LARGEST SHARE OF OUR BUDGET
2 GOES TO PREVENTING DISPLACEMENT, UNDERSCORING THIS COUNTY'S
3 COMMITMENT TO HOUSING STABILITY. 15% SUPPORTING IMMIGRANT
4 COMMUNITIES, WHICH DURING A PERIOD OF HEIGHTENED FEDERAL
5 INSTABILITY HELPS ENSURE ACCESS TO LEGAL AND SUPPORTIVE
6 SERVICES. 7% PROTECTING WORKERS AND PROMOTING FAIR COMPETITION
7 FOR RESPONSIBLE EMPLOYERS, AND THE REMAINING 32% ENCOMPASSES
8 CORE SERVICES THAT SAFEGUARD RESIDENTS AND PROMOTE FAIRNESS,
9 ACCESS TO JUSTICE, FINANCIAL EMPOWERMENT, AND SUPPORT OUR
10 COMMUNITY CENTERS. NEXT SLIDE, PLEASE. THIS SLIDE ANSWERS THE
11 MOST IMPORTANT QUESTION THAT WE ARE TALKING ABOUT TODAY. WHAT
12 DO THESE INVESTMENTS ACTUALLY DELIVER FOR OUR RESIDENTS? IT
13 SHOWS THAT IN FISCAL YEAR 24/25, WE PROTECTED PEOPLE BEFORE
14 THEY FELL INTO CRISIS AND STABILIZED HOUSEHOLDS WHEN THEY WERE
15 ALREADY THERE. WE HAVE USED MORE THAN \$90,000,000 INTO THE
16 POCKETS OF OUR COMMUNITY SERVING OVER 230,000 RESIDENTS THAT
17 YEAR, AND THIS YEAR WE'RE WELL ON TRACK TO EXCEED THAT. YOUR
18 INVESTMENT IN DCBA DOESN'T SIMPLY FUND OPERATION, IT'S AN
19 INVESTMENT THAT PROTECTS PEOPLE, STABILIZES HOUSEHOLDS AND
20 REDUCES FAR MORE EXPENSIVE INTERVENTION LATER DOWN THE ROAD.
21 NEXT SLIDE, PLEASE. OUR BUDGET REQUEST. THIS SLIDE HIGHLIGHTS
22 OUR REQUEST. COGNIZANT OF OUR BUDGETARY STATE AND THE REALITY
23 OF NEEDS IN OUR COMMUNITY. I FEEL WE ARE PUTTING FORTH A
24 BALANCE REQUEST. THIS SLIDE IT SEEMS THAT WE ARE REQUESTING
25 \$34,000,000 TO SUPPORT OUR HOUSING AND TENANT PROTECTION



THE BOARD OF
SUPERVISORS

1 EFFORTS, BUT IN REALITY THIS IS A MIX OF CARRYOVER FUNDS AND
2 TECHNICAL REQUESTS SUCH AS RECOGNIZING NEW REVENUE. BUT THIS
3 DOES INCLUDE A \$19,300,000 REQUEST TO SUPPORT OUR STATE HOUSE
4 DELAY PROGRAM, AND IT DOES INCLUDE 12 POSITIONS TO RIGHT SIZE
5 AND STRENGTHEN SERVICES, BUT THOSE POSITIONS ARE COSTS, THOSE
6 COSTS FOR THOSE POSITIONS ARE FULLY OFFSET. WE ARE REQUESTING
7 \$8,400,000 IN ONGOING NEAR COUNTY COSTS FOR OUR OFFICE OF
8 IMMIGRANT AFFAIRS TO SUSTAIN OUR REPRESENTATIVE PROGRAM AND
9 FUND FOR SIX POSITIONS. THESE RESOURCES ENSURE OUR OIA HAS THE
10 CAPACITY TO MEET THE MOMENT THAT WE CURRENTLY EXPERIENCING AT
11 THIS TIME. WE ARE ALSO REQUESTING \$2,400,000 IN ONE-TIME
12 BRIDGE FUNDING FOR OFFICE OR CANNABIS MANAGEMENT. THIS IS A
13 TARGETED ONE-TIME INVESTMENT TO STAND UP OUR PROGRAM WITH THE
14 EXPECTATION THAT ONGOING OPERATIONS WILL BE OFFSET BY FEE AND
15 TAX REVENUE ONCE LICENSING IS UNDERWAY AT THE LATTER HALF OF
16 THIS NEXT COMING FISCAL YEAR. AND LASTLY, YOU WILL SEE OUR
17 14TH YEARLY FUNDING REQUEST FOR OUR SELF-HELP ACCESS LEGAL
18 CENTERS. NEXT SLIDE PLEASE. CHALLENGES AND MITIGATION
19 STRATEGIES. THIS SLIDE SPEAKS OF THE REALITY WE'RE OPERATING
20 IN. WE ARE NAVIGATING VOLATILITY DRIVEN BY EXTERNAL FORCES AND
21 FISCAL UNCERTAINTY, PRESSURES THAT INCREASE DEMAND FOR OUR
22 SERVICES WHILE LIMITING OUR FUNDING PREDICTABILITY.
23 HEIGHTENING UNPREDICTABLE FEDERAL IMMIGRATION ENFORCEMENT IS
24 ONE OF THE MOST IMMEDIATE PRESSURES. WHEN ENFORCEMENT ACTIONS
25 INCREASE, HOUSEHOLDS DESTABILIZE QUICKLY. OUR RESPONSE IS



THE BOARD OF
SUPERVISORS

1 COORDINATED AND INTENTIONAL. STRENGTHEN LEGAL SERVICES, INVEST
2 IN LANGUAGE ACCESS, AND RELY ON TRUSTED COMMUNITY PARTNERSHIPS
3 AND ALIGN CLOSELY WITH OUR COUNTY DEPARTMENTS SO RESIDENTS
4 RECEIVE ACCURATE INFORMATION AND ACCESS TO DUE PROCESS AND
5 SERVICES. AT THE SAME TIME A MAJORITY OF OUR BUDGET IS NCC.
6 FEDERAL POLICY SHIFTS THAT REDUCE LOCAL RESOURCES CREATE
7 DISPROPORTIONATE PRESSURE ON OUR BUDGET AND OUR SAFETY NET
8 PROGRAMS. AND FINALLY, MANY OF OUR PROGRAMS RELY ON SHORT-TERM
9 FUNDING WHICH LIMITS LONG-TERM PLANNING AND STAFFING
10 STABILITY. NEVERTHELESS, WE ENSURE WE USE THESE DOLLARS
11 STRATEGICALLY TO STABILIZE AND RIGHT SIZE OPERATIONS WHILE
12 PRESERVING FLEXIBILITY TO REALIGN QUICKLY AS POLICIES SHIFT
13 BECAUSE INCREASINGLY DCBA IS NOT ONLY ASKED TO HELP SHAPE
14 POLICY BUT TO STAND IT UP AND DELIVER IT QUICKLY. SO, WITH
15 THAT AS I CLOSE I WANT TO THANK THE CEO AND THIS BOARD FOR
16 THEIR ONGOING SUPPORT. I WANT TO SHOUT OUT MY TEAM IN THE
17 AUDIENCE FOR ALL THE WORK THAT THEY DO, CAUSE WITHOUT THEM I
18 WOULDN'T BE ABLE TO DO ANYTHING, ANY OF THIS THAT I
19 HIGHLIGHTED, ALL I DO IS WRITE THE CHECKS, BUT WITH ENORMOUS
20 GRATITUDE, THANK YOU.

21
22 **SUP. HILDA SOLIS, CHAIR:** THANK YOU, I THINK ALL STAFF NEED TO
23 BE RECOGNIZED. THANK YOU ALL FOR BEING THERE IN THE AUDIENCE
24 AND THOSE THAT ARE WATCHING US. SO YEAH, YOU CAN CLAP. ALL
25 RIGHT, I'M GOING TO JUST GO TO MEMBERS THAT HAVE SIGNED UP AND



THE BOARD OF
SUPERVISORS

1 THEN I'LL BE THE LAST SPEAKER AND I KNOW, KATHRYN, YOU'LL
2 PROBABLY WANT TO CHIME IN BEFORE I DO. SO, LET'S START WITH
3 SUPERVISOR HORVATH.

4

5 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. I WANT TO
6 START WITH OUR DIRECTOR OF MILITARY AND VETERAN AFFAIRS. LAST
7 NIGHT I WAS JUST ASKED A QUESTION ABOUT HOW THE COUNTY IS
8 WORKING WITH OUR FEDERAL GOVERNMENT GIVEN THE ANNOUNCEMENT
9 YESTERDAY AROUND THE VA CAMPUS. SO, WHAT IS THE LIKELIHOOD
10 THAT WE MIGHT BE ABLE TO ACCESS ADDITIONAL FEDERAL OR STATE
11 DOLLARS TO SUPPLEMENT YOUR WORK? AND HOW CAN OUR DEPARTMENTS
12 SUPPORT YOU IN MAKING SURE WE'RE ENGAGING OUR VETERANS AND DO
13 YOU THINK THERE'S AN OPPORTUNITY FOR OUR DEPARTMENTS TO BUILD
14 THE VA FOR SERVICES THAT THEY PROVIDE?

15

16 **JIM ZENNER:** YEAH, THANK YOU VERY MUCH FOR THAT QUESTION,
17 SUPERVISOR. SO, LIKE I STATED EARLIER, THERE'S A PRECEDENCE
18 FOR FUNDING COUNTIES THROUGH VHA, WHICH IS THE VETERAN HEALTH
19 CARE ADMINISTRATION. WE HAD A SMALL CONTRACT PREVIOUS YEAR.
20 RIGHT NOW, THE CURRENT ADMINISTRATION IS MOVING TOWARDS
21 PUSHING MORE DOLLARS OUT TO COMMUNITY CARE AND COUNTIES ARE
22 ELIGIBLE FOR BILLING COUNTY CARE. SO THAT IS A HUGE
23 OPPORTUNITY THAT OUR COUNTY HAS. TO DATE, MY UNDERSTANDING,
24 HAVING CONVERSATIONS WITH A FEW COLLEAGUES AT THE HEALTH
25 DEPARTMENTS THAT THEY'RE CURRENTLY NOT BILLING THE VA. SO



THE BOARD OF
SUPERVISORS

1 WHILE THAT FUNDING WOULD NOT COME TO MY DEPARTMENT, IT WOULD
2 COME TO THE COUNTY AND SUPPLEMENT SERVICES THAT ARE ALREADY
3 BEING PROVIDED BY THIS COUNTY. SO THAT IS A BIG OPPORTUNITY.
4 ON THE BENEFITS SIDE, WE REALLY HAVE TO LOOK AT THE STATE
5 BECAUSE THERE IS NO PRECEDENT ON THE FEDERAL SIDE FOR FUNDING
6 BENEFITS ESTABLISHMENT WITH THE PASSING OF SENATE BILL 694
7 THAT THIS BOARD GOT BEHIND SENATOR ARCHULETA'S BILL 694
8 PREVENTS FRAUDULENT CLAIMS ACTIVITIES AND ENSURES ONLY
9 ACCREDITED AGENTS SUCH AS OUR DEPARTMENT OF MILITARY VETERAN
10 AFFAIRS STAFF ARE ABLE TO ESTABLISH THOSE CLAIMS ON BEHALF OF
11 VETERANS. WITH THAT, THERE'S A LOT OF TALK IN SACRAMENTO ABOUT
12 LOOKING AT THE LACK OF RESOURCES THAT OUR OFFICES HAD ACROSS
13 THE STATE AND SO THERE'S A VERY GOOD OPPORTUNITY IN THE FUTURE
14 TO MAKE A GOOD SOLID ASK TO THE STATE TO GET ADDITIONAL
15 FUNDING FOR OUR BENEFITS ESTABLISHMENT WORK. OBVIOUSLY THAT
16 FUNDING WOULD GO TO EXPAND THE SUPPORT THAT WE'RE DOING AS A
17 COUNTY REGARDING INCORPORATING BENEFITS ESTABLISHMENT INTO
18 HEALTH CARE PRIORITIES, MAKING SURE OUR MOST VULNERABLE
19 VETERANS ARE GETTING CONNECTED TO BENEFITS AS WELL AS THEIR
20 FAMILIES.

21
22 **SUP. LINDSEY P. HORVATH:** I'M GLAD TO HEAR IT. I KNOW YOU'RE
23 FOCUSED ON THAT, AND I WANT TO MAKE SURE THAT YOU HAVE THE
24 SUPPORT THAT YOU NEED TO CONTINUE TO EXPAND THE GREAT WORK
25 THAT'S HAPPENING IN YOUR DEPARTMENT, SO THANK YOU. DIRECTOR



THE BOARD OF
SUPERVISORS

1 HARDY, WHAT IS YOUR PLAN TO QUICKLY AND THOUGHTFULLY FILL YOUR
2 VACANCIES AS WELL AS TO EXPAND PARTNERSHIP WITH YOUR
3 DEPARTMENT WITH OTHER DEPARTMENTS. SO THERE'S MORE CROSS
4 COLLABORATION.

5
6 **TERRIE HARDY:** YEAH. SO, I'LL THANK YOU FOR THE QUESTION. I'LL
7 RESPOND TO THE FIRST PART FIRST. WE ARE ACTUALLY WORKING VERY
8 CLOSELY WITH DHR TO FILL VACANCIES. SO, WE JUST RECENTLY USED
9 THE EMERGENCY HIRING TO FILL 32 CHILD SUPPORT SPECIALIST
10 THREES, WHICH ARE JOURNEY LEVEL CHILD SUPPORT SPECIALIST
11 POSITIONS. OF COURSE, THE DOWNFALL IS NOW IT OPENS UP
12 ADDITIONAL POSITIONS LOWER, BUT WE CONTINUE TO WORK WITH THEM
13 ON TRYING TO USE EMERGENCY HIRING AND SOME CREATIVE THINGS TO
14 ACTUALLY FILL OUR POSITIONS. WE'RE VERY CLOSELY WITH THEM AND
15 WE SEE A LIGHT AT THE END OF THE TUNNEL ACTUALLY.

16
17 **SUP. LINDSEY P. HORVATH:** OKAY.

18
19 **TERRIE HARDY:** YES.

20
21 **SUP. LINDSEY P. HORVATH:** THAT'S GREAT.

22
23 **TERRIE HARDY:** OKAY, YES. THE SECOND PART OF THE QUESTION, WE
24 ACTUALLY HAVE PARTNERSHIPS WITH ALL THREE OF THESE DEPARTMENTS
25 SITTING UP HERE, WORKING ON VARIOUS THINGS, WHETHER IT IS



THE BOARD OF
SUPERVISORS

1 WORKING WITH MILITARY VETS WITH NOT ONLY OUR CASE
2 PARTICIPANTS, EVEN OUR STAFF ON KNOWING WHAT BENEFITS ARE AND
3 WHAT BENEFITS ARE AVAILABLE TO THEM AND A REFERRAL SYSTEM BACK
4 AND FORTH. THEY CAN REFER TO US, WE REFER TO THEM IF THERE ARE
5 NEEDS ON EITHER SIDE. WE ALSO HAVE PARTNERSHIPS WITH DCBA AND
6 DEO, JCOD AND DHR ON OUR 1115 GRANT, WHICH IS OUR BRIDGES TO
7 SUPPORT AND WORKING WITH UNEMPLOYED, UNDEREMPLOYED, OBLIGATED
8 PARENTS IN DISTRICT 2 TO GET THEM. WE ARE JUST STARTING THAT
9 AND TO GET THEM WRAPAROUND SERVICES AND EMPLOYMENT SERVICES.
10 SO LOTS OF PARTNERSHIPS.

11
12 **SUP. LINDSEY P. HORVATH:** I'M GLAD TO HEAR IT. AND IF THERE'S
13 ANY MORE SUPPORT OR OPPORTUNITY THAT YOU IDENTIFY WHERE YOU
14 NEED OUR BOARD SUPPORT. I HOPE YOU'LL ELEVATE THAT FOR US.
15 THANK YOU VERY MUCH.

16
17 **TERRIE HARDY:** THANK YOU.

18
19 **SUP. LINDSEY P. HORVATH:** TO DIRECTOR LO BIANCO. I KNOW THAT
20 THERE ARE COUNTY INITIATIVES SUCH AS THE HIGH ROAD TRAINING
21 PARTNERSHIPS AND FIRE AND RECOVERY RESILIENCE WORKFORCE
22 PROGRAM. CAN YOU TALK A LITTLE BIT ABOUT HOW YOUR BUDGET WILL
23 BE INVESTED IN PROGRAMS THAT DEVELOP OUR WORKFORCE AS IT
24 RELATES TO OUR FUTURE RESILIENCE GIVEN THE IMPACT OF THE
25 WILDFIRES AND OTHER NATURAL DISASTERS, HOW ARE YOU INVESTING



THE BOARD OF
SUPERVISORS

1 IN A WORKFORCE THAT'S PREPARING FOR OUR CLIMATE FUTURE?

2

3 **KELLY LOBIANCO:** THANK YOU SO MUCH, SUPERVISOR FOR THAT
4 QUESTION AND SOMETHING SO NEAR AND DEAR TO MY AND MY TEAM'S
5 HEART. SO, THIS BUDGET ASKS DOES RELATE TO A NUMBER OF
6 WORKFORCE ACTIVITIES, ONE SPECIFICALLY RELATED TO TRAINING AND
7 TRANSITIONAL EMPLOYMENT. THAT HAS BEEN AN AREA WHERE WE'VE
8 BEEN ABLE TO LEVERAGE OUR PUBLIC WORKFORCE SYSTEM, OUR FEDERAL
9 WORKFORCE INNOVATION AND OPPORTUNITY ACT TRAINING DOLLARS,
10 FUNDING FROM THE STATE AND FROM OUR LOCAL TEAMS, AS WELL AS
11 PRIVATE PHILANTHROPY. IT'S BEEN AN AREA OF INVESTMENT AND
12 WE'VE BEEN ABLE TO BRING IN A BUNCH OF DIFFERENT AND DIVERSE
13 REVENUE STREAMS. SO ONE OF OUR BUDGET ASKS IS ACTUALLY FOR A
14 PROGRAM MANAGER TO OVERSEE TRAINING AND TRANSITIONAL
15 EMPLOYMENT FULLY OFFSET SO THAT WE CAN CONTINUE TO BRING A NEW
16 REVENUE TO OFFER SKILLS TRAINING PAID TRANSITIONAL WORK IN
17 CONNECTION TO GREAT JOBS OUR HIGH ROAD TRAINING PARTNERSHIP
18 HAS BEEN OVER \$30,000,000 INVESTED IN THAT WITH CARE FIRST
19 COMMUNITY INVESTMENT AND AMERICAN RESCUE PLAN AND NOW WE'RE
20 LEVERAGING SOME OF OUR FEDERAL FUNDS. AND OUR FIRE RECOVERY
21 AND RESILIENCY PROGRAM HAS BEEN FUNDED BY THE STATE. THAT WILL
22 SERVE BOTH OF THOSE PROGRAMS TOGETHER WILL SERVE OVER 3,000
23 WORKERS IN THE COMING YEAR ON REBUILD, FROM THE FIRES, ON
24 CLIMATE RESILIENCY. THERE'S A NUMBER OF GREEN ECONOMY PROGRAMS
25 IN THERE AROUND ELECTRIC VEHICLES AND SUCH, HOSPITALITY AND



THE BOARD OF
SUPERVISORS

1 TRAINING. IT REALLY RUNS EVERY SECTOR. BUT WE'RE CONTINUING TO
2 MODERNIZE OUR PUBLIC WORKFORCE SYSTEM. WE'VE GONE THROUGH A
3 FULL PROCUREMENT AND BUILDING SOME OF THE INFRASTRUCTURE
4 AROUND ADVANCING THESE PROGRAMS, GROWING THEM AND BRINGING NEW
5 REVENUE IN IS ONE OF OUR BIG STRATEGIES. IN THIS BUDGET
6 REQUEST, YOU'LL ALSO SEE MAINTENANCE FOR YOUTH AT WORK, THE
7 LARGEST YOUTH WORKFORCE DEVELOPMENT PROGRAM FOR L.A. RISE, A
8 PROGRAM THAT SERVES BETWEEN 800 AND 1,000 INDIVIDUALS WHO HAVE
9 HOMELESSNESS EVERY YEAR, AND OUR PLACE PROGRAM, WHICH SERVES
10 150 WITH NCC, BUT ANOTHER 50 WITH CARE FIRST COMMUNITY
11 INVESTMENT TO GET INTO COUNTY JOBS. SO, WE'RE LOOKING TO BOTH
12 MAINTAIN AND BUILD THE INFRASTRUCTURE TO DRAW NEW DOLLARS.

13
14 **SUP. LINDSEY P. HORVATH:** GREAT. THANK YOU VERY MUCH FOR THAT
15 INVESTMENT AND FOR THE WAYS THAT YOU'RE HELPING TO THINK ABOUT
16 OUR FUTURE WORKFORCE IN THAT REGARD. OUR DIRECTOR OF DCBA, I
17 HAVE JUST A COUPLE OF QUESTIONS FOR YOU. RECENTLY, THERE WAS A
18 REPORT FROM THE L.A. RENT BRIGADE THAT INDICATES ABOUT 42% OF
19 WHAT THEY HAVE DOCUMENTED AS CASES OF PRICE GOUGING HAPPENED
20 IN MY DISTRICT. WE CONTINUE TO BRING FORWARD MOTIONS THAT
21 FOCUS ON THIS ISSUE, AND I KNOW THAT MEANS YOUR DEPARTMENT IS
22 IN PART HELPING WITH THE ENFORCEMENT COMPONENT, YET I DIDN'T
23 SEE IN THE BUDGET ADDITIONAL REQUESTS FOR ADDITIONAL POSITIONS
24 TO WORK ON THIS EFFORT, WHICH WE KNOW IS BEING REPORTED ON A
25 LOT, BUT WE HAVEN'T SEEN, I THINK, VISIBLY SOME OF THE WORK



THE BOARD OF
SUPERVISORS

1 FROM YOUR DEPARTMENT THAT I THINK PEOPLE ARE HOPING FOR. SO,
2 DO YOU NOT NEED ADDITIONAL POSITIONS TO DO THIS WORK OR HELP
3 ME UNDERSTAND WHY THERE ISN'T A REQUEST THERE?

4
5 **RAFAEL CARBAJAL:** THANK YOU FOR THE QUESTION AND DEFINITELY WE
6 DO NEED THE SUPPORT BUT WE ARE WORKING TOWARDS IT. SO ONE OF
7 THE THINGS I DO WANT TO HIGHLIGHT IS I APPRECIATE THE L.A.
8 TIMES ARTICLE AND BRINGING AND CONTINUING TO SHED LIGHT ON
9 THIS ISSUE OF PRICE GOUGING BECAUSE THE MORE LIGHT WE SHINE ON
10 IT THE MORE AWARENESS THERE IS. I ALSO THINK THE ARTICLE WAS
11 FAIR AND POINTING OUT SOME OF THE ISSUES AND CHALLENGES AND
12 TRYING TO PROVE SOME OF THESE PRICE GOUGING COMPLAINTS. WE
13 WILL BE BACK HERE ON THE 24TH TO PRESENT OUR FINDINGS AND THE
14 WORK THAT WE HAVE DONE AND BEEN ABLE TO ACCOMPLISH. THE REPORT
15 ALREADY HIGHLIGHTS SOME OF THAT WORK. I WILL ADD THAT THIS
16 WORK IS STRUCTURED WITHIN A FRAMEWORK OF DUE PROCESS SO THAT
17 WE'RE LIMITED ON WHAT WE CAN SHARE. BUT WHAT I CAN SHARE IS
18 THAT INTERNALLY WE'RE REPRIORITIZING STAFF, SHIFTING INTERNAL
19 STAFF TO PICK UP SOME OF THE ADDITIONAL WORK. WE DO HAVE
20 ACTIVE CONVERSATIONS WITH OUR FRIENDS AT COUNTY COUNSEL TO
21 EXPLORE TAPPING INTO MORE CONSUMER PROTECTION DOLLARS TO
22 EXPAND THIS WORK. BUT ALSO, WITHIN OUR BUDGET, YOU DO SEE SOME
23 CARRYOVER DOLLARS AS A RECOGNITION OF REVENUE THAT WILL ALLOW
24 US TO ONBOARD SOME VACANT POSITIONS THAT WE DO HAVE WITHIN THE
25 DEPARTMENT TO BRING IN THOSE ADDITIONAL RESOURCES. ANOTHER



THE BOARD OF
SUPERVISORS

1 THING THAT WE ACTIVELY WANT TO DO WHEN WE'RE ABLE TO CATCH OUR
2 BREATH IS TO BRING IN OUR LEGAL SERVICES PROVIDERS AND OUR
3 COMMUNITY ADVOCATES, SIT THEM DOWN AND EXPLAIN TO THEM WHAT
4 OUR PROCESS IS AND WHAT A ROBUST COMPLAINT CAN LOOK LIKE TO
5 HELP FACILITATE US GETTING THE FACTS SOONER AND QUICKER SO WE
6 CAN ACT AND ACTIVATE ON THAT FASTER. IN ADDITION, THIS BOARD
7 DID GIVE US ADDITIONAL AUTHORITY BACK IN SEPTEMBER THAT IS
8 ALSO ROOTED IN THE DUE PROCESS. WE STOOD UP THAT PROCESS AND
9 WE'RE ACTIVELY USING THAT AUTHORITY NOW. SO, WE DON'T HAVE TO
10 RELY ON SOME OF OUR PARTNERS. WE ARE ACTIVELY PURSUING SOME
11 CASES. I CAN'T GO INTO THE DETAILS ON THEM AGAIN BECAUSE WE
12 STILL BELIEVE IN DUE PROCESS IN L.A. COUNTY UNLIKE THE FEDERAL
13 GOVERNMENT. SO, WE ARE ACTUALLY ACTIVELY WORKING ON THIS AND
14 DO APPRECIATE THE SUPPORT FROM YOUR OFFICE AND EVERY OFFICE
15 HERE IN TRYING TO ADDRESS THAT ISSUE.

16
17 **SUP. LINDSEY P. HORVATH:** AND I KNOW, JUST SO YOU KNOW, I ALSO
18 GAVE A SIMILAR MESSAGE TO THE DISTRICT ATTORNEY BECAUSE THAT
19 OFFICE NEEDS TO HELP IN ENFORCEMENT AS WELL. BUT GIVEN THE
20 NUMBER OF CLAIMS THAT ARE COMING IN, THE ISSUES AND THE
21 ONGOING CONCERN AROUND PRICE GOUGING, I JUST WANT TO MAKE SURE
22 WE'RE INVESTING THE RIGHT AMOUNT OF RESOURCE TO TACKLE THAT
23 CHALLENGE. WHAT IS YOUR PLAN TO CONDUCT OUTREACH TO VULNERABLE
24 COMMUNITIES CONSIDERING THE ONGOING IMMIGRATION ENFORCEMENT
25 KNOWING THIS BOARD IS VERY SERIOUS ABOUT INVESTING IN RENTAL



THE BOARD OF
SUPERVISORS

1 INVESTMENTS TO KEEP PEOPLE IN HOUSING AND TO KEEP PROPERTY
2 OWNERS WHOLE SO THEY CAN CONTINUE THEIR BUSINESS. WHAT ARE YOU
3 DOING TO OUTREACH THE COMMUNITY AND HOW CAN WE ENSURE THAT
4 COMMUNITIES ARE AWARE OF THIS RENT RELIEF PROGRAM THAT THE
5 BOARD HAS ESTABLISHED?

6
7 **RAFAEL CARBAJAL:** APPRECIATE THE QUESTION AND I APPRECIATE THE
8 SUPPORT OF THIS BOARD IN FUNDING THE EMERGENCY RENT RELIEF
9 PROGRAM. AS WE EXPANDED THE APPLICATION FOR TENANTS TO APPLY
10 AS WELL, WE'VE BROUGHT IN MORE ORGANIZATION AND SPECIFICALLY
11 COMMUNITY-BASED ORGANIZATIONS INTO THE FOLD TO PROVIDE
12 OUTREACH AND TECHNICAL ASSISTANCE AND SUPPORT TO OUR
13 COMMUNITIES THAT ARE LOOKING TO APPLY. IN PARTICULAR, AS WE
14 EXPAND OUR SERVICE DELIVERY TO TENANTS, WE KNOW THAT THIS
15 POPULATION REQUIRES MORE DIRECT ASSISTANCE. SO, WE WANT TO BE
16 COGNIZANT AND SUPPORTIVE OF THAT. SO, AS WE LOOK AT THIS
17 PROGRAM, AND KEEPING IN MIND THAT WE'RE RAMPING UP AS WE MOVE
18 FROM THE RAMP-UP LEVEL INTO THE STABILIZATION OF THE PROGRAM.
19 WE'RE CONSISTENTLY REVISITING OUR INFRASTRUCTURE TO IDENTIFY
20 MORE RESOURCES TO PUT THEM OUT ON THE GROUND TO PROVIDE
21 ADDITIONAL SUPPORT. ALSO WORKING WITH SOME OF YOUR OFFICES TO
22 IDENTIFY PERMANENT SPACE WITHIN YOUR DISTRICT SO WHERE WE
23 COULD PROVIDE ADDITIONAL SUPPORT TO THE COMMUNITY MEMBERS THAT
24 NEED IT.



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY P. HORVATH:** THIS MIGHT BE RELATED BUT I NOTICED
2 ON YOUR SLIDE FOR YOU HAD LISTED \$45,700,000 INFUSED INTO THE
3 COMMUNITY TO HELP STABILIZE HOUSEHOLDS. CAN YOU PROVIDE A
4 LITTLE BIT MORE DETAIL ABOUT WHAT THAT MEANS?

5

6 **RAFAEL CARBAJAL:** YEAH, I'M REALLY PROUD OF THAT WORK BECAUSE
7 THAT TAKES INTO THE AGGREGATE THE CONSIDERATION OF ALL THE
8 WORK THAT WE DID WITH THE PREVIOUS RENT RELIEF PROGRAM, THE
9 RENTAL ASSISTANCE WORK THAT WE DO THROUGH STAY HOUSE L.A., ALL
10 THE OTHER GRANT PROGRAMS THAT WE ADMINISTERED DURING THAT
11 TIME, LIKE OUR EMPOWER YOU PROGRAM, WHICH PROVIDED GRANTS TO
12 SURVIVORS OF DOMESTIC VIOLENCE, BUT ALSO TAKES INTO ACCOUNT
13 THE RESTITUTION THAT WE HELP BRING HOME, BOTH FOR WORKERS,
14 HOMEOWNERS, AND TENANTS, AS WE GO UP ON OUR WORK OF CONSUMER
15 PROTECTION.

16

17 **SUP. LINDSEY P. HORVATH:** THANK YOU VERY MUCH. THANK YOU, MADAM
18 CHAIR.

19

20 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. OKAY, WE'LL GO NEXT TO
21 SUPERVISOR HAHN.

22

23 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. JIM, YOU KNOW, I
24 KNOW ONE OF THE BIGGEST GOALS FOR YOUR DEPARTMENT AND I KNOW
25 I'VE TAKEN IT UP AS WELL JUST FOR MY DISTRICT AND THAT'S



THE BOARD OF
SUPERVISORS

1 ENDING VETERAN HOMELESSNESS BY 2028. HOW MUCH OF THIS BUDGET
2 IS SUPPORTING THAT SPECIFIC GOAL? AND I MEAN, OBVIOUSLY
3 EVERYBODY'S NOT GOING TO GET EVERYTHING THEY REQUESTED IN THIS
4 BUDGET. THERE'S NOT ENOUGH MONEY TO GO AROUND. IF YOUR
5 REQUESTS ARE NOT MET BUDGET-WISE, WHAT HAPPENS TO THIS GOAL?

6
7 **JIM ZENNER:** CURRENTLY WE HAD \$2,400,000 THROUGH THIS FISCAL
8 YEAR SPECIFICALLY TO HOMELESS ADDRESSING HOMELESSNESS ABOUT
9 533,000 WAS NCC AND THE REST WAS MEASURE H. I'VE BEEN RICK OUR
10 DEPARTMENT'S BEEN RECOMMENDED FOR \$1,300,000. SO THAT'S A
11 SHORTFALL ABOUT \$1,100,000. UNFORTUNATELY, THAT'S GOING TO
12 IMPACT OUR CONTRACT FOR LEGAL SERVICES, WHICH SERVES ABOUT 100
13 REALLY HIGH-RISK VETERANS A YEAR EXPERIENCING HOMELESSNESS.
14 THEY CAN BE VETERANS WHO WERE DISCHARGED BECAUSE OF SEXUAL
15 ORIENTATION AND ALL SORTS OF OTHER INJUSTICES THAT REALLY MAKE
16 MY TEAM PASSIONATE ABOUT HELPING. AND THEN IT'S GOING TO LEAD
17 TO A NET LOSS OF ABOUT TWO ADDITIONAL EMPLOYEES THAT WAS
18 FOCUSED ON HOMELESSNESS. AND WHAT I WAS SAYING EARLIER IS WE
19 DON'T JUST ESTABLISH BENEFITS WITH THESE MEN AND WOMEN
20 EXPERIENCING HOMELESSNESS. WE'RE HELPING MATCH THE COUNTY
21 HOUSING OPPORTUNITIES. WE HAVE A LOT OF VACANT PROJECT-BASED
22 HOUSING UNITS THAT DOES NOT ELUDE US. SO, WE REALLY KIND OF
23 INTEGRATE WITH A SMALL INVESTMENT, ALL THE COUNTY RESOURCES.
24 OUR OTHER DEPARTMENTS HAVE TO FOCUS ON MANY POPULATIONS. WE'RE
25 LASER FOCUSED ON VETERANS AND SO WE PARTNER WITH OUR FELLOW



THE BOARD OF
SUPERVISORS

1 COUNTY DEPARTMENTS TO MAKE SURE THAT VETERANS ARE FRONT AND
2 CENTER IN OUR PARTNERSHIP WITH THE VA. SO IT COULD IMPACT THE
3 NUMBER OF MATCHES THAT WE'RE MAKING TO HOUSING UNITS AS WELL
4 AS NAVIGATIONAL RESOURCES. FORTUNATELY, WE HAVE ONE-TIME
5 DOLLARS THAT WILL KEEP OUR HOUSING NAVIGATION FRONT AND
6 CENTER, WHICH IS KEY TO THAT STRATEGY TO END VETERAN
7 HOMELESSNESS HERE IN L.A. COUNTY. BUT UNFORTUNATELY, THE WAY
8 IT'S LOOKING, WE WILL FACE AN IMPACT, THE WAY IT'S SET UP.

9

10 **SUP. JANICE HAHN:** SO, ONE OF THE THINGS I THINK IS REALLY
11 EFFECTIVE IS USING PROJECT HOME KEY RESOURCES. I THINK ABOUT
12 HOW SUCCESSFUL THAT ONE IN SAN PEDRO IS, THE LOUIS DOMINGUEZ
13 RESOURCE CENTER, AND IT FOLLOWS THE SAME CONCEPT AS OUR
14 ENCAMPMENT RESOLUTIONS, RIGHT? YOU HAVE A HOTEL, YOU HAVE THE
15 ROOMS, YOU MOVE A SIGNIFICANT NUMBER OF HOMELESS VETERANS OFF
16 THE STREETS AND RIGHT INTO CLEAN ROOMS AND BEDS AND SHOWERS
17 AND SERVICES. HOW MUCH DO YOU THINK YOUR DEPARTMENT CAN WORK
18 WITH OTHER COUNTY DEPARTMENTS TO HAVE FOCUSED HOME KEY
19 PROJECTS FOR VETERANS?

20

21 **JIM ZENNER:** YEAH GREAT QUESTION AND WE DIDN'T WE HAVEN'T BEEN
22 WAITING ON THE SIDELINES, I PROMISE YOU, SUPERVISOR. WE'VE
23 BEEN TRYING TO WORK ON THAT. ONE OF THE ISSUES IS THAT WE HAVE
24 A LOT OF VACANT UNITS ON THE PROJECT-BASED SIDE. VETERANS TEND
25 TO NOT WANT STUDIOS. THEY WANT ONE-BEDROOM APARTMENTS,



THE BOARD OF
SUPERVISORS

1 OTHERWISE THEY GO VACANT. AND SO, WE'VE BEEN WORKING WITH CEO
2 REAL ESTATE, WITH DMH, AND OTHER AGENCIES, OR OTHER COUNTY
3 DEPARTMENTS AND OFFICES TO EXPLORE IF THERE'S ANY PROPERTY
4 OWNERS OUT THERE THAT WOULD BE ABLE TO MAKE IT WORK TO CONVERT
5 HOTELS TO ONE-BEDROOM APARTMENTS. AND UNFORTUNATELY, WE
6 HAVEN'T HAD A LOT OF INTEREST ON THAT END, AND I THINK THAT'S
7 THE KEY DIFFERENCE BETWEEN VETERANS AND NON-VETERANS. THERE IS
8 A LOT OF MONEY AVAILABLE AT THE STATE AND IT JUST BURNS US UP
9 NOT BEING ABLE TO KIND OF FIGURE THAT OUT, BUT THAT'S
10 SOMETHING THAT WE HAVE.

11
12 **SUP. JANICE HAHN:** EXPLAIN THAT AGAIN. WHAT DID YOU SAY YOUR
13 FIRST SENTENCE WAS THEY DO NOT LIKE WHAT?

14
15 **JIM ZENNER:** VETERANS DO NOT LIKE STUDIO APARTMENTS. AND SO
16 WHEN YOU'RE CONVERTING HOTELS, IT TAKES A LOT MORE CAPITAL TO
17 CONVERT A HOTEL ROOM INTO A ONE BEDROOM VERSUS A STUDIO. AND
18 SO, OUR FEAR IS THAT IF WE DO USE HOME KEY A LOT, IT WILL
19 RESULT IN A LOT OF EMPTY VETERAN-SPECIFIC UNITS THAT GO
20 UNUSED. WE HAVE BEEN HAVING CONVERSATIONS WITH CALVET AROUND
21 ADDITIONAL FLEXIBILITY THAT WE NEED. THE STATE HAS BEEN VERY
22 OPEN TO THAT, BUT I THINK WE'RE NOT AT A POINT YET IN OUR
23 PARTNERSHIP WITH THE STATE TO WHERE THAT'S SOMETHING THAT'S
24 FEASIBLE HERE IN L.A. TO REALLY PUT THE PEDAL TO THE METAL, SO
25 TO SPEAK.



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** BECAUSE I'VE HEARD, I THINK EVEN THE ONE IN
3 SAN PEDRO, THERE WAS AN APPETITE TO SHARE ROOMS. YOU KNOW,
4 THEY FELT LIKE SOMETIMES THE HOMELESS VETS LIKED THE IDEA OF,
5 YOU KNOW, BUNKING WITH, YOU KNOW, A FELLOW VETERAN. IT SEEMED
6 TO, PARTICULARLY THE ONES THAT ARE COMING RIGHT OFF THE
7 STREETS, IT GAVE THEM SOME SENSE OF CAMARADERIE OR FELLOWSHIP
8 THAT MAYBE JUST A SINGLE ROOM DIDN'T PROVIDE. IS THAT CONTRARY
9 TO WHAT YOU'RE HEARING?

10

11 **JIM ZENNER:** WHAT I'M HEARING FROM MY TEAM IS THAT WE HAVE A
12 LOT OF EMPTY STUDIO APARTMENTS ACROSS THE COUNTY, PROJECT-
13 BASED, AND THAT THEIR WORRY IS THAT IF WE CREATED ADDITIONAL
14 STUDIOS THAT WE WOULD NOT BE ABLE TO FILL THOSE.

15

16 **SUP. JANICE HAHN:** OKAY, THAT'S INTERESTING. THANK YOU FOR
17 THAT. BUT I'M LEANING IN WITH YOU AND ANYTHING THAT WE CAN DO
18 TO ACHIEVE THAT GOAL. 2028 IS GETTING CLOSER BY THE DAY AND WE
19 HAVE SO MANY GOALS FOR 2028, BUT THIS ONE IS A WORTHY ONE AND
20 THE PUBLIC ALSO DEFINITELY SUPPORTS IT. I MEAN, THEY SUPPORT,
21 GENERALLY, US ADDRESSING THE HOMELESS CRISIS FOR EVERYBODY,
22 BUT IT DOES VETERANS WHO HAVE SERVED THE COUNTRY AND ARE
23 SLEEPING ON THE STREETS SEEM TO STRIKE A DIFFERENT CHORD WITH
24 MOST PEOPLE. SO, THANK YOU FOR THAT WORK. TO TERRIE, SO, YOU
25 KNOW, I CONSIDERED A CHILD SUPPORT RIGHT THERE WITH GUARANTEED



THE BOARD OF
SUPERVISORS

1 INCOME, YOU KNOW, GENERAL RELIEF. I MEAN, IT IS THE ONE
2 PAYMENT THAT CAN KEEP A FAMILY WITH CHILDREN AFLOAT. IT IS NOT
3 GETTING THAT SUPPORT CHECK IS SOMETIMES THE DIFFERENCE BETWEEN
4 FEEDING YOUR KIDS, PAYING YOUR RENT, BECOMING HOMELESS AND
5 LIVING IN YOUR CAR WITH YOUR KIDS. IT IS SO CRITICAL. AND I
6 THINK PEOPLE FORGET ABOUT IT BECAUSE IT'S NOT AT THE FOREFRONT
7 MOST OF THE TIME, BUT I KNOW HOW IMPORTANT THAT CHILD SUPPORT
8 CHECK IS FOR THESE, MOSTLY MOTHERS. I MEAN, OBVIOUSLY THERE'S
9 SOME DADS, BUT MOSTLY MOTHERS WITH, SINGLE MOTHERS WITH
10 CHILDREN. SO, IT IS TROUBLING TO SEE THE 24% STRUCTURAL
11 DEFICIT THAT YOU'RE OPERATING UNDER. WHAT DO YOU THINK IS YOUR
12 PATHWAY FORWARD JUST TO WORK ON THAT STRUCTURAL DEFICIT.

13
14 **TERRIE HARDY:** YEAH, THANK YOU. THANK YOU FOR THE QUESTION AND
15 FOR THE SUPPORT. AND I COULD NOT AGREE WITH YOU MORE WITH THE
16 IMPORTANCE OF CHILD SUPPORT FOR CHILDREN AND HOME FOR
17 FINANCIAL STABILITY. WE HAVE BEEN WORKING WITH, PRIMARILY WITH
18 THE STATE DEPARTMENT ON ADDRESSING THE INEQUITY IN OUR
19 FUNDING. AND THE INEQUITY HAS EXISTED SINCE 2002,
20 UNFORTUNATELY. AND THEY HAVE NOT FULLY IMPLEMENTED A FUNDING
21 METHODOLOGY THAT WAS ACTUALLY ADOPTED IN LEGISLATION IN 2018,
22 WHICH WAS TO MAKE FUNDING EQUITABLE AMONGST ALL THE LOCAL
23 CHILD SUPPORT AGENCIES THROUGHOUT THE STATE. SO, THIS YEAR WE
24 HAVE BEEN WORKING VERY CLOSELY WITH THEM IN 2024, THEY
25 ACTUALLY CUT THE ALL LCSA'S. L.A. WAS CUT \$2,900,000 AND SO IT



THE BOARD OF
SUPERVISORS

1 WAS GOING TO BE RESTORED. IT IS GOING TO BE RESTORED IN THIS
2 NEXT BUDGET YEAR, 26/27. KNOWING THAT IT'S GOING TO BE
3 RESTORED, WE HAVE BEEN WORKING VERY CLOSELY WITH THEM TO
4 ACTUALLY ADDRESS THE INEQUITY ISSUE, AT LEAST SOME PART OF THE
5 INEQUITY ISSUE. SO, OUR INITIAL ALLOCATION, WORKING WITH THEM
6 DIRECTLY, LOTS OF CONVERSATIONS, ACTUALLY GOING AGAINST MY
7 COLLEAGUES AROUND THE STATE, THEY HAVE ADDRESSED THE ISSUE.
8 AND THIS YEAR ARE GOING TO ACTUALLY RESTORE US \$9,500,000
9 INSTEAD OF THE 2.9 THAT THEY TOOK. HOWEVER, IT DOES NOT GET US
10 INTO EQUITY. IT ONLY GETS US TO 19% UNDERFUNDED. AND SO IT
11 REALLY IS GOING TO TAKE NOT ONLY THE DEPARTMENT'S CONTINUED
12 EFFORT, WE'VE ALSO TALKED TO THE CEO ABOUT HELPING AND LAIR
13 ABOUT HELPING, UNDERSTANDING THAT OUR BUDGET STRUCTURAL
14 DEFICIT IS NOT COMPARABLE TO AB 218, BUT WE NEED ADDITIONAL
15 HELP.

16
17 **SUP. JANICE HAHN:** RIGHT, THANK YOU. WELL, I KNOW THAT'S, I
18 THINK THIS SHOULD BE ONE OF OUR PRIORITIES AS WELL,
19 LEGISLATIVELY, AND CERTAINLY OUR PRIORITIES ACCOUNTING,
20 BECAUSE AGAIN, IT DOESN'T GET A LOT OF PLAY. IT'S NOT, YOU'RE
21 NOT IN THE NEWS. THERE'S NO STORIES ABOUT IT, AND YET THAT
22 CHILD SUPPORT CHECK MAKES ALL THE DIFFERENCE IN THE WORLD.
23 IT'S INTERESTING, MADAM CHAIR, ALL THE TIMES THAT WE'RE
24 MENTIONING THE STATE, RIGHT? SO, I KNOW WE HAVE A CLOCK ABOUT
25 OUR TIMING. WE SHOULD HAVE SOME KIND OF A BELL THAT GETS RUNG



THE BOARD OF
SUPERVISORS

1 EVERY TIME WE'RE LIKE, THE STATE IS NOT HELPING US. ONE LAST
2 QUESTION I NOTICED IN YOUR REPORT, YOU SAID THAT YOU'RE HAVING
3 DIFFICULTY HIRING QUALIFIED CANDIDATES.

4
5 **TERRIE HARDY:** NOT NECESSARILY QUALIFIED. SO, WE RECRUIT, WE
6 REALLY ARE HAVING DIFFICULTY.

7
8 **SUP. JANICE HAHN:** I WAS JUST READING OFF OF YOUR-

9
10 **TERRIE HARDY:** YEAH, WITH SOME OF THE, WITH GETTING ENOUGH
11 CANDIDATES IN BAND ONE TO BE ABLE TO FILL, TO KEEP UP WITH
12 RETIREMENTS AND BE ABLE TO FILL. AND IT'S REALLY AT OUR ENTRY
13 LEVEL. WE BUDGET AT A HIGHER LEVEL, BUT WE NEED THE ENTRY
14 LEVEL. AND SO, IT'S NOT QUITE ALLOWING US TO DO EMERGENCY
15 HIRING, BUT WE DO HAVE A PLAN WITH DHR WHAT TO DO TO GET THOSE
16 FILLED AND WE'RE USING EMERGENCY HIRING FOR SOME OTHER
17 POSITIONS THAT WE HAVE.

18
19 **SUP. JANICE HAHN:** RIGHT AND HOW MUCH IS YOUR STAFFING REALLY
20 MATTER TO ULTIMATELY? IT'S CRITICAL BECAUSE THEY DO THE WORK
21 SO IT'S CRITICAL IN ALL OF THE WORK THEY DO NOT ONLY
22 ESTABLISHING ORDERS BUT ENFORCING COMPLIANCE WITH THOSE ORDERS
23 AND IN SOME LOCATE I MEAN WHEN YOU HAVE HIGH STAFFING LEVELS
24 YOU CAN'T DO SOME OF THE FOCUSED WORK THAT'S NECESSARY AND THE
25 CRITICAL WORK THAT'S NECESSARY TO ACTUALLY ENSURE OBLIGATIONS



THE BOARD OF
SUPERVISORS

1 ARE MET.

2

3 **SUP. JANICE HAHN:** WHEN HR COMES UP HERE TO PRESENT THEIR
4 BUDGET, I'LL ASK THAT QUESTION. AND THEN TO KELLY, I'M JUST
5 GOING TO, THERE'S SO MUCH THAT YOUR OFFICE IS DOING. I WAS
6 JUST GOING TO DRILL DOWN A LITTLE BIT ON THE HOW YOU'RE
7 POSITIONING L.A. COUNTY FOR THE MAJOR EVENTS LIKE FIFA WORLD
8 CUP, L.A. 28, CREATING OPPORTUNITIES. JUST THERE'S SO MUCH
9 THERE AND I WANT TO CONTINUE TO EXPLORE THIS WITH YOU ANOTHER
10 TIME. BUT WHAT OPPORTUNITIES ARE YOU SPECIFICALLY PITCHING FOR
11 SMALL BUSINESS DURING, PARTICULARLY THE OLYMPICS? AND I KNOW
12 SUPERVISOR SOLIS HAS BEEN A CHAMPION BOTH HERE AND AT METRO
13 SAYING WHEN THESE GAMES COME, THERE'S A LOT OF OPPORTUNITY AND
14 WE WANT ALL OF OUR RESIDENTS OF L.A. COUNTY TO BENEFIT IN SOME
15 WAY, WHETHER IT'S A FAN ZONE OR, BUT SPECIFICALLY FOR YOU AND
16 BUSINESS OPPORTUNITIES, HOW ARE YOU PITCHING, WHAT ARE YOU
17 PITCHING TO OUR SMALL BUSINESSES IN L.A. COUNTY?

18

19 **KELLY LOBIANCO:** THANK YOU SO MUCH FOR THAT QUESTION. YEAH, IN
20 A YEAR LIKE WE'VE HAD, SO MUCH OF OUR DEPARTMENT HAS COME
21 BEFORE YOU TO TALK ABOUT THE EMERGENCIES AND HOW WE RESPOND
22 AND STABILIZE OUR ECONOMY, OUR WORKERS, AND OUR SMALL
23 BUSINESSES. BUT ONE OF THE THINGS I POINTED OUT IN OUR BUDGET
24 PRESENTATION IS NOT ONLY DO WE WANT TO MAKE SURE WE HAVE
25 RECOVERY FOR OUR ECONOMY AND FOR THE PEOPLE IN IT, BUT WE



THE BOARD OF
SUPERVISORS

1 DON'T MISS OUT ON THE ECONOMIC OPPORTUNITY THAT IS COMING INTO
2 OUR REGION.

3

4 **SUP. JANICE HAHN:** SO, WHAT ARE YOU PITCHING?

5

6 **KELLY LOBIANCO:** YES, EXACTLY. SO, THERE'S \$19,000,000,000 IN
7 ECONOMIC OPPORTUNITY COMING. SO, SOME OF THE THINGS THAT WE'RE
8 GOING TO DO ARE, AND WE ALREADY ARE PLANNING FOR, IS
9 ADVOCATING FOR HIGH LOCAL AND TARGETED WORKER RATES AND SMALL
10 BUSINESS CONTRACTING. SO WE'VE ALREADY BEEN WORKING WITH L.A.
11 28 ON THOSE. AN ECONOMIC IMPACT REPORT IS COMING BACK BEFORE
12 THIS BOARD SHORTLY THAT SHARES THAT, BUT WE'RE INVESTING IN
13 TRAINING FOLKS FOR SECTORS THAT WILL BE HIRING AND MAKING SURE
14 THAT WE'RE SUPPORTING THEM AND CONNECTING TO JOBS AFTERWARDS.
15 SO WE'RE COMMITTING TO TRAINING 1,000 WORKERS TO START TO GET
16 THEM INTO HOSPITALITY AND CONSTRUCTION AND OTHER JOBS,
17 COMMITTING 2,500 YOUTH AT WORK SPOTS TO BRIDGE THE DIVIDE WITH
18 SOME OF THE VOLUNTEERISM BECAUSE WE'VE HEARD IN PAST GAMES AND
19 OTHER MAJOR SPORTING EVENTS THAT THERE WASN'T AS MUCH CIVIC
20 ENGAGEMENT AS WE WOULD LIKE, AND WE WANT PEOPLE TO TAKE PRIDE
21 IN THIS MOMENT AND ALSO GET THEIR FIRST PROFESSIONAL WORK
22 EXPERIENCE AND DOLLARS IN THEIR POCKET. AND WE'RE ADVOCATING
23 FOR HIGH SMALL BUSINESS CONTRACTING OPPORTUNITIES. WE'RE
24 INVESTING IN CAPACITY BUILDING FOR 1,000 SMALL BUSINESSES TO
25 START, TO MAKE SURE THAT THEY GET CERTIFIED FOR COUNTY



THE BOARD OF
SUPERVISORS

1 CONTRACTS, GET READY, BECAUSE THERE'S A LOT OF OVERLAP BETWEEN
2 THE COMMODITY CODES BETWEEN COUNTY CONTRACTING AND L.A. 28 AND
3 ALL THESE OTHER PURCHASING ENTITIES. AND SO THOSE ARE THE FEW
4 OF THE WAYS THAT WE'LL START. WE'VE ACTUALLY INVESTED ALSO IN
5 THIS BUDGET ASK IN A PROGRAM MANAGER AROUND TRADE AND TOURISM,
6 NOT ONLY BECAUSE WE NEEDED TO BUILD THAT WORK STREAM IN AN
7 ECONOMIC DEVELOPMENT DEPARTMENT LIKE OURS, AND WE HAVEN'T HAD
8 THAT BEFORE, BUT WE WANT TO BE A CONCIERGE FOR CITIES AND FOR
9 COUNTRIES WHO WANT TO COME HERE TO INVEST NOW BUT ALSO LONG-
10 TERM IN THE FUTURE AND SO THAT'S SOME OF THE WAYS WE'RE
11 THINKING ABOUT IT. WE KNOW IT'S HARD TO DO THIS IN A TIME LIKE
12 THIS BUT WE ABSOLUTELY WANT TO REAP SOME OF THAT
13 \$19,000,000,000 IN ECONOMIC OUTPUT.

14
15 **SUP. JANICE HAHN:** YEAH, GOOD THANK YOU FOR THAT AND WE WANT TO
16 WORK WITH YOU ON THAT AND FOR RAFAEL JUST WANTED TO GET IN THE
17 WEEDS A LITTLE BIT WITH YOU AND TALK ABOUT COMMERCIAL
18 CANNABIS. AND YOU, I KNOW, COME ON, PEOPLE. THAT WAS A, SO I
19 NOTICED THAT YOU ARE PROPOSING A BRIDGE LOAN LIKE I THINK IT
20 WAS LIKE \$2,400,000 OR SOMETHING WHICH YOU SAID WOULD BE
21 OFFSET IN THE FUTURE BY LICENSING FEES AND TAXES. OKAY,
22 CURRENTLY, THERE'S A, THIS BOARD OF SUPERVISORS HAS NOT LIFTED
23 THE BAN ON COMMERCIAL CANNABIS. SO, IS THAT REALLY REALISTIC?
24 AND EVEN IF WE DID, HOW MUCH IN THE FUTURE WOULD ANY OF THAT
25 REVENUE COME IN OR WOULD IT EVER COME IN? SO, I JUST FELT LIKE



THE BOARD OF
SUPERVISORS

1 THAT THAT ONE WAS A LITTLE SHADY.

2

3 **RAFAEL CARBAJAL:** NO, I APPRECIATE THAT AND WE HAVE FREE
4 SAMPLES AFTER THE AFTER THE PRESENTATION. YEAH, CURRENTLY
5 THERE IS A COMMERCIAL BAN WITHIN THE UNINCORPORATED THROUGH
6 OUR ZONING LAWS. SO, WE'VE BEEN ACTIVELY WORKING AND PUTTING
7 TOGETHER THE FRAMEWORK TO BRING OUR LICENSED COMMERCIAL
8 INDUSTRY INTO THE MARKET. SO, WE ARE PRESENTLY GOING THROUGH A
9 CEQA ASSESSMENT. THIS IS ONE OF THE ONLY RETAIL BUSINESSES
10 THAT REQUIRE CEQA, AND MANY OF US REALLY LOVE CEQA, AND I'VE
11 LEARNED MORE ABOUT CEQA AND OUR ZONING LAWS THAN I EVER
12 THOUGHT I WOULD. SO IF AMY BODECK EVER NEEDS A SECOND CHIEF
13 DEPUTY, I'D PROBABLY THROW MY NAME IN THE IN THE RING FOR THAT
14 SO WE ARE REQUESTING \$2,400,000 AS A BRIDGE LOAN SO ONCE WE GO
15 LIVE WE INTEND TO BRING THE REGULATIONS AND THE NEW ORDINANCES
16 TO THIS BOARD IN NOVEMBER OF THIS YEAR WITH THE INTENT TO
17 START LICENSING IN THE LATTER HALF OF THE FISCAL YEAR.

18

19 **SUP. JANICE HAHN:** BEFORE THE BAN IS LIFTED?

20

21 **RAFAEL CARBAJAL:** NO, SO WHEN WE BRING THE ORDINANCES, THAT
22 WILL LIFT THE BAN.

23

24 **SUP. JANICE HAHN:** OKAY, SO YOU'RE BRINGING SOMETHING TO THIS
25 BOARD SUGGESTING THAT WE LIFT THE BAN.



THE BOARD OF
SUPERVISORS

1

2 **RAFAEL CARBAJAL:** YES, WE'RE RECOMMENDING THAT WE HAVE TO START
3 WITH THE PLANNING COMMISSION, AND THEN FROM THERE WE'RE GOING
4 TO GO THROUGH OPS CLUSTER, AND THEN BRINGING IT TO THIS BOARD.
5 SO GIVEN THOSE TIMEFRAMES WITHIN THOSE REQUIREMENTS, WE'RE
6 LOOKING AT NOVEMBER WITH THE INTENT TO HOPEFULLY THIS BOARD
7 ADOPTS THOSE, AND WE OPEN UP THAT MARKET. WE LAUNCH OUR
8 PROGRAM AND WE BEGIN LICENSING OUR SOCIAL EQUITY APPLICANTS IN
9 THE LATTER HALF OF THE YEAR. ONCE WE LAUNCH, THE INTENT IS
10 THAT THE PROGRAM WILL BE FULLY OFFSET WITH THE FEES. AND ONCE
11 THE PROGRAM IS FULLY MATURE AND WE'VE ISSUED ALL THE LICENSES
12 WE DO EXPECT THE CANNABIS TAX WHICH WAS MEASURE C PAST A FEW
13 YEARS AGO TO GENERATE UP TO \$10,000,000 IN REVENUE FOR THE
14 UNINCORPORATED.

15

16 **SUP. JANICE HAHN:** RIGHT. I MEAN, I APPRECIATE IT. IT'LL BE
17 INTERESTING. I DON'T KNOW. I HAVEN'T SPOKEN TO MY COLLEAGUES.
18 I DON'T KNOW WHAT THE APPETITE IS TO LIFT THE BAN. I THINK IT
19 WAS PRETTY STRONG WHEN WE CHOSE NOT TO LIFT IT. BUT, AND I DO
20 KNOW, LIKE EVEN THE CITY OF L.A., I DON'T THINK THE REVENUE
21 WAS GENERATED LIKE THEY PROJECTED. AND THEY'VE HAD FOR A LONG
22 TIME, THEY'VE HAD LICENSE AND TAXES.

23

24 **RAFAEL CARBAJAL:** WE REALLY APPRECIATE THAT THOUGH, BUT WHEN
25 THIS BOARD ASKED US TO STAND UP THIS FRAMEWORK, IT WAS A



THE BOARD OF
SUPERVISORS

1 PRETTY RESOUNDING SUPPORT FOR IT. AND I HOPE THAT SUPPORT
2 CONTINUES. BUT TO THE BENEFIT OF THE COUNTY, WE ARE DOING
3 THINGS MUCH DIFFERENT THAN THE CITY OF L.A. AND WHEN WE'RE
4 DONE, I PLAN TO BE A BEACON OF HOW WE SHOULD BE OPERATING THIS
5 TYPE OF PROGRAM.

6

7 **SUP. JANICE HAHN:** OKAY, GOOD, THANK YOU FOR THAT.

8

9 **SUP. HILDA SOLIS, CHAIR:** OKAY, THANK YOU. SUPERVISOR MITCHELL?

10

11 **SUP. HOLLY J. MITCHELL:** THANK YOU. I JUST WANT TO FOLLOW UP ON
12 THE QUESTIONS WITH REGARD KIND OF TO THE STUDIOS. AND I THINK
13 FROM MY PERSPECTIVE, IT WASN'T JUST KIND OF THE HOUSING
14 DESIGN, BUT IT WAS ALSO WHO QUALIFIED. IT'S MY UNDERSTANDING
15 THAT THE COUNTY'S DONE REALLY WELL IN TERMS OF PROVIDING
16 HOUSING TO OUR LOWEST INCOME VETERANS. AND I THINK THERE'S A
17 BILL AT THE STATE THAT SAYS ONCE WE'VE KIND OF EXHAUSTED THAT
18 CATEGORY, WE COULD LIFT THAT BAN AND MOVE THEM OVER. SO, I
19 WASN'T SURE IF IT WAS PREFERENCE OR WHO QUALIFIES FOR THOSE
20 UNITS AND THEY'RE SITTING VACANT BECAUSE KIND OF THE POLICY
21 HASN'T CAUGHT UP WITH, I'M SORRY, SHE'S DISTRACTED. THE POLICY
22 HASN'T KIND OF CAUGHT UP TO WHERE WE ARE, WHERE WE'VE DONE A
23 GREAT JOB AT THE COUNTY OF HOUSING THE LOWEST INCOME. SO, IS
24 IT THE PREFERENCE OR IS IT THAT POLICY WHERE WE CAN'T ALLOW
25 THOSE UNITS TO BE AVAILABLE TO THE NEXT INCOME BAN OF UNHOUSED



THE BOARD OF
SUPERVISORS

1 VETERANS?

2

3 **JIM ZENNER:** YEAH, THAT'S A GREAT QUESTION BECAUSE THAT
4 ELIGIBILITY HAS BEEN A HUGE ISSUE FOR VETERANS IN OUR COUNTY
5 AND ACROSS THE STATE. AND SO, IT'S NOT THE ELIGIBILITY.
6 SERVICE CONNECTED COMPENSATION IS NOT COUNTED AS INCOME
7 ANYMORE WHEN IT COMES TO ELIGIBILITY TO GET INTO HOUSING. IT
8 DOES, HOWEVER, GET CALCULATED INTO THE HAP CALCULATIONS, SO
9 30% OF THEIR INCOME TOWARDS THE PAYMENT THAT IS. SO THAT IS
10 NOT THE ISSUE. THE ISSUE IS VETERAN PREFERENCE AS FAR AS THE
11 UNIT MAKEUP?

12

13 **SUP. HOLLY J. MITCHELL:** GOT IT. AND THEN SOME OF THE FIRST
14 MOTEL CONVERSIONS I SAW IN OTHER STATES 20 YEARS AGO, IT WAS
15 ABOUT COMBINING 2 ADJOINING ROOMS, THE PLUMBING IN THE
16 BATHROOM IN ONE ROOM WAS USED FOR THE KITCHEN AND THEN YOU HAD
17 A YOU DIDN'T HAVE A BEDROOM WITH A FULL BATH AND SO IS IT TOO
18 LATE TO LOOK AT? THAT KIND OF CONSTRUCTION IF WE'RE DOING
19 MOTEL CONVERSIONS THAT YOU JUST COMBINED TO ADJOINING ROOMS.

20

21 **JIM ZENNER:** YEAH, SO WE DID LOOK INTO THAT AND THERE WAS NOT
22 THE AMOUNT OF FUNDING THAT THE STATE PROVIDES THROUGH HOME KEY
23 IS NOT ENOUGH MONEY FOR TO DO THAT WORK AND WITHOUT ANY
24 ADDITIONAL DOLLARS THAT WAS THE BARRIER IN REGARDS TO THAT.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** GOT IT, OKAY, I APPRECIATE THAT.
2 MOVING ON, IF I MAY, MADAM CHAIR, TO DEPARTMENT OF ECONOMIC
3 OPPORTUNITY. SO, WITH REGARD TO YOUR YOUTH AT WORK PROGRAM,
4 YOU HAVE A GOAL OF SERVICE LEVELS UP TO 10,000, BUT WE'VE
5 SERVED 7,000 THUS FAR. AND SO WHAT ARE WE GOING TO, WHAT'S
6 YOUR STRATEGY TO BE ABLE TO CLOSE THAT DELTA.

7

8 **KELLY LOBIANCO:** YES, THANK YOU. SO, THE 10,000 GOAL FOR YOUTH
9 AT WORK HAS EXISTED FOR A LONG TIME BEFORE THE DEPARTMENT OF
10 ECONOMIC OPPORTUNITY, A COUNTY AND CITY GOAL FOR SERVING YOUNG
11 ADULTS WHO HAVE PAID WORK EXPERIENCE. THE RESOURCES THAT WE
12 HAVE TODAY AND THAT WE'VE HAD SINCE THE START OF DEO HAVE
13 ENABLED US TO SERVE ABOUT 7,000 PER YEAR THROUGH THE PROGRAM.
14 SO, WHILE OUR PUBLIC WORKFORCE SYSTEM, OUR JOB CENTERS, THEY
15 SERVE WELL OVER 10,000 YOUNG ADULTS PER YEAR THROUGH A VARIETY
16 OF SERVICES. THE PAID WORK EXPERIENCES RIGHT NOW ARE AT 7,000.
17 AND SO, WE'RE PROUD OF THAT. WE WANT TO MAINTAIN THAT. AND
18 WE'VE BEEN TRYING TO KEEP UP WITH INCREASES IN MINIMUM WAGE
19 AND WHATNOT. ONE THING I WILL POINT OUT IS THAT THERE ARE
20 140,000+ OPPORTUNITY YOUTH IN L.A. COUNTY, OUT OF SCHOOL, OUT
21 OF WORK YOUTH. THAT IS A HUGE, HUGE RATE. SO, 7,000, 10,000,
22 WE'RE NOT EVEN LIKE BRIDGING THE GAP HERE TO GET FOLKS INTO
23 ECONOMIC SECURITY, NOT ONLY ECONOMIC OPPORTUNITY IN THE
24 FUTURE. SO, ONE OF THE THINGS THAT WE'RE DOING IS WE'VE GONE
25 THROUGH OVER THE LAST YEAR A REVIEW AND REDESIGN PROCESS. WE



THE BOARD OF
SUPERVISORS

1 CAME TO CLUSTER LAST WEEK TO PRESENT ON SOME OF THE HIGH-LEVEL
2 FINDINGS AND FRAMING FOR THE FUTURE, INCLUDING NOT RUNNING A
3 ONE-SIZE-FITS-ALL PROGRAM FOR YOUNG ADULTS. RIGHT NOW, FOLKS
4 CAN COME IN, GET 160 HOURS OF PAID PERSONAL ENRICHMENT AND
5 PAID WORK EXPERIENCE WITH EMPLOYERS. DOESN'T MATTER IF YOU'RE
6 A 14-YEAR-OLD IN SCHOOL OR A 24-YEAR-OLD OUT OF SCHOOL, YOU'RE
7 GETTING THE SAME SORT OF BASELINE EXPERIENCE. AND THE PROGRAM
8 MODEL IS REALLY SET TO, YOU KNOW, PAID WORK EXPERIENCE GETS
9 YOU MONEY IN POCKET, CAREER EXPOSURE, AND THOSE THINGS TEND TO
10 PROVIDE BETTER EMPLOYMENT AND EDUCATION OVER TIME. SO OUR
11 REDESIGN IS FOCUSED ON CUSTOMIZED PROGRAM DESIGN, WHETHER
12 YOU'RE 14 IN SCHOOL OR UP TO A 24-YEAR-OLD OUT OF SCHOOL BASED
13 ON YOUR OWN CAREER INTERESTS THAT REALLY INTEGRATES MORE
14 RIGOROUS EDUCATION AND EMPLOYMENT OUTCOMES AND ECONOMIC
15 MOBILITY OUTCOMES, AND ALSO SPEAKS TO OUR GOALS AROUND EQUITY
16 AND COUNTY CONTRACTING, BECAUSE RIGHT NOW, ALL OF OUR DOLLARS
17 GO THROUGH OUR JOB CENTERS AND OUR WORKFORCE BOARDS, BUT WE'RE
18 GOING TO OPEN IT UP TO A PROCUREMENT SO THAT MORE YOUTH
19 PROVIDERS CAN APPLY FOR YOUTH AT WORK DOLLARS, AND WE HOPE
20 THAT STRETCHES US FURTHER. SO, YOU'RE GOING TO SEE US ROLL OUT
21 A PILOT IN JANUARY OF 2027, AND WE'RE REALLY EXCITED TO SEE
22 HOW WE CAN PUSH THIS PROGRAM FURTHER.

23
24 **SUP. HOLLY J. MITCHELL:** THAT'S GREAT NEWS, I'M REALLY GLAD TO
25 HEAR THAT. YOU MENTIONED THAT SO MANY OF YOUR INNOVATIVE



THE BOARD OF
SUPERVISORS

1 PROGRAMS WERE FUNDED THROUGH ONE-TIME DOLLARS. THAT'S WHAT WE
2 GET TO USE OFTENTIMES ONE-TIME DOLLARS TO INNOVATE AND CREATE
3 PILOTS. BUT THEN THERE'S A DOWNSIDE, BECAUSE THEY'RE ONE-TIME
4 DOLLARS. AND SO, WHAT'S YOUR STRATEGY TO IDENTIFY ONGOING
5 FUNDING SO THESE PROGRAMS THAT ARE SERVING SMALL BUSINESSES SO
6 WELL CAN CONTINUE?

7

8 **KELLY LOBIANCO:** YES, SO WE WERE BORN AS A DEPARTMENT IN THE
9 MIDDLE OF THE COVID-19 PANDEMIC AND BENEFITED FROM
10 \$162,000,000 THANKS TO THIS BOARD FOR 15 PROGRAMS TO SUPPORT
11 WORKERS AND SMALL BUSINESSES THAT WE ARE IN OUR LAST AND FINAL
12 YEAR OF SPENDING DOWN RIGHT NOW. SOME OF THESE PROGRAMS ARE
13 ONES THAT YOU ALL KNOW AND LOVE THAT FEEL LIKE THEY'RE CORE TO
14 THE DEPARTMENT OF ECONOMIC OPPORTUNITY, LIKE OUR HIGH ROAD
15 TRAINING PARTNERSHIPS, LIKE OUR ECONOMIC MOBILITY INITIATIVE,
16 WHICH EXPANDS THE CAPACITY OF OUR OFFICE OF SMALL BUSINESS TO
17 10,000 SMALL BUSINESSES PER YEAR, LIKE OUR FAIR CHANCE HIRING
18 CAMPAIGN, LIKE OUR SIDEWALK VENDING PROGRAM, I COULD GO ON AND
19 ON. WE'VE ALREADY IDENTIFIED A NUMBER OF ALTERNATE FUNDING
20 SOURCES AND DIVERSE FUNDING SOURCES TO SUPPLEMENT AND KEEP
21 SOME OF THESE THINGS GOING. WE'VE TAPPED INTO AB 109, AB 333,
22 CALIFORNIA JOBS FIRST, CARE FIRST COMMUNITY INVESTMENT,
23 PRIVATE AND PRIVATE CORPORATE PHILANTHROPY. AND SO, WE KNOW
24 THAT WE NEED TO GET SERIOUS ABOUT CONTINUING TO DIVERSITY. WE
25 HAVE A PRETTY DIVERSE FUNDING STREAM, BUT WE NEED TO CONTINUE



THE BOARD OF
SUPERVISORS

1 TO DIVERSIFY. BUT WE ARE BRINGING SOME REQUESTS IN THIS
2 BUDGET, THIS BUDGET REQUEST THIS YEAR TO YOU ALL TO CONSIDER
3 ONGOING FUNDING AND ONE-TIME FUNDING FOR SOME OF THESE
4 PROGRAMS. SO, FOR EXAMPLE, OUR BUSINESS INTERRUPTION FUND, WE
5 FUNDED THE EARLY ECONOMIC OPPORTUNITY GRANT PROGRAM WITH
6 AMERICAN RESCUE PLAN FUNDS. I MENTIONED WE'VE STOOD UP NINE
7 CAPITAL PROGRAMS SINCE THEN. WE WANT TO MAKE SURE THAT WE HAVE
8 A PERMANENT INFRASTRUCTURE TO GET CASH OUT THE DOOR QUICKLY IN
9 EMERGENCIES. WE HAVE REQUESTS IN HERE AROUND L.A. RISE, WHICH
10 LOST MEASURE A FUNDING THIS YEAR, BECAUSE IT'S TIGHT BUDGET
11 TIMES AND WE HAVE TO FOCUS DOLLARS, YOU KNOW, AND MAKE TOUGH
12 DECISIONS. AND SO, YOU KNOW, WE ARE ASKING FOR SOME REQUESTS
13 HERE TO MAKE SURE THAT WE DON'T HAVE IMMEDIATE REDUCTION IN
14 SERVICE LEVELS WHILE WE ALSO GO AFTER ADDITIONAL FUNDING.
15 APPRECIATE THAT. CONSUMER AND BUSINESS AFFAIRS, YOU'VE
16 REQUESTED SIX POSITIONS IN THE OFFICE OF IMMIGRANT AFFAIRS AS
17 A PRIORITY REQUEST TO, AS YOU SAY, RIGHT-SIZE STAFF IN THE
18 OFFICE. REALLY WANT TO BE ABLE TO HEAR AND FOR US AND THE
19 PUBLIC TO REALLY UNDERSTAND HOW THIS INCREASED CAPACITY WILL
20 DIRECTLY RESULT IN INCREASED SERVICE DELIVERY TO OUR REALLY
21 VULNERABLE POPULATION.

22
23 **RAFAEL CARBAJAL:** NO, I APPRECIATE YOU RAISING THAT AND I KNOW
24 IT'S A DIFFICULT ASK, GIVEN THE BUDGET CONSTRAINTS THAT WE'RE
25 FACING NOW. SO, I'M PUTTING THIS FORWARD, WE'RE REALLY



THE BOARD OF
SUPERVISORS

1 THOUGHTFUL ABOUT THE NEED TO DO IT OR NOT. SO, WE SEE AND WE
2 EXPECT ACTIVITY TO SCALE UP, IN PARTICULAR AS WE SEE THESE
3 BIGGER, LARGER EVENTS COMING INTO L.A. COUNTY. OUR INTENT HERE
4 IS TO CREATE RAPID RESPONSE CAPACITY THAT IS CATERED TO EVERY
5 SPECIFIC DISTRICT. EACH ONE OF YOUR DISTRICTS HAS A UNIQUE AND
6 DIFFERENT COMPOSITION OF IMMIGRANT COMMUNITIES AND NEEDS AND
7 PRIORITIES. SO, WE WANT TO MAKE SURE THAT WE ARE RESPONSIVE TO
8 THAT AND WE'RE ABLE TO USE THESE ADDITIONAL STAFF TO NOT ONLY
9 SUPPORT PEOPLE ON THE GROUND, BUT ALSO SUPPORT YOUR TEAMS AND
10 OUR FELLOW DEPARTMENTS WHO ARE ACTIVATING WITHIN THOSE
11 DISTRICTS TO MAKE SURE THAT WE'RE BEING EFFECTIVE IN THE
12 SERVICE CONNECTION AND WHAT WE'RE PROVIDING. OBVIOUSLY, WE
13 WOULD HOPE TO INCREASE OUR CAPACITY TO CONNECT MORE FOLKS TO
14 SERVICES, MAKE SURE FOLKS ARE TAPPING INTO THE RESOURCES THAT
15 THEY'RE ALREADY SCARED TO TAP INTO, THAT WE CONTINUE TO WORK
16 LOCALLY WITH THE CBOS ALREADY PROVIDING THE SERVICES IN THOSE
17 AREAS BECAUSE WHAT WE ARE SEEING IS FOLKS AREN'T COMING TO US
18 BECAUSE WE ARE COUNTY, WE ARE GOVERNMENT, WE ARE PART OF THAT
19 MONSTER. THAT'S RIGHT. BUT THEY ARE GOING MORE AND MORE TO OUR
20 COMMUNITY-BASED PARTNERS AND THE BULK OF OUR SERVICES FLOW
21 THROUGH OUR COMMUNITY-BASED PARTNERS. SO, WE WANT TO MAKE SURE
22 THAT WE'RE MORE ACTIVELY AND CONCENTRATED OUR EFFORTS AND
23 COORDINATING THOSE EFFORTS LOCALLY. AND WE WILL BE HOPEFULLY,
24 WE WILL BE TRACKING OUTCOMES INCLUDING HOW MANY PEOPLE ARE
25 CONNECTED, HOW MANY FOLKS ARE CONNECTED TO LEGAL, MORE FOLKS



THE BOARD OF
SUPERVISORS

1 ARE CONNECTED TO LEGAL SERVICES, AND HOW MANY FOLKS ARE
2 ACTUALLY CONNECTING TO OUR RESOURCES AND BEING ASSISTED. SO,
3 THESE SIX POSITIONS WILL BE A PART OF EMERGENCY RESPONSE.

4

5 **SUP. HOLLY J. MITCHELL:** AND IS SIX THE RIGHT NUMBER?

6

7 **RAFAEL CARBAJAL:** IT IS NOT, BUT I AM TAKING INTO CONSIDERATION
8 THE BUDGET CONSTRAINTS THAT WE'RE FACING RIGHT NOW.

9

10 **SUP. HOLLY J. MITCHELL:** OKAY, APPRECIATE THAT. WITH REGARD TO
11 STAY HOUSED L.A. FOR THE \$9,300,000, IF THAT DOESN'T HAPPEN,
12 CAN YOU WALK US THROUGH, IF THAT FUNDING GAP ISN'T MET, HOW
13 MANY MORE EVICTIONS WOULD WE BE FACING?

14

15 **RAFAEL CARBAJAL:** THAT'S A GREAT QUESTION. SO THAT BUDGET GAP
16 REPRESENTS ABOUT 38% OF OUR OPERATING BUDGET FOR STAY HOUSED
17 L.A.. SO I WOULD IMAGINE THAT WE WOULD SEE A COMPRESSION OF
18 38% OF OUR SERVICES. I WILL SAY, THOUGH, THAT WE ARE HAVING
19 VERY GOOD ACTIVE CONVERSATIONS WITH THE CEO'S OFFICE AND ALSO
20 OUR LACAHSa PARTNERS AROUND THE SUPPORT THAT WE RECEIVE FOR
21 STATEHOUSE L.A. ANY SERVICES THESE ARE CRITICAL SERVICES IF WE
22 LOOK AT OUR LAWFUL DETAINERS AND EVICTIONS FROM 2024 TO 2025,
23 WE DID SEE A DECREASE OF 8,000 UNLAWFUL DETAINERS. I WOULD
24 LIKE TO TAKE CREDIT AS A COUNTY AND AS A BOARD IN IMPACTING
25 THOSE NUMBERS DRAWING DOWN BECAUSE OF THE WORK THAT'S



THE BOARD OF
SUPERVISORS

1 HAPPENING HERE. I AM REALLY, REALLY EXCITED ABOUT THE
2 PARTNERSHIP WITH LACAHSa IN PARTICULAR BECAUSE IT DOES OFFER
3 THIS DICHOTOMY SHIFT OF OPERATING IN THIS WORLD OF ONE-TIME
4 FUNDING TO ACTUALLY HAVING AN INFRASTRUCTURE THAT PROVIDES
5 FOUNDATIONAL FUNDING SO THAT WE COULD CONTINUE TO BUILD ON
6 THAT TO STRENGTHEN THIS PROGRAM. THERE IS A COMMITMENT FROM
7 LACAHSa TO PROVIDE SOME ADDITIONAL FUNDING LIKE THEY DID LAST
8 YEAR INTO THIS PROGRAM, BUT AS YOU KNOW, THEY ARE GOING
9 THROUGH THEIR BUDGET PROCESS AS WELL. THEY'RE GOING THROUGH
10 EVALUATING WHERE THEIR FUNDING WILL GO, AND THEY HAVE
11 COMMITTED TO GET BACK TO US IN MARCH WITH THEIR COMMITMENT.
12 SO, IT'S NOT A COMMITMENT OF WHETHER OR NOT THEY'RE GOING TO
13 SUPPORT, BUT HOW MUCH.

14
15 **SUP. HOLLY J. MITCHELL:** OKAY, THAT'S GOOD NEWS. CHILD SUPPORT
16 SERVICES. SO YOU'VE TALKED ABOUT THE STRUCTURAL DEFICIT OVER
17 TIME FROM THE STATE, YOU'RE EXPECTING SOME MONEY TO COME IN
18 NOW. THAT'S GREAT, BECAUSE MY CONCERN WAS GIVEN THE FEDERAL
19 MATCH KIND OF RELATIONSHIP IN YOUR DEPARTMENT, WHAT'S THE
20 COUNTY'S EXPOSURE IF THIS STATE STRUCTURAL DEFICIT ISN'T
21 CLOSED TO LOSING OUR FEDERAL MATCH?

22
23 **TERRIE HARDY:** NOT LOSING THE FEDERAL MATCH NECESSARILY. OR A
24 REDUCTION IN THE FEDERAL MATCH. THERE WOULD BE A REDUCTION.
25 SO, IT'S REALLY GETTING EVERYBODY TO UNDERSTAND THAT WHEN YOU



THE BOARD OF
SUPERVISORS

1 INVEST A DOLLAR IN CHILD SUPPORT AND YOU GET \$2. AND WHEN YOU
2 DON'T INVEST A DOLLAR, IT'S A LOSS OF \$3. SO, WHEN YOU TAKE
3 THAT DOLLAR BACK AND THAT IS THE REST. SO, FOR EVERY TIME THE
4 STATE CUTS US AND EVERY DOLLAR WE EVEN LOSE OF COUNTY MONEY,
5 IT'S A LOSS OF \$3, NOT THE \$1.

6

7 **SUP. HOLLY J. MITCHELL:** A FEDERAL DOLLAR.

8

9 **TERRIE HARDY:** YES.

10

11 **SUP. HOLLY J. MITCHELL:** THAT'S HELPFUL TO KNOW WHAT THAT RATIO
12 IS. OKAY. THANK YOU. THANK YOU, MADAM CHAIR.

13

14 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR BARGER.

15

16 **SUP. KATHRYN BARGER:** THANK YOU. IN THE INTEREST OF TIME, FIRST
17 OF ALL, JIM, WE JUST HAD A MEETING, AND SO I APPRECIATE WHAT
18 YOU SAID BUT AT SOME POINT NOT TODAY I WANT YOU TO HELP ME
19 UNDERSTAND WHY STUDIOS ARE NOT SUFFICIENT BECAUSE THE REALITY
20 IS WE WANT TO GET THEM OFF THE STREETS AND IT'S TEMPORARY NOT
21 FOR TODAY. WE'LL TALK ABOUT THAT BUT I THINK THAT STRUCK ME AS
22 VERY ODD BECAUSE IN A PERFECT WORLD WE'D GIVE THEM ALL HOMES,
23 RIGHT? BUT IN THE INTERIM WE'VE GOT TO RECOGNIZE IT'S A CRISIS
24 SO WE'LL FOLLOW UP ON THAT. AND THEN RAPHAEL, I HOPE YOU'LL
25 HIGHLIGHT ON THE PRICE GOUGING, YOU KNOW, YOU'VE GOT AN



THE BOARD OF
SUPERVISORS

1 INDIVIDUAL, I THINK OUT OF GLENDALE, THAT'S BEEN REFERRED OVER
2 BY THE DEPARTMENT OF JUSTICE FOR A 50+ INCREASE IN RENT TO
3 EATON SURVIVORS. SO, WE'VE GOT A STORY TO TELL IN TERMS OF
4 WHERE WE ARE. COULD WE DO MORE? ABSOLUTELY, BECAUSE SOME
5 PEOPLE ARE AFRAID TO COME FORWARD. SO, IT'S IMPORTANT, BUT
6 LET'S KEEP PUSHING ON THAT, BECAUSE THERE ARE PEOPLE OUT THERE
7 THAT ARE TAKING ADVANTAGE OF THE SITUATION. AND THEN KELLY,
8 FOR ME, IT'S ALL THINGS ALTADENA. AND I WAS UP IN SADECA,
9 WHICH IS A STORE ON MARIPOSA, SUFFERED FIRE DAMAGE, GOT
10 REOPENED, AND THEN THE RAINS CAME AND SUFFERED WATER DAMAGE,
11 AND IS NOW CLOSED UNTIL SPRING. I WANT US TO KEEP IN MIND, AND
12 IT'S NOT UNIQUE TO ALTADENA, AND I'M SURE ALL MY COLLEAGUES
13 CAN TELL STORIES ABOUT SMALL BUSINESSES THAT ARE STRUGGLING. I
14 HOPE WE STAY LASER FOCUSED ON OPPORTUNITIES TO CONTINUE TO
15 HELP EVEN WHEN THERE MAY NOT BE A PERCEIVED NEED BUT TALKING
16 TO OUR SMALL BUSINESSES TO FIND OUT WHAT THEIR NEEDS ARE
17 RATHER THAN US TELLING THEM WHAT WE'RE GOING TO GIVE THEM. SO,
18 I JUST HOPE WE'LL KEEP THAT FRONT AND CENTER. AND THEN LAST
19 ONE, AT LEAST, I AGREE WITH EVERYTHING MY COLLEAGUES SAID,
20 TERRIE, ABOUT CHILD SUPPORT AND THE IMPORTANCE OF IT AS IT
21 RELATES TO BRIDGING THE GAP FOR SOME FAMILIES THAT MAY END UP
22 LIVING IN THEIR CARS, COUCH SURFING OR WORSE ON THE STREET.
23 SO, THAT'S NOT EVEN, THEY'RE ALL STATEMENTS, BUT I APPRECIATE
24 EVERYTHING YOU ALL DO.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. BEFORE WE GO ON TO THE
2 NEXT CLUSTER, I DO WANT TO ASK SOME QUESTIONS. I WANT TO THANK
3 ALL OF YOU FOR ACTUALLY GIVING US MORE BOUNTIFUL INFORMATION
4 ABOUT WHAT YOU ACTUALLY DO AND HOW YOU'RE SOLVING PROBLEMS OR
5 ATTEMPTING TO. I THINK THAT'S REALLY HELPFUL FOR US AND FOR
6 THE PUBLIC. SO, I WANT TO SAY THAT. AND FOR JIM, I WANT TO
7 START WITH YOU. IN 2024, I AUTHORED A MOTION TO EXPAND
8 DIVERSION AND RE-ENTRY FOR JUSTICE-INVOLVED VETERANS. IS THERE
9 ENOUGH FUNDING TO CONTINUE THE PROGRAM OR ARE WE AT RISK OF
10 SEEING THE PROGRAM CUT BACK?

11
12 **JIM ZENNER:** YEAH, I'M REALLY ENCOURAGED AT THE PROGRESS THAT
13 WE'RE MAKING AS A COUNTY AROUND JUST INVOLVED VETERANS.
14 UNFORTUNATELY, WE'RE LOSING CLOSE TO \$800,000 IN FUNDING THAT
15 PREVIOUSLY WE GOT FROM DEPARTMENT OF MENTAL HEALTH BECAUSE
16 SOME OF THE CHANGES AROUND PROP 1. SO, WITH THE STATE OF THE
17 STATE. WE'RE NOT GOING TO BE ABLE TO HIRE ON POSITIONS THAT WE
18 WERE LOOKING TO HIRE ON TO FILL OUT THE JUSTICE INVOLVED
19 DIVISION. SO THAT'S KIND OF WHERE WE'RE AT WITH THAT. WE'RE
20 STILL MAKING PROGRESS AS FAR AS LIKE THE POLICIES IN RUINS
21 WITH THE D.A., MOUS, PARTNERSHIP WITH THE VA, GETTING THEM
22 MORE INTEGRATED INTO THE SYSTEM AND WORKING WITH US. BUT YEAH,
23 THOSE FIVE STAFF THAT WE'RE NOT GOING TO BE ABLE TO HIRE ON
24 ARE STAFF THAT WE'RE GOING TO BE IN THE TREATMENT COURTS,
25 COLLABORATIVE COURTS, AS WELL AS THE JAILS, AND THAT IMPACT



THE BOARD OF
SUPERVISORS

1 COLLABORATIVE COURTS, AS WELL AS THE JAILS, AND THAT IMPACT
2 WILL BE FELT.

3

4 **SUP. HILDA SOLIS, CHAIR:** THAT'S NOT GOOD, BUT I UNDERSTAND.
5 ARE YOU WORKING, YOU'RE WORKING WITH JCOD THOUGH, RIGHT?
6 AREN'T YOU ALSO, I MEAN, WORKING WITH SOME OF OUR OTHER
7 PROGRAMS?

8

9 **JIM ZENNER:** YES, WORKING WITH JCOG. SOME OF THE ISSUE REALLY
10 KIND OF FALLS UNDER THE STATE MILITARY AND VETERAN CODE. SO,
11 THE ONLY ACCREDITED, THE ONLY COUNTY STAFF THAT ARE ABLE TO
12 GET ACCREDITED THROUGH THE STATE ARE STAFF MEMBERS OF THE
13 COUNTY VETERANS SERVICE OFFICE. SO JCOG CANNOT AND NO OTHER
14 DEPARTMENT CAN HIRE STAFF AND GET THEM ACCREDITED.

15

16 **SUP. HILDA SOLIS, CHAIR:** WE'VE GOT TO FIGURE THAT OUT. MAYBE
17 HR CAN HELP US. I THINK IT'S A REALLY CRITICAL IMPORTANT
18 PROGRAM AND WE KNOW HAVE KNOWN THIS FOR A LONG TIME. OKAY AND
19 FOR TERRIE I WANTED TO ASK YOU WE KNOW THAT CHILD SUPPORT
20 SERVICES ARE OFTEN INTERTWINED WITH OTHER SOCIAL DETERMINANTS
21 LIKE HEALTH, IMMIGRATION STATUS, AND WHAT HAVE YOU AND I WAS
22 LOOKING AT OUR OWN DISTRICT AND I SEE THAT WE HAVE A LOW LOWER
23 UTILIZATION RATE AND CAN YOU TELL ME WHY CAN YOU EXPLAIN THAT
24 WHAT ARE WE DOING TO REACH OUT TO THE IMMIGRANT LATINO
25 COMMUNITY.



THE BOARD OF
SUPERVISORS

1

2 **TERRIE HARDY:** YEAH WE DO LOTS OF OUTREACH SO TO EVERYBODY
3 REALLY AND MOST OF OUR OUTREACH IS WE'VE DONE SOME CAMPAIGNS
4 AS FAR AS ONLINE, SOCIAL MEDIA, WE CONTINUE TO DO THOSE. BUT
5 REALLY, WE ACTUALLY GO OUT TO THE COMMUNITY AND PARTICIPATE IN
6 A LOT OF THE OUTREACH AND FAMILY EVENTS SO THAT WE'RE THERE
7 AND THEY KNOW ABOUT OUR SERVICES, YOU'RE RIGHT. ACTUALLY IN
8 L.A. COUNTY, WE ARE UNDERSERVING MANY, MANY AREAS. MOST OF OUR
9 REFERRALS COME FROM DPSS, THAT'S THE TANF PROGRAM, AND GETTING
10 THE MESSAGE OUT TO FAMILIES THAT WE ARE THERE. WE ALSO WORK
11 WITH THE COURTS. SO IF THEY'RE ACTUALLY IN COURT, NOT THROUGH
12 OUR PROGRAM, BUT JUST IN COURT, EITHER WITH DIVORCE OR TRYING
13 TO ESTABLISH A CHILD SUPPORT ORDER, WE'RE ALSO WORKING WITH
14 THEM TO REFER FAMILIES TO OUR SERVICES, JUST FOR ENFORCEMENT,
15 BECAUSE THE STABILITY, THE FINANCIAL STABILITY YOU ARE
16 CORRECT, IMPACTS CHILDREN AND IMPACTS THEM IN MANY DIFFERENT
17 WAYS. SO, WE CONTINUE TO REACH OUT AND PUBLISH AND WORK WITH
18 DIFFERENT AVENUES. DO YOU DO IT IN DIFFERENT LANGUAGES?

19

20 **TERRIE HARDY:** YES, ABSOLUTELY.

21

22 **SUP. HILDA SOLIS, CHAIR:** AND AAPI BECAUSE THAT'S ALSO A
23 GROWING POPULATION AS WELL.

24

25 **TERRIE HARDY:** YES.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS, CHAIR:** MAYBE YOU CAN SHARE THAT INFORMATION
3 WITH US LATER WITH OUR OFFICE. KELLY, I KNOW YOU'VE DONE A LOT
4 OF WORK WITH, WE'VE TALKED ALREADY ABOUT YOUTH AT WORK AND
5 THAT'S BEEN ONE OF MY PRIORITIES SINCE I GOT HERE AND REALLY
6 PROUD OF THE PROGRAM AND REALLY WOULD JUST LIKE TO ASK WITH
7 THE 13,000,000 ASKED FOR THE PROGRAM, HOW MANY MORE YOUNG
8 PEOPLE WILL BE ABLE TO SERVE?

9

10 **KELLY LOBIANCO:** THAT'S ABOUT 2,800 YOUTH.

11

12 **SUP. HILDA SOLIS, CHAIR:** 2,800 YOUTH?

13

14 **KELLY LOBIANCO:** YEAH.

15

16 **SUP. HILDA SOLIS, CHAIR:** OKAY. AND I KNOW YOU'RE WORKING, I
17 HOPE, WITH DPSS ALSO TO LOOK AT WORK REQUIREMENTS THAT ARE
18 GOING TO BE COMING UP

19

20 **KELLY LOBIANCO:** ABSOLUTELY, WE ARE WORKING CLOSELY WITH DPSS
21 AND THEIR CENTER FOR STRATEGIC POWER PARTNERSHIPS AND THE
22 POVERTY ALLEVIATION TEAM TO TALK ABOUT HOW OUR AJCC'S AND OUR
23 OFFICE OF SMALL BUSINESS AND EVEN OUR DEPARTMENT CAN SERVE AS
24 WORK SITES AS WELL, WORK FAIR SITES AS WELL AS OUR COMMUNITY
25 BASED ORGANIZATIONS AND HOW WE CAN LEVERAGE OUR JOB CENTERS



THE BOARD OF
SUPERVISORS

1 AND HUNDREDS OF PARTNERS THAT PROVIDE JOB TRAINING AND
2 TRANSITIONAL EMPLOYMENT TO SUPPORT THE EFFORTS IN KEEPING
3 FOLKS ON BENEFITS.

4
5 **SUP. HILDA SOLIS, CHAIR:** RIGHT, I WANTED TO ASK YOU TOO ABOUT
6 THE BUSINESS INTERRUPTION FUND. THERE IS A SMALL BUSINESS
7 RESILIENCY FUND ASSISTING BUSINESSES IMPACTED BY THE I.C.E.
8 RAIDS THAT WAS NOT MADE WHOLE BY THE CFCI FUNDS, AND THERE'S A
9 FUND FOR BUSINESSES IMPACTED BY FIRES. CAN YOU CLARIFY WHICH
10 FUND YOU'RE REFERRING TO IN YOUR PRESENTATION AND ARE YOU
11 SUGGESTING A PERMANENT INTERRUPTION FUND TO ASSIST BUSINESSES
12 IMPACTED BY DISASTERS ONLY?

13
14 **KELLY LOBIANCO:** YES, SO RIGHT NOW WE'RE CURRENTLY RUNNING THE
15 SMALL BUSINESS RESILIENCY FUND FOCUSED ON SMALL BUSINESSES
16 IMPACTED BY IMMIGRATION ENFORCEMENT ACTION. WE HAVE ALREADY
17 PUT OUT \$1,530,000 FOR 360 SMALL BUSINESSES WITH ANOTHER
18 \$3,000,000 FROM CARE FIRST COMMUNITY INVESTMENT AND THANKS TO
19 THIS BOARD THIS MONTH. THAT WILL STILL LEAVE, I BELIEVE IT'S
20 A, BETWEEN 1 AND 2,000,000, I'LL HAVE TO CHECK WITH MY TEAM ON
21 GAP FOR BUSINESSES THAT APPLIED AND NEED IT. THE BUSINESS
22 INTERRUPTION FUND THAT WE'RE TALKING ABOUT TODAY IS
23 RECOGNIZING THAT THE TIME TO STAND UP THE INFRASTRUCTURE FOR A
24 BUSINESS INTERRUPTION FUND OR ANOTHER CAPITAL ACCESS PROGRAM
25 IN AN EMERGENCY, WE'VE DONE IT NINE TIMES SINCE DEO STARTED,



THE BOARD OF
SUPERVISORS

1 TAKES TIME AND LOTS OF ENERGY AND EFFORT FROM MANY, MANY
2 FOLKS. AND IT MEANS THAT WE'RE NOT AS NIMBLE AND RESPONSIVE TO
3 THE EMERGENCY AS WE'D LIKE TO BE, KNOWING THAT THOSE CRITICAL
4 30 DAYS WHENEVER THERE'S AN EMERGENCY CAN PUT A BUSINESS
5 UNDER. AND THEN HONESTLY, THEY WILL NOT RETAIN THEIR BUSINESS.
6 WE'VE SEEN THAT TIME AND AGAIN IN THE STATISTICS PROVE IT OUT.
7 AND SO, THIS WOULD MEAN THAT WE WOULD BE ABLE TO WORK TO BRING
8 ON A THIRD PARTY ADMINISTRATOR AND TECHNICAL ASSISTANCE
9 PROVIDERS AND A SMALL AMOUNT OF FUNDING THAT WE CAN FUNDRAISE
10 TO ADD INTO FOR LARGER EMERGENCIES AND MAKE SURE THAT WE'RE
11 MEETING THE NEEDS OF ALL OF OUR DISTRICTS THAT HAVE REGULAR
12 ECONOMIC DISRUPTIONS, LARGE AND SMALL.

13
14 **SUP. HILDA SOLIS, CHAIR:** OKAY, AND THEN FOR DCBA, RAFAEL,
15 YOU'VE REQUESTED \$34,100,000 FOR HOUSING AND TENANT
16 PROTECTIONS. DOES THE FUNDING MAINTAIN THE STAY-HOUSED L.A.
17 PROGRAM AT ITS CURRENT LEVEL, OR DO YOU PROPOSE ANY GROWTH TO
18 THE PROGRAM?

19
20 **RAFAEL CARBAJAL:** THANK YOU. THAT REQUEST IS A COMBINATION OF
21 BOTH CARRYOVER FUNDS AND SOME TECHNICAL ASKS TO RECOGNIZE NEW
22 REVENUE, INCLUDING THE NEW FUNDING THAT WE ARE RECEIVING FOR
23 LACAHSa TO SUPPORT THIS PROGRAM. WE ARE, LAST FISCAL YEAR WE
24 DID RECEIVE SOME CFCI FUNDS TO STABILIZE THE PROGRAM, AND
25 WE'RE WORKING WITH CEO ON FIGURING OUT HOW WE POTENTIALLY



THE BOARD OF
SUPERVISORS

1 LEVERAGE THAT TO STABILIZE THIS YEAR AND THEN CONTINUE TO WORK
2 WITH LACAHSa ON ADDITIONAL POTENTIAL FUNDING TO SUPPORT THE
3 PROGRAM.

4
5 **SUP. HILDA SOLIS, CHAIR:** SO, WILL THAT HELP TO MAINTAIN
6 REPRESENT L.A. FUNDING TOO? I MEAN SERVICES THAT YOU'RE
7 PROVIDING?

8
9 **RAFAEL CARBAJAL:** NO, THE REPRESENT L.A. IS FUNDED THROUGH A
10 DIFFERENT BUCKET AND I DO HAVE A SPECIFIC ASK. FOR THAT?
11 \$9,300,000 TO SUPPORT THAT PROGRAM IN ORDER TO CONTINUE TO
12 FUND WHAT WE ARE FUNDING NOW AND TO ACTUALLY SCALE UP TO MEET
13 THE MOMENT FOR THE INCREASED DEMAND AND THE NEEDS THAT WE'RE
14 SEEING ON THE GROUND RIGHT NOW.

15
16 **SUP. HILDA SOLIS, CHAIR:** RIGHT. AND I RECALL THE CITY OF L.A.
17 WAS SUPPOSED TO CONTINUE FUNDING. WHERE ARE WE AT WITH THAT?

18
19 **RAFAEL CARBAJAL:** SO, EVERY YEAR THE CITY OF L.A. HAS PROVIDED
20 \$1,000,000 IN THIS PARTNERSHIP. THE CHALLENGE HAS BEEN IS THAT
21 THEIR BUDGETING SYSTEM DOESN'T SEEM TO BE AS EFFECTIVE AS
22 OURS, TYPICALLY THEIR FUNDING GOES THROUGH MULTIPLE LAYERS OF
23 REQUESTS AND MOUS AND COMMITTEES AND BEFORE, BY THE TIME WE
24 ACTUALLY RECEIVE THE FUNDING, WE'RE RECEIVING IT TOWARDS THE
25 LATTER END OF THE FISCAL YEAR. SO, A LOT OF TIMES WE'RE FRONT



THE BOARD OF
SUPERVISORS

1 LOADING THE POTENTIAL COSTS THAT THEY ARE COMMITTING TO. BUT
2 WE CONTINUE TO WORK WITH THEM. WE STILL HAVE A STANDING MOU
3 WITH THEM TO CONTINUE TO HOPEFULLY ENSURE THEY SUPPORT THE
4 PROGRAM. THEY HAVEN'T EXPRESSED ANY CONCERN OR UNWILLINGNESS.
5 ANY CONCERN OR UNWILLINGNESS, YES, BUT ALSO THEY HAVEN'T
6 EXPRESSED AN OBLIGATION TO SUPPORT IT.

7

8 **SUP. HILDA SOLIS, CHAIR:** JUST LASTLY, HOW DOES THE BUDGET
9 CONTINUE TO SUPPORT OUR IMPLEMENTATION OF THE COUNTY'S
10 LANGUAGE ACCESS POLICY.

11

12 **RAFAEL CARBAJAL:** SO, WITHIN THIS ASK, WE ARE ASKING TO RIGHT-
13 SIZE THE POSITION THAT IS DEDICATED TO THAT. WE'VE BEEN
14 RELYING ON THE CONSULTANT WORK AND THE SHIFTING AROUND OF
15 BODIES WITHIN OIA AND THE DEPARTMENT TO SUPPORT THIS. SO,
16 WITHIN HERE, WE ARE ASKING FOR A POSITION TO BE SUPPORTED IN
17 ORDER TO SCALE UP THAT WORK. IT'S CONTINUED WORK WORKING WITH
18 ALL 40 DEPARTMENTS, ALL 40 DEPARTMENTS THAT HAVE BEEN SUPER
19 RESPONSIVE AND COMMITTED TO THE WORK, AND WE WANT TO TAKE
20 ADVANTAGE OF THAT COMMITMENT TO CONTINUE TO IMPLEMENT THAT
21 PROGRAM?

22

23 **SUP. HILDA SOLIS, CHAIR:** YOU KNOW, THAT CONSTANTLY COMES UP
24 ALL THE TIME WHEN I'M OUT IN THE FIELD AND HEARING FROM
25 DIFFERENT GROUPS, IMMIGRANT GROUPS AND OTHER GROUPS. SO, I



THE BOARD OF
SUPERVISORS

1 REALLY DO HOPE THAT THE COUNTY AND THE DEPARTMENTS WILL
2 UNDERSTAND THAT IT ISN'T JUST YOUR TASK, IT'S EVERY
3 DEPARTMENT'S. AND THERE'S A THEME HERE, AND I REALLY WOULD
4 HOPE THAT PEOPLE UNDERSTAND THAT, BECAUSE EVEN THOUGH WE'RE
5 THE LARGEST COUNTY, WE HAVE A VERY DIVERSE POPULATION, AND YET
6 WE ARE BEHIND IN TERMS OF PEOPLE BEING ABLE TO ACCESS AND
7 NAVIGATE OUR SYSTEM. AND I KEEP HEARING THAT OVER AND OVER.
8 HOW MUCH MORE COULD WE DO TO HELP IMPROVE THEIR LIVES IF WE
9 WERE ABLE TO DO THAT?

10

11 **RAFAEL CARBAJAL:** YEAH, I COMPLETELY AGREE.

12

13 **SUP. HILDA SOLIS, CHAIR:** OKAY, THANK YOU TO THE PANEL. AND I
14 THINK WE'RE GOING TO TAKE A THREE-MINUTE BREAK SO THEY CAN GET
15 US IN THE QUEUE WITH OUR CLOCKS AND OUR TIMERS AND ALL THAT.
16 SO, WE'LL TAKE A LITTLE BREAK.

17

18 **KELLY LOBIANCO:** THANK YOU VERY MUCH.

19

20 **[THREE MINUTE BREAK]**

21

22 **SUP. HILDA SOLIS, CHAIR:** OKAY, MEMBERS, WE ARE COMING BACK
23 INTO SESSION HERE. WE'RE DOING GREAT. WE'RE ACTUALLY, I THINK,
24 10, 15 MINUTES AHEAD, WHICH IS WONDERFUL. AND YOU KNOW, IF YOU
25 CALCULATE IT, IF ALL OF US HERE ON THE DAY IS JUST DON'T GO



THE BOARD OF
SUPERVISORS

1 BEYOND 12 MINUTES AND ASKING QUESTIONS WE'RE GOING TO BE GREAT
2 AND WE'LL GET THROUGH EVERYTHING AND I PROMISE YOU WE WILL
3 HAVE TIME TO HAVE LUNCH. ALL RIGHT. NO, THE EO STAFF, EVERYONE
4 HAS JUST BEEN GREAT. SO OKAY, WITH THAT, EXECUTIVE OFFICER,
5 LET'S CALL IN OUR PANELISTS AND WE'LL GET STARTED. AND EACH OF
6 THEM WILL HAVE FIVE MINUTES AND THEN WE'LL TAKE QUESTIONS
7 AFTER.

8

9 **LORAYNE LINGAT, ASSISTANT EXECUTIVE OFFICER:** THANK YOU. WE
10 WILL NOW HEAR FROM MICHAEL OWH, DIRECTOR OF INTERNAL SERVICES,
11 LISA GARRETT, DIRECTOR OF PERSONNEL, DAWYN HARRISON, COUNTY
12 COUNSEL, AND DEAN LOGAN, REGISTRAR RECORDER, COUNTY CLERK. FOR
13 DEPARTMENTAL SPEAKERS, PLEASE STATE YOUR NAME AND TITLE WHEN
14 YOU ADDRESS THE BOARD. THANK YOU.

15

16 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. MICHAEL, PLEASE BEGIN.

17

18 **MICHAEL OWH:** THANK YOU, CHAIR SOLIS AND SUPERVISORS FOR THE
19 OPPORTUNITY TO PRESENT ON THE BUDGET OF THE INTERNAL SERVICES
20 DEPARTMENT OR ISD. MY NAME IS MICHAEL OWH AND I AM THE
21 DIRECTOR OF ISD AND I AM SUPER EXCITED TO BE HERE WITH YOU AND
22 THREE OF MY FAVORITE PEOPLE. ISD'S ROLE IS TO SUPPORT OUR
23 COUNTY DEPARTMENT SO WE CAN ALL EFFECTIVELY SERVE THE
24 RESIDENTS OF L.A. COUNTY. WHILE MOST OF OUR WORK HAPPENS
25 BEHIND THE SCENES, OUR SERVICES ARE FOUNDATIONAL TO COUNTY



THE BOARD OF
SUPERVISORS

1 OPERATIONS. WHEN ISD FUNCTIONS WELL, DEPARTMENTS CAN FOCUS ON
2 THEIR CORE PUBLIC SERVICE MISSIONS. AND AS YOU KNOW, ISD KIND
3 OF DOES ALMOST EVERYTHING. BUT OUR PRIMARY COUNTYWIDE SERVICES
4 CAN BE CATEGORIZED INTO FOUR MAJOR AREAS, TECHNOLOGY,
5 FACILITIES, PROCUREMENT, AND ENERGY. AND I WILL GO INTO A
6 LITTLE BIT MORE DETAIL ON EACH OF THOSE FUNCTIONS LATER IN THE
7 PRESENTATION. NEXT SLIDE, PLEASE. FIRST, OUR BUDGET. ISD'S
8 FINAL ADOPTED BUDGET FOR THIS FISCAL YEAR TOTALED
9 \$947,000,000, REFLECTING THE SCALE OF THE COUNTYWIDE SERVICES
10 WE PROVIDE. YOU CAN SEE HOW IT BREAKS DOWN. HOWEVER, I DO WANT
11 TO SPEND A LITTLE BIT OF TIME ON THE SOURCES OF FUNDING. AS
12 YOU CAN SEE, OUR BIGGEST SOURCE OF FUNDS IS IN THE CATEGORY OF
13 OTHER RESOURCES, 70% OF THE TOTAL. FOR US, WHAT THAT MEANS IS
14 FEES THAT WE CHARGE TO OTHER DEPARTMENTS TO BE ABLE TO PROVIDE
15 THEM THE SERVICE. IT IS CRITICAL DURING THIS CHALLENGING
16 BUDGET ENVIRONMENT THAT WE EXERCISE DISCIPLINE AND CARE IN OUR
17 OPERATIONS AS OUR CLIENT DEPARTMENTS MAY SEE A DECREASE OF
18 THEIR BUDGETS AND SPENDING THAT WILL NEGATIVELY IMPACT THE
19 REVENUE SIDE OF OUR BUDGET. I POINT THIS OUT BECAUSE MANY
20 PEOPLE SEE THE BIG BUDGET AND NOTICE A SMALL NET COUNTY COST
21 PERCENTAGE AND ASSUME THAT ISD IS SHIELDED FROM THE CURRENT
22 BUDGET CHALLENGES, WHEN IN FACT WE WILL SEE TREMENDOUS IMPACTS
23 DOWNSTREAM. I WOULD ALSO LIKE TO CLARIFY THE DEFINITIONS FOR
24 FEDERAL AND STATE ASSISTANCE. FOR ISD, THIS IS MAINLY FEDERAL
25 AND STATE GRANTS THAT WE'VE BEEN ABLE TO SUCCESSFULLY PROCURE.



THE BOARD OF
SUPERVISORS

1 SLIDE 3, PLEASE. I'LL GO VERY QUICKLY ON THIS SLIDE. YOU'LL
2 SEE THAT TECHNOLOGY FOLLOWED BY OUR FACILITIES IS OUR HIGHEST
3 BUDGET PERCENTAGE. THESE ARE PRETTY SELF-EXPLANATORY, BUT I DO
4 WANT TO MENTION CYBER SECURITY. I WANT TO MENTION THE
5 MAINTENANCE OF BUILDINGS, INCLUDING THIS ONE. WE HAVE 4,000
6 FACILITIES ACROSS THE COUNTY THAT WE MANAGE. THE MANAGEMENT OF
7 13,000 PARKING SPACES, MORE THAN 6,000 VEHICLES HANDLING MORE
8 THAN 2,500,000 PIECES OF MAIL, EVENT COORDINATION, INCLUDING
9 YOUR EVENTS, AND MUCH, MUCH MORE. PROCUREMENT, WHICH IS ABOUT
10 \$1,500,000,000 WORTH OF DIRECT SPEND THAT WE MANAGE OURSELVES
11 AS A PURCHASING AGENT, AND THEN THE SUPPORT OF THE COUNTYWIDE
12 PROGRAMS THAT ENCOMPASS ABOUT \$8,000,000,000 TOTAL ANNUALLY.
13 IT COULD BE MORE OR LESS DEPENDING ON THE YEAR. AND THEN
14 ENERGY COMPRISES OUR RENEWABLE ENERGY PROGRAMS, SUSTAINABILITY
15 INITIATIVES, LIKE THE MORE THAN 20 MEGAWATTS OF SOLAR THAT
16 WILL BE COMING ONLINE IN THE COMING YEARS, AND THE OPERATION
17 OF OUR HEATING AND REFRIGERATION PLANTS, INCLUDING THE CENTRAL
18 PLANT, WHICH IS RIGHT ACROSS THE STREET, AND COOLS AND HEATS
19 THIS BUILDING. FINALLY, OUR ADMINISTRATIVE FUNCTIONS, SUCH AS
20 OUR BUDGET FINANCE, HUMAN RESOURCES, AND OUR EQUITY PROGRAMS
21 ACCOUNT FOR 11% OF OUR BUDGET. NEXT SLIDE, PLEASE. OKAY, SO
22 THIS SLIDE HAS FOUR BIG BUCKETS HERE FOR YOU. AND I WANT TO
23 ACTUALLY EXPLAIN THESE WITH A COUPLE OF EXAMPLES. WHEN YOU
24 LOOK AT THESE KEY PRIORITIES, WHAT I WOULD SAY IS THAT YOU
25 SHOULD NOT LOOK AT THEM AS SILOED PRIORITIES. THEY'RE ACTUALLY



THE BOARD OF
SUPERVISORS

1 ALL INTERCONNECTED. ONE EXAMPLE OF HOW THIS WORKS, DID YOU
2 KNOW THAT WE RECEIVE ABOUT MORE THAN 4,000,000 EMAILS ON A
3 WEEKLY BASIS ACROSS THE COUNTY? YOU MIGHT HAVE GUESSED
4 CONSIDERING YOUR INBOXES, BUT YES, 4,000,000. HUNDREDS OF
5 THOUSANDS OF THOSE EMAILS ON A WEEKLY BASIS ARE MALICIOUS
6 EMAILS. WE HAVE TO BLOCK THEM, AND THEN WE HAVE TO INVESTIGATE
7 EACH OF THEM. SO, THEY TAKE A LOT OF TIME AND ENERGY TO DO
8 THAT. WELL, OUR TEAM WAS ABLE TO, AND WE ACTUALLY HAD TO HAVE
9 MULTIPLE APPLICATIONS AND TOOLS TO BE ABLE TO DO THAT BLOCKING
10 AND INVESTIGATION. WELL, OUR TEAM WAS ABLE TO FIND A PRODUCT
11 THAT REPLACED THOSE NUMEROUS TOOLS AND WAS ABLE TO ACTUALLY
12 REDUCE THE TIME AND EFFORT THAT IT TOOK ON OUR STAFF TIME BY
13 90% AND THEN DECREASE THE COST OF THAT TIME AND THE ACTUAL
14 COST OF THE TOOL BY 70%. THAT'S PROCUREMENT, WE HAVE TO
15 PROCURE THE TOOL, INNOVATIVE TECHNOLOGY, AND THEN ULTIMATELY
16 OPERATIONAL RESILIENCY BECAUSE IT ALLOWS US TO FOCUS ON THE
17 THINGS THAT WE SHOULD ALSO BE LOOKING AT, LIKE THE 7,200,000
18 MALICIOUS WEBSITE ATTACKS THAT WE GET ON AN ANNUAL BASIS.
19 ANOTHER EXAMPLE, WE ARE WORKING ON OUR E-PROCUREMENT SOLUTION,
20 WHICH IS PART OF THE WIDER COUNTY-WIDE, OKAY, EQUITY AND
21 COUNTY CONTRACTING SOLUTION. I'M GOING TO GO REAL FAST. BUT
22 ANYWAYS, WE'RE ALSO WORKING ON OUR EV INFRASTRUCTURE FOLLOWING
23 THE BOARD'S SUSTAINABLE VISION. WE HAVE 1,850 EV CHARGING
24 STATIONS DEPLOYED, 250 MORE THAN WHEN I CAME TO YOU LAST YEAR
25 AT THIS TIME, AND WE EXPECT TO HAVE 2,000 BY THE END OF THE



THE BOARD OF
SUPERVISORS

1 YEAR. THOSE EV STATIONS ACTUALLY HAVE TAKEN OUT, PREVENTED
2 5,440 METRIC TONS OF GHES FROM POLLUTING OUR ATMOSPHERE. AND
3 I'LL TAKE, I'LL GO, I'LL INVITE LISA TO SPEAK.

4

5 **SUP. HILDA SOLIS, CHAIR:** LISA, YOU'RE ON. LISA GARRETT.

6

7 **LISA GARRETT:** GOOD MORNING, SUPERVISORS. FIVE MINUTES IS A LOT
8 OF LIKE, OH, AND THEY'VE ALREADY STARTED. LISA GARRETT,
9 DIRECTOR OF PERSONNEL. ON OUR FIRST SLIDE HERE, YOU SEE THAT
10 OUR MISSION REALLY IS EMPLOYEE-CENTRIC, WHERE EMPLOYEES ARE
11 CREATING A PLACE WHERE EMPLOYEES CAN GROW AND THRIVE HERE
12 WHILE CONTRIBUTING TO PUBLIC SERVICE. HOWEVER, OUR VISION IS
13 COUNTY-CENTRIC, AND THAT IS DRIVING ORGANIZATIONAL EXCELLENCE
14 FOR ALL THE DEPARTMENTS THROUGH INNOVATIVE TALENT STRATEGIES
15 AND HR SOLUTIONS. AND HERE'S SOME OF OUR MAJOR DUTIES HERE,
16 ADMINISTERING THE CIVIL SERVICE SYSTEM, BOTH UNCLASSIFIED AND
17 CLASSIFIED SERVICE, PROVIDING INVESTIGATIONS, DELIVERING
18 HOLISTIC AND TOP-NOTCH, I'D SAY, EMPLOYEE BENEFITS, OVERSEEING
19 30% OF THE CIVIL SERVICE EXAMS. DEPARTMENTS CONDUCT 70% OF
20 THEIR OWN EXAMS. NEXT SLIDE. OUR CURRENT BUDGET OVERVIEW THIS
21 FISCAL YEAR, OUR BUDGET IS \$133,000,000, AND YOU CAN SEE THE
22 BREAKDOWN HERE. WE GET NO FEDERAL OR STATE ASSISTANCE.
23 HOWEVER, MOST OF OUR FUNDS, LIKE THE OTHER CENTRAL AGENCIES,
24 ARE FROM THE OTHER COUNTY DEPARTMENTS. 90%, I SHOULD SAY 68%
25 OF OUR FUNDS COME FROM INTER-FUND TRANSFERS. WE ALSO GET VERY



THE BOARD OF
SUPERVISORS

1 LITTLE NCC, 16% AS YOU CAN SEE. NEXT SLIDE. THE BREAKDOWN OF
2 OUR PROGRAM BY AREA, THIS IS WHAT THESE INVESTMENTS DELIVER,
3 NOT ONLY FOR OUR RESIDENTS, BUT AS CENTRAL AGENCIES FOR OUR
4 COUNTY DEPARTMENTS. TALENT MANAGEMENT, 38% OF OUR BUDGET GOES
5 TO THAT. THAT'S EXECUTIVE RECRUITMENT AT ALL LEVELS FOR THE
6 EXECUTIVE RANKS. EMPLOYEE DEVELOPMENT AND TRAINING. AND ONE
7 BIG ONE IS IMPACT/ SHARED SERVICES. AT ANY GIVEN MOMENT, WE'RE
8 HELPING AT LEAST 13 TO 15 COUNTY DEPARTMENTS. PERFORMANCE
9 MANAGEMENT, INCLUDING MEDIATIONS AND ADVOCACY, HEALTH AND
10 WELLNESS, WHICH INCLUDES OCCUPATIONAL HEALTH AND LEAVE
11 MANAGEMENT, EMPLOYEE BENEFITS, AND EMPLOYEE WELL-BEING, WHICH
12 IS SO IMPORTANT TO ALL OF US. THE STRATEGIC WORKFORCE HIRING
13 AND PLANNING IS 11% OF OUR BUDGET AND THEN OPERATIONS AND
14 ADMINISTRATION 16%. NEXT SLIDE. OUR DEPARTMENT PRIORITIES AND
15 METRICS, OUR NUMBER ONE PRIORITY WILL ALWAYS BE, AND IT'S
16 INCLUDED IN OUR STRATEGIC PLAN, TRANSFORMING HOW WE RECRUIT,
17 HIRE, AND SUPPORT, AND RETAIN OUR PEOPLE. THIS IS NOT JUST FOR
18 DHR, BUT IT'S FOR ALL COUNTY DEPARTMENTS. FOR TIME TO HIRE,
19 WE'VE HEARD FROM YOU, WE'VE HEARD FROM THE DEPARTMENTS, WE'VE
20 BEEN ABLE TO REDUCE THAT BY 40% TIME TO FILL HAS ALSO BEEN
21 REDUCED. WE HAVE IMPLEMENTED EMERGENCY HIRING WHICH HAS
22 FURTHER REDUCED THE TIME IT TAKES TO BRING INDIVIDUALS IN TO
23 THE COUNTY. WE ARE ALSO CHAMPIONING JUSTICE, EQUITY, AND
24 DIVERSITY, STRENGTHENING OUR WORKFORCE CULTURE THROUGH
25 CONTINUOUS LEARNING THROUGH OUR COUNTY UNIVERSITY AND OUR



THE BOARD OF
SUPERVISORS

1 LEADERSHIP DEVELOPMENT PROGRAM. WE ARE TRYING TO TRAIN THE
2 EMPLOYEES OF TODAY FOR THE WORKFORCE OF TOMORROW. NEXT SLIDE.
3 OUR BUDGET REQUEST FOR THIS YEAR, WE ARE ASKING FOR 11,600,000
4 MORE. HOWEVER, OUR KEY BUDGET PRIORITIES ARE THOSE THAT ARE
5 LISTED HERE. WE ARE ASKING FOR FOUR POSITIONS TO HANDLE
6 CRITICAL HR SUPPORT, AND THIS IS THROUGH OUR IMPACT SHARED
7 SERVICES TEAM WHERE WE ARE SERVICING ALL OF THE DEPARTMENTS.
8 IT MIGHT BE FOR STANDING UP NEW DEPARTMENTS, FOR ASSISTING
9 DEPARTMENTS THAT NEED HELP IN THE HR AND ADMINISTRATIVE
10 REALMS. CRITICAL CONTRACT SERVICES, WE'RE ASKING FOR ONE
11 POSITION FOR THAT. DEPARTMENTAL ADMINISTRATIVE SUPPORT AND AN
12 APPEALS ONE POSITION. NEXT SLIDE. OUR CHALLENGES AND
13 MITIGATION STRATEGIES, OUR CHALLENGES BEING A SMALL TEAM WITH
14 HUGE COUNTYWIDE RESPONSIBILITY ARE MANY. DOING MORE WITH LESS,
15 I KNOW YOU'RE GOING TO HEAR THAT SAME TUNE FOR EVERYONE WHO
16 COMES UP HERE, BUT WE ARE DOING THAT. WE'RE REQUESTING
17 ADDITIONAL SUPPORT IN OUR SHARED SERVICES TEAM THAT REALLY
18 HELPS ALL 40 OF THE COUNTY DEPARTMENTS. AND WE'LL BE
19 PRIORITIZING DEPARTMENTS BASED ON NEED. MANY DEPARTMENTS COME
20 TO US AND ASK FOR SERVICES AND WE'RE MORE THAN WILLING TO DO
21 THAT. AND WE CAN TALK ABOUT THAT A LITTLE LATER. BUT OUR
22 POTENTIAL WORKFORCE REDUCTIONS IS A BIT CONCERNING BECAUSE
23 THAT IS AN ALL HANDS-ON DECK EXERCISE AND UNINTENDED INCREASES
24 DUE TO POSSIBLE WORKFORCE REDUCTIONS. BUDGET, THE BUDGET
25 CRISIS, WE WILL HAVE TO TEMPORARILY SHIFT STAFF, BUT WE ARE NO



THE BOARD OF
SUPERVISORS

1 STRANGER TO THAT. WHETHER IT'S COVID, FIRES, ET CETERA, WE
2 MOVE OUR TEAM TO SUPPORT THE DEPARTMENTS. THANK YOU.

3
4 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. DAWN HARRISON, COUNTY
5 COUNSEL.

6
7 **DAWYN R. HARRISON:** THANK YOU, MADAM CHAIR. DAWYN HARRISON,
8 COUNTY COUNSEL. FIRST, I'D LIKE TO THANK THE BOARD, THE CEO,
9 AND THE GRTF FOR THE OPPORTUNITY TO PRESENT MY OFFICE'S BUDGET
10 AND EDUCATE THE PUBLIC ABOUT MY OFFICE. AS PURSUANT TO THE
11 GOVERNMENT CODE AS THE COUNTY COUNCIL, I AM THE CHIEF CIVIL
12 LAW ATTORNEY FOR THE COUNTY. MY OFFICE PROVIDES LEGAL OPINIONS
13 AND ADVICE TO THE BOARD, ALL COUNTY OFFICIALS, ALL 39 COUNTY
14 DEPARTMENTS, AS WELL AS COMMISSIONS. MY OFFICE DEFENDS AND
15 PROSECUTES ALL CIVIL ACTIONS AND PROCEEDINGS IN WHICH THE
16 COUNTY OR ANY OF ITS OFFICERS IS CONCERNED OR IS A PARTY IN AN
17 OFFICIAL CAPACITY. WE PREPARE ALL ORDINANCES, RESOLUTIONS,
18 PROCLAMATIONS, REVIEW CONTRACTS, PREPARE IMPARTIAL ANALYSIS
19 FOR BALLOT MEASURES, REPRESENT THE PUBLIC ADMINISTRATOR AND
20 PROBATE PROCEEDINGS, PUBLIC GUARDIAN AND CONSERVATORSHIP
21 PROCEEDINGS, AND DCFS AND JUVENILE DEPENDENCY CASES. IN
22 ADDITION TO MAINTAINING OUR OWN OPERATING BUDGET, MY OFFICE
23 PLAYS AN INTEGRAL ROLE IN THE COUNTY'S FISCAL RESPONSIBILITY,
24 INCLUDING COUNTY-WIDE JUDGMENTS AND DAMAGES, COUNTY-WIDE
25 CONTINGENT LIABILITY, THE COUNTY'S LITIGATION COST REPORT, AND



THE BOARD OF
SUPERVISORS

1 THE COUNTY'S APPENDIX A LEGAL DISCLOSURE FOR BOND RATINGS. MY
2 OFFICE PROVIDES CONSTITUENT SERVICES IN TWO MAIN PRIMARY
3 MANNERS. FIRST, UNDER MY 17200 UCL POWERS REPRESENTING THE
4 PEOPLE OF THE STATE OF CALIFORNIA, AND THROUGH OUR AFFIRMATIVE
5 LITIGATION AND CONSUMER PROTECTION DIVISION, ALCP. AND THEN
6 SECOND, THROUGH OUR OFFICES, COUNTY HEARING OFFICER SERVING AS
7 NEUTRAL HEARING OFFICERS AT ADMINISTRATIVE PROCEEDINGS AND
8 APPEALS. LASTLY, MY OFFICE PROVIDES LEGAL OPINIONS AND ADVICE
9 TO OTHER DISTRICTS AND AGENCIES SUCH AS THE METROPOLITAN
10 TRANSPORTATION AUTHORITY OR MTA. NEXT SLIDE, PLEASE. THIS
11 SLIDE PROVIDES THE CURRENT BUDGET OVERVIEW FOR 2025/26 FINAL
12 ADOPTED BUDGET FOR MY OFFICE, WHICH IS \$213,000,000. LIKE MY
13 COLLEAGUES HERE AT THE DIAS, WE HAVE A VERY SMALL NCC. YOU'LL
14 SEE THERE ONLY 7%. LIKE MY COLLEAGUES HERE, WE BILL OTHER
15 COUNTY DEPARTMENTS FOR OUR SERVICES TO RECOVER OUR OPERATING
16 EXPENSES. YOU'LL SEE THAT THERE AT 82%. NEXT SLIDE, PLEASE. MY
17 OFFICE IS THE LARGEST MUNICIPAL CIVIL LAW OFFICE IN THE
18 COUNTRY. WE PRACTICE EVERY SINGLE AREA OF LAW EXCEPT CRIMINAL
19 LAW AND FAMILY LAW. WE HAVE 18 LEGAL DIVISIONS THAT ADVISE THE
20 BOARD AND ALL COUNTY OFFICIALS AND DEPARTMENTS AS I PREVIOUSLY
21 NOTED. HERE THAT DIVISION IS BROKEN DOWN, THOSE 18, THERE ARE
22 14 IN THE LEGAL SUPPORT AND ADVOCACY, THERE ARE FOUR IN THE
23 JUSTICE SYSTEM OPERATIONS AND OVERSIGHT. TITLE IS A WORK IN
24 PROGRESS. BUT THOSE ARE THE KIND OF NON-TRADITIONAL DIVISIONS
25 THAT MY OFFICE HAS, NAMELY ALCP, THE OFFICE OF COUNTY HEARING



THE BOARD OF
SUPERVISORS

1 OFFICER, PEACE OFFICER RECORDS DIVISION, AND OUR LITIGATION
2 COST MANAGER. NEXT SLIDE, PLEASE. MY OFFICE JUST RECENTLY,
3 LIKE SOME, UNDERWENT AN OFFICE-WIDE STRATEGIC PLAN. WE ADOPTED
4 A FIVE-YEAR PLAN, AND THESE ARE THE FOUR PRIORITIES THAT CAME
5 OUT OF THAT WORK. I WILL TOUCH ON THE FIRST TWO. MAIN
6 PRIORITY, OF COURSE, IS TO PROVIDE SUPERIOR LEGAL SERVICES.
7 YOU JUST SAW THE BREADTH OF OUR WORK AND OUR SERVICES ON SLIDE
8 1. OUR NUMBER ONE PRIORITY IS TO BE TRUSTED PARTNERS AND
9 STRATEGIC THINKERS AND PROACTIVE PROBLEM SOLVERS AND BUILDING
10 SOLUTION BUILDERS WITH OUR COLLEAGUES, WITH OUR FELLOW CLIENT
11 DEPARTMENTS AND TAILOR OUR SERVICES TO SUPPORT THOSE
12 INDIVIDUAL DEPARTMENT NEEDS. SECOND, VERY IMPORTANT TO MY
13 OFFICE IS TO CREATE A SOCIAL IMPACT. I TOUCHED UPON TWO OF
14 THOSE EFFORTS. YOU ALL KNOW MY ALCP DIVISION QUITE WELL. THEIR
15 SOCIAL IMPACT ADDRESSES MANY OF THE NINE BOARD-DIRECTED
16 PRIORITIES, INCLUDING ENVIRONMENTAL JUSTICE AND CLIMATE
17 HEALTH, IMMIGRATION, SUSTAINABILITY, POVERTY ALLEVIATION,
18 HOMELESSNESS, AND ANTI-RECIDIVISM DIVERSITY AND INCLUSION
19 WORK. FOR THE OFFICE OF COUNTY HEARING OFFICER, THIS IS THE
20 ONLY COUNTY HEARING OFFICER IN THE STATE. THIS YEAR WE CREATED
21 A VERY FAIR HEARING PROCESS, ACCESSIBLE AND AVAILABLE TO ALL
22 PARTIES, INCLUDING UNREPRESENTED PERSONS. WE DESIGNED LANGUAGE
23 ACCESSIBLE MATERIALS FOR CONSTITUENTS AND CREATED A PUBLIC-
24 FACING ACCESSIBLE WEBSITE AND AN INTERNAL TRACKING SYSTEM. AND
25 THEN LASTLY WE'RE VERY PROUD OF OUR PIPELINE WORK WITH



THE BOARD OF
SUPERVISORS

1 EDUCATIONAL INSTITUTIONS. WE HAVE A ROBUST SUMMER INTERNSHIP
2 WHERE WE HAVE 20 TO 30 INTERNS EVERY SUMMER FROM OVER 15 LAW
3 SCHOOLS. AND WE ALSO PARTICIPATE IN THE CALIFORNIA LEGAL
4 PATHWAYS COLLABORATION WHERE WE REACH OUT TO HIGH SCHOOLS AS
5 WELL. I WON'T GO THROUGH THOSE METRICS ON THE SIDE. THAT DATA
6 IS FOR 2025 AND MAINLY TOUCHES UPON OUR FIRST TWO PRIORITIES.
7 NEXT SLIDE, PLEASE. SO, HERE'S THE MEAT OF MY PRESENTATION
8 TODAY. WE'RE ASKING FOR TEN POSITIONS. THE FIRST FIVE ARE TO
9 SUPPORT THE LEGAL NEEDS OF THE MTA, OF WHICH ALL OF YOU SIT.
10 AS YOU KNOW, THE MTA IN, I BELIEVE IT WAS 2024, DECIDED TO
11 CREATE THE METRO TRANSIT COMMUNITY PUBLIC SAFETY DEPARTMENT.
12 THESE POSITIONS WILL GO DIRECTLY TO ADVISING THE FORMATION OF
13 THAT NEW DEPARTMENT. THIS IS CREATING A DEPARTMENT. WOW, OKAY.
14 CATCH YOU IN Q&A.

15
16 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. GO AHEAD, DEAN LOGAN.

17
18 **DEAN C. LOGAN:** GOOD AFTERNOON, BOARD OF SUPERVISORS. I'M DEAN
19 LOGAN, AND I HAVE THE HONOR AND RESPONSIBILITY OF SERVING AS
20 THE REGISTRAR RECORDER COUNTY CLERK WHERE OUR TEAM SERVES LOS
21 ANGELES COUNTY BY PROVIDING ESSENTIAL RECORDS MANAGEMENT AND
22 ELECTION SERVICES IN A FAIR, ACCESSIBLE, AND TRANSPARENT
23 MANNER. ON A BROAD LEVEL, WE'RE RESPONSIBLE FOR MAINTAINING
24 THE RECORDS AND FACILITATING THE SIGNIFICANT EVENTS AND VOICE
25 THAT IS UNIQUE TO THE INDIVIDUAL CITIZENS AND RESIDENTS OF LOS



THE BOARD OF
SUPERVISORS

1 ANGELES COUNTY. THE NEXT SLIDE GIVES AN OVERVIEW OF OUR
2 CURRENT YEAR BUDGET. WHAT I REALLY WANT TO EMPHASIZE HERE,
3 SLIGHTLY DIFFERENT THAN MY COLLEAGUES ON THIS PARTICULAR
4 PANEL, THE REGISTRAR RECORDER COUNTY CLERK SERVES AS A LOCAL
5 SERVICE DELIVERY PROVIDER FOR AN ARRAY OF MANDATED AND
6 REGULATED PROGRAMS AND SERVICES THAT COME DOWN FROM THE STATE
7 AND IN SOME CASES THE FEDERAL GOVERNMENT YET ARE NOT FUNDED
8 THROUGH THOSE. SO, AS YOU CAN SEE HERE, OUR FUNDING PRIMARILY
9 COMES THROUGH FEES FOR SERVICE AND THAT IS PRIMARILY ON THE
10 RECORDER COUNTY CLERK SIDE OF OUR HOUSE, YET ON THE
11 APPROPRIATION SIDE AND THE COST OF BUSINESS, THE COST OF
12 ADMINISTERING ELECTIONS AND MAINTAINING VOTER REGISTRATION IS
13 INCREASINGLY GOING UP. SO, THERE IS A DIFFERENT BALANCE THERE.
14 FOR OUR RECORDER REVENUE, WE GET ABOUT 68% OF OUR REVENUE FROM
15 THE RECORDER COUNTY CLERK FUNCTION AND THEN ABOUT 32% OF OUR
16 REVENUE COMES ON THE ELECTION SIDE FROM BILLING BACK TO LOCAL
17 JURISDICTIONS FOR THE COST OF THEIR ELECTIONS. THE NEXT SLIDE
18 ILLUSTRATES THIS A LITTLE BIT FURTHER. THIS SLIDE SHOWS YOU
19 THE LEDGER LABELS OF THE PROGRAMS AND THE PERCENTAGE OF OUR
20 BUDGET ALLOCATED. I REALLY WANT TO FOCUS ON THE SUBTITLE OF
21 WHAT THESE INVESTMENTS DELIVER FOR RESIDENTS. SO, ON THE
22 ELECTION SIDE, THE INVESTMENT DELIVERS SECURE, TRANSPARENT,
23 AND ACCURATE ADMINISTRATION OF ELECTIONS. ON THE RECORDING
24 SIDE, IT ENSURES PUBLICLY ACCESSIBLE CHAIN OF TITLE FOR ALL
25 REAL PROPERTY IN THE COUNTY, PERMANENT RECORD REPOSITORY AND



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SUPERVISORS

1 ACCESS FOR VITAL RECORDS, VOTER REGISTRATION ACCESS,
2 COMPREHENSIVE AND TIMELY VOTER FILE MAINTENANCE, AND THEN
3 TECHNOLOGY IS THE INNOVATIVE, MODERN, AND ADAPTABLE TECHNOLOGY
4 TO SUPPORT THOSE OPERATIONS. AND THEN THE FISCAL AND HUMAN
5 RESOURCES ADMINISTRATION TO FACILITATE COMPLIANCE AND MANAGE
6 RISK. NEXT SLIDE GOES INTO OUR PRIORITIES. THE APPROACH WE
7 TAKE TO OUR FISCAL RESPONSIBILITY IN THE DEPARTMENT REALLY
8 FALLS INTO TWO BROAD BUCKETS. THE FIRST BEING EFFECTIVE
9 SERVICE DELIVERY, BUSINESS CONTINUITY, AND OPERATIONAL
10 SUSTAINABILITY. YOU'LL SEE THAT REPRESENTED IN OUR BUDGET
11 REQUEST FOR ADJUSTMENTS FOR THE FISCAL YEAR FOR THE PARTICULAR
12 ELECTION CYCLE. THE CURRENT YEAR FUNDS THE JUNE GUBERNATORIAL
13 PRIMARY. THE NEXT FISCAL YEAR WILL BE THE GUBERNATORIAL
14 GENERAL ELECTION. THERE ARE DIFFERENCES IN THE STRUCTURE FOR
15 THOSE. IT ALSO ADDRESSES NEW MANDATES, SERVICE DEMAND
16 COMPLIANCE, AND RECORDING FEE STABILIZATION. THE SECOND BUCKET
17 FOR OUR PRIORITIES IS INNOVATIVE USE OF TECHNOLOGY AND DATA
18 AND SYSTEM STEWARDSHIP. AND THAT REPRESENTS THINGS LIKE THE
19 INNOVATIVE NATURE OF OUR VOTING SOLUTIONS FOR ALL PEOPLE,
20 PUBLICLY OWNED VOTING SYSTEM, THE INFORMATION TECHNOLOGY THAT
21 IS THE UNDER CORE OF ALL OF OUR SERVICES THAT ARE MAINTAINED
22 PRIMARILY IN THE DEPARTMENT. AND YOU CAN SEE IN THE SLIDE
23 THERE ARE JUST A COUPLE OF EXAMPLES THAT I PROVIDED TO SHOW
24 THAT THE PRIOR YEAR INVESTMENTS, IN PARTICULAR THE INVESTMENTS
25 IN INFRASTRUCTURE AND THE NEW BALLOT PROCESSING FACILITY THAT



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SUPERVISORS

1 WE OPENED IN 2024 HAVE FACILITATED MORE EFFICIENCY AND HIGHER
2 PERFORMANCE IN TERMS OF STREAMLINING THE VOTE BY MAIL
3 OPERATIONS AND ALSO ENSURING THAT WE GET OUR BALLOTS COUNTED
4 IN A MORE TIMELY MANNER. THE NEXT SLIDE GOES INTO THE NEW
5 BUDGET YEAR REQUEST. HERE AGAIN, I WOULD JUST HIGHLIGHT THAT
6 WE LOOK AT THIS AS A REQUEST OF ALIGNMENT, STABILITY AND
7 SUSTAINABILITY. SO, ALIGNMENT WITH THE ELECTION CYCLE,
8 ALIGNMENT WITH THE FISCAL CONDITIONS THAT THE COUNTY IS
9 FACING, BUT ALSO RECOGNIZING THE IMPORTANCE OF SUSTAINING THE
10 INFRASTRUCTURE AND THE NEEDED SERVICES TO MAINTAIN OUR
11 PROGRAMS. AND THE LAST SLIDE GOES INTO CHALLENGES AND
12 MITIGATING STRATEGIES. THIS IS REALLY BEYOND OUR BUDGET
13 REQUEST. I WANT TO HIGHLIGHT THAT WE CONTINUE TO SEE
14 OPERATIONAL COST INCREASES AND ADDED UNFUNDED MANDATES,
15 ESPECIALLY ON THE ELECTION SIDE. JUST IN THE LAST MONTH, WE
16 HAVE HAD INDICATION OF ADDITIONAL LANGUAGE REQUIREMENTS THAT
17 WE WILL BE TAKING ON THE ELECTION SIDE. THERE IS FEDERAL
18 LEGISLATION, SO I WILL JUST FOCUS ON THE SECOND ONE,
19 COMPOUNDING OPERATIONAL RISKS. EVERY DAY, WE ARE HEARING NEW
20 CONCERNS, THREATS, OR POTENTIAL MANDATES COMING FROM THE
21 FEDERAL GOVERNMENT AND IN SOME CASES THE STATE GOVERNMENT THAT
22 DOES NOT HAVE FUNDING ATTACHED TO IT AND THAT DOES NOT HAVE A
23 REASONABLE ON-RAMP FOR THE TIME TO PREPARE FOR THAT. AND OUR
24 MITIGATING STRATEGIES ARE TO LOOK AT THE REALITY THAT WHERE WE
25 HAVE THE ABILITY TO LOOK AT FUNDING, REVENUE INCREASES REALLY



THE BOARD OF
SUPERVISORS

1 COMES FROM FEES AND SERVICES. AND SO, WE'RE LOOKING AT WAYS TO
2 MAXIMIZE THAT GOING FORWARD.

3

4 **SUP. HILDA SOLIS, CHAIR:** EXCELLENT. OKAY, WE'RE GOING TO OPEN
5 IT UP FOR QUESTIONS TO MY COLLEAGUES. KATHRYN BARGER,
6 SUPERVISOR.

7

8 **SUP. KATHRYN BARGER:** THANK YOU, MADAM CHAIR. SO, MICHAEL, I
9 DON'T HAVE ANY QUESTIONS FOR YOU, BUT I JUST WANT TO
10 ACKNOWLEDGE THE WORK OF YOU AND YOUR TEAMS. I KNOW THAT ISD IS
11 A BIT DIFFERENT ON HOW YOU ALL GENERATE YOUR REVENUE AND THE
12 FACT THAT YOU CONTINUE TO STRIVE TO FIGURE OUT WAYS TO SAVE
13 MONEY AND CUT COSTS THROUGH HIGHER EFFICIENCIES IS LAUDABLE.
14 AND I JUST WANTED TO ACKNOWLEDGE THAT AND THANK YOU AND YOUR
15 TEAM WHO WE SEE EACH AND EVERY DAY IN THIS BUILDING WHO GO
16 ABOVE AND BEYOND. YOU'VE GOT AN INCREDIBLE, INCREDIBLE TEAM
17 AROUND YOU, BUT YOU'RE A GOOD LEADER. SO THAT'S JUST MORE OF A
18 STATEMENT.

19

20 **MICHAEL OWH:** THANK YOU, SUPERVISOR.

21

22 **SUP. KATHRYN BARGER:** ALL RIGHT, AND THEN LISA, THANK YOU FOR
23 YOUR PRESENTATION. I DON'T HAVE ANY QUESTIONS, BUT I JUST WANT
24 TO ACKNOWLEDGE, AT MY REQUEST, YOU BEGAN WORKING WITH THE
25 SHERIFF'S DEPARTMENT, CEO, AND PUBLIC HEALTH TO CREATE A



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1 ROBUST WORK VIOLENCE PREVENTION PROGRAM THAT WILL BE HOUSED
2 WITHIN YOUR DEPARTMENT. THE REASON I'M BRINGING THIS UP IS
3 BECAUSE WORKING TOGETHER, YOU ALL HAVE COMMITTED TO STANDING
4 UP THIS PROGRAM USING EXISTING STAFF AND RESOURCES. IT'S
5 IMPORTANT FOR US TO RECOGNIZE THAT OUR EMPLOYEES DESERVE A
6 SAFE ENVIRONMENT TO COME TO WORK IN. OUR ABILITY TO
7 EFFECTIVELY SERVE THE RESIDENTS AND BUSINESSES IN LOS ANGELES
8 COUNTY BEGINS WITH SUPPORTING AND PROTECTING OUR EMPLOYEES.
9 AND I'M GRATEFUL THAT YOU WERE ABLE TO DO THIS WITHOUT ADDING
10 ADDITIONAL EXPENSES OR FINANCIAL BARRIERS TO IMPLEMENTATION.
11 CAN YOU JUST KIND OF HIGHLIGHT HOW THAT IS GOING? AND I WANT
12 TO ACKNOWLEDGE OUR SECURITY OPERATIONS UNIT WHO BROUGHT THIS
13 TO OUR ATTENTION AS IT RELATED TO COMPROMISE SITUATIONS THAT
14 COULD OCCUR AND DOING A BETTER JOB OF TRAINING OUR EMPLOYEES
15 ON WORKFORCE VIOLENCE.

16
17 **LISA GARRETT:** THANK YOU, SUPERVISOR. IT'S MORE THAN NOTION,
18 BUT I WILL SAY THIS. I WANT TO GIVE A SHOUT OUT TO YOUR TEAM
19 AND ANNA MERADIAN FOR BRINGING THIS QUESTION UP. WE OF COURSE
20 WORK WITH MATT AND THE SOU TEAM. WE BROUGHT IN OF COURSE THE
21 DHR TEAM AND SHERIFF'S TEAM AND PUBLIC HEALTH BECAUSE THEY
22 HAVE A UNIT WITHIN THEIR OWN DEPARTMENT THAT'S WORKING ON
23 THAT. SO, WE HAVE LOOKED AT FROM THE SERVICE REQUESTS THAT
24 FOLKS WHEN THEY'RE COMPLAINING OF SOME SECURITY INCIDENT, WE
25 LOOKED AT THAT. WE'RE WORKING WITH THE EXECUTIVE OFFICE OF THE



THE BOARD OF
SUPERVISORS

1 BOARD ON THAT. WE ACTUALLY BROUGHT IN ALL THE, ANNA AND US
2 BROUGHT IN ALL OF THE FOLKS TOGETHER TO SEE WHO'S GOING TO
3 DIVVY UP THE RESPONSES. IN OUR OWN DEPARTMENT, WE HAVE OUR
4 CLINICIANS THAT HAVE PREVIOUSLY WORKED ON THIS PROGRAM YEARS
5 AGO AND THANK GOODNESS SOME OF THEM ARE STILL HERE BECAUSE
6 WE'RE ABLE TO BUILD THE PROGRAM THAT WE NEED FOR OUR COUNTY.
7 SO, IT'S STILL IN THE INFANCY STAGE WITHIN THE NEXT MONTH OR
8 SO WE'LL BE COMING BACK WITH A FLUSHED OUT PLAN ON HOW WE'RE
9 GOING TO STAND UP THE NEW DEPARTMENT, WELL, STAND UP THIS UNIT
10 WITHIN OUR DEPARTMENT, WORKING WITH ALL THE OTHER DEPARTMENTS
11 THAT I MENTIONED. SO IT'S GOING VERY WELL.

12
13 **SUP. KATHRYN BARGER:** THANK YOU AND THANK YOU FOR ACKNOWLEDGING
14 ANNA AND MY TEAM BUT THANK YOU FOR STEPPING UP AND MAKING IT
15 YOUR OWN. SO, I APPRECIATE THE WORK YOU'RE DOING. AND THEN
16 DAWYN, I FEEL LIKE A BROKEN RECORD BRINGING THIS ONE SUBJECT
17 UP EVERY TIME WE TALK ABOUT MONEY, BUT WITH THE RISING
18 LIABILITY AND EXPOSURE AND WORKLOAD FROM MANDATES LIKE AB 218,
19 HOW IS YOUR TEAM GOING TO HANDLE THE GROWING DEMAND FOR LEGAL
20 SERVICES? I MEAN, THIS HAS BEEN SOMETHING, I KNOW IT'S LABOR
21 INTENSIVE, WE'VE GOT OUTSIDE COUNSEL, BUT YOU ALSO INTERNALLY
22 HAVE A LOT OF PEOPLE WORKING ON THIS?

23
24 **DAWYN R. HARRISON:** THAT IS CORRECT AND IT'S AN EXCELLENT
25 QUESTION. THANK YOU, SUPERVISOR. WELL, NOT AS I, I WOULD HAVE



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SUPERVISORS

1 NOTED ON MY LAST SLIDE, ONE OF THE CHALLENGES FACING OUR
2 DEPARTMENT, NOT UNLIKE OTHERS, IS STAFFING. IN THE LEGAL FIELD
3 IN PARTICULAR, THERE'S AN INCREASING DEMAND FOR LEGAL SERVICES
4 AND IT'S A VERY COMPETITIVE MARKET. AND THERE FRANKLY ARE
5 HIGHER PAYING JOBS IN THE PRIVATE SECTOR. SO, MY EXECUTIVE
6 TEAM, WE ARE WORKING AS DILIGENTLY AS WE CAN TO ALLOCATE OUR
7 RESOURCES AND MAXIMIZE THE RESOURCES WE HAVE INTERNALLY TO
8 POSITION FOLKS WHERE WE CAN TO HANDLE THE INCREASED WORKLOAD
9 IN PARTICULAR AS IT RELATES TO AB 218. IN ADDITION, AS YOU
10 NOTE, WE ARE ALSO WORKING VERY CLOSELY WITH OUR EXCELLENT
11 OUTSIDE COUNSEL PARTNERS. WE HAVE A NUMBER OF THEM THAT ARE
12 ASSIGNED TO THE AB 218 WORK. THE NUMBER OF CASES, AS YOU NOTE,
13 CONTINUES TO GROW, WILL CONTINUE TO GROW UNTIL THERE'S A
14 LEGISLATIVE FIX. BUT WE WORK COLLABORATIVELY WITH OUR OUTSIDE
15 COUNSEL. I WILL NOTE THOUGH, HOWEVER, EVEN WITH OUTSIDE
16 COUNSEL, THEY'RE BECOMING AT CAPACITY BECAUSE THERE'S JUST AN
17 INCREASED DEMAND OVERALL FOR LEGAL SERVICES.

18
19 **SUP. KATHRYN BARGER:** THANK YOU FOR THAT. AND I JUST WANT TO
20 ACKNOWLEDGE YOUR TEAM AS WELL FOR THE STRATEGIC APPROACH AND
21 CONTINUING WORK THAT YOU ALL DO TO DELIVER WITH THE RESOURCES
22 YOU HAVE. I KNOW YOU ALL WORK HARD AND WE APPRECIATE YOU. AND
23 THEN LAST BUT NOT LEAST, DEAN, ALL I CAN SAY TO YOU IS YOU
24 HAVE THE PATIENCE OF JOE. WHEN I LOOK AT, YOU KNOW, ALL THAT'S
25 COMING AT YOU, YOU ALWAYS PROVIDE US WITH INFORMATION IN A



THE BOARD OF
SUPERVISORS

1 VERY RATIONAL AND CALM MANNER. THE SKY, WE DON'T THINK IT'S
2 FALLING, BUT WE DON'T KNOW. WE'VE GOT THE ELECTIONS COMING UP
3 IN JUNE AND I KNOW THAT THAT THAT YOUR DEPARTMENT STRIVES TO
4 MAKE SURE THAT NO ONE FEELS THAT THEY ARE NOT ABLE TO VOTE AND
5 THAT YOU BEND OVER BACKWARDS BECAUSE I KNOW WE'VE CALLED YOU
6 WHEN WE'VE GOTTEN COMPLAINTS ABOUT SOMEONE NOT BEING ABLE TO
7 GET TO A POLL AND YOU ALWAYS ADDRESS THOSE CONCERNS TO MAKE
8 SURE THAT NO ONE FEELS DISENFRANCHISED. AND SO, I JUST WANT TO
9 ACKNOWLEDGE YOU AND YOUR TEAM AS WE MOVE FORWARD INTO THE NEXT
10 ELECTION RECOGNIZING THAT THAT'S NOT THE ONLY WORK THAT YOU
11 ALL PROVIDE OVER THERE. I'VE BEEN OVER AT YOUR OFFICE AND
12 YOU'VE GOT A LOT OF DYNAMICS GOING ON, WHETHER IT BE BIRTH
13 CERTIFICATES, WEDDINGS, REGISTERING BUSINESSES. I MEAN IT GOES
14 ON AND ON AND SO I JUST WANT TO ACKNOWLEDGE THE WORK AND THE
15 LEADERSHIP OF YOU AND YOUR TEAM. THANK YOU, MADAM CHAIR. THANK
16 YOU.

17
18 **SUP. HILDA SOLIS, CHAIR:** GREAT. SUPERVISOR HORVATH.

19
20 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. I FIRST WANT
21 TO START WITH COUNTY COUNSEL AT OUR FEBRUARY 3RD BOARD
22 MEETING. THE CEO INTRIGUED ME BY MENTIONING THAT YOU HAD
23 SUGGESTED SEVERAL EFFICIENCIES THAT COULD BE LOOKED AT. SO, I
24 WANTED TO START WITH YOU. I WANT TO TALK ABOUT SOME OF THOSE
25 EFFICIENCIES THAT YOU'VE IDENTIFIED TO LOWER COSTS.



THE BOARD OF
SUPERVISORS

1
2 **DAWYN R. HARRISON:** THANK YOU, MADAM CHAIR. THANK YOU, CEO.
3 YES, FIRST I WANT TO THANK THE CEO. WE HAD A VERY ROBUST
4 DISCUSSION WHEN HE CONVENED, AS HE NOTED DURING THAT FEBRUARY
5 MEETING, ALL OF THE DEPARTMENT HEADS TO TALK ABOUT COLLECTIVE
6 STRATEGIES, TO TACKLE THE BUDGET STRATEGIES FOR THE COUNTY,
7 AND I THINK ALL DEPARTMENT HEADS, I DON'T SPEAK FOR ALL OF
8 THEM, BUT I THINK WE ALL WELCOMED THE OPPORTUNITY TO PROVIDE
9 SUGGESTIONS AND TO JUST BE HEARD FROM THE CEO AND GIVE INPUT
10 ON THE COUNTY'S BUDGET STRATEGY. I DID PROVIDE SOME
11 RECOMMENDATIONS. ONE OF THE ONES THAT SPECIFICALLY WAS
12 MENTIONED BY THE CEO IN THAT MEETING WAS REDUCING
13 REDUNDANCIES. WHAT I MEANT BY THAT, THERE ARE, I THINK, A
14 NUMBER OF WAYS TO REDUCE REDUNDANCIES, BUT WHAT I MEANT BY
15 THAT FOR MY DEPARTMENT IN PARTICULAR IS I THINK WHAT ALL
16 DEPARTMENT HEADS COULD PROBABLY AGREE ON, OR AT LEAST MAYBE
17 MOST, IS AS THE VOLUME OF OUR WORK HAS INCREASED, AS THE
18 COMPLEXITY OF ALL OF OUR WORK HAS INCREASED, THE
19 ADMINISTRATIVE BACK INSIDE OF OUR HOUSES DON'T NECESSARILY
20 ALWAYS KEEP PACE. WHAT I MEAN BY THAT IS OUR INTERNAL
21 SERVICES, OUR HR, OUR FINANCE BRANCHES, ALL OF THOSE, OUR IT,
22 THOSE BACK INSIDE OF ALL OF OUR DEPARTMENTS DON'T NECESSARILY
23 KEEP PACE WITH THE VOLUME AND THE BREADTH OF WORK THAT
24 INCREASES. WHAT WE SEE, AND THE REASON WHY I BRING THAT UP IS
25 FROM THE COUNTY COUNSEL'S PERSPECTIVE THAT FAILURE TO INVEST



THE BOARD OF
SUPERVISORS

1 IN THE BACKSIDE ADMINISTRATIVE SIDES OF OUR HOUSES MEANS THAT
2 DEPARTMENTS OFTEN LEAN ON COUNTY COUNSEL TO DO WORK THAT
3 NECESSARILY IS NOT LEGAL ADVICE. IT'S MORE ADMINISTRATIVE
4 OPERATIONAL WORK. WE DO A LOT OF WORK IN THE HR SPACE. WE DO A
5 LOT OF WORK IN THE PROCUREMENT SPACE, WORK FOR DEPARTMENTS
6 THAT DON'T NECESSARILY NEED TO BE DONE OR SHOULD BE DONE BY
7 COUNTY COUNSEL BUT RATHER BY THEIR STAFF BUT BECAUSE THE
8 ADMINISTRATIVE SIDES AREN'T KEEPING PACE EITHER THEY DON'T
9 HAVE THE RESOURCES THEY'RE NOT TRAINED AND SO THAT'S A WAY
10 THAT DEPARTMENTS COULD REDUCE COUNTY COUNSEL COSTS BY NOT
11 RELYING ON US TO DO SERVICES THAT AREN'T LEGAL SERVICES. IT
12 ALSO WOULD MITIGATE RISK. WE SEE A LOT OF THE RISK IN THE, YOU
13 KNOW, EMPLOYMENT LITIGATION SIDE AS JUST AN EXAMPLE. SO, WHEN
14 THOSE ADMINISTRATIVE SIDES ARE SHORED UP AND TRAINED PROPERLY
15 TO DO THOSE RESPONSIBILITIES, THEY DON'T HAVE TO RELY ON
16 COUNTY COUNCIL, NUMBER 1, AND THEN ALSO WE WOULD MITIGATE AND
17 REDUCE OUR LIABILITIES. THAT WAS JUST ONE EXAMPLE.

18
19 **SUP. LINDSEY P. HORVATH:** OKAY. WELL, GOING NOW TO HR AND ISD,
20 SORT OF A SIMILAR QUESTION, BECAUSE I KNOW THAT YOU DO TOUCH
21 SO MANY OF OUR DIFFERENT DEPARTMENTS. CAN YOU TALK ABOUT
22 EFFICIENCIES THAT YOU ARE RESPECTIVELY WORKING ON AS CENTRAL
23 SERVICE DEPARTMENTS IN ORDER TO LOWER COSTS FOR OTHER
24 DEPARTMENTS, BECAUSE I KNOW WHILE, I GUESS DEPARTMENTS WILL
25 USE THEIR NET COUNTY COSTS TO THEN PAY FOR YOUR SERVICES. SO



THE BOARD OF
SUPERVISORS

1 IT MIGHT NOT LOOK LIKE NET COUNTY COST IS IMPACTED. IT WILL BE
2 BASED ON HOW THEY GET CHARGED BY THE WORK THAT YOU ALL ARE
3 DOING. SO HOW CAN YOU HELP THEM?

4

5 **LISA GARRETT:** I'M GOING TO TALK ABOUT A FEW OF THE
6 EFFICIENCIES THAT WE'RE TRYING TO WORK ON AND WE ARE WORKING
7 ON, FOR EXAMPLE, CIVIL SERVICE REFORM IS SOMETHING THAT CAME
8 UP IN THAT MEETING. AND SO WE ARE ACTUALLY, IT'S COMING TO YOU
9 WITHIN THE NEXT MONTH OR SO, WHERE WE ARE CHANGING SOME OF THE
10 CIVIL SERVICE RULES AFTER OVER 20, PROBABLY 30 YEARS THAT
11 THESE RULES HAVE NOT BEEN CHANGED, CHANGING SOME OF THE RULES
12 TO MAKE IT NOT TAKE AS LONG TO GET THROUGH AN EXAM CYCLE OR TO
13 BRING PEOPLE INTO THE COUNTY. THAT ALONE WILL SAVE THE
14 DEPARTMENT'S MONEY AND US MONEY, EVEN FOR THOSE DEPARTMENTS
15 THAT UTILIZE OUR SERVICES. WE ALSO MENTIONED SOMETHING SIMILAR
16 TO DAWYN CONSOLIDATING WHETHER DEPARTMENTS OR OPERATIONS THAT
17 ARE DUPLICATIVE. WE DO SEE THAT ACROSS THE COUNTY, AND I DO
18 BELIEVE THAT THAT WOULD INCREASE REVENUE. FOR THE DEPARTMENTS,
19 WE TRY TO UTILIZE, ESPECIALLY FOR A DEPARTMENT THAT CANNOT
20 AFFORD OUR SERVICES, WE TRY TO UTILIZE THOSE POSITIONS WITHIN
21 OUR DEPARTMENT THAT ARE NCC FUNDED, AND SOME OF THOSE ARE IN
22 OUR SHARED SERVICES UNIT THAT I SHOULD SAY SLASH IMPACT TEAM.
23 THAT'S THE WAY THEY WERE STRUCTURED. AND SO IF A DEPARTMENT
24 REALLY NEEDS HELP, I'M NOT GOING TO SAY WE CAN'T HELP YOU. WE
25 WILL TRY TO MOVE AROUND THE PLAYERS ON THE DECK TO ENSURE THAT



THE BOARD OF
SUPERVISORS

1 THOSE DEPARTMENTS ARE ASSISTED. AND WE HAVE DONE THAT RATHER
2 WELL. THAT WE'RE LOOKING AT, BUT PRIMARILY WE TRY TO REDUCE
3 OUR OWN COSTS AND ACTUALLY HAVE PROJECT PLANS BEFORE WE START
4 THE WORK TO MAKE SURE THAT WE'RE STICKING TO THE PLAN AND THEN
5 WE HAVE SOME IDEA OF WHAT IS GOING TO COST A PARTICULAR
6 DEPARTMENT IF NCC POSITIONS ARE NOT UTILIZED.

7

8 **SUP. LINDSEY P. HORVATH:** I KNOW YOU'RE WORKING ON EFFICIENCIES
9 FROM A CIVIL SERVICE PERSPECTIVE, WHICH YOU'VE MENTIONED, BUT
10 WHAT ABOUT TECHNOLOGY? THERE ARE WAYS THAT WE CAN HIRE PEOPLE
11 FASTER USING TECHNOLOGY, AND THAT CAN ALSO HELP TO REDUCE
12 COSTS. SO, ARE YOU LOOKING AT THAT TOO?

13

14 **LISA GARRETT:** WE'RE ALWAYS LOOKING AT TECHNOLOGY, SUPERVISOR,
15 AND WE HAVE PUT IN PLACE AT LEAST 13 ENTERPRISE-WIDE SYSTEMS
16 TO SUPPORT THE DEPARTMENTS AND MAKE ALL NOT JUST HIRING BUT
17 ALL OF HR MORE EFFICIENT FOR OUR COUNTY DEPARTMENTS. WE ARE
18 NOW WORKING LOOKING AT AI SO FOR EXAMPLE, WE RECEIVE 400,000
19 APPLICATIONS TO THE COUNTY OF LOS ANGELES EACH YEAR. AND ONE
20 PERSON, A PERSON ACTUALLY LOOKS AT EACH OF THOSE. WE ARE GOING
21 TO BE, WE'RE ROLLING OUT A PILOT TO LOOK, HAVE AI REVIEW THE
22 APPLICATIONS OF THE INDIVIDUALS. AND THIS ALONE IS GOING TO
23 SAVE US A LOT OF TIME AND THAT MEANS EFFICIENCIES FOR THE
24 DEPARTMENTS. WHATEVER WE ROLL OUT IN OUR DEPARTMENT, WE ALWAYS
25 PUSH IT OUT COUNTY-WIDE. SO, I'M VERY EXCITED ABOUT WHAT'S



THE BOARD OF
SUPERVISORS

1 HAPPENING THERE. WE'RE ALSO DOING SOME TWEAKS ON OUR SYSTEM
2 WHERE APPLICATIONS ARE PROCESSED THROUGH THE TIME SOMEONE IS
3 ACTUALLY ONBOARDED. ANOTHER THING THAT WE HAVE DONE AS FAR AS
4 TECHNOLOGY IS CONCERNED. WE HAVE STOOD UP DASHBOARDS FOR THE
5 DEPARTMENTS TO SEE HOW MANY VACANCIES THEY HAVE AT ANY GIVEN
6 TIME, AND THEN THAT WILL ALLOW THEM TO BE PROACTIVE IN
7 ACTUALLY MOVING FORWARD IN DOING THE HIRING. AGAIN, WE HAVE
8 LOTS OF TECHNOLOGY THAT WE ARE USING NOW AND THAT WILL BE
9 COMING IN THE FUTURE TO CREATE EFFICIENCIES FOR ALL.

10
11 **SUP. LINDSEY P. HORVATH:** I WOULD ALSO SUGGEST BASED ON SOME OF
12 THE EXPERIENCE WE'VE HAD IN WORKING WITH THE SEIU WORKERS WHO
13 ARE COMING OVER FROM LAHSA. ONE OF THEIR SUGGESTIONS WAS, YOU
14 KNOW, KIND OF DEMYSTIFYING COUNTY SPEAK AND FIGURING OUT WHAT
15 ROLES ACTUALLY MATCH THEIR SKILL SETS BECAUSE WE CODE THEM IN
16 SUCH A WAY THAT MEANS SOMETHING TO THE COUNTY BUT DOESN'T MEAN
17 A LOT TO SOMEBODY WHO'S TRYING TO UNDERSTAND.

18
19 **LISA GARRETT:** I WHOLEHEARTEDLY AGREE. SO, WHAT WE'RE DOING IS
20 SIDE BY SIDE VIEWS. WHAT IS THIS IN LAHSA? WHAT IS THAT
21 EQUIVALENT TO IN THE COUNTY OF LOS ANGELES? AND THEN THROUGH
22 OUR CONCIERGE PROGRAM AND ALL THE MARKETING AND PROGRAMMING
23 WE'RE DOING WITH LAHSA EMPLOYEES, WE ARE GETTING THAT
24 INFORMATION OUT. SO, WE'VE HAD SOME OF OUR TEAM CEO HAVE HAD
25 MEETINGS WITH THE LAHSA WORKERS TO DO JUST THAT AND FORM THEM



THE BOARD OF
SUPERVISORS

1 OF WHAT'S COMING, BUT WE ARE WORKING ON THAT, SUPERVISOR.

2

3 **SUP. LINDSEY P. HORVATH:** THANK YOU, ISD.

4

5 **MICHAEL OWH:** THANK YOU FOR THE QUESTION, SUPERVISOR. I'M GOING
6 TO ANSWER THIS QUESTION IN SORT OF THE IMMEDIATE TERM AND THE
7 MEDIUM TERM AND THEN POTENTIALLY A LONG-TERM SOLUTION. SO
8 IMMEDIATELY WE'RE LOOKING AT, LIKE THE EXAMPLE THAT I GAVE,
9 TOOLS THAT MIGHT BE ABLE TO REPLACE MULTIPLE TOOLS OR
10 SOLUTIONS. WE COULD SAVE MONEY IMMEDIATELY AND THEN ALSO GET
11 OUR JOBS DONE FASTER. WE'VE ALSO IMPLEMENTED A SORT OF
12 INFORMAL HIRING, I LIKE TO CALL IT A DELIBERATIVE HIRING
13 PROCESS FOR THE PAST YEAR. BECAUSE INSTEAD OF HIRING PEOPLE
14 FOR THE VACANCY THAT EXISTS, WE REALLY WANT OUR TEAMS TO DO AN
15 ANALYSIS OF WHERE THE NEEDS ARE FROM THE DEPARTMENTS, BECAUSE
16 AGAIN, WE ARE DEMAND-BASED. DO WE REALLY NEED THAT RESOURCE
17 THERE OR SHOULD WE BE HIRING FOR A DIFFERENT UNIT AND THEN BE
18 ABLE TO ALLOCATE THAT TIME AND THAT FEE APPROPRIATELY INSTEAD
19 OF JUST HIRING A HIGHER CHARGE FOR LESSER SERVICES BECAUSE THE
20 DEMAND GOES DOWN. SO THOSE ARE A COUPLE OF THE IMMEDIATE
21 THINGS THAT WE CAN DO. WE'VE ALSO SEEN, ON THE IMMEDIATE SIDE,
22 LIKE WE'VE DONE OUR OWN ANALYSIS AROUND OUR PROCUREMENT CYCLE
23 TIMES. WE USED TO TAKE MONTHS, EVEN JUST OURSELVES, GETTING TO
24 A SOURCING EVENT, GETTING TO THE PRODUCT THAT WE WANT FROM
25 INTERNALLY. WHAT WE'VE SEEN OVER THE PAST FEW YEARS DEVELOPING



THE BOARD OF
SUPERVISORS

1 SOME LIGHT TOUCH TOOLS IN ANTICIPATION OF THE LARGER E-
2 PROCUREMENT SOLUTION IS THAT WE'RE ABLE TO LOWER CYCLE TIMES
3 ON NON-AGREEMENTS SPENT DOWN TO 20 DAYS. THAT SEEMS LIKE, I
4 MEAN, I'M SURE IF YOU TALK TO DEPARTMENTS, THAT'S PROBABLY NOT
5 WHAT THEY EXPERIENCE ALL THE TIME, BUT THAT HAS ACTUALLY
6 ALLOWED US TO LOOK AT THAT AND SAY, HEY, IF WE PUT THOSE DOWN
7 ONTO AGREEMENTS, WE COULD ACTUALLY REDUCE THAT CYCLE TIME TO
8 TWO DAYS. AND SO THAT'S TIME MONEY RIGHT THERE. AND AS LONG AS
9 WE CAN STRATEGICALLY LOOK AT THAT AND THEN MAYBE AGGREGATE A
10 LOT OF THE SPEND ACROSS THE DEPARTMENTS, THEN WE MIGHT ALSO BE
11 ABLE TO GET REDUCED SPEND. BUT I DO WANT TO CAUTION ON THAT
12 BECAUSE OF INFLATION AND OTHER FACTORS, YOU MIGHT NOT SEE REAL
13 DOLLAR SAVINGS, BUT YOU WILL SEE COST AVOIDANCE THERE. IN THE
14 MEDIUM TERM, WE DO HAVE A NUMBER OF INITIATIVES, INCLUDING OUR
15 E-PROCUREMENT SOLUTION, WHICH WILL TAKE SOME OF THE SYSTEMS
16 AND SOME OF THE STRATEGIES THAT I JUST REFERRED TO FOR ISD AND
17 DO IT COUNTYWIDE. AND IT WILL INCLUDE SERVICE CONTRACTING,
18 WHICH IS 85% OF THE COUNTY'S SPEND. IF WE COULD STANDARDIZE,
19 REDUCE CYCLE TIMES, POTENTIALLY LOOK AT THE STRATEGIC SOURCING
20 OPPORTUNITIES THERE, YOU'LL BE ABLE TO SAVE MONEY, AND
21 DEFINITELY THE EXPERIENCE WOULD BE BETTER FOR ALL PARTIES,
22 ESPECIALLY FOR SMALL BUSINESSES, FOR OUR NON-PROFITS, ET
23 CETERA. AND THAT WILL DEFINITELY ACCELERATE THE INVOICE TO PAY
24 CYCLE TIME AS WELL IN THE FUTURE. WE HAVE ABOUT 145,000 IT
25 TICKETS THAT WE HANDLE A YEAR, AND ABOUT 60,000 MAINTENANCE



THE BOARD OF
SUPERVISORS

1 AND OPERATION TICKETS. THE WAY YOU ACTUALLY GET THOSE TICKETS
2 TO US IS THROUGH VARIOUS CHANNELS. SOMETIMES YOU JUST TAKE A,
3 YOU KNOW, YOU CALL THE PERSON YOU KNOW. IMAGINE IF WE ACTUALLY
4 HAD A SYSTEM THAT HAD SORT OF THE NO WRONG DOOR, ONE PLACE TO
5 GO, YOU CAN SEE WHERE EVERYTHING IS, YOU CAN SEE WHERE YOU ARE
6 IN YOUR PROJECT. THAT IS ACTUALLY A SYSTEM THAT WE'RE ALSO
7 DEVELOPING IN PARALLEL WITH OUR E-PROCUREMENT SYSTEM. IN THE
8 LONG TERM, I MIGHT GET IN A LITTLE TROUBLE FOR SAYING THIS,
9 BUT WE MIGHT WANT TO LOOK AT THE FEE-FOR-SERVICE MODEL. I
10 DON'T WANT TO SPEAK FOR MY COLLEAGUES HERE, BUT WE SPEND A LOT
11 OF TIME HAVING OUR ADMIN TEAMS TALK TO OTHER DEPARTMENTS ADMIN
12 TEAMS AROUND WHAT WE CHARGE, HOW WE CHARGE, HOW THOSE GET
13 PAID, FIGURING OUT WHEN THEY GET PAID. THAT'S ADMIN TIME THAT
14 REALLY IF YOU HAD A BETTER COST ALLOCATION MODEL, MIGHT BE
15 BETTER STAFF TIME SPENT ON ACTUAL PROGRAMMING. AND SO THOSE
16 ARE THE THINGS THAT I WOULD SUGGEST. **SUP. LINDSEY P. HORVATH:**
17 ONE THING THAT'S UNIQUELY IN YOUR DEPARTMENT IS THE IMPACT OF
18 UTILITY COSTS. AND I KNOW THAT UTILITY COSTS ARE RISING WITH A
19 BUDGET INCREASE OF \$8,600,000 THIS YEAR ALONE. SO, WHAT ARE
20 YOU DOING TO HELP THE COUNTY INCREASE OUR ENERGY EFFICIENCY
21 AND REDUCE OUR UTILITY COSTS?

22
23 **MICHAEL OWH:** SO, ELECTRICITY COSTS HAVE GONE UP 70% FOR
24 RESIDENTS, FOR THE COUNTY, AND FOR BUSINESSES OVER THE PAST
25 SIX YEARS. THAT IS JUST THE REALITY OF WHERE WE ARE RIGHT NOW.



THE BOARD OF
SUPERVISORS

1 THE MITIGATION STRATEGIES, DO WE NEED SOME INVESTMENTS IN
2 ORDER TO BE ABLE TO DO THAT. WE HAVE ABOUT 30 SOLAR PROJECTS
3 UNDERWAY THAT ENCOMPASS ABOUT 20 MEGAWATTS AND WILL SAVE THE
4 COUNTY \$12,000,000 OVER THE LIFETIME OF THOSE PROJECTS. AND
5 THEY'RE DONE ON A PPA, ON A POWER PURCHASE AGREEMENT BASIS.
6 SO, THEY DON'T ACTUALLY REQUIRE A TON OF COUNTY INVESTMENT.
7 THERE IS GOING TO BE A POINT WHERE WE JUST DON'T HAVE THE
8 SPACE OR THE RIGHT LOCATIONS FOR THOSE PROGRAMS, BUT THEY WILL
9 SAVE US MONEY IN THE LONGTERM. THE COST OF ELECTRICITY IS
10 GOING HIGHER THAN WHAT OUR SORT OF CONSERVATIVE ESTIMATES ARE
11 ON THE SAVINGS. SO, YOU JUST HAVE TO BE MINDFUL OF THAT PIECE
12 OF IT. AND SO THE OTHER THINGS THAT WE CAN DO AROUND OUR
13 THOUSANDS OF COUNTY FACILITIES IS INVEST IN ENERGY
14 INFRASTRUCTURE, RIGHT? SIMPLE THINGS LIKE COOL ROOFS WILL
15 ACTUALLY COOL DOWN THE BUILDING AND THEN REDUCE HVAC COSTS. WE
16 HAVE BUILDING MANAGEMENT SYSTEMS WHICH ARE QUITE OLD ACTUALLY,
17 BUT THAT MIGHT BE SOMETHING THAT WE COULD ALSO DEPLOY SO THAT
18 WE COULD CONTROL TEMPERATURES ACROSS THE COUNTY AND THEN BE
19 VERY STRATEGIC AROUND WHEN THOSE LIGHTS SHOULD GO OFF, WHEN
20 THE HVAC SHOULD NOT BE TURNED ON, WHEN PEOPLE AREN'T IN THE
21 OFFICE. WE DO THAT ALREADY, BUT NOT ACROSS ALL OF OUR
22 BUILDINGS. BUT THOSE DO TAKE INVESTMENTS.

23
24 **JOSEPH NICCHITTA:** SUPERVISOR, CAN I ADD TO THAT?



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY P. HORVATH:** YES, I WOULD LOVE IT.

2

3 **JOSEPH NICCHITTA:** WHEN WE WERE DOING OUR REDUCED COST,
4 INCREASED REVENUE, REALLOCATE FUNDING, WE LOOKED AT THIS VERY
5 ISSUE, THE COST OF UTILITIES. AND THIS BUILDING IS A PERFECT
6 EXAMPLE. IT HAS OLDER SYSTEMS, IT HAS SINGLE PANE GLASS, AND
7 YOU HAVE TO SWITCH THE LIGHT ON AND OFF WITH YOUR FINGER. SO,
8 JOHN COOK AND THE ASSET MANAGEMENT TEAM HAS BEEN DOING SORT OF
9 A GLOBAL LOOK AT OUR COUNTY FACILITIES. I KNOW HE'S WORKING
10 WITH MICHAEL AND HIS TEAM. AND I FORGET THE EXACT NUMBERS, BUT
11 THERE ARE SOME UPFRONT COSTS, BUT THE BACKEND SAVINGS ARE NOT
12 INSIGNIFICANT. AND SO THAT IS PROBABLY GOING TO BE ONE OF OUR
13 RECOMMENDATIONS AS WE LOOK TO REDUCE OUR OVERALL EXPENDITURES.
14 I WANTED TO, I DIDN'T WANT TO LEAVE THE CONVERSATION ON CIVIL
15 SERVICE REFORM WITHOUT ALSO EMPHASIZING THAT WHEN WE HAD OUR
16 DEPARTMENT HEAD CONVENING, MANY DEPARTMENTS, MOST OF THEM,
17 CALLED OUT CIVIL SERVICE REFORM AS A WAY TO ACTUALLY INCREASE
18 OPERATIONAL EFFICIENCY, DECREASE COST. BUT IT MEANS DIFFERENT
19 THINGS FOR DIFFERENT DEPARTMENT HEADS. FOR SOME IT MIGHT MEAN
20 PERFORMANCE MANAGEMENT HAS TO GET MORE STREAMLINED, AND FOR
21 OTHERS IT MIGHT MEAN I NEED A DIFFERENT BANDING SO I CAN GET
22 THE RIGHT CANDIDATES. ACTUALLY THAT WAS, REALLY THAT'S REALLY
23 TERRIE HARDY'S ISSUE IS THE BANDING IS SO RESTRICTIVE, SHE
24 CAN'T GET TO QUALIFIED PEOPLE ON LOWER BANDS, WHICH SHE SAYS
25 RESTRICTS HER HIRING OVERALL. SO, THERE IS A BIG EFFORT



THE BOARD OF
SUPERVISORS

1 ALREADY UNDERWAY ON CIVIL SERVICE REFORM, AND LISA AND HER
2 TEAM IS LEADING THAT AND OUR LABOR TEAM IS INVOLVED IN THAT AS
3 WELL. BUT LISA HAD VOLUNTEERED TO DO A SURVEY FOR THE
4 DEPARTMENT HEADS COMING OUT OF THAT MEETING BECAUSE WE WANT TO
5 KNOW WHAT DOES CIVIL SERVICE REFORM REALLY MEAN FOR YOU AND
6 YOUR DEPARTMENT. ALL OF THAT HAS TO BE NEGOTIATED WITH LABOR,
7 BUT I THINK IT'S AN OPPORTUNITY TO WORK WITH THEM ON
8 EFFICIENCIES BECAUSE IF WE'RE SPENDING LESS MONEY ON ARCAINE
9 RULES THAT WERE DRAFTED 40, 50 YEARS AGO, THAT BENEFITS
10 EVERYBODY, INCLUDING LABOR AS WELL. SO, I JUST WANT TO MAKE
11 THAT POINT. IT'S SOMETHING WE ARE WORKING ON. WE NEED TO DO
12 MORE ON IT.

13
14 **SUP. LINDSEY P. HORVATH:** ABSOLUTELY. AND I'M STILL NOT OVER
15 THE LONG-TERM EFFICIENCY ON THE BILLING FOR ISD EITHER. SO,
16 I'M HEARING ALL OF THESE POINTS LOUD AND CLEAR, AND I'M GLAD
17 YOU'RE HIGHLIGHTING THAT WORK. THANK YOU. FINALLY, I WANT TO
18 TURN TO OUR REGISTRAR RECORDER COUNTY CLERK. WE'VE BEEN
19 GETTING A LOT OF ANXIETY-GIVEN ELECTION SEASON AND I KNOW THAT
20 WITH FEDERAL INTERFERENCE AND MISINFORMATION PREPAREDNESS IN
21 YOUR BUDGET NARRATIVE, YOU'VE IDENTIFIED AN ACCELERATING NEED
22 TO ADDRESS FEDERAL POLICY CHANGE OR INTERVENTION IN ELECTIONS.
23 WHAT SPECIFIC RESOURCES, PROTOCOLS, OR CONTINGENCY PLANS HAS
24 YOUR DEPARTMENT PUT IN PLACE AND WHAT INVESTMENTS HAVE YOU
25 MADE TO PROTECT FROM FEDERAL INTERFERENCE ATTEMPTS AND TO



THE BOARD OF
SUPERVISORS

1 COORDINATE WITH STATE OFFICIALS TO PROTECT ELECTION INTEGRITY
2 AND COUNTER MISINFORMATION CAMPAIGNS?

3
4 **DEAN C. LOGAN:** THANK YOU, SUPERVISOR. I THINK THAT IS FRONT
5 AND CENTER ON MY MIND ALL THE TIME THESE DAYS. AND SO, I GUESS
6 I WOULD START BY SAYING THAT WE HAVE ADOPTED A CONTINGENCY
7 PLANNING APPROACH TOWARDS THAT. I THINK AS SUPERVISOR BARGER
8 SAID IN HER REMARKS, WE'RE SORT OF IN UNCHARTED TERRITORY
9 WHERE WE KNOW THERE'S A POSSIBILITY OF THINGS HAPPENING, BUT
10 WE DON'T KNOW FOR SURE WHAT THOSE THINGS ARE GOING TO BE. AND
11 WE HAD A LITTLE BIT OF A PREVIEW TO THAT IN THE NOVEMBER 25TH
12 SPECIAL ELECTION, AND WE WERE ABLE TO PILOT SOME THINGS THAT I
13 THINK WE'RE GOING TO BE ABLE TO EXPAND THAT ARE GOING TO HELP
14 WITH THAT. I THINK THE GOOD NEWS IS CALIFORNIA AND L.A. COUNTY
15 SPECIFICALLY HAS A VERY ADAPTABLE VOTING MODEL THAT EMPOWERS
16 VOTERS TO MAKE CHOICES ABOUT HOW THEY HANDLE THEIR OWN BALLOT.
17 SO, WE'RE GOING TO REALLY LEAN INTO MAKING SURE OUR ELECTORATE
18 KNOWS THOSE OPTIONS. SO, IF THEY ENCOUNTER ANY DISRUPTION IN
19 THE PROCESS OF VOTING, THAT THEY KNOW THAT THERE ARE OTHER
20 OPTIONS THAT THEY CAN PURSUE. AND PART OF THAT IS ALSO
21 ENCOURAGING PEOPLE TO VOTE EARLY, IF POSSIBLE, SO THAT THEY
22 HAVE THE BROADEST RANGE OF OPTIONS. WE ARE, WE'RE RUNNING
23 TABLETOP EXERCISES. WE ARE MONITORING LEGISLATION AND
24 LITIGATION BECAUSE WE'RE IN A SITUATION WHERE A COURT DECISION
25 OR A PIECE OF LEGISLATION COULD STILL HAPPEN BETWEEN NOW AND



THE BOARD OF
SUPERVISORS

1 THE JUNE ELECTIONS, CERTAINLY BEFORE THE NOVEMBER ELECTION,
2 THAT COULD DRASTICALLY IMPACT HOW WE CONDUCT ELECTIONS IN L.A.
3 COUNTY. AND GIVEN OUR SIZE AND COMPLEXITY, THE TIMEFRAME TO
4 TURN AROUND SOMETHING LIKE THAT IS VERY SIGNIFICANT. AND WE
5 ARE LOOKING AT THAT THROUGH THE LENS OF THE COUNTY POLICIES ON
6 ENSURING THAT PEOPLE HAVE ACCESS, SO PEOPLE WITH DISABILITIES
7 THAT PEOPLE HAVE LANGUAGE ACCESS AVAILABILITY FOR VOTING, AND
8 THAT WE ENSURE THAT THE VOTERS' VOICES CAN BE HEARD DESPITE
9 THOSE PARTICULAR CHALLENGES. BUT I WANT TO UNDERSCORE THE
10 CHALLENGES ARE BIG, AND THE CHALLENGES, EVEN IF WE DON'T SEE
11 THEM MATERIALIZE AT THE VOTING LOCATIONS OR IN OUR
12 COMMUNITIES, THE NARRATIVE THAT'S OUT THERE EVERY DAY IN THE
13 CLIPPINGS, A MINIMUM OF EIGHT STORIES, THAT IS CHIPPING AWAY
14 AT VOTERS' CONFIDENCE AND UNDERSTANDING OF HOW THEIR ELECTORAL
15 SYSTEM WORKS. AND THAT SYSTEM BELONGS TO THEM. IT DOESN'T
16 BELONG TO THE FEDERAL GOVERNMENT. IT DOESN'T BELONG TO US. IT
17 BELONGS TO THE VOTERS. SO, WE REALLY NEED TO LEAN IN AND PUT
18 OUR RESOURCES INTO REMINDING VOTERS THAT IT IS THEIR PROCESS
19 AND THAT WE'RE GOING TO HELP FACILITATE THAT.

20
21 **SUP. LINDSEY P. HORVATH:** I THINK I'M GLAD YOU HIGHLIGHTED OUR
22 COMMITMENT TO OUR COUNTY'S VALUES. I WANT TO MAKE SURE THAT AS
23 WE'RE LOOKING AT COST REDUCTION EFFORTS, THAT WE AREN'T
24 FURTHER DISADVANTAGING COMMUNITIES THAT ARE ALREADY
25 DISPROPORTIONATELY AFFECTED AND UNDERSERVED. AND YOU



THE BOARD OF
SUPERVISORS

1 IDENTIFIED SOME, BUT I KNOW THAT THERE ARE MANY COMMUNITIES
2 WE'RE MINDFUL OF, ESPECIALLY AS IT RELATES TO VOTING LOCATIONS
3 AND THINGS OF THAT LIKE. BUT WE WANT TO ALSO MAKE SURE THAT WE
4 ARE COMBATING MISINFORMATION WITH INFORMATION. AND SO, WHILE
5 IT MAY SEEM SMALL, I THINK CONTINUING TO, PEOPLE ARE HUNGRY
6 FOR INFORMATION AROUND HOW WE ARE PROTECTING OUR DEMOCRACY.
7 AND SO ANYTIME YOU'RE MAKING AN IMPROVEMENT, I THINK IT'S
8 WORTH SENDING OUT A RELEASE AND NOTICING THE COMMUNITY THAT
9 THESE ARE THE ACTION STEPS YOU ARE PROACTIVELY TAKING BECAUSE
10 IN THE ABSENCE OF INFORMATION, PEOPLE THINK WE'RE OPERATING
11 BUSINESS AS USUAL. SO, I THINK IT'S VERY IMPORTANT GIVEN THE
12 INVESTMENT THAT THE BOARD SUPPORTS YOU MAKING IN VSAP AND
13 OTHER EFFORTS IN YOUR DEPARTMENT, THE MORE THAT WE CAN TALK
14 ABOUT THAT INVESTMENT MADE, IT CAN HELP INCREASE CONFIDENCE IN
15 WHAT WE'RE DOING IN LOS ANGELES COUNTY. ONE THING THAT STRUCK
16 US IN REVIEWING YOUR REPORT IS THAT THERE'S A 500 ABOUT A
17 \$500,000,000 MAINTENANCE REQUEST FOR FIRE ALARM REPLACEMENT AT
18 THE NORWALK HEADQUARTERS. WHAT IS THE TIMELINE? THAT SEEMS
19 INCREDIBLY ESSENTIAL. SO, WHAT IS THE TIMELINE FOR THAT
20 CRITICAL SAFETY REPAIR AND WHAT ARE YOUR CONTINGENCY PLANS IN
21 PLACE TO MAKE SURE PEOPLE ARE SAFE IN THAT BUILDING.

22
23 **DEAN C. LOGAN:** YEAH, THANK YOU, SUPERVISOR. JUST TO CLARIFY,
24 IT'S 5,000,000, NOT 500,000,000.



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY P. HORVATH:** OH, I'M SORRY. I MEANT 5,000,000. I
2 DIDN'T SEE IT AS 500.

3

4 **DEAN C. LOGAN:** STILL CRITICAL, BUT JUST DIDN'T WANT TO SCARE
5 THE CEO ON THAT. THAT IS IN OUR, THAT HAS BEEN SUBMITTED TO
6 EXTRAORDINARY MAINTENANCE. AND MY UNDERSTANDING IS THAT IS
7 FUNDED IN THE NEXT FISCAL YEAR. SO, OUR ASK HAS ACTUALLY BEEN
8 REDUCED SOMEWHAT TO THE PROGRAMMATIC SIDE OF ONCE THAT SYSTEM
9 IS IN PLACE, HOW DO WE MAKE SURE IT'S OPERATIONALIZED? SO, I
10 THINK WE'RE IN A GOOD PLACE WITH THAT. I THINK IT IS GOING TO
11 GET REPLACED IN THE NEXT FISCAL YEAR. IN THE MEANTIME, THE
12 MITIGATION IS THAT RIGHT NOW, THE SYSTEM IS NOT CONSISTENT ON
13 THE SEVENTH FLOOR. SO, IF WE HAVE ALARMS OR TESTING AND IT'S
14 NOT WORKING, THEN WE RUN PARTICULAR DRILLS WHERE WE HAVE
15 ASSIGNED STAFF WHO USE THE PA SYSTEM AND WHO ARE ASSIGNED TO
16 GO AND PROP THE DOORS OPEN IN THE EVENT THAT THAT HAPPENS. NOT
17 IDEAL, BUT IT'S AGAIN, BACK TO OUR CONTINGENCY PLANNING
18 PHILOSOPHY. IT'S A CRITICAL NEED AND WE HOPE IT'LL BE RESOLVED
19 BY THE END OF THE NEXT FISCAL YEAR.

20

21 **SUP. LINDSEY P. HORVATH:** AND THE LAST CONCERN WE HAD IS, IT
22 APPEARS YOUR DEPARTMENT IS EXPERIENCING A NEARLY \$15,000,000
23 REVENUE SHORTFALL DUE TO ECONOMIC IMPACTS ON REAL ESTATE
24 MARKET AND DECLINING DEMAND FOR VITAL RECORDS. SO, HAVE YOU
25 DEVELOPED A STRATEGY TO ADDRESS THE STRUCTURAL REVENUE DEFICIT



THE BOARD OF
SUPERVISORS

1 AND HOW ARE YOU LOOKING AT SERVICE DELIVERY CHANGES TO REDUCE
2 DEPENDENCY ON NCC FUNDING?

3
4 **DEAN C. LOGAN:** YEAH, THANK YOU FOR HIGHLIGHTING THAT
5 SUPERVISOR. I'LL MENTION A COUPLE OF THINGS ON THAT. ONE, AS I
6 SAID IN MY FINAL SLIDE, OUR ABILITY TO ADDRESS THAT STRUCTURAL
7 DEFICIT REALLY COMES DOWN TO FEES. AND THE BASE RECORDING FEE
8 IN CALIFORNIA HAS NOT BEEN ADJUSTED IN OVER A DECADE. AND IT
9 IS INTENDED IN STATE LAW, WHEN IT WAS ORIGINATED, TO COVER THE
10 COST OF THE OPERATIONS OF RECORDING. L.A. COUNTY IS NOT ALONE
11 IN THIS. THERE ARE SOME COUNTIES THAT ARE IN A COMPLETELY
12 UPSIDE-DOWN SITUATION IN TERMS OF THAT. OUR STATE ASSOCIATION
13 AND WITH SUPPORT FROM YOUR BOARD LAST YEAR RAN A BILL TO NOT
14 ONLY TO BRING THAT UP TO CURRENT FEE STUDY, BUT TO INDEX IT SO
15 IT WOULD CONTINUE TO INCREASE BASED ON A CPI INDEX. WE WERE
16 VERY PLEASED BECAUSE THE BILL GOT OUT OF BOTH HOUSES, THE
17 LEGISLATURE WITH BIPARTISAN SUPPORT, WHICH WE DON'T SEE VERY
18 OFTEN. SO, WE THOUGHT THAT WE WERE CLOSE TO A HOME RUN ON
19 THAT. AND THEN THE GOVERNOR VETOED THAT BILL. SO, OUR
20 ASSOCIATION HAS BEEN WORKING WITH THE GOVERNOR STAFF AND WITH
21 THE LEGISLATURE. THE BILL'S BEEN REINTRODUCED THIS SESSION AND
22 SO WE WILL CONTINUE TO ADVOCATE FOR IT. TO PUT THAT IN
23 PERSPECTIVE FOR L.A. COUNTY THAT WOULD REPRESENT ABOUT
24 \$8,290,000 IN REVENUE WHICH WOULD SIGNIFICANTLY REVERSE THE
25 STRUCTURAL DEFICIT HERE. SIMILAR, WE ARE LOOKING AT THE FEES



THE BOARD OF
SUPERVISORS

1 THAT WE CHARGE FOR OTHER SERVICES. WE HAVE HAD A FEE BEFORE
2 YOU ON MARRIAGE LICENSE SERVICES THAT IS BEING REVISITED AND
3 WILL BE COMING BACK, BUT THAT ALSO COULD SIGNIFICANTLY ADDRESS
4 THAT ISSUE GOING FORWARD.

5

6 **SUP. LINDSEY P. HORVATH:** WELL, I'M GLAD THAT YOU'RE BEING
7 PROACTIVE AND TRYING TO FIND LEGISLATIVE SOLUTIONS TO ADDRESS
8 IT. AND WE WANT TO HELP YOU IN THAT EFFORT, BUT I'M GLAD TO
9 HEAR EVERYTHING THAT YOU'RE TRYING TO DO INSIDE THE DEPARTMENT
10 TO REDUCE THE COSTS. WE DO KNOW THAT THE COSTS TO PROTECT OUR
11 DEMOCRACY ARE HIGH, BUT WE ALSO KNOW WHAT'S AT STAKE. AND SO
12 CONTINUING TO COMMUNICATE WITH THE BOARD ON HOW WE MANAGE THAT
13 GIVEN WHAT WE KNOW THE THREATS ARE IS IMPORTANT. SO, THANK
14 YOU.

15

16 **DEAN C. LOGAN:** THANK YOU.

17

18 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR MITCHELL.

19

20 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR.
21 THANK YOU FOR THE PRESENTATION. LET ME START WITH ISD. YOU
22 TALKED ABOUT KIND OF THE LONG-TERM PROJECT AROUND EFFICIENCY
23 BILLING. I'M LIKE, THAT PROBABLY NEEDS TO BE A SHORTER-TERM
24 PROJECT WHEN WE RECOGNIZE THE FACT THAT SO MUCH OF YOUR
25 REVENUE COMES FROM THE SERVICES YOU PROVIDE TO OTHER



THE BOARD OF
SUPERVISORS

1 DEPARTMENTS, OTHER DEPARTMENTS THAT ARE EXPERIENCING
2 CURTAILMENT. AND SO JUST WONDERING HOW YOU'RE PLANNING WITH
3 THAT REALIZATION, NOT ONLY ARE YOU GOING TO HAVE EXPERIENCED
4 CURTAILMENT, OTHER DEPARTMENTS HAVE TOO, MAYBE OTHERS COMING
5 WE'RE NOT SURE. SO HOW, GIVEN YOUR UNIQUE KIND OF BILLING
6 RELATIONSHIP WITH OTHER DEPARTMENTS, HOW ARE YOU PLANNING FOR
7 THAT?

8

9 **MICHAEL OWH:** THANK YOU, SUPERVISOR. AS I MENTIONED, YOU KNOW,
10 OUR, THE WAY THAT THE FEE STRUCTURE COMES TO US IS DOWNSTREAM.
11 AND SO, FROM OUR PROJECTIONS, PROBABLY NEXT YEAR, AROUND THE
12 MIDDLE OF THE YEAR IS WHEN WE KIND OF UNDERSTAND WHAT OUR
13 REVENUE STREAMS ARE GOING TO LOOK LIKE. BECAUSE OF THAT TAIL,
14 WE DO TRY TO BE VERY STRATEGIC ABOUT, AGAIN, THE HIRING
15 PROCESS. I MEAN, THE WORST THING WE COULD DO IS BRING SOMEONE
16 ON BOARD AS A PERMANENT COUNTY EMPLOYEE AND THEN TELL THEM WE
17 DON'T HAVE WORK FOR THEM, RIGHT? BECAUSE THAT WORK HAS
18 DISAPPEARED. SO, WORKING VERY CLOSELY WITH OUR DEPARTMENT'S
19 CLIENTS TO BE ABLE TO PROJECT OUT THAT WORK. I THINK ONE OF
20 THE THINGS THAT WE'VE BEEN DOING A LOT, AND I THINK IS GOING
21 TO BEAR FRUIT, IS ACTUALLY BRINGING DEPARTMENTS TOGETHER TO
22 FIGURE OUT, OK, WHAT ARE WE ALL BUYING TOGETHER? AND THEN
23 FIGURING OUT THE TIMING OF THAT, WHAT SERVICES DO WE NEED? AND
24 BEING ABLE TO STRATEGICALLY APPROACH THAT. SOME OF THAT WE'RE
25 NOT GOING TO BE ABLE TO CONTROL. SOME OF YOU MAY KNOW A COUPLE



THE BOARD OF
SUPERVISORS

1 YEARS AGO WE ACTUALLY LOST THE COURTS AS A CLIENT FOR OUR
2 CUSTODIAL BECAUSE THEY WENT TO A DIFFERENT MODEL. THEY WENT TO
3 A MODEL THAT HAS ACTUALLY A LESSER, I THINK, SQUARE FOOTAGE IN
4 TERMS OF THE TYPE OF CLEANING THAT THEY DO. SO IN THE OVERALL
5 COST, IT MIGHT LOOK A LITTLE LOWER THAN OURS, BUT IN THE
6 FUNCTIONAL WORK, IT'S MAYBE LESSER SERVICES THAT THEY'RE
7 PAYING FOR. THAT IS A MODEL THAT WE MIGHT WANT TO CONSIDER.
8 AND THAT'S SOMETHING THAT WE'RE GOING BACK AND PUTTING
9 TOGETHER OPTIONS FOR OUR DEPARTMENTS TO SAY, HEY, I KNOW THIS
10 SOUNDS A LITTLE SILLY, BUT WHAT IF EVERYONE BROUGHT THEIR
11 TRASH FROM THEIR OFFICE AND PUT IT INTO A CENTRAL DISPOSAL
12 AREA. THAT WOULD ACTUALLY SAVE A TON OF MONEY ON CUSTODIAL
13 SERVICES FOR EVERYBODY, BUT IT'S DIFFERENT AND IT'S A CULTURE
14 CHANGE. SO THOSE KIND OF MODELS WE'RE LOOKING AT IMMEDIATELY
15 TO BE ABLE TO DEPLOY AND AGAIN, NOT TO PUSH THEM ONTO THE
16 DEPARTMENTS, BUT REALLY GIVE THEM OPTIONS TO CHOOSE FROM WHEN
17 WE ARE IN THIS REALLY DIFFICULT BUDGET ENVIRONMENT.

18
19 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT EXAMPLE. SPEAKING OF
20 WHICH, I KNOW THERE'S A FREEZE ON NON-ESSENTIAL PROCUREMENT
21 GOING INTO EFFECT. AND SO, I'M WONDERING HOW YOU PERCEIVE THAT
22 WOULD IMPACT YOUR IMPLEMENTATION OF OUR EQUITY AND COUNTY
23 CONTRACTING GOALS.

24
25 **MICHAEL OWH:** SO, WE ACTUALLY, IF YOU MAY REMEMBER BACK WHEN



THE BOARD OF
SUPERVISORS

1 COVID FIRST HIT, WE DID A SIMILAR FREEZE AND WE HAD ACTUALLY,
2 WE'RE GOING TO BE IMPLEMENTING THIS CURRENT FREEZE WITH THE
3 SAME SORT OF PROCESS. WE ACTUALLY SAW A SLOW DOWN, BUT BECAUSE
4 OF THE UNIQUE CIRCUMSTANCES OF THAT PERIOD OF TIME, WE DID
5 ACTUALLY END UP YEAR OVER YEAR GETTING MORE CONTRACT AWARDS
6 OUT TO CERTIFIED FIRMS LIKE LOCAL SMALL BUSINESSES, DVBS, AS
7 WELL AS SOCIAL ENTERPRISES. SO, I THINK FROM A PERCENTAGE
8 STANDPOINT, WE MIGHT BE OKAY IN TERMS OF THE PERCENTAGE OF THE
9 TOTAL SPEND. WHAT I WOULD SAY, BECAUSE THIS TIME, THIS
10 SITUATION, WE'RE NOT GOING TO GET THE FEDERAL FUNDING THAT WE
11 GOT LAST TIME. SO, THE RAW DOLLARS WILL PROBABLY GO DOWN, EVEN
12 IF THE PERCENTAGES STAY LEVEL OR GO UP. PART OF THE REASON WHY
13 THEY GO UP, AND IT'S BECAUSE OF THE BOARD, WE'VE IMPLEMENTED A
14 LOT OF VERY, 15% IS A HUGE INCENTIVE, AND THAT'S BIGGER THAN
15 ALMOST EVERY JURISDICTION. AND THEREFORE, THAT'S STILL GOING
16 TO MAINTAIN ITSELF. AND SO THAT'S WHY WE THINK PERCENTAGE
17 AGAIN WILL GO POTENTIALLY LEVEL OR GO UP IN TERMS OF THE
18 TOTAL, BUT THE TOTAL DOLLARS MAY GO DOWN. I HOPE THAT MAKES
19 SENSE.

20
21 **SUP. HOLLY J. MITCHELL:** IT'S COUNTERINTUITIVE, BUT I THINK I
22 FOLLOWED YOU. THANK YOU FOR THAT. VERY SIMILAR QUESTIONS AS MY
23 COLLEAGUE WITH REGARD TO REGISTRAR RECORDER, SO THANK YOU FOR
24 YOUR RESPONSES. COUNTY COUNSEL, A COUPLE OF QUICK QUESTIONS IN
25 LISTENING TO YOU IN TERMS OF PRESSURES ON YOUR WORKFORCE. YOU



THE BOARD OF
SUPERVISORS

1 MENTIONED THE NEW COUNTY HEARING OFFICER AND ALSO STAFFING
2 CHALLENGES. SO, SINCE THE ATTORNEYS ARE THE ONES WHO ARE
3 SERVING AS THE HEARING OFFICERS, HOW MUCH IS THE COUNTY
4 HEARING OFFICER WORKLOAD REALLY CONTRIBUTING TO THE STAFFING
5 KIND OF PRESSURES AND OTHER DUTIES IN YOUR DEPARTMENT?
6

7 **DAWYN R. HARRISON:** THANK YOU FOR THAT QUESTION. IT'S NOT THE
8 COUNTY HEARING OFFICER FUNCTION THAT'S REALLY CONTRIBUTING TO
9 THE PRESSURES. IT'S A RAMP UP ON OUR FIRST YEAR. I THINK WE'VE
10 DONE, WE HAD A TOTAL OF 26 HEARING REQUESTS, IF I CAN RECALL,
11 AND HAVE DONE, I THINK MAYBE TEN DIFFERENT HEARINGS. AND
12 THAT'S ON A ROTATIONAL VOLUNTEER BASIS. THAT'S NOT WHAT'S
13 CAUSING THE PRESSURES. IT'S THE INCREASED WORKLOAD, THE
14 INCREASED DEMAND FROM THE COUNTY DEPARTMENTS OVERALL. YEAH,
15 AND NOT JUST THE NEW FEDERAL ADMINISTRATION, THAT'S CREATED A
16 TON OF WORK, AND THEN WE'RE STILL CONTINUING TO DO THE ONGOING
17 WORK FROM THE JANUARY WILDFIRES. SO THOSE TWO, THE NEW FEDERAL
18 ADMINISTRATION, AND THAT IS WHAT'S REALLY CAUSING THE
19 PRESSURE.
20

21 **SUP. HOLLY J. MITCHELL:** THANK YOU FOR THAT CLARIFICATION. YOU
22 MENTIONED THE OUTSIDE COUNSEL. I KNOW THAT WE REALLY HAVE NO
23 CONTROL OVER THEIR RATES. THEY SAID THEIR RATES, IT IS WHAT IT
24 IS. SO, MY QUESTION REALLY IS IN TERMS OF WHAT'S THE PROCESS
25 YOU USE? IS IT, YOU KNOW, COST? IS IT A COST-EFFECTIVE KIND OF



THE BOARD OF
SUPERVISORS

1 METHODOLOGY IN DETERMINING WHAT STAYS IN HOUSE VERSUS WHAT
2 GOES TO OUTSIDE COUNSEL? IF NOT, SHOULD THERE BE KIND OF A
3 COST BENEFIT FRAME?

4

5 **DAWYN R. HARRISON:** I THINK WE DO TAKE COSTS INTO ACCOUNT, BUT
6 ALSO IT'S A MATTER OF CAPACITY, COMPLEXITY. SOME THINGS
7 REQUIRE AN EXPERTISE THAT WE MIGHT NOT HAVE, AND THEN VOLUME.
8 AS AN EXAMPLE, AB 218, THERE'S ABSOLUTELY NO WAY THAT I COULD
9 HAVE KEPT THOSE CASES IN-HOUSE. SO, IT'S REALLY KIND OF THOSE
10 THREE THINGS, COMPLEXITY, VOLUME, CAPACITY WITHIN MY OFFICE,
11 AND THEN ALSO WE DO TAKE INTO ACCOUNT COSTS.

12

13 **SUP. HOLLY J. MITCHELL:** OKAY. I JUST WANTED TO MAKE SURE THE
14 COST WAS A PART OF THAT ANALYSIS, PARTICULARLY BECAUSE WE HAVE
15 NO CONTROL IN TERMS OF WHAT THOSE BILLABLE HOURS. SO, I WANT
16 TO MAKE SURE THAT THAT'S AN ASSESSMENT THAT WE DO,
17 PARTICULARLY CONSIDERING WHAT WE'RE FACING. LASTLY, I SAW THAT
18 YOU WERE LOOKING TO ADD THREE POSITIONS IN YOUR AFFIRMATIVE
19 LITIGATION AND CONSUMER PROTECTION DIVISION, AND IT'S MY
20 UNDERSTANDING THAT THAT DIVISION ACTUALLY GENERATES MONEY
21 THROUGH THE SETTLEMENT PROCESS. SO, IS IT YOUR EXPECTATION
22 THAT WE CAN EXPECT THAT WE'LL ACTUALLY SEE A NET BENEFIT IN
23 YOUR BUDGET OR THE COUNTY BUDGET BY ADDING THOSE ADDITIONAL
24 ATTORNEYS TO YOUR UNIT?

25



THE BOARD OF
SUPERVISORS

1 **DAWYN R. HARRISON:** 100%. THANK YOU FOR ASKING SINCE I DIDN'T
2 GET TO IT ON MY SLIDE. YES. SO THIS IS A REPEAT ASK. THANK
3 YOU, THANK YOU. THIS IS A REPEAT ASK FROM LAST YEAR, ACTUALLY.
4 AND JUST LIKE DCBA, WHICH HAS AN EVER-GROWING SCOPE OF
5 RESPONSIBILITY, SO DOES MY ALCP UNIT. DURING THE LAST YEAR,
6 THEY FILED NINE NEW LAWSUITS AND CONTINUED TO WORK ON 20
7 LAWSUITS AND 35 INVESTIGATIONS. IN 2025 ALONE, THEY BROUGHT IN
8 \$18600,000 IN ABATEMENT FUNDS, CIVIL PENALTIES, AND
9 RESTITUTION FOR CONSUMERS. AND SINCE THEIR INCEPTION IN 2018,
10 THEY HAVE WON JUDGMENTS AND SETTLEMENTS TOTALING OVER
11 \$820,000,000. SO ABSOLUTELY, IT'S A SMALL BUT MIGHTY TEAM.
12 IT'S WORTH THE INVESTMENT. AND I WOULD LIKEN IT TO, HE SAYS
13 THIS EVERY TIME, BUT I WOULD LIKEN IT TO THE ASSESSOR'S
14 OFFICE. WHEN YOU INCREASE THE NUMBER OF ASSESSORS, THEY'RE
15 ABLE TO BRING IN AND REALIZE MORE UNTAPPED TAX BASES. THE SAME
16 THING WITH ALCP. WE CAN INCREASE OUR NUMBERS. WE CAN DO MORE
17 FOR CONSUMER PROTECTION, TENANT PROTECTIONS, PRICE GOUGING,
18 ALL OF THOSE THINGS THAT ARE CRITICALLY IMPORTANT TO THIS
19 BOARD THEY CAN WORK ON IF WE HAVE MORE CAPACITY. THANK YOU.

20
21 **SUP. HOLLY J. MITCHELL:** AS WELL AS A NET BENEFIT TO OUR OWN
22 BOTTOM LINE.

23
24 **DAWYN R. HARRISON:** ABSOLUTELY, THANK YOU.



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** EXCELLENT, THANK YOU. AND I JUST
2 WANTED TO, I THINK, SAY QUICKLY IN CLOSING THAT EVEN THOUGH
3 WE'VE GOT A HIRING FREEZE IN PLACE, I'M CLEAR THAT IT'S STILL
4 GOING TO BE IMPORTANT THAT DHR IS IN A POSITION TO ASSIST
5 DEPARTMENTS WHO STILL ARE IN THE BUSINESS OF HIRING FOR
6 CRITICAL VACANCIES. AND SOME OF THOSE CRITICAL VACANCIES ARE
7 SOME OF THE HARDER TO FILL VACANCIES. SO JUST WANTED TO MAKE
8 SURE THAT DHR CONTINUES TO HAVE THE RESOURCES NECESSARY TO DO
9 THAT, SOMETIMES EVEN MORE COMPLEX LAYER DIFFICULT WORK.

10

11 **LISA GARRETT:** AND WE CERTAINLY WILL SUPERVISOR AND SOME OF
12 THESE VACANCIES WE ARE ANTICIPATING CAN ALSO BE FILLED THROUGH
13 EMERGENCY HIRES. I DIDN'T MENTION THIS BEFORE, BUT THE
14 EMERGENCY HIRES WE'RE ABLE TO BRING INDIVIDUALS IN ON THE
15 AVERAGE FOR ALL COUNTY DEPARTMENTS IS 68 DAYS. AND SO, WE WILL
16 BE UTILIZING EMERGENCY HIRING ANY OTHER METHODS WE CAN DO TO
17 MAKE SURE THAT THE DEPARTMENTS WHO DO NEED AN EXEMPTION, WE
18 WORK WITH THEM ON THAT, AND THEN MAKE CERTAIN THAT WE ARE
19 BRINGING FOLKS IN AS NEEDED. SO YES, DHR WILL BE AT THE
20 FOREFRONT OF HIRES, EVEN THOUGH WE'RE HAVING A FREEZE. AND
21 THIS IS NO DIFFERENT THAN IT HAS BEEN IN SEVERAL YEARS THAT
22 WE'VE HAD THE FREEZE.

23

24 **SUP. HOLLY J. MITCHELL:** WELL, I APPRECIATE HEARING THE 68
25 DAYS, SO I CAN ERASE MY OWN OLD TAPES WHEN WE'VE HEARD IT



THE BOARD OF
SUPERVISORS

1 TAKES 50,000 YEARS TO COME ON BOARD AT THE COUNTY OR AT LEAST
2 A YEAR. SO, 68 DAYS IS THE NEW NUMBER I'VE HEARD. SO, THANK
3 YOU FOR SHARING THAT.

4

5 **LISA GARRETT:** YES, FOR EMERGENCY HIRES.

6

7 **SUP. HOLLY J. MITCHELL:** 68 I HEARD.

8

9 **LISA GARRETT:** 68 FOR EMERGENCY HIRES.

10

11 **SUP. HOLLY J. MITCHELL:** ALL RIGHT. THANK YOU, MADAM CHAIR.

12

13 **SUP. HILDA SOLIS, CHAIR:** GREAT. SUPERVISOR HAHN.

14

15 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. MICHAEL, I WAS
16 INTERESTED IN THE, PART OF YOUR FISCAL YEAR 26/27 REQUEST.
17 YOU'VE INCLUDED \$3,000,000 FOR ELECTRIC VEHICLE INFRASTRUCTURE
18 AND USER FEE INCREASES. I UNDERSTAND THAT YOUR TEAM IS LOOKING
19 FOR GRANTS TO SUPPORT OUR EV INFRASTRUCTURE. LIKE TO KNOW
20 ROUGHLY HOW MUCH YOUR TEAM HAS LEVERAGED GRANT FUNDING FOR EV
21 INFRASTRUCTURE. AND IT IS KIND OF A, IT'S AN INTERESTING
22 SCENARIO WITH ELECTRICITY PRICES GOING UP. IS THAT GOING TO
23 IMPACT IN ANY WAY THE USERS? AND ARE WE GOING TO RAISE USER
24 FEE? PLUS, THEY'RE GOING TO BE PAYING MORE FOR ELECTRICITY. IS
25 THAT KIND OF COUNTERINTUITIVE TO US WANTING TO ENCOURAGE



THE BOARD OF
SUPERVISORS

1 ELECTRICAL VEHICLE USAGE?

2

3 **MICHAEL OWH:** THAT'S A GREAT QUESTION.

4

5 **SUP. JANICE HAHN:** I'VE HEARD A LOT OF QUESTIONS IN THERE.

6

7 **MICHAEL OWH:** AS OF RIGHT NOW, IN THE PAST YEAR, WE'VE ACTUALLY
8 SEEN AN INCREASE OF 44% IN THE USAGE OF OUR EV NETWORK, WHICH
9 IS, BY THE WAY, THE SECOND LARGEST MUNICIPAL EV NETWORK,
10 GOVERNMENT-OWNED NETWORK IN THE COUNTRY. AND SO, I KNOW THAT
11 THE, BUT THE FEES DO HAVE TO GO UP. I MEAN, I JUST WANT TO BE
12 VERY HONEST WITH YOU ABOUT THAT. OUR REQUEST THIS YEAR IS
13 ACTUALLY \$2,500,000 FOR THE EV INFRASTRUCTURE. AND RELATED TO
14 YOUR QUESTION ABOUT GRANTS, WE'VE ACTUALLY BROUGHT IN
15 \$16,000,000, I THINK, IN STATE GRANTS AND \$17,000,000 IN
16 FEDERAL GRANTS. WE'VE ALSO LEVERAGED MORE THAN \$20,000,000,
17 MUCH MORE THAN \$20,000,000, I BELIEVE, IN INCENTIVES TO BUILD
18 OUT THAT EV INFRASTRUCTURE. SO, WHEN YOU THINK ABOUT THE
19 ACTUAL DOLLAR OF COUNTY FUNDS THAT WE'RE REQUESTING, WE GET \$3
20 BACK. AND SO, WE'RE BASICALLY ABLE TO LEVERAGE THE COUNTY
21 DOLLAR IN SUCH A WAY THAT WE CAN EXPAND OUR NETWORK WITH A
22 PRETTY MODEST COUNTY INVESTMENT.

23

24 **SUP. JANICE HAHN:** SO, WE BELIEVE THAT THAT'S GOING TO BE
25 ESSENTIAL GOING FORWARD. SO, THESE PUBLIC PRESENTATIONS FOR



THE BOARD OF
SUPERVISORS

1 OUR BUDGET BY OUR DEPARTMENT IS REALLY FOR THE PUBLIC. THIS
2 ONE IS REALLY FOR THE PUBLIC. SO, IF THE PUBLIC HEARD YOU SAY,
3 THE USER FEES HAVE TO GO UP, THEY WOULD PROBABLY SAY, WHY?

4

5 **MICHAEL OWH:** WELL, BECAUSE ELECTRICITY COSTS HAVE GONE UP 70%
6 YEAR OVER YEAR FOR ABOUT THE LAST SIX YEARS. AND THE USER FEES
7 HAVE NOT GONE UP SINCE 2020. AND SO WHAT WE'RE GOING TO DO,
8 THE \$500,000 THAT WE'RE ASKING FOR IN THIS PARTICULAR BUDGET
9 IS ACTUALLY TO INCREASE IT MODESTLY AND TO BASICALLY SMOOTH
10 OUT THAT INCREASE AND THEN ATTACH THAT FUTURE INCREASES TO
11 CPUC RATE INCREASES IN THE FUTURE SO THAT THE PUBLIC CAN SEE
12 THE INCREASE IN MUCH MORE OF A MODEST FASHION INSTEAD OF LIKE
13 THE STICKER SHOCK OF THAT ONE-TIME COST.

14

15 **SUP. JANICE HAHN:** AND ARE THESE EV CHARGING STATIONS SPREAD
16 OUT EQUALLY AROUND THE COUNTY OR WHAT?

17

18 **MICHAEL OWH:** THEY ARE SPREAD OUT ALL OVER THE COUNTY.

19

20 **SUP. JANICE HAHN:** WHAT'S THE MAP LOOK LIKE?

21

22 **MICHAEL OWH:** AND I CAN ACTUALLY IF EVERYONE GOES TO
23 [ISD.LACOUNTY.GOV](http://isd.lacounty.gov), YOU CAN SEARCH FOR OUR EV MAP. AND IT IS
24 ACTUALLY PART OF A, WE PARTNERED WITH A COMPANY CALLED
25 POWERFLEX SO THAT WE CAN LEVERAGE THEIR NETWORK AS WELL AS OUR



THE BOARD OF
SUPERVISORS

1 NETWORK. AND SO, IT ACTUALLY INCREASES THE COUNTY'S NETWORK
2 EXPONENTIALLY. BUT IF YOU GO TO OUR COUNTY-OWNED NETWORK, THEY
3 ARE SPREAD ACROSS LIBRARIES. WE ACTUALLY JUST OPENED ONE A FEW
4 WEEKS AGO IN LONG BEACH AT LAS CAMARITAS, I BELIEVE, AT THE
5 PUBLIC HOUSING FACILITY THERE, AND THEN IN PARKS. AND SO, WE
6 ARE LEVERAGING THE THING THAT THE COUNTY HAS IS REAL ESTATE
7 AND WE ARE LEVERAGING THE COUNTY'S REAL ESTATE TO BE ABLE TO
8 DEPLOY AS MANY EV CHARGERS AS POSSIBLE.

9

10 **SUP. JANICE HAHN:** AND IS IT WOULD IT EVER BE DIFFICULT SAY
11 JUST ON A TEMPORARY MAYBE EARTH DAY OR ELECTRIC VEHICLE DAY,
12 TO NOT CHARGE? OR IS IT A SYSTEM THAT CAN BE TURNED ON AND OFF
13 IN TERMS OF USER FEES?

14

15 **MICHAEL OWH:** WE CAN DO THAT. IT IS A LITTLE BIT COMPLICATED
16 BECAUSE IT'S A FULL NETWORK, BUT WE CAN DO THAT THERE WILL BE
17 A COST TO THAT.

18

19 **SUP. JANICE HAHN:** OF COURSE. I MEAN, WE THINK THAT WE SIT ON
20 METRO AND WRITE EVERY TIME WE GIVE FREE METRO RIDES. WE KNOW
21 THERE'S A COST, BUT THERE'S ALSO A BENEFIT JUST OF GOODWILL
22 AND ALSO ENCOURAGING MORE PEOPLE TO USE IT AND WRITE IT. SO
23 IT'S AN ISSUE.

24

25 **MICHAEL OWH:** AND ACTUALLY, SUPERVISOR, ON THAT NOTE, WE



THE BOARD OF
SUPERVISORS

1 ACTUALLY CHARGE ON A PEAK AND OFF-PEAK BASIS, SIMILAR TO YOUR
2 ELECTRIC COMPANY. AND SO, THE USERS ALSO HAVE AN ABILITY TO
3 KIND OF STRUCTURE THEIR USAGE OF THE FEES. AND THEN THEY CAN
4 COMPARE WITH GAS RATES, ET CETERA.

5
6 **SUP. JANICE HAHN:** JUST AN IDEA. THANK YOU, MICHAEL. I FEEL
7 LIKE YOUR DEPARTMENT IS VERY WELL LOVED. I KNOW IN MY OFFICE
8 FOR SURE WE APPRECIATE ALL THE WORK YOU DO AND YOUR PUBLIC
9 FACING WORKERS WHO ARE AT OUR EVENTS AND WHO WORK WITH OUR
10 CITIES TO HELP THEM WITH THEIR EVENTS. IT'S VERY WELL
11 APPRECIATED. AND THE WORK IS EXPENSIVE. BUT IT IS FIRST RATE.
12 IT IS FIRST RATE. AND MANY TIMES THE CITIES, YOU KNOW, GULP A
13 LITTLE BIT AT WHAT YOU CHARGE THEM, BUT ON THE OTHER HAND,
14 MOST OF THE TIME THEY'RE LIKE, WE WOULD RATHER GO WITH THE
15 COUNTY DEPARTMENT TO SET ALL THIS UP VERSUS TRYING TO GO TO
16 INDIVIDUAL VENDORS BECAUSE YOU GUYS DO IT BETTER, YOU'RE MORE
17 EFFICIENT, AND YOU'RE RELIABLE, SO THAT'S POSITIVE.

18
19 **MICHAEL OWH:** THANK YOU SO MUCH, IT'S A PLEASURE.

20
21 **SUP. JANICE HAHN:** BUT YOU ARE EXPENSIVE, AND YOU DON'T GIVE US
22 A BREAK. SO, LISA, THANK YOU AGAIN FOR YOUR DEPARTMENT, YOU DO
23 SO MUCH. I'M GLAD JOE BROUGHT UP TERRIE'S COMMENTS ABOUT HER
24 DIFFICULTY IN HIRING BECAUSE I TOLD HER THAT WHEN YOU CAME UP
25 FOR YOUR PRESENTATION I WOULD BRING IT UP AS WELL BUT JOE



THE BOARD OF
SUPERVISORS

1 BROUGHT IT UP AND SO ANY HELP YOU CAN GIVE HER BECAUSE SHE WAS
2 REALLY CONNECTING THESE WORKERS WITH THE VERY IMPORTANT JOB OF
3 GETTING THESE SUPPORT CHECKS OUT TO SINGLE MOTHERS FOR THEIR
4 FAMILIES. SO, IT'S A DEFINITE CONNECTION. AND AGAIN, I BELIEVE
5 THESE CHILD SUPPORT CHECKS ARE ABSOLUTELY CRITICAL. SO
6 ANYTHING YOU CAN DO TO WORK WITH HER.

7

8 **LISA GARRETT:** ABSOLUTELY, SUPERVISOR, AS YOU KNOW, I USED TO
9 WORK IN THAT DEPARTMENT AND I AM KEENLY AWARE OF HOW IMPORTANT
10 THE CHILD SUPPORT CHECKS ARE. ALSO THE ESTABLISHMENT OF
11 PARENTAGE. I DID ASK MY TEAM ABOUT OUR WORK WITH CHILD SUPPORT
12 SERVICES DEPARTMENT AND IT WAS ON LIKE JANUARY 7TH THAT THEY
13 VOICED THAT THEY NEEDED ASSISTANCE. AND CAN I TELL YOU THAT WE
14 DID HELP THEM WITH EMERGENCY HIRES AND BY FEBRUARY 18TH,
15 THAT'S LESS THAN 55 DAYS, THEY WILL BE ONBOARDING 32
16 INDIVIDUALS? AND SO WE ALWAYS TRY TO MAKE OUR SERVICES
17 AVAILABLE TO ALL AND SO WE'LL BE WORKING WITH THEM ON
18 ADDITIONAL HIRES AS WELL, SUPERVISOR.

19

20 **SUP. JANICE HAHN:** THANK YOU, REALLY APPRECIATE THAT, MS.
21 GARRETT. AND THE OTHER THING I WAS GOING TO ASK YOU, I DIDN'T
22 SEE IT IN YOUR DEPARTMENT BUDGET REQUEST, BUT ANY FUNDS THAT
23 YOU THINK ARE NEEDED TO SUPPORT YOUR EMBRACING NEURODIVERSITY
24 IN THE WORKPLACE PILOT PROGRAM AND WONDERING, I THINK THAT IS
25 SUCH AN IMPORTANT INITIATIVE THAT WE'RE DOING, IT SPEAKS SO



THE BOARD OF
SUPERVISORS

1 MUCH TO WHO WE ARE AS A COUNTY, BUT WONDERING HOW IT'S GOING
2 AND IS THERE ENOUGH IN THIS BUDGET TO SUPPORT THAT EVEN THOUGH
3 IT'S JUST A PILOT I'M HOPING IT WILL BE PERMANENT.

4
5 **LISA GARRETT:** FOR RIGHT NOW, SUPERVISOR, I WE DID NOT MAKE A
6 REQUEST HOWEVER I DO BELIEVE GOING FORWARD AS WE'RE MOVING OUT
7 OF THE PILOT AND LEARNING FROM THE PILOT. WE WILL BE ASKING
8 FOR FUNDS. WE'RE ALSO LOOKING FOR FUNDS FROM THE VARIOUS SPAS
9 AND WHO CAN PROVIDE US SOME MONEY. WE HAVE, I THINK, CANVASSED
10 ALL OF THE SPAS AND 2, WE NEEDED ASSISTANCE WITH AND WE EVEN
11 REACHED OUT TO YOUR OFFICE AND SOME OTHER OFFICES SAYING, CAN
12 WE FREE UP SOME MONEY TO HELP THIS PILOT? AND WE'RE ALSO
13 WORKING WITH THE DISABILITY COMMISSION. SO I DO BELIEVE THAT
14 WE ARE GOING TO BE ABLE TO SUPPORT THE PILOT WITH WHAT WE HAVE
15 NOW, AND WE WILL CERTAINLY COME BACK AS THE INITIATIVE
16 EXPANDS.

17
18 **SUP. JANICE HAHN:** YOU KNOW, BECAUSE AGAIN, LIKE SO MANY THINGS
19 THAT WE DO IN THE COUNTY OF LOS ANGELES, WE BECOME A MODEL. WE
20 BECOME A MODEL

21
22 **LISA GARRETT:** YES, ABSOLUTELY.

23
24 **SUP. JANICE HAHN:** FOR OTHER JURISDICTIONS, THE REST OF THE
25 COUNTRY, THE WORLD. AND THIS IS AN AREA THAT, YOU KNOW, IT'S



THE BOARD OF
SUPERVISORS

1 JUST, THERE'S SO MANY INTERESTING, UNIQUE ANGLES ABOUT SOMEONE
2 WITH NEURODIVERSITY ISSUES. AND I THINK IT'S SO IMPORTANT THAT
3 WE REALLY LEAN INTO THAT POPULATION AND THEY ARE TALENTED AND
4 THEY'RE SMART AND ALL THAT BUT I THINK YOU KNOW OTHER
5 JURISDICTIONS HAVE FOUND IT CHALLENGING TO REALLY WORK AND
6 PARTICULARLY AS IT RELATES TO A JOB, A CAREER. MANY, I'VE
7 TALKED TO SO MANY FAMILIES THAT THEY FEEL A LITTLE BIT LIKE
8 THERE'S JUST NOT A CAREER PATH FOR A SON OR A DAUGHTER WHO HAS
9 NEURODIVISIBILITY.

10

11 **LISA GARRETT:** AND THAT IS SOMETHING WE'LL BE LOOKING AT FROM
12 THE TIME THE FOLKS, THE EMPLOYEES FIRST COME ON BOARD, LOOKING
13 AT WHERE THEY CAN GO. I ALWAYS SAY MY FAVORITE BOOK IS BY DR.
14 SEUSS, OH, THE PLACES YOU CAN GO. AND THERE'S SO MANY PLACES
15 THAT YOU CAN GO IN THE COUNTY OF LOS ANGELES WITH APPROPRIATE
16 ASSISTANCE. THESE ARE VALUED WORKERS, AND I THINK THEY'D BE A
17 BOON TO OUR OWN WORKFORCE. AND SO MORE WILL BE COMING ON THAT,
18 BUT WE ARE FULLY ON BOARD WITH BRINGING THEM IN AND PROVIDING
19 THE SUPPORT THEY NEED TO BE SUCCESSFUL IN THE WORKPLACE.

20

21 **SUP. JANICE HAHN:** THANK YOU. I JUST WANT TO MAKE SURE ALL THIS
22 BUDGET OR YOUR FUTURE BUDGETS REALLY SUPPORTS THAT INITIATIVE
23 BECAUSE I THINK IT IS REALLY IMPORTANT. THANK YOU SO MUCH FOR
24 YOUR WORK ON THAT. AND, DAWN, AGAIN, I KNOW SINCE THIS MEETING
25 IS FOR THE PUBLIC, I'M SURE, AND I THINK YOU'VE ANSWERED IT A



THE BOARD OF
SUPERVISORS

1 LITTLE BIT, BUT I KNOW SOME OF THE CONCERNS FROM THE PUBLIC
2 WOULD BE IF THEY WERE HERE TO ASK YOU, THEY WOULD ASK YOU TO
3 TALK A LITTLE BIT AGAIN ABOUT OUTSIDE COUNSEL, HOW MUCH OF
4 YOUR BUDGET GOES TO OUTSIDE COUNCIL, WHY DO YOU RELY ON
5 OUTSIDE COUNCIL? I'M SURE THE OTHER QUESTION THEY WOULD
6 PROBABLY WANT TO KNOW IS ABOUT OUR SETTLEMENTS. AND IF YOU CAN
7 JUST SPEAK TO JUST THOSE TWO ISSUES, YOU KNOW, EVEN BROADLY, I
8 THINK THE PUBLIC WOULD APPRECIATE IT. AND THEY PROBABLY ALSO
9 WANT TO KNOW JUST, WHEN WE HIRE OUTSIDE COUNSEL, IS THAT
10 COMING OUT OF YOUR BUDGET OR IS IT COMING OUT OF THE BUDGET OF
11 THE DEPARTMENT THAT YOU'RE HIRING OUTSIDE COUNCIL FOR TO
12 REPRESENT A PARTICULAR ISSUE IN A PARTICULAR DEPARTMENT? HOW
13 DOES IT WORK, THEY WOULD WANT TO KNOW.

14
15 **DAWYN R. HARRISON:** SPEAKING BROADLY, BUT YES, THANK YOU FOR
16 THE QUESTION. SO AS I INDICATED, IN TERMS OF THE WHEN WE
17 CHOOSE TO OR WHY WE CHOOSE TO, IT REALLY DOES BOIL DOWN TO
18 CAPACITY, COMPLEXITY, AND COST. AND I WILL MENTION, WE DO
19 NEGOTIATE, THEY DO HAVE THEIR RATES, WE DO NEGOTIATE THEM DOWN
20 QUITE SIGNIFICANTLY. THEY DO NOT CHARGE US, ALTHOUGH HIGH,
21 THEY DO NOT CHARGE US WHAT THEY'RE CHARGING THEIR PRIVATE
22 SECTOR CLIENTS BY ANY MEANS. WE DO NOT PAY TOP MARKET RATES ON
23 THAT. WE NEGOTIATE THEM DOWN SIGNIFICANTLY. STILL HIGH,
24 THOUGH. SO THAT'S THE WHEN AND WHY WE WOULD GO TO OUTSIDE
25 COUNSEL. AND THEY ARE EXCELLENT PARTNERS, AND WE DO RELY ON



THE BOARD OF
SUPERVISORS

1 THEM SPECIFICALLY OR LARGELY IN THE AREA OF ACTUAL LITIGATION
2 BECAUSE WE JUST DON'T HAVE THAT CAPACITY IN-HOUSE. ON THE
3 SETTLEMENTS, I BELIEVE IT WAS JUST A COUPLE OF WEEKS AGO WE
4 ISSUED OUR LITIGATION COST REPORT SO I WOULD ENCOURAGE PEOPLE
5 THAT'S ON THE BOARD'S WEBSITE I WOULD ENCOURAGE FOLKS TO LOOK
6 AT THAT THEY CAN SEE THE EXACT BREAKDOWN OF THE SETTLEMENTS BY
7 DEPARTMENT, THE OUTSIDE COUNSEL COSTS THERE. SO I DON'T HAVE
8 THAT NUMBER IN TERMS OF PERCENTAGE OFF THE TOP OF MY HEAD, BUT
9 THAT IS A PUBLIC DOCUMENT THAT THE PUBLIC CAN LOOK AT. OUR
10 LITIGATION COST MANAGER TAKES GREAT STRIDES TO MAKE THAT A
11 VERY ACCESSIBLE, TRANSPARENT, EASY TO READ, PLAIN LANGUAGE
12 REPORT THAT REPORTS ON THE SETTLEMENTS OF EVERY SINGLE ONE OF
13 YOUR COUNTY DEPARTMENTS. SO I WOULD ASK THE PUBLIC TO TAKE
14 ADVANTAGE OF EDUCATING THEMSELVES IN THAT REGARD. AND THEN I
15 THINK YOU ASKED, I FORGET, YOU HAD A THIRD PART. YES. OH, WHO
16 PAYS IT? WHO PAYS IT?

17
18 **SUP. JANICE HAHN:** YEAH, WHO PAYS?

19
20 **DAWYN R. HARRISON:** SO, WE HAVE A JUDGMENTS AND DAMAGES FUND. I
21 THINK OUR CEO COULD PROBABLY SPEAK BETTER TO THAT, BUT THAT'S,
22 I THINK, WHERE ALL OF THE OUTSIDE COUNSEL COSTS COME FROM IN
23 TERMS OF LITIGATION, IN TERMS OF ADVICE THAT IS PAID BY EACH
24 COUNTY DEPARTMENT. THAT IS SOMETHING THAT WE ACTUALLY NEED TO
25 LOOK A LITTLE BIT MORE INTO IN TERMS OF STREAMLINING. THE WAY



THE BOARD OF
SUPERVISORS

1 THAT IT'S NOT VERY FLUID IT'S A LITTLE BIT CUMBERSOME FRANKLY
2 FOR OUR OUTSIDE COUNSEL EVEN BECAUSE IF WE HAVE A MATTER THAT
3 INVOLVES MULTIPLE COUNTY DEPARTMENTS I'M TALKING ABOUT AN
4 ADVICE NOT LITIGATION THAT'S JUDGMENTS AND DAMAGES BUT ON
5 ADVICE AS AN EXAMPLE IF WE HAVE SOMETHING THAT ENTAILS THREE
6 DIFFERENT DEPARTMENTS, THAT INVOICE IS LITERALLY PAID BY THREE
7 DIFFERENT DEPARTMENTS. SO OUTSIDE COUNSEL IS WAITING FOR A
8 CHECK FROM DEPARTMENT A, A CHECK FROM DEPARTMENT B, A CHECK
9 FROM DEPARTMENT C. THAT NEEDS TO BE REVISITED. IT'S VERY
10 CUMBERSOME ADMINISTRATIVELY, BOTH FOR THE DEPARTMENTS, BOTH
11 FOR MY OFFICE, AND THEN, YOU KNOW, WE LOSE OUTSIDE COUNSEL WHO
12 DON'T WANT TO DO BUSINESS WITH US BECAUSE IT'S JUST TOO
13 CUMBERSOME. WE HAVE ONE RIGHT NOW WHERE IT'S TEN DIFFERENT
14 COUNTY DEPARTMENTS, SO IT'S LIKE THEY'RE WAITING FOR LIKE A
15 LITTLE CHECK FROM EACH OF THE DEPARTMENTS. IT'S JUST NOT
16 WORKABLE.

17
18 **SUP. JANICE HAHN:** THANK YOU. AND THEN YOU SAID THAT NEEDS TO
19 BE REVISITED. WHO REVISITS THAT?

20
21 **DAWYN R. HARRISON:** I THINK, I MEAN, I WOULD REVISIT IT
22 TOGETHER WITH CEO AND LOOKING AT THAT MODEL. THAT ADVICE MODEL
23 CAME FROM AN OLD 2003 AUDITOR CONTROLLER RECOMMENDATION. SO IT
24 WAS A RECOMMENDATION FROM THE AUDITOR CONTROLLER, BUT THAT'S
25 DECADES OLD. AND I JUST THINK WE NEED TO REVISIT THE MODEL.



THE BOARD OF
SUPERVISORS

1
2 **SUP. JANICE HAHN:** THANK YOU.

3
4 **JOSEPH NICCHITTA:** YEAH, I THINK THAT THAT'S THE JOHN NEMO
5 MEMO, BUT WHAT THAT MEMO SAYS IS WE SHOULD BILL OUR COSTS TO
6 THE DEPARTMENT THAT'S DRIVING THE COST AND THAT ALLOWS US TO
7 LEVERAGE SUBVENTIONS. SO IF THERE IS A JUDGMENT AGAINST A
8 SUBVENE DEPARTMENT FOR UNEMPLOYMENT ACTION, WE DO PASS THOSE
9 CHARGES ON TO THE DEPARTMENT. SO COUNTY COUNSEL WILL HANDLE
10 LITIGATION, BUT BOTH THE FEES, THE COSTS, AND THE JUDGMENT ARE
11 PASSED ON TO THE DEPARTMENT. SOME OF THAT CAN BE SUBVENED,
12 SOME OF THAT MAYBE NOT. AND THE MODEL IS THE SAME WITH HOW WE
13 DO APPORTION THE BILLING. I THINK HAVING HEARING, I DIDN'T
14 REALIZE IT WAS EACH DEPARTMENT SENDS A SEPARATE CHECK I'M SURE
15 WE CAN FIX THAT BUT GENERALLY SPEAKING AND JUDGMENTS AND
16 DAMAGES ARE PASSED THROUGH TO THE DEPARTMENT THAT ORIGINATED
17 THE ISSUE. THE LIABILITY.

18
19 **SUP. JANICE HAHN:** THANK YOU AND DO YOU EVER GET FEEDBACK FROM
20 THE DEPARTMENTS THAT YOU HAVE HIRED OUTSIDE COUNSEL TO
21 REPRESENT, SAY THEY DON'T LIKE THE OUTCOME, MAYBE THAT'S WHY
22 THEY'RE NOT PAYING THEIR CHECKS. DO YOU GET FEEDBACK ON, THEY
23 WISH MAYBE NEXT TIME YOU WOULDN'T HIRE THAT FIRM OR HOW DOES
24 THAT WORK?



THE BOARD OF
SUPERVISORS

1 **DAWYN R. HARRISON:** NOT SO MUCH THAT, WE WILL GET COMPLAINTS IN
2 TERMS OF THE APPORTIONMENT. LIKE, WELL, WHY AM I PAYING THIS
3 PORTION OF THAT? AND IN TERMS OF LOOKING AT THE MODEL, ONE OF
4 THE THINGS I WOULD CIRCLE BACK TO SOMETHING THAT MICHAEL
5 MENTIONED IS KIND OF RE-LOOKING AT THE BILLING PROCESS. I
6 THINK THERE'S GOING TO BE A SUBGROUP THAT CAME OUT OF THE
7 DEPARTMENT MEETING, I THINK, TO ADDRESS THE CENTRAL SERVICE
8 AGENCIES. HOPEFULLY WE'LL ALL BE A PART OF THAT SUBGROUP. THEY
9 DON'T SO MUCH COMPLAIN ABOUT WHY YOU HIRED OUTSIDE COUNSEL OR
10 WHO THE OUTSIDE COUNSEL IS. OFTENTIMES, IT'S JUST WHY AM I A
11 PART OF BEING BILLED AT ALL? WHY AM I BEING APPORTIONED AT
12 ALL? AND FRANKLY IF I'M BEING TOTALLY CANDID, IT'S USUALLY NOT
13 SO MUCH THE ONE-ON-ONE SERVICES TO THEIR DEPARTMENT. THEY
14 UNDERSTAND THAT. THEY'RE THE ONES COMING TO US ASKING FOR
15 LEGAL ADVICE. IT'S MORE SO ON THE BROADER POLICY ISSUES, BOARD
16 MOTIONS, WHATNOT. THEY'RE LIKE, WELL, WHY AM I GETTING A PIECE
17 OF THIS?

18
19 **SUP. JANICE HAHN:** GOT IT.

20
21 **DAWYN R. HARRISON:** THAT'S REALLY WHERE IT COMES INTO PLAY.

22
23 **SUP. JANICE HAHN:** WELL, THANK YOU FOR THAT. AND I KNOW YOU DO
24 SAY YOU DON'T HAVE THE CAPACITY, AND SOMETIMES YOU DON'T HAVE
25 THE EXPERTISE, AND THAT'S WHY YOU DO RELY ON OUTSIDE COUNSEL,



THE BOARD OF
SUPERVISORS

1 BUT I JUST WANT TO SAY, I THINK YOUR DEPARTMENT IS WONDERFUL.

2 I THINK WE HAVE SOME PRETTY DARN SMART LAWYERS

3

4 **DAWYN R. HARRISON:** WE DO. THANK YOU.

5

6 **SUP. JANICE HAHN:** WHO WORK FOR US. IT'S REALLY, WHO ARE FULL
7 OF INTEGRITY AND PASSION AND CREATIVITY IN TERMS OF, YOU KNOW,
8 HELPING US ACHIEVE SOME OF OUR GOALS THROUGH LEGAL MEANS.

9

10 **DAWYN R. HARRISON:** THANK YOU, SUPERVISOR.

11

12 **SUP. JANICE HAHN:** THANK YOU.

13

14 **DAWYN R. HARRISON:** AGREED.

15

16 **SUP. JANICE HAHN:** AND THEN DEAN, ARE YOU LAUGHING AT ME? OH
17 NO. NO. OKAY. OKAY. DEAN, YOU'RE WITH ME. SO, YES, I'M GLAD
18 YOU BROUGHT UP THE, YOU'RE TRYING TO GET MORE REVENUE, RIGHT?
19 AND I DO REMEMBER A BOARD LETTER A FEW MONTHS AGO THAT
20 PROPOSED DOUBLING OR EVEN TRIPLING MARRIAGE FEES, AND WE KIND
21 OF HEARD FROM THE PUBLIC THAT THAT WAS A LITTLE EGREGIOUS. AND
22 SO IT SOUNDS LIKE YOU REVIEWED THAT, AND YOU'RE GOING TO HAVE
23 A REVISED FEE PROPOSAL SOON. CAN WE EXPECT IT TO BE MORE
24 MODERATE OR REASONABLE?

25



THE BOARD OF
SUPERVISORS

1 **DEAN C. LOGAN:** I THINK SUPERVISOR, YOU'LL SEE SOME
2 MODIFICATION IN THAT. SEE SOME MODIFICATION IN THAT. IT IS A
3 FEE STUDY BASED ON THE ACTUAL COST OF PERFORMING THE SERVICE.
4 AND I KNOW THIS WAS REFERENCED IN TUESDAY'S BOARD MEETING, YOU
5 KNOW, THAT IN THE COUNTY SOMETIMES WE WAIT TEN YEARS BEFORE WE
6 DO THAT. SO IT THEN LOOKS LIKE A DRASTIC SHIFT. SO WE'RE
7 SENSITIVE TO THAT. WE'RE LOOKING AT THAT CLOSELY. IT WILL BE
8 MODIFIED. I DON'T THINK IT WILL BE SIGNIFICANTLY MODIFIED. SO
9 I WANT TO BE TRANSPARENT.

10

11 **SUP. JANICE HAHN:** I WANT TO KNOW WHAT WE CAN EXPECT. AND ARE
12 YOU LOOKING, AS YOU DO THIS, ARE YOU LOOKING AT WAYS TO
13 STREAMLINE OR REDUCE THE COST OF PROVIDING MARRIAGE LICENSES
14 TO?

15

16 **DEAN C. LOGAN:** WE ARE, THAT SORT OF GOES TO SOME OF THE
17 COMMENTS IN MY PRESENTATION THAT WE'RE SORT OF BOUND BY THE
18 REGULATORY SIDE THAT COMES FROM THE STATE WHERE WE SAID WE
19 DON'T NECESSARILY HAVE THE FLEXIBILITY THAT WE MIGHT WANT AND
20 HOW WE PERFORM THOSE SERVICES. BUT WE ARE LOOKING AT THAT AND
21 WE ARE PERFORMING QUALITY ASSURANCE WALKTHROUGHS OF OUR
22 PROCESS TO SEE IF WE CAN IMPROVE IN THAT MANNER AS WELL. AND I
23 ALSO AM IN CONVERSATION WITH SOME OF THE OTHER DEPARTMENTS TO
24 SEE IF ON A NEEDS BASIS, IF THERE'S A WAY THAT WE CAN ASSIST
25 THOSE WHO MIGHT HAVE A FINANCIAL DISADVANTAGE THAT WOULD



THE BOARD OF
SUPERVISORS

1 PREVENT THEM FROM GETTING A LICENSE.

2

3 **SUP. JANICE HAHN:** SOMEBODY ON THEIR THIRD MARRIAGE AND THEY'RE
4 HAVING TO PAY NUMBER 1 AND NUMBER 2.

5

6 **DEAN C. LOGAN:** WE DON'T GIVE VOLUME DISCOUNTS, BUT WE DO.

7

8 **SUP. JANICE HAHN:** DO YOU GIVE FREQUENT FLYER DISCOUNTS? NO
9 FREQUENT FLYER DISCOUNTS IF YOU'RE ON YOUR THIRD OR NO.

10 ANYWAY, WELL THANK YOU FOR THAT. AGAIN WE HEARD LOUD AND CLEAR
11 WHEN YOU ATTEMPTED TO RAISE IT, BUT WE TRUST YOU TO MAKE SURE
12 THAT WE'RE NOT LOSING MONEY ON IT. THANK YOU. THANK YOU MADAM
13 CHAIR.

14

15 **SUP. HILDA SOLIS, CHAIR:** GREAT. I'M GOING TO ASK THE FINAL
16 QUESTIONS AND THEN WE'RE GOING TO MOVE ON TO THE NEXT CLUSTER.
17 SO FOR MICHAEL, LISA AND DON, I'D LIKE EACH OF YOU TO RESPOND
18 TO THIS ISSUE THAT WE HAVE. CENTRALIZED DEPARTMENTS LIKE YOURS
19 ARE CRITICAL IN SUPPORTING FRONTLINE DEPARTMENTS THAT DIRECTLY
20 SERVE OUR RESIDENTS. THERE HAVE BEEN DISCUSSIONS AMONG THE
21 DEPARTMENTS ABOUT THE RISING COSTS OF CENTRAL DEPARTMENTS THAT
22 ARE PASSED ON TO LINE DEPARTMENTS. WHAT EFFORTS ARE YOU TAKING
23 TO REDUCE THOSE LINE DEPARTMENTS? SO GO AHEAD, MICHAEL.

24

25 **MICHAEL OWH:** THANK YOU, SUPERVISOR. LET ME START BY SAYING



THE BOARD OF
SUPERVISORS

1 THAT THE TWO TOP THINGS IN TERMS OF FEEDBACK THAT I GET FROM
2 OUR DEPARTMENT COLLEAGUES IS I AM TOO EXPENSIVE AND I AM TOO
3 SLOW. THOSE ARE THE TWO THINGS THAT I HEAR ABOUT ALL THE TIME.
4 AND SO I AM SO LASER FOCUSED ON THOSE TWO ISSUES EVERY DAY IN
5 OUR OFFICE. AND I TALKED ABOUT A FEW OF THE INITIATIVES THAT
6 WE'RE DOING. AGAIN, WE'RE LOOKING AT RIGHT-SIZING THE
7 DEPARTMENT. ONE THING THAT I DID NEGLECT TO ADD BECAUSE I WAS
8 SO SLOW IN MY PRESENTATION, IS THAT WE ARE IN THE MIDST OF A
9 STRATEGIC PLANNING EFFORT OURSELVES, AND WE ARE ACTUALLY
10 RESTRUCTURING. PART OF THE OVERHEAD IS GOING TO BE AROUND OUR
11 MANAGEMENT STRUCTURE. SO IF YOU HAVE FUNCTIONS, IF WE HAVE
12 FUNCTIONS THAT KIND OF LARGELY DO SIMILAR THINGS, MAYBE WE
13 COULD COMBINE THOSE OPERATIONS. THAT WILL ACTUALLY IMMEDIATELY
14 SAVE MONEY FOR OUR DEPARTMENTS. I THINK THE STRATEGIC SOURCING
15 EFFORTS THAT WE TALKED ABOUT, THE MEDIUM-TERM EFFORTS AROUND
16 THE TECHNOLOGY PIECES, THAT'S IMMEDIATE. WE'RE ALSO LOOKING AT
17 JUST ON THE CYCLE TIME THOUGH, I WILL SAY OVER THE LAST THREE
18 TO FIVE YEARS, WE HAVE TACKLED THAT REALLY WELL. WE'VE BECOME
19 MUCH FASTER. NOW, CAN WE GET FASTER? YES, AND WE WILL CONTINUE
20 TO DO THAT. BUT I JUST WANT YOU TO KNOW THAT THROUGH ALL THE
21 EFFORTS THAT WE ALREADY TALKED ABOUT, WE ARE LASER FOCUSED ON
22 THIS ISSUE AND WE WILL DO OUR BEST TO KEEP GETTING BETTER.

23
24 **SUP. HILDA SOLIS, CHAIR:** LISA?



THE BOARD OF
SUPERVISORS

1 **LISA GARRETT:** YES, SUPERVISOR. I WILL SAY ON THAT WHAT WE ARE
2 DOING IS ONE, I MENTIONED THAT WE'RE TRYING TO USE NCC
3 POSITIONS TO ASSIST THE DEPARTMENTS BECAUSE THAT IS FREE.
4 SOMETIMES TO THE DISMAY OF OUR MANAGERS, OUR MANAGERS ALSO ARE
5 FREE. AND SO EVEN MYSELF, WE WILL HELP DO THE WORK AND NONE OF
6 US ARE BEYOND THAT IN ORDER TO SAVE COST FOR OUR DEPARTMENTS.
7 WE'RE ALSO TRYING TO TEACH AND TRAIN UP THE PEOPLE WITHIN THE
8 DEPARTMENTS TO DO THEIR OWN WORK. WE RECENTLY ROLLED OUT AN
9 ACADEMY FOR HR MANAGERS, AN ACADEMY FOR BUSINESS AND FINANCE
10 MANAGERS, BECAUSE SOME OF THOSE RANKS HAVE BEEN REDUCED BASED
11 UPON FOLKS TRANSITIONING OUT OF THE COUNTY. WE'RE ALSO TRYING
12 TO BUILD UP SYSTEMS TO SUPERVISOR HORVATH'S POINT SO THAT WE
13 COULD ALSO REDUCE THE COST FOR THAT. SO BUILDING AND BILLING
14 WITH NOT TRYING NOT TO BUILD THROUGH NCC AND HAVING OUR
15 MANAGERS TO ASSIST WITH DOING THE WORK RATHER THAN PASSING
16 THAT ALONG TO THE DEPARTMENTS.

17
18 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. DAWN.

19
20 **DAWYN R. HARRISON:** YES, THANK YOU, SUPERVISOR. FOUR MAIN
21 POINTS. THE FIRST JUST BEING KIND OF REITERATING WHAT I SAID
22 EARLIER, I BELIEVE, IN RESPONSE TO SUPERVISOR HORVATH WITH
23 REGARDS TO KIND OF RIGHT SIZING THE RESPECTIVE ADMINISTRATIVE
24 SERVICES BRANCH, SO THERE'D BE LESS RELIANCE ON COUNTY COUNSEL
25 IN THOSE AREAS FOR NON-LEGAL SERVICES. THE OTHER WOULD BE, AND



THE BOARD OF
SUPERVISORS

1 I MADE THIS COMMITMENT DURING THE DEPARTMENT HEAD MEETING TO
2 OUR DEPARTMENT HEADS IN SOME OF MY PROPOSALS THAT I MADE,
3 WHICH IS KIND OF GETTING AN UPFRONT APPROVAL ON THE USE OF
4 OUTSIDE COUNSEL. QUITE FRANKLY, THERE'S SO MUCH BREAD AND
5 BUTTER DAY IN DAY IN WORK THAT'S BEING DONE AT LOWER LEVELS,
6 LINE LEVELS, FIRST LINE SUPERVISOR AND MANAGER LEVELS WITH MY
7 OFFICE. I DON'T KNOW THAT DEPARTMENT HEADS KNOW HOW OFTEN AND
8 HOW MUCH THEIR TEAMS ARE RELYING ON COUNTY COUNSEL. AND SO
9 I'VE COMMITTED TO, BY THE TIME WE NEED TO USE OUTSIDE COUNSEL,
10 I'M ASKING THEM TO EACH IDENTIFY A DESIGNATED PERSON WHO HAS
11 APPROVAL AUTHORITY TO SAY, YES, I'M ASKING YOU THIS QUESTION,
12 I AGREE THAT OUTSIDE COUNSEL SHOULD BE USED. SO THAT'S
13 SOMETHING THAT WE'RE LOOKING INTO IS TRYING TO ALTER PERHAPS
14 OUR USE OF OUTSIDE COUNSEL MODEL. THE OTHER IS, AS I ALSO
15 SAID, I THINK THERE'S GOING TO BE A CONVENING OF THE
16 SUBCOMMITTEE OF DEPARTMENT HEADS OF THE CENTRAL AGENCIES TO
17 LOOK AT DIFFERENT BILLING MODELS. AND THEN LASTLY, I JUST
18 THINK I'D BE REMISS IF I DIDN'T MENTION, SUPERVISOR HORVATH
19 ASKED ABOUT TECHNOLOGY. ONE OF THE THINGS, AND THIS WOULD BE A
20 HUGE UPFRONT INVESTMENT, BUT MY OFFICE HAS BEEN SAYING THIS
21 FOR YEARS, WE NEED A CENTRALIZED PRA SYSTEM. MY OFFICE DID
22 1,000 PRAS IN JUST 2025. I CAN IMAGINE SOME OF THE OTHER
23 COUNTY DEPARTMENTS ARE DOING THOUSANDS UPON THOUSANDS OF PRAS,
24 MANY OF THEM DUPLICATIVE, MANY OF THEM USING COUNTY COUNSEL.
25 AND I JUST THINK IF WE HAD A CENTRALIZED, AND THAT'S ONE AREA



THE BOARD OF
SUPERVISORS

1 WHERE WE'RE BEHIND. THERE ARE MANY JURISDICTIONS THAT HAVE A
2 CENTRALIZED PRA SYSTEM SO THAT THE PUBLIC CAN SEE WHAT'S
3 ALREADY BEEN ASKED FOR. IS IT ALREADY BEEN PRODUCED? THERE IT
4 IS RIGHT THERE. I DON'T HAVE TO DO MY OWN PR REQUEST. THE
5 DOCUMENTS ARE RIGHT THERE. THERE ARE MODELS OUT THERE. IT'S A
6 HUGE INVESTMENT, BUT I THINK IT'D BE WORTHWHILE BECAUSE EVERY
7 DEPARTMENT CAN TELL YOU THE MAGNITUDE OF HOW MANY PRAS THEY
8 DEAL WITH.

9

10 **SUP. HILDA SOLIS, CHAIR:** YEAH, AND WE'RE IN SUCH A DIFFERENT
11 POLITICAL ENVIRONMENT THAT IT'S HAPPENING MORE OFTEN AND WE
12 GET THOSE DIRECT HITS AS WELL. SO I WOULD ENCOURAGE THAT. FOR
13 HR, I WANTED TO ASK, YOU KNOW, WE DIDN'T REALLY TALK A LOT
14 ABOUT THE UPCOMING GAMES AND WHAT WE CAN DO WITH OUR OWN
15 EMPLOYEES. AND I, YOU KNOW, I KNOW I BROUGHT THIS UP BEFORE
16 WITH CEO AND STAFF, HOW WE MIGHT LOOK AT A MODEL OF USING OUR,
17 AS WE DID DURING COVID, OUR DISASTER WORKERS AND PLANNING FOR
18 THAT, THAT MAYBE PERHAPS DURING THAT TIME PERIOD, STAFF WHO
19 WANT TO COULD EITHER VOLUNTEER BUT ALSO YOU KNOW HAVE SOME
20 SEMBLANCE THAT THEY'RE NOT GOING TO LOSE THEIR JOB IF THEY DO
21 THAT AND MAYBE THEY EVEN GET PAID BUT REALLY STRATEGICALLY
22 TRYING TO ALIGN STAFF IN KEY AREAS IF THEY LIVE OUT IN CERTAIN
23 AREAS WHERE GAMES ARE GOING TO BE HELD, WHY NOT ALLOW THEM TO
24 DO THAT? AND THEY CAN ADD SOMETHING, AND ESPECIALLY FOR STAFF
25 THAT SPEAK DIFFERENT LANGUAGES AND HAVE THAT ABILITY OR REALLY



THE BOARD OF
SUPERVISORS

1 WANTING TO DO SOMETHING LIKE THAT. HAVE WE THOUGHT ABOUT THAT?

2 ARE WE THINKING ABOUT THAT CEO?

3

4 **LISA GARRETT:** I WOULD SAY YES, SUPERVISOR. I KNOW, JOE, I

5 DON'T KNOW IF YOU WANT TO GO FIRST, BUT I'LL JUST SAY

6 SOMETHING THAT WE ARE WORKING ON. FOR EXAMPLE, YOU MENTIONED

7 LANGUAGES. WE ARE NOW BUILDING OUT A SKILLS DATABASE SYSTEM,

8 AND SO WE ARE PRIMARILY STARTING WITH THE DISASTER SERVICE

9 WORKER MODEL BECAUSE SOMETIMES DO WE HAVE FORKLIFTERS? DO WE

10 HAVE SOMEONE WHO SPEAKS FARSI? WHATEVER THE CASE MAY BE, WE

11 DON'T ALWAYS KNOW THAT. AND SO THIS SKILLS DATABASE WILL ALLOW

12 US, THE CEO AND THE DEPARTMENTS, TO GO INTO THE SYSTEM AND SAY

13 WHO DOES WHAT. AND SO SOME SKILLS THAT MIGHT BE NEEDED BY LIKE

14 OLYMPICS OR PEOPLE WHO WORK IN THE OLYMPICS OR LANGUAGES THAT

15 MIGHT BE NEEDED, WE WILL BE ABLE TO ADD A CLICK, BE ABLE TO

16 DETERMINE WHO THOSE INDIVIDUALS ARE. OF COURSE, WE WILL BE

17 WORKING WITH THE DEPARTMENTS SIMILAR TO WHAT WE DO WITH

18 DISASTER SERVICE WORKERS, BUT THAT IS COMING. BUT I DO THINK

19 THAT IS A GREAT IDEA.

20

21 **JOSEPH NICCHITTA:** THE DISASTER SERVICE WORKER MODEL HAS ONE

22 IMPORTANT THING THAT IT'S A LITTLE BIT DIFFERENT THAN THE

23 OLYMPICS IS THAT THERE'S FUNDING BEHIND IT TYPICALLY. IN

24 COVID, FOR EXAMPLE, WE HAD LOTS OF FEDERAL SUPPORT THAT PAID

25 FOR DISASTER SERVICES WORKERS. MOST OF OUR WORKFORCE ARE IN,



THE BOARD OF
SUPERVISORS

1 AT LEAST MOST OF THE WORKFORCE THAT VOLUNTEERS ARE IN SUB-BIEN
2 DEPARTMENTS. DPSS IS A GREAT EXAMPLE. WE HAVE LOTS OF
3 ELIGIBILITY WORKERS THAT VOLUNTEER FOR DISASTER SERVICE WORKER
4 POSITIONS AND THEY FAN OUT ALL OVER THE COUNTY. IF THEY'RE NOT
5 CHARGING TO A FUND IN DPSS, THERE NEEDS TO BE MONEY TO PAY
6 THAT SALARY FOR THE DAY. SO THAT'S GOING TO BE ONE OF THE
7 COMPLICATIONS IS IF WE HAVE THAT TYPE OF MODEL AND THEY'RE
8 EXPECTED TO GET THEIR DAY'S WAGE, LIKELY THE GENERAL FUND WILL
9 HAVE TO COME UP WITH MONEY TO PAY FOR IT. NOW WE CAN
10 DEFINITELY ALLOW THEM TO VOLUNTEER, YOU KNOW, ON THEIR OWN
11 TIME WITHOUT WITH SOME JOB PROTECTIONS OR WHAT HAVE YOU, WE
12 CAN THINK OF MODELS LIKE THAT. SO I THINK THERE'S SOME
13 COMPLICATIONS THERE WE HAVE TO THINK THROUGH. AND THE OLYMPICS
14 IN GENERAL, I THINK, IS WHERE NOW IN 2026 WE'RE STARTING TO
15 GET A BETTER SENSE OF WHAT OUR COST IMPACTS MIGHT BE, AND WE
16 CAN LOOK AT HOW WE WANT TO DEPLOY OUR RESOURCES IN THE MOST
17 EFFECTIVE WAY.

18
19 **SUP. HILDA SOLIS, CHAIR:** GOOD, I'LL JUST THROW THAT OUT AS
20 SOMETHING THAT WE SHOULD BE LOOKING AT. AND THEN LASTLY FOR
21 REGISTRAR RECORDER, DEAN, I KNOW YOU'RE ON TOP OF A LOT OF
22 THIS, BUT ON NOVEMBER 10TH, LAST YEAR THE SUPREME COURT AGREED
23 TO HEAR WATSON V. RNC. THE CASE INVOLVED STATES' BALLOT
24 RECEIPT DEADLINES AND THE DEADLINES BY WHICH AN ELECTION
25 OFFICIAL MUST RECEIVE A BALLOT FOR IT TO BE LEGALLY COUNTED.



THE BOARD OF
SUPERVISORS

1 THIS RULING, AS YOU KNOW AND WE TALKED ABOUT, WILL HAVE
2 DRAMATIC IMPLICATIONS HERE AT HOME. HOW ARE WE PREPARED TO
3 RESPOND IF THIS MOVES FORWARD? I HEAR IT'S IN THE SUPREME
4 COURT AND THE DECISIONS MAY BE COMING IN A WEEK OR TWO. CAN
5 YOU FILL US IN?

6

7 **DEAN C. LOGAN:** YEAH, THANK YOU, SUPERVISOR. IT'S A KEY CASE
8 THAT WE'RE WATCHING VERY CLOSELY AND WITH THE SUPPORT OF YOUR
9 BOARD, WE SUBMITTED AN AFFIDAVIT IN THAT CASE TALKING
10 SPECIFICALLY ABOUT THE IMPACTS IN L.A. COUNTY. MY
11 UNDERSTANDING IS THAT THERE ARE SUPREME COURT HEARING
12 ARGUMENTS STARTING ON MARCH 23RD ON THAT. AND THEN, OF COURSE,
13 WE DON'T KNOW HOW LONG AFTER THAT THAT THEY WOULD ACTUALLY PUT
14 OUT A RULING. THIS IS AN EXAMPLE OF WHAT I SPOKE ABOUT
15 EARLIER, THAT, YOU KNOW, REGARDLESS OF OUR POSITION ON THE
16 COURT CASE, IF THERE'S AN OUTCOME THAT REQUIRES US TO MODIFY
17 OUR PROCESS, MARCH IS ALREADY TOO LATE TO DO THAT FOR THE
18 NOVEMBER ELECTION. IT'S A DISSERVICE TO OUR ELECTORATE. IT'S A
19 DISSERVICE TO OUR PROCESS THAT WOULD PUT THINGS AT RISK. SO I
20 HOPE THE COURT WILL UNDERSTAND THAT, AND THAT WAS PART OF OUR
21 DOCUMENT THAT WE SUBMITTED. BUT BEYOND THAT, IT WOULD
22 FUNDAMENTALLY CHANGE IF THERE'S AN ADVERSE DECISION IN THAT
23 CASE, IT WOULD FUNDAMENTALLY CHANGE HOW ELECTIONS ARE
24 CONDUCTED IN CALIFORNIA AND IN L.A. COUNTY. IN PARTICULAR, IT
25 WOULD REQUIRE A STRICT READ OF THE UNDERLYING CASE WOULD



THE BOARD OF
SUPERVISORS

1 REQUIRE THAT ALL BALLOTS HAD TO BE RECEIVED AND COUNTED ON
2 ELECTION DAY. AND FOR L.A. COUNTY, WE HAVE 75,000 OR MORE
3 VOTES THAT ARE RECEIVED, THAT ARE POSTMARKED, CLEARLY WERE
4 VOTED ON OR BEFORE ELECTION DAY, BUT ARE RECEIVED AFTER
5 ELECTION DAY THAT UNDER STATE LAW CAN BE COUNTED. AND WE HAVE
6 VOTERS WHO ARE USED TO THAT, THAT THEIR ENTIRE VOTING LIFE,
7 THEY'VE BEEN USED TO THAT BEING THE STANDARD. SO THE LEVEL OF
8 DISENFRANCHISEMENT IS PRETTY EXTREME. WE ALSO HAVE DATA TO
9 SHOW THAT, BY THE WAY, THAT THOSE BALLOTS ARE DISPERSED ACROSS
10 POLITICAL PARTY, ACROSS AGE GROUP, AND ACROSS GEOGRAPHY. SO
11 THERE IS NOT A SINGLE SEGMENT OF THE ELECTORATE THAT IS
12 SWINGING ELECTION. IT'S VOTING ACTIVITY THAT PEOPLE ARE
13 PARTICIPATING IN. THE OTHER DOWNSIDE EFFECT IS THAT AT THE
14 SAME TIME, WE'RE SEEING A REDUCTION IN SERVICES THROUGH THE US
15 POSTAL SERVICE, AND ALSO A CHANGE IN POLICY AT THE U.S. POSTAL
16 SERVICE WITH REGARD TO WHEN THEY APPLY A POSTMARK. SO THAT
17 WOULD BE A DOUBLE WHAMMY TO VOTERS WHO ARE USED TO VOTING
18 THEIR BALLOT AT HOME AND SUBMITTING IT THROUGH THE U.S. POSTAL
19 SERVICE. SO WE'RE MONITORING THAT VERY CLOSELY, HOPING FOR A
20 GOOD OUTCOME AND HOPING THAT THE COURT IS DELIBERATIVE AND
21 THAT THEY RECOGNIZE THE TIMING ISSUE WITH REGARD TO THE
22 NOVEMBER ELECTION.

23
24 **SUP. HILDA SOLIS, CHAIR:** A WHOLE HOST OF ISSUES, INCLUDING
25 THOSE INDIVIDUALS AT THE FEDERAL GOVERNMENT LEVEL IN THE



THE BOARD OF
SUPERVISORS

1 POSTAL SERVICE WHO LOST THEIR JOBS. SO THE AMOUNT OF WORK IS
2 ALSO DOUBLED AND ALL OF THAT. SO I KNOW THERE'S A LOT TO
3 CONTEND WITH THERE. JUST WANT TO SAY AS A LAST COMMENT TO
4 DAWYN AND YOUR STAFF, I REALLY WANT TO THANK YOUR AFFIRMATIVE
5 LITIGATION TEAM, SOMETHING THAT I KNOW STARTED BACK WHEN I GOT
6 HERE. AND VERY PROUD OF THEIR WORK AND GLAD TO SEE SCOTT COHEN
7 AND TEAM OVER THERE BECAUSE THAT'S SOMETHING THAT I KNOW WE
8 PRACTICED WHEN I WAS AT DEPARTMENT OF LABOR AND THAT WAS VERY
9 CRITICAL AND IT BRINGS IN FUNDING AND RESOURCES AND I THINK WE
10 NEED TO BE THINKING OUTSIDE THE BOX IN TERMS OF HOW WE CAN
11 CONDUCT OURSELVES AND HOPEFULLY PREPARE FOR WHAT'S GOING TO
12 COME. AND MAYBE THAT'S SOMETHING THAT DOES NEED MORE STAFFING.
13 SO I AGREE WITH THAT.

14
15 **DAWYN R. HARRISON:** THANK YOU. THANK YOU.

16
17 **SUP. HILDA SOLIS, CHAIR:** WITH THAT, THANK YOU ALL TO THE
18 PANEL. YOU KEPT US ON TIME. WE'RE DOING BETTER. AND WE'RE
19 GOING TO TAKE A LITTLE THREE-MINUTE BREAK AGAIN, AND THEN
20 WE'RE GOING TO HAVE OUR LAST CLUSTER COME FORWARD. OKAY. AND
21 THANK YOU VERY MUCH, EVERYBODY.

22
23 **[THREE MINUTE BREAK]**

24
25 **SUP. HILDA SOLIS, CHAIR:** OKAY, MEMBERS. OKAY, MEMBERS, WE'RE



THE BOARD OF
SUPERVISORS

1 READY TO COME BACK AND THIS IS GOING TO BE OUR FINAL CLUSTER.
2 AND E.O., COULD YOU PLEASE INTRODUCE OUR NEXT PRESENTERS?

3
4 **LORAYNE LINGAT, ASSISTANT EXECUTIVE OFFICER:** WE WILL NOW HEAR
5 FROM KRISTIN SAKODA, DIRECTOR OF ARTS AND CULTURE, MICHAEL
6 GOVAN, DIRECTOR AND CHIEF EXECUTIVE OFFICER OF THE MUSEUM OF
7 ART, AND DR. LORI BETTISON-VARGA, PRESIDENT AND DIRECTOR OF
8 MUSEUM OF NATURAL HISTORY. DIRECTORS, PLEASE STATE YOUR NAME
9 AND TITLE WHEN YOU ADDRESS THE BOARD.

10
11 **KRISTIN SAKODA:** THANK YOU, GOOD AFTERNOON. I'M KRISTEN SAKODA,
12 DIRECTOR OF THE LOS ANGELES COUNTY DEPARTMENT OF ARTS AND
13 CULTURE. THANK YOU FOR THE OPPORTUNITY TO PRESENT ON OUR
14 BUDGET TODAY. AND SO FOR EVERYONE HERE AS WELL AS THE PUBLIC,
15 OUR MISSION OF THE DEPARTMENT OF ARTS AND CULTURE IS TO
16 ADVANCE ARTS, CULTURE, AND CREATIVITY THROUGHOUT L.A. COUNTY.
17 WE FULFILL THIS MISSION THROUGH OUR CORE PROGRAMS LISTED ON
18 THE SLIDE, INCLUDING GRANTS FOR NONPROFIT ARTS' ORGANIZATIONS,
19 COUNTYWIDE ARTS' EDUCATION INITIATIVES, THE CIVIC ART
20 COLLECTION AND COMMISSIONS AND CARE, CREATIVE CAREER PATHWAYS,
21 CROSS-SECTOR ART STRATEGIES, RESEARCH EVALUATION, AND
22 COMMUNICATIONS. OVERALL, ONE DISTINCTION FOR THE PUBLIC TO
23 KNOW IS THAT DISTINCT FROM MY INCREDIBLE COLLEAGUES HERE,
24 RATHER THAN OPERATING A SINGULAR CULTURAL INSTITUTION, OUR
25 ROLE IS TO SUPPORT AND SUSTAIN THE COUNTY'S ARTS AND CREATIVE



THE BOARD OF
SUPERVISORS

1 SECTOR, AND IN TURN DELIVER ARTS THAT BENEFIT ALL OF OUR
2 COMMUNITIES. NEXT SLIDE. OH, I THINK I CAN DO IT, GREAT. WE,
3 FOR THE COUNTY, ARE CONSIDERED A SMALL COUNTY DEPARTMENT. AS
4 YOU SEE HERE, WE'RE NOW AT 60 STAFF AND A BUDGET OF
5 \$53,800,000 CURRENTLY OF THE BUDGET ABOUT 75% OF IT IS
6 DEDICATED TO WHAT'S CATEGORIZED AS SERVICES AND SUPPLIES AND
7 OTHER AND THAT WOULD INCLUDE THOSE GRANTS TO ORGANIZATIONS,
8 ARTIST COMMISSIONS FOR CIVIC ART, ARTIST RESIDENCIES, AND
9 CONTRACTING COMMUNITY-BASED ARTS ORGANIZATIONS FOR ARTS
10 PROGRAMS FOR OUR SYSTEMS-IMPACTED YOUTH. ON THE REVENUE SIDE,
11 WE'RE ABOUT A THIRD NET COUNTY COST, AND MORE THAN HALF IS NOW
12 CATEGORIZED AS OTHER RESOURCES. THAT'S LARGELY DUE TO
13 COLLABORATIONS WE'VE BEEN ABLE TO DEVELOP WITH OTHER COUNTY
14 DEPARTMENTS AND UTILIZING OFTEN STATE REVENUE THAT COMES TO
15 THE COUNTY, PLUS PUBLIC PRIVATE PARTNERSHIP WITH PHILANTHROPY,
16 INCLUDING IN THE ARTS' EDUCATION COLLECTIVE WORK THAT WE DO TO
17 EXPAND ACCESS TO ARTS FOR ALL STUDENTS IN THE COUNTY. THE
18 PROGRAM BREAKDOWN, AS YOU CAN SEE, ARTS EDUCATION AND YOUTH
19 DEVELOPMENT IS THE MAJORITY, A SIGNIFICANT PART OF OUR BUDGET.
20 AND AGAIN, THE MAJORITY OF THAT IS FUNDED THROUGH STATE
21 RESOURCES THAT COME TO THE COUNTY. GRANTS AND PROFESSIONAL
22 DEVELOPMENT IS 16% AND IS ALMOST ENTIRELY NCC BASED. AND OUR
23 WORK IN CIVIC ART, I WILL SAY ON THIS SLIDE, IT APPEARS SMALL
24 AT 5%, BUT WE CALL IT SORT OF OFF BUDGET. THE ACTUAL MILLIONS
25 OF DOLLARS OF PROJECTS THAT WE ARE MANAGING IS IN THOSE



THE BOARD OF
SUPERVISORS

1 CAPITAL PROJECT BUDGETS. IT'S NOT REFLECTED HERE. THAT'S
2 CURRENTLY ABOUT ANOTHER \$20,000,000 THAT WE'RE MANAGING. AND
3 THEN WE SEE CREATIVE STRATEGIST, CROSS SECTOR ARTS AND
4 ADMINISTRATION RESEARCH COMMUNICATIONS. AND AS YOU KNOW, WE'RE
5 HOME NOT ONLY TO THE LONGSTANDING ARTS COMMISSION, BUT THE
6 L.A. CITY COUNTY NATIVE AMERICAN INDIAN COMMISSION AS WELL.
7 RECOGNIZING THE CHALLENGING ENVIRONMENT, WE'RE FOCUSED ON
8 THREE KEY PRIORITIES. CONTINUE TO SUPPORT ARTISTS, ARTS
9 ORGANIZATIONS, AND EDUCATORS THROUGH OUR CORE PROGRAMS.
10 STRENGTHEN OUR INTERNAL STAFFING AND INFRASTRUCTURE AS WE
11 ADMINISTER OUR PROGRAMS AND CONTINUE TO LEVERAGE NON-NCC
12 FUNDING SOURCES AND EXTERNAL PARTNERSHIPS AS WE ADDRESS GAPS
13 IN FUNDING AND CREATE NEW OPPORTUNITIES. AND HAPPY TO TALK
14 MORE ABOUT THOSE IN Q&A. FOR OUR BUDGET REQUEST, THE TOTAL IS
15 \$9,400,000, AND \$1,000,000 OF THAT IS ACTUALLY SPENDING
16 AUTHORITY TO ALLOW US TO SPEND THE NEW BLOOMBERG
17 PHILANTHROPIES FUNDING THAT WE HAVE TO LAUNCH A NEW ARTS
18 INTERNSHIP PROGRAM FOR HIGH SCHOOL STUDENTS. THE REST OF THE
19 \$8,400,000 IS NCC. AND AS YOU CAN SEE HERE, IT'S THE
20 ORGANIZATIONAL GRANT PROGRAM. AND I WANT TO JUST MAKE SURE
21 IT'S CLEAR HERE THAT THIS PROGRAM WE DO VIEW AS A BASELINE
22 PROGRAM. YOU MIGHT RECALL THAT IT HAD A CURTAILMENT, BUT IT
23 WAS ALSO SHIFTED ON THE BACK END TO BE NOW PUT HERE AS PART OF
24 SERIAL ONE-TIME DOLLARS. SO WE ARE REQUIRED TO NOW PUT IT IN
25 THE ANNUAL BUDGET REQUEST. AND THIS PROGRAM FUNDS OVER 450



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SUPERVISORS

1 NONPROFIT ARTS' ORGANIZATIONS ALL ACROSS THE COUNTY WHO
2 COLLECTIVELY ARE REACHING AUDIENCES OF OVER 6,400,000 PEOPLE
3 JUST IN IN-PERSON ATTENDANCE ALONE AND 75% OF THOSE ARE FREE
4 PROGRAMS. WE ALSO HAVE HERE ADMINISTRATIVE COSTS. THAT'S TO
5 ALIGN THE ACTUAL COST OF OPERATING AS A DEPARTMENT WITH SHARED
6 SERVICES COSTS IN THE SHARED SERVICES MODEL, AS YOU JUST
7 TALKED ABOUT IN THE LAST CYCLE. AND LASTLY, BUT NOT LEAST, A
8 CIVIC ART STAFF POSITION TO MANAGE THE CIVIC ART CAPITAL
9 PROJECTS THAT ARE COMING IN. WE ARE REQUESTING AN ADDITIONAL
10 POSITION TO SUPPORT THE PROJECTS BASED ON THE INCREASE WE'VE
11 SEEN OVER SEVERAL YEARS IN THE NUMBER OF CAPITAL PROJECTS THAT
12 WE HAVE ON HAND. LASTLY, CHALLENGES AND MITIGATION STRATEGIES.
13 ARTS EDUCATION, SORRY, ARTS' EDUCATION, BUT ALSO ARTS'
14 ORGANIZATIONS NEED SUPPORT AS A SECTOR TO THRIVE AND TO HELP
15 OUR COMMUNITIES THRIVE. SO WE'RE GOING TO CONTINUE TO DELIVER
16 OUR PROGRAMS AND BE CREATIVE AS WE CAN TO ADDRESS THESE
17 CHALLENGES. THANK YOU SO MUCH.

18
19 **SUP. HILDA SOLIS, CHAIR:** THANK YOU, MICHAEL. GO ON.

20
21 **MICHAEL GOVAN:** HI, I'M MICHAEL GOVAN, HEAD OF THE DEPARTMENT
22 OF ART AND CEO OF LOS ANGELES COUNTY MUSEUM OF ART, WHICH WE
23 CALL LACMA. GOOD AFTERNOON, MADAM CHAIR, SUPERVISORS, CEO.
24 IT'S GREAT TO BE HERE AND I THINK YOU KNOW THERE'S A SIX-
25 DECADE PARTNERSHIP BETWEEN PUBLIC-PRIVATE PARTNERSHIP, WHICH



THE BOARD OF
SUPERVISORS

1 IS SUPER PRODUCTIVE BETWEEN L.A. COUNTY AND THE DEPARTMENT OF
2 ART AND MUSEUM ASSOCIATES, THE NONPROFIT THAT MANAGES AND
3 OPERATES LACMA. WE'LL BE TALKING ABOUT THE COUNTY PORTION
4 TODAY. OUR CURRENT FISCAL YEAR BUDGET IS \$41,400,000, ENTIRELY
5 FUNDED BY NET COUNTY COST. SALARIES AND SUPPLIES, SERVICES AND
6 SUPPLIES MAKE UP THE MAJORITY OF THAT, YOU CAN SEE AT 92% AND
7 SALARIES AND BENEFITS FOR OUR NOW ONLY SEVEN COUNTY EMPLOYEES
8 ARE 6%, 2% THE OTHER. JUST TO NOTE, THE COUNTY RECEIVED MORE
9 THAN A 2 TO 1 MATCH OF PRIVATE FUNDS TO THE COUNTY FUNDS THIS
10 YEAR, AND AS WE GROW, WE'RE PUSHING TOWARDS 3 TO 1 FOR THE
11 MATCH OF PRIVATE TO COUNTY FUNDS. THE BREAKDOWN IS EDUCATION,
12 6% PUBLIC PROGRAMS, WHICH IS OUR EXHIBITIONS, CURATORIAL, AND
13 COLLECTIONS. WE SERVE THE COUNTY WITH OUR COLLECTIONS AND
14 PROGRAMS AND OPERATIONS AND ADMINISTRATION AT 26. WE SERVE
15 OVER 17,000 STUDENTS IN IN-PERSON ENCOUNTERS IN SCHOOL TOURS,
16 COMMUNITY ART WORKSHOPS, MOBILE TRUCK PROGRAMMING, EDUCATION
17 PROGRAMS, YOU AND ALL KNOW, FRIDAY NIGHT JAZZ, ART CLASSES FOR
18 CHILDREN AND ADULTS. AND WE HAVE TEN EXHIBITIONS UP RIGHT NOW,
19 JUST THE FOUR OPENING RIGHT NOW ARE FASHIONING CHINESE WOMEN,
20 WHICH IS CHINESE FASHION. WE HAVE COLLECTING IMPRESSIONISM. WE
21 HAVE AMORES PERROS ABOUT ALEJANDRO GONZÁLEZ INARRITU'S FILM
22 WORK, AND FOOTBALL IS LIFE, TIMED FOR THE WORLD CUP. SO YOU
23 KNOW HOW MUCH I LOVE WHEN YOU COME TO VISIT. PLEASE DO. OUR
24 PRIORITIES ARE THE CONTINUED SUCCESSFUL ADMINISTRATION OF THE
25 MUSEUM. OUR EASIEST METRIC IS ATTENDANCE TO TRACK. AND JUST TO



THE BOARD OF
SUPERVISORS

1 SAY, WHEN I GOT HERE, THE ATTENDANCE WAS ABOUT 600,000. BY
2 2012, WE'D DOUBLED THAT. AND THE POINT WITH THE NEW BUILDING
3 WILL BE TO TRIPLE THAT. MY FAVORITE STAT IS THAT WE ARE ABOUT
4 HALF OF THE PEOPLE WHO COME FOR FREE. WE HAVE FREE COUNTY
5 HOURS. WE HAVE OUR FAMOUS NEXTGEN L.A. PROGRAM FOR COUNTY
6 RESIDENTS UNDER 17 TO COME FOR FREE AND BRING AN ADULT FOR
7 FREE. SO THAT KEEPS US VERY BALANCED. AND ALL COUNTY RESIDENTS
8 ARE FREE WEEKDAYS AFTER 3 P.M. SO OUR BUDGET REQUEST IS, WE
9 HAVE A CONTRACTUAL INCREASE, WHICH IS CPI, WHICH THIS YEAR IS
10 \$1,200,000. AND YOU CAN SEE THAT JUST IN THE CATEGORY OF
11 CHALLENGES AND MITIGATION STRATEGIES, CANADIANS AREN'T COMING
12 TO LOS ANGELES RIGHT NOW. AND THAT'S CAUSING US ALL A LOT OF
13 ISSUES. BUT THAT WILL BE PROBABLY CHANGED IN THE FUTURE. AND
14 WE HAVE THE ENTHUSIASM FOR THE NEW GALLERIES. AND WITH
15 DOUBLING OUR SPACE AND THE NEW GALLERIES, WE'RE HOPING WE CAN
16 OVERCOME ALL OF THOSE CHALLENGES AND HAVE ORGANIZED OUR
17 MARKETING AND OUTREACH ESPECIALLY TO OUR REGIONAL VISITORS.
18 AND OUR MUSIC, JUST TO END, OF COURSE, THIS YEAR, APRIL 66
19 DAYS, WE'LL BE CUTTING THE RIBBON. HOPEFULLY YOU'LL BE THERE
20 ON OUR NEW DAVID GEFEN GALLERIES AS WE DOUBLE THE SIZE OF THE
21 MUSEUM. AGAIN, I'M BUSY INSTALLING 2,500 ARTWORKS WITH 45
22 CURATORS AND STAFF, RIBBON CUTTING COMING UP. AND JUST TO SAY
23 OUR BUDGET IS GROWING OVERALL. WHILE THE COUNTY BUDGET REQUEST
24 REMAINS THE SAME WITH THE CPI, OUR OVERALL BUDGET IS GROWING
25 QUITE A LOT AS WE ADD SPACE, LAND, SECURITY, AND PROGRAMS. SO



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SUPERVISORS

1 THANK YOU.

2

3 **SUP. HILDA SOLIS, CHAIR:** WOW, YOU GET A BROWNIE POINT. YOU
4 CAME IN A MINUTE BEFORE. GOOD FOR YOU. OKAY, LET'S GO TO OUR
5 NATURAL HISTORY MUSEUM.

6

7 **DR. LORI BETTISON-VARGA:** YEAH. I GOT TO PUSH THE BUTTON ON.
8 OKAY. DR. LORI BETTISON-VARGA, PRESIDENT AND DIRECTOR OF THE
9 NATURAL HISTORY MUSEUM. IT'S MY PLEASURE TO BE HERE IN FRONT
10 OF ALL OF YOU. THANK YOU VERY MUCH. AS YOU KNOW, LIKE LACMA,
11 THE NATURAL HISTORY MUSEUM IS A PUBLIC-PRIVATE PARTNERSHIP
12 BETWEEN THE COUNTY AND A PRIVATE FOUNDATION, MOST RECENTLY
13 GUIDED BY AN MOU THAT WAS ESTABLISHED IN 1994. THE
14 DEPARTMENT'S MISSION TO INSPIRE WONDER, DISCOVERY, AND
15 RESPONSIBILITY FOR OUR NATURAL AND CULTURAL WORLDS INSPIRES
16 OUR DAILY WORK. OUR MAJOR DUTIES ARE TO STEWARD ONE OF THE
17 LARGEST NATURAL HISTORY MUSEUMS IN THE US, INCLUDING A SITE,
18 LaBREA TAR PITS, A COUNTY PARK MUSEUM AND COLLECTION THAT IS
19 THE MOST IMPORTANT ICE AGE FOSSIL SITE IN THE WORLD. TO
20 ADVANCE UNDERSTANDING OF LIFE ON THIS PLANET THROUGH SCHOLARLY
21 RESEARCH, TO CREATE EXHIBITIONS AND DELIVER EDUCATIONAL
22 PROGRAMS THAT ENGAGE, AND WE ALSO NOW CO-CURATE WITH THE
23 PUBLIC IN OUR UNDERSTANDING OF THE NATURAL WORLD, AND TO DO SO
24 WITH THE COMMITMENT TO ACCESS BOTH ON AND OFF SITE. THE MOU
25 OUTLINES THE COUNTY'S CONTRIBUTION TO THE FOUNDATION'S



THE BOARD OF
SUPERVISORS

1 OPERATING BUDGET, WHICH SUPPORTS APPROXIMATELY 40% OF THE
2 TOTAL BUDGET FOR THE MUSEUMS. THE REST IS EARNED BY THE
3 FOUNDATION THROUGH ADMISSIONS, PARKING, REVENUE GIFTS, OTHER
4 REVENUE THROUGH SPECIAL EVENTS, ENDOWMENT PAYOUT, MERCHANDISE,
5 SALES, ET CETERA. THIS SLIDE SHOWS THE \$29,500,000 ALLOCATION
6 OF THE FOUNDATION RECEIVED FROM THE COUNTY IN FISCAL YEAR
7 24/25. THIS WAS BUDGETED TO PAY FOR SERVICES AND SUPPLIES, AS
8 WELL AS FOR FIVE COUNTY EMPLOYEES. THE REMAINING 361 FULL-TIME
9 STAFF FOR THE DEPARTMENT ARE EMPLOYEES OF THE FOUNDATION. THE
10 ALLOCATED FUNDS PROVIDE SUPPORT IN THREE MAJOR AREAS.
11 ADMINISTRATION AND OPERATIONS, PUBLIC PROGRAMS, AND RESEARCH
12 AND COLLECTIONS. ADMINISTRATION OPERATIONS INCLUDES RENT AND
13 LEASE COSTS, UTILITIES, LEGAL SERVICES, ISD, YES ISD, COMES TO
14 OUR BUILDINGS A LOT. PUBLIC PROGRAMS, WE DO COMMUNITY
15 ENGAGEMENT AND SCIENCE, SCHOOL AND TEACHER PROGRAMS, MOBILE
16 MUSEUMS, FESTIVALS, ALL OF THE WONDERFUL THINGS THAT ENGAGE
17 OUR COMMUNITY AS WELL AS OUR EXHIBITIONS. AND THEN OF COURSE
18 RESEARCH AND COLLECTIONS SUPPORTING THE STEWARDSHIP OF THE
19 COUNTY'S COLLECTIONS. THE DEPARTMENT'S MAIN PRIORITIES ARE TO
20 INCREASE VISITATION, TO PROVIDE EDUCATIONAL OPPORTUNITIES, AND
21 TO COMPLETE THE RENOVATION OF THE PAGE MUSEUM AND ACCOMPANY
22 EXTERIOR IMPROVEMENTS. IN THIS LAST FISCAL YEAR WE WELCOMED
23 \$1,300,000 VISITORS ACROSS BOTH MUSEUMS WITH 35% ATTENDING FOR
24 FREE. THIS INCLUDED ABOUT 190,000 STUDENTS, TEACHERS AND
25 CHAPERONES WHO VISITED FOR FREE. IN ADDITION, WE HAD 32,000



THE BOARD OF
SUPERVISORS

1 STUDENTS PARTICIPATE IN OUR MOBILE MUSEUM PROGRAM. WE HOPE TO
2 BREAK GROUND ON THE TARPITZ PHASE ONE PROJECT IN THE FALL.
3 THIS WILL RENOVATE THE PAGE MUSEUM AND PROVIDE NEW
4 EXHIBITIONS, RESEARCH FACILITIES, AND PARK UPGRADES. WE'VE
5 RAISED ABOUT 55% OF THE \$240,000,000 COST FOR THE PROJECT. THE
6 FOUNDATION UNDERSTANDS THAT THE COUNTY IS FACING DIFFICULT
7 FINANCIAL TIMES, SO IT'S NOT REQUESTING FUNDING INCREASES
8 ABOVE AND BEYOND WHAT WE ARE CONTRACTUALLY RECEIVING. INSTEAD,
9 WE ARE DOCUMENTING OUR UNMET NEEDS TOTALING \$44,300,000. THE
10 MOST IMPORTANT REQUEST IS A ONE-TIME \$35,000,000 TIER 3
11 REQUEST FOR LA BREA TAR PITS PHASE ONE CONSTRUCTION. THE UNMET
12 NEEDS WILL PROBABLY, THAT REQUEST WILL COME FORWARD IN THE
13 NEXT FISCAL YEAR. THE CAPITAL PROJECT INCLUDES ADDRESSING UP
14 TO \$27,000,000 IN DEFERRED MAINTENANCE THAT WAS IDENTIFIED BY
15 ISD IN FISCAL YEAR 19. WE ALSO SUBMITTED AN UNMET NEEDS
16 REQUEST IN TIER 3 FOR THE MOBILE MUSEUM PROGRAM FOR 500,000 IN
17 ONGOING SUPPORT THAT'S LARGELY SUPPORTED BY EXTERNAL GRANTS
18 AND DONORS. WE'RE STRUGGLING WITH OUR INCREASE IN EXPENSES TO
19 CONTINUE TO FUND THAT GAP AND THAT MAY NEED TO BE MITIGATED
20 THROUGH REDUCTION IN SERVICES. FINALLY, WE HAVE A TIER 3
21 REQUEST FOR DEFERRED MAINTENANCE FOR OUR PUBLIC MUSEUM
22 ELEVATORS. THIS HAS ALSO BEEN RECOGNIZED BY ISD IN FISCAL YEAR
23 19, \$7,000,000. WHEN THE ELEVATORS ARE DOWN, LIKE WE HAVE ONE
24 NOW, THEY CAN BE DOWN FOR ONE TO TWO WEEKS AND THAT RESTRICTS
25 THE PUBLIC ACCESS TO OUR EXHIBITIONS AND TO PROGRAMS. SO OUR



THE BOARD OF
SUPERVISORS

1 COSTS ARE INCREASING. WE ALL KNOW THIS STORY. WE HAVE
2 MITIGATION STRATEGIES IN PLACE. SLOWER REVENUE GROWTH. WE ARE
3 LOOKING AT NEW WAYS TO INCREASE OUR REVENUE. AND OF COURSE,
4 MARKETING HAS BEEN VERY SUCCESSFUL WITH OUR FIERCE EXHIBITION,
5 WHICH GAVE US A 19% INCREASE IN VISITATION AT NHM OVER THE
6 LAST SIX MONTHS. WE ARE ALSO SUFFERING FROM DOWNTURN IN
7 TOURISM, AND YES, CANADIANS, CANADIANS USED TO LOVE COMING TO
8 THE TAR PITS, SO WE HOPE THEY'LL COME BACK. THANK YOU.

9

10 **SUP. HILDA SOLIS, CHAIR:** WOW, YOU GET THE RECORD. TWO MINUTES
11 LEFT. WOW. OKAY. SO WE'RE GOING TO GO STRAIGHT TO QUESTIONS
12 FROM MEMBERS AND WE'LL START WITH SUPERVISOR BARGER.

13

14 **SUP. KATHRYN BARGER:** YEAH. WHO KNEW ALL THESE CANADIANS WERE
15 COMING DOWN? THAT'S NEWS FLASH. THAT'S GOOD TO KNOW. I KNOW
16 THEY GO DOWN TO THE DESERT, SO I DON'T KNOW IF THAT'S BEEN
17 IMPACTED. BUT FIRST OF ALL, THANK YOU. THANK YOU ALL. A NICE
18 WAY TO END TODAY, THE FIRST DAY OF BUDGET HEARINGS IS TO HEAR
19 FROM THE ARTS. AND KRISTEN, I KNOW I'VE THANKED YOU PUBLICLY,
20 BUT I'LL THANK YOU AGAIN FOR THE SUPPORT YOU'VE PROVIDED TO
21 THE SURVIVORS AND ALTADENA. AND THERE'S NO QUESTION THAT THE
22 SUPPORT THAT YOU PROVIDED HELPED A LOT WITH THE MENTAL THERAPY
23 FOR MANY OF THEM, WHETHER IT BE BRINGING SOME PIECE OF ART
24 THAT THEY HAD THAT THEY THOUGHT WAS GOING TO BE RUINED FOREVER
25 AND YOU WERE ABLE TO BRING EXPERTS IN TO HELP WITH THE, EVEN



THE BOARD OF
SUPERVISORS

1 IF IT DIDN'T COME BACK TO WHAT IT ORIGINALLY LOOKED LIKE, IT
2 WAS SOMETHING THAT WAS SENTIMENTAL AND MEANT A LOT TO PEOPLE.
3 SO I JUST WANT TO THANK YOU FOR THAT. I KNOW THAT YOUR GRANTS
4 ARE MAKING A DIFFERENCE. I HEAR IT. I THINK WE ALL HEAR IT
5 FROM OUR NONPROFITS. WE SAW IT DURING COVID AND I JUST REALLY
6 WANT TO ACKNOWLEDGE YOU AND YOUR ENTIRE TEAM FOR THE WORK THAT
7 YOU DO. AND I, YOU KNOW, WILL CONTINUE TO PARTNER WITH YOU,
8 OUR OFFICES, TO GO AFTER THOSE GRANTS THAT ARE GOING TO HELP
9 US CONTINUE TO LIFT UP THE ARTS COMMUNITY IN AREAS THAT AREN'T
10 UNDER THE RADAR, BUT REALLY ARE PROVIDING A RESOURCE IN
11 COMMUNITIES THAT OTHERWISE WOULD HAVE NO OPPORTUNITY TO,
12 WHETHER IT BE SING, DANCE, YOU KNOW, WHATEVER, PAINT, ALL OF
13 THE ABOVE. SO WE WILL CONTINUE TO WORK WITH YOU. AND SO, AND
14 THEN MICHAEL, YOU KNOW, I'M EXCITED. I HAVE NOT BEEN, I HAVE
15 NOT SEEN, BUT I AM EXCITED TO SEE THE LAST TIME I THINK YOU
16 WERE HERE IS WHEN SUPERVISOR HAHN TOLD BRAD PITT TO, DID YOU
17 SAY SHUT UP? WRAP IT UP, OKAY, WRAP IT UP. THAT WAS YOUR 15
18 MINUTES OF FAME, THAT'S RIGHT. I'M EXCITED TO SEE IT. ONE OF
19 THE THINGS THAT WAS TALKED ABOUT WAS, AND I KNOW THAT AGAIN, I
20 THINK ALL MY COLLEAGUES SHARE THIS, IS THE ISSUE OF ACCESS AND
21 EQUITY AS IT RELATES TO, LIKE IN NORTH COUNTY, I CAN'T TELL
22 YOU HOW MANY OF THE STUDENTS I TALKED TO HAVE NEVER BEEN TO
23 NATURAL HISTORY MUSEUM, ANY OF OUR MUSEUMS. AND I HAVE
24 SPONSORED BUSES TO BRING THEM DOWN BECAUSE I REALLY DO BELIEVE
25 WHEN WE TALK ABOUT THE NEXT GENERATION, THAT IS THE NEXT



THE BOARD OF
SUPERVISORS

1 GENERATION. AND SO IT'S IMPORTANT FOR US TO LOOK AT HOW WE ARE
2 GOING TO NOT ONLY GET STUDENTS IN BUT ALSO TAKE WHAT'S WITHIN
3 THOSE FOUR WALLS AND TAKE IT OUT INTO THE COMMUNITY. SO WHAT
4 IS YOUR VISION FOR BOTH BRINGING STUDENTS TO THE MUSEUM BUT
5 ALSO TAKING THE MUSEUM INTO THE COMMUNITY?

6
7 **MICHAEL GOVAN:** WELL, I CAN START. WE DID RECEIVE PRIVATE MONEY
8 AND GRANTS TO INCREASE OUR BUS SERVICE TO THE MUSEUM FROM ALL
9 THROUGHOUT L.A. COUNTY, AND ALSO TO HAVE PAID EDUCATORS TO
10 GREET THEM WHEN THEY'RE THERE. I THINK YOU KNOW WE'RE ALREADY
11 BRANCHING OUT CHARLES WHITE ELEMENTARY SCHOOL, FAIRPLEX, CSU
12 DOMINGUEZ HILLS, VINCENT PRICE ART MUSEUM, BUT WE'RE AWARE
13 THERE ARE GEOGRAPHIC BARRIERS TO THE ABILITY FOR PEOPLE TO
14 SPEND AN HOUR OR MORE COMING TO LACMA-WILSHIRE BOULEVARD. SO
15 WE'VE CREATED AS MUCH ACCESS AS WE CAN THERE. I THINK YOU KNOW
16 OUR BOARD, OUR NONPROFIT BOARD HAS SUPPORTED MY INITIATIVE TO
17 NOT GROW FURTHER ON THE WILSHIRE CAMPUS, BUT TO GROW FURTHER.
18 MUSEUMS ALWAYS GROW, ARTISTS KEEP MAKING ART, BUT WE SHOULD
19 DEVELOP A NATIONALLY PROGRESSIVE STRATEGY TO THINK ABOUT OUR
20 METROPOLITAN INSTITUTIONS BEING IN MANY PLACES AT ONCE. AND SO
21 THIS WILL BE A HUGE EXPERIMENT IN RESHAPING THE WAY MUSEUMS
22 OPERATE. I THINK IF THE FUTURE GROWTH IS IMAGINED IN A
23 DIFFERENT WAY, THERE ARE NO MORE WINGS ON WILSHIRE BOULEVARD,
24 BUT THERE ARE WINGS IN SOUTH L.A., NORTH L.A., EAST L.A.,
25 EVERYWHERE. I'M REALLY EXCITED ABOUT IT. SO THE DAY WE CUT THE



THE BOARD OF
SUPERVISORS

1 RIBBON, AND EVEN BEFORE, BECAUSE WE HAD FIELD TRIP MEETINGS
2 WITH FOLKS FROM THE COUNTY YESTERDAY, WE'RE LAUNCHING THAT
3 NEXT PHASE OF GROWTH. I THINK WE'RE TOOLED UP FOR GROWTH WITH
4 OUR TALENT AND OUR INFRASTRUCTURE, AND WE SHOULD CONTINUE TO
5 GROW NOW WHILE WE HAVE THE MOMENTUM. SO I DON'T THINK WE
6 SHOULD WAIT, I THINK WE SHOULD CONTINUE TO GROW THROUGHOUT
7 L.A. COUNTY AND ADDRESS THOSE GEOGRAPHIC BARRIERS. AS WELL AS
8 WITH LORI, WE HAVE OUR TRUCKS AND OUR MOBILE UNITS THAT CAN
9 TRAVEL THROUGHOUT.

10

11 **SUP. KATHRYN BARGER:** PLEASE KEEP IN MIND OUR OFFICE,
12 ESPECIALLY UP IN THE NORTH COUNTY, ANTELOPE VALLEY, AS YOU
13 LOOK AT OPPORTUNITIES TO TAKE OUT.

14

15 **MICHAEL GOVAN:** WE DO PARTNER WITH LANCASTER.

16

17 **SUP. KATHRYN BARGER:** I KNOW. IF THERE'S ANYTHING WE CAN DO TO
18 HELP YOU WITH THAT. AND THEN LORI, I JUST HAVE TO COMMEND YOU.
19 I'VE GONE TO SEVERAL EVENTS THAT HAVE BEEN AT THE NATURAL
20 HISTORY MUSEUM AND THE WORK THAT YOU'RE DOING AND I'VE SEEN
21 THE NUMBER OF VISITORS COMING IN SPEAKS VOLUMES TO THE TEAM
22 THAT YOU HAVE IN PLACE AS WELL. I THINK THERE'S AN
23 OPPORTUNITY, I KNOW THERE'S AN OPPORTUNITY ON THE TAR PITS
24 PROJECT AND YOU TOUCHED ON HOW MUCH YOU'VE RAISED, BUT THERE
25 STILL IS A GAP. SO WHAT ARE YOUR STRATEGIES REGARDING, AND IF



THE BOARD OF
SUPERVISORS

1 YOU SAID IT, I APOLOGIZE, I DIDN'T HEAR IT ABOUT FILLING IN
2 THAT REMAINING GAP.

3
4 **DR. LORI BETTISON-VARGA:** THANK YOU, AND I HAVE AN AMAZING
5 STAFF, AND WE LOVE WORKING WITH ALL OF THE DISTRICT OFFICES.
6 SO THE TAR PITS GAP, YES, EXISTS, BUT WE HAVE MOMENTUM NOW
7 WITH THE ANNOUNCEMENT IN JANUARY OF THE SAMUEL OCEAN GLOBAL
8 CENTER FOR ICE AGE RESEARCH. VERY EXCITING ANNOUNCEMENT AND WE
9 WERE ABLE TO MAKE THAT ANNOUNCEMENT IN THE PRESENCE OF THE
10 DIRECTORS AND PRESENCE OF THE LARGEST NATURAL HISTORY MUSEUMS
11 IN EUROPE AND NORTH AMERICA. THEY'RE VERY EXCITED ABOUT THAT.
12 SO IT HAS A GLOBAL REACH, THE TAR PITS, AND SO WE ARE WORKING
13 VERY CLOSELY. WE'VE TEED UP SOME CONVERSATIONS WITH ADDITIONAL
14 FOUNDATIONS AND DONORS. SO THIS WILL BE LARGELY A FUNDRAISING
15 CAMPAIGN THAT THE FOUNDATION LAUNCHES. AND OF COURSE, AS I
16 MENTIONED, WE HAVE BEEN WORKING CLOSELY WITH THE CEO'S TEAM ON
17 OUR DEFERRED MAINTENANCE/ REQUEST OF \$35,000,000. THAT HAS
18 BEEN SOMETHING THAT'S BEEN IN CONVERSATION FOR QUITE A WHILE
19 NOW. SO THE \$35,000,000 WITH THE ADDITIONAL FUNDRAISING THAT
20 WE ARE DOING AS WELL WITH GOVERNMENTAL ENTITIES, SO WE'RE NOT
21 JUST LOOKING TO THE COUNTY, WE HAVE RECEIVED \$20,000,000 FROM
22 THE STATE. WE ARE OPTIMISTIC THAT WE WILL BE ABLE TO KEEP TO
23 OUR TIMELINE OF BREAKING GROUND AND BEING ABLE TO COMPLETE THE
24 PROJECT BY THE OLYMPICS.



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** ON THAT NOTE, KNOWING THAT THE OLYMPICS
2 ARE TAKING PLACE RIGHT NEXT DOOR, HOW ARE YOU GOING TO BE
3 CAPITALIZING THAT? I MEAN ARE WE, NOT TO BE CAPITALIZED, BUT
4 LET'S BE REAL, THERE'S OPPORTUNITIES.

5

6 **DR. LORI BETTISON-VARGA:** WELL, IT'S AN INTERESTING
7 OPPORTUNITY, TO SAY THE LEAST, BECAUSE EXPO PARK, AS YOU KNOW,
8 IS GOING TO BE ONE OF THE MAIN LOCATIONS, PROBABLY THE MAIN
9 LOCATION FOR THE OLYMPICS. SO WE ARE IN CONVERSATIONS WITH LA
10 28, WITH EXPO PARK, IN TRYING TO DETERMINE WHAT NEXT STEPS TO
11 DO BECAUSE OUR VENUE IS OF COURSE RIGHT THERE. AND THERE IS AN
12 OPPORTUNITY. WE'VE CERTAINLY MADE IT CLEAR WE DO NOT WANT TO
13 HAVE A NEGATIVE IMPACT. SO THAT IS VERY MUCH A PART OF OUR
14 CONVERSATIONS WITH L.A. 28.

15

16 **SUP. KATHRYN BARGER:** THANK YOU, THANK YOU, MADAM CHAIR.

17

18 **SUP. HILDA SOLIS, CHAIR:** GOOD, LET'S MOVE ON TO SUPERVISOR
19 HORVATH.

20

21 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. FIRST, I'LL
22 START WITH OUR DEPARTMENT OF ARTS AND CULTURE. YOU'RE
23 REQUESTING ONE CIVIC ART PROJECT MANAGER POSITION. SO WHAT IS
24 AT RISK OR MIGHT BE DELAYED CURRENTLY DUE TO THE LIMITED
25 STAFFING IN THIS AREA?



THE BOARD OF
SUPERVISORS

1
2 **KRISTIN SAKODA:** THANK YOU SO MUCH FOR THE QUESTION. AT
3 PRESENT, WE HAVE THREE PROJECT MANAGERS AND THEN ONE PROJECT
4 MANAGER WHO'S DEDICATED TO CONSERVATION OF THE COLLECTION. AND
5 JUST TO GIVE A SNAPSHOT OF WHAT IT LOOKS LIKE CURRENTLY, THE
6 PROJECT NUMBER OF PROJECTS CHANGES OVER TIME, BUT THERE'S BEEN
7 A SIGNIFICANT GROWTH OVER SEVERAL YEARS. SO RIGHT NOW THIS
8 TEAM IS ACTIVELY MANAGING 98 PROJECTS. AND WHAT HAPPENS IS
9 THEY'RE ALL ON, JUST LIKE ANY OTHER CAPITAL PROJECT, THEY'RE
10 ALL IN DIFFERENT PHASES OF ACTIVATION FROM SCOPING OUT THE
11 PROJECT TO ARTIST SELECTION TO PARTNERING WITH THE
12 ARCHITECTURE FIRM TO FABRICATION, ET CETERA, ET CETERA. AND
13 WHEN WE DON'T HAVE ENOUGH PROJECT MANAGERS, NEW PROJECTS THAT
14 COME ONLINE, LIKE WE'RE ACTIVELY TRACKING 37 MORE THAT ARE ON
15 THE HORIZON, WE CAN'T TAKE ON ANYMORE. AND SO WE WORK VERY
16 CLOSELY WITH THE BOARD OFFICES IN PRIORITIZING WHICH PROJECTS
17 ARE HIGHEST PRIORITY, WHICH ARE GOING TO HAVE THE HIGHEST
18 IMPACT, BUT WHAT WE COULD POTENTIALLY LOSE IS LOSE OUT ON
19 HAVING CIVIC ART IN OUR COUNTY FACILITIES OR LOSE OUT ON THE
20 NUMBER OF ARTWORKS OR ARTISTS THAT WE CAN ENGAGE. AND SO IN
21 THE LAST FEW YEARS, THERE HAVE BEEN ABOUT 17 PROJECTS THAT DUE
22 TO THE LACK OF CAPACITY, THE FUNDING HAD TO BE REALLOCATED
23 THROUGH ALL OF THOSE KINDS OF CONVERSATIONS. AND SO THIS IS
24 WHAT WE ARE CREATIVELY TRYING TO WORK THROUGH AND HAVE
25 IDENTIFIED WAYS TO SORT OF MAXIMIZE THE VALUE OR AT TIMES DO



THE BOARD OF
SUPERVISORS

1 FEWER NUMBERS OF ARTISTS IN EACH PROJECT BUT WE STILL ARE UP
2 AGAINST THE NEED FOR ADDITIONAL PROJECT MANAGEMENT. AND WE
3 KNOW THERE ARE UNPRECEDENTED CUTS COMING FROM OUR FEDERAL
4 GOVERNMENT IN PARTICULAR BUT SUPPORTING OUR ARTS IS BECOMING
5 INCREASINGLY CHALLENGING WITH FEWER RESOURCES. SO WHAT
6 APPROACHES IS YOUR DEPARTMENT TAKING TO IDENTIFY ALTERNATIVE
7 FUNDING SOURCES TO HELP OFFSET SOME OF THE RECENT CUTS,
8 ESPECIALLY TO GRANT PROGRAMS, WHICH WE KNOW ARE SO CRITICAL
9 FOR OUR COMMUNITY ARTS. AND ARE YOU TAKING ANY STEPS TO
10 SUSTAIN OR TO DELIVER CORE DEPARTMENT RESOURCES TO THE ARTS
11 SECTOR?

12
13 **KRISTIN SAKODA:** YES, WE KNOW THAT THE CHANGES AT THE FEDERAL
14 LEVEL HAVE BEEN VERY IMPACTFUL AND CHALLENGING FOR THE FIELD.
15 NOT ONLY THE CUTS, BUT I WOULD ALSO JUST SAY THREATS, THREATS
16 TO FREEDOM OF SPEECH, THREATS TO CREATIVE EXPRESSION, THREATS
17 TO THE IDEA THAT CULTURE, MUSEUMS, AND OTHER PLACES ARE SPACES
18 OF LEARNING. SO IT'S BOTH FUNDING, BUT IT'S ALSO AN
19 ENVIRONMENT OF CHILL, CHILLING PEOPLE'S SENSE THAT THEY DO
20 HAVE THAT FREEDOM OF EXPRESSION OR TO ENGAGE VARIOUS ARTISTS
21 OF VARIOUS BACKGROUNDS AND SO ON. FOR US, ONE THING THAT IS
22 MAYBE A BLESSING IN DISGUISE IS JUST THAT NOT A SIGNIFICANT
23 AMOUNT OF OUR BUDGET COMES FROM THE FEDS, SO IT DIDN'T HAVE A
24 BIG IMPACT, BUT IT DID HAVE AN IMPACT. WE TRADITIONALLY, EVERY
25 YEAR FOR EXAMPLE, WOULD GET A \$100,000 GRANT THAT WE'VE



THE BOARD OF
SUPERVISORS

1 SUCCESSFULLY GOTTEN FROM THE NATIONAL ENDOWMENT FOR THE ARTS.
2 AS OF THE CHANGE OF ADMINISTRATION, IT WAS NOT ONLY WERE WE
3 WORKING WITH COUNTY COUNSEL LIKE EVERYONE ELSE ON, CAN WE EVEN
4 ACCEPT THIS BASED ON THEIR LEGAL REQUIREMENTS, EXECUTIVE
5 ORDERS, BUT ALSO IT WAS DEEMED NOT IN THEIR PRIORITIES
6 ANYMORE. AND SO THEN THAT MEANT MONEY THAT WOULD HAVE
7 OTHERWISE GONE TO ARTS' EDUCATION OUT THE DOOR, WE DON'T HAVE.
8 THAT'S MAGNIFIED ACROSS ALL OF THESE ORGANIZATIONS WHO
9 THEMSELVES ARE IN THE SAME POSITION. SO WHAT WE HAVE DONE IS
10 WE'VE CONTINUED TO LEAN IN ON OUR GRANT FUNDING PROGRAMS THAT
11 ARE NOT SUPPORTED BY FEDERAL DOLLARS. WE CAN CONTINUE TO
12 DELIVER THOSE. WE'VE ALSO CONTINUED TO EXPAND PARTNERSHIPS
13 WITH OTHER COUNTY DEPARTMENTS LIKE MENTAL HEALTH PROBATION AND
14 OTHERS WHO ACCESS THE STATE FUNDS THAT COME TO THE COUNTY,
15 WHICH ACTUALLY NOT ONLY SUPPORT OUR YOUNG PEOPLE WHO ARE
16 COMING INTO CONTACT WITH OUR SYSTEMS, BUT THERE ARE
17 OPPORTUNITIES FOR THESE ORGANIZATIONS TO FULFILL THEIR
18 MISSIONS. AND WE WANT TO BE A RESOURCE TO THE FIELD. IT'S NOT
19 ONLY ABOUT US. SO WE'VE BUILT OUT A PAGE ON OUR WEBSITE THAT
20 HAS ACCESS TO OTHER RESOURCES THAT ORGANIZATIONS CAN APPLY TO,
21 WHETHER IT'S AT CITY OF WEST HOLLYWOOD CULTURAL AFFAIRS OR
22 WHETHER IT'S AT PHILANTHROPY AND OTHER PARTNERS.

23
24 **SUP. LINDSEY P. HORVATH:** OKAY, THANK YOU VERY MUCH. MOVING ON
25 TO LACMA, I KNOW YOU'RE DOING A LOT OF WORK AND WE ARE VERY



THE BOARD OF
SUPERVISORS

1 EXCITED ABOUT THE OPENING. I KNOW THE WHOLE REGION IS, I GET
2 ASKED ABOUT IT ALMOST EVERY DAY I'M OUT IN THE DISTRICT. SO I
3 AM VERY GRATEFUL FOR THE WORK THAT YOU'RE DOING TO MAKE THAT
4 HAPPEN. WITH THE OPENING OF THE NEW GEFFEN GALLERIES, ARE
5 THERE ANY NEW OR EXPANDED COSTS THAT THE COUNTY SHOULD BE
6 ANTICIPATING IN FUTURE YEARS, ESPECIALLY AS IT RELATES TO
7 LONG-TERM OPERATING SUSTAINABILITY?

8

9 **MICHAEL GOVAN:** YEAH, WELL, OPERATIONS COSTS ARE GOING HIGHER
10 AND HIGHER, EVERYTHING FROM ELECTRICITY TO ART INSURANCE TO
11 GUARDIANSHIP. BUT I THINK WHAT WE'VE PROPOSED IS THAT WHERE WE
12 WOULD LIKE MORE PARTNERSHIP IS THROUGHOUT THE REST OF LOS
13 ANGELES COUNTY. I THINK WE'VE CREATED A SUSTAINABLE, EXCITING
14 PLACE THAT CAN CONTINUE TO DRAW PRIVATE FUNDS TO THIS
15 MAGNIFICENT CAMPUS THAT WE SHARE AND HAVE CREATED WITH METRO.
16 BUT I THINK IN OTHER AREAS WHERE WE'RE NOT GOING TO CHARGE
17 ADMISSION, WE'RE GOING TO TRY TO HAVE EVEN MORE COMMUNITY
18 PROGRAMS, WE WILL NEED HELP. SO IN THE COMING YEARS, I KNOW
19 WE'RE ALREADY WORKING TOGETHER WITH YOUR OFFICES ABOUT HOW TO
20 COLLABORATE, BECAUSE I THINK WE CAN RAISE MORE PRIVATE MONEY
21 AND WORK TOGETHER TO EXPAND FAIRLY SIGNIFICANTLY THE SQUARE
22 FOOTAGE, THE OFFERINGS, THE PROGRAMS AND THE ACCESS. SO I
23 THINK WE'LL BE COMING BACK TO YOU LATER.

24

25 **SUP. LINDSEY P. HORVATH:** OKAY, SO NOT ESTIMATED AT THIS POINT,



THE BOARD OF
SUPERVISORS

1 BUT TO BE DETERMINED,

2

3 **MICHAEL GOVAN:** WE'RE HANDLING THE INCREASED COSTS ON THE
4 PRIVATE SIDE FOR NOW.

5

6 **SUP. LINDSEY P. HORVATH:** OKAY. AND THEN, OBVIOUSLY, THERE'S
7 MUCH TALK ABOUT ALL OF THE MAJOR EVENTS THAT ARE COMING OUR
8 WAY. HOW ARE YOU THINKING ABOUT OUR NEW SPACE TO WELCOME
9 VISITORS AND LOCALS ALIKE, ESPECIALLY WITH OPPORTUNITIES TO
10 POTENTIALLY GENERATE REVENUE?

11

12 **MICHAEL GOVAN:** WELL, WE HAVE TO DO BOTH, PROVIDE ACCESS AND
13 CREATE REVENUE. SO WE'RE THE RIBBON CUTTING, WHICH HOPEFULLY
14 YOU'LL ALL BE AT AS THE 19TH, WHERE WE DO HAVE PEOPLE COMBINE
15 MEMBERSHIPS. AND THEN WE'RE STARTING TO SELL TICKETS ONLINE.
16 WE WILL CONTINUE OUR COUNTY FREE POLICIES THOUGH, FREE AFTER
17 3, AND WE ARE GOING TO HAVE A FAMILY DAY AT THE END OF THESE
18 TWO WEEKS FOR FREE FOR OUR NEXT GEN MEMBERS AND FAMILIES.
19 WE'RE HOPING TO HAVE DURING THE SUMMER A KIND OF A BLOCK
20 PARTY, WHICH WE'RE TRYING TO WORK WITH METRO ON. AND LORI AND
21 I WERE JUST TALKING ABOUT TO CELEBRATE THE OPENING OF THE
22 METRO. THAT'S ONE OF THE REASONS WE'RE PUSHING SO HARD TO GET
23 THE MUSEUM OPEN, WHILE THE METRO STOP IS OPENING AND BEFORE
24 THE WORLD CUP. SO WE'RE HOPING IN THE SUMMER WE CAN HAVE MORE
25 FESTIVITIES THAT WILL CREATE MORE OUTREACH AND VISIBILITY TO



THE BOARD OF
SUPERVISORS

1 LET PEOPLE KNOW THAT WE'RE OPEN. SO THAT'S THE PLAN. THAT'LL
2 BE A FREE DAY TOO.

3

4 **SUP. LINDSEY P. HORVATH:** I KNOW THERE'S EXCITEMENT AROUND THE
5 VANITY FAIR PARTY AS WELL. SO WILL THERE BE?

6

7 **MICHAEL GOVAN:** THAT'S REVENUE THAT GOES IN THE REVENUE
8 CATEGORY.

9

10 **SUP. LINDSEY P. HORVATH:** THAT'S MY POINT. SO WITH ALL OF THESE
11 EVENTS COMING, YOU'LL HAVE A PERFECT MODEL POTENTIALLY FOR
12 SIMILAR STYLED EVENTS.

13

14 **MICHAEL GOVAN:** YES. AND I CAN SAY THAT THAT WE'RE DOING A
15 FUNDRAISER AS WE WOULD TO PAY FOR ALL OF THIS. AND IT'S THE
16 MOST SUCCESSFUL PROBABLY EVEN IN L.A. NONPROFIT HISTORY. IT'S
17 REALLY EXCITING HOW MUCH MONEY WE'VE, PEOPLE HAVE BEEN WILLING
18 TO CONTRIBUTE TO THE OPENING.

19

20 **SUP. LINDSEY P. HORVATH:** CONGRATULATIONS, YOU HAVE THE MAGIC
21 TOUCH. MOVING ON TO OUR NATURAL HISTORY MUSEUM, I WAS WITH ONE
22 OF MY COMMISSIONERS LAST NIGHT WHO WAS VERY PROUDLY TALKING
23 ABOUT THE OCEAN GIFT AND NAMING AND OPPORTUNITY AND
24 CONGRATULATIONS. I THINK WE ALSO KNOW THAT THERE'S BEEN
25 ATTENDANCE VOLATILITY FOR A NUMBER OF REASONS. AND SO HOW ARE



THE BOARD OF
SUPERVISORS

1 YOU LOOKING TO TAKE ADVANTAGE ALSO OF MAJOR EVENTS COMING TO
2 THE REGION? AND HOW ARE YOU MAKING YOUR BUDGETING MODEL MORE
3 RESILIENT GIVEN THESE FLUCTUATIONS?

4
5 **DR. LORI BETTISON-VARGA:** YES, THERE ARE A LOT OF FLUCTUATIONS,
6 AND I THINK WHEN WE TRY TO DRIVE ATTENDANCE THROUGH
7 EXHIBITIONS LIKE FIERCE, THE STORY OF CATS, WE HAVE ANOTHER
8 ONE COMING UP, ORCAS, WHICH I THINK WILL DRIVE A LOT OF FOLKS
9 TO THE MUSEUM. SO CERTAINLY WE CONTINUE THAT CYCLE OF HAVING
10 OPPORTUNITIES THERE. WHEN WE CLOSE THE PAGE MUSEUM AT THE TAR
11 PITS, WE WILL HAVE A BIG REVENUE GAP THAT IS PART OF THE MODEL
12 FOR THE PROJECT. WE HAVE STARTED THOUGH A VIP BEHIND THE
13 FENCES KIND OF, THAT'S NOT HOW IT'S LABELED, IT'S A VIP TOUR,
14 BUT IT'S BEHIND THE ACTUAL FENCES EXPERIENCE WHICH PEOPLE HAVE
15 REALLY BEEN ENJOYING AND THAT'S SOMETHING WE'LL CONTINUE TO DO
16 AT THE TARP AS WE CAN DURING CONSTRUCTION. WE ARE OF COURSE
17 WORKING WITH OUR COLLEAGUES HERE ON HOW TO MAKE SURE THAT
18 DURING THE RUN-UP TO THE OLYMPICS AND AFTER THE OLYMPICS, THAT
19 WE ARE MAKING SURE THAT PEOPLE WHO VISIT UNDERSTAND WHAT
20 WONDERFUL CULTURAL RESOURCES THERE ARE IN L.A., EVEN THOUGH WE
21 KNOW THAT THERE TENDS TO BE A DOWNTURN IN ATTENDANCE DURING
22 THE GAMES. WE'VE SEEN THAT IN PARIS AND LONDON. IF WE WORK
23 COLLABORATIVELY, WE CAN SEE AN UPTURN IN THE YEARS AFTER. AND
24 OF COURSE, I HAPPEN TO BE IN THESE TWO PARKS WITH AMAZING NEW
25 PROJECTS GOING ON. OF COURSE, THE DAVID GEFFEN GALLERIES, WE



THE BOARD OF
SUPERVISORS

1 HAVE THE NEW LUCAS MUSEUM AND THE CALIFORNIA SCIENCE CENTER'S
2 SAMUEL OCEANIA SPACE CENTER OPENING. SO THERE'S A LOT OF
3 ACTIVITY GOING ON. AND I AM A BIG BELIEVER THAT WHEN SOMETHING
4 NEW OPENS, ALL BOATS ARE GOING TO RISE. SO THAT'S ONE OF THE
5 THINGS THAT WE ARE OPTIMISTIC ABOUT. AS WE CONTINUE TO LOOK
6 FOR OTHER WAYS AND PARTNERSHIPS TO HAVE INNOVATION IN OUR
7 REVENUE GENERATING MODELS.

8

9 **SUP. LINDSEY P. HORVATH:** THAT'S GREAT. I KNOW YOU TOUCHED ON
10 THIS IN A PREVIOUS QUESTION, BUT I KNOW THE MOBILE MUSEUM IS A
11 REALLY GREAT MODEL FOR SO MANY, ESPECIALLY YOUNG PEOPLE TO
12 EXPERIENCE OUR MUSEUMS. IF THE FUNDING GAP ISN'T ADDRESSED,
13 ARE THERE PARTICULAR COMMUNITIES OR SCHOOL DISTRICTS WHO WILL,
14 THAT YOU EXPECT TO BE IMPACTED BY THE REDUCTION?

15

16 **DR. LORI BETTISON-VARGA:** WE ESTIMATE THAT WE'LL HAVE TO
17 ELIMINATE ABOUT 25 SCHOOL RESIDENCIES. SO IT IS SIGNIFICANT
18 AND WE ARE LOOKING AT WAYS THAT WE CAN, YOU KNOW, PLUG THAT
19 GAP, BUT IT'S HARDER AND HARDER AS COSTS INCREASE. AND OF
20 COURSE, YOU KNOW, OVER 60% OF OUR BUDGET IS STAFF AND STAFFER
21 WHO MAKE THESE PROGRAMS WORK. THEY'RE THE HEART OF THE MUSEUM.
22 THEY MAKE THE PROGRAMS WORK. AND SO WE ARE DOING EVERYTHING WE
23 CAN TO MAINTAIN OUR STAFFING LEVELS. AND OF COURSE, MOBILE
24 MUSEUM HAS ADDITIONAL CHALLENGES TO IT BECAUSE IT IS
25 TRANSPORTATION. WE ARE WORKING WITH THE 5TH DISTRICT'S OFFICE



THE BOARD OF
SUPERVISORS

1 TO TRY TO DO RESIDENCIES OUT IN THE NORTH COUNTY BUT IT'S A
2 CHALLENGE.

3
4 **SUP. LINDSEY P. HORVATH:** ABSOLUTELY. MY LAST QUESTION IS
5 PROBABLY FOR THE CEO, THOUGH IF ANY OF YOU WANT TO WEIGH IN,
6 YOU'RE CERTAINLY WELCOME TO. THE NATURAL HISTORY MUSEUM IN
7 LACMA ARE CONSIDERED STANDALONE DEPARTMENTS. THE MUSIC CENTER,
8 THE L.A. PHIL, AND THE FAIRPLEX ALL HAVE AGREEMENTS WITH YOUR
9 OFFICE. THE L.A. PHIL HAS AN AGREEMENT WITH DPR TO OPERATE THE
10 BOWL. AND IT'S MY UNDERSTANDING THERE'S AN MOA WITH THE COUNTY
11 AND THE FOUNDATION FOR THE MUSEUM, L.A. PLAZA DE CULTURA Y
12 ARTES. DEFINITELY DON'T SPEAK SPANISH NATURALLY. CURRENTLY THE
13 COUNTY HAS AGREED TO PROVIDE A CONSISTENT FUNDING BASE AND AN
14 ANNUAL CPI-BASED ADJUSTMENT. SO CAN YOU EXPLAIN WHY LACMA AND
15 NATURAL HISTORY MUSEUM ARE TREATED AS STANDALONE DEPARTMENTS
16 WHILE L.A. PLAZA HAS AN OPERATING AGREEMENT WITH THE COUNTY
17 AND HOW IS THE CURRENT AGREEMENT ADEQUATE TO MEET THE NEEDS
18 THE MUSEUM HAS WITH INCREASED COST SERVICES SUPPLIES AND
19 EVERYTHING THAT SOME OF THESE YOU KNOW OTHER DEPARTMENTS ARE
20 TALKING ABOUT.

21
22 **JOSEPH NICCHITTA:** SO I DON'T HAVE A COMPLETE RECORD OF THE
23 HISTORY HERE, BUT IN ONE OF MY NUMEROUS COUNTY ROLES, I WAS
24 COUNSEL FOR THE MUSEUMS, AND SO I HAVE SOME UNDERSTANDING OF
25 THE HISTORY. AND MAYBE MY COLLEAGUES ACROSS THE DAIS WILL KNOW



THE BOARD OF
SUPERVISORS

1 MORE, BUT I THINK A LOT OF THAT IS LEGACY. THERE WAS, GOING
2 BACK A LONG WAYS, I BELIEVE A COUNTY MUSEUM THAT WAS RUN BY
3 THE COUNTY. LATER, AND IT WAS THE COUNTY MUSEUM OF ART AND
4 HISTORY, IT WAS LIKE COMBINED. AND THEN LATER IT SPLIT AND WE
5 DEVELOPED A NEW MODEL. AND AT THE TIME WHEN IT WAS SPLIT AND
6 DEVELOPED, THE BOARD CREATED DEPARTMENTS. AND SO YOU HAVE
7 DEPARTMENT HEADS HERE WHO ARE ALSO FOUNDATION HEADS WHO
8 PROVIDE OVERSIGHT FOR THE MUSEUM AND ARE ACCOUNTABLE TO THE
9 BOARD AS WELL. AND THEN YOU HAVE OTHER, THERE'S OTHER
10 GOVERNANCE STRUCTURES THAT THEY REPORT TO. I THINK THAT LEGACY
11 MODEL HAS EVOLVED OVER TIME. I THINK WITH MUSIC CENTER, WE
12 HAVE AN OPERATING LEASE, WE HAVE SIMILAR OPERATING LEASES WITH
13 THE BOWL AND THE FOURTH THEATER. I DON'T KNOW THAT ONE
14 PROVIDES, I DON'T KNOW THAT THERE'S NECESSARILY A STRATEGIC
15 ADVANTAGE TO ONE OR THE OTHER WITH ONE BIG EXCEPTION IS WHEN
16 YOU HAVE A DEPARTMENT, THE BOARD HAS MORE CONTROL OVER WHAT
17 THE DEPARTMENT DOES. AND SO HERE YOU HAVE THE DEPARTMENT IS
18 REPORTING ON THEIR BUDGET. YOU WON'T SEE THE SAME THING FROM
19 MUSIC CENTER BECAUSE THEY HAVE THEIR OWN BUDGET. THEY DON'T
20 HAVE A COUNTY BUDGET. WE GIVE THEM A SUBSIDY OR A FINANCIAL
21 CONTRIBUTION AS PART OF THE OPERATING LEASE, BUT THEY DON'T
22 HAVE THEIR OWN COUNTY BUDGET. I THINK THE RELATIONSHIP BETWEEN
23 THE TWO DEPARTMENTS AND THE FOUNDATION SIDE HAS BEEN A GOOD
24 ONE. I THINK IT'S BEEN A POSITIVE ONE. THE COUNTY HAS SEEN A
25 NET BENEFIT WITH MORE FUNDRAISING ON THE FOUNDATION SIDE THAN



THE BOARD OF
SUPERVISORS

1 COUNTY CONTRIBUTIONS ON THE COUNTY SIDE. SO I BELIEVE IT WAS
2 50-50 SPLIT AND THAT HAS, OVER TIME, THE PRIVATE DOLLARS HAVE
3 EXCEEDED THE COUNTY DOLLARS IN TERMS OF PERCENTAGE. WE ARE
4 PRETTY COMMITTED TO THESE MUSEUMS. WE'RE COMMITTED TO MAKING
5 OUR ANNUAL CPI PAYMENTS. I THINK THAT COST INCREASES HAVE GONE
6 UP. THE DEPARTMENTS HAVE DONE A GOOD JOB, AND THE MUSEUMS HAVE
7 DONE A GOOD JOB IN COVERING THEM. I KNOW THAT ON THE NATURAL
8 HISTORY MUSEUM SIDE, THERE'S BEEN SOME ADDITIONAL CHALLENGES
9 THAT WE'VE WORKED THROUGH WITH THEM. SO I THINK WE TAKE IT, WE
10 TAKE THE REQUEST FOR ADDITIONAL CONTRIBUTION OVER AND ABOVE
11 WHAT WE'RE CONTRACTUALLY REQUIRED TO CONTRIBUTE SERIOUSLY EACH
12 BUDGET, AND WE HAVE PROVIDED SOME FUNDING, SUPPLEMENTAL
13 FUNDING TO THE NATURAL HISTORY MUSEUM IN THE PAST. OBVIOUSLY,
14 WE'VE WORKED WITH THE LACMA ON THE CONSTRUCTION OF THE NEW
15 GALLERIES. WE'VE LEVERAGED SOME COUNTY CREDIT FOR THAT. AND
16 THEN THE FOUNDATION HAS FUNDRAISED TO PAY FOR IT OVER TIME. SO
17 I THINK THE RELATIONSHIP IS WORKING. I THINK IT'S PROBABLY A
18 DEEPER CONVERSATION IF YOU WANTED A MORE IN-DEPTH ANALYSIS ON
19 THE DIFFERENCES AND WHY THEY EXIST AND WHAT THE PROS AND CONS
20 ARE. CERTAINLY I'M OPEN TO DOING THAT IF THE BOARD DIRECTS ME
21 TO BRING THAT BACK.

22
23 **SUP. LINDSEY P. HORVATH:** YEAH, IT JUST OCCURRED TO ME AS WE
24 WERE PREPARING FOR THIS DISCUSSION, THIS PARTICULAR SEGMENT
25 THAT, YOU KNOW, THE ENTIRE PORTFOLIO OF THE COUNTY'S ARTS



THE BOARD OF
SUPERVISORS

1 PROGRAMMING AND ARTS' OFFERINGS ARE NOT REFLECTED IN THIS
2 DISCUSSION. AND THERE ARE DIFFERENT RELATIONSHIPS, POTENTIALLY
3 FOR DIFFERENT REASONS THAT STILL MAKE SENSE TODAY BUT MAYBE
4 NOT. AND ESPECIALLY WITH THE CHALLENGES THAT ALL OF OUR ARTS'
5 COMMUNITIES ARE FACING, IT MIGHT JUST BE WORTH A CONVERSATION,
6 A LOOK AT THE DIFFERENT KINDS OF AGREEMENTS THAT WE HAVE AND
7 HOW WE MANAGE THEM GOING FORWARD WITH POTENTIALLY NEW
8 REALITIES. I THINK YOU'RE ABSOLUTELY RIGHT THAT THE MUSEUM'S
9 REFLECTED HERE. CERTAINLY THE COUNTY HAS BENEFITED FROM THE
10 WAY THE EXISTING RELATIONSHIP HAS WORKED. AND SO I THINK
11 LESSONS LEARNED ACROSS THE BOARD TO SHARE WITH DIFFERENT
12 RELATIONSHIPS WE HAVE, AND ALSO MAKING SURE THAT EVERYONE IN
13 THE COUNTY UNDERSTANDS ALL THAT THE COUNTY OFFERS AS IT
14 RELATES TO ARTS IS IMPORTANT TOO. SO THERE'S A LOT THAT WE'RE
15 DOING IN THIS SPACE AND SO IT OCCURS TO ME TO BE MINDFUL OF
16 THAT IN OUR BUDGET CONVERSATIONS AS WELL. THANK YOU.

17
18 **SUP. HILDA SOLIS, CHAIR:** OKAY, SUPERVISOR MITCHELL.

19
20 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR.
21 APPRECIATE THE CONVERSATION. YOU KNOW, AS WE TALK ABOUT, WE
22 ALWAYS TALK ABOUT, YOU KNOW, ACCESS. AND YOU KNOW, IT OCCURRED
23 TO ME AS I LISTENED THAT IT'S NOT JUST GEOGRAPHIC BARRIERS,
24 IT'S NOT JUST ECONOMIC BARRIERS, IT'S ALSO REPRESENTATION. AND
25 SO, YOU KNOW, IT'S HARDER TO ENCOURAGE PEOPLE TO GO PLACES



THE BOARD OF
SUPERVISORS

1 WHERE THEY DON'T SEE THEMSELVES. AND SO I WANT TO THANK THE
2 THREE OF YOU FOR GOING ABOVE AND BEYOND IN TERMS OF MAKING
3 SURE THOSE INSTITUTIONS ARE REFLECTIVE OF THE DEMOGRAPHIC
4 DIVERSITY AND BEAUTY OF L.A. COUNTY. AND THAT'S ONE BIG PIECE.
5 I APPRECIATE YOU SAYING IT'S NOT JUST A MATTER OF A BUS
6 GETTING PEOPLE THERE, BUT YOU NEED EDUCATORS THERE TO GREET
7 THEM, TO WALK THEM THROUGH WHAT CAN BE IN ALL OF YOUR
8 FACILITIES, AN INTIMIDATING SPACE IF YOU'VE NEVER BEEN THERE.
9 WHERE DO I BEGIN? WHAT AM I LOOKING AT? WHY AM I HERE AND WHY
10 IS IT RELEVANT TO ME? AND WHAT CAN I OR SHOULD I TAKE AWAY
11 FROM THIS? SO REPRESENTATION IS REALLY KEY IF WE WANT PEOPLE
12 FROM DIVERSE GEOGRAPHIC AREAS TO EVEN THINK ABOUT SPENDING
13 SOME TIME THERE. SO I APPRECIATE THE WORK YOU THREE HAVE DONE
14 ON THAT. ONE THING I THINK WE'RE GOING TO HAVE TO DO
15 SUPERVISOR BARGER AS SUPERVISOR HAN AND I HEARD VERY CLEARLY
16 AT THE COLISEUM COMMISSION MEETING LAST WEEK IS MAKE SURE THAT
17 L.A. 28 ALLOWS THEM TO BE OPEN WE SAW A MAP WITH A BIG CIRCLE
18 THAT TALKED ABOUT YOU KNOW CARS COULD ONLY GO SO FAR AND FOOT
19 TRAFFIC COULD ONLY GO SO FAR IN EXPO PARK.

20
21 **SUP. KATHRYN BARGER:** SO PERMISSION GRANTED, STAY OPEN.

22
23 **SUP. HOLLY J. MITCHELL:** AND THE FIRST THING I SAID IS THIS,
24 EXCUSE ME, DOES THIS, THIS MEANS BODIES CAN'T COME IN HERE.
25 AND SO I THINK THEY SAID, OH YEAH, WE'RE IN CONVERSATION, WE



THE BOARD OF
SUPERVISORS

1 WERE LIKE, YEAH, IT'S NOT ABOUT ANY OF THESE ASSETS, BE IT
2 COUNTY, STATE OR PRIVATE IN EXPO PARK, NOT BEING ABLE TO BE
3 OPEN TO THE PUBLIC. THAT IS COMPLETELY UNACCEPTABLE. SO JUST
4 KNOW THAT SUPERVISOR HAHN AND I WERE THERE AND CALLED IT WHEN
5 WE SAW IT. SO IT'S NOT ABOUT, IT'S ABOUT BEING OPEN. BECAUSE
6 FROM MY PERSPECTIVE, HAVING ATTENDED OLYMPICS IN THE PAST,
7 THERE WILL BE MORE HOURS SPENT FOR PEOPLE WHO VISIT HERE, NOT
8 IN AN OLYMPIC EVENT, THEN THEY WILL BE IN ONE. AND SO WE WANT
9 TO MAKE SURE THEY HAVE THE OPPORTUNITY TO TAKE ADVANTAGE OF
10 WHAT'S AVAILABLE TO THEM. SO WE'LL BE FIGHTING TO MAKE SURE
11 THAT CIRCLE DIDN'T MEAN YOU HAVE TO CLOSE. IT WAS SHOCKING TO
12 SEE. COUPLE OF QUESTIONS FOR OUR ARTS AND CULTURE DEPARTMENT.
13 WE ARE CERTAINLY HEARING, AND WE KNOW, YOU SAID IT IN YOUR
14 SLIDE, WE ARE HEARING ABOUT THE IMPACT OF THE TOUGH BUDGET
15 DECISIONS THAT HAD TO BE MADE WHERE THERE ARE FEWER GRANT
16 PROGRAMS AND DOLLARS GOING OUT THE DOOR. AND SO IS THERE, YOU
17 KNOW, ANYTHING THAT YOU HAVE BEEN ABLE TO DO WITHIN YOUR OWN
18 DEPARTMENT TO FIGURE OUT HOW YOU CAN, NOT JUST A TECHNICAL
19 ASSISTANCE AND THAT KIND OF SUPPORT, BUT TO REDIRECT PERHAPS
20 DOLLARS BACK INTO SOME OF THOSE GRANT PROGRAMS FOR THE
21 COMMUNITY ARTS PROGRAMS.

22
23 **KRISTIN SAKODA:** THANK YOU FOR THE QUESTION, SUPERVISOR. SO
24 WE'VE DONE REALLY EVERYTHING WE CAN TO ADDRESS THE COUNTY
25 CURTAILMENT. I THINK ONE OF THE CHALLENGES WE FACE, YOU KNOW,



THE BOARD OF
SUPERVISORS

1 EVERY COUNTY DEPARTMENT, ONE OF THE THINGS WE'VE ALL LEARNED,
2 EVERY COUNTY DEPARTMENT'S MIX OF NCC AND THE WAY THEY'RE
3 STRUCTURED IS VERY DIFFERENT. AND FOR US, WE ESSENTIALLY, NCC
4 IS OUR STAFF, SO OUR PEOPLE, OUR PEOPLE POWER, AND OUR GRANTS
5 THAT GO OUT THE DOOR. AND SO WHEN THERE'S A CUT TO NCC, THAT
6 IS ULTIMATELY THE ONLY PLACE WE HAVE TO TAKE IT. NOW WE DID
7 PULL TOGETHER ALL OF OUR TEAMS AND SAY EVEN JUST IN OUR
8 ADMINISTRATION BUDGET, IF THERE'S ANYTHING WE CAN SAY, LET'S
9 TIGHTEN UP, HERE, HERE, HERE, AND HERE, THAT'S WHAT WE DID TO
10 LEAD IN. AND SO, BUT THE WAY WE'RE STRUCTURED MEANS THAT WHEN
11 THERE'S A CURTAILMENT LIKE THAT, YOU KNOW, IT'S NOT COMING OUT
12 OF JJCPA OR SOMETHING ELSE THAT'S COMING OUT OF NCC. THE OTHER
13 THING WE'VE DONE IS JUST BEEN AS TRANSPARENT AS WE CAN HUMANLY
14 POSSIBLE WITH NOT ONLY OUR STAFF BUT WITH THE COMMUNITY. AND
15 SO WHEN IT COMES FORWARD, WE HAVE PROVIDED DETAILED
16 INFORMATION TO THE FIELD SO THAT THEY UNDERSTAND WHAT IS
17 OCCURRING AND AGAIN PROVIDING THEM WITH OTHER RESOURCES AND
18 ACCESS TO OTHER PROGRAMS.

19
20 **SUP. HOLLY J. MITCHELL:** YOU SAID IT PERFECTLY THAT THE, WELL
21 AND IT'S THE PRIMARY FUNCTION OF COUNTY GOVERNMENT IS THE
22 PEOPLE WHO PROVIDE THE SERVICE WHERE THE COUNTY DOESN'T MAKING
23 WIDGETS, WE'RE PROVIDING SERVICES. AND SO I KNOW YOU'VE GOT A
24 VACANCY, YOU'RE DIRECTOR OF ARTS EDUCATION, YOU'VE GOT A
25 COUPLE OF VACANCIES IN YOUR ADMINISTRATIVE UNIT. WE'VE TALKED



THE BOARD OF
SUPERVISORS

1 ABOUT, YOU KNOW, WE USE THE TERM HIRING FREEZE AND PEOPLE
2 THINK ALL THINGS HAVE STOPPED. THAT'S NOT TRUE. SO WHERE ARE
3 THESE POSITIONS? DO THEY FALL IN KIND OF THE CRITICAL HIGH?
4 ARE YOU STILL TRYING TO HIRE THOSE POSITIONS? BECAUSE THEY DO
5 IMPACT YOUR ABILITY TO PROVIDE DIRECT SERVICE. SO WHERE ARE
6 YOU, AND PARTICULARLY AROUND THE CONTRACTING ISSUES THAT WE'VE
7 HAD TO PASS, WE DON'T WANT THOSE TO CONTINUE IF YOU DON'T HAVE
8 THE APPROPRIATE ADMIN STAFF TO IMPROVE IN THAT AREA. SO WHERE
9 ARE YOU THERE?

10

11 **KRISTIN SAKODA:** ABSOLUTELY, SUPERVISOR. SO WE HAVE REALLY
12 PRIORITIZED THE ADMINISTRATIVE VACANCIES, THE TRANSITIONS THAT
13 HAVE HAPPENED. SO OUR TEAM IS DOING A PHENOMENAL JOB. I MEAN,
14 WE HEARD UP HERE ABOUT 60 DAYS AND THAT'S IF IT'S AN
15 EMERGENCY, ALL THE PIECES. WE ARE ACTUALLY, WE HAVE A PLAN,
16 WE'VE BEEN TALKING TO CEO, WE'VE WORKED WITH DHR, WE ARE
17 HIRING, WE ACTUALLY HAVE AN OFFER OUT FOR ONE OF THEM RIGHT
18 NOW, SO WE WANT TO GET THAT PERSON IN, AND THEN WE HAVE A PLAN
19 FOR THE OTHER ONE THAT WE HOPE WILL BE APPROVED THROUGH CLASS
20 COMP AND ALL THE KIND OF HOOPS THAT WE GOT TO JUMP THROUGH.
21 SO WE'RE MOVING FAST ON THOSE AND THEN THE OTHERS WE WILL BE
22 ASKING FOR, ONE OF THOSE HIRING FREEZE DOES ALLOW FOR SOME TO
23 MOVE FORWARD SO THAT WE CAN HAVE THOSE ACTUALLY STILL TAKE
24 PLACE AS WE MOVE THOSE THROUGH, SO YES.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. NATURAL HISTORY
2 MUSEUM, WHEN I SEE AGING ELEVATORS, I PAUSE SAFETY ISSUES,
3 ACCESSIBILITY ISSUES, LIABILITY ISSUES. I LIVED THROUGH THIS
4 AT THE STATE LEVEL WITH THE SCIENCE CENTER 88 ELEVATOR THAT
5 WAS OUT OF COMPLIANCE FOR FAR TOO LONG. SO I APPRECIATE ISD
6 DID THEIR WORK. CAN YOU CLARIFY WHEN THESE ELEVATORS NEED TO
7 BE REPLACED?

8

9 **DR. LORI BETTISON-VARGA:** AS SOON AS POSSIBLE WOULD BE MY
10 ANSWER, BECAUSE AS WE SPEAK, OUR LARGEST ONE IS DOWN. I MEAN,
11 THIS IS WHAT WE CONFRONT. ISDS COME TO SERVICE AT LEAST TWO OR
12 THREE TIMES A YEAR SEEMS TO BE PRETTY COMMON. AND THEY'RE VERY
13 OLD, THE PARTS ARE HARD TO FIND, SO THEY'RE DOWN FOR A WHILE.
14 RIGHT. SO IT IS DEFINITELY A SITUATION THAT ISD IS AWARE OF,
15 IT'S ON THE LIST, BUT WE'RE PRETTY MUCH PUTTING THE BAND-AID
16 TO THESE.

17

18 **SUP. HOLLY J. MITCHELL:** I JUST THINK THAT WE SHOULD REMEMBER
19 THE LIABILITY ELEMENT TO THAT IF ELEVATORS ARE DOWN FOR LONG
20 PERIODS OF TIME IN THESE PUBLIC SETTINGS THAT WE ARE DOING ALL
21 WE CAN TO ENCOURAGE AND BRING PEOPLE IN AND THEN THEY DO AND
22 THEN THAT'S WHAT THEY'RE CONFRONTED WITH. JUST LASTLY, I'D
23 LIKE TO BE INVOLVED IN THE ONGOING CONVERSATION AROUND
24 DEPARTMENT VERSUS MOU. WHEN YOU POSED THE QUESTION, I THOUGHT,
25 OH, WELL, THE ANSWER IS THOSE ARE TWO COUNTY FACILITIES IN MY



THE BOARD OF
SUPERVISORS

1 MIND, BECAUSE I'M OLD. NATURAL HISTORY AND LACMA ARE COUNTY
2 MUSEUMS, AND THE OTHERS ARE MORE OF A CONTRACTUAL
3 RELATIONSHIP. THAT'S JUST ALWAYS THE WAY I DIVIDED THEM IN MY
4 HEAD. SO I'M INTERESTED IN HEARING IF THAT CONTINUES TO MAKE
5 SENSE AND HOW WE FUND THEM AND JUST THAT THAT WILL BE AN
6 INTERESTING CONVERSATION. SO I'D CERTAINLY LIKE TO BE INVOLVED
7 IN HOWEVER THAT CONTINUES. THANK YOU, MADAM CHAIR. APPRECIATE
8 IT.

9

10 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR HAHN.

11

12 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. AND THANK YOU,
13 SUPERVISOR BARGER, FOR REMINDING ME OF THAT GREAT MOMENT WHEN
14 I GOT TO TELL BRAD PITT TO WRAP IT UP. I WAS THE CHAIR THAT
15 DAY, AND I BELIEVE THE ITEM ON THE AGENDA WAS WE WERE GOING TO
16 BE APPROPRIATING A LARGE SUM OF MONEY TO THE

17

18 **MICHAEL GOVAN:** CAPITAL CONTRIBUTION.

19

20 **SUP. JANICE HAHN:** YES, TO THE CAPITAL CONTRIBUTION AND THE
21 AMOUNT OF PUBLIC SUPPORT THAT YOU HAD THAT DAY WAS VERY
22 IMPRESSIVE. AND YOU KNOW, MADAM CHAIR, YOU KNOW WHAT IT'S LIKE
23 WHEN PEOPLE ARE GOING OVER THEIR, YOU KNOW, THEIR MINUTE. AND
24 RIGHT, AND SO I HAVE BRAD PITT GOING OVER HIS MINUTE. AND THEN
25 HE LIKE KEPT GOING OVER HIS MINUTE AND KEPT GOING OVER HIS



THE BOARD OF
SUPERVISORS

1 MINUTE. AND IT WAS AN AWKWARD MOMENT, YOU CAN IMAGINE, FOR ME
2 AS CHAIR, BUT FINALLY I JUST MEANT, I MEANT MR. PITT, WRAP IT
3 UP. BUT, AND PART OF IT WASN'T JUST THAT HE WAS GOING OVER HIS
4 MINUTE, YOU KNOW WHO WAS ON DECK TO SPEAK TO US NEXT? IT WAS
5 DIANE KEATON. SHE WAS NEXT. AND THAT WAS PRETTY IMPRESSIVE. I
6 FEEL LIKE THAT WAS THE ONE AND ONLY TIME THAT I WAS ABLE TO
7 INTERACT WITH DIANE KEATON. YOU HAVE A LOT OF SUPPORT. LET ME
8 ASK, LET ME START WITH KRISTIN AND ASK, I THINK YOU'VE TALKED
9 A LITTLE BIT ABOUT THE GRANTS, BUT THOSE ARE SO IMPORTANT TO
10 OUR COMMUNITY GROUPS. AS BEEN SAID, DO YOU FEEL LIKE THIS
11 YEAR'S BUDGET IS GOING TO TAKE A SWIPE AT THOSE A LITTLE BIT?
12 AND DO YOU KNOW HOW MANY ORGANIZATIONS MIGHT FEEL THAT?

13
14 **KRISTIN SAKODA:** WELL, WE DO KNOW THAT FROM THE 8.5
15 CURTAILMENTS THAT ALL COUNTY DEPARTMENTS HAD TO DO, THAT'S
16 ALREADY BEEN IMPLEMENTED. SO WE'VE SEEN THAT AND WE ARE SEEING
17 THAT ACROSS OUR PROGRAMS. WHAT IT MEANS FOR LIKE
18 ORGANIZATIONAL GRANT PROGRAM, IT MEANS, IT DOESN'T MEAN THAT
19 SO MUCH FEWER ORGANIZATIONS GET GRANTS, IT MORE MEANS EVERYONE
20 GETS LESS. IN OTHER PROGRAMS THOUGH, BECAUSE THE CUTS ALSO DID
21 HIT ARTS' INTERNSHIP PROGRAM, IS ALSO STRUCTURED AS A GRANT,
22 BECAUSE WE ARE FUNDING OVER 100 INCREDIBLE PARTNERS TO HOST
23 AND BE ABLE TO PAY INTERNS. FOR THAT ONE, IT WAS A CUT.

24
25 **SUP. JANICE HAHN:** SO IF YOU DON'T GET THE \$5,000,000 IN THE



THE BOARD OF
SUPERVISORS

1 ORGANIZATION GRANTS PROGRAM.

2

3 **KRISTIN SAKODA:** OH, IF WE DON'T GET THE \$5,000,000, WE DON'T
4 HAVE AN ORGANIZATION GRANTS PROGRAM. THAT'S WHAT I WAS TRYING
5 TO ARTICULATE IS THAT THIS IS A CHANGE FROM THE PAST. THAT'S
6 USUALLY BEEN UNDERSTOOD AS JUST BASELINE BUDGET, Y'ALL. THIS
7 DOESN'T EVEN COME TO THIS BODY. NOW THERE WAS A TECHNICAL
8 SWITCH MADE AS OF LAST YEAR THAT IT IS CONSIDERED WHAT'S SORT
9 OF CALLED SERIAL ONE TIME. SO CEOS PUTTING IT IN ON THE ONE
10 TIME LINE AND WE MUST PUT IT FORWARD. SO YEAH, IF THAT GOES,
11 THERE IS LITERALLY ZERO, THERE'S NO GRASS.

12

13 **SUP. JANICE HAHN:** OKAY, YEAH, THAT'S THE STARK HARSH REALITY.
14 I DIDN'T SEE ANYTHING IN THIS BUDGET AND I DON'T KNOW IF YOU
15 ARE ANTICIPATING IN FUTURE BUDGETS, ANY SUPPORT FOR THE SELA
16 CULTURAL CENTER?

17

18 **KRISTIN SAKODA:** SO, YES.

19

20 **SUP. JANICE HAHN:** AND DO YOU NEED, DOES THAT NEED TO BE IN
21 YOUR BUDGET?

22

23 **KRISTIN SAKODA:** SO RIGHT NOW, IT'S NOT, WE'RE NOT COMING TO
24 YOUR BOARD FOR FUNDING. WE'RE WORKING VERY CLOSELY WITH YOUR
25 OFFICE. AND SO REALLY SUPPORTING ALL OF THOSE CONVERSATIONS



THE BOARD OF
SUPERVISORS

1 WITH THE STATE, THE STATE FUNDING AND THE LOCAL PARTNERS AS
2 WELL AS THE WHOLE DEVELOPMENT PROJECT WITH PUBLIC WORKS AND
3 ALL THE OTHER PARTIES. RIGHT NOW WE'RE FOCUSED ON DELIVERING
4 SOME FUNDING TO THE COMMUNITY THAT'S GOING TO BE ANNOUNCED
5 LATER THIS SUMMER AS PART OF ALL OF THAT WORK THAT WE'RE
6 REALLY EXCITED ABOUT. BUT IF IN THOSE BROADER CONVERSATIONS
7 THAT YOUR OFFICE IS CONVENING WITH CEO, COUNTY, COUNSEL,
8 PUBLIC WORKS, AND ALL THE PARTNERS AND THE STATE, IF
9 ADDITIONAL DOLLARS NEED TO COME THROUGH FROM THE COUNTY, THEN
10 WE WILL DETERMINE WHICH DEPARTMENT ACTUALLY BRINGS THAT
11 FORWARD. LIKE IS IT ON THE PUBLIC WORKS SIDE VERSUS?

12
13 **SUP. JANICE HAHN:** THANK YOU, AND I JUST APPRECIATE YOU KEEPING
14 YOUR EYE ON THAT BECAUSE OBVIOUSLY IF THAT NEEDS TO GET IN
15 SOMEBODY'S BUDGET THAT'S SO IMPORTANT TO THAT ENTIRE REGION OF
16 L.A. COUNTY. AND LASTLY, I THINK YOU TOUCHED ON IT, BUT I'M
17 NOT SURE IF I HEARD WHAT I WANTED TO HEAR. BUT EVERY TIME I GO
18 OUT TO LOS PADRINOS, THESE YOUNG PEOPLE, WE JUST WANT AN ART
19 PROGRAM. I MEAN, THEY TALK ABOUT THAT ALL THE TIME. SOME OF
20 THEM ARE TALENTED, AND THEY JUST WANT ART INSIDE OUR JUVENILE
21 FACILITIES. WHAT CAN YOU ADD TO THAT CONVERSATION?

22
23 **KRISTIN SAKODA:** SO WHAT I CAN SHARE IS THAT ONE OF THE THINGS
24 YOU SAW ON OUR BUDGET SLIDE WAS HOW SIGNIFICANT IN OUR
25 PORTFOLIO THE ARTS EDUCATION AND YOUTH DEVELOPMENT WORK IS AND



THE BOARD OF
SUPERVISORS

1 A BIG COMPONENT OF THAT IS THE WORK THAT WE ARE DOING
2 CONTRACTING TRUSTED, PRE-VETTED CULTURAL ORGANIZATIONS TO
3 PROVIDE THOSE PROGRAMS AND SERVICES IN THE CAMPS AND HALLS. SO
4 WE ARE THERE AT A PRETTY ROBUST RATE AND OUR TEAM HAS
5 DEVELOPED AN INCREDIBLE DATABASE THAT NOW WE CAN EVEN SEE IN
6 REAL TIME THE ACTUAL PROGRAMS AS IT'S COMING THROUGH, THE
7 INVOICES AND ALL THE THINGS. SO WHAT I WOULD LOVE TO KNOW IS,
8 I WOULD LOVE TO KNOW WHETHER THERE IS A SPECIFIC UNIT, WHETHER
9 THERE IS A SPECIFIC AGE GROUP OR SOMEONE WHO'S VOICING,
10 BECAUSE IT COULD BE, YOU KNOW, I'M GLAD THEY'RE VOICING THAT
11 THEY WANT THE ARTS, AND WE KNOW ALSO THAT WHAT WE'RE HEARING
12 FROM THE ADMINISTRATORS THERE AT THE VARIOUS CAMPS IS THEY
13 WANT NOT ONLY ARTS AND ALSO THE HEALING ARTS THAT WE'RE
14 BRINGING, THEY WANT THE CONNECTIONS TO THE CREATIVE ECONOMY AS
15 THEY THINK ABOUT WORKFORCE DEVELOPMENT. SO WE HAVE ACTUALLY
16 INNOVATED. WE ARE BRINGING IN NOW A NEW MURAL WORKFORCE
17 ACADEMY THAT WE LAUNCHED WITH BOYLE HEIGHTS ARTS CONSERVATORY.
18 SO THEY'RE IN THE CAMPS AND THEY'RE WORKING WITH THE YOUNG
19 PEOPLE TO TEACH THEM NOT ONLY TO DO A MURAL, BUT ON THE BACK
20 END, WHAT DOES THIS MEAN? HOW CAN YOU UNDERSTAND THE FINANCIAL
21 MANAGEMENT OF IT? HOW CAN THIS BE SOMETHING THAT UPON RELEASE
22 YOU COULD EVEN PURSUE OPPORTUNITIES? SO WE ARE ACTIVELY
23 WORKING WITH PROBATION AND ACCESSING THOSE JJCPA DOLLARS AND
24 NOW CONNECTING MORE WITH DYD AS THEY'RE ON THE GROUND BUT
25 WOULD LOVE TO FOLLOW UP AGAIN WITH YOUR OFFICE TO HEAR IS



THE BOARD OF
SUPERVISORS

1 THERE A SPECIFIC DESIRE OR SOMETHING ELSE THAT WE CAN ADD TO
2 MEET THE NEEDS.

3

4 **SUP. JANICE HAHN:** THANK YOU. YEAH, BECAUSE I'M IN R1 AND R2
5 MOSTLY. AND THAT'S A LOT OF WHERE I HEAR IT. ALTHOUGH THERE
6 WAS A MURAL PROJECT, BUT I HEAR THAT ON A CONSISTENT BASIS
7 THAT THEY'RE REALLY STARVED FOR MORE PROGRAMS. AND IT'S A
8 MISNOMER THAT WE THINK THESE YOUNG PEOPLE ARE SORT OF
9 TEMPORARILY, YOU KNOW, IN THAT FACILITY. SOME OF THEM HAVE
10 BEEN THERE FOR YEARS, AWAITING THEIR FITNESS TRIALS. SO
11 THEY'RE NOT JUST IN AND OUT, THEY'RE THERE FOR YEARS AND
12 THEY'RE STRUGGLING BECAUSE WE JUST HAVEN'T DONE AS GOOD A JOB
13 BUT ART IS ONE THAT THEY CONSISTENTLY ASKED FOR. SO THANK YOU
14 FOR THAT. AND MICHAEL, MY QUESTIONS GOT ASKED BY OTHER
15 SUPERVISORS, BUT DIDN'T KNOW IF YOU HAD ANYTHING ELSE TO SAY
16 ABOUT YOU WERE GOING TO COME UP WITH IDEAS TO ATTRACT MORE
17 VISITORS. AND I DIDN'T KNOW, DID YOU DRILL DOWN ON THAT AT
18 ALL, ANY OF YOUR CREATIVE IDEAS FOR ATTRACTING MORE VISITORS?

19

20 **MICHAEL GOVAN:** FRIENDSHIP WITH CANADA, NO. RIGHT. WE EXPECT
21 MORE VISITORS. I MEAN, IT'S TRUE, INFRASTRUCTURE GATHERS
22 VISITORSHIP. IT'S LIKE VALUE INVESTMENT. THE OLYMPICS ARGUED
23 THAT WE HAD BUILT THE INFRASTRUCTURE IN SPORTS IN LOS ANGELES
24 TO HOST THE OLYMPICS. PEOPLE ARE GOING TO BE SHOCKED WHEN THEY
25 COME TO LOS ANGELES AND SEE THE MASSIVE INVESTMENT IN MUSEUMS



THE BOARD OF
SUPERVISORS

1 AND ARTS' INFRASTRUCTURE THAT HAS DEVELOPED QUIETLY OVER LIKE
2 30 YEARS. SO I DO THINK IT'S A GREAT OPPORTUNITY FOR THE
3 VISIBILITY OF WHAT'S BEEN DONE. AND WE KNOW FROM OTHER
4 METROPOLISES THAT, YOU KNOW, THE MORE MUSEUMS YOU HAVE, THE
5 MORE PEOPLE GO TO EACH MUSEUM IT'S NOT A ZERO-SUM GAME IT'S A
6 IT'S A WHEN PEOPLE VISIT AND THEY KNOW THIS IS SOMETHING TO DO
7 SO THERE ARE SO MANY PEOPLE IN L.A. COUNTY ALONE THAT STILL
8 DON'T TAKE ADVANTAGE OF THESE RESOURCES. SO IF WE CAN DO THAT,
9 AND TOURISTS HELP ATTRACT THEM BECAUSE JUST THE VISIBILITY, IT
10 IS ABOUT QUANTITY. AND I THINK WE'RE IN A REALLY GOOD PLACE
11 NOW WITH ALL OF THESE NEW FACILITIES, THIS INVESTMENT OVER
12 DECADES, THE METRO. AND SO I ACTUALLY AM EXPECTING IT TO
13 INCREASE EVERYWHERE. I THINK WE'RE GOING TO SEE.

14
15 **SUP. JANICE HAHN:** AND I'M GOING TO ECHO MY NEIGHBOR,
16 SUPERVISOR BARGER, WHO TALKED ABOUT THE INVESTMENT IN TAKING
17 THE PRODUCT OUT TO THE COMMUNITY. AND I THINK YOU AND I HAVE
18 TALKED ABOUT THAT A LOT AND I ALSO WOULD LIKE TO AND I DON'T
19 KNOW IF THIS BUDGET REFLECTS THAT SUPPORT FOR YOU KNOW LITTLE
20 SATELLITE EXHIBITS THROUGHOUT THE COUNTY. WE HAVE SOME OF
21 THAT, WE HAVE PRIVATE SUPPORT FOR THAT, BUT AS I'VE SAID, I
22 THINK THERE'S A HISTORIC OPPORTUNITY. IT WAS SAID TODAY HOW
23 LOS ANGELES LEADS IN SO MANY INNOVATIONS ABOUT PUBLIC SERVICE,
24 ABOUT THINKING ABOUT THE WORLD. AND SO THERE IS THIS IDEA THAT
25 WE COULD REALLY INNOVATE IN TERMS OF THE SHAPE OF CIVIC



THE BOARD OF
SUPERVISORS

1 INSTITUTIONS WITH OUR VALUES OF DIVERSITY, THE MASSIVE REAL
2 ESTATE OF LOS ANGELES COUNTY AND HOW WE NEED TO DO THAT. AND
3 SO LITERALLY THE DAY THE RIBBON'S CUT, I WANT TO BE SPEAKING
4 WITH ALL OF YOUR OFFICES ABOUT HOW WE CAN WORK TOGETHER TO
5 ALSO ATTRACT, I HOPE, NATIONAL AND INTERNATIONAL SUPPORT FOR A
6 REALLY INNOVATIVE APPROACH.

7

8 **SUP. JANICE HAHN:** RIGHT. AND I WOULD SAY TO BOTH OF YOU ABOUT
9 THE OLYMPICS COMING IN, YEAH, BUT YOU'RE RIGHT, HOLLY, I'M
10 REALLY GLAD YOU BROUGHT THAT UP. THAT WAS A SHOCKING MAP THAT
11 THEY SORT OF DREW LINES AROUND WHAT COULD AND COULDN'T BE
12 OPEN, BUT WE'RE GOING TO WORK ON THAT. BUT I DO THINK ONE OF
13 THE OPPORTUNITIES IS WITH THE COUNTRY HOUSES THAT WILL BE
14 LOCATED. THE GREEK HOUSE IS GOING TO BE IN LONG BEACH. THE
15 CROATIAN HOUSE IS GOING TO BE IN SAN PEDRO. I THINK THEY'RE
16 ALL OVER. IT'S A NEW, INNOVATIVE THING THAT WE SAW IN PARIS.
17 AND THERE WILL BE A LOT OF PEOPLE THAT WILL NOT ATTEND ONE
18 EVENT, BUT WILL BE HERE. AND MANY OF THEM WILL MAYBE BE HERE
19 JUST FOR ONE EVENT WHEN SOMEBODY FROM THEIR COUNTRY IS
20 PARTICIPATING. OR THEY'LL JUST STICK TO THE FAN ZONES. AND I
21 THINK THAT'S WHERE YOU CAN GET THE OUTREACH, THE FLYERS,
22 BECAUSE THEY WILL BE SITTING AROUND IN THESE HOUSES LIKE ALL
23 DAY, EVERY DAY, WITH WONDERING WHAT ELSE CAN THEY DO WHILE
24 THEY'RE HERE IN LOS ANGELES FOR THE OLYMPICS BECAUSE THERE IS
25 A, YOU KNOW, A NUMBER OF PEOPLE THAT WILL NEVER MAKE AN EVENT



THE BOARD OF
SUPERVISORS

1 BUT ARE HERE IN ONE ASPECT OR ANOTHER TO SUPPORT THEIR COUNTRY
2 OR A PARTICULAR ATHLETE. AND I THINK THAT'S WHERE THEY'LL BE
3 LOOKING FOR THINGS TO DO. AND I WOULD CONNECT WITH THESE
4 HOUSES THAT WILL BE SITUATED THROUGHOUT L.A. COUNTY. THANK
5 YOU. AND LORI, THE QUESTION ABOUT THE FUNDING GAP FOR THE TAR
6 PITS WAS ALSO ASKED AND ANSWERED. SO THANK YOU. THANK YOU ALL
7 VERY MUCH. THANK YOU, MADAM CHAIR.

8

9 **SUP. HILDA SOLIS, CHAIR:** GREAT. THANK YOU. I THINK A LOT OF
10 QUESTIONS HAVE ALREADY BEEN ASKED BY MY COLLEAGUES FOR ALL
11 THREE OF YOU. AND I WANT TO THANK ALL OF YOU, ALL THREE OF
12 YOU, AND ESPECIALLY TO OUR MUSEUMS FOR YOUR RECENT WORK ON
13 HELPING US FIGURE OUT THE EMPLOYEE SITUATION THERE. THAT WAS
14 REALLY IMPORTANT AND CRITICAL, I THINK, FOR US AS WE MOVE
15 FORWARD. AND ALSO, I WANT TO SAY THAT FOR ARTS AND CULTURE, I
16 KNOW A LOT HAS BEEN DONE. WE HAD A LOT OF MONEY WHEN WE HAD A
17 DIFFERENT ADMINISTRATION IN WASHINGTON. WE HAD A LOT OF
18 SUPPORT. WE WERE REALLY ON A ROLL, BUT NOW I'M WORRIED THAT WE
19 CREATED SOMETHING AND NOW WE'RE HAVING TO PULL BACK, AND
20 ESPECIALLY WITH RESPECT TO CIVIC ART PROJECTS. I HAVE PROJECTS
21 RIGHT NOW THAT AREN'T BEING DONE BECAUSE YOU DON'T HAVE STAFF
22 OR IT'S OR WHATEVER. IT'S NOT A PRIORITY. SO I WOULD HOPE WE
23 COULD TALK TO MY STAFF ABOUT THAT BECAUSE THIS, AS YOU KNOW,
24 IS I'M LEAVING AND WE MAKE COMMITMENTS AND THAT MONEY WAS MADE
25 AVAILABLE THROUGH THIS BOARD SO THAT WE COULD HAVE ARTWORK,



THE BOARD OF
SUPERVISORS

1 MURALS, AND THINGS PUT ON OUR DEVELOPMENTS THAT ARE OUT AND
2 AROUND BEYOND JUST HERE DOWNTOWN BUT OUT IN OUR COMMUNITY. SO
3 I HOPE WE CAN CONTINUE TO HAVE THAT DISCUSSION. I ALSO WANT TO
4 SAY THAT I AGREE WITH WHAT MY COLLEAGUES ARE SAYING THAT
5 BECAUSE THE OPPORTUNITY FOR THE SOCCER GAMES, THE WORLD CUP,
6 AS WELL AS FOR L.A. 28, WE REALLY DO NEED TO HAVE OUR
7 COMMUNITIES OUT THERE. AND WHATEVER FUN ZONES OR THINGS THAT
8 ARE GOING ON, WE'RE TOTALLY SUPPORTIVE OF IT. I KNOW THERE'S A
9 COST TO EVERYTHING, BUT THERE'S ALSO A WILL AND A WAY. AND I
10 THINK LOOKING AT WHAT SPONSORSHIPS WHERE WE CAN WHERE WE'RE
11 NOT GOING TO GET ENTANGLED WITH L.A. 28 CAN BE VERY HELPFUL.
12 AND I THINK THOSE ARE IDEAS THAT I KNOW MY STAFF WOULD WANT TO
13 SHARE AND TALK TO YOU ABOUT. I DID WANT TO SAY FOR LACMA, I
14 WAS DISAPPOINTED IN HEARING THAT YOU'RE NOT GOING TO BE AT THE
15 FAIR. WHAT HAPPENED?

16
17 **MICHAEL GOVAN:** MY FAVORITE PROJECT. MY FAVORITE PROJECT.
18 LITERALLY, I WAS INFORMED ABOUT THIS BECAUSE, YOU KNOW, WE
19 MADE THE DECISION TO PUSH OUR OPENING TO MEET METRO AND THE
20 WORLD CUP. AND THAT IS APRIL, MAY. AND IT IS A TOTALLY ALL
21 HANDS ON DECK. WE'RE INSTALLING 2,500 ARTWORKS. WE'RE
22 FINISHING CONSTRUCTION. WE'RE JUST TEETERING. THEY CHANGED
23 THEIR DATE. THE FAIR CHANGED THEIR DATE. AND SO NEXT YEAR, AND
24 THE YEAR AFTER, AND THE YEAR AFTER, AND THE YEAR AFTER. IT
25 GOES THERE.



THE BOARD OF
SUPERVISORS

1
2 **SUP. HILDA SOLIS, CHAIR:** IT'LL GO RIGHT TO THE FAIRPLEX.

3
4 **MICHAEL GOVAN:** WE'RE GOING TO BE THERE AND WE SHOULD WORK TO
5 IMPROVE THE FACILITY A LITTLE BIT TO BE ABLE TO HANDLE HIGHER
6 LEVEL OF ARTWORKS. BUT YES, I CAN MAKE THAT COMMITMENT TO YOU
7 TODAY.

8
9 **SUP. HILDA SOLIS, CHAIR:** AND THANK YOU. THANK YOU. I MEAN, I
10 ENJOYED THE PREVIOUS DISPLAYS THAT YOU HAD, THE COOPERATION.
11 YOU REALLY ENLIGHTENED MANY OF OUR DOCENTS AND PEOPLE IN THE
12 COMMUNITY, HIGH SCHOOL STUDENTS THAT WERE TRAINED AND WERE
13 GIVING TOURS. I REMEMBER SPENDING ALMOST AN HOUR THERE DURING,
14 I THINK IT WAS LAST YEAR, AND IT WAS REALLY TAKEN BY HOW THE
15 YOUNG PEOPLE GET INTO THIS FROM POMONA? YES, I MEAN, WHY NOT?
16 IF IT HAPPENS HERE, IT SHOULD HAPPEN IN ALL OF OUR PLACES. SO
17 WHEN WE TALK ABOUT EQUITY, WE'RE HITTING IT RIGHT ON THE MARK.
18 AND I KNOW, LORI, YOU'VE DONE A TREMENDOUS JOB AND I'VE ALWAYS
19 BEEN EXCITED ABOUT THE MOBILE UNIT THAT YOU HAD AND YOU DID, I
20 THINK, TWO EXHIBITS OUT IN MY DISTRICT. SO I'M HOPEFUL THAT
21 PERHAPS YOU CAN GET FUNDING IN SOME WAY BECAUSE I REALLY DO
22 THINK THAT INVESTMENT PAYS OFF AND ESPECIALLY WITH THE
23 TEACHERS AND THE LEARNING SESSIONS THAT TOOK PLACE THAT I SAW
24 THAT WAS JUST ANOTHER KIND OF ADD-ON BUT REALLY DROVE HOME HOW
25 IMPORTANT IT IS? SCIENCE COULD BE STIMULATING AND YOU KNOW ALL



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1 THE THINGS THAT WE LEARN AS CHILDREN AND HOW STIMULATING IT
2 CAN BE ACTUALLY EXPERIENCING IT TOUCHING IT AND ACTUALLY BEING
3 ABLE TO SEE LIVE OBJECTS THAT ARE 3,000 YEARS OLD AND GOD
4 KNOWS WHAT ELSE. BUT I REALLY WANT TO ENCOURAGE YOU TO DO THAT
5 AND WOULD HOPE THAT WE CONTINUE TO SUPPORT OUR ARTISTS, OUR
6 LOCAL ARTISTS, ESPECIALLY WHO HAVE REALLY BEEN LIVING ON A
7 SHOESTRING, MANY OF THEM, AND ESPECIALLY IN MY DISTRICT, AND
8 ESPECIALLY BECAUSE OF ICE. AND THE ART WORLD FOR US IN THE
9 CITY PART BOYLE HEIGHTS AS WELL AS EAST L.A. AND EVERYTHING
10 EAST HAS BEEN HORRIBLE. PEOPLE ARE NOT FEELING SAFE ANYWHERE
11 BUT WHAT BRINGS PEOPLE TOGETHER IS ART AND YOU KNOW THE
12 OPPORTUNITY TO YOU KNOW CHECK OUT ONE MINUTE AND SEE SOMETHING
13 AND STIMULATE THEIR MIND. SO I HOPE THAT YOU'LL KEEP THAT IN
14 MIND. I KNOW YOU DO BUT I JUST WANT TO UNDERSCORE THAT. OKAY,
15 AND THAT WRAPS IT UP FOR US, AND I APPRECIATE ALL THREE OF YOU
16 FOR BEING HERE. THANK YOU AGAIN. ALL RIGHT, THANK YOU. OKAY,
17 WOW. WE'RE DOING VERY WELL, FOLKS. KEEP SAYING THAT. I BETTER
18 SHUT UP. BUT NOW WE ARE GOING TO BE TURNING EO TO OUR PUBLIC
19 COMMENT. SO WE'RE GOING TO CALL MEMBERS OF THE PUBLIC WHO
20 SIGNED UP TO SPEAK EITHER ON THE LINE OR IN PERSON AND LET'S
21 GO FORWARD THEN. THANK YOU.

22
23 **LORAYNE LINGAT, ASSISTANT EXECUTIVE OFFICER:** WE WILL NOW MOVE
24 ON TO PUBLIC COMMENT ON THE DEPARTMENTAL BUDGET PRESENTATIONS
25 FOR MEMBERS OF THE PUBLIC JOINING US REMOTELY TO COMMENT ON



THE BOARD OF
SUPERVISORS

1 THIS ITEM PLEASE USE THE RAISE HAND FEATURE IF YOU'VE NOT
2 ALREADY DONE SO. AND IF YOU ARE ONLINE, PRESS STAR THREE ON
3 THE TELEPHONE. MADAM CHAIR, PLEASE BEGIN. GO AHEAD, HOST.

4

5 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
6 FORWARD AND STAFF WILL ASSIST YOU. JOSEPH RAMOS, JEFF CARR,
7 RACHEL ZIETLOW, ERIN GREEN, CHRISTINA HERNANDEZ, ANTOINETTE
8 ROLLINS, DENISE BOWIE, PABLO AYALA, HECTOR LOPEZ, AND MARCUS
9 BASLEY. ROY HUMPHRIES, YOUR LINE IS UNMUTED, PLEASE BEGIN. ROY
10 HUMPHRIES, YOUR LINE IS UNMUTED, PLEASE BEGIN. OKAY, NEXT
11 CALLER. ELLIE SIEBERT, YOUR LINE IS UNMUTED, PLEASE BEGIN.
12 ELLIE SIEBERT, PLEASE BEGIN. OKAY, WE'LL GO ON TO THE NEXT
13 CALLER. CALLER, PLEASE STATE YOUR NAME. YOUR LINE IS UNMUTED
14 AND BEGIN.

15

16 **MEL BAILEY:** YES, GOOD AFTERNOON. MEL BAILEY, DISTRICT 2. I WAS
17 VERY CURIOUS ABOUT THE AGING AND DISABILITY DEPARTMENT AND
18 WONDERED IF THERE WERE GOING TO BE ANY FUNDS THAT WERE
19 ITEMIZED OR ALLOTTED FOR ASSISTING NOT JUST CONSTITUENTS BUT
20 AS WELL AS ASSISTING YOUR EMPLOYEES THAT WORK FOR L.A. COUNTY
21 AS THOSE EMPLOYEES AGE OUT AND UNFORTUNATELY UNDERGO SOME
22 DISABILITIES. THAT WAS A CONCERN OF MINE AND I REALLY ENJOY
23 THE ART'S PRESENTATION. THAT WAS PRETTY DOPE.

24

25 **EXECUTIVE OFFICER:** ALRIGHT, THANK YOU. THANK YOU. MADAM CHAIR,



THE BOARD OF
SUPERVISORS

1 THERE ARE NO OTHER REMOTE SPEAKERS TO ADDRESS THE BOARD.
2 REMOTE PARTICIPATION FOR THE BUDGET MATTERS IS NOW CONCLUDED.
3 WE WILL GO TO IN-PERSON SPEAKERS. PLEASE BEGIN.

4

5 **JEFF CARR:** GOOD AFTERNOON, MY NAME IS JEFF CARR AND I'M THE
6 CEO OF JVS SOCAL. AND WE HAVE BEEN PARTNERS WITH MAXIMUS FOR
7 THE LAST 20+ YEARS IN MANAGING THE GAIN PARTICIPANT BENEFITS
8 IN REGIONS 2 AND REGION 7. AND OUR CORE MISSION AT JVS SOCAL
9 IS TO ASSIST PEOPLE IN ACHIEVING ECONOMIC MOBILITY AND
10 FINANCIAL INDEPENDENCE. AND AS YOU WILL HEAR FROM SOME OF OUR
11 EMPLOYEES IN THE GAIN PROGRAM, WHO HAVE EXPERIENCED ECONOMIC
12 MOBILITY THROUGH BEING HIRED AS GSWS AFTER FORMALLY BEING
13 PARTICIPANTS. MORE THAN HALF OF OUR GSW EMPLOYEES HAVE LIVED
14 EXPERIENCE AND HAVE BEEN ABLE TO EXPERIENCE WITH US, BE
15 EMPLOYED WITH US WITHOUT SOME OF THE REQUISITE FORMAL
16 EDUCATION NECESSARY TO BE HIRED BY DPSS AS GSWS BUT ATTAIN THE
17 TWO YEARS OF CASE MANAGEMENT EXPERIENCE THAT'S OFTEN NEEDED
18 FOR THEM TO EVENTUALLY BE HIRED AT DPS DIRECTLY. BRINGING THIS
19 CONTRACT THAT'S BEING CONTEMPLATED, ALTHOUGH WE'VE NOT HEARD
20 DIRECTLY FROM THE DIRECTOR, BRINGING THIS CONTRACT INSIDE DPS
21 WILL NOT --

22

23 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

24

25 **RACHEL ZIETLOW:** MY NAME IS RACHEL ZIETLOW. I AM VICE PRESIDENT



THE BOARD OF
SUPERVISORS

1 AT MAXIMUS, YOUR GAIN CASE MANAGEMENT PARTNER IN REGIONS 2 AND
2 7 WHERE WE CURRENTLY SERVE OVER 16,000 PARTICIPANTS. I AM HERE
3 TO RESPECTFULLY ASK YOU TO TAKE A CLOSER LOOK AT DPSS' PLAN TO
4 BRING THE GAME PROGRAM BACK IN HOUSE, ESPECIALLY SINCE THERE
5 WAS NO MENTION OF IT TODAY IN THE BUDGET PRESENTATION. WE HAVE
6 BEEN A PARTNER FOR THE PAST 20 YEARS CONSISTENTLY MEETING AND
7 EXCEEDING COUNTY EXPECTATIONS. AND ALL OF THAT AT A 20% COST
8 SAVINGS TO THE COUNTY. THAT'S \$10,000,000 ANNUALLY, AN EXCESS
9 OF \$10,000,000 ANNUALLY, AND THAT'S A NUMBER THAT HAS BEEN
10 VALIDATED YEAR OVER YEAR BY THE AUDITOR CONTROLLER. SO DOLLARS
11 AND RESOURCES ON THIS TRANSITION COULD BE USED AND REDIRECTED
12 TO THE PROGRAMS, SO MANY OF WHICH WE HEARD ABOUT IN NEED. SO I
13 URGE YOU TO EXAMINE THE PLAN CLOSELY.

14
15 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

16
17 **AARON GREEN:** GOOD AFTERNOON. MY NAME IS AARON GREEN. I'M THE
18 PRESIDENT OF THE AFRIAT CONSULTING GROUP. I'M HERE
19 REPRESENTING MAXIMUS AND THEIR PARTNERS, JVS SOCAL, DISCUSSING
20 THE REGION, THE L.A. GAIN CONTRACT. ONE THING THAT WE DIDN'T
21 HEAR ABOUT TODAY WAS THE COST AND THE HIRING IMPACTS OF WHAT
22 WOULD HAPPEN BASED ON INACTION IF THIS PROGRAM IS NOT
23 ADDRESSED. RIGHT NOW, THIS CONTRACT IS SET TO LAPSE AFTER MORE
24 THAN 20 YEARS. BASED ON THE WAY THAT MAXIMUS PERFORMS THIS
25 CONTRACT WITH JBS, ALMOST 200 PEOPLE WOULD NO LONGER BE



THE BOARD OF
SUPERVISORS

1 EMPLOYED UNDER THE CONTRACT. THE COUNTY WOULD BE REQUIRED TO
2 HIRE ALMOST 300 BASED ON THE CONTRACTUAL OBLIGATIONS WITH ITS
3 WORKFORCE. AND THE INCREASE IN COST WOULD BE APPROXIMATELY
4 \$10,000,000 PER YEAR ON TOP OF WHAT IS ALREADY BEING EXPENDED
5 NOW. WE THINK THAT THIS IS AN IMPORTANT BUDGETARY ISSUE, THIS
6 IS AN IMPORTANT PERSONNEL ISSUE, AND THIS IS AN IMPORTANT
7 HUMAN ISSUE. MORE THAN 16,000 PEOPLE ARE SERVED BY MAXIMUS AND
8 JVS IN THESE TWO REGIONS. WE URGE YOU TO LOOK AT THIS --

9

10 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

11

12 **CHRISTINA HERNANDEZ:** GOOD AFTERNOON, MY NAME IS CHRISTINA
13 HERNANDEZ AND I'M A GAINS SERVICE WORKER AT JVS0 CAL FOR THE
14 L.A. GAINS PROJECT, REGION 2 IN PALMDALE. I'M ALSO A MEMBER OF
15 AFSCME LOCAL 800. WITH OUR CONTRACT EXPIRING AT THE END OF
16 THIS YEAR, WE'VE BEEN GIVEN NO INFORMATION ON THE FUTURE OF
17 OUR GAIN REGIONS. AND I'M HERE TODAY TO URGE AGAINST TAKING
18 THESE JOBS AWAY AND ALLOW US TO PRESERVE THE RELATIONSHIPS
19 WE'VE BUILT WITH OUR COMMUNITIES AND THE PEOPLE WE SERVE.
20 CONTINUITY IS IMPORTANT, AND I'VE HAD PARTICIPANTS EXPRESS
21 THIS. THE TRUST I'VE BUILT WITH THEM OVER MY THREE YEARS WITH
22 GAIN HAS ALLOWED ME TO DEVELOP THE UNDERSTANDING NEEDED TO
23 HELP MANY OF THEM NOT JUST SURVIVE THEIR DIFFICULT SITUATIONS
24 BUT SUCCEED IN TRANSFORMING THEM FOR THE BETTER AND REACH
25 SELF-SUFFICIENCY, WHICH IS THE GOAL. WE URGE YOU TO EXTEND OUR



THE BOARD OF
SUPERVISORS

1 CONTRACTS SO WE CAN CONTINUE TO DO THE IMPORTANT WORK AND NOT
2 DISRUPT THE LIVES OF THOUSANDS OF FAMILIES THAT WE SERVE EVERY
3 DAY. THANK YOU FOR YOUR ATTENTION.

4
5 **EXECUTIVE OFFICER:** THANK YOU, NEXT PLEASE.

6
7 **ANTOINETTE ROLLINS:** HI, MY NAME IS ANTOINETTE ROLLINS. I'M A
8 GAINS SERVICE WORKER WITH REGION 2 IN PALMDALE. I BEGAN MY
9 JOURNEY WITH GAINS IN NOVEMBER 2025 AS A PARTICIPANT. I WAS
10 FACING MANY OF THE SAME BARRIERS AND CHALLENGES THAT OUR
11 PARTICIPANTS EXPERIENCED TODAY THROUGH THE GUIDANCE AND
12 SUPPORT OF MY GSW, I WAS ENCOURAGED TO APPLY FOR A POSITION
13 WITH GAIN AND I WAS HIRED IN DECEMBER 2025. I HAVE WALKED IN
14 MY PARTICIPANT SHOES AND THAT LIVED EXPERIENCE ALLOWS ME TO
15 CONNECT WITH THEM IN A GENUINE AND SUPPORTIVE WAY. I
16 UNDERSTAND THE IMPORTANCE OF ENCOURAGEMENT, PATIENCE, AND
17 TRUST WHEN HELPING SOMEONE MOVE FORWARD. AS A GAIN EMPLOYEE AT
18 JVS SOCAL AND A UNION MEMBER, I'M COMMITTED TO BUILDING STRONG
19 RELATIONSHIPS AND GUIDING PARTICIPANTS TOWARDS SUCCESS. I TAKE
20 PRIDE IN ADVOCATING FOR MY PARTICIPANTS AND SUPPORTING THEM IN
21 EVERY STEP OF THE WAY. I AM PROUD TO BE A PART OF JVS GAIN
22 REGION 2 AND TRULY HOPE TO CONTINUE CONTRIBUTING THROUGH AN
23 EXTENSION OF MAXIMUM JVS SOCAL CONTRACT TO BRING THE CONTRACT
24 BACK INSIDE DPSS WOULD BE DEVASTATING TO MY FELLOW --



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

2

3 **DENISE BOWIE:** GOOD AFTERNOON. MY NAME IS DENISE BOWIE AND I'M
4 A GAME SERVICE WORKER AT JVS SOCAL FOR THE L.A. GAME PROGRAM
5 REGION 2. I'M ALSO A MEMBER OF THE UNION ETHNI LOCAL 800. WITH
6 OUR CONTRACT EXPIRING AT THE END OF THIS YEAR, WE'VE BEEN
7 GIVEN NO INFORMATION ON THE FUTURE OF OUR GAME REGIONS. I'M
8 HERE SPEAKING TO YOU TODAY TO URGE AGAINST TAKING THESE JOBS
9 AWAY AND TO NOT UNDO THE DECADES OF RELATIONSHIP BUILDING,
10 COMMUNITY INTEGRATION AND TRUST THAT WE'VE BUILT AS THE
11 CURRENT SERVICE PROVIDERS FOR THE LAST TWO DECADES THROUGHOUT
12 SUPERVISORIAL DISTRICTS 5 AND 3. AS A FORMER PARTICIPANT OF
13 GAIN, AND THE BENEFITS FROM SERVICES SUCH AS RESUME BUILDING
14 TO JOB PLACEMENT, THESE SERVICES HAVE HELPED MYSELF AND
15 COUNTLESS OTHERS IN ACHIEVING A GREATER AVENUE TO
16 INDEPENDENCE. WE URGE YOU TO EXTEND OUR CONTRACT SO WE CAN
17 CONTINUE TO DO THE IMPORTANT WORK AND NOT DISRUPT THE LIVES.

18

19 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

20

21 **PABLO AYALA:** GOOD AFTERNOON, MY NAME IS PABLO AYALA AND I'M
22 EMPLOYED BY JVS SOCAL AND A MEMBER OF THE AFSCME LOCAL 800
23 UNION. WHAT MAKES MY JOB ESPECIALLY MEANINGFUL TO ME IS THAT
24 I'VE EXPERIENCED THIS IMPACT ON A PERSONAL LEVEL. BEFORE
25 WORKING HERE, I WAS UNEMPLOYED FOR EIGHT MONTHS. DURING THAT



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1 TIME, I ATTENDED A JOB FAIR BEING HELD AT THE CHATTAS
2 LOCATION, ORGANIZED BY JVS SOCALGAIN. WHAT STOOD OUT TO ME WAS
3 THE OPPORTUNITIES BEING OFFERED WEREN'T JUST JOBS, BUT ACTUAL
4 CAREERS, REAL PATHWAYS FOR GROWTH AND STABILITY. TODAY, I'VE
5 BEEN WORKING AS A JVS GAIN SERVICE WORKER FOR OVER A YEAR, AND
6 I TRULY LOVE WHAT I DO AS I GET TO GIVE BACK TO OUR COMMUNITY
7 IN HELPING THEM. WE HELP INDIVIDUALS WHO ARE SOMETIMES AT THE
8 LOWEST POINTS IN THEIR LIVES, AND WE GET TO ASSIST THEM IN
9 REBUILDING, CONNECTING THEM TO RESOURCES, TRAINING, AND
10 FINDING MEANINGFUL EMPLOYMENT. I URGE YOU TO CONTINUE THE
11 CONTRACT WITH MAXIMUS JVS SOCAL TO MANAGE GAIN IN REGION 2 AND
12 REGION 7. NOT CONTINUING THE CONTRACT WOULD BE DEVASTATING
13 WITH MY FELLOW AFSCME LOCAL 800 MEMBERS AND MYSELF. THANK YOU.

14
15 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

16
17 **HECTOR LOPEZ:** MY NAME IS HECTOR LOPEZ AND I'M A JVS SOCAL
18 EMPLOYEE CURRENTLY WORKING AS A JOB DEVELOPER IN THE GAIN
19 PROGRAM. BEFORE JOINING JVS AS AN EMPLOYEE, I WAS ONCE A
20 PARTICIPANT. I WAS A FORTUNATE LAYOFF, AND THERE IN THAT TIME,
21 IT WAS VERY DIFFICULT. BUT I HAD TO PUT MY PRIDE ASIDE AND
22 APPLY FOR COWORKS TO SUPPORT MY FAMILY. I ALSO WENT THROUGH
23 THE GAIN PROGRAM, WHERE I WAS FORTUNATE TO HAVE AN AMAZING
24 TEAM THAT GUIDED ME EVERY STEP OF THE WAY. I WAS ENCOURAGED TO
25 JOIN JOB CLUB WHERE I WAS CONSTANTLY APPLYING FOR JOBS AND



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1 STAYING MOTIVATED. DURING THAT TIME, JVS HAD A JOB OPENING FOR
2 A JOB DEVELOPER AND I APPLIED. TODAY, I'M PROUD TO SAY THAT I
3 HAVE BEEN WITH JVS FOR TWO YEARS. JUST LIKE ME, MANY OF MY
4 COLLEAGUES IN THE CHATSWORTH AND SANTA CLARITA OFFICES WERE
5 ONCE EX-PARTICIPANTS AND NOW HAVE A JOB WITH JVS. YOU SEE, JVS
6 SOCAL DOES NOT JUST HIRE PEOPLE, BUT HIRES PARTICIPANTS AND
7 HELP THEM BECOME THE BEST VERSION OF THEMSELVES. I
8 RESPECTFULLY ASK THAT YOU PLEASE CONSIDER EXTENDING THE GAIN
9 CONTRACT AND ALLOWING MAXIMUM AND JVS SOCAL TO CONTINUE
10 SERVING OUR COMMUNITY. THANK YOU.

11
12 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

13
14 **JOSEPH RAMOS:** GOOD AFTERNOON. JOSEPH RAMOS FOR THE DEPARTMENT
15 ASSOCIATION OF GREATER LOS ANGELES. THE PRESENTATION FROM THE
16 DEPARTMENT OF CONSUMER AND BUSINESS AFFAIRS REQUESTS 12
17 ADDITIONAL STAFF FOR HOUSING AND TENANT PROTECTIONS AT A COST
18 OF OVER \$34,000,000. THESE FUNDS WOULD BE FAR BETTER SPENT BY
19 BEING PUT INTO THE EMERGENCY RENT RELIEF PROGRAM SO THAT
20 RENTERS COULD RECEIVE DIRECT ADDITIONAL FINANCIAL ASSISTANCE
21 TO PAY THEIR RENT AND AVOID EVICTIONS. NEW FUNDING FOR THE
22 ERRP WAS \$14,600,000, WHICH IS A SMALL DROP IN THE BUCKET
23 COMPARED TO THE TENS OF THOUSANDS OF RENTERS THROUGHOUT THE
24 LOS ANGELES COUNTY. \$34,000,000 WOULD MORE THAN DOUBLE THAT
25 AMOUNT AND HELP FAR MORE RENTERS THAT NEED ASSISTANCE. WE URGE



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1 THE BOARD TO RECONSIDER THIS ALLOCATION AND REDIRECT IT TO THE
2 EMERGENCY RENT RELIEF PROGRAM TO HELP ALL THOSE IMPACTED BY
3 EMERGENCIES, INCLUDING RECENT FEDERAL IMMIGRATION ACTIONS.
4 THANK YOU.

5

6 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

7

8 **MARCUS BAISLEY:** GOOD AFTERNOON SUPERVISORS. MY NAME IS MARCUS
9 BAISELY AND I SPEAK ON BEHALF OF AFSCME DISTRICT COUNCIL 36.
10 WE'D LIKE TO REQUEST YOUR SUPPORT FOR THE APPROXIMATE 140
11 WORKERS REPRESENTED BY AFSCME LOCAL 800 THAT ASSIST LOS
12 ANGELES COUNTY RESIDENTS THROUGH THE JVS SOCAL GAIN PROGRAM.
13 THE GREATER AVENUE FOR INDEPENDENCE GAIN PROGRAM IS IN LOS
14 ANGELES COUNTY, A PROGRAM THAT ASSISTS CALWORKS RECIPIENTS
15 WITH FINDING PERMANENT EMPLOYMENT. THE INCREDIBLE PROGRAM
16 WHICH BENEFITS MORE THAN 15,000 PEOPLE IN THE GREATER LOS
17 ANGELES AREA ANNUALLY WOULD NOT BE POSSIBLE WITHOUT THE
18 DEDICATION AND PASSION OF THE STAFF. THESE DEDICATED EMPLOYEES
19 CARE DEEPLY ABOUT THEIR WORK AND THE COMMUNITIES THEY SERVE.
20 HOWEVER, THESE EMPLOYEES ARE AT RISK OF LOSING THEIR JOBS AND
21 THEIR CLIENTS ARE AT RISK OF LOSING THEIR SERVICES PROVIDED BY
22 THE GAIN PROGRAM. WE URGE YOU TO RENEW GAIN PROGRAM WITH JVS
23 SOCAL SO THEY CAN CONTINUE PROVIDING VITAL SERVICES TO
24 VULNERABLE COMMUNITY MEMBERS WHO ARE WORKING TOWARDS SELF-
25 SUFFICIENCY AND INDEPENDENCE. THANK YOU.



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1

2 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR AND MEMBERS OF THE
3 BOARD, THAT CONCLUDES PUBLIC COMMENT ON THIS ITEM. THESE
4 REPORTS WILL BE RECEIVED IN FILE.

5

6 **SUP. HILDA SOLIS, CHAIR:** HEARING NO OBJECTIONS, THAT WILL BE
7 THE ORDER. AND MEMBERS, THAT CONCLUDES TODAY'S MEETING. AND
8 I'M VERY PROUD THAT WE ACTUALLY MET OUR EXPECTATIONS AND YOU
9 MET MINE, BECAUSE WE'RE OUT A LITTLE SOONER SO YOU CAN DO
10 OTHER THINGS. SO WE'LL SEE YOU TOMORROW MORNING. TOMORROW IS
11 FRIDAY, FEBRUARY THE 13TH. IT'S GOING TO BE GOOD LUCK, RIGHT?
12 NOT BAD LUCK. AT 9 A.M. SHARP. SO NOT 9.30, 9 A.M. SET YOUR
13 ALARM. THANK YOU. THIS MEETING IS CONCLUDED. THANK YOU ALL FOR
14 WATCHING AND ATTENDING. AND TO THE STAFF. THANK YOU.

15

16

17

18

19

20

21

22

23

24

25



THE BOARD OF
SUPERVISORS

1 I, KATHRYN J, ROBSON, Certified Shorthand Reporter Number
2 qualified in and for the State of California, do
3 hereby certify:

4 That the transcripts of proceedings recorded by the Los
5 Angeles County Board of Supervisors February 12, 2026, were
6 thereafter transcribed into typewriting under my direction and
7 supervision;

8 That the transcript of recorded proceedings as archived
9 in the office of the reporter and which have been provided to
10 the Los Angeles County Board of Supervisors as certified by
11 me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor in anywise
14 interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 24th day of February 2026, for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19
20 KATHRYN J. ROBSON

21 CA CSR No. 5439
22