



THE BOARD OF SUPERVISORS

BOARD MEETING TRANSCRIPT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

THE LOS ANGELES COUNTY BOARD OF SUPERVISORS

TUESDAY, FEBRUARY 17TH, 2026

SUP. HILDA SOLIS, CHAIR: ALL RIGHT, GOOD MORNING EVERYONE. WE ARE OFFICIALLY COMING TO ORDER HERE AND WE WANT TO WELCOME YOU TO THE SPECIAL MEETING OF THE LOS ANGELES COUNTY BOARD OF SUPERVISORS. TODAY IS TUESDAY, FEBRUARY 17TH, 2026, AND I WOULD ALSO LIKE TO WISH EVERYONE A HAPPY LUNAR NEW YEAR, GONG HEI FAT CHOY, TO ALL THOSE THAT ARE LISTENING AND THE YEAR OF THE HORSE. SO WELCOME TO EVERYONE. WE TAKE NOTE THAT A QUORUM OF THE BOARD IS PRESENT. ACTING CHIEF EXECUTIVE OFFICER, COUNTY COUNSEL, EXECUTIVE OFFICER, AND THE SERGEANT AT ARMS ARE ALL HERE TO ASSIST. TODAY WE WILL BE HEARING THE DEPARTMENTAL BUDGET PRESENTATIONS, BUT BEFORE WE BEGIN THE EXECUTIVE OFFICER WILL MAKE AN ANNOUNCEMENT. AND I JUST WANT TO BE CLEAR FOR THE BOARD THAT WE REALLY DO HAVE A TIGHT SCHEDULE, SO WE WANT TO TRY TO STICK TO IT AS WE HAVE. AND JUST REMEMBER QUESTIONS THAT YOU MAY ASK. LET'S BE BALANCED AND TRY TO GET THROUGH THEM, BECAUSE IT IS A LONG, I MEAN, THESE ARE A LONG SERIES OF PRESENTATIONS. LET'S NOT GO ON MORE THAN WE NEED TO. LET'S HEAR WHAT THEY HAVE TO SAY. I THINK THAT YOU KNOW KIND OF PROVOKES OUR QUESTIONING AS WELL. BUT I'M NOT TRYING TO START OFF ON A BAD NOTE. WE'RE ALL IN GOOD. OKAY, THANK YOU SO MUCH. OKAY, SO LET'S BEGIN. WE'LL HAVE THE EXECUTIVE OFFICER MAKE ANY ANNOUNCEMENT THAT'S APPROPRIATE. THANK YOU.



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1

2 **STEVEN HERNANDEZ, EXECUTIVE OFFICER:** MEMBERS OF THE PUBLIC, WE
3 VALUE YOUR INPUT AND A PUBLIC SURVEY IS NOW AVAILABLE FOR YOU
4 TO SHARE YOUR FEEDBACK ON TODAY'S PRESENTATIONS. FOR THOSE
5 ATTENDING IN PERSON OR REMOTELY, PLEASE SCAN THE QR CODE
6 DISPLAYED ON THE MONITORS TO ACCESS THE SURVEY. YOUR
7 PARTICIPATION IS GREATLY APPRECIATED AND WILL HELP US IMPROVE
8 OUR PROCESS. THANK YOU FOR TAKING THE TIME TO CONTRIBUTE.

9

10 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. AT THIS TIME LET US START
11 WITH THE COUNTY'S LAND ACKNOWLEDGEMENT.

12

13 **SUP. HILDA SOLIS, CHAIR [VIDEO RECORDING]:** THE COUNTY OF LOS
14 ANGELES RECOGNIZES THAT WE OCCUPY LAND ORIGINALLY AND STILL
15 INHABITED AND CARED FOR BY THE TONGVA, TATAVIAM, SERRANO, KIZH
16 AND CHUMASH PEOPLES. WE HONOR AND PAY RESPECT TO THEIR ELDERS
17 AND DESCENDANTS, PAST, PRESENT, AND EMERGING, AS THEY CONTINUE
18 THEIR STEWARDSHIP OF THESE LANDS AND WATERS. WE ACKNOWLEDGE
19 THAT SETTLER COLONIZATION RESULTED IN LAND SEIZURE, DISEASE,
20 SUBJUGATION, SLAVERY, RELOCATION, BROKEN PROMISES, GENOCIDE,
21 AND MULTI-GENERATIONAL TRAUMA. THIS ACKNOWLEDGEMENT
22 DEMONSTRATES OUR RESPONSIBILITY AND COMMITMENT TO TRUTH,
23 HEALING, AND RECONCILIATION, AND TO ELEVATING THE STORIES,
24 CULTURE, AND COMMUNITY OF THE ORIGINAL INHABITANTS OF LOS
25 ANGELES COUNTY. WE ARE GRATEFUL TO HAVE THE OPPORTUNITY TO



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1 LIVE AND WORK ON THESE ANCESTRAL LANDS. WE ARE DEDICATED TO
2 GROWING AND SUSTAINING RELATIONSHIPS WITH NATIVE PEOPLES AND
3 LOCAL TRIBAL GOVERNMENTS, INCLUDING IN NO PARTICULAR ORDER.
4 FERNANDENO TATAVIAM BAND OF MISSION INDIANS, GABRIELINO TONGVA
5 INDIANS OF CALIFORNIA TRIBAL COUNCIL, GABRIELENO/TONGVA SAN
6 GABRIEL BAND OF MISSION INDIANS, GABRIELENO BAND OF MISSION
7 INDIANS - KIZH NATION, YUHA AVIATAM OF SAN MANUEL NATION, SAN
8 FERNANDO BAND OF MISSION INDIANS, COASTAL BAND OF CHUMASH
9 NATION, GABRIELINO/TONGVA NATION, GABRIELINO TONGVA TRIBE. TO
10 LEARN MORE ABOUT THE FIRST PEOPLES OF LOS ANGELES COUNTY,
11 PLEASE VISIT THE LOS ANGELES CITY/COUNTY NATIVE AMERICAN
12 INDIAN COMMISSION WEBSITE AT LANAIC.LACOUNTY.GOV.

13
14 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. EXECUTIVE OFFICER, PLEASE
15 PLAY THE CODE OF CONDUCT.

16
17 **EXECUTIVE OFFICER [AUDIO RECORDING]:** LADIES AND GENTLEMEN, MAY
18 I PLEASE HAVE YOUR ATTENTION. THE MEETING OF THE LOS ANGELES
19 COUNTY BOARD OF SUPERVISORS IS ABOUT TO COMMENCE. A CODE OF
20 CONDUCT WILL NOW BE READ AND WE REQUEST THAT YOU COMPLY WITH
21 IT TO ENSURE THE EFFICIENT ADMINISTRATION OF THE MEETING.
22 MEMBERS OF THE PUBLIC, IT IS YOUR RIGHT TO PARTICIPATE IN
23 TODAY'S BOARD HEARING AND THE BOARD ENCOURAGES SUCH
24 PARTICIPATION. HOWEVER, THE RIGHT OF THE PUBLIC TO ADDRESS THE
25 BOARD MUST BE BALANCED WITH THE NEED TO ENSURE THAT PUBLIC



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1 COMMENT DOES NOT INTERFERE WITH THE ORDERLY COURSE OF THE
2 BOARD'S BUSINESS. ALL ARE REMINDED TO ABIDE BY THE FOLLOWING
3 RULES. SPEAKERS MUST CEASE SPEAKING IMMEDIATELY WHEN THEIR
4 TIME HAS ENDED. PUBLIC COMMENT ON AGENDA ITEMS MUST RELATE TO
5 THE SUBJECT MATTER OF THAT ITEM. GENERAL PUBLIC COMMENT IS
6 LIMITED TO SUBJECTS WITHIN THE JURISDICTION OF THE BOARD.
7 PUBLIC COMMENT DOES NOT INCLUDE THE RIGHT TO ENGAGE IN A
8 DIALOGUE WITH BOARD MEMBERS OR STAFF. PLEASE REMAIN RESPECTFUL
9 OF THE FORUM AND REFRAIN FROM UTTERING, WRITING, OR DISPLAYING
10 PROFANE, PERSONAL, THREATENING, DEROGATORY, DEMEANING, OR
11 OTHER ABUSIVE STATEMENTS TOWARD THE BOARD, ANY MEMBER THEREOF,
12 STAFF, OR ANY OTHER PERSON. MEMBERS OF THE AUDIENCE SHOULD BE
13 RESPECTFUL OF THE VIEWS EXPRESSED BY SPEAKERS, STAFF, AND
14 BOARD MEMBERS, AND MAY NOT CLAP, CHEER, WHISTLE, OR OTHERWISE
15 DISRUPT THE ORDERLY CONDUCT OF THE MEETING. ANY PERSON
16 ENGAGING IN CONDUCT THAT DISRUPTS THE MEETING IS SUBJECT TO
17 BEING REMOVED FROM THE BOARD MEETING. AND FINALLY, IF YOU
18 WITNESS CONDUCT OR BEHAVIOR BY OTHER MEMBERS OF THE PUBLIC
19 THAT DISRUPTS YOUR ABILITY TO REMAIN ENGAGED OR PARTICIPATE IN
20 THIS MEETING, PLEASE NOTIFY THE SERGEANT AT ARMS OR OTHER
21 COUNTY STAFF. THANK YOU FOR YOUR COOPERATION.

22
23 **SUP. HILDA SOLIS, CHAIR:** EXECUTIVE OFFICER, PLEASE CALL THE
24 AGENDA.



THE BOARD OF
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1 **STEVEN HERNANDEZ, EXECUTIVE OFFICER:** ON PAGE 3, NOTICE OF
2 CLOSED SESSION. ON CS1, THE ACTING CHIEF EXECUTIVE OFFICER
3 REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO FEBRUARY 24,
4 2026. THE REQUEST TO CONTINUE THIS ITEM IS BEFORE YOU. THAT
5 COMPLETES THE READING OF THE AGENDA, MADAM CHAIR.

6
7 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I WILL MOVE THE ITEM
8 SECONDED BY SUPERVISOR BARGER TO APPROVE THE ITEM. THAT WILL
9 BE THE ORDER. NEXT, TODAY'S MEETING ORDER WILL BE THE
10 DEPARTMENTAL BUDGET PRESENTATIONS FOLLOWED BY PUBLIC COMMENT
11 ON THE DEPARTMENTAL BUDGET PRESENTATIONS. EXECUTIVE OFFICER,
12 PLEASE READ THE CALL IN INFORMATION AND EXPLAIN THE SPEAKING
13 ROLES FOR THE PUBLIC.

14
15 **STEVEN HERNANDEZ, EXECUTIVE OFFICER:** GOOD MORNING, MEMBERS OF
16 THE PUBLIC. PLEASE NOTE, PUBLIC COMMENT WILL BE TAKEN UP AFTER
17 ALL THE DEPARTMENTAL BUDGET PRESENTATIONS HAVE CONCLUDED. IF
18 YOU WISH TO PARTICIPATE IN PUBLIC COMMENT, YOU MAY DO SO IN
19 PERSON OR REMOTELY. TO PARTICIPATE REMOTELY, PLEASE VISIT OUR
20 WEBSITE AT WWW.BOS.LACOUNTY.GOV TO REGISTER AND JOIN THE
21 MEETING. OR YOU MAY CALL 213-306-3065 AND USE ACCESS CODE
22 25380453825. USE A MEETING PASSWORD OF 2672026. MEMBERS OF THE
23 PUBLIC PARTICIPATING REMOTELY AND IN THE BOARDROOM, YOU WILL
24 HAVE ONE MINUTE TO ADDRESS THE BUDGET MATTER. PLEASE STATE
25 YOUR NAME AND ONCE YOUR TIME HAS EXPIRED, WE WILL IMMEDIATELY



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1 MOVE TO THE NEXT SPEAKER. WHEN IT IS YOUR TURN TO SPEAK, IF
2 REGISTERED ON A COMPUTER OR DEVICE, YOU WILL HEAR A BEEP AND
3 YOUR NAME WILL BE CALLED. OR IF JOINING BY TELEPHONE, YOU WILL
4 HEAR, YOUR LINE IS UNMUTED, YOUR AREA CODE AND THE FIRST THREE
5 DIGITS OF YOUR PHONE NUMBER WILL BE CALLED. TO ENSURE WE HEAR
6 FROM BOTH IN-PERSON AND REMOTE SPEAKERS, WE WILL ALTERNATE
7 BETWEEN THE TWO SPEAKING CUES. MEMBERS OF THE PUBLIC WHO ARE
8 IN ATTENDANCE, WHEN YOU HEAR OR SEE YOUR NAME DISPLAYED ON THE
9 SCREEN, PLEASE COME DOWN TO THE FRONT OF THE BOARDROOM AND
10 STAFF WILL ASSIST YOU. PLEASE DO NOT APPROACH THE PODIUM UNTIL
11 DIRECTED TO DO SO. WE WILL NOW MOVE ON TO ITEM ONE FISCAL YEAR
12 2026/27 DEPARTMENTAL BUDGET PRESENTATIONS. ROBERT LUNA,
13 SHERIFF, NATHAN J. HOCHMAN, DISTRICT ATTORNEY, RICARDO D.
14 GARCIA, PUBLIC DEFENDER, AND ERIKA ANZOATEGUI, ALTERNATE
15 PUBLIC DEFENDER, WILL MAKE THEIR PRESENTATIONS. FOR THE
16 DEPARTMENTAL SPEAKERS, PLEASE STATE YOUR NAME AND TITLE FOR
17 THE RECORD WHEN YOU ADDRESS THE BOARD.

18
19 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. WE'LL NOW START WITH THE
20 FIRST PRESENTATION GIVEN BY OUR SHERIFF ROBERT LUNA. HE WILL
21 HAVE APPROXIMATELY SEVEN MINUTES FOR HIS PRESENTATION. THANK
22 YOU.

23
24 **ROBERT LUNA:** GOOD MORNING. ROBERT LUNA, SHERIFF OF LOS ANGELES
25 COUNTY, CHAIR SOLIS AND MEMBERS OF THE BOARD. I WANT TO THANK



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1 YOU FOR YOUR STRONG PARTNERSHIP WITH THE SHERIFF'S DEPARTMENT
2 AND FOR BEING WILLING TO COLLABORATE TO STRENGTHEN PUBLIC
3 SAFETY. I ALSO WANT TO THANK ACTING CEO JOE NICCHITTA AND
4 COUNTY COUNSEL DAWYN HARRISON FOR THEIR CONTINUED SUPPORT OF
5 OUR DEPARTMENT. THE SHERIFF'S DEPARTMENT IS SENSITIVE TO THE
6 FISCAL CHALLENGES IMPACTING OUR COUNTY, INCLUDING REDUCTIONS
7 IN FEDERAL FUNDING. THEREFORE, I DIRECTED MY STAFF TO PURSUE
8 ONLY THE MOST ESSENTIAL BUDGETARY AUGMENTATION AND WHEREVER
9 POSSIBLE, I PROPOSED STRATEGIC MULTI-YEAR PHASED-IN APPROACH.
10 THE MEN AND WOMEN OF THE SHERIFF'S DEPARTMENT ARE DEVOTED
11 PUBLIC SERVANTS WHO KEEP OUR COMMUNITY SAFE, OFTEN PLACING
12 THEMSELVES IN HARM'S WAY TO SERVE, CARE, AND PROTECT EVERYONE
13 IN LOS ANGELES COUNTY. THEY NEED THE BOARD'S SUPPORT TO FUND
14 CRITICAL NEEDS IN PERSONNEL, EQUIPMENT, TECHNOLOGY, EMERGENCY
15 RESPONSE VEHICLE, AND CAPITAL PROJECTS. NEXT SLIDE, PLEASE. AS
16 YOU CAN SEE HERE, INFLATION IN UTILITIES, GOODS, AND SERVICES
17 ARE CAUSING ADDED STRAIN TO OUR BUDGET. NEXT SLIDE PLEASE. AS
18 YOU CAN SEE, OVER HALF OF OUR FUNDING GOES TO PUBLIC SAFETY
19 AND EMERGENCY RESPONSE. NEXT SLIDE PLEASE. LIKE MANY LARGE LAW
20 ENFORCEMENT AGENCIES ACROSS OUR COUNTY, WE ARE EXPERIENCING A
21 HIGH NUMBER OF RETIREMENTS AND IMPAIRMENTS AS A RESULT OF THE
22 AGE OF OUR DEPARTMENT. WE HAVE AN UNAVAILABILITY RATE OF 23%
23 FOR SWORN PERSONNEL. HOWEVER, WE ARE MAKING PROGRESS. OVER THE
24 LAST MONTH, WE HAVE RECEIVED OVER 400 APPLICATIONS PER WEEK.
25 THEREFORE, I'VE REQUESTED CONTINUOUS FUNDING OR CONTINUED



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1 FUNDING FOR FOUR ADDITIONAL ACADEMIES FOR A TOTAL OF EIGHT
2 ACADEMIES ANNUALLY AND FUNDING FOR AN ADDITIONAL 244 DEPUTY
3 SHERIFF TRAINEES. ADDITIONALLY, I CANNOT EMPHASIZE ENOUGH THE
4 CRITICAL IMPORTANCE OF LAUNCHING THE STARTS PROGRAM TO RETAIN
5 SWORN PERSONNEL, ESPECIALLY AS WE PREPARE FOR THE 2026 FIFA
6 WORLD CUP, THE 2027 SUPER BOWL, AND THE 2028 OLYMPICS AND
7 PARA-OLYMPICS. WE HAVE MANY CHALLENGES IN TECHNOLOGY. THANK
8 YOU FOR FUNDING THE FIRST PHASE OF OUR NEW COMPUTER AIDED
9 DISPATCH SYSTEM. WE PROCURED THE SOFTWARE, BUT NOW THERE'S
10 MORE TO DO. THE EXISTING CAD SYSTEM IS NEARLY 40 YEARS OLD AND
11 OVER THE PAST MONTH ALONE IT HAS GONE DOWN FOUR TIMES.
12 THEREFORE, YOUR APPROVAL FOR NEW POSITIONS WILL ENABLE A
13 BRIDGE AS WE TRANSITION FROM OLD CAD AND TRAIN STAFF FOR THE
14 NEW SYSTEM. FOR THE NEXT PHASE, WE WILL RETURN TO THE BOARD
15 FOR APPROVAL OF A CAPITAL PROJECT TO HOUSE NEW CENTRALIZED
16 CAD. FOR COST SAVINGS, THE SHERIFF'S DEPARTMENT IS OPEN TO CO-
17 LOCATING WITH OTHER DEPARTMENTS. I HAVE REQUESTED FUNDING TO
18 REPLACE AGED AND DEPLETED EMERGENCY RESPONSE VEHICLE BUSES AND
19 HELICOPTERS. SEPARATELY, I'VE REQUESTED FUNDING FOR ADDITIONAL
20 BODY-WORN CAMERAS AND TASER 10S. THIS WILL YIELD MANY
21 BENEFITS, INCLUDING INCREASED TRANSPARENCY, REDUCTION IN
22 LIABILITY, VALUABLE EVIDENCE DURING CRIMINAL INVESTIGATIONS
23 AND TRAINING. AND JUST AS A REMINDER IN 2025 WE WERE DOWN 42%
24 IN DEPUTY INVOLVED SHOOTINGS. THE VEHICLE FLEET HAS DECREASED
25 FROM 7,500 TO 5,758. TODAY, OVER 2,500 VEHICLES HAVE OVER



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1 110,000 MILES AND OVER 3,800 VEHICLES ARE OVER EIGHT YEARS
2 OLD, AND THIS IS CRITICAL WHEN THEY'RE BEING REPLACED.
3 ADDITIONALLY, WE REPLACED 26 BUSES PLUS 17 ARE ON ORDER, BUT
4 THERE IS MUCH MORE WORK TO BE DONE. OF 82 BUSES AT TIMES, UP
5 TO 46 ARE UNAVAILABLE DUE TO MAINTENANCE. TWENTY-SIX BUSES
6 HAVE MILEAGES BETWEEN 3 AND 400,000. REGARDING OUR HELICOPTERS
7 FOR PATROL AND RESCUE MISSIONS, SAFETY IS A MAJOR CONCERN. THE
8 AVERAGE AGE OF THE NEWEST COMPARABLE FLEET IS NINE YEARS, AND
9 THE BEST PRACTICE IS REPLACEMENT AT 10 YEARS. L.A. COUNTY'S
10 HELICOPTER RANGE BETWEEN 15 AND 25 YEARS OLD. THEY ARE
11 DISCONTINUED MODELS, AND WE STRUGGLE TO FIND MECHANICS AND
12 PARTS. ANALYSIS REFLECTED HIGH MAINTENANCE COST AND DECREASED
13 FLIGHT HOURS. THEREFORE, I'VE REQUESTED FUNDING FOR A MULTI-
14 YEAR PHASED-IN EQUIPMENT REPLACEMENT PLAN FOR PATROL CARS,
15 INMATE TRANSPORT BUSES, AND PATROL RESCUE HELICOPTERS. ONCE
16 IMPLEMENTED, WE WILL DECREASE MAINTENANCE EXPENDITURES,
17 CONTINUE TO REDUCE COURT MISS-OUTS, DECREASE LIABILITY
18 EXPOSURE, AND INCREASE PATROL. WE HAVE MAJOR DEFERRED
19 MAINTENANCE NEEDS. ONE EXAMPLE IS THE FAILING HILLSIDE AT
20 PITCH'S DETENTION CENTER, JEOPARDIZING A 2,000,000 GALLON
21 WATER TANK AT THE NEARBY STRUCTURE. WE COMPLETED ENGINEERING
22 AND HAVE REQUESTED 3,500,000 TO STABILIZE THE HILLSIDE. WE ARE
23 ALSO WORKING WITH THE CEO TO FUND UPGRADES TO MEET THE NEW
24 STATE WATER QUALITY COMPLIANCE STANDARD BY 2029. NEXT SLIDE
25 PLEASE. FINALLY, WE NEED TO SUPPORT, WE NEED THE SUPPORT FOR



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1 ESSENTIAL CAPITAL PROJECTS. THE CORRECTIONAL CARE CENTER.
2 MEN'S CENTRAL JAIL IS OUTDATED, DETERIORATING, AND UNFIT IN
3 THE EVENT OF A MAJOR EARTHQUAKE. MEN'S CENTRAL JAIL NEEDS TO
4 BE REPLACED WITH A FACILITY WITH THE APPROPRIATE HOUSING,
5 TREATMENT, AND SWING SPACE FOR THE MEDICALLY FRAGILE AND THE
6 MENTALLY ILL REMANDED INTO OUR CUSTODY. TODAY, 51% OF OUR
7 INMATE POPULATION REQUIRES SPECIALTY MENTAL HEALTH HOUSING AND
8 SERVICES. THE CORRECTIONAL CARE CENTER WOULD ALLOW US TO MEET
9 OUR LEGAL OBLIGATIONS TO HOUSE INMATES WHILE PROVIDING MORE
10 HUMANE HOUSING AND EFFECTIVE REHABILITATIVE PROGRAMS.
11 THEREFORE, I'VE REQUESTED 1,200,000 FOR ENGINEERING AND
12 ARCHITECTURAL EXPERTS TO CONDUCT A PRELIMINARY PROGRAM
13 ASSESSMENT AND INITIAL SCHEMATICS OF PERISHABLE SKILLS WEAPONS
14 TRAINING SITE. AS MANDATED BY POST, WE MUST HAVE ADEQUATE
15 TRAINING FACILITIES. THE SHOOTING RANGE AT BISCOLOU'S IS
16 STRUCTURAL FOUNDATIONALLY DAMAGED AND IS UNUSABLE. FOR TWO
17 YEARS WE HAVE BORROWED FACILITIES AT LOCAL POLICE DEPARTMENTS
18 BUT WE TRULY NEED OUR OWN FACILITY TO BE REPLACED. FINALLY,
19 I'VE REQUESTED FUNDING FOR AN EMPLOYEE WELLNESS CENTER,
20 EXPANDED EVIDENCE STORAGE, AND INITIAL PLANNING FOR A REAL-
21 TIME CRIME CENTER. IN CONCLUSION, THERE ARE MANY CRITICAL
22 FUNDING NEEDS AT THE SHERIFF'S DEPARTMENT. I'VE REQUESTED ONLY
23 THE MOST CRITICALLY NEEDED FUNDING AND I'VE PROPOSED SPREADING
24 MANY PROJECTS OVER SEVERAL YEARS TO EASE ANY FISCAL STRAIN ON
25 THE COUNTY. I THANK YOU IN ADVANCE FOR YOUR CONSIDERATION AND



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1 I WOULD BE HAPPY TO ANSWER ANY QUESTIONS AT THE APPROPRIATE
2 TIME. THANK YOU.

3

4 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH SHERIFF LUNA. NOW
5 WE'LL HEAR FROM OUR DISTRICT ATTORNEY, NATHAN HOCHMAN. THANK
6 YOU.

7

8 **NATHAN J. HOCHMAN:** THANK YOU VERY MUCH, CHAIR SOLIS AND
9 SUPERVISORS. AND HAPPY LUNAR NEW YEAR. THIS IS THE YEAR OF THE
10 FIRE HORSE, A YEAR MARKED BY ACTION AND TRANSFORMATION, AND
11 THAT'S WHAT THE DISTRICT ATTORNEY OFFICE INTENDS TO DELIVER TO
12 THE PEOPLE OF THIS GREAT COUNTY. PUBLIC SAFETY IS A BEDROCK
13 OBLIGATION OF THIS BOARD TO ITS RESIDENTS, TO EVERYONE HERE,
14 AND I VIEW THIS BOARD NO DIFFERENT THAN IF I WERE SPEAKING TO
15 A CORPORATE BOARD AND YOU ARE MAKING DECISIONS ON INVESTMENTS,
16 EXPENSES AND INVESTMENTS TO JUST NOT YOURSELF BUT TO YOUR
17 SHAREHOLDERS. THEY ARE OUT IN THE AUDIENCE. THEY ARE ALL THE
18 10,000,000 PEOPLE IN THIS COUNTY. SO WHAT I'D LIKE TO DO WITH
19 MY TIME IS TALK ABOUT WHY INVESTING IN THE DISTRICT ATTORNEY'S
20 OFFICE SIGNIFICANTLY WILL ACTUALLY GET YOU A RETURN ON THAT
21 INVESTMENT IF ENHANCED PUBLIC SAFETY. SO TO UNDERSTAND WHAT
22 THE DISTRICT ATTORNEY'S OFFICE ACTUALLY DOES, WE CAN TALK
23 NUMBERS. WE CAN TALK ABOUT THE FACT THAT THE D.A.'S OFFICE WAS
24 FUNDED FOR 950 PROSECUTOR POSITIONS AS RECENTLY AS 2020. WE
25 ARE DOWN TO JUST OVER 800. WE SUFFERED A \$24,000,000 REDUCTION



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1 IN THE CURTAILMENT EXERCISE OF LAST YEAR. SO WE ARE BASICALLY
2 DOING MORE WITH LESS BECAUSE SINCE 2020, THE NUMBERS OF CASES
3 HAVE GROWN SIGNIFICANTLY, BUT I DON'T HAVE ADDITIONAL
4 PROSECUTORS TO ACTUALLY PROSECUTE THEM. SO WHAT AM I ASKING
5 THOSE PROSECUTORS TO DO? I AM OFTEN ASKING A HEAD DEPUTY OR
6 AN ASSISTANT HEAD DEPUTY AT A MANAGEMENT LEVEL OF POSITION TO
7 LITERALLY GO INTO THE COURT. BECAUSE IF SOMEONE'S ON SICK
8 LEAVE OR THEY'RE ON VACATION LEAVE, WE CANNOT LEAVE A
9 COURTROOM DARK. THE JUDGE EXPECTS US THERE, BUT MORE
10 IMPORTANTLY, EVERYONE THERE, THE VICTIMS EXPECT US THERE. THE
11 DEFENDANT EXPECTS US THERE. THE DEFENSE ATTORNEYS EXPECT US
12 THERE. AND OUR MANAGEMENT LEVEL PEOPLE WILL SHOW UP IN THOSE
13 COURTS TO MAKE THAT HAPPEN. SO WE ARE DOWN LITERALLY FROM 950
14 PROSECUTORS DOWN TO JUST OVER 800 IN THE LAST FOUR YEARS. AND
15 BY THE WAY, AS A MARKER, IN THE EARLY 2000S, THE D.A.'S OFFICE
16 WAS OVER 1,100 PROSECUTORS WITH A FRACTION OF THE CASES. SO
17 WHAT ARE THE TYPES OF CASES THAT WE DO? WE DO EVERYTHING FROM
18 THE MOST SOPHISTICATED GANG HOMICIDE CASES, COLD CASE
19 PROSECUTIONS, SEX CRIMES. AND I INVITE ANY ONE OF YOU
20 SUPERVISORS OR YOUR STAFF, IF YOU WANT TO SEE WHAT GOES ON IN
21 A SEX CRIME PROSECUTION, TAG ALONG WITH OUR PROSECUTORS, GO
22 INTO THE COURT, SEE HOW THEY DEAL WITH THE VICTIMS IN THESE
23 INCREDIBLY EMOTIONALLY CHARGED SITUATIONS. AND YOU WILL GET AN
24 IDEA OF THE DEDICATION OF THIS INCREDIBLY TALENTED AND
25 EXPERIENCED STAFF. DOMESTIC VIOLENCE, HUMAN TRAFFICKING,



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1 THAT'S BOTH SEX TRAFFICKING AND LABOR TRAFFICKING, HATE
2 CRIMES, CYBER CRIMES, FENTANYL POISONING THAT'S GOING TO KILL
3 MORE 18 TO 40-YEAR-OLDS THAN ANYTHING IN OUR SOCIETY. WE GO
4 AFTER THE FENTANYL POISONERS AS WELL AS EDUCATE MIDDLE AND
5 HIGH SCHOOL STUDENTS ABOUT THE PERILS OF ENGAGING IN DRUG USE
6 NOW THAT FENTANYL HAS LACED THE DRUG SUPPLY. WHEN IT COMES TO
7 ORGANIZED RETAIL THEFT, I WANT TO GIVE YOU AN EXAMPLE OF
8 SOMETHING WE'VE DONE RECENTLY. NOT ONLY HAVE WE IMPLEMENTED
9 PROPOSITION 36 AND BROUGHT OVER 2,000 PROPOSITION 36 THEFT-
10 RELATED FELONY CHARGES AGAINST PEOPLE WITH TWO OR MORE
11 CONVICTIONS FOR THEFT, BUT WE DECIDED TO GO AHEAD AND GO LOW-
12 TECH, SUPERVISORS. SO WHAT WE DID IS WE CAME UP WITH A WINDOW
13 STICKER, AND I'LL SHOW IT TO YOU RIGHT HERE. THIS IS A SMALL
14 VERSION OF A WINDOW STICKER THAT WE CAME UP AND THIS IS WHAT
15 THE LARGE VERSION ACTUALLY LOOKS LIKE. WE GAVE OUT 14,000 OF
16 THESE WINDOW STICKERS TO SMALL AND BIG BUSINESSES THAT
17 BASICALLY SEND A DETERRENT MESSAGE, BECAUSE THAT'S OUR GOAL.
18 OUR GOAL IS NOT TO FILL THE SHERIFF'S PRISONS TO THE BREAKING
19 POINT. OUR GOAL IS TO DETER CRIMINAL CONDUCT FROM EVER
20 HAPPENING, SAVING A LOT OF VICTIMS IN THE PROCESS. SO THIS IS
21 A WARNING SIGN IN FRONT OF 14,000 BUSINESSES THAT BASICALLY
22 SAID THIS IS A PROTECTED BUSINESS AND RETAIL THEFT WILL BE
23 PROSECUTED. THAT NOTION OF ACCOUNTABILITY IS CRUCIAL BECAUSE
24 WE NOW HAVE GOT10 RID OF BLANKET POLICIES, WHETHER THEY'RE MY
25 PREDECESSOR'S DECARCERATION POLICIES ON ONE END OF THE



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1 SPECTRUM OR MASS INCARCERATION POLICIES ON THE OTHER END OF
2 THE SPECTRUM. WE LOOK AT EACH CASE INDIVIDUALLY, THE
3 INDIVIDUAL DEFENDANT, THE CRIME COMMITTED, AND THE IMPACT ON
4 THE VICTIM TO DETERMINE WHO THE TRUE THREATS ARE TO OUR PUBLIC
5 SAFETY AND NEED TO BE BEHIND BARS AND, AS IMPORTANTLY, THE
6 ONES THAT AREN'T. THE FIRST TIME NONVIOLENT OFFENDER, FOR
7 INSTANCE, THAT IS A PERSON WHERE THE PUNISHMENT CAN BE
8 COMMUNITY SERVICE. THE PUNISHMENT CAN BE A DIVERSION PROGRAM,
9 IF THEY HAVE A SERIOUS DRUG ADDICTION. BUT WE'LL GO AHEAD AND
10 TAILOR THE PUNISHMENT FOR THE CRIME AND MAKE SURE THAT THAT IS
11 WHAT THE D.A.'S OFFICE DELIVERS FOR PUBLIC SAFETY.

12
13 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH FOR THE
14 PRESENTATION. LET'S MOVE ON NOW. WE'LL HEAR FROM THE PUBLIC
15 DEFENDER RICARDO GARCIA.

16
17 **RICARDO D. GARCIA:** GOOD MORNING CHAIR SOLIS, SUPERVISOR, CEO,
18 COUNTY COUNSEL, AND MEMBERS OF THE PUBLIC. MY NAME IS RICARDO
19 GARCIA. I AM PROUD TO BE YOUR LOS ANGELES COUNTY PUBLIC
20 DEFENDER. THE PUBLIC DEFENDER'S OFFICE IS THE FIRST AND FINEST
21 PUBLIC DEFENDER OFFICE IN THE NATION. OUR MISSION IS TO REDUCE
22 INCARCERATION AND THE COLLATERAL CONSEQUENCES OF CONDUCT WITH
23 THE CRIMINAL LEGAL SYSTEM. THE COUNTY OF LOS ANGELES HAS A
24 CONSTITUTIONAL OBLIGATION TO PROVIDE A LAWYER FOR PEOPLE
25 PROSECUTED BY THE GOVERNMENT. IT IS MY OFFICE'S, MY



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1 DEPARTMENT'S RESPONSIBILITY TO PROVIDE YOUR CONSTITUENTS, BOTH
2 ADULT AND YOUTH, WITH REPRESENTATION IF THEY CANNOT AFFORD A
3 LAWYER. IT IS OUR DUTY TO DEFEND THE PRESUMPTION OF INNOCENCE
4 AND TO SEEK ALTERNATIVES TO INCARCERATION FOR THE PEOPLE WE
5 SERVE. WE ARE AT THE FOREFRONT OF YOUR CARE FIRST, JAIL LAST
6 VISION FOR LOS ANGELES COUNTY. NEXT SLIDE. EIGHTY FIVE PERCENT
7 OF OUR BUDGET IS FUNDED THROUGH NET COUNTY COST. WE DO NOT
8 RECEIVE AS MUCH FEDERAL, STATE, OR GRANT FUNDING AS A DISTRICT
9 ATTORNEY OR THE SHERIFF'S DEPARTMENT. THE COUNTY DOES NOT BILL
10 FOR OUR DEFENSE OF PEOPLE WHO DOES NOT BILL FOR THE CITY,
11 OKAY, DOES NOT BILL CITIES FOR OUR DEFENSE OF PEOPLE WHO THEY
12 PROSECUTE, WHICH MAKES UP 48% OF OUR MISDEMEANOR WORKLOAD. OUR
13 SERVICES REMAIN THE MOST COST-EFFECTIVE WAY TO MEET THE
14 COUNTY'S CONSTITUTIONAL OBLIGATION WHILE MAINTAINING THE
15 HIGHEST QUALITY OF REPRESENTATION. NEXT SLIDE. NEARLY 95% OF
16 OUR FUNDING IS ALLOCATED TO LEGAL ADVOCACY. ONE OF OUR
17 MANDATES IS TO SEEK DIVERSION. HOWEVER, ONLY 1% OF OUR
18 ALLOCATED BUDGET IS DEDICATED TO DIVERSION SUPPORT PROGRAMS.
19 THAT 1% IS NOT FROM NET COUNTY COST, IT IS ONE-TIME FUNDING.
20 THE DISTRICT ATTORNEY HAS CONSISTENTLY OPPOSED DIVERSION
21 PROGRAMS THAT WORK. THE LACK OF STABLE FUNDING LEAVES ACCESS
22 TO DIVERSION SUPPORT PROGRAMS VULNERABLE IN LOS ANGELES
23 COUNTY. WHEN CARE FIRST, JAILS LAST IS OPPOSED BY PROSECUTORS,
24 PUBLIC DEFENDERS REMAIN THE ONLY VOICE ADVOCATING FOR
25 ALTERNATIVES TO INCARCERATION IN OUR COURTS. NEXT SLIDE.



THE BOARD OF
SUPERVISORS

1 THANKFULLY, OUR ADVOCACY AND YOUR BOARD'S COMMITMENT TO CARE
2 FIRST, JAILS LAST HAS ACTUALLY GROWN DIVERSION IN LOS ANGELES.
3 TO PUT THIS IN CONTEXT, DIVERSION HAS EXPANDED FROM 979 CASES
4 IN 2020 TO MORE THAN 10,452 IN 2025. THOSE NUMBERS REPRESENT
5 REAL PEOPLE WHO ARE IN COMMUNITY SUPPORTIVE SERVICES, NOT
6 CAGES. LINKAGE SUPPORT IS ESSENTIAL TO DIVERSION, ESPECIALLY
7 FOR OUR UNHOUSED NEIGHBORS, WHERE THE NEXUS BETWEEN
8 HOMELESSNESS AND CONTACT WITH THE CRIMINAL LEGAL SYSTEM IS NOT
9 LESS THAN 70%. WE STRENGTHEN DIVERSION OUTCOMES THROUGH
10 PARTNERSHIPS WITH ADVOCATES LIKE PARTNERS FOR JUSTICE, WHOSE
11 ATTORNEY-CLIENT PRIVILEGE LINKAGE SUPPORT IS CRITICAL. PFJ
12 ADVOCATES SAVED OUR CLIENTS OVER 1,000 CARCERAL YEARS IN 2025
13 ALONE. PROSECUTORIAL CHARGING DECISIONS PAIRED WITH NEW
14 LEGISLATION LIKE PROP 36, TARGETING PEOPLE CHARGED WITH
15 NONVIOLENT OFFENSES, IS STEADILY INCREASING OUR JAIL
16 POPULATION BY ALMOST 1,000 PEOPLE IN A SINGLE YEAR. THIS
17 STRAINS BOTH OUR RESOURCES AND THE JAILS. THAT IS NOT WHAT
18 YOUR CONSTITUENTS WANT. WE KNOW THIS BECAUSE WE ENGAGE
19 COMMUNITIES. WE MEET RESIDENTS WHERE THEY ARE, INCLUDING AT
20 COMMUNITY MEETINGS, AND GATHER FEEDBACK ON PROGRAMS AND
21 BUDGETING PRIORITIES. WE'RE LISTENING, AND THAT'S REFLECTED IN
22 THIS BUDGET ASK AND OUR ADVOCACY EVERY DAY. NEXT SLIDE. WE
23 MUST MAINTAIN OUR LAW CLERK TO ATTORNEY PIPELINE TO EXPAND AND
24 EXPAND OTHER STAFFING PATHWAYS, WHICH CREATE A SEAMLESS
25 TRANSITION, MAINTAINING CRITICAL POSITIONS FILLED. THESE



THE BOARD OF
SUPERVISORS

1 PIPELINES ENSURE CONTINUITY OF SERVICE AND SUPPORT AND
2 EQUITABLE INCLUSION OF PEOPLE WITHIN OUR DEPARTMENT TO ENSURE
3 THAT WE REPRESENT THE PEOPLE THAT YOU SERVE. WE MUST INCREASE
4 OUR PFJ ADVOCATES TO ENSURE THAT THERE ARE SERVICES FOR PEOPLE
5 THAT ARE ATTORNEY-CLIENT PRIVILEGED AND GETTING THEM INTO THE
6 PROGRAMS THEY NEED TO EXPAND THEIR LIVES IN THE APPROPRIATE
7 DIRECTION. NEXT SLIDE. AT THIS CRITICAL POINT IN HISTORY, WHEN
8 MANY OF OUR COMMUNITIES ARE UNDER ASSAULT BY GOVERNMENT ABUSES
9 OF POWER, THE COUNTY'S MANDATE TO PROVIDE INDIGENT DEFENSE HAS
10 NEVER BEEN MORE CRITICAL. MY ASK FOR THIS YEAR IS SIMPLE.
11 PROVIDE US THE RESOURCES WE NEED TO ALLOW US TO KEEP
12 REPRESENTING PEOPLE PULLED INTO THE CRIMINAL LEGAL SYSTEM.

13
14 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH FOR YOUR
15 PRESENTATION. WE'LL NOW HEAR FROM OUR ALTERNATIVE PUBLIC
16 DEFENDER, ERIKA ANZOATEGUI.

17
18 **ERIKA ANZOATEGUI:** THANK YOU. GOOD MORNING, SUPERVISORS. MY
19 NAME IS ERIKA ANZUARGUI, ALTERNATE PUBLIC DEFENDER OF LOS
20 ANGELES COUNTY. THANK YOU FOR THE OPPORTUNITY TO PRESENT APD'S
21 BUDGET REQUEST. OUR MISSION IS SIMPLE BUT VITAL, TO REPRESENT
22 AND ZEALOUSLY DEFEND THE COUNTY'S INDIGENT RESIDENTS WHEN THE
23 PUBLIC DEFENDER HAS A LEGAL CONFLICT OF INTEREST. WE EXIST AS
24 A SEPARATE OFFICE TO AVOID ANY ISSUES OF IMPROPRIETY, TO
25 PROTECT AGAINST DIVIDED LOYALTIES, AND TO ENSURE THAT EVERY



THE BOARD OF
SUPERVISORS

1 INDIVIDUAL RECEIVES CONFLICT-FREE REPRESENTATION. NEXT SLIDE.
2 AS SHOWN ON THE SLIDE, 94% OF APD'S FUNDING COMES FROM BOARD
3 APPROVED SOURCES, INCLUDING NCC, AB 109, AND CFCI FUNDS, WITH
4 JUST 6% FROM SOURCES SUCH AS GRANTS. NEXT SLIDE. NINETY THREE
5 PERCENT OF OUR BUDGET GOES DIRECTLY TO FRONTLINE ADULT AND
6 JUVENILE DEFENSE, INCLUDING TRIALS, DIVERSION, AND HOLISTIC
7 REPRESENTATION. NEXT SLIDE. OUR PRIORITIES ARE MANY BUT LET ME
8 HIGHLIGHT SOME. WE DEFEND OUR CLIENTS WITH EXCELLENCE THROUGH
9 EVERY STAGE OF A PREDOMINANTLY ADVERSARIAL PROCESS. WE FIGHT
10 FOR DECARCERATION, AGAIN, THROUGH TRIAL, OR EQUITY-FOCUSED
11 DIVERSION IN PARTNERSHIP WITH COMMUNITY AND COUNTY
12 DEPARTMENTS. WE MINIMIZE THE COUNTY'S RELIANCE ON MORE COSTLY
13 PRIVATE ATTORNEYS THAT COMPRISE THE INDEPENDENT DEFENSE
14 COUNCIL OFFICE. WE OUTREACH THE COMMUNITY AND RECRUIT THE NEXT
15 GENERATION OF ATTORNEYS AND STAFF THAT WILL BE BEST SUITED TO
16 REPRESENT THE COUNTY'S INDIGENT POPULATION. WITH REGARDS TO
17 OUR METRICS, IN 2025 ALONE, APD HANDLED APPROXIMATELY 855
18 JUVENILE CASES, 11,000 MISDEMEANOR CASES, AND 9,000 FELONY
19 CASES. THAT REPRESENTS APPROXIMATELY 30% OF THE COUNTY'S TOTAL
20 CRIMINAL INTAKE ACROSS 22 COURTHOUSES, AND BEHIND EACH NUMBER
21 IS A PERSON ENTITLED TO EFFECTIVE ASSISTANCE OF COUNCIL. LAST
22 YEAR, FELONY FILINGS ROSE 14%, MISDEMEANOR FILINGS ROSE 23%.
23 THESE ARE SUBSTANTIAL INCREASES THAT ARE TRENDING TO CONTINUE
24 INTO 2026. THE METRICS I HAVE PROVIDED TO YOU REFLECT THE
25 SCALE OF OUR RESPONSIBILITY AND THE VOLUME WE HANDLE. OUR



THE BOARD OF
SUPERVISORS

1 CLIENTS WHO ARE PREDOMINANTLY FROM BLACK AND BROWN
2 COMMUNITIES, I BELIEVE ARE BETTER SERVED BY AN INSTITUTIONAL
3 PROVIDER LIKE THE APD, WHICH OFFERS SUPERVISED TEAM-BASED
4 REPRESENTATION WITH A HOLISTIC SUPPORT. IT ALSO ALLOWS THE
5 COUNTY TO CONTROL COSTS WHILE ENSURING QUALITY AND
6 ACCOUNTABILITY. WHEN THE BOARD SETS PRIORITIES LIKE CARE
7 FIRST, JAILS LAST, LANGUAGE ACCESS, DIVERSITY IN THE WORKPLACE
8 AND MORE. THOSE PRIORITIES CAN BE IMPLEMENTED, MEASURED AND
9 REPORTED UNLIKE PRIVATE OFFICES. NEXT SLIDE. KEEPING THIS IN
10 MIND, MY REQUEST IS A BUDGET SAVINGS PROPOSAL OF SORTS. I AM
11 REQUESTING 15 ATTORNEYS TO MEET THE RISING CASELOAD TO PREVENT
12 FROM GOING UNAVAILABLE, TO HAVE EFFECTIVE REPRESENTATION. WE
13 NEED, THIS REQUIRES TIME PREPARATION, INVESTIGATION AND
14 MEANINGFUL ADVOCACY. BEING PROPERLY STAFFED HELPS WITH ALL OF
15 THIS AND WITH CASE DISTRIBUTION. NUMBER 2, SUPERIOR COURT
16 OPERATIONS HAVE CHANGED AND WEST COVINA IS CONSIDERED A FULLY
17 OPERATIONAL COURTHOUSE, WHICH NOW REQUIRES A SUPERVISOR, AN
18 ATTORNEY, AND A LEGAL SECRETARY TO AUGMENT THE EXISTING STAFF
19 TO MEET THE RISING CASELOAD'S DEMANDS. THE CASES HAVE DOUBLED
20 THERE. 3, I AM ALSO REQUESTING TWO PSYCHIATRIC SOCIAL WORKERS
21 FOR A SAN FERNANDO COURT PILOT PROGRAM TO HELP CLIENTS OBTAIN
22 SUPERVISED OR RELEASES BY CONNECTING THEM TO COMMUNITY
23 SERVICES AT ARRAIGNMENT, AN IDEA STEMMING FROM JAIL CLOSURE
24 CONVERSATIONS. NEXT SLIDE. MY CHALLENGES ARE THAT STARTING
25 LAST YEAR, WE WERE ASKED TO DO MORE WITH LESS. WE ARE ALREADY



THE BOARD OF
SUPERVISORS

1 DOING AS MUCH AS WE CAN AND CANNOT BE STRETCHED FURTHER
2 WITHOUT RISKING CLAIMS OF INEFFECTIVE ASSISTANCE OF COUNSEL.
3 EVERY ATTORNEY IN MY OFFICE, INCLUDING SUPERVISORS, IS
4 CARRYING A CASELOAD OVER THE NATIONAL WORK STUDY. MY
5 MITIGATION WAS LIMITING MY UNAVAILABILITY TO JUST MURDER
6 CASES, WHICH HAD REACHED A RECORD HIGH AT THE APD. BUT BY
7 LIMITING UNAVAILABILITY TO MURDER CASES, I WAS ABLE TO PICK UP
8 THE HIGH VOLUME OF FELONY CASES. AS MENTIONED, WE PROVIDE
9 GREAT REPRESENTATION WHILE BRINGING FISCAL PREDICTABILITY TO
10 THE COUNTY'S OVERALL BUDGET. THIS MODEL WORKS. THANK YOU VERY
11 MUCH FOR BEING SUPPORTIVE OF APD THROUGHOUT THE YEARS AND FOR
12 ALWAYS SAFEGUARDING CONSTITUTIONAL RIGHTS. I WELCOME
13 QUESTIONS, THANK YOU.

14
15 **SUP. HILDA SOLIS, CHAIR:** THANK YOU, THANK YOU TO ALL OF YOU,
16 THE PANEL'S PRESENTATIONS. AND I WANT TO GO AHEAD AND START
17 FIRST BECAUSE I THINK LAST TIME I DEFERRED TO EVERYONE, BUT
18 JUST ON THIS ONE, I WANT TO THANK EVERYONE FOR COMING ALL THE
19 PANELISTS I WANT TO START WITH THE SHERIFF THANK YOU SHERIFF
20 LUNA FOR BEING HERE WANTED TO JUST GO OVER I KNOW THAT
21 CURRENTLY THE JAIL POPULATION IS APPROXIMATELY 13,000 IS THAT
22 CORRECT?

23
24 **ROBERT LUNA:** YES MA'AM THAT'S ACCURATE IT FLUCTUATES BETWEEN 2
25 AND 300 JUST BELOW 13,000 JUST OVER 13,000 DEPENDING ON THE



THE BOARD OF
SUPERVISORS

1 DAY OF THE WEEK.

2

3 **SUP. HILDA SOLIS, CHAIR:** AND YOU MENTIONED THAT 41% OF THE
4 INMATES THERE NEED BEHAVIORAL MENTAL HEALTH SERVICES AND
5 SUBSTANCE ABUSE SERVICES?

6

7 **ROBERT LUNA:** FIFTY ONE PERCENT OF THE FOLKS COMING IN,
8 UNFORTUNATELY, TO OUR FACILITY. AND I THINK A LOT OF THAT HAS
9 TO DO WITH, WE ARE MUCH BETTER WITH OUR PARTNERS AT
10 CORRECTIONAL HEALTH AT IDENTIFYING CHALLENGES UP FRONT.

11

12 **SUP. HILDA SOLIS, CHAIR:** THE OTHER QUESTION I HAD WAS A WHILE
13 BACK, ABOUT A YEAR AGO, A YEAR AND A HALF AGO, WE AT THE BOARD
14 LOOKED AT AND HEARD FROM INDIVIDUALS THAT WERE CURRENTLY IN
15 THE MENTAL HEALTH ASSESSMENT PROGRAM, SUPPORTING INDIVIDUALS
16 IN THE FIP STEP-DOWN UNIT AT TWIN TOWERS, IF YOU RECALL. I'M
17 SURE YOU'RE AWARE.

18

19 **ROBERT LUNA:** YES, OUR FORENSIC INPATIENT PROGRAM, WHICH IS A
20 NATIONALLY RECOGNIZED MENTAL HEALTH PROGRAM THAT WE HAVE IN
21 OUR CUSTODY FACILITIES.

22

23 **SUP. HILDA SOLIS, CHAIR:** RIGHT. I WANTED TO ASK YOU, HAVE WE
24 FORMALLY ADOPTED A DEPARTMENT POLICY WITH WRITTEN CURRICULUM,
25 TRAINING PROTOCOLS AND SUPERVISION FOR THE STRUCTURE OF THE



THE BOARD OF
SUPERVISORS

1 PROGRAM?

2

3 **ROBERT LUNA:** I'M GOING TO HAVE TO GET BACK TO YOU SPECIFICALLY
4 ON WHAT EXACTLY HAS BEEN DOCUMENTED. OUR RECENT CLASS, WE HAD
5 WELL OVER 100 INDIVIDUALS' GRADUATE. IT WAS THE MOST
6 SUCCESSFUL CLASS THAT WE'VE HAD, AND WE HAVE SOME PEOPLE THAT
7 ARE DOING A REALLY GOOD JOB WITH IT, I WILL GET BACK TO YOU
8 WITH THAT SPECIFICALLY.

9

10 **SUP. HILDA SOLIS, CHAIR:** THAT'S GREAT, I WANT TO SEE WHAT
11 MEASURED IMPROVEMENTS YOU HAVE AND HOW THE PROGRAM IS
12 PROCEEDING. SO I WOULD APPRECIATE THAT. THE OTHER QUESTION I
13 HAVE IS, GIVEN THE SCALE OF THE 60,000 ANNUAL BOOKINGS, WHAT
14 PERCENTAGE OF THOSE INDIVIDUALS RECEIVE EDUCATIONAL OR
15 VOCATIONAL PROGRAMMING WHILE IN CUSTODY, AND ARE WE TRACKING
16 THAT?

17

18 **ROBERT LUNA:** WE ARE TRACKING IT. I DON'T HAVE THAT NUMBER IN
19 FRONT OF ME. THAT'S SOMETHING ELSE THAT WE CAN GET BACK TO YOU
20 ON. BUT CONSIDERING THE FACT THAT WE HAVE ABOUT 13 PEOPLE IN
21 OUR CUSTODY AND CARE, THIS IS WHY I TALK ABOUT THIS
22 CORRECTIONAL CARE CENTER. WE DON'T HAVE THE FACILITIES THAT WE
23 WOULD LIKE TO HAVE TO HAVE THE REHABILITATIVE SERVICES THAT WE
24 SHOULD HAVE FOR THE SIZE OF OUR FACILITY. SO I WILL GET YOU
25 THAT NUMBER, BUT WHATEVER IT IS, IT'S NOT WHERE I WOULD LIKE



THE BOARD OF
SUPERVISORS

1 IT TO BE OR ANY OF US WOULD LIKE IT TO BE BECAUSE THERE'S
2 OPPORTUNITIES THERE THAT WE'RE MISSING BECAUSE OF THE FACILITY
3 CHALLENGES THAT WE HAVE.

4

5 **SUP. HILDA SOLIS, CHAIR:** IS THAT ALSO THE CASE FOR TWIN TOWERS
6 AND THE OTHER JAILS?

7

8 **ROBERT LUNA:** THAT'S WHAT I'M GOING TO HAVE TO GET BACK TO YOU
9 ON AND GET THE SPECIFIC PERCENTAGES FOR YOU FOR EACH OF OUR
10 SEVEN CUSTODY FACILITIES.

11

12 **SUP. HILDA SOLIS, CHAIR:** OKAY, AND YOU MENTIONED DOING A STUDY
13 AND ASKING FOR MONEY. WHAT WAS THAT AMOUNT, \$1,200,000, THAT
14 YOU'RE ASKING FOR THIS CARE FACILITY, MENTAL HEALTH STUDY?

15

16 **ROBERT LUNA:** YEAH, I'VE REQUESTED \$1,200,000 FOR AN
17 ENGINEERING AND ARCHITECT EXPERT TO CONDUCT A PRELIMINARY
18 PROGRAM ASSESSMENT AND SCHEMATICS FOR IT.

19

20 **SUP. HILDA SOLIS, CHAIR:** RIGHT, SO BASED ON PREVIOUS YEARS,
21 AND I KNOW WE'VE HEARD FROM DIFFERENT PEOPLE EVEN ON THE PANEL
22 ABOUT HOW MUCH MONEY HAS BEEN SPENT ON STUDY, STUDY, STUDY. IS
23 THERE ANYTHING THAT YOU COULD GLEAN FROM WHAT WAS PREVIOUSLY
24 DONE? YOU KNOW, OR ARE THESE REPORTS OUTDATED?

25



THE BOARD OF
SUPERVISORS

1 **ROBERT LUNA:** THAT'S WHAT THIS PROCESS IS GOING TO DO. I
2 BELIEVE THAT THERE IS A LOT OF INFORMATION THAT WE CAN GATHER
3 FROM WHAT WE'VE DONE IN THE PAST. I DON'T THINK THAT'LL ALL GO
4 TO WASTE, BUT IT NEEDS TO BE UPDATED. AND REMEMBER THAT EVERY
5 5, 10 YEARS IT GOES ON, THERE'S NEW TECHNOLOGY, THERE ARE SO
6 MANY NEW THINGS AVAILABLE, AND WHAT WE WANT TO DO IS PRESENT
7 THE BEST PROJECT POSSIBLE SO THAT ALL OF YOU CAN ASSESS IT,
8 AND HOPEFULLY IT MEETS THE NEED OF WHAT OUR FOLKS IN CUSTODY
9 TODAY ARE EXPERIENCING. AND AS YOU SEE THESE NUMBERS, THEY
10 CONTINUE TO GO UP IN THE MENTAL HEALTH AND ADDICTION PORTION.

11
12 **SUP. HILDA SOLIS, CHAIR:** SO MY QUESTION ALSO IS, GIVEN THAT
13 YOU WANT TO CONTINUE DOWN THIS PATH, HAVE YOU SELECTED A
14 LOCATION FOR MEN'S CENTRAL JAIL? IT'S REPLACEMENT.

15
16 **ROBERT LUNA:** WE HAVE NOT. THIS ASSESSMENT WILL BE SOMETHING WE
17 WORK ON WITH PUBLIC WORKS AND OTHER COMMUNITY STAKEHOLDERS TO
18 IDENTIFY THAT LOCATION.

19
20 **SUP. HILDA SOLIS, CHAIR:** I WOULD HOPE THAT THAT WOULD
21 CERTAINLY, I MAY NOT BE HERE AT THAT TIME, BUT I WOULD
22 CERTAINLY HOPE THAT THE OUTREACH CONTINUES AND THAT COMMUNITY
23 MEMBERS, PARTICULARLY, THAT HAVE BEEN OVERBURDENED WITH MANY
24 OF THESE CARCERAL BUILDINGS FOR DECADES HAVE AN OPPORTUNITY TO
25 WEIGH IN. AND WE LOOK AT WHAT THAT REALLY MEANS AND LOOKING AT



THE BOARD OF
SUPERVISORS

1 OTHER PROPERTIES THAT WE HAVE, BUT ALSO OTHER FACILITIES. AND
2 I'M SURE WE'RE GOING TO HEAR FROM OTHER DEPARTMENTS THAT WILL
3 TALK ABOUT HOW DEPOPULATION CAN HAPPEN. IN SOME CASES IN THE
4 COMMUNITY OR OTHER FACILITIES WE HAVE SET UP ON THE GENERAL
5 HOSPITAL CAMPUS, SO RECOUPED OF BEDS, ABOUT 300 THAT ARE GOING
6 TO BE ONLINE. DID YOU WANT TO SAY SOMETHING, CEO?

7

8 **JOSEPH NICCHITTA:** I DID, SUPERVISOR, SO WE'VE BEEN WORKING
9 WITH THE SHERIFF'S DEPARTMENT TO UNDERSTAND THIS CONCEPT. AND
10 I THINK TWO THINGS. I THINK ONE IS WHAT THE SHERIFF IS LOOKING
11 AT NOW IS A LITTLE BIT DIFFERENT THAN THE PRIOR STUDIES,
12 ALTHOUGH THEY'RE ALL RELATED, WHICH IS FACILITY DESIGN, WHICH
13 IS SOMETHING WE HAVEN'T NECESSARILY LOOKED AT IN THE WAY THAT
14 THE SHERIFF IS LOOKING AT IT. I THINK THERE'S AN OPPORTUNITY
15 HERE FOR, AS THE SHERIFF LOOKS AT THE CONCEPT FOR THE
16 DEPARTMENTS TO PARTICIPATE IN A FULSOME WAY. WE HAVE, THE
17 SHERIFF JUST MENTIONED THE MENTAL HEALTH POPULATION. SO HAVING
18 THE MENTAL HEALTH DEPARTMENT STEP IN AND REALLY, IF THERE'S
19 GOING TO BE A DESIGN THAT THE BOARD IS GOING TO CONSIDER AT
20 SOME POINT, SOMETHING THAT THE MENTAL HEALTH DEPARTMENT HELPS
21 INFLUENCE AND INFORM IS CRITICAL. DHS IS GOING TO BE CRITICAL
22 AND OTHER DEPARTMENTS AS WELL. WE HAVE A CONVENING LATER THIS
23 MONTH TO TALK THROUGH SOME OF THE ROLES THAT DEPARTMENTS MIGHT
24 PLAY IN EXPLORING A DESIGN. AGAIN, THIS IS JUST SOMETHING THAT
25 WOULD HAVE TO BE PUT TO THE BOARD FOR DISCUSSION ONCE IT'S



THE BOARD OF
SUPERVISORS

1 COMPLETE. THAT COMMUNITY OUTREACH PIECE, I THINK, IS SOMETHING
2 THAT WE SHOULD CONTINUE TO DISCUSS THAT ISN'T HASN'T BEEN DONE
3 YOU KNOW IN ANY SORT OF COORDINATED WAY WITH THE FACILITY
4 DESIGN SO YOUR POINT IS WELL TAKEN I THINK WE'LL WORK WITH THE
5 SHERIFF ON THAT PARTICULAR PART AS WELL.

6
7 **SUP. HILDA SOLIS, CHAIR:** AND I GUESS LASTLY, JUST THE COST
8 THAT IT WOULD TAKE TO NOT JUST DO THE STUDY, BUT THEN THE
9 ACTUAL BUILDING, WHAT THAT MEANS, HOW MANY YEARS, AND SINCE WE
10 ARE ALREADY IN A FISCAL CONUNDRUM, WHAT DOES THAT MEAN FOR THE
11 COUNTY MOVING FORWARD?

12
13 **JOSEPH NICCHITTA:** RIGHT, RIGHT. THAT'S A MAJOR CONSIDERATION.
14 I THINK WE'RE CONTINUING TO WORK WITH THE SHERIFF ON THE COST
15 OF THE STUDY. YOU KNOW, WHAT WE'RE REALLY LOOKING FOR AT THE
16 END OF THE STUDY IS SOMETHING THAT COULD BE IMPLEMENTABLE IF
17 THAT'S WHERE THE BOARD WANTS TO GO NOT ANOTHER STUDY THAT JUST
18 YOU KNOW IS THE TEE UP FOR THE NEXT STUDY SO I THINK THAT'S
19 THE CONCERN THAT I'M HEARING FROM THE BOARD I KNOW THAT'S NOT
20 THE SHERIFF'S INTENT.

21
22 **SUP. HILDA SOLIS, CHAIR:** I THINK IT'D BE HELPFUL TOO TO GET
23 WHAT THE RANGE IS OF ALL THE STUDIES THAT HAVE BEEN DONE IN
24 THOSE COSTS SO WE UNDERSTAND WHAT WAS ALREADY ON RECORD. AND
25 THEN I WOULD JUST SAY THAT I THINK A BIG PORTION OF THIS HAS



THE BOARD OF
SUPERVISORS

1 TO GO FOR TRAINING OF THE DEPUTIES AND PEOPLE THAT WILL BE
2 VERSED IN MENTAL HEALTH AND BEHAVIORAL HEALTH. SO I THINK
3 THAT'S GOING TO BE A NECESSITY THAT WE NEED TO REALISTICALLY
4 LOOK AT AND HOW DO WE GET, IF AT ALL, REIMBURSEMENT THROUGH
5 THE STATE OR FEDERAL GOVERNMENT FOR THAT. BECAUSE MOVING ON,
6 THIS PROBLEM, I THINK, IS GOING TO CONTINUE. BUT I THINK WE
7 REALLY HAVE TO BE EARNEST IN HOW WE MAKE THOSE DRAWDOWNS AND
8 REALLY BE CONSTRUCTIVE. AND IF IT TAKES LOBBYING IN SACRAMENTO
9 AS WELL AS A FEDERAL LEVEL, I THINK THAT'S SOMETHING THAT WE
10 NEED TO LOOK AT. SO THANK YOU, SHERIFF. DID YOU WANT TO ADD
11 ANYTHING ELSE OR NO?

12
13 **ROBERT LUNA:** NO, IT JUST, WE ABSOLUTELY WILL GET COMMUNITY
14 INPUT. WE'RE WORKING WITH THE CEO'S OFFICE AND WE OBVIOUSLY
15 THE COST OF IT IS IMPORTANT BUT ALSO WEIGHING THE COST OF NOT
16 DOING IT I THINK PROBABLY OUTWEIGHS THE COST OF DOING IT SO WE
17 JUST HAVE TO CONSIDER ALL PHASES.

18
19 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. NEXT I'D LIKE TO GO TO THE
20 DISTRICT ATTORNEY REALLY QUICK. WHAT VICTIM SERVICES IN THE
21 DEPARTMENT THAT YOU'RE SEEKING TO EXPAND, CAN YOU OUTLINE
22 THOSE AND WHAT'S THE PROJECTED COST OF THAT EXPANSION?

23
24 **NATHAN J. HOCHMAN:** CERTAINLY. SO WITH RESPECT TO VICTIM
25 SERVICES, WE HAVE A BUREAU OF VICTIM SERVICES. THEY AT ONE



THE BOARD OF
SUPERVISORS

1 POINT HAD OVER 75 DIFFERENT VICTIM SERVICE REPRESENTATIVES. IT
2 DROPPED IN THE PRIOR ADMINISTRATION TO UNDER 50. THEY'RE IN
3 THE PROCESS OF HIRING PER POSITIONS THAT THEY ACTUALLY HAD,
4 AND WE WOULD CERTAINLY SEEK TO EXPAND THAT. THAT ACTUALLY IS
5 ONE OF THE LOWER BUDGET-FUNDED TYPES ITEMS WITHIN OUR BUDGET.
6 WE'RE TALKING FUNDING IN THAT RESPECT WOULD BE ABOUT 20 OR SO
7 POSITIONS, ROUGHLY PLUS OR MINUS SOMEWHERE BETWEEN A HALF A
8 MILLION AND \$750,000. OUR BUDGET REQUEST IS OVER \$100,000,000.
9 WE'RE TRYING TO GET BACK THE POSITIONS FOR BOTH PROSECUTORS,
10 SUPPORT STAFF, AND INVESTIGATORS TO GO AFTER SOME OF THE MAJOR
11 CHALLENGES. AND I KNOW THIS BOARD HAS ALREADY RECOGNIZED THE
12 EFFORTS THAT WE WANT TO TAKE IN GOING AFTER THE FRAUDULENT AB
13 218 CLAIMS. THEY ESTIMATE THAT OF THE 11,800 CLAIMS THAT CAME
14 IN, THERE ARE THOUSANDS OF CLAIMS THAT WE ARE NOW LOOKING AT
15 FOR FRAUDULENT SUBMISSIONS. THERE'S AN ADDITIONAL 5,000 CLAIMS
16 THAT WERE NOT PART OF THE INITIAL \$4,000,000,000 SETTLEMENT OR
17 THE \$894,000,000 SETTLEMENT THAT FILED THAT. WE ESTIMATE THAT
18 A HUGE NUMBER OF THOSE ADDITIONAL 5,000 CLAIMS MAY ALSO BE
19 FRAUDULENT. THEREFORE, THE SAVINGS, IF WE ACTUALLY, HOPEFULLY,
20 CAN DO OUR JOB AND DETERMINE THIS, WE ESTIMATE TO BE IN THE
21 HUNDREDS OF MILLIONS, IF NOT THE BILLIONS OF DOLLARS GOING
22 FORWARD BASED ON OUR EFFORTS IN AB 218 TYPES OF PROSECUTIONS.
23 NOT ONLY THAT, IT WILL SEND A DETERRENT MESSAGE TO ANY
24 CLAIMANTS IN ANY LAW FIRMS THAT IF THEY WANT TO TAKE ADVANTAGE
25 OF THIS BOARD'S GENEROSITY AND RECOGNITION OF ITS OBLIGATION



THE BOARD OF
SUPERVISORS

1 TO SEX ABUSE SURVIVORS, WHICH THIS BOARD HAS DONE IN
2 AUTHORIZING THESE SETTLEMENTS. THEY WANT TO TAKE ADVANTAGE OF
3 THAT, WE'RE GOING TO GO AFTER THEM AND PUT THEM IN PRISON. AND
4 HOPEFULLY THEN WE CAN USE THE HUNDREDS OF MILLIONS OR BILLIONS
5 OF DOLLARS OF SAVINGS TO THEN BUILD THIS COMMUNITY CORRECTION
6 CENTER, WHICH I COULDN'T EMPHASIZE ENOUGH, IS ABSOLUTELY
7 CRUCIAL BECAUSE WE ARE DEALING WITH A MEN'S CENTRAL JAIL THAT
8 WAS BUILT IN 1963. IT HAD A 30 OR 40 YEAR SHELF LIFE, WHICH
9 MEANS IT SHOULD HAVE BEEN RAISED TO THE GROUND IN THE YEAR OF
10 2003. WE'RE DEALING WITH A SITUATION, I INVITE ANY MEMBER OF
11 THE BOARD, A SUPERVISOR, THEIR STAFF, OR THE PUBLIC, TAKE A
12 TOUR. YOU GO DOWN CERTAIN HALLWAYS, AND YOU'RE FEELING LIKE
13 YOU'RE IN A 1930S, DEEP SOUTH, SOUTHERN PRISON, OR A TURKISH
14 PRISON. THE CONDITIONS FOR THE INMATES ARE HORRIBLE. THE
15 CONDITIONS FOR THE DEPUTY SHERIFFS THAT HAVE TO SUPERVISE
16 THESE INMATES ARE HORRIBLE. THE CONDITIONS FOR THE FAMILIES
17 THAT HAVE TO VISIT ARE HORRIBLE. WE NEED TO FIX THAT. AND I
18 WOULD LOVE TO SPEND HUNDREDS OF MILLIONS OR BILLIONS OF
19 DOLLARS ON SCHOOLS, REC CENTERS, YOU KNOW NEW HALL OF JUSTICE,
20 HALL OF ADMINISTRATION AND STUFF LIKE THAT. BUT WE HAVE GOTTEN
21 TO THE POINT WE HAVE TO SPEND THAT ON A STATE-OF-THE-ART
22 FACILITY, A REHABILITATION AND TREATMENT FACILITY THAT CAN
23 DELIVER THESE TYPE OF HUMANE SERVICES TO ALL THE PARTIES
24 INVOLVED.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I WANT TO MOVE ON NOW TO
2 THE PUBLIC DEFENDER. GIVEN THAT APPROXIMATELY 85% OF THE
3 DEPARTMENT'S BUDGET IS NET COUNTY COSTS NCC. WHAT STEPS ARE
4 YOU TAKING TO IDENTIFY TO SECURE ALTERNATIVE FUNDING SOURCES?

5
6 **RICARDO D. GARCIA:** THANK YOU SUPERVISOR. WE'VE DONE THAT SINCE
7 MY ADMINISTRATION BEGAN WHEN I ARRIVED IN LOS ANGELES COUNTY
8 THAT PERCENTAGE WAS WELL OVER 90% OF DEPENDENCE ON NET COUNTY
9 COSTS SO SINCE THEN WE'VE SOUGHT OUT DIFFERENT FORMS OF
10 SUPPORT FROM ALTERNATE POLICY TO ME FROM THE COUNTY FROM THE
11 STATE AS WELL AS OTHER FUNDERS WHO ARE WILLING TO IMPLEMENT
12 PILOT PROGRAMS SUCH AS THE PUBLIC DEFENDER PILOT PROJECT,
13 WHICH WAS A REENTRY PROGRAM THAT ALLOTTED \$50,000,000 ACROSS
14 ALL PUBLIC DEFENDER'S OFFICES IN CALIFORNIA, GIVING US
15 APPROXIMATELY 12 TO 15,000,000 EACH YEAR. THAT PROGRAM
16 UNFORTUNATELY SUNSETS IN JULY OF THIS YEAR, SO THE FUNDING FOR
17 THAT PROGRAM WILL NO LONGER BE AVAILABLE. WE HAVE SUCCESSFULLY
18 USED THAT MONEY OVER THE LAST FOUR YEARS TO REDUCE THE NUMBER
19 OF PEOPLE WHO ARE IN STATE PRISONS AND ENSURE THAT THEIR
20 REENTRY INTO LOS ANGELES COUNTY COMES WITH SUPPORTIVE SERVICES
21 AND THE CAPACITY TO FIND EMPLOYMENT AND OTHER NEEDS. SO WE
22 LOOK FOR THOSE PROGRAMS. THOSE ARE EXAMPLES OF THEM. BUT
23 UNFORTUNATELY, THEY ARE PILOTED PROGRAMS THAT HAVE A LIMITED
24 SHELF LIFE, AND WE DO RUN OUT.



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS, CHAIR:** SO I'M ASSUMING THAT YOU ARE GOING TO
2 BE HELPING THE COUNTY IN TERMS OF EDUCATING THE LEGISLATURE IN
3 SACRAMENTO ABOUT THESE NEEDS, THESE PRIORITIES.

4
5 **RICARDO D. GARCIA:** ABSOLUTELY.

6
7 **SUP. HILDA SOLIS, CHAIR:** OKAY, THANK YOU.

8
9 **RICARDO D. GARCIA:** YEAH, ABSOLUTELY, SUPERVISOR. THAT IS
10 SOMETHING WE CONSISTENTLY DO, AND WE WORK QUITE WELL WITH THE
11 COUNTY, EXCUSE ME, WITH THE CEO IN DEVELOPING COMMUNICATIONS.

12
13 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. AND THEN LASTLY, TO THE
14 ALTERNATIVE PUBLIC DEFENDER, FOR THE WEST COVINA OFFICE, WHAT
15 DOES THE TRANSITION FROM A SATELLITE OFFICE TO A BRANCH OFFICE
16 ENTAIL, AND WHAT ARE THE CLASSIFICATIONS FOR THE THREE
17 REQUESTED POSITIONS?

18
19 **ERIKA ANZOATEGUI:** THANK YOU FOR THE QUESTION, SUPERVISOR. WEST
20 COVINA USED TO BE A SATELLITE COURTHOUSE WHICH BASICALLY JUST
21 DID THE ARRAIGNMENT, MAYBE THE PRELIM AND THEN SENT THOSE
22 CASES TO POMONA, BUT NOW THEY'RE STAYING THERE, THEY'RE
23 HANDLING MISDEMEANORS AND FELONIES ALL IN THE WEST COVINA
24 COURTHOUSE. SO NOW I HAVE STAFFED IT WITH MORE PEOPLE, BUT
25 THEY NEED A SUPERVISOR. SO ONE IS A SUPERVISOR, ONE THEN AN



THE BOARD OF
SUPERVISORS

1 EXTRA FELONY ATTORNEY, AND THEN A SECRETARY TO HELP WITH ALL
2 OF THE MANAGEMENT OF THE CASELOAD AND DISTRIBUTING THE CASES
3 AND GIVES ME AN OPPORTUNITY TO SEND MAYBE TRAINEE MISDEMEANORS
4 WITH HAVING AN ON-SITE SUPERVISOR, THEN THAT PERSON COULD THEN
5 TRAIN THEM, GUIDE THEM, GROW THEM TO THEN FELONIES.

6

7 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I KNOW THE CASELOADS HAVE
8 BEEN INCREASING IN THAT PARTICULAR AREA, IN THE SAN GABRIEL
9 VALLEY.

10

11 **ERIKA ANZOATEGUI:** YES.

12

13 **SUP. HILDA SOLIS, CHAIR:** AND IT IS A FAR JUMP FROM HERE TO
14 POMONA.

15

16 **ERIKA ANZOATEGUI:** YES.

17

18 **SUP. HILDA SOLIS, CHAIR:** SO IT IS, I THINK, A NECESSITY THAT
19 COULD BE ENCOURAGED. SO THANK YOU. THOSE ARE MY QUESTIONS.
20 I'LL MOVE ON NOW TO MY COLLEAGUES. I HAVE SUPERVISOR MITCHELL
21 IN THE QUEUE.

22

23 **SUP. HOLLY J. MITCHELL:** GOOD MORNING AND THANK YOU VERY MUCH,
24 MADAM CHAIR. I'M GOING TO BE MINDFUL OF YOUR EARLIER
25 STATEMENTS. SO I'M JUST GOING TO ASK A COUPLE OF QUESTIONS



THE BOARD OF
SUPERVISORS

1 BASED ON PRESENTATIONS HEARD, BUT I FIRST WANT TO JUST NOTE AN
2 OBSERVATION. YOU KNOW, I'VE BEEN KEEPING TALLY OF OUR, THROUGH
3 OUR BUDGET HEARINGS THUS FAR. PRIOR TO TODAY, WE'VE HEARD FROM
4 23 DEPARTMENTS WITH A TOTAL REQUEST OF NEW APPROPRIATIONS OF
5 JUST UNDER \$2,000,000,000 AND NEW NCC AT ABOUT 1.5. THOSE 23
6 DEPARTMENTS REALLY KIND OF REFLECT OUR SAFETY NET SERVICES.
7 AND YOU THINK IT'S, YOU KNOW, FROM HEALTH TO OUR ENTITLEMENT
8 PROGRAMS, TO PARK AND REC, TO ARTS, YOU KNOW, THE DEPARTMENTS
9 THAT KIND OF POUR INTO OUR RESIDENTS. I'M STRUCK BY THOSE
10 NUMBERS COMPARED TO HEARING FROM FOUR DEPARTMENTS TODAY WHO
11 ARE LOOKING AT ALMOST JUST UNDER HALF OF WHAT 23 DEPARTMENTS
12 WERE LOOKING AT. TOTAL APPROPRIATION, JUST IN DOING QUICK MATH
13 OF THE PRESENTATIONS TODAY, ABOUT \$708,000,000 IN TOTAL
14 APPROPRIATION AND \$707,000,000 IN NCC. THAT JUST STRUCK ME AS
15 WE HAVE TO THINK ABOUT THE TOUGH FISCAL TIMES THAT WE'RE
16 FACING. AND I WOULD ARGUE THAT THOSE 23 DEPARTMENTS PROBABLY
17 EXPERIENCED A DISPROPORTIONATE HIT FROM H.R.-1 AND ALL THE
18 OTHER REASONS IN WHICH WE FIND OURSELVES IN THIS POSITION
19 TODAY. TO THE SHERIFF, I WAS TRACKING YOUR BUDGET REQUEST
20 SHEET AND I DIDN'T SEE HERE THE ASK AROUND THE, TELL ME THE
21 NEW NAME, I ALWAYS THOUGHT IT WAS KIND OF OUR WELLNESS.

22
23 **ROBERT LUNA:** IT'S A CORRECTIONAL CARE CENTER.

24
25 **SUP. HOLLY J. MITCHELL:** OKAY I'M JUST GOING TO SAY CARE



THE BOARD OF
SUPERVISORS

1 CENTER.

2

3 **ROBERT LUNA:** YES, MA'AM.

4

5 **SUP. HOLLY J. MITCHELL:** YOU WILL KNOW WHAT WE'RE TALKING ABOUT
6 THE CARE CENTER. SO IT'S NOT HERE ON YOUR FORM AM I MISSING
7 IT? I SAW THE COMPUTER THE CAD STAFFING THE WEAPONS
8 QUALIFICATION EMERGENCY VEHICLE AND FLEET COMPONENTS AND THE
9 WELLNESS CENTER THIS WELLNESS CENTER IS FOR STAFF THIS ISN'T
10 THE CARE CENTER.

11

12 **ROBERT LUNA:** NO, IT'S NOT IT'S SEPARATE FOR STAFF AND THEIR
13 FAMILIES.

14

15 **SUP. HOLLY J. MITCHELL:** OKAY. AND THEN THE AIRCRAFT.

16

17 **ROBERT LUNA:** YES. MA'AM. YOU'RE CORRECT THAT IT'S NOT ON
18 THERE. IT DIDN'T MAKE THE LATEST VERSION THERE'S AN UPDATED
19 VERSION THAT HAS THAT ON THERE OR SHOULD HAVE THAT ON THERE.
20 WE'LL MAKE SURE WE GET THAT TO YOU.

21

22 **SUP. HOLLY J. MITCHELL:** THIS WAS THE LAST ONE AND IS IT ON
23 THERE?

24

25 **SUP. HILDA SOLIS, CHAIR:** IT'S ON THE BACK OF THIS LAST SHEET,



THE BOARD OF
SUPERVISORS

1 I THINK.

2

3 **SUP. HOLLY J. MITCHELL:** UNDER CHALLENGES AND MITIGATION?

4

5 **SUP. HILDA SOLIS, CHAIR:** YEAH, AND IT'S THE LAST BULLET FOR
6 NEED CORRECTIONAL CARE CENTER.

7

8 **SUP. HOLLY J. MITCHELL:** GOT IT.

9

10 **SUP. HILDA SOLIS, CHAIR:** OKAY. BUT IT DOESN'T HAVE ANY FIGURE.

11

12 **SUP. HOLLY J. MITCHELL:** DOLLAR AMOUNT.

13

14 **SUP. HILDA SOLIS, CHAIR:** YEAH.

15

16 **SUP. HOLLY J. MITCHELL:** RIGHT. SO GIVE ME THE DOLLAR AMOUNT
17 AGAIN. I'M JUST GOING TO ADD IT TO THE BUDGET REQUEST PIECE.

18

19 **ROBERT LUNA:** WE DON'T HAVE THE TOTAL AMOUNT. THE ONE I'M
20 ASKING FOR \$1,200,000 FOR THE ENGINEERING AND ARCHITECT OR
21 EXPERTS TO CONDUCT THE PRELIMINARY PROGRAM STUDY OR
22 ASSESSMENT.

23

24 **SUP. HOLLY J. MITCHELL:** GOT IT. GOT IT. OKAY. I WILL JUST SAY
25 WHAT I'VE SAID TO YOU PREVIOUSLY. I HEARD YOU MENTIONED PUBLIC



THE BOARD OF
SUPERVISORS

1 WORKS IN TERMS OF THE MECHANICS. THANK YOU TO THE CEO FOR
2 REFERENCING THE OTHER COUNTY DEPARTMENTS THAT HAVE GOING TO BE
3 INVOLVED IF THIS IS INDEED GOING TO BE A CARE CENTER. YOU
4 KNOW, WE'VE HAD THE CONVERSATION ABOUT WHO SHOULD LEAD THIS.
5 AND I THINK WHO LEADS IT AND DESIGNS IT WILL BE A DIRECT
6 REFLECTION OF WHAT IT BECOMES. AND SO IF IT CONTINUES TO ONLY
7 SHOW UP, BECAUSE I DON'T BELIEVE WE HEARD IT REFERENCED,
8 BECAUSE WE HAVE HEARD FROM MENTAL HEALTH ALREADY IN ONE OF THE
9 FIRST 23 DEPARTMENTS, AND WE'VE HEARD FROM DEPARTMENT OF
10 HEALTH SERVICES. AND SO I CONTINUE TO BE CONCERNED THAT IF
11 THEY AREN'T WITH YOU IN THE DRIVER'S SEAT, IT WILL NOT TRULY
12 BE A CARE CENTER. THEY HAVE GOING TO LOCK ARMS AND PLAY AN
13 INTEGRAL ROLE. IF IT IS INDEED GOING TO BE THE KIND OF
14 FACILITY AS YOU QUOTED TODAY THE 51% WHO SUFFER FROM MENTAL
15 ILLNESS IT'S DEPARTMENT OF MENTAL HEALTH WHO NEEDS TO I
16 BELIEVE LEAD IN THAT DESIGN AND IF IT'S NOT ON THEIR BUDGET
17 REQUEST, IT SUGGESTS TO ME THAT IT IS NOT FRONT AND CENTER AS
18 A PRIORITY AND THAT'S A PROBLEM BECAUSE AS YOU SAY WE HAVE
19 GOING TO FIGURE OUT HOW THE HOW WE HAVE THE WILL TO CLOSE
20 MEN'S CENTRAL JAIL. THE ISSUE IS THE HOW. AND SO I WILL JUST
21 RAISE, I APPRECIATE THE \$1,200,000 ON THE STUDY, I JUST WANTED
22 TO MAKE SURE I WASN'T MISSING IT IN TERMS OF THE ACTUAL BUDGET
23 REQUEST. BUT AGAIN I HOPE THOSE OTHER DEPARTMENTS ARE GOING TO
24 SHOW UP IN A MEANINGFUL WAY IF WE'RE EVER GOING TO GET THERE
25 AND IF IT'S EVER GOING TO BE A CARE CENTER VERSUS JUST ANOTHER



THE BOARD OF
SUPERVISORS

1 CARCERAL SETTING. LET ME MOVE ON TO THE DISTRICT ATTORNEY. YOU
2 DIDN'T GET TO YOUR FINAL TWO SLIDES, WHICH IS THE BUDGET
3 REQUEST AND THE CHALLENGES AND MITIGATIONS. LET ME SAY I
4 REALLY APPRECIATE ON YOUR CHALLENGES AND MITIGATIONS THAT YOU
5 ACKNOWLEDGE THE TOP BULLET ON THE RIGHT STRENGTH AND RISK
6 MANAGEMENT AND CORRECTIVE ACTIONS TO MINIMIZE LIABILITY
7 EXPOSURE. I WOULD HOPE THAT SEVERAL OF THE OTHER DEPARTMENTS
8 THAT HAVE HIGH LIABILITY EXPOSURE TO THE COUNTY WOULD PUT THAT
9 AS A MITIGATION STRATEGY ON THEIR PRIORITIES AS WELL. SO I
10 THANK YOU FOR THAT. MY QUESTION FOR YOU IS UNDER YOUR BUDGET
11 REQUEST, MANDATORY AND UNAVOIDABLE COSTS, AND THAT DOLLAR
12 AMOUNT, \$85,100,000, BOTH ONE TIME AND ONGOING, IS LIKE 10
13 TIMES HIGHER THAN ANY OTHER YOU'VE ASKED FOR. COULD YOU GIVE
14 US A GENERAL IDEA OF WHAT FALLS INTO THAT LUMP SUM CATEGORY?

15
16 **NATHAN J. HOCHMAN:** CERTAINLY. DIFFERENT TYPES OF MANDATORY
17 COSTS, AND WE DISCUSSED THIS THE LAST TIME I WAS HERE,
18 INVOLVE, FOR INSTANCE, RACIALLY BLIND CHARGING. RACIALLY BLIND
19 CHARGING WAS SOMETHING THAT WAS PASSED IN PENAL CODE SECTION
20 741 SEVERAL YEARS AGO.

21
22 **SUP. HOLLY J. MITCHELL:** WHAT'S THE BUDGET IMPLICATION OF
23 RACIALLY BLIND CHARGING?

24
25 **NATHAN J. HOCHMAN:** RACIALLY BLIND CHARGING OF THE 85, I DON'T



THE BOARD OF
SUPERVISORS

1 HAVE THE EXACT BREAKDOWN OF THE \$85,100,000, BUT A SIGNIFICANT
2 AMOUNT, BOTH ADDITIONAL POSITIONS AND ADDITIONAL TIME IN EACH
3 POSITION THAT HAS TO BE DEDICATED. TO GIVE YOU AN IDEA OF THE
4 NUMBERS OF THE 127,640 TOTAL CASES THAT HAD TO GO THROUGH A
5 RACIALLY BLIND CHARGING ANALYSIS. EXCUSE ME, OF THOSE TOTAL
6 CASES, 75,691 WENT THROUGH THAT ANALYSIS IN 2025. AND WE
7 STARTED IT IN MARCH OF 2025. SO BEFORE RACIALLY BLIND CHARGING
8 EXISTED, WE DIDN'T HAVE TO DO THAT ADDITIONAL SIGNIFICANT
9 ANALYSIS IN EVERY ONE OF THE CASES. THAT WOULD BE JUST ONE OF
10 THE EXAMPLES OF THE MANDATORY AND UNAVOIDABLE COSTS. OTHER
11 EXAMPLES OF MANDATORY COSTS ALSO DEAL WITH WHAT ARE CALLED,
12 AND I'LL JUST FOCUS ON THIS AREA, RACIAL JUSTICE ACT ANALYSIS.
13 WHAT THAT INVOLVES IS THAT SINCE OVER THE LAST FIVE YEARS, THE
14 STATE LEGISLATURE AUTHORIZED DEFENSE ATTORNEYS TO BRING RJA OR
15 RACIAL JUSTICE ACT TYPE OF MOTIONS. THEY THEN SAY THAT THERE'S
16 NOT ONLY EXPLICIT BUT IMPLICIT RACIAL MOTIVATION IN THE
17 CHARGING OF A PARTICULAR DEFENDANT WITH A PARTICULAR CHARGE OR
18 THE OVERALL PROSECUTION OR EVEN THE INVESTIGATION. THAT THEN
19 REQUIRES US TO GO AHEAD AND DO THAT DATA ANALYSIS, WHICH HAS
20 BEEN AN ADDITIONAL EXPENSE AND I DON'T HAVE THAT BROKEN DOWN
21 HERE, BUT ADDITIONAL EXPENSE, TIME AND EFFORT, AND WE'VE EVEN
22 BROUGHT IN DATA SCIENTISTS TO HELP US DO THAT, IN ORDER TO
23 THEN PROVIDE THE DEFENSE ATTORNEY AND THE COURT WITH THIS
24 ADDITIONAL INFORMATION SO THAT WE CAN MAKE A DETERMINATION ON
25 WHETHER OR NOT THERE'S ANY EXPLICIT OR IMPLICIT RACIAL BIAS IN



THE BOARD OF
SUPERVISORS

1 THE BRINGING OF A PARTICULAR CHARGE AGAINST A PARTICULAR
2 DEFENDANT. THOSE ARE JUST TWO EXAMPLES. I CAN GET YOU THE FULL
3 BREAKDOWN, AND I'M HAPPY TO DO SO.

4
5 **SUP. HOLLY J. MITCHELL:** I THINK NOT ONLY FOR ME, FOR THE
6 PUBLIC. I THINK THE POINT OF THIS EXERCISE AND THESE HEARINGS
7 IS FOR THE PUBLIC ALSO TO BE CLEAR. AND I THINK A CATEGORY,
8 MANDATORY AND UNAVOIDABLE COSTS IS JUST KIND OF BROAD,
9 PARTICULARLY WHEN THE TWO EXAMPLES YOU'VE JUST GIVEN US SOUND
10 STAFF HEAVY, AND THEN UNDER POSITIONS THERE ARE NONE. SO I
11 JUST THINK IT WOULD BE HELPFUL FOR MY PERSPECTIVE AS WELL AS
12 THE GENERAL PUBLIC WHO THESE SESSIONS WERE REALLY DESIGNED FOR
13 TO BE ABLE TO UNDERSTAND. CAUSE AGAIN, THE 85.1 IS 10 TIMES
14 HIGHER THAN ANY OF THE OTHER LINE ITEMS WHICH ARE VERY CLEAR
15 AND SPECIFIC. SO THANK YOU FOR THOSE TWO EXAMPLES BUT I WOULD
16 LIKE SOME CLARITY AND IF IT ACTUALLY INCLUDES STAFF POSITIONS
17 AND BASED ON THESE TWO POLICIES THAT YOU'RE IMPLEMENTING, ONE
18 FROM THE STATE, THE RACIAL JUSTICE ACT AND YOUR OWN RACIAL
19 BLIND CHARGING PRIORITY, THOSE SOUND LIKE PERMANENT ONGOING
20 POSITIONS. AND SO IF THAT'S THE CASE, I THINK WE AS A BOARD
21 NEED TO UNDERSTAND THAT.

22
23 **NATHAN J. HOCHMAN:** ABSOLUTELY.

24
25 **SUP. HOLLY J. MITCHELL:** THANK YOU. THANK YOU, MADAM CHAIR.



THE BOARD OF
SUPERVISORS

1
2 **SUP. HILDA SOLIS, CHAIR:** OK, VERY GOOD. MOVING ON NOW TO
3 SUPERVISOR HAHN.

4
5 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. AND I WILL ALSO
6 START WITH OUR SHERIFF. ONE OF THE THINGS THAT I KNOW YOU'VE
7 MENTIONED A LOT IS THE HARD TIME THAT YOUR DEPARTMENT HAS IN
8 RECRUITING, AND A LOT BECAUSE LAW ENFORCEMENT HAS BECOME, AS
9 YOU SAID, KIND OF AN UNPOPULAR CAREER PATH LATELY. SO IN THIS
10 BUDGET CRISIS, HAVE YOU WORKED WITH OUR DEPARTMENT OF HUMAN
11 RESOURCES OR JUST EVEN WITHIN YOUR OWN DEPARTMENT FOR CREATIVE
12 NON-FISCAL RECRUITMENT STRATEGIES TO HIRE MORE DEPUTIES?

13
14 **ROBERT LUNA:** WE HAVE WORKED WITH HUMAN RESOURCES, BUT WHAT WE
15 DID ABOUT THREE YEARS AGO, MAYBE 2 1/2 YEARS AGO, WE HIRED A
16 MARKETING FIRM. THIS MARKETING FIRM CAME FORWARD AND
17 SPECIFICALLY WAS USING ANALYTICS TO FIGURE OUT WHAT WAS
18 WORKING FOR US IN THE PAST AND WHAT MORE IMPORTANTLY WOULD
19 WORK FOR US IN THE FUTURE. SINCE WE'VE BROUGHT THIS MARKETING
20 FIRM ON, OUR RECRUITING HAS GONE UP ABOUT 35%. SO EACH OF OUR
21 CLASSES ARE INCREMENTALLY GETTING LARGER. BUT WHEN WE TALK
22 ABOUT RECRUITMENT, YOU CAN'T TALK ABOUT IT WITHOUT RE10 TION.
23 THAT'S WHY IT'S IMPORTANT FOR US. AND I ASK FOR THE FUNDING
24 FOR THE WHAT WE'VE BEEN DOING FOR THE LAST SEVERAL YEARS RIGHT
25 IS TO KEEP PUMPING NEW DEPUTY SHERIFFS INTO THE ACADEMY BUT WE



THE BOARD OF
SUPERVISORS

1 LOOK AT IT FROM DIFFERENT PHASES BECAUSE WE'RE ACTUALLY HIRING
2 FOLKS AS SOON AS THEY'RE ELIGIBLE TO BE HIRED. WE HOLD ON TO
3 THEM. THEY'RE WORKING AT DIFFERENT STATIONS UNTIL THEY'RE
4 READY TO GO INTO THE ACADEMY. WHAT WE'RE FINDING IS THAT WE'RE
5 ABLE TO HOLD ONTO THEM LONGER, AND OUR ATTRITION IN THE
6 ACADEMY HAS GONE UP OR I'M SORRY IT HAS GONE DOWN IT'S GETTING
7 A LOT BETTER SO OUR NUMBERS ARE INCREASING GETTING BETTER BUT
8 ON THE RETENTION END THAT'S WHY I'M TALKING ABOUT THE
9 CRITICALITY OF THE STAR PROGRAM BECAUSE THIS PILOT PROGRAM
10 WOULD RETAIN EMPLOYEES AS WE'RE GOING TO NEED MORE OF THEM FOR
11 ALL THE LARGE, VERY LARGE EVENTS THAT ARE COMING TO OUR FRONT
12 DOOR.

13
14 **SUP. JANICE HAHN:** RIGHT, RIGHT, BECAUSE WE HAD TALKED IN THE
15 PAST THAT SOMETIMES OUR PROCESS FOR HIRING WAS SLOW, AND WE
16 WERE LOSING SOME FOLKS TO OTHER AGENCIES IN OTHER
17 MUNICIPALITIES.

18
19 **ROBERT LUNA:** YEAH, IT'S A CONCERN.

20
21 **SUP. JANICE HAHN:** SO YOU FEEL LIKE THAT'S --

22
23 **ROBERT LUNA:** PAY IS A CONCERN, OBVIOUSLY. WE'RE DEALING WITH
24 THAT AT THE NEGOTIATING TABLE. BUT AS WE LOOK AT OUR
25 COMPETITORS, WE ARE LOOKING AT LAPD, CHP, THE LARGE



THE BOARD OF
SUPERVISORS

1 ORGANIZATIONS, WHAT ARE THEY DOING THAT WE'RE NOT DOING? WE'RE
2 COMPARING NOTES AND CONTINUOUSLY ASSESSING AND REASSESSING
3 WHAT WE'RE DOING TO MAKE SURE THAT WE ARE VERY COMPETITIVE.

4
5 **SUP. JANICE HAHN:** RIGHT. SO JUST A LITTLE BIT FOLLOWING UP
6 WITH SUPERVISOR MITCHELL, COMMENT ON A LITTLE BIT IN TERMS OF
7 THE AMOUNT OF REQUESTS VERSUS SOME OF OUR OTHER DEPARTMENTS,
8 AND YOU'RE REQUESTING A PRETTY LARGE AMOUNT OF NCC, AND AGAIN,
9 ESPECIALLY IN RELATION TO SOME OF THE OTHER DEPARTMENTS WHO
10 HAVE FACED CURTAILMENTS. BUT SINCE THIS BUDGET PRESENTATION IS
11 FOR THE PUBLIC, AND I THINK WE HAVE TALKED ABOUT THE BAD
12 BUDGET SCENARIO THAT WE'RE IN AND TRYING TO BALANCE
13 EVERYBODY'S REQUESTS AND NEEDS AND OUR BOARD PRIORITIES. IF
14 THE PUBLIC WERE LISTENING, WHAT IS THE NUMBER ONE THING,
15 SHERIFF, THAT YOU'RE PRIORITIZING FOR YOUR DEPARTMENT IN THESE
16 BUDGET REQUESTS FOR THE PUBLIC? AND I DON'T KNOW IF THAT'S
17 YOUR COMPUTER AIDED DISPATCH SYSTEM OR SOMETHING ELSE THAT
18 THEY CAN, THEY WOULD BE ABLE TO SEE HOW THIS, HOW YOUR BUDGET
19 AND WHAT YOU'RE REQUESTING DIRECTLY IMPACTS THE PUBLIC SAFETY.

20
21 **ROBERT LUNA:** YES, MA'AM. AND I DO HOPE THAT THE COMMUNITY IS
22 LISTENING BUT CAD WOULD BE UP THERE AT THE TOP BECAUSE THAT
23 IMPACTS FOLKS WHEN THEY DIAL 911 OR IT IMPACTS OUR OPERATIONS
24 WHEN WE'RE DEALING WITH LARGE-SCALE CRISES LIKE THE FIRES OR
25 FLOODS THAT WE'VE BEEN DEALING WITH. THEY JUST MAKE US MORE



THE BOARD OF
SUPERVISORS

1 EFFICIENT SO THAT OBVIOUSLY IS AT THE VERY TOP, BUT A VERY
2 CLOSE SECOND ARE THOSE DST POSITIONS BECAUSE WE HAVE TO
3 CONTINUOUSLY BACKFILL THE SPOTS THAT WE'RE LOSING. AND AS
4 YOU'RE AWARE, BECAUSE WE WORKED ON THIS TOGETHER, OUR CONTRACT
5 CITIES ARE ASKING FOR MORE AND MORE DEPUTIES. THEY WANT MORE
6 DEPUTIES, THEY LOVE OUR DEPUTIES, BUT I HAVE A MORATORIUM
7 RIGHT NOW BECAUSE WE'RE TRYING TO FILL THE VACANCIES THAT WE
8 HAVE TO TRY AND REDUCE THE MANDATORY OVERTIME THAT OUR
9 EMPLOYEES AND THEIR FAMILIES ARE HAVING TO DEAL WITH ON A
10 CONTINUOUS BASIS. SO BETWEEN THAT TECHNOLOGY OF CAD AND THEN
11 THE STAFFING THAT'S RIGHT THERE NEXT TO IT, THOSE ARE THE
12 OTHER TWO. AND BELIEVE IT OR NOT, WE HAVE DOZENS AND DOZENS OF
13 REQUESTS. MY STAFF DID A REALLY GOOD JOB OF REALLY
14 PRIORITIZING WHAT WE ABSOLUTELY NEED TO KEEP OUR COMMUNITY
15 SAFE AS WE MOVE FORWARD FOR THIS YEAR.

16
17 **SUP. JANICE HAHN:** THANK YOU. AND I WON'T LEAN INTO THE
18 \$1,200,000 STUDY BECAUSE I THINK WE'VE TALKED ABOUT THAT, BUT
19 I WILL JUST ECHO THE CARE FIRST JAILS LAST VISION THAT THIS
20 BOARD HAS AND HOPING THAT IT'S NOT JUST AN ENGINEER AND
21 ARCHITECT STUDY ON THE ACTUAL BUILDING, BUT REALLY FEEL LIKE
22 THE CONVERSATIONS WITH YOU REALLY NEED TO FOCUS WITH OUR
23 MENTAL HEALTH DEPARTMENT, OUR DEPARTMENT OF HEALTH SERVICES,
24 OUR COMMUNITY SAFETY IMPLEMENTATION TEAM, BECAUSE AGAIN, IT'S
25 GOING TO BE WHAT WE ENVISION THIS CORRECTIONAL CARE FACILITY



THE BOARD OF
SUPERVISORS

1 TO BE. AND SO I FEEL LIKE SOMEHOW, I JUST FEEL LIKE THOSE
2 CONVERSATIONS HAVEN'T HAPPENED YET, BUT YOU DON'T HAVE TO
3 ANSWER BECAUSE I THINK SUPERVISOR MITCHELL REALLY LEANED INTO
4 THAT. ONE OTHER THING, LET ME JUST ASK ABOUT THE TRAINING
5 FACILITIES FOR THE WEAPONS QUALIFICATION AND PERISHABLE
6 SKILLS. HAVE YOU IDENTIFIED A LOCATION FOR THAT?

7

8 **ROBERT LUNA:** WE HAVE SOME ALTERNATIVES. THERE IS ONE AT
9 DOWNEY, BUT WE'RE KEEPING OUR OPTIONS OPEN JUST TO MAKE SURE
10 THAT WE'RE WORKING WITH THE COUNTY CEO AND ALL OF OUR PARTNERS
11 TO MAKE SURE IT FITS WITH CURRENT EXISTING COUNTY PROPERTY SO
12 WE CAN REDUCE THE PRICE THAT IT WOULD COST.

13

14 **SUP. JANICE HAHN:** RIGHT SO I WAS I'M A LITTLE YOU KNOW CEO I'M
15 A LITTLE CONCERNED BECAUSE ONE OF THE MAPS THAT I SAW WHERE
16 THIS P010 TIAL FACILITY COULD BE IS THE SAME PROPERTY THAT I
17 DID A MOTION LAST YEAR DIRECTING YOU TO ENTER INTO A
18 NEGOTIATED AGREEMENT WITH THE CITY OF DOWNEY TO BUILD
19 AFFORDABLE HOUSING THERE. SO JUST HOPING THAT YOU CAN IDENTIFY
20 ANOTHER LOCATION FOR THIS WEAPONS TRAINING CENTER.

21

22 **JOSEPH NICCHITTA:** RIGHT, THOSE WOULD NOT BE COMPATIBLE USES
23 SIDE BY SIDE. I THINK THAT WE HAVE TO WORK WITH THE SHERIFF'S
24 DEPARTMENT TO DO A SCAN OF AVAILABLE PROPERTY. SO I THINK ONE
25 OF THE PLACES THAT FOR THEM WOULD HAVE BEEN IDEAL WAS THE



THE BOARD OF
SUPERVISORS

1 DOWNEY CAMPUS.

2

3 **SUP. JANICE HAHN:** BECAUSE I WOULDN'T THINK THAT WOULD BE
4 AVAILABLE RIGHT NOW.

5

6 **JOSEPH NICCHITTA:** RIGHT, THERE WAS THAT MOTION THAT BROUGHT US
7 IN A DIFFERENT DIRECTION, SO WE HAVE TO GO BACK WITH THE
8 SHERIFF AND FIGURE OUT WHAT AN ALTERNATIVE SITE WOULD LOOK
9 LIKE, AND THAT'S SOMETHING WE'RE DOING RIGHT NOW. THERE'S NO
10 SET LOCATION. I THINK THEY WERE JUST OFFERING SOME
11 ALTERNATIVES TO LOOK AT, AND WE'LL CONTINUE TO LOOK THROUGH
12 THEM.

13

14 **SUP. JANICE HAHN:** YEAH. GREAT. THANK YOU, BECAUSE I HAVE MY
15 EYES ON THAT PIECE OF PROPERTY FOR AFFORDABLE HOUSING. THANK
16 YOU, SHERIFF. AND I HOPE MAYBE IN FUTURE BUDGET PRESENTATIONS,
17 YOU CAN ALSO TALK A LITTLE BIT ABOUT WHAT IT'S GOING TO MEAN
18 TO YOUR DEPARTMENT TO HAVE THE OFF RAMP FROM THE METRO
19 CONTRACT AND WHAT THAT MEANS IN TERMS OF YOUR BUDGET, BUT ALSO
20 WHAT THAT MEANS IN TERMS OF YOU GETTING BACK DEPUTIES THAT ARE
21 BADLY NEEDED ON OUR CONTRACT CITY STREETS. SO YOU DON'T HAVE
22 TO ANSWER THAT NOW, BUT I WOULD LOVE TO SEE AN OFF-RAMP PLAN
23 WHEN THAT HAPPENS, BECAUSE IT WILL HAPPEN, AS YOU KNOW.

24

25 **ROBERT LUNA:** IF THEY GIVE ME A COUPLE MORE MINUTES,



THE BOARD OF
SUPERVISORS

1 ABSOLUTELY.

2

3 **SUP. HILDA SOLIS, CHAIR:** YOU HAVE A COUPLE OF MINUTES. GO
4 AHEAD. YOU WANT TO RESPOND.

5

6 **ROBERT LUNA:** YEAH. NOW, WHEN WE WERE TALKING ABOUT THE
7 STAFFING OR THE POLICE OFFICERS THAT ARE GOING TO BE WORKING
8 METRO IN THE FUTURE. THEY'RE SLATED TO HIRE APPROXIMATELY 600
9 SWORN. I'VE BEEN IN DISCUSSIONS WITH THEIR CHIEF AS I TESTIFY
10 TO IN FRONT OF THE METRO BOARD.

11

12 **SUP. JANICE HAHN:** ARE THEY TRYING TO POACH OUR DEPUTIES?

13

14 **ROBERT LUNA:** NOT THAT I'M AWARE OF, BUT IT'S GOING TO TAKE
15 THEM SEVERAL YEARS,

16

17 **SUP. JANICE HAHN:** CORRECT.

18

19 **ROBERT LUNA:** JUST LIKE WE'RE ALL STRUGGLING IN LARGE
20 DEPARTMENTS, THEY'RE STRUGGLING TO RECRUIT AND HIRE AS WELL.
21 SO WE ARE GOING TO TRY AND WORK THAT THROUGH THEM, BUT FOUR OR
22 FIVE YEARS, I CAN SHOW YOU THAT NEXT YEAR IN THE NEXT YEAR
23 BUDGET PRESENTATION.

24

25 **SUP. JANICE HAHN:** I'D BE INTERESTED TO SEE HOW THAT'S ALL



THE BOARD OF
SUPERVISORS

1 GOING TO PLAY OUT. THANK YOU. I'M GOING TO MOVE TO THE D.A.
2 ONE OF THE DEPARTMENTAL PRIORITIES THAT YOU OUTLINED WAS TO
3 ADDRESS POLICE MISCONDUCT AND CORRUPTION AND THERE WAS A
4 RECENT L.A. TIMES ARTICLE THAT HIGHLIGHTED SEVERAL CASES WHERE
5 YOUR OFFICE ACTUALLY DOWNGRADED OR DISMISSED CHARGES IN SOME
6 OF THE HIGH-PROFILE LAW ENFORCEMENT CASES THAT OUR FORMER D.A.
7 FILED. FOR EXAMPLE, THERE WAS A PROBATION OFFICER WHO WAS
8 CHARGED WITH EXCESSIVE FORCE WHO RECEIVED NO JAIL TIME UNDER
9 THE TERMS OF A PLEA THAT YOUR OFFICE OFFERED. MAKING SURE THAT
10 OUR LAW ENFORCEMENT, THE POLICE OFFICERS AND POLICE OFFICERS
11 ARE HELD ACCOUNTABLE FOR THEIR MISCONDUCT IS, AS YOU KNOW,
12 CRUCIAL FOR THAT TRUST WITH OUR COMMUNITY. SO HOW HAS YOUR
13 OFFICE TACKLED THIS PRIORITY? AND DOES THIS BUDGET REFLECT THE
14 NEED TO CARRY OUT THAT PARTICULAR PRIORITY GOING FORWARD?

15
16 **NATHAN J. HOCHMAN:** SO THE SHORT ANSWER IS YES ON THE BUDGET,
17 AND I'LL EXPLAIN HOW WE'VE TACKLED THAT PRIORITY. WE TAKE THE
18 CASES INVOLVING POLICE OFFICERS' P010 TIAL ILLEGAL USE OF
19 FORCE EXTREMELY SERIOUSLY. I PERSONALLY HAVE A BACKGROUND IN
20 PROSECUTING ELITE, DEPUTY SHERIFFS BACK IN THE 1990S WHO WERE
21 STEALING DRUGS, GUNS, AND MONEY FROM DRUG DEALERS. I WAS PART
22 OF THE TRIAL TEAMS THAT ACTUALLY CONVICTED THEM. I ALSO
23 ABSOLUTELY RECOGNIZE THAT THE OVERWHELMING NUMBER OF OFFICERS
24 THROUGHOUT OUR ENTIRE COUNTY ARE DOING A VERY DIFFICULT AND
25 DANGEROUS JOB VERY WELL EVERY DAY. SO WE'RE FOCUSED ON THIS



THE BOARD OF
SUPERVISORS

1 GROUP OF OFFICERS THAT EFFECTIVELY ARE ACTING LIKE CRIMINALS.
2 NOW WE HAVE SOME OF THE MOST EXPERIENCED PROSECUTORS IN OUR
3 JSAID OPERATION, JUSTICE SYSTEMS INTEGRITY DIVISION. AND WHAT
4 THEY DO IS THEY LOOK THROUGH PAINSTAKINGLY EVERY SINGLE CASE.
5 OFTEN THEY ROLL OUT, IF THERE'S OFFICER INVOLVED SHOOTING,
6 THEY ROLL OUT ACTUALLY AT THE TIME OF THE INITIAL SHOOTING AND
7 THEY'LL ROLL OUT TO THE SCENE. THEN THEY WAIT TO GET THE
8 REPORTS FROM THE POLICE, WHICHEVER POLICE DEPARTMENT IS
9 PRODUCING THE REPORT, AND THEN THEY ANALYZE THOSE REPORTS
10 UNDER THE BURDEN OF PROOF, THE BEYOND A REASONABLE DOUBT
11 BURDEN OF PROOF THAT WE HAVE TO MEET IN EVERY CASE WITH THE
12 CONSIDERATIONS THAT THE LAW GIVES IN BASICALLY ACCORDING
13 POLICE OFFICERS, THE DISCRETION TO MAKE SPLIT SECOND DECISIONS
14 THAT WE THEN CAN'T GO BACK YEARS LATER AND USE 2020 HINDSIGHT
15 TO REVISIT. SO WE USE THAT STANDARD IN EVERY SINGLE CASE. AND
16 I AM HAPPY TO GO CASE BY CASE BY CASE BECAUSE WHERE WE DECLINE
17 CASES, THIS IS ONE OF THE FEW UNITS WHERE WE ISSUE A PUBLIC
18 DECLINATION. A DECLINATION THAT OFTEN GOES ON FOR PAGE AFTER
19 PAGE AFTER PAGE. IT REFERENCES BODY WORN CAMERA, SURVEILLANCE
20 VIDEO, WITNESS INTERVIEWS, ANY FORENSIC TYPE OF ANALYSIS
21 APPLIES THE LAW AND THEN REACHES A CONCLUSION. IF YOU OR
22 ANYONE ON YOUR STAFF OR ANY MEMBER OF THE BOARD OF SUPERVISORS
23 OR ANY MEMBER OF THE PUBLIC HAS ISSUES WITH OUR FACTUAL AND
24 LEGAL ANALYSIS, I PERSONALLY WANT TO HEAR THAT. BECAUSE WHERE
25 WE HAVE THE EVIDENCE TO CONVICT A POLICE OFFICER OF CROSSING



THE BOARD OF
SUPERVISORS

1 THE LINE, I WILL BE THE FIRST ONE TO GO AHEAD AND AUTHORIZE
2 THAT PROSECUTION. AND I'LL MAKE SURE THAT WE HAVE THE MOST
3 EXPERIENCED PEOPLE WHO ARE ABLE TO DO IT. SO I'M HAPPY, AND
4 AGAIN, THAT ARTICLE REFERENCED A WHOLE BUNCH OF CASES. I'LL GO
5 FACT BY FACT BY FACT IN EACH ONE OF THOSE CASES TO EXPLAIN TO
6 YOU HOW WE GOING TO OUR DECISION. WHAT I WILL NOT DO IS I
7 WON'T DO THE, I CALLED IT THE SPAGHETTI AGAINST THE WALL TYPE
8 OF PROSECUTION. WHERE WE'RE JUST GOING TO THROW THE SPAGHETTI
9 AGAINST THE WALL, HOPE SOMETHING STICKS, AND LET THE JURY
10 FIGURE IT OUT. ANYBODY WHO'S EVER BEEN SUBJECT TO A CRIMINAL
11 PROSECUTION DOESN'T WANT ME TO JUST LET THE JURY FIGURE IT
12 OUT. THE VICTIM FAMILIES OR THE FAMILIES OF THE DEFENDANTS
13 DON'T WANT ME TO LET THE JURY JUST FIGURE IT OUT. THEY WANT ME
14 AND MY OFFICE TO SPEND THE COLLECTIVE THOUSANDS OF YEARS OF
15 PROSECUTORIAL EXPERIENCE WE BRING TO THE JOB TO FIGURE IT OUT
16 IN THE FIRST PLACE. MR. GARCIA AND OUR ALTERNATE PUBLIC
17 DEFENDER HERE AS WELL WOULD ABSOLUTELY WANT ME TO APPLY THAT
18 DISCRETION THAT IF I CANNOT BRING A CASE BECAUSE WE DO NOT
19 MEET OUR BURDEN OF PROOF, I DON'T JUST LET THE JURY FIGURE IT
20 OUT LATER.

21
22 **SUP. JANICE HAHN:** ALL RIGHT, WELL THANK YOU. THANK YOU FOR
23 THAT. YOU KNOW, I SPENT A LOT OF TIME AT LOS PADRINOS, AS YOU
24 KNOW, AND YOU'VE BEEN OUT THERE AND MET WITH SOME OF THESE
25 YOUNG MEN. AND MANY OF THESE WHO ARE INCARCERATED ARE FACING



THE BOARD OF
SUPERVISORS

1 P010 TIAL TRANSFER TO THE ADULT SYSTEM AFTER YOUR OFFICE FILES
2 TRANSFER MOTIONS. AND YOU KNOW, WHEN YOU TALKED EARLIER IN
3 YOUR OPENING COMMENTS ABOUT WHAT IT MEANS TO INVEST IN PUBLIC
4 SAFETY, PART OF MY BELIEF, WHICH SOMETIMES I THINK DIFFERS
5 FROM YOURS, IS THAT I BELIEVE THAT WHEN THEY GET RELEASED
6 EVENTUALLY BACK INTO THEIR COMMUNITY, I WANT THEM TO HAVE HAD
7 THE BEST POSSIBLE OPPORTUNITY TO GET REHABILITATED AND GET
8 THAT SECOND AND THIRD CHANCE, WHICH IS WHY I ARGUE TO KEEP
9 THEM IN JUVENILE TO FINISH THEIR SENTENCE AS OPPOSED TO BEING
10 SENT TO ADULT PRISON. YOU'VE ASKED FOR 35 MORE POSITIONS FOR
11 PUBLIC SAFETY AND PROSECUTION STAFFING IN YOUR BUDGET. CAN YOU
12 JUST TELL ME BRIEFLY WHAT THE BREAKDOWN OF THAT STAFFING IS
13 AND HOW MANY OF THESE WILL BE ASSIGNED TO THESE JUVENILE
14 TRANSFER CASES?

15
16 **NATHAN J. HOCHMAN:** ACTUALLY, INTERESTINGLY ENOUGH, VERY FEW
17 WOULD BE ASSIGNED TO THE JUVENILE TRANSFER CASES BUT LET ME
18 TELL YOU WHY. JUVENILE TRANSFER MOTIONS THAT WE EVEN BRING
19 AFTER IT GOES THROUGH AN ANALYSIS BY A COMMITTEE, HAVE
20 DRASTICALLY REDUCED AS THE LAW HAS CHANGED WHAT YOU CONSIDER
21 TO FILE A TRANSFER MOTION. AND FOR PEOPLE WHO DON'T UNDERSTAND
22 WHAT WE'RE TALKING ABOUT, LET ME JUST BRIEFLY DESCRIBE IT.
23 WHEN A JUVENILE COMMITS A 707B TYPE OF CASE, THAT IS THE MOST
24 SERIOUS. WE'RE TALKING MURDER, MAYHEM, TORTURE, AND RAPE.
25 THOSE ARE THE CASES THAT END UP WITH THE D.A.'S OFFICE. SO



THE BOARD OF
SUPERVISORS

1 THAT MEANS IF YOU ARE NOT COMMITTING THAT LEVEL OF CASE, THAT
2 CASE ACTUALLY OFTEN NEVER EVEN SEES THE D.A.'S OFFICE. IT GETS
3 DIVERTED BY THE PROBATION DEPARTMENT OR THE LOCAL LAW
4 ENFORCEMENT. SO CALL IT OVER 80% OF JUVENILE CRIME NEVER SEES
5 THE D.A.'S OFFICE. SO WE'RE DEALING WITH THE MOST SERIOUS
6 CRIMES COMMITTED BY PEOPLE UNDER THE AGE OF 18. NOW WHEN WE
7 GET TO THERE, WE DETERMINE WHETHER OR NOT WE CAN MEET ALL FIVE
8 ELEMENTS OF THE TRANSFER HEARING LEGAL PROCESS TO THEN SEE IF
9 THAT JUVENILE WILL GO FROM THE JUVENILE SYSTEM INTO THE ADULT
10 SYSTEM. WHY IS THAT IMPORTANT? LET'S TAKE A JUVENILE WHO'S
11 BEEN CHARGED WITH KILLING 10 PEOPLE. IF THEY ARE KEPT IN THE
12 JUVENILE SYSTEM, THE LONGEST THEY WILL SERVE IS UNTIL THE AGE
13 OF 25. SO IF YOU COMMITTED THIS CRIME WHEN YOU ARE 17, YOU
14 JUST KILLED IN COLD BLOOD 10 PEOPLE, YOU WILL BE OUT AT THE
15 AGE OF 25 IF YOU'RE KEPT IN THE JUVENILE SYSTEM. HOWEVER, IF
16 WE DO SEEK A TRANSFER MOTION IT CAN MEET ALL FIVE ELEMENTS,
17 WHICH IS VERY DIFFICULT. THE STATE LEGISLATURES MADE IT MORE
18 DIFFICULT TO DO THAT. THEN YOU WILL BE IN THE ADULT SYSTEM.
19 NOW YOU WILL BE TREATED UNDER THE ADULT SYSTEM WHERE YOU MIGHT
20 GET OUT IN YOUR 40S, 50S, OR 60S, BUT NOT BY THE AGE OF 25.
21 AND OFTEN, AS SUPERVISOR HAHN IS AWARE, YOU DON'T EVEN SPEND
22 UNTIL THE AGE OF 25. THE WAY WE'VE CREATED OUR JUVENILE SYSTEM
23 IS THAT THE JUVENILE COURTS ARE LETTING OUT THESE SERIAL
24 MURDERS BY GENERALLY THE AGE OF 21, 22, OR 23. AND SINCE THE
25 SCIENCE SHOWS THAT YOUR BRAIN IS NOT FORMED UNTIL THE AGE OF



THE BOARD OF
SUPERVISORS

1 25, WE'RE LITERALLY LETTING OUT JUVENILES WHO'VE COMMITTED
2 RAPE, MURDER, MAYHEM, AND TORTURE, OFTEN BY THE AGE OF 21,
3 22, OR 23, BACK INTO THEIR COMMUNITIES, WITHOUT THE
4 REHABILITATION THAT THEY OTHERWISE SHOULD HAVE RECEIVED IN
5 THESE FACILITIES BECAUSE THEY'RE VASTLY UNDERFUNDED.

6
7 **SUP. JANICE HAHN:** I HEAR YOU. I APPRECIATE THAT. I DON'T KNOW
8 ANY OF THEM IN LOS PADRINOS RIGHT NOW THAT HAVE KILLED 10
9 PEOPLE.

10
11 **NATHAN J. HOCHMAN:** I'M SURE YOU KNOW THAT THEY'VE KILLED
12 SEVERAL PEOPLE. IF YOU'D LIKE THE CASES, I'M HAPPY TO GIVE YOU
13 THE CASES.

14
15 **SUP. JANICE HAHN:** MY POINT IS, THERE, UNFORTUNATELY, IN THE
16 ADULT PRISON SYSTEM, THERE IS, IN MY OPINION, ZERO CHANCE OF
17 REHABILITATION. IT'S JUST NOT GOING TO HAPPEN. IN FACT, WE
18 KNOW FOR A FACT THERE WAS ONE YOUNG MAN WHO BECAUSE THE LAW
19 CHANGED, HE WENT TO PRISON FOR A WHILE, CAME OUT MUCH WORSE,
20 AND HE CAME BACK TO LOS PADRINOS. THANKFULLY, WE HAD AN
21 OPPORTUNITY TO GIVE HIM THE NEEDED PROGRAM THAT HE NEEDED. HE
22 IS NOW IN KIND OF A HALFWAY HOUSE. SO I DON'T HAVE ANY FAITH
23 THAT SENDING THEM TO ADULT PRISON, AND THEY WILL GET OUT
24 EVENTUALLY, WILL EVER MAKE OUR COMMUNITIES SAFER. SO I JUST,
25 YOU KNOW, I'VE BEEN IN SOME OF THE COURTROOMS WHERE YOUR



THE BOARD OF
SUPERVISORS

1 PROSECUTORS, IT SEEMS LIKE, YOU KNOW, SOMETIMES THE YOUNG
2 PERSON HAS ONE PUBLIC DEFENDER OR ONE ATTORNEY AND SOMETIMES
3 YOU HAVE TWO OR THREE PROSECUTORS REALLY TRYING TO MAKE THE
4 CASE TO SEND THEM TO PRISON. SO I JUST, WHEN I LOOK AT YOUR
5 BUDGET, I JUST WANT TO MAKE SURE THAT, YOU KNOW, YOU'RE NOT
6 SORT OF OVER-STACKING THE PROSECUTORS THAT ARE TRYING TO KEEP
7 THESE KIDS FROM BEING REHABILITATED.

8

9 **NATHAN J. HOCHMAN:** I JUST LOOKED AT THE NUMBERS AGAIN,
10 SUPERVISOR HAHN, NONE OF THE REQUESTS ARE WE ASKING FOR A
11 PROSECUTOR TO GO TO JUVENILE COURT TO DEAL WITH TRANSFER
12 CASES. THERE IS NOT ONE REQUEST BEING MADE FOR THAT.

13

14 **SUP. JANICE HAHN:** GOOD. THE KIDS HAVE A FIGHTING CHANCE. OKAY,
15 THANK YOU, MR. D.A.

16

17 **NATHAN J. HOCHMAN:** AND BY THE WAY, I COULDN'T AGREE WITH YOU
18 MORE THAT WE NEED TO CREATE STATE-OF-THE-ART REHABILITATIVE
19 FACILITIES IN THIS COUNTY TO ACTUALLY DO WHAT THE JUVENILE
20 SYSTEM IS SUPPOSED TO DO, WHICH IS ACTUALLY GIVE THESE KIDS
21 THAT CHANCE TO REHABILITATE.

22

23 **SUP. JANICE HAHN:** I AGREE.

24

25 **NATHAN J. HOCHMAN:** SADLY, WE DON'T HAVE THEM IN OUR COUNTY.



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** I WAS GOING TO TALK ABOUT HAVE YOUR VIEWS ON
3 DIVERSION CHANGE, BUT I'M GOING TO LET SOMEBODY ELSE ANSWER
4 THAT.

5

6 **NATHAN J. HOCHMAN:** MY VIEWS ON DIVERSION ARE THE EXACT
7 OPPOSITE OF THOSE PORTRAYED BY THE PUBLIC DEFENDER TO MY
8 RIGHT. HE USED THE WORDS THAT I CONSISTANTLY OPPOSED DIVERSION
9 PROGRAMS.

10

11 **SUP. JANICE HAHN:** OK, THANK YOU.

12

13 **NATHAN J. HOCHMAN:** THAT COULDN'T BE FARTHER FROM THE TRUTH.

14

15 **SUP. JANICE HAHN:** THANK YOU. I'M GOING TO MOVE ON TO OUR
16 ESTEEMED PUBLIC DEFENDER AND SAY THANK YOU TO YOU AND OUR
17 ALTERNATE PUBLIC DEFENDER FOR EXPLAINING TO US HOW CRITICAL
18 THE SERVICES ARE THAT BOTH YOUR DEPARTMENTS OFFER. AND I JUST
19 WANTED TO HIGHLIGHT THAT WHEN YOU LOOK AT THE TOTAL BUDGET
20 AMOUNT THAT OUR PUBLIC DEFENDER'S OFFICE RECEIVES COMPARED TO
21 THE DISTRICT ATTORNEY'S OFFICE, IT KIND OF DOESN'T SEEM FAIR.
22 THERE'S A DIFFERENCE OF ALMOST \$200,000,000 DIFFERENCE. AND IF
23 WE'RE NOT RESOURCING OUR PUBLIC DEFENDERS WHO HAVE HIGH
24 CASELOADS AND ARE OF10 EXTREMELY OVERWORKED AT THE SAME LEVEL
25 THAT WE DO OUR DISTRICT ATTORNEYS, THEN I THINK THAT'S A



THE BOARD OF
SUPERVISORS

1 PROBLEM. AND I HOPE WE CAN MOVE CLOSER TO FULLY RIGHT-SIZING
2 THAT. THAT'S JUST BUDGET ISSUES THAT WE'RE ALL GOING TO HAVE
3 TO FIGURE OUT. WHAT I WAS GOING TO ASK YOU, RICARDO, IS THAT
4 CAN YOU ELABORATE ON THE PIPELINE PROGRAM AND HOW THIS BUDGET
5 COULD EITHER SUPPORT THAT OR, YOU KNOW, HOW IT WOULD IMPACT
6 YOUR HIRING AND CASELOADS IF THAT PROGRAM DIDN'T EXIST.

7
8 **RICARDO D. GARCIA:** ABSOLUTELY. THANK YOU FOR THAT QUESTION,
9 SUPERVISOR. I'LL SAY IT BY SIMPLY SAYING THIS TO START.
10 WITHOUT OUR PIPELINE, WE WOULD NOT BE ABLE TO HANDLE
11 APPROXIMATELY 25% OF OUR MISDEMEANOR PRACTICE. I'M GOING TO
12 REPEAT THAT 25% OF OUR MISDEMEANOR PRACTICE, WHICH WOULD MEAN
13 THAT THOSE CASES WOULD GO TO THE CONFLICT PANEL, CONTRACT
14 ATTORNEYS, AT A COST OF OVER \$30,000,000 FOR THE COUNTY. THE
15 COUNTY WOULD BE OBLIGATED TO PAY THE CONTRACT LAWYERS. OUR
16 BUDGET ASK IS FOR \$14,000,000 TO DO THE SAME WORK AT A
17 SIGNIFICANTLY REDUCED COST BECAUSE THAT IS THE WORK WE DO. SO
18 OUR PIPELINE MAINTAINS THE REDUCED COST OF INDIGENT DEFENSE AT
19 THE MISDEMEANOR LEVEL, ENSURING THAT THE PEOPLE IN LOS ANGELES
20 RECEIVE A HIGH LEVEL OF REPRESENTATION AND THE COUNTY DOESN'T
21 HAVE TO THEN PAY CONTRACT ATTORNEYS AN EXTRA AMOUNT OF MONEY
22 TO DO THE SAME WORK.

23
24 **SUP. JANICE HAHN:** THIS IS THE ONE THAT ALLOWS LAW STUDENTS TO
25 BECOME PAID LAW CLERKS.



THE BOARD OF
SUPERVISORS

1
2 **RICARDO D. GARCIA:** THE WAY WE DO IT IS IT'S AN IMPORTANT
3 RECRUITMENT TOOL BECAUSE IT ALLOWS US TO BRING IN STUDENTS WHO
4 HAVE PASSED THE BAR WHO COME FROM DIVERSE COMMUNITIES ALLOWING
5 US TO ENSURE THAT COMMUNITIES THAT ARE NORMALLY UNDERSERVED
6 THAT GO TO LAW SCHOOL HAVE AN ACCESS TO THE PUBLIC DEFENDER'S
7 OFFICE AND EMPLOYMENT TO THE OFFICE. THEY ARE POST-BAR CLERKS.
8 ONCE THEY BECOME THEY PASS THE BAR WE CAN IMMEDIATELY HIRE
9 THEM ON AS ATTORNEYS, MOVE THEM OVER THE NEXT DAY. WE HAVE
10 REDUCED THE TIME FROM SIX MONTHS FROM THE POINT OF PASSING THE
11 BAR TO THE POINT OF HAVING THEM WORKING TO APPROXIMATELY 30 TO
12 45 DAYS. THAT IS AN INCREDIBLE REDUCTION. WE HAVE USED THIS
13 BOARD'S EMERGENCY HIRING ORDER TO EXPEDITE THAT PROCESS TO
14 ENSURE THAT WE ARE HIRING INDIVIDUALS AT A QUICK RATE. WE ARE
15 FREQUENTLY THE TOP THREE OR FOURTH DEPARTMENT, JUST BELOW THE
16 HEALTH DEPARTMENTS, AND USING THAT EMERGENCY ORDER TO ENSURE
17 WE'RE BRINGING IN THOSE STUDENTS TO DO THE WORK. AND THAT
18 ALLOWS US, AGAIN, TO MAINTAIN THE MISDEMEANOR PROGRAM MOVING
19 AND REPRESENT THOSE INDIVIDUALS. A KEY PART OF THAT WHICH I
20 MENTIONED IN MY TALKING POINTS IS THAT 48%, 48% OF OUR
21 WORKLOAD IN MISDEMEANORS COMES FROM CITY ATTORNEY OFFICES
22 WHICH YOUR BOARD DOES NOT RECEIVE ANY REMUNERATION FROM. SO
23 WHEN WE TALK ABOUT COMPARING THE DISTRICT ATTORNEY'S BUDGET TO
24 THE PUBLIC DEFENDER'S BUDGET, WE'RE NOT INCLUDING THE FACT
25 THAT WE DO NOT GET, THIS BOARD DOES NOT GET, THIS COUNTY DOES



THE BOARD OF
SUPERVISORS

1 NOT GET RESOURCES THAT ACCOMMODATE THOSE MISDEMEANORS. SO WE
2 NEED TO KEEP THAT GOING, KEEP THE PIPELINE GOING TO ENSURE WE
3 CAN REPRESENT INDIVIDUALS' CHARGE.

4
5 **SUP. JANICE HAHN:** YEAH, AND SOMETIMES WHEN YOUR CASES HAVE TO
6 GO TO THIS IDCO, THIS INDEPENDENT DEFENSE COUNSEL OFFICE,
7 RIGHT, EVEN IF WE HAVE THE MONEY, SOMETIMES THEY DON'T HAVE
8 THE CAPACITY TO DO THIS EXTRA WORK.

9
10 **RICARDO D. GARCIA:** THAT'S ABSOLUTELY TRUE. EVEN IF WE HAD TO
11 GO UNAVAILABLE AND THOSE CASES HAD TO MOVE OVER TO IDCO, WHICH
12 THE COUNTY AGAIN WOULD HAVE TO PAY FOR, THEY DON'T HAVE THE
13 CAPACITY. THE COURTS HAVE BEEN, AND THIS BOARD HAS HEARD FROM
14 THE COURTS, THE CHAOS THAT WOULD CAUSE IN THE CRIMINAL LEGAL
15 PROCESS HERE IN LOS ANGELES COUNTY. THEY WOULD RUN OUT OF
16 ATTORNEYS IN IDCO, FORCING EITHER CASES TO GO WITHOUT
17 ATTORNEYS OR BE DISMISSED BY THE COURTS AND HAVE CIRCUMSTANCES
18 SIMILAR TO WHAT WE SEE IN WASHINGTON OR OREGON, WHICH IS
19 ABSOLUTE CHAOS IN THEIR CRIMINAL LEGAL PROCESS.

20
21 **SUP. JANICE HAHN:** AND YOU KNOW, WE RELY ON YOU AND OUR
22 ALTERNATE PUBLIC DEFENDERS TO PROVIDE THE LEGAL COUNSEL, BUT
23 WE RELY ON YOUR SUPPORT STAFF AND YOU DO TO REFER CLIENTS TO
24 ESSENTIAL SERVICES IN THE COMMUNITY AND TO DIVERSION
25 OPPORTUNITIES. CAN YOU JUST BRIEFLY ELABORATE ON YOUR HOLISTIC



THE BOARD OF
SUPERVISORS

1 DEFENSE PROGRAM AND HOW THAT ALIGNS WITH THIS BOARD'S CARE
2 FIRST VISION AND WHAT CUTS TO THESE PROGRAMS WOULD MEAN IN OUR
3 RELATION TO OUR GOAL TO CLOSE MEN'S CENTRAL JAIL.

4
5 **RICARDO D. GARCIA:** ABSOLUTELY. SO AS YOU HEARD ME MENTION, OUR
6 PARTNERS FOR JUSTICE PROGRAM, WHICH IS AN ATTORNEY-CLIENT-
7 BASED, WITH A PRIVILEGE, ADVOCATES THAT ASSIST INDIVIDUALS WHO
8 HAVE BEEN BROUGHT INTO THE CRIMINAL LEGAL SYSTEM WITH
9 ADDRESSING THE UNDERLYING IMPACT OF BEING BROUGHT INTO THE
10 SYSTEM WITH HELPING THEM CONNECT WITH DIVERSION PROGRAMS AND
11 ENSURING THAT THEY COMPLETE THOSE PROGRAMS, NOT BY HANDING
12 THEM A SLIP OF PAPER OR GIVING THEM A PHONE NUMBER AND TELLING
13 THEM WHO TO CALL OR WHERE TO SHOW UP, BUT BY ACTUALLY WORKING
14 WITH THEM INDIVIDUALLY AND WITH THE LAWYERS TO DO SO. WE'VE
15 SEEN AN INCREDIBLE SUCCESS RATE ACROSS THE COUNTY. THEY'RE
16 DEPLOYED IN 10, I BELIEVE, 10 COURTHOUSES TODAY. AND BY
17 MAINTAINING THAT AND ADDING RESOURCES TO IT, WE'D BE ABLE TO
18 DEPLOY THEM ACROSS THE COUNTY. THEY'VE BEEN INCREDIBLY
19 SUCCESSFUL IN ENSURING THAT OUR DIVERSION PROGRAMS AND
20 ALTERNATIVES TO INCARCERATION AND HOUSING ISSUES ARE DIRECTLY
21 ADDRESSED WITH OUR COMMUNITY MEMBERS. THEY'VE REDUCED THE
22 UNHOUSED POPULATION WITHIN THE CRIMINAL LEGAL SYSTEM
23 SIGNIFICANTLY, AND IT IS MUCH LESS EXPENSIVE, FOR EXAMPLE, FOR
24 ATTORNEYS TO DO THAT.



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** YEAH, THANK YOU FOR THAT. AND MY LAST
2 QUESTION IS FOR ERIKA. YOU TALKED ABOUT BEING UNAVAILABLE,
3 GOING UNAVAILABLE, PARTICULARLY ON MURDER CASES. WHY IS IT
4 IMPORTANT FOR YOUR DEPARTMENT TO BECOME AVAILABLE AGAIN? AND
5 WHAT WOULD IT TAKE TO DO SO? AND IN THIS BUDGET CLIMATE, WHAT
6 WOULD HAPPEN IF YOU DON'T GET THE POSITIONS THAT YOU'RE
7 REQUESTING?

8

9 **ERIKA ANZOATEGUI:** THANK YOU FOR THE QUESTION, SUPERVISOR. MY
10 BUDGET REQUEST TOOK INTO ACCOUNT THAT WITH THOSE 15 POSITIONS,
11 I DO BELIEVE THAT I WOULD BE ABLE TO STOP GOING UNAVAILABLE ON
12 RIGHT NOW, LIKE I SAID, IT WAS THE MURDER CASES. WE HAD AN
13 ALL-TIME HIGH AT THE TIME. MY ATTORNEYS HAD UP TO FOUR TO FIVE
14 MURDER CASES ALONG WITH THEIR FELONY CASES, AND THAT WAS MUCH
15 TOO HIGH. SO IT PAINED ME TO GO UNAVAILABLE, BUT I DID COME
16 BEFORE THE BOARD AND EXPLAIN THAT THAT WAS TOO MUCH, THAT WE
17 WERE GETTING TO THE POINT OF INEFFECTIVE ASSISTANCE OF
18 COUNSEL. WITH THE 15 POSITIONS I'M REQUESTING, I WOULD BALANCE
19 OUT THE CASELOADS, PUT ONE IN EACH OF THE 13 COURTHOUSES, AND
20 THEN THEREFORE BE ABLE TO PICK UP CASES AGAIN.

21

22 **SUP. HILDA SOLIS, CHAIR:** OKAY, VERY GOOD.

23

24 **JOSEPH NICCHITTA:** SUPERVISOR HAHN, CAN I?

25



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR BARGER.

2

3 **JOSEPH NICCHITTA:** CAN I MAKE A QUICK COMMENT ON THIS SINCE
4 THESE ARE?

5

6 **SUP. HILDA SOLIS, CHAIR:** QUICK COMMENT.

7

8 **JOSEPH NICCHITTA:** QUICK COMMENT SINCE THESE ARE FOR THE
9 PUBLIC. I THINK ONE THING I WANT TO POINT OUT WHICH IS
10 IMPORTANT ON THE BUDGETS OVERALL, BECAUSE YOUR BOARD HAS MADE
11 OVERALL CHOICES ON THIS AND I WANT TO BE CLEAR. IN TERMS OF
12 LOCAL DOLLARS, WHAT WE PUT IN IN OUR LOCAL FUNDING, WE PUT IN
13 MORE MONEY IN THE PD AND APD THAN WE PUT IN IN THE D.A.'S
14 OFFICE. WE PUT IN \$381,200,000 ACROSS THE TWO DEFENSE
15 DEPARTMENTS AND \$280,000,000 IN THE D.A.'S OFFICE. SO THERE'S
16 QUITE A BIG SWING. I THINK THE DIFFERENCE HOCHMAN BACK TO
17 SOMETHING SUPERVISOR SOLIS SAID AT THE BEGINNING, WHICH IS THE
18 D.A.'S OFFICE BENEFITS FROM A LOTS OF EXTERNAL FUNDING AND
19 SUPPORT. AND THAT'S A BIG DIFFERENCE AND SOMETHING WE CAN WORK
20 ON IN SACRAMENTO WITH THE FEDS, BUT THAT IS DEFINITELY A
21 REALITY OF OUR BUDGETS.

22

23 **SUP. HILDA SOLIS, CHAIR:** VERY GOOD. SUPERVISOR BARGER.

24

25 THANK YOU. I'M GOING TO START ACTUALLY WITH THE PUBLIC



THE BOARD OF
SUPERVISORS

1 DEFENDER BECAUSE I JUST HAVE ONE FOR BOTH OF YOU ACTUALLY. I
2 KNOW ACTUALLY WHEN YOU PROBABLY ABOUT THE TIME OF RICARDO, YOU
3 CAME ON BOARD, ONE OF THE ISSUES WAS THAT THE PUBLIC DEFENDER
4 WAS NOT COORDINATING WITH THE DEPARTMENTS IN TERMS OF
5 DIVERSION AND YOU KNOW YOU HAVE CLIENTS SOME THAT ARE IN THE
6 SYSTEM AND NEED SUPPORTIVE SERVICES. HOW IS THAT GOING? ARE
7 YOU BETTER COORDINATING WITH OUR COUNTY DEPARTMENTS TO MAKE
8 SURE THAT YOUR CLIENTS ARE GETTING THE SERVICES THAT THEY
9 DESERVE.

10

11 **RICARDO D. GARCIA:** I THINK WE ARE SUPERVISOR. I THINK ONE OF
12 THE THINGS WE'VE SEEN, FOR EXAMPLE, WITH THE PARTNERS FOR
13 JUSTICE PROGRAM IS THAT THEY ARE ENGAGING WITH EXISTING
14 PROGRAMS WITHIN LOS ANGELES COUNTY, WHETHER FUNDED BY THE
15 COUNTY ITSELF OR NONPROFITS. SO THEY LOOK FOR WHATEVER'S
16 AVAILABLE. UNFORTUNATELY, IF I'M BEING ABSOLUTELY CANDID, WITH
17 COVID AND WITH OTHER INCIDENTS, SOME OF OUR COUNTY PARTNERS
18 HAVE PULLED THEMSELVES OUT OF THE CRIMINAL LEGAL SPHERE, ARE
19 NO LONGER AVAILABLE IN COURTS, ARE NO LONGER AVAILABLE IN THE
20 JAILS.

21

22 **SUP. KATHRYN BARGER:** DO YOU KEEP A RUNNING TALLY OVER THE
23 PERCENTAGE? I MEAN, I WOULD LIKE TO SEE HOW MANY REFERRALS ARE
24 MADE. I MEAN, I WAS REALLY BAFFLED AT THE FACT THAT THERE
25 WASN'T COORDINATION BETWEEN THE APD AND PUBLIC DEFENDER WITH



THE BOARD OF
SUPERVISORS

1 AGENCIES THAT COULD HELP ENSURE WE TALK ABOUT DIVERSION AND
2 RECIDIVISM, PART OF THAT IS ENSURING THAT SERVICES ARE
3 PROVIDED SO THEY DON'T END UP BACK IN OUR SYSTEM. AND I WAS
4 DISAPPOINTED THERE WASN'T BETTER COORDINATION. THAT WAS YEARS
5 AGO. I JUST WANT TO TRACK TO SEE IF IT'S BETTER NOW.

6
7 **RICARDO D. GARCIA:** YEAH, JUST SO YOU'RE AWARE, WE WORK
8 CONSISTANTLY WITH ODR, FOR EXAMPLE. THAT IS A PROGRAM THAT HAS
9 BEEN ESSENTIAL TO THE SUCCESS OF SO MANY OF OUR CLIENTS WITHIN
10 COMMUNITY CORRECTIONAL HEALTH SERVICES. ANOTHER PROGRAM WE'VE
11 LEARNED TO WORK WITH MUCH BETTER THAN WHEN I FIRST ARRIVED,
12 DEPARTMENT OF MENTAL HEALTH, A PUBLIC HEALTH, A SAPC PROGRAM.
13 WE HAVE MANY, MANY, WE'RE THEIR PRIMARY REFERRAL SOURCE WITHIN
14 THE CRIMINAL LEGAL SYSTEM. SO THAT HAS BEEN A RELATIONSHIP
15 THAT HAS CHANGED. IT COULD GROW IF THERE WERE MORE RESOURCES
16 AVAILABLE. BUT AGAIN, I WOULD SAY ALSO THE RAPID DIVERSION
17 PROGRAM AND THE PROGRAMS WE WORK THROUGH ARE CONTRACTED
18 THROUGH OUR HEALTH AGENCY. SO THE COORDINATION IS COMING
19 TOGETHER BETTER AND BETTER EACH TIME, SIGNIFICANTLY DIFFERENT
20 THAN WHEN I FIRST ARRIVED, BUT THERE'S ALWAYS ROOM FOR
21 IMPROVEMENT.

22
23 **SUP. KATHRYN BARGER:** GOOD, ERIKA.

24
25 **ERIKA ANZOATEGUI:** AND SUPERVISOR, I DO BELIEVE, I WAS GOING TO



THE BOARD OF
SUPERVISORS

1 SAY, WHENEVER WE GET TOGETHER AS A GROUP AND WE BRING IN OUR
2 HEALTH PARTNERS, WE BRING IN JCOD, DYD, WE BRING IN PEOPLE
3 FROM THE JAIL CLOSURE AT OUR CCJCC MEETINGS. WE DO COORDINATE
4 AND WE TRY TO USE OUR HEALTH DEPARTMENTS, WHATEVER THEY CAN
5 PROVIDE FOR US, OUR PUBLIC HEALTH DEPARTMENTS, DR. GHALY'S
6 OFFICE, BUT THEY ALSO HAVE LIMITATIONS IN CREATING BEDS. BUT
7 WE DO, WHEN WE CREATE PROGRAMS, AND THAT'S ONE OF THE THINGS I
8 LOVE, WE USE THEM AS MUCH AS WE CAN. AS I DID MENTION BEFORE,
9 IT IS AN ADVERSARIAL SYSTEM, SO WE MAY TRY TO ASK FOR IT.
10 SOMETIMES WE ARE MET WITH LIMITATIONS.

11
12 **SUP. KATHRYN BARGER:** WELL, AND I APPRECIATE THAT. AND I THINK
13 THAT THEREIN LIES A CONCERN THAT I HAVE. IT SHOULD NOT BE
14 ADVERSARIAL. IT SHOULD BE, IT SHOULDN'T BE, OKAY? IT SHOULDN'T
15 BE. I DON'T VIEW IT THAT WAY. I WOULD HOPE THAT WE, IF YOU
16 HAVE CLIENTS THAT YOU'RE REPRESENTING, THAT YOU WOULD WANT TO
17 GIVE THEM EVERY TOOL SO THEY STAY OUT OF THE SYSTEM?

18
19 **ERIKA ANZOATEGUI:** WE DO, I DO. AND MORE AND MORE, IT'S
20 BECOMING, THAT'S PART OF THE REASON I WAS ASKING FOR MORE
21 PEOPLE, BECAUSE IT'S TAKING A MUCH LONGER TIME TO ADVOCATE FOR
22 THAT SORT OF SERVICE. WE HAVE TO DO REPORTS. WE HAVE TO, WE
23 HAVE HAD 7,000 MORE APPEARANCES IN COURT ON MISDEMEANORS AND
24 ABOUT 3,000 MORE ON FELONIES JUST TRYING TO ADVOCATE AND BRING
25 DOWN CASES THAT SHOULD BE SENT TO MENTAL HEALTH DIVERSION, BUT



THE BOARD OF
SUPERVISORS

1 WE REALLY HAVE TO CONVINCE THE COURT AND SOMETIMES THE
2 PROSECUTION, BOTH.

3
4 **SUP. KATHRYN BARGER:** OKAY, DO YOU TRACK RECIDIVISM WITHIN YOUR
5 CASELOADS IN TERMS OF CLIENTS THAT DIDN'T GET THE SERVICES
6 THEY NEED THAT END UP BACK IN THE SYSTEM? AND WHAT THE COST
7 IS?

8
9 **ERIKA ANZOATEGUI:** I THINK WE HAVE TO DO A BETTER JOB OF
10 TRACKING WHO DIDN'T GET IT SINCE WE ARE CONSTANTLY ASKING IN
11 EVERY SINGLE CASE FOR DIVERSION.

12
13 **SUP. KATHRYN BARGER:** NO, BUT I MEAN IF THE GOAL IS TO
14 REPRESENT AND HELP INDIVIDUALS, I WOULD HOPE THAT WE WOULD
15 TRACK SO THAT IF, TO JUSTIFY YOUR ASK, IF.

16
17 **ERIKA ANZOATEGUI:** IN OUR, FOR EXAMPLE, IN OUR ODR COURTHOUSE,
18 YES, WE CAN TRACK THAT. IN OUR RDP, WE CAN TRACK IT. BUT I AM
19 SAYING IN 22 COURTHOUSES EVERY SINGLE DAY, NOT JUST THOSE
20 PROGRAMS, WE ARE ASKING FOR DIVERSION. WE'RE ASKING TO TRY TO
21 DO SOMETHING OTHER THAN SEND SOMEONE TO PRISON OR JAIL.

22
23 **SUP. KATHRYN BARGER:** AND I WOULD SAY THE SAME TO THE D.A. AS
24 WELL. I MEAN, DIVERSION IS SOMETHING THAT THIS BOARD
25 COLLECTIVELY SUPPORTS AND HAS INVESTED IN. I MEAN, THERE'S A



THE BOARD OF
SUPERVISORS

1 REASON WHY YOU HAVE THE CARE FIRST MODEL AND THAT IS TO FRONT
2 LOAD THE SERVICES OR THE ABILITY TO GET THOSE SERVICES. AND
3 I'M DRILLING DOWN ON THE PUBLIC DEFENDER BECAUSE EARLY ON THAT
4 WAS NOT THE CASE. THE PUBLIC DEFENDERS, QUITE FRANKLY, BECAUSE
5 OF THEIR CASELOAD, ARE JUST TRYING TO GET THROUGH THE DAY TO
6 MAKE SURE THAT THEY ARE THERE TO REPRESENT THEIR CLIENT. AND
7 THE SERVICE SIDE, I FELT, KIND OF WENT TO THE SIDE. AND IT
8 WOULD BE THE SAME FOR THE D.A. I MEAN, IN TERMS OF DIVERSION,
9 OUR GOAL IS, AS SUPERVISOR HAHN SAID WITH OUR YOUTH, IS TO
10 GIVE THEM THE TOOLS SO THEY DON'T END UP BACK IN OUR SYSTEM,
11 THAT WE ACTUALLY PROVIDE THEM WITH THE RESOURCES TO STRAIGHEN
12 OUT THEIR LIVES. AND THAT'S KIND OF WHAT I'M DRILLING DOWN TO.
13 SO I SEE WHAT WAS JUST SAID BY THE APD AS MIRRORING WHAT THE
14 DA, I WOULD HOPE, WOULD HAVE AS AN OUTCOME OR A GOAL.

15
16 **NATHAN J. HOCHMAN:** ABSOLUTELY, SUPERVISOR. I BRING TO THIS JOB
17 NOT JUST 11 YEARS OF PROSECUTORIAL EXPERIENCE, BUT 25 YEARS OF
18 DEFENSE EXPERIENCE, THE MOST DEFENSE EXPERIENCE EVER SHARED BY
19 A DA IN THE HISTORY OF THE OFFICE. IN FACT, I HAVE MORE
20 DEFENSE EXPERIENCE THAN ANYONE IN MY OFFICE. SO I UNDERSTAND
21 HAVING REPRESENTED PEOPLE GOING THROUGH THE SYSTEM, THAT IF WE
22 CAN FIND AN ALTERNATIVE TO JAIL, ALTERNATIVE TO PRISON, THEY
23 DO HAVE A MENTAL HEALTH ISSUE. WE CAN GET THEM THE APPROPRIATE
24 TREATMENT AND BREAK THE SORT OF SPIRAL THAT GOES IN AND OUT OF
25 THE CRIMINAL JUSTICE SYSTEM. THAT IS A NET POSITIVE FOR



THE BOARD OF
SUPERVISORS

1 SOCIETY. BUT WHEN I TALK ABOUT CARE FIRST, JAILS LAST, I
2 DON'T USE THE WORD CARE AND JUST LIMIT IT TO THE DEFENDANT. I
3 ALSO THINK ABOUT THE VICTIM. I ABSOLUTELY THINK ABOUT THE
4 VICTIM. IN FACT, I'M THE ONLY PERSON IN THE COURTROOM OTHER
5 THAN THE JUDGE THAT'S THINKING ABOUT THE VICTIM BECAUSE THE
6 PUBLIC DEFENDER AND THE ALTERNATE PUBLIC DEFENDER DON'T HAVE
7 TO THINK ABOUT THE VICTIM. THEY HAVE TO THINK ABOUT THEIR
8 CLIENT. I HAVE TO ALSO THINK ABOUT THE VICTIM. AND SO IN THE
9 CASES, AND THE ALTERNATE PUBLIC DEFENDER IS RIGHT, WE
10 PARTICIPATE IN RAPID DIVERSIONARY PROGRAM. WE PARTICIPATE IN
11 MENTAL HEALTH DIVERSION, DRUG DIVERSION, DIVERSION, VETERAN
12 DIVERSION. WE ARE AN ACTIVE MEMBER, BUT THERE ARE CERTAIN
13 CASES THAT WE BELIEVE ARE NOT APPROPRIATE FOR IT. CASES WHERE
14 THE INDIVIDUAL HAS EXHIBITED VIOLENCE IN THEIR HISTORY.
15 THEY'VE NOT BEEN SUITABLE FOR MENTAL HEALTH TREATMENT BEFORE.
16 YET THE PUBLIC DEFENDER IN DOING THEIR JOB IS ASKING THE COURT
17 FOR MENTAL HEALTH DIVERSION. WE HAD ONE OF THOSE CASES
18 RECENTLY WHERE AN INDIVIDUAL WAS BASICALLY CONVICTED IN 2014
19 OF BEATING UP HIS WIFE. HE GOT PROBATION. HE'S CONVICTED OF
20 2017 OF BEATING UP HIS WIFE AGAIN. HE GOT A YEAR OF STATE
21 PRISON. IN FEBRUARY OF 2025, HE'S CHARGED WITH BEATING UP HIS
22 WIFE NOW FOR THE THIRD TIME. FOR THE FIRST TIME THOUGH EVER,
23 HIS LAWYER SAID GIVE HIM MENTAL HEALTH DIVERSION IN AN
24 OUTPATIENT FACILITY THAT'S NOT LOCKED. AND WE SAID, NO, WE
25 CANNOT DO THAT. THIS PERSON IS A THREAT TO HIS WIFE. AND JUST



THE BOARD OF
SUPERVISORS

1 TO FINISH THE STORY --

2

3 **SUP. KATHRYN BARGER:** I APPRECIATE THAT. I APPRECIATE THAT,
4 D.A. HOCKMAN. AND I KNOW THAT ULTIMATELY, BECAUSE WE HAD THIS
5 DISCUSSION AT CCJCC, THE DECISION IS ULTIMATELY UP TO THE
6 JUDGE BASED ON RECOMMENDATIONS BY BOTH SIDES AS TO WHETHER AN
7 INDIVIDUAL IS RELEASED TO DIVERSION OR NOT. AND I DON'T THINK
8 ANYONE WOULD DISPUTE THE FACT THAT WE'VE HAD STUDIES DONE THAT
9 HAVE LOOKED AT WHAT OUR NEEDS ARE FOR THE FUTURE ON THE
10 REPLACEMENT OF MEN'S CENTRAL JAIL, USING A COMPANY THAT IS AN
11 EXPERT IN DIVERSION SHOWING THAT IN FACT NOT EVERYONE IS GOING
12 TO BE SUITABLE TO BE INTO A DIVERSION PROGRAM. BUT THAT
13 DOESN'T MEAN WE DON'T CONTINUE TO REALLY DRILL DOWN TO MAKE
14 SURE THAT TO WHAT THE APD WAS SAYING, THE BEDS ARE AVAILABLE
15 SO THAT WHEN, NOT IF, WHEN AN INDIVIDUAL IS ELIGIBLE FOR
16 DIVERSION, WE HAVE A PLACE TO PLACE THEM. AND I THINK THERE'S
17 A BALANCE. AND SO I HEAR YOU AND I REMEMBER YOU BROUGHT THAT
18 CASE UP BEFORE IN TERMS OF THE DIFFICULTY THAT NOT EVERYONE IS
19 SUITABLE FOR DIVERSION. SO I HEAR YOU. I WANT TO ACKNOWLEDGE
20 THE WORK THAT YOU'VE DONE ON THE PRICE GOUGING AND ON, AS IT
21 RELATES TO THE FIRES, AS WELL AS THE INDIVIDUALS UP IN
22 ALTADENA THAT ARE TRYING TO TAKE ADVANTAGE PREDATORYLY OF OR
23 BE PREDATORS OF INDIVIDUALS THAT ARE NOT LICENSED CONTRACTORS.
24 AND I LOOK FORWARD TO WORKING WITH YOU ON THAT. I KNOW WE'RE
25 GOING TO BE GETTING A REPORT ON PRICE GOUGING TO SEE HOW WE



THE BOARD OF
SUPERVISORS

1 ARE DOING IN TERMS OF, BECAUSE I KNOW I'VE REFERRED A FEW OVER
2 TO YOU THAT I, NOT TO YOU, BUT TO OUR DCBA, WHERE I FELT THERE
3 WAS PRICE GOUGING GOING ON. SO I'M GOING TO BE FOLLOWING THOSE
4 TO SEE HOW, HOW AND IF WE ARE IN FACT, ON OUR SIDE, PROVIDING
5 YOU WITH THE INFORMATION NECESSARY TO PROSECUTE INDIVIDUALS
6 THAT ARE TAKING ADVANTAGE OF THE SURVIVORS OF THE FIRES, BOTH
7 OUT IN IT BUT ALSO ACROSS THE COUNTY.

8

9 **NATHAN J. HOCHMAN:** AND WHEN IT, THANK YOU VERY MUCH,
10 SUPERVISOR BARGER. WHEN IT COMES TO ALL THE WILDFIRE RELATED
11 CRIMES WHERE IT WAS LOOTING, ARSON, NOW IT'S UNLICENSED
12 CONTRACTORS, FINANCIAL SCAMS AND PRICE GOUGING, WE HAVE AN
13 OPEN FOR BUSINESS SIGN ON THE DA'S OFFICE. YOU BRING US A
14 CASE, WE CAN BUILD THAT CASE BEYOND A REASONABLE DOUBT, WE
15 WILL BRING THAT CASE. LET ME, THOUGH, SHARE WITH YOU ON PRICE
16 GOUGING SOME OF THE HURDLES THAT WE'VE ENCOUNTERED. TURNS OUT
17 THAT THE STATE LEGISLATURE MADE PRICE GOUGING JUST A
18 MISDEMEANOR, NOT A FELONY MISDEMEANOR WOBBLER OR A FELONY JUST
19 A MISDEMEANOR. THAT MEANS IF THE PRICE GOUGING OCCURS IN L.A.
20 CITY. THE L.A. CITY ATTORNEY HAS PRIMARY JURISDICTION OVER IT.
21 AND THOSE CASES GET BROUGHT DIRECTLY TO THE L.A. CITY, NOT THE
22 DA'S OFFICE. IF THERE ARE TWO OR MORE PEOPLE INVOLVED, AND I
23 CAN PROVE A CONSPIRACY, THAT CAN BE A FELONY, BUT I NEED TWO
24 OR MORE PEOPLE INVOLVED. BUT HERE'S THE GOOD NEWS. I THINK
25 BECAUSE WE CAME OUT EARLY AND OF 10 AND SAID TO THE WORLD THAT



THE BOARD OF
SUPERVISORS

1 IF YOU ARE ENGAGED IN PRICE GOUGING, WE ARE GOING TO ARREST
2 YOU, PROSECUTE YOU, AND PUNISH YOU, THAT WHAT WE ENDED UP
3 HAPPENING IS THE FOLLOWING. ZILLOW IS TRACKING A LOT OF PRICE
4 GOUGING THAT'S GOING ON. THERE WAS A RECENT L.A. TIMES AND
5 OTHER NEWSPAPER REPORTS ABOUT HOW THERE WERE 18,000 OR SO
6 IDENTIFIED PRICE GOUGERS. TURNS OUT THOUGH THAT BECAUSE OF THE
7 INFORMATION WE PUT OUT THERE, WHEN THEY FINALLY WENT AHEAD AND
8 ENTERED INTO A LEASE, THEY WERE VERY WELL AT THE 10% OR LOWER
9 AMOUNT. ALSO THEY TOOK ADVANTAGE OF A LOOPHOLE IN PRICE
10 GOUGING. THAT IF THE LEASE AGREEMENT WAS MORE THAN A YEAR, AND
11 WE'RE TALKING A YEAR AND A DAY OR MORE, IT DIDN'T FALL IN THE
12 PRICE GOUGING STATUTE. SO VERY OF OFTEN WHEN WE WENT TO
13 INVESTIGATE AND LOOK AT IT, TURNS OUT THE LEASE WAS ACTUALLY
14 MORE THAN A YEAR, OR THE LEASE OCCURRED IN LOS ANGELES CITY,
15 AND NOW IS A MISDEMEANOR AND I DON'T HAVE JURISDICTION, AND
16 WITH THE CASES THAT ARE OUTSIDE OF THAT, THERE'S ANOTHER
17 LOOPHOLE IN THE LAW THAT BASICALLY SAID THAT IF YOU'VE
18 IMPROVED THE HOUSE, SO BEFORE THE LISTING WAS FOR TWO ROOMS IN
19 THE HOUSE, NOW THE LISTING FOR THE ENTIRE HOUSE. YOU CAN
20 INCREASE IT MORE THAN THE 10%. SO WE HAVE GONE AND WE'VE
21 LOOKED AT LITERALLY AT THIS POINT SCORES AND SCORES OF CASES.
22 IF ANYONE IN THE PUBLIC HAS ANY CASE INVOLVING PRICE GOUGING,
23 IDEALLY WITH TWO OR MORE PEOPLE WITH A CONTRACT OF A YEAR OR
24 LESS. IN L.A. CITY OR FOR THAT MATTER ANYWHERE IN THE COUNTY,
25 PLEASE BRING IT DIRECTLY TO THE DA'S OFFICE. WE WILL



THE BOARD OF
SUPERVISORS

1 ABSOLUTELY GIVE IT A LOOK AT AND IF PROSECUTABLE, WE WILL
2 BRING THAT PROSECUTION AND GIVE THE PUBLIC DEFENDER AND
3 ULTIMATE PUBLIC DEFENDER MORE BUSINESS.

4
5 **SUP. KATHRYN BARGER:** THANK YOU. AND AGAIN, THANK YOU FOR THE
6 WORK THAT YOU DO AND TO THE DCBA WHO'S ALSO TAKING THE
7 COMPLAINTS. AND THEN SHERIFF LUNA, I KNOW FIRST OF ALL, THANK
8 YOU FOR HIGHLIGHTING THE HEALTH AND WELFARE OF OUR SWORN THAT
9 ARE CURRENTLY REALLY GOING ABOVE AND BEYOND AS IT RESULT TO
10 STAFFING. I KNOW IT'S BEEN A CHALLENGE IN THE NORTH COUNTY IN
11 LANCASTER AND PALMDALE. YOU'VE GOT PEOPLE WORKING OVERTIME AND
12 OVERTIME AND OVERTIME AND NOT SEEING THEIR FAMILIES. SO THE
13 HEALTH AND WELFARE OF SWORN ON THE FRONTLINE IS IMPORTANT, BUT
14 IT'S ALSO IMPORTANT BECAUSE I WANT TO MAKE SURE THAT THEY'RE
15 NOT COMPROMISED IN TERMS OF THE JOB THAT THEY DO WHEN THEY GO
16 OUT THERE AND THEY'RE TIRED. AND WE'VE TALKED ABOUT THAT, AND
17 YOU'VE ADVOCATED FOR THAT. AND THAT'S WHY I KNOW THAT YOU'RE
18 PUSHING FOR THE EIGHT CLASSES. ARE THOSE FUNDED RIGHT NOW, OR
19 ARE YOU ADVOCATING FOR ADDITIONAL CLASSES?

20
21 **ROBERT LUNA:** THEY WILL NOT BE FUNDED FOR THIS COMING YEAR.
22 THAT'S WHY I'M ASKING FOR THEM, AND IT'S CRUCIAL.

23
24 **SUP. KATHRYN BARGER:** OKAY, SO, AND IT SOUNDS TO ME THAT THE
25 RECRUITMENT YOU'RE DOING IS WORKING SO THAT YOU FEEL CONFIDENT



THE BOARD OF
SUPERVISORS

1 THAT YOU COULD FILL THOSE CLASSES, THOSE ACADEMIES?

2

3 **ROBERT LUNA:** YES, I'M VERY CONFIDENT THAT WE COULD FILL THEM
4 BECAUSE OUR RECRUITMENT HAS BEEN GETTING A LOT BETTER IN THE
5 LAST SEVERAL YEARS.

6

7 **SUP. KATHRYN BARGER:** SO ON THAT NOTE, ATTRITION, DO YOU FEEL
8 THAT THE STAR WILL HELP AT LEAST MAINTAIN INDIVIDUALS THAT
9 WOULD CONSIDER TO RETIRE?

10

11 **ROBERT LUNA:** YES, I THINK I IDENTIFY IT AS ABSOLUTELY CRITICAL
12 THAT AS WE MOVE FORWARD AND WE HAVE TO STAFF A WHOLE LOT OF
13 NOT ONLY WHAT WE HAVE IN VACANCIES, BUT FOR ALL THE LARGE
14 EVENTS THAT WE HAVE, L.A. 28, THE PARALYMPICS, THE WORLD CUP,
15 THE SUPER BOWL. IT IS ABSOLUTELY CRITICAL THAT WE HAVE
16 SOMETHING IN PLACE THAT'S AT LEAST A PILOT PROGRAM TO GET US
17 THROUGH THE 2028 OLYMPICS.

18

19 **SUP. KATHRYN BARGER:** SO JOE, WHAT IS, AND I DON'T KNOW IF YOU
20 KNOW THE ANSWER TO THIS, OR MAYBE YOU DO SHERIFF LUNA, WHAT IS
21 THE PEAK TIME WHEN PEOPLE GO TO LACERA AND BEGIN TO PULL THEIR
22 PAPERS FOR RETIREMENT?

23

24 **ROBERT LUNA:** MARCH.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** MARCH?

2

3 **ROBERT LUNA:** YES.

4

5 **SUP. KATHRYN BARGER:** SO WHAT IS YOUR GAME PLAN IN TERMS OF
6 STARS? IS IT TO GET IT IN PLACE BEFORE MARCH?

7

8 **ROBERT LUNA:** IT IS AND I'VE GOING TO GIVE ALL THE CREDIT IN
9 THE WORLD TO THE ACTING CEO AND HIS TEAM. WE'VE BEEN WORKING
10 VERY HARD AT THE TABLE AND ALL THE CONVERSATIONS. WE
11 UNDERSTAND THAT THAT TIMELINE IS UPON US. SO WE'RE TRYING TO
12 DO WHATEVER WE CAN TO MAKE SURE OUR EMPLOYEES KNOW THAT WE'LL
13 BE ABLE TO JOIN THIS PROGRAM TO HOLD ON BECAUSE WE NEED YOU.
14 WE NEED YOU TO SERVE AT LEAST TO GET US THROUGH THE NEXT
15 SEVERAL YEARS.

16

17 **JOSEPH NICCHITTA:** YEAH, JUST TO CLARIFY THE, THE, THE SHERIFF
18 IS RIGHT. I THINK THE KEY IS BEFORE MARCH, PEOPLE BECOME AWARE
19 THAT THIS PROGRAM WILL BE OFFERED. IT WILL TAKE SOME TIME TO
20 GET IT IMPLEMENTED, BUT IT WILL BE AT LEAST SOMETHING THAT
21 THEY CAN LOOK TO AND SAY, ALL RIGHT, THEN I'M NOT GOING TO
22 RETIRE THIS MARCH. I'M GOING TO WAIT. I'M GOING TO PARTICIPATE
23 IN STARS.

24

25 **SUP. KATHRYN BARGER:** SO HOW ARE YOU GETTING THE WORD OUT?



THE BOARD OF
SUPERVISORS

1

2 **JOSEPH NICCHITTA:** WE DO HAVE A JOINT TABLE WITH LABOR WHERE
3 WE'RE STARTING TO --

4

5 **SUP. KATHRYN BARGER:** WHY MARCH, SHE SAID, SUPERVISOR HAHN.
6 IT'S USUALLY I THINK BECAUSE OF THE COLA THAT KICKS IN IS THAT
7 WHAT IT IS. IS THAT WHY THEY DROP IN MARCH USUALLY?

8

9 **JOSEPH NICCHITTA:** YEAH, I THINK THAT'S CORRECT. BUT THE
10 SHERIFF.

11

12 **SUP. KATHRYN BARGER:** COST OF LIVING ADJUSTMENT.

13

14 **ROBERT LUNA:** RIGHT ON. AND THAT'S FOR ALL COUNTY EMPLOYEES,
15 NOT JUST FOR THE SHERIFF.

16

17 **SUP. KATHRYN BARGER:** NO, I KNOW. YEAH, BECAUSE I MEAN, I
18 COULDN'T REMEMBER THE MONTH, BUT I KNOW THERE'S THIS MONTH
19 WHERE YOU'LL SEE A LOT OF PEOPLE FILE FOR RETIREMENT, AND IT'S
20 BECAUSE OF THE COLA. BASELINE, STAR GETS PUT INTO PLAY. AND
21 HOW MANY, WHAT WOULD BE THE MINIMAL AMOUNT OF CLASSES JUST TO
22 STOP THE HEMORRHAGING AND TO AT LEAST ALLOW YOU TO CUT BACK ON
23 OVERTIME, WHICH IS VERY EXPENSIVE BY THE WAY, BUT YOU HAVE NO
24 CHOICE. WHAT WOULD THE MINIMAL NUMBER OF CLASSES BE?

25



THE BOARD OF
SUPERVISORS

1 **ROBERT LUNA:** MINIMUM IS EIGHT. OKAY. THE GOAL WOULD BE 10,
2 WOULD BE BETTER, BUT AGAIN, WE HAVE TO ATTACK IT FROM TWO
3 AREAS WE HAVE TO ATTACK IT FROM RECRUITING AND THEN I HAVE TO
4 ATTACK IT FROM THE RETENTION SIDE.

5

6 **SUP. KATHRYN BARGER:** HOW MANY IN EACH CLASS?

7

8 **ROBERT LUNA:** THE GOAL IS ALWAYS 100 BUT AS I'VE BEEN THERE
9 INCREMENTALLY THOSE CLASSES HAVE BEEN GETTING LARGER THE LAST
10 TWO OR THREE CLASSES GRADUATED UP IN THE AREA OF THE HIGH
11 FIFTIES. AND WHEN I FIRST GOT HERE, IT WAS IN THE MID
12 THIRTIES.

13

14 **SUP. KATHRYN BARGER:** HOW MANY OTHER AGENCIES USE OUR ACADEMY?
15 AND DO WE, AND I APOLOGIZE IF I SHOULD KNOW THIS, DO WE BILL
16 AGAINST THOSE?

17

18 **ROBERT LUNA:** WE JUST STARTED TO, JUST RECENTLY. AND WE HAVE
19 JUST ABOUT EVERY AGENCY IN LOS ANGELES COUNTY COMES IN AS A
20 PARTICIPATING AGENCY WITH THE EXCEPTION OF THE LOS ANGELES
21 POLICE DEPARTMENT THAT HAVE THEIR OWN ACADEMY, THE LONG BEACH
22 POLICE DEPARTMENT THAT HAVE THEIR OWN ACADEMY AND OTHER
23 SMALLER DEPARTMENTS TO SEND THEIR FOLKS TO RIO HONDO.

24

25 **SUP. KATHRYN BARGER:** ALL RIGHT. WELL, AGAIN, SHERIFF, I KNOW



THE BOARD OF
SUPERVISORS

1 THAT WE'RE IN NEGOTIATIONS, AND I KNOW THAT'S SOMETHING THAT
2 YOU ARE CAREFULLY MONITORING, BUT I THINK IT'S IMPORTANT FOR
3 US TO ACKNOWLEDGE THAT YOU ARE WORKING IN A DEPARTMENT THAT
4 NEEDS THE CLASSES IN ORDER TO, QUITE FRANKLY, PREPARE US FOR
5 WHAT'S COMING UP IN 2028, BECAUSE YOU ARE THE LEAD AGENCY AS
6 IT RELATES TO WORKING WITH THE OLYMPICS, CORRECT?

7

8 **ROBERT LUNA:** WE'RE WORKING IN PARTNERSHIP WITH THE LOS ANGELES
9 POLICE DEPARTMENT AND THE CALIFORNIA HIGHWAY PATROL, ALONG
10 WITH SEVERAL FEDERAL AGENCIES, AND THAT PLANNING IS WELL ON
11 ITS WAY. TRAINS LEFT THE STATION. WE'RE DOING A WHOLE LOT OF
12 THINGS. BUT I DO JUST WANT TO QUICKLY COMMENT THAT APART FROM
13 JUST RECRUITING AND THE RETENTION EFFORTS WE'VE ALREADY SPOKEN
14 ABOUT THAT, AND I SAID IT EARLIER, THERE'S A MORATORIUM ON
15 CONTRACT CITIES PICKING UP MORE DEPUTIES. WE'VE ALSO FROZEN
16 POSITIONS THROUGHOUT THE DEPARTMENT AND PRIORITIZED EITHER
17 PATROL, CUSTODY, OR TRAINING. BECAUSE OTHER THAN THAT, PEOPLE
18 AREN'T REALLY MOVING AROUND RIGHT NOW. AND THAT IS TO REDUCE
19 THE AMOUNT OF MANDATORY OVERTIME BECAUSE I RECOGNIZE AND
20 RESPECT OUR EMPLOYEES. THEY'RE WORKING THEIR BUTTS OFF. A LOT
21 OF THEM WORK IN MY OPINION TOO MUCH AND WE'RE ADDRESSING THAT
22 AND IT IS IMPACTING THEIR FAMILIES AT HOME AND THAT FATIGUE
23 DOES IMPACT THEM EVENTUALLY OUT ON THE STREET AND OUR
24 COMMUNITY. AND I'M VERY AWARE FOR THAT.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** AND I'M GLAD TO HEAR THAT BECAUSE I
2 REMIND EVERYBODY THAT UNINCORPORATED IS EQUALLY AS IMPORTANT
3 AS A CONTRACT CITY. AND SO FOR EVERY ONE SHERIFF THAT GETS
4 HIRED BY A CONTRACT CITY, IT'S TAKEN AWAY FROM THE
5 UNINCORPORATED. AND I AM VERY MUCH AWARE OF THAT AS RELATES TO
6 MY UNINCORPORATED TERRITORIES, WITH THE EXCEPTION OF ALTADENA,
7 WHICH HAS ITS OWN STATION. YOU'VE GOT CHAPMAN WOODS AND ALL IN
8 THAT AREA THAT DEPEND UPON TEMPLE. AND YOU'VE GOT THE MONROVIA
9 ARCADIA-DUARTE AREA, THAT'S AN ISLAND, AND THEY'VE GOT ONE
10 DEPUTY. SO I'M GLAD TO KNOW THAT WE'RE SAYING NO TO CONTRACT
11 CITIES BECAUSE QUITE FRANKLY, THEY ARE, WELL, I AM, BECAUSE I
12 LOVE MY UNINCORPORATED. AND THAT'S REALLY, AS SUPERVISORS,
13 THAT'S OUR, THEY PAY FOR WHAT THEY'RE GETTING, AND THEY'RE
14 GETTING A PRETTY GOOD DEAL. SO I HOPE YOU DO HOLD THE LINE
15 BECAUSE YOU KNOW AS I ALWAYS SAID CHARITY BEGINS AT HOME AND
16 UNINCORPORATED AGAIN IF I LOOK AT TEMPLE, ONE SHERIFF THAT IS
17 DOING AN AREA THAT IS VERY LARGE AND THEY'RE NOT A CONTRACT
18 CITY THEY DON'T HAVE THE LUXURY OF SAYING WE'LL PURCHASE
19 ANOTHER DEPUTY.

20
21 **ROBERT LUNA:** JUST FOR THE RECORD I LOVE THEM ALL
22 UNINCORPORATED CONTRACT THEY'RE ALL MY CHILDREN I LOVE THEM
23 ALL EQUALLY.

24
25 **SUP. KATHRYN BARGER:** I'LL LEAVE IT AT THAT. THANK YOU.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR HORVATH, TAKE
3 YOUR TIME.

4

5 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. I WANT TO
6 START BY SAYING I THINK IT'S CLEAR WE HAVE EXCELLENT ADVOCATES
7 IN OUR JUSTICE SYSTEM ON BOTH SIDES REPRESENTED BY TODAY'S
8 CONVERSATION. OUR CONVERSATION TODAY IS REALLY ABOUT MAKING
9 SURE WE'RE APPROPRIATELY RESOURCING THE WORK THAT'S BEING
10 DONE. AND SO TO THAT END, I WANT TO START WITH OUR CEO BECAUSE
11 I JUST HEARD FROM THE SHERIFF SOMETHING THAT I'VE BEEN ASKING
12 YOU ABOUT AS WE'VE BEEN TALKING ABOUT HIRING FREEZES AND WHAT
13 THAT ACTUALLY MEANS FOR THE COUNTY. FROM OUR LAST
14 CONVERSATION, I UNDERSTOOD IT TO MEAN THAT HIRING FREEZE
15 DOESN'T MEAN TOTAL FREEZE IN THE COUNTY. IT MEANS AN
16 ADDITIONAL PROCESS TO GO THROUGH, BUT I JUST HEARD OUR SHERIFF
17 SAY THAT THERE'S A MORATORIUM ON HIRING IN OUR CONTRACT CITIES
18 FOR LAW ENFORCEMENT. SO NOW I NEED SOME CLARIFICATION ON THAT.

19

20 **JOSEPH NICCHITTA:** IT'S A GOOD QUESTION AND HAPPY TO CLARIFY.
21 SO YOU'RE RIGHT, THE HIRING FREEZE DOES NOT PREVENT
22 DEPARTMENTS FROM HIRING. IT PUTS THEM THROUGH A PROCESS TO
23 HIRE. WE'VE BEEN WORKING WITH THE SHERIFF ON A PROCESS, A
24 HIRING FREEZE PROCESS FOR ABOUT FIVE, SIX YEARS BECAUSE IT'S
25 BEEN IN PLACE IN THE SHERIFF'S DEPARTMENT FOR LONGER THAN THE



THE BOARD OF
SUPERVISORS

1 CURRENT FREEZE THAT WENT INTO EFFECT ON THE --

2

3 **SUP. LINDSEY P. HORVATH:** SO DOES THAT MEAN THEY HAVEN'T BEEN
4 HIRING IN THE DEPARTMENT FOR FIVE TO SIX YEARS?

5

6 **JOSEPH NICCHITTA:** NO, WE'VE BEEN HIRING IN THE DEPARTMENT. WE
7 FUNDED THE ACADEMY CLASSES EVERY YEAR, SO HE'S HIRING. I THINK
8 WHAT I'M HEARING IS ACTUALLY AN OPERATIONAL MORATORIUM ON
9 WHERE TO PUT DEPUTIES IN THE DEPARTMENT, NOT A HIRING
10 MORATORIUM? AND MAYBE THE SHERIFF CAN CLARIFY THAT.

11

12 **ROBERT LUNA:** YEAH, THAT'S EXACTLY RIGHT. WHAT I'VE DONE IS
13 INTERNAL MORATORIUM TO GIVE MORE BODIES TO EACH AREA THAT'S
14 ASKING FOR THEM OR EACH CITY THAT'S ASKING FOR THEM. AS WE'RE
15 GETTING HEALTHIER, OUR RECRUITING'S GETTING BETTER, HOPING
16 SOME OF THESE PROGRAMS FALL INTO PLACE. AND ONCE WE GET
17 HEALTHIER, THEN WE CAN START REDISTRIBUTING BODIES THROUGHOUT
18 THE COUNTY TO THE DIFFERENT STATIONS. BUT FOR NOW, IT'S MY
19 DECISION, MORATORIUM INTERNALLY, TO PAUSE UNTIL WE GET
20 HEALTHIER.

21

22 **SUP. LINDSEY P. HORVATH:** AND I KNOW SOMETHING THAT SURFACED IN
23 OUR CONVERSATIONS LAST YEAR WAS ON THE ACADEMIES THAT WE WERE
24 UNDERTAKING THAT THIS BOARD HAS BEEN INVESTING IN INCREASINGLY
25 OVER THE YEARS. OTHER DEPARTMENTS WERE USING THOSE ACADEMIES



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SUPERVISORS

1 FOR THEMSELVES AND NOT PAYING US FOR THE DEPUTIES THAT OR THE
2 PERSONNEL THAT THEY THEN HIRED. SO ARE THEY PAYING FOR THAT
3 NOW?

4
5 **ROBERT LUNA:** YOU'D HAVE SUPPORTED AND YOU DID BRING IT TO MY
6 ATTENTION AND YES, THEY ARE NOW PAYING.

7
8 **SUP. LINDSEY P. HORVATH:** SO I THINK THAT'S IMPORTANT TO NOTE
9 THAT, THESE KINDS OF BUDGET CONVERSATIONS CAN HELP TO SURFACE
10 THINGS LIKE THAT AND OPPORTUNITIES LIKE THAT. SO I KNOW WE'VE
11 TOUCHED ON A LOT ALREADY. SO, AND I KNOW MADAM CHAIR WILL WANT
12 US TO BE QUICK, BUT I DO KNOW THAT AS WE'VE BEEN BALANCING OUR
13 BUDGET AND ADDRESSING THE SHORTFALLS THAT HAVE COME OUR WAY
14 FROM A VARIETY OF SOURCES, THERE ARE A NUMBER OF THINGS WE
15 NEED TO KEEP PEOPLE SAFE. AS SUPERVISOR MITCHELL NOTED, THE
16 SERVICES AND SUPPORT THAT PEOPLE COUNT ON FROM THE COUNTY IS A
17 COMPONENT. WE ALSO NEED TO MAKE SURE THAT WE HAVE ALL OF OUR
18 SERVICES IN PLACE. AND SO I KNOW THAT CERTAIN DEPARTMENTS HAVE
19 COME FORWARD THROUGH THIS PROCESS SHARING THE PERCENTAGE
20 CURTAILMENTS THAT THEY'VE TAKEN IN THEIR RESPECTIVE
21 DEPARTMENTS. SHERIFF, WHAT IS THE PERCENTAGE THAT YOUR
22 DEPARTMENT HAS TAKEN ON, AND CAN YOU TELL US ABOUT SOME OF THE
23 EFFORTS THAT THE SHERIFF'S DEPARTMENT HAS TAKEN ON TO ADDRESS
24 CRITICAL NEEDS AS OPPOSED TO THE UNMET NEEDS THAT YOU'VE
25 IDENTIFIED IN YOUR BUDGET?



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SUPERVISORS

1

2 **ROBERT LUNA:** WELL, FOR THE RECENT, IT'S 3% FOR US. WE'VE BEEN
3 VERY FORTUNATE AND SUPPORTED BY ALL OF YOU BECAUSE WE ARE SO
4 SHORT-HANDED, AND IF YOU CONSIDER OVER THE LAST FIVE YEARS HOW
5 MANY REDUCTIONS WE'VE TAKEN, SUPERVISOR BARGER WAS TALKING
6 ABOUT IT EARLIER. WE'RE AT 23% OF OUR UNAVAILABILITY RATE,
7 WHICH MEANS OUR EMPLOYEES ARE WORKING DOUBLE, TRIPLE, AND
8 QUADRUPLE SHIFTS. IT IS A CHALLENGE FOR US, SO WE'RE DOING
9 EVERYTHING WE CAN THERE. EVERY REDUCTION THAT WE CAN POSSIBLY
10 TAKE, WE DO TAKE, BUT FOR EXAMPLE, IN OUR CUSTODY OPERATIONS,
11 BEING UNDER THE, WHETHER IT'S A COMBINATION OF CONSENT DECREES
12 OR SETTLEMENT AGREEMENTS, THERE ARE CERTAIN MANDATES THAT WE
13 HAVE TO FOLLOW THROUGH AND THAT IMPACTS OUR OPERATIONS AS
14 WELL. AND IF YOU SEE IN A LOT OF THE ASK THAT I MADE TODAY, I
15 DON'T THINK THERE'S ONE ASK THAT IS ABOVE AND BEYOND ANYTHING
16 THAT WE'VE BEEN HURTING ON ALREADY THAT WE'VE BEEN TRYING TO
17 SAVE ON THE OTHER END. WHETHER IT'S THE COMPUTER AIDED
18 DISPATCH SYSTEM, 40 YEARS, WE HAVEN'T REPLACED IT. AND IT'S
19 TIME BECAUSE IT'S BREAKING DOWN CONTINUOUSLY. THE VEHICLES I'M
20 ASKING FOR HAVEN'T BEEN REPLACED IN THE WAY THEY SHOULD,
21 WHETHER THEY ARE BUSES OR VEHICLES. AND WHAT WE'RE REALLY
22 HURTING IS WHEN I START TALKING ABOUT HELICOPTERS THAT SHOULD
23 HAVE BEEN REPLACED 10 YEARS AGO AND HAVEN'T BEEN. SO FROM THAT
24 ASPECT, WE'VE BEEN SAVING, SAVING, NOT SPENDING, I SHOULD SAY.
25 AND THAT'S, THAT'S WHERE WE'RE AT.



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SUPERVISORS

1

2 **SUP. LINDSEY P. HORVATH:** AND I HEAR YOU IN TERMS OF DEFERRED
3 MAINTENANCE. AND I THINK WE HAVE TO, AS WE'RE BUDGETING GOING
4 FORWARD, MAKE SURE THAT WE'RE LOOKING AT YOUR BUDGET WITH
5 ONGOING OPERATIONS AND MAINTENANCE AS PART OF THE PRICE TAG,
6 SO WE DON'T HAVE 40 YEARS DEFERRED MAINTENANCE ON
7 INFRASTRUCTURE AND SYSTEMS THAT ARE SO DESPERATELY NEEDED,
8 LIKE THE CAD REPLACEMENT CAD SYSTEM THAT YOU'RE TALKING ABOUT.
9 AND THIS YEAR'S BUDGET REQUEST IS NEARLY \$400,000,000 MORE
10 THAN LAST YEAR'S BUDGET REQUEST. AND THERE'S A CRITICAL NEEDS
11 REQUEST FOR \$83,000,000 IN PROJECTED JUDGMENTS AND DAMAGES
12 SHORTFALL. SO WHY SHOULD THE SHERIFF'S DEPARTMENT HAVE THAT
13 COME AS AN ADDITIONAL REQUEST WHEN THAT LARGELY COMES AS A
14 RESULT OF ONGOING OPERATIONS FROM THE DEPARTMENT?

15

16 **ROBERT LUNA:** IF WE'RE TALKING ABOUT THE RISK ASSOCIATED WITH
17 IT AND THE LAWSUITS, IF YOU LOOK AT, AND YOU'VE GOT A, AND I
18 WOULD PROBABLY NEED COUNTY COUNSEL'S ASSISTANCE HERE, BUT IF
19 YOU LOOK AT LIKE THE LAST FIVE YEARS, THE LAWSUITS ARE
20 DROPPING. THE PAYOUTS THAT WERE THAT WERE PAYING OUT NOW ARE
21 THINGS THAT HAPPENED FOUR, FIVE, SIX YEARS AGO, SO IT'S ALMOST
22 LIKE THEY'RE PLAYING CATCH UP. BUT IF YOU LOOK AT MY LIST OF
23 DEPARTMENT ACCOMPLISHMENTS, WE'VE INCREASED TRAINING, WE'VE
24 UPDATED POLICIES, WE'VE INCREASED OUR LEVELS OF
25 ACCOUNTABILITY. IF YOU LOOK AT OUR TOP-RATED RISK THAT WE



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1 HAVE, WHICH IS USUALLY TRAFFIC COLLISIONS, BECAUSE WE DRIVE SO
2 MANY MILES AND WE DRIVE TO EMERGENCIES, WE'VE IMPLEMENTED NEW
3 SYSTEMS IN PLACE TO MAKE SURE THAT OUR DEPUTIES ARE SAFE, OUR
4 COMMUNITY IS SAFE, BUT WE'RE REDUCING THE INCIDENCE OF
5 COLLISIONS, THEN REDUCING RISK. ONE OTHER ITEM, I TALK ABOUT
6 CAD IN THE NEXT PHASE. IF YOU LOOK AT THE LAWSUITS THAT WE'VE
7 INCURRED AS A DEPARTMENT, NUMBER 2 HAS TO DO WITH 911 OR
8 PUTTING DISPATCHES OUT. IN MY PROPOSAL, INTEND TO OR I WANT TO
9 CHANGE THAT SO IN THE FUTURE I HAVE MORE SUBJECT MATTER
10 EXPERTS DOING TELEPHONE INTAKE, RADIO OUTTAKE, AND REDUCE THE
11 RISK THERE, WHICH WOULD REDUCE THE LAWSUITS AS WELL.

12
13 **SUP. LINDSEY P. HORVATH:** I THINK AS WE'RE LOOKING AT HUNDREDS
14 OF MILLIONS OF DOLLARS OF SHORTFALL IN OTHER DEPARTMENTS, I
15 JUST SITTING IN THIS SEAT, I KNOW YOU HAVE TO LOOK AT AND
16 ADVOCATE FOR EVERYTHING THAT YOU NEED FOR YOUR DEPARTMENT, AND
17 I UNDERSTAND THAT. AND WE ALSO HAVE TO BE MINDFUL THAT THERE
18 ARE DEPARTMENTS THAT ARE SEEKING ADDITIONAL NCC IN THE
19 HUNDREDS OF MILLIONS BECAUSE OF THE SHORTFALL THAT WE'RE
20 EXPERIENCING FROM STATE AND FEDERAL. SO THAT'S WHY WE HAVE TO
21 ASK THESE QUESTIONS AROUND, YOU KNOW, FOR A DEPARTMENT THAT IS
22 GETTING THE BIGGEST SLICE OF OUR BUDGET PIE, JUST TO START OUT
23 TO INCREASE HUNDREDS OF MILLIONS OF DOLLARS AT A TIME WHEN
24 WE'RE ASKING ALL OF OUR DEPARTMENTS TO TIGHTEN THEIR BELTS.
25 IT'S HARD TO UNDERSTAND, AND SO I APPRECIATE YOUR ANSWERS. FOR



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SUPERVISORS

1 OUR DISTRICT ATTORNEY, I KNOW THAT OUR OFFICE HAS IN
2 PARTICULAR WORKED VERY CLOSELY WITH YOU ON HATE CRIMES WORK,
3 AND WE THANK YOU FOR YOUR WORK IN THE REACH PROGRAM AND KNOW
4 THAT YOU'VE TAKEN THAT ISSUE VERY SERIOUSLY AND WE APPRECIATE
5 YOUR EFFORTS IN THAT REGARD. ON YOUR REQUESTED BUDGET, IT
6 LOOKS FROM OUR VANTAGE POINT AT A 20% INCREASE OVER LAST YEAR.
7 SO HAS YOUR DEPARTMENT TAKEN ANY CURTAILMENTS TO DATE? IF SO,
8 WHAT IS THE PERCENTAGE AND WHY WOULD WE THEN REVERSE AND GO TO
9 A 20% INCREASE WHEN THE COUNTY'S FACING THE FINANCIAL
10 CHALLENGES THAT WE ARE.

11
12 **NATHAN J. HOCHMAN:** SO YOU'RE RIGHT, IT IS A 20% INCREASE OVER
13 THE BUDGET LAST YEAR, BUT IF YOU FACTOR IN THE 14.5%
14 CURTAILMENT, IT BECOMES A MUCH LOWER PERCENTAGE INCREASE.

15
16 **SUP. LINDSEY P. HORVATH:** YOUR DEPARTMENT TOOK A 14.5%
17 CURTAILMENT LAST YEAR?

18
19 **JOSEPH NICCHITTA:** NO, 8.5% CURTAILMENT FOR THE SHERIFF'S
20 DEPARTMENT HAD A ZERO PERCENT CURTAILMENT, JUST TO BE CLEAR.
21 AND THE TWO DEPARTMENTS THERE, PD AND APD, ALSO TOOK AN 8.5%
22 CURTAILMENT.

23
24 **SUP. LINDSEY P. HORVATH:** OKAY.



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SUPERVISORS

1 **NATHAN J. HOCHMAN:** I'LL TRANSLATE THAT INTO MONEY. WE TOOK A
2 \$24,000,000 HIT LAST YEAR. IT ELIMINATED MOST OF THE POSITIONS
3 THAT I HAD INTENDED TO FILL TO GET BACK TO THE 2020 LEVEL,
4 BOTH AS PROSECUTORS, INVESTIGATORS, AND SUPPORT STAFF. AND SO
5 WE HAVE REANALYZED THAT, FIGURED OUT WHAT WE NEED, NOT JUST TO
6 GET BACK TO 950 PROSECUTORS, FOR INSTANCE, BUT TO GET TO A
7 LEVEL DEALING WITH THE DIFFERENT PRIORITY AREAS THAT WE THINK
8 WILL NOT CREATE CRISIS SITUATIONS IN COURTS THAT'LL ALLOW US
9 TO DO THE ADDITIONAL INVESTIGATIONS THAT WE HOPE WILL ACTUALLY
10 RESOLVE IN HUNDREDS OF MILLIONS OF DOLLARS OF SAVINGS TO THIS
11 COUNTY GOING FORWARD BY BASICALLY GOING AFTER FRAUDULENT
12 CLAIMS AGAINST THIS COUNTY AS WELL AS PREVENTING AND DETERRING
13 FRAUDULENT CLAIMS IN THE FUTURE. YOU KNOW, PART OF OUR
14 EFFORTS, FOR INSTANCE, WERE GOING AFTER, IRONICALLY, COUNTY
15 EMPLOYEES. WE'VE ACTUALLY CHARGED 27 COUNTY EMPLOYEES
16 THROUGHOUT THE DIFFERENT DEPARTMENTS IN THE COUNTY WHO ARE
17 COLLECTING EDD BENEFITS BY CLAIMING THEY WERE UNEMPLOYED
18 DURING THAT TIME PERIOD IN THE PANDEMIC, WHILE THEY WERE ALSO
19 COLLECTING THEIR COUNTY CHECKS AT THE SAME EXACT TIME. IF YOU
20 CAN IMAGINE THAT. BY THE WAY, AS A FOOTNOTE, HUNDREDS OF CASES
21 EXISTED OF THIS THAT WEREN'T PROSECUTED BY MY PREDECESSOR. BY
22 THE TIME I CAME INTO OFFICE, WE WERE WORKING AGAINST THE FOUR-
23 YEAR STATUTE OF LIMITATIONS. WE WORKED QUICKLY. WE BROUGHT 27
24 CASES TO DATE. UNFORTUNATELY, DIDN'T BRING HUNDREDS OF CASES
25 TO DATE. IT WOULD HAVE RESULTED IN, AGAIN, HUNDREDS OF



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SUPERVISORS

1 THOUSANDS OF ADDITIONAL DOLLARS OF SAVINGS TO THE COUNTY THAT
2 IT UNFORTUNATELY HAD TO PAY OUT.

3

4 **SUP. LINDSEY P. HORVATH:** AND ONE NEW ASPECT THAT YOU'RE FACING
5 IS PROP 36. DID YOUR DEPARTMENT GET ANY ADDITIONAL FUNDING
6 FROM THE STATE WHICH PASSED PROP 36? DO YOU HAVE ANY
7 ADDITIONAL FUNDING FROM THE STATE TO ENFORCE?

8

9 **NATHAN J. HOCHMAN:** NO. WE DIDN'T GET ANY ADDITIONAL, EVEN
10 THOUGH WE WERE ASKED NOW TO PROSECUTE THE CASES THAT LAW
11 ENFORCEMENT IS BRINGING US, AND I IDENTIFIED OVER 2,000
12 PROPOSITION 36 FELONY CASES. AND JUST SO YOU UNDERSTAND HOW
13 THAT CAME ABOUT, FOR YEARS, INDIVIDUALS WERE STEALING FROM
14 STORES, GENERALLY IN AMOUNTS OF LESS THAN \$950. IT WAS A
15 MISDEMEANOR. YOU COULD NOT AGGREGATE THE AMOUNTS. YOU COULD
16 LITERALLY STEAL EVERY SINGLE DAY JUST UNDER \$950. AND THE DA'S
17 OFFICE HAD A POLICY IN PLACE THAT IT WASN'T GOING TO PROSECUTE
18 ANY JUVENILES FOR THESE TYPE OF MISDEMEANORS, AND GENERALLY
19 DIDN'T PROSECUTE MOST OF THE ADULTS EITHER. SO NOW IF YOU HAVE
20 TWO OR MORE CONVICTIONS, PRIOR CONVICTIONS FOR THE THEFT,
21 PROPOSITION 36 ALLOWED THE POLICE TO GO AHEAD AND CHARGE THESE
22 CASES IN OUR OFFICE AS WELL WITH FELONIES. THAT HAS RESULTED
23 OFTEN IN PEOPLE NOT JUST BEING ARRESTED IN THE MORNING AND
24 RELEASED IN THE AFTERNOON, BUT THEY HAVE TO GO TO A MAGISTRATE
25 JUDGE TO SET BAIL, AND HAS RESULTED IN SOME CASES, NOT ALL



THE BOARD OF
SUPERVISORS

1 THOSE CASES, IN PEOPLE ENDING UP IN THE JAIL SYSTEM.

2

3 **SUP. LINDSEY P. HORVATH:** AND WHAT I'M HEARING FROM YOU IS YOU
4 DON'T HAVE THE RESOURCES FULLY TO BE ABLE TO DEAL WITH ALL OF
5 THE CASES THAT ARE COMING TO YOU NOW FROM PROP 36 OR OTHER
6 ISSUES THAT YOU'VE IDENTIFIED, WHICH I THINK IS A CONCERN,
7 ESPECIALLY AS WE GET ASKED, YOUR DEPARTMENT GETS ASKED AND THE
8 COUNTY GETS ASKED TO DO MORE THINGS WITHOUT ADDITIONAL BUDGET.
9 I THINK THAT MAKES IT INCREDIBLY DIFFICULT. I WOULD TURN TO
10 OUR PUBLIC DEFENDER AND ALTERNATE PUBLIC DEFENDER TO ASK THE
11 SAME THING. WHAT IS YOUR PERCENTAGE CURTAILMENT? AND DID PROP
12 36 AFFORD EITHER OF YOUR DEPARTMENTS ANY ADDITIONAL RESOURCES?

13

14 **RICARDO D. GARCIA:** THANK YOU, SUPERVISOR. WE TOOK AN 8.5%
15 CURTAILMENT, AS WAS INDICATED BY THE CEO. NO, THE STATE DID
16 NOT PROVIDE ANY RESOURCING TO REPRESENT THE INDIVIDUALS WHO
17 ARE NOW BEING CHARGED AS FELONS, WHO PREVIOUSLY WERE NOT BEING
18 CHARGED AS FELONS UNDER PROP 36. SO WE HAVE SEEN A SIGNIFICANT
19 INCREASE IN THOSE CASES WITHOUT THE STATE FUNDING.

20

21 **SUP. LINDSEY P. HORVATH:** AND TO OUR ALTERNATE PUBLIC DEFENDER.

22

23 **ERIKA ANZOATEGUI:** THE SAME, 8.5. I CAN TELL YOU THAT, YES, THE
24 VOTERS MAY BE VOTED FOR PROP 36. MAYBE THEY WANTED PEOPLE TO
25 GO TO PROGRAMMING. WE HAVEN'T SEEN THAT. WHAT WE HAVE SEEN IS



THE BOARD OF
SUPERVISORS

1 MORE INCARCERATION. AND SOMETIMES WE ARE SEEING CASES LIKE BAG
2 OF CHIPS AND SODA NOW BECAUSE IT'S OVER THE THRESHOLD AND A
3 PRIOR COULD BE CHARGED AS A FELONY. SO THIS IS TAKING, THEY
4 CAN DO IT, THEY CAN CHARGE IT, BUT IT'S TAKING A LOT MORE TIME
5 TO DEFEND IT. SO NO, NONE OF US GOT ANY MONEY, BUT SOMETIMES
6 OUR WORK IS THERE BECAUSE OF THE DECISIONS THE DISTRICT
7 ATTORNEY IS MAKING.

8

9 **SUP. LINDSEY P. HORVATH:** WELL, ONE OF THE THINGS THAT THE
10 SHERIFF BROUGHT UP, HOWEVER, IS SOME OF THE CONSENT DECREES
11 AND SOME OF THE LEGAL ISSUES THAT WE HAVE BEEN ADDRESSING. AND
12 ONE OF THOSE DIRECTIVES IS AROUND DEPOPULATION OF OUR
13 FACILITIES, SPECIFICALLY MEN'S CENTRAL. SO WHAT WILL YOUR
14 BUDGET HELP US DO IN TERMS OF REDUCING THE LENGTH OF STAY FOR
15 PEOPLE, NOT WHO ARE SERVING OUT A SENTENCE, BUT ESPECIALLY
16 THOSE WHO ARE SORT OF STAYING IN MEN'S CENTRAL JAIL LONGER
17 THAN ANTICIPATED, AND THEY'RE NOT SUPPOSED TO BE IN OUR JAIL
18 SYSTEM, HOW ARE WE, HOW IS WHAT YOU ARE ASKING FOR IN YOUR
19 BUDGET HELPING US TO ADDRESS WHAT THE SHERIFF BROUGHT UP,
20 WHICH IS SOME OF OUR LEGAL REQUIREMENT?

21

22 **ERIKA ANZOATEGUI:** WELL, WITH THE INCREASE IN FILINGS, BOTH
23 MISDEMEANOR AND FELONIES, NOW IF I GET THE POSITIONS, I CAN
24 HAVE PEOPLE READY TO DEFEND THOSE CASES AS EARLY AS
25 ARRAIGNMENT. AND IN TRYING TO GET PEOPLE OUT BY SHOWING



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SUPERVISORS

1 MITIGATING FACTORS, BY KEEPING THE COURT TO HUMPHREYS, WHICH
2 IS KEEPING IT LIMITED TO ONLY WHAT THEY MEAN. IT TAKES A LOT
3 OF WORK, IT TAKES A LOT OF WORK TO DO THAT, BUT ALSO BY
4 CHALLENGING SOME OF THE CHARGES THAT ARE MADE BY GOING TO
5 TRIAL, WE HAVE A VERY BIG SUCCESS RATE. BY TAKING THINGS TO
6 TRIAL, SOMETIMES THEY'RE DISMISSED, AND THAT GETS PEOPLE OUT
7 OF CUSTODY.

8
9 **RICARDO D. GARCIA:** I WOULD ADD JUST THAT APPROPRIATE STAFFING
10 IS THE STRONGEST DRIVER TO ADDRESS LENGTH OF STAY. SO I'VE
11 SAID THIS BEFORE, BUT IT BEARS BEING THERE'S NO ONE GETS OUT
12 OF JAIL FOR MY OFFICE PURVIEWS WITHOUT A PUBLIC OFFENDER.
13 PEOPLE DON'T JUST WALK OUT ON THEIR OWN. THE DISTRICT ATTORNEY
14 DOESN'T RELEASE THEM, THE SHERIFF DOESN'T RELEASE THEM UNLESS
15 THEY HAVE BAIL. NONE OF THE PROGRAMS WE CREATE GET THEM OUT OF
16 JAIL. THE ONLY PEOPLE THAT GET THEM OUT OF JAIL ARE LAWYERS.
17 AND SO IF WE HAVE APPROPRIATE STAFFING, WE CAN ADDRESS THAT
18 DIRECTLY AND GET MORE PEOPLE INTO PROGRAMS IF THOSE PROGRAMS
19 ARE AVAILABLE. AS I SAID, WE ARE REALLY THE ONLY IN COURT
20 ADVOCATES FOR ALTERNATIVES TO INCARCERATION, TO GET PEOPLE
21 FROM A CAGE TO SOMETHING THAT'LL IMPROVE THEIR LIFE, THAT'LL
22 GET THEM BACK INTO COMMUNITY IN A WAY THAT IS CONSTRUCTIVE AND
23 NOT BRING THEM BACK OVER AND OVER AGAIN. I DO WANT TO ADDRESS
24 SOMETHING THAT WAS MENTIONED BY BOTH MY COLLEAGUES HERE, WHICH
25 IS THIS QUESTION OF PROP 36. I THINK IT'S IMPORTANT FOR THE



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SUPERVISORS

1 COMMUNITY TO UNDERSTAND IS THAT WHAT IT ALLOWS PROSECUTORS TO
2 DO, THEIR DISCRETION, IS TO TAKE SOMEONE WHO'S A NON-VIOLENT
3 OFFENDER AND PUT THEM IN PRISON BY OVERCHARGING MISDEMEANOR
4 OFFENSES. BY TAKING THEFTS, AS MY COLLEAGUE SAID, THAT IS
5 WHATEVER IT IS, MAKING IT A FELONY FOR A NON-VIOLENT OFFENSE.
6 NOW, I UNDERSTAND THE COMMENT ABOUT VIOLENT OFFENSES, BUT
7 THESE ARE NONVIOLENT OFFENDERS. AND WHAT IT DOES IS IT ADDS
8 ADDITIONAL WORK. SO IF WE HAVE THE RESOURCE, WE'RE ABLE TO
9 ADDRESS THAT AND BRING PEOPLE BACK INTO COMMUNITY. AND THE KEY
10 PART IS THAT IF WE'RE NOT DOING THE WORK, THE BOARD HAS TO PAY
11 FOR IT ANYWAY AT A HIGHER COST. AND WE REALLY WANT TO AVOID
12 THAT, ESPECIALLY IN THESE CHALLENGING ECONOMIC TIMES.

13
14 **NATHAN J. HOCHMAN:** MAY I ADDRESS THAT JUST BRIEFLY? SO AGAIN,
15 WHAT WE'RE DEALING WITH PROPOSITION 36 IS AN INDIVIDUAL WHO'S
16 COMMITTED THEFT, BEEN CONVICTED FOR IT, AND DIDN'T STOP
17 COMMITTING THEFT. DID IT AGAIN, GOT CONVICTED FOR IT, AND NOW
18 IS BACK FOR A THIRD TIME. AND THEY ESTIMATE ABOUT 10% OF THE
19 PEOPLE ARE COMMITTING OVER 50% OF THE CRIMES. THESE ARE OFTEN
20 YOUR CHRONIC AND REPEAT OFFENDERS. SO YES, WE TRIED MESSAGES
21 EARLY ON WITH 2 DIFFERENT CONVICTIONS, OFTEN MOST OF WHICH
22 RESULTED IN PROBATION IF IT EVEN RESULTED IN THAT. AND THAT
23 DIDN'T DISSUADE THESE PARTICULAR INDIVIDUALS FROM GOING BACK
24 OVER AND OVER AND OVER AGAIN. THE FRUSTRATION WAS FELT BY THE
25 VOTERS, 70% OF WHOM APPROVED PROPOSITION 36 TO GO AFTER THESE



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SUPERVISORS

1 CHRONIC AND REPEAT OFFENDERS. IF WE'RE ABLE TO PUT CHRONIC AND
2 REPEAT OFFENDERS AND SEND A MUCH STRONGER MESSAGE THAT
3 APPARENTLY THEY NEED BECAUSE THE EARLIER MESSAGES DIDN'T WORK,
4 THEN HOPEFULLY WE CAN SERIOUSLY REDUCE THEFT IN OUR SYSTEM,
5 WHICH THEN HOPEFULLY SENDS AN ADDITIONAL DETERRENT MESSAGE
6 THAT IF YOU ACTUALLY WANT TO LOWER THE POPULATION IN THE
7 JAILS, SUPERVISOR MITCHELL, I WOULD BRING THIS TO YOUR
8 ATTENTION SPECIFICALLY, ANOTHER WAY OF GETTING THERE IS
9 DETERRING THE CRIMINALS FROM COMMITTING THE CRIMES IN THE
10 FIRST PLACE. I WANT TO DO THAT AS WELL AS DIVERTING THE PEOPLE
11 WHO'VE ALREADY COMMITTED THE CRIMES AND GET THEM INTO
12 HOPEFULLY A REHABILITATIVE CYCLE. BUT I ALSO WANT TO SEND A
13 VERY STRONG MESSAGE OF DETERRENCE. DON'T COMMIT THE CRIME IN
14 THE FIRST PLACE. AND IF WE COUPLE THE REHABILITATIVE MESSAGE
15 WITH THE DETERRENT MESSAGE, THAT'S HOW YOU HAVE THE ONLY
16 CHANCE, I BELIEVE, TO TRULY REDUCE OUR JAIL POPULATION.

17
18 **SUP. LINDSEY P. HORVATH:** WELL, AGAIN, I BELIEVE IT'S VERY
19 CLEAR WE HAVE STRONG ADVOCATES AND YOU'RE ALL TAKING YOUR
20 BUDGET REQUESTS SERIOUSLY. I THINK MY OVERARCHING TAKEAWAY IS
21 THAT AS THIS COUNTY CONTINUES TO INVEST IN OUR JUSTICE SYSTEM,
22 ALL PARTS OF IT ARE ASKING FOR MORE RESOURCES IN ORDER TO DO
23 THEIR JOBS. AND SO AS WE'RE THINKING ABOUT INCREASED REQUESTS
24 FROM OTHER LEVELS OF GOVERNMENT ON WHAT IT TAKES TO KEEP
25 COMMUNITIES SAFE AND OUR JUSTICE SYSTEM WHOLE, WE NEED



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SUPERVISORS

1 RESOURCES TO DO THAT. SO I THANK YOU ALL FOR YOUR
2 PRESENTATIONS TODAY.

3

4 **SUP. HILDA SOLIS, CHAIR:** THANK YOU SO MUCH. I SEE HOLLY,
5 SUPERVISOR MITCHELL HAS HER HAND UP. I'M GOING TO GIVE YOU A
6 MINUTE, BECAUSE WE'VE GOT A MINUTE.

7

8 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. AND I'M NOT QUITE
9 SURE WHY THAT LAST POINT WAS DIRECTED TO ME SPECIFICALLY. I
10 TOO SUPPORT DIVERSION AND PREVENTION, SO THANK YOU FOR
11 SHARING, I GUESS. I APPRECIATED YOUR QUESTION ABOUT, YOU KNOW,
12 WAS THERE RESOURCES IN THAT? AND AS I RECALL, IT WAS THE
13 RETAILERS ASSOCIATION WHO PUT PROP 30 ON THE BALLOT, AND I
14 DON'T THINK THEY FACTORED IN WHAT IT WOULD COST LOCAL
15 GOVERNMENT TO BRING THOSE PROTECTIONS THEY WERE SEEKING. I
16 THINK THAT'S UNFORTUNATE THAT THEY DIDN'T. THE DA'S
17 ASSOCIATION MIGHT HAVE BEEN SUPPORTIVE OF PROP 36 AS WELL.
18 PERHAPS THE DA'S ASSOCIATION SHOULD HAVE REALIZED THE IMPACT
19 IT WAS GOING TO HAVE ON YOUR BUDGET TOO. IT DID. MY QUESTION
20 TO THE SHERIFF.

21

22 **NATHAN J. HOCHMAN:** AND IT ASKED FOR \$400,000,000 FROM THE
23 STATE AND THE STATE UNFORTUNATELY DIDN'T PROVIDE IT.

24

25 **SUP. HOLLY J. MITCHELL:** PARDON ME SIR. MY QUESTION TO THE



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SUPERVISORS

1 SHERIFF WAS, YOU'VE MENTIONED THE HELICOPTERS A COUPLE TIMES,
2 AND I RECALL WHEN THE STATE, GOING BACK TO WHAT THE STATE PAYS
3 FOR OR WHAT OTHER LEVEL OF GOVERNMENTS PAY FOR WHEN THEY
4 CHANGE POLICY. I RECALL WHEN THE STATE LAW AROUND CIVIL ASSET
5 FORFEITURE PASSED, YOUR PREDECESSOR, MAYBE TWO OR THREE AGO,
6 VERY PUBLICLY ACKNOWLEDGING THAT L.A. COUNTY USED
7 INAPPROPRIATELY CIVIL ASSET FORFEITURE DOLLARS TO BUY
8 ELABORATE HELICOPTERS. THAT LAW PASSED A NUMBER OF YEARS AGO.
9 SO AT ANY POINT PRIOR TO NOW, HAVE YOU OR THE CEO BAKED BACK
10 INTO YOUR BUDGET KIND OF CORE RESOURCES TO BE ABLE TO BUY THE
11 SUPPLIES YOU NEED. YOU KNOW, THE CIVIL ASSETS FORFEITURE LAW
12 PASSED BECAUSE THERE WERE STUDIES THAT SHOWED THAT SO MANY LAW
13 ENFORCEMENT ENTITIES ACROSS THE STATE WERE REALLY USING THOSE
14 DOLLARS INAPPROPRIATELY. AND SO THE LAW PASSED, IT CHANGED. SO
15 WAS IT BAKED BACK INTO THE CORE OF YOUR BUDGET TO BE ABLE TO
16 REPLACE HELICOPTERS?

17
18 **ROBERT LUNA:** I CAN ONLY SPEAK TO WHEN I GOT HERE THREE YEARS
19 AGO, AND I WAS DISAPPOINTED TO SEE AND HEAR THAT THERE WAS NO
20 TECHNOLOGY, VEHICLE, EQUIPMENT, REALLY A REPLACEMENT PLAN
21 LOOKING FORWARD TO PLAN IT BETTER. SO THAT'S WHY I SUGGESTED
22 THIS THAT AS WE MOVE FORWARD WE ABSOLUTELY SHOULD BE LOOKING
23 AT THIS SO WE CAN BE MORE RESPONSIBLE I CAN'T SPEAK TO WHAT
24 HAPPENED THREE YEARS AGO THE ASSET FORFEITURE AND WHAT
25 HAPPENED THERE BUT I DO KNOW THAT WE'RE BEING IMPACTED WITH



THE BOARD OF
SUPERVISORS

1 LESS ASSET FORFEITURE THESE DAYS THE LACK OF FEDERAL FUNDING
2 BECAUSE WE SEEM TO BE CALIFORNIA SEEMS TO BE KIND OF IN THE
3 BULLSEYE OF OUR FEDERAL GOVERNMENT SO THOSE ARE THINGS THAT WE
4 HAVE TO LOOK OUT FOR. AND THE ONLY OTHER THING I'LL ADD TO
5 THAT, AS WE'RE GETTING READY TO WELCOME THE WORLD FOR THE
6 LARGEST OLYMPICS EVER IN THE HISTORY OF THE WORLD, WE AS A
7 COUNTY NEED TO BE PREPARED. SO I GET THAT WE'RE STRUGGLING,
8 EVERY DEPARTMENT AND MY BROTHERS AND SISTERS RIGHT NEXT TO ME
9 AND ALL OTHER COUNTY DEPARTMENTS, BUT THE EQUIPMENT I'M
10 TALKING ABOUT IS SOMETHING THAT'S ABSOLUTELY NEEDED FOR THE
11 OLYMPICS.

12
13 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT AND I WOULD JUST SAY
14 THAT I HAD ANOTHER AHA MOMENT TODAY SITTING HERE THAT WHILE WE
15 HAVE AN ABSOLUTE RESPONSIBILITY TO PLAN FOR THOSE EVENTS, I
16 HAVE AN ABSOLUTE RESPONSIBILITY TO MAKE SURE THAT BUDGET
17 ALLOCATIONS ARE GOING TO PROTECT ANGELENOS EVERY DAY, TODAY,
18 PRE, DURING, AND POST-OLYMPICS. SO I HEAR YOU. WE ALSO HAVE A
19 RESPONSIBILITY TO JUST PLAN FOR OUR RESIDENTS, 10,000,000 OF
20 THEM EVERY DAY. THANK YOU VERY MUCH. I APPRECIATE THE
21 RESPONSE. THANK YOU, MADAM CHAIR.

22
23 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. THANK YOU TO MY COLLEAGUES
24 FOR YOUR QUESTIONS AND TO THE PANEL. WE'RE GOING TO TAKE A
25 THREE-MINUTE BREAK AND WE'LL TRANSITION. THANK YOU.



THE BOARD OF
SUPERVISORS

1
2 **[THREE MINUTE BREAK]**

3
4 **SUP. HILDA SOLIS, CHAIR:** MEMBERS WE ARE COMING BACK TO OUR
5 PANEL DISCUSSIONS, AND I WANT TO SET THE TABLE AGAIN FOR OUR
6 MEMBERS AT THE DAIS, OUR BOARD MEMBERS, SO WE CAN CATCH UP. WE
7 LOST ABOUT 15 MINUTES, WHICH IS FINE. GOOD QUESTIONS, HEAVY
8 ISSUES THAT WE HAVE TO CONTEND WITH, BUT LET'S TRY TO KEEP OUR
9 QUESTIONS TO NO MORE THAN 10 MINUTES, AND THAT MEANS BOTH
10 WAYS. SO IF A DEPARTMENT GOES ON, FEEL FREE TO TELL THEM,
11 ANSWER THE QUESTION. OKAY, VERY GOOD. WITH THAT, EXECUTIVE
12 OFFICER, I WILL TURN IT OVER TO YOU.

13
14 **STEVEN HERNANDEZ, EXECUTIVE OFFICER:** MADAM CHAIR, WE WILL NOW
15 HEAR FROM SHEILA WILLIAMS, CHIEF DEPUTY PROBATION, JUDGE
16 SONGHAI ARMSTEAD, RETIRED DIRECTOR OF JUSTICE, CARE AND
17 OPPORTUNITIES, AND DAVID J. CARROLL, DIRECTOR OF YOUTH
18 DEVELOPMENT. FOR THE DEPARTMENTAL SPEAKERS, PLEASE STATE YOUR
19 NAME AND TITLE FOR THE RECORD WHEN YOU ADDRESS THE BOARD.

20
21 **SUP. HILDA SOLIS, CHAIR:** WE'LL NOW HEAR FROM CHIEF DEPUTY OF
22 PROBATION, SHEILA WILLIAMS.

23
24 **SHEILA WILLIAMS:** THANK YOU, SHEILA WILLIAMS, CHIEF DEPUTY OF
25 ADMINISTRATION FOR THE PROBATION DEPARTMENT. THERE YOU HAVE



THE BOARD OF
SUPERVISORS

1 THE DEPARTMENT MISSION, WHICH IS TO PROMOTE AND ENHANCE PUBLIC
2 SAFETY, ENSURE VICTIMS' RIGHTS, AND FACILITATE WHAT WE HOPE TO
3 BE POSITIVE CHANGE AND ENHANCE THE WELL-BEING OF ADULTS AND
4 OUR JUVENILE CLIENTS. NEXT SLIDE, PLEASE. OUR CURRENT BUDGET
5 IS APPROXIMATELY \$1,100,000,000, WHERE 74% REPRESENTS OUR
6 SALARY AND EMPLOYEE BENEFITS. THE BULK OF OUR FUNDING COMES
7 FROM THAT COUNTY COSTS WITH THE SECOND COMING FROM STATE
8 ASSISTANCE. NEXT SLIDE. THE BULK OF OUR FUNDING,
9 UNFORTUNATELY, GOES TO HOUSING, WHICH IS A VERY RELATIVELY
10 SMALL NUMBER OF YOUTH IN OUR CARE AND CUSTODY, 40%. THE NEXT
11 IS TO OUR JUVENILE ADULT INVESTIGATION AND SUPERVISION OF 36%.
12 NEXT SLIDE, PLEASE. OUR KEY DEPARTMENTAL PRIORITIES CONTINUES
13 TO BE IMPLEMENTATION OF THE POPULATION PLAN THAT WAS ORDERED
14 BY JUDGE ESPINOSA BACK IN MAY OF 2025, COMPLIANCE WITH OUR
15 REGULATORY AGENCIES, SUCH AS THE SEC AND THE WIC CODE, OUR
16 LINE AND STATE STATUTE, AS WELL AS COMPLIANCE WITH OUR
17 DEPARTMENT OF JUSTICE SETTLEMENT AGREEMENT. IN ORDER TO DO
18 THAT, WE CONTINUE TO STRUGGLE WITH STAFFING, AND SO
19 RECRUITMENT AND RETENTION IS OUR PRIORITY. WE CURRENTLY HAVE
20 ABOUT 25,000 ACTIVE SUPERVISION CASES IN OUR ADULT AND
21 JUVENILE CASELOAD PRIMARILY ON THE ADULT SIDE. OUR GOAL IS TO
22 REHABILITATE THE MOST HIGH-RISK OFFENDERS OF WHICH 270 ARE IN
23 OUR JUVENILE HALL, 171 IN OUR RESIDENTIAL CAMP PROGRAM, AND
24 143 IN OUR SECURE YOUTH TREATMENT FACILITY. OUR OUTCOMES ARE
25 LISTED ON THE SIDE WHERE WE HAVE ACTIVE SUPERVISION OF



THE BOARD OF
SUPERVISORS

1 APPROXIMATELY 9,000 CLIENTS THAT WE REFER TO PUBLIC HEALTH,
2 MENTAL HEALTH, AND SOCIAL SERVICES. ONCE AGAIN, REHABILITATION
3 IS OUR PRIMARY GOAL, WHERE WE LIST SOME OF THE OUTCOMES FOR
4 OUR JUVENILE POPULATION WITH 8TH HAVE EARNED A TRANSFERABLE
5 ASSOCIATE DEGREE IN THE LAST 12 MONTHS. TWENTY-ONE HAVE
6 COMPLETED OR ARE ENROLLED OR PENDING ACCEPTANCE INTO OUR
7 COLLEGE AND CAREER PATHWAY PROGRAM. 141 YOUTH HAVE COMPLETED
8 THE CREDIBLE MESSENGER PROGRAM AND 20 HAVE PARTICIPATED IN OUR
9 WOLF CONNECTION WHICH IS A UNIQUE PROGRAM FOCUSED ON NATURE,
10 CONSERVATION, AND PERSONAL GROWTH IN THE LAST YEAR. OF COURSE,
11 WE CONTINUE TO PARTNER WITH OUR NONPROFITS AND COMMUNITY-BASED
12 ORGANIZATIONS TO ACCOMPLISH THESE THINGS. NEXT SLIDE. OUR
13 BUDGET REQUEST THIS YEAR IS VERY MINIMAL. WE'RE JUST ASKING TO
14 MAINTAIN WHAT WE HAVE, AND THAT IS BY OFFSETTING COSTS
15 ASSOCIATED WITH WORKERS' COMP AND LONG-TERM DISABILITY. IF
16 THIS ISN'T FUNDED, WE WOULD THEN HAVE TO CURTAIL POSITIONS IN
17 ORDER TO ABSORB THIS COST. OUR INTERNAL AFFAIRS MANAGER, ONCE
18 AGAIN, WE'RE TRYING TO INCREASE ACCOUNTABILITY WITHIN THE
19 DEPARTMENT BY STRENGTHENING OUR IA BUREAU. AND SO WE'RE ASKING
20 FOR 0.2 IN FUNDING, BUT WE'RE SEEKING TO DO THAT BY SELF-
21 FUNDING. WE'RE ASKING FOR FUNDING TO BACKFILL STATE FUNDING
22 THAT WILL BE LOST DUE TO THE CURTAILMENT OF FINES AND FEES. IT
23 RESULTS IN ABOUT \$8,000,000. AND THEN UNFUNDED, OUR CRITICAL
24 UNMET NEEDS IS THAT OF SERVICES AND SUPPLIES, COST INCREASES
25 THAT ARE PASSED ON BY OTHER COUNTY DEPARTMENTS. NEXT SLIDE.



THE BOARD OF
SUPERVISORS

1 ONCE AGAIN, OUR CHALLENGES ARE, I THINK AS MOST LAW
2 ENFORCEMENT AGENCIES, ARE INCREASED OVERTIME COSTS DUE TO A
3 SIGNIFICANT NUMBER OF VACANCIES WITHIN THE DEPARTMENT, TRYING
4 TO ADDRESS EMPLOYEE WELLNESS AND WORKERS COMP CLAIMS AS A
5 RESULT TO WORK ASSIGNED IN OUR JUVENILE DETENTION FACILITY AND
6 ONCE AGAIN INCREASE COUNTY SERVICES AND COSTS. WE CONTINUE TO
7 HAVE TO ABSORB THESE COSTS THAT ARE PASSED ON BY OTHER COUNTY
8 DEPARTMENTS. I BELIEVE THAT COMPLETES MY PRESENTATION.

9

10 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. VERY GOOD, YOU HAD TIME TO
11 SPARE. THANK YOU. NEXT WE'LL HEAR FROM THE DIRECTOR OF JUSTICE
12 CARE AND OPPORTUNITIES, JUDGE SONGHAI ARMSTEAD.

13

14 **JUDGE SONGHAI ARMSTEAD, RET.:**

15 THANK YOU, FIRST SLIDE PLEASE, THANK YOU. I'M RETIRED JUDGE
16 SONGHAI ARMSTEAD, DIRECTOR OF JUSTICE CARE AND OPPORTUNITIES
17 DEPARTMENT OR JCOD, THANK YOU FOR THE OPPORTUNITY TO PRESENT
18 ON JCOD'S RECOMMENDED BUDGET REQUEST FOR THE 2026/2027 YEAR.
19 MANDATORY DUTIES AND RESPONSIBILITIES, WE'RE FOCUSED ON SAFER
20 COMMUNITIES, WHICH IS DONE BY HEALTHY INDIVIDUALS AND HEALTHY
21 COMMUNITIES. WE'RE ALSO FOCUSED ON ADVANCING THE CARE FIRST
22 VISION THROUGH OVERSIGHT OF COMMUNITY CAPACITY BUILDING
23 PROGRAM AND THE COMMUNITY CAPACITY BUILDING PROGRAM. AND THE
24 CFCI ADMINISTRATION, THE SUPPORT OF SUCCESSFUL REINTEGRATION
25 OF JUSTICE INVOLVED INDIVIDUALS, SYSTEM IMPACTED TRANSITION TO



THE BOARD OF
SUPERVISORS

1 AGED YOUTH AND VETERANS INTO THE COMMUNITY, STREAMLINE AND
2 CENTRALIZE AND EXPAND ACCESS TO PRETRIAL AND REENTRY SERVICES
3 COUNTYWIDE, AS WELL AS MONITORING AND OVERSIGHT OF THOSE
4 PROGRAMS, ENHANCING A STABILIZED HOUSING WORKFORCE AND SITE-
5 BASED PROGRAMMING FOR THE TARGET POPULATIONS MENTIONED
6 PREVIOUSLY AND IMPLEMENT SYSTEM AND INFRASTRUCTURE
7 IMPROVEMENTS TO CENTRALIZE DATA COLLECTION AND ENHANCE
8 OUTCOMES AND ANALYSIS. NEXT SLIDE, PLEASE. OUR BUDGET THIS
9 YEAR IS \$123,000,000, WHICH INCLUDES 133 POSITIONS. AND THE
10 REST OF THE FUNDS, ABOUT 75%, IS FOR SERVICES AND SUPPLIES.
11 THIS BUDGET DOES NOT REFLECT EVERYTHING THAT WE DO WITHIN
12 JCOD. IT ALSO DOES NOT REFLECT THAT WE HAVE A GOOD PORTION OF
13 OUR BUDGET COMES FROM CFCI. WITH THAT ADDITIONAL \$84,000,000
14 THAT COMES FROM CFCI, OUR TOTAL BUDGET WILL BE \$207,000,000
15 AND WE ALSO ADMINISTER ABOUT \$215,000,000 FOR CFCI CARE GRANTS
16 TOTALING MORE THAN \$422,000,000. NEXT SLIDE PLEASE. AMONGST
17 OUR PROGRAMS, MORE THAN ALMOST 80% OF OUR BUDGET IS INVESTED
18 INTO COMMUNITY-BASED PROGRAMS TO SERVE THE VULNERABLE AND
19 THOSE WHO ARE IN NEED AS MENTIONED PREVIOUSLY, MOST AND WE
20 WANT TO MAKE SURE THAT WE HAVE A SAFE COMMUNITY. SO, THIS IS A
21 BREAKDOWN OF OUR DIFFERENT PROGRAMS FROM CATEGORY 1 IS OUR
22 PREVENTION AND CAPACITY BUILDING, COMBATED GRADE 2 IS
23 NAVIGATION AND DIVERSION, 3 IS OUR COMMUNITY-BASED, AND 4 OF
24 COURSE ADMINISTRATION COMMUNICATION AND OUTREACH, NEXT SLIDE
25 PLEASE. THIS IS OUR PRIORITIES, METRICS AND OUTCOMES.



THE BOARD OF
SUPERVISORS

1 MENTIONED PREVIOUSLY THERE WAS A QUESTION RELATED TO REFERRAL
2 BY PD AND APD. WE'VE SERVED MORE THAN 15,000 PEOPLE WHO HAVE
3 BEEN REFERRED FROM THOSE AREAS IN THE COURT. AND THE DATA HERE
4 IS ALL FROM LAST CALENDAR YEAR, NOT FISCAL YEAR, BECAUSE THEY
5 BRING THIS MORE UP TO DATE. I THINK THINGS THAT SHOULD BE
6 NOTED IS THAT WE'VE SERVED ABOUT 70,000 PEOPLE IN TOTAL,
7 40,000 THROUGH NAVIGATION AND DIVERSION, 28,000 THROUGH
8 TRANSPORTATION, OVER 1,100 WERE DIVERTED, 7,000 IN CARE
9 MANAGEMENT, WE'VE HOUSED OVER 2,000 PEOPLE, AND THEN THE DATA
10 GOES ON FROM THERE. WE'LL GO TO THE NEXT SLIDE BECAUSE I'M
11 RUNNING OUT OF TIME. WE ARE ASKING FOR \$31,200,000, AND THIS
12 IS THE BREAKDOWN. ONE OF OUR BIGGEST NEEDS THAT WE'VE ASKED
13 FOR REPEATEDLY IS REALLY AROUND SORT OF THE AUDITING
14 COMPLIANCE AND CONTRACT MONITORING PARTICULARLY. WE WANT TO
15 MAKE SURE THAT WE'RE ABLE TO DO THAT AROUND CFCI AND ALL OF
16 OUR PROGRAM TO MAKE SURE WE'RE GETTING THE BEST DELIVERY OF
17 SERVICES. OUR NEXT BIGGEST ASK IS AROUND INDEPENDENT PRE-TRIAL
18 SERVICES AGENCY AND OUR CALL CENTER. WE ARE USING A LOT OF
19 CONTRACTOR POSITIONS FOR THAT, IN THAT POSITION. AND THEN THE
20 LAST SLIDE, PLEASE. SO A NUMBER OF CHALLENGES, INCLUDING THE
21 CURTAILMENT, RISING DEMAND, BUT REDUCED BUDGET FLEXIBILITY,
22 AND THEN STRUCTURAL FUNDING AND GAP FUNDING. SO ONE OF OUR
23 FUNDING SOURCES HAS BEEN FROM SB, FROM THE COURTS, AND THAT'S
24 FROM THE STATE, AND THAT HAS BEEN CUT SIGNIFICANTLY. IT WAS
25 OVER \$1,000,000 LAST YEAR, IT'S GOING TO BE ANOTHER \$2,500,000



THE BOARD OF
SUPERVISORS

1 THIS COMING FISCAL YEAR, AND WE ALSO NEED TO EXPAND IN THAT
2 SPACE. WE'RE ALSO WORKING ON GENERATING REVENUE, SO THANK YOU
3 FOR YOUR SUPPORT, SUPERVISORS, ON US BECOMING AN ECM PROVIDER,
4 AND WE HAVE EXECUTED A CONTRACT. WE HAVE SIGNED THREE
5 CONTRACTS WITH PROVIDERS SO THAT WE'RE NOW ABLE TO START
6 PULLING DOWN FUNDING THERE, AND I CAN TALK ABOUT THAT LATER IF
7 THERE'S A QUESTION AROUND THAT. WE'RE ALSO INCREASING
8 COLLABORATION. WE'RE ALSO PROTECTING OUR INVESTMENT AND
9 STRENGTHENING OUR OVERSIGHT, AND THAT'S ALSO WHY WE'RE ASKING
10 FOR SOME MORE HELP IN THAT AREA, AND THEN LEVERAGING COMMUNITY
11 CAPACITY. THANK YOU FOR THE OPPORTUNITY TO PRESENT.

12
13 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. NEXT, WE'LL MOVE
14 ON TO YOUTH DEVELOPMENT, AND WE'LL HEAR FROM DAVID CARROLL.

15
16 **DAVID J. CARROLL:** GOOD MORNING, MY NAME IS DAVID CARROLL,
17 DIRECTOR OF THE DEPARTMENT OF YOUTH DEVELOPMENT. THANK YOU FOR
18 THIS OPPORTUNITY. DYD WAS CREATED BY YOUR BOARD IN 2020 TO
19 ADDRESS GAPS IN EQUITABLE ACCESS TO YOUTH DEVELOPMENT SERVICES
20 FOR YOUNG PEOPLE ACROSS L.A. COUNTY. IN A NUTSHELL, WE EXIST
21 TO KEEP YOUNG PEOPLE OUT OF SYSTEMS AND TO REDUCE HARM FOR
22 THOSE YOUNG PEOPLE WHO ARE ALREADY IN SYSTEMS. INVESTMENT IN
23 DYD IS KEY TO THE COUNTY'S ABILITY TO ACHIEVE CARE FIRST, JAIL
24 LAST PRIORITIES FOR YOUTH AND AVOID REPLICATING THE VERY
25 PROBLEMS WE WERE CREATED TO SOLVE. THE BOARD HAS ASKED THE DYD



THE BOARD OF
SUPERVISORS

1 TO TAKE THE LEAD IN PROGRAMMING IN YOUTH JUSTICE FACILITIES
2 AND TO HELP ADDRESS THE STATE OF EMERGENCY THERE. EVEN THOUGH
3 WE ARE IN A TOUGH, DIFFICULT BUDGET ENVIRONMENT, NOW IS THE
4 TIME TO SHIFT PRIORITIES TO CARE FIRST SUPPORT FOR YOUNG
5 PEOPLE. NEXT SLIDE. THE DUTIES LISTED ON THIS SLIDE REFLECT
6 DYD'S CHARGE AS OUTLINED IN THE COUNTY CHARTER. I THINK YOU
7 SKIPPED A SLIDE. I'M SORRY, THIS WAS THE SAME SLIDE. I
8 APOLOGIZE. THEY ALSO DEMONSTRATE OUR GROWTH TO A MATURE
9 DEPARTMENT THAT MANAGES A ROBUST CONTINUUM OF SERVICES FOR THE
10 COUNTY'S YOUNG PEOPLE, BRIDGING THE GAP BETWEEN EARLY
11 PREVENTION AND HIGH TOUCH REENTRY SUPPORTS FOR SYSTEMS
12 INVOLVED YOUTH. SAME SLIDE, I ACTUALLY JUMPED AHEAD. THE
13 PURPOSE OF THIS SLIDE IS REALLY TO SHOW, TO GO BACK ONE SLIDE,
14 I'M SORRY. THE PURPOSE OF THIS SLIDE IS TO REALLY SHOW THE
15 TOTAL BUDGET. THIS IS \$93,100,000, WHICH IS SIGNIFICANTLY MORE
16 THAN WHAT YOU SEE IN A REQUEST. FOR THE PUBLIC, JUST SO YOU'LL
17 KNOW, THESE ARE THE DOLLARS THAT WE DON'T HAVE TO ASK FOR
18 PERMISSION TO SPEND. AND JUST SO YOU'LL KNOW THAT 77% OF THE
19 RESOURCES THAT WE RECEIVE ACTUALLY GO DIRECTLY TO SERVICES OR
20 CONTRACTED PROVIDERS THAT SERVE DYD AND THE YOUNG PEOPLE IN
21 THE COMMUNITY. AND THEN THERE'S A BREAKDOWN OF WHERE OUR FUNDS
22 COME FROM. NEXT SLIDE, PLEASE. THIS SLIDE SHOWS THE
23 PROPORTIONAL ALLOCATION OF DYD'S RESOURCES ACROSS OUR SERVICE
24 AREAS. OUR MODEL IS DESIGNED TO BE A COMPREHENSIVE AND
25 INTEGRATED APPROACH, INCLUDING PREVENTION, DIVERSION, AND



THE BOARD OF
SUPERVISORS

1 YOUTH JUSTICE SUPPORTS FOR SYSTEMS INVOLVING YOUTH. TO SUPPORT
2 THIS, A STRONG ADMINISTRATIVE OPERATIONAL INFRASTRUCTURE IS
3 CRUCIAL. NEXT SLIDE, PLEASE. ON THIS SLIDE, WE LINK DYD'S
4 INVESTMENTS TO MEASURABLE PRIORITIES AND OUTCOMES. WE COLLECT
5 AND SHARE DATA REGULARLY TO TRACK PROGRESS, IDENTIFY
6 OPPORTUNITIES FOR IMPROVEMENT, AND MEASURE SUCCESS TOWARDS
7 IMPROVING YOUTH AND FAMILY WELL-BEING. NEXT SLIDE. SO HERE'S
8 D.Y.D.'S PROPOSED BUDGET REQUEST FOR FISCAL YEAR 26/27. JUST
9 SO YOU'LL KNOW, IT'S REALLY BIFURCATED BETWEEN A LARGE
10 INVESTMENT IN FACILITIES, SUPPORT WITHIN THE PROBATION
11 FACILITIES, AND THEN SUPPORT TO SUSTAIN OUR EXISTING
12 PROGRAMMING. THE FIRST ROW INCORPORATES THE PROGRAMMING THAT
13 SUPPORTS THE FACILITIES PLAN REPRESENTING SERVICES, CARE, AND
14 COORDINATION. THESE POSITIONS ARE DEDICATED TO STRENGTHENING
15 EQUITABLE ACCESS TO PROGRAMMING, CARE COORDINATION, AND YOUTH
16 ENGAGEMENT FOR YOUNG PEOPLE IN SECURE FACILITIES TO HELP
17 IMPROVE OUTCOMES FOR JUSTICE-INVOLVED YOUTH. THIS IS A REQUEST
18 FOR THE FIRST PHASE OF THE EFFORT. THE NEXT LINE, WE'RE
19 REQUESTING TO USE EXISTING FUNDS TO SUPPORT YOUTH DEVELOPMENT
20 NETWORKS OVER THREE YEARS AND THE HOURSPOT TEEN CENTERS OVER
21 TWO YEARS FROM OUR OBLIGATED FUND BALANCE. WE'RE ALSO
22 REQUESTING TO EXPAND OUR SUPPORT FOR TRANSITION-AGE YOUTH AND
23 FACILITATE COMMUNITY ENGAGEMENT. THAT'S IN THE THIRD LINE.
24 FINALLY, WE'RE ASKING FOR 15 POSITIONS FROM OUR BASE BUDGET
25 WITH FUNDING THAT WE ALREADY HAVE, BUT I WANTED TO INDICATE



THE BOARD OF
SUPERVISORS

1 THAT THAT FUNDING WAS ALREADY THERE. THIS REQUEST IS NOT
2 FOCUSED ON NET COUNTY COSTS. INSTEAD, IT SEEKS TO MAKE A MORE
3 IMPACTFUL EVIDENCE-INFORMED USE OF UNSPENT AND UNDERSPENT
4 REVENUE SOURCES IN ORDER TO REDUCE THE STRAIN RISK AND COSTS
5 THAT FAILING TO MEET THE NEEDS OF JUSTICE-INVOLVED YOUTH PUTS
6 ON ALL COUNTY RESOURCES. NEXT SLIDE OR YEAH NEXT SLIDE. SORRY
7 PREVIOUS SLIDE GO BACK SORRY. WE ARE REQUESTING \$34.800,000
8 TOTAL WHICH IS A COMBINATION OF REVENUE AND NCC. OF THE NCC,
9 \$15,800,000 IS EXISTING FUNDING THAT WE ALREADY HAVE IN OUR
10 OBLIGATED FUND BALANCE. IN THE REMAINING 18,800,000, WE PLAN
11 TO PARTNER WITH CEO AND OTHER RELEVANT DEPARTMENTS TO IDENTIFY
12 FUNDING, WHICH TO THE EXTENT AVAILABLE WOULD OFFSET THIS NCC
13 IMPACT. OKAY, NEXT SLIDE NOW. THIS IS TO SHARE OUR PLAN TO
14 SOLVE CURRENT CHALLENGES AND IMPROVE SUSTAINABILITY. WE'RE
15 WORKING ON FORMALIZING PARTNERSHIPS AND ADMINISTRATIVE
16 PROCESSES WHILE BUILDING A MORE STRUCTURAL SOLUTION FOR THE
17 LONG TERM. DYD IS USING ONE-TIME FUNDS MORE STRATEGICALLY
18 WHILE ACTIVELY WORKING TO IDENTIFY MORE DIVERSIFIED REVENUE
19 SOURCES TO IMPROVE SUSTAINABILITY. THANK YOU.

20
21 **SUP. HILDA SOLIS, CHAIR:** VERY GOOD. OKAY. SO WE'RE GOING TO GO
22 DIRECTLY TO, I'LL GO TO YOU, KATHRYN.

23
24 **SUP. KATHRYN BARGER:** YEP. I'LL MAKE THIS BRIEF. FIRST OF ALL,
25 THANK YOU. I APPRECIATE YOU BEING HERE ON BEHALF OF GUILLERMO,



THE BOARD OF
SUPERVISORS

1 BUT I THINK WE'RE GOING TO HAVE TO HAVE GUILLERMO COME BACK
2 AND ANSWER SOME QUESTIONS. I THINK IT'S IMPORTANT RECOGNIZING
3 WHAT IS GOING ON WITH PROBATION BECAUSE, YOU KNOW, I'VE BEEN
4 OUT AND TALKING TO INDIVIDUALS ABOUT THE DEPARTMENT WHO WORK
5 WITHIN THE DEPARTMENT. AND WE'VE BEEN SO FOCUSED ON MOVING
6 STAFF INTO OUR CAMPS AND INTO OUR HALLS THAT OUR ADULT
7 SERVICES SIDE IS SUFFERING. AND COMING ON THE HEELS OF THE
8 DISCUSSION WE JUST HAD WITH THE AP ALTERNATE PUBLIC DEFENDER
9 AND PUBLIC DEFENDER ABOUT ENSURING THAT WE'RE PROVIDING
10 RESOURCES SO THAT PEOPLE DON'T END UP BACK IN OUR SYSTEM. I'M
11 SERIOUSLY CONCERNED ABOUT THAT AND IT'S GONE UNCHECKED. SO,
12 WHAT DO YOU DO YOU KNOW ANYTHING ABOUT WHAT WE'RE DOING OR HOW
13 WE'RE MONITORING THE ADULT SERVICES SIDE OF THE OBLIGATION
14 YOUR DEPARTMENT HAS TO SERVE THE RESIDENTS OF L.A. COUNTY.

15
16 **SHEILA WILLIAMS:** YES, SO SUPERVISOR, WHAT I CAN SAY IS THAT IN
17 DEALING WITH THE CURTAILMENTS THAT WE'VE HAD, THE 8.5% AND
18 THEN THE POTENTIAL UPCOMING. ONE OF THE THINGS THAT WE DID IS
19 THAT WE LOOKED STRATEGICALLY AT ALL OF OUR OPERATIONS TO
20 FIGURE OUT HOW BEST TO DO BOTH. SO WE ASKED THE OPERATIONS
21 SIDE OF THE HOUSE ON THE FIELD SERVICES, BOTH ADULT AND
22 JUVENILE, TO GO IN, TAKE A LOOK, SEE WHERE WE COULD STREAMLINE
23 SERVICES, BE MORE EFFICIENT, MAKE SURE THAT WE HAVE THE
24 APPROPRIATE INFRASTRUCTURE TO DO WHAT'S NECESSARY. BUT AT THE
25 SAME TIME, WE RECOGNIZE THE NEED IN ORDER TO MEET OUR MANDATED



THE BOARD OF
SUPERVISORS

1 RESPONSIBILITY ON THE JUVENILE SIDE. AND SO ONCE AGAIN,
2 BECAUSE OF THE CHALLENGES THAT WE'RE DEALING WITH IN TERMS OF
3 STAFFING ON THAT SIDE, WE CONTINUE TO HAVE TO REDIRECT
4 RESOURCES TO THAT AREA. BUT AT THE SAME TIME, HE IS TRYING TO
5 DO THE BEST IN TERMS OF BALANCING WHAT WE HAVE ON THE ADULT
6 SUPERVISION SIDE AS WELL AS JUVENILE.

7

8 **SUP. KATHRYN BARGER:** SO WHAT PERCENTAGE WOULD YOU SAY OF THE
9 OVERALL CASELOAD THAT YOU HAVE? ARE YOU IN COMPLIANCE WITH
10 ENSURING THAT THE INDIVIDUALS ARE CHECKING IN AND BEING
11 MONITORED?

12

13 **SHEILA WILLIAMS:** IN TERMS OF COMPLIANCE WITH CHECKING IN, I
14 THINK THAT MOST OF THE INDIVIDUALS WERE BEING SEEN EITHER VIA
15 KIOSK AND OR BY COMING INTO THE OFFICES. AND ONE OF THE THINGS
16 THE CHIEF WANTED TO STRENGTHEN WAS OUR ABILITY TO DO HOME
17 VISITS, WHICH WAS NOT SOMETHING THAT WAS OCCURRING PRIOR TO
18 HIS ARRIVAL. AND SO THAT'S WHAT HE'S TRYING TO DO. AND WE'RE
19 LOOKING AT SHIFTING SOME OF OUR SEO OFFICERS AS WELL AS OTHERS
20 TO ENSURE THAT THAT IS OCCURRING.

21

22 **SUP. KATHRYN BARGER:** AND THEN TO YOU, AND THANK YOU FOR THAT,
23 DAVID, WHEN WE TALK ABOUT PROBATION, AND I KNOW SUPERVISOR
24 HAHN'S PROBABLY GOING TO BRING THIS UP, BUT I'M GOING TO BEAT
25 HER TO THE DRAW, AND THAT IS THE PROGRAMMING AT OUR CAMPS AND



THE BOARD OF
SUPERVISORS

1 OUR HALLS. ARE YOU COORDINATING WITH PROBATION ON THAT SIDE OF
2 IT TO MAKE SURE THAT WHEN WE GO TO VISIT, THEY'RE NOT SITTING
3 IN THEIR ROOMS WITH NOTHING TO DO?

4
5 **DAVID J. CARROLL:** YES, MA'AM, THANK YOU FOR THE QUESTION,
6 SUPERVISOR, AND I APOLOGIZE FOR HOW FAST I WAS TRYING TO STAY
7 IN THOSE 5 MINUTES. SO WE'VE BEEN DISCUSSING WITH MS.
8 WILLIAMS, WITH GUILLERMO, AND WITH MR. ARCOS ABOUT WHAT ROLE
9 DYD CAN TAKE IN TAKING THE ROLE, THE LEAD IN THE PROGRAMMING.
10 SO WE HAVE BEEN COORDINATING. IT IS OUR INTENTION TO CREATE
11 KIND OF A THREE-PILLARED APPROACH WITH THE FACILITIES' WORK.
12 ONE IS TO HAVE FOLKS THAT ARE IN THE FACILITY THAT WORK FOR
13 DYD THAT ARE HELPING TO COORDINATE AS CBOS COME IN AND OUT OF
14 THE BUILDING. OF COURSE, PART OF THAT IS TO MAKE SURE THAT
15 PEOPLE ARE WHERE THEY'RE SUPPOSED TO BE WHEN THEY'RE SUPPOSED
16 TO BE THERE AT THE TIME, BUT ALSO TO HELP THEM AVOID SOMETIMES
17 SOME OF THE DELAYS THAT HAPPEN THAT CAUSE THEM TO MISS THEIR
18 PROGRAMMING SLOT BECAUSE THEY'RE IN THE WAITING AREA WAITING
19 FOR SOMEONE TO OPEN A DOOR OR TO FIND A CLEARANCE FORM, ET
20 CETERA. THE SECOND COMPONENT OBVIOUSLY IS TO INCREASE THE RAW
21 AMOUNT OF PROGRAMMING THAT'S ACROSS ALL FACILITIES, INCLUDING
22 THE CAMPS AND HALLS. AND THEN THE LAST COMPONENT IS A NEW
23 COMPONENT, WHICH WOULD BE CARE COORDINATION, PEOPLE THAT WOULD
24 BE ASSIGNED TO WORKING WITH YOUNG PEOPLE FROM THE DAY THAT
25 THEY GET INTO A FACILITY, IDENTIFYING WHAT THEIR WANTS AND



THE BOARD OF
SUPERVISORS

1 NEEDS ARE, AND THEN HAVING THAT CARE PLAN TO FOLLOW THEM AS
2 THEY MATRICULATE THROUGH FACILITIES AND INTO COMMUNITY AND
3 HAVING THAT CONNECT TO THE IN-COMMUNITY PROVIDERS, TYPICALLY
4 THROUGH OUR REENTRY ACTION FOR YOUTH PROGRAM, WHICH IS THE RAY
5 PROGRAM, BUT THERE COULD ALSO BE OTHER PROGRAMS INVOLVED. SO
6 WE REALLY WANT TO LOOK AT A COMPREHENSIVE APPROACH TO
7 PROGRAMMING.

8

9 **SUP. KATHRYN BARGER:** AND I APPRECIATE IT. HAVE YOU BEEN WELL
10 RECEIVED BY THE PROBATION STAFF AT THE CAMPS AND THE HALLS?

11

12 **DAVID J. CARROLL:** SO THAT'S A GREAT QUESTION. SO IT IS AT
13 DIFFERENT LEVELS. SO FROM --

14

15 **SUP. KATHRYN BARGER:** WELL, JUST A YES OR NO AT THIS POINT,
16 BECAUSE I JUST WANT TO HEAR,

17

18 **DAVID J. CARROLL:** CAN I SAY YES BY LEADERSHIP AND THEN LESS SO
19 BY ON THE GROUND STAFF IN THE CAMPS AND HALLS, IF THAT'S A
20 FAIR ANSWER?

21

22 **SUP. KATHRYN BARGER:** NO, AND THAT'S WHAT I'VE HEARD. SO HOW
23 ARE WE ADDRESSING THAT?

24

25 **DAVID J. CARROLL:** I CAN ANSWER PART AND THEN MS. WILLIAMS. SO



THE BOARD OF
SUPERVISORS

1 WE HAVE OUR ON THE GROUND STAFF, SO WE'VE GOT SOME FOLKS THAT
2 ARE ALREADY PLACED IN THE FACILITY. THEY'RE WORKING DIRECTLY
3 WITH THE ON THE GROUND PROBATION STAFF AND THOSE RELATIONSHIPS
4 ARE IMPROVING, ALTHOUGH IT IS SOMETIMES LUKEWARM AT BEST. SO
5 THAT'S AN ONGOING EFFORT THAT THE D.Y.D. IS WILLING TO PUT IN
6 THOSE THAT WORK TO TRY TO BUILD A RELATIONSHIP SO THAT THE
7 PROGRAMS THRIVE. I'LL STOP THERE AND LET MS. WILLIAMS ANSWER.

8

9 **SHEILA WILLIAMS:** SO SUPERVISOR, AS DAVID CARROLL MENTIONED,
10 WE'VE BEEN WORKING WELL, EXTREMELY WELL AT THE EXECUTIVE LEVEL
11 AND WE HAVE COMMUNICATED NOT ONLY AT THE EXECUTIVE LEVEL BUT
12 AS WELL AS TO OUR LOWER STAFF THAT WE ARE TO BE SUPPORTIVE OF
13 DYD, THE CHARGE THAT YOU HAVE GIVEN THEM AND TO WELCOME THEM
14 IN TERMS OF DOING THE PROGRAMMING. LIKE THEY MENTIONED, WE
15 PLAN ON MEETING AND HAVING AN ALL-DAY SUMMIT, IF YOU WILL,
16 LATER PART OF THIS MONTH TO BEGIN THE TRANSITION OF THE
17 PROGRAMMING SERVICES. THE CHIEF HAS SUPPORTED THAT EFFORT AND
18 HAS MADE IT CLEAR, NOT ONLY TO THE EXECUTIVE STAFF, BUT WE
19 ALSO WANT TO MAKE IT CLEAR TO OUR LOWER LEVEL STAFF THAT THAT
20 IS THE WAY WE ARE GOING.

21

22 **SUP. KATHRYN BARGER:** SO, AND THIS IS MORE OF A STATEMENT, NO
23 NEED TO RESPOND, BUT THE YOUTH CAN SENSE WHEN THERE'S A LACK
24 OF COOPERATION. AND I WOULD ASK OUR PROBATION TEAM THAT'S
25 WORKING IN OUR CAMPS AND OUR HALLS TO RECOGNIZE THAT THE ONLY



THE BOARD OF
SUPERVISORS

1 REASON WE'RE PUSHING DYD TO GO IN THERE IS BECAUSE THERE'S
2 BEEN NOTHING, NOTHING. AND I HOPE THEY WILL RECOGNIZE THE
3 VALUE ADDED BY PROVIDING THESE YOUTH WITH THE SERVICES THAT
4 WE'VE BEEN TOLD THEY'RE GOING TO GET THAT THUS FAR HAVE NOT
5 COME TO FRUITION. AND SO I THINK IT'S IMPORTANT FOR US TO PUSH
6 ON THE PROGRAMMING SIDE AND FOR YOU TO ADVOCATE AS THOUGH
7 THEY'RE YOUR OWN KIDS TO MAKE SURE THE SERVICES ARE PROVIDED.
8 AND THEN LAST BUT NOT LEAST, MORE OF A THANK YOU TO YOU, JUDGE
9 ARMSTEAD, FOR THE AV COURTHOUSE AND THE OPENING OF THE AV
10 DOORS. IT'S MADE A HUGE DIFFERENCE UP IN THE ANTELOPE VALLEY.
11 I KNOW I'VE TALKED TO FAMILIES WHO ARE VERY GRATEFUL TO HAVE
12 THAT SERVICE UP THERE. THEY'VE ALWAYS FELT LIKE THE AV IS
13 FORGOTTEN AND YOU PUT THAT AS A PRIORITY. BEAUTIFUL SITE, I
14 KNOW IT'S BEING USED WELL. AND I JUST WANTED TO ACKNOWLEDGE
15 THAT WORK THAT YOU'VE DONE UP THERE.

16
17 **JUDGE SONGHAI ARMSTEAD, RET.:** THANK YOU, SUPERVISOR.

18
19 **SUP. HILDA SOLIS, CHAIR:** WONDERFUL, THANK YOU. SUPERVISOR
20 HAHN.

21
22 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. TO PROBATION, BACK
23 IN DECEMBER, I AUTHORED A MOTION TO MAKE SURE THAT ALL OF THE
24 YOUTH AT LOS PADRINOS, INCLUDING ALMOST MOST IMPORTANTLY, THE
25 YOUTH IN THE COMPOUND, HAVE ACCESS TO THE CAMPUS AMENITIES,



THE BOARD OF
SUPERVISORS

1 LIKE THE LIBRARY AND THE POOL. AND I UNDERSTAND THAT THE
2 SUPERINTENDENT AT LOS PADRINOS IS GOING TO BE REQUESTING
3 APPROVAL FOR FUNDING TO PAY FOR LIFEGUARDS FROM PARKS AND REC
4 AND TO FIX THE BROKEN PULL HEATER. IS THAT REFLECTED IN THIS
5 BUDGET OR NOT?

6

7 **SHEILA WILLIAMS:** NO, I DON'T BELIEVE WE ASKED FOR FUNDING FOR
8 THAT. I BELIEVE THAT REPORT BACK WAS DUE THIS PAST MONDAY AND
9 WE'RE WORKING TO GET THE SIGNATURES AND OUTLINE THE COSTS
10 ASSOCIATED WITH MOVING THAT EFFORT FORWARD.

11

12 **SUP. JANICE HAHN:** OKAY, BECAUSE I THINK IT'S REALLY IMPORTANT.
13 I KNOW SUPERVISOR MITCHELL MAY HAVE A CREATIVE IDEA ABOUT
14 FUNDING LIFEGUARDS AND BECAUSE I THINK FOR BOTH OF US, IT'S
15 JUST ANOTHER ASPECT OF THEIR LIFE THERE. AND TO KIND OF WALK
16 BY THIS POOL DAILY AND SEE IT NOT BEING USED IS JUST ADDS, I
17 THINK A LITTLE BIT OF THAT FEELING THAT THEY'RE NOT THEY'RE
18 NOT WORTH IT THAT THAT WE WOULD SPEND THE MONEY OR THE TIME
19 GETTING THE POOL HEATED AND OF COURSE HAVING LIFEGUARDS AND
20 SWIMMING LESSONS BECAUSE WE KNOW A LOT OF THOSE YOUNG PEOPLE
21 PROBABLY GREW UP NOT LEARNING HOW TO SWIM. SO DO YOU KNOW THE
22 STATUS OF THAT AT ALL? LIKE WHEN DO YOU THINK THEY'LL BE ABLE
23 TO USE THE POOL?

24

25 **SHEILA WILLIAMS:** SO WE HAD ESTIMATED THAT SOMETIME BY THE



THE BOARD OF
SUPERVISORS

1 SUMMER WE WOULD HAVE A REPORT BACK TO I THINK BY MAY 29TH WE
2 HOPE TO HAVE THE OPERATIONAL COSTS ASSOCIATED NOT ONLY FOR OUR
3 STAFF BUT I THINK ALSO FOR PARKS AND RECS IN TERMS OF WHAT
4 THEY WOULD NEED IN ORDER TO MAKE THAT EFFORT MOVE FORWARD.
5 THEY WOULD ALSO NEED TO BRING IN LIFEGUARDS, BUT THEN WE ALSO
6 ARE RECOMMENDING USE OF OUR SWARM PERSONNEL WHO MAY ALSO BE
7 CERTIFIED AS LIFEGUARDS TO REDUCE THAT COST. AND SO THAT'S
8 SOMETHING THAT WE'RE LOOKING AT.

9

10 **SUP. JANICE HAHN:** I LIKE THAT CREATIVE THINKING, ALTHOUGH
11 NORMA DID RELATE TO US THAT UNFORTUNATELY, BECAUSE OF BUDGET
12 LIMITATIONS, SHE'S HAVING TO REDUCE EXTENDED SWIM MONTHS SO
13 SHE FELT LIKE THERE WOULD BE AN AVAILABILITY OF LIFEGUARDS.AND
14 IT'S ALWAYS DISAPPOINTING TO ME WHEN I HEAR THAT PARTICULARLY
15 THOSE YOUNG PEOPLE IN THE COMPOUND DON'T GET TO THE LIBRARY. I
16 THINK NOW THEY'RE ONCE A MONTH. AND I KNOW THERE'S MOBILE, YOU
17 KNOW, BOOK OPPORTUNITIES, BUT THERE IS NOTHING LIKE GOING INTO
18 THAT LIBRARY. AND DR. SKYE PATRICK CURATED THAT LIBRARY
19 SPECIFICALLY FOR THE YOUNG PEOPLE AT LOS PADRINOS. ANY PATHWAY
20 FORWARD THAT THEY COULD VISIT MORE FREQUENTLY THAN ONCE A
21 MONTH?

22

23 **SHEILA WILLIAMS:** I BELIEVE IN THE REPORT BACK THAT THAT SHOULD
24 BE COMING OUT SOON THEY DO OUTLINE THE SERVICES THAT THEY
25 CURRENTLY PROVIDE I CAN'T RECALL IF IT'S JUST ONCE A MONTH OR



THE BOARD OF
SUPERVISORS

1 IF THEY DO IT MORE OFTEN BUT THEY DO OUTLINE --

2

3 **SUP. JANICE HAHN:** I'VE HEARD ONCE A MONTH.

4

5 **SHEILA WILLIAMS:** I THINK AND THEN THEY SAID ON A ROTATING
6 BASIS EVERY OTHER SATURDAY, I BELIEVE THEY ALSO PROVIDE SOME
7 SERVICES TO THE YOUTH. BUT IN THAT REPORT BACK, IT OUTLINES
8 THE NUMBER OF TIMES THE YOUTH ARE AVAILABLE TO GO AND VISIT
9 THE LIBRARY AND WHAT WE CAN DO TO INCREASE IT.

10

11 **SUP. JANICE HAHN:** YEAH, WELL, AGAIN, THE EXPERIENCE OF GOING
12 AND VISITING A LIBRARY IS DIFFERENT THAN OBVIOUSLY JUST HAVING
13 THE BOOKS DELIVERED TO YOU. THERE'S SOMETHING ABOUT SEEING AND
14 FEELING AND TOUCHING AND SMELLING BOOKS THAT REALLY INSIGHTS
15 SOME CURIOSITY AND SOME LEARNING OPPORTUNITIES. SO ANYTHING WE
16 CAN DO. AND I KNOW SOMETIMES IT'S STAFFING, LIKE BEING ABLE TO
17 WALK THEM TO AND FROM. SOMETIMES I KNOW THERE'S A COORDINATION
18 WITH THE SCHOOL THAT IS HAPPENING, THAT THEY DIDN'T WANT TO
19 SOMEHOW MIX THE LINES, THOSE GOING TO THE SCHOOL AND THOSE
20 GOING TO THE LIBRARY, BUT IT SEEMS LIKE SOMETHING YOU COULD
21 REALLY FIGURE OUT HOW TO MAKE THAT WORK. AND MY LAST QUESTION
22 TO YOU WOULD BE, WHAT IS IN THIS BUDGET SPECIFICALLY THAT
23 INSURES BSCC COMPLIANCE?

24

25 **SHEILA WILLIAMS:** WE'RE NOT ASKING FOR ANY ADDITIONAL



THE BOARD OF
SUPERVISORS

1 RESOURCES. WE'RE ASKING TO MAINTAIN OUR CURRENT BUDGET AND I
2 THINK BY HAVING THE VACANCIES THAT WE CURRENTLY HAVE WITHOUT
3 MOVING FORWARD ADDITIONAL CURTAILMENTS WOULD ALLOW US TO DO
4 THAT. THE ABILITY TO RECRUIT, HIRE, AND RETAIN THE STAFF THAT
5 WE HAVE IS OUR BEST WAY OF GAINING COMPLIANCE WITH BSCC.

6
7 **SUP. JANICE HAHN:** BECAUSE I FEEL LIKE A LOT OF THE MESS WE'RE
8 IN BECAUSE OF BEING FOUND OUT OF COMPLIANCE. THAT JUST KIND OF
9 STARTED A SNOWBALL EFFECT OF SHUFFLING KIDS AROUND AND
10 SPENDING A LOT OF OUR TIME AND EFFORT ANSWERING QUESTIONS AND
11 TRYING TO GET IN COMPLIANCE. I JUST WANT TO MAKE SURE BECAUSE
12 RIGHT NOW BARRY J IS NOT IN COMPLIANCE AND WE'VE GOT YOUNG
13 PEOPLE THERE. SO I JUST FEEL LIKE THAT'S PART OF OUR MESS IS
14 BEING OUT OF COMPLIANCE. AND SO I HOPE THAT'S A PRIORITY FOR
15 YOUR DEPARTMENT.

16
17 **SHEILA WILLIAMS:** ALL RIGHT. AND SUPERVISOR, IN RESPONSE TO
18 YOUR QUESTION ON LIBRARY, WHAT WE HAVE INDICATED SINCE APRIL
19 2025, LIBRARY STAFF HAVE CONDUCTED WEEKLY TUESDAY OUTREACH
20 VISITS DIRECTLY TO UNITS R AND S, RESULTING IN 134 VISITS, 505
21 YOUTH INTERACTIONS, AND 466 ITEMS CHECKED OUT.

22
23 **SUP. JANICE HAHN:** YEAH, THEY TAKE THE BOOKS TO R1 AND R2.

24
25 **SHEILA WILLIAMS:** IN DECEMBER, THEY LAUNCHED A MONTHLY SATURDAY



THE BOARD OF
SUPERVISORS

1 VISIT, SO THAT'S THE MONTHLY VISIT THAT YOU MENTIONED.

2

3 **SUP. JANICE HAHN:** THAT'S THE ONCE A MONTH.

4

5 **SHEILA WILLIAMS:** AND TO THE ON-SITE LOS PADRINOS LIBRARY WITH
6 1R OR S UNIT SCHEDULE EACH WEEK AT 9 A.M. THIS ENSURES THAT
7 ALL FOUR UNITS CAN VISIT THE LIBRARY AT LEAST ONCE PER MONTH.
8 AND SO YOU WANT TO SEE IT INCREASE.

9

10 **SUP. JANICE HAHN:** I DO, I DO.

11

12 **SHEILA WILLIAMS:** OKAY.

13

14 **SUP. JANICE HAHN:** I DO. I GET THERE'S SOMETHING ABOUT GOING TO
15 A LIBRARY. AND AGAIN, IT'S A COUNTY LIBRARY AND DR. SKYE
16 PATRICK WORKED REALLY HARD AND WE FOUND THE FUNDING FOR IT.
17 AND IT'S A REALLY NICE SPACE THAT I THINK ANYTHING TO GET
18 THOSE YOUNG PEOPLE OUT OF THE COMPOUND IS NECESSARY IN MY
19 OPINION. SO I HOPE WE CAN WORK WITH YOU TO INCREASE THAT.
20 OKAY. THANK YOU. JUDGE, FIRST OF ALL, THANK YOU FOR ALL YOU
21 DO. YOUR DEPARTMENT IS AMAZING, AS I CONTINUE TO FIND OUT.

22

23 **JUDGE SONGHAI ARMSTEAD, RET.:** THANK YOU.

24

25 **SUP. JANICE HAHN:** IT'S AMAZING WHAT YOU LEARN IN THE HALLWAY.



THE BOARD OF
SUPERVISORS

1 AND I APOLOGIZE. AND I THINK THAT'S PROBABLY TRUE THOUGH FOR A
2 LOT OF THE PUBLIC, NOT MY COLLEAGUES PROBABLY ALL KNOW
3 EVERYTHING YOU DO, BUT THE DOTS THAT YOU CONNECT FOR US IN OUR
4 JUSTICE SYSTEM, IN OUR REHABILITATION SYSTEM, IN OUR REENTRY
5 SYSTEM, YOU CONNECT A LOT OF THOSE DOTS. JUST WAS TALKING
6 ABOUT VISITING A FACILITY IN LONG BEACH WHERE ONE OF OUR YOUNG
7 MEN FROM LOS PADRINOS IS NOW LIVING AND I WAS SO IMPRESSED
8 WITH IT AND YOU REMINDED ME THAT THAT WAS A PROGRAM THAT JCOD
9 FUNDS. I WAS TALKING ABOUT THE EXECUTIVE DIRECTOR THERE AND
10 HOW WONDERFUL HE WAS, AND YOU'RE LIKE, WELL, THAT'S BECAUSE WE
11 MENTORED HIM AND HE WAS IN ONE OF OUR INCUBATION PROGRAMS AND
12 HE'S ONE OF OURS. AND I'M WONDERING, AGAIN, THANK YOU FOR
13 THAT, AND I HOPE THIS BUDGET REFLECTS YOUR CONTINUAL WORK IN
14 ALL THOSE DOTS THAT REALLY ARE DOING THE WORK THAT WE WANT TO
15 DO FOR OUR YOUNG PEOPLE AS THEY ATTEMPT TO REHABILITATE AND
16 REENTER THEIR COMMUNITIES.

17
18 **JUDGE SONGHAI ARMSTEAD, RET.:** THANK YOU FOR THOSE KIND WORDS,
19 SUPERVISOR. THAT IS ACTUALLY OUR GOAL. OUR GOAL IS TO GIVE
20 PEOPLE THE EQUIPMENT THAT THEY NEED SO THAT THEY CAN BE
21 SUCCESSFUL IN COMMUNITY. INCUBATION ACADEMY IS ONE OF THOSE,
22 AND THE YOUNG MAN THAT YOU MENTIONED ACTUALLY STARTED OFF AS A
23 CONTRACTOR IN OUR OFFICE WHEN HE CAME TO US, AND HE DIDN'T
24 HAVE A POSITION, DIDN'T KNOW WHERE HE WAS GOING TO GO. AND SO
25 WE CONTRACTED HIM BECAUSE WE DIDN'T HAVE A POSITION TO HIRE



THE BOARD OF
SUPERVISORS

1 HIM ON, AND HE WORKED THROUGH THAT AND WENT THROUGH INCUBATION
2 ACADEMY, AND NOW IS DOING REALLY, REALLY WELL IN COMMUNITY.
3 BUT HE'S JUST ONE OF, YOU KNOW, CLOSE TO 300 ORGANIZATIONS
4 THAT HAVE GONE THROUGH OUR INCUBATION ACADEMY AND THAT ARE
5 DOING REALLY GOOD WORK, AND I'M SO GLAD THAT YOU'RE ABLE TO
6 SEE THAT.

7

8 **SUP. JANICE HAHN:** YES. I MEAN, WHEN I WAS THERE, AND DAVID
9 KNOWS, BECAUSE HE'S BEEN THERE, YOU KNOW, OF COURSE, WE NEED
10 SO MANY MORE OF THOSE. THAT'S THE CAPACITY THAT WE NEED TO
11 BUILD UP. IF WE EVER ARE GOING TO BE SUCCESSFUL IN REENTRY
12 PROGRAMS AND REHABILITATION AND CLOSING THE JAIL, THIS IS THE
13 PIECE THAT WE NEED TO BUILD UP. AND I KNOW WE'RE SO FAR FROM
14 BUILDING THE CAPACITY THAT WE NEED AND A LOT OF IT IS HOW DO
15 YOU CITE THOSE. SOMETIMES WE DON'T HAVE AS WELCOMING
16 COMMUNITIES BUT I MUST SAY THANK YOU TO LONG BEACH WHO'S BEEN
17 VERY ACCEPTING AND YOU HAVE A LOT OF PROGRAMS GOING ON IN LONG
18 BEACH AS WELL. ONE OF THE THINGS I WAS LOOKING AT, ONE OF
19 THOSE SLIDES, THERE WAS, I FORGET WHAT PERCENTAGE WAS FOR
20 COMMUNICATION. AND AGAIN, NOT EVERYBODY NEEDS TO KNOW WHAT YOU
21 DO. BUT THERE IS, THIS IS FOR THE PUBLIC, THESE PRESENTATIONS.
22 WONDERING IF, I DON'T KNOW IF THAT SLIDE WAS ABOUT THIS KIND
23 OF COMMUNICATION, LIKE OUTWARD COMMUNICATION ON WHAT YOU DO,
24 OR IS IT INWARD, OR IS IT, AND COULD YOU, YOU THINK, DO A
25 BETTER JOB OF MAKING SURE PEOPLE KNOW ALL THE DOTS THAT YOU'RE



THE BOARD OF
SUPERVISORS

1 CONNECTING?

2

3 **JUDGE SONGHAI ARMSTEAD, RET.:** THAT'S A FUN QUESTION. WHEN
4 WE'RE TRYING TO PRIORITIZE WHERE MONEY GOES, WE'RE LIKE, WE
5 GET THE POSITION, DO WE DO MORE COMMUNICATION? BUT TO THAT
6 QUESTION, IN OUR NEWSLETTER, WE DO HAVE 34,500, MORE THAN
7 34,500 SUBSCRIBERS. WE'VE DONE OVER 20 COMMUNITY EVENTS AND WE
8 MOVED THEM THROUGHOUT THE COUNTY AND WE HAVE SECOND CHANCE
9 THIS MONTH COMING OUT, SO WE'LL BE IN ALL OF THE DISTRICTS
10 DOING EVENTS THAT WAY.

11

12 **SUP. JANICE HAHN:** SO, YOU'RE DOING THAT.

13

14 **JUDGE SONGHAI ARMSTEAD, RET.:** AT OUR ANNUAL SUMMIT WHERE WE
15 TALK ABOUT OUR WORK, EACH YEAR, THE LAST TWO YEARS, WE'VE HAD
16 OVER 2,000 PEOPLE WHO ARE THERE AND THEY'RE FROM ALL WALKS OF
17 LIFE AND WE'RE CONTINUING TO BUILD IT WE'RE BUILDING UP OUR
18 YOUTUBE CHANNEL OUR OTHER SOCIAL MEDIA STUFF WE HIRED A
19 CONTRACTOR TO HELP WITH VIDEOS TO HIGHLIGHT ALL THE DIFFERENT
20 PROGRAMS AND SO I WILL MAKE SURE THAT ALL OF YOUR DEPUTIES
21 HAVE THE LINKS IF THEY HAVEN'T SHARED THEM WITH YOU ALL ARE
22 ALREADY SO YOU CAN HEAR THE TESTIMONIES FROM FOLKS IN YOUR OWN
23 DISTRICTS AND THE WORK THAT THEY'RE DOING.

24

25 **SUP. JANICE HAHN:** YOUR DEPARTMENT IS QUITE THE SUCCESS. THE



THE BOARD OF
SUPERVISORS

1 LAST THING I WOULD SAY IS, I KNOW I THINK SUPERVISOR BARGER
2 ASKED A LITTLE BIT TO PROBATION ABOUT THE FIELD SERVICES. IS
3 THERE A ROLE FOR JCOD TO HELP PROBATION WITH FIELD SERVICES?

4
5 **JUDGE SONGHAI ARMSTEAD, RET.:** THAT IS A GREAT QUESTION. WE'VE
6 BEEN MEETING ABOUT THAT SORT OF CONSISTENTLY. SO ONE OF THE
7 SWEET SPOTS FOR JCOD REALLY IS ABOUT THE CARE MANAGEMENT. AND
8 NOW WITH ECM, NOW THAT WITH YOUR SUPPORT, WE'VE BEEN ABLE TO
9 ADD THREE CONTRACTS FOR PROVIDERS, AND WE'RE IN CONVERSATION
10 WITH TWO OTHER HEALTH PLANS. SO WE'RE, MELINA IS ONE COMING
11 UP, AND L.A. CARE IS ONE COMING UP, AND WE ALREADY HAVE ONE
12 THAT'S ALREADY SIGNED, SO THAT WILL BE A WAY TO DRAW DOWN
13 REVENUE. BUT IN ADDITION TO THAT, OUR CARE MANAGEMENT, OUR
14 WORKFORCE DEVELOPMENT, AND SOME OF THOSE REHABILITATION
15 PROGRAMS, WE SEE THAT WHEN PEOPLE GO THROUGH OUR PROGRAMS,
16 THERE'S BEEN STUDIES SHOWING THAT THEIR RECIDIVISM RATE IS
17 REDUCED IN THE 90S, RIGHT? AND THAT'S SIGNIFICANT, RIGHT? SO
18 WHEN WE GIVE PEOPLE PURPOSE AND OPPORTUNITY AND SOME SORT OF
19 STRUCTURE AND SUPPORT, THEY BECOME SUCCESSFUL AND WE DON'T SEE
20 THAT CYCLE THAT I LEFT THE BENCH TO TRY TO HELP PREVENT. WE
21 DON'T SEE THAT ANYMORE, AND SO WE ARE TALKING ABOUT WAYS THAT
22 WE CAN HELP. WE DO SHARE SPACE RIGHT NOW AT WHAT THEY CALL THE
23 ROCK, WHICH IS THE VERMONT CENTER ACROSS FROM USC. THERE ARE
24 EMPTY PROBATION BUILDINGS RIGHT NOW THAT WE COULD PUT SOME OF
25 OUR PROVIDERS THAT WE'RE ALREADY FUNDING IN COMMUNITY, WALK



THE BOARD OF
SUPERVISORS

1 THEM THROUGH, DO AN INTAKE, RIGHT? WALK THEM THROUGH, CONNECT
2 THEM WITH THE CARE MANAGER AND HAVE THE STUFF RIGHT THERE.
3 WE'VE ALREADY SEEN THE REPORT THAT THERE'S PROVIDERS THAT ARE
4 NOT BEING MONITORED RIGHT NOW. I'M ASKING FOR MONITORING, BUT
5 IF WE'RE PUTTING THEM IN A FACILITY THAT WE'RE MANAGING WHERE
6 THERE ARE PROVIDERS THERE, WE CAN HAVE THE CLASSES THERE, THE
7 DV CLASSES, THE OTHER TRAINING PARENTING CLASSES WHERE PEOPLE
8 CAN GET A ONE-STOP SHOP, WORKFORCE DEVELOPMENT, HOUSING,
9 REUNIFICATION IN ONE PLACE IN EACH OF YOUR SUPERVISORY
10 DISTRICTS THAT WILL BE A WAY TO SORT OF ADDRESS THAT PROBLEM
11 TO MAKE SURE THAT THERE IS BOTH ACCOUNTABILITY AND SUPPORT.

12
13 **SUP. JANICE HAHN:** HOW DO WE MAKE THAT HAPPEN?

14
15 **JUDGE SONGHAI ARMSTEAD, RET.:** JUST GIVE ME THE WORD AND LET US
16 GO AT IT AND TRY TO GET SOME MONEY FROM PROBATION.

17
18 **JUDGE SONGHAI ARMSTEAD, RET.:** OKAY. I SECOND THAT MOTION.
19 THANK YOU. DAVID, YOU'RE REQUESTING 17 POSITIONS FOR FACILITY
20 AND REENTRY PROGRAMMING. CAN YOU ELABORATE A LITTLE BIT MORE
21 ABOUT WHAT KIND OF POSITIONS THOSE ARE?

22
23 **DAVID J. CARROLL:** SURE.

24
25 **SUP. JANICE HAHN:** WILL THEY BE LOCATED WITHIN JUVENILE



THE BOARD OF
SUPERVISORS

1 FACILITIES? AND WHY IS THAT A PRIORITY? WHY DO YOU THINK
2 THAT'S NECESSARY TO PROVIDE PROGRAMMING TO OUR YOUNG PEOPLE.

3
4 **DAVID J. CARROLL:** SO RIGHT NOW WE ONLY HAVE 5 PEOPLE THAT ARE
5 IN FACILITIES, AND THEY'RE SPLITTING THEIR TIME BETWEEN
6 MULTIPLE FACILITIES. SO OF 10 TIMES VISITING ONE PART OF THE
7 DAY, VISITING THE OTHER, ANOTHER PART OF THE DAY. SO OF THOSE
8 17 POSITIONS, THERE WOULD BE ANOTHER SEVEN THAT WOULD BE
9 ASSIGNED DIRECTLY TO FACILITIES SPREAD ACROSS THE CAMPS AND
10 THE HALLS. ADDITIONALLY, IN THE BASE BUDGET, THERE ARE ANOTHER
11 THREE POSITIONS THAT ARE PART OF THAT 15 THAT WE ALREADY HAVE
12 THE MONEY FOR. SO WE REALLY WANT TO BUILD UP OUR IN-FACILITY
13 PRESENCE, RIGHT, WITH THOSE, WITH THE STAFF THAT WE HAVE. AND
14 ONE OF THE THINGS WE RECOGNIZE TO SUPERVISOR BARGER'S QUESTION
15 IS THAT OFTEN TIMES THE STAFF AREN'T COMFORTABLE BEING BY
16 THEMSELVES IN A FACILITY. SO IT'S NICE TO HAVE MORE THAN ONE
17 PERSON AS THEY GO FROM PLACE TO PLACE, ESPECIALLY, YOU KNOW,
18 IN SITUATIONS WHERE THEY MAY, FOR A PERIOD OF TIME, BE STUCK
19 IN A SPECIFIC PLACE WAITING FOR SOMEONE TO COME AND OPEN THE
20 DOOR, ET CETERA. SO THIS PROVIDES MORE COVERAGE, THE ABILITY
21 TO AGAIN HELP TO COORDINATE SOME OF THE CBOS AS THEY COME AND
22 GO, AND A LITTLE BIT OF DUPLICATION, EVEN FOR THINGS LIKE
23 GRABBING SOMETHING TO EAT OR GOING TO LUNCH, ET CETERA. SO OF
24 THOSE, LIKE I SAID, SEVEN ARE IN THE FACILITIES. THE OTHER 10
25 WOULD BE OUR SUPPORTIVE POSITIONS THAT WOULD NOT NECESSARILY



THE BOARD OF
SUPERVISORS

1 BE BASED IN THE FACILITY BUT WOULD SUPPORT THE WORK THAT
2 HAPPENS IN THE FACILITY. AND THEN 59 POSITIONS FOR THIS CARE
3 COORDINATION.

4
5 **SUP. JANICE HAHN:** RIGHT. AND IS THIS LOOKING FORWARD TO MAYBE
6 HAVING DYD TAKE THE JOB OF PROGRAMMING IN OUR HUMAN
7 FACILITIES?

8
9 **DAVID J. CARROLL:** ABSOLUTELY, AND WE THINK THAT CARE
10 COORDINATION PIECE IS EXTREMELY IMPORTANT IF WE WANT TO SEE
11 THE OUTCOMES THAT WE TALK ABOUT, IF WE WANT TO SEE, AT THE END
12 OF THE DAY, FEWER YOUNG PEOPLE GOING BACK INTO THE JUVENILE
13 SYSTEM OR GOING INTO THE ADULT SYSTEM, RIGHT? THAT CARE
14 COORDINATION, REALLY WORKING WITH THEM FROM DAY ONE ALL THE
15 WAY THROUGH WHEN THEY GO HOME AND THEN SUPPORTING THEM WHEN
16 THEY'RE IN COMMUNITY TO MAKE SURE THEY HAVE THE TOOLS THAT
17 THEY NEED. SO WE THINK THAT COORDINATED APPROACH IS SOMETHING
18 THAT WE REALLY NEED.

19
20 **SUP. JANICE HAHN:** RIGHT, WELL THAT'S A BIG PRIORITY FOR ME, IS
21 PROGRAMMING AND I REALLY WOULD LIKE TO SEE US MAKE THAT
22 TRANSITION ULTIMATELY. AND THANK YOU, DAVID, BECAUSE I SEE YOU
23 ALL THE TIME WHEN I GO OUT THERE AND YOU'RE THERE WHEN I'M NOT
24 THERE. AND YOU'VE EVEN SAT THROUGH COURT TO SHOW THE YOUNG
25 PEOPLE THAT YOU ARE THERE SUPPORTING THEM AND WE'LL DO



THE BOARD OF
SUPERVISORS

1 EVERYTHING YOU CAN WITHIN YOUR DEPARTMENT TO SUPPORT THEM AS
2 THEY'RE REMAINING IN OUR JUVENILE SYSTEM. SO THANK YOU.

3
4 **DAVID J. CARROLL:** THANK YOU.

5
6 **SUP. HILDA SOLIS, CHAIR:** THANK YOU SO MUCH. SUPERVISOR
7 HORVATH.

8
9 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. THANK YOU ALL
10 FOR THE PRESENTATIONS YOU'VE PROVIDED. I'M GOING TO START
11 WHERE SUPERVISOR HAHN LEFT OFF BECAUSE I DO BELIEVE THAT IT IS
12 OUR BOARD'S VISION THAT DYD INCREASINGLY TAKE ON THE ROLE OF
13 PROGRAMMING FOR OUR YOUNG PEOPLE. AND SO I GUESS I'D LIKE TO
14 UNDERSTAND A LITTLE BIT MORE SPECIFICALLY HOW YOUR BUDGET WILL
15 HELP YOU DO THAT. AND IF YOU DON'T GET THE FUNDING FOR ALL
16 THREE OF THE CATEGORIES OF SERVICE IN THE PLAN THAT YOU'VE
17 PRESENTED, FOR EXAMPLE, IF YOU'RE ONLY FUNDED FOR PROGRAMMING
18 CONTRACTS, BUT NOT FOR CARE COORDINATION, HOW DOES THAT IMPACT
19 YOUR ABILITY TO DO THE WORK WE'RE EXPECTING YOU TO DO?

20
21 **DAVID J. CARROLL:** THANK YOU VERY MUCH FOR THE QUESTION AND OF
22 COURSE FOR YOUR CONTINUED SUPPORT. YOU KNOW, THE TRUTH IS WE
23 CAN'T KEEP DOING THE SAME THING, RIGHT, AND EXPECT A DIFFERENT
24 RESULT, YOU KNOW, ESPECIALLY WITH ALL OF THE 218 CASES AND
25 OTHER CHALLENGES THAT WE'VE HEARD OF. SO IT'S OUR OPINION THAT



THE BOARD OF
SUPERVISORS

1 WE NEED TO PROACTIVELY INVEST IN WHAT WORKS TO MEET THE NEEDS
2 OF THE YOUNG PEOPLE THERE IN THE FACILITIES. WHILE WE COULD
3 INTRODUCE PROGRAMMING, RIGHT? AND JUST KIND OF THROW
4 PROGRAMMING INTO THE FACILITIES. WITHOUT THAT CARE
5 COORDINATION PIECE, WE'RE NOT GOING TO SEE THE OUTCOME, WE
6 DON'T BELIEVE THAT WE WANT TO SEE, WHICH AGAIN, IS KEEPING
7 KIDS FROM GOING IN EITHER INTO THE ADULT SYSTEM OR COMING BACK
8 TO THE JUVENILE SYSTEM. SO WE THINK THAT THAT, WE BELIEVE THAT
9 CARE COORDINATION PIECE IS REALLY CRUCIAL TO THE OUTCOMES, NOT
10 NECESSARILY TO THE DAY-TO-DAY PROVISION OF SOMETHING FOR THE
11 YOUNG PEOPLE TO DO, BUT AGAIN, TO PREPARE THEM FOR LIFE AFTER
12 INCARCERATION. SO WITHOUT THAT PIECE, WE DON'T BELIEVE WE'LL
13 SEE THE OUTCOMES THAT WE HOPE TO SEE. IN TERMS OF THE BUDGET
14 REALLY UNDERSTANDING MORE, THERE'S A CERTAIN COMPONENT THAT WE
15 BELIEVE IS AVAILABLE THAT PROBATION IS ALREADY CONTRACTING
16 WITH DIFFERENT CBOS. OF COURSE, WE WANT TO INCREASE THAT AND
17 ADD TO IT THE DOLLARS THAT DYD ALREADY USES FOR CREDIBLE
18 MESSENGER AND SOME OF THE OTHER PROGRAMMING THAT'S OFFERED.
19 OTHER COMPONENTS OF THE BUDGET WOULD INCLUDE THE CARE
20 COORDINATION PIECE, AS WELL AS THE ADDITIONAL IN-FACILITY
21 LOGISTICAL COORDINATION. SO I THINK, DOES THAT HELP ANSWER
22 YOUR QUESTION?

23
24 **SUP. LINDSEY P. HORVATH:** AND I THINK A LOT OF WHAT YOU
25 DESCRIBED, YOU ARE PLANNING TO DO BY CONTRACT. I KNOW YOUR



THE BOARD OF
SUPERVISORS

1 DEPARTMENT IS A NEW AND GROWING DEPARTMENT. DO YOU EXPECT EVER
2 THAT THOSE SERVICES ARE SOMETHING WE PROVIDE IN-HOUSE? OR WHY,
3 FROM A BUDGET PERSPECTIVE, ARE YOU CHOOSING CONTRACTS FOR A
4 BUDGETARY REASON? OR WHY ARE YOU CHOOSING THAT METHOD?

5
6 **DAVID J. CARROLL:** NO, WITH REGARDS TO THE PROGRAM PROVISION
7 ITSELF, WE BELIEVE THAT FOLKS FROM THE COMMUNITY ARE CLOSEST
8 TO THE CHALLENGES AND THEREFORE CLOSER TO THE PROBLEMS. I'M
9 SORRY, CLOSER TO THE PROBLEM AND THEREFORE CLOSER TO THE
10 SOLUTION. THEY ARE ALREADY TRUSTED BY THE YOUNG PEOPLE THAT
11 ARE IN THE FACILITIES. AND MANY TIMES THEY COME FROM THE SAME
12 COMMUNITY AND HAVE THE SAME LIVED EXPERIENCE OF THE YOUNG
13 PEOPLE. SO WE BELIEVE THAT EMPOWERING THE COMMUNITY TO PROVIDE
14 THOSE SERVICES IS MUCH MORE EFFECTIVE THAN A DYD, DOWNTOWN
15 L.A. STAFF PERSON COMING IN TO PROVIDE THOSE SERVICES. IN
16 TERMS OF THE COORDINATION AND THE OVERSIGHT, THOSE ARE PLANNED
17 TO BE COUNTY EMPLOYEES, DYD STAFF FOLKS. SO THAT PIECE WE
18 THINK SHOULD BE DYD, AS WELL AS THE CARE COORDINATION BY FOLKS
19 WITH A SOCIAL WORK BACKGROUND. BUT WHEN IT COMES TO THE
20 PROGRAMMING, WE THINK THAT THE COMMUNITY IS CERTAINLY THE BEST
21 PLACE TO PULL THOSE RESOURCES.

22
23 **SUP. LINDSEY P. HORVATH:** TURNING TO JCOD, I APPRECIATE YOUR
24 TEAM'S APPROACH TO OUR BOARD'S CARE FIRST COMMITMENT AND YOUR
25 WILLINGNESS TO DIVE IN YOU KNOW AND USE TRY TO FIND WAYS TO



THE BOARD OF
SUPERVISORS

1 USE YOUR RESOURCES TO THE BEST OF YOUR ABILITY AND I KNOW THAT
2 YOU ARE BUILDING OUT A SYSTEM SO CAN YOU TALK A LITTLE BIT
3 ABOUT HOW YOU UNDERSTAND PRIORITIZING THE FUNDING REQUESTS AND
4 YOUR CRITICAL NEEDS TO EMPHASIZE MAXIMIZING DIRECT SERVICES? I
5 KNOW ONE OF THE THINGS THAT WE'VE TALKED ABOUT AND WE'VE HEARD
6 A LOT ABOUT IS, YOU KNOW, A DESIRE FOR INCREASED DIVERSION
7 OPPORTUNITIES. AND I KNOW THAT REQUIRES RESOURCES, BUT IF WE
8 DON'T HAVE DIVERSION OPPORTUNITIES, THEN WE KIND OF MISS THE
9 OPPORTUNITY TO KEEP PEOPLE OUT OF SOME OF OUR FACILITIES. AND
10 ALSO, HOW WILL THOSE PRIORITIES HELP YOU SCALE?

11
12 **JUDGE SONGHAI ARMSTEAD, RET.:** THANK YOU, SUPERVISOR. SO WE'RE
13 ASKING FIRST TO MAINTAIN WHAT WE HAVE SO WE DON'T LOSE IT, BUT
14 WE'RE ALSO ASKING FOR MORE FUNDS FOR SNS BECAUSE THE MONEY FOR
15 STUFF LIKE PRETRIAL IS BEING CUT BACK. WE'VE BEEN USING THOSE
16 STATE FUNDS AND WE'VE BEEN TOLD BY THE COURT IT'S GOING TO BE
17 CUT BY ANOTHER \$2,500,000.

18
19 **SUP. LINDSEY P. HORVATH:** BY THE STATE, THE STATE'S GOING TO
20 CUT OUR FUNDING.

21
22 **JUDGE SONGHAI ARMSTEAD, RET.:** YES, THEY'RE CUTTING THE FUNDING
23 TO THE COURTS. THE COURTS, WE HAVE AN MOU WITH THE COURTS TO
24 GIVE THAT FUNDING TO US. SO WE'RE ASKING TO SORT OF BACKFILL
25 SOME OF THAT. AND SO IT'S SB 129, SO WE'RE NOT GOING TO BE



THE BOARD OF
SUPERVISORS

1 ABLE TO HOLD STEADY, SO WE WILL BE ASKING FOR MORE FUNDS
2 THROUGH CFCI. AND THEN WE'RE ALSO TRYING TO BRING IN MORE
3 REVENUE THROUGH ECM. SO WE FINALLY HAVE THE CONTRACT SIGNED.
4 WE'RE ACTUALLY COMBING THROUGH ALL OF OUR CASES TO SEE WHICH
5 ONES WILL QUALIFY SO WE CAN SEND THEM TO THE PROVIDERS THAT WE
6 HAVE CONTRACTS WITH WHO WILL BE ABLE TO PULL DOWN THE FUNDS
7 THROUGH ECM. SO WE'RE LOOKING FOR AS MANY WAYS TO CREATE
8 REVENUE. AND THEN IN ADDITION TO THAT, WE ALSO ARE ASKING FOR
9 COMPLIANCE AND OVERSIGHT SO THAT WE CAN SEE IF THERE'S
10 ANYTHING WE'RE MISSING TO MAKE SURE WE'RE GETTING THE BEST
11 BANG FOR OUR BUCK AND THEN PULLING DOWN THE DATA, RIGHT? SO
12 WE'RE GOING TO HAVE TO PRIORITIZE WHO'S GIVING US THE BEST
13 OUTCOMES AND BEING ABLE TO CIRCLE PEOPLE THAT WAY. BUT THE
14 REALITY IS IF OUR BUDGET'S CUT, WE'RE NOT GOING TO BE ABLE TO
15 INCREASE OR MAINTAIN THE SERVICES THAT WE'RE EVEN DOING WITH
16 THE IMPACT THAT WE'VE BEEN HAVING. SO WE'VE BEEN BUILDING UP
17 AND TRYING TO MAINTAIN, BUT WE'VE ALSO BEEN TAKING CUTS, THE 8
18 1/2% THAT YOU'VE HEARD, WE'VE TAKEN CUTS. AND THEN THE OTHER
19 MONEY THAT WAS SET ASIDE ALSO WAS SWEEPED.

20
21 **SUP. LINDSEY P. HORVATH:** I DO KNOW THERE'S AT LEAST ONE OTHER
22 BILL THAT THE STATE IS CONTEMPLATING AS IT RELATES TO
23 DIVERSION OPPORTUNITIES AND WHO WILL HAVE AUTHORITY TO DIVERT.
24 AND YET IF THERE ISN'T A PROGRAM TO DIVERT TO, AND ESPECIALLY
25 IF THE STATE IS CUTTING OUR RESOURCES WHILE THEY'RE ASKING US



THE BOARD OF
SUPERVISORS

1 TO INCREASE OUR OPPORTUNITIES FOR DIVERSION, I THINK WE JUST
2 ALWAYS NEED TO BE MINDFUL AS ADVOCATES THAT WE'RE ASKING FOR
3 THE MONEY TO COME WITH IT AS WELL AS THE AUTHORITY.

4

5 **JUDGE SONGHAI ARMSTEAD, RET.:** I AGREE.

6

7 **SUP. LINDSEY P. HORVATH:** I KNOW THAT 1 ISSUE THAT I THINK THIS
8 BOARD HAS TRIED TO ADDRESS WITH YOUR DEPARTMENT IS ASKING FOR
9 THE PRE-TRIAL SERVICES STAFF TO TRANSITION TO JCOD FROM
10 PROBATION, BUT IT'S MY UNDERSTANDING THAT THE FUNDING HASN'T
11 MOVED. SO OF COURSE THE STAFF HASN'T MOVED IF YOU DON'T HAVE
12 THE FUNDING. SO WHERE ARE WE AT IN BRINGING THAT TO LIFE
13 BETWEEN JCOD AND PROBATION? HOW DO WE MAKE THAT HAPPEN?

14

15 **JUDGE SONGHAI ARMSTEAD, RET.:** WE WERE TOLD THAT THEIR MOVEMENT
16 CAN'T HAPPEN AT THIS TIME, SO I DON'T KNOW IF YOU'RE ABLE TO
17 ANSWER MORE.

18

19 **SHEILA WILLIAMS:** SO IT'S MY UNDERSTANDING, SUPERVISOR THAT WE
20 DID A WALKTHROUGH IN TERMS OF WHAT SERVICES THAT ARE CURRENTLY
21 OUTLINED BY LAW THAT PROBATION IS STILL RESPONSIBLE FOR DOING
22 VERSUS THOSE THAT WE CAN BEGIN TO SHIFT OVER TO JCOD. AND FROM
23 MY UNDERSTANDING, YOU DON'T HAVE ACCESS TO CERTAIN SYSTEMS TO
24 DO SOME OF THE WORK? OKAY, THEN I'M NOT FAMILIAR WITH WHAT'S
25 THE REASON WHY IT CAN'T TRANSITION.



THE BOARD OF
SUPERVISORS

1

2 **JUDGE SONGHAI ARMSTEAD, RET.:** THE PHYSICIANS ARE VACANT AND I
3 UNDERSTAND USING THE COST SAVINGS TO FILL OTHER GAPS IS WHAT
4 I'VE BEEN TOLD.

5

6 **SHEILA WILLIAMS:** THE POSITIONS ARE VACANT.

7

8 **SUP. LINDSEY P. HORVATH:** CAN YOU SAY ALL OF THAT AGAIN BECAUSE
9 I THINK WE'RE TRYING TO --

10

11 **SHEILA WILLIAMS:** YEAH, I DON'T THINK WE HAVE A SAME
12 UNDERSTANDING AS TO WHY IT HASN'T TRANSITIONED. SO WE PROBABLY
13 HAVE TO GO BACK AND HAVE FURTHER DISCUSSIONS.

14

15 **SUP. LINDSEY P. HORVATH:** WHY?

16

17 **SHEILA WILLIAMS:** THERE SEEMS TO BE A DIFFERENT OPINION. I
18 THOUGHT IT WAS DUE TO PENDING LEGISLATION THAT PREVENTED THEM
19 FROM HAVING ACCESS TO CERTAIN SYSTEMS. SHE'S INDICATING THAT
20 IT'S BECAUSE WE HAVE VACANT POSITIONS AND WE JUST HAVEN'T
21 SHIFTED IT.

22

23 **JUDGE SONGHAI ARMSTEAD, RET.:** SO THE POSITIONS THAT ARE VACANT
24 WERE NOT POST POSITIONS, THEY WERE JUST GENERAL POSITIONS. SO
25 THOSE POSITIONS THAT ARE VACANT, THE COST SAVINGS I UNDERSTAND



THE BOARD OF
SUPERVISORS

1 HAVE BEEN USED TO FILL OTHER GAPS WITHIN PROBATION. THE
2 POSITIONS THAT YOU'RE TALKING ABOUT WAS THE BILL THAT WE TRIED
3 TO PUSH FORWARD THAT DIED IN APPROPRIATIONS AND ASSEMBLY. IT
4 WAS A CLEAN SLEEP THROUGH SENATE, AND THEN IT DIED IN
5 APPROPRIATION. AND THAT WAS ONLY FIVE POSITIONS THAT WERE
6 RUNNING DATA ON RAP SHEETS THAT THE COURT HAS BACKFILLED TO BE
7 ABLE TO DO THAT THEMSELVES NOW. THE REST OF THE POSITIONS WERE
8 NON-SWORN POSITIONS.

9

10 **SUP. LINDSEY P. HORVATH:** SO I'D LOVE CLARIFICATION ON THAT
11 BECAUSE, YOU KNOW, THIS HAPPENS WHERE THE BOARD HAS AN
12 EXPECTATION THAT SOMETHING IS HAPPENING AND THEN SOMEWHERE IT
13 GETS STUCK AND IF IT DOESN'T SURFACE BACK UP TO US, WE DON'T
14 KNOW WHY WE EXPECT IT'S GETTING DONE. SO THAT'S ONE EXAMPLE. I
15 THINK ANOTHER FOR PROBATION, THE REQUESTED BUDGET MAKES A
16 REFERENCE TO A SELF-FUNDED POSITION FOR EMERGENCY MANAGEMENT.
17 BUT IT'S MY UNDERSTANDING THAT SELF-FUNDING MEANS YOU'RE
18 TAKING MONEY ASSOCIATED POTENTIALLY FOR ANOTHER POSITION TO
19 PROVIDE THIS STAFFING. SO ARE THERE OTHER VACANCIES THAT
20 SOUNDS LIKE THIS? IT'S J-COD'S UNDERSTANDING THAT MIGHT BE THE
21 CASE HERE. HOW MANY VACANCIES DOES PROBATION CURRENTLY HAVE
22 AND ARE YOU USING THE FUNDING FOR THOSE POSITIONS FOR OTHER
23 COSTS?

24

25 **SHEILA WILLIAMS:** SO YES, HISTORICALLY THE PROBATION DEPARTMENT



THE BOARD OF
SUPERVISORS

1 HAS ALWAYS BEEN REQUIRED TO SELF FUND THEIR POSITION ASK. SO
2 THEY USE EXISTING VACANCIES IN OTHER AREAS IN ORDER TO COVER
3 THAT COST. AND SO THAT'S WHAT WE'RE DOING WITH THE EMERGENCY
4 MANAGEMENT POSITION. AND LIKE I SAID, I HAVE I HAVE A
5 DIFFERENT UNDERSTANDING OF WHAT'S GOING ON WITH PRETRIAL AND
6 SO WE'RE NOT USING ANY OF THE INVESTIGATOR ITEMS TO FUND THE
7 EMERGENCY MANAGEMENT POSITION AND SO IN TERMS OF THE INTERNAL
8 AFFAIRS BUREAU POSITION, WE ARE USING EXISTING VACANCIES TO
9 FUND THOSE POSITIONS AND THAT'S WHAT WE'VE TRADITIONALLY BEEN
10 DOING AS OPPOSED TO COMING TO THE BOARD AND ASKING FOR NET
11 COUNTY COSTS.

12
13 **SUP. LINDSEY P. HORVATH:** I THINK HELPING WHEN YOU DO THAT
14 MAYBE A MEMO TO THE BOARD JUST ABOUT AROUND HOW YOU'RE MAKING
15 THOSE ADJUSTMENTS SO WE UNDERSTAND.

16
17 **SHEILA WILLIAMS:** THAT INFORMATION IS PROVIDED TO THE CEO
18 DURING THE BUDGET PROCESS.

19
20 **SUP. LINDSEY P. HORVATH:** AND I THINK AN UNDERSTANDING AROUND
21 HOW THANK YOU FOR THAT AND I'LL MAKE SURE THAT WE'RE GETTING
22 THAT FROM THE CEO BUT I ALSO THINK THAT CLEARLY YOUR COLLEAGUE
23 IN ANOTHER DEPARTMENT ISN'T CLEAR ABOUT WHAT SOME OF THE.

24
25 **SHEILA WILLIAMS:** AGREED.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY P. HORVATH:** SO THERE'S LACK OF CLARITY SOMEWHERE,
3 AND I WANT TO MAKE SURE THAT WE'RE LEARNING FROM THAT SO WE
4 CAN SYSTEMATIZE HOW THAT INFORMATION IS FLOWING, AND WE ALL
5 KNOW THAT THE CHANGES THAT WE'RE EXPECTING ARE HAPPENING. SO
6 MOVING TO PROBATION, HOW DOES YOUR BUDGET SPECIFICALLY REDUCE
7 THE NEED FOR SOME OF THE OUTSIDE SERVICES? YOUR BUDGET
8 HIGHLIGHTS COST INCREASES AT OTHER DEPARTMENTS THAT THEY'RE
9 CHARGING PROBATION FOR. I KNOW ONE OF THOSE IS OBVIOUSLY
10 COUNTY COUNSEL. SO WHAT ARE YOU DOING TO REDUCE THE NEED FOR
11 SERVICES LIKE THAT IN THE FIRST PLACE? AND WHERE IN THE BUDGET
12 ARE YOU ACCOUNTING FOR ADJUSTMENTS YOU'VE MADE IN YOUR
13 DEPARTMENT IN LIGHT OF RECENT STATE AND LEGAL ISSUES.

14

15 **SHEILA WILLIAMS:** SO I DON'T THINK, LIKE I MENTIONED, THE OTHER
16 COST FOR SERVICES IS NOT NECESSARILY THAT WE'RE INCREASING THE
17 NEED. IT'S SIMPLY BECAUSE, FOR EXAMPLE, IF A POSITION HAS A
18 COST-OF-LIVING ADJUSTMENT ASSOCIATED WITH IT, THAT COST FOR
19 THAT SAME POSITION IS THE SAME. IT'S NOT THAT WE'RE ASKING FOR
20 MORE SERVICES EITHER FROM DHR, FROM COUNTY COUNSEL, FROM ISD.
21 IT'S JUST THAT THEIR COST IS MORE, EVEN IF WE REDUCE OR EVEN
22 IF WE MAINTAIN. AND THERE ARE CERTAIN THINGS THAT WE CANNOT
23 DO. WE CANNOT DO COUNTY COUNSEL SERVICES. WE CANNOT DO CERTAIN
24 DHR SERVICES. THEY ARE REQUIRED IN TERMS OF BEING THAT
25 CENTRALIZED AGENCIES AND THERE ARE CERTAIN THINGS THAT WE



THE BOARD OF
SUPERVISORS

1 CAN'T DO WITHOUT ISD HELP. SO IT'S NOT NECESSARILY A REDUCTION
2 IN SERVICES OR WHERE WE CAN SEE WHERE WE CAN REDUCE OUR
3 RELIANCE ON THEM. THEY ARE THE IDENTIFIED ENTITY THAT MUST
4 PROVIDE THAT SERVICE.

5

6 **SUP. LINDSEY P. HORVATH:** AND SO THAT

7

8 **SHEILA WILLIAMS:** I HOPE THAT MAKES SENSE.

9

10 **SUP. LINDSEY P. HORVATH:** IT DOES I HEAR YOU SAYING THAT IT'S
11 THE COST FOR THE SERVICE ITSELF.

12

13 **SHEILA WILLIAMS:** IT'S JUST INCREASING BECAUSE OF COST.

14

15 **SUP. LINDSEY P. HORVATH:** SO YOU'RE NOT INCREASING YOUR USE OF
16 COUNTY COUNSEL, ISD, ANY OTHER SERVICES?

17

18 **SHEILA WILLIAMS:** NO.

19

20 **SUP. LINDSEY P. HORVATH:** SO HOW DOES THIS BUDGET ACCOUNT FOR
21 CHANGES THAT THE DEPARTMENT IS MAKING AS A RESULT OF THINGS
22 THAT HAVE COME FROM THE STATE OR LIKE AB 218? HOW DOES THIS
23 BUDGET ACCOUNT FOR FUNDAMENTAL CHANGES THAT ARE COMING TO THE
24 DEPARTMENT TO MAKE SURE WE DON'T HAVE THOSE ISSUES GOING
25 FORWARD?



THE BOARD OF
SUPERVISORS

1

2 **SHEILA WILLIAMS:** SO LIKE I MENTIONED IN TERMS OF THE NEXT
3 ROUND OF CURTAILMENTS, IF THE CEO DOES PURSUE, THE CHIEF SAT
4 DOWN AND HE WORKED WITH ALL THE OPERATIONAL STAFF TO LOOK AT
5 HOW WE CAN DO THINGS OPERATIONALLY DIFFERENT. WE'RE LOOKING AT
6 RESTRUCTURING SINCE WE'VE BEEN DOING THAT. HE'S BEEN DOING
7 THAT SINCE HIS ARRIVAL IN TERMS OF RESTRUCTURING HOW WE EITHER
8 RECRUIT, RESTRUCTURING SOME OF OUR BUREAUS, HOW THEY HANDLE
9 THE ACADEMY CLASSES AND TRAINING, WE'VE BEEN DOING THAT SINCE
10 ITS ARRIVAL IN TERMS OF MAKING SURE THAT THE DEPARTMENT IS IN
11 A BETTER PLACE THAN WHEN WE FOUND IT IN ORDER THAT IT'S
12 SUSTAINABLE AND THAT YOU DON'T HAVE THE SAME TYPE OF PROBLEMS
13 THAT YOU'RE EXPERIENCING NOW IN TERMS OF BSCC COMPLIANCE. BUT
14 THAT IS ALL CONTINGENT ON OUR ABILITY TO SELL FUND BECAUSE AS
15 I MENTIONED BEFORE, THE DEPARTMENT HISTORICALLY HAS NOT ASKED
16 FOR NET COUNTY COSTS IN ORDER TO MAKE THOSE TYPES OF CHANGES.
17 WE'VE BEEN DOING THAT INTERNALLY BY TAKING WHATEVER EXISTING
18 VACANCIES THAT WE HAD AVAILABLE TO SHIFT TO THE OTHER AREAS
19 BECAUSE THE COST IS EITHER GREATER OR THE POSITION IS A
20 DIFFERENT TYPE OF POSITION THAT WE DON'T SET THE SALARY FOR,
21 THAT'S DONE BY CEO AND DHR. AND SO IN ORDER TO DO THAT, WE
22 ACHIEVE IT THROUGH USING EXISTING VACANCIES AND POSITIONS.

23

24 **SUP. LINDSEY P. HORVATH:** WELL, I'LL END THEN WITH THE CEO
25 BECAUSE I DO THINK THAT THE OVERSIGHT THAT NEEDS TO HAPPEN IN



THE BOARD OF
SUPERVISORS

1 THE DEPARTMENT AS A RESULT OF BEING OUT OF COMPLIANCE OR AB
2 218 ISSUES DOES REQUIRE MORE OVERSIGHT AND I KNOW THIS BOARD
3 HAS DIRECTED THAT YOUR OFFICE TAKE A LOOK AT RIGHT SIZING
4 PROBATIONS BUDGET TO EVALUATE WHERE THEY ARE SPENDING THEIR
5 RESOURCES. SO WHERE DOES THAT EFFORT STAND? HAS THAT BEEN
6 INCORPORATED INTO THIS BUDGET? AND SPECIFICALLY AS IT RELATES
7 TO STATE ALLOCATED FUNDS THAT HAVE BEEN UNSPENT, HOW ARE WE
8 MAKING SURE THAT FUNDING IS GETTING SPENT APPROPRIATELY,
9 QUICKLY, AND THAT WE'RE MAKING THE ADJUSTMENTS THAT WE NEED TO
10 HAVE A DIFFERENT KIND OF OUTCOME?

11
12 **JOSEPH NICCHITTA:** THANKS FOR THE QUESTION, AND THANK YOU TO
13 MS. WILLIAMS OVER AT PROBATION, BECAUSE SHE'S HELPED US A LOT
14 WITH ALIGNING THE FUNDING PRIORITIES WITHIN PROBATION,
15 PRIMARILY AROUND STATE FUNDING AND THE TRUST FUNDS THAT
16 PROBATION HAS ACCESS TO. SO THE EXCHANGE OVER THERE THAT THEY
17 HAD RECENTLY, JUST LIKE A COUPLE MOMENTS AGO ABOUT THE REASON
18 WHY STAFFING HASN'T TRANSFERRED FROM PROBATION TO JCOD, ONE OF
19 THE THINGS THAT JUDGE ARMSTEAD SAID WAS THAT HER UNDERSTANDING
20 WAS THAT THE VACANT POSITIONS ARE COST SAVINGS USED BY THE
21 DEPARTMENT TO MAKE UP DEFICITS IN OTHER AREAS. AND TO A LARGE
22 EXTENT THAT'S TRUE. SO PROBATION HAS A MISALIGNED BUDGET.
23 WE'VE BEEN WORKING WITH THEM ON ALIGNING IT SO WE CAN
24 UNDERSTAND BETTER HOW, WHERE THEY'RE SPENDING THE MONEY AND
25 WHERE THE MONEY SHOULD BE BUDGETED. SO THEY HAVE A LOT OF



THE BOARD OF
SUPERVISORS

1 VACANCIES, WE KNOW THAT. BUT THE NCC FUNDING THAT PAYS FOR
2 THOSE VACANCIES IS ALSO BEING SPENT ON SERVICES AND SUPPLIES,
3 WHICH HAS A STRUCTURAL DEFICIT. AND SO WE TALKED A COUPLE
4 WEEKS OR TWO, THREE WEEKS AGO ABOUT A FIFTH MONTH BUDGET
5 STATUS REPORT AND PROBATION SIGNALING AN \$8,000,000 DEFICIT AT
6 YEAR END. THAT'S BECAUSE OF THAT STRUCTURAL ISSUE. SO I THINK
7 WHAT WE'RE TRYING TO DO RIGHT NOW IS UNWIND A LITTLE BIT WHERE
8 THE MONEY IS BUDGETED, FIGURE OUT HOW THEY'RE SPENDING THEIR
9 MONEY, AND THEN FROM THERE FIGURE OUT THE BEST WAY TO ADDRESS
10 ANY STRUCTURAL PROBLEMS. AND IF THERE'S, I HAVE BEEN ASKED
11 LOTS OF TIMES, WHY CAN'T WE CUT VACANCIES AND PROBATION AND
12 FREE UP MONEY TO PROVIDE A DOID OR TO PROVIDE TO PROVIDE TO
13 JCOD. WE HAVE TO DO THAT, THOSE FUNDAMENTAL UNTANGLINGS BEFORE
14 WE CAN REALLY DETERMINE WHETHER OR NOT DEFUNDING POSITIONS AND
15 MOVING THE MONEY IS GOING TO CAUSE SOME COMPLIANCE ISSUES WITH
16 OUR, WITH EITHER BSCC OR THE DOJ. SO IT'S AN ONGOING EFFORT.
17 WE'RE WORKING ON IT. I JUST HAD A REVISED UPDATED ANALYSIS
18 DONE WHERE WE'RE BEING MUCH MORE GRANULAR ABOUT HOW POSITIONS
19 ARE FUNDED BECAUSE A LOT OF THEM ARE BRAIDED WHICH MAKES IT
20 REALLY HARD TO SAY THIS MUCH NCC IS ATTACHED TO THIS POSITION
21 BUT WE'RE GETTING CLOSER AND IT'S SOMETHING THAT I KNOW THE
22 BOARD IS INTERESTED IN AND THE DEPARTMENTS ARE TALKING ABOUT.
23 SO WE'RE DEFINITELY ENGAGED IN THAT PROCESS.

24
25 **SUP. LINDSEY P. HORVATH:** SO YOU THINK YOUR FIRST PHASE WILL



THE BOARD OF
SUPERVISORS

1 INCORPORATE WHAT THIS BOARD HAS ASKED IN TERMS OF THAT RIGHT
2 SIZING?

3

4 **JOSEPH NICCHITTA:** I THINK DURING THE BUDGET PROCESS, WE'LL GET
5 THERE. WE'LL GET CLOSER AND THEN THE BOARD CAN HAVE A BETTER
6 VIEW INTO THE DEPARTMENT'S OPERATIONS TO FIGURE OUT WHAT THE
7 NEXT STEP WOULD BE IN TERMS OF ADOPTING CHANGES TO HOW EITHER
8 PROBATION OPERATES, WHAT FUNDING THAT SHOULD GO TO DID OR TO
9 GO TO JCOD. SO I THINK WE'RE GETTING THERE. HOPEFULLY BY THE
10 END OF THIS BUDGET PHASE SUPPLEMENTAL WE'LL HAVE A BETTER
11 UNDERSTANDING.

12

13 **SUP. LINDSEY P. HORVATH:** THANK YOU.

14

15 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. SUPERVISOR
16 MITCHELL.

17

18 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH MADAM CHAIR.
19 COUPLE QUESTIONS LET ME START WITH THE DEPARTMENT OF YOUTH
20 DEVELOPMENT. I SEE ON YOUR PRIORITIES, METRICS, AND OUTCOMES
21 SLIDE THE BUILD PATHWAYS THAT REDUCE HARM AND AVOID
22 INCARCERATION. THE PRIORITY AND THE METRICS AND OUTCOMES IS
23 OUR FEWER YOUTH IN JUVENILE HALL, ET CETERA. YOU KNOW, I'VE
24 ASKED AND YOU HAVE STEPPED UP TO THE PLATE TO CONTINUE TO DO
25 THE ANALYSIS OF AVAILABLE BEDS IN COMMUNITY SO WE CAN SEE TRUE



THE BOARD OF
SUPERVISORS

1 DEPOPULATION. SO HELP ME UNDERSTAND WHAT THE CONNECTION TO THE
2 PATHWAYS TO REDUCE HARM AND WHAT ARE THE BARRIERS, WHAT THAT
3 CONNECTION IS, IF THERE IS ONE, TO THE WORK YOU'RE DOING TO
4 HELP STAND UP COMMUNITY-BASED PLACES.

5
6 **DAVID J. CARROLL:** ABSOLUTELY AND THANK YOU FOR YOUR QUESTION
7 AND CONTINUED SUPPORT. YOU KNOW, FOR PRE-DISPO YOUTH, AS WELL
8 AS YOUNG PEOPLE RETURNING HOME, COMMUNITY-BASED HOUSING CAN
9 SERVE AS AN ALTERNATIVE TO DETENTION FOR THOSE YOUNG PEOPLE
10 WHOSE HOUSING INSTABILITY IS A BARRIER TO RELEASE. SO WE HAVE
11 CONTINUED TO VISIT DOZENS OF DIFFERENT COMMUNITY-BASED
12 PLACEMENTS TO IDENTIFY THE ONES THAT WE HAVE THE MOST FAITH
13 IN, RIGHT, THAT WOULD PROVIDE THE TYPE OF WRAPAROUND SERVICES
14 THAT WOULD PREVENT YOUNG PEOPLE FROM FALLING BACK INTO THE
15 JUSTICE SYSTEM, AS WELL AS PROVIDE A HOME-LIKE ENVIRONMENT. SO
16 WE BELIEVE THAT THAT IS ABSOLUTELY A PATHWAY. WE'RE EXCITED
17 ABOUT THE INVESTMENTS THAT WE'VE MADE, AND THOSE DON'T SHOW UP
18 IN THIS BUDGET, AND IT'S GOOD FOR THE COMMUNITY TO KNOW THAT
19 DYD IS INVESTING IN HOME-BASED SOLUTIONS THROUGH SEVERAL
20 NONPROFIT ORGANIZATIONS. WE'RE REMODELING A HOUSE RIGHT NOW
21 WITH A NEW WAY OF LIFE. WE HAVE SOME WORK THAT'S TAKING PLACE
22 BEHIND THE SCENES WHERE DYD WOULD ACTUALLY PURCHASE A COUPLE
23 OF BUILDINGS AND THEN LEASE THOSE AT A VERY AFFORDABLE RATE TO
24 COMMUNITY-BASED PROVIDERS AS WELL AS INVESTING IN SOME
25 PROVIDERS THAT ARE HOUSING YOUNG PEOPLE RIGHT NOW THAT WOULD



THE BOARD OF
SUPERVISORS

1 OTHERWISE BE IN FACILITIES. SO WE THINK IF WE CAN REDUCE THAT
2 FLOW OF YOUNG PEOPLE IN THE FACILITY, THAT HELPS TO FREE UP
3 RESOURCES FOR PROBATION AND FOR OTHER FOLKS ALL THE WAY DOWN
4 THE PROCESS. SO CERTAINLY WORKING WITH THE BENCH TO HAVE THEM
5 AWARE OF AND SUPPORTIVE OF THOSE DIFFERENT LOCATIONS IS KEY.
6 AND WE'VE BEEN WORKING VERY, VERY CLOSELY WITH JUDGE ESPINOSA
7 IN THE JUVENILE COURT. IN FACT, WE'RE CO-LOCATED WORKING THERE
8 TO IDENTIFY RESOURCES. IF I CAN JUST REALLY QUICKLY, THE
9 REENTRY ACTION FOR YOUTH PROGRAM, WHICH IS A COMMUNITY-BASED
10 REENTRY PROGRAM, HAS RESULTED IN OVER A DOZEN YOUNG PEOPLE
11 BEING PLACED IN COMMUNITY AT THEIR OWN HOMES INSTEAD OF GOING
12 INTO LOS FERDINOS. AND THAT PROGRAM, AGAIN, THAT DOESN'T SHOW
13 UP IN THE BUDGET. WE'RE AT CAPACITY. WE STARTED WITH 200
14 PLACEMENTS. WE TOOK THAT ALL THE WAY UP TO 400, AND WE'RE AT
15 CAPACITY. WE'RE ONLY TAKING IN YOUNG PEOPLE RIGHT NOW WHO
16 WOULD OTHERWISE BE INCARCERATED WITHOUT THIS PROGRAM. SO IN
17 OUR BUDGET, THERE ARE ADDITIONAL PLACEMENTS THAT WILL BE
18 SHOWING UP. THEY JUST DON'T SHOW UP IN THE REQUEST PHASE.

19
20 **SUP. HOLLY J. MITCHELL:** BECAUSE THEY'RE ALREADY FULLY FUNDED.

21
22 **DAVID J. CARROLL:** YES, MA'AM.

23
24 **SUP. HOLLY J. MITCHELL:** SO THE WORK YOU JUST SHARED IS ALREADY
25 FULLY FUNDED.



THE BOARD OF
SUPERVISORS

1

2 **DAVID J. CARROLL:** CORRECT.

3

4 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH FOR THAT,
5 APPRECIATE IT. LET ME MOVE ON TO JUST ONE QUESTION, MADAM
6 CHAIR, MAYBE TWO, TO PROBATION. THANK YOU. WHEN I LOOK AT KEY
7 PRIORITIES, I AM CLEAR THAT COMPLIANCE IS NECESSARY. I'M ALSO
8 CLEAR THAT COMPLIANCE IS THE FLOOR. AND SO WHEN I THEN LOOK
9 UNDER HOW WE ENHANCE PUBLIC SAFETY AND YOU TALK ABOUT
10 REHABILITATION AND THEN THE SERVICES AND OUTCOMES. SHOULD I BE
11 CONCERNED THAT THOSE THINGS WEREN'T LISTED AS A PRIORITY? YOU
12 FOLLOW ME?

13

14 **SHEILA WILLIAMS:** NO, I AGREE. COMPLIANCE IS THE FLOOR, IS THE
15 MINIMUM THAT WE SHOULD BE PROVIDING. THERE ARE CONSTITUTIONAL
16 MANDATES THAT WE SHOULD BE DOING, BUT WE HAVEN'T BEEN DOING
17 IT. AND WE ARE CONTINUING TO STRUGGLE IN THAT AREA. AND SO
18 UNTIL WE CAN AT LEAST BUILD THE INFRASTRUCTURE, BECAUSE WE DO
19 IT WHERE WE GAIN COMPLIANCE, BUT THEN WE'RE NOT ABLE TO
20 MAINTAIN IT. SO WE'RE IN THIS CONSTANT CYCLE, OKAY, OF WHAT IS
21 THE REASON WHY WE'RE UNABLE TO GAIN COMPLIANCE. AND THEN LIKE
22 YOU MENTIONED, THAT'S THE MINIMUM. AND THEN WE CAN START
23 FOCUSING UNFORTUNATELY ON THE AREAS THAT WE SHOULD BE, WHICH
24 IS REHABILITATION, WHICH IS OUR PRIMARY MISSION.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** AND I HEAR YOU, AND I APPRECIATE THAT
2 DIRECT ANSWER. I GUESS MY HEARTBURN IS RECOGNIZING, IT'S A
3 LITTLE LIKE CHILDCARE. AND I ALWAYS SAID WHEN THE FEDS AND
4 STATE CUT RESOURCES TO CHILD CARE, I WAS LIKE, YOU KNOW, KIDS
5 DON'T GET DO-OVERS. IF WE CUT CHILD CARE SLOTS, THAT TWO-YEAR-
6 OLD ISN'T GOING TO STAY TO UNTIL WE FIGURE IT OUT AND THEN WE
7 CAN GIVE THEM A CHILDCARE SLOT. SO THE YOUNG PEOPLE THAT ARE
8 THERE TODAY, YOU KNOW, THROUGH NO FAULT OF THEIR OWN THAT WE
9 ARE STRUGGLING WITH COMPLIANCE, DON'T GET TO WAIT UNTIL WE GET
10 IT TOGETHER TO BE ABLE TO PROVIDE THEM WITH THE SERVICES THAT
11 THEY ASK FOR, THAT WE KNOW THAT THEY DESERVE, IN ORDER TO GIVE
12 THEM A SHOT. SO I HEAR YOU, AND I STRUGGLE WITH THAT. I'LL
13 JUST SAY THAT OUT LOUD. UNDER THE SERVICES AND OUTCOMES, I
14 INITIALLY GOT EXCITED WHEN I SAW THE EIGHT YOUTH EARN A
15 TRANSFERABLE ASSOCIATE'S DEGREE, THEN I REALIZED, I DON'T
16 REALLY KNOW THE DENOMINATOR. SO WHAT'S THE TOTAL ELIGIBLE
17 POPULATION WHO SHOULD AND HOPEFULLY WILL BE IN THE PROGRAM.

18
19 **SHEILA WILLIAMS:** SO HOPEFULLY I BELIEVE THAT THAT REPRESENTS
20 OUR SYTF POPULATION BECAUSE THEY ARE THE ONES THAT ARE WITH US
21 FOR LONG ENOUGH IN ORDER TO ACHIEVE THAT TYPE OF OUTCOME. SO
22 INITIALLY I THINK WE HAD ABOUT 60 AND THEN IT GREW TO 90 AND
23 THEN RIGHT NOW WITH THE PRE-DISPO I THINK IT'S UP TO 150.

24
25 **SUP. HOLLY J. MITCHELL:** OKAY SO ARE THERE RESOURCES, IS IT A



THE BOARD OF
SUPERVISORS

1 RESOURCE ISSUE TO GROW THAT NUMBER? IS IT A TIMING ISSUE ONCE
2 THEY?

3

4 **SHEILA WILLIAMS:** IT MAY ALSO BE AN INTEREST ISSUE. SO I HAVE
5 TO GO BACK AND FIND OUT THE NUMBER OF YOUTH THAT WOULD LIKE TO
6 PARTICIPATE IN THAT TYPE OF PROGRAM AND WHETHER OR NOT THEY
7 HAVE AN AVAILABLE SLOT TO DO SO.

8

9 **SUP. HOLLY J. MITCHELL:** GOT IT. AND IF YOU'D CIRCLE BACK AND
10 LET US KNOW. BECAUSE IF IT BECAUSE IF IT'S A RESOURCE ISSUE
11 AND THERE AREN'T ENOUGH SLOTS AVAILABLE I WOULD JUST LIKE TO
12 KNOW THAT. THANK YOU ALL. THANK YOU MADAM CHAIR.

13

14 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I WILL BE BRIEF TOO. I
15 HAVE A QUESTION FOR PROBATION. OVERTIME AND STAFFING SHORTAGES
16 HAVE BEEN IDENTIFIED AS ONGOING CHALLENGES AND WE'VE HEARD
17 THAT TIME AGAIN. WHAT'S THE CURRENT VACANCY RATE AND WHAT ARE
18 THE PROJECTED SALARY SAVINGS ANTICIPATED BY THE END OF THIS
19 FISCAL YEAR.

20

21 **SHEILA WILLIAMS:** I WANT TO SAY OUR VACANCY RATE HOVERS AROUND
22 13 TO WELL NO IT'S PROBABLY HIGHER THAN THAT. I DON'T HAVE THE
23 NUMBER IN FRONT OF ME BUT WHAT I THINK WHAT WE STRUGGLE WITH
24 THE MOST IS NOT NECESSARILY THE VACANCY RATE IS THE NUMBER OF
25 STAFF THAT WE CURRENTLY HAVE ON OUR BOOKS BUT ARE UNAVAILABLE



THE BOARD OF
SUPERVISORS

1 TO WORK AND THAT HOVERS UNFORTUNATELY AROUND 42%. SO A LOT OF
2 OUR STAFF ARE OUT ON LEAVE AND CONTINUE TO FILL A SPOT THAT WE
3 CANNOT HIRE AGAINST TO ALLOW US TO DO THE WORK THAT THEN WOULD
4 REDUCE THE NUMBER OF OVERTIME COSTS THAT YOU SEE REFLECTED
5 THERE.

6

7 **SUP. HILDA SOLIS, CHAIR:** CAN YOU GIVE US THOSE ACCURATE
8 NUMBERS THOUGH IF YOU CAN'T DO IT RIGHT NOW MAYBE GIVE IT TO
9 OUR STAFFS?

10

11 **SHEILA WILLIAMS:** YES.

12

13 **SUP. HILDA SOLIS, CHAIR:** AND THEN YOUR PRESENTATION REPORTED
14 9,056 REFERRALS TO PUBLIC HEALTH, MENTAL HEALTH, AND DPSS.
15 DOES PROBATION TRACK WHETHER THOSE REFERRALS RESULTED IN
16 SUSTAINED ENGAGEMENT WITH THE SERVICES AND OUTCOMES?

17

18 **SHEILA WILLIAMS:** I'M NOT SURE SUPERVISOR I HAVE TO GET BACK TO
19 YOU ON THAT BUT WE SHOULD OBVIOUSLY TRACK THE OUTCOME OF
20 REFERRALS AND SERVICES IN ORDER TO DETERMINE HOW WELL WE ARE
21 PERFORMING.

22

23 **SUP. HILDA SOLIS, CHAIR:** OKAY I THINK THAT'S REALLY CRITICAL
24 AND I GUESS MAYBE THAT GOES TO DATA COLLECTION AND HOW IT'S
25 ENTERED, AND IF STAFF ARE TRAINED TO EVEN DO THAT ON BOTH



THE BOARD OF
SUPERVISORS

1 SIDES, BECAUSE I'M WORRIED THAT WE'RE DOING A LOT WITH OUR
2 DEPARTMENTS, ASKING THEM, DHS, AND ALL OTHERS TO DO THINGS,
3 BUT IF WE'RE JUST GOING IN CIRCLES AND WE'RE NOT TRACKING IT,
4 THAT DOESN'T GIVE US A SENSE OF WHAT ACHIEVEMENT WE'VE MADE
5 AND IF WE'VE MET OUR METRICS. I THINK THAT'S REALLY CRITICAL.
6 EVEN IF THERE AREN'T A LOT OF REFERRALS, OR IF THERE ARE,
7 AGAIN, WHAT'S THE RESULT OF ALL THAT AND THE TIME AND MONEY
8 SPENT ON THAT? AND THAT ALSO GOES, I GUESS, FOR THE OTHER TWO
9 DEPARTMENTS HERE BECAUSE I'M VERY CONCERNED AND WANT TO HEAR
10 MORE ABOUT THAT. BUT YOU CAN GET BACK TO ME ON THAT. WHAT IS
11 THE PROJECTED TIMELINE FOR FURTHER REDUCTIONS IN THE JUVENILE
12 HALL POPULATION? AND HOW ARE COST SAVINGS BEING REINVESTED IN
13 COMMUNITY-BASED ALTERNATIVES?

14
15 **SHEILA WILLIAMS:** THE TIMELINE FOR THE REDUCTION. SO I WANT TO,
16 I THINK THERE'S OFTEN A MISUNDERSTANDING. THE DEPOPULATION.
17 THE DEPOPULATION PLAN IS NOT AN ALTERNATIVE TO INCARCERATION
18 PLAN. THE DEPOPULATION PLAN WAS TO REDUCE THE NUMBER OF YOUTH
19 HELD IN LOS PADRINOS AND SHIFTED TO OTHER PARTS OF THE
20 FACILITIES, TO OTHER FACILITIES IN ORDER TO BETTER SERVE THEM
21 BY GROUPING THEM BY THEIR NEEDS AND SO FORTH.

22
23 **SUP. HILDA SOLIS, CHAIR:** I THINK MAYBE THAT'S WHERE WE HAVE A
24 MISCOMMUNICATION TOO WITH THE BOARD BECAUSE I THINK, I'M NOT
25 SPEAKING FOR EVERYBODY, BUT I KNOW FOR MYSELF, THE WHOLE



THE BOARD OF
SUPERVISORS

1 EFFORT WAS TO TRY TO DEPOPULATE OVERALL BECAUSE ALL THESE
2 ISSUES AND CHALLENGES CAME FORWARD AND WE FOUND THAT WE NEEDED
3 TO HAVE PARTNERS OUT IN THE COMMUNITY AS WELL AS IN THE
4 INSTITUTION. AND SO I HATE, I GET IT, YOU HAVE TO START
5 SOMEWHERE, BUT I THINK THE OVERALL GOAL IS DEPOPULATION AND
6 WHAT THAT MEANS, ALL THOSE MECHANISMS. SO I UNDERSTAND.

7

8 **SHEILA WILLIAMS:** YEAH, THE PRIMARY RESPONSIBILITY OF PROBATION
9 IS ALWAYS TO LOOK FOR THE LEAST RESTRICTED PLACEMENT FOR ALL
10 THE YOUTH IN OUR CARE AND CUSTODY. BUT THE LOS PADRINOS
11 DEPOPULATION PLAN WAS ALWAYS TO MOVE THE YOUTH OUT OF LP,
12 BRING DOWN THE NUMBER OF YOUTH HOUSED THERE SO WE COULD DO A
13 BETTER JOB OF STAFFING.

14

15 **SUP. HILDA SOLIS, CHAIR:** BUT IT WAS ALSO ABOUT GETTING THEM
16 INTO OTHER SERVICES.

17

18 **SUP. JANICE HAHN:** YEAH, MADAM CHAIR.

19

20 **SUP. HILDA SOLIS, CHAIR:** ESPECIALLY THE PREGNANT WOMEN.

21

22 **SUP. JANICE HAHN:** THE DEPOPULATION WAS NOT JUST SHUFFLING THEM
23 AROUND. IT WAS ABOUT REALLY DRILLING DOWN ON HOW MANY OF THEM
24 COULD BE SAFELY RELEASED.

25



THE BOARD OF
SUPERVISORS

1 **SHEILA WILLIAMS:** AND THEY CONTINUE TO BE RELEASED.

2

3 **SUP. HILDA SOLIS, CHAIR:** AND I GUESS THAT'S THE ANALYSIS.

4

5 **SHEILA WILLIAMS:** WE CONTINUE TO DO AN ASSESSMENT AND DETERMINE
6 WHO CAN BE RELEASED AS OPPOSED TO STAY IN OUR CARE AND
7 CUSTODY.

8

9 **SUP. HILDA SOLIS, CHAIR:** I THINK THAT'S THE ANALYSIS THAT'S
10 MISSING HERE AS WE MOVE FORWARD. I MEAN I KNOW WE HAVE A
11 DEFICIT, BUT AGAIN IF WE'RE REALLY TRYING TO MEET WHAT OUR
12 GOALS ARE TOWARDS GETTING THE STATE, THE AG'S OFFICE AND THE
13 BSCC TO UNDERSTAND WHAT WE'RE DOING. I THINK THERE HAS TO BE
14 ANOTHER POINT HERE WHERE WE NEED TO EMPHASIZE THAT MAYBE AND
15 GETTING BACK TO US ON THAT I THINK COULD BE HELPFUL OR HAVING
16 WHEN THE PROBATION CHIEF COMES BACK YOU CAN TELL US WHAT THAT
17 PLAN IS. I WANT TO MOVE ON TO JCOD. I KNOW YOU ALL HAVE BEEN
18 DOING A LOT I'VE HAD OPPORTUNITY TO SEE A LOT OF WHAT YOU'VE
19 DONE ON THE GROUND AND I APPRECIATE THAT JUDGE. I KNOW THAT OF
20 THE 125 DIRECT AND 470 INDIRECT CONTACTS CURRENTLY OVERSEEN,
21 WHAT KIND OF PERFORMANCE METRICS ARE YOU USING TO DETERMINE
22 CONTRACT RENEWAL OR ANY CORRECTIVE ACTION? SO THE ANSWER IS IT
23 DEPENDS.

24

25 **JUDGE SONGHAI ARMSTEAD, RET.:** SO IF IT'S CFCI FUNDING, THERE'S



THE BOARD OF
SUPERVISORS

1 A PROCESS IF THERE'S SOME CONCERN. SO THEY'RE NOTIFIED, THEY
2 GET A PERIOD OF TIME TO CORRECT. IF THEY DO NOT CORRECT, THEN
3 EVENTUALLY THE MONEY IS PULLED AND IT GOES BACK INTO A POOL
4 AND IT'S DIVIDED AMONGST THEIR COHORT. SO THEN OTHER PEOPLE IN
5 THAT GROUP WOULD GET A LITTLE BIT MORE MONEY MODIFIED IN THEIR
6 CONTRACT. IF IT'S FOR WITHIN OUR DEPARTMENT, IT'S A SIMILAR
7 PROCESS. SO THEY'RE MONITORED TO THE BEST OF OUR ABILITY.
8 OBVIOUSLY, WE NEED MORE SUPPORT IN THAT PLACE. AND IT WOULD
9 DEPEND IF IT'S A FISCAL CONCERN, IF IT'S A PROGRAMMATIC
10 CONCERN. IF IT'S A PROGRAMMATIC CONCERN, THEN OUR PROGRAM
11 STAFF, THEY WORK WITH THE ORGANIZATION TO TRY TO CORRECT IF
12 THEY'RE ABLE TO CORRECT IT. IF THEY'RE NOT ABLE TO CORRECT IT
13 OVER A PERIOD OF TIME, WE GIVE THEM A PERIOD OF TIME TO
14 CORRECT OR MODIFY, THEN THAT CONTRACT IS PULLED, AND THEN
15 THOSE INDIVIDUALS, WE DID HAVE TO SHUT DOWN, I'LL JUST GIVE
16 YOU AN EXAMPLE, WE HAD TO SHUT DOWN ONE OF OUR HOUSES FOR
17 WOMEN, AND SO WE DIVIDED THOSE WOMEN INTO OTHER FACILITIES,
18 AND THEN WE EXPANDED OTHER CONTRACTS TO BE ABLE TO PROVIDE THE
19 SAME NUMBER OF HOUSING THAT'S FOR WOMEN AND CHILDREN. SO I
20 GUESS IT REALLY JUST DEPENDS ON SORT OF THE PROGRAM. IF IT'S
21 CASE MANAGEMENT, THEN THAT'S, YOU KNOW, THEN WE WOULD MOVE
22 THEM FROM THAT CASE MANAGEMENT. SO IT DEPENDS ON THE PROGRAM
23 AND HOW IT'S FUNDED, IF IT'S THROUGH A GRANT OR IF IT'S
24 THROUGH A DIRECT CONTRACT.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS, CHAIR:** SO I GUESS LOOKING AT A COMPLIANCE
2 MECHANISM SO THAT YOU CATCH THAT OR ANY RED FLAGS THAT COME UP
3 ARE GOING TO BE REALLY CRITICAL AS WE MOVE FORWARD BECAUSE
4 FUNDING IS SO LIMITED?

5

6 **JUDGE SONGHAI ARMSTEAD, RET.:** 100%. I MEAN, I THINK DATA AND
7 COMPLIANCE IS JUST KEY TO MAKING SURE THAT WE'RE SUCCESSFUL,
8 BECAUSE ALL WE NEED IS ONE BAD OUTCOME. PEOPLE WILL SAY IT
9 DOESN'T WORK, AND WE DON'T WANT THAT, SO WE TRY TO CATCH STUFF
10 AS EARLY AS POSSIBLE. IT BECOMES MORE AND MORE DIFFICULT IF WE
11 DON'T HAVE THE SUPPORT THAT WE NEED.

12

13 **SUP. HILDA SOLIS, CHAIR:** RIGHT, AND IN YOUR PRESENTATION, YOU
14 STATED THAT JCOD SAVED OVER 60,000 INDIVIDUALS LAST YEAR.

15

16 **JUDGE SONGHAI ARMSTEAD, RET.:** WE SERVED, YES.

17

18 **SUP. HILDA SOLIS, CHAIR:** SO HOW DO YOU TRACK THAT IN LONG-TERM
19 OUTCOMES, PARTICULARLY RECIDIVISM?

20

21 **JUDGE SONGHAI ARMSTEAD, RET.:** SO IT DEPENDS. SO WHEN WE TALK
22 ABOUT STUFF LIKE PRETRIAL, WE ARE USING DATA. WE FINALLY HAVE
23 THE MOU WITH THE CIO NOW, SO WE'RE GRATEFUL ABOUT THAT. AND SO
24 WE'RE ABLE TO, BECAUSE OUR STAFF IS HAND COUNTING REALLY, SO
25 THEY'RE LOOKING AT THE CASES, SEEING IF THE PERSON HAS NEW



THE BOARD OF
SUPERVISORS

1 ARREST, IF THEY HAVE ANY FAILURES TO APPEAR. AND FOR INSTANCE,
2 FOR PRETRIAL, WE SEE THAT IT'S SOMETHING LIKE 97% FAILURE TO,
3 THEY DON'T HAVE FAILURES TO APPEAR AND IT'S SOMETHING IN THE
4 80S WHERE THEY DON'T HAVE ANY NEW ARRESTS, WHICH HAS BEEN
5 REALLY, REALLY GREAT. IF YOU'RE LOOKING AT SOMETHING LIKE OUR
6 CASE MANAGEMENT PROGRAM, IT'S BEEN AROUND A LOT LONGER, RIGHT?
7 ON THAT PROGRAM, WE HAVE OUTSIDE REVIEWING ORGANIZATIONS THAT
8 ARE REQUIRED FOR THE STATE BECAUSE WE USE PROP 47 FUNDING FOR
9 THAT IN ADDITION TO GENERAL FUNDS AS WELL. AND SO ON THAT
10 WE'VE SEEN THAT THERE'S BEEN A 96% REDUCTION IN RECIDIVISM
11 THROUGH THE CASE MANAGEMENT PROGRAMS. SO IT JUST DEPENDS ON
12 WHICH PROGRAM WE HAVE DIFFERENT. AND THEN SOMETHING LIKE RDP
13 WAS ALSO MONITORED BY AN OUTSIDE AGENCY AS WELL. AND THEY WERE
14 ABLE TO SEE THAT THE REDUCTION IN RECIDIVISM WAS QUITE, IT'S
15 ABOUT 96% DID NOT HAVE NEW CASES AFTER THREE YEARS. SO.

16
17 **SUP. HILDA SOLIS, CHAIR:** THAT SOUNDS GREAT. AND ALL I WOULD
18 SAY IS, YOU KNOW, THE BOARD WOULD CERTAINLY WANT TO SEE THE
19 DATA ON THAT. I KNOW I'VE HEARD THAT FROM RECIPIENTS THAT
20 YOU'VE SERVED. IT'S KIND OF, WOW. PEOPLE DON'T FULLY
21 UNDERSTAND OR GRASP THAT. SO I THINK HAVING A STORY AROUND
22 THAT IS REALLY CRITICAL.

23
24 **JUDGE SONGHAI ARMSTEAD, RET.:** SO, WELL, WHAT I'LL DO IS I'LL
25 HAVE THE TEAM PUT TOGETHER A REPORT THAT JUST KIND OF SHOWS



THE BOARD OF
SUPERVISORS

1 YOU THE DATA THAT WE HAVE. WE DO IT IN INDIVIDUAL REPORTS, BUT
2 WE'LL TRY TO COMPILE IT IN A SINGLE DOCUMENT FOR YOU GUYS.
3 IT'LL BE EASIER TO DIGEST.

4

5 **SUP. HILDA SOLIS, CHAIR:** RIGHT. THANK YOU. SO, WITH YOUTH
6 DEVELOPMENT, THESE WILL BE MY LAST QUESTIONS. GIVEN THE
7 IDENTIFIED CHALLENGE OF HEAVY RELIANCE ON ONE-TIME AND LIMITED
8 FUNDING AND PARTNER FUNDING, WHICH IS LIMITED, WHAT PLANS DO
9 YOU HAVE TO STABILIZE THE CORE YOUTH JUSTICE DIVERSION
10 PROGRAMMING?

11

12 **DAVID J. CARROLL:** THANK YOU VERY MUCH FOR THE QUESTION.
13 SUPERVISOR SOLIS AND AGAIN, THANK YOU FOR YOUR BOARD SUPPORT.
14 THERE ARE A FEW NEW FUNDING SOURCES, CERTAINLY THAT THE DYD IS
15 EXPLORING, NOT NECESSARILY RELATED TO DIVERSION. CURRENTLY,
16 OUR DIVERSION PROGRAM IS PRETTY HEALTHILY FUNDED THROUGH THE
17 JJCPA FUNDING THAT WE RECEIVE, SPECIFICALLY JUST FOR
18 DIVERSION. A LOT OF OUR IN-FACILITIES WORK TO THIS POINT, NOT
19 INCLUDING THIS MASSIVE EXPANSION, HAS BEEN PRETTY WELL FUNDED
20 THROUGH THE JJRBG FUNDING, WHICH IS THE FUNDING THAT THE
21 COUNTY RECEIVED WHEN THE DJJ, WHEN THE STATEWIDE FACILITIES
22 CLOSED. SO THAT'S PRETTY WELL FUNDED. FOR SOME OF THE OTHER
23 OPERATIONS, CERTAINLY THERE IS A CONCERN. CFCI IS ANOTHER
24 PRETTY HEALTHY FUNDING. SO WE ARE LOOKING AT THE CALAIM
25 PROGRAM FOR AN ADDITIONAL FUNDING SOURCE. WE ARE IN VERY



THE BOARD OF
SUPERVISORS

1 STRONG CONTACT WITH OUR PARTNERS AT THE STATE WITH OICR. THEY
2 HAVE IDENTIFIED SOME FUNDING STREAMS THAT ARE STATEWIDE THAT
3 THEY BELIEVE CAN HELP TO FACILITATE SOME OF THE WRAPAROUND
4 SERVICES THAT DYD PROVIDES, EITHER THROUGH DEPARTMENT OF
5 REHABILITATION OR SOME OF THE OTHER STATE FUNDING THAT'S
6 AVAILABLE SPECIFICALLY FOR YOUNG PEOPLE THAT ARE COMING OUT OF
7 FACILITIES. SO WE ARE ACTIVELY LOOKING FOR NEW FUNDING. IT
8 STARTED ABOUT A YEAR AGO, TO BE 100% HONEST WITH YOU. WE KIND
9 OF SAW THE WRITING ON THE WALL WHERE WE WERE STARTING TO REACH
10 CAPACITY FOR THE AMOUNT OF FUNDING THAT WE HAVE. SO WE ARE
11 VERY HOPEFUL THAT THOSE ADDITIONAL FUNDING STREAMS WILL HELP
12 MAKE UP THE GAP AND CREATE ADDITIONAL OPPORTUNITIES. WE'RE
13 ALSO REALLY LOOKING AT LEVERAGING PARTNERSHIPS WITH OTHER
14 COUNTY DEPARTMENTS TO WHERE WE CAN POOL OUR RESOURCES
15 TOGETHER. NAMELY, WE'RE WORKING ON SOME PILOTS WITH DCFS. WE
16 MENTIONED THE PARKS AND REC CONVERSATION EARLIER. I'M LOOKING
17 FORWARD TO HAVING CONVERSATIONS WITH LIBRARIES. SO DIFFERENT
18 DEPARTMENTS WHERE MAYBE WE CAN SHARE RESOURCES TO REACH A
19 COMMON GOAL AND A COUNTY'S GOAL, QUITE FRANKLY.

20
21 **SUP. HILDA SOLIS, CHAIR:** RIGHT I'M REALLY INTERESTED IN SEEING
22 MORE HAPPENING WITH THE TRANSITION AGE YOUTH AND HOUSING
23 OPPORTUNITIES USING CALAIM PERHAPS AND OTHER RESOURCES BECAUSE
24 THAT'S WHERE WE ARE FAILING. AND I KNOW THAT THAT IS AN AREA
25 THAT IS HARD, BUT IT'S ONE THAT IS SO NEEDED. AND IF WE DON'T



THE BOARD OF
SUPERVISORS

1 SOMEHOW ADDRESS THAT IN A MEANINGFUL WAY, WE'RE GOING TO
2 CONTINUE TO SEE THE RECIDIVISM.

3

4 **DAVID J. CARROLL:** AND IN THE BUDGET, THERE'S ONE LIGHT ITEM,
5 SPECIFICALLY TO ADDRESS TAY YOUTH. IT WAS ON THE BUDGET
6 SPREADSHEET, IT WAS ROUGHLY \$2,800,000 AS WE LOOK TO
7 STRENGTHEN THAT TRANSITION AGE YOUTH THAT WE DO. AND THAT IS A
8 CONCERN BECAUSE THOSE YOUNG PEOPLE ARE OVER 18 BY DEFINITION,
9 AND UNLESS THEY'RE INVOLVED IN THE JUSTICE SYSTEM, WE DON'T
10 NECESSARILY HAVE THE RESOURCES THAT WE CAN USE FOR THAT
11 POPULATION.

12

13 **SUP. HILDA SOLIS, CHAIR:** AND YOU'RE INTERLOCKING WITH DCFS ON
14 THAT?

15

16 **DAVID J. CARROLL:** THAT'S EXACTLY WHAT WE'RE IN CONVERSATION
17 WITH DCFS.

18

19 **SUP. HILDA SOLIS, CHAIR:** I'D LOVE TO SEE WHAT THAT PLAN LOOKS
20 LIKE, JUST MORE ELEMENTS OF WHAT'S THERE.

21

22 **DAVID J. CARROLL:** ABSOLUTELY.

23

24 **SUP. HILDA SOLIS, CHAIR:** AND THEN JUST LASTLY, I MEAN, I
25 CONTINUE TO WANT TO SEE HOW WE'RE TRACKING OUR YOUTH WHEN WE



THE BOARD OF
SUPERVISORS

1 EITHER LOOK AT DIVERSION PROGRAMMING WITHIN THE LAST 12
2 MONTHS. WHERE ARE THEY GOING? ARE THEY GOING TO A JOB OR ARE
3 THEY GOING TO A WORKFORCE INVESTMENT PROGRAM OR ARE THEY
4 GETTING A GED? ARE WE ABLE TO TRACK WHAT THIS SUCCESS SHOWS?
5 OR DOESN'T SHOW?

6

7 **DAVID J. CARROLL:** I'M SORRY.

8

9 **SUP. HILDA SOLIS, CHAIR:** GO AHEAD.

10

11 **DAVID J. CARROLL:** THAT'S AT VARIOUS DIFFERENT LEVELS, AND I
12 APOLOGIZE FOR INTERRUPTING. THE DIVERSION WORK, WE CERTAINLY
13 HAVE A MORE SOPHISTICATED SYSTEM WHERE WE'RE TRACKING THE
14 PROGRESS OF THOSE YOUNG PEOPLE. AND I THINK I'VE PRESENTED ON
15 SOME OF THE EVALUATION AND SOME OF THE, WE DO A DASHBOARD THAT
16 COMES OUT. WITH SOME OF THE NEWER PROGRAMS, THE REENTRY
17 PROGRAM FOR EXAMPLE, AND SOME OF THE WORK IN FACILITIES, WE
18 ARE BUILDING AN EVALUATION SYSTEM THAT WILL HELP TO PROVIDE
19 THAT TYPE OF FEEDBACK. WE HAVE LOTS OF ANECDOTAL FEEDBACK AT
20 THIS POINT, BUT WE'RE LOOKING FORWARD TO TELLING THE STORY
21 WITH DATA AND WITH STORIES.

22

23 **SUP. HILDA SOLIS, CHAIR:** RIGHT, AND I THINK THAT'S JUST GOING
24 TO HELP ALL OF YOU MOVING FORWARD, ESPECIALLY JCOD AS WELL, SO
25 THAT WE CAN GET MORE PHILANTHROPIC AND OTHER TYPES OF FUNDING



THE BOARD OF
SUPERVISORS

1 THAT WE HAVEN'T EVEN BEEN ABLE TO ESTABLISH OURSELVES WITH
2 BECAUSE WE NEED A RECORD OF SUCCESS. SO THANK YOU VERY MUCH
3 FOR THE PRESENTATION.

4

5 **SHEILA WILLIAMS:** SUPERVISOR, IN RESPONSE TO YOUR QUESTION
6 REGARDING OUR VACANCY RATE WE'RE CURRENTLY AT ABOUT 28% AND
7 THEN THOSE ON LEAVE AND RESTRICTIONS AT ABOUT 35% AND
8 THEREFORE WHAT WE HAVE IN TERMS OF AVAILABLE PEOPLE AT ABOUT
9 47%.

10

11 **SUP. HILDA SOLIS, CHAIR:** ARE WE MAKING ANY PROGRESS BECAUSE I
12 KNOW WE HEAR THIS QUARTERLY. I MEAN.

13

14 **SHEILA WILLIAMS:** UNFORTUNATELY.

15

16 **SUP. HILDA SOLIS, CHAIR:** WE'LL HAVE MORE CONVERSATION ABOUT
17 THAT.

18

19 **SHEILA WILLIAMS:** AND THEN SUPERVISOR BARGER WITH RESPECT TO
20 CASELOAD, OUR ADULT CORE AVERAGE CASELOAD IS 298 TO 1 WITH 177
21 DPOS ASSIGNED. OUR AB 109 AVERAGE CASELOAD IS 96 TO 1 WITH 142
22 DPOS ASSIGNED. VERY HIGH CASELOAD.

23

24 **SUP. HILDA SOLIS, CHAIR:** OKAY. THANK YOU VERY MUCH, PANELISTS.
25 AND THEN WE'LL TRANSITION NOW. THANK YOU. TO OUR NEXT PANEL,



THE BOARD OF
SUPERVISORS

1 AND THAT LEAVES US WITH THE EXECUTIVE OFFICER. WE'LL CALL UP
2 OUR NEXT SPEAKERS.

3

4 **STEVEN HERNANDEZ, EXECUTIVE OFFICER:** MADAM CHAIR, WE WILL NOW
5 HEAR FROM ANTHONY C. MARRONE, FIRE CHIEF, AND DR. ODEY C.
6 UKPO, THE CHIEF MEDICAL EXAMINER. FOR THE DEPARTMENTAL
7 SPEAKERS, PLEASE STATE YOUR NAME AND THE TITLE FOR THE RECORD
8 WHEN YOU ADDRESS THE BOARD.

9

10 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH FOR JOINING US.
11 WE'LL HEAR NOW FROM OUR FIRE CHIEF, ANTHONY MARONEY. WELCOME,
12 FIRE CHIEF. YOU'RE ON, YOU HAVE SEVEN MINUTES.

13

14 **ANTHONY C. MARRONE:** SO GOOD AFTERNOON, MADAM CHAIR AND
15 HONORABLE BOARD MEMBERS. I APPRECIATE THE OPPORTUNITY TO
16 PRESENT THE OVERVIEW OF THE FIRE DEPARTMENT'S 26/27 PROPOSED
17 BUDGET. OUR MISSION IS TO PROUDLY PROTECT LIVES, THE
18 ENVIRONMENT AND PROPERTY BY PROVIDING PROMPT, SKILLFUL AND
19 COST-EFFECTIVE FIRE PROTECTION AND LIFE SAFETY SERVICES. OUR
20 MANDATORY AND MAJOR DUTIES SURROUND FIRE PROTECTION, EMERGENCY
21 MEDICAL SERVICES, AND LIFEGUARD SERVICES. NEXT SLIDE, PLEASE.
22 THE DEPARTMENT'S CURRENT FISCAL YEAR 25/26 FINAL ADOPTED
23 BUDGET IS \$1,800,000,000 AND INCLUDES \$1,500,000,000 FOR
24 SALARIES AND EMPLOYEE BENEFITS, \$202,000,000 FOR SERVICES AND
25 SUPPLIES, AND \$118,000,000 FOR CAPITAL ASSETS, EQUIPMENT, AND



THE BOARD OF
SUPERVISORS

1 OTHER CHARGES. AS A DEPENDENT SPECIAL DISTRICT FUNDED
2 INDEPENDENTLY FROM THE COUNTY'S GENERAL FUND, OUR TWO MAIN
3 SOURCES OF FUNDING ARE SPECIAL DISTRICT TAXES AND DEPARTMENT
4 FEES AND CHARGES FOR SERVICES. NEXT SLIDE, PLEASE. THIS SLIDE
5 PRESENTS OUR BUDGET BREAKDOWN BY PROGRAM AREAS. THE MAJORITY
6 OF OUR BUDGET, 75% IS FOR PUBLIC SAFETY AND EMERGENCY
7 RESPONSE. 19% OF OUR BUDGET IS FOR ADMINISTRATION, FACILITIES,
8 INFRASTRUCTURE, AND ASSET MANAGEMENT. THE REMAINING 6% IS FOR
9 PERMITTING, LICENSING, AND REGULATORY COMPLIANCE. THE
10 DEPARTMENT CONTINUES TO FOCUS ON THREE KEY PRIORITIES.
11 IMPLEMENTING THE IMPORTANT CHANGES RECOMMENDED BY THE
12 MCCHRYSTAL AFTER ACTION REVIEW, ENHANCING PUBLIC SAFETY AND
13 EMS SERVICES, AND VEHICLE REPLACEMENT. THE MCCHRYSTAL AAR
14 IMPLEMENTATION INCLUDES ENHANCING OUR COMMON OPERATING
15 PLATFORM AND MAKING COMMUNICATIONS SYSTEM ENHANCEMENTS.
16 CONTINUING WITH OUR COMPUTER AIDED DISPATCH REPLACEMENT
17 PROJECT AND IMPLEMENTING NEW AUTOMATIC VEHICLE LOCATION
18 HARDWARE AND SOFTWARE. INCREASING TRAINING AND COORDINATION
19 WITH KEY PUBLIC SAFETY DEPARTMENTS AND DECONFLICTING POLICIES
20 AND PROCEDURES. FOR ENHANCING PUBLIC SAFETY AND EMS SERVICES
21 WE ARE ADDING 45 NEW FIREFIGHTER PARAMEDIC POST POSITIONS BY
22 CONVERTING 15 ENGINES FROM THREE-PERSON TO FOUR-PERSON
23 STAFFING, BUT NOT IN OUR CONTRACT CITIES. CREATING A PERMANENT
24 TRAINING CADRE OF SIX FIRE CAPTAINS AND ADDING 11 NEW
25 FIREFIGHTER PARAMEDICS FOR OUR ADVANCED PRACTITIONER RESPONSE



THE BOARD OF
SUPERVISORS

1 UNITS, PURCHASING THREE NEW HELICOPTERS TO REPLACE OUR AGING
2 AIRCRAFT, AND EXPANDING THE PRE-HOSPITAL BLOOD TRANSFUSION
3 PROGRAM FROM 11 PARAMEDIC SQUADS TO 23 PARAMEDIC SQUADS. TO
4 DATE, 47 PATIENTS HAVE BEEN TRANSFUSED DURING THE LAST 10
5 MONTHS AND THE PILOT PROGRAM HAS SAVED LIVES. WE ALSO REMAIN
6 COMMITTED TO OUR ONGOING VEHICLE REPLACEMENT PLAN FOR ALL
7 EMERGENCY VEHICLES EXCEEDING 20 YEARS OF AGE. CURRENTLY 22% OF
8 OUR ENGINES AND TRUCKS NEED IMMEDIATE REPLACEMENT. NEXT SLIDE,
9 PLEASE. THE FISCAL YEAR 26/27, THE DISTRICT IS REQUESTING A
10 BUDGET INCREASE OF \$10,200,000, INCLUDING SIX ADDITIONAL
11 POSITIONS TO SUPPORT OUR KEY PRIORITIES. TWO ADDITIONAL FIRE
12 CAPTAINS AND TWO ADDITIONAL FIREFIGHTER SPECIALISTS FOR
13 CATALINA ISLAND. ONE NURSING INSTRUCTOR TO SUPPORT THE PRE-
14 HOSPITAL BLOOD TRANSFUSION PROGRAM. ONE STAFF ASSISTANT 1 TO
15 SUPPORT AIR OPERATIONS. \$8,800,000 FOR DEPARTMENTAL
16 OPERATIONS, INCLUDING FUNDING TO IMPLEMENT THE ADVANCED
17 AUTOMATIC VEHICLE LOCATION SYSTEM THAT WILL PROVIDE MORE
18 ACCURATE VEHICLE TRACKING AND REPORTING DURING EMERGENCY
19 INCIDENTS. NEXT SLIDE, PLEASE. THE DISTRICT CONTINUES TO FACE
20 MULTIPLE BUDGET CHALLENGES AND PRESSURES, INCLUDING REVENUE
21 UNCERTAINTIES. PROPERTY TAX, OUR PRIMARY SOURCE OF REVENUE,
22 REPRESENTS 68% OF THE FIRE DISTRICT'S BUDGET. IT IS IMPACTED
23 BY MANY EXTERNAL FACTORS OUTSIDE OF THE DISTRICT'S CONTROL.
24 AND THIS MAY LIMIT OUR ABILITY TO ABSORB INFLATIONARY
25 PRESSURES ON THE COST OF GOODS AND SERVICES AND TO FUND OTHER



THE BOARD OF
SUPERVISORS

1 CRITICAL NEEDS. THE DEPARTMENT IS ALSO FACING INCREASING
2 WORKLOAD AND OPERATIONAL COSTS DRIVEN BY AN INCREASED DEMAND
3 FOR SERVICES. CLIMATE CHANGE CONTINUES TO CREATE LONGER AND
4 MORE DESTRUCTIVE FIRE SEASONS. AND ZONE ZERO, AB 3074, WILL
5 ALSO GREATLY INCREASE OUR INSPECTION WORKLOAD ONCE IMPLEMENTED
6 BY THE STATE. IN ADDITION, OUR WORKERS' COMPENSATION LIABILITY
7 CONTINUES TO STRAIN THE FIRE DISTRICT'S BUDGET. APPROXIMATELY
8 86% OF OUR BUDGET IS FOR SALARY AND EMPLOYEE BENEFITS,
9 INCLUDING \$243,000,000 IN WORKERS' COMPENSATION LIABILITY. WE
10 CURRENTLY HAVE 339 EMPLOYEES OUT ON INJURY, WHICH REPRESENTS
11 7% OF OUR WORKFORCE. HOWEVER, THIS IS A 10% REDUCTION FROM
12 LAST YEAR WHEN WE HAD 393 PERSONNEL OFF ON INJURY. WE WILL
13 CONTINUE TO WORK WITH THE CEO AND YOUR BOARD ON OUR COST
14 REDUCTION AND REVENUE GENERATING STRATEGIES TO ENSURE THE
15 DISTRICT CAN COVER ALL LONG-TERM FINANCIAL OBLIGATIONS AND BE
16 PREPARED FOR FUTURE DISASTERS. OUR CURRENT COST REDUCTION AND
17 REVENUE GENERATING STRATEGIES ALSO INCLUDE FEE INCREASES TO
18 COVER INCREASING COSTS AND MEASURE E FUNDING WILL HELP ADDRESS
19 SOME OF THESE CHALLENGES. MEASURE E IS ESTIMATED TO GENERATE
20 \$152,000,000 PER YEAR AND WE ARE PREPARING THE SECOND YEAR
21 MEASURE E EXPENDITURE PLAN FOR YOUR BOARD'S APPROVAL BY JUNE
22 30, 2026. THANK YOU AND I'M NOW AVAILABLE TO ANSWER ANY
23 QUESTIONS YOU MAY HAVE.

24
25 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. NOW WE'LL HEAR FROM OUR



THE BOARD OF
SUPERVISORS

1 ESTEEMED MEDICAL EXAMINER, DR. ODEY UKPO.

2

3 **DR. ODEY C. UKPO:** THANK YOU, MADAM CHAIR. DR. OKPO, CHIEF
4 MEDICAL EXAMINER. THE MISSION OF THE MEDICAL EXAMINER'S OFFICE
5 IS TO CHAMPION TIMELY COMMUNITY AWARENESS TO CAUSES OF
6 PREMATURE, SUDDEN, AND UNEXPECTED DEATHS IN ORDER TO INFORM
7 TARGETED PREVENTIONS. THIS IS OUR TRUE PURPOSE. OUR CORE
8 DUTIES INCLUDE CAUSE AND MANNER OF DEATH DETERMINATION,
9 PRESERVATION OF PROPERTY OF THE DECEDENT, IDENTIFICATION OF
10 THE DECEDENT, AND NOTIFICATION OF THE NEXT SLIDE. OUR TOTAL
11 APPROPRIATION FOR FISCAL YEAR 25/26 WAS \$69,300,000. YOU CAN
12 SEE THAT THE NET COUNTING COSTS ACCOUNTS FOR 92% OF THAT. WE
13 HAVE VERY LIMITED REVENUE GENERATING OPPORTUNITIES WHICH
14 INCLUDE GUNSHOT RESIDUE ANALYSIS AND ALSO SERVICES FEES FROM
15 MORTUARY SERVICES THAT WE PROVIDE TO ASSIST FAMILIES AND SO
16 VERY LIMITED FUNDING NO STATE OR FEDERAL FUNDING OTHER THAN
17 ONE-TIME COSTS TO BUY LIKE EQUIPMENT AND THINGS LIKE THAT.
18 NEXT SLIDE. IF YOU THINK OF OUR WORK IN A SORT OF A PROGRAM
19 SORT OF CONCEPT, WE HAVE FOUR THAT I WOULD LIKE TO DESCRIBE.
20 THE FIRST IS DEATH INVESTIGATION AND FAMILY SERVICES. THESE
21 ARE INVESTIGATORS WHO GO OUT TO THE SCENE AND INVESTIGATE THE
22 DEATH. THEY ALSO ARE RESPONSIBLE FOR IDENTIFYING THE DECEDENT
23 AND ALSO NOTIFYING THE NEXT OF KIN. FORENSIC MEDICINE AND
24 PHOTO SUPPORT SERVICES PROGRAMS ARE WHAT PEOPLE THINK ABOUT
25 WHEN THEY THINK ABOUT OUR WORK OF EXAMINING BODIES IN ORDER TO



THE BOARD OF
SUPERVISORS

1 DETERMINE THE CAUSE AND MANNER OF DEATH. THESE INCLUDE OUR
2 PHYSICIANS AND THE TECHNICIANS WHO ASSIST THEM. FORENSIC
3 SCIENCE AND EVIDENCE SERVICE PROGRAMS, THESE INCLUDE OUR
4 CRIMINALISTS WHO DO THE TESTING FOR TOXICOLOGY AND ALSO
5 PROCESS EVIDENCE AT SCENES. LASTLY, DEPARTMENTAL OPERATIONS
6 AND SUPPORT SERVICES PROGRAMS. THIS IS ESSENTIALLY IS OUR
7 ADMIN SERVICES AND THE SUPPORT SERVICES WOULD BE OUR TEAM, FOR
8 EXAMPLE, IN IT. NEXT SLIDE. SO THESE ARE OUR PRIORITIES. ONE
9 IS TO SURPASS THE ACCREDITATION STANDARDS AS DELINEATED BY THE
10 NATIONAL ASSOCIATION OF MEDICAL EXAMINERS. IT'S THE STRATEGY
11 TO SURPASS THE GOALS RATHER THAN TO JUST MEET THEM AND PASS.
12 WE ARE FORTUNATE TO, AFTER ALMOST 10 YEARS OF NOT HAVING FULL
13 ACCREDITATION, TO GAIN THAT BACK. SO WE WANT TO MAKE SURE THAT
14 WE SUSTAIN THAT. WE WANT TO EMPOWER COMMUNITIES TO AFFECT, AND
15 I WOULD LIKE TO ALSO ADD EFFECT, BOTH EFFECT AND AFFECT CHANGE
16 THAT SAVE LIVES. AND AN EXAMPLE OF THIS IS THE REDUCTION IN
17 FENTANYL DEATHS THAT WE'VE SEEN OVER THE PAST COUPLE YEARS. WE
18 WILL ALSO LOOK TO REDUCE RESPONSE TIMES. THIS IS ANYTHING FROM
19 IF A FAMILY CALLS OUR OFFICE AND THERE'S A LONG TIME IT TAKES
20 FOR THEM TO GET AHOLD OF SOMEBODY, GETTING A REPORT FROM US,
21 NOTIFYING THE NEXT OF KIN. SO THIS COVERS A LOT OF AREAS THAT
22 INVOLVE STAFFING AND LEVERAGING SOMETHING LIKE IT TO HELP US
23 DO BETTER IN THE SERVICES THAT WE PROVIDE TO THE COMMUNITY.
24 NEXT SLIDE. THESE ARE THE BUDGET REQUESTS FOR 26/27. WE'RE
25 REQUESTING \$20,600,000 IN NCC. THE FIRST PRIORITY IS FORENSIC



THE BOARD OF
SUPERVISORS

1 MEDICINE. THIS INCLUDES OUR DOCTORS, BUT ALSO PATHOLOGIST
2 ASSISTANTS, WHICH IS A NEW POSITION THAT WE'RE TRYING TO BRING
3 TO OUR DEPARTMENT. AND TO GIVE YOU A SENSE, THERE'S ABOUT 20
4 TO 30 DOCTORS GRADUATING PER YEAR IN THE COUNTRY. WE WANT TO
5 MAKE SURE THAT WE HAVE A VACANCY AVAILABLE TO HIRE THEM
6 WHENEVER THEY COME ACROSS. COMPLIANCE OFFICER, THIS IS FOR
7 QUALITY ASSURANCE TO MAKE SURE THAT WE ARE FOLLOWING ALL
8 PROTOCOLS AND ALSO GIVING THE BEST DELIVERIES TO FAMILIES AND
9 TO HAVE SOMEONE AS SORT OF LIKE A LEAD COMPLIANCE OFFICER TO
10 SAY WE CAN DO BETTER HERE AND THIS IS HOW WE HAVEN'T BEEN.
11 DISASTER PREPAREDNESS. THIS WOULD BE THE SENIOR DISASTER
12 SPECIALIST. THIS INDIVIDUAL WILL BE OUR LIAISON IN AN EVENT OF
13 A DISASTER. PERSONAL PROPERTY SUPPORT FOR A SUPERVISOR TO SET
14 UP PROCESSES TO MAKE SURE THAT WE GET ALL THE PROPERTY FROM A
15 DECEDENT BACK TO THE NEXT SLIDE. CHALLENGES, FACILITY
16 CAPACITY. OUR OFFICE IS THE BUSIEST IN THE COUNTRY. NEW YORK
17 HAS ABOUT 9,000 DEATHS PER YEAR AND THEY HAVE A STAFF OF 860.
18 WE HAVE APPROXIMATELY 12,000 DEATHS PER YEAR OF A STAFF OF
19 273. WE ARE GOING TO DO OUR BEST WITH WHAT WE HAVE. WE'RE NOT
20 GOING TO SURRENDER TO THAT. WE'RE GOING TO REINVENT OUR
21 WORKSPACES, CREATE WORKFLOWS THAT OBVIATE SPACE NEEDS, AND
22 PERMANENT CRYPT EXPANSION THAT WE NEED. DISASTER PREPAREDNESS,
23 WE HAVE AN EXPERT. WE DON'T HAVE THE DISASTER SPECIALIST, BUT
24 WE ARE GOING TO MAKE A MASS FATALITY PLAN AND HAVE CONTINUITY
25 OF OPERATIONS PLAN, CONCENTRATE AND ENHANCE ON CORE FUNCTIONS,



THE BOARD OF
SUPERVISORS

1 DO SMART GOALS, MAKE SURE THAT WE'RE DOING THINGS THAT MAKE
2 SENSE, AND HAVE THE COURAGE TO LEAVE WHEN THEY'RE NOT. MADAM
3 CHAIR, I YIELD.

4

5 **SUP. HILDA SOLIS, CHAIR:** THANK YOU BOTH FOR THE PRESENTATION.
6 WE'LL START WITH SUPERVISOR LINDSAY HORVATH.

7

8 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. THANK YOU
9 BOTH FOR YOUR PRESENTATIONS. PRETTY COMPELLING COMPARISON THAT
10 YOU DREW THERE, DR. UKPO, AND I THINK JUST A GOOD REMINDER OF
11 HOW MUCH IS HAPPENING IN YOUR DEPARTMENT. SOMETIMES
12 DEPARTMENTS WHO AREN'T THE SQUEAKY WHEEL AND WHO ARE KIND OF
13 MAINTAINING THINGS WITHOUT SORT OF COMING TO THE FOREFRONT
14 DON'T GET THE ATTENTION THAT THEY NEED AND SO I REALLY
15 APPRECIATE YOU GIVING US THAT THAT COMPARISON. I ALSO WANT TO
16 CONGRATULATE YOU AND YOUR TEAM ON ACHIEVING FULL
17 ACCREDITATION. I KNOW THAT WAS A GOAL WHEN YOU CAME INTO
18 LEADERSHIP AND YOU ACHIEVED IT VERY QUICKLY. AND SO I REALLY
19 APPRECIATE THE EFFORT AND THE CREATIVITY THAT IT TOOK TO MAKE
20 THAT HAPPEN WITH THE RESOURCES THAT YOU HAVE AND THE WAYS THAT
21 YOU'VE BEEN FOCUSED ON THAT. I KNOW PEOPLE HAVE BEEN COMING TO
22 TALK TO YOU ABOUT YOUR STORY AND HELP TO ILLUMINATE THE WORK
23 THAT YOU'RE DOING AND I HOPE THAT MORE PEOPLE REALLY ARE AWARE
24 OF WHAT A TRANSFORMATIONAL LEADER YOU HAVE BEEN FOR THIS
25 DEPARTMENT. AND I JUST CAN'T IMAGINE WHAT A DIFFICULT JOB IT



THE BOARD OF
SUPERVISORS

1 IS FOR ALL OF YOUR STAFF TO, AS YOU DESCRIBED, HAVING TO
2 DELIVER THE KINDS OF NEWS AND WORK ON THE ISSUES THAT YOUR
3 TEAM HAS TO DEAL WITH ON A DAILY BASIS. SO I JUST WANT TO
4 ACKNOWLEDGE YOU FOR THAT WORK. CAN YOU TALK ABOUT HOW THIS
5 BUDGET WILL SUPPORT YOUR WORK IN KEEPING ACCREDITATION AND IF
6 THERE ARE ANY SPECIFIC NEEDS THAT ARE NOT MET, WHAT WILL, YOU
7 KNOW, HOW THAT MIGHT JEOPARDIZE THE PROGRESS THAT YOU'VE MADE?

8

9 **DR. ODEY C. UKPO:** YES, SO THANK YOU FOR THOSE QUESTIONS AND
10 THANK YOU FOR ACKNOWLEDGING MY STAFF WHO ARE REALLY TREMENDOUS
11 AND TO BE ABLE TO WORK IN THAT SORT OF CIRCUMSTANCES THAT ARE
12 REALLY EXTRAORDINARY. SO THANK YOU FOR HIGHLIGHTING THAT. SO
13 FOR THIS YEAR'S BUDGET ASKS, WE'RE LOOKING AT PHYSICIANS TO BE
14 ABLE TO SUSTAIN HANDLING THE CASELOAD, ANY FLUCTUATIONS THAT
15 HAVE BEEN HAPPENING. SO WE ARE FORTUNATE THAT FENTANYL DEATHS
16 HAVE BEEN DOWN, HOMICIDES HAVE BEEN DOWN, AND SO WE'VE BEEN
17 ABLE TO MAINTAIN, BUT WE WANT TO BE ABLE TO SUSTAIN IN THE
18 SITUATIONS WHERE WE HAVE, YOU KNOW, WHERE IT'S 20% INCREASE
19 THE NEXT YEAR, WE'RE ACTUALLY FINE. SO WE NEED THE MORE
20 PHYSICIANS TO BE ABLE TO HANDLE THAT, THE CASELOAD. ALSO THE
21 PATHOLOGIST ASSISTANT, THAT'S A NEW SORT OF BRAVE FRONTIER, I
22 GUESS, FOR OUR AREA. BUT THINK OF IT AS LIKE A PHYSICIAN
23 ASSISTANT, EQUIVALENT TO THAT, THINK OF THAT WILL BE OUR
24 VERSION OF THAT WE WANT TO OPEN UP INTO. SO WE WANT TO BE ABLE
25 TO HAVE THAT. ADDITIONALLY, INVESTIGATORS, TRANSPORTERS, AS



THE BOARD OF
SUPERVISORS

1 WELL TO HELP US WITH THOSE TURNAROUND TIMES TO MAINTAIN OUR
2 ACCREDITATION.

3
4 **SUP. LINDSEY P. HORVATH:** THAT'S INCREDIBLY HELPFUL, THANK YOU.
5 AND TO OUR CHIEF, I KNOW THAT THERE'S CERTAINLY BEEN A LOT ON
6 YOUR PLATE RECENTLY, AND THINKING ABOUT HOW WE INVEST OUR
7 RESOURCES IN LIGHT OF ALL KINDS OF NEW EXPECTATIONS AND
8 UNDERSTANDING OF WHAT YOUR JOB ENTAILS, I KNOW WILL BE A
9 CHALLENGE GOING FORWARD. ONE CHALLENGE I WANT TO ADDRESS IS
10 ALL OF THE SPECIAL EVENTS THAT WILL BE TAKING PLACE IN OUR
11 REGION. IS LA 28 MAKING ANY DIRECT INVESTMENT IN YOUR
12 DEPARTMENT? IS THERE ANY SORT OF DISCUSSION AROUND HOW THEY'RE
13 GOING TO MAKE SURE THAT THE INCREASED EXPECTATIONS ON YOUR
14 DEPARTMENT ARE GOING TO BE MATCHED WITH RESOURCES?

15
16 **ANTHONY C. MARRONE:** YEAH, THANK YOU FOR THAT QUESTION,
17 SUPERVISOR. SO THE DEPARTMENT IS WORKING CLOSELY WITH THE CEO
18 AS PART OF THE LA 28 PUBLIC SAFETY CONTINGENCY WORKING GROUP.
19 WE ARE ASKING FOR ADDITIONAL FUNDING THAT'S GOING TO COVER THE
20 OVERTIME COSTS TO STAFF SIX DIFFERENT FACILITIES IN L.A.
21 COUNTY. BUT LA 28 IS A THREE-PARTY AGREEMENT BETWEEN STATE
22 OES, THE CITY OF LOS ANGELES, AND THE OLYMPIC ORGANIZING
23 COMMITTEE. SO UNFORTUNATELY, THE COUNTY'S NOT A PART OF THAT
24 THREE-PARTY AGREEMENT.



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY P. HORVATH:** WELL, I DO KNOW THAT AT LEAST SOFI
2 STADIUM IS IN THE JURISDICTION OF COUNTY FACILITIES. SO --

3
4 **ANTHONY C. MARRONE:** CORRECT.

5
6 **SUP. LINDSEY P. HORVATH:** IF THERE IS INCREASED EXPECTATION ON
7 OUR ON OUR SERVICES AND CERTAINLY ON MUTUAL AID, WHICH I WOULD
8 FULLY EXPECT, THEN I BELIEVE THERE NEEDS TO BE A CORRESPONDING
9 INVESTMENT. SO I JUST WANT TO HIGHLIGHT THAT HERE AND THANK
10 YOU FOR ANSWERING THAT.

11
12 **ANTHONY C. MARRONE:** WE'RE MAKING OUR NEEDS KNOWN FOR NOT ONLY
13 SOFI AND INGLEWOOD, BUT ALSO CARSON. THERE'S GOING TO THAT'S
14 GOING TO BE A VENUE AS WELL. SO WE ARE MAKING OUR NEEDS KNOWN
15 TO LA 28.

16
17 **SUP. LINDSEY P. HORVATH:** WELL, AND I KNOW THAT EVEN IN, AS WE
18 KNOW, CITY OF LOS ANGELES CALLS THE COUNTY FOR MUTUAL AID. SO
19 EVEN THOUGH CITY IS THE LEAD IN AREAS THAT ARE IN MY DISTRICT
20 ON SOME OF THOSE FACILITIES, I CERTAINLY KNOW YOU'RE GOING TO
21 BE LIKELY CALLED IN IN SEPULVEDA BASIN AND OTHER AREAS. SO
22 THAT'S HELPFUL TO HIGHLIGHT. HOW WILL YOUR BUDGET, AS
23 PROPOSED, ASSIST IN IMPLEMENTING FIRE'S NEW CAD SYSTEM, AND
24 WHAT IS THE TIMELINE FOR THAT FULL IMPLEMENTATION?



THE BOARD OF
SUPERVISORS

1 **ANTHONY C. MARRONE:** YEAH, SIMILAR TO THE L.A. COUNTY SHERIFF'S
2 DEPARTMENT, OUR CAD IS ONLY 32 YEARS OLD, NOT 40 YEARS OLD,
3 BUT WE ARE WORKING WITH THE CEO AND WITH ISD TO MAKE SURE
4 WE'RE LOOKING AT THE SHERIFF'S CAD. WE DO HAVE A MEETING
5 COMING UP ON FEBRUARY 26TH. WE'RE GOING TO BE LOOKING AT THE
6 FUNCTIONALITY OF THE SHERIFF'S CAD VENDOR. IF WE ARE ABLE TO
7 PIGGYBACK, SO TO SPEAK, WITH THAT SAME VENDOR, WE THINK THAT
8 WE'RE GOING TO HAVE A NEW CAD IMPLEMENTED THE FIRST HALF OF
9 2028. BUT IF THE VENDOR CANNOT MEET OUR NEEDS, THE SHERIFF'S
10 VENDOR CANNOT MEET OUR NEEDS, WE'LL IMMEDIATELY RELEASE AN RFP
11 FOR AN ALREADY PRE-QUALIFIED VENDOR, AND THAT WILL PROBABLY
12 DELAY FULL OPERATION UNTIL THE FOURTH QUARTER OF 2028. BUT WE
13 DO FIND OURSELVES IN THE SAME SITUATION AS THE SHERIFF'S
14 DEPARTMENT, BUT OUR CAD IS NOT CURRENTLY BREAKING DOWN.

15
16 **SUP. LINDSEY P. HORVATH:** OKAY. I KNOW ON THE LIFEGUARD SIDE,
17 YOU'VE BEEN HAVING CONVERSATIONS WITH OUR LOCAL CITIES ABOUT
18 THOSE SERVICES AND COST RECOVERY. CAN YOU GIVE US AN UPDATE ON
19 WHERE WE ARE WITH ALL OF THAT?

20
21 **ANTHONY C. MARRONE:** YES, SO WE'RE CURRENTLY MEETING WITH THE
22 CITY OF LOS ANGELES ALMOST MONTHLY. WE ARE WORKING IN GOOD
23 FAITH NEGOTIATIONS TO COME TO AN AGREEMENT FOR FULL
24 REIMBURSEMENT FOR THE FOUR BEACHES THAT ARE L.A. COUNTY FIRE
25 LIFEGUARDS PATROL. WE HAVE A TWO-TRACK SYSTEM. NOT ONLY ARE WE



THE BOARD OF
SUPERVISORS

1 WORKING ON AN AGREEMENT THAT'S GOING TO RESULT IN FULL
2 FUNDING, BUT IF WE DO NOT GET THAT, WE'RE ALSO WORKING ON A
3 POTENTIAL TRANSITION PLAN IF THE NEGOTIATIONS WERE TO BREAK
4 DOWN AND WE WERE NOT TO BE SUCCESSFUL. THE CITY OWNS CABRILLO
5 AND VENICE, AND THEN THEY LEASE WILL ROGERS AND DOCKWEILER.
6 WE'RE ALSO TALKING WITH THE STATE, STATE BEACHES TO SEE IF THE
7 STATE IS WILLING TO ENTER INTO AN AGREEMENT WITH THE COUNTY
8 FOR THE LIFEGUARDING OF THE TWO STATE-OWNED BEACHES,
9 STOCKWEILER AND ROLL ROGERS.

10
11 **SUP. LINDSEY P. HORVATH:** THAT'S HELPFUL TO HEAR AND I THINK
12 ALSO MAKING SURE THAT WE UNDERSTAND HOW THOSE NEGOTIATIONS ARE
13 PROGRESSING. I KNOW BAYWATCH IS GOING TO BE FILMING IN VENICE
14 AND BAYWATCH IS ACTUALLY COUNTY LIFEGUARDS. SO THERE'S GOING
15 TO BE A DISCUSSION AROUND ALL OF THAT. AND I THINK DOING ALL
16 THAT WE CAN TO KEEP THAT RELATIONSHIP IN A GOOD PLACE IS
17 IMPORTANT. AND SO I'M GLAD THAT YOU'RE HAVING CONVERSATIONS
18 THAT HELP PEOPLE UNDERSTAND FULLY WHAT THAT COST RECOVERY
19 LOOKS LIKE. AND THEN OF COURSE, MOST IMPORTANTLY, I KNOW THAT
20 THERE'S A LOT THAT WE HAVE TO DO AS IT RELATES TO COMMUNITY
21 MITIGATION, SERVICE EXPANSION WORK POST PALISADES FIRE. HOW
22 HAS FEDERAL FUNDING THAT WE EXPECTED IMPACTED OR NOT, YOUR
23 ABILITY TO DO THE WORK THAT YOU WOULD ROUTINELY UNDERTAKE
24 AFTER FIRES AND THEN ESPECIALLY GIVEN THE EXTRAORDINARY IMPACT
25 WE'RE SEEING?



THE BOARD OF
SUPERVISORS

1

2 **ANTHONY C. MARRONE:** YES, THE FIRE DISTRICT RELIES ON FEDERAL
3 FUNDING FOR URBAN AREA SECURITY INITIATIVE MONIES AND ALSO
4 STATE MONIES THAT ARE FUNNELED FROM THE FEDERAL GOVERNMENT FOR
5 THE STATE HOMELAND SECURITY PROGRAM. WE'VE SEEN REDUCTIONS IN
6 THOSE AMOUNTS AT THE FIRE DISTRICT.

7

8 **SUP. LINDSEY P. HORVATH:** FROM BOTH FEDERAL AND STATE
9 GOVERNMENT?

10

11 **ANTHONY C. MARRONE:** CORRECT, BUT I BELIEVE THEY'RE ALL FEDERAL
12 MONEY. IT'S FEDERAL MONEY FUNNELED THROUGH THE STATE FOR SHSP.
13 SO WE ARE WORKING WITH THE CEO, WE MEET REGULARLY AND THE CITY
14 OF LOS ANGELES REGARDING THOSE REDUCTIONS TO OSSE AND SHSH
15 FUNDING.

16

17 **SUP. LINDSEY P. HORVATH:** AND HAVE WE RECEIVED, HAVE YOUR, HAS
18 YOUR DEPARTMENT RECEIVED THE FUNDING THAT YOU EXPECT AFTER A
19 DISASTER FROM FEDERAL GOVERNMENT?

20

21 **ANTHONY C. MARRONE:** I WOULD HAVE TO CHECK WITH STAFF, BUT I
22 DON'T BELIEVE THAT ANY OF THE FEMA REIMBURSEMENTS PROMISED BY
23 PRESIDENT BIDEN HAVE BEEN RECEIVED BY THE DEPARTMENT TO DATE.

24

25 **SUP. LINDSEY P. HORVATH:** OKAY. THAT'S IMPORTANT TO NOTE. I



THE BOARD OF
SUPERVISORS

1 KNOW YOU BROUGHT UP ZONE ZERO CONCERNS AND THERE ARE LOTS OF
2 CONCERNS AROUND THAT BUT IN THE CONTEXT OF THE BUDGET, HOW
3 WILL YOU BE USING YOUR RESOURCES TO ACCOUNT FOR THE INCREASED
4 NEED WHEN IT COMES TO INSPECTIONS ON EXISTING DEFENSIBLE
5 SPACE. AND HOW ARE WE HAVING THOSE CONVERSATIONS? BECAUSE I
6 KNOW THERE'S OBVIOUSLY STATE REGULATION, PEOPLE HAVE CONCERNS
7 ABOUT THAT. I BELIEVE YOUR DEPARTMENT HAS BEEN WEIGHING IN. SO
8 CAN YOU TALK A LITTLE BIT ABOUT HOW THIS BUDGET MATCHES WHAT
9 YOU'RE PLANNING TO DO?

10

11 **ANTHONY C. MARRONE:** YEAH, THE FIRE DEPARTMENT EXECUTIVE OFFICE
12 HAS BEEN WORKING CLOSELY WITH OUR FORESTRY DIVISION IF AND
13 WHEN, AND I IMAGINE THAT THE STATE WILL IMPLEMENT SOME VERSION
14 OF ZONE ZERO IN 2026, WHICH IS GOING TO MOST LIKELY DOUBLE OUR
15 INSPECTION TIME AND THE NEED FOR FOLLOW-UP INSPECTIONS. THE
16 DEPARTMENT IS CURRENTLY PUTTING TOGETHER A NEW STAFFING MODEL
17 FOR OUR DEFENSIBLE SPACE INSPECTION PROGRAM, WHERE WE WOULD
18 POTENTIALLY ADD 50 TO 60 FORESTRY INSPECTION PROFESSIONALS TO
19 OUR DIVISION EMPLOYEE COUNT. THE COST FOR THOSE ADDITIONAL
20 POSITIONS WOULD BE COVERED BY THE \$151 INSPECTION FEE. THE
21 DISTRICT GENERATES APPROXIMATELY \$19,100,000 THROUGH OUR
22 ANNUAL DSI INSPECTIONS AND IT WOULD COST \$15 TO \$17,000,000 TO
23 HIRE 60 ADDITIONAL PERSONNEL TO MEET THE NEEDS OF THOSE NEW
24 ZONE ZERO INSPECTIONS.

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY P. HORVATH:** I'M GOING TO TAKE A PAGE FROM
2 SUPERVISOR HAHN. SO IT SOUNDS LIKE THIS IS A STATE POLICY THAT
3 IS COMING TO YOUR DEPARTMENT. IS THAT STATE POLICY COMING WITH
4 STATE FUNDING?

5

6 **ANTHONY C. MARRONE:** NOT TO MY KNOWLEDGE, NO.

7

8 **SUP. LINDSEY P. HORVATH:** NO.

9

10 **ANTHONY C. MARRONE:** YEAH, IT'S AN UNFUNDED MANDATE FROM THE
11 STATE.

12

13 **SUP. LINDSEY P. HORVATH:** SO I THINK THAT'S ANOTHER
14 CONVERSATION WE NEED TO BE HAVING AND I THINK IS SIMILAR TO A
15 PREVIOUS CONVERSATION EARLIER WHEN THESE POLICIES PASS AND
16 THEY DON'T COME WITH FUNDING, THE EXPECTATION COMES TO THE
17 COUNTY IN TERMS OF ENFORCEMENT, DELIVERY, INSPECTION, SERVICE
18 DELIVERY, INSPECTION, AND YET THOSE INCREASED EXPECTATIONS
19 CAN'T BE MET IF IT DOESN'T COME WITH INCREASED RESOURCING. SO
20 THANK YOU BOTH FOR THE EXTRAORDINARY WORK THAT YOU'RE DOING.

21

22 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. MOVING NOW ON TO
23 SUPERVISOR BARGER.

24

25 **SUP. KATHRYN BARGER:** THANK YOU. AND NOW WE'RE QUOTING JANICE



THE BOARD OF
SUPERVISORS

1 HAHN. WOW. HERE WE GO. YEAH. YEAH. UNFUNDED MANDATES ARE A
2 CLASSIC COMING OUT OF THE STATE, ESPECIALLY IN A TIME OF
3 FISCAL UNCERTAINTY. DR. UKPO, THANK YOU. I LOVE THE SLIDE
4 WHERE YOU PUT SURPASS ACCREDITATION STANDARDS. THERE WAS A
5 TIME WITHIN THE MEDICAL EXAMINER'S OFFICE WHERE WE JUST WANTED
6 TO GET BY. AND I LOVE THE FACT THAT YOU'VE TAKEN IT AND SAID,
7 NOT ONLY ARE WE GOING TO GET BY, WE'RE GOING TO EXCEED, WE ARE
8 GOING TO SURPASS. IT SPEAKS VOLUMES TO YOUR LEADERSHIP, AND I
9 CAN TELL YOU THAT IT SPEAKS VOLUMES TO THE COMPASSION THAT YOU
10 HAVE IN THE WORK THAT YOU DO. AND I SAY THIS, I FEEL LIKE I
11 SAY IT EVERY YEAR TO YOU BECAUSE I'VE BEEN SO IMPRESSED WITH
12 THE FACT THAT YOU'VE BEEN ASKED TO DO A LOT WITH A LITTLE, BUT
13 YOU'VE PROVEN THAT IN FACT AS WE GIVE YOU, YOU KNOW BUDGETED
14 ITEMS BASED ON THE NEED YOU EXCEED EXPECTATIONS. SO I AM NOT
15 SURPRISED THAT WE PASSED BUT I WILL TELL YOU THAT I'M
16 RELIEVED, AND I KNOW YOU ARE TOO. ONE OF YOUR ASKS WAS THE,
17 WHAT? ONE OF YOUR ASKS WAS A CRITICAL ROLE IN RESPONDING TO
18 DISASTERS, SOMETHING THAT I THINK WE'RE ALL TOO FAMILIAR WITH,
19 WHETHER LARGE OR SMALL, AND A LESSON LEARNED, AND I'LL BE
20 TALKING TO CHIEF MARRONE ABOUT THIS IS, PREPARING THROUGHOUT
21 THE YEAR FOR ANY DISASTER. SO, YOU KNOW, WE TALK ABOUT
22 EARTHQUAKES, AND FOR A MONTH AFTER AN EARTHQUAKE EVERYONE'S
23 GETTING THEIR WATER AND THEN WE FORGET ABOUT IT. SO HOW DO YOU
24 PROPOSE DISASTER PREPAREDNESS POSITION IS GOING TO STRENGTHEN
25 YOUR ABILITY TO COORDINATE AND RESPOND EFFECTIVELY DURING



THE BOARD OF
SUPERVISORS

1 EMERGENCIES?

2

3 **DR. ODEY C. UKPO:** THANK YOU FOR ACKNOWLEDGING MY TEAM'S
4 PHENOMENAL WORK IN THIS PAST FEW YEARS TO GET US TO WHERE WE
5 ARE TODAY. THE DISASTER PREPAREDNESS POSITION WILL HELP US
6 HAVE A LIAISON BETWEEN COUNTY DEPARTMENTS BECAUSE IT'S A
7 PARTNERSHIP THAT WE SHOULD BE ON THE SAME PAGE AND UNDERSTAND
8 THE DIFFERENT THINGS THAT SUPPORTS THAT WE NEED. AND WE
9 REALIZED IN THE FIRES, OUR VOICE WAS SILENT EARLY, AND WE
10 WANTED TO BE MORE PROMINENT AND TO BE ABLE TO COORDINATE THE
11 NEEDS THAT WE HAVE FOR OUR DEPARTMENT SPECIFICALLY. AND THIS
12 PERSON WOULD ACT AS ESSENTIALLY THAT PERSON, THAT LIAISON TO
13 FORM RELATIONSHIPS WITH OUR OTHER NATURAL COUNTY PARTNERS IN A
14 DISASTER AND TO MAKE SURE THAT COMMUNICATION IS SMOOTH AND
15 THEN ALSO THAT IT GETS BACK TO OUR TEAM AND THAT IT'S NOT JUST
16 ANOTHER DAY OF BUSINESS BECAUSE RIGHT NOW IS JUST ANOTHER DAY
17 OF BUSINESS WHEN WE DON'T HAVE SOMEONE WHO COORDINATES AT THAT
18 LEVEL. SO THIS IS A VERY HIGH-LEVEL PERSON IN THE INCIDENT
19 COMMAND SYSTEM, OFTEN REFERRED TO AS THE LIAISON, AND THE
20 VARIOUS TERMS ARE USED, BUT THAT'S WHAT THE SENIOR DISASTER
21 SPECIALIST WOULD BE.

22

23 **SUP. KATHRYN BARGER:** THANK YOU. AND AGAIN, CONGRATULATIONS TO
24 YOU AND YOUR TEAM. AND I KNOW THAT YOU ALWAYS SAY THAT IT'S
25 NOT JUST YOU, YOU'VE GOT AN INCREDIBLE TEAM AROUND YOU WHO



THE BOARD OF
SUPERVISORS

1 WORK TIRELESSLY ON BEHALF OF THE RESIDENTS OF L.A. COUNTY, SO
2 THANK YOU. SO CHIEF MARRONE, FIRST OF ALL, THANK YOU. IT'S
3 BEEN ONE HECK OF A YEAR, I KNOW, AND I LOOK AT THE WORK THAT
4 YOU CONTINUE TO DO. AND THE FACT THAT WHILE I THINK EVERYTHING
5 IS ABOUT ALTADENA, IN FACT, YOU ARE MANAGING ALL OF L.A.
6 COUNTY. AND I RECOGNIZE THAT THERE'S DIFFERENT NEEDS AND
7 DIFFERENT COMPETING NEEDS EVERYWHERE WE GO. SUPERVISOR HORVATH
8 TOUCHED ON ZONE ZERO AND THE IMPLEMENTATION GUIDELINES FROM
9 THE STATE. DO WE EXPECT TO EXPAND THAT OR, I MEAN, WHAT IS THE
10 GAME PLAN? AND YOU MAY HAVE SAID IT WHEN YOU WERE TALKING TO
11 SUPERVISOR HORVATH, AND I MISSED IT, BUT ARE WE PLANNING ON
12 EXPANDING IT AND ARE WE GOING TO NEED ADDITIONAL STAFFING
13 INVESTMENTS IN THE FORESTRY DIVISION?

14
15 **ANTHONY C. MARRONE:** YEAH, THAT'S AN EXCELLENT QUESTION,
16 SUPERVISOR BARGER, THANK YOU. SO CURRENTLY, WE'VE BEEN DOING
17 DEFENSIBLE SPACE INSPECTIONS SINCE 1994, FOLLOWING THE
18 DEVASTATING 1993 FIRES. SO CURRENTLY, FIREFIGHTERS FROM THE
19 NEIGHBORHOOD FIRE STATIONS GO OUT AND DO THE DEFENSIBLE SPACE
20 INSPECTIONS. WE'RE LOOKING TO IMPROVE OUR PROCESS AND
21 TRANSITIONING THOSE INSPECTIONS TO OUR FORESTRY DIVISION. WE
22 WOULD HAVE TO ADD 50 TO 60 NEW ADDITIONAL PERSONNEL, BUT THE
23 GOOD NEWS IS THAT IT WOULDN'T COME AT A COST TO NCC. WE WOULD
24 TAKE OUR REVENUE THAT WE GENERATE THROUGH OUR \$151 DEFENSIBLE
25 SPACE INSPECTION, WHICH BRINGS US ABOUT \$19,100,000 A YEAR TO



THE BOARD OF
SUPERVISORS

1 PAY FOR THOSE POSITIONS. SHOULD COST US BETWEEN \$15 AND
2 \$17,000,000 ANNUALLY, BUT WE'RE LOOKING TO IMPROVE THE QUALITY
3 OF THE INSPECTION AND DO INSPECTIONS YEAR-ROUND, TAKING THE
4 BURDEN OFF OF OUR FIRE STATION PERSONNEL SO THEY'RE AVAILABLE
5 TO TRAIN AND DO BETTER WHEN RESPONDING TO EMERGENCY INCIDENTS.

6
7 **SUP. KATHRYN BARGER:** SO IS THE GOAL TO INVEST IN EDUCATION SO
8 THAT WHEN YOUR INSPECTORS GO OUT, THE HOMEOWNERS ACTUALLY
9 ALREADY KNOW WHAT'S EXPECTED?

10
11 **ANTHONY C. MARRONE:** ABSOLUTELY, BECAUSE JUST US DOING THE
12 INSPECTION ANNUALLY IS NOT ENOUGH. WE UNDERSTAND AFTER THE
13 DEVASTATING FIRES THAT WE HAD IN 2025, THAT IT REALLY TAKES A
14 COLLABORATION BETWEEN RESIDENTS, THE FIRE DEPARTMENT, AND
15 STATE AND FEDERAL PARTNERS TO COME TOGETHER TO MAKE SURE THAT
16 HOMES ARE HARDENED BEFORE THE FIRE ARRIVES, AND THAT EVERY
17 HOME HAS DEFENSIBLE SPACE, WE NEED TO PARTNER WITH OUR
18 RESIDENTS TO MAKE SURE THAT THEY'RE PART OF THE SOLUTION
19 BECAUSE WHEN WE GET A WIND-DRIVEN BRUSH FIRE LIKE WE DID ON
20 JANUARY 7TH, THERE'S NOT ENOUGH FIREFIGHTERS TO BE AT EVERY
21 HOME TO PREVENT IT FROM BURNING DOWN. WE HAVE TO MAKE SURE
22 THAT THOSE HOMES ARE WHAT WE CALL STAND-ALONE, HOMES THAT ARE
23 HARDENED, THAT HAVE GOOD DEFENSIBLE SPACE, AND WE NEED TO
24 PARTNER WITH OUR FEDERAL AGENCIES AND OUR STATE AGENCIES TO
25 MAKE SURE THAT WE DO A BETTER JOB OF MANAGING THE FOREST AND



THE BOARD OF
SUPERVISORS

1 THE WILDLANDS THAT ARE ADJACENT TO COMMUNITIES.

2

3 **SUP. KATHRYN BARGER:** THANK YOU FOR THAT. AND THEN THE LAWSUIT
4 THAT WE FILED REGARDING THE MONOPOLY ON THE EQUIPMENT, HOW
5 MANY OUTSTANDING ENGINES AND TRUCKS DO WE HAVE ON ORDER AND IS
6 IT GOING TO IMPACT THE QUALITY OF EQUIPMENT THAT WE CURRENTLY
7 HAVE IN PLACE?

8

9 **ANTHONY C. MARRONE:** YEAH, I DON'T BELIEVE THAT THE CURRENT
10 LAWSUIT IS GOING TO NEGATIVELY AFFECT DELIVERY TIMES, BUT I
11 HAVE TO TELL YOU THAT OVER THE PAST 5 YEARS, APPARATUS
12 DELIVERY TIMES HAVE DOUBLED OR TRIPLED. A FIRE ENGINE WITH A
13 PUMP AND WATER USED TO COST ABOUT \$600,000. THEY'RE NOW
14 UPWARDS OF \$1,100,000. AN AERIAL LADDER TRUCK, THE HOOK AND
15 LADDER, USED TO BE ABOUT \$1,000,000. THEY'RE NOW ABOUT
16 \$2,100,000. WE'RE EXPERIENCING LONGER LEAD TIMES TO RECEIVE
17 OUR APPARATUS AND THAT THERE'S BEEN AN INCREASED COST FOR ALL
18 FIRE DEPARTMENTS THROUGHOUT THE UNITED STATES. AND WE'RE NOT
19 THE ONLY FIRE DEPARTMENT, THE COUNTY'S NOT THE ONLY COUNTY
20 THAT HAS BROUGHT A LAWSUIT AGAINST THESE APPARATUS
21 MANUFACTURERS.

22

23 **SUP. KATHRYN BARGER:** GOOD, I WAS HAPPY TO READ IT AND I THINK
24 AS A TAXPAYER, I'M SURE THE TAXPAYERS APPRECIATE THE FACT THAT
25 WE ARE GOING TO CHALLENGE THIS MONOPOLY. WHAT ABOUT AIR OPS?



THE BOARD OF
SUPERVISORS

1 HOW ARE WE DOING WITH OUR AIR?

2

3 **ANTHONY C. MARRONE:** WE'RE DOING VERY WELL WHEN IT COMES TO
4 BUYING NEW HELICOPTERS, MEASURE E HAS REALLY ASSISTED US WITH
5 THAT. WE'RE PURCHASING ONE NEW BELFORT 12 EPX AND TWO NEW
6 FIREHAWKS TO REPLACE AGING AIRCRAFT, NOT ADDITIONAL AIRCRAFT,
7 BUT AGING AIRCRAFT. I WOULD SAY, LIKE THE SHERIFF, HE'S HAD
8 CHALLENGES WITH AIR OPERATIONS, WITH HELICOPTER AVAILABILITY,
9 BUT THAT'S TIED TO MECHANICS. AND WE HAVE TO MAKE SURE THAT
10 WE'RE COMPENSATING OUR MECHANICS TO WHERE THEY WANT TO STAY
11 WITH THE COUNTY, AND CURRENTLY WE'RE LOSING MECHANICS TO OTHER
12 EMPLOYERS WHO ARE OFFERING A HIGHER WAGE. SO, YOU KNOW, I
13 WOULD LIKE TO WORK WITH YOUR BOARD TO MAKE SURE THAT WE'RE
14 PAYING OUR HELICOPTER MECHANICS CORRECTLY, TO MAKE SURE THAT
15 WE RETAIN THEM. BECAUSE, YOU KNOW, WE HAVE ENOUGH PILOTS, WE
16 HAVE ENOUGH CREW MEMBERS, BUT MECHANICS ARE REALLY THE KEY TO
17 HELICOPTER AVAILABILITY.

18

19 **SUP. KATHRYN BARGER:** SO I'VE BEEN ADVOCATING FOR THAT FOR
20 YEARS, BUT I'VE ALSO BEEN ADVOCATING FOR US TO HAVE
21 APPRENTICESHIP PROGRAMS. AND I'M STILL TIKTOK, TIKTOK, TIKTOK,
22 AND WE'RE ON, WHAT, ANNA, YEAR SIX OF ASKING FOR THIS EVERY
23 YEAR? BECAUSE THE MECHANICS THAT WE GET CAN'T JUST WALK. I
24 MEAN, THESE ARE MECHANICS THAT ARE ALREADY WORKING ON THE
25 HELICOPTERS THAT ARE GOING TO BE WORKING ON IN THE COUNTY, BUT



THE BOARD OF
SUPERVISORS

1 BECAUSE OF REGULATIONS, THEY HAVE TO HAVE EXPERIENCE WORKING
2 OUTSIDE OF MILITARY, EVEN THOUGH THE BLACK HAWK IS THE SAME
3 THING AS AN AIR HAWK. AND SO I FEEL LIKE WE'VE MISSED
4 OPPORTUNITY. I KNOW WE JUST LOST ANOTHER MECHANIC. SO I HEAR
5 YOU LOUD AND CLEAR BUT I DON'T KNOW HOW MANY TIMES I HAVE TO
6 ASK FOR THE APPRENTICESHIP WHICH LEADS ME IN MY LAST QUESTION
7 MADAM CHAIR. HIRING DO YOU HAVE VACANCIES?

8

9 **ANTHONY C. MARRONE:** YES, THE FIRE DEPARTMENT DOES HAVE
10 VACANCIES.

11

12 **SUP. KATHRYN BARGER:** HOW MANY VACANCIES?

13

14 **ANTHONY C. MARRONE:** ON THE FIRE SERIES SIDE, I'D SAY WE HAVE
15 ABOUT 150 VACANCIES CURRENTLY.

16

17 **SUP. KATHRYN BARGER:** WHO'S PERFORMING YOUR, I MEAN, HOW DO YOU
18 GO ABOUT PERFORMING INTERVIEWS AND ALL FOR HIRING AND GETTING
19 THEM INTO THE ACADEMY?

20

21 **ANTHONY C. MARRONE:** IT'S THROUGH A PARTNERSHIP WITH DHR.

22

23 **SUP. KATHRYN BARGER:** AND HOW'S THAT GOING?

24

25 **ANTHONY C. MARRONE:** IT IS GOING WELL. WE HAVE MADE SOME VERY



THE BOARD OF
SUPERVISORS

1 IMPORTANT CHANGES WITH THE SUPPORT OF YOUR BOARD LAST YEAR
2 WHEN WE TRANSITIONED FROM OUR OWN EXAM TO USING THE CAL JACK
3 FCTC, A FIRE CANDIDATE TESTING CENTER WRITTEN. THERE'S ALWAYS
4 ROOM FOR IMPROVEMENT, BUT WE DON'T HAVE THE SAME CHALLENGES
5 WHEN IT COMES TO HIRING OR RETENTION THAT THE SHERIFF'S
6 DEPARTMENT DOES.

7

8 **SUP. KATHRYN BARGER:** I'M COMPARING IT TO OTHER FIRES.

9

10 **ANTHONY C. MARRONE:** OTHER FIRE DEPARTMENTS. L.A. COUNTY IS A
11 PREMIER EMPLOYER AND PEOPLE WANT TO COME TO OUR DEPARTMENT.
12 CURRENTLY WE HAVE A FIREFIGHTER PARAMEDIC LATERAL UNDER THE
13 EMERGENCY HIRE. AND I CAN'T SAY ENOUGH GOOD THINGS ABOUT THE
14 EMERGENCY HIRE PROCESS. I THINK IT'S SUPERIOR TO HOW WE USED
15 TO HIRE IN THE PAST. BUT TOMORROW, THE 18TH, IT IS CLOSING,
16 AND ANYBODY WHO'S A FIREFIGHTER PARAMEDIC ALREADY IN
17 CALIFORNIA CAN APPLY TO BECOME A MEMBER OF THE L.A. COUNTY
18 FIRE TEAM TODAY AND TOMORROW.

19

20 **SUP. KATHRYN BARGER:** AND I THINK IT'S GREAT, YOU'RE DOING THE
21 LATERALS. I THINK IT'S GREAT, BUT I WILL SAY THAT I'VE HEARD
22 THAT IT TAKES FOREVER TO GET HIRED BY THE COUNTY. AND IF
23 SOMEONE IS LOOKING TO GET HIRED AND ANOTHER JURISDICTION, NO
24 NAMES WE MENTIONED, THAT RIGHT NEXT DOOR OFFERS THEM A JOB,
25 THEY'RE GOING TO TAKE IT. SO WE ARE LOSING QUALIFIED



THE BOARD OF
SUPERVISORS

1 FIREFIGHTER PARAMEDICS, WOMEN AS WELL, THAT WOULD LOVE TO COME
2 TO WORK FOR THE COUNTY, BUT WHEN THEY GET OFFERED A JOB, GIVEN
3 HOW UNCERTAIN IT IS, UNCERTAIN IT CAN BE TO GET A JOB, THEY
4 TAKE IT. SO I HOPE THAT WE DO A BETTER JOB OF IN REAL TIME
5 RECRUITING OUR PERSONNEL SO THAT WE ARE NOT LOSING THEM TO
6 OTHER JURISDICTIONS THAT QUITE FRANKLY ARE GREAT, BUT THESE
7 INDIVIDUALS WANTED TO WORK FOR THE COUNTY, BUT THEY COULDN'T
8 WAIT. AND THAT'S WHY I ASK HOW IT'S GOING WITH DHR. I DON'T
9 KNOW WHERE THE HOLD-UP IS OR WHY IT TAKES SO LONG BUT I AND I
10 KNOW THAT OTHER AGENCIES DON'T DO IT THROUGH DHR THEY DO IT
11 THROUGH THEIR OWN DEPARTMENT I MEAN INDIVIDUALLY. SO I JUST
12 HOPE THAT THAT WE'RE NOT GOING TO LOSE MORE OPPORTUNITIES TO
13 HIRE QUALIFIED INDIVIDUALS. THANK YOU, MADAM CHAIR.

14
15 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. SUPERVISOR HAHN.

16
17 **SUP. JANICE HAHN:** THANK YOU, THANK YOU, MADAM CHAIR. THANK YOU
18 TO BOTH OF YOU. CHIEF MARRONE, I'M JUST GOING TO FOLLOW UP ON
19 THE HIRING AND THE WOMEN ISSUE THAT SUPERVISOR BARGER
20 MENTIONED IN JUST IN PASSING. HOW ARE WE DOING WITH WOMEN
21 RECRUITS IN THE DEPARTMENT? IS IT IS THE WOMEN'S FIRE LEAGUE,
22 WOMEN'S FIRE ACADEMY, IS THAT HELPING, IS THAT FUNDING
23 REFLECTED IN YOUR BUDGET?

24
25 **ANTHONY C. MARRONE:** YES, WE ARE GOING TO BE HIRING SIX



THE BOARD OF
SUPERVISORS

1 ADDITIONAL TRAINING CAPTAINS TO ASSIST WITH THE TRAINING OF
2 THE NEW RECRUITS. WE ARE AND WE HAVE BEEN RECRUITING HEAVILY.
3 SUPERVISOR BARGER'S CORRECT. WHEN IT COMES TO WOMEN, WE'VE
4 LOST WOMEN CANDIDATES TO OTHER FIRE DEPARTMENTS BECAUSE WE
5 WEREN'T FAST ENOUGH SO I AM WORKING WITH DHR I HAVE A MEETING
6 TODAY AT 2 P.M. WE CURRENTLY HAVE 3% OF OUR FIRE SERIES
7 PERSONNEL ARE WOMEN IT HASN'T GONE DOWN BUT IT HASN'T GONE UP.

8

9 **SUP. JANICE HAHN:** IT HASN'T GONE UP.

10

11 **ANTHONY C. MARRONE:** WHAT I'VE BEEN ABLE TO DO IS KEEP UP WITH
12 RETIREMENTS. AND I'M NOT HAPPY WITH THAT. I TOLD YOUR BOARD
13 THAT I WOULD INCREASE THE NUMBER OF WOMEN FIREFIGHTERS.

14

15 **SUP. JANICE HAHN:** YOU DID?

16

17 **ANTHONY C. MARRONE:** WE'VE DONE EVERYTHING WE CAN BUT AT THIS
18 POINT IN TIME I'M TREADING WATER AND I THINK THAT I WAS
19 HOPEFUL THAT THE FCTC WOULD INCREASE THE NUMBER OF WOMEN ON
20 OUR JOB. I THINK WE JUST NEED SOME MORE TIME TO WORK THROUGH
21 THAT, BUT IT CERTAINLY IS A PRIORITY, AND IT'S NOT LOST ON ME
22 THAT WE WANT A MORE DIVERSE WORKFORCE, AND I FULLY SUPPORT
23 THAT.

24

25 **SUP. JANICE HAHN:** THANK YOU FOR THAT AND LET US KNOW WHAT WE



THE BOARD OF
SUPERVISORS

1 CAN DO TO HELP ENCOURAGE THAT. YOU TALKED ABOUT YOUR PRIORITY
2 OF REPLACING VEHICLES THAT WERE OVER 20 YEARS OF AGE, AND YOU
3 SAID LIKE 22% OF, I THINK YOU SAID NEED REPLACING. HOW MANY DO
4 YOU THINK, AND IS THIS BUDGET SUPPORTING, HOW MANY DO YOU
5 THINK TO GET REPLACED THIS COMING FISCAL YEAR?

6

7 **ANTHONY C. MARRONE:** YES, THE BOARD APPROVED BUDGET DOES
8 SUPPORT THE VEHICLE REPLACEMENT.

9

10 **SUP. JANICE HAHN:** ALL 22%?

11

12 **ANTHONY C. MARRONE:** IT WILL, HOWEVER, THE MANUFACTURERS DON'T
13 HAVE THE NUMBER OF VEHICLES AVAILABLE TO US IN A SHORT AMOUNT
14 OF TIME. THE DEPARTMENT OPERATES 1,800 VEHICLES. SO WE HAVE
15 ABOUT 1,000 EMERGENCY RESPONSE VEHICLES AND 800 NON-EMERGENCY
16 VEHICLES. WE ARE ON A GOOD PATH FORWARD. WE'RE PUTTING MORE
17 MONEY, WE'RE ASSIGNING MORE MONEY EVERY YEAR TO VEHICLE
18 REPLACEMENT. THE PROBLEM IS THAT WE JUST DON'T HAVE ENOUGH
19 VEHICLES OUT IN THE FREE MARKET TO BRING THEM INTO THE
20 DEPARTMENT.

21

22 **SUP. JANICE HAHN:** THANK YOU FOR THAT. WHEN WE HAVE TO
23 HELICOPTER SOMEBODY OFF CATALINA ISLAND, WHO, IS THAT DOES
24 THAT COME OUT, IS THAT YOUR HELICOPTER? DOES THAT COME OUT OF
25 YOUR BUDGET?



THE BOARD OF
SUPERVISORS

1

2 **ANTHONY C. MARRONE:** SOMETIMES IT'S OUR HELICOPTER. SOMETIMES
3 IT'S A PRIVATE HELICOPTER EMS PROVIDER, DEPENDING ON HOW THE
4 PATIENT ACCESSES THAT HELICOPTER TRANSPORT. BUT REMEMBER, I'M
5 VERY PROUD THAT THE DISTRICT DOESN'T CHARGE FOR EMS TRANSPORT.
6 PEOPLE DON'T GET A BILL WHEN THEY CALL OUR PARAMEDICS.

7

8 **SUP. JANICE HAHN:** THAT'S WHAT I MEAN. SO YOU'RE ABSORBING
9 THAT.

10

11 **ANTHONY C. MARRONE:** CORRECT.

12

13 **SUP. JANICE HAHN:** YEAH. I THINK MY POINT WAS, BECAUSE
14 SOMETIMES I'M ALWAYS TRYING TO MAKE THE CASE, BECAUSE I KNOW
15 SOMETIMES THERE'S RAISED EYEBROWS WHEN WE TALK ABOUT CATALINA,
16 LIKE HOW IMPORTANT IS CATALINA? AND I LEAN INTO THAT HOSPITAL
17 OVER THERE, RIGHT? BECAUSE THE MORE WE CAN TREAT PATIENTS ON
18 THE ISLAND, THE LESS IT WOULD IMPACT YOUR BUDGET WHEN AND IF
19 IT IS YOUR HELICOPTERS. SO I THINK THAT'S IMPORTANT THAT WE
20 REMEMBER THAT. AND ON THE CATALINA NOTE, I KNOW YOU'VE GOT
21 FOUR POSITIONS THAT YOU PLAN TO ADD. ARE THOSE FOUR POSITIONS
22 OVER THERE ON CATALINA? YEAH, AND HOW, JUST SPEAK BRIEFLY TO
23 HOW PREPARED YOU WOULD BE IN THE EVENT OF A FIRE OVER ON
24 CATALINA, MAYBE ALSO ON THE RECORD, REITERATE THE LETTER THAT
25 YOU SENT ME SHOWING HOW CONCERNED YOU ARE FOR THE INCREASED



THE BOARD OF
SUPERVISORS

1 FIRE RISK IF THE CATALINA CONSERVANCY'S PLAN TO ERADICATE THE
2 ENTIRE DEER POPULATION GOES THROUGH. AND I THINK THE PUBLIC
3 NEEDS TO BE AWARE OF THAT. YOU KNOW, I'VE OPPOSED IT JUST ON
4 COMPASSION ISSUES AND HUMANE ISSUES, BUT THIS PRESENTS A NEW
5 ISSUE FOR ME IN TERMS OF THE TOTAL ERADICATION OF DEER AND
6 WHAT THAT MEANS TO THE GROWTH OF VEGETATION OVER THERE AND A
7 FLYER RISK.

8

9 **ANTHONY C. MARRONE:** YEAH, I STAND BEHIND THE LETTER THAT WE
10 WROTE TO THE BOARD REGARDING THE DEER ON CATALINA AND MAYBE
11 THEY COULD JUST BETTER MANAGE THE DEER RATHER THAN ERADICATE
12 THEM. WE ALL KNOW WE HAVE A HISTORY OF USING GOATS TO CLEAR
13 VEGETATION HERE ON THE MAINLAND. GOATS ARE JUST LIKE DEER, AND
14 THEY EAT MANY OF THOSE, MANY OF THAT, A LOT OF THAT BRUSH THAT
15 PRESENTS A PROBLEM. I KNOW IT'S REPLACED WITH NON-NATIVE
16 INVASIVES THAT ARE GRASSES, BUT IT'S MUCH EASIER FOR US TO
17 CONTROL A GRASS FIRE AS OPPOSED TO A BRUSH FIRE THAT'S AN
18 ESTABLISHED VEGETATION THAT HASN'T BURNED IN YEARS. SO I THINK
19 WE SHOULD TRY TO FIND A HAPPY MEDIUM WITH THE CATALINA
20 CONSERVANCY AND NOT ELIMINATE ALL OF THOSE DEER, BUT BETTER
21 MANAGE THE NUMBER THAT ARE THERE.

22

23 **SUP. JANICE HAHN:** YEAH, I APPRECIATE THAT BECAUSE THIS WAS A
24 NEW RISK THAT I, BECAUSE WE HAD BEEN MADE TO BELIEVE THAT THE
25 DEER ATE THIS NATIVE VEGETATION AND IT WAS REPLACED BY THE



THE BOARD OF
SUPERVISORS

1 GRASS AND THEY WERE MAKING THE CASE THAT THE GRASS WAS MORE
2 FLAMMABLE AND SO THIS IS ONE OF THE REASONS THEY WANTED TO GET
3 RID OF ALL THE DEER BUT YOU'RE MAKING THE CASE THAT ALL
4 VEGETATION IS FLAMMABLE.

5

6 **ANTHONY C. MARRONE:** CORRECT.

7

8 **SUP. JANICE HAHN:** AND TO HAVE ABSOLUTELY NO VEGETATION
9 MANAGEMENT THROUGH GOATS OR DEER PRESENTS A PROBLEM FOR YOU.

10

11 **ANTHONY C. MARRONE:** WE'RE GOING TO HAVE OVERGROWTH ADJACENT TO
12 COMMUNITIES IN CATALINA. WE DON'T HAVE A LOT OF FIREFIGHTERS
13 ASSIGNED TO CATALINA. GRASS FIRES ARE MUCH EASIER TO PUT OUT
14 THAN WILDFIRES IN ESTABLISHED CHAPARRAL THAT HAVEN'T BURNED
15 FOR YEARS. THE ENERGY RELEASE COMPONENTS ARE SEPARATE. I'D
16 RATHER BE FIGHTING A GRASS FIRE ON CATALINA THAN A WELL-
17 ESTABLISHED BRUSH FIRE?

18

19 **SUP. JANICE HAHN:** I MEAN, I THINK THESE ARE VERY SIGNIFICANT
20 COMMENTS. AND AGAIN, IT'S AN ISLAND, SO THE ADDED RESOURCES OR
21 MUTUAL AID, IT'S NOT THAT EASY. YOU DON'T JUST LIKE DRIVE NEXT
22 DOOR, RIGHT? IT'S A MAJOR EFFORT TO GET YOURSELF TO THAT
23 ISLAND. TO GET OUR FIREFIGHTERS THERE.

24

25 **ANTHONY C. MARRONE:** WE HAVE ONLY A HANDFUL OF FIREFIGHTERS ON



THE BOARD OF
SUPERVISORS

1 CATALINA ISLAND.

2

3 **SUP. JANICE HAHN:** WELL, I APPRECIATE THAT. AND I'VE ACTUALLY
4 ASKED OUR COUNTY COUNSEL TO LOOK INTO JUST ON THAT ANGLE OF
5 SEEING WHETHER WE COULD HAVE A TEMPORARY RESTRAINING ORDER OR
6 AN INJUNCTION TO PREVENT THIS ILL-THOUGHT-OUT PLAN, WHICH I
7 THINK WE'VE HEARD FROM THE CHIEF OF THE L.A. COUNTY FIRE
8 DEPARTMENT THAT IT PRESENTS A MAJOR FIRE RISK. AND I'M
9 THINKING IF THERE WAS ANY OTHER FIRE RISK THAT WE KNEW ABOUT
10 THAT WAS SORT OF MANMADE, WE WOULD DO SOMETHING LEGALLY.

11

12 **DAWYN R. HARRISON:** SO. WE ARE LOOKING AT ALL AVENUES,
13 SUPERVISOR. THANK YOU, I APPRECIATE THAT.

14

15 **SUP. JANICE HAHN:** I THINK THE TIME IS OF THE ESSENCE AS
16 SUPERVISOR BARGER WAS LIKE TICK-TOCK, TICK-TOCK. BECAUSE THEY
17 VOTED TO APPROVE THIS PLAN. THE STATE FISH AND WILDLIFE
18 COMMISSION HAS VOTED TO LET THEM IMPLEMENT IT. SO IT COULD
19 START PRETTY SOON. SO ANYWAY.

20

21 **ANTHONY C. MARRONE:** SUPERVISOR, I'D LIKE TO POINT OUT THAT
22 ALSO THE BUFFALO THAT ARE ON CATALINA WERE NOT NATIVE TO THE
23 ISLAND AND THERE'S NOBODY WHO'S ADVOCATING TO SHOOT ALL THE
24 BUFFALO. AND THEY EAT THE GRASS AS WELL.

25



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** RIGHT. THANK YOU. GOOD. OKAY, GOOD POINT.
2 CONGRATULATIONS DR. UKPO. I'M GOING TO ADD MY VOICE TO THE
3 CONGRATULATIONS AND YOU GET IN YOUR ACCREDITATION AND I THINK
4 YOU'LL THAT THE SO MUCH OF REACHING THAT GOAL WAS DEPENDING ON
5 MAKING SURE YOU HAD THE ADEQUATE STAFFING. SO HOPEFULLY THIS
6 BUDGET, YOU KNOW, YOUR BUDGET REQUEST WILL PROVIDE YOU WITH
7 THE STAFFING YOU NEED. ARE YOU WORRIED THAT IF YOU DON'T GET
8 THIS BUDGET REQUEST THAT ACCREDITATION COULD BE FRAGILE?

9

10 **DR. ODEY C. UKPO:** YES, SO THANK YOU TO THE BOARD FOR THE
11 SUPPORT AS WELL AS CEO HELPING US GET TO THIS POINT. WE'RE AT
12 A POINT WHERE WE'RE KIND OF TEETERING ON SUCCESS. IT'S NOT THE
13 SURPASS GOAL THAT I WANT. I WANT US TO BE BEYOND THAT AND IT'S
14 GOING TO REQUIRE MORE THINGS. I THINK THAT IF WE DO GET THESE
15 POSITIONS, WE'LL BE KIND OF IN THIS ZONE OF WHERE WE'RE KIND
16 OF STABLE, BUT IN SOME DAYS, WE'RE DROPPING OUT OF
17 ACCREDITATION AND WE'RE UP ABOVE, RIGHT?

18

19 **SUP. JANICE HAHN:** YEAH.

20

21 **DR. ODEY C. UKPO:** IN ORDER TO ADDRESS IT AND TO SURPASS IT, WE
22 NEED THAT NEW FACILITY TO BUILD OUT THE SPACE FOR OUR STAFF TO
23 BE ABLE TO REACH THE LEVEL OF SOMEWHERE LIKE NEW YORK HAS FOR
24 THEIR CASELOAD. WE'RE THE BUSIEST OFFICE IN THE COUNTRY, BUT
25 WE'RE NOT THE LARGEST.



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** AND DO WE HAVE A BUDGET FOR THIS NEW
3 FACILITY?

4

5 **DR. ODEY C. UKPO:** WE DO NOT. WE DO HAVE --

6

7 **SUP. JANICE HAHN:** HOW ARE WE? BECAUSE I KNOW YOU, I'VE HEARD
8 YOU TALK ABOUT IT AND I'VE HEARD YOU TALK ABOUT THE CRAMPED
9 SPACE YOU'RE CURRENTLY IN AND WE'VE TALKED ABOUT THIS NEW
10 FACILITY. IS THERE A PATHWAY FORWARD, MR. CEO, FOR THIS
11 FACILITY? IS THERE A BUDGET ATTACHED TO IT? HOW DO WE GET
12 THERE? OR CAN WE GET THERE?

13

14 **JOSEPH NICCHITTA:** RIGHT, SO RIGHT NOW A COUPLE THINGS ARE
15 HAPPENING. ONE IS I'LL CALL IT STABILIZATION OF THE EXISTING
16 FACILITIES AND THEN MASTER PLANNING OUT THE OR PLANNING OUT
17 THE NEW FACILITY, POTENTIAL NEW FACILITY FOR DMA. SO WE'VE
18 HAD, WE HAVE SOME SEISMIC IMPROVEMENTS NEEDED ON THE EXISTING
19 FACILITY. WE HAVE SOME CRYPT EXPANSION WE'RE WORKING ON WITH
20 THE MEDICAL EXAMINER. AND THEN WE ARE EVALUATING A SITE FOR A
21 POTENTIAL NEW FACILITY THAT WOULD HELP NOT ONLY MAINTAIN
22 COMPLIANCE, BUT LIKE DR. UKPO SAID, SURPASS COMPLIANCE. BUT TO
23 MY KNOWLEDGE, WE DON'T HAVE A BUDGET YET. I'M NOT EVEN SURE
24 SITTING HERE, WE HAVE A SITE IDENTIFIED YET, BUT WE ARE
25 WORKING ON IT WITH THE DEPARTMENT.



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** AND AS SOON AS ANY OF THAT CRYSTALLIZES, I
3 HOPE YOU CAN PRESENT THAT TO THE BOARD. OF COURSE. AND AGAIN,
4 THANK YOU, DR. UKPO. I THINK ABOUT YOUR INCREDIBLE LEADERSHIP
5 AND REALLY THE TRANSFORMATION THAT YOU'VE ALLOWED THIS
6 DEPARTMENT TO TAKE UNDER YOUR LEADERSHIP. AND I THINK THE WIDE
7 RANGE OF THE DECEASED THAT YOU TREAT WITH SUCH DIGNITY AND
8 COMPASSION ALL THE WAY FROM THE UNCLAIMED DEAD, WHERE WE BURY
9 EVERY YEAR, YOU KNOW, THE SOULS THAT FOUND THEMSELVES UNLOVED
10 AND LONELY AND MANY OF THEM ON THE STREETS OF L.A. COUNTY AND
11 THE SOLEMN DIGNITY THAT YOU TREAT THEM, AS WELL AS I THINK,
12 YOU KNOW, IN L.A. COUNTY, THE HIGH PROFILE CELEBRITY CASES
13 THAT YOU DEAL WITH. AND MAY I SAY, I'VE BEEN VERY PLEASED WITH
14 HOW YOU HAVE, YOU KNOW, CARRIED YOUR DEPARTMENT THROUGH THOSE,
15 BECAUSE THE ENTIRE WORLD SOMETIMES IS WATCHING US AS IT
16 RELATES TO A PARTICULAR CELEBRITY DEATH. AND WE'VE HAD SEVERAL
17 RECENTLY. AND I AM PLEASED WITH HOW YOU REPRESENT THE COUNTY
18 IN THOSE HIGH-PROFILE DEATHS AS WELL AS THOSE WHO FIND
19 THEMSELVES UNLOVED AND UNCLAIMED SO THANK YOU.

20

21 **DR. ODEY C. UKPO:** THANK YOU.

22

23 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. OKAY. SUPERVISOR
24 MITCHELL, YOU'RE IN THE QUEUE.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR. DR.
2 UPKO, I WANT TO JUST LEND MY VOICE TO THE CONGRATULATIONS ON
3 ACCREDITATION. THE GREAT PART OF ACCREDITATION IS THE DAY YOU
4 GET IT. THE HARD PART OF ACCREDITATION IS THE NEXT DAY WHEN
5 YOU HAVE TO FIGURE OUT HOW TO MAINTAIN IT. SO I KNOW THAT'S
6 SOMETHING THAT YOU'RE GOING TO FOCUS ON AND WE WILL BE HERE TO
7 HEAR YOUR PERSPECTIVE. COUPLE THINGS FOR ME. FIRST OF ALL, THE
8 NEW YORK COMPARISON. YOU KNOW, I'M INTRIGUED BY THAT BECAUSE
9 I'M CURIOUS AS TO WHETHER IT'S AN APPLES-TO-APPLES COMPARISON.
10 I APPRECIATE THE NUMBERS, EMPLOYEES. WHAT I'M INTERESTED IN IS
11 THEIR FUNDING MODEL WITH 92% OF YOUR FUNDING COMING FROM NET
12 COUNTY COSTS. IS NEW YORK SIMILAR OR HAVE THEY FIGURED OUT A
13 DIFFERENT WAY TO FUND THEIR MEDICAL EXAMINER, HENCE THEIR
14 EMPLOYEE BASE BEING THREE TO ALMOST THREE TIMES YOURS? OR DO
15 YOU KNOW?

16
17 **DR. ODEY C. UKPO:** I DON'T KNOW WHAT THEIR FUNDING STRUCTURE
18 LOOKS LIKE. HOWEVER, I BELIEVE THE INCIDENTS OF 9-11 MAY HAVE
19 INFLUENCED SOME OF THE RESPONSE OF THAT DISASTER OF HAVING TO
20 IDENTIFY FAMILIES AND DECEDENTS AND THINGS LIKE THAT. THAT MAY
21 HAVE BEEN IMPETUS TO FUND IT. AND SO THAT'S WHAT I WOULD SAY
22 TO THAT AND TRYING TO COMPARE OUR, YOU KNOW, HOW BUSY ARE YOU,
23 HOW MANY CASES YOU HAVE.

24
25 **SUP. HOLLY J. MITCHELL:** YEAH, NO, I GET IT. I GET IT.



THE BOARD OF
SUPERVISORS

1

2 **DR. ODEY C. UKPO:** AND THEN, YOU KNOW, LOOKING AT ALSO THE
3 FACILITY SIZE AS WELL TO SAY, WELL, IF YOU HAVE THESE MAIN
4 CASES, YOU KNOW, YOU NEED SPACE TO DO THAT WORK.

5

6 **SUP. HOLLY J. MITCHELL:** ABSOLUTELY.

7

8 **DR. ODEY C. UKPO:** AND SO THOSE COMPARISONS HAVE SHOWN THAT
9 WE'RE CONSISTENTLY ON THE LOWER END AS WELL.

10

11 **SUP. HOLLY J. MITCHELL:** I GOT IT. I GOT IT.

12

13 **DR. ODEY C. UKPO:** AND THAT'S WHAT KIND OF BUILDS THAT IDEA OF
14 PART OF THAT STORY OF HOW WE PERHAPS NEED TO GROW.

15

16 **SUP. HOLLY J. MITCHELL:** I GET IT. I THINK FROM MY PERSPECTIVE,
17 I HEARD IT THROUGH THE BUDGET LENS AND THAT WE'RE IN A BUDGET
18 CONVERSATION. SO I THINK I WOULD JUST PERHAPS ASK THE CEO OR
19 YOU IF YOU COULD FIND OUT. BECAUSE I THINK THAT WOULD BE
20 HELPFUL FOR US TO UNDERSTAND IF THERE'S A PATH WE CAN FOLLOW
21 TO LOOK MORE LIKE THE NEW YORK MODEL IN TERMS OF THEIR SIZE
22 AND EMPLOYEE BASE. SO THAT WOULD BE SOMETHING I'D BE
23 INTERESTED IN LEARNING LATER AT SOME POINT. I WOULD JUST ASK
24 WITH THE ADDITIONAL PERSONNEL, THERE HAVE BEEN LOTS OF
25 QUESTIONS IF THE ADDITIONAL PERSONNEL WILL HELP YOU WITH



THE BOARD OF
SUPERVISORS

1 ACCREDITATION. I THINK GIVEN THE FREQUENCY WITH WHICH WE ARE
2 IN CONTACT WITH YOU AND YOUR OFFICE AND THANK YOU AND YOUR
3 TEAM FOR YOUR RESPONSIVENESS, THE SECOND DISTRICT IS A BIT OF
4 A SQUEAKY WHEEL BECAUSE OF RESPONSE TIMES. I HEAR A LOT FROM
5 SECOND DISTRICT RESIDENTS WHO ARE CONCERNED ABOUT THE DELAY
6 WITH WHICH THEY CAN GET A DEATH CERTIFICATE. AND THE PAINFUL
7 DELAYS WHEN YOU HAVE A FAMILY MEMBER FRIEND OR NEIGHBOR WHO
8 HAS MOST OFTEN BEEN MURDERED AND ARE THERE WAITING TO BE
9 PICKED UP. I MEAN, I THINK THAT'S SOME OF THE DELAYS THAT WE
10 HEAR TOO. AND I AM THE FIRST TO TELL THEM STAFF CHALLENGES,
11 SIZE OF COUNTY, I GET ALL THE REASONS. BUT THE REDUCTION IN
12 RESPONSE TIMES IS WHAT WE HEAR ABOUT. SO MY QUESTION IS, SOME
13 OF THE ADDITIONAL PERSONNEL AND SOME OF THE NEW CATEGORIES
14 YOU'VE TALKED ABOUT, SOME OF THE NEW POSITIONS, WILL THEY HELP
15 WITH THE REDUCTION IN TIME THAT YOU LISTED AS A PRIORITY ON
16 YOUR DEPARTMENT PRIORITIES?

17
18 **DR. ODEY C. UKPO:** YES, AND I THINK ANOTHER IMPORTANT PART OF
19 OUR JOB IS TO PROVIDE SOME EDUCATION AS WELL AS THE PROCESSES
20 AS WELL, SO THERE'S A GAP IN UNDERSTANDING, FOR EXAMPLE, A
21 DEATH CERTIFICATE WHERE ONE COMPONENT OF IT, BUT ALSO
22 TOXICOLOGY TESTING TAKES ITS TIME. AND WE'VE IMPROVED
23 DRAMATICALLY IN THAT SENSE, BUT WE STILL HAVE, AGAIN, I WANT
24 TO SURPASS THE GOAL OF BEING COMPLETE IN 60 DAYS. THAT'S LIKE
25 THE GOLD STAR. I DON'T WANT THAT. I WANT TO BE 30 DAYS. LET'S



THE BOARD OF
SUPERVISORS

1 KEEP MOVING IN THAT KIND OF DIRECTION. IN REGARDS TO HOSPITAL
2 CASES, THERE'S A DISPARITY THERE. AND I CAN APPRECIATE THAT
3 THOSE IN YOUR DISTRICT WOULD BE EXPERIENCING THOSE AND THE
4 ISSUE IS REALLY WITH STAFFING, LIKE AN INVESTIGATOR BEING ABLE
5 TO GO OUT TO A SCENE. WE PRIORITIZE BODIES AT THE SCENE
6 BECAUSE WE DON'T WANT TO LEAVE THEM OUT THERE FOR EXTENDED
7 PERIODS OF TIME. AS A RESULT OF THAT, THE HOSPITAL HAS A
8 LOCATION, A MORGUE WHERE THE BODY CAN BE STORED. AND AS A
9 RESULT OF NOT HAVING ENOUGH INVESTIGATORS, THAT'S WHAT WE END
10 UP DOING. BUT I WANT US TO BE ABLE TO RESPOND TO A HOSPITAL
11 LIKE IT'S A SCENE. THAT'S THE GOAL. AND SO THAT WE DON'T HAVE
12 THIS PRIORITY, WELL, WE'RE GOING TO PRIORITIZE THE BODIES AT
13 THE SCENES, FOR EXAMPLE. AND SO THOSE ARE A LOT OF THINGS,
14 THANK YOU FOR THE QUESTION, BECAUSE IT'S ACTUALLY BRINGING OUT
15 ALL THE FACTORS INVOLVED IN THAT RESPONSE TIME. THERE'S SO
16 MANY DIFFERENT WAYS THAT WE'RE TRYING TO ADDRESS THEM. AND THE
17 NEW POSITION, THE PATHOLOGIST ASSISTANT, COULD BE SOMEWHERE
18 AROUND 3/4 OF A FULL-TIME PHYSICIAN'S TIME FOR A 1/3 OF THE
19 COST. THERE'S A LOT MORE OF THOSE FOLKS IN THE COUNTRY THAT
20 ARE APPLYING AND A LOT OF OFFICES DON'T HAVE THAT POSITION SO
21 THEN WE HAVE THE LUXURY. YES. WE NEED TO STRIKE AS WHILE OTHER
22 OFFICES HAVEN'T CONSIDERED DOING THAT YET, NOW WE'RE LEADING
23 AND THEN WE'RE GOING TO HAVE FOLKS FROM AROUND THE COUNTRY
24 SAYING, HEY, IF I WANT TO DO MEDICAL EXAMINER WORK AS A
25 PATHOLOGIST ASSISTANT, WHERE DO THEY DO IT? THEY SAY, HEY,



THE BOARD OF
SUPERVISORS

1 L.A. IS A LOCATION TO COME TO. SO I THINK THAT'S OUR
2 COMPETITIVE ADVANTAGE THAT WE NEED TO STRIKE SOON ON. AND SO
3 THOSE ARE SOME OF THE STRATEGIES.

4

5 **SUP. HOLLY J. MITCHELL:** GET THEM BEFORE NEW YORK FIGURES IT
6 OUT.

7

8 **DR. ODEY C. UKPO:** THAT'S RIGHT.

9

10 **SUP. HOLLY J. MITCHELL:** HURRY UP. JUST THE LAST PIECE, IT'S AN
11 INTERESTING CATCH-22. MANY TIMES, AS YOU WELL KNOW, WE GET THE
12 CALLS ABOUT, I NEED HELP WITH THE DEATH CERTIFICATE BECAUSE
13 LIFE INSURANCE OR SOME OTHER ENTITY IS ASKING FOR A DEATH
14 CERTIFICATE BEFORE YOU KNOW BANKS YOU KNOW TO MOVE RESOURCES
15 YOU KNOW TO SETTLE ESTATES PEOPLE ARE LOOKING FOR THE DEATH
16 CERTIFICATE IN ORDER TO MOVE. AND THE DELAYS RIGHT NOW ACROSS
17 THE COUNTY IN BURIALS AT FUNERAL HOMES AND CEMETERIES AND
18 MORTUARIES IS STAGGERING, IT'S WEEKS. AND I GUESS THAT'S BASED
19 ON CAPACITY TOO. SO IF THERE'S A DELAY IN EVEN STARTING THAT
20 PROCESS, IT CAN REALLY CREATE A PRETTY SIGNIFICANT RIPPLE
21 EFFECT THAT IMPACTS YOU IN TERMS OF FRANKLY, BODY STORAGE,
22 FUNERAL HOMES, HOSPITALS, EVERYTHING. SO I THINK THAT'S WHAT
23 WE'RE HEARING FROM CONSTITUENTS. IT'S LIKE, THIS IS THE FIRST
24 STEP FOR ME TO BE ABLE TO GO THROUGH THIS PROCESS WITH MY
25 FAMILY MEMBER.



THE BOARD OF
SUPERVISORS

1

2 **DR. ODEY C. UKPO:** YEAH, THOSE ARE THE SPIRIT OF MY EFFORT OF
3 STARTING THE HOSPITAL SIGN-OUT PROGRAM WAS TO ADDRESS THAT
4 FACTOR BECAUSE IT'S REALLY DIFFICULT FOR THEM, WHAT THEY'RE
5 EXPERIENCING, THE FAMILIES. AND I WANT TO MAKE SURE THAT
6 WHATEVER WE'RE DOING ADDS VALUE AND TO HAVE THE COURAGE TO
7 SAY, YOU KNOW WHAT, WE THOUGHT WE WERE DOING GREAT BECAUSE WE
8 DID XYZ, BUT LOOK, ACTUALLY WE'RE NOT DOING BETTER. SO
9 IMPLEMENTATION OF THE HOSPITAL SIGN-OUT PROGRAM HELPED TO GET
10 THE INDIVIDUAL BACK TO THE MORTUARY VERSUS WEEKS TO JUST A
11 COUPLE DAYS. AND THEN THEY CAN ENGAGE THE MORTUARY AND THE
12 MORTUARY STARTS THE DEATH CERTIFICATE PROCESS AND GETTING THE
13 DISPOSITION AND THOSE THINGS. SO THAT'S JUST ONE STEP AND
14 THERE'S JUST MULTIPLE WAYS TO TRY TO GET TO IT, BUT THAT WAS
15 SORT OF THE EARLY EFFORT TO DO THAT.

16

17 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. CHIEF MARRONE ON,
18 AND THIS IS, WELL, TWO THINGS. FIRST OF ALL, I AGREE WITH ALL
19 MY COLLEAGUES ABOUT THE CHALLENGES AROUND UNFUNDED MANDATES.
20 IT'S A PAIN. UNFUNDED MANDATES FROM THE STATE, FUNDING CUTS
21 FROM THE FEDERAL GOVERNMENT. SO I WANT TO APPLAUD YOUR
22 EFFORTS. BECAUSE ANOTHER THING THAT WE SHOULDN'T BE DOING IS
23 THE GIFT OF FREE SERVICES TO MUNICIPALITIES. THAT'S EQUALLY AS
24 OFFENSIVE AS UNFUNDED MANDATES. SO THE WORK THAT YOU'VE DONE
25 AROUND LIFEGUARDS AND FIRE SERVICE, YOU KNOW, WE'VE HEARD



THE BOARD OF
SUPERVISORS

1 ABOUT THE GIFT OF SERVICES TO PUBLIC HEALTH JUST LAST WEEK. SO
2 I WANT TO APPLAUD YOUR EFFORTS AND ALSO REMIND US AS A BOARD
3 THAT WE SHOULD BE DOING THOROUGH FISCAL ANALYSIS OF ANY BILL
4 THAT COMES BEFORE US FOR SUPPORT BEFORE WE SUPPORT IT TO MAKE
5 SURE WE KNOW THE IMPACT IT WILL HAVE ON THE COUNTY FISCALLY.
6 SO I WANT TO APPLAUD YOUR EFFORTS AROUND REALLY TRYING TO GET
7 REIMBURSED FOR THOSE CRITICAL SERVICES YOUR DEPARTMENT
8 PROVIDES. THE LAST PANEL THERE WAS MAYBE THE VERY LAST
9 QUESTION WHERE PROBATION ANSWERED THEIR VACANCIES AND YOU JUST
10 SHARED YOUR VACANCY. I THINK WHAT WE DON'T FACTOR IN WHEN WE
11 JUST LOOK AT THE VACANCY RATE IS SOMETHING THAT YOU LIST UNDER
12 YOUR DEPARTMENT PRIORITIES THE WORKERS COMPENSATION
13 LIABILITIES. 86% OF YOUR BUDGET IS FOR SALARIES AND EMPLOYEE
14 BENEFITS, INCLUDING INCREASING WORKERS' COMPENSATION COSTS,
15 APPROXIMATELY \$243,000,000 ANNUALLY. AND SO MY QUESTION IS,
16 WHAT'S THE IMPACT OF THE NUMBER OF YOUR FIREFIGHTER PERSONNEL
17 WHO ARE OUT ON INJURY ON YOUR ABILITY TO PROVIDE FIRE
18 SERVICES, NOT JUST THE VACANCY RATES, BUT IT'S ALSO THE PEOPLE
19 WHO ARE OUT ON WORKERS' MEDICAL LEAVE WHO AREN'T A PART OF
20 YOUR ACTIVE PERSONNEL.

21
22 **ANTHONY C. MARRONE:** CORRECT, AND THE DOWNSTREAM EFFECT THAT IT
23 HAS ON THE DEPARTMENT WHEN YOU HAVE 336 PEOPLE OFF ON INJURY
24 LEAVE, OR 339 OUT ON INJURY LEAVE, IT NOT ONLY DOES IT COST
25 THE DEPARTMENT MONEY, BUT IT REQUIRES OUR EXISTING, THE PEOPLE



THE BOARD OF
SUPERVISORS

1 WHO ARE STILL AT WORK TO WORK MORE BECAUSE THEY HAVE TO FILL
2 BEHIND THE PEOPLE WHO ARE OFF ON LEAVE. AND SOMETIMES WE HAVE
3 TO RECALL AND FORCE PEOPLE TO WORK A DAY THAT THEY NORMALLY
4 WOULD HAVE HAD OFF TO FILL BEHIND SOMEBODY WHO'S OFF ON
5 WORKERS' COMP LEAVE. SO WE HAVE PARTNERED WITH THE CEO AND THE
6 THIRD-PARTY ADMINISTRATOR TO MAKE SURE THAT WE TRY TO GET
7 PEOPLE DIAGNOSED, TREATED, REHABBED, RETURNED TO LIMITED DUTY
8 BEFORE THEY COME BACK TO FULL UNRESTRICTED DUTY. WE ARE
9 WORKING CLOSELY WITH LABOR TO TRY TO REDUCE THE NUMBER OF
10 PEOPLE THAT ARE OFF ON LONG-TERM I. AND WE'VE MADE GOOD
11 PROGRESS, 10% SINCE LAST YEAR. SO WE'VE GOTTEN ONLY 339 THIS
12 YEAR AS OPPOSED TO 393 LAST YEAR. SO WHAT WE'RE DOING IS
13 WORKING, BUT WE REALLY NEED, I THINK, LEGISLATIVE CHANGES TO
14 HELP US REDUCE THESE NUMBERS, BUT WE ALSO WANT TO PREVENT
15 WORKPLACE INJURY AND ILLNESS IN THE FIRST PLACE.

16
17 **SUP. HOLLY J. MITCHELL:** DO YOU THINK YOUR 10% IMPROVEMENT IS
18 AS A RESULT OF PREVENTION? I THINK PREVENTION IN THE FIRST
19 PLACE IS ACTUALLY SHOULD BE EVERYBODY'S GOAL FOR A VARIETY OF
20 REASONS. DO YOU THINK THAT 10% IS ATTRIBUTED TO PREVENTIVE
21 WORK THAT YOU'VE INSTITUTED?

22
23 **ANTHONY C. MARRONE:** I THINK A PORTION OF IT IS, BUT WE'VE
24 ELEVATED THE DISCUSSION AND THE DIALOGUE SURROUNDING WORKERS'
25 COMPENSATION, NOT ONLY AT THE EXECUTIVE TEAM LEVEL, BUT ALL



THE BOARD OF
SUPERVISORS

1 THE WAY DOWN TO THE FIRE STATION LEVEL. WE TALK ABOUT WORKERS'
2 COMPENSATION AND THE COST TO THE DISTRICT. IT'LL NEVER BE ZERO
3 BECAUSE FIREFIGHTING IS DANGEROUS AND DIRTY WORK. AND OUR
4 FIREFIGHTERS GO OUT THERE AND THEY PUT THEIR LIVES ON THE LINE
5 TO SAVE PEOPLE AND PROPERTY, AND THEY GET INJURED. AND IT'S MY
6 REQUIREMENT TO MAKE SURE THAT THEY GET THE BEST TREATMENT AS
7 FAST AS POSSIBLE SO THEY CAN BECOME HEALTHY AGAIN AND COME
8 BACK TO WORK. BUT WE'RE WORKING WITH, LIKE I SAID, THE CEO AND
9 THE TPA TO MAKE SURE THAT WE'RE DOING THE VERY BEST POSSIBLE
10 TO NOT ONLY PREVENT, BUT ONCE SOMEBODY IS INJURED OR ILL, TO
11 GET THEM BACK AS SOON AS POSSIBLE.

12
13 **SUP. HOLLY J. MITCHELL:** I COMPLETELY AGREE. AND YOU KNOW, SOME
14 DEPARTMENT HAD EARLIER MENTIONED, YOU KNOW, THE IMPORTANCE OF
15 INVESTMENT, BECAUSE WE HAVE HEARD OVER THE YEARS THE
16 IMPORTANCE OF INVESTMENT IN TERMS OF EQUIPMENT, YOU KNOW, THE
17 WELLNESS KIND OF CENTER OPTIONS, NUMEROUS WAYS IN WHICH WE
18 COULD WORK COLLECTIVELY BETTER TO HELP PREVENT INJURIES IN THE
19 FIRST PLACE. SO THANK YOU FOR THAT. I JUST WANTED TO
20 ACKNOWLEDGE IT'S A REAL NUMBER. IT'S GREAT TO SEE THAT YOU'VE
21 GOT SOME TRACTION IN TERMS OF REDUCING IT, AND I'M REALLY GLAD
22 TO HEAR ABOUT THE PREVENTION SERVICES THAT YOU THINK ARE
23 WORKING WELL. THANK YOU, MADAM CHAIR.

24
25 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH. MY COLLEAGUES



THE BOARD OF
SUPERVISORS

1 HAVE ASKED ALL THE QUESTIONS THAT I WAS GOING TO ASK, BUT I DO
2 WANT TO SAY TO THE MEDICAL EXAMINER, DR. UKPO, THANK YOU FOR
3 YOUR TENACITY AND YOUR ABILITY TO MAKE SURE THAT WE GOT OUR
4 NATIONAL ASSOCIATION OF MEDICAL EXAMINER'S ACCREDITATION. I
5 KNOW THIS WAS, SINCE I'VE BEEN ON THE BOARD, I THINK A 10
6 YEAR, 11 YEAR EFFORT THAT WE'VE BEEN TRYING TO GET BACK IN THE
7 QUEUE. SO THIS, WE INHERITED THIS, YOU INHERITED THIS, AND YOU
8 REALLY WORKED VERY, VERY APTLY. AND I'M GLAD THAT YOU HELPED
9 TO CENTER THAT FOR US. BECAUSE NOW, I MEAN, OTHER FOLKS WILL
10 LOOK AT US AND UNDERSTAND WE ARE ONE OF THE LARGEST COUNTIES,
11 IF NOT THE LARGEST IN THE COUNTRY, AND HOW IMPORTANT IT IS TO
12 BE UP TO DATE ON ALL OUR ACCREDITATION. SO I WANT TO
13 PERSONALLY THANK YOU AND THANK YOU FOR WORKING WITH MY STAFF.
14 I ALSO WANT TO SAY THAT LAST YEAR, THE BOARD UNANIMOUSLY
15 APPROVED A MOTION TO WAIVE THE MEDICAL EXAMINER'S
16 TRANSPORTATION AND STORAGE FEES FOR ALL COUNTY RESIDENTS. CAN
17 YOU KIND OF GIVE US AN UPDATE ON HOW THAT IS WORKING RIGHT
18 NOW?

19
20 **DR. ODEY C. UKPO:** YES, THAT WAS A WONDERFUL MOTION. THANK YOU
21 FOR YOUR SUPPORT AND PASSING THAT FOR COMPASSION TO FAMILIES
22 THAT WE HAVE NOT CHARGED FAMILIES FOR TRANSPORTATION OF
23 DECEDENTS AND STORAGE SINCE THAT MOTION. AND IT'S REALLY BEEN
24 A WONDERFUL, COMPASSIONATE THING TO DO, ESPECIALLY DURING
25 THESE TIMES, ECONOMIC CHALLENGES. WE WILL BE DELIGHTED TO



THE BOARD OF
SUPERVISORS

1 CONTINUE DOING THAT FOR THE COMMUNITY. AND THAT'S WHERE WE ARE
2 TODAY, IS SINCE THEN WE HAVE NOT BEEN CHARGING FAMILIES.

3
4 **SUP. HILDA SOLIS, CHAIR:** I THINK IT'S COMMENDABLE AND I HOPE
5 WE CAN UPLIFT THAT THROUGH OUR COMMUNICATIONS TO LET PEOPLE
6 KNOW THAT WE HAVE A COMPASSIONATE MEDICAL EXAMINER. WHILE IT'S
7 A TOUGH JOB, YOU'RE IN THE PAPER A LOT FOR DIFFERENT REASONS,
8 AND MUCH OF IT YOU DIDN'T CREATE. BUT NONETHELESS, YOU GET A
9 LOT OF ATTACKS. AND I KNOW THAT IT'S HARD, AND YOU'VE DONE A
10 GREAT JOB OF BEING ABLE TO STAND UP AND WITH COURAGE AND
11 CONVICTION. SO I JUST WANT TO THANK YOU AND YOUR STAFF BECAUSE
12 I KNOW IT'S A HARD JOB. I SAW, I THINK, YOU ALL GO THROUGH THE
13 MOST DURING COVID. AND WHEN WE HAD, WE DIDN'T HAVE ALL THE
14 RESOURCES AVAILABLE, MORGUE FOR ONE, AND THEN JUST HAVING TO
15 WORK WITH ALL OUR COMMUNITIES WHO WERE DEVASTATED, OR YOU MAY
16 HAVE HAD MORE THAN JUST MULTIPLE DEATHS IN A FAMILY, FIVE IN
17 SOME OF MY FAMILIES IN EAST LOS ANGELES. SO I WANT TO THANK
18 YOUR STAFF FOR THAT. AND I KNOW WE CAN BE BETTER PREPARED FOR
19 THE NEXT DISASTER WITH YOURSELF AND OTHERS THERE. SO THANK
20 YOU. IT'S REALLY MORE OF A COMMENT. AND THEN FOR CHIEF
21 MARRONE, THANK YOU AND TO YOUR FIRE TEAM. YOU ALL HAVE GONE
22 THROUGH SO MUCH. I DON'T KNOW WHAT TO SAY. I'VE SEEN YOUR
23 FOLKS IN ACTION. I'VE SEEN YOU IN ACTION. AND I'VE LEARNED A
24 LOT FROM YOU, AS WELL AS THE COMPASSION THAT YOU AND YOUR
25 STAFF BRING TO THE FIELD. AND TO MANY PEOPLE WHO DON'T ALWAYS



THE BOARD OF
SUPERVISORS

1 UNDERSTAND YOUR, THE ROLE OF THE FIRE DEPARTMENT AND THAT YOU
2 DO MUCH MORE. YOU DO A LOT OF HEALTHCARE AND YOU DO A LOT OF
3 MENTAL HEALTH. ONE THING I WANTED TO ASK YOU, RECENTLY I
4 VISITED ONE OF MY CITY FIRE DEPARTMENTS, MONTEBELLO, AND THEY
5 HAD A UNIQUE, I GUESS, SET OF INDIVIDUALS THAT ARE WORKING,
6 THAT WERE WORKING THERE, IT'S KIND OF A MENTAL HEALTH TEAM
7 ALONGSIDE WITH THE FIRE DEPARTMENT AS THEY GO OUT AND DEALING
8 WITH PEOPLE IN CRISIS. AND I THOUGHT, WOW, WHAT A GREAT IDEA.
9 I DON'T KNOW HOW MUCH MORE THAT WOULD COST, BUT I MEAN, I
10 THOUGHT, DOESN'T IT MAKE SENSE? WE GO OUT, WE'RE CALLED OUT,
11 YOU'RE CALLED OUT EVEN WHEN IT'S HOMELESS, OR IF THERE'S A
12 PARAMEDIC THAT HAS TO BE THERE AND THERE'S SOMETHING HAPPENING
13 WITH THE FAMILY AND JUST TO HAVE THAT ADDITIONAL SUPPORT. I
14 HAD A CHANCE TO MEET THE FOLKS THERE AND I THOUGHT, WOW, THIS
15 IS MAYBE SOMETHING THAT WE CAN LOOK AT. NOT SURE, BUT ANY
16 COMMENTS? HAVE YOU HEARD OF THAT BEFORE?

17
18 **ANTHONY C. MARRONE:** YEAH, CERTAINLY, SUPERVISOR, WE COULD LOOK
19 AT THAT. MAYBE PARTNERING WITH THE DMH, I CAN REACH OUT TO DR.
20 WONG AND SEE WHAT TYPE OF PARTNERSHIP WE CAN FORM. I KNOW THAT
21 A LOT OF MUNICIPAL FIRE DEPARTMENTS DO HAVE A BEHAVIORAL
22 HEALTH CLINICIAN THAT GOES OUT WITH THEM ON CERTAIN TYPES OF
23 CALLS, BUT WE COULD CERTAINLY EXPLORE THAT AND THEN REPORT
24 BACK TO YOUR BOARD BETWEEN MYSELF AND DR. WONG.



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. AGAIN, THANK YOU BOTH FOR
2 BEING HERE TO THE BOARD FOR THE GOOD QUESTIONS THAT YOU ALL
3 HAD AND WE ARE NOW GOING TO EXCUSE YOU, SO THANK YOU. AND
4 EXECUTIVE OFFICER, CAN YOU PLEASE READ THE INSTRUCTIONS IN AS
5 TO HOW WE'RE GOING TO CONDUCT PUBLIC COMMENT?

6

7 **STEVEN HERNANDEZ, EXECUTIVE OFFICER:** YES, MADAM CHAIR. WE WILL
8 NOW MOVE ON TO PUBLIC COMMENT ON THE DEPARTMENTAL BUDGET
9 PRESENTATIONS. FOR MEMBERS OF THE PUBLIC JOINING US REMOTELY,
10 TO COMMENT ON THIS ITEM, PLEASE USE THE RAISED HAND FEATURE IF
11 YOU ARE ONLINE OR PRESS STAR THREE IF ON A TELEPHONE.

12

13 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME?

14

15 **STEVEN HERNANDEZ, EXECUTIVE OFFICER:** PLEASE HOLD. GIVEN THE
16 NUMBER OF SPEAKERS WHO HAVE SIGNED UP TO SPEAK ON THIS ITEM,
17 IN ORDER TO FINISH TODAY'S MEETING EFFICIENTLY, THE TIME FOR
18 PUBLIC COMMENT ON THIS ITEM WILL BE 60 MINUTES. THE TIME IS
19 NOW 1.39. WE WILL END AT 2.39. PUBLIC COMMENT FOR THIS ITEM
20 WILL END AT THAT TIME. IF YOU ARE WITH A GROUP, PLEASE
21 IDENTIFY ONE PERSON TO SPEAK ON BEHALF OF YOUR ENTIRE GROUP.
22 IF YOU ARE UNABLE TO COMPLETE YOUR STATEMENT, YOU MAY SUBMIT A
23 COPY OF YOUR WRITTEN COMMENTS TO STAFF TO BE PROVIDED TO THE
24 BOARD AND THIS WILL BE INCLUDED FOR THE RECORD.

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
2 FORWARD AND STAFF WILL ASSIST YOU. MARK VAHANIAN, DEANNA
3 PITTMAN, CHRIS WEDDLE, NAHEMIA BRADFORD, TYREEK SHIPP, ALICIA
4 ZAMARA, ROBERTO LUCA, RUBY LIZARRAGA, WALTER LANDAVERDE
5 RAMIREZ, EDWIN MEDRANO, ISABELLA SULEIMAN, ANGELA ARROYO,
6 ANTONIA AGUILAR COLE, ESTEFANIA TEQUILA, SYLVIA MARTINEZ, SAM
7 LEWIS, CASSIDY MALDONADO, KATRINA WILLIAMS, MIA EVANS,
8 JEANETTE ASANTE, EVELYN ESPINALL, CHERISH TATTOON, FELICIA
9 CARBAJAL, AND CATHERINE BUTLER. WE'LL START WITH IN-PERSON
10 SPEAKERS FIRST.

11
12 **STEVEN HERNANDEZ, EXECUTIVE OFFICER:** MEMBERS OF THE PUBLIC, WE
13 VALUE YOUR INPUT AND A PUBLIC SURVEY IS NOW AVAILABLE FOR YOU
14 TO SHARE YOUR FEEDBACK ON TODAY'S PRESENTATIONS. FOR THOSE
15 ATTENDING IN PERSON OR REMOTELY, PLEASE SCAN THE QR CODE
16 DISPLAYED ON THE MONITORS TO ACCESS THE SURVEY. YOUR
17 PARTICIPATION IS GREATLY APPRECIATED AND WILL HELP US IMPROVE
18 OUR PROCESS. THANK YOU FOR TAKING THE TIME TO CONTRIBUTE.

19
20 **SUP. HILDA SOLIS, CHAIR:** GO AHEAD.

21
22 **DEANNA PITTMAN:** HELLO, MY NAME IS DEANNA PITTMAN AND I'M A
23 MEMBER OF THE YOUNG WOMEN'S FREEDOM CENTER. AND I WORK
24 DIRECTLY WITH GIRLS AND GENDER EXPANSIVE YOUTH THAT ARE COMING
25 HOME FROM OUR JUVENILE HALLS. TODAY WE'RE HERE TO DEMAND THAT



THE BOARD OF
SUPERVISORS

1 NOT ANOTHER CENT BE INVESTED INTO THE PROBATION DEPARTMENT.
2 BILLIONS ARE BEING SPENT ON YOUTH LOCKUP. THIS DOESN'T INCLUDE
3 THE \$4,000,000,000+ SETTLEMENT THAT THE DEPARTMENT IS AT THE
4 CENTER OF FOR SEXUAL ABUSE. THE MONEY BEING SPENT VERSUS THE
5 DAY-TO-DAY CONDITIONS THAT YOUTH ARE ENDURING ON THE INSIDE IS
6 NOT ADDING UP. PROBATION HAS A WELL-DOCUMENTED INABILITY TO
7 CARE FOR YOUTH, ESPECIALLY GIRLS AND TRANSYOUTH, EVEN WITH
8 THIS MOVE TO CAMP KILPATRICK. EARLIER, THE DA TALKED ABOUT
9 PROSECUTION AND PROSECUTION. HOW ABOUT WE PROSECUTE THESE
10 PROBATION OFFICERS WHO HAVE SEXUALLY ABUSED OUR CHILDREN?

11
12 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

13
14 **IN-PERSON SPEAKER:** HI, MY NAME IS NEHEMIAH. I'M 18 YEARS OLD,
15 AN INTERN AT YWSE, FELLOW PARTICIPANT, SYSTEM IMPACTED, AND
16 FIRMLY INCARCERATED. I'M HERE TO ACTUALLY CONSIDER COMMUNITY-
17 BASED ALTERNATIVES INSTEAD OF LOCKING UP YOUNG PEOPLE WHO ARE
18 STILL LEARNING, STILL GROWING, AND OFTEN DON'T FULLY
19 UNDERSTAND THE SYSTEM THEY ARE CAUGHT IN. BEING INCARCERATED
20 DID NOT MAKE ME WANT TO DO BETTER. CHANGE WAS A DECISION I
21 MADE FOR MYSELF. WHAT HELPED ME MAKE THAT DECISION WAS
22 SUPPORT, NOT A SALE. JUVENILE HALLS ARE CALLED PLACES OF
23 REHABILITATION, BUT THEY ARE NOT SAFE ENVIRONMENTS FOR
24 HEALING. ABUSE, SEXUAL ASSAULT, AND FORCED FIGHTS HAPPEN
25 THERE. THIS IS NOT REHABILITATION. THE YOUNG WOMEN'S FREEDOM



THE BOARD OF
SUPERVISORS

1 CENTER HELPED ME CHANGE. THEY SAW ME MORE THAN MY RECORD AND
2 THEY GAVE ME GUIDANCE, ACCOUNTABILITY, AND REAL SUPPORT.
3 PROGRAMS LIKE THIS HELP YOUNG PEOPLE WHO MAY NOT KNOW HOW TO
4 ASK FOR HELP OR FIND THEIR WAY ON THEIR OWN. WE MUST INVEST IN
5 COMMUNITY, NOT INCARCERATION.

6
7 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

8
9 **IN-PERSON SPEAKER:** GOOD MORNING, SUPERVISORS. MY NAME IS RUBY
10 AND I'M HERE WITH THE ANTI-RECIDIVISM COALITION. PUBLIC SAFETY
11 IS NOT ONLY ENFORCEMENT IN CUSTODY, IT IS YOUTH DEVELOPMENT,
12 HOUSING STABILITY, REENTRY SUPPORT AND ACCESS TO CARE THAT
13 STOP HARM BEFORE IT HAPPENS. IF WE CUT PREVENTION NOW, WE WILL
14 PAY MORE LATER THROUGH INCREASED JAIL POPULATIONS, HIGHER
15 COURT COSTS AND GREATER EMERGENCY SERVICE USE. REENTRY CANNOT
16 BE TREATED AS EXPENDABLE, ESPECIALLY IN TIMES OF FISCAL
17 CONSTRAINT. IF SOMEONE SERVES THEIR SENTENCE AND COMES HOME,
18 WE HAVE A RESPONSIBILITY TO ENSURE THEY HAVE A REAL CHANCE AT
19 STABILITY. OTHERWISE, WE ARE CHOOSING A REVOLVING DOOR OVER
20 REAL PUBLIC SAFETY. I ALSO WANT TO ADDRESS SOMETHING DEEPER.
21 TOO OFTEN OUR SYSTEM REDUCES PEOPLE TO LABELS, MURDERER,
22 RAPIST, AS HEARD EARLIER. THE MOMENT WE REDUCE SOMEONE TO THE
23 WORST THING THEY'VE EVER DONE, WE PUT THEM IN A BOX AND TREAT
24 CHANGE AS IMPOSSIBLE. WHEN POLICY IS SHAPED BY LABELS INSTEAD
25 OF DATA AND HUMAN POTENTIAL, WE DEFAULT TO PUNISHMENT INSTEAD



THE BOARD OF
SUPERVISORS

1 OF SOLUTIONS. THROUGH JUSTICE, CARE, AND OPPORTUNITIES
2 PARTNERSHIPS, OVER 200 ARC MEMBERS HAVE ENTERED UNION BUILDING
3 TRADES THROUGH SECOND CHANCE PRE-APPRENTICESHIP PATHWAYS. THAT
4 MEANS STABLE INCOME.

5
6 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

7
8 **CHRIS WADDELL:** HI, MY NAME IS CHRIS WADDELL. I'M THE DIRECTOR
9 OF REENTRY FOR PATHWAY TO KINSHIP. I CURRENTLY JUST WANT TO
10 SPEAK ON THE FACT THAT REENTRY HAS DONE SOMETHING THAT HAS
11 CHANGED EVERYONE SINGLE PERSON PROBABLY INSIDE OF THIS ROOM'S
12 LIFE THAT ARE JUSTICE IMPACTED. ORGANIZATIONS SUCH AS JCOD AND
13 THE DEPARTMENT OF YOUTH DEVELOPMENT HAVE BEEN ABLE TO
14 FORTUNATELY FUND OUR ORGANIZATION TO SUPPORT OVER 100 JUSTICE-
15 IMPACTED INDIVIDUALS IN THEIR PURSUIT OF REENTRY. CURRENTLY WE
16 WORK WITH AT LEAST 80 SYTFS THAT ARE STEPPING DOWN OUT OF THE
17 SYSTEM AND KEEPING THEM PUNITIVELY INSIDE DOES NOTHING FOR
18 JUSTICE OR REENTRY. WE'VE BEEN ABLE TO HAVE THE OPPORTUNITY TO
19 SEE THEM GROW, EXCEL, GAIN CAREER OPPORTUNITIES. SO I JUST
20 WANT TO SAY ON BEHALF OF THOSE ORGANIZATIONS, THE FUNDING THAT
21 IS PROVIDED TO THEM IS ESSENTIAL FOR US TO CONTINUE THE WORK
22 THAT WE DO, CONTINUE TO HELP THEM GROW, CHANGE, AND EVOLVE AS
23 YOUNG MEN AND WOMEN. WE JUST THANK YOU FOR THIS OPPORTUNITY.
24 HAVE A GREAT DAY.



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

2

3 **SUP. HILDA SOLIS, CHAIR:** GO AHEAD, MISS. MISS.

4

5 **ANGELA ARROYO:** HELLO, MY NAME IS ANGELA ARROYO. I'M AN INTERN
6 WITH THE YOUNG WOMEN'S FREEDOM CENTER. I AM A 20-YEAR-OLD
7 SYSTEM IMPACTED AND FORMERLY INCARCERATED YOUTH. I'M HERE
8 TODAY TO VOUCH FOR THERE TO BE NO FURTHER INVESTMENT INTO THE
9 PROBATION SYSTEM. IT FEELS LIKE WE KEEP SPENDING MORE THAN
10 ACTUALLY FIXING WHAT IS NOT WORKING. A LOT OF PROBATION
11 SYSTEMS ARE STILL OVERWHELMED AND FOCUS MORE ON PUNISHMENT
12 THAN ACTUALLY HELPING THE YOUTH RECEIVE REHABILITATION AND
13 TURN THEIR LIVES AROUND. I DON'T UNDERSTAND WHY WE KEEP
14 PUNISHING YOUTH IS THE ROUTE TO TAKE WHEN WE NEED TO INVEST
15 TIME AND EFFORT INTO ROOT CAUSES OF THESE ISSUES TO PREVENT
16 REOFFENDING. CBOS ARE PICKING UP PROBATION SLACK BY PROVIDING
17 CRITICAL SERVICES LIKE RIDES FOR PARENTS TO VISIT GIRLS AT
18 INACCESSIBLE JUVENILE HALLS, JUVENILE HALL IN MALIBU INSTEAD
19 OF TAKING ACCOUNTABILITY FOR THEIR INABILITY. PROBATION IS
20 UNWILLING TO LET GO REGARDLESS OF THE CONSEQUENCES. THANK YOU,
21 FREE THE 50.

22

23 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

24

25 **SUP. HILDA SOLIS, CHAIR:** BYRON, I JUST WANTED TO ASK YOU, YOU



THE BOARD OF
SUPERVISORS

1 KNOW, PEOPLE HAVE BEEN SITTING IN THE AUDIENCE FOR LIKE MOST
2 OF THE DAY. WOULD YOU MIND LETTING AT LEAST 10 GO AND THEN YOU
3 SPEAK AFTER? THAT'S OKAY. IT'S OKAY, IT'S OKAY. NO, NO, NO,
4 NO, THEY WON'T. NO, THEY WON'T. WE'RE GOING TO GET THROUGH
5 THIS. BELIEVE ME. OKAY. LET'S GO. LET'S GO QUICKLY. THANK YOU.

6
7 **FELICIA CARBAJAL:** GOOD AFTERNOON, SUPERVISORS. MY NAME IS
8 FELICIA CARBAJAL AND I'M WITH THE SOCIAL IMPACT CENTER, A
9 COMMUNITY-BASED ORGANIZATION BUILDING POWER IN CRIMINALIZED
10 BIPOC AND LGBTQ+ COMMUNITIES THROUGH STIGMA-FREE ORGANIZING,
11 MUTUAL AID AND CARE-CENTERED REENTRY SUPPORT SERVING DISTRICT
12 3 AND 2. I'M HERE TO URGE YOU TO FULLY FUND AND SUSTAIN THE
13 JUSTICE CARE AND OPPORTUNITIES DEPARTMENT. WE OPPOSE ANY
14 ADDITIONAL OR NEW FUNDING INCREASES TO THE SHERIFF'S
15 DEPARTMENT, PROBATION DEPARTMENT, DISTRICT ATTORNEY'S OFFICE.
16 THROUGH TWO JCOD CAPACITY BUILDING GRANTS AND THE J-COD
17 INCUBATOR, WE'VE BEEN ABLE TO LEVERAGE OUR WORK TO SECURE
18 ADDITIONAL FUNDING, ALLOWING US TO SCALE UP THE REENTRY
19 SERVICES OUR COMMUNITY RELIES ON. I WANT TO NAME WHAT BROUGHT
20 ME HERE IN THE RAIN TODAY. THAT'S JUDGE ARMSTEAD AND HER
21 AMAZING LEADERSHIP TEAM AND THEIR UNWAVERING COMMITMENT NOT
22 ONLY TO PEOPLE DIRECTLY IMPACTED LIKE MYSELF, BUT TO
23 ORGANIZATIONS LIKE OURS WHO PARTNER TO MAKE CARE PRACTICES
24 REAL, CARE FIRST PRACTICES REAL --



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** NEXT SPEAKER PLEASE.

2

3 **MIYA EVANS:** HI, MY NAME IS MIYA EVANS. I AM A PARTICIPANT WITH
4 THE YOUNG WOMEN'S FREEDOM CENTER.

5

6 **SUP. HILDA SOLIS, CHAIR:** SPEAK UP, PLEASE. SPEAK IN LOUDER SO
7 WE CAN HEAR YOU. THANK YOU.

8

9 **MIYA EVANS:** I AM A PARTICIPANT WITH THE YOUNG WOMEN'S FREEDOM
10 CENTER AND BELOVED VILLAGE. AS A FORMERLY INCARCERATED YOUTH,
11 I EXPERIENCED AGGRESSIVE AND ABUSIVE STAFF AND LOW QUALITY
12 EDUCATION AND ISOLATION. I AM HERE TODAY TO SHOW WHY WE
13 SHOULDN'T CONTINUE TO FULLY FUND PROBATION. I THINK THE MONEY
14 SHOULD BE GIVEN TO REHABILITATION PROGRAMS LIKE YOUTH
15 DEVELOPMENT AND COMMUNITY ORGANIZATIONS, FREE TO 50. THANK
16 YOU.

17

18 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. NEXT SPEAKER.

19

20 **JANET ASANTE:** HI, MY NAME IS JANET ASANTE. I RECENTLY STEPPED
21 IN TO LEAD THE JUSTICE L.A. COALITION. PLEASE TELL ME, WHAT IS
22 THE PRICE TAG OF A HUMAN LIFE? BECAUSE 690 PEOPLE HAVE DIED IN
23 CUSTODY SINCE 2005, WITH THE HIGHEST RATE OF IN-CUSTODY DEATHS
24 HAPPENING RIGHT NOW AS WE SPEAK. TWO HUNDRED SIXTY SINCE THIS
25 BOARD VOTED TO CLOSE MEN'S CENTRAL JAIL, AND THE 10TH DEATH OF



THE BOARD OF
SUPERVISORS

1 THIS YEAR WAS JUST POSTED TODAY IN EIGHT WEEKS. WHERE IS THE
2 COST OF A HUMAN LIFE IN THESE BUDGET CONVERSATIONS? YOU WANT
3 TO TALK ABOUT FRAUD? THE SHERIFF IS DEFRAUDING EVERY SINGLE
4 ONE OF THE PEOPLE THAT YOU SEE BEHIND ME. THEY'RE TALKING
5 ABOUT FUNDING YOUTH, FUNDING HEALTH SERVICES, FUNDING MENTAL
6 HEALTH CARE. THE SHERIFF IS TAKING BILLIONS FROM ALL OF US AND
7 MAKING US PAY FOR THE PEOPLE THAT THEY KILL. MAKING US PAY FOR
8 THEIR DEPUTY GANGS. WHO'S ADDRESSING THOSE DEPUTY GANGS? WE'RE
9 NOT SEEING THAT REFLECTED IN THE BUDGET. WE'RE NOT SEEING THAT
10 REFLECTED IN ANY OF THEIR CURTAILMENTS. THE PUBLIC DEFENDERS
11 ARE SUPPOSED TO BE DEFENDING US. THE OIG HAD TO CUT THEIR
12 STAFF BY 30%, AND WE ARE BEING DEFRAUDED. WE'RE BEING TOLD
13 IT'S CARE, AND IT'S NOT CARE. IT'S ANOTHER JAIL. WE'RE NOT
14 GETTING CARE. WHERE'S THE CARE FIRST WHEN YOU'RE DOING THE
15 SAME THING YOU'VE ALWAYS DONE? THANK YOU.

16
17 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

18
19 **KATRINA WILLIAMS:** GOOD AFTERNOON, BOARD OF SUPERVISORS. I'M
20 KATRINA WILLIAMS, AND I'M FROM CHANGING THE FACES OF
21 HOMELESSNESS. AND FIRST OF ALL, I JUST WANT TO GIVE KUDOS TO
22 THE YOUNG PEOPLE THAT ARE COMING UP HERE ADVOCATING FOR
23 THEMSELVES. WE ARE A RECIPIENT FOR THE CFCI GRANT AND JCA WITH
24 THE AMITY FOUNDATION. SO THANK YOU FOR GIVING US THE
25 OPPORTUNITY. WE HAVE LAUNCHED OUR WORKFORCE DEVELOPMENT



THE BOARD OF
SUPERVISORS

1 PROGRAM FOR OUR YOUTH AND THEY'RE DOING VERY WELL AND BEING
2 VERY PRODUCTIVE WITHIN THE CITY OF L.A. WE ALSO HAVE A PEER
3 MENTORING PROGRAM WHERE WE'RE TAKING THE YOUTH BACK INTO THE
4 SHELTERS WHERE THEY'RE BEING TO HAND UP AND USING THAT
5 APPROACH TO HELP OTHERS. NOW, I'M JUST HERE TO SAY FOR THE
6 YOUTH THAT'S OUT HERE SPEAKING, WE NEED TO SUPPORT THEM. WE
7 NEED SERVICES, THEY NEED TRAINING SO THEY CAN BE PRODUCTIVE
8 ADULTS. THEY'RE COMING OUT HERE WITH NO SKILLS. THEY'RE
9 LEAVING FOSTER CARE UNLOVED. THEY'RE COMING FROM DYSFUNCTION
10 AND THEY'RE DEALING WITH A LOT OF TRAUMA. SO LET'S STAND
11 TOGETHER WITH OUR YOUNG PEOPLE. LET'S IMPLEMENT SERVICES AND
12 SUPPORT THE ORGANIZATIONS THAT'S REALLY OUT HERE DOING THE
13 WORK. IT'S ALL ABOUT LOVE AND GOD AND MOVING IN UNITY, IN
14 JESUS' NAME, AMEN.

15
16 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

17
18 **BYRON JOSE:** THANK YOU. THANK YOU, SUPERVISOR MITCHELL, FOR
19 TRULY UPLIFTING THE COMMUNITY AND MAKING SURE THAT THERE'S
20 ACCOUNTABILITY AND TRANSPARENCY AND NOT JUST MOVING FORWARD,
21 THE SHERIFF LUNA'S PLAN TO BUILD A NEW JAIL. CEO SISSETT
22 ALREADY COMMISSIONED A REPORT OF ALL THE REPORTS THAT WE'VE
23 BEEN HEARING. THANK YOU SUPERVISOR HAHN AND SUPERVISOR HORBATH
24 FOR SHOWING UP TODAY AND UPLIFTING THE NEEDS OF OUR YOUTH AND
25 MAKING SURE THAT WE ARE, WE'RE NOT JUST GIVING INTO THE DA'S



THE BOARD OF
SUPERVISORS

1 FEAR MONGERING, BUT WE'RE ACTUALLY HOLDING THE LINE FOR A CARE
2 FIRST BUDGET. AS WE MOVE FORWARD, GIVEN THE CURRENT SITUATION
3 OF THE BUDGET, WE WANT TO MAKE SURE THAT WE ARE PUTTING
4 MEASURE J IN THE CHARTER, THAT YOU ARE CLOSING MEN'S SEXUAL
5 JAIL, THAT YOU ARE DEPOPULATING THE CASE SIX YEAR UNITS WHERE
6 ALL TRANSWOMEN, SPECIFICALLY BLACK TRANSWOMEN AND LATINA TRANS
7 WOMEN ARE REPRESENTED. AND WE WANT TO MAKE SURE THAT YOU FREE
8 THE 50 GIRLS AND THAT YOU PUSH FOR A TRUE CARE FIRST BUDGET
9 AND NOT THIS CHARADE. I'VE BEEN WAITING HERE SINCE LAST WEEK
10 TO DO PUBLIC COMMENT AND YOU'RE WORSE ON 90 SECONDS ON ALL
11 BUDGET MATTERS.

12
13 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

14
15 **CATHERINE BUTLER:** HELLO, MY NAME IS CATHERINE BUTLER AND I'M
16 REPRESENTING PAULIE'S PROJECT. I'M THE EXECUTIVE DIRECTOR AND
17 WE'RE A NONPROFIT THAT IS IN FRONT LINES OF OUR COMMUNITY
18 SERVING THOSE MOST IN NEED. PEOPLE EXPERIENCING HOMELESSNESS,
19 VETERANS, FAMILIES RAISING SPECIAL NEEDS CHILDREN, AND
20 INDIVIDUALS ENTERING SOCIETY AFTER INCARCERATION. OUR FOUNDER,
21 MY BROTHER PAUL AVILA TRAGICALLY PASSED AWAY ON JULY 1ST BUT
22 WE ARE CONTINUING HIS MISSION AND I THANK MANY OF YOU ESTEEMED
23 FOR GIVING US MANY CONDOLENCES. EVERY WEEK WE CONDUCT FOOD
24 OUTREACH FOR VETERANS AND THOSE LIVING ON THE STREETS. AND
25 EVERY OTHER WEEK WE DO STREET OUTREACH IN SKID ROW, MEETING



THE BOARD OF
SUPERVISORS

1 PEOPLE WHERE THEY ARE, LISTENING TO THEIR STRUGGLES AND
2 HELPING THEM REBUILD THEIR LIVES. WE THANK YOU TO CFCI GRANTS,
3 PROGRAMS LIKE JCOD, AND THE JUDGE WHO ASSIST US IN DOING MORE
4 THAN PROVIDING JUST A HANDOUT BUT A HAND UP. WE ARE CONNECTING
5 PEOPLE TO HOUSING, IDENTIFICATION SERVICES, MENTORING AND THE
6 TOOLS THAT THEY NEED TO LIVE. NONPROFITS LIKE OURSELVES ARE
7 THE BACKBONES OF THE COMMUNITY. WE'RE THE PARTNERS IN YOUR
8 FLEET.

9
10 **SUP. HILDA SOLIS, CHAIR:** THANK YOU VERY MUCH.

11
12 **ALICIA ZAMORA:** GOOD AFTERNOON. MY NAME IS ALICIA ZAMORA WITH
13 THE ANTI-RECIDIVISM COALITION. I'M THE DATA COORDINATOR FOR
14 OUR CREDIBLE MESSENGERS WHO SERVE OUR YOUTH IN LOS PADRINOS
15 AND BARRY J. WHILE WE DO FACE IMMENSE FISCAL PRESSURE FROM THE
16 BILLION-DOLLAR WILDFIRE RECOVERY AND LEGAL SETTLEMENTS, WE
17 CANNOT AFFORD TO DEFUND THE VERY PROGRAM THAT PREVENT THESE
18 LONG-TERM SYSTEM COSTS. I'M ADVOCATING FOR DYD AND JCOD FOR
19 OUR CREDIBLE MESSENGER PROGRAM. AS A DATA COORDINATOR, I SEE
20 THE NUMBERS BEHIND THE STORIES. OUR CREDIBLE MESSENGERS ARE
21 NOT JUST MENTORS, THEY ARE SPECIALIZED VIOLENCE INTERRUPTERS
22 WHO HAVE LIVED EXPERIENCE, ALLOWS THEM TO REACH YOUTH THAT
23 TRADITIONAL SYSTEMS CANNOT. OUR WORKFORCE DEVELOPMENT PROGRAM
24 ALSO HAS HELPED EMPLOY AND UNIONIZE OVER 200 OF OUR MEMBERS.
25 WE STRONGLY ADVOCATE FOR THE CARE FIRST JAILS LAST VISION THAT



THE BOARD OF
SUPERVISORS

1 THE BOARD HAS IMPLEMENTED TO CONTINUOUSLY ALIGN WITH
2 RESTORATIVE JUSTICE. BY CUTTING THESE PROGRAMS, WE ARE
3 GUARANTEEING HIGHER RECIDIVISM COSTS TOMORROW IN A DOLLAR WITH
4 SPRYWARE. FOR EVERY YOUTH WE SUCCESSFULLY TRANSITION BACK INTO
5 THE COMMUNITY, WE SAVE THE COUNTY HUNDREDS OF THOUSANDS OF
6 DOLLARS IN INCARCERATION COSTS.

7
8 **EXECUTIVE OFFICER:** NEXT SPEAKER.

9
10 **EDWIN MEDRANO:** GOOD EVENING BOARD MEMBERS, MY NAME IS EDWIN
11 MEDRANO. I'M PART OF THE CREDIBLE MESSENGER PROGRAM AT THE
12 ANTI-RESIDIVISM COALITION WHERE I MENTOR THE YOUTH AT LOS
13 PADRINOS AND BARRY J. NIDORF. AS A YOUNG PERSON, I WAS SYSTEM
14 INVOLVED, AND I KNOW WHAT IT FEELS LIKE TO BE IN THE FUTURE
15 THAT YOU FEEL THAT I FELT THAT MY FUTURE WAS ALREADY DECIDED.
16 SO WHAT CHANGED MY LIFE WAS AN INCARCERATION. IT WAS SOMEONE
17 WHO SAW POTENTIAL IN ME WHEN I DIDN'T SEE IT IN MYSELF WHILE I
18 WAS INCARCERATED. THAT KIND OF MENTORSHIP SAVED ME FROM GOING
19 FURTHER DOWN THE WRONG PATH. TODAY I'M WORKING TO GIVE THAT
20 SAME GUIDANCE TO OTHER YOUNG PEOPLE WHO WERE ONCE IN MY SHOES.
21 AS A CREDIBLE MESSENGER, IT'S NOT JUST A POSITION, IT'S A
22 LIVING PROOF THAT TRANSFORMATION IS POSSIBLE. WHEN YOU FUND
23 THESE PROGRAMS WITH THE DYD, YOU'RE NOT JUST FUNDING PROGRAMS,
24 YOU'RE FUNDING SECOND CHANCES. YOU'RE FUNDING PREVENTION,
25 YOU'RE FUNDING SAFER COMMUNITIES. PLEASE CONTINUE INVESTING IN



THE BOARD OF
SUPERVISORS

1 SOLUTIONS THAT ACTUALLY CHANGE LIVES BECAUSE I AM ONE --

2

3 **EXECUTIVE OFFICER:** NEXT SPEAKER.

4

5 **ROBERTA LUCA:** HI, MY NAME IS ROBERTO LUCA AND I AM THE
6 EXECUTIVE DIRECTOR FOR THE RESTORATIVE ACADEMIC MENTORSHIP
7 PROGRAM, RAMP. WE ARE LOCATED IN THE VALLEY AND THEN ALSO JUST
8 ACQUIRED A 15,000 PROPERTY THAT WE WANT TO OPEN UP TO
9 COMMUNITY AND HELP SERVE OUR YOUTH. I JUST WANT TO
10 RESPECTFULLY ASK THE BOARD OF SUPERVISORS TO REMEMBER NOVEMBER
11 3, 2020, WHEN MEASURE J WAS PASSED. I WAS ACTUALLY ON THE
12 FIRST SUBCOMMITTEE DURING THAT TIME, AND I'VE SEEN THE CHANGE
13 IN COMMUNITY FOR INTERVENTION AND PREVENTION PROGRAMS. WE WORK
14 WELL WITH THE COURTS, WITH PROBATION, WITH THE STAKEHOLDERS
15 THAT ARE INVESTED IN TRYING TO HELP AND SUPPORT OUR YOUTH, AND
16 WE'RE GOING TO CONTINUE TO MOVE IN THAT DIRECTION. SO I WANT
17 TO THANK YOU AND JUST ASK YOU NOT TO FORGET MEASURE J.

18

19 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

20

21 **CRISTINA AGUILAR COLE:** GOOD AFTERNOON, SUPERVISORS. MY NAME IS
22 ANTONIA AGUILAR COLE AND I'M HERE WITH THE ANTI-RESTORISM
23 COALITION. I'M HERE TO UPLIFT THE VOICES OF OUR MEMBERS AND
24 OUR YOUTH CALLING FOR CONTINUED SUPPORT FOR PROGRAMS THAT PUT
25 CARE FIRST AND LOOK TO THE COMMUNITY FOR ANSWERS. STUDIES AND



THE BOARD OF
SUPERVISORS

1 REPORT BACKS HAVE BEEN DONE. MORE MONEY FOR ADDITIONAL
2 PROTRACTED STUDIES ARE UNLIKELY TO PROVIDE ANSWERS. AND YET
3 THE COMMUNITY KNOWS THE ANSWER. PREVENTION IS PUBLIC SAFETY.
4 YOUTH DIVERSION PROGRAM SAVE NEARLY 40,000 PER YOUNG PERSON
5 AND HAVE A 95% RATE. SPENDING AN ADDITIONAL \$100,000,000 TO
6 PROSECUTE AND PLACE PEOPLE IN A PLACE MENTIONED CONDITIONS
7 WITH HORRIBLE TREATMENT MAKES LITTLE SENSE. IT'S TIME TO CLOSE
8 MEN'S CENTRAL JAIL AND HOLD LAW ENFORCEMENT ACCOUNTABLE FOR
9 MISCONDUCT. HOCHMAN COMMITTED A FREUDIAN SLIP WHEN HE SAID
10 VICTIM, DEMONSTRATING THE KNOWLEDGE OF PAIN INFLICTED ON
11 FAMILIES BY POLICE ABUSE. I WANT TO INSTEAD UPLIFT THE IDEA OF
12 DEPOPULATION AND FUNDING CARE FIRST THROUGH JCOD AND OTHER
13 ALTERNATIVES.

14
15 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

16
17 **IN-PERSON SPEAKER:** [SPEAKING IN SPANISH]

18
19 **INTERPRETER:** MY NAME IS SYLVIA. I'M A MEMBER OF ARC AND I'VE
20 SEEN IN MY OWN FLESH THE DIFFERENCE BETWEEN PUNISHMENT AND
21 SUPPORT. I'M HERE TO SAY SOMETHING VERY SIMPLE. PREVENTION IS
22 PUBLIC SAFETY. SO WHEN WE ONLY RESPOND WITH PUNISHMENT, WE'RE
23 NOT SOLVING THE PROBLEM, BUT WHEN WE OFFER SUPPORT AND
24 UNDERSTANDING, THEN WE ARE PROVIDING A PATH TO SOLUTION. YOUNG
25 PEOPLE DO NOT JUST NEED CONSEQUENCES. WE NEED PEOPLE WHO



THE BOARD OF
SUPERVISORS

1 BELIEVE IN US. WE NEED SUPPORT, PEOPLE WHO WILL WALK WITH US.
2 IF WE WANT SAFER COMMUNITIES, WE MUST INVEST IN OUR YOUNG
3 PEOPLE IN MENTAL HEALTH AND COMMUNITY PROGRAMS. WE ALSO MUST
4 PROVIDE SECOND OPPORTUNITIES, AND THAT WILL PROVIDE, THAT WILL
5 PREVENT THE HARM RATHER BEFORE IT HAPPENS OUR BUDGET REFLECTS
6 WHAT WE VALUE SO I ASK THAT YOU VALUE YOUNG PEOPLE AND DON'T
7 JUST DO THINGS BY PUNISHMENT, BUT BY PROVIDING SUPPORT AND
8 UNDERSTANDING. BECAUSE WHEN WE INVEST IN PEOPLE, EVERYBODY
9 WINS. THANK YOU SO MUCH.

10

11 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER, PLEASE.

12

13 **IN-PERSON SPEAKER:** GOOD AFTERNOON, SUPERVISOR MITCHELL,
14 SUPERVISOR HORVATH, SUPERVISOR SOLIS, SUPERVISOR HAHN,
15 SUPERVISOR BARGER. THANK YOU FOR THIS OPPORTUNITY TO SPEAK
16 WITH YOU. I'D LIKE TO JUST SHARE MY HOPE FOR THE FUTURE OF
17 L.A. COUNTY. I CAME HOME AFTER SPENDING A QUARTER OF A CENTURY
18 IN PRISON 14 YEARS AGO AND HAVE HELPED TIRELESSLY WORK TOWARDS
19 A BETTER CRIMINAL JUSTICE SYSTEM THAT REALLY HELPS PEOPLE. IN
20 2019, I HAD THE OPPORTUNITY TO GO TO NORWAY AND FINLAND AND I
21 SAW A SYSTEM THAT I THOUGHT TO MYSELF, IF WE COULD HAVE
22 SOMETHING LIKE THAT, WE WOULD BE WINNING. AS I'VE WATCHED JCOD
23 PUT THESE SYSTEMS INTO PLACE AND TRANSFORM OUR SYSTEM INTO ONE
24 THAT REALLY ENHANCES PUBLIC SAFETY BY REDUCING THE NEED FOR
25 INCARCERATION, REDUCING RECIDIVISM, AND GIVING PEOPLE WHO'VE



THE BOARD OF
SUPERVISORS

1 BEEN INCARCERATED THE OPPORTUNITIES THAT THEY NEED TO SUCCEED.
2 MY HOPE IS THAT JCOD WILL BE FULLY FUNDED AND THAT WE CONTINUE
3 TO MOVE FORWARD AND GIVE PEOPLE THE SECOND CHANCES AND
4 OPPORTUNITIES TO TRULY LIVE A FULL LIFE. THANK YOU FOR THIS
5 OPPORTUNITY.

6

7 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

8

9 **IN-PERSON SPEAKER:** MY NAME IS ISABELLA, I'M A POLICY ASSOCIATE
10 WITH THE ANTI-RECIDIVISM COALITION, HERE TO SPEAK ON THE L.A.
11 COUNTY BUDGET. ON BEHALF OF ARC, I URGE YOU TO PRIORITIZE TRUE
12 PUBLIC SAFETY IN THE BUDGET BY CONTINUING TO INVEST RESOURCES
13 IN THE PROGRAMS THAT ARE PROVEN TO MAKE OUR COMMUNITY SAFER
14 AND HEALTHIER. I WANT TO REMIND YOU THAT PREVENTION IS PUBLIC
15 SAFETY. TRUE SAFETY ISN'T BUILT ONLY THROUGH ENFORCEMENT. IT'S
16 BUILT THROUGH STABLE HOUSING, YOUTH DEVELOPMENT, ACCESS TO
17 CARE, AND REENTRY SUPPORT THAT STOPS HARM BEFORE IT HAPPENS.
18 REAL SAFETY IS BUILT THROUGH PARTNERSHIPS WITH COMMUNITY AND
19 GRASSROOTS ORGANIZATIONS, THROUGH RESOURCES FOR STRUGGLING
20 YOUTH AND FAMILIES. YOUTH DEVELOPMENT STRATEGIES LIKE THOSE
21 BEING IMPLEMENTED BY DYD, AND ACCESS TO CARE AND REENTRY
22 SUPPORT LIKE THE WORD LED BY JCOD. THESE KIND OF INVESTMENTS
23 DON'T JUST PREVENT HARM THEY BUILD TRUST BETWEEN GOVERNMENT
24 AND COMMUNITY. PUBLIC SAFETY MEANS PEOPLE FEEL SAFE ENOUGH TO
25 BELIEVE IN THEIR INSTITUTIONS AND IN EACH OTHER. IT MEANS



THE BOARD OF
SUPERVISORS

1 WORKING TOGETHER ACROSS DIFFERENCES TOWARD THE SHARED GOAL OF
2 HELPING OUR COMMUNITIES THRIVE. THANK YOU.

3
4 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

5
6 **TYRIQUE SHIPP:** GOOD AFTERNOON, BOARD. MY NAME IS TYRIQUE
7 SHIPP. I'M THE SD3 REPRESENTATIVE ON THE PROBATION OVERSIGHT
8 COMMISSION, BUT I'M HERE IN MY POSITION AS THE POLICY
9 COORDINATOR AT THE ANTI-RECIDIVISM COALITION. I WON'T ECHO
10 SOME OF THE SAME SENTIMENTS. I WILL ANSWER A COUPLE QUESTIONS
11 THAT I DID HEAR ASKED. AS FAR AS UNSUITABILITY INSIDE OF OUR
12 FACILITIES, I THINK SOME OF THAT CAN BE ADDRESSED BY KEEPING
13 YOUNG PEOPLE OUT OF THE SYSTEM. IF WE GET THOSE NUMBERS DOWN,
14 THEN WE CAN SEE THAT STAFF WILL START MEETING THOSE MINIMUM
15 NUMBERS, BUT WE SHOULDN'T JUST DO THE BARE MINIMUM. AND WE,
16 AND DYD AND JCOD CAN ALLOW US TO DO MORE THAN THE BARE
17 MINIMUM. JCOD RIGHT NOW IS HOSTING AT LACTC, WHICH HAS ALL
18 FEMALE COHORTS TRAINING FIREFIGHTERS. THAT WILL UP THE NUMBERS
19 OF FIREFIGHTERS WHO ARE FEMALES AND ADDRESS SOME OF THE
20 CONCERNS THAT WE HAVE. ALSO PREVENTION IS IMPORTANT BECAUSE IT
21 PREVENTS YOUNG PEOPLE FROM EVEN HAVING TO SEE THE MEDICAL
22 EXAMINER. I THINK IF WE INVEST INSIDE OF THE PREVENTION WORK,
23 WE GET TO SAVE MONEY ACROSS THE BOARD. THANK YOU.

24
25 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **IN-PERSON SPEAKER:** GOOD AFTERNOON. MY NAME IS EVELYN AND I'M A
3 FELLOW AT THE YOUNG WOMEN'S FREEDOM CENTER. I AM 19 YEARS OLD
4 AND SYSTEM IMPACTED. I AM HERE TODAY TO DISCUSS PROBATION'S
5 BUDGET. I'M GOING TO KEEP IT SIMPLE BUT REAL. INVESTING IN
6 PROBATION WILL NOT SOLVE THE ROOT ISSUES. THESE YOUTH NEED
7 HELP WITH THINGS LIKE HOUSING, JOBS, MENTAL HEALTH, AND
8 ADDICTION. CARE ARE NOT CAGES. INSTEAD OF EXPANDING
9 PROBATION'S BUDGET, I URGE YOU TO INVEST IN ORGANIZATIONS LIKE
10 US WHERE WE PROVIDE PROGRAMMING, HEALING CIRCLES, AND OTHER
11 OPPORTUNITIES FOR YOUTH TO THRIVE IN. THANK YOU FOR YOUR TIME.

12

13 **EXECUTIVE OFFICER:** THANK YOU. WILL THE FOLLOWING INDIVIDUALS
14 PLEASE COME FORWARD AND STAFF WILL ASSIST YOU. TAVASKUS
15 DAWSON, TAMEKIA STRAYHORN, ANTHONY JAMES, MIGUEL SILVA,
16 ARTEMIO GONZALEZ, BRIONI NASH, MEGAN EMME, KEVIN ORANGE, JANET
17 KELLY, YOSELINNE CASTILLO, AMIR ABDUL-JALIL, NAYELI MAY, ZAC
18 MARTIN, LAQUETTE MILNER, ROBERT HASSEBROCK, AKILAH GARY, BETH
19 PETERSON, AND BRANDI BROWN. WE WILL NOW GO TO REMOTE CALLERS.
20 MARCELLA ROSEN, YOUR LINE IS OPEN. PLEASE BEGIN.

21

22 **MARCELLA ROSEN:** MARCELLA ROSEN, AND I BELIEVE THAT INCREASING
23 FUNDING FOR LASD, PROBATION, OR THE DA WOULD BE IRRESPONSIBLE
24 AND DANGEROUS. HOCHMAN LOVES TO FEAR MONGER AND TRY TO PRETEND
25 HE CARES ABOUT VICTIMS. HOURS AGO, HE WAS HERE TALKING ABOUT



THE BOARD OF
SUPERVISORS

1 LOCKING UP MURDERERS, BUT HE JUST LET OFF A POLICE OFFICER WHO
2 SHOT A MAN IN THE BACK AND SEVEN CHP OFFICERS WHO SUFFOCATED A
3 MAN TO DEATH. HE SAYS HE CARES ABOUT VICTIMS OF CHILD ABUSE
4 BUT DROPPED CHARGES AGAINST A PROBATION OFFICER WHO BENT A
5 TEENAGER IN HALF ON CAMERA. HE SAYS HE CARES ABOUT SEX
6 TRAFFICKING AND ABUSE BUT WHEN HE WAS AT THE CIVIL BRAND
7 COMMISSION LAST WEEK THAT I WAS AT HE WAS SUPPOSED TO BE
8 SPEAKING ON THE SEXUAL ABUSES COMMITTED BY DEPUTIES INSIDE THE
9 WOMEN'S JAIL AND HE REFUSED TO INSTEAD TALKING FOR 10 MINUTES
10 ABOUT HIS NEW JAIL. DECARCERATION AND FUNDING CARE FIRST
11 INITIATIVES ARE THE ONLY WAY TO ADDRESS THE INHUMANITY OF
12 INCARCERATION IN L.A. COUNTY. THE DA DOESN'T CARE ABOUT
13 VICTIMS, HE CARES ABOUT INCREASING INCARCERATION IN HIS OWN
14 BUDGET WHENEVER POSSIBLE. THANK YOU.

15
16 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 914299,
17 YOUR LINE IS OPEN. PLEASE BEGIN.

18
19 **JESSICA FARRIS:** HI, MY NAME IS JESS FARRIS WITH ACLU-SOCAL AND
20 THE REIMAGINE L.A. COALITION. AND I URGE THE BOARD TO REJECT
21 ANY ADDITIONS TO THE SHERIFF'S PROBATION OR DA BUDGETS AND TO
22 FOCUS INSTEAD RESOURCING THE APD AND THE PD AND OTHER
23 INVESTMENTS THAT STRENGTHEN PEOPLE'S HEALTH AND ADDRESS THEIR
24 NEEDS. I ALSO WANTED TO NOTE LIKE THE PREVIOUS CALLER THAT
25 WHILE DISCUSSING PROP 36 TODAY, D.A. HOCHMAN BELABORED HIS



THE BOARD OF
SUPERVISORS

1 PHILOSOPHY, I GUESS, OF MESSAGING FOR DETERRENTS, EVEN THOUGH
2 TROVES OF RESEARCH SHOWS THAT THAT DOESN'T WORK AND IT
3 ACTUALLY DIVERTS RESOURCES FROM EFFECTIVE INVESTMENTS IN
4 PUBLIC SAFETY. WHAT DOES HELP IS FUNDED PDS AND APDS WHO CAN
5 DEFEND PEOPLE. WHAT DOES WORK IS GETTING PEOPLE SERVICES LIKE
6 THE MENTAL HEALTH, JOB, HOUSING, ADDICTION, SUPPORT THAT THEY
7 NEED TO STABILIZE THEIR LIVES. SO WE URGE YOU NOT TO ALLOCATE
8 ADDITIONAL RESOURCES THIS YEAR TO FURTHER INCREASE JAIL
9 POPULATIONS NEEDLESSLY AND TO INSTEAD PRIORITIZE MORE FUNDING
10 FOR WHAT RESEARCH AND MUCH OF OUR OWN COUNTY DATA AND
11 EXPERIENCES SHOW WORKS AND WHAT WILL ALSO FURTHER JAIL CLOSURE
12 AND INCREASE THE WELL --

13
14 **EXECUTIVE OFFICER:** THANK YOU. JESSICA QUINTANA, YOUR LINE IS
15 OPEN. PLEASE BEGIN.

16
17 **JESSICA QUINTANA:** CHAIR SOLIS AND MEMBERS OF THE BOARD FOR
18 THIS TIME TO SPEAK. CENTRO CHA IS A LONG TIME COMMUNITY BASED
19 ORGANIZATION PROVIDING LEADERSHIP AND SERVICE FOR VIOLENCE
20 INTERVENTION AND PREVENTION AND REENTRY SERVICES. WE'RE
21 LOCATED IN THE CITY OF LONG BEACH, THE SECOND LARGEST CITY IN
22 THE COUNTY, AND AS YOU KNOW DOING THIS WORK FOR SO LONG WE
23 KNOW THAT THE BEST PRACTICES IN COMMUNITY VIOLENCE
24 INTERVENTION AND PREVENTION IS FUNDING COMMUNITY-BASED
25 ORGANIZATIONS WHO ARE IN THE FOREFRONT OF SERVING OUR



THE BOARD OF
SUPERVISORS

1 COMMUNITIES. WE CANNOT CONTINUE TO NOT POUR RESOURCES INTO THE
2 JAIL SYSTEMS, YOUTH DETENTION CENTERS WITHOUT LOOKING AT OUR
3 COMMUNITIES WHERE HISTORICALLY COMMUNITIES HAVE BEEN
4 DISINVESTED AND LACK OF SPACES AND PLACES FOR OUR YOUNG PEOPLE
5 AND FAMILIES TO BE ABLE TO LIVE, WORK, AND THRIVE. IT IS
6 IMPORTANT THAT WE FULLY FUND THE CARE FIRST BUDGET --

7
8 **EXECUTIVE OFFICER:** THANK YOU. PASTOR E. HAMILTON, YOUR LINE IS
9 OPEN. PLEASE BEGIN.

10
11 **PASTER E. HAMILTON:** GOOD MORNING AND THANK YOU ALL FOR HAVING
12 ME THIS MORNING. MY NAME IS PASTOR E. HAMILTON. I SERVE AS THE
13 CEO OF P2P COMMUNITY DEVELOPMENT. WE'RE A FAITH BASED
14 COMMUNITY 501 C3 ORGANIZATION DEDICATED TO EMPOWERING
15 INDIVIDUALS, STRENGTHENING FAMILIES THROUGH OUR COMMUNITY
16 RESOURCES, SUPPORTIVE SERVICES AND LONG-TERM TRANSITIONAL
17 GUIDANCE. P2P COMMUNITY DEVELOPMENT, WE SERVE PEOPLE WHO FACE
18 REAL BARRIERS. WE ACTIVATE IN THE AREA OF GANG INTERVENTION
19 AND PREVENTION, REENTRY SERVICES, DOMESTIC VIOLENCE, MENTAL
20 HEALTH AND MANY OTHER SERVICES. I WANT TO BE SHORT AND SWEET
21 AND JUST SAY OUR PARTNERSHIP WITH JCOD HAS BEEN INVALUABLE.
22 THEIR SERVICES HAVE DIRECTLY BENEFITED BOTH ME AS A COMMUNITY
23 LEADER AND THE PEOPLE WE SERVE. AND THROUGH JCOD SUPPORT, OUR
24 COMMUNITY HAS GAINED GREATER ACCESS TO TRAINING, DEVELOPMENT,
25 DEVELOPMENT OPPORTUNITIES AND RESOURCES THAT INDIVIDUALS MOVE



THE BOARD OF
SUPERVISORS

1 FORWARD WITH CONFIDENCE. SUSTAINED FUNDING FOR JCOD IS NOT
2 OPTIONAL. WE CALL IT OUT AS BEING ESSENTIAL. WITHOUT IT,
3 COMMUNITIES LIKE OURS WOULD LOSE A CRITICAL PARTNER THAT
4 ENHANCES SAFETY, EXPANDS OPPORTUNITY, AND PROVIDES A LOT OF --

5
6 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 310-
7 924, YOUR LINE IS OPEN, PLEASE BEGIN.

8
9 **JAMES NELSON:** YES, HOW YOU DOING? MY NAME IS JAMES NELSON. I'M
10 WITH DIGNITY AND POWER NOW AND JUSTICE L.A. COALITION. AND I'M
11 CALLING, FIRST OF ALL, TO SAY, LIKE, WHY IS WE EVEN SPENDING
12 TIME HAVING A PRESENTATION ABOUT A NEW JAIL? YOU KNOW, THE
13 COMMUNITY SPOKE LONG AGO WHEN THEY ALL VOTED THAT THEY DIDN'T
14 WANT TO SEE A NEW JAIL AND WE VOTED EVERYBODY AT THE TABLE TO
15 CLOSE DOWN HIS JAIL YEARS AGO, YOU KNOW, AND ANOTHER THING IS
16 THAT THE DA, WHEN HE GET UP AND SPEAK ABOUT HIS TRANSPARENCY,
17 HOW HE HOLDS THOSE ACCOUNTABLE, HE DON'T REALLY HOLD FOLKS
18 ACCOUNTABLE. ME AND MYSELF HAVE A CASE IN HIS OFFICE RIGHT
19 NOW. THE ONLY REASON MY CASE NOT BEING HEARD AFTER 29 YEARS
20 WRONGFULLY CONVICTED IS BECAUSE I'M OUT OF CUSTODY NOW. ONLY
21 REASON WE STILL TALKING ABOUT IT IS BECAUSE I REFUSE TO LET IT
22 GO. SO AGAIN, WHY ARE WE TALKING ABOUT A NEW JAIL, A NEW JAIL
23 WITH A NEW NAME? REMEMBER, THAT'S HOW TWIN TOWERS STARTED OFF
24 A FUNDED A MENTAL HEALTH NOW IT'S THE MOST DEADLY JAILED IN
25 THE WORLD EIGHT PEOPLE IN --



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** CALLER WITH PHONE NUMBER 415827. YOUR LINE
3 IS OPEN PLEASE BEGIN.

4

5 **SHAYLA WILSON:** THANK YOU. MY NAME IS SHAYLA WILSON I'M A
6 POLICY AND ADVOCACY ADVISOR AT LAW DEFENSA, AND I'M CALLING TO
7 ONCE AGAIN URGE THE BOARD TO REJECT ANY ADDITIONS TO THE
8 SHERIFF'S, PROBATION OR DISTRICT ATTORNEY'S BUDGET. AS OTHER
9 FOLKS HAVE ALREADY SAID, REAL SAFETY COMES FROM STABLE
10 COMMUNITIES, NOT LARGER CARCERAL BUDGETS. SO WE ASK YOU TO
11 AGAIN HOLD THE LINE ON NOT EXPANDING THESE FUNDING REQUESTS
12 AND INSTEAD PRIORITIZED CONTINUED INVESTMENTS THAT STRENGTHEN
13 OUR COMMUNITIES, WELL BEING AND LONG-TERM STABILITY. THANK
14 YOU.

15

16 **EXECUTIVE OFFICER:** THANK YOU. CALLER LENA M. YOUR LINE IS
17 OPEN. PLEASE BEGIN.

18

19 **TELEPHONE SPEAKER:** THEY REJECT ALL PROPOSALS FROM THE
20 SHERIFF'S, DA, AND PROBATION DEPARTMENTS AND I'M INSULTED BY
21 THEIR AUDACIOUS INCREASED BUDGET REQUESTS WHILE THIS COUNTY'S
22 SAFETY NETS ARE BECOMING INCREASINGLY IMPERILED AND OUR
23 COUNTY'S MOST VULNERABLE AND DESERVING NEIGHBORS FALL DEEPER
24 INTO ORGANIZED ABANDONMENT AND STATE VIOLENCE. 51% OF OUR
25 JAILS ARE FIT WITH PEOPLE WHO NEED MENTAL HEALTH CARE AND



THE BOARD OF
SUPERVISORS

1 SUBSTANCE USE SUPPORT. YOU CANNOT SIMULTANEOUSLY ACT AS BOTH
2 THE CARE COORDINATOR, THE THERAPIST, THE HEALER, AND THE
3 CUFFS, THE BULLET IN THE BACK, OR ORCHESTRATOR OF A FIGHT
4 CLUB. THESE DEPARTMENTS DO NOT RENDER SAFER CONDITIONS OR
5 HEALTHIER NEIGHBORHOODS. D.A. HOCHMAN HAS SHOWED HIS RACIST,
6 FEAR-MONGERING PROSECUTORIAL BLOOD THIRST, AND HIS OFFICE'S
7 AMBITION TO CONTINUE FILLING L.A.'S DEATH TRAP JAILS AND CHILD
8 CAGES IN PARTNERSHIP WITH THE SHERIFF'S DEPARTMENT WHO SEEKS
9 TO DEEPEN ITS MILITARIZED INFRASTRUCTURE AND BUILD NEW HUMAN
10 WAREHOUSING UNITS. A TREND MIRRORED BY A PROBATION DEPARTMENT
11 THAT HAS INCREASED THE NUMBER OF YOUTH IN ITS FACILITIES AND
12 THE NUMBER OF FACILITIES THAT ARE EITHER UNSUITABLE OR
13 OPERATING ILLEGALLY. THE ONLY PATH FORWARD IS INVESTING IN
14 HOLISTIC COMMUNITY-BASED DECARCERAL AND ANTI-POVERTY
15 INFRASTRUCTURE. EVERY DOLLAR --

16
17 **EXECUTIVE OFFICER:** CALLER WITH PHONE NUMBER 951531, YOUR LINE
18 IS OPEN, PLEASE BEGIN.

19
20 **CAROLINA CHAVEZ-GONZALEZ:** MY NAME IS CAROLINA CHAVEZ-GONZALEZ.
21 I'M WITH COMMUNITY RECIPROCITY DEVELOPMENT. AND TODAY I WANT
22 TO SPEAK ABOUT THE PARTNERSHIP WITH JCOD AND THE IMPORTANCE. I
23 WAS A MEMBER OF THEIR INCUBATION ACADEMY. THE STRUCTURE THAT
24 THEY GAVE US, SCALING, INTENSIVE TECHNICAL TRAINING, ONE-ON-
25 ONE COACHING, WE RECEIVED GUIDANCE ON COMPLIANCE, CONTRACT



THE BOARD OF
SUPERVISORS

1 READINESS, DATA TRACKING. WE WANT TO KEEP THEM GOING AND WE
2 DON'T WANT TO INCREASE ANY ADDITIONAL FUNDING TO THE SHERIFF
3 OR THE DA. ABSOLUTELY SERVE OUR RESIDENTS EFFECTIVELY AND I'M
4 IN DISTRICT 1. THANK YOU.

5

6 **EXECUTIVE OFFICER:** THANK YOU. TERRELL TILLMAN, YOUR LINE IS
7 OPEN. PLEASE BEGIN. TERRELL, YOUR LINE IS OPEN.

8

9 **TERRELL TILLMAN:** HELLO YES, MY NAME IS TERRELL TILLMAN, I'M
10 THE CEO OF LESSONS LEARNED AND I'M A REENTRY EXPERT AND I'M
11 ALSO A GRADUATE OF COHORT TEAM OF JCOG INCUBATOR ACADEMY AND I
12 SAY THAT WE CONTINUE TO FUND JCOD. LIKE HE SAID, IT'S
13 ESSENTIAL THAT THEY'VE BEEN DOING THINGS IN THE COMMUNITY FROM
14 THE YOUTH RETURNING CITIZENS AND EVERYBODY IN THE COMMUNITY.
15 SO THEY PROBABLY NEED TO BE REFUNDED. THEY'RE DOING AMAZING
16 WORK. SHOUT OUT TO JUDGE EVERYBODY IN HER TEAM THEY KIND OF
17 TAKING CARE OF THE COMMUNITY AND DOING THE THINGS THAT WE NEED
18 FOR THE COUNTY TO THRIVE AND TO CONTINUE TO THRIVE SO THANK
19 YOU JCOD AND ALL THE STAFF JUST NEED TO CONTINUE TO GET
20 FUNDED. THANK YOU SO MUCH.

21

22 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 310928,
23 YOUR LINE IS OPEN. PLEASE BEGIN.

24

25 **TELEPHONE SPEAKER:** HI, MY NAME IS NOAH AND I'M THE LEAD



THE BOARD OF
SUPERVISORS

1 HEALING JUSTICE ORGANIZER AT DPN AND ALSO PART OF JUSTICE L.A.
2 COALITION. I'M CALLING TO SHARE MY DISGUST WITH THE SHERIFF
3 AND THE DA'S PROPOSAL OF BUILDING ANOTHER JAIL. TRYING TO
4 BRAND A JAIL AS A CORRECTIONAL CARE CENTER IS NOT GOING TO
5 WORK. FOR YEARS WE'VE BEEN FIGHTING TO SHUT DOWN MCJ WITH NO
6 REPLACEMENT. THE SHERIFF JUST MENTIONED THAT 51% OF THE FOLKS
7 INSIDE MCJ ARE IN NEED OF MENTAL HEALTH AND SUBSTANCE ABUSE
8 TREATMENT AND YET WHAT HE IS PROPOSING IS TO BUILD A NEW JAIL.
9 THE SHERIFF, THE BOARD, THE DA AND MOST IMPORTANTLY THE
10 COMMUNITY, WE KNOW THAT THE COST OF INCARCERATION IS TWICE AS
11 MUCH PROVIDING COMMUNITY-BASED HOUSING, MENTAL HEALTH CARE,
12 AND SUBSTANCE USE TREATMENT. EXPERTS SUCH AS THE COB BRAND
13 COMMISSION HAVE STATED THAT CONDITIONS INSIDE THE JAILS WILL
14 NOT BE SOLVED BY BUILDING A NEW JAIL. AGAIN, WE DO NOT NEED
15 ANOTHER JAIL AND THIS IS EXACTLY WHAT THIS PROPOSED
16 CORRECTIONAL CARE CENTER WILL BE. ANY LOCKED FACILITY RAN BY
17 LASD IS A JAIL AND WE WILL NOT STAND FOR IT. THANK YOU.

18
19 **EXECUTIVE OFFICER:** THANK YOU. WE WILL NOW GO BACK TO IN-PERSON
20 SPEAKERS. PLEASE BEGIN.

21
22 **ART MARTINEZ:** GOOD MORNING. MY NAME IS ART MARTINEZ ON BEHALF
23 OF ARISE AND GO, A COMMUNITY VIOLENCE INTERVENTION
24 ORGANIZATION SERVICING THE LOS ANGELES HARBOR AREA AND ITS
25 COMMUNITIES. WE SUPPORT FUNDING TO SUSTAIN JCOD SERVICES AND



THE BOARD OF
SUPERVISORS

1 IT IS CRUCIAL TO ENSURING THAT THE COMMUNITY IS SAFER AND THAT
2 PEOPLE HAVE THE RESOURCES THAT THEY NEED TO BE SUCCESSFUL.
3 THROUGH CFCI FUNDING, WE HAVE MADE LOS ANGELES COUNTY SAFER.
4 BETWEEN 2024 AND 2025, OUR TEAMS RESPONDED TO 80 VIOLENT
5 INCIDENTS, 68 INVOLVED INDIVIDUALS FROM POPULATIONS WE SERVE
6 IN HIGH-RISK COMMUNITIES. 28 INVOLVED INJURIES, 46 CARRIED
7 HIGH RISK OF RETALIATION. IN EVERY HIGH-RISK CASE OUR CREDIBLE
8 MESSENGERS INTERVENED AND MEDIATED CONFLICTS, SUCCESSFULLY
9 REDUCING RETALIATION IN A HIGH NUMBER OF THOSE CASES.
10 ADDITIONALLY, WE ENROLLED 180 PARTICIPANTS INTO CASE
11 MANAGEMENT SERVICES AND ACHIEVED 224 POSITIVE OUTCOMES AND HAD
12 96 SUCCESSFUL PROGRAM COMPLETIONS. THIS IS WHAT COMMUNITY-
13 BASED PUBLIC SAFETY LOOKS LIKE. WE RESPECTFULLY URGE CONTINUED
14 AND SUSTAINED INVESTMENT IN JCOD --

15
16 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

17
18 **ZAC MARTIN:** MY NAME IS ZAC MARTIN. I'M THE DIRECTOR OF
19 WORKFORCE WITH THE ANTI-RESIDIVISM COALITION. THROUGH OUR
20 PARTNERSHIP WITH JCOD, OVER 200 ARC MEMBERS HAVE ENTERED INTO
21 UNION TRADE JOBS. WE HAVE HAD AN 80% PLACEMENT RATE AND ARE
22 SEEING A 25% INCREASE IN YOUTH AND WOMEN PARTICIPATING IN OUR
23 PROGRAMMING OVER THE LAST YEAR. THIS MEANS STABLE JOBS,
24 GENERATIONAL WEALTH LEADING TO SAFER COMMUNITIES. IN A BUDGET
25 DEFICIT, PROTECT THE INVESTMENTS THAT REDUCE INCARCERATION,



THE BOARD OF
SUPERVISORS

1 DON'T CUT THEM. PLEASE PROTECT JCOD FUNDING. WE HAVE ALREADY
2 HAD TO REDUCE OUR COHORT PARTICIPATION FROM 30 TO 20, CAUSING
3 FURTHER WAIT TIMES ON THE HUNDREDS TRYING TO GET INTO OUR
4 PROGRAM, WHILE ALSO SEEING INCREASED NEED FOR FINANCIAL
5 SUPPORT AS PARTICIPANTS AND GRADUATES FACE ECONOMIC TRIALS.
6 CUTTING FUNDS WILL ONLY COST MORE LATER. THANK YOU.

7

8 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

9

10 **CASSIDY MALDONADO:** HELLO. MY NAME IS CASSIDY MALDONADO. I'M AN
11 INTERN AT YOUNG WOMEN'S GREEN CENTER. I'M 23 YEARS OLD AND I
12 HAVE BEEN IMPACTED FROM THE SYSTEM SINCE I WAS 16. I AM HERE
13 TODAY TO ASK YOU TO CONSIDER COMMUNITY AS AN ALTERNATE TO
14 INCARCERATED GIRLS AND GENDER-EXPENSIVE YOUTH. INSTEAD OF
15 CONTINUING TO FIND PROBATION, ARE GIRLS NOT RECEIVING ANY POST
16 INCARCERATION TREATMENT CAUSED THEM TO RELAPSE AND REPEATEDLY
17 INTO THE SYSTEM. HAVE THEY ENSURED THAT THE NEEDS OF THESE
18 YOUNG PEOPLE ARE MET OR AT LEAST TAKEN INTO CONSIDERATION? AND
19 IF THE ANSWER IS YES, WHERE IS THE EVIDENCE? GIRLS SHOULD BE
20 RELEASED. PROBATION IS ACTIVELY HARMING YOUNG GIRLS. WE SHOULD
21 URGENTLY WORK TOGETHER TO FREE THEM. WE NEED YOUR HELP TO BE
22 ABLE TO SAVE OUR LOVED ONES.

23

24 **EXECUTIVE OFFICER:** THANK YOU. WILL THE FOLLOWING INDIVIDUALS
25 PLEASE COME FORWARD AND STAFF WILL ASSIST YOU. KATRINA



THE BOARD OF
SUPERVISORS

1 WHITSON, GARY SILVA, BENTACO OWENS, JAVIER MARTINEZ, NESS G.,
2 JONATHAN PORTILLO, CARMEN MAGALÓN, AND ROCIO BENITEZ. NEXT
3 SPEAKER, PLEASE CONTINUE.

4
5 **IN-PERSON SPEAKER:** HI, MY NAME IS ESTEFANIA, AND I'M A MEMBER
6 OF THE YOUNG WOMEN'S FREEDOM CENTER. I'M 21 YEARS OLD, AND I'M
7 HERE TODAY BECAUSE INSTEAD OF RELEASING THE GIRLS FROM LP,
8 THEY GOT TRANSFERRED TO CAMP KILPATRICK. RATHER THAN INVESTING
9 INTO A FACILITY THAT IS ACTIVELY HARMING GIRLS, WE SHOULD WORK
10 TOGETHER TO FREE THEM. IN 2026, YOUTH CANNOT AFFORD FOR YOUR
11 CONTINUED FAILURE TO PRIORITIZE ALTERNATIVES.

12
13 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

14
15 **TAMIKIA STRAYHORN:** HELLO, MY NAME IS TAMIKIA STRAYHORN I'M THE
16 FOUNDER AND A DIRECTOR FOR HERE TO HEALTH FOUNDATION AND I
17 WANT TO SAY THANK YOU TO JCOD I WANT TO SAY THANK YOU TO CFCI
18 FOR THE FUNDING THAT YOU GAVE US FOR YEAR ONE AND YEAR TWO.
19 YOU MADE IT POSSIBLE FOR US TO BE ABLE TO TAKE CARE OF OUR
20 COMMUNITY. WE HAVE TWO LOCATIONS IN THE CRENSHAW DISTRICT AND
21 WE PROVIDE SERVICES FOR MENTAL HEALTH REFERRALS, PHYSICAL
22 HEALTH, HOUSING NAVIGATION, AND RECIDIVISM PREVENTION AND
23 THINGS OF THAT NATURE. AND THE FUNDING IS WELL SPENT AND
24 PLEASE CONTINUE TO FUND OUR COMMUNITY. THANK YOU.



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

2

3 **SUP. HILDA SOLIS, CHAIR:** YOU START ALL OVER. HOLD ON WE DIDN'T
4 GET YOU. HOLD UP THE MIC.

5

6 **KEVIN ORANGE:** YES. MY NAME IS KEVIN ORANGE, ALSO KNOWN AS
7 TWIN. I REPRESENT THE WESTMONT TRAUMA PREVENTION COMMUNITY AND
8 I WANT TO SUPPORT THE JCOD. IT'S CRITICAL TO THE WORK THAT
9 WE'VE BEEN DOING FOR THE LAST TWO YEARS. AND AS WE CELEBRATE
10 THE 60 YEAR LOWS IN HOMICIDE AND SHOOTINGS IN OUR COMMUNITY,
11 WE GOT TO KEEP FUNDING THAT, BECAUSE IT KEEPS OUR DOORS OPEN
12 AND IT KEEP OUR COMMUNITY SAFE AND IT KEEPS THE TRAUMA DOWN.
13 SO I'M IN FULL SUPPORT OF JCOD, AND I'M IN FULL SUPPORT OF
14 CUTTING UP FUNDING FOR THE SHERIFF WHAT HE REQUESTED. THANK
15 YOU.

16

17 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

18

19 **TAVACKUS DAWSON:** GOOD AFTERNOON EVERYONE. MY NAME IS TAVACKUS
20 DAWSON. I SERVE AS THE PROJECT DIRECTOR OF THE HURT HELP
21 GROUP. WE ARE A NONPROFIT ORGANIZATION WHO PROVIDES PREVENTION
22 INTERVENTION AND REENTRY SERVICES FOR YOUTH AND ADULTS WHO ARE
23 STRUGGLING WITH ADDICTION BEHAVIOR CHALLENGES CHILDHOOD TRAUMA
24 FIRST I WOULD LIKE TO ACKNOWLEDGE AND THANK JCOD FOR THE
25 CONTINUED PARTNERSHIP AND SUPPORT THROUGH COLLABORATION AND



THE BOARD OF
SUPERVISORS

1 FUNDING CONNECTED TO JCOD'S EFFORT OUR ORGANIZATION IS BEING
2 ABLE TO EXPAND CRITICAL SERVICES THROUGHOUT OUR COMMUNITY.
3 BECAUSE OF THIS FUNDING, WE HAVE PROVIDED MENTAL HEALTH
4 COUNSELORS TO INDIVIDUALS WHO DO NOT HAVE PPO INSURANCE AND
5 CANNOT AFFORD ACCESS TO LICENSED THERAPISTS OR COUNSELORS. FOR
6 MANY, THIS IS THE FIRST OPPORTUNITY TO RECEIVE CONSISTENT
7 PROFESSIONAL SUPPORT THAT ACCESS, STRENGTH, AND FAMILY REDUCES
8 SITUATIONS AND PROMOTES LONG-TERM STABILITY. SECONDLY, FUNDING
9 HAS ALSO ALLOWED US TO RESTORE VOCATIONAL TRAINING PROGRAMS IN
10 TRADES SUCH AS MECHANICS, WELDINGS, AND CARPENTRY. WHEN I WAS
11 IN JUNIOR HIGH SCHOOL, VOCATIONAL EDUCATION WAS COMING AND IT
12 PROVIDED DIRECTION AND PURPOSE. TODAY, BRINGING THOSE PROGRAMS
13 BACK TO YOUTH IS RETURNING --

14
15 **SUP. HILDA SOLIS, CHAIR:** THANK YOU.

16
17 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

18
19 **JANET KELLY:** THANK YOU. GOOD AFTERNOON, MY NAME IS JANET
20 KELLY. I AM THE FOUNDER AND EXECUTIVE DIRECTOR OF SANCTUARY OF
21 HOPE. I'M HERE TO STRONGLY TO SUPPORT CONTINUED INVESTMENT IN
22 DYD AND JCOD. THE INVESTMENTS HAVE ALLOWED US TO MAKE SOMEBODY
23 POSSIBLE AND KEEP HOPE ALIVE FOR YOUTH AND YOUNG ADULTS IN
24 SOUTH LOS ANGELES, COMPTON, HAWTHORNE AND LANCASTER. AS A
25 YOUTH AND YOUNG ADULT CENTER, OUR COLLABORATION WITH DYI AND



THE BOARD OF
SUPERVISORS

1 JCOG PROVIDES BASIC NEEDS, CRISIS INTERVENTION AND LEADERSHIP
2 DEVELOPMENT FOR YOUTH WHO ARE TOO OFTEN OVERLOOKED. YOUNG
3 PEOPLE COME FOR FOOD, SAFETY, MENTORSHIP, AND A PATHWAY
4 FORWARD, AND EVEN BECOME LEADERS LOCALLY AND INTERNATIONALLY.
5 WHAT'S ESPECIALLY POWERFUL IS THAT THIS FUNDING HAS BEEN
6 LEVERAGED TO EXPAND SERVICES, INCLUDING LAUNCHING A NEW
7 PROGRAM FOR EXPECTING AND PARENTING YOUTH. THAT KIND OF
8 INNOVATION HAPPENS WHEN YOU INVEST IN ORGANIZATIONS THAT YOU
9 KNOW AND THEIR COMMUNITIES AND DELIVER REAL RESULTS. WE KNOW
10 THAT --

11
12 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE. THANK YOU.

13
14 **ARTEMIO GONZALEZ:** HI. GOOD AFTERNOON, BOARD OF SUPERVISORS. MY
15 NAME IS ARTEMIO GONZALEZ, AND I'M A FACILITATOR WITH 5 KEYS. 5
16 KEYS AS PARTNERED WITH JCOD TO PROVIDE EDUCATION AND SELF-HELP
17 CLASSES INCLUDING ANGER MANAGEMENT DOMESTIC VIOLENCE AND
18 PARENTING CLASSES AS WELL AS HIGH SCHOOL COURSES THAT LEAD TO
19 DIPLOMAS. THROUGH THIS PARTNERSHIP, WE ARE ABLE TO SUPPORT
20 FORMERLY INCARCERATED INDIVIDUALS AS THEY WORK TO REBUILD
21 THEIR LIVES. EDUCATION AND PERSONAL DEVELOPMENT ARE CRITICAL
22 TOOLS IN REDUCING RECIDIVISM AND CREATING LONG-TERM STABILITY.
23 CONTINUED FUNDING TO SUSTAIN JCOD'S PARTNERSHIP WITH
24 ORGANIZATIONS LIKE 5 KEYS IS ESSENTIAL TO ENSURING SAFER
25 COMMUNITIES WHEN WE INVEST IN EDUCATION AND REHABILITATION. WE



THE BOARD OF
SUPERVISORS

1 PROVIDE PEOPLE WITH RESOURCES, ACCOUNTABILITY, AND OPPORTUNITY
2 THEY NEED TO SUCCEED. THANK YOU FOR YOUR TIME AND
3 CONSIDERATION.

4

5 **SUP. HILDA SOLIS, CHAIR:** THANK YOU.

6

7 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

8

9 **NAYELI MAY:** GOOD AFTERNOON. I'M NAYELI MAY, EXECUTIVE DIRECTOR
10 OF JOURNEY OUT. WE SERVE SURVIVORS OF HUMAN TRAFFICKING AND
11 SEXUAL EXPLOITATION. THROUGH FUNDING VIA CFCI ALLOCATED TO
12 JCOD, WE ARE CHANGING LIVES. WE'VE BEEN ABLE TO SERVE OVER 370
13 INDIVIDUALS WITH CASE MANAGEMENT, BASIC NEEDS, HOUSING, COURT
14 ORDER DIVERSION, INDIVIDUAL THERAPY, AND ACCESS TO VITAL
15 RESOURCES. WE PROVIDED THESE INDIVIDUALS WITH OTHER LONG-TERM
16 OPTIONS, SUCH AS ASSISTING THEM WITH ACCESS TO EDUCATION AND
17 EMPLOYMENT SERVICES. WHEN EXITING OUR PROGRAM, UP TO 72%
18 REPORT LEAVING THE COMMERCIAL SEX INDUSTRY. PLEASE CONTINUE TO
19 FUND THESE VITAL FUNDS. THANK YOU SO MUCH.

20

21 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

22

23 **IN-PERSON SPEAKER:** I'M JAMES, I'M HERE FOR JCOD BECAUSE I'M IN
24 THE ANGER MANAGEMENT CLASS. HE JUST SPOKE OF ABOUT 5 KEYS AND
25 I'M LEARNING HOW TO REALLY STAY OUT OF JAIL. ONE THING FOR



THE BOARD OF
SUPERVISORS

1 SURE, TWO THINGS FOR CERTAIN. IF IT WASN'T FOR 5 KEYS, I WOULD
2 BE RUNNING FROM THE POLICE. 5 KEYS IS ACTUALLY KEEPING,
3 TEACHING ME THINGS ABOUT ANGER. THREE THINGS I LEARNED.
4 VICTORY COMES WITH PATIENCE. RELIEF COMES WITH A FICTION AND
5 EASE COMES WITH HARDSHIP. THANK YOU.

6

7 **EXECUTIVE OFFICER:** NEXT SPEAKER PLEASE.

8

9 **SUP. HILDA SOLIS, CHAIR:** THANK YOU.

10

11 **YOSELINNE CASTILLO:** MY NAME IS YOSELINNE CASTILLO. I'M ONE OF
12 THE PROGRAM MANAGERS WITH TIMELESS GROUP. THROUGH OUR
13 PARTNERSHIP WITH JCOD, WE RECEIVED OVER 400 REFERRALS FOR
14 JUSTICE IMPACTED FAMILIES. WE'VE HELPED SUPPORT REUNIFY WITH
15 CHILDREN. WE PROVIDED EMERGENCY AND INTERIM HOUSING, ENSURING
16 THAT FAMILIES HAVE HOUSING DURING CRISIS AND SAFE PLACE FOR
17 TRANSITION WHILE WORKING TOWARDS STABILITY. OUR SERVICES
18 INCLUDE MONITOR VISITATION, PARENTING SUPPORT, LEGAL SUPPORT,
19 MENTAL WELLNESS SUPPORT, AND BOTH PARENTS AND FOR CHILDREN. WE
20 ADDRESS TRAUMA, STRENGTH, EMOTIONAL STABILITY, AND PROVIDE
21 STRUCTURE AND ACCOUNTABILITY NECESSARY FOR SAFE REUNIFICATION.
22 FAMILY LAW SERVICES HELP MOTHERS AND FATHERS NAVIGATE CUSTODY
23 VISITATIONS. MONITOR VISITATION SERVICES ARE LIMITED AND
24 EXTREMELY EXPENSIVE FOR INDIVIDUALS WITH LITTLE OR NO INCOME.
25 WITH INCREASED FUNDING, WE CAN EXPAND AND MONITOR VISITS.



THE BOARD OF
SUPERVISORS

1 SERVICES ENSURE PARENTS HAVE MORE OPPORTUNITIES TO RECONNECT
2 WITH THEIR CHILDREN'S SAFETY. INCREASING FUNDING WILL ALLOW --

3
4 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

5
6 **ROBERT HASSEBROCK:** GOOD AFTERNOON, MADAM CHAIR AND
7 SUPERVISORS. MY NAME IS ROBERT HASSEBROCK. I'M A PROJECT
8 COORDINATOR WITH THE CENTER FOR LIVING AND LEARNING LOCATED IN
9 VAN NUYS. WE WORK WITH JCOD AND AMITY UNDER VARIOUS GRANTS
10 OFFERING A VARIETY OF SERVICES FOR OUR JUSTICE-INVOLVED
11 PARTICIPANTS. I OVERSEE THE CFCI YEAR THREE GRANT WHICH OFFERS
12 HOUSING TO THOSE RETURNING HOME FROM INCARCERATION AS THEY
13 WORK WITH EMPLOYMENT SPECIALISTS. OVER THE PAST 18 MONTHS WE
14 HAVE HOUSED OVER 80 PARTICIPANTS OF WHICH 85% HAVE COMPLETED
15 THE PROGRAM SUCCESSFULLY AND WERE ABLE TO SUSTAIN THEIR RENT
16 WHEN THEIR TIME IN THE PROGRAM ENDED. THIS FUNDING HAS BEEN
17 INSTRUMENTAL IN THE PARTICIPATION, SORRY, PARTICIPANTS PATH TO
18 BECOMING CONTRIBUTING MEMBERS OF SOCIETY. WE SUPPORT SUSTAINED
19 FUNDING FOR JCOD. IT IS CRITICAL IN MAINTAINING COMMUNITY
20 SAFETY AND ENSURING INDIVIDUALS HAVE THE RESOURCES AND
21 OPPORTUNITIES THEY NEED TO WHEN THEY RETURN HOME. THANK YOU.

22
23 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

24
25 **MEGAN EMME:** HI, MY NAME IS MEGAN EMME REPRESENTING THE



THE BOARD OF
SUPERVISORS

1 DOWNTOWN WOMEN'S CENTER. FOR NEARLY 50 YEARS WE'VE LED WOMEN
2 AND SURVIVOR CENTERED HOUSING SOLUTIONS IN L.A. WE ARE ALSO
3 PROUD TO BE A RECIPIENT OF CARE FIRST COMMUNITY INVESTMENT
4 FUNDS ADMINISTERED THROUGH JCOD. THIS INCLUDES BOTH THE
5 REENTRY PROGRAMMING FOR WOMEN AND A BETTER TOMORROW GRANTS.
6 THIS FUNDING HAS ALLOWED US TO PROVIDE A BROAD SPECTRUM OF
7 SUPPORTS FOR THE MOST VULNERABLE IN SKID ROW. FROM INITIAL
8 CONNECTION THROUGH OUTREACH, TO CLINICAL MENTAL HEALTH
9 INTERVENTION, TO WRAPAROUND SUPPORTS INCLUDING WORKFORCE
10 DEVELOPMENT, PEER SUPPORT, RECOVERY PROGRAMS, HEALTH AND
11 WELLNESS PROGRAMS, AND SERVICE NAVIGATION. TOGETHER, THESE
12 SERVICES PREVENT RECIDIVISM AND HELP JUSTICE-INVOLVED WOMEN
13 FIND LONG-TERM HOUSING STABILITY. WE RESPECTFULLY URGE THE
14 BOARD TO SUSTAIN THESE VITAL PROGRAMS AND LOOK FORWARD TO
15 CONTINUING TO PARTNER WITH JCOD TO ENSURE THAT THE WOMEN WE
16 SERVE FIND LONG-TERM SAFETY, SECURITY, AND OPPORTUNITY. THANK
17 YOU.

18
19 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

20
21 **SUP. HILDA SOLIS, CHAIR:** THANK YOU.

22
23 **LAQUETTE MILNER:** GOOD AFTERNOON, BOARD OF SUPERVISORS. MY NAME
24 IS MS. LAQUETTE. I AM THE TEACHER WITH 5 KEY SCHOOL AND
25 PROGRAMS. WE ARE PARTNERED WITH JCOD AT THEIR DOOR SITE. SINCE



THE BOARD OF
SUPERVISORS

1 FOR THE LAST FIVE YEARS, I HAVE GRADUATED OVER 120 ADULTS.
2 THEY HAVE GOTTEN THEIR ACTUAL HIGH SCHOOL DIPLOMA. WE ARE ONE
3 OF THE FEW SCHOOLS IN THE STATE OF CALIFORNIA WHO HAS A WAIVER
4 TO GIVE ADULTS THEIR ACTUAL HIGH SCHOOL DIPLOMA, NOT A GED.
5 AND THROUGH THE PARTNERSHIP WITH JCOD, WE HAVE BEEN ABLE TO
6 PROVIDE THESE SERVICES TO REENTRY FOLKS WHO ARE LOOKING TO
7 EXPAND THEIR EDUCATION AND GIVEN THE OPPORTUNITY THAT WE HAVE
8 THEY ARE ABLE TO BE SUCCESSFUL. DEFUNDING OR REDUCING THE
9 FUNDING FOR JCOD WOULD PUT THAT IN JEOPARDY. LET'S UNDERSTAND
10 THAT EDUCATION HAS THE POWER THAT CAN EXPAND SOMEONE'S
11 LIFETIME. THANK YOU.

12
13 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

14
15 **AKILAH GARY:** GOOD AFTERNOON, BOARD OF SUPERVISORS. MY NAME IS
16 AKILAH GARY. I'M HERE REPRESENTING CEASEFIRE IN SOUTH L.A. I'M
17 IN FAVOR FOR YOU GUYS TO CONTINUE JCOD BECAUSE WHAT THEY ARE
18 DOING, THEY'RE HELPING OUR COMMUNITY STABILIZE AND GET INTO A
19 POSITION OF THRIVING. THE CARE FIRST INSTEAD OF JAILS IS THE
20 MOST IMPORTANT. I DON'T BELIEVE THE JAILS SHOULD GET ANY MORE
21 MONEY WITH THE SHERIFFS OR THE SUPERIOR COURT. BUT IF THEY DO,
22 THAT BUDGET NEED TO GO INTO ACCOUNTABILITY THAT THE JUDGES,
23 THE PUBLIC DEFENDERS, AND THE DA ARE DOING THEIR JOB AND
24 THEY'RE GIVEN FAIR SENTENCES. AND I'M FROM, I CAN SPEAK ON
25 LIVED EXPERIENCE. I HAD A NEPHEW WHO SPENT SEVEN YEARS IN A



THE BOARD OF
SUPERVISORS

1 MEN'S CENTRAL JAIL. THAT IS RIDICULOUS. THERE IS NO
2 ACCOUNTABILITY THAT IS BEING GIVEN TO NONE OF THESE PEOPLE
3 THAT TAKE AN OATH TO REPRESENT THE JUDICIAL SYSTEM. BUT WHAT
4 OUR COMMUNITIES DO THROUGH JCOD FUNDING IS KEEP PEOPLE OUT OF
5 --

6
7 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

8
9 **BETH PETERSON:** GOOD AFTERNOON, MY NAME IS BETH PETERSON. I'M
10 THE COMMUNITY ARTS PROGRAM DIRECTOR WITH L.A. COMMONS IN
11 LEIMERT PARK. I AM HERE SPEAKING IN SUPPORT OF JCOD AND AMITY
12 AND DYD. WE ARE FUNDED UNDER THE PREVENTION AND INTERVENTION
13 PROGRAM. WE WORK WITH YOUTH AGE 15 TO 25 YEARS OLD, COMMUNITY
14 AND LOCAL ARTISTS IN FREMONT HIGH SCHOOL, LEIMERT PARK,
15 WILLOWBROOK, EXPOSITION PARK, CENTRAL AVENUE AND VERMONT
16 AVENUE. THIS FUNDING DIRECTLY IMPACTS OUR COMMUNITY MEMBERS
17 THROUGH OUR BUILDING RESIDENT ADVISOR TEAMS AT FREMONT HIGH
18 SCHOOL WHO ARE PLANNING PROGRAMS AND DOING MUTUAL AID AND
19 DOING BUSINESS ENTERPRISE AND IN THE LIMERICK PARK. AND ALSO
20 IN EMPLOYING OVER 120 SOUTH L.A. YOUTH AGE 15 TO 25 YEARS OLD
21 TO COLLECT STORIES FROM THE COMMUNITY AND CREATE TEMPORARY
22 WORKS OF PUBLIC ART THAT SHARE THOSE STORIES AND HELP BEAUTIFY
23 NEIGHBORHOODS AND CALL ATTENTION TO ISSUES IN THE COMMUNITY.
24 THROUGH THIS ENGAGEMENT ALSO --

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

2

3 **IN-PERSON SPEAKER:** YES, I'M FROM SOUTHERN CALIFORNIA
4 CEASEFIRE, AN ORGANIZATION THAT'S DEDICATED ITSELF TO HEAL, TO
5 REHABILITATE AND NOT GO OUT THERE AND GANGBANG AS THEY ONCE
6 DID. SO WE NEED FUNDING, AND YOU PEOPLE HERE ARE THE CRIMINALS
7 AND WE'RE ASKING CRIMINALS TO HELP US. AND THIS IS RIDICULOUS
8 BECAUSE YOU PEOPLE KNOW THE WORK THAT WE DO. YOU KNOW HOW MUCH
9 YOU SPEND IN INCARCERATING OUR PEOPLE. WE'VE BEEN FOUR
10 CENTURIES, BLACK PEOPLE, FOUR CENTURIES UNDER THIS WHITE
11 SUPREMACIST SYSTEM. AND YOU GUYS ARE CRIMINALS BECAUSE YOU
12 WORK FOR THE SYSTEM. YOU CAN SIT HERE WITH YOUR SUIT AND TIES
13 AND ACT LIKE YOU GUYS ARE FREE, BUT YOU'RE NOT. YOU ALL HAVE
14 BLOOD ON YOUR HANDS. AND IT'S BECAUSE I BELIEVE IN THE LAW, I
15 BELIEVE IN JUSTICE, YOU GUYS WILL ALL RECEIVE YOUR JUSTICE ON
16 THE DAY OF JUDGMENT. JUST LIKE YOU JUDGE US, YOU WILL BE
17 JUDGED.

18

19 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

20

21 **BEN OWENS:** GOOD AFTERNOON. MY NAME IS BEN OWENS, ALSO KNOWN AS
22 TACO. I'M THE EXECUTIVE DIRECTOR OF DETOURS MENTORING GROUP. I
23 COME FROM A SMALL COUNTRY CALLED GARDENA, AND I JUST WANT TO
24 GIVE YOU GUYS A SHOUT OUT. JANICE HAHN, THANK YOU FOR THE
25 INVESTMENT THAT YOU'VE DONE IN INTERVENTION OVER THE PERIOD OF



THE BOARD OF
SUPERVISORS

1 YEARS, SAYING TO HOLLY MITCHELL, THANK YOU FOR BELIEVING IN
2 US. WE COME FROM A PLACE AND A SPACE WHERE IT'S KIND OF HARD
3 TO GAUGE WHERE WE'RE GOING. BUT WHEN WE STARTED CEASEFIRE 20
4 YEARS AGO, IF CEASEFIRE COULD STAND UP, PLEASE. THE HOMICIDE
5 RATE IN THE CITY IN THE COUNTY OF LOS ANGELES WAS 1,146 PEOPLE
6 HAD BEEN KILLED IN THE COUNTY OF LOS ANGELES 20 YEARS AGO.
7 TODAY WE'VE REDUCED THAT NUMBER TO LESS THAN HALF. OUR TARGET
8 IS ZERO AND WITH PROGRAMS LIKE JCOD AND CFCI, WE BELIEVE THAT
9 WE CAN AND WILL GET THE JOB DONE.

10
11 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

12
13 **JONATHAN PORTILLO:** HELLO, OH, GOOD AFTERNOON, MADAM CHAIR AND
14 BOARD OF SUPERVISORS. MY NAME IS JONATHAN PORTILLO, AND I AM
15 HERE ON BEHALF OF REBUILD CALIFORNIA ALLIANCE, A NON-PROFIT
16 CORPORATION THAT PROVIDES REENTRY AND SUPPORTIVE HOUSING. I'D
17 LIKE TO HIGHLIGHT THAT I AM A PRODUCT OF RAPID DIVERSION,
18 WHICH IS A JCOT FUNDED PROGRAM. I NOW WORK FOR AN ORGANIZATION
19 THAT IS ALSO A CFCI GRANTEE. THE WORK THAT JCOD ALONG WITH THE
20 AMITY FOUNDATION IS DOING IN THE COMMUNITY IS INVALUABLE.
21 BEHIND THE STATISTICS ARE REAL LIVES, NOT JUST NUMBERS.
22 INCARCERATION DIDN'T HELP ME. IT MADE ME A BETTER CRIMINAL. IT
23 WASN'T UNTIL I RECEIVED AN OPPORTUNITY AT ACTUAL
24 REHABILITATION THROUGH RAPID DIVERSION THAT I WAS ABLE TO
25 ENACT CHANGE IN MY LIFE. I STAND BEFORE YOU AS A TESTAMENT TO



THE BOARD OF
SUPERVISORS

1 THE POSITIVE EFFECT THAT JCOD AND SIMILAR PROGRAMS HAVE ON
2 STRUGGLING INDIVIDUALS. LET'S CONTINUE FUNDING THESE PROGRAMS
3 THAT COMPLETELY CHANGE THE TRAJECTORY OF PEOPLE'S LIVES.
4 REENTRY IS MORE EFFECTIVE THAN INCARCERATION. THANK YOU, GUYS.

5
6 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

7
8 **EBONY AVERY:** HI, GOOD AFTERNOON. MY NAME IS EBONY AVERY. I'M A
9 JOB DEVELOPER AT THE L.A. COUNTY TRAINING CENTER IN CALIF,
10 BASSAS THAT IS FUNDED BY JCOD. I AM CURRENTLY SPEAKING IN
11 SUPPORT OF JCOD. WE CURRENTLY HAVE A FIREFIGHTER AND EMS
12 COHORT OF 50 DEDICATED, DETERMINED WOMEN INVESTING IN
13 THEMSELVES TO CHANGE THEIR LIVES AND SERVE THEIR COMMUNITY
14 THANKS TO THE PROGRAM CREATED BY JCOD. MANY OF THESE WOMEN
15 FOUGHT IN THE PALISADES FIRE ALONGSIDE THE L.A. COUNTY
16 FIREFIGHTERS WHILE INCARCERATED AND RESULTS THEM PURSUING A
17 CAREER IN FIRE IN A MALE DOMINATED FIELD WHEN RELEASED. EVEN
18 WITH THEM BEING DISCOURAGED BY THE L.A. COUNTY FIRE AND BEING
19 TOLD THAT THEY WOULD NOT BE CONSIDERED DUE TO THEIR PAST, EVEN
20 AFTER THEY SHOWED THAT THEY ARE FULLY CAPABLE AND THE FIRE
21 DEPARTMENT HAVING AN OBVIOUS NEED FOR WOMEN, OUR CADETS
22 CONTINUE TO FIGHT AND WORK TOWARDS THEIR PASSION WITH THE HELP
23 OF JCOD AND STARTING THEIR CAREER IN FIRE. JCOD GIVES OUR
24 PARTICIPANTS' HOPE TO BREAK CYCLES AND GROW WHILE HELPING
25 THEIR COMMUNITIES. WE NEED TO CONTINUE TO ONLY SUPPORT



THE BOARD OF
SUPERVISORS

1 PROGRAMS AND ENTITIES THAT TRULY GIVE PEOPLE CHANCES, SUPPORT
2 OUR COMMUNITIES, AND PROVIDE THEM WITH THE RESOURCES AND
3 GUIDANCE.

4
5 **EXECUTIVE OFFICER:** THANK YOU. WILL THE FOLLOWING INDIVIDUALS
6 PLEASE COME FORWARD AND STAFF WILL ASSIST YOU. JEREMIAH CORAN,
7 ERICA DANTZLER, DANIELLE LAFAYETTE, MICHAEL STEVENS, JORGE
8 SANTILLANA, ADELA BARAJAS, WILFREDO JIMENEZ, JESUS HERRERA,
9 MIA ARREDONDO, FARAH GABOUREL, DARRYL CRUTCHFIELD, MICHELLE
10 WATSON, DARLENE BURKE, EBA LAYE, AND AMY STAPPFIELD. WE WILL
11 NOW GO TO REMOTE CALLERS. SAHARA W., YOUR LINE IS OPEN, PLEASE
12 BEGIN.

13
14 **TELEPHONE SPEAKER:** HI, CAN YOU HEAR ME?

15
16 **SUP. HILDA SOLIS, CHAIR:** YES, GO AHEAD.

17
18 **EXECUTIVE OFFICER:** PLEASE BEGIN.

19
20 **TELEPHONE SPEAKER:** HI, THIS MORNING YOU WERE ENTERTAINING THE
21 DISCUSSION OF DESIGNING A NEW JAIL. MY DAUGHTER HEARD PART OF
22 THAT MEETING AND SAID, MOMMY, I KNOW THAT PLACE, TWIN TOWERS.
23 I'M FEELING THAT BURNING SENSATION IN MY HEART AGAIN. I MISS
24 MY DADDY. HER DADDY IS QUENTIN THOMAS AND HE DIED IN CUSTODY
25 AT TWIN TOWERS ALMOST EIGHT YEARS AGO. TWIN TOWERS WAS THE



THE BOARD OF
SUPERVISORS

1 FIRST SO-CALLED CARE CAMPUS THE FIRST ATTEMPT ON HOUSING
2 HEALTH UNDER MENTAL HEALTH UNDER LASD AND IT FELL PEOPLE
3 SUFFER AND DIE THERE SO DON'T TELL US A NEW BUILDING A NEW
4 JAIL, A SHINY A NEW DEATH LOBBY TO BEAT THE MENTAL AND
5 PHYSICAL HEALTH ISSUES OUT OF SOMEBODY. THAT'S NOT COOL. FOR
6 YEARS, THIS COMMUNITY HAS BEEN CLEAR. NO NEW JAIL CLOSED IN CJ
7 AND IMPLEMENT ATI INVEST IN CARE NOT CAGES. RIGHT NOW THERE'S
8 FATHER'S UNCLE, SON'S BROTHERS LIVING IN DIRTY WATER, RIGHT?
9 INFESTATIONS AND VIOLENCE WHILE THEY'RE BEING HELD PRETRIAL
10 LEGALLY INNOCENT. TODAY, ANOTHER PERSON DIED 10TH IN CUSTODY.
11 THIS IS A FACILITY PROBLEM, NOT A SYSTEMS PROBLEM. THIS IS A
12 BUDGET HEARING, SO WHERE'S THE MONEY FOR ATI?

13
14 **EXECUTIVE OFFICER:** MYA HENDRIX, YOUR LINE IS OPEN, PLEASE
15 BEGIN.

16
17 **MYA HENDRIX:** MY NAME IS MAYA HENDRIX, AND I'M HERE WITH THE
18 REIMAGINE L.A. COALITION. THE SHERIFF, PROBATION, AND DISTRICT
19 ATTORNEY'S BUDGETS CONTINUE TO DOMINATE THE COUNTY'S PUBLIC
20 SAFETY SPENDING WITHOUT ACTUALLY IMPROVING PUBLIC SAFETY.
21 CHILDREN ARE BEING ABUSED AND NOT EVEN BEING MENTIONED IN
22 THESE PRESENTATIONS. WE DON'T WANT TO HEAR ABOUT THE OLYMPICS
23 AND THE NEED FOR OUR CARCERAL CARE FACILITY. WE WANT TO HEAR
24 ABOUT ACCOUNTABILITY FOR AB 218. WE WANT TO HEAR THAT
25 PROBATION OFFICERS ABUSING OUR YOUTH HAVE BEEN NAMED AND WILL



THE BOARD OF
SUPERVISORS

1 EXPERIENCE CONSEQUENCES IN THE SAME WAYS THAT OUR COMMUNITY
2 MEMBERS ARE EXPERIENCING CONSEQUENCES FOR MINIMAL OFFENSES
3 LIKE CRIMES OF SURVIVAL. WE WANT TO HEAR ABOUT INVESTMENTS IN
4 TRUE PUBLIC SAFETY, HOUSING, BEHAVIORAL HEALTH AND COMMUNITY
5 SERVICES. THOSE ARE THE THINGS THAT CAN REALLY HELP US BUT
6 REMAIN UNDER RESOURCED. WE URGE THE BOARD TO STOP NEW GROWTH
7 IN LAW ENFORCEMENT SPENDING, CLOSE MEN'S CENTRAL JAIL WITH NO
8 REPLACEMENT AND REDIRECT THOSE FUNDS INTO HOUSING
9 SUSTAINABILITY, MENTAL HEALTH CARE, AND COMMUNITY-BASED
10 SERVICES. THANK YOU.

11
12 **EXECUTIVE OFFICER:** THANK YOU. ANTHONY ARENAS, YOUR LINE IS
13 OPEN. PLEASE BEGIN.

14
15 **ANTHONY ARENAS:** AND THAT'S FROM SUPERVISORIAL DISTRICT 3 AND
16 JUSTICE L.A. COALITION. SINCE THE START OF 2026, 10 PEOPLE
17 HAVE LOST THEIR LIVES IN SHERIFF CUSTODY, AND THAT'S THE
18 FASTEST RATE OF IN CUSTODY DEATHS IN THE LAST 20 YEARS. THOSE
19 ARE 10 PEOPLE, 10 FAMILIES, 10 FRIEND GROUPS, 10
20 NEIGHBORHOODS, 10 COMMUNITIES THAT ARE GOING TO BE FOREVER
21 IMPACTED. OVER 2,400 LETTERS HAVE BEEN SENT TO THIS BOARD
22 SINCE LAST YEAR DEMANDING AN END TO IN CUSTODY DEATH. AND NOT
23 ONCE HAS THE BOARD OF SUPERVISORS ASKED THE SHERIFF'S
24 DEPARTMENT TO ACCOUNT FOR THEIR RESPONSIBILITY FOR OUR
25 COMMUNITY MEMBERS' DEATHS. I APPRECIATE YOU, SUPERVISOR HAHN,



THE BOARD OF
SUPERVISORS

1 FOR ASKING TOUGHER QUESTIONS TODAY, BUT THAT STILL DID NOT END
2 THE 10TH DEATH THAT HAPPENED JUST TODAY. AND YOU HEARD FROM
3 THE OTHER DEPARTMENTS WHAT TRULY BRINGS CARE TO THE LIVES OF
4 YOUR CONSTITUENTS WITHOUT THE NEED TO VILIFY AND FEAR MONGER
5 LIKE WE HEARD FROM LUNA AND HOCHMAN.

6

7 **EXECUTIVE OFFICER:** THANK YOU.

8

9 **ANTHONY ARENAS:** WE HAVE TO DIVE.

10

11 **EXECUTIVE OFFICER:** ALISON RUBINFELD, YOUR LINE IS OPEN. PLEASE
12 BEGIN.

13

14 **ALLISON RUBINFELD:** PROFESSORS, MY NAME IS ALI RUBINFELD AND I
15 AM WITH THE LOYOLA ANTI-RACISM CENTER, THE [INAUDIBLE]
16 COALITION IN JUSTICE L.A. THIS BOARD HAS COMMITTED TO A CARE
17 FIRST FRAMEWORK FOR LOS ANGELES COUNTY. CARE AND INCARCERATION
18 CANNOT COEXIST. SHERIFF LUNA'S PROPOSAL FOR A CORRECTIONAL
19 CARE FACILITY IS SIMPLY A JAIL BY ANOTHER NAME, WHERE MORE OF
20 OUR LOVED ONES WITH MENTAL HEALTH CONDITIONS WILL BE NEGLECTED
21 AND ABUSED BY LASD. WE CANNOT ALLOW OUR COUNTY TO EXPAND
22 CITIZENS INCARCERATION AND POLICING BY PUTTING MORE RESOURCES
23 TO OUR PROBATION DEPARTMENT AND OUR SHERIFF'S DEPARTMENT. THE
24 SHERIFF AND THE PROBATION DEPARTMENTS ARE THE TWO OF THE MAJOR
25 SOURCES OF OUR COUNTY'S BUDGET CRISIS WITH A \$4,000,000,000



THE BOARD OF
SUPERVISORS

1 SETTLEMENT WITH PROBATION AND THE \$112,000,000 IN LAWSUITS
2 COUNTY PAID ON BEHALF OF LAC JUST LAST YEAR. IT IS DISTURBING
3 AND EXTREMELY TELLING THAT THE DA'S OFFICE HAS MADE
4 PROSECUTING FRAUDULENT SEXUAL ABUSE CLAIMS AGAINST THE
5 PROBATION DEPARTMENT ITS NUMBER ONE PRIORITY, WHILE LISTING
6 PROMOTING PUBLIC SAFETY AND FAIR JUSTICE AS ITS THIRD. THIS
7 BOARD NEEDS TO RECOMMIT TO ITS CARE FIRST PRIORITIES BY
8 RESOURCING THE THINGS THAT WE KNOW KEEP PEOPLE SAFE, COMMUNITY
9 BASED SUPPORTS AND HOUSING AND CLOSING MCJ WITHOUT
10 REPLACEMENT.

11
12 **EXECUTIVE OFFICER:** JASON HEATH, YOUR LINE IS OPEN, PLEASE
13 BEGIN. JASON, YOUR LINE IS OPEN.

14
15 **JASON HEATH:** HI, IT'S JASON HEATH, JAIL GUITARDOORS. I'M THE
16 EXECUTIVE DIRECTOR AND WE WORKED WITH JCOD AND DYD FOR SOME
17 TIME NOW. AND WE ORIGINALLY STARTED WORKING INSIDE THE
18 JUVENILE HALLS AND MEN'S CENTRAL JAIL AND EVENTUALLY EVOLVED
19 TO BEING FUNDED BY JCOD AND OUR HOUSING PROGRAM AND WE HAVE
20 SEEN THE SUCCESS THAT COMES FROM THIS. WE HAVE MANY YOUTH THAT
21 WE MET INSIDE THAT ARE NOW ON OUR STAFF. AND IN OUR HOUSING
22 PROGRAM, WE HAVE FULL APPRENTICESHIPS THROUGH THE DEPARTMENT
23 OF LABOR, PAID APPRENTICESHIPS. SO WE THINK THERE'S A SOLUTION
24 OUT THERE IF PEOPLE CAN BE CREATIVE AND WE KNOW MANY
25 ORGANIZATIONS ARE DOING THAT. SO WE WOULD URGE THAT YOU



THE BOARD OF
SUPERVISORS

1 CONTINUE TO FUND JCOD AND DYD. THANK YOU.

2

3 **EXECUTIVE OFFICER:** THANK YOU. VANESSA PEREZ, YOUR LINE IS
4 OPEN. PLEASE BEGIN.

5

6 **TELEPHONE SPEAKER:** WHAT I WANT TO SAY IS TODAY IN THE MEETING
7 ALL I HEARD WAS THE DA AND SHERIFF LUNA ASKING FOR MONEY,
8 SOUNDING LIKE MR. CRABBY, JUST MONEY, MONEY, MONEY. I'M NOT
9 UNDERSTANDING WHAT THEY WANT THIS MONEY FOR. MY SON IS
10 CURRENTLY INCARCERATED AND HE'S SLEEPING WITH THE RATS,
11 DRINKING DIRTY WATER, ALLERGIES, INFECTION AFTER INFECTION,
12 AND NO MEDICAL, NO MENTAL CARE, NOT THE PROPER ATTENTION THAT
13 HE NEEDS. YOU KNOW, HE'S BEEN IN THERE FOR EIGHT, NINE MONTHS
14 ALREADY, PRE-TRIAL AND SUFFERING IN THESE CONDITIONS. WE NEED
15 TO CLOSE MCJ DOWN IMMEDIATELY. THANK YOU.

16

17 **EXECUTIVE OFFICER:** THANK YOU. EMILY P YOUR LINE IS OPEN.
18 PLEASE BEGIN EMILY PLEASE BEGIN. YES, PLEASE SPEAK LOUDER.

19

20 **TELEPHONE SPEAKER:** GOOD AFTERNOON, MY NAME IS EMILY. I'M 24
21 YEARS OLD, FORMERLY SYSTEM IMPACTED, AND ALUMNI AT YOUNG
22 WOMEN'S FREEDOM CENTER. IT IS A SHAME THAT THE PROBATION
23 DEPARTMENT IS REQUESTING ANY MORE MONEY WHEN THEY ARE THE
24 REASON FOR A \$4,000,000,000 SEXUAL ABUSE SETTLEMENT, YOUTH
25 STILL BE IN CAGES AND ABUSED. EVEN THOUGH THE JUVENILE HALLS



THE BOARD OF
SUPERVISORS

1 AREN'T SUITABLE, IT'S BEEN DOCUMENTED. THEY DON'T FEEL SHAME
2 ON REQUESTING THAT LARGE AMOUNT OF MONEY WHEN THAT MONEY
3 SHOULD BE INVESTED IN THE COMMUNITY AND YOUTH NOT CAGES.
4 INVEST ON OTHER ALTERNATIVES FOR THE YOUTH TO BE RELEASED LIKE
5 YOUNG WOMEN'S FREEDOM CENTER, BELOVED VILLAGE AND DYD THANK
6 YOU FOR YOUR TIME. THANK YOU.

7
8 **EXECUTIVE OFFICER:** CALLER WITH PHONE NUMBER 626838 YOUR LINE
9 IS OPEN. PLEASE BEGIN.

10
11 **ANTHONY ROBLES:** HELLO, THIS IS ANTHONY ROBLES FROM DISTRICT 1
12 WITH THE DIGNITY AND POWER NOW AND JUSTICE L.A., [INAUDIBLE]
13 CALIFORNIA COALITION. IT WAS REALLY HARD TO WATCH AND KIND OF
14 INFURIATING TO WATCH TO SEE THE SHERIFF AND THE DA ASKING FOR
15 LARGER BUDGETS WHILE THE PD AND ALTERNATE PD STRUGGLE WITH
16 STAFFING AS THEY GET MORE AND MORE CASELOADS FROM PROP 36
17 WHICH YOU KNOW OUR JAILS ARE GETTING FILLED UP AGAIN. WELL
18 THEY'VE BEEN FILLED UP BUT GETTING EVEN MORE FILLED AND ALL
19 THE EXTRA COSTS THAT ARE GOING TO THE COUNTY THROUGH EXTRA
20 INCARCERATION AND NOTHING GOING TO DIVERSION. I KNOW DIVERSION
21 WAS BROUGHT UP WAY EARLIER IN THIS MORNING IN ONE OF THE
22 CONVERSATIONS WITH THAT PANEL. DIVERSION NEEDS TO BE A
23 PRIORITY. CSIT SAYS THEY'RE TRYING TO DOWNSIZE THE POPULATION
24 OF THE JAILS. IT NEEDS TO BE A PRIORITY FOR THE BOARD. THAT'S
25 THE ONLY WAY WE'RE EVER GOING TO CLOSE THEM. T. J. SO ONLY WAY



THE BOARD OF
SUPERVISORS

1 WE'VE GOT THE COUNTY.

2

3 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 505553.

4 YOUR LINE IS OPEN. PLEASE BEGIN.

5

6 **GENEVIEVE ROMERO-TAKAMATSU:** HELLO, MY NAME IS GENEVIEVE
7 ROMERO-TAKAMATSU. I'M A PRIVATE ATTORNEY AND A MEMBER OF
8 JUSTICE L.A. I'M REALLY APPALLED AS A BUDGET REQUEST WE'VE
9 HEARD TODAY AND SOME OF THE BOARD'S RESPONSES. CORRECTIONAL
10 CARE FACILITY IS AN OXYMORON. A FACILITY THAT'S EMBEDDED IN A
11 CARCERAL SYSTEM CANNOT BE CARE. THERE ARE ALREADY ESTABLISHED
12 AND EXPERIENCED COMMUNITY CARE PROVIDERS THAT NEED SUPPORT AND
13 CAN PROVIDE EFFECTIVE TREATMENT AND CARE. BUT INSTEAD, IF THIS
14 BOARD WERE TO FUND THE CORRECTIONAL CARE CAMPUS, THEY WOULD BE
15 INVESTING IN AND TRUSTING THE SAME GROUP THAT HAS FAILED TO
16 PROVIDE ANY CHANGES AND WHOSE DEPUTY GANGS HAVE COMMITTED
17 VIOLENCE AGAINST AND KILLED MEMBERS OF THE SAME COMMUNITY THAT
18 THEY ARE NOW CLAIMING THAT THEY CAN PROVIDE CARE FOR. THIS
19 BOARD WOULD BETTER BE ABLE TO HELP COMMUNITY MEMBERS BY
20 FUNDING THE PUBLIC DEFENDERS WHO ARE ALREADY UNDERFUNDED AND
21 OVERWORKED. LAST THING I WANT TO SAY IS THAT IF THE DA IS
22 TRULY INVESTIGATING AND HOLDING OFFICERS ACCOUNTABLE LIKE HE
23 SAID, HOW COME THERE IS SO MUCH VIOLENCE AGAINST INCARCERATED
24 PEOPLE IN MCJ, AND SOME FAMILY MEMBERS OF THOSE PEOPLE ARE ON
25 THIS CALL WHO HAVE BEEN MURDERED BY DEPUTY GANGS, AND THERE'S



THE BOARD OF
SUPERVISORS

1 NO INVESTIGATION? BUT AGAIN --

2

3 **EXECUTIVE OFFICER:** THANK YOU. CHERISH TATUM, YOUR LINE IS
4 OPEN. PLEASE BEGIN. CHERISH TATUM, YOUR LINE IS OPEN. BIANCA
5 WALLACE, YOUR LINE IS OPEN. PLEASE BEGIN. BIANCA?

6

7 **BIANCA WALLACE:** CAN YOU HEAR ME?

8

9 **EXECUTIVE OFFICER:** YES, GO AHEAD.

10

11 **BIANCA WALLACE:** OKAY, YES, MY NAME IS BIANCA WALLACE. I'M
12 AFFILIATED WITH FINISH FIRST ACADEMY THAT PRIMARILY SERVES THE
13 WATTS COMMUNITY, AND WE HELP ASSIST WOMEN WHO ARE
14 TRANSITIONING FROM REENTRY TO GET BACK INTO THE COMMUNITY. AND
15 IT'S THROUGH JCOD'S CONTRIBUTIONS, THE CSCI GRANT THAT HAS
16 ALLOWED US TO DO SO. SO THROUGHOUT THESE, OVER 100 WOMEN HAVE
17 TRANSITION SERVICES, CASE MANAGEMENT SERVICES, EVEN BASIC
18 NEEDS. AND IT'S JUST SO IMPORTANT FOR US TO CONTINUE TO BE
19 ABLE TO DO THIS GREAT WORK IN THE COMMUNITY BECAUSE THESE
20 WOMEN NEED HELP THEY NEED THAT ASSISTANCE AND AS PEOPLE WHO
21 ARE ON THE GROUND LIKE OUR ORGANIZATION AND OTHER
22 ORGANIZATIONS THAT ARE RECEIVING THIS FUNDING WHO ARE ABLE TO
23 PROVIDE THAT ASSISTANCE TO THE COMMUNITY. SO I JUST URGE YOU
24 TO PLEASE CONTINUE TO GIVE JCOD WHAT THEY NEED TO BE ABLE TO
25 CONTINUE SERVICING THE COMMUNITY, BOTH ON A SMALL SCALE AND ON



THE BOARD OF
SUPERVISORS

1 THE LARGE SCALE LIKE THEY'RE DOING WITH US. THANK YOU.

2

3 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, THERE ARE NO OTHER
4 REMOTE SPEAKERS TO ADDRESS THE BOARD. REMOTE PARTICIPATION FOR
5 THIS ITEM IS NOW CONCLUDED. WE WILL GO TO IN-PERSON SPEAKERS.
6 PLEASE BEGIN.

7

8 **MICHAEL STEVENS:** HELLO, MY NAME IS MICHAEL STEVENS. I'M FROM
9 THE URBAN COMMUNITY ACTION NETWORK. I'M ALSO A MEMBER OF THE
10 SOUTHERN CALIFORNIA CEASEFIRE COMMITTEE. THE COMMITTEE, I
11 DON'T KNOW IF YOU GUYS KNOW, IT'S A COLLABORATION ABOUT 22
12 COMMUNITY-BASED ORGANIZATIONS THAT COME TOGETHER IN ORDER TO
13 TRY TO HEAL LOS ANGELES. WE DO REENTRY, GANG TRUCES, WE DO
14 CHILDREN MENTORING, WE HAVE GRIEVING CIRCLES FOR MOTHERS, WE
15 DO A LOT OF WORK. JCOD HAS BEEN A BLESSING TO US, CFCI HAS
16 BEEN A BLESSING TO US, AND I DON'T KNOW, A LOT OF Y'ALL ARE
17 KIND OF YOUNG, Y'ALL DON'T REMEMBER, WELL, WE JUST WENT
18 THROUGH THIS. WE JUST WENT THROUGH MASS INCARCERATION. WE
19 JUST, I WAS ONE OF THE FIRST ONES TO GET THREE STRIKES. WE
20 JUST DID THIS. WHY ARE WE TRYING TO DO THIS AGAIN? IT DIDN'T
21 WORK THE LAST TIME. WE NEED TO REALLY CONCENTRATE ON
22 REHABILITATION AND NOT INCARCERATION AND LOOKING FORWARD TO
23 SEEING YOU GUYS PARTICIPATE MORE WITH THE CBOS, MAN.

24

25 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS, CHAIR:** GO AHEAD, SPEAK INTO THE MIC.

3

4 **JORGE SANTANA:** GOOD AFTERNOON. MY NAME IS JORGE SANTANA WITH
5 CHAMPIONS IN SERVICE. I AM A MEMBER OF THE SAN FERNANDO VALLEY
6 COMMUNITY WHO HAS PERSONALLY SEEN THE POSITIVE IMPACT OF CFCI
7 SERVICES. THROUGH THEIR PROGRAMS, INDIVIDUALS AND FAMILIES IN
8 OUR AREA HAVE GAINED ACCESS TO CRITICAL RESOURCES, GUIDANCE
9 AND SUPPORT SYSTEMS THAT HELP THEM MOVE TOWARDS STABILITY AND
10 LONG-TERM SUCCESS. CFCI PROVIDES MORE THAN JUST SERVICES, IT
11 CREATES OPPORTUNITIES, WHETHER IT'S CONNECTING PEOPLE INTO
12 ESSENTIAL RESOURCES, OFFERING EDUCATIONAL SUPPORT, OR HELPING
13 FAMILIES NAVIGATE DIFFICULT CIRCUMSTANCES. THEIR WORK
14 STRAINING IS NOT ONLY INDIVIDUALS, BUT THE ENTIRE COMMUNITY. I
15 HAVE WITNESSED HOW ACCESS TO THESE PROGRAMS HAVE IMPROVED
16 CONFIDENCE, REDUCED STRESS FOR FAMILIES, AND OPENED DOORS THAT
17 MAY HAVE OTHERWISE REMAINED CLOSED. SUSTAINED FUNDING FOR CFCI
18 IS CRUCIAL. WITHOUT IT, MANY OF OUR COMMUNITY WILL LOSE ACCESS
19 TO SERVICES THAT PROMOTE SAFETY, STABILITY, AND PERSONAL
20 GROWTH. INVESTING IN CFC, THANK YOU.

21

22 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE. THANK YOU.

23

24 **WILFREDO JIMENEZ:** GOOD AFTERNOON, MY NAME IS WILFREDO JIMENEZ
25 AND I STAND BEFORE YOU TODAY, NOT AS ONLY AS A CRISIS



THE BOARD OF
SUPERVISORS

1 INTERVENTION WORKER WITH CHAMPIONS IN SERVICE, BUT AS SOMEONE
2 ONCE SAT ON THE OTHER SIDE OF THE SYSTEM. I WAS A YOUNG MAN
3 CYCLING IN AND OUT. I WAS A STATISTIC, I WAS THE CAUSE.
4 PROGRAMS LIKE JCOD, CFCI, AND COMMUNITY-BASED INTERVENTION
5 CHANGED MY TRAJECTORY. THEY DID MORE THAN MONITOR COMPLIANCE.
6 THEY BUILT STRUCTURE, ACCOUNTABILITY, MENTORSHIP, AND
7 OPPORTUNITY. THAT INVESTMENT TURNED LIABILITY INTO LEADERSHIP.
8 TODAY I WORK IN THE VERY COMMUNITIES I ONCE HARMED. I MENTOR
9 INDIVIDUALS WHO ARE WHERE I USED TO BE. I HELP REDUCE
10 RECIDIVISM, NOT FROM THEORY, BUT FROM LIVED EXPERIENCE. WHEN
11 YOU CONTINUE TO FUND PROGRAMS LIKE THESE, YOU ARE NOT SIMPLY
12 FUNDING SERVICES. YOU ARE FUNDING PUBLIC SAFETY. YOU ARE
13 FUNDING STABILITY. YOU ARE FUNDING MEASURABLE OUTCOMES. EVERY
14 DAY I WALK INTO MY OFFICE, I SEE A REMINDER. IT TAKES THE HOOD
15 TO SAVE THE HOOD. AND IN THIS CHAMBER, I WOULD LIKE TO SAY IT
16 THIS WAY. IT TAKES THE COMMUNITY TO SAVE THE COMMUNITY. THE
17 DAY THAT WE FULLY RECOGNIZE THAT SUSTAINED INVESTMENT IN
18 COMMUNITY-BASED INTERVENTION IS NOT AN EXPENSE.

19
20 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

21
22 **EBA LAYE:** THANK YOU. EBA LAYE, PRESIDENT OF WHOLE SYSTEMS
23 LEARNING IN THE TRIBE PROGRAM, TURNING RESILIENCE INTO
24 BRILLIANCE FOR ETERNITY. I'M GLAD I FOLLOWED UP THE LAST
25 SPEAKER WHO SAID, BY THE COMMUNITY FOR THE COMMUNITY BECAUSE



THE BOARD OF
SUPERVISORS

1 THAT'S WHAT JCOD HAS DONE. JCOD DOESN'T JUST MAKE A DIFFERENCE
2 IN THE LIVES OF PEOPLE, IT'S TRANSFORMATIONAL. YOU CAN SEE BY
3 THE SPEAKERS WHO HAVE BEEN HERE TODAY WHAT A DIFFERENCE IT
4 MAKES WHEN SERVICES ARE PROVIDED BY PEOPLE THAT HAVE LIVED
5 EXPERIENCE AND ARE ABLE TO DELIVER CULTURALLY APPROPRIATE
6 SERVICES. THE LAST TIME I WAS HERE, I WITNESSED \$42,000,000
7 BEING CUT FROM CFCI THAT HAD GONE TO OTHER AGENCIES THAT DID
8 NOT DO WHAT JCOD HAS DONE. THAT \$42,000,000 NEEDS TO BE GIVEN
9 TO JCOD. JCOD'S BUDGET NEEDS TO INCREASE. JCOD IS MAKING A
10 DIFFERENCE. JCOD IS THE ONLY AGENCY THAT HAS BEEN UP HERE
11 TODAY THAT HAS THIS KIND OF PUBLIC SUPPORT THINKING.

12
13 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

14
15 **STELLA BARAJAS:** HELLO, MY NAME IS STELLA BARAJAS. I'M WITH
16 LAURA, LIFE AFTER UNCIVIL RUTHLESS ACTS. I DEAL WITH HOMICIDE
17 VICTIMS AND THEIR FAMILIES AND I HAVE A YOUTH GROUP AND THEY
18 NEED AN OPPORTUNITY AND YOU COULD GIVE IT TO THEM. YOU NEED TO
19 CONTINUE FUNDING JCOD. SHOULD BE KEPT IN FUNDING AND RECEIVE
20 ADDITIONAL FUNDING INSTEAD OF GIVING IT TO SUPPRESSION. OUR
21 YOUTH NEED OPPORTUNITIES. OUR YOUTH ARE HERE AND THEY NEED TO
22 CONTINUE TO BE OUT HERE, NOT IN THE SYSTEM. THE CBOS NEED TO
23 RECEIVE THE CFCI, THE JCOD FUNDING. YOUTH HAVE STARTED TO
24 BELIEVE IN THEMSELVES. THEY BELIEVE IN RESPECTING AND TRUSTING
25 IN THEMSELVES AND THAT'S WHAT JCOD HAS DONE FOR US, FOR OUR



THE BOARD OF
SUPERVISORS

1 COMMUNITY. SO YOU PLEASE CONTINUE TO FUND THEM. SO TAKE THE
2 SUPPRESSION MONEY AWAY FROM THEM AND GIVE IT TO US. OUR
3 COMMUNITIES NEED THAT FUNDING. YOU DO NOT NEED TO CONTINUE
4 FUNDING SUPPRESSION. BELIEVE IN US. LET US CONTINUE BELIEVING
5 IN THEM. THANK YOU.

6

7 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

8

9 **DANIELLE LAFAYETTE:** HI, MY NAME IS DANIELLE LAFAYETTE. I'M THE
10 FOUNDER AND EXECUTIVE DIRECTOR OF UNITE A NATION AND A
11 RECIPIENT OF CFCI FUNDING. AND WE WORK WITH YOUTH DEVELOPMENT
12 HEALING ADVOCACY ACROSS LOS ANGELES COUNTY. I SUPPORT
13 CONTINUED FUNDING FOR JCOD AND YOUTH DEVELOPMENT WITH THE
14 CLEAR EXPECTATION THAT THESE DOLLARS FLOW TO COMMUNITY-BASED
15 ORGANIZATIONS DOING FRONTLINE WORK AND THAT WELLNESS IS
16 TREATED AS INFRASTRUCTURE, NOT A SIDE PROGRAM. THAT MEANS
17 FUNDING TRAUMA-INFORMED CARE, MOVEMENT, NUTRITION, COMMUNITY-
18 LED HEALING SPACES WITH A FOCUS ON NERVOUS SYSTEM REGULATION,
19 THE WORK THAT WE DO AT UNITED NATION. WHEN PEOPLE'S NERVOUS
20 SYSTEMS ARE SUPPORTED, THEY ARE BETTER ABLE TO STAY HOUSED,
21 STAY EDUCATED, AND STAY EMPLOYED. THAT IS PREVENTION. THAT IS
22 PUBLIC SAFETY. AND EVERYBODY DESERVES WELLNESS.

23

24 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

25



THE BOARD OF
SUPERVISORS

1 **DARLENE BURKE:** GOOD AFTERNOON. MY NAME IS DARLENE BURKE, AND
2 I'M THE FOUNDER AND EXECUTIVE DIRECTOR OF TEN TOES IN. WE
3 SERVE INCARCERATED AND FORMERLY INCARCERATED MEN AND THEIR
4 INTIMATE PARTNERS. TEN TOES IN IS A PROUD INCUBATION ACADEMY
5 ALUMNI AND A FIRST YEAR RECIPIENT OF CFCI FUNDING. THIS
6 FUNDING HAS ALLOWED ME TO RECEIVE A SALARY AFTER SEVEN YEARS
7 OF VOLUNTEERING MY TIME AS THE ED OF TEN TOES IN. I HAVE BEEN
8 ABLE TO HIRE THREE TEAM MEMBERS AND FOUR CONSULTANTS. IN
9 ADDITION, ON JANUARY 26, 2026, TEN TOES IN HOSTED OUR GRAND
10 OPENING OF OUR COMPTON OFFICE FUNDED BY OUR CFCI GRANT. TEN
11 TOES IN NEED CFCI FUNDING IN ORDER TO MAINTAIN OUR OVER 90%
12 SUCCESS RATE OF MEN NOT RETURNING TO JAIL OR PRISON AND
13 MAINTAINING A HEALTHY RELATIONSHIP WITH THEIR ROMANTIC
14 PARTNERS. THANK YOU, SUPERVISOR HOLLY MITCHELL, JUDGE
15 ARMSTEAD, AND JOANNE SANCHEZ FOR YOUR --

16
17 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

18
19 **DARRYL CRUTCHFIELD:** YES, MY NAME IS DARRYL CRUTCHFIELD. MY
20 ORGANIZATION IS CALLED SAVING ALL KIDS. WE HAVE PROGRAMS
21 CALLED IT'S COOL TO BE IN SCHOOL AND A VOCATIONAL TRAINING
22 PROGRAM. FIRST OF ALL, HELLO TO ALL THE SUPERVISORS. THANKS
23 FOR HAVING THIS MEETING AND ALLOWING ME TO SPEAK. I WOULD LIKE
24 TO SAY I WOULD HUMBLLY REQUEST THAT YOU NOT ONLY CONTINUE TO
25 FUND JCOD, BUT WHENEVER POSSIBLE, INCREASE THE FUNDING OF JCOD



THE BOARD OF
SUPERVISORS

1 BECAUSE ME RECEIVING THE FUNDING IN JULY OF 2024, I WAS ABLE
2 TO PROVIDE ONGOING SERVICES TO 180 YOUTH FROM THE AGES OF 12
3 TO 26. WE HAVE JOB TRAINING, JOB PLACEMENT AND ASSISTANCE, AND
4 IT'S ENTREPRENEURSHIP, EDUCATION, ENTERTAINMENT, AND IT ALSO
5 HELPS YOUNG PEOPLE START THEIR OWN BUSINESS WHICH STIMULATES
6 THE ECONOMY. SO BY US HAVING THAT THE STREETS ARE SAFER, IT'S
7 MORE MONEY BEING MADE, JOBS BEING PROVIDED, AND A HAPPY
8 SITUATION FOR ALL. SO THANK YOU VERY MUCH. CONTACT ME ANYTIME.
9 I'M WILLING TO WORK WITH ANYBODY. THANK YOU.

10

11 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

12

13 **FARAH GABOUREL:** GOOD AFTERNOON, MADAM CHAIR AND SUPERVISORS.
14 MY NAME IS FARAH GABOUREL, REPRESENTING BRIDGES CEDC, A YEAR
15 THREE RECIPIENT OF THE CARE FIRST INITIATIVE UNDER JCOD.
16 BRIDGES SERVES YOUTH AND FAMILIES IN CARSON, SOUTH L.A., AND
17 THE SOUTH BAY WITHIN SUPERVISOR MITCHELL'S DISTRICT. WITH YOUR
18 SUPPORT THROUGH THE COMMUNITY FIRST CARE INITIATIVE, WE SERVE
19 MORE THAN 100 YOUTH EVERY YEAR THROUGH STRUCTURED STEAM AFTER
20 SCHOOL AND SUMMER PROGRAMMING, MENTORSHIP AND CAREER EXPOSURE
21 OPPORTUNITIES, REACHING YOUNG PEOPLE WHO ARE AT A HIGHER RISK
22 OF DISENGAGEMENT. THIS INVESTMENT ALLOWS US TO PROVIDE
23 CONSISTENT STAFFING, SAFE LEARNING ENVIRONMENTS, AND
24 PREVENTION-FOCUSED PROGRAMMING WHERE WE SEE YOUNG PEOPLE
25 THRIVING EVERY SINGLE DAY. SUSTAINED AND PREDICTABLE FUNDING



THE BOARD OF
SUPERVISORS

1 IS ESSENTIAL. WHEN YOU INVEST IN JCOD, YOU ARE INVESTING IN
2 PREVENTION BEFORE CRISIS AND CARE BEFORE INCARCERATION. THANK
3 YOU SO MUCH FOR YOUR CONTINUED COMMITMENT TO COMMUNITY-ROOTED
4 SOLUTIONS.

5

6 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

7

8 **MIA ARREDONDO:** HI, MY NAME IS MIA ARREDONDO. I'M A PROUD
9 MEMBER OF THE THIRD DISTRICT HERE IN THE SAN FERNANDO VALLEY,
10 AND I'M HAPPY TO BE HERE TODAY. I'VE SEEN FIRSTHAND WHAT JCOD
11 CFCI SERVICES HAS DONE FOR OUR COMMUNITY. IT'S CONNECTED
12 INDIVIDUALS AND FAMILIES TO THE SUPPORT AND RESOURCES THEY
13 NEED IN ORDER TO SUCCEED. THE WORK HAS STRENGTHENED OUR
14 COMMUNITY AND STRENGTHENED THE PARTNERSHIPS IN THAT COMMUNITY.
15 AND IT HELPS KEEP OUR COMMUNITY SAFER THROUGH INTERVENTION
16 SERVICES. PLEASE CONTINUE TO FUND CFCI. IT IS ESSENTIAL TO
17 ENSURING CRUCIAL SERVICES REMAIN AVAILABLE AND CONTINUE TO
18 MAKE A MEANINGFUL IMPACT IN OUR COMMUNITY. AN OPEN DOOR HAS AN
19 OPEN HEART. THANK YOU.

20

21 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

22

23 **AMY STUBBLEFIELD:** HELLO. HELLO. MY NAME IS AMY STUBBLEFIELD
24 AND I'M THE FUNDRAISER FOR A SMALL COMMUNITY-BASED
25 ORGANIZATION LOCATED IN SAN FERNANDO. I WANT TO THANK EVERYONE



THE BOARD OF
SUPERVISORS

1 ON THE BOARD FOR THE INITIAL FUNDING THAT YOU APPROVED FOR
2 CFCI. THIS FUNDING HAS BEEN INVALUABLE TO OUR ORGANIZATION'S
3 ABILITY TO PROVIDE MENTAL HEALTH SERVICES, TO JUSTICE AND DCFS
4 INVOLVED FAMILIES. I'M HERE TODAY TO LIFT MY VOICE WITH ALL
5 THE OTHER VOICES YOU HAVE HEARD FOR THE PAST HOUR AND A HALF
6 TELLING YOU WHAT FAMILIES NEED IN LOS ANGELES IS NOT MORE
7 JAILS OR MORE POLICING. WHAT WE NEED IS WELL-FUNDED CARING
8 COMMUNITY-BASED SERVICES DESIGNED TO SUPPORT INSTEAD OF PUNISH
9 SERVICES LIKE THOSE OFFERED BY ALL OF THE ORGANIZATIONS
10 REPRESENTED IN THIS ROOM TODAY I URGE YOU TO PLEASE CONTINUE
11 PUTTING CARE FIRST IN THE LOS ANGELES COMMITTEE BY CONTINUING
12 CFCI FUNDING. I PROMISE YOU'LL GET SO MUCH MORE FROM YOUR
13 MONEY WHEN.

14
15 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

16
17 **MICHELLE WATSON:** HELLO, MY NAME IS MICHELLE WATSON AND I AM A
18 MEMBER OF CALIFORNIA CEASEFIRE AND ALSO IN ANGELENO'S. IN
19 RESPONSE TO THE SHERIFF BUDGET, I'D WANT TO MENTION SOME DATA
20 FROM UC SAN FRANCISCO. THEY JUST APOLOGIZED IN 2022 FOR
21 CONDUCTING UNETHICAL HUMAN EXPERIMENTS ON MANY WOMEN
22 INCARCERATED UNDER THE SAME DISGUISE AS MEDICAL CARE. SO TO
23 PROTECT OUR YOUTH IS TO FUND JCOD. TO KILL THEM IS TO FUND
24 PRISONS. IN RESPONSE TO THE JCOD FUNDING, OH WELL FIRST I
25 WOULD LIKE TO THANK THE SUPERVISORS FOR HOLDING CASEY



THE BOARD OF
SUPERVISORS

1 WESSERMAN ACCOUNTABLE AND MAKING HIM RESIGN FOR HIS LINKS IN
2 THE EPSTEIN FILES AS IT WAS REPORTED IN THE L.A. TIMES. I'D
3 ALSO LIKE TO MAKE SURE THAT OUR COMMUNITY, OH, \$30,000,000 IN
4 COMMUNITY FUNDS CAME UP MISSING. I NEED TO MAKE SURE THAT
5 WE'RE NOT ROBBED AGAIN TODAY. YOU NEED TO NOT ONLY FUND JCOD
6 BUT INCREASE THE FUNDING TO PREVENT ATROCITIES FROM HAPPENING
7 LIKE WHAT HAPPENED IN THE EPSTEIN FILES. WE NEED TO SEND A
8 MESSAGE TO THE WORLD THAT WE PROTECT OUR CHILDREN, PERIOD.

9
10 **EXECUTIVE OFFICER:** THANK YOU, MADAM CHAIR AND MEMBERS OF THE
11 BOARD THAT CONCLUDES PUBLIC COMMENT ON THIS ITEM.

12
13 **STEVEN HERNANDEZ, EXECUTIVE OFFICER:** THESE REPORTS WILL BE
14 RECEIVED AND FILED.

15
16 **SUP. HILDA SOLIS, CHAIR:** HEARING NO OBJECTION THAT WILL BE THE
17 ORDER. THAT CONCLUDES OUR TODAY'S MEETING. THE NEXT MEETING OF
18 THE BOARD WILL BE A PUBLIC HEARING MEETING ON TUESDAY,
19 FEBRUARY THE 24, 2026, AT 9:30 A.M. THANK YOU ALL FOR COMING
20 AND PARTICIPATING AND TO THE STAFF. THANK YOU. WE'RE
21 ADJOURNED.

22
23
24
25 I, KATHRYN J, ROBSON, Certified Shorthand Reporter Number



THE BOARD OF
SUPERVISORS

1 qualified in and for the State of California, do

2 hereby certify:

3 That the transcripts of proceedings recorded by the Los
4 Angeles County Board of Supervisors February 17, 2026, were
5 thereafter transcribed into typewriting under my direction and
6 supervision;

7 That the transcript of recorded proceedings as archived
8 in the office of the reporter and which have been provided to
9 the Los Angeles County Board of Supervisors as certified by
10 me.

11 I further certify that I am neither counsel for, nor
12 related to any party to the said action; nor in anywise
13 interested in the outcome thereof.

14 IN WITNESS WHEREOF, I have hereunto set my hand this
15 27th day of February 2026, for the County records to be used
16 only for authentication purposes of duly certified transcripts
17 as on file of the office of the reporter.

18

19 KATHRYN J. ROBSON

20 CA CSR No. 5439

21

22

23

24