



THE BOARD OF SUPERVISORS

BOARD MEETING TRANSCRIPT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

THE LOS ANGELES COUNTY BOARD OF SUPERVISORS

TUESDAY, APRIL 1ST, 2025

SUP. KATHRYN BARGER, CHAIR: ALL RIGHT, GOOD MORNING, EVERYONE AND WELCOME MEMBERS OF THE PUBLIC. WE WELCOME YOU TO OUR REGULARLY SCHEDULED MEETING OF LOS ANGELES COUNTY BOARD OF SUPERVISORS. TODAY IS TUESDAY, APRIL 1, 2025. WE TAKE NOTE THAT A QUORUM IS HERE WITH THE BOARD. THE CHIEF EXECUTIVE OFFICER, COUNTY COUNSEL, EXECUTIVE OFFICER, AND SERGEANT AT ARMS ARE ALL HERE TO ASSIST. WE'LL BEGIN TODAY'S BOARD MEETING WITH THE COUNTY'S LAND ACKNOWLEDGEMENT.

SUP. KATHRYN BARGER, CHAIR [VIDEO RECORDING]: THE COUNTY OF LOS ANGELES RECOGNIZES THAT WE OCCUPY LAND ORIGINALLY AND STILL INHABITED AND CARE FOR BY THE TONGVA, TATAVIAM, SERRANO, KIZH, AND CHUMASH PEOPLES. WE HONOR AND PAY RESPECT TO THEIR ELDERS AND DESCENDANTS, PAST, PRESENT, AND EMERGING, AS THEY CONTINUE THEIR STEWARDSHIP OF THESE LANDS AND WATERS. WE ACKNOWLEDGE THAT SETTLER COLONIZATION RESULTED IN LAND SEIZURE, DISEASE, SUBJUGATION, SLAVERY, RELOCATION, BROKEN PROMISES, GENOCIDE, AND MULTI-GENERATIONAL TRAUMA. THIS ACKNOWLEDGEMENT DEMONSTRATES OUR RESPONSIBILITY AND COMMITMENT TO TRUTH, HEALING, AND RECONCILIATION, AND ELEVATING THE STORIES, CULTURE, AND COMMUNITY OF THE ORIGINAL INHABITANTS OF LOS ANGELES COUNTY. WE ARE GRATEFUL TO HAVE THE OPPORTUNITY TO LIVE AND WORK ON THESE ANCESTRAL LANDS. WE ARE DEDICATED TO



THE BOARD OF
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1 GROWING AND SUSTAINING RELATIONSHIPS WITH NATIVE PEOPLES AND
2 LOCAL TRIBAL GOVERNMENTS, INCLUDING IN NO PARTICULAR ORDER.
3 FERNANDENO TATAVIAM, BAND OF MISSION INDIANS. GABRIELINO
4 TONGVA, INDIANS OF CALIFORNIA TRIBAL COUNCIL.
5 GABRIELENO/TONGVA, SAN GABRIEL BAND OF MISSION INDIANS,
6 GABRIELENO BAND OF MISSION INDIANS - KIZH NATION, SAN MANUEL
7 BAND OF MISSION INDIANS, SAN FERNANDO BAND OF MISSION INDIANS.
8 TO LEARN MORE ABOUT THE FIRST PEOPLES OF LOS ANGELES COUNTY,
9 PLEASE VISIT THE LOS ANGELES CITY/COUNTY NATIVE AMERICAN
10 INDIAN COMMISSION WEBSITE AT LANAIC.LACOUNTY.GOV.

11
12 **SUP. KATHRYN BARGER, CHAIR:** THE INVOCATION WILL BE LED BY
13 PASTOR KYLE BLAKE, BETHANY LUTHERAN CHURCH FROM THE FOURTH
14 DISTRICT, FOLLOWED BY THE PLEDGE OF ALLEGIANCE WILL BE LED BY
15 JEROME MURRAY, LANCE CORPORAL, DEPARTMENT OF VETERANS AFFAIRS,
16 AND AM VETS FROM THE FIFTH DISTRICT. IF YOU ARE ABLE, PLEASE
17 STAND.

18
19 **PASTOR KYLE BLAKE:** GOOD MORNING AND THANK YOU FOR HAVING ME.
20 WOULD YOU JOIN ME IN PRAYER? ALMIGHTY GOD, YOU ARE THE RULER
21 OF ALL. GRANT THAT WE REMEMBER YOUR GOODNESS, YOUR GENEROSITY.
22 WE THANK YOU FOR YOUR GRACE AND MERCY THAT YOU FREELY BESTOW
23 ON US THROUGH YOUR SON JESUS. MAY WE CONSTANTLY SEEK TO GIVE
24 YOU GLORY AND DO YOUR WILL IN ALL THAT WE SAY AND DO. WE PRAY
25 THAT YOU WOULD BE PRESENT IN THIS PLACE TODAY. LORD, I THANK



THE BOARD OF
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1 YOU FOR OUR BOARD OF SUPERVISORS WHOM YOU'VE SET IN POSITIONS
2 OF AUTHORITY AMONG US. I PRAY THAT YOU WOULD GUIDE THEM BY
3 YOUR SPIRIT THAT THEY MAY BE HIGH IN PURPOSE, WISE IN COUNSEL,
4 FIRM IN GOOD RESOLUTION, AND UNWAVERING IN DUTY. GUIDE THEM IN
5 ALL THEIR DECISIONS. GIVE THEM WISDOM, STRENGTH, AND COURAGE
6 TO DO WHAT'S RIGHT AND GOOD FOR ALL WHO CALL THIS COUNTY HOME.
7 MAY THEY PUT THE INTEREST OF OTHERS ABOVE THEIR OWN AND AID
8 THEM IN BEING GOOD STEWARDS OF THE RESOURCES THEY OVERSEE. I
9 PRAY THAT YOU'D BE WITH AND BLESS THEIR STAFF, THOSE THAT
10 SERVE IN THE DIFFERENT DEPARTMENTS OF THIS COUNTY AND ALL
11 OTHERS THAT WORK FOR THE GOOD OF THE COUNTY OF LOS ANGELES,
12 WHETHER EMPLOYED, CONTRACTED, OR VOLUNTEER. ETERNAL LORD, I
13 PRAY THAT ALL THE DISCUSSIONS AND COMMENTS THAT ARE MADE THIS
14 DAY ARE GUIDED BY YOUR GRACE AND LOVE. I PRAY THAT YOU WOULD
15 REMIND EVERY ONE OF US THAT EACH AND EVERY PERSON WE COME IN
16 CONTACT WITH IS YOUR BELOVED CHILD. HELP US TO TREAT ONE
17 ANOTHER WITH DIGNITY AND RESPECT, KNOWING THAT EACH PERSON HAS
18 VALUE, WHETHER WE AGREE WITH EACH OTHER OR NOT. AND MAY WE
19 SEEK TO FULFILL YOUR COMMAND OF LOVING OUR NEIGHBORS
20 OURSELVES. HELP US TO LISTEN ATTENTIVELY TO ONE ANOTHER WITH
21 OPEN HEARTS AND MINDS. MAY WE NOT BE QUICK TO JUDGE OR
22 CRITICIZE, BUT INSTEAD SEEK TO UNDERSTAND DIFFERENT
23 PERSPECTIVES. LORD, WE PRAY THAT YOU WOULD BLESS OUR COUNTY.
24 GRANT THAT WE WHO COME FROM MANY DIFFERENT CULTURES,
25 BACKGROUNDS, EXPERIENCES, AND LANGUAGE WOULD SEEK TO BE A



THE BOARD OF
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1 UNITED PEOPLE. ROOT OUT EVIL THAT WOULD CAUSE STRIFE AND
2 DISCORD SO THAT WE MAY LIVE AT PEACE WITH ALL PEOPLE. WE ASK
3 ALL THESE THINGS IN THE NAME OF JESUS CHRIST OUR LORD AND
4 SAVIOR WHO LIVES AND REIGNS WITH YOU IN THE HOLY SPIRIT ONE
5 GOD NOW AND FOREVER. AMEN.

6

7 **JEROME MURRAY:** GOOD MORNING. PLACE YOUR RIGHT-HAND OVER HERE.
8 IF YOU ARE A VETERAN, YOU MAY RENDER A SALUTE ALSO. I PLEDGE
9 ALLEGIANCE TO THE UNITED STATES OF AMERICA TO THE REPUBLIC FOR
10 WHICH IT STANDS, ONE NATION UNDER GOD, INDIVIDUAL, WITH
11 LIBERTY AND JUSTICE FOR ALL.

12

13 **SUP. KATHRYN BARGER, CHAIR:** SUPERVISOR HAHN.

14

15 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. I WANT TO THANK AND
16 WELCOME PASTOR KYLE BLAKE FROM BETHANY LUTHERAN CHURCH IN LONG
17 BEACH FOR BEING HERE WITH US TODAY AND LEADING US IN OUR
18 INVOCATION. PASTOR KYLE IS A PASSIONATE COMMUNICATOR, A
19 DEDICATED MINISTRY LEADER, AND A STRONG ADVOCATE FOR HIS
20 COMMUNITY. HE CURRENTLY SERVES AS THE ASSOCIATE PASTOR OF BOTH
21 THE BETHANY LUTHERAN CHURCH AND SCHOOL, WHERE HE HAS MADE A
22 LASTING IMPACT OVER THE LAST 20 YEARS. IN HIS ROLE, PASTOR
23 KYLE'S MISSION IS TO SHARE THE GOSPEL WITH THE MEMBERS OF HIS
24 CHURCH, HIS SCHOOL, AND THE SURROUNDING COMMUNITY. HE'S DEEPLY
25 COMMITTED TO HELPING PEOPLE GROW IN THEIR FAITH AND EQUIPPING



THE BOARD OF
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1 THEM TO MAKE MEANINGFUL DIFFERENCES IN THE PLACES THEY LIVE,
2 LEARN, WORK, AND PLAY. ONE OF PASTOR KYLE'S CORE BELIEFS IS
3 THAT BROKENNESS EXISTS IN ALL COMMUNITIES. WHILE IT MAY LOOK
4 DIFFERENT, IT'S STILL BROKENNESS. HIS MINISTRY FOCUSES ON
5 BUILDING RELATIONSHIPS, EMPOWERING INDIVIDUALS, AND WALKING
6 ALONGSIDE OTHERS, NO MATTER THEIR BACKGROUND. PASTOR KYLE
7 BELIEVES THAT EVERYONE HAS VALUE, WORTH, AND SOMETHING UNIQUE
8 TO OFFER TO THOSE AROUND THEM. OUTSIDE OF HIS PASTORAL DUTIES,
9 PASTOR KYLE ENJOYS SPENDING QUALITY TIME WITH HIS FAMILY, HIS
10 WIFE, HIS 2 SONS, HOSTING COMMUNITY GATHERINGS, AND GIVING
11 BACK TO HIS LOCAL COMMUNITY BY COACHING HIS SON'S BASEBALL
12 TEAM. THANK YOU, PASTOR KYLE, FOR BEING WITH US TODAY, AND
13 THANK YOU FOR YOUR DEDICATED SERVICE EACH AND EVERY DAY TO OUR
14 COUNTY. AND ON BEHALF OF THE COUNTY OF LOS ANGELES, WE WANTED
15 TO GIVE YOU THIS CERTIFICATE OF APPRECIATION. THANK YOU.

16
17 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. PLEASE JOIN ME IN
18 THANKING LANCE CORPORAL JEROME MURRAY FOR LEADING US IN THE
19 PLEDGE OF ALLEGIANCE THIS MORNING. LANCE CORPORAL MURRAY
20 SERVED IN THE UNITED STATES MARINE CORPS FROM 1986 TO 1990 AS
21 A FIELD ARTILLERY CANNONEER. DURING HIS SERVICE HE RECEIVED
22 THE GOOD CONDUCT MEDAL, SEA SERVICE DEPLOYMENT RIBBON, AND THE
23 RIFLE MARKSMANSHIP BADGE. LANCE CORPORAL JEROME MURRAY
24 CURRENTLY WORKS FOR THE DEPARTMENT OF PUBLIC WORKS AS A CREW
25 LEADER. HE RESIDES IN THE ANTELOPE VALLEY WITH HIS WIFE TWYLA,



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1 MURRAY AND TWO CHILDREN, CANDACE AND SADIE MURRAY. HE ENJOYS
2 COACHING YOUTH FOOTBALL AND SERVING AS A DEACON FOR REMNANT
3 CHURCH. LANCE CORPORAL MURRAY, THANK YOU FOR YOUR SERVICE TO
4 THIS NATION AND FOR LEADING US IN THE PLEDGE OF ALLEGIANCE
5 THIS MORNING AND COMING ALL THE WAY DOWN FROM THE ANTELOPE
6 VALLEY. THANK YOU. THANK YOU, SIR. THANK YOU FOR YOUR SERVICE.

7
8 **SUP. KATHRYN BARGER, CHAIR:** AND NOW, AND THIS IS NOT AN APRIL
9 FOOL'S JOKE, WE HAVE AN AMAZING DOG FOR YOU THIS MORNING. THIS
10 IS OREO, A THREE-YEAR-OLD GREAT DANE. HE IS TRULY A GENTLE
11 GIANT. HE'S VERY PLAYFUL AND SOCIAL AND LOVES WALKS AND LOVES
12 TOYS. IF YOU'D LIKE TO MAKE OREO YOURS, CALL THE AGOURA CARE
13 CENTER AT 818-991-0071. SWEET DOG WAS AN OWNER SURRENDER
14 BECAUSE HE GOT TOO BIG AND THE LANDLORD WOULDN'T LET HIM KEEP
15 THE DOG. SO, IT'S NOT BECAUSE OF BEHAVIORAL ISSUES, IT'S JUST
16 BECAUSE HE GOT TOO BIG. SO AGAIN, THIS IS OREO. HE SPENT SOME
17 TIME IN OUR OFFICE AND HE IS ABSOLUTELY A GENTLE GIANT. NOW IF
18 YOU LOOK UP ABOVE ON THE SCREEN, THIS IS CASSOPEA, A TEN MONTH
19 OLD GERMAN SHEPHERD. SHE IS LOVING AND AFFECTIONATE AND WOULD
20 BE A GREAT ADDITION TO YOUR LIFE. TO ADOPT HER, YOU CAN CALL
21 THE PALMDALE CARE CENTER AT 661-575-2888. AND THEN THEY HAVE A
22 PROMOTION. SPRING IS A PERFECT TIME TO BRING HOME A NEW PET
23 BECAUSE WE HAVE TWO GREAT PROMOTIONS GOING ON NOW. THROUGHOUT
24 THE ENTIRE MONTH OF APRIL, ADOPTION FEES ARE WAIVED FOR BOTH
25 DOGS AND CATS AT THE PALMDALE ANIMAL CARE CENTER THANKS TO A



THE BOARD OF
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1 GENEROUS GRANT. AND AT ALL OUR CARE CENTERS, ADOPTION FEES ARE
2 WAIVED FOR SENIOR PETS OLDER THAN SIX MONTHS THROUGH APRIL. WE
3 HAVE A LOT OF SENIOR PETS THAT ARE LOOKING FOR FOREVER HOME.
4 THESE OLDER PETS DESERVE LOVE AND AFFECTION JUST AS MUCH AS
5 PUPPIES AND KITTENS DO. IF YOU'RE LOOKING TO BRING LOVE INTO
6 YOUR LIFE, NOW IS THE TIME TO VISIT ONE OF OUR ANIMAL CARE
7 CENTERS. THANK YOU. OREO SWEET DOG. THANK YOU. YEAH, IT LOOKED
8 LIKE MARMADUKE, THAT'S RIGHT. ALL RIGHT, WE WILL NOW MOVE ON
9 TO TODAY'S AGENDA. EXECUTIVE OFFICER, PLEASE CALL THE AGENDA.

10
11 **EXECUTIVE OFFICER:** GOOD MORNING, MADAM CHAIR AND MEMBERS OF
12 THE BOARD. TODAY'S AGENDA WILL BEGIN ON PAGE TWO, SET MATTER.
13 ON SET MATTER 1, SUPERVISOR BARGER REQUESTS THAT THIS ITEM BE
14 CONTINUED TO MAY 6, 2025, AS INDICATED ON THE POSTED AGENDA.
15 ON PAGE THREE, CONSENT CALENDAR, BOARD OF SUPERVISORS, ITEMS 2
16 THROUGH 32. ON PAGE FOUR, THIS INCLUDES A REVISION AS
17 INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM 18, SUPERVISOR
18 MITCHELL REQUESTS THAT THIS ITEM BE REFERRED BACK TO HER
19 OFFICE. ON ITEM 19, SUPERVISOR MITCHELL REQUESTS THAT THIS
20 ITEM BE HELD. ALSO, THIS INCLUDES A REVISION AS INDICATED ON
21 THE SUPPLEMENTAL AGENDA. ON ITEM 20, THIS ITEM RELATES TO ITEM
22 1D. ALSO, THIS INCLUDES A REVISION AS INDICATED ON THE
23 SUPPLEMENTAL AGENDA. ON ITEM 21, THIS INCLUDES AN AMENDMENT AS
24 INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM 21, THIS
25 INCLUDES AN AMENDMENT AS INDICATED ON THE SUPPLEMENTAL AGENDA.



THE BOARD OF
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1 ALSO, SUPERVISOR BARGER WOULD LIKE TO BE RECORDED AS A NO
2 VOTE. ON ITEM 22, SUPERVISORS MITCHELL AND HORVATH REQUEST
3 THAT THIS ITEM BE HELD. ALSO, THIS INCLUDE A REVISION AS
4 INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM 24, SUPERVISOR
5 SOLIS WOULD LIKE TO ABSTAIN FROM THE VOTE. ON ITEM 25,
6 SUPERVISOR BARGER WOULD LIKE TO BE RECORDED AS A NO VOTE. ON
7 ITEM 26, SUPERVISOR HAHN REQUESTS THAT THIS ITEM BE HELD. ON
8 PAGE 33, ADMINISTRATIVE MATTERS, ITEMS 33-56. ON ITEMS 33, THE
9 CHIEF EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE CONTINUED
10 ONE WEEK TO APRIL 8, 2025. ON ITEMS 37, SUPERVISOR BARGER
11 REQUESTS THAT THIS ITEM BE CONTINUED TWO WEEKS TO APRIL 15,
12 2025, AS INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM 40, THE
13 DIRECTOR OF PARKS AND RECREATION WOULD LIKE TO WITHDRAW HER
14 REQUEST TO CONTINUE THIS ITEM. ON ITEM 44, SUPERVISOR BARGER
15 REQUESTED THIS ITEM BE CONTINUED ONE WEEK TO APRIL 8, 2025, AS
16 INDICATED ON THE POSTED AGENDA. ON PAGE 49, THIS INCLUDES
17 MISCELLANEOUS ADDITIONS TO THE AGENDA, WHICH WERE POSTED MORE
18 THAN 72 HOURS IN ADVANCE OF THE MEETING AS INDICATED ON THE
19 SUPPLEMENTAL AGENDA. ON ITEM 54C, THIS ITEM WILL BE HELD FOR
20 REPORT. ON PAGE 50, SEPARATE MATTER, ITEM 57 IS A
21 RECOMMENDATION TO ADOPT A RESOLUTION AUTHORIZING THE ISSUANCE
22 AND SALE OF THE LOS ANGELES UNIFIED SCHOOL DISTRICT. ELECTION
23 OF 2024, GENERAL OBLIGATION BONDS MEASURE US SERIES 2025 AND
24 AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$700,000,000. ON
25 PAGE 51, SPECIAL DISTRICT AGENDAS. THIS IS THE AGENDA FOR THE



THE BOARD OF
SUPERVISORS

1 LOS ANGELES COUNTY DEVELOPMENT AUTHORITY. ON ITEM 1D, THIS
2 ITEM RELATES TO ITEM 20. ALSO, THIS INCLUDES A REVISION AS
3 INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM 60, THIS ITEM
4 RELATES TO ITEM 54B. THIS IS AN ADDITION AS INDICATED ON THE
5 SUPPLEMENTAL AGENDA. ON ITEM 60, THIS ITEM RELATES TO ITEM
6 54B. THIS IS AN ADDITION AS INDICATED ON THE SUPPLEMENTAL
7 AGENDA. ON PAGE 57, NOTICES OF CLOSED SESSION, ITEM CS1 AND
8 CS2. ON ITEM CS1, COUNTY COUNSEL REQUESTED THIS ITEM BE
9 CONTINUED ONE WEEK TO APRIL 8, 2025. THE REQUEST FOR
10 CONTINUANCE AND REFER BACK THROUGH CS2 ARE BEFORE YOU THAT
11 COMPLETES THE READING OF THE AGENDA. MADAM CHAIR.

12
13 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. MOVED BY SUPERVISOR
14 MITCHELL, SECONDED BY SUPERVISOR SOLIS TO APPROVE THE ITEMS.
15 THAT WILL BE THE ORDER. EXECUTIVE OFFICER, PLEASE PLAY THE
16 CODE OF CONDUCT.

17
18 **EXECUTIVE OFFICER [AUDIO RECORDING]:** LADIES AND GENTLEMEN, MAY
19 I PLEASE HAVE YOUR ATTENTION? THE MEETING OF THE LOS ANGELES
20 COUNTY BOARD OF SUPERVISORS IS ABOUT TO COMMENCE. A CODE OF
21 CONDUCT WILL NOW BE READ AND WE REQUEST THAT YOU COMPLY WITH
22 IT TO ENSURE THE EFFICIENT ADMINISTRATION OF THE MEETING.
23 MEMBERS OF THE PUBLIC, IT IS YOUR RIGHT TO PARTICIPATE IN
24 TODAY'S BOARD HEARING AND THE BOARD ENCOURAGES SUCH
25 PARTICIPATION. HOWEVER, THE RIGHT OF THE PUBLIC TO ADDRESS THE



THE BOARD OF
SUPERVISORS

1 BOARD MUST BE BALANCED WITH THE NEED TO ENSURE THAT PUBLIC
2 COMMENT DOES NOT INTERFERE WITH THE ORDERLY COURSE OF THE
3 BOARD'S BUSINESS. ALL ARE REMINDED TO ABIDE BY THE FOLLOWING
4 RULES. SPEAKERS MUST CEASE SPEAKING IMMEDIATELY WHEN THEIR
5 TIME HAS ENDED. PUBLIC COMMENT ON AGENDA ITEMS MUST RELATE TO
6 THE SUBJECT MATTER OF THAT ITEM. GENERAL PUBLIC COMMENT IS
7 LIMITED TO SUBJECTS WITHIN THE JURISDICTION OF THE BOARD.
8 PUBLIC COMMENT DOES NOT INCLUDE THE RIGHT TO ENGAGE IN A
9 DIALOGUE WITH BOARD MEMBERS OR STAFF. PLEASE REMAIN RESPECTFUL
10 OF THE FORUM AND REFRAIN FROM UTTERING, WRITING, OR DISPLAYING
11 PROFANE, PERSONAL, THREATENING, DEROGATORY, DEMEANING OR OTHER
12 ABUSIVE STATEMENTS TOWARD THE BOARD, ANY MEMBER THEREOF,
13 STAFF, OR ANY OTHER PERSON. MEMBERS OF THE AUDIENCE SHOULD BE
14 RESPECTFUL OF THE VIEWS EXPRESSED BY SPEAKERS, STAFF, AND
15 BOARD MEMBERS, AND MAY NOT CLAP, CHEER, WHISTLE, OR OTHERWISE
16 DISRUPT THE ORDERLY CONDUCT OF THE MEETING. ANY PERSON
17 ENGAGING IN CONDUCT THAT DISRUPTS THE MEETING IS SUBJECT TO
18 BEING REMOVED FROM THE BOARD MEETING. AND FINALLY, IF YOU
19 WITNESS CONDUCT OR BEHAVIOR BY OTHER MEMBERS OF THE PUBLIC
20 THAT DISRUPTS YOUR ABILITY TO REMAIN ENGAGED OR PARTICIPATE IN
21 THIS MEETING, PLEASE NOTIFY THE SERGEANT AT ARMS OR OTHER
22 COUNTY STAFF. THANK YOU FOR YOUR COOPERATION.

23
24 **SUP. KATHRYN BARGER, CHAIR:** TODAY WE WILL BEGIN WITH PUBLIC
25 COMMENT ON ITEMS NOT HELD FOR DISCUSSION BY THE BOARD AND THE



THE BOARD OF
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1 CLOSED SESSION MATTERS. WE WILL THEN GO INTO CLOSED SESSION.
2 AND WHEN WE RETURN, WE WILL TAKE UP ITEMS 22, 54C, 19, AND 26
3 AND FINISHING WITH GENERAL PUBLIC COMMENT. WITH THAT EXECUTIVE
4 OFFICER, WOULD YOU PLEASE READ THE CALL-IN INFORMATION THAT
5 WAS ALSO PROVIDED ON THE AGENDA FOR PEOPLE WISHING TO SPEAK
6 BEFORE THE BOARD.

7
8 **EXECUTIVE OFFICER:** FOR MEMBERS OF THE PUBLIC WISHING TO
9 PARTICIPATE REMOTELY AS INDICATED ON THE AGENDA, PLEASE CALL
10 877-226-8163 AND USE PARTICIPANT CODE NUMBER 1336503. MEMBERS
11 OF THE PUBLIC PARTICIPATING REMOTELY AND IN THE BOARDROOM, YOU
12 WILL HAVE THE OPPORTUNITY TO ADDRESS THE BOARD THROUGHOUT THE
13 MEETING. YOU WILL RECEIVE ONE MINUTE FOR ONE ITEM AND UP TO
14 TWO MINUTES FOR TWO OR MORE ITEMS NOT HELD BY THE BOARD. ONE
15 MINUTE TO ADDRESS THE BOARD ON ITEMS HELD BY SUPERVISORS AND
16 ONE MINUTE TO ADDRESS THE BOARD ON GENERAL PUBLIC COMMENT, FOR
17 A TOTAL OF SIX MINUTES FOR THIS MEETING. PLEASE STATE YOUR
18 NAME AND CLEARLY INDICATE THE AGENDA ITEM NUMBERS YOU WILL BE
19 ADDRESSING. PLEASE NOTE, ONCE YOUR TIME HAS EXPIRED, WE WILL
20 IMMEDIATELY MOVE TO THE NEXT SPEAKER. PLEASE MONITOR YOUR TIME
21 AND THE ITEMS YOU ARE SIGNING UP FOR AS YOUR NAME WILL NOT BE
22 CALLED ONCE YOUR TIME HAS ELAPSED. FOR MEMBERS OF THE PUBLIC
23 JOINING US REMOTELY WHEN THE BOARD MOVES TO THE ITEM YOU WISH
24 TO ADDRESS PROMPTLY PRESS ONE THEN ZERO TO BE MOVED FROM THE
25 LISTENING QUEUE TO THE SPEAKING QUEUE. REMEMBER TO TURN DOWN



THE BOARD OF
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1 THE VOLUME ON YOUR DEVICE AS SOON AS THE MODERATOR CALLS ON
2 YOU, OR THERE WILL BE AN ECHO. YOU WILL NEED TO PRESS ONE THEN
3 ZERO, FOR EACH ITEM YOU WOULD LIKE TO SPEAK ON. TO ENSURE WE
4 HEAR FROM BOTH IN-PERSON AND TELEPHONIC SPEAKERS, WE WILL
5 ALTERNATE BETWEEN THE TWO SPEAKING QUEUES. MEMBERS OF THE
6 PUBLIC WHO ARE IN ATTENDANCE, WHEN YOU HEAR OR SEE YOUR NAME
7 DISPLAYED ON THE SCREEN, PLEASE COME DOWN TO THE FRONT OF THE
8 BOARDROOM AND STAFF WILL ASSIST YOU. PLEASE DO NOT APPROACH
9 THE PODIUM UNTIL DIRECTED TO DO SO.

10

11 **SUP. KATHRYN BARGER, CHAIR:** ALL RIGHT, WE WILL HEAR NOW FROM
12 MEMBERS OF THE PUBLIC WISHING TO ADDRESS THE BOARD ON ITEMS
13 THAT ARE NOT HELD FOR DISCUSSION BY SUPERVISORS. FOR MEMBERS
14 OF THE PUBLIC, ON THE TELEPHONE PRESS ONE THEN ZERO NOW TO
15 COMMENT ON THESE ITEMS. YOU MUST INCLUDE THE AGENDA, ITEM,
16 NUMBERS YOU WISH TO ADDRESS IN ORDER FOR US TO ALLOCATE THE
17 APPROPRIATE AMOUNT OF TIME. EXECUTIVE OFFICER, PLEASE CALL
18 THOSE MEMBERS OF THE PUBLIC WHO HAVE SIGNED UP TO SPEAK.

19

20 **EXECUTIVE OFFICER:** WE WILL NOW CALL IN-PERSON SPEAKERS AND
21 WHILE THEY ARE COMING FORWARD, WE WILL TAKE TELEPHONIC
22 SPEAKERS. THIS WILL BE PUBLIC COMMENT ON ALL ITEMS INCLUDING
23 CLOSED SESSION WITH THE EXCEPTION OF ITEMS 19, 22, 26, AND
24 54C. ITEMS 19, 22, 26, AND 54C WILL BE TAKEN UP LATER FOR
25 DISCUSSION. WILL THE FOLLOWING INDIVIDUALS PLEASE COME FORWARD



THE BOARD OF
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1 AND STAFF WILL ASSIST YOU? NAJEE ALI, DARNELL GRANT, JANET
2 KELLY, MJ VIDES, DUSTIN ESSEX, ANDONI CORLETTA, INGRID RIVERA,
3 AND NORMA PALACIOS. AS A FINAL REMINDER FOR PARTICIPANTS ON
4 THE TELEPHONE, IF YOU WOULD LIKE TO ADDRESS PUBLIC COMMENT ON
5 ITEMS NOT HELD FOR DISCUSSION BY THE BOARD IN CLOSED SESSION
6 ITEMS, IF YOU HAVE NOT ALREADY DONE SO, PLEASE PRESS ONE THEN
7 ZERO NOW TO BE PLACED IN THE SPEAKING QUEUE. MODERATOR, MAY WE
8 HAVE OUR FIRST SPEAKER PLEASE.

9

10 **MODERATOR:** OUR FIRST PARTICIPANT IS ERIC PREVIN. YOUR LINE IS
11 OPEN. IF YOU ARE MUTED, PLEASE UNMUTE AND SPEAK DIRECTLY INTO
12 YOUR PHONE. YOU MAY BEGIN.

13

14 **SPEAKER:** YEAH, IT'S ERIC PREVIN FROM STUDIO CITY, AND I'M A
15 LITTLE BIT CONFUSED. I THOUGHT YOU WERE GOING INTO CLOSED
16 SESSION, AND I ALSO DON'T UNDERSTAND WHY THIS MEETING STARTED
17 AT 11:00 A.M. AND THEN I THOUGHT I READ THAT YOU'RE GOING TO
18 GO INTO CLOSED SESSION. THIS IS SUPPOSED TO BE A REGULAR BOARD
19 MEETING. NOW THE GOVERNMENT CODE 54954A OF THE BROWN ACT SAYS
20 THE REGULAR MEETING FOLLOW A TIME AND PLACE SET BY FORMAL
21 RULES. SO, DID YOU GUYS CHANGE THE RULE TO MAKE IT AN 11:00
22 A.M. START AFTER CESAR CHAVEZ DAY? BECAUSE IF YOU DIDN'T,
23 YOU'RE PUTTING YOURSELVES AT RISK. IT'S JUST NOT APPROPRIATE.
24 AND ALL THOSE ITEMS THAT YOU'RE GOING TO BE CONTINUING TO
25 LATER IN THE MEETING, LIKE 19, IN THEORY, WE HAVEN'T HEARD THE



THE BOARD OF
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1 CONVERSATION YET. I APPRECIATE THE OPPORTUNITY TO SPEAK BEFORE
2 THE BOARD OR INTO CLOSED SESSION, BUT I DON'T UNDERSTAND THE
3 PURPOSE OTHER THAN TO SHAKE THE PUBLIC OFF OF YOUR PANT LEG.
4 AND THAT'S TOTALLY INAPPROPRIATE. I DO WANT TO THANK FOR THE
5 PET ADOPTION. THAT'S VERY NICE. I MEAN, NOBODY'S DONE A BETTER
6 JOB WITH THE FACT THAT WE'RE WAIVING ADOPTION FEES NOW IS
7 TERRIFIC --

8

9 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

10

11 **MODERATOR:** YEAH. ROY HUMPHRIES, YOUR LINE IS OPEN. YOU MAY
12 BEGIN.

13

14 **SPEAKER:** OKAY. ITEMS 7, MATTER 1, MOVE 4 THROUGH 16, 18, 22,
15 AND GENERAL PUBLIC COMMENT. WHAT HAVE WE LEARNED FROM ITEM 1?

16

17 **DAWYN HARRISON:** 22 IS BEING HELD. 22 IS BEING HELD, SO YOU CAN
18 COMMENT ON THAT ITEM WHEN IT'S TAKEN UP.

19

20 **SPEAKER:** OKAY, THANK YOU. AS I WAS SAYING, HILDA SOLIS, CITY
21 OF INDUSTRY, RV, AND CAMP AND HOOPLA, THEY ARE NOT HOMELESS.
22 THEY ARE TRANSIENTS. HAVE YOU ESTABLISHED A COUNTY-WIDE
23 COMPUTER DATABASE TO MONITOR THESE PEOPLE? 4-16, YOU HAVE
24 SEXUAL ASSAULT, BLACK MATERNAL HEALTH, CHILD ABUSE PREVENTION,
25 REALLY? WHAT HAPPENED TO THE PREEMINENT BLACK PERSON MONTH DAY



THE BOARD OF
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1 WEEK? DR. THOMAS SOWELL OF STANFORD UNIVERSITY HOOVER
2 INSTITUTE. ON 18, THE HOMELESS SERVICES REALIGNMENT SUPERVISOR
3 MITCHELL, YES, TO INCLUDE A PROACTIVE MODEL SO THAT SUPERVISOR
4 SOLIS CAN CURE THE CHRONIC STREET DWELLERS OF ROWLAND HEIGHTS
5 AS THE SHERIFF DOES A DRIVE-BY. ON THE GENERAL PUBLIC COMMENT,
6 CONGRATULATIONS TO THE TOXIC DEMOCRAT PARTY, GAVIN NEWSOM,
7 YOUR LEADER, AND THE GANG OF FOUR FOR MAKING THE UNITED STATES
8 OF AMERICA AN INTERNATIONAL CIRCUS FREAK SHOW. BLACK LIVES
9 MATTER REALLY ACTS THE 40. NEWS FLASH, THERE ARE ALWAYS, THERE
10 WILL ALWAYS BE RACISM, THERE WILL ALWAYS BE INEQUALITY. AND AS
11 TO INCLUSION, BIRDS OF A FEATHER FLY TOGETHER. SUPERVISOR
12 SOLIS, COUNTY HEAD, SHOULD ROLL OVER THE FULLERTON ROAD
13 DEBACLE. LAST BUT NOT LEAST, THE STATE OF THE ART INTEGRATED
14 COMPUTER SYSTEMS ARE ESSENTIAL, ASK ELON MUSK. THANK YOU.

15
16 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

17
18 **MODERATOR:** WE'LL GO TO THE LINE OF KEVIN ORTEGA. YOUR LINE IS
19 OPEN. YOU MAY BEGIN.

20
21 **SPEAKER:** HELLO, CAN YOU HEAR ME?

22
23 **EXECUTIVE OFFICER:** YES, GO AHEAD.

24
25 **SPEAKER:** I'D LIKE TO SPEAK ON ITEM 31. I'D ALSO LIKE TO THANK



THE BOARD OF
SUPERVISORS

1 SUPERVISOR SOLIS FOR PROVIDING GAP FUNDING TO HELP REALIZE
2 THIS MUCH NEEDED AFFORDABLE HOUSING PROJECT, THE MCLAREN
3 ESPERANZA VILLAGE PROJECT. I THINK IT'S GOING TO BE REALLY
4 INSTRUMENTAL FOR EL MONTE TO HAVE A LOT MORE OF THESE
5 AFFORDABLE HOUSING UNITS, 200 MORE, AND I THINK IT'S GOING TO
6 BE REALLY IMPACTFUL FOR OUR COMMUNITY IN GREAT WAYS. BUT THANK
7 YOU GUYS SO MUCH FOR YOUR TIME AND THANK YOU AGAIN SUPERVISOR
8 SOLIS.

9

10 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

11

12 **MODERATOR:** SONIA BURT, YOUR LINE IS OPEN. YOU MAY BEGIN.

13

14 **SPEAKER:** I WOULD LIKE TO SPEAK ON ITEMS 25 AND 21. GOOD
15 MORNING. I'M A LONG-TIME RESIDENT OF PASADENA, RETIRED STATE
16 PROSECUTOR AND A MEMBER OF HODGE HANGOUT TO GOOD. AB1231 IS A
17 MUCH-NEEDED BILL FOR A LOT OF REASONS. INCARCERATING FOLKS FOR
18 LOW-LEVEL, NON-VIOLENT FELONIES IS A HUGE EXPENSE THAT WE
19 CANNOT AFFORD. WE REALLY NEED TO CONSERVE TAXPAYER DOLLARS.
20 FURTHER, SERVICES LIKE JOB SKILLS TRAINING AND BEHAVIORAL
21 HEALTH PROGRAMS OFFERED THROUGH THIS PRE-TRIAL DIVERSION
22 PROGRAM WILL GO FAR TO PREVENT RECIDIVISM AND MAKE OUR
23 COMMUNITIES SAFER. I STRONGLY URGE YOU TO SUPPORT THIS BILL
24 AND THE JAILS TO JOBS PILOT. ITEM 21, I'M GLAD THIS MOTION IS
25 BROUGHT PUBLICLY BEFORE THE BOARD FOR A VOTE TO MAKE CLEAR THE



THE BOARD OF
SUPERVISORS

1 BOARD'S AUTHORITY OVER THE PROBATION DEPARTMENT. IN LIGHT OF
2 THE POOR HISTORY OF CHIEF VIERA ROSA, HE MUST CLEARLY
3 UNDERSTAND THAT THE PROBATION DEPARTMENT MUST SEEK BOARD
4 APPROVAL AND REVIEW BY AN APPROPRIATE CULTURE MEETING IN
5 ADVANCE --

6

7 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

8

9 **MODERATOR:** NEXT, ANGELICA PRIDDLE. YOUR LINE IS OPEN, YOU MAY
10 BEGIN.

11

12 **SPEAKER:** HELLO, I'M COMMENTING ON ITEM 31. I ALSO WANT TO
13 THANK SUPERVISOR SOLIS FOR DOING THIS MONEY FOR THE AFFORDABLE
14 HOUSING AND I HOPE THERE WILL BE MORE PROJECTS LIKE THIS AS A
15 SUPPORT TO BUILD MORE AFFORDABLE HOUSING AND THE CITY. THANK
16 YOU.

17

18 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

19

20 **MODERATOR:** SALVADOR GONZALEZ, YOUR LINE IS OPEN. YOU MAY
21 BEGIN.

22

23 **SPEAKER:** HI, GOOD MORNING, EVERYBODY. MY NAME IS SALVADOR
24 GONZALEZ. I'M THE DIRECTOR OF SERVICE ACCESS AT THE SAN
25 GABRIEL POMONA REGIONAL CENTER. I'M ALSO SPEAKING ON BEHALF OF



THE BOARD OF
SUPERVISORS

1 OUR EXECUTIVE DIRECTOR, JESSE WILLER. AND WE AT SAN GABRIEL
2 POMONA REGIONAL CENTER APPRECIATE THE MOTION PASSED FORTH BY
3 SUPERVISOR HAHN. WE REPRESENT OVER 18,000 INDIVIDUALS WITH
4 DEVELOPMENTAL DISABILITIES, AND WE FULLY SUPPORT AND PROCLAIM
5 THE MONTH OF APRIL AS AUTISM AWARENESS DAY THROUGHOUT LOS
6 ANGELES COUNTY AND WORLD AUTISM DAY ON APRIL 2, 2025. TWO, AND
7 WE'LL HELP PARTNER IN PROMOTING AWARENESS AND ACCEPTANCE AND
8 INCLUSION THROUGHOUT OUR COMMUNITY FOR AGENDA ITEM 7. ON
9 AGENDA ITEM 27, ON BEHALF OF THE SAN GABRIEL POMONA REGIONAL
10 CENTER, WE SUPPORT PROACTIVE EMERGENCY NOTIFICATION PROGRAM
11 FOR AGING ADULTS AND INDIVIDUALS WITH PHYSICAL, MEDICAL, AND
12 SENSORY OR COGNITIVE CONDITIONS, ESPECIALLY IN TIMES OF
13 EMERGENCY, WHICH WE JUST LEARNED FROM. SO, WE JUST WANT TO SAY
14 ON BEHALF OF THE STATE GIVER POINT OF REGIONAL THERAPY
15 SUPPORT - -

16
17 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

18
19 **MODERATOR:** TERESA SMITH, YOUR LINE IS OPEN. YOU MAY BEGIN.

20
21 **SPEAKER:** YES, THIS IS THERESA SMITH, AND I AM CALLING
22 REGARDING ITEM 18. FROM MY UNDERSTANDING, YOU ARE NOT GOING TO
23 BE ABLE TO REPLACE THE HOMELESS MANAGEMENT INFORMATION SYSTEM
24 WITH A SYSTEM THAT PRETTY MUCH NOT EVEN LOTS OF SHELTER PEOPLE
25 UNDERSTAND AND THEY COMPLETE MESS AND PLACE LOTS OF THINGS,



THE BOARD OF
SUPERVISORS

1 LOTS OF OVERSIGHT OF THE SHELTERS, WHICH WOULD MEAN IT WOULD
2 BE STATUS QUO, EXCEPT NOW WE WOULD HAVE TWO AGENCIES. THE GOAL
3 IS TO GET RID OF AN AGENCY THAT HAS NOT WORKED FOR DECADES AND
4 IT IS A BIT DIFFICULT TO BELIEVE THAT COUNTY SUPERVISORS AND
5 COUNCIL MEMBERS WHO ARE ON THE BOARD HAVE JUST REALIZED THAT
6 WHILE THAT'S A SAFE PART OF THE MAP THAT WE HAVE.

7

8 **EXECUTIVE OFFICER:** THANK YOU, THANK YOU. AS A FINAL REMINDER
9 TO SPEAKERS ON THE PHONE, PLEASE SPEAK DIRECTLY INTO YOUR
10 DEVICE TO ENSURE YOUR COMMENTS CAN BE HEARD. NEXT SPEAKER,
11 PLEASE.

12

13 **MODERATOR:** EDWARD, THAI COMMUNITY CENTRE. YOUR LINE IS OPEN.
14 YOU MAY BEGIN.

15

16 **SPEAKER:** HI, MY NAME IS EDWARD FROM THAI COMMUNITY DEVELOPMENT
17 CENTRE. I SUPPORT ITEM NUMBER 22. AS AN AUSTRALIAN LIVING IN
18 LOS ANGELES WITHOUT A CAR, I RELY ON PUBLIC TRANSPORT
19 REGULARLY, BUSES DAILY. BUT I'VE SEEN FIRSTHAND HOW BROKEN THE
20 HOMELESS SYSTEM IS AND I'VE SAT NEXT TO PEOPLE CLEARLY IN
21 CRISIS. I'VE HAD A PERSON SIT RIGHT NEXT TO ME, GOT COMPLETELY
22 NAKED. I'VE SEEN PEOPLE WITH SYRINGES NEXT TO ME. I THANK
23 SUPERVISOR BARGER AND SOLIS. THEY CREATED THE BLUE-RIBBON
24 COMMISSION ON HOMELESS. THEY MADE IT CLEAR THAT THE SYSTEM
25 NEEDS BETTER GOVERNANCE, BETTER RESULTS. TRADING A DEDICATED



THE BOARD OF
SUPERVISORS

1 DEPARTMENT OF HOMELESSNESS WILL ENSURE ACCOUNTABILITY,
2 STREAMLINED SERVICES, AND BUILD A STRUCTURE THAT ACTUALLY
3 WORKS. WITHOUT LEARNING FROM PAST FAILURES AND BUILDING A
4 SYSTEM THAT SERVES THOSE IN NEED, A SINGLE ACCOUNTABLE
5 DEPARTMENT WILL BE MORE TRANSPARENT RESPONSIVE, MAKE SURE THAT
6 ALL 88 CITIES ARE PART OF THE SOLUTION. SO I URGE THE BOARD TO
7 VOTE YES ON ITEM NUMBER 22. ALSO, WOULD LIKE TO SPEAK TO --

8

9 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

10

11 **SPEAKER:** ITEM NUMBER 9.

12

13 **MODERATOR:** MICHAEL TORRES, YOUR LINE IS OPEN. YOU MAY BEGIN.

14

15 **EXECUTIVE OFFICER:** YOU MAY BEGIN. NEXT SPEAKER PLEASE.

16

17 **MODERATOR:** CHARLES VIGNOLA YOUR LINE IS OPEN YOU MAY BEGIN.

18

19 **SPEAKER:** GOOD MORNING BOARD, MY NAME IS CHARLES VIGNOLA. I
20 WORK WITH LARP THE LOS ANGELES REGIONAL RANCHER PARTNERSHIP.
21 WE'RE A MEMBER ORGANIZATION OF OVER 300 ORGANIZATIONS
22 THROUGHOUT L.A. COUNTY. WE'RE CALLING IN STRONG SUPPORT OF
23 ITEM 25 WE'RE CO-SPONSORS OF ASSEMBLY BILL 1231 AND EXPANDING
24 WHAT OPTIONS JUDGES HAVE TO INCLUDE DIVERSION FOR 1178
25 FELONIES WILL NOT ONLY MAKE SURE THAT FOLKS ARE GETTING THE



THE BOARD OF
SUPERVISORS

1 BEST POSSIBLE SENTENCE ALIGNED WITH WHAT THEY NEED FROM THE
2 JUSTICE DEPARTMENT, BUT ALSO MAKE SURE THAT FOLKS ARE NOT
3 GOING TO JAIL PURELY BECAUSE THAT'S THE ONLY OPTION. WE HAVE A
4 LOT OF ORGANIZATIONS THAT PROVIDE PRETRIAL SERVICES, AND WE'RE
5 REALLY PROUD OF L.A. COUNTY'S OFFICE OF DIVERSION AND REENTRY,
6 SO WE HEAVILY SUPPORT ITEM 25 AND ASK THE BOARD TO VOTE YES.
7 THANK YOU.

8

9 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

10

11 **MODERATOR:** YESENIA PALACIOS, YOUR LINE IS OPEN. YOU MAY BEGIN.

12

13 **SPEAKER:** GOOD MORNING. MY NAME IS YESENIA PALACIOS AND I AM AN
14 EDUCATIONAL COACH AT SPECIALTY SAMPER FOR SPECIAL FLAVORS
15 LOCATION. I AM CALLING IN SUPPORT FOR AGENDA ITEM 7 AND 26. IN
16 MY ROLE, I HAVE THE PRIVILEGE OF BUILDING CONFIDENCE IN
17 CREATING OPPORTUNITIES FOR YOUNG ADULTS IN THE AUTISM
18 SPECTRUM. I WITNESS DAILY HOW TRANSFORMATIVE IT IS WHEN
19 SOMEONE BELIEVES IN A POTENTIAL

20

21 **DAWYN HARRISON:** ITEM 26 IS BEING HELD.

22

23 **SPEAKER:** FAMILY TO BE NOT ONLY EMPOWERING, BUT INSPIRES
24 FAMILIES, COWORKERS, AND COMMUNITIES.

25



THE BOARD OF
SUPERVISORS

1 **DAWYN HARRISON:** EXCUSE ME, MADAM, ITEM 26,

2

3 **SUP. KATHRYN BARGER, CHAIR:** THIS ITEM IS BEING HELD FOR
4 DISCUSSION. IF YOU CAN GET BACK IN THE QUEUE.

5

6 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

7

8 **MODERATOR:** ASHLEY HARRIS, YOUR LINE IS OPEN, YOU MAY BEGIN.

9

10 **SPEAKER:** HI, GOOD MORNING HONORABLE SUPERVISORS. MY NAME IS
11 ASHLEY HARRIS FROM THE SPECIAL NEEDS NETWORK SPECIAL.

12

13 **EXECUTIVE OFFICER:** PLEASE CONTINUE.

14

15 **SPEAKER:** I'M SORRY. I WORK FROM THE SPECIAL NEEDS NETWORK
16 SPECIAL FLAVORS FOOD TRUCK. AND WE BELIEVE IN GIVING EVERYONE
17 A CHANCE TO WORK AND CONTRIBUTE. OUR EMPLOYEES WITH
18 DEVELOPMENTAL DISABILITIES ARE A HUGE AND IMPORTANT PART OF
19 OUR SUCCESS. I STRONGLY SUPPORT SUPERVISOR HAHN'S MOTION TO
20 CREATE MORE OPPORTUNITIES LIKE THIS ACROSS THE COUNTRY. THANK
21 YOU FOR WAITING ON THIS ISSUE AND HAPPY AUTISM AWARENESS
22 MONTH.

23

24 **EXECUTIVE OFFICER:** THANK YOU. WE WILL NOW GO TO IN-PERSON
25 SPEAKERS. PLEASE BEGIN.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** GOOD MORNING. MY NAME IS DARNELL GRANT. I'M A
3 COMMUNITY DEVELOPMENT OFFICER AT GENESIS L.A. I'M HERE TO
4 SUPPORT THE EXPANSION OF L.A. COUNTY'S COMMERCIAL ACQUISITION
5 FUND. HERE AT GENESIS L.A., WE PROVIDE AND DELIVER FINANCIAL
6 SOLUTIONS THAT ADVANCE ECONOMIC AND SOCIAL OPPORTUNITIES IN
7 UNDERSERVED COMMUNITIES. LAST YEAR WE HAD THE PRIVILEGE OF
8 ADMINISTERING THE COMMERCIAL ACQUISITION FUND PROGRAM. FUND
9 FROM THIS PROGRAM ASSISTED ACQUISITIONS FOR VERY IMPACTFUL
10 PROJECTS LOCATED THROUGHOUT ALL SUPERVISORIAL DISTRICTS.
11 BECAUSE OF THESE FUNDS, SMALL BUSINESSES AND NONPROFITS WERE
12 ABLE TO RECEIVE UNPRECEDENTED SUPPORT. HARD-HIT COMMUNITIES
13 ARE NOW ABLE TO ADDRESS BLIGHT AND REACTIVATE ABANDONED
14 COMMERCIAL PROPERTIES. AND LASTLY, BECAUSE OF THESE FUNDS,
15 OVER 200 SMALL BUSINESSES WILL BENEFIT AND HOPEFULLY THRIVE.
16 PLEASE LET US CONTINUE TO INVEST IN OUR COMMUNITIES AND PLEASE
17 LET US EXPAND THIS PROGRAM. THANK YOU.

18

19 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

20

21 **SPEAKER:** HI, MY NAME IS DENY KELLY. I'M THE EXECUTIVE DIRECTOR
22 OF SANCTUARY OF HOPE. I WANT TO THANK THE BOARD OF SUPERVISORS
23 TODAY. I AM IN SUPPORT OF HOLLY MITCHELL'S MOTION NUMBER 18
24 BECAUSE I WANT TO EXPRESS MY APPRECIATION OF THE
25 THOUGHTFULNESS BEHIND THE MOTION, PARTICULARLY THE COMMITMENT



THE BOARD OF
SUPERVISORS

1 TO ESTABLISHING AN INDEPENDENT BODY TO LEAD ORGANIZATIONAL
2 DEVELOPMENT AND CHANGE MANAGEMENT. IT'S ENCOURAGING TO SEE AN
3 EMPHASIS ON TRANSPARENCY AND OPENNESS THROUGHOUT THE WHOLE
4 PROCESS THAT INCORPORATES US, WE, THE PEOPLE AND PROVIDERS.
5 AND AS WE MOVE FORWARD, IT'S CRITICAL THAT WE DO NOT REPLICATE
6 THE SAME BUREAUCRATIC STRUCTURES THAT HAVE HISTORICALLY FAILED
7 TO ADVANCE THE GOAL OF PREVENTING AND ENDING HOMELESSNESS.
8 CHANGE IS NECESSARY BUT IT MUST BE APPROACHED IN A WAY THAT
9 MINIMIZES DISRUPTION AND PRIORITIZES THE BEST OUTCOME FOR ALL
10 COUNTY RESIDENTS. THANK YOU.

11
12 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

13
14 **SPEAKER:** GOOD MORNING HONORABLE CHAIR, BARGER, HONORABLE
15 MEMBERS OF THE BOARD OF SUPERVISORS. MY NAME IS NIGEL ALI,
16 SENIOR ORGANIZER FOR L.A. METROPOLITAN CHURCHES. I'M HERE ON
17 BEHALF OF LAM TO SUPPORT SUPERVISORS MITCHELL'S MOTION. AND I
18 JUST KNOW, SPEAKING ON A PERSONAL LEVEL, AS SOMEONE WHO USED
19 TO BE HOMELESS 30 YEARS AGO, AFRICAN AMERICAN MEN, WOMEN, AND
20 CHILDREN REPRESENTED DISPROPORTIONATELY IN THE HOMELESS
21 POPULATION. SO, THIS ISSUE IS SOMETHING VERY PERSONAL FOR ME.
22 SO I'M HOPEFUL THAT THIS MOTION IS WELL THOUGHT OUT AND CAN BE
23 SUCCESSFUL. AND I'M COUNTING ON EACH AND EVERY ONE OF YOU TO
24 CONTINUE TO DO A GREAT JOB ON THOSE WHO NEED YOUR HELP AND
25 SUPPORT THE MOST. THANK YOU.



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

3

4 **SPEAKER:** GOOD MORNING, HONORABLE SUPERVISORS. MY NAME IS
5 INGRID RIVERA-GUZMAN. I AM POLICY AND ADVOCACY DIRECTOR WITH
6 SPECIAL NEEDS NETWORK. WE ARE A NONPROFIT THAT SERVES AT THE
7 INTERSECTION OF DISABILITY RIGHTS AND SOCIAL JUSTICE, AND WE
8 ARE HERE IN STRONG SUPPORT OF AGENDA ITEM 7 WISHING EVERYONE A
9 HAPPY AUTISM AWARENESS ACCEPTANCE AND INCLUSION MONTH AND AT A
10 TIME WHERE WE SEE THE FEDERAL GOVERNMENT FUNDING RESEARCH THAT
11 COULD ENDANGER AUTISTIC AMERICANS WE URGE AND THANK THE L.A.
12 COUNTY BOARD OF SUPERVISORS FOR YOUR LEADERSHIP IN ENSURING
13 THAT THE COUNTY IS AN INCLUSIVE CITY AND AN INCLUSIVE PLACE TO
14 WORK. THANK YOU, SUPERVISORS. AND I HAVE ALSO BROUGHT A LETTER
15 THAT WE'VE DRAFTED TO THE SENATE HEALTH COMMITTEE, ASKING THEM
16 TO REJECT ANY FUNDING TO LINK AUTISM AND VACCINES, WHICH WE
17 KNOW HAS WIDELY BEEN DISPUTED. THANK YOU FOR YOUR LEADERSHIP
18 ON THIS, AND WE LOOK FORWARD TO CONTINUING TO WORK WITH YOU.

19

20 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

21

22 **SPEAKER:** GOOD MORNING BOARD, MY NAME IS MJ VILES AND I'M HERE
23 TO SUPPORT ITEM 21. I'M A LIFELONG ANGELENO, DISTRICT TWO
24 RESIDENT AND SENIOR PROGRAM ASSOCIATE AT THE VERA INSTITUTE OF
25 JUSTICE. IN 2018 AND AGAIN IN 2023, THIS BOARD PASSED MOTIONS



THE BOARD OF
SUPERVISORS

1 REQUIRING THE PROBATION DEPARTMENT TO DECARCERATE ALL GIRLS
2 AND GENDER EXPANSIVE YOUTH IN CUSTODY. YET, PROBATION'S
3 CURRENT GOAL PLAN, GLOBAL PLAN, DOES NOT INCLUDE A STRATEGY TO
4 REDUCE OR END INCARCERATION. IT SIMPLY MOVES YOUTH FROM ONE
5 FACILITY TO ANOTHER. THE PLAN ALSO FAILS TO ADDRESS THE UNIQUE
6 NEEDS OF LGB, TGNC, AND PREGNANT YOUTH, AND WAS NOT DEVELOPED
7 WITH DIRECTLY IMPACTED YOUTH AND COMMUNITY STAKEHOLDERS.
8 RELOCATING GIRLS AND GENDER EXPANSIVE YOUTH TO CAMP KILPATRICK
9 IS NOT ONLY OUT OF STEP WITH EVIDENCE-BASED BEST PRACTICES, IT
10 STRAINS COUNTY RESOURCES AND ALSO HARMS OUR YOUTH. WE SUPPORT
11 SUPERVISORS HAHN AND HORVATH MOTION TO INCREASE TRANSPARENCY
12 AND ACCOUNTABILITY. AND WE ALSO SUPPORT ITEM 28, WHICH OFFERS
13 CONCRETE SOLUTIONS LIKE COURT REMINDERS AND TRANSPORTATION
14 SERVICES FOR SYSTEM IMPACTED YOUTH. WE URGE THE BOARD TO VOTE
15 YES ON BOTH ITEMS 21 AND 28.

16
17 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

18
19 **SPEAKER:** GOOD MORNING SUPERVISORS. MY NAME IS DUSTIN ESSEX AND
20 I LIVE IN DISTRICT THREE. AS A MEMBER OF THE LOYOLA LAW SCHOOL
21 PRE-TRIAL JUSTICE PRACTICUM AND IS SOMEONE WITH FIRSTHAND
22 EXPERIENCE WITH BOTH INCARCERATION AND COUNTY SERVICES HERE IN
23 L.A. I AM HERE TO SUPPORT CLOSING MEN'S CENTRAL JAIL BY
24 EXPANDING OPPORTUNITIES FOR PRE-TRIAL RELEASE. INVESTING IN
25 CARE INSTEAD OF INCARCERATION WORKS. IN 2018, I WAS ABLE TO



THE BOARD OF
SUPERVISORS

1 TURN MY LIFE AROUND THROUGH COUNTY FUNDED DRUG TREATMENT AND
2 HOUSING. FAST FORWARD TO MY TIME STUDYING PRETRIAL JUSTICE LAW
3 AND POLICY, WHERE I'VE LEARNED THAT JUST TWO DAYS OF PRETRIAL
4 DETENTION INCREASES THE LIKELIHOOD OF RE-ARREST BY 40%
5 COMPARED TO PRETRIAL RELEASE, AND THAT PRETRIAL INCARCERATION
6 MAKES SOMEONE TEN TIMES MORE LIKELY TO BECOME UNHOUSED. MCJ IS
7 FULL OF NOT YET REALIZED SUCCESS STORIES BECAUSE COUNTY
8 DOLLARS CONTINUE TO SUPPORT INCARCERATION INSTEAD OF GROWING
9 THE TYPES OF SERVICES THAT SAVED MY LIFE. PLEASE CLOSE MCJ AND
10 INVEST IN PRETRIAL SERVICES INSTEAD.

11
12 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

13
14 **SPEAKER:** MY NAME IS ANTHONY CORLETT. I'M AN SD2 RESIDENT
15 PROGRAM ASSOCIATE AT THE VERIS TO THE JUSTICE IN SUPPORT OF
16 ITEM NUMBER 25. FOR YEARS, VERA HAS PARTNERED WITH COUNTY AND
17 COMMUNITY STAKEHOLDERS TO BRING THE CARE FIRST VISION TO LIFE.
18 RESEARCH SHOWS THAT DIVERSION PROGRAMMING AND INCORPORATES JOB
19 TRAINING, BEHAVIORAL HEALTH CARE IS WHAT KEEPS OUR COMMUNITY
20 SAFE. WE ARE PROUD SPONSORS OF AB1231, THE JAIL TO JOBS PILOT
21 PROGRAM, WHICH AIMS TO BRING STATE FUNDING TO SUPPORT CARE-
22 FIRST PROGRAMMING AND REDUCE OUR RELIANCE ON THE COUNTY'S
23 EXPENSIVE, ALREADY CROWDED AND DEADLY JAIL SYSTEM. THESE
24 POLICIES ARE ABOUT HELPING US BUILD A CARE-FIRST FUTURE IN
25 CLOSED-MAN CENTRAL JAIL BY EXPANDING COST-EFFECTIVE



THE BOARD OF
SUPERVISORS

1 OPPORTUNITIES TO GET PEOPLE OUT OF JAIL AND INTO SUPPORTED
2 SERVICES. I HAVE SEEN FIRSTHAND HOW CONDITIONS IN THE COUNTY
3 JAIL LEAD TO PHYSICAL ILLNESS, DETERIORATION OF MENTAL HEALTH,
4 AND UNDETERMINED DEATH TOTALING 12 ALREADY THIS YEAR. WE THANK
5 SUPERVISOR HAHN AND HORVATH AUTHORIZING THIS MOTION AND URGE
6 THE BOARD TO VOTE YES ON THIS ITEM. THANK YOU.

7

8 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

9

10 **SPEAKER:** GOOD MORNING, BOARD OF SUPERVISORS. MY NAME IS NORMA
11 PALACIOS AND I LIVE IN THE FOURTH DISTRICT. I AM HERE TODAY ON
12 BEHALF OF THE DRUG POLICY ALLIANCE IN SUPPORT OF AGENDA ITEM
13 25, SUPPORTING ASSEMBLY BILL 1231. DRUG POLICY ALLIANCE IS A
14 PROUD CO-SPONSOR OF THIS BILL. AB1231 WOULD GIVE JUDGES THE
15 OPPORTUNITY TO CONSIDER DIVERSION PROGRAMS FOR PEOPLE CHARGED
16 WITH LOW LEVEL FELONIES ON A CASE-BY-CASE BASIS. SUCH PROGRAMS
17 WILL ADDRESS THE UNDERLYING NEEDS OF SUBSTANCE USE, MENTAL
18 HEALTH CHALLENGES, AND EMPLOYMENT. FOR PEOPLE STRUGGLING WITH
19 SUBSTANCE USE, DIVERSION PROVIDES PATHWAYS TO VOLUNTARY DRUG
20 TREATMENT. INCARCERATION, EVEN FOR SHORT PERIODS, IS A RISK
21 FACTOR FOR OVERDOSE. IT ALSO DISRUPTS THE HEALTH AND SOCIAL
22 SUPPORT OF PEOPLE WHO USE DRUGS, IMPACTING THE RECOVERY. THE
23 VERSION IS AN EVIDENCE-BASED, COST-EFFECTIVE APPROACH THAT
24 PROVIDES ACCOUNTABILITY WITH THE GOAL OF PROTECTING PUBLIC
25 SAFETY. FOR THESE REASONS, I URGE YOU TO SUPPORT AB1231 AND



THE BOARD OF
SUPERVISORS

1 THE PROPOSED JAILS TO JOBS PILOT PROGRAM FOR L.A. COUNTY.

2 THANK YOU.

3

4 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

5

6 **SPEAKER:** SO, EMUN TANER FROM DISTRICT THREE. I'M GOING TO BE
7 SPEAKING ON ITEMS 4, 7, 10, 11, 22, 26, AND 27. THANK YOU SO
8 MUCH, SUPERVISOR HAHN, FOR MAKING A PROCLAMATION FOR AUTISM
9 ACCEPTANCE MONTH. LAST OCTOBER, SUPERVISOR HORVATH DID A
10 SIMILAR ACTION DOING ADHD AWARENESS MONTH. I JUST RETURNED
11 FROM AUSTIN, TEXAS, ON A NEURODIVERSITY CONFERENCE THAT TOOK
12 PLACE IN AUSTIN FROM THURSDAY TO SUNDAY. AND MY CONCERN IN
13 THIS SPACE IS THAT GOVERNOR NEWSOM PROCLAIM JUST ANNOUNCED THE
14 MASTER PLAN FOR PEOPLE WITH AUTISM AND OTHER DEVELOPMENTAL
15 DISABILITIES. AND WE ARE ALIGNING WITH HIS AGENDA AT THE STATE
16 LEVEL, BUT IN THIS SPACE, AND MY EXPERIENCE IN AUSTIN, THERE'S
17 A LOT OF PEOPLE JUMPING INTO THAT DO NOT HAVE THE CREDENTIALS
18 TO REALLY WORK IN THE SPACE. SO, WHEN WE COME TO ITEM 26 IN
19 EMBRACING NEURODIVERSITY IN THE WORKPLACE, CREATING CAREER
20 PATHWAYS FOR INDIVIDUALS WITH DEVELOPMENTAL DISABILITIES, I
21 WOULD LIKE TO BRING TO YOUR ATTENTION LANDMARK COLLEGE IN THE
22 EAST COAST IN VERMONT HAS A SAN MATEO CENTER FOR STUDENTS WITH
23 DISABILITIES. AND THIS CENTER IS THE PERFECT PARTNER FOR YOU
24 TO REALLY TELL YOU HOW IT'S DONE. THIS COLLEGE IS ONE OF TWO
25 ONLY COLLEGES IN THE UNITED STATES THAT ARE TARGETED FOR



THE BOARD OF
SUPERVISORS

1 PEOPLE WITH DISABILITIES. SO, THERE'S ONLY TWO COLLEGES, AND
2 LANDMARK COLLEGE IS ONE OF THEM. THEY'RE IN VERMONT, AND THEY
3 HAVE A CENTER IN SAN MATEO, CALIFORNIA. PLEASE PARTNER WITH
4 THEM TO MAKE THIS A REALITY. THANK YOU.

5
6 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

7
8 **SPEAKER:** GREETINGS, MY NAME IS ANTHONY JOLLY. I AM HERE TO
9 SUPPORT ITEM 20, THE ANTI-DISPLACEMENT COMMERCIAL ACQUISITION
10 FUND, NOT ONLY TO SUPPORT, BUT TO GIVE A TESTIMONY AS A
11 RECIPIENT OF THE FUND. AS A SMALL BUSINESS OWNER, WE TAKE
12 EVERYTHING THAT WE HAVE, FRIENDS AND FAMILY AND MONEY, TO
13 INVEST IN OUR COMMUNITY, TO PROVIDE A SERVICE, TO PROVIDE LOVE
14 TO ANGELENOS, FOR A CONNECTION THAT'S NOT COMMERCIAL. IT'S
15 EXHAUSTING. AT THIS POINT, FIVE YEARS IN, READY TO GIVE UP,
16 THE ACQUISITION FUND WAS AVAILABLE, AND WE WERE ABLE TO
17 RECEIVE IT. AND NOT ONLY DID IT NOT GIVE HOPE TO THE COMMUNITY
18 OF HAVING SOMETHING THAT'S A STAPLE, SOMETHING THAT'S RELIABLE
19 TO BE THERE, THAT THEY CONTINUOUSLY SUPPORT IN THEIR FAMILIES,
20 IT GAVE OUR FAMILY SUPPORT, THE INVESTMENT, NOT ONLY MONEY AND
21 TIME, TO SERVICE THE COMMUNITY. THIS FUND TRULY HAS SAVED US
22 MERCHANTS IN LEIMERT PARK, AND I HOPE IT CAN CONTINUE TO SERVE
23 OTHER ANGELENOS AS WELL. THANK YOU.

24
25 **EXECUTIVE OFFICER:** THANK YOU. WE WILL NOW GO BACK TO REMOTE



THE BOARD OF
SUPERVISORS

1 SPEAKERS. MODERATOR, MAY WE HAVE THE NEXT SPEAKER, PLEASE?

2

3 **MODERATOR:** CARLA ESTRADA, YOUR LINE IS OPEN. YOU MAY BEGIN.

4

5 **EXECUTIVE OFFICER:** YOU MAY BEGIN.

6

7 **SPEAKER:** HELLO, AM I HEARD? AM I HEARD?

8

9 **EXECUTIVE OFFICER:** YES.

10

11 **SPEAKER:** AM I HEARD? HELLO?

12

13 **EXECUTIVE OFFICER:** PLEASE BEGIN.

14

15 **SPEAKER:** OH, THANK YOU. CAN YOU HEAR ME?

16

17 **DAWYN HARRISON:** YES, WE CAN HEAR YOU.

18

19 **SPEAKER:** THANK YOU SO MUCH. HELLO THERE. MY NAME IS CARLA

20 ESTRADA AND I AM A PARALEGAL WITH BEXETIC LEGAL SERVICES AND I

21 AM IN SUPPORT OF ITEM 20. I AM, WE ARE IN SUPPORT OF THE

22 MOTION BY SUPERVISOR HOLLY J. MITCHELL TO EXPAND THE L.A.

23 COUNTY ANTI-DISPLACEMENT COMMERCIAL ACQUISITION FUND, CAF, TO

24 SUPPORT BUSINESSES' FACING THIS AND GENTRIFICATION. COMMUNITY

25 OWNERSHIP IS A LONG-TERM SOLUTION THAT ALLOWS COMMUNITY



THE BOARD OF
SUPERVISORS

1 MEMBERS LAND AND IT PROVIDES ABILITY FOR SMART BUSINESSES THAT
2 HELP PROVIDE COMMERCIAL GENTRIFICATION INCLUDING RAPID RENT
3 INCREASES, COMMUNITY OWNERSHIP, AND HELPING TO ENSURE
4 COMMUNITY CONTROL AND PUBLIC TRANSFORMATION --

5
6 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

7
8 **MODERATOR:** RENE JIMENEZ, YOUR LINE IS OPEN. YOU MAY BEGIN.

9
10 **SPEAKER:** GOOD MORNING. MY NAME IS RENE JIMENEZ, RESIDENT OF
11 UNINCORPORATED SOUTH SAN JOSE HILLS AND ASSOCIATE DIRECTOR OF
12 THE SAN GABRIEL CONSERVATION CORPS. I AM CALLING IN TO SUPPORT
13 ITEM 24 AND WOULD LIKE TO EXPRESS MY GRATITUDE TO SUPERVISOR
14 SOLIS. THANK YOU SUPERVISOR SOLIS FOR CHAMPIONING THE
15 CONSTRUCTION OF A NEW AQUATIC CENTER THIS NEW CENTER IS MUCH
16 NEED FACILITY AND WILL SERVE MANY UNINCORPORATED COMMUNITIES
17 WITH LIMITED ACCESS TO AQUATIC FACILITIES IN OUR PUENTE VALLEY
18 REGION. I WHOLEHEARTEDLY SUPPORT NAMING THE NEW AQUATIC CENTER
19 THE HILDA L. SOLIS AQUATIC CENTER. SUPERVISOR SOLIS HAS BEEN A
20 DRIVING FORCE BEHIND THIS PROJECT AND IS A TRUE CHAMPION FOR
21 LA PUENTE AND THE GREATER PUENTE VALLEY COMMUNITY. WE ARE
22 PROUD TO HONOR HER UNWAVERING DEDICATION, LEADERSHIP AND
23 MEANINGFUL CONTRIBUTIONS TO THIS LONG AWAITED CENTER. THANK
24 YOU.



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

2

3 **MODERATOR:** MICHAEL TORRES, YOUR LINE IS OPEN. YOU MAY BEGIN.

4

5 **SPEAKER:** HELLO, GOOD MORNING SUPERVISORS. MY NAME IS MICHAEL
6 TORRES AND I'M CALLING IN FULL SUPPORT FOR AGENDA 31. THANK
7 YOU, HILDA SOLIS, FOR THIS. WE DESPERATELY NEED THOSE 200
8 AFFORDABLE HOUSING FOR EL MONTE. THIS IS A VERY GOOD THING FOR
9 EL MONTE, ESPECIALLY NOW WITH THE RISING PRICES. EVERYONE HERE
10 HAS A HARD TIME PAYING RENT. AFFORDABLE HOUSING WILL HELP A
11 LOT OF PEOPLE. PLEASE SUPPORT THIS, THANK YOU SO MUCH.

12

13 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

14

15 **MODERATOR:** DEANNA PITTMAN, YOUR LINE IS OPEN. YOU MAY BEGIN.

16

17 **EXECUTIVE OFFICER:** PLEASE BEGIN.

18

19 **SPEAKER:** HI, MY NAME IS DEANNA PITTMAN AND I'M CALLING ON
20 BEHALF OF THE YOUNG WOMEN'S FREEDOM CENTER. WE STRONGLY
21 SUPPORT ITEM 21. THIS MOTION NEEDS TO BE PASSED BECAUSE
22 PROBATION GLOBAL PLAN AS IT IS WILL NEGATIVELY IMPACT
23 INCARCERATED YOUTH. ADDITIONAL CHECKS AND BALANCES ON
24 PROBATION IS NOT TOO MUCH TO ASK FOR. THE CHIEF THINKS HE
25 DOESN'T NEED THE BOARD'S APPROVAL TO IMPLEMENT HIS PLAN, BUT



THE BOARD OF
SUPERVISORS

1 THIS IS FALSE. IN 2023, YOU CLEARLY MENTIONED THAT THE BOARD
2 APPROVAL IS NEEDED FOR IMPLEMENTATION. DURING A PUBLIC SAFETY
3 CLUSTER MEETING, THE CHIEF SAID THAT THIS MOTION WAS
4 INACCURATE AND POTENTIALLY CATASTROPHIC. THAT'S FALSE. WHAT'S
5 TRULY CATASTROPHIC IS HIS PLAN TO CONSOLIDATE GIRLS AND GENDER
6 EXPANSIVE YOUTH INTO ONE CAMP FAR OFF IN THE MALIBU HILLS WITH
7 LITTLE ACCESS TO SERVICE PROVIDERS, THEIR FAMILIES, AND PUBLIC
8 DEFENDERS. THE POC, DYD, THE JJRBG, THEY ALL HAVE RAISED RED
9 FLAGS ABOUT THIS PLAN. THIS GLOBAL PLAN INSTITUTIONALIZES
10 YOUTH INCARCERATION IN L.A. AND THIS BOARD SHOULD NOT BE OKAY
11 WITH THAT.

12
13 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

14
15 **MODERATOR:** MARY MARTINEZ, YOUR LINE IS OPEN. YOU MAY BEGIN.

16
17 **EXECUTIVE OFFICER:** PLEASE BEGIN.

18
19 **SPEAKER:** HELLO?

20
21 **EXECUTIVE OFFICER:** YOU MAY BEGIN.

22
23 **SPEAKER:** HELLO.

24
25 **SUP. KATHRYN BARGER, CHAIR:** GO AHEAD.



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** PLEASE BEGIN. GO AHEAD.

2

3 **SPEAKER:** HELLO?

4

5 **DAWYN HARRISON:** WE CAN HEAR YOU. GO AHEAD.

6

7 **SPEAKER:** MY NAME IS MARY MARTINEZ AND I'M SUPPORTIVE OF ITEM
8 31. THANKS TO SUPERVISOR SOLIS FOR PROVIDING THE GAP FUNDING
9 FOR THE AFFORDABLE HOUSING SENIORS AS WELL AS THOSE IN NEED OF
10 AFFORDABLE HOUSING. THANKS SO MUCH.

11

12 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

13

14 **MODERATOR:** LESETH RODRIGUEZ, YOUR LINE IS OPEN. YOU MAY BEGIN.

15

16 **SPEAKER:** GOOD MORNING, BOARD OF SUPERVISORS. MY NAME IS LESETH
17 RODRIGUEZ I'M CALLING FROM SPECIAL NEEDS NETWORK. I'M SPEAKING
18 FROM EXPERIENCE ON AND HERE WELL SORRY I'M HERE TO SUPPORT
19 AGENDA ITEM 7 AND 26 AND I'M CALLING IN STRONG SUPPORT OF
20 THESE ITEMS. I HAVE THE PRIVILEGE OF HOSTING ALL CLIENTS WITH
21 DIFFERENT BACKGROUNDS. AND MY APOLOGIES, I'M HEARING MY OWN
22 VOICE. BUT I WANT TO CONTINUE TO SAY THANK YOU FOR SUPPORTING
23 THIS MOTION INTRODUCED BY SUPERVISOR HAHN.

24

25 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** YOU'RE WELCOME.

3

4 **MODERATOR:** REYNA SCHMITZ, YOUR LINE IS OPEN. YOU MAY BEGIN.

5

6 **SPEAKER:** YES, GOOD AFTERNOON. MY NAME IS RAINA SMITH. I'M A
7 COMMISSIONER FOR OLDER ADULTS AND I'M CALLING TO THANK
8 SUPERVISORS, HEALTH AND COMMUNITY FOR HOW MUCH SUPPORT FOR OUR
9 COMMUNITY IN BUILDING THE AQUATIC FACILITY FOR THE REGION OF
10 THE SAN GABRIEL BASIN. THE UNINCORPORATED AREAS LIKE AVOCADO
11 HEIGHTS, VALINDA AND OTHERS. THIS AQUATIC CENTER WILL PROVIDE
12 A SAFE ACCESSIBLE AIR-FRONT CENTER. AS A SUMMARY, IT BECOMES
13 EXTREMELY HOT FOR EVERYONE, ESPECIALLY OUR COMMUNITY,
14 INCLUDING OLDER ADULTS. OUR SUPERVISOR, PLEASE ATTEND THE
15 TEMPLE ELEMENTARY. AND IT'S VERY WELL FITTING THAT THE CENTER
16 BE NAMED AFTER HER. AND AGAIN, THANK YOU SUPERVISOR HILDA
17 SOLIS FOR YOUR LEADERSHIP, YOUR CONTRIBUTION TO OUR COMMUNITY,
18 AND THANK YOU TO ALL OF YOU FOR DOING AN AMAZING JOB.

19

20 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

21

22 **MODERATOR:** GREAT. ALONZO ALCALA, YOUR LINE IS OPEN. YOU MAY
23 BEGIN.

24

25 **SPEAKER:** HELLO, MY NAME IS ALONZO ALCALA WITH THE YOUNG



THE BOARD OF
SUPERVISORS

1 WOMEN'S FREEDOM CENTER. I AM FORMERLY INCARCERATED IN A FORMER
2 FOSTER YOUTH. I AM CURRENTLY UNDER AN SYTF ORDER. I AM IN
3 SUPPORT OF ITEM 21. THIS MOTION IS IMPORTANT BECAUSE AS A
4 YOUTH UNDER SYTF, I HAVE THE FIRST TIME EXPERIENCE TO SAY THAT
5 WHAT PROBATION IS CURRENTLY DOING IS NOT EFFECTIVE AND
6 PROACTIVE. THERE NEEDS TO BE A CHANGE IN ACCOUNTABILITY IN
7 REGARD TO PROBATION AND HOW THEY ARE REHABILITATING THE YOUTH
8 THAT GO THROUGH THE SYSTEM. IF THIS MOTION DOES NOT PASS, IT
9 WILL BE HARDER TO UNDERSTAND THE DEPTH OF WHAT REALLY IS GOING
10 ON AND THE TRUE PROBLEM WITH THE JUVENILE SYSTEM. HOW ARE
11 OUTSIDE ORGANIZATIONS AND SUPPORTERS SUPPOSED TO HELP FIX THE
12 PROBLEMS IF WE CANNOT IDENTIFY AND TRULY UNDERSTAND WHAT'S
13 GOING ON WITHIN THE SYSTEM?

14
15 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

16
17 **MODERATOR:** MELINDA KAKANI, YOUR LINE IS OPEN. YOU MAY BEGIN.

18
19 **SPEAKER:** THANK YOU. HI, MY NAME'S NELLIE KAKANI. I'M WITH THE
20 LOS ANGELES YOUTH UPRISING COALITION AND THE CHILDREN'S
21 DEFENSE FUND. I AM CALLING IN SUPPORT OF ITEM 21. THANK YOU
22 VERY MUCH SUPERVISORS HORVATH AND HAHN FOR OFFERING THE MOST
23 ROOTED IN TRANSPARENCY AND ACCOUNTABILITY. WE'RE BEARING
24 WITNESS TO THE UNPRECEDENTED HARM THAT COMES WHEN THINGS
25 HAPPEN BEHIND CLOSED DOORS WITHOUT ANY CHECKS AND BALANCES,



THE BOARD OF
SUPERVISORS

1 AND WE ARE IN DESPERATE NEED OF JUST THAT, ESPECIALLY AS IT
2 RELATES TO THE PROBATION DEPARTMENT. SO, THANKS AGAIN, AND
3 GLAD THAT THIS IS MOVING FORWARD.

4

5 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

6

7 **MODERATOR:** TAHITA SHAKUR, YOUR LINE IS OPEN. YOU MAY BEGIN.

8

9 **SPEAKER:** CAN YOU ALL HEAR ME?

10

11 **EXECUTIVE OFFICER:** YES, WE CAN HEAR YOU.

12

13 **SPEAKER:** OKAY, MY NAME IS TAHITA SHAKUR FROM THE U.S. DISTRICT
14 COALITION. I'M HERE IN SUPPORT OF ITEM 21 AND TO EMPHASIZE THE
15 IMPORTANCE OF TRANSPARENCY AS IT RELATES TO JUVENILE HALLS. IN
16 2023 WHEN THE GLOBAL PLAN WAS ESTABLISHED, TRANSPARENCY WAS A
17 KEY PART OF THE AGREEMENT. PROBATION WAS MADE AWARE THAT ANY
18 SIGNIFICANT CHANGES TO YOUR HOUSE WOULD REQUIRE APPROVAL
19 THROUGH THE PROPER CHANNELS YET HERE WE ARE DISCUSSING
20 PROBATION'S ATTEMPT TO RESTRUCTURE WITHOUT THAT APPROVAL. THIS
21 IS REGARD FOR TRANSPARENCY IS UNACCEPTABLE WHEN YOU HIRE
22 SOMEONE TO FIX THEIR HOUSE OR CAR. YOU EXPECT TO SEE WHAT'S
23 BEING DONE BEFORE PAYING. THE SAME LOGIC APPLIES HERE. IT IS A
24 RESPONSIBILITY TO PAY SOME MONEY TO HOUSE CHILDREN WITHOUT
25 SEEING THEIR PLANS FOR THOSE CHILDREN. I URGE THE BOARD TO



THE BOARD OF
SUPERVISORS

1 PASS THIS MOTION TO ENSURE THAT ANY CHANGES ARE MADE WITH FULL
2 OVERSIGHT AND ACCOUNTABILITY. WE OWE IT TO THE YOUTH AND OUR
3 CARE TO ENSURE THE FUTURE IS HANDLED RESPONSIBLY. THANK YOU.

4
5 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

6
7 **MODERATOR:** WE'LL GO TO ANA BALZUZ. YOUR LINE IS OPEN. YOU MAY
8 BEGIN.

9
10 **EXECUTIVE OFFICER:** PLEASE BEGIN.

11
12 **SPEAKER:** THANK YOU, SIR. MY NAME IS ANA BALZUZ. I'M CALLING TO
13 SUPPORT SUPERVISOR HILDA SOLIS TO RENAME THE AQUATIC CENTER TO
14 THE HILDA SOLIS AQUATIC CENTER. WE WOULD LIKE TO SAY THANK YOU
15 TO THE SUPERVISOR HILDA SOLIS FOR CHAMPIONING THIS VERY MUCH
16 NEEDED FACILITY AND THE COMMUNITY AND THEIR INCORPORATED AREA
17 FOR THE SAN GABRIEL VALLEY, ESPECIALLY VALINDA, VASQUEZ, LA
18 COTA, HAAS, PIPE, SAN JOSE AND NEAL. AND THIS FACILITY WILL
19 PROVIDE FREE AND LOW-COST EDUCATIONAL SERVICES TO OUR
20 COMMUNITY FOR THE AQUATIC CENTER IN THE SAN GABRIEL VALLEY.
21 SO, THANK YOU SO MUCH TO SUPERVISOR HILDA SOLIS AND WE WOULD
22 LOVE TO SEE THE HILDA SOLIS AQUATIC CENTER. THANK YOU.

23
24 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.



THE BOARD OF
SUPERVISORS

1 **MODERATOR:** OLIVIA SHIELDS, YOUR LINE IS OPEN. YOU MAY BEGIN.

2

3 **SPEAKER:** HI, OLIVIA SHIELDS WITH URBAN PEACE AND THE STUDENT
4 L.A. UPRISING COALITION SPEAKING IN SUPPORT OF ITEM 21. THE
5 PROBATION CHIEF STATED IN HIS ORIGINAL PRESENTATION OF THE
6 GLOBAL PLAN THAT HE DID NOT NEED THE BOARD TO MOVE FORWARD
7 WITH HIS IDEAS, WHICH IS BOTH INCORRECT AND SETS A DANGEROUS
8 PRECEDENT FOR COUNTY DEPARTMENTS' DISREGARD BOARD DIRECTION.
9 BOTH THE MOTION AUTHORED BY SUPERVISORS HORVATH AND HAHN IN
10 2023 AND THE MOTION TODAY EXPLICITLY STATE THE REQUIREMENT FOR
11 BOS APPROVAL. AND THE DEPARTMENT OF YOUTH DEVELOPMENT'S
12 RESPONSE TO A PROBATION SUB-DATED FACILITY TIMELINE, WHICH
13 FURTHER HIGHLIGHTS THE IMPORTANCE OF TRANSPARENCY AND BOARD
14 APPROVAL GIVEN THE WAY THAT PROBATION HAD FLATTENED ANY
15 OPPOSITION CONCERNS THAT WERE RAISED IN THE SUMMIT AND FALSELY
16 ASSERTED A SENSE OF UNANIMOUS SUPPORT AMONGST THE DEPARTMENTS
17 THAT WERE PRESENT. THIS MOTION ENSURES THAT CHECKS AND
18 BALANCES ARE IN PLACE ULTIMATELY TO PREVENT THIS PLAN FROM
19 FURTHER HARMING YOUNG PEOPLE INSIDE FACILITIES. THIS PLAN IS
20 UNFEASIBLE BOTH IN ITS WILDLY VAGUE BUDGET AND REALISTIC
21 TIMELINE AND POTENTIALLY DISASTROUS FOR THE WELL-BEING OF
22 PROGRESSIVE YOUTH AND PROBATION CUSTODY. IT'S CRUCIAL TO HAVE
23 TRANSPARENCY, ESPECIALLY WHEN A PLAN CAN'T OCCUR WITHOUT ANY
24 RELEVANT COUNTY DEPARTMENTS, COMMUNITY STAKEHOLDERS, AND
25 DIRECT SERVICE PROVIDERS. LASTLY, MOST IMPORTANTLY,



THE BOARD OF
SUPERVISORS

1 INCARCERATING AS MANY GIRLS AND GENDER-EXPERIENCED YOUTH AND
2 YOUTH IN GENERAL SHOULD BE THE FIRST PRIORITY OF THE COURT
3 BEFORE ENTERING WITH --

4

5 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER, PLEASE.

6

7 **MODERATOR:** ANTONIA GARCIA, YOUR LINE IS OPEN. YOU MAY BEGIN.

8

9 **EXECUTIVE OFFICER:** PLEASE BEGIN. YOU MAY BEGIN. THANK YOU.

10 NEXT SPEAKER, PLEASE.

11

12 **MODERATOR:** JACOB JACKSON, YOUR LINE IS OPEN. YOU MAY BEGIN.

13

14 **SPEAKER:** CAN YOU HEAR ME?

15

16 **EXECUTIVE OFFICER:** YES, WE CAN HEAR YOU.

17

18 **SPEAKER:** HELLO? HELLO?

19

20 **EXECUTIVE OFFICER:** PLEASE BEGIN.

21

22 **SPEAKER:** GOOD AFTERNOON. MY NAME IS JACOB JACKSON, AND I'M

23 HERE WITH THE JUSTICE COALITION. I'M HERE TO DEMAND FULL

24 TRANSPARENCY IN THE CITY PLAN. THE COUNTY AND THE PUBLIC MUST

25 BE ABLE TO SEE A DETAILED BUDGET FOR ALL PROPOSED CHANGES TO



THE BOARD OF
SUPERVISORS

1 POPULATIONS AND FACILITIES. YEAR AFTER YEAR WE SEE MONEY
2 WASTED ON COSMETIC IMPROVEMENTS, MAKING FACILITIES LOOK
3 BETTER. INSTEAD OF INVESTING IN REAL CHANGE, MEANWHILE WE'RE
4 TOLD THERE'S NO FUNDING FOR CRITICAL PROGRAMMING AND SERVICES
5 AND SIZES AND SPACES. HOW IS IT THAT IT'S POSSIBLE WHEN THE
6 PROBATION BUDGET HAS INCREASED EVERY YEAR? AND THIS IS TRULY
7 ABOUT SUPPORTING OUR YOUTH. AND WHY IS THE COMMUNITY BEING
8 KEPT IN THE DARK ABOUT HOW MUCH YOU'RE BEING SPENT AND WHERE
9 THE MONEY IS GOING? WE WANT LOTS OF ADJUNCTS TO REMAIN
10 COMMITTED TO THE YOUTH JUSTICE AND THE MAGIC PLAN AND TO
11 CONTINUE TO SHIFT THE PROBATION BUDGET. WE SEE FIRSTHAND HOW
12 FUNDS ARE MISUSED. JUST LOOK AT THE PAST ATTEMPTS LIKE WHEN
13 L.A. COMES OUT AND BUILT A \$3,500,000,000 WOMEN JAIL ON TOP OF
14 THE LAND WITHOUT COMMUNITY ORGANIZING. A JAIL WOULD HAVE BEEN
15 BUILT AND WOMEN WOULD HAVE BEEN INCARCERATED THERE TODAY. IN
16 AUGUST 2019, THE BOARD ULTIMATELY CANCELED PLANS TO BUILD THE
17 SO-CALLED --

18
19 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

20
21 **SPEAKER:** WITHOUT DELAY.

22
23 **MODERATOR:** HELEN EIGENBERG, YOUR LINE IS OPEN. YOU MAY BEGIN.

24
25 **SPEAKER:** HI, HELEN EIGENBERG. I LIVE IN SD3. I WANT TO THANK



THE BOARD OF
SUPERVISORS

1 SUPERVISOR HORVATH AND HAHN FOR THIS MOTION. ITEM 6, SUPPORT
2 OF MOTION 21. WE KNOW THAT THIS MOTION ENSURES ESSENTIAL
3 CHECKS AND BALANCES AND IS ALIGNED WITH OTHER TRANSPARENCY. WE
4 REALLY THINK WE DO THE RIGHT THING. LET US NOT FORGET THAT LOS
5 PADRINOS IS APRIL AND IT'S STILL OUT OF SUPPLY. WE NEED TO
6 SPEND TIME. THANK YOU.

7

8 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

9

10 **MODERATOR:** ANTONIETA GARCIA, YOUR LINE IS OPEN. YOU MAY BEGIN.

11

12 **SPEAKER:** HI, CAN YOU HEAR ME?

13

14 **EXECUTIVE OFFICER:** YES, WE CAN HEAR YOU, PLEASE BEGIN.

15

16 **SPEAKER:** HELLO? YES, HI, MY NAME IS ANTONIETA GARCÍA. I AM THE
17 CHAIRPERSON OF CENTRO CSO AND I'M ALSO AN EAST L.A. RESIDENT
18 IN EAST L.A. NEXT TO WHERE THEY WERE GOING TO BUILD THE
19 CONSTRUCTION OF EXTERA CHARTER. SO, I'M HERE TO REMIND YOU
20 THAT EAST L.A. IS A VERY IMPACTED COMMUNITY WITH A LONG
21 HISTORY SUFFERING FROM MANY SOCIAL ECONOMIC, ENVIRONMENTAL,
22 AND TRAFFIC BURDEN. THE LOCATION FOR THE PROPOSAL SCHOOL IS
23 NOT COMPATIBLE. I REPEAT AGAIN, IT'S NOT COMPATIBLE. IT IS IN
24 AN AREA WHICH IS DENSE IN THE MIDDLE OF A SINGLE AND
25 MULTIFAMILY RESIDENCE AND USED NEXT TO THE 5TH FREEWAY.



THE BOARD OF
SUPERVISORS

1 THERE'S ALSO GOING TO BE 300 STUDENTS IN ABOUT THE CAPACITY OF
2 525 STUDENTS. THAT'S ALSO INCLUDING STAFF. AND THEN I CAN
3 REMIND YOU THAT THERE'S A LOT OF TRAFFIC CONGESTION AND A LOT
4 OF PEDESTRIAN SPACING WHERE STUDENTS AND PEOPLE --

5

6 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

7

8 **MODERATOR:** SHEMEIKA HARRIS, YOUR LINE IS OPEN. YOU MAY BEGIN.

9

10 **SPEAKER:** GOOD MORNING, CAN YOU HEAR ME?

11

12 **EXECUTIVE OFFICER:** YES.

13

14 **SPEAKER:** HELLO?

15

16 **EXECUTIVE OFFICER:** PLEASE BEGIN.

17

18 **SPEAKER:** OKAY, THANK YOU. MY NAME IS SHEMEIKA HARRIS. I LIVE
19 IN DISTRICT TEN. I WOULD LIKE TO SPEAK ON ITEM 7 AND 26. --

20

21 **DAWYN HARRISON:** 26 IS BEING HELD.

22

23 **SPEAKER:** THE SUPERVISOR'S --

24

25 **SUP. KATHRYN BARGER, CHAIR:** 26 IS BEING HELD.



THE BOARD OF
SUPERVISORS

1

2 **DAWYN HARRISON:** YEAH, YOU CAN SPEAK ON ITEM 7. 26 IS BEING
3 HELD. YOU CAN SPEAK WHEN THAT ITEM IS CALLED.

4

5 **SPEAKER:** OH, I'M SO SORRY. I'M SO SORRY. OKAY. WELL, I WOULD
6 LIKE TO SPEAK THEN ON ITEM 26. I'M ACTUALLY CALLING ON BEHALF
7 OF MY DAUGHTER ASHLEY HARRIS, WHO IS A NEURODIVERGENT ADULT,
8 AND SHE WORKS FOR SPECIAL NEEDS NETWORK, SPECIAL FLAVORS
9 COMMUNITY KITCHEN FOOD TRUCK. AND I WOULD LIKE TO SAY THAT
10 SUPPORTING OPPORTUNITIES FOR NEURODIVERGENT INDIVIDUALS TO
11 WORK IN THE COMMUNITY IS SOMETHING THAT WE NEED TO EXPAND ON
12 AND CONTINUE. AND I'D LIKE TO THANK ALL THE BOARD OF
13 SUPERVISORS FOR THEIR CONTINUED SUPPORT. THANK YOU SO MUCH.

14

15 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

16

17 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS IN
18 QUEUE TO ADDRESS THE BOARD.

19

20 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. THAT CONCLUDES OUR TIME
21 FOR PUBLIC COMMENT ON THE ITEMS NOT HELD BY THE BOARD.
22 EXECUTIVE OFFICER, PLEASE INDICATE THE AGENDA ITEM NUMBERS ON
23 WHICH WE WILL BE VOTING.

24

25 **EXECUTIVE OFFICER:** THE FOLLOWING ITEMS ARE BEFORE YOU. ITEMS 2



THE BOARD OF
SUPERVISORS

1 THROUGH 17. 20, 21 WITH SUPERVISOR BARGER VOTING NO. 23, 24
2 WITH SUPERVISOR SOLIS ABSTAINING FROM THE VOTE. 25 WITH
3 SUPERVISOR BARGER VOTING NO. 27 TO 32, 34 TO 36, 38 TO 43, 45
4 THROUGH 53, 54A AND 54B, 57, 1D THROUGH 60. THESE ITEMS ARE
5 BEFORE YOU.

6

7 **SUP. KATHRYN BARGER, CHAIR:** SO, MOTION BY SUPERVISOR HAHN,
8 SECONDED BY SUPERVISOR HORVATH TO APPROVE THESE ITEMS WITH THE
9 EXCEPTION NOTED BY THE EXECUTIVE OFFICER. EXECUTIVE OFFICER,
10 PLEASE CALL THE ROLL.

11

12 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS?

13

14 **SUP. HILDA SOLIS:** AYE.

15

16 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

17

18 **SUP. HOLLY J. MITCHELL:** AYE.

19

20 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR
21 HORVATH?

22

23 **SUP. LINDSEY HORVATH:** AYE.

24

25 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. SUPERVISOR HAHN?



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** AYE.

3

4 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?

5

6 **SUP. KATHRYN BARGER, CHAIR:** AYE.

7

8 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. MOTION CARRIES, 5
9 TO 0.

10

11 **SUP. KATHRYN BARGER, CHAIR:** MEMBERS OF THE PUBLIC AND
12 COLLEAGUES WE ARE NOW GOING TO GO INTO CLOSED SESSION. WHILE
13 WE WERE IN CLOSED SESSION, WE WILL BE SHOWING A VIDEO
14 PRESENTATION. SUPERVISOR HORVATH HAS A VIDEO PRESENTATION ON
15 WOMEN'S HISTORY MONTH, RECOGNIZING WOMEN FROM THE THIRD
16 DISTRICT WHO WERE AFFECTED BY THE WILDFIRES. EXECUTIVE
17 OFFICER, PLEASE READ US INTO CLOSED SESSION.

18

19 **EXECUTIVE OFFICER:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,
20 AND NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL
21 CONVENE IN CLOSED SESSION TO DISCUSS ITEM NUMBER CS2,
22 CONFERENCE WITH LABOR NEGOTIATORS, FESIA DAVENPORT AND
23 DESIGNATED STAFF, AS INDICATED ON THE POSTED AGENDA.

24

25 [CLOSED SESSION]



THE BOARD OF
SUPERVISORS

1
2 **SUP. LINDSEY HORVATH [VIDEO RECORDING]:** I'M LINDSAY HORVATH,
3 YOUR LOS ANGELES COUNTY SUPERVISOR FOR THE THIRD DISTRICT AND
4 WE ARE HERE TO CELEBRATE WOMEN'S HISTORY MONTH JOINED BY AN
5 INCREDIBLE GROUP OF WOMEN FROM TOPANGA CARRIE CARRIER, DOROTHY
6 REIK , SUSAN NISSMAN AND ROSIE DAGIT ARE LOCAL LEADERS FROM
7 TOPANGA CANYON WHO WERE INCREDIBLY RESPONSIVE IN THE AFTERMATH
8 OF THE DEVASTATING WILDFIRES WE FACED THIS YEAR. YOU ALL MAKE
9 TOPANGA THE SPECIAL PLACE THAT IT IS, AND EACH OF YOU HAS BEEN
10 AN INCREDIBLE PARTNER TO ME, TO OUR ENTIRE THIRD DISTRICT
11 TEAM, TO YOUR COMMUNITY, TO OUR FIRST RESPONDERS, AND
12 ESPECIALLY TO YOUR FELLOW TOPANGANS. THANK YOU. ON BEHALF OF
13 THE THIRD DISTRICT AND ALL OF LOS ANGELES COUNTY, WE ARE
14 CELEBRATING WOMEN'S HISTORY MONTH, AND TODAY WE CELEBRATE YOU.
15 HAPPY WOMEN'S HISTORY MONTH. DOROTHY, YOU ARE THE DEFINITION
16 OF AN ACTIVIST. I HAVE KNOWN YOUR LEADERSHIP IN THE DEMOCRATIC
17 PARTY AND NOW WE HAVE SEEN FIRSTHAND JUST HOW DEDICATED YOU
18 ARE TO THE TOPANGA REGION. I KNOW YOU HAVE BEEN FOR MANY
19 YEARS, BUT AT THIS TIME OF CRISIS, YOU MADE SURE THAT PEOPLE
20 WERE CONNECTED. YOU SAID THE TOUGH THINGS WHEN THEY NEEDED
21 TO BE SAID, AND YOU SAID THE IMPORTANT THINGS THAT NEEDED TO
22 BE SAID TO MAKE SURE THAT WE WERE SHOWING UP FOR TOPANGA AND
23 MAKING SURE THE COMMUNITY WAS NEVER FORGOTTEN. I KNOW THAT YOU
24 TREASURE YOUR HOME AND THE STREET AND COMMUNITY IN WHICH YOU
25 LIVE, AND IT WAS OUR PLEASURE AND OUR HONOR TO FIGHT FOR YOU.



THE BOARD OF
SUPERVISORS

1 AND THANK YOU FOR GIVING US THE OPPORTUNITY TO SERVE TOPANGA
2 IN THIS TIME OF EMERGENCY AND FOR GIVING US THE OPPORTUNITY TO
3 DO IT RIGHT.

4
5 **DOROTHY REIK:** LINDSAY, YOU'RE GOING TO MAKE ME CRY. THANK YOU
6 SO MUCH. AND, YOU KNOW, YEAH, I'VE BEEN FIGHTING FOR TOPANGA
7 FOR 40 SOME ODD YEARS, AND IT'S BEEN MY PLEASURE AND MY HONOR
8 TO REPRESENT TOPANGA AT THE DEMOCRATIC PARTY AND TO MAKE SURE
9 THAT LEGISLATORS AND COUNTY SUPERVISORS AND CITY, WELL WE
10 DON'T HAVE A CITY COUNCIL, BUT THE COUNTY, LINDSAY, IS OUR
11 GOVERNMENT AND WE ALL KNOW IT AND WE KNOW TO COUNT ON YOU. AND
12 IT'S BEEN SUCH A JOY THAT YOU'VE BEEN THERE FOR US EVERY TIME,
13 ESPECIALLY FOR THOSE OF US UP ON SADDLE PEAK WHO GET FORGOTTEN
14 AND TO KNOW THAT YOU CARED AND YOU SENT THE FIRE DEPARTMENT UP
15 TO SADDLE PEAK WHICH WOULD HAVE BURNED ENTIRELY IF IT WASN'T
16 FOR YOU. WE WOULD HAVE LOST SADDLE PEAK. WE LOST SOME HOUSES
17 BEFORE THE FIREMEN GOT THERE BUT ONCE THEY GOT THERE SADDLE
18 PEAK GOT SAVED, TOPANGA GOT SAVED AND IT'S BECAUSE OF YOU
19 BECAUSE YOU LISTENED TO US AND WHEN WE TOLD YOU THIS IS WHERE
20 WE NEED FIREMEN, YOU SENT THE FIREMEN THERE WITHOUT ANY
21 HESITATION. AND I WILL SAY FOR THE WOMEN OF TOPANGA, THEY CAME
22 THROUGH. THE TOPANGA COMMUNITY HOUSE HELD A FIRE RECOVERY
23 EVENT BECAUSE TOPANGA'S COULDN'T GET TO PICO BOULEVARD AND
24 THEY STILL CAN'T GET TO PICO BOULEVARD BUT WE ALWAYS TAKE CARE
25 OF OUR OWN. TOPANGA IS INCREDIBLE COMMUNITY. TOPANGA IS SELF-



THE BOARD OF
SUPERVISORS

1 CARING COMMUNITY. WE NEVER LET ANY OF OUR PEOPLE LACK FOR
2 SUPPORT. EVERYBODY, EVERYBODY GETS SUPPORT, EVERYBODY GETS
3 HELP. YOU JUST HAVE TO REACH OUT AND TOPANGANS ARE ALWAYS
4 THERE FOR EACH OTHER. IT'S BEEN AN AMAZING JOURNEY SINCE THE
5 FIRST TOWN COUNCIL STARTED IN THE '70S AND FIGHTING DEVELOPERS
6 IN THE '70S AND THE '80S. AND I CAN'T TELL YOU THE HISTORY
7 I'VE SEEN IN TOPANGA CANYON. AND PEOPLE COME TO TOPANGA AND
8 THEY SAY, IT DOESN'T CHANGE. AND WE SAID, BECAUSE WE DON'T LET
9 IT CHANGE. AND THERE'S A BUMPER STICKER. AND THE BUMPER
10 STICKER SAID, DON'T TRY TO CHANGE TOPANGA. LET TOPANGA CHANGE
11 YOU. AND IT DOES. IF YOU STICK IT OUT, TOPANGA WILL CHANGE YOU
12 AND MAKE YOU A BETTER PERSON.

13 **SUP. LINDSEY HORVATH:** THANK YOU.

14
15 [END OF CLOSED SESSION]
16

17 **SUP. KATHRYN BARGER, CHAIR:** WE ARE NOW BACK IN OPEN SESSION.
18 EXECUTIVE OFFICER, PLEASE READ THE REPORT OF ACTION.
19

20 **EXECUTIVE OFFICER:** THE FOLLOWING IS A REPORT OF ACTION TAKEN
21 IN CLOSED SESSION ON APRIL 1, 2025. ITEM NUMBER CS2,
22 CONFERENCE WITH LABOR NEGOTIATORS. THESE ARE DAVENPORT AND
23 DESIGNATED STAFF. NO REPORTABLE ACTION WAS TAKEN. THANK YOU.
24

25 **SUP. KATHRYN BARGER, CHAIR:** ALL RIGHT, WE ARE GOING TO BEGIN



THE BOARD OF
SUPERVISORS

1 WITH ITEMS HELD BY THE BOARD AND WE WILL NOW MOVE ON TO ITEM
2 22, IMPLEMENTING THE BLUE-RIBBON COMMISSION ON HOMELESSNESS
3 REPORT RECOMMENDATION NUMBER ONE, TO ESTABLISH A COUNTY ENTITY
4 DEDICATED TO HOMELESS SERVICE DELIVERY. AND NUMBER THREE,
5 STREAMLINED LAHSA, WHICH WAS HELD BY SUPERVISOR HORVATH AND
6 MITCHELL. MEMBERS OF THE PUBLIC ON THE TELEPHONE, PLEASE PRESS
7 ONE THEN ZERO NOW TO COMMENT ON THIS ITEM. I THINK DO WE HAVE
8 CHERI TODOROFF HERE? HERE THEY COME. AND THEN WITH THAT I WILL
9 LET SUPERVISOR HORVATH BEGIN MAKING REMARKS.

10

11 **SUP. LINDSEY HORVATH:** ALL RIGHT, I KNOW YOU'RE COMING UP TO
12 THE DAIS, SO I'LL START TODAY WITH CHAIR BARGER. WE'RE
13 RECOMMENDING A CHANGE THAT I BELIEVE IS LONG OVERDUE TO
14 FUNDAMENTALLY TRANSFORM OVERSIGHT AND ACCOUNTABILITY FOR LOS
15 ANGELES COUNTY'S HOMELESS SERVICES SYSTEM. OUR HOMELESSNESS
16 CRISIS IS TOO BIG AND MEASURE A TAXPAYER INVESTMENTS ARE TOO
17 IMPORTANT TO CONTINUE WITH A STATUS QUO. IF WE'RE TO ENGENDER
18 THE PUBLIC'S TRUST, WE MUST TAKE ACTION FOR A MORE
19 CENTRALIZED, EFFECTIVE, DATA-DRIVEN STRATEGY TO REDUCE
20 HOMELESSNESS. INVESTMENTS MUST BE CONNECTED TO OUTCOMES,
21 OUTCOMES THAT THIS BOARD IS ULTIMATELY RESPONSIBLE FOR. WE
22 HAVE STUDIED THE HOMELESS SERVICE SYSTEM TO DEATH. THREE YEARS
23 AGO, THE BLUE-RIBBON COMMISSION ON HOMELESSNESS CONDUCTED AN
24 EXHAUSTIVE STUDY OF OUR COMPLEX SYSTEM AND OFFERED COMMON-
25 SENSE REFORMS. TODAY, WE'RE DISCUSSING IMPLEMENTING TWO OF THE



THE BOARD OF
SUPERVISORS

1 BIRCHES' RECOMMENDATIONS AT LONG LAST. ESTABLISHING A COUNTY
2 ENTITY DEDICATED TO HOMELESS SERVICE DELIVERY AND STREAMLINING
3 THE LOS ANGELES HOMELESS SERVICES AUTHORITY. ALL STUDIES FROM
4 BLUE RIBBON COMMISSION, OUR AUDITOR CONTROLLER, OR OUTSIDE
5 AGENCIES CONFIRM WHAT WE KNOW. THE SYSTEM WE HAVE IS SILOED
6 AND ACCOUNTABILITY IS DIFFUSE. IT IS FAIR TO ASK, HOW WILL
7 THIS BE DIFFERENT AND HOW WILL A COUNTY DEPARTMENT LEAD TO
8 DIFFERENT OUTCOMES? AND I WANT TO BE CLEAR THAT THIS IS NOT
9 MORE GOVERNMENT, IT IS BETTER GOVERNMENT. AND THE GOLD
10 STANDARD EXISTS RIGHT HERE IN THE COUNTY'S DEPARTMENT OF
11 HEALTH SERVICES. IT'S CALLED HOUSING FOR HEALTH, AND IT IS THE
12 CORNERSTONE FOR THE NEW PROPOSED DEPARTMENT. AND I THINK IT'S
13 IMPORTANT THAT EVERYONE HERE, ALL OF OUR PARTNERS, ALL OF OUR
14 88 CITIES UNDERSTAND THE HOUSING FOR HEALTH DIFFERENCE, WHAT
15 THEY CALL WHATEVER IT TAKES FOR AS LONG AS IT TAKES. SO, I
16 KNOW WE'VE BEEN JOINED BY MANY OF OUR PARTNERS NOW. AND I WILL
17 FIRST TURN IT TO SARAH, TO OUR DIRECTOR OF HOUSING FOR HEALTH
18 TO PROVIDE AN OVERVIEW.

19
20 **SARAH MAHIN:** THANK YOU, GOOD AFTERNOON, AND THANKS FOR HAVING
21 ME HERE TODAY. I'M SARAH MAHIN, DIRECTOR OF HOUSING FOR
22 HEALTH, AND I'M HONORED AND PRIVILEGED TO PRESENT THE HISTORY
23 OF HOUSING FOR HEALTH, THE TYPES OF HOUSING AND SERVICES THAT
24 WE OFFER, AND OUR APPROACH TO IMPROVING THE HEALTH AND WELL-
25 BEING OF SOME OF L.A. COUNTY'S MOST VULNERABLE RESIDENTS. NEXT



THE BOARD OF
SUPERVISORS

1 SLIDE. HOUSING FOR HEALTH WAS CREATED IN 2012 AS A
2 PRESCRIPTION FOR HOUSING FOR DHS PATIENTS WHO FREQUENTED
3 COUNTY HOSPITALS AND WERE HOMELESS. THE GOAL WAS TO REDUCE
4 UNNECESSARY ER VISITS AND HOSPITAL STAYS AND TO IMPROVE
5 PATIENT OUTCOMES. HEALTH SERVICES LEADERSHIP UNDERSTOOD HOW
6 SOMEONE'S LACK OF HOUSING AND ACCESS TO BASIC SOCIAL SERVICES
7 CAN UNDERMINE EVERYTHING THAT THEY WERE TRYING TO DO IN
8 TRADITIONAL HEALTH CARE SETTINGS. RECOGNIZING THAT THIS
9 POPULATION OFTEN HAS COMPLEX CONDITIONS AND HISTORIES OF
10 TRAUMA, HOUSING FOR HEALTH STARTED WITH THE PERSON,
11 UNDERSTANDING THEIR NEEDS, THEIR WANTS, AND WE BUILT OUR
12 SOLUTIONS AND SYSTEM FROM THERE. RECOGNIZING THAT PEOPLE'S
13 NEEDS CHANGE OVER TIME, WE'VE DESIGNED OUR SYSTEM TO ADAPT
14 TOO. THAT'S BECAUSE THE PEOPLE WE SERVE ARE AT THE CENTER OF
15 EVERYTHING THAT WE DO. BEING NEW IN 2012, WE HAD THE BENEFIT
16 OF GETTING TO LEARN FROM OTHERS. WE WERE BUILT ON SOME CORE
17 PRINCIPLES THAT ARE BASED ON THOSE LESSONS. DOING WHATEVER IT
18 TAKES FOR AS LONG AS IT TAKES. WE'VE EMBRACED THE GREAT MOLLY
19 LOWRY'S MOTTO, IT'S WHAT WE EXPECT OF OUR CONTRACTORS, OUR
20 PARTICIPANTS, AND OURSELVES. WE INTEGRATE HEALTH AND SOCIAL
21 SERVICES WITH HOUSING. THE PEOPLE WE FOCUSED ON OVER THE YEARS
22 HAVE COMPLEX HEALTH AND BEHAVIORAL HEALTH NEEDS. SO, WE BUILT
23 OUR SYSTEM TO INCLUDE A RANGE OF CLINICAL SUPPORTS BECAUSE
24 DOING HOUSING FIRST RIGHT MEANS THAT IT'S NOT HOUSING ONLY. WE
25 MEET PEOPLE WHEREVER THEY ARE, ENSURING THAT THEY HAVE THE



THE BOARD OF
SUPERVISORS

1 SUPPORT AND THE RIDE THAT THEY NEED ON THEIR JOURNEY. WE ARE
2 STRENGTHS-BASED AND SOLUTIONS-ORIENTED. WE EMPOWER OUR STAFF,
3 OUR CONTRACTED PROVIDERS, AND OUR PARTICIPANTS TO BUILD OFF
4 THEIR STRENGTHS, TO SOLVE CHALLENGES THAT COME THEIR WAY, AND
5 TO CREATE A MORE EQUITABLE AND JUST LOS ANGELES, BECAUSE WE
6 ALL HAVE A ROLE TO PLAY IN THAT. WE WORK WITH HUNDREDS OF
7 COMMUNITY-BASED ORGANIZATIONS AND WE TAKE A PARTNERSHIP
8 APPROACH TO CONTRACTING WITH OUR SERVICE PROVIDERS. WE LISTEN
9 TO THEM, WE TRUST THEIR EXPERTISE AND ON-THE-GROUND KNOWLEDGE,
10 AND WE SUPPORT THEM ALONG THE WAY. THIS WORK IS COMPLICATED
11 ENOUGH, SO WE TRY TO MAKE THINGS AS SIMPLE AS POSSIBLE SO THAT
12 OUR PARTNERS CAN FOCUS ON SERVING THE PERSON THAT'S IN FRONT
13 OF THEM AND NOT ON MANAGING COMPLICATED CONTRACTING,
14 FINANCING, ADMINISTRATIVE, AND OTHER WORKFLOW PROCESSES. WE
15 WORK WITH OUR FUNDERS TO ALIGN THEIR REQUIREMENTS WITH OUR
16 SCOPES OF WORK. AND THEN WE AT HOUSING FOR HEALTH HANDLE ALL
17 THE BILLING AND REPORTING ON THE BACK END. THAT SIMPLY MEANS
18 THAT OUR CONTRACTED PROVIDERS DON'T HAVE TO WORRY ABOUT WHAT
19 FUNDING STREAM IS BEING USED, WHAT THE REQUIREMENTS ARE FOR
20 THAT FUNDING, AND WHAT HAPPENS WHEN THE FUNDING STREAM ENDS.
21 WE CONTAIN ALL THAT PAIN WITHIN HOUSING FOR HEALTH SO THAT OUR
22 CONTRACTED PROVIDERS, CASE MANAGERS, AND PARTICIPANTS DON'T
23 HAVE TO WORRY ABOUT IT. BUT WE ALSO HOLD THEM ACCOUNTABLE. THE
24 EXPECTATIONS IN OUR CONTRACTS ARE CLEAR, AND OUR OVERSIGHT
25 FOCUSES ON THE THINGS THAT WE THINK MATTER THE MOST. IN OUR



THE BOARD OF
SUPERVISORS

1 INTENSIVE CASE MANAGEMENT CONTRACTS, FOR EXAMPLE, WE MONITOR
2 PARTICIPANT PROGRESS ACTIVELY TO ENSURE THAT SERVICES ARE
3 BEING DELIVERED, THAT PEOPLE'S NEEDS ARE GETTING CONTINUALLY
4 REASSESSED, AND THAT THE CARE PLANS ARE GETTING REGULARLY
5 UPDATED. AND WE ISSUE CONTRACTOR DISCREPANCY REPORTS AND
6 RECOUP FUNDS IF THESE BASIC EXPECTATIONS ARE NOT BEING MET. WE
7 MONITOR THE HEALTH INSURANCE STATUS OF EVERY INTENSIVE CASE
8 MANAGEMENT SERVICES PARTICIPANT AT PROGRAM ENTRY AND EVERY
9 MONTH THEREAFTER. BECAUSE WE WANT TO MAKE SURE THAT PEOPLE
10 KEEP THEIR INSURANCE AND IT HELPS US WITH BILLING THEIR HEALTH
11 PLAN SO THAT WE CAN BRING IN MEDI-CAL DOLLARS THROUGH CAL AIM
12 BECAUSE WE NEED EVERY DOLLAR WE CAN GET. WE CUSTOMIZE OUR
13 MONITORING AND TECHNICAL ASSISTANCE BASED ON THE PERFORMANCE
14 OF EACH CONTRACTOR. AS AN EXAMPLE, WE MIGHT HAVE STAFF ONSITE
15 EVERY DAY AT AN INTERIM HOUSING SITE THAT'S STRUGGLING AND GO
16 LESS FREQUENTLY TO ONE THAT'S DOING WELL. WE EMBRACE
17 CONTINUOUS PROCESS AND QUALITY IMPROVEMENT AND ADJUST CULTURE
18 APPROACH THAT ENCOURAGES OPEN COMMUNICATION AND LEARNING FROM
19 ERRORS BECAUSE WE ALL MAKE THEM. WE KNOW THAT THERE ARE
20 IMPROVEMENTS WE STILL NEED TO MAKE AND WE ALWAYS WELCOME
21 FEEDBACK. HOUSING FOR HEALTH HAS GROWN SIGNIFICANTLY OVER THE
22 LAST 13 YEARS, THANKS TO VARIOUS ACTIONS BY YOUR BOARD,
23 MEASURE H, MEDICAID WAIVERS, PHILANTHROPY, AND THROUGH
24 INVESTMENTS BY OTHER COUNTY DEPARTMENTS, METRO, AND CITIES
25 ACROSS THE COUNTY WHO FUND HOUSING FOR HEALTH TO CREATE



THE BOARD OF
SUPERVISORS

1 HOUSING AND SERVICES FOR THEIR PRIORITIZED POPULATIONS. TODAY
2 HOUSING FOR HEALTH'S BUDGET IS OVER \$875,000,000, AND WE HAVE
3 OVER 600 STAFF WHO COMPLETE A WIDE VARIETY OF TASKS, FROM
4 DIRECT AND CLINICAL SERVICES, TO ADMINISTRATIVE FUNCTIONS LIKE
5 FINANCE AND CONTRACTING, TO PROGRAM MANAGEMENT AND PROVIDING
6 ON-THE-GROUND TECHNICAL ASSISTANCE. THE BULK OF OUR WORK,
7 THOUGH, IS ACHIEVED THROUGH THE INCREDIBLE EFFORTS OF OUR
8 COMMUNITY-BASED PARTNERS AND CONTRACTED PROVIDERS. HOUSING FOR
9 HEALTH OFFERS A RANGE OF SERVICES, AND WE AIM TO KEEP EQUITY
10 AT THE CENTER OF WHAT WE DO. THROUGH OUR HOMELESSNESS
11 PREVENTION UNIT, WE TARGET PEOPLE ON THE BRINK OF
12 HOMELESSNESS, THE MAJORITY OF WHOM ARE BLACK AND LATINX, AND
13 WE HELP TO KEEP THEM HOUSED. THROUGH A PARTNERSHIP WITH UCLA'S
14 CALIFORNIA POLICY LAB AND THE COUNTY CHIEF INFORMATION OFFICE,
15 WE PROACTIVELY REACH OUT TO PEOPLE WHO ARE IDENTIFIED AS BEING
16 AT THE HIGHEST RISK OF HOMELESSNESS, PROVIDE CASE MANAGEMENT
17 AND FINANCIAL ASSISTANCE, AND NOW WE'RE EVALUATING THE PROGRAM
18 SO WE CAN LEARN. THROUGH CONTRACTS, WE OPERATE OVER 100
19 OUTREACH TEAMS WHO ARE OUT ON THE STREETS, AT ENCAMPMENT
20 RESOLUTION EVENTS, ON METRO LINES, ENGAGING WITH PEOPLE,
21 DELIVERING CARE, AND CONNECTING TO HOUSING AND SERVICES. OUR
22 MULTIDISCIPLINARY TEAMS INCLUDE CASE MANAGERS AND MENTAL
23 HEALTH, SUBSTANCE USE, AND PEER SPECIALISTS WHO HAVE DIRECT
24 ACCESS TO STREET MEDICINE, NURSES, AND DOCTORS. WE OPERATE
25 OVER 3,200 INTERIM HOUSING BEDS, INCLUDING STABILIZATION AND



THE BOARD OF
SUPERVISORS

1 RECUPERATIVE CARE BEDS THAT PROVIDE CLINICALLY ENRICHED
2 SERVICES, SAFE LANDINGS, AND THE PATHWAY HOME INTERIM HOUSING
3 SITES. WE OFFER A RANGE OF PERMANENT HOUSING SERVICES. MOST
4 NOTABLE ARE OUR FLEXIBLE HOUSING SUBSIDY POOL AND OUR
5 INTENSIVE CASE MANAGEMENT SERVICES PROGRAMS, WHICH HAVE BECOME
6 NATIONAL MODELS FOR HOW TO BRAID FUNDING AND BRING PERMANENT
7 HOUSING SOLUTIONS TO SCALE. THROUGH THE FLEXPPOOL, WE FUND
8 THOUSANDS OF LOCAL RENT SUBSIDIES, HAVE SECURED THOUSANDS OF
9 RENTAL UNITS FOR PEOPLE WHO ARE FORMERLY HOMELESS. WE PAY TO
10 PLACE PEOPLE INTO BOARDING CARES AND WE'VE HELPED TO CREATE
11 NEARLY 2,000 NEW UNITS OF PROJECT-BASED HOUSING THROUGH OUR
12 MASTER RENTAL SUBSIDY AGREEMENTS. WE OPERATE CBEST, THE
13 COUNTYWIDE BENEFITS ENTITLEMENT SERVICES TEAM THAT SUPPORTS
14 PEOPLE THROUGH THE OFTEN ARDUOUS PROCESS OF GETTING DISABILITY
15 BENEFITS. AND FINALLY, WE INTEGRATE CLINICAL SUPPORTS AND
16 SERVICES THROUGH IT ALL. WE HAVE NURSES, PHYSICIANS,
17 OCCUPATIONAL THERAPISTS, SOCIAL WORKERS, COMMUNITY HEALTH
18 WORKERS, A LIST GOES ON. AND WHILE WE DON'T NEARLY HAVE ENOUGH
19 TO MEET EVERYONE'S NEEDS, WE DO THE BEST WITH WHAT WE HAVE AND
20 HELP AS MANY PEOPLE AS WE CAN. HOUSING FOR HEALTH HAS BECOME
21 FAR REACHING AND HELPS TENS OF THOUSANDS OF PEOPLE EVERY YEAR
22 ACROSS L.A. COUNTY. I'M NOT GOING TO GO THROUGH ALL OF OUR
23 OUTCOMES FROM 2024, BUT A FEW HIGHLIGHTS. HOUSING FOR HEALTH
24 SYSTEM OF CARE SERVED 57,000 PEOPLE ACROSS L.A. COUNTY LAST
25 YEAR. OUR MULTIDISCIPLINARY TEAMS REACHED MORE THAN 20,000



THE BOARD OF
SUPERVISORS

1 UNSHELTERED PEOPLE AND CONNECTED ALMOST A QUARTER OF THOSE
2 PEOPLE TO INTERIM HOUSING. THERE WERE NOT NEARLY 7,000 PEOPLE
3 WHO WERE SERVED THROUGH HOUSING FOR HEALTH'S INTERIM HOUSING
4 PROGRAMS, AND 37% OF PEOPLE WHO EXITED OUR INTERIM HOUSING
5 PROGRAMS EXITED TO PERMANENT HOUSING. WE PROVIDED INTENSIVE
6 CASE MANAGEMENT SERVICES TO 25,000 PEOPLE IN PERMANENT
7 SUPPORTIVE HOUSING, AND 94% OF PEOPLE RETAINED THEIR HOUSING
8 AFTER ONE YEAR. AND MORE THAN 8,800 PEOPLE RECEIVED DISABILITY
9 BENEFITS ADVOCACY SERVICES. AND OUR PARTICIPANTS HAD AN 84%
10 CLAIMS APPROVAL RATE AND RECEIVED \$9,300,000 IN BACK PAY FROM
11 SOCIAL SECURITY THAT CAME HOME TO L.A. HOUSING FOR HEALTH
12 KNOWS THAT HOMELESSNESS IS FAR TOO BIG FOR ANY ONE ENTITY TO
13 SOLVE ALONE. PARTNERSHIP IS CRITICAL AND IT'S CORE TO WHAT WE
14 DO. WE CAN DO MORE AND WE CAN DO BETTER BY WORKING TOGETHER,
15 BY LEVERAGING OUR DIVERSE STRENGTHS, PERSPECTIVES AND
16 RESOURCES. ONE EXAMPLE OF THIS IS THE SKID ROW ACTION PLAN. WE
17 WORKED WITH THE COMMUNITY AND HOSTED A SERIES OF COMMUNITY
18 DESIGN SESSIONS WITH RESIDENTS OF SKID ROW, WITH STAFF WHO
19 WORK IN PUBLIC AND PRIVATE AGENCIES IN SKID ROW, AND WITH THE
20 CITY OF L.A., WHO'S OUR PARTNER IN THESE EFFORTS. AT THESE
21 DESIGN SESSIONS, WE ALL CAME TOGETHER TO BRAINSTORM IDEAS FOR
22 WHAT SKID ROW NEEDS TO THRIVE, AND NOW WE'RE EXECUTING UPON
23 THAT VISION TOGETHER. IN PARTNERSHIP WITH YOU, SUPERVISOR
24 SOLIS, AND CO-DESIGNED WITH THE SKID ROW COMMUNITY, WE'RE
25 GETTING READY TO OPEN THE CROCKERCARE CAMPUS, WHICH WILL



THE BOARD OF
SUPERVISORS

1 INCLUDE SAFE SERVICES AND THE HARM REDUCTION HEALTH HUB,
2 OFFERING ESSENTIALS LIKE SHOWERS AND RESTROOMS, CHARGING
3 STATIONS AND WATER STATIONS, AS WELL AS CRITICAL SUPPORT TO
4 HELP PEOPLE ON THEIR PATHWAY OUT OF HOMELESSNESS, LIKE HEALTH,
5 MENTAL HEALTH, SUBSTANCE USE, AND INCOME SUPPORT SERVICES, ALL
6 IN ONE CAMPUS IN THE HEART OF SKID ROW. WE'RE ALSO OPENING AN
7 ENRICHED RESIDENTIAL CARE SITE RIGHT NEXT DOOR IN PARTNERSHIP
8 WITH THE DEPARTMENT OF MENTAL HEALTH AND WITH THE WESLEY
9 HEALTH CENTERS TO CREATE BOARDING CARE BEDS, WHICH ARE A
10 HOUSING OPTION THAT DOESN'T CURRENTLY EXIST IN SKID ROW. THE
11 SKID ROW ACTION PLAN ALSO CALLED FOR THE FORMATION OF SKID ROW
12 RESIDENT COUNCILS, WHICH HAVE LAUNCHED AND CONSIST OF PAID
13 LIVED EXPERTS FROM THE COMMUNITY WHO ARE WORKING ALONGSIDE TO
14 IMPROVE THE QUALITY AND CONDITIONS OF INTERIM AND PERMANENT
15 HOUSING IN THE AREA. WE'RE STARTING TO SEE RESULTS FROM THIS
16 COLLABORATIVE WORK. BETWEEN JULY 2023 AND DECEMBER 2024,
17 HOUSING FOR HEALTH AND OUR PARTNERS IN SKID ROW HAVE BROUGHT
18 IN 2,590 UNSHELTERED PEOPLE FROM SKID ROW INTO INTERIM
19 HOUSING, AND WE BROUGHT 1,475 UNSHELTERED PEOPLE FROM SKID ROW
20 INTO PERMANENT HOUSING. WE KNOW THAT OUR WORK MUST BE DONE IN
21 COMMUNITY WITH COMMUNITY. WE MUST LISTEN, WE MUST CO-DESIGN
22 OUR SERVICES AND SYSTEMS WITH PEOPLE WHO HAVE LIVED EXPERTISE,
23 WITH OUR PROVIDERS, WITH GRASSROOTS ORGANIZATIONS, WITH THE
24 CITIES IN THIS COUNTY, AND WITH ANYONE AND EVERYONE WHO HAS
25 SOLUTIONS TO BRING TO THE TABLE. SO FINALLY, ON BEHALF OF THE



THE BOARD OF
SUPERVISORS

1 HOUSING FOR HEALTH TEAM, I WANT TO EXTEND OUR HEARTFELT
2 GRATITUDE TO OUR COUNTLESS PARTNERS IN THIS WORK, TO OUR
3 PARTICIPANTS WHOSE RESILIENCE AND INGENUITY INSPIRES US DAILY,
4 TO THIS BOARD, TO THE CEO, AND TO THE DEPARTMENT OF HEALTH
5 SERVICES FOR SUPPORTING AND ENABLING OUR WORK OVER THE PAST 13
6 YEARS. WE KNOW THAT THERE'S STILL A LONG WAY TO GO, BUT WE'RE
7 PROUD OF HOW FAR WE'VE COME AND WE'RE DEEPLY COMMITTED TO THIS
8 MISSION. THANK YOU.

9
10 **SUP. LINDSEY HORVATH:** THANK YOU. AND THANK YOU FOR THE
11 INSPIRING WORK THAT YOU'RE DOING. I WANT TO EMPHASIZE THAT
12 HOUSING FOR HEALTH IS THE MOST SUCCESSFUL PROGRAM ACROSS
13 ANYTHING BEING DONE IN THE COUNTY TO DATE. YOU HAVE A 37%
14 THROUGHPUT RATE, WHICH MEANS 37% OF PEOPLE YOU SERVE IN
15 INTERIM HOUSING SUCCESSFULLY TRANSFER TO PERMANENT HOUSING.
16 THIS IS THE HIGHEST RATE ACROSS ANY PROGRAM THAN LAHSA, INSIDE
17 SAFE, PATHWAY HOME, AND OTHERS. AND MORE THAN 8,800 PEOPLE
18 RECEIVED BENEFITS ADVOCACY SERVICES. AND YOUR PARTICIPANTS HAD
19 AN 84% CLAIMS APPROVAL RATE. OF THE 25,000 PEOPLE WHO RECEIVED
20 INTENSIVE CASE MANAGEMENT SERVICES AND PERMANENT SUPPORTIVE
21 HOUSING LAST YEAR, 94% OF THEM RETAINED HOUSING AFTER ONE
22 YEAR. WE ALSO KNOW THAT PREVENTION IS A PRIORITY FOR THIS
23 BOARD. 90% OF THE PEOPLE YOUR HOMELESSNESS PREVENTION UNIT
24 SERVED LAST YEAR RETAINED THEIR HOUSING. THESE ARE STATS THAT
25 ARE WORTH NOTING AND BEING DATA DRIVEN AND OUTCOME DRIVEN IS



THE BOARD OF
SUPERVISORS

1 WHAT PEOPLE ARE LOOKING FOR. HOW DO WE MAKE SURE THAT THE
2 RESULTS THAT PEOPLE EXPECT FROM THEIR DOLLARS ARE WHAT THEY'RE
3 SEEING OUT IN THEIR COMMUNITIES. AND SO, BEFORE I GET TO OUR
4 DISCUSSION, I'D ALSO WANT TO ACKNOWLEDGE CHERI TODOROFF, OUR
5 DIRECTOR OF THE HOMELESS INITIATIVE, TO SHARE THE PHASES OF
6 THE PROCESS AS LAID OUT IN THIS MOTION AND THE ASSOCIATED
7 TIMELINE. CHERI.

8

9 **CHERI TODOROFF:** GOOD AFTERNOON, I'M CHERI TODOROFF, THE
10 DIRECTOR OF THE HOMELESS INITIATIVE. THERE IS A SLIDE TO
11 SUPPORT THIS, THERE WE GO. JUST WANT TO SHARE AT A HIGH-LEVEL
12 TIMELINE AND PHASES FOR CREATING A NEW DEPARTMENT. THE MOTION
13 THAT IS BEFORE US CONTEMPLATES ESTABLISHING A JOINT
14 ADMINISTRATIVE TEAM BY THE END OF THIS MONTH. THE ORIGINAL
15 REPORT BACK BY THE CEO TO THE BOARD ON THE FEASIBILITY OF
16 ESTABLISHING A COUNTY DEPARTMENT INCLUDED AN ESTIMATED
17 TIMELINE FOR THE CHIEF EXECUTIVE OFFICE HOMELESS INITIATIVE,
18 AS WELL AS DHS HOUSING FOR HEALTH, TO START WORKING TOGETHER
19 AND ALIGNING AND INTEGRATING AND OPERATING AS A TEAM AND AN
20 ORGANIZATION AS OF JULY 1. HOWEVER, AT WHICH POINT THE BOARD
21 TAKES ACTION, WE CAN BEGIN THAT WORK IMMEDIATELY AND START
22 COORDINATING OUR EFFORTS TOGETHER. THERE ARE SOME SPECIFIC
23 TECHNICAL AND LOGISTICAL PIECES THAT COME WITH ACTUALLY
24 CREATING A COUNTY DEPARTMENT, WHICH WE HAVE OTHER FOLKS HERE
25 THAT CAN SPEAK TO THAT IF WE WANT TO GET INTO THAT DETAIL. SO,



THE BOARD OF
SUPERVISORS

1 THE TIMELINE FOR ACTUALLY CREATING A NEW COUNTY DEPARTMENT IS
2 TO DO THAT AND HAVE IT BE EFFECTIVE JANUARY 1 OF 2026. AND
3 THEN IF THE BOARD TAKES ACTION TO ADVANCE WITH A TRANSITION OF
4 COUNTY FUNDING FROM LAHSA TO THIS COUNTY DEPARTMENT, THE GOAL
5 WOULD BE TO HAVE THAT COMPLETED BY JULY 1 OF 2026. UNDERNEATH
6 ALL OF THIS ARE A NUMBER OF STEPS, AND SO YOU CAN SEE THAT
7 HERE IN THE BLUE BARS, CERTAINLY STARTING IMMEDIATELY WITH A
8 FOCUS ON ORGANIZATIONAL STRUCTURE AND BUDGET AS THOSE ARE
9 ESSENTIAL TO BEING ABLE TO ACTUALLY SET UP A NEW DEPARTMENT
10 AND ALIGNED WITH THOSE, THOSE FISCAL CONTROLS AND
11 ADMINISTRATION SYSTEMS AND IDENTIFYING THE OFFICE SPACE THAT
12 WILL BE USED BY THE NEW DEPARTMENT. THOSE ARE ACTIVITIES THAT
13 ARE IMPORTANT FOR THE LAUNCH OF THE DEPARTMENT. THERE ARE
14 OTHER ACTIVITIES THAT ARE JUST AS IMPORTANT FOR THE LAUNCH
15 THAT WOULD BE ONGOING AS WELL. AT THE TOP OF THOSE, THE
16 STAKEHOLDER ENGAGEMENT, THAT COMMUNICATIONS AND CHANGE
17 MANAGEMENT, WHICH WOULD BE HAPPENING DURING THIS ENTIRE
18 PROCESS, AS WELL AS THE CONTRACT MANAGEMENT COMPONENT, WHICH
19 HAS NOT TO DO WITH THE PHASE ONE ALIGNMENT OF HOUSING FOR
20 HEALTH AND THE HOMELESS INITIATIVE, BUT ALSO CARRIES INTO
21 PHASE TWO WITH THOSE CONTRACTS AND RESOURCES THAT ARE
22 CURRENTLY ADMINISTERED BY LAHSA. AND JUST AS IMPORTANT DURING
23 THIS ENTIRE PERIOD WOULD BE ISSUES RELATED TO TECHNOLOGY AND
24 DATA MANAGEMENT, LEGAL, COMPLIANCE, AND RISK MANAGEMENT, AS
25 WELL AS STAFFING AND WORKING WITH OUR LABOR PARTNERS.



THE BOARD OF
SUPERVISORS

1
2 SO THAT IS A HIGH-LEVEL OVERVIEW OF THE STEPS THAT WOULD TAKE
3 TO CREATE THE NEW DEPARTMENT.
4

5 **SUP. LINDSEY HORVATH:** THANK YOU VERY MUCH. I WILL JUST SAY FOR
6 MY PART, THE STATUS QUO IS NOT SERVING ANYONE. IF WE ACCEPT
7 IT, NOTHING WILL EVER CHANGE. MEASURE A BROUGHT MUCH NEEDED
8 CHANGE DRIVEN BY THE PUBLIC. THIS MOMENT IS ABOUT THE COUNTY
9 TAKING THE DOLLARS THAT TAXPAYERS HAVE ENTRUSTED TO US AND
10 INVESTING THEM IN WHAT WORKS. WE ALL HAVE THE POWER TO CREATE
11 MEANINGFUL CHANGE INCLUDING OUR COLLEAGUES AT LOS ANGELES CITY
12 HALL AND ALL OF OUR CITY HALLS, BECAUSE AS I ALWAYS SAY, LAHSA
13 IS US. I KNOW PEOPLE ARE GOING TO CAST DOUBTS, BUT I WON'T
14 SUCCUMB TO CRITICISM OR CYNICISM. I PUT MYSELF ON LAHSA
15 BECAUSE I NEED TO EXPERIENCE IT FOR MYSELF AND WHILE IT HASN'T
16 FULLY DELIVERED, I WANT TO MAKE VERY CLEAR THAT IT'S NOT
17 BECAUSE OF THE PEOPLE WHO WORK THERE. IN FACT, MANY TALENTED
18 PEOPLE WHO ALSO BELIEVE IN A DIFFERENT FUTURE HAVE BEEN
19 ABANDONED BY A BROKEN SYSTEM. SO I WANT TO SPEAK DIRECTLY TO
20 OUR WORKFORCE AND SAY THAT MEMBERS OF OUR COUNTY FAMILY WHO
21 TOUCH HOMELESSNESS, LAHSA OF TEAM MEMBERS, AND OUR SERVICE
22 PROVIDERS, WE ARE GOING TO DO THIS THOUGHTFULLY AND YOUR ROLE
23 IN SOLVING HOMELESSNESS IS ESSENTIAL WE WILL IMPLEMENT THIS
24 INTEGRATION WITH OUR TALENTED WORKFORCE IN MIND COLLEAGUES WE
25 ARE CAPABLE OF FIXING ENTRENCHED PROBLEMS I HAVE TREMENDOUS



THE BOARD OF
SUPERVISORS

1 HOPE BECAUSE I CAN SEE A FUTURE WHERE WE STRATEGICALLY PREVENT
2 PEOPLE FROM FALLING INTO HOMELESSNESS AND INTENTIONALLY,
3 RELENTLESSLY, AND SUCCESSFULLY HOUSING AND STABILIZING THOSE
4 WHO ARE HOMELESS TODAY. THE POSSIBILITIES ARE ENDLESS IF WE
5 ARE UNAFRAID AND WE SAY YES TO A NEW BEGINNING. CHANGE IS
6 UNCOMFORTABLE, BUT WE OWE IT TO OUR COMMUNITIES TO LEAD BOLDLY
7 AND TO GIVE PEOPLE A REASON TO HOLD ON TO HOPE. AND WHILE I'M
8 FILLED WITH HOPE IN THIS MOMENT, I ALSO REMAIN DEEPLY
9 IMPATIENT. I HAVE HEARD THAT THIS CHANGE IS PROPOSED TO BE
10 HAPPENING TOO QUICKLY, BUT I REJECT THAT NOTION WHEN SEVEN
11 PEOPLE A DAY DIE ON OUR STREETS IN LOS ANGELES COUNTY. OUR
12 NEED IS URGENT. IT IS TIME TO EMPOWER HOUSING FOR HEALTH'S
13 MODEL WITH MORE RESOURCES AND DOLLARS. WE CAN DO BIG THINGS.
14 THINGS THAT WORK. HOUSING FOR HEALTH WORKS AND THE BOARD OF
15 SUPERVISORS CREATED IT. TO EXPEDITE A UNIFIED PLAN ON
16 HOMELESSNESS, ALL OF THE INVESTMENTS, ACTIVITIES, AND
17 OVERSIGHT THAT IS CURRENTLY SPREAD ACROSS MANY DEPARTMENTS AND
18 AGENCIES MUST BE UNIFIED INTO ONE DEPARTMENT WITH THE
19 AUTHORITY TO LEAD A MULTIFACETED, MULTI-JURISDICTIONAL
20 STRATEGY FOCUSED ON GETTING PEOPLE INTO SERVICES AND HOUSING.
21 THIS INTEGRATION OF COUNTY SERVICES MUST INCLUDE ALL OF OUR
22 DEPARTMENTS THAT ARE SUPPORTING PEOPLE EXPERIENCING
23 HOMELESSNESS. FROM MENTAL HEALTH, TO PUBLIC HEALTH, TO
24 DEPARTMENT OF CHILDREN AND FAMILY SERVICES, AND OUR DEPARTMENT
25 OF PUBLIC SOCIAL SERVICES. THIS IS AN OPPORTUNITY TO



THE BOARD OF
SUPERVISORS

1 STRENGTHEN OUR SAFETY NET WITH THE CONSOLIDATION OF ALL OF OUR
2 COUNTY SERVICES AND STREAMLINE ACCESS TO PEOPLE THAT NEED IT
3 THE MOST. WE HAVE TO CREATE PROGRAMS THAT WORK FOR THE PEOPLE
4 WHO NEED THEM, NOT MAKE THEM FIT INTO A SYSTEM THAT DOESN'T
5 DELIVER FOR THOSE WHO NEED OUR SUPPORT. THIS IS THE MOMENT FOR
6 INNOVATION AND THE CREATION OF A PERSON-CENTERED APPROACH THAT
7 MEETS PEOPLE WHERE THEY ARE, FOCUSED ON REAL-TIME DATA,
8 TRANSPARENT CONTRACT MANAGEMENT, AND UNITY OF EFFORT TO
9 DELIVER RESULTS. THIS IS ABOUT COORDINATION AND FOCUS. AS
10 MEASURE A INVESTMENTS COME INTO THE SYSTEM, THIS IS THE IDEAL
11 TIME TO MAKE THIS CHANGE. CHANGE AND STRUCTURAL REFORM ARE
12 HARD. THE STATUS QUO IS NOT SERVING ANYONE. IF WE ACCEPT IT,
13 NOTHING WILL EVER CHANGE. THIS IS THE MOMENT OF CHANGE I KNOW
14 WE CAN DELIVER. AND I KNOW WE'VE RECEIVED A LOT OF FEEDBACK
15 THROUGH THE PROCESS AS THIS MOTION HAS BEEN PRESENTED. SO, I
16 DO HAVE A COUPLE OF AMENDMENTS THAT I WOULD LIKE TO READ IN
17 AND PROPOSE FOR MY COLLEAGUES' CONSIDERATION. UNDER DIRECTIVE
18 NINE, THERE WOULD BE A SUBSECTION C. IF A PERMANENT DEPARTMENT
19 DIRECTOR WILL NOT BE IN PLACE BY JULY 1, 2025, THE BOARD SHALL
20 APPOINT AN INTERIM DEPARTMENT DIRECTOR TO BEGIN ON THAT DAY.
21 THE INTERIM DEPARTMENT DIRECTOR SHALL OVERSEE THE CEO HI AND
22 HFH FUNCTIONS AS WELL AS THE IMPLEMENTATION OF THE NEW
23 DEPARTMENT PURSUANT TO THE CEO'S FEBRUARY 28, 2025, REPORT
24 BACK. THE INTERIM DEPARTMENT DIRECTOR SHALL REPORT DIRECTLY TO
25 THE BOARD AND DIRECTIVE TEN WILL READ DIRECT THE EXECUTIVE



THE BOARD OF
SUPERVISORS

1 OFFICER OF THE BOARD EO TO CONSIDER CREATING A TASK FORCE THAT
2 INCLUDES AT LEAST EIGHT MEMBERS WHO ARE CURRENTLY SERVICE
3 PROVIDERS REPRESENTING EACH SERVICE PROVIDER AREA AND
4 SUBPOPULATION. IF A TASK FORCE IS USED BY THE EO, THE TASK
5 FORCE'S EXPERTISE MUST BE INTEGRATED INTO THE CREATION OF THE
6 NEW COUNTY DEPARTMENT. THE EO IN CONSULTATION WITH THE TASK
7 FORCE SHALL PROVIDE UPDATES TO THE BOARD AS REQUESTED. AND
8 FINALLY, DIRECTIVE 12 READS, THE NAME OF THE NEW COUNTY
9 DEPARTMENT SHALL BE THE DEPARTMENT OF HOUSING FOR HEALTH.
10 THANK YOU, COLLEAGUES, FOR YOUR CONSIDERATION.

11
12 **SUP. KATHRYN BARGER, CHAIR:** ON THE LAST ONE, NUMBER 12, CAN WE
13 PUT HOUSING FOR HEALTH AND SERVICES BECAUSE IT'S NOT JUST
14 HOUSING FOR HEALTH. DEPARTMENT HOUSING FOR HEALTH AND
15 SERVICES. WELL, I'LL FLUSH IT OUT WITH YOU. ALL RIGHT. THANK
16 YOU, SUPERVISOR HORVATH, FOR YOUR PARTNERSHIP ON THIS MOTION.
17 YOU KNOW, WE'VE COME A LONG WAY. SUPERVISOR SOLIS, AT LEAST
18 YOU AND I BROUGHT IN THE MOTION FOR THE BLUE-RIBBON COMMISSION
19 BASED ON FEEDBACK WE GOT FROM CITIES THAT FELT THAT THEY WERE
20 NOT A PART OF THE DISCUSSION AS IT RELATES TO HOW WE ALLOCATE
21 OUR MEASURE H DOLLARS. SO, WE BROUGHT TOGETHER A COMMISSION TO
22 FIND OUT WHAT WE NEEDED TO DO, WHERE WE NEEDED TO PIVOT, WHAT
23 WE WERE DOING RIGHT, WHAT WE MAY NEED TO INVEST IN. AND THE
24 BLUE-RIBBON COMMISSION CAME UP WITH THE CONCLUSION THAT WE DID
25 NEED TO CHANGE. AND I APPRECIATE YOUR PRESENTATION ON HOUSING



THE BOARD OF
SUPERVISORS

1 FOR HEALTH. I MEAN, THE GOOD NEWS IS I THINK YOU KIND OF
2 STAYED UNDER THE RADAR AND JUST KEPT DOING THE MISSION. AND
3 THAT'S A GOOD THING BECAUSE WE'VE SEEN THE RESULTS. IT'S A BAD
4 THING, BUT I DON'T THINK PEOPLE RECOGNIZE JUST WHAT KIND OF
5 INVESTMENT THIS COUNTY HAS PLACED IN BOTH PREVENTION AS WELL
6 AS GETTING PEOPLE HOUSED LONG TERM. SO I WANT TO THANK YOU AND
7 YOUR TEAM FOR THE WORK THAT YOU'VE DONE. AND I ALSO WANT TO
8 ACKNOWLEDGE THE FACT THAT, YOU KNOW, WHEN I WENT TO COURT LAST
9 WEEK, I TOLD JUDGE CARTER, WHILE L.A. CITY IS BY FAR THE
10 LARGEST AS IT RELATES TO THE CITIES THAT ARE FACING THIS
11 UNHOUSED CRISIS, THEY ARE 1 OF 88. WE HAVE SEVEN OTHER CITIES
12 THAT FEEL AS THOUGH THEY HAVE NOT BEEN BROUGHT INTO THE MIX
13 AND REALLY HAD PROPER PARTICIPATION, IF YOU WILL, AS IT
14 RELATES TO HOW WE ARE PRESENTING OUR PLANS. AND I THINK WHEN I
15 TALK TO MY CITIES, OVERWHELMINGLY, THE CITIES THAT I REPRESENT
16 SUPPORT MOVING THIS MOTION FORWARD TODAY. SO, THIS WAS NOT
17 MADE IN A VACUUM, THIS WAS NOT MADE LIGHTLY. AND AS I SAID TO
18 THE MAYOR, TO MAYOR BASS, THIS IS NOT THE END OF THE
19 RELATIONSHIP WE HAVE WITH THE CITY. IF ANYTHING, I THINK THIS
20 CREATES A BETTER STREAMLINED PROCESS THAT RELATES TO THE
21 SERVICES THAT ARE PROVIDED AS WELL AS THE HOUSING COMPONENT
22 THAT THE CITIES, ALL 88 CITIES HAVE A REQUIREMENT TO ADDRESS.
23 WE ADDRESS THE SERVICE SIDE, THEY ADDRESS THE HOUSING SIDE.
24 BUT BY NO MEANS IS THIS CUTTING OFF LAHSA FROM WORKING WITH
25 THE CITY, BECAUSE IN FACT, IF YOU LOOK AT HOW LAHSA WAS



THE BOARD OF
SUPERVISORS

1 FORMED, IT WAS FORMED THROUGH A JPA AS A RESULT OF A LAWSUIT
2 WHEN THE CITY AND THE COUNTY WERE SUING EACH OTHER. ACTUALLY,
3 I THINK THE CITY SUED THE COUNTY, AND THIS WAS THE AGREEMENT
4 THAT WE CAME UP WITH. SO, THIS HAS ALWAYS BEEN A CITY-CENTRIC
5 ORGANIZATION BASED ON THE COC, THE CONTINUUM OF CARE AND
6 ALLOCATION OF THAT MONEY. SO THAT IS NOT GOING TO GO AWAY. IF,
7 QUITE FRANKLY, IF YOU THINK ABOUT IT, IT'S NEEDED NOW MORE
8 THAN EVER. AND THE FOCUS SHOULD BE LASER FOCUSED ON THE COC
9 AND HOW WE DO THINGS BETTER. I SAY THAT BECAUSE THERE ARE SOME
10 THAT SAY THAT WE'RE TRYING TO GET RID OF LAHSA, OR I'M TRYING
11 TO GET RID OF LAHSA, THAT IS NOT THE CASE. IT COULD BE NOTHING
12 FURTHER FROM THE TRUTH. I FEEL THAT WITH MEASURE A, WE HAVE AN
13 OPPORTUNITY TO DEMONSTRATE OUR COMMITMENT TO INVESTING NOT
14 ONLY IN PREVENTION, BUT ALSO IN INTERIM AND LONG-TERM HOUSING,
15 AND THE SERVICE SIDE. BECAUSE AS I'VE SAID, WE'RE NOT GOING TO
16 BUILD OUR WAY OUT OF THIS. IF WE DON'T ADDRESS THE MENTAL
17 HEALTH AND THE OTHER, THE SUBSTANCE ABUSE HEALTH ACROSS THE
18 BOARD, WE'RE NEVER GOING TO FIX THIS PROBLEM. AND YOU KNOW
19 THIS DR. WONG AS IT RELATES TO THE SERVICES YOU PROVIDE
20 THROUGHOUT THE COUNTY AND YOU KNOW WHEN YOU LOOK AT THE
21 SERVICES YOU PROVIDE DOWN IN SKID ROW. THERE IS NO QUESTION
22 THAT WE HAVE AN OPPORTUNITY, AND I KNOW THAT YOU'VE INVESTED A
23 LOT OF TIME IN ADDRESSING THE SERVICES ON SKID ROW, SO YOU
24 KNOW AS WELL THAT FOR MANY OF THESE PEOPLE, IF THEY DIDN'T
25 SUFFER FROM SOME SORT OF MENTAL ILLNESS BEFORE THEY HIT THE



THE BOARD OF
SUPERVISORS

1 STREET, I CAN GUARANTEE BEING ON THE STREET DOES NOT HELP. SO,
2 THERE IS A LEVEL OF MENTAL HEALTH SERVICE THAT WE'RE GOING TO
3 HAVE TO PROVIDE NO MATTER WHAT. I HOPE TO HAVE DIALOGUE. I SEE
4 THIS AS A POSITIVE. I DON'T WANT TO MAKE IT A NEGATIVE BECAUSE
5 WE HAVE AN OPPORTUNITY TO SHOW NOT ONLY THE PUBLIC BUT EVEN
6 THE COURT THAT WE ARE WORKING TOWARD ADDRESSING ACCOUNTABILITY
7 AND TRANSPARENCY. AND IN CLOSING, I'LL SAY WHAT I SAID TO THE
8 JUDGE. ACCOUNTABILITY STOPS AT THIS BOARD. WE COLLECT THE TAX.
9 WE ARE THE ENTITY THAT PROVIDES A DISTRIBUTION OF THAT TAX. IF
10 WE ARE GOING TO BE HELD ACCOUNTABLE, WE SHOULD HAVE FULL
11 TRANSPARENCY AND ACCOUNTABILITY AS IT RELATES TO A DEPARTMENT
12 THAT WILL REPORT DIRECTLY TO THIS BOARD. AND THEN WE NEED TO
13 HAVE DATA SO THAT IT'S DRIVEN BASED ON WHAT WE'RE DOING WELL
14 AND WHAT WE'RE NOT. AND YOU KNOW, WHEN I LOOK AT HOUSING FOR
15 HEALTH ON YOUR DASHBOARD, YOU ALL OUTLINE WHO YOU PLACED AND
16 HOW IT'S ALL WORKING IN TERMS OF THE TRANSPARENCY COMPONENT.
17 WE NEED TO DO THAT ACROSS THE BOARD. SO, WITH THAT, AGAIN,
18 THANK YOU SUPERVISOR HORVATH FOR ALLOWING ME TO BE THE CO-
19 AUTHOR. AND I GOT A CLARIFICATION. IT'S ON NUMBER 12. I WAS
20 THE DEPARTMENT OF SERVICES AND HOUSING. IT'S NOT JUST A
21 HOUSING PROBLEM. SO THAT'S WHY I WANTED THE SERVICES SIDE WITH
22 THE MENTAL HEALTH AND PUBLIC HEALTH SIDE.

23
24 **SUP. LINDSEY HORVATH:** WE THOUGHT THE HEALTH PIECE SPOKE TO THE
25 SERVICES, BUT YOU WOULD LIKE IT TO READ WHAT?



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER, CHAIR:** YEAH, I'LL HAVE IT WRITTEN OUT.
3 BUT ANYWAY, SO WITH THAT, THANK YOU. I HOPE, I KNOW WE'VE GOT
4 MOST OF THE CITY COUNCIL FROM L.A. HERE TO TESTIFY. AND I JUST
5 HAVE TO SAY THAT WE COME IN PEACE. SO, WITH THAT, SUPERVISOR
6 SOLIS.

7

8 **SUP. HILDA SOLIS:** THANK YOU, MADAM CHAIR AND WELCOME, TO THE
9 CITY COUNCIL MEMBERS. IT'S ALWAYS GOOD TO SEE YOU IN OUR HOUSE
10 AND VICE VERSA. AND WANT TO THANK YOU MADAM CHAIR AND ALSO
11 SUPERVISOR HORVATH FOR PRESENTING THIS MOTION TODAY. AS YOU
12 JUST STATED VERY CLEARLY, BACK IN 2018, WE REQUESTED LAHSA
13 WORK WITH OUR CEO AND OUR AUDITOR, CONTROLLER, AND OUR COUNTY
14 COUNCIL TO DELIVER OPERATIONAL IMPROVEMENTS THAT WOULD ALLOW
15 US TO BETTER ADMINISTER MEASURE H FUNDS. SO FROM THE GET-GO,
16 WHEN THIS LARGE INFUSION OF FUNDS WAS COMING IN TO HELP US
17 ADDRESS HOMELESSNESS, WE KNEW RIGHT AWAY THAT WE HAD TO
18 SOMEHOW GET OUR ARMS AROUND THIS AND HAVE GREATER
19 ACCOUNTABILITY AND EFFICIENCY. AT THAT TIME, SOME OF YOU MAY
20 RECALL, LAHSA WAS ILL-EQUIPPED TO MANAGE THE INFLUX OF THOSE
21 FUNDS FOR MEASURE H. AND THE COUNTY STEPPED IN TO SUPPORT
22 LAHSA. IT WASN'T AS THOUGH WE WERE POINTING FINGERS. WE WANTED
23 TO ASSIST AN ORGANIZATION THAT HAD BEEN IN EXISTENCE A LONG
24 TIME. DESPITE OUR COUNTY SUPPORT, WE CONTINUE TO HEAR REPORTS
25 FROM OUR PROVIDERS. AND WE'VE HEARD THEM OVER THE COURSE OF



THE BOARD OF
SUPERVISORS

1 THE LAST, I WANT TO SAY YEAR AND A HALF, SOME OF US GETTING
2 DIRECT CALLS FROM OUR PROVIDERS AS WELL AS FROM OUR FOLKS ON
3 THE STREET THAT ARE SAYING WHERE IS LAHSA, WHEN WE CALL, WHY
4 ARE THEY NOT HERE OR WHY ARE THESE CONTRACTS DELAYED FOR SUCH
5 A LARGE AMOUNT OF TIME. AND I KNOW THAT. THAT'S A HARD TASK
6 BECAUSE WE'VE FACED THAT HERE IN THE COUNTY TOO. BUT I KNOW
7 THAT IMPROVEMENTS STARTED TO COME, BUT MAYBE NOT AS FAST OR AS
8 QUICK AS WE WANTED TO SEE OUR CONSTITUENTS. BECAUSE EVERY DAY
9 THAT WE WERE GOING OUT TO OUR FIELDS AND OUR DIFFERENT CITIES
10 INCLUDING THE CITY OF L.A., WHICH I REPRESENT, AND ALSO
11 NEIGHBOURHOODS IN THE CITY OF L.A., PEOPLE WERE ASKING,
12 WHERE'S THE MONEY? WHERE ARE THE SHELTERS? WHERE IS THE
13 INTERIM HOUSING? WHERE ARE THE BOOTS ON THE GROUND, WHERE ARE
14 THE MET TEAMS, WHERE ARE THE TEAMS THAT WE ALL NEED? AND OF
15 COURSE IT WAS URGENT FOR US TO MOVE QUICKLY AND SWIFTLY. AND I
16 DO WANT TO SAY THAT THE CITY OF L.A. HAS ALSO BEEN AROUND A
17 LONG TIME DOING THE SAME TYPE OF WORK, AND I'M NOT TAKING THAT
18 AWAY. I HAVE A VERY HIGH HONOR FOR THE MAYOR AND FOR OUR CITY
19 COUNCIL MEMBERS, WHO I KNOW WORK EVERY SINGLE DAY TOO, TO SEE
20 THAT ENOUGH FUNDING IS AVAILABLE TO OUR SERVICE PROVIDERS.
21 BECAUSE THE COUNTY CAN'T DO IT ALL ALONE EITHER. AND THE FACT
22 OF THE MATTER IS WE HAVE TO RELY ON THOSE SUPPORT SERVICES
23 THAT OUR CONTRACTS PROVIDE US. AND I CERTAINLY DON'T WANT TO
24 SEE THAT GO AWAY IN ANY FASHION. AND WE JUST HEARD A WONDERFUL
25 TRIBUTE BY SARAH REGARDING HOUSING FOR HEALTH, IN WHAT WE'VE



THE BOARD OF
SUPERVISORS

1 ALREADY BEEN ABLE TO DEMONSTRATE AND IT ISN'T IT ISN'T ANY ONE
2 OF US HERE IT'S THE STAFF AND IT'S OUR COOPERATION WITH THE
3 PROVIDERS THAT ARE OUT THERE THAT HAVE BEEN ABLE TO I THINK
4 DRAMATICALLY CHANGE THE WAY THAT WE'RE DELIVERING SERVICES TO
5 THE MOST IMPACTFUL INDIVIDUALS. AND THAT ARE THE FOLKS FROM
6 SKID ROW. AND THOSE FOLKS DON'T ALL COME FROM MY PARTICULAR
7 PART OF THE REGION, SAN GABRIEL VALLEY. THEY COME FROM THE
8 CITY OF LOS ANGELES, THE MAJORITY, AND MANY OF THEM COME FROM
9 THE SECOND DISTRICT, THE THIRD DISTRICT, THE FOURTH DISTRICT,
10 AND MANY AREAS. SO, WHEN WE TAKE IN THAT BANNER TO HELP
11 PROVIDE SUPPORT, I TAKE IT SERIOUSLY. AND I DON'T DISCRIMINATE
12 WHETHER IT'S THE CITY OF L.A. OR THE COUNTY OF L.A. OR WHETHER
13 IT'S SOMEONE WHO'S MAYBE BEEN ON THE STREETS BUT THEY CAME
14 FROM NEBRASKA. I'M NOT ASKING THOSE QUESTIONS. IT'S ABOUT THE
15 QUALITY OF SERVICE AND HOW QUICKLY WE COULD REMEDY THEIR
16 PARTICULAR ILLNESS, DISEASE OR TREATMENT AND HOUSING. AND
17 THAT'S REALLY WHAT I THINK ALL OF US COME TOGETHER WITH,
18 INCLUDING THE CITY, OUR COLLEAGUES IN THE CITY COUNCIL. WE ALL
19 WANT TO SEE THAT. I DO WANT TO SAY THAT IT WAS AN HONOR FOR ME
20 TO WORK WITH SUPERVISOR BARGER INITIALLY ON THE BLUE RIBBON
21 COMMISSION BECAUSE QUITE FRANKLY, AT THAT TIME, MY DISTRICT
22 WAS WELL OVER 24 DIFFERENT CITIES AND I'M NOT SAYING ALL 24
23 WERE AT THE SAME POINT IN TIME AS PERHAPS THE CITY OF L.A. OR
24 EVEN EAST LOS ANGELES WHICH IS UNINCORPORATED. IT'S NOT EVEN A
25 CITY. BUT WE NEGLECTED TO PROVIDE SUPPORT TO SOME OF THOSE KEY



THE BOARD OF
SUPERVISORS

1 AREAS. AND INITIALLY, MY THOUGHT WAS THAT WE COULD COME UP
2 WITH ASSISTANCE THROUGH SETTING UP OTHER FUNDS THAT LAHSA
3 COULD ADMINISTER TO OUR COGS, OUR COUNCIL OF GOVERNMENTS, AND
4 ALSO CREATE A TRUST FUND, EVEN WORKING WITH THE STATE SENATE,
5 WHO ALSO PUT FORWARD FUNDING BECAUSE THEY ALSO WERE HEARING
6 THAT NOT ENOUGH FUNDING WAS GOING OUT TO ESTABLISH INTERIM
7 HOUSING AND PERMANENT HOUSING. SO, I KNOW THAT ALL OF US
8 WORKING TOGETHER, WE CAN ACCOMPLISH A LOT MORE. AND THE BLUE-
9 RIBBON COMMISSION FOR ME KIND OF SET THE TONE OF WHERE WE NEED
10 TO GO IN THE FUTURE AND BRINGING ABOUT THE KIND OF RESPECT
11 WITH OUR CITIES. NOW GRANTED, NOT ALL OF MY 21 CITIES ARE ALL
12 ON BOARD WITH EVERYTHING THAT WE NEED TO DO, BUT I THINK BY
13 EXAMPLE, WE CAN SET THE STAGE AND IT'S ALREADY HAPPENING. I'M
14 PROUD TO SAY THAT WE'VE BEEN ABLE TO PUT UP INTERIM HOUSING
15 AND PERMANENT HOUSING IN COMMUNITIES LIKE THE CITY OF EL
16 MONTE, WHICH IS JUST ABOUT THE SIZE OF EAST LOS ANGELES, BY
17 THE WAY, TAKES IN A LOT OF RESIDENTS FROM THE SURROUNDING SAN
18 GABRIEL VALLEY, INCLUDING PARTS OF, I WANT TO SAY, THE OTHER
19 SIDE OF THE 710. THEY DON'T DISCRIMINATE, BUT THEY TOOK THE
20 DOLLARS AND WE HELPED TO REINFORCE THEM THROUGH CHERI
21 TODOROFF, YOUR OFFICE, THROUGH HI, THROUGH ALL OF THE
22 MECHANISMS, INCLUDING FUNDING THAT WE GOT FROM THE STATE.
23 FIRST IT WAS ROOM KEY, THEN IT BECAME HOME KEY. AND I WAS SO
24 PROUD TO BE ABLE TO SET THOSE PLACES UP, NOT JUST IN THE SAN
25 GABRIEL VALLEY, BUT ALSO THE CITY OF LOS ANGELES THAT SERVICED



THE BOARD OF
SUPERVISORS

1 MY AREA. SO, I THINK EVERYBODY DESERVES CREDIT FOR THAT. I
2 WOULD SAY MOVING FORWARD THOUGH THAT I THINK THERE HAVE BEEN
3 SOME LAPSES. CAN THE COUNTY DO BETTER? ABSOLUTELY. I WANT TO
4 SEE MORE PATHWAY PROGRAMS IN EAST LOS ANGELES. I WANT TO SEE
5 WHAT SUPERVISOR HAHN IS GOING TO BE PRESENTING LATER, HER
6 AMENDMENT, WHICH I WHOLEHEARTEDLY SUPPORT TO HELP US ADDRESS
7 THE UNINCORPORATED AREAS. WE HAVE FAR TOO MANY PEOPLE THAT ARE
8 BEING PUSHED OUT OF CITIES NOW THAT ARE ENDING UP IN THE
9 UNINCORPORATED AREA. AND EAST L.A. IS ONE OF THOSE HUBS, AS
10 WELL AS AREAS AROUND THE SAN GABRIEL VALLEY, ESPECIALLY ALONG
11 THE WATERSHEDS, ALONG THE AZUSA CANYON, ALONG WHITTIER
12 NARROWS, THAT WE HAVE LONG KNOWN THAT PEOPLE THERE ALSO
13 DESERVE TO BE TREATED WITH DIGNITY AND RESPECT. SO, I'M
14 LOOKING FORWARD TO SEEING THIS COUNTY DEPARTMENT BEGIN THE
15 PROCESS OF GOING THROUGH, I THINK, A METAMORPHOSIS THAT IS
16 VERY IMPORTANT, AND THAT WE HAVE OUR DEPARTMENT HEADS, LISA
17 WONG, OUR MENTAL HEALTH DIRECTORS, AS WELL AS PUBLIC HEALTH,
18 ALL OF OUR HEALTH SERVICES AT THE TABLE, BECAUSE THAT'S WHAT
19 IT'S GOING TO TAKE AS WELL. WE KNOW IN THE PAST WE'VE KIND OF
20 SOMEWHAT BEEN SILOED. WE CAN'T AFFORD THAT NOW. WE KNOW WHAT
21 WORKS, BUT WE NEED TO EXPOUND UPON IT. AND I'M READY TO HELP
22 DO THAT. AND I WANT TO SEE THE SUCCESSES THAT WE SAW IN SKID
23 ROW ALREADY. IT'S COMING. IT'S COMING STEP BY STEP. BUT WE CAN
24 ALSO TRANSPOSE THAT TO PLACES LIKE WEST LAKE AND MACARTHUR
25 PARK, WHICH ARE ALSO GOING THROUGH TREMENDOUS CHALLENGES. SO,



THE BOARD OF
SUPERVISORS

1 I'M HOPEFUL THAT TODAY'S DISCUSSION WILL ALLOW US TO HAVE
2 THOSE CONVERSATIONS WITH OUR CITY AND WITH OUR OTHER PARTNERS.
3 THE CITY OF LOS ANGELES, YES, FIRST AND FOREMOST. AND THEN,
4 YOU KNOW, I DID WANT TO ASK SOME QUESTIONS IF I COULD ASK TO
5 YOU BOTH WHO ARE IN CHARGE OF THE PLAN THAT WE JUST RECEIVED.
6 I HOPE THE CITY COUNCIL MEMBERS HAVE THIS SO THEY HAVE AN IDEA
7 OF WHAT THE PROCESS, THE WORKFLOW IS GOING TO LOOK LIKE.
8 BECAUSE THERE HAS BEEN A LOT OF DISCUSSION ABOUT WHAT HAPPENS
9 TO LAHSA. ARE WE TRYING TO HOLLOW IT OUT? ARE WE TRYING TO
10 TAKE ALL OF THEIR MONEY AWAY? AND WILL THEY REAP THE
11 NEGATIVITY? WILL THEY NOT HAVE ENOUGH STAFFING TO BE ABLE TO
12 DO THEIR JOB? WHAT CAN YOU SAY TO HELP RESPOND TO SOME OF
13 THOSE QUESTIONS? AND I'LL SHARE IT.

14
15 **CHERI TODOROFF:** YES, SO THE TIMELINE CONTEMPLATES WORKING VERY
16 CLOSELY WITH LAHSA ON A TRANSITION. BUT ALSO, THE MOTION AND
17 THE REPORT BACK BY THE CEO CONTEMPLATE WORKING WITH LAHSA AS
18 WELL AS LABOR IN THE COUNTY'S DEPARTMENT OF HUMAN RESOURCES
19 AND CLASS COMP IN TERMS OF TRANSITIONING STAFF THAT ARE FUNDED
20 WITH COUNTY FUNDING AT LAHSA TO THE COUNTY DEPARTMENT. IN
21 ADDITION, IT CONTEMPLATES MONITORING VERY CLOSELY THE FISCAL
22 AND BUDGET AND CONTRACTING OPERATIONS OF LAHSA TO IDENTIFY IF
23 THERE ARE ANY CAPACITY CHALLENGES AND THEN THE COUNTY CAN
24 SUPPORT WITH STAFFING SUPPORT TO ADDRESS ANY CAPACITY
25 CHALLENGES DURING A TRANSITION.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS:** SO, ONE OF THE THINGS THAT I KEEP HEARING IS
3 THAT SOMEHOW, WE ARE GOING TO NOT BE ATTENTIVE TO PARTS OF LOS
4 ANGELES, THE CITY. AND FOR ME, WE HAVE SPENT SO MUCH TIME
5 MAKING INVESTMENTS. CAN YOU REASSURE US THAT WHAT WE'RE GOING
6 TO DO IS HAVING THESE STAKEHOLDER MEETINGS WITH THE
7 APPROPRIATE INDIVIDUALS, BUT ALSO MAKING SURE, AS YOU SAID
8 EARLIER, THAT WE ARE GOING TO FACE THOSE CHALLENGES IF WE SEE
9 THEM, AND HOW WILL WE DO THAT?

10

11 **CHERI TODOROFF:** YEAH, ABSOLUTELY. I THINK THAT I'LL ENCOURAGE
12 SARAH TO SPEAK AS WELL, THAT THROUGH THIS PROCESS, THAT
13 STAKEHOLDER ENGAGEMENT DOES INCLUDE WITH OUR CITIES, AND IT
14 INCLUDES WITH THE SERVICE PROVIDERS, AND IT ALSO INCLUDES WITH
15 PEOPLE WITH LIVED EXPERIENCE TO BRING EVERYBODY IN TO GUIDE
16 THE DEVELOPMENT OF THIS NEW DEPARTMENT. IT WILL BE A KEY
17 FOCUS, AND PROBABLY LIKE ONE OF THE PRIME AREAS OF FOCUS
18 DURING THIS TRANSITION IS TO ENSURE THAT WE'RE NOT LOSING
19 CAPACITY, THAT WE'RE NOT CREATING GAPS. SO, EVERYTHING WILL BE
20 ORIENTED TOWARD UNDERSTANDING AS WE MOVE TOWARD THIS
21 TRANSITION, ANY POTENTIAL CHALLENGES IN THAT AREA, AND BEING
22 PROACTIVE ABOUT ADDRESSING THEM BEFORE THEY HAPPEN. SO ONE OF
23 THE THINGS, AND YOU MENTIONED THE CITY OF LOS ANGELES, IS THAT
24 WE WOULD WANT TO WORK VERY CLOSELY WITH THEM AND WITH LAHSA ON
25 UNDERSTANDING AREAS OF BRAIDED AND LEVERAGED FUNDING TO TALK



THE BOARD OF
SUPERVISORS

1 THROUGH HOW, AS THIS MOVES FORWARD, THAT WE'RE NOT DECREASING
2 ANY CAPACITY IN ANY OF OUR PROGRAMS AND SERVICES, AND IN FACT
3 WE'RE ONLY INCREASING AND ENHANCING.

4
5 **SUP. HILDA SOLIS:** YOU KNOW, ONE QUESTION I JUST HAVE, AND I'LL
6 WRAP IT UP, IS FOR SARAH, RIGHT NOW HOW WOULD YOU DEPICT THE
7 KINDS OF SERVICES THAT YOU'RE PROVIDING IN THE CITY OF LOS
8 ANGELES? YOU TALKED ABOUT THE NUMBER OF STAFF THAT YOU HAVE
9 OUT IN THE FIELD AND CONTRACTS. COULD YOU KIND OF EXPLAIN SOME
10 OF THAT?

11
12 **SARAH MAHIN:** YEAH, SURE, HAPPY TO. WE'RE PROVIDING THE FULL
13 RANGE OF SERVICES WITHIN THE CITY OF LOS ANGELES RIGHT NOW.
14 FROM HOMELESSNESS PREVENTION SERVICES THROUGH OUR HOMELESS
15 PREVENTION UNIT TO DEDICATED OUTREACH TEAMS THROUGH OUR
16 MULTIDISCIPLINARY TEAMS. MOST OF OUR BEDS ARE ACTUALLY IN THE
17 CITY OF L.A. INTERIM HOUSING, A REALLY LARGE SHARE WITHIN THE
18 CITY OF L.A., REALLY PRIORITIZING CITY RESIDENTS FOR THOSE
19 BEDS. WE ARE DOING INTENSIVE CASE MANAGEMENT FOR EVERY SINGLE
20 PROJECT-BASED UNIT IN THE CITY OF L.A. THAT OPENS UP AND ARE
21 ATTACHING INTENSIVE CASE MANAGEMENT SERVICES TO ANY FEDERAL
22 SUBSIDY THAT BECOMES AVAILABLE SO WE CAN CREATE PERMANENT
23 SUPPORTIVE HOUSING. WE'RE DOING THE BENEFITS ADVOCACY. WE'RE
24 MAKING BOARDING CARE PLACEMENTS FOR RESIDENTS IN THE CITY OF



THE BOARD OF
SUPERVISORS

1 ABLE TO CONTINUE TO DO THAT AND TO BE ABLE TO EXPAND THOSE.

2

3 **SUP. HILDA SOLIS:** AND THOSE METRICS ARE AVAILABLE FOR OUR CITY
4 COUNCIL MEMBERS WHO ARE HERE VISITING US TO SEE WHERE SERVICES
5 ARE IN TERMS OF WHERE THEY ALIGN?

6

7 **SARAH MAHIN:** IN THE SPECIFIC GEOGRAPHIES?

8

9 **SUP. HILDA SOLIS:** YEAH.

10

11 **SARAH MAHIN:** THAT'S SOMETHING THAT WE CAN WORK ON.

12

13 **SUP. HILDA SOLIS:** OKAY. I WOULD THINK THAT WOULD BE OF THE
14 UTMOST IMPORTANCE BECAUSE I DO HAVE QUESTIONS WITH, YOU KNOW,
15 UNINCORPORATED AREAS. I THINK THIS IS SOMETHING THAT WILL
16 REQUIRE US TO HAVE MORE DISCUSSIONS LIKE THAT.

17

18 **SARAH MAHIN:** ABSOLUTELY.

19

20 **SUP. HILDA SOLIS:** AND THERE IS TRANSPARENCY.

21

22 **SARAH MAHIN:** EXACTLY. AND THERE'S INFORMATION AROUND LIKE THE
23 OUTREACH TEAMS RIGHT NOW THAT'S AVAILABLE THROUGH A DASHBOARD
24 THAT HAS THAT AND WE WANT TO CONTINUE TO BUILD THOSE TYPES OF
25 THINGS OUT.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS:** THANK YOU, MADAM CHAIR.

3

4 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU, SUPERVISOR MITCHELL AND
5 THEN SUPERVISOR HAHN.

6

7 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR.
8 WELCOME TO OUR COLLEAGUES FROM UP THE HILL. I'M GLAD THAT
9 YOU'RE HERE. I HEARD IN PUBLIC COMMENT OR SOMETHING I THINK IN
10 THE LAHSA OF MEETING LAST WEEK THAT THE CITY OF L.A. WOULD
11 VALUE OR APPRECIATE THIS MOTION. I THOUGHT, WELL, THAT'S
12 COUNTER TO THE LETTER I'M RECEIVING, SO I'M GLAD YOU'RE HERE
13 SO YOU CAN SPEAK FOR YOURSELVES AND SET THE RECORD STRAIGHT.
14 SO I APPRECIATE YOU BEING HERE. I JUST WANT TO GET SOME
15 CLARIFICATION BECAUSE WE'VE HAD SOME READING AMENDMENTS. I'VE
16 GOT SOME AS WELL. AND IF I COULD ASK JUST THE PARLIAMENTARIAN,
17 I THINK LAST WEEK WE BEGAN VOTING ON AMENDMENTS. SO I JUST
18 WANT TO UNDERSTAND THE PROCESS. THE MOTION IN CHIEF HAS BEEN
19 AMENDED AS IT WAS PROPOSED BY THE AUTHOR.

20

21 **SUP. LINDSEY HORVATH:** AND WE'RE GOING TO STRIKE DIRECTIVE 12
22 SO WE DON'T HAVE TO FIGHT ABOUT A NAME UP HERE. WE'LL DEAL
23 WITH THE NAMING LATER.

24

25 **SUP. HOLLY J. MITCHELL:** BUT YOU STILL HAVE, THERE WAS ANOTHER



THE BOARD OF
SUPERVISORS

1 SECTION. SO, THE MOTION IN CHIEF HAS A READ-IN. THERE WILL BE
2 OTHER AMENDMENTS THAT COME FROM THE FLOOR. SO, I JUST WANT TO
3 MAKE SURE I'M CLEAR, THE ORDER IN WHICH WE TAKE THE VOTES,
4 BECAUSE THE MOTION IN CHIEF APPEARS TO COME AT THE END. SO,
5 WHAT WILL BE THE ORDER IN WHICH WE VOTE ON AMENDMENTS?

6

7 **DAWYN HARRISON:** SO, THE MOTION IN CHIEF AS REVISED, WE CALL
8 THAT REVISED WHEN IT'S THE AUTHORS WHO DO IT, NOT AMENDED.

9

10 **SUP. HOLLY J. MITCHELL:** OKAY.

11

12 **DAWYN HARRISON:** SO THAT IS NOW THE OPERATIVE MOTION IS THE
13 REVISED MOTION AS REVISED BY SUPERVISOR HORVATH AND BARGER.

14

15 **SUP. HOLLY J. MITCHELL:** OKAY.

16

17 **DAWYN HARRISON:** THEN PRESUMABLY YOU'RE AT THE DAIS NOW
18 SPEAKING, SO THEN YOUR MOTION WILL COME NEXT. AND SO, WE WOULD
19 VOTE ON YOUR AMENDMENT. NONE OF THE AMENDMENTS, FIRST OF ALL,
20 THAT I AM AWARE OF ARE CONFLICTING OR CONTRADICTING. SO, WE
21 WOULD VOTE ON, IF YOU WERE TO BRING FORWARD AN AMENDMENT RIGHT
22 NOW, WE WOULD VOTE ON WHETHER OR NOT YOUR AMENDMENT IS
23 APPROVED BY THE BODY. THEN WE WOULD HEAR FROM SUPERVISOR HAHN,
24 I GUESS IS THE LAST SUPERVISOR TO SPEAK, HEAR IF HER AMENDMENT
25 IS APPROVED BY THE BODY. IF BOTH AMENDMENTS ARE APPROVED,



THE BOARD OF
SUPERVISORS

1 BECAUSE THEY ARE NOT CONFLICTING, THEN WE WOULD VOTE ON THE
2 REVISED MOTION AS AMENDED BY THE AMENDMENTS THAT ARE BROUGHT
3 FORWARD BY EITHER YOURSELF OR HAHN OR BOTH.

4
5 **SUP. HOLLY J. MITCHELL:** EXCELLENT. THANK YOU VERY MUCH.
6 APPRECIATE THAT CLARIFICATION FROM THE PARLIAMENTARIAN. YOU
7 KNOW, CARLA HALL HAD A POWERFUL EDITORIAL THIS WEEKEND WHERE
8 SHE TALKED ABOUT WHEN YOU TALK TO ONE HOMELESS PERSON, YOU'VE
9 TALKED TO ONE HOMELESS PERSON. AND SO, IT WAS BEAUTIFULLY
10 ARTICULATED JUST IN TERMS OF THE DIVERSITY OF THE POPULATION.
11 AND THAT REMINDED ME OF SUPERVISOR SOLIS' WORK OF ESTABLISHING
12 THE LATINX PEOPLE EXPERIENCING HOMELESSNESS TASK FORCE, THE
13 WORK ARDI HAS DONE ON TAKING ON THE CONTINUED WORK OF BLACK
14 PEOPLE EXPERIENCING HOMELESSNESS IN THAT REPORT, AND
15 IMPLEMENTATION WITH THE COUNTY DEPARTMENTS, AS WELL AS THE
16 L.A. CITY, COUNTY NATIVE AMERICAN INDIAN COMMISSION HOMELESS
17 COMMITTEE. SO, I'M CERTAINLY HOPING ALL OF THOSE BODIES WILL
18 HAVE THE OPPORTUNITY TO, WHO HAVE PROVIDED RECOMMENDATIONS ON
19 HOW TO REDUCE DISPARITIES IN HOMELESSNESS AND THAT THEIR WORK
20 AND THEIR WORK WILL CONTINUE TO BE VALUED AS WE TALK ABOUT
21 BUILDING THIS NEW DEPARTMENT. THE PASSAGE OF MEASURE 8 IN 2017
22 WAS THE FIRST TIME L.A. COUNTY HAD A DEDICATED SOURCE OF
23 FUNDING FOR HOMELESS SERVICES, AND THE COUNTY HAS LEVERAGED
24 MEASURE H FUNDING IN PARTNERSHIP WITH LAHSA, THE CITY'S
25 SERVICE PROVIDERS, BUSINESS AND PHILANTHROPY. THE DRAMATIC



THE BOARD OF
SUPERVISORS

1 INCREASE OF PEOPLE EXPERIENCING HOMELESSNESS AFTER THE 2008
2 RECESSION AND THE ADOPTION OF MEASURE H CREATED A CLEAR
3 PRIORITY FOR ALL AGENCIES TO QUICKLY BRING PEOPLE INTO
4 SERVICES AND OFF THE STREET. AS WE ALL KNOW, TENS OF THOUSANDS
5 OF PEOPLE HAVE BEEN BROUGHT INTO SHELTER, HOUSED, OR PREVENTED
6 FROM FALLING INTO HOMELESSNESS SINCE 2018. AND THANKS TO
7 MEASURE H AND THE VOTERS WHO SUPPORTED IT. BUT WE'LL SEE OVER
8 60,000, AND THAT'S A CONSERVATIVE NUMBER, ANGELENOS ON THE
9 STREET ANY GIVEN NIGHT. AND THAT'S WHY IT'S EASY TO SAY THE
10 SYSTEM IS NOT WORKING OR BROKEN. THE COUNTY CONTINUED TO SEE
11 INCREASES IN HOMELESSNESS UP UNTIL LAST YEAR, SEVEN YEARS INTO
12 THE TEN-YEAR PLAN FOR SOLVING HOMELESSNESS UNDER MEASURE H.
13 WITHOUT CLEAR PERFORMANCE METRICS, THE GO FAST AND THE BUILD
14 IT AS YOU GO APPROACH CREATED A PERFECT STORM AND LED TO
15 ADMINISTRATIVE GAPS IN CONTRACTING, DATA, TRANSPARENCY, AND
16 ACCOUNTABILITY. MORE RECENTLY, FOR THE FIRST TIME IN COUNTY
17 HISTORY, MEASURE A, THANK YOU VOTERS, DEDICATED AN ONGOING
18 SOURCE OF FUNDING FOR BOTH HOMELESSNESS SERVICES AND THE
19 DEVELOPMENT AND CONSTRUCTION OF HOUSING. SO, I DON'T WANT US
20 TO CONTINUE TO MAKE THE SAME MISTAKE IF WE GO FAST WITHOUT A
21 CLEAR BASELINE OF PERFORMANCE METRICS THAT WOULD ACTUALLY
22 ENABLE US TO DETERMINE IF THE NEW COUNTY HOMELESS DEPARTMENT
23 IS MORE EFFECTIVE AT ENDING COUNTY HOMELESSNESS, HOW WILL WE
24 KNOW THAT WE'VE ACTUALLY BUILT SOMETHING THAT'S BETTER THAN
25 WHAT WE ARE WALKING AWAY FROM? JUST LAST SEPTEMBER, WE



THE BOARD OF
SUPERVISORS

1 RECEIVED THE COVINGTON REPORT, WHICH IS OUR VERY OWN
2 INDEPENDENT INVESTIGATION OR AUDIT OF COUNTY SERVICE
3 CONTRACTS. AND IN THE LATEST UPDATE THAT WE JUST RECEIVED FROM
4 COUNTY COUNSEL MARCH 26, THERE ARE IMPLEMENTATION AND
5 TIMELINES THAT GO INTO 2026. THIS MOTION CALLS FOR MODELING
6 AFTER HOUSING FOR HEALTH ADMINISTRATIVE PROTOCOLS AND THE
7 APPLICABLE RECOMMENDATIONS OF THE AUDITOR-CONTROLLERS NOVEMBER
8 19, 2024, REPORT OF LAHSA, BUT IT DOESN'T INCLUDE ANY LANGUAGE
9 ON OUR VERY OWN COUNTY AUDIT OF SERVICE CONTRACTS. I THINK
10 THAT'S PROBLEMATIC AND WE HAVE GOT TO LEARN FROM THIS AUDIT
11 THAT WE SANCTIONED THAT COST L.A. COUNTY RESIDENTS A BIG CHUNK
12 OF MONEY. I FULLY SUPPORT IMPROVING OUR SYSTEM. THAT'S WHY
13 WITH THEN-SUPERVISOR KUEHL BACK IN 2021, WE HAD A MOTION TO
14 ATTEMPT TO MODERNIZE LAHSA GOVERNANCE STRUCTURE IN PARTNERSHIP
15 WITH THE CITY OF L.A. THE MOTION INCLUDED ITEMS LIKE RIGHT
16 SIZING LOSSES COMMITTEES AND WORKING GROUPS, PROVIDING THE
17 TOOLS NEEDED FOR ORGANIZATIONAL CHANGE, IMPROVING GRANT
18 MANAGEMENT AND CAPACITY BUILDING FOR SMALLER ORGANIZATIONS.
19 THE MOTION WAS COMPREHENSIVE AND INCLUDED MOST, IF NOT ALL, OF
20 THE AREAS THAT MULTIPLE AUDITS HAVE IDENTIFIED FOR
21 IMPROVEMENT. UNFORTUNATELY, I COULDN'T GET IT PASSED.
22 INCREASED TRANSPARENCY AND ACCOUNTABILITY IS A THEME OF THIS
23 BOARD. WE'VE GOT A MOTION UP TODAY CALLING ON ONE OF OUR
24 DEPARTMENTS TO WORK WITH STAKEHOLDERS BEFORE A PLAN IS SET IN
25 MOTION. AND ALTHOUGH I AGREE THERE'S BEEN A PLETHORA OF INPUT



THE BOARD OF
SUPERVISORS

1 THROUGHOUT THE YEARS ON MEASURE H'S SPENDING PLAN AND AREAS OF
2 IMPROVEMENT, THERE HAS NOT BEEN THE INTENTIONAL ENGAGEMENT OF
3 STAKEHOLDERS ON A NEW COUNTY ENTITY AND LEADER, WHICH IS
4 RECOMMENDED BY THE BLUE-RIBBON COMMISSION ON HOMELESSNESS. I
5 APPRECIATE THE AUTHORS TAKING A MOTION I SUGGESTED, AND WE SEE
6 IT IN THE IMPLEMENTATION PLAN, THE STAKEHOLDER ENGAGEMENT, BUT
7 IT OVERLAPS WITH SO MANY OTHER KEY ELEMENTS BEGINNING IN THE
8 DEPARTMENT, ORGANIZATIONAL STRUCTURE, DETAILED DEPARTMENT
9 BUDGET. AND SO, I'M NOT SURE IF OUR STAKEHOLDERS WILL HAVE THE
10 SAME EXPERIENCE AS THOSE STAKEHOLDERS, FOR EXAMPLE, IN THE
11 SKID ROW ACTION PLAN, WHO SEEM TO AUTHENTICALLY BE
12 INCORPORATED AND INCLUDED IN THE BUILDING OF THIS NEW DESIGN.
13 A SIX-MONTH TIMELINE FEELS INCREDIBLY RUSHED FROM MY
14 PERSPECTIVE FOR THE CREATION OF A NEW COUNTY DEPARTMENT ON
15 HOMELESSNESS. MERGING THE HOMELESS INITIATIVE AND HOUSING FOR
16 HEALTH POSITIONS AND PROGRAMS, WHICH TOGETHER HAVE OVER 700
17 STAFF AND A \$1,000,000,000 PER YEAR IN FUNDING, I THINK
18 REQUIRES DELIBERATE TIME AND FOCUS. YOU KNOW, I DON'T LIKE TO
19 USE THE ANALOGY, THE DEVIL IS IN THE DETAILS, BUT IN
20 AUTHENTIC, COMPREHENSIVE, STRATEGIC POLICY MAKING, DETAILS ON
21 THE FRONT END AND THE DESIGN OF THE CHANGE, I THINK ARE
22 CRITICAL. LIKEWISE, 12 MONTHS FROM JULY 2025 FEELS A BIT SOON
23 TO REQUIRE THIS NEW ENTITY TO ABSORB ALL LAHSA COUNTY FUNDED
24 POSITIONS AND PROGRAMS. JUDGE CARTER CONTINUES TO UNDERSCORE
25 THE IMPORTANCE OF TRANSPARENCY AND ACCOUNTABILITY JUST LIKE



THE BOARD OF
SUPERVISORS

1 WE'VE ALL DONE AND CONTINUE TO DO. I BELIEVE IT'S NOT ONLY
2 REASONABLE, BUT OUR RESPONSIBILITY AS A BOARD TO ENSURE THAT
3 ONE, WE DON'T TOKENIZE THE ENGAGEMENT OF STAKEHOLDERS AND
4 CREATE A REAL OPPORTUNITY FOR THEM TO CO-DESIGN THE NEW
5 DEPARTMENT AND SECONDLY WE HAVE AN UNDERSTANDING OF WHAT WE'RE
6 GOING TO IMPROVE WITH THIS NEW COUNTY DEPARTMENT AND THREE
7 THAT WE PROVE IT TO THE PUBLIC THAT WE'VE ACTUALLY MADE IT
8 BETTER. THAT'S WHY I'LL BE OFFERING NOW AMENDMENTS FOR YOUR
9 CONSIDERATION TO MOVE THE START DATE FOR PHASE ONE FROM JULY
10 1, 2025, TO OCTOBER 1. THIS GIVES THE HOUSING FOR HEALTH AND
11 HOMELESS INITIATIVE STAFF THREE MONTHS TO INITIATE STAKEHOLDER
12 ENGAGEMENT AND GENUINELY CONSIDER STAKEHOLDER INPUT IN THE
13 REDESIGN. THE OTHER AMENDMENT IS HAVING CLEAR METRICS TO
14 ENSURE THAT THE CREATION OF THIS NEW DEPARTMENT ACTUALLY
15 IMPROVES HOMELESS AND HOUSING OUTCOMES. THE COUNTY AUDITOR
16 CONTROLLER IDENTIFIED ONE OF THE ISSUES FOR LAHSA BEING THAT
17 KEY PERFORMANCE INDICATORS WERE NOT ESTABLISHED, AS WELL AS
18 VARIOUS ITEMS ON THE CONTRACTING AND PAYMENT TO SERVICE
19 PROVIDERS. IN ADDITION, JUDGE CARTER HAS BEEN CLEAR ABOUT THE
20 NEED FOR PUBLIC INFORMATION ON BEDS, AS WELL AS CONTRACTING
21 WITH CLARITY ON THE DIRECT IMPACT OF THE HOMELESS FUNDING FOR
22 IMPROVING OUTCOMES FOR PEOPLE EXPERIENCING HOMELESSNESS, IN
23 PARTICULAR PEOPLE WHO ARE LIVING IN ENCAMPMENTS. AND AS WE
24 KNOW, MEASURE A INCLUDED IN MULTIPLE ENTITIES, THE BOARD OF
25 SUPERVISORS, LACAHS, OTHERS, ARE VOTING ON AND IDENTIFYING



THE BOARD OF
SUPERVISORS

1 METRICS FOR SUCCESS. SO WHY SHOULD WE CONSIDER SETTING UP A
2 DEPARTMENT THAT ISN'T EXPLICIT ABOUT IDENTIFYING METRICS ON
3 THE FRONT END SO WE KNOW THAT WE'VE ACTUALLY SOLVED FOR A
4 BETTER, CREATED A BETTER SOLUTION THAN WHAT WE CURRENTLY HAVE.
5 THE PUBLIC, AS WE ALL CONTINUE TO SAY, DESERVES TO KNOW HOW
6 THE COUNTY DEPARTMENTS ARE DOING NOW IN THE AREAS IDENTIFIED
7 IN THE LAHSA AUDIT AND WHAT IMPROVEMENTS WILL BE ACHIEVED BY
8 CREATING THIS NEW COUNTY DEPARTMENT. KEY METRICS SHOULD
9 INCLUDE THINGS LIKE THE TIME IT TAKES FOR PEOPLE TO BE
10 SHELTERED OR HOUSED AND TO RECEIVE SUPPORTIVE SERVICES,
11 TIMELINES FOR PAYMENT OF CONTRACTED PROVIDERS, AN ISSUE WHERE
12 THE COUNTY HAS FALLEN SHORT ON, THE CITY HAS FALLEN SHORT ON,
13 AND LAHSA HAS FALLEN SHORT ON. SO, IF WE'RE GOING TO CREATE
14 THIS NEW DEPARTMENT, WE SHOULD PROACTIVELY INCLUDE METRICS SO
15 PEOPLE HAVE A CLEAR UNDERSTANDING OF THE TIMELINE WE ARE
16 COMMITTING TO FOR MAKING PROVIDERS WHOLE, AS WELL AS RESPONSE
17 TIME TO OUR CITIES AND RESIDENTS. BEFORE I READ IN THE
18 AMENDMENTS, I'VE GOT A COUPLE QUESTIONS, MADAM CHAIR, IF I
19 MAY. THE FIRST ONE'S TO THE CEO. THE MOTION'S, IN THE MOTION'S
20 PREAMBLE, IT SAYS THERE'S AN OPPORTUNITY FOR THE COUNTY TO
21 CREATE, QUOTE, A FUNCTIONAL AND ACCOUNTABLE INFRASTRUCTURE,
22 END QUOTE, THAT IS MORE TRANSPARENT, THAT BETTER SERVES THOSE
23 IN NEED. THOSE ARE QUOTES AS WELL. SO HOW ARE WE GOING TO
24 MEASURE THAT SUCCESS? IT'S IN THE PREAMBLE, BUT I DON'T SEE
25 OPERATIONAL LANGUAGE IN THE BODY OF THE MOTION. WHERE IN THE



THE BOARD OF
SUPERVISORS

1 FEBRUARY 20TH, 25 REPORT OR ANY OF THE REPORTS WHICH ANALYZE
2 THE FEASIBILITY OF THE MOVE CAN THE PUBLIC GET INFORMATION ON
3 WHAT IS GOING TO IMPROVE WITH THE CREATION OF A NEW DEPARTMENT
4 AND HOW WILL ACTUAL IMPROVEMENTS BE SHARED?

5
6 **FESIA DAVENPORT:** THANK YOU, SUPERVISOR. I THINK IN PUTTING
7 TOGETHER THE PLAN WITH HOUSING FOR HEALTH AND OUR OTHER
8 PARTNERS, WE UNDERSTAND THAT THE DATA AND METRICS PIECE WILL
9 BE REALLY IMPORTANT TO DEMONSTRATE SUCCESS, VALUE ADD, AND
10 ACCOUNTABILITY. AND IN THE HIGH-LEVEL OVERVIEW OF THE CHART,
11 WE'VE ALSO BEEN WORKING CLOSELY WITH CIO. IN THE HIGH-LEVEL
12 OVERVIEW, IT DOES NOT SPECIFICALLY SPELL OUT WHEN THOSE
13 METRICS WOULD IN FACT BE DEVELOPED. BUT I ALSO KNOW THAT
14 FUNDAMENTAL TO THAT PIECE IS GOING TO BE A TECHNOLOGY AND A
15 DATA MANAGEMENT PIECE. WE ARE WORKING CLOSELY WITH CIO TO MAKE
16 SURE THAT WE ARE INCLUDING THE APPROPRIATE DATA FROM HOUSING
17 FOR HEALTH, FROM HMIS, FROM OUR OTHER DEPARTMENTS. AND WHAT
18 I'M GOING TO DO IS ASK MS. TODOROFF AND MS. MAHIN TO BE MORE
19 SPECIFIC ABOUT ONCE WE ARE FURTHER ALONG ON THE TECHNOLOGY AND
20 THE DATA PIECE, WHEN IS IT REASONABLE TO EXPECT THAT WE WOULD
21 HAVE THE DATA?

22
23 **SUP. LINDSEY HORVATH:** I THINK IF I MIGHT, LAST WEEK WE
24 APPROVED, THERE WAS THE LEADERSHIP TABLE



THE BOARD OF
SUPERVISORS

1 **FESIA DAVENPORT:** YES.

2

3 **SUP. LINDSEY HORVATH:** BROUGHT GOALS THAT WERE APPROVED

4

5 **FESIA DAVENPORT:** YES

6

7 **SUP. LINDSEY HORVATH:** BY THE EKRA AND THEN THEY WERE APPROVED

8 BY THIS BOARD. WHY WOULD WE MAKE NEW GOALS?

9

10 **FESIA DAVENPORT:** YES, SO I'M NOT TALKING ABOUT ESTABLISHING

11 THE GOALS. WHEN WOULD WE ESTABLISH THE INFRASTRUCTURE TO BE

12 ABLE TO REPORT ON THE GOALS IN A MANNER THAT HAS BEEN

13 SUGGESTED BY SUPERVISOR MITCHELL, YOU KNOW, HAVE SOMETHING ON

14 A WEBSITE, HAVE SOMETHING THAT'S ACCESSIBLE TO THE COMMUNITY,

15 POTENTIALLY BROKEN DOWN BY SPA, SUPERVISORY DISTRICT, CITY, ET

16 CETERA. SO, THE QUESTION ISN'T REINVENTING WHAT THE GOALS ARE

17 AND THE METRICS, IT IS WHEN WOULD WE HAVE THE INFRASTRUCTURE

18 STOOD UP BASED ON THE WORK THAT WE ARE ALREADY DOING WITH OUR

19 CHIEF INFORMATION OFFICER IN OUR PRE-EXISTING DATA INTEGRATION

20 EFFORTS?

21

22 **CHERI TODOROFF:** WE ARE CURRENTLY WORKING WITH OUR COUNTY

23 DEPARTMENTS, WITH LAHSA AND WITH THE CHIEF INFORMATION OFFICER

24 ON THE DATA THAT IS CURRENTLY BEING COLLECTED AND COULD BE

25 COLLECTED FROM OUR COUNTY DEPARTMENTS AND LAHSA. LAHSA'S HMIS



THE BOARD OF
SUPERVISORS

1 DATA DOES COME TO THE COUNTY TO THE INFO HUB TO BE ABLE TO BE
2 PRODUCING THOSE TYPES OF METRICS AND KEY PERFORMANCE
3 INDICATORS THAT ARE IN SUPPORT OF THE METRICS AND GOALS THAT
4 WERE APPROVED BY THE EXECUTIVE COMMITTEE, BUT SPECIFICALLY
5 DRILLING INTO MORE DETAIL LIKE THAT ISSUE OF TIME FROM
6 UNSHELTERED TO INTERIM HOUSING, INTERIM HOUSING TO PERMANENT
7 HOUSING TO BE ABLE TO HAVE THAT INFORMATION ON PUBLIC FACING
8 DASHBOARDS THAT WOULD BE AVAILABLE FOR US AND ALL OF OUR
9 COMMUNITIES AND STAKEHOLDERS TO LOOK AT. WE KNOW WE HAVE THE
10 CHIEF INFORMATION OFFICER IN THE VICINITY IN TERMS OF A
11 TIMELINE ON THAT IF NEEDED. SARAH, I DON'T KNOW IF YOU WOULD
12 LIKE TO ADD ANY MORE ON THE TYPES OF METRICS.

13
14 **SARAH MAHIN:** YEAH.

15
16 **FESIA DAVENPORT:** AND THEN CHERI, IF I COULD JUST CLARIFY ON
17 ONE POINT. SO, IN THE ORGANIZATIONAL DESIGN, THE CHART THAT WE
18 SHOWED PREVIOUSLY, JUST IN WHAT PHASE DO YOU THINK THAT THAT
19 WOULD HAPPEN?

20
21 **CHERI TODOROFF:** SO THAT IS CURRENTLY HAPPENING RIGHT NOW. THAT
22 WORK IS ALREADY UNDERWAY AND IT WILL CONTINUE. OUR GOAL NOW IS
23 TO BE ABLE TO INTRODUCE THOSE PERFORMANCE INDICATORS INTO OUR
24 PARTNERSHIP WITH OUR SERVICE PROVIDERS AND INTO AGREEMENTS,
25 HAVE THAT DATA BE INFORMATION THAT IS REQUIRED TO FLOW TO US



THE BOARD OF
SUPERVISORS

1 IN ORDER TO INCLUDE AND ANALYZE, AND THEN TO PUT THAT ON THE
2 PUBLIC-FACING DASHBOARDS. AND DO YOU HAVE A SENSE OF WHEN THAT
3 MIGHT OCCUR, OR MAYBE I SHOULD BE ASKING OUR CIO, MR. LOO.

4
5 **PETER LOO:** THAT WILL ACTUALLY BE PART OF THAT PLANNING PROCESS
6 THAT WE'RE GOING TO BE EMBARKING ON RIGHT AWAY. WE HAVE A LOT
7 OF DATA IN, BUT I THINK WHAT'S GOING TO INFORM US TO EXPAND ON
8 ADDITIONAL DATA TO COLLECT FROM THE DEPARTMENTS WILL COME FROM
9 THE OUTREACH AND THE DISCUSSIONS WITH THE PROVIDERS AND WITH
10 THE EXECUTIVES OF THE NEW DEPARTMENT.

11
12 **SUP. HOLLY J. MITCHELL:** SO, I APPRECIATE THAT. SINCE WE'VE GOT
13 A TIMELINE WITH DATES HERE, WHEN WOULD THAT BE?

14
15 **FESIA DAVENPORT:** SO I THINK WHAT THE STAFF ARE AND WHAT WE ARE
16 SAYING IS WE DON'T HAVE AN EXACT DATE CERTAIN THAT A LOT OF
17 THE WORK, UNLESS YOU WANT TO JUMP IN SARAH, A LOT OF THE WORK
18 THAT'S FOUNDATIONAL TO BEING ABLE TO PRODUCE THAT DATA SO THAT
19 RESIDENTS AND STAKEHOLDERS CAN SEE IT HAS ALREADY BEEN
20 UNDERWAY AND CONTINUES. IT LOOKS LIKE IT'S ALSO GOING TO BE
21 INFORMED BY A STAKEHOLDER PROCESS IN TERMS OF WHAT WOULD BE
22 HELPFUL FOR COMMUNITIES TO SEE, INCLUDING THE INFORMATION THAT
23 YOU HAVE SUGGESTED, BUT THAT WE DO NOT TODAY HAVE AN EXACT
24 DATE OF WHEN THAT WOULD HAPPEN. I THINK THAT'S --



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** SO AGAIN, THAT'S THE DATA, BUT MY
2 CONCERN IS IF WE DON'T HAVE EXPECTATIONS ON THE FRONT END OF
3 ESTABLISHING THIS NEW DEPARTMENT WITH METRICS THAT WILL HELP
4 DEFINE SUCCESS, THEN WE'LL NEVER KNOW WHETHER WE GOT THERE OR
5 NOT. AND SO, I APPRECIATE HOUSING FOR HEALTH. YOU'VE SHARED
6 GREAT DATA WITH US. I'M A FAN, I KNOW YOU'VE DONE GREAT WORK,
7 BUT I DON'T SEE ANY PUBLIC FACING DASHBOARD POSTED ON YOUR
8 WEBSITE EITHER. AND SO, IT'S A TWO-PART QUESTION. IF WE'RE
9 DESIGNING A NEW DEPARTMENT, WHAT FRAMEWORK ARE WE GOING TO PUT
10 IN PLACE ON THE FRONT END TO MAKE SURE WE ARE SETTING STRETCH
11 GOALS FOR OURSELVES THAT DEFINE SUCCESS, AND THEN HAVE THE
12 DATA COLLECTION INFRASTRUCTURE AND PUBLIC FACING STRUCTURE TO
13 MAKE SURE THAT WE'RE LIVING UP TO IT.

14
15 **SARAH MAHIN:** I THINK THAT'S A GREAT POINT, AND I THINK THAT A
16 NEW COUNTY DEPARTMENT HELPS PROVIDE A PLATFORM TO MAKE THINGS
17 A LITTLE MORE SYNTHESIZED IN THAT WAY. ON HOUSING FOR HEALTH'S
18 WEBSITE RIGHT NOW, WE POST OUR BIENNIAL REPORTS AND INCLUDE
19 LIKE AN ANNUAL SNAPSHOT OF OUR SORT OF KEY MEASURES AND LOOK
20 FORWARD TO BEING ABLE TO DO THAT MORE FREQUENTLY AND WITH MORE
21 CLARITY. AND IT WOULD BE THE SAME TYPES OF KEY PERFORMANCE
22 MEASURES THAT WE'RE DOING NOW. SO, IT'S NOT JUST THE NUMBER OF
23 PEOPLE THAT OUR OUTREACH TEAMS ARE SERVING, BUT WHAT'S THEIR
24 SUCCESS WITH GETTING PEOPLE CONNECTED TO INTERIM HOUSING?
25 WHAT'S THEIR SUCCESS WITH GETTING PEOPLE CONNECTED TO



THE BOARD OF
SUPERVISORS

1 PERMANENT HOUSING FOR OUR INTERIM HOUSING BED? WHAT'S OUR
2 THROUGHPUT? WHAT'S HOW MANY PEOPLE ARE AND WHAT PERCENTAGE OF
3 PEOPLE WHO ARE EXITING ARE EXITING INTO PERMANENT HOUSING OF
4 THE PEOPLE WHO ARE IN OUR OUTREACH WITH OUR OUTREACH TEAMS IN
5 OUR INTERIM HOUSING? WHAT PERCENT OF PEOPLE HAVE THEIR
6 DOCUMENTS ARE READY TO GO, HAVE HEALTH INSURANCE, BECAUSE
7 THAT'S ANOTHER REALLY IMPORTANT THING WE WANT TO BE TRACKING.
8 IN OUR PERMANENT HOUSING PROGRAMS, IT'S LOOKING AT WHAT THE
9 RETENTION IS, IT'S LOOKING AT THE CONNECTIONS TO SERVICES.
10 THAT'S ALSO BEEN SOMETHING THAT WE THINK IS AN IMPORTANT ROLE
11 THAT WE'RE GETTING PEOPLE IN OUR SYSTEM OF CARE CONNECTED TO
12 THE OTHER SERVICES THAT ARE AVAILABLE IN THE COUNTY. WE ALSO
13 LOOK AT MEASURES, A BIG EFFORT OF OURS RIGHT NOW IS THROUGHPUT
14 IN GENERAL. AND SO WHEN, FOR EXAMPLE, IF SOMEONE DOESN'T NEED
15 A RECOUPATIVE CARE LEVEL OF PLACEMENT ANYMORE, OUR ABILITY TO
16 STEP PEOPLE DOWN OR TO STEP PEOPLE UP. SO, WE WANT TO BE
17 LOOKING AT THROUGHPUT AND SHARING ON THAT FROM THE MULTIPLE
18 DIFFERENT ANGLES?

19
20 **SUP. HOLLY J. MITCHELL:** SO THOSE ARE GREAT EXAMPLES THAT I
21 APPRECIATE. WE'RE GOING TO NAME THE DEPARTMENT YOUR NAME, BUT
22 IN THE MOTION TO SET UP THE DEPARTMENT, I BELIEVE IT NEEDS TO
23 HAVE AT LEAST SOME SCAFFOLDING THAT TALKS ABOUT WE ARE
24 COMMITTED TO BUILDING A SYSTEM THAT IS BETTER THAN THE ONE WE
25 ARE ATTEMPTING TO REPLACE AND HOW WE DEFINE THAT IN TERMS OF



THE BOARD OF
SUPERVISORS

1 SPECIFIC MEASURES OF SUCCESS. SECOND QUESTION, MADAM CHAIR.
2 THE REPORT BACK THAT I'VE REVIEWED DOESN'T CLEARLY STATE A
3 PROJECTED STARTUP COST OR ONGOING ADMINISTRATIVE COST. I JUST
4 WANT TO CLARIFY. CLEARLY A NEW DEPARTMENT WOULD NEED TO CREATE
5 A NEW CONTRACTING UNIT THAT'S RESPONSIBLE FOR BOTH CONTRACTING
6 WITH PROVIDERS, COLLECTING DATA, MONITORING PERFORMANCE,
7 MAKING TIMELY PAYMENTS TO PROVIDERS. I'LL SAY THAT AGAIN,
8 MAKING TIMELY PAYMENTS TO PROVIDERS. IT WOULD ALSO NEED TO
9 CREATE ITS OWN FINANCE UNIT, ITS OWN RISK MANAGEMENT UNIT, IT
10 UNIT, PERSONNEL, SECURITY AND HOUSEKEEPING UNITS. SO THAT'S
11 JUST OFF THE TOP OF MY HEAD. HOW ARE WE, DO WE INTEND TO FUND
12 THOSE STARTUP COSTS AND DO WE HAVE ANY IDEA WHAT THE ONGOING
13 COST WOULD BE AND HOW ARE WE GOING TO PAY FOR IT TO THE CEO?

14
15 **FESIA DAVENPORT:** THANK YOU, SUPERVISOR. SOME OF THE COSTS THAT
16 WILL BE USED TO FUND THIS DEPARTMENT, WE ARE ALREADY COVERING
17 WITH MEASURE H, AND WHICH WILL BECOME MEASURE A FUNDING. SO
18 FOR EXAMPLE, EVEN THOUGH THE HOMELESS INITIATIVE IS HOUSED
19 WITHIN THE CEO'S OFFICE, WE HAVE OF COURSE BEEN STAFFING UP
20 OVER THE LAST YEAR OR SO, MEASURE H CURRENTLY PAYS FOR THAT.
21 MEASURE H PAYS FOR VIRTUALLY ALL OF THE HOUSING FOR HEALTH
22 BUDGET, MAYBE NOT ALL OF IT. MEASURE H PAYS FOR A CERTAIN
23 AMOUNT OF CONTRACTING STAFF AND ADMIN STAFF. NOW, I AM NOT
24 SUGGESTING THAT THAT WOULD BE A SUFFICIENT AMOUNT TO COVER ALL
25 THE NEEDS THAT WOULD NEED TO BE MET WHEN HOUSING FOR HEALTH



THE BOARD OF
SUPERVISORS

1 COMES OVER. THERE'S ALSO A CERTAIN AMOUNT OF OVERHEAD THAT WE
2 PAY TO LAHSA, AND I CAN'T REMEMBER THE AMOUNT FOR LAHSA
3 ADMINISTERING OUR FUNDS. AND SO, WHEN WE BRING STAFF OVER FROM
4 LAHSA, WE WILL ALSO BE ABLE TO LEVERAGE THE FUNDS THAT WE ARE
5 CURRENTLY PAYING TO LAHSA AS OVERHEAD. THERE'S ALSO AN
6 OPPORTUNITY FOR US TO DRAW DOWN FUNDING THAT LAHSA IS
7 CURRENTLY ADMINISTERING. THEY ARE UNABLE TO DRAW IT DOWN, BUT
8 WE WILL BE ABLE TO DRAW IT DOWN, AND I BELIEVE THAT THOSE ARE
9 MEDI-CAL STATE DOLLARS UNDER ONE OF THE NEW STATE INITIATIVES.
10 I THINK THE QUESTION ON THE TABLE WILL BE HOW DO WE BRING OVER
11 THE HOUSING FOR HEALTH PIECE, WHICH CURRENTLY RELIES A LOT ON
12 DHS'S BUDGET. HOW CAN WE SET THAT, SPLIT THAT APART AND BRING
13 IT OVER SO THAT IT IS COST NEUTRAL. AND I THINK THAT'S THE
14 QUESTION ON THE TABLE. THAT WILL REQUIRE ADDITIONAL ANALYSIS.
15 BUT AT THE, I GUESS ON THE FRONT SIDE OF THIS DEVELOPMENT
16 EFFORT, THE AIM IS TO MAKE IT COST NEUTRAL.

17
18 **SUP. HOLLY J. MITCHELL:** SO, SINCE I JOINED THE BOARD ALMOST
19 FIVE YEARS AGO NOW, WE'VE SET UP I THINK FOUR NEW DEPARTMENTS.
20 ONE WAS A NEW DEPARTMENT BECAUSE WE SPLIT A COUPLE OF EXISTING
21 DEPARTMENTS AND THE COST OF SETTING UP THOSE NEW DEPARTMENTS
22 WAS KIND OF OUTLINED IN OUR BUDGET PROCESS. SO WHEN WILL WE
23 KNOW AND IT'LL BE VOTED ON, SO WHEN WILL WE KNOW AND IN WHAT
24 BUDGET WOULD IT HIT TO SET UP THE NEW DEPARTMENT? AND WILL WE
25 HAVE ANSWERS TO ALL THOSE QUESTIONS, PULLING THE ADMIN FROM



THE BOARD OF
SUPERVISORS

1 LAHSA, SEPARATING OUT HOUSING FOR HEALTH, SINCE THEY GET
2 HEALTH REIMBURSEMENTS, JUST HOUSING FOR HEALTH, THAT WON'T
3 APPLY TO EVERYBODY. SO, WHEN WILL WE HAVE THE ANSWERS TO ALL
4 THOSE QUESTIONS, HAVE A GENERAL SENSE OF WHAT OUR ADMIN WILL
5 BE, AND WHAT BUDGET WILL IT HIT?

6
7 **FESIA DAVENPORT:** SO, THE NOTIFICATION TO THE BOARD WILL BE
8 DRIVEN BY THE TIMELINE. SO, FOR EXAMPLE, IF WE ARE GOING TO
9 MAKE CHANGES TO POSITIONS FOR LAHSA, FOR EXAMPLE, I'M SORRY,
10 FOR HOUSING FOR HEALTH, IN TERMS OF WHICH COUNTY DEPARTMENT
11 THEY LIVE IN, WE WILL BRING SOME SORT OF BOARD LETTER TO THE
12 DEPARTMENT TO ESTABLISH A CHART, I'M SORRY, TO THE BOARD. WE
13 WOULD BRING A BOARD LETTER TO THE BOARD TO ESTABLISH A CHART
14 OF ACCOUNTS FOR THAT NEW DEPARTMENT AND SAYING, HERE ARE ALL
15 THE POSITIONS THAT NEED TO GO INTO THIS NEW DEPARTMENT. IF
16 THERE IS A BUDGET IMPACT ASSOCIATED WITH THAT, WE WOULD ALSO
17 HAVE TO LET THAT MAKE SURE THAT THE BOARD IS AWARE OF THAT,
18 AND THAT WOULD AND SHOULD COME IN AN UPCOMING BUDGET PHASE.
19 SO, I'LL LET CHERIE AND SARAH PLACE A FINER POINT ON IT, BUT
20 THE NOTIFICATION TO THE BOARD IS GOING TO BE DRIVEN IN LARGE
21 PART BY THESE TIMELINES FOR WHEN THINGS WILL MOVE.

22
23 **SUP. KATHRYN BARGER, CHAIR:** SUPERVISOR MITCHELL WHEN YOU'RE
24 DONE WITH THIS LINE OF QUESTIONING THE CITY COUNCIL HAS TO GO
25 BACK INTO CHAMBERS AND ASKED IF THEY COULD BE CALLED UP TO



THE BOARD OF
SUPERVISORS

1 PEAK. BUT I DON'T WANT TO, IF YOU WANT TO FINISH THIS TRAIN OF
2 THOUGHT BEFORE YOU ASK THE NEXT QUESTION.

3

4 **SUP. HOLLY J. MITCHELL:** WHY DON'T I PUNT OUT OF DEFERENCE TO
5 OUR CITY COUNCIL MEMBERS AND READ IN MY AMENDMENTS? JUST VERY
6 QUICKLY.

7

8 **SUP. KATHRYN BARGER, CHAIR:** I'M NOT DONE GIVING CREDIT. AND
9 SUPERVISOR HAHN IS LETTING YOU ALL SPEAK BEFORE SHE SPEAKS
10 BECAUSE SHE'S NICE. READ IN YOUR --

11

12 **SUP. HOLLY J. MITCHELL:** I'M NICE TOO. I'M SKIPPING 4
13 QUESTIONS.

14

15 **SUP. KATHRYN BARGER, CHAIR:** YOU ARE NICE. POINT WELL TAKEN.
16 POINT WELL TAKEN. I INTERRUPTED YOU. SO YEAH.

17

18 **SUP. HOLLY J. MITCHELL:** I WILL, LET ME JUST SAY VERY QUICKLY,
19 I WILL OFFLINE TALK TO HOUSING FOR HEALTH AND HOMELESSNESS.
20 THE MOTION STATES THAT THERE WILL BE A COLLABORATIVE PROCESS
21 TO DETERMINE WHAT FUNDING WILL BE TRANSITIONED FROM OTHER
22 COUNTY DEPARTMENTS, AND WE'LL HEAR ABOUT WHAT THAT MEANS.
23 AGAIN, I'D LIKE TO KNOW HOW CREATING A NEW DEPARTMENT WILL
24 IMPROVE THE COUNTY'S HOMELESS DATA COLLECTION EFFORTS. AND
25 AGAIN, MY LAST QUESTION IS WHERE IS THE INFORMATION ON HOW THE



THE BOARD OF
SUPERVISORS

1 COUNTY DEPARTMENTS THAT ARE RECEIVING MEASURE H DOLLARS ARE
2 DOING IN RESPECT TO REDUCING THE DISPARITIES BETWEEN AT-RISK
3 AND RACIAL POPULATIONS, AND WHERE CAN THE PUBLIC SEE THIS
4 INFORMATION? I'LL MOVE ON AND GET THOSE ANSWERS OFFLINE. AND
5 SO, THANK YOU, MADAM CHAIR. IF I COULD READ IN THE AMENDMENT,
6 AGAIN, GOING TO THE ISSUES I RAISED PREVIOUSLY ABOUT IF WE ARE
7 TALKING ABOUT REAL AUTHENTIC STAKEHOLDER INVOLVEMENT, WE NEED
8 TO GIVE THE APPROPRIATE TIME TO COLLECT REAL AUTHENTIC
9 STAKEHOLDER ENGAGEMENT. AND SECONDLY, GOING BACK TO MY LAST
10 POINTS AROUND TRUE METRICS, AND SO THAT'S THE IMPETUS BEHIND
11 THESE AMENDMENTS. DIRECTIVE ONE WOULD BE AMENDED TO READ,
12 IMPLEMENT THE WORK PLAN AND TIMELINES INCLUDED IN THE CHIEF
13 EXECUTIVE OFFICER'S FEBRUARY 28, 2025, REPORT BACK TO THE
14 BOARD. HERE IS THE NEW LANGUAGE. WITH A MODIFIED BEGINNING
15 DATE OF PHASE ONE TO OCTOBER 1, 2025, ADD A DIRECTIVE 12,
16 WHICH WOULD READ, DIRECT HFH AND CEO HI TO ESTABLISH A
17 BASELINE OF THEIR CURRENT PERFORMANCE OUTCOMES, AGAINST WHICH
18 THE NEW DEPARTMENT'S PERFORMANCE CAN BE COMPARED AND REPORT
19 BACK IN WRITING IN 30 DAYS. THIS SHALL INCLUDE DEVELOPING
20 OUTCOME, DATA COLLECTION, AND PUBLIC DASHBOARD REPORTING
21 PROCESSES FOR THE NEW DEPARTMENT. THESE PERFORMANCE OUTCOMES
22 SHALL INCLUDE THE NUMBER OF BEDS CREATED AND DEVELOPED BY TYPE
23 OF BED. THIS SHOULD INCLUDE CRISIS RECEIVING AND STABILIZATION
24 BEDS, RESIDENTIAL CARE, INCLUDING ENRICHED AND OR EXTENDED
25 RESIDENTIAL CARE, INTERIM HOUSING, INCLUDING STABILIZATION AND



THE BOARD OF
SUPERVISORS

1 RECUPERATIVE CARE, AND PERMANENT HOUSING, INCLUDING HOUSING
2 WITH SUPPORTIVE SERVICES. B, WAIT TIMES TO BE PLACED IN A BED
3 OR UNIT, VACANCY RATES AND LENGTHS OF STAY. C, TIMELINESS OF
4 PAYMENTS TO PROVIDERS. AND D, RATES OF HIRING AND FILLING
5 VACANCIES BY POSITION, RATES OF ATTRITION, AND VOLUNTARY
6 TURNOVER OF STAFF. THANK YOU VERY ALL FOR YOUR PRESENTATIONS
7 AND THANK YOU TO THE AUTHORS FOR THE MOTION. AGAIN, I AGREE,
8 WE ARE AT AN IMPORTANT INFLECTION POINT WITH MEASURE A DOLLARS
9 COMING ONLINE. I JUST WANT US AS A POLICY-MAKING BODY TO MAKE
10 SURE THAT WE'RE USING EVERY TOOL IN OUR TOOLKIT TO MAKE THE
11 TRANSITION THE BEST IT CAN, INCLUDING METRICS TO MAKE SURE
12 THAT WHAT WE'VE CREATED IS BETTER THAN WHAT WE'RE TRYING TO
13 MOVE AWAY FROM, AS OPPOSED TO JUST REFERRING TO AUDITS THAT
14 ARE A REAR-FACING REVIEW OF WHAT HAPPENED, AND WE WANT TO BE
15 PROSPECTIVE IN TERMS OF WHAT WE INTEND TO BUILD AND HOW WE'RE
16 GOING TO MEASURE OUR SUCCESS. THANK YOU.

17
18 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. NOW WITH THAT, I'M
19 GOING TO CALL UP COUNCILMEMBER RAMAN AND COUNCILMEMBER
20 BLUMENFIELD, FOLLOWED BY COUNCILMEMBER JURADO AND
21 COUNCILMEMBER YAROSLAVSKY AND COUNCILMEMBER MCOSKER.

22
23 **NITHYA RAMAN:** GREAT. WELL, THANK YOU, EVERYONE, FOR GIVING US
24 A CHANCE TO SPEAK AND THANK YOU ESPECIALLY TO SUPERVISORS
25 MITCHELL AND HAHN FOR BEING SO NICE. MY NAME IS NITHYA, I'M



THE BOARD OF
SUPERVISORS

1 THE CHAIR OF THE HOUSING AND HOMELESSNESS COMMITTEE IN THE
2 CITY OF L.A. AND I WANT TO ACKNOWLEDGE THAT OUR HOMELESS
3 SERVICES SECTOR IS DEEPLY CHALLENGED AND THAT LAHSA HAS VERY,
4 VERY REAL CHALLENGES. OVER MY TIME AS CHAIR, I HAVE WORKED
5 CLOSELY WITH MY FELLOW LEADERS IN THE CITY AND THE COUNTY AS
6 WELL AS LAHSA TO FUND NEW INNOVATIVE PROGRAMS AND TO SECURE
7 THE DATA WE NEED FOR ACCOUNTABILITY. A PROBLEM THAT WE'VE ALL
8 ACKNOWLEDGED IS VERY REAL. AND I AM VERY PROUD TO SAY THAT
9 ALTHOUGH WE HAVE A LONG WAY TO GO AHEAD, THIS DEEPLY UNSEXY
10 WORK ON DATA AND METRICS HAS ACTUALLY PRODUCED RESULTS IN THE
11 CITY OF L.A. WE'VE HAD A 10% REDUCTION IN STREET HOMELESSNESS
12 THANKS TO OUR WORK AND INVESTMENTS CITYWIDE, AND A 40%
13 REDUCTION IN STREET HOMELESSNESS IN MY DISTRICT LAST YEAR,
14 WITH MORE REDUCTIONS EXPECTED IN THIS COMING YEAR. I'VE ALSO
15 BEEN CLOSELY WORKING WITH LAHSA ON A QUESTION THAT WE'VE HAD
16 FOR A VERY LONG TIME, WHICH IS WHAT DATA DO WE NEED FOR
17 PERFORMANCE MANAGEMENT? AND FOR THE FIRST TIME, WE'VE ACTUALLY
18 SEEN IMPROVEMENTS IN THAT DATA AND WE'VE ALREADY BEEN ABLE TO
19 USE THAT DATA TO MAKE SIGNIFICANT IMPROVEMENTS IN THE NUMBER
20 OF PEOPLE MOVING INDOORS AND OFF THE STREETS. I THOUGHT I
21 WOULD HAVE THREE MINUTES, THAT'S WHAT MY STAFF TOLD ME. I'M
22 JUST GOING TO FINISH READING THIS IF THAT'S OKAY. I'VE ALSO
23 SPENT COUNTLESS HOURS OVER THE LAST FEW MONTHS SERVING ON
24 BODIES SET UP BY THE COUNTY THAT ARE OVERSIGHT BODIES TO
25 COORDINATE OUR SERVICES BETTER AND TO IMPROVE OUTCOMES. AND



THE BOARD OF
SUPERVISORS

1 THAT'S WHY I WAS DEEPLY DISAPPOINTED TO SEE THAT THE BOARD OF
2 SUPERVISORS IS MOVING AHEAD WITH A PLAN TO REMOVE ALL MEASURE
3 A AND OTHER DOLLARS FROM LAHSA WITHOUT CONSULTING THE CITY OF
4 LOS ANGELES. IT'S PARTNER IN THAT EFFORT AND A PARTNER THAT
5 HAS MATCHED THE HUNDREDS OF MILLIONS OF DOLLARS THAT THE
6 COUNTY PROVIDES. MANY OF US ON THIS COUNCIL CAMPAIGN FOR
7 MEASURE A, AND IT WAS VOTED IN PRIMARILY WITH THE SUPPORT OF
8 L.A. CITY VOTERS WHO BELIEVED IN THE LANGUAGE OF THE MEASURE
9 OF GREATER COORDINATION AND ACCOUNTABILITY, AND I BELIEVE
10 STRONGLY THAT THESE VOTERS MAY NOT HAVE SUPPORTED IT IF THEY
11 KNEW THAT THESE DOLLARS WOULD BE MOVED INTO THE COUNTY WITHOUT
12 INPUT AND PARTNERSHIP FROM THE STATE. THAT IS WHAT I'M ASKING
13 FOR TODAY. WHAT I FEAR MOST IS THAT WE ARE MOVING THE MONEY
14 FROM ONE BUREAUCRACY TO ANOTHER ONE THAT THE CITY OF L.A. HAS
15 MUCH LESS VISIBILITY INTO.

16
17 **SUP. KATHRYN BARGER, CHAIR:** COUNCIL MEMBER, ONLY BECAUSE WE'VE
18 GOT ALL THE COUNCILMEMBERS, THAT'S WHY WE LIMITED IT BECAUSE
19 I'M LETTING YOU GO OUT. THERE'S A LOT OF PEOPLE THAT WANT TO
20 PUBLICIZE.

21
22 **NITHYA RAMAN:** YES, I'M JUST GOING TO FINISH THIS AND THEN
23 YEAH, WE'RE GOING TO POTENTIALLY JEOPARDIZING ALL OF THE
24 SHARED PROGRESS THAT WE'VE MADE. OUR HUNDREDS OF MILLIONS OF
25 DOLLARS IN INVESTMENTS ARE INVESTED IN SHARED PROGRAMS THAT



THE BOARD OF
SUPERVISORS

1 ARE AT RISK OF FALLING APART WHEN YOU MOVE QUICKLY. AND WE ARE
2 ALSO AT A TIME OF GREAT FEDERAL FUNDING RISK. WHAT WE NEED
3 RIGHT NOW IS COLLABORATION AND PLANNING AND NOT UNCERTAINTY.
4 AND I REMAIN UNCERTAIN ABOUT WHY MOVING FROM ONE BUREAUCRACY
5 TO ANOTHER WILL ACTUALLY HELP US ACHIEVE THE OUTCOMES --

6

7 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU

8

9 **NITHYA RAMAN:** THAT WE HAVE ALREADY BEEN MOVING TOWARDS AND
10 THAT WE DESPERATELY WANT TO GET TO --

11

12 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU COUNCILMEMBER.

13

14 **BOB BLUMENFIELD:** GREAT THANK YOU MADAM CHAIR MEMBERS, IT'S
15 GOOD TO SEE YOU ALL YOU ARE FRIENDS AND YOU ARE PARTNERS. BUT
16 WE'RE HERE BECAUSE WE ARE CONCERNED ABOUT THIS BREAKUP AND IN
17 TERMS OF IF THE COUNTY IS LOOKING INWARD, WE'RE WORRIED WHAT
18 THAT MEANS IN TERMS OF THE SERVICES THAT WE NEED TO RECEIVE.
19 AS YOU KNOW, LAHSA WAS CREATED BECAUSE THERE WERE NOT CLEAR
20 LINES OF COMMUNICATION THROUGH LAWSUITS AND THAT NEVER REALLY
21 GOT FULLY RESOLVED THROUGHOUT LAHSA AND I FEAR IT ACTUALLY
22 COULD GET WORSE WITHOUT UNDER THIS NEW ARRANGEMENT BECAUSE AS
23 MY COLLEAGUE MENTIONED THESE DOLLARS ARE DOLLARS THAT CITY
24 RESIDENTS ARE PAYING FOR. MEASURE A IS NOT JUST COUNTY DOLLARS
25 THESE ARE ANGELENO'S WHO NOT ONLY SUPPORTED THIS, BUT WHO ARE



THE BOARD OF
SUPERVISORS

1 THE MAJORITY OF THE HOMELESS FOLKS. SO, YOU KNOW, I THINK OF
2 THE OLD STORE. WHEN YOU GO IN A STORE, IF YOU BREAK IT, YOU
3 OWN IT. SO, YOU KNOW, WE'RE BREAKING UP LAHSA HERE IS THE WAY
4 I SEE WHAT'S HAPPENING, AND THERE'S GOING TO BE A LOT OF
5 OWNERSHIP ON THE COUNTY IN TERMS OF THE RESPONSIBILITIES FOR
6 SERVICES. AND I KNOW IT'S NOT TECHNICALLY BREAKING IT UP, BUT
7 YOU PULL OUT ALL OF THAT MONEY, IT'S JUST THE CITY BASICALLY
8 AT THIS POINT. WHAT LAHSA WOULD JUST BECOME, YOU KNOW, AN
9 OUTGROWTH OF THE CITY AND WE'D HAVE TO FIGURE OUT HOW TO
10 MANAGE THAT SITUATION. BUT ANYWAY, HERE TO EXPRESS, I KNOW MY
11 TIME HAS EXPIRED, HERE TO EXPRESS OUR CONCERN AND REALLY TO
12 REDOUBLE THE EFFORTS TO PARTNER WITH YOU ALL BECAUSE AT THE
13 END OF THE DAY, WHATEVER THE STRUCTURE LOOKS LIKE, IF WE ARE
14 GOING TO TACKLE HOMELESSNESS, IT IS GOING TO HAVE TO HAPPEN
15 TOGETHER. AND THE SERVICES AND THE HUMAN SERVICES, WE ALL KNOW
16 THAT FALLS ON THE COUNTY. AND WE HAVE BEEN PUTTING OUR GENERAL
17 FUND IN, BUT WE HAVE TO WORK WITH YOU BECAUSE THE REAL MONEY
18 IS NOT OUR GENERAL FUND. THAT CAN'T SUSTAIN IT. IT'S MEASURE A
19 AND THE OTHER FUNDING. SO, THANK YOU VERY MUCH.

20
21 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU.

22
23 **YSABEL JURADO:** THANK YOU SO MUCH. GOOD AFTERNOON. I WANT TO
24 START OFF BY SAYING LET'S START WITH WHAT WE CAN ALL AGREE ON.
25 WE NEED MORE ACCOUNTABILITY AND TRANSPARENCY AS WE PROVIDE



THE BOARD OF
SUPERVISORS

1 SERVICES TO THOSE EXPERIENCING HOMELESSNESS. WE ALL HAVE A
2 CLEAR SENSE OF WHAT THE PROBLEM IS. HOWEVER, THE SOLUTION
3 UNDER CONSIDERATION TODAY FEELS RUSHED AND I HAVE SERIOUS
4 CONCERNS THAT IT COULD LEAD TO SERVICE DISRUPTIONS. AS A
5 COUNCIL MEMBER REPRESENTING SKID ROW, THE AREA WITH THE
6 HIGHEST DENSITY OF UNHOUSED PEOPLE, I KNOW FULL WELL THAT ANY
7 DELAY IN PROVIDING SERVICES TO PEOPLE EXPERIENCING
8 HOMELESSNESS IS A MATTER OF LIFE AND DEATH. AND WE NEED TO
9 BALANCE ACCOUNTABILITY WITH STABILITY, AND STABILITY OFTEN
10 TAKES TIME. AND AS WE NAVIGATE THIS TRANSITION, WE ASK THAT
11 THE NEW COUNTY DEPARTMENT REPORT MONTHLY TO EKRA AND HOW THE
12 TRANSITION IS GOING AND DISCUSS IMPACTS TO THE CITY AND
13 REGION. AND MORE LOCALLY, I'M HAPPY TO PARTNER WITH SUPERVISOR
14 SOLIS TO CREATE A NEW SKID ROW ACTION PLAN WORK GROUP SO THAT
15 WE CAN MAKE SURE THAT AS PART OF THIS TRANSITION, WE CAN MAKE
16 THE FOLKS IN SKID ROW KNOW THAT THEY ARE TAKEN CARE OF AND
17 ENSURE ACCOUNTABILITY AND COMMUNICATION ACROSS PARTIES AS WE
18 MOVE THIS PATH FORWARD. THANK YOU.

19
20 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR,
21 COUNCILMEMBER YAROSLAVSKY.

22
23 **KATY YAROSLAVSKY:** THANK YOU, CHAIR. GOOD AFTERNOON
24 SUPERVISORS. THIS IS MY FIRST TIME HERE AS A COUNCIL MEMBER.
25 I'M OUR NEW BUDGET AND FINANCE COMMITTEE CHAIR AT THE CITY.



THE BOARD OF
SUPERVISORS

1 I'VE KNOWN AND WORKED WITH ALL OF YOU FOR AT LEAST A DECADE.
2 AND YOU KNOW THAT I'M NOT A GRANDSTANDER AND I WOULDN'T BE
3 HERE IF I DIDN'T THINK IT WAS REALLY IMPORTANT. WE ALL SHARE
4 THE SAME GOALS. WE WANT A FUNCTIONING SYSTEM THAT QUICKLY AND
5 COST-EFFECTIVELY MOVES PEOPLE OFF THE STREETS AND PREVENTS
6 HOMELESSNESS IN THE FIRST PLACE. DESPITE A CHALLENGING AND
7 OFTEN FRUSTRATING AND INEFFICIENT LAHSA, WE HAVE MADE REAL
8 PROGRESS TOGETHER AND THAT PROGRESS IS AT RISK. BECAUSE
9 REGIONAL CHALLENGES REQUIRE REGIONAL SOLUTIONS. THAT'S WHY WE
10 HAVE METRO, WHICH WE ALL SIT ON TOGETHER, AND AQMD. LAHSA'S
11 GOVERNANCE NEVER INCLUDED 87 OUT OF 88 OF THE CITIES WITHIN
12 THE COUNTY, AND SO IT WAS DESTINED TO FAIL. SO FINE, LET'S
13 MOVE PAST IT AND BUILD SOMETHING BETTER. IT'S IMPORTANT THOUGH
14 THAT WE DO THAT TOGETHER AND ARE CLEAR-EYED ABOUT WHAT THIS
15 TRANSITION LOOKS LIKE. EVERY SINGLE ONE OF OUR CONSTITUENTS IS
16 ALSO YOUR CONSTITUENT. AND IF YOU SIGNIFICANTLY DEFUND LAHSA
17 TOO QUICKLY WITHOUT WORKING WITH US TO PROVIDE FOR WHAT'S
18 NEXT, I WORRY THAT OUR SHARED CONSTITUENTS WHO RELY UPON US TO
19 WORK TOGETHER WILL SUFFER. I WANT TO TALK FOR JUST ONE SECOND
20 ABOUT RELATIVE CAPACITY BECAUSE I THINK IT'S REALLY IMPORTANT
21 HERE AS WE TALK ABOUT TRANSITION. YOU CAN STAND UP A
22 DEPARTMENT VERY QUICKLY BECAUSE YOU HAVE HUNDREDS OF COUNTY
23 EMPLOYEES WHO ARE ALREADY WORKING ON HOMELESSNESS IN VARIOUS
24 DEPARTMENTS AND INITIATIVES. WE HAVE ABOUT A DOZEN. IF YOU
25 DEFINE LAHSA IN THE WAY CONTEMPLATED TODAY AND TAKE HUNDREDS



THE BOARD OF
SUPERVISORS

1 OF LAHSA BEST FOLKS, THE RISK OF UNINTENDED CONSEQUENCES IS
2 HIGH. SO PLEASE, PLEASE, PLEASE, LET'S WORK TOGETHER ON A
3 SUSTAINABLE TRANSITION PLAN AND THEN MOVE QUICKLY TO
4 IMPLEMENT, MAKING SURE THERE ARE NO GAPS IN COVERAGE. AND JUST
5 TO CLOSE, AT THIS MOMENT WHEN THE FEDERAL GOVERNMENT IS
6 DEFUNDING EVERYTHING THEY CAN, WE DON'T HAVE THE LUXURY,
7 NEITHER THE CITY OR THE COUNTY, OF BEING ANYTHING LESS THAN
8 COMPLETELY COORDINATED AND LASER-FOCUSED ON OUTCOMES. AND SO,
9 WE JUST ASK THAT YOU WORK WITH US TO MAKE SURE THAT THERE
10 AREN'T NEGATIVE UNINTENDED CONSEQUENCES FOR OUR SHARED
11 CONSTITUENTS. THANK YOU.

12
13 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. LAST BUT NOT LEAST.

14
15 **TIM MCOSKER:** THANK YOU VERY MUCH. MY SUPERVISOR, TIM MCOSKER,
16 COUNCIL MEMBER OF THE ONE FIVE. THANK YOU SO MUCH FOR HAVING
17 US HERE. I APPRECIATE SUPERVISOR MITCHELL'S AMENDMENTS VERY
18 MUCH. I THINK WE ALL DO. AND I'M QUITE SURE THAT SUPERVISOR
19 HAHN'S AMENDMENTS, WHICH WE HAVEN'T HEARD BECAUSE SHE
20 DEFERRED, WILL BE ALSO VERY, VERY HELPFUL. BUT I WANT TO COME
21 BACK TO SOMETHING THAT YOU SAID, SUPERVISOR BARGER, AND HOW
22 THIS ALL STARTED. GO BACK TO PRE-1993, IT WASN'T THE CITY AND
23 THE COUNTY SUING EACH OTHER. IT WAS MAYOR TOM BRADLEY PICKING
24 UP THE PHONE AND CALLING CITY ATTORNEY JIM HAHN AND SAYING THE
25 COUNTY IS FAILING. THE COUNTY IS FAILING US AND THEY HAVE



THE BOARD OF
SUPERVISORS

1 RESPONSIBILITY STATUTORILY UNDER WELFARE AND INSTITUTIONS CODE
2 17,000 AND THAT LAWSUIT WAS FILED AND IT BECAME A LONG
3 PROTRACTED NEGOTIATION THAT YOU PROBABLY REMEMBER WITH
4 SUPERVISOR EDELMAN BEING SIGNIFICANT IN THOSE NEGOTIATIONS AND
5 WHAT WE FORMED WAS, WHAT WE COLLECTIVELY FORMED WAS LAHSA.
6 SHOULD IT HAVE INCLUDED THE PROBABLY 85 CITIES OR 83 CITIES
7 BACK THEN? YEAH, PROBABLY SHOULD HAVE. BUT IT WAS A PIECE OF
8 LITIGATION BETWEEN THE CITY AND THE COUNTY. AND THE COUNTY, IN
9 RESPONSE TO YOU ARE NOT FULFILLING YOUR OBLIGATION, SAID LET'S
10 WORK ON THIS TOGETHER. AND DID IT OUTLIVE ITS PURPOSE? DID IT
11 OUTLIVE ITS USEFULNESS? HAS IT HAD PROBLEMS? WE DON'T WANT TO
12 BE HERE DEFENDING LAHSA AS LAHSA, BUT WE WANT TO BE HERE
13 DEFENDING THE PROPOSITION THAT WE ARE ONE OF THOSE CITIES, 88
14 CITIES, AND WE NEED TO HAVE THIS DISCUSSION. WE NEED TO BE
15 STAKEHOLDERS. WE NEED TO WORK TOGETHER. AND IT IS CRITICALLY
16 IMPORTANT THAT WE, WHO HAVE TONS OF GENERAL FUND IN THIS GAME,
17 WE PUT OUT TONS AND TONS OF GENERAL FUND. AND TO SAY THAT
18 YOU'RE GOING TO BE REVENUE NEUTRAL AFTER THIS IS A LITTLE
19 UNIMPRESSIVE. IT'S A LITTLE UNIMPRESSIVE AS A COMMITMENT TO
20 URGENCY. WE WANT TO SIT WITH YOU. WE WANT TO WORK WITH YOU. WE
21 WANT TO SEE A TIMELINE THAT MAKES SENSE. IN A DIVORCE, WHERE
22 WE SEPARATE ONE DYSFUNCTIONAL FAMILY AND CREATE TWO OR THREE
23 FAMILIES, THE FOLKS WHO ARE SUPPOSED TO BE PROTECTED BY THE
24 ARRANGEMENT ARE GOING TO BE THE FIRST TO SUFFER UNLESS WE DO
25 EXACTLY WHAT SUPERVISOR MITCHELL SAYS AND LET'S PUT THE



THE BOARD OF
SUPERVISORS

1 METRICS OUT AHEAD AND LET'S FIGURE OUT WHAT WE'RE DOING AND
2 HOW WE'RE DOING AND BE ABLE TO GUARANTEE TO FOLKS THAT THIS IS
3 NOT JUST A SOLUTION LOOKING FOR A PROBLEM.

4

5 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU.

6

7 **TIM MCOSKER:** THANK YOU VERY MUCH.

8

9 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU.

10

11 **SUP. LINDSEY HORVATH:** IF I MAY JUST BEFORE OUR COLLEAGUES
12 LEAVE AND I'M GLAD MAYBE THIS MOTION WAS THE IMPORTANT MOVE
13 SINCE THIS IS THE FIRST TIME SINCE I'VE BEEN HERE THAT I'VE
14 SEEN THE COUNCIL MEMBERS HERE ON THIS ON THIS SUBJECT BUT I DO
15 THINK THAT THE I DO THINK THAT THIS MOTION PROPOSES THAT LAHSA
16 IS SCALED BACK TO WHAT IT WAS BEFORE MEASURE H. SO IT'S NOT
17 GOING AWAY, THAT RELATIONSHIP CONTINUES IN THE COC. WE ALSO
18 HAVE A RELATIONSHIP WITH THE CITY THROUGH AN MOU. WE ALSO HAVE
19 A RELATIONSHIP WITH THE CITY THROUGH THE ALLIANCE SETTLEMENT.
20 AND OVERALL, THE COUNTY CURRENTLY PAYS 67% OF THE TOTAL ADMIN
21 BUDGET OF LAHSA. THAT'S \$33,700,000. AND ON INDIVIDUAL
22 CONTRACTS, THE COUNTY PAYS BETWEEN 8 AND 12% ADMINISTRATION
23 COMPARED TO THE CITY'S 2 TO 4%. SO, THE COUNTY IS USING THESE
24 DOLLARS THAT, YES, BELONG TO OUR SHARED CONSTITUENTS IN ORDER
25 TO MAKE SURE THAT WE ARE SERVING ALL AREAS. AND THAT'S THE



THE BOARD OF
SUPERVISORS

1 INTENTION OF THIS MOTION FOR US TO CONTINUE TO DO THAT WORK,
2 BUT MAKE SURE THAT THE DOLLARS ARE NOT BEING SPENT
3 UNNECESSARILY ON LAYERS OF ADMIN, BUT MORE ON THE SERVICES
4 THAT I THINK WE'RE ALL COMMITTED TO SEEING PROVIDED IN THE
5 REGION.

6

7 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU, AND LET THE RECORD
8 REFLECT THAT COUNCILMEMBER RAMAN HAS BEEN TO BOARD MEETINGS
9 BEFORE TALKING ON THIS ISSUE AND IS PART OF THE EKRA BOARD.
10 SO, WITH THAT, THANK YOU ALL FOR BEING HERE. THANK YOU. AND
11 NOW TO SUPERVISOR, ARE YOU DONE, SUPERVISOR MITCHELL? ALL
12 RIGHT, SUPERVISOR HAHN.

13

14 **SUP. JANICE HAHN:** AND THANK YOU ALL. THANK YOU. AND THANK YOU
15 TO OUR COLLEAGUES UP THE STREET. THANK YOU FOR BEING HERE
16 TODAY. WE KNOW THAT WE'RE GOING TO CONTINUE TO WORK WITH YOU
17 AS WE MOVE FORWARD. THANK YOU, MADAM CHAIR. THANKS TO
18 SUPERVISOR HORVATH AND YOURSELF FOR BRINGING THIS MOTION
19 FORWARD AND FOR BOTH OF YOUR CREDENTIALS AS IT RELATES TO THIS
20 ISSUE AND THE HARD WORK THAT YOU'VE DONE. THIS BOARD HAS
21 ALWAYS MADE ADDRESSING HOMELESS CRISIS OUR TOP PRIORITY. IN
22 FACT, I THINK IT WAS MY VERY FIRST BOARD MEETING AS A COUNTY
23 SUPERVISOR IN DECEMBER OF 2016 THAT I CO-AUTHORED THE MEASURE
24 H TO BE PLACED ON THE MARCH BALLOT. SO, FROM THE MOMENT I
25 STARTED HERE SOLVING THIS CRISIS HAS BEEN ALL OF OUR TOP



THE BOARD OF
SUPERVISORS

1 PRIORITIES. BUT AS SUPERVISOR MITCHELL SAID, ON ANY GIVEN
2 NIGHT, WE HAVE OVER 60,000 PEOPLE WHO ARE HOMELESS HERE IN
3 L.A. COUNTY. AND IT'S TRUE, I WAS GLAD TIM MCOSKER GAVE US A
4 HISTORY LESSON BECAUSE IT WAS WHEN MY BROTHER WAS A CITY
5 ATTORNEY THAT THE CITY SUED THE COUNTY BECAUSE ON THE BASIS
6 THAT WE WEREN'T WORKING TOGETHER MAINLY AND THE SETTLEMENT, I
7 THINK, AGREEMENT BECAME LAHSA. BUT IT'S NO SECRET, AND I DON'T
8 THINK YOU HEARD ANYBODY DEFENDING LAHSA TODAY, I DON'T THINK
9 ANYBODY WANTS TO, BECAUSE IT'S BEEN NO SECRET THAT LAHSA HAS
10 HAD ITS SHARE OF TROUBLES, ISSUES, CONTRACT DELAYS,
11 UNACCOUNTED FUNDS, AND THE QUALITY OF SERVICES HAS BECOME A
12 REPEATED PROBLEM. AND OVER THE YEARS SINCE I'VE BEEN HERE MANY
13 OF US ON THIS BOARD HAVE INTRODUCED MOTIONS TO KEEP ADDRESSING
14 SOME OF THE MANY PROBLEMS THAT THEY'VE HAD. BUT NOW AGAIN WITH
15 MEASURE A, I REALLY THINK WE'RE AT A PIVOTAL POINT. IT'S SO
16 AMAZING THAT THE VOTERS KIND OF HAVE KEPT AGREEING THAT THEY
17 ARE WILLING TO TAX THEMSELVES TO INVEST THEIR DOLLARS IN,
18 AGAIN, ADDRESSING THIS ISSUE. BUT I THINK THEY REALLY WANT A
19 SYSTEM THAT'S TRANSPARENT. THEY DEFINITELY WANT
20 ACCOUNTABILITY. AND THEY WANT A SYSTEM THAT WORKS. I FEEL
21 LUCKY TO BE HONEST WITH YOU THAT THE VOTERS AGREED TO MEASURE
22 A, BECAUSE THERE HAS BEEN SOME FRUSTRATION WITH THE PUBLIC.
23 AND AT ANY MOMENT, IF WE HAD LOST THE PUBLIC'S TRUST OR WERE
24 NOT BRINGING THEM ALONG WITH US TO ADDRESS THIS ISSUE, YOU
25 KNOW, THAT COULD HAVE BEEN REALLY DAMAGING TO OUR GOALS HERE.



THE BOARD OF
SUPERVISORS

1 SO I THINK IT'S TIME TO MAKE A CHANGE. I'M JOINING MY
2 COLLEAGUES IN SAYING IT'S TIME TO MAKE A CHANGE. STATUS QUO IS
3 NOT WORKING ANYMORE, AND WE KNOW THAT. AND SO, A NEW COUNTY
4 DEPARTMENT IS THE DIRECTION WE'RE GOING INTO. I ECHO THE
5 COMMENTS, I THINK IT WAS COUNCILMEMBER RAMAN WHO SAID IT. I
6 THINK I SAID THIS THE FIRST TIME WE TALKED ABOUT THIS. ARE WE
7 REALLY JUST EXCHANGING ONE BUREAUCRACY FOR ANOTHER
8 BUREAUCRACY? AND I HAVE ISSUES ABOUT CREATING ANOTHER COUNTY
9 DEPARTMENT. AND THIS ONE, BY THE WAY, WILL BE ONE OF THE
10 LARGEST DEPARTMENTS IN OUR COUNTY, MANAGING OVER A
11 \$1,000,000,000 AND STAFFING OVER A 1,000 EMPLOYEES. I AGREE
12 WITH THIS, BUT I DID HAVE SOME QUESTIONS AND CONCERNS IN HOW
13 WE'RE GOING ABOUT THIS AND AGAIN FOR ME IT'S ALWAYS GOING TO
14 BE HOW WHATEVER WE DO WE OF COURSE DON'T WANT TO IMPACT
15 HOMELESS SERVICES IN A NEGATIVE WAY. WE DON'T WANT TO LEAVE
16 ANYBODY BEHIND ON THE STREETS AS WE MOVE INTO THIS NEW
17 DEPARTMENT. AND WE HAVE TO WORK WITH THE CITY OF L.A. AND I
18 WANT US TO FIGURE OUT HOW WE DO WORK WITH THE CITY OF L.A. ON
19 THERE. THEY'RE 40%, I BELIEVE, OF THE HOMELESS POPULATION. AND
20 HILDA, YOUR DISTRICT IS GROUND ZERO. SKID ROW IS GROUND ZERO
21 FOR THIS HOMELESS CRISIS. SO, WE HAVE TO FIGURE OUT HOW TO
22 WORK WITH THE CITY OF LOS ANGELES. THANK YOU, SUPERVISOR
23 HORVATH, FOR THE FIRST AMENDMENT I JUST GAVE TO YOU AND YOU
24 INCLUDED IN THE CHIEF MOTION THAT WOULD CREATE A HOMELESS
25 SERVICE PROVIDER TASK FORCE TO BE INVOLVED IN THIS PROCESS. I



THE BOARD OF
SUPERVISORS

1 HAVE ANOTHER AMENDMENT THAT I'M GOING TO INTRODUCE AFTER I ASK
2 SOME OF MY QUESTIONS. SO, TO CHERI AND SARAH, THE BIRCH REPORT
3 BACKDATED FEBRUARY 8, 2025, THAT IS REFERENCED IN THIS MOTION,
4 HAS THIS TIMELINE THAT WE'RE KIND OF LOOKING AT. SO, STARTING
5 JULY 1ST OF THIS YEAR, WHICH IS ONLY THREE MONTHS FROM NOW, IT
6 WILL HAVE HI, HOMELESS INITIATIVE, AND HOUSING FOR HEALTH
7 BECOMING THE FOUNDATION OF THIS NEW DEPARTMENT AND START THE
8 TRANSITION OF LAHSA OF FUNDS, STAFF, AND RESPONSIBILITIES. SO
9 JUST A LITTLE BIT DRILLING DOWN ON THAT. HUNDREDS OF
10 EMPLOYEES, I'VE HEARD OVER 300, MILLIONS OF DOLLARS, MANY
11 PROVIDER CONTRACTS. FIRST, I KIND OF WANT TO HEAR IF YOU THINK
12 THIS TIMELINE IS DOABLE, IS IT TOO AGGRESSIVE? BECAUSE WE KEEP
13 HEARING THAT, YOU'RE RUSHING THIS, THIS IS TOO FAST. WANTED TO
14 HEAR FROM BOTH OF YOU IF YOU THINK THIS TIMELINE IS A TIMELINE
15 THAT MAKES SENSE. AND THE OTHER THING, I THINK ABOUT THE
16 EMPLOYEES, I THINK A LOT OF PEOPLE ARE CONCERNED ABOUT ARE WE
17 JUST ABSORBING IMMEDIATELY LIKE 300 EMPLOYEES? ARE THEY ALL
18 JUST LIKE WALKING UP THE STREET FROM CITY HALL AND JOINING THE
19 COUNTY? IS IT A HIRING PROCESS? DO THEY APPLY FOR IT? WHAT IS
20 THE PROCESS FOR GETTING THESE LAHSA EMPLOYEES INTO THIS NEW
21 DEPARTMENT AND THEN THE TIMELINE, JUST FROM BOTH OF YOU.

22
23 **CHERI TODOROFF:** THANK YOU. THIS FIRST PHASE ENVISIONS THE
24 HOUSING FOR HEALTH AND HOMELESS INITIATIVE STARTING TO WORK
25 TOGETHER COLLABORATIVELY AND ALIGNING AND COORDINATING ON



THE BOARD OF
SUPERVISORS

1 POLICY AND PROCEDURE AND PROGRAM. IT LEADS UP TO AN ACTUAL
2 CREATION OF A DEPARTMENT JANUARY 1 OF 2026. SO, BETWEEN NOW
3 AND THEN, WE WOULD BE WORKING WITH THE VARIOUS, WE HAVE A
4 NUMBER OF KEY PARTNERS AS IT RELATES TO STARTING THAT COUNTY
5 DEPARTMENT, WHICH IS AUDITOR CONTROLLER, AND DEPARTMENT OF
6 HUMAN RESOURCES, AND NISD, ET CETERA, ON THE LOGISTICS OF
7 SETTING UP THAT NEW DEPARTMENT. A KEY PART OF THAT WOULD BE
8 BRINGING OUR BUDGETS TOGETHER AND BRINGING THE CONTRACTS
9 TOGETHER UNDER THIS DEPARTMENT. SO, BECAUSE WE HAVE SUCH A
10 STRONG INFRASTRUCTURE FOR CONTRACTING UNDER HOUSING FOR
11 HEALTH, THAT WILL BE THE MODEL THAT WOULD BE USED AND WE WOULD
12 BE RETRAINING THAT APPROACH TO CONTRACTING AND THOSE CONTRACTS
13 THEMSELVES AND TRANSITIONING THEM TO THE NEW DEPARTMENT SO
14 THAT WOULD BE THE FIRST PHASE TO HAVE THAT IN PLACE FOR THE
15 DEPARTMENT ACTUALLY LAUNCHED

16
17 **SUP. JANICE HAHN:** AND WE THINK WE CAN MEET THIS TIMELINE.

18
19 **CHERI TODOROFF:** YES, OKAY THE SECOND PHASE WOULD BE TO DO THAT
20 TYPE OF TRANSITION WITH LAHSA, WITH THE RESOURCES, WITH THE
21 FUNDING FROM LAHSA THAT WOULD BE COMING BACK TO THE COUNTY AND
22 THE ASSOCIATED PROGRAMS AND SERVICES THAT ARE ALIGNED WITH
23 THAT FUNDING. WE WOULD ALSO BE BUILDING ON THE CONTRACTING
24 INFRASTRUCTURE OF HOUSING FOR HEALTH, WHO ALREADY HAS
25 CONTRACTS WITH THE MAJORITY OF THE SAME PROVIDERS FOR THE SAME



THE BOARD OF
SUPERVISORS

1 TYPES OF SERVICES. SO, IT WOULD BE A FAMILIAR CONTRACTING
2 MODEL AND FAMILIAR SCOPE OF WORK, ET CETERA, FOR THESE
3 AGENCIES, FOR THEIR AGREEMENTS TO BE TRANSITIONING FROM LAHSA
4 TO HOUSING FOR HEALTH. THERE ARE SOME THAT WOULD BE NEW ONES.
5 THERE WOULD BE EXTRA EFFORT, AND HOUSING FOR HEALTH DOES THIS
6 ALREADY WITH NURTURING AND BRINGING ON NEW PROVIDERS AND FOR
7 THOSE PROVIDERS THAT MAY BE NEW TO THIS TYPE OF COUNTY
8 CONTRACTING, WE WOULD GIVE THEM THAT EXTRA ASSISTANCE AND
9 EXTRA PARTNERSHIP. IS THERE ANYTHING YOU WANT TO ADD, SARAH?

10
11 **SARAH MAHIN:** YEAH, I WOULD JUST ADD, I MEAN, I THINK IT IS AN
12 AGGRESSIVE TIMELINE, BUT WE THINK IT'S FEASIBLE. I DO THINK
13 THIS FIRST PHASE IS REALLY IMPORTANT OF BRINGING TOGETHER
14 HOUSING FOR HEALTH AND HI, SO THAT WE CAN START COORDINATING
15 TOGETHER AROUND SETTING UP THE NEW ADMINISTRATIVE STRUCTURE
16 FOR THE DEPARTMENT SO THAT IT CAN WE CAN HAND OVER ALL OF THE
17 CONTRACTS AND INFRASTRUCTURE FROM HOUSING FOR HEALTH AND AT
18 DHS TO THE NEW DEPARTMENT. SO, IT'S REALLY IMPORTANT THAT
19 CHERI AND I AND OUR TEAMS ARE WORKING VERY CLOSELY TOGETHER
20 AND WITH THE AUDITOR CONTROLLER TO BE WORKING ON THOSE SORT OF
21 FUNDAMENTAL COUNTY BUREAUCRATIC PROCESSES. WE'VE ALSO TALKED
22 ABOUT HOW WE THINK IT'S REALLY IMPORTANT, YOU KNOW, THIS
23 COMMUNITY ENGAGEMENT PIECE AND REALLY CO-DESIGN OF THE NEW
24 DEPARTMENT AND LESS ON THE BUREAUCRATIC PIECES AND CERTAINLY
25 WHAT IMPACTS PROVIDERS DOWN THE LINE IS VERY IMPORTANT, BUT



THE BOARD OF
SUPERVISORS

1 HOW THE DEPARTMENT'S GOING TO WORK AND DO OUR WORK AND PARTNER
2 WITH THE COMMUNITY AND FOR US TO BE EMBARKING ON THAT SOONER
3 TOGETHER THAN LATER IS REALLY IMPORTANT.

4

5 **SUP. JANICE HAHN:** AND WHAT ABOUT THE EMPLOYEES? WHAT ABOUT
6 THESE 300 EMPLOYEES? HOW ARE WE SEEING? IS THAT, FESIA, IS
7 THAT A YOU QUESTION?

8

9 **FESIA DAVENPORT:** YEAH, THAT'S A DHR QUESTION, AND LISA GARRETT
10 IS IN THE BACK AND SHE'S MAKING HER WAY FORWARD.

11

12 **SUP. JANICE HAHN:** HI, MS. GARRETT.

13

14 **LISA GARRETT:** HEY, GOOD MORNING, OR GOOD AFTERNOON NOW,
15 SUPERVISORS. WE WILL BE WORKING WITH THE UNION AND ALSO THE
16 EMPLOYEES TO DETERMINE THEIR SKILL SETS FOR TRANSITIONING THEM
17 OVER TO THE COUNTY OF LOS ANGELES. THERE'S ONE OF TWO WAYS WE
18 CAN DO THAT, BUT WE WOULD FIRST LOOK AT THE CLASSIFICATIONS
19 THAT ARE GOING TO BE ESTABLISHED HERE, THE ACTUAL JOB DUTIES
20 THAT THEY'RE DOING AT WHERE THEY ARE NOW, AND MAKE A WAY FOR
21 THEM TO COME TO THE COUNTY OF LOS ANGELES, WHETHER IT'S
22 THROUGH THE EMERGENCY HIRING, BECAUSE THIS IS AN EMERGENCY
23 RIGHT NOW FOR HOMELESSNESS, AND WE WILL MAKE THAT HAPPEN.

24

25 **SUP. JANICE HAHN:** THANK YOU, BECAUSE I THINK JUST LISTENING TO



THE BOARD OF
SUPERVISORS

1 CHERI AND SARAH, A LOT OF THE WORK IS GOING TO NEED TO BE DONE
2 BY A LOT MORE EMPLOYEES. SO, I THINK WE WOULD ALL EXPECT AN
3 EXPEDITED PROCESS FOR THAT.

4

5 **LISA GARRETT:** ABSOLUTELY.

6

7 **SUP. JANICE HAHN:** RIGHT. THANK YOU. AND I THINK ONE OF THE
8 OTHER THINGS PEOPLE ARE WONDERING ABOUT IS ALL THE ROLES AND
9 RESPONSIBILITIES OF THE DIFFERENT REGIONAL BOARDS. WE'VE GOT
10 EKRA, WE'VE GOT THE LEADERSHIP TABLE, WE'VE GOT THE LAHSA
11 COMMISSION, THE COUNTY EMERGENCY CENTRALIZED RESPONSE CENTER,
12 THE CITY OF LOS ANGELES DEPARTMENTS, COUNTY DEPARTMENTS. HOW
13 ARE WE GOING FORWARD CLARIFYING EVERYBODY'S ROLES IN THIS NEW
14 DEPARTMENT?

15

16 **CHERI TODOROFF:** I THINK THE NEW DEPARTMENT AS THE COUNTIES
17 LEAD FOR PROGRAMS TO PREVENT AND RESPOND TO HOMELESSNESS WOULD
18 BE INTERFACING WITH THOSE BODIES. SO, THE EXECUTIVE COMMITTEE
19 IS A GROUP OF ELECTED OFFICIALS THAT'S SEEKING TO WORK WITH
20 ALL OF OUR REGIONS AND JURISDICTIONS TO ALIGN RESOURCES AROUND
21 A COMMON SET OF GOALS AND METRICS AND A REGIONAL PLAN, SO
22 WE'RE ALL MOVING IN THE SAME DIRECTION. THIS COUNTY DEPARTMENT
23 WOULD BE RESPONSIVE TO THOSE GOALS AND METRICS AND THAT
24 REGIONAL PLAN AND WOULD ALIGN OUR RESOURCES AND THE DEPARTMENT
25 WOULD ENROLL IN THAT SAME DIRECTION. THE LEADERSHIP TABLE IS



THE BOARD OF
SUPERVISORS

1 AN ADVISORY BODY TO THE EXECUTIVE COMMITTEE, AND IT'S A WAY
2 FOR MANY SECTOR REPRESENTATIVES AND OUR COUNTY DEPARTMENTS AS
3 WELL TO PARTICIPATE IN INFORMING AND MAKING RECOMMENDATIONS TO
4 THE EXECUTIVE COMMITTEE, BUT ALSO TO SHARING INFORMATION BACK
5 OUT TO THE CONSTITUENCIES THAT THEY REPRESENT. SO THAT
6 PROVIDES A REALLY VALUABLE COMMUNICATION CHANNEL FOR THE NEW
7 DEPARTMENT TO PARTICIPATE IN.

8

9 **SUP. JANICE HAHN:** YOU KNOW, I THINK IT WOULD BE INTERESTING
10 GOING FORWARD JUST TO MAYBE, JUST THE WAY YOU JUST DESCRIBED
11 IT, MAYBE GET A, I DON'T KNOW, IT NEEDS TO BE A CHART, BUT
12 SOMETHING, BECAUSE I DO THINK IT WOULD BE INTERESTING TO KIND
13 OF SEE THAT IN WRITING, HOW WE EXPECT TO INTERACT WITH THESE
14 CURRENT DIFFERENT REGIONAL BOARDS. I THINK THAT WOULD BE
15 HELPFUL TO ME ANYWAY. GOING TO THE DIRECTOR OF FIVE, THERE'S
16 GOING TO BE A PROCESS THAT WE SEE HOW WE GET FUNDING FROM
17 OTHER COUNTY DEPARTMENTS THAT CAN BE TRANSITIONED INTO THIS
18 NEW DEPARTMENT. HOW ARE YOU FORESEEING THAT PROCESS?

19

20 **CHERI TODOROFF:** THAT'S A PROCESS IN WHICH WE WOULD WORK
21 DIRECTLY WITH COUNTY DEPARTMENTS. WE'RE FAMILIAR WITH BUDGETS,
22 WE'RE FAMILIAR WITH FUNDING STREAMS THAT SUPPORT HOMELESSNESS.
23 COUNTY DEPARTMENTS SHARE THAT INFORMATION AND WE PARTNER WITH
24 THEM VERY CLOSELY RIGHT NOW. SO, AS WE GO FORWARD TO LOOKING
25 AT RESOURCES FROM COUNTY DEPARTMENTS THAT COULD COME TO A NEW



THE BOARD OF
SUPERVISORS

1 DEPARTMENT FOR HOMELESSNESS. WE WOULD BE LOOKING AT
2 OPPORTUNITIES TO CREATE MORE CAPACITY TO BRAID AND LEVERAGE
3 RESOURCES MORE EFFECTIVELY AND TO HAVE BETTER OUTCOMES. AND WE
4 WOULD NEED TO LOOK VERY CLOSELY TO MAKE SURE THAT THOSE GOALS
5 WOULD BE ACHIEVED. THERE CERTAINLY ARE RESOURCES AND AREAS
6 WITHIN THE COUNTY DEPARTMENTS THAT THEY ARE UNIQUELY QUALIFIED
7 AND SOMETIMES PRESCRIBED BY THEIR FUNDING SOURCE OR BY OTHER
8 REGULATIONS THAT THEY WOULD BE THE ADMINISTERING ENTITY FOR
9 THOSE RESOURCES. THERE'S ALSO OPPORTUNITY EVEN IN THAT
10 SCENARIO TO FIGURE OUT HOW WE DO THE BEST PARTNERSHIP TO HAVE
11 THE GREATEST IMPACT ON THE OUTCOME OF CLIENTS, AND REALLY TO
12 MAKE SURE THAT WE'RE GETTING THE SERVICES WHERE THEY NEED TO
13 BE AND PUTTING THE CLIENT AT THE CENTER.

14
15 **SUP. JANICE HAHN:** I MEAN, THAT'LL BE AN INTERESTING PROCESS. I
16 MEAN, PARTICULARLY WHEN WE'RE TELLING OUR DEPARTMENTS DURING
17 THIS BUDGETING PROCESS TO, DID YOU HAVE SOMETHING TO SAY?
18 YEAH, TO, YOU KNOW, CURTAIL. AND THEY'VE ALREADY PRESENTED
19 THEIR BUDGETS, AND THEY WERE PRETTY MUCH SPOKEN FOR EVERY
20 DOLLAR. I'M JUST WONDERING HOW THIS IS GOING TO WORK
21 REALISTICALLY. AND HOW DO YOU FIND FUNDS? THEY'RE GOING TO
22 START HIDING THEIR FUNDS. NO. FESIA, DO YOU HAVE SOMETHING?

23
24 **FESIA DAVENPORT:** YEAH, THANK YOU FOR THAT PUTTING A FINER
25 POINT ON THAT ONE OF THE THINGS THAT I THINK THAT I THINK IT'S



THE BOARD OF
SUPERVISORS

1 IMPORTANT TO HIGHLIGHT IS IN THE REPORT BACK WE ARE NOT
2 SUGGESTING THAT WE TAKE ALL THE LAHSA OF STAFF AND WHOLESALE
3 TRANSFER THEM TO THE COUNTY. THE PROCESS THAT WE WILL USE WILL
4 BE AN EXPEDITED PROCESS. WE HAVE A MORE EFFICIENT PROCESS. IT
5 PROBABLY MEANS THAT WE WOULD NOT NEED TO TRANSFER ALL STAFF
6 BECAUSE THEY HAVE A DIFFERENT PROCESS. SO, WE ARE TRYING TO
7 STAFF FOR EFFICIENCY. AND THEN TO YOUR POINT ON THE BUDGET, IF
8 WE BROUGHT OVER EVERYONE FROM LAHSA, EVEN IF WE DIDN'T NEED
9 THAT MANY BODIES, BUT IF WE BROUGHT OVER EVERYONE, THERE WOULD
10 BE AN INCREASED COST AND POTENTIALLY IT COULD OFFSET THE
11 DOLLARS THAT WE ARE COUNTING ON BRINGING BACK INTO THE COUNTY
12 THE ADMIN DOLLARS BECAUSE THEY WOULD HAVE HIGHER SALARY AND
13 EMPLOYEE BENEFITS. SO, I JUST WANTED TO CLARIFY.

14
15 **SUP. JANICE HAHN:** SO, WE'RE NOT NECESSARILY SWEEPING.

16
17 **FESIA DAVENPORT:** THAT WAS NOT THE INTENT IN OUR LETTER, BUT I
18 THINK.

19
20 **SUP. JANICE HAHN:** 300 OR 400 EMPLOYEES FROM LAHSA.

21
22 FESIA DAVENPORT; CORRECT, WE SHOULD LOOK AT OUR MORE EFFICIENT
23 PROCESS AND WE SHOULD STAFF TO WHAT OUR NEED IS.

24
25 **SUP. JANICE HAHN:** OKAY. AND THEN MY LAST QUESTION IS FOR DR.



THE BOARD OF
SUPERVISORS

1 WONG BECAUSE I KNOW OUR DEPARTMENT OF MENTAL HEALTH IS SO
2 VITAL TO OUR ADDRESSING THE HOMELESS CRISIS. I THINK IT WAS, I
3 DON'T KNOW IF IT WAS SUPERVISOR BARGER THAT SAID MANY OF THEM
4 ALREADY HAVE MENTAL HEALTH CHALLENGES BEFORE THEY GET ON THE
5 STREET. AND IF THEY HAVEN'T, BEING ON THE STREET CERTAINLY
6 LEADS FOLKS TO HAVING MENTAL HEALTH CHALLENGES. WHAT YOU'VE
7 BEEN PROVIDING, YOUR DEPARTMENT HAS BEEN PROVIDING SERVICES
8 AND TREATMENT RIGHT NOW. DO YOU THINK, MAYBE JUST TALK ABOUT
9 WHAT ROLE YOUR DEPARTMENT WILL HAVE IN THE NEW DEPARTMENT, AND
10 I'M PRETTY SURE YOU'RE GOING TO SAY YOU THINK THAT FUNDING
11 SHOULD STAY IN YOUR DEPARTMENT, BUT MAYBE YOU CAN JUSTIFY
12 THAT.

13
14 **DR. LISA WONG:** THANK YOU, SUPERVISOR HAHN. YOU KNOW, WE'VE HAD
15 A LOT OF VERY SUCCESSFUL COLLABORATION WITH HOUSING FOR HEALTH
16 AND WITH HI AND THERE ARE MANY VERY GOOD PARTNERSHIPS WHERE WE
17 HAVE PUT DOLLARS IN THERE AND WE'VE BEEN ABLE TO LEVERAGE
18 THAT. FOR INSTANCE, WE HAVE THE HOUSING SUBSIDY POOL THAT WE,
19 YOU KNOW, WE PARTICIPATE WITH HOUSING FOR HEALTH AND THE
20 HOUSING SUBSIDY POOL. WE INVEST DOLLARS THERE. WE ALSO PAY AN
21 ADMINISTRATIVE COST THERE. BUT IT ALLOWS US A GREATER ABILITY
22 TO BE ABLE TO DRAW THOSE RESOURCES FOR OUR DMH CLIENTS BECAUSE
23 THEN WE DON'T HAVE TO SET UP A SEPARATE INFRASTRUCTURE AND
24 CONTRACTING AND EVERYTHING AND I THINK THERE ARE A LOT OF
25 EFFICIENCIES LIKE THAT WHERE WE CAN BUILD EVEN FURTHER



THE BOARD OF
SUPERVISORS

1 PARTNERSHIP AND USE WHATEVER DOLLARS WE CAN TO BENEFIT THE
2 SYSTEM AS MUCH AS POSSIBLE. I THINK YOU'RE ABSOLUTELY RIGHT
3 THOUGH IN THAT WE DO HAVE SPECIALTY MENTAL HEALTH CARE THAT WE
4 ARE MANDATED BY THE STATE TO BE THE YOU KNOW WE ARE THE LOCAL
5 MENTAL HEALTH AUTHORITY AS WELL AS THE LOCAL MENTAL HEALTH
6 PLAN. AS PART OF THAT THOUGH, WHAT WE CAN DO IS BRING IN OUR
7 MANAGED CARE PARTNERS OR OTHER PEOPLE THAT WE WORK WITH SO
8 THAT WE CAN TAKE CARE OF THE WHOLE CONTINUUM OF MENTAL HEALTH
9 NEEDS. WHEN YOU TALK ABOUT MENTAL HEALTH NEEDS WITHIN THE
10 UNHOUSED POPULATION, THERE ARE THOSE PEOPLE WHO BECAME
11 HOMELESS BECAUSE THEY HAVE A SERIOUS MENTAL ILLNESS AND, YOU
12 KNOW, FOR WHATEVER REASON IT LED TO THEIR HOMELESSNESS. THERE
13 ARE A LOT OF PEOPLE, AS SUPERVISOR BARGER MENTIONED, THAT
14 AFTER BECOMING UNHOUSED, THEY DEVELOP MENTAL HEALTH SYMPTOMS.
15 AND, I MEAN, I WOULD SAY IN MANY CASES, THAT'S ALMOST A
16 HEALTHY RESPONSE, RIGHT, TO BECOMING UNHOUSED. SO, WE REALLY
17 HAVE TO GET AT WHAT INTERVENTION IS GOING TO FIX A PROBLEM AND
18 WE HAVE TO MAKE SURE THAT PEOPLE GET TO THE RIGHT PLACE. SO,
19 FOR SOME FOLKS THEY MIGHT JUST NEED SOME COUNSELING SUPPORT OR
20 THINGS LIKE THAT. THAT'S SOMETHING LIKE THE MDT TEAMS COULD
21 WORK WITH. THAT'S SOMETHING OUR MANAGED CARE PLANS COULD WORK
22 WITH. THERE ARE SOME FOLKS WHO ARE VERY SERIOUSLY MENTALLY
23 ILL, STRUGGLING WITH, LET'S SAY, SCHIZOPHRENIA AND PRODUCES
24 PARANOIA, WHICH KEEPS THEM UNHOUSED. THAT'S SOMETHING THAT THE
25 DEPARTMENT OF MENTAL HEALTH REALLY NEEDS TO, YOU KNOW, BE



THE BOARD OF
SUPERVISORS

1 INVOLVED WITH IN WHOLE. AND I THINK THAT REALLY IS THE
2 CHALLENGE FOR US IS TO FIGURE OUT THEN HOW DO WE COLLABORATE
3 BEST TO MAKE SURE PEOPLE'S DIFFERENT NEEDS ARE MET IN THE BEST
4 WAY POSSIBLE AND HOW WE CAN PUT TOGETHER OUR RESOURCES SO THAT
5 THEY'RE BEST USED. I DO THINK THAT WE, EVEN THOUGH OUR
6 COLLABORATION HAS BEEN GREAT AND WE'VE BEEN BUILDING THESE
7 RELATIONSHIPS, WE CAN GO FURTHER WITH THAT. AND WE HAVE TO
8 LOOK FOR THOSE EFFICIENCIES THAT WE CAN BUILD BETWEEN THE
9 ENTITIES SO THAT OUR CLIENTS GET THE MAXIMUM BENEFIT. I ALSO
10 THINK THAT THERE'S A LONG WAY TO GO IN TERMS OF DATA SHARING,
11 IN TERMS OF HAVING A CENTRAL BED CONTROL THAT WE CAN, YOU
12 KNOW, BETTER MONITOR THE RESOURCES THAT WE HAVE ACROSS OUR
13 SYSTEM AND MAKE SURE PEOPLE GET TO WHERE THEY NEED TO GO.

14
15 **SUP. JANICE HAHN:** I MEAN, I THINK THAT'S KEY. I MEAN, FINDING
16 EFFICIENCIES, GETTING RID OF THINGS, EVEN IN OUR OWN WORLD
17 THAT HAVE NOT WORKED WELL OR WE COULD DO A LOT BETTER. I THINK
18 THAT'S GOING TO BE KEY GOING FORWARD. I KNOW THIS DEPARTMENT
19 WILL BE LOOKING AT OTHER DEPARTMENTS TO TRY TO SEE IF THERE'S
20 EXTRA FUNDING. BUT I THINK ALMOST MORE IMPORTANT IS FINDING
21 THINGS THAT ARE NOT WORKING CURRENTLY AND FINDING MORE
22 EFFICIENCIES AND BETTER COLLABORATION WITH THE FUNDING THAT WE
23 HAVE. I THINK THAT'S GOING TO BE KEY. SO, THANK YOU FOR THAT.
24 AND AGAIN, THANK YOU SUPERVISOR HORVATH FOR TAKING THE
25 AMENDMENT ABOUT OUR HOMELESS SERVICE PROVIDER WORK GROUP. I DO



THE BOARD OF
SUPERVISORS

1 KNOW THAT WE HAVE HEARD HORROR STORIES FROM OUR HOMELESS
2 SERVICE PROVIDERS. THEY'VE BEEN ON THE FRONT LINES DOING THE
3 HARD WORK AND THEY'VE HAD PROBLEMS FROM GETTING PAID ON TIME,
4 PROBLEMS FROM HAVING TO USE THEIR OWN CREDIT CARDS. SO, I
5 THINK IT WAS IMPORTANT TO HAVE A TASK FORCE MADE UP OF OUR
6 SERVICE PROVIDERS GOING FORWARD THAT CAN TELL THIS NEW
7 DEPARTMENT IMMEDIATELY WHEN THINGS ARE NOT GOING WELL AND
8 TELLING US WHEN THINGS ARE NOT GOING WELL. AND LASTLY,
9 COLLEAGUES, I HAVE AN AMENDMENT TO FOCUS ON OUR UNINCORPORATED
10 COMMUNITIES AND SUPERVISOR SOLIS HAS CO-AUTHORED THAT. SO, A
11 MILLION RESIDENTS OF UNINCORPORATED AS WE KNOW, WE'RE THEIR
12 CITY COUNCIL, WE'RE THEIR MAYORS, WE'RE ALL THEY'VE GOT GOING
13 FORWARD. SO, I THINK IT'S IMPORTANT THAT THEY RECEIVE THE SAME
14 QUALITY OF SERVICES AS ANY INCORPORATED CITY GOING FORWARD
15 WITH THIS NEW DEPARTMENT. SO, THE AMENDMENT IS TO DIRECTIVE
16 ONE AND IT SAYS TO IMPLEMENT THE WORK PLAN AND TIMELINES
17 INCLUDED IN THE CHIEF EXECUTIVE OFFICE, FEBRUARY 28, 2025,
18 REPORT BACK TO THE BOARD AND ESTABLISH AN OFFICE OF
19 UNINCORPORATED SERVICES. AS A STANDALONE DIVISION BUREAU OF
20 THE NEW COUNTY HOMELESS DEPARTMENT, THIS NEW OFFICE SHALL
21 COORDINATE HOMELESS SERVICES, OUTREACH, AND OPERATIONS IN
22 COORDINATION WITH EACH BOARD OFFICE. SO THOSE ARE MY TWO, ONE
23 OF THEM IS ALREADY IN, SO IT WILL BE ON THE VOTE AT THE MAIN
24 MOTION AS AMENDED AND THEN THIS ONE, OR AS REVISED, THANK YOU,
25 AND THIS ONE WILL BE, IF IT'S PASSED, IT WILL BE AN AMENDMENT.



THE BOARD OF
SUPERVISORS

1 SO, I LOOK FORWARD TO THIS NEW DEPARTMENT. WE'RE GOING TO HAVE
2 TO WORK TOGETHER TO MAKE IT A SUCCESS. WE'RE GOING TO HAVE TO
3 WORK WITH OUR PROVIDERS. WE'RE GOING TO HAVE TO WORK WITH OUR
4 CITIES, INCLUDING THE CITY OF LOS ANGELES, FOR THIS TO BE A
5 SUCCESS. BUT I THINK FAILURE IS NOT AN OPTION FOR THIS NEW
6 DEPARTMENT, AND I AM WHOLEHEARTEDLY PLEDGING MY SUPPORT, MY
7 STAFF MEMBER'S SUPPORT, IVAN'S SUPPORT, TO REALLY MAKE THIS
8 STAND-UP DEPARTMENT A SUCCESS. IT HAS TO BE, BECAUSE
9 ULTIMATELY, WE HAVE RESPONSIBILITY FOR ALL THOSE WHO ARE
10 CURRENTLY HOMELESS AND THOSE THAT WE KNOW, AS HARD AS WE TRY,
11 THAT WE KNOW WILL FALL INTO HOMELESSNESS IN THE FUTURE, AND
12 WE'VE GOT TO RESQUEUE THEM AND SAVE THEM. THANK YOU.

13
14 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU, SUPERVISOR MITCHELL.

15
16 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH. I JUST WANTED TO
17 SAY, I APPRECIATE, AS DEPARTMENT HEADS, THE CHALLENGE YOU MUST
18 EXPERIENCE WHEN SOMEONE SAYS, CAN YOU MEET THE DEADLINE THAT'S
19 ALREADY IN THIS MOTION? I GET THAT. BUT IT IS CHALLENGING WHEN
20 AT THE STAFF LEVEL, WE'RE HEARING FROM DEPARTMENTS THAT YOU
21 DON'T WANT TO BE TRANSITIONING TO ANOTHER DEPARTMENT, ET
22 CETERA, ET CETERA. SO, IT POSES A CHALLENGE. AND SO, THE
23 SECOND PIECE, YOU KNOW, MS. TODOROFF, AS YOU TALKED ABOUT
24 GETTING THE COUNTY DEPARTMENTS IN ALIGNMENT, I DIDN'T HEAR ONE
25 EXTERNAL STAKEHOLDER IN THAT. AND I THINK THE TASK FORCE THAT



THE BOARD OF
SUPERVISORS

1 SUPERVISOR HAHN TALKED ABOUT, FROM MY PERSPECTIVE, IT WOULDN'T
2 JUST BE ABOUT WHAT'S NOT WORKING BUT HAVING THEIR INPUT ON THE
3 FRONT END AND THE DESIGN. SO, IF YOU CAN, WHETHER MY AMENDMENT
4 PASSES OR NOT, IF YOU CAN MAKE IT IN THE TIMELINE, I WOULD
5 HOPE THAT YOU WOULD ADD TO THAT THE EXTERNAL STAKEHOLDERS.
6 IT'S NOT JUST A MATTER OF TRANSITIONING, ALTHOUGH THAT'S GOING
7 TO BE A CHALLENGE. YOUR COUNTY FAMILY MEMBERS, HOPING THAT ALL
8 THE DEPARTMENTS AGREE TO TRANSFER CONTRACTED STAFF BASED ON
9 THE TIMELINE, I'M GOING TO CROSS MY FINGERS ON THAT AS WELL.
10 THE POINT IS STAKEHOLDER INVOLVEMENT IN BUILDING THE PLANE,
11 NOT JUST TELLING US AFTER THE FACT THAT THE PLANE HAS FAULTS
12 OR IT'S LANDING LATE ON THE FRONT END. I WOULD ASK ANOTHER
13 QUESTION. AS I MENTIONED EARLIER, THE COVINGTON REPORT, I
14 APPRECIATE HOUSING FOR HEALTH HAS HAD A BETTER TRACK RECORD IN
15 TERMS OF CONTRACTING, BUT I DON'T KNOW IF THIS GOES TO HOUSING
16 FOR HEALTH OR TO THE CEO IF HOUSING FOR HEALTH'S CONTRACTING
17 PROTOCOLS ARE MEETING THE STANDARD THAT COVINGTON HAS
18 SUGGESTED WE TRY TO MOVE TO AS QUICKLY AS POSSIBLE.

19
20 **FESIA DAVENPORT:** YEAH, I'LL TAKE A FIRST STAB AT THAT. SO, THE
21 COVINGTON REPORT LOOKED AT OUR PROCESSES AND OUTLINED SOME
22 AREAS WHERE WE COULD HAVE IMPROVEMENTS. I BELIEVE THAT HOUSING
23 FOR HEALTH'S, THEIR MAJOR CONTRACTS WERE ESTABLISHED WHEN
24 HOUSING FOR HEALTH WAS IMPLEMENTED AND ESTABLISHED, AND THAT
25 THEY WERE BASED ON A SOLE SOURCE TYPE OF CONTRACT WITH A



THE BOARD OF
SUPERVISORS

1 VENDOR. AND I ALSO THOUGHT THAT THERE WAS AN OPPORTUNITY OR
2 THERE WAS SOME THINKING AROUND RE-SOLICITING THE CONTRACT. I
3 CANNOT REMEMBER WHETHER IT WAS BRILLIANT CORNERS OR NOT. SO I
4 THINK ONE OF THE THINGS THAT THE COVINGTON REPORT TALKS ABOUT
5 IS HAVING A TRANSPARENT PROCESS, NOT DOING SOLE SOURCE
6 CONTRACTS, MOVING AWAY FROM THAT, GIVING FOLKS OPPORTUNITIES
7 TO BID AND BE ABLE TO AVAIL THEMSELVES TO PROVIDE SERVICES FOR
8 THE COUNTY ON A CONTRACT BASIS. BUT I ALSO BELIEVE THAT, AND
9 I'LL LET SARAH PLEASE CORRECT ME IF I'M WRONG, THAT THAT
10 CONTRACT HAD BEEN IN PLACE FOR A REALLY LONG TIME, PRE-
11 COVINGTON.

12
13 **SARAH MAHIN:** I BELIEVE THAT YOU'RE TALKING ABOUT OUR FLEXIBLE
14 HOUSING SUBSIDY POOL CONTRACT. THAT WAS THROUGH A COMPETITIVE
15 PROCESS, THROUGH A COMPETITIVE SOLICITATION PROCESS, BUT IT
16 HAS BEEN WITH THE SAME VENDOR. MOST OF OUR CONTRACTS ARE UNDER
17 WHAT'S CALLED THE SUPPORTIVE HOUSING SERVICES MASTER
18 AGREEMENT. THAT MASTER AGREEMENT PROCESS HAS BEEN OPEN SINCE
19 2012 AND OPEN EVERY DAY SINCE 2012. SO NEW VENDORS CAN COME
20 IN, GET ONTO OUR MASTER AGREEMENT. WE SOMETIMES USE THE WHOLE
21 HOMELESS EMERGENCY SOLE SOURCE AUTHORITY TO ENTER INTO SOLE
22 SOURCE AGREEMENTS WITH VENDORS OFF OF THE MASTER SERVICES
23 AGREEMENT, AND OTHER TIMES WE DO COMPETITIVE SOLICITATION
24 PROCESSES. IT JUST VARIES BY WHAT THE NEED IS AND HOW PRESSING
25 WE NEED TO GET THE SERVICE OFF THE GROUND.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HOLLY J. MITCHELL:** SO, I WOULD MAKE SURE THAT SINCE WE
3 ARE BUILDING THIS ON THE SUCCESS OF HOUSING FOR HEALTH, THAT
4 IT'S BUILT UPON WHAT COVINGTON TOLD US WE NEEDED TO DO. AND I
5 GUESS MY LAST QUESTION IN TERMS OF THE TIMING WOULD BE TO ASK
6 THE QUESTION OF THE PROPONENTS OF THE MEASURE. WE OFTEN SIT
7 HERE IN GREAT FRUSTRATION WHEN DEADLINES ARE MISSED OR WE HAVE
8 AN EXPECTATION THAT WE'RE GOING TO BE ABLE TO MOVE ON POINT A,
9 POINT B, GET MONEY OUT THE DOOR FROM ONE DEPARTMENT, WHATEVER
10 IT IS, WHEN DEPARTMENTS COME IN OR WE'RE ASKED TO MOVE THE
11 DEADLINE ON A REPORT BACK. I WOULD ASK THAT THE PROPONENTS OF
12 THE MOTION, FROM YOUR PERSPECTIVE, WHAT SHOULD THE CONSEQUENCE
13 BE IF TIMELINES ARE MISSED? I MEAN, THIS IS VERY AGGRESSIVE
14 AND EACH STEP IS CRITICAL TO BE ABLE TO LAUNCH BY JANUARY.
15 FROM YOUR PERSPECTIVE, WHAT SHOULD THE CONSEQUENCES BE IF
16 TIMELINES ARE MISSED?

17

18 **SUP. KATHRYN BARGER, CHAIR:** SUPERVISOR, DO YOU WANT TO? WHAT
19 CONSEQUENCES? YEAH.

20

21 **SUP. HOLLY J. MITCHELL:** WOULD YOU LIKE ME TO REPEAT IT?

22

23 **SUP. LINDSEY HORVATH:** YES, PLEASE.

24

25 **SUP. HOLLY J. MITCHELL:** SURE. WHAT I SAID WAS, WE HAVE OFTEN



THE BOARD OF
SUPERVISORS

1 SAT HERE AS BOARD MEMBERS AND HAD GREAT FRUSTRATION WHEN
2 DEADLINES WERE MISSED, WHEN MONEY DIDN'T GET OUT THE DOOR IN
3 TIME, WHATEVER THE CASE IS, AND WE'VE PUSHED AND PUSHED
4 DEPARTMENTS TO HIT THE TIMELINE. SO, MY QUESTION TO YOU TWO
5 IS, FROM YOUR PERSPECTIVE, WHAT SHOULD AN APPROPRIATE
6 CONSEQUENCE BE IF TIMELINES ARE MISSED, IF THE GOAL IS TO
7 LAUNCH IT BY JANUARY, IF THIS WORK ISN'T KIND OF DONE
8 ACCORDING TO THE FLOW CHART, WHAT IS YOUR EXPECTATION IN TERMS
9 OF A CONSEQUENCE?

10

11 **SUP. KATHRYN BARGER, CHAIR:** WELL, I ACTUALLY, I'M GOING TO
12 TAKE A SECOND. FIRST OF ALL, I THINK IT WILL BE BASED ON THE
13 FRAMEWORK THAT'S ALREADY IN PLACE, BUT I WOULD EVEN ARGUE THAT
14 EVEN WITH LAHSA, WE HAVEN'T MET A LOT OF THE TIMELINES. SO,
15 THERE'S NO DIFFERENCE. I MEAN, I THINK THERE'S A SENSE OF
16 URGENCY, I HEAR YOU, BUT I'M CONFIDENT GIVEN THE
17 INFRASTRUCTURE WE'VE ALREADY GOT IN PLACE, EVEN WITH HOUSING
18 FOR HEALTH, BUT THERE ARE NO GUARANTEES. AND I THINK WHAT'S
19 DIFFERENT ALSO ABOUT THIS IS THAT WE KNOW BASED ON WHAT WE
20 VOTED ON LAST WEEK WHAT WE NEED TO DO MOVING FORWARD. AND I
21 BELIEVE IT CAN BE ACCOMPLISHED. AND WITH THE INPUT, I MEAN, I
22 WOULD LOOK TO CHERI, ACTUALLY, AND SARAH TO ANSWER WHETHER
23 THEY THINK IT'S A REALISTIC TIMELINE, GIVEN THE FACT THAT YOU
24 ALL MADE THE PRESENTATION. I KNOW.

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH:** AND I WOULD JUST ADD, WHILE IT'S A
2 MOTION THAT WE'RE INTRODUCING TODAY, IT'S OUR COLLECTIVE
3 DECISION. SO, IF YOU HAVE, IF THERE ARE CONSEQUENCES THAT YOU
4 THINK HAVE BEEN MISSING FROM OUR CURRENT INFRASTRUCTURE
5 BECAUSE WE DON'T CURRENTLY HAVE THOSE KINDS OF CONSEQUENCES
6 ALREADY, YOU KNOW, HAPPY TO HAVE THAT BE PART OF THE
7 CONVERSATION. I THINK IN APPROACHING HOW WE ARE BRINGING
8 FORWARD THIS DEPARTMENT, WE PUT HOUSING FOR HEALTH AS THE
9 CORNERSTONE OF THIS DEPARTMENT BECAUSE OF THE PERFORMANCE THAT
10 THEY HAVE DEMONSTRATED, BECAUSE OF THE OUTCOME-ORIENTED NATURE
11 OF THEIR WORK, BECAUSE THEY HAVE A CONTRACTING MODEL, AS WAS
12 DESCRIBED, THAT ACTUALLY RELEASES A LOT OF THE BURDEN FROM OUR
13 COMMUNITY SERVICE PROVIDERS AND INSTEAD TAKES THAT IN-HOUSE.
14 SO, I THINK THEIR MODEL IS THE WINNING WAY, AND SO I GUESS I
15 DIDN'T LEAD FROM A PLACE OF CONCERN BASED ON WHAT THEY HAVE
16 DEMONSTRATED, BUT I'M HAPPY TO HEAR IF YOU THINK THAT THERE
17 NEED TO BE CONSEQUENCES BAKED INTO DAY ONE.

18
19 **SUP. HOLLY J. MITCHELL:** WELL, NOT THAT THERE NEED TO BE
20 CONSEQUENCES, BUT AGAIN, I BROUGHT A MOTION, I'VE GOT AN
21 AMENDMENT TO TRY TO EXTEND IT TO GIVE THEM A LITTLE MORE TIME.
22 SO NOT THAT THERE SHOULD BE CONSEQUENCES NECESSARILY,
23 PARTICULARLY IF WE ARE FACTORING IN THE REALITY ABOUT WHAT IT
24 TAKES. I APPRECIATE BUILDING ON HOUSING FOR HEALTH, BUT THIS
25 IS A PRETTY SIGNIFICANT RAMP UP IN A SHORT PERIOD OF TIME WITH



THE BOARD OF
SUPERVISORS

1 LOTS OF MOVING PARTS. AGAIN, WITH THE AMENDMENT THAT YOU
2 GRACIOUSLY ACCEPTED, INCLUDING STAKEHOLDER INPUT, WHICH IS
3 EXTERNAL. IT'S NOT JUST COUNTY DEPARTMENTS, IT'S EXTERNAL
4 STAKEHOLDERS WHO ARE INTEGRAL TO THE SUCCESS OF THIS
5 DEPARTMENT IF INDEED WE WANTED TO BE BETTER AND DIFFERENT FROM
6 WHAT WE'RE WALKING AWAY FROM. SO, I JUST WANTED TO KNOW IF YOU
7 THOUGHT, YOU KNOW, JUST WHAT THEIR CONSEQUENCE WOULD BE IF WE
8 WERE TO MISS IT. I APPRECIATE THEIR PERSPECTIVE. AGAIN, I
9 DON'T CAN'T IMAGINE THEY COULD HAVE A POSSIBLY HAVE A
10 DIFFERENT ANSWER JUST GIVEN OUR CULTURE IN OUR WORLD. SO, I'M
11 JUST DEEPLY CONCERNED ABOUT THE TIMEFRAME.

12
13 **SUP. KATHRYN BARGER, CHAIR:** AND I CAN ONLY SPEAK FOR MYSELF,
14 HAVING BEEN IN JUDGE CARTER'S COURT LAST WEEK, IT CAN'T GET
15 ANY WORSE. ALL RIGHT? I MEAN, HE SET THE BAR PRETTY LOW AS IT
16 RELATES TO THE RESPONSE THAT LAHSA HAS PROVIDED TO THE COURTS.
17 SO, WITH A SENSE OF URGENCY, I SAY, I'M CONFIDENT IT CAN GET
18 DONE. BUT UNDERSTAND THIS. ON ANY GIVEN BOARD DAY, WHEN WE
19 VOTE ON SOMETHING, HOW MANY OF US ON THIS DAIS HAVE GOTTEN A
20 REQUEST FOR AN EXTENSION BECAUSE THEY'RE NOT READY? SO NO, I'M
21 NOT DISCRIMING, BUT IT'S NOT UNIQUE TO LAHSA. I THINK THAT
22 THAT'S A FRUSTRATION. I KNOW THAT SURVISOR HORVATH HAS
23 EXPRESSED IN THE PAST ABOUT THE BUREAUCRACY AND THE RATE AT
24 WHICH WE DO THINGS. BUT TO YOUR POINT, WE SHOULD DO IT WITH A
25 SENSE OF URGENCY, BUT ALSO DO IT RIGHT. DO IT RIGHT. AND I'M



THE BOARD OF
SUPERVISORS

1 CONFIDENT WE CAN, BECAUSE I DO BELIEVE THERE ALREADY IS AN
2 INFRASTRUCTURE IN PLACE, AND I TAKE MY HAT OFF TO YOU, CHERI,
3 BECAUSE YOUR HARD WORK HAS KIND OF CREATED THAT STRUCTURE,
4 WORKING WITH SARAH. AND SO, THE GOOD NEWS IS THAT YOUR WORK
5 HAS PAID OFF. BAD NEWS IS YOU'VE GOT A SHORT PERIOD OF TIME TO
6 RAMP IT UP, BUT I'M CONFIDENT SEEING HOW YOU HAVE WORKED IN
7 THE PAST THAT YOU CAN DO IT ESPECIALLY WITH PARTNERS THAT
8 YOU'VE GOT RIGHT HERE. SO YOU KNOW, YEAH, YEAH AND DURING WELL
9 DURING COVID YOU'RE RIGHT SUPERVISOR SOLIS. ANYWAY, ALL RIGHT
10 DO ANY OTHER COLLEAGUES WANT TO SPEAK? ALL RIGHT, SO WITH
11 THAT, EXECUTIVE OFFICER, CAN YOU PLEASE CALL MEMBERS OF THE
12 PUBLIC WHO WISH TO SPEAK ON THIS ITEM AND THANK YOU ALL VERY
13 MUCH.

14
15 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
16 FORWARD AND STAFF WILL ASSIST YOU. VA LECIA ADAMS KELLUM,
17 RACHEL JOHNSON, ISAIAH CHOQUET, ZOE MANTINEER, NATHANIEL
18 VERGOW, BEN KAY, CHRISTIAN HOLLING, JUSTIN SLAZA, VERONICA
19 LEWIS, ALICIA ENCISO, STEPHANIE CLASKEY-GAMER, PANITA ZONKA,
20 SUZEH SHAH, JERRY JONES, SEAN MORRISSEY, KATIE HILL, BETREL
21 HARRELL, MICKEY JACKSON, JANET KELLY, DON JONES, JONATHAN
22 QUINONES. AS A FINAL REMINDER FOR PARTICIPANTS ON THE
23 TELEPHONE, IF YOU WOULD LIKE TO ADDRESS ITEM 22, IF YOU HAVE
24 NOT ALREADY DONE SO, PLEASE PRESS ONE THEN ZERO NOW TO BE
25 PLACED IN THE SPEAKING QUEUE. MODERATOR, CAN WE HAVE THE FIRST



THE BOARD OF
SUPERVISORS

1 SPEAKER PLEASE?

2

3 **MODERATOR:** MARCEL RODARTE, YOUR LINE IS OPEN. YOU MAY BEGIN.

4

5 **SPEAKER:** GOOD AFTERNOON, MADAM CHAIR AND MEMBERS OF THE BOARD.
6 MY NAME IS MARCEL RODARTE. I'M THE EXECUTIVE DIRECTOR OF THE
7 CALIFORNIA CONTRACT CITIES ASSOCIATION, REPRESENTING 80 MEMBER
8 CITIES ACROSS LOS ANGELES COUNTY. WE ADVOCATE FOR EFFICIENT,
9 ACCOUNTABLE, AND RESPONSIBLE LOCAL GOVERNANCE. THAT IS RELYING
10 ON STRATEGIC PARTNERSHIPS TO DELIVER ESSENTIAL SERVICES
11 EFFECTIVELY WHILE ENSURING TAXPAYER DOLLARS ARE USED
12 RESPONSIBLY. ONE OF THE MOST URGENT CHALLENGES FACING OUR
13 COMMUNITIES TODAY IS HOMELESSNESS. WE DESPERATELY NEED REFORMS
14 THAT BRING EFFICIENCY AND ACCOUNTABILITY TO HOW WE DELIVER
15 HOUSING, SERVICES, AND SUPPORT TO THOSE IN NEED. AS A FORMER
16 MEMBER OF THE BLUE-RIBBON COMMISSION ON HOMELESSNESS, I HAD
17 THE OPPORTUNITY TO HELP SHAPE MANY OF THE RECOMMENDATIONS
18 BEING CONSIDERED TODAY, AND I STRONGLY BELIEVE THIS MOTION IS
19 SET IN THE RIGHT DIRECTION. OUR CITIES CONTINUE TO EXPERIENCE
20 THE INEFFICIENCIES OF THE CURRENT SYSTEM, OVERLAPPING
21 RESPONSIBILITIES BETWEEN LAHSA AND VARIOUS COUNTY AGENCIES
22 CREATE DELAYS AND GAPS IN SERVICE DELIVERY. OUR CITIES AND
23 MORE IMPORTANTLY OUR RESIDENTS PAY THE PRICE FOR THIS
24 FRAGMENTED SYSTEM. CREATING A DEDICATED COUNTY DEPARTMENT
25 FOCUSED SOLELY ON HOMELESSNESS IS ESSENTIAL. THIS MOTION



THE BOARD OF
SUPERVISORS

1 ENSURES OUR CITIES RECEIVE THE SUPPORT, RESOURCES AND
2 COORDINATION NEEDED TO MAKE MEANINGFUL PROGRESS ON
3 HOMELESSNESS --

4
5 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

6
7 **SPEAKER:** I'LL PROPOSE --

8
9 **MODERATOR:** REM NUNEZ, YOUR LINE IS OPEN, YOU MAY BEGIN. DIEGO
10 RODRIGUEZ, YOUR LINE IS OPEN, YOU MAY BEGIN.

11
12 **SPEAKER:** GOOD AFTERNOON, MY NAME IS DIEGO RODRIGUEZ, AND I AM
13 FROM ALMA FINDINGS SERVICES. WHEN SUPERVISORS BARGER AND SOLIS
14 LAUNCHED THE BLUE-RIBBON COMMISSION ON HOMELESSNESS, A
15 FORWARD-THINKING EFFORT TO REIMAGINE OUR RESPONSE,
16 RECOMMENDATIONS ARE CREATED THAT GIVE US NOW A REAL
17 OPPORTUNITY TO STRENGTHEN HOW WE GOVERN AND DELIVER
18 HOMELESSNESS SERVICES. THIS MOTION IS A MEANINGFUL STEP IN
19 THAT DIRECTION. BY ALIGNING SERVICES, IMPROVING COORDINATION,
20 AND ELEVATING WHAT ALREADY WORKS, WE CAN BUILD A MORE UNIFIED
21 AND EFFECTIVE SYSTEM. ESTABLISHING A DEDICATED DEPARTMENT OF
22 HOMELESSNESS AND SERVICES WILL BE CLARITY, MEASURABLE RESULTS,
23 AND THE ACCOUNTABILITY THAT VOTERS EXPECT WITH MEASURE A. THE
24 INSURANCE PROVIDERS ARE SUPPORTED, AND ALL 88 CITIES ARE
25 ENGAGED. I RESPECTFULLY URGE THE BOARD TO VOTE YES ON ITEM 22



THE BOARD OF
SUPERVISORS

1 AND HELP MOVE THIS CRITICAL WORK FORWARD. THANK YOU.

2

3 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

4

5 **MODERATOR:** HECTOR DE LA TORRE, YOUR LINE IS OPEN. YOU MAY
6 BEGIN.

7

8 **SPEAKER:** HELLO, THIS IS HECTOR DE LA TORRE, EXECUTIVE DIRECTOR
9 OF THE GATEWAY CITIES COUNCIL OF GOVERNMENTS. WE ARE AGNOSTIC
10 ON WHAT THE ORGANIZATION IS, WHAT YOU CALL IT, WHERE IT'S AT.
11 WE ARE NOT AGNOSTIC ON THE NEED TO STREAMLINE, SIMPLIFY, AND
12 FOCUS OUR RESOURCES ON THE SERVICES THAT ARE NEEDED TO ADDRESS
13 HOMELESSNESS. THIS BACK AND FORTH OVER WHAT TYPE OF
14 BUREAUCRACY WE HAVE IS NOT ADDRESSING THE PROBLEM. AND SO, WE
15 URGE THE COUNTY TO FOCUS MORE ON THE SUBSTANCE OF HOW WE BRING
16 THOSE RESOURCES TO BEAR TO ADDRESS HOMELESSNESS RATHER THAN
17 MOVING BOXES AROUND ON FLOWCHARTS. THAT IS WHAT IS URGENTLY
18 NEEDED, ESPECIALLY AT THIS TIME, AS I SAID LAST WEEK.

19

20 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

21

22 **SPEAKER:** WHERE WE ARE LOST.

23

24 **MODERATOR:** SCOTT CHAMBERLAIN, YOUR LINE IS OPEN, YOU MAY
25 BEGIN.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** YEAH, MY NAME IS SCOTT CHAMBERLAIN, I'M THE EXECUTIVE
3 DIRECTOR OF THE SAN GABRIEL VALLEY CONSORTIUM ON HOMELESSNESS
4 AND WE EXIST TO EDUCATE AND COLLABORATE AND ADVOCATE TO
5 PREVENT HOMELESSNESS IN THE SAN GABRIEL VALLEY AND I SPEAK IN
6 SUPPORT OF ITEM 22. I HAVE MANY GOOD FRIENDS AND PEOPLE AT
7 LAHSA AND I'M JUST REMINDED, THIS IS NOT A PERSONAL ISSUE, BUT
8 IT IS A STRUCTURAL AND SYSTEMS CHANGE. I'VE WORKED IN L.A. FOR
9 36 YEARS AND I'VE SEEN THIS OVER AND OVER AGAIN AND BELIEVE
10 THAT THIS MOTION IS NEEDED TO STREAMLINE LAHSA AND CREATE A
11 CONSOLIDATED COUNTY DEPARTMENT. AND OBVIOUSLY WE NEED TO LEARN
12 THINGS AND THE COUNTY WILL CONTINUE TO LEARN TO INCREASE THEIR
13 CAPACITY, BUT I URGE THE BOARD TO VOTE YES ON 22.

14

15 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

16

17 **MODERATOR:** REGGIE CLARK, YOUR LINE IS OPEN, YOU MAY BEGIN.

18

19 **SPEAKER:** YES, GOOD AFTERNOON, MY NAME IS REGGIE CLARK,
20 VOLUNTEER OF AMERICA, AND I JUST WANTED TO SAY THANK YOU FOR
21 THE CONVERSATION TODAY. I AM SO UNDERSTANDING OF THE FACT THAT
22 CHANGE IS UNCOMFORTABLE, BUT UNFORTUNATELY, WE'RE IN A PLACE
23 OF WE HAVE TO DEAL WITH CHANGE SO I AM DEFINITELY IN SUPPORT
24 OF THIS CHANGE AND I WISH AS WELL BEFORE WE THANK YOU

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

2

3 **MODERATOR:** A GARCIA YOUR LINE IS OPEN. YOU MAY BEGIN.

4

5 **SPEAKER:** YES. HI. CAN YOU HEAR ME? HELLO?

6

7 **SUP. KATHRYN BARGER, CHAIR:** YES. GO AHEAD.

8

9 **SPEAKER:** HELLO. YES. I'VE BEEN LISTENING TO THIS CONVERSATION
10 ABOUT HOMELESSNESS AND HOUSING. I LIVE IN THE UNINCORPORATED
11 AREA AND I'M JUST ASKING THAT WE NEED A LOT OF SUPPORT FOR
12 HOUSING. A LOT OF THE LANDLORDS ARE RETALIATING WITH THE
13 PEOPLE THAT ARE RENTING IN THE APARTMENT BUILDINGS, WE NEED TO
14 HAVE A WORKSHOP ABOUT OUR RIGHTS IN THE UNINCORPORATED AREA.
15 BECAUSE MANY OF THESE LANDLORDS, THEIR APARTMENT BUILDINGS ARE
16 NOT EVEN REGISTERED AND THEY'RE RETALIATING TOWARDS THE PEOPLE
17 THAT THEY'RE RENTING. SO, I'M ASKING FOR HELP THAT WE NEED
18 HELP IN UNINCORPORATED EAST L.A. AREA. AND WE NEED TO MAKE
19 THOSE, THE LANDLORDS, THE HOUSING IS A HUMAN RIGHT. AND WE'RE
20 NOT GOING TO ALLOW MORE PEOPLE TO GO LIVE ON THE STREETS AND
21 FAMILIES.

22

23 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

24

25 **SPEAKER:** THANK YOU SO MUCH.



THE BOARD OF
SUPERVISORS

1

2 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS IN
3 THE QUEUE TO ADDRESS THE BOARD. WE WILL NOW GO TO IN-PERSON
4 SPEAKERS, PLEASE BEGIN.

5

6 **DR. VA LECIA ADAMS KELLUM:** HELLO, MY NAME IS DR. VE LECIA
7 ADAMS KELLUM. I AM THE CEO OF LAHSA, AND THERE'S BEEN A LOT OF
8 NEGATIVE THINGS SAID ABOUT LAHSA TODAY. AS WAS SAID IN THE
9 MOTION WHEN IT FIRST RELEASED, IT INDICATED THAT MUCH OF THE
10 LOOK-BACK AUDITS DID NOT COVER THE TIME OF MY LEADERSHIP. BUT
11 WHEN I CAME ON AND I MET WITH EACH OF YOU, I TOOK ON THE
12 RESPONSIBILITY OF THE MANY YEARS, 20-PLUS YEARS OF SYSTEM
13 FAILURE, PARTICULARLY AT LAHSA. BUT I MADE PROMISES. ONE WOULD
14 BE A REDUCTION IN UNSHELTERED HOMELESSNESS, WHICH WE'VE SEEN
15 NOW TWO YEARS IN A ROW. TO ENHANCE TRANSPARENCY, I PROMISED
16 THAT WE WOULD IMPROVE OUR OPERATIONS AND WE HAVE. WE'VE
17 IMPLEMENTED 20 NEW DATA DASHBOARDS THAT PROVIDE UNPRECEDENTED
18 INSIGHT INTO HOW OUR SYSTEM FUNCTIONS. THE QUESTIONS YOU HAD
19 ABOUT FUNCTIONS AND SYSTEM IMPROVEMENTS, WE CAN ACTUALLY
20 PROVIDE THAT DATA TO YOU TODAY AND IT IS ON OUR PUBLIC WEBSITE
21 AND IS PUBLIC FACING. TO IMPROVE OUR CONTRACTING, WE'RE AT
22 80%.

23

24 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER, PLEASE.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER, CHAIR:** CAN WE GIVE HER, GIVEN THE FACT
2 THAT SHE IS OVER LAHSA, I'D LIKE TO GIVE HER AN ADDITIONAL 30
3 SECONDS TO FINISH UP.

4
5 **DR. VA LECIA ADAMS KELLUM:** TO IMPROVE PROVIDER PAYMENTS, WE
6 WORKED WITH ALL OF YOU TO ENSURE THAT WE WOULD HAVE ADVANCED
7 SYSTEMS WHERE WE WOULD RECONCILE, AND PROVIDERS NO LONGER
8 WAITING MONTHS AND MONTHS. WE'VE MADE A LOT OF THE CHANGES
9 THAT YOU PROPOSED AND THE OVERSIGHT AND KPIS THAT WE HAVE
10 HELPED MAKE AVAILABLE TO EKRA IS MADE POSSIBLE BY THE
11 TREMENDOUS PEOPLE THAT JOINED ME AT LAHSA JUST A YEAR AGO. AS
12 I SAID BEFORE, THIS WORK IS VERY PERSONAL TO ME. ME AND MY
13 DAUGHTER'S EXPERIENCED HOMELESSNESS. WE KNOW WHAT IT'S LIKE
14 WHEN THINGS DON'T WORK.

15
16 **EXECUTIVE OFFICER:** THANK YOU.

17
18 **DR. VA LECIA ADAMS KELLUM:** I'M HERE AND I'M HERE. WE'RE GOOD
19 PARTNERS. I UNDERSTAND YOUR FRUSTRATION WITH LAHSA, AND I HOPE
20 THAT YOU WILL BE ENGAGING LAHSA AND MANY STAKEHOLDERS AS YOU
21 MOVE FORWARD. BUT WE HAVE KEPT OUR PROMISES AND WE THANK YOU
22 FOR YOUR UNDERSTANDING AND FOR THE ACKNOWLEDGEMENT OF THE
23 GREAT PEOPLE AT LAHSA THAT HAVE HELPED MAKE CHANGE OVER THE
24 LAST FEW YEARS.



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. NEXT SPEAKER.

2

3 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

4

5 **SPEAKER:** THANK YOU, SUPERVISORS, RACHEL JOHNSON, CHIEF OF
6 STAFF AT LAHSA. AS WE HEARD FROM THIS DISCUSSION, THE
7 IMPORTANCE OF DATA AND CLEAR METRICS, I WANT TO TAKE TIME TO
8 TALK ABOUT WHAT LAHSA HAS DONE OVER THE PAST TWO YEARS, AS
9 THIS WAS DR. ADAMS KELLUM'S PRIORITY COMING INTO LAHSA. AS SHE
10 SAID, THIS HAS RESULTED IN GREAT PROGRESS. WE HAVE TODAY 20
11 DATA AND OUTCOME DASHBOARDS. SEVEN ARE AVAILABLE ON OUR
12 WEBSITE, UPDATED MONTHLY. EACH COUNCIL OFFICE IN L.A. CITY AND
13 EACH SUPERVISOR OFFICE ALSO HAS THEIR OWN DATA DASHBOARD.
14 THOSE ARE UPDATED WEEKLY. WE ALSO GIVE DATA DASHBOARD TO EACH
15 PROVIDER. THOSE ARE ALSO UPDATED WEEKLY. AND I THINK SOMETHING
16 THAT WE'VE MISSED IN THIS CONVERSATION IS WE FOCUS ON THE
17 SYSTEM PERFORMANCE. WE ALSO HAVE OUR DASHBOARDS THAT FOCUS ON
18 CLIENT LEVEL PERFORMANCE, THAT DRILL DOWN TO THE PERSON SO WE
19 CAN SEE A CLIENT'S HOUSING JOURNEY AND THE IMPACT OUR
20 DECISIONS AND POLICIES HAVE ON THAT. THANK YOU.

21

22 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

23

24 **SPEAKER:** GOOD AFTERNOON SUPERVISORS, MY NAME'S NATHANIEL
25 VIGAR. I'M THE DEPUTY CHIEF PROGRAM OFFICER AT LAHSA. ENDING



THE BOARD OF
SUPERVISORS

1 HOMELESSNESS HAS BEEN THE FOCUS OF MY ENTIRE PROFESSIONAL
2 LIFE, SO I'M OPEN TO EXPLORING ANY EFFORTS TO MEANINGFULLY
3 MOVE THE NEEDLE TOWARDS THIS GOAL. HOWEVER, WHAT I DON'T
4 UNDERSTAND IS THE RUSH OF THE PROPOSED STRATEGY OF MOVING ALL
5 SERVICES WITH NO REAL PLAN IN PLACE. A TIMELINE IS NOT A PLAN.
6 HOW CAN WE EXPECT THAT A NEW LARGER BUREAUCRACY BUILT AT A
7 TIME OF POTENTIALLY REDUCED BUDGETS WILL YIELD SIGNIFICANTLY
8 DIFFERENT RESULTS? WHAT WILL BE THE METRICS OF SUCCESS? WILL
9 THERE BE CHANGES IN THE TYPES OF PROGRAMS AND SERVICES THAT
10 ARE PROVIDED ACROSS THE CITY AND THE COUNTY? MOST IMPORTANTLY,
11 HOW CAN THIS TRANSITION BE DONE IN A MANNER THAT WILL HAVE
12 MINIMAL IMPACTS ON THE PROVIDERS AND MORE IMPORTANTLY, ENSURE
13 THAT THE PEOPLE THAT WE SERVE WILL NOT SUFFER. I WOULD ARGUE
14 THAT DISMANTLING THE CURRENT SYSTEM WITH A ONE-YEAR TRANSITION
15 DEADLINE AND NO DETAILED TRANSITION PLAN IN PLACE RAISES
16 SIGNIFICANT CONCERNS, ESPECIALLY AT A MOMENT OF SUCH MASSIVE
17 BUDGETARY UNCERTAINTY, INCLUDING A MORE THAN \$50,000,000 GAP
18 DUE TO THE LOSS OF DPSS FUNDS AND HOME SAVINGS --

19
20 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

21
22 **SPEAKER:** MY NAME IS ALICIA ENCISO. I'M A FORMER COMMISSIONER
23 OF CULTURAL AFFAIRS FOR THE CITY OF LOS ANGELES. I'VE HAD THE
24 PLEASURE OF WORKING WITH SUPERVISOR JANICE HAHN. I'VE KNOWN
25 HILDA SOLIS FOR MANY YEARS AND I'M GRATEFUL FOR THE COMMENTS



THE BOARD OF
SUPERVISORS

1 OF ALL OF YOU. I AM ONE OF YOUR CLIENTS. AND MY QUESTION IS,
2 WHO'S INTERVIEWING THESE PEOPLE THAT YOU HAVE RUNNING THESE
3 INTERIM SHELTERS? THEY'RE HORRIBLE. I'M LIVING IN ONE WHERE
4 IT'S HELL. IT IS HORRIBLE. THE FOOD IS HORRIBLE. THEY TREAT US
5 POORLY. THE GROUP THAT WAS THERE BEFORE WAS WONDERFUL. THEY
6 GAVE US FOOD THAT WAS NOT ROTTEN. I AM TELLING YOU, YOU NEED
7 TO LOOK AT WHO YOUR CONTRACTORS ARE. DO THEY HAVE MENTAL
8 HEALTH STAFF THAT CAN DEAL WITH THE ISSUES. DRUGS, THE DRUGS
9 IN OUR PLACE ARE INCREDIBLE. THE YOUNG PEOPLE DON'T KNOW HOW
10 TO DO ANYTHING BUT TAKE POD AND OTHER THINGS. PLEASE HELP THE
11 REST --

12
13 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

14
15 **SPEAKER:** GOOD AFTERNOON SUPERVISORS. MY NAME IS CHRISTIAN
16 HULING, DELIVERING REMARKS ON BEHALF OF SCIU LOCAL 721
17 PRESIDENT AND EXECUTIVE DIRECTOR DAVID GREEN AND THE LAHSA
18 WORKFORCE THAT WE REPRESENT. THE NEED FOR STABILITY IN THE
19 HOMELESS ENGAGEMENT WORKFORCE IS PARAMOUNT TO THE SUCCESS OF
20 THE POPULATION THAT OUR MEMBERS SERVE. BUILDING TRUST AND A
21 SOLID REPUTATION WITH SOMEONE SEEKING SUPPORT HELPS AN
22 INDIVIDUAL TO BE RECEPTIVE TO RECEIVING SERVICES THAT OUR
23 MEMBERS PROVIDE. ESPECIALLY THOSE ON THE, WE WANT TO HIGHLIGHT
24 THE FACT THAT WE HAVE FOLKS ON THE HOMELESS ENGAGEMENT TEAMS
25 WHO DO THIS WORK REGULARLY AND HAVE PROVEN SUCCESS, AS



THE BOARD OF
SUPERVISORS

1 MENTIONED. WE WANT TO MAKE SURE THAT AS THE ORGANIZATION WHO
2 REPRESENTS THE LAHSA WORKFORCE, THAT THERE IS A JUST
3 TRANSITION IN THE WORK THAT IS BEING DONE. WE SUPPORT WHOLLY
4 ITEM 22 AND WE LOOK FORWARD TO ROBUST DISCUSSIONS IN THIS
5 TRANSITION.

6

7 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

8

9 **SPEAKER:** GOOD TO BE WITH YOU, I'M BEN KAY FROM HOPICS, I'M ONE
10 OF THE ASSOCIATE DIRECTORS THERE. EVERY DAY THERE ARE OUR
11 NEIGHBORS WHOSE HEARTS STOP BEATING AS THEY ARE SLEEPING ON
12 THE STREETS. I KNOW WE ARE PAINFULLY AWARE OF THAT REALITY.
13 THERE IS NO RESPECTER OF AGE AMONG THOSE WHO HAVE PASSED AWAY
14 ON OUR STREETS. THERE IS NO RESPECTER OF GENDER. THERE IS NO
15 RESPECTER OF ETHNICITY. THE STREETS ULTIMATELY TAKE THE LIVES
16 OF PEOPLE WHO ARE CONFINED TO THEM. WE HAVE A RESPONSIBILITY.
17 EVERY SINGLE PERSON IN THIS ROOM, WHETHER YOU WORK AT THE
18 COUNTY, WHETHER YOU WORK AT LAHSA, WHETHER YOU WORK AT
19 PROVIDER, WE HAVE GOT TO GET THIS RIGHT. WE CANNOT SKIP A BEAT
20 AS WE MAKE THIS TRANSITION. THANK YOU.

21

22 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

23

24 **SPEAKER:** GOOD AFTERNOON MY NAME IS PANITA JHANSAH. I'M THE
25 DIRECTING ATTORNEY AT THE THAI COMMUNITY DEVELOPMENT CENTER



THE BOARD OF
SUPERVISORS

1 SPEAKING IN SUPPORT OF ITEM 22. WHEN SUPERVISORS BARGER AND
2 SOLIS CREATED THE BLUE-RIBBON COMMISSION ON HOMELESSNESS, IT
3 WAS WITH THE UNDERSTANDING THAT SOMETHING URGENTLY NEEDED TO
4 CHANGE. THE FINDINGS OF THE BLUE-RIBBON COMMISSION ON
5 HOMELESSNESS WERE CLEAR. THE HOMELESSNESS SYSTEM NEEDS A NEW
6 GOVERNANCE MODEL TO ENSURE BETTER RESULTS. THIS MOTION HELPS
7 US GET THERE. AT THIS CRITICAL JUNCTURE, IT IS IMPORTANT THAT
8 THE BOARD OF SUPERVISORS TAKE DECISIVE ACTION TO IMPROVE
9 HOMELESS SERVICES. BY CREATING A DEPARTMENT OF HOMELESSNESS,
10 THE COUNTY WILL BE MORE ACCOUNTABLE TO THE VOTERS WHO PASS
11 MEASURE A AND EXPECT RESULTS. STREAMLINING LAHSA AND CREATING
12 A NEW, CONSOLIDATED COUNTY DEPARTMENT WILL PROVIDE THE COUNTY
13 WITH THE OPPORTUNITY TO CREATE A FUNCTIONAL AND ACCOUNTABLE
14 INFRASTRUCTURE RESPONSIBLE FOR IMPLEMENTING A COUNTY-WIDE
15 RESPONSE TO HOMELESSNESS. THIS IS A CHANCE FOR THE COUNTY TO
16 LEARN FROM THE PAST MISTAKES AND BUILD A SYSTEM OF CARE THAT
17 IS SET UP TO SUCCEED AND BETTER SERVE THOSE IN NEED. WE URGE
18 THE BOARD TO VOTE YES ON ITEM 22.

19
20 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

21
22 **SPEAKER:** GOOD AFTERNOON, MY NAME IS SUZETTE SHAW. I WRITE,
23 TALK, AND I ADVOCATE SKID ROW FROM A WOMAN'S PERSPECTIVE.
24 WHAT'S BEEN THE ELEPHANT IN THE ROOM HERE IS THAT, YOU KNOW,
25 WE'VE HEARD A LOT ABOUT LAHSA, WE'VE HEARD A LOT ABOUT THE



THE BOARD OF
SUPERVISORS

1 COUNTY AND WE'VE HEARD SOME ABOUT THE CITY BUT WHAT HAS BEEN
2 THE ELEPHANT IN THE ROOM AND THE COGNITIVE DISSONANCE IS
3 REALLY CENTERING THE NEED OF THE PEOPLE WE NEED TO ENSURE THAT
4 PEOPLE WITH LIVED EXPERIENCE EXPERTISE THESE THOUSANDS OF
5 PEOPLE THAT ARE LIVING ON OUR STREETS ARE LITERALLY AT THE
6 CENTER OF FOCUSING ON HOW WE MOVE THIS MEASURE FORWARD. THEY
7 SHOULD BE THE ONES CENTERING ON WHAT THEY WOULD LIKE, WHAT
8 THEY NEED AS OPPOSED TO WHAT ELECTED AND APPOINTED OFFICIALS
9 ARE LOOKING FOR AND NEED. PLEASE CENTER THE RIGHTS AND THE
10 NEEDS OF THE PEOPLE. WE CAN NO LONGER TALK ABOUT EQUALITY AND
11 EMPOWERMENT WHILE CONTINUING TO ENFORCE INEQUITIES. MY NAME IS
12 SUZETTE SHAW. THANK YOU.

13
14 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

15
16 **SPEAKER:** HI, MY NAME IS ISAIAH CHOQUET, AND I AM A YOUTH FROM
17 YOUR SYSTEM. I CAME HERE LAST WEEK TO SPEAK ON THE BUDGET
18 PROPOSALS, AND I AM VERY EXCITED THAT WE WERE ABLE TO SUPPORT
19 THE YOUTH SECTOR AND SAVE THEM FROM A CRISIS. IN ALL THESE
20 TALKS OF TRANSITIONS I LIKE THAT IT WAS CALLED IN EARLIER THAT
21 THIS FEELS A BIT OF A DIVORCE BUT OFTENTIMES IN DIVORCE YOUNG
22 PEOPLE ARE LEFT OUT OF THAT DISCUSSION AND THE ADULTS DISCUSS
23 THEIR FUTURES AND SAY WHERE THEY'RE GOING TO GO. I WOULD ASK
24 THAT IN THIS WHATEVER ITERATION COMES TO BE THAT WE CARVE OUT
25 SPECIFIC SECTORS FOR YOUTH TO BE SERVED WITH DIFFERENT



THE BOARD OF
SUPERVISORS

1 PROCESSES AND RECOGNITIONS OF THEIR NEEDS WE CAN NO LONGER
2 CONTINUE TO OPERATE SYSTEMS WITH AN ADULTISTIC LENS AND HOPING
3 FOR RESULTS OF SUCCESS WITH YOUNG PEOPLE WITH EXPECTATIONS
4 THAT NOT EVEN ADULTS CAN MUSTER. SO, I REALLY WOULD LIKE THAT
5 WHATEVER ITERATION COMES TO THAT WE RECOGNIZE THOSE. I DO
6 APPRECIATE THE RECOGNITIONS OF WANTING TO HAVE AN INTENTIONAL
7 BUILDUP OF THIS AND AS SOMEONE WHO BELONGS TO A SECTOR THAT
8 OFTENTIMES IS LEFT OUT OF THE DISCUSSION OF HOW THE SYSTEM
9 SHOULD LOOK, I DO APPRECIATE THOSE. I ALSO RECOGNIZE THE
10 URGENCY OF THIS NEEDING TO BE MADE. I JUST HOPE THAT WHATEVER
11 ITERATION COMES ABOUT, WE CONSIDER A YOUTH SECTOR SO THAT WE
12 CAN SERVE THAT THE BEST. THANK YOU.

13
14 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

15
16 **SPEAKER:** YES, JANET KELLY, BOARD OF SUPERVISORS. I URGE YOU TO
17 THOUGHTFULLY CONSIDER THE BROADER IMPLICATIONS OF THE PROPOSED
18 CHANGES. THIS IS WHY ORGANIZATIONAL DEVELOPMENT, CHANGE
19 MANAGEMENT, AND MEANINGFUL COMMUNITY INVOLVEMENT ARE ESSENTIAL
20 TO THIS CONVERSATION. HOUSING FOR HEALTH OPERATES
21 FUNDAMENTALLY AS A HEALTH AGENCY AND FROM MY EXPERIENCE AS A
22 FORMER ICMS PROVIDER, I'VE SEEN FIRSTHAND THAT ITS STRUCTURE
23 AND APPROACH IS QUITE DISTINCT AND ITS SUCCESS HAS BEEN ROOTED
24 IN A FEE FOR SERVICE MODEL AND OTHER CAREFULLY KIND OF CRAFTED
25 DESIGN SYSTEMS. WHAT IS BEING PROPOSED IS NOT A SIMPLE



THE BOARD OF
SUPERVISORS

1 ADJUSTMENT. IT'S A MAJOR SYSTEM OVERHAUL THAT WILL REQUIRE A
2 NEW ORGANIZATIONAL, FISCAL, AND OPERATIONAL FRAMEWORK. IS IT
3 REALLY TRULY NECESSARY TO MOVE FORWARD WITH SUCH URGENCY?
4 ESSENTIALLY WITHOUT HAVING ALL THE NECESSARY CRITICAL
5 INFORMATION NEEDED --

6

7 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

8

9 **SUP. KATHRYN BARGER, CHAIR:** KATIE YOU'RE ON.

10

11 **SPEAKER:** OH, THEY TOLD ME WE WERE GOING TO THE PHONES FIRST,
12 BUT GREAT. OKAY, HI, EVERYBODY. KATIE HILL, CEO AT UNION
13 STATION. I AM GRATEFUL FOR THE THOUGHTFUL DISCUSSION AND
14 AMENDMENTS TO THIS MOTION, AND I'M PROUD TO BE STANDING UP
15 HERE WITH MY COLLEAGUES, MANY OF THE LEAD HOMELESS SERVICE
16 PROVIDERS ACROSS OUR COUNTY. WE ARE THE ONES THAT MAKE UP OUR
17 FRAGILE AND OVEREXTENDED HOMELESS RESPONSE SYSTEM. WE KNOW
18 CHANGE IS NECESSARY, BUT WE ALSO KNOW THAT EVEN IF THE
19 BUREAUCRACY FUNCTIONS PERFECTLY, THERE AREN'T ENOUGH BEDS OR
20 UNITS FOR THE PEOPLE WHO NEED IT. FAR MORE PEOPLE BECOME
21 HOMELESS EACH YEAR THAN WE ARE ABLE TO HOUSE IN EITHER INTERIM
22 OR PERMANENT HOUSING, AND IT'S OUR EXHAUSTED AND UNDERPAID
23 STAFF THAT HAVE TO TURN THOUSANDS OF PEOPLE AWAY WITH NOTHING
24 TO OFFER THEM. MOVING RESOURCES FROM ONE ADMINISTRATOR TO THE
25 OTHER DOES NOT SOLVE THAT UNDERLYING REALITY. SO, THROUGHOUT



THE BOARD OF
SUPERVISORS

1 THIS ENTIRE PROCESS OF SUCH A MAJOR SHIFT, WE ASK THAT YOU
2 LISTEN AND TRUST THE SERVICE PROVIDERS WHO HAVE BEEN INVESTED
3 IN THEIR COMMUNITIES FOR DECADES AND WHO KNOW HOW TO DO THIS
4 WORK WELL, BECAUSE WE ARE THE ONES THAT HAVE TO BE THE FACE OF
5 A BROKEN SYSTEM TO THE PEOPLE WE SERVE.

6
7 **EXECUTIVE OFFICER:** HANK YOU, NEXT SPEAKER PLEASE.

8
9 **SPEAKER:** GOOD AFTERNOON, VERONICA LEWIS FROM HOPICS. OUR
10 ORGANIZATION, LOS ANGELES FAMILY HOUSING, PATH, ST. JOSEPH
11 CENTER, AND UNION STATION, WHO STAND HERE WITH ME,
12 COLLECTIVELY SERVE MORE THAN 70,000 PEOPLE ANNUALLY, MORE THAN
13 THE MAJORITY SERVED COUNTYWIDE. AS SUCH, WE HAVE IN-DEPTH
14 KNOWLEDGE AND UNDERSTANDING OF WHAT IS NEEDED TO HAVE STRONG
15 AND STRATEGIC STRUCTURAL, CONTRACTUAL, AND PROGRAM OPERATIONS
16 TO EFFECTIVELY OPERATE AND FILL THE GAPS IN OUR SYSTEM. GIVEN
17 THAT, WE HOPE THAT TWO THINGS HAPPEN TO MEANINGFULLY
18 INCORPORATE PROVIDER INPUT AND CONSIDER OUR NEEDS DURING THIS
19 TRANSITION SHOULD IT MOVE FORWARD. NUMBER ONE, THAT THE COUNTY
20 WRAPS, PROVIDES WRAPAROUND SUPPORT TO ENSURE THAT LAHSA IS
21 FULLY FUNCTIONAL FROM JULY 2025 TO JUNE 2026 TO MAKE SURE
22 CONTRACTS, BILLING AND OPERATIONAL SUPPORT IS NOT HINDERED FOR
23 PROVIDERS AND PARTICIPANTS DURING THIS TRANSITION YEAR. AND
24 NUMBER TWO, MAKE SURE THAT THE SERVICE PROVIDER TASK FORCE
25 INSIGHTS AND INPUT TRULY HELP INFORM THE DEVELOPMENT OF THE



THE BOARD OF
SUPERVISORS

1 NEW DEPARTMENT DURING AND AFTER ITS FORMATION. THANK YOU.

2

3 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

4

5 **SPEAKER:** GOOD AFTERNOON. SEAN MORRISSEY WITH UNION STATION
6 HOMELESS SERVICES. AS WE MOVE TOWARD THE PROPOSED
7 RESTRUCTURING, WE WOULD REEMPHASIZE THE POINT THAT THERE ARE
8 NO ONE-SIZE-FITS-ALL SOLUTIONS TO ENDING HOMELESSNESS AND
9 HIGHLIGHT THAT THE ARRAY OF INTERVENTIONS AND SOLUTIONS BY THE
10 VERY NATURE MUST BE AS FLEXIBLE AND VARIED AS THE PEOPLE
11 EXPERIENCING THE PROBLEM. THIS FLEXIBILITY MUST ALSO EXTEND TO
12 THE PARTNER SERVICE PROVIDERS IN TERMS OF EASE OF USE AND
13 CONTINUITY OF SERVICES. OVER THE YEARS, WE'VE ADDED TO THE
14 BUREAUCRACY, CONTRACTING AND REPORTING REQUIREMENTS IN A WAY
15 THAT HAS DILUTED AND DIMINISHED THE BEST PRACTICE MODELS AND
16 CONSEQUENTLY THE ACTUAL FRONTLINE EFFORT WHICH INVOLVES THAT
17 ONE-ON-ONE RELATIONAL WORK THAT IS AT THE HEART OF SOLVING
18 HOMELESSNESS AND THE HALLMARK OF OUR SERVICE MODELS. PEOPLE
19 FIRST OVER PROCESSES AND PAPERWORK. WE ENCOURAGE THE
20 THOUGHTFUL AND INTENTIONAL REIMAGINING OF PROCESSES THAT
21 ACTUALLY WORK AND REPLACING THOSE THAT DO NOT, AND THE VOICE
22 OF SERVICE PROVIDERS IS CRUCIAL. AND AS ALWAYS, WE CANNOT
23 STRESS ENOUGH THE IMPORTANCE OF A MEANINGFUL AND DELIBERATE --

24

25 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** GOOD AFTERNOON, I'M DON JONES. I'M JUST A NOBLE CIVIL
3 RIGHTS LAWYER IN A WRINKLED SUIT BUT I'M HERE TO TALK ABOUT
4 THIS RESOLUTION HERE. MY DADDY SAID IF THEY BROKE, DON'T FIX
5 IT. IS THIS SYSTEM BROKE? WELL, IT MUST BE. MY COMPANY
6 DEVELOPS HOUSING. IT'S TAKEN US THREE YEARS TO GET THE FIRST
7 ONE OUT OF PLANNING. USUALLY THE PROCESS, STATEMENT OF
8 INFORMATION, REQUEST FOR QUALIFICATIONS, REQUEST FOR PROPOSAL,
9 THEN IT GETS DELAYED. IF I WOULD BE SUPPORTING OF THIS MOTION,
10 IT'LL DO TWO THINGS, CUT THE AMOUNT OF TIME, AND TWO, GET RID
11 OF GHOST PHONES, PEOPLE THAT DO NOT COMMUNICATE WITH YOU AFTER
12 YOU CALL THEM. THAT'S AN ENDEMIC PROCESS HERE WITH GOVERNMENT.
13 YOU CALL PEOPLE, YOU FINALLY GET THEIR PHONE NUMBER, YOU GET A
14 VOICE MESSAGE. FIVE OR SIX PHONE NUMBERS LATER, THEY DON'T
15 CALL YOU BACK. NO ONE EVER CALLS BACK. THERE'S TWO EXCEPTIONS
16 TO THAT. SUPERVISOR HOLLY MITCHELL'S STAFF CALLS BACK. CD14
17 CALLS BACK. IF IT'S NOT GOING TO GET FIXED, DON'T MESS WITH
18 IT. THANK YOU.

19

20 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

21

22 **SPEAKER:** HI, MY NAME IS ZOE MONTANER. I'M A SANTA MONICA
23 RESIDENT AND MEMBER OF DISTRICT THREE, LINDSAY HORVATH. I WAS
24 LISTENING TO THE SPEECH YOU MADE WHEN YOU WERE SWORN INTO
25 OFFICE AND YOU SPOKE ELOQUENTLY ABOUT THE FUTURE AND HOPE AND



THE BOARD OF
SUPERVISORS

1 INCLUDING VOICES THAT HAVE NOT BEEN HEARD BEFORE. AS A SANTA
2 MONICA RESIDENT WHO WALKS, BIKES, AND USES PUBLIC
3 TRANSPORTATION, I FACE THE ISSUE OF HOMELESSNESS FACE TO FACE
4 ON A DAILY BASIS. I HEAR THE VOICES OF FRUSTRATED CONSTITUENTS
5 AND PEOPLE MOVING OUT BECAUSE THEY'VE HAD ENOUGH. I USED THE
6 SERVICES OF THE PEOPLE CONCERNED BACK IN 2011 BECAUSE THE
7 NEGLIGENCE OF LOCAL GOVERNMENT RENDERED ME HOMELESS. AND CAME
8 FACE TO FACE WITH THE NEGLIGENCE AND THE LACK OF
9 ACCOUNTABILITY OF THAT PARTICULAR AGENCY. THROUGH THE YEARS,
10 SOME --

11
12 **EXECUTIVE OFFICER:** THANK YOU. WE WILL NOW GO BACK TO REMOTE
13 SPEAKERS. MODERATOR, MAY WE HAVE THE NEXT SPEAKER, PLEASE?

14
15 **MODERATOR:** DANIELLE HAWLEY, YOUR LINE IS OPEN. YOU MAY BEGIN.

16
17 **SPEAKER:** THANK YOU. MY NAME IS DANIELLE HAWLEY AND I'M WITH
18 THE CITY OF POMONA. BY CREATING A DEPARTMENT OF HOMELESSNESS,
19 THE COUNTY WILL BE MORE ACCOUNTABLE TO THE VOTERS WHO PASS
20 MEASURE A, BUT ALSO HELP TO ENSURE THAT ALL 88 CITIES ARE A
21 PART OF THE SOLUTION TO HOMELESSNESS, THAT PROVIDERS ARE PAID
22 ON TIME, AND THAT THE HOMELESS SYSTEM IS RESPONSIBLE TO THE
23 NEEDS OF ALL STAKEHOLDERS. PERSONALLY SPEAKING, WITHIN THE
24 PAST TWO YEARS, WORKING CLOSELY WITH THE HOMELESS INITIATIVE,
25 THE CITY OF POMONA FINALLY FEELS WE HAVE A VOICE AND THAT OUR



THE BOARD OF
SUPERVISORS

1 CITY'S NEEDS IN ADDRESSING HOMELESSNESS ARE IMPORTANT I URGE
2 YOU TO VOTE YES ON ITEM 22.

3

4 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

5

6 **MODERATOR:** ROSIE ESPINOZA YOUR LINE IS OPEN YOU MAY BEGIN.

7

8 **SPEAKER:** HI, MY NAME IS ROSIE ESPINOZA AND I'M WITH GOD'S
9 PANTRY. WHEN SUPERVISORS BARGER AND SOLIS CREATED THE BLUE-
10 RIBBON COMMISSION ON HOMELESSNESS IT WAS WITH UNDERSTANDING
11 THAT SOMETHING URGENTLY NEEDED TO CHANGE. THE FINDINGS OF THE
12 BLUE-RIBBON COMMISSION ON HOMELESSNESS WERE CLEAR. THE
13 HOMELESSNESS SYSTEM NEED A NEW GOVERNANCE MODEL TO ENSURE
14 BETTER RESULTS. THIS MOTION HELPS US GET THERE. THIS IS A
15 CHANCE FOR THE COUNTY TO LEARN FROM PAST MISTAKES AND BUILD A
16 SYSTEM OF CARE THAT IS SET UP TO SUCCEED AND BETTER SERVE
17 THOSE IN NEED. I URGE THE BOARD TO VOTE YES ON ITEM 22. THANK
18 YOU.

19

20 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

21

22 **MODERATOR:** FRANCISCO PORTILLO, YOUR LINE IS OPEN. YOU MAY
23 BEGIN.

24

25 **SPEAKER:** HI, MY NAME IS FRANCISCO PORTILLO. I'M WITH JWCH



THE BOARD OF
SUPERVISORS

1 INSTITUTE, WESLEY HEALTH CENTERS. I WOULD LIKE TO SPEAK IN
2 SUPPORT OF ITEM NUMBER 22. THE FINDINGS OF THE BLUE-RIBBON
3 COMMISSION ON HOMELESSNESS WERE CLEAR. THE HOMELESSNESS SYSTEM
4 NEEDS A NEW GOVERNMENT MODEL TO ENSURE BETTER RESULTS. THIS
5 MOTION HELPS US GET THERE. AT THIS CRITICAL JUNCTURE IT IS
6 IMPORTANT THAT THE BOARD OF SUPERVISORS TAKE DECISIVE ACTION
7 TO IMPROVE HOMELESS SERVICES. BY CREATING A DEPARTMENT OF
8 HOMELESSNESS THE COUNTY WILL BE MORE ACCOUNTABLE TO THE VOTERS
9 WHO PASS MEASURE A AND EXPECT RESULTS. THIS IS A CHANCE FOR
10 THE COUNTY TO LEARN FROM PAST MISTAKES AND BUILD A SYSTEM OF
11 CARE THAT IS SET UP TO SUCCEED AND BETTER SERVE THOSE IN NEED.
12 IT WILL ALSO HELP TO ENSURE THAT ALL 88 CITIES ARE PART OF THE
13 SOLUTION TO HOMELESSNESS, THAT PROVIDERS ARE PAID ON TIME, AND
14 THAT THE HOMELESS SYSTEM IS RESPONSIBLE TO THE NEEDS OF ALL
15 STAKEHOLDERS. I URGE THE BOARD TO VOTE YES ON ITEM 22. THANK
16 YOU.

17
18 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

19
20 **MODERATOR:** HEATHER VARDEN, YOUR LINE IS OPEN. YOU MAY BEGIN.

21
22 **SPEAKER:** GOOD AFTERNOON. MY NAME IS HEATHER VARDEN, A PROUD
23 EMPLOYEE OF LAHSA, REPRESENTED BY SEIU LOCAL 721. I WANT TO
24 ACKNOWLEDGE THE INCREDIBLE WORK OF OUR TEAM, MANY OF WHOM HAVE
25 EXPERIENCED HOMELESSNESS FIRSTHAND. OUR LIVED EXPERIENCES



THE BOARD OF
SUPERVISORS

1 ALLOW US TO CONNECT WITH THE COMMUNITY IN VALUABLE WAYS.
2 PLEASE DON'T ALLOW THE PROPOSED RESTRUCTURING TO DISPLACE
3 THOSE WHO HAVE BEEN ON THE FRONT LINES OF THIS CRISIS. THE
4 RECENT FEASIBILITY REPORT CLAIMS ONGOING CONSULTATION WITH
5 SEIU LOCAL 721, BUT AS SOMEONE DIRECTLY IMPACTED, I CAN SAY
6 THAT WORKERS AND UNION STEWARDS HAVE BEEN LEFT OUT. WE ARE
7 ASKING THAT FURTHER DISCUSSIONS INCLUDE US TO ENSURE
8 TRANSPARENCY AND REPRESENTATION. WE ARE ALSO ASKING THAT NO
9 UNION REPRESENTED WORKER BE FORCED TO REAPPLY, RETAKE TESTS,
10 OR FACE UNNECESSARY HURDLES TO KEEP THEIR JOBS. OUR SKILLS AND
11 DEDICATION HAVE BEEN PROVEN. TRANSITION PLANS MUST PRIORITIZE
12 THE STABILITY, TENURE, AND UNION REPRESENTATION OF CURRENT
13 WORKERS. OUR YEARS OF SERVICE MUST NOT BE ERASED. WE ARE OPEN
14 TO DISCUSSING A TRANSITION PLAN THAT PROTECTS BOTH WORKERS AND
15 THE VULNERABLE COMMUNITIES WE SERVE --

16
17 **EXECUTIVE OFFICER:** THANK YOU.

18
19 **SPEAKER:** IF OUR RIGHTS ARE GARING SPEED WE ASK --

20
21 **MODERATOR:** T CARTER, YOUR LINE IS OPEN, YOU MAY BEGIN.

22
23 **SPEAKER:** HI, I'M CALLING IN REGARDS TO AGENDA 22 AND FIRST WE
24 REPORTED TO HOLLY MITCHELL'S OFFICE THAT NO ONE ANSWERED THE
25 PHONE AT LAHSA FOR OVER TWO YEARS. MS. MITCHELL NEVER



THE BOARD OF
SUPERVISORS

1 ADMONISHED FOR LAHSA EMPLOYEES TO ANSWER THE PHONE OR ANYTHING
2 LIKE THAT. SO, MOVING FORWARD, HAVING ALL THIS MONEY TO BE
3 DISPERSED TO AN AGENCY WHO DOES NOT SIMPLY ANSWER THE PHONE.
4 RIGHT NOW, IF I WAS TO CALL LAHSA, NO ONE WOULD ANSWER THE
5 TELEPHONE. SO, I FEEL THAT MONEY IS JUST BEING THROWN AROUND
6 AND FOR DIFFERENT PROJECTS AND NOTHING IS BEING DONE. ALSO,
7 MS. MITCHELL IS ON THE BOARD FOR THE MTA AND SHE ALLOWS PHONE
8 CHARGERS TO BE, OR NEVER VOTED AGAINST PHONE CHARGERS FOR WEST
9 HOLLYWOOD RESIDENTS, FOR GAY PEOPLE, BUT FOR HER OWN
10 CONSTITUENTS, SHE DOESN'T ADMONISH FOR PHONE CHARGES TO BE
11 THERE. THAT CAN ALSO HELP HOMELESS PEOPLE WHEN THEY'RE OUT AT
12 NIGHTTIME. BUT ONCE AGAIN, MS. MITCHELL NEGLECTED CALLS ABOUT
13 LAHSA OF NOT ANSWERING THE PHONE FOR TWO YEARS IN A ROW, AND
14 SHE'S ON THE MTA BOARD, BUT THERE'S NO PHONE CHARGES IN HER
15 DISTRICT, BUT SHE SITS ON THE BOARD AND ALLOWS THEM VOTES FOR
16 PHONE CHARGES TO BE ALLOWED TO BE AND WHAT'S HOLLYWOOD AND
17 THAT'S BIASED, AND ONCE AGAIN DISCRIMINATORY, BUT MS. MITCHELL
18 IS THE SAME PERSON THAT VOTED FOR --

19
20 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

21
22 **MODERATOR:** RUTH RUFLESS, YOUR LINE IS OPEN, YOU MAY BEGIN.

23
24 **SPEAKER:** HI, CAN YOU HEAR ME?
25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** YES, GO AHEAD.

2

3 **SPEAKER:** HI, OKAY, THANK YOU, HI, I'M RUTH, I LIVE ON THE
4 STREETS, I LIVE CONTINUOUSLY OUTDOORS IN THE CITY OF L.A.
5 SINCE 2017. AND I WAS LOOKING INTO THESE NONPROFITS LIKE UNION
6 STATION, PEOPLE ASSISTING THE HOMELESS, L.A. FAMILY HOUSING.
7 SOME OF THEM HAVE MORE THAN 50% OF THEIR MONEY GOING TO
8 STAFFING. AND THEN THERE'S NOTHING LEFT FOR HOUSING. AND
9 PEOPLE ASSISTING THE HOMELESS, IT HAS GOTTEN \$20,000,000 FOR
10 THE HOTEL IN VENICE, THE RAMADA, AND IT'S BEEN VACANT SINCE
11 2022. YOU KNOW, PEOPLE ASSISTING THE HOMELESS WILL NOT EVEN
12 OCCUPY THE HOTEL THAT THEY HAD THAT'S SITTING EMPTY WHILE
13 SEVEN PEOPLE ARE DYING EVERY SINGLE DAY OUTSIDE ON THE
14 STREETS. WHEN LAHSA GOT INVENTED, GENERAL RELIEF WAS \$340
15 SOMETHING A MONTH --

16

17 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

18

19 **SPEAKER:** AND NOW, 20. I'M SORRY.

20

21 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS IN
22 THE QUEUE TO ADDRESS THE BOARD.

23

24 **SUP. KATHRYN BARGER, CHAIR:** ALL RIGHT THAT CONCLUDES PUBLIC
25 COMMENT ON ITEM NUMBER 22. SUPERVISOR HORVATH DO YOU HAVE ANY



THE BOARD OF
SUPERVISORS

1 CLOSING REMARKS? ALL RIGHT WITH THAT MOVED BY SUPERVISOR
2 HORVATH. OH NO, NO, NO, NO, NO, WE GOT TO DO, THE OKAY REVISED
3 IS BEFORE US WITH AMENDMENT BY SUPERVISOR MITCHELL.

4

5 **DAWYN HARRISON:** CORRECT, FIRST WE NEED TO VOTE ON THE
6 AMENDMENT PROPOSED BY SUPERVISOR MITCHELL.

7

8 **SUP. KATHRYN BARGER, CHAIR:** YES. WELL,

9

10 **DAWYN HARRISON:** HE NEEDS TO CALL THE VOTE ON THE AMENDMENT.

11

12 **EXECUTIVE OFFICER:** WE NEED TO SECOND.

13

14 **DAWYN HARRISON:** WE NEED TO SECOND. ARE YOU SECONDING?

15

16 **SUP. KATHRYN BARGER, CHAIR:** I'LL SECOND HIM. OKAY. NOW WE NEED
17 TO VOTE. TIME FOR THE VOTE. ALL RIGHT.

18

19 **EXECUTIVE OFFICER:** ON THE AMENDMENT BY SUPERVISOR MITCHELL.
20 SUPERVISOR SOLIS?

21

22 **SUP. HILDA SOLIS:** NO.

23

24 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, NO. SUPERVISOR MITCHELL?

25



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL: AYE.**

2

3 **EXECUTIVE OFFICER: SUPERVISOR MITCHELL. AYE. SUPERVISOR**
4 **HORVATH?**

5

6 **SUP. LINDSEY HORVATH: NO.**

7

8 **EXECUTIVE OFFICER: SUPERVISOR HORVATH. NO. SUPERVISOR HAHN?**

9

10 **SUP. JANICE HAHN: NO.**

11

12 **EXECUTIVE OFFICER: SUPERVISOR HAHN. NO. SUPERVISOR BARGER?**

13

14 **SUP. KATHRYN BARGER, CHAIR: NO.**

15

16 **EXECUTIVE OFFICER: SUPERVISOR BARGER. NO. MOTION FAILS. 1 TO**
17 **4.**

18

19 **DAWYN HARRISON: NOW WE NEED TO VOTE ON THE AMENDMENT BY**
20 **SUPERVISOR HAHN, SECONDED BY SUPERVISOR SOLIS.**

21

22 **SUP. KATHRYN BARGER, CHAIR: CALL THE ROLL ON THE**
23 **UNINCORPORATED.**

24

25 **DAWYN HARRISON: CORRECT.**



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS.

3

4 **SUP. HILDA SOLIS:** AYE.

5

6 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

7

8 **SUP. HOLLY J. MITCHELL:** AYE.

9

10 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR

11 HORVATH?

12

13 **SUP. LINDSEY HORVATH:** AYE.

14

15 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. SUPERVISOR HAHN?

16

17 **SUP. JANICE HAHN:** AYE.

18

19 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?

20

21 **SUP. KATHRYN BARGER, CHAIR:** AYE.

22

23 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. MOTION CARRIES 5 –

24 0.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER, CHAIR:** NOW WE HAVE THE REVISED MOTION
2 AMENDED BEFORE US, MOVED BY SUPERVISOR HORVATH, I WILL
3 SECONDED IT. EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

4
5 **EXECUTIVE OFFICER: EXECUTIVE OFFICER:** SUPERVISOR SOLIS.

6
7 **SUP. HILDA SOLIS:** AYE.

8
9 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

10
11 **SUP. HOLLY J. MITCHELL:** ABSTAIN.

12
13 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, ABSTAINS. SUPERVISOR
14 HORVATH?

15
16 **SUP. LINDSEY HORVATH:** AYE.

17
18 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. SUPERVISOR HAHN?

19
20 **SUP. JANICE HAHN:** AYE.

21
22 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?

23
24 **SUP. KATHRYN BARGER, CHAIR:** AYE.



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. MOTION CARRIES 4 –
2 0 WITH ONE ABSTENTION.

3
4 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU ALL RIGHT MOVING ON
5 SUPERVISOR HORVATH HAS REQUESTED THAT ITEM 54C BE CONTINUED
6 ONE WEEK TO APRIL 8TH. AND MOVED BY SUPERVISOR HORVATH, I WILL
7 SECOND IT. HEARING NO OBJECTION, THAT WILL BE THE ORDER. AND
8 NOW WE WILL MOVE ON TO ITEM NUMBER 19, PREVENTING HUMAN
9 TRAFFICKING IN THE WAKE OF NATURAL DISASTERS, WHICH WAS HELD
10 BY SUPERVISOR MITCHELL. MEMBERS OF THE PUBLIC ON THE
11 TELEPHONE, PLEASE PRESS ONE THEN ZERO. NOW TO COMMENT ON THIS
12 ITEM.

13
14 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR. ON AGENDA ITEM
15 19, THE JANUARY WILDFIRES CREATED TRAGIC LEVELS OF DESTRUCTION
16 AND LOSS, LOSS OF LIFE, HOMES AND JOBS. WE ALSO KNOW
17 ANGELENOS, ESPECIALLY THOSE DIRECTLY IMPACTED, CONTINUE TO
18 FACE COMPOUNDING CHALLENGES BECAUSE OF THE FIRES. ONE OF THESE
19 CHALLENGES IS THE RISK AND THE RISE OF HUMAN TRAFFICKING.
20 UNFORTUNATELY, FAR TOO OFTEN, WE SEE A RISE IN TRAFFICKING
21 CASES AFTER NATURAL DISASTERS WITH UPTICK SEEN IN HOUSTON
22 AFTER HURRICANE HARVEY, AND IN NEW ORLEANS AFTER KATRINA.
23 NATURAL DISASTERS SUCH AS WILDFIRES LEAVE VULNERABLE
24 INDIVIDUALS TO THE DANGER OF EXPLOITATION AND TRAFFICKING,
25 STRIPPING THEM OF THEIR HOMES, THEIR JOBS, AND ENTIRE



THE BOARD OF
SUPERVISORS

1 COMMUNITIES THAT PROVIDE THEM WITH VITAL SUPPORT AND LEAVING
2 THEM DESPERATE AND VULNERABLE TO THE TRAFFICKERS. THIS IS WHY
3 L.A. COUNTY, I BELIEVE, MUST TAKE A PROACTIVE WORKER
4 PROTECTION AND PUBLIC HEALTH APPROACH TO STOP TRAFFICKING
5 BEFORE IT STARTS. WE ARE COMMITTED TO STRONG PREVENTION
6 MEASURES NOW AND A RESILIENT RESPONSE FRAMEWORK FOR THE FUTURE
7 AS WE WORK THROUGH THE COUNTY'S OFFICE OF LABOR EQUITY. THIS
8 MOTION ASKS COUNTY DEPARTMENTS TO COME BACK WITH A PLAN TO
9 PREVENT HUMAN TRAFFICKING DURING AND AFTER DISASTERS. THAT
10 INCLUDES MAKING SURE WORKERS INVOLVED IN RECOVERY EFFORTS ARE
11 TREATED FAIRLY WITHOUT BEING EXPLOITED AND RAISING PUBLIC
12 AWARENESS SO THAT TRAFFICKING CAN BE SWIFTLY IDENTIFIED AND
13 REPORTED. WE WANT TO ENSURE DCBA, WHO WAS ALREADY IN THE FIELD
14 TALKING TO WORKERS, FURTHER FOCUSES ON BUILDING KNOW YOUR
15 RIGHTS AND AWARENESS CAMPAIGNS TO PREVENT WORKERS FROM BEING
16 TRAFFICKED AND ENSURE EMPLOYERS ARE AWARE AND NOT PARTAKING IN
17 TRAFFICKING. WE ALSO KNOW THAT MANY INDIVIDUALS AT RISK TO
18 TRAFFICKING, SUCH AS UNDOCUMENTED WORKERS, YOUNG PEOPLE,
19 PEOPLE EXPERIENCING HOMELESSNESS, LGBTQ+ INDIVIDUALS, AND
20 THOSE FLEEING DOMESTIC VIOLENCE DO NOT ALWAYS FEEL SAFE
21 INTERACTING DIRECTLY WITH GOVERNMENT. THIS IS WHY WE'RE ASKING
22 DCBA TO WORK WITH THEIR NETWORK OF COMMUNITY-BASED
23 ORGANIZATIONS AND THE EXISTING GROUPS INCLUDING THE DEPARTMENT
24 OF PUBLIC HEALTH'S OFFICE OF WORKER SAFETY AND HEALTH, AND THE
25 L.A. REGIONAL HUMAN TRAFFICKING TASK FORCE. LASTLY, I WANT TO



THE BOARD OF
SUPERVISORS

1 THANK THE ADVOCATES, LABOR CENTERS, AND WORKERS WHO HAVE
2 RALLIED TO BRING THIS ISSUE TO THE FOREFRONT. I ASK FOR YOUR
3 AYE VOTE.

4

5 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU, SEEING NO OTHER MEMBERS
6 WISHING TO SPEAK, EXECUTIVE OFFICER, PLEASE CALL THOSE WHO
7 WOULD LIKE TO TESTIFY ON THIS ITEM.

8

9 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
10 FORWARD AND STAFF WILL ASSIST YOU. PARCHADA UDOMSON, PANITA
11 ZONKA, ELIZABETH MACHADO, ANDREW WHITE, SHANI ABBADI, SARAH
12 PETERSON, PALOMA BUSTOS. AS A FINAL REMINDER FOR PARTICIPANTS
13 ON THE TELEPHONE, IF YOU WOULD LIKE TO ADDRESS ITEM 19, IF YOU
14 HAVE NOT ALREADY DONE SO, PLEASE PRESS ONE THEN ZERO NOW TO BE
15 PLACED IN THE SPEAKING QUEUE. MODERATOR, MAY WE HAVE THE FIRST
16 SPEAKER, PLEASE?

17

18 **MODERATOR:** ELIZABETH LEE, YOUR LINE IS OPEN. YOU MAY BEGIN.

19

20 **SUP. KATHRYN BARGER, CHAIR:** GO AHEAD. NEXT CALL.

21

22 **MODERATOR:** WE WILL MOVE ON TO RUTH RUFFLES. YOUR LINE IS OPEN.
23 YOU MAY BEGIN.

24

25 **SPEAKER:** HI. SO, WHAT DO YOU CALL IT WHEN THERE'S A HOTEL THAT



THE BOARD OF
SUPERVISORS

1 WAS PURCHASED FOR \$10,000,000 AND ANOTHER \$10,000,000 WAS
2 GIVEN TO PEOPLE ASSISTING THE HOMELESS, BUT THEY DIDN'T HOUSE
3 ANYBODY. AND IT'S BEEN VACANT SINCE 2022. ISN'T THAT
4 EXPLOITATION? ISN'T THAT BASICALLY TRAFFICKING? THEY'RE
5 PROFITING OFF OF HOMELESS PEOPLE BEING ON THE STREET AND BEING
6 VULNERABLE TO PHYSICAL TRAFFICKING, BUT THEY'RE PROFITING OFF
7 OF OUR HOMELESSNESS AND LEAVING US OUTSIDE. PEOPLE ASSISTING
8 THE HOMELESS IS TRAFFICKING HOMELESS PEOPLE AND MAKING
9 \$20,000,000 ON THE RAMADA IN VENICE AT 3130 WASHINGTON AVENUE.
10 THESE NONPROFIT SERVICE PROVIDERS ARE BAD ACTORS. I DON'T
11 THINK LAHSA IS THE VILLAIN IN THIS WHOLE SITUATION. I THINK
12 IT'S THE SERVICE PROVIDERS THAT ARE DOING THINGS LIKE THIS.
13 THANK YOU.

14
15 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

16
17 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS IN
18 THE QUEUE TO ADDRESS THE BOARD.

19
20 **EXECUTIVE OFFICER:** THANK YOU, WE WILL NOW GO TO IN-PERSON
21 SPEAKERS. PLEASE BEGIN.

22
23 **SPEAKER:** GOOD AFTERNOON SUPERVISORS. MY NAME IS PACHARA
24 UDOMSIN. I'M A STAFF ATTORNEY AT THE THAI COMMUNITY DOMAIN
25 CENTER. I WOULD LIKE TO URGE THE SUPERVISOR TO SUPPORT ITEM 19



THE BOARD OF
SUPERVISORS

1 MOTION AND PREVENT HUMAN TRAFFICKING IN THE AFTERMATH OF THE
2 FIRES THAT RAVAGE OUR COUNTY. AND AS OUR COUNTY MOVE FORWARD
3 RECOVERY, NUMEROUS STUDIES HAVE SHOWN THAT IN THE RECOVERY
4 PROCESS, MANY PEOPLE MAY FALL VICTIMS TO TRAFFICKING. THESE
5 INCLUDED PEOPLE WHO ARE EXPERIENCING HOMELESSNESS,
6 UNDOCUMENTED IMMIGRANT COMMUNITIES, AND AS WELL AS YOUNG
7 PEOPLE. WE SUPPORT COORDINATED RESPONSES WITH THE DEPARTMENTS
8 CALL OUT IN THE MOTION AND WORKING WITH GRASSROOTS COMMUNITY-
9 BASED ORGANIZATIONS WHO CAN MEET WORKERS WHERE THEY ARE AND
10 CREATE AWARENESS IN A CULTURALLY AND LINGUISTICALLY INCLUSIVE
11 WAY THAT REACHES ALL WORKERS. AGAIN, I URGE THE L.A. COUNTY
12 SUPERVISORS TO SUPPORT ITEM 19 MOTION, THANK YOU.

13
14 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

15
16 **SPEAKER:** GOOD AFTERNOON SUPERVISORS, MY NAME IS ELIZABETH
17 MACHADO. I'M AN EQUAL JUSTICE WORKS FELLOW SPONSORED BY THE US
18 BANK AND ALSTON AND BIRD, I WORK WITH BET TZEDEK LEGAL
19 SERVICES AND I'M HERE TO SUPPORT THE MOTION ON BET TZEDEK'S
20 BEHALF. WE HAVE REPRESENTED LABOR TRAFFICKING SURVIVORS AND
21 HAVE SEEN THE FINANCIAL AND PSYCHOLOGICAL TOLL OF THIS CRIME
22 ON THE SURVIVORS AND ON THEIR FAMILIES. AND IN THE WAKE OF THE
23 FIRE DISASTERS, WE WANT TO ENSURE THAT THE COUNTY DO
24 EVERYTHING IT CAN TO PREVENT THIS FROM HAPPENING TO ANYONE
25 ELSE. THANK YOU.



THE BOARD OF
SUPERVISORS

1
2 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

3
4 **SPEAKER:** GOOD AFTERNOON. MY NAME IS PANITA JANSA. I'M THE CO-
5 CHAIR OF THE ASIAN PACIFIC ISLANDER HUMAN TRAFFICKING TASK
6 FORCE, HOUSED BY AAPI EQUITY ALLIANCE, AND I'M ALSO THE
7 DIRECTING ATTORNEY AT THE THAI COMMUNITY DEVELOPMENT CENTER.
8 WE URGE L.A. COUNTY TO SUPPORT THIS MOTION AND PREVENT HUMAN
9 TRAFFICKING AND LABOR EXPLOITATION IN THE AFTERMATH OF THE
10 FIRES AS THE COUNTY CONTINUES TO PLAN TOWARDS RECOVERY.
11 HEIGHTENED DEMAND FOR LABOR DURING THE REBUILDING PROCESS MAY
12 CAUSE VULNERABLE POPULATIONS, LIKE UNDOCUMENTED AND IMMIGRANT
13 COMMUNITIES, LIMITED ENGLISH SPEAKERS, AND OTHER DESPERATE FOR
14 WORK TO BECOME CAUGHT UP IN THE STREAM OF TRAFFICKING.
15 PREVENTING HUMAN TRAFFICKING POST-DISASTER IS INCREDIBLY
16 IMPORTANT, AS STUDIES HAVE SHOWN THAT UP TO 32% OF WORKERS
17 ENGAGED IN POST-DISASTER RECOVERY CONSTRUCTION EFFORTS HAD
18 EXPERIENCED LABOR TRAFFICKING. WE SUPPORT THE MOTION TO
19 ENHANCE PREVENTION THROUGH WORKER AWARENESS, STRONGER
20 GUIDELINES FOR COUNTY CONTRACTORS, AND BETTER PIPELINES FOR
21 QUALITY JOBS DURING RECOVERY. THANK YOU FOR HELPING ADDRESS
22 THIS ISSUE WITH A COMPREHENSIVE APPROACH AS L.A. REBUILDS AND
23 RECOVERS. SPECIAL THANKS TO SUPERVISOR MITCHELL FOR TAKING
24 HEED WHEN WE HELD THE PRESS CONFERENCE WITH OUR COMMUNITY
25 PARTNERS TO RAISE AWARENESS ON THIS --



THE BOARD OF
SUPERVISORS

1
2 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

3
4 **SPEAKER:** GOOD AFTERNOON, MY NAME IS PALOMA BUSTOS AND I'M WITH
5 THE SUNITA JAIN ANTI-TRAFFICKING INITIATIVE BY LOYOLA LAW
6 SCHOOL AND I'M HERE IN SUPPORT OF SUPERVISORS MITCHELL'S
7 MOTION TO PREVENT HUMAN TRAFFICKING IN THE WAKE OF NATURAL
8 DISASTERS. DURING THE CLUSTER MEETING, SOMEONE ASKED, WHAT'S
9 THE CONNECTION BETWEEN HUMAN TRAFFICKING AND NATURAL
10 DISASTERS? AND THAT'S BECAUSE IT WAS SOMETHING THEY HADN'T
11 HEARD ABOUT BEFORE. I WOULD POINT THEM TO READ THE 2021 NEW
12 YORK ARTICLE TITLED, THE MIGRANT WORKERS WHO FOLLOW CLIMATE
13 DISASTERS. IT DOCUMENTS HOW THE GROWING FREQUENCY OF NATURAL
14 DISASTERS HAVE CREATED A GROWING MARKET FOR CHEAP UNPROTECTED
15 LABOR. THE ARTICLE TELLS REAL LIFE STORIES OF PEOPLE, MANY OF
16 THEM IMMIGRANTS OR LOW-INCOME INDIVIDUALS, WHO WERE PROMISED
17 DECENT JOBS BUT WERE INSTEAD DECEIVED AND EXPLOITED. THEIR
18 EXPERIENCES ARE PART OF A LARGER TREND OF WORKERS WHO ARE
19 PULLED INTO CLEAN-UP AND REBUILDING JOBS WITH LITTLE TO NO
20 SAFETY OR RIGHTS. MANY FACE WAGE THEFT, THREATS, AND DANGEROUS
21 CONDITIONS. SOME ARE EVEN TRANSPORTED ACROSS STATES FROM ONE
22 DISASTER TO ANOTHER AND LEFT WITH NOTHING ONCE THE WORK IS
23 DONE. THE LACK OF VETTING FOR SUBCONTRACTORS ONLY ADDS TO THIS
24 EXPLOITATION, ALLOWING LARGE CORPORATIONS TO BENEFIT FROM THE
25 LABOR --



THE BOARD OF
SUPERVISORS

1
2 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

3
4 **SPEAKER:** HELLO, MY NAME IS SARAH PETERSON. I AM A POLICY
5 ADVOCATE WITH THE SUNITA JAIN ANTI-TRAFFICKING INITIATIVE AT
6 LOYOLA LAW SCHOOL. I'M SPEAKING IN SUPPORT OF SUPERVISOR
7 MITCHELL'S MOTION TO PREVENT HUMAN TRAFFICKING IN THE WAKE OF
8 NATURAL DISASTERS. THIS IS NOT JUST A THEORY. WE ARE ALREADY
9 STARTING TO SEE THE RISK OF EXPLOITATION. IN EARLY 2025, AFTER
10 THE PACIFIC PALISADES FIRES, MELISSA WAS RECRUITED THROUGH AN
11 INFORMAL NETWORK FOR A SMOKE AND ASH CLEANUP JOB. LIKE
12 HUNDREDS OF OTHERS, SHE WAS PICKED UP FROM A STREET CORNER BY
13 A VAN PROMISING WORK. SHE WAS TAKEN TO A DAMAGED HOME IN
14 BRENTWOOD IN ORDER TO CLEAN TOXIC DEBRIS WITHOUT PROTECTIVE
15 GEAR TRAINING OR A CLEAR PROMISE OF PAY. MELISSA, LIKE MANY OF
16 HER CREW, MOSTLY UNDOCUMENTED IMMIGRANTS, WAS EXPOSED TO
17 DANGEROUS CONDITIONS THAT LEFT HER WITH SERIOUS HEALTH ISSUES.
18 DESPITE BEING PROMISED WAGES, MANY WORKERS NEVER GOT PAID, AND
19 OUT OF FEAR, RETALIATION, OR IMMIGRATION CONSEQUENCES, MOST
20 STAYED SILENT. MELISSA HAS SINCE FILED A COMPLAINT WITH THE
21 CALIFORNIA DIVISION OF OCCUPATIONAL SAFETY AND HEALTH. HER
22 STORY SHOWS WHAT CAN HAPPEN RECOVERY EFFORTS LACK OVERSIGHT.
23 WE NEED STRONGER PROTECTION AND ACCOUNTABILITY TO MAKE SURE
24 THIS DOESN'T HAPPEN AGAIN. THANK YOU FOR YOUR TIME.



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

2

3 **SPEAKER:** HELLO, MY NAME IS SHANI ABADI AND I'M A LAW STUDENT
4 AND ADVOCATE WITH THE SUNITA JANE ANTI-TRAFFICKING INITIATIVE
5 AT LOYOLA LAW SCHOOL AND I'M HERE TO SUPPORT SUPERVISOR
6 MITCHELL'S MOTION SEEKING TO PREVENT HUMAN TRAFFICKING IN THE
7 WAKE OF NATURAL DISASTERS AND ALL OF THE VULNERABILITIES THAT
8 THEY, SUCH AS THE MOST RECENT L.A. FIRES, EXACERBATE FOR
9 COMMUNITIES ALREADY AT RISK OF EXPLOITATION. WITHOUT PROPER
10 AWARENESS, COMMUNITY MEMBERS IMPACTED BY THE FIRES MAY NOT
11 RECOGNIZE THE SIGNS OF TRAFFICKING WHEN THEY ARE PRESENT, AN
12 UNFORTUNATE CONSEQUENCE OF A LACK OF PUBLIC AWARENESS THAT
13 PERPETUATES CYCLES OF HARM. WE STRONGLY SUPPORT THE MOTION'S
14 EMPHASIS ON IMPLEMENTING PUBLIC AWARENESS CAMPAIGNS TO EDUCATE
15 AND TRAIN A WIDE RANGE OF IMPACTED STAKEHOLDERS IN HOW TO
16 RECOGNIZE AND REPORT HUMAN TRAFFICKING. THIS INTERVENTION BY
17 THE COUNTY WOULD HAVE A SIGNIFICANT IMPACT IN HELPING PEOPLE
18 AT RISK OF BEING TRAFFICKED AS WELL AS EMPOWERING COMMUNITY
19 RESILIENCE THROUGHOUT THE DISASTER RECOVERY PROCESS. WE URGE
20 THE BOARD TO SUPPORT THIS MOTION AND PREPARE ANGELENOS BY
21 GIVING THEM THE TOOLS TO SUPPORT AND TAKE CARE OF EACH OTHER
22 WHEN DISASTER HITS. THANK YOU.

23

24 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** THANK YOU. HELLO, MY NAME IS ANDREW WHITE. I'M WITH
2 SJI AND A THIRD-YEAR LAW STUDENT AT LOYOLA LAW SCHOOL.
3 SPEAKING IN FAVOR OF SUPERVISOR MITCHELL'S MOTION, I WANT TO
4 THANK THE BOARD OF SUPERVISORS FOR THEIR CONTINUED LEADERSHIP
5 TO COMBAT HUMAN TRAFFICKING AND PROVIDE RELIEF FOLLOWING THE
6 RECENT WILDFIRES. BUT AS L.A. REBUILDS AND RECOVERS,
7 GOVERNMENT LEADERS LIKE YOU ALL AND PARTNERS MUST WORK
8 TOGETHER TO ENSURE THAT COMPANIES SEEKING TO CONTRACT WITH THE
9 CITY OR THE COUNTY CERTIFY THAT NO FORCED LABOR OR HUMAN
10 TRAFFICKING IS OR WILL BE USED IN THEIR SERVICES OR PRODUCTS.
11 CURRENTLY L.A. COUNTY SPENDS ABOUT \$10,700,000,000 ON
12 PURCHASING IN CONTRACTS AND SJS FOUND ROUGHLY 3,000 CONTRACTS
13 AT HIGH RISK OF BEING PRODUCED WITH EXPLOITED LABOR. THIS TYPE
14 OF GOVERNMENT PROCUREMENT THAT WE'RE ADVOCATING FOR NOT ONLY
15 RECOGNIZES THE LINK BETWEEN NATURAL DISASTERS AND
16 EXPLOITATION, BUT ALSO FOSTERS THE AWARENESS, RESILIENCY, AND
17 ULTIMATELY THE ACCOUNTABILITY THAT WE NEED TO BUILD A FUTURE
18 FREE FROM CHILD LABOR, FORCED LABOR, AND HUMAN TRAFFICKING IN
19 LOS ANGELES. THANK YOU.

20
21 **EXECUTIVE OFFICER:** THANK YOU, MADAM CHAIR. THERE ARE NO OTHER
22 SPEAKERS TO ADDRESS THE BOARD.

23
24 **SUP. KATHRYN BARGER, CHAIR:** ALL RIGHT, SEEING NO OTHER
25 COMMENTS FROM MY COLLEAGUES. ITEM 19 IS BEFORE US. MOVED BY



THE BOARD OF
SUPERVISORS

1 SUPERVISOR MITCHELL, SECONDED BY SUPERVISOR SOLIS TO APPROVE
2 THIS ITEM. EXECUTIVE OFFICER PLEASE CALL THE ROLL AND THANK
3 YOU RAFAEL.

4

5 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS?

6

7 SUP. HILDA SOLIS: AYE.

8

9 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

10

11 **SUP. HOLLY J. MITCHELL:** AYE.

12

13 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR
14 HORVATH?

15

16 **SUP. LINDSEY HORVATH:** AYE.

17

18 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. SUPERVISOR HAHN?

19

20 **SUP. JANICE HAHN:** AYE.

21

22 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?

23

24 **SUP. KATHRYN BARGER, CHAIR:** AYE.

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. MOTION CARRIES 5 TO
2 0.

3
4 **SUP. KATHRYN BARGER, CHAIR:** GREAT, NOW WE ARE ON TO ITEM 26,
5 L.A. COUNTY EMBRACING NEURODIVERSITY IN THE WORKPLACE AND
6 CREATING CAREER PATHWAYS FOR INDIVIDUALS WITH DEVELOPMENTAL
7 DISABILITIES, WHICH WAS HELD BY SUPERVISOR HAHN. FOR MEMBERS
8 OF THE PUBLIC ON THE PHONE, PLEASE PRESS ONE AND THEN ZERO TO
9 COMMENT ON THIS ITEM. SUPERVISOR HAHN?

10
11 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR, AND THANK YOU,
12 SUPERVISOR MITCHELL, FOR CO-AUTHORING THIS. NEURODIVERSITY IS
13 THE RECOGNITION THAT PEOPLE HAVE DIVERSE WAYS OF THINKING,
14 LEARNING, AND INTERACTING WITH THE WORLD. IT INCLUDES
15 CONDITIONS SUCH AS AUTISM, ADHD, AND DYSLEXIA, NATURAL
16 VARIATIONS OF THE HUMAN MIND THAT DO NOT NECESSARILY IMPACT
17 JOB PERFORMANCE OR ABILITY. PEOPLE WITH AUTISM AND OTHER
18 DEVELOPMENTAL DIFFERENCES HAVE IMMENSE POTENTIAL AND VALUABLE
19 SKILLS TO OFFER, YET THEY ARE FAR TOO OFTEN OVERLOOKED IN OUR
20 HIRING PROCESSES. SYSTEMIC BARRIERS AND OUTDATED HIRING
21 PRACTICES CONTRIBUTE TO THE FACT THAT ONLY 20% OF PEOPLE WITH
22 DISABILITIES ARE GAINFULLY EMPLOYED, AN UNACCEPTABLE REALITY
23 THAT I THINK WE SHOULD ADDRESS. THIS ISSUE HAS BEEN IGNORED
24 FOR TOO LONG. TO TRULY EMBRACE NEURODIVERSITY IN THE
25 WORKPLACE, WE MUST BE INTENTIONAL IN OUR ACTIONS. L.A. COUNTY



THE BOARD OF
SUPERVISORS

1 HAS AN OPPORTUNITY TO LEAD THE WAY, AND WE SHOULD PURSUE THIS
2 EFFORT AGGRESSIVELY. AGAIN, SUPERVISOR MITCHELL, THANK YOU FOR
3 CO-AUTHORING THIS IMPORTANT MOTION WITH ME TO CREATE
4 MEANINGFUL CAREER PATHWAYS FOR INDIVIDUALS WHO ARE
5 MARGINALIZED BY THE TRADITIONAL EMPLOYMENT STRUCTURES. WE NEED
6 TO DESTIGMATIZE COGNITIVE DIFFERENCES AND FOSTER A WORKPLACE
7 CULTURE OF INCLUSION. NO ONE SHOULD BE EXCLUDED FROM
8 MEANINGFUL EMPLOYMENT SIMPLY BECAUSE THEY HAVE AN
9 INTELLECTUAL, DEVELOPMENTAL, OR LEARNING DISABILITY. THIS
10 MOTION WILL EXPLORE THE FEASIBILITY OF A PILOT PROGRAM
11 DESIGNED TO MATCH NEURODIVERSE INDIVIDUALS WITH JOBS THAT
12 ALIGN WITH THEIR SKILLS, COMPETENCIES, AND QUALIFICATIONS,
13 CREATING PATHWAYS FOR CONFIDENCE, TRUST, AND PROFESSIONAL
14 GROWTH. AS A COUNTY, WE CONTINUOUSLY EVOLVE, ADAPT, AND
15 IMPROVE TO MEET THE NEEDS OF ALL OF OUR COMMUNITIES. THIS
16 INITIATIVE ALIGNS WITH OUR BROADER EFFORTS TO ELEVATE LIVED
17 EXPERIENCES, CULTURAL KNOWLEDGE, AND LANGUAGE SKILLS WHILE
18 ADDRESSING THE DECLINE IN DISABLED WORKER EMPLOYMENT AND
19 REPRESENTATION. BY EMBRACING THE FULL SPECTRUM OF AUTISM AND
20 DEVELOPMENTAL DIFFERENCES, INTEGRATING DIVERSE EMPLOYMENT
21 MODELS, AND ENSURING REASONABLE ACCOMMODATIONS, WE CAN BUILD
22 AN L.A. COUNTY THAT NOT ONLY INCLUDES BUT CELEBRATES
23 NEURODIVERSITY, RECOGNIZING THE VALUE IN EVERY UNIQUE PERSON.
24 THANK YOU.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU, SUPERVISOR MITCHELL.

2

3 **SUP. HOLLY J. MITCHELL:** THANK YOU AND THANK YOU SUPERVISOR
4 HAHN. IT'S MY EXPECTATION THAT IN CONSULTATION WITH THIS PILOT
5 PROGRAM THAT WE'RE GOING TO REACH OUT TO LOCAL EXPERTS AND
6 TRUSTED MESSENGERS WHO WILL HELP CRAFT RECOMMENDATIONS FOR
7 L.A. COUNTY TO BETTER ALIGN ITS HIRING PRACTICES TO TRULY
8 INCLUDE ALL, INCLUDING THOSE WITH LEARNING DIFFERENCES OR
9 WHOSE DISABILITIES LOOK DIFFERENT THAN OURS, OR THOSE WHOSE
10 ABILITIES LOOK DIFFERENT THAN OURS. THE SECOND DISTRICT IS
11 HOME TO SEVERAL PHENOMENAL ORGANIZATIONS WHO ARE ALREADY DOING
12 THE WORK THAT WE'VE OUTLINED IN THE MOTION, INCLUDING THE
13 SPECIAL NEEDS NETWORK, THE WILEY CENTER, AND THE FRIENDSHIP
14 FOUNDATION, JUST TO NAME A FEW. I PARTICULARLY APPRECIATE THE
15 MOTION ADDRESSING SOCIAL SECURITY, DISABILITY INSURANCE
16 BENEFITS PROTECTION, AND ANY HESITANCY IN SEEKING EMPLOYMENT.
17 MY TEAM AND I HEARD FROM THE DIRECTOR OF PROGRAMS AT
18 FRIENDSHIP FOUNDATION, DAVID STUMP, WHO CITES TWO ISSUES THAT
19 MUST BE ADDRESSED, CULTURAL SHIFT TRAINING AND THE IMPACT OF
20 BENEFITS. ACCORDING TO DAVID, MANY PARENTS, WHETHER OF A FIVE-
21 YEAR-OLD OR A 30-YEAR-OLD, ARE NOT AWARE OF SUCH BENEFITS OR
22 THE LACK THEREOF. THEY RUN SEVERAL SSI AND TRUST SEMINARS
23 THROUGHOUT THE YEAR AND THE TURNOUT IS ALWAYS EXCEEDING THEIR
24 CAPACITY. SO, THANK YOU AGAIN SUPERVISOR HAHN, AND I LOOK
25 FORWARD TO THE REPORT BACK.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. EXECUTIVE OFFICER,
3 PLEASE CALL THE MEMBERS OF THE PUBLIC WHO HAVE SIGNED UP TO
4 SPEAK ON THIS ITEM.

5

6 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
7 FORWARD AND STAFF WILL ASSIST YOU. ZOE MONTANER, INGRID
8 RIVERA. AS A FINAL REMINDER FOR PARTICIPANTS ON THE TELEPHONE,
9 IF YOU WOULD LIKE TO ADDRESS ITEM 26, IF YOU HAVE NOT ALREADY
10 DONE SO, PLEASE PRESS ONE THEN ZERO NOW TO BE PLACED IN THE
11 SPEAKING QUEUE. MODERATOR, MAY WE HAVE THE FIRST SPEAKER,
12 PLEASE.

13

14 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS IN
15 THE QUEUE TO ADDRESS THE BOARD.

16

17 **EXECUTIVE OFFICER:** THANK YOU, WE WILL NOW GO TO IN-PERSON
18 SPEAKERS. PLEASE BEGIN.

19

20 **SPEAKER:** HI, MY NAME IS ZOE MONTANER AGAIN. I JUST WANT TO SAY
21 TO SUPERVISOR MITCHELL, THANK YOU, BECAUSE NOT NOW, BUT EVERY
22 TIME I SPEAK HERE, SHE MAKES EYE CONTACT WITH ME. AND THAT IS
23 A GRACE THAT IS NOT AFFORDED TO ME IN THIS TYPE OF SPACES IN
24 OTHER ROOMS. SO, THANK YOU SO MUCH FOR YOUR GRACE AND YOUR
25 KINDNESS. AS I SAID IN THE BEGINNING, I JUST CAME FROM A



THE BOARD OF
SUPERVISORS

1 NEURODIVERSION CONFERENCE IN AUSTIN, TEXAS, SO SUPERVISOR
2 HAHN. AND I SENT TO LINDSAY HORVATH'S OFFICE THE MASTER PLAN
3 FOR DEVELOPMENTAL SERVICES FROM THE GOVERNOR OF CALIFORNIA
4 THAT WAS ANNOUNCED LAST SATURDAY. SO, YOUR STAFF ALREADY HAS
5 THAT. AND SUPERVISOR HORVATH, LAST OCTOBER, HER TEAM, AARON
6 FOX, HELPED ME TO DO ADHD AWARENESS MONTH. SO, THANK YOU, THIS
7 IS NECESSARY, THIS IS IMPORTANT WORK, ESPECIALLY IN OUR
8 EDUCATION INSTITUTIONS, TO PREPARE PEOPLE FOR THE WORKFORCE.
9 THANK YOU SO MUCH.

10

11 **EXECUTIVE OFFICER:** MADAM CHAIR, THERE ARE NO OTHER SPEAKERS TO
12 ADDRESS THE BOARD.

13

14 **SUP. KATHRYN BARGER, CHAIR:** ALL RIGHT, THANK YOU FOR THAT.
15 ITEM 26 IS BEFORE US, MOVED BY SUPERVISOR HAHN, SECONDED BY
16 SUPERVISOR MITCHELL TO APPROVE THIS ITEM. EXECUTIVE OFFICER,
17 PLEASE CALL THE ROLL.

18

19 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS?

20

21 **SUP. HILDA SOLIS:** AYE.

22

23 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

24

25 **SUP. HOLLY J. MITCHELL:** AYE.



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR
3 HORVATH?

4

5 **SUP. LINDSEY HORVATH:** AYE.

6

7 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. SUPERVISOR HAHN?

8

9 **SUP. JANICE HAHN:** AYE.

10

11 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?

12

13 **SUP. KATHRYN BARGER, CHAIR:** AYE.

14

15 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. MOTION CARRIES 5-0.

16

17 **SUP. KATHRYN BARGER, CHAIR:** AT THIS TIME IT WOULD BE
18 APPROPRIATE TO HEAR FROM SUPERVISORS ON ITEMS THAT ARE NOT
19 POSTED ON THE AGENDA TO BE PRESENTED OR REFERRED TO STAFF OR
20 PLACED ON FUTURE AGENDAS, AND I HAVE ONE. THE SURVIVORS OF THE
21 EATON FIRE HAVE BEEN THROUGH AN INCREDIBLY DIFFICULT FEW
22 MONTHS. HOWEVER, HOPE IS ON THE HORIZON AS THE UNITED STATES
23 ARMY CORPS OF ENGINEERS HAVE MADE INCREDIBLE PROGRESS ON
24 DEBRIS REMOVAL. WITH THE SUPPORT OF L.A. COUNTY PUBLIC WORKS,
25 NEARLY 10,000 OF THE 12,000 ELIGIBLE PARCELS HAVE SUBMITTED



THE BOARD OF
SUPERVISORS

1 THEIR RIGHT OF ENTRY FORMS AND HAVE OPTED INTO THE ARMY CORPS
2 PROGRAM. AS WE CONTINUE TO MAKE PROGRESS ON DEBRIS REMOVAL,
3 THE BIGGER CHALLENGES OF INFRASTRUCTURE REPAIR AND UTILITY
4 COORDINATION COME TO THE FOREFRONT. SIMILARLY, FAMILIES ARE
5 NOW LOOKING AT THE PROSPECT OF REBUILDING THEIR HOMES AND
6 MOVING BACK INTO THE COMMUNITY. FOR THE ALTADENA COMMUNITY,
7 THAT REPRESENTS ROUGHLY 6,000 SINGLE FAMILY HOMES. ON JANUARY
8 28, 2025, THE BOARD OF SUPERVISORS UNANIMOUSLY APPROVED A
9 MOTION CO-AUTHORED BY MY MOTION CO-AUTHORED WITH SUPERVISOR
10 HORVATH TO DELEGATE AUTHORITY TO COUNTY DEPARTMENTS TO STEP UP
11 FOR THIS EFFORT. AS WE CONTINUE TO MOVE FORWARD, WE HAVE A
12 SENSE OF URGENCY THIS CANNOT BE BUSINESS AS USUAL. PERMITTING
13 AND DEVELOPMENT FOR L.A. COUNTY IS DONE AS A SINGLE LINE OF
14 BUSINESS ACROSS THE FOUR DEPARTMENTS. WHILE THERE HAS
15 TRADITIONALLY BEEN SEQUENCING THROUGH THE DEPARTMENTS OF
16 REGIONAL PLANNING, PUBLIC WORKS, FIRE, AND PUBLIC HEALTH,
17 THERE IS A NEED TO REVOLUTIONIZE OUR APPROACH. ACCORDINGLY, AS
18 THERE ARE FOUR DEPARTMENTS INVOLVED IN THIS PROCESS, THERE
19 WILL ALWAYS BE FOUR DECISION MAKERS THAT WILL HAVE AN
20 OPPORTUNITY TO WEIGH IN. GIVEN THE URGENT NEED TO ACCELERATE
21 THE PERMITTING OF REBUILDING PERMITS, A SINGLE UNIFIED
22 PERMITTING AUTHORITY CAN HELP BRIDGE THAT DIVIDE AND
23 ULTIMATELY TAKE RESPONSIBILITY FOR RESOLVING ISSUES. THIS
24 SINGLE UNIFIED APPROACH ALSO PROVIDES ACCOUNTABILITY TO ENSURE
25 THAT OUR COMMUNITIES AND FOR THIS BOARD TO UNDERSTAND WHERE



THE BOARD OF
SUPERVISORS

1 THE BUCK STOPS. IN ADDITION, WE NEED TO HAVE A GREATER
2 TRANSPARENCY ABOUT HOW THE COUNTY IS WORKING THROUGH THE
3 REBUILDING PROCESS. AS WE'VE SEEN WITH THE ROE PROCESS,
4 GREATER TRANSPARENCY AND PUBLIC FACING INFORMATION HAS HELPED
5 US GET THOUSANDS OF PROPERTY OWNERS TO RESPOND TO THE PROGRAM.
6 EVEN IF THERE WERE OWNERS WHO OPTED OUT, CLEAR INFORMATION ON
7 WHAT PROCESSES ENTAIL WILL ENGENDER TRUST AND CONFIDENCE IN
8 OUR SYSTEMS. THERE WILL BE OPPORTUNITIES TO CONTINUE TO EVOLVE
9 OUR SYSTEMS TO MEET THE NEEDS OF OUR COMMUNITIES AND THIS IS
10 NOT A SILVER BULLET. I HAVE FAITH THAT WORKING WITH OUR COUNTY
11 DEPARTMENTS AND OUR DEPARTMENT HEADS THAT WE WILL CONTINUE TO
12 MEET THE NEEDS OF OUR CONSTITUENTS. THEREFORE, I'M GOING TO
13 READ IN THIS MOTION FOR THE APRIL 8, 2020, BOARD MEETING. I
14 MOVE THAT THE BOARD OF SUPERVISORS DIRECT THE CEO IN
15 COORDINATION WITH COUNTY COUNSEL AND THE DIRECTORS OF
16 DEPARTMENT OF PUBLIC WORKS, REGIONAL PLANNING, FIRE, AND
17 PUBLIC HEALTH, DESIGNATE AND ESTABLISH A UNIFIED PERMITTING
18 AUTHORITY WHO SHALL HAVE THE AUTHORITY TO MAKE FINAL
19 DETERMINATIONS ON RESIDENTIAL REBUILDING PERMIT APPLICATIONS
20 PROCESSED THROUGH THE ALTADENA ONE STOP RECOVERY PERMITTING
21 CENTER FOR PROPERTIES IMPACTED BY THE EATON FIRE. TWO,
22 INSTRUCT THE CEO TO EXECUTE A MEMORANDUM OF UNDERSTANDING WITH
23 THE DEPARTMENTS OF PUBLIC WORK, REGIONAL PLANNING, AND PUBLIC
24 HEALTH AND FIRE, OUTLINING THE SCOPE OF DELEGATED AUTHORITY TO
25 UNIFIED PERMITTING AUTHORITY, INCLUDING A, AUTHORITY TO



THE BOARD OF
SUPERVISORS

1 RESOLVE INTERDEPARTMENTAL PERMITTING CONFLICTS IN REAL TIME,
2 B, AUTHORITY TO MAKE BINDING DECISIONS ON PERMIT CONDITIONS,
3 CODE INTERPRETATIONS, AND REGULATORY DISCREPANCIES, AND C,
4 PROCEDURES FOR INTERNAL CONSULTATION, DOCUMENTATION, AND
5 APPEAL IF NEEDED. DURATION OF DELEGATION OF AUTHORITY WILL BE
6 TIED TO THE COUNTY'S EMERGENCY DECLARATION ON THE RECOVERY
7 TIMELINE. AND THREE, INSTRUCT THE CEO TO REPORT BACK IN
8 WRITING IN 30 DAYS WITH THE NAME AND QUALIFICATIONS OF THE
9 APPOINTED UNIFIED PERMITTING AUTHORITY. B. A SUMMARY OF
10 COMPLETED MOUS. AND C. OPERATIONAL PROTOCOLS AND PERFORMANCE
11 METRICS FOR REAL-TIME DECISION-MAKING, ACCOUNTABILITY, AND
12 COORDINATION WITH DEPARTMENTAL STAFF, INCLUDING PUBLIC-FACING
13 DASHBOARDS THAT PROVIDE TRANSPARENCY ON PERMITTING PROCESS AND
14 FOR DIRECT ALL PARTICIPATING DEPARTMENTS TO ASSIGN SENIOR
15 LEVEL LIAISONS TO THE ONE STOP RECOVERY PERMITTING CENTER TO
16 SUPPORT THE UNIFIED PERMITTING AUTHORITY AND ENSURE DECISIONS
17 ARE IMPLEMENTED WITHOUT DELAY. AND I WOULD SAY THAT WHILE I'M
18 TALKING ABOUT EATON, SUPERVISOR HORVATH, I DON'T KNOW IF YOU
19 HAVE ANY STRUCTURES THAT WERE LOST, BUT STREAMLINING SEEMS TO
20 BE THE COMMON DENOMINATOR AND THEME THAT I'M HEARING IN MY
21 DISTRICT BECAUSE IT'S TWO WEEKS AND THEN ANOTHER TWO WEEKS AND
22 ANOTHER TWO WEEKS. SO, I'D BE HAPPY TO INCLUDE YOUR AREAS AS
23 WELL.

24
25 **SUP. LINDSEY HORVATH:** THANK YOU AND I KNOW WE HAVE OUR ONE-



THE BOARD OF
SUPERVISORS

1 STOP SHOP IN CALABASAS THAT CAME WAS A PRODUCT OF YOU KNOW
2 WHAT HAPPENED WITH WOOLSEY AND ANY SORT OF EFFICIENCIES THAT
3 ARE HAPPENING IN YOUR DISTRICT, WE WANT TO BE IN OURS TOO.

4
5 **SUP. KATHRYN BARGER, CHAIR:** SO, I'LL AMEND THAT ON THE AGENDA
6 TO MAKE SURE THAT IT REFLECTS THAT. ALL RIGHT, THAT WILL BE
7 PLACED ON THE APRIL 8, 2025, AGENDA. WITH THAT, WE'LL NOW HEAR
8 FROM MEMBERS OF THE PUBLIC WISHING TO ADDRESS THE BOARD ON
9 GENERAL PUBLIC COMMENT. FOR MEMBERS OF THE PUBLIC ON THE
10 TELEPHONE PRESS ONE AND THEN ZERO. EXECUTIVE OFFICER PLEASE
11 CALL READ THE CALL AND INFORMATION AND CALL THOSE MEMBERS OF
12 THE PUBLIC WHO HAVE SIGNED UP TO SPEAK ON GENERAL PUBLIC
13 COMMENT.

14
15 **EXECUTIVE OFFICER:** MEMBERS OF THE PUBLIC YOU WILL HAVE ONE
16 MINUTE TO ADDRESS THE BOARD ON GENERAL PUBLIC COMMENT. PLEASE
17 STATE YOUR NAME FOR THE RECORD. YOU MAY ONLY ADDRESS THE BOARD
18 ON GENERAL PUBLIC COMMENT. WE WILL NOW CALL IN-PERSON
19 SPEAKERS, AND WHILE THEY ARE COMING FORWARD, WE WILL TAKE
20 TELEPHONIC SPEAKERS.

21
22 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
23 FORWARD AND STAFF WILL ASSIST YOU. BERKELEY DONOVAN, PULANI
24 LUCAS, DON JONES, ELIZABETH JEFFORDS, JANET ASANTE, JENNIFER
25 ELKINS, JERRY JONES, KATIE DALTON, KEVIN SMALLEY, O'SHEA



THE BOARD OF
SUPERVISORS

1 ORCHID, SAHARA WHITE. MODERATOR, CAN WE HAVE THE FIRST
2 SPEAKER, PLEASE?

3

4 **MODERATOR:** OUR FIRST PARTICIPANT IS ANTOINETTA GARCIA. YOUR
5 LINE IS OPEN. IF YOU ARE MUTED, PLEASE UNMUTE AND SPEAK
6 DIRECTLY INTO YOUR PHONE. YOU MAY BEGIN.

7

8 **SPEAKER:** HI, CAN YOU HEAR ME?

9

10 **EXECUTIVE OFFICER:** YES, GO AHEAD.

11

12 **SPEAKER:** YES, HI. MY NAME IS ANTONIETA GARCIA AND I LIVE IN
13 THE EAST L.A. AREA. I AM THE CHAIR OF CENTRAL CSO FOR
14 EDUCATION COMMITTEE AND I'M CALLING IN THE OPPOSING OF
15 CHARTER, ETC., THE STRUCTURE THAT THEY WERE TRYING TO MAKE.
16 AND I'M HERE TO TALK ABOUT EAST L.A. AND EAST L.A. IS A VERY
17 IMPACTED COMMUNITY WITH A LONG HISTORY SUFFERING FROM MANY
18 SOCIAL, ECONOMIC, ENVIRONMENTAL, AND TRAFFIC BURDENS. THE
19 LOCATION FROM THE PROPOSAL SCHOOL IS NOT COMPATIBLE, LIKE AS I
20 REPEAT, IT'S NOT COMPATIBLE. IT IS IN AN AREA WHICH IS DENSE
21 IN THE MIDDLE OF A SINGLE AND MULTI-FAMILY RESIDENCE USES NEXT
22 TO THE 5 FREEWAY. WE'RE TALKING ABOUT 300 STUDENTS AND PLUS
23 MORE 525 STUDENTS. PLUS, ON THE TOP OF THAT, THE STAFF, A LOT
24 OF TRAFFIC CONGESTION --

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

2

3 **SPEAKER:** THANK YOU.

4

5 **MODERATOR:** CARRIE GREER, YOUR LINE IS OPEN. YOU MAY BE, ONE
6 MOMENT PLEASE.

7

8 **SUP. KATHRYN BARGER, CHAIR:** WE'LL GO TO IN PERSON.

9

10 **SPEAKER:** HI, MY NAME IS JERRY JONES. I'M WITH THE GREATER L.A.
11 COALITION ON HOMELESSNESS. WE'RE A NETWORK OF SOME 60
12 NONPROFIT PROVIDERS, MANY OF WHOM YOU'VE ALREADY HEARD FROM
13 TODAY. LAST TUESDAY, THIS BOARD RESTORED FUNDING FOR TAY AND
14 HOMELESS PREVENTION PROGRAMS. I'M HERE TO THANK YOU FOR THAT,
15 AS WELL AS TO MAKE A SUGGESTION ON HOW TO COVER THE COST OF
16 IT. SO THE TAFE FUNDING WAS \$7,000,000, AS YOU'LL RECALL,
17 HOMELESS PREVENTION 19, THERE WAS A \$5,000,000 OFFSET, LEAVING
18 \$19,000,000 TO BE FOUND. WE HAVE DEVELOPED A POLICY BRIEFING
19 PAPER THAT, THROUGH YOUR STAFF, I'D LIKE TO SHARE WITH THE
20 BOARD, RECOMMENDING THAT YOU USE THE OVERSPEND AS WELL AS THE
21 EXTRA TAX THAT WILL INVARIABLY COME FROM MEASURE A, NOT TO CUT
22 ANY FURTHER OR DEEPER INTO THE EXISTING BUDGET, BUT TO
23 ANTICIPATE THOSE RESOURCES. SO WITH THAT, THANK YOU AGAIN.

24

25 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** HI, MY NAME IS ZOE MONTANER AGAIN. I STAYED FOR THE
3 WHOLE MEETING AND I ARRIVED AT 11:00. AS YOU KNOW, I'M VERY
4 PASSIONATE ABOUT NEURODIVERSITY AND IT'S THE REASON WHY I
5 DECIDED TO RUN FOR SANTA MONICA COLLEGE BOARD OF TRUSTEES LAST
6 NOVEMBER. I WAS INVITED TO BE PART OF THE SALT FIVE GROUP BY
7 THE DEPARTMENT OF MENTAL HEALTH. WHEN I BROUGHT THE ATTENTION
8 OF NEURODIVERSITY LAST SEPTEMBER, I HAD A MEETING WITH THEM
9 AND I WAS SCHEDULED TO PRESENT A PRESENTATION ON ADHD AND
10 AUTISM AT THEIR MARCH MEETING AND THERE WAS SOME POLITICAL
11 MOVEMENT THERE THAT PREVENTED ME FROM MAKING SUCH
12 PRESENTATION, WHICH WAS VERY TIMELY TO WHAT WE'RE LISTENING
13 TODAY FROM THE SUPERVISORS. SO, I WOULD LIKE TO HAVE CLARITY
14 BECAUSE I THINK ALL VOICES ARE IMPORTANT AND THE FACT THAT I
15 WAS SCHEDULED AND MY NAME WAS IN THE AGENDA AND IT WAS REMOVED
16 WAS NOT PLEASANT. THANK YOU.

17

18 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

19

20 **SUP. KATHRYN BARGER, CHAIR:** GO AHEAD. YOU'RE UP.

21

22 **SPEAKER:** GOOD AFTERNOON. I'M STILL DON JONES. I ALREADY THREW
23 A BOUQUET TO SUPERVISOR MITCHELL'S OFFICE. NOW I'M SORRY, I
24 HAVE TO THROW A BRICK. I'M HERE TO REPORT A CANCER ON AN
25 INSTITUTION IN OUR DISTRICT. THAT'S CHARLES DREW UNIVERSITY



THE BOARD OF
SUPERVISORS

1 SCHOOL OF MEDICINE AND SCIENCE. THEY HAVE BEEN ACCUSED OF
2 MULTIPLE INSTANCES OF HARASSMENT, ACADEMIC RETALIATION, ETHNIC
3 AND GENDER STEREOTYPING. THEY HAVE BEEN SEDUCTIVE STUDENTS TO
4 RETALIATION BASED ON THE CROWN ACT, THE WAY THEY FASHION THEIR
5 HAIR, IF THEY HAVE FINGERNAILS. THIS HAS HAD AN IMPACT IN
6 LIGHT OF NUMBER 26, IMPACT ON STUDENTS WHO HAVE ADHD AND
7 MENTAL HEALTH ISSUES AND CHALLENGES. THIS ATTACK ON THEIR
8 ETHNIC AND GENDER IDENTITY EXACERBATES THAT. SO, ONE OF THE
9 THINGS THAT WE'RE CONCERNED ABOUT IS THE INSTITUTIONAL
10 PRIORITIES. WE KNOW THE UNIVERSITY DERIVES 25% OF ITS FUNDING
11 FROM STUDENTS. THE REST COMES FROM GRANTS AND FUNDING THAT
12 COME THROUGH INSTITUTIONS LIKE THE COUNTY AND THE STATE. -

13
14 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

15
16 **SUP. KATHRYN BARGER, CHAIR:** YOU'RE ON. YOU'RE ON, MA'AM. GO
17 AHEAD.

18
19 **SPEAKER:** HI, MY NAME IS ELIZABETH JEFFORDS, AND I COME FROM
20 CASTAIC. BOARD MEMBERS, I REALLY WANTED TO ADDRESS YOU BECAUSE
21 WE NEED YOUR HELP. OUR BASIC RIGHT TO BREATHE FRESH AIR HAS
22 BEEN STOLEN FROM US AND I JUST WANTED TO ASK WHEN THIS AGENDA
23 WAS GOING TO BE ON YOUR AGENDA. IT'S ON OUR AGENDA 24/7, DAY
24 AND NIGHT, AND I'M REALLY GETTING TIRED BECAUSE I'M VERY SICK
25 TO TRAVEL ALL THE WAY DOWN HERE AND WAIT TILL THE END OF THE



THE BOARD OF
SUPERVISORS

1 DAY TO SPEAK MY PIECE. I WANT TO SEE THIS CHIQUITA CANYON
2 LANDFILL FIRE THAT'S BURNING AND HAS BEEN BURNING FOR TWO
3 YEARS ON THE TOP OF YOUR AGENDA. EARLIER TODAY, MS. BARGER
4 JUST SPOKE ABOUT THE HOMELESSNESS AND THE MENTAL ILLNESS OF
5 BECOMING HOMELESS. I ASK YOU GUYS, IS THAT WHAT YOU'RE LOOKING
6 FOR? BECAUSE YOU'RE GOING TO SOON HAVE A WHOLE COMMUNITY
7 THAT'S GOING TO HAVE TO WALK AWAY FROM THESE PROPERTIES. AND I
8 KNOW THAT THE COUNTY NEEDS MY PROPERTY TAX MONEY. SO, I WOULD
9 LIKE TO HAVE THE BOARD REALLY SPEAK --

10

11 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

12

13 **SPEAKER:** HI, MY NAME IS JENNIFER ELKINS. I'M A VAL VERDE
14 RESIDENT AND COMMUNITY ORGANIZER FOR RESIDENTS LIVING NEAR
15 CHIQUITA CANYON LANDFILL. I'M HERE TODAY TO ASK YOU WHY OUR
16 COMMUNITY IS NOT ON YOUR AGENDA. THE UNDERGROUND FIRE AT THE
17 LANDFILL HAS TRIPLED IN SIZE ACCORDING TO CAL EPA. CHIQUITA
18 CANYON HAS ENDED ITS COMMUNITY RELIEF FUND. RESIDENTS ARE
19 SUFFERING NOW MORE THAN EVER. OUR SCHOOL DISTRICT IS REFUSING
20 TO RELEASE OUR CHILDREN SO WE CAN ENROLL THEM IN DIFFERENT
21 SCHOOLS, FURTHER AWAY FROM THE ENVIRONMENTAL DISASTER. SO WHY
22 IS THIS BOARD NOT REEVALUATING AND RECONSIDERING A STATE OF
23 EMERGENCY? WHY IS OUR COMMUNITY BEING IGNORED? WHY DO WE HAVE
24 TO FLY OURSELVES TO SACRAMENTO TO BEG THE STATE TO COME
25 RESQUEUE US BECAUSE YOU REFUSE TO TAKE CARE OF THE VERY



THE BOARD OF
SUPERVISORS

1 COMMUNITY YOU SERVE? HAVE ANY OF YOU STEPPED FOOT IN THE
2 COMMUNITY OF VAL VERDE SINCE THE DISASTER BEGAN? LASTLY, I'VE
3 BEEN LISTENING TO YOUR DISCUSSION ABOUT COMMUNITY MEMBERS AT
4 RISK OF HOMELESSNESS AND HOW YOU'RE GOING TO SERVE THEM. OUR
5 ENTIRE COMMUNITY IS AT RISK OF BEING HOMELESS. OUR HOMES ARE
6 NOT SAFE AND WE HAVE NOWHERE TO GO. I HAVE COMMUNITY MEMBERS
7 SLEEPING IN WALMART PARKING LOTS BECAUSE THEY'RE NOT SAFE IN
8 THEIR OWN HOMES.

9

10 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER, PLEASE.

11

12 **SPEAKER:** HI, MY NAME IS KEVIN SMALL I LIVE IN VAL VERDE WITH
13 THE LANDFILL PROBLEM I'D LIKE TO KNOW WHY IT HASN'T BEEN
14 CLEARED A DISASTER AREA YET AND WHY ARE WE BEING IGNORED?
15 NOBODY CAN ANSWER THAT. I WONDER WHY. THANK YOU.

16

17 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

18

19 **SPEAKER:** I'M KATIE DALTON AND I TOO AM A RESIDENT OF VAL
20 VERDE, CASTAIC AREA ON THE TOXIC CHIQUITA LANDFILL. WE'RE JUST
21 ASKING FOR YOUR HELP. WE NEED HELP. WE CANNOT SURVIVE THIS
22 WAVE. THERE'S TEN PEOPLE ON ONE BLOCK THAT HAVE COME DOWN WITH
23 CANCER. MANY OTHER PEOPLE HAVE COME DOWN WITH CANCER,
24 INCLUDING MYSELF. WE DON'T KNOW WHERE TO TURN, WHAT TO DO, HOW
25 TO GET THIS FIXED. I KNOW IT'S COMPLICATED, BUT WE NEED HELP.



THE BOARD OF
SUPERVISORS

1 I HAVE A LIST IN FRONT OF MY OWN SYMPTOMS OTHER THAN CANCER,
2 ONLY BY FINDING THAT OTHER PEOPLE HAVE SHARED WITH EACH OTHER
3 TO SAY, THIS IS MY PROBLEM, THIS IS MY PROBLEM, DOCTORS WON'T
4 HELP. WE NEED YOUR HELP. WE CAN'T DO THIS ON OUR OWN. PLEASE
5 HELP US TO HELP SOLVE THIS PROBLEM. WE CANNOT DO IT ON OUR OWN
6 AS RESIDENTS. THANK YOU.

7

8 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

9

10 **SPEAKER:** GOOD AFTERNOON. THANK YOU FOR HAVING US HERE TODAY.
11 IT TOOK US THE WHOLE DAY WAITING THROUGH SO MANY DIFFERENT
12 ITEMS TO BE ABLE TO JUST SPEAK FOR ONE MINUTE, BUT WE'RE HERE
13 BECAUSE WE, AS YOU'RE HEARING FROM EVERYBODY, WE REALLY NEED
14 HELP. MY NAME IS OSHA ORKUT. I'M WITH THE VAL VERDE CIVIC
15 ASSOCIATION. AND AS YOU'VE HEARD FROM MY NEIGHBORS, WE HAVE A
16 REALLY SERIOUS ISSUE. THE LANDFILL REACTION AREA HAS EXPANDED
17 TO 90 ACRES THAT'S BASICALLY ON FIRE. WE WENT LAST WEEK, MET
18 WITH THE GOVERNOR'S OFFICE MULTIPLE TIMES, AND WE WERE TOLD
19 WHAT WE KNOW TO BE TRUE, WHICH IS THAT THIS BOARD HAS TO
20 PROCLAIM A STATE OF EMERGENCY IN A LOCAL SITUATION LIKE THIS,
21 WHICH IS L.A. COUNTY'S PROBLEM. AND IT IS OUR PROBLEM. AND
22 WE'RE ASKING YOU TO JOIN US IN PUTTING THIS ON YOUR AGENDA
23 BECAUSE WE WILL BE HERE. WHETHER WE'RE ON THE AGENDA OR NOT,
24 WE'RE GOING TO BE HERE. WE'RE GOING TO ASK FOR A STATE OF
25 EMERGENCY BECAUSE SOME OF US CAN GET OUT BECAUSE WE HAVE



THE BOARD OF
SUPERVISORS

1 RESOURCES, BUT WE'RE NOT GOING TO LEAVE THESE NEIGHBORS BEHIND
2 AND LET THEM ALL GET CANCER. THANK YOU SO MUCH.

3
4 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

5
6 **SPEAKER:** GOOD AFTERNOON. I'M DR. DEE POLANYI LUCAS, MOTHER OF
7 STANLEY WILSON JR. HE WAS DEEMED INCOMPETENT TO STAND TRIAL ON
8 NOVEMBER 7, 2022, HOUSED IN TWIN TOWERS THE COURT ORDERED LASD
9 TO TRANSFER HIM TO METROPOLITAN STATE HOSPITAL NO LONGER THAN
10 NO LATER THAN DECEMBER 5, 2022, LASD DEFIED THE COURT ORDERS.
11 STANLEY DIED AROUND 9.58 A.M. WHILE BEING TRANSFERRED TO
12 METROPOLITAN STATE HOSPITAL ON FEBRUARY 1ST UNDER SUSPICIOUS
13 CIRCUMSTANCES. HE HAPPENED, WHAT HAPPENED TO STANLEY THE LAST
14 50 MINUTES OF HIS LIFE? I WAS TOLD NO VIDEO FOOTAGE EXISTS
15 BECAUSE OF MALFUNCTIONING CAMERAS OR THE CAMERAS DID NOT
16 EXIST. SURVEILLANCE FOOTAGE COULD ANSWER QUESTIONS. ABSENCE OF
17 VIDEO FOOTAGE LEADS TO UNCHECKED ABUSES, HIDDEN DEATH AND
18 FALSIFIED --

19
20 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

21
22 **SPEAKER:** HI, MY NAME IS JANET ASANTE. I'M WITH THE
23 ORGANIZATION DIGNITY AND POWER NOW. ON SUNDAY, MARCH 30TH OF
24 THIS YEAR, THREE PEOPLE DIED IN L.A. SHERIFF'S DEPARTMENT
25 CUSTODY, BRINGING US TO THE HIGHEST IN CUSTODY DEATH RATE IN



THE BOARD OF
SUPERVISORS

1 THE LAST 20 YEARS. NOT ONLY HAS THIS BOARD NOT PUT THIS ON
2 THEIR AGENDA, THEY HAVE FURTHER DELAYED THE PRESENTATION BY
3 THE JAIL CLOSURE IMPLEMENTATION TEAM, WHICH HAS BEEN AN URGENT
4 MATTER OF NOT ONLY THE COMMUNITY AT EVERY SINGLE POINT, BUT
5 ESPECIALLY AT THIS ANNIVERSARY OF MARCH 30TH. MARCH 30, 2021,
6 MARKED THE MCJ CLOSURE REPORT, WHICH OUTLINED HOW TO CLOSE THE
7 JAIL IN 18 TO 24 MONTHS. HOW MUCH LONGER WILL WE WAIT? THIS IS
8 A LIFE OR DEATH ISSUE, LIFE AND DEATH. THE SHERIFF'S
9 DEPARTMENT IS NOT ONLY NOT BRINGING PEOPLE TO COURT, BUT MARCH
10 30, 2009, JOHN HORTON WAS KILLED BY L.A. COUNTY SHERIFF'S
11 DEPARTMENT GANG MEMBERS. AND HERE WE ARE, SO MANY 16 YEARS
12 LATER, SEEING THREE PEOPLE DIE ON THIS DAY WHILE WE HAD OUR IN
13 CUSTODY DEATH LISTENING SESSION WITH ALLISON GANTER AT THE
14 BSEC LEVEL. DO SOMETHING TODAY --

15
16 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

17
18 **SPEAKER:** MY NAME IS BERKELEY DONOVAN AND I'M THE L.A. JAILS
19 CONDITIONS ADVOCATE AT THE ACLU. THIS WEEK MARKS THE 15TH
20 DEATH IN THE L.A. COUNTY JAILS, WITH THREE OF THOSE DEATHS
21 TAKING PLACE JUST OVER THIS LAST WEEKEND. NINE OF THE 15
22 DEATHS LISTED TOOK PLACE IN A HOSPITAL SETTING. THIS SHOULD
23 CLEARLY SHOW YOU THAT NO ONE CAN RECEIVE TRUE PROPER MEDICAL
24 CARE IN A CARCERAL SETTING, AND THAT THE DEPARTMENT AND CHS
25 ARE NOT CAPABLE OF CARING FOR THE NEARLY 13,000 INDIVIDUALS IN



THE BOARD OF
SUPERVISORS

1 THEIR CUSTODY. PEOPLE ARE KEPT FROM SEEING A DOCTOR FOR DAYS
2 AND WEEKS, AND WITH THE LACK OF TRANSIT BUSES RIGHT NOW, MANY
3 ARE NOT TAKEN TO CRITICAL APPOINTMENTS. DURING THE HOUSING FOR
4 HEALTH AGENDA ITEM, SUPERVISOR HORVATH SAID THE COUNTY SHOULD
5 USE DATA TO DRIVE THAT EFFORT AND THAT MONEY SHOULD BE
6 INVESTED IN WHAT WORKS. BASED ON THE DATA, 15 DEATHS IN 14
7 WEEKS, I DON'T SEE WHY THE SHERIFF'S DEPARTMENT CONTINUES TO
8 RECEIVE MORE AND MORE MONEY EACH YEAR, UNLESS YOU SEEM TO
9 THINK IT'S WORKING AS IT SHOULD. THIS IS A CRISIS, AND YET
10 THIS BOARD CHOSE TO PUSH THE COMMUNITY SAFETY IMPLEMENTATION
11 TEAM'S PRESENTATION ON CLOSING MEN'S CENTRAL JAIL. WHY THE
12 DELAY? THIS BOARD HAS BEEN SITTING ON AN IMPLEMENTATION PLAN
13 TO CLOSE MCJ SINCE 2021 AND TIME IS UP. HOW MANY MORE PEOPLE
14 NEED TO DIE BEFORE ACTION IS TAKEN?

15
16 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

17
18 **SPEAKER:** HELLO, MY NAME IS MELISSA CAMACHO. I'M A SENIOR STAFF
19 ATTORNEY AT THE ACLU OF SOUTHERN CALIFORNIA AND A RESIDENT OF
20 THE SECOND DISTRICT. THERE HAVE BEEN 15 DEATHS SO FAR THIS
21 YEAR. THREE OF THEM JUST THIS PAST SUNDAY AND NO AGENDA ITEM.
22 WHETHER YOU THINK THAT'S FAIR OR NOT, IT COMMUNICATES TO THE
23 PUBLIC THAT THERE'S NO CRISIS, THAT THERE'S NOTHING TO SEE
24 HERE. BUT THIS IS ONE OF THE MOST URGENT ISSUES ADDRESSING OUR
25 COUNTY. AND WHEN WAS THE LAST TIME IN CUSTODY DEATHS WAS ON



THE BOARD OF
SUPERVISORS

1 THIS BOARD'S AGENDA? I BELIEVE IT'S BEEN OVER A YEAR. WHEN IS
2 THE LAST TIME CHS DIRECTOR TIM BELLOVICH HAD TO BE HERE? WHEN
3 IS THE LAST TIME DR. SEAN HENDERSON HAD TO BE HERE? WHEN IS
4 THE LAST TIME ASSISTANT SHERIFF TOKAR HAD TO TALK ABOUT IN
5 CUSTODY DEATHS? AT LAST WEEK'S SBC MEETING, COMMANDER MONTOYA
6 SAID IT WAS TOO EARLY TO TELL WHAT'S GOING ON, BUT WE KNOW. WE
7 KNOW IT'S MEDICAL CARE, WE KNOW IT'S DRUGS GETTING INTO THE
8 JAIL, AND THE SHERIFF'S DEPARTMENT IS NOT EVEN SEARCHING ITS
9 DEPUTIES. THERE IS MORE THAT CAN BE DONE NOW. PUT IT ON THE
10 AGENDA.

11
12 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

13
14 **SPEAKER:** [SPEAKING SPANISH]

15
16 **INTERPRETER:** GOOD AFTERNOON, MY NAME IS ELOISA GALINDO. I AM A
17 MEMBER OF THE ESAID PARENTS AGAINST PRIVATIZATION AND ALSO
18 COC. I'M HERE ONCE AGAIN, TODAY TO SAY NO TO THE CONSTRUCTION
19 PROJECT FROM EXTERA. IT HAS BEEN SEVERAL MONTHS THAT YOU'VE
20 BEEN HEARING FROM THE COMMUNITY ABOUT HOW IT WOULD AFFECT US
21 AND THE ENVIRONMENT. THERE IS A FREEWAY THAT PUTS STUDENTS IN
22 DANGER. TRAFFIC. VEHICULAR CONGESTION. AND ESPECIALLY, IT'S A
23 VERY SMALL STREET AND THE FIRE DEPARTMENT IS LOCATED THERE.
24 AND ALSO, EMERGENCY UNITS ARE THERE. AND DURING THE MONTHS
25 THAT WE HAVE BEEN COMING TO THE MEETINGS, WE'VE SEEN HOW THE



THE BOARD OF
SUPERVISORS

1 INDUSTRY HEADS OF THE EXTERA CORPORATION. IN SPITE OF THE FACT
2 THAT THERE ARE QUITE A FEW SCHOOLS, AND THAT THERE ARE NOT
3 STUDENTS, THEY WERE GIVING OUT GIFT CARDS. THAT PARTICULAR
4 DAY, THEY TOLD US THAT THERE WERE TWO BUSES FULL OF PARENTS
5 WHO CAME AND THEY WERE NOT FAMILIES FROM THAT AREA.

6

7 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

8

9 **SPEAKER:** [SPEAKING SPANISH]

10

11 **INTERPRETER:** I ASK YOU PLEASE, LISTEN TO THE COMMUNITY.

12

13 **SUP. HILDA SOLIS:** GRACIAS SENORA. NEXT SPEAKER. GO AHEAD.

14

15 **SPEAKER:** HI, GOOD AFTERNOON. MY NAME IS SAHARA WHITE. I'M WITH
16 DIGNITY AND POWER NOW. I'M HERE TODAY. WELL, FIRST OFF, LET ME
17 START. I WAITED SIX HOURS TO BE ABLE TO SPEAK TO YOU FOR 60
18 SECONDS. SO, I HOPE YOU UNDERSTAND THAT WHAT I'M ABOUT TO SAY
19 IS VERY URGENT. LIKE MY TEAM FOLKS HAVE SAID EARLIER TODAY,
20 WE'VE LOST 15 PEOPLE ALREADY IN CUSTODY. AND THIS REALLY MEANS
21 CLOSE TO MY HEART BECAUSE IN 2018, MY PARTNER, WHICH IS ALSO
22 THE SON OF THE FATHER OF MY DAUGHTER, HE WAS THE THIRD PERSON
23 TO DIE IN CUSTODY ON MARCH 9TH OF 2018. THERE ARE LESS PEOPLE
24 INCARCERATED, THERE ARE MORE PEOPLE INCARCERATED BACK THEN
25 THAN THERE ARE TODAY. AND TO KNOW THAT ON HIS ANNIVERSARY THIS



THE BOARD OF
SUPERVISORS

1 YEAR THERE WERE 11 PEOPLE WHO DIED AND NOW WE'RE AT 15. I'VE
2 HEARD THE WORD TRANSPARENCY AND ACCOUNTABILITY BEING THROWN
3 AROUND BY THE BOARD ALL DAY TODAY AND I HOPE YOU TAKE THAT IN
4 CONSIDERATION WHEN YOU'RE, WHEN WE'RE TALKING TO YOU ABOUT
5 CLOSING DOWN THESE JAILS. IT'S BEEN FIVE YEARS. HOW MUCH
6 LONGER ARE YOU GOING TO WAIT?

7

8 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

9

10 **SPEAKER:** HI, GOOD AFTERNOON. MY NAME IS JONATHAN ALBERTO
11 QUIÑONES, AND I AM COMING FROM THE SECOND DISTRICT, MS.
12 MITCHELL. I HAVE AN ISSUE, I THINK IT'S A COUNTYWIDE ISSUE,
13 AND NOBODY'S PAYING MUCH MIND TO IT. WHO IS RESPONSIBLE FOR
14 FLYING THE U.S. FLAG IN THE MORNING AND PUTTING IT AWAY IN THE
15 EVENING. I WANT YOU GUYS TO PLEASE FIND OUT AND MAKE SURE THAT
16 THE COUNTY FACILITIES ARE DOING THAT, JUST FLYING THE AMERICAN
17 FLAG. NOW THAT I'VE STATED THAT, IF YOU GUYS COULD ALSO INFORM
18 MR. NEWSOM THAT AT THE WATTS TOWERS THERE'S CONSTRUCTION GOING
19 ON AND I HAVEN'T SEEN ANY TYPE OF PUBLIC HEARINGS ABOUT THAT
20 BUILDING. ALSO, I SUGGESTED A SOLUTION ON THE LACAHSO THING.
21 FIVE DIFFERENT POSITIONS. YOU GUYS DETERMINE WHAT THE
22 POSITIONS ARE AND THE DESCRIPTIONS. I THINK THAT WOULD WORK.
23 GOOD DAY.

24

25 **EXECUTIVE OFFICER:** THANK YOU. WE WILL NOW GO BACK TO REMOTE



THE BOARD OF
SUPERVISORS

1 SPEAKERS. MODERATOR, MAY WE HAVE THE NEXT SPEAKER, PLEASE?

2

3 **MODERATOR:** ANTHONY ARENAS, YOUR LINE IS OPEN. YOU MAY BEGIN.

4

5 **SPEAKER:** MY NAME IS ANTHONY ARENAS FROM THE JUSTICE L.A.

6 COALITION, BORN AND RAISED IN VAN NUYS. SPEAKING ON TODAY'S

7 JAIL CLOSURE IMPLEMENTATION, SEEING PRESENTATION THAT WAS

8 DELAYED. AS YOU KNOW, THREE PEOPLE HAVE DIED IN CUSTODY ON

9 SUNDAY JUST TWO DAYS AGO, AND THAT BRINGS US TO ONE DEATH

10 EVERY SIX DAYS THIS YEAR. AS WAS SAID, THIS IS THE HIGHEST

11 DEATH RATE IN THE LAST 20 YEARS, DESPITE OUR JAIL POPULATION

12 BEING AT ONE OF ITS LOWEST. MEANWHILE, EVERY SINGLE ONE OF YOU

13 SUPERVISORS PUSHES ASIDE THE REALITY THAT CLOSING MEN'S

14 CENTRAL JAIL IS LITERALLY LIFE OR DEATH CONVERSATION. YOU KNOW

15 THE COMMUNITY'S DEMANDS, YOU'VE BEEN HEARING IT FOR YEARS.

16 CLOSE MEN'S CENTRAL JAIL WITHOUT A REPLACEMENT JAIL OR

17 CARCERAL MENTAL HEALTH FACILITY, EXPEDITE THE CREATION OF

18 MENTAL HEALTH BEDS AND SERVICES AND HOLD THE SHERIFF'S

19 DEPARTMENT ACCOUNTABLE FOR THE JAIL CRISIS. THANK YOU.

20

21 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

22

23 **MODERATOR:** CARLOS MONTES, YOUR LINE IS OPEN. YOU MAY BEGIN.

24 PLEASE BEGIN.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** YES, THANK YOU. GOOD AFTERNOON. MY NAME IS CARLOS
2 MONTES. SORRY TO HAVE A SORE THROAT. I'M WITH CENTRO CSO
3 COMMUNITY SERVICE ORGANIZATION. FIRST OF ALL, I WANT TO THANK
4 EVERYONE THAT I SPOKE TO TODAY REGARDING THE CRITICAL ISSUES
5 OF TODAY. AND I'M HERE TO EXPRESS MY OPPOSITION TO THE EXTERA
6 CONSTRUCTION PROJECT. YOU ALL, BOARD OF SUPERVISOR DID VOTE
7 DOWN IN SEPTEMBER, BUT I KNOW THAT IT'S THERE TO TRY TO COME
8 BACK, TO TRY TO MAKE THE COMEBACK. AGAIN, THIS LARGE
9 CONSTRUCTION PROJECT IS IN THE MIDDLE OF A QUIET RESIDENTIAL
10 COMMUNITY, SO IT WOULD CAUSE DEFINITELY TRAFFIC PROBLEMS,
11 POLLUTION, NOISE, PARKING. THERE'S A HOSPITAL NEARBY, ACTUALLY
12 ON THE SAME BLOCK, THAT REQUIRES THE EMERGENCY TO BE TAKEN
13 OUT. THERE'S DENNISON THAT HAS HEAVY TRAFFIC. SO AGAIN, THE
14 STRUCTURE BLOCKS TRY TO COME BACK WITH A DIFFERENT ANGLE, A
15 DIFFERENT DESIGN --

16
17 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

18
19 **MODERATOR:** KERRY SHEEHEY, YOUR LINE IS OPEN. YOU MAY BEGIN.

20
21 **SPEAKER:** THANK YOU. DEAR HONORABLE BOROUGH SERVICERS, I AM
22 KERRY CHAI, WITH EAST L.A. I ASK THE BOARD TO OPPOSE THE
23 BUILDING OF EXTERA CHARTER SCHOOL IN THE EAST LOS ANGELES
24 AREA, THE ONLY CORPORATE AREA ALREADY HAS ENOUGH SCHOOLS AND
25 SMALL ADJUST AREA WITH PRE-EXISTING TRAFFIC CONGESTION AND



THE BOARD OF
SUPERVISORS

1 PARKING ISSUES. THE PROPOSED SITE CLOSE TO 5 FREEWAYS FOR JUST
2 SAFETY AND COMMUNITY HEALTH. HAPPY PUSHING, THANK YOU FOR YOUR
3 TIME.

4
5 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

6
7 **MODERATOR:** HELENA SHIROYAGA, YOUR LINE IS OPEN, YOU MAY BEGIN.

8
9 **SPEAKER:** HELLO, MY NAME IS HELENA. I'M HERE WITH CENTRAL CSO
10 TO OPPOSE THE EXTERA CONSTRUCTION PROJECT. THIS IS A PROJECT
11 THAT OUR COMMUNITY AND LOCALS ARE AGAINST BECAUSE IT IMPACTS
12 OUR COMMUNITY IN A NEGATIVE WAY. THE LOCATION TO THE PROPOSED
13 SCHOOL IS NOT COMPATIBLE. IT'S IN AN AREA WHICH IS DENSE IN
14 THE MIDDLE OF A SINGLE AND MULTI-FAMILY RESIDENTIAL USES NEXT
15 TO THE 5 FREEWAY. ALONG WITH THAT, IT BRINGS TRAFFIC, AIR
16 POLLUTION, AND IT ALSO TAKES AWAY MONEY FROM OUR PUBLIC
17 SCHOOLS AND PUTS THEM INTO PRIVATE SCHOOLS WHEN WE HAVE A NEED
18 FOR FUNDING WITHIN OUR PUBLIC SCHOOLS HERE LOCALLY. WE HAVE
19 PLENTY OF GREAT SCHOOLS HERE. WE DON'T WANT MORE TRAFFIC. WE
20 DON'T WANT MORE AIR POLLUTION. AND WE DON'T WANT THIS EXTRA
21 PROJECT TO GO THROUGH. THANK YOU.

22
23 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

24
25 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS IN



THE BOARD OF
SUPERVISORS

1 THE QUEUE TO ADDRESS THE BOARD.

2

3 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. AT THIS TIME, IT WOULD
4 BE APPROPRIATE TO HEAR ADJOURNMENTS. SUPERVISOR MITCHELL WILL
5 BEGIN.

6

7 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR. I
8 MOVE THAT WHEN WE ADJOURN TODAY, WE ADJOURN IN THE MEMORY OF
9 DR. LUDLOW BARRINGTON CREARY. DR. CREARY WAS BORN ON NOVEMBER
10 17, 1930, IN JAMAICA AND PASSED AWAY THIS PAST MARCH 10 AT THE
11 AGE OF 94 HERE IN HIS HOME IN LOS ANGELES. DR. CREARY EARNED
12 HIS BACHELOR OF SCIENCE DEGREE IN CHEMISTRY AND MATHEMATICS
13 FROM LONG ISLAND UNIVERSITY, HIS DOCTOR OF MEDICINE DEGREE
14 FROM HOWARD UNIVERSITY, AND HIS MASTER OF PUBLIC HEALTH DEGREE
15 FROM UCLA. IN 1971, DR. CREARY CO-FOUNDED THE HISTORIC WEST
16 ADAMS HOSPITAL IN L.A., THE FIRST OF ITS KIND TO BE OWNED AND
17 OPERATED BY BLACK PHYSICIANS IN CALIFORNIA, PROVIDING MORE
18 THAN 1,000 JOBS TO THE MINORITY COMMUNITY. HE ALSO
19 PARTICIPATED IN THE ESTABLISHMENT OF THE MARTIN LUTHER KING
20 COMMUNITY HOSPITAL IN WATTS, WILLOWBROOK, WHERE HE SPENT MORE
21 THAN TWO DECADES CREATING THE JOINT MEDICAL PROGRAM BEFORE
22 BECOMING THE INAUGURAL CHAIR OF THE DEPARTMENT OF FAMILY
23 MEDICINE FOR THE CHARLES R. DREW UNIVERSITY OF MEDICINE AND
24 SCIENCE. UNDER HIS LEADERSHIP, THE DEPARTMENT IS CREDITED FOR
25 TRAINING HUNDREDS OF PHYSICIAN ASSISTANTS AND THOUSANDS OF



THE BOARD OF
SUPERVISORS

1 MEDICAL STUDENTS IN RESIDENCE. AFTER RETIRING, DR. CREARY AND
2 HIS WIFE, DR. RUTH QUERY, PURCHASED THE FIRST VISITING ANGELS
3 SENIOR HOME CARE, SENIOR HOME, SENIOR IN-HOME CARE FRANCHISE
4 IN LOS ANGELES AND BEVERLY HILLS, WHERE HE SERVED AS MEDICAL
5 DIRECTOR FOR MORE THAN 17 YEARS BEFORE ITS SALE. THEY ALSO
6 FOUNDED THE CREARY FAMILY FOUNDATION TO PROVIDE FINANCIAL
7 SUPPORT TO NONPROFIT ORGANIZATIONS FOCUSING ON INDIVIDUALS
8 WITH SPECIAL NEEDS, PHYSICIANS, MENTAL HEALTH PROFESSIONALS,
9 AND EDUCATORS WORKING IN BLACK AND BROWN COMMUNITIES,
10 COMMUNITY HEALTH CLINICS, CLINICAL RESEARCH AIMED AT REDUCING
11 HEALTH DISPARITIES, FIRST GENERATION STUDENTS, AND YOUTH
12 EDUCATION AND RECREATION. DR. CREARY WAS A DEVOTED MENTOR AND
13 EDUCATOR, VOLUNTEERING HIS TIME TO GUIDE STUDENTS AND
14 COLLEAGUES, DEVELOPING HEALTH SCREENING PROTOCOLS AND
15 LECTURING AT NONPROFIT ORGANIZATIONS AND MEDICAL EDUCATION
16 PROGRAMS NATIONWIDE. HIS CONTRIBUTIONS TO MEDICINE AND THE
17 COMMUNITY EARNED HIM NUMEROUS AWARDS, INCLUDING THE
18 DISTINGUISHED PHYSICIAN AWARD FROM THE MINORITY HEALTH
19 INSTITUTE, THE KCET TELEVISION LOCAL HEROES AWARD, THE
20 LIFETIME ACHIEVEMENT AWARD FROM SPECIAL NEEDS NETWORK, AND THE
21 DISTINGUISHED SERVICE AWARD FROM THE NATIONAL MEDICAL
22 ASSOCIATION. HE IS AN ACTIVE MEMBER OF FIRST AME CHURCH. HE
23 WAS AN ACTIVE MEMBER OF FIRST AME CHURCH. THE CHARLES R. DREW
24 MEDICAL SOCIETY, THE GOLDEN STATE MEDICAL SOCIETY, THE
25 NATIONAL MEDICAL ASSOCIATION EMERITUS, SIGMA PI PHI DELTA



THE BOARD OF
SUPERVISORS

1 FRATERNITY, AND AN HONORARY MEMBER OF THE 100 BLACK MEN OF LOS
2 ANGELES. HE WILL BE REMEMBERED AS A DEDICATED PHYSICIAN AND
3 EDUCATOR AND FOR HIS MENTORSHIP, GENEROSITY, AND KINDNESS.
4 MOST IMPORTANTLY, HE WILL BE REMEMBERED AS A LOVING AND PROUD
5 HUSBAND, FATHER, GRANDFATHER, AND GREAT-GRANDFATHER. HE IS
6 SURVIVED BY AND WILL BE DEEPLY MISSED BY HIS WIFE OF OVER 40
7 YEARS, DR. RUTH CREARY, FOUR CHILDREN, LEANNE, LISA, LUDLOW,
8 AND ADAM, TWO BONUS CHILDREN, BRIDGET AND TRUDY, SIX
9 GRANDCHILDREN, ANTHONY, GABRIELLA, JACKSON, JAMES, STEVEN, AND
10 THEODORE, AND ONE GREAT-GRANDDAUGHTER, NOEL, AS WELL AS
11 COUNTLESS COLLEAGUES, FRIENDS, AND MENTEES. I CONSIDERED
12 MYSELF A MENTEE, AND HE WAS INCREDIBLY GENEROUS WITH HIS TIME
13 AND SUPPORT, AND AGAIN, HE'LL BE DEEPLY MISSED. I MOVE THAT
14 WHEN WE ADJOURN TODAY, WE ADJOURN IN THE MEMORY OF LAINI E.
15 PETERSON-DOLOR. MS. PETERSON WAS BORN ON JULY 5, 1971, IN THE
16 CITY OF GARDENA AND PASSED AWAY IN HER HOME SURROUNDED BY HER
17 LOVING FAMILY ON MARCH 18TH AT THE AGE OF 53. SHE GRADUATED
18 FROM GARDENA HIGH SCHOOL IN 1989 AND IMMEDIATELY BEGAN HER
19 CAREER IN THE MEDICAL FIELD DUE TO HER PASSION FOR HELPING
20 OTHERS. SHE WORKED AS A PATIENT REPRESENTATIVE AT CEDARS-SINAI
21 FOR EIGHT YEARS, OFFICE ADMINISTRATOR AT HEALTHCARE PARTNERS
22 MEDICAL GROUP FOR TEN, AND FINALLY AS AN ADMINISTRATIVE
23 ASSISTANT FOR THE UCLA SANTA MONICA MEDICAL CENTER FOR 15
24 YEARS. IN HER FREE TIME, LAINI ENJOYED SEWING, DRAWING, RIDING
25 BIKES, AND SWIMMING. ABOVE ALL, HER GREATEST JOY CAME FROM



THE BOARD OF
SUPERVISORS

1 BEING A WIFE AND MOTHER TO HER HUSBAND DUPREE AND THEIR THREE
2 CHILDREN, ANNA, KEELANI, AND PHILIP. LAINI WILL BE REMEMBERED
3 AS A KIND AND VIBRANT SPIRIT WHO BROUGHT WARMTH AND LIGHT TO
4 THOSE AROUND HER. SHE POURED HER HEART INTO HER FAMILY ALWAYS
5 OFFERING SUPPORT, LAUGHTER, AND UNCONDITIONAL LOVE. HER
6 CREATIVITY KNEW NO BOUNDS WHETHER THROUGH HER SEWING, WORDS,
7 OR WORLDVIEW, SHE HAD A UNIQUE GIFT FOR TURNING THE ORDINARY
8 INTO SOMETHING TRULY BEAUTIFUL. LAINI IS SURVIVED BY AND WILL
9 BE REMEMBERED FOREVER AND CHERISHED BY HER DEDICATED HUSBAND
10 OF OVER 30 YEARS, DUPREE, THEIR THREE AMAZING CHILDREN, HER
11 MOTHER, MRS. PHILIPPA JOHNSON, SISTER AND BEST FRIEND,
12 COURTNEY, AUNT CHERYL WARD, AND A HOST OF EXTENDED FAMILY AND
13 FRIENDS. I MOVE THAT WHEN WE ADJOURN TODAY, WE ADJOURN IN THE
14 MEMORY OF GLENN ALTON BROUGHTON. MR. BROUGHTON WAS BORN ON
15 DECEMBER 18, 1952, IN DALLAS, TEXAS AND PASSED AWAY THIS PAST
16 MARCH 23RD AT THE AGE OF 72. HE SPENT HIS EARLY YEARS IN
17 DALLAS UNTIL HIS FAMILY RELOCATED TO LOS ANGELES IN 1967. AT
18 AN EARLY AGE, HE ACCEPTED JESUS CHRIST AS HIS LORD AND SAVIOR.
19 MR. BROUGHTON GRADUATED FROM CRENSHAW HIGH SCHOOL AND LATER
20 ATTENDED SOUTHWEST COMMUNITY COLLEGE. HE BUILT A SUCCESSFUL
21 CAREER AS A CONSTRUCTION SUPERVISOR WHERE HE WORKED FOR MANY
22 YEARS OVERSEEING PROJECTS AND ENSURING QUALITY CRAFTSMANSHIP.
23 HIS LEADERSHIP, STRONG WORK ETHIC, AND ATTENTION TO DETAIL
24 EARNED HIM RESPECT IN HIS FIELD. IN THE SUMMER OF 1977 HE MET
25 KATHLEEN. THE FOLLOWING SUMMER THEY MARRIED AND WELCOMED THEIR



THE BOARD OF
SUPERVISORS

1 DAUGHTER DEBORAH. AFFECTIONATELY KNOWN AS PAPA SMURF, MR.
2 BROUGHTON WAS THE LIFE OF THE PARTY. HIS LOVE FOR MUSIC AND
3 DANCING WAS UNMATCHED, AND HE COULD LIGHT UP ANY ROOM WITH HIS
4 PRESENCE. A JOKESTER AT HEART, HE ALWAYS HAD A JOKE READY AND
5 KEPT EVERYONE AROUND HIM LAUGHING. HE WAS ALSO A PEOPLE
6 WATCHER. HE LOVED SITTING OUTSIDE DAILY, OBSERVING THE WORLD
7 AROUND HIM, STRIKING UP CONVERSATIONS, AND MAKING NEW FRIENDS
8 WHEREVER HE WENT. IF THERE WAS ONE THING MR. BROUGHTON LOVED
9 AS MUCH AS MAKING PEOPLE SMILE, IT WAS EATING. HE NEVER PASSED
10 UP A GOOD MEAL AND TRULY ENJOYED THE EXPERIENCE OF SHARING
11 FOOD WITH FAMILY AND FRIENDS. HE WAS ALSO A FIERCE COMPETITOR
12 IN CHESS, DOMINOES, AND SPADES, WINNING COUNTLESS TOURNAMENTS
13 OVER THE YEARS. MR. BROUGHTON HAD A NATURAL ABILITY TO CONNECT
14 WITH OTHERS, AND HE NEVER MET A STRANGER. HIS LEGACY OF LOVE,
15 LAUGHTER, HARD WORK, GOOD FOOD, AND JOY WILL LIVE ON IN THE
16 HEARTS OF THOSE HE TOUCHED. MR. BROUGHTON WILL BE DEEPLY
17 MISSED BY ALL WHO KNEW AND LOVED HIM. HE IS SURVIVED BY HIS
18 DEVOTED DAUGHTER, DEBORAH PHILLIPS, HIS CHERISHED GRANDSON,
19 XAVIER PHILLIPS, HIS SISTERS, FAY, SHARON, AND YOLANDA, HIS
20 BROTHERS, DEREK AND RODERICK, ALONG WITH THE HOSTS OF FAMILY
21 AND DEAR FRIENDS. I MOVE THAT WHEN WE ADJOURN TODAY, WE
22 ADJOURN IN THE MEMORY OF JOANNE JACKSON-FOUNTAIN. MRS.
23 JACKSON-FOUNTAIN WAS BORN ON DECEMBER 28, 1947, IN SAN DIEGO
24 AND PASSED AWAY ON FEBRUARY 16TH AT THE AGE OF 77. WHILE A
25 STUDENT AT UCLA, SHE MET HER HUSBAND, RON FOUNTAIN. IN 1968,



THE BOARD OF
SUPERVISORS

1 THEY WELCOMED A BABY BOY TO THE WORLD, JUHA. THREE YEARS
2 LATER, IN 1971, THEY GREW THEIR FAMILY TO INCLUDE ANOTHER SON,
3 DIA. IN 1984, MRS. FOUNTAIN BEGAN WORKING AS AN EXECUTIVE
4 ASSISTANT FOR BOEING SATELLITE SYSTEMS, WHERE SHE DEDICATED 27
5 YEARS OF SERVICE BEFORE RETIRING. SHE WAS AN ORIGINAL MEMBER
6 OF THE, WAS AN ORIGINAL BOARD MEMBER OF THE UNITED HOMEOWNERS
7 ASSOCIATION, SERVING THE WINDSOR HILLS, VIEW PARK, AND VIEW
8 HEIGHTS COMMUNITIES. AS A PROUD RESIDENT OF THE SECOND
9 DISTRICT, SHE ADVOCATED AND FOUGHT FOR THE PRESERVATION OF
10 SINGLE-FAMILY RESIDENCE NEIGHBORHOODS WHERE MANY AFRICAN-
11 AMERICAN FAMILIES BECAME THE FIRST-TIME HOMEOWNERS AND
12 CONTRIBUTED TO THE DIVERSITY OF THEIR COMMUNITIES. MRS.
13 FOUNTAIN AND HER HUSBAND WERE PROUD MEMBERS OF THE UCLA BLACK
14 ALUMNI ASSOCIATION, WHO DEDICATED THEIR TIME TO HELPING AND
15 MENTORING STUDENTS FROM SOUTH L.A. WHO ADMITTED TO UCLA,
16 ENSURING THEY WERE PREPARED FOR THE RIGOROUS COURSEWORK. SHE
17 WAS A FAITHFUL MEMBER OF WEST ANGELES CHURCH OF GOD AND CHRIST
18 AND A CHILD OF GOD WHO WAS RICHLY BLESSED WITH A LOVING,
19 GENEROUS, AND CARING HEART. SHE WAS A LAKERS SEASON TICKET
20 HOLDER, A FRIEND TO A MULTITUDE, AND A NEIGHBOR WHO ALWAYS
21 OPENED HER HOME WHEN THERE WAS A NEED TO DISCUSS VITAL ISSUES
22 IMPACTING HER COMMUNITY. MRS. FOUNTAIN WAS PRECEDED IN DEATH
23 BY HER SON, JUHA, AND HUSBAND, RON. SHE IS SURVIVED BY AND
24 WILL BE DEEPLY MISSED BY HER SON, DIA, DAUGHTER-IN-LAW,
25 JACQUELINE, GRANDCHILDREN, AS WELL AS A HOST OF EXTENDED



THE BOARD OF
SUPERVISORS

1 FAMILY AND FRIENDS, INCLUDING HER LIFELONG NEIGHBORS, FELLOW
2 UCLA ALUM, AND CHURCH FAMILY. FINALLY, MADAM CHAIR, I MOVE
3 THAT WHEN WE ADJOURN TODAY, WE ADJOURN IN MEMORY OF SERGEANT
4 JOE HARRIS. SERGEANT HARRIS WAS BORN ON JUNE 19, 1916, IN
5 WESTDALE, LOUISIANA, AND PASSED AWAY MARCH 15TH HERE IN LOS
6 ANGELES, SURROUNDED BY HIS FAMILY. HE WAS A PROUD RESIDENT OF
7 THE CITY OF COMPTON FOR OVER 60 YEARS. SERGEANT HARRIS JOINED
8 THE MILITARY IN 1941 AT THE AGE OF 24, WHERE HE SERVED
9 OVERSEAS, IN JAPAN SPECIFICALLY. AT 108 YEARS OLD, SERGEANT
10 HARRIS WAS THE OLDEST SURVIVING WORLD WAR II PARATROOPER. HE
11 WAS A MEMBER OF THE U.S. ARMY'S FIRST ALL-BLACK PARACHUTE
12 INFANTRY BATTALION, NICKNAMED THE TRIPLE NICHOLS. SERGEANT
13 HARRIS' CONTRIBUTIONS HELPED LAY THE FOUNDATION FOR THE
14 EVENTUAL INTEGRATION OF THE UNITED STATES ARMED SERVICES.
15 THROUGHOUT HIS TIME IN THE MILITARY, SERGEANT HARRIS AND HIS
16 FELLOW PARATROOPERS FACED OVERT RACISM, INCLUDING BEING BARRED
17 FROM GOING TO THE MILITARY BASE COMMISSARY AND OFFICERS CLUB
18 UNLESS THEY WERE SPECIFICALLY DESIGNATED FOR BLACKS. DESPITE
19 THIS, THEY COMPLETED NUMEROUS SUCCESSFUL MISSIONS AND EARNED A
20 REPUTATION FOR THEIR BRAVERY AND SKILL. AFTER HIS HONORABLE
21 DISCHARGE IN 1945, SERGEANT HARRIS CONTINUED TO INSPIRE THOSE
22 AROUND HIM THROUGH HIS DEDICATION TO COMMUNITY SERVICE AND
23 ADVOCACY FOR VETERANS' RIGHTS. HE REMAINED ACTIVE IN VETERANS'
24 ORGANIZATIONS, SHARING HIS EXPERIENCES AND EDUCATING YOUNGER
25 GENERATIONS ABOUT THE IMPORTANCE OF SERVICE AND SACRIFICE. IN



THE BOARD OF
SUPERVISORS

1 RECOGNITION OF HIS CONTRIBUTIONS, SERGEANT HARRIS RECEIVED
2 NUMEROUS AWARDS AND ACCOLADES, INCLUDING RECOGNITION FOR
3 MILITARY AND CIVIC ORGANIZATIONS AND SHORTLY BEFORE HIS DEATH,
4 A LANDING ZONE IN TUSKEGEE, ALABAMA WAS NAMED IN HIS HONOR.
5 SERGEANT HARRIS WILL BE REMEMBERED AS A HERO OF AMERICAN
6 HISTORY, PARTICULARLY IN THE CONTEXT OF MILITARY INTEGRATION
7 AND THE CONTRIBUTIONS OF AFRICAN AMERICANS IN THE ARMED
8 SERVICE. HE WILL ALSO BE REMEMBERED AS A LOVING FATHER AND
9 GRANDFATHER WHO GAVE HIS TIME GENEROUSLY, ALWAYS OFFERING
10 SUPPORT AND WORDS OF ENCOURAGEMENT. HE IS SURVIVED BY AND WILL
11 BE DEEPLY MISSED BY HIS SON, PIRATE JOE, TWO DAUGHTERS,
12 MICHONNE AND LATANYA, ALONG WITH FIVE GRANDCHILDREN. THANK
13 YOU, MADAM CHAIR.

14
15 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR HORVATH HAS
16 NO ADJOURNMENTS, SO WE'LL GO TO SUPERVISOR HAHN.

17
18 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. AND I MOVE THAT WHEN
19 WE ADJOURN TODAY, WE ADJOURN IN THE MEMORY OF ONE OF THE GREAT
20 ONES, CARMEN PEREZ. CARMEN PEREZ,

21
22 **SUP. KATHRYN BARGER, CHAIR:** SORRY

23
24 **SUP. JANICE HAHN:** I KNOW YOU PROBABLY WANT TO JOIN ME ON THIS.
25 CARMEN PEREZ PASSED AWAY ON MARCH 21ST AND SHE WAS 85. SHE



THE BOARD OF
SUPERVISORS

1 PASSED AWAY AT HER HOME IN LONG BEACH. CARMEN WAS A
2 TRAILBLAZER, A REVERED LEADER, A GOOD FRIEND OF MINE AND I
3 KNOW OF MANY PEOPLE. AS A SINGLE MOTHER OF FOUR, CARMEN
4 SHATTERED BARRIERS THROUGHOUT HER LIFE. SHE WAS BORN IN EAST
5 LOS ANGELES TO MEXICAN IMMIGRANT PARENTS AND WAS THE NINTH OF
6 TEN CHILDREN. CARMEN MOVED TO LONG BEACH IN 1964, WHICH MARKED
7 THE START OF HER COMMUNITY INVOLVEMENT BY BECOMING A TEACHER'S
8 AIDE AND A PTA PRESIDENT. IN 2018, SHE WAS GIVEN A KEY TO THE
9 CITY, WHICH BECAME ONE OF HER MOST TREASURED AWARDS. HER
10 MENTORING JOURNEY BEGAN IN 1997 AT CENTRO DE LA RAZA, WHERE
11 SHE WAS AFFECTIONATELY KNOWN AS THE GODMOTHER BY THE STUDENTS
12 AND THOSE SHE ENCOURAGED TO PURSUE EDUCATION, ACTIVISM, AND
13 PUBLIC SERVICE. FOR MANY YEARS, CARMEN WAS A GOOD COUNTY
14 EMPLOYEE AND SERVED AS THE ASSISTANT CHIEF DEPUTY, EVENTUALLY
15 TO MY DAD, SUPERVISOR KENNY HAHN. AND SHE SERVED AS A PATIENT
16 SUPPORT SERVICES DIRECTOR FOR RANCHO LOS AMIGOS REHABILITATION
17 CENTER FOR OVER 20 YEARS, WHICH SHE FOUGHT TO SAVE ALONGSIDE
18 SUPERVISOR KANABI. SHE MADE HISTORY AS THE FIRST LATINA
19 COMMISSIONER FOR THE PORT OF LONG BEACH, A ROLE SHE HELD FOR
20 12 YEARS. CARMEN ALSO SERVED AS PRESIDENT OF THE CALIFORNIA
21 DEMOCRATIC PARTY, VICE CHAIR OF THE DEMOCRATIC NATIONAL
22 COMMITTEE, AND WAS A MEMBER OF THE CALIFORNIA WORLD TRADE
23 COMMISSION. SHE WAS A FOUNDING MEMBER OF THE LONG BEACH
24 MUHARRIS COALITION AND PRESIDENT OF THE LONG BEACH CHICANO
25 POLITICAL CAUCUS. AS A PIONEER AND POWERFUL ADVOCATE FOR WOMEN



THE BOARD OF
SUPERVISORS

1 AND LATINOS IN POLITICS, CARMEN PAVED THE WAY FOR OTHERS,
2 INSPIRING MANY TO TAKE ON LEADERSHIP ROLES. CARMEN'S
3 LEADERSHIP WAS CRUCIAL IN SHAPING POLICIES THAT ADDRESSED
4 ECONOMIC DISPARITIES AND IMPROVED HEALTH AND EDUCATION FOR
5 UNDERSERVED COMMUNITIES. HER LEGACY AS A MENTOR, COMMUNITY
6 LEADER, AND ADVOCATE FOR JUSTICE WILL CONTINUE TO INSPIRE ALL
7 WHO HAD THE PRIVILEGE OF KNOWING HER AND I CONSIDER MYSELF TO
8 BE ONE OF THOSE. CARMEN WOULD TEXT ME REGULARLY, IN FACT JUST
9 TEXTED ME A LITTLE LESS THAN A WEEK BEFORE SHE PASSED AWAY.
10 AND SHE WAS NO STRANGER TO GIVING ME CONSTRUCTIVE CRITICISM
11 WHENEVER SHE THOUGHT I NEEDED IT, BUT ALSO GAVE ME
12 ENCOURAGEMENT WHEN SHE ALSO THOUGHT I NEEDED THAT. CARMEN IS
13 SURVIVED BY HER DAUGHTERS CINDY, ELIZABETH, AND LAURA, AND HER
14 GRANDCHILDREN. HER SON BUDDY PRECEDED HER IN DEATH IN 1993.
15 YES, YES. THANK YOU. AND I MOVE THAT WHEN WE ADJOURN TODAY, WE
16 ADJOURN IN MEMORY OF KANJI SAHARA. KANJI WAS BORN IN 1934 IN
17 HIROSHIMA, JAPAN AND GREW UP IN THE CITY OF LOS ANGELES DURING
18 WORLD WAR II. KANJI AND HIS FAMILY WERE AMONG THE 120,000
19 JAPANESE LIVING IN THE UNITED STATES WHO WERE INCARCERATED BY
20 THE U.S. GOVERNMENT DURING THE WAR. THE FAMILY WENT TO LIVE AT
21 THE SANTA ANITA ASSEMBLY CENTER AND WERE LATER TAKEN TO
22 RELOCATION CAMPS IN ARKANSAS. HE WAS JUST EIGHT YEARS OLD WHEN
23 THE FAMILY WAS FORCED FROM THEIR HOME. KANJI LATER BECAME A
24 PASSIONATE ADVOCATE FOR RAISING AWARENESS ABOUT THE MASS
25 INCARCERATION OF THE JAPANESE AMERICANS AND PLAYED A



THE BOARD OF
SUPERVISORS

1 SIGNIFICANT PART IN THE WORLD WAR II CAMP WALL PROJECT IN
2 TORRANCE, A MEMORIAL DEDICATED TO THOSE WHO WERE INCARCERATED.
3 KANJI IS SURVIVED BY HIS TWO CHILDREN, JUDY AND RICHARD, AND
4 EXTENDED FAMILY MEMBERS. I ALSO MOVE THAT WHEN WE ADJOURN
5 TODAY, WE ADJOURN IN THE MEMORY OF MICHAEL MARKULIS, WHO GREW
6 UP IN BARTON HILL AREA OF SAN PEDRO WHERE HE LIVED ON
7 O'FARRELL STREET UNTIL HIS PASSING. MIKE ATTENDED BARTON HILL
8 SCHOOL, DANA JUNIOR HIGH, AND SAN PEDRO HIGH SCHOOL WHERE HE
9 WAS ACTIVE IN STUDENT GOVERNMENT, HONORS, PROGRAMS, AND
10 ATHLETICS. FROM A YOUNG AGE, MIKE WORKED TO SUPPORT HIS FAMILY
11 DELIVERING NEWSPAPERS FOR THE SAN PEDRO NEWS PILOT, WORKING AS
12 A STOCK BOY AT BERNARD'S DRESS SHOP AND LATER AT DECARLO'S
13 BAKERY. HE WAS DRAFTED INTO THE ARMY IN 1951 AND SERVED IN
14 CORREA UNTIL 1953, A SERVICE HE AND HIS FAMILY TOOK GREAT
15 PRIDE IN. IN 1956, HE GRADUATED AT THE TOP OF HIS CLASS FROM
16 THE LOS ANGELES POLICE ACADEMY AND WENT ON TO SERVE WITH THE
17 LAPD FOR OVER 36 YEARS, ULTIMATELY ATTAINING THE RANK OF
18 LIEUTENANT TWO. DURING HIS CAREER, MIKE WAS KNOWN FOR HIS
19 INTEGRITY, LEADERSHIP, AND DEDICATION TO COMMUNITY SERVICE. HE
20 TAUGHT ADMINISTRATION OF JUSTICE AT HARBOR COLLEGE AND EAST
21 L.A. COLLEGE FOR MORE THAN 30 YEARS, AND ALSO SERVED AS
22 DIRECTOR OF THE DELINQUENCY INSTITUTE SCHOOL OF PUBLIC
23 ADMINISTRATION AT USC. HE WAS FOUNDING MEMBER OF THE GANG
24 ALTERNATIVE PROGRAM GAP, WHICH IS WHERE I KNEW HIM AS I SERVED
25 ON THAT BOARD FOR ABOUT TEN YEARS. AND HE SERVED ON NUMEROUS



THE BOARD OF
SUPERVISORS

1 COMMUNITY ORGANIZATIONS BOARDS, ALWAYS STRIVING TO MAKE A
2 POSITIVE IMPACT IN THE LIVES OF OTHERS. HE RETIRED FROM THE
3 LAPD IN 1992, LEAVING BEHIND A LEGACY OF EXCELLENCE IN PUBLIC
4 SERVICE. MIKE WAS PRECEDED IN DEATH BY HIS WIFE ALICIA. HE IS
5 SURVIVED BY HIS CHILDREN, ELAINE AND MARK, HIS THREE
6 GRANDCHILDREN, AND A LARGE EXTENDED FAMILY. AND MY LAST ONE IS
7 I MOVE THAT WHEN WE ADJOURN TODAY, WE ADJOURN IN MEMORY OF
8 JOHN GOODE, WHO WAS A WELL-RESPECTED RESIDENT OF RANCHO PALOS
9 VERDES. HE SERVED TWO YEARS IN THE U.S. ARMY DENTAL CORPS
10 STATIONED IN SOUTH KOREA AND FORT RILEY, KANSAS. UPON
11 RETURNING FROM MILITARY SERVICE, JOHN COMPLETED HIS GRADUATE
12 TRAINING IN ORTHODONTICS AT THE UNIVERSITY OF IOWA AND THEN
13 MOVED TO L.A. TO START ONE OF THE FIRST ORTHODONTIC PRACTICES
14 IN THE PALOS VERDES PENINSULA. THROUGHOUT HIS ALMOST 50 YEARS
15 IN PRACTICE, JOHN WAS A BELOVED MEMBER OF THE COMMUNITY AND
16 WOULD OFTEN BE SEEN DRIVING BETWEEN HIS OFFICE, ROWLING HILLS
17 COUNTRY CLUB, PORTUGUESE BEND BEACH CLUB, AND HIS HOUSE IN
18 RANCHO PALOS VERDES IN HIS ICONIC BRIGHT YELLOW 1966 MUSTANG
19 CONVERTIBLE. HE SERVED AS PRESIDENT OF THE SAN PEDRO CUANTAS
20 CLUB, THE LOS VERDES MEN'S GOLF CLUB, AND THE SOUTHERN
21 CALIFORNIA DENTAL GOLF ASSOCIATION. JOHN WAS PRECEDED IN DEATH
22 BY HIS WIFE LYDIA. HE IS SURVIVED BY HIS CHILDREN KATIE,
23 ROBERT, AND TOM AND FOUR GRANDCHILDREN. THANK YOU, MADAM
24 CHAIR.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. I MOVE THAT WHEN WE
2 ADJOURN TODAY, WE DO SO IN MEMORY OF TERRY HODGKINS, AN
3 ANTELOPE VALLEY NATIVE AND BUSINESS OWNER WHO PASSED AWAY ON
4 MARCH 7TH AT THE AGE OF 76. BORN MARCH 27, 1948, TERRY
5 GRADUATED FROM PALMDALE HIGH SCHOOL IN 1966, AND THEN JOINED
6 THE ARMY AND WAS SENT TO FIGHT IN VIETNAM. UPON HIS RETURN, HE
7 ATTENDED THE ANTELOPE VALLEY COLLEGE, WHERE HE MET THE LOVE OF
8 HIS LIFE, COLLEEN, AND DISCOVERED HIS PASSION FOR JEWELRY
9 MAKING AND GEMOLOGY. TERRY AND COLLEEN MARRIED IN 1973 AND
10 OPENED THEIR FIRST JEWELRY STORE IN 1975. HODGKIN'S JEWELERS
11 IS STILL OPERATING MORE THAN 50 YEARS LATER. ALONG WITH BEING
12 A MASTER SCUBA DIVER, TERRY'S MANY OTHER HOBBIES INCLUDE
13 SAILING, FLY FISHING, FALCONRY, GUITAR PLAYING, PHOTOGRAPHY,
14 AND TELLING ELABORATE AND COLORFUL STORIES. TERRY IS SURVIVED
15 BY HIS WIFE COLLEEN, THEIR 3 SONS, A SISTER AND TWO
16 GRANDCHILDREN. ALSO, THAT WE ADJOURN IN MEMORY OF GLORIA
17 SPICHER, AN ANTELOPE VALLEY BUSINESS OWNER AND RESIDENT FOR
18 NEARLY 72 YEARS PASSED AWAY ON MARCH 7TH AT THE AGE OF 98.
19 BORN SEPTEMBER 11, 1926, IN LOS ANGELES, GLORIA MOVED WITH HER
20 HUSBAND, WESLEY TO THE ANTELOPE VALLEY IN MAY OF 1953 AFTER
21 PURCHASING ANTELOPE VALLEY FLORIST. THEY WORKED HARD AND BUILT
22 A BUSINESS THAT IS STILL IN THE FAMILY TODAY. GLORIA AND HER
23 HUSBAND WERE INVOLVED IN MANY CIVIC AND POLITICAL ACTIVITIES
24 IN THE COMMUNITY. THEY WERE ALSO ACTIVE IN THE FLORIST
25 TRANSWORLD DELIVERY, BETTER KNOWN AS FTD ORGANIZATION, A



THE BOARD OF
SUPERVISORS

1 NATIONAL COOPERATIVE OF FLORISTS. GLORIA'S SURVIVORS INCLUDE
2 HER SONS CHRIS AND GARY, THEIR WIVES THREE GRANDCHILDREN AND
3 TWO GREAT GRANDCHILDREN. AND I MOVE THAT THE BOARD OF SURVEYS
4 ADJOURN IN MEMORY OF THE FOLLOWING INDIVIDUALS WHO WERE
5 IDENTIFIED AS INDIGENT VETERANS BY THE LOS ANGELES COUNTY
6 MEDICAL EXAMINER AND WERE SUBSEQUENTLY BURIED WITH DIGNITY AND
7 HONOR AT RIVERSIDE NATIONAL CEMETERY IN THE LAST MONTH. MARK
8 ROBERT MUELLER, ARMY; JAMES FRANKLIN MACE, NAVY; RICHARD
9 WILLIAM BELTON, MARINES; DOUGLAS PICKETT, ARMY; REBEL WUNDANE
10 DWEEDLE, ARMY; WILLIAM LAQUEUE, AIR FORCE; FRANK WILLIAM
11 WILKINSON, ARMY; GARY ALEXANDER HILDNER, ARMY; PETER JOSEPH
12 SANDOVAL, ARMY; RICHARD ANTHONY PRATTACCHILE, NAVY; STEPHEN
13 PAUL FORAY, ARMY; DAVID ELLIS SUDBURY, ARMY; CHRISTOPHER
14 HARRISON MATTHEWS, ARMY; DARRYL REX YIELDING, NAVY; WARREN
15 JAMES BEEMAN, MARINES; THOMAS AUSTIN MARTIN, AIR FORCE; LESLIE
16 EARL CLEVELAND, ARMY; EDWARD AUTREY BERKS JR., NAVY; BRIAN
17 RANDALL CORN SUITE, ARMY; BRIAN ROBERT MACK, ARMY; LESLIE RAY
18 STILES, ARMY. MAY THEIR CONTRIBUTIONS AND SACRIFICES IN
19 SERVICE TO OUR COUNTRY NEVER BE FORGOTTEN. SUPERVISOR SOLIS,
20 YEAH, ALL MEMBERS. SUPERVISOR SOLIS.

21
22 **SUP. HILDA SOLIS:** THANK YOU, MADAM CHAIR. I ALSO MOVE THAT
23 WHEN WE ADJOURN TODAY, WE ADJOURN IN THE MEMORY OF FATHER
24 RICHARD ESTRADA WHO PASSED AWAY YESTERDAY AT THE AGE OF 83.
25 FATHER ESTRADA DEVOTED MORE THAN 30 YEARS CHAMPIONING THE



THE BOARD OF
SUPERVISORS

1 RIGHTS OF MARGINALIZED YOUTH AND IMMIGRANT COMMUNITIES IN LOS
2 ANGELES. IN 1989, HE FOUNDED JOVENES, INC., A NONPROFIT
3 DEDICATED TO PROVIDING HOUSING, SUPPORT, AND EMPOWERMENT OF
4 YOUTH EXPERIENCING HOMELESSNESS AND WERE AT RISK. UNDER HIS
5 LEADERSHIP, PURSUING AS EXECUTIVE DIRECTOR FROM 1989 TO 2007,
6 AND LATER AS BOARD PRESIDENT, JOVENES GREW INTO A
7 TRANSFORMATIVE FORCE IN OUR COMMUNITY, OFFERING VITAL
8 RESOURCES TO YOUTH AND COLLEGE STUDENTS. FATHER ESTRADA'S
9 VISION LED TO THE CREATION OF JOVENES LEARNING TO LIVE CAMPUS
10 IN BOYLE HEIGHTS, WHICH PROVIDES HOUSING, COUNSELING, SKILL
11 DEVELOPMENT, AND EDUCATION SERVICES FOR YOUTH EXPERIENCING
12 HOMELESSNESS. TO DATE, JOVENES HAS HOUSED MORE THAN 700 YOUTH
13 AND COLLEGE STUDENTS FROM ACROSS L.A. COUNTY AND IS NOW
14 EXPANDING TO ADDITIONAL REGIONS THROUGHOUT SOUTHERN
15 CALIFORNIA. BEYOND HIS WORK WITH JOVENES, FATHER ESTRADA WAS A
16 STEADFAST ADVOCATE FOR SOCIAL JUSTICE AND IMMIGRANT RIGHTS. HE
17 PLAYED A VERY SIGNIFICANT ROLE IN THE CHICANO AND FARM
18 WORKERS' RIGHTS MOVEMENT, STANDING ALONGSIDE GREAT LEADERS
19 SUCH AS CESAR CHAVEZ, DOLORES HUERTA, TO FIGHT FOR LABOR
20 RIGHTS AND DIGNITY FOR ALL FARM WORKERS. HE WAS ACTIVELY
21 INVOLVED IN COMMUNITY ORGANIZING, FAITH-BASED ADVOCACY, AND
22 DIRECT ACTION TO SUPPORT IMMIGRANT WORKERS AND FAMILIES. HE
23 SERVED ON NUMEROUS BOARDS AND COLLABORATED WITH ORGANIZATIONS
24 SUCH AS THE CLERGY AND LAITY UNITED FOR ECONOMIC JUSTICE KNOWN
25 AS CLUE. HIS ADVOCACY EXTENDED FAR BEYOND. HE BECAME A



THE BOARD OF
SUPERVISORS

1 PROMINENT VOICE FOR IMMIGRANTS NAVIGATING THE ASYLUM PROCESS.
2 HE WAS A KEY FIGURE IN THE SANCTUARY, THE NEW SANCTUARY
3 NATIONAL MOVEMENT, AND EVEN SERVED AS A CHAPLAIN AT CENTRAL
4 JUVENILE HALL. FROM 1977 TO 2014, FATHER ESTRADA SERVED AS
5 ASSOCIATE PASTOR AT OUR LADY OF QUEENS OF ANGELS CHURCH, ALSO
6 KNOWN AS LA PLACITA. IN 2015, HE THEN TRANSITIONED TO THE
7 EPISCOPAL CHURCH, WHERE HE CONTINUED HIS PASTORAL MINISTRY AND
8 ADVOCACY AT THE CHURCH OF EPIPHANY IN LINCOLN HEIGHTS. FATHER
9 ESTRADA'S UNWAVERING DEDICATION EARNED HIM WIDESPREAD
10 RECOGNITION, INCLUDING RECEIVING THE GIANT JUSTICE AWARD FROM
11 CLUE IN 2008, THE HISPANIC HERITAGE MONTH LOCAL HERO AWARD
12 FROM KCET IN 2013, AND THE GARFIELD HIGH SCHOOL HALL OF FAME.
13 I ALSO RECOGNIZED HIM HERE AT THIS BOARD DURING ONE OF OUR
14 COMMEMORATIVE CEREMONIES FOR OUTSTANDING LEADERSHIP, AND THAT
15 WAS BACK IN 2015. ON A PERSONAL NOTE, I AM ETERNALLY GRATEFUL
16 FOR THE SUPPORT HE SHOWED ME AND ALSO TO MY FAMILY WHEN HE
17 HOSTED A MASS TO PRAY FOR ME DURING MY NOMINATION AS SECRETARY
18 OF THE DEPARTMENT OF LABOR UNDER PRESIDENT BARACK OBAMA. HE
19 DID THAT BECAUSE I WAS HELD UP FOR 40 DAYS. I ALMOST DID NOT
20 RECEIVE MY APPOINTMENT. THEY WERE READY TO CUT ME LOOSE. BUT
21 GUESS WHAT? THOSE PRAYERS MEANT SOMETHING. FATHER ESTRADA'S
22 LIFE WAS DEFINED BY HIS DEEP COMPASSION, SELFLESSNESS,
23 UNWAVERING COMMITMENT TO OUR MOST VULNERABLE COMMUNITIES. AND
24 HIS WORK TRANSFORMED COUNTLESS LIVES, PROVIDING SAFETY, HOPE,
25 AND OPPORTUNITY TO SO MANY. HIS KINDNESS, HUMILITY, AND FAITH



THE BOARD OF
SUPERVISORS

1 WERE A SOURCE OF STRENGTH AND INSPIRATION FOR ALL OF US. HE'S
2 RIGHT ALONGSIDE THOSE HEROES LIKE DOLORES HUERTA AND CESAR
3 CHAVEZ. FATHER ESTRADA'S LEGACY FOR ADVOCACY AND SOCIAL
4 JUSTICE WILL CONTINUE TO INSPIRE ALL OF US. MY THOUGHTS AND
5 PRAYERS ARE WITH HIS FAMILY AND ESPECIALLY THE JOVENESE, INC.
6 COMMUNITY AND ALL OF THOSE WHOSE LIVES HE TOUCHED. I'M
7 REMINDED ALSO THAT DURING SOME YEARS BACK, HE WOULD TAKE A
8 GROUP OF PEOPLE REGULARLY EVERY SATURDAY DOWN TO TIJUANA AND
9 PROVIDE GALLONS OF WATER AND ASK PEOPLE TO GO WITH HIM, TO
10 PROVIDE SUPPORT FOR THOSE INDIVIDUALS THAT MAY HAVE BEEN
11 CROSSING AT THE TIME DURING THE HEAT. HE DID THAT RELIGIOUSLY
12 AND I CAN THINK OF COUNTLESS PEOPLES WHO ACCOMPANIED HIM. BUT
13 A GREAT LEADER AND A PERSONAL FRIEND OF MINE AND MY FAMILY.
14 SO, YES. THANK YOU.

15
16 **SUP. KATHRYN BARGER, CHAIR:** I REMEMBER HIM COMING DOWN TO THE
17 BOARD.

18
19 **SUP. HILDA SOLIS:** A SWEET MAN.

20
21 **SUP. KATHRYN BARGER, CHAIR:** HE HAD A PRESENCE. YEAH.

22
23 **SUP. HILDA SOLIS:** HOLY MAN. I HAVE ONE MORE, MADAM CHAIR.

24
25 **SUP. KATHRYN BARGER, CHAIR:** I'M SORRY.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS:** I'M SORRY. AND THIS ONE, YEAH. I MOVE THAT
3 WHEN WE ADJOURN TODAY, WE ADJOURN IN THE MEMORY OF MY DEAR
4 FRIEND AND COLLEAGUE, CONGRESSMAN RAUL M. GRIJALVA. RAUL WAS
5 BORN ON FEBRUARY 19, 1948, IN KANOA RANCH, SOUTH OF TUCSON,
6 ARIZONA. RAUL GRADUATED FROM SUNNYSIDE HIGH SCHOOL IN 1967 AND
7 EARNED A BACHELOR OF ARTS DEGREE IN SOCIOLOGY FROM THE
8 UNIVERSITY OF ARIZONA IN 1971. HE BEGAN HIS CAREER IN PUBLIC
9 SERVICE AS A COMMUNITY ORGANIZER. HE LATER SERVED ON THE
10 TUCSON UNIFIED SCHOOL DISTRICT GOVERNING BOARD FOR SIX YEARS,
11 AND THE PIMA COUNTY BOARD OF SUPERVISORS FOR MORE THAN A
12 DECADE. HE THEN SUCCESSFULLY RAN FOR CONGRESS IN 2002, AND
13 EVER SINCE HAD BEEN RE-ELECTED, THIS YEAR BEING THE 12TH TERM
14 BEFORE HIS PASSING AT THE AGE OF 77, AFTER A LONG AND BRAVE
15 BATTLE WITH CANCER. I HAD THE PRIVILEGE OF SERVING ALONGSIDE
16 RAUL ON THE NATURAL RESOURCES COMMITTEE IN THE CONGRESS, AS
17 WELL AS THE CONGRESSIONAL PROGRESSIVE CAUCUS AND THE
18 CONGRESSIONAL HISPANIC CAUCUS. HE WAS A MENTOR AND MY MENTOR.
19 TOGETHER WE WORKED ON SEVERAL LEGISLATIVE BILLS, INCLUDING
20 H.R. 3842 THAT ESTABLISHED DUAL LANGUAGE EDUCATION PROGRAMS TO
21 LOW-INCOME STUDENTS, H.R. 4129 THAT AMENDED THE PUBLIC HEALTH
22 SERVICE ACT TO EXPAND SERVICES TO PEOPLE EXPERIENCING
23 HOMELESSNESS, AND HR 3980 THAT ENSURED SAFE AND HUMAN POLICIES
24 FOR IMMIGRANTS, AND HR 6100 THAT AMENDED THE TOXIC SUBSTANCE
25 CONTROL ACT TO REDUCE THE EXPOSURE OF TOXIC CHEMICAL



THE BOARD OF
SUPERVISORS

1 SUBSTANCES TO CHILDREN, WORKERS AND CONSUMERS. THESE WERE JUST
2 A FEW OF THE THINGS HE WORKED ON. THROUGHOUT HIS DISTINGUISHED
3 CAREER, RAUL WAS A TIRELESS ADVOCATE FOR THE ENVIRONMENT,
4 SOCIAL JUSTICE AND THE RIGHTS OF MARGINALIZED COMMUNITIES,
5 ESPECIALLY THE NATIVE AMERICAN COMMUNITIES. AND DURING HIS
6 QUARTERLY AND DURING HIS NEARLY QUARTER CENTURY IN WASHINGTON,
7 HE FOUGHT TO PROTECT THE GRAND CANYON, EXPAND HEALTH CARE FOR
8 TRIBAL COMMUNITIES, AND SECURED FUNDING TO ADDRESS CLIMATE
9 CHANGE. RAUL ALSO LOVED SHARING HIS CULTURE, OFTEN BRINGING A
10 TASTE OF ARIZONA TO WASHINGTON, D.C., BY WEARING A UNIQUE BOLO
11 TIE IN CELEBRATION OF HIS HERITAGE AND COMMUNITY. HE
12 CONSISTENTLY SHOWED A DEEP RESPECT FOR OTHERS AND VALUED
13 EVERYONE, NO MATTER WHO THEY WERE. RAUL IS SURVIVED BY HIS
14 WONDERFUL WIFE RAMONA AND THEIR THREE DAUGHTERS, RAQUEL,
15 MARIA, AND ADELITA, WHO IS NOW RUNNING FOR HER LATE FATHER'S
16 CONGRESSIONAL SEAT. MY HEART GOES OUT TO HIS FAMILY, TO HIS
17 FRIENDS, AND TO ALL THOSE WHO LOVED HIM. WE WERE FORTUNATE
18 ENOUGH TO KNOW HIM AND WORK WITH HIM. MAY HIS SPIRIT AND JOY
19 LIVE ON FOREVER. I KNOW SUPERVISOR HAHN, YOU WANT TO JOIN ME
20 ON THAT.

21
22 **SUP. JANICE HAHN:** YES, THANK YOU. I JUST, I REALLY ENJOYED
23 SERVING ALONGSIDE OF HIM. I SERVED WITH HIM ON THE PROGRESSIVE
24 CAUCUS AS WELL. JUST A WONDERFUL, DECENT HUMAN BEING. VERY
25 NICE AND YET ALWAYS FIERCE IN HIS ADVOCACY FOR THE CAUSES THAT



THE BOARD OF
SUPERVISORS

1 YOU MENTIONED. SO, I CONSIDER IT AN HONOR THAT I SERVED WITH
2 HIM FOR 5 1/2 YEARS. SO, THANK YOU.

3

4 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. WE WILL NOW TAKE ALL
5 MOTIONS AS SECONDED. IF THERE'S NO OBJECTION TO UNANIMOUS
6 VOTE, THAT WILL BE THE ACTION. THIS CONCLUDES TODAY'S MEETING.
7 THE NEXT REGULAR MEETING OF THE BOARD WILL BE HELD TUESDAY,
8 APRIL 8, 2025, AT 9:30 A.M. THANK YOU

9

10

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25



THE BOARD OF
SUPERVISORS

1 I, KATHRYN J, ROBSON, Certified Shorthand Reporter Number
2 qualified in and for the State of California, do
3 hereby certify:

4 That the transcripts of proceedings recorded by the Los
5 Angeles County Board of Supervisors April 1, 2025, were
6 thereafter transcribed into typewriting under my direction and
7 supervision;

8 That the transcript of recorded proceedings as archived
9 in the office of the reporter and which have been provided to
10 the Los Angeles County Board of Supervisors as certified by
11 me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor in anywise
14 interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 11th day of April 2025, for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19
20 KATHRYN J. ROBSON

21 CA CSR No. 5439
22
23
24
25