



THE BOARD OF SUPERVISORS

BOARD MEETING TRANSCRIPT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

THE LOS ANGELES COUNTY BOARD OF SUPERVISORS

TUESDAY, JANUARY 6TH, 2026

SUP. HILDA SOLIS, CHAIR: GOOD MORNING, EVERYONE. GOOD MORNING. AND WELCOME ALL OF YOU TO OUR REGULARLY SCHEDULED BOARD MEETING, LOS ANGELES COUNTY BOARD OF SUPERVISORS. TODAY, AS YOU KNOW, IS TUESDAY, JANUARY THE 6TH, 2026. AND WE TAKE NOTE THAT A QUORUM OF THE BOARD IS PRESENT, THE ACTING CHIEF EXECUTIVE OFFICER, COUNTY COUNSEL, EXECUTIVE OFFICER, AND THE SERGEANT AT ARMS ARE ALL HERE TO ASSIST IN ANY WAY. WE'LL BEGIN TODAY'S BOARD MEETING WITH THE COUNTY'S LAND ACKNOWLEDGEMENT.

SUP. HILDA SOLIS, CHAIR [VIDEO RECORDING]: THE COUNTY OF LOS ANGELES RECOGNIZES THAT WE OCCUPY LAND ORIGINALLY AND STILL INHABITED AND CARED FOR BY THE TONGVA, TATAVIAM, SERRANO, KIZH AND CHUMASH PEOPLES. WE HONOR AND PAY RESPECT TO THEIR ELDERS AND DESCENDANTS, PAST, PRESENT, AND EMERGING, AS THEY CONTINUE THEIR STEWARDSHIP OF THESE LANDS AND WATERS. WE ACKNOWLEDGE THAT SETTLER COLONIZATION RESULTED IN LAND SEIZURE, DISEASE, SUBJUGATION, SLAVERY, RELOCATION, BROKEN PROMISES, GENOCIDE, AND MULTI-GENERATIONAL TRAUMA. THIS ACKNOWLEDGEMENT DEMONSTRATES OUR RESPONSIBILITY AND COMMITMENT TO TRUTH, HEALING, AND RECONCILIATION, AND TO ELEVATING THE STORIES, CULTURE, AND COMMUNITY OF THE ORIGINAL INHABITANTS OF LOS ANGELES COUNTY. WE ARE GRATEFUL TO HAVE THE OPPORTUNITY TO



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1 LIVE AND WORK ON THESE ANCESTRAL LANDS. WE ARE DEDICATED TO
2 GROWING AND SUSTAINING RELATIONSHIPS WITH NATIVE PEOPLES AND
3 LOCAL TRIBAL GOVERNMENTS, INCLUDING IN NO PARTICULAR ORDER.
4 FERNANDENO TATAVIAM BAND OF MISSION INDIANS, GABRIELINO TONGVA
5 INDIANS OF CALIFORNIA TRIBAL COUNCIL, GABRIELENO/TONGVA SAN
6 GABRIEL BAND OF MISSION INDIANS, GABRIELENO BAND OF MISSION
7 INDIANS - KIZH NATION, YUHA AVIATAM OF SAN MANUEL NATION, SAN
8 FERNANDO BAND OF MISSION INDIANS, COASTAL BAND OF CHUMASH
9 NATION, GABRIELINO/TONGVA NATION, GABRIELINO TONGVA TRIBE. TO
10 LEARN MORE ABOUT THE FIRST PEOPLES OF LOS ANGELES COUNTY,
11 PLEASE VISIT THE LOS ANGELES CITY/COUNTY NATIVE AMERICAN
12 INDIAN COMMISSION WEBSITE AT LANAIC.LACOUNTY.GOV.

13
14 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. MEMBERS, WITH THAT, THE
15 INVOCATION TODAY WILL BE LED BY THE REVEREND DR. CANDICE COLE-
16 KELLY. SHE REPRESENTS THE AXE COMMUNITY BIBLE CHURCH IN
17 LAKEWOOD FROM THE 4TH DISTRICT, AND FOLLOWED BY THE PLEDGE OF
18 ALLEGIANCE, WHICH WILL BE LED BY MICHAEL ECKE, FORMER
19 SERGEANT, UNITED STATES MARINE CORPS, LANCASTER FROM THE 5TH
20 DISTRICT. IF YOU CAN PLEASE STAND.

21
22 **REVEREND DR. CANDACE COLE-KELLY:** THANK YOU. GOOD MORNING AND
23 HAPPY NEW YEAR'S. IT IS AN HONOR TO BE WITH YOU AS WE GATHER
24 FOR THIS MONTHLY MEETING. IT IS AN HONOR AND WE GIVE GREETINGS
25 TO THE BOARD OF SUPERVISORS, COUNTY LEADERSHIP, STAFF



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1 COMMUNITY PARTNERS, AND ALL WHO ARE PRESENT. WE ARE GRATEFUL
2 FOR THIS OPPORTUNITY TO BE PRESENT FOR THIS INVOCATION. JOIN
3 ME IN A WORD OF PRAYER. GRACIOUS AND ETERNAL GOD, WE PAUSE AT
4 THIS OPENING OF THIS MEETING TO ACKNOWLEDGE YOUR PRESENCE AND
5 YOUR PROVIDENCE. WE THANK YOU FOR THE DAY, FOR THE GIFT OF
6 LIFE, AND FOR THE OPPORTUNITY TO GATHER IN SERVICE OF THE
7 PEOPLE. WE ARE GRATEFUL, GOD, FOR THE RESPONSIBILITY ENTRUSTED
8 TO THIS BOARD AND FOR THE CALLING PLACED UPON EACH LEADER
9 SEATED HERE AND STANDING BEFORE US. WE LIFT UP THE BOARD OF
10 SUPERVISORS AND IN A SPECIAL WAY WE LIFT UP JANICE HAHN.
11 THANKING YOU FOR HER LEADERSHIP, HER DEDICATION, AND HER
12 CONTINUED COMMITMENT TO THE WELL-BEING OF OUR COMMUNITIES.
13 GRANT HER AND ALL WHO SERVE ALONGSIDE HER WISDOM BEYOND HUMAN
14 UNDERSTANDING, CLARITY IN DECISION-MAKING, AND COMPASSION IN
15 EVERY DELIBERATION. GOD, WE ASK THAT YOU GUIDE THE
16 CONVERSATIONS THAT WILL TAKE PLACE TODAY. LET EVERY DISCUSSION
17 BE MARKED BY RESPECT, EVERY DECISION BE SHAPED BY JUSTICE, AND
18 EVERY OUTCOME BE ROOTED IN COMMON GOOD. WHERE THERE ARE
19 COMPLEX CHALLENGES, GOD, GRANT INSIGHT. WHERE THERE ARE
20 COMPETING INTERESTS, GRANT DISCERNMENT. AND WHERE THERE IS
21 WEARINESS, GRANT RENEWED STRENGTH. GOD, WHERE THERE IS
22 DISPARITIES, CLOSE THE GAPS THROUGH US. AND NOW, O GOD, WE ASK
23 A SPECIAL BLESSING AND COVERING OVER THE FAMILIES OF EVERY
24 LEADER REPRESENTED HERE. AS THESE SERVE THE COMMUNITY, GIVE
25 THEM TIME, ENERGY, AND CARE. AS THEY SERVE AND THEIR FAMILIES



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1 ARE AT HOME. WE ASK THAT YOU CARE FOR THEIR LOVED ONES, WATCH
2 OVER THEIR HOMES, GUARD THEIR CHILDREN, SPOUSES, PARENTS, AND
3 EXTENDED FAMILY MEMBERS. GRANT THEM PEACE, SAFETY, AND HEALTH,
4 AND REASSURANCE WHILE THEIR LOVED ONES SERVE THE COMMUNITY.
5 AND LET NO FAMILY FEEL NEGLECTED OR UNPROTECTED. STRENGTHEN
6 THE BONDS, O GOD, WITHIN THEIR HOUSEHOLDS AND RETURN TO THEM
7 THE SUPPORT, THE LOVE, AND REST THEY SO FREELY GIVE IN SERVICE
8 TO OTHERS. BLESS THE STAFF, THE CONSULTANTS, THE CONSTITUENTS,
9 AND EVERY COMMUNITY REPRESENTED IN THIS ROOM. MAY THE WORK
10 DONE HERE TODAY UPLIFT FAMILIES, PROTECT THE VULNERABLE,
11 PROMOTE EQUITY, AND FOSTER HOPE THROUGHOUT THE COUNTY. AS WE
12 BEGIN THIS MEETING, WE ASK THAT INTEGRITY LEAD US, UNITY
13 SUSTAIN US, AND A SPIRIT OF COOPERATION REST UPON US. WE OFFER
14 THIS INVOCATION WITH GRATITUDE AND HUMILITY, COMMITTING THIS
15 TIME, THIS WORK, AND THESE FAMILIES INTO YOUR CARE. AMEN.

16
17 **MICHAEL ECKE:** GOOD MORNING. PLEASE FACE THE FLAG. PLACE YOUR
18 RIGHT HAND OVER YOUR HEART. IF YOU'RE A VETERAN, YOU MAY
19 RENDER A HAND SALUTE AND JOIN ME IN THE PLEDGE OF ALLEGIANCE.
20 I PLEDGE ALLEGIANCE TO THE FLAG OF THE UNITED STATES OF
21 AMERICA AND TO THE REPUBLIC FOR WHICH IT STANDS, ONE NATION
22 UNDER GOD, INDIVISIBLE, WITH LIBERTY AND JUSTICE FOR ALL.
23 THANK YOU.

24
25 **SUP. JANICE HAHN:** REVEREND. OH, THANK YOU. WHAT A PRAYER.



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SUPERVISORS

1 HALLELUJAH. WE HAVE BEEN IN CHURCH. THE TEMPLE OF COUNTY
2 GOVERNMENT. SO, I AM SO HONORED TO HAVE THE REVEREND DR.
3 CANDICE COLE-KELLY, FOUNDER AND SENIOR PASTOR OF AXE COMMUNITY
4 BIBLE CHURCH IN LAKEWOOD WITH US TODAY, LEADING US IN THAT
5 POWERFUL INVOCATION. REVEREND COLE-KELLY ALSO SERVES AS
6 PRESIDENT AND CEO OF THE LAKEWOOD INTERFAITH COUNCIL. REVEREND
7 COLE-KELLY HAS BEEN WITH THE AXE COMMUNITY BIBLE CHURCH SINCE
8 2004 AND IS DEDICATED TO SERVING THOSE AROUND HER WITH
9 EMPATHY, HEALING, AND ACTION. REVEREND COLE-KELLY HAS HER
10 MASTER OF DIVINITY FROM FULLER THEOLOGICAL SEMINARY, HER
11 DOCTORAL DEGREE FROM UNITED THEOLOGICAL SEMINARY, AND A
12 DIVERSITY, EQUITY, AND INCLUSION CERTIFICATE FROM CORNELL
13 UNIVERSITY. AS A BIVOCATIONAL PASTOR, HER OTHER JOB IS SERVING
14 AS CHAPLAIN AT THE MILLER CHILDREN'S AND WOMEN'S HOSPITAL IN
15 LONG BEACH, WHERE SHE PROVIDES SPIRITUAL CARE AND DEI TRAINING
16 TO HEALTH CARE PROFESSIONALS. SHE IS AN ADVOCATE FOR CLOSING
17 DISPARITY GAPS, ADDRESSING BIAS IN CLINICAL SETTINGS, AND
18 FOSTERING COMPASSIONATE AND DIGNIFIED CARE FOR FAMILIES AND
19 BIRTHING MOMS. REVEREND COLE-KELLY IS THE AUTHOR OF OVER 30
20 BOOKS, AND HER COMPREHENSIVE CURRICULUM DESIGNED SPECIFICALLY
21 FOR YOUNG GIRLS AGING OUT OF FOSTER CARE AND ENTERING THE
22 JUVENILE JUSTICE SYSTEM WAS IMPLEMENTED AT LOS PADRINOS
23 JUVENILE HALL. THANK YOU FOR THAT SO MUCH. YOUR IMPRESSIVE
24 LIFE'S WORK IS CENTERED ON HEALING, JUSTICE, AND HELPING THOSE
25 WITHIN OUR JUSTICE SYSTEM IS SO COMMENDABLE. REVEREND DR.



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1 CANDICE COLE-KELLY IS A SMALL TOKEN OF OUR APPRECIATION FOR
2 YOU BEING HERE WITH US TODAY. I'D LIKE TO PRESENT YOU WITH
3 THIS CERTIFICATE SIGNED BY ALL THE MEMBERS OF THE BOARD OF
4 SUPERVISORS. WE APPRECIATE YOUR SERVICE AND YOUR DEDICATION TO
5 THE RESIDENTS OF L.A. COUNTY. THANK YOU SO MUCH.

6
7 **SUP. KATHRYN BARGER:** VERY NICE. PLEASE JOIN ME IN THANKING
8 SERGEANT MICHAEL ECKE FOR LEADING US IN THE PLEDGE OF
9 ALLEGIANCE THIS MORNING. HE SERVED THE UNITED STATES MARINE
10 CORPS FROM 2002 TO 2013 WITH THE 2ND BATTALION, THE 7TH
11 MARINES. DURING HIS SERVICE, SERGEANT MICHAEL ECKE RECEIVED
12 THE NAVY AND MARINE CORPS ACHIEVEMENT MEDAL, NAVY UNIT
13 COMMENDATION, HUMANITARIAN SERVICE, IRAQI CAMPAIGN MEDAL, AND
14 THE AFGHANISTAN CAMPAIGN MEDAL. HE IS A PROUD RESIDENT OF
15 LANCASTER AND WORKS WITH THE VETERAN PEER ACCESS NETWORK AS A
16 PEER SUPPORT SPECIALIST. THANK YOU FOR THE WORK YOU DO ON
17 BEHALF OF ALL, ALL OF OUR VETERANS HERE IN LOS ANGELES COUNTY.
18 THAT IS AN IMPORTANT ROLE THAT YOU PLAY EACH AND EVERY DAY. IN
19 HIS FREE TIME, HE ENJOYS GOING TO SPORTING EVENTS AND
20 CONCERTS. I WANT TO HEAR WHAT KIND OF MUSIC YOU LIKE. ALL OF
21 IT? GOOD ANSWER. ALL OF IT. SERGEANT MICHAEL ECKE, THANK YOU
22 FOR YOUR SERVICE TO OUR NATION AND FOR LEADING US IN THE
23 PLEDGE OF ALLEGIANCE TODAY AND FOR TREKKING ALL THE WAY DOWN
24 FROM LANCASTER TO JOIN US THIS MORNING. LET'S GIVE THEM A
25 ROUND OF APPLAUSE. THANK YOU FOR YOUR SERVICE.



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1
2 **SUP. HILDA SOLIS, CHAIR:** NOW WE'LL HAVE THE PET PRESENTATION.

3
4 **SUP. KATHRYN BARGER:** A VERY, VERY CUTE PET TODAY. THIS IS
5 STEVE, AND STEVE IS A SIX-MONTH-OLD SHAR PEI MIX. DEFINITELY
6 HE'S GOT SOME GERMAN SHEPHERD IN HIM. HE IS ABSOLUTELY
7 PLAYFUL, HAPPY, ENERGETIC, AND IS GREAT WITH PEOPLE AND WITH
8 OTHER DOGS. HE WAS TRANSFERRED TO THE AGOURA CARE CENTER FROM
9 DOWNEY AND THE STAFF SAID HE IS THRIVING. HI STEVE. HE IS
10 THRIVING. HE HAS GOT A BIG PERSONALITY AND A BIG HEART TO
11 MATCH. IF YOU WANT TO START OFF 2026 WITH A LOT OF LOVE, CALL
12 THE AGOURA CARE CENTER AT 818-991-0071 TO ADOPT STEVE OR ANY
13 OF THE COUNTLESS PETS THAT WE HAVE IN OUR CARE. AND PEOPLE
14 HAVE ASKED WHY WE'RE NOT FEATURING MORE CATS. I PROMISE YOU,
15 WE DO BRING CATS HERE, A LITTLE MORE DIFFICULT TO SHOWCASE AT
16 THE BOARD BECAUSE THEY GET A LITTLE TEMPERAMENTAL, BUT WE HAVE
17 CATS AND KITTENS. I KNOW, WHO DOESN'T? WE'VE GOT CATS AND
18 KITTENS ALSO AVAILABLE FOR ADOPTION, BUT THIS IS STEVE, A SHAR
19 PEI MIX WHO IS TRULY FULL OF LOVE. AND NOW I WILL MOVE YOUR
20 ATTENTION TO THE BOARD AND THIS IS OUR PALMDALE PET. THIS IS
21 BRUNO. HE'S A SWEET 7-MONTH-OLD BELGIAN MALINOIS. IN THE NEW
22 YEAR WE REMAIN COMMITTED TO FINDING THE LARGE DOGS, THE LOVING
23 HOMES THAT THEY DESERVE AND UP IN THE ANTELOPE VALLEY, WE HAVE
24 MANY OF THEM WHO UNFORTUNATELY ARE ABANDONED. IF YOU ARE
25 INTERESTED IN ADOPTING BRUNO, YOU CAN CALL THE PALMDALE CARE



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1 CENTER AT 661-575-2888 TO WELCOME BRUNO INTO YOUR FAMILY. AND
2 WE HAVE SPECIAL PROMOTIONS WITH THE HAPPY MEW YEAR CAMPAIGN.
3 ADOPTION FEES FOR FELINE FRIENDS ARE JUST \$26 THROUGH THE
4 WHOLE MONTH OF JANUARY. HEAD TO ANIMALCARE.LACOUNTY.GOV TO
5 FIND YOUR PET'S DREAMS. WHATEVER. I GOT CAUGHT UP WITH STEVE
6 WITH THAT. THANK YOU, MADAM CHAIR.

7

8 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. IT'S ADORABLE. SO NEXT,
9 MEMBERS, LET'S TURN TO THE EXECUTIVE OFFICER TO PLEASE CALL
10 THE AGENDA FOR TODAY.

11

12 **EDWARD YEN, EXECUTIVE OFFICER:** GOOD MORNING MADAM CHAIR AND
13 MEMBERS OF THE BOARD. TODAY'S AGENDA WILL BEGIN ON PAGE TWO,
14 SET MATTER 1. ON SET MATTER 1, THE ACTING CHIEF EXECUTIVE
15 OFFICER REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO
16 JANUARY 13, 2026, AS INDICATED ON THE POSTED AGENDA. ON ITEM
17 7, SUPERVISOR HORVATH REQUESTS THAT THIS ITEM BE HELD. ON ITEM
18 8, SUPERVISOR SOLIS REQUESTS THAT THIS ITEM BE HELD. THESE
19 ITEMS WILL BE HELD TOGETHER. ON ITEM 17, SUPERVISOR SOLIS
20 WOULD LIKE TO REVISE HER MOTION TO INCLUDE THE DIRECTORS OF
21 PUBLIC HEALTH, MENTAL HEALTH, CHILDREN AND FAMILY SERVICES,
22 AND YOUTH DEVELOPMENT. ON ITEM 18, SUPERVISOR HAHN REQUESTS
23 THAT THIS ITEM BE HELD. ON PAGE 12, ADMINISTRATIVE MATTERS,
24 ITEMS 19 THROUGH 62. ON ITEM 24, SUPERVISOR MITCHELL IS
25 RECUSING HERSELF FROM THE VOTE PURSUANT TO GOVERNMENT CODE



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1 SECTION 84308 BECAUSE SHE RECEIVED A CONTRIBUTION OR
2 CONTRIBUTIONS OF MORE THAN \$500 WITHIN THE PAST 12 MONTHS FROM
3 ANGELA L. MANFIELD, WHO WAS A PARTY PARTICIPANT OR AGENT OF A
4 PARTY PARTICIPANT IN THE PROCEEDING. ON ITEM 42, SUPERVISOR
5 HORVATH REQUESTS THAT THIS ITEM BE HELD. ON ITEM 43,
6 SUPERVISOR HAHN REQUESTS THAT THIS ITEM BE HELD. ON PAGE 36,
7 ORDINANCE FOR INTRODUCTION, ITEM 63. ON PAGE 37, SEPARATE
8 MATTER, ITEM 64 THROUGH 65. ITEM 64 IS A RECOMMENDATION TO
9 APPOINT MORAL KARAKUSIAN TO SERVE AS THE DIRECTOR OF AGING AND
10 DISABILITIES DEPARTMENT AT AN ANNUAL SALARY OF \$285,000
11 EFFECTIVE JANUARY 6, 2026. ON PAGE 38, NOTICE AS A CLOSED
12 SESSION, ITEM CS1 THROUGH CS3. ON ITEM CS2, COUNTY COUNSEL
13 REQUESTS THAT ONE CASE BE CONTINUED ONE WEEK TO JANUARY 13,
14 2026, AS INDICATED ON THE POSTED AGENDA. THAT COMPLETES THE
15 READING OF THE AGENDA, MADAM CHAIR. THE REQUEST FOR
16 CONTINUANCES THROUGH CS3 ARE BEFORE YOU.

17
18 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. MOVED BY SUPERVISOR HAHN,
19 SECONDED BY SUPERVISOR MITCHELL TO APPROVE THESE ITEMS. THAT
20 WILL BE THE ORDER. EXECUTIVE OFFICER, PLEASE PLAY THE CODE OF
21 CONDUCT.

22
23 **EXECUTIVE OFFICER [AUDIO RECORDING]:** LADIES AND GENTLEMEN, MAY
24 I PLEASE HAVE YOUR ATTENTION. THE MEETING OF THE LOS ANGELES
25 COUNTY BOARD OF SUPERVISORS IS ABOUT TO COMMENCE. A CODE OF



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1 CONDUCT WILL NOW BE READ AND WE REQUEST THAT YOU COMPLY WITH
2 IT TO ENSURE THE EFFICIENT ADMINISTRATION OF THE MEETING.
3 MEMBERS OF THE PUBLIC, IT IS YOUR RIGHT TO PARTICIPATE IN
4 TODAY'S BOARD HEARING AND THE BOARD ENCOURAGES SUCH
5 PARTICIPATION. HOWEVER, THE RIGHT OF THE PUBLIC TO ADDRESS THE
6 BOARD MUST BE BALANCED WITH THE NEED TO ENSURE THAT PUBLIC
7 COMMENT DOES NOT INTERFERE WITH THE ORDERLY COURSE OF THE
8 BOARD'S BUSINESS. ALL ARE REMINDED TO ABIDE BY THE FOLLOWING
9 RULES. SPEAKERS MUST CEASE SPEAKING IMMEDIATELY WHEN THEIR
10 TIME HAS ENDED. PUBLIC COMMENT ON AGENDA ITEMS MUST RELATE TO
11 THE SUBJECT MATTER OF THAT ITEM. GENERAL PUBLIC COMMENT IS
12 LIMITED TO SUBJECTS WITHIN THE JURISDICTION OF THE BOARD.
13 PUBLIC COMMENT DOES NOT INCLUDE THE RIGHT TO ENGAGE IN A
14 DIALOGUE WITH BOARD MEMBERS OR STAFF. PLEASE REMAIN RESPECTFUL
15 OF THE FORUM AND REFRAIN FROM UTTERING, WRITING, OR DISPLAYING
16 PROFANE, PERSONAL, THREATENING, DEROGATORY, DEMEANING, OR
17 OTHER ABUSIVE STATEMENTS TOWARD THE BOARD, ANY MEMBER THEREOF,
18 STAFF, OR ANY OTHER PERSON. MEMBERS OF THE AUDIENCE SHOULD BE
19 RESPECTFUL OF THE VIEWS EXPRESSED BY SPEAKERS, STAFF, AND
20 BOARD MEMBERS, AND MAY NOT CLAP, CHEER, WHISTLE, OR OTHERWISE
21 DISRUPT THE ORDERLY CONDUCT OF THE MEETING. ANY PERSON
22 ENGAGING IN CONDUCT THAT DISRUPTS THE MEETING IS SUBJECT TO
23 BEING REMOVED FROM THE BOARD MEETING. AND FINALLY, IF YOU
24 WITNESS CONDUCT OR BEHAVIOR BY OTHER MEMBERS OF THE PUBLIC
25 THAT DISRUPTS YOUR ABILITY TO REMAIN ENGAGED OR PARTICIPATE IN



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1 THIS MEETING, PLEASE NOTIFY THE SERGEANT AT ARMS OR OTHER
2 COUNTY STAFF. THANK YOU FOR YOUR COOPERATION.

3

4 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. BEFORE WE BEGIN, LET ME GO
5 OVER WHAT OUR ORDER OF BUSINESS WILL BE. WE'LL START WITH
6 PUBLIC COMMENT ON ITEMS NOT HELD FOR DISCUSSION BY THE BOARD,
7 INCLUDING CLOSED SESSION MATTERS, FOLLOWED BY ITEM 7 AND 8,
8 WHICH WE TAKE UP TOGETHER, THEN ITEMS 18, 42, AND 43, FOLLOWED
9 BY GENERAL PUBLIC COMMENT AND FINISHING OFF WITH CLOSED
10 SESSION MATTERS BEFORE WE BEGIN EXECUTIVE OFFICER PLEASE READ
11 THE CALL IN INFORMATION AND EXPLAIN THE SPEAKING RULES.

12

13 **EDWARD YEN, EXECUTIVE OFFICER:** GOOD MORNING MEMBERS OF THE
14 PUBLIC IF YOU WISH TO PARTICIPATE IN PUBLIC COMMENT YOU MAY DO
15 SO IN PERSON OR REMOTELY. TO PARTICIPATE REMOTELY PLEASE VISIT
16 OUR WEBSITE AT WWW.BOS.LACOUNTY.GOV TO REGISTER AND JOIN THE
17 MEETING OR YOU MAY CALL 213-306-3065 AND USE ACCESS CODE
18 25302340269 AND MEETING PASSWORD 2672026. YOU WILL HAVE THE
19 OPPORTUNITY TO ADDRESS THE BOARD THROUGHOUT THE MEETING. FOR
20 ITEMS NOT HELD BY THE BOARD, YOU WILL RECEIVE ONE MINUTE FOR
21 ONE ITEM AND UP TO ONE MINUTES FOR TWO OR MORE ITEMS. FOR
22 ITEMS HELD BY SUPERVISORS, YOU WILL HAVE ONE MINUTE TO ADDRESS
23 THE BOARD, ONE MINUTE TO ADDRESS THE BOARD ON GENERAL PUBLIC
24 COMMENT FOR A TOTAL OF UP TO SIX MINUTES. WHEN IT IS YOUR TURN
25 TO SPEAK, IF REGISTERED ON A COMPUTER OR DEVICE, YOU WILL HEAR



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1 A BEEP AND YOUR NAME WILL BE CALLED. OR IF JOINING BY
2 TELEPHONE, YOU WILL HEAR YOUR LINE IS UNMUTED, YOUR AREA CODE,
3 AND THE FIRST THREE DIGITS OF YOUR PHONE NUMBER WILL BE
4 CALLED. TO ENSURE WE'RE HERE FROM BOTH IN-PERSON AND REMOTE
5 SPEAKERS, WE WILL ALTERNATE BETWEEN THE TWO SPEAKING CUES.
6 MEMBERS OF THE PUBLIC WHO ARE IN ATTENDANCE, WHEN YOU HEAR OR
7 SEE YOUR NAME DISPLAYED ON THE SCREEN, PLEASE COME DOWN TO THE
8 FRONT OF THE BOARDROOM AND STAFF WILL ASSIST YOU. PLEASE DO
9 NOT APPROACH THE PODIUM UNTIL DIRECTED TO DO SO. AT THIS TIME
10 WE WILL HEAR FROM MEMBERS OF THE PUBLIC WISHING TO ADDRESS THE
11 BOARD ON ALL ITEMS NOT HELD FOR DISCUSSION BY SUPERVISORS
12 INCLUDING THE CLOSED SESSION MATTERS. THE CONSENT ITEMS WILL
13 BE ACTED UPON WITH ONE MOTION. FOR MEMBERS OF THE PUBLIC
14 JOINING US REMOTELY TO COMMENT ON THESE ITEMS, PLEASE USE THE
15 RAISE HAND FEATURE IF YOU'RE ONLINE OR PRESS STAR THREE IF ON
16 A TELEPHONE. PLEASE INDICATE THE AGENDA ITEM NUMBERS THAT YOU
17 WISH TO ADDRESS IN THE BEGINNING OF YOUR COMMENT FOR US TO
18 ALLOCATE THE APPROPRIATE AMOUNT OF TIME.

19
20 **EXECUTIVE OFFICER:** WE WILL NOW CALL IN IN-PERSON SPEAKERS AND
21 WHILE THEY'RE COMING FORWARD, WE WILL TAKE REMOTE SPEAKERS.
22 THIS WILL BE FOR ALL ITEMS NOT HELD BY THE BOARD FOR
23 DISCUSSION AND CLOSED SESSION ITEMS. MADAM CHAIR, THERE ARE NO
24 IN-PERSON SPEAKERS WHO HAVE SIGNED UP TO SPEAK ON THESE ITEMS.
25 WE WILL GO TO OUR REMOTE CALLERS. RAQUEL DERFLER, YOUR LINE IS



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1 OPEN. PLEASE STATE THE AGENDA ITEMS YOU'RE ADDRESSING AND
2 BEGIN. RAQUEL.

3

4 **RAQUEL DERFLER:** HELLO, CAN YOU HEAR ME? YES, I'M HERE. I'M
5 ADDRESSING ITEM NUMBER 49.

6

7 **EXECUTIVE OFFICER:** GO AHEAD.

8

9 **RAQUEL DERFLER:** CAN YOU HEAR? IT'S GENERAL PUBLIC COMMENT ITEM
10 49. SO, I'M SPEAKING TO THE \$400,000 SETTLEMENT THAT'S GOING
11 TO BE PAID OUT BY THE COUNTY FOR HARM DONE TO JANE DOE, A 16-
12 YEAR-OLD SPECIAL NEEDS STUDENT WITH AT LANCASTER HIGH. SO, WE
13 HERE AT CANCEL THE CONTRACT WERE THERE WHEN THIS ALL BEGAN AND
14 WHAT WE LIKE TO SAY IS THAT THIS MONEY IS NOT HURTING THE
15 SHERIFF'S DEPARTMENT. THERE'S ACTUALLY A SPECIAL FUND THAT SET
16 ASIDE FOR WHEN THE SHERIFF'S DEPARTMENT DOES HARM TO
17 COMMUNITY. SO, I WANT THE COMMUNITY TO KNOW THAT THAT IS
18 PRETTY MESSED UP THAT THE BOARD IS ALREADY FORECASTING THAT
19 THE SHERIFF'S DEPARTMENT IS GOING TO BE HARMING PEOPLE AND
20 UNTIL THAT MONEY ACTUALLY COMES FROM THEIR OPERATIONAL BUDGET
21 THERE WILL BE NO CHANGE IN THEIR BEHAVIOR. THANK YOU.

22

23 **EXECUTIVE OFFICER:** THANK YOU. CRYSTAL CTC, YOUR LINE IS OPEN.
24 PLEASE BEGIN.

25



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1 **TELEPHONE SPEAKER:** SPEAKING ON THE SAME ITEM 45 ON AUGUST 30,
2 2021, 16-YEAR-OLD SPECIAL NEEDS STUDENT AT LANCASTER HIGH
3 SCHOOL WAS SLAMMED TO THE GROUND BY RESOURCE DEPUTY DANIEL
4 AQUILANO FOR REFUSING TO GIVE HIM HER PHONE. HE STRADDLED HER
5 IN FRONT OF STAFF, CALLED HER AN ANIMAL AND SAID SHE BELONGED
6 IN THE JUVENILE HALL. SHE WAS THEN TAKEN TO BARRY J. NIDORF
7 JUVENILE HALL, BOOKED AND HELD UNTIL HER MOTHER PICKED HER UP.
8 CTC ORGANIZED THE COMMUNITY TO SUPPORT THE STUDENT AND HER
9 FAMILY IN PURSUIT OF JUSTICE AND URGES THE BOARD TO SETTLE FOR
10 HER UNLAWFUL DETENTION AND ASSAULT. THIS INCIDENT UNDERSCORES
11 WHY CTC ADVOCATES FOR POLICE-FREE SCHOOLS AND FOR INVESTING
12 SCHOOL FUNDS IN SERVICES THAT GENERALLY SUPPORT STUDENTS. IT
13 IS ALSO IMPORTANT TO NOTE THAT THE SETTLEMENT WILL BE PAID
14 FROM COUNTY'S PROVISIONAL FINANCE UNIT NOT LASD'S OPERATIONAL
15 BUDGET. THANK YOU.

16
17 **EXECUTIVE OFFICER:** THANK YOU. CHRISTIAN GREEN YOUR LINE IS
18 OPEN. PLEASE STATE THE AGENDA ITEMS YOU'RE ADDRESSING AND
19 BEGIN.

20
21 **CHRISTIAN GREEN:** AWESOME GOOD MORNING EVERYONE. MY NAME IS
22 PROFESSOR CHRISTIAN GREEN I'M ADDRESSING 49. I WANT TO BEGIN
23 BY ACKNOWLEDGING REVEREND COLE-KELLY WHO OFFERED TODAY'S
24 INVOCATION SHE PRAYED FOR REAL FOR REAL. AND I THINK THE THING
25 THAT I WANT TO NOTICE, HER STATEMENT ABOUT THE HANDS OF



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1 JUSTICE, AND THAT SHOULD BE THE GROUNDING MATTER. ON AUGUST
2 31ST, ON 30TH, 2021, THAT SCHOOL RESOURCE DEPUTY, LANCASTER
3 HIGH SCHOOL, WAS CAUGHT ON A CELL PHONE, BODY SLAMMING A BLACK
4 STUDENT, JANE DOE, AFTER SHE REFUSED TO GIVE UP HER PHONE IN A
5 SCHOOL HALLWAY. I WAS A FIRST AND FORMER CAMPAIGN MANAGER OF
6 COUNCIL TO CONTRACT SO WE WAS OUT HERE IN THE STREETS ON THE
7 GROUND WHILE THIS WAS GOING ON. THIS VIDEO WENT VIRAL THE
8 COMMUNITY GROUPS CALLED FOR THE SCHOOL DISTRICT TO SERVE AS A
9 CONTRACT WITH THE SHERIFF'S DEPARTMENT. WE NEED TO NOTE THAT
10 THIS WAS NOT DISCIPLINED BUT THIS WAS ASSAULT IN AN UNLAWFUL
11 DETENTION SUPERVISOR KATHRYN BARGER. I SAY THIS RESPECTFULLY
12 AND ON THE RECORD WE STILL HAVE NOT HAD THE OPPORTUNITY TO
13 MEET WITH YOU AND I HOPE THAT CHANGES BECAUSE THIS REGION
14 DESERVES A LEADERSHIP THAT LISTENS AND ENGAGES DIRECTLY WITH
15 COMMON COMMUNITY CONCERNS. THANK YOU ALL, HAVE A GOOD DAY.

16
17 **EXECUTIVE OFFICER:** THANK YOU. JUANETTE CALLERS, YOUR LINE IS
18 OPEN. PLEASE STATE THE AGENDA ITEMS YOU'RE ADDRESSING AND
19 BEGIN.

20
21 **TELEPHONE SPEAKER:** 49, CAN YOU HEAR ME?

22
23 **EXECUTIVE OFFICER:** YES, GO AHEAD.

24
25 **TELEPHONE SPEAKER:** YES. I'M THE EXECUTIVE DIRECTOR OF CANCEL



THE BOARD OF
SUPERVISORS

1 THE CONTRACT AND I'M CALLING BECAUSE IT IS IT'S REALLY SAD TO
2 HAVE FUNDS READY FOR WHEN THEY MESS UP. I WAS THERE WHEN THIS
3 HAPPENED WHERE A SPECIAL ED STUDENT WAS BODY SLAMMED BY A
4 SHERIFF. WE REALLY NEED TO REMOVE THEM FROM THE SCHOOLS AND
5 GET PEOPLE IN THE SCHOOLS THAT REALLY CAN OVERSEE CHILDREN AND
6 NOT HARM THEM. THIS CHILD IS GOING TO LIVE WITH A LIFETIME OF
7 TRAUMA BEING BODY SLAMMED AND BEING CALLED A DOG ALL THE WAY
8 DOWN TO JUVENILE HALL WITHOUT EVEN HER PARENT BEING NOTIFIED
9 THAT SHE WAS BEING ARRESTED JUST FOR NOT GIVING HER PHONE. NOW
10 HOW MANY CHILDREN DO WE KNOW WILL NOT GIVE THEIR PARENT THEIR
11 PHONE WHEN THEY FIRST ASK? BUT WE'RE PAYING MILLIONS OF
12 DOLLARS TO HAVE SHERIFFS HARM OUR CHILDREN. I WANT US TO DO
13 BETTER FOR OUR CHILDREN IN OUR COMMUNITY. AND IT'S SAD THAT
14 WE'RE PAYING OUR MONEY, TAX PAYING MONEY, AND THESE SHERIFFS
15 ARE GETTING AWAY WITH IT. THEY'RE NOT BEING PUNISHED. THANK
16 YOU.

17
18 **EXECUTIVE OFFICER:** MADAM CHAIR, THERE ARE NO OTHER REMOTE
19 SPEAKERS TO ADDRESS THE BOARD, AND THAT CONCLUDES THE TIME FOR
20 PUBLIC COMMENT ON THESE ITEMS.

21
22 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR BARGER.

23
24 **SUP. KATHRYN BARGER:** YEAH, I JUST WANT TO THE INDIVIDUAL WHO'S
25 WAITING FOR A MEETING, WE DID HAVE A MEETING ABOUT SEVEN



THE BOARD OF
SUPERVISORS

1 MONTHS AGO, AND I'M SORRY HE WASN'T THERE, BUT WHEN I'M UP IN
2 THE ANTELOPE VALLEY, I DO MEET WITH CANCEL THE CONTRACT
3 REPRESENTATIVES AND I HAVE TALKED TO THEM ABOUT THE RESOURCE
4 OFFICERS. I CANNOT DEFEND THIS BECAUSE THIS IS NOT DEFENSIBLE.
5 THIS WAS WRONG. BUT I WILL CONTINUE TO HAVE MEETINGS WITH THEM
6 AS IT RELATES TO THE WORK THAT THEY ARE DOING WITH OUR SCHOOL
7 DISTRICT. I JUST WANTED TO SET THE RECORD STRAIGHT. HE WAS NOT
8 THERE, OBVIOUSLY, BUT I KNOW THAT MEMBERS OF HIS ORGANIZATION
9 WERE.

10

11 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. WITH THAT BEING SAID,
12 THESE ITEMS WILL BE MOVED BY SUPERVISOR HORVATH, SECONDED BY
13 SUPERVISOR BARGER TO APPROVE THE ITEMS WITH THE EXCEPTIONS
14 NOTED BY THE EXECUTIVE OFFICER. EXECUTIVE OFFICER, PLEASE CALL
15 THE ROLL.

16

17 **EDWARD YEN, EXECUTIVE OFFICER:** MADAM CHAIR, MAY I READ THE
18 ITEMS? SO, THE FOLLOWING ITEMS ARE BEFORE YOU. 2-6, 9-16, 17
19 AS REVISED, 19-23, 24 WITH SUPERVISOR MITCHELL RECUSING
20 HERSELF FROM THE VOTE PURSUANT TO GOVERNMENT CODE SECTION
21 84308, 25 THROUGH 41, 44 THROUGH 59, 63 THROUGH 65. THESE
22 ITEMS ARE BEFORE YOU.

23

24 **SUP. HILDA SOLIS, CHAIR:** PLEASE CALL THE ROLL.

25



THE BOARD OF
SUPERVISORS

1 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL?

2

3 **SUP. HOLLY J. MITCHELL:** AYE.

4

5 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL AYE.

6 SUPERVISOR HORVATH?

7

8 **SUP. LINDSEY P. HORVATH:** AYE.

9

10 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.

11 SUPERVISOR HAHN?

12

13 **SUP. JANICE HAHN:** AYE.

14

15 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.

16 SUPERVISOR BARGER?

17

18 **SUP. KATHRYN BARGER:** AYE.

19

20 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE.

21 SUPERVISOR SOLIS?

22

23 **SUP. HILDA SOLIS, CHAIR:** AYE.

24

25 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. MOTION



THE BOARD OF
SUPERVISORS

1 CARRIES, 5 TO 0. WE WILL NOW MOVE ON TO ITEM 7 AND 8, MOTIONS
2 TO PROCLAIM JANUARY 26TH AS HUMAN TRAFFICKING PREVENTION
3 MONTH, WHICH WERE HELD BY SUPERVISORS HORVATH AND SUPERVISOR
4 SOLIS RESPECTIVELY. FOR MEMBERS OF THE PUBLIC JOINING US
5 REMOTELY TO COMMENT ON THESE ITEMS, PLEASE USE THE RAISE HAND
6 FEATURE IF YOU'RE ONLINE OR PRESS STAR THREE IF ON THE
7 TELEPHONE. RAFAEL CARBAJAL, DIRECTOR OF CONSUMER AND BUSINESS
8 AFFAIRS IS AVAILABLE FOR QUESTIONS FOR THE DEPARTMENTAL
9 SPEAKERS. PLEASE STATE YOUR NAME AND TITLE FOR THE RECORD WHEN
10 YOU ADDRESS THE BOARD.

11
12 **SUP. HILDA SOLIS, CHAIR:** OKAY, WE'LL START WITH ITEM NUMBER 7.

13
14 **SUP. LINDSEY P. HORVATH:** OKAY, SINCE SUPERVISOR HAHN'S THE
15 LEAD AUTHOR, I'LL REFER TO YOU AND GO AFTER IF YOU PREFER.

16
17 **SUP. JANICE HAHN:** OKAY, THANK YOU. THANK YOU TO MY CO-AUTHOR,
18 SUPERVISOR HORVATH. PROCLAIMING JANUARY AS HUMAN TRAFFICKING
19 PREVENTION MONTH, SO IMPORTANT THAT TWO OF OUR OFFICES DID A
20 SIMILAR MOTION ON IT. AND I BELIEVE, AND MAYBE WE CAN TALK
21 ABOUT THAT, THE ONLY DIFFERENCE BETWEEN SUPERVISOR HORVATH AND
22 MY MOTION AND YOUR SUPERVISOR SOLIS WAS THAT YOURS ENCOURAGES
23 THE ACTING CEO AND OUR COUNTY DEPARTMENTS TO PROMOTE THE
24 OFFICE OF LABOR EQUITY'S HUMAN TRAFFICKING CAMPAIGN. AND THANK
25 YOU TO SUPERVISOR HORVATH FOR BEING THE CO-AUTHOR ON ITEM 7.



THE BOARD OF
SUPERVISORS

1 AS WE PROCLAIM 2026 AS HUMAN TRAFFICKING PREVENTION MONTH,
2 YOU'VE HAD TREMENDOUS LEADERSHIP WHEN IT COMES TO FIGHTING
3 AGAINST THE HARMS OF HUMAN TRAFFICKING. LOS ANGELES COUNTY
4 CONTINUES TO BE A NATIONAL LEADER IN HOW WE ADDRESS HUMAN
5 TRAFFICKING, LIKE THE COMMERCIAL SEXUAL EXPLOITATION OF
6 CHILDREN BY SHIFTING AWAY FROM LAW ENFORCEMENT RESPONSES AND
7 PUNISHMENT FOR THOSE BEING TRAFFICKED AND INSTEAD NOW WE HAVE
8 MOVED TO A TRAUMA INFORMED AND PUBLIC HEALTH APPROACH TO HUMAN
9 TRAFFICKING. MOST IMPORTANTLY, THESE EFFORTS ARE GUIDED AND
10 LED BY THOSE WHO'VE BEEN VICTIMS AND SURVIVORS THEMSELVES OF
11 HUMAN TRAFFICKING. SO RECOGNIZING JANUARY AS HUMAN TRAFFICKING
12 PREVENTION MONTH IN LOS ANGELES COUNTY ONLY REAFFIRMS THAT
13 THROUGH PREVENTION AND PARTNERSHIP LED BY SURVIVORS IS HOW WE
14 END EXPLOITATION IN ALL ITS FORMS. AND THIS PROCLAMATION MEANS
15 TO REASSURE OUR SURVIVORS THAT LOS ANGELES COUNTY STANDS WITH
16 YOU AND THANK YOU TO CHAIR SOLIS FOR PROVIDING US WITH OUR
17 BLUE RIBBONS IN SOLIDARITY. OH, DID YOU PROVIDE THAT
18 SUPERVISOR HORVATH? WHO PROVIDED IT? OKAY. OH, THANK YOU FOR
19 PROVIDING US WITH OUR BLUE RIBBONS OF SOLIDARITY. THANK YOU
20 AND I'LL TURN IT BACK TO SUPERVISOR HORVATH.

21
22 **SUP. LINDSEY P. HORVATH:** THANK YOU VERY MUCH. I WANT TO THANK
23 SUPERVISORS HAHN AND SOLIS FOR AUTHORIZING THEIR RESPECTIVE
24 MOTIONS. THANK YOU SUPERVISOR HAHN FOR INCLUDING ME ON YOURS.
25 I KNOW IN RECENT YEARS, LOS ANGELES COUNTY HAS ADVANCED A



THE BOARD OF
SUPERVISORS

1 PUBLIC HEALTH APPROACH TO ADDRESSING HUMAN TRAFFICKING,
2 EMPHASIZING PREVENTION, COMMUNITY-BASED RESPONSE, AND HEALTH
3 EQUITY RATHER THAN PUNITIVE ACTIONS, WHICH CAN DISCOURAGE
4 PEOPLE FROM COMING FORWARD TO SEEK SUPPORT AND SAFETY IN VERY
5 DIFFICULT SITUATIONS. THIS SHIFT WILL BETTER ALLOW ANGELENOS
6 IMPACTED BY BOTH LABOR AND SEX TRAFFICKING, INCLUDING THE
7 COMMERCIAL SEXUAL EXPLOITATION OF CHILDREN. WE KNOW THIS WORK
8 CANNOT BE DONE ALONE, AND RAFAEL CARBAJAL, OUR DIRECTOR OF
9 CONSUMER AND BUSINESS AFFAIRS, IS HERE, HIS DEPARTMENT AMONG
10 MANY THAT ARE ADDRESSING THIS ISSUE IN THE COUNTY. AND WE DO
11 NEED THAT CROSS-DEPARTMENTAL COORDINATION AND COLLABORATION,
12 TRUE PARTNERSHIP WITH OUR COMMUNITY-BASED ORGANIZATIONS. I
13 WANT TO SHOUT OUT CAST L.A., WHO IS ABSOLUTELY UNPARALLELED IN
14 THEIR LEADERSHIP, AS WELL AS MOST IMPORTANTLY, OUR SURVIVORS
15 WHO NEED TO BE CENTERED AND UPLIFTED IN THE WORK THAT WE ARE
16 DOING, INCLUDING OUR YOUNG PEOPLE WITH LIVED EXPERTISE AND OUR
17 PHILANTHROPIC PARTNERS. THIS WORK REQUIRES OUR LONG-TERM
18 ATTENTION AND INVESTMENT. AND PERSONALLY, LAST MONTH I WAS
19 PART OF AN L.A. COUNTY DELEGATION THAT TRAVELED TO NEW ZEALAND
20 TO EXPLORE THEIR PUBLIC HEALTH MODEL AS IT RELATES TO HUMAN
21 TRAFFICKING IN THEIR COUNTRY. I MET WITH SURVIVORS, COMMUNITY
22 LEADERS, ACADEMICS, FORMER AND CURRENT MEMBERS OF PARLIAMENT,
23 AND PHILANTHROPISTS WHO HAVE BEEN DEEPLY ENGAGED IN
24 IMPLEMENTING THEIR SUCCESSFUL MODEL. THEY SHARED LESSONS THAT
25 THEY HAVE LEARNED, AND THEY ALSO OFFERED HONEST FEEDBACK ON



THE BOARD OF
SUPERVISORS

1 THE REAL CHALLENGES THAT THEY HAVE FACED GETTING TO THE POINT
2 WHERE THEY ARE TODAY. WHILE NEW ZEALAND IS A COUNTRY OF
3 5,300,000 IN COMPARISON TO OUR COUNTY, WHICH IS MORE THAN
4 10,000,000, I WAS INSPIRED BY WHAT I EXPERIENCED. I KNOW THAT
5 WE CAN BETTER PREVENT AND ADDRESS HUMAN TRAFFICKING THROUGH A
6 PUBLIC HEALTH MODEL. AND I ESPECIALLY WANT TO THANK THE
7 SURVIVORS AND ADVOCATES WHO HAVE CONTINUED TO PUSH THE COUNTY
8 FORWARD. I KNOW MANY OF YOU ARE COMING TOGETHER THIS SATURDAY
9 FOR THE L.A. FREEDOM WALK WITH CAST L.A. IT'S KICKING OFF IN
10 HOLLYWOOD AT BLESSED SACRAMENT CHURCH. AND SO, ANYONE WHO
11 WOULD LIKE TO BE A PART OF THAT COMMUNITY EVENT, PLEASE JOIN
12 US ON SATURDAY MORNING. WE ALL REMAIN COMMITTED TO THIS WORK
13 AND TO ENSURING OUR RESPONSE CENTERS DIGNITY, CARE, AND
14 MEANINGFUL SERVICES. THANK YOU, MADAM CHAIR.

15
16 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I'M GOING TO RECOGNIZE
17 MYSELF FOR ITEM NUMBER 8, BUT I DO WANT TO SAY THAT THIS IS A
18 REALLY CRITICAL ISSUE FOR ALL OF US THAT IS IMPACTING LOS
19 ANGELES COUNTY, AND THAT'S WHY TODAY WE HAVE THESE TWO MOTIONS
20 BEFORE US RECOGNIZING JANUARY AS THE HUMAN TRAFFICKING
21 PREVENTION MONTH. THE MOTION BY SUPERVISORS HAHN AND HORVATH,
22 ITEM 7, REAFFIRMS THE COUNTY'S PUBLIC HEALTH APPROACH AND OUR
23 COMMITMENT TO SURVIVOR-CENTERED, CULTURALLY RESPONSIVE
24 SERVICES. THE MOTION THAT I HAVE BEFORE US, ITEM 8, FOCUSES ON
25 UPLIFTING THE OFFICE OF LABOR EQUITY'S HUMAN TRAFFICKING



THE BOARD OF
SUPERVISORS

1 AWARENESS CAMPAIGN, WHICH IS GEARED TOWARDS INCREASING WORKER
2 AWARENESS AND FOR THE GENERAL PUBLIC TO RECOGNIZE SIGNS OF
3 LABOR TRAFFICKING. THE CAMPAIGN ALSO INCREASES AWARENESS OF
4 EXISTING RESOURCES AND SERVICES THAT ARE AVAILABLE. AS LOS
5 ANGELES COUNTY PREPARES TO HOST THE 2026 FIFA WORLD CUP AND
6 THE 2028 OLYMPIC GAMES, AWARENESS OF LABOR TRAFFICKING IS
7 ESPECIALLY URGENT. LARGE-SCALE INTERNATIONAL EVENTS INCREASE
8 THE DEMAND FOR TEMPORARY AND SUBCONTRACTED LABOR IN INDUSTRIES
9 SUCH AS CONSTRUCTION, HOSPITALITY, TRANSPORTATION, AND EVENT
10 SERVICES. THESE SECTORS ARE AT A HIGHER RISK FOR EXPLOITATION.
11 PROACTIVE EDUCATION AND AWARENESS ARE ESSENTIAL TO PREVENTING
12 HARM BEFORE IT OCCURS AND ENSURING WORKERS KNOW WHERE TO TURN
13 FOR ASSISTANCE. I WOULD LIKE TO SHARE A SHORT CLIP THAT WAS
14 PRODUCED BY RAFAEL CARBAJAL'S GROUP. IF WE COULD SHOW THAT,
15 IT'S JUST ONE MINUTE VIDEO.

16
17 **SPEAKER [VIDEO RECORDING]:** THAT IT'S A BIG INCIDENT THAT JUST
18 HAPPENS ALL OF THE SUDDEN, THAT IT'S VIOLENT, THAT IT HAPPENS
19 IN A FEW MOMENTS OF TIME, THAT INVOLVES KIDNAPPING OR BEING
20 MOVED SOMEPLACE, WHEN IN REALITY, IT CAN HAPPEN TO ANYBODY.
21 PEOPLE THAT ARE MOST AT RISK OF BECOMING A VICTIM OF HUMAN
22 TRAFFICKING ARE PEOPLE WHO HAVE LOST JOBS, WHO HAVE LOST THEIR
23 HOUSE OR SHELTER, OR WHO HAVE LOST THEIR SUPPORT SYSTEM. WHEN
24 PEOPLE ARE DISPLACED OR DESPERATE TO FIND WORK, THEY OFTEN
25 TURN TO JOB OFFERS THAT ARE UNSAFE OR EXPOSE THEM TO



THE BOARD OF
SUPERVISORS

1 EXPLOITATION. AND TRAFFICKERS KNOW THIS. SOME OF THESE JOBS
2 INCLUDE DOMESTIC WORKERS, DAY LABORERS, NANNIES, CONSTRUCTION
3 WORKERS. THEY TARGET PEOPLE WHO BELIEVE THEY HAVE NO OTHER
4 OPTIONS BUT TO ACCEPT THESE JOBS. FIRST, KNOW YOUR EMPLOYER.
5 TAKE THE TIME TO UNDERSTAND WHO YOU'RE WORKING FOR. ASK
6 QUESTIONS IF SOMETHING DOESN'T SEEM RIGHT. KNOW THE RESOURCES.
7 NATIONAL HOTLINES, LOCAL SUPPORT ORGANIZATION, AND GOVERNMENT
8 AGENCIES CAN ALL PROVIDE CONFIDENTIAL HELP.

9
10 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. AND MEMBERS OF THE PUBLIC,
11 JUST TO INFORM YOU, THE FULL SIX-MINUTE VIDEO WILL BE PLAYED
12 AT THE START OF THE CLOSED SESSION AND WILL ALSO BE AVAILABLE
13 ON THE LOS ANGELES COUNTY CONSUMER AND BUSINESS AFFAIRS
14 YOUTUBE CHANNEL. AND WE WANT TO THANK YOU FOR SHARING THAT
15 CLIP WITH US. I DO HAVE A QUESTION FOR RAFAEL, OFFICE OF
16 CONSUMER AND BUSINESS AFFAIRS. AND IF YOU COULD HELP US BETTER
17 UNDERSTAND THE CAMPAIGN AND WHAT IT'S ALL ABOUT AND HOW THAT
18 INTERTWINES WITH THE OFFICE OF LABOR EQUITY.

19
20 **RAFAEL CARBAJAL:** THANK YOU, SUPERVISOR, MADAM CHAIR, BOARD,
21 AND THANK YOU FOR THE OPPORTUNITY TO BRING ATTENTION TO THIS
22 MATTER. RAFAEL CARBAJAL, I HAVE THE PRIVILEGE OF BEING THE
23 DIRECTOR OF THE DEPARTMENT OF CONSUMER BUSINESS AFFAIRS, WHERE
24 WE HOUSE THE OFFICE OF LABOR EQUITY, WHERE WE ENFORCE THE
25 COUNTY'S WORKER PROTECTIONS AND ANTI-HUMAN TRAFFICKING



THE BOARD OF
SUPERVISORS

1 ORDINANCES. THIS PROCLAMATION AND THE VIDEO IS AN IMPORTANT
2 REMINDER THAT HUMAN TRAFFICKING, PARTICULARLY LABOR
3 TRAFFICKING, IS NOT AN ABSTRACT ISSUE OR SOMETHING THAT ONLY
4 HAPPENS ELSEWHERE. IT HAPPENS HERE IN L.A. COUNTY, OFTEN
5 HIDDEN IN PLAIN SIGHT IN INDUSTRIES AND WORKPLACES THAT MANY
6 OF US INTERACT EVERY DAY. LABOR TRAFFICKING IS ONE OF THE MOST
7 UNDER-REPORTED AND LEAST VISIBLE FORMS OF TRAFFICKING. IT DOES
8 NOT ALWAYS LOOK LIKE CHANGE IN CONFINEMENT. MORE OFTEN IT
9 LOOKS LIKE UNPAID WAGES, DEBT BONDAGE, THREATS, DOCUMENT
10 CONFISCATION, RETALIATION AND FEAR. WE KNOW INCIDENTS OF HUMAN
11 TRAFFICKING INCREASE AFTER DISASTERS. WHEN PEOPLE ARE
12 DISPLACED, SEARCHING FOR WORK AND TRYING TO REBUILD, THEY
13 BECOME MORE VULNERABLE TO EXPLOITATION. MANY WORKERS DO NOT
14 EVEN IDENTIFY THEMSELVES AS VICTIMS BECAUSE THE EXPLOITATION
15 HAS BEEN RATIONALIZED OR NORMALIZED AND BECAUSE THEY FEEL LIKE
16 SPEAKING UP IS RISKY. THE RISK IS ESPECIALLY ACUTE FOR
17 IMMIGRANTS, PARTICULARLY THOSE NEWLY ARRIVED WORKERS WHO MAY
18 FACE LANGUAGE BARRIERS, FINANCIAL INSTABILITY, OR FEAR RELATED
19 TO THEIR IMMIGRATION STATUS. IN THE CURRENT CLIMATE OF
20 HEIGHTENED AND INDISCRIMINATE ENFORCEMENT, FEAR WITHIN OUR
21 COMMUNITIES HAS INTENSIFIED AND WHEN PEOPLE ARE AFRAID TO
22 SPEAK OR SEEK HELP OR REPORT ABUSE, TRAFFICKERS GAIN EVEN MORE
23 POWER. AS HAS BEEN NOTED, THE INCREASED DEMAND FOR TEMPORARY
24 LABOR IN INDUSTRIES ALREADY VULNERABLE FOR EXPLOITATION WILL
25 INCREASE DURING THE HOSTING OF THE WORLD CUP AND THE OLYMPIC



THE BOARD OF
SUPERVISORS

1 GAMES. THAT'S WHY IT'S IMPORTANT THAT WE LIFT UP THE PUBLIC
2 HEALTH, THE PREVENTION FOCUS APPROACH. HUMAN TRAFFICKING
3 CANNOT BE ADDRESSED BY ENFORCEMENT ALONE. IT REQUIRES
4 COORDINATION ACROSS COUNTY DEPARTMENTS, STRONG PARTNERSHIP
5 WITH COMMUNITY ORGANIZATIONS, AND SURVIVOR CENTERED TRAUMA
6 INFORMED AND CULTURALLY RESPONSIVE SERVICES. I WOULD BE REMISS
7 IF I COULDN'T STEAL A FEW MOMENTS TO ACKNOWLEDGE SOME OF THE
8 PARTNERS DOING THIS WORK EVERY DAY. THAT'S DCFS, PUBLIC
9 HEALTH, THE SHERIFF'S DEPARTMENT, THE DISTRICT ATTORNEY'S
10 OFFICE, OUR TRUSTED COMMUNITY PARTNERS, TOO MANY TO NAME BUT
11 LIKE THE LOS ANGELES WORKER CENTER NETWORK AND THE SUNITA JANE
12 ANTI-TRAFFICKING INITIATIVE AT LOLOYA MARYMOUNT WHO ALSO
13 HELPED US IN THE PRODUCTION OF THIS VIDEO. WITHOUT THEM THIS
14 WORK WOULD BE THIS WORK IS INVALUABLE. I'D ALSO LIKE TO THANK
15 THIS BOARD FOR PROCLAIMING JANUARY AS HUMAN TRAFFICKING MONTH.
16 THIS BOARD HAS BEEN LEADERS IN THIS SPACE, PARTICULARLY
17 SUPERVISOR MITCHELL LAST YEAR, WITH YOUR PREVENTING HUMAN
18 TRAFFICKING IN THE WAKE OF NATURAL DISASTERS, RECOGNIZING THAT
19 AFTER DISASTERS WE SEE THIS UPTICK. SUPERVISOR HAHN,
20 SUPERVISOR HORVATH, FOR TODAY'S COMPLIMENTARY MOTION, AND
21 SUPERVISOR BARGER FOR ALL YOUR CONTINUED WORK WITH THE WORKERS
22 AND BUSINESSES IN YOUR DISTRICT. SO, THANK YOU ALL FOR THIS
23 OPPORTUNITY.

24
25 **SUP. HILDA SOLIS, CHAIR:** RAFAEL, CAN YOU PLEASE EXPLAIN WHAT



THE BOARD OF
SUPERVISORS

1 THE BLUE RIBBON REPRESENTS?

2

3 **RAFAEL CARBAJAL:** SO, THE BLUE RIBBON REPRESENTS SOLIDARITY
4 ACROSS DEPARTMENTS AND MULTIDISCIPLINARY APPROACH TO BRING
5 AWARENESS TO THIS ISSUE. AGAIN, IT'S ONE OF THE MOST UNDER-
6 REPORTED, YET ONE OF THE MOST IMPACTFUL ISSUES THAT WE FACE
7 DAY IN AND DAY OUT IN THE COVERS OF SHADOWS. AND THIS IS WORK
8 THAT NEEDS TO BE UPLIFTED ON A REGULAR BASIS AS WE CONTINUE TO
9 DO THIS WORK.

10

11 **SUP. HOLLY J. MITCHELL:** THANK YOU. WE'LL RECOGNIZE SUPERVISOR
12 MITCHELL. THANK YOU VERY MUCH SUPERVISOR, MADAM CHAIR, AND TO
13 MY COLLEAGUES FOR BRINGING FORWARD BOTH MOTIONS TODAY. THANK
14 YOU FOR THE VIDEO, I APPRECIATE THAT. I THINK MY CONCERN IS
15 SIX MINUTES AND ON YOUTUBE. AND I THINK WHEN WE BROUGHT THE
16 MOTION IN APRIL, IT REALLY WAS AN EFFORT TO MAKE SURE THAT
17 PEOPLE WHO ARE TARGETED AND OUR VICTIMS KNOW THEIR RIGHTS. AND
18 SO, IS THERE A SHORTER VERSION OF THE SIX MINUTE VIDEO AND
19 WHAT'S THE OUTREACH PLAN TO MAKE SURE IT IS PUSHED OUT AND
20 PEOPLE WHO ARE POTENTIAL VICTIMS ACTUALLY HAVE ACCESS TO SEE
21 IT?

22

23 **RAFAEL CARBAJAL:** YEAH, ABSOLUTELY. THIS VIDEO IS ACTUALLY THE
24 PREVIEW IN THE FIRST ITERATION OF THIS VIDEO OUR INTENT IS TO
25 CLIP IT INTO SMALL SNIPPETS THAT ARE DIGESTIBLE BOTH THROUGH



THE BOARD OF
SUPERVISORS

1 SOCIAL MEDIA AND INDIVIDUALLY AND MAKE IT WIDELY AVAILABLE. WE
2 ALSO WANT TO FOCUS ON OTHER INDUSTRIES IN ORDER NOT TO MAKE
3 THIS VIDEO THAT LONG WE DIDN'T INCLUDE OTHER INDUSTRIES BUT IN
4 PARTICULAR HERE IN L.A. COUNTY WHERE THERE'S SO MANY DIFFERENT
5 INDUSTRIES THAT ARE IMPACTED BY THE ISSUE. WE'RE ALSO WORKING
6 COLLABORATIVELY WITH OUR ALL OF OUR PARTNERS IN THE SPACE
7 INCLUDING OUR CBO PARTNERS THROUGH THE L.A. WORKERS CENTER OF
8 WORKER NETWORK TO GET THIS INFORMATION OUT AND WE CONTINUE TO
9 WORK WITH THE TASK FORCE INTERNALLY OUR COUNTY PARTNERS TO GET
10 THIS INFORMATION OUT.

11
12 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. AND AGAIN, BEING
13 ABLE TO MAKE SURE PEOPLE UNDERSTAND THE BROAD DEFINITION OF
14 TRAFFICKING, THAT IT'S BOTH LABOR AND WHAT PEOPLE PERHAPS MORE
15 OFTEN THAN NOT ATTRIBUTE TO THE TERM TRAFFICKING, WHICH IS SEX
16 TRAFFICKING. AND UNFORTUNATELY, THE SECOND DISTRICT IS ALL TOO
17 FAMILIAR WITH THE REALITIES OF SEX TRAFFICKING, PARTICULARLY
18 THAT OF MINORS WHEN WE CONSIDER WHAT HAPPENS ALONG THE
19 FIGUEROA CORRIDOR EVERY DAY. IT'S AN ISSUE THAT THIS DISTRICT
20 HAS FOCUSED ON FOR MANY YEARS. I WILL ABSOLUTELY BE SUPPORTING
21 BOTH MOTIONS AND WOULD JUST ASK, AS IT'S COME TO MY ATTENTION
22 OVER THE LAST COUPLE OF YEARS, I HOPE THAT WE USE THIS MOTION
23 IN JANUARY AS AN OPPORTUNITY TO CONTINUE TO PROMOTE THE NOTION
24 OF IT BEING A PUBLIC HEALTH ISSUE AND WHAT WE NEED TO DO TO
25 EDUCATE AND SUPPORT VICTIMS, AND TO CONTINUE TO REFER TO



THE BOARD OF
SUPERVISORS

1 VICTIMS OF CSEC AS VICTIMS, BECAUSE THERE IS A MOVEMENT IN OUR
2 STATE LEGISLATURE TO REVERSE SOME POLICIES, TO GO BACK TO AN
3 ANTIQUATED, NON-RESEARCH-BASED BIAS PRACTICE OF CRIMINALIZING
4 VICTIMS, CRIMINALIZING CSEC VICTIMS. AND SO, I WOULD ASK THAT
5 OUR CEO SUPPORT LAIR IN TRACKING THAT LEGISLATION TO MAKE SURE
6 THAT WE ARE ON POINT AND CONTINUE TO SUPPORT A PUBLIC HEALTH
7 VICTIM-BASED APPROACH AS OPPOSED TO ALLOWING POLICIES TO BE
8 REVERSED AND VICTIMS, AGAIN, TO BE CRIMINALIZED. WE WOULD
9 NEVER THINK ABOUT CALLING A VICTIM OF RAPE A PARTICIPANT IN
10 HIS OR HER VICTIMIZATION. AND SO WHY WE THINK CSEC, YOUNG
11 PEOPLE WHO AREN'T OF AGE TO CONSENT TO SEX, SHOULD BE
12 CRIMINALIZED AND CHARGED AS PROSTITUTES IS BEYOND ME. AND
13 THERE ARE SEVERAL BILLS THAT ARE GOING THROUGH THE LEGISLATURE
14 TRYING TO DO JUST THAT. SO, I HOPE THAT LAIR WILL TRACK THAT
15 IN L.A. COUNTY'S PERSPECTIVE AND THE RESEARCH-BASED
16 PERSPECTIVE WILL CONTINUE TO PREVAIL IN THE POLICY ARENA.
17 THANK YOU, MADAM CHAIR.

18
19 **SUP. HILDA SOLIS, CHAIR:** THANK YOU, THOSE ARE VERY, VERY
20 IMPORTANT COMMENTS AND I KNOW WE MADE MINOR CHANGES HERE TO
21 INCLUDE SOME OF OUR DEPARTMENTS, PUBLIC HEALTH INCLUDING, SO
22 THEY NEED TO BE INVOLVED IN THIS EFFORT WITH US AND WITH THE
23 LEGISLATURE. SO, THANK YOU. WITH THAT, SUPERVISOR BARGER.

24
25 **SUP. KATHRYN BARGER:** THANK YOU. AND THANK YOU TO MY COLLEAGUES



THE BOARD OF
SUPERVISORS

1 FOR BRINGING THIS MOTION IN. I MEAN, IF YOU HAVEN'T SEEN THE
2 ARTICLE, THE NEW YORK TIMES MAGAZINE WROTE AN ARTICLE, AND IT
3 TALKS ABOUT FOSTER KIDS TURNED RUNAWAYS TURNED RECRUITS DRAWN
4 IN BY A NEW FRIEND ON INSTAGRAM WHO OFFERED HELP FOR THEM. I
5 MEAN THIS IS THE KIND OF THING THAT'S HAPPENING EACH AND EVERY
6 DAY AND I KNOW THAT IF DR. HEGER, ASTRID HEGER WAS HERE, SHE
7 WOULD TELL YOU THAT THEY WERE RECRUITING INDIVIDUALS TO GO
8 INTO OUR EMERGENCY SHELTERS TO GET WOMEN, YOUNG GIRLS TO
9 TRAFFIC. SO, THIS IS HAPPENING IN REAL TIME. AND I HAVE TO DO
10 A SHOUT OUT TO MICHELLE GUYMON, WHO USED TO WORK FOR
11 PROBATION, WHO IS CONSIDERED A FOREMOST AUTHORITY ON SEX
12 TRAFFICKING. BUT HER FOCUS IS REALLY ABOUT ALSO WHAT HAPPENS
13 TO THESE YOUNG, AND IT'S NOT JUST GIRLS, IT'S BOYS TOO. WHAT
14 HAPPENS TO THEM ONCE THEY ARE RESCUED? BECAUSE IT IS NOT JUST
15 THEY TURN THE SWITCH AND THEY'RE FINE. IT IS TRAUMA, AND IT IS
16 TRAUMA, LONG-TERM TRAUMA. AND SO, I JUST HAVE TO ACKNOWLEDGE
17 THE FACT THAT WE IN OUR OWN BACKYARD HAD SOMEONE WHO WAS WAY
18 AHEAD OF THE CURVE AS IT RELATES TO ADDRESSING THIS ISSUE AND
19 IS STILL VERY MUCH INVOLVED. SO, I WANT TO GIVE HER A SHOUT
20 OUT AND ACKNOWLEDGE HER. EVEN IN WASHINGTON DC, SHE TOOK MANY
21 OF OUR SEX TRAFFIC YOUTH BACK TO WASHINGTON DC TO EDUCATE
22 CONGRESS AND THE SENATE ABOUT WHAT IS TAKING PLACE. AND AS WE
23 MOVE FORWARD WITH MANY OF THE EVENTS THAT ARE GOING TO BE
24 TAKING PLACE IN L.A. COUNTY, LET'S NOT FORGET THAT THAT ALSO
25 IS A MAGNET FOR INDIVIDUALS WHO ARE GOING TO TRAFFIC YOUNG



THE BOARD OF
SUPERVISORS

1 PEOPLE. SO, MY QUESTION TO YOU WOULD BE, RAFAEL, ARE WE
2 THINKING AHEAD IN TERMS OF WHAT WE CAN DO IN L.A. COUNTY? AS
3 WE HAVE MANY OF THESE EVENTS COMING FORWARD, WHETHER IT BE THE
4 OLYMPICS, THE WORLD CUP, THE SUPER BOWL, ARE WE THINKING AHEAD
5 IN TERMS OF WHAT WE CAN DO TO PROTECT OUR YOUTH AND BE MORE
6 PROACTIVE?

7

8 **RAFAEL CARBAJAL:** YES, ABSOLUTELY. THAT'S AN ONGOING
9 CONVERSATION. THERE'S A TASK FORCE THAT MEETS REGULARLY TO
10 TALK THROUGH AND PLAN THAT INCLUDES BOTH FEDERAL, STATE,
11 LOCAL, AND OTHER MUNICIPALITIES IN THAT CONVERSATION IN THE
12 PLANNING AND PREPARATION FOR ALL OF THESE EVENTS.

13

14 **SUP. KATHRYN BARGER:** GOOD, AND THEN JUST IN CLOSING, I WILL
15 SAY WE NEED TO HOLD THE EXPLOITERS ACCOUNTABLE. THE YOUTH ARE
16 THE VICTIMS, AND LET'S NOT FORGET THAT. I THINK THERE WAS A
17 TIME NOT TOO LONG AGO WHEN THE WOMEN ON THE STREET WERE
18 TREATED AS THOUGH THEY WERE THE CRIMINALS. AND THE REALITY IS
19 MANY OF THEM, MOST OF THEM ARE IN FEAR AND DON'T HAVE ANY
20 PLACE TO TURN. SO, I THINK IT'S IMPORTANT FOR US TO
21 ACKNOWLEDGE THAT WE HAVE TO HIT IT WHERE IT'S HAPPENING AND
22 THAT IS WITH THOSE THAT ARE EXPLOITING. AND I KNOW THAT THE
23 D.A. AND WORKING WITH ALL THE DEPARTMENTS ACROSS THE BOARD,
24 THAT IS EXACTLY WHAT WE'RE DOING. BUT I HOPE WE CAN BUILD AN
25 INFRASTRUCTURE WITHIN THIS COUNTY TO SUPPORT THE VICTIMS



THE BOARD OF
SUPERVISORS

1 MOVING FORWARD BECAUSE AGAIN, THEY NEED TO BE PUT IN AN
2 ENVIRONMENT THAT WILL BE CONDUCIVE TO THEM HEALING AND A LOT
3 OF TRAUMA-INFORMED CARE AS IT RELATES TO MOVING FORWARD
4 BECAUSE MANY OF THEM HAVE BEEN ABUSED WELL BEFORE THEY HIT THE
5 STREETS. SO, WITH THAT THANK YOU AGAIN TO MY COLLEAGUES FOR
6 BRINGING THIS IN. I THINK THAT WHILE IT'S THIS MONTH WE NEED
7 TO HEIGHTEN IT EVERY MONTH AS WE MOVE FORWARD.

8

9 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR HARVATH.

10

11 **SUP. LINDSEY P. HORVATH:** THANK YOU MADAM CHAIR I JUST WANTED
12 TO FOLLOW UP ON A COUPLE OF THINGS. I KNOW THAT THERE HAS
13 HISTORICALLY BEEN AN IDEA THAT LARGE-SCALE, ESPECIALLY
14 ATHLETIC EVENTS ARE REASONS WHY HUMAN TRAFFICKING IS
15 INCREASED, AND I THINK THAT RESEARCH HAS SHOWN THAT
16 CORRELATION DOESN'T NECESSARILY EXIST IN THE WAY THAT WAS
17 PREVIOUSLY THOUGHT, THOUGH IT IS ALWAYS IMPORTANT FOR US TO BE
18 MINDFUL OF WHAT IS GOING ON IN OUR NEIGHBORHOODS. AND AS WE'RE
19 PLANNING FOR LARGE SCALE EVENTS, MAKING SURE THAT THAT
20 COMPONENT IS PART OF OUR SAFETY PREPARATION. I DID WANT TO
21 MENTION THAT HOW WE DO THIS WORK MATTERS, AND I APPRECIATE
22 SUPERVISOR MITCHELL EMPHASIZING THE PUBLIC HEALTH COMPONENT,
23 BECAUSE I THINK ONE THING THAT SOMETIMES HAPPENS IN THE
24 RAISING OF AWARENESS. RECENT ARTICLES IN THE NEW YORK TIMES
25 AND L.A. TIMES FOCUS MORE ON THIS NOTION OF ACCOUNTABILITY



THE BOARD OF
SUPERVISORS

1 FROM A CARCERAL PERSPECTIVE. AND CERTAINLY, WE WANT TO MAKE
2 SURE THAT PEOPLE WHO ARE PERPETRATING HARM ARE HELD
3 ACCOUNTABLE. BUT WHEN PEOPLE WHO ARE VICTIMS IN THIS
4 EXPERIENCE ARE PORTRAYED IN SOME OF THESE ARTICLES AS BEING
5 CHASED AFTER LAW ENFORCEMENT, AND THAT FURTHER PUTS THEM IN
6 HARM'S WAY. EXPOSING THEIR IDENTITIES CAN MAKE THEM EVEN
7 INCREASINGLY MORE VULNERABLE. SO HOW WE DO THIS WORK REALLY
8 MATTERS. AND ROOTING OURSELVES IN THE PUBLIC HEALTH MODEL AND
9 RETRAINING OURSELVES EVEN IN THE SPACES WHERE WE THINK WE KNOW
10 HOW IT'S SUPPOSED TO BE. I THINK MAKE SURE THAT WE ARE
11 CENTERING SURVIVORS AND DOING THINGS THAT ACTUALLY HELP THEM
12 COME FORWARD AND FEEL SAFE DOING SO. AND I KNOW THAT THIS
13 WHOLE BOARD IS COMMITTED TO THAT WORK. AND SO, I'M GRATEFUL TO
14 SEE OUR YEAR START THIS WAY WITH SUCH AN IMPORTANT
15 CONVERSATION. THANK YOU.

16
17 **SUP. HILDA SOLIS, CHAIR:** GREAT, THOSE ARE GREAT COMMENTS. AND
18 I WOULD BE REMISS IF I DIDN'T MENTION THAT WE'VE, SINCE I'VE
19 BEEN ON THIS BOARD IN THE FIRST DISTRICT IN THE CITY OF
20 POMONA, WE ARE KNOWN OR HAVE BEEN KNOWN FOR HEAVILY TRAFFICKED
21 YOUNG WOMEN AND MANY WHO HAVE COME IN AND OUT OF OUR FOSTER
22 CARE AND FROM OTHER STATES AS WELL THAT WERE BROUGHT IN AND
23 THAT CONTINUES TO BE AN ITEM THAT WE NEED TO CONTINUE TO FOCUS
24 ON. SO, IT IS YEAR-ROUND AND WE DO HAVE TO FOCUS ON IT, I
25 THINK EVERY SINGLE DAY. SO, I APPRECIATE THE WORK THAT YOU DO



THE BOARD OF
SUPERVISORS

1 AND THE WORK OF THE BOARD AND THANK THOSE ADVOCATES THAT CAME
2 TO HELP PREPARE US FOR THIS AND ALSO LOOK FORWARD TO HEARING
3 FROM THEM. SO, SEEING NO OTHER MEMBERS WANTING TO SPEAK, THEN
4 LET'S GO TO THE PUBLIC FOR COMMENTS.

5

6 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
7 FORWARD AND STAFF WILL ASSIST YOU. PALOMA BUSTOS, RINRADA J.,
8 ROSIE ESPINOSA, MARY NGUYEN. AS A FINAL REMINDER FOR REMOTE
9 PARTICIPANTS TO BE PLACED IN THE SPEAKING QUEUE TO ADDRESS
10 ITEMS 7 AND 8. IF YOU HAVE NOT ALREADY DONE SO, USE THE RAISE
11 HAND FEATURE ON YOUR DEVICE OR PRESS STAR THREE ON YOUR
12 TELEPHONE NOW. CALLER WITH PHONE NUMBER 909997, YOUR LINE IS
13 OPEN, PLEASE BEGIN.

14

15 **ROY HUMPHREYS:** OKAY, THANK YOU. THIS MORNING WE HAVE
16 SUPERVISOR SOLIS'S NUMBER H HERE, AND HER, ALONG WITH HER
17 DEMOCRAT PARTY COHORTS OF ASSASSINS, PERVERSION AND CHILD
18 MOLESTERS AND ALONG WITH SADLY SUPERVISOR BARGER ARE
19 CHAMPIONING THE TEN ULTIMATE PURVEYORS OF HUMAN TRAFFICKING,
20 CHILD TRAFFICKING, SEX TRAFFICKING HAS GONE ON IN PERPETUITY
21 HERE, LARGELY DUE TO OUR DEMOCRAT COLLEAGUES THERE. I PRAY FOR
22 THE DAY OF RECKONING WHEN YOU ALL, ALONG WITH GAVIN AND
23 COMPANY INHABIT ALLIGATOR ALCATRAZ, WHICH YOU HAVE EARNED AND
24 THAT THE CITIZENS STAND UP FOR WHAT IS RIGHT. AND GOD BLESS,
25 PROTECT THE PRESIDENT TRUMP AND RETURN CALIFORNIA FROM THE



THE BOARD OF
SUPERVISORS

1 SUBVERSIVE AND TREASONOUS CONDUCT AS EXHIBITED HERE. YOU ALL
2 SHOULD BE OUT OF OFFICE. IT CAN'T HAPPEN FAST ENOUGH.

3
4 **EXECUTIVE OFFICER:** THANK YOU. HECTOR RAMIREZ, YOUR LINE IS
5 OPEN. PLEASE BEGIN.

6
7 **HECTOR RAMIREZ:** GOOD MORNING. BUENOS DIAS. MY NAME IS HECTOR
8 RAMIREZ. I LIVE IN CHATWORTH AND I REALLY WANT TO COMMEND ALL
9 THE SUPERVISORS FOR ADVANCING THIS MOTION AT THE BEGINNING OF
10 THE YEAR, INCLUDING MY SUPERVISORY REPRESENTATIVE, SUPERVISOR
11 HORVATH, AND DEFINITELY THANK SUPERVISOR HAHN. WE KNOW THAT
12 THIS ABUSE DOESN'T JUST HAPPEN WHEN SPECIAL EVENTS ARE COMING
13 TO LOCALITY, AS SUPERVISOR HORVATH MENTIONED. THIS PARTICULAR
14 TYPE OF HATE CRIME AND ABUSE HAPPENS ON A DAILY BASIS,
15 PARTICULARLY WHEN PEOPLE ARE STRUGGLING TO FIND WORK, PAY
16 THEIR BILLS, OR MAINTAIN SAFE. WE KNOW THAT MANY PEOPLE WITH
17 DISABILITIES AND FAMILIES OF PEOPLE WITH DISABILITIES,
18 OFTENTIMES DESPERATE FOR NEEDS, FALL VICTIMS TO THESE
19 PARTICULAR CYCLES. BUT MORE THAN ANYTHING, VICTIMS OF DOMESTIC
20 VIOLENCE, LIKE THE ONES THAT LIVE HERE IN LOS ANGELES COUNTY,
21 REALLY, REALLY APPRECIATE THIS PARTICULAR WORK AND ALSO HOPE
22 THAT THERE'S ADDITIONAL FUNDING FOR THE SERVICES THAT WILL BE
23 NEEDED DUE TO THIS OUTREACH.

24
25 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, THERE ARE NO OTHER



THE BOARD OF
SUPERVISORS

1 REMOTE SPEAKERS TO ADDRESS THE BOARD. REMOTE PARTICIPATION FOR
2 ITEMS 7 AND 8 IS NOW CONCLUDED. WE WILL GO TO IN-PERSON
3 SPEAKERS. PLEASE BEGIN.

4

5 **SUP. HILDA SOLIS, CHAIR:** LET'S CHECK YOUR MIC.

6

7 **PALOMA BUSTOS:** YEAH, SHOULD I START AGAIN? OH, THANK YOU. GOOD
8 MORNING, MY NAME IS PALOMA BUSTOS AND I'M WITH THE SUNITA JAIN
9 ANTI-TRAFFICKING INITIATIVE OF LAW SCHOOL AND I'M HERE IN
10 SUPPORT OF ITEM 7 AND 8. I WANT TO THANK SUPERVISOR SOLIS,
11 HORVATH, AND HAHN FOR REAFFIRMING THE COUNTY'S COMMITMENT TO A
12 PUBLIC HEALTH APPROACH TO HUMAN TRAFFICKING. TOO OFTEN,
13 SYSTEMS ARE DESIGNED TO RESPOND TO A CRISIS INSTEAD OF
14 PREVENTING HARM. WE CATCH PEOPLE AFTER THEY FALL INSTEAD OF
15 BUILDING SYSTEMS THAT KEEP THEM FROM FALLING IN THE FIRST
16 PLACE. OUR APPROACH IS LIKE A HOSPITAL THAT ONLY FUNDS THE
17 EMERGENCY ROOM. WE KEEP TREATING THE INJURY INSTEAD OF
18 PREVENTING THE HARM. WHEN WE FOCUS ONLY ON ARRESTS OR
19 EMERGENCY RESPONSES WITHOUT FUNDING, HOUSING, FINANCIAL
20 SUPPORT OR LONG-TERM SERVICES, PEOPLE ARE OFTEN PUSHED INTO
21 THE SAME CONDITIONS THAT MADE THEM BOLT REMOTE TO TRAFFIC IN
22 THE FIRST PLACE. IT BECOMES A VICIOUS CYCLE. A TRUE PUBLIC
23 HEALTH APPROACH MEANS INVESTING IN PREVENTION, STABILITY, AND
24 LONG-TERM SUPPORT, NOT JUST CRISIS RESPONSE. I URGE THE BOARD
25 TO ADOPT THESE MOTIONS AND CONTINUE SHIFTING RESOURCES TOWARD



THE BOARD OF
SUPERVISORS

1 STRATEGIES THAT PREVENT EXPLOITATION BEFORE IT HAPPENS. THANK
2 YOU.

3

4 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

5

6 **IN-PERSON SPEAKER:** GOOD MORNING. MY NAME IS UDINDRATA AND I'M
7 WITH THAI'S COMMUNITY DEVELOPMENT CENTER OR TIE CDC. I'M HERE
8 IN SUPPORT OF ITEM 8. THAI CDC HAD WORKED ON HUMAN TRAFFICKING
9 PREVENTION AND WITH THEM SUPPORT FOR OVER 30 YEARS. WE HAVE
10 SEEN HOW TRAFFICKING IS OFTEN HIDDEN AND INCREASES DURING
11 MAJOR SPORTING EVENTS. WITH THE WORLD CUP IN SIX MONTHS AND
12 THE OLYMPICS IN TWO YEARS, THE RISK WILL GROW. MANY WORKERS DO
13 NOT REALISE THAT THEY ARE VICTIMS OF TRAFFICKING. THIS CAN
14 INVOLVE THREATS, CONTROL OR HAVING THEIR DOCUMENTS TAKEN AWAY.
15 AS L.A. COUNTY PREPARES FOR THESE EVENTS, THE DEMAND FOR
16 TEMPORARILY AND LOW WAGE LABOR WILL INCREASE. SO, WILL THE
17 RISK OF TRAFFICKING. WE NEED FUNDING AND RESOURCES TO SUPPORT
18 VICTIMS. THIS MOTION HELPS PROVIDE PREVENTION, OUTREACH, AND
19 SERVICES FOR TRAFFICKING VICTIMS. I URGE THE BOARD TO VOTE YES
20 ON ITEM 8. THANK YOU.

21

22 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

23

24 **MARY NGUYEN:** MY NAME IS MARY NGUYEN. I'M A STAFF ATTORNEY WITH
25 THAI CDC. I THANK YOU FOR THIS HUMAN TRAFFICKING MOTION.



THE BOARD OF
SUPERVISORS

1 WHAT'S MOST IMPORTANT IS THAT LOS ANGELES IS THE FOREFRONT IN
2 THE NATION AS WELL AS INTERNATIONAL. WE ARE LOOKING AT THE
3 WORLD CUP AND THE OLYMPICS. ONE OF THE MOST IMPORTANT THINGS
4 IS TO SUPPORT THE VICTIMS OF HUMAN TRAFFICKING AND THAT ONLY
5 COMES THROUGH FUNDING. IF EVERY ONE OF YOU PUT FORTH ENOUGH
6 FUNDING TO SHOW THAT THERE'S ACTUALLY GOING TO BE MAKE A
7 DIFFERENCE, WE CAN PUT A MOTION IN FORWARD, BUT WE NEED
8 FUNDING, WE NEED MONEY, AND WE NEED TO SHOW THAT WE ACTUALLY
9 CARE ABOUT THESE VICTIMS. THANK YOU.

10

11 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

12

13 **IN-PERSON SPEAKER:** AND I'M STILL WAITING TO GIVE FESIA
14 DAVENPORT A GREAT BIG HUG. BUT TALKING ABOUT HUMAN
15 TRAFFICKING, I MEAN, YOU GUYS ARE BASICALLY TELLING ON
16 YOURSELVES, IS IT BEFORE OR AFTER, OR NOW IS IT GOING TO BE
17 FIXED, OR WAS IT BEFORE, AND YOU GUYS WERE IN AGREEMENT WITH
18 IT, AND NOW PEOPLE ARE BEING MORE EXPOSED, SO YOU GUYS ARE
19 GOING TO HAVE TO MAKE CHANGES. IT'S NOT THAT YOU WANT. SO, IS
20 THIS A FUNDING ISSUE, OR REAL PROTECTION? SO, I MEAN, I'M ALSO
21 ADVOCATING AGAIN FOR MY SON WHO WAS KIDNAPPED FROM ME, AND
22 THERE WAS EVIDENCE, PEOPLE REPORTED, BUT IT'S IGNORED. SO,
23 THEN WHAT DO YOU WANT US TO DO? YOU GUYS WAIT TILL IT
24 OVERFLOWS WITH A LOT OF HUMAN TRAFFICKING IN MANY DIFFERENT
25 WAYS, JUST LIKE IN THE SHERIFF'S DEPARTMENTS WITH A JAIL



THE BOARD OF
SUPERVISORS

1 SYSTEM. TRUSTEES, WHICH ARE INMATES THAT ARE VIOLENT PEOPLE,
2 RIGHT? WORKING ASIDE WITH THE SHERIFFS, GETTING PAID NOTHING.
3 SO, TO CLEAN THE FACILITIES, THAT'S WHY IT'S GOING TO GET SHUT
4 DOWN BECAUSE AIN'T NOBODY CLEANING IT. NOW I SEE YOU GUYS
5 GOING TO PUT A CONTRACT OUT FOR SOMEBODY ELSE. SO, WHAT IS
6 GOING TO HAPPEN WITH THOSE VICTIMS THAT WERE EXPLOITED OF
7 HUMAN TRAFFICKING WORKING FOR FREE? OR WHAT DOES HUMAN
8 TRAFFICKING MEAN IN GENERAL?

9

10 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR AND MEMBERS OF THE
11 BOARD, THAT CONCLUDES THE TIME FOR PUBLIC COMMENT ON THESE
12 ITEMS.

13

14 **EDWARD YEN, EXECUTIVE OFFICER:** ITEM 7 IS BEFORE YOU.

15

16 **SUP. HILDA SOLIS, CHAIR:** MOVED BY SUPERVISOR HAHN, SECONDED BY
17 SUPERVISOR HORVATH TO APPROVE THE ITEM. EXECUTIVE OFFICER
18 PLEASE CALL THE ROLL.

19

20 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL?

21

22 **SUP. HOLLY J. MITCHELL:** AYE.

23

24 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.
25 SUPERVISOR HORVATH?



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY P. HORVATH:** AYE.

3

4 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.

5 SUPERVISOR HAHN?

6

7 **SUP. JANICE HAHN:** AYE.

8

9 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.

10 SUPERVISOR BARGER?

11

12 **SUP. KATHRYN BARGER:** AYE.

13

14 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE.

15 SUPERVISOR SOLIS?

16

17 **SUP. HILDA SOLIS, CHAIR:** AYE.

18

19 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. MOTION

20 PASSES, 5 TO 0. ITEM 8 IS BEFORE YOU.

21

22 **SUP. HILDA SOLIS, CHAIR:** I WILL MOVE THAT ITEM, SECONDED BY

23 SUPERVISOR HORVATH TO APPROVE THE ITEM. EXECUTIVE OFFICER,

24 PLEASE CALL THE ROLL.

25



THE BOARD OF
SUPERVISORS

1 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL?

2

3 **SUP. HOLLY J. MITCHELL:** AYE.

4

5 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.

6 SUPERVISOR HORVATH?

7

8 **SUP. LINDSEY P. HORVATH:** AYE.

9

10 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.

11 SUPERVISOR HAHN?

12

13 **SUP. JANICE HAHN:** AYE.

14

15 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.

16 SUPERVISOR BARGER?

17

18 **SUP. KATHRYN BARGER:** AYE.

19

20 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE.

21 SUPERVISOR SOLIS?

22

23 **SUP. HILDA SOLIS, CHAIR:** AYE.

24

25 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. MOTION



THE BOARD OF
SUPERVISORS

1 CARRIES, 5 TO 0. WE WILL NOW MOVE ON TO ITEM 18 GOVERNANCE
2 REFORM TASK FORCE RECOMMENDATION WHICH WAS HELD BY SUPERVISOR
3 HAHN. FOR MEMBERS OF THE PUBLIC JOINING US REMOTELY TO COMMENT
4 ON THIS ITEM PLEASE USE THE RAISE HAND FEATURE IF YOU ARE
5 ONLINE OR PRESS STAR THREE IF ON THE TELEPHONE. SHADI KARDAN,
6 ASSISTANT EXECUTIVE OFFICER, NANCY YAP, CHAIR PRO TEM, SARAH
7 SADWANI, MEMBER, CHAIR OF PUBLIC BUDGET PRESENTATION AD HOC
8 SUBCOMMITTEE, AND JULIA MOCKERIDGE, MEMBER, CO-CHAIR OF PUBLIC
9 BUDGET PRESENTATION AD HOC SUBCOMMITTEE, GOVERNANCE REFORM
10 TASK FORCE, WILL MAKE A PRESENTATION. FOR THE DEPARTMENTAL
11 SPEAKERS PLEASE STATE YOUR NAME AND TITLE FOR THE RECORD WHEN
12 YOU ADDRESS THE BOARD.

13
14 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR HAHN.

15
16 **SUP. JANICE HAHN:** THANK YOU MADAM CHAIR. COLLEAGUES I THOUGHT
17 THIS WAS APPROPRIATE TO HOLD THIS ITEM BECAUSE IT'S KIND OF AN
18 IMPORTANT MILESTONE IN MEASURE G CREATED GOVERNANCE REFORM
19 TASK FORCE. IT'S THEIR FIRST SET OF RECOMMENDATIONS TO OUR
20 BOARD. CONGRATULATIONS TO GRTF. I KNOW THIS IS THE FIRST, BUT
21 I'M SURE WE'LL SEE MANY MORE RECOMMENDATIONS COMING OUT OF
22 THIS TASK FORCE I KNOW HOW CHALLENGING AND DIFFICULT THIS
23 PROCESS WAS, BUT I THINK WE HAVE A SOLID SET OF REASONABLE AND
24 INTENTIONAL RECOMMENDATIONS FOR THE COUNTY TO DO BETTER BY THE
25 PUBLIC IN EXPLAINING AND INVOLVING THEM IN OUR COMPLEX BUDGET



THE BOARD OF
SUPERVISORS

1 PROCESS. I ONLY NOT ONLY SUPPORTED MEASURE G IN THE AS IT
2 REACHED THE VOTERS BUT ALONG WITH SUPERVISOR HORVATH CO-
3 AUTHORED THE MOTION TO PUT IT ON THE BALLOT BECAUSE I WANTED
4 TO SUPPORT EFFORTS TO MAKE OUR COUNTY PROCESS MORE ACCESSIBLE,
5 MORE ACCOUNTABLE, MORE TRANSPARENT, AND CLEARLY THE VOTERS
6 AGREED. AND BEFORE I GO INTO ANY MORE QUESTIONS OR REMARKS, I
7 THOUGHT THIS WOULD BE A GREAT OPPORTUNITY FOR THE GRTE TO GO
8 AHEAD AND PRESENT THEIR RECOMMENDATIONS TO THE BOARD AND THEN
9 I THINK WE COULD ALL, UNLESS SUPERVISOR, WELL YOU'RE THE
10 CHAIR, HOWEVER YOU WANT TO DO IT, BUT I THOUGHT IT WOULD BE
11 INTERESTING TO HAVE YOU PRESENT IT AT THIS TIME. AND WHY DON'T
12 YOU GO AHEAD AND INTRODUCE YOURSELVES AND SAY WHAT ROLE YOU
13 PLAY IN THE GIRTH OF.

14
15 **NANCY YAP:** GOOD MORNING EVERYONE, THANK YOU FOR HAVING US
16 HERE. I'M NANCY YAP AND I'M CHAIR PRO TEM OF THE TASK FORCE.

17
18 **SHADI KARDAN:** GOOD MORNING EVERYBODY, HAPPY NEW YEAR. THANK
19 YOU SO MUCH FOR HAVING US HERE. I AM ASSISTANT EXECUTIVE
20 OFFICER SHADI KARDAN, OVERSEEING THE GOVERNANCE REFORM TASK
21 FORCE.

22
23 **JULIA MOCKERIDGE:** GOOD MORNING SUPERVISORS. THANK YOU FOR
24 HAVING US HERE FOR THE FIRST TIME. WE'RE EXCITED TO BE IN
25 FRONT OF YOU ALL. MY NAME IS JULIA MOCKERIDGE AND I AM THE CO-



THE BOARD OF
SUPERVISORS

1 CHAIR OF THE BUDGET PRESENTATION AND FIVE-DAY POSTING AD HOC
2 COMMITTEE FOR THE GOVERNANCE REFORM TASK FORCE.

3
4 **SARA SADHWANI:** AND GOOD MORNING MY NAME IS SARA SADHWANI. I'M
5 A MEMBER AND AN APPOINTEE OF THE THIRD DISTRICT OF SUPERVISOR
6 LINDSAY HORVATH, AND I HAD THE HONOR OF SERVING AS THE CHAIR
7 FOR THE BUDGET SUBCOMMITTEE THAT IS BRINGING YOU THESE
8 RECOMMENDATIONS TODAY, AND IT HAS BEEN AN INCREDIBLE PROCESS
9 TO GET THIS FAR. I'LL JUST SAY BEFORE WE LAUNCH INTO GIVING
10 MORE SPECIFICS ON THE RECOMMENDATIONS, WE'VE CERTAINLY
11 RECOGNIZED THAT THERE ARE ALL SORTS OF OPINIONS ABOUT MEASURE
12 G THAT ARE OUT THERE. BUT IN THIS INSTANCE, THIS WAS A MOMENT
13 IN WHICH ALL OF THE MEMBERS OF THE TASK FORCE REALLY CAME
14 TOGETHER AND VOTED UNANIMOUSLY ON THESE PROPOSALS. AND SO,
15 WE'RE VERY EXCITED TO BE HERE TODAY AND TO SHARE THEM WITH
16 YOU.

17
18 **SUP. HILDA SOLIS, CHAIR:** GREAT, HOW WOULD YOU LIKE TO PROCEED
19 SUPERVISOR HAHN? YOU WANT TO BEGIN WITH QUESTIONS OR
20 PRESENTATIONS?

21
22 **SUP. JANICE HAHN:** I THOUGHT PRESENTATIONS WOULD BE PERFECT.

23
24 **SUP. HILDA SOLIS, CHAIR:** GO AHEAD, START.



THE BOARD OF
SUPERVISORS

1 **SHADI KARDAN:** SURE, I CAN START US OFF. WE ARE HERE BEFORE THE
2 BOARD ASKING YOU TO RECEIVE THE GRTF.

3
4 **SUP. HILDA SOLIS, CHAIR:** CAN YOU SPEAK INTO THE MIC A LITTLE
5 CLOSER. JUST PULL IT TO YOU. YEAH, THERE YOU GO.

6
7 **SHADI KARDAN:** HERE WE GO. CAN YOU HEAR ME NOW? YES, THANK YOU.
8 SO, WE ARE HERE TODAY ASKING THE BOARD TO RECEIVE THE GRTF
9 RECOMMENDATIONS IN RESPONSE TO BOARD ORDER NUMBER 19 OF THE
10 NOVEMBER 26, 2024, BOARD MOTION ASKING THE BOARD AND THE BOARD
11 ASKING THE GRTF TO MAKE RECOMMENDATIONS ON A PROCESS BY WHICH
12 THE DEPARTMENTS CAN MAKE PUBLIC BUDGET PRESENTATIONS IN FRONT
13 OF A BOARD PUBLIC HEARING. THE GRTF HAS SEVERAL
14 RECOMMENDATIONS THEY'VE MADE. SOME OF THEM ARE MORE SHORT-TERM
15 GOALS, SOME OF THEM ARE LONG-TERM GOALS. THEY WILL GO INTO A
16 PRESENTATION, EXPLAIN THEM ALL TO YOU. AND FOR THAT REASON, WE
17 ARE ASKING THAT THE BOARD DIRECT THE CHIEF EXECUTIVE OFFICE IN
18 COLLABORATION WITH THE EXECUTIVE OFFICE TO IMPLEMENT THE
19 RECOMMENDATIONS THAT CAN FEASIBLY BE IMPLEMENTED IN THE FISCAL
20 YEAR 26/27. AND THEN WE'RE ASKING FOR A REPORT BACK IN 180
21 DAYS TO DO AN ANALYSIS ON IMPLEMENTING THE LONG-TERM GOALS FOR
22 FUTURE PUBLIC PRESENTATIONS. AND WITH THAT, I WILL LET THE
23 MEMBERS OF OUR AD HOC COMMITTEE PRESENT THEIR RECOMMENDATIONS.

24
25 **SARA SADHWANI:** GREAT, THANK YOU SO MUCH SHADI, AND A BIG



THE BOARD OF
SUPERVISORS

1 THANKS TO SHADI AND HER TEAM, AS WELL AS TO EXECUTIVE OFFICER
2 EDWARD YEN FOR ALL OF THE SUPPORT THAT THEY'VE PROVIDED TO THE
3 TASK FORCE OVER THE LAST SEVERAL MONTHS. CERTAINLY, THERE WERE
4 SOME GROWING PAINS AS WE STARTED THIS PROCESS. IT'S BEEN OVER
5 100 YEARS AND WE'VE NEVER HAD A PROCESS LIKE THIS. AND SO, I
6 THINK WE'RE NOW REALLY TRUCKING ALONG, WHICH IS VERY EXCITING.
7 WE FORMED THIS SUBCOMMITTEE. MEMBERS INCLUDE, OF COURSE,
8 MYSELF AND JULIA, BUT ALSO DEREK SHEA, DEREK STEELE, GABRIELLA
9 GIRONAS, AND DAVID PHELPS. WE WORKED COLLABORATIVELY OVER THE
10 LAST SEVERAL MONTHS AND TO REVIEW THE PUBLIC BUDGET HEARING
11 PROCESS THAT WAS PUT IN PLACE IN 2025 BY THE CHIEF EXECUTIVE
12 OFFICER'S OFFICE. THAT INCLUDED REVIEWING ALL OF THE PUBLIC
13 BUDGET PRESENTATIONS FROM 2025, BECAUSE AS YOU WILL RECALL,
14 MEASURE G WENT INTO EFFECT NOT LONG AFTER ITS PASSAGE. AND THE
15 CEO'S OFFICE WAS TASKED WITH IMPLEMENTING THE PUBLIC BUDGET
16 HEARINGS IMMEDIATELY. SO, THERE WAS A VERY SHORT TURNAROUND
17 TIME TO TRY AND EXECUTE THIS GOAL. SO, WE BEGAN WITH A REVIEW
18 OF HOW THINGS WENT IN 2025, AND THE CEO'S OFFICE WAS
19 INCREDIBLY HELPFUL IN PROVIDING INFORMATION TO US, SPEAKING
20 WITH US, TELLING US A LITTLE BIT ABOUT THE PROCESS ON THEIR
21 END, AND WE REVIEWED MANY OF THEIR MATERIALS. IN ADDITION,
22 WITH THE SUPPORT OF STAFF, WE ALSO CONDUCTED AN INTERNAL
23 COUNTY SURVEY, INCLUDING 45 RESPONDENTS ACROSS 38 OF THE
24 COUNTY'S DEPARTMENTS, AS WELL AS AN EXTERNAL PUBLIC SURVEY,
25 WHICH INCLUDED 1,853 PARTICIPANTS. OVERWHELMINGLY FROM THAT



THE BOARD OF
SUPERVISORS

1 SURVEY, WHAT WE HEARD WAS 92% OF RESPONDENTS SAYING THAT THEY
2 BELIEVE ACCESSIBLE BUDGET INFORMATION IS VERY OR EXTREMELY
3 IMPORTANT. WE REALLY USED THAT CALL FOR TRUST AND
4 ACCOUNTABILITY AND TRANSPARENCY AS OUR NORTH STAR AS WE
5 CONTINUED ON WITH THIS PROCESS. COLLABORATIVELY WE DEVELOPED
6 FIVE RECOMMENDATION AREAS AS WELL AS A LONG-TERM INITIATIVES
7 THAT WILL CONTINUE TO EXAMINE. WE SEE THIS AS A DYNAMIC
8 PROCESS. WE BRING YOU THESE RECOMMENDATIONS BECAUSE WE
9 RECOGNIZE THE BUDGET PROCESS IS UPON US VERY SOON. WE'LL
10 CONTINUE TO BE WATCHING THAT PROCESS THIS YEAR AND CONTINUE TO
11 SURVEY BOTH INTERNALLY AND EXTERNALLY TO SEE HOW THINGS ARE
12 GOING AND WHERE WE CAN CONTINUE TO MAKE CHANGES FOR THE
13 FUTURE, PARTICULARLY AS WE MOVE FORWARD TOWARDS THE
14 DEVELOPMENT OF THE BUDGET DIRECTOR AND THE FUTURE COUNTY
15 ELECTED EXECUTIVE. WITH THAT, I'LL HAND IT OVER TO JULIA TO
16 START US OFF WITH THE FIRST RECOMMENDATION.

17
18 **JULIA MOCKERIDGE:** SO, SARAH AND I WILL BE GOING THROUGH THE
19 FIVE AREAS OF RECOMMENDATIONS THAT WE HAVE BEFORE YOU. I'M
20 GOING TO START HERE WITH OUR FIRST AREA THAT WE IDENTIFIED WAS
21 STRUCTURED AND CONSISTENT SCHEDULING FOR THE BUDGET
22 PRESENTATIONS. WE'RE RECOMMENDING THAT THE CLUSTERS BE
23 SCHEDULED, OR SORRY, THE PRESENTATIONS BE SCHEDULED IN A
24 CLUSTER MODEL, SUCH AS PUBLIC SAFETY, COMMUNITY SERVICES, MUCH
25 LIKE THAT THEY HAVE WEEKLY MEETINGS. WE BELIEVE THAT THIS WILL



THE BOARD OF
SUPERVISORS

1 HELP WITH STAKEHOLDER ENGAGEMENT BECAUSE THEY WON'T HAVE TO
2 THEN KIND OF QUEUE INTO ALL THE DIFFERENT MEETINGS, BUT MAYBE
3 RATHER JUST 1 OR 2 SPECIFIC BUDGET HEARING PRESENTATION DAYS
4 WHERE A LOT OF THE INFORMATION WILL BE HEARD THAT MAY BE
5 RELEVANT TO THEM. SO AGAIN, WE THINK THAT WILL HELP WITH
6 THEMATIC CONTINUITY AND IMPROVE PUBLIC ENGAGEMENT AND
7 UNDERSTANDING OF THE BUDGET PROCESS. THE NEXT RECOMMENDATION
8 IN THAT AREA IS A FIXED ANNUAL PRESENTATION WINDOW. THE COUNTY
9 DOES WORK ON A BUDGET CALENDAR. WE'RE JUST RECOMMENDING THAT
10 THE BUDGET PRESENTATIONS BE OFFICIALLY PART OF THAT PROCESS,
11 SUCH AS THE MONTH OF FEBRUARY, WHEN SPEAKING WITH CEO'S OFFICE
12 ABOUT THE CALENDAR FOR THE BUDGET. IT SEEMS LIKE FEBRUARY,
13 EARLY MARCH IN BETWEEN RECOMMENDED AND FINAL BUDGET AND ALL OF
14 THOSE STEPS THAT YOU ALL DO WOULD BE A GREAT TIME FOR THESE
15 PRESENTATIONS SO THAT THE PUBLIC CAN BE ENGAGED MULTIPLE TIMES
16 THROUGHOUT THE BUDGET YEAR. THE LAST RECOMMENDATION IN THIS
17 AREA IS TO WORK ON THE EFFICIENCY OF THE PUBLIC COMMENTS AND
18 THE Q&A PERIOD DURING THOSE PRESENTATIONS. WE RECOGNIZE THAT
19 THEY WERE VERY LONG DAYS FOR THE PUBLIC AND FOR YOU. FOR THOSE
20 OF US THAT WERE WATCHING, WE TALKED ABOUT THE TIME MANAGEMENT
21 BETWEEN THE DEPARTMENTS SHIFTING JUST EVEN THEIR POSITIONS,
22 THE PRESENTATIONS. WE WOULD REALLY LIKE FOR THEM TO BE A
23 LITTLE BIT MORE STREAMLINED WITH HOW THEY'RE PRESENTED TO YOU
24 AND TO THE PUBLIC AND HOPEFULLY MAKE THOSE DAYS A LITTLE
25 SHORTER BECAUSE WE DO RECOGNIZE THAT THEY WERE VERY LONG AND



THE BOARD OF
SUPERVISORS

1 PROBABLY JUST VERY TIRING DAYS.

2

3 **SARA SADHWANI:** PERFECT. THANK YOU SO MUCH. A SECOND AREA OF
4 RECOMMENDATIONS HAS TO DO WITH TRANSPARENCY AND PUBLIC
5 ACCESSIBILITY TO THE MATERIALS. THESE ARE PRETTY SIMPLE,
6 STRAIGHTFORWARD RECOMMENDATIONS, BUT THINGS THAT WE WANTED TO
7 MAKE SURE TO HIGHLIGHT AND UPLIFT TO IMPROVE UPON THE
8 TRANSPARENCY. ADVANCED POSTING OF MATERIALS, INCLUDING THE
9 CREATION OF A CENTRAL CEO BUDGET WEBPAGE SO THAT IT'S EASY FOR
10 COMMUNITY MEMBERS TO FIND THIS INFORMATION. AND IN THAT,
11 CREATING A CENTRALIZED INFORMATION HUB SO THAT IT'S EASY TO
12 FIND THE SCHEDULES, THE REPORTS, ALL OF THE INFORMATION, AND
13 PEOPLE CAN REALLY READILY ACCESS THAT, I'LL SAY EVEN FOR
14 MYSELF, WHEN I FIRST STARTED IN THIS PROCESS, TRYING TO TAKE A
15 LOOK FOR BUDGET INFORMATION FOR THE COUNTY. THERE ARE A HOST
16 OF DIFFERENT MATERIALS THAT ARE OUT THERE, BUT IT'S ALSO VERY
17 DIFFICULT TO NAVIGATE. SO, IF WE WANT PEOPLE TO BE ENGAGED, WE
18 NEED TO MAKE IT SIMPLE, EASY, AND STRAIGHTFORWARD. IN
19 ADDITION, WE RECOMMEND CREATING A BUDGET-SPECIFIC GOVDELIVERY
20 SUBSCRIPTION. PRETTY EASY TO DO, AND YET WE ALSO BELIEVE THAT
21 PEOPLE THAT ARE INTERESTED IN THE BUDGET CAN THEN MORE READILY
22 ACCESS THAT INFORMATION.

23

24 **JULIA MOCKERIDGE:** MOVING ON TO THE NEXT AREA OF
25 RECOMMENDATIONS IS ACCESSIBLE PRESENTATION MATERIALS. AGAIN, I



THE BOARD OF
SUPERVISORS

1 THINK THESE ARE JUST VERY INTUITIVE, BUT AFTER A REVIEW OF THE
2 PROCESS LAST YEAR, WE JUST RECOGNIZED THAT WE CAN DO A LITTLE
3 BIT OF IMPROVEMENT IN THAT AREA. ACCORDING TO THE COMMUNITY
4 SURVEYS, THEY REALLY APPRECIATED THE INFORMATION, BUT WHEN IT
5 IS DISPLAYED ON THIS BIG BEAUTIFUL SCREEN, IT WAS A LOT TO
6 TAKE IN IN THAT MOMENT. AND SO, OUR RECOMMENDATION, WHILE ALL
7 THE INFORMATION IS VERY, VERY IMPORTANT AND WAS VERY HELPFUL
8 WHEN YOU REALLY SAT DOWN AND KIND OF LOOKED AT IT LINE BY
9 LINE. OUR RECOMMENDATION IS TO SIMPLIFY WHAT'S PRESENTED TO
10 THE PUBLIC DURING THOSE PRESENTATIONS. TO MAKE IT JUST MORE
11 READABLE, MORE VISUALLY CLEAN AS THEY'RE DOING THEIR
12 PRESENTATION. THE SECOND RECOMMENDATION IN THIS AREA IS TO
13 ADDITIONALLY MAKE SURE THAT ALL OF THE PRESENTATIONS MEET ADA
14 AND LANGUAGE ACCESS GUIDELINES. AND WE RECOGNIZE THAT THOSE
15 MAY NOT BE AS INTUITIVE FOR A LOT OF PRESENTATIONS, BUT THERE
16 ARE GUIDELINES THAT EXIST SUCH AS COLOR COMBINATIONS, FONT
17 SIZES, THOSE RECOMMENDATIONS ARE OUT THERE JUST FOR THE PUBLIC
18 TO USE AND SO WE WOULD HOPE THAT WE COULD ADOPT SOME OF THAT
19 IN THE IN THE PRESENTATION PROCESS.

20
21 **SARA SADHWANI:** MUCH OF THE RECOMMENDATIONS YOU'VE HEARD THUS
22 FAR ARE RELATIVELY TACTICAL AND PROGRAMMATIC IN NATURE. WE
23 BELIEVE MOST OF THEM SHOULD BE ABLE TO BE IMPLEMENTED FOR THE
24 2026 BUDGET CYCLE. THE FOURTH AREA OF RECOMMENDATIONS DEALS
25 WITH PERFORMANCE EVALUATION. AND IN THIS WE VIEW THIS TO BE



THE BOARD OF
SUPERVISORS

1 PERHAPS THE PIECE THAT IS MOST TRANSFORMATIVE FOR THE COUNTY.
2 FROM THE SURVEY, WE FOUND THAT 66% OF RESPONDENTS FROM THE
3 PUBLIC SURVEY SAID THAT THEY WOULD LIKE TO SEE MORE
4 INFORMATION ABOUT THE OUTCOMES AND RESULTS FROM HOW TAX
5 DOLLARS ARE BEING SPENT BY THE COUNTY. AND WE BELIEVE THAT IS
6 SOMETHING THAT THE COUNTY CAN MOST CERTAINLY WORK TOWARDS AND
7 DO SO WITHIN THE SPACE OF THESE BUDGET HEARINGS. WE RECOGNIZE
8 THAT THIS MAY BE A CHALLENGE TO FULLY COMPLETE BY 2026, BUT IT
9 IS MOST CERTAINLY THE GENERAL DIRECTION THAT WE BELIEVE THAT
10 THESE PUBLIC BUDGET HEARINGS SHOULD BE MOVING TOWARDS IN 2026,
11 BUT MOST CERTAINLY TOWARDS THE FUTURE. THIS INCLUDES
12 PERFORMANCE AND GOALS INTEGRATION, REQUIRING DEPARTMENTAL
13 PRESENTATIONS TO INCLUDE A SUMMARY PERFORMANCE OF THEIR
14 OUTCOMES, PROGRESS TOWARDS THE GOALS THAT THEY ARE SETTING FOR
15 THEMSELVES ON AN ANNUAL BASIS, AND PROPOSED METRICS FROM
16 THEMSELVES FOR THE COMING YEAR. WE RECOGNIZE WE ARE NOT
17 EXPERTS IN ALL OF THE VARIOUS DEPARTMENTS THAT THIS COUNTY
18 HAS. AND WE CERTAINLY RECOGNIZE EACH DEPARTMENT WILL HAVE ITS
19 OWN SET OF PERFORMANCE METRICS. BUT I THINK THE PUBLIC IS
20 ASKING AND DEMANDING TO HEAR AND KNOW MORE ABOUT THOSE
21 METRICS. WE BELIEVE A STAKEHOLDER ENGAGEMENT PROCESS SHOULD BE
22 UNDERTAKEN BY EACH DEPARTMENT THROUGHOUT THE YEAR SO THAT WE
23 HAVE A BETTER SENSE AND ABLE TO INCORPORATE INPUT FROM SERVICE
24 END USERS, THOSE PEOPLE THAT THE COUNTY IS ACTUALLY SERVING,
25 OTHER EXTERNAL STAKEHOLDERS, DEPARTMENT LEADERSHIP, AS WELL AS



THE BOARD OF
SUPERVISORS

1 RANK AND FILE EMPLOYEES WHO CARRY OUT THE DAILY OPERATIONS. WE
2 BELIEVE THIS IS VERY MUCH TIED TO THE COUNTY'S STRATEGIC PLAN
3 AND PRIORITIES AND THEREFORE ALSO INCORPORATES MANY OF THE
4 JUSTICE COMPONENTS OF THE COUNTY'S STRATEGIC PLAN.

5
6 **JULIA MOCKERIDGE:** THE LAST AREA OF THE RECOMMENDATIONS THAT WE
7 HAVE FOR YOU SUPERVISORS IS PROBABLY ONE OF THE MOST
8 IMPORTANT, AND IT'S AROUND PUBLIC ENGAGEMENT AND EDUCATION.
9 AGAIN, I THINK THESE ARE VERY FEASIBLE IN THIS MANNER BUT IT'S
10 TO EXPAND ON WHAT SARA HAD MENTIONED IN THE THIRD AREA JUST
11 THE ACCESS TO MATERIALS. SO, WE WOULD LOVE TO SEE A WHAT TO
12 EXPECT VIDEO GUIDE FOR THE COMMUNITY ON WHAT THIS PROCESS
13 LOOKS LIKE. NOTHING COMPLICATED, VERY SIMPLE. I LOVE THE
14 VIDEOS THAT CURRENTLY EXIST ABOUT BUDGET PROCESSING. THOSE
15 VIDEO GAME VIDEOS ARE REALLY FUN AND THEY'RE ENGAGING. IT'S
16 ALWAYS SOMETHING THAT I POINT TO WHEN COMMUNITY DOES HAVE
17 QUESTIONS ABOUT COUNTY AND BUDGET PROCESS. I WOULD LOVE TO SEE
18 MORE OF THAT ON THESE BUDGET PRESENTATIONS THAT WILL HAPPEN
19 ANNUALLY. AND ALONG THOSE IS JUST TO EXPAND EDUCATION OR
20 RESOURCES FOR THE COMMUNITY, EXPLAINERS, INFOGRAPHICS ABOUT
21 THE BUDGET PROCESS, ABOUT THE BUDGET PRESENTATION SO THAT THE
22 COMMUNITY CAN BEGIN TO REALLY ENGAGE WITH THIS PROCESS, WHICH
23 IS THE GOAL. AND THE LAST RECOMMENDATION IN THIS AREA IS TO
24 CONTINUE TO DO THE POST-PRESENTATION SURVEYS. I COMMEND SHADI
25 AND THE TEAM FOR PULLING TOGETHER TO SURVEYS PRETTY QUICKLY



THE BOARD OF
SUPERVISORS

1 FOR US TO LEARN FROM OUR DIFFERENT STAKEHOLDERS, THE
2 DEPARTMENTS THEMSELVES WHO HAD TO PUT ON THE PRESENTATIONS AND
3 THE COMMUNITY. I COMMEND THAT THERE WAS ALMOST 2,000 RESPONSES
4 TO THAT COMMUNITY SURVEY, AND WE LEARNED A LOT FROM THAT
5 PROCESS. AS WE CONTINUE, THIS TASK FORCE CONTINUES TO LOOK FOR
6 OPPORTUNITIES TO IMPLEMENT MEASURE G. THOSE WILL BE VITAL FOR
7 US FOR INPUT ON THESE RECOMMENDATIONS MOVING FORWARD. AND SO,
8 OUR RECOMMENDATION IS TO CONTINUE DOING THOSE SURVEYS.

9
10 **SARA SADHWANI:** AND FINALLY, AS YOU'LL SEE ON PAGE 4 OF 17 OF
11 THE REPORT, WE HAVE OUR WORK FOR THE SUBCOMMITTEE IS NOT DONE,
12 THOUGH WE WANTED TO GET THESE RECOMMENDATIONS TO YOU IN
13 ADVANCE OF THE 2026 BUDGET CYCLE, BUT WE WILL CONTINUE TO BE
14 LOOKING AT BUDGETARY BEST PRACTICES BEING USED ACROSS THE
15 COUNTRY. WE'LL TAKE A LOOK AT ALTERNATIVE BUDGET CYCLES,
16 PARTICIPATORY BUDGETING, AND CERTAINLY BE THINKING ABOUT THE
17 KINDS OF BUDGETARY CHANGES THAT ARE ON THE HORIZON AS WE MOVE
18 FORWARD TOWARDS THE DEVELOPMENT OF A FUTURE BUDGET DIRECTOR AS
19 WELL AS A FUTURE ELECTED EXECUTIVE. SO MOST CERTAINLY OUR WORK
20 WILL CONTINUE AND THANK YOU SO MUCH FOR YOUR SUPPORT AND WE'RE
21 HAPPY TO ANSWER ANY QUESTIONS THAT YOU MIGHT HAVE.

22
23 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. WE'LL TURN IT OVER TO
24 SUPERVISOR HAHN WHO INITIATED.



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** YEAH, THANK YOU, MADAM CHAIR, AND THANKS
2 AGAIN FOR YOUR WORK AND YOUR RECOMMENDATIONS. IT REMINDS ME A
3 LITTLE BIT WHEN I WAS ON THE CHARTER REFORM COMMISSION IN 1997
4 IN THE CITY OF LOS ANGELES, AND THE START WAS VERY BUMPY AND
5 VERY ROCKY JUST IN TERMS OF RESOURCES AND THE PHYSICAL SETUPS
6 AND THE STAFFING SUPPORT. SO, I REALLY APPRECIATE YOU PROBABLY
7 EXPERIENCE A LOT OF THOSE SAME CHALLENGES AND YET HERE YOU ARE
8 WITH RECOMMENDATIONS VERY TIMELY SINCE WE'RE ALREADY BEGINNING
9 OUR 26TH BUDGET PROCESS NEXT MONTH. SOME OF THE IDEAS, YOU'RE
10 RIGHT, WE BEGAN TO IMPLEMENT ANYWAY BECAUSE OF MEASURE G. SO
11 WE RECOGNIZED THAT. BUT I THOUGHT SOME OF THE IDEAS THAT WE
12 HAVE NOT THOUGHT ABOUT YET WERE INTERESTING. ONE OF THE ONES
13 WAS ON THE FIRST RECOMMENDATION OF THE STRUCTURED AND
14 CONSISTENT SCHEDULING. YOU TALKED A LITTLE BIT ABOUT THE MORE
15 STREAMLINED, SHORTER PRESENTATIONS, I CAN AMEN, AMEN THAT. BUT
16 YOU DID HAVE A LINE IN THERE ABOUT DEVELOPING CLEAR PROCEDURES
17 FOR PUBLIC COMMENT AND BOARD MEMBER Q&A THAT MAINTAIN
18 TRANSPARENCY WHILE KEEPING IT MANAGEABLE. WHAT DID YOU HEAR OR
19 WHAT WERE YOU THINKING IN TERMS OF, PARTICULARLY PUBLIC
20 COMMENT? WHAT WAS THE MAIN CONCERN FROM THE PUBLIC DURING
21 PUBLIC COMMENT TIME? PROBABLY NOT LONG ENOUGH.

22
23 **JULIA MOCKERIDGE:** YES, ALWAYS NOT LONG ENOUGH. BUT AROUND THAT
24 WHEN WE WERE CONSULTING WITH CEO ABOUT THE PROCESS, RIGHT, I
25 RECALL CORRECTLY, EACH ONE OF THESE CHAIRS WAS FILLED. THE



THE BOARD OF
SUPERVISORS

1 CHAIRS BEHIND WERE ALSO FILLED. THERE WAS QUESTIONS ABOUT THE
2 SHIFTS, THE TIMES, IS IT A PRESENTATION, AND THEN QUESTIONS
3 FROM YOU ALL, AND THEN PUBLIC COMMENT, IS IT ALL THE
4 PRESENTATIONS TOGETHER, ALL OF THE QUESTIONS TOGETHER, ALL THE
5 PUBLIC COMMENT TOGETHER? SO, OUR RECOMMENDATION IS TO TAKE A
6 LOOK AT THAT AND SEE HOW IT CAN BE REFINED. I THINK THOSE WILL
7 BE DONE CLOSELY WITH CEO. AND WE DID HAVE CONGRESS.

8

9 **SUP. JANICE HAHN:** DID YOU HAVE A THINKING ABOUT WHAT YOU
10 THOUGHT WOULD WORK BEST IN THOSE SCENARIOS?

11

12 **JULIA MOCKERIDGE:** YEAH, IF I CAN KIND OF TAG CEO ON THIS WITH
13 SOME OF THE THOUGHTS THAT THEY MAY HAVE, BECAUSE AGAIN, SOME
14 OF THIS IS THE FEASIBILITY. THIS ONE WAS REALLY HARD TO BE
15 VERY POINTED IN A DIRECT RECOMMENDATION LIKE THE WHAT TO
16 EXPECT VIDEO BECAUSE THEY THINK THAT PART, THAT PROCESS OF THE
17 DEPARTMENT ENGAGEMENT, WHAT THEY NEED TO BE PREPARED FOR, HOW
18 THE BOARD MEETING IS CONDUCTED OR THE PRESENTATION MEETING IS
19 CONDUCTED MAY NEED TO HAVE A COUPLE ITERATIONS OF IT.

20

21 **SUP. JANICE HAHN:** YEAH --

22

23 **JOSEPH NICCHITTA:** I THINK WE, THANK YOU.

24

25 **SUP. JANICE HAHN:** TAG, TAG, YOU'RE IT.



THE BOARD OF
SUPERVISORS

1

2 **JOSEPH NICCHITTA:** RIGHT. YEAH, THANK YOU TO GRTF FOR, I WAS
3 READY TO BE TAGGED. SO, I WANT TO THANK THEM FOR THEIR
4 RECOMMENDATIONS. I THOUGHT THEY WERE VERY THOUGHTFUL AND I
5 THINK WE'LL CONTRIBUTE TO MORE PRODUCTIVE, YOU KNOW,
6 DISCUSSION AND BOARD HEARINGS AND BOARD MEETINGS. WE'LL WORK
7 WITH, I THINK WE'LL WORK WITH THE EXECUTIVE OFFICER ON SOME
8 THINGS THAT MIGHT WORK I MEAN SOME THINGS WE KICKED AROUND
9 LAST YEAR WAS I DO APPRECIATE THE RECOMMENDATION TO GROUP THEM
10 BY CLUSTER WE CAN SORT OF DO THAT AND THEN MAYBE WE HAVE THE
11 PRESENTATIONS HOLD THE Q&A TILL THEY'RE ALL FINISHED BECAUSE
12 THEMATICALLY THEY'RE NOT ALL THE SAME, BUT THEMATICALLY THEY
13 MIGHT BE CONSISTENT. I RECOGNIZE IT IS DIFFICULT AND MAYBE
14 IMPOSSIBLE TO ASK THIS BOARD NOT TO ASK QUESTIONS BECAUSE IT
15 IS YOUR THIS IS YOUR OPPORTUNITY TO TALK TO THE DEPARTMENT
16 HEADS. AND THAT'S A REALITY. AND SO, THERE WILL BE SOME PAIN
17 AND THESE WILL BE LONG DAYS, BUT I THINK WE CAN WORK ON WAYS
18 TO STREAMLINE IT, REDUCE ANY REDUNDANCY. I'M HAPPY TO TALK TO
19 THE EXECUTIVE OFFICER ABOUT WAYS TO DO THAT.

20

21 **SUP. JANICE HAHN:** THANK YOU.

22

23 **SARA SADHWANI:** IF I MAY JUST ADD, I THINK SOME OF THE THOUGHTS
24 WERE HOW DO WE ALSO CLUSTER TOGETHER, NOT JUST THE CLUSTER
25 PROCESS, BUT PERHAPS HAVING MORE THAN ONE DEPARTMENT PRESENT



THE BOARD OF
SUPERVISORS

1 SIMULTANEOUSLY AND HOLDING SOME QUESTIONS UNTIL AFTER BOTH
2 DEPARTMENTS, IF THEY HAVE SOMEWHAT RELATED GOALS AND SERVICE
3 AREAS IN ORDER TO STREAMLINE THAT PROCESS. HOW MANY PEOPLE CAN
4 YOU LITERALLY FIT UP HERE ON THIS DAIS? HOW MANY DEPARTMENTS
5 COULD THEY POTENTIALLY REPRESENT? AND CAN PUBLIC COMMENT COME
6 AFTER PERHAPS 2 OR 3 DEPARTMENTS ACTUALLY HAVE PRESENTED THEIR
7 BUDGET PRESENTATION, THINGS LIKE THAT. SOME OF THE PIECES THAT
8 WE HAD TALKED ABOUT WITH THE CEO'S OFFICE WAS SIMPLY EVEN THE
9 AMOUNT OF TIME THAT IT TAKES FOR PEOPLE TO COME ON AND OFF OF
10 THE DAIS AND HOW THAT ADDS TO THE DAY. AND SO REALLY THINKING
11 KIND OF STRATEGICALLY ABOUT HOW TO GROUP THE VARIOUS
12 DEPARTMENTS SO THAT WE CAN POTENTIALLY ALSO EVEN GROUP PUBLIC
13 COMMENT.

14
15 **SUP. JANICE HAHN:** YEAH, THOSE ARE GOOD THINGS TO THINK ABOUT.
16 ONE OF THE, I THOUGHT WAS INTERESTING WAS IN THE
17 RECOMMENDATION AND PERFORMANCE EVALUATION RECOMMENDATIONS.
18 THIS IS THE IDEA WHERE DEPARTMENTS WOULD PRESENT GOALS AND
19 EVERY YEAR REPORT ON THEIR PROGRESS TOWARD MEETING THOSE
20 GOALS. SO NOT JUST SIT HERE AND SAY, THIS IS WHAT THEIR BUDGET
21 GOALS ARE, BUT THEN THE NEXT YEAR, AS PART OF THEIR
22 PRESENTATION TO THE PUBLIC, THIS IS HOW WE DID. BECAUSE WE, AS
23 SUPERVISORS, OBVIOUSLY EVALUATE DEPARTMENT HEADS ON SPECIFIC
24 GOALS, COUNTY-WIDE PRIORITY VALUE GOALS AND THEIR PERFORMANCE.
25 BUT IT'S REALLY INTERESTING THAT THE PUBLIC IS SUGGESTING THAT



THE BOARD OF
SUPERVISORS

1 THEY ALSO HEAR. AND I'M CURIOUS, WERE YOU THINKING JUST IN
2 TERMS OF BUDGET GOALS OR WERE YOU THINKING KIND OF LIKE WHAT
3 WE LOOK AT SOMETIMES OVERALL BIG GOALS IN THE COUNTY LIKE CARE
4 FIRST, JAILS LAST OR ENDING VETERAN HOMELESSNESS, SOME OF THE
5 THINGS THAT WE'VE SET FORTH AS BIG GOALS. HOW WERE YOU
6 ENVISIONING THESE DEPARTMENT PROGRESS REPORTS AT THE NEXT
7 BUDGET SESSION?

8

9 **SARA SADHWANI:** MORE OF THE LATTER. CERTAINLY, BUDGET GOALS
10 WILL HAVE TO BE A PART OF THAT. WHAT WE HAVE SEEN, IT APPEARS,
11 IS THAT THE BUDGETARY PROCESS IS LARGELY ADDITIVE. FROM YEAR
12 TO YEAR, AT LEAST WHAT THE PUBLIC IS SEEING IS ADD-ONS TO
13 DEPARTMENTAL BUDGETS. I THINK WHAT THE PUBLIC IS ASKING FOR IS
14 A GREATER ASSESSMENT OF THE WORK THAT IS BEING DONE, ARE THERE
15 PLACES FOR EFFICIENCY? ARE THE GOALS ACTUALLY BEING MET WITH
16 THE DOLLARS THAT ARE BEING SPENT? SO REALLY THINKING
17 PROGRAMMATICALLY ABOUT HOW THE DEPARTMENTS ARE OPERATING, WHAT
18 THE GOALS OF THOSE DEPARTMENTS ARE, AND THE EXTENT TO WHICH
19 THE DOLLARS BEING SPENT ARE MEETING THEM.

20

21 **SUP. JANICE HAHN:** I THINK THAT'S GOOD. TWO MORE. ONE, I'M
22 THINKING YOU SORT OF, I WAS NOT USING THE WORD FEASIBLE WITH
23 MY STAFF BECAUSE I THINK THEY'RE ALL FEASIBLE AND I THINK WE
24 SHOULD IMPLEMENT THEM. BUT CONSIDERING THAT IT'S JANUARY, THE
25 PROCESS STARTS IN FEBRUARY, WHAT ARE YOU THINKING OF YOUR



THE BOARD OF
SUPERVISORS

1 RECOMMENDATIONS WOULD BE THE HIGHEST PRIORITY IF, AND I'M
2 GOING TO ASK THE CEO NEXT, HOW DOES HE PLAN ON IMPLEMENTING
3 THESE, BUT WHAT WOULD YOU REALLY PRIORITIZE THAT YOU FEEL LIKE
4 WE REALLY HAVE TO DO STARTING NEXT MONTH?

5
6 **JULIA MOCKERIDGE:** YEAH, I THINK WE CAN PROBABLY BOTH JUMP IN.
7 CERTAINLY, THE ITEMS, THE RECOMMENDATIONS THAT WE FEEL LIKE
8 CAN BE EASILY DONE ARE THE CLUSTER-BASED SCHEDULING, THE
9 VISUALS, THE SIMPLIFICATION OF WHAT'S PRESENTED, THE TEMPLATE
10 FOR THE PUBLIC. THOSE I THINK ARE HANDS OFF THE EASIEST THINGS
11 TO DO AND I THINK THAT IN THE MOMENT THOSE WILL MAKE THE
12 BIGGEST IMPACT FOR THE PUBLIC WHO IS VERY INTERESTED. I DO
13 AGREE AS SARA NOTED THAT THE PERFORMANCE ISSUE, THE
14 PERFORMANCE RECOMMENDATIONS, I THINK THAT WILL TAKE A LITTLE
15 BIT OF TIME. I THINK THAT, AGAIN, LIKE I MENTIONED EARLIER,
16 THE FLOW OF THE DAY WITH REGARDS TO Q&A, PRESENTATION, AND
17 PUBLIC COMMENT, THAT MIGHT BE SOMETHING THAT WE AGAIN GET TO
18 COME TO YOU NEXT YEAR BASED ON HOW IT WORKED OUT THIS YEAR,
19 WHAT THE FEEDBACK IS THAT WE GET FROM THE COMMUNITY AND
20 DEPARTMENTS. THIS FOR US IS NOT A ONE AND DONE RECOMMENDATIONS
21 FOR YOU. WE, AS THE AD HOC COMMITTEE, REALLY STARTED THINKING
22 ABOUT ALL OF THESE RECOMMENDATIONS THAT WE'RE GOING TO BRING
23 FORWARD TO YOU. WE RECOGNIZED THAT IT WAS GOING TO BE
24 SOMETHING THAT WAS LONGER THAN WE HAD ORIGINALLY THOUGHT, BUT
25 WE ARE DEDICATED TO HELP MAKING THIS PROCESS.



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** WELL, LET ME JUST SAY BEFORE I ASK JOE THE
3 FINAL QUESTION, I THINK THESE RECOMMENDATIONS WERE SOLID, WELL
4 THOUGHT OUT, INTENTIONAL, AND I THINK READING THEM WILL MAKE
5 THE PROCESS BETTER, IN MY OPINION, FOR ALL OF US. BECAUSE FROM
6 OUR PERSPECTIVE TOO, I CAN'T SPEAK FOR MY COLLEAGUES, BUT FOR
7 ME THERE'S SOMETIMES ANGST ABOUT THE WHOLE BUDGET PROCESS SO I
8 THINK YOUR RECOMMENDATIONS WILL HELP STREAMLINE IT NOT JUST
9 FOR THE PUBLIC BUT FOR US AS WELL. SO, THANK YOU FOR THAT.
10 JOE, SO THESE RECOMMENDATIONS AFFECT THE CEO'S OFFICE BUT
11 CERTAINLY OUR DEPARTMENTS. WHAT'S YOUR THINKING ON
12 IMPLEMENTING THESE FIRST FIVE RECOMMENDATIONS?

13

14 **JOSEPH NICCHITTA:** SUPERVISOR.

15

16 **SUP. JANICE HAHN:** OR FIVE SUBJECT MATTER RECOMMENDATIONS?

17

18 **JOSEPH NICCHITTA:** YES. SO, SUPERVISOR, THANK YOU. I THINK I
19 APPRECIATE THE QUESTION. I THINK IT'S IMPORTANT THAT MY OFFICE
20 BE ABLE TO SHARE WITH YOU ALL OUR VIEW OF THE RECOMMENDATIONS
21 AND CONTEXTUALIZE THEM AND LET YOU KNOW WHAT WE THINK ABOUT
22 THEM. AS YOU KNOW, WE'RE NOT ON THE TASK FORCE. WE'RE A
23 STAKEHOLDER, JUST LIKE EACH BOARD OFFICE AND EACH DEPARTMENT
24 IS A STAKEHOLDER. SO, WE DID DO A REVIEW OF THE
25 RECOMMENDATIONS AND THEY FALL INTO TWO BUCKETS. ONE IS THE



THE BOARD OF
SUPERVISORS

1 RECOMMENDATIONS ON OUR BUDGET PRESENTATIONS IN FEBRUARY AND
2 THEN THE OTHER WAS THE LONGER TERM, LIKE THE PREVIEW OF THE
3 LONGER-TERM CHANGES THAT THE GRTF IS CONSIDERING. I WILL JUST
4 SAY ON THE FIRST SET OF RECOMMENDATIONS ABOUT THE BUDGET
5 PRESENTATIONS, THERE'S REALLY NOTHING THAT I THINK IS
6 INFEASIBLE OR THAT WE CAN'T BEGIN TO IMPLEMENT THIS YEAR. NOW
7 I SAY BEGIN TO IMPLEMENT AS A BIT OF A HEDGE AND THERE WAS
8 SOME DISCUSSION ABOUT IT FROM THE MEMBERS LARGELY BECAUSE
9 WE'RE OUR FIRST PRESENTATION IS ON FEBRUARY 13TH AND THERE'S
10 SOME RECOMMENDATIONS CERTAINLY THAT I KNOW WE WOULD IMPLEMENT
11 MORE EFFECTIVELY WITH MORE LEAD TIME OR BY LEVERAGING TOOLS
12 THAT ARE NOT AVAILABLE THIS YEAR AVAILABLE NEXT YEAR. I JUST I
13 JUST GIVE YOU SOME QUICK EXAMPLES. THE RECOMMENDATION THAT WAS
14 DISCUSSED ABOUT INCLUDING OUTCOMES METRICS AS PART OF
15 DEPARTMENTAL BUDGET PRESENTATIONS. NOW WE'LL CERTAINLY WORK
16 WITH DEPARTMENTS TO MAKE SURE THAT THEY INCLUDE THEM, BUT
17 THERE WILL BE SOMETHING MISSING THIS YEAR THAT WE'LL HAVE NEXT
18 YEAR. SO WE HAVE OUR WE HAVE JUST LAUNCHED OUR PROGRAM BASED
19 BUDGETING SYSTEM AND EVERY DEPARTMENT IS INPUTTING INTO THAT
20 SYSTEM TODAY BUT BY FEBRUARY WE WILL NOT HAVE OUTCOMES METRICS
21 IN THAT SYSTEM SO ALTHOUGH WE CAN HAVE SOME HIGH LEVEL
22 DISCUSSIONS AND I THINK THE PUBLIC IS CONCERNED MORE ABOUT THE
23 HIGH LEVEL THAN THE MICRO LEVEL, NEXT YEAR I'M CONFIDENT WE'LL
24 BE ABLE TO ALSO TIE SOME OF THOSE OUTCOMES TO THE BUDGET
25 DECISIONS THAT WERE MADE AS WELL. SO, ONE EXAMPLE IS IF



THE BOARD OF
SUPERVISORS

1 SOMEONE GOT \$10,000,000 FOR A PARTICULAR PROGRAM HOW MUCH WAS
2 SPENT HOW MUCH WAS SNP? HOW MUCH WAS SNS? WHAT WAS SAVED WAS
3 THAT MONEY USED FOR SOMETHING DIFFERENT? SO THAT'S AN ELEMENT.
4 WE WON'T HAVE THIS YEAR, BUT WE'LL HAVE NEXT YEAR I THINK IT'S
5 ALSO IMPORTANT TO CALL OUT THE RECOMMENDATION THAT DEPARTMENTS
6 GATHER PUBLIC FEEDBACK ON THEIR BUDGET REQUESTS THIS IS
7 SOMETHING THAT I THINK HAS TO HAPPEN BEFORE THEY SUBMIT THEIR
8 BUDGET TO DEPARTMENTS AND SOME DEPARTMENTS ALREADY DO THIS FOR
9 THEIR BUDGET MANY DO FEEDBACK JUST ABOUT THEIR PROGRAMS AND
10 SERVICES IN GENERAL THAT THEY LEVERAGE SO WE'LL WORK WITH
11 DEPARTMENTS WITH WHAT THEY HAVE TO INCORPORATE IT THIS YEAR I
12 THINK I JUST SO I'M CLEAR. I THINK THIS IS WHAT I THINK. I
13 THINK THE GENERAL PUBLIC AND RESIDENTS ARE PROBABLY MORE
14 INTERESTED, MAYBE THEY'RE LESS CONCERNED IN THE COUNTY BUDGET
15 AS A CONCEPT AND THEY'RE MORE CONCERNED ABOUT THE SERVICES,
16 THE PROGRAMS, THE CAPITAL INVESTMENTS THAT ARE IMPORTANT TO
17 THEIR LIVES. AND THAT'S WHY I THINK IT'S A GOOD RECOMMENDATION
18 TO HAVE THE DEPARTMENTS DO THE OUTREACH BECAUSE THEY CAN MORE
19 TANGIBLY DISCUSS THEIR PROGRAMS, THEIR SERVICES, WHAT THEY
20 WANT TO INVEST IN THE COMMUNITY. I THINK THE MOST EFFECTIVE
21 TIMEFRAME FOR DEPARTMENTS TO DO THIS IS ACTUALLY LATE SUMMER
22 EARLY FALL EACH CALENDAR YEAR BEFORE THEY SUBMIT THEIR
23 RECOMMENDATIONS IN JANUARY SO THAT IN THE PRESENTATIONS NOT
24 THIS YEAR BUT NEXT YEAR WE'LL HAVE SOME FEEDBACK FROM INPUT
25 FROM THE PUBLIC THAT THEY CAN REFLECT IN THEIR PRESENTATIONS



THE BOARD OF
SUPERVISORS

1 AS WELL. SO, ALL IN ALL, WITH RESPECT TO THE RECOMMENDATIONS
2 ON OUR BUDGET PRESENTATIONS, I THINK WE CAN HAVE A GOOD
3 RUNNING START THIS YEAR AND WE'LL BE BETTER NEXT YEAR. ON THE
4 LONGER-TERM RECOMMENDATIONS, OBVIOUSLY MORE STUDY.

5
6 **SUP. JANICE HAHN:** THANK YOU, BUT YOU KNOW EVEN IN TERMS OF THE
7 TIMING, WE USUALLY HAVE IT IN MARCH, SO NOW IT'S FEBRUARY. SO
8 THAT WAS AN INTERESTING RECOMMENDATION THAT LIKE EVERY YEAR
9 LET'S JUST DECIDE WHICH MONTH WE'RE GOING TO DO IT JUST TO GET
10 EVERYBODY PREPARED. SO, THANK YOU FOR THAT JOE, BUT YOUR
11 COMMENT ABOUT THE PUBLIC CARES MORE ABOUT THE THINGS THAT
12 IMPACT THEIR LIVES, THEIR SERVICES, BUT WE ALL KNOW THAT IF
13 THE BUDGET DOESN'T WORK, THOSE ARE THE FIRST THINGS THAT ARE
14 GOING TO BE IMPACTED ARE THE VERY THINGS THAT OUR RESIDENTS
15 CARE MOST ABOUT. SO, THANK YOU, MADAM CHAIR.

16
17 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I JUST WANT TO PIGGYBACK
18 ON SOME OF THESE ITEMS THAT YOU BROUGHT UP BECAUSE I'M
19 CONCERNED THAT THE FEEDBACK THAT YOU HAVE NOW THAT YOU'RE
20 GIVING US, THAT SOMEHOW THAT'S WORKED INTO OUR DEPARTMENT
21 HEADS PRESENTATION THAT COMES UP IN FEBRUARY. BECAUSE IF YOU
22 HAVE SURVEYS WHERE PEOPLE HAVE ALREADY SPOKEN ABOUT CERTAIN
23 DEPARTMENTS OR SERVICES, CAN'T WE HELP DIRECT THAT SO THAT
24 THEY CAN HELP INFORM US AND HOPEFULLY START TO SPEED THIS UP
25 IN OUR FEBRUARY BUDGET PRESENTATION. SO, CEO, IS THAT



THE BOARD OF
SUPERVISORS

1 SOMETHING THAT WE CAN TRY TO WORK TOWARDS?

2 **JOSEPH NICCHITTA:** YES, SUPERVISOR, SURE. I THINK THE SURVEYS
3 THAT THE TASK FORCE DID I THINK WERE RELATED TO HOW DID OUR
4 PRESENTATIONS GO AND WHAT PEOPLE LIKE, DID THEY INTERACT WITH
5 THEM, DID THEY FIND THEM USEFUL, AND THAT GENERATED THE
6 RECOMMENDATIONS WE HAVE TODAY. I THINK THE NEXT STEP WOULD BE
7 TO TALK TO DEPARTMENTS. IF THEY'VE DONE THEIR OWN OUTREACH AND
8 THEIR OWN WORK ON ASKING COMMUNITY MEMBERS TO WEIGH IN ON WHAT
9 THEIR PRIORITIES SHOULD BE, THEN WE CAN INCORPORATE THAT IN
10 THE PRESENTATIONS. BUT NOT, I MEAN, JUST A CAUTION, NOT ALL
11 DEPARTMENTS DO THAT RIGHT NOW. SO THAT WOULD BE A NEW PROCESS
12 THAT THEY'D ENGAGE IN, NOT FOR THIS SET OF PRESENTATIONS, BUT
13 GOING FORWARD.

14

15 **SUP. HILDA SOLIS, CHAIR:** BUT TO THE BEST OF OUR ABILITY, I
16 THINK, IS REALLY GIVE IT A CHANCE. AND I AM INTRIGUED BY THE
17 PART ABOUT THE STAKEHOLDERS, BECAUSE THERE COULD BE
18 DEPARTMENTS THAT THINK THIS IS MY STAKEHOLDER GROUP HERE AND
19 COMPLETELY MISS THE FOLKS THAT HAVE NEVER HAD AN OPPORTUNITY
20 TO INTERACT WITH THE DEPARTMENT. AND THAT'S HAPPENED WITH SOME
21 OF THE WORK THAT I THINK EACH OF US DO AS BOARD MEMBERS WHERE
22 WE HEAR ALL OF A SUDDEN THAT, OH, WELL, WE DIDN'T KNOW THAT
23 THERE WAS FUNDS OR THAT THERE WAS AN EFFORT TO DO X, Y, AND Z.
24 SO I THINK OVERALL IT COULD BE VERY HELPFUL. AND IT JUST OPENS
25 UP THE PROCESS FOR MORE TRANSPARENCY. AND I THINK THERE'S ALSO



THE BOARD OF
SUPERVISORS

1 AN OPPORTUNITY FOR US TO LEVEL SET WHERE WE ARE WITH THE
2 BUDGET OVERALL BECAUSE OF WHAT WE'RE FACED WITH. SO,
3 EXPECTATIONS ARE ALSO, I DON'T WANT TO SAY TOTALLY MANAGED,
4 BUT THAT WE UNDERSTAND ALSO WHAT THE COUNTY'S FACING SO WE CAN
5 HAVE ADVOCACY FROM STAKEHOLDERS AND FROM THE OTHER PUBLIC,
6 LAWMAKERS AND WHO HAVE YOU, WHO CARE ABOUT OUR BUDGET. SO, I
7 ALSO THINK THERE'S A WIN-WIN COMING OUR WAY IF WE REALLY DO
8 THAT IN A REALLY OPEN SESSION THAT REALLY GIVES PEOPLE AN
9 OPPORTUNITY TO SPEAK UP, AND IT'S MEANINGFUL. SO, OKAY, THAT'S
10 ALL I WANTED TO ADD ON THAT, BUT LET ME GO NEXT TO SUPERVISOR
11 MITCHELL AND THEN HORVATH.

12
13 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR.
14 THANK YOU FOR YOUR WORK AND YOUR PRESENTATION TODAY. WHILE
15 THERE'S A PRETTY CONSISTENT REFERENCE TO THE 100 YEARS, NO
16 CHANGE TO THE CHARTER, THAT IS NOT RELEVANT, I THINK, TO THE
17 WORK OF THE BUDGET SPECIFICALLY AND JUST THE IMPROVEMENTS AND
18 CHANGES I'VE SEEN THAT THE CEO HAS BROUGHT FORWARD IN THE FIVE
19 YEARS I'VE BEEN HERE. YOU KNOW THE PROGRAM-BASED BUDGETING
20 SYSTEM TO STAND THAT UP IS HUGEY COMPLICATED AND COMPLEX AND
21 SO YOU KNOW I JUST WANT TO ACKNOWLEDGE THE WORK OF THE CEO ON
22 AN ONGOING BASIS AND YOUR BUDGET TEAM AND THE BUDGET TEAM FROM
23 ALL OF OUR OFFICES TO LOOK AT PROCESS IMPROVEMENTS IN WAYS IN
24 WHICH WE CAN MORE EFFICIENTLY AND EFFECTIVELY MANAGE A BUDGET
25 OF THIS SIZE AND MAGNITUDE. SO, I WANTED TO ACKNOWLEDGE THAT.



THE BOARD OF
SUPERVISORS

1 I APPRECIATE THE SURVEY PROCESS. I HOPE THAT THAT IS BALANCED
2 WITH AUTHENTIC BEST PRACTICE RESEARCH. I JUST THINK WE NEED TO
3 DO BOTH, GIVEN THE SIZE AND COMPLEXITY OF OUR BUDGET. I WOULD
4 ASK, AND YOU KNOW, HOW MUCH TIME WE SPEND IN THIS
5 CONVERSATION. THAT'S, WE HAVE TO THREAD THAT NEEDLE CAREFULLY
6 BECAUSE EITHER WE'RE GOING TO BE ABOUT WHAT WE SAID WE WERE
7 ABOUT, WHICH IS PUBLIC ENGAGEMENT IN THE PROCESS, OR WE'RE
8 NOT. SO, I THINK THAT THE BOARD AND THE PUBLIC ARE GOING TO
9 HAVE TO EAT OUR WHEATIES AND GET READY FOR ENGAGEMENT IN A
10 REAL WAY. I APPRECIATE THAT THERE CAN BE SOME TWEAKS TO TIME
11 AND OF TRANSITION OF BODIES. I APPRECIATE THAT. I DON'T KNOW
12 HOW MUCH TIME THAT REALLY SAVES, FRANKLY. I THINK THAT THERE
13 ARE ALWAYS OPPORTUNITIES FOR IMPROVEMENT, PARTICULARLY IN
14 TERMS OF HOW THE INFORMATION IS PRESENTED. I APPRECIATE PEOPLE
15 HAD TO KIND OF STAND AND DELIVER ON A SHORT TIMEFRAME, BUT MY
16 QUESTION TO THE CEO IS, FOR THIS BUDGET PRESENTATION CYCLE,
17 WHAT GUIDANCE OR IF THERE ARE STANDARDIZED TOOLS WILL YOUR
18 TEAM PROVIDE TO THE DEPARTMENTS SO IT IS CLEARER, IT IS MORE
19 EASILY DIGESTED BY THE BOARD AS WELL AS THE PUBLIC. SO WHAT
20 GUIDANCE ARE YOU GOING TO PROVIDE? BECAUSE WHEN I THINK BACK
21 TO THOSE PRESENTATIONS, THEY WERE SO DIFFERENT. AND I
22 APPRECIATE DEPARTMENTS HAD TO KIND OF FIGURE IT OUT IN REAL
23 TIME. SO, GIVEN THE FACT THAT WE'RE A YEAR LATER, WHAT WILL
24 YOU DO TO SUPPORT DEPARTMENTS IN PROVIDING A DIFFERENT
25 EXPERIENCE FOR EVERYONE?



THE BOARD OF
SUPERVISORS

1

2 **JOSEPH NICCHITTA:** SO, I REALLY APPRECIATE THE QUESTION AND
3 THANK YOU FOR CALLING OUT THE BUDGET TEAM. I'M JOINED BY MASON
4 MATTHEWS, OUR CHIEF BUDGET OFFICER AND SOME MEMBERS OF OUR
5 TEAM HERE WHO WORK REALLY HARD ON BUDGET. SO, I'LL TELL YOU
6 WHAT WE DID LAST YEAR AND THAT MIGHT HELP WITH THE DISCUSSION
7 ABOUT WHERE WE'RE GOING THIS YEAR. SO LAST YEAR, WE SPENT A
8 LOT OF TIME ON A STANDARDIZED TEMPLATE. AND OUR BIG CONCERN
9 WAS IF EVERYBODY CAME IN WITH, WHEN WE DO INTERNAL BUDGET
10 HEARINGS WITH DEPARTMENTS WHERE THEY COME TO THE CEO AND THEY
11 PRESENT THEIR BUDGET, THEY COME IN WITH THEIR OWN POWERPOINTS
12 AND THEY'RE ALL VERY DIFFERENT. AND IF YOU HAVE ANIMAL CARE
13 AND CONTROL THAT GOES FIRST WITH KITTENS AND PUPPIES AND THEN
14 YOU HAVE THE MEDICAL EXAMINER COME NEXT WITH THE BODY BAGS
15 THERE'S A LITTLE BIT OF AN OBVIOUSLY A DEFICIT FOR THAT SECOND
16 DEPARTMENT BECAUSE IT'S NOT AS FUN SO WE WANTED TO STANDARDIZE
17 THE WAY THAT THESE PRESENTATIONS WERE MADE MY TAKEAWAY FROM
18 THE FEEDBACK WAS THAT IT WAS OVERLY RIGID. IT WAS FOCUSED ON
19 TOO MUCH ON THE TECHNICALITIES OF THE BUDGET. THERE'S A LOT OF
20 MINISTERIAL CHANGES THAT DON'T REALLY NEED TO BE DISCUSSED OR
21 DECIDED. THEY DON'T AFFECT PROGRAMS. THEY DON'T AFFECT
22 SERVICES WE'RE GOING TO TAKE A STEP BACK FROM THAT THIS YEAR.
23 WE DON'T NEED TO REPORT ON THAT IN THE PRESENTATION. WE CAN
24 INCLUDE THAT IN A SUPPLEMENTAL INFORMATION OF SOME KIND. THAT
25 MIGHT BE ADJUSTMENTS TO YOUR EBS. IT MIGHT BE SOME ADDITIONAL



THE BOARD OF
SUPERVISORS

1 NCC YOU GOT FOR A COLA, THOSE ARE JUST KIND OF STANDARD STUFF.
2 SO, IT WOULD BE A TRANSITION I THINK TOWARDS SORT OF THE
3 SERVICE MIX THAT DEPARTMENTS ARE OFFERING OVERALL. MY
4 UNDERSTANDING FROM THE RECOMMENDATIONS IS PEOPLE WANT TO KNOW
5 MORE GLOBALLY WHAT THE DEPARTMENTS DO, NOT JUST WHAT THEY'RE
6 ASKING FOR IN THE BUDGET AND THAT WAS THE FOCUS LAST YEAR. SO,
7 WE WOULD WORK WITH THEM ON TEMPLATES THAT FOSTER THAT SORT OF
8 EXPLANATORY, HEY THIS IS WHAT I DO, THESE ARE MY GOALS AND MY
9 OBJECTIVES, AND THEN THESE ARE MY BUDGET ASKS AND THIS IS HOW
10 IT TIES INTO WHAT I'M TRYING TO ACCOMPLISH. LAST YEAR WE MET
11 WITH EACH DEPARTMENT HEAD AND WE HAD LIKE A DRY RUN TO GO
12 THROUGH IT SO WE COULD GIVE THEM SOME. I DON'T THINK THE BOARD
13 WANTS TO KNOW THAT. YOU GOT TO BE SHORTER. WE'LL PROBABLY DO
14 SOMETHING VERY SIMILAR THIS YEAR. AND THEN THE BUDGET ANALYSTS
15 IN PARTICULAR PROVIDED A LOT OF HANDS-ON DIRECTION TO EACH
16 DEPARTMENT. THAT WAS CALLED OUT IN THE SURVEY AS ONE OF THE
17 MOST HELPFUL THINGS THAT DEPARTMENTS GOT, AND SO WE'RE GOING
18 TO REPEAT THAT AS WELL, AS WELL AS SOME WRITTEN GUIDELINES AND
19 WRITTEN DIRECTIONS SO I THINK FOR US THAT THE KEY THE KEY PART
20 IS TAKING THAT TEMPLATE WE DID LAST YEAR TRANSITIONING TO
21 SOMETHING THAT IS MORE REFLECTIVE OF WHAT WE'RE SEEING IN THE
22 RECOMMENDATIONS AND THEN WORKING WITH DEPARTMENTS THE WAY WE
23 DID LAST YEAR, HANDS-ON INSTRUCTIONS TO GET THEM TO A PLACE
24 WHERE WHEN THEY PRESENT SOMETHING IT'S MEANINGFUL, IT'S
25 USEFUL, AND THE BOARD CAN ENGAGE WITH IT AND THE PUBLIC CAN



THE BOARD OF
SUPERVISORS

1 UNDERSTAND IT.

2

3 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. PERFORMANCE
4 METRICS, AGAIN NOT A NEW CONCEPT IN IN GOVERNMENT BUDGETS,
5 SOMETHING I'VE TALKED TO YOU ALL ABOUT SINCE I FIRST GOT HERE,
6 BASED ON MY EXPERIENCE AT THE STATE. YOU TALKED ABOUT THE
7 TIMING BECAUSE OF THE TRANSITION TO THE PROGRAM-BASED
8 BUDGETING SYSTEM, AND I APPRECIATE THAT IT HAS TO STACK. WE
9 CAN'T HAVE A BRIGHT IDEA AS GOOD AS IT MAY BE AND THEN JUST
10 EXPECT IT TO HAPPEN IN THE NEXT. I GET THAT IT HAS TO STACK,
11 IT HAS TO MAKE SENSE TO YOUR TEAM. CAN YOU GIVE US A GENERAL
12 IDEA ABOUT WHAT BUDGET YEAR YOU THINK THAT WE MIGHT BE IN A
13 POSITION AND READY TO TALK ABOUT INTEGRATING PERFORMANCE
14 METRICS OR OUTCOMES INTO THE PUBLIC PRESENTATIONS BECAUSE I
15 AGREE WITH YOU WHEN I HEAR FROM MY CONSTITUENTS AS I HAVE MY
16 ENTIRE ELECTED CAREER SINCE I'VE ALWAYS SERVED ON BUDGET,
17 BECAUSE IT'S WHERE I THINK THE ACTION IS. THAT'S WHAT THE
18 GENERAL PUBLIC WANTS TO UNDERSTAND. HOW IS WHAT YOU'RE DOING
19 IN THAT HUGE DOLLAR AMOUNT IMPACT ME AND THE SERVICES THAT I
20 NEED FROM YOUR LEVEL OF GOVERNMENT? SO, GIVE ME A GENERAL IDEA
21 ABOUT BUDGET YEAR. YOU THINK THAT WE MIGHT BE READY TO MAKE
22 THAT PART OF OUR PROCESS.

23

24 **JOSEPH NICCHITTA:** SO, I'M GOING TO GIVE YOU AN ANSWER AND
25 UNLESS MR. MATTHEWS TACKLES ME AND GRABS THE MIC IT'S THE



THE BOARD OF
SUPERVISORS

1 RIGHT ANSWER.

2

3 **SUP. HOLLY J. MITCHELL:** AND YOU KNOW, I'M WANTING I DON'T WANT
4 YOU TO FEEL LIKE, OKAY, GIVE ME YOUR ANSWER.

5

6 **JOSEPH NICCHITTA:** SO, WE NEED TO GO THROUGH ONE FULL BUDGET
7 YEAR. SO RIGHT NOW, IT'S ALL THE INPUTS. I'M GIVING YOU WHAT I
8 HAVE THIS YEAR IN THE SYSTEM, AND I'M MAKING REQUESTS, AND
9 THEN THERE'LL BE BUDGET ADJUSTMENTS AS YOU GO ON THROUGH THE
10 YEAR. IS THAT MY TIME LIMIT?

11

12 **SUP. HOLLY J. MITCHELL:** NO.

13

14 **JOSEPH NICCHITTA:** AND THEN ONCE WE CLOSE, WE'LL HAVE ACTUALS.
15 AND ONCE YOU HAVE ACTUALS IN THE BUDGET SYSTEM, THEN YOU CAN
16 SEE YOUR SPEND TRENDS AND THEN YOU CAN TIE THAT BACK TO
17 OUTCOMES. AND SO, MY UNDERSTANDING IS BY NEXT BUDGET YEAR, WE
18 SHOULD HAVE THE BEGINNINGS OF THOSE OUTCOMES TIED TO THE
19 SPECIFIC BUDGETARY ALLOCATIONS WE'VE MADE BY PROGRAM IN
20 DEPARTMENT.

21

22 **SUP. HOLLY J. MITCHELL:** THAT IS A MUCH MORE AGGRESSIVE ANSWER
23 THAN I WAS ANTICIPATING.

24

25 **JOSEPH NICCHITTA:** OKAY, WELL HE DIDN'T TACKLE ME, SO.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HOLLY J. MITCHELL:** OKAY, THAT'S GREAT NEWS.

3

4 **JOSEPH NICCHITTA:** I MEAN, I SAY THE BEGINNINGS OF, BECAUSE
5 IT'S GOING TO BE A PROCESS, BUT THE SYSTEM IS VERY POWERFUL
6 AND I'M VERY OPTIMISTIC AS TO WHAT IT CAN ACCOMPLISH.

7

8 **SUP. HOLLY J. MITCHELL:** WOULD YOU CONSIDER, YOU KNOW, MAYBE
9 NOT EVEN ALL DEPARTMENTS, BECAUSE WE'RE NOT AT THE STATE
10 LEVEL. WHEN WE STARTED THE ZERO-BASED BUDGETING PROCESS, WE
11 STARTED WITH SOME OF THE BIG DEPARTMENTS AND HAD TO ROLL IT
12 OUT OVER TIME TO GET TO ALL OF THE STATE DEPARTMENTS. SO, DO
13 YOU THINK THAT YOU'LL BE ABLE TO DO THAT WITH ALL OF OUR
14 DEPARTMENTS OR?

15

16 **MASON MATTHEWS:** GOOD MORNING, MASON MATTHEWS WITH THE CEO
17 BUDGET TEAM. SO, WE ARE ROLLING IT OUT WITH ALL DEPARTMENTS.
18 AND I THINK LIKE JOE SAID, IT'S GOING TO BE THE BEGINNINGS OF
19 THIS. AND I THINK THERE'S PROBABLY GOING TO BE SOME GROWING
20 PAINS. BUT IT WILL BE THERE. EACH DEPARTMENT HAS PROGRAMS.
21 THEY'VE PROVIDED THAT TO MY TEAM. THEY'RE IN THE SYSTEM. I
22 THINK WHAT WILL BE INTERESTING IS AS WE START TO LOOK AT IT,
23 PEOPLE MIGHT REALIZE THIS DIDN'T LOOK THE WAY I THOUGHT IT
24 MIGHT LOOK. SO, I HEAR YOU. WE'RE PROBABLY GOING TO GET TO
25 SOMETHING. WE'LL HAVE SOME SET OF DATA, BUT PEOPLE MIGHT



THE BOARD OF
SUPERVISORS

1 REALIZE I NEED TO MODIFY IT, UPDATE IT, CHANGE A LITTLE BIT,
2 BECAUSE AS I'M LOOKING AT IT AND MORE EYES ARE GOING ON TO IT,
3 THEY MIGHT REALIZE THE STORY ISN'T, IT MIGHT BE A LITTLE
4 DIFFERENT THAN THEY THOUGHT. SO, WE'LL CONTINUE TO WORK
5 THROUGH THAT. I THINK IT'LL BE A FEW YEARS AS WE PROGRESS
6 THROUGH THAT AND IMPROVE EVERY TIME BUT THE SYSTEM IS THERE
7 THE DATA IS THERE IT'S JUST WHAT CAN WE DO WITH IT? AND THAT'S
8 WHAT WE'RE GOING TO BE LEARNING A LOT ABOUT OVER THE NEXT
9 YEAR.

10

11 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. THANK YOU VERY
12 MUCH.

13

14 **SUP. HILDA SOLIS, CHAIR:** I WOULD JUST I WOULD JUST ASK YOU
15 SAID A FEW YEARS. THAT'S A LITTLE TROUBLING, GIVEN THAT WE'RE
16 GOING TO SEE SOME MAJOR REFORMS HAPPENING IN A MATTER OF TWO
17 YEARS. CEO AND THEN OBVIOUSLY PUSHING OUT 2030, THE WHOLE
18 ISSUE OF EXPANDING THE BOARD AND CREATING THE BUDGET OFFICE
19 AND ETHICS. SO, CAN YOU REWORK THAT IN SOME WAY OR MODIFY
20 THAT?

21

22 **MASON MATTHEWS:** TO MAYBE ALLAY YOUR FEARS A LITTLE BIT, I
23 WOULD CALL IT A MATURING PROCESS. SO AGAIN, EVERY DEPARTMENT
24 HAS GONE THROUGH THIS PROCESS OF DEVELOPING PROGRAMS THAT THEY
25 DO TODAY. I THINK BECAUSE WE'VE NEVER DIVED INTO THIS DATA



THE BOARD OF
SUPERVISORS

1 BEFORE, I THINK WHAT I'M SAYING IS PEOPLE MIGHT LOOK AT IT AND
2 THINK, OKAY, PEOPLE ARE LOOKING AT THIS AND MAYBE IT DOESN'T
3 MAKE THE MOST SENSE. SO LET ME MODIFY IT A LITTLE BIT. LET ME
4 CHANGE SOME OF THE WORDING. LET ME CHANGE HOW I'M CAPTURING
5 SOME OF THAT DATA. SO, I DON'T THINK IT WOULD BE SOMETHING
6 WHERE WE CAN'T RESPOND TO THE CHANGES THAT ARE HAPPENING, BUT
7 I JUST THINK DEPARTMENTS WILL GO THROUGH AND REFINE THAT DATA
8 AS WE PROGRESS. AND LIKE JOE SAID, I THINK IT'S A BEGINNING
9 NEXT YEAR, AND THEN WE'LL SEE AS WE MOVE FORWARD, WHAT DO WE
10 NEED TO DO TO REFINE THAT, IMPROVE IT, AND JUST HAVE THAT
11 CONSTANT ANNUAL UPDATES TO THE INFORMATION?

12
13 **JOSEPH NICCHITTA:** SUPERVISOR, I THINK THE ISSUE WITH DATA
14 ALWAYS IS, IS IT GOOD DATA? IS IT CLEAN? IS IT MATURE? CAN WE
15 RELY ON IT? AND I THINK THAT'S WHAT MR. MATTHEWS IS TALKING
16 ABOUT IS AS WE LAUNCH A NEW DATA SYSTEM THE FIRST YEAR WE
17 MIGHT HAVE SOME LIKE UNEXPECTED OR ABSURD RESULTS AND WE NEED
18 TO FIX IT. AND SO WE'LL CERTAINLY HAVE SOME POWERFUL DATA
19 GOING INTO NEXT BUDGET YEAR BUT IT WILL BE LIKE YOU KNOW THE
20 MORE WE USE IT THE MORE PEOPLE WORK ON IT THE BETTER IT'S
21 GOING TO GET.

22
23 **SUP. HOLLY J. MITCHELL:** I THINK TO YOUR POINT MADAM CHAIR WHEN
24 YOU THINK ABOUT THE OTHER EXTERNAL CHANGES THAT WILL BE
25 COMING, A BUDGET DIRECTOR AND AN ELECTED CEO WHO COULD TAKE US



THE BOARD OF
SUPERVISORS

1 IN A VERY DIFFERENT DIRECTION IF THEY SO CHOOSE. SO, I THINK
2 THAT'S ALSO IMPORTANT TO THINK ABOUT IN TERMS OF TIMING AND
3 THIS INFRASTRUCTURE. WE BUILD IT AND WILL IT CONTINUE? BECAUSE
4 THAT WON'T BE WITHIN THE PURVIEW OF THIS BOARD ONCE WE HAVE
5 THE ELECTED CEO. I THINK THERE'S A LOT THAT WE'RE GOING TO
6 LEARN AND I'M, YOU KNOW, ACTUALLY VERY EXCITED BY THE REPORT
7 AND YOUR FEEDBACK. I WON'T GET INTO IT RIGHT NOW BECAUSE I
8 WANT TO TURN TO SUPERVISOR HORVATH.

9

10 **SUP. LINDSEY P. HORVATH:** THANK YOU. I WANT TO THANK THE
11 GOVERNANCE REFORM TASK FORCE MEMBERS FOR SUBMITTING THESE
12 BUDGET RECOMMENDATIONS TO US. I SPECIFICALLY WANT TO THANK THE
13 COMMITTEE MEMBERS FOR HERE, AND I WANT TO REITERATE SOMETHING
14 THAT THE COMMITTEE CHAIR SAID THAT THIS IS THE FIRST TIME I
15 THINK WE'VE HAD A CONVERSATION LIKE THIS IN MORE THAN 100
16 YEARS IN TERMS OF HOW WE'RE DOING THIS WORK AT THE COUNTY. SO
17 I REALLY APPRECIATE THAT WE'RE TAKING TIME TO HAVE A
18 CONVERSATION I THINK IS CRITICALLY IMPORTANT AND WILL CONTINUE
19 TO BE AN EVOLUTION AND I DON'T SAY THAT WITH ANY YOU KNOW,
20 SORT OF SENTIMENT BEHIND IT OTHER THAN ACKNOWLEDGEMENT THAT WE
21 ALL AS A COUNTY BODY, COUNTY FAMILY ARE COLLECTIVELY RETAKING
22 A LOOK AT HOW WE DISCUSS OUR BUDGET, WHERE WE MAKE OUR
23 INVESTMENTS AND OUR PRIORITIES. THERE HAVE CERTAINLY BEEN
24 CONVERSATIONS ABOUT HOW WE DO OUR BUDGETING SINCE IN THAT
25 PERIOD OF TIME. BUT STRUCTURALLY HOW WE CHANGE IT. THIS IS THE



THE BOARD OF
SUPERVISORS

1 FIRST TIME WE'VE REALLY TALKED ABOUT THAT. YOU KNOW, THE
2 MEASURE G PROCESS BROUGHT FORWARD FOR THE FIRST TIME EVER
3 PUBLIC BUDGET HEARINGS IN THE WAY THAT WE DID THEM LAST YEAR.
4 AND OUR CEO STEWARDED US AS A COUNTY TO DEVELOP A FIRST YEAR
5 PROCESS, AND I APPRECIATE THAT. AND NOW OUR GOVERNANCE REFORM
6 TASK FORCE IS GIVING US YOUR FEEDBACK BASED ON HOW THAT
7 EXPERIENCE WENT. AND I ASSUME THAT AS WE MAKE MORE
8 IMPROVEMENTS, WE'LL CONTINUE TO MAKE REFINEMENTS, AND IDEALLY,
9 THAT'S HOW IT CONTINUES TO WORK. SO, I WANT TO THANK EVERYONE
10 WHO'S BEEN A PART OF THAT PROCESS BECAUSE I THINK HOW WE DO
11 OUR BUDGETING MATTERS FOR SOME OF THE REASONS SUPERVISOR
12 MITCHELL MENTIONED. OUR CONSTITUENTS WANT TO KNOW HOW ARE WE
13 USING OUR DOLLARS TO IMPACT THEM, TO IMPROVE THEIR LIVES. WE
14 ALSO HAVE CONSTITUENTS WHO WANT TO KNOW HOW THEY CAN GET IN A
15 CONTRACTING PROCESS AND BE PART OF ADMINISTERING THOSE COUNTY
16 PUBLIC DOLLARS IN A WAY THAT HELPS PEOPLE THROUGH THE WORK
17 THAT THEY DO. AND SO, THERE ARE A LOT OF REASONS WHY PEOPLE
18 ARE WATCHING BUDGET. AND I KNOW WHEN I CAME IN, FOR SOME
19 PEOPLE, THERE WAS SORT OF THIS PERCEPTION THAT WE HAD THREE
20 TIMES A YEAR WE TALKED ABOUT THE BUDGET, AND PEOPLE GOT MAYBE
21 A MINUTE AND A HALF TO COME SAY THEIR PIECE ON WHAT IS MORE
22 THAN \$50,000,000,000 OF WORK THAT IS DONE ANNUALLY BY THE
23 COUNTY. AND SO SOMEWHERE BETWEEN THAT AND WHERE WE ARE NOW, I
24 KNOW WE'LL CONTINUE TO MAKE IMPROVEMENTS. AND THIS IS REALLY
25 ABOUT HOW DO WE MAKE SURE THAT THIS KIND OF CONVERSATION IS AS



THE BOARD OF
SUPERVISORS

1 ACCESSIBLE AS IT CAN BE. AND IT IS DENSE. TO TALK ABOUT MORE
2 THAN \$50,000,000,000 OF INVESTMENT IN OUR REGION, IT IS VERY
3 DENSE AND COMPLICATED, SO IT IS GOING TO TAKE TIME, BUT I
4 THINK WE CAN ALSO COME UP WITH PROCESSES THAT MAKE IT MORE
5 DIGESTIBLE, ACCESSIBLE, AND INFORMATIVE TO THE PEOPLE WHO ARE
6 REALLY TRYING TO BETTER UNDERSTAND IT. AND SO, I THANK ALL OF
7 YOU FOR THE WORK THAT YOU'VE DONE TO GET INTO THAT LEVEL OF
8 DETAIL. IT'S NOT FOR EVERYONE, AND CERTAINLY NOT FOR THE FAINT
9 OF HEART. I KNOW YOUR DEDICATED WORK, HOWEVER, IS EVIDENT IN
10 THE RECOMMENDATIONS THAT ARE BEFORE US TODAY AND WILL MAKE
11 THAT PROCESS EASIER FOR US ALL TO UNDERSTAND, TO MAKE IT MORE
12 TRANSPARENT AND VALUABLE TO OUR PUBLIC. AT THE DECEMBER 17TH
13 OPERATIONS CLUSTER MEETING, OUR STAFF FOR OUR RESPECTIVE BOARD
14 OFFICES HEARD FROM CEO BUDGET STAFF THAT THEY'LL BE ABLE TO
15 IMPLEMENT ALL OF THE SHORT-TERM RECOMMENDATIONS THIS YEAR, AS
16 HAS BEEN MENTIONED, AND THAT'S EXCELLENT. AND I'M ALSO GLAD TO
17 HEAR TODAY THE IMPROVEMENTS THAT YOU'RE INTENDING AS WE MOVE
18 FORWARD I KNOW THAT THAT REQUIRES A LOT OF WORK. SO, I REALLY
19 WANT TO THANK YOU FOR TAKING SERIOUSLY HOW MUCH THE PUBLIC
20 WANTS THIS PROCESS TO CHANGE TO MAKE IT MORE ACCESSIBLE FOR
21 THEM AND THAT YOU'RE STEWARDING HOW THE COUNTY FAMILY IS GOING
22 TO DO IT, I REALLY APPRECIATE THAT. I THINK I FOUND LAST YEAR
23 THE HEARINGS TO BE INFORMATIVE AND AN IMPORTANT NEW STEP AND I
24 THINK WE'VE ALL FELT AND EXPRESSED IN OUR OWN WAY WHAT THOSE
25 GROWING PAINS FELT LIKE BUT WE REALLY DO WANT TO HEAR MORE



THE BOARD OF
SUPERVISORS

1 FROM THE PUBLIC AND FIND WAYS THAT THEY CAN HELP SHAPE IT NOT
2 JUST SORT OF HAVE A PUBLIC COMMENT NOTED ON SOMETHING THAT'S
3 SORT OF PRE-BAKED AND DONE. AND MOVING FORWARD, THESE BUDGET
4 HEARINGS WILL BE EVEN MORE IMPORTANT AS WE ARE CERTAINLY FACED
5 WITH SIGNIFICANT BUDGET CHALLENGES. SO, EVERY DOLLAR IS GOING
6 TO BE SCRUTINIZED MORE, WHICH IS WHY I'M REALLY GLAD TO HEAR
7 THAT WE'RE MOVING MORE IN THE DIRECTION OF A PERFORMANCE
8 OUTCOME ANALYSIS OF HOW WE'RE USING THOSE DOLLARS. THE TASK
9 FORCE RECOMMENDATIONS ARE GOING TO BRING IMPROVEMENTS AND IN
10 ADDITION TO THE SHORT TERM RECOMMENDATIONS RELATED TO
11 SCHEDULING, POSTING OF MATERIALS, PUBLIC COMMENT, BOARD
12 QUESTIONS, PRESENTATION FORMAT, ACCESSIBILITY, EDUCATIONAL
13 MATERIALS AND POST PRESENTATION SURVEYS, YOU ALSO PROVIDED OUR
14 BOARD WITH LONG TERM RECOMMENDATIONS AND I'M GRATEFUL FOR
15 THOSE AS WELL, BECAUSE WE WANT TO CONTINUE ON MAKING SURE THAT
16 WE'RE KEEPING AN EYE ON THE BALL OF WHAT THAT WORK LOOKS LIKE
17 OVER TIME, BECAUSE THERE ARE MANY CHANGES AS PART OF THE
18 MEASURE G PROCESS. SEVERAL OF YOUR RECOMMENDATIONS FOCUS ON
19 PERFORMANCE EVALUATION, AS I MENTIONED, AND THE TASK FORCE
20 RECOMMENDATIONS ALSO INCLUDE REQUIRING DEPARTMENTS TO INCLUDE
21 A SUMMARY OF OUTCOMES, PROGRESS TOWARDS GOALS, AND MEASURABLE
22 METRICS FOR THE BUDGET YEAR. SO, I'M GLAD THAT CEO'S OFFICE IS
23 CONTEMPLATING HOW WE IMPLEMENT THAT ON A GOING FORWARD BASIS.
24 AND I RECOGNIZE, I HEAR YOU TODAY THAT NOT ALL OF THAT WILL BE
25 FULLY BAKED AS PART OF OUR PROCESS THIS YEAR. BUT I DO THINK



THE BOARD OF
SUPERVISORS

1 IT WILL EVENTUALLY BE PART OF THE CONVERSATION, EVEN IF IT'S
2 NOT PART OF A CHART ON THE SCREEN, BECAUSE WE ARE HAVING VERY
3 TOUGH BUDGET CONVERSATIONS. AND I THINK WE'RE GOING TO THINK
4 ABOUT, YOU KNOW, I THINK FOR EXAMPLE, ABOUT THE NEW
5 HOMELESSNESS DEPARTMENT, YOU KNOW, WE ARE CERTAINLY GOING TO
6 HAVE CONVERSATIONS AROUND WHAT IS THE BEST PROGRAM TO INVEST
7 IN FOR THE KINDS OF OUTCOMES THAT WE'RE LOOKING FOR. WE DON'T
8 WANT TO REPEAT MISTAKES OF THE PAST. AND SO THAT WILL
9 NECESSARILY BECOME PART OF THE CONVERSATION PROCESS AND WE CAN
10 FIGURE OUT HOW TO BRING THAT INTO THE BUDGETING PROCESS. SO, I
11 THINK THE MARRIAGE OF WHAT THESE PROCESSES WILL LOOK LIKE OVER
12 TIME WILL HELP US EVOLVE INTO A MORE THOUGHTFUL APPROACH TO
13 HOW WE'RE DOING OUR BUDGETING. I KNOW IMPLEMENTING THESE
14 PERFORMANCE EVALUATION RECOMMENDATIONS WILL TAKE TIME. SO, DO
15 YOU THINK THAT THERE, DO YOU HAVE CONCERNS ABOUT HOW
16 PERFORMANCE EVALUATION WILL BE IMPLEMENTED? I KNOW YOU SAID
17 MAYBE NOT TILL NEXT YEAR, BUT ARE THERE BIG CONCERNS THAT YOU
18 HAVE AROUND WHAT THAT MIGHT LOOK LIKE?

19
20 **JOSEPH NICCHITTA:** I THINK IT, I CALLED IT A RUNNING START. I
21 THINK THAT WE WILL WORK WITH DEPARTMENTS TO UNDERSTAND HOW
22 THEY ARE MEASURING, TRACKING THEIR OWN METRICS, THEIR OWN
23 OUTCOMES. AND THERE'S SOMETIMES THERE'S CONFUSION BETWEEN
24 OUTPUTS AND OUTCOMES, AND I THINK WE WANT TO FOCUS ON THE
25 LATTER. AND SO, WE'LL CERTAINLY WORK WITH THEM. AND I THINK



THE BOARD OF
SUPERVISORS

1 THAT MIGHT BE ONE AREA WHERE SOME ADDITIONAL TIME WOULD BE
2 FRUITFUL TO GET SOMETHING MORE CONSISTENT AND TANGIBLE FOR THE
3 DISCUSSION. SO, WE'LL WORK WITH THEM THIS PRESENTATION MONTH,
4 AND THEN WE'LL LEARN OUR LESSONS FROM THAT, AND THEN WE'LL
5 HEAD INTO NEXT YEAR AND DO IT BETTER. SO, NO CONCERNS
6 NECESSARILY OTHER THAN I RECOGNIZE IT'S THE START OF SOMETHING
7 THAT WILL BE ONGOING AND WILL GET BETTER OVER TIME.

8

9 **SUP. LINDSEY P. HORVATH:** I KNOW ONE OF THE CONCERNS THAT OUR
10 OFFICE HAS HEARD, YOU KNOW, SORT OF BEHIND THE SCENES AND
11 SOMETIMES IT'S TOUGH TO TALK ABOUT THINGS IN THESE SPACES, BUT
12 I THINK THE MORE THAT WE CAN TRY TO EMBRACE THAT, THE MORE
13 WE'RE GOING TO MAKE IMPROVEMENTS. IT'S JUST SORT OF AN
14 ACKNOWLEDGEMENT THAT SOMETIMES IT'S TOUGH FOR DEPARTMENT
15 DIRECTORS TO SAY THAT MAYBE ONE OF OUR FAVORITE PROGRAMS IS
16 NOT THEIR MOST RECOMMENDED APPROACH TO SOLVING SOMETHING. AND
17 SO THAT BECOMES DIFFICULT, THAT IF IT'S SOMETHING THAT WE
18 INITIATE AS A BOARD AND THEY THINK THERE'S A BETTER WAY TO DO
19 IT, ESPECIALLY IN TERMS OF HOW DOLLARS ARE USED, THAT'S A
20 TOUGH CONVERSATION TO HAVE, AND I ACKNOWLEDGE THAT. SO, I JUST
21 WANT TO SAY THAT HERE. AND IF THERE'S AN EASIER WAY FROM MY
22 PART AND MAYBE FROM THE PART OF THE BOARD TO HELP DEPARTMENT
23 DIRECTORS ENGAGE US IN THAT CONVERSATION, I WANT TO
24 ACKNOWLEDGE THAT HERE, THAT SOMETIMES THAT IS JUST
25 COMPLICATED. BUT I ALSO BELIEVE IT'S OUR RESPONSIBILITY TO BE



THE BOARD OF
SUPERVISORS

1 HONEST ABOUT OUR PROGRAMS AND OUTCOMES, PARTICULARLY IF THEY
2 AREN'T PERFORMING AS WELL AS WE HAD HOPED, WE EXPECTED, OR AS
3 OTHER PROGRAMS THAT MIGHT BE ABLE TO ACHIEVE SOME OF THOSE
4 OUTCOMES. SO THAT CAN BE A TOUGH THING. AND I JUST WANTED TO
5 ACKNOWLEDGE THAT HERE. SO FOR BOTH THE CEO AND FOR OUR TASK
6 FORCE MEMBERS WHO ARE PRESENT, HOW ARE YOU GOING TO WORK TO
7 REFINE AND PROVIDE ANALYSIS ON THE LONGER-TERM
8 RECOMMENDATIONS, ESPECIALLY LEADING UP TO 2028, THOSE CHANGES
9 HAVE SORT OF BEEN ALLUDED TO.

10

11 **SARA SADHWANI:** SO, FIRST, IF YOU DON'T MIND, I WOULD LOVE TO
12 JUST RESPOND TO SOMETHING THAT YOU JUST SAID ABOUT THE
13 DIFFICULT CONVERSATIONS. IT'S ONE OF THE REASONS RECOGNIZING
14 THAT. IN TALKING WITH SEVERAL DIFFERENT FORMER COUNTY
15 EXECUTIVES AND OTHER FOLKS THROUGHOUT THIS PROCESS. IT'S ONE
16 OF THE REASONS WHY PART OF OUR STAKEHOLDER ENGAGEMENT ALSO
17 INCLUDES RANK AND FILE EMPLOYEES. WE REALLY RECOGNIZE THAT THE
18 PEOPLE THAT ARE ON THE STREETS DOING THE WORK EACH AND EVERY
19 DAY MIGHT HAVE REALLY GREAT IDEAS ABOUT HOW TO IMPROVE
20 PERFORMANCE OF THE VARIOUS DEPARTMENTS. SO, I CERTAINLY WANTED
21 TO JUST UPLIFT THAT PIECE OF IT, AND I AGREE THOSE CAN BE VERY
22 DIFFICULT CONVERSATIONS, BUT THEY'RE THE NECESSARY ONES. IF WE
23 WANT TO HAVE A COUNTY THAT IS PROVIDING ROBUST AND EFFICIENT
24 SERVICES TO ALL OF THE ANGELENOS THAT IT SERVES, THEN THAT'S A
25 PART OF IT. WE NEED TO BE OKAY WITH TOUGH CONVERSATIONS. IN



THE BOARD OF
SUPERVISORS

1 TERMS OF YOUR QUESTION ABOUT MOVING FORWARD, WE ARE ALREADY
2 PUTTING IN PLACE FOR OUR SUBCOMMITTEE THE MOTION TO CONTINUE
3 WATCHING AND OBSERVING THE 2026 PROCESS. WE HAVE TALKED ABOUT
4 DEVELOPING A NUMBER OF PUBLIC ENGAGEMENT SESSIONS, POTENTIALLY
5 IN APRIL TO MAY IS KIND OF WHAT WE'RE LOOKING AT, BRINGING IN
6 VARIOUS EXPERTS TO TALK ABOUT SOME OF THE BEST PRACTICES IN
7 PUBLIC BUDGETING, HAVING A MORE MEANINGFUL ENGAGEMENT WITH
8 VARIOUS ADVOCACY ORGANIZATIONS THAT WE KNOW ARE VERY
9 INTERESTED IN THINGS LIKE TWO-YEAR BUDGET CYCLES OR
10 PARTICIPATORY BUDGETING SO THAT WE CAN HEAR MORE SUCCINCTLY
11 FROM THOSE GROUPS THAT ARE THINKING ABOUT THOSE THINGS AND SEE
12 IF THAT MAY OR MAY NOT BE THE RIGHT FIT FOR LOS ANGELES
13 COUNTY. WE ANTICIPATE AND HOPE TO ALSO CONDUCT ANOTHER ROUND
14 OF SURVEYS EARLIER, OBVIOUSLY, THAN WE DID THIS YEAR. WE'RE
15 ALREADY SET UP AND RUNNING AND WE'VE DONE IT ONCE. SO, I THINK
16 WE'LL BE ABLE TO ACHIEVE THAT MOST LIKELY DURING SUMMER. AND
17 OUR HOPE IS TO COME BACK WITH ADDITIONAL RECOMMENDATIONS FOR
18 THE 2027 CYCLE IN THE FALL OF 2026, SEPTEMBER, OCTOBER,
19 SOMETIME IN THAT AREA. WE CERTAINLY HAVE OUR WORK CUT OUT FOR
20 US WITH OTHER AREAS AS WELL. WE'LL ALSO BE IN FRONT OF YOU
21 BRINGING FORTH RECOMMENDATIONS FOR AN ETHICS COMMISSION. WE
22 HOPE TO HAVE A WORKING DOCUMENT TO BRING TO YOU BY MARCH OR
23 APRIL OF THIS YEAR.

24
25 **SUP. LINDSEY P. HORVATH:** THANK YOU. DID ANYONE, THAT COVER



THE BOARD OF
SUPERVISORS

1 EVERYTHING? OKAY, WELL I KNOW YOU'RE HARD AT WORK. I KNOW
2 THERE ARE SOME PEOPLE WHO ARE RELIGIOUSLY WATCHING YOUR
3 MEETINGS. THERE ARE OTHERS WHO ARE SORT OF GETTING THE UPDATES
4 AFTERWARDS AND THEN FOLKS WHO ARE EAGER TO FIGURE OUT THE
5 THING THAT THEY'RE LOOKING FOR IN MEASURE G WHEN YOU'RE GOING
6 TO HAVE THAT CONVERSATION. SO, I'M GLAD YOU'RE SORT OF
7 CHARTING OUT WHAT YOUR PROGRESS NEEDS TO LOOK LIKE AND
8 FIGURING OUT WHAT THAT SCHEDULE NEEDS TO BE BECAUSE I KNOW
9 THERE ARE SOME BUILT-IN TIMELINES PER THE BALLOT MEASURE AND
10 SO I APPRECIATE THAT. BUT AS WE'RE ENTERING BUDGET SEASON FOR
11 THE COUNTY, I THINK THIS IS CERTAINLY A TIMELY CONVERSATION, A
12 GREAT WAY TO SET US ON THE RIGHT PATH. THANK YOU, SUPERVISOR
13 HAHN, FOR HOLDING IT SO WE COULD HAVE THIS CONVERSATION. AND I
14 WANT TO THANK MY COLLEAGUES FOR PARTICIPATING IN IT BECAUSE I
15 THINK NOW THAT MEASURE G HAS PASSED, ALL OF US INFORMING IT
16 AND HOW TO MAKE IT BETTER, HOW TO MAKE SURE THAT IT SERVES THE
17 PEOPLE IN THE WAYS THAT IT WAS INTENDED AND THAT WE'RE NOT
18 HAVING BLIND SPOTS, THAT WE ARE CONSTANTLY IMPROVING IN TERMS
19 OF HOW WE DELIVER FOR PEOPLE WHO ARE EXPECTING THESE CHANGES
20 IS REALLY IMPORTANT. SO, I THANK YOU ALL FOR THE WORK THAT
21 YOU'RE DOING.

22
23 **JOSEPH NICCHITTA:** SUPERVISOR, I'M SORRY, DO YOU MIND IF I
24 RESPOND AS WELL?



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY P. HORVATH:** I'D LOVE IT.

2

3 **JOSEPH NICCHITTA:** TO YOUR QUESTION ABOUT LONG-TERM. SO, THIS
4 IS AN AREA WHERE I WANT TO JUST PROVIDE A WORD OF CAUTION. WE
5 TALKED ABOUT THE BUDGET SYSTEM THAT WE JUST IMPLEMENTED THAT
6 IS A, YOU KNOW, TO IMPLEMENT, TO CHANGE THE COUNTY'S FINANCIAL
7 SYSTEMS IS EXTRAORDINARILY EXPENSIVE. IT TAKES YEARS, IT'S A
8 TON OF CHANGE MANAGEMENT, AND THERE'S A LOT OF RISK INVOLVED.
9 WHEN WE'RE TALKING ABOUT LONG-TERM BUDGET CHANGES, MY
10 RECOMMENDATION TO THE GRTF IS FOCUS FIRST ON OBJECTIVES. LIKE
11 WHAT PROBLEMS ARE WE TRYING TO SOLVE? BECAUSE WE CAN TALK
12 ABOUT A BIENNIAL BUDGET BUT IN THE ABSTRACT IT'S NOT CLEAR TO
13 ME WHAT THAT WOULD HELP US ACHIEVE OR ACCOMPLISH OR WHEN WE'RE
14 TALKING ABOUT PARTICIPATORY BUDGETING WHAT ARE THE PARAMETERS?
15 WHAT ARE THE PROGRAMS THAT WE'RE TALKING ABOUT? WHAT IS IT
16 CAPITAL IS IT? SOCIAL SERVICES PROGRAMS LIKE THE AND WHY THESE
17 ARE THE TYPES OF THINGS THAT WILL HELP US WHEN I SAID AT THE
18 TOP IT'S IMPORTANT THAT I FEEL THAT I HAVE THE ABILITY TO SAY,
19 HERE'S MY TAKE ON THE RECOMMENDATIONS TO ADVISE YOU ALL. THIS
20 IS AN IMPORTANT PART OF, I THINK, THE JOB OF THE CEO FROM OUR
21 PERCH, WHICH IS TO SAY IF YOUR OBJECTIVES ARE A, B, AND C,
22 THERE MIGHT BE A BETTER WAY TO ACHIEVE IT THAN TO DO A
23 BIENNIAL BUDGET. AND I ONLY SAY THAT BECAUSE THERE'S A
24 DIFFERENCE BETWEEN ASPIRATIONAL, IMPLEMENTABLE, AND WHAT I
25 CALL RECKLESSLY ASPIRATIONAL. I DIDN'T MAKE THAT PHRASE UP.



THE BOARD OF
SUPERVISORS

1 SOMEBODY CAME IN PUBLIC COMMENT AND SAID IT, AND I LIKE IT.
2 BUT THAT IS WHAT WE WANT TO DO IS HAVE ASPIRATIONAL
3 IMPLEMENTABLE, AND WE WANT TO BE ABLE TO BASE IT ON THE
4 PRIORITIES THAT WE'RE TRYING TO ACCOMPLISH. SO, I'M NOT TRYING
5 TO SAY DON'T DO IT, WATCH OUT. I'M TRYING TO SAY THERE ARE
6 DEFINITELY RISKS, COSTS INVOLVED, AND SO WE'D WANT TO BE ABLE
7 TO HAVE SORT OF THE BEST APPROACH TO ACCOMPLISH THE
8 RECOMMENDATION. SO THAT'S MY WORD OF CAUTION. THANK YOU FOR
9 LETTING ME ADD THAT. AND I'M AVAILABLE TO TALK TO THE
10 COMMITTEE ABOUT THESE THINGS, ESPECIALLY OUR SYSTEMS AND OUR
11 RISKS AND OUR COSTS.

12
13 **SUP. LINDSEY P. HORVATH:** OF COURSE. I THINK THE REASON WE
14 WANTED THERE TO BE A TASK FORCE IS SO THERE CAN BE DISCUSSION.
15 AND THAT DISCUSSION IS OPEN TO EVERYONE. IT'S NOT EXCLUSIVE OF
16 ANYONE AND I THINK, YOU KNOW, IT'S ALSO HELPFUL THAT WE HAVE
17 TASK FORCE MEMBERS WHO ARE WORKING ON CHARTER REFORM CHANGES
18 FOR OTHER GOVERNMENTS. AND SO, THE EXPERIENCE THAT SOME OF
19 THEM ARE BRINGING IS DIFFERENT THAN WHAT WE'VE EVER DONE IN
20 THE COUNTY. AND THAT WILL HELP US. SO, I THINK KNOWING HOW THE
21 COUNTY HAS DONE IT IS IMPORTANT. AND KNOWING WHAT OTHER
22 GOVERNMENTS HAVE DONE IS ALSO IMPORTANT. SO, WE BRING SOME
23 DAYLIGHT AND A DIFFERENT PERSPECTIVE INTO THE CONVERSATION.
24 BUT YOU'RE RIGHT, WE'RE NOT MAKING CHANGE FOR CHANGE SAKE.
25 WE'RE MAKING CHANGE BECAUSE THERE ARE DESIRED OUTCOMES THAT



THE BOARD OF
SUPERVISORS

1 HAVE BEEN ARTICULATED BY THE PUBLIC THAT WE'RE TRYING TO MOVE
2 IN A DIRECTION, ESPECIALLY WITH NEW TECHNOLOGY AND NEW
3 REALITIES THAT WE FACE, HOW WE DO OUR BUDGETING OBVIOUSLY
4 DETERMINES HOW WE'RE ABLE TO DO OUR WORK. SO, YOU'RE
5 ABSOLUTELY RIGHT, WE DON'T WANT TO BE RECKLESS IN TERMS OF
6 THAT APPROACH. I DON'T THINK THAT THAT'S WHAT THE GOVERNANCE
7 REFORM TASK FORCE IS PROPOSING EITHER, AND THAT'S NOT HOW I
8 HEARD YOU SAY IT, BUT JUST TO SORT OF ADDRESS THAT TERM, I
9 THINK WHAT WE'RE ALL SAYING IS CONSCIOUS INTENTION IN TERMS OF
10 HOW WE'RE PROCEEDING WITH ALWAYS CENTERING THE FACT THAT WE'RE
11 TRYING TO INCLUDE MORE VOICES IN THE CONVERSATION AND BE
12 OUTCOME AND SOLUTION ORIENTED IN TERMS OF OUR CHANGE MAKING.
13 SO, DID I HEAR YOU RIGHT?

14
15 **JOSEPH NICCHITTA:** YEAH, YES. OKAY. THANK YOU FOR CLARIFYING
16 THAT. I'M NOT SAYING THAT THEY'RE BEING RECKLESS, BUT SOME
17 RECOMMENDATIONS THAT I'VE HEARD OFFERED UP BY PEOPLE WHO HAVE
18 STRONG OPINIONS, I THINK WOULD BE RECKLESS. AND SO THAT IS MY
19 CONCERN IS THAT THE GRTF, I THINK IS DOING A GOOD JOB OF
20 FILTERING THAT AND MAKING SURE WE GET STUFF THAT IS
21 IMPLEMENTABLE. AND SO, I'M OPTIMISTIC THAT THEY WILL CONTINUE
22 TO DO THAT. AND AS THEY HAVE QUESTIONS, SEND THEM OUR WAY.
23 WE'LL SEND, YOU KNOW, I CAN ANSWER THEM. WE'LL SEND MASON.
24 WE'LL SEND FOLKS BACK HERE TO HELP THEM UNDERSTAND OUR, WHAT
25 CONCERNS WE MIGHT HAVE.



THE BOARD OF
SUPERVISORS

1
2 **SUP. LINDSEY P. HORVATH:** THAT'S GREAT. THANK YOU.

3
4 **SUP. HILDA SOLIS, CHAIR:** DID YOU HAVE A COMMENT?

5
6 **SARA SADHWANI:** YEAH, IF I MAY, I JUST WANT TO SAY THANK YOU
7 FOR THAT. I REALLY APPRECIATE IT AND I KNOW YOU AND YOUR
8 OFFICE AND YOUR TEAM HAS BEEN YOU KNOW VERY ACCESSIBLE TO US
9 AND I REALLY APPRECIATE THAT AND CERTAINLY YOU KNOW THE HOPE
10 IS THAT THIS IS AN OPPORTUNITY TO EXPLORE NEW IDEAS THEY MAY
11 OR MAY NOT BE RIGHT FOR THE COUNTY. BUT WE CERTAINLY HAVE
12 HEARD CALLS FROM VARIOUS COMMUNITY FOLKS ASKING US TO
13 INVESTIGATE IT. AND I THINK ONE OF THE BEAUTIES OF A TASK
14 FORCE LIKE THIS OR A COMMISSION THAT LOOKS AT THESE KINDS OF
15 CHARTER REFORMS IS AN OPPORTUNITY TO LOOK UNDER NEW STONES,
16 UNCOVER NEW IDEAS, AND CERTAINLY TO DO SO WITH ALL OF THE
17 EXPERTISE THAT WE RECOGNIZE IS OUT THERE NATIONWIDE AND
18 DRAWING UPON THAT. AND I THINK WE HAVE MANY, MANY ARENA IN
19 WHICH THAT WE NEED TO DO THAT NOT ONLY IN THE BUDGETING AREA,
20 BUT I THINK THAT AT LEAST THIS IS AN OPPORTUNITY TO ENGAGE THE
21 COMMUNITY. CERTAINLY, WE'VE HEARD CALLS FROM FOLKS TO TAKE A
22 LOOK AT SOME OF THESE THINGS. THAT DOESN'T MEAN THAT WE
23 NECESSARILY WILL FIND THAT IT WORKS. AND I WELCOME THE
24 COLLABORATION FROM THE CEO'S OFFICE.



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS, CHAIR:** THANK YOU, IS THAT OKAY? VERY GOOD.
2 I'M NOT GOING TO SAY TOO MUCH. I'VE ALREADY ASKED SOME
3 QUESTIONS, BUT I DO WANT TO THANK THE PANEL AND I DO WANT TO
4 THANK ALL THE MEMBERS, THE TASK FORCE MEMBERS. ONE OF MY
5 APPOINTEES, BRIAN TABATABAI, WHO YOU KNOW VERY WELL, PUT IN A
6 LOT OF HOURS. I KNOW ALL OF OUR MEMBERS DID, AND NOBODY'S
7 GETTING PAID FOR THIS, BUT THEY'RE COMMITTED TO IT. AND I JUST
8 CAN'T THANK YOU ENOUGH AND THEM FOR PROVIDING THAT TIME AND
9 EFFORT, BECAUSE I REALLY DO BELIEVE THERE'S VALUE AND I THINK
10 THIS IS SOMETHING THAT WE'RE UNCOVERING MORE AND MORE EVERY
11 DAY THAT EVEN WHEN THERE'S A BIG CRISIS WITH THE COUNTY
12 WHETHER IT'S A FIRE, AN EARTHQUAKE, OR FLOODS WE MANAGE TO
13 MOVE QUICKLY LIKE THAT AND SOMETIMES MAYBE THAT PROCESS THAT
14 WE IMPLEMENT IS SOMETHING WE NEVER DID BEFORE. AND SO, WE
15 SHOULD BE THINKING ABOUT THAT, LESSONS LEARNED, AND THEN
16 INCLUDING THAT IN TERMS OF HOW OUR POLICIES AND OUR PROTOCOLS,
17 BECAUSE THAT ALSO HELPS TO DRIVE A LOT OF OUR BUDGET. WE HAVE
18 A LOT OF THOSE ISSUES THAT ARE COMING UP BEFORE THE BOARD.
19 THAT'S WHY I'M OPTIMISTIC TO HEAR WHAT THE STAKEHOLDERS HAVE
20 TO SAY, TO HEAR WHAT THE EXPERTS HAVE TO SAY, AND THEN FOR THE
21 BOARD, THE BODY, TO THEN FIND OUT, OKAY, WHAT'S THE BEST
22 DECISION BASED ON VALUE, EVIDENCE, FACTS, AND ALSO WHAT THE
23 POLITICAL CLIMATE IS, BECAUSE THAT ALSO DRIVES A LOT OF WHAT
24 WE'RE DOING HERE. I MEAN, WHEN I CAME HERE ALMOST 11 YEARS
25 AGO, I THOUGHT, WOW, HOW DOES THIS BATTLESHIP MOVE?



THE BOARD OF
SUPERVISORS

1 BATTLESHIP. BUT I'VE SEEN IT BECOME MORE FEEBLE AND MINDFUL
2 BECAUSE OF THE REPRESENTATION OF THE BOARD. AND PEOPLE SAYING
3 THINGS HAVE TO CHANGE. AND THE CEO AND COCO AND EVERYBODY, THE
4 DEPARTMENT HEADS HAVE LISTENED. BUT WE CAN DO A BETTER JOB AND
5 DO IT, I THINK, IN A MORE SYSTEMATIC PATTERN WAY. SO I LOOK
6 FORWARD TO WORKING WITH YOU AND YOU'VE BEEN WORKING WITH OUR
7 WITH OUR OFFICE TO SET UP THE SCHEDULE AND I CAN I CAN
8 ANNOUNCE THAT ACTUALLY WHEN WE ARE GOING TO START TO HAVE
9 THESE BUDGET MEETINGS AND IT IS RIGHT AROUND THE BLOCK IT'S
10 FEBRUARY THE 12TH THE 13TH THE 17TH AND THE 27TH AND I'M SURE
11 WE'RE GOING TO HAVE ROBUST INPUT AND WOULD HOPE THAT WE'LL ALL
12 BE AS PREPARED AS BEST WE CAN? AGAIN, I WANT TO THANK YOU FOR
13 YOUR PRESENTATION. I LOOK FORWARD TO HEARING MORE ABOUT THE
14 FEEDBACK AND HOW WE CAN REALLY. FEBRUARY THE 12TH, THE 13TH,
15 THE 17TH, AND THE 27TH. OKAY, AND HOPEFULLY WE'LL GET IT ALL
16 DOWN IN TERMS OF CLUSTERS AND WHAT MAKES SENSE FOR US AND
17 CLARITY IN TERMS OF WHAT THE DEPARTMENT HEADS ARE GOING TO BE
18 ASKED TO ADDRESS. SO, THANK YOU AGAIN. SO, WITH THAT, SEEING
19 NO OTHER COMMENTS AND EXECUTIVE OFFICE, LET'S GO TO THE PUBLIC
20 COMMENTS.

21
22 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUAL PLEASE COME
23 FORWARD AND STAFF WILL ASSIST YOU. ROSIE ESPINOSA, AS A FINAL
24 REMINDER FOR REMOTE PARTICIPANTS TO BE PLACED IN THE SPEAKING
25 QUEUE TO ADDRESS ITEM 18. IF YOU HAVE NOT ALREADY DONE SO, USE



THE BOARD OF
SUPERVISORS

1 THE RAISE HAND FEATURE ON YOUR DEVICE OR PRESS STAR 3 ON YOUR
2 TELEPHONE NOW. CALLER WITH PHONE NUMBER 323652, YOUR LINE IS
3 OPEN. PLEASE BEGIN.

4
5 **BYRON JOSE:** GOOD MORNING, THIS IS BYRON. THANK YOU, THE
6 PRESENTERS, FOR UPLIFTING SPACE FOR MORE PUBLIC COMMENT,
7 METRICS AND DELIVERABLE, Q&A OPPORTUNITIES FOR HARMFUL
8 DEPARTMENTS LIKE THE SHERIFF, PROBATION AND CEO. THIS SURVEY
9 CONFLATED AND MISCATEGORIZED SEX AND GENDER UNDERMINING ALL OF
10 THE STILL DO DATA COLLECTION INITIATIVES THAT SET FORTH BY
11 YOUR BOARD AND THE WORK THAT TGI COMMUNITIES HAVE BEEN LEADING
12 ALONG WITH RE AND 2022 TGI NEEDS ASSESSMENT AND MOTION.
13 FURTHERMORE, THE DRTF CHAIR AND INTERIM EDS INCOMPETENT
14 INVISIBILIZE THE VOICES AND NEEDS OF TGI COMMUNITIES BY
15 COMPING US UNDER QUOTE, LGBT+ IDENTITIES COMBINED. A SURVEY
16 FOR A COUNTY OF 10,000,000. REFORM AROUND THE BUDGET PROCESS
17 WAS ONE OF THE FEW AREAS COMMITTEE MEMBERS FOUND OPPORTUNITY,
18 GIVEN HOW THIS DIRECTIVES HAVE BEEN RAN THROUGH WITH OR
19 WITHOUT US, THE OTHER COMMISSIONS CLOSED DOOR AT HOW COMMITTEE
20 PROCESS WAS NOT ALLOWED FOR TRUE ENGAGEMENT OR TRANSPARENCY.
21 PLEASE MEASURE J AS APPROVED BY VOTERS ON CHARTER, CLOSE MCJ,
22 INCREASE THE MENTAL DEPTH THRESHOLD, FREE THE 50. THESE
23 LETTERS SHOULD HAVE BEEN DISCUSSED IN THE FIRST MEETING --

24
25 **EXECUTIVE OFFICER:** THANK YOU. HECTOR RAMIREZ, YOUR LINE IS



THE BOARD OF
SUPERVISORS

1 OPEN. PLEASE BEGIN.

2

3 **HECTOR RAMIREZ:** HELLO, MY NAME IS HECTOR RAMIREZ. I'M A PERSON
4 WITH A DISABILITY. I HAVE AUTISM. I'M GOING DEAF, HARD OF
5 HEARING, AND I LIVE WITH A PSYCHIATRIC DISABILITY. I'M SO
6 EXCITED TO BE LISTENING AT THIS MEETING AND HEARING THE WORD
7 ACCESSIBILITY AND ACCESS AT THE BEGINNING OF THE YEAR.
8 ACCESSIBILITY IS BOTH ASPIRATIONAL AND IMPLEMENTABLE. WHY?
9 BECAUSE IT'S THE LAW. AND SO JUST HEARING ALL THESE GREAT
10 RECOMMENDATIONS TO ENSURE THAT OUR STAKEHOLDER PROCESSES ARE
11 ACCESSIBLE, NOT JUST TO PEOPLE WITH DISABILITIES, BUT TO THE
12 PUBLIC IN GENERAL, IT'S A GREAT RECOMMENDATION. I WOULD
13 GREATLY RECOMMEND TO LOOK FOR EXAMPLE OF HOW THE DEPARTMENT OF
14 MENTAL HEALTH UTILIZES ITS ACCESS FOR ALL GROUP TO ENGAGE IN
15 ACCESSIBILITY BECAUSE IT'S BY PEOPLE WITH DISABILITIES, FOR
16 PEOPLE WITH DISABILITIES. SIMILARLY, THE CALIFORNIA COMMISSION
17 ON DISABILITIES, THAT IS ONE OF THE MOST ACCESSIBLE
18 STAKEHOLDER PROCESSES I SERVE ON THE LOS ANGELES COUNTY
19 COMMISSION ON DISABILITIES AND THAT IS A SPACE THAT
20 UNFORTUNATELY IS NOT ACCESSIBLE. SO, THIS IS SOMETHING THAT WE
21 REALLY NEED. THANK YOU.

22

23 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 909997,
24 YOUR LINE IS OPEN. PLEASE BEGIN.

25



THE BOARD OF
SUPERVISORS

1 **ROY HUMPHREYS:** THANK YOU, THIS IS ROY HUMPHREYS, ROWLAND
2 HEIGHTS. TRANSPARENCY IS A MOST OPTIMISTIC FORM. IS A GREAT
3 CONCEPT IN PROVIDING OPPORTUNITY FOR KNOWLEDGE AND AWARENESS.
4 THE ENGAGEMENT PHASE BY TAX PAYING CONSTITUENTS CARRIES AN
5 EXPENSE FACTOR WHERE PETER IS BROKE AND PAUL IS MIA. YOUR
6 PLATE IS OVERFLOWING WITH ILLEGAL ALIENS, MEN CENTRAL,
7 \$4,000,000,000 SEX BILL, AND YOU CAN'T EVEN KEEP THE BUS STOP
8 NIGHTLIGHTS ON. PAUL JOHN SHUE OF STC MANAGEMENT FOR HELP
9 NOTING THE SHADOWS SENT YOU AND SUBSCRIBE TO MY YOUTUBE
10 CHANNEL. THANK YOU.

11
12 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, THERE ARE NO OTHER
13 REMOTE SPEAKERS TO ADDRESS THE BOARD. REMOTE PARTICIPATION FOR
14 ITEM 18 IS NOW CONCLUDED. WE WILL GO TO OUR IN-PERSON
15 SPEAKERS, PLEASE BEGIN.

16
17 **IN-PERSON SPEAKER:** YEAH, HELLO, OKAY, YEAH. SO, IN REGARDS TO
18 YOU GUYS, IS THIS A NEW TASK FORCE? AND IF SO, THIS COULD BE
19 YOUR FIRST OPPORTUNITY TO INVESTIGATE MY SITUATION. ARE YOU
20 GUYS A NEW TASK FORCE WHERE PUBLIC COMMENT CAN, OR YOU CAN'T
21 START NOW? YOU GUYS CAN'T START YET? OKAY, SO FINE. WELL, I
22 HAVE A SUGGESTION. YOU GUYS CAN START HELPING YOUR BUDGET BY
23 NOT LOCKING UP INNOCENT PEOPLE WITH NO INJURED PARTIES AND
24 TAKING AWAY CHILDREN FROM PARENTS THAT HAVE NOT COMMITTED A
25 CRIME AND NOT HAVE THEM VOLUNTARILY UNDER FALSE CONTRACTS THAT



THE BOARD OF
SUPERVISORS

1 WE ARE NOT EVEN INFORMED OF. SO, YOU CAN FIX YOUR BUDGET ASAP.
2 AND YOU GUYS COULD HAVE EXTRA MONEY FOR OTHER THINGS THAT WILL
3 BENEFIT THE COMMUNITY. I MEAN, I'M HOMEGROWN SOUTH CENTRAL,
4 L.A. SO I'VE BEEN THERE, DONE THAT, AND I'VE SEEN IT ALL. I'VE
5 BEEN THROUGH A LOT. DON'T EVEN MATTER NO MORE. I'M HERE FOR MY
6 SON, AND ALL OTHER INNOCENT KIDS HAVE BEEN TAKEN AWAY FROM
7 THEIR FAMILIES. THAT WOULD HELP YOUR BUDGET OUT REAL GOOD, AND
8 IT WILL BENEFIT THE WHOLE ENTIRE COUNTY. SO, IT WOULDN'T NEED
9 TO BE SEPARATE --

10

11 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR AND MEMBERS OF THE
12 BOARD THAT CONCLUDES PUBLIC COMMENT ON THIS ITEM.

13

14 **EDWARD YEN, EXECUTIVE OFFICER:** ITEM18 IS BEFORE YOU.

15

16 **SUP. HILDA SOLIS, CHAIR:** THANK YOU ITEM IS MOVED BY SUPERVISOR
17 HAHN, SECONDED BY SUPERVISOR HORVATH TO APPROVE THIS ITEM.
18 EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

19

20 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL?

21

22 **SUP. HOLLY J. MITCHELL:** AYE.

23

24 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.
25 SUPERVISOR, HORVATH?



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY P. HORVATH:** AYE.

3

4 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.

5 SUPERVISOR HAHN?

6

7 **SUP. JANICE HAHN:** I'M HORVATH HAHN. AYE.

8

9 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.

10 SUPERVISOR BARGER?

11

12 **SUP. KATHRYN BARGER:** AYE.

13

14 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE.

15 SUPERVISOR SOLIS?

16

17 **SUP. HILDA SOLIS, CHAIR:** AYE.

18

19 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. MOTION

20 CARRIES, 5 TO 0. WE WILL NOW MOVE ON TO ITEM 42, REPORT ON

21 ALTERNATIVE HOUSING FOR PREGNANT, GENDER EXPANSIVE YOUTH,

22 WHICH WAS HELD BY SUPERVISOR HORVATH. FOR MEMBERS OF THE

23 PUBLIC JOINING US REMOTELY TO COMMENT ON THIS ITEM, PLEASE USE

24 THE RAISE HAND FEATURE IF YOU ARE ONLINE OR PRESS STAR THREE

25 IF ON THE TELEPHONE. PROBATION DEPARTMENT REPRESENTATIVES,



THE BOARD OF
SUPERVISORS

1 KATHERYN BEIGH, DIRECTOR, KIM BINION, SENIOR DEPUTY DIRECTOR
2 ARE AVAILABLE FOR QUESTIONS. FOR THE DEPARTMENTAL SPEAKERS,
3 PLEASE STATE YOUR NAME AND TITLE FOR THE RECORD WHEN YOU
4 ADDRESS THE BOARD.

5
6 **SUP. HILDA SOLIS, CHAIR:** THANK YOU, SUPERVISOR HORVATH.

7
8 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. I KNOW OUR
9 STAFF IS COMING TO THE DAIS, BUT I JUST WANT TO ACKNOWLEDGE
10 THE EFFORTS THAT OUR PROBATION DEPARTMENT, OUR PUBLIC
11 DEFENDER'S OFFICE, THE COURTS, AND OUR COUNTY PARTNERS HAVE
12 INVESTED TO EXPEDITE THE TRANSITION OF PREGNANT YOUTH OUT OF
13 OUR PROBATION FACILITIES. IT'S MY UNDERSTANDING THAT AS OF
14 DECEMBER 18TH, WE NO LONGER HAVE PREGNANT YOUTH IN PROBATION
15 FACILITIES. AND WHILE WE KNOW THAT CAN CHANGE IN THE FUTURE, I
16 THINK IT'S IMPORTANT TO EMPHASIZE THAT WE CAN REDUCE THE
17 NUMBER OF YOUTH AND SPECIFICALLY GIRLS IN OUR CUSTODY. AND I
18 KNOW THAT IT HAS TAKEN SIGNIFICANT EFFORT AND YOU HAVE
19 DEMONSTRATED THAT OVER THE LAST COUPLE OF WEEKS AND ALSO SHOWN
20 THAT YOU CAN DELIVER IN THOSE CHANGES. SO, THANK YOU FOR THE
21 WORK THAT YOU HAVE DONE. I KNOW THAT CAMPUS KILPATRICK IN
22 MALIBU HAS NOW BECOME THE FACILITY FOR GIRLS AND GENDER
23 EXPANSIVE YOUTH. SO, I'D LIKE TO SEE EFFORTS PUT IN PLACE TO
24 HELP THOSE WHO ARE ALREADY THERE NOW FINDING OTHER
25 OPPORTUNITIES AS WELL TO BE HOUSED IN THE COMMUNITY IN



THE BOARD OF
SUPERVISORS

1 APPROPRIATE SETTINGS AND PLACEMENTS. AS YOU, I'M SURE, ARE
2 AWARE, THIS REPORT BACK IS INTENDED TO BE RECURRING. AND AT
3 FIRST, WE SORT OF LOOKED AT IT AND SAID, WELL, IF NOBODY'S IN
4 CUSTODY AND PROBATION, THEN MAYBE WE DON'T HAVE ANYTHING TO
5 TALK ABOUT, BUT I WANTED TO TAKE THE OPPORTUNITY TO HIGHLIGHT
6 HOW HARD YOU WORKED TO MAKE THAT A REALITY AND TO HIGHLIGHT
7 THAT NOW THAT WE KNOW WE HAVE SOLUTIONS ON A GOING FORWARD
8 BASIS, SHOULD THERE BE A YOUNG PERSON WHO'S PREGNANT, THAT WE
9 HAVE SOLUTIONS THAT CAN HELP SUPPORT THEM WHILE THEY ARE
10 PREGNANT AND ALSO ADDRESS WHATEVER ELSE IS GOING ON. SO, I
11 THANK YOU FOR THE WORK THAT YOU DID AND I HOPE THAT WE ARE
12 ABLE TO CONTINUE TO NOT HAVE PREGNANT YOUTH IN OUR FACILITIES.
13 SO, THANK YOU FOR YOUR WORK.

14
15 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR MITCHELL.

16
17 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH. I TOO APPRECIATE
18 THE WORK OF THE COUNTY DEPARTMENTS AND THE COURTS,
19 PARTICULARLY OUR COMMUNITY PARTNERS TO ENSURE THAT PREGNANT
20 JUSTICE-IMPACTED YOUTH ARE TRANSFERRED TO COMMUNITY-BASED
21 PLACEMENTS. AGAIN, THE COORDINATION BETWEEN THE DEPARTMENTS IN
22 THESE PAST COUPLE OF MONTHS SHOULD BE REVIEWED AS A MODEL FOR
23 HOW WE ADVANCE DEPOPULATION EFFORTS ACROSS THE BOARD. AND I
24 WANT TO BE CLEAR THAT THIS IS PROGRESS AND I HOPE THAT WE
25 WOULD APPLY THE SAME LEVEL OF URGENCY FOR ALL YOUTH. I'M GOING



THE BOARD OF
SUPERVISORS

1 TO REPEAT THAT WE WOULD APPLY THE SAME LEVEL OF URGENCY FOR
2 ALL YOUTH. AND BECAUSE MY, IT'S MY INTENTION THAT WE
3 PRIORITIZE SAFE RELEASE TO COMMUNITY PLACEMENTS. AND SO, I'M
4 INTERESTED IN KNOWING WHAT ACTIONS THE DEPARTMENTS HAVE TAKEN
5 IN THE LAST MONTH THAT CONTRIBUTED TO THE OVERALL REDUCTION IN
6 THE POPULATION FOR GIRLS AND GENDER EXPANSIVE YOUTH.

7

8 **KIMBERLY BINION:** KIM BINION, SENIOR, SENIOR DIRECTOR,
9 SUPERINTENDENT OF CAMPUS VERNON KILPATRICK AND DOROTHY KIRBY
10 CENTER. WE ARE A PART OF THE ENDING GIRLS' INCARCERATION
11 INITIATIVE SO WE DO WORK CLOSELY WITH DYD, OICR, TWO CBO'S,
12 BELOVED VILLAGE, YOUNG WOMEN'S FREEDOM CENTER AND THE VERA
13 INSTITUTE TO WORK ON DEVELOPING A SUSTAINABLE PLAN TO END
14 GIRLS' INCARCERATION. WITH THAT WE HAVE BROUGHT ON, WE ALSO
15 WORK CLOSELY WITH THE ALTERNATE PUBLIC DEFENDER. WE HAVE
16 BROUGHT ON A CONSULTANT SO THAT WE CAN ENSURE WHILE WE HAVE
17 THE GIRLS IN CUSTODY THAT WE ARE PROVIDING THE APPROPRIATE
18 CARE FOR OUR GIRLS AND GENDER EXPANSIVE YOUTH. AND I ALSO HAVE
19 MET WITH CAHSA. WE WILL PROBABLY BRING IN THE CAHSA WORKERS AS
20 WELL. WE REALLY WANT TO MAKE THIS A COLLABORATION ON A
21 COLLABORATIVE EFFORT THAT'S NOT PERFORMATIVE, BUT WE'RE
22 ACTUALLY HAVING RESULTS.

23

24 **SUP. HOLLY J. MITCHELL:** AND SO, DO YOU HAVE ANY NUMBERS THAT
25 YOU CAN SHARE IN TERMS OF WHAT THE REDUCTION IS IN THE OVERALL



THE BOARD OF
SUPERVISORS

1 GIRL POPULATION AND THE GENDER EXPANSIVE YOUTH POPULATION?

2

3 **KIMBERLY BINION:** I DO NOT.

4

5 **SUP. HOLLY J. MITCHELL:** OKAY. IF SOMEBODY COULD GET BACK TO
6 ME, I'D APPRECIATE IT. AGAIN, MY HOPE IS THE PROGRESS WE'VE
7 HAD IN THIS ONE POPULATION, WE WILL SEE IT ROLL OUT TO THE
8 BROADER POPULATION.

9

10 **KIMBERLY BINION:** WE'LL DO. THANK YOU.

11

12 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR.

13

14 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. I JUST WANT TO SAY THANK
15 YOU, SUPERVISOR HORVATH, FOR HOLDING THE ITEM, BECAUSE THIS IS
16 SOMETHING THAT SOME OF US HAVE BEEN TALKING ABOUT FOR YEARS,
17 MORE THAN A DECADE NOW. I KNOW THAT AS A MEMBER ON THE BOARD
18 AND WITH OTHER MEMBERS PREVIOUSLY ABOUT YOUNG WOMEN WHO WERE
19 DETAINED IN OUR CARE THAT WERE SHACKLED DURING THEIR
20 PREGNANCY. AND TO SEE THEM WALKING IN OUR CAMPS AND IN OUR
21 FACILITIES WAS JUST, FOR ME, SOMETHING THAT REALLY WAS A GUT
22 PUNCH. AND I'M GLAD THAT TODAY WE CAN SAY WE DON'T HAVE THESE
23 PREGNANT YOUNG WOMEN NOW IN OUR CUSTODY IN THIS MANNER THAT
24 THEY ARE IN OTHER FACILITIES. AND I THINK THAT WE NEED TO DO
25 BETTER BECAUSE BY THE TIME WE KNOW THAT THEY ARE EXPERIENCING



THE BOARD OF
SUPERVISORS

1 A PREGNANCY, WE SHOULD HAVE ALREADY HAD THAT DIAGNOSIS AND
2 PREPARED A PLAN. SO, I HOPE THAT MOVING FORWARD THAT IS WHERE
3 WE'RE GOING TO BE, AT LEAST WITH RESPECT TO THAT AND ANY OTHER
4 TYPES OF ISSUES THAT COME BEFORE OUR YOUNG GIRLS, BECAUSE IT
5 COULD BE A RANGE OF THINGS. IT ISN'T JUST PREGNANCY, BUT IT
6 COULD BE A WHOLE LIST OF OTHER THINGS THAT THEY MAY BE GOING
7 THROUGH. AND I WOULD JUST COMMEND THE LEADERSHIP PROBATION,
8 AND I WANT TO THANK OUR CHIEF PROBATION OFFICER. I SAW HIM
9 RIGHT BEFORE THE HOLIDAYS VISITING THE CAMP THERE, LOS
10 PADRINOS ACTUALLY. I WILL SAY THAT WE HAD SOME YOUNG WOMEN
11 THERE, VERY YOUNG, MAYBE 15 OR YOUNGER, AND THEY WERE BEING
12 TRANSPORTED, I THINK TO COURT OR SOMEWHERE. BUT I WAS A BIT
13 TAKEN BECAUSE I SAW THEM IN SHACKLES AND THEY WERE VERY YOUNG,
14 VERY PETITE. AND JUST IN MY MIND, I DIDN'T GET AN EXPLANATION
15 AS TO WHY THEY WERE HAVING TO BE SUBDUED IN THAT MANNER. SO, I
16 HOPE I CAN GET AN ANSWER BACK AT SOME POINT. MAYBE NOT RIGHT
17 HERE, BUT LATER ON IF THERE'S A CHANGE THAT CAN OCCUR UNLESS
18 THEY WOULD DO BODILY HARM, BUT I DIDN'T PERCEIVE THAT AS THEY
19 WERE BEING TAKEN OUT OF THE FACILITY AND PROBABLY GOING TO BE
20 TRANSPORTED SOMEWHERE. THANK YOU. SEEING NO OTHER QUESTIONS
21 FROM THE BOARD, LET'S GO TO PUBLIC COMMENT.

22
23 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUAL PLEASE COME
24 FORWARD AND STAFF WILL ASSIST YOU. ROSIE ESPINOSA. MADAM
25 CHAIR, THERE ARE NO REMOTE SPEAKERS TO ADDRESS THE BOARD.



THE BOARD OF
SUPERVISORS

1 REMOTE PARTICIPATION FOR ITEM 42 IS CONCLUDED AND WE WILL GO
2 TO OUR IN-PERSON SPEAKER. PLEASE BEGIN.

3
4 **IN-PERSON SPEAKER:** I'M BACK AGAIN. JUST, THAT IS, I'LL GIVE
5 YOU GUYS AN APPLAUD, BECAUSE THAT IS A START. IT'S JUST A
6 START, A BEGINNING. FOR POOR, YOUNG WOMEN WHO ARE PREGNANT, I
7 MEAN US GROWN-UP WOMEN WHO ARE PREGNANT, WE GO THROUGH ENOUGH.
8 IMAGINE THE POOR YOUTH BEING LOCKED UP, PROBABLY WITH, LIKE I
9 SAID, NO INJURED PARTY SINCE RODNEY KING BEATING, I GOT TO SAY
10 IT. SO WHAT HAPPENED? IS THIS ANTI-FAMILY SITUATION? THE
11 STAKEHOLDERS ARE ANTI-FAMILY? OR WHAT'S GOING ON? I KNOW IT'S
12 ALL ABOUT THE MONEY, BUT THERE HAS TO BE A LIMIT. I MEAN,
13 THERE'S YOUNG KIDS, YOUNG CHILDREN, ADULT PARENTS THAT ARE
14 BEING HARMED BECAUSE OF THESE COUNTY GOVERNMENT PROGRAMS, I
15 DON'T KNOW WHO'S RUNNING THEM, BECAUSE I REALLY DON'T EVEN
16 KNOW THAT YET YOU KNOW, THERE'S SO MANY SECRETS AND IT'S STILL
17 BEHIND CLOSED DOORS AND THERE'S MANY PEOPLE STILL WANT TO WALK
18 WITH BLIND EYES. MY EYES ARE SOLIDLY OPEN AND IT'S BEEN OPEN
19 SINCE DAY ONE, BUT IT'S BEEN IGNORED. SO, I DO GIVE YOU GUYS
20 AN APPLAUD FOR DOING THIS FIRST CHANGE FOR --

21
22 **EXECUTIVE OFFICER:** THANK YOU, MADAM CHAIR AND MEMBERS OF THE
23 BOARD. THAT CONCLUDES PUBLIC COMMENT ON THIS ITEM.

24
25 **EDWARD YEN, EXECUTIVE OFFICER:** THIS IS A RECEIPT AND FILE.



THE BOARD OF
SUPERVISORS

1
2 **SUP. HILDA SOLIS, CHAIR:** HEARING NO OBJECTION, THAT WILL BE
3 THE ORDER.

4
5 **EDWARD YEN, EXECUTIVE OFFICER:** WE WILL NOW MOVE ON TO ITEM 4
6 TO 3, CUSTODIAL SERVICES CONTRACT, WHICH IS HELD BY SUPERVISOR
7 HAHN. FOR MEMBERS OF THE PUBLIC JOINING US REMOTELY TO COMMENT
8 ON THIS ITEM, PLEASE USE THE RAISE HAND FEATURE. IF YOU ARE
9 ONLINE OR PRESS STAR THREE IF ON THE TELEPHONE. MICHAEL OWH,
10 DIRECTOR OF INTERNAL SERVICES AND I BELIEVE WE ARE ALSO
11 WAITING FOR GERADETTE MONTOYA COMMANDER, SHERIFF'S DEPARTMENT
12 TO BE AVAILABLE FOR QUESTIONS FOR THE DEPARTMENTAL SPEAKERS
13 PLEASE STATE YOUR NAME AND TITLE FOR THE RECORD WHEN YOU
14 ADDRESS THE BOARD.

15
16 **SUP. HILDA SOLIS, CHAIR:** SUPERVISOR HAHN.

17
18 **SUP. JANICE HAHN:** THANK YOU MADAM CHAIR. COLLEAGUES THE REASON
19 I TOOK THE OPPORTUNITY TO HOLD THIS ITEM IS BECAUSE IT'S NO
20 SECRET THAT SINCE I'VE BEEN A COUNTY SUPERVISOR I HAVE BEEN
21 STRONGLY OPPOSED TO PROP A RELATED CONTRACTS. AND THE REASON,
22 I MEAN, I REMEMBER HOW PROP A BECAME TO BE, I DON'T KNOW IF
23 SUPERVISOR BARGER, IF YOU WERE HERE WHEN PETE CHABARM WAS
24 SUPERVISOR, BUT THIS WAS SUPERVISOR PETE CHABARM'S IDEA,
25 BECAUSE BEFORE PROP A, IT WAS PROHIBITED BY LAW TO CONTRACT



THE BOARD OF
SUPERVISORS

1 SERVICES THAT WERE ALREADY PROVIDED BY COUNTY STAFF. HE
2 DECIDED THAT HE WANTED TO FIGURE OUT A WAY TO REMOVE THAT AND
3 GIVE TO PRIVATE CONTRACTORS THE WORK THAT COUNTY EMPLOYEES HAD
4 BEEN DOING AS A WAY TO SAVE MONEY. SO, CHARTER CHANGE, IT WAS
5 PASSED, AND IT GAVE THE COUNTY, IN MY OPINION, AN OPPORTUNITY
6 TO KIND OF HIDE BEHIND THIS PROP A LANGUAGE TO CONTRACT OUT
7 GOOD JOBS IN THE COUNTY THAT COULD BE DONE BY OUR OWN
8 EMPLOYEES. AND THERE'S THAT ONE SENTENCE THAT IT'S SOMETIMES
9 IT'S BEEN HARD TO SAY NO TO. THAT ONE SENTENCE SAYS, FINE, AND
10 IT'S ON OUR AGENDA TODAY, FIND THAT SERVICES CAN BE PERFORMED
11 MORE ECONOMICALLY IS THE REASON WE DO THIS. WELL, IT HAS BEEN
12 PROVEN THAT IT IS MORE ECONOMICAL, I LIKE TO SAY CHEAPER,
13 BECAUSE WE WERE NEVER MEASURING, WE WERE NEVER COMPARING
14 APPLES TO APPLES, RIGHT? WE WOULD GIVE IT TO A CONTRACTOR WHO
15 PAID THEIR EMPLOYEES LESS, DIDN'T PROVIDE QUALITY HEALTH CARE,
16 WHICH AS WE KNOW AT THE END OF THE DAY PROBABLY COSTS THE
17 COUNTY MORE MONEY WHEN PEOPLE DON'T HAVE HEALTH CARE THAT CAN
18 ACTUALLY TAKE CARE OF THEIR HEALTH. AND WE'VE BEEN DOING IT
19 OVER AND OVER AGAIN. WE HAVE ABOUT 110, 11,000 COUNTY
20 EMPLOYEES AND I TAKE PRIDE THAT WE'RE THE LARGEST EMPLOYER IN
21 THE COUNTY AND WE PROVIDE SERVICES TO OVER 10,000,000
22 RESIDENTS BECAUSE OF THE COMMITMENT OF THESE EMPLOYEES AND FOR
23 US TO KEEP APPROVING THESE BOARD LETTERS THAT GIVE THESE JOBS
24 AWAY JUST HAS NEVER SAT WELL WITH ME. IF AN EMPLOYER PROVIDES
25 LESS HEALTH CARE THAN WHAT WE PROVIDE OUR COUNTY EMPLOYEES OF



THE BOARD OF
SUPERVISORS

1 COURSE THEY'RE ABLE TO PROVIDE THESE SERVICES CHEAPER. BUT
2 CHEAPER DOESN'T ALWAYS MEAN IT'S GOOD FOR THE COUNTY OR THE
3 RESIDENTS IN THE END. AND SO, WHAT WE HAVE BEFORE US TODAY IS
4 ANOTHER ONE OF THOSE PROP A CONTRACTS. IT'S FOR CUSTODIAL
5 SERVICES WITH OUR SHERIFF'S DEPARTMENT AND ISD IS OVER THOSE
6 CONTRACTS. SO, I THOUGHT THAT AT LEAST WE WOULD HAVE A LABOR
7 PEACE AGREEMENT FOR THIS CONTRACT BECAUSE I THINK LABOR PEACE
8 IS COST NEUTRAL AND IT DOES PROVIDE THIS FRAMEWORK FOR MUTUAL
9 AGREEMENT BETWEEN THE PARTIES THAT WILL CREATE A PREDICTABLE
10 WORKING ENVIRONMENT AND LABOR STABILITY. I WANTED TO INCLUDE
11 THE GOLD STANDARD HEALTHCARE REQUIREMENT BECAUSE AGAIN, I FEEL
12 LIKE THAT IS A MUST FOR PEOPLE WHO ARE WORKING IN THE COUNTY.
13 SO UNFORTUNATELY, THIS PARTICULAR CONTRACT GOT THE LABOR PIECE
14 IN, BUT BECAUSE THE GOLD STANDARD HEALTHCARE COSTS MORE, WE
15 COULDN'T GET IT INTO THIS CONTRACT BECAUSE THE RFP DIDN'T
16 INCLUDE THAT AND THERE WAS A CONCERN THAT IT WOULDN'T BE FAIR
17 AT THIS POINT. SO, WHAT WE HAVE BEFORE US IS THIS CONTRACT.
18 I'VE HEARD, AND MAYBE MICHAEL, YOU CAN EXPLAIN, ACCORDING TO
19 THE SHERIFF, HE SAID, OKAY, LET'S LOOK AT THIS CONTRACT AS
20 TEMPORARY AND WE WILL REISSUE AN RFP WITH ALL THE GOOD STUFF
21 IN IT. SO THE NEXT TIME IT COMES TO US, WE CAN EVALUATE
22 EVERYBODY EQUALLY. DO WE KNOW HOW LONG THAT'S GOING TO TAKE?
23 OR IF WE APPROVE THIS TEMPORARY CONTRACT, WHEN COULD WE SEE A
24 NEW ONE?

25



THE BOARD OF
SUPERVISORS

1 **MICHAEL OWH:** GOOD MORNING, SUPERVISOR. MICHAEL OWH, DIRECTOR
2 FOR THE INTERNAL SERVICES DEPARTMENT HERE. BASED ON
3 DISCUSSIONS THAT WE'VE HAD WITH THE SHERIFF'S DEPARTMENT. OUR
4 UNDERSTANDING IS THAT THEY EXPECT A NEW RFP TO BE OUT THIS
5 YEAR OR WITHIN THE YEAR. AND SO, BECAUSE THERE'S AN URGENT
6 NEED FOR THESE SERVICES TODAY, THEY DO NEED TO EXECUTE THIS
7 CONTRACT AS IS, BUT THAT GOLD LEVEL HEALTH CARE WILL BE
8 INCLUDED IN THE NEW RFP.

9

10 **SUP. JANICE HAHN:** RIGHT, I THINK I WAS TOLD THAT IT'S EVEN
11 GOING TO BE SOONER THAN WITHIN THE YEAR MAYBE EVEN BE LIKE
12 WHAT DID YOU SAY IT JANUARY MAYBE JANUARY OF THIS YEAR. SO,
13 JANUARY MAYBE OF THIS YEAR A NEW RFP AND THEN HOPEFULLY BY
14 NOVEMBER WE WOULD HAVE A NEW --

15

16 **MICHAEL OWH:** YOUR INFORMATION IS PROBABLY MORE ACCURATE THAN
17 MINE.

18

19 **SUP. JANICE HAHN:** OKAY, GOOD. I APPRECIATE THAT. AGAIN, I JUST
20 THINK THE HEALTHCARE PIECE FOR EVERY PERSON, PARTICULARLY
21 JANITORIAL CUSTODIAL WORKERS WHO DEAL WITH ALL MANNER OF
22 CLEANING PRODUCTS AND OTHER THINGS, WORK LONG HOURS, MANY OF
23 THEM WORK IN THE MIDDLE OF THE NIGHT TO CLEAN BUILDINGS AND SO
24 TO BE CONTRACTED BY THE SHERIFF'S DEPARTMENT IN VERY DIFFICULT
25 CONDITIONS, TO NOT HAVE THE GOLD STANDARD HEALTHCARE,



THE BOARD OF
SUPERVISORS

1 ULTIMATELY WILL BE A BURDEN, I THINK, ON THE COUNTY. WE KNOW
2 SUPERVISOR MITCHELL AND I HAVE ADVOCATED TO REDUCE THE MEDICAL
3 DEBT FOR THOUSANDS OF ANGELENOS, AND WE KNOW POOR HEALTHCARE
4 POLICIES CONTINUE TO, YOU KNOW, REQUIRE THE PERSON TO PAY OUT
5 OF THEIR OWN POCKET FOR HEALTHCARE, AND MANY TIMES THAT RACKS
6 UP MEDICAL DEBT. SO, ALL AROUND I BELIEVE THAT THIS GOLD
7 STANDARD THAT WE OFFER OUR OWN COUNTY EMPLOYEES SHOULD BE
8 REQUIRED FOR IF WE'RE GOING TO CONTRACT OUT. SO, AND YOU KNOW
9 AND LET ME REMIND US THAT IT'S USUALLY OUR OWN COUNTY
10 RESIDENTS THAT ARE GETTING THESE JOBS, WHICH WE WANT. BUT
11 AGAIN, WE'RE JUST, TO ME, BY HIDING UNDER PROP A CONTRACTS,
12 WE'RE ALLOWING FOR THESE CONTRACTORS TO PAY THESE EMPLOYEES
13 LESS AND PAY THEM LESS THROUGH HEALTHCARE. SO YES, IS THAT
14 CORRECT, COMMANDER, THAT WE'RE GOING TO SEE A NEW RFP ON THIS
15 CUSTODIAL WORK IN WITHIN THE SHERIFF'S DEPARTMENT.

16
17 **GERADETTE MONTOYA:** HI MA'AM, YES, THIS IS COMMANDER GERADETTE
18 MONTOYA FROM L.A. COUNTY SHERIFF'S. YES, THAT IS THE GOAL.

19
20 **SUP. JANICE HAHN:** OKAY, GOOD, I THINK THAT'S IMPORTANT. SO, I
21 GUESS WHAT WE'RE VOTING ON TODAY IS A TEMPORARY CONTRACT
22 ACCORDING TO WHAT YOU JUST SAID.

23
24 **GERADETTE MONTOYA:** YES.



THE BOARD OF
SUPERVISORS

1 **MICHAEL OWH:** YES. I BELIEVE YOU'RE CORRECT.

2

3 **SUP. JANICE HAHN:** OKAY. WELL, AGAIN, I FEEL REALLY STRONGLY AS
4 I PLAN TO INTRODUCE A MOTION SO THAT WE DON'T HAVE TO JUST
5 KEEP DOING THIS CONTRACT BY CONTRACT THAT JUST KIND OF MAKES
6 THIS A COUNTY BOARD POLICY THAT BEFORE WE CONTRACT OUT, WE
7 MAKE SURE THAT WE REALLY ARE COMPARING EQUAL JOB APPLICATIONS
8 TO WHAT IS A VALUE IN MY OPINION FOR THE COUNTY BOARD OF
9 SUPERVISORS. THANK YOU, MADAM CHAIR.

10

11 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. SUPERVISOR MITCHELL,
12 YOU'RE RECOGNIZED.

13

14 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR. THE
15 LAST TIME THE BOARD LETTER CAME BEFORE US, I ASKED THEN ABOUT
16 MCJ, WHICH WAS NOT INCLUDED IN THE CONTRACT THEN AND IT'S NOT
17 INCLUDED NOW. AND THE REASON I RAISE THIS ISSUE IS MY OFFICE
18 CONTINUES TO RECEIVE COMPLAINTS AND CONCERNS ABOUT THE
19 UNSANITARY CONDITIONS IN MCJ. REPORTS FROM THE CIVIL BRAND
20 COMMISSION AND THE DEPARTMENT OF JUSTICE LAWSUIT HIGHLIGHT
21 THESE ISSUES SO THE LAST TIME I WAS TOLD THAT THE DEPARTMENT
22 WOULD COME BACK WITH A PLAN FOR MCJ SO IF YOU COULD TELL ME
23 THE STATUS OF THAT PLAN AND WHAT DOES IT INCLUDE?

24

25 **GERADETTE MONTOYA:** THANK YOU MA'AM, YES, WE CURRENTLY ARE



THE BOARD OF
SUPERVISORS

1 WORKING ON A FASMA FOR MCJ WHICH WILL TAKE INTO EFFECT THIS
2 MONTH. WE'VE ALREADY CONDUCTED WALKTHROUGHS AND SITE VISITS.
3 SO THAT IS MOVING FORWARD. HOWEVER, FOR A FULL CONTRACT THAT
4 WILL BE INCLUDED IN THE NEW CONTRACT THAT WE'RE PROPOSING AT
5 THE END OF 2026. WE HOPE TO BRING IT FORTH AGAIN AND THAT WILL
6 COVER ALL OF OUR CUSTODY FACILITIES INCLUDING MEN'S CENTRAL
7 JAIL.

8

9 **SUP. HOLLY J. MITCHELL:** AND SO, IN THE MEANTIME IT WILL BE
10 STATUS QUO WHICH IS REMIND ME I WANT TO SAY LAST TIME I WAS
11 TOLD THAT INMATES ARE PRIMARILY PERFORMING THOSE FUNCTIONS.

12

13 **GERADETTE MONTOYA:** NO, WE WILL HAVE A TEMPORARY CONTRACT WITH
14 THE FASMA.

15

16 **SUP. HOLLY J. MITCHELL:** AND THAT WILL BE AS OF?

17

18 **GERADETTE MONTOYA:** THIS MONTH.

19

20 **SUP. HOLLY J. MITCHELL:** OKAY, THANK YOU.

21

22 **SUP. HILDA SOLIS, CHAIR:** OKAY, THANK YOU. SEEING NO OTHER
23 QUESTIONS BY BOARD MEMBERS THEN LET'S GO TO THE PUBLIC FOR ANY
24 COMMENTS THEY MAY HAVE.

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUAL PLEASE COME
2 FORWARD AND STAFF WILL ASSIST YOU ROSIE ESPINOSA AS A FINAL
3 REMINDER FOR REMOTE PARTICIPANTS TO BE PLACED INTO SPEAKING
4 QUEUE TO ADDRESS ITEM 43. IF YOU HAVE NOT ALREADY DONE SO,
5 PLEASE USE THE RAISE HAND FEATURE ON YOUR DEVICE OR PRESS STAR
6 THREE ON YOUR TELEPHONE NOW. THERE ARE NO REMOTE SPEAKERS TO
7 ADDRESS THE BOARD. REMOTE PARTICIPATION FOR ITEM 43 IS NOW
8 CONCLUDED. WE ACTUALLY DO HAVE ONE CALLER THAT JUST SIGNED UP.
9 CALLER WITH NUMBER 213567, YOUR LINE IS OPEN. PLEASE BEGIN.

10
11 **ANDREA MCPHERSON:** YES, MY NAME IS ANDREA MCPHERSON, AND I
12 WANTED TO COMMENT ON THE 43 CUSTODIAL SERVICE CONTRACT. I JUST
13 WANTED TO MAKE SURE THAT EVERYONE KNOWS IF THERE IS A
14 SUBCONTRACT OR IF THEY HIRE THE COUNTY WORKERS. JUST MAKE SURE
15 THAT THE STAFFING IS DIVERSE AND MAKE SURE THAT PEOPLE DO
16 UNDERSTAND THAT EVEN WITH THAT THERE ARE DISABLED PEOPLE THAT
17 STILL WANT TO WORK THERE ARE SENIORS THAT STILL WANT TO WORK
18 SO MAYBE IT CAN BE SOME SORT OF PROGRAM TO MAKE SURE THAT
19 EVERYONE IS INVOLVED IN WORKING FOR THE COUNTY AND IF NOT THEN
20 VOLUNTEERING FOR THE COUNTY IN ITSELF. SO, WITH THAT, PLEASE
21 MAKE SURE THAT IT IS DIVERSE. MAKE SURE THAT THEY HAVE A
22 WHITE, ASIAN, BLACK, LATINO, BUT MAKE SURE THAT IT IS DIVERSE.

23
24 **EXECUTIVE OFFICER:** CALLER WITH PHONE NUMBER 323652, YOUR LINE
25 IS OPEN. PLEASE BEGIN.



THE BOARD OF
SUPERVISORS

1

2 **BYRON JOSE:** GOOD MORNING. THIS IS BYRON JOSE WITH THE
3 TRANSLATINA COALITION. THANK YOU TO SUPERVISOR HAHN FOR
4 LIFTING THIS AND MAKING SURE THAT WE CONTINUE TO UPHOLD THE
5 NEED AND THE PRECEDENT OF HAVING JOBS TO BE FOR THE COUNTY
6 THAT PROVIDE, THAT KEEP CARE OF THE COUNTY FAMILY AND BENEFITS
7 AND HEALTHCARE AND THAT ALSO SET PRECEDENT FOR OTHER PROVIDERS
8 AND OTHER CONTRACTORS. AND THANK YOU, SUPERVISOR MITCHELL, FOR
9 LIFTING YOUR COMMENTS AROUND MCJ AND ALL THOSE CONTRACTS. LAST
10 TIME DURING CLUSTER, THIS PERSON DIDN'T EVEN KNOW WHAT MCJ
11 WAS, THAT WAS PRESENTING ON BEHALF OF THIS COMPANY THAT THIS
12 CONTRACT IS GOING TO. AND THE CEO REALLY NEEDED THIS PROPOSAL
13 TO BE PUT ON TODAY AS IS. THEY HAD ALL OF DECEMBER TO GET
14 THEIR DUCKS ORDER. AND YEAH, WE DEFINITELY CANNOT WAIT UNTIL
15 LATER IN THE YEAR. SO, THANK YOU, SUPERVISOR HAHN AND
16 SUPERVISOR MITCHELL.

17

18 **EXECUTIVE OFFICER:** THANK YOU. AND THAT CONCLUDES REMOTE
19 PARTICIPATION FOR ITEM 43. WE WILL GO TO OUR IN-PERSON
20 SPEAKER. PLEASE BEGIN.

21

22 **IN-PERSON SPEAKER:** YEAH, SO IN REGARDS TO THIS CONTRACT THAT
23 YOU GUYS, LIKE I SAID, ALL WE COULD DO IS GIVE OUR COMMENT AND
24 OUR SUGGESTIONS AS CIVILIANS HERE, BUT IT'S ALWAYS GOING TO BE
25 UP TO YOU GUYS OR WHOEVER'S BEHIND THE DOORS, GOING TO MAKE



THE BOARD OF
SUPERVISORS

1 THE DECISION ANYWAYS. SO, I'VE BEEN IN JAIL SEVERAL TIMES. SO,
2 WE ALREADY KNOW THE INMATES ARE THE ONES CLEANING UP THE
3 FACILITIES. AND THAT'S WHY IT NEEDS TO BE SHUT DOWN, BECAUSE
4 WE'RE OBVIOUSLY NOT PROFESSIONAL CLEANERS. AND I DON'T THINK
5 EVEN ALL THOSE GIRLS KNOW THAT THEY'RE VOLUNTARILY GIVING LIKE
6 SERVICE AND WHO'S GETTING PAID FOR THAT? THE SHERIFFS. AND
7 RECENTLY, ROBERT LUNA, YOU GUYS ALREADY APPROVED HIM TO GET
8 MORE MONEY TO THE FACILITY. SO, WHAT IS THIS PROPOSITION FOR?
9 I MEAN, I DON'T GET IT. YOU GUYS ALREADY GAVE HIM THE
10 APPROVAL. DIDN'T YOU GUYS? I MEAN, I CAN'T HEAR A YES OR NO,
11 BUT ROBERT LUNA ALREADY SAID HE WANTED TO GET MORE MONEY. YOU
12 GUYS ALREADY GAVE THAT UP BACK IN THE BEGINNING OF DECEMBER.
13 SO, WHAT IS THE DEAL? YOU GUYS CAN'T DO IT, IT'S BIASED. THIS
14 WHOLE COUNTY IS GOING TO BE BIASED FROM NOW ON OR WHAT? SO,
15 THANK YOU.

16
17 **EXECUTIVE OFFICER:** THANK YOU, MADAM CHAIR AND MEMBERS OF THE
18 BOARD. THAT CONCLUDES PUBLIC COMMENT ON THIS ITEM.

19
20 **EDWARD YEN, EXECUTIVE OFFICER:** ITEM 43 IS BEFORE YOU.

21
22 **SUP. HILDA SOLIS, CHAIR:** THANK YOU, MOVED BY SUPERVISOR HAHN
23 AND I WILL SECOND TO APPROVE THE ITEM. EXECUTIVE OFFICER,
24 PLEASE CALL THE ROLL.



THE BOARD OF
SUPERVISORS

1 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL?

2

3 **SUP. HOLLY J. MITCHELL:** AYE.

4

5 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.

6 SUPERVISOR HORVATH?

7

8 **SUP. LINDSEY P. HORVATH:** AYE.

9

10 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.

11 SUPERVISOR HAHN?

12

13 **SUP. JANICE HAHN:** I KNOW YOU HAD ME MOVE THIS BUT I'M THINKING
14 OF VOTING NO ON THIS JUST ON PRINCIPLE.

15

16 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, NO. SUPERVISOR
17 BARGER?

18

19 **SUP. KATHRYN BARGER:** YES.

20

21 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE.

22 SUPERVISOR SOLIS?

23

24 **SUP. HILDA SOLIS, CHAIR:** AYE.

25



THE BOARD OF
SUPERVISORS

1 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. MOTION
2 CARRIES, 4 TO 1. WE WILL NOW MOVE ON TO GENERAL PUBLIC
3 COMMENT. AT THIS TIME, WE WILL HEAR FROM MEMBERS OF THE PUBLIC
4 WISHING TO ADDRESS THE BOARD ON GENERAL PUBLIC COMMENT. THIS
5 IS AN OPPORTUNITY FOR THE PUBLIC TO ADDRESS THE BOARD ON
6 SUBJECT MATTERS WITHIN THE BOARD'S JURISDICTION, BUT NOT ON
7 ITEMS ON THE MEETING AGENDA. FOR MEMBERS OF THE PUBLIC JOINING
8 US REMOTELY, PLEASE USE THE RAISE HAND FEATURE IF YOU ARE
9 ONLINE OR PRESS STAR THREE IF ON THE TELEPHONE.

10

11 **EXECUTIVE OFFICER:** WE WILL NOW CALL IN IN-PERSON SPEAKERS, AND
12 WHILE THEY'RE COMING FORWARD, WE WILL TAKE REMOTE SPEAKERS.
13 WILL THE FOLLOWING INDIVIDUALS PLEASE COME FORWARD? YASMIN
14 ROQUE, HERMINA NEDELESCU, RIMA NASHASHIBI, NOMI ABADI, JOEY
15 HERNANDEZ, DANNY GONZALEZ, HARRIET ELLIOTT, ROSIE ESPINOZA,
16 ERINA MARTIN, JAMES ALDANA, SAMANTHA MALONEY, TY FORMAN, DARYL
17 TERRELL, SUSIE SPITE, LISA PHILLIPS. HELEN EIGENBERG, YOUR
18 LINE IS OPEN, PLEASE BEGIN.

19

20 **HELEN EIGENBERG:** IT'S AFTERNOON NOW, BUT HAPPY NEW YEAR. AND
21 THANK YOU FOR A GOOD START TO THE YEAR. I REALLY APPRECIATE
22 THIS BEING THE MONTH OF NATIONAL AWARENESS FOR TRAFFICKING
23 BECAUSE IT IS AN ISSUE IN LOS ANGELES FOR US. I ALSO WANT TO
24 THANK SUPERVISOR HORVATH FOR 42, ITEM 42, AND I'M HAPPY TO
25 HEAR THAT THERE ARE NO PREGNANT YOUTH IN OUR CUSTODY SO THANK



THE BOARD OF
SUPERVISORS

1 YOU FOR THAT AND THANK YOU TO PROBATION FOR MAKING SURE THAT
2 HAPPENS AND CONTINUES AND I WOULD ALSO LIKE TO THROW OUT A
3 COUPLE OF THINGS TO WATCH FOR THE NEW YEAR AND THAT IS DO WE
4 ALWAYS MOVE OUR YOUTH IN SHACKLES WHEN THEY GO TO COURT. WE
5 SHOULD LOOK AT THAT AND ALSO WE SHOULD BE DOING EVERYTHING WE
6 CAN EVERY SINGLE DAY TO MOVE THE KIDS OUT OF PROBATION AND
7 BACK INTO THE COMMUNITY. JUVENILE JUSTICE IS ABOUT KEEPING
8 THEM IN THE LEAST RESTRICTIVE AREA WHERE THEY CAN THRIVE AND
9 GROW THAT WE CAN. THANK YOU SO MUCH.

10

11 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 213567,
12 YOUR LINE IS OPEN, PLEASE BEGIN.

13

14 **ANDREA MCPHERSON:** YES, MY NAME IS ANDREA MCPHERSON. WILL ONE
15 OF THE SUPERVISORS PLEASE CALL ME BACK? LIKE I SAID, MY PHONE
16 NUMBER IS 213-567-0009. MY EMAIL IS AIN'TNOLIMITS01@YAHOO OR
17 GMAIL.COM. I'VE RECEIVED DIRECT RACISM AT L.A. CARE AS A
18 STAKEHOLDER, AGEISM, I'VE SEEN THAT, ABLEISM, I HAVE HAD THAT
19 AS WELL. AND, HILDA SOLIS, YOU ARE A BOARD OF SUPER, I MEAN A
20 CHAIR THERE, AND FOR SOME REASON THEY HAVE APPROVED A NEW
21 STAKEHOLDER BYLAW WHERE THE STAKEHOLDERS NO LONGER CAN SPEAK
22 OPENLY IN AN OPEN FORUM AND REBUTTAL AND COME UP WITH NEW
23 MOTIONS. THE STAFF IS TAKING OVER AND I'VE BEEN CALLED AN
24 INGRATE THERE. CINDY, RICHARD, FRANCISCO, LYDIA, ALL OF THE
25 DIFFERENT PEOPLE THAT ARE STAFFING THERE. --



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 909997.
3 YOUR LINE IS OPEN, PLEASE BEGIN.

4

5 **ROY HUMPHREYS:** OKAY, IN THE CYCLE HERE, THIS IS ROY HUMPHRIES
6 OF ROWLAND HEIGHTS, AND I DO WANT YOU ALL TO KNOW THAT I DO
7 APPRECIATE THE GOOD THINGS THAT YOU DO. AND ALSO, SOMETHING
8 THAT'S HELD ME FOR THE LONGEST TIME BECAUSE IN MY HUMBLE
9 OPINION YOU LADIES COULD TALK ANYTHING TO DEAF AND UNTIL I
10 FIND SOME WAY COMPARING WITH MEN IF WE HAD WHAT DO YOU FOR
11 FIVE MEN WOULD THEY TALK EVERYTHING TO DEATH AS YOU GUYS DO?
12 WHAT, BECAUSE YOU'RE POLITICIANS OR WHAT? MAYBE WE JUST NEED
13 BUSINESS PEOPLE TO BUY THESE OFFICES. AND THE OTHER THING IS,
14 THE \$4,000,000,000 ON SEX, WHEN ARE YOU GOING TO WAKE UP AND
15 DECRIMINALIZE SEX WORK? SEX IS EVERY, DO NOT GET ME GOING. YOU
16 KNOW, THERE ARE VOLUMES AND VOLUMES. SEX IS EVERYWHERE.
17 LADIES, TAKE IT TO THE NEXT LEVEL AND WORK WITH YOUR STATE
18 PEOPLE TO DECRIMINALIZE SEX WORK FOR GOD'S SAKE. THANK YOU.

19

20 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, THERE ARE NO OTHER
21 REMOTE SPEAKERS TO ADDRESS THE BOARD. REMOTE PARTICIPATION FOR
22 GENERAL PUBLIC COMMENT IS NOW CONCLUDED. WE WILL GO TO OUR IN-
23 PERSON SPEAKERS. PLEASE BEGIN.

24

25 **DR. HERMINA NEDELESCU:** HELLO, MY NAME'S DR. HERMINA NEDELESCU.



THE BOARD OF
SUPERVISORS

1 I'M HERE TO SPEAK WITH YOU TODAY ABOUT THE RAMPANT CHILD
2 SEXUAL ABUSE THAT IS TAKING PLACE THROUGHOUT THE STATE. WE
3 HAVE THIS SEXUAL VIOLENCE BECAUSE OF ENABLING INSTITUTIONS,
4 ORGANIZATIONS WHO RATHER THAN BEING TRANSPARENT, KEEP FILES
5 AND COVER UP. AND THEREFORE, THIS WILL CONTINUE. I'M ALSO A
6 NEUROSCIENTIST, AND I STUDY THE NEGATIVE IMPACTS ON THE BRAIN
7 OF SEXUAL ABUSE. AS YOU MAY KNOW, THE STATISTICS FROM THE CDC,
8 MORE THAN HALF OF THE WOMEN IN THIS COUNTRY HAVE EXPERIENCED
9 SEXUAL VIOLENCE. WE HAVE TO DO BETTER. YOU HAVE TO DO BETTER.
10 WE NEED YOUR SUPPORT. GOING BACK TO THE NEGATIVE EFFECTS,
11 THERE ARE SERIOUS, IRREVERSIBLE CONSEQUENCES THAT THESE
12 INDIVIDUALS HAVE TO LIVE WITH FOR THE REST OF THEIR LIFE.
13 PLEASE DO BETTER. DO WHAT YOU CAN. THANK YOU.

14
15 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

16
17 **YASMIN ROQUE:** HELLO. MY NAME IS YASMIN ROQUE. I'M A SURVIVOR
18 OF CHILDHOOD SEXUAL ABUSE. I WAS ABUSED IN A SCHOOL SETTING BY
19 A TEACHER IN A DISTRICT THAT IGNORED WARNING SIGNS FOR MORE
20 THAN 20 YEARS. WHEN I REPORTED IT, THE SYSTEM, WHO WAS
21 SUPPOSED TO PROTECT ME, FAILED ME. NOTHING WAS REPORTED,
22 NOTHING WAS DOCUMENTED. THAT MOMENT DIDN'T JUST PASS, I STILL
23 REMEMBER IT CLEARLY. WHAT ADULTS LATER LABELED AS BAD BEHAVIOR
24 WAS IN REALITY A CHILD'S NERVOUS SYSTEM REACTING TO BETRAYAL,
25 A SCREAM FOR HELP THAT WENT UNHEARD. WHEN THAT ABUSE IS



THE BOARD OF
SUPERVISORS

1 FOLLOWED BY INSTITUTIONAL BETRAYAL, THE HARM DEEPENS. BILLS
2 LIKE SB 577 DEEPEN INSTITUTIONAL TRAUMA FOR SURVIVALS WHO HAVE
3 ALREADY SUFFERED AND ARE SEEKING HELP. WHEN INSTITUTIONS ARE
4 SHIELDED, SURVIVORS PAY THE PRICE EMOTIONALLY,
5 PSYCHOLOGICALLY, AND ACROSS --

6

7 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

8

9 **NOMI ABADI:** MY NAME IS NOMI ABADI, HERE TO SPEAK ON CS1. I'M
10 THE FOUNDER OF THE FEMALE COMPOSER SAFETY LEAGUE. WE'RE PART
11 OF A COALITION OF SURVIVOR-LED ORGANIZATIONS THAT SENT YOU A
12 LETTER ACKNOWLEDGING YOUR CRISIS PR TACTICS THAT ECHO THOSE OF
13 HOLLYWOOD, TRICKING AND DECEIVING THE GENERAL PUBLIC INTO
14 BELIEVING THAT CHILD SEXUAL ABUSE IN L.A. DETENTION CENTERS IS
15 A MYTH OR A NON-ISSUE. YOU ENGAGED IN THESE PR EFFORTS WHILE
16 SIDELINING SURVIVORS. YOU AGREED TO PAY \$5,000,000,000 IN
17 SETTLEMENTS TO SURVIVORS, BUT YOU HAVE NOT TO THIS DAY EXPOSED
18 THE BREADTH OF THIS CRIME TO THE GENERAL PUBLIC BY RELEASING
19 THE FILES. WE KNOW THERE ARE PEDOPHILES IN THESE SYSTEMS AND
20 WE KNOW YOU'VE BEEN PROTECTING THEM. WHETHER IT HAPPENED
21 YESTERDAY OR 50 YEARS AGO, IT'S STILL CHILD SEXUAL ABUSE. STOP
22 BLAMING SURVIVORS, UNVEIL THESE PREDATORS, AND RELEASE THE
23 FILES.

24

25 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER, PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **SUSIE SPITE:** HELLO, ESTEEMED MEMBERS OF THE BOARD OF
3 SUPERVISORS. MY NAME IS SUSIE AND I'M SPEAKING ON BEHALF OF
4 THE ORGANIZATION, STAND WITH SURVIVORS. I'M HERE TO SPEAK ON
5 ITEM CS1. I WAS 12 YEARS OLD WHEN MY L.A. COUNTY TEACHER RAPED
6 ME, IMPREGNATED ME, AND TOOK ME TO HAVE MULTIPLE ABORTIONS.
7 FOR 50 YEARS I SUFFERED TREMENDOUS IN SILENCE AND ALONE, BUT
8 BECAUSE OF AB 218 I WAS FINALLY ABLE TO GET JUSTICE. I'M NOT
9 HERE ASKING FOR YOUR PITY, I'M HERE DEMANDING ACCOUNTABILITY.
10 YOU HAVE CHOSEN TO RESPOND TO SURVIVORS LIKE ME, NOT WITH
11 JUSTICE, BUT WITH A CAMPAIGN TO BLAME US AND STRIP AWAY OUR
12 RIGHTS. YOU'RE TREATING A FLOOD OF LAWSUITS AS A PR PROBLEM
13 INSTEAD OF WHAT IT ACTUALLY IS, EVIDENCE OF SYSTEMIC FAILURE
14 TO PROTECT CHILDREN. EVERY LAWSUIT REPRESENTS A CHILD WHO WAS
15 HURT LIKE ME. PLEASE RELEASE THE FILES. THE INVESTIGATIONS
16 INTO SEXUAL ABUSE IN OUR SCHOOLS AND OUR DETENTION CENTERS,
17 PLEASE RELEASE THE FILES. LET THE PUBLIC KNOW --

18

19 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

20

21 **IN-PERSON SPEAKER:** [SPEAKING IN SPANISH]

22

23 **INTERPRETER:** MY NAME IS HARRIET ELLIOTT. WHERE I LIVE ON 7TH
24 AND WILSHIRE, THERE IS A NEIGHBOR OF MINE NAMED JUDE WHO HAS
25 ANOTHER APARTMENT. HE HAS A PROGRAM, A CONFIDENTIAL INFORMANT.



THE BOARD OF
SUPERVISORS

1 HE IS IN A PROGRAM LIKE CONFIDENTIAL INFORMANT. HE. YEAH, GO
2 AHEAD. HE IS INVESTIGATING. I'M A VICTIM OF THE INTELLIGENCE
3 SERVICES. TWO DAYS AGO, A HOMELESS PERSON THREW A TOWEL AT ME.
4 I DON'T KNOW THAT PERSON. WHY THE HATE? THERE'S SUBLIMINAL
5 MESSAGES. HE'S LISTENING TO SUBLIMINAL MESSAGES. THAT PROGRAM
6 IS VERY SECRETIVE. SECRETIVE. THE LAST TIME THAT I CALLED HERE
7 I TALKED ABOUT RON JOHNSON. HE IS A SENATOR OF WISCONSIN. HE
8 KNOWS A LOT ABOUT THAT AND HAS A BOOK. HOPEFULLY YOU BUY IT.
9 THANK YOU.

10

11 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

12

13 **RIMA NASHASHIBI:** GOOD MORNING, CHAIR SOLIS, SUPERVISORS HAHN,
14 BARGER, HORVATH, AND MITCHELL. MY NAME IS RIMA NASHASHIBI, AND
15 I'M FOUNDER AND PRESIDENT OF GLOBAL HOPE 365. IT'S A 501C3
16 NONPROFIT TO END CHILD MARRIAGE, HUMAN TRAFFICKING, AND OTHER
17 FORMS OF GENDER-BASED VIOLENCE. MY MENTOR, THE LABOR LEADER,
18 THE LATE RAY CORDOVA, WOULD HAVE BEEN HERE WITH ME, EVEN
19 BEFORE ME, AHEAD OF ME, TO BASICALLY INDICATE THAT WHAT
20 HAPPENED AT THE DETENTION CENTER IS NOT ACCEPTABLE, THAT WE
21 NEED TO PROTECT THESE JUVENILES FROM THE PREDATORS. AND SO,
22 TURNING TO A MORE RATIONAL APPROACH TO SOLVING THE REAL
23 PROBLEM OF CHILD SEX PREDATORS EMPLOYED IN THE PUBLIC SECTOR,
24 THE PUBLIC NEEDS TO KNOW EXACTLY HOW SO MANY CHILD SEX
25 PREDATORS WERE EMPLOYED IN THESE THREE DETENTION CENTERS FOR



THE BOARD OF
SUPERVISORS

1 AS LONG AND WHAT, IF ANYTHING --

2

3 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

4

5 **SAMANTHA MALONEY:** HELLO, MY NAME IS SAMANTHA MALONEY. I AM A
6 CO-FOUNDING BOARD MEMBER OF THE SEXUAL PREDATOR ACCOUNTABILITY
7 INSTITUTE. I AM HONORED TO STAND IN FRONT OF FIVE STRONG,
8 POWERFUL WOMEN RUNNING OUR CITY. EARLIER THIS MORNING, YOU
9 TALKED ABOUT PUTTING VICTIMS OF SEXUAL ABUSE FIRST. IT WAS
10 GREAT TO SEE THE BOARD MAKING PROCLAMATIONS TODAY THAT JANUARY
11 IS HUMAN TRAFFICKING PREVENTION MONTH. BUT AS A TAXPAYING
12 ANGELENO FOR THE PAST 25 YEARS, I'M APPALLED THAT THERE HAS
13 BEEN BARELY ANY TRANSPARENCY IN THE CITY'S NEARLY
14 \$5,000,000,000 SETTLEMENT FOR CHILD VICTIMS OF SEXUAL ABUSE
15 AGAINST THE PREDATORS YOU ENABLED TO ROAM FREE, UNABATED FOR
16 DECADES. INSTEAD, YOU HAVE HIRED A BIG LOBBYING TEAM TO WALK
17 THE HALLS OF SACRAMENTO, WHO ARE PRESSURING LEGISLATORS TO
18 ROLL BACK SURVIVOR RIGHTS AFTER YOU SETTLED THESE CASES. SO,
19 AS YOU WRITE A CHECK WITH OUR TAXPAYER DOLLARS, I IMPLORE YOU
20 TO RELEASE THE FILES OF ALL THE PEDOPHILES YOU HAVE PROTECTED
21 FOR YEARS. THANK YOU.

22

23 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

24

25 **LISA PHILLIPS:** I AM LISA PHILLIPS, L.A. RESIDENT AND ONE OF



THE BOARD OF
SUPERVISORS

1 THE MANY EPSTEIN SURVIVORS WHO CALLED FOR THE RELEASE OF THE
2 EPSTEIN FILES HELD BY THE DOJ ON CAPITOL HILL AND A FOUNDING
3 CHAIR OF THE SEXUAL PREDATOR ACCOUNTABILITY INSTITUTE. I HAVE
4 LETTERS FOR THE BOARD THAT WE KINDLY ASK TO BE DISTRIBUTED TO
5 EACH OF YOU. IT IS SIGNED BY FIVE SURVIVOR NONPROFIT
6 ORGANIZATIONS HERE TODAY WHO ALL STRONGLY OPPOSE THIS BOARD'S
7 PR AND EXPENSIVE LOBBYING EFFORTS TO ROLL BACK HARD FOUGHT
8 SURVIVOR RIGHTS IN RESPONSE TO THOUSANDS OF CHILD SEX ABUSE
9 CASES FILED AGAINST THE THREE L.A. COUNTY JUVENILE DETENTION
10 FACILITIES DURING THE THREE-YEAR CHILD SEX ABUSE WINDOW IN
11 2019. YOUR STRATEGY SIMPLY ATTEMPTS TO BLAME THE VICTIMS FOR
12 THE ACTUAL FACT THAT L.A. COUNTY HAD EMPLOYED MANY CHILD SEX
13 PREDATORS IN THOSE DETENTION CENTERS FOR ALMOST 50 YEARS.
14 THAT'S THE REAL PROBLEM, NOT THE MINORS THAT WERE SEXUALLY
15 ATTACKED IN THOSE DETENTION FACILITIES. ALL OF US SURVIVORS
16 DEMAND THAT THIS BOARD RELEASE THE FILES THAT RELATE TO THE
17 YEARS OF CHILD SEX ABUSE IN L.A. COUNTY'S THREE JUVENILE
18 DETENTION FACILITIES --

19
20 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

21
22 **TY FORMAN:** TY FORMAN. HELLO. OH, MY GOODNESS. THIS IS SO
23 INCREDIBLE. I'M SO HONORED TO BE BEFORE HELD BY SUPERVISOR
24 SOLIS, FORMER PRESIDENT BARACK OBAMA'S SECRETARY OF LABOR. OH,
25 MY GOODNESS. THAT'S INCREDIBLE. I'M A MARXIST MYSELF. I WANTED



THE BOARD OF
SUPERVISORS

1 TO JUST GIVE YOU, GUYS A RUNDOWN, SUMMARY OF SOME OF THE
2 THINGS THAT I'VE BEEN WORKING ON IN LOS ANGELES. I WENT TO
3 SCHOOL FOR POLITICS AT GEORGE MASON UNIVERSITY AND I'VE BEEN
4 WORKING HARD TO ORGANIZE THEM. SO, SOME OF THE THINGS THAT I'M
5 DOING RIGHT NOW, ONE ISSUE IS CALLED SPACE CALIFORNIA. THERE
6 ARE A LOT OF UNUSED PROPERTIES ALL THROUGHOUT LOS ANGELES
7 COUNTY, AND THAT IS SOMETHING THAT I THINK REALLY NEEDS TO BE
8 ADDRESSED BY THE SUPERVISORS, BY COMMUNITY COUNCILS, BY TOWN
9 HALLS, AND TO PROVIDE JOBS FOR GROWING LOS ANGELES COUNTY AND
10 EDUCATIONAL REFORM. MY GRANDMOTHER WAS AN EDUCATOR AND
11 SUPPORTING ETHNIC AMERICAN YOUTH ACTIVELY WITH AN ACTIVE
12 PROGRAM, I THINK IS A SOBER THING TO DO IN LAUSD, WHICH WOULD
13 BE GREAT SUPPORT.

14
15 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

16
17 **ROSIE ESPINOSA:** YEAH, STILL MY CONCERNS REMAIN THE SAME. SINCE
18 YOU GUYS WANT TO MAKE IT A HUMAN TRAFFICKING MONTH, WHATEVER,
19 ALL THAT GOOD STUFF, YOU GUYS COULD START REPRESENTING WHAT
20 YOU GUYS WANT TO PASS AND JUST START BY ELIMINATING, LOCKING
21 ADULTS, MINORS, TAKING AWAY CHILDREN, TEENAGERS WITH NO CRIMES
22 COMMITTED, NO INJURED PARTIES. THAT'LL SAVE YOU GUYS A BIG
23 BUDGET. YOU GUYS COULD SAVE THAT MONEY AND INVEST IT SINCE YOU
24 GUYS WANT TO START ACKNOWLEDGING THAT YOU GUYS HAVE BEEN
25 MAKING SO MANY ERRORS, ERRORS, AND NOW YOU WOKED UP AND YOUR



THE BOARD OF
SUPERVISORS

1 EYES ARE WAKING UP AND YOUR GLASSES ARE FALLING DOWN. SO, I
2 MEAN THAT COULD HELP THE ENTIRE SITUATION OUT. YOUR BUDGET OF
3 THE BETTER BENEFIT FOR THE COUNTY RESIDENTS HERE. CHILDREN
4 WILL GROW UP MORE HEALTHY WITH THEIR FAMILIES. YOUTH WON'T GET
5 LOCKED UP. YOU WON'T HAVE TO WORRY ABOUT PREGNANT YOUTH BEING
6 LOCKED UP. I MEAN YOU KNOW THERE'S NO INJURED PARTIES YOU KNOW
7 GUYS. WE ALL KNOW THIS ALREADY AND LIKE I SAID SINCE RODNEY
8 KING. SO, IS THIS AN ANTI-SITUATION?

9

10 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

11

12 **DARYL TERRELL:** HI, MY NAME IS DARRYL TERRELL, MADAM CHAIR,
13 HONORABLE SUPERVISORS. THANK YOU FOR ALLOWING ME TO SPEAK. I'M
14 A RESIDENT OF MORENO VALLEY IN RIVERSIDE COUNTY. SINCE THE
15 LAST TIME I WAS HERE ON JUNE 3, VENTURA, FRESNO, KERN COUNTY
16 HAS ADOPTED THE CATALYTIC CONVERTER UNLAWFUL POSSESSION
17 ORDINANCE. AND THESE DEATHS KEEP HAPPENING. MANY NEVER GET
18 REPORTED. THIS ORDINANCE REFLECTS DISTRICT ATTORNEYS'
19 HOFFMAN'S HARD MIDDLE APPROACH. FIRM, FAIR ACCOUNTABILITY, NOT
20 OVER-POLICING, AND NOT MASS INCARCERATION, WHILE STILL HOLDING
21 SECOND CHANCE, ALLOWING SECOND CHANCES FOR FIRST-TIME
22 NONVIOLENT OFFENDERS. THIS IS NOT ABOUT LOCKING PEOPLE UP AND
23 THROWING AWAY THE KEY. THIS IS A FAIR, BALANCED WAY TO HOLD
24 PEOPLE ACCOUNTABLE. MANY OF THESE CRIMES ARE STILL HAPPENING.
25 THEY'RE, LIKE I SAID, UNDERREPORTED. A LOT OF WORKING PEOPLE



THE BOARD OF
SUPERVISORS

1 ARE AFFECTED. SO, I WILL ASK YOU GUYS TO PUT THIS ON YOUR
2 AGENDA AND LET'S JOIN THE REST OF OUR COUNTY.

3
4 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

5
6 **DANNY GONZALEZ:** GOOD AFTERNOON, BOARD OF SUPERVISORS. MY NAME
7 IS DANNY GONZALEZ, AND I'M A POLICY ADVOCATE WITH THE LOS
8 ANGELES LGBT CENTER. I'M HERE TODAY TO SPEAK ABOUT THE URGENT
9 AND COMPLEX NEEDS OF YOUTH EXPERIENCING HOMELESSNESS IN LOS
10 ANGELES. WHILE HOUSING IS ABSOLUTELY CRUCIAL, WE NEED TO
11 RECOGNIZE THAT YOUTH FACING HOMELESSNESS NEED A ROOF OVER
12 THEIR HEADS AND A WIDE SPECTRUM OF SUPPORTIVE SERVICES THAT
13 ADDRESS THEIR FULL RANGE OF NEEDS. THIS INCLUDES CULTURALLY
14 COMPETENT EDUCATION AND EMPLOYMENT SERVICES THAT NOT ONLY HELP
15 THEM SECURE JOBS BUT ALSO BUILD A LONG-TERM CAREER PATH AND
16 FINANCIAL INDEPENDENCE. IT'S ESSENTIAL THAT WE EQUIP THESE
17 YOUNG PEOPLE WITH THE SKILLS, RESOURCES, AND OPPORTUNITIES TO
18 BREAK THE CYCLE OF HOMELESSNESS FOR GOOD. WITHOUT THIS
19 HOLISTIC SUPPORT, HOUSING ALONE WON'T PROVIDE THE STABILITY
20 THEY NEED TO THRIVE. BY INVESTING IN THESE COMPREHENSIVE
21 SERVICES, WE CAN CREATE A FUTURE WHERE ALL YOUTH REGARDLESS OF
22 THEIR BACKGROUNDS HAVE THE OPPORTUNITY TO SUCCEED AND LIVE
23 WITH DIGNITY. I URGE THIS BOARD TO PRIORITIZE THESE VITAL
24 SERVICES AND ENSURE YOUTH ARE --



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

2

3 **JAMES ALDANA:** YES, HELLO GOOD MORNING I MEAN GOOD AFTERNOON.

4 MY NAME IS JAMES ALDANA AND TODAY I'M TAKING THE TIME TO

5 PUBLICLY COMMENT THAT I AM COLLECTING SIGNATURES IN LIEU OF

6 PURCHASING MY SPOT TO RUN FOR THE L.A. COUNTY BOARD OF

7 SUPERVISORS. IT IS MY MISSION TO PROPERLY ADDRESS THE MATERIAL

8 CONDITIONS OF OUR COMMUNITIES THAT HAVE BECOME UNDENIABLY

9 CRITICAL. I AM A FIRM BELIEVER THAT WE ARE, WE ALL BEGIN THE

10 SAME. WE'RE PRODUCTS OF OUR ENVIRONMENT, WHERE WE LIVE

11 MATTERS, WHERE WE GO MATTERS. AND IT IS MY IMPERATIVE THAT WE

12 SHIFT OUR PERSPECTIVE, OUR FOCUS, FOR EXAMPLE, HOMELESSNESS,

13 AND ACTUALLY ADDRESSING THE HOUSING CRISIS. WE NEED MORE

14 HOMES, AND UPDATING OUR CURRICULUMS TO BE DEVELOPMENTALLY

15 APPROPRIATE FOR PREPARING STUDENTS AND CHILDREN FOR LIFE, NOT

16 PERFORMANCE, AND BUILDING UP OUR LOW SOCIAL ECONOMICS

17 NEIGHBORHOODS, PROMOTE, FOSTER, AND MAINTAIN COMMUNITY

18 ENGAGEMENT. THESE ARE JUST THE GENERAL IDEAS THAT ONLY SCRATCH

19 THE SURFACE OF MY CORE VALUE SYSTEM TO CONTINUE TO DRIVE ME

20 TOWARDS A POSITION OF WORKING WITH YOU GUYS. JAMES FOR COUNTY.

21 THANK YOU.

22

23 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

24

25 **JOEY HERNANDEZ:** GOOD AFTERNOON, HONORABLE SUPERVISORS. MY NAME



THE BOARD OF
SUPERVISORS

1 IS JOEY HERNANDEZ, AND I'M PROUD TO SERVE AS THE DIRECTOR OF
2 POLICY AND COMMUNITY BUILDING WITH THE LOS ANGELES LGBT
3 CENTER. I'M HERE TO CONTINUE TO RAISE THE RED FLAG THAT
4 SERVICES FOR YOUNG PEOPLE EXPERIENCING HOMELESSNESS ARE AT
5 RISK AND COULD HAVE CATASTROPHIC CONSEQUENCES FOR THEM AND THE
6 LONG-TERM FIGHT TO END HOMELESSNESS. DURING THIS MOMENT OF
7 TRANSITION OF HOMELESSNESS DOLLARS IN MEASURE A, WE MUST NOT
8 LET LGBTQ YOUNG PEOPLE FALL THROUGH THE CRACKS AND STAY ON THE
9 STREETS. IT IS UNCLEAR HOW SIGNIFICANT THIS IMPACT WILL BE
10 ACROSS THE FIELD, BUT THE CENTER ALONE WILL HAVE TO CEASE
11 ROUGHLY \$2,000,000 WORTH OF SERVICES SPECIFIC TO YOUNG PEOPLE
12 IF WE DO NOT MAKE ANY SIGNIFICANT CHANGES. WE LOOK FORWARD TO
13 CONTINUE ENGAGING WITH EACH OF YOUR OFFICES TO FIND A SOLUTION
14 THAT PRIORITIZES LGBTQ YOUNG PEOPLE. THANK YOU.

15
16 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

17
18 **MICHAEL CARRILLO:** YES. GOOD AFTERNOON, COUNTY BOARD OF
19 SUPERVISORS. MY NAME IS MICHAEL CARRILLO, AND I'M HAPPY TO BE
20 HERE ALONG WITH OTHER SURVIVORS. WHAT I WOULD LIKE TO ADDRESS
21 THE BOARD ABOUT IS THAT I REPRESENT MANY SEXUAL ASSAULT
22 SURVIVORS. ONE OF THEM IS PRESENT. AND I KNOW THAT THE COUNTY
23 HAS TAKEN UPON ITSELF LAST YEAR TO ISSUE SUBSTANTIAL PAYMENTS
24 FOR SEXUAL ASSAULT SURVIVORS. GOING INTO 2026, I WOULD REALLY
25 ASK THAT EACH OF YOU LOOK IN YOUR HEARTS BEFORE YOU SIGN UP



THE BOARD OF
SUPERVISORS

1 FOR THESE PUBLICISTS AND THESE BIG MONEY LOBBYISTS TO SEND OFF
2 TO SACRAMENTO TO REDUCE AB 218 CASES. I KNOW THAT YOU'LL BE
3 SPOKEN TO VERY SOON BY COUNTY COUNSEL, OTHER PEOPLE THAT WILL
4 TRY TO LIMIT THESE SURVIVORS' ABILITIES TO COME FORWARD.
5 PLEASE DO NOT LISTEN TO THOSE FOLKS. KEEP IN MIND THAT YOU
6 REPRESENT THE COUNTY, YOU HAVE SO MUCH POWER, AND YOU CAN SEND
7 THE MESSAGE THAT WE WILL PROTECT SURVIVORS, WE WILL LISTEN TO
8 YOU, WE WILL GIVE YOU YOUR VOICE AND YOUR ABILITY TO SEEK
9 CIVIL JUSTICE IN COURT. THANK YOU SO MUCH.

10

11 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR AND MEMBERS OF THE
12 BOARD, THAT CONCLUDES OUR TIME FOR GENERAL PUBLIC COMMENT.

13

14 **SUP. HILDA SOLIS, CHAIR:** OH, SUPERVISOR HORVATH.

15

16 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. I KNOW THERE
17 WAS A LOT OF DIFFERENT ISSUES ADDRESSED IN PUBLIC COMMENT
18 TODAY, BUT I WANTED TO ACKNOWLEDGE SPECIFICALLY THOSE MEMBERS
19 WHO WERE ADDRESSING WHAT WE WILL BE TALKING ABOUT IN CLOSED
20 SESSION. I FIRST WANT TO ACKNOWLEDGE THE STRENGTH THAT IT
21 TAKES TO SHARE YOUR OWN STORY AND TESTIMONY. AND THANK YOU FOR
22 BEING HERE TO SHARE YOUR PERSPECTIVE ON HOW YOU ARE HEARING
23 THE CONVERSATION THAT IS HAPPENING AT THE COUNTY. I KNOW THAT
24 SOME OF YOU I HAVE WORKED WITH FOR A NUMBER OF YEARS IN THIS
25 WORK, AND SO I APPRECIATE YOU USING YOUR VOICES TO UPLIFT



THE BOARD OF
SUPERVISORS

1 SURVIVORS' EXPERIENCE AND HOW SURVIVORS DESERVE TO BE TREATED
2 BY A SYSTEM. SO, I THANK YOU FOR YOUR COMMENTS. I JUST WANTED
3 TO CLARIFY A COUPLE OF THINGS THAT MIGHT HELP YOU AND YOUR
4 ADVOCACY. THE COUNTY IS NOT RESPONSIBLE FOR THE SCHOOL
5 DISTRICTS. THE SCHOOL DISTRICTS THEMSELVES ARE ENGAGING IN
6 THOSE CASES AND COUNTY COUNSEL CAN CORRECT ME IF I'M WRONG. I
7 BELIEVE THE SCHOOL DISTRICT CASES ARE SEPARATE. SO, I KNOW
8 THAT SOME PEOPLE ADDRESS THAT. SO, I WANTED TO MAKE SURE YOU
9 UNDERSTAND THAT DISTINCTION WHO'S IN CHARGE. ALSO, CITY CASES,
10 I KNOW SOME CITIES HAVE THEIR OWN CASES. THOSE ARE DIFFERENT
11 THAN COUNTY CASES. AND FINALLY, AS IT RELATES TO FILES, SOME
12 OF THE ISSUE THAT IS AT WORK WITH AB 218 IS THE FACT THAT WITH
13 THE EXTENSION OF STATUTE OF LIMITATIONS, THERE IN SOME CASES
14 MAY NOT BE RECORDS BECAUSE STATE LAW REQUIRES DESTRUCTION OF,
15 HAS REQUIRED DESTRUCTION OF RECORDS AFTER A PERIOD OF TIME.
16 SO, IN SOME CASES, INFORMATION YOU MIGHT WANT TO SEE RELEASED,
17 THE COUNTY DOESN'T ACTUALLY HAVE PER STATE LAW. SO, I JUST
18 WANT TO OFFER THAT FOR CONTEXT. I'M NOT SAYING THAT APPLIES TO
19 EVERY CASE THAT YOU'RE ADDRESSING OR IN ANY WAY THAT THIS
20 BOARD IS TRYING TO HIDE INFORMATION. IN FACT, I THINK THIS
21 BOARD COLLECTIVELY DESIRES TO DO THE OPPOSITE. SO, I, AT LEAST
22 FOR MY PART, WANTED TO ACKNOWLEDGE AND THANK YOU FOR YOUR
23 ADVOCACY AND MAKING SURE THAT WE ARE ENGAGING IN A
24 CONVERSATION THAT IS MINDFUL OF THE EXPERIENCE OF SURVIVORS,
25 BECAUSE I THINK THAT'S WHO WE'RE TRULY TRYING TO SERVE AS WE



THE BOARD OF
SUPERVISORS

1 MOVE FORWARD IN THIS PROCESS. THANK YOU.

2

3 **SUP. HILDA SOLIS, CHAIR:** EXECUTIVE OFFICE.

4

5 **EDWARD YEN, EXECUTIVE OFFICER:** NEXT WE'LL HAVE ADJOURNMENTS.

6

7 **SUP. HILDA SOLIS, CHAIR:** OKAY, WE'LL BEGIN WITH THE
8 ADJOURNMENTS STARTING WITH SUPERVISOR MITCHELL 2, 3, 4, 5, AND
9 1 THANK YOU.

10

11 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH MADAM CHAIR. I ASK
12 THAT WHEN WE ADJOURN TODAY WE ADJOURN IN THE MEMORY OF ETHEL
13 JEAN DAVIS. MRS. DAVIS WAS BORN FEBRUARY 16, 1938, IN DETROIT
14 MICHIGAN AND PASSED AWAY ON THE 18TH OF DECEMBER AT THE AGE OF
15 87. ON OCTOBER 2, 1960, SHE JOYFULLY MARRIED HER BELOVED
16 HUSBAND JAMES THE FOLLOWING YEAR THEY RELOCATED TO LOS ANGELES
17 AND ULTIMATELY MADE THEIR HOME IN THE CITY OF COMPTON.
18 TOGETHER THEY WERE BLESSED WITH THREE LOVING SONS RICHARD,
19 JAMES, AND TYRONE. MRS. DAVIS EARNED BOTH HER BACHELOR OF ARTS
20 AND MASTER OF ARTS DEGREES FROM CAL STATE UNIVERSITY,
21 DOMINGUEZ HILLS. SHE DEDICATED MORE THAN 30 YEARS OF
22 DISTINGUISHED SERVICE TO THE COMPTON UNIFIED SCHOOL DISTRICT
23 AS WELL AS THE CITY OF COMPTON. A WOMAN OF DEEP FAITH AND
24 STRONG COMMITMENT TO HER COMMUNITY, MRS. DAVIS WAS A FAITHFUL
25 MEMBER OF GRANT AME CHURCH AND A LIFE MEMBER OF THE NATIONAL



THE BOARD OF
SUPERVISORS

1 COUNCIL OF NEGRO WOMEN, THE COMPTON CHAPTER. SHE WAS ALSO AN
2 ACTIVE PARTICIPANT IN THE CONCERNED CITIZENS OF COMPTON AND
3 THE TAKE SEA BLOCK CLUB. MRS. DAVIS WILL BE REMEMBERED FOR HER
4 UNWAVERING DEDICATION AND COMPASSION SHE IS SURVIVED BY AND
5 WILL BE DEEPLY MISSED BY HER SONS RICHARD, JAMES, AND TYRONE
6 HER DAUGHTERS-IN-LAW BARBARA AND LYDIA SIX GRANDCHILDREN, ONE
7 GREAT-GRANDSON AND A HOST OF EXTENDED FAMILY FRIENDS AND
8 NEIGHBORS. THANK YOU, MADAM CHAIR.

9

10 **SUP. HILDA SOLIS, CHAIR:** THANK YOU. THIRD DISTRICT.

11

12 **SUP. LINDSEY P. HORVATH:** THANK YOU. THANK YOU, MADAM CHAIR. I
13 MOVE THAT WHEN WE ADJOURN TODAY WE ADJOURN IN MEMORY OF ALAN
14 KROEMER SENIOR THE FATHER OF L KROEMER WHOM WE KNOW FROM OUR
15 WORK ON THE METRO BOARD. WITH DEEP RESPECT AND REMEMBRANCE, WE
16 HONOR THE LIFE OF ALAN CROMER SR., A DEVOTED FATHER, HUSBAND,
17 VETERAN, AND MAN OF FAITH WHO PASSED AWAY ON DECEMBER 21,
18 2025, AT THE AGE OF 84. ROB ALLEN KROEMER SR. WAS BORN ON
19 APRIL 13, 1941, IN SOUTH CAROLINA AND LIVED A LIFE DEFINED BY
20 SERVICE, RESPONSIBILITY, AND LOVE FOR HIS FAMILY. HE PROUDLY
21 SERVED HIS COUNTRY IN THE UNITED STATES AIR FORCE FROM 1959 TO
22 1967. AFTER HIS MILITARY SERVICE, ALAN MADE HIS HOME IN LOS
23 ANGELES, CALIFORNIA, WHERE HE WORKED FOR 34 YEARS WITH THE
24 UNITED STATES POSTAL SERVICE, FAITHFULLY SERVING THE LOS
25 ANGELES COMMUNITY. A MAN OF DEEP FAITH, ALAN WAS A DEVOTED



THE BOARD OF
SUPERVISORS

1 MEMBER OF ST. PHILIP AME CHURCH FOR MORE THAN FOUR DECADES.
2 THERE HE SERVED AS A STEWARD, FINANCE STEWARD, CHOIR LEADER,
3 AND A GUIDING PRESENCE FOR THE YOUTH CHOIR. HIS COMMITMENT TO
4 THE CHURCH REFLECTED HIS BELIEF IN SERVICE, DISCIPLINE, AND
5 CARING FOR OTHERS. ABOVE ALL ELSE, ALAN KROEMER SR. WAS A
6 FAMILY MAN. HE LOVINGLY RAISED 11 CHILDREN, SERVING AS A
7 STEADY AND GUIDING PRESENCE IN THEIR LIVES. HE WAS ALSO THE
8 PROUD GRANDFATHER OF 17 GRANDCHILDREN AND 7 GREAT
9 GRANDCHILDREN, AND HIS HOME WAS ALWAYS FILLED WITH FAMILY,
10 LAUGHTER, AND LOVE. HE WAS MARRIED FOR 44 YEARS TO HIS BELOVED
11 WIFE, BETTY JOYCE KROEMER, AND AFFECTIONATELY KNOWN AS MAMA
12 BETTY, AND REMAINED DEVOTED TO FAMILY UNTIL HIS FINAL DAYS.
13 ALAN KROEMER SR. WILL BE REMEMBERED AS A MAN WHO SERVED HIS
14 COUNTRY, HIS CHURCH, AND HIS FAMILY WITH HUMILITY, STRENGTH,
15 AND UNWAVERING LOVE. HIS LEGACY LIVES ON IN THE MANY LIVES HE
16 TOUCHED AND THE FAMILY HE SO PROUDLY RAISED. AND I WOULD
17 EXTEND OUR CONDOLENCES TO THE KROEMER FAMILY. AND I ASSUME MY
18 COLLEAGUES WOULD LIKE TO JOIN ME IN THAT.

19
20 **SUP. HILDA SOLIS, CHAIR:** YES, METRO MEMBERS, YES. SUPERVISOR
21 HAHN.

22
23 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. I MOVE THAT WHEN WE
24 ADJOURN TODAY, WE ADJOURN IN THE MEMORY OF ANTHONY JACK
25 MISETCH WHO IS THE FATHER OF FORMER RANCHO PALOS VERDES



THE BOARD OF
SUPERVISORS

1 COUNCIL MEMBER ANTHONY MISETICH WHO PASSED AWAY PEACEFULLY ON
2 DECEMBER 13TH. ANTHONY WAS BORN IN 1937 IN SAN PEDRO. HE
3 ATTENDED LELAND STREET ELEMENTARY SCHOOL, DANA JUNIOR HIGH
4 SCHOOL, AND SAN PEDRO HIGH SCHOOL, WHERE HE SERVED AS STUDENT
5 BODY PRESIDENT IN 19, EXCUSE ME, 1955. THANK YOU. HE EARNED AN
6 AA DEGREE IN L.A. HARBOR COLLEGE AND ATTENDED USC AND CAL
7 STATE UNIVERSITY, LONG BEACH. AFTER COLLEGE, ANTHONY WORKED AS
8 A COMMERCIAL FISHERMAN WITH HIS FATHER AND THEN OWNED SEVERAL
9 BUSINESSES. HE LATER WORKED AT CANKOVITCH AND SONS AS THE FUEL
10 TERMINAL MANAGER WHERE HE WORKED UNTIL HIS RETIREMENT. HE
11 MARRIED THE LOVE OF HIS LIFE, TILLY BOGDANOVICH. IN 1959, THEY
12 LIVED IN SAN PEDRO BEFORE BECOMING LONG-TIME RESIDENTS OF
13 RANCHO PALOS VERDES. ANTHONY WAS ACTIVE IN THE DALMATIAN
14 AMERICAN CLUB OF SAN PEDRO AND SERVED ON ITS BOARD OF
15 DIRECTORS. ANTHONY IS SURVIVED BY HIS LOVING WIFE TILLY,
16 CHILDREN ANTHONY, CHRISTIAN, MICHAEL AND JALIK, 13
17 GRANDCHILDREN, 2 GREAT GRANDCHILDREN. HE WILL BE GREATLY
18 MISSED. I MOVE ALSO THAT WHEN WE ADJOURN TODAY, WE ADJOURN IN
19 THE MEMORY OF JIVABHAI SALONKI, WHO IS THE FATHER OF ONE OF MY
20 DEAR FRIENDS, FORMER COUNCILMAN AND MAYOR OF CERRITOS, NARESH
21 SALONKI, WHO I'VE KNOWN FOR SO MANY YEARS. I HAD THE
22 OPPORTUNITY TO ATTEND JIVABHAI SALONKI'S MEMORIAL SUNDAY NIGHT
23 IN NORWALK, WHERE FAMILY AND FRIENDS OF THE SOLANKI FAMILY
24 GATHERED TO REMEMBER HIS INCREDIBLE LEGACY AND THE GREAT MAN
25 THAT HE WAS. HE WAS 87 YEARS OLD WHEN HE PASSED AWAY IN HIS



THE BOARD OF
SUPERVISORS

1 HOME COUNTRY OF INDIA. WHILE HE BUILT A SUCCESSFUL LIFE HERE
2 IN THE UNITED STATES, HIS WISH WAS TO PASS AWAY IN HIS HOME
3 COUNTRY. JIVABHAI WAS A FARMER AND MERCHANT, BUT WAS KNOWN TO
4 OTHERS AS A GUIDING LIGHT AND A GENEROUS MAN TO EVERYONE. HE
5 NEVER TOOK CREDIT FOR THE MONEY HE GAVE AWAY. IN FACT SOME OF
6 HIS FAMILY MEMBERS FOUND OUT LONG AFTER THAT HE GAVE AWAY
7 MONEY TO PEOPLE AND NEVER MENTIONED IT. HE HAD A SPECIAL PLACE
8 IN THE HEART FOR GIRLS IN INDIA AND DONATED TOWARD A SCHOOL
9 BUILDING TO ALLOW GIRLS WITHOUT AN EDUCATION THE CHANCE OF A
10 BETTER LIFE, WHICH IS UNUSUAL BECAUSE IN INDIA CERTAINLY THE
11 GIRLS WERE NOT ENCOURAGED TO GET AN EDUCATION AND TO GO TO
12 SCHOOL AND HE REALLY WANTED TO REMEDY THAT. HE LOVED HIS
13 FAMILY, EXTENDED FAMILY, AND ALWAYS WANTED TO MAKE SURE THEY
14 WERE TAKEN CARE OF. JIVABHAI SALONKI IS SURVIVED BY HIS WIFE
15 RUPA BEN AND CHILDREN NARESH, KANU, BAHU'NU AND NEERU. I ALSO
16 MOVE THAT WHEN WE ADJOURN TODAY WE ADJOURN IN THE MEMORY OF
17 SUSAN BELL WHO WAS A WOMAN WHOSE LIFE WAS SHAPED BY SERVICE TO
18 THE LONG BEACH COMMUNITY. SHE DIED AT THE AGE OF 87. BORN IN
19 WISCONSIN, SHE WAS RAISED BY A MOTHER WHO TAUGHT HER THE VALUE
20 OF GIVING BACK. WHEN SHE MOVED TO LONG BEACH AS AN ADULT, SHE
21 BECAME A DEDICATED FIXTURE IN LONG BEACH CIVIC AND CHARITABLE
22 LIFE. KNOWN AFFECTIONATELY AS THE QUEEN OF LONG BEACH
23 VOLUNTEERS, SUSAN DEVOTED HER TIME AND TALENTS TO
24 ORGANIZATIONS THAT DEFINE THE COMMUNITY, INCLUDING THE JUNIOR
25 LEAGUE, THE ASSISTANCE LEAGUE OF LONG BEACH, THE LONG BEACH



THE BOARD OF
SUPERVISORS

1 DAY NURSERY, THE LONG BEACH CANCER LEAGUE, THE RONALD MCDONALD
2 HOUSE, AND THE LONG BEACH YACHT CLUB. SHE ALSO SERVED LONG
3 BEACH CHILDREN AS A SPECIAL EDUCATION TEACHER WITH THE LONG
4 BEACH UNIFIED SCHOOL DISTRICT, TOUCHING COUNTLESS FAMILIES
5 THROUGH HER WORK AS A GEORGE WASHINGTON CARVER ELEMENTARY
6 SCHOOL. EVEN WHILE COURAGEOUSLY BATTLING CANCER FOR MORE THAN
7 20 YEARS, SHE NEVER STEPPED AWAY FROM SERVICE AND SHE EARNED
8 AWARDS LIKE THE RICH RACKER WOMAN OF THE YEAR AND THE HELEN
9 NEWCOMB LEADERSHIP AWARD. SUSAN BELL EMBODIED THE VERY BEST OF
10 LONG BEACH. KIND, RESILIENT, WELCOMING, AND GENEROUS. HER
11 LEGACY LIVES ON IN THE ORGANIZATIONS SHE STRENGTHENED AND THE
12 CHILDREN SHE CHAMPIONED AND THE SPIRIT OF VOLUNTEERISM SHE
13 MODELED. SUSAN WAS PRECEDED IN DEATH BY HER SON LATHAM AND IS
14 SURVIVED BY HER HUSBAND DR. RICHARD BELL, HER CHILDREN KATIE
15 SUE AND BRYANT AND GRANDCHILDREN RICHARD, GENSRY AND WILLIAM.
16 THANK YOU MADAM CHAIR.

17
18 **SUP. HILDA SOLIS, CHAIR:** THANK YOU SUPERVISOR BARGER.

19
20 **SUP. KATHRYN BARGER:** THANK YOU. I MOVE THAT WHEN WE ADJOURN
21 TODAY WE DO SO IN MEMORY OF RALPH L. BOLTON II, WHO PASSED
22 AWAY ON DECEMBER 3RD. RALPH WAS PROFESSOR OF ANTHROPOLOGY AT
23 POMONA COLLEGE AND DIED WHILE VISITING FRIENDS AND WRITING
24 ABOUT THE CULTURE OF TANGIER, MOROCCO. BORN IN LANCASTER,
25 PENNSYLVANIA, HE GRADUATED PHI BETA KAPPA FROM POMONA COLLEGE



THE BOARD OF
SUPERVISORS

1 BEFORE JOINING THE PEACE CORPS, WHERE HIS TRANSFORMATIVE
2 SERVICE IN PERU INSPIRED HIM TO PURSUE ANTHROPOLOGY. HE LATER
3 EARNED HIS PHD FROM CORNELL UNIVERSITY AND BEGAN A
4 DISTINGUISHED CAREER AT POMONA COLLEGE TEACHING WIDELY AND
5 CONDUCTING GROUNDBREAKING INTERNATIONAL RESEARCH ON HIV AIDS.
6 OVER MORE THAN FIVE DECADES, RALPH BECAME A HIGHLY RESPECTED
7 SCHOLAR WITH MORE THAN 120 PUBLICATIONS AND NUMEROUS HONORS,
8 INCLUDING THREE FULBRIGHT AWARDS, THE FRANZ BOS AWARD FOR
9 EXEMPLARY SERVICE TO ANTHROPOLOGY, AND THE MALINWACKI AWARD
10 FOR LIFETIME ACHIEVEMENT. RALPH'S DEDICATION EXTENDED FAR
11 BEYOND ACADEMIA. HE RESTORED A HISTORIC ADOBE ESTATE IN SANTA
12 FE FOR HIS PARTNER, ROBERT FROST, REVIVING IT AS THE INN OF
13 THE TURQUOISE BEAR AND EARNING MULTIPLE PRESERVATION AWARDS.
14 HIS ENDURING BOND WITH THE PERUVIAN COMMUNITY, WHERE HE SERVED
15 AS A PEACE CORPS VOLUNTEER, LED THEM TO FOUNDING OF THE CHINJA
16 FOUNDATION IN 2005, SUPPORTING HEALTH, EDUCATION, AND
17 DEVELOPMENT IN RURAL INDIAN COMMUNITIES. HIS FAMILY REMEMBERS
18 HIM FOR HIS GENEROSITY, WARMTH, AND PROFOUND RESPECT FOR
19 TRADITIONAL KNOWLEDGE. RALPH IS SURVIVED BY HIS HUSBAND, DAVID
20 CAHOE, HIS LIFE PARTNER, ROBERT FROST, HIS SONS, EUGENE BOLTON
21 AND R. GABRIEL BOLTON, THREE GRANDCHILDREN, SOPHIA, BENJAMIN
22 AND BRYNN BOLTON, AND CHARLENE BOLTON, MOTHER OF HIS SONS AND
23 FORMER WIFE. I ALSO MOVE THAT WE ADJOURN IN MEMORY OF EILEEN
24 PETERSON, A CHERISHED MEMBER OF THE HOLLYWOOD KNOLLS COMMUNITY
25 WHO PASSED AWAY ON MONDAY, DECEMBER 8, 2025. EILEEN WAS A



THE BOARD OF
SUPERVISORS

1 DEVOTED WIFE OF MIKE SHAPIRO, AND TOGETHER THEY RAISED A SON.
2 EILEEN WAS DEEPLY INVOLVED IN THEIR SON'S SCHOOL, CONTRIBUTING
3 TO FUNDRAISING EFFORTS AND THE SCHOOL NEWSLETTER. SHE ALSO
4 SERVED ON THE ACADEMY'S FOREIGN LANGUAGE FILM VOTING
5 COMMITTEE, REFLECTING HER WIDE-RANGING COMMITMENT TO THE
6 COMMUNITY SHE SUPPORTED. EILEEN BROUGHT THE SAME DEDICATION
7 AND STEADY LEADERSHIP TO THE HOLLYWOOD KNOLLS COMMUNITY CLUB,
8 PLAYED AN ESSENTIAL ROLE IN PREPARING FOR OTHERS FOR
9 LEADERSHIP WITHIN THE CLUB. MANY OF THESE GOALS SHE INSPIRED
10 CONTINUE TO SHAPE THE STRENGTH AND UNITY OF THE HOLLYWOOD
11 KNOLLS COMMUNITY TODAY. EILEEN AND MIKE ALSO HOSTED NUMEROUS
12 HOLLYWOOD KNOLLS ANNUAL BARBECUES, GARDEN CLUB MEETINGS AND
13 OTHER GATHERINGS, EACH MARKED BY HER THOUGHTFUL ORGANIZATION
14 AND ATTENTION TO DETAIL. FOR MORE THAN TWO DECADES, EILEEN
15 DEVOTED HERSELF AS VICE PRESIDENT OF THE HOLLYWOOD KNOLLS,
16 CHAIRING COMMUNICATIONS, PUBLISHING ANNUAL NEWSLETTERS,
17 OVERSEEING THE GRANT AND DEVELOPMENT PROJECT OF BARNUM
18 BOULEVARD AND LAKE HOLLYWOOD DRIVE, AND LEADING BEAUTIFICATION
19 EFFORTS FOR MANY YEARS. AS A MEMBER OF THE ORIGINAL
20 BEAUTIFICATION COMMITTEE, SHE HELPED DESIGN AND PLANT THE
21 NEIGHBORHOOD ENTRANCE, INCLUDING THE QUEEN PALMS SHE CARED FOR
22 DEEPLY. EILEEN WILL FOREVER HOLD A SPECIAL PLACE IN THE HEARTS
23 OF HER FAMILY, FRIENDS, AND HER NEIGHBORS. SHE SURVIVED BY HER
24 HUSBAND MICHAEL AND THEIR SON LUCIEN. ALSO, THAT WE ADJOURN IN
25 MEMORY OF CONGRESSMAN DOUG LAMALFA WHO PASSED AWAY EARLIER



THE BOARD OF
SUPERVISORS

1 TODAY AT THE AGE OF 65. HE WAS ELECTED INTO CONGRESS IN 2012
2 REPRESENTING CALIFORNIA'S FIRST CONGRESSIONAL DISTRICT. HE
3 LIVED IN NORTHERN CALIFORNIA ALL HIS LIFE, ATTENDING LOCAL
4 SCHOOLS AND GRADUATING WITH A DEGREE IN AGRICULTURE AND
5 BUSINESS FROM CAL POLY, SAN LUIS OBISPO. HE GREW UP LEARNING
6 THE VALUE OF HARD WORK AND COMMUNITY SERVICE. HE'S A FOURTH
7 GENERATION RICE FARMER AND BUSINESS OWNER. CONGRESSMAN LAMALFA
8 REPRESENTED THE AGRICULTURE COMMUNITY IN HIS DISTRICT WITH
9 UNWAVERING PASSION AND COMMITMENT. PRIOR TO HIS ELECTION TO
10 CONGRESS, CONGRESSMAN LAMALFA ALSO SERVED IN THE CALIFORNIA
11 STATE ASSEMBLY AND STATE SENATE. HE IS SURVIVED BY HIS WIFE,
12 JILL, HIS FOUR CHILDREN AND A GRANDCHILD.

13
14 **SUP. JANICE HAHN:** YOU KNOW, I SERVED WITH HIM IN CONGRESS.

15
16 **SUP. KATHRYN BARGER:** I THOUGHT YOU MIGHT.

17
18 **SUP. JANICE HAHN:** AND I'D LIKE TO JOIN YOU ON THAT. WE SERVED
19 ON THE SAME COMMITTEE TOGETHER.

20
21 **SUP. HOLLY J. MITCHELL:** AND IF I COULD JOIN IN AS WELL, I
22 SERVED WITH HIM IN THE STATE ASSEMBLY I APPRECIATE THAT.

23
24 **SUP. HOLLY J. MITCHELL:** THANK YOU.



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** THANK YOU. I MOVE THAT THE BOARD OF
2 SUPERVISORS ALSO ADJOURN IN MEMORY OF THE FOLLOWING
3 INDIVIDUALS WHO ARE IDENTIFIED AS INDIGENT VETERANS BY THE LOS
4 ANGELES COUNTY MEDICAL EXAMINER AND WERE SUBSEQUENTLY BURIED
5 WITH DIGNITY AND HONOR AT RIVERSIDE NATIONAL CEMETERY IN THE
6 LAST MONTH. STEPHEN FRED GRILLE - ARMY, NATHAN ALI LAFONTAINE
7 - ARMY, OLIVER KENT HIGHTOWER - ARMY, JAMES CLINTON
8 WASHINGTON - ARMY, PAUL FREDERICK RYKERT - NAVY, JOSE
9 FRANCISCO RAMIREZ - AIR FORCE, LARRY HARLAN ADAMS - AIR FORCE,
10 HENRY HARDY STRINGER - ARMY. THEIR CONTRIBUTIONS AND
11 SACRIFICES IN SERVICE TO OUR COUNTRY WILL NEVER BE FORGOTTEN.
12 THANK YOU, MADAM CHAIR.

13
14 **SUP. HILDA SOLIS, CHAIR:** MEMBERS? THANK YOU. THANK YOU. I MOVE
15 TODAY THAT WHEN WE ADJOURN, WE DO SO IN MEMORY OF JERRY
16 THOMAS, A BELOVED MEMBER OF THE ISD TEAM WHOSE EXCEPTIONAL
17 CUSTOMER SERVICE, KINDNESS AND DEDICATION AND SPIRIT TOUCHED
18 EVERYONE AROUND THIS ROOM. JERRY BEGAN HIS COUNTY CAREER WITH
19 THE INTERNAL SERVICES DEPARTMENT AS A PARKING LOT ATTENDANT
20 BACK IN JULY OF 1980. JERRY WAS A STAPLE IN THE HALL OF
21 ADMINISTRATION'S PARKING GARAGE, RECOGNIZABLE BY HIS HAT AND
22 SUNGLASSES, AND WAS PRIMARILY ASSIGNED TO THE HILL STREET
23 ENTRANCE BOOTH. HE WAS A FRIENDLY AND FAMILIAR PRESENCE IN THE
24 CIVIC CENTER COMMUNITY AND WAS KNOWN EVEN BY THE BUS DRIVERS
25 AND REGULAR PASSERBYS. HIS PROFESSIONAL, CALM, WARM AND



THE BOARD OF
SUPERVISORS

1 WELCOMING DEMEANOR WAS NOTICED BY MANY AND APPRECIATED BY ALL
2 WHO KNEW HIM. SHARING A LITTLE BIT ABOUT JERRY, HE WAS BORN IN
3 LOUISIANA ON JANUARY 7, 1943, AND RELOCATED TO CALIFORNIA WHEN
4 HE WAS 16 YEARS OLD. HE WAS A DEVOUT CHRISTIAN WHO ATTENDED
5 SERVICES FAITHFULLY. HE WAS KNOWN FOR HIS DEDICATION TO
6 FITNESS AND HAD AN IMPRESSIVE DAILY WORKOUT ROUTINE OF 3 TO 5
7 MILE RUNS, 1,000 SIT-UPS, 1,000 PUSH-UPS, AND ARM CURLS ALL
8 BEFORE STARTING HIS SHIFT AT 6 A.M. HE WAS PART OF OUR COUNTY
9 FAMILY. PEOPLE WHO KNEW JERRY KNEW TWO THINGS ABOUT HIM. HE
10 HAD A SMOOTH WALK, OR I WOULD CALL A STRUT, AND HE LOVED HIS
11 JAZZ. HE WAS SO FITTING, I'M SORRY, IT WAS SO FITTING THAT HIS
12 CATCHPHRASE WAS, I'M HIP. HE WAS KNOWN AT WORK AS THE JAZZ
13 GUY, AS BOTH EMPLOYEES AND THE PUBLIC WALKING BY HIS BOOTH
14 WOULD OFTEN STOP AND APPRECIATE HIS MUSIC OR GIVE HIM A THUMBS
15 UP, WHICH BROUGHT A SMILE TO HIS FACE. HE ENJOYED GOING TO
16 RESTAURANTS WITH LIVE JAZZ BANDS AND OFTEN SPENT EVENINGS AT
17 LACMA WHERE THEY HELD COMMUNITY EVENTS LIKE PICNICS AND FREE
18 JAZZ CONCERTS. JERRY LEAVES BEHIND A LEGACY OF LOVE AND
19 STRENGTH THAT LIVES ON THROUGH HIS FAMILY. HE SURVIVED BY HIS
20 6 CHILDREN TESSA, TONYA, SHARITA, ANITA, HAROLD, AND DARIUS,
21 ALONG WITH 14 GRANDCHILDREN, 26 GREAT-GRANDCHILDREN, AND 3
22 GREAT-GREAT-GRANDCHILDREN. HIS MEMORY IS ALSO CHERISHED BY HIS
23 LONGTIME COMPANION, RITA. JERRY WILL BE DEEPLY MISSED BY ALL
24 WHO HAD THE PRIVILEGE OF WORKING ALONGSIDE HIM. I THINK ALL
25 MEMBERS, YOU REMEMBER THAT, RIGHT?



THE BOARD OF
SUPERVISORS

1 I MOVE TODAY THAT WE ADJOURN IN MEMORY OF WAYNE C. CLAYTON,
2 WHO LED THE EL MONTE POLICE DEPARTMENT AS CHIEF FOR 22 YEARS.
3 HE PASSED AWAY ON DECEMBER 26TH AT THE AGE OF 93. HE GRADUATED
4 FROM MOUNT SAN ANTONIO COLLEGE IN 1959 AND EARNED A BACHELOR'S
5 DEGREE IN POLICE ADMINISTRATION AT CAL STATE L.A. HE BECAME
6 CHIEF OF THE EL MONTE POLICE DEPARTMENT ON AUGUST 1, 1978, AND
7 RETIRED ON DECEMBER 31, 2000. HE WAS THE SECOND LONGEST
8 SERVING POLICE CHIEF IN EL MONTE HISTORY. THROUGHOUT HIS
9 REMARKABLE CAREER, HE EXEMPLIFIED UNWAVERING COMMITMENT,
10 PROFESSIONALISM AND INTEGRITY IN SERVICE TO BOTH THE
11 DEPARTMENT AND THE COMMUNITY. HE DEVELOPED A STRONG
12 RELATIONSHIP BETWEEN THE POLICE DEPARTMENT, PARKS AND
13 RECREATION, PUBLIC WORKS AND PRIVATE EMPLOYMENT SECTOR TO
14 CREATE PROGRAMS AT SCHOOLS FOR AT-RISK YOUTH. DURING HIS FREE
15 TIME, HE ENJOYED CLASSIC CAR SHOWS, LOVED HIS 1957 WHITE FORD
16 THUNDERBIRD WITH A WHITE INTERIOR. HE'S PRECEDED IN DEATH BY
17 HIS WIFE DONNA AND IS SURVIVED BY HIS SISTER, MARILYN,
18 MAITHENY'S SON, MARK CLAYTON, HIS DAUGHTER, LESLIE FLESHER,
19 AND HIS SON-IN-LAW, ADAM FLESHER, AND GRANDDAUGHTER, GILLIAN
20 FLESHER. AND LASTLY, MEMBERS, YOU MAY WANT TO JOIN ME ON THIS
21 ONE. I MOVE THAT WHEN WE ADJOURN TODAY, WE DO SO IN MEMORY OF
22 TATIANA SCHLOSSBERG AWARD-WINNING ENVIRONMENTAL JOURNALIST,
23 WRITER, CLIMATE ACTIVIST, AND GRANDDAUGHTER OF PRESIDENT JOHN
24 F. KENNEDY WHO PASSED AWAY ON DECEMBER 30, 2025, AT THE AGE OF
25 35 FOLLOWING A BATTLE WITH THE ACUTE MYELOID LEUKEMIA.



THE BOARD OF
SUPERVISORS

1 TATIANA WAS BORN ON MAY 5, 1990, IN NEW YORK. SHE ATTENDED
2 BARRELLY SCHOOL AND GRADUATED FROM TRINITY SCHOOL IN 2008. SHE
3 THEN ATTENDED YALE UNIVERSITY. AS AN UNDERGRADUATE STUDENT,
4 SCHLOSSBERG SERVED AS EDITOR-IN-CHIEF OF THE YALE HARVARD. AND
5 IN 2014, SHE GRADUATED FROM OXFORD UNIVERSITY WITH A MASTER'S
6 DEGREE IN AMERICAN HISTORY. AN AVID SWIMMER, TATIANA AND HER
7 MOTHER SWAM THREE MILES ACROSS THE HUDSON RIVER TO RAISE FUNDS
8 FOR THE LEUKEMIA AND LYMPHOMA SOCIETY IN 2013. TATIANA JOINED
9 THE NEW YORK TIMES IN 2014 AS A REPORTER COVERING CLIMATE
10 CHANGE AND THE ENVIRONMENT FOR THE NEW YORK TIMES SCIENCE
11 SECTION. SHE ALSO WORKED AS A MUNICIPAL REPORTER AT THE RECORD
12 IN VERSION COUNTY, NEW JERSEY. SHE COVERED EVERYTHING FROM
13 DONUT WARS AND STOLEN PUPPIES TO LIVES CHANGED BY GUN VIOLENCE
14 AND HURRICANE SANDY. SHE WAS NAMED THE ROOKIE OF THE YEAR BY
15 THE NEW JERSEY SOCIETY OF PROFESSIONAL JOURNALISTS AND THE
16 SECOND-BEST FIRST-YEAR REPORTER BY THE NEW JERSEY PRESS
17 ASSOCIATION. HER 2019 BOOK, INCONSPICUOUS CONSUMPTION, THE
18 ENVIRONMENTAL IMPACT YOU DON'T KNOW YOU HAVE WON THE SOCIETY
19 OF ENVIRONMENTAL JOURNALISTS RACHEL CARSON ENVIRONMENTAL BOOK
20 AWARD IN 2020 AND IN DECEMBER OF 2021 SHE REPORTED ON LOCAL
21 EXPERIMENTS TO HARNESS THE ENERGY OF THE LONDON UNDERGROUND TO
22 PROVIDE HEAT TO HOMES IN AN EFFORT TO FIGHT CLIMATE CHANGE.
23 SHE ALSO FREELANCE FOR SEVERAL DIFFERENT PUBLICATIONS AND
24 WROTE HER OWN NEWSLETTER, NEWS FROM THE CHANGING PLANET. HER
25 WORK HAS APPEARED IN THE WASHINGTON POST, THE ATLANTIC, VANITY



THE BOARD OF
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1 FAIR, THE BOSTON GLOBE, BLOOMBERG, YALE ENVIRONMENT 360, AND
2 MANY OTHERS. SHE WAS AN ABSOLUTELY MAGNIFICENT WRITER, AS
3 EVIDENCED IN HER ARTICLE PUBLISHED LAST MONTH IN THE NEW
4 YORKER. MET TATIANA WHEN I RECEIVED THE JOHN F. KENNEDY
5 PROFILE AND COURAGE AWARD IN 2000. SHE WAS A CHILD. AND I
6 RECONNECTED WITH HER AND HER FAMILY ON SEVERAL OCCASIONS
7 DURING MY APPOINTMENT TO THE JOHN F. KENNEDY CENTER OF THE
8 PERFORMING ARTS, INCLUDING THE CENTER'S INTERNATIONAL
9 COMMITTEE ON THE ARTS EVENT, THE 50TH ANNIVERSARY SEASON
10 PERFORMANCE, AND THE MEDALLION CEREMONY AND KENNEDY CENTER
11 HONOR EVENTS DURING MY APPOINTMENT TO THE BOARD OF THE
12 TRUSTEES, TO NAME A FEW. TATIANA WAS KIND, COMPASSIONATE, AND
13 HAD A LUMINOUS SOUL. SHE SURVIVED BY HER MOTHER, FORMER
14 AMBASSADOR CAROLINE KENNEDY, HER FATHER EDWIN SCHLOSSBERG,
15 SISTER ROSE, BROTHER JACK, AS WELL AS HER HUSBAND GEORGE
16 MORAN, AND THEIR CHILDREN, EDWIN JR. AND JOSEPHINE. SUPERVISOR
17 HAHN WANTS TO JOIN ALL MEMBERS. THANK YOU. OKAY, WITH THAT,
18 MEMBERS, I WANT TO THANK YOU. WE'LL TAKE ALL THOSE MOTIONS AS
19 SECONDED, AND IF THERE'S NO OBJECTION TO A UNANIMOUS VOTE,
20 THAT WILL BE THE ORDER. E.O., WILL YOU PLEASE INSTRUCT US AND
21 READ US INTO CLOSED SESSION?

22
23 **EDWARD YEN, EXECUTIVE OFFICER:** MEMBERS OF THE PUBLIC, THE
24 BOARD WILL NOW BE GOING INTO CLOSED SESSION. WHILE THE BOARD
25 IS IN CLOSED SESSION, WE WILL BE SHOWING A VIDEO PRESENTATION.



THE BOARD OF
SUPERVISORS

1 SUPERVISOR SOLIS HAS A VIDEO PRESENTATION RECOGNIZING HUMAN
2 TRAFFICKING VICTIMS. IN ACCORDANCE WITH BROWN ACT
3 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF
4 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM
5 NUMBER CS1, CONFERENCE OF LEGAL COUNSEL REGARDING EXISTING
6 LITIGATION, ITEM NUMBER CS2, CONFERENCE OF LEGAL COUNSEL
7 REGARDING ANTICIPATED LITIGATION, ONE CASE, AND ITEM NUMBER
8 CS3, CONFERENCE OF LABOR NEGOTIATORS JOSEPH M. NICCHITTA AND
9 DESIGNATED STAFF AS INDICATED ON THE POSTED AGENDA.

10
11 **[CLOSED SESSION]**

12
13 **MIRANDA [VIDEO RECORDING]:** I WAS ON MEDICAL LEAVE AT THAT
14 TIME, AND THEN THE FIRE HIT AND EVERYTHING KIND OF FELL APART.

15
16 **ROSE BASMADZHYAN [VIDEO RECORDING]:** OFTENTIMES PEOPLE THINK
17 THAT TRAFFICKING INVOLVES CONFINEMENT OR KIDNAPPING OR VIOLENT
18 ACTIONS, BUT IT COULD ALSO TAKE THE FORM OF SUBTLE CONTROL,
19 LIKE NOT PAYING THE WORKER OR EXPLOITING THE WORKER THROUGH
20 HOLDING THEIR DOCUMENTS HOSTAGE, LIKE THEIR IDENTIFICATION OR
21 THEIR PASSPORT. AND OFTENTIMES THOSE TRAFFICKERS ARE PEOPLE
22 THAT THE PERSON KNOWS OR IS AN ACQUAINTANCE WITH, AND
23 SOMETIMES IT'S EVEN FAMILY MEMBERS.

24
25 **MIRANDA [VIDEO RECORDING]:** SO, AFTER THE FIRE, I WAS CUT OFF



THE BOARD OF
SUPERVISORS

1 FROM ALL MY INCOME BECAUSE I WAS ON LEAVE FROM WORK AND OUR HR
2 BUILDING BURNED DOWN AND NOTHING WAS DIGITIZED, SO I WASN'T
3 ABLE TO ACCESS DISASTER UNEMPLOYMENT OR ANYTHING LIKE THAT.
4 AND SO, AN ACQUAINTANCE I HAD MET WHILE I WAS SUPER ISOLATED,
5 I DIDN'T KNOW ANYBODY AND I DIDN'T HAVE FAMILY I COULD RELY
6 ON. AND SO, HE WAS KIND OF THE ONLY PERSON I COULD CALL ON
7 WHEN I NEEDED TO LEAVE AND HE HAPPENED TO BE GOING THROUGH A
8 DIVORCE AND NEEDING A NANNY AND THAT WAS LIKE THE BEGINNING OF
9 ME MOVING INTO THERE AND BECOMING TRAFFICKED.

10
11 **ROSE BASMADZHYAN [VIDEO RECORDING]:** HUMAN TRAFFICKING IN
12 SIMPLE TERMS IS A MODERN-DAY SLAVERY. IT'S THE CONTROL THAT
13 SOMEONE HAS OVER A PERSON. THEY USE FEAR, FORCE, FRAUD, OR
14 COERCION TO GAIN PROFIT FROM THE INDIVIDUAL. OFTENTIMES, THEY
15 EXPLOIT THEM THROUGH LABOR TRAFFICKING OR COMMERCIAL SUCK, BUT
16 EACH CASE MAY LOOK DIFFERENT. IT'S IMPORTANT TO BE VIGILANT
17 AND RECOGNIZE THE SIGN.

18
19 **MIRANDA [VIDEO RECORDING]:** WHEN YOU'RE GOING THROUGH
20 TRAFFICKING, AT LEAST IN MY EXPERIENCE, AND MOST OTHER
21 SURVIVORS THAT I'VE TALKED TO IS YOU DON'T REALLY KNOW WHAT'S
22 HAPPENING TO YOU. I WAS STILL VULNERABLE. I WAS STILL
23 ISOLATED. AND I DIDN'T HAVE ACCESS TO TRANSPORTATION, SO NO
24 PAYCHECK YET. EXPECTING TO BE PAID, AND I NEEDED THAT. AND
25 THAT WAS AROUND THE TIME THAT I REALIZED I WASN'T GETTING



THE BOARD OF
SUPERVISORS

1 PAID, IS WHEN I WAS COMPLETELY TRUMPED. AND THAT'S WHEN I
2 REALLY STARTED STRATEGIZING, OKAY, I GOT TO FIGURE OUT A WAY
3 TO GET OUT OF HERE BECAUSE I'M GOING TO GET EVEN MORE TRAPPED.
4 THAT'S ACTUALLY WHEN I CONTACTED THE COUNTY TO APPLY FOR
5 GENERAL ASSISTANCE, BECAUSE I HAD NO MONEY. I HAD NO WAY TO
6 GET A PHONE, NO WAY TO GET A BUS TICKET, NOTHING TO GET OUT OF
7 THERE.

8

9 **ROSE BASMADZHYAN [VIDEO RECORDING]:** IF YOU SEE SOMEONE THAT'S
10 IN FEAR AND FEEL LIKE THEY'RE BEING TRAFFICKED, THERE ARE
11 RESOURCES OUT THERE. YOU CAN CONTACT THE NATIONAL HUMAN
12 TRAFFICKING HOTLINE OR YOU CAN CONTACT LOCAL GOVERNMENT
13 AGENCIES LIKE THE DEPARTMENT OF CONSUMER AND BUSINESS AFFAIRS
14 TO GET SAFE AND CONFIDENTIAL HELP FOR THE PERSON OR YOURSELF.

15

16 **MIRANDA [VIDEO RECORDING]:** I REMEMBER DISTINCTLY, LIKE, I WAS
17 JUST LIKE, HEY, I WAS TOLD TO CALL YOU GUYS. LIKE, IT WASN'T
18 LIKE I KNEW. AND IT DIDN'T MAKE SOMEONE LIKE, WHY ARE THEY
19 HAVING ME? LIKE, THIS DOESN'T QUITE MAKE SENSE TO ME BECAUSE
20 IN MY MIND, I HAD THIS STEREOTYPE OF WHAT TRAFFICKING WAS, AND
21 I WAS LIKE, WELL, I'M NOT BEING, YOU KNOW, LIKE, I'M NOT THAT.
22 THAT IT'S A BIG INCIDENT THAT JUST HAPPENS ALL OF THE SUDDEN,
23 THAT IT'S VIOLENT, THAT IT HAPPENS IN A FEW MOMENTS OF TIME,
24 THAT INVOLVES KIDNAPPING OR BEING MOVED SOMEPLACE, WHEN IN
25 REALITY IT CAN HAPPEN TO ANYBODY.



THE BOARD OF
SUPERVISORS

1

2 **ROSE BASMADZHYAN [VIDEO RECORDING]:** PEOPLE THAT ARE MOST AT
3 RISK OF BECOMING A VICTIM OF HUMAN TRAFFICKING ARE PEOPLE WHO
4 HAVE LOST JOBS, WHO HAVE LOST THEIR HOUSE OR SHELTER, OR WHO
5 HAVE LOST THEIR SUPPORT SYSTEM. WHEN PEOPLE ARE DISPLACED OR
6 DESPERATE TO FIND WORK, THEY OFTEN TURN TO JOB OFFERS THAT ARE
7 UNSAFE OR EXPOSE THEM TO EXPLOITATION. AND TRAFFICKERS KNOW
8 THIS. SOME OF THESE JOBS INCLUDE DOMESTIC WORKERS, DAY
9 LABORERS, NANNIES, CONSTRUCTION WORKERS. THEY TARGET PEOPLE
10 WHO BELIEVE THEY HAVE NO OTHER OPTIONS BUT TO ACCEPT THESE
11 JOBS. FIRST, KNOW YOUR EMPLOYER. TAKE THE TIME TO UNDERSTAND
12 WHO YOU'RE WORKING FOR. ASK QUESTIONS IF SOMETHING DOESN'T
13 SEEM RIGHT. KNOW THE RESOURCES. NATIONAL HOTLINES, LOCAL
14 SUPPORT ORGANIZATIONS, AND GOVERNMENT AGENCIES CAN ALL PROVIDE
15 CONFIDENTIAL HELP. KNOW THE SIGNS, SUCH AS PEOPLE WHO SEEM
16 FEARFUL, ISOLATED, OR UNABLE TO SPEAK FREELY. IF SOMETHING
17 FEELS OFF, YOU'RE PROBABLY RIGHT.

18

19 **MIRANDA [VIDEO RECORDING]:** KNOWING WHAT WAS HAPPENING TO ME
20 WAS CRITICAL BECAUSE IT ALLOWED ME TO NAVIGATE A WAY OUT. NOW
21 I HAVE AN OPPORTUNITY TO USE MY VOICE AND MY EXPERIENCES TO
22 HELP OTHERS. IT'S A WHOLE NEW BEGINNING FOR ME. IT'S A NEW WAY
23 OF LIVING.

24

25 **ROSE BASMADZHYAN [VIDEO RECORDING]:** IF YOU OR SOMEONE YOU KNOW



THE BOARD OF
SUPERVISORS

1 IS EXPERIENCING HUMAN TRAFFICKING, PLEASE CALL THE NATIONAL
2 HUMAN TRAFFICKING HOTLINE OR TEXT HELP TO 233733. WHEN MORE
3 PEOPLE KNOW WHAT TRAFFICKING LOOKS LIKE, FEWER PEOPLE FALL
4 INTO IT.

5

6 **[CLOSED SESSION]**

7

8 **SUP. HILDA SOLIS, CHAIR:** WE ARE NOW BACK IN OPEN SESSION.
9 EXECUTIVE OFFICER, PLEASE REPORT THE, PLEASE READ THE REPORT
10 OF ACTION THAT WAS TAKEN.

11

12 **EDWARD YEN, EXECUTIVE OFFICER:** THE FOLLOWING IS A REPORT OF
13 ACTION TAKEN IN CLOSED SESSION ON JANUARY 6, 2026. ITEM NUMBER
14 CS1, 2, AND 3, NO REPORTABLE ACTION WAS TAKEN.

15

16 **SUP. HILDA SOLIS, CHAIR:** GREAT. THAT CONCLUDES TODAY'S
17 MEETING. THE NEXT REGULAR MEETING OF THE BOARD WILL BE HELD ON
18 TUESDAY, JANUARY 13, 2026, AT 9:30. THIS MEETING IS ADJOURNED.
19 THANK YOU. MUCHAS GRACIAS.

20

21

22

23

24

25



THE BOARD OF
SUPERVISORS

1 I, KATHRYN J, ROBSON, Certified Shorthand Reporter Number
2 qualified in and for the State of California, do
3 hereby certify:

4 That the transcripts of proceedings recorded by the Los
5 Angeles County Board of Supervisors January 06, 2026, were
6 thereafter transcribed into typewriting under my direction and
7 supervision;

8 That the transcript of recorded proceedings as archived
9 in the office of the reporter and which have been provided to
10 the Los Angeles County Board of Supervisors as certified by
11 me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor in anywise
14 interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 16th day of January 2026, for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19
20 KATHRYN J. ROBSON

21 CA CSR No. 5439
22
23
24
25