



THE BOARD OF SUPERVISORS

BOARD MEETING TRANSCRIPT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

THE LOS ANGELES COUNTY BOARD OF SUPERVISORS

TUESDAY, SEPTEMBER 30TH, 2025

SUP. KATHRYN BARGER, CHAIR: GOOD MORNING AND WELCOME TO OUR REGULAR SCHEDULED MEETING OF LOS ANGELES COUNTY BOARD OF SUPERVISORS. TODAY IS TUESDAY, SEPTEMBER 30TH, 2025. WE TAKE NOTE THAT A QUORUM OF THE BOARD IS PRESENT. THE CHIEF EXECUTIVE OFFICER, COUNTY COUNSEL, EXECUTIVE OFFICER AND THE SERGEANT AT ARMS ARE ALL HERE TO ASSIST. WE'LL BEGIN TODAY'S BOARD MEETING WITH THE COUNTY'S LAND ACKNOWLEDGEMENT.

SUP. KATHRYN BARGER, CHAIR [VIDEO RECORDING]: THE COUNTY OF LOS ANGELES RECOGNIZES THAT WE OCCUPY LAND ORIGINALLY AND STILL INHABITED AND CARED FOR BY THE TONGVA, TATAVIAM, SERRANO, KIZH, AND CHUMASH PEOPLES. WE HONOR AND PAY RESPECT TO THEIR ELDERS AND DESCENDANTS, PAST, PRESENT, AND EMERGING, AS THEY CONTINUE THEIR STEWARDSHIP OF THESE LANDS AND WATERS. WE ACKNOWLEDGE THAT SETTLER COLONIZATION RESULTED IN LAND SEIZURE, DISEASE, SUBJUGATION, SLAVERY, RELOCATION, BROKEN PROMISES, GENOCIDE, AND MULTI-GENERATIONAL TRAUMA. THIS ACKNOWLEDGEMENT DEMONSTRATES OUR RESPONSIBILITY AND COMMITMENT TO TRUTH, HEALING, AND RECONCILIATION, AND ELEVATING THE STORIES, CULTURE, AND COMMUNITY OF THE ORIGINAL INHABITANTS OF LOS ANGELES COUNTY. WE ARE GRATEFUL TO HAVE THE OPPORTUNITY TO LIVE AND WORK ON THESE ANCESTRAL LANDS. WE ARE DEDICATED TO GROWING AND SUSTAINING RELATIONSHIPS WITH NATIVE PEOPLES AND



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1 LOCAL TRIBAL GOVERNMENTS, INCLUDING IN NO PARTICULAR ORDER
2 FERNANDENO TATAVIAM BAND OF MISSION INDIANS, GABRIELINO TONGVA
3 INDIANS OF CALIFORNIA TRIBAL COUNCIL, GABRIELENO/TONGVA SAN
4 GABRIEL BAND OF MISSION INDIANS, GABRIELENO BAND OF MISSION
5 INDIANS - KIZH NATION, SAN MANUEL BAND OF MISSION INDIANS, SAN
6 FERNANDO BAND OF MISSION INDIANS. TO LEARN MORE ABOUT THE
7 FIRST PEOPLES OF LOS ANGELES COUNTY, PLEASE VISIT THE LOS
8 ANGELES CITY/COUNTY NATIVE AMERICAN INDIAN COMMISSION WEBSITE
9 AT LANAIC.LACOUNTY.GOV.

10
11 **SUP. KATHRYN BARGER, CHAIR:** THE INVOCATION WILL BE LED BY
12 SENIOR PASTOR JOHN JEFFERSON, DEL AIR BAPTIST CHURCH FROM THE
13 SECOND DISTRICT, FOLLOWED BY THE PLEDGE OF ALLEGIANCE, WHICH
14 WILL BE LED BY ANDREA SUAREZ, FORMER SERGEANT E-592Y, UNIT
15 SUPPLY SPECIALIST, THE UNITED STATES ARMY FROM THE THIRD
16 DISTRICT. IF YOU ARE ABLE, PLEASE STAND.

17
18 **SENIOR PASTOR JOHN JEFFERSON:** LET US PRAY. ALMIGHTY GRACIOUS
19 FATHER, YOU WHO ARE ANCIENT OF DAYS, YOU WHO HAVE NO
20 BEGINNING, NO ENDING, YOU WHO HAVE CRAFTED THE WORLD OUT OF
21 YOUR WORDS, LET THERE BE AND IT WAS. YOU WHO CRAFTED HUMANITY
22 AND SHAPED US IN YOUR OWN IMAGE. WE ARE WEAK AND FRAIL AND
23 COME TO THIS PLACE TO INVOKE YOUR PRESENCE. WE ACKNOWLEDGE
24 THAT WE MUST INVITE YOU INTO OUR SPACE AND INTO THIS PLACE AS
25 THE ELECTED OFFICIALS, STAFF, DEPARTMENT HEADS, AND THEIR



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1 STAFF GATHER TO BRING HOPE, LIBERTY, JUSTICE, AS WELL AS
2 ASSURANCE TO ALL THE RESIDENTS OF LOS ANGELES COUNTY. WE COME
3 NOT JUST AS INDIVIDUALS AND SUPERVISORY DISTRICT, BUT WE COME
4 AS A COLLECTIVE BODY OF PEOPLE WITH THE WILLINGNESS AND THE
5 DESIRE TO SERVE OTHERS. EVEN AT THIS TIME OF UNCERTAINTY, WE
6 COME WITH THE ASPIRATION THAT ALL THINGS WILL WORK OUT FOR THE
7 GOOD OF THE PEOPLE OF THIS COUNTY AND BEYOND. WE COME TO
8 EXPRESS OUR GRATITUDE TO THE STAFF WHO TOILED OVER FACTS AND
9 FIGURES TO BRING TO THIS BODY THE BEST THAT THEY CAN TO
10 PROVIDE THE BEST OF THE BASIC SERVICES FOR CHILDREN AND
11 FAMILIES AND THE SENIORS WITHIN OUR COMMUNITY. WE COME WITH
12 HOPE, BELIEVING AND TRUSTING THAT THE OIL AND THE MILL WILL
13 NEVER RUN OUT. WE INVITE YOU TO COME TO HELP BUILD AND
14 STRENGTHEN EACH SUPERVISOR HERE TODAY, TO GIVE THEM THE WISDOM
15 AND THE INSIGHT TO BRING HOPE AND HEALING TO OUR COMMUNITY.
16 PROVIDE THEM WITH THE STAMINA TO STAND AGAINST THE VERY FORCES
17 THAT SEEK TO DISMANTLE AND DISRUPT THE QUALITY OF LIFE FOR THE
18 FAMILIES OF LOS ANGELES COUNTY. AND AS WE DEPART FROM THIS
19 PLACE, WE LEAVE KNOWING THAT ALL THINGS WILL WORK OUT FOR OUR
20 GOOD. AND AS I CLOSE THIS PRAYER, I ASK THAT YOU GUIDE THESE
21 LEADERS. HELP THEM TO TURN OUR FEARS INTO CONFIDENCE, OUR
22 ANXIETIES INTO FULLNESS, OUR SORROWS INTO GLADNESS, OUR
23 DESPERATION INTO HOPE, OUR MISERY INTO COMFORT, OUR DOUBTS
24 INTO FIRMNESS, AND AS WE ARISE IN THIS MOMENT OF REFLECTION WE
25 ASK THAT YOUR LIGHT LEAD US. YOUR WISDOM WILL BE THE COMPASS



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1 THAT GUIDE OUR HEARTS. LET YOUR STRENGTH BE THE FOUNDATION
2 UNDERNEATH OUR FEET, AND MAY YOUR LOVE BIND US TOGETHER. LET
3 YOUR HOPE BE THE ANTHEM THAT WE SING. LET YOUR SERVICE BE OUR
4 LEGACY AS WE WALK INTO A BRIGHTER TOMORROW. AND THEN WE DEPART
5 FROM THIS PLACE. LET US INSPIRE EACH OTHER TO SERVE, TO
6 LISTEN, TO BUILD A COMMUNITY WHERE HOPE AND UNITY PREVAIL.
7 YOUR EVERLASTING GRACE, AMEN.

8

9 **ANDREA SUAREZ:** WOULD YOU PLEASE FACE THE FLAG, PLACE YOUR
10 RIGHT HAND OVER YOUR HEART, AND IF YOU'RE A VETERAN, YOU MAY
11 RENDER A HAND SALUTE AND JOIN ME IN THE PLEDGE OF ALLEGIANCE.
12 I PLEDGE ALLEGIANCE TO THE FLAG OF THE UNITED STATES OF
13 AMERICA AND TO THE REPUBLIC FOR WHICH IT STANDS, ONE NATION
14 UNDER GOD, INDIVISIBLE, WITH LIBERTY AND JUSTICE FOR ALL.
15 THANK YOU.

16

17 **SUP. KATHRYN BARGER, CHAIR:** SUPERVISOR MITCHELL. THANK YOU,
18 SUPERVISOR MITCHELL.

19

20 **SUP. HOLLY J. MITCHELL:** GOOD MORNING LOS ANGELES. OOH, THAT
21 WAS, COME WAKE UP, IT'S 9:30. GOOD MORNING LOS ANGELES. GOOD
22 MORNING. ALRIGHT, ALRIGHT. WE'RE GOING TO ACT LIKE WE ARE
23 HAPPY TO BE HERE TODAY. RIGHT SUPERVISOR SOLIS? WE HAPPY TO BE
24 HERE TODAY. PARTICULARLY AFTER THAT PRAYER. PLEASE JOIN ME,
25 COLLEAGUES, IN WELCOMING SENIOR PASTOR JOHN L. JEFFERSON OF



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1 THE DEL AIR BAPTIST CHURCH TODAY TO TODAY'S BOARD MEETING. THE
2 DEL AIR BAPTIST CHURCH, WHICH IS LOCATED IN THE CITY OF
3 HAWTHORNE, RECENTLY CELEBRATED ITS 80TH ANNIVERSARY, AN EVENT
4 ATTENDED BY MEMBERS OF MY STAFF JUST TWO DAYS AGO. PASTOR
5 JEFFERSON HAS OVER 45 YEARS IN MINISTRY, HAVING SERVED
6 COMMUNITIES ACROSS MISSISSIPPI, TENNESSEE, NEVADA, AND THE
7 GREATER LOS ANGELES COUNTY REGION. HIS THEOLOGICAL AND
8 ACADEMIC JOURNEYS INCLUDE COURSEWORK AT AMERICAN BAPTIST
9 CHURCH IN TENNESSEE, EL CAMINO COLLEGE AND L.A. SOUTHWEST
10 COLLEGE IN THE SECOND DISTRICT, AS WELL AS THE GOLDEN GATE
11 BAPTIST THEOLOGICAL SEMINARY IN ONTARIO. UNDER PASTOR
12 JEFFERSON'S LEADERSHIP, DEL AIR BAPTIST CHURCH HAS PARTNERED
13 WITH THE L.A. REGIONAL FOOD BANK SINCE 2016, DISTRIBUTING OVER
14 16,000 POUNDS OF FOOD WEEKLY TO FAMILIES AND INDIVIDUALS IN
15 NEED. PASTOR AND HIS WIFE, LATRICIA, HAVE A HEART FOR FOSTER
16 CHILDREN. TOGETHER THEY HAVE TWO BIOLOGICAL CHILDREN. THEY'VE
17 ADOPTED THREE FORMER FOSTER YOUTH AND PARENTED ONE FOSTER
18 YOUTH TO ADULthood, MAKING THEM THE PROUD PARENTS OF SIX AND
19 GRANDPARENTS OF NINE. PASTOR JEFFERSON SERVES AS A CULTURAL
20 BROKER WITH L.A. COUNTY'S DEPARTMENT OF CHILDREN AND FAMILY
21 SERVICES, ADVOCATING FOR AFRICAN AMERICAN FAMILIES AND WORKING
22 TO ADDRESS RACIAL DISPARITIES IN THE CHILD WELFARE SYSTEM. AS
23 A PUBLIC SERVANT, PASTOR JEFFERSON SERVES ON THE HAWTHORNE
24 CITY CIVIL SERVICES COMMISSION AND AS A GROUP SUPERVISOR AT
25 THE L.A. COUNTY PROBATION DEPARTMENT. HE IS ALSO AN ACTIVE



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1 MEMBER OF THE L.A. COUNTY DEPARTMENT OF MENTAL HEALTH'S
2 FATHERHOOD SUPPORT CHAMPION PROGRAM AND L.A. COUNTY'S DCFS'
3 FAITH COUNCIL. WE WERE JUST SPEAKING BRIEFLY, AND HE TALKED
4 ABOUT CHALLENGING HIS CONGREGATION THIS THANKSGIVING AND
5 CHRISTMAS, AND THE NUMBER OF DCFS FAMILIES THAT THEY WILL BE
6 ADOPTING. AND SO, THE COUNTY AS A WHOLE THANKS YOU FOR THAT
7 WORK. PASTOR JEFFERSON BELIEVES THAT THE CHURCH SHOULD BE A
8 HAVEN OF HOPE, MEETING THE HOLISTIC NEEDS OF ITS COMMUNITY. IN
9 ADDITION TO FOOD ASSISTANCE, HE SUPPORTED CONGREGANTS FACING
10 HOMELESSNESS, EVICTION, AND EVEN CAR TROUBLES, ALWAYS STEPPING
11 IN WHENEVER HELP WAS NEEDED. WE EXTEND OUR HEARTFELT THANKS TO
12 PASTOR JEFFERSON FOR HIS UNWAVERING DEDICATION TO SERVICE, TO
13 L.A. COUNTY, ITS RESIDENTS, AND FOR LEADING US IN TODAY'S
14 INVOCATION. PLEASE JOIN ME IN THANKING HIM.

15
16 **SUP. KATHRYN BARGER, CHAIR:** SUPERVISOR HORVATH.

17
18 **SUP. LINDSEY P. HORVATH:** THANK YOU VERY MUCH. PLEASE JOIN ME
19 IN THANKING ANDREA SUAREZ FOR LEADING US IN THE PLEDGE OF
20 ALLEGIANCE TODAY. MS. SUAREZ SERVED IN THE ARMY FROM 2007
21 THROUGH 2015, INCLUDING SERVING IN AFGHANISTAN AS PART OF
22 OPERATION ENDURING FREEDOM. HER HIGHEST RANK WAS SERGEANT
23 E0592Y, UNIT SUPPLY SPECIALIST. WHILE SERVING, SHE EARNED MANY
24 DECORATIONS, INCLUDING THE FOLLOWING, AND IT IS A VERY LONG
25 LIST. AFGHANISTAN CAMPAIGN MEDAL WITH CAMPAIGN STAR, ARMY



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1 COMMENDATION MEDAL SECOND AWARD, ARMY ACHIEVEMENT MEDAL THIRD
2 AWARD, ARMY GOOD CONDUCT MEDAL SECOND AWARD, NATIONAL DEFENSE
3 SERVICE MEDAL, GLOBAL WAR ON TERRORISM SERVICE MEDAL, NON-
4 COMMISSIONED OFFICER PROFESSIONAL DEVELOPMENT, ARMY SERVICE
5 RIBBON, OVERSEAS SERVICE RIBBON, NATO MEDAL, COMBAT ACTION
6 BADGE, EXPERT MARKSMAN BADGE WITH RIFLE BAR, AND DRIVER AND
7 MECHANIC BADGE WITH DRIVER WHEELED VEHICLES. IT'S A LONG LIST.
8 MS. SUAREZ IS ALSO A MEMBER OF OUR COUNTY FAMILY. SHE IS
9 CURRENTLY A PROPERTY CONVEYANCE EXAMINER WITH THE REGISTRAR
10 RECORDER COUNTY CLERK. SHE'S A GRADUATE OF CAL STATE
11 NORTHRIDGE AND IS CURRENTLY WORKING ON HER MASTER OF SOCIAL
12 WORK AT USC. AS A FEMALE COMBAT VETERAN AND A SINGLE MOTHER,
13 MS. SUAREZ IS PROUD TO BRING A UNIQUE AND DEEPLY PERSONAL
14 PERSPECTIVE TO HER PURSUIT OF SOCIAL WORK. IN ADDITION TO HER
15 ACADEMIC AND PROFESSIONAL PURSUITS, SHE ENJOYS SPENDING TIME
16 WITH HER DAUGHTER, INCLUDING EXPLORING NEW SUSHI RESTAURANTS
17 AND RELAXING AT THE BEACH. THANK YOU FOR LEADING US IN THE
18 PLEDGE TODAY AND FOR ALL THAT YOU DO FOR OUR COUNTY AND FOR
19 OUR MILITARY COMMUNITY. WE ARE ESPECIALLY PROUD TO HAVE YOU AS
20 AN SD3 RESIDENT AND WE THANK YOU FOR YOUR SERVICE.

21
22 **SUP. KATHRYN BARGER, CHAIR:** OH YES. MEET OUR DYNAMIC DUO,
23 ATHENA AND ROBERT. OH, THIS IS ATHENA. THESE ARE TWO-MONTH-OLD
24 GERMAN SHEPHERD PUPPIES THAT WERE TRANSFERRED TO THE AGOURA
25 CARE CENTER FROM PALMDALE AND ARE GROWING INTO AMAZING DOGS



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1 WITH THEIR OWN UNIQUE PERSONALITIES. ATHENA IS PLAYFUL,
2 CURIOUS, AND ADVENTUROUS AND ROBERT IS SWEET, EASYGOING, AND
3 AFFECTIONATE. ALTHOUGH I DON'T KNOW ABOUT EASYGOING, BUT OKAY.
4 THEY'RE HAPPY TO BE ADOPTED TOGETHER OR SEPARATELY. OR
5 WHICHEVER ONE YOU END UP WITH, THEY'LL BRING YOU A LOT OF LOVE
6 INTO THEIR HOME. TO ADOPT ATHENA AND ROBERT, AND ACTUALLY
7 THERE'S HOW MANY MORE? THREE MORE FROM THIS LITTER. AND THE
8 MOTHER'S ALSO AT THE AGOURA. I KNOW, BABY. YOU CAN CALL 818-
9 991-0071. THIS IS ATHENA. AND NOW PLEASE TURN YOUR ATTENTION
10 TO THE SCREEN FOR OUR PET FROM PALMDALE. I KNOW, SEE HERE WE
11 GO. MEET SHEILA, A TWO-YEAR-OLD QUEENSLAND HEALER. THE CARE
12 CENTER AND STAFF SAY SHE'S A BIT SHY BUT IS INCREDIBLY SWEET.
13 TO GIVE HER THE LOVE SHE DESERVES, CALL THE PALMDALE CARE
14 CENTER AT 661-575-2888. THEY JUST GOT WEANED TWO DAYS AGO FROM
15 THEIR MOM, SO THEY'RE A LITTLE SAD. I KNOW BABIES. I'VE FELT
16 LIKE THAT ON DAYS. I'D ALSO LIKE TO HIGHLIGHT A SPECIAL
17 PROMOTION BETWEEN ANIMAL CARE AND CONTROL AND THE L.A. COUNTY
18 LIBRARY. TOMORROW IS THE START OF ADOPT A SHELTER DOG MONTH
19 AND TO CELEBRATE THE TWO DEPARTMENTS ARE HOSTING THE READ TO
20 ROVER PROMOTION. STUDIES SHOW THAT KIDS WHO READ 20 MINUTES A
21 WEEK TO SHELTER DOGS IMPROVE THEIR READING FLUENCY BY 30%.
22 BRING A BOOK TO ANY ANIMAL CARE CENTER TO READ A SHELTER DOG.
23 IT'S A CALMING AND CONFIDENT BOOSTING EXPERIENCE FOR THE DOGS
24 AND CHILDREN ALIKE. FOR THOSE WHO READ TO OUR SHELTER DOGS,
25 THEY'LL HAVE ADOPTION FEES WAIVED FOR DOGS OF THEIR CHOICE.



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1 THIS IS A GREAT OPPORTUNITY TO FOSTER CONNECTION BETWEEN
2 READERS AND FOUR-LEGGED FRIENDS, AND FOR BOTH TO GET THEIR
3 STORYBOOK HAPPY EVER AFTER. YEAH, ROBERT'S SASSY. THAT'S WHY
4 WHEN THEY SAID MELLOW, I'M LIKE, NO, NOT REALLY. BUT AGAIN,
5 THEY WERE LITERALLY JUST WEANED TWO DAYS AGO FROM THEIR
6 MOTHER, AND SO THEY'RE STILL VERY NEEDY. ALL RIGHT. NOW WE ARE
7 GOING TO HAVE THE EXECUTIVE OFFICER CALL THE AGENDA.

8

9 **EDWARD YEN, EXECUTIVE OFFICER:** GOOD MORNING, MADAM CHAIR AND
10 MEMBERS OF THE PUBLIC OF THE BOARD. TODAY'S AGENDA WILL BEGIN
11 ON PAGE TWO, SET MATTER 1, REPORT AND REPRESENTATION BY
12 MCCHRYSTAL GROUP ON ITS FINDINGS AND RECOMMENDATIONS CONTAINED
13 IN THE AFTER-ACTION REVIEW OF ALERT NOTIFICATION SYSTEMS AND
14 EVACUATION POLICIES FOR THE EATON AND PALISADES FIRES. ON SET
15 MATTER 1, THIS ITEM WILL BE HELD FOR DISCUSSION. THIS ITEM
16 RELATES TO ITEMS 54A AND 54C. ON PAGE TWO, CONSENT CALENDAR,
17 BOARD OF SUPERVISORS, ITEMS 2 THROUGH 26. ON ITEM 15, THIS
18 INCLUDES A REVISION AS INDICATED ON THE SUPPLEMENTAL AGENDA.
19 ON ITEM 19, SUPERVISOR MITCHELL REQUESTS THAT THIS ITEM BE
20 HELD. ON ITEM 21, SUPERVISOR HORVATH REQUESTS THAT THIS ITEM
21 BE HELD. ON PAGE 21, ADMINISTRATIVE MATTERS, ITEMS 27 THROUGH
22 56. ON ITEM 41, THE DIRECTOR OF PUBLIC WORKS REQUESTED THIS
23 ITEM BE REFERRED BACK TO THE DEPARTMENT AS INDICATED ON THE
24 POSTED AGENDA. THIS ITEM RELATES TO ITEM 57. ON ITEM 50, THE
25 REGISTER OF RECORDER, COUNTY CLERK REQUESTED THIS ITEM BE



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1 CONTINUED ONE WEEK TO OCTOBER 7, 2025, AS INDICATED ON THE
2 POSTED AGENDA. ON PAGE 43, THIS INCLUDES MISCELLANEOUS
3 ADDITIONS TO THE AGENDA WHICH WERE POSTED MORE THAN 72 HOURS
4 IN ADVANCE OF THE MEETING, AS INDICATED ON THE SUPPLEMENTAL
5 AGENDA. ON ITEM 54A, SUPERVISOR BARGER REQUESTS THAT THIS ITEM
6 BE HELD. AND ON ITEM 54C, SUPERVISOR HORVATH REQUESTS THAT
7 THIS ITEM BE HELD. THESE ITEMS RELATE TO SET MATTER 1. ON PAGE
8 44, ORDINANCE FOR INTRODUCTION, ITEMS 57 THROUGH 62. ON ITEM
9 57, THE DIRECTOR OF PUBLIC WORKS REQUESTS THAT THIS ITEM BE
10 REFERRED BACK TO THE DEPARTMENT AS INDICATED ON THE POSTED
11 AGENDA. THIS ITEM RELATES TO ITEM 41. ON ITEM 61 AND 62,
12 SUPERVISOR BARGER WOULD LIKE TO ABSTAIN FROM THE VOTE. ALSO,
13 THESE ITEMS ARE RELATED. ON PAGE 47, SPECIAL DISTRICT AGENDA.
14 THIS IS THE AGENDA FOR THE MEETING OF THE LOS ANGELES COUNTY
15 DEVELOPMENT AUTHORITY, ITEMS 1D TO 2D. ON ITEM 2D, SUPERVISOR
16 MITCHELL IS RECUSING HERSELF FROM THE VOTE PURSUANT TO
17 GOVERNMENT CODE SECTION 84308 BECAUSE SHE RECEIVED A
18 CONTRIBUTION OR CONTRIBUTIONS OF MORE THAN \$500 WITHIN THE
19 PAST 12 MONTHS FROM GREG ADAMS FROM KAISER PERMANENTE, WHO IS
20 A PARTY PARTICIPANT OR AGENT OF A PARTY OR PARTICIPANT IN THE
21 PROCEEDING. ON PAGE 48, FISCAL YEAR 25/26, SUPPLEMENTAL BUDGET
22 RESOLUTIONS, ITEM 63 TO 68. ON ITEM 63 THROUGH 68, THESE ITEMS
23 WILL BE HELD FOR DISCUSSION AND WILL BE TAKEN UP TOGETHER. ON
24 PAGE 52, NOTICE IS A CLOSED SESSION, ITEM CS1 THROUGH CS2. ON
25 ITEM CS1, COUNTY COUNSEL REQUESTS THAT THIS ITEM BE CONTINUED



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1 ONE WEEK TO OCTOBER 7, 2025, AS INDICATED ON THE SUPPLEMENTAL
2 AGENDA. THAT COMPLETES THE READING OF THE AGENDA, MADAM CHAIR.
3 THE REQUEST FOR REFERBACKS AND CONTINUANCES THROUGH CS2 ARE
4 BEFORE YOU.

5
6 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. MOVED BY SUPERVISOR
7 SOLIS, SECONDED BY SUPERVISOR MITCHELL TO APPROVE THE ITEMS.
8 THAT WILL BE THE ORDER. EXECUTIVE OFFICER, PLEASE PLAY THE
9 CODE OF CONDUCT.

10
11 **EXECUTIVE OFFICER [AUDIO RECORDING]:** LADIES AND GENTLEMEN, MAY
12 I PLEASE HAVE YOUR ATTENTION? THE MEETING OF THE LOS ANGELES
13 COUNTY BOARD OF SUPERVISORS IS ABOUT TO COMMENCE. A CODE OF
14 CONDUCT WILL NOW BE READ AND WE REQUEST THAT YOU COMPLY WITH
15 IT TO ENSURE THE EFFICIENT ADMINISTRATION OF THE MEETING.
16 MEMBERS OF THE PUBLIC, IT IS YOUR RIGHT TO PARTICIPATE IN
17 TODAY'S BOARD HEARING AND THE BOARD ENCOURAGES SUCH
18 PARTICIPATION. HOWEVER, THE RIGHT OF THE PUBLIC TO ADDRESS THE
19 BOARD MUST BE BALANCED WITH THE NEED TO ENSURE THAT PUBLIC
20 COMMENT DOES NOT INTERFERE WITH THE ORDERLY COURSE OF THE
21 BOARD'S BUSINESS. ALL ARE REMINDED TO ABIDE BY THE FOLLOWING
22 RULES. SPEAKERS MUST CEASE SPEAKING IMMEDIATELY WHEN THEIR
23 TIME HAS ENDED. PUBLIC COMMENT ON AGENDA ITEMS MUST RELATE TO
24 THE SUBJECT MATTER OF THAT ITEM. GENERAL PUBLIC COMMENT IS
25 LIMITED TO SUBJECTS WITHIN THE JURISDICTION OF THE BOARD.



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1 PUBLIC COMMENT DOES NOT INCLUDE THE RIGHT TO ENGAGE IN A
2 DIALOGUE WITH BOARD MEMBERS OR STAFF. PLEASE REMAIN RESPECTFUL
3 OF THE FORUM AND REFRAIN FROM UTTERING, WRITING, OR DISPLAYING
4 PROFANE, PERSONAL, THREATENING, DEROGATORY, DEMEANING, OR
5 OTHER ABUSIVE STATEMENTS TOWARD THE BOARD, ANY MEMBER THEREOF,
6 STAFF, OR ANY OTHER PERSON. MEMBERS OF THE AUDIENCE SHOULD BE
7 RESPECTFUL OF THE VIEWS EXPRESSED BY SPEAKERS, STAFF, AND
8 BOARD MEMBERS, AND MAY NOT CLAP, CHEER, WHISTLE, OR OTHERWISE
9 DISRUPT THE ORDERLY CONDUCT OF THE MEETING. ANY PERSON
10 ENGAGING IN CONDUCT THAT DISRUPTS THE MEETING IS SUBJECT TO
11 BEING REMOVED FROM THE BOARD MEETING. AND FINALLY, IF YOU
12 WITNESS CONDUCT OR BEHAVIOR BY OTHER MEMBERS OF THE PUBLIC
13 THAT DISRUPTS YOUR ABILITY TO REMAIN ENGAGED OR PARTICIPATE IN
14 THIS MEETING, PLEASE NOTIFY THE SERGEANT AT ARMS OR OTHER
15 COUNTY STAFF. THANK YOU FOR YOUR COOPERATION.

16
17 **SUP. KATHRYN BARGER, CHAIR:** TODAY'S MEETING ORDER WILL BE SET
18 MATTER 1, 54A AND 54C, WHICH WILL BE TAKEN UP TOGETHER. THEN
19 ITEMS 63 THROUGH 68, FISCAL YEAR 2025/26, SUPPLEMENTAL BUDGET
20 RESOLUTIONS FOLLOWED BY PUBLIC COMMENT ON ITEMS NOT HELD FOR
21 DISCUSSION BY THE BOARD, INCLUDING CLOSED SESSION MATTERS.
22 THEN ITEMS 19 AND 21, FOLLOWED BY GENERAL PUBLIC COMMENT, AND
23 THEN FINISHING WITH CLOSED SESSION. BEFORE WE BEGIN, EXECUTIVE
24 OFFICER, PLEASE READ THE CALL-IN INFORMATION AND EXPLAIN THE
25 SPEAKING RULES.



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1

2 **EDWARD YEN, EXECUTIVE OFFICER:** GOOD MORNING, MEMBERS OF THE
3 PUBLIC. IF YOU WISH TO PARTICIPATE IN PUBLIC COMMENT, YOU MAY
4 DO SO IN PERSON OR REMOTELY. TO PARTICIPATE REMOTELY, PLEASE
5 VISIT OUR WEBSITE AT BOS.LACOUNTY.GOV TO REGISTER AND JOIN THE
6 MEETING, OR YOU MAY CALL 213-306-3065 AND USE ACCESS CODE
7 25301405156 AND MEETING PASSWORD 2672025. YOU WILL HAVE THE
8 OPPORTUNITY TO ADDRESS THE BOARD THROUGHOUT THE MEETING. FOR
9 ITEMS NOT HELD BY THE BOARD, YOU WILL RECEIVE ONE MINUTE FOR
10 ONE ITEM AND UP TO TWO MINUTES FOR TWO OR MORE ITEMS. FOR
11 ITEMS HELD BY SUPERVISORS, YOU WILL HAVE ONE MINUTE TO ADDRESS
12 THE BOARD AND ONE MINUTE TO ADDRESS THE BOARD ON GENERAL
13 PUBLIC COMMENT, FOR A TOTAL OF SIX MINUTES FOR THIS MEETING.
14 WHEN IT IS YOUR TURN TO SPEAK, IF REGISTERED ON A COMPUTER OR
15 DEVICE, YOU WILL HEAR A BEEP AND YOUR NAME WILL BE CALLED. OR
16 IF JOINING BY TELEPHONE, YOU WILL HEAR YOUR LINE IS UNMUTED,
17 YOUR AREA CODE AND THE FIRST 3 DIGITS OF YOUR PHONE NUMBER
18 WILL BE CALLED. TO ENSURE WE HEAR FROM BOTH IN-PERSON AND
19 REMOTE SPEAKERS, WE WILL ALTERNATE BETWEEN THE TWO SPEAKING
20 QUEUES. MEMBERS OF THE PUBLIC WHO ARE IN ATTENDANCE, WHEN YOU
21 HEAR OR SEE YOUR NAME DISPLAYED ON THE SCREEN, PLEASE COME
22 DOWN TO THE FRONT OF THE BOARDROOM AND STAFF WILL ASSIST YOU.
23 PLEASE DO NOT APPROACH THE PODIUM UNTIL DIRECTED TO DO SO. WE
24 WILL NOW MOVE ON TO SET MATTER 1, AFTER ACTION REVIEW OF ALERT
25 NOTIFICATION SYSTEMS AND EVACUATION POLICIES FOR THE EATON AND



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1 PALISADES FIRE AND CONSIDERATION OF NECESSARY ACTIONS. ITEM
2 54A, WHICH WAS HELD BY SUPERVISOR BARGER AND ITEM 54C, WHICH
3 WAS HELD BY SUPERVISOR HORFATH, THESE ITEMS WILL BE TAKEN UP
4 TOGETHER. FOR MEMBERS OF THE PUBLIC JOINING US REMOTELY TO
5 COMMENT ON THESE ITEMS, PLEASE USE THE RAISE HAND FEATURE IF
6 YOU ARE ONLINE OR PRESS STAR 3 IF ON THE TELEPHONE.
7 REPRESENTATIVES FROM THE CRYSTAL GROUP WILL MAKE A
8 PRESENTATION. REPRESENTATIVES FROM THE OFFICE OF EMERGENCY
9 MANAGEMENT, CHIEF EXECUTIVE OFFICE, FIRE DEPARTMENT, AND THE
10 SHERIFF'S DEPARTMENT ARE AVAILABLE FOR QUESTIONS. FOR THE
11 SPEAKERS, PLEASE STATE YOUR NAME AND TITLE FOR THE RECORD WHEN
12 YOU ADDRESS THE BOARD.

13
14 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU, AND I WANT TO THANK YOU
15 ALL FOR JOINING US THIS MORNING AS WE HEAR DIRECTLY FROM THE
16 MCCHRYSTAL GROUP REGARDING THE RESULTS OF THEIR AFTER-ACTION
17 REVIEW AND RECOMMENDATIONS. THEIR FULL REPORT WAS RELEASED
18 PUBLICLY LAST WEEK IN ANTICIPATION OF THIS PRESENTATION. THIS
19 REPORT IS THE FIRST MAJOR AFTER-ACTION REVIEW FOLLOWING THE
20 EATON AND PALISADES FIRES AND IN FACT WAS ASKED FOR VERY EARLY
21 ON IN ORDER TO GET ANSWERS TO A LOT OF QUESTIONS THAT WERE OUT
22 IN THE COMMUNITY. IT IS ONE, IT IS ONE OF SEVERAL REVIEWS THAT
23 HAVE BEEN COMMISSIONED INCLUDING ONE BY THE GOVERNOR'S OFFICE
24 THAT WILL BE LOOKING AT WHAT HAPPENED DURING THE JANUARY
25 FIRES. OUR COUNTY AGENCIES ARE FULLY PARTICIPATING IN THOSE



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1 EFFORTS. KEVIN MCGOWAN, OUR DIRECTOR OF OFFICE EMERGENCY
2 MANAGEMENT, CAN SHARE MORE DETAILS REGARDING THAT AND I
3 WELCOME THE REVIEWS BECAUSE COLLECTIVELY THESE REPORTS WILL
4 HELP US BETTER UNDERSTAND WHAT TOOK PLACE AND HOW WE CAN
5 STRENGTHEN OUR EMERGENCY RESPONSE SYSTEMS MOVING FORWARD.
6 TODAY'S PRESENTATION WILL CENTER ON THE WORK THE MCCHRYSTAL
7 GROUP WAS SPECIFICALLY BROUGHT ON TO DO, WHICH IS TO REVIEW
8 THE COUNTY'S EMERGENCY ALERT NOTIFICATION SYSTEMS AND THE
9 POLICIES UTILIZED BY EACH OF THE COUNTY AGENCIES WHO RESPONDED
10 TO THE EATON AND THE PALISADES FIRES. IN THE FIRST WEEKS OF
11 THE FIRES, I'VE HEARD FROM MANY ALTADENA RESIDENTS, ESPECIALLY
12 THOSE ON THE WEST SIDE, QUESTIONING WHY THEY NEVER RECEIVED AN
13 EVACUATION ALERT. THEIR CONCERNS AND DEMANDS FOR ANSWERS DROVE
14 ME TO AUTHOR THE MOTION THAT COMMISSIONED THIS INDEPENDENT
15 REVIEW. I WANT TO THANK MY CO-AUTHOR, SUPERVISOR LINDSEY
16 HORVATH, FOR JOINING ME IN THAT EFFORT. WE WILL HEAR FROM
17 MCCHRYSTAL GROUP SHORTLY REGARDING THEIR FINDINGS AND
18 RECOMMENDATIONS AND I WILL HAVE MORE COMMENTS AND QUESTIONS AT
19 THE CONCLUSION OF THEIR PRESENTATION BUT BEFORE I TURN IT OVER
20 TO THEM I WOULD LIKE TO ASK MY CO-AUTHOR SUPERVISOR HORVATH IF
21 SHE WOULD LIKE TO MAKE ANY REMARKS.

22
23 **SUP. LINDSEY P. HORVATH:** THANK YOU, MADAM CHAIR. I WANT TO
24 THANK THE MCCHRYSTAL GROUP FOR YOUR ANALYSIS OF THE ALERT AND
25 EVACUATION SYSTEMS DURING THE PALISADES AND EATON FIRES. YOUR



THE BOARD OF
SUPERVISORS

1 WORK WILL HELP US SEE WHERE WE MUST DO BETTER. THESE FIRES
2 WERE ABSOLUTELY DEVASTATING AS WE KNOW. HOMES, BUSINESSES, AND
3 LIVES WERE LOST. THE PAIN OUR COMMUNITY ENDURED CANNOT BE
4 FULLY CAPTURED IN ANY ONE SINGLE REPORT, EVEN IN THE MULTIPLE
5 REPORTS THAT WE WILL BE CONDUCTING, AS OUR CHAIR HAS
6 INDICATED. BUT WHAT WE CAN DO IS LEARN, ACT, AND IMPROVE TO
7 HONOR THE RESILIENCE OF THOSE IMPACTED AND TO PREVENT THIS
8 LEVEL OF DEVASTATION FROM HAPPENING AGAIN. YOUR REPORT, WHICH
9 WE'LL HEAR, HIGHLIGHTS CRITICAL FAILURES ACROSS THE COUNTY,
10 INCLUDING OUTDATED POLICIES, UNCLEAR AUTHORITY AND LEADERSHIP,
11 GAPS IN STAFFING, TRAINING AND TECHNOLOGY, AND FRAGMENTED AND
12 INCONSISTENT COMMUNICATION SYSTEMS. THESE ISSUES PUT LIVES AT
13 RISK, AND WE MUST FIX THEM AND QUICKLY. AT THE SAME TIME, WE
14 SAW A MODEL OF SUCCESS IN THE SANTA MONICA MOUNTAINS THROUGH
15 STRONG COMMUNITY PREPAREDNESS, EFFECTIVE RESIDENT TRAINING,
16 AND LOCAL PARTNERSHIPS THAT SAVE LIVES. THIS APPROACH MUST BE
17 SCALED COUNTYWIDE AND THE SPIRIT AND READINESS SHOWN IN THESE
18 AREAS CAN BE A BLUEPRINT FOR US ALL. WILDFIRE RISK IS GROWING
19 AND L.A. COUNTY IS ONE OF THE MOST WILDFIRE PRONE REGIONS IN
20 THE COUNTRY. CLIMATE CHANGE IS EXTENDING FIRE SEASONS AND
21 INCREASING FIRE FREQUENCY. OUR CURRENT SYSTEMS WERE NOT BUILT
22 FOR THIS REALITY, SO WE MUST MODERNIZE NOW. THANK YOU FOR YOUR
23 WORK, AND I LOOK FORWARD TO HEARING WHAT YOU WILL SHARE AND
24 THEN ENGAGING IN CONVERSATION AFTERWARDS. THANK YOU, MADAM
25 CHAIR.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. NOW WE WILL HAND IT
3 OVER TO YOU IF YOU COULD INTRODUCE YOURSELVES, PLEASE.

4

5 **ERIN SUTTON:** THANK YOU. GOOD MORNING, MADAM CHAIR, MEMBERS OF
6 THE BOARD. MY NAME IS ERIN SUTTON. I'M A PARTNER WITH THE
7 MCCHRYSTAL GROUP AND THE LEAD FOR EMERGENCY MANAGEMENT AND
8 PUBLIC SAFETY BUSINESS. WITH ME TODAY I HAVE SHAWN TYRIE, THE
9 PRESIDENT OF THE GOVERNMENT BUSINESS FOR MCCHRYSTAL GROUP. I
10 HAVE SHANDI TRELOAR WHO WAS THE PROJECT LEAD FOR THIS. CHLOE
11 HITE WHO WAS THE PROJECT MANAGER AND RYAN AMINZADEH WHO IS THE
12 CHIEF DATA AND ANALYTICS OFFICER FOR MCCHRYSTAL GROUP. OUR
13 GOAL TODAY IS TO PROVIDE A BRIEF FOCUS ON THE FINDINGS AND
14 RECOMMENDATIONS OF THIS REVIEW. NEXT SLIDE. BEFORE WE BEGIN,
15 QUICKLY, I'D LIKE TO QUICKLY REVIEW THE SCOPE AND METHODOLOGY
16 OF THIS REPORT. NEXT SLIDE. WE CONDUCTED A THOROUGH ASSESSMENT
17 OF HOW LOS ANGELES COUNTY RESPONDED TO THE EATON AND PALISADES
18 FIRE, SPECIFICALLY FOCUSING ON ALERTING AND EVACUATION
19 PROCESSES. WE EXAMINED WHAT HAPPENED, IDENTIFYING WHERE
20 SYSTEMS WERE STRESSED AND BROKE DOWN, AND WHERE WE SAW
21 STRENGTHS TO BUILD UPON. WE CONCENTRATED OUR ANALYSIS ON A 24-
22 DAY PERIOD WITH FOCUS ON JANUARY 6 THROUGH 8, WHEN EVACUATION
23 DECISIONS WERE BEING MADE RAPIDLY AND UNDER INTENSE PRESSURE.
24 WHILE OUR REVIEW FOCUSED ON THESE THREE AGENCIES OF THE L.A.
25 COUNTY, L.A. FIRE, L.A. SHERIFF'S DEPARTMENT AND OFFICE OF



THE BOARD OF
SUPERVISORS

1 EMERGENCY MANAGEMENT, WE FULLY RECOGNIZED THAT THEY OPERATED
2 IN CLOSE COORDINATION WITH CITY DEPARTMENTS, LOCAL RESPONDERS,
3 AND MUTUAL AID PARTNERS WITHIN UNIFIED COMMAND. THEIR
4 COLLABORATION WAS ESSENTIAL IN THE OVERALL RESPONSE EFFORT.
5 THE INTENT OF THE AFTER-ACTION REVIEW IS AN EVALUATION OF THE
6 ACTIONS TAKEN BY THE RESPONDERS DURING THE OVERALL EMERGENCY
7 RESPONSE. IT IS A LEARNING TOOL DESIGNED TO HELP IDENTIFY WHAT
8 WORKED AND WHERE THE COUNTY FACED CHALLENGES. WE HOPE THAT IT
9 IS USED AS A FORWARD-LOOKING ANALYSIS TO MAKE IMPROVEMENTS
10 ACROSS THE COUNTY. THIS AFTER-ACTION REVIEW IS NOT ABOUT
11 ASSIGNING BLAME OR IDENTIFYING INDIVIDUAL CULPABILITY. THE
12 PURPOSE OF THIS IS TO TAKE THIS REVIEW AND LEARN AND IMPROVE.
13 NEXT SLIDE. MCCHRYSTAL GROUP BRINGS A UNIQUE PERSPECTIVE TO
14 AFTER-ACTION REVIEW THAT GOES BEYOND TRADITIONAL ASSESSMENTS.
15 WE DON'T JUST LOOK AT WHAT HAPPENED, WE LOOK AT THE HUMAN AND
16 TECHNOLOGICAL SYSTEMS INTERACTION. OUR APPROACH CENTERS ON
17 ORGANIZATIONAL EFFECTIVENESS THROUGH AN OVERALL SYSTEMS
18 ANALYSIS, RATHER THAN FOCUSING ON INDIVIDUAL PREPAREDNESS. WE
19 DESIGNED OUR INTERVIEW QUESTIONS AND ANALYTICAL FRAMEWORKS TO
20 UNDERSTAND THE SYSTEMIC FACTORS THAT EITHER ENABLED OR
21 HINDERED THE OVERALL RESPONSE OPERATIONS. IN ORDER TO DO THIS,
22 WE COLLECTED OVER 150,000 DATA POINTS, INCLUDING WEATHER AND
23 FIRE DATA, RADIO COMMUNICATIONS, DISPATCH RECORDINGS, BODY
24 CAMERA FOOTAGE, USAGE AND PROCESSING TIME OF GENESIS EVAC AND
25 ALERT, AND DECISION WORKFLOWS. WE ALSO CONDUCTED INTERVIEWS



THE BOARD OF
SUPERVISORS

1 WITH OVER 147 FIRST RESPONDERS TO UNDERSTAND THE COUNTY'S
2 CURRENT BARRIERS AND LIMITATIONS AT A SYSTEM LEVEL. FINALLY,
3 WE WANTED TO MAKE SURE THAT WE INVESTIGATED THE INTERACTION
4 BETWEEN THE COUNTY AND THE COUNTY'S RESIDENTS. WE HELD SIX
5 COMMUNITY MEETINGS THAT OVER 180 PEOPLE ATTENDED WITH AN
6 ADDITIONAL 1,020 RESPONSES FROM RESIDENTS TO AN ONLINE SURVEY.
7 WE EXAMINED HOW INFORMATION FLOWED THROUGH BOTH OFFICIAL AND
8 UNOFFICIAL AND INFORMAL NETWORKS. NEXT SLIDE. BEFORE WE
9 TRANSITION FOR A CLOSER LOOK AT THE FINDING AND
10 RECOMMENDATIONS, I WANT TO REMIND US ALL OF THE CONDITIONS IN
11 WHICH THE FIRST RESPONDERS WERE EXECUTING THE ALERTING AND
12 EVACUATION PROCESS. NEXT SLIDE. AS MADAM CHAIR STATED, LOS
13 ANGELES COUNTY EXPERIENCED A SERIES OF DEVASTATING WILDFIRES
14 IN JANUARY OF 2025. BETWEEN JANUARY 7TH AND 9TH, SIX WIDELY
15 DISPERSED FIRES IGNITED ACROSS THE COUNTY WITH A SEVENTH ON
16 JANUARY 22ND. TWO OF THE FIRES, THE EATON AND PALISADES FIRE
17 BECAME THE MOST CATASTROPHIC IN THE COUNTY'S HISTORY. THAT
18 BURNED OVER 37,000 ACRES, DESTROYED OVER 16,000 STRUCTURES,
19 AND TRAGICALLY CLAIMED 31 LIVES. THESE FIRES WERE FUELED BY
20 HURRICANE FORCE WINDS, WHICH SEVERELY IMPACTED AERIAL
21 FIREFIGHTING CAPABILITIES AND SURVEILLANCE AND DISRUPTED
22 COMMUNICATIONS THROUGH WIDESPREAD POWER OUTAGES. OVER A 24-DAY
23 RESPONSE AND CONTAINMENT EFFORT, THE SCALE AND SEVERITY OF THE
24 EVENTS REQUIRED UNPRECEDENTED COORDINATION ACROSS LOCAL,
25 STATE, FEDERAL, AND OUT OF STATE MUTUAL AID PARTNERS. AND FULL



THE BOARD OF
SUPERVISORS

1 CONTAINMENT WAS ACHIEVED ON JANUARY 31, 2025. THIS AFTER-
2 ACTION REVIEW PROVIDES A FOUNDATION FOR TARGETED
3 RECOMMENDATIONS TO STRENGTHEN COUNTYWIDE READINESS. NEXT
4 SLIDE. NEXT SLIDE. LET ME START BY BEING VERY CLEAR ABOUT OUR
5 PRIMARY FINDING. WE FOUND NO SINGLE POINT OF FAILURE, BUT WHAT
6 WE SAW INSTEAD WERE A SERIES OF COMPOUNDING WEAKNESSES IN
7 SYSTEMS, POLICIES, AND PROCEDURES THAT COMBINED WITH THIS
8 UNPRECEDENTED FIRE CONDITION CREATED FUNDAMENTAL GAPS IN
9 EFFECTIVENESS IN ALERTS AND EVACUATIONS. THIS IS IMPORTANT
10 BECAUSE IT MEANS THAT THE SOLUTION ISN'T ABOUT FIXING ONE
11 BROKEN SYSTEM OR ONE FAILED PROCESS. THERE IS A NEED FOR
12 SYSTEM-WIDE IMPROVEMENTS ACROSS MULTIPLE INTERCONNECTED AREAS
13 ACROSS THE COUNTY. WE HAVE IDENTIFIED FIVE KEY AREAS WHERE
14 THESE IMPROVEMENTS ARE NEEDED AND GROUPED OUR FINDINGS AND
15 RECOMMENDATIONS IN FIVE CRITICAL FOCUS AREAS. THE FOCUS AREAS
16 WE FOUND ARE ESSENTIAL FOR THE COUNTY AND DEPARTMENTS TO
17 TRIAGE, PRIORITIZE, AND ADDRESS FOR AREAS OF IMPROVEMENT,
18 FOCUSING ON WHAT MUST BE ACCOMPLISHED FIRST. THE FIRST BEING
19 ADDRESSING POLICIES, PROTOCOLS, AND AUTHORITIES. THE SECOND,
20 IMPROVING TRAINING AND PLANNING COORDINATION. THE THIRD BEING
21 ADDRESSING RESOURCE MANAGEMENT. NUMBER FOUR, IMPROVING
22 SITUATIONAL AWARENESS AND INTEROPERABILITY. AND NUMBER FIVE,
23 COMMUNITY ENGAGEMENT AND PUBLIC INFORMATION. DESPITE ALL THESE
24 SYSTEMIC CHALLENGES, I WANT TO EMPHASIZE ONE CRITICAL FINDING.
25 UNIFIED COMMAND MADE DECISIVE, LIFE-SAVING DECISIONS WITH THE



THE BOARD OF
SUPERVISORS

1 INFORMATION THEY HAD AVAILABLE AT THE TIME. NEXT SLIDE. LET'S
2 START WITH WHAT WE UNCOVERED IN OUR FIRST CRITICAL FOCUS AREA.
3 CONFLICTING AUTHORITIES, OUTDATED AND MISMATCHED POLICIES AND
4 PROCEDURES. CURRENTLY COUNTY CODE 2.68.160 IS WRITTEN IN A
5 MANNER THAT LEAVES THE AUTHORITY FOR EVACUATION AND MESSAGING
6 AMBIGUOUS. IT GIVES MULTIPLE AGENCIES SIMULTANEOUS AUTHORITY,
7 BUT ONLY VAGUE GUIDANCE IN HOW THEY SHOULD COORDINATE. TO MAKE
8 MATTERS MORE COMPLICATED, DEPARTMENT PLANS AND PROTOCOLS
9 CONTRADICT ONE ANOTHER, OR ARE MISALIGNED WITH INCORRECT
10 INFORMATION DUE TO THEM BEING WRITTEN WITHIN THEIR OWN
11 DEPARTMENTS AND IN SILOS. THERE ARE ALSO MISSING POLICIES. IT
12 WAS A BEST PRACTICE IN THE PALISADES FIRE TO ISSUE EVACUATION
13 WARNINGS TO ZONES ADJACENT TO ZONES THAT WERE PUT IN AN
14 EVACUATION ORDER. THIS WAS NOT A CONSISTENT PRACTICE IN THE
15 EATON FIRE AND SHOULD BE ESTABLISHED AS A POLICY ACROSS THE
16 COUNTY. ADDITIONALLY, THERE IS NO STANDARD POLICY ACROSS THE
17 COUNTY FOR DOCUMENTATION. EVERY EVACUATION DECISION DURING
18 THESE FIRES WAS COMMUNICATED INFORMALLY VIA PHONE CALLS AND
19 TEXT MESSAGES. THIS LED TO REAL DISCREPANCIES AND WITHOUT
20 DOCUMENTATION WE COULD NOT RECONSTRUCT CRITICAL DECISION
21 POINTS. PERHAPS MOST SIGNIFICANTLY, EMERGENCY MANAGEMENT LACKS
22 THE ORGANIZATIONAL AUTONOMY AND AUTHORITY IT NEEDS TO LEAD
23 EVACUATION AND MESSAGING EFFECTIVELY FOR THE COUNTY. EMERGENCY
24 MANAGEMENT OPERATES UNDER THE CEO'S OFFICE WITHOUT A DEDICATED
25 STRUCTURE, WITH FRAGMENTED AUTHORITY AND A LIMITED BUDGET AND



THE BOARD OF
SUPERVISORS

1 RESOURCES. THAT MEANS EMERGENCY MANAGEMENT CANNOT ENFORCE
2 STANDARD PRACTICES ACROSS THE COUNTY, EVEN THOUGH IT'S TASKED
3 WITH COORDINATING THIS CRITICAL FUNCTION. TO EXPAND FURTHER,
4 THE OFFICE OF EMERGENCY MANAGEMENT IS ALSO RESPONSIBLE FOR
5 MAINTAINING THE EMERGENCY OPERATIONS PLAN FOR THE COUNTY,
6 REVIEWING AND APPROVING DEPARTMENT PLANS REQUIRED BY THE
7 BOARD. EMERGENCY MANAGEMENT MUST ALSO LIAISE WITH ALL
8 SURROUNDING JURISDICTIONS. THEY'RE TASKED WITH COORDINATING
9 TRAINING, COMMUNITY PREPAREDNESS, AND MUST COORDINATE WITH
10 OTHER GOVERNMENTAL ORGANIZATIONS AS WELL AS QUASI-GOVERNMENT
11 ORGANIZATIONS AND HAS THE RESPONSIBILITY OF PUBLIC MESSAGING.
12 TO BEGIN ADDRESSING THIS CRITICAL FOCUS AREA, THE DEPARTMENTS
13 NEED TO COME TOGETHER AND DE-CONFLICT POLICIES, PROCEDURES,
14 AND PROCESSES. BUT THEY NEED TO DO THIS WITH THE SURROUNDING
15 JURISDICTIONS AS WELL SO THAT THE PLANS ARE COORDINATED AND
16 WORK TOGETHER. UPDATE THE COUNTY CODE AS NEEDED AND RELATED
17 POLICIES DISCUSSING DEPARTMENTAL INTEROPERABILITY AND
18 AUTHORITIES. THIS MEANS THERE NEEDS TO BE DEVELOPMENT OF A
19 UNIFIED ALERT WARNING AND EVACUATION POLICY FRAMEWORK THAT
20 ASSIGNS ROLES AND RESPONSIBILITIES, REDUCES DECISION LATENCY
21 BY IDENTIFYING AND OUTLINING PROCESS, AND ESTABLISH CLEAR
22 LEADER INTENT. THERE NEEDS TO BE A FORMALIZATION OF ALL
23 ASPECTS OF THE EVACUATION PROCESS. DEVELOP AND IMPLEMENT A
24 DEFINED FLOW PATH THAT MINIMIZES UNNECESSARY HANDOFFS FROM
25 INITIATION TO IMPLEMENTATION. ESTABLISH A FORMAL POLICY



THE BOARD OF
SUPERVISORS

1 REGARDING THE PROTECTIVE ORDERS. IF A ZONE IS UNDER AN
2 EVACUATION ORDER, THEN THE SURROUNDING ZONES SHOULD BE
3 DESIGNATED AS WARNINGS. ALLOWING THE COMMUNITY MORE TIME TO
4 PREPARE, REDUCING RISK, AND ADDING REDUNDANCY. FINALLY,
5 RESTRUCTURING EMERGENCY MANAGEMENT'S ORGANIZATIONAL FRAMEWORK.
6 ADDRESS THE LACK OF AUTONOMY AND FRAGMENTED AUTHORITY BY
7 ESTABLISHING THE NECESSARY FRAMEWORKS AND STANDARD OPERATING
8 PROCEDURES. THIS WOULD HELP EMERGENCY MANAGEMENT FACILITATE
9 CONSISTENCY ACROSS COUNTY ORGANIZATIONS AND IMPROVE
10 ACCOUNTABILITY AND PREPAREDNESS FUNCTIONS. INTERNALLY, THE
11 COUNTY NEEDS TO ASSESS IF THE CURRENT STRUCTURE ALIGNS WITH
12 ITS COORDINATION RESPONSIBILITIES AND BEST PRACTICES IN
13 EMERGENCY MANAGEMENT. NEXT SLIDE. IN CRITICAL FOCUS AREA 2, WE
14 FOUND STRONG COLLABORATION ACROSS COUNTY DEPARTMENTS IN
15 SURROUNDING JURISDICTIONS IN THE PALISADES AND OTHER AREAS
16 DESIGNATED AS HIGH FIRE RISKS. THE FREQUENT HISTORY OF FIRES
17 ENABLED THE DEVELOPMENT OF LONG-TERM RELATIONSHIPS THAT
18 ESTABLISHED ONGOING COMMUNITY TRAININGS, PARTNERSHIPS, AND
19 BUILT SUPPORT FOR COMMUNITY ORGANIZATIONS, HOMEOWNERS
20 ASSOCIATIONS, AND PARTNERSHIPS WITH SCHOOLS. THIS BEST
21 PRACTICE SHOULD BE STANDARDIZED ACROSS THE COUNTY, REGARDLESS
22 OF FIRE HISTORY. THE TAKEAWAY HERE IS SIMPLE. YOU NEED TO
23 BUILD A SYSTEMATIC CULTURE OF PREPAREDNESS, ONE THAT DOESN'T
24 DEPEND ON WHETHER A COMMUNITY HAS FACED A FIRE BEFORE. THE
25 SHERIFF'S DEPARTMENT HAS CONDUCTED BASIC EVACUATION TRAINING



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1 ACROSS THEIR DEPARTMENT. HOWEVER, THERE ARE GAPS IN
2 SPECIALIZED WILDFIRE TRAINING, EVACUATION TRAINING FOR SURGE
3 STAFF WHO ARE DESPERATELY NEEDED IN LARGE-SCALE EVENTS. GAPS
4 IN ROLE CLARITY, CHAIN OF COMMAND INTEGRATION AND FIELD LEVEL
5 COORDINATION UNDERSCORED THE NEED FOR FORMALIZED TRAINING AND
6 AN EXERCISE PROGRAM TAILORED TO THE SHERIFF'S DEPARTMENT'S
7 OPERATIONAL RESPONSIBILITIES. COMMUNITY MEMBERS VOICED
8 CONCERNS ACROSS BOTH FIRE ZONES IN REPORTING CHALLENGES WITH
9 TRAFFIC CONTROL ISSUES, WHICH HIGHLIGHTS THE GAPS IN
10 COORDINATING PROTOCOLS DURING EVACUATIONS. NEXT SLIDE. FOR THE
11 RECOMMENDATIONS, THE COUNTY NEEDS TO ADOPT BEST PRACTICES FROM
12 OTHER WILDFIRE-PRONE COMMUNITIES. THERE IS A LAUNDRY LIST OF
13 BEST PRACTICES ACROSS CALIFORNIA, SUCH AS CONDUCTING JOINT
14 EXERCISES, BUILDING STRONG COMMUNITY PARTNERSHIPS, AND
15 INTEGRATING PLANNING ACROSS JURISDICTIONAL LINES AND EXTEND
16 THESE PRACTICES ACROSS THE COUNTY. WE RECOMMEND ANNUAL JOINT
17 TRAINING THAT BRINGS TOGETHER COUNTY DEPARTMENTS, CITY
18 EMERGENCY MANAGEMENT AGENCIES, AND OTHER KEY STAKEHOLDERS.
19 THESE TRAINING COURSES SHOULD FOCUS ON COMPLEX SCENARIOS IN
20 AREAS WHERE MULTIPLE JURISDICTIONS, PARTICULARLY THOSE THAT
21 HAVE NOT PREVIOUSLY BEEN IDENTIFIED AS HIGH RISK, NEED TO
22 PARTICIPATE. WE RECOMMEND MANDATORY SCENARIO-BASED MODULES
23 THAT CLEARLY DEFINE THE SHERIFF'S DEPARTMENT'S ROLE IN EACH
24 PHASE OF THE EVACUATION PROCESS. WE PROPOSE CREATING
25 SPECIALIZED WILDFIRE EVACUATION RESPONSE TEAMS MODELED AFTER



THE BOARD OF
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1 THEIR CURRENT BEST PRACTICE OF THEIR INCIDENT MANAGEMENT TEAMS
2 AND INTEGRATING GIS-BASED EVACUATION MODELING INTO THEIR
3 TRAINING CURRICULUM, ACCOMPANIED BY FORMAL COMPLIANCE MEASURES
4 TO ENSURE CONSISTENCY. THESE ARE NOT JUST TRAINING UPGRADES.
5 THESE ARE ABOUT BUILDING COUNTYWIDE CAPABILITY THAT DOESN'T
6 DEPEND ON PAST EXPERIENCE. IT'S ABOUT ENSURING THAT EVERY
7 COMMUNITY AND EVERY RESPONDER IS READY WHEN THE NEXT FIRE
8 STRIKES. NEXT SLIDE. THE THIRD FOCUS AREA REVEALS WHAT MAY BE
9 THE MOST SYSTEMIC CHALLENGE WE IDENTIFIED. AGENCIES ENTERED
10 THIS CATASTROPHIC FIRE ALREADY OPERATING WITH RESOURCE
11 SHORTFALLS. AND THE SCALE OF THE DISASTER IMMEDIATELY
12 MAGNIFIED THOSE DEFICIENCIES. THE SHERIFF'S DEPARTMENT WAS
13 MANAGING OVER 900 VACANCIES IN ITS DEPARTMENT, IN ADDITION TO
14 BEING RESPONSIBLE FOR PLANNING AND COORDINATING SEVERAL
15 NATIONAL SPECIAL SECURITY EVENTS, ALL WHILE MAINTAINING THEIR
16 RESPONSIBILITIES FOR DAY-TO-DAY PUBLIC SAFETY OPERATIONS, THEY
17 HAD ALSO JUST SUFFERED A 50% CUT FROM THE SHERIFF'S
18 INFORMATION BUREAU, LEAVING TOO FEW PUBLIC INFORMATION
19 OFFICERS DURING AN EVENT THAT DEMANDED MASSIVE COMMUNITY
20 COMMUNICATION. ADDITIONALLY, THE SHERIFF'S DEPARTMENT FACED
21 VEHICLE SHORTAGES THAT HINDERED COMPREHENSIVE COVERAGE OF
22 NEIGHBORHOODS DURING EVACUATIONS. THESE WEREN'T PROBLEMS THAT
23 EMERGED DURING THE CRISIS. THESE WERE PRE-EXISTING CONDITIONS.
24 AND WHEN EXTRAORDINARY DEMANDS WERE PLACED ON THE SYSTEM, THEY
25 BECAME CRITICAL LIMITING FACTORS. THERE ARE THREE INTERRELATED



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SUPERVISORS

1 ISSUES THAT HINDERED EMERGENCY MANAGEMENT'S OPERATIONAL
2 PERFORMANCE. L.A. COUNTY HAS 37 EMERGENCY MANAGEMENT STAFF FOR
3 OVER \$10,000,000 RESIDENTS. THAT'S ONE STAFF MEMBER FOR EVERY
4 256,000 PEOPLE. FOR COMPARISON, NEW YORK CITY HAS OVER 200
5 EMERGENCY MANAGEMENT STAFF FOR 8 1/2 MILLION, OR ONE FOR EVERY
6 42,000. THIS ISN'T A CASE OF BEING SLIGHTLY UNDERSTAFFED. IT'S
7 AN ORDER OF MAGNITUDE BELOW WHAT'S NEEDED, DESPITE BEING THE
8 MOST POPULOUS COUNTY IN THE COUNTRY. SECOND, THERE IS AN
9 ABSENCE IN EMERGENCY MANAGEMENT OF FORMALIZED STAFFING
10 PROTOCOLS FOR MAJOR INCIDENTS. AND THIRD, THE AGENCY
11 REPRESENTATIVE PROGRAM HAS PROVED CRITICAL TO OPERATIONS FOR
12 ALERT NOTIFICATION AND EVACUATION. IT IS CURRENTLY INFORMAL
13 AND UNDER-RESOURCED. THEY HAD TO USE THEIR OWN PERSONAL
14 VEHICLES TO REACH COMMAND POSTS, LACK THE PERSONAL PROTECTIVE
15 EQUIPMENT NEEDED, AND OFTEN WORKED EXTENDED SHIFTS WITH
16 MINIMAL REST. THE AGENCY REPRESENTATIVES ARE A CRITICAL LINK
17 BETWEEN THE INCIDENT COMMAND POST AND THE EMERGENCY OPERATIONS
18 CENTER, SERVING IN THE FIELD AS THE BRIDGE TO THE EOC FOR
19 ISSUING EVACUATION ORDERS AND MESSAGING. NEXT SLIDE. IN ORDER
20 TO BEGIN ADDRESSING CRITICAL FOCUS AREA 3, THERE NEEDS TO BE
21 COORDINATION FOR ADDITIONAL PLANNING WITHIN THE SHERIFF'S
22 DEPARTMENT TO FORMALLY IDENTIFY SURGE RESOURCES AND
23 STRATEGIES, EXPAND PERSONNEL CAPACITY BY DOING A COMPREHENSIVE
24 AUDIT OF CURRENT STAFFING AND DEVELOP A PRIORITIZED HIRING
25 PLAN. CONTINUE TO DEVELOP MORE TIERED RESPONSE TEAMS AND



THE BOARD OF
SUPERVISORS

1 LEVERAGE CURRENT RESERVE AND VOLUNTEER OFFICER PROGRAMS,
2 ALLOWING SWORN OFFICERS TO BE USED FOR MORE CRITICAL ROLES,
3 ALLOWING THESE VOLUNTEER OFFICERS TO FILL ROLES FOR ROAD
4 CLOSURES OR PERIMETER SECURITY. ALSO, MAXIMIZE MUTUAL AID,
5 STRENGTHEN THE COLLABORATION WITH THE SURROUNDING
6 JURISDICTIONS, AND DEVELOP PRESCRIPTED MUTUAL AID REQUESTS FOR
7 LAW ENFORCEMENT SUPPORT FOR LARGE-SCALE EVENTS. FORMALIZE
8 STAFFING PROTOCOLS. CONDUCT CROSS-TRAINING AND CREDENTIALING
9 FOR ALL EMERGENCY OPERATIONS CENTER ROLES, DEVELOP MINIMUM
10 STAFFING MATRICES AND SUCCESSION PLANNING, AND CODIFY AND
11 SUPPORT THE AGENCY REPRESENTATIVE PROGRAM WITH FORMAL TRAINING
12 AND THE RESOURCES NEEDED. AND FINALLY, INCREASE EMERGENCY
13 MANAGEMENT STAFFING TO A MORE ROBUST LEVEL COMPARABLE TO THAT
14 OF OTHER U.S. CITIES AND COUNTY EMERGENCY MANAGEMENT
15 ORGANIZATIONS. RESTRUCTURE EMERGENCY MANAGEMENT WITH THE
16 DEDICATED OPERATING BUDGET AND AUTHORITY NEEDED. EXPAND THE
17 PERMANENT STAFFING TO POPULATION APPROPRIATE LEVELS. THE FACT
18 THAT RESPONDERS ACHIEVED WHAT THEY DID DESPITE THESE
19 CONSTRAINTS SPEAKS VOLUMES ABOUT THEIR PROFESSIONALISM AND
20 DEDICATION. BUT THE COUNTY CANNOT CONTINUE TO RELY ON
21 INDIVIDUAL HEROISM TO OVERCOME SYSTEMIC DEFICIENCIES. THE
22 SYSTEM ITSELF MUST BE STRENGTHENED. NEXT SLIDE. THE FOURTH
23 CRITICAL FOCUS AREA REVEALED THAT AGENCIES WERE ESSENTIALLY
24 OPERATING IN SEPARATE TECHNOLOGICAL ENVIRONMENTS DURING THE
25 CRISIS, CREATING DANGEROUS GAPS IN SITUATIONAL AWARENESS WHEN



THE BOARD OF
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1 COORDINATION WAS MOST CRUCIAL. TECHNOLOGY WAS FRAGMENTED
2 ACROSS THE DEPARTMENTS. FIRE DEPARTMENT WAS OPERATING IN
3 TABLET COMMAND. SHERIFF'S DEPARTMENT WAS UTILIZING THEIR
4 COMPUTER AIDED DISPATCH SYSTEM AND MICROSOFT TEAMS. EMERGENCY
5 MANAGEMENT WAS WORKING WITH GENESIS THROUGH THE GENESIS ALERT
6 SYSTEM. NONE OF THESE SYSTEMS COMMUNICATED WITH EACH OTHER.
7 THAT MEANT THERE WAS NO COMMON OPERATIONAL PICTURE ACROSS ALL
8 AGENCIES, NO SHARED VIEW OF WHAT WAS HAPPENING ACROSS THE
9 COUNTY. AND IN A MULTI-AGENCY RESPONSE, THAT'S A DANGEROUS
10 GAP. I DO WANT TO IDENTIFY ONE STRENGTH THROUGH THIS, AND
11 THAT'S THE UTILIZATION OF THE L.A. RADIO INTEROPERABILITY
12 COMMUNICATION SYSTEM, OR LRICS. THAT WAS UTILIZED THROUGHOUT
13 THE ENTIRE EVENT AND WAS A SUCCESS. HOWEVER, IT IS NOT A
14 COMMON OPERATIONAL PICTURE, AND THERE ARE STILL JURISDICTIONS
15 THAT NEED TO ADOPT THIS. THE SHERIFF'S DEPARTMENT'S 38-YEAR-
16 OLD COMPUTER-AIDED DISPATCH SYSTEM WAS NOT JUST OUTDATED. IT
17 ACTIVELY FAILED DURING THE INCIDENT. FIELD PERSONNEL WERE
18 UNABLE TO ACCESS SAME REAL-TIME INFORMATION THAT THE COMMAND
19 STAFF HAD ACCESS TO. THIS OUTDATED INFRASTRUCTURE ACTIVELY
20 HAMPERED COORDINATION CAPABILITIES WHEN SPLIT-SECOND DECISIONS
21 WERE ESSENTIAL. THE COUNTY WAS OVERLY RELIANT ON CELLULAR
22 CONNECTIVITY, WHICH BECAME A SIGNIFICANT ISSUE WHEN POWER
23 SHUTOFFS AND FIRE DAMAGE DISRUPTED CELL TOWERS. WHEN THE POWER
24 WENT OUT, SO DID THE PRIMARY COMMUNICATIONS PATHWAY, RIGHT
25 WHEN RESIDENTS NEEDED EMERGENCY ALERTS THE MOST. AND WITH



THE BOARD OF
SUPERVISORS

1 AIRCRAFT GROUNDED DUE TO EXTREME WEATHER, THE COUNTY LOST AN
2 ADDITIONAL CRITICAL TOOL FOR UNDERSTANDING FIRE BEHAVIOR AND
3 POSITIONING. FINALLY, DIFFERENT AGENCIES AND FIELD UNITS USED
4 DIFFERENT TOOLS WITH NO STANDARDIZATION OR INTEGRATION
5 AVAILABLE. THAT CREATED EVEN MORE BARRIERS TO EFFECTIVE
6 INFORMATION SHARING IN THE RESPONSE. NEXT SLIDE. TO BEGIN
7 ADDRESSING THE LACK OF A COMMON OPERATIONAL PICTURE, ALIGNMENT
8 IS NEEDED. THE COUNTY NEEDS TO BUILD A UNIFIED SITUATIONAL
9 AWARENESS FRAMEWORK. THE COUNTY NEEDS TO INVEST IN A COMMON
10 OPERATIONAL PLATFORM ACROSS ALL DEPARTMENTS. WE ALSO RECOMMEND
11 DEPLOYING MOBILE DASHBOARDS THAT GIVE FIELD PERSONNEL REAL-
12 TIME ACCESS TO INFORMATION NO MATTER WHERE THEY ARE. AND
13 INSTEAD OF REPLACING TOOLS THAT DO ACTUALLY WORK, THERE NEEDS
14 TO BE A CONCERTED EFFORT TO INTEGRATE EXISTING SYSTEMS INTO A
15 UNIFIED PLATFORM. NEED TO UPDATE AND MODERNIZE CRITICAL
16 INFRASTRUCTURE. WE RECOMMEND REPLACING THE COMPUTER-AIDED
17 DISPATCH SYSTEM WITH AN INTEGRATED PLATFORM. DEPLOYING
18 SATELLITE BACKUP CAPABILITIES THAT FUNCTION WHEN TERRESTRIAL
19 SYSTEMS FAIL, AND STANDARDIZING, PROVIDING MINIMUM STANDARDS
20 FOR TECHNOLOGY ACROSS ALL UNITS TO ELIMINATE INFORMATION GAPS.
21 THESE IMPROVEMENTS WILL ENSURE THE FIELD RESPONDERS AND
22 COMMAND STAFF OPERATE WITH THE SAME REAL-TIME PICTURE OF
23 EVOLVING SITUATIONS, BACKED BY RESILIENT COMMUNICATION SYSTEMS
24 THAT WORK EVEN WHEN INFRASTRUCTURE FAILS. THERE NEEDS TO BE A
25 CONTINUUM OF ASSESSING, VALIDATING, AND TESTING CONSISTENT



THE BOARD OF
SUPERVISORS

1 IMPLEMENTATION, PROVIDING TRAINING, AND USE OF UPDATED TOOLS
2 AND SYSTEMS. THE TOOLS NEED TO STAY UP TO DATE. THEY NEED TO
3 BE USED ON A DAILY BASIS AND CONTINUE TO SEEK REDUNDANCY AND
4 INTEGRATION OPPORTUNITIES. NEXT SLIDE. THE FIFTH CRITICAL
5 FOCUS AREA REVEALS BOTH NOTABLE COMMUNICATION EFFORTS AND
6 SIGNIFICANT GAPS IN HOW THE COUNTY REACHED AND PREPARED THE
7 PUBLIC DURING THE CRISIS. THE JOINT INFORMATION CENTER WAS NOT
8 ACTIVATED UNTIL JANUARY 9. DURING THOSE FIRST 72 HOURS, COUNTY
9 DEPARTMENTS, CITIES, AGENCIES, FEDERAL AGENCIES, THE STATE,
10 ALL ISSUED MESSAGES INDEPENDENTLY, RESULTING IN A CONFUSING
11 INFORMATION ENVIRONMENT. RESIDENTS CONSISTENTLY CITED THIS
12 DURING THE COMMUNITY LISTENING SESSIONS. TOO MANY OUTLETS OF
13 INFORMATION AND LACK OF UNDERSTANDING AND WHAT THE MESSAGES
14 WERE TELLING THEM TO DO. I WANT TO TALK A LITTLE BIT ABOUT
15 SCALE AND EFFECTIVENESS. THE COMMUNICATION EFFORT WAS
16 SUBSTANTIAL, COMPRISING 122 PREPAREDNESS MESSAGES, OVER
17 3,000,000 WEBSITE VIEWS, AND 209 EVACUATION NOTIFICATIONS FOR
18 NEARLY A QUARTER OF A MILLION PEOPLE. HOWEVER, THE
19 EFFECTIVENESS OF THESE EFFORTS WAS UNDERMINED BY THE
20 FRAGMENTATION AND TIMING ISSUES, WHICH CREATED CONFUSION AT
21 MOMENTS WHEN CLARITY WAS MOST CRITICAL. PUBLIC EDUCATION IS
22 PARAMOUNT. MANY RESIDENTS DID NOT KNOW THEIR EVACUATION ZONE
23 NAMES OR BOUNDARIES, AND THERE WAS CONFUSION AROUND THE
24 DIFFERENCE BETWEEN AN EVACUATION WARNING AND AN EVACUATION
25 ORDER. MORE CRITICALLY, DESPITE WIDESPREAD MEDIA COVERAGE,



THE BOARD OF
SUPERVISORS

1 MANY DID NOT UNDERSTAND A PARTICULARLY DANGEROUS SITUATION RED
2 FLAG WARNING SIGNALLED A FUNDAMENTALLY DIFFERENT THREAT LEVEL
3 THAN ROUTINE RED FLAG WARNINGS. I WANT TO MENTION HERE,
4 WARNING FATIGUE WAS BROUGHT UP SEVERAL TIMES IN OUR LISTENING
5 SESSIONS AND IN OUR INTERVIEWS. THIS IS A NATIONWIDE PROBLEM.
6 RESIDENTS REPORTED RECEIVING MULTIPLE RED FLAG WARNINGS IN
7 PRIOR MONTHS THAT DIDN'T RESULT IN FIRES AFFECTING THEIR
8 NEIGHBORHOODS. WHEN THE PDS WARNING CAME OUT ON JANUARY 6TH
9 WITH LANGUAGE LIKE LIFE THREATENING AND DESTRUCTIVE, MANY DID
10 NOT RECOGNIZE THE ESCALATION IN THE THREAT LEVEL. THERE NEEDS
11 TO BE EDUCATION. ANOTHER CORE ISSUE OBVIOUSLY IS THE
12 INFRASTRUCTURE FAILURES. THE POWER SHUTDOWNS, THE CELL TOWER
13 FAILURES, AND ENSURING ANALOG BACKUPS. RESIDENTS CONSISTENTLY
14 MENTIONED RELYING ON THIRD-PARTY APPS SUCH AS WATCH DUTY,
15 WHICH AGGREGATED INFORMATION FROM MULTIPLE SOURCES INTO USER-
16 FRIENDLY FORMATS. COMMUNITY FACEBOOK GROUPS AND LOCAL
17 INFLUENCERS BECAME TRUSTED SOURCES WHEN OFFICIAL CHANNELS
18 FAILED TO PROVIDE THE DIRECTION THAT THEY NEEDED. EVERY
19 SESSION INCLUDED REQUESTS FOR NON-DIGITAL ALERT METHODS,
20 CONTINUING WITH PA AND LOUDSPEAKER ANNOUNCEMENTS IN
21 NEIGHBORHOODS, DOOR-TO-DOOR NOTIFICATIONS, AND INVESTIGATING
22 THE POSSIBILITY OF SIRENS IN SOME COMMUNITIES. WHILE INFORMAL
23 CHANNELS ARE IMPORTANT AND HELPFUL, THE COUNTY NEEDS TO TAKE
24 THE LEAD IN COORDINATING MESSAGING AND EDUCATION AND BECOME
25 THE TRUSTED SOURCE OF INFORMATION. NEXT SLIDE. TO ADDRESS



THE BOARD OF
SUPERVISORS

1 THESE FINDINGS, THE JOINT INFORMATION CENTER NEEDS TO BE
2 ESTABLISHED SIMULTANEOUSLY WITH THE EMERGENCY OPERATIONS
3 CENTER ACTIVATION AND FULLY STAFFED. MAINTAIN A ROSTER OF PRE-
4 IDENTIFIED MULTILINGUAL PUBLIC INFORMATION OFFICERS WITH
5 BACKUP STAFFING, INCLUDING PARTNER JURISDICTIONS AND OTHER
6 STAKEHOLDERS. DEVELOP A DOCUMENTED PLAN FOR COORDINATED CROSS-
7 JURISDICTIONAL MESSAGING STRATEGIES. YOU HAVE 88 CITIES IN
8 THIS COUNTY WHO ALL HAVE THEIR OWN RESPONSIBILITIES AS WELL.
9 DEVELOP A COMPREHENSIVE PUBLIC EDUCATION CAMPAIGN. UPDATE AND
10 EXPAND READY, SET, GO WITH ZONE-SPECIFIC EDUCATION AND
11 GUIDANCE. CONDUCT ANNUAL EVACUATION DRILLS WITH REAL-TIME
12 ALERT TESTING, AND PARTNER WITH THOSE COMMUNITY INFLUENCERS TO
13 BROADEN YOUR REACH AND IMPROVE MESSAGING. INTRODUCE COMMUNITY
14 PREPAREDNESS INFRASTRUCTURE. EXPAND THOSE SUCCESSFUL PROGRAMS
15 FROM WILDFIRE PRONE AREA, COUNTYWIDE, AND SPREAD THE
16 INDIVIDUAL PREPAREDNESS EDUCATION. ESTABLISH MORE DISASTER
17 PREPAREDNESS COUNCILS LIKE THE TOPANGA COALITION FOR EMERGENCY
18 PREPAREDNESS IN VULNERABLE AREAS. EXPAND AND FORMALIZE
19 PARTNERSHIPS WITH FAITH-BASED ORGANIZATIONS, SCHOOLS, AND
20 COMMUNITY GROUPS. INDIVIDUALS ARE PART OF THIS SOLUTION AS
21 WELL. THEY NEED TO TAKE RESPONSIBILITY FOR BUILDING THEIR OWN
22 PREPAREDNESS, INCLUDING HELPING THEIR NEIGHBORS, BUILDING
23 BUDDY SYSTEMS AND OTHER COMMUNITY-BASED INITIATIVES. THE
24 SUCCESS STORIES WERE STRONG, WHERE STRONG COMMUNITY
25 RELATIONSHIPS AND PREPAREDNESS PROGRAMS LED TO EFFECTIVE SELF-



THE BOARD OF
SUPERVISORS

1 EVACUATIONS OFFER A MODEL FOR SUSTAINED ENGAGEMENT IN PUBLIC
2 INFORMATION STRATEGIES. MOVING FORWARD, EVERY COMMUNITY SHOULD
3 HAVE THE TOOLS, KNOWLEDGE, AND INFRASTRUCTURE TO RESPOND
4 EFFECTIVELY REGARDLESS OF PRIOR EXPERIENCE OR CONNECTIVITY.
5 NEXT SLIDE. AS NOTED, ONE CHALLENGE COUNTY RESPONDERS FACED
6 WAS A LACK OF A COMMON OPERATIONAL PICTURE DURING THE
7 RESPONSE. WITH THIS IN MIND, OUR TEAM WAS ABLE TO RECONSTRUCT
8 A VERY HIGH-LEVEL OVERVIEW OF A COMMON OPERATIONAL PICTURE,
9 DRAWING ON DISPARATE DATA SOURCES, CREATED AND REFERENCED
10 DURING THE EVENT TO FORM A HIGH LEVEL SUMMARY OF REALITIES ON
11 THE GROUND, A TOOL THAT FIRST RESPONDERS DID NOT HAVE
12 AVAILABLE TO THEM IN THE MOMENT THEY WERE EXECUTING ALERTS AND
13 EVACUATION EFFORTS. HERE TO PROVIDE ADDITIONAL DETAIL ON THE
14 DATA INFORMING THESE VIDEOS AND WALK THROUGH WHAT THEY DEPICT
15 IS MY COLLEAGUE RYAN AMINZADEH.

16
17 **RYAN AMINZADEH:** GOOD MORNING AND THANK YOU FOR YOUR TIME. MY
18 NAME IS RYAN AMINZADEH, PARTNER AND CHIEF DATA AND ANALYTICS
19 OFFICER WITH MCCHRYSTAL GROUP. IN ORDER TO PROVIDE A MORE
20 HOLISTIC AND DATA-DRIVEN PICTURE OF HOW THINGS OCCURRED, WE
21 SYNTHESIZED PUBLIC DATA AND COUNTY FURNISHED DATA FROM THE
22 REVIEW PROCESS TO CREATE TWO-TIME LAPSE MAP VIDEOS. WE DID
23 THIS TO VISUALIZE AND CONTEXTUALIZE THE EVACUATION AND
24 ALERTING RESPONSE IN THE PALISADES AND EATON AND FIRE AREAS IN
25 THE FIRST 24 HOURS. AS WE PLAY THESE, I'LL REFERENCE EXAMPLES



THE BOARD OF
SUPERVISORS

1 TYING BACK TO OUR FINDINGS AND RECOMMENDATIONS. NEXT SLIDE,
2 PLEASE. AND ONE MORE, PLEASE. YOU'LL SEE THREE CLASSES OF DATA
3 ON THE MAP. NUMBER ONE, BLACK OUTLINED POLYGONS REPRESENTING
4 EVACUATION AREAS FROM THE GENESIS SYSTEM REFERRED TO AS
5 GENESIS ZONES. THESE ZONES WILL TURN YELLOW FOR EVACUATION
6 WARNINGS AND RED FOR EVACUATION ORDERS. NUMBER TWO, THE FIRE
7 FRONT AND ITS PROGRESSION IS REPRESENTED IN ORANGE. ONE
8 IMPORTANT NOTE, THIS DATA REPRESENTS ONLY THE MAIN FIRE FRONT.
9 RESULTS OF EMBERCAST AND LOCATIONS OF HOTSPOTS OR SPOT FIRES
10 ARE NOT INCLUDED IN THE DATA PROVIDED BY THE SATELLITE-BASED
11 SYSTEM. NUMBER THREE, THE DOTS ON THE MAP REPRESENT 911 CALLS.
12 SPECIFICALLY, THEY REPRESENT CALLS REFERENCING STRUCTURE FIRES
13 AND SPECIFYING AN ADDRESS OR AN INTERSECTION, WHERE
14 COORDINATES ON A MAP COULD BE ASSIGNED TO A PARTICULAR
15 LOCATION. MOST OF THE DOTS ARE RED, BUT YOU WILL SEE A FEW
16 BLUE DOTS ON THE EATON MAP. WE CHECKED FOR CALLS THAT WERE
17 OUTLIERS IN GEOGRAPHY AND TIME AND COMPARED THOSE AGAINST THE
18 COUNTY'S DAMAGE INSPECTION REPORT. THERE WERE SEVERAL OUTLIER
19 CALLS REFERENCING ADDRESSES IN AREAS NOT REPRESENTED ON THE
20 DAMAGE REPORT AND THESE ARE REPRESENTED IN BLUE. I WILL NOTE
21 THAT NOT ALL OF THE 911 CALLS RECEIVED BY THE COUNTY ARE
22 INCLUDED HERE, JUST THE ONES WITH SPECIFIC LOCATIONS AND WHICH
23 ARE REPORTING FIRES. ADDITIONALLY, THERE WERE OF COURSE CALLS
24 COMING IN TO SURROUNDING JURISDICTIONS SUCH AS PASADENA,
25 SIERRA MADRE, CITY OF L.A., ET CETERA. THEY HAVE THEIR OWN



THE BOARD OF
SUPERVISORS

1 SEPARATE SYSTEMS. OUR DATA ONLY REPRESENTS 911 CALLS INTO L.A.
2 COUNTY. YEAH. IF WE COULD RESTART THE VIDEO.

3

4 **SUP. KATHRYN BARGER, CHAIR:** YEAH, CAN WE START THAT OVER? I
5 THINK YOU ALL JUMPED AHEAD BECAUSE I THINK IT'S IMPORTANT TO
6 GET THE NARRATIVE ON THIS. THANK YOU.

7

8 **RYAN AMINZADEH:** PERFECT. WE'LL PLAY THE VIDEO ONCE THROUGH AND
9 THEN GO TO SEVERAL SCREENSHOTS AT CRITICAL MOMENTS IN THE
10 VIDEOS TO HIGHLIGHT ITEMS OF NOTE. SO, IF WE CAN HIT PLAY
11 PLEASE. THE FIRE STARTS AT 10.30 A.M. AND YOU'LL NOTICE THAT
12 ZONES ARE PLACED IN EVACUATION ORDERS SHOWN IN RED. THE
13 ADJACENT ZONES ARE ALMOST IMMEDIATELY SENT EVACUATION WARNINGS
14 AS OUR FINDINGS AND RECOMMENDATIONS REFERENCE. THIS WAS AN
15 INFORMAL BEST PRACTICE THAT WAS UTILIZED IN THE PALISADES
16 FIRE. YOU CAN SEE IT'S ABOUT MIDNIGHT NOW. YOU'LL BE ABLE TO
17 SEE AS MORE ZONES ARE PUT INTO ORDER, SURROUNDING ZONES ARE
18 AGAIN PLACED INTO EVACUATION WARNINGS AS THE FIRE SPREADS
19 FURTHER WEST AND YOU'LL SEE THE 911 CALLS TRACKING ALONG THE
20 FIRE FRONT WESTWARD TOWARDS MALIBU. IF WE ADVANCE ONE SLIDE
21 PLEASE. THIS IS STILL AT 2:00 P.M. THIS IS THE INITIAL EXAMPLE
22 OF THE INFORMAL BEST PRACTICE I JUST REFERENCED USING THE
23 PALISADES ALERTING. ZONES WERE SENT INTO EVACUATION ORDERS AND
24 ADJACENT ZONES WERE SENT INTO EVACUATION WARNINGS. NEXT SLIDE,
25 PLEASE. SINCE 7 P.M., AS THE FIRE SPREADS AND MORE ZONES ARE



THE BOARD OF
SUPERVISORS

1 ORDERED TO EVACUATE, AGAIN, WE SEE ADJACENT AREAS ALL BEING
2 SENT EVACUATION WARNINGS. I SHOULD ALSO NOTE HERE THAT THERE
3 WERE MULTIPLE CITY OF L.A. WARNINGS AND EVACUATION ORDERS THAT
4 HAD GONE OUT FOR AREAS IMPACTED BY THE FIRE AS WELL, COVERING
5 TOPANGA STATE PARK AND THE PACIFIC PALISADES. ONE ADDITIONAL
6 NOTE, THE ZONE IN THE SOUTHEAST, IN YELLOW, THIS WAS A SPLIT
7 ZONE, IS ALMOST ENTIRELY COVERED BY CITY OF L.A. WARNINGS AS
8 WELL. AND THEN LATER BY CITY OF L.A. EVACUATION ORDER, BUT
9 ALSO IN L.A. COUNTY EVACUATION ORDER AT A DIFFERENT TIME.
10 GIVEN THOSE FACTORS, WE DISPLAYED IT AS THE INITIAL ALERT, BUT
11 I JUST WANTED TO POINT OUT THAT THAT ZONE WAS IN FACT PLACED
12 INTO AN EVACUATION ORDER AS WELL. BUT FOR THE PURPOSES OF TIME
13 LAPSE, WE KEPT IT NOTED THAT WAY. NEXT SLIDE, PLEASE. THIS IS
14 2 A.M. AS THE FIRE SPREADS FURTHER WEST TOWARDS MALIBU, WE CAN
15 SEE 911 CALLS TRACKING WITH FIREFRONT'S EXPANSION. AND ONCE
16 AGAIN, WE SEE ZONES FURTHER WEST PUT INTO EVACUATION ORDER AND
17 ADJACENT ZONES SENT EVACUATION WARNINGS. NEXT SLIDE, PLEASE.
18 10 A.M. THIS IS 24 HOURS AFTER IGNITION. NO MORE EVACUATIONS
19 SINCE BEFORE 2 A.M., BUT THIS SHOWS THE EXPANSION OF THE FIRE,
20 AS WELL AS THE CORRESPONDING 911 CALLS TRACKING WITH THE FIRE
21 FRONT. NEXT SLIDE, PLEASE. ONE MORE. AND WE CAN HIT PLAY. IT'S
22 THE EATON FIRE. YOU'LL SEE THE FIRE STARTS IN EATON CANYON
23 JUST BEFORE 6:30 P.M. AND INITIALLY THE FIRE FRONT DOES SPREAD
24 TO THE EAST WHICH IS CONSISTENT WITH THE EASTWARD PROGRESSION
25 OF THE EVACUATION ALERTS FROM EATON CANYON INTO SIERRA MADRE.



THE BOARD OF
SUPERVISORS

1 YOU SEE A FEW EARLY CALLS WEST OF LAKE THAT WERE NOT ON THE
2 COUNTY'S DAMAGE REPORT AS NOTED BEFORE. BETWEEN MIDNIGHT AND 1
3 A.M. MORE 911 CALLS ABOUT SPOT FIRES START COMING IN FROM WEST
4 ALTADENA, WELL AHEAD OF THE FIRE FRONT. THE FIRE FRONT STARTS
5 SPREADING WEST AROUND 3 A.M. AND CROSSES LAKE AVENUE AT AROUND
6 5 A.M. THIS SORT OF OPERATING PICTURE WAS NOT AVAILABLE TO
7 RESPONDERS IN REAL TIME, AND OUR RECOMMENDATIONS DO NOTE THAT
8 THIS MAY TRACKING THE SPREAD OF THE HOTSPOTS EXTREMELY
9 CHALLENGING. NEXT SLIDE PLEASE. THIS IS AT 8 P.M. ABOUT AN
10 HOUR AND A HALF AFTER IGNITION. WE SEE THE INITIAL SPREAD OF
11 THE FIRE AND THE SURROUNDING ZONES PUT DIRECTLY INTO
12 EVACUATION ORDERS. NEXT SLIDE, PLEASE. THIS IS AT MIDNIGHT. A
13 COUPLE OF THINGS TO NOTE. THE FIRE FRONT IS EXPANDING EAST AND
14 EVACUATION ORDERS AND WARNINGS ARE ISSUED FOR SIERRA MADRE TO
15 THE EAST. HOWEVER, THE PRACTICE OF WARNING ZONES ADJACENT TO
16 EVACUATED ZONES IS NOT CONSISTENTLY APPLIED HERE, AS ZONES
17 WEST OF LAKE AVENUE ADJACENT TO EVACUATED ZONES HAVE NOT BEEN
18 SENT WARNINGS AT THIS TIME. THE SECOND NOTE HERE, THE TWO BLUE
19 DOTS, AS I MENTIONED, REPRESENT CALLS THAT CAME IN EARLY ABOUT
20 STRUCTURE FIRES WEST OF LAKE, BUT THE COUNTY'S INSPECTION
21 REPORT DOES NOT INDICATE ANY DAMAGE ON THE BLOCKS FROM WHERE
22 THOSE CALLS CAME IN. NEXT SLIDE, PLEASE. THANK YOU. THIS IS AT
23 3 A.M. THE FIRE FRONT IS EXPANDING NORTH INTO THE MOUNTAINS,
24 BUT THERE ARE ALSO CLEARLY 911 CALLS NOW COMING IN WELL AHEAD
25 OF THE MAIN FIRE FRONT, REPRESENTING SPOT FIRES WEST OF THE



THE BOARD OF
SUPERVISORS

1 FIRE FRONT, INCLUDING IN WEST ALTADENA. THIS IS CONSISTENT
2 WITH RADIO TRAFFIC REFERENCED IN OUR REPORT AT 2 A.M. 2 A.M.
3 REPORTING FIRES IN THE FOOTHILLS. NEXT SLIDE. THIS IS 4 A.M.
4 AT 3:25 A.M. ZONES WEST OF LAKE ARE SENT EVACUATION ORDERS,
5 AND BY 4 A.M., WE SEE THE FIRE FRONT EXPANDING WESTWARD
6 TOWARDS LAKE AS MORE AND MORE CALLS START COMING IN FROM THAT
7 AREA. NEXT SLIDE. IT'S 5 A.M. CONTINUED WESTWARD PROGRESSION
8 OF THE FIRE FRONT AS MORE CALLS COME IN FROM THAT AREA AND
9 ZONES IN L.A. CANADA FLINTRIDGE ARE MOVED FROM WARNING TO
10 ORDER. ONE ZONE IN WEST ALTADENA HAS YET TO RECEIVE AN ALERT,
11 FURTHER ILLUSTRATING THE NEED FOR A FORMALIZED OPERATING
12 PROCEDURE THAT ENSURES WARNINGS ARE SENT TO ZONES ADJACENT TO
13 THOSE THAT RECEIVE EVACUATION ORDERS. NEXT SLIDE. THIS IS 6
14 A.M. BY 5:30 A.M., THE FIRE FRONT HAS CROSSED LAKE AVENUE, AND
15 BY 6 A.M., ALL ALTADENA ZONES WEST OF LAKE HAVE RECEIVED
16 EVACUATION ORDERS. NEXT SLIDE. AT 8 A.M., THE FIRE FRONT IS
17 NOW PUSHING WEST MORE AGGRESSIVELY, AND THE DENSITY OF 911
18 CALLS IS INCREASING AND MOVING SOUTHWARD THROUGH WEST
19 ALTADENA. NEXT SLIDE, PLEASE. THIS IS 10 A.M. THE FIRE FRONT
20 IS STILL PROGRESSING WESTWARD AND ALL EVACUATION WARNINGS AND
21 ORDERS HAVE BEEN SENT FOR THE EATON FIRE WITH THE EXCEPTION OF
22 MOUNT WILSON. THAT ZONE WAS SENT ORDERS AROUND NOON ON JANUARY
23 9TH. I'M NOW TURNING IT BACK TO MY COLLEAGUE, ERIN.

24
25 **ERIN SUTTON:** THANK YOU, RYAN. THIS CONCLUDES OUR EXECUTIVE



THE BOARD OF
SUPERVISORS

1 SUMMARY OF THE AFTER-ACTION REVIEW. THE FULL REPORT CONTAINS
2 DETAILED RECOMMENDATIONS, SUPPORTING DATA AND IMPLEMENTATION
3 GUIDANCE FOR EACH CRITICAL FOCUS AREA. WE ARE HAPPY TO TAKE
4 QUESTIONS ABOUT ANY ASPECT OF OUR FINDINGS OR RECOMMENDATIONS
5 AND WE LOOK FORWARD TO CONTINUING TO SUPPORT THE COUNTY AS YOU
6 IMPLEMENT THESE IMPROVEMENTS. THANK YOU.

7
8 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. I KNOW WE DO HAVE
9 QUESTIONS, BUT I WANT TO GIVE SHERIFF LUNA, CHIEF MARRONE, AND
10 OUR DIRECTOR OF OEM, KEVIN MCGOWAN, AN OPPORTUNITY TO SPEAK.
11 SO, I DON'T KNOW WHERE SHERIFF LUNA. SHERIFF LUNA AND CHIEF
12 MORONEY AND KEVIN. SHERIFF LUNA.

13
14 **ROBERT LUNA:** GOOD MORNING AND THANK YOU FOR THIS OPPORTUNITY.
15 I'M GOING TO SPEAK FOR A COUPLE OF MINUTES AND I'M GOING TO
16 TURN IT OVER TO MY PARTNERS TO THE RIGHT. THE PALISADES AND
17 EATON FIRES ARE TO DATE THE WORST NATURAL DISASTER IN LOS
18 ANGELES COUNTY HISTORY. 100 MILES PER HOUR WINDS DROVE FLAMES
19 SO INTENSE, THEY BURNED UNDERGROUND UTILITIES, AND HURLED
20 BURNING EMBERS, SOME THE SIZE OF FOOTBALLS, WHICH TRAVELED
21 UNPREDICTABLY FOR MILES. THESE CONDITIONS PREVENTED THE USE OF
22 AIR RESOURCES AND DROVE WHAT WAS DESCRIBED AS A HURRICANE OF
23 FIRE MAKING IT AN UNSTOPPABLE FORCE THAT MOVED QUICKLY THROUGH
24 URBAN RESIDENTIAL AREAS. KEEP IN MIND OUR PERSONNEL DID NOT
25 HAVE THE BENEFIT OF THIS KIND OF IMAGERY THAT YOU JUST SEEN AT



THE BOARD OF
SUPERVISORS

1 THE TIME. THEY HAD TO MAKE DIFFICULT SPLIT-SECOND DECISIONS
2 BASED ON THEIR PERSONAL OBSERVATIONS AND RADIO TRANSMISSIONS.
3 OUR PERSONNEL FAMILIAR WITH THE AREA STRUGGLED TO NAVIGATE
4 THROUGH THE STREETS FILLED WITH SMOKE, BURNING DEBRIS, AND
5 DOWNED TREES AND POWER LINES THAT WERE OFTEN UNPASSABLE.
6 LANDMARKS THEY MIGHT HAVE RELIED UPON TO HELP THEM NAVIGATE
7 THROUGH THE SMOKE WERE GONE OR DAMAGED BEYOND RECOGNITION. OUR
8 DEPUTIES, VOLUNTEER SEARCH AND RESCUE PERSONNEL, AND
9 FIREFIGHTERS WERE FACED WITH UNPRECEDENTED LIFE-THREATENING
10 CIRCUMSTANCES. EVEN SO WITHOUT HESITATION OR DELAY, THEY
11 RISKED THEIR LIVES REPEATEDLY AND SAVED THOUSANDS OF LIVES
12 THAT MORNING. TRAGICALLY, DESPITE OUR BEST EFFORTS, LIVES WERE
13 LOST. AND WE GRIEVE THE LOSS ALONG WITH THE FAMILY, FRIENDS,
14 AND NEIGHBORS WHO KNEW AND LOVED THEM. AFTER DOING THIS JOB
15 FOR 40 YEARS, I AM PROGRAMMED TO SAVE LIVES. I DO NOT TAKE THE
16 LOSS OF LIFE, ANY LIFE, LIGHTLY. OUR DEPUTIES AND FIREFIGHTERS
17 ARE WIRED THE SAME WAY. WE WANT TO SAVE EVERY LIFE THAT WE
18 POSSIBLY CAN. WE OWE IT THOUGH TO OUR COMMUNITY, OUR
19 EMPLOYEES, AND TO THOSE WHO LOST THEIR LIVES TO FIND OUT HOW
20 OUR RESPONSE TO A FUTURE NATURAL DISASTER OF THIS MAGNITUDE
21 CAN BE IMPROVED. INTERNALLY, WE HAVE ALREADY IDENTIFIED
22 OPPORTUNITIES FOR GROWTH, INCLUDING THE RECENTLY APPROVED, AND
23 I SHOULD SAY ALL OF YOU APPROVED IT, OUR COMPUTER-AIDED
24 DISPATCH SYSTEM, WHICH WAS ABOUT 38 YEARS OLD. THE NEW CAD
25 SYSTEM, COUPLED WITH OUR PROPOSED FUTURE CENTRALIZED CALL



THE BOARD OF
SUPERVISORS

1 CENTER, WILL ELIMINATE MANY OF THE GAPS THAT THIS AFTER-ACTION
2 REPORT HAS IDENTIFIED. THIS REPORT IS CRITICAL TO OUR FUTURE
3 SAFETY. IF THE PREDICTIONS OF CLIMATE CHANGE EVENTS ARE
4 ACCURATE, THERE IS A POTENTIAL FOR CATASTROPHIC, UNPRECEDENTED
5 NATURAL DISASTERS, LIKE THE ONE WE JUST EXPERIENCED LAST
6 JANUARY, TO OCCUR AGAIN IN LOS ANGELES COUNTY OR OUR
7 NEIGHBORING COMMUNITIES. SO, AS I WRAP UP AND THEN PREPARE FOR
8 QUESTIONS LATER, I WOULD LIKE TO THANK SUPERVISORS BARGER AND
9 HORVATH FOR THEIR LEADERSHIP DURING THE NATURAL DISASTER AND
10 THE ENTIRE BOARD FOR THEIR COMMITMENT TO TRANSPARENCY IN
11 AUTHORIZING THIS MCCHRYSTAL GROUP'S REVIEW. I ALSO DO WANT TO
12 THANK THE MEMBERS OF THE MCCHRYSTAL GROUP FOR THEIR
13 PROFESSIONAL AND THOUGHTFUL REVIEW, WHICH OBVIOUSLY WE ARE
14 TAKING EXTREMELY SERIOUS AND WILL BE FOLLOWING A LOT OF IT. SO
15 WITH THAT, I'D LIKE TO INTRODUCE MY PARTNER, CHIEF ANTHONY
16 MARRONE OF THE L.A. COUNTY FIRE DEPARTMENT.

17
18 **ANTHONY C. MARRONE:** GOOD MORNING, MADAM CHAIR, HONORABLE
19 BOARD. THE INDEPENDENT AFTER-ACTION REVIEW COMPLETED BY THE
20 MCCHRYSTAL GROUP IS WELCOMED AND WILL GUIDE FUTURE RESPONSES,
21 HELPING TO MAKE US BETTER. I'M GRATEFUL FOR THE LEADERSHIP AND
22 SUPPORT SHOWN BY YOUR BOARD BOTH DURING AND SINCE THE JANUARY
23 WILDFIRES. WE HAVE CAREFULLY STUDIED THE MCCHRYSTAL GROUP
24 AFTER ACTION REVIEW, MOST IMPORTANTLY, THE CRITICAL FOCUS
25 AREAS AND ACCOMPANYING RECOMMENDATIONS. WE HAVE ASSEMBLED A



THE BOARD OF
SUPERVISORS

1 DEPARTMENT TEAM TO BUILD UPON THE PROACTIVE STEPS ALREADY
2 TAKEN TO IMPROVE PROCESSES AND INCORPORATE RECOMMENDATIONS. TO
3 DATE, THE FIRE DEPARTMENT HAS INCORPORATED FIRE GUARD, A
4 NATIONAL GUARD SATELLITE PROGRAM, INTO OUR INCIDENT COMMAND
5 MANAGEMENT PLATFORM, AND WE ARE EVALUATING SATELLITE-ENABLED,
6 HOTSPOT OR EMBERCAST TRACKING CAPABILITIES WITH NASA AND NOAA.
7 WE HAVE RECENTLY RELEASED A NEW COMPUTER-AIDED DISPATCH
8 REQUEST FOR PROPOSAL TO REPLACE OUR 31-YEAR-OLD DISPATCH
9 COMPUTER. A NEW CAD WILL ENABLE US TO MORE SEAMLESSLY
10 COMMUNICATE WITH LASD AND IDENTIFY 911 CALLS THAT MUST BE
11 RELAYED TO FIELD INCIDENT COMMANDERS FOR THOSE CALLERS NEEDING
12 RESQUEUE. IN ADDITION TO THESE PROACTIVE STEPS, WE ARE
13 CURRENTLY UPDATING OUR POLICIES TO ALIGN WITH LASD AND OEM. WE
14 ARE ENHANCING MULTI-AGENCY TRAINING, INTEGRATING TOOLS AND
15 TECHNOLOGY TO INCREASE SITUATIONAL AWARENESS AND
16 INTEROPERABILITY. AND WE ARE EXPANDING OUR PUBLIC EDUCATION
17 EFFORTS. IN CLOSING, WE REMAIN HEARTBROKEN THAT 31 LIVES WERE
18 TAKEN TOO SOON BY THIS WILDFIRE INITIATED COMMUNITY
19 CONFLAGRATION. ALL OF THE IMPROVEMENTS THAT WE WILL MAKE ARE
20 IN THE MEMORY OF THOSE LIVES TRAGICALLY LOST AND I CAN COMMIT
21 TO YOU AND OUR BOARD THAT WE WILL LEARN, ACT, AND IMPROVE.
22 THANK YOU.

23
24 **KEVIN MCGOWAN:** GOOD MORNING CHAIR, HONORABLE MEMBERS OF THE
25 BOARD, KEVIN MCGOWAN, DIRECTOR OF THE OFFICE OF EMERGENCY



THE BOARD OF
SUPERVISORS

1 MANAGEMENT. 2025 HAS BEEN AN INCREDIBLY CHALLENGING AND
2 HEARTBREAKING YEAR FOR OUR COUNTY. THE MOST DESTRUCTIVE FIRES
3 IN L.A. COUNTY HISTORY, THE EATON AND PALISADES FIRES CLAIMED
4 31 LIVES, DESTROYED THOUSANDS OF OUR HOMES, UPENDED
5 LIVELIHOODS, AND UPENDED OUR COMMUNITIES. TO ALL THOSE
6 IMPACTED, WE REMAIN STEADFAST IN OUR COMMITMENT TO THIS
7 CONTINUED RECOVERY. THE MCCHRYSTAL GROUP'S AFTER-ACTION REPORT
8 PROVIDES AN IN-DEPTH EXAMINATION OF OUR COLLECTIVE RESPONSE,
9 AND IT IDENTIFIES, MOST IMPORTANTLY, THE AREAS THAT WE ARE
10 NEEDING TO IMPROVE. THE OEM TEAM AND I HAVE REVIEWED THESE
11 RECOMMENDATIONS THOROUGHLY, AND WE ARE FULLY COMMITTED TO
12 IMPLEMENTING THEM. TO US, THIS ISN'T JUST A REPORT. IT'S THE
13 ROADMAP TO BEING A MORE PREPARED AND RESILIENT LOS ANGELES
14 COUNTY. TO DATE, MANY OF THE RECOMMENDATIONS ARE ALREADY BEING
15 PUT INTO ACTION. ONE KEY CHANGE IS THE EXPANDED USE OF
16 EVACUATION WARNINGS IN ZONES THAT HAVE BEEN ADJACENT TO
17 EVACUATION ORDER AREAS. THIS ALERTING PROCESS WAS USED
18 EFFECTIVELY ALREADY IN THE CANYON, HAWK AND KING FIRE
19 INCIDENTS EARLIER THIS SUMMER. THESE GAVE RESIDENTS
20 POTENTIALLY THAT WERE AT RISK MORE TIME TO PREPARE TO
21 EVACUATE. WE APPLIED THE SAME PRINCIPLE DURING THE SUMMER'S
22 TSUNAMI ADVISORY THAT OCCURRED, AND THEN ALSO THE WINTER
23 STORMS IN EARLY 2025. OEM ALSO EXPANDED STAFFING TRAINING FOR
24 THE GENESIS ALERT SYSTEM, INCREASING BOTH OUR CAPACITY AND
25 READINESS TO SEND ALERTS OUT QUICKLY AND EFFECTIVELY. AS NOTED



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SUPERVISORS

1 BEFORE, PERSONNEL HAVE SUCCESSFULLY DEPLOYED THIS SYSTEM
2 DURING THE RECENT WINTER STORMS, WILDFIRES, AND TSUNAMI
3 ADVISORY. ANOTHER KEY AREA OF PROGRESS IS THE EVOLUTION OF
4 OEM'S AGENCY REPRESENTATIVE PROGRAM, WHICH SERVES AS THIS
5 VITAL BRIDGE BETWEEN OUR INCIDENT COMMANDERS AT THE COMMAND
6 POST AND OUR ALERT AND WARNING TEAM AT THE EMERGENCY
7 OPERATIONS CENTER. WE ARE STRENGTHENING THIS ROLE THROUGH
8 FORMALIZED TRAINING, ENHANCED EQUIPMENT, AND MANDATORY
9 PARTICIPATION FROM OUR STAFF, AS WELL AS A PARTNERSHIP WITH
10 THE FIRE DEPARTMENT AND SHERIFF'S DEPARTMENT. THESE
11 IMPROVEMENTS ENSURE BETTER COORDINATION DURING RAPIDLY
12 EVOLVING EVENTS. IN PARTNERSHIP WITH THE SHERIFF'S TEAM AND
13 THE FIRE DEPARTMENT, AND THE FIRE DEPARTMENT. WE HAVE ALSO
14 STARTED TO WORK ON FORMALIZING OUR EVACUATION STRATEGIES AND
15 POLICIES FOR ALL THE HAZARDS THAT WE FACE, OF WHICH THERE ARE
16 NUMEROUS THROUGHOUT L.A. COUNTY. LET ME CLOSE AGAIN BY
17 ACKNOWLEDGING THE LIVES THAT HAVE BEEN CHANGED FOREVER FROM
18 THESE FIRES. THE STORIES AND VOICES THAT HAVE BEEN SHARED HAVE
19 DIRECTLY SHAPED HOW WE WILL CONTINUE TO MOVE FORWARD. TO THE
20 BOARD OF SUPERVISORS, SPECIFICALLY SUPERVISOR BARGER AND
21 HORVATH, THANK YOU VERY MUCH FOR COMMISSIONING THIS REVIEW AND
22 HAVING IT BE COMMUNITY INFORMED. WE WELCOME ADDITIONAL REVIEWS
23 THAT ARE STILL UNDERWAY, AS IDENTIFIED EARLIER IN THIS
24 PRESENTATION. THERE'S A SECOND AAR THAT THE COUNTY'S WORKING
25 WITH RELATED TO RECOVERY AND REPOPULATION. THERE'S ALSO THE



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SUPERVISORS

1 GOVERNOR'S OFFICE REVIEW AND A MULTITUDE OF OTHERS THAT WE AS
2 A COUNTY FAMILY WILL CONTINUE TO REMAIN A PART OF. LASTLY, I
3 WANTED TO THANK THE OFFICE OF EMERGENCY MANAGEMENT TEAM FOR
4 THEIR DEDICATION, PROFESSIONALISM AND RESILIENCE TO CONTINUE
5 THE WORK TO ADVANCE OUR COLLECTIVE MISSION TO PREPARE FOR,
6 RESPOND TO, AND RECOVER FROM DISASTERS. THANK YOU. AND I'LL
7 HAND IT BACK TO THE BOARD.

8

9 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. I'M GOING TO BEGIN. AND
10 I JUST HAVE TO SAY SINCE THE RELEASE OF THIS REPORT, I'VE
11 HEARD FROM MANY RESIDENTS, SOME OF WHOM ARE IN THE AUDIENCE,
12 WHO'VE SHARED THAT THIS REPORT LEADS TO MORE QUESTIONS AND
13 ANSWERS AND QUITE FRANKLY, A LOT OF ANGER. THE EATON FIRE WAS
14 DEVASTATING. AS WAS POINTED OUT IN EATON, WE LOST 19 LIVES, 31
15 IN TOTAL. NOT A DAY GOES BY THAT I DON'T THINK ABOUT EACH AND
16 EVERY ONE OF THOSE PEOPLE THAT LOST THEIR LIVES AND THEIR
17 FAMILY THAT HAVE TO LIVE WITH THE KNOWLEDGE THAT THEIR LOVED
18 ONE PERISHED DURING THIS FIRE. FOR ME, THEIR MEMORY IS A
19 REMINDER THAT WE MUST COLLECTIVELY DO BETTER. TO OUR
20 SURVIVORS, I WISH THERE WERE A SINGLE POINT OF FAILURE WE
21 COULD POINT TO LEAD US TO THIS OUTCOME. HOWEVER, I DO THINK
22 THERE ARE QUESTIONS THAT NEED TO BE ANSWERED AND UPLIFTED. SO,
23 I'M GOING TO START MY QUESTION AND I'M GOING TO START WITH THE
24 MCCHRYSTAL GROUP. MANY RESIDENTS SHARED CONCERNS REGARDING THE
25 REPORT, ONLY REVIEWING THE RESPONSE BY THE SHERIFF'S



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1 DEPARTMENT, COUNTY FIRE AND OEM. WITH MUTUAL AID, WHICH YOU
2 MENTIONED, WE KNOW THAT THERE WAS A PRESENCE FROM NUMEROUS
3 AGENCIES OUTSIDE OF THE COUNTY RESPONDING TO ALL THE FIRES
4 TAKING PLACE THAT NIGHT. SO, MY QUESTION IS, WHAT EFFORTS WERE
5 MADE TO GATHER INPUT FROM OTHER OUTSIDE AGENCIES AND HOW DID
6 THAT IMPACT YOUR CONCLUSIONS AND FINDINGS?

7

8 **ERIN SUTTON:** THANK YOU, MADAM CHAIR. WE UNDERSTAND THERE WERE
9 MULTIPLE PARTNERS THROUGHOUT THIS DISASTER. WE WENT TO EACH
10 AND EVERY STAKEHOLDER THAT WAS ENGAGED WITH UNIFIED COMMAND TO
11 REQUEST AN INTERVIEW OR TO FILL OUT A SURVEY TO PROVIDE
12 INFORMATION TO BE INCLUDED IN THE AFTER-ACTION REPORT. IN THE
13 APPENDIX, IT LISTS ALL OF THE ORGANIZATIONS THAT WE REACHED
14 OUT AND CONTACTED TO PARTICIPATE IN THIS. AND NONE OF THEM
15 PROVIDED ANY INFORMATION FOR US.

16

17 **SUP. KATHRYN BARGER, CHAIR:** HOW DID THAT IMPACT THE
18 CONCLUSIONS AND FINDINGS THAT YOU PREPARED IN YOUR REPORT?

19

20 **ERIN SUTTON:** IT IMPACTED US BECAUSE WE HAVE VERY ONE-SIDED
21 INFORMATION. IT IS THE COUNTY INFORMATION. WE KNOW THAT THEY
22 WORK WITH SURROUNDING JURISDICTIONS AND THAT MANY HAVE THEIR
23 OWN ALERTING SYSTEMS, SO THEY ARE PART OF THE PROCESS AND NEED
24 TO BE INCLUDED. BUT WITHOUT ANY INFORMATION, WE COULD NOT
25 PRESENT THAT IN THE REPORT.



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SUPERVISORS

1

2 **SUP. KATHRYN BARGER, CHAIR:** VERY DISAPPOINTING. CHIEF MARRONE,
3 CAN YOU SPEAK TO THE EFFORTS THAT LED TO PREPARE L.A. COUNTY
4 FOR THE WIND EVENT IN EARLY JANUARY? YOU HAD MENTIONED THE
5 FACT THAT I THINK THE REPORT WHEN YOU WERE DOING YOUR
6 PRESENTATION THAT IT WAS RED FLAG WARNING BUT WE PUT LANGUAGE
7 IN THERE THAT MADE IT FAR MORE OF A DANGER AND ALERTING THE
8 PUBLIC THIS WAS NOT JUST A RED FLAG ALERT SO I'D LIKE TO KNOW
9 WHAT DID WHAT DID YOUR DEPARTMENT DO AND WHERE WERE FIRE
10 ASSETS STAGED THROUGHOUT THE COUNTY WHERE DID YOU PLACE THEM?

11

12 **ANTHONY C. MARRONE:** YES SUPERVISOR SO I WOULD LIKE TO
13 CHARACTERIZE THIS EXTREME RED FLAG AS A PDS A PARTICULARLY
14 DANGEROUS SITUATION THAT WAS CALLED BY THE NATIONAL WEATHER
15 SERVICE BEGINNING ON THURSDAY, JANUARY 2ND. SO, THE L.A.
16 COUNTY FIRE DEPARTMENT'S PREPARATION ACTUALLY STARTED IN MID-
17 NOVEMBER OF 2024 WHEN WE EXTENDED OUR LEASE, OUR ANNUAL LEASE
18 OF OUR TWO CO 415 SUPER SCOOPER AIRCRAFT TO ENSURE THAT THEY
19 WERE ON STATION WHEN THIS FIRE BROKE OUT. SO, WE DID EXTEND
20 THE LEASE BECAUSE WE HAD NOT ENOUGH RAINFALL AND OUR LIVE FUEL
21 MOISTURE WAS TOO LOW. WHEN WE WERE NOTIFIED ON THURSDAY THE
22 2ND OF THIS PDS, THIS LIFE-THREATENING DESTRUCTIVE WINDSTORM
23 THAT WAS TO APPROACH TUESDAY AND WEDNESDAY, THE DEPARTMENT DID
24 BEGIN TO PUT TOGETHER OUR AUGMENTED STAFFING PLANS AND OUR
25 PRE-DEPLOYMENT PLANS. WE CONTACTED THE STATE, THEY SENT US



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SUPERVISORS

1 RESOURCES, WE HAD STRIKE TEAMS FROM THE STATE PRE-DEPLOYED IN
2 SANTA CLARITA, WE HAD L.A. COUNTY STRIKE TEAMS PRE-DEPLOYED IN
3 THE SANTA MONICA MOUNTAINS, WE ALSO HAD L.A. COUNTY STRIKE
4 TEAMS PRE-DEPLOYED IN PACOIMA, AND IN LA CANADA FLINTRIDGE AT
5 FIRE CAMP 2. SO, THE DEPARTMENT WAS IN A VERY GOOD POSITION
6 BEFORE THIS EVENT ON JANUARY 7TH. ON THE MORNING OF THE 7TH,
7 WE MADE THE CALL TO HOLD THE ENTIRE OFF-GOING SHIFT OF 900
8 FIREFIGHTERS. WE HAVE NEVER DONE THAT IN THE HISTORY OF OUR
9 FIRE DEPARTMENT BEFORE ANY FIRE STARTED. AND THEN ON WEDNESDAY
10 THE 8TH, WE RECALLED OUR REMAINING SHIFT AND HAD ALL 2,700
11 FIRE SERIES PERSONNEL ON DUTY BEGINNING ON WEDNESDAY MORNING.
12 SO, THE L.A. COUNTY FIRE DEPARTMENT WAS POSITIONED TO PROVIDE
13 MUTUAL AID TO ALL OF OUR REGIONAL PARTNERS. LIKE SHERIFF LUNA
14 STATED, L.A. IS A COMPLEX ENVIRONMENT WHEN IT COMES TO PUBLIC
15 SAFETY. WE HAVE 30 DIFFERENT FIRE DEPARTMENTS IN L.A. COUNTY
16 AND 44 DIFFERENT LAW ENFORCEMENT AGENCIES. SO, IT IS VERY
17 DIFFICULT AND CHALLENGING DURING TIMES OF LOCAL OR WIDESPREAD
18 DISASTER TO COORDINATE ALL OF THOSE DIFFERENT RESOURCES. THANK
19 YOU.

20
21 **SUP. KATHRYN BARGER, CHAIR:** SO HOW MANY FIRES WERE YOUR
22 PERSONNEL RESPONDING TO AS YOU WERE ACTIVELY ENGAGED IN
23 FIREFIGHTING EFFORTS IN BOTH THE EATON AND THE PALISADES FIRE?

24
25 **ANTHONY C. MARRONE:** YES, SO OUR FIRST FIRE RESPONSE BEGAN THAT



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SUPERVISORS

1 MORNING ON TUESDAY THE 7TH WHEN WE RESPONDED WITH L.A. CITY TO
2 THE SUNSET 1 FIRE. WE THEN RESPONDED TO THE PALISADES AT
3 10:30, THE EATON FIRE AT 6:18 P.M., AND THEN THE HEARST
4 WILDFIRE IN THE SAN FERNANDO VALLEY AT 10:30. THE FOLLOWING
5 DAY ON THE 8TH, WE RESPONDED TO THE LYDIA FIRE NORTH OF SANTA
6 CLARITA VALLEY, AND THEN AT APPROXIMATELY 5:30, WE RESPONDED
7 TO THE SUNSET 2 FIRE JUST ABOVE THE HOLLYWOOD HILLS THERE AND
8 HOLLYWOOD BOULEVARD. AND THEN ON THURSDAY, WE RESPONDED TO THE
9 KENNETH FIRE, WHICH IMPACTED L.A. CITY, VENTURA COUNTY AND
10 L.A. COUNTY. SO, WE DID HAVE RESPONSES TO NUMEROUS FIRES ON
11 THE SEVENTH, EIGHTH AND NINTH.

12
13 **SUP. KATHRYN BARGER, CHAIR:** SO, YOU KNOW, I KNOW THEM CRYSTAL
14 REPORT WHEN YOU DID THE OVERLAY AND TALKED ABOUT HOW THE FIRE
15 WAS PROGRESSING, YOU WERE FOCUSED ON THE FIRE FRONT. CHIEF,
16 CAN YOU ELABORATE THE DIFFERENCE BETWEEN THE EMBER CAST FIRES?
17 BECAUSE FOR THE PEOPLE I'VE TALKED TO WHO LOST THEIR HOMES,
18 FIRE FRONT VERSUS EMBER CAST MEANS NOTHING OTHER THAN THERE
19 WAS A FIRE IN THEIR COMMUNITY, IN THEIR NEIGHBORHOOD, BURNING
20 DOWN HOMES. AND SO, I'D LIKE YOU TO EXPLAIN WHY IT'S TREATED
21 DIFFERENTLY, BECAUSE TO MANY, THERE IS NO DIFFERENCE. A FIRE
22 IS A FIRE IS A FIRE. AND WHAT INFORMS OR TRIGGERS DECISIONS TO
23 ISSUE EVACUATION ORDERS IN SPECIFIC ZONES? IS IT JUST LOOKING
24 AT THE FIRE'S FRONT OR DO YOU TAKE INTO CONSIDERATION AMBER
25 CAST FIRES?



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SUPERVISORS

1
2 **ANTHONY C. MARRONE:** WELL TODAY, LOOKING BACK WITH HINDSIGHT
3 BEING 2020, WE DO UNDERSTAND NOW THAT WE MUST EVACUATE WELL
4 AHEAD OF NOT ONLY THE FIRE FRONT, WHICH IS THE FLAMING
5 CONTINUOUS LINE OF COMBUSTIBLE MATERIALS THAT ARE BEING
6 CONSUMED, BUT WE ALSO NEED TO TAKE INTO ACCOUNT THE MASSIVE
7 EMBER CAST THAT THIS PDS AND HURRICANE FORCE WINDS CREATED,
8 THROWING LARGE EMBERS DOWNWIND OF THAT FIRE FRONT INTO
9 COMMUNITIES, STARTING INDIVIDUAL SPOT FIRES OR INDIVIDUAL HOME
10 FIRES. THIS WAS AN UNPRECEDENTED EVENT. THESE HURRICANE FORCE
11 WINDS HAD NOT BEEN SEEN SINCE 2011. HOWEVER, IN 2011,
12 FORTUNATELY, WE HAD NO ASSOCIATED FIRE. THIS HAS BECOME WHAT
13 IS KNOWN AS A WILDFIRE INITIATED COMMUNITY CONFLAGRATION,
14 SIMILAR TO WHAT HAPPENED IN PARADISE, CALIFORNIA, OR THE
15 MARSHALL FIRE IN COLORADO, OR MOST RECENTLY THE LAHAINA FIRE
16 IN 2023. THIS FIRE ABSOLUTELY OUTPACED OUR ABILITY TO KEEP UP
17 WITH BOTH THE FLAMING FRONT AND THE EMBERCAST AREA. AND IN
18 ADDITION, THE LOSS OF AERIAL FIREFIGHTING RESOURCES THAT ALSO
19 PROVIDE INCIDENT INTELLIGENCE BLINDED OUR INCIDENT COMMANDERS
20 AS TO EXACTLY WHERE THE FIRE WAS AT A GIVEN MOMENT IN TIME.

21
22 **SUP. KATHRYN BARGER, CHAIR:** I UNDERSTAND, BECAUSE I KNOW THAT
23 ON THAT OVERLAY, IT SHOWED THE FIRE GO UP INTO THE HILLS. WE
24 DIDN'T HAVE DRONES BECAUSE WE COULDN'T FLY. SO, WE DIDN'T KNOW
25 WHERE THE FIRE WAS. AND THEN IT WAS MOVING WEST AND CAME DOWN.



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1 SO I GUESS MY QUESTION IS THEN, WHY WAS IT NOT DECIDED TO
2 AUTOMATICALLY JUST DO AN ENTIRE ALERT ACROSS THE COMMUNITY
3 KNOWING THAT THERE ARE SO MANY UNCERTAINTIES AND THAT BETWEEN
4 THE WIND AND THE SMOKE, IT WAS SO THICK THAT ACTUALLY, YOU
5 WOULD ERR ON THE SIDE OF CAUTION?

6
7 **ANTHONY C. MARRONE:** YES, THAT'S A VERY GOOD QUESTION. SO, THE
8 MCCHRYSTAL REPORT DOES POINT OUT THAT OUR INCIDENT COMMANDERS,
9 AND WE HAD THREE SEPARATE INCIDENT COMMANDERS, TEAMS, SO TO
10 SPEAK. THE FIRST ONE AT THE PALISADES FIRE, WHICH WAS NOW
11 BURNING IN L.A. COUNTY. ANOTHER INCIDENT COMMAND TEAM AT THE
12 EATON FIRE STATIONED AT THE ROSE BOWL. AND THEN THE THIRD
13 INCIDENT COMMANDERS, TEAM OF INCIDENT COMMANDERS, RESPONDED TO
14 THE HEARST FIRE. SO, WE HAD ALL THREE TEAMS OF INCIDENT
15 COMMANDERS OUT. BUT AFTER READING THE REPORT, I REALIZED THAT
16 OUR INCIDENT COMMANDERS WERE OPERATING WITH THE BEST
17 INFORMATION THEY HAD. AS THEY WERE ALERTED TO A FIRE MOVING
18 INTO AN AREA. THEY DID THEIR VERY BEST TO PIVOT RESOURCES INTO
19 THAT AREA. HOWEVER, WE SAW ON THE MAP THAT THERE WERE DELAYS
20 IN THAT BECAUSE WE WERE OUTPACED BY THE SPEED OF THE FIRE.
21 THIS WAS UNPRECEDENTED. WE HAVE NEVER SEEN A FIRE OF THIS
22 MAGNITUDE BEFORE IN L.A. COUNTY OR OUR DEPARTMENT'S 102-YEAR
23 HISTORY.

24
25 **SUP. KATHRYN BARGER, CHAIR:** SO, LET'S TALK ABOUT FARNSWORTH



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1 PARK. I'VE TALKED TO PEOPLE THAT LIVE IN THAT AREA THAT TALK
2 ABOUT THE FACT THAT THE INCIDENT COMMAND POST WAS SET UP AT
3 FARNSWORTH BUT QUICKLY MOVED AND THE QUESTION IS EVACUATION
4 ORDERS DID NOT GO OUT AROUND FARNSWORTH PARK AT THAT POINT AND
5 THE PERCEPTION IS THAT FIRE PERSONNEL KNEW THE FIRE WAS
6 COMING, PICKED UP AND MOVED AND DIDN'T ALERT?

7

8 **ANTHONY C. MARRONE:** YEAH, SO I CAN ACTUALLY SPEAK TO THAT WITH
9 MY FIRST-HAND KNOWLEDGE, SUPERVISOR. I RESPONDED FROM THE
10 PALISADES FIRE AT 6 45 P.M. AND WENT TO THE EATON FIRE. I
11 ARRIVED AT FARNSWORTH PARK, WHICH WAS OUR SECOND INCIDENT
12 COMMAND POST LOCATION AT 8:10 P.M. I SPENT APPROXIMATELY 46
13 MINUTES AT FARNSWORTH PARK AND I ADVISED THE UNIFIED INCIDENT
14 COMMANDERS, ALL OF THEM THAT WERE THERE, THAT WE ABSOLUTELY
15 HAD TO MOVE FROM FARNSWORTH PARK TO A LARGER INCIDENT COMMAND
16 POST LOCATION, THE ROSE BOWL. AS MANY OF US SAW WHO VISITED
17 THE INCIDENT COMMAND POST DAYS AFTER THE START OF THE FIRE, IT
18 WAS A VERY LARGE INCIDENT COMMAND POST. FARNSWORTH PARK WAS
19 FAR TOO SMALL TO SUPPORT THE NUMBER OF RESOURCES THAT WERE
20 COMING TO ASSIST US IN THE EATON FIRE BECAUSE I KNEW AT ABOUT
21 6:45, I ORDERED 50 STRIKE TEAMS, ANY TYPE, TO COME TO SOUTHERN
22 CALIFORNIA TO HELP US BATTLE THE TWO WILDFIRES THAT WE HAD AT
23 THE TIME. I DID NOT KNOW WE WERE GOING TO HAVE A THIRD IN THE
24 HEARST FIRE. BUT FARNSWORTH PARK WAS JUST TOO SMALL.

25



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SUPERVISORS

1 **SUP. KATHRYN BARGER, CHAIR:** SO, ONE OF THE QUESTIONS THAT I
2 GET FREQUENTLY AND WAS INTERVIEWED YESTERDAY REGARDING IS THE
3 LACK OF RADIO CALLS, COMMUNICATION, EVACUATION ORDERS BETWEEN
4 THE HOURS OF 1 A.M. AND 3 A.M. GIVEN THE INTENSITY OF THE
5 WINDS, THE EXPANSION OF THE FIRE, CAN YOU WALK US THROUGH WHAT
6 WAS GOING ON AT THAT TIME AND AGAIN, WHY EVACUATION ORDERS
7 WERE NOT JUST BLANKETED ACROSS THE BOARD KNOWING THAT THE
8 SPEED OF THE FIRE WAS SUCH THAT EVEN DOING WARNINGS WOULDN'T
9 HAVE BEEN SUFFICIENT BECAUSE BY THE TIME THE WARNING WENT INTO
10 EFFECT, YOU'D HAVE TO EVACUATE.

11
12 **ANTHONY C. MARRONE:** YES, THAT'S CORRECT. WE DID DO SOME
13 RESEARCH INTO THE FIRST 12 HOURS OF 911 CALLS FOR THE EATON
14 FIRE. IN THE FIRST 12 HOURS, OUR DEPARTMENT DISPATCH CENTER
15 RECEIVED OVER 750 911 CALLS FOR AND SPECIFIC TO THE EATON
16 FIRE. FOR THE TIME PERIOD YOU REFERENCED BETWEEN 1 AND 3 WE
17 HAD OVER 50 911 CALLS, MANY OF THEM APPROXIMATELY 19 OR 20
18 REPORTING STRUCTURE FIRES. WE WERE IN UNIFIED COMMAND AT THE
19 ROSE BOWL. SO, THE UNIFIED INCIDENT COMMANDERS, WHAT WERE THEY
20 DOING? THEY WERE IDENTIFYING EVACUATION ZONES, ISSUING
21 EVACUATION ORDERS, ASSIGNING RESOURCES AS THE FIRE PROGRESSION
22 UPDATES WERE RECEIVED. WHEN INCIDENT COMMANDERS LEARNED THAT
23 THE FIRE WAS SEEN NORTH OF LAKE AND MOVING WEST, IT ACTED TO
24 ISSUE THE ORDERS THAT WERE SENT OUT TO OEM, THAT WERE SENT TO
25 OEM. THIS, LIKE I'VE SAID BEFORE, AND THIS IS NOT AN EXCUSE,



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1 THIS WAS A MASSIVE, UNPRECEDENTED DISASTER THAT PRESENTED
2 SEVERE CHALLENGES. VISIBILITY, NO HELICOPTERS, THE EATON FIRE
3 WAS THE SECOND LARGE FIRE THAT WE HAD RESPONDED TO, ONLY TO BE
4 HIT AGAIN BY A THIRD FIRE, THE HEARST FIRE, THAT STARTED AT
5 10:20 OR APPROXIMATELY 10:23 IN THE SAN FERNANDO VALLEY. THE
6 L.A. COUNTY FIRE DEPARTMENT, YOUR L.A. COUNTY FIRE DEPARTMENT,
7 WAS THE ONLY DEPARTMENT TO HOLD THE OFF-GOING SHIFT TO STAFF
8 EVERY REMAINING RESERVE AND UNSTAFFED APPARATUS, AND WE
9 RESPONDED TO ALL FOUR FIRES THAT DAY.

10

11 **SUP. KATHRYN BARGER, CHAIR:** SO, AND I KNOW I HEARD SUPERVISOR
12 HORVATH SAY THAT'S RIGHT AND WE RECOGNIZE THAT. I MEAN I KNOW
13 THAT THAT WE HAD PERSONNEL AND WE HAD THE CASTAIC FIRE AS
14 WELL. THE REPORT INDICATES THAT THERE WAS AN INDIVIDUAL
15 INTERVIEWED WHO REPORTED SEEING FIRES WEST OF BLAKE ABOUT 2:18
16 A.M. SUBSEQUENTLY, THE REPORT NOTES THAT UNIFIED COMMAND SENT
17 DIRECTION TO OEM AT 3 A.M., WHICH IS A HUGE GAP. MANY
18 RESIDENTS HAVE STATED CLEARLY THAT THERE WERE MULTIPLE
19 STRUCTURES ON FIRE PRIOR TO THE 3 A.M. IN WEST ALTADENA, WHICH
20 WE SAW ON THE MAP THAT WAS PROVIDED BY THE MCCRYSTAL GROUP.
21 HOW DO WE ACCOUNT FOR THAT 42 MINUTE PERIOD? WHAT PROTOCOL WAS
22 FOLLOWED AND WHAT WAS DONE TO VERIFY THESE REPORTS?

23

24 **ANTHONY C. MARRONE:** YEAH, SO THAT PERIOD OF TIME THAT YOU
25 REFERENCED, SUPERVISOR, AS STATED BEFORE, INCIDENT COMMANDERS



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1 DID THEIR VERY BEST TO IDENTIFY EVACUATION ZONES AND ALERT
2 BASED ON THE INFORMATION THAT THEY HAD AT THE TIME. WHEN
3 INCIDENT COMMAND LEARNED THAT THE FIRE WAS SEEN NORTH OF LAKE
4 AND MOVING WEST, IT VALIDATED AND ACTED TO ISSUE THE ORDERS
5 THAT WERE SENT OUT BY OEM. AND THAT TOOK TIME, PROBABLY TOO
6 MUCH TIME IN RETROSPECT. WE NEED TO LEVERAGE TECHNOLOGY TO
7 PERFORM THIS CRITICAL FUNCTION FASTER AND MORE SEAMLESSLY. AND
8 THAT WAS ONE OF THE AREAS THAT MCCHRYSTAL GROUP IDENTIFIED IS
9 WE MUST USE TECHNOLOGY TO GET THIS DONE FASTER.

10

11 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SHERIFF LUNA, THE
12 REPORT NOTES THE LACK OF AIR SUPPORT THAT WOULD OTHERWISE
13 PROVIDE SIGNIFICANT INTELLIGENCE FOR EVACUATIONS, SOMETHING
14 THAT WE NOW KNOW WAS CRUCIAL TO UNDERSTANDING WHERE THIS FIRE
15 WAS GOING. HOWEVER, I'VE HEARD FROM MANY SHERIFF'S DEPUTIES
16 WHO WERE ON THE GROUND THAT NIGHT AND IN THE MORNING WHO WERE
17 DRIVING UP AND DOWN STREETS WITH POWER LINES DOWN TO HELP
18 SOUND THE ALARM TO GET PEOPLE TO LEAVE. CAN YOU TELL US HOW
19 MANY DEPUTIES WERE DEPLOYED AND SPEAK TO HOW THEY OPERATED TO
20 ALERT RESIDENTS DURING THOSE MORNING HOURS, ESPECIALLY IN THE
21 WEST ALTADENA AREA?

22

23 **ROBERT LUNA:** YEAH. WITHOUT GETTING INTO SPECIFIC NUMBERS FOR
24 DEPLOYMENT OF WHAT WE DO A REGULAR NIGHT I CAN TELL YOU THAT
25 AS WE WERE SUMMONING MORE AND MORE DEPUTIES FROM AROUND THE



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1 ENTIRE COUNTY TO COME AND HELP IN THE EATON AREA OR ALTADENA
2 AREA THAT WE PROBABLY HAD ABOUT 30 TIMES WHAT OUR NORMAL
3 DEPLOYMENT IS OF DEPUTIES THAT WERE COMING IN THAT WERE
4 WORKING EXTENDED SHIFTS THERE WERE DEPUTIES THAT HAD WORKED UP
5 TO TWO AND THREE CONSECUTIVE SHIFTS AND SOME OF THEM WE ARE
6 TRYING TO ORDER TO GO HOME TO GET SOME REST, THEY REFUSED.
7 THAT'S JUST THE KIND OF PEOPLE WE HAVE. SO, WE HAD ABOUT, I'M
8 SAYING ABOUT 35 TIMES, AND THAT DIDN'T INCLUDE ALL OF OUR
9 VOLUNTEER SEARCH AND RESQUEUE TEAMS THAT CAME IN. SO, WHEN I
10 TALK ABOUT THEM SAVING THOUSANDS OF LIVES, THEY LITERALLY
11 SAVED THAT MANY LIVES. WE IN THE FIELD, WE HAVE A SYSTEM THAT
12 WE NORMALLY FOLLOW, BUT BECAUSE THE CIRCUMSTANCES OF THIS
13 FIRE, WHICH CHIEF MARRONE HAS ARTICULATED VERY WELL, THERE
14 WERE DEPUTIES TAKING INDEPENDENT ACTION. THEY DIDN'T WAIT TO
15 BE DIRECTED OR ORDERED TO DO EVACUATIONS. IF THEY SAW A
16 PROBLEM, IF THEY SAW A FIRE, THEY JUST STARTED TO EVACUATE
17 FOLKS. AND AGAIN, I GOT TO PAINT THIS PICTURE OF THE SMOKE.
18 YOU COULDN'T TELL WHAT STREETS YOU WERE ON. THEY DIDN'T CARE.
19 THERE WAS REPORTS OF BLACK AND WHITES WITH THEIR TIRES ON
20 FIRE. THEY DIDN'T CARE. THEY JUST KEPT ON PUSHING FORWARD.
21 THEY WENT TO EVACUATE, AND THEY DID EVERYTHING THEY COULD. AND
22 I GOT TO TELL YOU, IF THEY WOULDN'T HAVE TAKEN THESE ACTIONS,
23 WE WOULD BE SPEAKING ABOUT A LOT MORE THAN 19 DEATHS. 19 IS
24 ALREADY TOO MANY, BUT I CAN'T SPEAK ENOUGH ABOUT THE ACTIONS
25 THAT WERE TAKEN. AND IF YOU LOOK DEEP INTO WHAT THE REVIEW HAS



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SUPERVISORS

1 SAID, WE HAVE LIMITATIONS. WE HAVE EQUIPMENT LIMITATIONS,
2 WHETHER IT'S NOT ENOUGH CARS. OUR RADIO SYSTEM, I'VE SPOKEN
3 OVER AND OVER ABOUT OUR CAD SYSTEM, BUT ALL OF YOU APPROVED A
4 NEW CAD SYSTEM THAT I'M HOPING WILL BE IN LINE BY THE END OF
5 THIS YEAR. THAT WOULD HAVE BEEN ABLE TO LET OUR DEPUTIES KNOW
6 WHAT HAD BEEN EVACUATED, WHAT NEEDED TO BE EVACUATED. THESE
7 MEN AND WOMEN WERE JUST NOT ONLY RISKING THEIR LIVES, THEY
8 WERE JUST DOING IT ON INSTINCT, TRYING TO FIGURE OUT WHAT
9 HOUSES, WHAT BLOCKED AND BLOCKED TO GO TO WHETHER IT WAS IN
10 THEIR CARS PUSHING THE SIREN ON THE PA DOING DOOR KNOCKS
11 LITERALLY TAKING PEOPLE OUT OF THEIR HOUSES THAT'S WHAT THEY
12 WERE OUT THERE DOING JUST CONTINUOUSLY IF I PAINT THAT PICTURE
13 FOR YOU.

14
15 **SUP. KATHRYN BARGER, CHAIR:** I KNOW YOU'VE TALKED ABOUT GETTING
16 NEW CARS AND HAVING A SIREN SYSTEM THAT IS DIFFERENT THAN THE
17 ONE THAT CURRENTLY IS ON THE CARS, BECAUSE I HAVE A FRIEND WHO
18 ACTUALLY, WHEN I ASKED HIM, HE DIDN'T GET A NOTIFICATION,
19 WHICH QUITE FRANKLY, HIS PHONE DIED. HE RAN OUT OF
20 ELECTRICITY, AND THERE WAS NO ELECTRICITY TO EVEN CHARGE IT.
21 AND WHEN I ASKED HIM, DID YOU SEE OR HEAR EVACUATION ORDERS?
22 BECAUSE I KNEW THAT SHERIFFS WERE DRIVING UP AND DOWN THE
23 STREET, AND HE SAID, KATHYRN, BETWEEN THE SMOKE, WHICH WAS SO
24 THICK I COULDN'T SEE INTO THE STREET, AND THE FIRE AND THE
25 WIND, THE NOISE, I COULDN'T HEAR. SO, I DON'T KNOW. SOMETHING



THE BOARD OF
SUPERVISORS

1 THAT I THINK, TO MCCHRYSTAL'S POINT, WE HAVE A LOT OF WORK TO
2 DO TO EDUCATE THE PUBLIC AS WELL ABOUT THE FACT THAT NOT
3 NECESSARILY IS YOUR PHONE GOING TO BE THE ONLY WAY TO GET
4 INFORMATION AND ERR ON THE SIDE OF CAUTION. BUT I GUESS I
5 WOULD ASK YOU ABOUT THAT AS WELL AS LA-RICS. YOU KNOW, WHEN I
6 THINK ABOUT LA-RICS, LA-RICS AFTER 911 LESSONS LEARNED FROM
7 911 WAS THAT THERE WAS A LACK OF INTEROPERABILITY AMONGST THE
8 DIFFERENT AGENCIES. AND HERE WE ARE TODAY, AND I'M GLAD THAT
9 YOU BROUGHT UP LA-RICS BECAUSE I THINK IT'S IMPORTANT FOR US
10 TO LOOK AT THIS TOOL AND LEVERAGE IT AS IT RELATES TO HOW IT
11 IMPACTED US DURING THE FIRES, BUT HOW WE'RE GOING TO UPGRADE
12 TO THE NEW CAD ENHANCED INOPERABILITY FOR FUTURE INCIDENT
13 RESPONSES AND MAKE SURE THAT WE ARE ACROSS THE COUNTY, AS YOU
14 MENTIONED, 88 CITIES, MAKING SURE THAT WE HAVE THAT
15 INTEROPERABILITY SO THAT WE CAN IN REAL TIME DISSEMINATE
16 INFORMATION.

17
18 **ROBERT LUNA:** THAT'S WHY THIS REVIEW IS SO IMPORTANT, BECAUSE
19 IT POINTS OUT LIMITATIONS THAT WE HAD WHEN WE WERE PUSHED TO
20 THE BRINK OF, I'M JUST GOING TO SAY, AN ABSOLUTE COMPLETE
21 DISASTER. AND REMEMBER, AS WE TALK ABOUT IT AS POLICYMAKERS,
22 WE CAN'T ONLY LOOK AT WHAT HAPPENED IN THIS AFTER ACTION. I
23 THINK THERE'S SO MANY LESSONS LEARNED FOR US ON THIS SIDE, ON
24 GOVERNMENT AND OUR COMMUNITY. WE'RE GOING TO HAVE A HUGE
25 EARTHQUAKE. WE HAVE TO BE PREPARED FROM AN EMERGENCY



THE BOARD OF
SUPERVISORS

1 PREPAREDNESS THAT WHEN OUR CELL PHONES AREN'T GOING TO WORK.
2 WE MAY NOT HAVE WATER FOR WEEKS, THAT'S WHAT THE EXPERTS TELL
3 US. HOW ARE WE PREPARED FOR THOSE THINGS? THIS DID PUSH OUR
4 STAFFING, OUR EQUIPMENT, AND OUR TECHNOLOGY TO THE BRINK. AND
5 WE HAVE TO FOCUS ON WHAT WE DID RIGHT, BUT WE ALSO HAVE TO
6 LEARN FROM THESE OPPORTUNITIES. AND ONE OF THE THINGS THAT I
7 WANT TO MENTION IS THAT WHEN WE TALK ABOUT CAD, FOR EXAMPLE,
8 WHEN I COME BEFORE ALL OF YOU AND I TALK ABOUT GOING TO
9 CENTRALIZED DISPATCH, THAT MAKES A BIG DIFFERENCE IN EMERGENCY
10 RESPONSE FOR OUR COUNTY BECAUSE IN OUR SYSTEM NOW, WHICH IS SO
11 ANTIQUATED AND HASN'T BEEN TAKEN CARE OF FOR YEARS, WHEN WE
12 GET OVERWHELMED AT ONE STATION, IT IS VERY DIFFICULT AND 911
13 CALLS COULD START DROPPING OFF. AND I THINK AS WE DO A MORE
14 IN-DEPTH LOOK AT THIS, WE'RE GOING TO FIND THAT THAT'S EXACTLY
15 WHAT HAPPENED. BUT THOSE ARE SYSTEM FAILURES. THAT'S BEEN
16 DISCUSSED. WE COLLECTIVELY HAVE TO GET BETTER AT IDENTIFYING
17 THOSE AND GET READY FOR THE NEXT ONE, BECAUSE UNFORTUNATELY,
18 IT'S COMING.

19
20 **SUP. KATHRYN BARGER, CHAIR:** AND I'M GLAD YOU MENTIONED THAT
21 ONE BECAUSE, AND I KNOW AGAIN, WE'VE GOT SURVIVORS IN THE
22 AUDIENCE AND WE'VE SEEN MULTIPLE REPORTS OF THE PERCEPTION OF
23 A LACK OF FIREFIGHTING RESOURCES WEST OF LAKE AVENUE,
24 INCLUDING REPORTS THERE WAS ONLY ONE L.A. COUNTY FIRE ASSET IN
25 WEST ALTADENA. AND DURING EMERGENCIES, MUTUAL AID IS ALMOST



THE BOARD OF
SUPERVISORS

1 ALWAYS ENACTED. CAN YOU TELL US WHAT SCALE OF MUTUAL AID WAS
2 REQUESTED AND WHAT FIREFIGHTING ASSETS WERE DEPLOYED TO WEST
3 ALTADENA? AND ALSO, WHY, WHEN I TALKED TO SURVIVORS WHO WERE
4 TRYING TO SAVE THEIR HOMES, THEY SAW FIREFIGHTERS STANDING
5 DOWN VERSUS FIGHTING THE FIRE.

6
7 **ANTHONY C. MARRONE:** YES, THANK YOU. SO, THE REPORT THAT THERE
8 WAS ONLY ONE FIRE TRUCK SEEN WEST OF LAKE DOES NOT ACCURATELY
9 REFLECT OR CAPTURE THE COMPLETE PICTURE OF ALL ASSIGNED
10 FIREFIGHTING AND LAW ENFORCEMENT RESOURCES THAT WERE IN
11 ALTADENA AND WEST OF LAKE. AS THE SHERIFF HAS ALREADY SPOKEN,
12 WE HAD RESOURCES INCLUDING OTHER FIRE AGENCIES AND OUR LAW
13 ENFORCEMENT PARTNERS PERFORMING EVACUATIONS AND RESQUEUES
14 THROUGHOUT THE NIGHT, WELL AHEAD OF THE EVACUATION ORDER THAT
15 CAME AT 325. WE KNOW THAT WE HAD 20 DIFFERENT FIRE DEPARTMENTS
16 THAT WERE IN ALTADENA, HOWEVER THE MCCHRYSTAL GROUP WAS UNABLE
17 TO COMPEL THOSE OUTSIDE AGENCIES TO RELEASE THEIR AVL DATA.
18 THE L.A. COUNTY FIRE DEPARTMENT IS THE ONLY DEPARTMENT THAT
19 I'M AWARE OF THAT HAS RELEASED BOTH OUR AVL DATA TO MCCHRYSTAL
20 AND LOCAL MEDIA. I BELIEVE IT'S AN INCOMPLETE PICTURE.
21 REGARDING FIREFIGHTERS STANDING AROUND, I'VE HEARD THAT. I
22 KNOW THAT WE HAD MULTIPLE AGENCIES THAT RESPONDED. I DON'T
23 KNOW WHAT FIRE DEPARTMENTS THEY'RE SPEAKING OF, BUT I HAVE HAD
24 NO REPORTS THAT L.A. COUNTY FIREFIGHTERS WERE SITTING IDLE
25 DURING THESE TWO TRAGIC EVENTS.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER, CHAIR:** SO WHAT I WILL SAY, I MEAN, TO THE
3 MCCHRYSTAL GROUP THEN, YOU KNOW, WHERE I'M FRUSTRATED IS THAT
4 THIS REPORT IS SUPPOSED TO BE OUR BLUEPRINT MOVING FORWARD,
5 AND YET THE INFORMATION THAT I JUST ASKED CHIEF MARRONE ABOUT
6 REGARDING THE FACT THAT THERE WAS ONE FIREFIGHTING RESOURCE
7 WEST OF LAKE AVENUE IS NOT ACCURATE. SO WHAT ELSE IN THIS
8 REPORT MAY NOT BE ACCURATE BECAUSE LOOK, NOW MORE THAN EVER,
9 WE AS A BOARD HAVE TO AGREE ON WHERE WE'RE GOING TO GO BECAUSE
10 WHILE IT IMPACTED SUPERVISOR HORVATH AND MY DISTRICT
11 SUPERVISOR HAHN YOU SEE WHAT'S GOING ON IN PALOS VERDES YOU
12 KNOW WE HAVE ISSUES THAT ARE GOING TO BE COMING UP WITH RAINS
13 REGARDING MUD SLIDES, AND THEN YOU TALK ABOUT EARTHQUAKES. SO,
14 THIS IS NOT ABOUT A FIFTH DISTRICT OR A THIRD DISTRICT. I
15 WELCOME ALL OF YOU WEIGHING IN ON THIS BECAUSE WE HAVE AN
16 OPPORTUNITY TO RIGHT THE SHIP FOR FUTURE GENERATIONS. BUT I
17 GET FRUSTRATED WHEN WE TALK ABOUT UNIFIED COMMAND, WE TALK
18 ABOUT WORKING TOGETHER, AND YET WE COMMISSION A REPORT THAT
19 WAS A VERY EXPENSIVE REPORT, WHICH IS BROUGHT UP AS WELL. BUT
20 YET, AGENCIES THAT WOULD HAVE PROVIDED BETTER INFORMATION SO
21 THAT WE COULD, IN FACT, BRING FORWARD SOMETHING AS THE COUNTY,
22 BECAUSE AT THE END OF THE DAY, CORRECT ME IF I'M WRONG,
23 SHERIFF LUNA, YOU ARE THE CHIEF ENFORCEMENT OFFICER IN THE
24 STATE OF EMERGENCY IN THIS COUNTY, CORRECT?

25



THE BOARD OF
SUPERVISORS

1 **ROBERT LUNA:** I AM.

2

3 **SUP. KATHRYN BARGER, CHAIR:** YOU WOULD THINK, GIVEN THAT, THAT
4 THERE'D BE MORE COOPERATION. AND I'M VERY DISAPPOINTED BECAUSE
5 ONE OF THE COMMITMENTS I MADE TO MY CONSTITUENTS WAS
6 TRANSPARENCY, WHICH MEANS PROVIDING ALL INFORMATION, GOOD AND
7 BAD, IN ORDER TO GET ANSWERS. BECAUSE WHEN I GO OUT INTO
8 ALTADENA AND I LOOK PEOPLE IN THE EYE WHO LOST EVERYTHING, I
9 OWE IT TO THEM TO GET ANSWERS. SO, I AM INCREDIBLY
10 DISAPPOINTED. I FEEL THAT THIS REPORT THEN IS LACKING IN AREAS
11 THAT WOULD PROVIDE MAYBE ANSWERS TO SOME OF THESE QUESTIONS,
12 LIKE THE 42 MINUTE GAP, ALTHOUGH THAT DOES FALL ON THE COUNTY.
13 SO, I'M INCREDIBLY FRUSTRATED AND DISAPPOINTED. AND I HOPE
14 THAT WHEN WE DO OUR AFTER INCIDENT REPORT WITH THE STATE OF
15 CALIFORNIA, BECAUSE THE GOVERNOR IS LEADING THAT NORMALLY,
16 CHIEF MARRONE DOES IT, BUT WE ARE ACTUALLY, THE GOVERNOR IS
17 ASKED TO BE THE LEAD, WORKING WITH ALL THE AGENCIES THAT
18 RESPONDED TO COME UP WITH AN AFTER ACTION. AND I'M FINE WITH
19 THAT, BUT I HOPE THAT THIS IS LOOKED AT FROM THE STATE LEVEL.
20 AND SINCE LEGISLATION SEEMS TO BE POPPING UP ON ALL KINDS OF
21 THINGS, MAYBE WE NEED TO HAVE LEGISLATION THAT ADDRESSES THIS.
22 BECAUSE TO ME, IT IS INEXCUSABLE. AND I WOULD CHALLENGE ANY
23 ONE OF THOSE DEPARTMENTS OR ANY ONE OF THOSE CHIEFS TO LOOK
24 THE SURVIVORS IN THE EYE AND EXPLAIN WHY THEY WERE COMPELLED
25 NOT TO COOPERATE. BECAUSE THAT DOES LEAD TO WHAT ARE YOU



THE BOARD OF
SUPERVISORS

1 HIDING. I'M GOING TO ASK ONE LAST QUESTION AND THEN I'M GOING
2 TO HAND IT OVER TO SUPERVISOR HORVATH TO THE MCCHRYSTAL GROUP.
3 I'VE HEARD THIS QUESTION AS WELL. WHEN THE DRAFT REPORT WAS
4 PUT INTO PLAY, YOU PROVIDED A DRAFT TO COUNTY DEPARTMENTS. IS
5 THAT STANDARD PRACTICE? AND CAN YOU EXPLAIN WHY THAT WAS DONE
6 AND HOW THAT CHANGED YOUR REPORT IF IT DID AT ALL.

7

8 **SHAWN TYRIE:** YEAH, SO THAT IS STANDARD PRACTICE AND THE
9 EXAMPLE THAT YOU JUST GAVE IS A REASON WHY WE WOULD HAVE DONE
10 THAT.

11

12 **SUP. KATHRYN BARGER, CHAIR:** CAN YOU TURN UP HIS MIC, PLEASE?
13 IT'S NOT YOU, IT'S THEM.

14

15 **SHAWN TYRIE:** OKAY, I'LL SPEAK CLOSER. YES, THAT IS STANDARD
16 PRACTICE. THE EXAMPLE THAT YOU JUST GAVE IS A REASON WHY WE
17 TYPICALLY DO THAT. THE FINDINGS AND RECOMMENDATIONS WERE
18 COMPLETE. THE REASON WE SHARE IT WITH STAKEHOLDERS IS SO THAT
19 THEY CAN PROVIDE CLARIFICATION, ADDITIONAL INFORMATION, ADD
20 ADDITIONAL CONTEXT, BECAUSE WE WANT THE FULL AND COMPLETE
21 PICTURE OF WHAT HAPPENED. SO THAT'S WHY IT'S DONE THAT WAY.

22

23 **SUP. KATHRYN BARGER, CHAIR:** BUT IT NOT CHANGED THE MATERIAL
24 CONCLUSIONS THAT YOU CAME TO THAT WERE OUTSIDE OF GRAMMAR OR
25 CONTEXT OF DEFINITIONS OR SOMETHING, BECAUSE THERE IS A



THE BOARD OF
SUPERVISORS

1 SUSPICION NOW THAT BY PROVIDING THAT DRAFT REPORT, WHICH BY
2 THE WAY, WITHIN THE COUNTY, THAT DRAFT REPORT WAS AT BEEDEN
3 BEFORE I SAW IT WAS LEAKED OUT TO THE PRESS. SO, YOU KNOW, THE
4 FACT THAT THERE ARE PEOPLE THAT WANT TO UNDERMINE THE PROCESS
5 IS REALLY UNFORTUNATE, BUT I WANT TO MAKE SURE THAT IN
6 RELEASING THE DRAFT REPORT, WHICH IS STANDARD PROTOCOL, THAT
7 SUBSTANTIAL CHANGES WERE NOT MADE TO WHITEWASH A REPORT BACK
8 TO THIS COUNTY?

9

10 **SHAWN TYRIE:** NO, SO WHEN WE GOT ADDITIONAL INFORMATION, WE
11 WOULD ADD THAT AS IT'S ADDITIVE, BUT THE FINDINGS AND
12 RECOMMENDATIONS DID NOT CHANGE. CANDIDLY, I THINK IT TAKES A
13 LOT OF COURAGE FOR THE COUNTY TO EXPOSE REALLY EVERYTHING THAT
14 HAPPENED TO AN INVESTIGATION LIKE THIS, BUT I APPRECIATE IT,
15 THAT PEOPLE MIGHT BE SUSPICIOUS OF IT, BUT OUR GOAL WAS AGAIN,
16 TO PROVIDE THE MOST COMPLETE REPORT THAT WE COULD AND THE
17 ADDITIONAL INFORMATION THAT THE STAKEHOLDERS PROVIDED ADDED TO
18 THAT.

19

20 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU, SUPERVISOR HORVATH. AND
21 THANK YOU ALL FOR INDULGING ME ON THIS. THIS IS --

22

23 **ROBERT LUNA:** SUPERVISOR BARGER, MAY I CLARIFY ON THE PREVIOUS
24 POINT ON SOMETHING REGARDING YOUR FRUSTRATION. REGARDING
25 CITIES THAT MAY NOT BE TURNING OVER INFORMATION? I'M NOT AWARE



THE BOARD OF
SUPERVISORS

1 OF ONE CITY THAT WASN'T, AT LEAST NOT THE ONE THAT'S BEEN
2 BROUGHT TO MY ATTENTION.

3

4 **SUP. KATHRYN BARGER, CHAIR:** LOOK AT THE BACK OF THE MCCHRYSTAL
5 REPORT. OKAY. AND THEY WILL OUTLINE WHO DID NOT PROVIDE OR
6 COOPERATE.

7

8 **ROBERT LUNA:** I WILL GO BACK AND LOOK AT THAT, BUT I DON'T, I
9 JUST WANT TO MAKE SURE THAT FROM A POLICE CHIEF PERSPECTIVE,
10 AND I THINK I COULD SPEAK FOR EVERY FIRE CHIEF IN THE COUNTY,
11 IF THERE'S A DECISION MADE NOT TO RELEASE INFORMATION, THAT'S
12 NOT A POLICE CHIEF OR A FIRE CHIEF. THAT'S USUALLY THEIR CITY
13 STRUCTURE, A L.A. CITY ATTORNEY DIRECTING THEM NOT TO. SO, I
14 JUST, BECAUSE YOU ASKED IF I'M THE CHIEF.

15

16 **SUP. KATHRYN BARGER, CHAIR:** WELL, I WAS DOING THAT MORE TO
17 MAKE A POINT AND THAT IS THAT AS L.A. COUNTY, WHILE WE ARE THE
18 UNINCORPORATED, IN A TIME OF CRISIS, YOU ARE, LIKE IF WE HAVE
19 A MASSIVE EARTHQUAKE, YOU ARE THE UMBRELLA FOR LAW ENFORCEMENT
20 TO MAKE SURE THAT THINGS HAPPEN. AND YOU KNOW, 4 IN THE
21 MORNING WHEN I'M LISTENING TO THE NEWS, YOU COME ON THE
22 EMERGENCY BROADCAST AS THE SHERIFF OF LOS ANGELES COUNTY. THAT
23 WAS MY POINT. MY POINT WASN'T THAT YOU WERE WITHHOLDING, BUT
24 THERE WERE AGENCIES THAT WITHHELD INFORMATION. I DON'T KNOW
25 WHY.



THE BOARD OF
SUPERVISORS

1

2 **ROBERT LUNA:** YEAH. I JUST DIDN'T WANT OUR COMMUNITY TO THINK
3 THAT EITHER A, I DIDN'T ASK FOR HELP OR I ASKED FOR HELP AND
4 IT DIDN'T COME BECAUSE ANYBODY I ASKED FOR HELP, ANY CHIEF OF
5 POLICE AND EVEN THE COMMISSIONER OF THE CHP, THEY CAME AND
6 SENT US EVERYTHING THEY HAD.

7

8 **SUP. KATHRYN BARGER, CHAIR:** YEAH, IT WAS MORE TO DRIVE HOME A
9 POINT THAT YOU ARE THE MAIN CONDUIT WHEN IT COMES TO
10 EMERGENCIES. DO YOU WANT TO CLARIFY?

11

12 **SUP. HOLLY J. MITCHELL:** JUST A QUICK CLARIFICATION, THANK YOU,
13 SUPERVISOR HORVATH FOR ALLOWING ME, BECAUSE IT'S ON THE SAME
14 POINT THE SHERIFF JUST RAISED. MADAM CHAIR, ARE YOU SUGGESTING
15 THAT THERE WERE COUNTY AGENCIES THAT DIDN'T FULLY PARTICIPATE
16 OR WERE THEY OTHER RELATED GOVERNMENTAL ENTITIES THAT DID NOT
17 OUTSIDE OF THE COUNTY?

18

19 **SUP. KATHRYN BARGER, CHAIR:** I'LL LOOK TO THE MCCHRYSTAL GROUP
20 TO ANSWER THAT.

21

22 **ERIN SUTTON:** EVERYONE WITHIN THE COUNTY DEPARTMENTS THAT WE
23 HAD QUESTIONS FOR ANSWERED THEM OPENLY AND TRANSPARENTLY. THE
24 CHALLENGE THAT WE HAD WAS GETTING INFORMATION FROM THE
25 SURROUNDING CITIES AND THE COMMUNITIES THAT PARTICIPATED.



THE BOARD OF
SUPERVISORS

1
2 **SUP. HOLLY J. MITCHELL:** THANK YOU FOR THAT. THANK YOU, MADAM
3 CHAIR.

4
5 **SUP. KATHRYN BARGER, CHAIR:** AND AGAIN, THANK YOU. THANK YOU,
6 SUPERVISOR HORVATH.

7
8 **SUP. LINDSEY P. HORVATH:** I WANT TO THANK ALL MY COLLEAGUES. I
9 KNOW OUR DISTRICTS WERE IMPACTED BY THIS, BUT I KNOW THAT EACH
10 OF OUR DISTRICT'S EXPERIENCE, WE KNOW WHAT'S HAPPENING IN
11 RANCHO PALOS VERDES, WE KNOW THAT THERE HAVE BEEN
12 ENVIRONMENTAL DISASTERS IN SDS 1 AND 2, SO THIS CONVERSATION
13 IMPACTS ALL OF US WHILE IT WILL BE INFORMED BY EXPERIENCE THAT
14 HAPPENED THIS YEAR. I WANT TO START MY REMARKS BY NAMING
15 RANDALL MIOD, ELIZABETH MORGAN, CHARLES MORTIMER, BETTY
16 O'MEARA, ANNETTE ROSSILLI, MARK SHTERENBERG, ARTHUR SIMONEAU,
17 RORY SYKES, JEFFREY TAKEYAMA, DIANE WEBB, HAK WONG, AND A YET
18 UNNAMED PERSON FROM LOMAS AVENUE WHO WERE ALL VICTIMS IN THE
19 PALISADES FIRE. I TOO AM FRUSTRATED BY WHAT I FEEL ARE AREAS
20 OF INCOMPLETENESS IN TERMS OF THIS REPORT. I THINK IN THE
21 AFTERMATH OF, I'M GLAD THAT WE RELEASED IT EARLY, SO PEOPLE
22 HAD SOME TIME, BUT I ALSO KNOW THAT THERE WILL EVEN PAST THIS
23 CONVERSATION BE MORE QUESTIONS AND MORE DUE DILIGENCE THAT
24 MUST BE DONE. I KNOW THERE ARE ALSO AFTER-ACTION REPORTS THAT
25 ARE HAPPENING TO EXPLORE OTHER AREAS, BUT I THINK THERE WILL



THE BOARD OF
SUPERVISORS

1 STILL BE QUESTIONS FROM THIS. AND THREE AREAS OF OMISSION THAT
2 HAVE COME TO MY ATTENTION, MY OFFICE'S ATTENTION, THERE ARE
3 MANY ISSUES, BUT THREE AREAS I WANT TO FOCUS ON. FIRST AND
4 FOREMOST, PERSONAL ACCOUNTS. WE ASKED PEOPLE IN OUR DISTRICTS
5 TO PARTICIPATE IN THIS PROCESS. AND AS WE KNOW FROM ANYONE WHO
6 HAS WORKED WITH SURVIVORS OF ANY SORT OF TRAUMA, ASKING THEM
7 TO TELL THEIR STORY OVER AND OVER AGAIN RE-TRAUMATIZES THEM
8 AND THEIR EXPERIENCE. I KNOW WHY IT IS NECESSARY FOR A REPORT
9 LIKE THIS. HOWEVER, THIS REPORT, NOT EASILY LINKING TO THE
10 PERSONAL ACCOUNTS THAT PEOPLE SHARED, IS SOMETHING THAT IS
11 VERY PAINFUL TO PEOPLE WHO TOOK THE TIME AND DUG WITHIN
12 THEMSELVES TO SHARE THEIR STORIES. SO WHERE HAVE YOU ACCOUNTED
13 FOR THE PERSONAL STORIES THAT HAVE BEEN SHARED AND WHERE CAN
14 PEOPLE MAKE SURE THAT YOU HAVE ACCOUNTED FOR THEM IN THIS
15 REPORT?

16
17 **ERIN SUTTON:** WE CERTAINLY RECOGNIZE HOW DIFFICULT IT WAS
18 THROUGH THE LISTENING SESSIONS. IN SOME SESSIONS, WE SPENT
19 MANY HOURS WITH THEM, HEARING THEIR TRAGIC STORIES, SITTING
20 WITH THEM, REVIEWING THE UNIMAGINABLE. WHAT THEY PROVIDED FOR
21 US WAS DIRECTION AS WE WROTE THIS REPORT. THEY ARE THROUGHOUT
22 THIS REPORT BECAUSE IT SENT US IN THE DIRECTION THAT WE NEEDED
23 TO GO, DIG FURTHER, ASK MORE QUESTIONS, FIND THE POLICIES,
24 IDENTIFY WHERE THE GAPS IN THE POLICIES WERE. I ABSOLUTELY
25 WOULD LOVE TO HAVE AN APPENDIX THAT FILLED EVERY WORD THAT



THE BOARD OF
SUPERVISORS

1 THEY SHARED BECAUSE WE HAVE THEM ALL. THE REPORT WOULD HAVE
2 BEEN 400 PAGES LONG EVERY WORD THAT THEY SPOKE IN THESE
3 LISTENING SESSIONS DROVE US TO THE DIRECTION THAT WE NEEDED TO
4 FIND MORE INFORMATION WE ASKED THE QUESTIONS WITH THE ANSWERS
5 THAT THEY NEEDED.

6

7 **SUP. LINDSEY P. HORVATH:** I APPRECIATE THAT THIS REPORT IS
8 SUPPOSED TO BE ACTIONABLE, SO IT HAS TO BE FOCUSED, BUT WE
9 HAVE, I DON'T EVEN KNOW HOW MANY APPENDICES IN THIS. I THINK
10 THERE COULD HAVE ABSOLUTELY BEEN AN APPENDIX THAT INCLUDED THE
11 STORIES THAT WERE SHARED SO PEOPLE KNEW THAT THEIR STORIES
12 WERE INCLUDED, THAT THEY WERE ACCOUNTED FOR, THAT PEOPLE WERE,
13 THAT WE WERE ABLE TO CONSUME THAT INFORMATION, AND THAT IT
14 TRULY INFORMED THIS REPORT. SO, I THINK THAT IS ONE OMISSION I
15 WANTED TO RAISE. THE SECOND IS IN PART WHAT INFORMED THIS
16 PARTICULAR AFTER-ACTION REPORT, WHICH ARE THE REPEATED FALSE
17 ALERTS THAT PEOPLE RECEIVED, WHICH CAN CONTRIBUTE TO WHAT WE
18 HEARD YOU IDENTIFY IN YOUR REPORT AS A WARNING FATIGUE, AND
19 ALSO CONTRIBUTED TO MISINFORMATION. SO, WE KNOW THAT WE'RE
20 FIGHTING BOTH FEELING THAT PEOPLE WERE GETTING TOO MUCH
21 INFORMATION OR OVERLY WARNED AND FIGHTING THAT PEOPLE DID NOT
22 HAVE CORRECT INFORMATION AND FELT UNDERPREPARED. SO, AND ONE
23 OF THE CONTRIBUTORS TO THAT WAS THESE REPEATED FALSE ALERTS.
24 SO, CAN YOU TELL ME WHY THAT WAS NOT INCLUDED IN THIS REPORT?

25



THE BOARD OF
SUPERVISORS

1 **ERIN SUTTON:** WE WERE LOOKING AT THE 24 DAYS THAT WERE INCLUDED
2 IN THE BOARD'S MOTION TO LOOK AT THE ALERTS AND WARNINGS AND
3 WHILE WE ASSESSED THE WARNINGS AND ALERTS THAT WERE PROVIDED
4 BETWEEN, MOST IMPORTANTLY, BETWEEN THE 6TH AND THEN 8TH, WHEN
5 MOST OF THE EVACUATIONS WERE OCCURRING, WE UNDERSTOOD AND
6 FOUND THAT THE ALERTS THAT WENT OUT WERE EITHER RECEIVED OR
7 CAUGHT UP IN MANY OF THE DAMAGED CELL TOWERS. I AM GOING TO
8 LOOK TO THE DIRECTOR OF EMERGENCY MANAGEMENT AS WELL BECAUSE
9 WE DID HAVE A SERIES OF QUESTIONS FOR THE FCC AND THE OTHER
10 PEOPLE THAT ARE ENGAGED WITH ALERTING AND NOTIFICATION, AND
11 THEY DECLINED TO MEET WITH US. I KNOW THAT THE SENATOR HAS
12 ALSO DONE AN INVESTIGATION OF THAT LARGE ALERT THAT WENT OUT
13 AND DO WANT TO DIRECT PEOPLE TO THAT. WE DID NOT CROSS INTO
14 THAT SINCE THERE WAS A SEPARATE INVESTIGATION FOR THAT ROGUE
15 ALERT. THE NATIONWIDE PROBLEM OF WARNING FATIGUE, I WISH I HAD
16 A GOOD EXPLANATION FOR IT. IT IS NOT ONLY HAPPENING HERE IN
17 CALIFORNIA, BUT ACROSS THE COUNTRY. AS ALERT SYSTEMS HAVE BEEN
18 PUT IN PLACE, VERY LITTLE GUIDANCE AND GOVERNANCE HAVE BEEN
19 PUT ACROSS THE BOARD FOR THESE SYSTEMS. WE HAVE OPT-IN
20 SYSTEMS, WE HAVE SYSTEMS THAT DO NOT REQUIRE TO OPT IN OR SIGN
21 UP. WE HAVE FEDERAL AGENCIES THAT SEND ALARMS AND
22 NOTIFICATIONS WITHOUT PROVIDING NOTIFICATIONS TO THE
23 COMMUNITIES. AND I WISH I HAD AN ANSWER FOR YOU BECAUSE THIS
24 IS A CONFOUNDING PROBLEM. WHEN YOU HAVE MULTIPLE RED FLAG
25 ALERTS DAILY, AND THEN THIS ONE THEY NEED TO PAY ATTENTION TO,



THE BOARD OF
SUPERVISORS

1 IT BECOMES VERY CONFUSING FOR THE COMMUNITY. AND IF THERE IS
2 NOT AN INVESTMENT IN THE COMMUNITY EDUCATION AND PREPAREDNESS,
3 IT WILL CONTINUE. BECAUSE THERE ISN'T LEAD OR GUIDANCE AT THE
4 FEDERAL LEVEL OR STATE LEVEL TO SORT THROUGH THIS. AND SO IT
5 NEEDS TO HAPPEN COMMUNITY BY COMMUNITY.

6

7 **SUP. LINDSEY P. HORVATH:** DIRECTOR, DID YOU WANT TO ADD?

8

9 **KEVIN MCGOWAN:** YES, THANK YOU, SUPERVISOR. AS IT RELATES TO
10 THE INITIAL KENNETH FIRE EMERGENCY NOTIFICATION THAT WAS
11 BROADCAST ACROSS THE COUNTY AND THEN THE SUBSEQUENT
12 REBROADCAST, AS ERIN HAD STATED, WE PROVIDED ALL OF THE
13 INFORMATION TO THE MCCHRYSTAL GROUP IN ADDITION TO THE
14 CONGRESSIONAL OVERSIGHT INVESTIGATION THAT WAS COMMISSIONED BY
15 U.S. REPRESENTATIVE GARCIA. AND THEN THERE IS THAT REPORT
16 AVAILABLE, WHICH EXPLAINS BOTH THE ISSUE AT THE LOCAL LEVEL,
17 WHICH WAS A TECHNOLOGICAL GLITCH WITHIN THE SOFTWARE SYSTEM
18 THAT ADDRESSES THE INITIAL WIRELESS ALERT THAT WENT OUT. THEN
19 THERE'S THE SUBSEQUENT REBROADCASTING WHICH ERIN NOTED WAS
20 RELATED TO THE MESSAGES BEING CACHED IN THE CELL TOWERS THAT
21 WERE DAMAGED OR OFFLINE. THERE'S OTHER EXPLANATIONS WITHIN IT
22 AND I WOULD REFERENCE EVERYONE TO THE US CONGRESSIONAL
23 OVERSIGHT REPORT SOUNDING THE ALARM.

24

25 **SUP. LINDSEY P. HORVATH:** SO, I HEARD TWO DIFFERENT THINGS. I



THE BOARD OF
SUPERVISORS

1 HEARD THAT THE FCC DIDN'T RESPOND TO YOU, AND I ALSO HEARD
2 THAT THERE WAS A FEDERAL INVESTIGATION THAT ENUMERATED A LOT
3 OF ACTIONS. SO, IS IT BOTH? HOW IS IT BOTH?

4

5 **ERIN SUTTON:** WE DID NOT DO THE FEDERAL INVESTIGATION AND THE
6 FCC DID NOT ANSWER OUR REQUEST FOR AN INTERVIEW TO TALK ABOUT
7 ANY OF OUR ALERTING QUESTIONS. ALL OF OUR QUESTIONS WENT
8 THROUGH EMERGENCY MANAGEMENT.

9

10 **SUP. LINDSEY P. HORVATH:** AND WHERE IN THIS REPORT AND ANY
11 APPENDICES ARE WE LINKING TO THE CONGRESSIONAL REPORT THAT WAS
12 DONE? IS IT IN THE REPORT? AND I JUST MISSED IT?

13

14 **SHANDI TRELOAR:** NO, I CAN SPEAK TO THAT. THE ROGUE ALERT THAT
15 WENT OUT WAS NOT RELATED TO THE PALISADES OR EATON FIRE, AND
16 THOSE TWO FIRES WERE OUR SCOPE, NOT THE OTHER FIRES.

17

18 **SUP. LINDSEY P. HORVATH:** SO, I THINK THAT IS A VERY
19 FRUSTRATING ANSWER TO HEAR BECAUSE IT WAS HAPPENING WHILE
20 PEOPLE WERE RESPONDING TO PALISADES AND EATON FIRES. THEY WERE
21 GETTING EVACUATION NOTICES. AT THE SAME TIME, THEY WERE
22 GETTING THESE ROGUE ALERTS. SO, WHILE I THINK WHAT YOU'RE
23 SAYING IS THAT ALERT WAS INITIATED DUE TO THE KENNETH FIRE,
24 BUT THAT WAS PINGING WHILE WE WERE ISSUING ALERTS FOR THE
25 PALISADES AND EATON FIRES. AND SO, IT SHOULD HAVE BEEN



THE BOARD OF
SUPERVISORS

1 INCLUDED IN THIS REPORT, AND IT SHOULD BE, AGAIN, WHETHER IT'S
2 PART OF THE APPENDIX OR SOME OTHER PLACE, WHATEVER WAS
3 ACTUALLY INVESTIGATED ON THAT ALERT ISSUE SHOULD BE PART OF
4 THIS REPORT. THIS IS AN AFTER-ACTION REPORT ON ALERTS AND
5 COMMUNICATION, AND WE SHOULD NOT BE ASKING ANYBODY TO BE GOING
6 TO MULTIPLE DIFFERENT REPORTS TO PIECE TOGETHER WHAT ACTION WE
7 ARE TAKING AND WHAT WE ARE LEARNING ABOUT ALERTS AND
8 COMMUNICATION AT A TIME LIKE THIS. WE HAVE THAT REPORT, IT
9 SHOULD BE LINKED IN HERE SO PEOPLE CAN REFERENCE IT. I WOULD
10 SAY TO OVERCOME THE ISSUES THAT WE'RE TALKING ABOUT WITH
11 CONNECTIVITY, SOME OF THE PSPS ISSUES THAT OUR CHAIR
12 HIGHLIGHTED IN COMMUNITIES ARE THERE ANY PARTICULAR
13 RECOMMENDATIONS, THAT SPECIFIC RECOMMENDATIONS ON HOW TO
14 MODERNIZE OUR PRACTICES TO OVERCOME THOSE ISSUES.

15
16 **ERIN SUTTON:** SO, I THINK COORDINATION WITH THE UTILITY
17 COMPANIES, WHICH I KNOW IS A CHALLENGE AND A LIMITING FACTOR
18 IN THIS, TO UNDERSTAND WHEN THE PSPSS ARE IMPLEMENTED AND WHAT
19 IT AFFECTS. I THINK PROVIDING THE COMMUNITIES THE EDUCATION,
20 AGAIN, GETTING BACK TO THE OVERALL PREPAREDNESS AND EDUCATION
21 FOR THE COMMUNITY TO UNDERSTAND WHAT PSPSS ARE AND HOW THEY
22 CAN AFFECT THEIR ALERTING SYSTEMS, BUT ALSO THE COUNTY LOOKING
23 AT THE ANALOG SOLUTIONS WITH THE PSPS IS THAT ARE PROVIDE THAT
24 WENT THROUGH THE COMMUNITY AND SHUTTING DOWN SOME OF THESE
25 TOWERS AND LIMITING THE ABILITY TO RECEIVE THESE ALERTS, THERE



THE BOARD OF
SUPERVISORS

1 NEEDS TO BE MULTIPLE OUTLETS FOR THE COMMUNITY TO GET THE
2 INFORMATION THAT THEY NEEDED.

3
4 **SUP. LINDSEY P. HORVATH:** DID EDISON TALK TO YOU ABOUT PSPS?

5
6 **ERIN SUTTON:** EDISON DID NOT RESPOND TO US.

7
8 **SUP. LINDSEY P. HORVATH:** SO, I CAN TELL YOU IN MY COMMUNITIES
9 THAT THEY DO KNOW ABOUT PSPS. THEY'RE QUITE INFORMED. THEY
10 REPEATEDLY EXPERIENCE THE ISSUES AND HAVE ROUTINELY BROUGHT
11 THESE ISSUES UP TO EDISON. SO, IT'S, FROM MY VANTAGE POINT,
12 YES, MORE COORDINATION CAN ALWAYS HAPPEN, BUT IT IS NOT A LACK
13 OF EDUCATION OR UNDERSTANDING, AND IT IS NOT A LACK OF
14 COMMUNICATION TO THE UTILITY DIRECTLY THAT HOW PEOPLE ARE
15 BEING IMPACTED BY THESE ISSUES. SO, I HEAR YOU, BUT THAT IS
16 NOT THE EXPERIENCE OF MY CONSTITUENTS, AND FOR THEM TO HEAR
17 THAT THEY WERE NOT EDUCATED OR PROPERLY TRAINED IS NOT TRUE.
18 THEY HAVE GONE THROUGH – THEY HAVE NOT ONLY GONE THROUGH
19 TRAINING, THEY'VE LIVED THROUGH WOOLSEY, THEY'VE LIVED THROUGH
20 OTHER ALERTS. SO, THEY KNOW QUITE WELL. AND WHEN YOU TALK
21 ABOUT THE ANALOG ISSUES, WE IN OUR DISTRICT DISTRIBUTED
22 THOUSANDS OF NOAA RADIOS, WHICH ARE WONDERFUL TOOLS TO USE
23 WHEN YOU ARE WITHOUT POWER, WHEN YOU ARE WITHOUT INTERNET,
24 WHEN YOU ARE WITHOUT YOUR CELL PHONE, WHEN YOU HAVE NO OTHER
25 OPTIONS. THAT WAS A POINT OF INFORMATION THAT ACTUALLY MY



THE BOARD OF
SUPERVISORS

1 OFFICE HAD TO PUSH TO BE INCLUDED IN THIS REPORT. IT WAS NOT
2 ORIGINALLY INCLUDED. AND IN FACT, MY OFFICE, I ASKED MY OFFICE
3 TO DOCUMENT ALL THE THINGS THAT WE DID IN OUR DISTRICT ALONE
4 IN REGARD TO PUBLIC COMMUNICATIONS. WE HAVE AN 11-PAGE REPORT
5 THAT WE SUBMITTED OF ALL OF THE COMMUNICATIONS FROM OUR OFFICE
6 STARTING FROM DECEMBER 30TH TO JANUARY 31ST, AND NOWHERE IS
7 THAT REPORT INCLUDED IN THIS DOCUMENT. HOW DID YOU DECIDE WHAT
8 TO PUT IN THIS REPORT, AND WHY ARE THINGS LIKE THAT NOT
9 INCLUDED?

10

11 **ERIN SUTTON:** AGAIN, WE UTILIZE THE INFORMATION TO DIRECT HOW
12 WE PUT THE REPORT TOGETHER. INSTEAD OF INCLUDING ALL OF THE
13 INFORMATION TO NOW PROVIDE A567 HUNDRED PAGE REPORT. WE TOOK
14 THAT INFORMATION TO HELP SUMMARIZE AND IDENTIFY WHAT EACH OF
15 THE SUPERVISORS' DISTRICTS DID AND TO HELP US REALLY
16 CONSOLIDATE WHAT THE FINDINGS AND RECOMMENDATIONS WERE. WE
17 WANTED THIS TO BE A READABLE, ACTIONABLE REPORT.

18

19 **SUP. LINDSEY P. HORVATH:** I UNDERSTAND, BUT IF I'M A PERSON WHO
20 DOESN'T KNOW WHAT YOUR PROCESS IS AND I JUST READ THE REPORT,
21 THERE'S A SECTION WHERE THERE'S ONE BULLET FOR DISTRICT 5 AND
22 ONE BULLET FOR DISTRICT 3 ABOUT WHAT WE DID. AND IF ANYONE
23 READ THAT, THEY WOULD THINK THAT WE FAILED MISERABLY TO INFORM
24 OUR RESIDENTS. AND THAT WAS ALL WE DID, WHEN IN FACT WE DID
25 MUCH MORE. SO, I UNDERSTAND WE HAVE TO LEARN AND WE WANT TO



THE BOARD OF
SUPERVISORS

1 IMPROVE, BUT I THINK WE ALSO IMPROVE BY ACCURATELY ACCOUNTING
2 FOR WHAT WE DID AND WHETHER WHAT WE DID WORKED OR DIDN'T. AND
3 IF IT'S NOT INCLUDED IN PART OF THE REPORT, I DON'T THINK WE
4 CAN PROPERLY EVALUATE HOW OUR RESIDENTS WERE COMMUNICATED
5 WITH, WHAT DID OR DIDN'T WORK, AND WHAT ACTIONS SHOULD OR
6 SHOULDN'T BE TAKEN IN THE FUTURE, OR WHAT WE SHOULD OR
7 SHOULDN'T RELY ON IN TERMS OF HOW WE COMMUNICATED WITH OUR
8 RESIDENTS. SO, I THINK IF WE WANT THIS REPORT TO TRULY BE
9 INCLUSIVE OF ALL OF THE THINGS THAT CONTRIBUTE TO
10 COMMUNICATIONS, ADJUSTMENTS WE HAVE TO MAKE, WE HAVE TO START
11 BY INCLUDING ALL THE THINGS THAT WE DID DO AND REALLY
12 UNDERSTAND THAT. SO, MY THIRD AREA THAT I WANT TO TOUCH ON IN
13 TERMS OF OMISSION ARE WATER RESOURCES AND FACILITIES. AND
14 WHILE I UNDERSTAND THIS PARTICULAR REPORT IS FOCUSED ON
15 COMMUNICATIONS AND THE ALERT SYSTEMS, YOU PAINTED A BROADER
16 PICTURE OF WHAT HAPPENED THROUGHOUT THE FIRE. YOU SHOWED US A
17 MAP OF HOW IT MOVED. CAN YOU TELL ME WHAT WE KNEW ABOUT THE
18 WATER RESOURCES AND FACILITIES, THERE'S BEEN WELL-DOCUMENTED
19 THAT THERE WERE CHALLENGES WITH WATER FACILITIES AND WHAT WE
20 DID OR DIDN'T KNOW AT THE TIME. AND SO, I HEARD THAT THERE
21 WERE CHALLENGES WITH BRAVO 69, THAT IT WAS POTENTIALLY WITHOUT
22 WATER. I HEARD THAT THERE WAS A RESERVOIR IN THE PALISADES
23 THAT WAS WITHOUT WATER. WHEN DID WE, FIRST OF ALL, IS ALL OF
24 THAT TRUE? AND SECOND OF ALL, IF IT IS, WHEN DID WE FIND OUT
25 ABOUT THOSE CHALLENGES?



THE BOARD OF
SUPERVISORS

1

2 **ANTHONY C. MARRONE:** SUPERVISOR HORVATH, I'LL ADDRESS THE SANTA
3 ANA RESERVOIR THAT'S LOCATED WITHIN THE CITY OF LOS ANGELES.
4 SO, THE L.A. COUNTY FIRE DEPARTMENT WAS NEVER TOLD OR ADVISED
5 THAT THAT RESERVOIR WAS BEING DRAINED. I AM AWARE FROM THE
6 PRESS CONFERENCES THAT WE HAD THE FIRST MORNING AFTER THE
7 FIRES BROKE OUT ON TUESDAY THAT THE THREE 1,000,000 GALLON
8 TANKS THAT FEED THE PACIFIC PALISADES AREA DID RUN OUT OF
9 WATER AT ABOUT 3 A.M. I DID CONNECT WITH OUR DEPARTMENT OF
10 PUBLIC WORKS. THEY WERE NOT ADVISED EITHER THAT THE SANTA YNEZ
11 RESERVOIR HAD BEEN DRAINED. I THINK THAT IS A CRITICAL LINE
12 FOR THE CITY OF LOS ANGELES. I THINK IT'S 1,700,000,000
13 GALLONS. FOR 69 BRAVO, 69 BRAVO PERFORMED VERY WELL DURING THE
14 SEVENTH. IT ALLOWED THE FIREFIGHT TO KEEP.

15

16 **SUP. LINDSEY P. HORVATH:** DID IT RUN OUT OF WATER?

17

18 **ANTHONY C. MARRONE:** I THINK, IT RAN OUT OF WATER THAT NIGHT
19 AND WE HAD TO WORK WITH DPW TO GET A LINE OPENED UP. I BELIEVE
20 IT WAS DISTRICT 29 AND ALSO THE LAS VIRGENES WATER DISTRICT
21 THAT EVENTUALLY REFILLED THE FIVE PUMPKINS THAT ARE ON SITE IN
22 ADDITION TO THE GROUND REFUELING OR REFILLING STATION. BUT 69
23 BRAVO FROM --

24

25 **SUP. LINDSEY P. HORVATH:** SO, THERE WERE TIMES IN THE COUNTY



THE BOARD OF
SUPERVISORS

1 LED AREA AND IN THE PALISADES THAT WERE ALSO WITHOUT WATER.

2

3 **ANTHONY C. MARRONE:** ONE MORE TIME, I'M SORRY.

4

5 **SUP. LINDSEY P. HORVATH:** IN THE COUNTY LED AREA OF THE
6 PALISADES FIRE WERE THERE TIMES WHERE WE WERE WITHOUT WATER.
7 THERE IT'S BEEN DOCUMENTED THAT THAT HAPPENED IN THE CITY AS A
8 RESULT OF THE RESERVOIR AND THE COUNTY-LED AREAS WERE WE
9 WITHOUT WATER AS WELL.

10

11 **ANTHONY C. MARRONE:** I HAVE NOT BEEN ADVISED THAT WE RAN OUT OF
12 WATER AT THE PALISADES FIRE AND COUNTY DISTRICT 29 OR LOS
13 VIRGENES.

14

15 **SUP. LINDSEY P. HORVATH:** BUT YOU JUST SAID THAT BRAVO 69 RAN
16 OUT OF WATER, SO HOW DID WE ACCOUNT FOR THAT?

17

18 **ANTHONY C. MARRONE:** CORRECT, BECAUSE BRAVO 69 IS FED BY ONE
19 LINE AND A WELL THAT REFILLS FIVE PUMPKINS THAT ARE ON SITE IN
20 ADDITION TO THE GROUND FILLING STATION. I DON'T KNOW IF 69
21 BRAVO RUNNING OUT OF WATER IS INDICATIVE OF THE ENTIRE AREA
22 RUNNING OUT OF WATER. I WOULD DEFER THAT QUESTION TO THE
23 DEPARTMENT OF PUBLIC WORKS.

24

25 **SUP. LINDSEY P. HORVATH:** HE'S RIGHT BEHIND YOU.



THE BOARD OF
SUPERVISORS

1

2 **MARK PESTRELLA:** GOOD MORNING, SUPERVISOR. MARK PESTRELLA,
3 DIRECTOR OF PUBLIC WORKS.

4

5 **SUP. LINDSEY P. HORVATH:** SO, WERE WE WITHOUT WATER IN THE
6 COUNTY LED AREAS OF THE PALISADES FIRE?

7

8 **MARK PESTRELLA:** NO SUPERVISOR.

9

10 **SUP. LINDSEY P. HORVATH:** WHY? BECAUSE WE JUST HEARD THAT 69
11 BRAVO WAS WITHOUT WATER, SO HOW WERE WE NOT WITHOUT WATER?

12

13 **MARK PESTRELLA:** CHIEF MARRONE IS DESCRIBING AN ISOLATED SYSTEM
14 NOT HOOKED UP TO OUR HYDRANT SYSTEM, BUT TO A SPECIFIC TANK AT
15 BRAVO 69 THAT WE REFILL THROUGH OUR FEEDER SYSTEM. BUT IT'S
16 SEPARATE FROM THE HYDRANT SYSTEM. SO, WHEN YOU SAY WERE WE OUT
17 OF WATER, WE DID NOT RUN OUT OF WATER IN OUR HYDRANT SYSTEM
18 THROUGHOUT THE PALISADES FIRE AREA, DISTRICT 29.

19

20 **SUP. LINDSEY P. HORVATH:** OKAY. I THINK ONE OF THE CHALLENGING
21 ISSUES THAT I THINK OUR CHAIR ALSO TOUCHED ON WITH REGARD TO
22 HER COMMENTS ABOUT THE SHERIFF BEING IN THE LEAD IS WITH THE
23 DECENTRALIZED RESPONSE, IT IS VERY HARD FOR ANYONE WHO'S
24 FOLLOWING COMMUNICATIONS, EVEN THE MOST DILIGENT AMONG US, TO
25 TRULY UNDERSTAND HOW PEOPLE ARE SUPPOSED TO RESPOND AND WHAT



THE BOARD OF
SUPERVISORS

1 INFORMATION THEY'RE SUPPOSED TO GET AT WHAT TIME. AND SO THOSE
2 ARE THE THREE AREAS OF OMISSION THAT WE'VE HIGHLIGHTED. BUT I
3 THINK FOR ME, BECAUSE WE HAVE, IN THE PALISADES FIRE AREA
4 ALONE, WE HAVE THE CITY OF LOS ANGELES, WE HAVE CITIES,
5 INDEPENDENT CITIES THAT CONTRACT FOR SERVICE WITH THE COUNTY,
6 AND THEN WE HAVE THE UNINCORPORATED AREAS. AND SO I NEED TO
7 WALK THROUGH EACH OF THOSE AREAS TO TRULY UNDERSTAND, BECAUSE
8 I HAVE DIFFERENT CONSTITUENCIES WHO ARE HEARING BROAD-BRUSH
9 STATEMENTS AND NEED TO REALLY UNDERSTAND WHAT THIS AFTER-
10 ACTION REPORT IS SUPPOSED TO TELL THEM, BECAUSE THERE ARE
11 MULTIPLE AUDIENCES THAT ARE HEARING THIS INFORMATION. SO, IF
12 I'M A RESIDENT IN THE PALISADES, SPECIFICALLY IN THE CITY OF
13 LOS ANGELES, WHICH IS WHERE THE PALISADES IS, WHAT ALERTS DID
14 I RECEIVE AND FROM WHICH ENTITY?

15

16 **KEVIN MCGOWAN:** THANK YOU, SUPERVISOR. SO, IF YOU ARE A CITY OF
17 LOS ANGELES RESIDENT, YOU RECEIVED ALERTS FROM THE CITY OF LOS
18 ANGELES, WHICH ISSUED THEM THROUGH THEIR OWN AUTHORITIES. THEY
19 ARE AN ALERT AND WARNING AUTHORITY. THEY HAVE THEIR OWN SYSTEM
20 AND CAPABILITIES, AND THEY WERE THE ONES ISSUING THEIR
21 EMERGENCY NOTIFICATIONS BASED BY UNIFIED COMMAND MAKING A
22 DECISION AND THEN THE CITY ISSUING THAT NOTIFICATION. WITH THE
23 OTHER MUNICIPAL CITIES YOU MENTIONED THAT --

24

25 **SUP. LINDSEY P. HORVATH:** WELL, I'LL GET TO THEM IN A SECOND.



THE BOARD OF
SUPERVISORS

1 OKAY. SO IF I'M IN THE PALISADES, THE EVACUATION WARNINGS AND
2 ORDERS CAME FROM THE CITY.

3

4 **KEVIN MCGOWAN:** THAT IS CORRECT.

5

6 **SUP. LINDSEY P. HORVATH:** BUT I KNOW MANY PEOPLE IN THE
7 PALISADES WHO GOT THE BOUNCED ALERT THAT YOU MENTIONED FROM
8 THE KENNETH FIRE. SO, IF THEY'RE ONLY GETTING ALERTS FROM THE
9 CITY, HOW ARE THEY GETTING THAT COUNTY ALERT?

10

11 **KEVIN MCGOWAN:** SO, THE ALERT SYSTEM HAS THE ABILITY TO SEND
12 EMERGENCY NOTIFICATIONS TO GEOGRAPHICALLY TARGETED AREAS, BUT
13 THEN ALSO COUNTYWIDE. THE ALERT THAT WENT OUT IN THIS
14 TECHNOLOGICAL GLITCH ISSUE WENT OUT TO THE ENTIRE COUNTY. SO
15 THAT ALERT WENT AND SENT INTO EVERY CELL, RECEPTIVE
16 TRANSMITTER THROUGHOUT THE ENTIRE COUNTY. SO, IRRESPECTIVE OF
17 WHAT JURISDICTION YOU WERE IN, THAT ALERT WAS ISSUED. WE'VE
18 HAD THAT SAME PHENOMENON OCCUR FROM MUNICIPAL JURISDICTIONS.
19 JUST THIS YEAR IN 2025, A MUNICIPAL CITY SENT OUT A COUNTYWIDE
20 ALERT WHEN IT WAS SUPPOSED TO BE GEOGRAPHICALLY TARGETED
21 WITHIN THEIR CITY. SO, THIS IS NOT A ONE-TIME THING. NOW, FOR
22 THE PALISADES FIRE IN PARTICULAR, THE CITY OF L.A. WAS ISSUING
23 THEIR EMERGENCY NOTIFICATIONS FOR WITHIN THEIR CITY. NOW, THE
24 COUNTY WAS ISSUING EMERGENCY NOTIFICATIONS, AND AS YOU SAID,
25 YOU'LL GET TO IT, FOR THE OTHER JURISDICTIONAL ENTITIES WITHIN



THE BOARD OF
SUPERVISORS

1 THE PALISADES FIRE, AND OUR ALERTS WERE GOING TO THOSE
2 GEOGRAPHICAL AREAS.

3

4 **SUP. LINDSEY P. HORVATH:** OKAY, SO YOU CAN, I UNDERSTAND WHAT
5 YOU JUST EXPLAINED, BUT AS A PERSON JUST RECEIVING THAT
6 INFORMATION, YOU CAN SEE HOW THAT'S INCREDIBLY COMPLICATED FOR
7 THEM TO UNDERSTAND? ANOTHER PART OF THE CITY OF LOS ANGELES
8 THAT IS ALSO IN MY DISTRICT IS THE HEARST FIRE AREA, WHICH WAS
9 MENTIONED. AND WHILE IT IS NOT THE FOCUS OF THIS PARTICULAR
10 REPORT, I KNOW THAT THEY TOO WERE SAID THAT THEY, RESIDENTS
11 WHO WERE IMPACTED BY THE HEARST FIRE SAID THAT THEY WERE NOT
12 PROPERLY ALERTED OR GIVEN ENOUGH NOTICE. SO, WERE WE ISSUING
13 ALERTS FOR THE HEARST FIRE OR WAS THAT SOMEBODY ELSE?

14

15 **KEVIN MCGOWAN:** NO, WE DID DO EMERGENCY NOTIFICATIONS FOR THE
16 HEARST FIRE.

17

18 **SUP. LINDSEY P. HORVATH:** OKAY, AND SO WHERE WILL THAT BE
19 ACCOUNTED FOR IN THE NEXT REPORT?

20

21 **KEVIN MCGOWAN:** SO, CAN I ANSWER THAT IN TWO PARTS?

22

23 **SUP. LINDSEY P. HORVATH:** HOWEVER, YOU WANT.

24

25 **KEVIN MCGOWAN:** SO, THROUGHOUT THIS 2025 WILDFIRES, THE COUNTY



THE BOARD OF
SUPERVISORS

1 OF LOS ANGELES ISSUED EMERGENCY NOTIFICATIONS AND ALERTS FOR A
2 VARIETY OF FIRES OTHER THAN JUST THE PALISADES AND EATON, THE
3 HEARST, THE KENNETH, THE LYDIA.

4
5 **SUP. LINDSEY P. HORVATH:** SUNSET, ARCHER, SEPULVEDA, WOODLEY.

6
7 **KEVIN MCGOWAN:** WELL, SUNSET WAS A CITY OF L.A. SO THERE ARE
8 MULTIPLE OTHER FIRES BEYOND JUST THE PALISADES AND EATON THAT
9 SENT EMERGENCY NOTIFICATIONS. THOSE ARE NOT CAPTURED IN THIS
10 REPORT.

11
12 **SUP. LINDSEY P. HORVATH:** SO, WHEN WILL WE HAVE AN
13 UNDERSTANDING OF WHAT HAPPENED IN OTHER FIRES? IS THAT PART OF
14 THE BROADER AFTER-ACTION REPORT?

15
16 **KEVIN MCGOWAN:** WE CAN ADD THAT TO A BROADER.

17
18 **SUP. LINDSEY P. HORVATH:** YES, BECAUSE I BELIEVE THOSE
19 RESIDENTS, ALSO DESERVE ANSWERS. NOW, IF I LIVE IN THE
20 UNINCORPORATED AREAS OF THE THIRD DISTRICT, SUNSET MESA,
21 TOPANGA, SANTA MONICA MOUNTAIN COMMUNITIES LIKE MONTANITO,
22 WHAT ALERTS DID THEY RECEIVE AND WHAT ENTITY SENT THEM?

23
24 **KEVIN MCGOWAN:** THOSE ALERTS WERE ISSUED BY LOS ANGELES COUNTY
25 AT THE DIRECTION OF UNIFIED COMMAND.



THE BOARD OF
SUPERVISORS

1
2 **SUP. LINDSEY P. HORVATH:** OKAY, AND THOSE ARE ALL ACCOUNTED FOR
3 HERE IN THIS REPORT.

4
5 **KEVIN MCGOWAN:** CORRECT.

6
7 **SUP. LINDSEY P. HORVATH:** NOW, IF I LIVE IN MALIBU OR
8 CALABASAS, AGOURA HILLS, HIDDEN HILLS, WESTLAKE VILLAGE, WHO
9 SENT THOSE ALERTS AND WHAT ALERTS DID THEY RECEIVE?

10
11 **KEVIN MCGOWAN:** THE COUNTY OF LOS ANGELES SENT THOSE ALERTS IN
12 COORDINATION WITH THE MUNICIPAL CITIES. SO, WHEN UNIFIED
13 COMMAND DETERMINED THAT, LIKE I'M GOING TO USE MALIBU AS AN
14 EXAMPLE, WHEN UNIFIED COMMAND DETERMINED THAT A ZONE THAT WAS
15 WITHIN THE CITY OF MALIBU WAS GOING TO BE PLACED UNDER AN
16 EVACUATION WARNING OR ORDER. THE COUNTY OF LOS ANGELES'
17 EMERGENCY OPERATIONS CENTER WAS IN COORDINATION WITH THE CITY
18 OF MALIBU. THE CITY OF MALIBU HAS AN ALERT AND WARNING SYSTEM.
19 THEY ARE AN ALERT AND WARNING AUTHORITY AND CAN ISSUE THOSE.
20 HOWEVER, WHEN THESE COMPLEX DISASTERS CROSS MULTIPLE
21 JURISDICTIONAL LINES, IT CREATES EFFECTIVENESS AND EFFICIENCY
22 FOR A SINGLE ORGANIZATION TO SEND THAT NOTIFICATION OUT. IN
23 THIS PARTICULAR CASE, THE COUNTY MADE THAT COORDINATION WITH
24 THE CITY OF MALIBU. IT WAS A PARTNERSHIP, AND IT WAS
25 DETERMINED THAT FOR THE CITY OF MALIBU AND THE CITY OF



THE BOARD OF
SUPERVISORS

1 CALABASAS AND THE UNINCORPORATED AREAS, THE COUNTY OF LOS
2 ANGELES WOULD BE ISSUING THOSE ALERTS.

3
4 **SUP. LINDSEY P. HORVATH:** I WOULD AGREE. IN FACT, I HEARD FROM
5 A RESIDENT OF THE PALISADES THIS WEEKEND HER FRUSTRATION THAT
6 SHE FELT SHE HAD TO GO TO MULTIPLE PLATFORMS AND MULTIPLE
7 PLACES TO GET THE INFORMATION THAT SHE NEEDED. AND I THINK THE
8 MORE WE CENTRALIZE THE INFORMATION THAT PEOPLE NEED TO ACCESS,
9 THE MORE PEOPLE GET ONE VOICE SPEAKING TO THEM WITH WHAT
10 THEY'RE SUPPOSED TO BE DOING, THE MORE THAT WE STRENGTHEN OUR
11 COMMUNICATION BY UNIFYING IN THAT WAY, I THINK IS IMPORTANT.
12 AND I WOULD ASK THAT ANYONE WHO REALLY WANTS TO UNDERSTAND ALL
13 OF THE ALERTS LOOK TO PAGE 118 IN THE REPORT FOR THE TIMELINE
14 OF THE ALERTS THAT WERE ISSUED, BECAUSE I THINK THAT HELPS TO
15 TELL MORE OF A CLEARER PICTURE. SO WHY DID IT TAKE TWO DAYS TO
16 STAND UP THE JIC?

17
18 **KEVIN MCGOWAN:** THE JOINT INFORMATION CENTER WAS A, INITIALLY
19 THE COMMUNICATIONS THAT WE WOULD SAY ARE COORDINATED
20 COMMUNICATIONS WERE BEING DONE AT THE INCIDENT COMMAND POST
21 LEVEL. AND AS THE PRESS CONFERENCES STARTED TO SCALE UP AND
22 THE AMOUNT OF INFORMATION STARTED TO SCALE UP, THE CONFLUENCE
23 AND THE REQUIREMENTS NEEDED FOR THIS COORDINATION BECAME VERY
24 APPARENT. AT THE SAME TIME, WE WERE WORKING WITH STAFFING
25 CHALLENGES TO INITIATE THE SUPPORT STRUCTURE WITHIN THE JOINT



THE BOARD OF
SUPERVISORS

1 INFORMATION CENTER. MOVING FORWARD, WE'RE GOING TO TAKE THIS
2 REPORT AS THAT BLUEPRINT TO ACTIVATE THE JOINT INFORMATION
3 CENTER IN CONCURRENCE WITH THE EMERGENCY OPERATIONS CENTER AND
4 MAKE SURE THAT WE HAVE ALL OF THE PIOS, THE PUBLIC INFORMATION
5 OFFICERS, ENGAGED AT THE FRONT SIDE, NOT JUST PIOS THAT ARE AT
6 THE INCIDENT COMMAND POST.

7

8 **SUP. LINDSEY P. HORVATH:** YOU'RE SAYING THESE ARE STAFFING
9 CHALLENGES INSIDE OEM THAT CONTRIBUTED TO THE DELAY?

10

11 **KEVIN MCGOWAN:** I THINK IT WAS STAFFING CHALLENGES AND
12 COORDINATION CHALLENGES WITHIN THE, PRIMARILY WITHIN THE
13 OFFICE OF EMERGENCY MANAGEMENT IN COORDINATION WITH COUNTY-
14 WIDE COMMUNICATIONS AND THEN ALSO OUR DEPARTMENTS THAT PROVIDE
15 PUBLIC INFORMATION OFFICERS.

16

17 **SUP. LINDSEY P. HORVATH:** SO, YOU LEVERAGE COUNTY
18 COMMUNICATIONS AND YOU STILL DIDN'T HAVE ENOUGH RESOURCES TO
19 LAUNCH THE JOINT INFORMATION CENTER ON TIME?

20

21 **KEVIN MCGOWAN:** WELL, AS THE REPORT INDICATES, ONCE WE ENGAGED
22 WITH COUNTYWIDE COMMUNICATIONS, THAT'S WHEN WE WERE ABLE TO
23 EFFECTIVELY STAND UP THE JOINT INFORMATION CENTER. I THINK THE
24 REPORT NOTES OF IMPORTANCE THAT THERE WAS COORDINATION WITHIN
25 OUR COMMUNICATION OCCURRING AT THE ONSET OF THE EMERGENCY



THE BOARD OF
SUPERVISORS

1 THROUGH PUBLIC INFORMATION OFFICERS THAT WERE AT THE COMMAND
2 POST WHO WERE LEADING COORDINATED EFFORTS. IN ADDITION TO THE
3 PRESS CONFERENCES, I THINK OF NOTE IS THERE'S AN OPTIMIZATION
4 THAT THE JOINT INFORMATION CENTER BRINGS THAT WAS LACKING IN
5 THOSE FIRST TWO DAYS, AND THAT WAS WHAT WAS CRITICAL FOR US TO
6 BE ABLE TO BUILD OUT THAT STRUCTURE?

7

8 **SUP. LINDSEY P. HORVATH:** WELL, I THINK GIVEN WHAT WE KNOW
9 ABOUT THE OFFICE OF EMERGENCY MANAGEMENT BEING SMALL AND THE
10 FACT THAT YOU'RE IN THE SAME SPACE WITH COMMUNICATIONS, I
11 DON'T KNOW, I KNOW OFTENTIMES IT'S COUNTY PRACTICE THAT THERE
12 HAVE TO BE REQUESTS MADE IF IT'S NOT WITHIN SORT OF YOUR SILO
13 OR YOUR LANE. BUT I THINK AS WE MOVE FORWARD, A BEST PRACTICE
14 HAS TO BE THAT THAT WORK COMES TOGETHER IMMEDIATELY AND THAT
15 COMMUNICATIONS SHOULD BE JUMPING IN TO WORK WITH YOU RIGHT
16 AWAY AND THAT WE NEED TO STRENGTHEN OFFICE OF EMERGENCY
17 MANAGEMENT OVERALL IN ORDER TO MAKE SURE THAT WE DON'T RUN
18 INTO STAFFING CHALLENGES THAT WE CAN FROM THE OUTSET
19 COMMUNICATE. TO TAKE TWO DAYS AFTER THE HEIGHT OF THE FIRE, AS
20 THE HEIGHT OF THE FIRE STARTED AND WAS SPREADING, TO TAKE TWO
21 DAYS TO STAND THAT UP DOESN'T MEAN WE DIDN'T COMMUNICATE, IT
22 JUST MEANS THAT WE DIDN'T COMMUNICATE AS COORDINATED A FASHION
23 AS WE COULD HAVE. AND THAT'S FRUSTRATING FOR EVERYONE WHO WAS
24 DESPERATELY TRYING TO GET INFORMATION TO UNDERSTAND HOW TO
25 PROTECT THEIR FAMILIES AND HOW TO PROTECT THEIR COMMUNITIES.



THE BOARD OF
SUPERVISORS

1 SO, I THINK THAT'S A VERY IMPORTANT LESSON LEARNED.

2

3 **KEVIN MCGOWAN:** VERY, VERY MUCH AGREE.

4

5 **SUP. LINDSEY P. HORVATH:** AND THE LAST QUESTION I HAVE, AT THE
6 MALIBU LOST HILLS STATION, OUR SHERIFFS WORK VERY CLOSELY WITH
7 THE FIRE DEPARTMENT. AND I CANNOT THANK ENOUGH COMMANDER
8 SEETOO AND CHIEF SMITH WHO WORKED TOGETHER HAND IN GLOVE AND
9 IN ORDER TO PREPARE, TO EDUCATE, AND COORDINATE WITH OUR
10 COMMUNITY MEMBERS. SO HOW DO WE REPLICATE THIS PRACTICE
11 COUNTYWIDE KNOWING THAT IT'S FIRE SEASON NOW, WE'VE HAD A
12 TSUNAMI WARNING THIS YEAR, AS YOU RIGHTLY MENTIONED, SHERIFF,
13 THERE WILL BE AN EARTHQUAKE AT SOME POINT. ALL OF OUR
14 DISTRICTS EXPERIENCE DIFFERENT ISSUES. HOW DO WE REPLICATE
15 THAT KIND OF COORDINATION GOING FORWARD?

16

17 **ROBERT LUNA:** FIRST OF ALL, THANK YOU FOR RECOGNIZING COMMANDER
18 C2. SHE IS AMAZING WITH HER PARTNER OVER AT THE FIRE
19 DEPARTMENT, SMITH. IT'S INTERESTING YOU'RE ASKING THIS
20 QUESTION. ACTUALLY, TODAY WE'RE HAVING AN INCIDENT MANAGEMENT
21 TRAINING DAY WITH OEM, WITH FIRE, AND THEY'RE HEAVILY
22 INVOLVED, ALTHOUGH IT IS FOCUSED ON TSUNAMIS. AS YOU KNOW, WE
23 HAD AN INCIDENT LESS THAN 30 DAYS AGO. SO, A LOT OF THE
24 TRAINING THAT WE HAVE FOR THE SHERIFF'S DEPARTMENT, WHICH
25 WE'VE IDENTIFIED AND ARE MOVING FORWARD WITH. AND WE DID FIND



THE BOARD OF
SUPERVISORS

1 WEAKNESSES IN WHAT WE'VE HAD BEFORE. AS WE MOVE FORWARD, SHE,
2 AT LEAST ON THE SHERIFF'S SIDE, IS GOING TO BE HEAVILY
3 INVOLVED IN THAT TRAINING AND OUR EMERGENCY OPERATIONS BUREAU
4 AND THE CAPTAIN STANDING RIGHT BEHIND ME, SHE'S BEEN ENGAGED,
5 SHE DIDN'T WAIT FOR ANYONE TO TELL HER. WE'RE ALL JUST TAKING
6 IT AND JUST RUNNING WITH IT, LOOKING AT BEST PRACTICES, AND
7 NOT ONLY MAKING SURE THAT OUR OWN EMPLOYEES ARE PREPARED,
8 BETTER PREPARED BASED ON SOME OF THE ANALYSIS THAT WAS DONE,
9 BUT WE'RE WORKING IN COORDINATION WITH NOT ONLY OTHER COUNTY
10 DEPARTMENTS, BUT OTHER POLICE DEPARTMENTS, AT LEAST FROM THE
11 SHERIFF'S DEPARTMENT'S PERSPECTIVE IN THE COUNTY OF LOS
12 ANGELES AND SURROUNDING COUNTIES LIKE VENTURA, LIKE ORANGE
13 COUNTY, LIKE SAN BERNARDINO AND RIVERSIDE.

14
15 **SUP. LINDSEY P. HORVATH:** AND CHIEF, IS THERE ANYTHING THAT YOU
16 WOULD ADD FROM A FIRE DEPARTMENT PERSPECTIVE TO ENSURE
17 COORDINATION?

18
19 **ANTHONY C. MARRONE:** NO, BUT THANK YOU FOR RECOGNIZING
20 ASSISTANT FIRE CHIEF DREW SMITH. AS THE SHERIFF STATED, WE ARE
21 DOING INCIDENT COMMAND TEAM TRAINING WITH THE SHERIFF'S
22 DEPARTMENT TODAY. BUT I THINK IT'S JUST CRITICAL THAT WE MUST
23 ALIGN OUR POLICIES. WE MUST TRAIN TOGETHER, AND THAT INCLUDES
24 NOT ONLY TABLETOP EXERCISES, BUT FIELD EXERCISES. AS YOU KNOW,
25 IN TOPANGA CANYON, WE HAVE AN ANNUAL EVACUATION DRILL, AND



THE BOARD OF
SUPERVISORS

1 THAT'S WITH FIRE AND SHERIFF, IN ADDITION TO TSEP, ARSON
2 WATCH, AND THE TOPANGA COMMUNITY MEMBERS. SO, I THINK THAT SD3
3 IS A MODEL FOR A MOUNTAIN COMMUNITY THAT TRAINS TOGETHER AND
4 HAS THAT CROSS-DEPARTMENT COLLABORATION THAT IS NECESSARY FOR
5 SUCCESS.

6
7 **SUP. LINDSEY P. HORVATH:** THANK YOU. I WANT TO RESTATE THAT I
8 KNOW THAT THERE ARE MULTIPLE AUDIENCES TODAY, SO I DO NOT
9 APOLOGIZE FOR THE ANGER AND FRUSTRATION I AM EXPRESSING ON
10 BEHALF OF MY RESIDENTS WHO HAVE LOST SO MUCH AND WHO ARE
11 ENDURING THE ONGOING RECOVERY PROCESS. BUT I KNOW THAT THEY
12 ARE NOT THE ONLY ONES LISTENING AND I WANT TO ACKNOWLEDGE ALL
13 OF THE MEMBERS OF OUR COUNTY FAMILY. THOSE WHO ARE IN THE
14 THIRD DISTRICT, MY TEAM IS EXTRAORDINARY. THE FIFTH DISTRICT
15 TEAM IS EXTRAORDINARY. THE WAYS THAT PEOPLE SHOWED UP, I DO
16 NOT MEAN IN ANY WAY TO DIMINISH ANYONE'S PAIN OR SUFFERING,
17 AND I KNOW THAT MEMBERS OF THIS COUNTY FAMILY TAKE VERY
18 PERSONALLY THE LOSSES THAT WE HAVE FELT, THE EXPERIENCE THAT
19 WE HAVE HAD, AND WE CONTINUE TO DEDICATE OURSELVES TO DOING
20 BETTER. AND THAT IS WHY WE ARE BRINGING FORWARD A MOTION
21 TODAY. AND I KNOW THAT I HOPE THERE WILL BE DISCUSSION ABOUT
22 WHAT WE DO GOING FORWARD THAT WILL EXPAND AND SUPPORT OUR
23 OFFICE OF EMERGENCY MANAGEMENT. IT IS ESSENTIAL TO KEEPING OUR
24 COMMUNITY SAFE. IT LEADS TO PREPAREDNESS WORK, COORDINATED
25 COORDINATION OF EMERGENCY RESPONSE, AND SUPPORT FOR RECOVERY



THE BOARD OF
SUPERVISORS

1 ACROSS COUNTY DEPARTMENTS AND WITH OUTSIDE PARTNERS. IN A
2 REGION AS DISASTER-PRONE AS OURS, WITH WILDFIRES, EARTHQUAKES,
3 FLOODS, AND PUBLIC HEALTH EMERGENCIES, WE NEED AN OEM THAT IS
4 FULLY EMPOWERED TO LEAD AND COORDINATE THROUGHOUT THE REGION
5 SO FRAGMENTED COMMUNICATION DOESN'T LIMIT OUR ABILITY TO
6 INFORM, TO RESPOND, OR TO SAVE LIVES. IT'S, I BELIEVE, TIME TO
7 CREATE A STANDALONE EMERGENCY MANAGEMENT DEPARTMENT WITH ITS
8 OWN STAFFING, STABLE BUDGET, AND CLEAR AUTHORITY TO MEET THE
9 CHALLENGES OF TODAY AND TOMORROW. OUR RESIDENTS ARE COUNTING
10 ON IT. AS I MENTIONED EARLIER, I WAS IN THE PALISADES ON
11 SUNDAY AFTERNOON AND ASKED VERY DIRECTLY, WHAT ARE YOU GOING
12 TO DO? NOT JUST REPORT, NOT JUST TALK, WHAT ARE YOU GOING TO
13 DO? RESIDENTS DIDN'T GET SUFFICIENT INFORMATION AND THEY DON'T
14 HAVE THE CAPACITY TO GO TO DIFFERENT APPS AND PLATFORMS TO GET
15 ALL OF THE INFORMATION THEY NEED AND COORDINATE IT THEMSELVES.
16 THEY WANT TO SEE US MAKE CHANGE AND YES, THEY WANT US TO DO IT
17 THOUGHTFULLY, BUT THEY WANT US TO DO IT SWIFTLY. OUR REGIONS
18 ARE TOO FRAGILE TO BE SLOW. SO, I OFFER THAT AS PART OF THE
19 DISCUSSION. I KNOW THE CHAIR INDICATED SHE WAS BRINGING
20 FORWARD AS WELL AND I HOPE THAT IT FOSTERS DIALOGUE AMONG US.
21 BUT I REALLY DO WANT TO THANK THE MEMBERS OF OUR COUNTY FAMILY
22 WHO HAVE RESPONDED, WHO PARTICIPATED. I'M GLAD TO HEAR THAT
23 THERE WASN'T A ONE WHO DECLINED BECAUSE THE MORE WE GET
24 INFORMATION, THE MORE THAT WE LEARN AND OUR RESIDENTS DESERVE
25 TO HAVE THE ANSWERS. THANK YOU.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. AND WE WILL HAVE
3 DISCUSSIONS SUPERVISOR HORVATH BECAUSE I DO BELIEVE, AND AS I
4 SAID, THIS IMPACTS EACH AND EVERY ONE OF US. AND I THINK IT'S
5 IMPORTANT FOR US TO GET IT RIGHT. SO, I AM OPEN. I DON'T HAVE
6 ALL THE ANSWERS. AND I THINK IT'S IMPORTANT FOR US TO GET IT
7 RIGHT. SO, I AM OPEN. I DON'T HAVE ALL THE ANSWERS, AND I
8 THINK IT'S IMPORTANT FOR US TO HAVE THAT DIALOGUE. SUPERVISOR
9 SOLIS.

10

11 **SUP. HILDA SOLIS:** YES. FIRST OF ALL, I WANT TO THANK YOU AND
12 SUPERVISOR HORVATH AND MADAM CHAIR FOR BRINGING YOUR
13 RESPECTIVE MOTIONS FORWARD TODAY. AND IT IS ALSO I WANT TO
14 THANK MCCHRYSTAL GROUP FOR YOUR ANALYSIS AND YOUR REPORT. AND
15 GIVEN WHAT I'M HEARING TODAY, I AM ALSO DEEPLY CONCERNED OF
16 WHAT I'M FINDING WHERE THERE MAY BE GAPS IN TERMS OF
17 INFORMATION AND A MORE CENTRALIZED WAY OF PUTTING THE
18 INFORMATION TOGETHER. I THINK THAT'S GOING TO BE VERY
19 IMPORTANT AS WE MOVE FORWARD BECAUSE EVEN THOUGH THIS OCCURRED
20 IN PALISADES AND IN ALTADENA AND OTHER PARTS, OUR DISTRICTS
21 WERE ALSO IMPACTED. WE HAD OVERBURDENED SYSTEMS IN PLACE OF
22 CARE THAT WERE NOW BEING STRETCHED. AND SOME OF US EVEN
23 OFFERED UP PLACES FOR RESIDENTS AFTER THE FIRE TO COME TO
24 PLACES LIKE EVEN THE FAIRPLEX, POMONA. WE DIDN'T HAVE TO
25 EXHAUST IT, BUT THE IRONY THERE WAS THAT THEY ENDED UP TAKING



THE BOARD OF
SUPERVISORS

1 IN ANIMALS, HORSES, AND THE STABLES, PIGS, BECAUSE PEOPLE HAD
2 RANCHES IN THE IMPACTED AREA. BUT THAT TO ME SHOULD, THAT
3 SHOULD HAPPEN ON THE FLIP OF A DIME WHEN THINGS HAPPEN LIKE
4 THIS. THAT'S ONE PART OF IT, BUT THAT ISN'T THE MAIN PART. I
5 THINK WHAT I'M MORE CONCERNED ABOUT IS MAKING SURE THAT WE
6 REALLY GET THE VOICES OF THOSE THAT WERE MOST IMPACTED. AND
7 I'M SORRY TO HEAR THAT NOT EVERYBODY PARTICIPATED IN THE
8 SURVEYS. SO, I STILL THINK THERE HAS TO BE MORE WORK DONE
9 THERE. AND I WOULD ALSO RESPECTIVELY ASK THAT WE MAKE SURE
10 THAT WE DO THAT IN A CULTURALLY COMPETENT MANNER BECAUSE THERE
11 WERE MANY PEOPLE IMPACTED THAT DIDN'T HAVE A HOME BUT LOST
12 THEIR JOBS. THEY CAN'T, THEY'RE NEVER GOING TO GO BACK OR
13 MAYBE THEY HAD SECONDARY, YOU KNOW, FAMILY MEMBERS THAT WERE
14 THERE. THAT'S NOT GOING TO COME BACK. BUT MANY OF THEM WERE
15 PEOPLE WHOSE FIRST LANGUAGE IS NOT ENGLISH, SPANISH OR EVEN
16 CHINESE OR OTHER LANGUAGES. SO, I WANT TO UNDERSCORE HOW
17 IMPORTANT THAT IS. WHATEVER MATERIALS WE GIVE OUT MOVING
18 FORWARD HAS TO INCLUDE THAT BODY OF EVIDENCE. AND I THINK WE
19 KNOW THAT BETTER THAN ANYONE. AND I DON'T KNOW THAT WE'RE
20 REALLY PRACTICING IT. I DIDN'T REALLY SEE THAT COME OUT IN THE
21 REPORT. MAYBE IT IS THERE, BUT MY SUSPICION IS THAT WE NEED TO
22 DO A BETTER JOB. THERE'S NO DOUBT WE'RE GOING TO SEE MORE
23 EMERGENCIES AND CHALLENGES THAT ARE GOING TO COME FORWARD. AND
24 I'VE SEEN US AT OUR BEST. I WILL SAY OUR PUBLIC SAFETY AND
25 SHERIFFS AS WELL AS OUR FIRE DEPARTMENT HAVE DONE SOME GREAT



THE BOARD OF
SUPERVISORS

1 JOBS. BUT THIS SCALE OF THIS CHALLENGE WAS SO DIFFERENT. THE
2 WIND, THE WINDS AND THE FACT THAT AMBERS WERE FLYING AND THE
3 FACT THAT ALERTS WENT OUT. I REMEMBER GETTING ALERTS AT MY
4 HOME AND I LIVE IN EL MONTE. I LIVE 15-20 MINUTES AWAY FROM
5 WHERE THE FIRE WAS. AND OF COURSE, I DIDN'T OVERREACT, BUT
6 IMMEDIATELY THOUGHT, OKAY, SOMETHING ELSE IS OCCURRING HERE.
7 BUT HOW ARE WE COORDINATING THAT ONE MESSAGE? OR SEVERAL
8 MESSAGES SO THAT PEOPLE ARE NOT GETTING FALSE ALARMS. I THINK
9 THAT'S WHAT'S REALLY CRITICAL. I WANT TO DRAW YOUR ATTENTION
10 TO A LETTER THAT, AND I'M NOT SURE IF THE DEPARTMENTS HAVE
11 RECEIVED IT, BUT CONGRESSWOMAN JUDY CHU SENT A LETTER TO THE
12 BOARD OUTLINING HER CONCERNS IN THE REPORT. AND I WON'T GO
13 OVER IT, BUT I'M SURE WE CAN GET A COPY FOR ALL OF YOU THERE.
14 BUT I WANT TO SAY THAT CONGRESSWOMAN JUDY CHU RIGHTLY UPLIFTS
15 IN HER OWN LETTER THAT SHE WROTE TO US THAT THERE ARE STILL
16 MANY UNANSWERED QUESTIONS THAT NEED TO BE ADDRESSED ON BEHALF
17 OF THE COMMUNITIES THAT HAVE BEEN IMPACTED THAT NIGHT. ONE
18 INCIDENT THAT SHE UPLIFTS, AND WE'VE HEARD FROM MY COLLEAGUES,
19 IS FROM A REPORT ON THE DECISION TO WAIT UNTIL 3:25 A.M. TO
20 ISSUE AN EVACUATION ORDER. CAN ANY OF OUR PANELISTS SHARE WITH
21 ME WHO ULTIMATELY MADE THAT DECISION AND WHAT THE
22 CONSIDERATIONS WERE THROUGHOUT THE EVENING LEADING UP TO THAT
23 EVACUATION ORDER? CHIEF MARRONE?

24
25 **SUP. KATHRYN BARGER, CHAIR:** THAT I ASKED ABOUT EARLIER IN



THE BOARD OF
SUPERVISORS

1 TERMS OF THE 47 MINUTES.

2

3 **ANTHONY C. MARRONE:** YEAH, AS STATED EARLIER, THE 42-MINUTE
4 TIMEFRAME, I THINK INCIDENT COMMANDERS, THE REPORT STATED THAT
5 THE INCIDENT COMMANDERS DID DO THEIR VERY BEST TO GET ALERTS
6 AND WARNINGS OUT JUST AS QUICKLY AS POSSIBLE. THEY WERE
7 CHALLENGED, SEVERELY CHALLENGED THAT EVENING. WHEN THEY
8 LEARNED THAT THE FIRE WAS SEEN NORTH OF LAKE AND MOVING WEST,
9 IT HAD TO VALIDATE THAT INFORMATION. AND THEY ACTED TO ISSUE
10 THE ORDERS JUST AS SOON AS THEY COULD, SENDING THEM OUT
11 THROUGH OEM. AND THAT TOOK TIME. AND WE HAVE TO DO BETTER AND
12 GET THOSE OUT MORE TIMELY. I WANT TO REALLY MAKE SURE THAT THE
13 FIRE AND SHERIFF'S DEPARTMENT AND OEM, THAT WE LEVERAGE
14 TECHNOLOGY TO PERFORM THESE CRITICAL FUNCTIONS FASTER AND MORE
15 SEAMLESSLY BECAUSE WE WERE CHALLENGED THAT EVENING AND I'M NOT
16 TRYING TO MAKE EXCUSES, IT ACTUALLY WAS A REALITY. WE HAVE
17 NEVER BEFORE RESPONDED TO THREE WILDFIRES, ALL BURNING
18 SIMULTANEOUSLY WITH OUR THREE DEPARTMENTS. WE WERE STRETCHED
19 THIN. PEOPLE ASK, WHY DIDN'T YOU SEND L.A. COUNTY FIRE TRUCKS
20 WEST OF LAKE? WE WERE OUT OF L.A. COUNTY FIRE TRUCKS. WE WERE
21 RELYING ON OUR MUTUAL AID PARTNERS THAT WERE THERE. AND WE
22 KNOW THAT THERE IS OVER 20 OTHER FIRE DEPARTMENTS THAT WERE IN
23 ALTADENA WITH US WE JUST DON'T HAVE THEIR DATA TO SPEAK TO
24 SUPERVISOR BARGER'S POINT. WE WILL DO BETTER IN THE FUTURE BUT
25 I THINK TECHNOLOGY IS WHAT'S GOING TO SAVE US AND IT'S GOING



THE BOARD OF
SUPERVISORS

1 TO END UP SAVING LIVES AND PROPERTY. THANK YOU.

2

3 **ROBERT LUNA:** BUT I ALSO JUST WANT TO ADD THAT ALTHOUGH WE CAN
4 ABSOLUTELY DO BETTER AND WE'VE ALREADY ARE PUTTING SYSTEMS IN
5 PLACE SO THAT WE CAN DO BETTER, I WANT TO MAKE SURE THAT THE
6 COMMUNITY UNDERSTANDS THAT BETWEEN 1 AND 3, 3 AND 5, I HAD
7 DOZENS AND DOZENS AND DOZENS OF DEPUTIES OUT THERE DOING
8 EVACUATIONS. THEY WEREN'T WAITING FOR WARNINGS OR ANYTHING
9 ELSE. THEY SAW AN ISSUE. THEY WERE TAKING SELF INITIATION. AND
10 THAT'S WHERE I'M SAYING IS THEY SAVED, IN MY OPINION,
11 THOUSANDS OF LIVES THAT MORNING. SO JUST, I WANT THE COMMUNITY
12 TO KNOW WE HAD PEOPLE OUT THERE AND THEY WERE WORKING AND
13 NOBODY WAS SITTING AROUND WAITING FOR A DECISION FROM
14 SOMEWHERE ELSE. THEY TOOK THE INITIATIVE, THEY WERE HEROIC,
15 AND THEY DID EVERYTHING THEY COULD.

16

17 **SUP. HILDA SOLIS:** I HAVE NO DOUBT ABOUT THAT. I SAW SOME OF
18 THAT EVIDENCED IN SOME OF THE STORIES THAT CAME AFTER ABOUT
19 WHAT ACTUALLY OCCURRED ON THE GROUND. BUT I DO THINK WE HAVE
20 TO DO A BETTER JOB IN TERMS OF INTEROPERABILITY. AND I KNOW
21 THIS WAS RAISED EARLIER AND THIS WAS RAISED SEVERAL MONTHS AGO
22 WHEN WE HAD ISSUES WITH THE FIRE AND POLICE, WHEN YOUR OWN
23 SHERIFF'S CAPABILITY CAD DID NOT FUNCTION OR THE PREVIOUS ONE,
24 THE OLDER ONE, AND NOW WE'RE UPGRADING IT. BUT MY QUESTION IS,
25 HOW SOON IS THAT GOING TO BE IN PLACE AND WILL IT ALSO BE ABLE



THE BOARD OF
SUPERVISORS

1 TO ACCESS THE FIRE DEPARTMENT AND VICE VERSA BECAUSE I STILL
2 DON'T HAVE THAT ANSWER. IF THOSE TWO ARE GOING TO BE MUTUALLY
3 EXCLUSIVE OR WHAT'S THE DETAIL THERE?

4

5 **ROBERT LUNA:** SO LET ME START OFF ON THAT. SO, I THINK ALL OF
6 YOU ARE AWARE BECAUSE WE BROUGHT THIS BEFORE THE BOARD, YOU
7 GUYS APPROVED IT. WHEN I FIRST BECAME SHERIFF, ONE OF THE
8 IMMEDIATE SYSTEMS THAT WE IDENTIFIED THAT NEEDED TO BE
9 REPLACED WAS OUR COMPUTER AIDED DISPATCH SYSTEM. IT WAS OVER
10 38 YEARS OLD, IT KEPT ON FAILING. AS A MATTER OF FACT, IT HAD
11 FAILED ON US ON JANUARY 1ST IN THE MIDDLE OF THE ROSE BOWL AND
12 ROSE PARADE. SO, IT HAS BEEN OVER A TWO-YEAR PROCESS TO GET
13 THAT GOING, DOING IT RIGHT, DOING THE RFP PROCESS. WE APPROVED
14 IT HERE ON THIS FLOOR, AND WE EXPECT IT TO BE AT LEAST
15 STARTING TO OPERATE BECAUSE IT TAKES A WHILE TO IMPLEMENT IT
16 BY EITHER LATE NOVEMBER, EARLY DECEMBER, AND IT'LL START IN A
17 CERTAIN PORTION. WE WORK OUT THE BUGS AND IT'LL CONTINUE.
18 WE'RE HOPING TO HAVE IT FULLY ONLINE BY THE BEGINNING OF NEXT
19 YEAR. IT IS A CLOUD-BASED SYSTEM. FIRE IS A COUPLE OF STEPS
20 BEHIND US BECAUSE THEY NEED ONE AS WELL. AND WE'RE MAKING SURE
21 THAT OUR TWO DEPARTMENTS ARE WORKING WITH THE CEO'S OFFICE AND
22 OUR TECH FOLKS TO MAKE SURE THAT THEY ARE COMPATIBLE.

23

24 **SUP. HILDA SOLIS:** CHIEF MARRONE ANY QUESTION ON THAT OR
25 REGARDING THAT THE FACT THAT YOU'RE OUT THERE IN THE FIELD



THE BOARD OF
SUPERVISORS

1 NOW, RIGHT? YOU HAVE AN RFP OUT?

2

3 **ANTHONY C. MARRONE:** THAT'S CORRECT. WE CURRENTLY HAVE AN RFP
4 THAT WENT OUT ABOUT TWO WEEKS AGO FOR A NEW COMPUTER AIDED
5 DISPATCH. WE'RE ONLY 31 YEARS OLD, BUT OUR CADS ARE NOT
6 CURRENTLY COMPATIBLE BETWEEN SHERIFF AND FHIR.

7

8 **SUP. HILDA SOLIS:** RIGHT NOW?

9

10 **ANTHONY C. MARRONE:** CORRECT, RIGHT NOW.

11

12 **SUP. HILDA SOLIS:** MOVING AHEAD?

13

14 **ANTHONY C. MARRONE:** IN THE FUTURE, I BELIEVE THAT DIGITAL
15 COMPATIBILITY WILL BE POSSIBLE BECAUSE THEY'RE BOTH GOING TO
16 BE CLOUD-BASED CAD SYSTEMS. CURRENTLY, FHIR HAS A CENTRALIZED
17 CAD SYSTEM. YOU COULD DESCRIBE OUR DISPATCH PROTOCOL AS MORE
18 OF A HORIZONTAL PROTOCOL WHERE IT GOES FROM THE CALL TAKER TO
19 THE DISPATCHER TO THE TELEPHONE RADIO OPERATOR ACROSS THE
20 CONTINUUM. I BELIEVE THAT THE SHERIFFS ARE GOING TO BE LOOKING
21 AT A CENTRALIZED CAD SYSTEM AND DISPATCH SYSTEM LIKE COUNTY
22 FIRE HAS THAT WILL INCREASE OUR COMPATIBILITY.

23

24 **SUP. HILDA SOLIS:** SO, I THINK THAT WAS BEING POINTED OUT BY
25 THE MCCARTHY REPORT. SO, CEO, WHAT IS OUR URGENCY HERE IN



THE BOARD OF
SUPERVISORS

1 SEEING THIS COMPLETED?

2

3 **JOSEPH NICCHITTA:** SUPERVISOR, I BELIEVE BOTH SYSTEMS ARE
4 FUNDED. THE SHERIFF MENTIONED THE FUNDING ALLOCATION I BELIEVE
5 HAPPENED IN FINAL CHANGES FOR THEIR CAD SYSTEM. SO, AND THEN
6 FIRES OUT WITH AN RFP, I BELIEVE THERE'S NO FUNDING ISSUES
7 THERE EITHER. SO, IT'S REALLY A QUESTION OF HOW QUICKLY THEY
8 CAN GET THESE SYSTEMS ONLINE, BUT I DON'T WANT TO, I JUST WANT
9 TO MAKE SURE THESE ARE ENORMOUS SYSTEMS. THESE ARE VERY LARGE
10 AGENCIES, AND SO TO GET IT RIGHT, THEY DO NEED A LOT OF
11 TECHNICAL EXPERTISE AT THE TABLE TO BRING THESE SYSTEMS ONLINE
12 AND DO THE TRANSITION. THERE IS A STAFFING COMPONENT TO THE
13 SHERIFF'S DEPARTMENT'S CENTRALIZED MODEL THAT WE'RE WORKING
14 WITH THEM ON SO IT'S AN ONGOING PROCESS AND YEAH WE TREAT IT
15 VERY URGENTLY AND WE WANT THIS TO BE SUCCESSFUL.

16

17 **SUP. HILDA SOLIS:** I WOULD THINK SO. I MEAN, WE CAN'T AFFORD TO
18 HAVE ANY LAPSES IN OUR SYSTEMS IF IT'S BEING POINTED OUT IN
19 THIS REPORT AND WE'VE KNOWN ABOUT IT FOR A WHILE. THERE IS AN
20 URGENCY. SO, I THINK ALL OF US MIGHT AGREE ON THAT. I WANT TO
21 MOVE ON. THE CONGRESSWOMAN ALSO NOTES IN HER LETTER, SHE
22 UPLIFTS A CONCERN THAT I ALSO SHARE, WHICH IS THAT MANY WHO
23 DID RECEIVE NOTIFICATIONS BECAUSE THEY REQUIRED, WELL, THEY,
24 I'M SORRY, THEY DID NOT RECEIVE NOTIFICATIONS BECAUSE THEY
25 WERE NOT IN A VOLUNTARY OPT-IN OR A CLICK A LINK PROGRAM. AND



THE BOARD OF
SUPERVISORS

1 SO HOW DO WE BEGIN TO ADDRESS THAT? BECAUSE WE HAVE A LOT OF
2 PEOPLE WHO ARE CHALLENGED DON'T HAVE THE TECHNOLOGY, AND WE
3 SAW THAT FROM STORIES WE HEARD IN, YOU KNOW, ALTADENA. SO HOW
4 DO WE, HOW DO WE BEGIN TO ADDRESS THAT?

5

6 **KEVIN MCGOWAN:** THANKS, SUPERVISOR. FIRST AND FOREMOST, ON THE
7 EMERGENCY NOTIFICATION SYSTEMS, A BIG PART OF THE OPT-IN
8 PROGRAM IS GOING TO BE RESTING WITH PUBLIC EDUCATION COMING
9 OUT OF THIS AND MAKING SURE THAT OUR GEOGRAPHICAL LOCATIONS,
10 ESPECIALLY THE COUNTY UNINCORPORATED AREAS, ARE WELL AWARE OF
11 THE OPT-IN PROGRAM. AS STATED PREVIOUSLY, THERE ARE MULTIPLE
12 EMERGENCY NOTIFICATION SYSTEMS WITH MUNICIPAL JURISDICTIONS.
13 WE CURRENTLY POINT PEOPLE TO THE NOTIFICATION TOOL THAT THEIR
14 JURISDICTION MAY ALSO PROVIDE. SO, THIS IS WHERE IT BECOMES
15 VERY CHALLENGING TO MAKE SURE THAT EVERYONE'S AWARE OF ALL THE
16 DIFFERENT SYSTEMS THAT EXIST THROUGHOUT THE COUNTY. THE
17 BLUEPRINT FROM THIS IS TO WORK WITH OUR 88 PARTNERS AT THE
18 CITY LEVEL, ALSO SOME OF THE SPECIAL DISTRICTS THAT HAVE
19 EMERGENCY NOTIFICATION TOOLS AND COME UP WITH A SOLUTION
20 MOVING FORWARD TO INCREASE OPT-IN PARTICIPATION. THE SECOND
21 COMPONENT ABOUT EMERGENCY NOTIFICATIONS IS US LEVERAGING THE
22 TOOLS THAT DON'T REQUIRE PEOPLE TO OPT IN. DURING THESE FIRES,
23 WE LEVERAGE ALL THOSE TOOLS, THE WIRELESS EMERGENCY ALERT TOOL
24 BEING THE MOST POTENT AS FAR AS SENDING OUT NOTIFICATIONS THAT
25 DON'T REQUIRE PEOPLE TO BE OPTED IN. AND THEN PARTNERSHIPS



THE BOARD OF
SUPERVISORS

1 WITH THE THIRD-PARTY APPS, FOR EXAMPLE, LIKE WATCHDUTY, TO
2 MAKE SURE THAT THEY HAVE SEAMLESS INFORMATION FROM US AT THE
3 GOVERNMENT, SO LIKE THE TRUTH OF INFORMATION OR THE SOURCE OF
4 TRUTH, THAT THAT'S BEING POSTED ON THEIR SITES ALSO.

5
6 **SUP. HILDA SOLIS:** AND I THINK ONE OF THE CONCERNS I ALSO HAD
7 WAS THE FACT THAT WE AREN'T PREPARED FOR THOSE ELDERLY
8 INDIVIDUALS AND DISABLED AND THEY WERE BEING HELPED, ASSISTED
9 I THINK BY MAYBE SOME OF THE SHERIFFS, BUT NOT IN ALL
10 INSTANCES. WHAT KIND OF PLAN OF ACTION DO WE HAVE WHEN THAT
11 COMES UP? WE SAW IT IN OTHER PARTS OF THE COUNTRY. I JUST
12 VIVIDLY RECALL WHAT HAPPENED DURING HURRICANE KATRINA, AND
13 THAT STICKS IN MY MIND BECAUSE I WAS A MEMBER OF THE HOUSE AT
14 THE TIME. BUT TO SEE THAT OCCURRING IN REAL TIME NOW WAS JUST,
15 I WAS AGHAST. AND THAT SHOULDN'T HAPPEN. AND THEN TO NOT HAVE
16 APPROPRIATE RELIEF FOR THEM AFTER THEY WERE TAKEN OUT AND THEY
17 WERE PLACED IN A CONGREGATE SETTING AT THE CONVENTION. SO, I
18 GUESS THAT'S ALL WE HAD. BUT MANY WERE SEVERELY DISABLED AND
19 NEEDED MEDICATION RIGHT AWAY. SO HOW DO WE BEGIN TO ADDRESS
20 THOSE KIND OF THINGS IN A PREVENTIVE MODE?

21
22 **KEVIN MCGOWAN:** TWO PART ANSWER. ONE, SUPERVISOR.

23
24 **SUP. KATHRYN BARGER, CHAIR:** I'M JUST SAYING WE HAD A MOTION,
25 SUPERVISOR HAHN AND I, BUT GO AHEAD.



THE BOARD OF
SUPERVISORS

1

2 **KEVIN MCGOWAN:** SO, THERE'S A SECOND AFTER ACTION REVIEW THAT
3 WAS, THERE WAS A MOTION FOR, THAT INCLUDES THAT PARTICULAR
4 TOPIC AS A PART OF THE AFTER ACTION. IN ADDITION TO THAT,
5 THERE WAS ANOTHER MOTION THAT SPECIFICALLY TALKED ABOUT THE
6 DEPARTMENT OF AGING DISABILITIES, COUNTY FIRE, COUNTY SHERIFF,
7 OEM, ALL WORKING TOGETHER TO ALSO ADDRESS THIS. SO THOSE TWO
8 THINGS ARE WORKING CONCURRENTLY AND THE AFTER-ACTION PROCESS
9 SHOULD INFORM THE OTHER PROCESS IN WHAT WE'RE DOING TO BUILD
10 CAPACITY AND CAPABILITY RELATED TO THAT ISSUE.

11

12 **SUP. HILDA SOLIS:** SO, I WOULD HOPE THAT THE MCCARTHY, I MEAN I
13 KNOW WE'RE NOT DONE, BUT THOSE THINGS, THOSE ELEMENTS ARE
14 REALLY LOOKING AT THE QUALITY OF LIFE FOR THESE INDIVIDUALS
15 WHO MAYBE HAVE NOT HAD THEIR VOICES APPROPRIATELY VOCALIZED
16 BECAUSE OF ACCESS ISSUES AND THE FACT THAT MANY OF THEM GOT
17 LEFT BEHIND. I ACTUALLY JUST WANT TO SAY THAT I DO BELIEVE
18 THAT WE DO NEED TO EMPOWER OUR OEM OFFICE OR A CENTRALIZED
19 BODY THAT CAN HAVE THE AUTHORITY, THE COMMAND, THE RESPECT,
20 AND THE RESOURCES, AND THE BUDGET. AND THOSE ARE THE THINGS
21 THAT I THINK WE'VE TALKED ABOUT ON THIS BOARD FOR MANY YEARS,
22 BUT NOW WE HAVE TO MOVE. AND I DO AGREE, IF, SHERIFF, IT'S
23 YOUR AUTHORITY TO CALL IN WHEN THERE IS AN EMERGENCY OR
24 SOMETHING IS HAPPENING, THAT OBVIOUSLY YOU PLAY A VERY KEY
25 ROLE HERE. AND MOVING FORWARD, I DON'T KNOW THAT IT IS ALWAYS



THE BOARD OF
SUPERVISORS

1 GOING TO BE A TRIFECTA, SO TO SPEAK, BUT THAT WE SHOULD ALL BE
2 WORKING TOGETHER, FIRE ALL OF US, AND TO HAVE THE COMMAND, THE
3 RESPECT, AND THE RESOURCES, AND ALSO REALLY SCOURING AND
4 LOOKING AT ALL OUR TECHNOLOGY THAT IS OLD. AND YOU'RE NOT THE
5 ONLY DEPARTMENTS WHERE WE HAVE FACED THIS. WE'VE SEEN IT IN
6 OUR DPSS, WE'VE SEEN IT IN OUR TAXING AUTHORITIES, OUR
7 ASSESSMENTS, ALL OF THAT, BUT SOMETHING THAT WE REALLY HAVE TO
8 PUT MONEY IN AND MAYBE WE DO HAVE TO GO TO THE LEGISLATURE AND
9 ASK FOR A REASONABLE AMOUNT OF ASSISTANCE BECAUSE OF OUR SIZE
10 AND BECAUSE WE DO HAVE LIMITATIONS, UNFUNDED MANDATES IN MANY
11 INSTANCES. BUT I JUST WANT TO SAY TO ALL THE PEOPLE WHO HELPED
12 IN THIS RECOVERY, I WANT TO SEND A SPECIAL THANK YOU AND TO
13 THE FAMILIES THAT LOST THEIR LOVED ONES AND THEIR PROPERTY,
14 THEIR LIFE. AND IN SOME CASES, WE'VE HEARD THEIR STORIES HERE
15 ARTICULATED BEFORE US, BECAUSE PEOPLE STILL HAVE TO HAVE
16 ASSISTANCE IN NAVIGATING HOW TO HOW TO GET OUT OF THIS MESS
17 AND IT IS A MESS AND WE HAVE TO DO A BETTER JOB. MY HEART IS
18 TORN JUST HEARING IN THIS REPORT AND WHAT MY COLLEAGUES ARE
19 MENTIONING HOW IMPACTFUL THIS HAS BEEN AND THAT WE HAVE TO DO
20 OUR BEST TO PULL OURSELVES OUT OF IT BUT DO THE RIGHT THING
21 MOVING FORWARD FOR FUTURE GENERATIONS AND FOR THE COUNTY'S
22 SAKE, FOR OUR REPUTATIONS SAKE. SO, THANK YOU BOTH FOR
23 BRINGING THIS FORWARD TODAY.

24
25 **SUP. KATHRYN BARGER, CHAIR:** YEAH, AND THANK YOU FOR BRINGING



THE BOARD OF
SUPERVISORS

1 UP CONGRESSMEMBER CHU'S LETTER. I THOUGHT IT WAS VERY WELL
2 WRITTEN AND HIGHLIGHTED A LOT OF THE QUESTIONS THAT OUR
3 COMMUNITIES HAD AND WE ARE GOING TO BE PROVIDING A WRITTEN
4 RESPONSE TO THAT COMMUNICATION. I THINK IT'S IMPORTANT FOR HER
5 TO GET ANSWERS, ESPECIALLY SINCE THAT IS PART OF OUR TEAM.
6 MOVING FORWARD TO YOUR POINT, AS WE LOOK AT CRITICAL
7 RESOURCES, SUPERVISOR HAHN.

8

9 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR, AND THANK YOU TO
10 BOTH YOU AND SUPERVISOR HORVATH, AND PARTICULARLY YOUR STAFF,
11 YOUR TEAMS SINCE JANUARY, AND HOW INCREDIBLY HARD YOU'VE BEEN
12 WORKING 24/7. WE KNOW WE CAN HEAR THE FATIGUE IN BOTH OF YOUR
13 VOICES BECAUSE, AGAIN, WE'VE NEVER EXPERIENCED ANYTHING LIKE
14 THIS. AND YOUR TEAMS WERE REALLY ON THE GROUND FROM DAY ONE.
15 AND THANK YOU TO OUR SHERIFF'S DEPUTIES AND OUR FIREFIGHTERS
16 AND ALL THOSE WHO REALLY WERE IN THE THICK OF IT. TO LISTEN TO
17 YOU, SHERIFF LUNA, TALK ABOUT HOW INCREDIBLY DIFFICULT IT WAS
18 FOR YOUR DEPUTIES TO KIND OF EVEN KNOW WHERE THEY WERE OR WHAT
19 STREETS THEY WERE ON OR HOW TO EVACUATE. AND OF COURSE, TO OUR
20 FIREFIGHTERS WHO, YOU KNOW, WERE INCREDIBLE. WHAT THEY WERE
21 PUT THROUGH WAS UNLIKE ANYTHING WE'VE EVER EXPERIENCED. I
22 THINK THAT'S WHAT KEEPS COMING BACK AND BACK TO ME IS HOW
23 UNPRECEDENTED THIS FIRESTORM WAS. WE'VE NEVER SEEN ANYTHING
24 LIKE IT. THE WINDS, THE CARRYING OF HUNDREDS OF MILES OF THESE
25 EMBERS THAT WERE SHOOTING WAY AHEAD OF THE FIRE. AND THE LOSS



THE BOARD OF
SUPERVISORS

1 OF LIVES WE TAKE SO SERIOUSLY, BUT I THINK WE ALL LISTENING TO
2 THIS REALIZE THAT THERE COULD HAVE BEEN A LOT MORE LOSS OF
3 LIVES HAD IT NOT BEEN FOR THE, EVEN IF NOT PERFECT, EVACUATION
4 ALERTS AND SYSTEM AND THE DOOR TO DOOR. I HAD A FRIEND IN THE
5 PASADENA AREA WHO, 3:30 IN THE MORNING, WAS AWAKENED BY A
6 SHERIFF DEPUTY POUNDING ON HIS DOOR. SO, WE KNOW THAT THAT WAS
7 HAPPENING. WHEN I'M THINKING, LOOKING AT THE THREE OF YOU,
8 KEVIN AND THE SHERIFF AND OUR CHIEF, IF I WAS THE PUBLIC KIND
9 OF WATCHING THIS AND MAYBE HAVEN'T READ THE REPORT OR DON'T
10 REALLY KNOW HOW THINGS WORK, EVEN FOR ME, I'M KIND OF
11 WONDERING HOW EXACTLY DOES AN ALERT GO OUT, RIGHT? IT SEEMS TO
12 ME IT'S THE FIRE DEPARTMENT THAT IS ON THE GROUND AND
13 REALIZING HOW THE FIRE IS MOVING, BUT WHO MAKES THE DECISION
14 TO EVACUATE, HOW ARE THE ALERTS DECIDED TO GO OUT? AND THEN IT
15 SEEMS LIKE IT'S THE SHERIFF DEPUTIES THAT ARE THEN THE ONES ON
16 THE GROUND ENFORCING OR IMPLEMENTING THAT EVACUATION. OR IS
17 THAT PART OF THE FIRE DEPARTMENT'S JOB AS WELL? WHAT DOES OEM,
18 HOW DO YOU FIT INTO, DO YOU MAKE ANY DECISIONS ON YOUR OWN OR
19 IS IT ALL YOU WAIT UNTIL ONE OF THESE TWO TELLS YOU HOW TO
20 EVACUATE. I JUST THINK LISTENING AND SEEING THE THREE OF YOU,
21 IT'S A LITTLE UNCLEAR HOW THIS ACTUALLY WORKS IN THE MIDST OF
22 A MASSIVE DISASTER IN THE MIDDLE OF THE NIGHT.

23
24 **ANTHONY C. MARRONE:** YEP, THANK YOU FOR THE QUESTION,
25 SUPERVISOR. SO, FOR A WILDFIRE, WE ARE IN UNIFIED INCIDENT



THE BOARD OF
SUPERVISORS

1 COMMAND, SO IT IS A TEAM EFFORT. AND THE THREE PEOPLE THAT ARE
2 SITTING BEFORE YOU TODAY ARE ALSO THERE AT THE INCIDENT
3 COMMAND POST. AND WE DO, THE FIRE DEPARTMENT DOES IDENTIFY THE
4 GENESIS EVACUATION ZONE. WE IDENTIFY THE PROTECTIVE ACTION
5 THAT'S NECESSARY. IT IS REVIEWED BY THE SHERIFF BECAUSE THE
6 SHERIFF IS THE BODY THAT EFFECTUATES THE EVACUATION AS BEING A
7 LAW ENFORCEMENT AGENCY. THEY ACTUALLY HELP ORDER THE
8 EVACUATION OF RESIDENTS, BUT THAT EVACUATION WARNING OR ORDER
9 IS SENT OUT TECHNOLOGICALLY BY THE OFFICE OF EMERGENCY
10 MANAGEMENT. THEY HAVE THE TOOLS AND THE PROGRAMS NECESSARY TO
11 SEND THOSE OUT AS A WIRELESS EMERGENCY ALERT AND IT'S
12 COMMUNICATED THROUGH CELL TOWER SYSTEMS. I THINK WHAT WE'VE
13 LEARNED IS THAT IN THESE PDS SITUATIONS, THESE EXTREME RED
14 FLAGS, AS A GROUP, AS A TEAM EFFORT, UNIFIED COMMAND, WE NEED
15 TO BE WELL AHEAD, NOT ONLY OF WHERE THE FIRE FRONT IS, THAT
16 FLAMING FRONT OF FIRE, BUT WE ALSO HAVE TO BE WELL AHEAD OF
17 THE EMBERCAST ZONE. AND THAT WE GOT TO GET THESE ORDERS OUT
18 EARLY, BUT IN A PERFECT WORLD, A WARNING WILL PROCEED EVERY
19 ORDER WE HAVE. WE'VE ALREADY MADE THAT CHANGE, SO IN THE
20 FUTURE WE'RE GOING TO DO BETTER. THANK YOU.

21
22 **SUP. JANICE HAHN:** KEVIN.

23
24 **KEVIN MCGOWAN:** THANK YOU, SUPERVISOR. SO, AS TONY DESCRIBED,
25 AS THE INCIDENT COMMANDERS ARE MAKING THAT DECISION, WE HAVE



THE BOARD OF
SUPERVISORS

1 AN AGENCY REPRESENTATIVE, SOMEONE FROM THE OFFICE OF EMERGENCY
2 MANAGEMENT THAT'S EMBEDDED WITH THAT TEAM. ONCE THE DECISION
3 IS MADE, THEY COMMUNICATE BACK TO THE EMERGENCY OPERATIONS
4 CENTER TO A TEAM THAT IS DEDICATED TO DOING EMERGENCY
5 NOTIFICATIONS. ONCE THEY GET THAT INFORMATION, WE ACCESS A
6 SOFTWARE TOOL. IN THAT SOFTWARE TOOL, WE CRAFT THE MESSAGE.
7 THAT MESSAGE IS COORDINATED WITH WHAT THE PROTECTIVE MEASURE
8 THAT CHIEF MARRONE HAD MENTIONED IS. SO, IF IT'S AN EVACUATION
9 ORDER, AN EVACUATION WARNING, A SHELTER IN PLACE, THERE'S A
10 VARIETY OF DIFFERENT TYPES OF ORDERS THAT WE COULD ASK THE
11 COMMUNITY TO TAKE. THEY CRAFT THAT MESSAGE, THEY SELECT WHICH
12 TYPES OF EMERGENCY NOTIFICATION TOOLS WE'LL BE SENDING IT OUT
13 ON. THOSE ALL HAVE CONSTRAINTS. SO, FOR EXAMPLE, WIRELESS
14 EMERGENCY ALERTS, WE HAVE TO CRAFT A MESSAGE THAT HAS A
15 CERTAIN CHARACTER LIMITATION FOR A CERTAIN TYPE OF CELL PHONE,
16 AND THEN A DIFFERENT TYPE OF MESSAGE FOR A DIFFERENT TYPE OF
17 CELL PHONE THAT HAS AN EXPANDED CHARACTER COUNT.

18
19 **SUP. JANICE HAHN:** RIGHT, ARE THERE DIFFERENT METHODS BASED ON
20 THE TIME OF DAY? LIKE, IS THERE A DIFFERENT KIND OF EVACUATION
21 NOTICE IN THE MIDDLE OF THE DAY VERSUS AT 3:30 IN THE MORNING
22 WHEN EVERYONE IS ASLEEP?

23
24 **KEVIN MCGOWAN:** THE MESSAGE, I MEAN, THE PROTECTIVE MEASURE
25 THAT THE INCIDENT COMMANDERS ARE GOING TO MAKE ARE DETERMINED



THE BOARD OF
SUPERVISORS

1 BASED ON THE THREAT AND WHAT THEY'RE EVALUATING AS THE MOST
2 PRUDENT.

3
4 **SUP. JANICE HAHN:** BUT ALERTING PEOPLE, IS THERE A DIFFERENCE?

5
6 **KEVIN MCGOWAN:** ON THE ALERTING SIDE, WE THEN TAKE THOSE
7 MESSAGES AND WE USE ALL THE TOOLS AVAILABLE TO US AND WE USE
8 THAT BEST PRACTICE TERMINOLOGY TO SET UP THE MESSAGE AND THEN
9 WE ISSUE THAT NOTIFICATION. IT CAN GO OUT IF YOU'RE IN THE
10 OPT-IN PROGRAM VIA EMAILS, TEXT MESSAGES.

11
12 **SUP. JANICE HAHN:** IN THE MIDDLE OF THE NIGHT, SOME PEOPLE HAD
13 ALREADY GONE TO BED. I KNOW A LOT OF PEOPLE TURN THEIR PHONE
14 OFF. I KNOW PEOPLE PUT IT IN THE OTHER ROOM, PUT IT ON SILENT.
15 AGAIN, DO YOU VARY HOW YOU TRY TO ALERT PEOPLE IN THE MIDDLE
16 OF THE NIGHT?

17
18 **KEVIN MCGOWAN:** THE CHALLENGES AROUND THE TECHNOLOGICAL
19 LIMITATIONS, WE STILL USE THOSE TOOLS.

20
21 **SUP. JANICE HAHN:** WHICH IS WHY THE SHERIFF'S DEPUTY SAID THEY
22 WERE OUT THERE POUNDING ON THE DOOR.

23
24 **KEVIN MCGOWAN:** BUT THAT'S WHY THE SHERIFF'S DEPARTMENT AND
25 FIRE DEPARTMENT GO OUT IN PERSON AND ALSO DO THOSE



THE BOARD OF
SUPERVISORS

1 NOTIFICATIONS.

2

3 **ROBERT LUNA:** YEAH, SO IF WE'RE EXPLAINING THIS CORRECTLY,
4 WE'RE IN UNIFIED COMMAND, WHICH MEANS WE'RE MAKING DECISIONS
5 TOGETHER. THE FIRE GUY IS THE FIRE BEHAVIOR EXPERT, WEATHER,
6 TOPOGRAPHY. WE'RE WORKING WITH THEM. THEY'RE SAYING, HEY, THIS
7 NEEDS TO BE EVACUATED. WE'RE PART OF THAT DECISION-MAKING. OUR
8 DEPUTIES WILL GO OUT AND DEPENDING ON THE TIME OF DAY, THE
9 NEIGHBORHOODS, WHICH MEAN THEY'RE MORE DENSE OR ANYTHING ELSE,
10 THEY CAN EITHER DO DOOR KNOCKS. IF THERE'S ENOUGH TIME, THEY
11 CAN KNOCK ON DOORS SAYING, HEY, YOU NEED TO GO. WE USE THE
12 PUBLIC ADDRESS SYSTEMS IN THE BLACK AND WHITES WITH THE SIREN.
13 AND IN SOME WE HAVE PRE-RECORDED MESSAGES THAT ARE OUT THERE
14 BLARING SAYING, WE NEED TO GO, YOU NEED TO LEAVE IMMEDIATELY.
15 AND THEN WE'RE USING THE SIREN AND ANYTHING ELSE TO TRY AND
16 GET PEOPLE'S ATTENTION. THERE'S ALSO FACE-TO-FACE ENCOUNTERS.
17 THIS IS ALL IMPORTANT AND IN A PERFECT WORLD. BUT REMEMBER,
18 AND SPECIFICALLY THE EATON SIDE OF THINGS, ONE CAN ARGUE
19 SPECIFICALLY FOR LISTENING TO OUR COMMUNITY MEMBERS SAYING,
20 WELL, I DIDN'T HEAR THAT. THAT IS LEGITIMATE BECAUSE THE WINDS
21 WERE HOWLING AT 100 MILES PER HOUR. WHEN I WAS OUT THERE, IT
22 WAS VERY DIFFICULT TO SEE AND HEAR. SO THOSE ARE THE THINGS
23 THAT WE'RE LOOKING AT TO MAKE SURE WHAT OTHER METHODS MAYBE WE
24 MAY BE ABLE TO USE. IN OUR NEW BLACK AND WHITE POLICE CARS,
25 THEY ARE ALL COMING EQUIPPED WITH A SPECIFIC HIGH-LOW SYSTEM



THE BOARD OF
SUPERVISORS

1 THAT ALERTS RESIDENTS IN A DIFFERENT WAY WITH A PA
2 ANNOUNCEMENT THAT COMES OUT IN DIFFERENT LANGUAGES. SO THAT
3 MAY BE ABLE TO HELP US IN THE FUTURE. THERE IS NO PERFECT
4 SYSTEM THOUGH, AND I'M GOING TO SAY THIS BECAUSE IT'S
5 IMPORTANT. WE LOST LIVES AND THERE'S NO WAY WE CAN BRING THOSE
6 BACK. I REMEMBER WE WERE WITH OUR PARTNERS HERE DOING FIVE TO
7 SEVEN PRESS CONFERENCES A DAY AND WE WERE TELLING PEOPLE IF
8 THE DEPUTIES IF YOU HEAR US GIVING YOU A WARNING OR AN ORDER
9 PLEASE EVACUATE AND WE STILL HAD PEOPLE THAT REFUSED TO LEAVE
10 THEY WANTED TO STAY THERE SO IF I COULD EMPLOY EVERYONE WHEN
11 THIS HAPPENS AGAIN AND I GET THE WARNING FATIGUE, THERE'S A
12 LOT OF CHALLENGES. IT'S NOT A PERFECT SYSTEM. THERE IS NOTHING
13 IN YOUR HOME WORTH LOSING APART FROM YOUR LIFE. AND
14 UNFORTUNATELY, THAT DID HAPPEN IN SOME OF THESE CIRCUMSTANCES,
15 NOT IN ALL. AND THAT'S WHY WE'RE HERE, RIGHT? WE WANT TO MAKE
16 IT PERFECT TO ZERO LIVES LOST.

17
18 **SUP. JANICE HAHN:** RIGHT, RIGHT. I APPRECIATE THAT. AND I
19 APPRECIATE CHAIR BARGER WHEN YOU SAID, CERTAINLY IT AFFECTED
20 YOUR DISTRICT AND SUPERVISOR HORVATH'S DISTRICT, BUT YOU
21 APPRECIATED US WEIGHING IN ON IT BECAUSE IT'S, YOU NEVER KNOW
22 WHAT'S NEXT. I HAVE MY ENTIRE PALOS VERDES PENINSULA THAT
23 CONTINUES TO MOVE AND FALL APART. I WAS CHAIR WHEN WE HAD THE
24 HURRICANE HILLARY, WHICH NEVER REALLY QUITE IMPACTED, BUT WE
25 WERE READY. BUT OUR BIGGEST ISSUE WAS EVACUATING CATALINA



THE BOARD OF
SUPERVISORS

1 ISLAND, BECAUSE AT ONE POINT THAT HURRICANE HAD A DEAD-ON
2 PATHWAY TO STRIKE THAT ISLAND. AND THE ONLY WAY YOU GET OFF OF
3 THAT ISLAND IS THROUGH, YOU KNOW, BOATS AND FERRIES. AND ONE
4 OF THEM, THEIR LAST PICKUP WAS LIKE GOING TO BE 01:00 ON A
5 SUNDAY AFTERNOON. THE RESIDENTS DIDN'T WANT TO LEAVE, RIGHT?
6 THEY TOLD ME, THE MAYOR HERSELF, SHE SAID, YOU KNOW, WE'VE
7 DONE THIS BEFORE, WE'RE GOING TO RIDE IT OUT. SO THAT IS ONE
8 OF THE BIGGEST ISSUES IS CONVINCING PEOPLE THAT THE TIME IS
9 NOW TO LEAVE.

10

11 **ROBERT LUNA:** TO GIVE ANOTHER EXAMPLE, BECAUSE WE'VE TALKED
12 ABOUT EVEN IN SUPERVISOR HORVATH'S DISTRICT WHERE THINGS WENT
13 SOMEWHAT BETTER BECAUSE OF THE EXPERIENCE, WE STILL LOST LIVES
14 THERE BECAUSE PEOPLE REFUSED TO LEAVE. SO, IT'S NOT A PERFECT
15 SYSTEM AND WE JUST GOT TO CONTINUE TO WORK WITH OUR COMMUNITY
16 TO MAKE SURE THAT WE LOSE NO LIVES IN THE NEXT BIG
17 CATASTROPHE.

18

19 **SUP. JANICE HAHN:** I AGREE. I MEAN, READING THE, OR, YOU KNOW,
20 LOOKING AT THE REPORT, LISTENING, YOU KNOW, THERE WASN'T ONE
21 PARTICULAR PLACE THAT BLAME WAS LAID. AGAIN, I FEEL LIKE THIS
22 WAS A REAL NATURAL DISASTER THAT WE HAD NEVER SEEN. AND JUST
23 LOOKING AT IT, NOT SURE, AND I DON'T KNOW IF CHIEF MARRONE,
24 YOU'D SAY SOMETHING DIFFERENTLY, THAT ANYTHING DIFFERENTLY
25 THROUGH DEPLOYMENT OR MUTUAL AID OR HAVING A BETTER SENSE OF



THE BOARD OF
SUPERVISORS

1 WHERE THE FIRE WAS MOVING WOULD HAVE MAYBE CHANGED THE
2 TRAJECTORY OF THAT FIRE. EVEN I THINK THAT THE MCCHRYSTAL
3 REPORT SAID, ONCE IT GOT GOING, IT WASN'T SURE THERE WAS
4 ANYTHING WE COULD HAVE DONE TO STOP IT. SO TO ME, IT REALLY
5 DOES BOIL DOWN TO THE EVACUATION AND SAVING LIVES. IT SEEMS TO
6 ME, AND I DON'T KNOW, I'M LOOKING, I'D BE INTERESTED IN THE
7 REPORT BACK ON WHETHER OR NOT, KEVIN, YOU BECOME A DEPARTMENT.
8 THERE'S CERTAINLY A NEED TO STRENGTHEN AND MAYBE STAFFING UP.
9 BUT IT SEEMS TO ME IN THE MIDST OF THAT INCREDIBLE FIRESTORM
10 CHAOS THAT WAS HAPPENING, CHIEF, IT JUST SEEMS LIKE IT'S ALL,
11 AND LOOKING AT THE THREE OF YOU, I WOULD ALMOST WISH A
12 DIFFERENT ENTITY COULD HAVE BEEN OVER THE EVACUATIONS THAN
13 YOU. IT SEEMS TO ME YOU WERE TRYING TO FIGHT A FIRE ON SO MANY
14 LEVELS, SO MANY FIRES ON SO MANY LEVELS. IT'S ALMOST LIKE I'D
15 BE INTERESTED IN SEEING WHAT DIFFERENT ROLE THE OFFICE OF
16 EMERGENCY MANAGEMENT COULD PLAY AS OPPOSED TO JUST WAITING TO
17 HEAR IS THIS WHEN WE SEND IT OUT AS OPPOSED TO AND MAYBE
18 SOMEDAY WE HAVE THE KIND OF TECHNOLOGY WHERE KEVIN COULD BE
19 LOOKING AT IT AND MAKING DECISIONS ON THE EVACUATION AND THAT
20 OUR FIRE CHIEF COULD JUST FOCUS ON FIGHTING THE FIRES. I DON'T
21 KNOW IF THAT'S EVEN A SCENARIO, BUT IT DOES SEEM LIKE YOU HAD
22 SO MANY THINGS TO WORRY ABOUT, CHIEF, THAT NIGHT AND THE DAYS
23 AFTER. WONDERING IF THERE COULD BE SOME MORE HELP ON MAKING
24 EVEN THE DETERMINATIONS.

25



THE BOARD OF
SUPERVISORS

1 **ANTHONY C. MARRONE:** WELL, I JUST WANT TO MAYBE I WASN'T CLEAR
2 WHEN I MADE THE EXPLANATION ABOUT EVACUATIONS, BUT EVACUATIONS
3 LIE WITH THE SHERIFFS. THE FIRE DEPARTMENT IS RESPONSIBLE FOR
4 PERIMETER CONTROL AND STRUCTURE DEFENSE.

5
6 **SUP. JANICE HAHN:** YOU WERE MAKING THE DECISIONS THAT NIGHT.

7
8 **ANTHONY C. MARRONE:** HOWEVER, MANY OF OUR PERSONNEL THAT WERE
9 OUT IN THE FIELD THAT NIGHT WERE PRIORITIZING THE SAVING OF
10 LIVES OVER STRUCTURED DEFENSE AND PERIMETER CONTROL. BUT THE
11 FIRE DEPARTMENT'S CORE RESPONSIBILITIES DURING A WILDFIRE ARE
12 STRUCTURED DEFENSE AND PERIMETER CONTROL. THE SHERIFFS ARE IN
13 CHARGE OF EVACUATIONS. I IDENTIFY THE ZONE. HOWEVER, WE ALL
14 COME TOGETHER WHEN IT COMES TO TRYING TO PROTECT LIFE OVER
15 PROPERTY. AND THAT NIGHT FOR THOSE TWO DAYS, THE SEVENTH AND
16 THE EIGHTH, L.A. COUNTY SHERIFF'S PERSONNEL AND L.A. COUNTY
17 FIRE DEPARTMENT PERSONNEL CAME TOGETHER TO TRY TO SAVE
18 EVERYBODY WHO WAS IN HARM'S WAY.

19
20 **SUP. JANICE HAHN:** RIGHT, RIGHT. SO YEAH, I DIDN'T HEAR THAT
21 RIGHT. IT SOUNDED LIKE YOU WOULD MAKE THE RECOMMENDATIONS AND
22 THEN THE SHERIFF, I THOUGHT YOU SAID REVIEWED THEM. AND THEN
23 KEVIN SENT THE ALERT.

24
25 **ANTHONY C. MARRONE:** THE SHERIFF MUST REVIEW THE EVACUATION



THE BOARD OF
SUPERVISORS

1 ORDERS BECAUSE THEY ARE THE ENTITY RESPONSIBLE FOR CARRYING
2 OUT THOSE ORDERS. THE SHERIFF DOES IT. THEY HAVE THE SPECIAL
3 HIGH LOW ALERTING ON THEIR NEW VEHICLES. WE DON'T HAVE THAT ON
4 THE FIRE DEPARTMENT. OUR CORE RESPONSIBILITY IS NOT
5 EVACUATION. WE ARE STRUCTURE, DEFENSE, AND PERIMETER CONTROL.
6 BUT THAT NIGHT WAS DIFFERENT BECAUSE WE HAD TO COME TOGETHER
7 AND STOP DOING STRUCTURED DEFENSE AND PERIMETER CONTROL TO
8 SAVE PEOPLE'S LIVES TO THE BEST OF OUR ABILITY, AND HIS
9 DEPUTIES AND MY FIREFIGHTERS PUT THEMSELVES AT GREAT PERSONAL
10 RISK TRYING TO RESQUEUE EVERYONE.

11
12 **SUP. JANICE HAHN:** RIGHT, I THINK IT'S STILL A LITTLE CONFUSING
13 OF HOW IT ALL WORKS.

14
15 **KEVIN MCGOWAN:** SO, WE'RE CURRENTLY, ALL THREE OF OUR
16 ORGANIZATIONS ARE CURRENTLY WORKING ON BUILDING OUT A REFINED
17 AND DETAILED WORKFLOW PROCESS AROUND THIS VERY ISSUE ON ALL
18 THE HAZARDS. AND I WANT TO MAKE SPECIAL NOTE THAT IT IS
19 CRITICAL FOR US TO MAKE SURE THAT SUBJECT MATTER EXPERTS ARE A
20 PART OF THAT DECISION MAKING PROCESS. THE OFFICE OF EMERGENCY
21 MANAGEMENT WITH EMERGENCY MANAGERS ARE NOT GOING TO KNOW THE
22 DISTINCT DIFFERENCES OF SAY LIKE A FLOOD EVENT. THAT'S WHERE
23 WE RELY ON THE EXPERTISE IN DIRECTOR PESTRELLA'S TEAM AT THE
24 DEPARTMENT OF PUBLIC WORKS. WE RELY ON THE NATIONAL TSUNAMI
25 WARNING CENTER FOR TSUNAMIS. SO, THE SUBJECT MATTER EXPERTS



THE BOARD OF
SUPERVISORS

1 THAT LEAD THE TECHNICAL UNDERSTANDING OF THAT HAZARD ARE THE
2 KEY IN DETERMINING WHAT THE THREAT IS, WHAT THAT THREAT IS
3 GOING TO IMPACT, AND THEN WE THREE THEN EXECUTE THAT BASED ON
4 WHAT FUNCTION WE ARE PERFORMING. SO, EMERGENCY NOTIFICATIONS
5 OUT OF THE EMERGENCY OPERATIONS CENTER, PROTECTION OF LIFE AND
6 PROPERTY, AND YOU KNOW, ENFORCING EVACUATION. SO, I JUST WANT
7 TO MAKE SURE EVERYONE IS CLEAR THAT SUBJECT MATTER EXPERTISE
8 IN THOSE THREATS AND HAZARDS IS THE PRIMARY OF UNDERSTANDING.

9

10 **SUP. JANICE HAHN:** TRUE, I AGREE, FOR INSTANCE, THE
11 RECOMMENDATION THAT THERE WERE WARNINGS SENT TO THE ADJACENT
12 EVACUATION ZONES DIDN'T HAPPEN. AND THAT GOING FORWARD SEEMS
13 TO BE, I DON'T KNOW, AGAIN, WHOSE ROLE THAT WOULD BE, BUT THAT
14 WOULD SEEM TO BE, ONCE THAT BECOMES OUR POLICY, THEN THAT
15 SEEMS TO ME OEM WOULD JUST KNOW IF THERE'S THE EVACUATION
16 ZONE, THE ADJACENT ONE GETS THE WARNING. IS THAT GOING TO BE
17 LIKE AUTOMATIC GOING FORWARD?

18

19 **ANTHONY C. MARRONE:** THAT'S CORRECT. WE'VE ALL AGREED THAT THAT
20 SHOULD BE AN AUTOMATIC THAT AN EVACUATION WARNING WILL TOUCH
21 EVERY EVACUATION ORDER.

22

23 **SUP. JANICE HAHN:** SO, OEM WILL ISSUE THAT.

24

25 **ANTHONY C. MARRONE:** IT'LL HAPPEN AUTOMATICALLY. IT'LL BE A



THE BOARD OF
SUPERVISORS

1 BEST PRACTICE THAT WE'RE GOING TO BE IMPLEMENTING.

2

3 **SUP. JANICE HAHN:** AND THE SHERIFF WOULD NOT HAVE TO QUOTE,
4 VIEW IT IN THE MIDST OF A DISASTER?

5

6 **ROBERT LUNA:** I'M SORRY, REPEAT THAT?

7

8 **SUP. JANICE HAHN:** SO, YOU WOULDN'T NECESSARILY HAVE TO REVIEW
9 THAT PARTICULAR POLICY.

10

11 **ROBERT LUNA:** WELL, THE CONVERSATIONS ARE TAKING PLACE WHEN
12 WE'RE UNIFIED COMMAND. OUR PEOPLE ARE SUBJECT MATTER EXPERTS
13 WHO'VE DONE THIS.

14

15 **SUP. JANICE HAHN:** NO, NO, NO, NO, MAYBE YOU MUST, THE POLICY
16 THAT IF THERE'S AN EVENT, ONE OF THE BIG RECOMMENDATION
17 TAKEAWAYS THAT I FOUND WAS IF A ZONE IS BEING EVACUATED RED,
18 THEN IMMEDIATELY THE ADJACENT ZONES GET A WARNING.

19

20 **ANTHONY C. MARRONE:** THAT'S CORRECT SUPERVISOR. JUST GOING TO
21 BE AUTOMATIC.

22

23 **SUP. JANICE HAHN:** OEM DONE.

24

25 **ANTHONY C. MARRONE:** IT'LL BE AUTOMATIC. YES. THERE WON'T BE



THE BOARD OF
SUPERVISORS

1 ANY NEED FOR REVIEW. WE'RE GOING TO DO IT AUTOMATICALLY AS A
2 BEST PRACTICE FROM THIS POINT MOVING FORWARD. OKAY.

3

4 **ROBERT LUNA:** THAT'S CORRECT, YES.

5

6 **SUP. JANICE HAHN:** AND I JUST WANTED TO FOLLOW UP ON THE, I WAS
7 GOING TO TALK A LITTLE BIT ABOUT TOO, ABOUT EVACUATING THOSE
8 WHO HAVE DISABILITIES. AND WE DID A MOTION TO CREATE A
9 VOLUNTARY REGISTRY OF PEOPLE WITH DISABILITIES WHO WOULD NEED
10 EXTRA HELP. BECAUSE THERE WAS A PRETTY TRAGIC STORY, ONE OF
11 THE MANY TRAGIC STORIES OF A FATHER WHO WAS UNABLE TO EVACUATE
12 HIS SON WHO HAD CEREBRAL PALSY. SOME OF IT, YOU KNOW, WAS
13 ABOUT HIM NOT BEING ABLE TO LIFT HIS SON INTO THE WHEELCHAIR
14 AND THEN JUST WAITING TO GET HELP. SO EVEN, I MEAN, AND AGAIN,
15 THIS WAS NOT A PART OF THE REPORT. I WAS SURPRISED THAT THE
16 EVACUATION OF THOSE WITH DISABILITIES WAS NOT A PART OF THIS
17 REPORT BECAUSE I REALLY FEEL LIKE THAT'S SOMETHING WE HAVE TO
18 FIGURE OUT. EVEN IF THEY GET THE ALERT, EVEN IF THEY GET THE
19 WARNING, THEY'RE NOT GOING TO BE ABLE TO BE EVACUATED WITHOUT
20 EXTRA HELP. AND ON A NIGHT LIKE THAT, I DON'T KNOW HOW THAT
21 COMES. BUT I REALLY THINK ONCE WE GET THE REGISTRY OF PEOPLE
22 THAT WE KNOW WITHIN THE WHOLE COUNTY OF LOS ANGELES THAT WOULD
23 NEED EXTRA HELP, THEN WE'LL HAVE TO WORK WITH OUR DEPARTMENT
24 OF AGING AND DISABILITIES, OF COURSE, WITH FIRE, SHERIFFS AND
25 OEM TO COME UP WITH A PLAN TO REALLY HELP THOSE PEOPLE,



THE BOARD OF
SUPERVISORS

1 WHETHER IT'S A LANDSLIDE, A FIRE, A HURRICANE, THEY CANNOT
2 THEMSELVES EVACUATE.

3

4 **ERIN SUTTON:** THE SECOND AFTER ACTION THAT WE'VE BEEN TASKED TO
5 REVIEW. THIS IS A VERY CORE FOCUS AREA FOR US IS THE
6 VULNERABLE POPULATIONS. THOSE WITH DISABILITIES AND MAKING
7 DOING FINDINGS AND MAKING RECOMMENDATIONS FOR THAT COMMUNITY
8 VERY SPECIFICALLY. SO, WE WILL BE SPENDING A LOT OF TIME IN
9 THAT AREA FOR THE SECOND AFTER ACTION REVIEW.

10

11 **SUP. JANICE HAHN:** THANK YOU. I THINK THAT'S A POPULATION THAT
12 MANY TIMES GETS LEFT BEHIND ON A LOT OF LEVELS. I GUESS THE
13 LAST THING I WANTED TO TALK ABOUT WAS A LITTLE BIT CLEARLY,
14 YOU KNOW, THE BUILDING MATERIALS OF CERTAIN HOMES MADE A
15 DIFFERENCE IN THIS FIRE. AND WONDERING, I'M SURE EVERYBODY
16 WANTS TO KNOW GOING FORWARD REBUILDING, ARE WE, CAN WE, SHOULD
17 WE MANDATE FIRE RESISTANT BUILDING MATERIALS FOR ALL THE FOLKS
18 THAT ARE ATTEMPTING TO REBUILD?

19

20 **ANTHONY C. MARRONE:** SO, THE L.A. COUNTY FIRE DEPARTMENT, IN
21 COLLABORATION WITH THE DEPARTMENT OF PUBLIC WORKS, WE ARE
22 GOING TO MAKE SURE THAT THE PEOPLE WHO ARE BUILDING NEW HOMES,
23 REBUILDING, MEET THE CURRENT FIRE CODE. SO THAT'S THE STATE
24 FIRE CODE CHAPTER 7A REGARDING HOME HARDENING. EVERY HOME THAT
25 IS REBUILT, REGARDLESS OF WHERE IT IS IN THE FIRE HAZARD



THE BOARD OF
SUPERVISORS

SEVERITY ZONE, SHOULD BE BUILT WITH A CLASS A FIRE RESISTIVE ROOF, FIRE RESISTIVE SIDING, DOUBLE PANE TEMPERED WINDOWS, EMBER RESISTANT ATTIC VENTS. WE SHOULD EMPLOY SOME VERSION OF ZONE ZERO, THAT'S AB 3074, TO MAKE SURE THAT THAT HOME HAS THE BEST CHANCES OF SURVIVING NOT ONLY THE FIRE FRONT MOVING THROUGH A COMMUNITY, BUT ALSO AN EMBER CAST. WE HAVE TO MAKE SURE THAT WE'RE BUILDING HOMES BETTER. THE ALTADENA AREA, NOT ALL OF THE HOMES HAD FIRE RESISTANCE BUILT INTO THEM BECAUSE OF THE AGE THAT THEY WERE MANUFACTURED. BUT NEW HOMES TODAY ARE GOING TO HAVE A MUCH BETTER CHANCE OF SURVIVING THIS TYPE OF COMMUNITY CONFLAGRATION THAN HOMES BUILT PREVIOUSLY. ALL NEW HOMES BUILT WILL BE FIRE SPRINKLERED. THAT IS THE REQUIREMENT. AND MYSELF AND DIRECTOR PESTRELLA AS THE BUILDING OFFICIAL, WE ARE WORKING TOGETHER WITH SUPERVISOR BARGER AND SUPERVISOR HORVATH TO MAKE SURE THAT WE'RE BUILDING THESE COMMUNITIES BACK CORRECTLY.

SUP. JANICE HAHN: THANK YOU. THANK YOU, MADAM CHAIR.

SUP. KATHRYN BARGER, CHAIR: THANK YOU, SUPERVISOR MITCHELL.

SUP. HOLLY J. MITCHELL: THANK YOU VERY MUCH, MADAM CHAIR. LET ME JUST ECHO MY COLLEAGUES' ACKNOWLEDGEMENT OF THE HARD WORK OF SUPERVISORS BARGER AND HORVATH AND THEIR TEAMS, THE HARD WORK OF OUR COUNTY DEPARTMENTS IN THIS UNBELIEVABLE CRISIS.



THE BOARD OF
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1 AND AS WE TALK ABOUT LIVES LOST, IT'S ALSO IMPORTANT TO
2 RECOGNIZE THAT WITH EACH STRUCTURE LOSS OR EVEN EACH STRUCTURE
3 IMPACTED, THAT THERE ARE COUNTLESS PEOPLE WHO WERE AFFECTED
4 AND TRAUMATIZED AS A RESULT, FROM HOMES TO SCHOOLS TO HOUSES
5 OF WORSHIP TO SMALL BUSINESSES, I MEAN THE MAGNITUDE AND THE
6 DIVERSITY OF THE STRUCTURE LOSS IS ABSOLUTELY OVERWHELMING.
7 AGAIN, DOZENS OF PEOPLE IMPACTED BY EACH LOSS AND FIGURING OUT
8 HOW WE CONTINUE TO SUPPORT THEM I THINK WILL BE AN IMPORTANT
9 ROLE AND FUNCTION OF THE COUNTY AND OF GOVERNMENT. I'M GOING
10 TO NOT REPEAT MANY OF THE QUESTIONS RAISED, BUT THERE'S ONE
11 THING THAT I FEEL COMPELLED TO ELEVATE, AND WE KEEP HEARING A
12 LEVEL OF DISCONNECT FROM THE DATA PRESENTED AND PEOPLE'S
13 EXPERIENCES. WE'VE HEARD SEVERAL REFERENCES TODAY TO WEST OF
14 LAKE. AND SO LET ME JUST KIND OF NAME THE ELEPHANT IN THE
15 ROOM. YOU KNOW, WEST, THE DIVERSITY, THE RICH DIVERSITY OF
16 ALTADENA DIDN'T HAPPEN BY ACCIDENT. THE RICH DIVERSITY OF
17 ALTADENA IS BECAUSE BLACK COMMUNITIES MOVED THERE AS A RESULT
18 OF REDLINING, A GOVERNMENT SANCTIONED PRACTICE THAT IS NOT IN
19 OUR VERY DISTANT PAST. SO, WHEN WE TALK ABOUT WEST OF LAKE, WE
20 WERE TALKING ABOUT A DISPROPORTIONATE HIGH RATE OF BLACK AND
21 BROWN HOMEOWNERS WHO'VE ALREADY BEEN FAILED BY GOVERNMENT,
22 WHICH IS WHY THEY MOVED THERE, AND ARE SUSPECT OF GOVERNMENT'S
23 RESPONSE WHEN THEY WERE IN CRISIS. THAT'S WHY I THINK WE HAVE
24 THE DISCONNECT AND WHY PEOPLE, AND WE CONTINUE TO HEAR FROM
25 SUPERVISOR BARGER TALKING ABOUT HEARING FROM CONSTITUENTS,



THE BOARD OF
SUPERVISORS

1 FROM CONGRESSWOMAN CHU'S LETTER, FROM MY OWN EXPERIENCE
2 HEARING FROM RESIDENTS WHO FEEL DEEPLY THAT WHAT THEY
3 WITNESSED AND EXPERIENCED FRANKLY ISN'T CONSISTENT TO THE
4 REPORT. SO, I JUST WANTED TO ACKNOWLEDGE THAT. WE HAVE COUNTY
5 FAMILY MEMBERS DIRECTLY WHO WERE IMPACTED, WHO WE'VE HEARD THE
6 STORIES WHO WENT DOOR-TO-DOOR TO EVACUATE THEIR NEIGHBORS. SO,
7 WE HAVE TO FIGURE OUT HOW TO ACKNOWLEDGE THAT DISCONNECT, NOT
8 DIMINISH IT. I APPRECIATE THE FACTS THAT TALKED ABOUT THE
9 EVACUATIONS AND THE ANNOUNCEMENTS. THAT WAS NOT THE EXPERIENCE
10 THAT FAR TOO MANY PEOPLE HAD. AND I HOPE THAT AS WE TALK ABOUT
11 THIS AFTER-ACTION REPORT, WE DON'T LOSE SIGHT OF THAT, AND
12 FIGURE OUT HOW WE CLOSE THAT GAP, HOW PEOPLE FEEL EQUALLY SEEN
13 AND PROTECTED BY THEIR LOCAL GOVERNMENT. A COUPLE OF QUESTIONS
14 FOR THE PANEL. YOU KNOW, WE KEEP SAYING THIS COULD HAPPEN
15 AGAIN. WELL, I'M CHOOSING TO USE THE TERM THAT IT WILL HAPPEN
16 AGAIN. WE WILL HAVE EARTHQUAKES, WE WILL HAVE FIRES. WE JUST
17 NEED TO ACKNOWLEDGE THAT. AND IT'S OUR RESPONSIBILITY AS
18 GOVERNMENT TO LEARN FROM THESE EXPERIENCES, SO OUR RESPONSE IS
19 BETTER. WHEN YOU KNOW BETTER, YOU DO BETTER. SO, WE WANT TO BE
20 IN A POSITION FOR THE FUTURE DISASTER THAT WILL IMPACT SOME
21 CORNER OF THE COUNTY. SO, WE'VE HEARD ABOUT THE FAILURE OF OUR
22 CELL PHONES AS RELIANT AS WE ALL ARE ON THEM. SO CAN YOU SHARE
23 MORE ABOUT THE RECOMMENDATIONS THAT SPECIFICALLY ADDRESS
24 CELLULAR ACCESS DURING NATURAL DISASTERS AND HOW WE PLAN TO
25 MITIGATE THIS VULNERABILITY. I REPRESENT WHOLE COMMUNITIES IN



THE BOARD OF
SUPERVISORS

1 THE SECOND DISTRICT THAT YOU TURN A CORNER YOU GET NO CELL
2 COVERAGE. I AM DRIVING UP STOCK OR I'LL TELL PEOPLE I'M GOING
3 TO DROP YOU IN 30 SECONDS JUST BECAUSE WE KNOW THAT THERE ARE
4 COMMUNITIES WHERE WE DON'T HAVE THE CELL COVERAGE. SO, WHAT
5 CAN PEOPLE EXPECT TO RELY ON GIVEN THE FACT THAT WE KNOW THAT
6 WHAT ARE WE GOING TO DO?

7

8 **KEVIN MCGOWAN:** THANK YOU SUPERVISOR. SO RIGHT NOW, WHAT PEOPLE
9 CAN DO THAT GOES BEYOND JUST CELL PHONES IS TO OPT INTO OUR
10 EMERGENCY NOTIFICATION PROGRAMS AND ALSO THE CITY NOTIFICATION
11 PROGRAMS THAT PROVIDE OTHER TOOLS FOR PEOPLE TO RECEIVE THOSE
12 MESSAGES BEYOND JUST THEIR CELL PHONES. IN ADDITION TO THAT,
13 THE REPORT IDENTIFIES, I THINK THE TERM WAS USED AS ANALOG
14 SYSTEMS THAT CAN ALSO BE A PART OF AN ASSESSMENT MOVING
15 FORWARD TO MAKE INVESTMENTS IN WHAT THOSE ANALOG SYSTEMS WOULD
16 BE, WHICH ARE INDEPENDENT OF CELLULAR SERVICE. SO, ONE OF THE
17 STEPS MOVING FORWARD FROM THIS IS TO DO THAT ANALYSIS ON THESE
18 ANALOG SYSTEMS AND WHERE THOSE WOULD PROVIDE THE MOST VALUE IN
19 COMMUNITIES THAT DON'T HAVE RELIABLE ACCESS. AND THEN A THIRD
20 ELEMENT WOULD BE TO CONTINUE TO PARTNER WITH THE TELECOMS
21 ORGANIZATIONS AND THE CALIFORNIA PUBLIC UTILITIES COMMISSION
22 TO MAKE SURE THAT CELL SERVICE IS RELIANT, OR RELIABLE, I
23 SHOULD SAY, THAT WHEN PUBLIC SAFETY POWER SHUTOFFS ARE
24 OCCURRING, THAT THOSE CRITICAL RESOURCES HAVE BACKUP POWER AND
25 ARE RESILIENT TO THE IMPACTS OF WHAT WE'RE SEEING WITH THESE



THE BOARD OF
SUPERVISORS

1 NATURAL DISASTERS.

2

3 **ROBERT LUNA:** AND IF I MAY ADD ANOTHER IN YOUR EMERGENCY
4 PREPAREDNESS PLANS FOR YOUR FAMILY WE TALKED ABOUT MORE FOOD
5 WATER FOR A COUPLE OF WEEKS' MEDICATION YOU HAVE TO
6 COMMUNICATE WITH FAMILY MEMBERS IN CASE CELL PHONE SERVICE
7 GOES COMPLETELY DOWN. THAT HAS TO BE PART OF YOUR PLAN. HOW
8 ARE YOU GOING TO GET A HOLD OF THIS PERSON? HOW ARE YOU GOING
9 TO CONNECT WITH THEM? WE HAVE TO TALK ABOUT THOSE THINGS.
10 THEY'RE UNCOMFORTABLE BECAUSE WE'RE USED TO TECHNOLOGY, BUT
11 THIS IS A REALITY IN SPECIFICALLY IN L.A. COUNTY BECAUSE WE'RE
12 SO PRONE TO DISASTERS.

13

14 **SUP. HOLLY J. MITCHELL:** I AGREE WITH YOU AND I DON'T KNOW HOW
15 WE ACCOMPLISHED THAT BECAUSE NOBODY IS READY. NOBODY IN THIS
16 ROOM. I'M NOT, NOBODY IS READY. NOBODY HAS THE WATER. NONE OF
17 US ARE REALLY READY. WHEN YOU COUPLE THAT WITH THE EVACUATION
18 ORDER FATIGUE, YOU COUPLE THAT WITH ECONOMICS. WE SAW THAT IN
19 KATRINA. AND THERE ARE PEOPLE WHO DON'T FEEL THEY CAN LEAVE
20 BECAUSE THEY DON'T HAVE ANY PLACE TO GO AND ANY RESOURCES TO
21 PAY FOR IT. SO WE HAVE TO ACKNOWLEDGE THE REALITY OF WHY
22 PEOPLE RESPOND THE WAY THEY DO. THERE ARE SOME WHO STAYED
23 BECAUSE THEY FELT THAT THEY WERE THE ONLY ONES THERE TO TRY TO
24 PROTECT THEIR ONE ASSET THEY HAVE, WHICH IS THEIR HOME, THAT
25 MAY HAVE BEEN UNDERINSURED. PEOPLE KNOW THEIR OWN EXPERIENCE



THE BOARD OF
SUPERVISORS

1 AND PEOPLE MAKE THOSE CHOICES BASED ON EXTENUATING
2 CIRCUMSTANCES THAT THEY'RE LIVING WITH. SO, I JUST THINK ALL
3 OF THOSE THINGS WE HAVE TO FACTOR IN AND ENCOURAGE PEOPLE TO
4 BE PREPARED. AND MAYBE GOVERNMENT HAS TO FIGURE OUT A ROLE WE
5 PLAY IN DOING THAT. NOT ONLY ENCOURAGING FOR THOSE WHO CAN'T
6 AFFORD IT TO MAKE THE RESOURCE AVAILABLE, WE'LL HAVE TO HAVE
7 THAT CONVERSATION. BUT EVACUATION FATIGUE IS A PROBLEM. NONE
8 OF US ARE READY. AND THAT'S A PROBLEM. IT'S A PROBLEM FOR THEM
9 AND IT'S A PROBLEM FOR US AS GOVERNMENT RESPONDERS. I WAS
10 DISAPPOINTED TO READ ABOUT INCONSISTENCY IN THE WILDFIRE
11 EVACUATION TRAINING AND THE UNDERUTILIZATION OF AVAILABLE
12 TECHNOLOGY TOOLS AND SYSTEMS EQUITABLY COUNTYWIDE. SO,
13 SHERIFF, WHAT ARE YOUR NEXT STEPS TO ENSURE THAT YOUR STAFF
14 ARE FULLY TRAINED IN EVACUATION PROTOCOLS?

15
16 **ROBERT LUNA:** THANK YOU FOR THAT QUESTION. SO OBVIOUSLY LOOKING
17 AT THE REPORT AND THE REVIEW, WE'RE GOING TO BE WORKING
18 CLOSELY WITH OUR PARTNER, COUNTY AGENCIES TO ALIGN DEPARTMENT
19 POLICIES, STRENGTHEN COORDINATION, AND ENHANCE OVERALL
20 EMERGENCY READINESS. I THINK WE'VE HEARD THAT EARLIER.
21 ADDITIONALLY, WE'RE WORKING TO IMPROVE OUR INTEROPERABILITY,
22 INCLUDING EXPANDING THE USE OF LARICS, LAND MOBILE RADIO
23 SYSTEM, AND TECHNOLOGIES. AND THEN WHILE OUR DEPARTMENTS FULLY
24 ENGAGE IN MANAGING THE DEVASTATING NATURAL DISASTER, WE DON'T
25 LOSE FOCUS ON OUR CORE MISSION, WHICH IS THE REST OF THE



THE BOARD OF
SUPERVISORS

1 COUNTY. BUT A COUPLE OF OTHER THINGS THAT WE IDENTIFIED HERE
2 IN THE LAST COUPLE OF WEEKS IS THAT A LOT OF OUR HIGHER
3 COMMAND LIEUTENANTS AND ABOVE DIDN'T HAVE WHAT WE BELIEVE TO
4 BE THE CURRENT TRAINING FOR INCIDENT COMMAND. SO, WE'VE
5 ALREADY IDENTIFIED IT. WE'RE GOING TO START MOVING FORWARD TO
6 MAKE SURE THAT EVERYBODY'S TRAINED. I MENTIONED EARLIER THAT
7 WE WERE INVOLVED IN INCIDENT MANAGEMENT TRAINING TODAY
8 REGARDING TSUNAMIS. AND THEN ON TOP OF ALL THAT, AFTER THIS
9 DISASTER, OUR EMERGENCY OPERATIONS BUREAU STAFF CREATED WHAT
10 WE CALL A CITIZEN EVACUATION TRACKER. SO NOW USING SOME MODERN
11 TECHNOLOGY, WE'LL BE ABLE TO IDENTIFY WHO HAS BEEN EVACUATED,
12 WHO NEEDS TO BE EVACUATED, AND THAT WILL HELP US. I'VE
13 MENTIONED SEVERAL TIMES THAT THE NEW CAD SYSTEM WILL ALLOW US
14 TO BETTER TRACK 911 CALLS COMING IN, WHO'S ASKING TO BE
15 EVACUATED WHERE THE FIRES ARE, THAT GIVES OUR PEOPLE IN THE
16 FIELD MUCH BETTER SITUATIONAL AWARENESS. SO THOSE ARE JUST
17 SOME EXAMPLES, BUT I CANNOT STRESS ENOUGH THAT THE SHERIFF'S
18 DEPARTMENT, OUR SHERIFF'S DEPARTMENT, NEEDS A CENTRALIZED
19 DISPATCH CENTER. SO, WHEN PEOPLE ARE CALLING IN, THEY HAVE
20 PEOPLE WHO ARE VERY WELL TRAINED, HAVE THE EXPERIENCE TO MAKE
21 SURE CALLS ARE GOING TO THE RIGHT PLACE AND THEY'RE NOT BEING
22 LOST. I THINK SEVERAL OF OUR CALLS GOT LOST BECAUSE OUR OLDER
23 SYSTEMS GOT OVERWHELMED SO WE NEED TO LOOK TOWARDS A FUTURE SO
24 WHEN WE HAVE THESE EMERGENCIES THAT WE'RE GOING TO EXPERIENCE
25 THAT WE'RE MUCH BETTER PRE-EQUIPPED, BETTER PREPARED WITH



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SUPERVISORS

1 TECHNOLOGY AND STAFFING IS A WHOLE NOTHER ISSUE. I KNOW THE
2 MCCHRYSTAL GROUP IDENTIFIED OUR DEPARTMENT AS HAVING 900
3 VACANCIES. WE ACTUALLY HAVE 1,400 VACANCIES, NOT 900. SO, WE
4 HAVE SOME CHALLENGES, BUT I JUST WANT TO SAY THIS, THAT OUR
5 PEOPLE THAT WERE IN THE FIELD RESPONDED, PEOPLE THAT WERE
6 CALLED IN FROM HOME RESPONDED. NO ONE EVER TOOK STAFFING AS AN
7 EXCUSE. THEY JUST WENT OUT THERE, THEY WORKED THEIR BUTTS OFF,
8 AND I'M TELLING YOU MA'AM, WE SAVED THOUSANDS OF LIVES THAT
9 DAY. I WISH WE WOULD HAVE SAVED EVERYBODY'S LIFE, BUT
10 OBVIOUSLY WE KNOW WHAT HAPPENED.

11
12 **SUP. HOLLY J. MITCHELL:** AND I APPRECIATE THAT. AND I'M GLAD TO
13 HEAR THAT ACTIONS ARE BEING TAKEN BECAUSE I WOULD HOPE AS
14 DEPARTMENT LEADERS THAT YOU WOULDN'T WAIT FOR A MOTION OR WAIT
15 FOR THE REPORT THAT THERE ARE THINGS THAT YOU HAVE EXECUTED OR
16 IMPLEMENTED IMMEDIATELY. AND SO THAT'S WHY I ASKED THE
17 SPECIFIC QUESTION ABOUT TRAINING.

18
19 **ROBERT LUNA:** AND I JUST GAVE YOU A SUMMARIZED LIST AND I'M NOT
20 WAITING FOR ANYONE TO TELL ME WHAT TO DO. WE'RE DOING IT.

21
22 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. YOU KNOW, YOU
23 TALKED ABOUT THE LOST CALLS. I WAS IN THE LEGISLATURE DURING
24 THE PARADISE FIRES AND HAD THE FOREVER LIFE-CHANGING
25 EXPERIENCE OF HEARING 911 CALLS. HEARING 911 CALLS PLACED BY



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SUPERVISORS

1 PEOPLE WHO DIDN'T SURVIVE THE FIRE, WHO WERE SO DISORIENTED,
2 WHEN THE 911 OPERATOR WAS TELLING THEM TO GO ONE DIRECTION,
3 THEY DIDN'T KNOW WHERE THEY WERE AND DROVE INTO HARM'S WAY.
4 AND SO, 911 AND EMERGENCY SYSTEMS, OUR SYSTEM IS ANTIQUATED
5 STATEWIDE. AND SO, WE'RE NOT ALONE. WE'VE TALKED ABOUT NEEDING
6 SUPPORT FROM THE STATE LEGISLATURE. THE EMERGENCY SYSTEMS
7 REALLY HAVE TO BE UPDATED. SO, FEW PEOPLE HAVE LANDLINES. HOW
8 DO WE PAY FOR THOSE SYSTEMS WHEN WE DON'T HAVE THE TAX ON THE
9 LANDLINES ANYMORE? SO THOSE ARE CONVERSATIONS WE NEED TO
10 CONTINUE TO HAVE AT THE FEDERAL LEVEL AS WELL AS THE STATE
11 LEVEL. OFFICE OF EMERGENCY MANAGEMENT, THE REPORT INCLUDES
12 SPECIFIC RECOMMENDATIONS FOR YOUR OFFICE TO EXPLORE THE
13 FUNCTIONALITY OF THE GENESIS SYSTEM AND IMPROVE TRAINING ON
14 ITS USE. CAN YOU SHARE YOUR NEXT STEPS IN RESPONSE TO THESE
15 SPECIFIC RECOMMENDATIONS?

16
17 **KEVIN MCGOWAN:** THANK YOU, SUPERVISOR. THOSE STEPS ARE ALREADY
18 UNDERWAY. WE'VE BEEN WORKING SINCE THE FIRE ENDED GOING INTO
19 THE WINTER STORMS TO INCREASE OUR TRAINING, ALSO TO INCREASE
20 OUR AGENCY REP TRAINING. SO, WE'VE ALREADY STARTED MOVING
21 FORWARD WITH THAT. AND IN ADDITION, BUILDING OUT CAPACITY SO
22 THAT EVERYONE IS TRAINED TO THE UTMOST. AND WE'LL CONTINUE TO
23 DO THAT MOVING FORWARD.

24
25 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. I'M GOING TO MOVE



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SUPERVISORS

1 ON VERY BRIEFLY, MADAM CHAIR, TO THE REPORT ITSELF, TO THE
2 MCCHRYSTAL GROUP. YOU RESPONDED TO SUPERVISOR HAHN SAYING THAT
3 THE NEXT REPORT WOULD INCLUDE INFORMATION WITH REGARD TO OUR
4 ELDERLY AND THOSE WHO HAVE PHYSICAL DISABILITIES. WHAT ARE THE
5 OTHER REPORTS THAT ARE COMING?

6

7 **ERIN SUTTON:** SO BASED ON THE PREVIOUS, BASED ON THE SECOND
8 BOARD MOTION, WE ARE LOOKING AT THE EVACUATION FOR THE
9 VULNERABLE POPULATIONS, LOOKING AT THE AMERICA WITH
10 DISABILITIES ACT AND THE COMPLIANCE ALONG WITH THAT. WE'RE
11 ALSO LOOKING AT SHELTERING AS A BIG PIECE OF THIS, THIS NEXT
12 ROUND. WE'LL BE ENGAGING WITH PUBLIC WORKS AS WELL AS IT
13 RELATES TO EVACUATIONS IN THE COMMUNITY. AND I'M GOING TO LOOK
14 TO MY STAFF TO HELP WITH THE OTHER BULLETS. IT'S A MUCH MORE
15 IN-DEPTH LOOK AT RECOVERY, OVERALL RECOVERY AND REPOPULATION.
16 THOSE ARE JUST THE HIGHLIGHTED AREAS THAT WE WILL BE VERY
17 SPECIFICALLY GETTING INTO.

18

19 **SUP. HOLLY J. MITCHELL:** WHAT'S THE TIMING ON THE RELEASE OF
20 THAT REPORT?

21

22 **ERIN SUTTON:** SO, WE, I'M TRYING TO REMEMBER THE DATE THAT IT
23 WAS, WE'VE ALREADY HAD THE KICKOFF MEETING. WE'RE ALREADY
24 WORKING WITH THE WORK GROUP. SO --

25



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** IT'S IN THE ESTIMATE.

2

3 **ERIN SUTTON:** PROBABLY WITHIN THE NEXT, LESS THAN SIX MONTHS
4 THAT YOU'LL SEE THAT REPORT.

5

6 **SUP. HOLLY J. MITCHELL:** OKAY.

7

8 **CHLOE HITE:** ERIN, I CAN JUMP IN THERE. SUPERVISOR, SO
9 CURRENTLY THE WAY THAT WE'RE TRACKING IS THE END OF MAY
10 BEGINNING OF JUNE BUT THAT IS DEPENDENT ON PARTICIPATION AND
11 HOW WE CAN GET ALL OF THE INPUT ALIGNED.

12

13 **SUP. HOLLY J. MITCHELL:** YOU SAID END OF JUNE?

14

15 **CHLOE HITE:** CURRENTLY END OF MAY, BEGINNING OF JUNE.

16

17 **SUP. HOLLY J. MITCHELL:** GOT IT, OKAY, THANK YOU. I'M SURE I
18 HEARD YOU CORRECTLY. MADAM CHAIR, YOU MENTIONED THAT THE
19 GOVERNOR IS LEADING AN AFTER-ACTION REPORT. ALSO, DO WE KNOW
20 THE TIMING ON THAT?

21

22 **SUP. KATHRYN BARGER, CHAIR:** KEVIN, CAN YOU TALK TO THAT? AND
23 IT'S BEING DONE BY AN OUTSIDE AGENCY, BUT GO AHEAD AND TALK TO
24 ME.

25



THE BOARD OF
SUPERVISORS

1 **KEVIN MCGOWAN:** THANK YOU, SUPERVISOR. SO WE HAVE NOT BEEN
2 DISCLOSED THE EXACT TIMEFRAME. IT'S A TWO-PART REPORT. THERE'S
3 A PART 1, WHICH IS BEING CHARACTERIZED AS A DETAILED TIMELINE
4 AND SUMMARY THAT SHOULD BE COMING OUT THIS FALL. THEN THERE'S
5 A MORE COMPREHENSIVE REPORT THAT IS SET TO BE IN 2026. THAT'S
6 THE AMOUNT OF INFORMATION. IT'S LED BY THE GOVERNOR'S OFFICE.
7 IT'S A THIRD-PARTY INDEPENDENT REVIEW. IT'S AN ORGANIZATION
8 CALLED FSRI.

9
10 **ANTHONY C. MARRONE:** YES, SUPERVISOR, IT'S MY UNDERSTANDING
11 THAT PHASE ONE OF THE FIRE SAFETY RESEARCH INSTITUTE'S REPORT
12 IS ON THE GOVERNOR'S DESK.

13
14 **SUP. HOLLY J. MITCHELL:** OKAY, I ASK BECAUSE AS I LOOK AT THE
15 STAKEHOLDERS WHO DECLINED TO PARTICIPATE IN THIS ONE, SEVERAL
16 OF THEM ARE STATE AGENCIES, SEVERAL OF THEM ARE FEDERAL
17 AGENCIES. I THINK, SUPERVISOR HORVATH MENTIONED EDISON IN A
18 QUESTION AND I DIDN'T SEE EDISON ON THIS LIST SO I DON'T KNOW
19 IF THEY PARTICIPATED OR NOT MAYBE I MISSED HIM UP TOP. NO, I
20 DON'T SEE HIM. SO, I'M HOPING THAT THESE ADDITIONAL REPORTS
21 WILL HAVE THE COOPERATION OF L.A. FIRE, L.A. CITY POLICE,
22 FEMA, THE FEDERAL COMMUNICATIONS COMMISSION, FCC, CAL OES,
23 JPL, SIERRA MADRE FIRE DEPARTMENT, CITY OF PASADENA FIRE
24 DEPARTMENT, OEM, AND POLICE DEPARTMENT. I HOPE THAT THEY WILL
25 PERHAPS COOPERATE WITH THE GOVERNOR.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER, CHAIR:** SO, DO I.

3

4 **SUP. HOLLY J. MITCHELL:** SO, I'VE PULLED OUT THE FIVE CRITICAL
5 FOCUS AREAS. THEN I PULLED OUT EACH OF THE SHEETS WITH THE
6 RECOMMENDATION. THERE'S 1, 2, 3, 4, 5. WE HAVE TWO MOTIONS
7 BEFORE US TODAY. ONE IS A REPORT BACK ON HOW TO IMPLEMENT THE
8 WHOLE THING. THE OTHER IS KIND OF A REPORT BACK ON HOW TO DO
9 ONE OR TWO OF THE THINGS.

10

11 **SUP. LINDSEY P. HORVATH:** MADAM CHAIR AND I SPOKE AND WE'RE
12 TRYING TO COMBINE THAT TO MAKE IT EASIER FOR EVERYONE.

13

14 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT SO MUCH BECAUSE MY
15 POINT WAS GOING TO BE, WE HAVE HERE IN THE AUDIENCE TODAY A
16 NUMBER OF DEPARTMENT HEADS. WE KNOW THAT WE ARE IN THE MIDDLE
17 OF, THEY ARE IN THE MIDDLE OF CURTAILMENTS. I'M REMINDED OF MY
18 NOW 25-YEAR-OLD ASKING ME WHEN HE WAS A TODDLER, IF NUMBERS
19 WERE INFINITE. AND I TOLD HIM, NO, NUMBERS WEREN'T NOR WAS
20 MONEY. AND SO, WE REALIZED THAT WE'VE GOT A TIGHT BUDGET AS
21 DOES THE STATE. AND SO, I AM HOPING THAT WE AS A BOARD IN THE
22 CONTEXT OF OUR BUDGET CONVERSATIONS ARE GOING TO FIGURE OUT
23 HOW TO PRIORITIZE WHAT MUST BE DONE FIRST. BECAUSE NONE OF
24 THIS WILL BE FREE. I APPRECIATE ITS RECOMMENDATIONS, BUT I
25 JUST WANT TO MAKE SURE THAT WE ENGAGE IN A PROCESS BY WHICH WE



THE BOARD OF
SUPERVISORS

1 DETERMINE WHAT WE CAN DO IMMEDIATELY, WHAT'S EVEN WITHIN OUR
2 CONTROL? WHEN WE TALK ABOUT STAFFING, SHERIFF, YOU TALK ALL
3 THE TIME, WHEN WE HEAR IT FROM OTHER LAW ENFORCEMENT
4 PROFESSIONALS, THAT RECRUITMENT IS AN ISSUE. AND SO AS WE TALK
5 ABOUT STAFFING, IT'S NOT ONLY MONEY, IT'S FINDING PEOPLE WHO
6 WANT TO JOIN THE SHERIFF'S DEPARTMENT, FINDING PEOPLE WHO WANT
7 TO JOIN THE FIRE, FINDING PEOPLE WHO HAVE THE SKILL SET TO
8 HELP BUILD OUT AN OFFICE OF EMERGENCY SERVICES.

9

10 **ROBERT LUNA:** WELL, IF YOU'RE ASKING ME, OUR RECRUITING IS UP
11 ABOUT 36%.

12

13 **SUP. HOLLY J. MITCHELL:** WELL, CONGRATULATIONS.

14

15 **ROBERT LUNA:** WHICH WE'RE DOING GOOD. RETENTION, WE'RE HAVING
16 SOME CHALLENGES, BUT I'M WORKING WITH THE CEO'S OFFICE AND I
17 THINK ALL OF YOU, I'VE HAD DISCUSSIONS ON HOW TO RETAIN
18 EMPLOYEES HERE.

19

20 **SUP. HOLLY J. MITCHELL:** EXCELLENT.

21

22 **ROBERT LUNA:** THE ANSWERS ARE DIFFICULT, BUT THERE ARE SOME
23 CHALLENGES AND WE'VE GOT TO REPRIORITIZE.

24

25 **SUP. HOLLY J. MITCHELL:** AND THAT'S MY POINT ABOUT A STACK OF



THE BOARD OF
SUPERVISORS

1 FIVE OR SIX PAGES OF RECOMMENDATIONS THAT WE AS THE BOARD,
2 WORKING COLLABORATIVELY WITH OUR CEO, HAVE TO FIGURE OUT HOW
3 TO MAKE THIS HAPPEN. I KNOW SOME OF IT IS DONE ALREADY. YOU
4 HAVE TAKEN THE ACTION. I ASKED THOSE QUESTIONS. SOME WILL BE
5 MOTIONS. SOME MAY NOT NECESSARILY BE MOTIONS. SOME MAY BE
6 BOARD LETTERS. BUT I'M HOPING ONCE WE GET PAST THE REPORT BACK
7 PROCESS, THAT WE USE OUR CLUSTER PROCESS SO EVERYBODY CAN BE
8 ENGAGED. IF WE'RE TALKING ABOUT BUILDING OUT A NEW DEPARTMENT,
9 IF WE'RE TALKING ABOUT PRIORITIZING ISSUES TO COME FORWARD
10 WITH THESE RECOMMENDATIONS, I'M HOPING THAT IT REALLY CAN BE A
11 COLLABORATIVE PROCESS BECAUSE WE KNOW THESE RECOMMENDATIONS
12 ARE GOING TO HAVE A COUNTY-WIDE IMPACT ON PREPARING US BETTER
13 FOR THE IMMINENT NEXT EMERGENCY. SO, I APPRECIATE YOU ALL ARE
14 COLLABORATING TO FIGURE THAT OUT. BECAUSE THEY REPORT BACK, SO
15 I APPRECIATE THE SKIPPED CLUSTER, I'M GOING TO REALLY ASK THAT
16 WHEN IT COMES TO THE MEAT OF A MOTION TO CREATE A CHANGE, A
17 NEW PRIORITY, A NEW DEPARTMENT THAT WE REALLY USE OUR
18 INFRASTRUCTURE TO MAKE SURE THAT WE ARE ALL CLEAR THAT WE ALL
19 HAVE THE OPPORTUNITY TO INFORM IT COMPREHENSIVELY BECAUSE IT
20 WILL HAVE COUNTYWIDE IMPLICATIONS AT A CRITICAL TIME WHEN OUR
21 BUDGET ISN'T THE MOST ROBUST. THANK YOU VERY MUCH FOR
22 PRESENTING THE INFORMATION AND THANK YOU MADAM CHAIR.

23
24 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU AND I AGAIN AND I KNOW
25 SUPERVISOR HORVATH FEEL THE SAME WAY THAT WE APPRECIATE YOU



THE BOARD OF
SUPERVISORS

1 ALL BEING INVOLVED IN THIS BECAUSE AGAIN, WHILE IT WAS FIRST
2 AND THIRD, IT COULD HAPPEN IN ANY DISTRICT AND IT'S IMPORTANT
3 FOR US TO INVEST IN A SYSTEM THAT IS GOING TO RESPOND AND
4 PROTECT THE RESIDENTS OF L.A. COUNTY. AND SO, THANK YOU FOR
5 YOUR QUESTIONS, THEY'RE THOUGHTFUL. AND WE WILL, WE'RE
6 REFINING THE MOTIONS BECAUSE WE BOTH WANT THE SAME THING. AND
7 SO, WE'RE JUST GOING TO PUT THAT TOGETHER. SO, WHILE WE'RE
8 DOING THAT, EXECUTIVE OFFICER, WOULD YOU PLEASE CALL THOSE
9 MEMBERS OF THE PUBLIC WHO SIGNED UP TO SPEAK ON THIS ITEM AND
10 THANK YOU TO EVERYONE WHO'S TALKED HERE TODAY.

11
12 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
13 FORWARD AND STAFF WILL ASSIST YOU. GREG MCPHEE, EVAN CHAMBERS,
14 ROSANNA TUCKER, BYRON JOSE, DR. ESRORULEH MOHAMMED, AND KEVIN
15 ROBERTSON. AS A FINAL REMINDER FOR REMOTE PARTICIPANTS TO BE
16 PLACED IN THE SPEAKING QUEUE TO ADDRESS ITEMS SET MATTER 1,
17 54A AND 54C, IF YOU HAVE NOT ALREADY DONE SO, USE THE RAISE
18 HAND FEATURE ON YOUR DEVICE OR PRESS STAR 3 ON YOUR TELEPHONE
19 NOW.

20
21 **SUP. KATHRYN BARGER, CHAIR:** AND I'M GOING TO ASK THAT THE
22 PUBLIC SPEAK FIRST VERSUS GOING TO THE PHONE. SO, EVAN, IF YOU
23 WANT TO COME ON UP.

24
25 **EVAN CHAMBERS:** THANK YOU FOR HAVING ME. THERE'S A LOT I COULD



THE BOARD OF
SUPERVISORS

1 SAY HERE. FIRST, I'D LIKE TO ADDRESS SHERIFF LUNA. YOU SAID
2 THAT A LOT OF PEOPLE IN ALTADENA DIED BECAUSE THEY DIDN'T
3 FOLLOW THE EVACUATION ORDERS. AND SHAME ON YOU FOR SAYING THAT
4 BECAUSE WE NEVER GOT EVACUATION ORDERS. SO, I THINK YOU NEED
5 TO OWN THAT. SECONDLY, CHIEF MARRONE, IN THE MCCHRYSTAL
6 REPORT, THEY RECOMMEND WE GET NEW HELICOPTERS AND MORE FIRE
7 TRUCKS AND MORE STAFF FOR YOU. BUT WHAT DOES THAT MATTER IF
8 THE FIREFIGHTERS YOU EMPLOY DON'T GET OUT OF THEIR TRUCKS, AS
9 IS OBVIOUS BECAUSE OF SO MANY ACCOUNTS OF PEOPLE IN WEST
10 ALTADENA, INCLUDING MY THIRD GENERATION BUSINESS, MY FAMILY'S
11 THIRD GENERATION BUSINESS, WHERE A FULL CREW OF FIREFIGHTERS
12 STAYED IN THEIR TRUCK THE ENTIRE TIME WHILE THE BUILDING
13 CAUGHT FIRE AND CONTINUED TO BURN TO THE GROUND, EVEN WHILE
14 OUR 80-YEAR-OLD NEIGHBOR ASKED THEM REPEATEDLY FOR HELP WHILE
15 HE HOSED DOWN THE BUILDING. SO, WHAT GOOD IS SPENDING MONEY ON
16 RESOURCES IF THE MEN AND WOMEN --

17
18 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER.

19
20 **SUP. KATHRYN BARGER, CHAIR:** EVAN, WE'LL COME DOWN AND TALK. I
21 KNOW YOU WERE TALKING TO SUSIE NEAMER ON MY STAFF. WE WILL
22 CONTINUE TO TALK TO YOU, AND I'M SORRY. HE IS A SURVIVOR WHO
23 LOST HIS HOME.

24
25 **IN-PERSON SPEAKER:** HI, BOARD, THANK YOU FOR THIS PODIUM. AND



THE BOARD OF
SUPERVISORS

1 I'M GOING TO TRY TO DIRECT MY QUESTIONS TO THE FIRE CHIEF AND
2 SOME OF THE THINGS. I WAS JUST WONDERING, YOU KNOW, WE HAVE
3 THIS THIRD PARTY, WHAT THE BOARD HAS PRESENTED TO US TO GIVE
4 US THIS ACTION PLAN. WHEN IS WE GOING TO GET AVAILABILITY FOR
5 THE INCIDENT REPORTS AND ACTION PLANS FROM THE FIRE DEPARTMENT
6 AND THE POLICE? AND I DON'T SEE ANYBODY REPRESENTING THE WATER
7 DEPARTMENT BECAUSE I THINK THERE'S ACCOUNTABILITY HERE AND
8 THAT NEEDS TO BE ADJUSTED. THAT NEEDS TO BE, WE NEED TO HEAR
9 FROM, YOU KNOW, I WAS JUST WONDERING IF THE FIRE CHIEF CAN
10 CLARIFY WHEN WE'RE GOING TO HAVE THIS INSTANT REPORT AND AN
11 ACTUAL REPORT FROM OUR FIRE DEPARTMENT BECAUSE THERE WAS A
12 UNIFYING COMMAND AND THEY'RE SAYING THAT OUR COMMUNICATION
13 SYSTEM WENT DOWN, BUT ONCE THAT UNIFYING COMMAND, WHY THEY
14 DIDN'T ACTIVATE THE ADMIRAL ALERT WHERE IT CAN ASSIST THESE
15 PEOPLE TO HAVE US EVACUATE. I LOST MY HOME AND ALL MY
16 PROPERTIES AS WELL AND WE LOST PEOPLE, WE LOST ENTIRE CITIES.
17 WE ARE CONTINUALLY --

18
19 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER.

20
21 **IN-PERSON SPEAKER:** THANK YOU.

22
23 **GREG MCPHEE:** HELLO BOARD MAYOR BARGER. EVERYBODY. MY NAME IS
24 GREG MCPHEE. I'VE BEEN IN WEST ALTADENA FOR ABOUT 30 YEARS. I
25 STAYED BEHIND AS ALTADENA BURNED AS WE HAD SOME FIRE EQUIPMENT



THE BOARD OF
SUPERVISORS

1 ON HAND AND WAS ABLE TO SAVE OUR HOUSE AND SOME OTHERS IN MY
2 NEIGHBORHOOD. BUT I THINK BACK TO STATION FIRE AND BEING TOLD
3 HOW MANY LESSONS THEY HAD LEARNED FROM THAT. I SEE ALMOST NO
4 EVIDENCE OF THAT. I SEE THE SAME THINGS OVER AND OVER AGAIN
5 AND I SAW NO FIRE TRUCKS, NO FIREMEN, NO POLICE UNTIL LONG
6 AFTER THE FIRE HAD ROLLED THROUGH AND THERE WERE JUST HOUSES
7 SMOTHERING. 911 COULD NOT GET AHOLD OF ANYBODY AT 911, I
8 JUMPED ON A FIRE TRUCK AND TRIED TO GET THEM TO STOP WHEN THEY
9 FINALLY SHOWED UP AND THEY THREW ME OUT AND KEPT GOING. THE
10 EXPERIENCE WAS UNBELIEVABLE AND IT JUST CANNOT EVER BE ALLOWED
11 TO HAPPEN AGAIN. WE HAVE TO DO BETTER. AND IF THAT REQUIRES
12 REPLACING SOME OF THESE PEOPLE, SO BE IT. THANK YOU.

13
14 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER.

15
16 **ROSANNA TUCKER:** MY NAME IS ROSANNA TUCKER. I AM A LIFELONG
17 RESIDENT OF L.A. COUNTY. THE REPORT CLAIMS THAT THE SHERIFF'S
18 DEPARTMENT PROACTIVELY PREPARED FOR THE PURPOSE OF EVACUATION
19 PLANNING IN ADVANCE OF THE FIRE, BUT DOZENS OF 911 CALLS WENT
20 UNANSWERED RESULTING IN 19 DEATHS INCLUDING TWO ON MY STREET.
21 WITH A \$4,000,000,000 BOARD APPROVED BUDGET, I THINK THAT THE
22 SHERIFF SHOULD HAVE NO PROBLEM IF THEY WERE HELPING WITH THE
23 EVACUATIONS, OVERTURNING THE VEHICLE LOCATOR DATA FROM THE
24 FIRST NIGHT OF THE FIRE. PERSONALLY, I DID NOT RECEIVE AN
25 EVACUATION NOTICE EITHER ON MY PHONE OR IN PERSON VIA LAW



THE BOARD OF
SUPERVISORS

1 ENFORCEMENT WHILE IN BLACK AND BROWN WEST ALTADENA, AND I
2 DON'T KNOW ANYONE WHO DID. ON JANUARY 9TH IN WEST HILLS, A
3 WHITE NEIGHBORHOOD, SHERIFFS WERE AT MY PARENTS' DOOR
4 INSISTING WE EVACUATE ROUGHLY 30 MINUTES AFTER THE START OF
5 THE KENNETH FIRE. THE CONTRAST WAS REVEALING. THE PEOPLE OF
6 WEST ALTADENA DESERVE AN ADEQUATE INDEPENDENT EVALUATION
7 BEFORE A SINGLE TAXPAYER DOLLAR IS ALLOCATED TO THE QUOTE
8 UNDER RESOURCED LASD. THANK YOU SO MUCH.

9

10 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER.

11

12 **SUP. KATHRYN BARGER, CHAIR:** RATHER THAN CLAP, IF YOU CAN JUST
13 HOLD UP YOUR HANDS IF YOU AGREE. THANK YOU.

14

15 **DR. ESRORULEH MOHAMMED:** THIS IS DR. MOHAMMED. FOR THE RECORD,
16 I'M A CLINICAL PSYCHOLOGIST ON ADA-PROTECTED LEAVE AND AUTHOR
17 OF THE BUREAU CARE TO CUSTODY CEMETERY PIPELINE AND CARE CORPS
18 PETITIONER. FOR THE RECORD, I'M SUBMITTING A MEMORANDUM
19 TITLED, IN MEMORIAM OF PREVENTABLE FATALITIES, TO ACCOMPANY
20 THIS COMMENT. SO, THE BOARD HAS WRITTEN GOVERNANCE RECORD
21 ALONGSIDE TODAY'S AFTER-ACTION REVIEW. WHAT THE MCCHRYSTAL
22 GROUP CALLS AFTER-ACTION, FAMILIES CALL TOO LATE. FIRES LIKE
23 PREVENTABLE FATALITIES IN OUR MENTAL HEALTH SYSTEM REVEAL THE
24 SAME PATTERNS. WARNINGS IGNORED. SYSTEMS UNPREPARED. LIVES AT
25 RISK. FROM OCTOBER 23 UNTIL JANUARY 24, I WARNED THIS BOARD



THE BOARD OF
SUPERVISORS

1 AND STATE PARTNERS THAT RESOURCES WERE BEING SENT ABROAD WHILE
2 FAMILIES HERE FACE POVERTY, HOMELESSNESS, AND CHILDHOOD TRAUMA
3 WITHOUT SUPPORT. ONE YEAR LATER, JANUARY 2025, THE FIRES -

4
5 **EXECUTIVE OFFICER:** THANK YOU. WE WILL NOW GO TO REMOTE
6 SPEAKERS. MEGAN HINCHLIFFE-GARRICK, YOUR LINE IS OPEN. PLEASE
7 BEGIN.

8
9 **MEGAN HINCHLIFFE GARRICK:** ANSWERS IN BOLD AND EMPATHETIC
10 REFLECTIVE LEADERS WHO ARE WILLING TO TAKE RESPONSIBILITY AND
11 OWNERSHIP OVER THEIR ACTIONS. BOARD MEMBERS' FRUSTRATIONS THAT
12 THE RESULTS OF A REPORT THAT THEY COMMISSIONED FROM A GROUP
13 LACKING CAPACITY TO COMPEL AGENCIES TO PARTICIPATE IS EMPTY
14 THEATER. IN WEST ALTADENA, WE WERE ABANDONED. AND AS A RESULT,
15 WE WERE DISPROPORTIONATELY IMPACTED BY DEATH AND DESTRUCTION.
16 GIVEN WEST ALTADENA'S DEMOGRAPHICS, THIS IS AN ISSUE OF
17 EQUITY, ACCESS, AND JUSTICE ACROSS SEVERAL ASPECTS OF
18 IDENTITY, INCLUDING RACE, CLASS, AGE, AND ABILITY. WE ARE NOT
19 LOOKING FOR A SINGLE POINT OF BLAME. WE ARE LOOKING FOR A
20 ROBUST ANSWER THAT ACCOUNTS FOR ALL OF THE FAILURES THAT LED
21 TO THIS TRAGEDY. THANK YOU.

22
23 **EXECUTIVE OFFICER:** THANK YOU. ROY HUMPHRIES, YOUR LINE IS
24 OPEN. PLEASE BEGIN.



THE BOARD OF
SUPERVISORS

ROY HUMPHREYS: THIS EXPOSURE OF PROFOUND PROTRACTED
INCOMPETENCE AND ABJECT DERELICTION OF DUTY OVER DECADES CALLS
FOR AN IMMEDIATE CULLING WITH AN ELON BIG BALL'S DOGE
INTERVENTION AND BEG THE FEDS TO FORGIVE AND SAVE THIS
BANKRUPT STATE AND COUNTY AS A MATTER OF NATIONAL DEFENSE. YOU
ACCOMPLISHED ALL OF THIS WHILE SPENDING BILLIONS ON ILLEGAL
ALIENS FOR POLITICAL GAIN AND DEFRAUDING THE FEDERAL
GOVERNMENT TO SUPPORT YOUR CRIMINAL ENTERPRISE. ELON'S
STARLINK COMMUNICATIONS HAS BEEN AVAILABLE SINCE 2015. THIS
WORLD IS WATCHING TO INCLUDE CHINA AND RUSSIA WHO ARE ASKING,
WHY DON'T WE INVADE TOMORROW? THE ANSWER IS PRESIDENT DONALD
J. TRUMP. WHEN I WAS A BOY, WE HAD CIVIL DEFENSE DRILLS EVERY
MONTH. OUR WATER GURU, ROWLAND HEIGHTS, IS TOO SMART TO ENGAGE
YOUR WATER FOLLIES. BUILD BIGGER, BETTER COURTS AND JAILS.
THANK YOU.

EXECUTIVE OFFICER: THANK YOU. CALLER 626390, PLEASE STATE YOUR
NAME. YOUR LINE IS OPEN. YOU MAY BEGIN.

COLIN CAMPBELL: DEAR MR. PRESIDENT TRUMP, GOVERNOR NEWSOM,
HONORABLE JUDY CHU, MAYOR BRAUN, AND L.A. BOARD OF
SUPERVISORS. SUPERVISORS THE

SUP. KATHRYN BARGER, CHAIR: STANDBY. ALL RIGHT. DO WE KNOW
WHAT THE STATUS OF THE CALLS ARE? ALL RIGHT. ALL RIGHT, CAN WE



THE BOARD OF
SUPERVISORS

1 HOLD IT DOWN PLEASE? WE DON'T HAVE ANY MORE SPEAKERS. THERE'S
2 ONLY ON THE PHONE SPEAKERS. WELL, WHY DON'T WE GO AHEAD AND
3 WHILE THEY'RE GETTING THE PHONE UP, WE WILL TALK ABOUT THE
4 MOTION. CAN WE GET COPIES OF THE MOTION TO HAND OUT TO MY
5 COLLEAGUES? GO AHEAD. OH, I'M THE ONLY ONE WITH A SPEAKER TOO.
6 ALL RIGHT, LET'S TAKE A THREE-MINUTE BREAK. ALL RIGHT, WE'LL
7 TAKE A THREE-MINUTE BREAK. YEAH, AND I CAN'T TURN MY MIC OFF,
8 SO.

9

10 **[THREE MINUTE BREAK]**

11

12 **SUP. KATHRYN BARGER, CHAIR:** IT LOOKS LIKE WE'VE GOT THE POWER
13 RESTORED. SO, I WILL ASK MY COLLEAGUES TO COME BACK ON THE
14 DAIS SO WE CAN DISCUSS THIS MOTION. ALL RIGHT. WE'RE GOING TO
15 GO AHEAD AND START THE MEETING. AND I'M LOOKING FOR, YEAH. BUT
16 I'M GOING TO WAIT FOR SUPERVISOR HORVATH, BECAUSE WE'RE GOING
17 TO HAND OUT A MOTION THAT SUPERVISOR HORVATH AND I ARE GOING
18 TO BRING IN TOGETHER AS CO-AUTHORS. AND IT IS TAKING THE
19 MOTION THAT I HAD ON THE GREEN SHEET AND THE MOTION THAT
20 SUPERVISOR HORVATH HAD ON THE GREEN SHEET AND BLENDING THEM.
21 OKAY. OH, ARE THERE MORE PEOPLE ON THE PHONE? WELL, OKAY,
22 LET'S FINISH WITH THE PHONE. GO AHEAD.

23

24 **NOAH MCCARTHY:** NOAH MCCARTHY, YOUR LINE IS OPEN. PLEASE BEGIN.
25 NOEH, ARE YOU THERE? CAN YOU HEAR? YOUR LINE IS OPEN.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER, CHAIR:** NOAH?

3

4 **EXECUTIVE OFFICER:** WE'LL TAKE THE NEXT CALLER WHILE WE TRY TO
5 CONNECT HIM. CALLER 818300, YOUR LINE IS OPEN, PLEASE BEGIN.
6 CALLER 818300, PLEASE STATE YOUR NAME AND BEGIN. YOUR LINE IS
7 OPEN.

8

9 **TELEPHONE SPEAKER:** HELLO, MY NAME IS BISA PAGE. I WAS NINE
10 YEARS OLD DURING THE 1993 EATON FIRE WHEN NEIGHBORS AND
11 FIREFIGHTERS TOGETHER HELPED SAVE MANY HOMES BUT WE LOST 100.
12 THAT MEMORY WAS INGRAINED IN ME. THIS PAST JANUARY THE
13 RESPONSE WAS COMPLETELY DIFFERENT. ALERTS WERE LATE,
14 FIREFIGHTERS WERE SCARCE AND AT 3:20 A.M. IT WAS A SHERIFF
15 WITH AIR RAID SIRENS AND NEIGHBORS WHO WOKE EACH OTHER AND
16 TRIED TO SAVE HOMES. I LOST MINE AND SAW OTHERS BURN WHILE
17 OFFICIAL HELP NEVER CAME. SOLDIERS ARRIVED THE NEXT DAY WITH
18 GUNS INSTEAD OF HOSES PROTECTING PROPERTY RATHER THAN SAVING
19 IT, PREVENTING CITIZENS FROM BEING ABLE TO SAVE THEIR HOMES.
20 FIREFIGHTERS SAID WE WILL GET TO THAT IF WE CAN. WE BEGGED FOR
21 HELP IN PERSON. WHEN THE WINDS WERE FINALLY DOWN, THERE WAS
22 STILL NO AIR SUPPORT. WE CAN'T AFFORD TO REPEAT THESE MISTAKES
23 AND COULD LEARN FROM THE LAST FIRE 31 YEARS AGO. ONLY AN
24 INDEPENDENT INVESTIGATION CAN ENSURE THE FEDERAL FAILURE NEVER
25 HAPPENS AGAIN IN THE FUTURE. THAT'S WHY I BELIEVE IT'S TIME WE



THE BOARD OF
SUPERVISORS

1 PREPARE OURSELVES WITH TRAINING, SELF-PRESERVATION, AND MAN
2 MANAGEMENT TO COMBAT CLIMATE CHANGE.

3
4 **EXECUTIVE OFFICER:** NOAH MCCARTHY, YOUR LINE IS OPEN. PLEASE
5 BEGIN. NOAH MCCARTHY, YOUR LINE IS OPEN, PLEASE BEGIN. NOEL
6 MCCARTHY, ARE YOU THERE? CAN YOU PLEASE BEGIN NOW?

7
8 **NOAH MCCARTHY:** CAN YOU HEAR ME?

9
10 **EXECUTIVE OFFICER:** YES. CAN YOU PLEASE DISCONNECT FROM YOUR
11 OTHER DEVICE? I SEE YOU'RE CONNECTED TWICE.

12
13 **NOAH MCCARTHY:** GOT IT. APOLOGIES, IS THAT BETTER?

14
15 **EXECUTIVE OFFICER:** OKAY, WE'RE GOING TO GO AHEAD AND START
16 YOUR TIME NOW. PLEASE BEGIN.

17
18 **NOAH MCCARTHY:** I JUST WANTED TO REITERATE.

19
20 **EXECUTIVE OFFICER:** OKAY, WE'RE GOING TO PUT YOU BACK ON HOLD
21 AND WE'RE GOING TO TAKE THE NEXT CALLER.

22
23 **TELEPHONE SPEAKER:** THE SCOPE OF THE CRYSTAL REPORT WAS QUITE
24 NARROW. THEY WERE TASKED WITH INVESTIGATING THE ALERT SYSTEMS
25 AND EVACUATION PROTOCOLS. I HAVE NO DOUBT THESE THINGS CAN BE



THE BOARD OF
SUPERVISORS

1 FIXED, BUT NOW WE AWAIT THE BIGGER REPORT, FRANKLY THE MORE
2 IMPORTANT INVESTIGATION AS TO WHY WEST ALTADENA WAS LEFT TO
3 BURN. WE ALL UNDERSTAND THIS WAS A MAJOR EVENT. ALTADENAS WERE
4 THERE. ALTADENAS EVACUATED THEMSELVES, AND IN MANY CASES,
5 ALTADENAS FOUGHT THE FIRE BY THEMSELVES. THERE WERE NO HEROES
6 FROM THE FIRE DEPARTMENT OR SHERIFF'S OFFICE IN WEST ALTADENA.
7 YOU CAN'T BE A HERO IF YOU'RE NOT THERE EVEN AFTER THE WINDS
8 DIED DOWN, NO ONE CAME DOWNTOWN ALTADENA. THE BEATING HEART OF
9 ALTADENA WAS BURNING AT 9 AM THE NEXT DAY AND THERE WASN'T A
10 FIRE TRUCK IN SIGHT. THERE WAS ONE HELICOPTER DEDICATED TO
11 PROTECTING JPL AND ONE FIRE TRUCK MEANDERING AROUND ALTADENA.
12 THIS IS UNACCEPTABLE. THE QUESTION IS IMPORTANT FOR THE BOARD
13 OF SUPERVISORS NEED TO ADDRESS. WHY WAS --

14
15 **EXECUTIVE OFFICER:** THANK YOU.

16
17 **TELEPHONE SPEAKER:** BLACK AND BROWN NEIGHBORHOODS.

18
19 **EXECUTIVE OFFICER:** CALLER 818645, PLEASE STATE YOUR NAME. YOU
20 MAY BEGIN.

21
22 **ERIC PREVEN:** THANK YOU. IT'S ERIC PREVIN FROM THE THIRD
23 DISTRICT. AND OF COURSE, THERE'S A LOT OF GRATITUDE FOR THE
24 WORK THAT THE FIRST RESPONDERS DID IN RESPONDING TO THIS FIRE.
25 AND I JUST WANT TO REMIND PEOPLE OF THE COLOSSAL FUCK-UP BY



THE BOARD OF
SUPERVISORS

1 THE BOARD AND THE CEO'S OFFICE AND OTHER JURISDICTIONS WITH
2 LA-RICS, WHICH WAS A COMPLETE TRAIN WRECK THAT WAS
3 EMBARRASSING. WE SPENT MILLIONS AND MILLIONS OF BOTH FEDERAL
4 AND STATE DOLLARS CIRCLING AROUND, INFIGHTING, GOING NOWHERE
5 SO THAT IN FACT THE COMMUNICATION PROBLEM THAT WE'RE FACING
6 NOW, THOUGH NOT DIRECTLY RELATED TO IT, IS ABSOLUTELY RELATED
7 BECAUSE IT'S ABOUT NOT COMPLETING THE TASK WITH THE TRUST OF
8 THE PEOPLE IN MIND BACK THEN BECAUSE OF WHERE ARE THE
9 LOBBYISTS BY THE WAY THE PUBLIC SAFETY LOBBYISTS LET THEM COME
10 UP AND TAKE A BOW UNBELIEVABLE AND I WOULD SAY IN TERMS OF
11 FIXING THIS AND GETTING THIS RIGHT, LET'S ALSO LOOK TO THE
12 INSURANCE INDUSTRY. I'M ABOUT TO BLOW THE WHISTLE YET AGAIN ON
13 THESE UNBELIEVABLE PEOPLE WHO FEEL THAT THEY CAN JUST LIE TO
14 YOU.

15
16 **EXECUTIVE OFFICER:** CLAUDIA JEREZ, YOUR LINE IS OPEN. PLEASE
17 BEGIN. CLAUDIA, PLEASE BEGIN. WE'RE GOING TO TAKE THE NEXT
18 CALLER. CALLER 626390, PLEASE STATE YOUR NAME, YOUR LINE IS
19 OPEN AND BEGIN.

20
21 **COLIN CAMPBELL:** DEAR MR. PRESIDENT TRUMP, GOVERNOR NEWSOM,
22 HONORABLE JUDY CHU, MAYOR BRAUN, AND L.A. BOARD OF
23 SUPERVISORS, THE ALDA TEAM WAS FORMED WITH SUZY WILES IN 9/15
24 TO ADDRESS GUN VIOLENCE, COMBINING THE CAPABILITIES WITH DOD,
25 DOJ, FBI, AND LOCAL POLICE. THIS TECHNOLOGY CAN BE USED FOR



THE BOARD OF
SUPERVISORS

1 FIRE PREVENTION EVACUATION. WITH THE L.A. BOARD OF
2 SUPERVISORS, JOIN THE ALFA TEAM TO BRING STARGATE LIFE SUPPORT
3 TO LOS ANGELES COUNTY AND RELEASE THE \$238,500,000,000 FEDERAL
4 BUDGET. AND THERE'S AN INCENTIVIZATION PLAN FOR ALL PUBLIC
5 SERVICE WISHING TO ENROLL. I PRESENTED THE CITY OF SOUTH
6 PASADENA ON 9/17 TO ASK MAYOR BRAUN IF WE CAN DO A PILOT TO
7 SHOW HOW WE CAN PREVENT A SHOOTER BEFORE THEY BECOME A
8 SHOOTER, ENHANCE EMS, AND POLICE RESPONSE. I'VE ALSO ASKED
9 JUDY CHU, HOUSE OF REP, TO JOIN THE ALPHA TEAM. COLIN
10 CAMPBELL, DISTRICT 5. THANK YOU.

11
12 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR AND MEMBERS OF THE
13 BOARD THAT CONCLUDES PUBLIC COMMENT ON THESE ITEMS.

14
15 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR HORVATH.

16
17 **SUP. LINDSEY P. HORVATH:** THANK YOU MADAM CHAIR. I JUST WANT TO
18 CLARIFY WHEN I WAS SPEAKING ABOUT THE HEARST FIRE I HAVE
19 RESIDENTS IN LOS ANGELES IN THE CITY OF LOS ANGELES
20 NEIGHBORHOODS IN THE CITY OF LOS ANGELES WHO WERE IMPACTED WHO
21 SAID THEY DIDN'T RECEIVE ALERTS BUT YOU SAID YOU SENT THOSE
22 ALERTS DID THOSE ALERTS GO TO THE CITY OF LOS ANGELES
23 RESIDENTS?

24
25 **KEVIN MCGOWAN:** THANK YOU FOR THE OPPORTUNITY TO CLARIFY. SO,



THE BOARD OF
SUPERVISORS

1 WE WERE IN UNIFIED COMMAND WITH THE CITY OF LOS ANGELES AND
2 THE COUNTY OF LOS ANGELES. THE ALERTS THAT THE COUNTY OF LOS
3 ANGELES SENT WERE FOR THE COUNTY OF LOS ANGELES AREAS. THE
4 CITY OF LOS ANGELES SENT THE ALERTS FOR THE CITY OF LOS
5 ANGELES AREAS.

6

7 **SUP. LINDSEY P. HORVATH:** SO, I APPRECIATE THAT CLARIFICATION,
8 BUT FOR ME, IT ONCE AGAIN INFORMS WHY A UNIFIED SYSTEM NOT
9 HAVING TO DECIPHER WHO ALERTS ARE COMING FROM AND WHERE THEY
10 SHOULD GO, IT'S JUST INCREDIBLY CHALLENGING FOR NEIGHBORHOODS
11 THAT BORDER EACH OTHER. THEY COULD BE GETTING SUBSTANTIVELY
12 DIFFERENT MESSAGES IF COUNTY AND CITY ARE NOT SENDING THE SAME
13 INFORMATION, AND I THINK THAT IS ALSO FRUSTRATING TO PEOPLE
14 WHO ARE JUST TRYING TO UNDERSTAND WHAT TO DO TO PROTECT
15 THEMSELVES.

16

17 **SUP. KATHRYN BARGER, CHAIR:** YEAH, THANK YOU FOR THAT
18 CLARIFICATION. SO, YOU ALL HAVE A MOTION THAT SUPERVISOR
19 HORVATH AND I ARE CO-AUTHORING, AND I'M GOING TO READ WHAT HAS
20 CHANGED. IT IS NOW THAT WE FURTHER, ON DIRECTIVE 1, THAT WE
21 THEREFORE MOVE IS GOING TO BE 60 DAYS VERSUS 90 DAYS, WHICH
22 MAKES TOTAL SENSE. THE SECOND, AGAIN, WE'RE ALIGNING THE 60
23 DAY WHERE THERE'S SUBSTANTIVE CHANGE IS GOING TO BE THE THIRD.
24 WE THEREFORE MOVE THAT THE BOARD OF SUPERVISORS DIRECT THE
25 CHIEF EXECUTIVE OFFICE TO PROVIDE A WRITTEN FEASIBILITY REPORT



THE BOARD OF
SUPERVISORS

1 AND FISCAL IMPACT WITH NEXT STEPS IN 60 DAYS TO IMPLEMENT AN
2 AAR RECOMMENDATION TO INITIATE A RESTRUCTURING OF OEM'S
3 ORGANIZATIONAL FRAMEWORK TO ADDRESS THE LACK OF AUTONOMY AND
4 FRAGMENTED AUTHORITY THAT CURRENTLY UNDERMINES ITS ABILITY TO
5 COORDINATE EMERGENCY MANAGEMENT EFFECTIVELY. THE REPORT SHOULD
6 CONSIDER THE FEASIBILITY OF MOVING OEM OUT OF THE CEO'S OFFICE
7 TO AN ORGANIZATIONAL FRAMEWORK THAT ENHANCES ITS AUTONOMY AND
8 AUTHORITY. THE REPORT SHOULD INCLUDE, BUT NOT LIMITED TO, ONE,
9 CURRENT STAFFING LEVELS AND FUNDING WITHIN THE OEM, INCLUDING
10 FEDERAL, STATE, AND LOCAL GRANTS ANTICIPATED STAFFING LEVELS,
11 INCLUDING SURGE STAFFING DURING ACTIVATIONS, SPACE NEEDS AND
12 FUNDING CONSIDERATIONS. TWO, ASSESSMENT OF WHETHER OEM'S
13 CURRENT STRUCTURE ALIGNS WITH ITS COORDINATION
14 RESPONSIBILITIES AND BEST PRACTICES IN EMERGENCY MANAGEMENT.
15 ESTABLISH CLEAR AUTHORITY FRAMEWORKS AND STANDARDIZED
16 OPERATIONAL PROTOCOLS, INCLUDING UPDATES TO STANDARD OPERATING
17 PROCEDURES FOR EMERGENCY ACTIVATIONS, MESSAGING PROTOCOLS AND
18 PARTNER COORDINATION. AND THEN THREE, A HIGH LEVEL SCHEDULE
19 FOR THE CREATION OF A NEW DEPARTMENT OF OEM AND THEN
20 TRANSITION OF PROGRAMS AND FUNDING WITH A FOCUS ON CRITICAL
21 PATH MILESTONES TO ENSURE THAT THE BOARD AND THE PUBLIC ARE
22 AWARE OF THE ACTION ITEMS AND ASSOCIATED PROCESSES THAT MUST
23 BE COMPLETED AND BY WHEN. THE SCHEDULE REPORT SHOULD INCLUDE,
24 ONE, A SUMMARY OF COUNTY PROGRAMS AND FUNCTIONS THAT WILL
25 TRANSITION TO THE NEW COUNTY DEPARTMENT SHOULD THE BOARD



THE BOARD OF
SUPERVISORS

1 CHOOSE TO CREATE A NEW COUNTY DEPARTMENT. TWO, A FUNCTIONAL
2 ORGANIZATIONAL CHART TO BE REFINED AS THE PROCESS CONTINUES,
3 AND DESCRIPTION OF PROGRAMS THAT WILL OPERATE OUT OF THIS NEW
4 DEPARTMENT. AND THREE, ANY PROPOSED PHASING OF DEPARTMENT
5 OPERATIONS, FUNDING TRANSFERS, DEPARTMENTAL, DEPARTMENT'S
6 PROJECTED STAFFING NEEDS, NECESSARY CLASSIFICATIONS, AND JOB
7 DUTIES. AND THEN WE FURTHER MOVED THAT THE BOARD OF
8 SUPERVISORS DIRECT THE CEO TO PROVIDE THE FOLLOWING ADDITIONAL
9 WRITTEN INFORMATION. ONE WITHIN 90 DAYS, A PRELIMINARY SUMMARY
10 OF COUNTY OEM PROGRAMS AND FUNCTIONS THAT WILL TRANSITION TO
11 THE NEW COUNTY DEPARTMENT/ORGANIZATION SHOULD THE BOARD CHOOSE
12 TO CREATE THE NEW COUNTY DEPARTMENT, INCLUDING A FUNCTIONAL
13 END STATE ORGANIZATIONAL CHART TO BE REFINED AS THE PROCESS
14 CONTINUES AND DESCRIPTION OF PROGRAMS THAT WILL OPERATE OUT OF
15 THIS NEW DEPARTMENT. THE REPORT SHOULD DESCRIBE ANY PROPOSED
16 PHASING OF DEPARTMENTAL OPERATIONS, FUNDING TRANSFERS,
17 DEPARTMENTS, PROJECTED STAFFING NEEDS, NECESSARY
18 CLASSIFICATIONS, AND JOB DUTIES. AND WITHIN 120 DAYS, A FISCAL
19 AND STAFFING PLAN FOR THE NEW DEPARTMENT, WHICH SHOULD
20 INCLUDE, BUT NOT LIMITED TO ALL EMERGENCY PROGRAMS AND FUNDING
21 SOURCES ACROSS DEPARTMENTS WHICH WILL BE CONSOLIDATED INTO THE
22 NEW DEPARTMENT. AND THEN WE ARE STRIKING THE I FURTHER MOVE
23 THAT THE BOARD OF SUPERVISORS INSTRUCT THE CHIEF EXECUTIVE
24 OFFICE TO REPORT BACK IN 90 DAYS REGARDING THE OEM STRUCTURE.
25 WE COMPROMISED ON THE ABOVE LANGUAGE. AND THE FINAL, WE



THE BOARD OF
SUPERVISORS

1 FURTHER MOVE IS JUST AGAIN, ALIGNING TO THE 60 DAY VERSUS 90
2 DAY. SO, I WANT TO JUST PUBLICLY THANKS, SUPERVISOR HORVATH
3 AND HER TEAM, AND MY TEAM FOR WORKING ON THIS. I THINK IT'S
4 IMPORTANT FOR US TO GET THIS RIGHT, BUT ALSO TO HAVE CONSENSUS
5 AMONGST US ALL BECAUSE THE FUTURE OF OUR OFFICE OF EMERGENCY
6 MANAGEMENT DEPENDS UPON OUR LEADERSHIP TO GET IT DONE. SO,
7 WITH THAT, I WOULD ASK FOR YOUR AYE VOTE.

8

9 **EXECUTIVE OFFICER:** THANK YOU, MADAM CHAIR. SO, THE ITEM IS
10 BEFORE YOU AS AMENDED AND WE'RE REFERRING BACK ITEM 54C. SO
11 WITH THAT, SUPERVISOR SOLIS?

12

13 **SUP. HILDA SOLIS:** AYE.

14

15 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

16

17 **SUP. HOLLY J. MITCHELL:** AYE.

18

19 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR
20 HORVATH?

21

22 **SUP. LINDSEY P. HORVATH:** AYE.

23

24 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. SUPERVISOR HAHN?

25



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** AYE.

2

3 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?

4

5 **SUP. KATHRYN BARGER, CHAIR:** AYE.

6

7 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. MOTION PASSES, 5-0.

8

9 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU AND TO THE SURVIVORS,
10 I'M LOOKING OUT IN THE AUDIENCE, I SEE EVAN, I SEE, I FEEL
11 WHEN YOU WERE TALKING, NOTHING WE CAN SAY IS GOING TO BRING
12 BACK YOUR HOME, BUT I PROMISE YOU, WE ALL HEAR YOU. SO, THANK
13 YOU. ALL RIGHT, EXECUTIVE OFFICER.

14

15 **EXECUTIVE OFFICER:** THANK YOU, MADAM CHAIR. WE WILL NOW BE
16 MOVING ON TO A SUPPLEMENTAL BUDGET ITEM, ITEM 63 THROUGH 68.
17 FOR MEMBERS OF THE PUBLIC JOINING US REMOTELY, TO COMMENT ON
18 THESE ITEMS, PLEASE USE THE RAISE HAND FEATURE IF YOU'RE
19 ONLINE OR PRESS STAR 3 IF YOU'RE ON THE PHONE. REPRESENTATIVES
20 FROM THE CHIEF EXECUTIVE OFFICE WILL MAKE A PRESENTATION.
21 REPRESENTATIVES FROM THE OFFICES OF AUDITOR CONTROLLER,
22 DISTRICT ATTORNEY, AND ASSESSOR ARE AVAILABLE FOR QUESTIONS.
23 FOR THE DEPARTMENTAL SPEAKERS, PLEASE STATE YOUR NAME AND
24 TITLE FOR THE RECORD WHEN YOU ADDRESS THE BOARD.

25



THE BOARD OF
SUPERVISORS

1 **FESIA DAVENPORT:** GOOD AFTERNOON SUPERVISORS. TODAY MARKS THE
2 FINAL PHASE IN OUR ANNUAL BUDGET PROCESS, A PHASE THAT WE CALL
3 SUPPLEMENTAL CHANGES BUDGET. OUR OBJECTIVE TODAY IS TO FUND
4 ESSENTIAL SERVICES TO THE PUBLIC WHILE MAINTAINING OUR LEGALLY
5 REQUIRED BALANCED BUDGET IN AVOIDING A STRUCTURAL DEFICIT
6 WHICH WOULD HARM THE COUNTY'S HIGH CREDIT RATINGS AND
7 UNDERMINE THE FISCAL INTEGRITY THAT YOUR BOARD HAS ESTABLISHED
8 OVER THE COURSE OF MANY YEARS. CAN WE BRING UP THE
9 PRESENTATION SLIDES PLEASE? THANK YOU. BEFORE WE JUMP INTO THE
10 SLIDES, I THINK IT'S WORTH NOTING THAT THE COUNTY IS
11 ACCUSTOMED TO DEALING WITH CHALLENGES AND COMPETING
12 PRIORITIES. HOWEVER, THIS YEAR IS TRULY DIFFERENT. NEVER
13 BEFORE IN OUR RECENT HISTORY HAVE WE FACED SUCH A RELENTLESS
14 ONSLAUGHT OF UNPRECEDENTED AND SIMULTANEOUS PRESSURES. IN
15 ADDITION TO PREPARING FOR FEDERAL AND STATE BUDGET CUTS, WHICH
16 ARE ANTICIPATED TO GROW IN 2026 AND 2027, WE MUST BEGIN MAKING
17 PAYMENTS THIS JANUARY TO SETTLE \$4,000,000,000 IN CHILDHOOD
18 SEXUAL ASSAULT CLAIMS. THE COST OF RESPONDING TO AND
19 RECOVERING FROM THE JANUARY WILDFIRES, A TOPIC THAT WE JUST
20 DISCUSSED IN DEPTH, IS ANOTHER CHALLENGE. WE HAVE ESTIMATED
21 THE MULTI-YEAR POTENTIAL IMPACT OF COSTS AND REVENUE LOSSES AT
22 ROUGHLY \$2,000,000,000. THIS ALL COMES AS WE ARE MAKING
23 SIGNIFICANT COMMITMENTS TO INVEST IN OUR COUNTY WORKFORCE.
24 ALTHOUGH WE ARE STILL NEGOTIATING WITH SEVERAL BARGAINING
25 UNITS, WE HAVE OFFERS ALREADY ON THE TABLE TODAY THAT ARE



THE BOARD OF
SUPERVISORS

1 EXPECTED TO REQUIRE AN ADDITIONAL \$2,000,000,000 TO FUND OVER
2 THE THREE CONTRACT YEARS BEGINNING THIS FISCAL YEAR.
3 FULFILLING THESE AND OTHER IMPORTANT OBLIGATIONS AGAINST THE
4 BACKDROP OF HISTORICALLY LOW LOCALLY GENERATED REVENUE WILL
5 REQUIRE US TO MAKE CUTS ELSEWHERE TO BALANCE OUR BUDGET AS
6 REQUIRED BY LAW AND BOARD POLICY. THE FACT THAT YOUR BOARD IS
7 CONSIDERING THE SUPPLEMENTAL BUDGET JUST ONE DAY BEFORE A
8 POSSIBLE FEDERAL GOVERNMENT SHUTDOWN, WHICH INTERJECTS MORE
9 UNCERTAINTY INTO THE ECONOMIC LANDSCAPE CLEARLY AND KEENLY
10 ILLUSTRATES THIS POINT. SUPPLEMENTAL BUDGET AT A GLANCE. SO,
11 THIS SLIDE DEPICTS THE SUPPLEMENTAL BUDGET AT A GLANCE IN
12 TERMS OF DOLLARS AND BUDGETED POSITIONS. THE TOTAL BUDGET
13 INCREASE HAS INCREASED IN THIS BUDGET PHASE BY \$3,700,000,000
14 FROM THE BUDGET ADOPTED BY YOUR BOARD IN JUNE, A POINT I WILL
15 ADDRESS IN DETAIL ON THE NEXT SLIDE. IT IS IMPORTANT TO NOTE
16 THAT OF THIS AMOUNT, ONLY \$48,200,000 MILLION IS NEW ONGOING
17 LOCALLY GENERATED REVENUE. ON THE RIGHT SIDE OF THE SLIDE, YOU
18 SEE THE RED ARROW POINTING DOWNWARD BECAUSE MY OFFICE IS
19 RECOMMENDING CUTTING A NET TOTAL OF 1,125 BUDGETED POSITIONS,
20 MOST OF WHICH ARE CURRENTLY VACANT, FROM THE BUDGET THAT WAS
21 JUST ADOPTED IN JUNE. NINE HUNDRED AND THIRTY OF THESE
22 POSITIONS ARE BEING ELIMINATED AS PART OF THE 5.5% CURTAILMENT
23 TO DEPARTMENTAL BUDGETS TO HELP FUND THE ANTICIPATED COSTS OF
24 LIVING INCREASES NEGOTIATED WITH SOME OF OUR LABOR PARTNERS.
25 THE REMAINING 275 POSITIONS ARE BEING CUT FROM THE HEALTH



THE BOARD OF
SUPERVISORS

1 SERVICES DEPARTMENT IN ANTICIPATION OF FEDERAL FUNDING CUTS. I
2 WANT TO STRESS THAT THE 1,125 POSITIONS SHOWN ON THIS SLIDE IS
3 A NET NUMBER, MEANING THAT WE ARE ALSO ADDING POSITIONS FOR
4 SOME DEPARTMENTS IN THIS BUDGET WHERE NECESSARY. HOWEVER,
5 AFTER ADDING THE NUMBER OF POSITIONS THAT WE'RE ADDING AND
6 SUBTRACTING THE NUMBER OF POSITIONS BEING CUT, THE NET RESULT
7 IS 1,125 BUDGET POSITIONS BEING CUT FROM THE BUDGET. I'LL TAKE
8 THE NEXT SLIDE, PLEASE. THIS SLIDE IS INTENDED TO EXPLAIN WHAT
9 SEEMS LIKE A PARADOX, AND I GET ASKED THIS QUESTION OFTEN
10 EVERY YEAR DURING THIS TIME IN SUPPLEMENTAL. THE QUESTION THIS
11 YEAR IS HOW CAN WE HAVE AN ADDITIONAL \$3,700,000,000 IN
12 FUNDING IN JUST THREE MONTHS AFTER THE FINAL CHANGES BUDGET IN
13 JUNE AND WHERE DID THIS FUNDING COME FROM? THE ANSWER, MOST OF
14 THIS FUNDING IS NOT NEW FUNDING. IT IS UNSPENT FUNDING FROM
15 THE LAST FISCAL YEAR, WHICH IS FISCAL YEAR 24/25, THAT IS
16 BEING ROLLED OVER INTO THE CURRENT YEAR'S BUDGET. AND MOST OF
17 IT REPRESENTS ONE-TIME FUNDING. BUT FIRST OF ALL, I'LL START
18 WITH SOME GOOD NEWS. THE ASSESSOR'S NEW AUTOMATED SYSTEM HAS
19 ENABLED ASSESSOR'S STAFF TO PROCESS MORE PROPERTY TAX
20 ASSESSMENTS AND PROCESS THEM FASTER. THIS IN TURN HAS ENABLED
21 STAFF TO ADD MORE NEWLY CONSTRUCTED BUILDINGS TO THE TAX ROLL
22 AND TO PROCESS MORE PROPERTY TRANSFERS THIS FISCAL YEAR. THIS
23 SPEED AND EFFICIENCY RESULTED IN ADDITIONAL PROPERTY TAX
24 REVENUE FOR THIS YEAR'S BUDGET, APPROXIMATELY \$48,200,000. AS
25 I'LL EXPLAIN ON SITE SIX, THESE FUNDS ARE LARGELY SPOKEN FOR.



THE BOARD OF
SUPERVISORS

1 EARLIER, I SAID THAT MOST OF THE \$3,700,000,000 IS UNSPENT
2 FUNDING FROM LAST FISCAL YEAR. TYPICALLY, THE SUPPLEMENTAL
3 BUDGET INCLUDES FUNDING THAT WAS BUDGETED IN THE PRIOR BUDGET
4 YEAR, BUT THAT WHICH REMAINED UNSPENT AT THE CLOSE OF THAT
5 SAME FISCAL YEAR. SO HERE I AM REFERRING TO THE FUNDS THAT
6 WERE BUDGETED FOR FISCAL YEAR 24/25, BUT WHICH REMAIN UNSPENT
7 ON JUNE 30TH, 2025, WHICH IS THE CLOSE OF THE FISCAL YEAR.
8 FUNDS REMAIN UNSPENT PRIMARILY FOR THREE REASONS, WHICH I'LL
9 GO THROUGH QUICKLY. FIRST, POSITIONS THAT ARE BUDGETED DO NOT
10 GET FILLED, OR FIELD POSITIONS ARE VACATED DURING ALL OR PART
11 OF THE YEAR. AND IT COULD BE FOR A NUMBER OF REASONS,
12 RETIREMENTS, SEPARATIONS FROM EMPLOYMENT, TRANSFERS, ET
13 CETERA. AND YOUR BOARD DISCUSSED HIRING AND VACANCIES LAST
14 TUESDAY AT THE BOARD MEETING. SECOND, SOME PROGRAMS RAMP UP
15 MORE SLOWLY THAN EXPECTED FOR A NUMBER OF REASONS. CONTRACTING
16 PROCESSES, TIME FOR COMMUNITY ENGAGEMENT, TIME TO DESIGN AND
17 DEVELOP A PROGRAM, ET CETERA. AND THIRD, MULTI-YEAR CAPITAL
18 PROJECTS. CAPITAL PROJECTS TEND TO BE TIME-CONSUMING, COMPLEX
19 UNDERTAKINGS. FUNDING MAY BE ALLOCATED IN A BUDGET YEAR, BUT
20 THE PROJECT MAY PROCEED AT A SLOWER PACE AND SPAN MULTIPLE
21 YEARS. ON THIS SLIDE, WE HAVE THREE CATEGORIES OF UNDERSPIN.
22 SO, I JUST GAVE YOU THE THREE REASONS WHY, PRIMARY REASONS WHY
23 YOU HAVE UNDERSPIN IN A BUDGET AT THE END OF THE YEAR. AND I
24 WANT TO GO THROUGH THE THREE THAT ARE ON THIS CATEGORY. FIRST,
25 THERE IS \$1,300,000,000 IN UNDERSPIN IN SPECIAL DISTRICTS AND



THE BOARD OF
SUPERVISORS

1 SPECIAL REVENUE. THAT IS REPRESENTED BY THE BLUE BAR AT THE
2 BOTTOM. THESE FUNDS ARE TYPICALLY RESTRICTED AND CANNOT BE
3 REPURPOSED OR USED FOR OTHER PURPOSES OTHER THAN WHAT THEY ARE
4 INTENDED FOR. NEXT ON THE SLIDE IN THE BOTTOM RIGHT, YOU'LL
5 SEE THERE'S \$485,900,000 IN UNDERSPEND IN THE GENERAL FUND.
6 AND THEN LASTLY, IN THE MIDDLE, THERE IS \$427,300,000 IN
7 UNDERSPIN AND CFCI FUNDING. I'LL TAKE THE OPPORTUNITY TO NOTE
8 HERE THAT THIS IS NOT A CHANGE IN THE CFCI SPENDING PLAN. IN
9 ALL UNSPENT CFCI DOLLARS, TOTALING \$273,200,000, ARE BEING
10 ROLLED OVER FOR CFCI TO RECOMMEND FOR PROGRAMMING. I'LL
11 UNDERSCORE THAT THIS INCREASE IS DUE ESSENTIALLY TO AN
12 ACCOUNTING TRANSFER. IT IS NOT NEW MONEY. IT'S EXISTING MONEY
13 THAT'S BEING ROLLED OVER TO THE CURRENT FISCAL YEAR. THERE'S
14 ALSO APPROXIMATELY \$887,000,000 IN NEW FEDERAL, STATE, AND
15 OTHER NON-LOCAL REVENUES DESIGNATED FOR SPECIFIC PROGRAMS THAT
16 WAS NOT ANTICIPATED AS OF THE BUDGET IN JUNE. AND THEN
17 FINALLY, WE ARE RECOMMENDING THAT THE BOARD DRAW DOWN
18 \$400,000,000 FROM OUR RAINY-DAY FUND, A RARE RECOMMENDATION
19 FROM OUR OFFICE FOR THE COUNTY OF LOS ANGELES. I'M OFFERING A
20 LOT OF DETAIL HERE TO TRY TO PREEMPT ANY MISINFORMATION OR
21 ERRONEOUS INFORMATION OR THE ERRONEOUS BELIEF THAT THE COUNTY
22 HAS \$3,700,000,000 IN NEW FUNDING TO USE AS IT PLEASES. THAT
23 IS NOT THE CASE. THE TAKEAWAY HERE ON THIS SLIDE IS THAT THERE
24 HAS BEEN GROWTH. THAT GROWTH IN THIS BUDGET PHASE IS
25 \$48,200,000 AND REPRESENTS FUNDING THAT, FOR THE MOST PART,



THE BOARD OF
SUPERVISORS

1 HAS BEEN COMMITTED AND IS BEING CARRIED OVER TO FULFILL THAT
2 COMMITMENT. I'LL TAKE THE NEXT SLIDE PLEASE. THIS SLIDE
3 ILLUSTRATES SOME OF THE PUBLIC FACING CUTS TO PROGRAMS AND
4 SERVICES THAT ARE BEING IMPLEMENTED IN THIS BUDGET PHASE IN
5 ORDER TO HELP FUND OUR INVESTMENT AND BONUSES AND COST OF
6 LIVING INCREASES FOR OUR COUNTY EMPLOYEES. ALTHOUGH WE SHARED
7 THIS INFORMATION IN JUNE DURING THE FINAL CHANGES
8 PRESENTATION, THE DEPARTMENTAL BUDGETS ARE ACTUALLY BEING
9 CURTAILED DURING THIS PARTICULAR BUDGET PHASE. SOME
10 DEPARTMENTS LIKE PARKS HAVE ALREADY OPERATIONALIZED THESE
11 CUTS. OTHER DEPARTMENTS HAVE BEEN FINE TUNING THEIR PRIORITIES
12 AND ONLY RECENTLY FINALIZED THEIR ACTUAL CURTAILMENT PLANS.
13 FOR THE PUBLIC, I THINK IT'S IMPORTANT TO CLARIFY THAT EACH
14 DEPARTMENT MANAGES ITS OWN BUDGET AND SETS ITS OWN
15 DEPARTMENTAL PRIORITIES. THE DECISIONS ABOUT WHICH PROGRAMS TO
16 CUT, WHICH POSITIONS OR SERVICES TO CUT TO MEET THE
17 REQUIREMENT FOR A 5.5% CURTAILMENT WAS DIRECTED BY THE
18 DEPARTMENT HEADS WORKING WITH THEIR EXECUTIVE TEAMS AND THEIR
19 PROGRAM STAFF, WITH MY OFFICE PROVIDING GUIDANCE AS NEEDED
20 AROUND LEGAL MANDATES, MATCHING FUNDS, AND OTHER CRITICAL
21 FACTORS. IF A DEPARTMENT PROVIDED A CURTAILMENT PLAN WITH
22 QUESTIONABLE STRATEGIES OR NUMBERS THAT COULD NOT BE VALIDATED
23 WITHIN NECESSARY TIMEFRAMES, MY OFFICE REJECTED THE
24 CURTAILMENT PLAN AND INSTRUCTED THE DEPARTMENT TO RESUBMIT AN
25 ACTIONABLE PLAN. THESE ARE DIFFICULT DECISIONS TO MAKE, TO BE



THE BOARD OF
SUPERVISORS

1 SURE, BUT OUR GUIDING PRINCIPLE IS MAINTAINING OUR CORE
2 RESPONSIBILITIES TO THE EXTENT OUR FUNDING ALLOWS, WHICH
3 INCLUDE HEALTH, PUBLIC HEALTH, SOCIAL SERVICES SAFETY NET,
4 ALONG WITH MAINTAINING PUBLIC SAFETY, OPERATING OUR JUSTICE
5 SYSTEM, AND OVERSEEING FREE AND ACCESSIBLE ELECTIONS. LOS
6 ANGELES COUNTY IS NOT ALONE IN ITS NEED TO IMPLEMENT
7 CURTAILMENTS. COUNTIES UP AND DOWN THE STATE AND IN FACT
8 ACROSS THE COUNTRY ARE STRUGGLING WITH THESE VERY SAME ISSUES.
9 UNFORTUNATELY, AS YOU SEE ILLUSTRATED ON THIS SLIDE FOR
10 CONSTITUENTS, THIS WILL MEAN FEWER YOUTH PROGRAMS, INCLUDING
11 SOME JOB OPPORTUNITIES, SHORTER HOURS FOR PARKS, FEWER ARTS
12 GRANTS, CLOSING OF SOME PROBATION OFFICES, AND LESS SUPPORT
13 FOR ANIMALS IN OUR SHELTERS. I'LL TAKE OUR NEXT SLIDE PLEASE.
14 ON THIS SLIDE HERE'S A CLOSER LOOK AT THE POSITIONS, SOME OF
15 THE POSITIONS BEING CURTAILED, HIGHLIGHTING ON THIS SLIDE JUST
16 THE DEPARTMENTS WHERE THE CUT EQUATES TO MORE THAN 50
17 POSITIONS. IN TOTAL, 25 OF OUR 38 DEPARTMENTS ARE CUTTING
18 POSITIONS WHILE OTHERS HAVE FOUND OTHER WAYS TO CUT COSTS. I
19 WANT TO PARTICULARLY CALL OUT THE POSITIONS CUT FROM OUR
20 OFFICE OF THE DISTRICT ATTORNEY AND OUR PROBATION DEPARTMENT
21 BECAUSE OF ERRONEOUS INFORMATION THAT IS CIRCULATING THAT
22 APPEARS TO COMMUNICATE THAT ONLY THESE DEPARTMENTS ARE TAKING
23 CURTAILMENTS. THAT IS NOT ACCURATE. DETAILS ON ALL POSITION
24 CUTS ACROSS ALL THE DEPARTMENTS CAN BE FOUND IN A SUPPLEMENTAL
25 BUDGET FACT SHEET AT CEO.LACOUNTY.GOV AND ALSO IN THE BOARD



THE BOARD OF
SUPERVISORS

1 LETTER POSTED WITH THIS AGENDA ITEM. I'LL TAKE THE NEXT SLIDE,
2 PLEASE. NOW I WANT TO TURN TO SOME OF THE POSITIVE CHANGES
3 REFLECTED IN THIS BUDGET PHASE. I MENTIONED EARLIER THAT ONLY
4 \$48,200,000 OF THE \$3,700,000,000 INCREASE IN THIS BUDGET IS
5 ONGOING UNRESTRICTED LOCAL REVENUE. BY WAY OF AN EARLIER
6 MOTION, THE BOARD HAS DESIGNATED \$40,000,000 OF THIS TOTAL TO
7 PAY WAGE INCREASES FOR IN-HOME SUPPORTIVE SERVICES WORKERS WHO
8 PROVIDE ESSENTIAL IN-HOME CARE FOR MANY OF OUR SENIORS AND
9 RESIDENTS WITH DISABILITIES. THE REMAINING 8.2 BALANCE IS
10 BEING SET ASIDE TO COVER CONTINGENCIES IN LINE WITH THE
11 BOARD'S FISCAL POLICIES. THE ONE-TIME FUNDING THAT I FLAGGED
12 EARLIER IN THIS PRESENTATION IS ALSO BEING ALLOCATED FOR VERY
13 IMPORTANT USES. AND I WON'T GO THROUGH EACH ONE OF THEM ON
14 THIS SLIDE, BUT YOU COULD SEE THEM DISPLAYED HERE. I'LL GO TO
15 THE NEXT SLIDE, PLEASE. ANOTHER KEY BUDGET RECOMMENDATION IS
16 TO DRAW \$400,000,000 FROM THE COUNTY'S RAINY-DAY FUND, WHICH
17 WHEN ADDED TO THE \$415,000,000 WE ARE TRANSFERRING FROM FUNDS
18 PREVIOUSLY SET ASIDE, WILL PAY THE \$1,815,000 INSTALLMENT,
19 WHICH IS OUR FIRST INSTALLMENT, OF THE \$4,000,000,000 AB 218
20 SETTLEMENT OF CHILDHOOD SEXUAL ASSAULT CLAIMS. THAT FIRST
21 PAYMENT IS DUE IN JANUARY OF 2026. THIS IS AN OBLIGATION WE
22 NEED TO MEET IN ORDER TO DO WHAT WE CAN TO HELP PEOPLE WHO
23 WERE ABUSED WHILE IN THE COUNTY'S CARE, TO HELP THEM RECOVER
24 AND TO HELP THEM REBUILD THEIR LIVES. I'VE SAID BEFORE AND
25 WILL SAY AGAIN THAT THE NARRATIVES THAT WE HEAR ABOUT THESE



THE BOARD OF
SUPERVISORS

1 ABUSE CASES ARE REPREHENSIBLE AND THEY SHOULD HAVE NEVER
2 HAPPENED, YET HERE WE ARE. WE CONTINUE TO MAKE THE SYSTEMIC
3 CHANGES NEEDED TO KEEP YOUNG PEOPLE SAFE, INCLUDING A NEW
4 CHILD SEXUAL ABUSE HOTLINE THAT IS EXPECTED TO BE OPERATIONAL
5 THIS YEAR. HOWEVER, THE NUMBER OF CLAIMS ALLEGING SEXUAL
6 ASSAULT CONTINUES TO GROW AND IS NOW EXPECTED TO EXCEED 14,000
7 CLAIMS. UNDER EXISTING LAW, THESE CLAIMS CAN BE BROUGHT BY
8 THOSE WHO HAVE LEFT THE COUNTY'S CARE MORE THAN TWO DECADES
9 AGO, MAKING IT VERY DIFFICULT TO CALCULATE OUR TOTAL POTENTIAL
10 LIABILITY. UNFORTUNATELY, WE WERE UNABLE TO ADDRESS
11 LEGISLATIVELY THE IMPACT OF THESE CASES ON LOCAL GOVERNMENT
12 BUDGETS DURING THIS MOST RECENT LEGISLATIVE SESSION. BUT WE
13 MUST TRY AGAIN BECAUSE WE HAVE NO CHOICE. WE ARE COMMITTED TO
14 BALANCE. WE WANT TO PRESERVE THE RIGHTS OF VICTIMS TO BE
15 HEARD, TO SEEK REDRESS FOR THEIR WRONGS, AND TO RECEIVE
16 COMPENSATION FOR THE HARM SUFFERED, BALANCED WITH PRESERVING
17 THE COUNTY'S ABILITY TO PROVIDE SAFETY NET SERVICES. WE WILL
18 CONTINUE TO WORK WITH OUR LEGISLATIVE PARTNERS IN SACRAMENTO
19 AND VICTIM RIGHTS ADVOCATES TO COME UP WITH COMMON SENSE FIXES
20 THAT STRIKE THE RIGHT BALANCE. DRAWING FROM OUR RAINY-DAY FUND
21 IS ALSO A TOUGH DECISION IN AND OF ITSELF. IN OUR HISTORY, WE
22 HAVE TAPPED THIS FUND EXTREMELY RARELY, AND I BELIEVE THE LAST
23 TIME WE TAPPED INTO IT WAS IN 2008. THE GOVERNMENT FINANCE
24 OFFICERS ASSOCIATION, WHICH IS AN INDEPENDENT BODY THAT
25 ANALYZES BEST PRACTICES IN GOVERNMENT FINANCE, RECOMMENDS THAT



THE BOARD OF
SUPERVISORS

1 LOCAL JURISDICTIONS SET ASIDE 17% OF THEIR ONGOING LOCALLY
2 GENERATED REVENUES AND RESERVES. THE BOARD'S FISCAL POLICY
3 ALIGNS WITH THIS GUIDANCE TARGETING A 17% RAINY DAY FUND
4 BALANCE EQUIVALENT TO \$1,500,000,000 AS OF THIS SUPPLEMENTAL
5 BUDGET. AFTER DRAWING DOWN AN ADDITIONAL \$400,000,000 AND
6 SETTING ASIDE 10% OF OUR ONE-TIME YEAR-END SAVINGS, OUR RAINY
7 DAY FUND BALANCE WILL BE \$738,000,000, OR ROUGHLY 8.1% OF OUR
8 ONGOING DISCRETIONARY REVENUES, FAR BELOW THE RECOMMENDED
9 TARGET OF 17%. TO THOSE WHO WOULD URGE US TO PULL MORE MONEY
10 OUT TO FUND PROGRAMS AND SERVICES, I WANT TO AGAIN HIGHLIGHT
11 THAT THIS IS ONE-TIME FUNDING, WHICH BY BOARD FISCAL POLICY IS
12 UNABLE TO BE USED TO FUND ONGOING COMMITMENTS, AND THAT OUR
13 INVESTMENT GRADE CREDIT RATINGS RELY ON HEALTHY RESERVES,
14 INCLUDING THE RAINY-DAY FUND. THIS IS NOT JUST A TECHNICAL
15 ISSUE OF INTEREST ONLY TO FINANCIAL SYSTEM INSIDERS. THESE
16 RATINGS ARE WHAT DETERMINE OUR COST OF BORROWING MONEY, FOR
17 EXAMPLE, TO PAY THE BALANCE OF THE AB 218 CLAIMS, TO MANAGE
18 CASH FLOW, TO MAKE PAYROLL EVERY TWO WEEKS, AND TO SUPPORT ALL
19 THE OPERATIONS OF THE COUNTY WITHOUT INTERRUPTION OR WITHOUT
20 HIGHER COSTS. TAKE THE NEXT SLIDE, PLEASE. SUPERVISORS, THIS
21 CONCLUDES MY PRESENTATION. I KNOW THAT WE HAVE SPEAKERS ON THE
22 DAIS. I WOULD BE HAPPY TO ANSWER ANY QUESTIONS YOU MAY HAVE
23 NOW OR AFTER DEPARTMENT HEADS SPEAK. THANK YOU.

24
25 **SUP. KATHRYN BARGER, CHAIR:** ALL RIGHT. THANK YOU. WE'RE GOING



THE BOARD OF
SUPERVISORS

1 TO HEAR FROM THE, FROM D.A. HOCHMAN AND JEFFREY PRANG, AND
2 THEN WE'LL GO IN ORDER SUPERVISOR MITCHELL BEGIN. SUPERVISOR
3 HORVATH, SUPERVISOR HAHN, SUPERVISOR BARGER, SUPERVISOR SOLIS.
4 SO, WITH THAT D.A. HOCHMAN WELCOME.

5

6 **NATHAN J. HOCHMAN:** THANK YOU VERY MUCH SUPERVISOR BARGER FOR
7 THIS OPPORTUNITY TO ADDRESS THE BOARD. THE REASON I AM HERE IS
8 TO PUT SOME FLESH ON THE BONES AND THE MUSCLES OF THESE CUTS
9 AND TO SHOW YOU, AT LEAST AS IT AFFECTS THE DISTRICT
10 ATTORNEY'S OFFICE, HOW THESE CUTS WILL IMPACT PUBLIC SAFETY.
11 NOW, I'VE BEEN ON THE JOB JUST SHY OF TEN MONTHS, AND I'VE
12 COME TO HAVE A HUGE APPRECIATION FOR SOME OF THE THREE KEY
13 PARTNERS THAT HELP KEEP PEOPLE SAFE IN THIS COUNTY. THERE'S
14 THIS BOARD, ACTUALLY, AND YOUR COMMITMENT, I'VE HAD A CHANCE
15 TO MEET WITH EACH AND EVERY ONE OF YOU, YOUR COMMITMENT TO
16 PUBLIC SAFETY, I FIND TO BE PROFOUND. WE HAVE DIFFERENT IDEAS
17 ON HOW TO EXECUTE PUBLIC SAFETY, BUT THE CORE BELIEF THAT
18 EVERY CITIZEN, EVERY RESIDENT OF THIS COUNTY DESERVES PUBLIC
19 SAFETY, THAT THE NUMBER ONE OBLIGATION IN FACT OF GOVERNMENT
20 IS TO MAKE SURE THAT PEOPLE ARE SAFE IN THEIR HOMES, IN THEIR
21 BUSINESSES, THEIR STREETS, IN THEIR NEIGHBORHOODS. I FIND THAT
22 WE ALL SHARE THAT UNYIELDING COMMITMENT TO PUBLIC SAFETY. THE
23 SECOND PART IS LAW ENFORCEMENT. AND THE THIRD PART IS THE
24 D.A.'S OFFICE. WE ALL HAVE TO WORK TOGETHER. LAW ENFORCEMENT
25 GOES OUT THERE, THEY INVESTIGATE THE CASES, THEY ARREST THE



THE BOARD OF
SUPERVISORS

1 CRIMINALS. THE D.A.'S OFFICE PROSECUTES. I DON'T ACTUALLY GO
2 TO LAW ENFORCEMENT AND TELL THEM HOW EXACTLY TO DO THEIR JOB,
3 NOR DO THEY TELL US HOW TO PROSECUTE THE CASES ONCE THEY REACH
4 THE COURTS. AND THE BOARD PLAYS THAT THIRD PART OF A SORT OF A
5 THREE-LEGGED STOOL WHERE YOU'RE IN CHARGE OF HELPING US SET
6 PRIORITIES AND THEN FUNDING IT. SO WHEN IT COMES TO FUNDING
7 IT, THAT IS WHY I AM HERE. IN 2020 WHEN MY PREDECESSOR,
8 GASCON, TOOK OFFICE, THERE WAS ROUGHLY AN ALLOCATION OF OVER
9 2,300 BUDGETED POSITIONS IN THE DISTRICT ATTORNEY'S OFFICE,
10 950 OF THEM WERE FOR PROSECUTORS. WHEN GASCON LEFT OFFICE IN
11 DECEMBER, ROUGHLY OF 2024, THE NUMBER OF PROSECUTORS, AND I'LL
12 FOCUS ON THAT PART OF IT, BECAUSE THE SUPPORT STAFF AND THE
13 INVESTIGATORS ARE SORT OF PROPORTIONAL TO THE NUMBER OF
14 PROSECUTORS, HAD DIPPED TO 750. SO, 200 PROSECUTORS HAD
15 EFFECTIVELY BEEN LOST IN THE DISTRICT ATTORNEY'S OFFICE
16 BECAUSE OF ATTRITION AND THE FAILURE TO ATTRACT ENOUGH NEW
17 TALENT WHO WANTED TO WORK FOR THE LADA'S OFFICE. SO, WHEN I
18 BECAME DISTRICT ATTORNEY, I WAS VERY EXCITED BECAUSE I KNEW WE
19 HAD A WHOLE BUNCH OF BUDGETED VACANT POSITIONS THAT I WOULD
20 NOW BE IN CHARGE OF FILLING WITH SOME OF THE BEST AND
21 BRIGHTEST PEOPLE FROM THIS COUNTY AND ACTUALLY FROM
22 SURROUNDING COUNTIES, EVEN FROM OUTSIDE THIS COUNTY. WE HAVE
23 HAD APPLICATIONS COMING IN FROM, AGAIN, SOME OF THE BEST AND
24 BRIGHTEST LAWYERS FROM ACROSS THIS STATE AND EVEN NATION THAT
25 WANT TO BE IN THE L.A. COUNTY DISTRICT ATTORNEY'S OFFICE AND



THE BOARD OF
SUPERVISORS

1 WORK AS PROSECUTORS. AND WE'VE BEEN HIRING. I WAS ABLE TO HIRE
2 PROBABLY ABOUT 73 AND THERE WAS SOME ATTRITION IN THERE UNTIL
3 THE RECENT BUDGET CUTS. FIRST THE 3% BUDGET CUT, THEN THE 5.5%
4 BUDGET CUT. ROUGHLY INSTEAD OF MY BUDGET EITHER STAYING THE
5 SAME OR GOING UP TO DEAL WITH AN ONGOING CRISIS IN SOME
6 RESPECTS THAT WE'RE HAVING IN VARIOUS ASPECTS OF OUR PUBLIC
7 SAFETY, ALL OF A SUDDEN I WAS TOLD THAT WE WERE GOING TO LOSE
8 OVER 100 POSITIONS. AND IN FACT, THOSE WERE THE POSITIONS WE
9 WERE IN THE PROCESS OF TRYING TO FILL. NOW WHERE IS THAT
10 IMPORTANT? WHY DO WE ACTUALLY NEED THESE POSITIONS? LET ME
11 GIVE YOU A COUPLE EXAMPLES. SEX CRIMES AND DOMESTIC VIOLENCE.
12 WE HAVE SUFFERED AN OVER 25% DECREASE IN THE NUMBER OF
13 PROSECUTORS WHO WERE ASSIGNED TO SEX CRIME AND DOMESTIC
14 VIOLENCE, WHILE FACING AN ALMOST, IN THE SAME TIME PERIOD,
15 ALMOST 20% INCREASE IN THE NUMBER OF CASES THAT WERE BEING
16 ASKED TO CONSIDER. SO, WHAT THAT MEANS IS THAT I'M ASKED
17 PROSECUTORS TO DO A LOT MORE WITH A LOT LESS, LESS PEOPLE. AND
18 I ALSO INHERITED WHEN I STARTED AN OVER 10,000 CASE BACKLOG.
19 IN OTHER WORDS, THESE ARE CASES THAT HAVE BEEN PRESENTED OVER
20 THE LAST COUPLE OF YEARS. AT THE D.A.'S OFFICE, BECAUSE OF A
21 FILING SYSTEM THAT MY PREDECESSOR IMPLEMENTED THAT WAS
22 FAILING, CREATED A 10,000 CASE BACKLOG. IF YOU CAN IMAGINE
23 WHAT THAT IS, THAT IS 10,000 OR MORE VICTIMS WAITING TO SEE
24 WHETHER OR NOT THEIR CASE WAS GOING TO GET PROSECUTED. THAT
25 WAS 10,000 OR MORE LAW ENFORCEMENT OFFICERS WHO HAD



THE BOARD OF
SUPERVISORS

1 INVESTIGATED THE CASE AND WAITED TO SEE WHETHER OR NOT THEIR
2 CASE WAS GOING TO BE PROSECUTED. SO NOT ONLY ARE WE DEALING
3 WITH THE OVER 180,000 CRIMINAL CASES THAT WE FILE ON EVERY
4 SINGLE YEAR, I HAD TO GET AFTER THIS BACKLOG. BECAUSE THIS
5 BACKLOG HAD A LOT OF IMPORTANT CASES IN IT. AND WE HAVE
6 TACKLED IT. I'VE BEEN OFFERING BASICALLY COMP TIME AND WHATNOT
7 TO GET PEOPLE TO WORK NIGHTS AND WEEKENDS TO COME IN AND
8 REDUCE THAT BACKLOG. IT WENT FROM OVER 10,000 CASES AND IN
9 LESS THAN JUST LESS THAN TEN MONTHS IT'S UNDER 5,200 CASES. SO
10 AGAIN, WHEN I SAY WE ARE DOING MORE WITH LESS, WE ARE GETTING
11 LESS, WE HAVE LESS RESOURCES THAN JUST FOUR YEARS AGO, AND
12 WE'RE ACTUALLY DEALING WITH A HIGHER CASE LOG. AND I KNOW EACH
13 ONE OF THE SUPERVISORS HERE HAVE EXPRESSED TO ME THEIR
14 CONCERNS OF PARTICULAR AREAS OF PUBLIC SAFETY, WHETHER IT'S
15 SUPERVISOR SOLIS AND HER CONCERNS WITH HUMAN TRAFFICKING
16 PREVENTION, ENVIRONMENTAL PROTECTION FOR DISADVANTAGED
17 COMMUNITIES, HATE CRIME, PROSECUTIONS. I SAY YES TO EVERY ONE
18 OF THOSE AREAS. I AM ACTUALLY PRIORITIZED A NUMBER OF THOSE
19 AREAS. I HAVE PERSONALLY WORKED AS A PROSECUTOR IN THOSE
20 AREAS, BUT I DON'T HAVE THE ADDITIONAL POSITIONS RIGHT NOW TO
21 HELP INCREASE THOSE AREAS WITH STAFFING. WHAT THAT MEANS IS
22 THAT WHEN WE GO TO LAW ENFORCEMENT, WE SAY, OKAY, THE D.A.'S
23 OFFICE IS NOW OPEN FOR BUSINESS. THERE IS NO LONGER A
24 POLITICAL AGENDA THAT PRECLUDES US FROM CONSIDERING ANY CASE
25 BASED ON THE FACTS AND THE EVIDENCE, THAT AGAIN, I DON'T HAVE



THE BOARD OF
SUPERVISORS

1 ADDITIONAL PROSECUTORS TO STAFF IT, SO I WILL ASK THE ONES
2 THERE TO DO MORE WITH LESS, BUT IF I HAD THE MORE PROSECUTORS,
3 EACH ONE OF YOUR PRIORITY AREAS WOULD GET ADDITIONAL
4 ATTENTION. FOR SUPERVISOR MITCHELL, WE'VE HAD GREAT
5 DISCUSSIONS ON STREET TAKEOVERS AND STREET RACING ISSUES, THE
6 EFFECTIVENESS OF HOMELESS COURT, AND HOW TO DIRECT PEOPLE TO
7 TREATMENT INSTEAD OF INCARCERATION. AGAIN, I NEED RESOURCES. I
8 NEED BODIES TO ACTUALLY STAFF THESE TYPE OF EFFORTS. WE
9 ACTUALLY WENT AHEAD AND DID A STREET RACING TAKEDOWN
10 OPERATION. WE GOT ONE OF THE BIGGEST PROMOTERS, SOMEONE WHO
11 HAD PROMOTED 16 DIFFERENT STREET RACING, TAKE BASICALLY STREET
12 RACING INTERSECTION TAKEOVERS, AND THEY ARE NOW FACING
13 CRIMINAL CHARGES. WE ACTUALLY PROSECUTED SOMEONE WHO STREET
14 RACING, HE WAS DRIVING DURING A STREET RACING INCIDENT, HIS
15 CAR WENT OUT OF CONTROL, HE KILLED A BEAUTIFUL 24-YEAR-OLD,
16 AND HE IS NOW DOING 13 YEARS BEHIND BARS. WE ARE HAPPY TO
17 FOCUS ON STREET RACING AS A PRIORITY AREA, BUT WE NEED
18 RESOURCES TO DO IT. WITH SUPERVISOR HORVATH, WE'VE HAD GREAT
19 DISCUSSIONS, AS WELL WITH SUPERVISOR BARGER, ON WILDFIRE
20 CRIMES. A WHOLE VARIETY OF CRIMES THAT I DIDN'T THINK WAS EVEN
21 AN ASPECT OF CRIMINAL LAW. WHEN I TOOK OFFICE, AND THEN WITHIN
22 A MONTH, I FIGURED OUT WE HAVE TO FOCUS ON WILDFIRE CRIMES,
23 WHETHER IT'S PRICE GOUGING, LOOTING, WHETHER IT'S DIFFERENT
24 TYPES OF ARSON. NOW WE'RE DEALING WITH FINANCIAL SCAMS THAT
25 ARE COMING THROUGH THE DOOR AS BILLIONS OF DOLLARS IS COMING



THE BOARD OF
SUPERVISORS

1 INTO THESE AREAS TO REBUILD, DEALING WITH UNLICENSED
2 CONTRACTORS WHO ARE TAKING ADVANTAGE OF PEOPLE IN THIS AREA.
3 EVERYTHING I JUST DESCRIBED REQUIRES RESOURCES, AND WE ARE
4 MORE THAN HAPPY TO GO AHEAD AND DEDICATE WHAT WE CAN TO THESE
5 CRIMES. IN FACT, I'VE RETASKED CERTAIN PEOPLE TO BECOME
6 EXPERTS EFFECTIVELY IN WILDFIRE CRIMES, AND SURE ENOUGH, THEY
7 ARE. BUT THAT MEANS THAT THEY'RE NOT DOING AS MUCH WORK IN
8 OTHER AREAS THAT WE NEED THEM TO DO WORK IN. BUT AGAIN, WE
9 WILL DEAL WITH THE PRIORITIES AS THEY COME THROUGH THE DOOR.
10 WITH SUPERVISOR HAHN, WE'VE HAD SOME FANTASTIC DISCUSSIONS ON
11 OUR JUVENILE POPULATION. YOU AND I HAVE BOTH BEEN OUT TO LOS
12 PADRINOS. I'VE BEEN TO BARRY J. NIDORF AS WELL. AND WE ARE
13 DEALING WITH A JUVENILE JUSTICE SYSTEM THAT I THINK IS JUST
14 FLAT OUT BROKE OR BROKEN. IT'S ACTUALLY, IT'S BROKE AND
15 BROKEN. I KNOW THAT THERE IS LITIGATION RIGHT NOW TO
16 POTENTIALLY EVEN APPOINT A RECEIVER TO BE IN CHARGE OF OUR
17 JUVENILE FACILITIES BECAUSE THE PROBATION OFFICE HAS NOT BEEN
18 ABLE TO ACCOMPLISH THE TASK. I AM MORE THAN HAPPY TO WORK WITH
19 YOU ON ALL THESE JUVENILE JUSTICE ISSUES, AND I HAVE STRETCHED
20 THE RESOURCES OF OUR PROSECUTORS WHO ARE HANDLING MORE
21 JUVENILE CASES THAN THEY'VE EVER HANDLED, AND VERY SERIOUS
22 ONES. AS YOU WELL AWARE, A LOT OF THE LOW-LEVEL JUVENILE CASES
23 DON'T EVEN REACH THE D.A.'S OFFICE. THEY GET DIVERTED RIGHT TO
24 THE PROBATION OFFICE, THEN PUT INTO DIVERSION. SO, THE ONES
25 WE'RE DEALING WITH ARE JUVENILES WHO'VE COMMITTED SOME VERY,



THE BOARD OF
SUPERVISORS

1 VERY SERIOUS CRIMES. WE WANT TO BOTH MAKE SURE THAT THEY HAVE
2 ADEQUATE FACILITIES THAT ARE HEALTHY, SANITARY, OFFER THEM THE
3 REHABILITATION THAT THE SYSTEM IS SUPPOSED TO BE DESIGNED FOR,
4 BUT ALSO I NEED THE PEOPLE TO MAKE SURE THOSE CASES ARE DEALT
5 WITH IN A TIMELY AND VERY FAIR AND JUST WAY. IT REQUIRES MORE
6 RESOURCES. AND WITH SUPERVISOR BARGER, WE'VE HAD SOME GREAT
7 DISCUSSIONS ON, WELL, EVERYTHING. EVERYTHING DEALING WITH
8 CRIMINAL JUSTICE, INCLUDING ILLEGAL CANNABIS. AND WHAT WE CAN
9 DO WITH ALL THE ILLEGAL CANNABIS OPERATIONS THAT ARE POPPING
10 UP IN ALL THE DISTRICTS THAT ARE NOT ONLY GOING AHEAD AND
11 CREATING HEALTH PROBLEMS, BECAUSE THE REGULATED CANNABIS
12 INDUSTRY AS A AS REGULATIONS DEALING FROM SEED TO SALE, TO
13 MAKE SURE IT'S GROWN APPROPRIATELY WITHOUT TOXIC ELEMENTS, TO
14 MAKE SURE IT'S SOLD PROPERLY, MARKETED PROPERLY, AND
15 EVERYTHING INVOLVED. BUT YOU AND I ARE BOTH AWARE OF A RECENT
16 TAKEDOWN WHERE WE WENT AFTER TWO, WELL, A WHOLE ORGANIZATION
17 THAT IN PART HAD HAD TWO BUTANE LABS WHERE THEY WERE
18 MANUFACTURING ILLEGAL CANNABIS PRODUCTS. PROBLEM WITH AN
19 ILLEGAL BUTANE LAB IS THAT IT'S INCREDIBLY FLAMMABLE. THESE
20 TWO BLEW UP AND MURDERED FIVE PEOPLE IN THE PROCESS. WE THEN
21 TOOK DOWN THROUGH NINE DIFFERENT SEARCH WARRANTS, NINE
22 DIFFERENT SEARCH WARRANTS, NINE DIFFERENT FACILITIES AND
23 CONFISCATED OVER \$100,000,000 OF ILLEGAL CANNABIS PRODUCT.
24 THAT WAS ONE DAY. ONE DAY IN THE DISTRICT WITH A BIG TAKEDOWN
25 OPERATION, AND WE PUT AT LEAST A SOMEWHAT OF A MAJOR DENT IN A



THE BOARD OF
SUPERVISORS

1 \$2,000,000,000 ILLEGAL CANNABIS INDUSTRY IN THIS COUNTY ALONE.
2 NOW, WHAT I'VE JUST DESCRIBED TAKES A HUGE AMOUNT OF
3 RESOURCES.

4

5 **SUP. KATHRYN BARGER, CHAIR:** I'M GOING TO ASK YOU TO WRAP IT UP
6 ONLY BECAUSE WE'VE GOT JEFF PRANG AND WE'VE GOT A LOT. NO, NO,
7 NO, NO, NO, NO, NO, NO, NO, NO, NO, NO. BECAUSE WE WAS GIVEN 5
8 TO 7 MINUTES BUT THIS IS SOMETHING THAT IS VERY IMPORTANT AND
9 I APPRECIATE THE HAWKMAN'S YOU KNOW OUTLINING THE IMPORTANCE
10 OF IT BUT OUT OF RESPECT TO THE PUBLIC AND ALL, I'M JUST GOING
11 TO GIVE YOU LIKE TWO MORE MINUTES.

12

13 **NATHAN J. HOCHMAN:** THANK YOU VERY MUCH, SUPERVISOR BARGER, AND
14 I WILL WRAP IT UP. I VERY MUCH RESPECT THIS BOARD'S PHILOSOPHY
15 OF CARE FIRST, JAILS LAST. BUT WITH RESPECT TO THAT, I WANT TO
16 MAKE SURE --

17

18 **SUP. KATHRYN BARGER, CHAIR:** CAN WE HOLD IT DOWN? EXCUSE ME,
19 D.A.. GO AHEAD.

20

21 **NATHAN J. HOCHMAN:** I WANT TO MAKE SURE THAT WE AGAIN TAKE OUR
22 BASICALLY JOINT COMMITMENT TO PUBLIC SAFETY AND PROVIDE THE
23 RESOURCES TO ACTUALLY GET THERE. AND I WANT TO THANK YOU VERY
24 MUCH FOR THIS TIME TODAY BECAUSE YOU KNOW, ON PAPER IT LOOKS
25 LIKE AN 8.5% CUT, \$24,000,000, A BUNCH OF POSITIONS. BUT I



THE BOARD OF
SUPERVISORS

1 WANT TO DO MY BEST TO TRANSLATE WHAT THOSE CUTS LOOK LIKE INTO
2 THE PUBLIC SAFETY WE'RE NOT GOING TO HAVE IF WE CAN'T FIGURE
3 OUT SOME WAY TO RESTORE THE FUNDING FOR THESE TYPE OF
4 POSITIONS.

5

6 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU VERY, VERY MUCH.
7 ASSESSOR PRANG.

8

9 **JEFFREY PRANG:** THANK YOU, MADAM CHAIR, SUPERVISORS. THANK YOU
10 FOR THE OPPORTUNITY TO SPEAK WITH YOU THIS AFTERNOON. I
11 APPRECIATE YOUR CONTINUED SUPPORT IN OUR EFFORTS TO ENSURE
12 THAT THE ASSESSOR'S OFFICE CAN FILL ITS ESSENTIAL ROLE FOR THE
13 COUNTY. IN THE INITIAL COUNTER INTUITIVELY MY DEPARTMENT WAS
14 HAD REQUESTED ADDITIONAL POSITIONS AND THOSE WERE RECOMMENDED
15 FOR 33 ADDITIONAL APPRAISERS. I KNOW IT'S SOMEWHAT
16 COUNTERINTUITIVE AT A TIME WHEN OTHER DEPARTMENTS ARE BEING
17 ASKED TO MAKE CUTS. BUT LET ME EXPLAIN TO YOU WHY THAT IS
18 IMPORTANT. THE WORK OF MY OFFICE IS NOT SIMPLY ADMINISTRATIVE.
19 IT IS FOUNDATIONAL AND ESSENTIAL FOR THE FISCAL HEALTH OF THE
20 COUNTY. PROPERTY TAX REVENUE IS THE FISCAL BACKBONE OF THE
21 COUNTY SUPPORTS OUR BASIC.

22

23 **SUP. KATHRYN BARGER, CHAIR:** THAT'S NICE.

24

25 **JEFFREY PRANG:** I DIDN'T KNOW THAT I WAS GOING TO HAVE A



THE BOARD OF
SUPERVISORS

1 SOUNDTRACK.

2
3 **SUP. KATHRYN BARGER, CHAIR:** THAT WAS TO EASE AND CALM YOU.

4
5 **JEFFREY PRANG:** THAT'S A BIT OF A MUSICAL INTERLUDE.

6
7 **SUP. KATHRYN BARGER, CHAIR:** GO AHEAD. SORRY FOR THE
8 INTERRUPTION.

9
10 **JEFFREY PRANG:** THANK YOU. BUT AS I WAS SAYING YOU KNOW
11 OBVIOUSLY PROPERTY TAX REVENUE IS THE BACKBONE OF SUPPORTING
12 ESSENTIAL COUNTY SERVICES FROM PUBLIC HEALTH FIRST RESPONDERS'
13 INFRASTRUCTURE IN SO MANY WAYS THAT THE ASSESSOR'S OFFICE IS
14 ONE OF THE MOST IMPORTANT LOCAL GOVERNMENT AGENCIES BECAUSE NO
15 OTHER AGENCY CAN DO ITS JOB UNTIL WE'VE DONE OURS. IF WE DON'T
16 DO OUR JOB THOROUGHLY, THEN REVENUES WHICH SHOULD BE GOING
17 INTO OUR DEPARTMENTS IS LEFT ON THE TABLE. THAT WORK IS AT
18 RISK WHEN THE RESOURCES ARE STRETCHED THIN. I WANT TO
19 ILLUSTRATE THIS WITH AN EXAMPLE. THIS YEAR ALONE, WE ARE NOT
20 GOING TO COMPLETE THE PROCESSING OF 120,000 NEW CONSTRUCTION
21 PERMITS. THESE 120,000 PERMITS REPRESENT \$50,000,000,000 IN
22 ASSESSED VALUE. THAT MEANS THAT \$200,000,000 IN PROPERTY TAXES
23 WILL BE DELAYED, WILL NOT BE IN THIS YEAR'S BUDGET OF WHICH
24 ABOUT 27% WOULD DIRECTLY SUPPORT COUNTY SERVICES. THIS IS NOT
25 AN ISSUE OF EFFICIENCY BUT OF CAPACITY. AND WITH AN ANNUAL



THE BOARD OF
SUPERVISORS

1 ATTRITION RATE OF 40 TO 50 APPRAISERS AND A TWO-YEAR TRAINING
2 PERIOD FOR NEW HIRES, RECOVERY FROM STAFFING SHORTAGES IS SLOW
3 AND DIFFICULT AND LEADS TO EXPONENTIAL REDUCTIONS IN OUR WORK
4 PRODUCT. TO HELP ADDRESS THIS CHALLENGE, OUR OFFICE IS HOPING
5 TO BE ABLE TO HIRE AN APPRAISER TRAINING CLASS OF 100 IN THE
6 SPRING OF 2026. THIS IS A MUCH-NEEDED GROUP OF TRAINEES THAT
7 WILL OFFSET THE ATTRITION RATE AND ENSURE WE CAN CONTINUE
8 PROCESSING REVENUE GENERATING TRANSACTIONS. ONE OF THE OTHER
9 CHALLENGES FROM REDUCTIONS OF STAFF IN MY OFFICE IS THAT THE
10 LAW REQUIRES ME TO PRIORITIZE REVENUE REDUCTION WORK OVER
11 REVENUE PRODUCING WORK. THINGS SUCH AS ASSESSMENT APPEALS AND
12 EXEMPTIONS HAVE LEGAL PRIORITIES OVER REVENUE PRODUCTION WORK.
13 THE FEWER PEOPLE I HAVE, THE MORE PEOPLE ARE TRANSFERRED INTO
14 REVENUE REDUCTION WORK. AMID THIS FINANCIAL UNCERTAINTY, I
15 THINK OUR OFFICE HAS ALREADY CLEARLY DEMONSTRATED WHAT
16 EFFECTIVE GOVERNMENT CAN LOOK LIKE DURING THE JANUARY
17 WILDFIRES. OUR RECENTLY COMPLETED TECHNOLOGY MODERNIZATION
18 PROJECT ENABLED US TO PROCESS VALUE ADJUSTMENTS FOR 17,000
19 VICTIMS IN FEWER THAN 90 DAYS. FURTHERMORE, THE TIME SAVED BY
20 DISASTER RELIEF PROCESSING THROUGH THESE UPGRADES ALLOWED US
21 TO COMPLETE ASSESSMENTS THAT RECAPTURED NEARLY ALL OF THE LOST
22 ASSESSED VALUE DUE TO FIRE DAMAGE. I WANT TO ASSURE YOU THAT I
23 THINK THE IT SYSTEM DOESN'T LIKE ME THIS MORNING. THEY KNEW IT
24 WAS THE TAX GUY HERE.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER, CHAIR:** SO, WHAT I'M GOING TO DO, ONCE
2 YOU'RE DONE, JEFF, I THINK WHAT WE'RE GOING TO DO IS WE'RE
3 GOING TO TAKE A FIVE-MINUTE BREAK SO WE CAN GET OUR ACT
4 TOGETHER UP HERE IN TERMS OF THE AUDIO SYSTEM SO WE'RE NOT
5 GETTING INTERRUPTED. SO, TRY TO, IF YOU CAN SUMMARIZE WHY YOU
6 NEED A LOT OF MONEY.

7

8 **JEFFREY PRANG:** I JUST WANTED TO REASSURE YOU AND THIS BOARD
9 THAT I AM LASER FOCUSED ON BEING AS EFFICIENT AND THOROUGH IN
10 OUR PRODUCTION AS POSSIBLE. WHILE WE ARE NOT A REVENUE
11 DEPARTMENT PER SE, REVENUE IS THE BYPRODUCT OF WHAT WE DO. AND
12 MY GOAL IS TO ENSURE THAT WE GET THAT WORK DONE TO ENSURE THAT
13 THIS BOARD HAS ALL THE RESOURCES THAT THEY'RE ENTITLED TO IN
14 TERMS OF PROPERTY TAXES. I NEED THESE ADDITIONAL POSITIONS IN
15 ORDER TO ACCOMPLISH THAT GOAL. I APPRECIATE YOUR TIME AND
16 ATTENTION. HAPPY TO ANSWER ANY QUESTIONS.

17

18 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. IT'S BACK. ALL RIGHT,
19 THEN WE WILL MOVE FORWARD WITH SUPERVISOR MITCHELL. I'M
20 HESITATING ONLY BECAUSE BUT GOOD LUCK.

21

22 **SUP. HOLLY J. MITCHELL:** I'LL STAY AWAY FROM THE MIC. WE'LL SEE
23 IF THAT WORKS. THANK YOU VERY MUCH, MADAM CHAIR. OKAY, THANK
24 YOU. IT LOOKS LIKE WE'RE LIVE ON OUR SCREENS AS WELL. THANK
25 YOU, CEO DAVENPORT, FOR YOUR PRESENTATION. AS YOU KNOW, I PAY



THE BOARD OF
SUPERVISORS

1 VERY CLOSE ATTENTION TO THEM. AND FOR YOUR WORK AND THE WORK
2 OF YOUR BUDGET TEAM AND ALL OF OUR BUDGET STAFF THAT LEAD UP
3 TO THE SUPPLEMENTAL BUDGET PHASE OF THE PROCESS. I ALSO WANT
4 TO THANK OUR LEDGE AFFAIRS AND OUR INTERGOVERNMENTAL RELATIONS
5 TEAM FOR THEIR STELLAR BUDGET ADVOCACY WORK ON BEHALF OF THE
6 COUNTY AT THE STATE AND FEDERAL LEVEL. THIS FISCAL YEAR MARKS
7 THE THIRD YEAR OF SLOWING GROWTH FOR OUR LOCALLY GENERATED
8 REVENUES. AND YET, AS YOU DEPICTED AND AS YOU'VE TOLD US TIME
9 AND TIME AGAIN, IN ADDITION TO SLOWING GROWTH THAT WE'VE GOT
10 FOR THE NEXT 25 YEARS, OUR BUDGET WILL PAY THE PRICE FOR THE
11 HARM SOME OF OUR COUNTY INSTITUTIONS INFLICTED UPON OUR YOUTH
12 UNDER OUR CARE. HARM THAT LED TO MASSIVE SEXUAL MISCONDUCT
13 SETTLEMENTS. AND AS I HEARD YOU SAY TODAY, THOSE NUMBERS ARE
14 INCREASING. I'M CLEAR THAT WE ARE GOING TO HAVE TO FIND
15 SOLUTIONS TO OUR FISCAL CHALLENGES, AND THAT'S GOING TO BE A
16 CHALLENGE. YOU KNOW, I THINK FOR ME IT'S A CAUTIONARY TALE
17 WHEN WE LOOK AT ACROSS-THE-BOARD CURTAILMENT STRATEGY WHERE
18 WE'RE LOOKING AT ALL DEPARTMENTS TO CUT THE SAME PERCENTAGE,
19 PARTICULARLY WHEN WE RECOGNIZE THAT SOME OF THOSE DEPARTMENTS
20 HAVE AN OVER-RELIANCE ON NCC COMPARED TO OTHERS. IT IS A
21 STRATEGY, BUT AGAIN, I WOULD JUST SAY A CAUTIONARY TALE. IN
22 RESPONSE TO THE DISTRICT ATTORNEY, I WOULD SAY THAT I WITH ALL
23 DUE RESPECT HAVE TO DISAGREE WITH YOUR THREE-LEGGED STOOL
24 NOTION OF PUBLIC SAFETY BECAUSE WHAT YOU DIDN'T MENTION AT ALL
25 WAS PREVENTION. THE CRITICAL ELEMENT TO PUBLIC SAFETY IN MY



THE BOARD OF
SUPERVISORS

1 COMMUNITY, SIR, IS PREVENTION.

2

3 **SUP. KATHRYN BARGER, CHAIR:** SO, WHEN I GO LIKE THIS, IF YOU
4 AGREE, PUT YOUR HANDS UP AND WE'LL SEE LOUD AND CLEAR, NO
5 CLAPPING PLEASE. GO AHEAD, SUPERVISOR MITCHELL.

6

7 **SUP. HOLLY J. MITCHELL:** SO, WHEN I LOOK AT THIS CHART, WHEN WE
8 WANT TO TALK ABOUT PUBLIC SAFETY, CUTS TO YOUR DEPARTMENT
9 AREN'T SINGULAR. WE'RE LOOKING AT ABOUT 1,100 BUDGETED
10 POSITIONS ELIMINATED IN OTHER DEPARTMENTS THAT PERFORM
11 PREVENTION SERVICES. PUBLIC SOCIAL SERVICES IS A PREVENTION
12 DEPARTMENT FROM MY PERSPECTIVE. RECOGNIZING THAT POVERTY IS
13 THE NUMBER ONE DRIVER THAT SENDS CHILDREN TO FOSTER CARE. THE
14 CHILDREN AND FAMILY SERVICES DEPARTMENT IS RECEIVING A CUT,
15 PUBLIC HEALTH IS RECEIVING A CUT. I HAVE TAKEN TO REFERRING TO
16 PUBLIC HEALTH AS A FORM OF PUBLIC SAFETY ALSO. I REMEMBER
17 COVID PAINFULLY. THE PUBLIC DEFENDER, PROBATION, THE HEALTH
18 SERVICES DEPARTMENT, ALL HAVE A HEALTH SERVICES LEADS OUR
19 VIOLENCE PREVENTION EFFORTS, AGAIN, FOCUSED ON PREVENTION. SO,
20 I APPRECIATE THAT ALL OF THESE DEPARTMENT HEADS, MANY OF WHOM
21 ARE HERE TODAY, HAVE SIMILAR STORIES THEY CAN SHARE, HAVING
22 HAD SIMILAR CONVERSATIONS WITH ALL OF US AND LIKE YOU CAN
23 ARTICULATE OUR PRIORITIES FOR OUR DISTRICTS AND ALL OF US AND
24 ALL OF THEM ARE FEELING THE PAIN. IT IS AN UNFORTUNATE
25 POSITION WE FIND OURSELVES IN BUT IF I LOOK AT PARKS AFTER



THE BOARD OF
SUPERVISORS

1 DARK PREVENTION, ARTS GRANTS PREVENTION, REGIONAL PARKS AND
2 LAKES, THE CUTS TO PROBATION OFFICES. EXTENDED POOL HOURS,
3 PREVENTION. SO I, FOR ONE, MADAM CEO HAVE BEEN PAYING VERY
4 CLOSE ATTENTION AND UNDERSTAND THE CIRCUMSTANCES WE FIND
5 OURSELVES IN AND LOOK FORWARD TO CONTINUING ENGAGING IN
6 CONVERSATION ABOUT HOW WE MAKE VERY TOUGH, THOUGHTFUL
7 STRATEGIC DECISIONS THAT ARE IN THE BEST INTEREST OF EVERY
8 COUNTY RESIDENT ACROSS THE BOARD. AGAIN, CAUTIONARY TALE ABOUT
9 KIND OF AN EQUAL PERCENTAGE ACROSS THE BOARD. I KNOW THAT'S
10 WHAT GOVERNMENT DOES. THAT'S WHAT EVERY LEVEL OF GOVERNMENT
11 DOES WHEN OUR BACKS AGAINST THE WALL. I GET IT. BUT I ALSO
12 RECOGNIZE THAT SOME DEPARTMENTS WILL FEEL A DISPROPORTIONATE
13 IMPACT COMPARED TO DEPARTMENTS THAT HAVE MORE DIVERSIFIED
14 FUNDING SOURCES. I AM RELIEVED THAT WE DO HAVE A RAINY-DAY
15 FUND THAT WE CAN TAP. IT'S TRAGIC THAT WE HAVEN'T HAD TO GO
16 THERE SINCE 2008, BUT IT IS ALSO TRAGIC WHAT ACTIONS FROM THE
17 FEDERAL GOVERNMENT HAVE DONE TO THE PEOPLE OF LOS ANGELES
18 COUNTY. SO AT LEAST WE'VE GOT THAT MONEY WE CAN FALL BACK ON.
19 I AM ALSO CLEAR THAT WE MUST ENSURE OUR FINANCIAL STABILITY,
20 THAT WE'VE GOT TO PROTECT THE FINANCIAL INTEGRITY OF OUR
21 INSTITUTIONS. AND WE ALSO HAVE TO ENSURE THAT WHATEVER DAMAGE,
22 FRANKLY, IS DONE THROUGH THESE CUTS, IS IT IRREVERSIBLE OR
23 TRULY DETRIMENTAL TO OUR STATUTORY OBLIGATIONS AND TO THE
24 PEOPLE WHO CALL L.A. COUNTY HOME? SO, I AM HOPING THAT WHEN WE
25 MAKE THESE CUTS, WE MAKE THEM WITH AN UNDERSTANDING OF THE



THE BOARD OF
SUPERVISORS

1 CONSEQUENCES TO OUR COMMUNITIES AND HOW WE CAN BEST MITIGATE
2 THEM IN A WAY THAT UPHOLDS WHAT WE VALUE AND WHAT WE HAVE
3 COMMITTED TO AS A COUNTY. I APPRECIATE THAT WE HAVE DONE THESE
4 BUDGET PRESENTATIONS, HOPEFULLY FOR THE GENERAL PUBLIC AS WELL
5 AS THE DEPARTMENTS, TO UNDERSTAND HOW WE GOT WHERE WE ARE. AND
6 I'M CLEAR THAT AS THE LEVEL OF GOVERNMENT THAT PROVIDES
7 SERVICES OF LAST RESORT, PUBLIC HEALTH IS A PERFECT EXAMPLE OF
8 THAT, THAT WE'RE GOING TO HAVE TO CONTINUE TO PAY CLOSE
9 ATTENTION TO HOW WE MANAGE OUR RESOURCES IN A THOUGHTFUL WAY.
10 I MENTIONED THE FACT THAT I SEE PUBLIC HEALTH, FOR EXAMPLE, AS
11 A PUBLIC SAFETY FUNCTION. AND SO, I'M HOPING THAT WE CAN SHIFT
12 HOW WE PRIORITIZE THE DEPARTMENT OF PUBLIC HEALTH AS WE THINK
13 ABOUT OUR RESOURCE ALLOCATION. MUCH LIKE HOW WE FUND ANY OTHER
14 TRADITIONAL PUBLIC SAFETY ENTITIES, I THINK PUBLIC HEALTH IS
15 ESSENTIAL TO KEEPING OUR NEIGHBORS SAFE FROM DISEASE,
16 PARTICULARLY GIVEN THE FACT THAT THE FEDERAL GOVERNMENT HAS
17 ABANDONED ANY UNDERSTANDING OR NOTION OF WHAT PUBLIC HEALTH IS
18 OR SHOULD BE. SO, I THINK IT'S EVEN MORE IMPERATIVE THAT THE
19 COUNTY STEP UP ITS SUPPORT OF PUBLIC HEALTH, GIVEN THAT LACK
20 OF FOCUS OR PRIORITIZATION. THE NEW DEPARTMENT OF HOMELESS
21 SERVICES AND HOUSING WAS CREATED UNDER THE PREMISE THAT WE
22 WOULD STREAMLINE AND OPTIMIZE SERVICES AND PROGRAMS AND
23 UNFORTUNATELY WE WON'T SEE THE NEW DEPARTMENT REFLECTED UNTIL
24 NEXT YEAR'S BUDGET. I AM CLEAR AND I UNDERSTAND THAT IT'S DUE
25 TO THE TIMING OF ITS LAUNCH WHICH WAS MID-FISCAL YEAR BUT THIS



THE BOARD OF
SUPERVISORS

1 LACK OF ALIGNMENT I'M CONCERNED CAN CREATE KIND OF A BLIND
2 SPOT FOR THE OVERALL COUNTIES BUDGET AND INTERSECTIONS WITH
3 OTHER DEPARTMENTS AND SO I APPRECIATE THAT FOR THIS YEAR
4 LACAHSF FUNDS WILL ALLOW FOR CONTINUITY AND PREVENTION
5 SERVICES AND TENANT LEGAL SUPPORT TO STAY HOUSED L.A. BUT
6 GIVEN HOW VOCAL WE'VE BEEN ON THIS ISSUE, I EXPECT TO SEE
7 MEASURABLE SUCCESS FROM THIS ADMINISTRATIVE CHANGE IN THE
8 FUTURE. I'LL JUST TOUCH BASE ON ONE SECOND DISTRICT SPECIFIC
9 ISSUE AND THEN JUST TOUCH BASE ON CFI AS WELL. I WAS
10 DISAPPOINTED IN THIS VERSION OF THE DOCUMENT TO HEAR THAT
11 MAGIC JOHNSON PARK AND WISHING TREE PARKS IN MY DISTRICT ARE
12 THE ONLY TWO PARKS COUNTYWIDE THAT ARE WHAT ARE CONSIDERED,
13 QUOTE, UNDERSTAFFED, WHERE BOTH PARKS ARE IN AREAS IDENTIFIED
14 BY PARK AND REC AS PRIORITY AREAS FOR INCREASING ACCESS TO RED
15 REGIONAL RECREATION YET NEWER PARKS HAVE RECEIVED MORE OPTIMAL
16 STAFFING. I DO APPRECIATE THE ONE-TIME SOLUTION FOR STAFFING
17 THESE PARKS PROVIDED THROUGH THE DEPARTMENT OF YOUTH
18 DEVELOPMENT, BUT IT'S TROUBLING TO SEE THAT WE LACK ONGOING
19 FUNDING AND POSITIONS TO RESOLVE THIS INEQUITY. THIS MEANS
20 SECOND DISTRICT AND COUNTY RESIDENTS USING THESE PARKS WILL
21 NOT SEE THE SAME LEVEL OF SERVICES AS THEY DO IN OTHER PARKS
22 AND I THINK THAT'S UNFORTUNATE BECAUSE I WORRY AS DO MANY PARK
23 ATTENDEES THAT WE HEAR FROM THE TEMPORARY AND TIME-LIMITED
24 POSITIONS FUNDED BY ONE-TIME DOLLARS AREN'T WHAT'S FEASIBLE IN
25 OUR EFFORT TO ATTRACT TOP TALENT INTO THE PARKS DEPARTMENT WHO



THE BOARD OF
SUPERVISORS

1 NEED PERMANENTLY FUNDED POSITIONS. SO, I LOOK FORWARD TO THE
2 CONTINUED CONVERSATIONS BETWEEN THE CEO AND THE DEPARTMENT OF
3 PARK AND REC AND MY OFFICE TO ENSURE THE BEST LONG-TERM
4 SOLUTION TO THIS EQUITY ISSUE. I'M ENCOURAGED BY THE PROGRESS
5 OF A MOTION I BROUGHT FORWARD TO STRENGTHEN THE INTEGRITY OF
6 THE CFCI PROCESS. THE CFCI BOARD AND COMMITTEE, WHICH INCLUDES
7 BOARD APPOINTED MEMBERS FROM THE COMMUNITY AND VARIOUS COUNTY
8 DEPARTMENTS, NOW HAS MUCH MORE INPUT ON UNSPID BALANCES,
9 INCLUDING THE \$245,000,000 AVAILABLE IN THIS SUPPLEMENTAL
10 BUDGET. AND SO, I LOOK FORWARD TO THEIR RECOMMENDATIONS AND
11 SEEING WHETHER THE CHANGES WILL RESULT IN THOSE UNSPID DOLLARS
12 GETTING OUT THE DOOR AND INTO COMMUNITY MORE QUICKLY. ANOTHER
13 TANGIBLE EXAMPLE OF TRUE PREVENTION. I KNOW THAT WE AS A BOARD
14 ARE GOING TO HAVE VERY TOUGH DECISIONS TO MAKE. WE STILL DON'T
15 KNOW WHAT WE DON'T KNOW, WHAT WILL COME DOWN FROM THE FEDERAL
16 GOVERNMENT WITH A LOOMING SHUTDOWN. BUT WHEN I THINK ABOUT
17 HR1'S IMPACT THAT WE HAD PRESENTED SEVERAL WEEKS AGO, THE
18 IMPACT TO OUR MEDI-CAL CONSTITUENTS, 850,000 OF THEM WHO CALL
19 THE SECOND DISTRICT HOME, THE IMPACT TO OUR SECTION 8
20 VOUCHERS, THE IMPACT TO CALFRESH AND OUR DEPARTMENTS, AND THE
21 IMPACT TO THEIR ADMIN RATES IN AN EFFORT TO TRYING TO KEEP UP
22 WITH THE EVER-CHANGING POLICIES COMING OUT OF THE FEDERAL
23 GOVERNMENT, ALL OF WHICH SEEM TO BE CAUSING US NOTHING BUT
24 HARM. I'M CLEAR THAT THIS BUDGET DOCUMENT WILL UNFORTUNATELY
25 CONTINUE TO BE FLUID AS WE CONTINUE TO TRY TO FIGURE OUT HOW



THE BOARD OF
SUPERVISORS

1 WE RESPOND IN THE BEST INTEREST OF THE RESIDENTS OF L.A.
2 COUNTY. TO THE DEPARTMENT HEADS, I HEARD FROM MANY OF OUR
3 BOARDS AND COMMISSIONS, EVERYONE FROM THE INSPECTOR GENERAL TO
4 A NUMBER OF THEM. I HEAR YOU WHEN I GET IT, AND I THINK THIS
5 IS AN EXAMPLE OF ALL OF US ARE GOING TO HAVE TO GIVE A POUND
6 OF FLESH IN THIS BUDGET BECAUSE OF ALL OF THE CIRCUMSTANCES
7 THAT THE CEO HAS PAINSTAKINGLY LAID OUT TO ALL OF US VERY
8 PUBLICLY WEEK AFTER WEEK AFTER WEEK. IF WE COULD GET TO A
9 POINT WHERE WE COULD LOOK UP, CAN DEVISE A STRATEGY A LITTLE
10 MORE NUANCED THAT DOESN'T RESORT BACK TO THE TYPICAL
11 GOVERNMENT REACTION, WHICH IS ACROSS THE BOARD UNILATERAL
12 CUTS. I WOULD REALLY LOVE TO BE THERE. I THINK MY FEAR IS THE
13 DEPTH OF THESE CUTS FOR THIS BUDGET IS SO DEEP. I KNOW THAT
14 YOU ALL ARE USING A SCALPEL APPROACH VERSUS A JACKHAMMER, AND
15 FOR THAT, THE CONSTITUENTS I REPRESENT AND I APPRECIATE YOU
16 AND LOOK FORWARD TO CONTINUE TO STAY IN DIALOGUE. YOU KNOW, I
17 THINK WE ALL AS ELECTED OFFICIALS HAVE A RESPONSIBILITY TO
18 LISTEN, TO HEAR FROM OUR CONSTITUENTS, TO UNDERSTAND THE TRUE
19 IMPACTS ALL THESE CUTS WILL HAVE ACCUMULATIVELY AND I KNOW
20 THAT THE CEO WILL CONTINUE TO HELP US OPERATIONALIZE THOSE IN
21 A WAY THAT I HOPE CAUSES THE LEAST AMOUNT OF HARM TO LOS
22 ANGELES RESIDENTS. THANK YOU, MADAM CHAIR.

23
24 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR HORVATH.



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY P. HORVATH:** THANK YOU. I'D LIKE TO START BY
2 THANKING EVERYONE INVOLVED IN THE BUDGET PROCESS FOR THEIR
3 WORK, INCLUDING THE CEO, HER BUDGET STAFF, ALL OF OUR
4 DEPARTMENTS, AND OF COURSE OUR BOARD STAFF. I KNOW THAT THE
5 BUDGET TAKES A LOT OF WORK AND MOST OF THE YEAR TO COMPLETE. A
6 \$52,500,000,000 BUDGET WITH MANY COMPLEX FUNDING SOURCES IS
7 NOT AN EASY FEAT TO ACCOMPLISH. I WANT TO THANK THE ADVOCATES,
8 MEMBERS OF THE PUBLIC, AND OTHER STAKEHOLDERS WHO HAVE BEEN
9 INVOLVED IN THE BUDGET PROCESS AND WHO ARE HERE TODAY TO HAVE
10 THEIR VOICES HEARD AND WILL CONTINUE TO BE IN THE FUTURE. YOUR
11 PERSPECTIVE AND INPUT ARE INVALUABLE AND ARE NEEDED IN THE
12 BUDGET PROCESS SO THAT WE CAN CONTINUE TO WORK TOGETHER TO
13 CREATE A BUDGET THAT IMPROVES THE LIVES OF ALL OUR COUNTY
14 RESIDENTS. TODAY, WE'RE CONSIDERING SUPPLEMENTAL BUDGET
15 CHANGES TO THE COUNTY'S ADOPTED BUDGET FROM JUNE, AND THESE
16 CHANGES ARE THE FINAL PHASE OF OUR FISCAL YEAR 24/25 BUDGET.
17 THIS YEAR'S BUDGET HAS BEEN DIFFERENT AND DIFFICULT TO SAY THE
18 LEAST. WE HAVE FACED MANY CHALLENGES, INCLUDING NEW ONES THAT
19 HAVE ONLY EMERGED THIS YEAR. TO ADDRESS THOSE CHALLENGES,
20 WE'RE IMPLEMENTING ACTIONS SUCH AS CURTAILMENTS THAT WE HAVE
21 NOT HAD TO TAKE IN MANY YEARS. WE NEVER WANT TO BE IN A
22 POSITION WHERE CURTAILMENTS ARE NECESSARY, SO I WANT TO THANK
23 THE DEPARTMENTS AND THE CEO STAFF FOR CAREFULLY WORKING ON
24 THESE CURTAILMENTS TO LESSEN THEIR IMPACT TO THE GREATEST
25 EXTENT POSSIBLE. I BELIEVE THAT IN MOST CASES WE'VE BEEN ABLE



THE BOARD OF
SUPERVISORS

1 TO DO THIS BECAUSE OF THE CURTAILMENTS TO VACANT POSITIONS AND
2 NON-PROGRAM FUNDS. BUT IN SOME CASES, OUR OFFICES HAVE HEARD
3 CONCERNS FROM DEPARTMENTS ABOUT CURTAILMENTS, PARTICULARLY
4 WHEN IT RELATES TO WORK THEY'RE REQUIRED TO PERFORM, SUCH AS
5 THE PUBLIC DEFENDER AND ALTERNATE PUBLIC DEFENDER, WHICH I
6 KNOW SUPERVISOR HAHN ALSO INTENDS TO TOUCH ON. SO, TO OUR CEO,
7 MY UNDERSTANDING IS THAT SOME OF THESE CONCERNS HAVE RECENTLY
8 BEEN WORKED THROUGH. SO, CAN YOU EXPLAIN WHERE WE STARTED WITH
9 THE CUTS TO PUBLIC DEFENDER AND ALTERNATE PUBLIC DEFENDER AND
10 WHERE WE ARE TODAY?

11
12 **FESIA DAVENPORT:** YES, THANK YOU. SO LET ME START WITH, WHERE
13 WE STARTED. EARLIER THIS YEAR, IN RECOMMENDED BUDGET, WE
14 REQUESTED DEPARTMENTS SUBMIT CURTAILMENT PLANS, A 3%
15 CURTAILMENT. THOSE CURTAILMENTS WERE TAKEN IN THE RECOMMENDED
16 BUDGET, AND FOR THE PUBLIC DEFENDER, THAT INCLUDED \$8,500,000
17 AND INCLUDED THE ELIMINATION OF 32 VACANT DEPUTY PUBLIC
18 DEFENDER TWO POSITIONS. THEN IN SUPPLEMENTAL CHANGES BUDGET,
19 WE ASKED DEPARTMENTS TO SUBMIT ADDITIONAL CURTAILMENT PLANS
20 FOR 5 1/2% AND FOR THE PUBLIC DEFENDER THAT'S \$15,500,000 AND
21 INCLUDES THE ELIMINATION OF AN ADDITIONAL 52 DEPUTY PUBLIC
22 DEFENDER 2 ITEMS PLUS FIVE NON-ATTORNEY ITEMS. AS A COMPONENT
23 OF SUPPLEMENTAL BUDGET, WE ARE, SO WE HAVE BEEN WORKING WITH
24 THE PUBLIC DEFENDER AND TO FIGURE OUT A WAY TO SEE IF WE COULD
25 MITIGATE THE IMPACT ON WHAT THEY DESCRIBED AS THEIR PIPELINE



THE BOARD OF
SUPERVISORS

1 HIRING PROGRAM. THAT IS A PROGRAM THAT THEY USE TO HIRE LAW
2 CLERKS WHO ARE COMING OUT OF LAW SCHOOL, THEY PASSED THE BAR,
3 AND THEY WORKED THEIR WAY UP THE RANKS. AND SO, WHAT WE DID IS
4 MY TEAM WORKED WITH THE PUBLIC DEFENDERS TEAM, AND ESSENTIALLY
5 WHAT WE FOUND WAS THERE WAS A STRUCTURAL SURPLUS IN THAT
6 PROGRAM. AND WHAT THAT ESSENTIALLY MEANS IS THAT THE PROGRAM
7 WAS FUNDED AT MORE THAN WHAT IT ACTUALLY NEEDED TO BRING ON
8 THE LAW CLERKS, TO PROMOTE THEM TO DEPUTY PUBLIC DEFENDER 1,
9 AND TO PROMOTE THEM TO DEPUTY PUBLIC DEFENDER 2. AND SO, WHAT
10 WE HAVE DONE IS WE'VE WORKED WITH THE DEPARTMENTS ON AN
11 INTERIM SOLUTION AND THEN WE ALSO HAVE A PERMANENT SOLUTION
12 THAT WE WILL BE RECOMMENDING IN A LATER BUDGET ACTION.
13 ESSENTIALLY, THE SOLUTION THAT WE HAVE DEVELOPED WILL ALLOW
14 THEM TO DO TWO THINGS. ONE, THEY WILL STILL BE ABLE TO MEET
15 THEIR 5.5% CURTAILMENT TARGET FOR SUPPLEMENTAL CHANGES. AND
16 TWO, IT WILL ALLOW THEM TO PRESERVE THEIR PIPELINE HIRING
17 PROGRAM. ESSENTIALLY WHAT WILL HAPPEN IN A LATER BUDGET PHASE
18 IS WE WILL RIGHT SIZE THE POSITIONS THAT ARE ALLOCATED IN THE
19 DEPARTMENT'S BUDGET. SO, FOR EXAMPLE, IF THEY HAVE, I'M JUST
20 MAKING THESE NUMBERS UP AS AN EXAMPLE, IF THERE ARE 20 LAW
21 CLERKS, WE WILL ALLOCATE TO THEM 20 LAW CLERK POSITIONS RATHER
22 THAN 20 OF THE HIGHER LEVEL, MORE COSTLIER POSITIONS. IF THEY
23 NEED 20 DEPUTY PUBLIC DEFENDER ONE POSITIONS, WE WILL ALLOCATE
24 20 DPD ONE POSITIONS. RIGHT NOW, THE PROGRAM IS FUNDED AT THE
25 HIGHER LEVEL FOR ALL OF THE POSITIONS, EVEN IF THEY ARE BEING



THE BOARD OF
SUPERVISORS

1 FILLED BY A LOWER-LEVEL POSITION. SO THAT IS WHERE WE LANDED
2 AND YOU WILL SEE THOSE COMING FORWARD IN LATER BUDGET ACTIONS.
3 SO, IT WILL ALLOW THEM TO DO BOTH.

4

5 **SUP. LINDSEY P. HORVATH:** SUPERVISOR HAHN MIGHT HAVE FOLLOW-UP
6 ON THAT IN HER REMARKS. I JUST WANTED TO HIGHLIGHT IT BECAUSE
7 WE ARE REQUIRED AS A COUNTY TO PROVIDE THESE SERVICES AND SO
8 UNDERSTANDING EXACTLY HOW WE ARE MAKING SURE THAT WE'RE NOT
9 CUTTING SERVICES THAT WE ARE REQUIRED TO PROVIDE. I THINK IT
10 IS CRITICALLY IMPORTANT AND TO THAT END I WANT TO THANK BOTH
11 OUR ASSESSOR AND OUR DISTRICT ATTORNEY FOR COMING AND SHARING.
12 I KNOW THAT EACH OF YOU IS ELECTED IN YOUR OWN RIGHT, SO I
13 UNDERSTAND WHY YOU WOULD COME TO ADVOCATE TO THE BOARD
14 REGARDING THE RESPECTIVE ALLOCATED BUDGETS. I KNOW IN
15 PARTICULAR, I ALSO EXPRESSED CONCERNS WHEN PROP 36 WAS PASSED
16 BECAUSE IT WAS PASSED WITHOUT A BUDGET AND SO I THINK THAT
17 THOSE WERE ADDITIONAL IMPACTS AS WELL THAT WE NOW ARE, THAT
18 CONTRIBUTE TO THE BUDGET CHALLENGES THAT WE'RE FACING, AND I
19 KNOW ESPECIALLY FOR THE DISTRICT ATTORNEY, CAUSED YOU TO HAVE
20 TO MAKE CHOICES AROUND WHICH CASES YOU'RE GOING TO FOCUS ON.
21 SO, I APPRECIATE YOU BOTH BEING HERE TODAY. THIS YEAR, SOME
22 DEPARTMENTS WERE EXEMPTED FROM CURTAILMENTS, SUCH AS SOME OF
23 WHAT THE ASSESSOR TALKED ABOUT AND THE REASONS WHY, SINCE THEY
24 GENERATE REVENUE FOR THE COUNTY, AS WELL AS PUBLIC WORKS AND
25 REGIONAL PLANNING, BECAUSE THEY'RE LEADING WILDFIRE RECOVERY,



THE BOARD OF
SUPERVISORS

1 AND THE SHERIFF'S DEPARTMENT, GIVEN THEIR ROLE IN PUBLIC
2 SAFETY AND SIGNIFICANT STAFFING SHORTAGES. REGARDING THE
3 SHERIFF'S DEPARTMENT, I UNDERSTAND THAT CURTAILMENTS MAY NOT
4 MAKE SENSE FOR EVERY DEPARTMENT IN EVERY WAY, BUT EVERY
5 DEPARTMENT DOES HAVE A ROLE TO PLAY IN BEING AS EFFICIENT AS
6 POSSIBLE AS WE FACE UNPRECEDENTED CHALLENGES AND THEIR BUDGET
7 IMPACT. SO WITH THAT IN MIND, MADAM CEO, WHAT ARE YOU DOING TO
8 WORK WITH THE SHERIFF AND MAKE SURE THAT THE SHERIFF'S
9 DEPARTMENT IS MAKING EFFORTS TO BE MORE EFFICIENT GIVEN THE
10 SIZE OF THEIR BUDGET, EITHER IN TERMS OF RESOURCE DEPLOYMENT,
11 REORGANIZATION OR STAFFING IMPROVEMENTS TO MAKE SURE THAT THEY
12 ARE CONTRIBUTING TO SOLVING OUR COUNTY'S BUDGET CHALLENGES. AS
13 WE'RE HEARING FROM OTHER DEPARTMENTS, THEY'RE FEELING IT AND I
14 KNOW THAT WE HAVE TO MAKE SURE THAT EVERYBODY IS HELPING THE
15 COUNTY FOCUS OUR RESOURCES WHERE THEY NEED TO BE FOCUSED.

16
17 **FESIA DAVENPORT:** THANK YOU. ONE OF THE THINGS THAT WE DO, MY
18 TEAM ACTUALLY MEETS WITH THE SHERIFF'S ADMINISTRATIVE TEAM
19 EITHER WEEKLY OR EVERY OTHER WEEK AND ONE OF THE THINGS THAT
20 WE CONSTANTLY PUT ON THEIR RADAR SCREEN, BECAUSE WE KNOW THAT
21 THEY ARE DEALING WITH A LOT, IS THEY HAVE TO TAKE THE
22 INITIATIVE TO LOOK INTERNALLY AT THEIR BUDGET, AT THEIR
23 OPERATIONS, AT THEIR POLICIES, PROCESSES, AND PROCEDURES TO
24 START TO FIGURE OUT THAT WORK IN TERMS OF HOW THEY'RE GOING TO
25 STREAMLINE, WHAT THEY'RE GOING TO DO BETTER, WHAT THEY'RE



THE BOARD OF
SUPERVISORS

1 GOING TO STOP DOING, DO MORE OF OR LESS OF. WITH THAT SAID,
2 HOWEVER, WE ARE WORKING WITH THEM ON A NUMBER OF MITIGATION
3 EFFORTS TO ADDRESS THEIR STRUCTURAL DEFICIT. I'M NOT GOING TO
4 READ ALL OF THESE, BUT JUST TO GIVE YOU A SENSE. WE'RE DOING A
5 CONTINUED ANALYSIS OF SHERIFFS OVER TIME. SO, WHEN THEY HAVE A
6 HIGH LEVEL OF VACANCIES, BUT THEY STILL HAVE TO PROVIDE THE
7 SERVICES, THE WAY THAT THEY PROVIDE THOSE SERVICES IS BY
8 HAVING EXISTING DEPUTIES PERFORM THE WORK ON AN OVERTIME
9 BASIS. WE NEED TO HAVE A BETTER UNDERSTANDING OF WHAT IS THE
10 LEVEL OF OVERTIME THAT'S APPROPRIATE AND WHAT IS THE LEVEL OF
11 OVERTIME THAT'S APPROPRIATE, AND WHAT IS THE LEVEL OF OVERTIME
12 THAT IS ASSOCIATED WITH DISCRETIONARY, WHAT I WILL SAY THINGS
13 THAT THE DEPARTMENT DOESN'T NECESSARILY HAVE TO DO. FOR
14 EXAMPLE, THE CONTRACT WITH THE COMMUNITY COLLEGES DISTRICT.
15 THEY HAVE DEPUTIES THAT ARE DEPLOYED UNDER THAT CONTRACT,
16 WHICH IF THEY WERE DEPLOYED WITHIN THE DEPARTMENT, THAT COULD
17 POTENTIALLY CUT DOWN ON THE NEED TO WORK ON AN OVERTIME BASIS.
18 SOME OF THE OTHER THINGS THAT WE DO INCLUDE, WE ARE
19 COLLABORATING WITH THE DEPARTMENT TO MAKE SURE THAT WE GET IT
20 RIGHT BECAUSE WE'VE DONE THIS BEFORE. WE'RE COLLABORATING ON
21 COMPLETING A SCOPE OF WORK FOR AN ORGANIZATIONAL ASSESSMENT TO
22 STREAMLINE DEPARTMENTAL OPERATIONS. THAT'S BASICALLY PROCESS.
23 WE ARE IN THE PROCESS OF ASSISTING A DEPARTMENT IN IDENTIFYING
24 NON-MANDATED FUNCTIONS THAT CAN BE DOWNSIZED, CONSOLIDATED, OR
25 ELIMINATED TO ENABLE THE DEPARTMENT TO FOCUS ON ITS CORE



THE BOARD OF
SUPERVISORS

1 MANDATES. ONE OF THE OTHER THINGS THAT WE ARE LOOKING AT IS
2 OVER THE YEARS, THE DEPARTMENT HAS POSITIONED A NUMBER OF
3 SWORN STAFF AND POSITIONS THAT DON'T NECESSARILY REQUIRE SWORN
4 STAFF, LIKE YOUR PERSONNEL DIRECTOR. AND SO, WE ARE WORKING
5 WITH THEM TO DO THIS COMPREHENSIVE ANALYSIS, WHICH POSITIONS
6 IN YOUR DEPARTMENT ARE BEING IMPLEMENTED, ARE FILLED BY FOLKS
7 THAT ARE SWORN, WHERE BEING SWORN ISN'T A NECESSARILY
8 CONDITION TO BE ABLE TO DO THE JOB. SO THOSE ARE JUST A FEW OF
9 THE THINGS THAT WE ARE DOING, BUT TO PLACE A FINER POINT ON
10 THIS IS, WE CAN DO ALL OF THESE THINGS WITH THE SHERIFF'S
11 DEPARTMENT AND IF WE DON'T HAVE A BETTER LINE OF SIGHT INTO
12 THEIR BUDGET THEIR ACTUAL EXPENDITURES THEN WE CAN'T REALLY
13 GUARANTEE ENSURE I THINK IS THE WORD THAT YOU USE, THAT OUR
14 EFFORTS WILL BE SUCCESSFUL. AND WHAT I MEAN BY THAT IS WE ARE
15 MOVING IN THE CEO'S OFFICE WITH THE DEVELOPMENT OF A NEW
16 BUDGET SYSTEM TO WHAT WE CALL PROGRAM-BASED BUDGETING. AND
17 ONCE THAT SYSTEM IS OPERATIONAL NEXT YEAR, IT WILL PROVIDE US
18 AN UNPRECEDENTED AMOUNT OF ACCESS INTO DEPARTMENTAL BUDGETS
19 WHERE WE'RE NOT JUST LOOKING ON PAPER WHAT'S HAPPENING, BUT WE
20 COULD ACTUALLY SEE IT IN THE BUDGET, THE TIMING, THE SCALE,
21 THE SCOPE OF EXPENDITURES, AND THE SPIN DOWN. AND I THINK THAT
22 TYPE OF ACCESS, ALONG WITH THESE OTHER OPERATIONAL CHANGES
23 THAT WE'RE WORKING ON TOGETHER WILL HELP US TO REDUCE THE
24 SHERIFF'S DEFICIT AND MITIGATE THE STRUCTURAL DEFICIT.

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY P. HORVATH:** ONE AREA I DIDN'T HEAR YOU MENTION,
2 BUT I WOULD STRONGLY ENCOURAGE YOU TO WORK WITH THE SHERIFF
3 BECAUSE I KNOW ULTIMATELY HE'S IN CHARGE OF THE DEPARTMENT AS
4 THE ELECTED SHERIFF FOR LOS ANGELES COUNTY, IS SETTLEMENTS.
5 AND WE KNOW THAT THE IMPACT OF SETTLEMENTS HAVE TAKEN AN
6 UNPRECEDENTED ROLE IN HOW OUR BUDGET HAS SHAPED UP FROM A
7 DIFFERENT DEPARTMENT, BUT WE KNOW THAT THE SHERIFF'S
8 DEPARTMENT HAS CONSISTENTLY HAD QUITE SIZABLE SETTLEMENTS THAT
9 HAVE ALSO CONTRIBUTED TO THEIR BUDGET CHALLENGES. SO, I WOULD
10 STRONGLY ENCOURAGE THAT WE, GIVEN THAT WE HAVE SEEN HOW
11 SETTLEMENTS HAVE IMPACTED OUR BUDGET SO SIGNIFICANTLY THIS
12 YEAR, THAT WE DO ALL WE CAN THAT'S WITHIN OUR POWER TO ADDRESS
13 THAT. WE'VE TALKED A LOT ABOUT THE CURTAILMENTS THAT ARE BEING
14 MADE THIS YEAR, BUT I ALSO WANT TO MENTION WHAT THE CURTAILED
15 FUNDS ARE FOR. AS OUR CEO EXPLAINED, OUR CURTAILED FUNDS ARE
16 BEING USED PRIMARILY FOR TWO PURPOSES, TO HELP FUND AB 218
17 SETTLEMENT COSTS AND TO PROVIDE COST OF LIVING ADJUSTMENTS AND
18 OTHER BENEFITS FOR OUR COUNTY WORKFORCE. OUR AB 218 SETTLEMENT
19 COSTS ARE UNPRECEDENTED, BUT WE ARE FINDING A WAY FORWARD. A
20 PORTION OF THE CURTAILMENTS WILL HELP US MANAGE THOSE COSTS IN
21 THE FUTURE, SO THAT WE CAN CONTINUE TO HAVE BALANCED BUDGETS.
22 BUT IDEALLY, WE AREN'T SOLVING FOR THESE SETTLEMENTS AT ALL.
23 OUR WORKFORCE IS CRITICALLY IMPORTANT AND I'M GLAD WE ARE ABLE
24 TO PROVIDE COST OF LIVING ADJUSTMENTS EVEN AT A TIME WHEN WE
25 ARE FACING SO MANY CHALLENGES. THIS BOARD DOES PRIORITIZE THE



THE BOARD OF
SUPERVISORS

1 WORK OF OUR LABOR FORCE, AND WE CERTAINLY APPRECIATE THE WORK
2 THAT IS BEING DONE TO PROVIDE THOSE SERVICES. EVEN THOUGH WE
3 WEREN'T ABLE TO ADD MANY NEW EXPENDITURES DURING THIS BUDGET
4 PHASE, I'D ALSO LIKE TO HIGHLIGHT A FEW THAT WE'RE SEEING IN
5 THE SUPPLEMENTAL BUDGET. \$600,000 FOR THE MARINE MAMMAL CARE
6 CENTER, 5 MILLION IN FUNDING FOR THE DEPARTMENT OF PUBLIC
7 HEALTH, AND \$20,000,000 IN ONE-TIME FUNDING TO ESTABLISH AN
8 EMERGENCY FUND FOR THE DEPARTMENT FOR THE REASONS THAT
9 SUPERVISOR MITCHELL HIGHLIGHTED. \$25,000,000 FOR WILDFIRE
10 DEBRIS REMOVAL, \$1,000,000 FOR SEPTIC SYSTEM REPAIRS AT POINT
11 DOOM AND ZUMA BEACHES, \$3,750,000 FOR FIRE REBUILD FEES AND
12 REGIONAL PLANNING, AND THE ADDITION OF THREE NEW POSITIONS
13 WITHIN THE FIRE DEPARTMENT TO PROACTIVELY ADDRESS INVASIVE
14 PESTS WHICH DESTROY OUR TREES, LEAVING THEM VULNERABLE TO
15 FIRES AND CONTRIBUTING TO THOSE ISSUES. WHILE WE'RE FACING
16 MANY BUDGETARY PRESSURES, WE'RE ALSO IMPLEMENTING NEW
17 BUDGETARY PROCESSES, NAMELY PUBLIC BUDGET HEARINGS, WHICH WERE
18 INCLUDED IN MEASURE G. WHILE LENGTHY AT TIMES, THESE BUDGET
19 PRESENTATIONS PROVIDED THE OPPORTUNITY FOR EVERYONE TO BE IN
20 THE ROOM TOGETHER AND TO BEGIN TO DISCUSS A DEPARTMENT'S
21 NEEDS. I BELIEVE THIS IS MORE TRANSPARENT AND INVALUABLE.
22 WE'RE ABLE TO HEAR FROM DEPARTMENT HEADS, TO ASK QUESTIONS OF
23 THEM AND THE CEO, TO HEAR DIRECTLY FROM THE PUBLIC, ALL BEFORE
24 THE CEO MAKES HER BUDGET RECOMMENDATIONS TO THE BOARD. AND AS
25 WITH EVERYTHING NEW, WE'LL NEED TO MAKE REFINEMENTS TO THE



THE BOARD OF
SUPERVISORS

1 PROCESS, AND I LOOK FORWARD TO THE RECOMMENDATIONS FROM OUR
2 GOVERNANCE REFORM TASK FORCE TO DESCEND. MADAM CEO, ARE YOU
3 ENGAGED WITH THE GOVERNANCE REFORM TASK FORCE ON THIS TOPIC? I
4 KNOW THAT THIS IS SOMETHING THEY'RE WORKING ON, AND I JUST
5 WANT US ALL TO UNDERSTAND IF YOU'RE WORKING WITH THEM TO
6 REFINE THAT PROCESS GOING FORWARD.

7

8 **FESIA DAVENPORT:** SO, THEY HAVE REACHED OUT TO US. MY TEAM HAS
9 MET WITH THEM AND PROVIDED THEM INFORMATION AND STAND READY TO
10 PROVIDE ANY ADDITIONAL INFORMATION THAT THEY MAY REQUIRE. MY
11 UNDERSTANDING IS THAT THEY ARE CHARGED WITH SETTING WHAT THE
12 PROCESS WILL LOOK LIKE FOR THOSE PUBLIC HEARINGS IN 26/27. SO,
13 I'M PUTTING OUT THERE IN THE ETHERNET THAT WE ARE ALWAYS IN
14 BUDGET. WE WILL START PREPARING FOR BUDGET, FOR NEXT YEAR'S
15 BUDGET IN THE NOVEMBER, DECEMBER TIMEFRAME. SO, IT WILL NOT BE
16 HELPFUL TO US TO GET A REQUEST IN DECEMBER TO DO SOMETHING
17 DIFFERENT WITH THOSE PUBLIC BUDGET HEARINGS ONCE THE BUDGET
18 INSTRUCTIONS GO OUT TO THE DEPARTMENTS.

19

20 **SUP. LINDSEY P. HORVATH:** AND WITH THE CHALLENGES WE'RE FACING,
21 WILL THE BUDGET PROCESS CHANGE NEXT YEAR? WILL YOUR
22 INSTRUCTIONS TO DEPARTMENTS BE DIFFERENT THAN IN PRIOR YEARS
23 GIVEN WHAT WE'RE FACING?

24

25 **FESIA DAVENPORT:** WHAT I WOULD SAY TODAY IS NOT AT THIS TIME.



THE BOARD OF
SUPERVISORS

1 WE HAD A RECENT DISCUSSION AT THE DEPARTMENT HEAD MEETING
2 ABOUT THE VARIOUS CURTAILMENT EXERCISES WE HAVE REQUESTED THE
3 DEPARTMENTS TO PREPARE. DEPARTMENTS HAVE PREPARED ANOTHER
4 CURTAILMENT EXERCISE AT THE 5% TARGET LEVEL, WHICH WE ARE NOT
5 ASKING THEM TO IMPLEMENT. WE THOUGHT WE MAY HAVE HAD A NEED AT
6 THE TIME WE MADE THE REQUEST, BUT WE DO NOT NEED TO IMPLEMENT
7 AT THIS TIME. BUT BECAUSE THE SITUATION IS DYNAMIC AND WE
8 DON'T KNOW WHAT MAY HAPPEN, YOU KNOW, OR I GUESS I'LL SAY AS
9 THE FEDERAL LANDSCAPE CLARIFIES, AND SOME OF THE PROJECTED
10 FUNDING CUTS THAT WE ARE LOOKING AT COME TO BEAR, THEN THE
11 DIRECTIONS MAY CHANGE. BUT RIGHT NOW, WE ARE NOT REQUESTING
12 ANY ADDITIONAL CURTAILMENTS FROM DEPARTMENTS.

13
14 **SUP. LINDSEY P. HORVATH:** OKAY, AND AS WE'RE MOVING FORWARD
15 WITH NEXT YEAR'S BUDGET, I WOULD ALSO ASK THAT WE CLOSELY
16 EXAMINE DEPARTMENTAL BUDGETS FOR OTHER PLACES WHERE EFFICIENCY
17 ADJUSTMENTS CAN BE MADE. I WOULD AGREE THAT PROBATION IS
18 BROKEN, BUT I WOULD NOT CONSIDER THEM BROKE. IT'S MY
19 UNDERSTANDING THAT THE PROBATION DEPARTMENT STILL HAS A LARGE
20 NUMBER OF VACANCIES AND FUNDING THAT THEY HAVE NOT YET
21 ALLOCATED TO THE WORK THAT NEEDS TO BE DONE TO INVEST IN OUR
22 YOUNG PEOPLE. WELL, MANY OF THESE POSITIONS ARE NOT FUNDED
23 WITH NCC. MY STAFF HAS BEEN TOLD THAT THERE ARE STILL OVER 100
24 VACANCIES FUNDED WITH NCC. SO, DO YOU HAVE AN ACCOUNTING OF
25 HOW MANY CURRENT PROBATION VACANCIES ARE FUNDED WITH NCC,



THE BOARD OF
SUPERVISORS

1 MADAM CEO?

2

3 **FESIA DAVENPORT:** YEAH. SO, UPON, SO PROBATION IS CUTTING ABOUT
4 262 POSITIONS IN THIS CURTAILMENT. AFTER THAT IS DONE, THEY
5 WILL HAVE A TOTAL OF 1,279 VACANCIES, AND OF THAT AMOUNT, 124
6 ARE NCC FUNDED.

7

8 **SUP. LINDSEY P. HORVATH:** AND IS THERE A REASON WE WOULD
9 CONTINUE TO KEEP THEM AS VACANCIES IN THE DEPARTMENT, GIVEN
10 THAT THIS FUNDING IS SO CRITICAL TO SO MANY OTHER DEPARTMENTS
11 AT THIS TIME. AND I THINK THAT WE CERTAINLY KNOW THAT THERE
12 ARE PLACES THAT NEED INVESTMENT. WE'VE HEARD FROM A COUPLE OF
13 DEPARTMENTS HERE TODAY. SO, I KNOW A LOT OF PEOPLE ARE
14 INTERESTED IN USING FUNDS THAT AREN'T BEING USED.

15

16 **FESIA DAVENPORT:** YES. SO, I THINK THERE ARE TWO THINGS THAT
17 THE CEO NEEDS TO DO. ONCE THESE CURTAILMENTS ARE IN PLACE, WE
18 KNOW THAT THERE ARE TWO THINGS THAT ARE HAPPENING. THE
19 DEPARTMENT USES SOME OF ITS SAVINGS FROM ITS NCC FUNDED
20 POSITIONS TO ESSENTIALLY FUND WHAT WE CALL THE SERVICES AND
21 SUPPLIES PORTION OF THE BUDGET. THAT'S THE BUDGET FOR
22 CONSULTANTS AND CONTRACTS AND PROGRAMS AND THINGS LIKE THAT.
23 WE ALSO KNOW THAT THEY USE THE FUNDS FOR OTHER PURPOSES. AND
24 SO, WHAT WE WANT TO DO IS, AFTER THESE CURTAILMENTS ARE
25 IMPLEMENTED, WE WANT TO RIGHT SIZE THEIR BUDGET. WE NEED TO



THE BOARD OF
SUPERVISORS

1 STOP THE PRACTICE OF TRANSFERRING FUNDS FROM THE SALARY AND
2 EMPLOYEE BENEFIT BUCKET AND TRANSFERRING IT TO THE SERVICES
3 AND SUPPLIES BUCKETS. THAT'S ESSENTIALLY WHAT'S HAPPENING ON
4 AN ANNUAL BASIS. AND SO, WE NEED TO RIGHT SIZE THAT NUMBER.
5 AND THEN ONCE WE RIGHT SIZE THAT NUMBER, THEN WHATEVER NUMBER
6 OF VACANCIES THAT ARE LEFT AND THE AMOUNT OF FUNDING THAT'S
7 ASSOCIATED WITH IT, THEN THE BOARD WOULD HAVE, I THINK THERE'S
8 A CLEARER PATH TO DECIDE WHETHER TO CUT THOSE AND THEN HOW THE
9 BOARD WILL WANT TO REALLOCATE THEM.

10

11 **SUP. LINDSEY P. HORVATH:** WELL, I WOULD SAY IT'S NOT ONLY A
12 MATTER OF RIGHT SIZING THE BUDGET, BUT ALSO MAKING SURE THAT
13 THERE'S TRANSPARENCY IF YOU'RE SAYING THAT THEY'RE SPENDING
14 SOMETHING IN THEIR DEPARTMENTAL BUDGET ON SOMETHING OTHER THAN
15 WHAT IS ALLOCATED IN THE BUDGET, I THINK PEOPLE WILL BE
16 INTERESTED TO KNOW WHAT THAT MIGHT BE AND WHY IT'S BEING SPENT
17 THAT WAY. I HOPE THAT WE CAN TAKE A VERY --

18

19 **FESIA DAVENPORT:** ACTUALLY, IF I COULD JUST SAY, JUST TO THAT
20 POINT, THAT IS NOT A RARE PRACTICE. DEPARTMENTS DO IT ALL THE
21 TIME. SO, THEY MIGHT COME UP SHORT IN ONE BUCKET IN THEIR
22 BUDGET, AND THEY'LL TRANSFER FUNDS FROM ANOTHER BUCKET. THE
23 QUESTION IS, IF IT'S HAPPENING EVERY YEAR, THEN THAT MEANS
24 IT'S STRUCTURAL THAT WE WANT TO ADDRESS AND FIX.

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY P. HORVATH:** AND TO THE TUNE OF MORE THAN 100
2 POSITIONS, I KNOW THAT THERE ARE DEPARTMENTS WHO ARE FIGHTING
3 FOR EVEN A DOZEN POSITIONS, WHILE THIS DEPARTMENT HAS MORE
4 THAN 100. SO, I WOULD HOPE THAT WE HAVE TAKE A VERY CLOSE LOOK
5 AT SITUATIONS LIKE THIS. SO, AS WE MOVE FORWARD WITH NEXT
6 YEAR'S BUDGET, AS BEING ABLE TO IDENTIFY INEFFICIENCIES WILL
7 MEAN THAT WE CAN FUND OTHER PROGRAMS AND SERVICES. WE FACED
8 BUDGETARY CHALLENGES THIS YEAR, BUT AS WE ADOPT OUR FINAL
9 SUPPLEMENTAL BUDGET, WE WILL HAVE A BALANCED BUDGET THAT HAS
10 LIMITED PROGRAM CUTS AND LAYOFFS OF FILLED POSITIONS. AND SO,
11 I APPRECIATE HOW WE'VE TRIED TO BE THOUGHTFUL IN THAT REGARD.
12 I DO HOPE THAT WE ARE CONTINUING TO BUILD OUT THE CLIMATE
13 BUDGET THAT WE HAVE PUT IN THE FRAMEWORK FOR IN OUR BUDGET AND
14 THAT WE ARE CONTINUING TO INVEST IN GENDER-BASED VIOLENCE
15 PREVENTION, WHICH I KNOW HAS BEEN A PRIORITY THAT WE'VE
16 OUTLINED. AND ESPECIALLY AT A TIME SUCH AS THIS, GENDER-BASED
17 VIOLENCE IN ALL ITS FORMS IS CERTAINLY SHOWING UP IN
18 CONVERSATIONS AROUND OUR HOMELESSNESS FUNDING AND DV LOCATIONS
19 AND SO MUCH MORE, HUMAN TRAFFICKING AND SO MUCH MORE. THE
20 DEPARTMENT I GET ASKED ABOUT THE MOST IS OUR NEW HOMELESS
21 SERVICES AND HOUSING DEPARTMENT. SO HOW ARE WE MAKING SURE
22 THAT REGIONAL INPUT IS BEING INCLUDED? I KNOW THAT THERE WAS
23 RECENTLY AN ISSUE RAISED AT OUR EXECUTIVE COMMITTEE FOR
24 REGIONAL HOMELESS ALIGNMENT TABLE ABOUT THE PROCESS TO ALLOW
25 THE LEADERSHIP TABLE TO MAKE THEIR RECOMMENDATIONS, HAVE IT



THE BOARD OF
SUPERVISORS

1 COME TO ECRA, AND THEN HAVE THOSE RECOMMENDATIONS COME TO THE
2 BOARD. THERE WAS A REQUEST THAT THERE BE MORE TIME GIVEN TO
3 THAT PROCESS, WHICH I KNOW IMPACTS WHAT YOU DO IN DRAFTING
4 NEXT YEAR'S BUDGET. SO, I JUST, GIVEN THAT WE'RE IN A NEW
5 SPACE, WE'RE ESTABLISHING A NEW BUDGET, AND WE HAVE ALL THESE
6 NEW TABLES TO ACCOUNT FOR, I WANT TO MAKE SURE EVERYONE'S
7 CLEAR ABOUT WHAT SPACE THEY HAVE TO PARTICIPATE IN PUBLIC
8 DISCUSSION AS IT RELATES TO OUR NEW DEPARTMENT.

9
10 **FESIA DAVENPORT:** SO, SUPERVISOR, I WILL COMMUNICATE WITH
11 DIRECTOR MAHIN AND THEN CHERI TODOROFF FROM CEO HI TO MAKE
12 SURE THAT WE ARE INTENTIONAL ABOUT SOCIALIZING DEVELOPMENTS AT
13 THOSE VARIOUS TABLES. THE OTHER THING I WILL SAY IS, YOU KNOW,
14 IN CEO, WE CALL THE BUDGET, IT'S A BUDGET PRODUCTION SCHEDULE,
15 AND WE HAVE THIS VERY LONG TIMELINE WITH THE NUMBER OF TASKS,
16 AND IT'S VERY IMPORTANT FOR US TO HIT OUR PRODUCTION TARGETS.
17 NORMALLY WE BRING THE HOMELESS BUDGET TO THE BOARD, I'M SORRY,
18 NOT THE BUDGET, THE SPENDING PLAN THAT NORMALLY COMES TO THE
19 BOARD IN JANUARY PURSUANT TO A MOTION FROM SUPERVISOR HAHN
20 MANY YEARS AGO SO THAT WE COULD GET MONEY OUT TO PROVIDERS
21 SOONER. AND SO, ALTHOUGH I DON'T THINK DELAYING THAT TIMELINE
22 WOULD BE HELPFUL, I DO THINK WE CAN WORK BETTER ON MAKING SURE
23 THAT ALL THE TABLES ARE SUFFICIENTLY SOCIALIZED WITH THE
24 LATEST UPDATES.



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY P. HORVATH:** WELL SINCE YOU BROUGHT THAT UP MY
2 LAST TOPIC ACTUALLY ADDRESSES EXACTLY THAT. CFCI FUNDS WE
3 OFTEN HEAR ABOUT AT OUR BUDGET HEARINGS AND I EXPECT THAT WE
4 WILL HEAR MORE TODAY. THERE ARE MANY SERVICE AGENCIES WHO
5 WOULD LIKE TO KNOW WHAT THEIR ALLOCATION IS GOING TO BE,
6 WHETHER IT'S GOING TO BE CONTINUED, AND HOW CFCI FUNDS WILL BE
7 ALLOCATED TO THEM IN ORDER TO PROVIDE SERVICE. SOME OF THESE
8 ORGANIZATIONS ARE SMALLER AND SO NEED TO BUILD OUT THEIR
9 INFRASTRUCTURE ACCORDINGLY. I KNOW THAT THE CFCI COMMITTEE HAS
10 SENT YOU THEIR RECOMMENDATIONS. YOU HAVE NOW COMMUNICATED BACK
11 TO THEM. AND SO THAT HAS LEFT SOME ORGANIZATIONS HANGING IN
12 THE BALANCE, INCLUDING SOME WHO ARE FUNDED BY ARPA FUNDING,
13 WHICH ENDS TODAY. SO, FOR THOSE ORGANIZATIONS, I KNOW THERE'S
14 ONE IN PARTICULAR WHO, THAT IS, FOR EXAMPLE, WORKING ON
15 IMMIGRANT SERVICES AND SUPPORT. THEY HAVE REACHED OUT SAYING
16 THAT, THE COUNTY BUILT THIS BEAUTIFUL INFRASTRUCTURE WITH THE
17 ARPA FUNDING THAT IS MORE CRITICAL THAN EVER AND YET WE'RE NOW
18 IN A PLACE WHERE INFRASTRUCTURE EXISTS AND POTENTIALLY NO
19 FUNDING IS COMING IN UNTIL A DECISION IS MADE IN THE CF FROM
20 CFCI THEY WERE RECOMMENDED IN THE LETTER THAT WENT FROM CFCI
21 TO YOUR OFFICE SO THEY THERE'S AN EXPECTATION THERE BUT HOW
22 ARE WE BRIDGING THAT GAP AND ESPECIALLY FOR THOSE THAT ARE
23 ARPA FUNDED, HOW ARE WE GOING TO MAKE SURE THAT THEY'RE ABLE
24 TO CONTINUE PROVIDING THOSE SERVICES BECAUSE I DON'T THINK
25 THEY CAN WAIT TILL DECEMBER.



THE BOARD OF
SUPERVISORS

1

2 **FESIA DAVENPORT:** YEAH, SO VERY IMPORTANT QUESTION. COUPLE OF
3 THINGS ON THE CFCI PROCESS. YOU ARE CORRECT. I, MY OFFICE DID
4 RETURN THE CFCI ADVISORY COMMITTEE RECOMMENDATIONS TO THE
5 ADVISORY COMMITTEE BECAUSE OF THE LACK OF SPECIFICITY AND
6 ESSENTIALLY ACTIONABLE DATA. THIS IS THE CFCI BUDGET AS WE
7 MOVE FORWARD EACH YEAR AND MORE MONEY IS ALLOCATED, IT IS
8 BECOMING A VERY COMPLEX AND COMPLICATED ENDEAVOR AND WE NEED
9 TO MAKE SURE THAT WE'RE ABLE TO TRACK FUNDS. AND SO THAT WAS
10 PART OF OUR CONCERN IN ADOPTING THEIR RECOMMENDATIONS BECAUSE
11 WE FELT IT WOULD DETRACT FROM OUR ABILITY TO DO THAT GOING
12 FORWARD. NUMBER 2, ON THE ARPA FUNDING. I HAD A CONVERSATION
13 WITH THE CHAIR OF THE THIRD-PARTY ADMINISTRATOR AND HAD A
14 CONVERSATION WITH HIM ABOUT WHETHER NOTICE WAS GIVEN TO FOLKS
15 AT THE TIME THAT THE ARPA FUNDS WERE ALLOCATED TO VARIOUS
16 CBOS. WERE THEY NOTIFIED THAT THESE ARE BASICALLY ONE-TIME
17 FUNDS WHICH WILL EXPIRE ON DATE X, HE ASSURES ME THAT YES THAT
18 INFORMATION WAS PROVIDED. BUT ON YOUR SPECIFIC QUESTION ABOUT
19 WHAT TO DO NOW. SO, THE ADVISORY COMMITTEE HAS A PROCESS. ONE
20 OF THEM REQUIRES, I BELIEVE, THAT THEIR FUNDING BE, SORRY,
21 THAT THEIR FUNDING BE SOLICITED. SO, BEFORE THEY MAKE
22 ALLOCATIONS OF FUNDING, THAT THEY GO THROUGH THEIR OWN
23 SOLICITATION PROCESS, NOT A COUNTY PROCESS, A PROCESS THAT'S
24 BEEN DEVELOPED BY THE THIRD-PARTY ADMINISTRATOR. AND SO, WE
25 WOULD NEED TO GO BACK TO THEM TO UNDERSTAND WHEN IS THE NEXT



THE BOARD OF
SUPERVISORS

1 SOLICITATION. I DON'T KNOW IF YOU SAID THAT THIS PARTICULAR
2 PROGRAM WAS INCLUDED IN THE INITIAL FUNDING RECOMMENDATIONS
3 FROM THE ADVISORY COMMITTEE.

4

5 **SUP. LINDSEY P. HORVATH:** IT WAS ON THE CFCI LIST. OKAY, ON
6 THEIR LIST.

7

8 **FESIA DAVENPORT:** SO, I THINK THE QUESTION IS TO THE CFCI
9 ADVISORY COMMITTEE AND THEN TO JCOT, WHAT IF ANYTHING THEY CAN
10 DO TO EXPEDITE THE PROCESS? SO, THEY'RE SUPPOSED TO COME BACK.
11 IN MY LETTER, WE REQUESTED THAT THEY GET BACK TO US BY
12 DECEMBER, I THINK MID-DECEMBER. THEY DON'T HAVE TO WAIT UNTIL
13 DECEMBER. BUT I THINK A SEPARATE QUESTION FOR THEM IS IF THEY
14 HAVE ORGANIZATIONS THAT ARE FUNDED WITH ARPA FUNDS THAT ENDS
15 TODAY, WHAT, IF ANYTHING, CAN THEY DO AND ARE THEY WILLING TO
16 DO TO EXPEDITE THEIR PROCESS?

17

18 **SUP. LINDSEY P. HORVATH:** YES, AND RECOGNIZING THAT THE ARPA
19 FUNDING ENDS TODAY, IS THERE ANYTHING THAT, ANY SORT OF
20 CONSIDERATION THAT CAN BE GIVEN OR TO THE ORGANIZATIONS THAT
21 ARE SEEKING THIS FUNDING OUTSIDE OF THE PROCESS THAT THEY WILL
22 ENGAGE, THE TWO-STEP PROCESS THAT YOU'VE IDENTIFIED?

23

24 **FESIA DAVENPORT:** DO YOU MEAN CONSIDERATION USING CFCI FUNDS?

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY P. HORVATH:** WELL, THAT IS THE ALLOCATION, AND
2 THEY WERE INCLUDED IN THE CFCI LETTER TO YOU, SO.

3
4 **FESIA DAVENPORT:** SO, WE WOULD HAVE TO, AGAIN, WE WOULD HAVE TO
5 GO BACK TO THE ADVISORY COMMITTEE AND ASK THEM, YOU KNOW, ARE
6 YOU WILLING TO, LET'S SAY, BIFURCATE YOUR PROCESS? YOU HAVE
7 THIS LARGER PLAN THAT YOU'RE GOING TO BRING BACK IN DECEMBER,
8 BUT YOU HAVE THESE COMMUNITY-BASED ORGANIZATIONS WHOSE FUNDING
9 EXPIRES TODAY. IS THERE SOMETHING YOU CAN DO BETWEEN NOW AND
10 THEN, OR BEFORE THEN, IN ORDER TO ENSURE THAT THEY RECEIVE
11 CONTINUED FUNDING. AND THEN --

12
13 **SUP. LINDSEY P. HORVATH:** BUT IF THEY WERE INCLUDED IN THE CFCI
14 LETTER TO YOU, AND YOU'RE REFERRING IT BACK TO THE COMMITTEE,
15 THEN WHY --

16
17 **FESIA DAVENPORT:** BECAUSE THEIR PLAN WAS NOT ACTIONABLE. AND I
18 DON'T KNOW THIS SPECIFIC PROGRAM, BUT THEIR PLAN INCLUDED, FOR
19 EXAMPLE, OPTIONS. YOU KNOW, LIKE THIS PROGRAM COULD BE
20 ADMINISTERED BY, YOU KNOW, A COUNTY DEPARTMENT OR A, OR THE
21 THIRD-PARTY ADMINISTRATOR, IT COULD PROVIDE THIS TYPE OF
22 SERVICE OR THAT TYPE OF SERVICE. THAT IS A STARK DEPARTURE
23 FROM THE PRIOR PLANS THAT THE CFCI ADVISORY COMMITTEE HAS
24 SUBMITTED TO MY OFFICE. AND SO, IF THEY'VE DONE, LET'S SAY IF
25 THEY'VE DONE THE PRE-WORK, THEN I GUESS THE QUESTION ON THE



THE BOARD OF
SUPERVISORS

1 TABLE WAS, HOW LONG WOULD IT TAKE THEM TO TURN IT AROUND TO
2 ACTUALLY MAKE THE DATA ACTIONABLE? IF THEY KNOW THE
3 ORGANIZATION, THEIR PLAN DID NOT INCLUDE FUNDING AMOUNTS FOR
4 SPECIFIC PROGRAMS FOR THE ENTITIES THAT THEY INTENDED TO FUND.
5 SO, IF THEY COULD TURN THAT INFORMATION AROUND QUICKLY, THEN
6 THAT'S CERTAINLY WITHIN OUR PURVIEW TO DO IT.

7

8 **SUP. LINDSEY P. HORVATH:** WELL, I THINK THIS BOARD HAS
9 AFFIRMED, OBVIOUSLY, THAT THE CFCI COMMITTEE CONSIDER HOW ALL
10 OF THESE ALLOCATIONS GO. BUT I THINK THIS EXPERIENCE SHOWS
11 SOMETHING THAT NEEDS TO BE ADDRESSED GOING FORWARD, SO WE KNOW
12 THAT THERE ARE SERVICE PROVIDERS THAT ARE NOW HANGING IN THE
13 BALANCE WITH THIS REFERRAL BACK, AND SORT OF IN THIS PROCESS,
14 I SUSPECT THAT WE'LL HEAR SOME COMMENTS TODAY REGARDING THAT.
15 AND I THINK THAT'S A CHALLENGE FOR ORGANIZATIONS THAT ARE
16 TRYING TO FIGURE OUT WHAT DO THEY DO, WHAT ARE THEY ABLE TO DO
17 GOING FORWARD. SO WITH THAT, I WOULD SAY AS WE CONTINUE TO
18 FACE CHALLENGES, IT WILL BE OUR DUTY TO CONTINUE TO LIMIT
19 PROGRAM CUTS AND LAYOFFS, AND WE'LL NEED TO DO THIS BY LOOKING
20 AT WAYS TO MAKE OUR WORK MORE EFFICIENT, IDENTIFYING CREATIVE
21 SOLUTIONS, AND WORKING TOGETHER AS A COMMUNITY TO PRODUCE A
22 BUDGET REFLECTIVE OF OUR VALUES AND GOALS. AND I HOPE THAT WE
23 ALWAYS KEEP IN MIND THAT THERE ARE SERVICE PROVIDERS WHO ARE
24 LOOKING TO DELIVER THOSE SERVICES URGENTLY AND ESPECIALLY AT A
25 TIME SUCH AS THIS. THANK YOU.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU SUPERVISOR.

3

4 **SUP. JANICE HAHN:** THANK YOU. THANK YOU MADAM CHAIR. I DON'T
5 KNOW HOW MUCH LONGER WE'RE GOING TO HAVE THE D.A. OR ASSESSOR
6 PRANG HERE. I'M SURE THEY'VE GOT A LOT GOING ON, BUT I DID
7 WANT TO, MR. D.A., I DID APPRECIATE YOUR, WHICH WE'VE HEARD
8 FROM ALL OF OUR DEPARTMENTS, RIGHT? MY CUTS ARE REALLY GOING
9 TO IMPACT COUNTY RESIDENTS. AND I THINK THOSE ARE THE TOUGH
10 DECISIONS WE HAD TO MAKE AND WE'RE REALLY GOING TO SEE HOW ALL
11 OF THESE REALLY DO IMPACT OUR COUNTY RESIDENTS. AND I
12 APPRECIATE YOUR AFFIRMATION THAT WE ALL CARE ABOUT PUBLIC
13 SAFETY. MAYBE WE LOOK AT IT DIFFERENTLY. AND I WILL SAY, ONE
14 OF THE THINGS I, AND YOU AND I HAVE TALKED A LOT ABOUT OUR
15 JUVENILES WHO ARE IN CUSTODY IN L.A. COUNTY AND WE DON'T
16 ALWAYS AGREE ON THEIR PATHWAY FORWARD, BUT I WILL JUST SAY
17 WITH ALL RESPECT, ONE OF THE WAYS I WISH THAT YOU WOULD DEPLOY
18 YOUR RESOURCES IS TO NOT USE YOUR DAS FOR THEM TO FILE THE
19 TRANSFER MOTIONS TO SEND OUR YOUNG PEOPLE TO PRISON. AND WE'VE
20 TALKED A LOT ABOUT THIS BECAUSE YOU KNOW, THE LAW DOES ALLOW
21 THEM TO BE REHABILITATED IN JUVENILE SYSTEM. AND I FIRMLY
22 BELIEVE THAT YOU KNOW, THEY'RE GOING TO GET OUT ONE DAY. AND
23 FOR ME, THE PUBLIC SAFETY AT THE END OF THEIR JOURNEY WILL BE
24 WHAT ARE THEY GOING TO BE WHEN THEY ARE FINALLY SENT BACK
25 HOME. I BELIEVE THEY HAVE A MUCH BETTER CHANCE OF BEING



THE BOARD OF
SUPERVISORS

1 REHABILITATED IN OUR JUVENILE SYSTEM THAN OUR PRISON SYSTEM.
2 AND I ALSO HAVE, YOU KNOW, HAVE WATCHED UP CLOSE AND PERSONAL
3 THESE TRANSFER HEARINGS AND HOW LENGTHY THEY ARE AND HOW TIME
4 CONSUMING THEY ARE AND HOW THEY USE RESOURCES NOT JUST IN YOUR
5 OFFICE BUT IN PROBATION FOR THE TRANSPORTATION BACK AND FORTH
6 TO THE COURTS AND ENDLESS CONTINUATIONS AND THE DISRUPTION OF
7 THEIR WHATEVER STABILITY THEY ARE CLINGING TO IN OUR JUVENILE
8 DETENTION FACILITIES GETS DISRUPTED, AS YOU KNOW. SO, I'M JUST
9 GOING TO SAY THAT ON THE RECORD, AND I REALLY BELIEVE THAT,
10 THAT I THINK THOSE RESOURCES IN YOUR OFFICE COULD BE BETTER
11 USED TO GO AFTER ALL THOSE OTHER REALLY HIGH-LEVEL CRIMES THAT
12 YOU TALKED ABOUT THAT REALLY ARE HAVING SUCH A DETRIMENTAL
13 IMPACT IN OUR COMMUNITIES. AND WE CAN TALK ABOUT THAT A LOT
14 MORE. AND I APPRECIATE YOU GOING OUT THERE TO VISIT OUR YOUNG
15 PEOPLE. IT DIDN'T HAVE THE EXACT DESIRED EFFECT I WAS HOPING
16 IT WOULD HAVE, BUT AGAIN, WE CAN CONTINUE THAT DISCUSSION, BUT
17 I JUST WANTED YOU TO KNOW THAT'S HOW I FEEL. MR. PRANG, AND WE
18 LOVE YOUR DEPARTMENT BECAUSE YOU ARE BRINGING IN THE REVENUE.
19 YOU HAD MENTIONED BEFORE DURING OUR BUDGET CYCLE ABOUT THERE
20 IS SOME TECHNOLOGY THAT WILL HELP YOU CAPTURE SEVERAL MILLION
21 DOLLARS IN ONGOING REVENUE AS IT RELATES TO OUR AIRCRAFT. AND
22 I GUESS IT'S SOME TECHNOLOGY. AND I'M UNDERSTANDING THAT THERE
23 IS A SEPARATE IT INVESTMENT BOARD THAT I DIDN'T REALLY KNOW
24 EXISTED, BUT YOU KNOW, I'VE ONLY BEEN AROUND HERE NINE YEARS.
25 I'M LEARNING NEW THINGS THROUGH EVERY BUDGET SYSTEM. HAVE YOU



THE BOARD OF
SUPERVISORS

1 APPROACHED THEM WITH THIS IDEA AND DO YOU FEEL LIKE THAT'S A
2 PLACE THAT'S GOING TO GET FUNDED?

3
4 **JEFFREY PRANG:** WE DID MAKE A PRESENTATION WITHIN THE LAST WEEK
5 AND AS FAR AS I UNDERSTAND THAT MR. NICCHITA IS VERY
6 ENTHUSIASTIC ABOUT THE ABOUT THE PROPOSAL AND WE'RE OPTIMISTIC
7 THAT THEY'RE GOING TO FUND IT WE BELIEVE IT WILL PAY FOR
8 ITSELF IN YEAR ONE.

9
10 **SUP. JANICE HAHN:** EXCELLENT.

11
12 **FESIA DAVENPORT:** IT'S LOOKING POSITIVE SUPERVISOR.

13
14 **SUP. JANICE HAHN:** IT'S LOOKING POSITIVE. IS THERE ANYTHING
15 ELSE THAT THIS INVESTMENT BOARD IS LOOKING AT ACTIVELY IN
16 TERMS OF, AND IS THIS BOARD JUST TO FUND TECHNOLOGY ISSUES
17 THROUGHOUT THE COUNTY IN ALL DEPARTMENTS?

18
19 **FESIA DAVENPORT:** YES, AND SO WE ACTUALLY HAVE A LIST
20 SUPERVISOR THAT'S PREPARED BY OUR CIO'S OFFICE, AND IT'S A
21 LIST OF ALL OF OUR MAINFRAME COMPUTER SYSTEMS, YOU KNOW, SOME
22 OF THE SYSTEMS THAT ARE ON A CUTTING EDGE OF 1970 AND SO WE
23 HAVE MAPPED ALL OF THOSE. SOME OF THE DEPARTMENTS WILL COME
24 IN, SO FOR EXAMPLE SHERIFF WITH CAD, WE DID NOT HAVE MONEY IN
25 THE BUDGET TO FUND THEIR CAD SYSTEM, SO WE EVENTUALLY REFERRED



THE BOARD OF
SUPERVISORS

1 THEM TO THE INVESTMENT BOARD AND THAT IS HOW THEY GOT CAD
2 FUNDED. AND SO, WE HAVE A LIST OF PROJECTS.

3

4 **SUP. JANICE HAHN:** HOW MUCH MONEY IS THIS CAD BOARD SITTING ON?
5 I MEAN THIS IT INVESTMENT BOARD SITTING ON?

6

7 **FESIA DAVENPORT:** OKAY, SO WE THINK THERE'S BETWEEN ABOUT \$10
8 AND \$20,000,000. WE ALLOCATE A SMALL AMOUNT OF MONEY EACH YEAR
9 AND THEN THE DEPARTMENTS SUBMIT REQUESTS. WE ALREADY HAVE MORE
10 REQUESTS THAN WE CAN FUND, BUT WHAT WE DO TRY TO DO IS LOOK AT
11 IT WITH AN EYE TOWARDS THE ONES THAT ARE MOST CRITICAL. SO,
12 IT'S NOT NECESSARILY FIRST IN TIME, FIRST IN RIGHT. IT'S LET'S
13 LOOK AT WHAT'S CRUCIAL AND WHAT'S CRITICAL.

14

15 **SUP. JANICE HAHN:** RIGHT. THANK YOU. SO, THIS SUPPLEMENTAL
16 BUDGET IS DIFFERENT FROM ANY THAT I'VE SEEN, MAINLY BECAUSE
17 FOR THE FIRST TIME WE'RE NOT GROWING OUR WORKFORCE, WE'RE
18 SHRINKING IT. AND THAT'S, I THINK, WHERE A LOT OF THE PAIN IS
19 HAPPENING. NOW, JUST FOR THE PUBLIC, I KNOW WE ALL KNOW WHAT
20 THIS MEANS. A POSITION, YOU SAID 1,125 POSITIONS ARE BEING
21 ELIMINATED THAT ARE VACANT. HOW, JUST FOR EVERYONE TO
22 UNDERSTAND, HOW MANY PEOPLE ARE ACTUALLY LOSING THEIR JOBS
23 WITH THE COUNTY UNDER THIS BUDGET? SO, I WANT TO HEAR, AND NOT
24 POSITIONS, NOT VACANT, FILLED, HOW MANY PEOPLE ARE LOSING
25 THEIR JOBS?



THE BOARD OF
SUPERVISORS

1

2 **FESIA DAVENPORT:** SO, WE THINK BETWEEN ABOUT SEVEN OR EIGHT
3 FOLKS.

4

5 **SUP. JANICE HAHN:** OKAY, THAT'S NOT AS BAD AS I THOUGHT. SO,

6

7 **FESIA DAVENPORT:** CORRECT.

8

9 **SUP. JANICE HAHN:** IT'S BAD FOR THOSE SEVEN OR EIGHT.

10

11 **FESIA DAVENPORT:** WHEN WE TALK ABOUT POSITIONS WHICH FOR NON-
12 COUNTY FOLKS THAT BASICALLY MEANS JOBS, THE JOB COULD EITHER
13 BE FILLED OR UNFILLED. SO, THE 1,125 NUMBER, THAT'S 1,125
14 JOBS, MOST OF WHICH ARE UNFILLED.

15

16 **SUP. JANICE HAHN:** I KNOW. THAT'S WHY I JUST WANTED TO GET
17 CLARITY. BUT DOES THAT TAKE INTO ACCOUNT FOR INSTANCE OUR
18 PARKS ARE NOT RE-HIRING THEIR SEASONAL NEXT YEAR. I WAS TOLD
19 LIKE THEY TOLD THEM WE'RE NOT HIRING MORE LIFEGUARDS OR NOT
20 YOU KNOW WHAT I MEAN IT'S LIKE IT DOESN'T THEY REALLY LOST
21 THEIR JOB BUT THEY KNOW THAT THEY DON'T HAVE A JOB NEXT YEAR.

22

23 **FESIA DAVENPORT:** I DO NOT BELIEVE SO, AND I'LL, YOU KNOW, I'LL
24 CONFER WITH THE TEAM, BUT THERE ARE DIFFERENT TYPES OF JOBS IN
25 THE COUNTY. SOME ARE PERMANENT, AND THEN SOME ARE WHAT WE CALL



THE BOARD OF
SUPERVISORS

1 SEASONAL. AND SO, BY DEFINITION, THE SEASONAL JOB ISN'T
2 PERMANENT. YOU WAIT TO BE CALLED BACK EVERY YEAR. AND SO, WHAT
3 I WOULD SAY IS THAT NUMBER, I DO NOT THINK INCLUDES FOLKS WHO
4 HAVE SEASONAL JOBS WHERE THEY WAIT TO RECEIVE A CALL EVERY
5 YEAR TO COME BACK AND PROVIDE A SERVICE.

6

7 **SUP. JANICE HAHN:** OKAY, SO I WANT TO TALK A LITTLE BIT ABOUT
8 OUR HEALTH DEPARTMENT. I WANT TO THANK OUR HEALTH DEPARTMENT
9 LEADERSHIP AND STAFF FOR TAKING ON THE TASK TO MAKE DIFFICULT
10 DECISIONS INVOLVING DELETING POSITIONS AND HOLDING OFF ON
11 HIRING TO MINIMIZE THE IMPACTS THAT THE BUDGET CUTS WILL HAVE.
12 BUT SOMETHING I'VE BEEN PAYING ATTENTION TO IS THE NUMBER OF
13 DEATHS WE'VE HAD IN OUR JAILS. AND MANY OF THOSE DEATHS HAVE
14 BEEN RELATED TO DRUGS. SO, I WAS WORRIED WHEN I SAW EARLIER IN
15 THE YEAR THAT THE JAILS MEDICATION ASSISTED TREATMENT PROGRAM
16 WAS BEING CUT. AND THIS PROGRAM PROVIDES PEOPLE INSIDE OUR
17 JAILS WITH LIFE SAVING ADDICTION TREATMENT. AND THIS IS
18 PROBABLY NOT THE RIGHT TIME TO CUT THAT FUNDING. SO, I'M
19 RELIEVED TO SEE THAT THAT PROGRAM IS RECEIVING FUNDING IN THIS
20 BUDGET. SO, I DON'T KNOW IF YOU KNOW, IF YOU'RE GOING TO ASK
21 DR. GHALY THIS QUESTION, HAS THE FUNDING BEEN FULLY RESTORED
22 FOR THIS PROGRAM? AND IS THERE A PLAN IN THE FUTURE TO GROW
23 THIS PROGRAM TO ADDRESS THIS URGENT AND GROWING NEED?

24

25 **FESIA DAVENPORT:** SO, THE FUNDING HAS BEEN RESTORED USING AN



THE BOARD OF
SUPERVISORS

1 ALTERNATIVE FUNDING SOURCE. I DON'T KNOW IF WE'RE GROWING THE
2 FUNDING, BUT WE HAVE RESTORED IT AT EXISTING LEVELS. THAT'S
3 THE INTENTION IN A BUDGET.

4

5 **SUP. JANICE HAHN:** OKAY, AND I WOULD KEEP AN EYE ON IT THAT WE
6 PROBABLY NEED TO GROW IT AS WELL. AND SO, TO PUBLIC HEALTH, I
7 KNOW THAT THIS BOARD SUPPORTED THE CREATION OF AN EMERGENCY
8 RESERVE FUND FOR OUR DEPARTMENT OF PUBLIC HEALTH. WHAT ARE OUR
9 PLANS TO USE THIS EMERGENCY RESERVE FUND? IS IT SET ASIDE FOR
10 ANOTHER GLOBAL PANDEMIC LIKE COVID? OR ARE WE PLANNING TO USE
11 IT FOR OTHER HEALTH EMERGENCIES THAT THE FEDERAL GOVERNMENT IS
12 CREATING BY CUTTING FUNDING FOR HIV AND MEASLES, FOR INSTANCE?

13

14 **FESIA DAVENPORT:** SO, I THINK TO GET THIS, WELL, FIRST OF ALL,
15 IT'S A \$20,000,000 RESERVE FUND TO BE USED ON AN AS NEEDED
16 BASIS. I DON'T THINK THERE'S A SPECIFIC DETAIL PLAN. THE
17 SECOND THING I WILL SAY IS, UNFORTUNATELY, THE SCALE, SCOPE,
18 AND MAGNITUDE OF THE CUTS THAT THE DEPARTMENT OF PUBLIC HEALTH
19 IS FACING WILL NOT BE ADDRESSED WITH THE \$20,000,000 RESERVE
20 FUND. I DO UNDERSTAND THAT THE DEPARTMENT, AND I'VE HEARD DR.
21 FERRER SAY THIS, THAT SHE WOULD LIKE A CERTAIN AMOUNT OF
22 FUNDING, AND I THINK WE'RE USING THE OTHER FUND THAT WE'RE
23 ESTABLISHING, THE \$5,000,000 FUND, BUT SHE WOULD LIKE A
24 CERTAIN AMOUNT OF FUNDING SO THAT SHE CAN MOVE PEOPLE AROUND
25 IN HER DEPARTMENT. BUT THE INTENT OF, FROM MY PERSPECTIVE, OF



THE BOARD OF
SUPERVISORS

1 THE RESERVE FUND IS NOT TO BACKFILL THE LOSSES OF FEDERAL
2 FUNDING BECAUSE IT IS WOEFULLY INSUFFICIENT WHEN YOU CONSIDER
3 THE SCALE AND THE SCOPE OF THE CURTAILMENTS THEY'RE LOOKING
4 AT.

5

6 **SUP. JANICE HAHN:** I WOULD LIKE TO JUST MAYBE JUST HAVE A
7 REGULAR UPDATE MAYBE FROM DR. FERRER ON THIS EMERGENCY FUND
8 AND HOW SHE SEES THE PRIORITIES TO SPEND.

9

10 **FESIA DAVENPORT:** I'M GOING TO AGREE FOR DR. FERRER TO PROVIDE
11 THAT.

12

13 **SUP. JANICE HAHN:** THANK YOU. AND I KNOW SUPERVISOR HORVATH,
14 THANK YOU FOR BRINGING UP THE --

15

16 **FESIA DAVENPORT:** IT'S ALREADY REQUIRED. MY TEAM IS TELLING ME.

17

18 **SUP. JANICE HAHN:** OH, IT'S ALREADY REQUIRED. OKAY. HAVE WE HAD
19 AN UPDATE ON THAT RESERVE FUND?

20

21 **FESIA DAVENPORT:** NO, IT'S REQUIRED WITH THE ESTABLISHMENT OF
22 THE FUND.

23

24 **SUP. JANICE HAHN:** OH, GOT IT. OKAY. THANK YOU, SUPERVISOR
25 HORVATH, FOR BRINGING UP THE ISSUES WITH OUR PUBLIC DEFENDER



THE BOARD OF
SUPERVISORS

1 AND ALTERNATE PUBLIC DEFENDER. AND YOU SORT OF ANSWERED IT,
2 BUT I JUST WANTED TO REMIND EVERYBODY THAT WE AS A COUNTY HAVE
3 A CONSTITUTIONAL REQUIREMENT TO PROVIDE DEFENSE FOR THOSE WHO
4 CAN'T AFFORD IT. SO IF OUR PUBLIC DEFENDERS ARE UNABLE TO TAKE
5 ON MORE CASES BECAUSE OF THESE CUTS TO THEIR DEPARTMENT, THEN
6 WE HAVE TO PAY THESE BAR PANEL ATTORNEYS TO PROVIDE THE
7 DEFENSE. AND THESE ATTORNEYS ARE PAID BY THE HOUR AND ARE SO
8 MUCH MORE EXPENSIVE THAN OUR OWN IN-HOUSE PUBLIC DEFENDERS AND
9 ALTERNATE PUBLIC DEFENDERS. SO, REITERATE AGAIN HOW YOU'VE
10 BRIEFLY, HOW YOU FIGURED THAT OUT IN THIS BUDGET SO WE DON'T
11 HAVE TO HIRE THE MORE EXPENSIVE BAR PANEL ATTORNEYS.

12
13 **FESIA DAVENPORT:** I BELIEVE YOU'RE REFERRING TO THE ALTERNATE
14 PUBLIC DEFENDER. THEY'VE DECLARED UNAVAILABLE. WE HAVE AN
15 ANALYSIS THAT IS UNDERWAY. THE DATA THAT WE WANTED IN ORDER TO
16 ASSESS WHAT DOES IT ACTUALLY COST TO GO UNAVAILABLE AND IS IT
17 IN FACT MORE THAN THE POSITIONS THAT ARE BEING CURTAILED. THAT
18 WORK IS A WORK IN PROGRESS. WE WANT TO MAKE SURE THAT WE'RE
19 GETTING QUALITY DATA. AND SO, WE'RE WORKING VERY CLOSELY WITH
20 THE COURT AND THE PANEL AND APD.

21
22 **SUP. JANICE HAHN:** SO, YOU DON'T TAKE IT FOR GRANTED THAT THESE
23 BAR PANEL ATTORNEYS ARE MORE EXPENSIVE?

24
25 **FESIA DAVENPORT:** I THINK NO. SO WE'RE DOING AN ASSESSMENT, BUT



THE BOARD OF
SUPERVISORS

1 WHAT WE ARE WORKING WITH APD TO DO IS TO BASICALLY ESTABLISH A
2 STABILIZATION PLAN, WHICH IS ESSENTIALLY TO GIVE THEM
3 ADDITIONAL ORDINANCE ITEMS TO GET US THROUGH THE NEXT PHASE OF
4 THE BUDGET, AND THEN BY THAT TIME WE HOPE THAT WE WILL HAVE
5 THE ANALYSIS COMPLETED SO THAT WE KNOW THAT WE'RE COMPARING
6 APPLES TO APPLES.

7

8 **SUP. JANICE HAHN:** SO, THERE'S NO BUDGET ACTION THAT YOU'RE
9 GOING TO TAKE TO ADDRESS THAT ISSUE? YOU'RE GOING TO WAIT TILL
10 YOU GET THE ANNOUNCEMENT?

11

12 **FESIA DAVENPORT:** CORRECT, BUT WE WON'T, THEY WILL BE ALLOWED
13 TO MAINTAIN SERVICE, AND SO WE ARE PROVIDING THEM ORDINANCE
14 ITEMS UPON WHICH THEY CAN HIRE. WE'RE GOING TO HAVE TO CLOSELY
15 MONITOR THE HIRING ON THOSE ORDINANCE ITEMS TO MAKE SURE THAT
16 THEY DON'T SPEND MORE THAN WHAT'S IN THEIR BUDGET. SO LET ME
17 EXPLAIN IT AGAIN. SO, WE'RE THE BUDGET RECOMMENDS THAT WE TAKE
18 THE CURTAILMENT SO THAT THEY CAN HIT THEIR TARGET. AND THE
19 QUESTION IS, WHAT DO WE DO IN THE MEANTIME WHILE WE'RE
20 STUDYING THE PANEL COSTS? IN THE MEANTIME, WHAT WE WILL DO IS
21 GIVE THEM ITEMS THAT WILL ALLOW THEM TO HIRE, AND THEY WILL
22 HAVE TO USE THEIR EXISTING SAVINGS TO PAY FOR THE COST OF
23 THOSE ITEMS, THOSE JOBS THAT WE WILL BE ADDING, ALLOWING THEM
24 TO HIRE ON.

25



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** OKAY. KIND OF FOLLOWING UP ON THE CFCI ISSUE
2 THAT I THINK SUPERVISOR HORVATH BROUGHT UP. WHEN WE, AND I WAS
3 JUST, THIS IS ABOUT OFFICE OF IMMIGRANT AFFAIRS. YOU KIND OF
4 TOUCHED ON THAT, BUT I WAS GOING TO JUST BRING IT UP AGAIN.
5 WHEN WE VOTED ON THE ORIGINAL CFCI UNSPENT DOLLARS, WE HAD
6 HOPED THAT THE CFCI COMMITTEE WOULD APPROVE THE OFFICE OF
7 IMMIGRANT AFFAIRS APPLICATION TO MAINTAIN AND EXPAND REPRESENT
8 L.A. PROGRAM. I MEAN, THIS IS SO URGENT. WHEN WE NEED LEGAL
9 REPRESENTATION FOR OUR L.A. COUNTY IMMIGRANTS NOW MORE THAN
10 EVER, THE OFFICE OF IMMIGRANT AFFAIRS APPLIED FOR \$2,800,000
11 OF THE CFCI DOLLARS TO SUSTAIN AND EXPAND THEIR PROGRAM, BUT
12 THE COMMITTEE ONLY RECOMMENDED \$300,000. BUT NOW THERE'S LIKE
13 AN EXTRA \$245,000,000 IN CFCI AND I KNOW THAT MORE, OBVIOUSLY
14 THEY'RE GETTING MORE MONEY SENT BACK TO THEM FOR
15 RECOMMENDATIONS. AND I KNOW COUNTY COUNSEL HAS ALREADY
16 DETERMINED THAT THE REPRESENT L.A. PROGRAM QUALIFIES FOR THESE
17 FUNDS. IS THERE ANY REASON WHY THE OFFICE OF IMMIGRANT AFFAIRS
18 CAN'T BE ALLOCATED THE FULL \$2,800,000 THEY'RE REQUESTING?

19
20 **FESIA DAVENPORT:** BASED ON COUNTY COUNSEL'S PRIOR ASSESSMENT
21 THAT THERE'S THE PROPER NEXUS BETWEEN THE PROGRAM AND THE
22 ORIGINAL PURPOSES OF CFCI, WHICH IS DIRECT COMMUNITY
23 INVESTMENTS AND ALTERNATIVES TO INCARCERATION. IT LITERALLY
24 IS, I BELIEVE, AN ISSUE OF THE ADVISORY COMMITTEE RECOMMENDING
25 ADDITIONAL FUNDING OR FUNDING FOR THAT PROGRAM.



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** RIGHT. AND WE'RE GOING TO...

3

4 **FESIA DAVENPORT:** I GUESS WHAT I'M SAYING IS I DON'T THINK IT'S
5 A CAPACITY ISSUE IN TERMS OF THE AMOUNT OF MONEY THAT'S
6 AVAILABLE. AND WE KNOW THAT THERE IS A NEXUS --

7

8 **SUP. JANICE HAHN:** RIGHT, RIGHT.

9

10 **FESIA DAVENPORT:** FOR THE PURPOSES OF --

11

12 **SUP. JANICE HAHN:** SO, I'M HOPING THAT THEY WILL GET THAT
13 BECAUSE I THINK WE'RE SEEING THE NEED THERE EVERY SINGLE DAY
14 OUT ON OUR STREETS. SO, WITH THAT, MADAM CHAIR.

15

16 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU, I'M GOING TO BE BRIEF
17 ONLY BECAUSE I KNOW THAT WE'VE GOT A LOT OF PEOPLE IN THE
18 PUBLIC THAT WANT TO WEIGH IN ON THIS, BUT I JUST HAVE TO SAY,
19 I WANT TO EXPRESS MY APPRECIATION TO MASON MATTHEWS AND HIS
20 TEAM, FESIA. I KNOW IT TAKES A LOT OF WORK TO PUT THIS
21 TOGETHER, AND OF COURSE OUR DEPARTMENT HEADS, WHO EACH WITH
22 PASSION TALKED ABOUT WHY THEY FELT THEIR PROGRAMS NEEDED TO BE
23 PROTECTED. AND I THINK THAT, YOU KNOW, AND I APPRECIATE
24 SUPERVISOR MITCHELL BRINGING UP PARKS AFTER DARK. I, THROUGH
25 THE FIRES, HAVE SEEN FIRSTHAND THE IMPACT THAT A PARK HAS ON A



THE BOARD OF
SUPERVISORS

1 COMMUNITY. AND I WANT TO PUBLICLY THANK OUR PARKS DIRECTOR FOR
2 HER WORK AND HER TEAM'S WORK IN MAKING SURE THAT THE COMMUNITY
3 OF ALTADENA HAS A PLACE TO COME, EVEN THOUGH THEY MAY NOT HAVE
4 A HOME TO COME HOME TO. SO, I THINK EACH DEPARTMENT HEAD CAN
5 PLEAD A CASE THAT IS COMPELLING. I KNOW THAT THE BUDGET'S
6 GROWN TO \$52,500,000,000, BUT YET OUR COUNTY EMPLOYEE HAS NOT,
7 WHICH TO SOME DOESN'T MAKE ANY SENSE. YOU MIGHT WANT TO JUST
8 KIND OF TALK ABOUT WHY THE BUDGET GREW, BUT THE NUMBER OF
9 POSITIONS DID NOT.

10

11 **FESIA DAVENPORT:** YEAH. SO, THIS IS WHERE THE BUDGET SOMETIMES
12 BECOMES COMPLICATED, BECAUSE IT'S SOMEWHAT OF AN ACCOUNTING
13 ISSUE. AND SO, I WOULD DESCRIBE IT THIS WAY. WE HAVE TWO MAJOR
14 POTS OF MONEY. WE HAVE OUR LOCALLY GENERATED REVENUE, WHICH IS
15 GENERATED BY OUR ASSESSOR, PRIMARILY PROPERTY TAXES, WE CALL
16 THAT NCC. AND THEN WE HAVE ALL THE OTHER FUNDING, FUNDING THAT
17 WE GET FROM THE FEDERAL GOVERNMENT AND FUNDING THAT WE GET
18 FROM THE STATE GOVERNMENT, FUNDING THAT WE GET FROM CITIES
19 THAT PAY FOR SERVICES THAT WE PROVIDE. OUR ISSUE DURING THIS
20 BUDGET YEAR HAS BEEN ON OUR LOCALLY GENERATED FUNDING SIDE OF
21 THE HOUSE. IT'S BEEN ON OUR NCC. SO, WHEN WE'RE TAKING
22 CURTAILMENTS, WE'RE ASKING THE DEPARTMENTS TO IMPLEMENT CUTS
23 TO THEIR BUDGET, THEY'RE CUTTING JOBS, VACANT JOBS THAT ARE
24 FUNDED WITH THAT LOCAL REVENUE. BUT AT THE SAME TIME, EVEN
25 THOUGH WE HAVE THESE STORM CLOUDS ON THE HORIZON AT THE



THE BOARD OF
SUPERVISORS

1 FEDERAL LEVEL, WE'RE STILL RECEIVING FEDERAL FUNDS, WE'RE
2 STILL RECEIVING SOME FUNDS FROM THE STATE, WE'RE STILL
3 RECEIVING GRANTS. THOSE FUNDS FUND A DIFFERENT TYPE OF
4 POSITION. SO, IT COULD BE A POSITION FOR, LET'S SAY DEPARTMENT
5 OF MENTAL HEALTH, OR THE DEPARTMENT OF HEALTH SERVICES. THE
6 KEY IS, IS THAT THE FUNDING SOURCE IS NOT OUR LOCAL REVENUE,
7 AND THAT IS WHAT'S BEING CUT.

8

9 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU FOR THAT. I ALSO WANT TO
10 HIGHLIGHT, I MEAN, COMING ON THE HEELS OF HEARING THE
11 MCCHRYSTAL REPORT AND HEARING ABOUT THE TECHNOLOGY, IT SEEMS
12 AS THOUGH WE ALWAYS PUT IT ON THE BACK BURNER, YET WE KNOW
13 WITH OUR ASSESSOR, JEFF PRANG, THE REASON WHY HE OVERREALIZED
14 THIS YEAR WAS BECAUSE OF HIS INVESTMENT IN TECHNOLOGY AND SO I
15 HOPE THAT WE BEGIN TO LOOK AT THAT SIDE OF HOW THIS COUNTY
16 MOVES FORWARD WITH A DIFFERENT LENS, RECOGNIZING THAT IT'S AN
17 INVESTMENT THAT WILL PAY BACK IN DIVIDENDS?

18

19 **FESIA DAVENPORT:** UNDERSTOOD AND AGREED.

20

21 **SUP. KATHRYN BARGER, CHAIR:** YEAH. AND THEN, AND I'M JUST GOING
22 THROUGH THIS PRETTY QUICKLY BECAUSE I WANT TO HEAR THIS, BUT
23 YOU TALKED ABOUT THE CFCI. I JUST WANT TO MAKE SURE THAT
24 DEPARTMENTS ARE NOT BACKFILLING WITH THESE DOLLARS. CAN YOU
25 MAKE THAT ASSURANCE THAT AS MONEY IS CUT AND THEY'RE GETTING



THE BOARD OF
SUPERVISORS

1 CFCI, THAT THEY ARE NOT BACKFILLING IN ORDER TO, BECAUSE THAT
2 WAS NOT THE INTENT OF CFCI.

3
4 **SUP. KATHRYN BARGER, CHAIR:** SO, I AGREE THAT THE INTENT OF
5 CFCI WAS TO DIRECT EFFORTS RELATED TO ALTERNATIVES TO
6 INCARCERATION AND DIRECT COMMUNITY INVESTMENTS, USING
7 PRIMARILY, BUT NOT EXCLUSIVELY, A COMMUNITY-BASED MODEL. AND
8 WHAT I MEAN BY THAT IS THAT THE INTENT WAS FOR FUNDS TO FLOW
9 THROUGH AND TO COMMUNITY-BASED ORGANIZATIONS SO THAT THEY
10 COULD PROVIDE SERVICES DIRECTLY. WHAT'S HAPPENING HERE IS
11 DEPARTMENTS ARE CURTAILING POSITIONS, FOR THE MOST PART,
12 VACANT ONES. AND SO, I DO NOT ANTICIPATE, NOR AM I AWARE OF
13 DEPARTMENTS THAT ARE USING THEIR, OR PLANNING TO USE THEIR
14 CFCI DOLLARS TO REINSTATE THOSE POSITIONS, BECAUSE THEY WOULD
15 ACTUALLY HAVE TO REQUEST THE POSITIONS IN THE BUDGET, AND THEN
16 MY OFFICE WOULD HAVE TO RECOMMEND THEM TO THIS BOARD FOR
17 APPROVAL.

18
19 **SUP. KATHRYN BARGER, CHAIR:** OR FILL DEPARTMENTAL GAPS. I MEAN,
20 IT MAY NOT BE AN EMPLOYEE. I MEAN, I JUST WANT TO BE CAUTIOUS
21 BECAUSE AGAIN, THE INTENT IS TO INVEST IN THE COMMUNITY. AND I
22 THINK IT WOULD BE DISINGENUOUS TO ALLOW THAT TO OCCUR. AND I
23 THINK IT'S DECEITFUL.

24
25 **FESIA DAVENPORT:** UNDERSTOOD.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER, CHAIR:** ALL RIGHT WELL I DON'T ON THIS AB
3 218 I MEAN IT'S A GIFT THAT KEEPS ON GIVING AND I THINK THE
4 MOST FRUSTRATING PART FOR ME I MEAN I UNDERSTAND THE STATE NOW
5 HAS A LAWSUIT PENDING SO IT'LL BE INTERESTING TO SEE HOW,
6 THAT'S WHAT I'VE HEARD. IT'LL BE INTERESTING TO SEE HOW THAT
7 PLAYS OUT. BUT THERE IS NO QUESTION THAT THE VICTIMS NEED
8 ACCOUNTABILITY AND NEED TO BE AWARE OF THE FACT THAT WE HEAR
9 IT LOUD AND CLEAR AND ARE GOING TO PROVIDE THE RESOURCES TO
10 HELP THEM, ESPECIALLY FOR THOSE THAT TRULY DID HAVE TRAUMA AS
11 A RESULT OF BEING EITHER IN OUR PROBATION OR DCFS. SO, I'M NOT
12 DISCOUNTING THAT. BUT I JUST WOULD ASK THE STATE IN THE FUTURE
13 TO WORK WITH LOCAL GOVERNMENT ON ANY LEGISLATION TO FIND OUT
14 WHAT THE IMPACT IS GOING TO BE TO THE LOCAL. BECAUSE
15 OFTENTIMES, YOU KNOW, I SAY WHEN SACRAMENTO SNEEZES, WE GET
16 PNEUMONIA. IN THIS CASE, WE'RE GOING TO BE ON LIFE SUPPORT
17 BASED ON THEIR ACTIONS. AND THIS COUNTY, I TELL PEOPLE, ALMOST
18 3/4 OF OUR BUDGET IS HEALTH AND WELFARE, WHICH ARE FOR THE
19 MOST VULNERABLE, THOSE THAT HAVE NO PLACE ELSE TO TURN. AND
20 THAT IS WHAT WE'RE LOOKING AT IN TERMS OF CUTS. AND IT'S JUST
21 TRULY UNFORTUNATE, TRULY UNFORTUNATE. BUT AGAIN, MASON, GOOD
22 JOB. REALLY APPRECIATE YOU AND YOUR TEAM AND TO THE DEPARTMENT
23 HEADS THAT ARE OUT THERE, THANK YOU FOR YOUR TEAMWORK. I THINK
24 NOW, MORE THAN EVER, WE HAVE TO WORK TOGETHER AND SPEAK WITH
25 ONE VOICE AND RECOGNIZE THAT WE NEED TO LEVERAGE ALL OF OUR



THE BOARD OF
SUPERVISORS

1 RESOURCES TO HELP EACH OTHER TO MAKE SURE THAT WE DON'T LET
2 THE VULNERABLE PEOPLE THAT WE ARE HERE TO SERVE SLIP THROUGH
3 THE CRACKS. SO, WITH THAT, SUPERVISOR SOLIS.

4
5 **SUP. HILDA SOLIS:** YES, THANK YOU, MADAM CHAIR. A LOT HAS
6 ALREADY BEEN SAID BY MY COLLEAGUES BUT I DO WANT TO JOIN MY
7 COLLEAGUES IN THANKING OUR CEO AND OUR COUNTY DEPARTMENT HEADS
8 AND YOUR STAFF OUR BUDGET STAFFS FOR PUTTING THE BUDGET
9 TOGETHER. I KNOW IT TAKES A LOT OF WORK AND IT'S ESPECIALLY
10 DIFFICULT THIS YEAR GIVEN THE CURTAILMENT. AND THERE ARE
11 SEVERAL UNKNOWNNS AS WE ALL KNOW WHETHER IT'S RECEIVING
12 BILLIONS OF DOLLARS FROM THE FEDERAL OR STATE FUNDING THAT WE
13 RELY ON EVERY YEAR THAT MAY NOT COME THROUGH AND THEN THE
14 IMPENDING CLOSURE OF OUR FEDERAL GOVERNMENT. THE CR MAY NOT
15 HAPPEN AND WE JUST GOT WORD, I THINK FROM LAIR REGARDING THAT.
16 SO THAT'S GOING TO HAVE AN ADDED DOSE OF BAD NEWS FOR US HERE
17 AT THE COUNTY BECAUSE AS YOUR STAFF IS OUTLINING THERE WILL BE
18 IF THIS IS PROLONGED THERE WILL BE IMPACTS DIRECTLY AGAIN ON
19 OUR MOST VULNERABLE WHETHER IT'S SNAP WHETHER IT'S MEDICARE
20 MEDICAID WHETHER IT'S HEALTH CARE RELATED HOUSING VOUCHERS AND
21 THINGS OF THAT NATURE ALL THAT'S GOING TO HAPPEN I WOULD HOPE
22 THAT WHEN WE HAVE AN OPPORTUNITY THAT WILL ALSO BE PRESENTED
23 TO US AT OUR NEXT BUDGET UPDATE WHEN WE COME BACK OR AS SOON
24 AS WE KNOW MORE DATA. AND I FEEL FOR OUR CONSTITUENTS BECAUSE
25 THE NOT KNOWING IS REALLY, I THINK, PROBLEMATIC FOR MANY OF



THE BOARD OF
SUPERVISORS

1 US. JUST TRYING TO UNDERSTAND WHAT OUR RESIDENTS ARE GOING
2 THROUGH. MANY OF THEM HAVE COME UP HERE TIME AND TIME AGAIN
3 TALKING ABOUT NOT HAVING ENOUGH TO BE ABLE TO PAY FOR RENT,
4 FOR HOUSING, FOOD ASSISTANCE OR LOSS OF EMPLOYMENT, AND
5 COUPLED WITH NO HEALTH CARE. AND THESE ARE ALL SIGNS THAT WE
6 KNOW ARE HAPPENING HERE, BUT IT DOES TAKE A TOLL ON OUR COUNTY
7 WORKFORCE. I KNOW THAT. AND I ALSO WANT TO TAKE THIS
8 OPPORTUNITY TO ACKNOWLEDGE OUR LABOR PARTNERS, BECAUSE WE HAVE
9 ALSO BEEN GOING THROUGH NEGOTIATIONS, COLLECTIVE BARGAINING
10 WITH THEM, AND I KNOW THAT IT'S BEEN AN ESPECIALLY TOUGH TIME
11 AND PERIOD FOR US. AND THOSE CHALLENGES ARE REAL, BUT I HOPE
12 THAT WE CAN FACE THEM TOGETHER, AND I WOULD CONTINUE TO ASK
13 OUR LABOR AND MANAGEMENT, YOU, OUR CEO, TO CONTINUE TO STAY AT
14 THE TABLES AND TO GET THROUGH THIS. AND I KNOW THAT THERE ARE
15 MANY ASKS THAT SOME OF OUR BARGAINING UNITS HAVE YET TO COME
16 FORWARD WITH FULLY, BUT I CAN APPRECIATE THAT, BUT LET'S SEE
17 WHAT WE CAN COME UP WITH. BUT BEFORE US TODAY, AGAIN, IS OUR
18 SUPPLEMENTAL BUDGET, WHICH IS \$52,500,000,000 AND ABOUT
19 116,000 BUDGETED POSITIONS. THAT MAY SOUND VERY REASSURING TO
20 THE PUBLIC, RIGHT, AS WE'VE BEEN DISCUSSING HERE. THIS IS A
21 3,700,000,000 INCREASE FROM THE BUDGET WE ADOPTED LAST JUNE,
22 BUT IT'S A REDUCTION OF 125 VACANT BUDGET POSITIONS, WHICH YOU
23 EXPLAINED. SO, I HOPE THE PUBLIC AND THE COMMUNITY REALLY
24 UNDERSTANDS WHAT THAT MEANS. SO, WE ARE TRYING TO KEEP FULL-
25 TIME POSITIONS. IT'S NOT SOMETHING THAT OFTEN I THINK PEOPLE



THE BOARD OF
SUPERVISORS

1 MAY NOT FULLY APPRECIATE OR UNDERSTAND BECAUSE IN OTHER
2 SITUATIONS, OTHER CITIES, THEY ARE ALSO BEING IMPACTED IN
3 OTHER COUNTIES AROUND THE STATE OF CALIFORNIA. I WANT TO GIVE
4 THANKS TO OUR ASSESSOR, JEFF PRANG, WHO REPORTED A 3.91%
5 INCREASE FROM LAST YEAR. IT'S A MODEST ONE BUT NONETHELESS IT
6 IS AND HE DID HELP US FIND AN ADDITIONAL \$48,000,000. IT ALSO
7 HELPED US CLOSE THE GAP WITH THE IN-HOME HEALTH CARE SERVICE
8 WORKERS 2015. THAT WAS VERY GOOD. THOSE ARE GOOD THINGS TO
9 TALK ABOUT. I JUST WANTED TO TALK QUICKLY ABOUT SOME THINGS IN
10 THE DISTRICT AND FOR THE RESIDENTS THAT I REPRESENT. I WANTED
11 TO FIRST NOTE THE \$2,200,000 IN ONE-TIME FUNDING FOR THE
12 REPRESENT L.A. PROGRAM TO PROVIDE LEGAL DEFENSE TO IMMIGRANTS
13 FACING DEPORTATION. THE PROGRAM HAS LONG, I'VE LONG BEEN A
14 SUPPORTER OF AND NOW MORE THAN EVER WE NEED TO HOPEFULLY
15 SECURE MORE FUNDING. \$340,000 IN ONE TIME FUNDING FROM NONE
16 OTHER THAN THE CITY OF L.A. TO SUPPORT IMMIGRANT COMMUNITIES.
17 THANK YOU CITY OF L.A.. \$24,000 IN ONE TIME FUNDING FOR
18 LANGUAGE ACCESS. A MOTION THAT I AUTHORED TO ENSURE THAT
19 REGARDLESS OF LANGUAGE THAT PEOPLE SPEAK THAT THEY CAN RECEIVE
20 SERVICES AND BE ABLE TO ACCESS THAT. \$24,000 IS A PENNY. WE
21 NEED TO DO MUCH MORE, AND I WOULD HOPE THAT SOMEHOW OUR CEO,
22 WE COULD GET OUR BUDGET OR DIFFERENT DEPARTMENTS TO DO MORE
23 AND MAYBE OUTLINE THAT IN WHAT KINDS OF SERVICES THEY'RE
24 PROVIDING TRANSLATION OR WHAT HAVE YOU FOR PURPOSES OF THE
25 PUBLIC KNOWING THAT THEY ARE BEING LISTENED TO AND THAT WE'RE



THE BOARD OF
SUPERVISORS

1 SPEAKING THEIR LANGUAGE. I ALSO AM PROUD TO SAY THAT SERVICES
2 THAT ARE PROVIDED BY THE COUNTY OFFICE OF IMMIGRANT AFFAIRS,
3 WE KNOW WAS ESTABLISHED IN THE FIRST TRUMP ADMINISTRATION AND
4 IS EMBEDDED IN THE DEPARTMENT OF CONSUMER BUSINESS AFFAIRS, A
5 VERY IMPORTANT PROGRAM. AND WHILE THIS IS A GOOD START, I KNOW
6 THAT THEY ARE ALSO GOING TO GO THROUGH SOME CURTAILMENTS IN
7 THIS BUDGET. I'M NOT HAPPY ABOUT THAT BECAUSE I THINK NOW MORE
8 THAN EVER THEIR SERVICES ARE VERY ESSENTIAL AND THEY PROVIDE A
9 LOT OF SERVICES EVEN TO THE CITY AND CITIES OF L.A. COUNTY
10 HELPING THEM UNDERSTAND WHAT THE RULES AND REGULATIONS ARE AND
11 WHERE SUPPORT SERVICES CAN BE FOUND. I WANT TO JUST ALSO SAY
12 THAT WE HAVE TO INVEST SERVICES IN PROGRAMS THAT PROTECT OUR
13 IMMIGRANT COMMUNITIES WHO, AS YOU KNOW, ARE THE BACKBONE OF
14 OUR COUNTRY AND IN THIS COUNTY. AND I KNOW THAT 24, 245, I'M
15 SORRY, \$245,000,000 IN CARE FIRST COMMUNITY INVESTMENT FUNDS
16 OR CFCI FUND IS AVAILABLE FOR ALLOCATION AND THAT'S BEEN
17 TALKED ABOUT BY OTHER MEMBERS ON THE BOARD. I WANT TO URGE
18 CFCI ADVISORY COMMITTEE AND SOME OF THEM ARE IN THE AUDIENCE
19 TO STRONGLY CONSIDER FUNDING REPRESENT L.A. PROGRAM AT THE
20 FULL AMOUNT THAT THEY REQUESTED AN ADDITIONAL \$3,600,000 THAT
21 WILL GO BACK TO OUR COMMUNITY THROUGH CBOS THAT SERVE OUR
22 COMMUNITY. SO, I WANTED TO UNDERSCORE THAT. AS WELL AS TO FUND
23 THE DEPARTMENT OF ECONOMIC OPPORTUNITIES' REQUEST FOR
24 \$5,500,000 FOR THE SMALL BUSINESS RESILIENCY FUND, WHICH
25 SUPPORTS SMALL BUSINESSES IMPACTED CURRENTLY BY I.C.E. RAIDS.



THE BOARD OF
SUPERVISORS

1 WE KNOW MANY OF OUR BROTHERS AND SISTERS, SMALL MOM AND POP
2 STORES AND OTHERS HAVE BEEN IMPACTED BY THE RAIDS. THEY'RE
3 EITHER SHUTTERING THEIR DOORS OR THEY LOST EMPLOYEES AND THEY
4 CAN'T PAY THEIR RENT. THIS REQUEST COULD HELP THEM STAY OPEN.
5 I ALSO WANTED TO SAY THAT ACCORDING TO L.A. ECONOMIC
6 DEVELOPMENT CORPORATION, A GROUP THAT WE WORK WITH, THEY NOTE
7 THAT 40% OF WORKERS IN CONSTRUCTION TRADES IN THE COUNTY ARE
8 UNDOCUMENTED WORKERS. THIRTY-SEVEN PERCENT ARE BUILDING AND
9 GROUNDS CLEANING AND MAINTENANCE, 28% WORK IN THE PRODUCTION
10 INDUSTRY, 25% IN FOOD PREPARATION AND SERVING, AND 21% IN
11 TRANSPORTATION AND MATERIAL MOVING. AND I NOTE THAT BECAUSE I
12 THINK PEOPLE, IT GETS LOST ON THE PUBLIC THAT THE UNDOCUMENTED
13 COMMUNITY AND WORKERS CONTRIBUTE AN ESTIMATED \$278,000,000,000
14 TO CALIFORNIA'S GROSS STATE PRODUCT. THAT'S GSP. UNDOCUMENTED
15 WORKERS IN L.A. COUNTY ACCOUNT FOR ROUGHLY 57.5% OF THE
16 STATEWIDE GSP CONTRIBUTION, AND THAT'S ATTRIBUTED TO THEM AND
17 THEIR LABOR. SO, AS YOU CAN SEE, I KNOW THAT IT'S VERY
18 IMPORTANT FOR US TO KEEP THEM MOVING, AND HOPEFULLY AGAIN,
19 REQUEST THAT CFCI SUPPLEMENTAL FUNDS ARE PROVIDED TO DEO IN
20 THE AMOUNT THAT WAS REQUESTED, 5.5. AND THE INITIAL 1,800,000
21 THAT DEO IDENTIFIED FOR THIS PROGRAM, THIS RESILIENCY FUND, IS
22 JUST A DROP IN THE BUCKET. I THINK THEY CAN ONLY SUPPORT MAYBE
23 300 BUSINESSES AT ROUGHLY \$5,000 OR LESS. SO, WE KNOW THAT THE
24 NEED IS GOING TO BE GREAT. THERE'S A LOT OF ENTHUSIASM IN THE
25 COMMUNITY, BUT I THINK WE CAN MAKE THAT SACRIFICE AND DO THAT.



THE BOARD OF
SUPERVISORS

1 I ALSO WANT TO URGE US TO LOOK AT THE \$10,000,000 FOR THE FOOD
2 JUSTICE AND NUTRITION EQUITY PROGRAM. WE MIGHT THINK
3 \$10,000,000 IS A LOT OF MONEY, BUT WHEN YOU THINK ABOUT
4 PEOPLE, CHILDREN, FAMILIES, SENIORS WHO ARE STARVING, WHO ARE
5 HAVING TO GO TO MORE PANTRIES BUT FINDING THE PANTRIES,
6 SHELVES ARE VACANT. THERE IS A GREAT NEED IN OUR COMMUNITY
7 RIGHT NOW, AND IT ISN'T JUST OUR IMMIGRANT COMMUNITY. IT'S ALL
8 OF MANY SEGMENTS OF OUR LOW-INCOME, POVERTY-IMPACTED AREAS.
9 SO, I WOULD ASK US TO PLEASE DO THAT. AGAIN, I WOULD ASK THE
10 CFCI ADVISORY BOARD TO PLEASE TAKE THESE PLANS UNDER
11 CONSIDERATION BECAUSE IT ISN'T GOING INTO A DEPARTMENT, IT'S
12 GOING DIRECTLY TO THE PEOPLE, THEY REPRESENT AND THAT WE
13 REPRESENT. I LOOK FORWARD TO SEEING WHAT WE CAN DO WHEN WE GET
14 BACK AGAIN IN A COUPLE OF MONTHS TO SEE WHERE WE'RE AT AND
15 AGAIN WANT TO THANK MY RESIDENTS, THE RESIDENTS OF OUR COUNTY
16 AND ALL THE PEOPLE THAT HAVE BEEN HELPING US MOVE THIS AGENDA
17 FORWARD OUR BUDGET FORWARD TO HELP SO MANY PEOPLE THAT LIVE IN
18 POVERTY, THAT LIVE ON SKID ROW, THAT LIVE IN MACARTHUR PARK,
19 THAT RIGHT NOW ARE REALLY LOOKING TO THE COUNTY FOR
20 ASSISTANCE. SO AGAIN, I WANT TO THANK YOU AND THE REST OF MY
21 COLLEAGUES. AND WITH THAT, I'LL END MY COMMENTS. THANK YOU,
22 MADAM CHAIR.

23
24 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU, EXECUTIVE OFFICER.



THE BOARD OF
SUPERVISORS

1 **EDWARD YEN, EXECUTIVE OFFICER:** MEMBERS OF THE PUBLIC, WE WILL
2 NOW GO INTO PUBLIC COMMENT. THOSE WHO ARE PARTICIPATING
3 REMOTELY IN THE BOARDROOM YOU WILL RECEIVE 90 SECONDS TO
4 ADDRESS THE BOARD ON ALL BUDGET ITEMS. PLEASE FOR OUR
5 EXECUTIVE OFFICE HOST PLEASE CALL THOSE MEMBERS OF THE PUBLIC
6 WHO ARE SIGNED UP TO SPEAK ON THESE ITEMS.

7

8 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
9 FORWARD AND STAFF WILL ASSIST YOU. ARI ARATOUNIANS, MAX LELVA,
10 KATHARINA MESEAN, CHRIS CARTER, LINDSAY EICHENBERGER, FELICIA
11 CARBAJAL, DIANE VELEZ, ANDREA JARAMILLO, ANDONY CORLETO, SOFIA
12 VENTURA-CRUESS, MYA HENDRIX, DR. ESRORULEH MOHAMMED, EBA LAYE,
13 MAURICE RICHARD, MICHAEL CHARLES. AS A FINAL REMINDER FOR
14 REMOTE PARTICIPANTS, TO BE PLACED IN THE SPEAKING QUEUE TO
15 ADDRESS THE BUDGET ITEMS, IF YOU HAVE NOT ALREADY DONE SO, USE
16 THE RAISE HAND FEATURE ON YOUR DEVICE OR PRESS START 3 ON YOUR
17 TELEPHONE NOW. CALLER WITH PHONE NUMBER 213905, YOUR LINE IS
18 OPEN. PLEASE STATE YOUR NAME AND BEGIN.

19

20 **VANESSA MELENDREZ:** HI, MY NAME IS VANESSA MELENDREZ AND I'M A
21 RESIDENT OF DISTRICT 3. I'M ALSO HERE REPRESENTING PWC, THE
22 FILIPINO WORKERS CENTER, AS WELL AS IMMIGRANTS ARE L.A.. I'M
23 HERE TO SPEAK ON THE SUPPLEMENTAL BUDGET AND ASK THAT OUR
24 PUBLIC DOLLARS TRULY REFLECT THE VALUES OF JUSTICE, CARE, AND
25 COMMUNITY INVESTMENT. I URGE THE BOARD TO CUT THE 3,000 VACANT



THE BOARD OF
SUPERVISORS

1 POSITIONS IN THE SHERIFF'S DEPARTMENT AND THE 1,200+ IN
2 PROBATION. STOP GUTTING OVERSIGHT LIKE THE OFFICE OF INSPECTOR
3 GENERAL AND COMMIT TO CLOSING THE MEN'S CENTRAL JAIL. INSTEAD,
4 RESTORE FUNDING FOR PUBLIC DEFENSE, EXPAND DIVERSION AND YOUTH
5 JUSTICE PROGRAMS AND PROTECT TGI WELLNESS AND COMMUNITY
6 VIOLENCE PROTECTION. I WANT TO ALSO HIGHLIGHT, I WANT TO URGE
7 THE SUPPORT OF THE RENEWAL OF THE CAPACITY STRENGTHENING
8 GRANTS FOR IMMIGRANT FOCUSED COMMUNITY BASED ORGANIZATIONS.
9 THESE GRANTS SUCCESSFULLY SERVED OVER 66,000 IMMIGRANTS
10 ANNUALLY PROVIDING VITAL LEGAL AND CASE MANAGEMENT SUPPORT.
11 THANK YOU ALL SO MUCH.

12
13 **EXECUTIVE OFFICER:** THANK YOU. YESSSENIA CUX, YOUR LINE IS OPEN.
14 PLEASE BEGIN.

15
16 **YESSSENIA CUX:** GOOD AFTERNOON. I'M YESSSENIA CUX SPEAKING ON
17 BEHALF OF COPE AND THE IMMIGRANTS ARE LATE COALITION. WITH THE
18 RELEASE OF THE SUPPLEMENTAL BUDGET TODAY, LOCAL SUPPORT FOR
19 IMMIGRANT COMMUNITIES HAS NEVER BEEN MORE IMPORTANT. THE
20 FEDERAL GOVERNMENT IS EQUIPPING I.C.E. WITH BILLIONS OF
21 DOLLARS, INCREASING THREATS TO OUR COMMUNITIES, AND L.A.
22 COUNTY MUST CONTINUE TO PRIORITIZE PROGRAMS THAT PROVIDE
23 SAFETY STABILITY AND OPPORTUNITY FOR ALL RESIDENTS. WE WILL
24 CONTINUE URGING THE BOARD OF SUPERVISORS TO SUPPORT IMMIGRANT
25 COMMUNITIES BY EXPANDING THE FLEXIBLE HOUSING SUBSIDY POOL AND



THE BOARD OF
SUPERVISORS

1 THE GUARANTEED BASIC INCOME PROGRAM FOR UNDOCUMENTED SENIORS.
2 MANY IMMIGRANT FAMILIES FACE HOUSING INSECURITY EVERY DAY,
3 SKYROCKETING RENTS AND LIMITED ACCESS TO ASSISTANCE FORCE
4 FAMILIES TO MAKE IMPOSSIBLE CHOICES. AND ALSO UNDOCUMENTED
5 SENIORS FACE A DIFFERENT BUT EQUALLY URGENT STRUGGLE AFTER
6 DECADES OF CONTRIBUTING TO OUR COMMUNITIES AND ECONOMY. MANY
7 LIVE IN FINANCIAL INSECURITY WITHOUT ACCESS TO THE SOCIAL
8 SAFETY NETS THAT OTHERS RELY ON. WE WILL CONTINUE ENGAGING
9 WITH ALL 5 OFFICES TO ENSURE IMMIGRANT VOICES HAVE A SEAT AT
10 THE TABLE AND WORK TOGETHER TO SUPPORT THESE INITIATIVES TO
11 PROTECT OUR FAMILIES, SENIORS, AND COMMUNITIES. THANK YOU.

12
13 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 718928,
14 YOUR LINE IS OPEN. PLEASE STATE YOUR NAME AND BEGIN.

15
16 **TELEPHONE SPEAKER:** YVETTE ALLEE-FERLITO WITH REIMAGINE L.A.
17 SPEAKING IN OPPOSITION TO ITEM 63 TO 68 WE'RE IN A DEVASTATING
18 MOMENT SUPERVISORS FAMILIES ARE NOT ONLY BEING RIPPED APART BY
19 I.C.E. RAIDS OUR OWN FEAR-MONGERING DISTRICT ATTORNEY IT'S
20 CHARGING PROTESTERS FOR SIMPLY EXERCISING THEIR CONSTITUTIONAL
21 RIGHTS. YET OUR PUBLIC DEFENDERS ARE SO SEVERELY DEFUNDED THAT
22 THEY DON'T HAVE ENOUGH STAFF TO FULFILL THEIR CONSTITUTIONAL
23 MANDATE. THE JAIL NUMBERS KEEP RISING AND YET HUNDREDS OF
24 MILLIONS OF CFCI DOLLARS REMAIN UNSPENT AND HEALTH AND SOCIAL
25 SERVICE DEPARTMENTS FACE SIGNIFICANT BUDGET CUTS. THE THREE



THE BOARD OF
SUPERVISORS

PILLARS OF PUBLIC SAFETY MUST BE COMMUNITY RESILIENCE,
CONSTITUTIONAL RIGHTS AND SOCIAL SERVICES, NOT LAW
ENFORCEMENT. WHAT'S MOST EGREGIOUS IS THAT THE COMMUNITY IS
NOW HAVING TO BEAR THE BRUNT OF PROBATION SYSTEMATIC ABUSE OF
CHILDREN COSTING ANGELENO'S BILLIONS. WE NOT ONLY BEAR THE
BURDEN OF PROBATION'S FAILURES, BUT ALSO THE MILLIONS OF
DOLLARS IN SETTLEMENTS FOR SHERIFF'S DEPARTMENT ABUSE YEAR
AFTER YEAR. HOW MUCH MORE MONEY DO THESE DEPARTMENTS HAVE TO
COST L.A. COUNTY BEFORE THEY ARE BROUGHT TO ACCOUNT? I
APPRECIATE THE CEO HIGHLIGHTING THAT --

[LOST POWER]

SUP. HILDA SOLIS, PRO TEM: OKAY. ARE WE BACK? OKAY. ARE WE
BACK? GOOD. OKAY. LET'S CONTINUE THE PERSON WHO WE GO BACK TO
THAT CALLER THAT WAS CUT OFF. YEAH. AND THEN WE'LL GO. CALLER
WITH PHONE NUMBER 718928, YOUR LINE IS OPEN. PLEASE BEGIN.

TELEPHONE SPEAKER: HI. BUT WHAT'S MOST EGREGIOUS IS THAT THE
COMMUNITY IS NOT HAVING TO BEAR THE BRUNT OF PROBATION
SYSTEMATIC ABUSE OF CHILDREN COSTING ANGELENO'S BILLIONS. WE
NOT ONLY BEAR THE BURDEN OF PROBATION'S FAILURES, BUT ALSO THE
MILLIONS OF DOLLARS IN SETTLEMENTS FOR SHERIFF'S DEPARTMENT OF
USE YEAR AFTER YEAR. HOW MUCH MORE MONEY DO THESE DEPARTMENTS
HAVE TO COST L.A. COUNTY BEFORE THEY'RE BROUGHT TO ACCOUNT? I



THE BOARD OF
SUPERVISORS

1 APPRECIATE THE CEO HIGHLIGHTING THAT 124 PROBATION VACANT
2 POSITIONS ARE FUNDED BY NCC, BUT HOW MANY OF THE OVER 1,000
3 VACANT POSITIONS ARE FUNDED BY AB 109? I IMPLORE YOU TO NOT
4 ONLY RIGHT-SIZE NCC-FUNDED POSITIONS, BUT ALSO PROBATION
5 POSITIONS THAT ARE FUNDED BY DOLLARS THAT CAN BE USED FOR
6 COMMUNITY-BASED SERVICES LIKE AB 109. INSTEAD OF BALANCING THE
7 BUDGET ON THE BACKS OF VULNERABLE POPULATIONS, THE COUNTY MUST
8 REIMAGINE ITS PRIORITIES, CUT FUNDING TO THE DEPARTMENTS THAT
9 ARE OUR LARGEST LIABILITIES, AND INVEST IN REAL PUBLIC SAFETY,
10 SUSTAINABLE COMMUNITY-BASED SOLUTIONS. DEMONSTRATE LEADERSHIP
11 SUPERVISORS WITH THE COURAGE AND THE POLITICAL WILL THAT THIS
12 MOMENT DEMANDS. THANK YOU.

13
14 **EXECUTIVE OFFICER:** THANK YOU. CALLER, ROY HUMPHREYS, YOUR LINE
15 IS OPEN. PLEASE BEGIN.

16
17 **ROY HUMPHREYS:** OUR CONTINUED ENSLAVEMENT BY NON-ENGLISH
18 LANGUAGE ISOLATION IS MUST END. SUPERVISOR SOLIS, DISINGENUOUS
19 STATING OF MONIES TO THE ECONOMY BY ENSLAVED ILLEGALS AS
20 COMPARED TO WHAT THEY SHOULD BE PAID. AND THE EMPLOYER HAD
21 THROWN ENSLAVERS WITH THEIR ECONOMIC GAINS AND THE ASPECT OF
22 THE CRIMINAL FAILURE TO PAY THE FEDERAL, STATE, AND LOCAL
23 TAXES IF THESE PEOPLE WERE IN A LEGAL STATUS IS AN ABOMINATION
24 AND DISGRACEFUL THAT YOU TREAT THESE PERSONS WITH SUCH
25 DISDAIN. YOU'RE DISGUSTING TO SAY THE VERY LEAST. THANK YOU.



THE BOARD OF
SUPERVISORS

1
2 **EXECUTIVE OFFICER:** THANK YOU. AMELIA VERNON, YOUR LINE IS
3 OPEN, PLEASE BEGIN. AMELIA, YOUR LINE IS OPEN, PLEASE BEGIN.

4
5 **AMELIA VERNON:** YES, GOOD AFTERNOON. MY NAME IS AMELIA VERNON,
6 A CONSTITUENT OF SD2, AND I'M SPEAKING ON ITEM 63-2. I URGE
7 THE BOARD OF SUPERVISORS TO PRIORITIZE FUNDING FOR ESSENTIAL
8 PROGRAMS LIKE SNAP-ED, ALSO KNOWN AS CALFRESH HEALTHY LIVING
9 IN CALIFORNIA. THE RECENT PASSAGE OF H.R.-1 DEFUNDED THIS
10 VITAL PROGRAM, WHICH HELPS LOW-INCOME FAMILIES IMPROVE THEIR
11 HEALTH AND MANAGE FOOD BUDGETS. THROUGH MY WORK WITH ASIAN
12 PACIFIC ISLANDER FORWARD MOVEMENT AND THROUGH MY OWN
13 EXPERIENCES GROWING UP IN SOUTH CENTRAL, I'VE SEEN FIRSTHAND
14 HOW DEEPLY FOOD AND SECURITY IMPACTS OUR COMMUNITIES. I'VE
15 SEEN HOW CRUCIAL SNAP-ED IS FOR ELDERS IN CHINATOWN THAT DON'T
16 LIVE NEAR GROCERY STORES AND FOR PACIFIC ISLANDER FAMILIES
17 THROUGHOUT THE SOUTH BAY, PROVIDING THEM WITH MUCH NEEDED
18 FRESH PRODUCE. AND WITHOUT CONTINUED FUNDING, THE HEALTH AND
19 EQUITY GAPS THROUGHOUT L.A. COUNTY WILL ONLY GROW. SO, I ASK
20 THE BOARD TO PRIORITIZE FUTURE FUNDING FOR LIFE-CHANGING
21 PROGRAMS LIKE CALFRESH HEALTHY LIVING. THANK YOU.

22
23 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 818645,
24 YOUR LINE IS OPEN. PLEASE BEGIN.



THE BOARD OF
SUPERVISORS

1 **ERIC PREVEN:** THANK YOU. IT'S ERIC PREVEN. THIS IS A CHAOTIC
2 PROCESS BECAUSE I WAS STILL FOCUSING ON THE LAST REPORT FROM
3 THE CEO, HOCHMAN, DOING HIS LITTLE VIGNETTES WITH EACH OF THE
4 SUPERVISORS AND THEIR PRIORITIES, ONLY TO BE SLAPPED DOWN BY A
5 SUPERVISOR REMINDING HIM THAT EVERYBODY IS TAKING IT HARD, NOT
6 JUST HIM. AND EVERYBODY LOVES PRANG. LET'S PUT HIM IN A TRUCK
7 AND ROLL HIM OUT IN A PARADE. I MEAN, THIS GUY IS, HE BRINGS
8 THE REVENUE WITH THE TECH AND THAT'S WHAT WE LOVE. THERE'S NO
9 REASON TO HIDE IT. NOW, AS FOR THE SHAMEFUL PROBATION AB 218
10 PAYOUTS AND THE UNBELIEVABLE FAILURE ONGOING, I WOULD
11 RECOMMEND CLOSING THE HALLS. CLOSE THE HALLS. THAT'S IT. CLOSE
12 THE HALLS. AND THE PEOPLE WHO WORK THERE POORLY NO LONGER SHOW
13 UP, AND THE INDIVIDUALS ARE, YOU KNOW, RECEIVED IN THE
14 COMMUNITY, PROBABLY GETTING ARRESTED EVENTUALLY. BUT MAYBE
15 NOT. MAYBE, MAYBE, YOU KNOW, AND THAT'S WHAT WE HAVE TO DO.
16 AND ALSO, I JUST WANT TO SAY THAT MEASURE G FEELS LIKE A CRAZY
17 IDEA. WE CAN'T BE BULKING UP ON ADDITIONAL SUPERVISORS.
18 EVERYBODY FORGOT ABOUT THAT TRAIN WRECK. LET'S FIND A WAY TO
19 PUT IT ALL FORWARD SO THAT WE CAN ENSURE MEASURE J AND CLARIFY
20 MEASURE G UP OR DOWN, BECAUSE I THINK NOW IS NOT THE RIGHT
21 TIME TO BE BULKING UP. AND, AND THAT'S LIKE MY POINT FOR
22 TODAY. THANK YOU. WANT ME TO KEEP GOING?

23
24 **EXECUTIVE OFFICER:** JUAN HOOS, YOUR LINE IS OPEN. PLEASE BEGIN.



THE BOARD OF
SUPERVISORS

JUAN HOOS: HELLO AND GOOD AFTERNOON SUPERVISORS. MY NAME IS JUAN HOOS, A CONSTITUENT OF DISTRICT FOUR AND I'M A DISTRIBUTION COORDINATOR WITH ASIAN PACIFIC ISLANDER FORWARD MOVEMENT SPEAKING ON ITEM 63-2. IT IS VITAL FOR THE BOARD OF SUPERVISORS TO PRIORITIZE FUTURE FUNDING FOR LIFE-CHANGING PROGRAMS LIKE SNAP-ED, WHICH IS HOW FRESH HEALTHY LIVING. THE PASSAGE OF H.R.-1 BY THE U.S. CONGRESS EARLIER IN JULY DEFUNDED USDA SUPPLEMENTAL NUTRITION ASSISTANCE PROGRAM. SNAP-ED, ALSO KNOWN AS CALFRESH IN CALIFORNIA, PROMOTES PHYSICAL ACTIVITY AND SUPPORTS COMMUNITY LEVEL CHANGES TO HELP LOW INCOME INDIVIDUALS AND FAMILIES MAKE HEALTHIER CHOICES AND MANAGE FOOD BUDGETS MORE EFFECTIVELY. FROM PERSONAL EXPERIENCE, I HAVE SEEN FIRSTHAND HOW THE COLLABORATION BETWEEN APIFM AND CALFRESH HEALTHY LIVING HAS MADE A POSITIVE IMPACT ON THOSE IMPACTED BY THE JUSTICE SYSTEM AND THOSE WHO ARE UNDERSERVED IN OUR COMMUNITIES. AGAIN, I ASK BOARD OF SUPERVISORS TO PRIORITIZE FUTURE FUNDING FOR LIFE-CHANGING PROGRAMS LIKE CALFRESH HEALTHY LIVING. THANK YOU.

EXECUTIVE OFFICER: THANK YOU. CALLER WITH PHONE NUMBER 818602, YOUR LINE IS OPEN. PLEASE STATE YOUR NAME AND BEGIN.

SHANNON CAMACHO: GOOD AFTERNOON. MY NAME IS SHANNON CAMACHO WITH INCLUSIVE ACTION FOR THE CITY. WE ARE ONE OF THE SIX CO-CHAIRS OF THE IMMIGRANTS' HOURLY COALITION. THIS YEAR OUR



THE BOARD OF
SUPERVISORS

1 COMMUNITY HAS EXPERIENCED SOME OF THE MOST DIRE CHALLENGES,
2 CHALLENGES RANGING FROM THE WILDFIRES THAT HAVE DISPLACED
3 BLACK AND BROWN COMMUNITY MEMBERS TO THE ONGOING IMMIGRATION
4 ENFORCEMENT RAIDS BY I.C.E. AND BORDER PATROL, WHERE I.C.E. IS
5 REALLY PROFILING, KIDNAPPING, AND DISAPPEARING PEOPLE TO
6 PRISONS. SO MANY NEIGHBORHOODS ACROSS THE ENTIRE COUNTY, FROM
7 SOUTH L.A. TO THE VALLEY TO THE EAST SIDE ARE SUFFERING DAILY
8 FROM THESE RAIDS, FACING EXTREME ECONOMIC INSTABILITY AND AN
9 OVERALL LACK OF FEELING SAFE AND HAVING THE RESOURCES THEY
10 NEED TO SURVIVE. WHAT WE ARE SEEING RIGHT NOW IS A
11 HUMANITARIAN CRISIS THAT AFFECTS ALL OF OUR COMMUNITIES AND
12 THE FEDERAL GOVERNMENT WILL CONTINUE TO ATTACK OUR
13 COMMUNITIES. WE ARE VERY GRATEFUL FOR THE TEMPORARY PROGRAMS
14 AND FUNDS THAT THE COUNTY HAS CREATED TO ADDRESS THESE CRISES,
15 BUT WE NEED LONG-TERM PERMANENT INVESTMENTS. FOR EXAMPLE, WE
16 NEED INCREASE IN FUNDING FOR THE CARE FIRST COMMUNITY
17 INVESTMENT, A PARTICIPATORY BUDGET PROCESS THAT WE NEED TO
18 CONTINUE TO EXPAND. WE STRONGLY SUPPORT CSCI AND GROUPS LIKE
19 THE REIMAGINE L.A. COALITION. RACIAL JUSTICE AND IMMIGRANT
20 JUSTICE ARE ONE AND THE SAME AND MUST BE FOUGHT TOGETHER EVERY
21 STEP OF THE WAY. WE SUPPORT THE REDUCTION OF THE SHERIFF'S
22 BUDGET SO THAT WE CAN GROW COUNTY FUNDS FOR VITAL SOCIAL
23 SERVICES LIKE A GUARANTEED BASIC INCOME PROGRAM THAT IS
24 PERMANENT FOR OLDER IMMIGRANT ADULTS AND CREATING LONG-TERM
25 HOUSING SUBSIDIES FOR IMMIGRANT COMMUNITIES TO PREVENT THEM



THE BOARD OF
SUPERVISORS

1 FROM BEING HOUSELESS. THESE ARE WHERE OUR COUNTY FUNDS NEED TO
2 BE PRIORITIZED, NOW MORE THAN EVER.

3

4 **EXECUTIVE OFFICER:** THANK YOU. CALLER, WITH PHONE NUMBER
5 815450, YOUR LINE IS OPEN. PLEASE STATE YOUR NAME AND BEGIN.

6

7 **MYA HENDRIX:** GOOD AFTERNOON, BOARD OF SUPERVISORS. MY NAME IS
8 MYA HENDRIX. I'M WITH THE REIMAGINE L.A. COALITION AND I'M A
9 RESIDENT OF SD3. USING FEDERAL BUDGET CUTS TO EXPLAIN WHY THIS
10 BUDGET IS SO HARMFUL IS SUCH A SCAPEGOAT. EVEN BEFORE FEDERAL
11 BUDGET CUTS, THE BOARD AND CEO HAVE PRIORITIZED SPENDING ON
12 INCARCERATION, OVER-DYD, CARE FIRST, JAIL LAST INITIATIVES,
13 IMMIGRATION DEFENSE, TGI WELLNESS, HOUSING, AND MORE. OUR
14 COMMUNITIES ARE SUFFERING. PEOPLE ARE BEING RIPPED FROM THEIR
15 HOMES WHILE THE L.A. COUNTY SHERIFF'S AND PROBATION DEPARTMENT
16 HAVE BEEN COSTING THE COUNTY BILLIONS IN LIABILITY, ENFORCING
17 LAYOFFS IN OTHER CRITICAL DEPARTMENTS, PROVIDING ESSENTIAL
18 SERVICES THAT SUPPORT OUR MARGINALIZED COMMUNITY MEMBERS, LIKE
19 THE PUBLIC DEFENDERS AND THEIR ULTIMATES. THE COUNTY RECENTLY
20 AGREED TO A \$4,000,000,000 AND GROWING DOLLAR SETTLEMENT DUE
21 TO SEXUAL ABUSE AT THE HANDS OF PROBATION OFFICERS AND DCFS
22 EMPLOYEES OVER DECADES, IMPACTING OVER 6,000 PEOPLE. THAT
23 DOESN'T SOUND LIKE KEEPING PEOPLE SAFE LIKE D.A. HOCHMAN
24 SUGGESTED. THE PROBATION AND SHERIFF'S DEPARTMENT SHOULD BE
25 HELD ACCOUNTABLE AND SHOULD CUT VACANT POSITIONS TO ALLOW THE



THE BOARD OF
SUPERVISORS

COUNTY TO INVEST IN CARE FIRST STRATEGIES. CUTTING THESE
VACANT POSITIONS COULD FREE UP OVER \$180,000,000 TO SUPPORT
OUR COMMUNITY MEMBERS. IT'S TIME TO PUT YOUR MONEY WHERE YOU
SAY YOUR PRIORITIES ARE AND INVEST IN CARE FIRST. THANK YOU.

EXECUTIVE OFFICER: THANK YOU. WE WILL NOW GO TO OUR IN-PERSON
SPEAKERS. PLEASE BEGIN.

ANI ARATOUNIANS: HELLO, MY NAME IS ANI ARATOUNIANS, SPEAKING
ON ITEM 63-2. AS THE DIRECTOR OF NUTRITION SERVICES TEAM AT
THE L.A. REGIONAL FOOD BANK AND A REGISTERED DIETICIAN, I WANT
TO UNDERSCORE THE VITAL ROLE OF THE COUNTY DEPARTMENT OF
PUBLIC HEALTH AS FEDERAL FUNDING CUTS NOW THREATEN PROGRAMS AT
OUR COMMUNITY LEVEL, PROGRAMS THAT HELP PREVENT DIET-RELATED
CHRONIC DISEASE. IN L.A. COUNTY, WITH 832,000 HOUSEHOLDS, ONE
IN FOUR INDIVIDUALS FACE FOOD INSECURITY AND NEARLY 41% FACE
NUTRITION INSECURITY. EVERY DISTRIBUTION DELIVERS FRESH
PRODUCE, LEAN PROTEINS, HEART-HEALTHY STAPLES, COOKING
DEMONSTRATIONS, TAILORED NUTRITION EDUCATION, SUPPORTING THE
DIGNITY AND LONG-TERM HEALTH OF OUR FAMILIES. OUR PARTNERSHIP
WITH PUBLIC HEALTH PROVIDES ADMINISTRATIVE SUPPORT, SHARED
DATA, EVIDENCE-BASED STRATEGIES, FOSTERING COLLABORATION AND
OPENING DOORS FOR FUTURE FUNDING. WITHOUT EMERGENCY SUPPORT,
CALFRESH HEALTHY LIVING WILL SUNSET TODAY, DISRUPTING
COUNTRYWIDE FOOD DISTRIBUTIONS AND EDUCATION AND IMPACTING



THE BOARD OF
SUPERVISORS

1 OVER A MILLION ANGELENOS ANNUALLY. PUBLIC HEALTH IS THE
2 BACKBONE OF PREVENTION AND EQUITY IN LOS ANGELES. WE URGENTLY
3 REQUEST EMERGENCY FUNDING TO SUSTAIN THESE VITAL SERVICES.
4 THANK YOU.

5

6 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

7

8 **CHRIS CARTER:** GOOD AFTERNOON, MY NAME IS CHRIS CARTER. I'M
9 ALSO WITH THE L.A. REGIONAL FOOD BANK AND I'M SPEAKING ON
10 AGENDA ITEM 63-2. WE WOULD LIKE TO HIGHLIGHT THE CRITICAL
11 IMPORTANCE OF THE CALFRESH HEALTHY LIVING PROGRAM IN L.A.
12 COUNTY. THE PROGRAM IS CALLED SNAP-ED NATIONALLY AND IT WAS
13 ELIMINATED BY CONGRESS IN THE RECENTLY PASSED H.R.-1. IN L.A.
14 COUNTY, ONE IN FOUR RESIDENTS FACES FOOD INSECURITY AND THESE
15 PROGRAMS ARE A LIFELINE. SINCE 2020, THROUGH CALFRESH HEALTHY
16 LIVING, CATEGORY 4 AND CATEGORY 5 FUNDING, THE FOOD BANK HAS
17 PROVIDED NUTRITION EDUCATION PROGRAMS COUNTYWIDE AND THE FOOD
18 BANK HAS DISTRIBUTED 5,500,000 POUNDS OF FRESH PRODUCE TO OVER
19 1,000,000 PEOPLE ACROSS ALL FIVE SUPERVISORY DISTRICTS. WE
20 URGE THE BOARD TO SUPPORT EFFORTS TO CONTINUE THE WORK OF
21 THESE VITAL PROGRAMS THROUGH THE DEPARTMENT OF PUBLIC HEALTH
22 FOR THE NEIGHBORS WE SERVE IN L.A. COUNTY. THANK YOU.

23

24 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE. KATERINA
25 MESESAN.



THE BOARD OF
SUPERVISORS

1

2 **KATERINA MESESAN:** HELLO EVERYONE, MY NAME IS KATERINA MESESAN
3 AND I SERVE AS THE NUTRITION EDUCATION SUPERVISOR AT THE LOS
4 ANGELES REGIONAL FOOD BANK. AND I SEE FIRSTHAND THE IMPACT OUR
5 PUBLIC HEALTH PROGRAMS HAVE ACROSS THE ENTIRE COUNTY. EVERY
6 DAY AT OUR PARTNER PANTRIES FROM SKID ROW TO WOODLAND HILLS,
7 WE MEET FAMILIES, SENIORS, AND CHILDREN WHO RELY ON OUR
8 HEALTHY FOOD AND NUTRITION SERVICES THAT WE PROVIDE. OUR
9 PARTNERSHIP WITH THE DEPARTMENT OF PUBLIC HEALTH IS CRITICAL.
10 IT ALLOWS US TO COLLABORATE, INNOVATE, AND REACH MORE
11 VULNERABLE ANGELENOS EFFECTIVELY AND WITH DIGNITY AND RESPECT.
12 SINCE 2020 THROUGH CALFRESH HEALTHY LIVING, THE FOOD BANK HAS
13 PROVIDED OVER 5,500,000 POUNDS OF FOOD TO OVER 304,000
14 HOUSEHOLDS. THAT'S MORE THAN 1,100,000 ANGELENOS. AND THOSE
15 AREN'T JUST NUMBERS, THOSE ARE REAL LIVES. WITHOUT
16 SUPPLEMENTAL FUNDING, THESE CRITICAL PROGRAMS WILL BE
17 JEOPARDIZED, LIKE MY COLLEAGUES HAVE STATED, PUTTING COUNTY-
18 WIDE NUTRITION SERVICES AND FOOD DISTRIBUTIONS AT RISK. PUBLIC
19 HEALTH IS THE BACKBONE OF PREVENTION EQUITY IN LOS ANGELES. WE
20 URGE THE BOARD OF SUPERVISORS TO PRIORITIZE THE NUMBER TWO
21 PART OF THE PUBLIC HEALTH FUNDING SO PROGRAMS LIKE OURS CAN
22 CONTINUE TO NOURISH, PROTECT, AND STRENGTHEN OUR COMMUNITIES.
23 THANK YOU.

24

25 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **LORRETTA LORRAINE:** ALL RIGHT. I'M MS. LORETTA LORRAINE. YOU
3 ALREADY KNOW ME. COUNCIL LADIES, MITCHELL, HOW YOU DOING?
4 LOOK, THIS IS PEOPLE. LIFE. LIFE. THAT D.A. NEEDS TO STOP
5 BECAUSE THE POLICE DEPARTMENT ALWAYS GOT A LOT OF MONEY
6 CORRUPTED. THEY NEED TO BE INVESTIGATED BECAUSE THERE'S
7 ALWAYS, HE DIDN'T MENTION THE TRANSGENDER COMMUNITY. THEY
8 DON'T DO FOR US. A LOT OF TRANSGENDER COMMUNITY DIED IN JAIL,
9 IN PRISON. DO THEY INVESTIGATE? WHY THEY DON'T GO TELL THEIR
10 MOTHERS, THE MOTHERS OF THOSE YOUNG PEOPLE THAT DIED IN THEIR
11 HANDS AND THEIR MOTHERS ARE STILL ASKING QUESTIONS FROM THIS
12 DAY, WHERE IS MY CHILD? WHY YOU DON'T INVESTIGATE MY CHILD?
13 THEY DIDN'T BURY THEIR CHILD. THEY'RE HERE RIGHT NOW, PAINTING
14 THIS BEAUTIFUL PICTURE IN FRONT OF Y'ALL. BUT IT'S NOT THE
15 PICTURE THEY PAINT. THIS IS THE PEOPLE THAT NEED, CALIFORNIA
16 NEEDS TO BE CLEANED UP. ALSO, MACARTHUR PARK. LORD HAVE MERCY.
17 ALL THAT NEEDS TO BE CLEANED UP BECAUSE LOS ANGELES WAS ONE
18 TIME BEAUTIFUL. YOUR FATHER WAS IN OFFICE. ONE OF YOUR FATHERS
19 WAS IN OFFICE A LONG TIME AGO. BUT I REMEMBER. AND IT'S
20 BEAUTIFUL THAT CALIFORNIA CAN COME BACK IF WE CAN DO FOR
21 CALIFORNIA AND TAKE AWAY FROM THOSE CORRUPTED COPS BECAUSE YOU
22 GOT CORRUPTED AND YOU GOT GOOD WAS LAW AND ORDER I RESPECT BUT
23 NOT CORRUPTED I DO NOT INDULGE WITH CORRUPTING BECAUSE THAT'S
24 WHAT THEY DO THEY'VE BEEN DOING IT FOR A LONG TIME, PEOPLE OF
25 COLOR, TRANSGENDERS, AND ALSO --



THE BOARD OF
SUPERVISORS

EXECUTIVE OFFICER: THANK YOU. NEXT SPEAKER, PLEASE.

MAX LEIVA: HELLO, MY NAME IS MAX LEIVA, AND I AM HERE FROM COMMUNITY HEALTH PROJECT LOS ANGELES. I'M A CASE MANAGER, AND I'M HERE TO SPEAK ON THE SUPPLEMENTAL BUDGET AND TO DEMAND THAT OUR PUBLIC DOLLARS REFLECT THE VALUES OF JUSTICE, CARE, AND TRUE COMMUNITY INVESTMENT. I OPPOSE THIS BUDGET AS IT STANDS AND URGE YOU TO COMMIT TO CARE FIRST, JAIL'S LAST AGENDA. I WANT TO SAY WHEN I FIRST STARTED AS A CASE MANAGER, 70% OF MY CASELOAD WAS UNHOUSED. IT WASN'T UNTIL THEY GOT INTO CFCI PROGRAMS THAT ALL MY CLIENTS WERE ABLE TO GET HOUSED. AND MAJORITY OF MY CLIENTS THAT WERE TRANSGENDER WOMEN HAVE BEEN UNHOUSED SINCE THEY WERE 13 YEARS OLD AND WEREN'T ABLE TO GET HOUSING UNTIL THEY WERE IN THEIR LATE 30S. THAT'S RIDICULOUS. AND A LOT OF THE FUNDING NEEDS TO BE GOING INTO THE HOUSING VOUCHERS, THE PROGRAMS THAT WE NEED HERE FOR CFCI. AND LET ME TELL YOU, WHEN MY CLIENTS ARE IN AN EMERGENCY, THEY DON'T CALL THE POLICE, THEY CALL ME. WHEN THERE'S A DV ISSUE, THEY CALL ME. WHEN THEY'RE HAVING AN ANXIETY ATTACK, THEY CALL ME. WHEN THEY'VE BEEN ROBBED, THEY CALL ME. ALL OF THESE PEOPLE THAT YOU SEE IN HERE, WE'RE THE FIRST RESPONDERS. WE RESPOND FIRST TO EVERYTHING. AND SO, IT'S RIDICULOUS THAT WE'RE NOT TREATED LIKE FIRST RESPONDERS. WE'RE NOT PAID LIKE FIRST RESPONDERS. AND YET I'M NOT EVEN HERE TO ASK YOU HERE FOR A RAISE. I'M



THE BOARD OF
SUPERVISORS

1 HERE TO ASK YOU TO FUND THE PROGRAMS. BECAUSE OUR PEOPLE ARE
2 DYING. HOW MANY MORE PEOPLE NEED TO DIE HOUSELESSNESS UNTIL
3 YOU GUYS ACTUALLY GET IT TOGETHER?

4

5 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

6

7 **BYRON JOSE:** GOOD AFTERNOON BOARD, BYRON JOSE WITH THE
8 TRANSLATINA COALITION AND REIMAGINE L.A. IN OPPOSITION OF THIS
9 BUDGET. I'M A LITTLE BLIND, SO I HAVE TO WRITE NOTES, BUT I'M
10 SETTING A REMINDER TO CONTACT SD2 NEXT YEAR'S BUDGET
11 PRESENTATION. THE CEO CONTINUES TO NOT PUBLISH IT ON THE
12 AGENDA, SO IT'S REALLY HARD TO KNOW WHAT IS BEING DISCUSSED,
13 OR MAYBE WHEN WE PUT MESSAGE G BACK IN THE BALLOT, WE CAN PUT
14 IN WRITING FOR THE CEO TO POST THIS PRESENTATION WITHIN 72
15 HOURS, SO WE DON'T HAVE TO BE JOTTING DOWN NOTES. ALMOST
16 \$2,000,000,000 OF THE SHARE IS \$4,000,000,000 IS NCC,
17 \$693,000,000 OF THE PROBATION'S \$1,100,000,000 BUDGET IS NCC,
18 AND THE D.A.'S \$293,000,000, SO MORE THAN 50% OF HIS BUDGET IS
19 NCC. SO WE WANT TO MAKE SURE THAT SINCE CEO IS GOING TO
20 CONTINUE TO MISCALCULATE MEASURE J AND REFUSE ACCOUNTABILITY
21 TO OUR DOLLARS, THAT THIS BOARD IS DOING ITS JOB IN ENSURING
22 THAT ONE, TGI COMMUNITIES DEMAND \$20,000,000 FROM MEASURE A
23 AND LACAHSF FUNDING TOWARDS OUR RENTAL ASSISTANCE PROGRAM FOR
24 VULNERABLE POPULATIONS, AS WELL AS A \$10,000,000 IN VACANT
25 POSITIONS, AS WELL AS AB 109, GRAG, AND OTHER FUNDINGS TOWARDS



THE BOARD OF
SUPERVISORS

1 A REENTRY PILLAR AS PART OF OUR TGI WELLNESS AND EQUITY
2 INITIATIVE. WE WANT TO MAKE SURE THAT WE CONTINUE TO WORK WITH
3 SUPERVISOR MITCHELL WHO CONTINUE TO UPLIFT THE NEED TO
4 PRIORITIZE OUR NCC DOLLARS DURING THIS STAGE OF THE BUDGET
5 TOWARDS CARE AND NOT CARCERAL SYSTEMS. AND WE LOOK FORWARD TO
6 WORKING WITH SUPERVISORS HORVATH AND HAHN TO MAKE SURE THAT
7 WE'RE ABLE TO WORK ON THIS BUDGET AND THE REST OF THE BOARD.
8 THANK YOU. AND I GUESS WE'RE RUNNING OUT OF TIME BASED ON THIS
9 --

10

11 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

12

13 **LINDSEY EICHENBERGER:** HELLO. MY NAME IS LINDSAY EICHENBERGER
14 WITH THE ARTS FOR HEALING AND JUSTICE NETWORK AND AS A
15 RESIDENT OF SD3. I'M HERE TO OPPOSE THIS BUDGET AND TO URGE
16 THE BOARD TO DIVEST FROM THE SYSTEMS THAT HAVE BEEN PROVEN A
17 HUNDRED TIMES OVER TO CAUSE HARM AND SUFFERING TO L.A. COUNTY
18 YOUTH AND THEIR FAMILIES. THESE SYSTEMS ARE BUILT ON
19 FOUNDATIONS OF SUBJUGATION AND ABUSE AND ARE BEYOND REFORM AND
20 THE TIME TO DIVEST IS NOW. PROBATION IS SITTING ON OVER A
21 THOUSAND VACANT POSITIONS. THEY HAVE NO MEANINGFUL INTENTION
22 OF FILLING, HOARDING \$128,000,000 ANNUALLY WHILE YJR CONTINUES
23 TO NOT BE INVESTED IN. COMMUNITY ALTERNATIVES TO PUNISHMENT
24 AND INCARCERATION HAVE BEEN MOBILIZED INSIDE AND OUTSIDE OF
25 THIS BUILDING SINCE THIS MORNING, SHOWING US THAT A DIFFERENT



THE BOARD OF
SUPERVISORS

1 REALITY IS ALREADY HERE IF YOU WANT IT. THERE ARE YOUNG FOLKS
2 HERE THAT SPEND A LOT OF THEIR FREE TIME COMING TO SPEAK TO
3 Y'ALL AND I HOPE YOU KNOW HOW LUCKY YOU ARE TO HEAR FROM THEM.
4 COMMUNITY IS READY AND WAITING FOR MEANINGFUL INVESTMENT FROM
5 THIS BOARD AND WE CONTINUE TO SHOW UP AND EMBODY WHAT IS
6 POSSIBLE. IT'S TIME FOR YOU TO MAKE GOOD ON A LONG OVERDUE
7 PROMISE TO INVEST IN ALL OF L.A.'S YOUTH STOP SHIELDING
8 PROBATION STOP PASSING THE BOOK CARE IS DELAYED CARE DELAYED
9 CERTAINLY IS CARE DENIED BUT IT'S NOT TOO LATE FOR YOU TO
10 CHANGE COURSE FUND YJR FUND MEASURE J FREE THE 50 CLOSE THE
11 HALLS. THANK YOU

12
13 **EXECUTIVE OFFICER:** THANK YOU NEXT SPEAKER, PLEASE.

14
15 **DIANE VELEZ:** HELLO SUPERVISORS. MY NAME IS DIANE VELEZ AND I
16 AM A RESIDENT OF BALDWIN PARK AND A PROGRAM DIRECTOR AT ACTIVE
17 SAN GABRIEL VALLEY. I'M SPEAKING IN REGARDS TO ITEM 63-2. I'M
18 HERE TO ASK THAT YOU PRIORITIZE FUNDS THAT SUPPORT PUBLIC
19 HEALTH SYSTEMS THAT INCLUDE FOOD AND NUTRITION SECURITY, GIVEN
20 THE ECONOMIC VULNERABILITY THAT MANY LOS ANGELES COUNTY
21 FAMILIES AND INDIVIDUALS FIND THEMSELVES IN. I HAVE LED THE
22 CALFRESH HEALTHY LIVING PROJECT IN THE SAN GABRIEL VALLEY FOR
23 THE PAST FIVE YEARS, SERVING OVER 400, 000 INDIVIDUALS
24 INCLUDING AND DURING THE HEIGHT OF COVID. AND I'VE SEEN THE
25 INCREASE IN FOOD AND NUTRITION AND SECURITY AND HOW PROGRAMS



THE BOARD OF
SUPERVISORS

1 UNDER SNAP-ED OFFER A SAFETY NET FOR PEOPLE TO FIND A LEVEL OF
2 RELIEF. THE CUT OF THESE FUNDS INCLUDES ESSENTIAL PRODUCE
3 DISTRIBUTIONS, NUTRITION EDUCATION, AND ESSENTIAL SERVICES. I
4 ASK THAT YOU CONTINUE TO INCLUDE FOOD SECURITY PROGRAMS WHEN
5 CONSIDERING YOUR PUBLIC HEALTH BUDGET. GIVEN THAT FOOD IS A
6 TOOL TO BUILD COMMUNITY, EQUITY, AND MOST IMPORTANTLY, IS A
7 HUMAN RIGHT. THANK YOU.

8

9 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

10

11 **ANDREA JARAMILLO:** HELLO. MY NAME IS ANDREA JARAMILLO, AND I AM
12 A RESIDENT OF DISTRICT 1. AND FOR THE LAST FIVE YEARS, I HAVE
13 BEEN A CALFRESH HEALTH EDUCATOR IN THE SAN GABRIEL VALLEY. I
14 AM HERE TO ASK YOU TO PRIORITIZE FUNDING THAT SUPPORT PUBLIC
15 HEALTH SYSTEMS, INCLUDING FOOD AND NUTRITION SECURITY. AS A
16 HEALTH EDUCATOR, I HAVE SEEN FIRSTHAND, I HAVE SEEN FIRSTHAND
17 THE DESPERATE NEED FOR FOOD SECURITY IN OUR COUNTY, AS WELL AS
18 THE POSITIVE IMPACT NUTRITION PROGRAMS HAVE HAD ON OUR
19 COMMUNITY, PARTICULARLY YOUNG CHILDREN AND THE SENIOR
20 POPULATION. NUTRITION EDUCATION IS KEY TO SOCIOECONOMIC
21 JUSTICE AND GIVES OUR COMMUNITY THE TOOLS TO TAKE PREVENTATIVE
22 CARE MEASURES FOR THEIR FAMILIES SO THAT THEY CAN THRIVE.
23 TAKING THIS FUNDING AWAY WILL HAVE BOTH IMMEDIATE AND
24 LONGSTANDING EFFECTS ON OUR COMMUNITY'S MOST VULNERABLE
25 POPULATIONS. AND IF WE BELIEVE IN BUILDING AN EQUITABLE



THE BOARD OF
SUPERVISORS

1 COMMUNITY, WE MUST PRIORITIZE PUBLIC HEALTH FUNDING. THANK
2 YOU.

3

4 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

5

6 **FELICIA CARBAJAL:** GOOD AFTERNOON, I'M FELICIA CARBAJAL, A
7 MEMBER OF REIMAGINE L.A. COALITION, CFCI GRANTEE UNTIL END OF
8 DAY TODAY, RESIDENT OF DISTRICT THREE AND THE FORMERLY
9 INCARCERATED EXECUTIVE DIRECTOR OF THE SOCIAL IMPACT CENTER
10 OPERATING IN DISTRICT TWO AND THREE. WE ARE IN OPPOSITION OF
11 THE SUPPLEMENTAL BUDGET AND STAND IN AGREEMENT WITH THE
12 DEMANDS EXPRESSED AND THAT WILL BE EXPRESSED BY MY COLLEAGUES
13 FROM THE REIMAGINE L.A. COALITION FROM PROTECT AND EXPAND
14 MEASURE J, CFCI FUNDS TO RESTORING CUTS TO PUBLIC DEFENSE, TO
15 INVESTING IN YOUTH GENDER EXPANSIVE CARE, TGI WELLNESS AND
16 HOUSING, COMMUNITY VIOLENCE INTERVENTION AND REAL ALTERNATIVES
17 TO INCARCERATION. ALL DEMANDS SHARED TODAY ARE CRUCIAL TO BE
18 MET NOW MORE THAN EVER. WHEN MEASURE J PASSED, I WAS HOPEFUL,
19 PROUD, EXCITED, REJUVENATED, AND A LITTLE PIECE OF ME THAT WAS
20 HARMED BY LOS ANGELES INSTITUTIONS FELT HEALED, WHICH HAS MADE
21 IT EVEN MORE HEARTBREAKING, DISAPPOINTING, AND EMBARRASSING
22 FIVE YEARS LATER. THE LACK OF INTENTIONAL FOLLOW THROUGH AND
23 HAPHAZARD BUREAUCRATIC MISTAKES WITH ZERO ACCOUNTABILITY HAVE
24 SEEN WE HAVE SEEN SURROUNDING TRUE FUNDING IMPLEMENTATION AND
25 CODIFICATION IS ASTOUNDING. THANKFULLY ACROSS THE COUNTY WE



THE BOARD OF
SUPERVISORS

1 ARE FILLED WITH WHERE THERE IS A WILL THERE IS A WAY COMMUNITY
2 MEMBERS A COMMUNITY WHO WILL NOT FAIL BECAUSE WE UNDERSTAND
3 IT'S OUR DUTY TO NOT JUST --

4
5 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

6
7 **SOPHIE VENTURA-CRUESS:** HELLO MEMBERS OF THE BOARD. MY NAME IS
8 SOPHIA. I WORK AT THE URBAN PEACE INSTITUTE WHERE I HAVE THE
9 PRIVILEGE TO TRAIN FRONTLINE PRACTITIONERS TO ADVANCE L.A.
10 COUNTY'S CARE FIRST AND YJR STRATEGIES. WE TRAIN PRACTITIONERS
11 WITHIN ODR'S LEAD PROGRAM, DYD'S YOUTH PRE-ARREST DIVERSION
12 PROGRAM, AND THE CREDIBLE MESSENGER PROGRAM. I HAVE SEEN
13 FIRSTHAND NOT ONLY THE DEDICATION OF THESE FRONTLINE WORKERS
14 TO THE INDIVIDUALS THEY SERVE, BUT ALSO THE EFFECTIVE AND
15 LIFE-AFFIRMING SERVICES THEY PROVIDE. WHETHER IT BE THROUGH
16 THEIR PERSON-CENTERED CARE PLANS, THE CONNECTIONS THEY PROVIDE
17 TO RESOURCES, OR REALLY JUST THE QUALITY OF THEIR HEART AND
18 THE RELATIONSHIPS THEY FORM. THEY AND THESE PROGRAMS TRANSFORM
19 LIVES, AND THROUGH THAT, THEY MAKE US ALL SAFER. THESE ARE THE
20 PROGRAMS THAT SUFFER FROM YOUR CONTINUED CHOICE TO FURTHER
21 BLOAT THE FUNDING OF THE VERY INSTITUTIONS THAT PERPETUATE
22 VIOLENCE, NAMELY THE SHERIFF'S DEPARTMENT AND THE PROBATION
23 DEPARTMENT. THE DAMAGE THESE SYSTEMS INFLICT ARE WELL
24 DOCUMENTED AND THE CONTINUED INVESTMENT IN STRATEGIES ROOTED
25 IN THOSE INSTITUTIONS, THE ONES THAT, MIND YOU, CREATED THIS



THE BOARD OF
SUPERVISORS

1 BUDGET CRISIS, FEEL NOT ONLY MISGUIDED, BUT SENSELESS. SO, I
2 ASK, WHAT PROBLEM ARE WE REALLY TRYING TO SOLVE? IF YOU TRULY
3 BELIEVE IN A CARE-FIRST, JAILS-LAST APPROACH, AS YOU PUBLICLY
4 CLAIM, THEN CUT THE THOUSANDS OF VACANT POSITIONS IN THE
5 SHERIFF'S DEPARTMENT AND PROBATION AND REALLOCATE THOSE FUNDS
6 TO FULLY SUPPORT CFCI AND YJR. THESE ARE THE STRATEGIES THAT
7 BUILD SAFETY, JUSTICE, AND HEALING IN OUR COMMUNITIES. THANK
8 YOU.

9

10 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

11

12 **EBA LAYE:** MY NAME IS EBA LAYE. I'M THE PRESIDENT OF HOME
13 SYSTEMS LEARNING. WE'RE A CFCI GRANTEE UNDER THE JCOD AMITY
14 PROGRAM. WE HAVE TWO 24/7 YOUTH CENTERS, ONE IN THE SECOND
15 DISTRICT AND ONE IN THE FOURTH DISTRICT. WE ARE THE ONLY TWO
16 CENTERS THAT, 24/7 CENTERS WHERE A YOUTH COULD COME IN THE
17 MIDDLE OF THE NIGHT. WE DO WHAT L.A. COUNTY DOESN'T DO. I
18 OPPOSE THE \$452,000,000 TAKE BACK OF CFCI FUNDS THAT WAS
19 UNSPENT FUNDS BY COUNTY DEPARTMENTS, NOT BY COMMUNITY-BASED
20 ORGANIZATIONS. THOSE COUNTY DEPARTMENTS OBVIOUSLY DO NOT CARE
21 OR ARE NOT CAPABLE OF SPENDING FUNDS. THOSE FUNDS SHOULD BE
22 REALLOCATED TO THE COMMUNITY-BASED ORGANIZATIONS WHO ARE. IN
23 THE LAST TWO YEARS, OVER 68,000 YOUTH AND ADULTS HAVE BEEN
24 SERVED JUST BY THE SMALL AMOUNT THAT IS GIVEN TO THE
25 COMMUNITY-BASED ORGANIZATIONS AT A COST OF \$2,000 PER PERSON.



THE BOARD OF
SUPERVISORS

1 THAT COMPARES TO A \$10,000 COST PER PERSON BY COUNTY AGENCIES.
2 GIVE THOSE FUNDS TO THE COMMUNITY-BASED ORGANIZATIONS THAT ARE
3 DOING THE WORK THAT THE COUNTY DEPARTMENTS AREN'T SO THAT THE
4 PEOPLE CAN CONTINUE TO BENEFIT.

5

6 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

7

8 **MAURICE RICHARD:** HELLO, MY NAME IS MAURICE. I'M SPEAKING FOR
9 JCOD, M&E, CFCI FUNDING. I'M A CASE MANAGER HERE AT WHOLE
10 SYSTEMS LEARNING. I'VE BEEN INCARCERATED FOR TEN YEARS. I WENT
11 TO JAIL WHEN I WAS 15 AND CAME HOME WHEN I WAS 25 YEARS OLD.
12 WHOLE SYSTEMS LEARNING GAVE ME MY FIRST JOB THAT I EVER HAD.
13 HERE AT WHOLE SYSTEMS LEARNING, WE HAVE A GYM, WE HAVE A
14 BROADCAST, WE HAVE A GAME ROOM, WE HAVE A PLACE WHERE YOU
15 COULD COME THROUGH 24 HOURS AND SLEEP IF YOU DON'T HAVE
16 NOWHERE TO GO. IF WE HAVE MORE FUNDING, WE'LL BE ALLOWED TO
17 HAVE MORE GAME PEOPLE, MORE OPPORTUNITIES, WE HAVE PEOPLE TO
18 START, WE STARTED A BUSINESS, WE HAVE MORE OPPORTUNITIES FOR
19 PEOPLE TO COME TO OUR CENTER, WE HAVE MORE FUNDING, THANK YOU.

20

21 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

22

23 **IN-PERSON SPEAKER:** MY NAME IS MICHAEL TRAUZ AND I'M SPEAKING
24 ON BEHALF OF WHOLE SYSTEMS LEARNING TO JCOD AMITY CFCI
25 FUNDING. I'M PART OF THE TRIBE PROGRAM AND THE LEADER OF OUR



THE BOARD OF
SUPERVISORS

1 YOUTH COUNCIL WHERE WE HELP SHAPE THE FUTURE OF OUR PROGRAM
2 JCOD AMITY CFCI HAS GIVEN US THE CHANCE TO BE CREATIVE AND
3 EVEN LAUNCH OUR OWN CLOTHING BRAND MORE THAN THAT IT'S CREATED
4 A SAFE SPACE FOR ME AND OVER 200 OTHER YOUNG PEOPLE FOR ME
5 PERSONALLY, IT WAS THERE WHEN I HAD NOWHERE ELSE TO GO. AT 16,
6 I WAS VOLUNTEERING AT THE FACILITY. TWO YEARS LATER, I ENDED
7 UP BEING ABANDONED. THE PROGRAM STEPPED IN FOR ME. WHOLE
8 SYSTEMS LEARNING USED GRANT FUNDING TO BUY ME CLOTHES, PROVIDE
9 FOOD, TRANSPORTATION, JOB PLACEMENT, AND SO MUCH MORE. THE
10 CLASSES HELPED ME FACE MY FAMILY TRAUMA AND TAKE CARE OF MY
11 MENTAL HEALTH. THIS PROGRAM IS MORE THAN FUNDS. AND WITH THE
12 FUNDING CONTINUED, WE CAN KEEP THOUSANDS OF PEOPLE OFF THE
13 STREETS. INSTEAD OF TAKING BACK THE FUNDS COUNTY DEPARTMENTS
14 HAVEN'T SPENT, THEY SHOULD BE GIVEN TO PROGRAMS LIKE OURS. IF
15 WE GET MORE FUNDING, WE CAN SAVE MORE LIVES AND CREATE MORE
16 HOPE. THOUSANDS OF YOUTH CAN HAVE A SAFE SPACE INSTEAD OF
17 BEING VULNERABLE TO THE STREETS AND THEIR ENVIRONMENT. IF THIS
18 FUNDING WERE EXPANDED INSTEAD OF CUT, WE CAN DO EVEN MORE TO
19 SERVE AND UPLIFT OUR COMMUNITY. THANK YOU.

20
21 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

22
23 **ANDONY CORLETO:** THANK YOU, MY NAME IS ANDONY CORLETO. I'M A
24 LONG TIME RESIDENT OF SD2 AND PROGRAM ASSOCIATE OF THE VERA
25 INSTITUTE OF JUSTICE. IT IS IMPORTANT THAT LOS ANGELES COUNTY



THE BOARD OF
SUPERVISORS

1 REMAINS COMMITTED TO THE CARE FIRST, JAIL'S LAST VISION AS OUR
2 NORTH STAR, ESPECIALLY AS COMMUNITY MEMBERS ARE CONTINUING TO
3 DIE INSIDE OF THE COUNTY JAILS WITHOUT THE CARE AND SERVICES
4 THEY NEED. THE MAJORITY OF LOS ANGELES JAIL POPULATION IS
5 BEING HELD PRE-TRIAL, EVEN THOUGH MANY ARE CONSIDERED
6 APPROPRIATE CANDIDATES FOR DIVERSION. PROMISING DATA ALSO
7 SUGGESTS CAREFERS PROGRAMS ARE THREE TIMES MORE EFFECTIVE AT
8 REDUCING RECIDIVISM THAN INCARCERATION, MAKING THOSE
9 INVESTMENTS BOTH URGENT AND NECESSARY. OUR BUDGETS SHOULD
10 REFLECT THE ISSUES THE BOARD HAS CHOSEN AS PRIORITIES. CLOSING
11 MEN'S CENTRAL JAIL WITHOUT A REPLACEMENT FACILITY, FUNDING
12 MENTAL HEALTH CARE FOR PEOPLE POST RELEASE FROM LOS ANGELES
13 COUNTY JAIL, INVESTING IN PRETRIAL AND REENTRY NON-CUSTODIAL
14 SERVICES AND TREATMENT, RESTORING FULL FUNDING FOR STAFF AND
15 RESOURCES PREVIOUSLY CUT FROM PUBLIC DEFENSE, STAFF IN THE
16 DEPARTMENTS AND WORKFORCE TO HAVE L.A. COUNTY IMMEDIATELY
17 INCARCERATION AND DIVERSION GOALS. WE MUST ALSO INCREASE THE
18 TRANSPARENCY AND ACCOUNTABILITY FOR CARE-FIRST COMMUNITY
19 INVESTMENTS FUNDING. COMMUNITY MEMBERS FOUGHT FOR MEASURE J
20 AND THEY DESERVE TO KNOW HOW THESE FUNDS ARE BEING USED
21 THROUGH REGULAR REPORTING, CLEAR SPENDING PLANS, AND TIMELY
22 IMPLEMENTATION. I THANK THE SUPERVISORS FOR THEIR TIME AND ASK
23 THAT YOU ALL ALLOCATE BUDGET FUNDS INTO CARE FIRST PROGRAMS
24 AND PROVIDE PROVEN SOLUTIONS TO REDUCE RECIDIVISM AND BUILD
25 SAFER, STRONGER COMMUNITIES. THANK YOU.



THE BOARD OF
SUPERVISORS

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EXECUTIVE OFFICER: THANK YOU. NEXT SPEAKER, PLEASE.

DR. ESRORULEH MOHAMMED: MOHAMMED, THE RECORD AUTHOR OF THE BUREAU OF CARE TO CUSTODY CEMETERY PIPELINE, CARE COURT PETITIONER, AND CLINICAL PSYCHOLOGIST ON INVOLUNTARY MEDICAL LEAVE. REFRAMING PUBLIC HEALTH AS THE FOUNDATION FOR SAFETY REFLECTS THE BUREAUCR PIPELINE PREVENTION FIRST THESIS. YET TRUTH, EQUITY, AND PROVENANCE IS MISSING. THIS CLUSTER OF DEFERRED ITEMS, INCLUDING HOUSING, PUBLIC HEALTH, IMMIGRANT RESILIENCE, SMALL BUSINESS RELIEF, AND TRANSITION AGE YOUTH PREVENTION ARE CORE STANDARDS ALREADY ESTABLISHED IN THE BUREAU CARE TO CUSTODY CEMETERY PIPELINE. JUST ONE QUESTION, WHY WAS COMMUNITY FRAMEWORK ALIGNED INVESTMENT PROHIBITED UNTIL APRIL 2025? SINCE THE MENTAL HEALTH SERVICES ACT, WHICH WAS CONCEIVED MORE THAN TWO DECADES AGO, 20 YEARS AGO, BUREAU OF CARE HAS OUTLIVED MULTIPLE CHILD FATALITIES, \$4,000,000,000 SYSTEMIC SEXUAL ABUSE SETTLEMENT, AND A CULTURE OF SILENCE THAT JUSTIFIED EXPLOITATION AND DISPLACEMENT. FOR THE RECORD, I ALSO SUBMIT TO THE BOARD THE MEMORANDUM ENTITLED, A MEMORIAM OF PREVENTABLE FATALITIES HONORING CHILDREN LOST UNDER PREVENTABLE CONDITIONS IN LOS ANGELES COUNTY. THIS DOCUMENT IS BOTH A MEMORIAL AND A GOVERNANCE RECORD. IT SHOWS HOW BUREAUCRAT DELAYS AND SILENCES --



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** THANK YOU. WILL THE FOLLOWING INDIVIDUALS
2 PLEASE COME FORWARD AND STAFF WILL ASSIST YOU. LUPITA
3 MARTINEZ, SHANNON CAMACHO, DEANNA PITTMAN, BRYCE BONAS,
4 CHERISH TATUM, STEPHANIE ALCANTAR, LENA MALLET, RAQUEL
5 DERFLE, MELINDA CACANI, SHY DEMOS, LUZADA HOLIDAY, NICOLE
6 BROWN, DEREK STEELE, BEA CURIEL, MAYA DANIELS. WE WILL NOW GO
7 TO OUR REMOTE SPEAKERS. CALLER WITH PHONE NUMBER 213760, YOUR
8 LINE IS OPEN. PLEASE STATE YOUR NAME AND BEGIN. CALLER 213760,
9 YOUR LINE IS OPEN, PLEASE BEGIN.

10

11 **KAYANA TYSON:** HELLO, MY NAME IS KAYANA TYSON AND I AM A
12 RESIDENT OF SC4. I WORK WITH BRILLIANT CORNERS AND I'M PART OF
13 THE REIMAGINE L.A. COALITION. WE ARE IN DANGEROUS TIMES WITH
14 FUNDING CUTS FROM THE FEDERAL GOVERNMENT. NOW MORE THAN EVER,
15 OUR LOCAL GOVERNMENTS HAVE TO COMMIT TO SUPPORTING COMMUNITY
16 SERVICES AND PROTECTING THEIR CITIZENS. THAT IS WHY IT IS
17 CRUCIAL TO FULLY FUND MEASURE J AND TO PROTECT MEASURE J.
18 MEASURE J IS AT RISK BECAUSE OF HOW MEASURE G IS BEING
19 IMPLEMENTED. THIS WILL LEAVE CRITICAL HOUSING, HEALTH, AND
20 REENTRY PROGRAMS VULNERABLE TO SHIFTING POLITICAL PRIORITIES,
21 WITH FUNDS AT RISK OF BEING REDIRECTED BACK INTO JAILS AND
22 POLICING. I URGE THE BOARD TO FULLY FUND AND PROTECT MEASURE
23 J. THANK YOU.

24

25 **EXECUTIVE OFFICER:** THANK YOU. ANNA ALICIA CARR, YOUR LINE IS



THE BOARD OF
SUPERVISORS

1 OPEN. PLEASE BEGIN.

2

3 **ANA-ALICIA CARR:** GOOD AFTERNOON. MY NAME IS ANA-ALICIA CARR
4 WITH THE LOS ANGELES FOOD POLICY COUNCIL, A COLLECTIVE IMPACT
5 ORGANIZATION FOCUSED ON ENSURING FOOD IS HEALTHY, AFFORDABLE,
6 SUSTAINABLE, AND FAIR FOR ALL. FEDERAL CHANGES HAVE DISRUPTED
7 AND DISMANTLED CORE SAFETY NET PROGRAMS WITHIN FOOD SECURITY.
8 CHANGES TO THE BUDGET RECONCILIATION BILL, H.R.-1 TO SNAP,
9 IMPOSE HARSH WORK REQUIREMENTS ON SENIORS, PEOPLE WITH
10 DEPENDENTS, AND EXCLUDES REFUGEES, ASYLEES, AND OTHERS FROM
11 ELIGIBILITY. THIS AT A TIME WHEN ONE IN FOUR ANGELENOS IS
12 STRUGGLING WITH HUNGER. EFFECTIVE TODAY, THE SNAP-ED PROGRAM
13 HAS BEEN DEFUNDED. THIS FEDERAL ACTION ENDS OVER 30 YEARS OF
14 EVIDENCE-BASED PROGRAMMING. IN L.A., THIS MEANS A TOTAL OF
15 \$14,000,000 LESS FOR OUR DEPARTMENT OF PUBLIC HEALTH, WHICH
16 CURRENTLY SUPPORTS 18 CROSS-SECTOR PARTNERS TO IMPLEMENT FOOD
17 SECURITY SCREENINGS, HEALTHY FOOD PANTRIES, FOOD
18 DISTRIBUTIONS, AND NUTRITION AND PHYSICAL ACTIVITY EDUCATION.
19 WE URGE YOU TO PRIORITIZE FOOD SECURITY EFFORTS THROUGH THIS
20 SUPPLEMENTAL BUDGET, IN FUTURE BUDGETS, IN CFCI FUNDING, AND
21 TO EXPLORE FUTURE REVENUE GENERATING OPPORTUNITIES. THANK YOU.

22

23 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 562881,
24 YOUR LINE IS OPEN. PLEASE STATE YOUR NAME AND BEGIN.

25



THE BOARD OF
SUPERVISORS

1 **OLIVIA GLEASON:** HI, THANK YOU. MY NAME IS OLIVIA GLEASON. I'M
2 A COMMUNITY ADVOCATE WITH CALIFORNIANS UNITED FOR A
3 RESPONSIBLE BUDGET, CURB, REIMAGINE L.A., AND CRITICAL
4 RESISTANCE L.A.. SPEAKING IN OPPOSITION TO AGENDA ITEM 63, AT
5 A TIME WHEN FEDERAL AND STATE RESOURCES ARE UNDER THREAT, THE
6 COUNTY SHOULD BE DOUBLING DOWN ON STRATEGIC COMMUNITY-ROOTED
7 INVESTMENTS, NOT BALANCING THE BUDGET ON THE BACKS OF ALREADY
8 UNDERSERVED COMMUNITIES. THIS BODY HAS A REAL OPPORTUNITY TO
9 BACK UP RHETORIC OF COMMUNITY SUPPORT WITH ACTUAL CONCRETE
10 INVESTMENT IN ACTION. OUR L.A. COMMUNITIES HAVE BEEN HIT SO
11 HARD BY THE FIRES EARLIER THIS YEAR, ONGOING I.C.E. RAIDS AND
12 CONTINUED HOARDING OF FUNDS FOR JAILED, SHERIFF AND PROBATION
13 WHO CONTINUALLY CONTRIBUTE TO PUBLIC UNSAFETY AND HARM.
14 SLASHING CRITICAL CARE FUNDING WHILE MAINTAINING SHERIFF AND
15 PROBATION FUNDING AND PULLING THE CLOTHES. MEN'S SEXUAL JAIL
16 IS ONLY MAKING LIFE HARDER. THIS IS PREVENTABLE IF YOU INVEST
17 IN THE CARE FIRST INVESTMENTS THAT SO MANY HERE ARE SPEAKING
18 AND HAVE BEEN FOR SO LONG. THANK YOU FOR YOUR TIME.

19
20 **EXECUTIVE OFFICER:** THANK YOU. CALLER, YOUR LINE IS OPEN.
21 PLEASE STATE YOUR NAME AND BEGIN.

22
23 **MEL BAILEY:** YES, GOOD AFTERNOON ALL. MY NAME IS MEL BAILEY OUT
24 OF DISTRICT 2. I AM GLAD TO HEAR THAT A LOT OF PEOPLE ARE
25 TALKING ABOUT CARE FIRST. AND WITH THAT BEING SAID, I JUST



THE BOARD OF
SUPERVISORS

1 WANTED TO KNOW IF THERE WAS ANY THOUGHTS WITH THE BUDGET
2 IDENTIFYING CARE FOR YOUR EMPLOYEES AND YOUR COMMUNITY, FOR
3 YOUR COUNTY CONSTITUENTS, SPECIFICALLY EMPLOYEES OF PROBATION
4 DEPARTMENT, CHILD SUPPORT, DMH, DCFS. YOU KNOW, THE VICARIOUS
5 TRAUMA THAT THOSE EMPLOYEES EXPERIENCE ON A DAILY IS SOMETHING
6 THAT I REALLY DON'T HEAR IDENTIFIED AND DISCUSSED OFTEN
7 ENOUGH. SO, IT WOULD BE NICE TO SEE IF MONEY COULD BE
8 ALLOCATED FOR THE CARE OF NOT ONLY YOUR EMPLOYEES AND
9 REPRESENTATIVES, BUT ALSO YOUR COUNTY CONSTITUENTS. I
10 RECOGNIZE THAT A LOT OF MONEY IS GOING TO DYD. UNFORTUNATELY,
11 I HAVEN'T SEEN STATISTICALLY THE NUMBER OF THE YOUTH WHO ARE
12 BEING ARRESTED REDUCED AT A SIGNIFICANT NUMBER TO WARRANT ALL
13 OF THE MONEY THAT ARE BEING ALLOCATED TO DYD. AND IT WOULD
14 JUST BE NICE TO SEE THAT COME FULL CIRCLE. AND THEN LASTLY,
15 MONEY TO BE SET ASIDE TO ASSIST THE PARENTS OF THOSE YOUNG
16 FOLKS WHO ARE ON PROBATION AS IT RELATES TO TRANSPORTATION,
17 GETTING TO THEM, AND JUST BEING ABLE TO SHARE THE RESOURCES
18 THAT ARE AVAILABLE COUNTYWIDE. ALL RIGHT, THANK YOU AND HAVE A
19 GREAT DAY.

20
21 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 661346,
22 YOUR LINE IS OPEN. PLEASE STATE YOUR NAME AND BEGIN.

23
24 **TELEPHONE SPEAKER:** HELLO EVERYONE. MY NAME IS USTENE MARTINEZ
25 AND I'M A RESIDENT OF THE DISTRICT THREE. I'M HERE TO



THE BOARD OF
SUPERVISORS

1 REPRESENT NATURE FOR ALL AND I'M HERE TO EXPRESS OUR SUPPORT
2 IN THE SUPERVISORS' HORVATH MOTION TO ESTABLISH URBAN NATURE
3 WEEK. THE LACK OF GREEN SPACE AND STREET HEAT AND FLOATING IN
4 OUR COMMUNITIES IS A THREAT. I THINK FIRST-HAND WHEN WE TAKE
5 COMMUNITIES OUT INTO NATURE TRIPS, HOW THEIR LIGHT SWITCHES
6 AND HOW JOYFUL THEY ARE TO BE IN NATURE. OUR COMMUNITIES TRULY
7 DESERVE SAFE WALKING AND BIKING PATHS, ACCESS TO GREEN SPACE
8 AND SAFE CONNECTION TO NATURE. WE URGE YOU TO ADOPT THIS
9 MOTION AND TO WORK CLOSELY WITH COMMUNITY PARTNERS TO BRING
10 THIS VISION TO LIFE. THANK YOU SO MUCH.

11
12 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, THERE ARE NO OTHER
13 REMOTE SPEAKERS TO ADDRESS THE BOARD. REMOTE PARTICIPATION FOR
14 THE BUDGET ITEMS IS NOW CONCLUDED. WE WILL GO TO IN-PERSON
15 SPEAKERS. PLEASE BEGIN.

16
17 **IN-PERSON SPEAKER:** WE HAD TO FIGHT AT EVERY STEP JUST TO HOLD
18 THE LINE FOR CFCI AND OUT OF THAT FIGHT CAME THE MAY 6 MOTION
19 GIVING US PROCESS, HOW DID I FIGHT THE ADVISOR COMMITTEE
20 IMPLEMENTING ALLOCATIONS AND OUT OF THAT FIGHT WE SHOWED UP AT
21 EVERY MEETING MENTIONING CFCI OR MEASURE J, AND THAT'S BECAUSE
22 WE WANTED TO MAKE SURE THAT WE SHOW WHAT COMMITMENT TO MEASURE
23 J LOOKED LIKE. NOW WE SEE THE TRUTH. IT'S NOT JUST
24 \$219,000,000 ON SPENT FUNDS, IT'S \$427,000,000. THAT'S NEARLY
25 DOUBLE. TO BE CLEAR, CFCI LEADERSHIP WAS TOLD THE REASON THE



THE BOARD OF
SUPERVISORS

1 RECOMMENDATIONS WERE COMING BACK TO US WAS MIRACULOUSLY THEY
2 FOUND MORE MONEY. BUT THE COMMUNITY HAS BEEN ON POINT THE
3 ENTIRE TIME. IT'S COOL THOUGH. THESE FUNDS BEING IN POSITION,
4 COMING BACK TO THE ADVISORY COMMITTEE IS THE RIGHT STEP. AND
5 TRUST, IT WON'T TAKE UNTIL DECEMBER. AT MATT JOHNSON AT OUR
6 NEXT MEETING, WE'LL GET RIGHT TO WORK TO GET TO THE
7 RECOMMENDATIONS BACK TO THE BOARD BECAUSE THE LIVES ARE IN A
8 BALANCE AND COMMUNITY IS IN THE BALANCE. AND Y'ALL HEARD
9 HOCHMAN, HE'S NEW HERE, SO MAYBE HE DIDN'T GET THE MEMO, IT'S
10 CARE FIRST, JAIL LAST AROUND THESE PARTS. AND SHERIFFS TRIED
11 TO EXPLAIN THEMSELVES ABOUT THE FIRES, BUT THE PEOPLE FELT
12 LIKE THEY FAILED. BUT NONPROFITS, WE SHOWED UP AND HAVE BEEN
13 STEPPING IN ALL ALONG. THE SHERIFFS ARE EVEN HELPING OUT
14 I.C.E., AND WE ARE THE COMMUNITY MEMBERS AND COMMUNITY
15 ORGANIZATIONS THAT ARE PROTECTING THE COMMUNITY. THE CARE
16 FIRST AGENDA IS WORKING. AND MEANWHILE, THE SHARES OF
17 PROBATION ARE BEING EXEMPT FROM THE CURTAILMENT WHILE CARE
18 FIRST PROGRAMS ARE BEING CUT. VACANCIES AND PROBATION ALONE
19 COULD COVER WHAT'S BEING STARVED. AND THAT'S WASTE, PLAIN AND
20 SIMPLE. THE CONVERSATION ABOUT UNSPENT FUNDS AND SAFETY
21 DOLLARS SHOULD --

22
23 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

24
25 **MAYA DANIELS:** MAYA DANIELS, PRONOUNS THEY THEM, HERE WITH THE



THE BOARD OF
SUPERVISORS

1 TRANSATINA COALITION, THE IMMIGRANTS ARE L.A. COALITION, AND
2 THE REIMAGINE L.A. COALITION. THE TIME IS NOW. THE TIME IS
3 HERE. THE LAST CFCI MEETING I HEARD THROUGH PUBLIC COMMENT THE
4 DATA, WHICH THE CEO CLAIMS IS NON-EXISTENT, ALTHOUGH SHE'S
5 NEVER ATTENDED A MEETING. I HEARD THE DATA OF LESSENERED GUN
6 VIOLENCE, LESSENERED CRIMINAL OFFENSES, AND IMPROVED ATTENDANCE
7 IN SCHOOLS IN THE AREAS THE TIER 1 COMMUNITY-BASED ORGS
8 RECIPIENTS PROVIDED SERVICES TO. THERE ARE ONLY TWO WAYS OUR
9 FUTURE IS LEADING TOWARDS. COMMUNITY-LED CARE SERVICES OR
10 INCARCERATION, DEPORTATION, AND CRIMINALIZATION BY LOCAL AND
11 FEDERAL GOVERNMENT. IF THE CEO LEAVES THE CFCI FUNDING ALONE,
12 IN TIME IT WILL SOLVE MOST, IF NOT ALL, OF YOUR BUDGETARY
13 PROBLEMS. Y'ALL ARE AHEAD OF THE GAME THAN MOST COUNTIES,
14 CITIES, AND STATES BY ALREADY HAVING LAID THE GROUNDWORK FOR
15 THE PEOPLE TO PROVIDE LIFE-ALTERING PROGRAMS AND SERVICES TO
16 COMMUNITY. THE TIME TO BE MEEK IS LONG GONE. THE TIME TO MINCE
17 WORDS OR BE PALATABLE HAS BEEN OVER. WE ARE UNDER ATTACK AND
18 IT'S ONLY GETTING WORSE. PUT YOUR MONEY WHERE YOUR MOUTH IS,
19 MATCH YOUR WORDS WITH ACTIONS, AND PROTECT CSCI FUNDING.
20 DEFUND THE EMPTY POSITIONS. THERE SHOULD BE ZERO DEPARTMENTAL
21 LAYOFFS WITH OVER 1,000 EMPTY POSITIONS IN THE PROBATION
22 DEPARTMENT. HAVING THE CURTAILMENTS BE BASED OFF OF NCC
23 FUNDING IS NOT EQUITABLE ACROSS THE DEPARTMENTS, AND IF
24 FAIRNESS IS WHAT THE CEO'S OFFICE WAS GOING FOR, WHY ARE THERE
25 DEPARTMENTAL EXCEPTIONS TO THE CURTAILMENT? I WOULD LOVE TO



THE BOARD OF
SUPERVISORS

1 KNOW THE ACTUAL --

2

3 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

4

5 **CHICHI NAVARRO:** GOOD AFTERNOON. GOOD AFTERNOON. MY NAME IS
6 CHICHI NAVARRO, RESIDENT OF DISTRICT 1, HERE WITH TLC, BASED
7 IN DISTRICT TWO, AND A PROUD MEMBER OF THE REIMAGINED L.A.
8 COALITION WE'RE HERE BECAUSE OUR COMMUNITIES DESERVE CARE NOT
9 CAGES DESPITE HISTORIC DROPS IN CRIME ACROSS L.A. COUNTY THIS
10 BOARD APPROVED A \$9,500,000 INCREASE TO THE LASD BUDGET WHILE
11 CUTTING FUNDING TO HEALTH SERVICES, YOUTH PROGRAMS AND PUBLIC
12 DEFENSE. THAT'S NOT PREVENTION, IT'S PUNISHMENT. IT'S A CHOICE
13 TO JAIL AND IMPRISON OUR NEIGHBORS INSTEAD OF INVESTING IN
14 CARE. WE'VE HEARD THE TALK OF USING CFCI FUNDS TO SUPPORT
15 COMMUNITY PROGRAMS, BUT LET'S BE CLEAR, THOSE FUNDS WERE
16 CREATED TO UPLIFT, NOT TO BACKFILL, CARCERAL OVERSPENDING.
17 DON'T TOUCH CFCI. REDIRECT FUNDS FROM LASD VACANCIES, BLOATED
18 OVERTIME, AND JAIL OPERATIONS INTO HOUSING, MENTAL HEALTH,
19 IMMIGRANT LEGAL SERVICES, AND YOUTH DEVELOPMENT. L.A. COUNTY
20 IS ALSO DROWNING IN LEGAL SETTLEMENTS, BILLINGS, AND PAYOUTS,
21 MANY TIED TO MISCONDUCT AND ABUSE IN COUNTY-RUN FACILITIES AND
22 DEPARTMENTS LIKE LASD. THESE LAWSUITS ARE DRAINING OUR BUDGET
23 AND HARMING OUR ABILITY TO SERVE THOSE SUFFERING TODAY. AND
24 LET'S BE HONEST, WE CANNOT TALK ABOUT JUSTICE WHILE MEN'S
25 CENTRAL JAIL REMAINS OPEN. THAT FACILITY IS A SYMBOL OF HARM



THE BOARD OF
SUPERVISORS

1 AND NEGLECT. IT'S TIME TO CLOSE IT AND INVEST IN REAL
2 ALTERNATIVES THAT CENTER HEALING, DIGNITY, AND SAFETY. MEASURE
3 J WAS A PROMISE TO OUR COMMUNITIES, ESPECIALLY BLACK, BROWN,
4 AND TGI IMMIGRANTS AND LOW-INCOME RESIDENTS. LET'S MAKE IT A
5 PRACTICE. SAFETY COMES FROM SUPPORT, NOT INCARCERATION.

6

7 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

8

9 **BEE CURIEL:** BUENOS TARDES, SUPERVISORS. MY NAME IS BEE CURIEL.
10 HERE AS A MANAGER OF POLICY AND TRAINING AT THE TRANSLATINA
11 COALITION. CURRENTLY WORKING AT SD2 AS A CONSTITUENT LIVES IN
12 SD5. I'M HERE TODAY TO TALK ABOUT THE BUDGET AND TO ECHO MANY
13 OF WHAT OUR COLLEAGUES HAVE ALREADY REITERATED AND SAID, THE
14 TRANSLATINA COALITION IS UNIQUELY POISED TO SERVE IMMIGRANTS
15 AND A LOT OF SYSTEM-IMPACTED COMMUNITIES AND CAN TELL YOU THAT
16 THOSE TWO NEEDS ARE VERY DIFFERENT. THEY DO INTERSECT THOUGH,
17 RIGHT? IN TIMES OF BUDGET CRISIS, I OFTEN TALK ABOUT WHAT I
18 REFER TO AS CRUMB POLITICS, WHICH IS THE WAYS THAT OUR
19 COMMUNITIES HAVE TO FIGHT EACH OTHER FOR JUST SMALL POTS OF
20 THE BUDGET THAT ARE SUPPOSEDLY ALLOCATED FOR A LOT OF OUR
21 UNIQUE NEEDS. I FEEL LIKE THIS MIC IS GIVING OUT. Y'ALL HEAR
22 ME? OKAY, ALL RIGHT. SO, IN EFFORTS NOT TO DILUTE OUR ISSUES
23 AND TO JUST REFER EVERYTHING TO CARE FIRST COMMUNITY
24 INVESTMENT BECAUSE IT'S THERE. I URGE YOU TO UNIQUELY ADDRESS
25 THESE NEEDS IN A SUSTAINABLE AND A UNIQUE WAY AS THEY DESERVE,



THE BOARD OF
SUPERVISORS

1 RIGHT? AS THE COMMUNITIES HAVE FOUGHT FOR. WE ARE FIRST
2 RESPONDERS, RIGHT? WHEN CRISIS HAPPEN, WHEN WE FACE THE CRISIS
3 OF I.C.E. RAIDS, WE CALL UPON EACH OTHER TO SUPPORT AND WE
4 NEED SUSTAINABLE SOLUTIONS FOR EACH OF OUR UNIQUE COMMUNITIES
5 THAT WE SERVE. SO, THANK YOU FOR YOUR SUPPORT AND WE LOOK
6 FORWARD TO CONTINUE WORKING WITH YOU ALL. THANK YOU.

7

8 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

9

10 **NICOLE BROWN:** GOOD AFTERNOON. MY NAME IS NICOLE BROWN. I'M THE
11 POLICY DIRECTOR WITH THE URBAN PEACE INSTITUTE, ALSO WITH
12 REIMAGINE L.A. COALITION AND CONSTITUENT OF SD3. FIRST, I'M
13 HERE TO URGE YOU TO PROTECT CFCI AND MEASURE J FUNDING. THIS
14 NOT ONLY MEANS MAKING SURE THAT MEASURE J IS FULLY FUNDED, BUT
15 ALSO THAT THE CFCI ADVISORY COMMITTEE, NOT THE CEO'S OFFICE,
16 BE THE BODY TO RECOMMEND HOW THESE DOLLARS ARE SPENT. I
17 APPRECIATE THAT YOU HAVE ALL ASKED THE CFCI ADVISORY BODY TO
18 FUND MANY IMPORTANT THINGS TODAY. BUT I WANT TO POINT OUT THAT
19 WE HAVE BEEN HERE FOR YEARS TALKING ABOUT THE STRUCTURAL
20 BUDGET ISSUES AND THE BLOATED BUDGETS OF THE SHERIFF AND
21 PROBATION DEPARTMENT. AND WE HAVE SEEN NO CHANGES OVER THE
22 YEARS. AND SO, IT'S A LOT TO ASK OF THE CFCI TO BE THE ONLY
23 ONES TO FUND THESE CRITICAL SERVICES. WE NEED TO HAVE A
24 SERIOUS LOOK AT OUR OWN BUDGET. SECOND, THANK YOU SUPERVISOR
25 MITCHELL FOR RAISING THE IMPORTANCE OF PREVENTION, AND TO THAT



THE BOARD OF
SUPERVISORS

1 END, THE COUNTY MUST INCREASE INVESTMENT IN COMMUNITY VIOLENCE
2 INTERVENTION. THE COUNTY'S BUDGET IS THREE TIMES THE SIZE OF
3 THE CITY'S, YET YOU ONLY INVEST \$7,000,000 A YEAR IN THE
4 TRAUMA PREVENTION INITIATIVE. MEANWHILE, THE CITY INVESTS
5 \$40,000,000 IN THE GRID OFFICE, AND THEY HAVE SEEN MASSIVE
6 RESULTS. WE NEED TO INVEST IN OUR SAFER COMMUNITIES, AND WE
7 NEED TO INVEST IN PEACEMAKERS. THIRD, THE PROBATION DEPARTMENT
8 HAS OVER 1,200 VACANT POSITIONS, WHICH AMOUNT TO OVER
9 \$100,000,000, ANNUALLY. THE CHIEF HAS ALREADY SAID THAT THEY
10 ONLY NEED 4 TO 600. WE NEED TO INVEST IN YOUTH JUSTICE
11 REIMAGINED AND DO RIGHT BY OUR YOUTH.

12
13 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER, PLEASE.

14
15 **DEANNA PITTMAN:** HELLO, MY NAME IS DEANNA PITTMAN AND I'M A
16 RESIDENT OF THE BEST DISTRICT AKA SD2 AND I'M ALSO
17 REPRESENTING THE YOUNG WOMEN'S FREEDOM CENTER. I'M HERE TODAY
18 TO SPEAK ON THE POSSIBILITIES THAT HAVE NOT BEEN CONSIDERED IN
19 THE SUPPLEMENTAL BUDGET. AND I'M ALSO HERE TO DEMAND THAT OUR
20 PUBLIC DOLLARS TRULY REFLECT JUSTICE AND CARE. EVERY TIME I
21 GET UP HERE, I SAY THIS SENTENCE OVER AND OVER. IN 2021, THIS
22 BOARD MADE A PROMISE TO DECARCERATE GIRLS IN GENDER EXPANSIVE
23 YOUTH THAT ARE LOCKED UP IN OUR JUVENILE HALLS. THIS PROMISE
24 HAS BEEN BROKEN, AND INSTEAD, WE ARE FUNDING A DEPARTMENT TO
25 EXASPERATE THE INCARCERATION OF GIRLS, NOT TO MENTION A



THE BOARD OF
SUPERVISORS

1 DEPARTMENT THAT IS AT THE CENTER OF A \$4,000,000,000 SEXUAL
2 ASSAULT—\$4,000,000,000 FOR SEXUALLY ASSAULTING CHILDREN
3 DETAINED IN OUR CARE. THE SITUATION IS SO DIRE THAT A RECEIVER
4 IS NOW BEING CONSIDERED TO TAKE OVER OUR HALLS. I OPPOSE THIS
5 BUDGET AND I URGE YOU ALL TO TRULY INVEST IN THE REAL WORK
6 THAT'S BEING DONE TODAY TO FREE OUR YOUTH AND GET THEM OUT OF
7 THESE DANGEROUS HALLS AND CAMPS. THANK YOU.

8

9 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER, PLEASE.

10

11 **EMILIO SAPIEN:** SHOUT OUT TO DEANNA. GOOD AFTERNOON, MY NAME IS
12 EMILIO SAPIEN WITH THE YOUTH JUSTICE COALITION, RILA AND
13 LIBERATION FUND. PROBATION CURRENTLY SITS ON ROUGHLY 1,200
14 VACANT POSITIONS, WHICH AMOUNTS TO NEARLY \$128,000,000 IN
15 ANNUAL SPENDING. PROBATION USES VACANT POSITIONS AS A SLUSH
16 FUND FOR THEIR DYSFUNCTION, WHILE OTHER LIFE-SAVING COUNTY
17 DEPARTMENTS ARE FORCED INTO LAYOFFS. THESE WASTED TAX DOLLARS
18 NEED TO GO TOWARDS CFCI, YJR, AND RIO CARE FIRST. FOR THE SAME
19 COST AS ABOUT A COUPLE DOZEN FULL-TIME PROBATION OFFICERS, WE
20 AT THE YOUTH JUSTICE COALITION RUN A YOUTH CENTER, A HIGH
21 SCHOOL, A LEGAL CLINIC, A SUBSTANCE ABUSE EDUCATION PROGRAM, A
22 COMMUNITY GARDEN, TWO YOUTH FELLOWSHIPS, TRADE PROGRAMS, AND
23 MONTHLY FOOD DRIVES FOR OUR NEIGHBORS IN SOUTH CENTRAL. THE
24 PEOPLE SPEAKING TODAY ARE CARE FIRST. WE ARE DOING CARE FIRST
25 EVERY DAY. I SEE IN THIS BUDGET THAT PARKS GET CUT, PUBLIC



THE BOARD OF
SUPERVISORS

1 DEFENDERS, YOUTH JOBS AND INTERNSHIPS, ARTS GRANTS, BUT NOT
2 SHERIFFS AND JAILS. CUTTING VITAL YOUTH RESOURCES AFTER A
3 \$4,000,000,000 CHILD ABUSE SETTLEMENT IMPACTING THOUSANDS OF
4 PEOPLE IS CRAZY WORK. IT'S CLEAR THAT YOUR BUDGET REFLECTS
5 YOUR VALUES, AND IT'S CLEAR THAT INSTEAD OF VALUING YOUTH AND
6 OUR FUTURES, WE VALUE POLICING, SHERIFFS, AND JAILS, WHICH
7 ALSO MEANS CELLS, HANDCUFFS, AND RACIAL PROFILING. YOU KNOW
8 WHO ELSE IS LAW ENFORCEMENT? I.C.E. AGENTS.

9

10 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

11

12 **STEFANEE ALCANTAR:** MY NAME IS STEFANEE, I'M A RESIDENT OF
13 DISTRICT 1 AND I WORK AT URBAN PEACE INSTITUTE. IN 2019, THE
14 BOARD COMMITTED TO PRIORITIZING CARE FIRST VISION OF L.A.
15 COUNTY, ONE WHICH RECOGNIZED THAT AS FORMER SUPERVISOR KUEHL
16 STATED, THE CARCERAL SYSTEM IS ILL EQUIPPED TO RESPOND TO
17 HUMAN CONDITIONS SUCH AS HOMELESSNESS, POVERTY, MENTAL
18 ILLNESS, AND SUBSTANCE USE DEPENDENCIES. YET HERE WE ARE FOR
19 ANOTHER YEAR BEGGING FOR CRUMBS COMPARED TO THE BLOATED LASD
20 AND PROBATION BUDGETS. SO WHERE HAS THIS CONTINUED INVESTMENT
21 IN HUMAN CAGING AND POLICING GOTTEN US? LASD AND PROBATION
22 DEPARTMENTS HAVE BEEN COSTING THE COUNTY BILLIONS IN
23 LIABILITY, FORCING LAYOFFS AND OTHER CRITICAL DEPARTMENTS
24 PROVIDING ESSENTIAL EVIDENCE-BASED SERVICES THAT WORK.
25 FURTHER, 38 PEOPLE HAVE DIED IN LASD CUSTODY JUST THIS YEAR,



THE BOARD OF
SUPERVISORS

1 MAKING IT THE DEADLIEST YEAR OF IN-CUSTODY DEATHS SO FAR. AND
2 WHO ARE THE PEOPLE BEING CAGED IN THESE DEADLY FACILITIES? 83%
3 OF THE JAIL POPULATION IS BLACK OR LATINA. 48% OF L.A.
4 COUNTY'S JAIL POPULATION HAS MENTAL HEALTH NEEDS UP 21% SINCE
5 2020. 54.8% OF THE JAIL POPULATION IS PRE-CHILD, MEANING THEY
6 HAVEN'T BEEN SENTENCED WITH ANY CRIME AND ARE SIMPLY THERE
7 BECAUSE THEY CAN'T AFFORD BAIL. SO, WE SEE THAT CONTINUED
8 INVESTMENT IN HARMFUL AND OPPRESSIVE SYSTEMS ISN'T WORKING.
9 THE TIME IS NOW. WE CANNOT KEEP INCARCERATING OUR WAY OUT OF
10 THESE SYSTEMIC ISSUES. THE PEOPLE AND CHILDREN IN THESE
11 FACILITIES NEED CARE, NOT CAGES. THIS IS WHY I OPPOSE THIS
12 BUDGET AND URGE YOU TO TRULY INVEST AND CARE FIRST.

13
14 **EXECUTIVE OFFICER:** THANK YOU. WILL THE FOLLOWING INDIVIDUALS
15 PLEASE COME FORWARD AND STAFF WILL ASSIST YOU. ANTONIA
16 AGUILAR, PAULA KHAN, JESSICA SAXTON, OLIVIA SHIELDS, CHICHI
17 NAVARRO, TANAWAH DOWNING, DAVID HENSON, QUEEN MAY, NINA MOORE,
18 JACOB JACKSON, PETER BERNAL, RUBY LIZARRAGA, TYREEK SHIP. NEXT
19 SPEAKER, PLEASE BEGIN.

20
21 **SHAI DEMUS:** GOOD AFTERNOON, MY NAME IS SHAI DEMUS. I'M A
22 POLICY COORDINATOR WITH UPI. VOTERS SPOKE CLEARLY. AT LEAST
23 10% OF THE UNRESTRICTED COUNTY FUNDS MUST GO TO THE CARE FIRST
24 INVESTMENTS. WE NEED TO KEEP MEASURE J INTACT AND ENSURE
25 DOLLARS ARE ALLOCATED THROUGH THE CFCI ADVISORY COMMITTEE WITH



THE BOARD OF
SUPERVISORS

1 TRUE COMMUNITY VOICE, NOT REDIRECTED ELSEWHERE BY THE CEO'S
2 OFFICE. THE COUNTY NEEDS TO INCREASE INVESTMENT IN THE
3 COMMUNITY VIOLENCE INTERVENTION. WHILE THE CITY INVESTS
4 \$40,000,000 PER YEAR IN GRID, THE COUNTY HAS A BUDGET OVER
5 THREE TIMES LARGER THAN THE CITY, BUT ONLY INVESTS ABOUT
6 \$7,000,000 PER YEAR IN OVP'S TRAUMA PREVENTION INITIATIVE.
7 PROBATION IS CARRYING MILLIONS OF DOLLARS IN THEIR BUDGET
8 THROUGH THE VACANT POSITIONS. INSTEAD OF ALLOWING THE TROUBLED
9 PROBATION DEPARTMENTS TO DETERMINE HOW TO SPEND THESE FUNDS,
10 WE SHOULD REINVEST THEM INTO YOUTH JUSTICE REIMAGINED, YOUTH
11 DIVERSION, HEALING CENTERS, AND RE-ENTRY SUPPORTS THAT
12 ACTUALLY WORK. THANK YOU.

13
14 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

15
16 **LENA MALLET:** GOOD AFTERNOON, MY NAME IS LENA, I'M WITH CDF,
17 LAYUP, RILA, AND THE PEOPLE BEHIND ME. WE COME TO THESE
18 HEARINGS KNOWING WELL THAT THE DECISION HAS ALREADY BEEN MADE.
19 THAT YOUR EVER POWERFUL RUBBER STAMP DRIPPING WITH BLOOD HAS
20 CODIFIED YET ANOTHER YEAR OF VIOLENCE, ANOTHER YEAR OF
21 DISPLACEMENT, ANOTHER YEAR OF THIS CITY'S MOST VULNERABLE AND
22 ACUTE NEEDS BEING TRAMPLED. THIS BUDGET HAS BEEN CRUEL. THIS
23 BUDGET HAS BEEN MURDEROUS, EVEN BEFORE THE FEDERAL CUTS CAME
24 DOWN. YOUR BUDGET HAS LEFT OUR NEIGHBORS FACE DOWN ON THE
25 SIDEWALK WHILE THEIR ONLY REMNANTS OF SAFETY ARE SWEEPED AWAY BY



THE BOARD OF
SUPERVISORS

1 YOUR SHERIFFS. YOUR BUDGET FEEDS THE BELLY OF THE DEADLIEST
2 JAIL IN THE COUNTY WITH 38 IN CUSTODY DEATHS AND COUNTING,
3 SETTING THE MOST ABHORRENT NATIONAL RECORD TO DATE. YOUR
4 BUDGET FORTIFIES FACILITIES THAT HAVE BEEN OPERATING ILLEGALLY
5 FOR MONTHS, GIVES BONUSES TO OFFICERS WHO NEGLECT THE YOUTH
6 UNDER THEIR CARE, AND ABUSE THEM WHEN THEY CHOOSE TO
7 ACKNOWLEDGE THEIR EXISTENCE. THIS IS NOT CARE, THIS IS
8 CALLOUS. UNILATERAL CUTS ACROSS ALL DEPARTMENTS DESECRATE THE
9 PROMISES AND PRIORITIES THIS BOARD HAS MADE TO COMMUNITY. YOU
10 HAVE THE POWER, YOU HAVE THE AUTHORITY, AND YOU HAVE THE
11 RESPONSIBILITY TO MAKE SURE THAT POLICY PRIORITIES ARE ALIGNED
12 WITH THE BUDGET, ESPECIALLY WHEN WE'RE FACED WITH THESE KINDS
13 OF DECISIONS. INSTEAD, YOU'VE SLASHED OVERSIGHT BODIES WHILE
14 LEAVING THE SHERIFF'S DEPARTMENT UNTOUCHED. YOU'VE SLASHED
15 PUBLIC DEFENSE AND EDUCATIONAL PROGRAMS FOR SYSTEM-IMPACTED
16 YOUTH, WHILE ALLOWING FOR PROBATION TO SIT ON OVER 1,000
17 VACANT POSITIONS, RESULTING IN JUST UNDER \$150,000,000 THAT
18 REGARDLESS OF SOURCE CAN BE USED FOR COMMUNITY CARE. EARLIER
19 TODAY, BEN TACO, A LONG TIME VIOLENCE INTERVENTION LEADER SAID
20 CARE IS JUST A FANCY --

21
22 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

23
24 **MILINDA KAKANI:** MILINDA KAKANI WITH CHILDREN'S DEFENSE FUND.
25 YOUR IN QUOTES, PUBLIC SAFETY, CARE FIRST BUDGET IS REALLY



THE BOARD OF
SUPERVISORS

1 ONLY COMMUNICATING ONE THING, WHICH IS HOW DO WE PROTECT BAD,
2 HARMFUL BEHAVIOR WHILE LIMITING OVERSIGHT, ACCOUNTABILITY, AND
3 TRANSPARENCY. ON THE ONE HAND, WE PROTECT HUNDREDS, IF NOT
4 THOUSANDS, OF DECADES-LONG VACANT POSITIONS IN PROBATION'S
5 BUDGET. YET ON THE OTHER HAND, WE'RE GOING TO CUT A THIRD OF
6 THE OFFICE OF THE INSPECTOR GENERAL'S STAFF, SOME OF WHICH
7 WERE ACTUALLY FILLED. ON ONE HAND, WE'RE GOING TO PROTECT THE
8 SHERIFF DEPARTMENT'S ENTIRE BUDGET WITHOUT ANY INTERROGATION
9 OF WHO DOES WHAT. PS, YOU'VE GOT SIX SHERIFFS OUT THERE BY THE
10 SCANNERS THREE OF THEM. THREE OF WHOM ARE BUSY GIGGLING OVER
11 MEMES ON THEIR CELL PHONES ON THE OTHER HAND. WE'RE GOING TO
12 CONTEMPLATE CUTTING THE CIVIL BRAND COMMISSION IT'S LIKE THE
13 QUESTION PRESENTED HERE IS HOW DO WE LIMIT LIABILITY AND YOUR
14 CEO AND HER BRILLIANCE DECIDED TO CUT THE ACCOUNTABILITY AND
15 PROTECTION AND TRANSPARENCY OF OUR MOST VULNERABLE FOLKS THAT
16 COMES FROM THE OIG, THE PD, THE APD, ETC. INSTEAD, WE'RE GOING
17 TO LEAN INTO SYSTEMS THAT LITERALLY PUSH PEOPLE SO FAR OUTSIDE
18 THE MARGINS THAT WE WILL NEVER KNOW HOW MANY PEOPLE YOU'VE
19 MANAGED TO ABANDON. AT THE VERY LEAST, CUT EVERY SINGLE NCC-
20 FUNDED POSITION IN PROBATION'S BUDGET. DON'T STRESS, BECAUSE
21 IT STILL LEAVES THEM WITH THOUSANDS OF VACANT POSITIONS THAT
22 WILL COVER THEIR MILLIONS IN OVERTIME AND THEIR LAWSUITS FOR
23 CAUSING ABUSE TO YOUNG PEOPLE. AND WHAT BUMS ME OUT IS THAT
24 YOU'RE GOING TO APPROVE THIS BUDGET ANYWAY, BECAUSE NONE OF
25 YOU WILL ASK THE TOUGH QUESTIONS AND HOLD YOUR CEO ACCOUNTABLE



THE BOARD OF
SUPERVISORS

1 AND PROTECT MY --

2

3 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

4

5 **RAQUEL DERFER:** GOOD AFTERNOON. RAQUEL DERFLER, CAMPAIGN
6 COORDINATOR OF CANCEL THE CONTRACT IN DISTRICT 5. THIS BOARD
7 COMMITTED TO YOUTH JUSTICE RE-IMAGINE IN 2020 BUT HAS LOST
8 SIGHT OF THIS VISION AMIDST THE PEAK OF THE CRISIS IN OUR
9 YOUTH JUSTICE SYSTEM. BEFORE ANOTHER LIFE IS LOST IN PROBATION
10 CUSTODY, THIS BOARD NEEDS TO SERIOUSLY DOUBLE DOWN AND
11 ACTIVELY INVEST IN DYD AND ALTERNATIVES TO ARREST AND
12 INCARCERATION. I WILL NOW READ THE FOLLOWING STATEMENT ON
13 BEHALF OF WAUNETTE CULLORS. CHAIR, KATHRYN BARGER, AND MEMBERS
14 OF THE BOARD, I AM THE EXECUTIVE DIRECTOR OF THE WOW FLOWER
15 PROJECT. WE ARE A NON-PROFIT LOCATED IN THE ANTELOPE VALLEY
16 WHERE WE BRING HEALTH, WELLNESS, AND AGRICULTURE PROGRAMMING
17 PRIMARILY TO THE CHILDREN IN OUR COMMUNITY. AND WE ARE ALSO A
18 CCEI GRANT RECIPIENT. I WAS A STRONG PROPONENT FOR MEASURE J
19 AND THOSE FUNDS ARE CRUCIAL FOR OUR ANTELOPE VALLEY COMMUNITY
20 ORGANIZATIONS LIKE WOW TO BE ABLE TO CONTINUE TO MAKE A
21 DIFFERENCE WITHIN OUR COMMUNITY. I CALL ON THE BOARD TO
22 RESTORE REALLOCATED FUNDS AND TO ESTABLISH A DEDICATED FUNDING
23 MECHANISM TO GUARANTEE LONG-TERM PROTECTION TO ENSURE CFCI
24 RESOURCES STAY ROOTED IN OUR COMMUNITY. LET THIS BOARD ACT
25 BOLDLY TO PROTECT, RESTORE, AND STRENGTHEN MEASURE J FOR THE



THE BOARD OF
SUPERVISORS

1 FUTURE OF OUR COMMUNITIES. THANK YOU.

2

3 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

4

5 **MAYA CHAPMAN:** THANK YOU FOR HAVING ME. MY NAME IS MAYA CHAPMAN
6 AND I'M HERE ON BEHALF OF CHAPTER 2 AND ALL CBOS THROUGHOUT
7 LOS ANGELES COUNTY. I WANTED TO ADDRESS THE D.A., BUT HE'S NOT
8 HERE. BEING TEN MONTHS ON THE JOB, SO LET'S TALK ABOUT SKIN ON
9 THE BONES. SO, WHEN YOU TALK ABOUT SKIN ON THE BONES, YOU'RE
10 TALKING ABOUT US, THE COMMUNITY CBI INTERVENTION WORKERS THAT
11 DO OUR OWN POLICING IN OUR OWN COMMUNITY. THE OTHER PART OF
12 THAT IS OUR COMMUNITY. WE TAKE CARE OF OUR OWN COMMUNITY. WE
13 GET OUT THERE, WE'RE BOOTS ON THE GROUND. WITH MY JOB, WE FEED
14 385 FAMILIES A MONTH. OKAY? SO, WHEN YOU SAY DOING LESS, MORE
15 OR LESS, THAT'S WHAT WE DO. ALSO, WHEN YOU TALK ABOUT SEX
16 TRAFFICKING, LET'S TALK ABOUT IT. WE'RE GIVING AWAY FOOD, AND
17 WE HAVE 2 YOUNG LADIES COME UP TO US, AND THEY NEED TO GET
18 HOME TO TEXAS. WE DIDN'T HAVE NOWHERE TO GO TO GET NO MONEY.
19 MY CEO CAME OUT OF HIS POCKET WITH THAT MONEY. WE WALKED THOSE
20 LADIES TO THE UNION STATION, STAYED THERE WITH THEM ON TO
21 THEIR BUS AFTER HOURS TO MAKE SURE THEY GOT ON THAT BUS AND
22 WAS NOT HARMED BY THOSE THAT BOUGHT THEM HERE. SO LET'S TALK
23 ABOUT IT. LET'S DO FACTS. FACTS DON'T LIE. YOU GUYS SAVED OVER
24 \$150,000,000 OVER THE LAST TWO YEARS WITH WHAT WE DO IN OUR
25 OWN COMMUNITY, WHICH IS TAKING CARE OF OUR OWN. NOT THAT WE'RE



THE BOARD OF
SUPERVISORS

1 PUTTING A DAMPER ON LAW ENFORCEMENT BECAUSE YOU GUYS ARE
2 NEEDED AS WELL. SO ALSO, WHEN YOU SAY TO OUR CEO OVER HERE,
3 YOU HAVE \$20,000,000 TO DO WHAT YOU WANT TO DO WITH IT IF YOU
4 GOT A MOVE FUND, MAKE IT POSSIBLE WITH THE OTHER FUNDS THAT
5 YOU'RE HOLDING ON TO, AND QUIT MAKING IT SO HARD FOR US TO
6 JUMP THROUGH TO GET THAT MONEY.

7

8 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

9

10 **JESSICA SAXON:** MY NAME IS JESSICA SAXON, I'M A CIVIL RIGHTS
11 ADVOCATE AND LITIGATOR FROM WASHINGTON, D.C. I AM HERE TO
12 PROVIDE PUBLIC NOTICE. THIS IS IN ACCORDANCE WITH USCS RULES
13 OF CIVIL PROCEDURE AS WELL AS RULE 17 AND RULE 20 OF THE
14 UNITED STATES SUPREME COURT. THE CONSTITUTION FOR THE UNITED
15 STATES IS THE OVERARCHING REQUIREMENT THAT EVERY STATE MUST
16 FOLLOW. I DON'T THINK THAT ANY ONE OF YOU HERE WOULD DISAGREE
17 WITH THAT. STATES ARE NOT ABLE TO ENACT THEIR OWN ALTERNATIVE
18 LEGISLATION AND SUBSTITUTE THAT FOR THE GUARANTEES OF THE
19 CONSTITUTION, THAT WOULD MEAN THAT YOUR STATE LAWS ARE MORE
20 POWERFUL THAN THE CONSTITUTION AND THAT IS SIMPLY UNLAWFUL.
21 CLAUSE 1 OF AMENDMENT 5 TO THE UNITED STATES CONSTITUTION SAYS
22 THAT NO PERSON SHOULD BE HELD TO ANSWER FOR A CAPITAL OR
23 OTHERWISE INFAMOUS CRIME UNLESS ON PRESENTMENT OR INDICTMENT
24 BY A GRAND JURY. UNFORTUNATELY, YOUR STATE HAS ENACTED A LAW
25 IN ITS INFERIOR CONSTITUTION THAT IS PERMITTING YOUR PUBLIC



THE BOARD OF
SUPERVISORS

1 OFFICIALS, YOUR LAW ENFORCEMENT OFFICERS, AND YOUR PROSECUTORS
2 TO CHARGE BY WAY OF INFORMATION AS OPPOSED TO INDICTMENT, AND
3 THAT IS SIMPLY UNLAWFUL. THERE ARE TWO AREAS OF THE
4 CONSTITUTION THAT REINFORCES WHAT IS CALLED AN EMOLUMENT
5 VIOLATION, AND EMOLUMENT VIOLATION IS WHEN YOU PAY PUBLIC
6 OFFICIALS TO COMMIT THESE CRIMES. THE FIRST IS ARTICLE 1,
7 SECTION 10. THAT'S WHERE IT SAYS THAT NO STATE SHALL CREATE
8 ANY LAW THAT SHALL IMPAIR THE OBLIGATION OF A CONTRACT. YOUR
9 POLICE OFFICERS, YOUR SHERIFF'S DEPARTMENT, YOUR JUDGES, YOUR
10 PROSECUTORS, YOU GUYS, YOU'RE ALL UNDER A CONTRACT. THAT'S THE
11 CONTRACT YOU PERFORMED BASED ON THE OATH OR AFFIRMATION THAT
12 YOU TOOK TO SUPPORT AND DEFEND THE CONSTITUTION OF THE UNITED
13 STATES OF AMERICA. THE SECOND AREA REGARDING ANIMAL HUMAN
14 VIOLATION AND PAYING PUBLIC OFFICIALS TO COMMIT A CRIME IS THE
15 14TH AMENDMENT. AND THAT'S WHERE IT SAYS THAT NO STATE SHALL
16 CREATE OR ENFORCE ANY LAW THAT SHALL ABRIDGE THE PRIVILEGES OR
17 IMMUNITIES OF UNITED STATES CITIZENS. AND I'M GOING TO HAND
18 THIS OVER TO MR. DOWNING. HE'S GOING TO FINISH THIS NOTICE.

19
20 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

21
22 **TANAWAH DOWNING:** SO, MY NAME IS TANAWAH DOWNING. I'M THE CIVIL
23 RIGHTS LITIGATOR THAT MS. SAXON WAS JUST LEADING INTO HERE.
24 SO, THE PRIVILEGES AND DUTIES OF UNITED STATES CITIZENS ARE AT
25 A MINIMUM THOSE THAT ARE ENUMERATED WITHIN THE FIRST TEN



THE BOARD OF
SUPERVISORS

1 AMENDMENTS TO THE BILL OF RIGHTS. THEY CANNOT BE IMPAIRED. I
2 THINK WE CAN ALL UNDERSTAND THAT. THERE WAS A CASE IN 2019,
3 UNITED STATES SUPREME COURT, TIMBS V. INDIANA, THAT SAID JUST
4 THAT. SO, WHEN A STATE CREATES A LAW THAT DIRECTS THEIR AGENTS
5 TO DISOBEY THAT LAW OR TO ABRIDGE THE OBLIGATIONS THAT THEY
6 HAVE CODIFIED IN THE CONSTITUTION, THAT WOULD BE AN
7 UNCONSTITUTIONAL ACT. SO, I'M PREPARING TO LITIGATE THIS TO
8 THE UNITED STATES SUPREME COURT ON BEHALF OF THE MORE THAN
9 700,000 PEOPLE THAT ARE CURRENTLY IN PRISON HERE IN AMERICA
10 ILLEGALLY AND UNCONSTITUTIONALLY BECAUSE THE STATES HAVE
11 FAILED TO FOLLOW THE VERY BASIC PROCEDURES AND PROCESS
12 CODIFIED IN THE CONSTITUTION FOR THE UNITED STATES, OR FOR THE
13 ADJUDICATION OF A CRIME. NOW WE'RE HERE TODAY TO TELL IT TO
14 JUST PROVIDE NOTICE TO YOU GUYS, LETTING YOU KNOW THAT IF WE
15 CONTINUE TO ALLOW YOUR PUBLIC OFFICIALS, WHOM YOU ALL PAY, TO
16 ABRIDGE THE OBLIGATIONS THAT THEY HAVE CODIFIED IN THE
17 CONSTITUTION OF THE UNITED STATES, THE CRIMINAL SANCTIONS CAN
18 COME FROM THAT. WE DON'T WANT TO HEAD DOWN THAT PATH. PLEASE,
19 DON'T MAKE US HAVE TO DO THAT, BUT YOU HAVE TO BE MADE AWARE
20 AND NOTIFIED THAT YOU GUYS ARE PAYING FOR PEOPLE TO ABRIDGE
21 THE OBLIGATIONS THAT THEY HAVE IN THE CONSTITUTION OF THE
22 UNITED STATES AND YOU CAN'T DO THAT. THAT IS AN EMOLUMENT
23 VIOLATION, IT IS ILLEGAL, AND IT IS A CRIME. AND SO, WE'RE
24 ASKING YOU GUYS TO PLEASE TAKE A LOOK AT CLAUSE 1 OF AMENDMENT
25 5, CONFIRM THE THINGS THAT WE'RE SAYING TO BE TRUE, AND THEN



THE BOARD OF
SUPERVISORS

1 DIRECT YOUR AGENTS TO ACT IN LAWFUL, CONSTITUTIONAL MANNER
2 THAT IS CONSISTENT WITH THE OBLIGATIONS THAT THEY HAVE,
3 CODIFIED IN THE CONSTITUTION OF THE UNITED STATES OF AMERICA.
4 I HAVE A NOTICE HERE THAT I NEED TO PROVIDE TO THE RECORD, AND
5 THANK YOU GUYS SO MUCH, GOD BLESS.

6

7 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

8

9 **DAVID HANSEN:** [SPEAKING IN CHEROKEE]. HELLO, MY PEOPLE, MY
10 NAME IS DAVID HANSEN, AND I AM CHEROKEE. IN REGARDS TO THE
11 PUBLIC HEALTH SERVICES BUDGET, KEEP IN MIND THAT CHILD
12 PROTECTIVE SERVICES ONLY PROTECTS 5 TO 25% OF THE POPULATION,
13 GIVEN WHICH STATISTIC YOU PREFER TO USE. THE REST OF THE
14 POPULATION ARE CHILDREN AND FAMILIES THAT ARE EXPLOITED AND
15 TRAUMATIZED BY THIS PROFIT-DRIVEN ENTERPRISE. CASEWORKERS,
16 JUDGES, ETC. ARE INDOCTRINATED AND INCENTIVIZED TO BYPASS AND
17 VIOLATE MOST FAMILY CONSTITUTIONAL RIGHTS UNDER THE COLOR OF
18 LAW AND STATE CODES AND POLICIES. THIS IS ENGINEERED TO
19 CONVERT CHILD AND FAMILY SERVICES INTO A FINANCIAL REVENUE
20 STREAM. THESE SYSTEMS USE PREDICTIVE BEHAVIOR CODING SYSTEMS
21 TO DETERMINE GUILT, INNOCENCE, WHO THEY CAN COERCE INTO
22 PARENTING CLASSES OR PLEA BARGAINS IN ORDER TO ESTABLISH
23 REVENUE FOR THE COUNTY. THIS SELFISH SYSTEM DESTROYS LIVES,
24 DESTROYS FAMILIES, AND GENERATES LIFELONG LAWSUITS AGAINST THE
25 COUNTY FOR ABUSE. THIS ENTIRE FAMILY SEPARATION SYSTEM THAT IS



THE BOARD OF
SUPERVISORS

DESIGNED TO CREATE REVENUE AT THE EXPENSE OF DESTROYING
FAMILIES' LIVES EXISTS UNDER AN ARBITRATION PROCESS CALLED
ADR. THIS ALTERNATIVE DISPUTE RESOLUTION PROCESS SUBVERTS MANY
ASPECTS OF THE JUDICIAL PROCESS AND CITIZENS' GUARANTEED
RIGHTS. THIS ADR PROCESS TURNS YOUR COURTS AND CHILD
PROTECTIVE SERVICES INTO THE LARGEST CIVIL RIGHTS AND HUMAN
RIGHTS EPIDEMIC IN HUMAN HISTORY. IT IS RESPONSIBLE FOR THE
UNCHECKED ABUSE AND TRAFFICKING OF 80 TO 90% OF THE AMERICAN
PUBLIC. THIS ALSO VIOLATES THE TREATY THAT WE CALL THE U.S.
CONSTITUTION AND DESTROYS THE CULTURES OF OUR FAMILIES THAT
ARE RIPPED APART BY THIS SYSTEM. AND AS A NATIVE FATHER, EVEN
ICWA CAN'T PROTECT US FROM THIS SYSTEM.

EXECUTIVE OFFICER: THANK YOU. NEXT SPEAKER, PLEASE.

IN-PERSON SPEAKER: THANKS. I'M A RESIDENT OF L.A., COMMUNITY
ADVOCATE WITH YOUNG WOMEN'S FREEDOM CENTER. I HAVE BEEN
DIRECTLY IMPACTED BY WHAT YOU CALL A SYSTEM IN YOUR EYES. BUT
TO US, THE PEOPLE YOU SEE HERE TODAY, IT'S A FORM OF
OPPRESSION THAT'S ONLY GROWING AT THE END OF THE CASH TAGS
WITH THE BILLION DOLLAR BEES. I MEAN, ESPECIALLY IF WE'RE
LEAVING IT IN YOUR FATE, IF WE'RE LEAVING OUR FATE IN YOUR
HANDS. ARE YOU FEELING THE FIRE BURN UNDER YOUR FEET LIKE WE
DO EVERY TIME THERE'S A CHANGE OF PLANS ON YOUR END OF THIS
LAND? THE BOARD CURRENTLY IN THE OFFICE HERE TODAY DOESN'T



THE BOARD OF
SUPERVISORS

1 MAKE UNITY-BASED DECISION WHEN IT COMES TO OUR FUNDS. TROUBLE
2 DON'T ALWAYS LAST LONG WHEN IT COMES TO GOD'S RIGHTEOUS
3 PEOPLE. I OPPOSE THIS BUDGET AND URGE YOU TRULY INVEST IN CARE
4 FIRST JAILS LAST BUDGET.

5

6 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

7

8 **IN-PERSON SPEAKER:** URBAN PEACE INSTITUTE ELLIOTT UPRISING
9 COALITION TO REIMAGINE L.A. COALITION. WE ARE IN A MOMENT OF
10 CRISIS IN L.A. COUNTY, ONE THAT WE HAVE NOT ENCOUNTERED
11 BEFORE, AND THAT IS THE DIRECT RESULT OF INCORRIGIBLE
12 MALFEASANCE BY PROBATION, THE SHERIFF'S DEPARTMENT, AND DCFS.
13 WE HAVE A JUVENILE HALL OPERATING ILLEGALLY FOR NEARLY A YEAR
14 AT THIS POINT, AND THESE YOUTHS STILL EXPERIENCE ABUSE AND
15 VIOLATIONS OF THEIR RIGHTS INSIDE. WE NEED A PARADIGM SHIFT
16 AND WE NEED TO FUND CARE. I PERSONALLY AM EXHAUSTED OF COMING
17 HERE YEAR AFTER YEAR AFTER YEAR QUESTIONING THE INANE
18 BUREAUCRACY THAT RESULTS IN ISSUES LIKE \$200,000,000 OF
19 UNSPENT CFCI FUNDS WHILE PEOPLE STRUGGLE WITH STEADY HOUSING
20 AND LACK OF MENTAL HEALTH SUPPORTS, DEMANDING FOR THE CEO TO
21 DIVERT DOLLARS OUT OF PROBATION INTO YOUTH JUSTICE REIMAGINING
22 EFFORTS AND SEEING NO SUBSTANTIVE CHANGES. COMMUNITY SAFETY
23 LOOKS LIKE INVESTING MORE THAN A MEASLY \$7,000,000 PER YEAR
24 INTO TRAUMA PREVENTION INITIATIVE. I'VE GOTTEN TO KNOW MANY OF
25 OUR CVI SUPERHEROES WHO PUT THEIR LIVES ON THE LINE DAILY TO



THE BOARD OF
SUPERVISORS

1 BRING SAFETY TO OUR BLACK AND BROWN COMMUNITIES, AND THEY ARE
2 THE REASON WE HAVE SEEN A 50% DECREASE IN GANG-RELATED
3 HOMICIDES AND SHOOTINGS BETWEEN 2023 AND 2024 IN L.A. CITY.
4 COMMUNITY SAFETY LOOKS LIKE ENSURING RESIDENTS OF COLOR, LOW-
5 INCOME RESIDENTS, IMMIGRANTS, HAVE ACCESS TO PUBLIC DEFENSE,
6 PARTICULARLY IN THE WAKE OF PROP 36 AND THE ELECTION OF D.A.
7 HOCHMAN. IT LOOKS LIKE CUTTING AT THE BAREST OF MINIMUMS,
8 \$11,300,000 OF TAXPAYER MONEY THAT IS SITTING IN VACANT
9 POSITIONS IN PROBATION'S DEPARTMENT'S BUDGET AND REINVESTING
10 THEM IN DIVERSION AND WRAPAROUND REENTRY SERVICES. IT LOOKS
11 LIKE WHAT WE DO EVERY DAY, HOW WE SHOW FOR EACH OTHER, HOW WE
12 HEAL EACH OTHER. HOCHMAN TALKED ABOUT KIDS WHO HAVE DONE THE
13 MOST SERIOUS THINGS BUT WHAT HE LEFT OUT IS THOSE SAME KIDS
14 HAVE EXPERIENCED THE MOST SERIOUS VIOLENCE, TRAUMA, NEGLECT,
15 IMAGINABLE AND WE HAVE NOT INVESTED IN THEM LIKE THEY DESERVE
16 AND THEY NEED. LISTEN TO THE BRILLIANT VOICE --

17
18 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

19
20 **IN-PERSON SPEAKER:** COMMUNITY VIOLENCE INTERVENTIONIST WITH
21 TOBERMAN NEIGHBORHOOD CENTER. I FIGURED THE BEST WAY TO
22 ADVOCATE FOR CBI FUNDING WOULD BE TO LAY OUT WHAT WE DO DAY IN
23 AND DAY OUT TO KEEP LOS ANGELES SAFE AS INTERVENTION WORKERS.
24 MONDAY MORNING LAST WEEK MY PARTNER AND I PROVIDED SAFE PASSES
25 TO 1,600 STUDENTS HEADING TO SCHOOL IN FEAR AFTER THREATS OF A



THE BOARD OF
SUPERVISORS

1 SHOOTING WAS POSTED ONLINE. TUESDAY MORNING, MONDAY AFTERNOON
2 WE SAT DOWN WITH MEMBERS FROM RIVAL COMMUNITIES TO DISCUSS AND
3 UPHOLD FRAGILE PEACE AGREEMENTS IN HOPES TO HOLD BACK THE TIDE
4 OF RECIDIVISM. TUESDAY MORNING WE MET WITH A LOCAL STORE OWNER
5 LOOKING FOR REASSURANCE AFTER HIS STORE WINDOW WAS SHOT OUT IN
6 A DRIVE-BY SHOOTING. TUESDAY NIGHT AT 9 P.M. I RECEIVED A CALL
7 FROM A COMMUNITY MEMBER WHO ASKED FOR HELP TO FEED HER KIDS SO
8 THEY WOULDN'T GO TO BED HUNGRY. SATURDAY MORNING, 2 A.M., WE
9 SPRUNG FROM OUR BEDS TO STAND WITH THE GRIEVING PARENTS AT A
10 MURDER SCENE OF THEIR YOUNGEST SON AFTER HE WAS GUNNED DOWN
11 HEADING HOME FROM A NIGHT OUT WITH HIS FIANCE. I LAY THIS
12 BEFORE YOU TO SHOW HOW WE AS PEACEKEEPERS ARE SO UNIQUELY
13 INTEGRATED INTO LOS ANGELES' PUBLIC SAFETY THAT I FIND IT
14 PERPLEXING THAT WE STILL HAVE TO BEG FOR PROPER FUNDING. WHEN
15 ALL THE DATA PROVES THAT THE WORK IS WORKING, I WOULD EMPLOY
16 ALL OF YOU TO THINK HARD ON WHAT PUBLIC SAFETY IN LOS ANGELES
17 WOULD TRULY LOOK LIKE WITHOUT SUSTAINABLE COMMUNITY VIOLENCE
18 INTERVENTION. THANK YOU.

19
20 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

21
22 **JUSTICE MARKSON:** MY NAME IS JUSTICE MARKSON WITH THE YOUTH
23 JUSTICE COALITION LIBERATION FUND AND THE LOS ANGELES YOUTH
24 UPRISING COALITION. THIS IS NOT BUSINESS AS USUAL. THIS IS NOT
25 BUSINESS AS USUAL. WE HAVE FEDERAL ATTACKS ON LOS ANGELES BY



THE BOARD OF
SUPERVISORS

1 TRUMP AND YOUR RESPONSE IS TO CUT FUNDING FOR YOUTH
2 COMMUNITIES AND MAKE NEGLIGIBLE CUTS TO PROBATION AND THE
3 SHERIFFS. MEANWHILE AS MANY SPEAKERS HAVE POINTED OUT IT'S THE
4 LARGEST SEXUAL ASSAULT SETTLEMENT IN HISTORY, IN THE HISTORY
5 BIGGER THAN THE CATHOLIC CHURCH BUT FESIA AT DAVENPORT YOU
6 WANT TO CUT ACCOUNTABILITY MEASURES FOR PROBATION WE WANT TO
7 LEAVE IT UP TO THE SHERIFF'S DEPARTMENT TO LET US KNOW HOW
8 THEY'RE GOING TO CUT FUNDS. IT'S UNACCEPTABLE. AND I MIGHT
9 NEED SOME HELP ON THIS ONE, BUT IT IS OUR DUTY TO FIGHT FOR
10 FREEDOM. IT IS OUR DUTY TO FIGHT FOR FREEDOM. IN THE SPIRIT OF
11 ASSATA SHAKUR, WE ASK THAT YOU PUT CARE FIRST. IN THE SPIRIT
12 OF JOHN HORTON AND BRIAN DIAZ, WE ASK HOW LONG WE WILL HAVE TO
13 COME BACK HERE AND TELL YOU TO GIVE THE KIDS TO US. TO ALLOW
14 THEM TO COME HOME, TO REALLOCATE THAT MONEY TO COMMUNITIES AND
15 TO PARENTS. INSTEAD OF BEING IN PROBATION DEPARTMENT THAT
16 CONTINUES TO SEXUALLY ASSAULT AND ABUSE YOUNG PEOPLE. IT'S
17 ASININE, IT'S CRAZY, AND IT'S WILD TO SEE THAT WE CAN ALL JUST
18 SIT HERE ON THE BOARD AND RECEIVE THE CEO'S RECOMMENDATIONS AS
19 ACCEPTABLE AND ADEQUATE.

20
21 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

22
23 **DANIELLE LAFAYETTE:** GOOD MORNING, SUPERVISORS. MY NAME IS
24 DANIELLE LAFAYETTE. I AM THE EXECUTIVE DIRECTOR OF UNITE A
25 NATION AND A PROUD MEMBER OF THE REIMAGINE L.A. COALITION. I



THE BOARD OF
SUPERVISORS

1 AM A YEAR ONE CFCI GRANTEE SPEAKING ON ITEM 63. I AM A NATIVE
2 OF SOUTH LOS ANGELES, AND I HAVE EXPERIENCED DIVESTMENT MY
3 ENTIRE LIFE. I AM ALSO A MOTHER OF TWO SONS, RAISING THEM IN
4 THE SAME COMMUNITY I GREW UP IN. I STILL LIVE HERE BECAUSE I
5 BELIEVE IN BUILDING SOUTH L.A., BUT IT IS HEARTBREAKING TO SEE
6 THAT AFTER ALL THESE YEARS, NOT MUCH HAS CHANGED TO MAKE OUR
7 NEIGHBORHOODS SUSTAINABLE FOR THE PEOPLE WHO ALREADY LIVE
8 HERE. SO I HAVE TO ASK WHY. WHY AREN'T YOU LISTENING TO US?
9 WHY DON'T YOU HEAR US? ARE YOU TOO FAR REMOVED FROM THE
10 REALITY THAT WE FACE? ARE YOU NOT BOTHERED BY WHAT YOU SEE ON
11 OUR STREETS? SHOULD YOU HAVE TO GO HUNGRY OR HOMELESS TO
12 UNDERSTAND? SHOULD YOU HAVE TO WORRY EVERY QUARTER ABOUT
13 WHETHER YOU WILL BE PAID LIKE MANY OF US DO BEFORE YOU ACT
14 DIFFERENTLY? MEANWHILE THE COUNTY KEEPS CREATING MORE
15 DEPARTMENTS INSTEAD OF FULLY FUNDING THE NONPROFIT
16 ORGANIZATIONS THAT ARE ALREADY DOING THE WORK. IF PROBATION
17 HAS OVER A THOUSAND VACANCIES, WHY NOT FUND A THOUSAND
18 COMMUNITY POSITIONS IN BLACK-LED ORGANIZATIONS LIKE OURS WHERE
19 THE WORK IS ALREADY BEING DONE? YEAR ONE GRANTEES LIKE OURS
20 WERE BURDENED WITH REQUIREMENTS, DATA ENTRY, PAYROLL, HR,
21 AUDITS, TAXES, ADMINISTRATION, WITHOUT FULLY FUNDING --

22
23 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR AND MEMBERS OF THE
24 BOARD, THAT CONCLUDES OUR TIME FOR PUBLIC COMMENT ON THESE
25 ITEMS.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER, CHAIR:** EXECUTIVE OFFICER, PLEASE ANNOUNCE
3 WHAT WE'RE GOING TO BE VOTING ON.

4

5 **EDWARD YEN, EXECUTIVE OFFICER:** MADAM CHAIR, MEMBERS OF THE
6 BOARD, CHIEF EXECUTIVE OFFICER FESIA DAVENPORT WILL NOW
7 INTRODUCE ITEM 63.

8

9 **FESIA DAVENPORT:** THANK YOU, EXECUTIVE OFFICER. SUPERVISORS,
10 AGENDA ITEM NUMBER 63 CONSISTS OF FIVE REPORTS BACK BY MY
11 OFFICE AS DIRECTED BY YOUR BOARD, ADDRESSING A RANGE OF TOPICS
12 AND FUNDING ISSUES. THEY INCLUDE AFFORDABLE HOUSING, PUBLIC
13 HEALTH, REPRESENT L.A., ECONOMIC RESILIENCE, AND LACAHS
14 FUNDING FOR TRANSITIONAL AGE YOUTH AND PREVENTION. I'M HAPPY
15 TO ANSWER ANY QUESTIONS THAT YOUR BOARD MAY HAVE REGARDING
16 THESE REPORTS.

17

18 **SUP. KATHRYN BARGER, CHAIR:** SEEING NO QUESTIONS. ITEM 63 IS
19 BEFORE US TO RECEIVE AND FILE THESE REPORTS. IF THERE ARE NO
20 OBJECTIONS, THAT WILL BE THE ORDER.

21

22 **FESIA DAVENPORT:** THANK YOU, MADAM CHAIR. MOVING ON TO ITEM
23 NUMBER 64. ITEM NUMBER 64 IS THE AUDITOR CONTROLLER'S FINAL
24 BUDGET ADJUSTMENT FOR FISCAL YEAR 24/25. THIS IS LARGELY AN
25 ADMINISTRATIVE AND TECHNICAL ADJUSTMENT NEEDED TO CLOSE OUT



THE BOARD OF
SUPERVISORS

1 FISCAL YEAR 24/25'S BUDGET. THE AUDITOR CONTROLLER, MR. OSCAR
2 VALDEZ, IS AVAILABLE TO ANSWER ANY QUESTIONS THAT THE BOARD
3 MAY HAVE ON THIS ITEM.

4

5 **SUP. KATHRYN BARGER, CHAIR:** ALL RIGHT, HEARING NO QUESTIONS,
6 ITEM 64 IS BEFORE US, MOVED BY SUPERVISOR MITCHELL SECONDED BY
7 SUPERVISOR HAHN TO APPROVE THIS ITEM. EXECUTIVE OFFICER,
8 PLEASE CALL THE ROLL.

9

10 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS?

11

12 **SUP. HILDA SOLIS:** AYE.

13

14 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE.
15 SUPERVISOR MITCHELL?

16

17 **SUP. HOLLY J. MITCHELL:** AYE.

18

19 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.
20 SUPERVISOR HORVATH?

21

22 **SUP. LINDSEY P. HORVATH:** AYE.

23

24 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.
25 SUPERVISOR HAHN?



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** AYE.

3

4 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.

5 SUPERVISOR BARGER?

6

7 **SUP. KATHRYN BARGER, CHAIR:** AYE.

8

9 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. MOTION
10 CARRIES, 5 TO 0.

11

12 **FESIA DAVENPORT:** THANK YOU SUPERVISORS. MOVING ON TO ITEM
13 NUMBER 65. ITEM NUMBER 65 IS THE DEPARTMENT OF HEALTH SERVICES
14 FINAL BUDGET ADJUSTMENTS FOR FISCAL YEAR 2024/25. THESE THREE
15 APPROPRIATION ADJUSTMENTS ARE ADMINISTRATIVE AND TECHNICAL
16 ADJUSTMENTS NEEDED TO CLOSE OUT THE DEPARTMENT'S FISCAL YEAR
17 2024/25 BUDGET. THERE ARE THREE ACTIONS BEING RECOMMENDED. THE
18 FIRST ACTION IS TO APPROVE THE YEAR-END APPROPRIATION
19 ADJUSTMENT FOR THE DEPARTMENT OF HEALTH SERVICES. THE SECOND
20 ACTION IS TO APPROVE AN APPROPRIATION ADJUSTMENT TO REALIGN
21 FUNDING WITHIN THE MEASURE B SPECIAL REVENUE FUND. AND
22 FINALLY, THE THIRD ACTIONS IS TO APPROVE APPROPRIATION
23 ADJUSTMENTS TO ADJUST LONG-TERM RECEIVABLES FOR THE COST-BASED
24 REIMBURSEMENT CLINICS, THE ENHANCED PAYMENT PROGRAM, THE
25 QUALITY INCENTIVE PROGRAM, AND MANAGED CARE RATE SUPPLEMENT



THE BOARD OF
SUPERVISORS

1 REVENUES AT VARIOUS DHS FACILITIES. THE DIRECTOR OF HEALTH
2 SERVICES, DR. GHALY, IS AVAILABLE TO ANSWER ANY QUESTIONS YOUR
3 BOARD MAY HAVE ON THIS ITEM.

4
5 **SUP. KATHRYN BARGER, CHAIR:** HEARING NO QUESTIONS, ITEM 65,
6 SECTIONS 1 THROUGH 3 ARE BEFORE US. MOVED BY SUPERVISOR
7 HORVATH. I WILL SECOND TO APPROVE THE ITEM. EXECUTIVE OFFICER,
8 PLEASE CALL THE ROLL.

9
10 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS?

11
12 **SUP. HILDA SOLIS:** AYE.

13
14 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE.
15 SUPERVISOR MITCHELL?

16
17 **SUP. HOLLY J. MITCHELL:** AYE.

18
19 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.
20 SUPERVISOR HORVATH?

21
22 **SUP. LINDSEY P. HORVATH:** AYE.

23
24 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.
25 SUPERVISOR HAHN?



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** AYE.

3

4 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.

5 SUPERVISOR BARGER?

6

7 **SUP. KATHRYN BARGER, CHAIR:** AYE.

8

9 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. MOTION
10 CARRIES, 5 TO 0.

11

12 **FESIA DAVENPORT:** THANK YOU, MADAM CHAIR. MOVING ON TO ITEM
13 NUMBER 66. ITEM 66 IS THE AUDITOR CONTROLLER'S BUDGET REP
14 SOLUTION SUPPLEMENTING THE FISCAL YEAR 25/26 BUDGET, WHICH WAS
15 ADOPTED ON JUNE 23, 2025. THIS RESOLUTION ESTABLISHES THE
16 ACTUAL FUND BALANCE FOR ALL BUDGETARY FUNDS SINCE THE ADOPTED
17 BUDGET INCLUDED ESTIMATED FUND BALANCE AMOUNTS AUDITOR
18 CONTROLLER MR. OSCAR VALDEZ IS HERE AND IS AVAILABLE TO ANSWER
19 ANY QUESTIONS YOU MAY HAVE.

20

21 **SUP. KATHRYN BARGER, CHAIR:** SEEING NO QUESTIONS, ITEM 66 IS
22 BEFORE US. MOVED BY SUPERVISOR SOLIS, SECONDED BY SUPERVISOR
23 MITCHELL TO APPROVE THIS ITEM. EXECUTIVE OFFICER, PLEASE CALL
24 THE ROLL.

25



THE BOARD OF
SUPERVISORS

1 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS?

2

3 **SUP. HILDA SOLIS:** AYE.

4

5 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE.

6 SUPERVISOR MITCHELL?

7

8 **SUP. HOLLY J. MITCHELL:** AYE.

9

10 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.

11 SUPERVISOR HORVATH.

12

13 **SUP. LINDSEY P. HORVATH:** AYE.

14

15 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.

16 SUPERVISOR HAHN?

17

18 **SUP. JANICE HAHN:** AYE.

19

20 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.

21 SUPERVISOR BARGER?

22

23 **SUP. KATHRYN BARGER, CHAIR:** AYE.

24

25 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. MOTION



THE BOARD OF
SUPERVISORS

1 CARRIES, 5-0.

2

3 **FESIA DAVENPORT:** THANK YOU, MADAM CHAIR. MOVING ON TO ITEM
4 NUMBER 67. ITEM NUMBER 67 REFLECTS MY OFFICE'S FISCAL YEAR
5 25/26 SUPPLEMENTAL BUDGET RECOMMENDED ADJUSTMENTS TO THE 25/26
6 ADOPTED COUNTY BUDGET AND PROVIDES AUTHORIZATION TO EXECUTE A
7 FUNDING AGREEMENT. THERE ARE TWO ACTIONS BEING RECOMMENDED BY
8 MY OFFICE. ONE, THE FIRST ACTION IS TO ADOPT THE SUPPLEMENTAL
9 CHANGES TO THE COUNTY'S FISCAL YEAR 25/26 ADOPTED BUDGET AS
10 REFLECTED ON THE ATTACHMENTS TO THE BOARD LETTER. THE SECOND
11 ACTION IS TO AUTHORIZE THE DIRECTOR OF BEACHES AND HARBORS TO
12 EXECUTE A FUNDING AGREEMENT WITH THE MARINE MAMMAL CARE CENTER
13 IN AN AMOUNT NOT TO EXCEED \$600,000 TO PROVIDE YEAR-ROUND
14 RESQUEUE AND REHABILITATION SERVICES FOR STANDARD MARINE
15 MAMMALS THROUGHOUT LOS ANGELES COUNTY. I'M HAPPY TO ADDRESS
16 ANY QUESTIONS THAT YOU MAY HAVE REGARDING THE SUPPLEMENTAL
17 BUDGET REQUEST. OTHERWISE, THIS ITEM IS BEFORE YOU.

18

19 **SUP. KATHRYN BARGER, CHAIR:** SUPERVISOR MITCHELL.

20

21 **SUP. HOLLY J. MITCHELL:** THANK YOU. WHEN WE HAD THE MARINE
22 MAMMAL CENTER HERE AND WE TALKED ABOUT THE MOTION, WE TALKED
23 ABOUT THEM RAISING IT, US TRYING TO HELP THEM IDENTIFY
24 FUNDRAISING DOLLARS. DO WE KNOW WHAT OR HOW MUCH WAS RAISED?
25 BECAUSE I THINK WE WERE GOING TO TRY TO GET THEM TO 600, BUT



THE BOARD OF
SUPERVISORS

1 DIDN'T WANT TO HAVE TO PUT ALL COUNTY DOLLARS IN IT.

2

3 **FESIA DAVENPORT:** YES, SUPERVISOR, I DO REMEMBER THAT
4 DISCUSSION. I DO NOT HAVE THAT INFORMATION AT MY FINGERTIPS.
5 WE ARE RECOMMENDING THIS PARTICULAR ITEM BECAUSE IT WAS
6 CONSIDERED READY FOR IMPLEMENTATION AND FUNDING UNDER THE
7 FISCAL RESILIENCE PROTOCOL.

8

9 **SUP. HOLLY J. MITCHELL:** SO, IF SOMEONE FROM YOUR DEPARTMENT OR
10 OUR OWN FUNDING DEVELOPMENT DEPARTMENT CAN GET BACK TO ME TO
11 FIND OUT HOW MUCH WAS RAISED BECAUSE WE STRONGLY ENCOURAGED
12 THEM AND EVEN TRIED TO HELP.

13

14 **FESIA DAVENPORT:** YES, I REMEMBER THAT DISCUSSION WE WILL DO
15 THAT SUPERVISOR

16

17 **SUP. HOLLY J. MITCHELL:** THANK YOU.

18

19 **SUP. KATHRYN BARGER, CHAIR:** HEARING NO OTHER QUESTIONS ITEM 67
20 SECTIONS 1 AND 2 ARE BEFORE US MOVED BY SUPERVISOR HORVATH
21 SECONDED BY SUPERVISOR HAHN TO APPROVE THE ITEM, EXECUTIVE
22 OFFICER, PLEASE CALL THE ROLL.

23

24 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS?

25



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS:** AYE.

2

3 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE.

4 SUPERVISOR MITCHELL?

5

6 **SUP. HOLLY J. MITCHELL:** AYE.

7

8 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.

9 SUPERVISOR HORVATH?

10

11 **SUP. LINDSEY P. HORVATH:** AYE.

12

13 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.

14 SUPERVISOR HAHN?

15

16 **SUP. JANICE HAHN:** AYE.

17

18 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.

19 SUPERVISOR BARGER?

20

21 **SUP. KATHRYN BARGER, CHAIR:** AYE.

22

23 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. MOTION

24 CARRIES, 5 TO 0.

25



THE BOARD OF
SUPERVISORS

1 **FESIA DAVENPORT:** THANK YOU, MADAM CHAIR. DOWN TO OUR LAST
2 ITEM, ITEM NUMBER 68. ITEM NUMBER 68 IS THE FINAL ITEM IN THE
3 FISCAL YEAR 25/26 SUPPLEMENTAL BUDGET. THIS IS THE AUDITOR
4 CONTROLLER'S FINAL BUDGET RESOLUTION, WHICH CONFIRMS THE
5 SUPPLEMENTAL CHANGES TO THE COUNTY BUDGET FOR FISCAL YEAR
6 25/26 FOR ALL ITEMS THAT WERE APPROVED TODAY. THE AUDITOR
7 CONTROLLER IS AVAILABLE TO ANSWER ANY OF YOUR QUESTIONS THAT
8 YOU MAY HAVE.

9

10 **SUP. KATHRYN BARGER, CHAIR:** SEEING NO QUESTIONS, ITEM 68 IS
11 BEFORE US. MOVED BY SUPERVISOR HAHN, SECONDED BY SUPERVISOR
12 SOLIS TO APPROVE THE ITEM. EXECUTIVE OFFICER, PLEASE CALL THE
13 ROLL.

14

15 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS.

16

17 **SUP. HILDA SOLIS:** AYE.

18

19 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE.
20 SUPERVISOR MITCHELL?

21

22 **SUP. HOLLY J. MITCHELL:** AYE.

23

24 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.
25 SUPERVISOR HAHN? I MEAN, SUPERVISOR HORVATH?



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY P. HORVATH:** AYE.

3

4 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.

5 SUPERVISOR HAHN?

6

7 **SUP. JANICE HAHN:** AYE.

8

9 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.

10 SUPERVISOR BARGER?

11

12 **SUP. KATHRYN BARGER, CHAIR:** AYE.

13

14 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. MOTION

15 CARRIES, 5 TO 0.

16

17 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. NOW, WE'RE GOING TO

18 CALL UP ITEM NUMBER 19 SUPERVISOR MITCHELL.

19

20 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR. I

21 ALSO JUST GOT A NOTE ON THE LAST ISSUE I RAISED HERMOSA BEACH

22 COMMITTED 35,000, REDONDO BEACH 60,000, ORGANIZATION ASKED

23 MANHATTAN BEACH TO COMMIT 50,000. SO, I'M HOPING SOME OF THE

24 OTHER COASTAL CITIES WILL STEP UP AND DO THE SAME. JUST

25 PUTTING THAT OUT THERE IN THE UNIVERSE. SO, THANK YOU. THE



THE BOARD OF
SUPERVISORS

1 MOTION SEEKS TO REMOVE BARRIERS FOR INDIVIDUALS WITH HEARING
2 LOSS SO THEY CAN FULLY ENGAGE IN THEIR LIVES AND IN OUR
3 COMMUNITY. AND I WANT TO ACKNOWLEDGE THE DEPARTMENTS THAT HAVE
4 HELPED SHAPE THIS INITIATIVE, PARTICULARLY THE DEPARTMENT OF
5 AGING AND DISABILITIES AND THE DEPARTMENT OF ECONOMIC
6 OPPORTUNITY. BUT MOST IMPORTANTLY, I WANT TO THANK THE
7 COMMISSION ON DISABILITIES, WHO'S BEEN VITAL IN DEVELOPING
8 THIS IDEA AND STEERING OUR COUNTY TOWARD GREATER
9 ACCESSIBILITY. TODAY'S MOTION DIRECTS OUR TWO DEPARTMENTS TO
10 DEVELOP A CLOSED CAPTIONING ORDINANCE FOR UNINCORPORATED L.A.
11 COUNTY THAT WILL REQUIRE BUSINESSES AND PUBLIC FACILITIES TO
12 ACTIVATE CAPTIONS ON THEIR TELEVISIONS. THE MOTION AIMS TO
13 ADDRESS A SIMPLE BUT CRITICAL GAP IN ACCESSIBILITY. SINCE OVER
14 800,000 RESIDENTS IN GREATER L.A. HAVE SOME LEVEL OF HEARING
15 LOSS AND WE ARE HOME TO 1 THIRD OF CALIFORNIA'S ENTIRE AUTISM
16 POPULATION. RESEARCH HAS SHOWN THAT CLOSED CAPTIONING DOESN'T
17 JUST HELP THOSE WHO ARE DEAF OR HARD OF HEARING, IT ALSO
18 BENEFITS PEOPLE SUFFERING FROM AUTISM, THOSE TAKING
19 MEDICATIONS THAT AFFECT HEARING, ENGLISH LANGUAGE LEARNERS,
20 AND ANYONE IN NOISY ENVIRONMENTS. WHEN CAPTIONS ARE ON, ALL
21 BENEFIT. AN INCLUSIVE SOCIETY IS A STRONGER SOCIETY AND
22 ACCESSIBILITY LIFTS ALL OF US. THIS MOTION TAKES A THOUGHTFUL,
23 PARTNERSHIP-DRIVEN, AND EDUCATION-FIRST APPROACH. EFFORTS HAVE
24 BEEN SUCCESSFUL IN SEVERAL OTHER JURISDICTIONS THAT HAVE
25 ALREADY IMPLEMENTED A SIMILAR ORDINANCE. ONE SIMPLE ACTION,



THE BOARD OF
SUPERVISORS

1 ACTIVATING CAPTIONS, CAN REMOVE BARRIERS FROM MULTIPLE
2 COMMUNITIES FACING SYSTEMIC CHALLENGES. AGAIN, PEOPLE WITH
3 DISABILITIES, IMMIGRANTS NAVIGATING LANGUAGE ACCESS, AND
4 NEURODIVERGENT INDIVIDUALS. WHEN WE CENTER THOSE MOST IMPACTED
5 BY BARRIERS TO INFORMATION ACCESS, WE CREATE SOLUTIONS THAT
6 IMPROVE LIFE FOR EVERYONE. SO, I LOOK FORWARD TO THE REPORT
7 BACK IN 90 DAYS TO SEE HOW THAT'S IMPLEMENTED. I'D LIKE TO
8 THANK THE ASL TRANSLATORS WHO HAVE BEEN WITH US ALL DAY,
9 ROSLYN HYATT, AMANDA ROSE AND CATHERINE WHITE. THANK YOU SO
10 MUCH FOR MAKING TODAY'S MEETING ACCESSIBLE TO THOSE WHO ARE
11 HEARING IMPAIRED. WITH THAT, MADAM CHAIR, I ASK FOR AN AYE
12 VOTE.

13
14 **SUP. HILDA SOLIS, PRO TEM:** OKAY, ANY OTHER MEMBERS? NO ONE
15 WISHING TO SPEAK. LET'S GO TO PUBLIC COMMENT.

16
17 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
18 FORWARD AND STAFF WILL ASSIST YOU. BYRON JOSE, MICHAEL AGUIN.
19 AS A FINAL REMINDER FOR REMOTE PARTICIPANTS, TO BE PLACED IN
20 THE SPEAKING QUEUE TO ADDRESS ITEM 19, IF YOU HAVE NOT ALREADY
21 DONE SO, USE THE RAISE HAND FEATURE ON YOUR DEVICE OR PRESS
22 STAR 3 ON YOUR TELEPHONE NOW. CALLER WITH PHONE NUMBER 323684,
23 YOUR LINE IS OPEN. PLEASE STATE YOUR NAME AND BEGIN.

24
25 **CARLOS BENAVIDES:** HI, GOOD AFTERNOON SUPERVISORS. I WANT TO



THE BOARD OF
SUPERVISORS

1 THANK YOU FOR PUTTING THIS MOTION INTO EFFECT. MY NAME IS
2 CARLOS BENAVIDES. I WANT TO SAY I'M IN FAVOR OF IT BECAUSE I
3 WANT TO ACKNOWLEDGE THAT DEAF AND HARD OF HEARING COMMUNITY
4 HAS EQUAL ACCESS TO NEWS, EMERGENCY, AND GENERAL
5 COMMUNICATIONS WITH ITS GOING TO AFFECT. CAPTIONS SERVE AS A
6 VALUABLE TOOL FOR INDIVIDUALS LEARNING ENGLISH, ALLOWING THEM
7 TO READ ALONG AND CONNECT WITH SPOKEN WORD TO TEXT. IT ALSO
8 IMPROVES COMPREHENSION, ATTENTION, AND MEMORY FOR VIEWERS OF
9 ALL AGES. IT BENEFITS CHILDREN AND ADULTS DEVELOPING LITERACY
10 SKILLS, AS WELL AS PEOPLE WITH CERTAIN NEURODIVERGENT
11 CONDITIONS. AND ALSO, IF THIS ORDINANCE PASSES, THE COUNTY
12 MEETS A HIGHER STANDARD OF ACCESSIBILITY AND REINFORCEMENTS TO
13 THE PRINCIPLE OF INCLUSIVENESS, COMMUNICATION, AND ALL
14 RESIDENTS AND VISITORS REGARDLESS OF ABILITIES. SO, WITH THAT
15 I WANT TO THANK ALL THESE SUPERVISORS AND HOPEFULLY YOU WILL
16 BE ABLE TO PASS THIS MOTION. THANK YOU.

17
18 **EXECUTIVE OFFICER:** MADAM CHAIR, THERE ARE NO OTHER REMOTE
19 SPEAKERS TO ADDRESS THE BOARD. REMOTE PARTICIPATION FOR ITEM
20 19 IS NOW CONCLUDED. WE WILL GO TO IN-PERSON SPEAKERS. PLEASE
21 BEGIN.

22
23 **MICHAEL AGYIN:** [AMERICAN SIGN LANGUAGE]
24

25 **INTERPRETER:** HOLD ON. MY NAME IS MICHAEL AGYIN. AND I LIVE IN



THE BOARD OF
SUPERVISORS

1 DISTRICT TWO. AND I LIVE IN THE AREA OF COMPTON, IN THE ASL
2 CLUB, I'M INVOLVED WITH THE ASL CLUB IN COMPTON. AND WE, I
3 APPROVE THE MOTION FOR CLOSED CAPTION BECAUSE THE GENERAL
4 PUBLIC, THE GENERAL PUBLIC AND IN VARIOUS CENTERS BECAUSE
5 IT'LL PROVIDE ACCESS FOR MANY DEAF PEOPLE WHO LIVE IN THE
6 COUNTY OF L.A. AND NOT ONLY THAT, IT'LL ALLOW PEOPLE WITH
7 DISABILITIES, HIDDEN DISABILITIES, MENTAL ISSUES, AND AUTISM,
8 AND PEOPLE WHO SPEAK ENGLISH AS A SECOND LANGUAGE THAT CAN
9 ALSO BE INCLUDED IN THAT. SO, WE WANT THAT ACCESS OF CLOSED
10 CAPTION. IT'S NEEDED FOR MANY DIFFERENT PEOPLE, AND IT'LL GIVE
11 PEOPLE A BETTER EXPERIENCE FIRST OF ALL. AND AS WELL, IT'LL
12 GIVE PEOPLE THE OPPORTUNITY TO HAVE MORE EXPOSURE TO
13 EDUCATIONAL LANGUAGE, TO THE CULTURE AND THAT EVERYONE CAN
14 WORK TOGETHER AND BE UNIFIED. THANK YOU FOR ALLOWING ME TO
15 SPEAK.

16
17 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR AND MEMBERS OF THE
18 BOARD, THAT CONCLUDES PUBLIC COMMENT ON THIS ITEM.

19
20 **SUP. KATHRYN BARGER, CHAIR:** ITEM 19 IS BEFORE YOU. THANK YOU.
21 IT'LL BE MOVED BY SUPERVISOR MITCHELL, SECONDED BY SUPERVISOR
22 HAHN. EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

23
24 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS?
25



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS:** AYE.

2

3 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE.

4 SUPERVISOR MITCHELL?

5

6 **SUP. HOLLY J. MITCHELL:** AYE.

7

8 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.

9 SUPERVISOR HORVATH?

10

11 **SUP. LINDSEY P. HORVATH:** AYE.

12

13 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.

14 SUPERVISOR HAHN?

15

16 **SUP. JANICE HAHN:** AYE.

17

18 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.

19 SUPERVISOR BARGER?

20

21 **SUP. KATHRYN BARGER, CHAIR:** AYE.

22

23 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. MOTION

24 CARRIES, 5 TO 0.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER, CHAIR:** EXECUTIVE OFFICER.

2

3 **EDWARD YEN, EXECUTIVE OFFICER:** WE WILL NOW MOVE ON TO PUBLIC
4 COMMENT ON ITEMS NOT HELD BY SUPERVISORS, INCLUDING THE CLOSED
5 SESSION MATTER. WE WILL ALSO TAKE GENERAL PUBLIC COMMENT AT
6 THIS TIME. PLEASE NOTE THAT CLOSED SESSION ITEM 2 WILL BE
7 CONTINUED ONE WEEK TO OCTOBER 7, 2025. ALSO, SUPERVISOR
8 HORVATH RELEASES HER HOLD ON ITEM NUMBER 21, AND IT WILL ALSO
9 BE TAKEN AT THIS TIME. THESE CONSENT ITEMS WILL BE ACTED UPON
10 WITH ONE MOTION. FOR MEMBERS OF THE PUBLIC JOINING US REMOTELY
11 TO COMMENT ON THESE ITEMS, PLEASE USE THE RAISE HAND FEATURE
12 IF YOU ARE ONLINE, OR PRESS STAR 3 IF ON THE TELEPHONE. YOU
13 MUST INDICATE THE AGENDA ITEM NUMBERS THAT YOU WISH TO ADDRESS
14 FOR US TO ALLOCATE THE APPROPRIATE AMOUNT OF TIME.

15

16 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
17 FORWARD AND STAFF WILL ASSIST YOU. ADAL RIOS, ANA GRANDE,
18 ANDREW BURNS, BEE CURIEL, BYRON JOSE, CEDRIC WHITE, CHICHI
19 NAVARRO, CLAUDIA RIBOLAR, DAVID DIAZ, DAVID HANSON, DIANA
20 MOLINA, DEREK STEELE, DR. ESRORULEH MOHAMMED, DR. KRIDIKEL
21 TRUTHBEY, IBA LAY, ERIC MCCOY. WE WILL NOW GO TO REMOTE
22 CALLERS. ROY HUMPHRIES, YOUR LINE IS OPEN. PLEASE BEGIN.

23

24 **ROY HUMPHREYS:** OKAY. THANK YOU FOR ALL THE GOOD THINGS YOU DO,
25 AND I THANK MY WIFE WHO ALLOWS ME MY EFFORT TO BRING TRUTH,



THE BOARD OF
SUPERVISORS

1 INTEGRITY, AND PRIDE TO THE GOOD PARTS OF AMERICA. THE
2 DICTIONARY DEFINITION OF FASCISM STATES AN EXTREME RIGHT-WING
3 POLITICAL SYSTEM OR ATTITUDE THAT FAVORS A STRONG CENTRAL
4 GOVERNMENT, WHICH WE HAVE TO ACTUALLY CHANGE THAT TO THE LEFT
5 WING, BECAUSE THAT'S EXACTLY WHAT HAS HAPPENED IN CALIFORNIA.
6 AND WE HAVE A TESTIMONY THAT WAS THE BABYLON B COURT DECISION
7 WITH YOUR FRIEND THERE, GAVIN NEWSOM, AND WAS STATING ON THAT.
8 AND ALL OF THE OTHER LEGISLATION HAS COME OUT, OUR SACRAMENTO
9 GOVERNMENT WITH ALL THIS LEFT-WINGING RESTRICTION OF THINGS.
10 AND OF COURSE, YOU WANT TO CHOP OFF [EXPLETIVE], DENY PARENTAL
11 RIGHTS AND ALL THAT OTHER STUFF. THE ONLY THING WE HAVE IS ONE
12 SCHOOL DISTRICT THAT IS CHALLENGING STATE, HAVING GOT THE
13 FUNDS TO CHAMPION THE RIGHT ATTITUDE TOWARDS AMERICAN FREEDOM
14 AND --

15
16 **EXECUTIVE OFFICER:** THANK YOU.

17
18 **ROY HUMPHREYS:** THANK YOU VERY MUCH.

19
20 **EXECUTIVE OFFICER:** CALLER WITH PHONE NUMBER 818645 YOUR LINE
21 IS OPEN PLEASE STATE YOUR NAME AND BEGIN.

22
23 **ERIC PREVEN:** THANK YOU, IT'S ERIC FROM STUDIO CITY AND I WAS
24 RIGHT PUBLIC COMMENT IS ABOUT 05:00. I WROTE ABOUT THIS LAST
25 WEEK. I MEAN, THIS WAS A, THIS IS WHERE YOU GET TO SEE THE



THE BOARD OF
SUPERVISORS

1 SUPERVISORS SHOWING UP FOR WORK AND ROLLING UP LITTLE SLEEVES
2 AND DOING THE HARD WORK OF MOVING AROUND THE FUNDING IN SUCH A
3 WAY THAT HOPEFULLY MOST OF THE GOOD COUNTY EMPLOYEES WILL
4 SURVIVE. THIS IS A BIG VICTORY FOR DAVENPORT WHO PUSHED
5 THROUGH ALL THE LITTLE TWEAKS, AND HERE WE ARE. BUT THE THING
6 THAT I WOULD REALLY URGE YOU TO DO REGARDING YOUR PROMISE
7 ABOUT DECARCERATING AND KICKING PROBATION IS TO SHUT DOWN THE
8 CAMPS. I KNOW IT SOUNDS CRAZY, BUT IT'S THE ONLY WAY TO GO, IT
9 IS THE ONLY WAY TO GO SO ONCE AGAIN STEP FORWARD MAKE GOOD ON
10 THE PROMISE AND LET'S GET FOR AIR DOWN HERE FOR A NICE
11 PRESENTATION.

12
13 **EXECUTIVE OFFICER:** THANK YOU, CHRISTINA CORTEZ. YOUR LINE IS
14 OPEN. PLEASE BEGIN. CHRISTINA CORTEZ, YOUR LINE IS OPEN.
15 PLEASE BEGIN.

16
17 **CHRISTINA CORTEZ:** HELLO, EVERYBODY. THIS IS CHRISTINA CORTEZ
18 ON ITEM 14. I AM A MEMBER OF THE DOMESTIC VIOLENCE HOMELESS
19 SERVICES COALITION TO SUPPORT SUPERVISOR SOLIS' MOTION.
20 DOMESTIC VIOLENCE AND INTIMATE PARTNER VIOLENCE ARE CROSS-
21 SECTORAL ISSUES THAT CANNOT BE DISTINGUISHED FROM
22 HOMELESSNESS, PUBLIC SAFETY, CRIMINAL JUSTICE SYSTEM, WOMEN'S
23 RIGHTS, AND LGBTQ RIGHTS. THE NUMBERS FOR SURVIVORS ARE STARK.
24 95% OF INCARCERATED WOMEN REPORT HISTORIES OF PHYSICAL AND
25 SEXUAL ABUSE. AND IN L.A. COUNTY, 42% OF PEOPLE EXPERIENCING



THE BOARD OF
SUPERVISORS

1 HOMELESSNESS REPORT A HISTORY OF DOMESTIC VIOLENCE OR INTIMATE
2 PARTNER VIOLENCE. FOR UNACCOMPANIED WOMEN, THE RATE IS EVEN
3 HIGHER AT 60%. WE URGE THE COUNTY TO CREATE A RESPONSE AT A
4 SURVIVOR CENTER TRAUMA INFORMED, CULTURALLY RESPONSIVE AND
5 THAT MEANS STABLE FUNDING, CROSS-SECTOR COLLABORATION AND
6 WORKFORCE PATHWAYS TO CREATE LASTING INDEPENDENCE FOR
7 SURVIVORS. THANK YOU ALL FOR YOUR SUPPORT FOR TV SURVIVORS IN
8 THE COUNTY.

9

10 **EXECUTIVE OFFICER:** THANK YOU. ANTHONY ARENAS, YOUR LINE IS
11 OPEN. PLEASE BEGIN.

12

13 **ANTHONY ARENAS:** THE JUSTICE L.A. COALITION AND DIGNITY AND
14 POWER NOW, BORN AND RAISED IN VAN NUYS. SINCE THE START OF
15 2025, 38 PEOPLE HAVE LOST THEIR LIVES IN SHERIFF CUSTODY AND
16 THAT'S THE FASTEST RATE OF IN CUSTODY DEATHS IN THE LAST 20
17 YEARS. AND OVER 1,800 LETTERS HAVE BEEN SENT TO THE BOARD OF
18 SUPERVISORS TO DATE THIS YEAR ALONE AND SOME MOST RECENTLY TO
19 THE COMMUNITY SAFETY IMPLEMENTATION TEAM AHEAD OF THEIR
20 PRESENTATION AND THE COMMUNITY IS STILL WAITING FOR A TIMELINE
21 TO CLOSE MEN'S CENTRAL JAIL. OUR COUNTY JAILS, PARTICULARLY
22 MEN'S CENTRAL JAILS, ARE DUNGEONS, CONDITIONS SO DEHUMANIZING,
23 YOU HAVE THE ATTORNEY GENERAL SUING THE COUNTY, SUING CHS,
24 SUING LASD, SUING LUNA. WE HAVE THE COMMUNITY MEMBERS GOING ON
25 FOUR YEARS ATTENDING COURT HEARINGS FOR A LOVED ONE STILL



THE BOARD OF
SUPERVISORS

1 LANGUISHING JAIL PRETRIAL WE HAD MARTIN ORDONEZ WHO DIED IN
2 CUSTODY JUST THREE DAYS AFTER ARRIVING AT MEN'S CENTRAL JAIL -
3 -

4
5 **EXECUTIVE OFFICER:** THANK YOU, CALLER YOUR LINE IS OPEN. PLEASE
6 STATE YOUR NAME AND BEGIN.

7
8 **MEL BAILEY:** YES, MEL BAILEY, DISTRICT TWO. I JUST WANTED TO
9 PUT SOMETHING ON YOUR HEAD TO CONSIDER. IT COSTS A LOT LESS TO
10 RETAIN EMPLOYEES THAN IT COSTS TO RECRUIT. TO RECRUIT PEOPLE,
11 THERE'S PUBLICATIONS AND YOU HAVE NEW BACKGROUND AND WE'VE
12 HEARD THAT DISCUSSION ABOUT SOME DEPARTMENTS AND BACKGROUND
13 CHECKS AND THEN ONBOARDING AND TESTING AND TRAINING AND
14 ACCLIMATING AND THEN HOPEFULLY EVERYONE THAT YOU HAVE
15 RECRUITED STAYS WITH THE DEPARTMENT WITH THE COUNTY VERSUS
16 JUST RETAINING PEOPLE MEANING YOU ACTUALLY LISTEN TO THE
17 ACTUAL PEOPLE THAT DO THE WORK LINE STAFF THE LINE WORKERS NO
18 MATTER WHAT DEPARTMENT IT IS AND SEE WHERE IT IS THAT THEY
19 NEED YOUR HELP WITH AS THE LEADERS OF OUR COUNTY. AND I JUST
20 THINK THAT, YOU KNOW, A LOT OF THE BUDGET DISCUSSIONS WOULD BE
21 SAVED IF WE ALLOCATE THOSE FUNDS TO RETENTION VERSUS LOOKING
22 SO MUCH INTO RECRUITMENT. THANK YOU AND HOPE EVERYONE HAS A
23 BEAUTIFUL EVENING.

24
25 **EXECUTIVE OFFICER:** THANK YOU. CALLER WITH PHONE NUMBER 562201,



THE BOARD OF
SUPERVISORS

1 YOUR LINE IS OPEN. PLEASE STATE YOUR NAME AND BEGIN.

2

3 CHRIS WILSON: HI SUPERVISORS, MY NAME IS CHRIS WILSON WITH THE
4 LOS ANGELES COUNTY BUSINESS FEDERATION. WE ARE OPPOSED TO ITEM
5 NUMBER 61 AND 62. WHILE THIS FED SHARES THE INTENTION OF
6 PROTECTING HOTEL EMPLOYEES, THESE ITEMS DO NOT ACCOMPLISH
7 THAT. 61 PROPOSES EXTREME FINANCIAL BURDENS ON HOTEL
8 OPERATIONS AT A TIME WHEN HOTELS ARE ALREADY UNDER A LOT OF
9 PRESSURE TO OPERATE ITEM 62 WILL CREATE EVEN MORE CONFUSION
10 AND UNCERTAINTY FOR EMPLOYEES DURING TIME OF AND AGILITY IN
11 THE PARAMOUNT. WE HAVE PARTICULAR CONCERN THESE ITEMS WILL
12 BURDEN EMPLOYEES WITH ADDITIONAL TIME AND COST SPENT ON
13 COMPLIANCE, EXPOSE THEM TO LITIGATION, AND RESTRICT
14 BUSINESSES' ABILITY TO MAKE EMPLOYMENT DECISIONS BASED ON
15 COMPETENCY AND SKILL SET. FOR THESE REASONS, WE ASK YOU TO
16 OPPOSE ITEM 51 AND 52. THANK YOU, SUPERVISORS.

17

18 **EXECUTIVE OFFICER:** THANK YOU. AMELIA VERNON, YOUR LINE IS
19 OPEN. PLEASE BEGIN.

20

21 **AMELIA VERNON:** HELLO, MY NAME IS AMELIA VERNON, AND I'M HERE
22 ON BEHALF OF API FORWARD MOVEMENT TO SPEAK IN STRONG SUPPORT
23 OF ITEM 21, THE URBAN NATURE WAYS MOTION. URBAN NATURE WAYS
24 WILL CREATE A NEW PARK TYPOLOGY THAT TRANSFORMS UNDERUTILIZED
25 LAND INTO A CONNECTED NETWORK OF GREEN CORRIDORS. THIS MOTION



THE BOARD OF
SUPERVISORS

1 IS CRITICAL BECAUSE THE COMMUNITIES WE SERVE FACE THE DAILY
2 IMPACTS OF AIR POLLUTION, EXTREME HEAT, AND LIMITED ACCESS TO
3 GREEN SPACE. RESIDENTS CONSISTENTLY SHARE THAT THEY WANT
4 SHADED SIDEWALKS, BUS STOPS THAT HAVE SHELTER AND SEATING, AND
5 PROTECTED CROSSWALKS, ESPECIALLY NEAR HIGH-TRAFFIC MAIN
6 STREETS. THESE IMPROVEMENTS WOULD MAKE DAILY LIFE MORE
7 ACCESSIBLE, HEALTHIER, AND SAFER. URBAN NATUREWAYS INVESTS IN
8 GREEN INFRASTRUCTURE THAT REDUCES EXTREME HEAT AND CONNECTS
9 NEIGHBORHOODS. MOST IMPORTANTLY, IT PRIORITIZES EQUITY BY
10 FOCUSING ON COMMUNITIES MOST BURDENED BY POLLUTION AND CLIMATE
11 CHANGE. THIS IS NOT JUST ABOUT PARKS, THIS IS ABOUT PUBLIC
12 HEALTH, CLIMATE RESILIENCE, AND QUALITY OF LIFE FOR OUR
13 COMMUNITIES. WE URGE THE BOARD TO PASS THE URBAN NATURE WAYS
14 MOTION. THANK YOU.

15
16 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, THERE ARE NO OTHER
17 REMOTE SPEAKERS TO ADDRESS THE BOARD. REMOTE PARTICIPATION FOR
18 THESE ITEMS IS NOW CONCLUDED. WE WILL NOW GO TO IN-PERSON
19 SPEAKERS. PLEASE BEGIN.

20
21 **SUP. KATHRYN BARGER, CHAIR:** GO AHEAD.

22
23 **IN-PERSON SPEAKER:** HELLO, I WOULD LIKE TO SAY FIRST TO HOLLY
24 MITCHELL, NICE TO SEE YOU IN PERSON. I LEFT SEVERAL MESSAGES.
25 I GREW OLD LEAVING YOU VOICEMAILS WHEN YOU WAS ON THE COLISEUM



THE BOARD OF
SUPERVISORS

1 AND FIGUEROA, BUT NICE TO SEE YOU IN PERSON. HOW YOU DOING,
2 HOLLY MITCHELL? I CAME TO ADDRESS THE ISSUE WITH MY SON BEING
3 KIDNAPPED FROM ME FROM DCFS. I'M A SINGLE MOTHER OF FOUR, AND
4 THIS IS MY SON, MY ONLY SON, AND I'VE BEEN ADDRESSING THIS
5 FROM DCFS. THERE'S SO MANY RED FLAGS, AND MY SON SHOULD HAVE
6 NEVER BEEN SEPARATED FROM ME. WHEN ARE YOU, GUYS GOING TO
7 ADDRESS THIS ISSUE? BECAUSE I'M BEING VIOLENTLY STALKED BY LAW
8 ENFORCEMENT AGENCIES, AND I'VE BEEN THROUGH A LOT, AND THERE'S
9 EVIDENCE BEING SUPPRESSED. AND SO, WHEN AM I GOING TO GET MY
10 SON HERE? BACK TO HIS FAMILY, ME, HIS MOM AND DAD, BECAUSE IT
11 WAS NOT A CRIME THAT WAS COMMITTED, AND I'M STILL WAITING. HIS
12 BIRTHDAY WAS AUGUST 19TH, AND EVERY YEAR I GO THROUGH THE SAME
13 TRAUMA, AND HE'S BEING TRAUMATIZED BECAUSE OF YOUR GUYS'
14 PROGRAMS IN GOVERNMENT. I DON'T KNOW IF IT'S THIRD PARTIES
15 NOW, PRIVATE, PUBLIC, OR WHATEVER IT IS CALLED, BUT I MEAN,
16 THERE'S SO MUCH PROOF THAT THESE SYSTEMS DO NOT WORK, AND I
17 WANT TO BE PART OF ABOLISHING IT, AND IF THERE'S TRUE CHILD
18 ABUSE, I LEAVE IT IN THE LAW ENFORCEMENT.

19
20 **EXECUTIVE OFFICER:** THANK YOU.

21
22 **SUP. KATHRYN BARGER, CHAIR:** SUPERVISOR MITCHELL, WE HAVE
23 SOMEBODY OVER HERE THAT CAN, OKAY. NEXT SPEAKER. EXCUSE ME,
24 NEXT SPEAKER.



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** NEXT SPEAKER PLEASE.

2

3 **SUP. KATHYRN BARGER, CHAIR:** NEXT SPEAKER.

4

5 **EXECUTIVE OFFICER:** NEXT SPEAKER. NEXT SPEAKER, PLEASE BEGIN.

6

7 **DAYANA MOLINA:** GOOD AFTERNOON SUPERVISORS. MY NAME IS DAYANA
8 MOLINA AND I'M HERE ON BEHALF OF THE TRUST FOR PUBLIC LAND. WE
9 WANT TO EXPRESS OUR STRONG SUPPORT FOR THE URBAN NATURE WAYS
10 MOTION BEFORE YOU TODAY. LOS ANGELES COUNTY IS FACING THE
11 REALITIES OF CLIMATE CHANGE EVERY DAY, EXTREME HEAT, POOR AIR
12 QUALITY, AND COMMUNITIES WITHOUT ACCESS TO SAFE HEALTHY PUBLIC
13 GREEN SPACES. AT THE SAME TIME, IN MANY NEIGHBORHOODS WHERE
14 LAND IS SCARCE, BUILDING LARGE TRADITIONAL PARKS IS NO LONGER
15 AN OPTION. THAT'S WHY THIS MOTION IS SO CRITICAL. THIS IS AN
16 OPPORTUNITY TO TRANSFORM UNDERUTILIZED, SINGLE-USE
17 INFRASTRUCTURE, ESPECIALLY FLOOD-CONTROLLED CHANNELS AND
18 UTILITY CORRIDORS INTO VIBRANT, MULTI-BENEFIT GREENWAY
19 CORRIDORS. BUT MOST IMPORTANTLY, THIS MOTION IS ABOUT EQUITY.
20 THE COUNTY CAN ONCE AGAIN PUT PARK-POOR, UNDERSERVED
21 COMMUNITIES AT THE FRONT OF THE LINE, PLACES WHERE FAMILIES
22 HAVE HISTORICALLY BEEN LEFT OUT WITHOUT GREEN SPACE AND WHERE
23 THE IMPACTS OF THE HEAT AND POLLUTION ARE MOST FELT MOST
24 SEVERELY. BY DOING SO, LOS ANGELES COUNTY CAN DELIVER THE
25 COOLING, HEALTH, AND RECREATIONAL BENEFITS THAT THESE



THE BOARD OF
SUPERVISORS

1 COMMUNITIES URGENTLY NEED. WE URGE YOU TO ADOPT THE URBAN
2 WATERWAYS BECAUSE THIS IS ABOUT --

3
4 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

5
6 **EBA LAYE:** YES, MY NAME IS EBA LAYE. I'M THE PRESIDENT OF HOME
7 SYSTEMS LEARNING WE ARE LOCATED IN DISTRICT FOUR AND IN
8 DISTRICT TWO AND I AM IN SUPPORT OF MEASURE 50 I MEAN I'M
9 SORRY LIME 58 TO PROTECT MEASURE J AND THIS IS ESSENTIAL TO
10 ORGANIZATIONS LIKE MINE THAT ARE FUNDED BY THE JCOD AMITY CFCI
11 GRANTS. WE ARE 20,000 SQUARE FOOT YOUTH CENTER THAT'S LOCATED
12 IN DISTRICT FOUR. IF ANYTHING HAPPENS TO THE MEASURE J FUNDS,
13 THEN US AND THE THOUSANDS YOUTH THAT WE ARE PROJECTED TO
14 SERVE, OUR YOUTH WILL BE OUT ON THE STREET. WE SERVE THE MOST
15 VULNERABLE YOUTH, GANG INVOLVED, GANG IMPACTED, PROBATION
16 YOUTH, AND WE WANT TO MAKE SURE THAT WE'RE AROUND TO KEEP
17 SERVING. THANK YOU.

18
19 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

20
21 **JADE NGUYEN:** THANK YOU, HONORABLE BOARD OF SUPERVISORS. MY
22 NAME IS JADE NGUYEN, A PROJECT MANAGER WITH NATURE FOR ALL AND
23 RESIDENT OF THE FIRST DISTRICT. I'M HERE IN FAVOR OF ITEM 15,
24 ESTABLISHING A GREEN ECONOMY WORKFORCE DEVELOPMENT CENTER AT
25 THE ENVIRONMENTAL JUSTICE CENTER ON THE SIDE OF THE FORMER



THE BOARD OF
SUPERVISORS

1 PUENTE HILLS LANDFILL. WE AT NATURE FOR ALL ARE SO EXCITED
2 THAT THE EJC CENTER HAS BROKEN GROUND AND THE COUNTY WILL BE
3 FULFILLING THIS NEED IN OUR COMMUNITY. WE FEEL STRONGLY ABOUT
4 INCLUDING OUR LOCAL COMMUNITY IN THE GREEN JOBS ECONOMY AND
5 THE NEED TO INFORM AND CONNECT OUR K THROUGH 12 YOUTH AND
6 NEIGHBORS OF ALL AGES AND ABILITIES IN THESE OPPORTUNITIES IN
7 THE GREEN WORKFORCE. THANK YOU FOR CONSIDERING THIS INVESTMENT
8 IN OUR COMMUNITY AND FOR THESE REASONS AND MORE, WE SUPPORT
9 THIS MOTION. AND THEN REGARDING ITEM 21, WE STRONGLY SUPPORT
10 ITEM 21 OF THE MOTION IS TO ESTABLISH URBAN NATUREWAYS. AT
11 NATURE FOR ALL WE WORK TO PROTECT EQUITABLE ACCESS TO NATURE
12 WHILE WE ALSO CONNECT AND PROTECT OUR MOST VULNERABLE
13 COMMUNITIES TO PUBLIC LANDS. THIS MOTION IS A CRITICAL STEP
14 FORWARD AND CALLS FOR A NEW TYPOLOGY --

15
16 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

17
18 **DAVID DIAZ:** GOOD AFTERNOON SUPERVISORS. MY NAME IS DAVID DIAZ.
19 I'M THE EXECUTIVE DIRECTOR OF ACTIVE SAN GABRIEL VALLEY. WE'RE
20 AN ENVIRONMENTAL JUSTICE AND PUBLIC HEALTH NONPROFIT FOCUSED
21 ON CREATING MORE SUSTAINABLE, EQUITABLE, AND LIVABLE SAN
22 GABRIEL VALLEY. I'M HERE TODAY TO EXPRESS MY SUPPORT FOR THE
23 URBAN NATURE WAYS MOTION, ITEM 21. OUR ORGANIZATION STARTED
24 WITH A SIMPLE, FAMILY-FRIENDLY COMMUNITY BIKE RIDE AROUND THE
25 EMERALD NECKLACE, THE SAN GABRIEL RIVER, AND THE RIO HONDO,



THE BOARD OF
SUPERVISORS

1 WHERE PEOPLE HAD AN OPPORTUNITY TO CONNECT WITH EACH OTHER AND
2 RECREATE. TRAFFIC VIOLENCE, SHARING THE ROAD WITH CARS,
3 CONTINUES TO BE ONE OF THE TOP CONCERNS OF WHY PEOPLE DO NOT
4 BIKE MORE OFTEN. AND SO, GREENWAYS AND NATUREWAYS PROVIDE
5 PEOPLE WITH THAT OPPORTUNITY TO SAFELY WALK, BIKE AND ROLL TO
6 PLACES OF OPPORTUNITY AND THE OPPORTUNITY TO CONNECT PEOPLE
7 AND COMMUNITIES. MANY OF THESE CHANNELS, JUST LIKE FREEWAYS,
8 HAVE DIVIDED OUR COMMUNITIES, AND SO IT'S TIME THAT WE TAKE
9 THIS OPPORTUNITY TO RECONNECT PEOPLE AND COMMUNITIES THROUGH
10 NATURE. SO, WITH THAT, PLEASE SUPPORT THE MOTION. THANK YOU
11 FOR YOUR TIME AND ATTENTION. HAVE A GOOD ONE.

12
13 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

14
15 **SHEILA RICHARDSON:** GOOD MORNING, SUPERVISORS. MY NAME IS
16 SHEILA RICHARDSON, EXCLUSIVE SYSTEMS, AND I AM ALSO A FORMAL
17 SUPERVISOR STAFF ASSISTANT TO OF THIS WONDERFUL ENTITY, FIFTH
18 DISTRICT. ON LAST THURSDAY, I HAD THE OPPORTUNITY TO
19 COMMUNICATE WITH DMH AND THEIR COMMISSION. IT'S A WONDERFUL
20 THING WHAT DMH IS DOING. LISA WONG AND JANICE HAHN, I AM IN
21 FAVOR FOR YOUR MOTION FOR MAKING OCTOBER DISABILITY AWARENESS
22 MONTH. WONDERFUL. IN MY COMMUNICATIONS AS EXCLUSIVE SYSTEMS
23 PRESIDENT AND CEO, CONSTITUENTS CONCERNS HAS ALWAYS BEEN MY
24 PROFESSION. IT'S JUST ALWAYS WHAT IT IS. I HAVE SOME WONDERFUL
25 FORMS AND A FORMS REQUEST. I WOULD LIKE EACH AND EVERY ONE OF



THE BOARD OF
SUPERVISORS

1 YOU TO HAVE A COPY. SHOULD YOU HAVE ANY QUESTIONS OR CONCERN
2 AND WISH TO ORDER, BY ALL MEANS, I WOULD LIKE TO SEE THESE
3 FORMS IN ALL OF OUR DEPARTMENTS. ALL OF OUR DEPARTMENTS AND
4 COMMUNITY, WE HAVE A VERY DIVERSE COMMUNITY, AND IT'S
5 IMPORTANT THAT WE UNDERSTAND THE CONSTITUENTS' CONCERNS. THANK
6 YOU. HAVE A BLESSED DAY.

7

8 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER, PLEASE.

9

10 **IN-PERSON SPEAKER:** [SPEAKING IN SPANISH]

11

12 **INTERPRETER:** SUPERVISORS, MY NAME IS JOHANNA DE AMIL AND I
13 WORK AT THE WESTIN BONAVENTURE. I'M A RESIDENT OF DISTRICT TWO
14 AND I ASK THAT YOU TO SUPPORT ARTICLES AT 61 AND 62, WHICH ARE
15 CRUCIAL PROTECTIONS AS WORKERS THAT WE NEED. HOUSEKEEPERS
16 SUCH AS MYSELF, WHO WORK IN HOTEL ROOMS, GUEST ROOMS, CLEANING
17 RESTROOMS WHERE THERE ARE NO WITNESSES, NEITHER CAMERAS,
18 CONFRONT RISKS THAT ARE UNIQUE. AND WE, THEY ARE THREATENING
19 TO US. IT INCLUDES SEXUAL AGGRESSION AND OTHER CRIMES. AND I
20 BELIEVE THAT WE DESERVE TOOLS IN ORDER TO PROTECT OURSELVES.
21 WITH ITEM NUMBER 62, IT GUARANTEES AS WORKERS THAT WE WOULD BE
22 RE-INCORPORATED OR REHIRED RATHER IF THE HOTELS CHANGE
23 OWNERSHIP AND ALSO AFTER AND THE COMMON SENSE WILL BE PUT INTO
24 PRACTICE. AND THAT WE WOULD KNOW WE CAN GO BACK TO WORK IN A
25 CALM MANNER. SO PLEASE VOTE. YES ON BOTH OF THESE PROTECTIONS.



THE BOARD OF
SUPERVISORS

1 THANK YOU SO MUCH

2

3 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER, PLEASE.

4

5 **BLANCA ALDANA:** [SPEAKING IN SPANISH]

6

7 **INTERPRETER:** GOOD AFTERNOON SUPERVISORS. MY NAME IS BLANCA
8 ALDANA AND I WORK IN FOUR POINTS. I'M A RESIDENT OF DISTRICT
9 TWO. FOR HOUSEKEEPERS WHO ARE ASSIGNED EXCESSIVE QUOTAS FOR
10 CLEANING ROOMS, WE HAVE EXTRA OBLIGATIONS AND OFTEN UNEXPECTED
11 INCREASES IN OUR HOURS. THIS AFFECTS OUR ABILITY TO
12 EFFECTIVELY CLEAN THE ROOMS. IT ALSO INTERFERES WITH OUR
13 FAMILY OBLIGATIONS. SO, OVERTIME SHOULD BE VOLUNTARY IF THEY
14 ARE OBLIGATING US TO CLEAN AN EXCESSIVE QUANTITY OF ROOMS. THE
15 LIMIT OF SPACE CLEANED SHOULD BE 3,500 SQUARE FEET DURING ONE
16 SHIFT. WE NEED TO BE COMPENSATED FOR THESE HEAVY BURDENS THAT
17 WE HAVE AT WORK. SO, ADOPTING THIS PROTECTION WOULD GIVE US
18 THE NECESSARY TOOLS TO PROTECT US FROM PHYSICAL ASSAULT AND
19 ALSO TO GUARANTEE JUST WAGES FOR THE HEAVY WORKLOAD THAT WE
20 HAVE. PLEASE ALSO SUPPORT ITEM 62 WHICH GUARANTEES THAT
21 WORKERS WOULD STAY ON BOARD. THANK YOU SO MUCH.

22

23 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

24

25 **IN-PERSON SPEAKER:** [SPEAKING IN SPANISH]



THE BOARD OF
SUPERVISORS

1

2 **INTERPRETER:** HONORABLE SUPERVISORS, MY NAME IS MARINA, MARIA,
3 MARIA RATHER, ALDAY AND I HAVE WORKED AT COURTYARD MARINA DEL
4 REY FOR OVER THREE YEARS. I SUPPORT NUMBER 61 AND 62. THE WORK
5 OF HOUSEKEEPERS IS VERY DIFFERENT. THEY PRACTICALLY OBLIGATE
6 US TO WORK ALL THE DIFFERENT ROOMS THAT THEY'VE ASSIGNED US
7 TO. SOMETIMES I DON'T TAKE MY BREAKS SO THAT I CAN COMPLETE MY
8 ROOMS. IT'S A WHOLE LOT OF ROOMS THAT THEY GIVE US. SO, THIS
9 LAW, SORRY, THIS LAW WOULD GIVE US SOME PEACE. AND IT WOULD
10 BE, WE WOULD BE VERY GRATEFUL FOR YOU, SO PLEASE VOTE YES.
11 THANK YOU SO MUCH.

12

13 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

14

15 **GRACIELA GOMEZ:** [SPEAKING IN SPANISH]

16

17 **INTERPRETER:** GOOD AFTERNOON, HONORABLE SUPERVISORS. MY NAME IS
18 GRACIELA GOMEZ. I WORK IN YUN HOTEL. AND I'M A RESIDENT OF
19 DISTRICT TWO. PLEASE SUPPORT ITEMS 61 AND 62. THE MAJORITY OF
20 HOTEL WORKERS ARE IMMIGRANTS AND WE ARE WOMEN OF COLOR. WE ARE
21 ASKING FOR BASIC WORK PROTECTIONS WHICH ALREADY EXIST IN OTHER
22 CITIES SUCH AS SANTA MONICA, LONG BEACH, THE CITY OF LOS
23 ANGELES, WEST HOLLYWOOD, AND GLENDALE. WE'RE ASKING THAT YOU
24 WOULD PROTECT US AGAINST SEXUAL ASSAULTS AND OTHER THREATENING
25 BEHAVIORS AND ENSURE THAT WE WOULD BE JUSTLY COMPENSATED FOR



THE BOARD OF
SUPERVISORS

1 HEAVY WORKLOADS. SO PLEASE BE ON OUR SIDE SUPPORTING A
2 HOLISTIC POLICY OF PROTECTION FOR THE HOTEL WORKERS AND ALSO
3 THE ORDINANCE TO PROTECT WORKERS THAT THEY MAY STAY HIRED.
4 THANK YOU. THANKS.

5

6 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

7

8 **SANDRA DIAZ:** [SPEAKING IN SPANISH]

9

10 **INTERPRETER:** HI, MY NAME IS SANDRA DIAZ AND I WORK FOR THE
11 WESTIN LAX. PLEASE VOTE YES ON ITEMS 61 AND 62. DURING THE
12 WORST PART OF THE PANDEMIC, THIS COUNTY ADOPTED THAT WORKERS
13 COULD NOT BE FIRED AND THAT THEY WOULD HAVE THE RIGHT TO BE
14 REHIRED. BUT THESE PROTECTIONS CONTINUE TO BE NECESSARY. AND
15 THE NEIGHBORING JURISDICTIONS, THEY ENSURE THAT WHEN HOTELS
16 ARE RENEWED OR WHEN THEY'RE REMODELED OR SOLD, THAT THE
17 WORKERS CAN COME BACK. THE WORKERS CAN COME BACK. SO PLEASE,
18 ELIMINATE THE EXPIRATION CLAUSE IN THE WORKERS, IN THIS
19 ORDINANCE FOR WORKERS. SO THAT PEOPLE LIKE MYSELF CAN GO BACK
20 TO OUR JOBS. IF ONE OF OUR WORKPLACES GOES THROUGH ONE OF
21 THESE CHANGES. THANK YOU SO MUCH.

22

23 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

24

25 **VERONICA TORRES:** [SPEAKING IN SPANISH]



THE BOARD OF
SUPERVISORS

1

2 **INTERPRETER:** HELLO. GOOD AFTERNOON, BOARD OF SUPERVISORS. MY
3 NAME IS VERONICA TORRES AND I AM AN ACTIVE MEMBER OF THE
4 NORTHEAST VALLEY OF SAN FERNANDO VALLEY. I'M HERE TO EXPRESS
5 MY FIRM SUPPORT OF THE MOTION CALLED URBAN NATURE WAYS. THIS
6 MOTION INVESTS IN ECOLOGICAL INFRASTRUCTURE WHICH IMPROVES OUR
7 AIR QUALITY AND CONNECTS OUR NEIGHBORHOODS. AS AN ACTIVE AS AN
8 ACTIVE MEMBER OF PACOIMA BEAUTIFUL, I AM A FIRM DEFENDER OF
9 THE PACOIMA WASH PROJECT. AND I INSIST THAT YOU IMPROVE THIS
10 MOTION THAT YOU SUPPORT THE GREAT EFFORTS THAT HAVE BEEN MADE
11 AND THE VISION THAT THIS PROJECT HAS. IT IS ABOUT PUBLIC
12 HEALTH, IT IS ABOUT CLIMATIC RESILIENCE, AND IT IS ABOUT THE
13 QUALITY OF LIFE IN OUR FAMILIES AND FOR OUR NEIGHBORS.
14 NEIGHBORS. I EXHORT YOU TO APPROVE THIS URBAN NATURE WAYS
15 MOTION. IT IS TIME TO INVEST IN A GREENER, HEALTHIER, AND MORE
16 CONNECTED L.A. COUNTY FOR EVERYONE. THANK YOU SO MUCH FOR
17 LISTENING TO ME.

18

19 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

20

21 **MARIA MARDRIGAL:** [SPEAKING IN SPANISH]

22

23 **INTERPRETER:** GOOD AFTERNOON. MY NAME IS MARIA MADRIGAL AND I
24 AM A RESIDENT OF L.A. COUNTY. THIS IS A VERY IMPORTANT MOTION.
25 IT GIVES US MORE OPPORTUNITIES TO PLANT MORE TREES IN AREAS



THE BOARD OF
SUPERVISORS

1 THAT NEED THEM MORE. AND TO PLANT MORE GREEN AREAS ALONG THE
2 PACOIMA WASH, AS A COMMUNITY WE ARE ABLE TO CLEAN UP THE AREA
3 AND THIS WILL BENEFIT THE SAN FERNANDO VALLEY. WE ASK THE
4 SUPERVISORS TO PLEASE APPROVE THIS MOTION SO THAT WE MAY HAVE
5 A BETTER PROCESS. THANK YOU.

6

7 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

8

9 **NORA ROSETE:** [SPEAKING IN SPANISH]

10

11 **INTERPRETER:** HELLO AND GOOD AFTERNOON TO THE AUDIENCE AND THE
12 SUPERVISORS WHO ARE HERE. MY NAME IS NORA ROSETE AND I'M FROM
13 PACOIMA. I'M HERE TO SHARE WITH ALL OF YOU A VERY IMPORTANT
14 REQUEST FOR ME, FOR MY FAMILY, AND FOR OUR COMMUNITY. WE NEED
15 MORE GREEN AND CLEAN SPACES. THESE SPACES DO NOT ONLY ALLOW US
16 TO HAVE TOGETHERNESS, BUT THEY ALSO PERMIT US TO BE HEALTHY
17 AND TO BREATHE AIR THAT IS CLEANER. FOR MANY YEARS, WE HAVE
18 BEEN ASKING FOR SUPPORT FOR PACOIMA WASH. BUT UNFORTUNATELY,
19 WE SEE THAT THE PROJECTS START, BUT THEN THEY GET HELD UP.
20 THIS DISCOURAGES US, THIS SADDENS US, BECAUSE WE KNOW HOW
21 IMPORTANT THEY ARE FOR OUR WELL-BEING. SO, I DIRECT MYSELF TO
22 YOU TODAY BECAUSE I KNOW YOU HAVE THE POWER TO ACHIEVE THIS
23 CHANGE. I KNOW THAT WITH YOUR SUPPORT, WE CAN REALIZE WHAT WE
24 HAVE ASKED FOR SO LONG. WITH THIS ACTION, WE WILL BE ABLE TO
25 ACHIEVE THAT MORE FAMILIES WILL BE UNITED, HEALTHY, AND HAPPY.



THE BOARD OF
SUPERVISORS

1 THANKS SO MUCH FOR YOUR ATTENTION AND FOR LISTENING TO ME.

2

3 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

4

5 **MAUDA RUIZ:** [SPEAKING IN SPANISH]

6

7 **INTERPRETER:** GOOD AFTERNOON MY NAME IS MAUDA RUIZ AND I AM
8 FROM PACOIMA. SO PERSONALLY, I WOULD LIKE TO HAVE MORE TREES
9 TO BE ABLE TO OBTAIN SHADE IN NECESSARY SPACES SUCH AS
10 PACOIMA. WE NEED MORE TREES. THEY'RE NECESSARY FOR OUR MENTAL
11 HEALTH AND IN THAT WAY WE CAN BREATHE CLEANER AIR. IT'S VERY
12 IMPORTANT FOR ME AND MY COMMUNITY AND I KNOW THAT YOU ARE ABLE
13 TO MAKE THIS POSSIBLE. THANKS SO MUCH FOR YOUR ATTENTION.

14

15 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

16

17 **JOSE LUIS SALAS:** [SPEAKING IN SPANISH]

18

19 **INTERPRETER:** GOOD AFTERNOON TO ALL OF YOU IN GENERAL AND I'M
20 HERE TO SUPPORT MOTION NUMBER 21. AND MY NAME IS JOSE LUIS
21 SALAS AND I HAVE BEEN LIVING IN THE CITY OF PACOIMA FOR QUITE
22 A FEW YEARS. MY CHILDREN WERE BORN AND RAISED THERE. SO, I'M
23 HERE TO ASK YOU IN THE COUNTY AND THE ORGANIZATIONS THAT ARE
24 WORKING ON THIS PROJECT TO TAKE A LOOK AT IT, TO ANALYZE IT.
25 AND ACCORDING TO WHATEVER CHANGES MIGHT BE NECESSARY APPROVE



THE BOARD OF
SUPERVISORS

IT AND BE ABLE TO SIGN OFF ON IT. THIS WOULD FACILITATE THE BUILDING OF PARKS AND GREEN AREAS AND THIS WOULD IMPROVE THE ENVIRONMENT. WE HAVE AREAS SUCH AS PACOIMA WASH AND THEY'RE NOT BEING USED TODAY AND THESE COULD BE VERY USEFUL FOR OUR COMMUNITY. SO, BUILDING PARKS WOULD HELP OUR FAMILIES TO IMPROVE THEIR HEALTH. SO, THEY WOULD HAVE WALKING PATHS, THEY WOULD ALSO HAVE BIKE PATHS. IT WOULD BE USEFUL FOR THEM TO GO TO SCHOOL THAT WAY. IT WOULD BE USEFUL FOR THEM TO GO TO SCHOOL THAT WAY. IT WOULD AVOID PEOPLE THROWING TRASH IN THOSE AREAS AS WELL.

EXECUTIVE OFFICER: THANK YOU. NEXT SPEAKER, PLEASE.

ROXANNE RIVAS: GOOD AFTERNOON CHAIR AND MEMBERS OF THE BOARD. MY NAME IS ROXANNE RIVAS. I SERVE AS THE DEPUTY DIRECTOR OF CAPITAL PROJECTS AND PLANNING FOR PACOIMA BEAUTIFUL, AND I AM A LIFELONG RESIDENT OF THE THIRD DISTRICT. FIRST, I WANT TO THANK OUR SUPERVISOR, LINDSEY HORVATH, FOR BRINGING FORWARD THIS VISIONARY MOTION TO ESTABLISH URBAN NATUREWAYS. YOU HAVE HEARD TODAY FROM OUR COMMUNITY MEMBERS, AND YOU CAN HEAR THE IMPORTANCE IN THEIR VOICE OF THIS MOTION FOR US. COMMUNITIES LIKE MINE IN THE NORTHEAST SAN FERNANDO VALLEY HAVE BEEN ADVOCATING FOR SAFE, GREEN AND ACCESSIBLE CORRIDORS FOR DECADES AND TODAY'S MOTION RECOGNIZES THE OPPORTUNITY TO REPURPOSE UNDERUTILIZED INFRASTRUCTURE INTO VIBRANT COMMUNITY



THE BOARD OF
SUPERVISORS

1 SPACES. AS YOU MOVE TO IMPLEMENT THIS NEW PARK TYPOLOGY, I
2 URGE THE COUNTY TO PRIORITIZE CROSS-DEPARTMENTAL COLLABORATION
3 RIGHT AWAY. THE SUCCESS OF URBAN NATUREWAYS WILL DEPEND ON THE
4 ABILITY OF PARKS AND RECREATION, PUBLIC WORKS, AND FLOOD
5 CONTROL DISTRICT, AND PLANNING TO WORK IN CONCERT TO PREPARE
6 PROJECTS THAT ARE TRULY SHOVEL READY. FUNDING IS AVAILABLE,
7 BUT ONLY IF WE ARE READY TO ACT. MEASURE A, MEASURE W, AND
8 SOON PROP 4 DOLLARS --

9

10 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

11

12 **ROXANNE RIVAS:** THANK YOU.

13

14 **SARAH RASCON:** GOOD AFTERNOON BOARD AND MEMBERS OF THE PUBLIC.
15 SARAH RASCON AND I'M HERE ON BEHALF OF THE MOUNTAINS
16 RECREATION AND CONSERVATION AUTHORITY. AS YOU MAY KNOW, MRCA
17 IS DEDICATED TO THE PRESERVATION AND MANAGEMENT OF LOCAL
18 PARKLAND, OPEN SPACE, WILDLIFE HABITAT, COASTAL ACCESS, AND
19 WATERSHED LANDS THROUGHOUT L.A. COUNTY. AND IT IS A JOINT
20 POWERS AUTHORITY THAT CURRENTLY OWNS AND OPERATES OVER 80,000
21 ACRES OF OPEN SPACE. BEING A JPA WITH THE SANTA MONICA
22 MOUNTAINS CONSERVANCY AND OTHER GOVERNMENT PARTNERS. MRCA IS
23 NO STRANGER TO PARTNERING WITH GOVERNMENT. MRCA IS ALSO
24 COMPRISED OF PARK PLANNERS, FACILITIES AND PARK MAINTENANCE
25 STAFF, WILDLAND FIREFIGHTERS AND SWORN PEACE OFFICERS,



THE BOARD OF
SUPERVISORS

1 OTHERWISE KNOWN AS RANGERS. THIS MOTION IS LONG OVERDUE AND
2 WE'RE THRILLED AND HAPPY TO SUPPORT THE NEW CLASSIFICATION OF
3 URBAN NATURE WAYS, WHICH WILL STREAMLINE PERMITTING, WHICH IS
4 OFTEN A BARRIER TO PROGRESS. THANK YOU, SUPERVISOR HORVATH,
5 AND BOARD MEMBERS, WE URGE YOUR SUPPORT.

6

7 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

8

9 **ROSA RUIZ:** GOOD AFTERNOON EVERYONE, MY NAME IS ROSA RUIZ. I AM
10 A LONG MEMBER OF DISTRICT THREE. I GREW UP ALL OVER THE CITY
11 OF THE VALLEY OF SAN FERNANDO. I REMEMBER WALKING LONG DAYS TO
12 GET HOME, TO GET TO SCHOOL. AND I FEEL THESE TYPE OF NEW
13 CATEGORY OF PARKS WILL SUPPORT MANY OF THESE STUDENTS LIKE
14 MINE THAT DO NOT HAVE PARENTS TO PICK THEM UP AND BE ABLE TO
15 GET TO PLACES, TO THEIR SCHOOL AND TO GET TO OTHER PLACES. NOT
16 ONLY WILL THIS SUPPORT THE LOW AMOUNT OF PARKS THAT WE HAVE IN
17 OUR AREA, BUT ALSO BEING ABLE TO MAKE THE COUNTY OF L.A. MORE
18 WALKABLE BY HAVING MORE SHADE IS USUALLY THE MOST REASON WHY
19 PEOPLE DO NOT WALK FIVE MINUTES, IT'S NOT REALLY THE TIME,
20 IT'S THE SHADE, IT'S THE SPACE AND THE WELCOMING OF LOCATIONS
21 LIKE THESE. SO, I URGE THE OTHER SUPERVISORS TO VOTE YES ONTO
22 THIS MOTION 21. THANK YOU FOR YOUR TIME.

23

24 **EXECUTIVE OFFICER:** THANK YOU. MADAM CHAIR, MEMBERS OF THE
25 BOARD, THAT CONCLUDES PUBLIC COMMENT FOR THESE ITEMS.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER, CHAIR:** ALL RIGHT. MOVED BY SUPERVISOR
3 HORVATH, SECONDED BY SUPERVISOR MITCHELL TO APPROVE THESE
4 ITEMS.

5

6 **EDWARD YEN, EXECUTIVE OFFICER:** MADAM CHAIR, I HAVE TO READ ALL
7 THE ITEMS.

8

9 **SUP. KATHRYN BARGER, CHAIR:** OH, YOU'RE GOING TO HAVE TO READ
10 THEM ALL, OKAY. I THOUGHT YOU READ THEM OFF THE FLOOR.

11

12 **EDWARD YEN, EXECUTIVE OFFICER:** THE FOLLOWING ITEMS ARE BEFORE
13 YOU, MADAM CHAIR, MEMBERS OF THE BOARD, 2 THROUGH 18, 20
14 THROUGH 40, 42 THROUGH 49, 51 THROUGH 53, 54B, 54D AND 54E, 58
15 THROUGH 60, ITEM 61 AND 62 WAS SUPERVISOR BARGER, ABSTAINING
16 FROM THE VOTE, 1D, ITEM 2D WAS SUPERVISOR MITCHELL RECUSING
17 HERSELF FROM THE VOTE PURSUANT TO GOVERNMENT CODE SECTION
18 84308 AND TO CONTINUE CS2 TO OCTOBER 7, 2025. THESE ITEMS ARE
19 BEFORE YOU.

20

21 **SUP. KATHRYN BARGER, CHAIR:** AND SUPERVISOR HORVATH, YOU WANTED
22 TO MAKE A COMMENT?

23

24 **SUP. LINDSEY P. HORVATH:** THANK YOU. I JUST WANTED TO THANK OUR
25 FRIENDS FROM UNITE HERE WHO HAVE BEEN HERE ADVOCATING. I KNOW



THE BOARD OF
SUPERVISORS

1 YOU'VE BEEN HERE ALL DAY, BUT YOU'VE BEEN ADVOCATING FOR LONG
2 BEFORE AND CONGRATULATIONS ON YOUR SUCCESS. I WANT TO ALSO
3 THANK OUR FRIENDS FROM PACOIMA BEAUTIFUL WHO ARE HERE. THANK
4 YOU FOR YOUR ORGANIZING, FOR YOUR COMMITMENT AND ENGAGEMENT
5 WITH OUR PARKS AND RECREATION DEPARTMENT. ALL OF YOU BEING
6 HERE, STAYING THIS WHOLE TIME, KNOWING THAT YOUR MOTIONS WERE
7 GOING TO PASS AND STILL WANTING TO VOICE YOUR SUPPORT REALLY
8 SPEAKS TO YOUR COMMITMENT TO THE WORK. AND I JUST WANT TO
9 THANK YOU FOR BEING HERE.

10

11 **SUP. KATHRYN BARGER, CHAIR:** ALL RIGHT, SO NOW MOVED BY
12 SUPERVISOR HORVATH, SECONDED BY SUPERVISOR MITCHELL, EXECUTIVE
13 OFFICER, PLEASE CALL THE ROLL.

14

15 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS?

16

17 **SUP. HILDA SOLIS:** AYE.

18

19 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE.
20 SUPERVISOR MITCHELL?

21

22 **SUP. HOLLY J. MITCHELL:** AYE.

23

24 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE.
25 SUPERVISOR HORVATH?



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY P. HORVATH:** AYE.

3

4 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE.

5 SUPERVISOR HAHN?

6

7 **SUP. JANICE HAHN:** AYE.

8

9 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE.

10 SUPERVISOR BARGER?

11

12 **SUP. KATHRYN BARGER, CHAIR:** AYE.

13

14 **EDWARD YEN, EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. MOTION

15 CARRIES 5 TO 0.

16

17 **SUP. KATHRYN BARGER, CHAIR:** ALL RIGHT WE WILL NOW THERE ARE NO

18 THERE ARE NO SPECIALS SO WE WILL NOW MOVE TO ADJOURNMENTS. WE

19 WILL START WITH SUPERVISOR HAHN.

20

21 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR.

22

23 **SUP. KATHRYN BARGER, CHAIR:** IF YOU COULD LEAVE QUIETLY SO WE

24 CAN FINISH UP THE BOARD, PLEASE, THANK YOU. OKAY.

25



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. I'D LIKE TO ADJOURN
2 TODAY IN THE MEMORY OF GLORIA JANAY BAPTISTE YOUNG. GLORIA WAS
3 A BELOVED MEMBER OF THE COUNTY FAMILY AND RESIDENT OF RANCHO
4 PALOS VERDES. GLORIA BEGAN HER DISTINGUISHED CAREER WITH THE
5 COUNTY OF LOS ANGELES IN APRIL 2002 AS AN INTERMEDIATE TYPIST
6 CLERK IN THE DEPARTMENT OF CHILD SUPPORT SERVICES. SHE ROSE TO
7 THE RANKS SERVING IN THE DEPARTMENT OF CHILDREN AND FAMILY
8 SERVICES, L.A. COUNTY LIBRARY, AND ULTIMATELY BEING PROMOTED
9 TO ADMINISTRATIVE SERVICES MANAGER 1 WITH THE DEPARTMENT OF
10 AUDITOR-CONTROLLER, WHERE SHE OVERSAW THE DISABILITY
11 MANAGEMENT AND COMPLIANCE UNIT. HER EXEMPLARY SERVICE INCLUDED
12 SUPPORTING EMPLOYEES WITH THEIR PROTECTED LEAVE NEEDS,
13 WORKPLACE ACCOMMODATIONS, AND ERGONOMIC SUPPORT, ALL THE WHILE
14 LEANING WITH KINDNESS, UNWAVERING ENTHUSIASM, AND A DEEP SENSE
15 OF SERVICE. HER TEAM FONDLY REMEMBERS A PHRASE SHE OFTEN
16 SHARED THAT EXEMPLIFIES HER DEDICATION TO HER WORK. WE HAVE TO
17 LOVE WHAT WE DO BECAUSE WE MUST GIVE OUR VERY BEST TO THE
18 PEOPLE WE SERVE. BEYOND HER PROFESSIONAL ACHIEVEMENTS AND
19 UNWAVERING DEDICATION, GLORY LIVED A RICH LIFE ROOTED IN
20 FAITH. SHE ENJOYED FITNESS, SINGING, DANCING, AND TREASURED
21 TIME WITH HER FAMILY. SHE SHARED HER GIFTS OF SONG AND PRAISE,
22 DANCING WITH HER CHURCH COMMUNITY WITH HER WARMTH, ENERGY, AND
23 DEVOTION LEFT A LASTING IMPRESSION. GLORY WILL ALWAYS BE
24 CHERISHED FOR HER COMPASSION, JOY, LAUGHTER, AND HER
25 UNWAVERING DEVOTION TO FAMILY AND SERVICE TO GOD. GLORY IS



THE BOARD OF
SUPERVISORS

1 SURVIVED BY HER HUSBAND, THADDEUS, AND COUNTLESS FAMILY
2 MEMBERS AND FRIENDS. IS IT ALL MEMBERS SINCE SHE'S A COUNTY
3 EMPLOYEE? AND I ALSO MOVE THAT WHEN WE ADJOURN TODAY WE
4 ADJOURN IN MEMORY OF JOHN SHINNERER WHO WAS 96 WHEN HE PASSED
5 AWAY. JOHN WAS THE FOUNDER OF THE SILVER FOX BAR IN LONG
6 BEACH. HE WAS ONE OF THE LAST OF THE PIONEERING PEOPLE TO OPEN
7 A GAY BUSINESS IN THE 1980S. TOGETHER WITH HIS LATE PARTNER,
8 RON WADDELL, THEY PROVIDED A SAFE SPACE FOR THE LGBTQ
9 COMMUNITY DURING A TIME WHEN THE ONLY PLACE YOU COULD BE
10 FREELY GAY WAS AT GAY BARS. AND DURING THE HIV CRISIS, JOHN
11 AND RON PROVIDED THE COMMUNITY CENTER WITH FUNDS TO STAY
12 AFLOAT, AND THE SILVER FOX BECAME A PLACE OF SOLACE AND A
13 PLACE TO GRIEVE THOSE WHO WERE LOST TO HIV. JOHN WAS ACTIVE IN
14 THE BAR INTO HIS 90S, AND TODAY THE SILVER FOX CONTINUES TO BE
15 ONE OF THE PREMIER LGBTQ BARS IN ALL OF LONG BEACH. JOHN IS
16 SURVIVED BY SO MANY FRIENDS AND THE COMMUNITY. AND I ALSO MOVE
17 THAT WHEN WE ADJOURN TODAY, WE ADJOURN IN THE MEMORY OF ISMAEL
18 AYA-URIBE, A FORMER DACA RECIPIENT WHO DIED AT THE AGE OF 39
19 WHILE IN I.C.E. CUSTODY IN ADELANTO, CALIFORNIA. ISMAEL
20 ARRIVED IN THE UNITED STATES WHEN HE WAS 4 YEARS OLD AND GREW
21 UP IN ORANGE COUNTY. THE U.S. WAS THE ONLY COUNTRY THAT HE
22 KNEW AND CONSIDERED IT HIS HOME. ISHMAEL WAS DETAINED BY
23 I.C.E. AT THE FOUNTAIN VALLEY AUTO WASH, WHERE HE WORKED FOR
24 15 DEDICATED YEARS. HE WAS TRANSFERRED TO ADELANTO DETENTION
25 CENTER AND WHILE IN THAT FACILITY HIS HEALTH DECLINED. HE



THE BOARD OF
SUPERVISORS

1 SUFFERED FROM AN UNTREATED ABSCESS AND ULTIMATELY LOST HIS
2 LIFE. ISHMAEL IS SURVIVED BY HIS PARENTS, HIS BROTHER, HIS
3 NEPHEW, AND HIS NIECE. THIS WAS PARTICULARLY HARD TO READ
4 ABOUT BECAUSE I KNOW WHEN I WAS IN CONGRESS, AND I'M SURE YOU
5 TOO, SUPERVISOR SOLIS, THIS COUNTRY UNITED BEHIND THE ONE
6 POPULATION THAT WE BELIEVED DESERVED TO BE HERE, AND THAT WAS
7 OUR CHILDREN WHO WERE BROUGHT HERE BY THEIR PARENTS AND THIS
8 IS THE ONLY COUNTRY THEY KNOW. AND TO SEE THIS DETENTION
9 NUMBER, ARREST, DETENTION, AND THEN DEATH IS PARTICULARLY
10 UPSETTING TO ALL OF US. SO, THANK YOU. AND SO, THIS IS NOT,
11 HIS STORY IS NOT UNIQUE. IMMIGRATION DETENTION CENTERS ACROSS
12 THE NATION HAVE HAD A 57% INCREASE IN DEATHS OVER THE SAME
13 PERIOD IN 2024. SO, I'D LIKE TO ADJOURN IN THE MEMORY OF THE
14 OTHER 15 IMMIGRANTS WHO LOST THEIR LIFE THIS YEAR DURING
15 I.C.E. RAIDS WHILE BEING DETAINED BY I.C.E.. AND WITH SOME
16 EXCEPTIONS, MANY OF THE HEALTH-RELATED DEATHS WHILE IN THE
17 DETENTION FACILITIES COULD HAVE BEEN AVOIDED IF PROPER MEDICAL
18 ATTENTION WOULD HAVE BEEN GIVEN TO THE DETAINEES SOONER. JAIME
19 ALANIS, WHO FELL FROM A GREENHOUSE ROOF TRYING TO ESCAPE.
20 ROBERTO CARLOS MONTOYA VALDES, WHO RAN ONTO THE 210 FREEWAY
21 AND STRUCK BY A CAR TRYING TO ESCAPE. LORENZO BATREZ VARGAS.
22 CHOWFENG GI, WHO COMMITTED SUICIDE WHILE HE WAS IN CUSTODY.
23 TIEN PHAN. ISIDRO PEREZ. JOHNNY NOVIELLO, JESUS MOLINA-VEYA,
24 ALBELARDO AVELLENEDA-DELGADO, MARIE BLAISE, NIHON NGUYEN,
25 BRAYAN RAYO-GARZON, MAKSYM CHERNYAK, SERAWIT DEJENE, AND GENRY



THE BOARD OF
SUPERVISORS

1 RUIZ GUILLEN. YES, THANK YOU. ALL MEMBERS.

2

3 **SUP. HILDA SOLIS, PRO TEM:** I HAVE ONE ADJOURNMENT. I WANT TO
4 MOVE TODAY IN MEMORY OF ANDREA ZINDER, AN EXTRAORDINARY LABOR
5 LEADER WHO PASSED AWAY ON SATURDAY AT THE AGE OF 67. ANDREA
6 BEGAN HER CAREER AT THE NATIONAL LABOR RELATIONS BOARD, WHERE
7 SHE INVESTIGATED UNFAIR LABOR PRACTICES AND CHAMPIONED
8 WORKERS' RIGHTS. LATER, SHE SERVED AS DIRECTOR OF RESEARCH AND
9 COLLECTIVE BARGAINING FOR UFCW LOCAL 770 IN LOS ANGELES,
10 APPLYING HER EXPERTISE IN CONTRACT NEGOTIATIONS AND LABOR
11 POLICY. IN 1997, ANDREA JOINED UFCW LOCAL 324, WHERE SHE
12 SERVED AS CHIEF NEGOTIATOR FOR MANY OF THE LOCAL LABOR
13 CONTRACTS. HER DEDICATION AND SKILL EARNED HER ELECTION AS
14 SECRETARY-TREASURER OF UFCW LOCAL 324 IN 2003, AND IN 2019 SHE
15 WAS ELECTED THEIR PRESIDENT. UNDER HER LEADERSHIP, UFCW LOCAL
16 324 HAS MORE THAN 22,000 MEMBERS, WHICH INCLUDES SUPERMARKET
17 GROCERS, RETAIL CLERKS, PHARMACISTS, PHARMACY TECHNICIANS,
18 DISNEY CAST MEMBERS, FOOD PROCESSING WORKERS, PARKING
19 ATTENDANTS, AND LAB SCIENTISTS ACHIEVED A HISTORIC CONTRACT
20 IMPROVEMENT. MORE RECENTLY, SHE WORKED TO WIN A THREE-YEAR
21 CONTRACT WITH MAJOR SUPERMARKET CHAINS IN SOUTHERN CALIFORNIA,
22 SUCH AS ALBERTSONS, VONS, RALPHS, KROGER, AND SUPER A FOODS.
23 SHE WAS INVOLVED IN A SETTLEMENT APPROVED EARLIER THIS MONTH
24 WITH A \$233,000,000 WAGE-STEP LAWSUIT FILED BY MORE THAN
25 51,000 DISNEYLAND EMPLOYEES, ENDING A SIX-YEAR LABOR DISPUTE.



THE BOARD OF
SUPERVISORS

1 COLLEAGUES REMEMBER HER AS THE FIRST TO ARRIVE ON A PICKET
2 LINE AND THE LAST TO LEAVE AFTER MARATHON BARGAINING SESSIONS.
3 SHE LED BY EXAMPLE MENTORING EMERGING LEADERS EMPOWERING
4 MEMBERSHIP VOICES AND HOLDING FIRM TO PRINCIPLES OF FAIRNESS
5 AND DIGNITY IN THE WORK. SHE SURVIVED BY HER HUSBAND JAMES,
6 HER TWO SONS BENJAMIN AND JOSEPH, STEPSON MAX JORDAN AND TWO
7 GRANDCHILDREN AND EXTENDED FAMILY. HER LEADERSHIP, COMPASSION,
8 AND TIRELESS ADVOCACY LEFT AN INDELIBLE MARK ON THE LABOR
9 MOVEMENT IN SOUTHERN CALIFORNIA AND BEYOND. MAY SHE REST IN
10 PEACE. OKAY, FINE. SUPERVISOR MITCHELL.

11
12 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR. I ASK WHEN WE
13 ADJOURN TODAY THAT WE ADJOURN IN THE MEMORY OF FLORENCE
14 WILLIS-DOWNING. MRS. DOWNING, WHO WAS MY FOURTH GRADE TEACHER
15 AT 42ND STREET ELEMENTARY SCHOOL, WAS BORN ON JUNE 26, 1931,
16 IN BIRMINGHAM, ALABAMA, AND PASSED AWAY SEPTEMBER 10TH AT THE
17 AGE OF 94. SHE WAS A PROUD LONG-TERM RESIDENT OF WINDSOR
18 HILLS. SHE ATTENDED THE SEGREGATED PUBLIC SCHOOL SYSTEM IN
19 BIRMINGHAM AND GRADUATED FROM PARKER HIGH SCHOOL IN 1948.
20 WHILE THERE, SHE MET THE LOVE OF HER LIFE, JAMES DOWNING JR.
21 THEY MARRIED SEPTEMBER 17, 1951, SHORTLY BEFORE HE ENLISTED IN
22 THE UNITED STATES AIR FORCE AND SERVED IN THE KOREAN WAR,
23 RISING TO THE RANK OF MASTER SERGEANT. AFTER HIGH SCHOOL, MRS.
24 DOWNING ENROLLED AT MILES COLLEGE WHERE SHE EARNED A
25 BACHELOR'S DEGREE AND JOINED THE AFRIKAPA ALPHA SORORITY



THE BOARD OF
SUPERVISORS

1 INCORPORATED. IN EARLY 1954, THE DOWNINGS MIGRATED TO L.A.
2 WITH THEIR INFANT SON, JAMES. THEY LATER WELCOMED THEIR SECOND
3 SON, PHILIP, FOLLOWED BY THEIR THIRD SON, CHRISTOPHER. MRS.
4 DOWNING CONTINUED HER EDUCATION AT CAL STATE UNIVERSITY, LOS
5 ANGELES, WHERE SHE EARNED HER TEACHING CREDENTIAL. DURING THIS
6 TIME, THE YOUNG COUPLE WORKED HARD AND PURCHASED THEIR FIRST
7 HOMES IN THE HISTORIC WEST ADAMS NEIGHBORHOOD. THEY QUICKLY
8 BECAME POPULAR IN THE SOCIAL LIFE OF BLACK L.A. AS THE 60S
9 BEGAN, THE DOWNINGS PURCHASED A HOME IN THE WINDSOR HILLS
10 COMMUNITY AND WERE AMONG ONE OF THE FIRST AFRICAN AMERICAN
11 LAND HOMEOWNERS IN THIS THRIVING NEIGHBORHOOD. IN 1958, MRS.
12 DOWNING BEGAN HER DISTINGUISHED CAREER WITH LOS ANGELES UNITED
13 SCHOOL DISTRICT. OVER THE COURSE OF MORE THAN 50 YEARS, SHE
14 DEDICATED HERSELF TO EDUCATING AND UPLIFTING HUNDREDS OF
15 STUDENTS, HELPING THEM REALIZE THEIR FULL POTENTIAL. SHE
16 SERVED NOT ONLY AS A TEACHER, BUT ALSO AS A COORDINATOR,
17 LAUNCHING AND MANAGING COMPUTER LABS, THE GIFTED AND TALENTED
18 PROGRAM, AND MENTORING NEW TEACHERS AT MANHATTAN PLACE
19 ELEMENTARY SCHOOL. HER IMPACT WAS PROFOUND. HER STUDENTS
20 INCLUDED FUTURE POLITICAL LEADERS, TEACHERS, ENGINEERS,
21 PROFESSIONAL ATHLETES, AND MANY OF WHOM CONTINUED TO REACH OUT
22 TO HER LONG AFTER GRADUATION. SHE WAS DEEPLY RESPECTED AND
23 ADMIRER AS AN EDUCATOR. BEYOND THE CLASSROOM, MRS. DOWNING WAS
24 A MEMBER OF THE ORIGINARES, A SOCIAL CLUB, AND ENJOYED HOSTING
25 GATHERINGS. SHE WAS A WORLD TRAVELER, VISITING MANY



THE BOARD OF
SUPERVISORS

1 CONTINENTS, INCLUDING AFRICA, ASIA, EUROPE, AND SOUTH AMERICA
2 WITH HER FRIENDS AND RELATIVES. SHE WAS ALSO, SHE ALSO FOUND
3 JOY IN COOKING FOR A FAMILY AND SHOPPING IN AT ANTIQUE STORES.
4 MRS. DOWNING IS SURVIVED BY AND WILL BE DEEPLY MISSED BY HER
5 HUSBAND OF 74 YEARS, JAMES, HER THREE SONS, JAMES, PHILIP AND
6 CHRISTOPHER, DAUGHTERS-IN-LAW, JUDGE MARGUERITE DOWNING AND
7 MARGUERITE DENISE AND SANDRA, HER EIGHT GRANDCHILDREN, NINE
8 GREAT GRANDCHILDREN, HER SISTER-IN-LAW NANCY, HER NIECE
9 TERESA, HER NEPHEW FLOYD, AND A HOST OF EXTENDED FAMILY,
10 FRIENDS, AND FORMER STUDENTS. WHEN WE ADJOURN TODAY, I ASK
11 THAT WE ADJOURN IN MEMORY OF PATRICIA ANN THOMAS. MRS. THOMAS
12 WAS BORN ON APRIL 19, 1942, IN MUSKOGEE, OKLAHOMA, AND PASSED
13 AWAY ON AUGUST 30 AT THE AGE OF 82 HERE IN LOS ANGELES.
14 GROWING UP, MRS. THOMAS WAS A GIFTED VOCALIST AND PIANIST,
15 ACTIVELY PARTICIPATED IN HER SCHOOL AND CHURCH CHOIRS. SHE
16 RECEIVED NUMEROUS AWARDS, INCLUDING WINNING FIRST PLACE IN
17 VOCALS AT THE OKLAHOMA STATE BAPTIST CONVENTION. MRS. THOMAS
18 GRADUATED FROM MANUAL TRAINING HIGH SCHOOL IN MUSKOGEE AND
19 LATER MOVED TO WASHINGTON DC BEFORE FINALLY SETTLING HERE IN
20 LOS ANGELES IN 1963. THAT MOVE MARKED THE BEGINNING OF A
21 REMARKABLE CAREER IN PUBLIC SERVICE. MRS. THOMAS DEDICATED
22 OVER 30 YEARS OF SERVICE TO THE COUNTY OF LOS ANGELES,
23 BEGINNING HER CAREER WITH THE COMMUNICATIONS DEPARTMENT, NOW
24 KNOWN AS INTERNAL SERVICES, WHERE HER UNIT PLAYED A KEY ROLE
25 IN IMPLEMENTING THE 911 EMERGENCY SYSTEM, MODERNIZING THE



THE BOARD OF
SUPERVISORS

1 SWITCHBOARD AND INTRODUCING LONG-DISTANCE CALLING. IN 1977,
2 SHE BECAME THE FIRST FEMALE ACCEPTED INTO AN ON-THE-JOB
3 TRAINING PROGRAM TO BECOME A TELECOMMUNICATIONS CONSULTANT, A
4 ROLE SHE WOULD ULTIMATELY GO ON TO MANAGE EIGHT YEARS LATER.
5 UNDER HER LEADERSHIP, THE UNIT EARNED MULTIPLE AWARDS FOR
6 INNOVATION FROM ORGANIZATIONS SUCH AS SOUTHERN CALIFORNIA
7 ASSOCIATION OF GOVERNMENT, THE NATIONAL ASSOCIATION OF
8 COUNTIES, AND L.A. COUNTY'S QUALITY AND PRODUCTIVITY
9 COMMISSION. MRS. THOMAS CONCLUDED HER DISTINGUISHED CAREER AS
10 DIVISION CHIEF SERVING IN THAT ROLE FROM 1986 UNTIL HER
11 RETIREMENT IN 1993. HER LEADERSHIP EXTENDED BEYOND HER
12 DEPARTMENT IN 1970. SHE JOINED THE BOARD OF DIRECTORS OF LOCAL
13 SCIU 660, WHERE SHE SERVED AS A NEGOTIATOR AND HELPED SECURE
14 MATERNITY LEAVE FOR COUNTY EMPLOYEES. OUTSIDE OF HER
15 PROFESSIONAL LIFE, MRS. THOMAS WAS DEEPLY COMMITTED TO HER
16 FAITH AND COMMUNITY. SHE JOINED ST. PAUL BAPTIST CHURCH IN
17 1987 AND SERVED IN MANY CAPACITIES, INCLUDING ANNOUNCEMENT
18 CLERK, TRUSTEE, CHIEF FINANCIAL OFFICER, DEACONESS, MEMBER OF
19 THE CHOIR AND MEMBER OF THE MOTHER'S BOARD. IN 1999, SHE
20 BECAME THE CHURCH'S ADMINISTRATIVE MANAGER AND PLAYED A KEY
21 ROLE IN ESTABLISHING THE JOEL JOHN SCHOLASTIC ACADEMY. IN
22 JANUARY OF 2024, MRS. THOMAS WAS DIAGNOSED WITH ASL. SHE
23 RESPONDED WITH COURAGE AND PURPOSE BECOMING AN ADVOCATE FOR
24 ASL AWARENESS, ORGANIZING SUPPORT GROUPS FOR THOSE LIVING WITH
25 THE CONDITION AND PARTICIPATED IN ANNUAL ASL WALKS. HER PHOTO



THE BOARD OF
SUPERVISORS

1 WAS FEATURED IN THE BLACK HISTORY MONTH EDITION HIGHLIGHTING
2 HER STRENGTH AND COMMITMENT. ABOVE ALL, MRS. THOMAS CONSIDERED
3 HER GREATEST ACCOMPLISHMENT TO BE HER ROLE AS A MOTHER TO
4 COURTNEY AND GRANDMOTHER TO TLAUN, WHO WERE HER PRIDE AND JOY.
5 SHE LEAVES THEM BEHIND TO CHERISH HER WONDERFUL MEMORY, AS
6 WELL AS HER SIBLINGS, DORIS, ERICA, AND JAMES, GODDAUGHTERS
7 PAIGE AND AMARI, AND A HOST OF EXTENDED FAMILY AND FRIENDS WHO
8 WILL MISS HER DEARLY. SINCE SHE WAS A MEMBER OF THE COUNTY
9 FAMILY, I ASK THAT YOU ALL JOIN ME. THANK YOU, MADAM CHAIR.

10
11 **SUP. HILDA SOLIS, PRO TEM:** SUPERVISOR HORVATH.

12
13 **SUP. LINDSEY P. HORVATH:** THANK YOU. I MOVE THAT WHEN WE
14 ADJOURN TODAY, WE ADJOURN IN MEMORY OF HABIB KHOURY, WHO IS
15 WITH DEEP RESPECT AND SADNESS WE REMEMBER HIS LIFE AS A
16 DEVOTED HUSBAND, LOVING FATHER, AND FAITHFUL SERVANT IN HIS
17 WORK WHO PASSED AWAY RECENTLY. HABIB WAS BORN IN 1959 AND IN
18 1985 MARRIED HIS BELOVED WIFE, KATIA. TOGETHER THEY SHARED
19 NEARLY FOUR DECADES OF MARRIAGE BUILT ON LOVE, TRUST, AND
20 DEVOTION. AS A FATHER, HABIB SACRIFICED EVERYTHING FOR HIS
21 CHILDREN, GEORGE, TAMIR, AND LANA, ALWAYS PUTTING THEIR JOY,
22 EDUCATION, AND WELL-BEING ABOVE HIS OWN. HE SUPPORTED THEM IN
23 BOTH GREAT MILESTONES, INCLUDING GRADUATIONS FROM TOP
24 UNIVERSITIES, AND IN THE SMALLEST EVERYDAY ACTS OF LOVE AND
25 CARE. HIS CHILDREN WILL FOREVER REMEMBER HIM AS A SOURCE OF



THE BOARD OF
SUPERVISORS

1 STRENGTH, ENCOURAGEMENT, AND UNCONDITIONAL LOVE. IN HIS
2 PROFESSIONAL LIFE, HABIB WORKED IN THE TRAVEL INDUSTRY WHERE
3 HE SAW HIS WORK NOT SIMPLY AS A JOB BUT AS A CALLING. HE
4 DEDICATED HIMSELF TO SERVING PILGRIMS FROM AROUND THE WORLD,
5 TRANSFORMING CLIENTS INTO LIFELONG FRIENDS THROUGH HIS
6 HOSPITALITY, GENEROSITY, AND DEDICATION. HABIB'S LEGACY IS ONE
7 OF LOVE, SACRIFICE, AND FAITHFULNESS. HE WILL BE REMEMBERED BY
8 HIS FAMILY, FRIENDS, AND ALL WHO WERE BLESSED TO KNOW HIM AS A
9 MAN WHOSE LIFE WAS MARKED BY DEVOTION TO HIS LOVED ONES AND
10 SERVICE TO HIS COMMUNITY, ESPECIALLY CHRISTIAN PALESTINIANS
11 STRUGGLING FOR JUSTICE AND PEACE. HABIB WAS A CLOSE FRIEND OF
12 MONSIGNOR LLOYD TORGERSON OF ST. MONICA CATHOLIC COMMUNITY. I
13 JOIN THE MONSIGNOR AND THE ST. MONICA COMMUNITY IN MOURNING
14 THE PASSING OF THIS WONDERFUL MAN. THANK YOU.

15
16 **SUP. HILDA SOLIS:** THANK YOU. ALL THOSE WILL BE TAKEN IN
17 WITHOUT OBJECTION AND I BELIEVE THERE IS NO CLOSED SESSION
18 IT'S BEEN CANCELED PARDON ME YEAH IT'LL BE CONTINUED THE ITEM
19 FOR CLOSED SESSION AND WITH THAT THAT CONCLUDES TODAY'S
20 MEETING. MEMBERS THANK YOU EVERYBODY WHO HAS CHIMED IN AND
21 BEEN WATCHING US AND THOSE THAT CAME TODAY. OUR NEXT REGULAR
22 MEETING OF THE BOARD WILL BE HELD ON TUESDAY, OCTOBER 7, 2025,
23 AT 9:30 A.M. THANK YOU VERY MUCH. BUENAS NOCHES.



THE BOARD OF
SUPERVISORS

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20 I, KATHRYN J, ROBSON, Certified Shorthand Reporter Number
21 qualified in and for the State of California, do
22 hereby certify:

23 That the transcripts of proceedings recorded by the Los
24 Angeles County Board of Supervisors September 30, 2025, were
25 thereafter transcribed into typewriting under my direction and



THE BOARD OF
SUPERVISORS

1 supervision;

2 That the transcript of recorded proceedings as archived
3 in the office of the reporter and which have been provided to
4 the Los Angeles County Board of Supervisors as certified by
5 me.

6 I further certify that I am neither counsel for, nor
7 related to any party to the said action; nor in anywise
8 interested in the outcome thereof.

9 IN WITNESS WHEREOF, I have hereunto set my hand this
10 10th day of October 2025, for the County records to be used
11 only for authentication purposes of duly certified transcripts
12 as on file of the office of the reporter.

13
14 KATHRYN J. ROBSON

15 CA CSR No. 5439
16
17
18
19