



THE BOARD OF SUPERVISORS

BOARD MEETING TRANSCRIPT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

THE LOS ANGELES COUNTY BOARD OF SUPERVISORS

MONDAY, FEBRUARY 24TH, 2025

SUP. KATHRYN BARGER, CHAIR: GOOD MORNING, EVERYONE, AND WELCOME, MEMBERS OF THE PUBLIC. WE WELCOME YOU TO THE SPECIAL MEETING OF LOS ANGELES COUNTY BOARD OF SUPERVISORS. TODAY IS MONDAY, FEBRUARY 24, 2025. WE TAKE NOTE THAT A FULL COMPLEMENT OF THE BOARD IS PRESENT. THE CHIEF EXECUTIVE OFFICER, COUNTY COUNCIL EXECUTIVE OFFICER, AND THE SERGEANT-AT-ARMS ARE ALL HERE TO ASSIST. WE WILL BEGIN TODAY'S BOARD MEETING WITH THE COUNTY'S LAND ACKNOWLEDGEMENT.

SUP. KATHRYN BARGER, CHAIR [AUDIO RECORDING]: THE COUNTY OF LOS ANGELES RECOGNIZES THAT WE OCCUPY LAND ORIGINALLY AND STILL INHABITED AND CARE FOR BY THE TONGVA, TATAVIAM, SERRANO, KIZH, AND CHUMASH PEOPLES. WE HONOR AND PAY RESPECT TO THEIR ELDERS AND DESCENDANTS, PAST, PRESENT, AND EMERGING, AS THEY CONTINUE THEIR STEWARDSHIP OF THESE LANDS AND WATERS. WE ACKNOWLEDGE THAT SETTLER COLONIZATION RESULTED IN LAND SEIZURE, DISEASE, SUBJUGATION, SLAVERY, RELOCATION, BROKEN PROMISES, GENOCIDE, AND MULTI-GENERATIONAL TRAUMA. THIS ACKNOWLEDGEMENT DEMONSTRATES OUR RESPONSIBILITY AND COMMITMENT TO TRUTH, HEALING, AND RECONCILIATION, AND ELEVATING THE STORIES, CULTURE, AND COMMUNITY OF THE ORIGINAL INHABITANTS OF LOS ANGELES COUNTY. WE ARE GRATEFUL TO HAVE THE OPPORTUNITY TO LIVE AND WORK ON THESE ANCESTRAL LANDS. WE ARE DEDICATED TO



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1 GROWING AND SUSTAINING RELATIONSHIPS WITH NATIVE PEOPLES AND
2 LOCAL TRIBAL GOVERNMENTS, INCLUDING, IN NO PARTICULAR ORDER,
3 FERNANDENO TATAVIAM BAND OF MISSION INDIANS, GABRIELINO/
4 TONGVA, INDIANS OF CALIFORNIA TRIBAL COUNCIL, GABRIELINO/
5 TONGVA, SAN GABRIEL BAND OF MISSION INDIANS, GABRIELENO BAND
6 OF MISSION INDIANS, KIZH NATION, SAN MANUEL BAND OF MISSION
7 INDIANS, SAN FERNANDO BAND OF MISSION INDIANS. TO LEARN MORE
8 ABOUT THE FIRST PEOPLES OF LOS ANGELES COUNTY, PLEASE VISIT
9 THE LOS ANGELES CITY/ COUNTY NATIVE AMERICAN INDIAN COMMISSION
10 WEBSITE AT LANAIC.LACOUNTY.GOV. THANK YOU. EXECUTIVE OFFICER,
11 PLEASE PLAY THE CODE OF CONDUCT.

12
13 **EXECUTIVE OFFICER:** LADIES AND GENTLEMEN, MAY I PLEASE HAVE
14 YOUR ATTENTION. THE MEETING OF THE LOS ANGELES COUNTY BOARD OF
15 SUPERVISORS IS ABOUT TO COMMENCE. A CODE OF CONDUCT WILL NOW
16 BE READ AND WE REQUEST THAT YOU COMPLY WITH IT TO ENSURE THE
17 EFFICIENT ADMINISTRATION OF THE MEETING. MEMBERS OF THE
18 PUBLIC, IT IS YOUR RIGHT TO PARTICIPATE IN TODAY'S BOARD
19 HEARING AND THE BOARD ENCOURAGES SUCH PARTICIPATION. HOWEVER,
20 THE RIGHT OF THE PUBLIC TO ADDRESS THE BOARD MUST BE BALANCED
21 WITH THE NEED TO ENSURE THAT PUBLIC COMMENT DOES NOT INTERFERE
22 WITH THE ORDERLY COURSE OF THE BOARD'S BUSINESS. ALL ARE
23 REMINDED TO ABIDE BY THE FOLLOWING RULES. SPEAKERS MUST CEASE
24 SPEAKING IMMEDIATELY WHEN THEIR TIME HAS ENDED. PUBLIC COMMENT
25 ON AGENDA ITEMS MUST RELATE TO THE SUBJECT MATTER OF THAT



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1 ITEM. GENERAL PUBLIC COMMENT IS LIMITED TO SUBJECTS WITHIN THE
2 JURISDICTION OF THE BOARD. PUBLIC COMMENT DOES NOT INCLUDE THE
3 RIGHT TO ENGAGE IN A DIALOGUE WITH BOARD MEMBERS OR STAFF.
4 PLEASE REMAIN RESPECTFUL OF THE FORUM AND REFRAIN FROM
5 UTTERING, WRITING, OR DISPLAYING PROFANE, PERSONAL,
6 THREATENING, DEROGATORY, DEMEANING, OR OTHER ABUSIVE
7 STATEMENTS TOWARD THE BOARD, ANY MEMBER THEREOF, STAFF, OR ANY
8 OTHER PERSON. MEMBERS OF THE AUDIENCE SHOULD BE RESPECTFUL OF
9 THE VIEWS EXPRESSED BY SPEAKERS, STAFF, AND BOARD MEMBERS, AND
10 MAY NOT CLAP, CHEER, WHISTLE, OR OTHERWISE DISRUPT THE ORDERLY
11 CONDUCT OF THE MEETING. ANY PERSON ENGAGING IN CONDUCT THAT
12 DISRUPTS THE MEETING IS SUBJECT TO BEING REMOVED FROM THE
13 BOARD MEETING. AND FINALLY, IF YOU WITNESS CONDUCT OR BEHAVIOR
14 BY OTHER MEMBERS OF THE PUBLIC THAT DISRUPTS YOUR ABILITY TO
15 REMAIN ENGAGED OR PARTICIPATE IN THIS MEETING, PLEASE NOTIFY
16 THE SERGEANT-AT-ARMS OR OTHER COUNTY STAFF. THANK YOU FOR YOUR
17 COOPERATION.

18
19 **SUP. KATHRYN BARGER, CHAIR:** TODAY WE WILL BEGIN WITH THE
20 BUDGET MATTER, DEPARTMENTAL BUDGET PRESENTATIONS. BEFORE WE
21 BEGIN, EXECUTIVE OFFICER, PLEASE READ THE CALL-IN INFORMATION
22 THAT WAS ALSO PROVIDED ON THE AGENDA AND EXPLAIN OUR SPEAKING
23 RULES.

24
25 **EXECUTIVE OFFICER:** FOR MEMBERS OF THE PUBLIC WISHING TO



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1 PARTICIPATE REMOTELY, AS INDICATED ON THE AGENDA, PLEASE CALL
2 (877)-692-8955 AND USE PARTICIPANT CODE NUMBER 4433663.
3 MEMBERS OF THE PUBLIC PARTICIPATING REMOTELY AND IN THE
4 BOARDROOM, YOU WILL HAVE ONE MINUTE TO ADDRESS THE BUDGET
5 MATTER. PLEASE STATE YOUR NAME AND ONCE YOUR TIME HAS EXPIRED,
6 WE WILL IMMEDIATELY MOVE TO THE NEXT SPEAKER. FOR MEMBERS OF
7 THE PUBLIC JOINING US REMOTELY, WHEN THE BOARD MOVES TO THE
8 BUDGET MATTER, PROMPTLY PRESS 1, THEN 0 TO BE MOVED FROM THE
9 LISTENING CUE TO THE SPEAKING CUE. REMEMBER TO TURN DOWN THE
10 VOLUME ON YOUR DEVICE AS SOON AS THE MODERATOR CALLS ON YOU OR
11 THERE WILL BE AN ECHO. TO ENSURE WE HEAR FROM BOTH IN-PERSON
12 AND TELEPHONIC SPEAKERS, WE WILL ALTERNATE BETWEEN THE TWO
13 SPEAKING CUES. MEMBERS OF THE PUBLIC WHO ARE IN ATTENDANCE,
14 WHEN YOU HEAR OR SEE YOUR NAME DISPLAYED ON THE SCREEN, PLEASE
15 COME DOWN TO THE FRONT OF THE BOARDROOM AND STAFF WILL ASSIST
16 YOU. PLEASE DO NOT APPROACH THE PODIUM UNTIL DIRECTED TO DO
17 SO.

18
19 **SUP. KATHRYN BARGER, CHAIR:** WE WILL TAKE UP ITEM 1, FISCAL
20 YEAR 2025-26, DEPARTMENTAL BUDGET PRESENTATIONS FOR MEMBERS OF
21 THE PUBLIC ON THE TELEPHONE. PLEASE PRESS 1, THEN 0 TO COMMENT
22 ON THIS ITEM. WE WILL NOW HEAR FROM OUR CHIEF EXECUTIVE
23 OFFICER, FESIA DAVENPORT.

24
25 **FESIA DAVENPORT:** YES, THANK YOU. GOOD MORNING MADAM CHAIR,



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1 GOOD MORNING BOARD OF SUPERVISORS. AS WE CONTINUE OUR
2 DEPARTMENTAL BUDGET PRESENTATIONS THAT ARE ACQUIRED BY MEASURE
3 G, I FEEL IT IS WORTH REPEATING THAT THE DEPARTMENTAL BUDGETS
4 WERE PREPARED AND IN MANY CASES SUBMITTED BEFORE THE
5 DEVASTATING FIRES. AND SO YOU WILL NOT SEE IN MOST CASES,
6 SPECIFIC REQUESTS RELATED TO FIRE RECOVERY. HOWEVER, THE
7 DEPARTMENTS HAVE INCORPORATED THEIR EFFORTS AND THEIR
8 CHALLENGES RELATED TO THE FIRES AS PART OF THEIR UNMET NEEDS
9 ON THE VERY LAST PAGE OF THE SLIDE. AND I THINK TWO THINGS
10 THAT YOU WILL SEE DIFFERENT TODAY. THE BOARD A COUPLE OF WEEKS
11 AGO SET UP A RECOVERY AND A RELIEF FUND. AND WE KNOW THAT
12 THERE HAS BEEN LARGE AMOUNTS OF DONATIONS AND FUNDS THAT HAVE
13 BEEN COLLECTED TO SUPPORT THE RECOVERY AND THE RELIEF EFFORT.
14 AND WE ARE RECEIVING CALLS, OUR DEPARTMENTS ARE RECEIVING
15 CALLS FROM INSTITUTIONS AND COMMUNITY-BASED ORGANIZATIONS
16 SAYING HOW CAN WE HELP. SO I HAVE REQUESTED THE DIRECTOR OF
17 PUBLIC WORKS AS WELL AS OUR DIRECTOR OF PARKS AND RECS. AT THE
18 END OF THEIR BUDGET PRESENTATION, SINCE THEY ARE DIRECTLY
19 INVOLVED IN THE RECOVERY AND THE RELIEF EFFORT, I HAVE ASKED
20 THEM TO IDENTIFY, IN ORDER PRIORITY, THE NEEDS THAT THEY KNOW
21 EXIST IN TERMS OF HELPING THEM TO IMPLEMENT THEIR MISSION TO
22 RECOVERY AND RELIEF FOR THOSE IMPACTED BY THE FIRE. SO EACH OF
23 THEM SHOULD END THEIR PRESENTATIONS WITH A PRIORITIZED LIST.
24 WE WILL POST THAT LIST. AND SO IF ANYONE IS INTERESTED, IF
25 THEY HAVE FUNDS AND THEY DON'T KNOW QUITE WHAT TO DO WITH THEM



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1 WE WILL HAVE THAT INFORMATION POSTED ON OUR WEBSITES. THANK
2 YOU.

3

4 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. FESIA, THANK YOU FOR
5 THAT AND THANK YOU FOR EVERYTHING YOU'RE DOING. YEAH.
6 SUPERVISOR MITCHELL, SURE.

7

8 **SUP. HOLLY J. MITCHELL:** JUST A FOLLOW-UP QUESTION ON THAT LAST
9 POINT. I JUST WANT TO MAKE SURE THE AMENDED MOTION WE PASSED
10 LAST WEEK WHERE WE TALKED ABOUT IDENTIFYING PHILANTHROPIC
11 RESOURCES FOR THE RENT RELIEF IS ON THAT LIST LIKE AT THE TOP,
12 SINCE IT WAS A PART OF A BOARD MOTION.

13

14 **FESIA DAVENPORT:** SAY IT AGAIN, SUPERVISOR.

15

16 **SUP. HOLLY J. MITCHELL:** I JUST WANT TO MAKE SURE YOU MENTIONED
17 THAT YOU'RE GOING TO ASK THAT WE CREATE A LIST ON YOUR WEB
18 PAGE SO PHILANTHROPY KNOWS OUR NEEDS. I WAS REMINDING US ALL
19 OF THE MOTION WE PASSED LAST WEEK THAT WAS AMENDED,
20 IDENTIFYING OUR PRIORITY AND LOOKING FOR PHILANTHROPIC DOLLARS
21 TO COVER OUR RENT RELIEF EFFORTS. SO I WANTED TO MAKE SURE
22 THAT WAS FRONT AND CENTER.

23

24 **FESIA DAVENPORT:** ABSOLUTELY, WE WILL INCLUDE THAT AS WELL.

25



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1 **SUP. HOLLY J. MITCHELL:** PLEASE. THANK YOU. THANK YOU, MADAM
2 CHAIR.

3

4 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. AND I WAS GOING TO SAY,
5 FESIA, THANK YOU FOR EVERYTHING YOU AND YOUR TEAM ARE DOING,
6 HELPING WITH THE EMERGENCY RECOVERY. AND WITH THAT, WE WILL
7 LOOK TO THE DEPARTMENT OF PUBLIC WORKS. AND I ALSO WANT TO
8 THANK YOU, MARK, AND YOUR TEAM FOR THE EXTRAORDINARY WORK THAT
9 YOU'VE DONE DURING THE FIRES, FLOODS, AND NOW WITH OUR
10 CLEANUP. AND I KNOW IT'S BEEN A TOUGH MONTH, BUT I APPRECIATE
11 THE WORK THAT YOU AND YOUR TEAM HAVE DONE.

12

13 **MARK PESTRELLA:** THANK YOU FOR MENTIONING THAT SUPERVISOR. GOOD
14 MORNING CHAIR BARGER AND MEMBERS OF THE BOARD. I'M MARK
15 PESTRELLA THE DIRECTOR OF PUBLIC WORKS. JOINING ME TODAY I
16 HAVE CHIEF DEPUTY DIRECTOR ANGELA GEORGE MOODY, ADMINISTRATIVE
17 DEPUTY JEFF HOWARD, AND PUBLIC WORKS CHIEF FINANCIAL OFFICER
18 LEANNE HALL. I APPRECIATE THE OPPORTUNITY TO PRESENT PUBLIC
19 WORKS 25-26 RECOMMENDED BUDGET TO YOUR BOARD. I'M HONORED TO
20 BE HERE TODAY AS A DIRECTOR OF THE DEPARTMENT TO PRESENT MY
21 BUDGET IN PERSON TO YOU DIRECTLY, THE FIRST TIME THAT'S BEEN
22 DONE IN PUBLIC WORKS HISTORY. THE BUDGET BEFORE YOU IS ALIGNED
23 WITH THE PRIORITIES OF YOUR BOARD. I WELCOME THE OPPORTUNITY
24 TO EXPLAIN HOW PUBLIC WORKS MANAGES THESE FUNDS AND TO PROVIDE
25 A TRANSPARENT ACCOUNT OF OUR STEWARDSHIP OF THESE RESOURCES.



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1 SLIDE 1. PUBLIC WORKS' VISION IS TO BE THE MOST TRUSTED
2 INFRASTRUCTURE AGENCY IN THE REGION. OUR MISSION IS TO PLAN,
3 BUILD, AND MAINTAIN MODERN INFRASTRUCTURE THAT UPLIFTS ALL
4 COMMUNITIES IN LOS ANGELES COUNTY. I'VE IDENTIFIED 5 STRATEGIC
5 FOCUS AREAS FOR THE DEPARTMENT. THESE INCLUDE COMMUNITY
6 SUSTAINABILITY, COMMUNITY RESILIENCY, EQUITY, CUSTOMER
7 EXPERIENCE, AND FINANCIAL HEALTH. PUBLIC WORKS IS RESPONSIBLE
8 FOR A WIDE RANGE OF MANDATED DUTIES THAT SUPPORT COMMUNITY
9 HEALTH AND SAFETY, RESILIENCY, AND SUSTAINABILITY THROUGH THE
10 VERTICAL AND HORIZONTAL INFRASTRUCTURE WE DELIVER AND
11 MAINTAIN. OUR CORE RESPONSIBILITIES INCLUDE TRANSPORTATION,
12 WHICH IS MAINTAINING ROADS, SIDEWALKS, TREES, BRIDGES, AND
13 TRAFFIC SIGNALS. WATER RESOURCE MANAGEMENT INCLUDING FLOOD
14 PROTECTION, WATER CONSERVATION AND STORM WATER POLLUTION
15 CONTROL. AND CONSTRUCTION MANAGEMENT INCLUDING CAPITAL PROJECT
16 MANAGEMENT, PRIVATE AND PUBLIC PERMITTING, INSPECTIONS AND
17 CODE ENFORCEMENT. ADDITIONALLY, PUBLIC WORKS PROVIDES COUNTY-
18 WIDE SOLID WASTE MANAGEMENT ENSURING PROPER WASTE DISPOSAL,
19 RECYCLING AND SUSTAINABILITY INITIATIVES. THE DEPARTMENT ALSO
20 PROVIDES EMERGENCY RESPONSE SERVICES, PARTICULARLY FOR
21 CLIMATE-RELATED DISASTERS LIKE FLOOD, WILDFIRES AND
22 EARTHQUAKES, ENSURING COMMUNITY RESILIENCE AND PUBLIC SAFETY.
23 PUBLIC WORKS FY 25-26 RECOMMENDED BUDGET IS \$4.1 BILLION. THIS
24 IS A DECREASE OF \$299 MILLION FROM THE FY 2024-25 ADOPTED
25 BUDGET. OUR CURRENT BUDGET DOES NOT ACCOUNT FOR THE RESPONSE



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1 AND RECOVERY EFFORTS RELATED TO THE FIRES, WHICH WE ANTICIPATE
2 WILL HAVE A SIGNIFICANT FINANCIAL IMPACT AND MAY LEAD TO
3 PROJECT DELAYS. WE ESTIMATE THAT RESPONSE AND RECOVERY COSTS
4 WILL EXCEED \$480 MILLION, WITH MORE THAN \$250 MILLION NOT
5 ELIGIBLE FOR REIMBURSEMENT. CURRENTLY, PUBLIC WORKS IS LEADING
6 THE DEBRIS REMOVAL AND REBUILDING EFFORTS UNDER THE COUNTY'S
7 OFFICE OF EMERGENCY MANAGEMENT. IN DEBRIS REMOVAL, WE CONTINUE
8 TO MEET WITH RESIDENTS TO ENCOURAGE THEM TO OPT-IN AND THEN
9 COMPLETE THE RIGHT OF ENTRY FORMS. OUT OF THE 15,000
10 PROPERTIES AFFECTED BY THE FIRES, WE CURRENTLY HAVE A 99% OPT-
11 IN RATE OF THE 8,642 RIGHT OF ENTRY FORMS SUBMITTED. TO
12 FACILITATE EXPEDITED REBUILDING IN THE FIRE AREAS, PUBLIC
13 WORKS HELD WORKSHOPS WITH ARCHITECTS, ENGINEERS, DESIGNERS,
14 CONTRACTORS, AND CONSULTANTS TO IDENTIFY WAYS TO IMPROVE THE
15 DESIGN, PERMITTING, BUILDING, CONTRACTING, AND INSPECTION
16 PROCESSES. WE ALSO OPENED THE CALABASAS ONE-STOP CENTER AND
17 ALTADENA ONE-STOP CENTER TO HELP PROPERTY OWNERS IN COUNTY
18 UNINCORPORATED COMMUNITIES WITH THE PERMITTING PROCESS FOR
19 REBUILDING. AGENCIES INVOLVED INCLUDE PUBLIC WORKS, FIRE,
20 REGIONAL PLANNING AND PUBLIC HEALTH. PUBLIC WORKS IS
21 COLLABORATING WITH STATE AND LOCAL PARTNERS AHEAD OF STORMS TO
22 PROTECT PEOPLE, PROPERTY AND THE NATURAL ENVIRONMENT FROM
23 POTENTIAL MUD AND DEBRIS FLOWS. WE'VE CLEARED DEBRIS FROM
24 STREETS, PREPPED DEBRIS BASINS IN THE FOOTHILLS AND PROTECTED
25 THE STORM DRAIN SYSTEM FROM ASH AND DEBRIS. WE ASSESSED BURNED



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1 AREAS AND STRATEGICALLY PLACED PROTECTIVE MEASURES INCLUDING
2 K-ROLL, STRAW WADDLES AND GRAVEL BAGS NOT ONLY IN THE
3 UNINCORPORATED AREAS BUT THROUGHOUT L.A. COUNTY WITHIN THE
4 AREA OF THE FLOOD CONTROL DISTRICT. FOLLOWING STORM EVENTS,
5 PUBLIC WORKS IS TAKING PROTECTIVE MEASURES TO ASSESS
6 VULNERABLE LOCATIONS AND CLEAR DEBRIS BASINS. IT'S ESTIMATED
7 THAT WE'LL HAVE TO REMOVE APPROXIMATELY 500,000 CUBIC YARDS OF
8 SEDIMENT AND DEBRIS FROM EATON WASH DAM TO SAFEGUARD
9 DOWNSTREAM COMMUNITIES FROM FLOODING. WORK BEGAN LAST WEEK AND
10 WILL CONTINUE THROUGH MAY. IN LIGHT OF RECENT RESPONSE AND
11 RECOVERY EFFORTS, IT'S ESSENTIAL TO ADOPT A THOROUGH APPROACH
12 TO OUR FINANCIAL PLANNING AND PROJECT MANAGEMENT. WE ARE
13 CONDUCTING A COMPREHENSIVE ANALYSIS TO ASSESS THE FINANCIAL
14 IMPLICATIONS OF OUR FIRE RECOVERY EFFORTS ON CURRENT PROJECTS
15 AND INITIATIVES. THIS INCLUDES REVIEWING OUR FUND BUDGETS,
16 ANALYZING COST ESTIMATES, AND IDENTIFYING AREAS FOR
17 REALLOCATING EXPENDITURES. TO ADDRESS FINANCIAL CHALLENGES, WE
18 WILL EVALUATE THE FEASIBILITY DELAYING CERTAIN PROJECTS TO
19 PRIORITIZE THOSE THAT ARE CRITICAL AND TIME SENSITIVE. WE WILL
20 CONSULT THE BOARD OFFICES OF PROJECT IMPACTS TO PROVIDE THEIR
21 EXPERTISE AND INSIGHTS IN THE PROPOSED MEASURES. THE
22 CONSIDERATION WILL GUIDE OUR DECISION-MAKING PROCESS, ENSURING
23 INFORMED AND STRATEGIC CHOICES FOR THE BENEFIT OF OUR
24 COMMUNITY. WE BELIEVE THAT THIS METHODICAL APPROACH WILL
25 ENABLE US TO NAVIGATE OUR FINANCIAL CHALLENGES RESPONSIBLY AND



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1 ENSURE THE SUSTAINABLE PROGRESS OF OUR INITIATIVES, OF YOUR
2 INITIATIVES. PUBLIC WORKS MAJOR FINANCING SOURCES CONSIST OF
3 PRIMARILY OF RESTRICTED REVENUES. PUBLIC WORKS BUDGET CONSISTS
4 OF 147 DIFFERENT FUNDS, EACH HAVING ITS UNIQUE FUNDING SOURCES
5 AND MANDATED PURPOSES. PUBLIC WORKS OPERATIONS ARE DEFINED
6 WITHIN 5 BUSINESS AREAS: WATER RESOURCES, TRANSPORTATION,
7 MUNICIPAL SERVICES, ENVIRONMENTAL SERVICES, AND CONSTRUCTION
8 MANAGEMENT. WATER RESOURCES. THE FY 2025-26 RECOMMENDED FUND
9 BUDGETS FOR WATER RESOURCES IS \$1.7 BILLION AND REFLECTS A
10 \$146.8 MILLION DECREASE FROM THE FY 2024-25 ADOPTED BUDGET.
11 SPECIFICALLY, THE MEASURE W FY 2025-26 RECOMMENDED BUDGET IS
12 \$976 MILLION AND IS USED TO INCREASE STORMWATER CAPTURE AND
13 OTHER MULTI-BENEFIT PROJECTS. THE \$181 MILLION REDUCTION FROM
14 MEASURE W FY 2024-25 ADOPTED BUDGET REPRESENTS ANTICIPATED
15 FUND DISBURSEMENTS TO CITIES, OTHER AGENCIES, AND PROJECT
16 DEVELOPERS FOR SAFE, CLEAN WATER PROGRAM PROJECTS. IN THE
17 FLOOD CONTROL DISTRICT, FY 2025-26 RECOMMENDED BUDGET OF \$499
18 MILLION, THERE IS A \$52 MILLION INCREASE FOR FLOOD PROTECTION
19 SERVICES AND INCREASED INFRASTRUCTURE INVESTMENTS.
20 TRANSPORTATION. THE FY 2025-26 RECOMMENDED FUND BUDGETS FOR
21 THE TRANSPORTATION BUSINESS AREA IS \$850.1 MILLION, WHICH
22 REFLECTS A \$138 MILLION DECREASE FROM THE FY 2024-25 ADOPTED
23 BUDGET. ONE OF THE MAJOR FUNDS IN THE TRANSPORTATION BUSINESS
24 AREA IS THE ROAD FUND. THE FY 2025-26 RECOMMENDED BUDGET FOR
25 THE ROAD FUND IS \$403 MILLION, WHICH IS UTILIZED FOR THE



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1 OPERATION AND MAINTENANCE OF ROADWAY AND PEDESTRIAN PATHS AND
2 IMPROVEMENTS OF UNINCORPORATED AREA, MUNICIPAL STREETS, AND
3 HIGHWAYS. MUNICIPAL SERVICES. THE FY 2025-26 RECOMMENDED FUND
4 BUDGETS FOR MUNICIPAL SERVICES BUSINESS AREA IS \$236.7
5 MILLION. ONE OF THE MAJOR FUNDS IN THE MUNICIPAL SERVICES
6 BUSINESS AREA IS THE PUBLIC WORKS GENERAL FUND. THE FY 2025-26
7 RECOMMENDED BUDGET FOR THE PUBLIC WORKS GENERAL FUND IS \$164
8 MILLION, REPRESENTING A \$22 MILLION INCREASE FROM THE FY24-25
9 FINAL ADOPTED BUDGET. SERVICES PROVIDED IN THE PUBLIC WORKS
10 GENERAL FUND INCLUDE ENGINEERING SERVICES, PLAN CHECKING AND
11 INSPECTION OF RESIDENTIAL, INDUSTRIAL AND COMMERCIAL
12 DEVELOPMENTS, WHICH WILL BE SIGNIFICANT IN OUR FIRE RECOVERY
13 EFFORTS. PUBLIC WORKS RESTRICTED FUNDS MAKE UP 98.25% OF OUR
14 BUDGET. APPROXIMATELY 1% OF OUR BUDGET IS FROM NCC. WE ARE
15 REQUESTING \$30.8 MILLION FOR UNMET NEEDS IN NCC. SLIDE 2. NET
16 COUNTY COST UNMET NEEDS. PUBLIC WORKS CONTINUES TO PRIORITIZE
17 STREET SAFETY, TRASH AND ILLEGAL DUMPING, CLIMATE CHANGE, AND
18 HOMELESSNESS ALIGNING WITH THE BOARD'S PRIORITIES TO ENHANCE
19 THE QUALITY OF LIFE OF OUR LOS ANGELES COUNTY RESIDENTS. TO
20 SUPPORT THESE EFFORTS, PUBLIC WORKS IS REQUESTING AN
21 ADDITIONAL \$30.8 MILLION IN NET COUNTY COSTS. THE REQUESTED
22 FUNDING IS ALLOCATED AS FOLLOWS: \$4.5 MILLION IN ONGOING NCC
23 TO SUPPORT HOMELESS INITIATIVES AND QUALITY OF LIFE ACTIVITIES
24 ALIGNED WITH THE BOARD MOTIONS AND BOARD PRIORITIES, \$9.4
25 MILLION IN ONE-TIME NCC TO IMPROVE STREET SAFETY THROUGH



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1 PUBLIC WORKS'S VISION ZERO PROGRAMS, \$3.4 MILLION IN ONGOING
2 NCC TO ESTABLISH TRANSPORTATION PLANNING DIVISION, \$7.9
3 MILLION IN ONGOING NCC TO COMBAT THE CLIMATE CRISIS THROUGH
4 URBAN CANOPY ENHANCEMENT, \$2.3 MILLION IN ONGOING NCC TO
5 ENHANCE CLIMATE RESILIENCE BY INSTALLING SHADE STRUCTURES
6 ALONG TRANSIT CORRIDORS, \$3.3 MILLION IN ONGOING NCC TO
7 ENHANCE STORM WATER AND URBAN RUNOFF QUALITY THROUGH
8 OPERATIONS AND MAINTENANCE ACTIVITIES. PLEASE GO TO SLIDE 3.
9 BUDGET CHALLENGES AND PRESSURES. PUBLIC WORKS ANTICIPATES
10 SIGNIFICANT CHALLENGES IN FUTURE BUDGET CYCLES DUE TO
11 DECLINING REVENUES, RISING COST, CLIMATE RELATED IMPACTS, AND
12 THE ONGOING CRISIS OF PEOPLE EXPERIENCING HOMELESSNESS. ONE OF
13 THE PRIMARY FINANCIAL PRESSURES WE FACE IS THE INCREASE IN KEY
14 REVENUE SOURCES. FOR EXAMPLE, GAS TAX REVENUES, WHICH FUND
15 MUCH OF OUR TRANSPORTATION INFRASTRUCTURE, CONTINUES TO
16 DECLINE DUE TO REDUCED FUEL CONSUMPTION IN THE TRANSITION TO
17 ELECTRIC VEHICLES. WHILE THE INITIAL ROAD FUND BUDGET
18 PROJECTED AN INCREASED GAS TAX REVENUE, THE LATEST ESTIMATES
19 FROM THE CALIFORNIA STATE ASSOCIATION OF COUNTIES NOW REFLECT
20 A DECREASE, CREATING ADDITIONAL UNCERTAINTY. WITHOUT STABLE
21 AND SUFFICIENT REVENUE STREAMS, OUR ABILITY TO MAINTAIN ROADS,
22 IMPROVE TRANSIT INFRASTRUCTURE, AND INVEST IN SUSTAINABLE
23 TRANSPORTATION SOLUTIONS WILL BE AT RISK. AT THE SAME TIME,
24 COSTS CONTINUE TO RISE ACROSS MULTIPLE AREAS, STRAINING OUR
25 ABILITY TO DELIVER SERVICES EFFICIENTLY. AGING INFRASTRUCTURE



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1 REQUIRES SIGNIFICANT INVESTMENT TO REMAIN SAFE AND RELIABLE,
2 AND DEFERRED MAINTENANCE ONLY INCREASES LONG-TERM EXPENSES.
3 THE COST OF EQUIPMENT, MATERIALS, AND CONTRACTS CONTINUES TO
4 ESCALATE, MAKING IT MORE DIFFICULT TO COMPLETE PROJECTS ON
5 TIME AND WITHIN BUDGET. ADDITIONALLY, INCREASED COMMUNITY
6 ENGAGEMENT EFFORTS TO ENSURE GREATER TRANSPARENCY AND
7 INCLUSIVITY REQUIRE ADDITIONAL RESOURCES, SOMETHING THAT'S
8 VERY IMPORTANT TO ALL OF US TO INCREASE OUR ABILITY TO
9 COMMUNICATE WHAT WE'RE DOING BEFORE WE DO IT AND ASK THE
10 COMMUNITY WHAT THEIR NEEDS ARE BEFORE WE ACT ON IT. AS OUR
11 POPULATION GROWS AND TRAFFIC VOLUMES RISE, IT DEMANDS FURTHER
12 INVESTMENT IN ROADWAY IMPROVEMENTS, TRAFFIC MANAGEMENT, AND
13 PEDESTRIAN SAFETY INITIATIVES. WITHOUT ADDITIONAL FUNDING, WE
14 WILL FACE SIGNIFICANT CHALLENGES IN MAINTAINING THE COUNTY'S
15 INFRASTRUCTURE AND MEETING THE NEEDS OF OUR RESIDENTS. CLIMATE
16 CHANGE HAS INTRODUCED A NEW FINANCIAL BURDEN AS EXTREME
17 WEATHER CONDITIONS MARKED BY PROLONGED DROUGHTS AND INTENSE
18 RAIN EVENTS BECOME MORE FREQUENT. OVER THE LAST TWO YEARS, THE
19 COUNTY HAS FACED MAJOR CLIMATE-RELATED INCIDENTS, INCLUDING
20 WILDFIRES AND SEVERE STORMS, WHICH HAVE REQUIRED EXTENSIVE
21 RESPONSE AND RECOVERY EFFORTS. THESE INCIDENTS HAVE COST THE
22 ROAD FUND APPROXIMATELY \$70 MILLION OVER THE LAST TWO YEARS
23 FURTHER STRAINING OUR RESOURCES. AS CLIMATE EVENTS BECOME MORE
24 SEVERE AND UNPREDICTABLE INVESTMENTS IN RESILIENT
25 INFRASTRUCTURE, DISASTER PREPAREDNESS, AND EMERGENCY RESPONSE



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1 EFFORTS MUST INCREASE. ANOTHER MAJOR CHALLENGE IS THE GROWING
2 CRISIS OF PEOPLE EXPERIENCING HOMELESSNESS, WHICH HAS HAD A
3 DIRECT IMPACT ON PUBLIC INFRASTRUCTURE AND SERVICES. MANY PEH
4 ENCAMPMENTS ARE ESTABLISHED ALONG FLOOD CONTROL CHANNELS,
5 ROADSIDES, AND OTHER PUBLIC SPACES, CREATING SAFETY HAZARDS
6 AND HEALTH CONCERNS. PUBLIC WORKS IS WORKING IN PARTNERSHIP
7 WITH LAHSA, LOS ANGELES HOMELESS SERVICES AUTHORITY, CEO, HI
8 AND THE SHERIFF'S DEPARTMENT TO PROVIDE ASSISTANCE, OUTREACH,
9 AND SAFE ALTERNATIVES FOR INDIVIDUALS IN NEED. IN RESPONSE TO
10 THE CRISIS, WE NEED ADDITIONAL FUNDING TO INCREASE EFFORTS TO
11 ADDRESS ENCAMPMENTS AND PROVIDE CLEANER, SAFER PUBLIC SPACES.
12 AS WE MOVE FORWARD, THE DEMAND FOR SERVICES CONTINUES TO GROW
13 WHILE REVENUES DECLINE, OUR ABILITY TO PROVIDE SAFE ROADS,
14 RESILIENT INFRASTRUCTURE, EMERGENCY RESPONSE AND PUBLIC
15 SERVICE DEPENDS ON SECURING SUSTAINABLE FUNDING. PUBLIC WORKS
16 REMAIN FULLY COMMITTED TO DEVELOPING THE ESSENTIAL
17 INFRASTRUCTURE AND SERVICES THAT LOS ANGELES COUNTY RESIDENTS
18 RELY ON AND DESERVE. HOWEVER, WITH INCREASING FINANCIAL
19 PRESSURES, DECLINING REVENUES, AND RISING COSTS, IT'S CLEAR
20 THAT ADDITIONAL FUNDING STRATEGIES MUST BE EXPLORED TO ENSURE
21 WE CAN CONTINUE TO MEET THE NEEDS OF OUR COMMUNITIES. IN THESE
22 EXTRAORDINARY TIMES, SUPPORTING COMMUNITIES IN THEIR RECOVERY
23 AND REBUILDING EFFORTS REQUIRES INNOVATIVE AND COLLABORATIVE
24 APPROACHES. EXPLORING PARTNERSHIPS WITH PHILANTHROPIC
25 INDIVIDUALS AND ORGANIZATIONS MAY PROVIDE A VITAL OPPORTUNITY



THE BOARD OF
SUPERVISORS

1 TO ENHANCE AND ACCELERATE RECOVERY EFFORTS FOR THE FIRE-
2 AFFECTED COMMUNITIES. BY LEVERAGING PHILANTHROPIC
3 CONTRIBUTIONS, WE CAN SUPPLEMENT EXISTING RESOURCES AND
4 PROVIDE TARGETED SUPPORT WHERE IT'S MOST NEEDED. PHILANTHROPIC
5 CONTRIBUTIONS CAN PLAY A CRUCIAL ROLE IN ASSISTING COMMUNITIES
6 BY FUNDING ESSENTIAL RECOVERY INITIATIVES INCLUDING FORGIVABLE
7 RENT GRANTS FOR LOW INCOME LEGACY FAMILIES WITHOUT INSURANCE,
8 ENSURING THEY CAN REBUILD THEIR HOMES AND REMAIN IN THEIR
9 COMMUNITIES. OH SORRY NEXT SLIDE PLEASE. BUILDING PERMIT FEE
10 ASSISTANCE TO ALLEVIATE FINANCIAL BURDENS ON HOMEOWNERS
11 SEEKING TO REBUILD. WATERSHED RECOVERY EFFORTS TO PROTECT
12 HOMES FROM MUD AND DEBRIS FLOW THROUGH MEASURES SUCH AS TREE
13 PLANTING, SLOPE STABILIZATION, AND BEST MANAGEMENT PRACTICES.
14 REESTABLISHMENT OF SURVEY MONUMENTS TO EXPEDITE REBUILDING
15 EFFORTS BY RESTORING CRITICAL REFERENCE POINTS FOR PROPERTY
16 BOUNDARIES, IMPROVEMENTS AND REPAIRS TO CRITICAL WATER AND
17 TRANSPORTATION INFRASTRUCTURE TO SUSTAINABLY SERVE THE REBUILT
18 COMMUNITY AND ENHANCE LONG-TERM RESILIENCE. BY EXPLORING THESE
19 PARTNERSHIPS WE CAN FOSTER A COLLABORATIVE APPROACH THAT NOT
20 ONLY ACCELERATES RECOVERY BUT ALSO ENSURES THAT REBUILDING
21 EFFORTS PROMOTE SAFETY, SUSTAINABILITY, AND LONG-TERM
22 COMMUNITY WELL-BEING. WE LOOK FORWARD TO IDENTIFYING POTENTIAL
23 PHILANTHROPIC PARTNERS WHO SHARE A COMMITMENT TO HELPING
24 COMMUNITIES RECOVER AND THRIVE. WE RECOGNIZE, I RECOGNIZE THE
25 URGENCY OF ADDRESSING THESE CHALLENGES AND I AM COMMITTED TO



THE BOARD OF
SUPERVISORS

1 RETURNING TO THIS BOARD WITH A COMPREHENSIVE ANALYSIS OF
2 POTENTIAL OPTIONS TO STABILIZE AND INCREASE FUNDING. THANK
3 YOU. THAT CONCLUDES MY PRESENTATION. I'M AVAILABLE FOR ANY
4 QUESTIONS THAT YOU MAY HAVE.

5
6 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. AND I'M GOING TO START.
7 I JUST HAVE A FEW QUESTIONS AND I APPRECIATE THE COMPREHENSIVE
8 REPORT THAT YOU PROVIDED. THE RISING COST OF PROVIDING
9 SERVICES AND MAINTAINING OUR INFRASTRUCTURE IS NOTED IN YOUR
10 BRIEFING. THE DEPARTMENT'S BUDGET REQUEST FOR UNMET NEEDS
11 TOUCHES UPON VISION ZERO, ROAD SAFETY AND TRANSPORTATION
12 PLANNING AND WE ARE HOPEFUL THIS NEW FUNDING WILL HELP YOUR
13 DEPARTMENT ADDRESS THESE TRANSPORTATION RELATED ISSUES. BUT
14 HOW ARE YOU BALANCING THE TREMENDOUS DEMANDS OF THE COUNTY'S
15 ROAD FUND EVEN BEFORE THE FIRE? BECAUSE I KNOW THAT EVEN
16 BEFORE THE FIRE ESPECIALLY IN MY DISTRICT WHICH HAS THE
17 LARGEST UNINCORPORATED ROADS IT HAD BEEN A CHALLENGE BECAUSE
18 FUNDING WAS GOING DOWN BUT THE NEED WAS GOING UP.

19
20 **MARK PESTRELLA:** THAT'S TRUE, SUPERVISOR, THANK YOU FOR YOUR
21 QUESTION. THE TRANSPORTATION BUDGET INCLUDES ROAD FUND,
22 PROPOSITION ANC LOCAL RETURN FUNDS, MEASURE R&M LOCAL RETURN
23 FUNDS, TDA ARTICLE 3 BIKEWAY FUNDS, SOCIAL ROAD DISTRICT
24 FUNDS, STREET LIGHTING FUNDS, AND AVIATION ENTERPRISE FUNDS.
25 EACH FUND HAS A SPECIFIC STATE AND LOCAL ELIGIBILITY RULES AS



THE BOARD OF
SUPERVISORS

1 I KNOW YOU'RE AWARE. ON AN ANNUAL BASIS AND ACTUALLY ON A
2 MONTHLY BASIS WE'RE MEETING WITH YOUR STAFF TO ACTUALLY
3 BALANCE THOSE FUNDS THROUGHOUT THE YEAR. EACH DISTRICT HAS
4 SPECIFIC FUNDS DEDICATED TO ITSELF FOR SPENDING FOR
5 TRANSPORTATION PURPOSES BUT ALSO THERE'S ENTERPRISE FUNDS THAT
6 GO OVER THE WHOLE COUNTY. SO WHAT WE PROPOSE IN TERMS OF
7 BALANCE, WE HAVE BEEN PROPOSING IN BALANCING THOSE IS TO
8 CONTINUE TO WORK WITH YOUR OFFICE TO HELP PRIORITIZE WHAT THIS
9 LIMITED AMOUNT OF MONEY CAN BE SPENT ON. AS I STATED IN MY
10 PRESENTATION, THE ROAD FUND IN PARTICULAR, AND THIS IS THE
11 SAFETY FUND, THIS IS THE FUND THAT MAINTAINS SAFE STREETS, HAS
12 BEEN HEAVILY IMPACTED BY THE INCREASING EVENTS THAT WE WERE
13 EXPERIENCING. SO WHAT WE'RE LOOKING AT, SUPERVISOR, IS
14 REPRIORITIZING ACROSS ALL THESE TRANSPORTATION FUNDS THAT
15 QUALIFY FOR SAFETY AND WORKING WITH YOUR BOARD OFFICE TO IN
16 THIS NEXT YEAR LOOK AT REPRIORITIZING POTENTIALLY PROJECTS IN
17 EACH DISTRICT OVER THEM SO THAT WE MIGHT BALANCE THIS FUND IN
18 THE UPCOMING YEAR. THE FUND HAS BEEN THREATENED THROUGHOUT THE
19 YEARS, HAS BEEN LIMITED THROUGHOUT THE YEARS, BUT IT HAS
20 BECOME MORE INTENSE AS I SAID WITH THE DAMAGES THAT WE'RE
21 SEEING OVER YEAR AFTER YEAR IN L.A. COUNTY.

22
23 **SUP. KATHRYN BARGER, CHAIR:** ARE WE PUTTING TOGETHER FUTURE
24 BUDGET REQUESTS FOR POSITIONS AND RESOURCES TO HELP WITH THE
25 EATON AND PALISADES FIRE REBUILDING EFFORTS? AND ARE WE



THE BOARD OF
SUPERVISORS

1 FACTORING IN THE BOARD'S DIRECTIVE TO PROVIDE A STREAMLINED OR
2 CONCIERGE PROCESS FOR REBUILDING?

3
4 **MARK PESTRELLA:** WE'RE REBUILT-- YES, SUPERVISOR, SPECIFICALLY
5 FOR THE UNINCORPORATED AREAS REBUILDING. THIS WOULD BE THE
6 ALTADENA AREA AND ALSO THE COASTLINE AREA SUNSET MESA AS WELL
7 AS OTHER AREAS, UNINCORPORATED AREAS. WE ARE PUTTING TOGETHER
8 A PROPOSAL FOR THE BOARD TO CONSIDER WHICH WOULD ESSENTIALLY
9 CONTRACT MUCH OF THE SERVICES OUT TO ADDITIONAL RESOURCES
10 BEING BROUGHT OUT, AND THEN MANAGEMENT POSITIONS SPECIFICALLY
11 OVER THEM. SO ESSENTIALLY WHAT WE'RE DOING IS BUILDING ONTO
12 OUR BUILDING AND SAFETY SERVICES, A NEW GROUP OF MANAGERS WITH
13 CONTRACT SERVICES TO SUPPORT THEM. THIS ANALYSIS IS ONGOING.
14 WE'RE CURRENTLY HANDLING IT WITH EXISTING RESOURCES, AND WE'RE
15 DOCUMENTING THE COST OF THOSE RESOURCES AS WE GO. OF COURSE,
16 BUILDING PERMIT REVENUES ARE WHAT TYPICALLY PAY FOR THOSE
17 RESOURCES.

18
19 **SUP. KATHRYN BARGER, CHAIR:** YEAH, AND I KNOW THAT ONE OF THE
20 THINGS THAT WE'RE LOOKING AT IS EFFICIENCIES THAT RELATES TO
21 AUTOMATION, WHICH ONE WOULD ARGUE WOULD ACTUALLY BRING DOWN
22 THE COST BECAUSE THERE ARE THINGS THAT ARE BEING DONE THAT
23 COULD BE DONE EVEN LIKE WOULD YOU THINK OF EPIC. AND SO I
24 THINK MOVING FORWARD, THERE ARE OPPORTUNITIES AS WELL TO
25 STREAMLINE FOR LONG TERM, NOT JUST FOR THE FIRES, BUT ACROSS



THE BOARD OF
SUPERVISORS

1 THE BOARD AS WE REALIZE WITH THESE FIRES HOW DELICATE OUR
2 HOUSING SYSTEM IS AND HOW THE LACK OF HOUSING IS ONLY MADE
3 WORSE BY THESE FIRES BECAUSE PEOPLE HAVE BEEN DISPLACED AND
4 ARE LOOKING FOR HOUSING. SO IT'S PAINFULLY OBVIOUS TO ME THAT
5 WE NEED TO DO A BETTER JOB OF BRINGING HOUSING INVENTORY
6 ONLINE.

7

8 **MARK PESTRELLA:** YES.

9

10 **SUP. KATHRYN BARGER, CHAIR:** BEYOND THE PALISADES FIRE AND THE
11 EATON FIRE.

12

13 **MARK PESTRELLA:** YES, I WOULD LIKE TO MENTION, AND YOU GIVE ME
14 AN OPPORTUNITY TO MENTION, THAT EFFICIENCIES ARE ABSOLUTELY A
15 PART OF ANY ADJUSTMENTS WE'RE MAKING. AS YOU SAID, EPIC L.A.,
16 BUT ALSO EVEN THE AMOUNT OF TIME WE TAKE TO PLAN CHECK CAN
17 REDUCE THE COST OVERALL. SO WE ARE LOOKING AT EVERY
18 INNOVATION, EVERY EFFICIENCY WE CAN ACHIEVE TO MANAGE THIS
19 BUDGET AND TO DELIVER ON THE EXPECTATIONS OF ALL THE BOARD
20 OFFICES WITH RESPECT TO HOUSING IN L.A. COUNTY.

21

22 **SUP. KATHRYN BARGER, CHAIR:** THANKS. ON THE WATERSHED MEASURE,
23 THE WATERSHED THAT YOU BROUGHT UP THE LAST SLIDE, WOULD
24 MEASURE W FUNDS BE ELIGIBLE FOR THAT?

25



THE BOARD OF
SUPERVISORS

1 **MARK PESTRELLA:** TO BE HONEST, SUPERVISOR, THERE IS A NEXUS TO
2 IT, OF COURSE, BECAUSE POLLUTION CONTROL IS THE MAJOR HEALTH
3 AND POLLUTION CONTROL. SO IN THOSE COMMUNITIES THAT THEIR
4 INFRASTRUCTURE HAS BEEN DESTROYED FOR THAT PURPOSE, CERTAINLY
5 MEASURE W FUNDS WOULD BE AVAILABLE TO PAY FOR THOSE
6 IMPROVEMENTS, YES.

7

8 **SUP. KATHRYN BARGER, CHAIR:** BECAUSE I EVEN THINK THAT WHERE WE
9 HAVEN'T HAD THE FIRES, LESSONS LEARNED FROM THE EATON AND THE
10 PALISADES MIGHT BENEFIT LOOKING AT HOW WE CAN BE MORE
11 PROACTIVE, IF AT ALL, IN AREAS THAT ARE MORE SUSCEPTIBLE OR
12 PRONE TO FIRES?

13

14 **MARK PESTRELLA:** YES. WHAT'S INTERESTING, AND WE'VE BEEN
15 LEARNING THAT WITH EACH FIRE EVENT, IS HOW OUR BMPS, THEY CALL
16 THEM BMPS, OR OUR DEVICES ARE WORKING TO CONTROL POLLUTANTS OF
17 CONCERN. AND LESSONS LEARNED HAVE BEEN APPLIED IN THIS EVENT
18 AND THERE'S MORE LESSONS TO LEARN AS IN ANY EVENT IN HOW WE
19 CAN IMPROVE THE BMPS THAT ARE CONTROLLING POLLUTANTS OF
20 CONCERN IN OUR COMMUNITIES.

21

22 **SUP. KATHRYN BARGER, CHAIR:** GREAT. AND THEN MY LAST QUESTION
23 IS THE PEOPLE EXPERIENCING HOMELESSNESS, ENSURING SAFE AND
24 SUSTAINABLE COMMUNITIES FOR ALL, INCLUDING PERSONS
25 EXPERIENCING HOMELESSNESS, WHAT ROLE DO YOU SEE PUBLIC WORKS



THE BOARD OF
SUPERVISORS

1 PLAYING AS IT RELATES TO WHAT WE'RE DOING NOW? IN TERMS OF
2 EXTERNAL FUNDING IS NEEDED?

3
4 **MARK PESTRELLA:** YES.

5
6 **SUP. KATHRYN BARGER, CHAIR:** HELP ME.

7
8 **MARK PESTRELLA:** WELL, SUPERVISOR, WE'VE BEEN WORKING HAND IN
9 HAND, AS YOU KNOW, WITH HI AND WITH LAHSA, BUT MORE
10 IMPORTANTLY WITH OUR PARTNERS, THE SHERIFF'S DEPARTMENT AND
11 OTHERS TO ADDRESS HOMELESSNESS, THE ENCAMPMENTS. AND REALLY,
12 WHAT WE'RE SEEKING IN TERMS OF THE NCC INCREASE IS TO DO MORE
13 OF WHAT WE'VE BEEN DOING AND I THINK THE BOARD HAS BEEN VERY
14 APPRECIATIVE OF IT BECAUSE WE'VE BEEN ABLE TO STABILIZE
15 COMMUNITIES BY ADDRESSING COMMUNITIES WITH RESPECT WHILE AT
16 THE SAME TIME CREATING A SAFER ENVIRONMENT FOR PEOPLE TO BE
17 WITHIN AND SPECIFICALLY THE REMOVAL OF, YOU KNOW, RVS,
18 ENGAGING PEOPLE IN THE FLOOD CONTROL SYSTEM WHERE THEY'RE AT,
19 PROVIDING BETTER SANITARY CONDITIONS FOR COMMUNITY MEMBERS,
20 WHETHER THEY'RE HOMELESSNESS OR NOT. SO THERE'S A NUMBER OF
21 THINGS THAT ARE DETAILED IN THAT EFFORT THAT I THINK HAVE BEEN
22 AND WE'VE BEEN MEASURING AND SEEING GOOD METRICS IN. SO OUR
23 REQUEST IS TO DO MORE OF WHAT YOU HAVE ALREADY BEEN ASKING US
24 TO DO.



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER, CHAIR:** YEAH, ONE OF THE THINGS THAT I'M--
2 AND I APPRECIATE THE ANSWER BECAUSE I KNOW THAT'S WHAT SOLIS
3 AND I SHARE, THE RIVERBED BETWEEN AZUSA AND DUARTE. AND WHEN I
4 THINK ABOUT THE EATON FIRE AND WHERE THAT STARTED, I'M
5 CONVINCED THAT WE NEED TO BE MORE PROACTIVE. AND WE'VE BEEN
6 PROACTIVE. BUT IN TERMS OF THE ENCAMPMENTS THAT ARE IN OUR
7 RIVERBEDS AND IN AREAS THAT ARE HIGH FIRE, ESPECIALLY AS YOU
8 GO UP AZUSA CANYON, BECAUSE THIS FIRE, WHAT IT DID IN SUCH A
9 SHORT PERIOD OF TIME. NOW, GRANTED, THE WINDS PLAYED A ROLE,
10 BUT IS A WAKE-UP CALL THAT WE NEED TO ADDRESS AND TAKE
11 PRECAUTIONS AT ALL LEVELS. AND THAT'S NOT TO SAY THAT EVERY
12 HOMELESS ENCAMPMENTS IS GOING TO START A FIRE, BECAUSE IT'S
13 NOT INTENTIONAL. IT'S USUALLY FOR FOOD OR TO KEEP THEM WARM,
14 FOR THE MOST PART. AND SO I THINK IT'S IMPORTANT FOR US TO
15 WORK WITH LAHSA IN SEEING WHERE WE CAN REALLY MAKE SURE THAT
16 WE DON'T HAVE ENCAMPMENTS AT ALL IN THOSE AREAS.

17
18 **MARK PESTRELLA:** I AGREE, SUPERVISOR. SOURCES OF IGNITION ARE A
19 MAJOR CONCERN, WHETHER IT'S HOMELESSNESS OR IT'S OUR OWN
20 CONSTRUCTION ACTIVITIES. THE DEPARTMENT HAS DONE A REALLY GOOD
21 JOB OF SHUTTING DOWN CONSTRUCTION, JUST LIKE AT SPS. ON THE
22 HOMELESS FRONT, SUPERVISOR, I JUST WANT TO MENTION THAT I DO
23 WANT TO CONGRATULATE THE BOARD ON THE TRANSFER OF A NUMBER OF
24 CHANNELS FROM ARMY CORPS OF ENGINEERS JURISDICTION TO L.A.
25 COUNTY'S JURISDICTION, WHICH AUTHORIZES US TO BE MORE



THE BOARD OF
SUPERVISORS

1 PROACTIVE IN THOSE SECTIONS OF THE CHANNEL THAT WERE
2 PREVIOUSLY MAINTAINED BY THE ARMY CORPS OF ENGINEERS.

3
4 **SUP. KATHRYN BARGER, CHAIR:** FANTASTIC. THANK YOU. SUPERVISOR
5 SOLIS?

6
7 **SUP. HILDA SOLIS:** THANK YOU, MARK, AND TO YOUR STAFF. I REALLY
8 YOU KNOW SOMETIMES THINK OUR PUBLIC ISN'T FULLY AWARE OF THE
9 WORK THAT YOU ALL DO BECAUSE YOU'RE BEHIND THE SCENES OR
10 YOU'RE JUST OUT THERE REPAIRING OUR ROADS AND GRAFFITI
11 ABATEMENT AND REALLY HELPING US. AND I WANT TO THANK YOUR
12 TEAM, ESPECIALLY OUT IN UNINCORPORATED AREAS, AND IN
13 PARTICULAR, EAST L.A.. AND I WANT TO LIFT UP THE FACT THAT YOU
14 ARE ASKING FOR \$4.5 MILLION FOR THE HOMELESS INITIATIVE AND
15 QUALITY OF LIFE ACTIVITIES. I THINK THOSE ARE VERY CRITICAL.
16 AND I CONCUR WITH SUPERVISOR BARGER THAT THE ENCAMPMENT
17 MOVEMENT IS SO IMPORTANT TO OUR UNINCORPORATED AREAS. WE HAD
18 ONE OF OUR FIRST ENCAMPMENT ACTIVITIES IN EAST L.A.. WHILE THE
19 NUMBERS MAY NOT BE AS LARGE AS MAYBE IN THE SECOND DISTRICT OR
20 OTHERS, NONETHELESS THEY ARE VERY CRITICAL. AND I CAN'T EVEN
21 BEGIN TO TELL YOU THAT I THINK THIS HAS TO CONTINUE TO REALLY
22 BE A FORCE, A VISIBLE FORCE IN OUR DISTRICTS BECAUSE BY AND
23 LARGE THE MAJORITY OF CALLS THAT WE GET OFTENTIMES IS JUST
24 REPORTING CITING MORE RVS AND FOLKS THAT ARE DISPOSING OF
25 MATERIAL IN OUR SEWAGE AREAS AND IMPACTING OUR SIDEWALKS AND



THE BOARD OF
SUPERVISORS

1 WHAT HAVE YOU. SO I APPRECIATE EVERYTHING YOU'RE DOING, THE
2 SIGNAGE. I THINK IN SOME AREAS THAT HELPS, BUT IN OTHERS IT'S
3 THEY'RE IGNORING IT. AND I'LL SAY THAT IN PARTICULAR, I OFTEN
4 DRIVE DOWN AMAR ROAD AND THE BASSETT AREA AND I KNOW WE HAVE
5 PUT UP A SIGNAGE THERE BUT THERE CONTINUES TO BE, YOU KNOW,
6 JUST THE PRESENCE OF FOLKS NOT JUST RVS BUT ALSO, YOU KNOW, I
7 WANT TO SAY VENDORS, ILLEGAL VENDING THAT GOES ON. AND I KNOW
8 THAT THAT SOMETIMES COMPROMISES YOUR STAFF WHEN THEY'RE OUT
9 THERE. AND I THINK PEOPLE NEED TO KNOW THAT TOO, THAT THEY
10 ALSO GET ACCOSTED. AND THAT IS SOMETHING THAT WE HAVE TO BE
11 MINDFUL OF. SO I APPRECIATE WHAT THEY'RE DOING BUT I WANT THEM
12 TO BE VIGILANT AND OFTEN YOU KNOW I KNOW THEY DO RESPOND
13 QUICKLY TO MY STAFF, SO I WANT TO SAY THANK YOU. I'M VERY
14 HAPPY THAT YOU ARE CONTINUING TO LOOK AT SHADE AND THAT
15 COVERAGE AT OUR BUS STOPS BECAUSE WHETHER WE LIKE IT OR NOT, A
16 WEEK AGO WE HAD TREMENDOUS WATER COMING IN, RAIN AND SNOW. I
17 HOPE WE'RE CAPTURING THAT. AND MAYBE YOU WANT TO SAY SOMETHING
18 ABOUT THAT, HOW THAT WENT? BECAUSE THAT WAS A LOT OF RAIN
19 WATER AND IT CAME DOWN IN WHAT TWO, THREE DAYS, TWO DAYS? AND
20 HOW ARE WE DOING WITH CAPTURING THAT?

21
22 **MARK PESTRELLA:** WELL, SUPERVISOR, THANK YOU FOR THE
23 OPPORTUNITY TO MENTION THAT. IT IS ONE OF THE CRITICAL ROLES
24 THAT PUBLIC WORKS PLAYS IN MAINTAINING THE FLOOD CONTROL
25 SYSTEM AND THE WATER CONSERVATION SYSTEM, AS WELL AS MEASURE W



THE BOARD OF
SUPERVISORS

1 DEVICES. WE'VE DONE A GREAT JOB IN INCREASING YOUR BOARD EVERY
2 YEAR, FUNDING THOSE EFFORTS AND MAINTAINING THOSE RESERVOIRS
3 SO THAT WE CAN CAPTURE THEM. AND IN FACT DURING THIS STORM
4 EVENT, WHICH IS AN INTERESTING STORM, YOU KNOW, WE HAD AN
5 INTENSE RAINFALL OVER A SHORT PERIOD OF TIME. THAT'S THE MOST
6 DIFFICULT WATER TO CAPTURE, BECAUSE IT COMES DOWN HARD AND
7 FAST AND IT'S SO MUCH WATER AT ONCE, THE WEIGHT OF WATER IS
8 VERY DIFFICULT AND DANGEROUS TO ACTUALLY TRY TO CAPTURE. WE
9 HAD A DAM RELEASE AS A PART OF ONE OF THE STORM EVENTS IN
10 SIERRA MADRE AND THOSE FLOWS DID MAKE IT OVER THE DAM OVER THE
11 FIRST CAPTURE DEVICE. THEY WERE CAPTURED LATER ON THE FURTHER
12 DAMS BELOW SANTA FE AS WELL AS WHITTIER NARROWS AND THEN WE
13 SPREAD THAT WATER. SO EVEN THOUGH IT WAS A PRETTY INTENSE
14 STORM, THE SERIES OF FACILITIES THAT YOU FUND EVERY YEAR FOR
15 MAINTENANCE OPERATION DID A REALLY GOOD JOB OF CAPTURING A
16 MAJORITY OF THAT WATER BEFORE IT ENDED OFF TO THE OCEAN. AND
17 JUST TO REMIND THE COMMUNITY THAT L.A. COUNTY CAPTURES TWO-
18 THIRD OF THE DRINKING WATER SUPPLY FOR ALL OF L.A. COUNTY IN
19 ANY GIVEN YEAR ON AVERAGE YEAR AND IN THE SAN GABRIEL VALLEY
20 WE'RE CAPTURING OVER 90% OF THE WATER IN THOSE WATERSHEDS AS
21 IT RAINS FOR FUTURE USE. SO IT IS A WORLD-CLASS SYSTEM. IT
22 DOES REQUIRE MONEY TO MAINTAIN AND THAT'S WHAT TODAY IS ABOUT
23 IS THE BUDGET TO MAINTAIN THOSE FACILITIES. THE OTHER THING IS
24 REALLY GOOD AND I THINK I WANT TO MENTION IS THERE WERE NO
25 LIVES LOST IN THE FLOOD CONTROL SYSTEM THIS YEAR OR LAST YEAR



THE BOARD OF
SUPERVISORS

1 OR FOR MANY PREVIOUS YEARS. AND I THINK WHAT YOU MENTIONED
2 THAT PEOPLE DON'T KNOW WHAT WE DO, WHAT YOU'RE ACTUALLY IN
3 CHARGE OF. THAT SYSTEM SAVES LIVES EVERY YEAR. AS I TELL MY
4 STAFF, WE DON'T KNOW HOW MANY LIVES WE ACTUALLY SAVED BECAUSE
5 OF THE FACT THAT WE'RE MAINTAINING THE FACILITIES AND THE
6 SUPERVISORS ARE SUPPORTIVE OF MAINTAINING THESE FACILITIES IN
7 WORLD-CLASS CONDITION.

8

9 **SUP. HILDA SOLIS:** JUST THIS LAST YEAR WE HAD A TOUR OF OUR
10 WATER FACILITIES UP-- ACTUALLY IT WAS IN SUPERVISOR BARGER'S
11 DISTRICT BUT MORRIS DAM AND YOU KNOW THE CAPTURING OF ALL THAT
12 WATER IT'S MAGNIFICENT. AND I WOULD ENCOURAGE STAFF OR BOARD
13 MEMBERS TO TAKE A TRIP UP THERE. IT'S QUITE AMAZING TO SEE THE
14 SMALL NUMBER OF PEOPLE THAT OPERATE IT AND ONE GENTLEMAN LIVES
15 THERE 24-7. IT'S AMAZING TO SEE THAT BECAUSE YOU DON'T OFTEN
16 THINK ABOUT THE COUNTY UNDERTAKING SUCH A PHENOMENAL
17 RESPONSIBILITY AND HOW IMPORTANT IT IS TO NOT JUST OUR AREA,
18 L.A. COUNTY, BUT I THINK SOUTHERN CALIFORNIA.

19

20 **MARK PESTRELLA:** YES.

21

22 **SUP. HILDA SOLIS:** SO I DO THINK THAT WHEN YOU CAN, TOUT THOSE
23 ACCOMPLISHMENTS, SHOW THEM IT'S REALLY CRITICAL. I WANT TO
24 TURN JUST TO WE TALKED A LITTLE ABOUT THE SHADE STRUCTURES.
25 BUT I'M WONDERING IF WE'RE LOOKING AT EMPLOYING OTHER UNIQUE



THE BOARD OF
SUPERVISORS

1 OPPORTUNITIES AND I KNOW SOMETIMES, AND I KNOW YOU DO THIS,
2 BUT LOOKING AT THE CONSERVATION CORPS AND SOME OF THOSE OTHER
3 PROGRAMS THAT CAN BE USED TO HELP US ACHIEVE YOUR GOALS AND
4 OUR GOALS. WHAT DOES THE FUTURE LOOK LIKE FOR THAT?

5
6 **MARK PESTRELLA:** SUPERVISOR, WE'VE BEEN AS YOU KNOW EXPANDING
7 OUR RELATIONSHIP WITH THE CORPS AND OTHER CBOS TO DO THE WORK
8 TO THE INFRASTRUCTURE WORK. THE BENEFIT OF THAT IS THAT THE
9 LOCAL PEOPLE TAKE CONTROL OF THEIR OWN INFRASTRUCTURE, THEY
10 TAKE PRIDE IN IT AND IT'S WHEREVER WE'VE DONE THAT WE'VE
11 DOUBLED DOWN ON COMMUNITIES INVESTMENT AND AWARENESS OF THE
12 INFRASTRUCTURE. SO IT'S A GREAT BUSINESS INVESTMENT ALONG WITH
13 A GREAT OPPORTUNITY TO RECRUIT PEOPLE INTO OUR, BY THE WAY
14 I'VE TRIED TO HIRE MOST THESE PEOPLE INTO OUR ORGANIZATION,
15 BUT THERE IS A ROLE TO PLAY OBVIOUSLY AND IT IS NOT OUR
16 INFRASTRUCTURE, IT'S THE COMMUNITY'S INFRASTRUCTURE. AND SO WE
17 HAVE A PHILOSOPHY IN HOUSES TO WORK TOGETHER. THE PARTNERSHIP
18 IS A MAJOR PART OF ANY PROJECT THAT WE CAN COMMENCE ON. SO WE
19 CONTINUE TO EXPAND THAT. WE ARE OPEN FOR BUSINESS AND WE'RE
20 OUT SEARCHING FOR PEOPLE TO JOIN US IN THE MAINTENANCE AND
21 OPERATION OF THIS, WHETHER IT'S NON-PROFITS, FOR-PROFIT
22 AGENCIES, BUT PARTICULARLY FOCUSING ON THE LOCAL COMMUNITY TO
23 HELP MAINTAIN AN OPERATOR SYSTEM.

24
25 **SUP. HILDA SOLIS:** HAVE YOU IN THE PAST UTILIZED AND, MAYBE YOU



THE BOARD OF
SUPERVISORS

1 HAVE, WORKFORCE TRAINING DOLLARS TO BE ABLE TO CREATE YOUR OWN
2 CORE? INTERNAL CORE?

3

4 **MARK PESTRELLA:** OUR OWN CORE?

5

6 **SUP. HILDA SOLIS:** YEAH.

7

8 **MARK PESTRELLA:** IT'S AN INTERESTING IDEA. YES.

9

10 **SUP. HILDA SOLIS:** JUST A THOUGHT BECAUSE WE DO GET A CONTINUAL
11 FLOW OF FUNDING THERE.

12

13 **MARK PESTRELLA:** I KNOW I'M WORKING WITH KELLY VERY CLOSELY
14 LOBIANCO TO DO JUST THAT AND SHE'S DONE A GREAT JOB OF
15 FOCUSING US AND PUTTING A TIP ON THAT. IT'S BEEN A GREAT
16 ADDITION TO THE COUNTY FAMILY TO HAVE DEO.

17

18 **SUP. HILDA SOLIS:** AND YOU'RE ALWAYS LOOKING FOR NEW RECRUITS.

19

20 **MARK PESTRELLA:** WE ARE ABSOLUTELY. CONSTANT RECRUITMENT.

21

22 **SUP. HILDA SOLIS:** JUST ONE LAST ITEM BECAUSE YOU'RE DOING SO
23 MUCH FOR US WITH RESPECT TO OUR HOMELESS ENCAMPMENTS AND ALL
24 THAT. IS THERE ANY OPPORTUNITY TO SEEK FUNDING THROUGH MEASURE
25 A? MAYBE THAT'S A QUESTION FOR OUR COUNTY COUNCIL OR CEO?



THE BOARD OF
SUPERVISORS

1

2 **FESIA DAVENPORT:** THANK YOU SUPERVISOR. SO I THINK THERE ARE
3 TWO PARTS TO THAT QUESTION. LAST YEAR YOUR BOARD DIRECTED US
4 TO ENHANCE AND EXPAND THE ENCAMPMENT PROTOCOL OPERATION, WHICH
5 IS WHERE WE CLEAN UP ENCAMPMENTS THAT ARE NOT YET SLATED TO BE
6 DISBANDED. AND SO WE DID PUT FUNDING INTO THE BUDGET. I
7 BELIEVE IT'S SLIGHTLY UNDER \$10 MILLION TO COVER THE COST FOR
8 HOMELESS INITIATIVE, DPW AND THE SHERIFF. THE QUESTION I THINK
9 IS ON THE ISSUE OF ONGOING FUNDING. SO MY UNDERSTANDING IS
10 THAT WE ARE COVERED FOR THIS, THE CURRENT FISCAL YEAR THAT
11 ENDS JUNE 30TH, 2025, AS WELL AS THE NEXT FISCAL YEAR THAT
12 ENDS JUNE 30TH, 2026. THE QUESTION WILL BE FOR ONGOING FUNDING
13 AND THAT EXTRA YEAR OF COVERAGE IS HELPFUL BECAUSE AS THE
14 BOARD MAY RECALL WE'RE TRYING TO RIGHT-SIZE THE MEASURE H
15 BUDGET AS WE TRANSITION TO MEASURE A. SO WE HAVE FUNDING FOR
16 THE TIME BEING AND FOR THE NEXT FISCAL YEAR AND THEN WE'LL
17 HAVE TO IDENTIFY ONGOING AND PERMANENT FUNDING ONCE WE RIGHT-
18 SIZE THE BUDGET. MARK, DID YOU WANT TO SAY ANYTHING?

19

20 **MARK PESTRELLA:** IT'S TOTALLY FACTUAL. THAT'S CORRECT. WE
21 REALLY APPRECIATE THE SUPPORT OF THE BOARD. IT'S ALLOWED US TO
22 PROVIDE MORE EFFICIENT AND MORE EFFECTIVE SERVICES IN
23 COORDINATION WITH CEO AND WITH CEO HI. IT'S BEEN A VERY GOOD
24 PARTNERSHIP. WE'VE BEEN MEASURING AT YOUR REQUEST THE METRICS
25 ARE REALLY POSITIVE. SO, YOU KNOW, IT'S A PERFORMANCE-BASED



THE BOARD OF
SUPERVISORS

1 BUDGET, SUPERVISOR, OUR BUDGETS ARE. SO ON AN ANNUAL BASIS,
2 WE'RE GOING TO SHOW WHETHER OR NOT WE SHOULD CONTINUE DOING
3 THIS. AND THIS IS WHY I'M RECOMMENDING AND CONTINUED YOU KNOW
4 FINANCING OF THAT PROGRAM BECAUSE IT IS SHOWN TO BE QUITE
5 EFFECTIVE, AND I APPRECIATE THE BOARD'S SUPPORT FOR PUBLIC
6 WORKS YOU KNOW PARTNERSHIP IN THIS.

7

8 **SUP. HILDA SOLIS:** THESE ARE ALL QUALITY OF LIFE ISSUES, AND I
9 KNOW THAT WE'VE HAD DISCUSSIONS REGARDING PARKING ENFORCEMENT.
10 I WANTED TO ASK YOU JUST LASTLY, HOW THIS DIVISION WILL HELP
11 IN THAT COORDINATION BETWEEN YOU AND THE SHERIFFS FOR PARKING
12 ENFORCEMENT.

13

14 **MARK PESTRELLA:** WELL, FIRST I JUST WANTED TO MENTION, BECAUSE
15 I THINK SHERIFF LUNA HAS BEEN SUCH A GREAT ADDITION TO OUR
16 COUNTY FAMILY IN TERMS OF HIS COLLABORATION WITH OUR
17 ORGANIZATION. HE'S TAKEN THE TIME TO UNDERSTAND OUR ROLE IN
18 PARKING ENFORCEMENT AND WE HAVE DONE THE SAME. THAT'S THROUGH
19 THE ESTABLISHMENT OF A LIAISON BETWEEN THE TWO AGENCIES AND
20 THEN MY RELATIONSHIP WITH HIM. WE HAVE IMPROVED, I BELIEVE,
21 PARKING ENFORCEMENT. I'LL LEAVE IT TO THE BOARD TO ASK THE
22 SHERIFF WHERE WE ARE AND YOU KNOW THE METRICS WITH RESPECT TO
23 THAT. BUT I CAN TELL YOU FROM MY PERSPECTIVE, WE ARE SAVING
24 MONEY AND WE ARE BEING MORE EFFECTIVE. JUST EXPLAINING,
25 SUPERVISOR, THE LAWS THAT WE'RE PUTTING INTO PLACE AND THEN



THE BOARD OF
SUPERVISORS

1 HAVING THAT BE EXPLAINED TO DEPUTIES IS WHAT WE'RE TRYING TO
2 ACHIEVE, THE INTENT WE'RE TRYING TO ACHIEVE. THIS IS BASIC AS
3 THAT. SO I THINK, YOU KNOW, THE PROOF IS IN THE PUDDING. WE'RE
4 IN FIRST YEAR. WE HAVE ANOTHER YEAR OF MEASUREMENT TO GO. BUT
5 I THINK THE BOARD'S DIRECTION FOR PUBLIC WORKS, ONE TO EMBED
6 AN ENTITY THERE IS USEFUL AND IT'S PROVING TO BE A GOOD
7 COLLABORATIVE RELATIONSHIP, ONE WE HAVEN'T HAD PREVIOUSLY WITH
8 THE SHERIFF.

9

10 **SUP. HILDA SOLIS:** GOOD, OKAY. THANK YOU. THAT'S ALL MY
11 QUESTION, MADAM CHAIR.

12

13 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR HORVATH.

14

15 **SUP. LINDSEY HORVATH:** THANK YOU, MADAM CHAIR. I KNOW YOU HAVE
16 A LOT UNDER YOUR UMBRELLA. I PROMISE TO NOT BE SETTING A TONE
17 WITH THE NUMBER OF QUESTIONS I HAVE HERE FOR THE DAY, BUT I DO
18 HAVE A NUMBER. FIRST OF ALL, THANK YOU FOR ALL OF THE WORK
19 THAT YOU'RE DOING HELPING US IN THE RECOVERY PROCESS. I KNOW
20 THAT ESPECIALLY FOR PEOPLE WHO HAVE BEEN THROUGH A RECOVERY
21 PROCESS WITH YOU BEFORE, KNOWING HOW MUCH YOU DO KNOW ABOUT
22 THEIR NEIGHBORHOODS AND THE WORK IS INCREDIBLY COMFORTING. SO
23 THANK YOU FOR THE LEADERSHIP THAT YOU'VE SHOWN. YOU WERE CLEAR
24 THAT WE ARE IN THE MIDST OF THINGS AS IT RELATES TO THAT
25 RECOVERY PROCESS. SO CAN YOU GIVE ME A SENSE OF WHAT YOUR



THE BOARD OF
SUPERVISORS

1 PROCESS IS GOING TO BE TO TRUE UP COSTS? I KNOW THERE'S A LOT
2 THAT CAN'T BE ACCOUNTED FOR IN THIS MOMENT. SO HOW ARE YOU
3 GOING TO BE APPROACHING THAT AND HOW SHOULD WE EXPECT TO BE
4 HEARING FROM YOU ON IT?

5

6 **MARK PESTRELLA:** I MEAN, I DON'T KNOW, ANGELA, IF YOU WANT TO
7 DISCUSS OUR DAMAGE ASSESSMENT AND HOW WE TRUE UP NUMBERS?

8

9 **ANGELA GEORGE-MOODY:** YES.

10

11 **MARK PESTRELLA:** I HAVE A GREAT CHIEF DEPUTY HERE WHO RUNS OUR
12 DEPARTMENT.

13

14 **SUP. LINDSEY HORVATH:** I KNOW THE FORMER VICE PRESIDENT WAS
15 VERY HAPPY TO MEET HER, SO. YOU WERE A GREAT HOST.

16

17 **ANGELA GEORGE-MOODY:** THANK YOU, SUPERVISOR. SO WHAT WE'VE DONE
18 INITIALLY, IS THE DIRECTOR MENTIONED EARLIER THAT WE HAVE
19 ABOUT A \$480 MILLION COST FOR RECOVERY. AND THAT INCLUDES
20 TRANSPORTATION, WATER, ALL THE ELEMENTS OF RECOVERY IN ORDER
21 TO ENSURE THAT COMMUNITIES ARE REALLY CARED FOR, ESPECIALLY IN
22 THIS TIME. AND THEN \$250 MILLION, A LITTLE BIT OVER THAT.
23 THOSE ARE INITIAL ESTIMATES. SO WHAT WE'RE DOING RIGHT NOW IS
24 WE'RE GOING THROUGH AND WORKING IN CONSULTATION AND ASSISTANCE
25 WITH THE CEO TO KIND OF REFINE THOSE NUMBERS A LITTLE BIT. WE



THE BOARD OF
SUPERVISORS

1 DID THAT INITIAL, YOU CAN ALMOST SAY THAT, THAT'S THAT
2 WINDSHIELD. YOU GO OUT AND YOU TAKE A LOOK AT WHAT EXACTLY ARE
3 THE POTENTIAL DAMAGES. AND NOW WE'RE REFINING THOSE. WE'RE
4 GOING THROUGH ON A DAILY BASIS JUST TO SEE WHAT EXACTLY IS OUR
5 EXPOSURE, WHAT EXACTLY ARE OUR COSTS, WHAT ARE THE IMMEDIATE
6 NEEDS OF COMMUNITY, AND WHAT ARE THE THINGS THAT WE NEED TO
7 SEEK GRANT FUNDING, SEEK ASSISTANCE. WE'VE TALKED ABOUT
8 PHILANTHROPIC ASSISTANCE, AND YOU'LL FIND THAT THOSE NUMBERS
9 ARE BEING MORE AND MORE REFINED OVER THE COURSE OF THE NEXT
10 COUPLE OF WEEKS. AT THE SAME TIME, WE'RE HAVING CONVERSATIONS
11 WITH YOUR OFFICES ABOUT THE DIRECTOR TALKED ABOUT WHAT
12 PROJECTS CAN WE PROCEED WITH VERSUS WHAT PROJECTS DO WE HAVE
13 TO KIND OF HOLD BACK FOR A LITTLE WHILE UNTIL WE CAN ACTUALLY
14 GET TO A POINT WHERE WE HAVE THE FUNDING TO DO THOSE. SO WE'LL
15 BE IN CONSULTATION WITH YOUR OFFICES ABOUT THAT. IN ADDITION,
16 WELL, LIKE WE SAID, WE'LL WORK WITH THE CEO TO OBTAIN STATE
17 FUNDING. SO IT'S LIKE A LITTLE BIT OF A BALANCING EFFORT. WE
18 KNOW WE NEED APPROXIMATELY THIS, THOSE NUMBERS WILL GET
19 TIGHTER AND TIGHTER, AND THEN WE'LL START TO SEE WHAT CHANGES
20 WE NEED TO MAKE IN OUR BUDGET THROUGH THE BUDGET CYCLE.

21
22 **SUP. LINDSEY HORVATH:** I'M GLAD TO HEAR THAT'S AN ACTIVE
23 PROCESS BECAUSE I KNOW THE STATE IS ALREADY MAKING THEIR
24 REQUESTS TO FEMA ON SOME OF THESE ALLOCATIONS. SO AS LONG AS
25 WE'RE WORKING HAND IN GLOVE IN REAL TIME, I THINK A LOT OF



THE BOARD OF
SUPERVISORS

1 THOSE CONVERSATIONS ARE HAPPENING RIGHT NOW. AND I KNOW THE
2 WORK IS ALSO HAPPENING RIGHT NOW. SO THE BILL CONTINUES TO
3 GROW. SO I'M--

4

5 **MARK PESTRELLA:** YEAH, SUPERVISOR, WHAT YOU'RE REFERRING TO AND
6 ANGELA WAS DESCRIBING THERE IS THE DEVELOPMENT OF PROJECTS
7 THAT ARE RECOVERY RELATED. SO ULTIMATELY, WHAT IT ULTIMATELY
8 ENDS UP IN IS THIS BIG LONG LIST OF PROJECTS THAT HAVE TO BE
9 COMPLETED TO RECOVER.

10

11 **SUP. LINDSEY HORVATH:** AND YOU INDICATED THAT MUCH OF YOUR
12 FUNDING COMES FROM OTHER SOURCES. WHAT PERCENTAGE IS NCC?

13

14 **MARK PESTRELLA:** ONE PERCENT, SUPERVISOR.

15

16 **SUP. LINDSEY HORVATH:** OKAY. IT'S IMPRESSIVE TO NOTE GIVEN THE
17 MAGNITUDE OF WORK THAT LIVES UNDER YOUR UMBRELLA. WHEN WAS THE
18 FLOOD CONTROL DISTRICT ASSESSMENT LAST UPDATED?

19

20 **MARK PESTRELLA:** 1980.

21

22 **SUP. LINDSEY HORVATH:** SO IT SOUNDS LIKE THAT MIGHT BE A PLACE
23 FOR US TO REVISIT TO MAKE SURE THAT WE HAVE A SOURCE OF
24 FUNDING THAT MATCHES THE NEEDS OF TODAY.

25



THE BOARD OF
SUPERVISORS

1 **MARK PESTRELLA:** MOST DEFINITELY THE FLOOD CONTROL DISTRICT IS
2 IN NEED OF UPDATING ITS FEE SCHEDULES. I WANT TO GIVE YOU ONE
3 NUMBER IS INTERESTING. FOR A SINGLE-FAMILY DWELLING THE
4 AVERAGE COST IS \$28 PER YEAR FOR ALL OF THIS SERVICE. THAT
5 INCLUDES MAINTAINING DAMS, CHANNELS, WATERWAYS. IT IS
6 DIFFERENT THAN THE SAFE CLEAN WATER PROGRAM SO I WANT TO MAKE
7 SURE YOU GOT THAT. IN ADDITION WE'RE ALSO LOOKING AND I KNOW
8 WE'VE BEEN TALKING TO YOUR OFFICES ABOUT OTHER UTILITIES THAT
9 WE MAINTAIN IN THE DEPARTMENT NEEDING TO HAVE FEE INCREASES IN
10 THE COMING YEARS WHETHER IT'S SEWER, OR WATER, OR OTHERS. SO
11 THE FLOOD CONTROL DISTRICT HAS NOT BEEN-- THERE HAS BEEN NO
12 INCREASE IN FLOOD CONTROL FUNDING SINCE--

13
14 **SUP. LINDSEY HORVATH:** YES, AND THAT WOULD BE A BALLOT MEASURE
15 TO DO THAT INCREASE.

16
17 **MARK PESTRELLA:** YES.

18
19 **SUP. LINDSEY HORVATH:** IT'S NOT SOMETHING THIS BOARD DECIDES.

20
21 **MARK PESTRELLA:** YES, ABSOLUTELY.

22
23 **SUP. LINDSEY HORVATH:** OKAY, SO MOVING ON TO THE COUNTY WATER
24 PLAN, WHICH WAS ADOPTED MORE THAN A YEAR AGO, OBVIOUSLY THAT
25 HAS GOTTEN SOME ATTENTION GIVEN THE RECENT FIRES AND THE ROLE



THE BOARD OF
SUPERVISORS

1 THAT WATER PLAYS NOT ONLY FOR US TO HAVE SAFE, CLEAN DRINKING
2 WATER, BUT ALSO TO KEEP US SAFE FROM FIRES IN THE EVENT OF
3 EMERGENCIES LIKE WE'VE SEEN. SO HOW DOES YOUR PROPOSED BUDGET
4 SHIFT EXPENDITURES BASED ON WHAT THOSE NEEDS HAVE BEEN, HOW
5 THOSE NEEDS HAVE BEEN IDENTIFIED AND ARE WE ON TRACK TO MAKE
6 PROGRESS WITH THAT? HOW ARE WE BRINGING THE GOALS OF THAT
7 PROGRAM INTO REALIZATION WITH THIS BUDGET?

8

9 **MARK PESTRELLA:** YEAH, SO THE BUDGET FOR THE WATER RESOURCES
10 GROUP INCLUDES NOT ONLY FLOOD CONTROL, BUT IT INCLUDES MEASURE
11 W AS WELL AS THE WATERWORKS DISTRICTS. AND THE WATER PLAN IS
12 INFORMING US ABOUT REGIONAL NEEDS AS WELL AS LOCAL NEEDS. SO
13 FOR INSTANCE, WE GET DOWN LOCALLY, YOU AND I BOTH KNOW ABOUT
14 WATERWORKS DISTRICT 29 AND ITS NEED TO MAKE AN INVESTMENT. AND
15 THOSE NUMBERS ARE KNOWN, AND WE'VE BEEN MAKING THOSE
16 INVESTMENTS. THERE IS A REFLECTION IN OUR BUDGET THIS YEAR
17 THAT INCREMENTALLY MAKING THOSE IMPROVEMENTS ON DEFERRED
18 MAINTENANCE AND ALSO INCREASED RESILIENCY OF THAT SYSTEM AS
19 WELL AS THE ONE IN THE ANTELOPE VALLEY AREA. NOW FROM A
20 REGIONAL PERSPECTIVE AND THE FLOOD CONTROL SYSTEM AS WELL
21 BECAUSE THE FLOOD CONTROL DISTRICTS PROVIDES UNDER THE WATER
22 PLAN HAS BEEN PRIORITIZED TO CAPTURE MORE WATER FOR INSTANCE.
23 SO IN OUR BUDGET, WE PRIORITIZE FLOOD PROTECTION AND WATER
24 CONSERVATION AS A PART OF THE FLOOD CONTROL SYSTEM SO YOU'LL
25 SEE THOSE PRIORITIES REFLECTED IN WHAT WE'RE INVESTING IN. AND



THE BOARD OF
SUPERVISORS

1 THEN REGIONALLY OVERALL IS THE IDENTIFICATION OF AT-RISK
2 SYSTEMS IN L.A. COUNTY. AND THE BOARD, WHILE IT MIGHT NOT BE A
3 FINANCIAL LEVER, THE BOARD AND OUR BUDGET DOES REFLECT MONIES
4 TO ADVOCATE FOR, FOR INSTANCE, THE IMPROVEMENT OR THE
5 REDUCTION IN AT-RISK SYSTEMS THAT EXIST IN L.A. COUNTY. SO
6 THAT IS A BUDGET DRIVER ALWAYS THOSE LARGE PLANS SPECIFICALLY
7 THE COUNTY WATER PLAN AND WHEN IT COMES TO WATER RESOURCES.

8

9 **SUP. LINDSEY HORVATH:** I KNOW A LOT OF THE LARGER
10 INFRASTRUCTURE PROJECTS WE'VE BEEN SEEKING FUNDING FROM STATE
11 AND FEDERAL PARTNERS AND WITH THE CURRENT SET OF
12 CIRCUMSTANCES, I DON'T KNOW HOW LIKELY THAT IS. SO I'M GLAD TO
13 HEAR THERE'S SOME PROGRESS BEING MADE HERE WITH OUR COUNTY'S
14 BUDGET AND THAT WE'RE CONTINUING TO PURSUE OUTSIDE FUNDING
15 SOURCES AS WELL.

16

17 **MARK PESTRELLA:** ABSOLUTELY.

18

19 **SUP. LINDSEY HORVATH:** SWITCHING GEARS TO VISION ZERO. THERE
20 APPEAR TO BE ONGOING NEEDS BUT AS I READ THIS BUDGET IT
21 APPEARS AS ONE-TIME EXPENDITURES. SO WHY ARE WE DOING IT? WHY
22 ARE WE BUDGETING AS ONE TIME IF IT'S GOING TO BE ONGOING?
23 LEANNE, YOU WANT TO TALK ABOUT ONGOING VERSUS? WELL,
24 SUPERVISOR WE'RE MAKING A REQUEST FOR A POSITION THAT'S
25 ONGOING RELATED TO VISION ZERO THAT WOULD BE AN ONGOING



THE BOARD OF
SUPERVISORS

1 REQUEST AND THAT'S BUDGETED POSITIONS IN THE DEPARTMENT. AND
2 THAT BUDGET REQUEST MAY BE IN NEXT YEAR'S BUDGET, IS THAT
3 WHAT'S HAPPENING OR IS IT IN THIS YEAR'S BUDGET?

4

5 **LEANNE HALL:** YEAH, THE PLANNING POSITIONS ARE NEXT YEAR.

6

7 **MARK PESTRELLA:** OKAY, SO WE HAVE THE PLANNING POSITIONS SLATED
8 FOR NEXT YEAR'S BUDGET. THE ONE-TIME FEES THAT YOU'RE SEEING
9 IN THERE, AND I'M GOING TO HAVE LEANNE LOOK THEM UP. WE'LL GET
10 BACK TO THAT QUESTION BECAUSE I WANT TO MAKE SURE I ANSWER
11 SPECIFICALLY. BUT THERE ARE ONE-TIME POSITION, ONE-TIME ASKS,
12 MAYBE A CAPITAL IMPROVEMENT THAT WE'RE PROPOSING TO DO IN
13 ASSOCIATION WITH A GRANT THAT WE'VE GOTTEN SO THERE MAY BE A
14 PROJECT THAT'S IN ONE OR MORE OF THE AREAS HIGH PRIORITIES FOR
15 VISION ZERO. THAT'S TYPICALLY WHERE A ONE-TIME REQUEST, WE
16 WOULD NEVER ASK FOR A ONE-TIME BUDGET FOR A BUDGETED POSITION
17 THAT'S NOT HOW WE BUDGET IN OUR DEPARTMENT.

18

19 **SUP. LINDSEY HORVATH:** THAT'S RIGHT. WELL, I'M GLAD TO HEAR
20 THERE WILL BE ONGOING INVESTMENT. SOME OF THE INVESTMENT
21 LOOKED AS IF IT WAS ONLY ONE TIME. SO IF IT'S A SPECIFIC
22 CAPITAL PROJECT THAT YOU THINK WILL BE COMPLETED THAT MAKES
23 SENSE.

24

25 **MARK PESTRELLA:** THAT WOULD BE TYPICAL, YES. OR DEFERRED



THE BOARD OF
SUPERVISORS

1 MAINTENANCE PROJECT OR SOMETHING, BUT WE DON'T BUDGET FOR ONE
2 TIME FOR BUDGETED POSITIONS.

3

4 **SUP. LINDSEY HORVATH:** OKAY. TRANSPORTATION POSITIONS WILL BE
5 CRITICAL FOR PROJECTS IN THE L.A. COUNTY BY A BICYCLE MASTER
6 PLAN AND A POTENTIAL IMPLEMENTATION ORDINANCE OF THAT PLAN. I
7 KNOW THAT THERE HAVE BEEN CHALLENGES FILLING THESE POSITIONS
8 FOR A NUMBER OF REASONS, FUNDING ISSUES, BACKLOGS. SO WHAT IS
9 THE STATUS OF FILLING THESE POSITIONS? DO WE HAVE A TIMELINE
10 AND IS THERE ANYTHING, IS IT A BUDGET RELATED BOTTLENECK OR
11 WHAT HELP DO YOU NEED OPENING THAT UP?

12

13 **MARK PESTRELLA:** WE NEED FUNDING, SUPERVISOR, ONGOING FUNDING
14 TO MAINTAIN THOSE POSITIONS AS WE DISCUSSED.

15

16 **SUP. LINDSEY HORVATH:** OKAY, AND THAT'S WHAT YOU'VE REQUESTED
17 HERE?

18

19 **MARK PESTRELLA:** YES.

20

21 **SUP. LINDSEY HORVATH:** OKAY. MOVING TO THE ROAD FUND, I HAVE
22 TWO QUESTIONS THERE AND THEN I'LL YIELD MY TIME. THE FISCAL
23 YEAR 24-25 BUDGET INCLUDED \$885,000 FOR TRAFFIC MODELING,
24 PRIMARILY RELATED TO PLANNING EFFORTS FOR BIKEWAYS AND
25 PEDESTRIANS. THIS WORK IS LIKELY TO INCREASE WITH THAT PLAN



THE BOARD OF
SUPERVISORS

1 THAT WE JUST DISCUSSED AS WELL AS ANY IMPLEMENTATION OF VISION
2 ZERO. SO IS THE ABSENCE OF FUNDING FOR TRAFFIC CONGESTION
3 MANAGEMENT IN 25-26 A MATTER OF PROCESS OR IS IT AN INDICATION
4 OF PRIORITIES AND CHOICES YOU'RE HAVING TO MAKE?

5
6 **MARK PESTRELLA:** IT'S A LITTLE BOTH, SUPERVISOR. WE WORK VERY
7 CLOSELY WITH METRO FOR THIS FUNDING, TYPICALLY TMC FUNDING. A
8 LOT OF IT COMES OUT OF THE METRO MEASURE M, AND WE HAVE BEEN
9 VERY SUCCESSFUL WORKING WITH METRO, WE'VE GOT A GREAT
10 RELATIONSHIP OBVIOUSLY WITH METRO. BUT THERE COULD BE INCREASE
11 AND ALWAYS WANTED TO DO MORE IN THIS AREA AND THERE ISN'T
12 BUDGETED MONEY, COUNTY MONEY FOR THOSE EFFORTS. WHAT WE DO
13 THOUGH IS WHEN WE OFFER THAT REGIONAL SERVICE WE'LL GO TO
14 CITIES AND ASK FOR THEM TO GIVE UP FOR INSTANCE THEIR MEASURE
15 OF MONEY RELATED TO TRAFFIC MANAGEMENT. SO IT'S MORE
16 COORDINATION THROUGH ENTITIES LIKE INFRASTRUCTURE L.A., IT'S
17 MAYBE THE BOARD TALKING TO CITIES ABOUT JOINING TRAFFIC
18 MANAGEMENT CONGESTION EFFORTS THAT THE COUNTY HAS PUT OUT
19 THROUGH THE YEARS. I THINK YOU KNOW WE HAVE A TRAFFIC
20 MANAGEMENT CENTER AT THE DEPARTMENT THAT'S AVAILABLE FOR
21 CITIES TO TAKE ADVANTAGE OF AND WE'VE HAD GREAT SUCCESS IN
22 MANAGEMENT OF OUR CORRIDORS THROUGH THAT SYSTEM. HOWEVER IT
23 DOES REQUIRE COLLABORATION AMONG CITIES, AND METRO AND
24 OURSELVES WE'VE MADE IT A PRIORITY OVER THE LAST FIVE YEARS TO
25 BE IN THAT BUSINESS. IT ISN'T FULLY-FUNDED. THE OTHER PART OF



THE BOARD OF
SUPERVISORS

1 IT JUST ISN'T FULLY-FUNDED.

2

3 **SUP. LINDSEY HORVATH:** YEAH, AND ANOTHER CHALLENGE WE JUST SAW
4 AT COMMITTEE LAST WEEK IS, YOU KNOW, WHEN YOU ARE FUNDING SOME
5 OF THESE IMPROVEMENTS, LIKE LIGHT SYNCHRONIZATION, IT CAN
6 IMPACT HOW YOU'RE CALCULATING VMT AND THAT IMPACT FROM STATE
7 LEGISLATION, YOU KNOW, CREATES OTHER CHALLENGES. SO I'M GLAD
8 TO KNOW THAT YOU'RE WORKING IN COLLABORATION, THAT WE'RE
9 THINKING ABOUT HOW WE BRING SOME OF OUR CITIES AND COGS TO THE
10 TABLE TO LEVERAGE THOSE RESOURCES AS WELL. SO WE'RE WORKING AT
11 SCALE TO THE BEST OF OUR ABILITY. AND THEN MY LAST QUESTION
12 THEN I'LL BE INTERESTED TO KNOW IF YOU FIGURED OUT THAT ONE-
13 TIME FUNDING PIECE. THE DEPARTMENT IS SEEKING TO PROCURE AN
14 AUTOMATED RESTRIPIING SYSTEM TO PERFORM INSTALLATION AND
15 MAINTENANCE OF LANE STRIPING IN UNINCORPORATED L.A. COUNTY AND
16 THROUGHOUT CONTRACT CITIES, AND THAT COST IS 200,000. HOWEVER,
17 THE FUND BUDGET ALSO INCLUDES 2 MILLION FOR THE PROCUREMENT OF
18 TWO THERMOPLASTIC STRIPING TRUCKS, ONE FOR LINEAR STRIPING AND
19 ANOTHER FOR SYMBOLS. SO HOW ARE THESE SYSTEMS DIFFERENT THAT'S
20 A SIZABLE COST DIFFERENCE? WHY? CAN YOU USE ONE FOR THE OTHER?
21 HOW DO THESE THINGS WORK TOGETHER AND IS THERE A POTENTIAL
22 COST SAVINGS OPPORTUNITY THERE?

23

24 **MARK PESTRELLA:** IT'S A VERY WEEDY QUESTION THAT I DON'T HAVE
25 THE ANSWER TO. I KNOW WHAT I WILL DO WITH THAT QUESTION THOUGH



THE BOARD OF
SUPERVISORS

1 IS GO BACK AND MAKE SURE THAT WE'RE LEVERAGING TECHNOLOGY AND
2 WE'RE NOT DOUBLE SPENDING FOR SURE. AGAIN, IT'S PERFORMANCE-
3 BASED. SO, YOU KNOW, WE DO REVIEW ALL EQUIPMENT PURCHASES IN
4 THE DEPARTMENT, VERY TIGHT ON THAT. WE'RE ALWAYS LOOKING FOR
5 EFFICIENCIES. AND THE OTHER THING, OUR DEPARTMENT, WE DO PRIDE
6 OURSELVES THESE DAYS IN BEING AN "OPEN SOURCE" QUOTE-UNQUOTE
7 DEPARTMENT THAT'S WILLING TO HEAR ABOUT ANY INFRASTRUCTURE
8 THAT'S AVAILABLE. SO ON THAT VERY QUESTION, I WOULD HAVE TO
9 DIVE DEEPER IN TO KNOW WHY WE MADE THAT DECISION VERSUS
10 ANOTHER. BUT I WILL LOOK INTO IT AND GET BACK TO YOU WITH
11 THAT.

12
13 **SUP. LINDSEY HORVATH:** OKAY, AND THEN DO WE KNOW ANYTHING MORE
14 ABOUT THE ONE-TIME FUNDING OR YOU'LL GET BACK? OKAY.

15
16 **MARK PESTRELLA:** OKAY. LEANNE.

17
18 **LEANNE HALL:** SUPERVISOR, WE'RE REQUESTING.

19
20 **EXECUTIVE OFFICER:** CAN YOU GIVE YOUR NAME FOR THE RECORD JUST
21 WHEN THEY DO THE TRANSCRIPT?

22
23 **LEANNE HALL:** GOOD MORNING, MY NAME IS LEANNE HALL. I'M THE
24 CHIEF FINANCIAL OFFICER OF PUBLIC WORKS. AND SUPERVISOR, WE'RE
25 REQUESTING ONE-TIME FUNDING TO SUPPORT PLANNING,



THE BOARD OF
SUPERVISORS

1 INFRASTRUCTURE, OUTREACH AND MAINTENANCE ACTIVITIES FOR VISION
2 ZERO ACTIONS AND ACTIVITIES. THESE INCLUDE THINGS LIKE SAFE
3 ROUTES TO SCHOOL PLANNING, SETTING APPROPRIATE SPEED LIMITS
4 THROUGH IMPLEMENTATION OF AB 43. WE'RE ALSO USING THE FUNDING
5 FOR VISION ZERO TRAFFIC STREET TEAMS AND IMPROVE COMMUNITY
6 ENGAGEMENT. WE WANT TO DEVELOP A VISION ZERO TRAFFIC SAFETY
7 MEDIA CAMPAIGN. WE ALSO WANT TO PROCURE STREET SWEEPERS FOR
8 SMALL PATHS, ESPECIALLY FOR BICYCLE PATHS. IT ALSO INCLUDES
9 FOR VISION ZERO ARTS ENGAGEMENT, PROCURING EQUIPMENT TO
10 SUPPORT QUICK BUILD PROJECTS, VISION ZERO PROJECT
11 CONSTRUCTIONS FOR TRAFFIC STRIPING AND MARKING, AND FINALLY
12 FOR STREET RACING QUICK BUILD SOLUTIONS. THOSE ARE THE
13 DIFFERENT EFFORTS WE'LL BE USING WITH THE ONE-TIME FUNDING.

14
15 **SUP. LINDSEY HORVATH:** YES, SOME OF THAT SOUNDS LIKE IT WOULD
16 BE AN ONGOING NEED, SO I THINK THAT'S SORT OF THE HEART OF MY
17 QUESTION.

18
19 **MARK PESTRELLA:** YEAH, IT'S PROGRAMS AND SERVICES THAT
20 CERTAINLY COULD GO MORE THAN ONE YEAR, THAT'S FOR SURE. THE
21 OTHER CORRECTION I WANTED TO GIVE YOU, SUPERVISOR, WE DO HAVE
22 IN OUR BUDGET THIS YEAR THE TRANSPORTATION PLANNING DIVISION
23 POSITIONS ARE IN THIS YEAR'S BUDGET.

24
25 **SUP. LINDSEY HORVATH:** OKAY. ALL RIGHT.



THE BOARD OF
SUPERVISORS

1

2 **MARK PESTRELLA:** IN THIS BUDGET, EXCUSE ME, 25/26.

3

4 **SUP. LINDSEY HORVATH:** WELL, TO THE ONE-TIME FUNDING SINCE
5 THOSE WILL BE ONGOING NEEDS I HOPE WE'RE THINKING ABOUT THEM
6 AS ONGOING BUDGETING REQUESTS WHILE WE'RE THINKING ABOUT WHAT
7 WE'RE ULTIMATELY INTERESTED. THANK YOU VERY MUCH.

8

9 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR MITCHELL.

10

11 **SUP. HOLLY J. MITCHELL:** GOOD MORNING AND THANK YOU VERY MUCH.
12 I WAS GOING TO START WITH VISION ZERO, SO THANK YOU,
13 SUPERVISOR, BECAUSE I WAS GOING TO REALLY HAVE YOU WALK ME
14 THROUGH WHAT ACTIONS OR EFFORTS MAKE UP YOUR REQUEST, BUT I
15 THINK YOU JUST GAVE ME A GOOD LAUNDRY LIST. SO I WILL PIVOT
16 FROM THAT AND JUST SAY THAT I ALSO HOPE BETWEEN VISION ZERO,
17 URBAN TREE CANOPY ENHANCEMENTS, AND SHADE STRUCTURES, FROM MY
18 PERSPECTIVE, THOSE ACTIVITIES REALLY CAN COMPLEMENT EACH
19 OTHER. SO, YOU KNOW, HOW ARE ALL OF THOSE EFFORTS BEING
20 COORDINATED OR INTEGRATED AT THE PLANNING PHASE TO REALLY MAKE
21 SURE THAT WE CAN LEVERAGE SPENDING AND ULTIMATELY IMPACT.

22

23 **MARK PESTRELLA:** YES, SUPERVISOR, THANK YOU. SO THIS GIVES ME
24 AN OPPORTUNITY TO AGAIN TOUT THE COLLABORATION ACROSS THE
25 DEPARTMENTS. WE'VE BEEN ACTIVELY INVOLVED, OUR DEPARTMENT



THE BOARD OF
SUPERVISORS

1 ALONG WITH MANY OTHERS, IN THE CLIMATE-READY COMMUNITIES
2 INITIATIVE. IT'S AN INITIATIVE IDENTIFYING HAZARDS, CLIMATE
3 HAZARDS, ACROSS THE COUNTY, SUSTAINABILITY OFFICER AND OTHERS,
4 REGIONAL PLANNING PARKS HAVE ALL BEEN INVOLVED, FIRE, OEM, IN
5 IDENTIFYING THE GREATEST NEEDS IN COMMUNITIES RELATED TO
6 CLIMATE AND THAT ALIGNS WITH WHAT THE SERVICES YOU JUST
7 MENTIONED. AND SO WE'VE DEVELOPED A CAPITAL IMPROVEMENT PLAN
8 BASED ON THAT CLIMATE-READY COMMUNITIES INITIATIVE. I KNOW
9 THERE'S A BOARD LETTER COMING TO YOU IN WHICH WE'RE GOING TO
10 MAKE RECOMMENDATIONS ON WHERE TO PRIORITIZE AND HOW TO FUND
11 THOSE INITIATIVES. SO THIS IS A GOOD EXAMPLE OF THE BOARD
12 DEMANDING COLLABORATION AND THE DEPARTMENT HEADS GETTING
13 TOGETHER SORT OF SELF-ENACTED AND PUTTING TOGETHER SOME GOOD
14 RECOMMENDATIONS, NOT ONLY WHAT'S NEEDED, BUT HOW WE WOULD FUND
15 SUCH INITIATIVES.

16
17 **SUP. HOLLY J. MITCHELL:** AND I THINK TO SUPERVISOR SOLIS'S
18 POINT IN REFERENCING THE CONSERVATION CORPS, I THINK THERE'S
19 SO MANY OTHER COMMUNITY-BASED ORGANIZATIONS THAT ARE DOING THE
20 SAME, THAT YOU KNOW ONCE WE SET UP THE INFRASTRUCTURE, BE IT
21 TREE PLANTING, SHADE INFRASTRUCTURE, THAT THEY COULD THEN KICK
22 IN IN TERMS OF THE MAINTENANCE AND PROTECTION, IF YOU WILL. SO
23 I HOPE THAT COORDINATION INCLUDES THOSE ENTITIES AS WELL.

24
25 **MARK PESTRELLA:** YES, KELLY IS INVOLVED WITH THIS AS WELL, DEO



THE BOARD OF
SUPERVISORS

1 ON THIS, AND WE'RE ATTEMPTING TO COORDINATE THAT WAY.

2

3 **SUP. HOLLY J. MITCHELL:** EXCELLENT. BACK TO VISION ZERO, AND
4 SPECIFICALLY, YOU REFERENCED THE ILLEGAL STREET RACING. SO I
5 APPRECIATE AND UNDERSTAND THAT YOU'VE ENGAGED IN IMPLEMENTING
6 KIND OF QUICK-BUILD SOLUTIONS TO DETER AND YOU KNOW THE
7 CHALLENGE WITH THAT IS IF WE HAVE A QUICK-BUILD SOLUTION HERE
8 THAT WE MOVE OVER THE NEXT BLOCK. BUT I THINK THE ULTIMATE
9 GOAL IS HOW WE ACTUALLY MEASURE HOW EFFECTIVE THE DIFFERENT
10 TREATMENTS ARE TO DETERRING STREET RACING, AS WELL AS THE
11 LONGEVITY OF THOSE TREATMENTS, BECAUSE SOME OF THEM HAVE
12 SHORTER LIFESPANS THAN OTHERS. AND SO HOW ARE YOU DOING THAT?
13 HOW ARE YOU BOTH REALLY ASSESSING THE VALUE AND EFFECTIVENESS
14 OF YOUR QUICK BUILD SOLUTIONS?

15

16 **MARK PESTRELLA:** THANK YOU, SUPERVISOR. I THINK ONE OF THE
17 THINGS THAT WAS POINTED OUT VERY QUICKLY IS IT'S NOT JUST A
18 PHYSICAL ISSUE. IT'S ACTUALLY LIKE A SOCIETAL AND YOU KNOW AN
19 ISSUE, COMMUNITY ISSUE THAT WE NEED TO GET TO THE BOTTOM. SO
20 ONE OF THE THINGS WE ARE DOING IS WORKING WITH DYD, YOU KNOW,
21 DEPARTMENT OF YOUTH DEVELOPMENT AND OTHER SHERIFF AND OTHERS
22 TO UNDERSTAND WHAT METRICS WE SHOULD MEASURE FOR
23 EFFECTIVENESS. BECAUSE IF I MEASURE-- HARD TO MEASURE YOU PUT
24 IT INTO PLACE AND THEY GO DO IT SOMEWHERE ELSE. DID THAT
25 PUTTING SOMETHING IN DEFER THEM FROM GOING TO THAT LOCATION?



THE BOARD OF
SUPERVISORS

1 OR IS THE MEASUREMENT, HOW MANY OF THESE ARE WE GETTING IN
2 COMMUNITY OVER A CERTAIN AMOUNT OF TIME? SO WE KNOW WE HAVE
3 THOSE. WE'RE WORKING WITH SHERIFF TO GET THOSE NUMBERS, WHICH
4 IS REALLY LIKE THE BASELINE. HOW BAD IS IT? WHETHER THAT'S
5 EFFECTIVE OR NOT. WHAT WE FOUND, AS YOU MENTIONED IT IS, WE
6 DID PROACTIVELY PUT DETRACTANTS IN THE STREET SYSTEM, WHICH NO
7 ROAD COMMISSIONER WANTS TO DO. WE NEVER WANT TO PUT ANYTHING
8 IN THE STREET BECAUSE THAT USUALLY CAUSES A HAZARD. AND SO
9 WHILE I DON'T THINK PHYSICAL BARRIERS ARE THE ABSOLUTE ANSWER,
10 THEY MAY BE HELPFUL. I ACTUALLY THINK IT IS OUR ABILITY TO
11 REACT AND TO BE PROACTIVE IN BEING PREDICTIVE ABOUT WHERE
12 THESE THINGS MAY HAPPEN BASED ON ALL OF THE FACTORS INCLUDING
13 THE COMMUNITIES, HOW THE COMMUNITY SEES THESE THINGS, AND WHY
14 ARE YOUTH DRAWN TO DOING THESE KIND OF THINGS. SO WE HAVE WORK
15 IN FRONT OF US ABOUT WHAT TO MEASURE, WHAT ARE THE EFFECTIVE
16 STEPS. ALL THAT SAID, THE DETERRENT OF PHYSICALLY HAVING
17 SOMETHING IN THERE HAS SOME EFFECT. IT HAS SOME EFFECT. I JUST
18 DON'T KNOW THAT IT HAS THE FULL EFFECT THAT WE'RE LOOKING FOR.

19
20 **SUP. HOLLY J. MITCHELL:** RIGHT AND AT THE END AND CLEARLY IT
21 VARIES COMMUNITY TO COMMUNITY. I HAVE WINDSOR HILLS
22 CONSTITUENTS WHO APPLAUD YOUR WORK AND MY OFFICE'S WORK EVERY
23 DAY FOR THOSE KIND OF BENDABLE STANCHIONS AND THE SIGN THAT
24 PARTICULARLY IN SMALLER NEIGHBORHOODS WHERE IT'S NOT A BIG
25 FOUR-WAY INTERSECTION BUT IT'S YOU KNOW KIND OF A NEIGHBORHOOD



THE BOARD OF
SUPERVISORS

1 WHERE THAT MIGHT BE RIGHT OFF FROM THOSE BIG INTERSECTIONS
2 THAT THEY, YOU KNOW, KIND OF MAKE A DETOUR IF YOU WILL. SO
3 IT'S BEEN OUR EXPERIENCE THAT IT VARIES AS WELL.

4

5 **MARK PESTRELLA:** I THINK WE JUST HAVE TO KEEP INVESTING IN
6 TURNING THE INFRASTRUCTURE OVER TO COMMUNITY AND ENGINEERS
7 NEED TO BE BETTER ABOUT DESCRIBING THE RISK TO COMMUNITY AND
8 LET THEM NOT OWN THE RISK BUT HAVE THEM UNDERSTAND THAT RISK.
9 SO ANY OF THESE SAFETY ISSUES I HAVE FOUND THAT ONE OF THE
10 THINGS WE HAVEN'T DONE PROACTIVELY ENOUGH INDUSTRY WIDE IS
11 COMMUNICATING WHAT WE KNOW ABOUT RISK TO COMMUNITY. I OFTEN
12 SAY AS WE WENT TO THE COMMUNITIES OF LADERA AND OTHER PLACES,
13 WINDSOR HILLS, LET'S TELL PEOPLE WHERE I WOULDN'T TAKE MY
14 CHILD TO WALK. LET'S SHOW THEM WHERE THE MOST UNSAFE PLACE IS
15 INSTEAD OF BEING AFRAID TO COMMUNICATE THAT. SO WHAT WE'RE
16 REALLY STUDYING THESE DAYS IS FROM A COMMUNITY SAFETY'S
17 PERSPECTIVE AND I THINK WE NEED TO INVEST MORE OF THIS IS
18 COMMUNITY SAFETY PLANS.

19

20 **SUP. HOLLY J. MITCHELL:** I AGREE.

21

22 **MARK PESTRELLA:** WHERE WE'RE IDENTIFYING THE HIGHEST RISK
23 AREAS, YES, DOING SOMETHING, BUT ALSO SAYING WELL WE CAN'T DO
24 ANYTHING ABOUT IT WHEN IT'S JUST AN UNSAFE PLACE BY ITS
25 NATURE. AND THEN COMMUNICATING TO THE PUBLIC ABOUT THAT SO



THE BOARD OF
SUPERVISORS

1 THEY CAN OWN IT AND THEN THEY CAN EDUCATE OTHERS ABOUT IT. SO
2 I MEAN IN TERMS OF SAFETY, I THINK WE HAVE WORK TO DO IN TERMS
3 OF-- THE BOARD HAS TOLD US THIS, WE HAVE TO BE FUNDED AND WE
4 HAVE TO BE MANDATED TO COMMUNICATE WHAT WE KNOW RESPECTFULLY
5 TO COMMUNITY SO THEY CAN MAKE THOSE RISK DECISIONS. THIS
6 COMING OUT SO CLEARLY WITH RESPECT TO THIS CURRENT DISASTER IS
7 THAT PEOPLE ARE NEEDING TO MAKE THAT RISK DECISION. WHERE THEY
8 WANT TO LIVE IN THE HOME WITH THE ASH THERE, WHERE THEY WANT
9 TO CROSS THIS STREET AT THIS LOCATION. AND THEN WE ALSO HAVE
10 THE RESPONSIBILITY UNDER VISION ZERO TO MAKE IMPROVEMENTS,
11 PHYSICAL IMPROVEMENTS TO COMMUNITY. AND THIS IS WHAT WE'RE
12 SEEKING FUNDING FOR, AS YOU KNOW. AND I THINK THE BOARD HAS TO
13 MAKE A DECISION ABOUT OUR TRAFFIC TRANSPORTATION FUNDS AND
14 WHERE WE'RE GOING TO PRIORITIZE THEM, AND IS TRAFFIC SAFETY
15 GOING TO BE, AND COMMUNITY SAFETY GOING TO BE THE PRIORITY?

16
17 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT, I'VE SAID IT OFTEN,
18 THE SECOND DISTRICT HAS THE HIGHEST NUMBER OF PEDESTRIAN
19 FATALITIES. AND I APPRECIATE YOUR COMMENT. AND YOU'RE RIGHT.
20 AND I'VE APPRECIATED YOU AND YOUR STAFF FOR SHOWING UP AT
21 THOSE VERY PAINFUL MEETINGS AND HEARING FROM COMMUNITY. THE
22 COMMUNITY KNOWS THOSE INTERSECTIONS THAT ARE UNSAFE. PEOPLE
23 WHO LIVE IN HOUSES AT A T CAN TELL YOU THE NUMBER OF TIMES
24 CARS HAVE COME INTO THEIR LIVING ROOMS. AND SO HAVING THAT
25 OUTREACH AND THAT ONGOING MUTUAL COMMUNICATION, SO COMMUNITY



THE BOARD OF
SUPERVISORS

1 KNOWS, AND YOU AND YOUR ENGINEERS BENEFIT FROM THE LIVED
2 EXPERIENCE OF PEOPLE WHO HEAR SCREECHING TIRES AND SEE THE
3 EFFECTS OF POOR PLANNING AND LACK OF STREET SAFETY OVER
4 GENERATIONS. SO THANK YOU, I APPRECIATE THAT SUPPORT AND AGAIN
5 ONE-TIME FUNDING ISN'T THE SOLUTION TO THIS CHRONIC ISSUE SO
6 WE'LL CONTINUE TO PUSH TO MAKE SURE THAT THE RESOURCES ARE
7 AVAILABLE PARTICULARLY TO MAKE OUR VISION ZERO PLAN REAL.
8 THANK YOU, MADAM CHAIR.

9

10 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR HAHN.

11

12 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. THANK YOU. IT SEEMS
13 LIKE THIS WAS THE LAST YEAR'S DISASTER, BUT CERTAINLY MANY,
14 MANY HOMES WERE COMPROMISED ON THE PALOS VERDES PENINSULA DUE
15 TO THE ONGOING LAND MOVEMENT, AND YOU AND YOUR TEAM HAVE
16 RESPONDED THROUGH FLOOD CONTROL DISTRICT, CONSOLIDATED SEWER
17 MAINTENANCE DISTRICT. I KNOW I HAVE TRIED TO INVEST IN THE
18 DEWATERING WELLS, WHICH HAD SHOWED SOME SIGNIFICANT SLOWING
19 DOWN, BUT I THINK JUST RECENTLY THERE WAS A REPORT THAT THERE
20 ARE SOME AREAS THAT HAVE ACCELERATED AGAIN. SO YOUR BUDGET,
21 WHAT DO YOU SEE IN THIS BUDGET TO CONTINUE TO SUPPORT THE
22 HOMEOWNERS ON THE PENINSULA?

23

24 **MARK PESTRELLA:** YOU KNOW, SUPERVISOR, UNDER YOUR EMPOWERMENT
25 AND ON MY AUTHORITY WE HAVE REALLY EXPANDED THE FLOOD CONTROL



THE BOARD OF
SUPERVISORS

1 DISTRICT'S REACH, MEANING NOT EXPANDING ITS BOUNDARY, BUT
2 DECIDING THAT IT IS OUR JOB TO BE ENGAGED WITH COMMUNITY AT
3 ALL DIFFERENT LEVELS, PULLING DIFFERENT LEVERS. SO AS YOU
4 MENTIONED, JUST THE ADVICE OF THE FLOOD CONTROL ENGINEERS TO
5 YOUR COMMUNITY HAS MADE A BIG DIFFERENCE DECIDING,
6 PRIORITIZING WHAT THEY WANT TO INVEST IN INSTEAD OF INVESTING
7 EVERYTHING. I KNOW WORKING WITH THE CITY WE WERE SUCCESSFUL
8 AND WE GUIDED YOUR MONIES TO THEM FOR THAT PURPOSE. SO I THINK
9 WE NEED TO CONTINUE AND I WILL CONTINUE TO INVEST IN, REALLY
10 WHAT I WAS TALKING TO SUPERVISOR MITCHELL ABOUT IS
11 COMMUNICATING RISK AND PRIORITIZING WHAT WE CAN DO PHYSICALLY
12 TO IMPROVE THAT, BUT ALSO HOW WE CAN LEVERAGE, WHETHER IT'S
13 THE LAW OR LEVERAGE SPECIAL DISTRICTS TO BE COORDINATED IN
14 COMMUNICATING RISK TO COMMUNITY, SO THEY CAN MAKE GOOD
15 DECISIONS ABOUT THEIR SAFETY AND WHERE THEY WANT TO INVEST,
16 FOR INSTANCE. SO WE CONTINUE, YOU KNOW, WE'RE ACTIVE,
17 SUPERVISOR, I KNOW ROLLING HILLS ESTATES, WE RECONNECTED. WE
18 JUST STOOD UP AND RECONNECTED THE FIVE HOMES THAT WERE
19 DISCONNECTED FROM THE SEWER SYSTEM. THOSE ARE FUNDS THAT CAME
20 FROM THE CONSOLIDATED SEWER MAINTENANCE DISTRICT. WE ALSO
21 ADVOCATED FOR THEM AND ACTED AS A FIDUCIARY FOR THEM FOR
22 RELIEF FUNDS. AND I THINK THIS IS THE REGIONAL ROLE THAT
23 PUBLIC WORKS HAS TAKEN MORE RESPONSIBILITY FOR UNDER YOUR
24 EMPOWERMENT OF OUR DEPARTMENT. AND YOU'RE JUST GOING TO SEE
25 MORE OF THAT. I MEAN, I THINK IT'S PROVEN TO BE THAT IN



THE BOARD OF
SUPERVISORS

1 CLIMATE IN THESE TIMES THAT WE ARE BECOMING, AND WE HAVE BEEN
2 THE SAFETY NET WITH RESPECT TO INFRASTRUCTURE AND WITH RESPECT
3 TO PEOPLE'S HEALTH. AND THERE'S A LOT OF PRESSURE FOR US TO
4 CONTINUE TO ACT IN THAT WAY. AND THEN WE TALK ABOUT FUNDING.
5 AND SO AS SUPERVISOR BROUGHT UP, THE DISTRICT DOES NEED TO
6 TAKE A LOOK AT EITHER BORROWING OR POTENTIALLY NEW REVENUE
7 INCREASES BECAUSE THE SERVICES THAT THE FLUKE AND JOE DISTRICT
8 PROVIDES ARE ESSENTIAL AS YOU HAVE YOU BEEN EXPERIENCING IN
9 YOUR DISTRICT.

10

11 **SUP. JANICE HAHN:** JUST FOLLOWING UP ON THAT, WOULD THERE BE A
12 NUMBER THAT MAYBE YOUR DEPARTMENT HAS LOOKED AT THAT WOULD BE
13 A REASONABLE INCREASE AND IF NOT MAYBE THAT'S SOMETHING THAT
14 MIGHT BE THE FIRST STEP TO THE BOARD EVEN CONSIDERING ANY KIND
15 OF BONDING, BORROWING, SECURITIZING, OR, YOU KNOW, ASKING THE
16 RESIDENTS TO INCREASE IT.

17

18 **MARK PESTRELLA:** OUT OF THE GOOD ADVANCED PLANNING I'VE BEEN
19 STUDYING THAT. I'VE BEEN INFORMALLY POLLING THAT. WE'VE BEEN
20 DOING A ENGINEERS REPORT THAT DID ITS FIRST ESSENTIAL WORK IN
21 DETERMINING WHAT THAT COST MIGHT BE AND PREPARING FOR THE DAY
22 THAT YOU MIGHT MAKE A DECISION WHETHER WE GO FORWARD WITH
23 SOMETHING LIKE THAT.

24

25 **SUP. JANICE HAHN:** YEAH, KEEP US IN THE LOOP. AGAIN, IT'S NOT



THE BOARD OF
SUPERVISORS

1 AS MUCH FUN TO ASK YOUR VOTERS TO SUPPORT AN INCREASE IN SEWER
2 MAINTENANCE. IT'S NOT AS MUCH FUN AS A FIRE SERVICE BOND
3 MEASURE. THEY CAN RELATE MORE TO THAT. HOWEVER, I THINK HOW
4 YOU AND YOUR TEAM HAVE BEEN RESPONDING TO THESE DISASTERS, I
5 THINK THE PUBLIC HAS SEEN MORE OF YOU AND UNDERSTANDS A LITTLE
6 BIT MORE OF YOUR DEPARTMENT'S ROLE. SO THANKS AGAIN FOR ALL
7 THE TIMES YOU ALSO CAME OUT TO COMMUNITY MEETINGS AND MET WITH
8 HOMEOWNERS AND SHOWED WHAT THE COUNTY CAN DO TO SUPPORT THEM.
9 ON THE VISION ZERO, SO YEAH, I'M TOTALLY SUPPORTIVE. I THINK
10 IT'S A \$9 MILLION REQUEST FOR VISION ZERO AND ROAD SAFETY. IF
11 PROJECTS HAVE TO BE PRIORITIZED IN VISION ZERO, AND BY THE
12 WAY, WE ADOPTED A VISION ZERO PLAN IN 2019 AND WE SET A GOAL
13 OF ZERO TRAFFIC DEATHS ON UNINCORPORATED ROADWAYS BY 2035. YOU
14 KNOW, I THINK THE PUBLIC, IF THEY WERE LISTENING TO THIS,
15 WOULD PROBABLY WANT TO KNOW WHAT PROJECTS HAVE THE GREATEST
16 IMPACT ON LESS DEATHS. IS IT SPEED? IS IT SIGNALS? IS IT SPEED
17 BUMPS? IS IT DESIGN? IS IT OUTREACH? YOU KNOW, AND I THINK YOU
18 MIGHT HAVE TO DO SOME PRIORITIZING, BUT I WOULD THINK THAT THE
19 BETTER WAY TO DO THAT WOULD BE WHICH ONE HAS THE MOST IMPACTS
20 ON REDUCING DEATHS.

21
22 **MARK PESTRELLA:** IN FACT, WE'VE DONE THAT THROUGH THE ANALYSIS
23 THAT HAS BEEN DONE. WE'VE IDENTIFIED SPECIFIC CORRIDORS WHERE
24 WE BELIEVE WE COULD BE MOST EFFECTIVE IN REDUCING DEATHS IN
25 THE ROADWAY. WE HAVE IDENTIFIED THOSE CORRIDORS, AND WE HAVE



THE BOARD OF
SUPERVISORS

1 PLANS TO IMPLEMENT THEM. AGAIN, IT'S ABOUT FUNDING THOSE
2 CORRIDORS.

3

4 **SUP. JANICE HAHN:** RIGHT. I JUST KNOW WHEN WE SORT OF ASKED
5 WHAT THE LAUNDRY LIST WAS OF THOSE PROJECTS, THERE WAS A LOT
6 THERE AND I'M JUST WONDERING WHICH ONE OF THOSE HAS GREATEST
7 IMPACT ON REDUCING TRAFFIC DEATHS.

8

9 **MARK PESTRELLA:** YEAH, YOU MIGHT NOT LIKE THIS ANSWER, BUT IT'S
10 THROUGH ALL THREE THINGS. IT'S A COMBINATION, IN COMBINATION,
11 BECAUSE IT'S NOT A BLACK OR WHITE THING. IT'S LIKE YOU THROW
12 THE SWITCH ON ENFORCEMENT, THAT HAS ITS OWN RAMIFICATIONS OF
13 IT, BUT YOU ALSO NEED TO LOOK AT THE STREET DESIGN AND MAKE
14 SURE THAT YOU HAVE TRAFFIC CALMING IN THERE. BASICALLY WHAT
15 WE'RE TRYING TO DO IS SLOW PEOPLE DOWN. I MEAN THAT'S THE
16 BASIC THING IS IF YOU CAN GET THE SPEED DOWN. YOU KNOW A CAR
17 TRAVELING MAYBE 10 TO 15 MILES AN HOUR CAN KILL SOMEONE IF IT
18 HITS THEM. TWENTY-FIVE CERTAINLY IS DEVASTATING. JUST 25 MILES
19 AN HOUR IS DEVASTATING TO PEOPLE. YOU KNOW, I WAS DRIVING AT
20 PCH YESTERDAY AND THERE WAS A CYCLIST THAT WAS HIT ON PCH. AND
21 UNFORTUNATELY EVERY DAY, EVERY MONDAY, SUPERVISOR, I GET MY
22 STAFF REPORT AND ONE OF THE METRICS THAT IS ANNOUNCED TO ME IS
23 HOW MANY PEOPLE PASSED IN OUR ROADWAYS. AND I KNOW OUR MANAGER
24 OVER THIS HAS PUT THAT ZERO AS THEIR PERFORMANCE METRICS. AND
25 I THINK THAT'S THE SAME FOR EVERY COMMUNITY. WE WANT TO SEE



THE BOARD OF
SUPERVISORS

1 ZERO. I DON'T KNOW THAT WE'LL EVER TAKE THE RISK PART OF IT
2 OUT FOR HUMANS. HUMANS DO MAKE DECISIONS THAT ARE POOR
3 DECISIONS IN TERMS OF.

4

5 **SUP. JANICE HAHN:** BUT YEAH, ANYTHING WE CAN DO. YEAH, MY DAD
6 USED TO TALK ABOUT BAD DESIGNS THAT WERE POURED INTO CONCRETE.

7

8 **MARK PESTRELLA:** RIGHT, RIGHT. SO WE'VE IDENTIFIED THE DESIGN,
9 THE PLACES WHERE DESIGN IS--

10

11 **SUP. JANICE HAHN:** WHAT WE CAN CONTROL, THAT'S WHAT I THINK
12 THIS BOARD WANTS.

13

14 **MARK PESTRELLA:** THAT'S WHAT THE CORRIDOR PLANS ARE. WE FOUND
15 PLACES WHERE WE CONTROL THE DESIGN AND CAN MAKE A DIFFERENCE.
16 WE LOOKED AT THE NUMBER OF ACCIDENTS AND THEN WE PRIORITIZE
17 THOSE CORRIDORS AS THE MOST EFFECTIVE PLACES TO ACTUALLY DO
18 THAT.

19

20 **SUP. JANICE HAHN:** THANK YOU. AND I'M SURE YOU'VE PROBABLY
21 SHARED THAT WITH OUR OFFICES, BUT I WOULD LIKE TO SEE THAT
22 TOO, JUST THE WAY YOU JUST DESCRIBED IT. SO ONE OF THE LAWS
23 THAT THE STATE PASSED WAS CALIFORNIA'S DAYLIGHTING LAW AB 413
24 WHICH I DIDN'T KNOW WHAT THAT WAS. I THOUGHT IT HAD SOMETHING
25 TO DO WITH DAYLIGHT SAVINGS, BUT NO. THIS PROHIBITS PARKING



THE BOARD OF
SUPERVISORS

1 WITHIN 20 FEET OF OUR CROSSWALKS TO IMPROVE PEDESTRIAN SAFETY.
2 SO I'M SURE MOST PEOPLE DO NOT KNOW THAT THAT NOW EXISTS. IS
3 YOUR DEPARTMENT PLANNING TO MARK OR PAINT THE CURBS THAT ARE
4 20 FEET ON EITHER SIDE OF A CROSSWALK OR IS YOUR DEPARTMENT
5 GOING TO DO OUTREACH OR IS YOUR-- HOW DOES YOUR DEPARTMENT DO
6 YOU THINK INVOLVE IN THIS CALIFORNIA'S DAYLIGHTING LAW?

7

8 **MARK PESTRELLA:** AS THE ROAD COMMISSIONER, I NEED TO COMPLY
9 WITH THE LAW. SO WE'RE NOW ASSESSING ALL THE PLACES WHERE WE
10 HAVE THAT CONDITION AND THEN WE'LL BE COMING BACK TO YOU WITH
11 THE PLANS TO MITIGATE WHATEVER IT IS.

12

13 **SUP. JANICE HAHN:** RIGHT, BECAUSE I DO THINK, I MEAN, IN SOME
14 OF OUR COMMUNITIES, I KNOW, PARTICULARLY IN WALNUT PARK, I
15 MEAN, THE PARKING ISSUE IS ALREADY PROBLEMATIC. IT'S SO DENSE,
16 AND THERE'S ALREADY NOT ENOUGH STREET PARKING, SO NOW WE'RE
17 TAKING AWAY 20 FEET ON EITHER SIDE. I MEAN, I UNDERSTAND IT.
18 IT DOES MAKE FOR SAFETY, VISIBILITY OF THOSE IN OUR
19 CROSSWALKS. BUT I JUST WANT TO MAKE SURE, YOU KNOW, THAT
20 BEFORE WE BEGIN TICKETING PEOPLE, WHICH IS NOT IN YOUR
21 DEPARTMENT, SOMEHOW THEY KNOW, WHICH WOULD SEEM TO ME, A RED
22 CURB WOULD BE THE ONLY WAY THAT PEOPLE WOULD KNOW NOT TO PARK
23 THERE.

24

25 **MARK PESTRELLA:** RIGHT. IT WOULD TYPICALLY BE A LAW PASSED WITH



THE BOARD OF
SUPERVISORS

1 A RED CURB. WE NEED TO LOOK AT EVERY CONDITION. IT COULD BE
2 SLIGHTLY DIFFERENT. WE NEED TO COMPLY WITH THE LAW, AND WE
3 WILL DO THAT. WE'VE GOT TO HAVE A PLAN TO COMPLY WITH IT.
4 YOU'LL BE SEEING IN FUTURE BUDGETS WHERE WE'RE COMPLYING WITH
5 THAT LAW. JUST LIKE THE AMERICANS WITH DISABILITY ACT AND ANY
6 OTHER CHANGES THAT HAVE BEEN MADE TO THE ROADWAY, WE WANT TO
7 HAVE A WAY TO DO THAT. OF COURSE, WE WANT TO PRIORITIZE. AND
8 THAT GOES BACK TO VISION ZERO. WE'D BE PRIORITIZING WHERE HAVE
9 WE HAD THOSE INCIDENTS WITH SCHOOLS AND GET TO THEM FIRST.

10

11 **SUP. JANICE HAHN:** RIGHT. SO I AM PRETTY SURE THERE HAVE BEEN
12 TRAFFIC DEATHS WITH THE PEDESTRIAN IN A CROSSWALK BECAUSE OF
13 LOW VISIBILITY, BECAUSE OF CARS PARKED CLOSE. I JUST THINK
14 THIS IS SUCH A NEW VISION FROM THE STATE THAT IT'S GOING TO
15 TAKE SOME REAL IMPLEMENTATION DOWN AT THE LOCAL LEVEL. THANK
16 YOU. THANK YOU, MADAM CHAIR.

17

18 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. THAT IS ALL THE
19 QUESTIONS. WE APPRECIATE EVERYTHING YOU'RE DOING.

20

21 **MARK PESTRELLA:** THANK YOU, SUPERVISORS.

22

23 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. WE WILL NOW MOVE ON TO
24 HEAR FROM OUR DIRECTOR OF PARKS AND RECREATION, NORMA GARCIA-
25 GONZALEZ, DIRECTOR OF PARKS, REC, AND HER STAFF WILL MAKE A



THE BOARD OF
SUPERVISORS

1 PRESENTATION. AND BEFORE YOU START, NORMA, I ALSO WANT TO
2 THANK YOU AND YOUR TEAM FOR WHAT YOU DID TO STAND UP THE CAMP
3 FOR VICTIMS OF THE WILDFIRES. AND I KNOW THAT YOUR HUSBAND,
4 RAFAEL, HELPED AS WELL. AND I TELL PEOPLE THAT WAS NOT DRIVEN
5 BY THIS BOARD. THAT WAS DRIVEN BY YOU AND YOUR STAFF, AS WELL
6 AS THE LIFEGUARDS, WHICH WERE THE COUNSELORS. AND I SAW
7 FIRSTHAND BOTH THE POWER OF PROVIDING THIS RESOURCE NOT ONLY
8 TO THE FAMILIES BUT TO THE YOUTH, BUT ALSO I SAW THE IMPACT
9 THAT THESE FIRES HAVE HAD ON OUR YOUTH AND OUR KIDS. AND SO I
10 JUST WANT TO THANK YOU FOR TAKING THE INITIATIVE AND GOING THE
11 EXTRA MILE. IT WAS ABSOLUTELY INCREDIBLE.

12
13 **NORMA E. GARCIA-GONZALEZ:** THANK YOU, SUPERVISOR. GOOD MORNING,
14 SUPERVISOR, CEO, COUNTY COLLEAGUES, AND MEMBERS OF THE PUBLIC.
15 MY NAME IS NORMA E. GARCIA-GONZALEZ, AND I'M HONORED TO SERVE
16 AS A STEWARD OF YOUR PARK SYSTEM. WITH ME TODAY ARE ALINA
17 BOKDE, CHIEF DEPUTY DIRECTOR, MALOU RUBIO, ADMINISTRATIVE
18 DEPUTY, AND CHRISTINA ANGELES, DEPUTY DIRECTOR AND
19 ADMINISTRATOR FOR THE REGIONAL PARK AND OPEN SPACE DISTRICT.
20 AND IN THE AUDIENCE IS THE MIGHTY L.A. COUNTY PARKS EXECUTIVE
21 TEAM. L.A. COUNTY PARKS SERVES THREE ROLES. ONE, WE ARE THE
22 MUNICIPAL PARK AND RECREATION DEPARTMENT FOR UNINCORPORATED
23 COMMUNITIES. TWO, COUNTYWIDE AND FOR THE 10 MILLION RESIDENTS
24 AND ITS VISITORS, WE SERVE AS THE REGIONAL NATURAL AREAS AND
25 GARDEN PARK SYSTEM. AND THREE, THROUGH THE REGIONAL PARK AND



THE BOARD OF
SUPERVISORS

1 OPEN SPACE DISTRICT WE ADMINISTER MEASURE A ALLOCATIONS AND
2 GRANTS TO OVER 90 PUBLIC PARK AGENCIES AND NONPROFITS. IN THIS
3 CAPACITY OUR STAFF STEWARD 180 PARK FACILITIES WITH 1,200
4 BUILDINGS, 276 RESTROOMS THAT ARE CLEANED TWO TO THREE TIMES A
5 DAY BY OUR GROUNDS MAINTENANCE, PARTNER WITH 527 COMMUNITY-
6 BASED ORGANIZATIONS AND ENTITIES, AND PRESERVE SIGNIFICANT
7 ECOLOGICAL AREAS PROTECTING THE COUNTY'S CRITICAL HABITAT AND
8 ECOLOGY IN 16 WILDLIFE SANCTUARIES. LAST YEAR, OUR DYNAMIC
9 L.A. COUNTY PARK SYSTEM HAD OVER 15 MILLION VISITS AND HAD A
10 RECORD 8.5 MILLION PARTICIPANTS IN AN L.A. COUNTY PARK PROGRAM
11 DELIVERED BY STAFF AND PARTNERS. LAST YEAR WE MENTORED 473
12 YOUTH AT WORK OF WHICH 122 ARE NOW L.A. COUNTY PARK EMPLOYEES.
13 WE HAD OVER 47,000 TEEN VISITS TO OUR SPOT TEEN CENTERS. OUR
14 16 TEEN CENTERS ARE 100% GRANT-FUNDED IN PARTNERSHIP WITH THE
15 DEPARTMENT OF PUBLIC HEALTH AND PROBATION. AND THIS PAST JUNE,
16 WE OPENED THE SAN DIMAS RAPTOR RESCUE. ONLY ONE OF TWO AND THE
17 ONLY ONE IN THE URBAN COUNTY TO SERVE LOS ANGELES COUNTY AND
18 RESCUED 264 RAPTORS. FOR THE SECOND YEAR IN SEPTEMBER, THE
19 DEPARTMENT HELD 66 COMMUNITY PARK MEETINGS IN OUR LOCAL PARKS
20 AND IN OUR NATURE CENTERS TO ENGAGE THE PUBLIC IN THE
21 DEPARTMENT'S ANNUAL BUDGET PROCESS. WHILE MANY NEEDS WERE
22 IDENTIFIED, MINDFUL OF THE CURRENT ENVIRONMENT, WE ONLY
23 SUBMITTED THE MOST CRITICAL REQUEST BASED ON COMMUNITY INPUT
24 AND DEPARTMENT NEED. AS YOU WILL SEE, THESE BUDGET REQUESTS
25 ARE NOT NEW. THEY MIRROR LAST YEAR'S BUDGET REQUEST FOR WHICH



THE BOARD OF
SUPERVISORS

1 THE DEPARTMENT RECEIVED ONE-TIME FUNDING THAT WILL END THIS
2 COMING JUNE 30. THE DEPARTMENT'S BUDGET PRIORITIES ARE, ONE,
3 ENSURING STAFF SAFETY. TWO, CONTINUATION OF PREVENTION AND
4 CARE-FIRST PROGRAMMING FOR THE MOST VULNERABLE. THREE,
5 ADDRESSING STRUCTURAL DEFICITS IN EVERYDAY DEPARTMENT
6 OPERATIONS. OUR NUMBER ONE BUDGET PRIORITY IS TO ENSURE THE
7 SAFETY OF STAFF WHO ARE WORKING AT PARKS AT NIGHT, CLOSING
8 BUILDINGS, CLOSING RESTROOMS AND PARKING LOTS. THE REQUEST FOR
9 \$2.4 MILLION WILL CONTINUE TO FUND 138 PART-TIME RECREATION
10 STAFF ASSIGNED FOR EVENING COVERAGE HOURS AT PARKS. THIS WILL
11 CONTINUE TO ENSURE THAT TWO STAFF ARE ASSIGNED TO CLOSE EVERY
12 PARK AT NIGHT. THE SECOND PRIORITY REQUEST OF \$1.7 MILLION IS
13 FOR THE CONTINUANCE OF PREVENTION AND CARE FOR ITS PROGRAMMING
14 FOR YOUTH AND FAMILIES, ESPECIALLY SERVING UNINCORPORATED
15 COMMUNITIES. THIS FUNDING SUBSIDIZES YOUTH SPORTS AND REDUCES
16 FEES FROM AN AVERAGE OF \$165 PER YOUTH PER SPORT TO \$25.
17 OFFERING AFFORDABLE YOUTH SPORT IS A DATA-DRIVEN AND PROVEN
18 PREVENTION STRATEGY. THROUGH PROGRAM AFFORDABILITY AND
19 MENTORSHIP, YOUTH PARTICIPATION INCREASED FROM 5,000 YOUTH WHO
20 PAID FULL PRICE PRE-COVID TO 22,000 YOUTH WHO PARTICIPATED IN
21 SPORTS IN YOUR PARKS THIS YEAR. THIS FUNDING IS STRETCHED AND
22 LEVERAGED WITH PHILANTHROPIC AND PROFESSIONAL SPORT
23 PARTNERSHIPS WITH THE CLIPPERS, WITH THE DODGERS, WITH THE
24 RAMS, WITH USA LACROSSE, GASOL FOUNDATION, BEAT THE STREETS,
25 TECHBALL USA, VARIOUS PROFESSIONAL GOLF ASSOCIATIONS, L.A. 84



THE BOARD OF
SUPERVISORS

1 AND THE SPECIAL OLYMPICS. IT ALSO FUNDS L.A. COUNTY WHERE
2 GIRLS PLAY AND OUR ADAPTIVE SPORTS INITIATIVES AND PROGRAMS.
3 WHEN YOU FUND L.A. COUNTY PARKS, FUNDING GOES A LONG WAY. THE
4 \$1.7 MILLION EXTENDS BEYOND YOUTH SPORTS. IT SUPPORTS OUR
5 URBAN OVERNIGHT CAMPING PROGRAM IN THE SUMMER, SERVING 17,000
6 FAMILIES. IT ALSO FUNDS OUR FAMILY, COMMUNITY AND CULTURAL
7 PROGRAMMING, PROVIDING 239 PARK EVENTS, SERVING OVER 37,000
8 FAMILIES. THIS MONTH, WE HOSTED 61 LUNAR NEW YEAR PROGRAMS AT
9 OUR LOCAL PARKS. WE ARE NOW HOSTING 61 BLACK HISTORY MONTH
10 EVENTS CELEBRATING THE CULTURAL HISTORY DIVERSITY OF L.A.
11 COUNTY AND PRIDE IN THE PARKS, POOLS, AND OUTDOORS IS NEXT.
12 THE REQUEST FOR \$1.66 MILLION FOR AQUATIC STAFFING WILL
13 BACKFILL ONE-TIME ARPA FUNDING PAYING FOR 104 POOL LIFEGUARDS
14 AND 52 POOL LOCKER ROOM ATTENDANTS. THE STAFFING IS REQUIRED
15 FOR SAFE OPERATIONS OF OUR PUBLIC POOLS AND OUR FREE EVERYBODY
16 SWIMS PROGRAMMING PROVIDING THE PUBLIC WITH FREE ACCESS TO
17 POOLS DAILY. L.A. COUNTY PARKS HAS RAISED \$16 MILLION OF ITS
18 ONGOING REVENUE SINCE FISCAL YEAR 21-22 TO BACKFILL ARPA
19 FUNDING FOR THE RESTORATION OF AQUATICS AND RECREATION STAFF.
20 THE NEXT PRIORITY IS FUNDING REQUESTS FOR COST INCREASES
21 BEYOND THE DEPARTMENT'S CONTROL, CREATING AN ONGOING
22 STRUCTURAL DEFICIT IN THE BUDGET. SIMILAR TO OUR UTILITIES AT
23 HOME, THE COST OF UTILITIES CONTINUE TO RISE, PRIMARILY DUE TO
24 RATE INCREASES. THE DEPARTMENT'S BUDGET FOR UTILITIES AND FUEL
25 IS \$19 MILLION THIS FISCAL YEAR OUR ESTIMATED COST FOR



THE BOARD OF
SUPERVISORS

1 UTILITIES IS \$26 MILLION CREATING A \$7 MILLION STRUCTURAL
2 DEFICIT IN UTILITIES ALONE. AND NEXT FISCAL YEAR, OUR
3 ESTIMATED COST IS \$28 MILLION DUE TO RATE INCREASES ALONE,
4 CREATING A \$9 MILLION STRUCTURAL DEFICIT IN OUR BUDGET. I WANT
5 TO REMIND THE PUBLIC WHO IS WATCHING THAT YOUR L.A. COUNTY
6 PARKS SERVE AS YEAR-ROUND COOLING CENTERS, HEATING CENTERS,
7 AND EMERGENCY CENTERS. RIGHT NOW PAMELA PARK IS SERVING AS AN
8 EMERGENCY SHELTER 24-7 FOR MEMBERS OF THE ALTADENA COMMUNITY
9 WHO WERE DISPLACED BY THE EATON FIRE. THE SAME STRUCTURAL
10 DEFICIT SCENARIO APPLIES FOR ESCALATING COST FOR SERVICE
11 CONTRACTS AND SERVICES RENDERED BY COUNTY DEPARTMENTS. YOUR
12 L.A. COUNTY PARK URBAN TREE CANOPY SERVES AS THE LUNGS OF LOS
13 ANGELES COUNTY. WE STEWARD HUNDREDS OF THOUSANDS OF TREES OVER
14 32,000 ACRES OF PARKLAND. HOWEVER, CLIMATE CHANGE, DROUGHT
15 CONDITIONS, AND BEETLE INFESTATIONS HAVE HAD A DETRIMENTAL
16 IMPACT ON OUR TREE HEALTH. THE DEPARTMENT'S TREE INVENTORY
17 IDENTIFIED 2,300 DEAD OR DYING TREES IN NEED OF URGENT
18 REMOVAL. THE DEPARTMENT'S 13-MEMBER TREE MAINTENANCE CREW IS
19 TRYING TO TACKLE THIS ISSUE, BUT CAN ONLY RESPOND TO
20 EMERGENCIES. I WOULD LIKE TO THANK THIS BOARD AND THE CEO FOR
21 PROVIDING \$1 MILLION OF ONE-TIME FUNDING IN FISCAL YEAR 2024-
22 25 TO HELP ADDRESS THIS NEED. WE ARE MAKING THE SAME REQUEST
23 IN OUR BUDGET AND STAND READY WITH OUR CONSERVATION CORE
24 PARTNERS TO INVEST IN THE HEALTH OF OUR URBAN TREE CANOPY.
25 FORTY-SIX PERCENT OF OUR PARK FACILITIES ARE 50 YEARS OLD. IN



THE BOARD OF
SUPERVISORS

1 FACT, WE HAVE SEVERAL PARKS THAT DATE BACK TO THE WORKS
2 PROGRESS ADMINISTRATION, A PROGRAM UNDER PRESIDENT ROOSEVELT'S
3 NEW DEAL WHICH STARTED IN 1935. MOST OF OUR PARK
4 INFRASTRUCTURE WAS NOT INCLUDED IN THE COUNTY'S REINVESTMENT
5 PROGRAM. THIS PARK INFRASTRUCTURE INCLUDES BUT IT'S NOT
6 LIMITED TO OUR 197 PLAYGROUNDS, OUR 415 PICNIC SHELTERS, 475
7 SPORT FIELDS, 40 SWIMMING POOLS, 23 SPLASH PADS, AND THOUSANDS
8 OF ACRES THAT REQUIRE BRUSH CLEARANCE AND DUE TO CLIMATE
9 CHANGE, REQUIRE SPECIALIZED MAINTENANCE AND MANAGEMENT PLANS.
10 COMPOUNDING OUR DEFERRED MAINTENANCE NEEDS ARE THE INCREASED
11 DAMAGES TO OUR PARKS CAUSED BY THEFT AND VANDALISM. IN THE
12 LAST 12 MONTHS, THERE WERE OVER 650 THEFTS AND VANDALISM
13 INCIDENCES REPORTED IN OUR PARKS. FOR EXAMPLE, AT MAGIC
14 JOHNSON PARK OVER 6 MILES OF COPPER WIRE WAS STOLEN. THIS
15 IMPACTING OUR SECURITY LIGHTING IN A PARK SPANNING 100 ACRES.
16 THE COST FOR REPLACEMENT WAS OVER \$350,000. THREE FISCAL YEARS
17 AGO, THIS BOARD WITH THE RECOMMENDATION OF THE CEO ALLOCATED
18 \$5 MILLION ONE-TIME FUNDING THAT WAS USED OVER A TWO-YEAR
19 PERIOD TO ADDRESS DEFERRED MAINTENANCE. OUR REQUEST IS FOR \$3
20 MILLION IN FUNDING TO ADDRESS PRIORITY DEFERRED MAINTENANCE
21 AND THESE TYPES OF EMERGENCIES. NEXT SLIDE. BEFORE YOU ARE
22 ADDITIONAL UNMET NEEDS ADDRESSING BUDGET REQUESTS FOR DEFERRED
23 MAINTENANCE THAT IMPACT STATE AND FEDERAL CONTRACT COMPLIANCE
24 AT REGIONAL PARKS AS WELL AS FUNDING REQUESTS FOR OPERATION
25 AND MAINTENANCE FOR NEW PARK FACILITIES IN YOUR RESPECTIVE



THE BOARD OF
SUPERVISORS

1 DISTRICTS. AND LET ME SHARE WITH YOU WE ARE WORKING REALLY
2 HARD TO KEEP THAT NUMBER TO ONLY WHAT IS NEEDED BECAUSE OF
3 THIS BUDGET CLIMATE. NEXT SLIDE. THE DEPARTMENT'S BUDGET
4 PRESSURES ARE THEMATIC OF OUR BUDGET PRIORITIES AND REQUESTS,
5 BUT THEY ARE COMPOUNDED FURTHER BY THE DEVASTATING IMPACTS OF
6 THE WIND STORMS, THE EATON FIRE, AND ON THE HEELS OF THE EATON
7 FIRE, THE HUGHES FIRE. THE FIRST BUDGET PRESSURE IS A GROWING
8 DEFICIT FOR ESSENTIAL OPERATIONS, WHICH INCLUDES UTILITIES AND
9 PARK SERVICES AND SUPPLIES. COST INCREASES AND INFLATION WITH
10 THE SAME BUDGET AMOUNT HAS DECREASED OUR ABILITY TO PURCHASE
11 BASIC PARK SERVICES AND SUPPLIES. AND I'M GOING TO USE A VERY
12 BASIC EXAMPLE THAT OUR PUBLIC CAN IDENTIFY WITH. OUR 276
13 PUBLIC PARKS RESTROOMS ARE OPEN 7 DAYS A WEEK, 364 DAYS A
14 YEAR. THE PRICE FOR A BOX OF TOILET PAPER HAS ALMOST DOUBLED.
15 OUR BUDGET IS FOR \$28 PER BOX, BUT OUR ACTUAL COST IS \$48 PER
16 BOX. SOMETHING THAT EVERYONE CAN IDENTIFY WITH. THE SECOND
17 BUDGET PRESSURE IS THEFT AND VANDALISM, AS THESE INCIDENTS
18 HAVE INCREASED OUR OPERATIONAL COST. I SPOKE EARLIER ABOUT THE
19 6 MILES TRAIL OF COPPER WIRE THEFT. THIS IS HAPPENING
20 COUNTYWIDE. AT ARCADIA POOL, THE POOL BUILDING DOORS, GATES
21 AND WINDOWS WERE VANDALIZED, RESULTING IN SHATTERED GLASS
22 DEBRIS FALLING INTO THE POOL, NECESSITATING TENS OF THOUSANDS
23 OF DOLLARS TO REPAIR OR REPLACE THE WINDOWS, THE GATE AND THE
24 DOOR, AS WELL AS DRAIN, CLEAN, AND REFILL THE POOL. THE
25 REFILLING THE WATER ALONE WAS \$20,000. THIS WAS NOT AN



THE BOARD OF
SUPERVISORS

1 ISOLATED INCIDENT. LASTLY, ENSURING STAFF SAFETY AND A
2 CONTINUITY OF JOB PATHWAYS IS KEY TO THE STABILITY OF YOUR
3 PARK STAFF. IN PARTNERSHIP WITH THE DEPARTMENT OF ECONOMIC
4 OPPORTUNITY AND HUMAN RESOURCES, WE HAVE CREATED A LOCAL
5 HIRING PATHWAY FOR OUR RECREATION WORKFORCE. THIS STARTS WITH
6 THE HIRING OF YOUTH THAT WORK IN OUR LOCAL PARKS FROM OUR
7 LOCAL COMMUNITIES. THEN THEY ARE HIRED AS PARK AIDES, L.A.
8 COUNTY EMPLOYEES, AND THEN THEY PROMOTE UP TO PART-TIME
9 RECREATION LEADERS AND THEN TO FULL-TIME PERMANENT RECREATION
10 LEADERS. ANY DISRUPTION TO THIS JOB PATHWAY HAS A DOMINO
11 EFFECT ULTIMATELY IMPACTING OUR COMMUNITIES WITH DEFICIENT
12 PARK COVERAGE, DEFICIENT PROGRAMS AND SERVICES AS WELL AS
13 STAFF HIRING, DEFICIENT STAFF HIRING AND MORALE. NEXT SLIDE.
14 ON BEHALF OF THE L.A. COUNTY PARK STAFF, I WOULD LIKE TO
15 CONVEY OUR CONDOLENCES TO THE FAMILIES AND COMMUNITIES WHO
16 HAVE BEEN SO DEVASTATED BY THE FIRES. THE EATON FIRE HAD A
17 SIGNIFICANT IMPACT ON ALTADENA'S BELOVED PUBLIC PARKS. WHILE
18 WE WERE MOBILIZING OUR CARE CAMP, WE WERE ALSO SIMULTANEOUSLY
19 SECURING FENCING AND ASSESSING OUR BURNED AND DAMAGED PARKS
20 AND INFRASTRUCTURE. ALL SIX PARKS SUSTAINED FIRE DAMAGE AT
21 VARYING DEGREES. TWENTY-ONE PARK STRUCTURES WERE COMPLETELY
22 LOST. SEVEN ADDITIONAL STRUCTURES WERE DAMAGED. WE LOST OUR
23 RESIDENT ANIMAL AMBASSADORS LOCATED IN THE EATON CANYON NATURE
24 CENTER. HUNDREDS OF TREES LOST, OVER 200 ACRES OF HABITAT AND
25 ECOLOGY IN OUR NATURAL AREA WAS BURNED, AND MANY MILES OF



THE BOARD OF
SUPERVISORS

1 TRAILS HAVE VANISHED DUE TO THE DESTRUCTIVE COMBINATION OF
2 FIRE AND SUBSEQUENT FLOODING. WHILE OUR GROUNDS MAINTENANCE
3 AND TRADES WITH THE SUPPORT OF THE CONSERVATION COURSE HAVE
4 CONDUCTED SIGNIFICANT TREE DEBRIS REMOVAL AND DEBRIS AND
5 REPAIRS HAVE BEGUN, DAUNTING REBUILDING AND WORK REMAINS.
6 ALTADENA PARKS REMAIN CLOSED AND AS A RESULT WILL IMPACT THE
7 DEPARTMENT'S REVENUE DUE TO OUR INABILITY TO OFFER FACILITY
8 RENTALS, CONTRACT CLASSES AND CONCESSIONS, NOT TO MENTION
9 PROGRAMMING. MY TEAM IS WORKING FEVERISHLY WITH CONSULTANTS TO
10 FINALIZE THE DAMAGE ASSESSMENTS FOR FEMA REIMBURSEMENTS AND
11 DEVELOP COST ESTIMATES FOR THE REBUILDING OF OUR PARK SYSTEM
12 IN ALTADENA. WE HAVE PARTNERED WITH THE L.A. COUNTY PARKS
13 FOUNDATION TO ENGAGE PHILANTHROPIC PARTNERS IN THIS ENDEAVOR.
14 IN CONCLUSION, I WANT TO RECOGNIZE THE HEROIC AND SHEROIC
15 EFFORT OF THE L.A. COUNTY PARK STAFF. EVERY DIVISION OF OUR
16 OPERATION CAME TOGETHER FOR CARE CAMP, SERVING EVACUATED AND
17 DISPLACED YOUTH FROM THE EATON FIRE. IN PARTNERSHIP WITH THE
18 DEPARTMENT OF MENTAL HEALTH AND PUBLIC HEALTH, MUTUAL AID PARK
19 AND RECREATION CITIES FROM EVERY ONE OF YOUR DISTRICTS AND
20 OVER 80 PROGRAM PARTNERS, TOGETHER WE CREATED A BEST PRACTICE
21 FOR CHILDREN IMPACTED IN CATASTROPHIC EVENTS. CARE CAMP SERVED
22 2,700 YOUTH, 36,000 MEALS, SERVED 16 SCHOOLS WITH 3 WEEKS OF
23 CARE, PLAY, AND TRAUMA RECOVERY. SUPERVISORS CARE CAMP
24 EMBODIES THE COMMITMENT TO PUBLIC SERVICE AND THE HEART OF
25 YOUR L.A. COUNTY PARK STAFF. THIS CONCLUDES MY PRESENTATION.



THE BOARD OF
SUPERVISORS

1 MY TEAM AND I ARE HERE AND READY TO ANSWER YOUR QUESTIONS.

2

3 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. AND I JUST WANT TO
4 ECHO, I MEAN, I SAW FIRSTHAND, AND I MENTIONED YOUR HUSBAND,
5 RAFAEL, BECAUSE HE BROUGHT A BAND AND THEY HAD A CONCERT. AND
6 WHEN I SAY I SAW THE IMPACT THAT THIS HAD ON OUR YOUTH, I
7 MEAN, ONE LITTLE BOY BURST INTO TEARS BECAUSE HE WAS AFRAID
8 HIS MOM WASN'T GOING TO COME HOME, THAT SHE WAS GOING TO CATCH
9 ON FIRE. AND HAVING MENTAL HEALTH THERE TO HELP THEM WORK
10 THROUGH THAT WAS VITAL. BUT I CAN'T SAY, I TELL PEOPLE THAT
11 REFLECTS THE COUNTY, THAT REFLECTS THE HEART OF PEOPLE THAT
12 ARE IN PUBLIC SERVICE THAT TAKE THE INITIATIVE RECOGNIZING
13 THAT PARENTS NEEDED THE ABILITY TO FIGURE OUT WHERE THEY WERE
14 GOING TO GO NEXT. AND THIS GAVE THEM AN OPPORTUNITY TO DROP
15 THEIR CHILDREN OFF KNOWING THEY'D BE SAFE BUT AT THE SAME TIME
16 GETTING SUPPORT SO THAT THEY COULD GO AND FIGURE OUT AND
17 NAVIGATE THE NEXT CHAPTER IN THEIR LIVES. SO I'LL SAVE MY
18 QUESTIONS UNTIL THE END. WE'LL START WITH SUPERVISOR HAHN.

19

20 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR, AND THANK YOU FOR
21 THAT PRESENTATION. YOU KNOW, I'M GOING TO ASK ABOUT OUR
22 EXTENDED SUMMER SWIM SEASON. IT'S JUST SO OBVIOUS THAT NOW,
23 ALMOST LIKE FIRE SEASON, DOESN'T REALLY HAVE A CERTAIN SEASON.
24 OUR HOT SUMMER STARTS LATE AND GOES LONG WAY INTO THE FALL.
25 AND IT'S SO IMPORTANT THAT WE HAVE AT LEAST THIS RESOURCE FOR



THE BOARD OF
SUPERVISORS

1 PEOPLE TO COOL DOWN AND CONTINUE TO SWIM DAY. SOME ARE OPEN IN
2 THE EVENINGS. SO LAST YEAR WE USED ONE-TIME FUNDS TO PAY FOR
3 YOUR LIFEGUARD POSITIONS AND THIS YEAR YOU SAID YOU'RE
4 REQUESTING \$1.6 MILLION FOR POSITIONS AND I THINK YOU SAID 104
5 LIFEGUARDS. SO DO WE HAVE ENOUGH LIFEGUARDS RIGHT NOW TO CARRY
6 OUT OUR EXTENDED SUMMER SEASON THIS YEAR?

7
8 **NORMA E. GARCIA-GONZALEZ:** SUPERVISOR, I AM SO PROUD, IN
9 PARTNERSHIP WITH THE DEPARTMENT OF HUMAN RESOURCES, CEO AND
10 JOE NIKITA WAS PERSONALLY ENGAGED IN MEETING WEEKLY WITH MY
11 CHIEF DEPUTY, ALINA BOKDE, I WANT TO THANK HER AS WELL. WE HAD
12 THE MOST ROBUST HIRING PROGRAM FOR LIFEGUARDS. AND I WILL SAY
13 I WAS THE ONLY LARGE PARK AND RECREATION AGENCY THAT WAS OPEN
14 TO ALL OF ITS POOLS. AND THIS IS KIND OF NATIONWIDE BECAUSE
15 THIS WAS A RESIDUE OF COVID AND POOLS CLOSED DOWN FOR TWO
16 YEARS. SO WE ARE VERY PROUD THAT WE BUILD ON. AND THIS YEAR'S
17 RECRUITING IS MUCH SMOOTHER THAN LAST YEAR BECAUSE WE BUILD ON
18 ATTRITION. SO THOSE LIFEGUARDS THAT ARE NOW IN COLLEGE OR NOW
19 HAVE CAREERS, WE ARE NOW BACKFILLING, WHICH IS HOW IT'S
20 SUPPOSED TO BE. WE'RE BACKFILLING, BUT WE'VE HAD REALLY GOOD
21 RECRUITMENT. AND OUR RECRUITMENT FOR LIFEGUARDS IS YEAR-ROUND,
22 BUT WE STAND READY TO OPEN IF THE FUNDING IS AVAILABLE.

23
24 **SUP. JANICE HAHN:** NOW, IS THIS GOING TO BE A YEARLY SORT OF
25 FIGHT TO ASK FOR THESE FUNDS, OR IS THIS SOMETHING THAT WE SEE



THE BOARD OF
SUPERVISORS

1 FINALLY, MAYBE THE QUESTION GOES TO FESIA. DO YOU SEE THIS AS
2 A PROGRAM THAT WE CAN GET ON AN ONGOING FUNDING STREAM FOR OR
3 IS THIS SOMETHING THAT WE ALL ARE GOING TO FIGHT FOR OUR
4 PUBLIC EVERY YEAR TO KEEP THESE POOLS OPEN WITH QUALIFIED
5 LIFEGUARDS?

6

7 **FESIA DAVENPORT:** SUPERVISOR, UNDER IDEAL CIRCUMSTANCES, PARKS
8 WOULD BE ABLE TO HAVE ONGOING FUNDING FOR THIS PROGRAM. AND
9 THIS IS, YOU KNOW, SHE HAS DATA, THE PROGRAM IS VERY WELL
10 RECEIVED, AND THERE ARE A HUNDRED OTHER, YOU KNOW, INITIATIVES
11 BY YOUR COUNTY DEPARTMENTS THAT HAVE DATA THAT ARE ALSO VERY
12 WELL RECEIVED. AND SO IT REALLY COMES DOWN TO TWO THINGS. IT'S
13 FUNDING AVAILABILITY. OFTENTIMES MY OFFICE WILL USE ONE-TIME
14 FUNDING PARTICULARLY WHEN WE GET A MOTION AND THE BOARD WILL
15 SAY DO THIS EXPEDITIOUSLY. WHAT COMES TO MIND IS THE HAVING
16 TWO STAFF TO CLOSE AT NIGHT. THE IDEA IS TO USE THE ONE-TIME
17 FUNDING STRATEGICALLY AS A BRIDGE UNTIL WE CAN GET TO A TIME
18 WHERE THERE IS ONGOING FUNDING. SO I CAN'T SIT HERE TODAY WITH
19 HUNDREDS OF MILLIONS OF DOLLARS OF REQUESTS THAT WE HAVE FROM
20 DEPARTMENTS TO SAY, YES, THIS WILL BE FUNDED, BUT I UNDERSTAND
21 THAT IT IS A PRIORITY FOR THE BOARD AND WE'RE GOING TO TAKE
22 THAT INTO CONSIDERATION.

23

24 **SUP. JANICE HAHN:** OKAY, THANK YOU FOR THAT. NORMA, ALSO YOU
25 NOTED THAT YOU NEED NEW FUNDS FOR THINGS LIKE DEFERRED



THE BOARD OF
SUPERVISORS

1 MAINTENANCE AND DAMAGE TO PARK INFRASTRUCTURE. AND AGAIN, I
2 FEEL LIKE A LOT OF THE PRIORITIES ARE CERTAINLY, WE'RE ALL
3 GOING TO LEAN INTO WHAT HAPPENED WITH THE FIRES. BUT I ALWAYS
4 THINK ABOUT DEFERRED MAINTENANCE AS HITTING MY SOUTH COAST
5 BOTANICAL GARDEN DRIVEWAY COMING INTO THAT PARKING LOT. AND IT
6 GETS WORSE EVERY YEAR BECAUSE IT'S BUILT ON A LANDFILL BUT
7 IT'S SUCH A BAD WAY TO ENTER THAT REALLY SPECIAL COUNTY PARK.
8 DO YOU HAVE THINGS REGULARLY IN YOUR BUDGET THAT WOULD BE FOR
9 PARKING LOTS, POOL REPAIRS, PLAYGROUNDS, OR IS THAT SOMETHING
10 NOT IN YOUR-- BECAUSE IT DOES SEEM LIKE THIS HAS NEVER BEEN IN
11 ANYBODY'S BUDGET. IT'S NOT REALLY IN PUBLIC WORKS'S BUDGET,
12 AND IT DOESN'T SEEM LIKE IT'S IN YOUR BUDGET EITHER.

13
14 **NORMA E. GARCIA-GONZALEZ:** SUPERVISOR, ONE OF OUR MY PRIORITIES
15 IS ASKED TO REQUEST ONGOING FUNDING OR ONE-TIME FUNDING. AND I
16 JUST WANT TO THANK THE CEO BECAUSE TWO YEARS AGO THEY FUNDED,
17 THEY PROVIDED US \$5 MILLION TO ADDRESS DEFERRED MAINTENANCE
18 PRIORITIES. AND IN OUR BUDGET MEETING WITH THE CEO WE'VE
19 TALKED ABOUT A STUDY TO LOOK AT OUR PARK INFRASTRUCTURE. SO I
20 JUST REALLY WANT TO APPRECIATE THE PARTNERSHIP TO LOOK AT A
21 STUDY SO THAT WE CAN IDENTIFY PRIORITY NEEDS FOR THE
22 DEPARTMENT FOR MAINTENANCE.

23
24 **SUP. JANICE HAHN:** RIGHT, SO, FESIA, I DO KNOW THAT YOU LEAD
25 THE FACILITIES REINVESTMENT PROGRAM, WHICH IS THERE TO REPAIR



THE BOARD OF
SUPERVISORS

1 COUNTY FACILITIES, BUT I UNDERSTAND THAT 90% OF PARKS'S ASSETS
2 ARE NOT A PART OF THIS PROGRAM. AND GIVEN THAT THEY'RE NOT
3 REALLY A REVENUE GENERATING DEPARTMENT AND ARE LARGELY FUNDED
4 BY NCC, I DON'T SEE ANY WAY THEY KEEP UP WITH THE MAINTENANCE
5 AND THE REPAIRS IN AND AROUND THEIR FACILITIES. IS IT FEASIBLE
6 THAT THEY WOULD BE A PART OF THIS IN THE FUTURE?

7

8 **FESIA DAVENPORT:** SO SUPERVISOR, I THINK THAT'S THE POINT THAT
9 NORMA WAS JUST MAKING. THE FACILITIES REINVESTMENT FUND IS
10 BASICALLY YOUR DEFERRED MAINTENANCE FUND. THE COUNTY HAS
11 SLIGHTLY UNDER A BILLION DOLLARS IN DEFERRED MAINTENANCE JUST
12 ON OUR BUILDINGS. IT WAS NEVER INTENDED, AS FAR AS I KNOW, TO
13 ADDRESS LIKE THE IMPLEMENTS OF PARKS, LIKE THE GOLF COURSE OR,
14 YOU KNOW, THE PARK BENCH OUTSIDE. BUT WHAT NORMA AND I HAVE
15 TALKED ABOUT IS PIVOTING. LET'S DO A FEASIBILITY STUDY TO SEE
16 THE SCALE AND THE SCOPE OF THE NEED. AND THE OTHER THING THAT
17 WE WILL HAVE TO INCLUDE IN THAT IS EACH YEAR WE HAVE NEW PARKS
18 THAT ARE COMING ONLINE THAT WE HAVE NO CONTROL OVER AND WE
19 HAVE TO STAFF THOSE PARKS. AND SO THE FUNDING THAT WE COULD
20 PLACE INTO A FACILITIES FUND FOR PARKS IS ALSO BEING USED TO
21 ADDRESS LIKE THESE OTHER NEEDS AND SO I THINK IT COMES DOWN TO
22 AN ISSUE OF SCARCITY AND WHEN YOU HAVE SCARCITY WE HAVE TO
23 PRIORITIZE AND I THINK THAT'S WHAT WE HAVE AGREED TO DO. SO WE
24 NEED A PLAN, WHAT IS THE COST, WHAT ARE ALL THE FACILITIES.
25 NOT THE FACILITIES BUT THE DRIVEWAY ETC.



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** RIGHT, IT'S THEIR MAINTENANCE AND REPAIRS
3 TOO WHICH AGAIN IT JUST SEEMS LIKE THIS WOULD BE THE RIGHT
4 PLACE TO, NO PUN INTENDED, PARK THEIR NEEDS IS IN THIS
5 FACILITIES REINVESTMENT PROGRAM THAT IS THERE TO REPAIR OUR
6 FACILITIES.

7

8 **FESIA DAVENPORT:** UP UNTIL THIS TIME, FACILITIES I THINK HAS
9 BEEN DEFINED STRICTLY AS BUILDINGS. THAT'S WHAT DEFERRED
10 MAINTENANCE WOULD NORMALLY GO TO. THIS WOULD BE BOTH A PIVOT
11 AND AN EXPANSION AND SO WE NEED PARKS TO GET THE STUDY DONE SO
12 WE CAN SEE THE SCALE, SCOPE, AND THE MAGNITUDE OF WHAT WE'RE
13 ACTUALLY TALKING ABOUT.

14

15 **SUP. JANICE HAHN:** OKAY, AND IS THAT SOMETHING YOU'RE GOING TO
16 DO? YEAH, BECAUSE I JUST THINK THAT MAKES A LOT OF SENSE.
17 OTHERWISE, I JUST DON'T SEE HOW YOU KEEP UP AT ALL WITH SOME
18 OF THESE NEEDS FOR YOUR MAINTENANCE AND REPAIRS AND FOR THINGS
19 LIKE YOUR PARKING LOTS, WHICH JUST, THERE'S NOWHERE TO FUND
20 THAT WITH. THANK YOU. THANK YOU, MADAM CHAIR.

21

22 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR MITCHELL?

23

24 **FESIA DAVENPORT:** THANK YOU. BEFORE I START, IF I COULD JUST
25 ASK THE CEO, YOU JUST SAID THAT PARKS ARE COMING ONLINE AND WE



THE BOARD OF
SUPERVISORS

1 HAVE NO CONTROL OVER THAT. TELL ME WHAT YOU MEANT BY THAT.

2

3 **NORMA E. GARCIA-GONZALEZ:** YEAH, SO THERE ARE TWO WAYS I
4 UNDERSTAND THAT PARKS ARE BROUGHT ONLINE. ONE IS THROUGH THE
5 VESTIGES OF A MEASURE, IT MIGHT HAVE BEEN CALLED PROP A OR
6 MEASURE A, I DON'T WANT TO CONFUSE IT WITH THE CURRENT MEASURE
7 A. AND WHAT THAT DID IS THAT PROVIDED FUNDING TO BRING PARKS
8 ONLINE. WHAT THE FUNDING DOESN'T COVER, HOWEVER, IS THE
9 STAFFING AND ALL OF THE IMPLEMENTS NECESSARY TO ADDRESS THOSE
10 PARKS. SO WHAT HAPPENS IS, IS WHEN PARKS COMES IN AND DOES
11 THEIR BUDGET, THEY HAVE ALL OF THESE EXISTING NEEDS AND THEN
12 THEY SAY, OH, AND BY THE WAY, I HAVE THREE NEW PARKS THAT I
13 HAVE TO FUND. AND SO IT FORCES US TO CHOOSE SOMETIMES BETWEEN
14 THE NUMBER OF STAFF THAT WE CAN FUND FOR AQUATICS OR FOR
15 SAFELY CLOSING PARK FACILITIES AND THEN VERSUS FUNDING THESE
16 NEW PARKS. THE OTHER WAY THAT THE PARKS COME ONLINE ARE BOARD
17 OFFICES. SO BOARD OFFICES WILL DEVELOP PARKS, GRATEFUL FOR
18 THAT TO HAPPEN, BUT THE FUNDING DOESN'T COME WITH THE
19 SUFFICIENT AMOUNT OF FUNDING FOR STAFFING AND THE IMPLEMENTS,
20 AND WE HAVE TO FIGURE IT OUT.

21

22 **SUP. HOLLY J. MITCHELL:** SO THE BALLOT MEASURES DON'T ALLOW FOR
23 ONGOING STAFFING AND MAINTENANCE. THAT'S WHY BALLOT BOX
24 BUDGETING CAN BE TRICKY. BUT WE'VE LOOKED INTO THAT THE BALLOT
25 MEASURES DON'T ALLOW FOR THAT.



THE BOARD OF
SUPERVISORS

1

2 **NORMA E. GARCIA-GONZALEZ:** SO MEASURE A, SUPERVISOR, THERE IS
3 FOR IF PARK INFRASTRUCTURE IS PAID FOR WITH MEASURE A, THERE
4 IS A PROVISION FOR 15% OF THAT FUNDING TO GO TO MAINTENANCE
5 AND OPERATIONS. I THINK THE BIGGEST ISSUE IS THAT MEASURE A
6 AND I THINK THE HISTORY OF MEASURE A IS THAT...

7

8 **FESIA DAVENPORT:** THIS IS THE OLDER MEASURE A, NOT THE CURRENT
9 MEASURE A.

10

11 **NORMA E. GARCIA-GONZALEZ:** YEAH THE PARK MEASURE A, \$100
12 MILLION IS DIVIDED BETWEEN 90 PUBLIC PARK AGENCIES. SO WHAT
13 REALLY IS AVAILABLE TO EACH AGENCY IS SHRINKING. SO I THINK
14 ALL OF US REALLY ARE IN THE SAME BOAT THAT WE WANT TO BUILD
15 PARKS, ESPECIALLY WHERE PARKS ARE NEEDED THE MOST, BECAUSE OUR
16 PARK NEEDS ASSESSMENT, OUR MEASURE A REALLY POINTS TO THAT
17 NEED TO BUILD THOSE PARKS, BUT THE FUNDING AND AVAILABILITY TO
18 ACTUALLY CREATE THOSE PARKS. AND I JUST WANT TO MENTION, WE
19 WORK WITH THE CEO TO CREATE A FIVE-YEAR LOOK OUT FOR THESE
20 PARKS. SOME PARKS LIKE WISHING TREE TOOK 30 YEARS SO IT
21 STARTED TWO PREVIOUS SUPERVISORS. YOU HAD PARKS LIKE WALNUT
22 PARK THAT TOOK 12 YEARS TO CREATE. ST. GABRIEL RIVER PARK, 15
23 YEARS. SO SOME OF THESE PARKS EXTEND BEYOND A SUPERVISORIAL
24 BOARD AND THEIR FUNDING THAT WE RECEIVED FROM PUBLIC FUNDING
25 BECAUSE WE TRY TO GET AS MUCH PUBLIC FUNDING FROM DIFFERENT



THE BOARD OF
SUPERVISORS

1 SOURCES OF FUNDING. AND SO WHEN WE OPEN OUR PARKS, BECAUSE
2 WE'VE TAKEN PUBLIC DOLLARS FROM VARIOUS SOURCES, WE ARE
3 REQUIRED TO MAKE THEM AVAILABLE TO THE PUBLIC.

4
5 **SUP. HOLLY J. MITCHELL:** AND WITH THAT, SO CAN YOU WALK ME
6 THROUGH THE CRITERIA YOU USE TO DEVELOP YOUR STAFFING
7 RECOMMENDATIONS AT PARK FACILITIES?

8
9 **NORMA E. GARCIA-GONZALEZ:** THANK YOU FOR THAT GREAT QUESTION,
10 SUPERVISOR. TWO MONTHS, JANUARY 1ST, TWO MONTHS PRIOR TO
11 COVID, OUR DEPARTMENT HAD ENGAGED IN A TWO-YEAR DEPARTMENT
12 BUSINESS OPERATION PLAN THAT LOOKED AT ZERO-BASED BUDGETING
13 FOR RECREATION STAFF. WE BASICALLY DISMANTLED A 75-YEAR
14 STAFFING MODEL FOR OUR DEPARTMENT, AND IT TOOK TWO YEARS, A
15 LOT OF NEGOTIATING, AND WE WALKED THE HALL WITH EVERY BOARD
16 OFFICE WHO AGREED AND WERE SUPPORTIVE OF THE PROCESS, EVEN
17 THOUGH THERE WERE WINNERS AND THERE WERE LOSERS. AND THEN CAME
18 COVID. WE ARE NOW AT BASIC BUDGET STAFFING. WE ARE JUST TRYING
19 TO PROVIDE TWO STAFF TO CLOSE OUR PARKS AT NIGHT. SO I HOPE
20 THAT ONE DAY OUR REALLY DYNAMIC PARK SYSTEM CAN GET TO THE
21 POINT WHERE WE COULD STAFF OUR PARKS THAT REFLECT ATTENDANCE,
22 THAT REFLECT NEED, THAT REFLECT PARK PRESSURE, ALL OF THOSE
23 CRITERIA THAT WE DEVELOPED IN OUR BUSINESS OPERATION PLAN. AT
24 THIS POINT WE'RE JUST ASKING FOR STAFFING TO BE ABLE, LIKE
25 WE'RE ASKING FOR MINIMAL STAFFING FOR OUR PARKS. WE HAVE THE



THE BOARD OF
SUPERVISORS

1 FRAMEWORK AND WE HOPE TO GET THERE ONE DAY. BUT I'LL JUST SAY
2 WE HAVE OUR CLASSIFICATION. SO THE STANDARD IS CLASSIFICATION
3 FOR PARKS, LOCAL, COMMUNITY, AND REGIONAL, PARK AMENITIES,
4 EQUITY, WHICH IS PARK PRESSURE, AS WELL AS GEOGRAPHIC
5 DISTANCE.

6

7 **SUP. HOLLY J. MITCHELL:** AND SO THAT'S STRIKING TO ME WHEN I...

8

9 **FESIA DAVENPORT:** SUPERVISOR MITCHELL CAN I ASK A
10 CLARIFICATION?

11

12 **SUP. HOLLY J. MITCHELL:** SURE.

13

14 **FESIA DAVENPORT:** THAT ANALYSIS TO HAVE THE BASIC STAFFING AT
15 EACH PARK IS COMPOUNDED BY BRINGING ON NEW PARKS.

16

17 **SUP. HOLLY J. MITCHELL:** CORRECT.

18

19 **FESIA DAVENPORT:** SO WHEN YOU OPERATIONALIZE NEW PARKS, EVEN IF
20 YOU WERE READY TO GO BACK AND STAFF UP THE OTHER PARKS, YOU
21 HAVE TO GET THE PARKS TO THE BASIC STAFFING MODEL. I THINK
22 THAT'S AN IMPORTANT CLARIFICATION.

23

24 **NORMA E. GARCIA-GONZALEZ:** AND FESIA, THAT'S EXACTLY RIGHT
25 BECAUSE AS WE BRING ON NEW PARKS, WE DON'T WANT TO START THEM



THE BOARD OF
SUPERVISORS

1 AT THIS LEVEL WHEN WE'RE TRYING TO PROVIDE CLOSURE OR TO TWO
2 PEOPLE CLOSING EVERY PARK AT NIGHT SO THAT'S ABSOLUTELY
3 CORRECT.

4

5 **SUP. HOLLY J. MITCHELL:** AND YOU JUST MENTIONED MAGIC JOHNSON
6 PARK WAS 100 ACRES. I KNOW KINNEHAN PARK IS JUST UNDER 400
7 ACRES SO WE'RE TALKING ABOUT MASSIVE ACREAGE.

8

9 **NORMA E. GARCIA-GONZALEZ:** YES, AND SO OUR STANDARD,
10 SUPERVISOR, WOULD ACCOUNT FOR THE ACREAGE AND THE AMENITIES.
11 AND THAT PARK SHOULD PROBABLY HAVE 10 TO 12 FULL-TIME STAFF
12 MANAGING THE LARGE SIZE OF THAT PARK AND ALL THE DIFFERENT
13 AMENITIES.

14

15 **SUP. HOLLY J. MITCHELL:** PARTICULARLY IF YOU HAVE COPPER THEFT,
16 AND THERE WILL BE PARTS OF ALL OF THESE PARKS THAT ARE IN THE
17 DARK. NOT PARKS AFTER DARK, PARKS IN THE DARK. STILL IN THE
18 STAFFING ISSUE, WE HAVE ALL HEARD AND WE KNOW THAT SAFETY'S
19 BEEN A TOP CONCERN FOR STAFF AND THERE HAVE BEEN EFFORTS TO
20 ADDRESS THE ISSUE. WHAT IS THE CURRENT RATIO OF YOUR ATTRITION
21 TO HIRING FOR RECREATION SERVICE LEADERS?

22

23 **NORMA E. GARCIA-GONZALEZ:** THANK YOU FOR THAT QUESTION. THAT'S
24 AN EXCELLENT QUESTION. FOR EVERY TWO PEOPLE THAT WE HIRE, ONE
25 PERSON, THERE'S AN ATTRITION OF ONE. SO IT'S 2 TO 1 RATIO, AND



THE BOARD OF
SUPERVISORS

1 THAT'S EXTREMELY HIGH. FOR TWO YEARS NOW, WE'VE STARTED
2 IMPLEMENTING WHAT WE CALL BASICALLY IS AN END OF SERVICE
3 INTERVIEW TO REALLY UNDERSTAND, ONE, OUR INTERNAL PROMOTIONS.
4 TWO, OUR LATERAL TRANSFERS WITHIN THE DEPARTMENT. AND THREE,
5 EMPLOYEES LEAVING THE DEPARTMENT. TWO AND THREE, SUPERVISOR,
6 ARE WE SEE A MUCH BIGGER ATTRITION IN PARKS WITH THE VIOLENCE
7 SCORE OF 20 WHICH IS A VIOLENCE SCORE OF THE OFFICE OF
8 VIOLENCE PREVENTION. SO WE SEE A SIGNIFICANT HIGHER TURNAROUND
9 IN PARKS THAT HAVE MUCH MORE INCIDENCES. AND SO WE SEE THAT
10 ATTRITION. I DO WANT TO JUST MENTION WE HAVE ABOUT A 10%
11 VACANCY RATE. AND WE ARE WORKING REALLY HARD. OF THOSE
12 VACANCIES, THE 10% VACANCY, ONLY NINE POSITIONS ARE OVER A
13 YEAR. WHEN A COUPLE YEARS AGO, WE WOULD HAVE ONE RECREATION
14 LEADER HIRING, EXAM, ONE EVERY TWO YEARS. WE ARE NOW GOING
15 INTO YEAR-ROUND HIRING WITH THE SAME AMOUNT OF STAFF, JUST SO
16 THAT WE CAN MOVE THE DIAL AND GET OUR HIRING TO FILL THOSE
17 VACANCIES.

18
19 **SUP. HOLLY J. MITCHELL:** UTILITY COSTS, SIGNIFICANT. AND I
20 HEARD YOU LOUD AND CLEAR THAT THAT'S BECAUSE OF THE RISING
21 COST OF UTILITIES. BUT GIVEN THAT, IS THERE ANYTHING YOU CAN
22 DO TO MANAGE AND REDUCE THE COSTS? AND ARE THERE REQUESTS IN
23 YOUR BUDGET FOR PROJECTS THAT CAN HELP REDUCE UTILITY COSTS
24 LONG TERM?



THE BOARD OF
SUPERVISORS

1 **NORMA E. GARCIA-GONZALEZ:** SUPERVISOR, I THINK WE HAVE TWO
2 STAFF MEMBERS THAT ALL THEY'RE FOCUSED ON IS TO DECREASE OUR
3 UTILITIES. SO IN THE LAST 10 YEARS OUR DEPARTMENT HAS
4 DECREASED UTILITIES AND WATER USAGE. BUT AS WE INCREASE MORE
5 PARKS, WE TAKE THOSE PARKS 20%. SO WE HAVE DONE EVERYTHING
6 POSSIBLE. AT OUR POOLS, WE'VE NOW REPLACED ALL OUR POOL PUMPS
7 TO BE MUCH MORE EFFICIENT. WE'VE PUT POOL COVERS ON ALL OUR
8 POOLS AND THAT IS IMPORTANT BECAUSE WATER EVAPORATES SO TO
9 KEEP WATER FROM EVAPORATING WE'RE ALSO USING POOL COVERS TO
10 MAINTAIN THE HEAT AT OUR POOLS. IN COLLABORATION WITH ISD, WE
11 DID A WATER AUDIT, AN ELECTRICAL BILL AUDIT AND UTILIZED UUT
12 DOLLARS TO INVEST BACK IN THOSE WHERE WE CAN HAVE A RATE OF
13 RETURN. WE'VE PUT WATER METERS. SO FOR EXAMPLE, WE HAVE WATER
14 CONTROLLING SYSTEM. SOME OF OUR IRRIGATION IS REALLY DAUNTING.
15 BUT WHERE WE CAN, ESPECIALLY IN ALL OUR NEW PARKS, THEY ARE
16 CONTROLLED BY WEATHER. SO IF IT'S GOING TO RAIN, WE'RE NOT
17 WATERING WHEN WE FEEL PRECIPITATION. THIS IS ALWAYS SEEN IN
18 OUR NEW PARK INFRASTRUCTURE, OUR OLD PARK INFRASTRUCTURE. SO
19 WE'VE REPLACED, WE ARE DOING A LIGHTING PROGRAM AND WE ARE
20 REPLACING ALL OUR LIGHTING, SECURITY LIGHTING WITH EFFICIENCY
21 LIGHTING, SMART CONTROLLERS. WE'VE ALSO DONE A TURF REDUCTION
22 PROGRAM AT ALL OUR PARKS. AS PART OF THAT COUNTY REINVESTMENT
23 FUND, WE ARE REPLACING OUR HVACS. SOME OF OUR HVAC SYSTEMS
24 THAT ARE VERY OLD WITH ENERGY EFFICIENCY. AS WELL AS WE WORKED
25 WITH EVERY WATER PURVEYOR IN L.A. COUNTY, WHICH FOR MANY OF US



THE BOARD OF
SUPERVISORS

1 IS A LOT, AND WE'VE HOOKED UP OUR WATER, OUR RECYCLED WATER
2 LINES TO ALL OUR PARKS THAT ARE UNDER A MILE WHERE THE PIPING
3 IS UNDER A MILE. SO WE'VE PARTNERED WITH THE WATER AGENCIES.
4 WE PUT MONEY IN SO THAT WE CAN BRING THAT 1 MILE OF PIPING
5 RECYCLED WATER TO OUR PARKS. SO I WILL SAY TO YOU THAT WE
6 REALLY HAVE DONE EVERYTHING WE POSSIBLY CAN. I DO WANT TO SAY
7 JUST, YOU KNOW, IN THE NORTH COUNTY, WE ARE HAVING AN AVERAGE
8 OF 50 DAYS A YEAR THAT ARE OVER 100 DEGREES. SO WHEN WE OPEN
9 COOLING CENTERS, THAT ASSUMES THAT WE'RE NOT TURNING ON THE
10 AIR CONDITIONING. RIGHT NOW IN SOME OF OUR PARKS, I THINK
11 SUPERVISOR YOU REMEMBER THE WATER ISSUE AT JESSE OWENS, WE'RE
12 TURNING ON THE HEATER EVERY MORNING AND THEN AIR CONDITIONING
13 AND SO OUR PARKS ARE REALLY A REFUGE REALLY THROUGHOUT THE
14 YEAR FOR OUR COMMUNITIES.

15
16 **SUP. HOLLY J. MITCHELL:** YEAH, I'M CLEAR ABOUT THAT. AND I'M
17 CLEAR THAT WE HAVE NO CONTROL OVER THE UTILITY INCREASES. IT
18 JUST REALLY WAS YOU WALKED US THROUGH VERY HELPFUL TO
19 UNDERSTAND THAT YOU'VE BEEN THINKING ABOUT THAT AND BEEN
20 PROACTIVE IN TERMS OF HAVING STAFF REVIEW IT. YOU TOUCHED ON
21 BRUSH CLEARANCE AND BRUSH CLEARANCE AND WEED ABATEMENT IS AN
22 ISSUE THAT I HEAR A LOT ABOUT PARTICULARLY FOR THOSE LIVING
23 AROUND THE KENNEHAN PARK. AGAIN ARE THERE ELEMENTS IN THIS
24 BUDGET PARTICULARLY WITH REGARD TO THE RECENT FIRES AND OUR
25 INCREASING CLIMATE DISASTERS? ARE YOU PLANNING FOR THE



THE BOARD OF
SUPERVISORS

1 INCREASED NEED FOR BRUSH CLEARANCE, RE-DEBATEMENT, OR LAND
2 MOVEMENT ON PARK PROPERTY?

3
4 **NORMA E. GARCIA-GONZALEZ:** SUPERVISOR, ANOTHER GREAT QUESTION.
5 THAT \$3 MILLION IN OUR REQUEST, OUR PRIORITY REQUEST FOR
6 DEFERRED MAINTENANCE, IT'S DEFERRED MAINTENANCE AND
7 EMERGENCIES. AND IT'S TO BE ABLE TO RESPOND TO THOSE
8 EMERGENCIES, LAND MOVEMENT. BUT I ALSO JUST WANT TO ASSURE
9 THIS BOARD, I KNOW THAT BRUSH CLEARANCE CAN BE VERY SENSITIVE.
10 WE HAVE A 16-MEMBER MAINTENANCE CREW THAT IS RESPONSIBLE FOR
11 OUR BRUSH CLEARANCE, AS WELL AS 230 MILES OF TRAILS. WE ALSO
12 PARTNER WITH THE CONSERVATION CORPS TO ACTUALLY HELP SUPPORT
13 THAT. AND I THINK ONE OF THE THINGS, WE ALSO PARTNER WITH THE
14 COURTS IN OUR COURT-REFERRED COUNTY COMMUNITY SERVICE. SO
15 WHENEVER SOMEONE GETS COMMUNITY SERVICE, WE AGGRESSIVELY SAY
16 COME TO PARKS. WE HAD 350 COMMUNITY RELEASE WORKERS THIS LAST
17 YEAR, OVER 70,000 OF HOURS. AND SO WE HAVE A TEAM THAT WORKS
18 WITH ALL OF OUR COURT REFERRALS SO THAT THEY CAN COME TO
19 PARKS. SO WE WANT THEM TO COME TO PARKS AND WE ASSIGN THEM TO
20 THE BRUSH CLEARANCE, TO THOSE TO PROVIDE THAT ADDITIONAL
21 DEFERRED MAINTENANCE THAT WE DON'T HAVE THE STAFFING TO DO. WE
22 ALSO PARTNER WITH THE DEPARTMENT OF AGRICULTURE COMMISSIONER
23 OF WEIGHTS AND MEASURES, SHOUT OUT TO THEM, AND TO THE COUNTY
24 FIRE DEPARTMENT FORESTRY DIVISION. AND I ALSO WANT TO SAY IN
25 OUR NATURAL AREAS WE HAVE EATON CANYON OVER 150 VOLUNTEERS. AT



THE BOARD OF
SUPERVISORS

1 KENNETH HAHN PARK WE ACTUALLY DID TWO VOLUNTEER DAYS AND WE
2 PARTNERED WITH COMMUNITY-BASED ORGANIZATIONS TO COME OUT AND
3 HELP US BECAUSE WE HAD A LOT OF RAIN. AFTER A LOT OF RAIN WE
4 HAVE A LOT OF GROWTH SO WE ENGAGE OUR VOLUNTEERS AND THAT IS
5 AN AREA WHERE I'M ACTUALLY WORKING WITH ISD TO DEVELOP AN
6 ONLINE VOLUNTEER SYSTEM SO THAT IF THERE IS A NEED IN OUR
7 DEPARTMENT, WE CAN DEPLOY MEMBERS OF THE PUBLIC WHO WANT TO
8 CONTRIBUTE TO THE PARK SYSTEM MUCH MORE RAPIDLY.

9

10 **SUP. HOLLY J. MITCHELL:** EXCELLENT, YEAH, BECAUSE AT KINNEHAN
11 PARK, BETWEEN THOSE VOLUNTEERS AND THE BALDWIN HILLS
12 CONSERVANCY, THEY HANDLE THE BUSINESS. I'VE SEEN THAT OVER THE
13 YEARS. LAST, JUST TWO COMMENTS BASED ON QUESTIONS FROM OTHER
14 MEMBERS AND YOUR COMMENT. YOU KNOW, TO LOSE OVER 2,000 TREES
15 IN THIS CLIMATE, LITERALLY, PHYSICAL AND POLITICAL IS A BIG
16 DEAL. YOU KNOW, REMOVAL OF A TREE IS THE THIRD RAIL NOW. YOU
17 KNOW, POLITICALLY, IT'S JUST A PROBLEM. AND SO, AND THAT YOU
18 HAVE 13 MEMBERS ON THAT WHOLE, THAT'S OVERWHELMING. ARE YOU
19 DOING ANYTHING AROUND THE BEETLE INFESTATION PREVENTION, SO
20 WE'RE NOT JUST AFTER THE FACT TRYING TO REMOVE THE TREES THAT
21 HAVE BEEN KILLED BY THE BEETLE INFESTATION BUT WHAT ARE WE
22 DOING TO TRY TO PREVENT THAT AND OTHER INFESTATIONS?

23

24 **NORMA E. GARCIA-GONZALEZ:** SUPERVISOR THE BEST PRACTICE FOR
25 BEETLE INFESTATION IS TO REMOVE DEAD TREES IMMEDIATELY.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HOLLY J. MITCHELL:** UH-HUH. IT'S A VICIOUS CIRCLE.

3

4 **NORMA E. GARCIA-GONZALEZ:** AND SO, YOU KNOW, IN THE PAST WE
5 HAVE REQUESTED ADDITIONAL BODIES. AND I REALLY JUST WANT, BUT
6 I WONDER ONE THING, THE CEO, LAST YEAR WE WERE GIVEN \$1
7 MILLION TO PARTNER WITH THE CONSERVATION CORPS SO THAT THEY
8 CAN AUGMENT OUR STAFF AND HELP US REMOVE THOSE TREES. WE ARE
9 ASKING FOR THAT MONEY ONCE AGAIN, THAT ONE-TIME MONEY, SO THAT
10 WE CAN PARTNER WITH OUR CONSERVATION CORPS TO REALLY HELP US
11 GET IN FRONT OF THAT ISSUE. BECAUSE NOW THAT WE'VE IDENTIFIED
12 THOSE TREES, WE NEED TO REMOVE. THEY'RE ALSO A LIABILITY TO
13 RISK FOR OUR DEPARTMENT.

14

15 **SUP. HOLLY J. MITCHELL:** RIGHT, THAT'S TRUE. LAST PIECE WITH
16 REGARD TO THE LIFEGUARD AND THE COMMENTS FROM THE CEO. THE
17 ADDITIONAL PIECE FOR ME AND WHY IT'S SO IMPORTANT IS IT IS A
18 SAFETY ISSUE. WHEN I RECOGNIZE A NUMBER OF KIDS IN THE SECOND
19 DISTRICT WHO DO NOT SWIM, WE GOT TO KNOW EACH OTHER MY FIRST
20 YEAR HERE AS WE WERE LOOKING AT POOL CLOSURES, AND I SAID
21 YEAH, NO. BECAUSE YOU KNOW THE FREE SWIM LESSONS THAT THE
22 COUNTY PROVIDES SAVE LIVES. AND IN THAT THE SECOND DISTRICT
23 NOW INCLUDES SO MANY COASTAL COMMUNITIES, I'M EVEN MORE
24 FOCUSED ON MAKING SURE THAT LARGELY BLACK AND BROWN KIDS KNOW
25 HOW TO SWIM, NOT JUST FOR RECREATION AND THE WONDERFUL



THE BOARD OF
SUPERVISORS

1 LIFEGUARD PROGRAM, BUT IT IS A PUBLIC SAFETY ISSUE. SO I JUST
2 WANTED TO ADD THAT ELEMENT TO NOT ONLY IS IT WONDERFUL THAT
3 OUR POOLS ARE AVAILABLE FOR COOLING? BUT FROM MY PERSPECTIVE,
4 IT REALLY IS PUBLIC SAFETY, WHICH IS WHY I HAVE FOCUSED ON IT
5 SO CLEARLY. THAT LAUNCHED MY, I'M GOING TO JUMP IN EVERY POOL
6 IN THE DISTRICT IN MY FIRST YEAR. IT TOOK ME THE WHOLE FIRST
7 TERM. I HIT ALL 14. I HAVE EXPERIENCED, OR TRIED TO, THE WATER
8 YOGA. WHAT YOU DO IN OUR POOLS IS PHENOMENAL AND WHILE MY
9 BELOVED CONSTITUENTS WHO UTILIZE JESSE OWENS, STILL WANT
10 WARMER WATER AND ALL THAT, I GET IT, I KNOW THAT YOU'RE DOING
11 ALL THAT YOU CAN AND I HAVE TO SAY EVERY TIME I GO TO A POOL,
12 A COUNTY POOL, I WALK AWAY WITH THIS DEEP SENSE OF PRIDE IN
13 TERMS OF THE CALIBER OF THAT ASSET TO THE DEGREE THAT I TOOK
14 MYSELF TO MY OWN NEIGHBORHOOD CITY POOL TO TRY TO TAKE A WATER
15 AEROBICS CLASS AND TURNED AROUND AND LEFT. YOU, WE DO A
16 STELLAR JOB IN YOUR COUNTY POOLS. I THOUGHT YOU SAID 40. DID
17 WE PICK UP 10? DON'T WE HAVE 30 COUNTY POOLS?

18
19 **NORMA E. GARCIA-GONZALEZ:** WE HAVE 40. SOME COMPLEXES HAVE TWO
20 POOLS, SUPERVISOR.

21
22 **SUP. HOLLY J. MITCHELL:** GOT IT.

23
24 **NORMA E. GARCIA-GONZALEZ:** SOME AQUATIC CENTERS MAY HAVE TWO UP
25 TO THREE POOLS.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HOLLY J. MITCHELL:** GOT YOU, GOT YOU. I WAS LIKE, OH, I
3 GOT TO DO SOME MORE POOLS I HAVE TO HIT. I THOUGHT I HIT THEM
4 ALL. SO I JUST WANTED TO ACKNOWLEDGE THAT, THAT FOR ME IT
5 REALLY IS A SAFETY ISSUE WHEN YOU CONSIDER THE NUMBER OF
6 DROWNINGS, A COMPLETELY, NOT COMPLETELY, A HIGHLY PREVENTABLE
7 DEATH, PARTICULARLY FOR YOUNG PEOPLE, IF THEY CAN BENEFIT FROM
8 THE FREE ASSET OF SWIM LESSONS AT OUR COUNTY FACILITY. SO
9 THAT'S WHY THE LIFEGUARDS, FROM MY PERSPECTIVE, ARE SO
10 IMPORTANT IN ADDITIONAL TO THE COOLING OPPORTUNITY AND THE
11 FAMILY TIME SPENT. THANK YOU, GREAT BUDGET PRESENTATION. IT
12 GAVE US A TRUE PICTURE OF ALL OF THE WORK THAT YOU ALL DO.
13 THANK YOU AND THANK YOU, MADAM CHAIR.

14

15 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU, SUPERVISOR SOLIS.

16

17 **SUP. HILDA SOLIS:** YES, THANK YOU, NORMA GARCIA AND YOUR STAFF.
18 I KNOW THEY'RE SITTING HERE. HELLO, WE KNOW YOU ALL. BUT I
19 WANT TO SAY THANK YOU, BECAUSE IT HAS NOT BEEN EASY, AT LEAST
20 IN THE 10 YEARS THAT I'VE BEEN HERE. AND I THINK BACK ABOUT
21 THE MEASURE THAT WE PUT FORWARD BACK IN 2016. YOU WERE THERE,
22 AND YOU GUYS DID A WONDERFUL JOB BUT WE DID OUR HOMEWORK, WE
23 DID A NEEDS ASSESSMENT SO WE COULD ACTUALLY GO TO THE VOTERS
24 TO TELL THEM AND EXPLAIN TO THEM WHY THE NEED IS SO GREAT.
25 SEEMS TO ME WE PROBABLY NEED TO UPDATE THAT AND MAYBE THIS NEW



THE BOARD OF
SUPERVISORS

1 BOARD, OR BOARDS IN THE FUTURE, WILL REALIZE THE IMPORTANCE OF
2 EXPANDING THE AMOUNT OF FUNDING THAT COULD BE MADE AVAILABLE
3 FOR PARKS BECAUSE THEY ARE SO POPULAR RIGHT UP THERE NEXT TO
4 LIBRARIES. AND YOU SERVE AS A HUB FOR GATHERINGS FOR ALL KINDS
5 OF REASONS, WHETHER IT'S OUR CHILDREN, OUR YOUTH, OUR SENIORS
6 IN PARTICULAR, AND TO HELP US EXPAND OUR CULTURAL AWARENESS.
7 AND I WANT TO GIVE YOU CREDIT FOR THAT BECAUSE I THINK THAT IS
8 SOMETHING THAT I KNOW MANY OF US EARLY ON, WHILE I WAS ON THE
9 BOARD, WE WANTED TO SEE MORE CULTURAL ACTIVITY, ARTISTIC
10 ACTIVITY, AND THAT WAS SOMETHING THAT WASN'T ALWAYS DONE. I
11 KNOW THAT AND I APPRECIATE THAT AND WANT TO SEE THAT CONTINUE.
12 BUT I AM CONCERNED ABOUT THE LIMITATIONS THAT PROP A HAS.
13 BECAUSE DURING THOSE DISCUSSIONS THAT WE HAD, IT WAS A
14 DIFFERENT BOARD, IT WAS A MUCH MORE CONSERVATIVE BOARD. WE
15 WERE VERY LUCKY TO EVEN GET A 1.5 CENTS PER SQUARE FOOT. IT
16 WAS SUPPOSED TO BE A LITTLE HIGHER THAN THAT, BUT THE
17 COMPROMISE WAS FROM THREE TO ONE-AND-A-HALF. BUT I THINK IT'S
18 TIME POSSIBLY TO LOOK AT GOING BACK OUT THERE TO THE VOTERS
19 FOR THAT, BECAUSE I DO THINK THAT PARKS, AND GIVEN WHAT WE
20 JUST SAW HAPPENING IN ALTADENA, SOME OF THESE GEMS AND JEWELS
21 THAT HAVE BEEN THERE, I CAN THINK OF MANY PARKS RIGHT NOW THAT
22 Y'ALL ARE IN CHARGE OF THAT REALLY NEED SOME LOVE. AND I AM
23 CHALLENGED BY SAYING THAT WHILE WE ARE BRINGING NEW PARKS ON
24 BOARD, THE EXPECTATION IS THAT WE'RE GOING TO BE ABLE TO MEET
25 THOSE COMMITMENTS. AND I THINK WE KIND OF HAVE TO BE



THE BOARD OF
SUPERVISORS

1 REALISTIC, EVEN WITH OUR CITIES, BECAUSE EVERY OFTEN I HEAR
2 FROM OUR CITIES SAYING, WELL, WHERE'S OUR MEASURE A MONEY,
3 HILDA, SUPERVISOR? AND I OFTEN THINK, WELL, IT'S NOT A LOT OF
4 MONEY WHEN YOU THINK ABOUT IT. IT'S ONLY \$94 MILLION, RIGHT, A
5 YEAR ANNUALLY?

6

7 **SUP. KATHRYN BARGER, CHAIR:** CLOSE TO \$100 MILLION.

8

9 **SUP. HILDA SOLIS:** CLOSE TO \$100 MILLION. BUT \$100 MILLION
10 DOESN'T PAY FOR MUCH.

11

12 **SUP. KATHRYN BARGER, CHAIR:** NINETY AGENCIES DIVIDE THAT PRICE.

13

14 **SUP. HILDA SOLIS:** AND SO IT FEELS LIKE IT'S ALMOST \$5 PER CITY
15 OR PER PARK. AND I HOPE THAT THERE'S A WILL, A POLITICAL WILL
16 OUT THERE WITH THE PUBLIC, JUST AS THERE IS FOR ANIMAL CARE,
17 FOR LIBRARIES, THAT PEOPLE MAY WANT TO HELP US IN THIS
18 ENDEAVOR. I SAW THAT COALITION COME TOGETHER AND IT WAS
19 FASCINATING. I DON'T KNOW, CATHERINE, YOU WERE PROBABLY ON
20 STAFF WITH SUPERVISOR ANTANOVIC, AND I KNOW AT THE TIME DON
21 CANOBIE WAS HERE. BUT WE HAD A LIVELY DISCUSSION ABOUT THE
22 MEASURE, AND I WOULD HOPE THAT WE COULD AT SOME POINT LOOK AT
23 AN ASSESSMENT AND LET THE VOTERS KNOW WHERE WE ARE, WHAT OUR
24 NEEDS ARE, AND THE FACT THAT IF WE ARE BARELY GETTING TWO
25 PEOPLE TO OPEN UP A PARK, I THINK MOST OF THE PUBLIC WOULD



THE BOARD OF
SUPERVISORS

1 SAY, HOW IS THAT POSSIBLE IN L.A. COUNTY, THE LARGEST COUNTY
2 IN THE COUNTRY? AND YET WE'RE TRYING TO BE EVERYTHING TO
3 EVERYBODY AND WE CAN'T. SO I WOULD LIKE TO EXPLORE THAT AND
4 MAYBE ASK YOU TO COME BACK WITH SOMETHING AND HAVE THE CEO
5 WORK WITH US ON IT. BECAUSE I DO THINK, FESIA, DO YOU WANT TO
6 SAY SOMETHING? SOUNDS LIKE YOU WILL.

7

8 **FESIA DAVENPORT:** IT SOUNDS LIKE AS YOU'RE TALKING ABOUT THE
9 HISTORY OF THE PRIOR MEASURE A, THAT THERE WAS A COMPROMISE
10 THAT WAS SUCCESSFUL BECAUSE THE MEASURE WAS PASSED. AND IT
11 SOUNDS LIKE WHAT YOU'RE SUGGESTING IS MAYBE IT'S TIME TO
12 REVISIT THAT. AND SO IF PARKS WANTS TO TAKE THE LEAD ON DOING
13 LIKE THE ASSESSMENT AND THE ANALYSIS WE'LL WORK WITH HER
14 OFFICE AND SUPPORT HER ON THAT.

15

16 **SUP. HILDA SOLIS:** I THINK IT'S GREAT AND IT'S TRUE. I THINK
17 JUST PEOPLE KNOWING WHAT THE HISTORY IS OF SOME OF THE PARKS
18 THAT HAVE BEEN IN THE QUEUE, THE DUCK FARM, WHICH IS NOW OUR
19 LITTLE PARK RIGHT OFF 605. WE WERE LUCKY TO GET A HOLD OF THAT
20 VERY, VERY IMPORTANT LAND THAT IS BUTTS UP AGAINST THE SAN
21 GABRIEL RIVER AND OUR SCHOOLS. IT'S JUST SOMETHING THAT, IT'S
22 A PASSIVE PARK. SO IT'S NOT ONE OF THOSE PARKS WHERE YOU'RE
23 GOING TO PLAY SOCCER BUT IT ACTUALLY CONSERVES THE HABITAT AND
24 PEOPLE KEPT-- THERE'S WALKING PATHS AND IT'S AMAZING WHAT YOU
25 CAN SEE THERE, HOW THINGS CAN BE RETURNED BACK TO THEIR ALMOST



THE BOARD OF
SUPERVISORS

1 NATURAL STATE BEFORE WE CAME IN, URBAN RUGRATS OR WHATEVER
2 DISRUPTED. BUT I WANT TO SAY THAT BECAUSE I KNOW WE ARE GOING
3 TO HAVE SOME NEW PARKS IN MY DISTRICT. A SMALLER ONE IS IN
4 MCLAREN HALL. BELIEVE IT OR NOT THAT 19 ACRES ABOUT FOUR OR
5 FIVE ACRES IS GOING TO BE DEDICATED TO A PARK AND PARTLY
6 BECAUSE THE STATE ALSO JOINED WITH US. THE RIVERS MOUNT
7 CONSERVANCY PUT IN MONEY, WE GOT PARK MONIES, WE GOT AN
8 EARMARK FROM OUR CONGRESSIONAL FRIENDS, AND PEOPLE WANT TO
9 SUPPORT THOSE EFFORTS AND REIMAGINE WHAT HAPPENED AT MCLAREN
10 HALL. IN ADDITION, THERE'S GOING TO BE HOUSING. BUT THAT
11 COMMUNITY PARK WON'T BE JUST FOR THE PEOPLE LIVING THERE.
12 IT'LL BE FOR THE SURROUNDING COMMUNITY, AND IT'S GOING TO BE
13 TRANSFORMATIVE. AND I THINK THAT'S GOING TO OPEN NEXT YEAR.
14 I'M HOPEFUL, OR AT LEAST THEY'RE GOING TO GET THAT GOING. AND
15 THEN THE LATEST ONE, I WANT TO THANK SUPERVISOR HAHN, WAS THE
16 WORK THAT WE DID ON THE PUENTE HILLS LANDFILL PARK. THAT WAS
17 MORE THAN 20 YEARS AGO, ABUSE OF LEGISLATION THAT I CARRIED TO
18 TURN THE LANDFILL OVER TO L.A. COUNTY. I NEVER THOUGHT I WOULD
19 SEE THE DAY. AND WE DID, WE WERE ABLE TO GET SOME FUNDING OUT
20 OF THE SANITATION DISTRICT THAT THEY HAD OWED THE COUNTY THAT
21 WE KIND OF LOST SIGHT OF. BUT NOW WE'RE READY TO GO THERE AND
22 THERE'LL BE AN OPPORTUNITY TO HAVE A NATURE CENTER, WELL,
23 DIFFERENT, THE EJ CENTER, TALK ABOUT THE HISTORY OF HOW A
24 LANDFILL EVOLVES, CONSERVATION, BUT ALSO TRAINING, WORKFORCE
25 TRAINING, AND ALL THOSE OTHER THINGS. I DON'T KNOW IF YOU WANT



THE BOARD OF
SUPERVISORS

1 TO ADD ANYTHING TO THAT, NORMA.

2

3 **NORMA E. GARCIA-GONZALEZ:** SUPERVISOR, I JUST WANT TO SAY THAT,
4 YOU KNOW, CHRISTINA, TOMORROW MANY OF YOU WILL JOIN US IN THE
5 ANNOUNCEMENT OF OUR ACQUISITION GRANT PROGRAM, BUT WE HAVE A
6 TOLL TEAM, WELL, TWO PEOPLE TEAM, DEDICATED TO HELPING THE
7 CITIES UTILIZE THEIR MEASURE A FUNDING. AND THE BIGGEST
8 IMPEDIMENT IS WE CAN BUILD THE PARK BUT WE CAN'T MAINTAIN THE
9 PARKS. AND YOUR CITIES WITH THE HIGHEST NEED WHO WE'RE GIVING
10 MONIES TO, WE ACTUALLY GAVE A GRANT. THIS WAS SAYING, HERE'S
11 MONEY, TAKE THIS MONEY, LOOK FOR LAND SO THAT YOU CAN BUILD
12 THE PARK INFRASTRUCTURE IN YOUR COMMUNITY THAT YOUR
13 COMMUNITIES NEED. THE HIGHEST NEED COMMUNITIES, WE CUT CHECKS.
14 AND WE'VE BEEN TRYING TO WORK WITH THEM TO UTILIZE THAT MONEY,
15 BUT THE ISSUE IS MAINTENANCE AND OPERATION. IT'S NOT ONLY A
16 COUNTY ISSUE, A COUNTY AND INCORPORATED IN OUR INFRASTRUCTURE,
17 BUT IT'S MANY OF OUR CITIES ARE IN THE SAME. AND I DO WANT TO
18 SAY THE CITY OF L.A. RIGHT NOW IS DOING A PARK NEEDS
19 ASSESSMENT. OUR STAFF IS SERVING ON THEIR ADVISORY, THE
20 TECHNICAL ADVISORY. THEY'RE ACTUALLY EXPERTS. AND SO I WOULD
21 LOVE TO WORK WITH THIS BOARD. I'LL JUST SAY ONE MORE THING.
22 PROPOSITION A, WHICH IS PREVIOUS TO MEASURE A, THE BOARD WENT
23 TWICE. IN 1992, THE BOARD APPROVED PROPOSITION A. THEN THEY
24 WENT BACK TO THE VOTERS THAT WENT TO PROPOSITION A IN 1996. SO
25 THERE'S PRECEDENT I THINK THERE'S NEED AND IF THERE IS THE



THE BOARD OF
SUPERVISORS

1 WILL, SUPERVISOR, WE'RE IN.

2

3 **SUP. HILDA SOLIS:** THANK YOU. THANK YOU, MADAM CHAIR.

4

5 **SUP. KATHRYN BARGER, CHAIR:** FOLLOWING UP ON THAT QUESTION
6 THEN, SUPERVISOR HORVATH, I THOUGHT WE BUILT IN LANGUAGE THAT
7 ALLOWED MAINTENANCE.

8

9 **NORMA E. GARCIA-GONZALEZ:** WE DID SUPERVISOR. I THINK WHEN THE
10 BOARD COMPROMISED FROM \$0.03 CENTS PER SQUARE FOOT TO THE 1.5
11 IT CUT THE MONEY AVAILABILITY AND SO IT REALLY JUST DECREASED
12 THE AMOUNT AVAILABLE. IF THERE'S 15% AVAILABLE FOR MAINTENANCE
13 AND OPERATIONS. BUT THEY HAD AN LL [INAUDIBLE].

14

15 **SUP. KATHRYN BARGER, CHAIR:** PRIOR TO THAT, YOU COULDN'T USE IT
16 FOR MAINTENANCE. IT WAS JUST FOR ACQUISITION, CORRECT?

17

18 **CHRISTINA ANGELES:** NO, THAT'S NOT CORRECT. GOOD MORNING,
19 SUPERVISOR BARGER. CHRISTINE ANGELES FROM THE REGIONAL PARK
20 AND OPEN SPACE DISTRICT BOTH UNDER PROP A OF 92 PROP A OF 96
21 AND NOW MEASURE A THERE ALWAYS HAS BEEN A PROVISION FOR
22 MAINTENANCE AND SERVICING. SO THAT HAS ALWAYS EXISTED. THE
23 ISSUE THAT NORMA IS RAISING, THOUGH, IS IT IS NEVER ENOUGH. SO
24 WHILE WE MAY BE ABLE TO DEDICATE SMALL AMOUNTS TO THE
25 DIFFERENT PARKS, IT IS NOT ENOUGH TO REBUILD A GYMNASIUM OR TO



THE BOARD OF
SUPERVISORS

1 PUT IN, AS NORMA MENTIONED, THE NEW POOL PUMPS THAT THE COUNTY
2 HAD THE RESOURCES TO DO THAT. A LOT OF OUR SMALLER CITIES
3 DON'T.

4
5 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR HORVATH.

6
7 **SUP. LINDSEY HORVATH:** THANK YOU, MADAM CHAIR. YOU GAVE A VERY
8 INFORMATIVE BUDGET PRESENTATION AND MY COLLEAGUES HAVE ASKED A
9 LOT OF QUESTIONS. SO I JUST WANT TO OFFER THAT IF YOU COULD
10 LET US KNOW WHAT SUPPORT YOU NEED FROM THE BOARD ON THE
11 FUNDING OPPORTUNITIES THAT YOU MENTIONED TO HELP WITH THE
12 REBUILD FROM THE FIRES, I KNOW THAT THAT'S WORK THAT WE'LL BE
13 INTERESTED IN, WE ABSOLUTELY WANT TO SUPPORT YOU. IT SOUNDS
14 LIKE YOU'RE AGGRESSIVELY LOOKING AT WHAT OTHER OPTIONS EXIST
15 OUT THERE. I KNOW THAT YOU ALSO LOOK AT THE REVENUES THAT YOUR
16 DEPARTMENT GENERATES TO MAKE SURE THAT YOU'RE BRINGING IN
17 REVENUES TO COVER THE COSTS THAT I KNOW YOU'RE CONCERNED ABOUT
18 AS WELL. SO WHATEVER YOU NEED IN TERMS OF THAT ADDITIONAL
19 SUPPORT AS YOU'RE SEEKING THOSE OUTSIDE FUNDS, PLEASE LET US
20 KNOW. BUT THANK YOU FOR THE WORK THAT YOU'RE DOING. THANK YOU
21 AGAIN FOR THE WAYS THAT YOU STOOD UP THE CARE CAMPS AND
22 SUPPORTED OUR YOUNG PEOPLE IN THIS REALLY DIFFICULT TIME.
23 TRULY EXTRAORDINARY WORK.

24
25 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. YEAH, AND LAST BUT NOT



THE BOARD OF
SUPERVISORS

1 LEAST, I JUST HAVE ONE QUICK QUESTION. WHEN DO YOU THINK
2 YOU'LL KNOW THE NEXUS BETWEEN WHAT FEMA WILL REBUILD ON
3 FARNSWORTH, WHICH I THINK WAS ONE OF THE PROJECTS THAT YOU
4 MADE REFERENCE TO THAT WE BUILT DURING--

5
6 **NORMA E. GARCIA-GONZALEZ:** SUPERVISOR, EXCELLENT QUESTION. I
7 THINK WE LEARNED A LOT FROM THE BOBCAT FIRES AND JUST FOR THE
8 PUBLIC, THIS IS AN EXCELLENT QUESTION. IN THE BOBCAT FIRE, WE
9 LOST A NATURE CENTRE. WE RECEIVED \$2 MILLION FROM FEMA
10 REIMBURSEMENT, BUT WE'RE \$14 MILLION SHORT TO REBUILD THAT
11 NATURE CENTER. AND SO WE WANTED VERY-- MY TEAM IS WORKING
12 FEVERISHLY, SO WE HIRED OUR [?ALTADENA?] CONSULTANTS. AND I
13 JUST WANT TO SAY THANK YOU TO THE BOARD BECAUSE WHEN YOU TRUST
14 DEPARTMENTS WITH THESE RESOURCES, WE'RE ABLE TO TAKE THESE
15 RESOURCES AND MOVE MOUNTAINS. SO OUR CONSULTANT TEAM IS
16 LOOKING AT, WITH OUR STAFF, ALL OF THE COSTS FOR
17 REIMBURSEMENT, AND WE'RE ALSO LOOKING AT WHAT IT WILL COST UP
18 FRONT TO REBUILD AND LOOK AT THAT GAP. SO IN LESS THAN TWO
19 WEEKS, BY THE END OF THIS MONTH, WE WILL HAVE WHAT WILL FEMA
20 REIMBURSE, WHAT WILL THEY NOT REIMBURSE, AND WHAT IS THAT
21 AMOUNT THAT WE NEED TO ENGAGE THE PHILANTHROPIC SECTOR OR LOOK
22 AT OTHER WAYS TO FUND THAT. SO WE WANT TO BE VERY AGGRESSIVE
23 AND WE WANT TO BE ABOUT THAT. AND I JUST WANT TO SAY THAT THE
24 ALTADENA COMMUNITIES HAVE REALLY REACHED OUT TO OUR
25 DEPARTMENT, YOU KNOW, ASKING US TO DO THIS WORK AND WE'RE



THE BOARD OF
SUPERVISORS

1 DOING THIS WORK WITH THE SUPERVISOR'S OFFICE AND WITH THE
2 COMMUNITY.

3
4 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. AND THEN JUST
5 ANECDOTALLY, YOU HAVE EMPLOYEES THAT WERE IMPACTED BY THE
6 ALTADENA FIRE. HOW MANY EMPLOYEES WOULD YOU ESTIMATE?

7
8 **NORMA E. GARCIA-GONZALEZ:** SO TEN EMPLOYEES LOST THEIR HOME
9 SUPERVISOR. AND WE HAD COUNTLESS PART-TIME EMPLOYEES THAT WERE
10 EVACUATED AND HAD DAMAGE TO THEIR HOMES. AND WHAT WE ARE
11 DOING, WE ARE ACCOMMODATING ALL OUR STAFF AND WE WANT TO MAKE
12 SURE BECAUSE THEY ARE PART-TIME STAFF THAT WE KEEP THEM
13 EMPLOYED. I WANT TO THANK THE L.A. COUNTY PARKS FOUNDATION
14 BECAUSE WE ARE ALL PROVIDING THEM MONETARY FUNDING TO HELP
15 SUPPORT THEIR NEEDS AS WELL. AND SO WE'RE TAKING CARE OF THOSE
16 COUNTY EMPLOYEES BUT IT'S REALLY IMPORTANT TO KEEP OUR PART-
17 TIME STAFF EMPLOYED WITH THE DEPARTMENT SO WE'VE RELOCATED
18 THEM TO OTHER PARKS SO THAT THEY CAN CONTINUE TO EARN A LIVING
19 AS THEY FIGURE OUT. EVEN IF THEY DIDN'T LOSE THEIR HOME MANY
20 OF THEM CANNOT COME BACK BECAUSE OF SMOK AND OTHER ISSUES TO
21 THEIR HOMES.

22
23 **SUP. KATHRYN BARGER, CHAIR:** YEAH, WELL, I TRULY DO APPRECIATE
24 EVERYTHING THAT YOU DO ABOVE AND BEYOND JUST BEING THE
25 DIRECTOR. AND I THINK I CAN SPEAK FOR THE BOARD THAT IT REALLY



THE BOARD OF
SUPERVISORS

1 REFLECTS WELL ON YOUR ENTIRE TEAM AND THE BENEFITS THAT YOU'RE
2 PROVIDING TO SO MANY PEOPLE AND THE HOPE. YOU KNOW THE PART-
3 TIME EMPLOYEES, AT A TIME THAT'S DARK YOU GIVE THEM A LITTLE
4 BIT OF LIGHT. SO I WANT TO THANK YOU FOR THAT. ALL RIGHT,
5 SEEING NO OTHER QUESTIONS, THANK YOU.

6

7 **NORMA E. GARCIA-GONZALEZ:** THANK YOU, SUPERVISORS. THANK YOU.

8

9 **SUP. KATHRYN BARGER, CHAIR:** ALL RIGHT NOW WE ARE GOING TO HAVE
10 PRESENTATION BY OUR COUNTY DEPARTMENT OF LIBRARIES. WE'VE GOT
11 SKYE HERE. SKYE PATRICK, YOU ARE ON. THANK YOU.

12

13 **SKYE PATRICK:** THANK YOU. GOOD MORNING, SUPERVISORS. SO THANK
14 YOU FOR THIS OPPORTUNITY TO SHARE WITH YOU OUR 2025-26 BUDGET
15 REQUEST. ALONGSIDE ME OUR CHIEF DEPUTY YOLANDA PINA. NEXT TO
16 HER, TING FANTI, WHO IS THE DEPARTMENT FINANCE MANAGER. AND
17 THEN TO MY IMMEDIATE LEFT, WE HAVE GRACE REYES, WHO IS OUR
18 ADMINISTRATIVE DEPUTY. EVERY TIME I COME UP HERE, MY NOSE
19 STARTS TO RUN. THANK YOU. THANK YOU. APOLOGIES. SO FOR THE
20 BENEFIT OF THE PUBLIC, AND AS A REMINDER, WE ARE THE SECOND
21 LARGEST LIBRARY SYSTEM IN THE UNITED STATES BY LOCATION, WITH
22 86 BRANCHES SERVING 49 OF OUR 88 CITIES AND ALL OF THE
23 UNINCORPORATED LOS ANGELES COUNTY WITH THE EXCEPTION OF
24 ALTADENA. THIS PAST YEAR WE WELCOMED 5.5 MILLION VISITORS, HAD
25 8 MILLION CIRCULATIONS, AND WE HELD OVER 15,000 IN-PERSON



THE BOARD OF
SUPERVISORS

1 PROGRAMS WITH 271,000 PEOPLE IN ATTENDANCE, AND WE PRODUCED
2 219 VIRTUAL PROGRAMS WITH OVER 932,000 VIEWS. OVERVIEW OF OUR
3 BUDGET. THE LIBRARY IS A SPECIAL FUND DEPARTMENT THEREFORE WE
4 RELY ON PROPERTY TAXES AND SPECIAL TAX GROWTH TO FUND
5 OURSELVES. FOR 24-25, THE LIBRARY'S OVERALL BUDGET WAS \$254
6 MILLION WITH 1,276 BUDGETED POSITIONS THIS OPERATING BUDGET
7 CONSISTS OF APPROXIMATELY \$203 MILLION IN REVENUES AND \$51
8 MILLION IN RESERVES WITH APPROXIMATELY 70% OF THOSE FUNDS
9 COMING FROM PROPERTY TAX COLLECTIONS. BECAUSE WE'RE SELF-
10 FUNDED OVER THE PAST 10 YEARS WE HAVE WORKED TO ESTABLISH A
11 20% FUND RESERVE FOR UNANTICIPATED CHANGES WITHIN OUR BUDGET.
12 FOR OUR FISCAL 2025-26, THE LIBRARY BUDGET PRIORITIES ARE
13 MINIMAL. AND WE ARE REQUESTING REALLOCATION OF BUDGETED
14 POSITIONS TO FUND THREE KEY ENHANCEMENTS THAT ALIGN WITH OUR
15 2024 TO 2029 STRATEGIC PLAN. WE ARE SEEKING A POSITION TO
16 OVERSEE OUR NEW AUTOMATED MATERIAL HANDLING WHICH WILL
17 SIGNIFICANTLY EXPEDITE MATERIAL MOVEMENT THROUGHOUT OUR SYSTEM
18 GETTING PHYSICAL ITEMS INTO OUR USERS' HANDS MORE QUICKLY.
19 WE'RE ALSO SEEKING A VIDEO PRODUCTION SPECIALIST FOR DIGITAL
20 OUTREACH. AS CONTENT CREATION CONTINUES TO EXPAND, BECOMING
21 ONE OF THE PRIMARY FORMS OF COMMUNICATION WE NEED TO CHANGE
22 AND KEEP UP WITH THE TIMES. LASTLY, WE'RE ASKING FOR THREE
23 STAFF TO SUPPORT THE BARRY J. NIDORF JUVENILE HALL TO OFFER
24 LITERACY, EDUCATION, AND PERSONAL GROWTH. THESE POSITIONS AND
25 THEIR FUNDING ARE STILL UNDER DISCUSSION WITH THE DEPARTMENT



THE BOARD OF
SUPERVISORS

1 OF PROBATION, AND SO THEREFORE YET UNDECIDED. THESE STAFFING
2 REALIGNMENTS, WHICH HAS A NET DECREASE OF 12 BUDGETED PART-
3 TIME POSITIONS, WILL ENHANCE OPERATIONAL EFFICIENCY, IMPROVE
4 OUTREACH EFFORTS, AND STRENGTHEN OUR SPECIALIZED SUPPORT
5 SERVICES. OUR OTHER REQUESTS ARE TO ALIGN THE BUDGET FOR
6 ANTICIPATED PROPERTY TAX GROWTH, WHICH IS OFFSET BY
7 ANTICIPATED COST OF LIVING INCREASE AND TO ENSURE A BALANCED
8 BUDGET. LASTLY, OUR ADJUSTMENT IS TO SEEK TO REMOVE ONE-TIME
9 FUNDING FOR PROJECTS SUCH AS ARPA OR PROBATION OR OTHER
10 SMALLER PROGRAMS, WHICH CREATES A NET DECREASE OF \$17 MILLION
11 FOR THE DEPARTMENT'S BUDGET BEGINNING IN FISCAL YEAR 25-26.
12 NEXT SLIDE. NEXT, OUR BUDGET CHALLENGES, PRESSURES, WHICH HAVE
13 BEEN HIGHLIGHTED. FIRST, PROPERTY TAX IMPACT FROM THE WILD AND
14 URBAN FIRES. THE PROPERTY VALUATION AND PROPERTY TAX COULD
15 DECLINE DUE TO THE RECENT DEVASTATING WILD AND URBAN FIRES, AS
16 DAMAGE TO HOMES AND INFRASTRUCTURES MAY LOWER PROPERTY TAXES,
17 REDUCING TAX BASE AND THEN LEADING TO A DECREASE IN TAX
18 REVENUE FOR THE LIBRARY BUT THAT REMAINS TO BE UNKNOWN. SECOND
19 PROGRAMMATIC IMPACT DUE TO FEDERAL FUNDING. UNCERTAINTIES IN
20 FEDERAL FUNDING COULD AND MAY IMPACT AND PRESENT CHALLENGES IN
21 SUSTAINING KEY PUBLIC SERVICES INCLUDING EDUCATION, DEI
22 INITIATIVES, FREE SUMMER LUNCHES, AND ADVANCEMENTS IN IT AND
23 TELECOMMUNICATIONS. I AM WORKING STRATEGICALLY WITH OUR
24 NATIONAL ASSOCIATIONS TO BETTER UNDERSTAND THE IMPACT OF THE
25 NEW ADMINISTRATION'S EXECUTIVE ORDERS TO ENSURE SERVICE



THE BOARD OF
SUPERVISORS

1 CONTINUITY. WE'RE ALSO MONITORING THE POSSIBLE ELIMINATION OF
2 FEDERAL DEPARTMENTS LIKE THE INSTITUTE OF MUSEUM AND LIBRARY
3 SERVICES AND OR THE DEPARTMENT OF EDUCATION. LIBRARIES AS
4 SECOND RESPONDERS, THANK YOU FOR THAT TITLE, SUPERVISOR
5 BARGER, LAST WEEK. AS A HIGHLY ADAPTIVE DEPARTMENT WE REMAINED
6 OPEN AT LOCATIONS THAT WERE SAFE TO DO SO DURING THE FIRES. TO
7 HELP WITH CRITICAL SERVICE CONTINUITY, THE DEPARTMENT OF
8 PUBLIC HEALTH AND THE DEPARTMENT OF PUBLIC WORKS PROVIDED US
9 WITH OVER 300 AIR PURIFIERS DISTRIBUTED AROUND OUR LOCATIONS
10 TO PROVIDE BETTER INDOOR AIR QUALITY FOR THOSE WHO ARE SEEKING
11 EMERGENCY RESOURCES AND OR RESPITE IN GENERAL. TAKING A PLAY
12 FROM OUR COVID PLAYBOOK, WE PROVIDED DSWs TO SUPPORT 2-1-1
13 CALL CENTERS. WE HOSTED THE INITIAL FEMA INTAKE CENTERS AT
14 NINE LIBRARIES CLOSELY RELATED TO COMMUNITIES IMPACTED BY THE
15 FIRES, SERVING OVER 1,250 PEOPLE DURING THE FIRST FEW DAYS. WE
16 AGGREGATED EMERGENCY RESOURCES ON THE LIBRARY'S WEBSITE FOR
17 USERS AND THEN WE ALSO PROVIDED STAFF TO SERVE AT THE COUNTY'S
18 JOINT INFORMATION CENTER ALONG WITH 5TH DISTRICT CALL CENTER.
19 IN TERMS OF DISTRIBUTION WE HAD 80,000 N-95S THAT WERE MADE
20 AVAILABLE THROUGH THE DEPARTMENT OF PUBLIC HEALTH. WE
21 SUPPORTED OUR SISTER DEPARTMENT, PARKS AND REC, WITH STAFF AND
22 200,000 BOOKS AND MATERIALS FOR THEIR CARE CAMPS. TWO WEEKS
23 LATER AT THE ALTADENA FIRE RECOVERY GIVEAWAY EVENT HOSTED BY
24 THE ALTADENA ROTARY CLUB, WE DISTRIBUTED OVER 1,000 EMERGENCY
25 KITS, 200 BOXES OF FOOD, 10,000 DIAPERS, AND OVER 100



THE BOARD OF
SUPERVISORS

1 CHILDREN'S BOOKS. AND LAST WEEK, WE HELD A SIMILAR
2 DISTRIBUTION EVENT AT TEN OF OUR LIBRARIES IN THE HIGH-
3 IMPACTED AREAS. LASTLY, OUR MALIBU LIBRARY PARKING LOT
4 CONTINUES TO BE UTILIZED BY THE DEPARTMENT OF PUBLIC WORKS AND
5 THE ARMY CORPS OF ENGINEERS TO PROVIDE SANDBAGS, DEBRIS
6 REMOVAL, AND TO PROVIDE RECOVERY INFORMATION FOR OUR
7 COMMUNITIES. I WANT TO TALK A LITTLE BIT ABOUT OUR
8 PARTNERSHIPS, OUR INTERNAL PARTNERSHIPS, COUNTY PARTNERSHIPS.
9 LAST YEAR WE PARTNERED WITH 28 OF OUR 37 DEPARTMENTS MAKING IT
10 POSSIBLE FOR US TO EXPAND OUR COLLECTIVE REACH INTO MUTUAL
11 POPULATIONS. EXTERNAL LIBRARY PARTNERS. WE INITIATED AND LED
12 PARTNERSHIPS WITH LOCAL LIBRARIES AND NATIONAL LIBRARY
13 JURISDICTIONS, INCLUDING WITH ONE-BOOK-ONE-COUNTY AND THE
14 BOOKS-ON-BAND INITIATIVE. MOST RECENTLY WE MOUNTED A
15 PARTNERSHIP WITH THE ALTADENA PUBLIC LIBRARY CALLED CONNECTED
16 WELLNESS, RAISING FUNDS TO HELP PROVIDE SCHOOL SUPPLIES, HOT
17 SPOTS, DIAPERS, HYGIENE PRODUCTS TO FAMILIES IMPACTED BY THE
18 FIRES. LASTLY, OUR ACADEMIC PARTNERS. WE PARTNERED RECENTLY
19 WITH UCLA AND RECEIVED A GRANT TO FUND A GENERATIONS PROJECT.
20 WE RECENTLY SIGNED ON TO AN IMLS GRANT WITH SAN JOSE
21 UNIVERSITY AND THAT GRANT WILL PROVIDE STAFF SUPPORT AND
22 DEVELOPMENT AND LEADERSHIP TRAINING. WE SIGNED ON TO AN NTIA
23 GRANT WITH THE URBAN LIBRARIES COUNCIL THAT WILL PROVIDE
24 ARTIFICIAL INTELLIGENCE AND MACHINE LEARNING TRAINING FOR
25 STAFF WHO CAN THEN TURN AND TRAIN THE PUBLIC. LOOKING AHEAD,



THE BOARD OF
SUPERVISORS

1 LITERACY AND ARTS. WE ARE PARTNERING WITH THE CITY OF WEST
2 HOLLYWOOD, THE ARTS DEPARTMENT, AND THE LGBTQ COMMISSION IN
3 PLANNING OUR FIRST EVER L.A. COUNTY WRITERS FESTIVAL FOR
4 OCTOBER 25, WHICH WILL CELEBRATE UNDERREPRESENTED VOICES IN
5 THE LITERARY ARTS. WE ARE MOVING INTO PHASE 3 OF OUR TOOL
6 LENDING LIBRARY AND WE'RE GOING TO BEGIN TO CIRCULATE MUSICAL
7 INSTRUMENTS GEARED TOWARDS DISADVANTAGED YOUNG PEOPLE.
8 WELLNESS. WE'RE LOOKING FORWARD TO OUR CONTINUED DISCUSSION TO
9 BRING SOCIAL WORKERS BACK INTO HIGH-NEED LIBRARIES THIS YEAR
10 AND WE'RE LOOKING TO FOCUS IN ON THE NEW DIGITAL DIVIDE, WHICH
11 IS TO TRAIN, USE, AND IMPLEMENT ARTIFICIAL INTELLIGENCE AND
12 MACHINE LEARNING WITHIN LIBRARY SERVICES, HELPING STAFF AND
13 USERS TO UNDERSTAND AND LEVERAGE THIS TECHNOLOGY. WE ARE
14 CONTINUING TO DO WORKFORCE DEVELOPMENT AND EXPANDING OUR
15 EDUCATION IN LIBRARIES, AND THEREFORE WE WILL ELEVATE OUR
16 LITERACY EFFORTS, BOTH THROUGH OUR SUMMER STARS TUTORING
17 PROGRAM AND OUR SUMMER READING PROGRAMS, AND WE'RE LOOKING TO
18 EXPLORE ADDITIONAL OPPORTUNITIES FOR YOUTH WORKERS AND WE'LL
19 CONTINUE TO PARTNER WITH OUR SCHOOLS TO PROVIDE SERVICES TO
20 OUR STUDENTS. LASTLY, CAPACITY BUILDING. THIS YEAR WE STOOD UP
21 OUR FIRST GRANTS AND DEVELOPMENT UNIT SO THAT WE CAN FOCUS IN
22 ON ENHANCING OUR PHILANTHROPIC EFFORTS AND GRANT-BASED
23 FINANCIAL SUSTAINABILITY AND SUPPORT. AND WITH THAT, I THANK
24 YOU FOR YOUR TIME AND I'M HERE TO ANSWER ANY QUESTIONS YOU
25 MIGHT HAVE.



THE BOARD OF
SUPERVISORS

1
2 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU SUPERVISOR HORVATH.

3
4 **SUP. LINDSEY HORVATH:** THANK YOU MADAM CHAIR. FIRST YOU
5 IDENTIFIED THAT YOU'RE REQUESTING THREE SUPPORT POSITIONS AT
6 BARRY J. NIDORF. WE HAD THE PROBATION DEPARTMENT PRESENTATION
7 WITH REGARD TO THEIR AVAILABLE FUNDING. SO WILL THESE, THE
8 COST OF THESE POSITIONS BE OFFSET FROM FUNDING FROM THEIR
9 DEPARTMENT?

10
11 **SKYE PATRICK:** THANK YOU FOR YOUR QUESTION, SUPERVISOR. THAT IS
12 THE GOAL. WE ARE REQUIRED TO ASK FOR THE POSITIONS NOW BUT
13 THEY WILL DEPEND ON THE FUNDING FROM THAT DEPARTMENT.

14
15 **SUP. LINDSEY HORVATH:** GREAT. AND YOU MENTIONED THE BOOKS-ON-
16 BAND PROGRAM. GIVEN THE CHALLENGES THERE MAY BE INCREASED
17 NEED, ARE YOU PREPARED IN THE DEPARTMENT TO BE ABLE TO
18 ACCOMMODATE THAT?

19
20 **SKYE PATRICK:** THANK YOU FOR THAT QUESTION. WE ARE, IN FACT,
21 PREPARED TO ACCOMMODATE AN ADDITIONAL, POSSIBLY ENHANCING THAT
22 PROGRAM FOR THE STATE OF CALIFORNIA ALONE.

23
24 **SUP. LINDSEY HORVATH:** WONDERFUL. AND FINALLY, I KNOW THAT YOUR
25 BUDGET MEMO REFERENCES EFFORTS TO ACHIEVE FISCAL



THE BOARD OF
SUPERVISORS

1 SUSTAINABILITY BY EXPLORING INNOVATIVE AVENUES AND LEVERAGING
2 RESOURCES OUTSIDE OF THE COUNTY. CAN YOU TALK ABOUT CURRENT
3 AND POTENTIAL PARTNERSHIPS, INCLUDING GRANT OPPORTUNITIES THAT
4 THE DEPARTMENT IS PURSUING OR PLANS TO EXPLORE. I KNOW YOU
5 ALSO HAVE A FOUNDATION THAT'S TRYING TO FIND A WAY TO HELP
6 SUPPORT. SO HOW IS ALL OF THAT WORKING?

7

8 **SKYE PATRICK:** THANK YOU FOR THE QUESTION. SO A LITTLE BIT AGO
9 I MENTIONED SOME OF OUR ACADEMIC PARTNERSHIPS WHERE WE HAVE
10 THE ABILITY TO BRING IN SOME SIGNIFICANT FUNDS. I BELIEVE THE
11 IMLS, THE INSTITUTE OF MUSEUM AND LIBRARY SERVICES GRANT WITH
12 SAN JOSE IS ABOUT A \$10 MILLION GRANT. AND SO IF WE ARE
13 APPROVED, WE'LL HAVE AT LEAST AN APPORTIONED AMOUNT OF THAT
14 FOR STAFF TRAINING. IN ADDITION TO THAT, THE NTIA GRANT WITH
15 ULC IS ALSO AROUND \$6 TO \$10 MILLION. I'M SORRY, I DON'T HAVE
16 THE EXACT NUMBER IN FRONT OF ME, WHICH WE, OF COURSE, WILL
17 BENEFIT FROM. WE ALSO HAVE OUR OWN INTERNAL NTIA GRANT OUT
18 RIGHT NOW FOR \$12 MILLION AND MY UNDERSTANDING IS WE SHOULD
19 KNOW THE RESULTS OF THAT CYCLE WITHIN BY THE END OF MARCH, I
20 BELIEVE, IS THE TIME FRAME. IN ADDITION TO THE THINGS THAT
21 WE'RE DOING WITH OUR OWN GRANTS DEPARTMENT, OUR CURRENT GRANT
22 UNIT. WE KNOW THAT OUR FOUNDATION IS WORKING TO TRY TO RAISE
23 FUNDING. IT'S A BIG CHALLENGE RIGHT NOW BECAUSE THEY ARE
24 ESSENTIALLY A TEAM OF ONE. AND SO WITHIN THE CONTEXT OF A
25 SINGULAR PERSON, I THINK THAT THEY'RE DOING THE BEST THAT THEY



THE BOARD OF
SUPERVISORS

1 CAN TO BRING IN ADDITIONAL FUNDS. AND WITH US HERE WITHIN THE
2 DEPARTMENT, WITH THIS NEW UNIT, WE ARE ALSO TRYING TO DOUBLE
3 THE EFFORTS AND EVEN TRIPLE THE EFFORTS.

4
5 **SUP. LINDSEY HORVATH:** THANK YOU VERY MUCH.

6
7 **SUP. KATHRYN BARGER, CHAIR:** SUPERVISOR HAHN.

8
9 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. THANK YOU, SKYE, FOR
10 THAT PRESENTATION. IT'S CLEAR THAT OUR LIBRARIES ARE SO MUCH
11 MORE THAN JUST A PLACE, A SAFE PLACE TO CHECK OUT A BOOK. IT'S
12 ALWAYS AMAZING TO ME TO HEAR WHAT OUR LIBRARY DOES. YOU CAN
13 LEARN JOB SKILLS IN OUR LIBRARIES, YOU CAN APPLY FOR
14 CITIZENSHIP, YOU CAN CHECK OUT POWER TOOLS, BAKING
15 ACCESSORIES. IT'S PRETTY AMAZING. AND I THINK YOU AND I HAVE
16 HAD THIS CONVERSATION BEFORE. I'M PRETTY SURE THESE PROGRAMS
17 ARE ALREADY SUCCESSFUL. BUT I DO KNOW WHEN I SPEAK TO SOME
18 PEOPLE, A LOT OF PEOPLE STILL DON'T KNOW THE KINDS OF THINGS
19 THAT WE DO OFFER FROM OUR COUNTY LIBRARIES. IN THIS BUDGET, DO
20 YOU HAVE MONEY FOR A MORE ROBUST MARKETING STRATEGY OF THE
21 KINDS OF THINGS THAT OUR COUNTY LIBRARIES OFFER.

22
23 **SKYE PATRICK:** THANK YOU FOR YOUR QUESTION, SUPERVISOR. THAT'S
24 PARTIALLY WHY WE NEED THAT VIDEO PRODUCTION POSITION. YOU
25 KNOW, I MENTIONED EARLIER THAT THIS IS THE WAY THAT THIS



THE BOARD OF
SUPERVISORS

1 CURRENT GENERATION COMMUNICATES THROUGH VIDEO, THROUGH SOCIAL
2 MEDIA, AND SO WE BELIEVE THAT HAVING THIS POSITION WILL
3 DEFINITELY PUSH OUT THE MARKETING INTO AREAS THAT WE'RE JUST
4 UNABLE TO GET INTO. WE'RE ALSO REALLY FOCUSING ON HYPERLOCAL
5 MEDIA AND LEVERAGING THE LOCAL NEWSPAPERS. I WAS AT THE KNIGHT
6 FOUNDATION MEETING THIS PAST WEEK AND IT WAS ALL ABOUT
7 LEVERAGING THE LOCAL MEDIA IN THESE UNCERTAIN TIMES AND REALLY
8 DOUBLING DOWN IN THE COMMUNITY USING THOSE AVENUES. SO WE
9 INTEND TO DO THAT AS WELL.

10

11 **SUP. JANICE HAHN:** I'M REALLY GLAD TO HEAR THAT BECAUSE I THINK
12 OUR LOCAL COMMUNITY NEWSPAPERS ALSO WOULD BENEFIT FROM OUR
13 INVESTMENT DOLLARS. AND I DO THINK THERE'S STILL PEOPLE THAT
14 DO READ A COMMUNITY NEWSPAPER.

15

16 **SKYE PATRICK:** WE ARE REQUIRED TO ASK FOR THE POSITIONS NOW,
17 BUT IT WILL DEPEND ON THE FUNDING FROM THAT DEPARTMENT.

18

19 **SUP. LINDSEY HORVATH:** GREAT. AND YOU MENTIONED THE BOOKS ON
20 BANNED PROGRAM, GIVEN THE CHALLENGES, THERE MAY BE INCREASED
21 NEED. ARE YOU PREPARED IN THE DEPARTMENT TO BE ABLE TO
22 ACCOMMODATE THAT?

23

24 **SKYE PATRICK:** THANK YOU FOR THAT QUESTION. WE ARE IN FACT
25 PREPARED TO ACCOMMODATE AN ADDITIONAL, POSSIBLY ENHANCING THAT



THE BOARD OF
SUPERVISORS

1 PROGRAM FOR THE STATE OF CALIFORNIA ALONE.

2

3 **SUP. LINDSEY HORVATH:** WONDERFUL. AND FINALLY I KNOW THAT
4 THERE'S YOUR BUDGET MEMO REFERENCES EFFORTS TO ACHIEVE FISCAL
5 SUSTAINABILITY BY EXPLORING INNOVATIVE AVENUES AND LEVERAGING
6 RESOURCES OUTSIDE OF THE COUNTY. CAN YOU TALK ABOUT CURRENT
7 AND POTENTIAL PARTNERSHIPS, INCLUDING GRANT OPPORTUNITIES THAT
8 THE DEPARTMENT IS PURSUING OR PLANS TO EXPLORE? I KNOW YOU
9 ALSO HAVE A FOUNDATION THAT'S TRYING TO FIND A WAY TO HELP
10 SUPPORT. SO HOW IS ALL OF THAT WORKING?

11

12 **SKYE PATRICK:** THANK YOU FOR THE QUESTION. SO A LITTLE BIT AGO
13 I MENTIONED SOME OF OUR ACADEMIC PARTNERSHIPS WHERE WE HAVE
14 THE ABILITY TO BRING IN SOME SIGNIFICANT FUNDS. I BELIEVE THE
15 IMLS, THE INSTITUTE OF MUSEUM AND LIBRARY SERVICES GRANT WITH
16 SAN JOSE, IT'S ABOUT A \$10 MILLION GRANT. AND SO IF WE ARE
17 APPROVED, WE'LL HAVE AT LEAST AN APPORTIONED AMOUNT OF THAT
18 FOR STAFF TRAINING. IN ADDITION TO THAT, THE NTIA GRANT WITH
19 ULC IS ALSO AROUND \$6 TO \$10 MILLION. I'M SORRY, I DON'T HAVE
20 THE EXACT NUMBER IN FRONT OF ME, WHICH WE OF COURSE WILL
21 BENEFIT FROM. WE ALSO HAVE OUR OWN INTERNAL NTIA GRANT OUT
22 RIGHT NOW FOR \$12 MILLION AND MY UNDERSTANDING IS WE SHOULD
23 KNOW THE RESULTS OF THAT CYCLE WITHIN, BY THE END OF MARCH, I
24 BELIEVE IS THE TIME FRAME. IN ADDITION TO THE THINGS THAT
25 WE'RE DOING WITH OUR OWN GRANTS DEPARTMENT, OUR CURRENT GRANT



THE BOARD OF
SUPERVISORS

1 UNIT, WE KNOW THAT OUR FOUNDATION IS WORKING TO TRY TO RAISE
2 FUNDING. IT'S A BIG CHALLENGE RIGHT NOW BECAUSE THEY ARE
3 ESSENTIALLY A TEAM OF ONE. AND SO WITHIN THE CONTEXT OF A
4 SINGULAR PERSON, I THINK THAT THEY'RE DOING THE BEST THAT THEY
5 CAN TO BRING IN ADDITIONAL FUNDS AND WITH US HERE WITHIN THE
6 DEPARTMENT WITH THIS NEW UNIT, WE ARE ALSO TRYING TO DOUBLE
7 THE EFFORTS AND EVEN TRIPLE THE EFFORTS.

8
9 **SUP. LINDSEY HORVATH:** THANK YOU VERY MUCH.

10
11 **SUP. KATHRYN BARGER, CHAIR:** SUPERVISOR HAHN.

12
13 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. AND THANK YOU, SKYE
14 FOR THAT PRESENTATION. IT'S CLEAR THAT OUR LIBRARIES ARE SO
15 MUCH MORE THAN JUST A PLACE, A SAFE PLACE TO CHECK OUT A BOOK.
16 IT'S ALWAYS AMAZING TO ME TO HEAR WHAT OUR LIBRARY DOES. WE,
17 YOU CAN LEARN JOB SKILLS IN OUR LIBRARIES. YOU CAN APPLY FOR
18 CITIZENSHIP, YOU CAN CHECK OUT POWER TOOLS, BAKING
19 ACCESSORIES. IT'S PRETTY AMAZING, AND I THINK YOU AND I HAVE
20 HAD THIS CONVERSATION BEFORE. I'M PRETTY SURE THESE PROGRAMS
21 ARE ALREADY SUCCESSFUL, BUT I DO KNOW WHEN I SPEAK TO SOME
22 PEOPLE, A LOT OF PEOPLE STILL DON'T KNOW THE KINDS OF THINGS
23 THAT WE DO OFFER FROM OUR COUNTY LIBRARIES. IN THIS BUDGET, DO
24 YOU HAVE MONEY FOR A MORE ROBUST MARKETING STRATEGY OF THE
25 KINDS OF THINGS THAT OUR COUNTY LIBRARIES OFFER?



THE BOARD OF
SUPERVISORS

1
2 **SKYE PATRICK:** THANK YOU FOR YOUR QUESTION, SUPERVISOR. THAT'S
3 PARTIALLY WHY WE NEED THAT VIDEO PRODUCTION POSITION. YOU
4 KNOW, I MENTIONED EARLIER THAT THIS IS THE WAY THAT THIS
5 CURRENT GENERATION COMMUNICATES THROUGH VIDEO, THROUGH SOCIAL
6 MEDIA, AND SO WE BELIEVE THAT HAVING THIS POSITION WILL
7 DEFINITELY PUSH OUT THE MARKETING INTO AREAS THAT WE'RE JUST
8 UNABLE TO GET INTO. WE'RE ALSO REALLY FOCUSING ON HYPER-LOCAL
9 MEDIA AND LEVERAGING THE LOCAL NEWSPAPERS. I WAS AT THE KNIGHT
10 FOUNDATION MEETING THIS PAST WEEK AND IT WAS ALL ABOUT
11 LEVERAGING THE LOCAL MEDIA IN THESE UNCERTAIN TIMES AND REALLY
12 DOUBLING DOWN IN THE COMMUNITY USING THOSE AVENUES, SO WE
13 INTEND TO DO THAT AS WELL.

14
15 **SUP. JANICE HAHN:** I'M REALLY GLAD TO HEAR THAT BECAUSE I THINK
16 OUR LOCAL COMMUNITY NEWSPAPERS ALSO WOULD BENEFIT FROM OUR
17 INVESTMENT DOLLARS. AND I DO THINK THERE'S STILL PEOPLE THAT
18 DO READ A COMMUNITY NEWSPAPER, AND I THINK THAT THAT'S A GREAT
19 STRATEGY. I WAS GOING TO ASK A LITTLE BIT ABOUT THE SUMMER
20 STARS TUTORING PROGRAM, WHICH WAS OUR RESPONSE TO FAMILIES WHO
21 SAID THEIR STUDENTS WERE STRUGGLING TO KEEP UP WITH THE
22 CURRICULUM, ESPECIALLY AFTER THE PANDEMIC. THAT PILOT RAN FOR
23 EIGHT WEEKS DURING THE SUMMER, AND IT WAS A GREAT SUCCESS.
24 YOUR OWN STATISTICS ARE PRETTY AMAZING. YOU CONDUCTED PRE-AND
25 POST-TESTS AND FOUND OVERALL READING SCORES IMPROVED BY 19%.



THE BOARD OF
SUPERVISORS

1 THE AVERAGE PRE-TEST READING SCORE WAS 64, 65%, AND THE
2 AVERAGE POST-TEST SCORE ROSE TO ALMOST 84%. I MEAN, THAT'S THE
3 DIFFERENCE BETWEEN A PASSING GRADE. AGAIN, I JUST DON'T THINK
4 PEOPLE REALIZE WHAT A KEY ROLE YOU'RE PLAYING IN A STUDENT'S
5 ACADEMIC LIFE AND STRUGGLES, MATH, YOU RAISED, THAT TUTORING
6 PROGRAM RAISED TEST SCORES THERE AS WELL. SO I SEE THAT THIS
7 PILOT PROGRAM WAS FUNDED BY ARPA. AND I DIDN'T SEE A SPECIFIC
8 REQUEST FOR FUNDING IN THIS BUDGET TO CONTINUE THAT PROGRAM. I
9 THINK IT'S A STELLAR PROGRAM AND I WOULD LIKE TO SEE IT BEYOND
10 JUST SUMMER. WHAT'S YOUR THINKING ABOUT THAT?

11
12 **SKYE PATRICK:** THANK YOU FOR THE QUESTION. SO I AGREE IT'S ONE
13 OF THE PROGRAMS THAT I'M MOST PROUD OF BECAUSE WE'VE SEEN THE
14 IMPACT OF THIS PROGRAM JUST IN THE SHORT PERIOD OF TIME, AND
15 WE HAVE THE DATA TO SUPPORT THIS PROGRAM AND IT'S ADVANCES IN
16 PEDAGOGY FOR OUR YOUNG PEOPLE. WE DID HAVE A LITTLE BIT OF
17 MONEY LEFT OVER, SO WE DO HAVE A WINTER STARS PROGRAM THAT
18 STARTED IN JANUARY. IT'S A MUCH SMALLER FOOTPRINT THAN THE 48
19 LIBRARIES THAT WE HAD FOR SUMMER. I BELIEVE IT'S 30 LIBRARIES
20 THAT WE'RE CURRENTLY WORKING WITH, SO WE HAVE HAD MORE PROGRAM
21 CONTINUITY THAN WE ANTICIPATED. YOU ARE RIGHT, THIS COMING
22 SUMMER IS OUR LAST SUMMER. WE DO NOT CURRENTLY HAVE FUNDING
23 FOR IT, BUT IT IS ONE OF THE PRIORITIES THAT WE'VE SET FORTH
24 FOR OUR FOUNDATION. AND I WOULD INVITE ANY BOARD MEMBER WHO
25 HAS A GREAT IDEA TO SHARE IT WITH ME SO THAT WE CAN CONTINUE



THE BOARD OF
SUPERVISORS

1 THIS PROGRAM INTO EVERY SUMMER AND ULTIMATELY IT WOULD BE
2 GREAT TO BE ABLE TO BRING THIS IN-HOUSE TO THE LIBRARY RATHER
3 THAN CONTRACTUAL.

4

5 **SUP. JANICE HAHN:** THANK YOU FOR THAT. ONE OF THE OTHER ASPECTS
6 OF THE SUMMER STARS PROGRAM WAS YOU WORKING WITH OUR
7 DEPARTMENT OF ECONOMIC OPPORTUNITY TO HIRE YOUTH AT WORK. ARE
8 YOU EXPLORING OPPORTUNITIES TO PROVIDE PART-TIME AND FULL-TIME
9 POSITIONS TO THE YOUTH THAT PARTICIPATED IN THE PROGRAM?
10 BECAUSE AGAIN THAT WOULD REALLY BE A FULL CIRCLE WIN-WIN.

11

12 **SKYE PATRICK:** AND I'M SORRY, SUPERVISOR, I LOST HALF OF WHAT
13 YOU SAID THERE.

14

15 **SUP. JANICE HAHN:** YOUR DEPARTMENT WORKED WITH OUR DEPARTMENT
16 OF ECONOMIC OPPORTUNITY AND YOUTH TO HIRE YOUTH AT WORK. YOUNG
17 PEOPLE WHO WERE INVOLVED IN THIS TUTORING PROGRAM AND THEN HAD
18 AN OPPORTUNITY TO BE HIRED PART TIME. IS THAT STILL SOMETHING
19 IS ON THE TABLE?

20

21 **SKYE PATRICK:** THAT'S ABSOLUTELY ON THE TABLE AND THAT'S THE
22 GOAL OF THIS YOUTH WORK PROGRAM AND THIS PARTNERSHIP IS TO
23 EVENTUALLY GET SOME OF THESE YOUNG PEOPLE INTO PART-TIME JOBS.
24 I WAS GOING TO SAY FULL TIME, PART TIME JOBS, BUT EVENTUALLY
25 INTO A CAREER WITH THE COUNTY AND THE COUNTY WRIT LARGE. SO



THE BOARD OF
SUPERVISORS

1 THAT'S THE GOAL WE'VE HAD TREMENDOUS SUCCESS. I JUST WANT TO
2 TAKE A MOMENT TO SHOUT OUT KELLY AND HER TEAM. THEY'VE REALLY
3 REVAMPED THIS PROGRAM TO MAKE IT MEANINGFUL TO HAVE THAT
4 COMMUNITY LIAISON, THAT DEPARTMENTAL LIAISON FOR OUR
5 DEPARTMENT AND TO SUPPORT THESE YOUNG PEOPLE. I COULDN'T BE
6 HAPPIER WITH THIS PARTNERSHIP.

7

8 **SUP. JANICE HAHN:** THANK YOU. AND CAN YOU TALK A LITTLE BIT
9 ABOUT YOUR BOOK FOR JAILS PROGRAM AND DOES THIS BUDGET
10 CONTINUE IT? DOES IT EXPAND IT? IS IT ENOUGH? HOW IS THAT
11 WORKING?

12

13 **SKYE PATRICK:** YES, SO THIS IS ACTUALLY BOOKS IN JAIL WAS AN
14 INITIATIVE THAT SUPERVISOR HORVATH BROUGHT FORWARD. WE'RE
15 ACTUALLY REBRANDING IT TO CALL IT LITERACY FOR THE
16 INCARCERATED. AND RIGHT NOW IT'S A VOLUNTARY, PROGRAM. IT'S A
17 NON-FUNDED PROGRAM WHERE WE UTILIZE VOLUNTEERS AND THE FRIENDS
18 OF THE LIBRARY. I THINK WE HAD OVER 50,000 ITEMS DONATED AND
19 DISSEMINATED THIS PAST YEAR. WE DO HAVE A SLIGHT BOTTLENECK
20 BECAUSE THERE'S LACK OF CONTINUITY OF PICKING UP THE MATERIAL
21 AND SO WE'RE TRYING TO WORK THAT OUT RIGHT NOW SO WE CAN
22 CONTINUE THIS PROGRAM. IDEALLY THIS WILL BECOME ANOTHER BRANCH
23 OF THE COUNTY LIBRARY. ONE AT MEN'S CENTRAL AND THEN ONE AT
24 THE WOMEN'S PRISON, WOMEN'S JAILS, EXCUSE ME. SO THAT WE CAN
25 ACTUALLY CONTINUE THIS WORK OF LITERACY AND HELP PEOPLE TURN



THE BOARD OF
SUPERVISORS

1 THEIR LIVES AROUND.

2

3 **SUP. JANICE HAHN:** ABSOLUTELY, AND OF COURSE WE HAVE A COUNTY
4 LIBRARY INSIDE LOS PADRINOS AS WELL, WHICH WAS CURATED BY YOU
5 AND YOUR TEAM TO SPECIFICALLY YOU KNOW, MEET THE NEEDS OF THE
6 YOUNG MEN AND WOMEN WHO ARE IN OUR CUSTODY. MY FRUSTRATION
7 WITH THAT IS NOT THE EXCELLENCE OF THE COUNTY LIBRARY THERE,
8 BUT THE INFREQUENCY THAT THE YOUNG PEOPLE ARE ACTUALLY BEING
9 ABLE TO ACCESS FOR A VARIETY OF STAFFING ISSUES AND WELL WE
10 KNOW ALL THE CHALLENGES IN OUR PROBATION FACILITIES, BUT THANK
11 YOU FOR THAT GREAT COUNTY LIBRARY THERE. THANK YOU, MADAM
12 CHAIR.

13

14 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR SOLIS.

15

16 **SUP. HILDA SOLIS:** I REALLY JUST WANT TO THANK YOU AND YOUR
17 STAFF FOR BEING SO PUBLIC AND BEING OUT THERE WHEN WE HAVE
18 EVENTS WHETHER IT'S AT FARMERS MARKETS OR SMALL VENUES, YOUR
19 MOBILE UNIT IS OUT THERE, YOU'RE GIVING OUT BOOKS, AND PEOPLE
20 YOU KNOW ARE SURPRISED, THEY'RE STILL SURPRISED TO SEE THAT
21 OUT THERE. SO I JUST WANT TO URGE YOU TO CONTINUE TO DO THAT.
22 AND YOU KNOW, I LOVE THAT YOU'RE NOW MAKING AVAILABLE SO MANY
23 PRODUCTS INSIDE THE LIBRARY, FEMININE PRODUCTS, BABY DIAPERS,
24 WHETHER IT'S THE TOOLS AND ALL THE OTHER THINGS THAT THOSE ARE
25 REALLY NICE. YOU WOULD THINK THAT OUR SENIOR CENTERS WOULD BE



THE BOARD OF
SUPERVISORS

1 DOING SOME OF THAT, BUT YOU'RE DOING IT AND MAYBE THERE'S SOME
2 CROSS POLLINATION SO YOU CAN SHARE THAT WITH THEM. BECAUSE
3 THEY'RE GREAT IDEAS, I MEAN YES ALL OF IT SO.

4

5 **SKYE PATRICK:** THANK YOU, SUPERVISOR, WE'LL TAKE THAT UNDER
6 ADVISEMENT AND TRY AND FIGURE OUT A WAY TO PARTNER WITH OUR
7 SENIOR CENTERS.

8

9 **SUP. HILDA SOLIS:** THEY'RE LIKE COMMUNITY CENTERS. AND I MEAN
10 THEY SERVICE THE SAME POPULATION. AND IT JUST SEEMS THAT YOU
11 HAVE A GOOD MENU OF SERVICES TO GIVE AND SHARE SO I WANT TO
12 ENCOURAGE YOU TO DO THAT. ONE QUESTION MY STAFF WANTED ME TO
13 ASK WAS REGARDING THE SECURITY CAMERAS IN THE LIBRARIES. I
14 KNOW THAT WE HAVE HAD, I GUESS YOU'VE HAD TO REPRIORITIZE
15 WHERE THEY GO, AND I THINK YOU HAVE COME TO ONE OF OURS,
16 HACIENDA HEIGHTS, BUT I THINK THERE'S STILL OTHERS ON THE
17 PRIORITY LIST. SO WHERE ARE WE WITH THAT DO YOU THINK?

18

19 **SKYE PATRICK:** THANK YOU FOR THE QUESTION. SO WE'RE ABOUT TWO-
20 THIRDS COMPLETED WITH THAT PROJECT AND SO WE ANTICIPATE HAVING
21 ALL OF OUR COUNTY LIBRARIES WITH OUR HIGHLY HIGH DEFINITION
22 CAMERAS BY THE END OF FISCAL YEAR, MAYBE SLIGHTLY AFTER THAT.

23

24 **SUP. HILDA SOLIS:** OKAY, GREAT. THANK YOU AGAIN, THANK YOU TO
25 YOUR STAFF.



THE BOARD OF
SUPERVISORS

1

2 **SKYE PATRICK:** SUPERVISOR, IT'S WORTH NOTING THAT WE DO HAVE A
3 PARTNERSHIP WITH, MANY PARTNERSHIPS WITH THE AGING DEPARTMENT
4 AND CURRENTLY YOU KNOW THAT THEY LOST THE LOCATION IN ALTADENA
5 AND SO WE ARE HOUSING THEM AND PROVIDING THAT ADDITIONAL
6 SUPPORT AT OUR LA CRESCENTA LIBRARY.

7

8 **SUP. HILDA SOLIS:** THANK YOU. OKAY.

9

10 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. AND THEN TO FOLLOW UP
11 ON THE SECURITY QUESTION, WHEN IS A PILOT STARTING OR HAS IT
12 STARTED AT SOME OF THE LIBRARIES WHERE YOU GOT WORKING WITH
13 DMH.

14

15 **SKYE PATRICK:** FOR THE SOCIAL WORKERS? WE LOOK FORWARD TO THAT
16 CONTINUED CONVERSATION HERE WITH YOUR BOARD, I THINK IN ONE
17 MONTH.

18

19 **SUP. KATHRYN BARGER, CHAIR:** OKAY, BECAUSE I KNOW THAT
20 LANCASTER AND CLAREMONT, BUT I THINK LANCASTER HAS A HIGHER
21 NEED. GO AHEAD.

22

23 **SKYE PATRICK:** OH, I'M SORRY, I BEG YOUR PARDON. I THOUGHT IT
24 WAS NEXT MONTH, BUT IT SOUNDS LIKE WE'RE MEETING NEXT WEEK.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER, CHAIR:** OH, NEXT WEEK. OKAY, GOOD. AND
2 THEN THERE'S A COMMON THEME THAT I'VE HEARD FROM A COUPLE OF
3 THE DEPARTMENTS THIS YEAR AND THAT IS THE IMPACT THAT THE
4 FIRES ARE GOING TO HAVE ON PROPERTY TAX REVENUE. I KNOW FIRE
5 EXPRESSED IT, LIBRARIES, YOU'RE DEPENDENT UPON IT. ARE WE
6 TRACKING THAT SO THAT THIS BOARD KNOWS WHAT THE IMPACT IS
7 GOING TO BE TO THE BUDGET?

8

9 **FESIA DAVENPORT:** YES, THANK YOU, SUPERVISOR. SO YES, WE ARE
10 TRACKING IT. THE ASSESSOR WHO'S COMING UP NEXT IS TRACKING IT
11 VERY SPECIFICALLY BY PARCEL. IT WILL BE REFLECTED IN A REVENUE
12 FORECAST THAT THEY USUALLY DO AROUND THE TIME OF THE
13 RECOMMENDED BUDGET. THE CEO'S OFFICE ALSO WE DO OUR OWN
14 FORECAST AND THAT'S HOW WE BUILT THE BUDGET. THAT'S HOW WE
15 PROJECT HOW MUCH MONEY AND WE WILL BE ABLE TO SHOW IT BY
16 DEPARTMENT.

17

18 **SUP. KATHRYN BARGER, CHAIR:** BECAUSE YOU COULD PROBABLY TELL, I
19 MEAN, IF ALTADENA LOST OVER HALF THE HOMES AND THEN PARTS OF
20 MALIBU, PALISADES, YOU PROBABLY HAVE A GOOD IDEA OF THE LOSS
21 OF REVENUE.

22

23 **FESIA DAVENPORT:** YES, I BELIEVE THE ASSESSOR DOES HAVE A LOSS
24 AND WE ARE IN A CONVERSATION WITH THE ASSESSOR ON A REGULAR
25 BASIS AND I THINK THEY HAVE SOME PRELIMINARY FORECASTS AND AS



THE BOARD OF
SUPERVISORS

1 YOU KNOW THE FORECAST GETS BETTER AS WE GO THROUGH THE FISCAL
2 YEAR. BUT I THINK THEY ARE ABLE TO BREAK IT DOWN BY AREA.

3

4 **SUP. KATHRYN BARGER, CHAIR:** ALL RIGHT. WELL THANK YOU AND
5 THANK YOU, SKYE. APPRECIATE YOUR WORK.

6

7 **SKYE PATRICK:** THANK YOU, SUPERVISOR. ARE WE DONE? OKAY.

8

9 **SUP. KATHRYN BARGER, CHAIR:** YEAH, WE'RE GOOD. NOW WE ARE GOING
10 TO HEAR FROM THE ASSESSOR JEFFREY PRANG, WHO WILL MAKE HIS
11 PRESENTATION. WELCOME. WELCOME, THE FLOOR IS YOURS.

12

13 **JEFFREY PRANG:** THANK YOU VERY MUCH. GOOD MORNING, MADAM CHAIR,
14 BOARD MEMBERS, IT'S A PLEASURE TO BE HERE WITH YOU THIS
15 MORNING. THE BUDGET THAT MY OFFICE, HAS BEFORE YOU EMPHASIZES
16 AND PRIORITIZES STAFFING AND TECHNOLOGY ENHANCEMENTS THAT WILL
17 INCREASE OUR EFFICIENCY AND PRODUCTIVITY AND GENERATE
18 ADDITIONAL REVENUES THAT WILL HELP SUSTAIN COUNTY OPERATIONS.
19 WHILE I ALWAYS LIKE TO EMPHASIZE THAT WE ARE NOT A REVENUE
20 DEPARTMENT PER SE, REVENUE IS THE DIRECT BYPRODUCT OF ALL OF
21 OUR EFFORTS. BY EQUIPPING MY OFFICE TO COMPLETE ALL THE
22 TRANSACTIONS THAT TAKE PLACE WITHIN A FISCAL YEAR, THE COUNTY
23 IS INSURED OF RECEIVING THE MAXIMUM REVENUES POSSIBLE FROM THE
24 ASSESSMENT ROLE. MY BUDGET PROPOSAL HAS TWO PRINCIPAL REQUESTS
25 THAT WILL HELP US ACHIEVE THAT GOAL. ONE IS FOR PERSONNEL AND



THE BOARD OF
SUPERVISORS

1 ONE IS FOR TECHNOLOGY. THE BUDGET REQUEST INCLUDES 79
2 APPRAISERS AND SUPERVISORS. APPRAISERS ARE THE PRIMARY
3 CONTRIBUTOR TO THE GROWTH OF THE ASSESSMENT ROLE FROM WHICH
4 THE TAX ROLL IS CALCULATED. THEY'RE RESPONSIBLE FOR VALUING
5 ALL TRANSACTIONS. RIGHT NOW WE FACE THE NEED TO ADDRESS A
6 STRUCTURAL BACKLOG IN THE PROCESSING OF NEW CONSTRUCTION
7 PERMITS. THE DEPARTMENT HAS INSUFFICIENT PERSONNEL RESOURCES
8 TO PROCESS ALL THE NEW CONSTRUCTION PERMITS THAT ARE ISSUED
9 ANNUALLY, DEPRIVING THE COUNTY BUDGET OF REVENUES DERIVED FROM
10 THOSE PERMITS IN THE YEAR THAT THEY ARE ISSUED. THE CURRENT
11 BUDGET YEAR HAS ABOUT 120,000 NEW CONSTRUCTION PERMITS THAT
12 WILL NOT BE PROCESSED IN THIS FISCAL YEAR. THEY REPRESENT
13 ABOUT \$20 BILLION IN ASSESSED ROLL VALUE. A SIMILAR NUMBER
14 WERE BACKLOGGED IN 2024. BY HIRING MORE APPRAISERS, WE CAN
15 DRASTICALLY REDUCE THIS BACKLOG AND ENSURE THAT THE COUNTY
16 RECEIVES REVENUES FROM THESE PERMITS IN THE SAME YEAR THAT
17 THEY ARE ISSUED. THE OWNERSHIP TECHNICIANS ARE THE KEY
18 PERSONNEL IN DETERMINING WHETHER OR NOT A DEED IS A
19 REASSESSABLE EVENT. ONCE THEY'VE MADE THAT DETERMINATION,
20 APPRAISERS COMPLETE THE EVALUATION WORK. THE RULE OF THUMB ON
21 THE VALUE OF A JOURNEY LEVEL APPRAISER, WHICH IS YEAR 2 OF
22 THEIR TRAINING, IS THAT FOR EVERY \$1 INVESTED IN AN APPRAISER,
23 THE COUNTY SEES A RETURN OF \$7 IN ADDITIONAL REVENUES. THIS IS
24 NOT JUST A SHORT TERM GAIN, IT IS AN INVESTMENT THAT GROWS
25 EXPONENTIALLY EACH YEAR. WE'VE MADE SIGNIFICANT STRIDES IN



THE BOARD OF
SUPERVISORS

1 HIRING AND TRAINING OVER THE PAST 70 YEARS. WE'VE ADAPTED TO
2 THE CHALLENGES SUCH AS COVID BY DEVELOPING A HYBRID TRAINING
3 MODEL THAT ALLOWS US TO ONBOARD LARGER CLASSES OF APPRAISERS
4 EFFICIENTLY. WHILE HIGHER THAN AVERAGE ATTRITION REMAINS A
5 CHALLENGE, WE ARE CONFIDENT THAT THESE NEW HIRES WILL HELP US
6 MEET OUR GOALS. I MIGHT ALSO ADD THAT WE WENT LIVE WITH OUR
7 NEW TECHNOLOGY PLATFORM LAST AUGUST. WHAT WE TERMED THE
8 ASSESSORS MODERNIZATION PROJECT IS A MULTI-MILLION DOLLAR
9 TECHNOLOGY OVERHAUL THAT REPLACED OUR LEGACY MAINFRAME SYSTEM
10 WITH A CUTTING EDGE CLOUD-BASED TECHNOLOGY PLATFORM. THIS NEW
11 SYSTEM IS ALREADY INCREASING OUR EFFICIENCY AND PRODUCTIVITY,
12 ENHANCING PUBLIC SERVICE AND PROVIDING THE PLATFORM TO
13 TRANSFORM MANY OF OUR ACTIVITIES FROM A MANUAL PROCESS TO
14 ONLINE AUTOMATED PROCESS. THE SECOND PRIORITY COMPONENT OF OUR
15 BUDGET IS THE REQUEST FOR NEW TECHNOLOGY TO HELP US DISCOVER
16 AIRCRAFT. AS YOU MAY KNOW, MY OFFICE IS RESPONSIBLE FOR
17 ASSESSING THE VALUE OF BOTH COMMERCIAL AND GENERAL AVIATION
18 AIRCRAFT. HOWEVER, AIRCRAFT OWNERS DEPLOY A NUMBER OF TACTICS
19 DESIGNED TO HELP EVADE ASSESSMENT AND TAXATION. SOME OF THOSE
20 TACTICS INCLUDE RELOCATING AIRCRAFT OUT OF THE STATE DURING
21 ASSESSMENT PERIODS, REGISTERING AIRCRAFT IN OTHER STATES, EVEN
22 THOUGH THEY MAY BE PRIMARILY HOUSED IN LOS ANGELES COUNTY. AND
23 FOR SOME INEXPLICABLE REASON, THE FAA HAS PROVIDED TOOLS TO
24 ASSIST AIRCRAFT OWNERS TO MASK AIRCRAFT IDENTIFICATION AND
25 REGISTRATION. HOWEVER, WE'VE LEARNED OF A NEW TECHNOLOGY THAT



THE BOARD OF
SUPERVISORS

1 ACCESSES MULTIPLE PRIVATE AND PUBLIC INFORMATION SOURCES THAT
2 WILL ASSIST US IN DISCOVERING AIRCRAFT THAT ARE HOUSED IN LOS
3 ANGELES COUNTY. WE'VE ANALYZED SAMPLES OF THE TECHNOLOGY AND
4 BELIEVE THAT THE COST OF THE TECHNOLOGY IS EASILY RECOVERED BY
5 IMPROVING OUR ABILITY TO IDENTIFY TAXABLE AIRCRAFT. WE BELIEVE
6 THAT THE RETURN ON INVESTMENT IS 5 TO 1 OR MORE. IT IS AN
7 INNOVATIVE COST EFFECTIVE SOLUTION TO ENSURE FAIRNESS AND
8 COMPLIANCE. AND FINALLY BEYOND STAFFING AND TECHNOLOGY, THE
9 BUDGET INCLUDES A REQUEST FOR OVERTIME WHICH IS AN ESSENTIAL
10 COMPONENT TO COMPLETING THE ASSESSMENT ROLE WHICH HAS BEEN A
11 SYSTEMATIC COMPONENT OF OUR BUDGET FOR DECADES. AND THE OTHER
12 BIG TICKET ITEM IS LEGAL COSTS FOR ASSESSMENT APPEALS AND
13 ATTENDING LEGISLATION. THESE CRITICAL EXPENSES ARE
14 UNAVOIDABLE, BUT THEY ENSURE THAT WE MAINTAIN THE INTEGRITY OF
15 THE ASSESSMENT ROLE AND BY APPROVING THESE BUDGET REQUESTS MY
16 OFFICE SECURES THE RESOURCES THAT ARE NECESSARY TO EFFECTIVELY
17 COMPLETE OUR MISSION AND HELP PROVIDE FOR A STRONGER FINANCIAL
18 FUTURE FOR THE COUNTY. THAT CONCLUDES MY PRESENTATION. I'M
19 HAPPY TO ANSWER ANY QUESTIONS.

20
21 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR HAHN.

22
23 **SUP. JANICE HAHN:** OH, THANK YOU, AND THANK YOU, ASSESSOR PRANG
24 FOR YOUR HARD WORK THAT YOU AND YOUR DEPARTMENT DO. AND, LET
25 ME ALSO JUST SAY YOU DO SUCH AN AMAZING JOB, PARTICULARLY THE



THE BOARD OF
SUPERVISORS

1 WAY YOUR STAFF HAS BEEN SO QUICK TO RESPOND TO PROPERTY OWNERS
2 WHO ARE FACING CATASTROPHIC LOSS BOTH IN MY DISTRICT WITH THE
3 LANDSLIDE AND THE LAND MOVEMENT AS WELL AS THOSE WHO HAVE
4 SUFFERED IN THE WILDFIRES. I THINK YOUR PROACTIVE AND
5 COMPASSIONATE SUPPORT OF THESE RESIDENTS HAS REALLY I THINK,
6 AGAIN I THINK WE'RE SAYING THIS ABOUT A LOT OF OUR DEPARTMENT
7 HEADS, REALLY SHOWS WHO WE ARE AS A COUNTY. SO THANK YOU. SO I
8 WAS GOING TO ASK ABOUT THE AIRCRAFT ASSESSMENT TECHNOLOGY BUT
9 SOUNDS LIKE THIS WILL BE, AS YOU SAID, DID YOU SAY 5 TO 1
10 REVENUE?

11
12 **JEFFREY PRANG:** THE TECHNOLOGY--

13
14 **SUP. JANICE HAHN:** WHAT IS THE TECHNOLOGY, BY THE WAY?

15
16 **JEFFREY PRANG:** IT'S A SOFTWARE PROGRAM THAT COMBS THROUGH A
17 MULTITUDE OF DATABASES THAT INDIVIDUALLY WOULD BE VERY
18 DIFFICULT TO GET ON OUR OWN. WE ESTIMATE THAT THE INVESTMENT
19 IS ABOUT \$750,000 FOR THE SOFTWARE. WE BELIEVE THAT WE COULD
20 BRING IN \$4 MILLION A YEAR IN NEW REVENUES THAT'S ONGOING
21 REVENUE. THE CONSULTANT BELIEVES IT'S MUCH HIGHER.

22
23 **SUP. JANICE HAHN:** YEAH, I THINK THAT'S PRETTY SIGNIFICANT. AND
24 I WAS JUST THINKING THAT ALMOST ALL OF THE 100 POSITIONS IN
25 YOUR BUDGET REQUEST ARE REVENUE GENERATING AND YOU MIGHT HAVE



THE BOARD OF
SUPERVISORS

1 SAID IT, BUT I THINK IT'S WORTH REPEATING AGAIN FOR THE
2 PUBLIC, WHAT KIND OF REVENUES YOU THINK YOUR DEPARTMENT WOULD
3 SEE IF WE FUNDED ALL THOSE POSITIONS?

4
5 **JEFFREY PRANG:** WELL, CURRENTLY THE TOTAL ASSESSED VALUE OF
6 L.A. COUNTY IS OVER \$2 TRILLION AND THE TOTAL REVENUES THAT
7 ARE GENERATED FROM THAT EXCEED \$20 BILLION THAT IT'S ALLOCATED
8 TO SCHOOLS, AND OTHER PUBLIC AGENCIES. BUT WE BELIEVE THAT THE
9 INVESTMENT OF THESE APPRAISERS AND THIS TECHNOLOGY WILL BE IN
10 THE TENS OF MILLIONS OF DOLLARS IN NEW REVENUES.

11
12 **SUP. JANICE HAHN:** OKAY, THANK YOU. THAT'S ALL MY QUESTIONS,
13 MADAM CHAIR.

14
15 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR HORVATH.

16
17 **SUP. LINDSEY HORVATH:** THANK YOU. YOUR BUDGET NOTED IT'S BEEN
18 DIFFICULT TO FILL POSITIONS AS FAST AS THEY'RE VACATED. SO IF
19 YOU'RE PROVIDED THE 79 POSITIONS TO WORK ON THE BACKLOG OF
20 PERMITS, WOULD YOU BE ABLE TO FILL THEM?

21
22 **JEFFREY PRANG:** YES, OUR PLAN WOULD BE TO HIRE THREE CLASSES OF
23 50 APPRAISERS EVERY SIX MONTHS: JULY 1ST, JANUARY 1ST, AND THE
24 FOLLOWING JULY 1ST. WE'VE ACTUALLY DONE A PRETTY GOOD JOB
25 SINCE COVID. WE LEARNED HOW TO DO TRAINING OF APPRAISERS IN A



THE BOARD OF
SUPERVISORS

1 VIRTUAL ENVIRONMENT. USED TO BE IN A CLASSROOM AND WE WERE
2 CONFINED BY THE SIZE OF OUR CLASSROOM BUT WE'VE BEEN ABLE TO
3 HIRE EXTRA LARGE CLASSES. AND WE'VE ACTUALLY COME VERY CLOSE
4 TO FILLING ALL OF OUR VACANCIES. IF IT WEREN'T FOR THE LARGER
5 THAN NORMAL ATTRITION WE ACTUALLY WOULD BE FILLING ALL OF OUR
6 VACANCIES ON AN ANNUAL BASIS.

7
8 **SUP. LINDSEY HORVATH:** OKAY, SO MADAM CEO, HOW DO YOU HANDLE
9 REQUESTS LIKE THIS THAT GENERATE ADDITIONAL REVENUE FOR THE
10 COUNTY? THIS SEEMS LIKE AN IMPORTANT PLACE TO INVEST. EVEN
11 THOUGH I KNOW WE'RE IN A BUDGET-CHALLENGED ENVIRONMENT.

12
13 **FESIA DAVENPORT:** WHAT I WOULD SAY SUPERVISORS IS PARTICULARLY
14 WITH THE SEASON OF AUSTERITY THAT WE FIND OURSELVES IN THIS IS
15 SOMETHING THAT WE WOULD CERTAINLY WORK WITH THE ASSESSOR ON
16 MAKING A RECOMMENDATION. AND THERE'S A DIFFERENCE BETWEEN THE
17 WHAT AND HOW BECAUSE ONE OF OUR OTHER COMPETING BUDGETARY
18 PRIORITIES IS TO PUT THE MONEY TO WORK AS SOON AS POSSIBLE. SO
19 IF ASSESSOR IS SAYING WE CAN'T HIRE ALL 79 IN A YEAR BUT WE
20 CAN DO 60 THEN I HAVE OTHER DEPARTMENTS THAT WILL WANT THE
21 FUNDS FOR THOSE OTHER 19 POSITIONS. BUT TO THE EXTENT THAT
22 THEY ARE REVENUE GENERATOR IN TERMS OF PRIORITY FOR BUDGETING
23 THAT IS ONE OF THE REQUESTS THAT A CEO'S OFFICE WOULD
24 PRIORITIZE. AND BUT FOR HEARING THIS INFORMATION IN THIS
25 SETTING WHEN YOU TALK ABOUT BACK OFFICE OPERATIONS LIKE



THE BOARD OF
SUPERVISORS

1 ASSESSOR, THEY ARE NOT INHERENTLY EXCITING, YOU KNOW THEY'RE
2 NOT JABBING PEOPLE IN THE ARMS, YOU KNOW, AND YOU KNOW SAVING
3 THEM FROM A HEALTH CRISIS, BUT THEY ARE THE TIP OF THE SPEAR
4 IN TERMS OF THE COUNTY REVENUE. SO I SAY ALL THAT TO SAY THAT
5 WE WOULD WORK WITH THEM AND WE WOULD PRIORITIZE THE REQUEST.
6 WE WILL WANT TO PRIORITIZE REQUESTS AND IT'S A QUESTION OF THE
7 WHAT AND THE HOW.

8

9 **SUP. LINDSEY HORVATH:** WELL, ASSESSOR PRANG IS MY FORMER
10 COLLEAGUE. I FIND HIM TERRIBLY EXCITING, BUT I'M GLAD TO HEAR
11 THAT WE HAVE A PATH FORWARD IF WE'RE ABLE TO HIRE QUICKLY
12 BECAUSE I THINK THIS IS CERTAINLY NEEDED IN THIS BUDGET
13 SEASON. THANK YOU.

14

15 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR MITCHELL.

16

17 **SUP. HOLLY J. MITCHELL:** THANK YOU. WE BEGAN TO ASK THE
18 QUESTION BEFORE YOU ARRIVED, AND SO DO YOU HAVE AN IDEA OF THE
19 FIRE'S IMPACT ON OUR PROPERTY TAX ROLL OR WOULD THAT DATA COME
20 OUT DURING RECOMMENDED BUDGET?

21

22 **JEFFREY PRANG:** WE ARE CONTINUING TO ASSEMBLE THAT INFORMATION
23 WE CAN SAY INFORMALLY THAT WE'VE IDENTIFIED ABOUT 21,000
24 STRUCTURES WITHIN THE BURNED AREAS, APPROXIMATELY 16,000 OF
25 THEM HAVE BEEN IMPACTED. WE THINK THAT THE TOTAL ASSESSED



THE BOARD OF
SUPERVISORS

1 VALUE AT RISK IS ABOUT \$20 BILLION. AND THE TOTAL VALUE OF THE
2 PROPERTY IS OBVIOUSLY WORTH MUCH MORE THAN THE ASSESSED VALUE,
3 THE ASSESSED VALUE ON AVERAGE IS ABOUT 45% OF THE MARKET
4 VALUE. WHEN WE WILL STILL BE ASSESSING THE LAND, IT IS
5 POSSIBLE THAT SOME OF THE LAND WILL HAVE EXPERIENCED A DECLINE
6 IN VALUE DUE TO THE CHANGED ENVIRONMENTAL AND ECONOMIC
7 CONDITIONS AS WELL AS THE CONTAMINATION, SO THERE MAY BE SOME
8 LAND WHICH WILL BE REDUCED SOMEWHAT IN VALUE AS WELL. AND IT
9 IS LIKELY AS YOU KNOW, THE REBUILD COULD TAKE ANYWHERE BETWEEN
10 5 AND 10 YEARS WILL BE SOME TIME BEFORE THAT ASSESSED VALUE IS
11 PUT BACK UNDER THE ROLL.

12
13 **SUP. HOLLY J. MITCHELL:** APPRECIATE THAT. WE'VE RECEIVED A
14 COUPLE OF INTERESTING CALLS FROM CONSTITUENTS WHO HAVE HANGERS
15 AT COMPTON AIRPORT AND GOT FOR THE FIRST TIME A BILL, I
16 BELIEVE, FROM YOU. THEY DON'T HAVE AIRCRAFT, THEY USE THEM FOR
17 STORAGE, APPARENTLY, THAT'S A THING, TO RUN AN AIRPLANE HANGER
18 FOR STORAGE. AND SO WE REFER THEM TO YOUR OFFICE. IS THAT A
19 PART OF THIS AIRCRAFT ASSESSMENT TECHNOLOGY?

20
21 **JEFFREY PRANG:** IT'S NOT PART OF THAT TECHNOLOGY, BUT THEY
22 RECEIVED A BILL FOR SOMETHING CALLED POSSESSORY INTEREST. WHEN
23 YOU ARE A PRIVATE ENTITY USING GOVERNMENT PROPERTY FOR PRIVATE
24 USE, YOU HAVE TO PAY THE PROPERTY TAXES THAT ARE OTHERWISE
25 EXEMPTED FROM THE GOVERNMENT AGENCY. SO FOR EXAMPLE AT LAX,



THE BOARD OF
SUPERVISORS

1 YOU KNOW, ALL THE AIRLINES, ALL THE STORES, THEY PAY RENT. BUT
2 WHAT PEOPLE DON'T KNOW, THEY ALSO PAY THE PROPERTY TAXES
3 THAT'S OTHERWISE EXEMPTED FOR THE CITY OF LOS ANGELES.

4

5 **SUP. HOLLY J. MITCHELL:** AND SO WHY IS THAT JUST HAPPENING?

6

7 **JEFFREY PRANG:** IT'S LIKELY THAT WE DIDN'T KNOW ABOUT IT, SO
8 EVERY YEAR WE'RE CONSTANTLY TRYING TO DISCOVER WHO'S DOING
9 WHAT. SOMETIMES INFORMATION COMES TO US EASIER THAN OTHERS.
10 IT'S POSSIBLE THEY COULD HAVE EVEN GOTTEN BACK TAXES IN THAT
11 BILL.

12

13 **SUP. HOLLY J. MITCHELL:** THANK YOU. THANK YOU, MADAM CHAIR.

14

15 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR SOLIS.

16

17 **SUP. HILDA SOLIS:** YEAH, I'M INTERESTED ALSO IN THE HANGAR
18 ISSUE BECAUSE WE HAVE THE EL MONTE AIRPORT AND I ASKED MY
19 STAFF RECENTLY, WHAT HAPPENS WHEN IT'S OUT OF STATE AIRCRAFT
20 OR OUT OF COUNTY AIRCRAFT THAT COME IN AND USE OUR FACILITIES?
21 HOW DO WE COLLECT THAT?

22

23 **JEFFREY PRANG:** SO THE RULES ON ASSESSMENT IS THAT IF YOU ARE
24 HOUSED IF YOU KEEP THAT AIRPLANE IN THE CITY OF THE COUNTY OF
25 LOS ANGELES, YOU HAVE TO PAY TAXES HERE. A LOT OF THEM TRY TO



THE BOARD OF
SUPERVISORS

1 AVOID THAT BY REGISTERING THEM IN OTHER STATES, BUT IT DOESN'T
2 MATTER WHERE IT'S REGISTERED, IT'S WHERE IT IS PHYSICALLY
3 LOCATED. WHAT THIS TECHNOLOGY WILL DO FOR US IS HELP US TO
4 REALLY MATCH WHAT'S ON THE GROUND WITH THE RECORDS IN ORDER TO
5 PROVIDE THEM WITH THE ASSESSMENT AND.

6

7 **SUP. HILDA SOLIS:** SO YOU WILL BE ABLE TO GO AFTER THESE FOLKS
8 BECAUSE APPARENTLY THAT'S THE PRACTICE IN EL MONTE.

9

10 **JEFFREY PRANG:** IT WAS INTERESTING THAT SOME OF THE SOME OF THE
11 SAMPLING THAT WE DID THAT SOME OF THESE PEOPLE GOT A BILL AND
12 THE FIRST QUESTION WAS LIKE HOW DID YOU FIND US? AND THAT'S
13 WHAT THIS TECHNOLOGY WILL DO, IT'LL HELP US TO FIND THEM.
14 IT'LL GO THROUGH THIS MULTITUDE OF DATABASES TO BEGIN TO PIECE
15 TOGETHER A PUZZLE ABOUT WHO OWNS THE AIRPLANE AND WHO'S
16 KEEPING IT IN L.A. COUNTY.

17

18 **SUP. HILDA SOLIS:** AND YOU KNOW GIVEN EL MONTE AIRPORT, IT IS
19 VERY SPACIOUS. THERE ARE A LOT OF WAREHOUSES THERE AND I DON'T
20 KNOW ALL THAT GOES ON IN THOSE WAREHOUSES, BUT I THINK THERE
21 ARE A LOT OF SPACE FOR OLD AIRCRAFT, AND I DON'T KNOW WHAT
22 ELSE, BUT HOW REGULARLY DO YOU GUYS GO OUT AND VISIT? IS IT AN
23 ANNUAL THING OR?

24

25 **JEFFREY PRANG:** WE DO AN ANNUAL CANVAS OF WHAT WE CALL BUSINESS



THE BOARD OF
SUPERVISORS

1 PERSONAL PROPERTY WHICH INCLUDES AIRCRAFT. THEY WILL ACTUALLY
2 GO DOOR-TO-DOOR AND KNOCK ON YOUR DOOR AND SAY, YOU KNOW WHAT
3 DO YOU GOT IN THERE? AND DID YOU FILL OUT THE BUSINESS
4 PROPERTY STATEMENT? SAME THING AT AIRPORTS. IF THEY'RE NOT
5 PAYING, IT'S BECAUSE WE WERE NOT ABLE TO MAKE A DETERMINATION
6 AS TO WHAT WAS THERE. WE MAY NOT BE ABLE TO SEE IT. IT MAY NOT
7 BE DISCLOSED. BUT WHEN IT COMES TO THE AIRCRAFT THEMSELVES,
8 THIS TECHNOLOGY WILL HELP US DETERMINE WHAT'S INSIDE SOME OF
9 THOSE HANGARS.

10

11 **SUP. HILDA SOLIS:** AND THAT'S EQUALLY IMPORTANT TOO BECAUSE I
12 DON'T KNOW WHAT GOES ON THERE MOST OF THE TIME, BUT IT IS A
13 VERY BUSY AIRPORT AND I KNOW THAT WE CAN'T, I THINK OUR
14 SHERIFF USES IT AND SOME OTHER PUBLIC SAFETY I THINK CHP EVEN
15 HAS IN THE PAST. AND YOU KNOW THEY DON'T PAY ANYTHING FOR THAT
16 BUT THEY HAVE THEY GO IN AND GAS UP, GET WHATEVER THEY NEED,
17 AND THEN THEY MOVE ON. AND THERE IS NO REVENUE COMING FROM
18 THEM.

19

20 **JEFFREY PRANG:** NOT FOR PUBLIC AGENCIES, NO.

21

22 **SUP. HILDA SOLIS:** IT'S INTERESTING BECAUSE YOU KNOW JUST LIKE
23 WE CHARGE FOR LEGAL SERVICES AND ALL ISD YOU WOULD THINK THAT
24 CONCEPT COULD BE APPLIED IN SOME WAY.

25



THE BOARD OF
SUPERVISORS

1 **JEFFREY PRANG:** IT'S POSSIBLE. I'M NOT SURE WHO OWNS THAT
2 AIRPORT, BUT IT'S POSSIBLE THAT THEY PAY RENT TO WHOEVER
3 OPERATES THE AIRPORT. BUT IN TERMS OF PROPERTY TAXES, THE
4 SHERIFF, THE CHP WOULD NOT PAY BUSINESS PROPERTY TAXES.

5
6 **SUP. KATHRYN BARGER, CHAIR:** WE OWN OUR MONEY. DID YOU SAY IT
7 DEPENDS ON WHO OWNS IT?

8
9 **JEFFREY PRANG:** OH YES, SO IT'S A COUNTY-OWNED. SO THE COUNTY
10 IS EXEMPT FROM PROPERTY TAXES, SO ARE GOVERNMENT AGENCIES LIKE
11 THE SHERIFF. I SUPPOSE YOU WOULD BE WITHIN YOUR DISCRETION
12 WHETHER YOU WANT TO CHARGE THE SHERIFF TO--

13
14 **SUP. KATHRYN BARGER, CHAIR:** WELL, YOU KNOW, IT'S INTERESTING
15 BECAUSE I KNOW PESTANA RUNS A HELIPAD RIGHT OFF THE 130 OR THE
16 210. AND IF WE WERE TO USE THAT, THEY DO CHARGE A FEE.

17
18 **SUP. HILDA SOLIS:** I DON'T THINK WE DO. CAN WE GET INFORMATION
19 ON THAT? CAN WE GET INFORMATION ON THAT? LIKE WHAT THAT MIGHT
20 LOOK LIKE AND WHAT REVENUE WE COULD GENERATE, YEAH. AND THEN
21 JUST LASTLY, I'M GLAD YOU'RE GOING TO BE HIRING UP A LOT OF
22 FOLKS, AND I WOULD ASK YOU IS THERE ANY THOUGHT ABOUT BRINGING
23 FOLKS 120 DAYS, FOLKS THAT ARE RETIRED THAT CAN WE GET THE
24 GROUND RUNNING?



THE BOARD OF
SUPERVISORS

1 **JEFFREY PRANG:** WE ARE DOING THAT. WE HAVE A VERY AGGRESSIVE
2 PROGRAM TO BRING BACK RETIREES. PART OF MY GOAL IS TO KEEP MY
3 FULL-TIME EMPLOYEES WORKING ON REVENUE GENERATING ACTIVITIES
4 AND TO USE RETIREES TO HELP US WITH THE DISASTER RELIEF. WE
5 DON'T WANT TO PULL PEOPLE OUT OF REVENUE-GENERATING
6 ACTIVITIES, PARTICULARLY RIGHT NOW AT THE END OF THE FISCAL
7 YEAR. SO BY HAVING ADDITIONAL RETIREES THEY WILL HELP US TO
8 KEEP THE WORKLOAD GOING.

9

10 **SUP. HILDA SOLIS:** AND YOU CONTINUE TO HAVE CLASSES AT, WAS IT
11 RIO HONDO WHERE--

12

13 **JEFFREY PRANG:** WE'VE CONTINUED TO EXPAND OUR WORKFORCE
14 DEVELOPMENT PROGRAM AT WEST L.A. COLLEGE AND RIO HONDO. WE'RE
15 STILL TRAINING, AND WE'VE HIRED A NUMBER OF PEOPLE FROM THE
16 RIO HONDO PROGRAM. IT'S ACTUALLY VERY SUCCESSFUL.

17

18 **SUP. HILDA SOLIS:** GOOD. THANK YOU. THANK YOU, MADAM CHAIR.

19

20 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU AND THANK YOU, MR. PRANG
21 AND THE ENTIRE TEAM.

22

23 **JEFFREY PRANG:** THANK YOU VERY MUCH. APPRECIATE YOUR TIME.

24

25 **SUP. KATHRYN BARGER, CHAIR:** THANKS. ALL RIGHT, NOW WE ARE



THE BOARD OF
SUPERVISORS

1 GOING TO HEAR FROM OUR REGISTRAR RECORDER, COUNTY CLERK, DEAN
2 LOGAN. WELCOME DEAN.

3
4 **DEAN LOGAN:** GOOD AFTERNOON SUPERVISORS. I'M DEAN LOGAN,
5 REGISTRAR RECORDER/COUNTY CLERK. I'M JOINED TODAY BY JEROME
6 JORDAN, OUR ASSISTANT REGISTRAR RECORDER/COUNTY CLERK FOR
7 ADMINISTRATION, AND JENNIFER STORM, OUR DEPARTMENT FINANCE
8 MANAGER, AND THE OTHER MEMBERS OF OUR DEPARTMENT LEADERSHIP
9 TEAM ARE PRESENT IN THE BOARDROOM AS WELL. THANK YOU FOR THE
10 OPPORTUNITY TO PRESENT OUR FISCAL YEAR 2025-2026 BUDGET
11 PRIORITIES AND TO PUBLICLY SHARE INFORMATION ABOUT THE
12 REGISTRAR RECORDER COUNTY CLERK. WHILE TODAY'S PRESENTATION IS
13 FOCUSED ON SPECIFIC BUDGET PRIORITIES AND CHALLENGES, OUR BASE
14 OPERATING BUDGET IS RESPONSIVE TO AND GROUNDED IN OUR
15 COMMITMENT TO SERVE LOS ANGELES COUNTY BY PROVIDING ESSENTIAL
16 RECORDS MANAGEMENT AND ELECTION SERVICES IN A FAIR,
17 ACCESSIBLE, AND TRANSPARENT MANNER. WE APPROACH THE BUDGET
18 PROCESS AS A ROADMAP, GUIDING OUR COLLECTIVE EFFORTS TO
19 PRESERVE AND PROTECT RECORDS, FACILITATE DEMOCRACY, AND
20 PROMOTE CIVIC ACTIVITY THAT REPRESENTS THE SIGNIFICANCE OF THE
21 INDIVIDUALS WHO MAKE UP LOS ANGELES COUNTY, ENSURING
22 EQUITABLE, INNOVATIVE, AND TIMELY SERVICES WHEN AND WHERE
23 NEEDED. OUR FISCAL YEAR 2025-2026 BUDGET REQUEST CENTERS ON
24 THREE PRIORITIES: SUSTAINING SUCCESSFUL ELECTION PROGRAMS AND
25 VOTING SYSTEMS, STABILIZING REVENUE TO SUPPORT THE RECORDER



THE BOARD OF
SUPERVISORS

1 AND COUNTY CLERK SERVICES, AND ENHANCING OUR CAPACITY TO
2 OPERATE IN A SECURE, ACCURATE, AND EFFECTIVE MANNER. OUR
3 REQUESTED BUDGET INCLUDES ELECTION CYCLE ADJUSTMENTS AND
4 BASELINE FUNDING REALIGNMENT FOR THE JUNE 2026 GUBERNATORIAL
5 PRIMARY ELECTION. THESE ADJUSTMENTS OCCUR IN EACH FISCAL YEAR,
6 DRIVEN BY THE SCHEDULE AND TYPE OF ELECTION, WITH GENERAL
7 ELECTIONS AND PRESIDENTIAL CYCLES TYPICALLY REQUIRING MORE
8 RESOURCES. RELATED TO AND RESPONSIVE TO THE ELECTION CYCLE
9 ADJUSTMENTS, MULTIPLE PRIORITIES ARE ASSOCIATED WITH THE
10 COUNTY'S VOTING SOLUTIONS FOR ALL PEOPLE VOTING SYSTEM AND
11 PROGRAM RECOGNIZED AND REFERRED TO AS VSAP. FOR BUDGETARY
12 PURPOSES, WE LOOK AT VSAP IN THREE DISTINCT WAYS: AS A SYSTEM,
13 AS A PROGRAM, AND AS A PRODUCT. AS A PUBLICLY OWNED AND
14 OPERATED VOTING SYSTEM, VSAP INCLUDES SUPPORTING AND
15 MAINTAINING THE PRIMARY ELEMENTS OF OUR ELECTION
16 INFRASTRUCTURE, INCLUDING OUR BALLOT LAYOUT PROGRAM, VOTE
17 TALLYING SYSTEM AND HARDWARE, VOTER DATA AND ELECTION
18 MANAGEMENT SYSTEMS, AND OUR VOTING EQUIPMENT. AS A PROGRAM,
19 VSAP SUPPORTS THE VOTING MODEL IN EACH ELECTION, SUCH AS
20 SECURING VOTE CENTERS, PROCESSING VOTE BY MAIL, RECRUITING AND
21 PLACING ELECTION WORKERS, PRODUCING MULTILINGUAL VOTING
22 MATERIALS, AND MAINTAINING VOTE CENTER ACCESSIBILITY
23 COMPLIANCE. AS A PRODUCT THAT THE COUNTY OWNS, WE MUST ENSURE
24 STABILITY, LONGEVITY, AND VIABILITY OF OUR VSAP ASSETS, AND
25 THAT IS WHERE ONE-TIME PROJECT-RELATED EXPENDITURES COME INTO



THE BOARD OF
SUPERVISORS

1 PLAY FOR UPGRADES, USABILITY ENHANCEMENTS, TESTING AND
2 CERTIFICATION, AND NEW OR STREAMLINED INTERFACES REQUIRED BY
3 LEGISLATIVE CHANGES. VSAP FUNDING HAS PREVIOUSLY BEEN
4 ALLOCATED PRIMARILY THROUGH ONE-TIME APPROPRIATIONS
5 NECESSITATING ANNUAL RESUBMISSION. THIS REQUEST ALIGNS THE
6 PERMANENT NATURE OF VSAP AS A SYSTEM AND A PROGRAM WITH
7 ONGOING FUNDING BUILT INTO THE BASE BUDGET, AND ONE-TIME
8 PROJECT FUNDING TO SUPPORT UPGRADES AND ENHANCEMENTS TO THE
9 VSAP PRODUCT LINE. NEXT, WE ARE REQUESTING FOUR POSITIONS,
10 THREE OF WHICH ARE FUNDED THROUGH OFFSETS TO BETTER ALIGN TO
11 PROGRAM PRIORITIES AND OPERATIONAL NEEDS. THE FOURTH IS FOR
12 ONE ADDITIONAL POSITION DEDICATED TO MANAGING THE VSAP OPEN-
13 SOURCE PROGRAM AND ENSURING COMPLIANCE WITH THE STATE'S
14 APPROVAL OF THE VSAP SYSTEM. IN THE AREA OF CYBERSECURITY AND
15 GOVERNMENT COMPLIANCE, OUR BUDGET REQUEST INCLUDES \$1.2
16 MILLION IN ONGOING FUNDING FOR CYBERSECURITY PROGRAMS AND
17 VOTING RIGHTS COMPLIANCE RELATED TO MULTILINGUAL SERVICES AND
18 ACCESSIBILITY PROGRAMS. INCLUDED IN OUR BUDGET REQUEST IS ONE-
19 TIME FUNDING FOR INFORMATION TECHNOLOGY CONTRACTS, SECURITY,
20 NEW EQUIPMENT, AND HARDWARE REPLACEMENT, AS WELL AS ONGOING IT
21 FUNDING FOR INITIATIVES AND PRODUCTS RELATED TO SOFTWARE
22 LICENSING AND UPDATES, DISASTER RECOVERY, FISCAL SERVICES,
23 ASSET MANAGEMENT, DATA STORAGE, AND MULTI-YEAR CONTRACTS. OUR
24 FINAL PRIORITY IS SPECIAL REVENUE PROGRAMS COMPLETELY OFFSET
25 BY OUR SPECIAL REVENUE FUNDS, AND THE BULK OF THAT REQUEST IS



THE BOARD OF
SUPERVISORS

1 TO SUPPORT THE ONGOING WORK OF THE DEPARTMENT'S RESTRICTIVE
2 COVENANT PROGRAM. NEXT SLIDE, PLEASE. OUR UNMET NEEDS BUDGET
3 REQUEST INCLUDES \$667,000 IN ONE-TIME FUNDING FOR SECURITY
4 UPGRADES AT OUR DEPARTMENT HEADQUARTERS TO REPLACE AN OUTDATED
5 KEYCARD ACCESS SYSTEM AND FOR ADDITIONAL SECURITY CAMERAS.
6 ADDITIONALLY, OUR REQUEST IDENTIFIES BOTH AN ONGOING AND ONE-
7 TIME NCC REQUIREMENT OF 1.6 MILLION AND 8.6 MILLION
8 RESPECTIVELY TO ADDRESS RECORDER REVENUE DEFICITS. THIS
9 REQUEST IS BASED ON THREE YEARS OF CONTINUED DECLINE AND
10 INSTABILITY IN THE REAL ESTATE MARKET AND A BASE RECORDING FEE
11 THAT IS OUT OF ALIGNMENT WITH CURRENT INFLATIONARY FACTORS AND
12 COST RECOVERY MODELS. NEXT SLIDE, PLEASE. WITH RESPECT TO
13 BUDGET PRESSURES AND CHALLENGES, I'LL BRIEFLY NOTE EXISTING
14 AND EMERGING ISSUES RELATED TO INCREASED OPERATIONAL COSTS,
15 LOSS OF COORDINATED FEDERAL AND STATE RESOURCES, AND THE
16 RECORDING FEE DEFICIT. ONGOING ELECTION ADMINISTRATION COSTS,
17 IN THEORY, SHOULD STABILIZE AND ALIGN IN THE ELECTION CYCLE
18 WITHIN A GIVEN FISCAL YEAR. FOR EXAMPLE, FISCAL YEAR 2025-2026
19 COVERS THE GUBERNATORIAL PRIMARY, WHEREAS FISCAL YEAR 2026-
20 2027 WILL COVER THE NOVEMBER GENERAL ELECTION, AND THEN THE
21 NEW PRESIDENTIAL CYCLE STARTS IN 2028. I WOULD LIKE TO SAY
22 THAT WE EXPECT A LEVEL OF STABILITY; HOWEVER, WE ARE SEEING
23 CHANGES AT THE FEDERAL LEVEL THAT COULD BE DESTABILIZING. AS A
24 RESULT, WE ARE CLOSELY MONITORING AND ASSESSING THE RESOURCES
25 THAT WILL BE NEEDED TO CONTINUE TO ENSURE SAFE, SECURE, AND



THE BOARD OF
SUPERVISORS

1 WELL-RUN ELECTIONS. THE MOST SIGNIFICANT EMERGING PRESSURE
2 COMES FROM THE LOSS OF COORDINATED FEDERAL AND STATE RESOURCES
3 AND FUNDING. THE SUCCESSFUL ADMINISTRATION OF ELECTIONS
4 BETWEEN 2020 AND 2024 WAS SUPPORTED BY COORDINATED FEDERAL
5 RESOURCES FOR CYBERSECURITY AWARENESS AND MONITORING, ELECTION
6 INTERFERENCE PREVENTION, FBI ELECTION CRIME SUPPORT, AND
7 VOTING ACCESSIBILITY GRANTS. ALL INDICATIONS ARE THAT THOSE
8 PROGRAMS ARE NOT BEING CARRIED FORWARD UNDER THE NEW
9 ADMINISTRATION. SIMILARLY, STATE RESOURCES ALLOCATED FOR VOTER
10 OUTREACH AND EDUCATION HAVE STEADILY DECREASED SINCE 2020 AND
11 ARE NOT EXPECTED TO BE FUNDED GOING FORWARD DESPITE
12 DEMONSTRATING THE PREVIOUS INVESTMENT CONTRIBUTED TO INCREASED
13 VOTER CONFIDENCE AND TRUST. MORE RECENT CONCERNS WITH
14 DOWNSTREAM IMPACTS INCLUDE REPORTS AS EARLY AS-- AS RECENT AS
15 THIS WEEKEND OF LAYOFFS AND REDUCED FUNDING AT THE FEDERAL
16 HOUSING AUTHORITY WHICH MAY NEGATIVELY IMPACT THE REAL ESTATE
17 MARKET, POTENTIAL FOR CHANGE IN GOVERNANCE OR PRIVATIZATION OF
18 THE US POSTAL SERVICE WHICH COULD IMPACT THE COUNTY'S VOTE-BY-
19 MAIL PROGRAM, AND PROPOSED FEDERAL LEGISLATION AND COURT
20 DECISIONS RELATED TO VOTER REGISTRATION AND VOTE BY MAIL THAT
21 COULD BE DISRUPTIVE AND COSTLY IF ENACTED. WITH REGARD TO THE
22 RECORDING FEE DEFICIT, IN ADDITION TO THE MARKET IMPACT, THE
23 STATE'S BASE DOCUMENT RECORDING FEE HAS NOT BEEN ADJUSTED IN
24 OVER TEN YEARS AND THUS HAS NOT KEPT PACE WITH INFLATIONARY
25 TRENDS OVER THE PAST DECADE. I WILL NOTE THAT WE ARE ADVANCING



THE BOARD OF
SUPERVISORS

1 A LEGISLATIVE PROPOSAL THROUGH THE COUNTY RECORDERS
2 ASSOCIATION OF CALIFORNIA TO ADJUST THAT BASE RECORDING FEE
3 AND TO RESTORE THAT AS A SELF-FUNDING-- TO RESTORE THE
4 RECORDER FUNCTION AS A SELF-FUNDED PROGRAM. AND I WILL BE
5 COMING BACK TO YOU AS SOON AS WE HAVE A BILL NUMBER TO TALK
6 ABOUT SUPPORT FOR THAT PROPOSAL. OUR FORECAST DOES SHOW SOME
7 INDICATION OF AN INCREMENTAL MARKET RECOVERY. HOWEVER, WITH
8 THE RECENT FIRES AND CUTS AT THE FHA, WE ARE ON ALERT FOR ANY
9 IMPACT THAT MAY FURTHER EXACERBATE A REVENUE DECLINE. FINALLY,
10 I'LL CONCLUDE WITH A BRIEF NOTE ON WILDFIRE IMPACTS. LIKE ALL
11 OF MY COLLEAGUES WHO HAVE SPOKEN BEFORE, OUR HEARTS GO OUT TO
12 THOSE WHO HAVE BEEN IMPACTED BY THE FIRES, AND WE HAVE BEEN
13 ACTIVELY INVOLVED IN THE RECOVERY EFFORTS BY PROVIDING VITAL
14 RECORDS AND REAL ESTATE RECORDING COPY FEES--COPIES-- AND
15 WAIVING THOSE FEES FOR THOSE IMPACTED BY THE FIRE. WE WILL
16 LOOK FOR OPPORTUNITIES TO RESTORE THOSE FUNDS OUT OF DISASTER
17 RELIEF FUNDS WHERE APPROPRIATELY, AND WE ARE CONTINUING TO
18 ASSESS ANY IMPACT ON THE ELECTION SIDE. WE DO KNOW OF AT LEAST
19 ONE VOTE BY MAIL DROP BOX THAT WAS DESTROYED IN THE FIRE AND
20 WILL NEED TO BE REPLACED. ON BEHALF OF RRCC, I WANT TO THANK
21 YOUR BOARD AND THE CEO FOR THE LEADERSHIP AND SUPPORT OF THE
22 DEPARTMENT, AND I LOOK FORWARD TO YOUR COMMENTS AND QUESTIONS.
23
24 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU, DEAN. WE'LL START WITH
25 SUPERVISOR SOLIS.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS:** YES, THANK YOU. THANK YOU, DEAN, AND YOUR
3 STAFF. I WANT TO REALLY JUST TAKE THIS OPPORTUNITY TO THANK
4 YOU FOR THIS PAST ELECTION THAT WAS TREMENDOUS AND SO MUCH
5 PRESSURE AROUND THE COUNTRY, BUT ON FOCUSING ON L.A. COUNTY
6 AND YOUR OFFICES. I DON'T KNOW THAT MOST PEOPLE KNOW THAT YOUR
7 NEW PROCESSING CENTER IS IN THE CITY OF INDUSTRY, AND IF STAFF
8 OR MEMBERS HAVEN'T GONE TO VISIT THAT, I WOULD ENCOURAGE YOU
9 TO. IT'S QUITE FASCINATING THE-- JUST EVERYTHING HAS BEEN
10 UPGRADED, IT LOOKS LIKE TO ME, AND IT'S JUST FASCINATING TO
11 SEE ALL THE STAFF THAT WERE THERE AND VOLUNTEERS AND ALL THE
12 PREPARATION THAT WENT ON. AND WE WENT THROUGH A WHOLE TOUR
13 WITH YOU AND WITH OTHER OBSERVERS FROM AROUND I THINK THE
14 STATE AND THE COUNTRY THAT CAME TO SEE HOW OUR PROCESS WORKS.
15 IT'S QUITE INTERESTING. AND I KNOW THAT THERE ARE A LOT OF
16 SAFEGUARDS THAT YOU HAVE IN PLACE. BUT I WANTED TO RAISE
17 SOMETHING WITH YOU. IF YOU COULD KIND OF INFORM US HERE, THE
18 PUBLIC, WHEN IT COMES TO SECURE AND TRANSPARENT PROCESSES, HOW
19 IS IT THAT WE ACTUALLY ENSURE THAT A VOTER FILE DOES NOT
20 INCLUDE PEOPLE THAT SHOULD NOT BE THERE? AND 1 EXAMPLE COULD
21 BE A DECEASED PERSON OR SOMEONE THAT JUST HASN'T VOTED IN THE
22 LAST TEN YEARS OR SOMETHING.

23

24 **DEAN LOGAN:** YEAH, THANK YOU FOR THAT QUESTION, SUPERVISOR, A
25 TOPIC THAT GETS A LOT OF ATTENTION AROUND THE COUNTRY. I WANT



THE BOARD OF
SUPERVISORS

1 TO EMPHASIZE THAT VOTER LIST MAINTENANCE OR VOTER FILE
2 MAINTENANCE IS IT'S NOT A ONE OR EVEN TWO OR THREE TIMES A
3 YEAR ACTIVITY. IT'S A DAILY ACTIVITY IN A COUNTY THIS SIZE. WE
4 ARE CONSTANTLY WORKING THROUGH A PARTNERSHIP WITH THE
5 SECRETARY OF STATE'S OFFICE WHERE THE STATE VOTER REGISTRATION
6 DATABASE IS MAINTAINED. THAT IS THE OFFICIAL RECORD OF VOTERS
7 IN THE STATE OF CALIFORNIA. WE OF COURSE HAVE OUR SUBSET OF
8 THAT, AND WE ARE RUNNING A SERIES OF QUERIES AND GETTING
9 REPORTS FROM VARIOUS SOURCES THAT WE ARE CHECKING AGAINST THAT
10 DATABASE ON A REGULAR BASIS. YOU KNOW, IT USED TO BE THAT 30
11 DAYS BEFORE THE ELECTION THE ROLLS WERE FROZEN AND THAT WAS
12 THAT WAS IT. NOW BECAUSE WE ALLOW FOR VOTER REGISTRATION UP TO
13 AND INCLUDING ON ELECTION DAY, THAT ACTIVITY IS LITERALLY AN
14 ONGOING PROCESS. SO SOME EXAMPLES OF THAT. WE CHECK LOCALLY
15 OUR VOTER FILE AGAINST THE RECORDS OF DEATH CERTIFICATES THAT
16 ARE ALSO FILED AND MAINTAINED IN OUR OFFICE AT THE REGISTRAR
17 RECORDER/COUNTY CLERK, BUT WE ALSO RECEIVE THROUGH THE
18 SECRETARY OF STATE'S OFFICE INFORMATION FROM THE SOCIAL
19 SECURITY ADMINISTRATION ON DEATHS AND FROM THE STATE
20 DEPARTMENT OF PUBLIC HEALTH. WE ALSO, EVERY TIME WE DO A
21 MAILING TO VOTERS IN L.A. COUNTY, THAT PROCESS GOES THROUGH
22 THE NATIONAL CHANGE OF ADDRESS PROGRAM, AND WE GET
23 NOTIFICATIONS BACK FROM THE POSTAL SERVICE IF SOMEBODY IS NO
24 LONGER-- IF THERE'S UNDELIVERABLE MAIL, OR IF THEY HAVE A NEW
25 ADDRESS ON FILE. SO WE'RE CONSTANTLY GOING BACK THROUGH AND



THE BOARD OF
SUPERVISORS

1 UPDATING THAT. NOW IT IS AN EXACTING PROCESS IN SOME RESPECTS,
2 BECAUSE SOMETIMES THOSE SOURCES-- FOR INSTANCE, DEATH NOTICES
3 DON'T ALWAYS PROVIDE AN ADDRESS OR DON'T PROVIDE NECESSARILY
4 ENOUGH INFORMATION TO MAKE A DIRECT MATCH. AND WE'RE VERY
5 CAREFUL, BECAUSE WE DON'T WANT TO CANCEL A VOTER REGISTRATION
6 OF A PERSON WITHOUT HAVING ENOUGH DATA CONFIDENCE TO DO THAT.
7 SO AGAIN, ONGOING PROCESS, AND AS FAR AS CONCERNS OR
8 REFERENCES TO DECEASED OR NON-ELIGIBLE INDIVIDUALS REGISTERING
9 AND VOTING, THERE HAVE BEEN MULTIPLE STUDIES NATIONALLY AND
10 WITHIN THE STATE OF CALIFORNIA THAT HAVE LOOKED AT THAT AND
11 HAVE FOUND VERY MINIMAL CASES OF THAT.

12
13 **SUP. HILDA SOLIS:** FRAUD.

14
15 **DEAN LOGAN:** YEAH.

16
17 **SUP. HILDA SOLIS:** FRAUD, YEAH. AND I THINK THAT'S WHY IT'S
18 IMPORTANT FOR PEOPLE TO UNDERSTAND THE PROCESS, BECAUSE YOU
19 AND I HAD A CONVERSATION A COUPLE OF WEEKS AGO ABOUT THAT IN
20 TERMS OF VERIFICATION AND HOW THAT HAPPENS. AND YOU'RE TELLING
21 US THAT YOU'RE RELYING ALSO ON THE STATE THAT PROVIDES THAT
22 INFORMATION TO YOU AND YOU CROSS CHECK THAT. AND I THINK
23 PEOPLE HAVE TO UNDERSTAND THAT FROM OTHER STATES WHEN THEY
24 ACCUSE US OF ALLOWING PEOPLE THAT AREN'T AUTHORIZED TO VOTE.
25 SO I WANTED TO HAVE THAT ON THE RECORD. BUT I ALSO WANTED TO



THE BOARD OF
SUPERVISORS

1 ASK YOU, I KNOW LAST YEAR DURING THE ELECTION WE HAD SOME
2 VISITORS, CONGRESSIONAL MEMBERS, AND I THINK THEY WERE UPSET--
3 SOME WERE, NOT ALL-- REGARDING HOW VOTES WERE TALLIED, HOW
4 THEY CAME IN SO LATE. BUT CAN YOU KIND OF RUN THROUGH THAT?

5
6 **DEAN LOGAN:** YEAH, THANK YOU FOR THAT QUESTION. THAT'S A STORY
7 THAT I LIKE TO-- THAT'S A GOOD EXAMPLE OF MAKING LEMONADE OUT
8 OF LEMONS, RIGHT? SO THE FIRST NOTICE THAT WE RECEIVED OF THAT
9 WAS INDICATION THAT A CONGRESSIONAL LEADER FROM ONE PARTY WAS
10 GOING TO BE ON SITE AT OUR BALLOT PROCESSING CENTER AND
11 POSSIBLY WAS GOING TO BE HOSTING A MEDIA EVENT TO MAKE THE
12 POINT THAT YOU JUST MADE THAT TO BE CONCERNED ABOUT HOW LONG
13 IT WAS TAKING TO COUNT AND REPORT THE VOTES. THE OTHER PARTY
14 THEN SENT, I THINK, FOUR MEMBERS OF CONGRESS TO BE THERE FOR
15 COUNTERBALANCE. IT TURNED OUT THAT THERE WAS NOT A MEDIA-- IT
16 WAS NOT A MEDIA EVENT, IT WAS ACTUALLY-- ENDED UP BEING A
17 GREAT OPPORTUNITY, AND YOU MENTIONED THE BALLOT PROCESSING
18 CENTER EARLIER, WHICH HAS REALLY BEEN A GAME-CHANGER FOR US,
19 BECAUSE WE HAVE EVERYTHING HOUSED IN THAT ONE FACILITY. IT'S
20 BUILT FOR TRANSPARENCY. AND IT REALLY WAS A GREAT OPPORTUNITY
21 TO HAVE FIVE MEMBERS OF CONGRESS SEE THAT PROCESS FROM START
22 TO FINISH. AND I THINK THEY ALL LEFT ON BOTH SIDES FEELING
23 CONFIDENT ABOUT THE PROCESS. THERE IS A LOT OF ATTENTION
24 AROUND THE TIME IT TAKES TO CERTIFY ELECTIONS IN CALIFORNIA
25 AND IN LOS ANGELES COUNTY. THAT IS, FROM MY PERSPECTIVE, IS



THE BOARD OF
SUPERVISORS

1 INTENTIONAL IN THE WAY OUR STATE ELECTION LAWS ARE WRITTEN,
2 BECAUSE THEY ARE WRITTEN TO GIVE THE VOTERS THE GREATEST
3 OPPORTUNITY TO CAST THEIR BALLOT AND TO ENSURE THAT THEIR
4 BALLOT IS COUNTED. SO WE RECEIVE A SIGNIFICANT NUMBER OF VOTE-
5 BY-MAIL BALLOTS BACK POSTMARKED ON ELECTION DAY, BUT RECEIVED
6 UP TO SEVEN DAYS AFTER ELECTION DAY, AND WE RECEIVE A LOT OF
7 VOTE-BY-MAIL BALLOTS THAT ARE DROPPED OFF AT VOTING LOCATIONS
8 ON ELECTION DAY. THOSE HAVE TO GO THROUGH THE SAME DELIBERATE
9 AND SECURE PROCESSES THAT THOSE THAT ARRIVED 26 DAYS BEFORE
10 THE ELECTION, AND SO YOU KNOW IT'S FRUSTRATING I THINK FOR
11 CANDIDATES AND THE MEDIA AND IN SOME CASES VOTERS, BUT IT IS
12 IN THOSE CONTESTS WHERE WE HAVE SOMETIMES RAZOR-THIN MARGINS
13 THAT WE DEMONSTRATE THAT WE HAVE PROVIDED THAT SECURITY, THAT
14 ACCURACY, AND THAT WE'VE CROSS-CHECKED EVERYTHING BEFORE WE
15 CERTIFY THE ELECTION RESULTS, AND THAT'S BUILT INTO STATE LAW.

16
17 **SUP. HILDA SOLIS:** GREAT, THANK YOU SO MUCH. THANKS, MADAM
18 CHAIR.

19
20 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR MITCHELL.

21
22 **SUP. HOLLY J. MITCHELL:** THANK YOU, AND IN TERMS OF YOUR USE OF
23 TECHNOLOGY, IT WARMS MY HEART WHEN I GET MY TEXT THAT MY VOTE
24 BY MAIL BALLOT HAS BEEN RECEIVED AND BEEN COUNTED.



THE BOARD OF
SUPERVISORS

1 **DEAN LOGAN:** EXCEPT FOR LAST WEEK.

2

3 **SUP. HOLLY J. MITCHELL:** I DIDN'T GET THAT. YEAH, SOMEONE ELSE
4 IN MY HOUSEHOLD GOT THAT TEXT. I WAS LIKE, HUH, DID I MISS AN
5 ELECTION? SO I DIDN'T GET THAT ONE, BUT THANK YOU FOR THAT
6 TECHNOLOGY. I APPRECIATE YOU WALKING THROUGH THE POTENTIAL
7 RISKS OF FEDERAL CUTS. WHAT PERCENTAGE OF YOUR BUDGET OR
8 FUNDING COMES FROM FEDERAL SOURCES?

9

10 **DEAN LOGAN:** THANK YOU FOR THE QUESTION. ACTUALLY, THERE IS NO
11 ONGOING FEDERAL FUNDING THAT SUPPORTS ELECTIONS. AND ACTUALLY,
12 FOR THE MOST PART, THAT'S TRUE OF STATE FUNDING AS WELL. SO
13 THE FINANCIAL BURDEN FOR ELECTIONS, EVEN THOUGH WE ARE
14 CONDUCTING THE ELECTIONS FOR THE LOCAL, STATE, AND FEDERAL
15 LEVELS REALLY IS BORNE BY THE COUNTY. NOW IN SAYING THAT, I
16 WILL SAY IN THE PAST TEN YEARS, THERE HAVE BEEN EFFORTS TO
17 PROVIDE ONE-TIME GRANT FUNDING FROM THE FEDERAL GOVERNMENT AND
18 FROM THE STATE, ESPECIALLY DURING COVID, TO SUPPORT THE
19 ELECTIONS PROCESS. AND THERE'S GOOD DATA TO SHOW THAT THAT
20 INVESTMENT HAD A STRONG RETURN. SO ON THINGS LIKE-- AND THAT'S
21 WHAT I WAS REFERENCING BEFORE-- THAT ON THINGS LIKE
22 CYBERSECURITY AWARENESS AND ELECTION CRIME INVESTIGATION, WE
23 REALLY HAVE HAD A STRONG PARTNERSHIP WITH THE FEDERAL
24 GOVERNMENT, ESPECIALLY IN THE 2024 ELECTION, WHERE IT WAS
25 ANTICIPATED THAT THERE COULD BE SOME ISSUES. THAT'S



THE BOARD OF
SUPERVISORS

1 UNFORTUNATELY WHAT WE'VE SEEN IN THE LAST COUPLE WEEKS HAS
2 ALREADY STARTED TO DIMINISH. SO THAT'S GOING TO-- IF WE WANT
3 TO MAINTAIN THAT SAME LEVEL OF SECURITY AND INFRASTRUCTURE,
4 THAT'S GOING TO FALL TO US TO FUND.

5

6 **SUP. HOLLY J. MITCHELL:** SO THOSE EXAMPLES YOU GAVE WERE ONE-
7 TIME INVESTMENTS IN THE FORM OF GRANTS, BUT NOT INDICATIVE OF
8 AN ONGOING LINE ITEM, IF YOU WILL.

9

10 **DEAN LOGAN:** YES, SO I THINK STRUCTURALLY THEY WERE ONE-TIME
11 GRANTS. I WILL SAY IN THE AREAS OF CYBERSECURITY AND
12 ACCESSIBILITY, WHILE THEY'VE BEEN ONE-TIME GRANTS, THEY HAVE
13 BEEN PRETTY CONSISTENT OVER THE LAST FIVE TO TEN YEARS, AND SO
14 WE HAVE BECOME SOMEWHAT RELIANT ON IT. SO WE HAVE HAD AN
15 AVERAGE OF \$2.5 MILLION OF FEDERAL FUNDS COME IN TO AUGMENT
16 OUR EFFORTS IN THE PAST SEVERAL ELECTION CYCLES, THAT'S WHERE
17 WE'RE GOING TO SEE THE LOSS MOST SIGNIFICANTLY.

18

19 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR HORVATH.

20

21 **SUP. LINDSEY HORVATH:** THANK YOU. THAT WAS ONE OF MY QUESTIONS.
22 THE OTHER IS, GIVEN OUR INVESTMENT IN VSAP, I KNOW IT'S BEEN A
23 SIGNIFICANT CAPITAL INVESTMENT FOR THE COUNTY AND FOR YOUR
24 DEPARTMENT. WILL WE SEE ANY COST SAVINGS OR EFFICIENCIES
25 MOVING FORWARD GIVEN THAT INVESTMENT?



THE BOARD OF
SUPERVISORS

1
2 **DEAN LOGAN:** THANK YOU, SUPERVISOR. I WANT TO BE OPTIMISTIC IN
3 THAT RESPECT, AND I MENTIONED THAT IN MY EARLY REMARKS. THERE
4 SHOULD BE SOME LEVEL OF STABILIZATION, AND I THINK THAT'S WHY
5 IT WAS IMPORTANT TO DESCRIBE VSAP AS KIND OF THREE DIFFERENT
6 THINGS, A PROGRAM, A SYSTEM, AND A PRODUCT. I THINK THERE ARE
7 OPPORTUNITIES COMING AHEAD ON THE PRODUCT SIDE WHERE THERE IS
8 SOME INTEREST IN OTHER JURISDICTIONS AROUND THE COUNTRY AND
9 EVEN IN SOME CASES OUTSIDE OF THE COUNTRY IN ELEMENTS OF WHAT
10 WE HAVE CREATED AND DEVELOPED HERE. IF WE ARE ABLE TO
11 SUCCESSFULLY TAKE OUR TALLY SYSTEM AND OUR BALLOT-MARKING
12 DEVICE, INTERFACE OPEN SOURCE, THEN THERE ARE OPPORTUNITIES
13 FOR THAT TO BE SHARED. AND WHILE WE CAN'T MAKE A PROFIT OFF OF
14 THAT, THERE MAY BE OPPORTUNITY FOR SOME COST RECOVERY OR FOR
15 US TO BENEFIT FROM ONGOING DEVELOPMENT ENHANCEMENTS TO THOSE
16 PRODUCTS AS MORE USERS ARE USING THEM. ON THE OTHER SIDE, I
17 THINK THAT WHAT WE'VE JUST SEEN IS A CONSISTENT PATTERN OF
18 LEGISLATIVE CHANGE AND DEMANDS ON THE ELECTIONS INFRASTRUCTURE
19 THAT WHILE THE INITIAL INVESTMENT IN THE HARDWARE IN THE
20 SYSTEM IS AT THE END OF THAT CYCLE, WE'RE NOW PUT IN A
21 POSITION WHERE WE HAVE TO MAINTAIN THAT, AND WE HAVE TO MAKE
22 SURE THAT IT'S CAPABLE OF SUSTAINING GOING FORWARD. SO LONG
23 WAY OF ANSWERING YOUR QUESTION. I THINK THERE ARE
24 OPPORTUNITIES FOR SHIFTING THOSE RESOURCES AND SOME
25 OPPORTUNITIES FOR STABILITY, BUT I THINK THEY'RE GOING TO



THE BOARD OF
SUPERVISORS

1 DEPEND ON ALSO STABILIZATION OF THE LEGISLATIVE PROCESS
2 RELATED TO ELECTIONS.

3

4 **SUP. LINDSEY HORVATH:** UNDERSTOOD. THANKS.

5

6 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. I HAVE NO QUESTIONS,
7 BUT I JUST WANT TO THANK YOU FOR ALL THE WORK THAT YOU'VE DONE
8 AND CONTINUE TO DO. YOU'RE VERY RESPONSIVE. MY STAFF SAYS IT,
9 ESPECIALLY ON ELECTION DAY, YOU ALL ARE ALWAYS RIGHT THERE TO
10 HELP US OUT. SO WE APPRECIATE IT. THANK YOU. ALL RIGHT, WE'RE
11 GOING TO NOW MOVE ON TO THE EXECUTIVE OFFICER. EDWARD YEN WILL
12 MAKE A PRESENTATION.

13

14 **EDWARD YEN:** GOOD AFTERNOON, MADAM CHAIR, MEMBERS OF THE BOARD
15 OF SUPERVISORS, AND MEMBERS OF THE PUBLIC. TODAY I'M HERE TO
16 PRESENT THE BUDGET FOR THE LOS ANGELES COUNTY EXECUTIVE OFFICE
17 OF THE BOARD OF SUPERVISORS. OFTEN REFERRED TO AS THE CLERK OF
18 THE BOARD, WE ARE ALSO AFFECTIONATELY KNOWN IN THE COUNTY AS
19 THE EO, NOT THE CEO. THE OFFICE IS RESPONSIBLE FOR THE
20 COUNTY'S LEGISLATIVE PROCESS. AT ITS CORE, WE SERVE AS THE
21 CHIEF LEGISLATIVE OFFICER FOR LOS ANGELES COUNTY. WE ARE THE
22 CENTRAL CLEARINGHOUSE FOR ALL AGENDA ITEMS THAT REQUIRE THE
23 REVIEW OR EXECUTIVE ACTION OF THE BOARD. LET ME TAKE A BREAK.
24 I DID FORGET TO INTRODUCE SOMEONE NEXT TO ME. MAY I PLEASE
25 INTRODUCE MY CHIEF DEPUTY, STEVEN HERNANDEZ, FOR THE RECORD.



THE BOARD OF
SUPERVISORS

1 NOW I'LL CONTINUE. OUR RESPONSIBILITIES ARE MULTIFACETED. WE
2 SERVE AS BROWN ACT COMPLIANCE OFFICERS, SAFEGUARDING THE
3 PUBLIC'S RIGHT TO ACCESS AGENDAS, NOTICE OF PUBLIC HEARINGS,
4 PUBLIC RECORDS, AND OPEN MEETINGS. OUR DUTIES EXTEND BEYOND
5 POSTING AGENDAS AND SIMPLY RECORDING MINUTES. WE ENSURE THAT
6 ONCE ACTIONS ARE APPROVED, THEY ARE PROCESSED AND
7 DISSEMINATED. WE CERTIFY BOARD ACTIONS AND ARCHIVE RECORDS FOR
8 FUTURE GENERATIONS. THIS ENSURES ACCOUNTABILITY AND PRESERVES
9 THE HISTORY OF OUR COUNTY'S DECISIONS. WE ALSO PROVIDE CORE
10 ADMINISTRATIVE FUNCTIONS, SUCH AS INFORMATION TECHNOLOGY,
11 BUDGETARY OVERSIGHT, AND BUILDING MANAGEMENT TO ENABLE THE
12 BOARD AND THEIR STAFF TO CONCENTRATE ON STRATEGIC PRIORITY
13 INITIATIVES. FURTHERMORE, WE HANDLE A WIDE ARRAY OF TASKS
14 INCLUDING ACCEPTING CLAIMS AND DEMANDS AGAINST THE COUNTY,
15 PROVIDING PUBLIC NOTICES, AND ADMINISTERING PROPERTY TAX
16 APPEALS. WE ALSO PROVIDE SPECIALIZED SERVICES TO COUNTY
17 DEPARTMENTS, NOTABLY THE CONFLICT OF INTEREST, COMPLIANCE, AND
18 ADHERENCE TO THE COUNTY'S EQUITY POLICY. IN ESSENCE, THE
19 EXECUTIVE OFFICE POWERS OUR COUNTY'S LEGISLATIVE MACHINERY. WE
20 ENSURE THAT THE BOARD'S DECISIONS ARE LEGAL, TRANSPARENT AND
21 EFFECTIVELY IMPLEMENTED. WE ARE COMMITTED TO SERVING THE BOARD
22 AND THE PUBLIC WITH INTEGRITY AND DEDICATION. SO ON THE FIRST
23 PAGE OF OUR BUDGET RECOMMENDATION IS OUR TIER 1 CRITICAL UNMET
24 NEEDS. I WILL FOCUS ON THESE PRIORITY RECOMMENDATIONS,
25 HOWEVER, I WILL ALSO HIGHLIGHT A COUPLE ITEMS FROM OUR TIER 2



THE BOARD OF
SUPERVISORS

1 LIST. ON NOVEMBER 5TH, 2024, THE RESIDENTS OF L.A. COUNTY
2 VOTED FOR MEASURE G. AND THEN ON NOVEMBER 26, 2024, YOUR BOARD
3 UNANIMOUSLY APPROVED A MOTION THAT DIRECTED MY OFFICE TO
4 ESTABLISH THE GOVERNANCE REFORM TASK FORCE, ALSO KNOWN AS
5 GRTF, WHICH WILL CONSIST OF 13 MEMBERS INCLUDING ACADEMICS,
6 COMMUNITY LEADERS, AND RESIDENTS WORKING COLLABORATIVELY TO
7 GUIDE KEY REFORMS AND PROVIDE INFORMED RECOMMENDATIONS, THUSLY
8 BUILDING TRANSPARENCY, TRUST, AND PARTICIPATION IN THE REFORM
9 PROCESS. TO FACILITATE THIS BOARD DIRECTIVE, WE ARE REQUESTING
10 ONE-TIME FUNDS OF \$1.1 MILLION FOR TASK FORCE MEMBER STIPENDS,
11 STARTUP COSTS, AND SUBJECT MATTER EXPERTS TO PROVIDE STRATEGIC
12 GUIDANCE, AND \$900,000 TO FUND THREE ONGOING STAFF POSITIONS
13 WHO WILL SERVE AS A PRIMARY LIAISONS BETWEEN GRTF AND THE
14 BOARD. EO STAFF WILL PLAY A CRUCIAL ROLE IN MAINTAINING
15 OPERATIONS BY ENGAGING STAKEHOLDERS AND COMMUNITY MEMBERS
16 WHILE ALSO ORGANIZING OUTREACH EFFORTS TO MAKE SURE THAT THE
17 PUBLIC'S VOICE IS HEARD. ONE OF OUR INITIAL TASKS WAS TO BUILD
18 A WEBSITE TO COLLECT APPLICATIONS FOR THE TASK FORCE. WE HAVE
19 COMPLETED THE WEBSITE, WHICH CAN BE FOUND ON
20 MEASUREG.LACOUNTY.GOV. AND APPLICATIONS ARE DUE BY MARCH 7,
21 2025. THAT'S MARCH 7, 2025. ONCE THE TASK FORCE IS FORMED, THE
22 EO WILL PROVIDE ONGOING ADMINISTRATIVE AND TECHNICAL SUPPORT.
23 THIS INCLUDES MANAGING MEETING LOGISTICS, PREPARING AGENDAS,
24 MAINTAINING RECORDS, AND ENSURING COMPLIANCE WITH PUBLIC
25 MEETING LAWS, LIKE THE BROWN ACT. THIS IS WHY THE REQUEST FOR



THE BOARD OF
SUPERVISORS

1 THREE ONGOING POSITIONS IS CRITICAL. OUR SECOND ITEM IS
2 RELATED TO OUR RESPONSIBILITY TO BROADCAST AND ENHANCE THE
3 EXPERIENCE OF IN-PERSON BOARD MEETINGS. OUR GOAL IS TO ENSURE
4 BOARD MEETINGS ARE ACCESSIBLE TO ALL. WHETHER IN-PERSON,
5 ONLINE, OR THROUGH RECORDED SESSIONS, THE PUBLIC HAS MULTIPLE
6 WAYS TO STAY INFORMED ABOUT THE ISSUES THAT AFFECT THEM. WHILE
7 WE PRIDE OURSELVES IN THE PROGRESS AND EFFICIENCY OF THIS
8 PRODUCTION, WE KNOW THE SYSTEM WE HAVE IN PLACE IS AGING.
9 INCLUDED IN OUR BUDGET REQUEST IS AN INCREASE OF \$285,000 IN
10 ONGOING NCC FUNDING TO SUPPORT THE EXISTING BROADCAST AND
11 AUDIOVISUAL CONTRACT AND \$900,000 IN ONE-TIME FUNDING FOR
12 EQUIPMENT REPLACEMENT TO ENHANCE PUBLIC ENGAGEMENT WITH THE
13 BOARD OF SUPERVISORS AT THEIR MEETINGS USING ENHANCED
14 AUDIOVISUAL AND STREAMING SERVICES. WE ALSO RECOGNIZE THE
15 DIVERSITY OF L.A. COUNTY REQUIRES AN INVESTMENT IN LANGUAGE
16 INTERPRETATION, CLOSED CAPTIONING, AND ACCESSIBLE MATERIALS SO
17 THAT NO ONE IS LEFT OUT OF THE CONVERSATION. HOWEVER, OUR
18 CURRENT CAPABILITIES ARE LIMITED AND HINDER COMMUNICATION WITH
19 OUR DIVERSE COMMUNITIES. WE ARE REQUESTING \$104,000 IN FUNDING
20 TO IMPLEMENT AN ARTIFICIAL INTELLIGENCE FOR REAL-TIME
21 TRANSLATIONS IN MULTIPLE LANGUAGES. AT THE START OF THE FIRES
22 THAT DEVASTATED MUCH OF LOS ANGELES COUNTY EARLIER THIS YEAR,
23 WE TESTED THIS REAL-TIME TRANSLATION APPLICATION DURING THE
24 MORNING PRESS CONFERENCES. THIS ALLOWED VIEWERS TO SCAN A QR
25 CODE WHICH SENT THEM TO AN APPLICATION WHERE THEY WERE ABLE TO



THE BOARD OF
SUPERVISORS

1 LISTEN AND READ CAPTIONING IN OVER 60 LANGUAGES. WE INTEND TO
2 EXPAND THE USE OF THIS TRANSLATION APPLICATION FOR BOARD
3 MEETINGS THIS YEAR. FUNDING FOR THIS REQUEST IS KEY TO IMPROVE
4 CONSTITUENT ENGAGEMENT AND SUPPORT THE COUNTY'S LANGUAGE
5 ACCESS STRATEGY IN A COST-EFFECTIVE WAY. WE ALSO OVERSEE THE
6 OPERATIONS OF NUMEROUS COUNTY COMMISSIONS AND COMMITTEES,
7 ENSURING THEIR FUNCTIONING AND ALIGNMENT WITH BOARD
8 PRIORITIES. COMMISSIONS AND COMMITTEES PLAY A VITAL ROLE IN
9 ADVISING THE BOARD ON KEY POLICY ISSUES IN L.A. COUNTY, AND
10 THE BOARD'S EXECUTIVE OFFICE IS ENTRUSTED WITH SUPPORTING THEM
11 AND ENSURING THEY OPERATE EFFECTIVELY AND TRANSPARENTLY. OUR
12 ROLE BEGINS WITH THE ESTABLISHMENT OF COMMISSIONS AND
13 COMMITTEES. WE SUPPORT THE BOARD IN COORDINATING MEMBERSHIP
14 APPOINTMENTS AND SET UP OPERATIONAL STRUCTURES, INCLUDING
15 BYLAWS AND MEETING FRAMEWORKS. COMMISSIONS TEND TO HAVE A MORE
16 FORMAL AND ESTABLISHED ROLE IN COUNTY GOVERNANCE THAT OFTEN
17 INVOLVE BROADER PUBLIC PARTICIPATION AND ADVISORY FUNCTIONS,
18 WHILE COMMITTEES CAN BE MORE TASK-ORIENTED AND MAY HAVE A MORE
19 INTERNAL OR NARROWLY-DEFINED FOCUS. FOR OUR THIRD PRIORITY, MY
20 OFFICE IS MAKING A RECOMMENDATION FOR STAFFING TO SUPPORT THE
21 PREVENTION PROMOTION SYSTEMS GOVERNING COMMITTEE, OTHERWISE
22 KNOWN AS PPSGC, WHICH WAS ESTABLISHED PURSUANT TO A JULY 25TH,
23 2023, MOTION TO ADOPT THE VISION, MODEL, AND GUIDING
24 PRINCIPLES RECOMMENDED BY THE PREVENTION SERVICES TASK FORCE
25 FOR THE DELIVERY OF COMPREHENSIVE COMMUNITY-BASED PREVENTION



THE BOARD OF
SUPERVISORS

1 AND PROMOTION SERVICES. THIS INCLUDES \$1.9 MILLION TO SUPPORT
2 SEVEN STAFF POSITIONS AND \$800,000 FOR ONGOING SNS. THIS
3 BUDGET REQUEST IS CONSISTENT WITH COMMITTEES THAT WE'VE FORMED
4 IN THE PAST. I ALSO WANT TO HIGHLIGHT A COUPLE OF OTHER
5 COMMISSIONS WHICH CAN BE FOUND ON THE NEXT PAGE, PLEASE. AND
6 I'D LIKE TO HIGHLIGHT THE SUPPORT FOR NEWLY-FORMED OR
7 RECENTLY-FORMED COMMISSIONS, SUCH AS THE LGBTQ+ AND YOUTH
8 COMMISSIONS. WITH CHANGES FROM A NEW FEDERAL ADMINISTRATION
9 AND AN INCREASED DESIRE FROM THE COMMUNITY TO BE HEARD BY
10 THEIR ELECTED OFFICIALS, IT IS CRITICAL TO SUPPORT RESIDENTS
11 TO PARTICIPATE IN ADVISORY BODIES AND GET THEM THE SUPPORT
12 THEY NEED. FOR EXAMPLE, IN RECENT WEEKS, WE HAVE SEEN DRASTIC
13 CHANGES TO POLICY NATIONWIDE THAT DIRECTLY IMPACTED OUR LGBTQ+
14 COMMUNITIES. AS MORE CHANGES COME, THE NEEDS OF THE NEWLY
15 DEVELOPED LGBTQ+ COMMISSION WILL RAPIDLY EXPAND. TO SUPPORT
16 THEM AND EFFECTIVELY SERVE THE DIVERSE NEEDS OF THIS
17 COMMUNITY, WE ARE REQUESTING THREE POSITIONS. THEY CURRENTLY
18 ONLY HAVE TWO. THE YOUTH COMMISSION HAS BEEN CRITICAL IN
19 EXPANDING SUPPORT SERVICES IN THE COUNTY BY ELEVATING YOUTH
20 VOICES TO INFORM POLICIES, PROGRAMS, AND PRACTICES FOR CHILD
21 WELFARE, JUVENILE JUSTICE, AND ALL YOUTH-SERVING SYSTEMS. THE
22 FUNDING IS REQUIRED FOR ADDITIONAL STAFFING TO MAINTAIN AND
23 EXPAND YOUTH ENGAGEMENT EFFORTS AND ONGOING CAPACITY BUILDING.
24 WE ARE REQUESTING TWO POSITIONS. IN TOTAL, WE ARE REQUESTING
25 POSITIONS RANGING FROM EXECUTIVE DIRECTORS TO SUPPORT STAFF



THE BOARD OF
SUPERVISORS

1 AND MANY CLASSIFICATIONS IN BETWEEN TO BE ALLOCATED TO VARIOUS
2 COMMISSIONS, COMMITTEES, OR BOARDS IN THE COUNTY. IN SUMMARY,
3 THE EXECUTIVE OFFICE PROVIDES ESSENTIAL INFRASTRUCTURE AND
4 SUPPORT, ENSURING THE BOARD'S ABILITY TO EFFECTIVELY GOVERN
5 AND SERVE LOS ANGELES COUNTY. DURING THE RECENT WILDFIRE AND
6 WINDSTORM DISASTERS, I WITNESSED MY STAFF'S ROLE TO SUPPORT
7 THE COUNTY'S EFFORTS TO INFORM THE PUBLIC ABOUT SAFETY AND
8 RECOVERY EFFORTS. OUR STAFF WORKED AROUND THE CLOCK AND ON
9 WEEKENDS TO ENSURE THE DAILY AND THEN WEEKLY PRESS CONFERENCES
10 WERE ORGANIZED AND PROPERLY DISSEMINATED TO MEDIA. WE ARE
11 COMMITTED TO FISCAL RESPONSIBILITY. VIEWING THESE REQUESTS AS
12 VITAL INVESTMENTS IN THE FOUNDATION OF OUR COUNTY'S
13 OPERATIONS, I THANK YOU FOR YOUR CONSIDERATION, AND I WELCOME
14 ANY QUESTIONS REGARDING THE BUDGET.

15
16 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. I'M GOING TO GO FIRST,
17 AND THEN I'LL CALL ON SUPERVISOR SOLIS AND THEN SUPERVISOR
18 MITCHELL. THANK YOU FOR THE PRESENTATION, EDDIE. AND I
19 APPRECIATE ALL THE HARD WORK IN PUTTING TOGETHER A PROPOSED
20 BUDGET FOR THE EXECUTIVE OFFICE. AND I ALSO WANT TO THANK YOUR
21 STAFF FOR THE PRESS CONFERENCES, BECAUSE THEY WERE A KEY
22 PARTNER IN REALLY HELPING US DISSEMINATE INFORMATION ON THE
23 FIRES. MANY OF THE POSITIONS THAT YOU'VE ASKED FOR ARE RELATED
24 TO STAFFING COMMISSIONS, COMMITTEES, AND TASK FORCES. I WANTED
25 TO ASK IF AN EXECUTIVE OFFICE HAS CONSIDERED CONDUCTING A



THE BOARD OF
SUPERVISORS

1 WORKLOAD ASSESSMENT FOR COMMISSION SERVICES. I KNOW THERE ARE
2 SHARED SERVICES AMONG THE EXISTING ASSESSMENT OR COMMISSIONS,
3 AND I THINK IT'D BE HELPFUL TO HAVE A THOROUGH ASSESSMENT AND
4 ANALYSIS OF WHERE WE CAN MAXIMIZE EFFICIENCY AND AVOID
5 DUPLICATION AMONG STAFF. SOMETHING THAT'S NOT BEEN DONE, AND I
6 KNOW YOU'VE GONE--YOU KNOW, WE'VE INCREASED COMMISSIONS. AND
7 THIS BOARD'S EVEN TALKED ABOUT LOOKING AT ALL THE COMMISSIONS
8 TO SEE WHAT COMMISSIONS ARE NO LONGER NECESSARY. SO MAYBE WE
9 COULD DO THAT IN CONJUNCTION WITH DOING AN ASSESSMENT. WHAT
10 ARE YOUR THOUGHTS?

11
12 **EDWARD YEN:** DEFINITELY. WE'VE HEARD ABOUT THE RECOMMENDATIONS
13 IN THE PAST. I KNOW THERE WERE SOME CONVERSATIONS LAST YEAR.
14 AND I THINK DURING THESE TIMES, WE NEED TO DEFINITELY LOOK AT
15 OPPORTUNITIES WHERE WE CAN ENHANCE EFFICIENCY. ONE OF THE
16 THINGS WE'RE DOING IS WE'RE REALLY EVALUATING WHAT SPECIFIC
17 TASK AND RESPONSIBILITIES EACH ITEM HOLDS AND THEN ALSO
18 IDENTIFY THE AMOUNT OF TIME AN EMPLOYEE SPENDS ON A PARTICULAR
19 TASK. THEN WE CAN IDENTIFY FROM A BROAD HOLISTIC PERSPECTIVE,
20 LIKE HOW MUCH TIME CAN EACH EMPLOYEE DO FOR EACH COMMISSION?
21 AND SO THEREFORE, IN ORDER TO DO THAT, WE ARE LOOKING INTO NOT
22 ONLY LOOKING AT THE COMMISSIONS THEMSELVES, BUT ACTUALLY AT
23 OUR TASK AND RESPONSIBILITIES FOR EACH OF THOSE ITEMS THAT WE
24 HAVE.



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. AND THEN I ALSO WANT TO
2 FOLLOW UP ON THE REQUEST FOR THE GOVERNANCE REFORM TASK FORCE.
3 AS WE ALL KNOW, MEASURE G PROMISED NO ADDITIONAL TAX RESOURCES
4 TO THE VOTERS AND WOULD INSTEAD REALLOCATE EXISTING FUNDING.
5 TO ESTABLISH THE GOVERNANCE REFORM TASK FORCE, WHICH IS THE
6 FIRST OF MANY STEPS, THERE IS A REQUEST FOR THREE PERMANENT
7 STAFF. SO ARE YOU WORKING WITH THE CEO TO IDENTIFY WHERE THE
8 FUNDING IS GOING TO BE REALLOCATED FROM OR TO CONSIDER
9 CONSOLIDATING EXISTING COMMISSIONS? I KNOW WE WANT TO BE
10 FAITHFUL TO THE VOTERS AND NOT ADD AN ADDITIONAL GOVERNMENT
11 LAYER IN IMPLEMENTING MEASURE G, WHICH IS WHAT WE ALL WERE
12 TOLD.

13
14 **EDWARD YEN:** SO I THINK THE SUBMISSION OF THE BUDGET WAS PRIOR
15 TO, I THINK, DURING THE FIRES AND THE THINGS THAT WE'VE BEEN
16 WORKING-- WE'VE BEEN GOING THROUGH RIGHT NOW. I DON'T KNOW AS
17 FAR AS WORKING WITH THE CEO'S OFFICE, I THINK WE'RE DISCUSSING
18 ON WAYS TO CREATE EFFICIENCIES. I KNOW THE CEO HAS ASKED ME TO
19 LOOK AT MY DEPARTMENT TO FIND HOW WE CAN BE MORE EFFICIENT. AS
20 FAR AS JUST THE ACTUAL BUDGET, I'M NOT REALLY QUITE SURE
21 EXACTLY.

22
23 **SUP. KATHRYN BARGER, CHAIR:** BUT EVEN IF WE HAD THE MONEY,
24 THAT'S NOT THE POINT. THE POINT IS IT'S GOING TO COST NO
25 ADDITIONAL NEW RESOURCES. SO, I'D-- FESIA?



THE BOARD OF
SUPERVISORS

1
2 **FESIA DAVENPORT:** THANK YOU, SUPERVISOR. TWO THINGS. ON THE
3 ISSUE OF THE COMMISSIONS, THE BOARD DID PREVIOUSLY HAVE THAT
4 DISCUSSION. I THINK THE EO HAS INDICATED THAT THEY WILL
5 PREPARE AN ASSESSMENT LOOKING AT THE COMMISSIONS AND THE
6 ADVISORY BOARDS. AND IN RESPONSE TO THAT, OUR OFFICE ISSUED A
7 MEMO TO YOUR BOARD SAYING WE ARE WAITING ON THAT REPORT BEFORE
8 WE MOVE FORWARD WITH BUDGET RECOMMENDATIONS FOR COMMISSIONS.
9 THAT'S NUMBER ONE. NUMBER TWO, ON THE GOVERNANCE REFORM TASK
10 FORCE, YOU CORRECTLY POINT OUT THAT WE'RE REQUIRED BY LAW TO
11 ESTABLISH IT. WE ARE NOT LOOKING TO ESTABLISH IT USING NEW NCC
12 DOLLARS, AND SO THE QUESTION IS REALLY TO LOOK WITHIN. WE HAVE
13 A REPORT BACK DUE THIS MONTH. I BELIEVE IT'S DUE THIS-- YEAH.
14 WE HAVE A REPORT BACK DUE THIS MONTH ON THE GOVERNANCE REFORM
15 TASK FORCE AND HOW WE PLAN TO IMPLEMENT IT, AND WE WILL BE
16 MINDFUL OF THE LEGAL REQUIREMENT THAT WE FUND THAT THROUGH
17 SAVINGS AND NOT THROUGH THE APPROPRIATION AND ALLOCATION OF
18 ADDITIONAL REVENUE.

19
20 **SUP. KATHRYN BARGER, CHAIR:** GREAT. THANK YOU. SUPERVISOR
21 SOLIS.

22
23 **SUP. HILDA SOLIS:** THANK YOU, MADAM CHAIR. YOU ASKED SOME OF
24 THE QUESTIONS THAT I WAS GOING TO ASK. AND I THINK YOU'RE
25 CORRECT, MADAM CEO, THAT DURING THE GREAT RECESSION, WE



THE BOARD OF
SUPERVISORS

1 ACTUALLY ELIMINATED COMMISSIONS. SO I THINK THAT THAT TASK
2 SHOULD BE LOOKED AT IMMEDIATELY. AND I KNOW THAT THERE HAVE
3 BEEN SOME COMMISSIONS THAT FOR LACK OF A QUORUM CAN'T EVEN
4 HOLD MEETINGS, SO I THINK THAT'S A REAL ISSUE, AND MAYBE
5 HAVING MORE STAFF GO IN AND FIGURE OUT WHAT'S HAPPENING, DOING
6 THAT ASSESSMENT AS YOU'RE SAYING, AN EVALUATION, AND I THINK
7 IT IS GO AHEAD.

8

9 **FESIA DAVENPORT:** YEAH, SUPERVISOR. WE-- I THINK MANY OF US ON
10 THIS DAIS PARTICIPATED LAST TIME IN THE VERY PAINFUL EFFORT TO
11 ASSESS ALL OF THE WORK OF LIKE OVER 200 COMMISSIONS, AND I
12 KNEW IT WAS A VERY TIME-CONSUMING PROCESS. EDDIE AND I HAD A
13 CONVERSATION THE OTHER DAY ABOUT MAYBE TAKING A FUNCTIONAL
14 APPROACH. WE HAVE COMMISSIONS THAT HAVE THE SAME FOCUS AREA,
15 BUT THERE'S A SLIGHT PIVOT ON THE SPECIFIC AREA OF FOCUS. AT
16 ONE TIME WE HAD TWO-- OR AT LEAST TWO COMMISSIONS FOCUSED ON
17 WOMEN OR WOMEN AND GIRLS' ISSUES. AND SO WHAT OUR CONVERSATION
18 WAS, IF THERE ISN'T SUFFICIENT TIME TO DO THE VERY DEEP DIVE
19 WHERE WE'RE KIND OF LOOKING AT EACH ONE INDIVIDUALLY AND HOW
20 MANY REPORTS THEY PRODUCE IN THEIR ATTENDANCE IS TO CONVENE
21 THE DEPARTMENTS BY CLUSTER AREA, TO SEE IF WE COULD TAKE A
22 FUNCTIONAL APPROACH OF-- WE MAY STILL HAVE A NEED FOR A
23 COMMISSION IN A PARTICULAR AREA THAT COULD BE FILLED BY MAYBE
24 COMBINING IT WITH ANOTHER COMMISSION OR EXPANDING THE FOCUS
25 AREA OF ANOTHER COMMISSION. SO THAT WAS SOMETHING THAT WE WERE



THE BOARD OF
SUPERVISORS

1 DISCUSSING. I'M NOT SURE IF IT'S PRACTICAL TO DO THAT, BUT IT
2 MAY ALLOW EO TO PRODUCE A PRODUCT SOONER RATHER THAN THE
3 TRADITIONAL WAY OUR COMMISSION REVIEWS HAVE BEEN DONE IN THE
4 COUNTY.

5
6 **SUP. HILDA SOLIS:** HOW DO YOU FEEL ABOUT THAT, EO?

7
8 **EDWARD YEN:** YEAH, WE'RE ALREADY STARTING TO LOOK INTO THE DATA
9 AND THE METRICS OF IT. I THINK THE IMPORTANT THING IS TO RELY
10 ON, LIKE YOU SAID, IF WE HAVE COMMISSIONS THAT ARE NOT MEETING
11 A QUORUM OR ALSO LOOKING AT WHAT THE CEO HAS MENTIONED, WHICH
12 IS JUST THE PURPOSES OF THAT COMMISSION AND THE DEPARTMENTS
13 THAT THEY WORK WITH AND WHAT THEY'RE WORKING ON. I THINK WE'RE
14 GOING TO BE LOOKING AT THAT MORE IN DEPTH, DEFINITELY
15 EVALUATING HOW WE COULD BETTER MAKE OUR COMMISSIONS MORE
16 EFFECTIVE.

17
18 **SUP. HILDA SOLIS:** I THINK WHAT'S EQUALLY IMPORTANT IS THAT IN
19 THE LAST TWO YEARS WE'VE CREATED SOME, AS YOU SAID, NEW
20 COMMISSIONS. THE LGBTQ+, THE YOUTH, AND A BUNCH OF OTHERS. I'M
21 NOT GOING TO SAY THAT MANY, BUT I'M GOING TO SAY THAT, YEAH,
22 THEY'RE GOING TO HAVE A FISCAL IMPACT. BUT MAKING SURE THAT
23 EXPECTATIONS ARE MET THERE TOO. SOMETIMES YOU CAN HAVE SO MANY
24 MEMBERS ON A COMMISSION THAT IT BECOMES IMPOSSIBLE TO HAVE A
25 CONSENSUS, BUT ALSO HAVING THEM REALLY UNDERSTAND WHAT THEIR



THE BOARD OF
SUPERVISORS

1 ROLES ARE. TASK FORCE ARE VERY DIFFERENT AND ADVISORY ROLE
2 VERY DIFFERENT FROM OTHER RESPONSIBILITIES, AND I THINK
3 SOMETIMES EVEN OUR OWN MEMBERS GET THAT MIXED UP. I KNOW
4 SOMETIMES MY COMMISSIONERS DO, SO I AM MINDFUL OF THAT, BUT I
5 THINK IT HELPS TO HAVE THAT COME FROM YOUR OFFICE THAT CAN
6 HELP CLARIFY THAT. AND I DO HOPE THAT ONCE WE START SEEING
7 THERE'S MORE SETTLEMENT WITH THE FEDERAL BUDGETS, THERE MAY BE
8 A NEED TO LOOK AT HOW AND WHAT THOSE IMPACTS HAVE ON THE
9 JURISDICTION OF SOME OF THESE COMMISSIONS. AND I HATE TO SAY
10 THAT, BUT THE REALITY MAY BE THAT, YOU KNOW, SOME THINGS ARE
11 GOING TO GO AWAY. YOU KNOW, I'M NOT GOING TO NAME THEM, BUT
12 THESE ARE NOT ONES THAT I WANT TO SEE GONE, BUT NONETHELESS,
13 THAT MIGHT HAPPEN. SO I APPRECIATE YOUR HELP. I HOPE THAT SOME
14 OF THE ISSUES THAT YOU WANT TO ADDRESS-- WANTED TO ADDRESS
15 EARLIER WHEN YOU WERE ON BOARD AND ALL THAT ARE BEING REALIZED
16 IN TERMS OF YOUR STAFF, THE CHALLENGES THAT YOU'RE FACING TO
17 BRING ON NEW STAFF OR GET PEOPLE SITUATED APPROPRIATELY. CAN
18 YOU COMMENT ON ANY OF THAT?

19
20 **EDWARD YEN:** I THINK COMING OUT OF COVID WE'VE REALLY CHANGED
21 THE WAY WE'VE BEEN DOING OUR WORK. REALLY NEEDING TO
22 UNDERSTAND HOW THE PUBLIC IS MEETING THE BOARD AND HOW THEY
23 ARE RECEIVING THEIR INFORMATION. WE HAVE BEEN VERY PAPER-BASED
24 FOR MANY, MANY YEARS. WHAT WE HAVE TO FOCUS NOW ON IS HOW DO
25 WE TRANSITION INTO THIS ENVIRONMENT WHERE WE'RE REALLY



THE BOARD OF
SUPERVISORS

1 FOCUSING ON DIGITIZING ALL OF OUR FUNCTIONS. INSTEAD OF JUST,
2 LET'S SAY, TAKING A PAPER APPLICATION AND HAVING A PERSON SCAN
3 IT AND THEN PUT IT INTO A DIGITAL FORM, HOW DO WE ENSURE THAT
4 THE PEOPLE WHO ARE PUTTING THE INFORMATION IN IS DIGITIZING IT
5 FOR US SO THAT WE ACTUALLY COULD MISS THAT-- BE MORE EFFICIENT
6 ON THAT ONE PART INSTEAD OF HAVING SOMEONE SCAN SOMETHING. SO
7 THIS IS A VERY EXCITING MOMENT IN SOCIETY WHERE WE'RE REALLY
8 CHANGING A LOT FROM A TECHNOLOGY STANDPOINT, LOOKING AT AI,
9 HOW CAN AI HELP US BE A LITTLE BIT MORE EFFICIENT AND
10 EFFECTIVE IN HOW WE, LET'S SAY, SUMMARIZE OR DRAFT DOCUMENTS?
11 THOSE ARE SOME OF THE CHANGES, AND I THINK WE'RE ASKING FOR A
12 LOT OF ONE-TIME FUNDING TO ASSIST WITH THAT AS WELL. BUT SOME
13 OF THAT IS ALSO JUST A CHANGE IN CULTURE IN HOW WE SERVE THE
14 PUBLIC, KNOWING THAT EVERY MEMBER OF THE EXECUTIVE OFFICE OF
15 THE BOARD OF SUPERVISORS, THE STAFF, WE KNOW OUR JOB IS TO BE
16 ABLE TO ENSURE THAT WE SUPPORT YOU SO THAT YOU'RE ABLE TO MOVE
17 THE COUNTY WITH YOUR PRIORITY INITIATIVES.

18
19 **SUP. HILDA SOLIS:** THANK YOU. THANK YOU VERY MUCH FOR THE
20 PRESENTATION.

21
22 **FESIA DAVENPORT:** THANK YOU.

23
24 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR MITCHELL.



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** THANK YOU. THANK YOU, MADAM CHAIR. YOU
2 KNOW, I JUST WANT TO DRAW TO OUR ATTENTION THE FREQUENCY WITH
3 WHICH WE'VE HAD THIS CONVERSATION ABOUT BOARDS AND
4 COMMISSIONS. DURING THE MEASURE G DEBATE, WHEN I ASKED HOW ARE
5 WE GOING TO PAY FOR IT, ONE OF THE SUGGESTIONS WAS, WELL,
6 PERHAPS WE ELIMINATE SOME OF OUR BOARDS AND COMMISSIONS. I
7 THINK I SAID THEN WE APPEAR TO BE ADDING TO THE COLUMN VERSUS
8 ADDRESSING IT. WE HAVE OUR BUDGET PRESSURES DOCUMENT THAT THE
9 CEO HAS GIVEN US, AND I THINK THIS IS ONE OF THE EARLIER
10 VERSIONS THAT SAYS WILDFIRE RECOVERY AND BUILDING COSTS,
11 PROFOUND REGIONAL ECONOMIC IMPACT FROM WILDFIRES, WILDFIRE-
12 RELATED DECLINES IN PROPERTY TAX AND SALES REVENUES, AB 218
13 LEGAL SETTLEMENTS AND JUDGMENTS, FINAL SPEND DOWN OF NEARLY \$2
14 BILLION IN AMERICAN RESCUE PLAN ACT FUNDING, POTENTIAL
15 BUDGETARY IMPACTS DUE TO NEW PRESIDENTIAL ADMINISTRATION, DOJ
16 CONSENT DECREES, LABOR NEGOTIATIONS, COLA-S, AND I THINK THIS
17 LIST, AS I RECALL, HAS BEEN ADDED TO, AND I ASK AT SOME POINT
18 TO GET A DOLLAR AMOUNT SO WE WOULD BE REALLY CLEAR ABOUT THE
19 FISCAL AMOUNT. SO IT'S PROBLEMATIC TO ME THAT WE ARE ADDING
20 POSITIONS WHICH ARE ONGOING COSTS WHEN WE HAVEN'T DONE THE
21 WORK TO REALLY FIGURE OUT IF ADDRESSING OR LOOKING AT OUR
22 BOARDS AND COMMISSIONS IS AN AUTHENTIC COST-SAVING STRATEGY.
23 IT'S EASY TO SAY, BUT I DON'T KNOW WHAT THE DOLLAR AMOUNTS
24 ARE, BECAUSE WE HAVEN'T DONE THAT WORK. SO WE'VE BEEN TALKING
25 ABOUT IT FOR A WHILE, AND WE'RE IN THE MIDDLE OF A BUDGET



THE BOARD OF
SUPERVISORS

1 CYCLE WHERE POSITIONS WHICH WE KNOW WILL BE DIFFICULT TO ROLL
2 BACK IF WE FUND THOSE POSITIONS, THEN WE'RE IN A CATCH-22. SO
3 CLEARLY THAT 17 POSITIONS WON'T, YOU KNOW, SOLVE FOR THESE
4 ISSUES, BUT WE NEED TO BE SOLVING FOR THESE ISSUES AS OPPOSED
5 TO ADDING TO. SO WHATEVER PROCESS WE NEED TO ENGAGE IN TO
6 TRULY LOOK AT WHICH COMMISSIONS NEED TO BE REDUCED SO WE KNOW
7 IF THERE IS A COST SAVINGS, IF THAT'S A VIABLE ARGUMENT AT
8 ALL. AND I THINK ALL THE BOARDS AND COMMISSIONS AREN'T EVEN
9 UNDER YOUR JURISDICTION. DON'T SOME BOARDS AND COMMISSIONS
10 REPORT TO OTHER DEPARTMENTS?

11
12 **FESIA DAVENPORT:** YES.

13
14 **SUP. HOLLY J. MITCHELL:** BECAUSE WE SAY 200, BUT YOU DON'T HAVE
15 ALL 200.

16
17 **FESIA DAVENPORT:** YEAH, YOU DO HAVE A COUPLE OF DEPARTMENTS
18 THAT HAVE THEIR OWN COMMISSIONS THAT REPORT DIRECTLY-- THAT
19 ADVISE THE DEPARTMENT HEAD.

20
21 **SUP. HOLLY J. MITCHELL:** SO WHEN WE TALK ABOUT WE'RE GOING TO
22 REVIEW THE LIST, ARE WE GOING TO FOLD IN THOSE AS WELL?

23
24 **FESIA DAVENPORT:** I DEFER TO THE EXECUTIVE OFFICER.



THE BOARD OF
SUPERVISORS

1 **EDWARD YEN:** YES WE WOULD. IT'S A MATTER OF IDENTIFYING AND
2 COLLECTING THE METRICS AND THE DATA AND THEN TO BE ABLE TO
3 COME UP WITH A REPORT SO THAT THE BOARD AS WELL AS THE CEO AND
4 MYSELF CAN EVALUATE IT, LIKE YOU SAID, FROM A PERSPECTIVE IN
5 WHICH HOW DO WE LOOK AT COST SAVINGS? ARE THERE WAYS TO SHARE
6 CERTAIN SERVICES SO WE'RE NOT JUST IDENTIFYING MULTIPLE PEOPLE
7 TO HELP ONE COMMISSION, BUT WHEN THEY REALLY NEED MAYBE A
8 PART-TIME PERSON? BUT AS YOU KNOW, IT'S REALLY DIFFICULT TO
9 JUST SPLIT UP A PERSON, SO HOW DO WE FIGURE OUT TO CREATE A
10 SHARED SERVICES MODEL IN WHICH WE'RE ACTUALLY IDENTIFYING A
11 PERSON TO HELP MULTIPLE COMMISSIONS?

12
13 **SUP. HOLLY J. MITCHELL:** I AGREE, AND I THINK THE DISCUSSION
14 AROUND THIS DAIS HAS GONE A STEP FURTHER. THE DISCUSSION I'VE
15 HEARD FROM MULTIPLE BOARD MEMBERS IS THE ELIMINATION OF SOME
16 BOARDS AND COMMISSIONS THAT ARE NO LONGER FUNCTIONAL. SO I
17 APPRECIATE YOUR POINT IN TERMS OF REALLY TRYING TO FIGURE OUT
18 HOW TO MAKE EFFICIENCY. I THINK WHAT I'VE HEARD AROUND THIS
19 DAY IS A FURTHER STEP. ARE THERE SOME BOARDS AND COMMISSIONS,
20 NOT JUST IN TERMS OF MEETING QUORUM, BUT ARE REALLY NO LONGER
21 VIABLE. THEY WERE CREATED AT SOME POINT IN TIME AND JUST ARE
22 NO LONGER VIABLE IN TERMS OF THE WORK OF THE COUNTY OR WHAT
23 THIS BOARD FEELS THEY NEED. SO I HOPE THAT LEVEL OF ASSESSMENT
24 WILL BE DONE, TOO, BECAUSE WE ARE NOT GOING TO SCORE ENOUGH
25 SAVINGS THROUGH EFFICIENCIES, IN MY HUMBLE OPINION, TO FUND--



THE BOARD OF
SUPERVISORS

1 TO CLOSE THIS GAP OR TO FUND ANY OF THE WORK THAT'S COMING
2 DOWN AS A RESULT OF MEASURE G. SO I HOPE THAT THE BIGGER
3 PICTURE IS A PART OF THIS ANALYSIS AND THAT IT CAN BE DONE IN
4 TIME TO IMPACT THIS YEAR'S BUDGET, OR WE ARE JUST GOING TO
5 KEEP KICKING THE CAN DOWN THE ROAD, AND WE'RE GOING TO KEEP
6 TALKING ABOUT WE CAN LOOK AT BOARDS AND COMMISSIONS FOR MONEY,
7 AND WE WILL NOT HAVE DONE IT. SO I HOPE THAT CAN HAPPEN THIS
8 BUDGET YEAR. MY SECOND QUESTION IS CAN YOU SHARE A LITTLE MORE
9 ABOUT HOW THE REQUESTED \$1.2 MILLION FOR THE BROADCAST
10 SERVICES THROUGH THE PEGASUS CONTRACT COULD POTENTIALLY, AND I
11 HOPE IT WILL, IMPROVE THE EXPERIENCE FOR THE PUBLIC WHEN THEY
12 ARE ATTENDING OUR BOARD MEETINGS IN PERSON OR WATCHING OUR
13 ONLINE OR EVEN OUR ABILITY TO HEAR ACCURATELY WHEN THE PUBLIC
14 CALLS IN. I REALLY APPRECIATE THE ONLINE SYSTEM NOW. IT TOOK A
15 MILE, BUT YOU-- A WHILE, BUT YOU MADE IT HAPPEN WHERE WE CAN
16 ACTUALLY SEE THE NUMBER OF PEOPLE WAITING. SOME OF THE OTHER
17 BOARDS THAT WE ALL SERVE ON HAVE THAT, BUT WE OFTEN TALK ABOUT
18 THE QUALITY OF THE AUDIO EXPERIENCE COMPARED TO OUR OTHER
19 EXPERIENCES IN METRO OR AQMD, OTHER PLACES. SO HELP ME
20 UNDERSTAND IF THIS 1.2 MILLION IS GOING TO MAKE IT BETTER.

21
22 **EDWARD YEN:** SUPERVISOR, THANK YOU VERY MUCH FOR THIS QUESTION.
23 AS YOU KNOW, TECHNOLOGY ADVANCES SO FAST, SO A LOT OF THE
24 EQUIPMENT THAT WE HAVE IN THIS ROOM IS PROBABLY END OF LIFE.
25 IN FACT, THE SPEAKERS THAT SIT ABOVE US, THEY ARE PROBABLY



THE BOARD OF
SUPERVISORS

1 APPROXIMATELY, I THINK IT WAS ABOUT 20 YEARS OLD, AND WE'VE
2 HAD TO DO SOME INCREDIBLE MAINTENANCE TO ENSURE THAT IT'S
3 STILL WORKING. BUT IT'S ALSO THAT THE DESIGN OF THIS ROOM WAS
4 BUILT FOR VOCALIZING FORWARD SO THAT THE AUDIENCE COULD HEAR
5 THE VOICES OF THE SUPERVISORS. BUT THEN AS WE'VE CREATED OTHER
6 MEANS TO, YOU KNOW, ENHANCE THE SOUND, SOUNDS BOUNCE AROUND.
7 WE NEED TO REALLY REEVALUATE HOW WE'RE LOOKING AT-- HOW WE'RE
8 USING OUR SPACES, WHETHER IT'S PUTTING SPEAKERS THAT ARE
9 DIRECTLY IN FRONT OF YOU, WHICH SOME OF YOU ALL HAVE A SPEAKER
10 IN FRONT OF YOU, BUT THERE'S ALSO JUST DESIGNS AND WHERE YOU
11 COULD PUT THE SPEAKERS THEMSELVES. WE DO NEED TO UPDATE OUR
12 SPEAKERS. WE DO NEED TO UPDATE, FOR EXAMPLE, OUR BROADCAST
13 EQUIPMENT LIKE CAMERAS OR SERVERS ON THE BACK END. FORTUNATELY
14 THAT HASN'T HAPPENED IN SESSION, BUT WE'VE HAD EQUIPMENT START
15 SMOKING UP, LIKE START BURNING AND THINGS LIKE THAT, AND SO WE
16 ARE WE ARE DOING OUR BEST TO MAINTAIN THE AGING EQUIPMENT THAT
17 WE HAVE. YES, WE CHECK IT EVERY DAY, EVERY MORNING, EVERY
18 WEEK. AND SO THE IDEA IS TO UPDATE THE EQUIPMENT IN THE ROOM
19 TO ENSURE THAT WE ARE ABLE TO GET THE BEST AUDIO QUALITY. NOW,
20 WHEN IT COMES TO VIDEO QUALITY, AND I THINK ONE OF THE OTHER
21 DEPARTMENT HEADS MENTIONED THAT ENHANCING VIDEO PRODUCTION IS
22 MORE IMPORTANT NOW THAN EVER, BECAUSE PEOPLE ARE RECEIVING
23 THEIR INFORMATION NOT ONLY THROUGH THE MAIN CHANNELS, THEY'RE
24 GOING THROUGH STREAMING SERVICES. SO HOW DO WE MAKE SURE THAT
25 WE'RE ABLE TO ENHANCE THE QUALITY OF INFORMATION AND CONTENT



THE BOARD OF
SUPERVISORS

1 THAT WE COULD GET TO THEM USING THOSE STREAMING SERVICES?
2 RIGHT NOW WE USE LIKE A YOUTUBE SERVICE WHERE LIKE ON THE
3 SERVER WE'RE USING LIKE A PERSONAL PC, A PERSONAL COMPUTER TO
4 RUN THE YOUTUBE SERVERS. WHAT WE WANT TO DO IS WE WANT TO
5 ENHANCE THAT BY SECURING AN ENTERPRISE SERVICE, WHICH THEN
6 ALLOWS MULTIPLE LANGUAGES TO BE RUN THROUGH THOSE YOUTUBE
7 SERVERS AS OPPOSED TO WE'RE BUYING MULTIPLE PCS TO TRY TO
8 INCREASE THE AMOUNT OF STREAMING THAT WE COULD GO OUT BASED ON
9 HOW MANY LANGUAGES. WE HAVE AN ENTERPRISE SYSTEM, A SERVER,
10 THAT WILL BE ABLE TO ACQUIRE MORE LANGUAGES TO BE PUSHED OUT.
11 WE ALSO, I THINK, HAVE, THERE'S EQUIPMENT. WE'RE ALSO TRYING
12 TO IMPROVE THE-- I THINK WHAT YOU'LL NOTICE IS SOMETIMES ON
13 YOUR SCREENS, IT'S NOT THE BEST QUALITY. SO WHEN WE'RE
14 PROJECTING SOMETHING LIKE THIS, THIS LOOKS GREAT ON A HUGE
15 SCREEN, BUT I CAN'T GET THE QUALITY ON YOUR SCREEN, BECAUSE I
16 DON'T HAVE THE QUALITY OF EITHER THE CAMERA OR THE COMPUTERS
17 ITSELF. SO THOSE ARE SOME IMPROVEMENTS THERE. I'M SO GLAD YOU
18 BROUGHT UP AQMD, BECAUSE I WAS THERE WHEN WE DID A SITE VISIT
19 AT AQMD, WHEN YOU MENTIONED YOU HONORED THE PEOPLE WHO CREATED
20 THEIR SYSTEM. AND WHEN I SAW THAT, YOU'RE ABLE TO ACTUALLY
21 MOVE UP AND DOWN THE SCREEN. I WANT TO DO THAT TOO. FOR ME TO
22 DO THAT, WE NEED TO ENSURE THAT WE HAVE FUNDING FOR THE
23 CONTRACTORS TO BUILD, BECAUSE THERE'S A CODE THAT COMES BEHIND
24 THAT, AND WE WANT TO BE ABLE TO WORK WITH YOU AND ALL YOUR
25 OFFICES TO UNDERSTAND HOW DO YOU USE THE EQUIPMENT THAT'S ON



THE BOARD OF
SUPERVISORS

1 YOUR DESK TO ENSURE THAT WE'RE MAXIMIZING YOUR ABILITY TO
2 RECEIVE INFORMATION SO THAT YOU COULD DO YOUR JOB AS OUR
3 COUNTY SUPERVISORS.

4

5 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. LET ME JUST ALSO
6 PAUSE AND SAY I REALLY APPRECIATE THE TRANSLATION IN MULTIPLE
7 LANGUAGES. I WAS SHOCKED AT THE DAILY JUMP IN TERMS OF THE
8 NUMBER OF PEOPLE WHO WERE USING THOSE LANGUAGES. IT WAS JUST
9 ASTONISHING. I'M LIKE, OH, YOU KNOW, IT WENT UP 10-FOLD, 20,
10 30-FOLD IN THE MATTER OF DAYS. THAT WAS AMAZING. I APPRECIATE
11 ALL THE STRUCTURAL CHALLENGES, ALL OF THAT. WHAT OF WHAT YOU
12 DESCRIBED WILL BE IMPACTED BY THIS \$1.2 MILLION REQUEST FOR
13 THE-- THROUGH THE PEGASUS CONTRACT? BECAUSE SOME OF WHAT YOU
14 TALKED ABOUT I THINK IS FISCALLY BEYOND 1.2 MILLION, AND I
15 DON'T KNOW IF THAT'S WHAT THE PEGASUS CONTRACT COVERS.

16

17 **EDWARD YEN:** THE-- THAT-- IT WILL COVER THAT. IT WILL COVER THE
18 BUILD OUT OF THE CODE FOR YOUR DAIS EQUIPMENT. IT WILL COVER
19 THE SPEAKERS. WHAT ELSE IS THERE? THE NETWORK, SO THE INTERNET
20 THAT RUNS BEHIND THE SCENE.

21

22 **SUP. HOLLY J. MITCHELL:** GOT IT, ALL OF THAT IS A PART OF THIS
23 \$1.2 MILLION ASK.

24

25 **EDWARD YEN:** YEAH, AND THE 900 IS THE ONE-TIME FUNDING.



THE BOARD OF
SUPERVISORS

1
2 **SUP. HOLLY J. MITCHELL:** GOT IT. ALL RIGHT. THANK YOU VERY
3 MUCH. APPRECIATE IT. THANK YOU, MADAM CHAIR.

4
5 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR HORVATH.

6
7 **SUP. LINDSEY HORVATH:** THANK YOU, MADAM CHAIR. I KNOW THERE'S
8 BEEN A LOT OF DISCUSSION AROUND THE COMMISSIONS ALREADY. I
9 KNOW THIS REPORT OF THE ASSESSMENT IS FROM 2015-2016, SO IT'S
10 ALMOST 10 YEARS OLD ALREADY. I DON'T KNOW HOW MUCH OF IT HAS
11 BEEN ACTED ON, BUT I'M GLAD TO KNOW YOU'RE TAKING A LOOK AT
12 WHAT'S IN HERE TO MAKE SURE THAT WE'RE AT LEAST LEVERAGING
13 THAT SOMETHING THAT ALREADY EXISTS AND THEN HELPING US
14 UNDERSTAND GIVEN 10 YEARS LATER WHAT ELSE WE SHOULD BE
15 THINKING ABOUT WITH REGARD TO TAKING ACTION ON OUR
16 COMMISSIONS. YOUR BUDGET INCLUDES A 1.2 MILLION DOLLAR
17 CONTRACT RELATED TO BROADCASTING SERVICES INCLUDING ENHANCED
18 AUDIO-VISUAL SERVICES. SO WHAT CHANGES OR ENHANCEMENTS WILL WE
19 SEE WITH THAT INVESTMENT?

20
21 **EDWARD YEN:** SO A LOT OF THE ENHANCEMENTS, WHAT WE WANT TO MAKE
22 SURE IS THAT IT'S GOING TO BE IMPACTFUL TO YOU. SO RIGHT NOW,
23 WE HAVE THE DAIS EQUIPMENT THAT YOU HAVE AND A LOT OF THE
24 EQUIPMENT THAT WE HAVE IN THIS ROOM IS AGING OR HAS AGED OUT.
25 THE SPEAKERS, LIKE I SAID, ARE PROBABLY MAYBE AROUND 20 YEARS



THE BOARD OF
SUPERVISORS

1 OLD. THE DAIS EQUIPMENT THAT'S ON YOUR DESK, THAT WAS DESIGNED
2 PRE-COVID. SO WE WANT TO UPDATE AND MAKE SURE THAT WE'RE
3 ENHANCING THE LEVEL OF SERVICE THAT WE COULD GIVE YOU IN THIS
4 ROOM, WHETHER IT'S UPGRADING HOW WE CONNECT OUR AGENDAS, HOW
5 THEY POST, AND THEN AS WE GO THROUGH THE BOARD MEETING, AND
6 THEN HOW WE RECORD THE INFORMATION IN YOUR VOTES. ALL OF THAT
7 STUFF WILL BE INCORPORATED INTO THIS BUDGET REQUEST, BECAUSE
8 WE'RE TRYING TO MAKE SURE THAT WE'RE CONNECTING AND
9 INTERFACING AND CREATING EFFICIENCIES IN OUR PROCESSES. THIS
10 WILL ALSO HELP US IN IDENTIFYING HOW OUR BACK ROOM, HOW WE'RE
11 GOING TO BE OPERATING IN THE BACK WITH A LOT OF OUR STAFF IN
12 THE BACK, BECAUSE IF WE COULD START INTERFACING WHAT WE DO IN
13 HERE, THEN WE'RE GOING TO HAVE LESS PAPER AND LESS STAFF
14 HAVING TO WRITE NOTES AND PUT TOGETHER REPORTS TO PASS IT ON
15 TO ANOTHER PERSON. SO THOSE ARE SOME OF THE IMPROVEMENTS WE'RE
16 HOPING TO MAKE WITH THE BUDGET.

17
18 **SUP. LINDSEY HORVATH:** AND I HOPE THE QUALITY OF THE CALL-INS,
19 SOMETIMES THEY'RE STILL HARD TO HEAR, BUT GOOD TO KNOW WHAT
20 YOU ARE-- WHAT YOU'RE TRACKING AND HOW THAT WILL PROVIDE
21 EFFICIENCIES FOR ALL OF US. MY UNDERSTANDING IS THAT THERE'S A
22 PLAN UNDERWAY TO EXPAND OUR RECYCLING PROGRAM HERE AT HOA. IS
23 THAT IN THIS BUDGET?

24
25 **EDWARD YEN:** IT'S NOT IN THIS BUDGET, BUT IT WAS A CONVERSATION



THE BOARD OF
SUPERVISORS

1 I HAD WITH OUR CHIEF SUSTAINABILITY OFFICER. AND LEARNING THAT
2 IT IS A COLLABORATION WITH THE DEPARTMENT OF PUBLIC WORKS, I
3 HAD ASKED THAT WE DO SOMETHING IN THIS BUILDING, ESPECIALLY
4 WHEN THE SUPERVISORS, WHEN YOU PUT TOGETHER A PRIORITY, MY
5 FEELING IS THAT WE SHOULD BE DOING IT HERE AT THE HALL. AND SO
6 WE'RE LOOKING FORWARD TO WORKING WITH MARK PASTRELLA, WITH THE
7 CHIEF SUSTAINABILITY OFFICER, RITA KAMPALATH, AND JUST MAKING
8 SURE THAT IN THE HALL ADMINISTRATION WE'RE ALSO ENDURING THIS
9 SUSTAINABILITY EFFORT LIKE EVERYONE ELSE.

10

11 **SUP. LINDSEY HORVATH:** SO ALONG THOSE LINES, THE CHIEF
12 SUSTAINABILITY OFFICE TEAM IS SUPPORTING OTHER COUNTY
13 DEPARTMENTS AS WE WORK TO RECOVER FROM THE FIRES. SO DO YOU
14 HAVE RESOURCES NECESSARY FOR THEM TO BE PROVIDING THAT
15 ASSISTANCE?

16

17 **EDWARD YEN:** FROM A STAFFING PERSPECTIVE, THEY WILL NEED
18 ADDITIONAL STAFFING TO REACH OUT TO OTHER DEPARTMENTS, AND I
19 THINK MUCH LIKE THE OTHER COMMISSIONS, IT'S ABOUT THE IMPACT
20 THAT THEY COULD HAVE IN ENSURING THAT THEY'RE REACHING OUT TO
21 THE DEPARTMENTS TO OBTAIN INFORMATION, TO YOU KNOW, MAYBE
22 PROVIDE SOME GUIDANCE AND ADVICE. SO, YES, THE CHIEF
23 SUSTAINABILITY OFFICE AND HAVING SOME ADDITIONAL STAFF WOULD
24 HELP.

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH:** AND WE ARE IN OUR FIRST YEAR OF
2 IMPLEMENTATION ON THE CLIMATE BUDGET AS WELL AS THE MUNICIPAL
3 CLIMATE ACTION PLAN. SO WHAT IS THE STATUS? ARE THERE ANY
4 NOTEWORTHY LESSONS LEARNED THAT ARE IMPACTING YOUR BUDGET
5 CHOICES?

6
7 **EDWARD YEN:** NONE THAT I KNOW OF RIGHT NOW. I KNOW I HAVE-- WE
8 MEET-- WE'RE MEETING WITH RITA TO UNDERSTAND A LITTLE BIT MORE
9 ABOUT HER, WHAT SOME OF HER FINDINGS ARE. SO I COULD LOOK INTO
10 THAT AND PROVIDE AN ANSWER FOR YOU.

11
12 **SUP. LINDSEY HORVATH:** OKAY. I KNOW THAT IT WAS A QUESTION THAT
13 WE GOT ASKED AT LEAST IN TERMS OF HOW WE INCORPORATE CLIMATE
14 ACTION INTO OUR BUDGET OVERALL. SO I KNOW THAT THAT IS
15 SOMETHING THAT THE CEO HAS BEEN HELPING, BUT I JUST-- I'M
16 INTERESTED TO KNOW HOW THAT WILL BE IMPACTING HOW WE'RE
17 LOOKING AT OUR BUDGET OVERALL, AND I KNOW THAT THAT'S BEING
18 LED THROUGH YOUR DEPARTMENT. FINALLY, CAN YOU LET US KNOW
19 ABOUT THE OPPORTUNITY FOR US TO ACCESS RESOURCES FROM THE
20 CLIMATE BOND, PROP 4, WHICH JUST PASSED? I KNOW THAT'S A
21 SIGNIFICANT OPPORTUNITY FOR US TO HAVE A FUNDING STREAM FOR
22 SOME OF OUR CLIMATE RESILIENCY WORK THAT THE COUNTY HAS
23 IDENTIFIED. SO WHAT ARE WE DOING TO MAKE SURE WE ACTUALLY GET
24 THOSE DOLLARS HERE IN LOS ANGELES COUNTY?



THE BOARD OF
SUPERVISORS

1 **EDWARD YEN:** I'LL HAVE TO GET BACK TO YOU ON THAT AS WELL AND
2 WORK WITH RITA TO PROVIDE MORE UPDATES TO THE BOARD REGARDING
3 THAT.

4
5 **SUP. LINDSEY HORVATH:** YEAH, THAT'S A KEY OPPORTUNITY RIGHT
6 NOW. SO MAKING SURE THAT YOU'RE DOING ALL THAT YOU NEED TO DO,
7 WHATEVER WE NEED TO DO TO SUPPORT YOU. THAT'S A SIGNIFICANT
8 PORTION OF MONEY FOR US, GIVEN ALL OF THE BUDGET CHALLENGES.
9 THAT'S ONE PLACE I KNOW WE'RE ALL VERY HOPEFUL ABOUT.

10
11 **EDWARD YEN:** UNDERSTOOD, AND I THINK THIS IS ONE OF THOSE
12 MOMENTS WHERE I BRING OUT THAT THE EXECUTIVE OFFICE OR THE
13 CLERK OF THE BOARD IN MANY COUNTIES HAS BEEN KNOWN AS THE
14 KITCHEN DRAWER OF THE COUNTY DEPARTMENTS. WE ARE COVERING A
15 LOT OF DIFFERENT AREAS AND DEFINITELY NOW UNDERSTANDING THE
16 PRIORITIES AND MAKING SURE THAT WE'RE GATHERING INFORMATION TO
17 ENSURE THAT WE'RE LOOKING AT EVERY NOOK AND CRANNY TO FIND
18 FUNDING AND SAVINGS TO BE SURE THAT WE CAN MEET OUR BUDGET
19 NEEDS. THANK YOU.

20
21 **SUP. LINDSEY HORVATH:** THANK YOU.

22
23 **SUP. KATHRYN BARGER, CHAIR:** SUPERVISOR HAHN.

24
25 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. AND JUST KIND OF



THE BOARD OF
SUPERVISORS

1 FOLLOWING UP ON YOU, SUPERVISOR MITCHELL, AND WHAT WE KNOW
2 ABOUT THE AQMD SYSTEM, I KNOW WHEN I SERVED ON THAT ONE OF THE
3 THINGS I ENJOYED WAS SEEING THE LIST OF SPEAKERS WHO WERE ON
4 THE QUEUE TO SPEAK, AND THAT'S WHAT WE HAVE NOW, BECAUSE WE
5 DIDN'T HAVE THAT BEFORE. AND I REMEMBER BRINGING THAT UP AS
6 BEING A VERY VALUABLE TOOL JUST TO BE ABLE TO SEE WHO IS, YOU
7 KNOW, SIGNING UP TO SPEAK TO US. WHILE THEY TALK, WE CAN SEE
8 THEM. DO YOU THINK IN ANY UPCOMING REVAMPING OF OUR SYSTEM ON
9 THE DAIS WOULD BE A SYSTEM WHERE WE CAN VOTE ELECTRONICALLY
10 AND OUR VOTES WOULD BE DISPLAYED IMMEDIATELY ON THE BIG BOARD?

11
12 **EDWARD YEN:** AND I KNOW YOU SAW THAT AT AQMD, BECAUSE I SAW IT
13 IN ACTION AT AQMD. I THINK THAT'S DEFINITELY SOMETHING THAT WE
14 HAVE LOOKED INTO, AND IT'S A MATTER OF ALSO IDENTIFYING THE
15 SYSTEM THAT WE WILL ACQUIRE. I THINK WE TALKED ABOUT THE
16 AGENDA MANAGEMENT SYSTEM IN THE PAST, HOW WE ACTUALLY POST THE
17 AGENDA, HOW WE ACTUALLY BUILD IT. THAT CONTRACT WE'VE HAD FOR
18 A WHILE NOW, AND WE'VE BEEN LOOKING INTO HOW TO PERHAPS
19 REPLACE THAT WITH SOMETHING THAT'S A LITTLE BIT MORE
20 MODERNIZED AND ADVANCED, AS WELL AS GETTING, YOU KNOW, USING
21 THE OPTION OF A VOTE BY FUNCTION, LIKE A BUTTON OR SOMETHING
22 AS OPPOSED TO A VOICE VOTE.

23
24 **SUP. JANICE HAHN:** I WOULD SAY MOST, IF NOT ALL, OTHER
25 GOVERNMENTAL BODIES VOTE ELECTRONICALLY. AND THEN, WELL, LIKE



THE BOARD OF
SUPERVISORS

1 SACRAMENTO DOES, CONGRESS DOES, CITY OF L.A. DOES. OH, OKAY,
2 ONLY THE ASSEMBLY. YEAH, AND IT JUST ALLOWS THOSE PRESENT TO
3 SEE IMMEDIATELY WHAT THE VOTES ARE. ANYWAY, SOMETHING TO
4 EXPLORE. ONE OF THE CHANGES THAT MEASURE G IS BRINGING IS THE
5 GOVERNANCE REFORM TASK FORCE, AND IT IS SUPPOSED TO BE UP AND
6 RUNNING BY MAY 30TH OF THIS YEAR. AND SO MY UNDERSTANDING THAT
7 YOUR OFFICE IS CURRENTLY TAKING APPLICATIONS FOR THIS TASK
8 FORCE. CAN YOU JUST GIVE US AN UPDATE ON WHERE WE ARE IN THAT
9 PROCESS? AND ARE WE GOING TO MEET THAT DEADLINE?

10

11 **EDWARD YEN:** SO WE DID LAUNCH THE WEBSITE AT LEAST SEVERAL
12 WEEKS AGO. IT'S ALREADY UP. LIKE I SAID, MEASUREG.LACOUNTY.GOV
13 HAS ALL THE INFORMATION ABOUT THE TASK FORCE ITSELF AS WELL AS
14 THE FORMATION AND MEASURE G. THE DEADLINE FOR THE APPLICATIONS
15 ARE MARCH 7TH. I THINK CURRENTLY WE'VE RECEIVED ABOUT 46
16 APPLICATIONS SO FAR. SUPERVISOR MITCHELL JUST HAD AN EVENT ON
17 FRIDAY WHICH WE ATTENDED TO INFORM THE COMMUNITY ABOUT MEASURE
18 G AND THE TASK FORCE. SO WE ARE ENCOURAGING PEOPLE, EVERYONE,
19 TO LOG ON TO THE WEBSITE. THE APPLICATION IS ONLINE. WE ARE
20 RECOMMENDING EITHER TO APPLY ONLINE OR TO COME IN TO THE HALL
21 ADMINISTRATION TO DELIVER IT. IT'S REALLY EASY, IT'S AN ONLINE
22 FORM, YOU'RE JUST BASICALLY PLUGGING INTO YOUR NAME AND ALL
23 YOUR INFORMATION AND ANSWERS, AND ONCE YOU SUBMIT IT, YOU
24 AUTOMATICALLY RECEIVE A RESPONSE SAYING THAT WE RECEIVED YOUR
25 APPLICATION.



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** RIGHT, AND THE RECEIVING IS, I THINK, THE
3 LEAST CHALLENGING PART OF THIS. WHEN YOU LOOK AT THE CRITERIA,
4 IT'S VERY RESTRICTIVE ON WHO CAN SERVE ON THIS. WHO'S GOING TO
5 BE DOING THE VETTING OF THESE APPLICANTS AND THEN, AGAIN,
6 LETTING THEM KNOW WHETHER OR NOT THEY EVEN QUALIFY?

7

8 **EDWARD YEN:** WE ARE WORKING WITH COUNTY COUNCIL TO VET THE
9 APPLICATIONS. IT'S LIKE A MINIMUM OF QUALIFICATIONS, WE'LL GO
10 THROUGH, WE'LL LOOK AT THE QUALIFICATIONS TO MAKE SURE THAT
11 THE CANDIDATES THAT WE PUT FORTH TO THE SUPERVISORS WILL MEET
12 THOSE QUALIFICATIONS.

13

14 **SUP. JANICE HAHN:** RIGHT. OKAY, THANK YOU, MADAM CHAIR.

15

16 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SEEING NO MORE-- OH,
17 HOLLY. SUPERVISOR MITCHELL.

18

19 **SUP. HOLLY J. MITCHELL:** I JUST WANTED TO FOLLOW UP, BECAUSE I
20 WAS SHOCKED BY 46, AND YOU'VE REPEATEDLY SAID THAT YOU'VE BEEN
21 TRYING TO ADVERTISE, I HEARD YOU, MARCH 7TH. WOULD YOU
22 CONSIDER EXTENDING THE DEADLINE BECAUSE OF A COUNTY OF 10
23 MILLION, 46 APPLICATIONS, THAT'S LOW FROM MY PERSPECTIVE. SO
24 WHAT-- IS THERE A PLAN? SHOULD IT BE EXTENDED? AND MAYBE 46 IS
25 PALATABLE. I'VE JUST GIVEN THE STATUTORY REQUIREMENTS OF THIS



THE BOARD OF
SUPERVISORS

1 TASK FORCE.

2

3 **SUP. KATHRYN BARGER, CHAIR:** YEAH, I THINK SUPERVISOR HAHN JUST
4 ASKED IF IT WAS PART OF THE MEASURE G? IS THAT WHAT YOU JUST
5 ASKED? IT WAS PART OF THE?

6

7 **SUP. JANICE HAHN:** YEAH, IT WAS PART OF THE MEASURE G FOR THE
8 IMPLEMENTATION MAY 30TH, BUT IT DOESN'T REALLY TALK ABOUT--
9 BUT AGAIN, I WOULD THINK THE VETTING PIECE-- UNLESS YOU'RE
10 VETTING THEM AS THEY GO, I THINK IT'S GOING TO BE CHALLENGING
11 TO EXTEND IT TOO MUCH CLOSER TO MAY 30TH. YOU'RE RIGHT, MARCH--
12 - WHAT'S THE DEADLINE FOR APPLICATIONS?

13

14 **SUP. HOLLY J. MITCHELL:** MARCH 7TH.

15

16 **SUP. JANICE HAHN:** YEAH, YOU'RE RIGHT. I WOULD THINK YOU COULD
17 EXTEND THAT.

18

19 **EDWARD YEN:** SO THAT'S SOMETHING THAT-- THE DATE MARCH 7TH WAS
20 BASED ON AS WE'RE LOOKING AT THE VARIOUS STEPS THAT WE HAVE TO
21 TAKE IN ORDER TO ENSURE THAT WE ARE GOING TO START THE TASK
22 FORCE ON MAY 30TH. SO THAT'S HOW WE WERE ABLE TO GET THE DATE,
23 MARCH 7TH. BUT IF AN EXTENSION OF THAT TIME IS REQUIRED, IS
24 ASKED FOR, THEN WE'LL PROBABLY HAVE TO LOOK AT EXTENDING THE
25 DATE OF THE TASK FORCE DATE.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HOLLY J. MITCHELL:** AND IF YOU DON'T SHARE MY CONCERN,
3 JUST WHEN I HEARD THE NUMBER, IN A COUNTY THIS SIZE, GIVEN THE
4 WORK THAT'S EXPECTED OF THIS TASK FORCE, TO SUPERVISOR HAHN'S
5 POINT, BECAUSE IT'S-- THERE ARE CRITERIA THAT HAVE TO BE MET.
6 IF YOU DON'T HAVE A HEALTHY POOL ONCE YOU DO YOUR VETTING OF
7 PEOPLE WHO MEET THE CRITERIA, KIND OF THEN WHAT? I GUESS IS MY
8 POINT.

9

10 **EDWARD YEN:** I THINK WE'RE WORKING, AND WE'LL REDOUBLE OUR
11 EFFORTS TO MAKE SURE THAT WE'RE GOING OUT THERE AND MAKING
12 SURE PEOPLE KNOW ABOUT THE WEBSITE, MAKING SURE PEOPLE KNOW
13 ABOUT THE APPLICATION PROCESS. I THINK THIS IS-- WE'RE WORKING
14 ON A VERY NEW, I THINK, PROCESS IN ORDER TO TRY TO STAND UP
15 THIS TASK FORCE. BUT WE WILL DO WHAT WE CAN, AND I THINK ANY
16 OTHER RECOMMENDATIONS BY THE BOARD OFFICES ON WHAT WE CAN DO.

17

18 **SUP. JANICE HAHN:** CAN I JUST FOLLOW UP, WHEN YOU SAID YOU HAVE
19 THE WEBSITE OPEN, AND SO YOU'RE ASSUMING PEOPLE WILL FIND
20 THEIR WAY TO THE WEBSITE, HOW ELSE ARE YOU ADVERTISING OR
21 MARKETING THIS GOVERNMENT REFORM TASK FORCE?

22

23 **EDWARD YEN:** WE'RE DOING SOCIAL MEDIA. WE'VE ALSO BEEN REACHING
24 OUT TO HYPERLOCAL MEDIA. I KNOW I SAW ONE ARTICLE IN THE
25 CHINESE NEWSPAPER, THE WORLD JOURNAL, ABOUT MEASURE G AND THE



THE BOARD OF
SUPERVISORS

1 WEBSITE AND THE TASK FORCE. I'D HAVE TO FIND OUT IF THERE ARE
2 OTHER HYPERLOCAL MEDIA THAT'S PICKED UP ON THIS AS WELL AS
3 LOCAL PAPERS AS WELL. BUT WE'VE BEEN--

4

5 **SUP. JANICE HAHN:** DO YOU HAVE A MARKETING BUDGET FOR THIS?

6

7 **EDWARD YEN:** OUR MARKETING BUDGET IS REALLY JUST USING OUR
8 EXISTING STAFF TO MAKE SURE THAT THEY GET THIS INFORMATION
9 OUT.

10

11 **SUP. JANICE HAHN:** AGAIN, WE'RE ALWAYS KIND OF WANTING
12 INVESTMENT IN OUR LOCAL COMMUNITY NEWSPAPERS. IS THAT PART OF
13 YOUR STRATEGY?

14

15 **EDWARD YEN:** THE STRATEGY IS DEFINITELY TO REACH OUT TO OUR
16 LOCAL MEDIA OUTLETS. I MYSELF AM ONE OF THOSE PEOPLE WHO READS
17 MY LOCAL PAPER.

18

19 **SUP. JANICE HAHN:** ME TOO.

20

21 **EDWARD YEN:** YEAH, SO.

22

23 **SUP. JANICE HAHN:** NOT YOUR LOCAL PAPER. I READ MINE.

24

25 **EDWARD YEN:** SO, YES. SO THAT'S DEFINITELY A STRATEGY TO REACH



THE BOARD OF
SUPERVISORS

1 OUT. WE OBVIOUSLY HAVE OUR PRESS RELEASES, WHICH GOES OUT
2 WIDELY, BUT ANY RELATIONSHIPS WE'RE BUILDING WITH OUR LOCAL
3 MEDIA OUTLETS, REACHING OUT TO THEM TO MAKE SURE THAT THEY
4 KNOW ABOUT THIS.

5

6 **SUP. HILDA SOLIS:** CAN I ASK A QUESTION? ARE WE DEALING ALSO
7 WITH OUR COMMUNICATION STAFF FOR THE COUNTY? ARE THEY PUTTING
8 ANYTHING UP FOR US? ARE WE INCLUDING THAT IN THIS EFFORT?
9 MIGHT NOT WE CONSIDER DOING THAT, RIGHT? AND THEN I PUT IT UP
10 ON MY WEBSITE, SO I WOULD THINK ALL THE BOARD OFFICES WOULD DO
11 THAT.

12

13 **SUP. HOLLY J. MITCHELL:** WE HAD IT UP.

14

15 **SUP. HILDA SOLIS:** RIGHT? SO HAVE YOU CONTACTED OUR COUNTY?

16

17 **EDWARD YEN:** OUR COUNTY-WIDE COMMUNICATIONS?

18

19 **SUP. JANICE HAHN:** I DON'T BELIEVE WE'VE BEEN CONTACTED. I
20 WILL-- I--

21

22 **FESIA DAVENPORT:** CONSIDER YOURSELF CONTACTED. YES, CIRCLE
23 BACK, AND WE'LL MAKE SURE IF IT'S NOT UP, WE'LL PUT IT ON OUR
24 WEBSITE.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER, CHAIR:** SEEING NO OTHER QUESTIONS, THANK
2 YOU, EDDIE. NOW WE WILL HAVE MICHAEL OH PRESENTING FOR THE
3 INTERNAL SERVICES DEPARTMENT. ALL RIGHT, GOOD AFTERNOON,
4 SUPERVISORS. THANK YOU CHAIR BARGER AND SUPERVISORS FOR THE
5 OPPORTUNITY TO PRESENT ON THE BUDGET OF THE INTERNAL SERVICES
6 DEPARTMENT TODAY. MY NAME IS MICHAEL OWH, AND I AM THE
7 DIRECTOR OF THE INTERNAL SERVICES DEPARTMENT. I AM JOINED
8 TODAY BY OUR CHIEF DEPUTY DIRECTOR QUINTIN HAYNES TO MY LEFT
9 AND OUR ADMINISTRATIVE DEPUTY DIRECTOR VANESSA ESPARZA TO MY
10 RIGHT. IF YOU'LL ALLOW ME, I WOULD LIKE TO GIVE A LITTLE BIT
11 OF BACKGROUND ABOUT THE INTERNAL SERVICES DEPARTMENT, OR AS WE
12 CALL IT HERE IN THE COUNTY ISD, TO HELP THE PUBLIC UNDERSTAND
13 A LITTLE BIT OF WHO WE ARE AND WHAT WE DO. ISD HAS A BROAD AND
14 VARIED PORTFOLIO. WE PROVIDE MAINTENANCE SUPPORT FOR MORE THAN
15 4,000 COUNTY FACILITIES, MANAGE MORE THAN 6,000 VEHICLES,
16 HANDLE MORE THAN 2.8 MILLION PIECES OF MAIL, OVERSEE 13,000
17 PARKING SPACES, AND FACILITATE MORE THAN 1.5 BILLION IN DIRECT
18 PURCHASES. WE ALSO OPERATE MORE THAN 1,600 EV CHARGING
19 STATIONS, OPERATE HEATING AND REFRIGERATION PLANTS, INCLUDING
20 THE ONE RIGHT ACROSS THE STREET FOR THE WHOLE CIVIC CENTER,
21 SUPPORT 7 MEGAWATTS OF SOLAR POWER WITH MORE THAN 20 MEGAWATTS
22 ON THE WAY, PROVIDE IT SUPPORT FOR 70,000 COUNTY EMPLOYEES,
23 DELIVER APPROXIMATELY 480 SPECIAL EVENTS, INCLUDING YOURS, A
24 YEAR, PROVIDE DIGITAL EDUCATION AND EQUIPMENT TO ELIGIBLE
25 RESIDENTS, AND ARE BUILDING OUT A COMMUNITY BROADBAND NETWORK



THE BOARD OF
SUPERVISORS

1 TO OFFER LOW-COST INTERNET TO ELIGIBLE RESIDENTS. FINALLY, AS
2 YOU SAW DURING THE RECENT WINDSTORM AND FIRE RESPONSE, WE ACT
3 AS THE LOGISTICAL ARM OF THE COUNTY'S EMERGENCY OPERATIONS
4 CENTER. SIMPLY PUT, WE ARE PLUMBERS, WE ARE MAIL SERVICE
5 DRIVERS, WE ARE GENERAL MAINTENANCE WORKERS, WE ARE CONTRACT
6 MONITORS, WE ARE APP DEVELOPERS, WE ARE ENGINEERS, WE ARE
7 CUSTODIANS, WE'RE ACCOUNTANTS, WE ARE PROGRAM MANAGERS, WE ARE
8 PAINTERS, WE ARE CARPENTERS, AND ACTUALLY SITTING RIGHT OVER
9 THERE, WE'RE HVAC MECHANICS. WE ARE ISD. AND I AM SO
10 PRIVILEGED TO BE PART OF THIS AMAZING TEAM. AS WE MOVE ON TO
11 THE SLIDE PRESENTATION, WE KNOW THAT MUCH OF WHAT ISD DOES IS
12 BEHIND THE SCENES, AND OUR BUDGET IMPACTS OUR PARTNER
13 DEPARTMENTS AS THEY DELIVER SERVICES DIRECTLY TO THE PUBLIC.
14 THEREFORE, YOU'LL SEE IN OUR BUDGET REQUEST THAT WE FOCUSED ON
15 COUNTYWIDE AND CRITICAL NEEDS, AND YOU HAVE MY COMMITMENT THAT
16 WE WILL CONTINUE TO IDENTIFY OPPORTUNITIES FOR EFFICIENCIES AS
17 WE OPTIMIZE OUR OPERATIONS. SO ON THE FIRST SLIDE, I'M GOING
18 TO JUST FOCUS ON TWO ITEMS WHICH ARE THE BIGGEST ONES THERE.
19 WE-- OUR RECOMMENDED BUDGET REQUEST IS FOR \$930.5 MILLION,
20 WHICH IS \$40.1 MILLION INCREASE FROM LAST YEAR. THAT INCREASE
21 IS LARGELY BASED ON ITEM NUMBER ONE ON THE SCREEN. THAT IS FOR
22 OUR ENERGY AND ENVIRONMENTAL SERVICES, FOR AN APPROPRIATION
23 INCREASE FOR GRANTS THAT WE ARE SET TO RECEIVE THIS NEXT YEAR.
24 AND SO WE'RE GOING TO BE RECEIVING ABOUT \$75 MILLION, \$65
25 MILLION OF WHICH IS THE EQUITABLE BUILD DECARBONIZATION GRANT,



THE BOARD OF
SUPERVISORS

1 4.3 IS THE REACH GRANT, AND 3.7 IS A STEP GRANT. ALL OF THOSE
2 GRANTS ARE ACTUALLY STATE GRANTS. AND SO WE'LL BE RECEIVING
3 THOSE. WE NEED THAT APPROPRIATION INCREASE TO BE ABLE TO
4 RECEIVE THAT FUNDING. ALONG WITH THAT, IN ORDER TO HELP US
5 MANAGE THOSE GRANTS, WE ARE ASKING FOR ONE ITEM FOR THE TEAM.
6 THAT'S AN ADMIN MANAGER 10 POSITION. THE SECOND ITEM THAT I
7 WANTED TO HIGHLIGHT FOR YOU ON THE SCREEN IS OUR CYBER
8 SECURITY EFFORTS. THAT'S ITEM NUMBER TWO. WE WILL-- AS YOU ALL
9 KNOW, IT'S NOT A MATTER OF IF, IT IS A MATTER OF WHEN. WE DO
10 GET ATTACKED DAILY. I HAVE A DAILY REPORT IN TERMS OF THE
11 ATTACKS THAT WE ARE ABLE TO SOMEHOW FEND OFF. IT'S IN THE
12 HUNDREDS OF THOUSANDS A DAY. DURING ELECTION SEASON, IT PEAKS
13 WAY MUCH-- A LOT HIGHER, WHICH YOU HEARD FROM OUR REGISTER
14 RECORDER TODAY. AND SO WE'RE MAKING SURE THAT WE'RE BUILDING
15 UP OUR DEFENSES, AND IT'S NOT GOING TO BE ONE SOLUTION TO
16 THAT, IT'S GOING TO BE MANY SOLUTIONS SO THAT WE CAN BOTH BE
17 READY FOR THE ATTACKS BUT ALSO FOR ANY RECOVERY EFFORTS AFTER
18 THE FACT. THE OTHER ITEMS ON THIS-- ON THERE ARE GENERALLY
19 SPEAKING, EQUIPMENT IMPROVEMENTS, SOFTWARE AS A SERVICE
20 LICENSES. ITEMS NUMBER SIX AND SEVEN ARE ACTUALLY CHARGES
21 THAT, AS YOU KNOW, WE ARE FREE FOR SERVICE. SOME OF THE OTHER
22 DEPARTMENTS ARE FREE FOR SERVICE. SO THE CHARGES THAT WE ARE
23 INCURRING AND WE HAVE TO PAY OUT. AND THEN OUR OPERATION
24 SERVICE, NUMBER EIGHT, THE REASON THAT THERE'S A DECREASE
25 THERE LARGELY IS DUE TO A RIGHT SIZING OF OUR CONTRACT. SO,



THE BOARD OF
SUPERVISORS

1 AGAIN, AN APPROPRIATION WAS HIGH LAST YEAR, AND SO WE'RE
2 REDUCING THAT TO MATCH WHAT WE THINK WE NEED FOR NEXT YEAR. ON
3 SLIDE TWO, YOU'LL SEE OUR CRITICAL UNMET NEEDS AS WELL AS OUR
4 PRIORITY UNMET NEEDS. I'M GOING TO FOCUS ON A COUPLE OF ITEMS
5 AND JUST QUICKLY TOUCH ON THEM. SO OUR E-PROCUREMENT SOLUTION,
6 WHICH WE'VE TALKED ABOUT, WHICH IS A DIRECT CONNECTION TO OUR
7 EQUITY AND COUNTY CONTRACTING INITIATIVE, WE WANT TO MAKE
8 SYSTEMS EASIER. AND FRANKLY, I THINK YOU'VE HEARD A LOT FROM
9 OUR OTHER DEPARTMENTS AROUND HOW WE HAVE TO MODERNIZE A LOT OF
10 OUR SERVICES BUT OUR SOLUTIONS AND OUR SOFTWARE AND THE WAY
11 THAT WE COMMUNICATE WITH THE PUBLIC. FOR US AT ISD,
12 COMMUNICATING WITH THE BUSINESSES, ESPECIALLY THE LOCAL,
13 SMALL, DIVERSE, AND NONPROFIT BUSINESSES, IS GOING TO BE A KEY
14 FACTOR. THAT E-PROCUREMENT SOLUTION IS GOING TO BE SUPER-
15 IMPORTANT TO THAT. THE ELECTRIC VEHICLE INFRASTRUCTURE. WE
16 HAVE 1,600 EV CHARGING STATIONS IN THE COUNTY NETWORK TODAY.
17 OUR TARGET FOR 2025 WAS ACTUALLY 5,000. AND SO PART OF THAT IS
18 JUST THE THROUGHPUT CHALLENGES THAT YOU'RE GOING TO HAVE ANY
19 TIME YOU BUILD, BUT WE DO BELIEVE THAT WE NEED TO INVEST MORE
20 IN ORDER TO MAKE SURE THAT WE HAVE THOSE CHARGING STATIONS
21 AVAILABLE. THE EQUITY AND ACCOUNTING CONTRACTING, I JUST WANT
22 TO THANK THE BOARD AND THE CEO FOR APPROVING THE ORIGINAL
23 REQUEST. OUT OF THE ORIGINAL REQUEST, WE DID GET APPROVAL FOR
24 12. WE ARE AT-- SO THIS IS A CONTINUATION OF THAT ORIGINAL
25 REQUEST. ONE THING I WILL ALSO JUST MENTION AS WE TALK ABOUT



THE BOARD OF
SUPERVISORS

1 THIS IS THAT WHAT WE REALIZED THAT WE WERE BUILDING AT THE
2 TIME AS WE WENT THROUGH THE PROCESS IS NOT EXACTLY A FIT. AND
3 SO WE'RE IN THE MIDST OF HIRING FOR THOSE POSITIONS, BUT ALSO
4 RECLASSIFYING SOME OF THOSE REQUESTS, BECAUSE WE FEEL THAT WE
5 NEED HIGHER LEVEL ITEMS. THE RADIO TOWER DIESEL FUEL TANK, I
6 THINK THAT SPEAKS FOR ITSELF. IT'S AN OLD FUEL TANK IN
7 CATALINA. IT'S DETERIORATING, AND IT'S VERY CLOSE TO THE
8 WATER. WE DO NEED TO FIX THAT. THE PACE ADMINISTRATION, AGAIN,
9 SELF-EXPLANATORY. THE ACCELERATING DIGITAL EQUITY PROGRAM IS
10 DIRECTLY TIED TO THE COMMUNITY BROADBAND EFFORTS. SO WE NEED
11 SOME PROGRAM MANAGEMENT SUPPORT AS WE ACTUALLY LAUNCH THE
12 PROGRAM IN THE NEIGHBORHOODS. WE ARE CLOSE TO OPERATIONALIZING
13 THAT. WE HAVE THE DESIGN IN FINAL STAGES, AND WE HOPE TO LIGHT
14 UP HOMES BEFORE LIGHT UP HOMES BEFORE THE END OF THE YEAR. THE
15 INTERGOVERNMENTAL BROADBAND COORDINATING COMMITTEE IS ANOTHER
16 GROUP FOR DIGITAL EQUITY THAT WAS CREATED BY THIS BOARD, AND
17 WE HAVE OUR DIRECTOR OF DIGITAL EQUITY. IN ORDER TO BE ABLE TO
18 MANAGE THAT GROUP AS WE HEAD INTO THE OUT YEARS, WE ARE
19 REQUESTING \$400,000 FOR PROGRAM MANAGEMENT SUPPORT. AND THE
20 THIRD PAGE, THE THIRD SLIDE IS OUR CHALLENGES. I'M NOT GOING
21 TO GO TOO DEEP INTO THESE, BECAUSE I THINK YOU'VE HEARD THEM
22 FROM EVERYONE, BUT I DO WANT TO HIGHLIGHT THAT THE INCREASED
23 COSTS ARE ACROSS THE BOARD. UTILITY COSTS ARE ACTUALLY
24 OUTPACING INFLATION FOR ALL OF OUR DEPARTMENTS. THE COST OF
25 SERVICES AS WELL AS PRODUCT IS GOING UP. IT HAS NOT



THE BOARD OF
SUPERVISORS

1 NECESSARILY-- IT MAY HAVE SLOWED, BUT IT HAS NOT STOPPED GOING
2 UP. AND SO I JUST WANT TO BE ABLE TO HIGHLIGHT THAT. AND THEN
3 WE DO HAVE SOME UNANTICIPATED COSTS THAT WE'RE EXPECTING AND
4 INCREASED WORKLOADS FROM THE FIRE IMPACTS. WE'RE ACTUALLY
5 ALREADY GEARING UP TO DO THE ASSESSMENTS ON THE COUNTY-WIDE--
6 THE COUNTY-IMPACTED FACILITIES AS WELL. SO WITH THAT, I'M
7 READY AND HAPPY TO TAKE ANY QUESTIONS.

8

9 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU, MICHAEL. I'M JUST GOING
10 TO, FIRST OF ALL, I WANT TO THANK YOU AND YOUR TEAM. I KNOW
11 THAT YOU AT A MOMENT'S NOTICE WERE PROVIDING SUPPORT AND
12 RESOURCES TO OUR CENTER THAT WE OPENED UP FOR ALL THE
13 DEPARTMENTS. AND YOU KNOW, I JUST-- I'M SO IMPRESSED WITH YOUR
14 ENTIRE TEAM. AND IT STARTS WITH THE LEADERSHIP AT THE TOP, AND
15 THAT REFLECTS ON YOU, AND SO I WANT TO THANK YOU FOR BEING AN
16 INCREDIBLE LEADER. MY QUESTION ON THAT IS REGARDING THE
17 OVERTIME COSTS THAT YOUR STAFF HAS INCURRED, ARE YOU WORKING
18 WITH THE CEO TO RECOUP ANY OF THE REIMBURSABLE EXPENSES?

19

20 **MICHAEL OWH:** YES, WE'RE TIED IN VERY TIGHTLY, AND WE WILL BE
21 WORKING VERY CLOSELY TOGETHER WITH THE CEO AND OEM TO GET
22 THOSE REIMBURSED.

23

24 **SUP. KATHRYN BARGER, CHAIR:** AND THEN YOU TALK ABOUT THE ISSUES
25 SURROUNDING RECRUITING QUALIFIED CANDIDATES. AND I DON'T KNOW,



THE BOARD OF
SUPERVISORS

1 I'M JUST ASSUMING THAT MOST JOB CANDIDATES ARE NOT FAMILIAR
2 WITH THE COUNTY'S INTERNAL SERVICES DEPARTMENT AND MAY NOT
3 KNOW WHAT JOB OPPORTUNITIES ARE AVAILABLE, BECAUSE WHEN I TALK
4 ABOUT ISD, THEY'RE LIKE WHAT IS THAT? AND HAVE YOU BEEN
5 WORKING WITH DHR TO MARKET THE DEPARTMENT, ENTICE QUALIFIED
6 CANDIDATES TO CONSIDER EMPLOYMENT OPPORTUNITIES?

7

8 **MICHAEL OWH:** YES, DHR HAS BEEN SUPER-HELPFUL. I WILL ALSO SAY
9 A LOT OF THAT IS ON US, RIGHT? SO I TAKE RESPONSIBILITY FOR
10 THAT, THAT WE HAVEN'T DONE A GOOD JOB OF COMMUNICATING EXACTLY
11 WHAT WE DO. FRANKLY, MY FAMILY HAS A HARD TIME UNDERSTANDING
12 WHAT I DO. AND SO WE NEED TO HAVE A-- WE NEED TO FIGURE OUT A
13 BETTER WAY TO DO THAT AND COMMUNICATE.

14

15 **SUP. KATHRYN BARGER, CHAIR:** GREAT. THANK YOU. SUPERVISOR
16 MITCHELL.

17

18 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR.
19 THANK YOU FOR THE PRESENTATION. YOU KNOW, IT'S NOT LOST ON ME
20 KIND OF THE DIVERSITY OR THE VAST DIFFERENCE OF YOUR
21 PORTFOLIO. IT'S EXPANSIVE. I HAVE TO SAY, I AM CONCERNED THAT
22 TWO AREAS THAT I THINK SHOULD BE A PRIORITY FOR US ARE
23 ACTUALLY ON YOUR UNMET NEEDS LIST, AND THAT'S THE E-
24 PROCUREMENT SYSTEM, AS WELL AS THE EQUITY IN COUNTY
25 CONTRACTING. WE'VE WORKED REALLY HARD ACKNOWLEDGING THAT THE



THE BOARD OF
SUPERVISORS

1 COUNTY SPENDS ABOUT \$8 BILLION TO CONTRACT FOR GOODS AND
2 SERVICES ANNUALLY, AND SO IT REALLY IS SEEN AS A UNIQUE
3 OPPORTUNITY. I WOULD GO SO FAR AS TO SAY IT'S A RESPONSIBILITY
4 TO MAKE SURE THAT THOSE CONTRACTS ARE ACCESSIBLE TO SMALL AND
5 DIVERSE BUSINESSES. SO IF THESE SIX POSITIONS, AS YOU
6 REQUESTED, FOR THE EQUITY AND COUNTY CONTRACTING LINE AREN'T
7 FUNDED, WHAT WORK WON'T HAPPEN?

8

9 **MICHAEL OWH:** SO I ALSO, AGAIN, WANT TO TAKE RESPONSIBILITY
10 HERE. ON THE 12 POSITIONS THAT WE PREVIOUSLY GOT APPROVAL FOR,
11 WE HAVE BEEN SLOW HIRING THEM, AND A LOT OF THAT HAS BEEN ON
12 US. AND SO WHAT I-- AND IT'S NOT THAT WE HAVEN'T ACTUALLY
13 RECRUITED AND WE HAVEN'T INTERVIEWED, BUT WHAT WE REALIZE IN
14 THE MIDDLE OF THAT PROCESS IS WE DO NEED HIGHER LEVEL ITEMS TO
15 BE ABLE TO DEPLOY THESE SERVICES, BECAUSE WE'RE REALLY TALKING
16 ABOUT TRUE BUSINESS ANALYSIS. WE HAVE TO WORK THROUGH A LOT OF
17 DIFFERENT LAYERS, NOT JUST AT THE DEPARTMENTS, BUT FROM A SORT
18 OF COUNTY-WIDE PROCESS STANDPOINT. AND SO THAT REALIZATION, I
19 THINK, TOOK A LITTLE LONGER THAN I HAD HOPED. AND SO I CAN'T
20 SIT HERE AND TELL YOU THAT WE BELIEVE THAT IT'S GOING TO BE A
21 MIRACLE WORKER IF WE GET THOSE SIX ITEMS. HOWEVER, WHAT WE
22 REALLY WOULD LOVE IS FOR THAT TO ALIGN WITH THE E-PROCUREMENT
23 IMPLEMENTATION, WHICH THE CEO HAS BEEN VERY HELPFUL IN TERMS
24 OF WORKING OUT WHAT OTHER FUNDING SOURCES WE CAN GET FOR THAT--
25 - TO OPERATIONALIZE THAT PIECE. AND SO, RIGHT NOW I WOULD SAY,



THE BOARD OF
SUPERVISORS

1 YES, IT WOULD STILL SLOW SOME OF OUR EFFORTS TO GET A LOT OF
2 THE DEPARTMENT PROCESSES AND PRACTICES CHANGED AS QUICKLY AS
3 WE WOULD LIKE. HOWEVER, DO WE BELIEVE THAT IT'S GOING TO BE A
4 FATAL DELAY? WE DO NOT BELIEVE THAT.

5

6 **SUP. HOLLY J. MITCHELL:** SO HELP ME, OF THE 12 POSITIONS YOU
7 ASKED FOR, THIS IS 6 ON TOP OF THAT?

8

9 **MICHAEL OWH:** CORRECT. WE HAD ORIGINALLY ASKED FOR 18.

10

11 **SUP. HOLLY J. MITCHELL:** GOT IT. SO DOES THE TECHNICAL
12 ASSISTANCE THAT WE'VE OFTEN TALKED ABOUT SMALL BUSINESSES
13 REALLY REQUIRE TO BE ABLE TO SUCCESSFULLY NAVIGATE APPLYING
14 AND WINNING KIND OF CONTRACTS, IS THAT INCLUDED IN THE EQUITY
15 AND KIND OF CONTRACTING KIND OF SCHEMATIC? AND WOULD THOSE
16 POSITIONS BE A PART OF THE FOLKS DOING THE TECHNICAL
17 ASSISTANCE, OR WHERE IS THAT FUNDING, AND IS IT INCLUDED?

18

19 **MICHAEL OWH:** YES, YES IT IS.

20

21 **SUP. HOLLY J. MITCHELL:** IN UNMET NEEDS, OR IN A PRIORITY?

22

23 **MICHAEL OWH:** SO IT'S INCLUDED IN THE ORIGINAL 12 THAT HAVE
24 ALREADY BEEN APPROVED AND THE 6 UNMET NEEDS. WHAT I WOULD ALSO
25 SAY IS ONE OF THE BIGGEST LEVELERS OF THE PLAYING FIELD IS



THE BOARD OF
SUPERVISORS

1 GOING TO BE THE NEW SOLUTION BUT ALSO THE SIMPLIFIED PROCESS
2 THAT COMES WITH THAT NEW E-PROCUREMENT SOLUTION. SO THAT WORK
3 IS ONGOING NOW. SO WE'RE DEEP IN THAT WORK IN TERMS OF
4 SIMPLIFYING THE PROCESS. WE'VE ALSO WORKED WITH DEPARTMENTS IN
5 CERTAIN CASES TO HAVE THE UNBUNDLING. A LOT OF THE BEST
6 PRACTICES THAT WE TALKED ABOUT, YOU KNOW, WE PUBLISHED THAT
7 BEST PRACTICES GUIDE. WE'VE BEEN WORKING WITH THE DEPARTMENTS
8 TO BE ABLE TO DO THAT, AND THAT'S HAPPENING TODAY. I WILL SAY
9 WE'VE BEEN GETTING SOME INTERESTING FEEDBACK, AND THIS IS WHY
10 WE ALSO GO OUT AND MEET WITH THE PROVIDERS DIRECTLY, BECAUSE
11 WE'VE BEEN GETTING INTERESTING FEEDBACK ABOUT CERTAIN TYPES OF
12 UNBUNDLING THAT WE'VE BEEN DOING. FOR EXAMPLE, ONE OF THE
13 FEEDBACK THAT WE'VE HEARD FROM PRIVATE SECTOR UNIONS IS
14 ACTUALLY IF WE COULD MAKE SOME OF THE SERVICE CONTRACTS
15 BIGGER, BECAUSE THAT WOULD ALLOW SOME OF THEIR CONTRACTORS
16 THAT THEY HAVE AGREEMENTS WITH TO COMPETE ON PRICE BETTER,
17 WHICH I FOUND INTERESTING. SO WE'RE LOOKING INTO ALL OF THIS.
18 WE MEET PRETTY CLOSE WITH EVERYONE. WE MEET WITH THE PRIVATE
19 SECTOR UNIONS AS WELL ON A REGULAR BASIS TO GET FEEDBACK ON
20 SOME OF HOW WE'RE DOING IMPACTS THE REALITY ON THE GROUND.

21
22 **SUP. HOLLY J. MITCHELL:** THAT IS AN INTERESTING PERSPECTIVE. I
23 DON'T KNOW THAT THAT NECESSARILY WOULD HELP THE SMALL
24 BUSINESSES, BUT I GET THEIR PERSPECTIVE.



THE BOARD OF
SUPERVISORS

1 **MICHAEL OWH:** THAT'S RIGHT. IT MIGHT HELP WORKERS.

2

3 **SUP. HOLLY J. MITCHELL:** SO JUST TO MAKE SURE I'M FOLLOWING. SO
4 THE TECHNICAL ASSISTANCE IS HAPPENING?

5

6 **MICHAEL OWH:** YES, MA'AM.

7

8 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR.

9

10 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR HORVATH.

11

12 **SUP. LINDSEY HORVATH:** THANK YOU. YOUR BUDGET INCLUDES A
13 PRIORITY REQUEST OF \$18.5 MILLION RELATED TO CYBERSECURITY,
14 WHICH OBVIOUSLY IS CRITICALLY IMPORTANT. SO WHAT SPECIFICALLY
15 CAN YOU TALK ABOUT WILL HAPPEN AS A RESULT OF THAT INVESTMENT?

16

17 **MICHAEL OWH:** THANK YOU, SUPERVISOR. THAT IS ACTUALLY A
18 CONTINUATION OF A LOT OF THE WORK THAT WE'VE BEEN DOING. I
19 MEAN, SPECIFICALLY, I THINK WHAT YOU HAVE RIGHT NOW ON YOUR
20 SYSTEMS, YOU HAVE THOSE-- I DON'T WANT TO NAME THE PRODUCT,
21 BUT YOU HAVE SPECIFIC PROTECTIONS AND FIREWALLS AND OTHER
22 THINGS THAT ARE IMPLEMENTED TODAY. SO IT'S GOING TO BE A
23 CONTINUATION AND AN ENHANCEMENT OF THOSE EFFORTS. SO ABOUT 5.2
24 MILLION IS GOING TO BE FOR IT SECURITY SOFTWARE AND CONSULTING
25 SERVICES, 7.2 MILLION IS GOING TO BE FOR SUBSCRIPTION-BASED IT



THE BOARD OF
SUPERVISORS

1 SERVICES AND SOFTWARE LICENSING, 6.1 MILLION IS GOING TO BE
2 FOR CAPITAL ASSETS TO INCREASE-- TO-- I'M SORRY-- ENHANCE THE
3 DATA CENTER NETWORK AND OUR SECURITY INFRASTRUCTURE EQUIPMENT.

4
5 **SUP. LINDSEY HORVATH:** OKAY, AND THANK YOU FOR THE ROLE THAT
6 YOU HAVE PLAYED IN THE WILDFIRE RECOVERY PROCESS OF RESPONDING
7 TO ONGOING NEEDS. I KNOW THAT THIS BUDGET, AS I MENTIONED TO
8 OUR PUBLIC WORKS DIRECTOR, WILL BE AN ONGOING ASSESSMENT. SO
9 HOW ARE YOU GOING TO-- WHAT IS YOUR PROCESS TO TRUEUP? IS IT
10 SIMILAR? I DON'T KNOW IF YOU HEARD THEIR PRESENTATION. IS IT
11 SIMILAR TO THEIRS OR?

12
13 **MICHAEL OWH:** YES, IT WILL BE. AND WE'RE ACTUALLY IN THE MIDST
14 OF THAT TRUEUP ALREADY. WE HAVE A PRETTY GOOD IDEA OF WHAT THE
15 IMPACTS CURRENTLY ARE GOING TO BE FROM THE PAST EIGHT WEEKS.
16 THE CHALLENGE IS GOING TO BE WHAT THE ACTUAL IMPACTS ARE GOING
17 TO BE FOR THOSE COUNTYWIDE FACILITIES AND STRUCTURES THAT ARE
18 BEING ASSESSED NOW. AND BECAUSE WE'RE FEE-FOR-SERVICE, IT
19 WON'T NECESSARILY DIRECTLY IMPACT US. SO FOR INSTANCE, I'M NOT
20 GOING TO BE ASKING FOR ADDITIONAL RESOURCES TO BE ABLE TO DO
21 MORE WORK OR ADD STAFF, WHAT'S GOING TO HAPPEN IS THAT THOSE
22 DEPARTMENTS ARE GOING TO BE REQUESTING THAT, AND THEN THEY
23 WOULD COME TO US FOR THAT SERVICE. AND SO THAT APPROPRIATION
24 MAY INCREASE ON THE BACK END FOR US.



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH:** OKAY. I IMAGINE THAT FROM WHERE YOU SIT,
2 YOU CAN SEE SOME EFFICIENCIES THAT COULD TRANSLATE TO COST
3 SAVINGS FROM A DATA COLLECTION PERSPECTIVE. I KNOW THAT'S
4 SOMETHING WE'RE CHALLENGED WITH IN A VARIETY OF DEPARTMENTS. I
5 KNOW THERE ARE REASONS WHY DEPARTMENTS WANT TO HOUSE THEIR
6 RESPECTIVE DATA COLLECTION PROCESSES, BUT PERHAPS SYSTEMS-
7 WISE, WE CAN LEVERAGE COST SAVINGS. DO YOU SEE THAT? IS THAT
8 SOMETHING THAT YOUR DEPARTMENT COULD HELP US WITH?

9

10 **MICHAEL OWH:** A HUNDRED PERCENT, I SEE THAT. I AGREE WITH YOU,
11 AND ACTUALLY, THAT IS ONE OF THE REASONS WHY OUR E-PROCUREMENT
12 SOLUTION IS GOING TO BE DESIGNED TO HOUSE EVERY DEPARTMENT AND
13 HAVE COMPLETE TRANSPARENCY OF THAT DATA ACROSS DEPARTMENTS,
14 RIGHT? SO IT'S NOT GOING TO BE SILOED. NOW, THERE ARE VERY
15 GOOD REASONS AND REGULATIONS AND REQUIREMENTS FOR SOME OF OUR
16 DATA TO BE HOUSED IN THE WAY THAT IT IS, AND I DON'T WANT TO
17 JUMP THE GUN ON THAT. HOWEVER, WE WOULD LOVE TO BE ABLE TO
18 TALK TO DEPARTMENTS ABOUT COLLABORATING AND COORDINATING MORE
19 EFFECTIVELY, BECAUSE I THINK WE DO HAVE AN OPPORTUNITY
20 COUNTYWIDE THERE.

21

22 **SUP. LINDSEY HORVATH:** GREAT, THANK YOU. WITH REGARD TO THE
23 CLIMATE BUDGET AND THE MUNICIPAL CLIMATE ACTION PLAN, I KNOW
24 EARLY WORK ON THAT IS ABOUT TO BE COMPLETED SOON. THIS IS
25 GOING TO HELP US SET OUR ANNUAL INVESTMENT TARGETS. AND IN



THE BOARD OF
SUPERVISORS

1 YOUR WORLD, THAT'S, YOU KNOW, WHEN WE'RE THINKING ABOUT
2 REDUCING GREENHOUSE GAS EMISSIONS, ENERGY EFFICIENCY, ELECTRIC
3 VEHICLES, RENEWABLE ENERGY PRODUCTS ARE, YOU KNOW, AT THE TOP
4 OF WAYS IN WHICH YOU'RE HELPING TO LEAD THAT EFFORT WITH US.
5 SO HOW MUCH ARE YOU BUDGETING FOR THAT WORK THIS YEAR?

6

7 **MICHAEL OWH:** WE HAVE AN ADMIN 11 ITEM THAT WE'RE ACTUALLY
8 INTERVIEWING FOR, THANKS TO YOUR OFFICE, THAT WE WERE ABLE TO
9 GET THAT, I THINK, IN THE LAST SUPPLEMENTAL BUDGET. SO I CAN
10 GET YOU THE EXACT NUMBER, BUT A LOT OF OUR OPERATIONS, AS I
11 MENTIONED, IS GEARED TOWARDS SUSTAINABILITY AND ENERGY
12 EFFICIENCY EFFORTS. WE DO THINK THAT-- INCLUDING OUR UTILITIES
13 BUDGET. WE HAVE A TEAM THAT MANAGES THAT AS WELL. I DON'T HAVE
14 THE EXACT NUMBER OFFHAND, BUT I CAN GET YOU THAT.

15

16 **SUP. LINDSEY HORVATH:** AND YOU THINK THAT WHAT YOU HAVE
17 PROJECTED IN THIS BUDGET WILL ALLOW US TO SCALE AT THE RATE
18 THAT WE NEED TO?

19

20 **MICHAEL OWH:** YES, I THINK THAT IN THIS CURRENT BUDGET, I
21 BELIEVE THAT WE WILL BE ABLE TO SCALE AT THE RATE THAT WE NEED
22 TO. I WANT TO MAKE A FRIENDLY AMENDMENT TO WHAT I JUST SAID,
23 BECAUSE I THINK THE RATE THAT WE NEED TO IS MAYBE---

24

25 **SUP. LINDSEY HORVATH:** I WOULD LIKE TO FRIENDLY AMEND MYSELF.



THE BOARD OF
SUPERVISORS

1

2 **MICHAEL OWH:** YEAH, I LIKE TO AMEND MYSELF, BECAUSE I THINK THE
3 NEED IS GREAT, RIGHT? WE NEED TO GO FASTER. NOW, WHETHER OR
4 NOT WE-- HOW FAST WE GO, I THINK THAT IS THE QUESTION. BUT FOR
5 NOW, WE FEEL VERY COMFORTABLE IN THE APPROACH THAT WE'RE
6 TAKING.

7

8 **SUP. LINDSEY HORVATH:** I JUST MENTIONED IT, TOO, IN THE CONTEXT
9 OF AS WE'RE THINKING ABOUT SUSTAINABLE AND RESILIENT RECOVERY
10 AND THINKING ABOUT FIRE SAFETY GOING FORWARD, A LOT OF WHAT
11 THAT WORK WILL ENTAIL WILL BE USEFUL AS WE THINK ABOUT REBUILD
12 BOTH FROM AN INDIVIDUAL PROPERTY OWNER PERSPECTIVE BUT MORE
13 IMPORTANTLY FROM ALL OF OUR COUNTY FACILITIES AND THE ROLE
14 THAT WE PLAY IN SUPPORTING OUR REGION. SO MY LAST QUESTION IS
15 THE SOCALREN INITIATIVE, WHICH IS BASED OUT OF YOUR
16 DEPARTMENT, IS ABSOLUTELY A NATIONAL LEADER IN COMPLETING
17 ENERGY EFFICIENCY AND CLEAN ENERGY PROJECTS ACROSS SOUTHERN
18 CALIFORNIA. I KNOW THAT WE'RE WAITING FOR A REPORT BACK ON THE
19 BUILDING SUSTAINABILITY ADVISORY PROGRAM, AND THAT WOULD
20 LEVERAGE SOCALREN INFRASTRUCTURE. SO DO YOU CURRENTLY HAVE THE
21 STAFFING TO SUPPORT A PROGRAM AND DESIGN-- PROGRAM DESIGN AND
22 DEVELOPMENT FOR THIS EFFORT AS WELL?

23

24 **MICHAEL OWH:** YES, WE ACTUALLY-- I DON'T HAVE THE EXACT NUMBER
25 WITH ME RIGHT NOW, BUT I BELIEVE IT WAS CLOSE TO \$500 MILLION



THE BOARD OF
SUPERVISORS

1 THAT WE JUST GOT AWARDED LAST YEAR ON SOCALREN, AND WE BELIEVE
2 THAT WE HAVE THE ADEQUATE STAFFING TO BE ABLE TO
3 OPERATIONALIZE ALL OF THE EFFORTS THROUGH THAT PROGRAM. AND WE
4 AGREE WITH YOU. THAT TEAM IS SMALL, BUT THEY ARE MIGHTY, AND
5 THEY'RE DOING A LOT OF WORK, AND PART OF THE REASON WE COULD
6 DO THAT WITH SUCH A SMALL TEAM IS THROUGH PARTNERS.

7

8 **SUP. LINDSEY HORVATH:** THAT'S GREAT. YEAH, I KNOW-- COMING IN,
9 I KNOW THE COUNTY HAS OUR COUNTY SUSTAINABILITY PLAN, A LOT OF
10 EXCELLENT POLICY-MAKING AND GOAL-SETTING, BUT IT DOESN'T
11 MATTER IF IT'S NOT FUNDED, AND SO IT'S NICE TO HEAR THAT YOU
12 ARE FUNDING THAT WORK, PUTTING IT INTO ACTION, AND HELPING US
13 REALIZE THOSE CLIMATE GOALS THROUGH OUR BUDGET PROCESS. SO
14 THANK YOU.

15

16 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR SOLIS.

17

18 **SUP. HILDA SOLIS:** YES, THANK YOU, MICHAEL, AND YOUR TEAM, AND,
19 YOU KNOW, YOU GUYS HAVE BEEN WONDERFUL SINCE YOU GOT HERE AND
20 REALLY WANT TO THANK YOU ABOUT ALL YOU'VE DONE WITH THE
21 DIGITAL DIVIDE PROGRAM AND GOING OUT WITH US IN THE COMMUNITY
22 AND HIRING UP YOUR STAFF THAT ARE REFLECTIVE OF OUR
23 COMMUNITIES AND ARE OUT THERE JUST ABOUT EVERY TIME WE HOST AN
24 EVENT OR RESOURCE FAIR, THEY'RE THERE, AND YOU'VE BEEN VERY
25 HELPFUL, AND I'M QUITE IMPRESSED BY ALL OF THAT. I WOULD HOPE



THE BOARD OF
SUPERVISORS

1 THAT OTHER COUNTY DEPARTMENTS MIGHT TAKE NOTE OF THE KIND OF
2 PROACTIVE WORK YOU'RE DOING, BECAUSE YOU REALLY DO TAKE TO
3 HEART WHAT WE SAY UP HERE ON THE BOARD WHEN WE WANT PEOPLE TO
4 BE OUT THERE AND ENGAGED, AND YOU'VE TAKEN IT TO A DIFFERENT
5 LEVEL. SO I WANT TO THANK YOU FOR THAT. BUT I DID WANT TO ASK,
6 YOU KNOW, GIVEN WHAT WE'RE SEEING HAPPENING AT THE FEDERAL
7 LEVEL, WHAT DO YOU FORESEE WITH THIS PROGRAM MOVING FORWARD?

8

9 **MICHAEL OWH:** THANK YOU, SUPERVISOR. AS YOU KNOW, THIS PROGRAM
10 WAS PRIMARILY FUNDED THROUGH AMERICAN RESCUE PLAN DOLLARS. THE
11 INTERNSHIP PROGRAM ACTUALLY ENDED IN EARNEST ON 12/31. WE ARE
12 ABLE TO KEEP SOME OF THOSE INTERNS ON THROUGH OTHER PROGRAMS,
13 THROUGH OTHER GRANTS THAT WE RECEIVED FROM THE STATE AND
14 THROUGH PARTNERSHIPS WITH OTHER OFFICES AND OTHER DEPARTMENTS.
15 MANY OF THEM ACTUALLY GOT HIRED, WHETHER THROUGH A PRIVATE OR
16 PUBLIC ENTITIES, AND WE HOPE TO-- WE'RE ACTUALLY KEEPING IN
17 TOUCH WITH THEM STILL TO MAKE SURE THAT THEY HAVE THAT
18 CONNECTION. ON THE COMMUNITY BROADBAND NETWORK, WHICH IS
19 AGAIN, AMERICAN RESCUE PLAN FUNDED, WE'RE ACTUALLY IN
20 IMPLEMENTA-- OR OPERATIONALIZING TOWARDS IMPLEMENTATION VERY
21 SOON, AND SO WE FEEL VERY COMFORTABLE WITH THOSE DOLLARS.

22

23 **SUP. HILDA SOLIS:** SO TO YOUR POINT, IS THAT INCLUDING, THEN,
24 OUR PROJECT IN EAST LOS ANGELES?

25



THE BOARD OF
SUPERVISORS

1 **MICHAEL OWH:** THAT IS, YES.

2

3 **SUP. HILDA SOLIS:** OKAY.

4

5 **MICHAEL OWH:** AND SO FOR THOSE PROGRAMS, WE FEEL VERY
6 CONFIDENT. NOW, THE EXPANSION OF ANY FEDERAL MONIES FOR
7 DIGITAL EQUITY IN PARTICULAR, IF I'M BEING HONEST, I AM NOT
8 SURE RIGHT NOW. WE WERE ACTUALLY, JUST SO YOU KNOW, AS PART OF
9 OUR WORK WITH THE IBCC, THE INTERGOVERNMENTAL BROADBAND
10 COORDINATING COMMITTEE, WE DID APPLY FOR A \$26.5 MILLION
11 DIGITAL EQUITY ACT GRANT, AND THAT ANNOUNCEMENT WE WERE
12 EXPECTING IN JANUARY, AND WE HAVE NOT YET RECEIVED IT, SO WE
13 DON'T KNOW EXACTLY WHAT'S GOING TO HAPPEN.

14

15 **SUP. HILDA SOLIS:** THAT'S A STATE GRANT?

16

17 **MICHAEL OWH:** THAT WAS A FEDERAL NTIA GRANT.

18

19 **SUP. HILDA SOLIS:** SO MY OTHER QUESTION IS ON THE ELECTRIC
20 VEHICLE INFRASTRUCTURE. YOU SAID YOU'VE HIT 1,600 THAT YOU
21 HAVE UP AND GOING, THE GOAL IS 5,000. WHERE DO YOU ALSO SEE
22 THAT MOVING FORWARD GIVEN WHAT WE'RE SEEING, NOT JUST AT THE
23 FEDERAL LEVEL, BUT THE STATE AS WELL?

24

25 **MICHAEL OWH:** SO WE FEEL PRETTY CONFIDENT WITH THE STATE. I



THE BOARD OF
SUPERVISORS

1 THINK THIS IS, YOU KNOW, THE STATE HAS, ALSO HAS SIMILAR GOALS
2 STATEWIDE, AND SO WE FEEL CONFIDENT THAT WE'RE GOING TO
3 CONTINUE TO PARTNER WITH THEM ON IMPLEMENTATION AND BUILDING
4 OUT THE NETWORK. AS I MENTIONED, WE'RE AT 1,600. IN 2017, I
5 BELIEVE WE HAD LESS THAN 20, RIGHT? SO WE'VE BEEN SCALING UP,
6 AND WE'VE BEEN LEVERAGING GRANT DOLLARS TO SCALE UP ALONG WITH
7 OUR COUNTY MATCH AND COUNTY MONEY, AND WE'VE BEEN-- BECAUSE OF
8 THAT, WE'VE BEEN PRIMARILY FOCUSED ON WHERE THE PUBLIC CAN
9 ALSO CHARGE. I THINK THE NEXT PHASE IS GOING TO BE REALLY US
10 INVESTING IN THE AREAS WHERE THE COUNTY FLEETS WILL NEED TO
11 CHARGE, BECAUSE THAT WILL ALSO ALLOW US TO PURCHASE MORE ZEV-S
12 GOING FORWARD.

13
14 **SUP. HILDA SOLIS:** OKAY, AND THEN LASTLY, ON THE EQUITY
15 COUNTYWIDE CONTRACTING, WHAT IS THIS-- WHERE ARE WE AT WITH
16 THAT PROGRAM RIGHT NOW AND OTHER AGENCIES OR OTHER
17 DEPARTMENTS?

18
19 **MICHAEL OWH:** I FEEL VERY COMFORTABLE WITH WHERE WE'RE AT. AS
20 MUCH AS I WOULD LIKE TO GO FASTER, I THINK THE CULTURE IS
21 CHANGING AROUND THE COUNTY, PRIMARILY BECAUSE OF THIS BOARD
22 WHO HAVE DEMANDED THAT WE HAVE MORE EQUITABLE CONTRACTING. AND
23 SO YOU'RE SEEING SMALLER CONTRACTS, YOU'RE SEEING HIGHER
24 LEVELS OF LOCAL SMALL BUSINESS ENTERPRISES AND OTHER CERTIFIED
25 FIRMS AS PART OF THE CONTRACTING. JUST LAST YEAR WE HAD 1.267



THE BOARD OF
SUPERVISORS

1 BILLION DOLLARS AWARDED. IN 2015, I BELIEVE, WE'RE AT 150
2 MILLION. SO YOU'RE SEEING IMPROVEMENTS. NOW, ONCE WE HAVE THE
3 ECC ALIGNED WITH THE E-PROCUREMENT SOLUTION, YOU'RE GOING TO
4 SEE A LOT MORE OF THAT.

5

6 **SUP. HILDA SOLIS:** THAT'S GREAT, AND I BELIEVE WE'RE
7 INTERACTING WITH OTHER AGENCIES LIKE METRO. YOU KNOW, THAT'S A
8 BIG DEAL FOR US, AND EVEN SHARING THIS WITH OUR INTERNAL
9 DEPARTMENTS HERE THAT HAVE CONTRACTING ABILITIES IN THIS AREA.
10 DPW IS ONE, RIGHT? METROLINK IS ANOTHER.

11

12 **MICHAEL OWH:** THEY'RE A GREAT PARTNER.

13

14 **SUP. HILDA SOLIS:** THEY CAN LEARN FROM YOU. THANK YOU VERY MUCH
15 FOR YOUR PRESENTATION.

16

17 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. SUPERVISOR HAHN.

18

19 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. THANK YOU, MICHAEL,
20 AND TO THE GREAT MEN AND WOMEN IN YOUR DEPARTMENT WHO-- IT WAS
21 A GREAT WAY YOU STARTED OFF. WE ARE PLUMBERS, WE ARE
22 CARPENTERS, WE ARE PAINTERS, WE ARE-- I MEAN, THAT'S-- A LOT
23 OF PEOPLE DON'T UNDERSTAND WHAT, YOU KNOW, ISD DOES FOR SO
24 MUCH, AND IN THAT VEIN, JUST THE WAY YOUR DEPARTMENT LEANED IN
25 WHEN WE HAD TO COMPLETELY SPUR OF THE MOMENT REHAB LOS



THE BOARD OF
SUPERVISORS

1 PADRINOS IN A VERY SHORT TIME, AND THE CEO REALLY LEANED IN.
2 ACTUALLY, ALL OF OUR DEPARTMENTS LEANED IN SO THAT WE WERE
3 ABLE TO OPEN THAT SO QUICKLY, AND SO IN THAT VEIN, I ALSO
4 WANTED TO THANK YOU AND YOUR DEPARTMENT FOR THE WORK YOU'VE
5 DONE ON FIRE STATION 164 IN HUNTINGTON PARK. FOR THOSE OF YOU
6 WHO DON'T KNOW, THAT 164 HAD A MAJOR FIRE AT THE FIRE STATION
7 THAT CAUSED EXTENSIVE DAMAGE, AND LUCKILY-- IT COULD HAVE HAD
8 A-- WE COULD HAVE HAD A LOSS OF LIFE, BECAUSE THE FIREFIGHTERS
9 WERE ASLEEP AT THE TIME IN THE STATION. LUCKILY, JUST THE
10 CONFIGURATION OF WHERE THE FIRE BAY-- THE FIRE HAPPENED IN THE
11 BAY WAS A LITTLE BIT SEPARATED FROM THEIR LIVING QUARTERS.
12 HOWEVER, THEIR LIVING QUARTERS WERE SEVERELY DAMAGED, BUT IT
13 COULD HAVE BEEN A LOT WORSE. BUT THE FACT THAT THAT STATION--
14 WHICH IS TRUE FOR MANY OF OUR FIRE STATIONS IN THEIR
15 COMMUNITIES-- THEY'RE REALLY A PART OF THE FABRIC OF THAT CITY
16 OR COMMUNITY. SO THE WAY YOU REALLY LEANED IN, YOU AND CHIEF
17 MARRONE TO REALLY GET THAT BACK UP AND RUNNING. I CAN'T
18 BELIEVE IT'S GOING TO REOPEN IN JUST A COUPLE WEEKS. AND I
19 JUST REALLY WANTED TO TAKE THIS TIME TO THANK YOU FOR THAT
20 INCREDIBLE WORK. IT WAS YOUR LEADERSHIP AND YOUR TEAM THAT
21 REALLY MADE THIS PROJECT COME TO FRUITION SO QUICKLY. SO,
22 THANK YOU FOR THE FIREFIGHTERS AND OF COURSE FOR THE CITY OF
23 HUNTINGTON PARK. JUST ON YOUR ELECTRIC CHARGING FACILITIES, SO
24 YOU HAVE 1,600 NOW, AND I KNOW WE-- THIS BOARD VOTED TO
25 ACTUALLY APPROVE THE TARGETS, 5,000 BY 2025; 15,000 BY 2034.



THE BOARD OF
SUPERVISORS

1 YOU KIND OF HAD A VAGUE COMMENT BY SAYING WE NEED TO INVEST
2 MORE TO MEET THOSE GOALS. WHAT DOES THAT EXACTLY MEAN?

3

4 **MICHAEL OWH:** WELL, JUST GOING BACK TO OUR SLIDE TWO, BEFORE
5 AROUND WHAT WE'RE REQUESTING FOR THE 6 MILLION, THAT IF WE
6 WANT TO HIT THE TARGETS, WE'LL PROBABLY NEED TO INVEST MORE
7 MONEY IN ORDER TO BUILD OUT THAT CAPACITY. THERE'S GOING TO BE
8 SOME LIMITATION OF HOW FAST WE CAN GO, BECAUSE DIFFERENT
9 PROPERTIES HAVE DIFFERENT REQUIREMENTS, BUT WE JUST NEED TO
10 BUILD MORE, OR ELSE WE'RE JUST NOT GOING TO BE ABLE. IT'S THE
11 CHICKEN OR THE EGG.

12

13 **SUP. JANICE HAHN:** YEAH.

14

15 **MICHAEL OWH:** DO WE BUY MORE ZEV-S, OR DO WE-- WE CAN'T UNTIL
16 WE HAVE THAT INFRASTRUCTURE.

17

18 **SUP. JANICE HAHN:** TRUE. AND I ALWAYS KIND OF WORRY A LITTLE
19 BIT ABOUT A TARGET THAT'S SO FAR AWAY, 2035. WILL THE
20 TECHNOLOGY HAVE CHANGED BY THEN?

21

22 **MICHAEL OWH:** THAT IS POSSIBLE. IT DEFINITELY FEELS LIKE THE
23 AUTOMOTIVE INDUSTRY IS GOING TOWARDS ELECTRIFICATION. BUT
24 THERE MAY BE--THERE ARE OTHER, YOU KNOW, TECHNOLOGIES OUT
25 THERE. I THINK THE IMPORTANT THING IS THAT THE BOARD HAS



THE BOARD OF
SUPERVISORS

1 FOCUSED ON ZERO EMISSIONS RATHER THAN THE PARTICULAR
2 TECHNOLOGY. AND SO I THINK IT GIVES US ENOUGH FLEXIBILITY TO
3 GET TO THAT TARGET. AND BY THE WAY, I SHOULD ALSO STATE,
4 AGAIN, I TAKE RESPONSIBILITY FOR THAT. THAT IS THE TARGET THAT
5 THE BOARD SET OUT, AND WE DID NOT-- WE HAVE NOT MET THAT YET.
6 WE ARE TRYING OUR BEST, THOUGH, AND WE HOPE TO GET THERE.
7 THERE'S NOTHING WRONG WITH STRETCH GOALS, AND WE'RE HAPPY TO
8 PUSH TO GET THERE.

9

10 **SUP. JANICE HAHN:** I AGREE. SO, AS YOU TALKED ABOUT, YOUR COSTS
11 ARE GOING UP, AND YOU TOUCHED ON IT A LITTLE BIT, BUT I JUST
12 WONDERED IF YOU COULD DRILL DOWN A LITTLE BIT ABOUT HOW YOU'RE
13 WORKING WITH ALL OF OUR OTHER DEPARTMENTS. BECAUSE AS WE HEAR,
14 EACH OF OUR OTHER DEPARTMENTS GET UP HERE AND PRESENT THEIR
15 BUDGETS, AND YOU KNOW, LISTENING TO IN THE FUTURE, YOU KNOW,
16 COST CURTAILMENT AND REALLY ASKING OUR DEPARTMENTS TO DO MORE
17 WITH LESS. HOW DO YOU BALANCE THAT YOU ARE GETTING COST
18 RECOVERY, THAT YOU'RE CHARGING A FAIR RATE, BUT ALSO YOU'RE
19 WORKING WITH YOUR FELLOW COUNTY FAMILY FOLKS TO WORK WITHIN
20 THEIR BUDGET? HOW DOES THAT WORK?

21

22 **MICHAEL OWH:** SO THAT IS ACTUALLY THE KEY-- ONE OF OUR KEY
23 PROBLEMS THAT WE'RE-- AND CHALLENGES THAT WE'RE STRUGGLING
24 WITH INTERNALLY. WE ARE TRYING TO FIGURE OUT HOW TO BALANCE
25 THE RIGHT SIZING OF THE COST OF DELIVERING A SERVICE WITH



THE BOARD OF
SUPERVISORS

1 ACTUALLY TRYING TO FIND EFFICIENCIES AT THE SAME TIME. AND SO
2 THE REALITY IS MOST OF OUR COSTS ARE OUR PEOPLE. AND OUR
3 DEPARTMENTS HAVE THE SAME SORT OF CHALLENGES IN TERMS OF WHAT
4 THOSE COSTS ARE. WHAT THEY DON'T NECESSARILY THINK ABOUT IS
5 THAT WHEN WE CHARGE THEM THE FEE OR OUR RATES, THAT IF THEY
6 WERE TO CHARGE OTHER DEPARTMENTS ON THEIR OWN OVERHEAD AND
7 THEIR OWN SNEB, IT WOULD PROBABLY BE SIMILAR, RIGHT? WHERE WE
8 CAN FIND EFFICIENCIES IS OUR OVERHEAD FOR SURE. IF THERE ARE
9 THINGS THAT WE CAN DO, I THINK SUPERVISOR HORVATH MENTIONED
10 THE DATA COLLECTION. BECAUSE ISD USED TO BE FOUR OR FIVE
11 DEPARTMENTS THAT HAVE SLOW MOTION MERGED OVER THE LAST 40
12 YEARS, THERE ARE DEFINITELY EFFICIENCIES THAT WE CAN FIND SO
13 THAT WE ACTUALLY HAVE DEPARTMENT-WIDE SYSTEMS OR MAYBE COUNTY-
14 WIDE SYSTEMS TO BE ABLE TO CAPTURE SOME OF THAT EFFICIENCY.
15 THAT'S WHAT WE'RE WORKING ON. THE CHALLENGE WITH DOING THAT IS
16 WE'RE BUILDING IT AS WE'RE ALSO WORKING. IT'S SOMETIMES MUCH
17 EASIER TO JUST DO SOMETHING NET NEW, BUT IT IS NOT WHAT WE'RE
18 DEALING WITH. WE HAVE TO-- WE'RE ACTUALLY HAVING TO UNWIND AND
19 THEN BUILD IT BACK OUT, AND WE ARE REALLY WORKING HARD TO MAKE
20 SURE THAT THERE'S NO SHOCK TO OUR DEPARTMENTS AS THIS HAPPENS.

21
22 **SUP. JANICE HAHN:** AND WHEN WE TALK ABOUT CONTRACTING OUT,
23 NATURALLY WE WANT IT THROUGH, YOU KNOW, MAKING SURE--
24 PARTICULARLY WITH SMALL BUSINESSES-- BUT WHERE ARE YOU
25 CONTRACTING OUT? I STUMBLED UPON ONE OF YOUR CONTRACTORS LAST



THE BOARD OF
SUPERVISORS

1 WEEKEND, I THINK, AT ONE OF MY EVENTS. AND SO I HAVEN'T BEEN
2 AS COGNIZANT THAT YOU'RE CONTRACTING OUT SOMETIMES. ARE YOU
3 CONTRACTING OUT LIKE ON THE WEEKENDS OR FOR SOME OF OUR
4 EVENTS, OR WAS IT JUST MY EVENT THAT YOU CONTRACTED?

5

6 **MICHAEL OWH:** WELL, SO FOR YOUR EVENT, IT WAS PROBABLY OUR AV
7 SERVICES. OUR CONTRACTOR DOES A GREAT JOB ON OUR AV. OUR TEAM
8 IS ACTUALLY-- THEY MANAGE THAT CONTRACTOR AND OTHER
9 CONTRACTORS, BUT OUR AV TEAM IS RELATIVELY SMALL, AND SO WE
10 TRY TO MAKE SURE THAT WE HAVE CONTRACTS IN PLACE SO THAT WE
11 CAN SCALE UP AND DOWN.

12

13 **SUP. JANICE HAHN:** YEAH. OKAY. THANK YOU.

14

15 **SUP. HILDA SOLIS:** THANK YOU VERY MUCH ISD FOR YOUR
16 PRESENTATION AND FOR THE GREAT WORK THAT YOU'RE DOING. SO
17 WE'RE GOING TO TRANSITION NOW. THANK YOU VERY MUCH, FOLKS, AND
18 WE'LL HAVE DR. FERRER AND HER TEAM DEPARTMENT OF PUBLIC HEALTH
19 COME FORWARD AND MAKE THEIR PRESENTATION.

20

21 **SUP. HOLLY J. MITCHELL:** MADAM CHAIR, AS THEY APPROACH TO DAIS,
22 MAY I ASK THE CEO? I LOST TRACK, HOW MANY-- AFTER OUR LAST TWO
23 TODAY-- HOW MANY DEPARTMENTS ARE LEFT IN QUEUE FOR US TO HEAR
24 FROM?

25



THE BOARD OF
SUPERVISORS

1 **FESIA DAVENPORT:** THIS ONE AND-- HOW MANY MORE DAYS?

2

3 **SUP. HOLLY J. MITCHELL:** NOT JUST TODAY, I MEAN TOTAL.

4

5 **FESIA DAVENPORT:** I BELIEVE WE HAVE TWO MORE DAYS?

6

7 **SPEAKER:** TODAY AND NEXT TUESDAY.

8

9 **FESIA DAVENPORT:** SO TODAY AND NEXT TUESDAY.

10

11 **SUP. HOLLY J. MITCHELL:** YEAH, NOT THE DATES. HOW MANY
12 DEPARTMENTS?

13

14 **FESIA DAVENPORT:** SEVEN DEPARTMENTS.

15

16 **SUP. HOLLY J. MITCHELL:** SEVEN TO GO. THANK YOU VERY MUCH.

17

18 **SUP. HILDA SOLIS:** THAT REMINDS US TO KEEP ON TIME AND
19 SCHEDULE. OKAY, VERY GOOD. DR. FERRER, THE FLOOR IS YOURS.

20

21 **BARBARA FERRER:** THANK YOU. GOOD AFTERNOON SUPERVISORS AND
22 COUNTY RESIDENTS. I'M PLEASED TO BE HERE TODAY WITH DR.
23 MAHAJAN, CHIEF DEPUTY; DAVID CARDENAS, DEPUTY DIRECTOR OF
24 OPERATIONS; AND BEN FAN, CFO, TO PRESENT THE DEPARTMENT OF
25 PUBLIC HEALTH'S PROPOSED 2025-2026 BUDGET. AS MANY OF YOU



THE BOARD OF
SUPERVISORS

1 KNOW, OUR BUDGET IS ALIGNED WITH OUR MISSION TO ADVANCE THE
2 CONDITIONS THAT SUPPORT OPTIMAL HEALTH AND WELL-BEING FOR ALL.
3 WE DO THIS THROUGH A COMPLEX PORTFOLIO OF SERVICES OFFERED BY
4 OVER 60 DISTINCT PROGRAMS. THESE SERVICES ARE EITHER MANDATED
5 THROUGH REGULATION OR SUPPORTED THROUGH GRANT FUNDING AND ARE
6 FOCUSED ON APPROACHES TO PROTECT AND IMPROVE THE HEALTH OF ALL
7 WHO LIVE, WORK, PLAY, AND VISIT L.A. COUNTY. EXAMPLES OF OUR
8 WORK INCLUDE ADDRESSING THE ROOT CAUSES OF POOR HEALTH
9 OUTCOMES BY ADVANCING HEALTH EQUITY, INCLUDING GENDER EQUITY,
10 AND RACIAL, SOCIAL, ECONOMIC, AND ENVIRONMENTAL JUSTICE
11 THROUGH COMMUNITY ENGAGEMENT AND PARTNERSHIPS. THIS INCLUDES
12 COLLECTING AND SHARING ACTIONABLE DATA TO LEAD AND SUPPORT
13 POLICY AND SYSTEMS CHANGE, INCLUDING 179 COMMUNITY PROFILES
14 THAT CONTAIN OVER 100 MEASURES IMPACTING HEALTH IN EVERY
15 COMMUNITY. WE ARE REQUIRED TO PREVENT AND CONTROL COMMUNICABLE
16 DISEASE, UTILIZING THE TOOLS OF SURVEILLANCE, OUTBREAK
17 RESPONSE, EDUCATION, IMMUNIZATION COVERAGE, AND OTHER
18 PREPAREDNESS ACTIVITIES. THIS INCLUDES PREVENTING AND
19 CONTROLLING THE SPREAD OF HIV AND STDS, TUBERCULOSIS, AND
20 MOSQUITO-BORNE DISEASE, INCLUDING WEST NILE, ZIKA, AND DENGUE.
21 THROUGH THE BUREAU OF SUBSTANCE ABUSE PREVENTION AND CONTROL,
22 WE ARE LEADING AND FACILITATING THE DELIVERY OF A
23 COMPREHENSIVE CONTINUUM OF INNOVATIVE, EQUITABLE, AND QUALITY-
24 FOCUSED SUBSTANCE USE PREVENTION, HARM REDUCTION, TREATMENT,
25 AND RECOVERY SERVICES THAT EFFECTIVELY ENGAGE AND SUPPORT



THE BOARD OF
SUPERVISORS

1 INDIVIDUALS AND COMMUNITIES. OUR AWARD-WINNING CONTINUUM OF
2 SERVICES SERVES OVER 275,000 INDIVIDUALS, AND IT'S GROWN
3 BETWEEN 200% AND 500% OVER THE LAST 5 YEARS. ALL OF THESE
4 SERVICES ARE FUNDED WITHOUT ANY NCC INVESTMENTS. WE ARE ALSO
5 RESPONSIBLE FOR ASSESSING ENVIRONMENTAL CONDITIONS AND
6 REDUCING EXPOSURE TO HEALTH RISKS. THIS WORK IS EMBEDDED IN AN
7 ENVIRONMENTAL JUSTICE FRAMEWORK AND SUPPORTED THROUGH THE
8 OFFICE OF ENVIRONMENTAL JUSTICE AND CLIMATE HEALTH. THIS
9 INCLUDES ENSURING FOOD, BIOHAZARDS, AND WATER SAFETY ACROSS
10 THOUSANDS OF SITES. ENVIRONMENTAL HEALTH INSPECTORS PERMIT
11 58,000 FOOD FACILITIES, INSPECT ALMOST 16,000 POOLS, AND WILL
12 INSPECT OVER 75,000 RENTAL UNITS IN UNINCORPORATED L.A. COUNTY
13 AS PART OF THE RENTAL HABITABILITY ORDINANCE. OUR EFFORTS THIS
14 PAST YEAR ALSO INCLUDE EXPANDING THE COUNTY'S CAPACITY TO
15 ADDRESS EMERGING HAZARDS IMPACTING WORKERS, SUCH AS EXTREME
16 HEAT, WILDFIRES, LABOR TRAFFICKING, WORKPLACE VIOLENCE, AND
17 CHEMICAL EXPOSURE THROUGH THE OFFICE OF WORKER HEALTH AND
18 SAFETY. OUR HEALTH FACILITIES INSPECTION DIVISION HAS A
19 CONTRACT WITH THE STATE TO ENSURE THE QUALITY OF HEALTH CARE
20 AND SERVICES PROVIDED TO ALL PATIENTS IN OVER 7,200 COUNTY
21 HEALTH CARE FACILITIES THROUGH CONSISTENT AND SYSTEMATIC
22 ENFORCEMENT OF PERTINENT LAWS AND REGULATIONS. UNDER DIRECTION
23 OF THE BOARD OF SUPERVISORS, OUR CENTER FOR VIOLENCE
24 PREVENTION, THE OFFICE OF WOMEN'S HEALTH, THE DOMESTIC
25 VIOLENCE COUNCIL, AND THE SEXUAL ASSAULT COUNCIL WORK



THE BOARD OF
SUPERVISORS

1 COLLABORATIVELY WITH COMMUNITY PARTNERS TO STRENGTHEN
2 COORDINATION, CAPACITY, AND SERVICES TO ADDRESS THE ROOT
3 CAUSES OF VIOLENCE AND ADVANCE POLICIES AND PRACTICES TO
4 PREVENT ALL FORMS OF VIOLENCE, TO SUPPORT SURVIVORS, AND
5 PROMOTE HEALING ACROSS ALL OF THE COMMUNITIES IN L.A. COUNTY.
6 THIS INCLUDED DISTRIBUTING OVER 25,000 FREE GUN SAFETY LOCKS
7 THIS PAST YEAR THROUGH PARTNERSHIPS WITH HEALTH CARE PROVIDERS
8 AND COMMUNITY PARTNERS, AND PROVIDING SUPPORT TO OVER 3,500
9 DOMESTIC VIOLENCE SURVIVORS THROUGH THE CALWORKS PROGRAM. AND
10 THROUGHOUT THE DEPARTMENT, DIFFERENT UNITS WORK TOGETHER TO
11 ELIMINATE DISPROPORTIONALITY IN BIRTH OUTCOMES SO THAT INFANTS
12 AND BIRTHING PEOPLE HAVE AN EQUAL CHANCE TO SURVIVE. AND
13 FAMILIES WITH CHILDREN, INCLUDING CHILDREN WITH SPECIAL NEEDS,
14 HAVE ACCESS TO HIGH-QUALITY EARLY CARE AND EDUCATION THAT
15 NURTURES CHILDREN'S HEALTHY GROWTH AND LEARNING, BUILDS SKILLS
16 TO MANAGE EMOTIONS AND RELATIONSHIPS, ADDRESSES IMMEDIATE
17 NEEDS, AND STRENGTHENS FAMILIES AND COMMUNITIES. THE
18 DEPARTMENT HAS PROPOSED A \$1.8 BILLION BUDGET, WHICH AMOUNTS
19 TO AN OVERALL NET REDUCTION OF \$18 MILLION IN NET COUNTY COSTS
20 FROM FISCAL YEAR 2024-2025 MOST OF OUR PROPOSED BUDGET IS
21 DERIVED FROM STATE AND FEDERAL GRANTS AND ARE RESTRICTED TO
22 ACTIVITIES AND ACTIONS SPECIFIED BY THE FUNDER. FORTY ONE
23 PERCENT OF THE BUDGET COMES DIRECTLY FROM FEDERAL FUNDS, 34%
24 FROM STATE FUNDS OF WHICH 30% TO 40% IS DERIVED FROM FEDERAL
25 SOURCES. FOURTEEN PERCENT OF FUNDS ARE NET COUNTY COSTS. SIX



THE BOARD OF
SUPERVISORS

1 PERCENT ARE ASSOCIATED WITH FEES PRIMARILY FROM ENVIRONMENTAL
2 HEALTH AND VITAL RECORDS. AND 5% COMES FROM LOCAL GRANTS AND
3 PHILANTHROPY. OUR RECOMMENDED BUDGET PRIORITIES REFLECT
4 SPECIFIC PROGRAM NEEDS ASSOCIATED WITH EXPANDED WORK AND/OR
5 MEETING CONTRACTUAL OBLIGATIONS. AND WE HAVE IDENTIFIED
6 FUNDING FOR ALL OF THESE BUDGET PRIORITIES WITHOUT REQUIRING
7 ANY NEW NCC. WE ARE REQUESTING 17 NEW POSITIONS, ALL OFFSET BY
8 FEES, FOR ADDITIONAL ENVIRONMENTAL HEALTH STAFF TO SUPPORT THE
9 ADOPTION OF SEVERAL COUNTY ORDINANCES AND STATE LAWS THAT HAVE
10 LED TO THE CREATION OF NEW PROGRAMS, INCLUDING MASSAGE
11 ESTABLISHMENTS, ELENA MATYAS CHILDREN'S CAMP SAFETY, ROXIE
12 SWIM SAFE ORDINANCE, THE RENTAL HOUSING HABITABILITY PROGRAM,
13 COMPACT MOBILE FOOD OPERATIONS, AND MICROENTERPRISE HOME
14 KITCHEN OPERATIONS. THE SUBSTANCE ABUSE PREVENTION AND CONTROL
15 BUREAU NEEDS 37 NEW POSITIONS, ALL OFFSET BY INCREASED
16 REVENUE, TO EFFECTIVELY MANAGE THE SIGNIFICANT INCREASE IN
17 SERVICES, FUNDING, AND ASSOCIATED ADMINISTRATIVE FUNCTIONS.
18 SAPC'S CONTRACTED COMMITMENTS TO INTERNAL AND EXTERNAL
19 PARTNERS INCREASED FROM APPROXIMATELY \$527 MILLION IN FISCAL
20 YEAR 2023-2024 TO OVER \$620 MILLION IN THE CURRENT YEAR. WE
21 ANTICIPATE ADDITIONAL INCREASES IN OUR PORTFOLIO OF
22 PREVENTION, TREATMENT, AND RECOVERY SERVICES THIS UPCOMING
23 YEAR. THE HEALTH FACILITIES INSPECTION DIVISION NEEDS AN
24 ADDITIONAL FIVE POSITIONS TO ENSURE COMPLIANCE WITH CONTRACT
25 REQUIREMENTS, AND THESE WILL BE FUNDED THROUGH THE CONTRACT



THE BOARD OF
SUPERVISORS

1 BETWEEN THE CALIFORNIA DEPARTMENT OF PUBLIC HEALTH AND THE
2 DEPARTMENT OF PUBLIC HEALTH HERE. THE OFFICE OF WORKERS'
3 HEALTH AND SAFETY REQUESTS ONE POSITION TO DIRECT THE WORK OF
4 THIS OFFICE, AND THIS ITEM WILL BE OFFSET BY THE CONVERSION OF
5 EXISTING SNS APPROPRIATION. THE CHILDREN'S MEDICAL SERVICES
6 DIVISION NEEDS TWO POSITIONS TO ENSURE THAT OUR CMS PROGRAMS
7 FOR CHILDREN AND YOUTH WITH SPECIAL HEALTH CARE NEEDS MEET
8 STATE PERFORMANCE METRICS AND MONITORING AND OVERSIGHT
9 REQUIREMENTS. ONE POSITION WILL BE FUNDED BY CONVERSION OF
10 EXISTING CCS APPROPRIATION AND INCREASES IN OUR REVENUE, AND
11 ONE POSITION IS FULLY OFFSET BY THE STATE'S CCS REVENUE. AND
12 OUR LAST SIGNIFICANT REQUEST IS TO FUND TWO ACUTE COMMUNICABLE
13 DISEASE CONTROL STAFF PHYSICIANS FULLY OFFSET BY GRANT REVENUE
14 TO EXPAND OUR WORK ON RESPIRATORY VIRUS SURVEILLANCE,
15 PARTICULARLY FOR H5 BIRD FLU AND OUR WASTEWATER SURVEILLANCE.
16 WE'LL GO TO THE NEXT SLIDE. OUR UNMET NEEDS REQUEST TOTAL
17 \$13.7 MILLION AND PRIMARILY REFLECTS RESOURCE REQUESTS THAT
18 ARE ASSOCIATED WITH BOARD MOTIONS AND DIRECTIVES TO SUPPORT
19 VARIOUS COMMUNITY CONTRACTS AND 14 INTERNAL POSITIONS. FOR
20 TODAY'S PRESENTATION, WE'LL FOCUS ON THOSE REQUESTS THAT ARE
21 CRITICAL BOARD AND DEPARTMENT PRIORITIES. I'M GOING TO START
22 WITH THE FIRST REQUEST, WHICH IS PER THE DECEMBER 26, 2024,
23 BOARD MOTION THAT ESTABLISHED THE TRANSGENDER GENDER EXPANSIVE
24 AND INTERSEX WELLNESS AND EQUITY INITIATIVE, DPH IS
25 ESTABLISHING A TWO-YEAR PILOT INITIATIVE TO ENHANCE SERVICES



THE BOARD OF
SUPERVISORS

1 FOR THE TRANSGENDER EXPANSIVE AND INTERSEX TGI COMMUNITY. THIS
2 EFFORT REQUIRES \$3.5 MILLION OVER TWO YEARS TO STRENGTHEN THE
3 CAPACITY OF ORGANIZATIONS SERVING TGI INDIVIDUALS WHILE
4 ADDRESSING EXISTING SERVICE GAPS. THE SECOND REQUEST IS IN
5 ACCORDANCE WITH THE JULY 9TH, 2024, BOARD MOTION ON GENDER
6 IMPACT ASSESSMENT IMPLEMENTATION, DPH'S OFFICE OF WOMEN'S
7 HEALTH NEEDS \$125,000 TO RETAIN A GENDER EQUITY SUBJECT MATTER
8 EXPERT TO HELP LEAD THE COUNTYWIDE IMPLEMENTATION OF THE
9 GENDER IMPACT ASSESSMENT. NEXT REQUEST, FOLLOWING THE DECEMBER
10 5, 2023, BOARD MOTION ON PRIORITIZING GENDER-BASED VIOLENCE
11 PREVENTION IN L.A. COUNTY, THE OFFICE OF VIOLENCE PREVENTION
12 REQUESTS \$1.65 MILLION ANNUALLY TO SUPPORT ADDITIONAL
13 PROGRAMMING, POLICY COLLABORATION, AND COMMUNITY GRANTS THAT
14 ARE SPECIFIC TO COMPREHENSIVELY ADDRESSING GENDER-BASED
15 VIOLENCE. PER THE MAY 21, 2024, BOARD MOTION ON EQUITABLE
16 ACCESS TO SUPPORTED SERVICES FOR DOMESTIC VIOLENCE SURVIVORS,
17 DPH IS REQUESTING \$2.9 MILLION IN ONGOING FUNDING TO PROVIDE
18 SERVICES AND SUPPORT FOR DOMESTIC VIOLENCE SURVIVORS THAT ARE
19 NOT ELIGIBLE FOR THE CALWORKS PROGRAM. THIS WILL INCLUDE
20 EXPANDED LEGAL SERVICES FOR UNDOCUMENTED IMMIGRANTS. MOST OF
21 THIS FUNDING WILL GO TO CONTRACTED COMMUNITY AGENCIES. THE
22 REQUEST ALSO INCLUDES ADDING TWO POSITIONS AT THE OFFICE OF
23 WOMEN'S HEALTH TO SUPPORT THE EXPANSION. AS DIRECTED IN THE
24 JUNE 25, 2024, BOARD MOTION, DPH'S ACUTE COMMUNICABLE DISEASE
25 CONTROL DIVISION NEEDS \$441,000 IN ONGOING FUNDING TO



THE BOARD OF
SUPERVISORS

1 COORDINATE TREATMENT OF HEPATITIS C VIRAL INFECTIONS AMONG
2 INDIVIDUALS WHO ARE IN SUPPORT OF HOUSING, SUBSTANCE USE
3 DISORDER TREATMENT, AND JAILS. THIS WILL SUPPORT TWO
4 ADDITIONAL POSITIONS AND FUNDS FOR OUR PARTNERS. FOLLOWING THE
5 JANUARY 23RD, 2024, BOARD MOTION, DPH'S ENVIRONMENTAL HEALTH
6 DIVISION REQUESTS \$549,000 IN ONE-TIME FUNDING TO COLLABORATE
7 WITH THE DEPARTMENT OF CONSUMER AND BUSINESS AFFAIRS TO
8 CONDUCT SOLICITATIONS FOR TENANT AND LANDLORD OUTREACH AND
9 EDUCATION SERVICES, AND WE SEEK CONTRACTS TO ASSIST WITH THE
10 IMPLEMENTATION OF THE NEW HOUSING HABITABILITY ORDINANCE WHICH
11 IS CURRENTLY PENDING BOARD APPROVAL. THERE ARE SOME ADDITIONAL
12 PRIORITY REQUESTS FOR PUBLIC HEALTH THAT INCLUDE REQUESTING
13 \$426,000 IN ONGOING FUNDING FOR THE OFFICE OF WORKER HEALTH
14 AND SAFETY TO ADVANCE KEY INITIATIVES SUCH AS THE SILICOSIS
15 PREVENTION INITIATIVE AND ELIMINATING WORKPLACE HAZARDS. WE
16 ARE ALSO ASKING FOR COUNTY FUNDING FOR A HANDFUL OF IMPORTANT
17 EFFORTS THAT WERE FUNDED PREVIOUSLY BY EXTERNAL FUNDING
18 SOURCES THAT HAVE ENDED. THIS INCLUDES REQUESTS TO FUND AND
19 SUPPORT DPH'S HEALTHCARE CONSUMER PROTECTION UNIT, WHICH LEADS
20 THE COUNTY'S EFFORTS TO ADDRESS HEALTHCARE FINANCIAL HARMS,
21 INCLUDING MEDICAL DEBT. WE'RE ALSO ASKING FOR \$233,000 IN
22 ONGOING FUNDING TO SUPPORT A GENOTYPE CLUSTER AND OUTBREAK
23 INVESTIGATION UNIT TO HELP US COMBAT TB AND THE NEW CLUSTERS
24 THAT ARE EMERGING. WE'RE REQUESTING \$1.9 MILLION IN ONGOING
25 FUNDING TO CONTINUE THE DISTRIBUTION OF FREE FIREARM LOCKS AT



THE BOARD OF
SUPERVISORS

1 15 PEDIATRIC CLINICS, ALL OF OUR LIBRARIES, AND A HOST OF
2 OTHER COMMUNITY PROGRAMS THAT HAVE REQUESTED TO DISTRIBUTE
3 THESE FREE FIREARM LOCKS. OUR FINAL PRIORITY REQUEST IS FOR
4 \$971,000 IN ONGOING SUPPORT FOR HOTEL AND MOTEL VOUCHERS AND
5 EXPANDED EMERGENCY SHELTER CAPACITY FOR DOMESTIC VIOLENCE
6 SURVIVORS. AND THIS IS A REQUEST THAT COMES TO US FROM OUR
7 MANY PARTNERS IN THE COMMUNITY. THE NEXT SLIDE. THE UPCOMING
8 YEAR WILL BE CHALLENGING FOR PUBLIC HEALTH, AND I WANT TO
9 HIGHLIGHT FOUR AREAS OF CONCERN. IN THIS CURRENT YEAR, 72% OF
10 THE PUBLIC HEALTH BUDGET COMES FROM FEDERAL AND STATE FUNDS,
11 75% OF THE DEPARTMENT'S PROPOSED \$1.8 BILLION RECOMMENDED
12 BUDGET FOR FISCAL YEAR 2025-2026 IS ANTICIPATED TO COME FROM
13 FEDERAL AND STATE FUNDING SOURCES. OF THIS FUNDING, WE
14 ANTICIPATE RECEIVING 41% DIRECTLY FROM THE FEDERAL GOVERNMENT
15 AND 34% FROM THE STATE, OF WHICH APPROXIMATELY 40% IS
16 FEDERALLY SOURCED. ALTHOUGH WE'VE NOT YET RECEIVED OFFICIAL
17 NOTICE FROM THE FEDERAL GOVERNMENT ABOUT SPECIFIC PROGRAM
18 REDUCTIONS, RECENT ANNOUNCEMENTS, BUDGET PROPOSALS, AND
19 EXECUTIVE ORDERS INDICATE A POLICY AND RESOURCE SHIFT AWAY
20 FROM MANY PUBLIC HEALTH PRIORITIES. THE PROPOSALS CONTEMPLATED
21 BY THE NEW ADMINISTRATION WOULD RESULT IN A SIGNIFICANT
22 REDUCTION IN FEDERAL SUPPORT THAT WOULD HAVE A DAMAGING IMPACT
23 ON THE DEPARTMENT OF PUBLIC HEALTH'S OPERATIONS AND OUR
24 ABILITY TO EFFECTIVELY SERVE THE 10 MILLION RESIDENTS OF L.A.
25 COUNTY. OVER 1,600 DPH EMPLOYEES ARE CURRENTLY SUPPORTED WITH



THE BOARD OF
SUPERVISORS

1 FEDERAL FUNDING. THIS WOULD ALSO HAVE A DAMAGING IMPACT ON OUR
2 COMMUNITY AND HEALTH PARTNERS. THIS PAST YEAR, 66% OF THE \$1
3 BILLION WE RECEIVED FROM FEDERAL RESOURCES WAS DISTRIBUTED TO
4 OTHER ORGANIZATIONS TO SUPPORT VITAL PUBLIC HEALTH WORK AND
5 EMPLOY HUNDREDS OF COMMUNITY RESIDENTS. WE ALSO CONTINUE TO
6 FACE CHALLENGES DEALING WITH THE INCREASED COST OF OPERATIONS.
7 STATE AND FEDERAL GRANTS, WHICH AS YOU JUST SAW, COMPRISE MOST
8 OF THE PUBLIC HEALTH BUDGET, HAVE NOT NECESSARILY KEPT PACE
9 WITH INFLATION AND WITH COUNTY COLA AND BENEFIT INCREASES.
10 WHILE WE CONTINUE TO IMPLEMENT EFFICIENCY MEASURES AND EXPLORE
11 REVENUE GENERATING OPPORTUNITIES, THERE IS INCREASING PRESSURE
12 ON THE DEPARTMENT'S BUDGET TO SUPPORT INCREASED COSTS WITH
13 FINITE GRANT FUNDING. NOT FILLING VACANCIES HAS BEEN THE ONE
14 STRATEGY WE'VE BEEN FORCED TO USE OVER AND OVER AGAIN TO DEAL
15 WITH GRANTS NOT KEEPING UP WITH COSTS, BUT THIS HAS RESULTED
16 IN CURTAILMENT OF SERVICES, THE IMPACT OF WHICH IS UNEVENLY
17 DISTRIBUTED ACROSS PUBLIC HEALTH PROGRAMS. THE THIRD CHALLENGE
18 IS THAT THE FEE SCHEDULE FOR THE ENVIRONMENTAL HEALTH DIVISION
19 DOES NOT REFLECT THE COST OF SERVICES, AND IT NEEDS TO BE
20 UPDATED. DPH HAS NOT UPDATED THE FEE SCHEDULE THAT SUPPORTS
21 CORE ENVIRONMENTAL HEALTH FUNCTIONS SINCE 2018. WHILE THE
22 DEPARTMENT HAS APPROVED EFFICIENCIES THROUGH PROCESS CHANGES
23 AND THE APPLICATION OF NEW TECHNOLOGIES, THE COST OF
24 OPERATIONS CONTINUE TO EXCEED AVAILABLE REVENUE FROM THE FEES.
25 THIS IS PRIMARILY ASSOCIATED WITH INCREASED PERSONNEL COSTS.



THE BOARD OF
SUPERVISORS

1 IN THE COMING MONTHS, WE'LL NEED TO ASK FOR BOARD SUPPORT FOR
2 THE ADOPTION OF AN UPDATED FEE SCHEDULE TO ADDRESS THE CURRENT
3 REVENUE GAP. AND OUR FOURTH CHALLENGE IS THAT WE NEED A
4 SUSTAINABLE SOURCE OF FLEXIBLE FUNDS TO RESPOND TO EMERGENCY
5 ACTIONS AND THE IMPACT OF CLIMATE CHANGE. DPH CONTINUES TO
6 FACE BUDGET PRESSURES FROM ITS RESPONSE TO A WIDE VARIETY OF
7 PUBLIC HEALTH AND OTHER LOCAL EMERGENCIES. IN THE LAST FIVE
8 YEARS ALONE, THE DEPARTMENT HAS RESPONDED TO LARGE-SCALE
9 DISEASE OUTBREAKS, COVID-19, MPOX, STIS, AND HEPATITIS A,
10 DANGEROUS WORKPLACE EXPOSURES, BIRD FLU, ENGINEERED STONE,
11 ENVIRONMENTAL HAZARDS, SUCH AS THOSE AT THE DOMINGUEZ CHANNEL
12 AND NOW AT CHIQUITA CANYON, AND MOST RECENTLY, THE WILDFIRES
13 THAT HAVE DEVASTATED SO MANY COMMUNITIES. OUR TEAMS ARE QUICK
14 TO LEAD, MOBILIZE, AND SUPPORT, AND WE SEND OUR GRATITUDE TO
15 ALL THE OTHER DEPARTMENTS AND COMMUNITY PARTNERS THAT WORK
16 TOGETHER TO PROVIDE RESPONSE AND RECOVERY ACTIONS. FOR EACH
17 RESPONSE, FLEXIBLE FUNDING HAS BEEN NEEDED TO AUGMENT DPH
18 CAPABILITIES ON AN ACCELERATED TIMELINE. ALMOST ALL THE GRANT
19 FUNDING RECEIVED BY DPH IS RESTRICTED AND CANNOT BE USED TO
20 OFFSET COSTS ASSOCIATED WITH SPECIFIC EMERGENCY RESPONSE
21 ACTIVITIES. GIVEN THIS HIGH PERCENTAGE OF RESTRICTED FUNDING,
22 THERE IS A NEED FOR SUSTAINABLE, DEDICATED FUNDING SOURCE THAT
23 DPH CAN EASILY ACCESS WHEN THERE ARE PUBLIC HEALTH EMERGENCIES
24 TO AVOID ANY DELAYS THAT WOULD IMPACT HEALTH AND SAFETY. IN
25 CLOSING, I WANT TO ADDRESS SOME OF THE CHALLENGING RHETORIC



THE BOARD OF
SUPERVISORS

1 CIRCULATING THAT SUGGESTS LIMITED NEED FOR PUBLIC HEALTH. I
2 WAS REMINDED LAST WEEK BY A COLLEAGUE AT THE DEPARTMENT THAT
3 PUBLIC HEALTH SHOULD BE CONSIDERED A PART OF PUBLIC SAFETY.
4 THE WORK WE DO EVERY DAY IS OF CRITICAL IMPORTANCE, AND MUCH
5 OF IT IS LIFE-SAVING. PUBLIC HEALTH IS ALSO POPULATION-BASED,
6 AND BECAUSE OF THIS WE CANNOT EVER DISCRIMINATE. OUR SERVICES
7 AND OUR SUPPORTS ARE AVAILABLE TO EVERYONE REGARDLESS OF
8 IMMIGRATION STATUS, GENDER IDENTITY, SEXUAL ORIENTATION, AND
9 INCOME. WE INTENTIONALLY SEEK OUT THOSE MOST VULNERABLE, AND
10 WE ANCHOR OUR WORK IN ELIMINATING INEQUITIES IN HEALTH
11 OUTCOMES. WE ACTIVELY PARTICIPATE IN EFFORTS THAT ENSURE THAT
12 EVERYONE HAS THE OPPORTUNITIES AND CONDITIONS NEEDED FOR GOOD
13 HEALTH AND WELL-BEING. THIS CANNOT CHANGE. THANK YOU FOR YOUR
14 SUPPORT, AND WE'RE HAPPY TO ANSWER ANY QUESTIONS.

15
16 **SUP. HILDA SOLIS:** THANK YOU VERY MUCH FOR THAT PRESENTATION.
17 LET'S GO TO SUPERVISOR HORVATH.

18
19 **SUP. LINDSEY HORVATH:** THANK YOU VERY MUCH. YOU TOUCHED ON THE
20 IMPLICATIONS OF THE CHANGE IN FEDERAL ADMINISTRATION. HAVE
21 YOU-- AND ALLUDED TO SOME OF THE IMPACTS? HAVE YOU DONE A
22 THOROUGH NEEDS ASSESSMENT, AND ARE YOU PREPARED TO QUICKLY
23 NOTIFY THE BOARD IN THE EVENT THAT SOMETHING CHANGES?

24
25 **BARBARA FERRER:** YES, THANK YOU SO MUCH, SUPERVISOR. AND YES,



THE BOARD OF
SUPERVISORS

1 WE HAVE DONE A VERY DETAILED ASSESSMENT. AT THIS POINT WE KNOW
2 WHERE ALL OF OUR FEDERAL FUNDING IS, WE KNOW ALL OF THE
3 EMPLOYEES THAT ARE PART OF EVERY GRANT, AND WE ALSO KNOW ALL
4 OF THE CONTRACTS THAT WE'RE SUPPORTING WITH OUR PARTNERS FOR
5 EVERY GRANT. SO AS WE HEAR, IF WE HEAR ABOUT CURTAILMENTS,
6 WE'LL BE WELL PREPARED TO KNOW EXACTLY WHAT THAT IMPACT IS,
7 BUT ALSO OF COURSE PREPARED TO NOTIFY THE BOARD.

8

9 **SUP. LINDSEY HORVATH:** OKAY. I'M PLEASED TO SEE TGI WELLNESS
10 AND EQUITY INITIATIVE FUNDING REQUEST INCLUDED, THOUGH IT IS
11 LISTED AS A CRITICAL UNMET NEED. SO IF THE FUNDING IS
12 ALLOCATED, IS DPH PREPARED TO ENSURE THE FUNDS ARE SOLICITED
13 TRANSPARENTLY AND EQUITABLY, INCLUDING THE REQUEST FOR A THIRD
14 PARTY ADMINISTRATOR?

15

16 **BARBARA FERRER:** I'M GOING TO TURN THAT OVER TO DR. MAHAJAN.

17

18 **ANISH MAHAJAN:** THANK YOU, SUPERVISOR HORVATH. PUBLIC HEALTH
19 WILL BE USING THE INVITATION FOR BID PROCESS TO MAKE SURE THAT
20 WE CAN SELECT THE ENTITY THAT HAS THE QUALIFICATIONS TO SERVE
21 AS THE THIRD-PARTY ADMINISTRATOR. WE'LL WORK THROUGH OUR
22 NETWORKS AND COLLABORATE WITH THE LGBTQ+ COMMISSION TO GET THE
23 WORD OUT ABOUT THE INVITATION FOR BID, AND WE'LL HOST A
24 BIDDERS CONFERENCE. SO THAT WILL BE OUR APPROACH.

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH:** OKAY. I APPRECIATE YOUR DEPARTMENT'S
2 COMMITMENT TO AREAS OF GENDER-BASED VIOLENCE AND DOMESTIC
3 VIOLENCE. A LOT OF THAT WORK LIVES WITHIN YOUR DEPARTMENT'S
4 WORK. BOTH INITIATIVES, AGAIN, WERE PARTIALLY FUNDED IN THIS
5 YEAR'S BUDGET, SO CAN YOU SHARE WHY ADDITIONAL FUNDS ARE
6 NEEDED AND WHY ARE YOU-- WHY DOES THIS BUDGET REQUEST NOT
7 INCLUDE WHAT IS ACTUALLY NEEDED?

8

9 **BARBARA FERRER:** YES, I'M HAPPY TO TRY TO ANSWER THAT. I THINK
10 ONE OF THE COMPLEXITIES IS WE SHIFTED MONEY LAST YEAR TO TRY
11 TO BE ABLE TO COVER THE COSTS OF SETTING UP TWO PROGRAMS LAST
12 YEAR, AND THEN THIS YEAR WE NOW NEED TO BE MADE WHOLE. BUT
13 I'LL TURN IT OVER TO DR. MAHAJAN AGAIN TO GIVE SOME MORE OF
14 THE DETAILS.

15

16 **ANISH MAHAJAN:** YES, THANK YOU. WE ARE LOOKING TO, YOU KNOW,
17 WE-- THERE ARE SEVERAL SPECIFIC COMMUNITIES THAT WE WANT TO
18 CONTINUE TO OUTREACH TO THAT WE NEED THE FUNDING SUPPORT FOR.
19 AND THIS FUNDING WOULD GO TO THESE COMMUNITY-BASED
20 ORGANIZATIONS TO FOCUS ON UPSTREAM GENDER-BASED PREVENTION
21 ACTIVITIES WITH SPECIFIC POPULATIONS, INCLUDING TEENS, LGBTQ+
22 YOUTH, MEN AND BOYS. THAT'S ONE AREA WHERE WE FEEL THE
23 ADDITIONAL FUNDING IS NEEDED.

24

25 **SUP. LINDSEY HORVATH:** OKAY, I'M CONCERNED THAT OBVIOUSLY A LOT



THE BOARD OF
SUPERVISORS

1 OF THIS WORK THAT IS PRIORITY FOR ON GENDER-BASED VIOLENCE
2 ISSUES LIVES IN YOUR DEPARTMENT AND MAY BE UNFUNDED, GIVEN
3 THAT IT'S A PRIORITY ISSUE. I JUST WANT TO MAKE SURE THAT
4 WE'RE UNDERSTANDING WHAT WE DO NEED AND HOW WE GET THOSE NEEDS
5 MET, ESPECIALLY GIVEN THE CHANGE IN CLIMATE AND THE FOCUS ON
6 THESE COMMUNITIES FURTHER MAKING THEM AT RISK.

7

8 **BARBARA FERRER:** YEAH, JUST TO CLARIFY, A LOT OF THE FUNDING
9 THAT WE RECEIVE IN THE OFFICE OF VIOLENCE PREVENTION IS
10 ACTUALLY NOT FEDERAL FUNDING. WE DO HAVE, I THINK, THREE
11 FEDERAL GRANTS THAT ARE REALLY IMPORTANT, BUT WE ALSO GOT A
12 LOT OF SUPPORT FROM THE STATE, AND WE'VE HAD A LOT OF SUPPORT
13 FROM THE COUNTY AND THE BOARD OF SUPERVISORS.

14

15 **SUP. LINDSEY HORVATH:** GOT IT. I KNOW YOU'VE PLAYED AN
16 IMPORTANT ROLE IN REBUILDING AND IN THE RECOVERY PROCESS IN
17 THE FACE OF THE WILDFIRE EVENTS. SO I KNOW THERE'S AN ONGOING
18 PROCESS WITH THAT. ARE YOU FULLY UTILIZING STATE AND FEDERAL
19 EMERGENCY FUNDING SOURCES TO DRAW DOWN FUNDING? HOW ARE YOU
20 DOING THAT?

21

22 **BARBARA FERRER:** YEAH, AGAIN, I WANT TO THANK THE OFFICE OF
23 EMERGENCY MANAGEMENT. WE'RE ALL SENDING IN OUR REQUESTS
24 THROUGH OEM TO HAVE A COORDINATED RESPONSE IN THOSE REQUESTS.
25 WE DO HAVE ONGOING REQUESTS THAT WE'VE MADE TO THE FEDERAL



THE BOARD OF
SUPERVISORS

1 GOVERNMENT DIRECTLY THROUGH THE PROCESS THAT THE STATE HAS SET
2 UP. SO WE GO THROUGH OEM, OEM FILES IT WITH THE STATE, AND
3 THEN IF THE STATE CAN'T ADDRESS OUR REQUESTS, THEN IT GOES UP
4 TO THE FEDERAL GOVERNMENT. SO I THINK THE PROCESS IS WORKING.
5 I THINK IT TAKES SOME TIME TO GET RESPONSES FROM THE FEDERAL
6 GOVERNMENT ABOUT THE REQUESTS, BUT I FEEL LIKE THE STATE AND
7 THE FEDERAL GOVERNMENT HAVE BEEN RESPONSIVE TO DATE.

8

9 **SUP. LINDSEY HORVATH:** THAT'S GOOD TO HEAR.

10

11 **BARBARA FERRER:** I MEAN, I THINK THE BIGGEST ISSUE IS THE
12 REIMBURSEMENT FOR ALL THE COSTS THROUGH FEMA, AND I DON'T HAVE
13 AN ANSWER ON THAT. BUT WE ARE WORKING THROUGH OEM.

14

15 **SUP. LINDSEY HORVATH:** OBVIOUSLY, THERE ARE CONCERNS. I KNOW
16 THE DEPARTMENT HAS STEPPED UP IN THE ABSENCE OF THE FEDERAL
17 GOVERNMENT ON SOIL TESTING, ON A LOT OF THE OTHER HEALTH
18 CONCERNS, TESTING ON OUR BEACHES AND WATERS. AND SO THERE'S A
19 LOT OF EXPENSE THAT COMES WITH THAT. I KNOW WE HAVE MADE THE
20 REQUEST TO ASK OUR PARTNERS TO JOIN US IN THAT WORK, BUT I
21 JUST WANT TO MAKE SURE THAT WE'RE TRACKING ALL OF THAT TO NOT-
22 - I KNOW THERE'S CRITIQUE AROUND AN ENVIRONMENTAL LENS, BUT I
23 THINK IN THIS CASE FROM A PUBLIC HEALTH LENS FOR OUR COMMUNITY
24 SAFETY, I MEAN, IT'S ALL RELATED. AND SO YOUR WORK IS CRITICAL
25 THERE. I UNDERSTAND YOU'VE REQUESTED \$426,000 AND TWO



THE BOARD OF
SUPERVISORS

1 POSITIONS FOR THE OFFICE OF WORKER HEALTH AND SAFETY. SO HOW
2 DO YOU ENVISION THIS SUPPORT ACTUALLY MATERIALIZING SHOULD YOU
3 BE ABLE TO GET THAT-- SHOULD THAT FUNDING REQUEST BE FILLED?

4
5 **BARBARA FERRER:** WELL, THIS IS A NEW OFFICE FOR US, AND WE'VE
6 OBVIOUSLY REALIGNED OUR RESOURCES TO BE ABLE TO SUPPORT THIS.
7 I MEAN, ONE THING THAT BECAME REALLY CLEAR DURING COVID WAS
8 THAT WE NEEDED TO DO A BETTER JOB PROTECTING WORKERS AND THAT
9 WE NEEDED TO HAVE A UNIT HERE THAT'S REALLY FOCUSED ON
10 PROTECTING WORKERS. WE UNCOVERED, I WOULD SAY, A SURPRISING
11 AMOUNT OF NONCOMPLIANCE WITH OSHA REGULATIONS, CAL/OSHA
12 REGULATIONS, AND A SURPRISING AMOUNT OF RISK, WHAT I WOULD
13 CALL UNNECESSARY RISK TO OUR WORKERS. SO WE WANT TO HAVE A
14 VERY VIBRANT UNIT THAT'S ABLE TO RESPOND, AND THERE ARE TWO
15 PLACES WHERE WE WERE LOOKING FOR SUPPORT. ONE WAS TO HAVE A
16 POSITION THAT WOULD REALLY BE ABLE TO DO WORK ON WHAT WE CALL
17 EMERGING HAZARDS UNIT. YOU KNOW, WE GET CALLS ALL THE TIME
18 ABOUT NEW HAZARDS THAT WORKERS ARE DOING-- ARE DEALING WITH,
19 OR OLD HAZARDS THAT THEY'RE JUST FIRST NOTIFYING US ABOUT THAT
20 THEY'RE DEALING WITH, THAT REQUIRE US TO SET UP A RESPONSE, A
21 TEAM TO GO OUT, WE NEED TO ASSESS. WE'VE HAD A LOT OF
22 PARTNERS, AND THAT'S THE WAY THIS WORK HAS MOVED FORWARD, BUT
23 WE REALLY DO NEED A DEDICATED PERSON THAT CAN HELP COORDINATE
24 ALL OF THE WORK AROUND EMERGING HAZARDS. WE ALSO NEED ANOTHER
25 POSITION THERE THAT WILL DIRECT THE PUBLIC HEALTH COUNCIL'S



THE BOARD OF
SUPERVISORS

1 PROGRAM. THIS WAS AN INITIATIVE STARTED BY THE BOARD. IT'S
2 BEEN HUGE SUCCESSFUL, BUT WE'VE EXPANDED IT TO INCLUDE, I
3 THINK AT THIS POINT, WE HAVE 12 DIFFERENT SECTORS THAT WE
4 PROVIDE SUPPORT TO, AND WE DON'T HAVE A DEDICATED STAFF PERSON
5 WORKING WITH-- WE CONTRACT A LOT OF THAT WORK OUT TO OUR
6 PARTNERS, BUT AT THIS POINT WE REALLY NEED A DEDICATED PERSON
7 TO HELP US MAKE SURE THAT WE'RE BEING ATTENTIVE TO THE NEEDS
8 OF-- AGAIN, THESE ARE LOW-WAGE WORKERS, OFTEN IN NON-UNION
9 POSITIONS. THEY'RE NOT REPRESENTED. AND THE WORKER COUNCILS
10 REALLY ARE WAYS FOR THEM TO BOTH GET INFORMED THEMSELVES BUT
11 ALSO BE ABLE TO TAKE ACTIONS TO PROTECT THEIR HEALTH AND
12 SAFETY.

13
14 **SUP. LINDSEY HORVATH:** YEAH, I SHARE THAT CONCERN, WHICH IS
15 WHY, FOR EXAMPLE, WE'VE CHAMPIONED THE WORK ON SILICOSIS, AND
16 THEN I SAW THAT AS A PRIORITY UNMET NEED, SO IT'S NOT EVEN IN
17 THE TOP TIER. SO I'M JUST TRYING TO UNDERSTAND REALLY LIKE,
18 YOU KNOW, ALL OF THESE VULNERABLE POPULATIONS THAT ARE BEING
19 EXPLOITED POTENTIALLY NOW BY OTHER LEVELS OF GOVERNMENT ARE
20 GOING TO BE TURNING TO US, YOU KNOW, TO BE PROVIDING THAT
21 CRITICAL SUPPORT, AND IT SEEMS LIKE THEY'RE LINING UP ON YOUR
22 UNMET NEEDS LIST, SO.

23
24 **BARBARA FERRER:** YEAH, WE'LL NEED SUPPORT. I MEAN, I THINK
25 WE'VE DONE AS MUCH REALIGNMENT WITH EXISTING RESOURCES AS WE



THE BOARD OF
SUPERVISORS

1 CAN AND, YOU KNOW, AGAIN, I AGREE WITH THE BOARD 100% AND WITH
2 YOU IN PARTICULAR, SUPERVISOR HORVATH, AND HAVE APPRECIATED
3 ALL THE SUPPORT. I THINK THIS IS THE ONE--ONE OF THE BIGGEST
4 ISSUES IN FRONT OF US NOW IS PROTECTING WORKERS.

5

6 **ANISH MAHAJAN:** I'D JUST LIKE TO ADD, SUPERVISOR, THAT AS YOU
7 KNOW, THIS UNIT REALLY SPRUNG INTO ACTION WITH THE WILDFIRES
8 AND SPECIFICALLY FOCUSED ON THOSE WORKERS MOST AT RISK WITH A
9 WHOLE BUNCH OF EFFORTS AROUND SUPPORTING THEM, MAKING SURE
10 THEY'RE SAFE AS THEY WERE ENGAGED IN CLEANUP BY RESIDENTS IN
11 THE COMMUNITY.

12

13 **SUP. LINDSEY HORVATH:** YEAH, AND IF THEY DON'T FEEL SAFE TO
14 COME FORWARD, GIVEN POTENTIALLY THEIR IMMIGRATION STATUS OR
15 SOMETHING ELSE, THEN ALL OF THIS WORK FALLS SHORT. AND SO I
16 JUST WANT TO MAKE SURE THAT WE'RE DOING WHAT'S NECESSARY TO
17 KEEP PEOPLE SAFE. THANK YOU.

18

19 **SUP. HILDA SOLIS:** THANK YOU VERY MUCH. OKAY, NEXT LET'S GO TO
20 SUPERVISOR MITCHELL.

21

22 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR. AND
23 I'VE BEEN SITTING HERE TRYING TO FIGURE OUT HOW TO MAINTAIN MY
24 OWN BLOOD PRESSURE LEVELS AND NOT JUST BE MAD. AND YOU KNOW,
25 DR. FERRER, I'M NOT MAD AT YOU OR YOUR DEPARTMENT. YOU KNOW,



THE BOARD OF
SUPERVISORS

1 I'M NOT. AND YET HERE WE ARE. THIS IS SUCH A POWERFUL EXAMPLE
2 OF THE FACT THAT ELECTIONS HAVE CONSEQUENCES. AND YOU AND I
3 HAD A CONVERSATION MAYBE SIX, SEVEN MONTHS AGO WHERE YOU TOLD
4 ME YOU WERE PLANNING, AND I WAS DISMISSIVE, AND HERE WE ARE.
5 AND I'M TRYING TO CONTROL MY OWN BLOOD PRESSURE. BECAUSE WITH
6 75% OF PUBLIC HEALTH-- WELL, FIRST OF ALL, BECAUSE IT IS
7 PUBLIC HEALTH. AND SO WITH 75% OF YOUR FUNDING COMING FROM
8 FEDERAL AND STATE, I SEE HOW THAT INFLUENCED YOUR BUDGET
9 PRIORITIES, BECAUSE NONE OF THEM HIT NCC. AND YET THIS IS THE
10 COUNTY-LEVEL GOVERNMENT, THE SAFETY NET. I DON'T SEE HOW WE
11 HAVE AN OPTION TO NOT ADDRESS PUBLIC HEALTH ISSUES WITH NCC,
12 PARTICULARLY GIVEN THE CLIMATE THAT WE FIND OURSELVES IN. AND
13 SO I'M FEELING A LITTLE DIFFERENT. I APPRECIATE THINGS ARE ON
14 A LIST, BUT IT'S NOT HELPFUL IF IT'S ON A LIST THAT'S TITLED
15 UNMET NEEDS. THAT'S NOT HELPFUL. AS IMPORTANT AS THE
16 TRANSGENDER EXPANSIVE WELLNESS AND EQUITY INITIATIVE IS, AS
17 IMPORTANT DOMESTIC VIOLENCE SERVICES FOR ALL PROGRAM, AS
18 IMPORTANT ADDRESSING HEPATITIS C IN A COUNTY OF 10 MILLION, AS
19 IMPORTANT AS ESTABLISHING SAFE MAXIMUM TEMPERATURE THRESHOLD,
20 AS IMPORTANT AS OFFICE OF WORKER SAFETY, EVERYTHING ON THIS
21 LIST IS, IT JUST DOESN'T HAVE THE PRIVILEGE OF BEING FUNDED BY
22 FEDERAL OR STATE DOLLARS. THAT DOESN'T MAKE IT ANY LESS
23 CRITICAL FROM MY PERSPECTIVE AS ANYTHING ON THE FIRST PAGE
24 THAT IS. AND SO THIS IS HOW WE FIND OURSELVES NEEDING TO ACT
25 LIKE THE SAFETY-NET LEVEL OF GOVERNMENT WHEN IT COMES TO



THE BOARD OF
SUPERVISORS

1 PUBLIC HEALTH ISSUES, HENCE MY ESCALATING, ELEVATING BLOOD
2 PRESSURE. I APPRECIATE TWO THINGS, DR. FERRER, THE FACT THAT
3 YOU DREW A DIRECT LINE TO BOARD MOTIONS. I GUESS MY QUESTION
4 IS, YOU KNOW, YOU AND YOUR DEPARTMENT ARE MY PUBLIC HEALTH
5 OFFICER. WE PASS MOTIONS THAT WE THINK ARE GREAT IDEAS, AND WE
6 ARE NOT PUBLIC HEALTH OFFICERS. AND SO AT WHAT POINT DO YOU
7 FACTOR IN FROM YOUR PERSPECTIVE AS OUR PUBLIC HEALTH OFFICER
8 WHAT ALSO MUST BE PRIORITIZED BASED ON DATA? AND THAT HIT ME
9 WHEN I REALIZED THAT I DON'T SEE EVEN ON THE UNMET NEEDS LIST
10 OUR BLACK INFANT MORTALITY OR BLACK MATERNAL MORTALITY
11 MORBIDITY PROGRAMMING GIVEN THE OFFENSIVE RATES AT WHICH BLACK
12 WOMEN DIE DURING CHILDBIRTH IN L.A. COUNTY. DR. FERRER, I KNOW
13 YOU KNOW IT, BECAUSE YOU RAISE IT ALL THE TIME. I HOPE YOU
14 KNOW THIS IS NOT-- I'M NOT POINTING THE FINGER AT YOU. THIS IS
15 ME TRYING TO REDUCE MY BLOOD PRESSURE. BUT HOW DO WE DO THAT?
16 IF EVERYTHING ON HERE MOST WAS BOARD MOTION, WHERE DOES YOUR
17 LIST FACTOR IN AS OUR PUBLIC HEALTH OFFICER?

18
19 **BARBARA FERRER:** YEAH. I THINK IT'S A GREAT QUESTION. AND I
20 WANT TO CLARIFY, I MEAN, THE UNMET NEEDS REALLY WAS SORT OF
21 WHERE ARE THERE BOARD REQUESTS TO DO SOMETHING? AND WE JUST
22 DON'T HAVE THE FUNDING TO DO IT. IF YOU LOOK AT THAT, YOU
23 KNOW, IF YOU HAD A PIE CHART AND YOU SAW HOW MUCH MONEY WE
24 BRING IN, YOU'D UNDERSTAND THAT THE WAY WE HAVE FUNCTIONED IS
25 WE HAVE FOUND EITHER FEDERAL, STATE, OR PHILANTHROPY DOLLARS



THE BOARD OF
SUPERVISORS

1 TO FINANCE THE MOST CRITICAL WORK THAT WE DO AT THE PUBLIC
2 HEALTH DEPARTMENT. AND WE HAVE BEEN EXTRAORDINARILY SUCCESSFUL
3 AT THIS. WHEN I STARTED HERE IN 2017, OUR BUDGET WAS \$1.1
4 BILLION. AT THE HEIGHT OF COVID, IT WAS OVER \$2 BILLION, AND
5 WE STILL MANAGED TO RETAIN A BUDGET OF ABOUT \$1.8 MILLION. AND
6 THAT'S WITH NO INCREASE IN NET COUNTY COSTS TO OUR BUDGET. SO
7 WE JUST CONTINUED TO HAVE A REALLY STELLAR TRACK RECORD WITH
8 OUR FUNDERS. I MEAN, THAT'S WHY WE WERE ABLE TO GET THE KIND
9 OF FUNDING WE NEEDED TO DO CORE PUBLIC HEALTH FUNCTIONS, ALSO
10 BECAUSE WE HAD A FEDERAL GOVERNMENT THAT BELIEVED IN CORE
11 PUBLIC HEALTH FUNCTIONS AND ALLOCATED DOLLARS TO SUPPORT THOSE
12 CORE PUBLIC HEALTH FUNCTIONS. IF WITH A CHANGE IN
13 ADMINISTRATION THAT BECOMES A RISK, IT IS A HUGE RISK TO
14 COUNTIES LIKE OURS WHICH DEPEND ON THE FEDERAL GOVERNMENT TO
15 ACTUALLY FINANCE SO MANY OF OUR CORE PUBLIC HEALTH FUNCTIONS
16 AND WHICH HAVE BEEN GENEROUS IN ACKNOWLEDGING WHERE THE
17 CHALLENGES LIE ON HEALTH INEQUITIES AND ALLOWED US TO DO
18 REALLY, YOU KNOW, I WOULD SAY SIGNIFICANT WORK TO ADDRESS
19 THOSE INEQUITIES. YOU KNOW, OUR PREVIOUS ADMINISTRATION
20 SOUNDED THE ALARM AS WELL OVER BLACK INFANT MORTALITY AND IN
21 PARTICULAR BLACK MATERNAL MORTALITY. SO WE WERE ABLE TO GET
22 SUPPORT. BUT I'VE BEEN HONEST TODAY TO SAY, LOOK, I THINK OF
23 PUBLIC HEALTH AS NONPARTISAN. I THINK EVERYONE SHOULD THINK
24 ABOUT PUBLIC HEALTH AS NONPARTISAN, JUST LIKE WE THINK ABOUT
25 PUBLIC HEALTH SAFETY AS NONPARTISAN. WE NEED THESE PROGRAMS TO



THE BOARD OF
SUPERVISORS

1 MAKE SURE THAT WORKERS CAN GO TO WORK, CHILDREN CAN GO TO
2 SCHOOL AND LEARN, AND FAMILIES CAN THRIVE. AND THAT'S AT THE
3 HEART AND SOUL OF THIS. AND OUR JOB RIGHT NOW IS TO DO OUR
4 VERY BEST JOB AT EVERYTHING WE'RE DOING AND MAKE THE
5 CONVINCING ARGUMENTS AS A NEW ADMINISTRATION COMES IN PLAY
6 ABOUT THE IMPORTANCE OF THESE FUNCTIONS, AND THAT WITHOUT IT,
7 THE RISK THAT GETS CREATED IS TOO BIG TO BEAR.

8

9 **SUP. HOLLY J. MITCHELL:** RIGHT.

10

11 **BARBARA FERRER:** BUT THAT'S THE ONLY WAY I CAN EXPLAIN THIS, IS
12 WE HAVE-- WE KNOW WHAT THE CORE FUNCTIONS NEEDED TO BE. WE
13 HAVE BEEN ABLE TO GET SO MUCH OF THAT FUNDING ELSEWHERE, AND
14 THE COUNTY HAS REALLY BEEN FILLING IN THE GAPS. BUT I WILL BE
15 HONEST AND SAY IF YOU LOOK AT SOME OF THE LARGER HEALTH
16 DEPARTMENTS AND THEIR SHARE OF COUNTY RESOURCES, IT OFTENTIMES
17 IS LARGER THAN OUR SHARE, BUT WE'RE ALSO VERY, VERY SUCCESSFUL
18 IN SECURING GRANTS, BOTH FROM THE FEDERAL GOVERNMENT, AND WE
19 ALSO HAVE A GENEROUS STATE GOVERNMENT. BOTH THOSE THINGS ARE
20 AT RISK RIGHT NOW.

21

22 **SUP. HOLLY J. MITCHELL:** AND SO I WOULD SAY THAT HAS BEEN OUR
23 LUXURY. I AGREE WITH YOU, PUBLIC HEALTH SHOULDN'T BE PERCEIVED
24 AS A PARTISAN ISSUE, BUT THAT IS NOT THE REALITY IN WHICH WE
25 ARE LIVING. AND EVEN WITH OUR BUDGETARY PRESSURES, IT'S GOING



THE BOARD OF
SUPERVISORS

1 TO BE UP TO THIS BOARD TO HELP, YOU KNOW, GUIDE A PRIORITY
2 CONVERSATION WHEN YOU THINK ABOUT THE CORE FUNCTION OF THE
3 SAFETY-NET LEVEL OF GOVERNMENT. AND WHILE WE HAVE
4 HISTORICALLY, AS YOU JUST SAID, HAD THE BENEFIT OF NOT HITTING
5 NCC WHEN WE DIDN'T NEED TO, TIMES HAVE CHANGED AS EVIDENCED TO
6 ME BASED ON THIS UNMET NEEDS LIST AND THE THINGS THAT STILL
7 AREN'T HERE. I APPRECIATE YOUR CLOSING COMMENT AND AGREE WITH
8 YOU THAT I DON'T EXPECT THIS COUNTY TO STEP AWAY FROM THE
9 COMMITMENTS WE'VE MADE ABOUT WHO WE ARE GOING TO PROTECT AND
10 PRIORITIZE FIRST, REGARDLESS OF WHAT'S HAPPENING AT THE
11 FEDERAL GOVERNMENT, AND THAT WILL HIT NCC. BECAUSE WE'RE CLEAR
12 THAT WE HAVE TO CLOSE THE GAP SO PEOPLE DON'T-- AREN'T-- I
13 WON'T SAY FALL THROUGH THE CRACKS. SO PEOPLE AREN'T THROWN
14 OVER THE CLIFF, BECAUSE THAT'S WHAT'S BEING PROPOSED BY THEIR
15 VERY OWN FEDERAL GOVERNMENT. SO I APPRECIATE YOUR COMMENT,
16 BECAUSE IF WE ARE GOING TO BRAG AND REVEL IN THE BEAUTY OF A
17 COUNTY AS DIVERSE AS THIS, THEN WE'RE GOING TO HAVE TO STEP UP
18 TO THE PLATE AND PUT NCC DOLLARS ON THE TABLE TO PROTECT
19 PEOPLE. I APPRECIATE YOUR COMMENT ABOUT PUBLIC SAFETY, BECAUSE
20 IT IS PUBLIC SAFETY. AND I KNOW, AS I RECALL LAST YEAR,
21 FRANKLY, THE SHERIFF'S DEPARTMENT AND OUR TRADITIONAL PUBLIC
22 SAFETY PERSONNEL GOT THE LION'S SHARE OF OUR NEW NCC FUNDING.
23 AND THIS YEAR, GIVEN WHAT'S HAPPENED AT THE FEDERAL
24 GOVERNMENT, WE MAY HAVE TO RETHINK HOW WE DEFINE PUBLIC SAFETY
25 TO MAKE SURE THAT THESE KINDS OF PROGRAMS AND PEOPLE WHO ARE



THE BOARD OF
SUPERVISORS

1 MORE VULNERABLE THAN THEY HAVE BEEN IN RECENT YEARS ARE
2 PROTECTED. THANK YOU, MADAM CHAIR.

3
4 **BARBARA FERRER:** THANK YOU.

5
6 **SUP. HILDA SOLIS:** OKAY, SUPERVISOR HAHN.

7
8 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. WELL, DR. FERRER,
9 THANK YOU FOR YOUR PRESENTATION. I THINK WE'RE ALL SORT OF
10 SAYING THE SAME THINGS. I'M LOOKING OVER MY COMMENTS AND MY
11 QUESTIONS, AND IT'S ALL VERY SIMILAR TO THE PREDICAMENT WE'RE
12 FINDING OURSELVES IN. AND REALLY GOING TO LOOK TO YOU AND
13 FESIA TO SEE HOW WE CONTINUE TO SUPPORT THOSE IN THE COUNTY IN
14 THAT SAFETY NET ROLE. I APPRECIATED YOUR COMMENT THAT YOU SEEK
15 OUT THE VULNERABLE. YOU SEEK OUT THE VULNERABLE. I MEAN, THAT
16 IS SUCH AN INTERESTING ROLE, BUT SO IMPORTANT, BECAUSE, AGAIN,
17 THAT'S WHAT WE DO. I WILL SHARE MY COLLEAGUES' CONCERNS THAT
18 YOUR UNMET NEEDS ARE ABOUT SUPPORTING THE VULNERABLE
19 COMMUNITIES THROUGH THE TRANSGENDER EXPANSIVE, INTERSEX,
20 WELLNESS AND EQUITY INITIATIVES AND DOMESTIC VIOLENCE
21 SERVICES. AND GIVEN WHAT'S TAKING PLACE ACROSS THE COUNTRY, IN
22 WASHINGTON DC, I THINK YOU CAN HEAR THAT WE'RE ALL CONCERNED,
23 WE'RE ALL ANXIOUS, AND WE DIDN'T APPRECIATE WHAT WE HAD, AND
24 THAT'S TYPICAL WHEN YOU STAND TO LOSE IT. BUT I THINK THE
25 RECENT STATEMENTS THAT WE'VE HEARD, PARTICULARLY FROM OUR



THE BOARD OF
SUPERVISORS

1 CONFIRMED US HEALTH AND HUMAN SERVICES SECRETARY, REALLY MAKE
2 ME WORRY FOR THE MILLIONS OF OUR RESIDENTS THAT ARE BEING
3 UNFAIRLY TARGETED, PARTICULARLY OUR LGBTQ+ COMMUNITY. AND I
4 ALSO WORRY ABOUT MAINTAINING THE PROGRESS WE'VE MADE IN L.A.
5 COUNTY DURING THE PANDEMIC AND HOW WE HANDLE COMMUNICABLE
6 DISEASES. SO I'M NOT SAYING ANYTHING THAT YOU DON'T KNOW. I
7 JUST FEEL LIKE THIS IS AN OPPORTUNITY FOR YOU TO KNOW THAT
8 WE'RE LEANING IN WITH YOU IN THIS IN THIS PREDICAMENT. I SEE
9 ONE OF THE-- MY INITIATIVES ABOUT PROVIDING FREE GUN LOCKS IS
10 ALSO PART OF, I THINK, TIER TWO FOR YOUR UNMET NEEDS. AND YET
11 WE KNOW, WE KNOW GUN LOCKS SAVES LIVES, AND THE STATISTIC
12 THAT'S ALWAYS HARD FOR ME TO ACCEPT IS THAT THE NUMBER-ONE
13 KILLER OF OUR KIDS IS THROUGH GUN VIOLENCE. SO THIS IS AN
14 EXACT CORRELATION TO PROTECTING THOSE LIVES. THE OTHER
15 INITIATIVE TO REDUCE MEDICAL DEBT IS ALSO ONE OF YOUR UNMET
16 NEEDS. AND AGAIN, I FEEL LIKE THAT INITIATIVE WAS GOING TO DO
17 MORE TO LIFT UP THE MOST VULNERABLE WHO ARE IN POVERTY AND ARE
18 IN THE BRINK OF HOMELESSNESS. SO IF WE CAN'T CONTINUE THAT, I
19 ALSO AM CONCERNED. SO LET ME JUST SAY, SO IN TERMS OF DOMESTIC
20 VIOLENCE, MY STAFF HAS HEARD FROM SEVERAL OF OUR DOMESTIC
21 VIOLENCE PROVIDERS WHO ARE WORRIED ABOUT CUTS TO THEIR
22 FUNDING. AND THERE WAS A SIGNIFICANT REDUCTION IN THE VICTIMS
23 OF CRIME ACT, VOCA, LAST YEAR. AND I KNOW OUR COMMUNITY
24 PROVIDERS WERE SCRAMBLING TO TRY TO CONTINUE TO SAVE THIS
25 VITAL AND LIFE-SAVING SERVICES THAT THEY WERE PROVIDING TO OUR



THE BOARD OF
SUPERVISORS

1 DV SURVIVORS. BUT AGAIN, A LOT OF WHAT'S HAPPENING COULD
2 JEOPARDIZE THAT. THE FUNDING THAT YOU'RE REQUESTING FOR THE
3 DOMESTIC VIOLENCE SERVICES FOR ALL, IS THAT-- DO YOU THINK
4 THAT'S GOING TO BE ENOUGH FOR ALL OF OUR COMMUNITY'S DOMESTIC
5 VIOLENCE SUPPORT NEEDS? ARE WE CLOSE? WHAT ARE YOU THINKING
6 ABOUT THE FUNDING YOU'RE REQUESTING FOR THAT?

7
8 **BARBARA FERRER:** I THINK WHAT WE DID IS WE LOOKED AT WHO WAS
9 REQUESTING-- THE WAY WE GOT TO THAT NUMBER IS WE LOOKED AT WHO
10 WAS REQUESTING SERVICES AND HAD THOSE SERVICES DENIED BECAUSE
11 THEY WEREN'T ELIGIBLE FOR CALWORKS AND THEN CAME UP WITH WHAT
12 IT WOULD COST IF WE WANTED TO OFFER THE SAME SERVICES WE OFFER
13 TO PEOPLE ELIGIBLE FOR CALWORKS WHO ARE DOMESTIC VIOLENCE
14 SURVIVORS TO THOSE NOT ELIGIBLE. AND THAT'S WHERE THAT NUMBER
15 CAME FROM. DO I THINK IT'S SUFFICIENT IN THE LONG RUN?
16 PROBABLY NOT. I THINK IT'S DEFINITELY AN ACCURATE NUMBER FOR
17 US TO TRY TO GET TO THIS YEAR SO THAT WE CAN AT LEAST BEGIN
18 OFFERING THOSE SERVICES AND THEN SEE IF WE END UP WITH MORE
19 DEMAND THAN WE HAD BEFORE, WHEN I THINK SOME PEOPLE DIDN'T
20 EVEN ASK FOR THE SERVICES, PERHAPS, BECAUSE THEY KNEW THEY
21 WEREN'T GOING TO BE ELIGIBLE. I ALSO WANT TO SAY I THINK THERE
22 MIGHT BE INCREASED DEMAND FOR THAT POOL OF MONEY BECAUSE OF
23 THE FEAR AMONG OUR IMMIGRANT COMMUNITIES AND BECAUSE SOME OF
24 THE IMMIGRANTS IN OUR COMMUNITIES MAY NOT BE ELIGIBLE FOR
25 STATE-SPONSORED PROGRAMS ANY LONGER. SO WITH THAT UNCERTAINTY,



THE BOARD OF
SUPERVISORS

1 THAT NUMBER COULD ALSO GO UP. BUT I THINK WE MADE A REASONABLE
2 REQUEST HERE, THAT IF, IN FACT, WE WERE ABLE TO GET THOSE
3 RESOURCES, IT WOULD MAKE A TREMENDOUS DIFFERENCE AT THE LEVEL
4 OF THE PROVIDER COMMUNITY THAT IS TURNING AWAY PEOPLE WHO ARE
5 ASKING FOR SERVICES AND SUPPORT.

6
7 **SUP. JANICE HAHN:** THANK YOU. AND IN LIGHT OF THIS CHANGING
8 CLIMATE, PARTICULARLY AS IT RELATES TO FEDERAL DOLLARS-- AND
9 OF COURSE, AS YOU SAID, SOME OF OUR STATE DOLLARS ARE IN
10 JEOPARDY BECAUSE THEY ARE FEDERAL PASS-THROUGHS, SO. AND I
11 KNOW HOW-- THIS IS FOR FESIA AND FOR YOU-- HOW DO YOU FEEL
12 THAT WE ARE REALLY DOING A DEEP DIVE ASSESSING WHAT COULD
13 HAVE-- WORST-CASE SCENARIO FOR THE SERVICES THAT WE PROVIDE?
14 DO YOU FEEL LIKE WE ARE OUT IN FRONT OF THIS, OR WE'RE JUST
15 KIND OF WAITING TO SEE WHAT ACTUALLY HAPPENS IF SOME OF THOSE
16 THREATS BECOME REALITY? I KNOW, FESIA, YOU DO BUDGET EXERCISES
17 AS IT RELATES SOMETIMES TO CURTAILMENT, BUT THAT'S MORE
18 DEPENDENT ON LIKE A 218 LAWSUIT, YOU'RE DOING BUDGET EXERCISES
19 WITH OUR DEPARTMENT HEADS, BUT IN THIS DO YOU FEEL LIKE WE'RE
20 AT A POINT WHERE WE SHOULD BE TRIAGING THE SERVICES SO THAT WE
21 ACTUALLY ARE READY FOR SOME SEVERE CUTS IN FUNDING?

22
23 **BARBARA FERRER:** YEAH. I MEAN, I THINK IT'S GOING TO BE HARD TO
24 BE READY. WHAT WE'VE DONE IS, AS I SAID, WE'VE IDENTIFIED
25 EVERY SINGLE GRANT. WE'VE ALSO SHARED A LOT OF THIS



THE BOARD OF
SUPERVISORS

1 INFORMATION WITH THE CEO. THE CEO HAS ASKED US FOR THREE
2 DIFFERENT SCENARIOS. YOU KNOW, IF WE KIND OF LIKE THE WORST
3 SCENARIO WOULD BE WE LOSE ALMOST ALL OF OUR FEDERAL FUNDING.
4 THEN THERE'S SOME SCENARIOS SORT OF MIDWAY, WHICH IS WE GET
5 SOME CUTBACKS IN SOME OF THE PLACES WHERE WE'RE HEARING THE
6 MOST NOISE. AND THEN THERE WOULD BE THE SCENARIO WHERE WE GET
7 MORE PROTECTION. WE STILL GET REDUCTIONS, BUT THEY'RE NOT AS
8 SEVERE. SO WE SENT THAT INFORMATION, I BELIEVE, THIS MORNING
9 ALREADY TO THE CEO, BECAUSE WE ALREADY HAVE A SPREADSHEET ON
10 EVERY SINGLE GRANT, AND WE'VE BEEN OBVIOUSLY MONITORING WITH
11 HELP FROM THE CEO'S OFFICE WHAT'S GOING ON FEDERALLY TO SEE
12 WHERE WE THINK THERE'S THE MOST RISK, BUT I'LL BE HONEST, I
13 MEAN, WE NEED TO GET PREPARED, BUT THERE'S SO MUCH UNCERTAINTY
14 THERE THAT WE ALSO NEED TO REALLY MAKE SURE WE'RE DOING OUR
15 BEST POSSIBLE JOB RIGHT NOW AND DOING A LOT OF EXPLAINING
16 ABOUT WHAT IT IS THAT WE ACTUALLY DO WITH THESE DOLLARS SO
17 THAT IT DOESN'T GO IN A DEEP, DARK HOLE OF, YOU KNOW, THIS IS
18 ALL COVID RESPONSE. ALMOST NONE OF OUR DOLLARS RIGHT NOW-- I'M
19 GOING TO JUST SAY THIS PUBLICLY-- ALMOST NONE OF OUR DOLLARS
20 RIGHT NOW ARE REALLY GOING TO SUPPORT COVID RESPONSE WORK. WE
21 DID A LOT OF COVID RESPONSE WORK AT THE HEIGHT OF THE
22 PANDEMIC. A LOT OF OUR WORK RIGHT NOW IS TO SUPPORT ALL OF THE
23 OTHER COMMUNICABLE DISEASES THAT WE FACE, ALL OF THE OTHER
24 RESPIRATORY THREATS, AND EVERYTHING ELSE THAT IMPACTS THE
25 HEALTH AND WELL-BEING. BUT I THINK WE HAVE TO DO A GOOD JOB.



THE BOARD OF
SUPERVISORS

1 WE HAVE TO SEIZE THIS OPPORTUNITY TO DO A REALLY GOOD JOB
2 EXPLAINING WHAT IT IS WE'RE DOING.

3

4 **SUP. JANICE HAHN:** RIGHT. AND AS IT'S BEEN MENTIONED BY ONE OF
5 MY COLLEAGUES, YOU KNOW, YOU DON'T GET AS MUCH NCC FUNDS, BUT
6 I THINK THERE IS A SENSE THAT, YOU KNOW, AGAIN, FOR PUBLIC
7 HEALTH AND THE CONSEQUENCES THAT COULD BE REALLY DANGEROUS,
8 YOU KNOW, I THINK WE NEED TO LOOK AT HOW WE'RE GOING TO
9 CONTINUE SUPPORTING THESE PUBLIC HEALTH SERVICES IN A COUNTY
10 THE SIZE OF OURS.

11

12 **FESIA DAVENPORT:** SO I THINK EVERYTHING DR. FERRER SAID IS
13 CORRECT. AND I THINK THERE ARE A COUPLE OF THINGS THAT ARE
14 HAPPENING WHICH SHE HAS TOUCHED ON, WHICH IS THIS COUNTY HAS
15 HAD THE BENEFIT OF HEAVY SUBVENTION FROM THE FEDERAL AND STATE
16 DEPARTMENTS, AND PRIOR BOARDS HAVE NOT-- WE HAVE NOT HEAVILY
17 FUNDED DEPARTMENT OF PUBLIC HEALTH WITH NCC. NOW I SAY THAT,
18 BUT LET ME RECOGNIZE THAT THEIR NCC IS ABOUT 300 MILLION, 1.8
19 BILLION DOLLAR BUDGET AND ABOUT 300 MILLION IN NCC. COMPARED
20 TO THEIR OVERALL BUDGET, I RECOGNIZE THAT THAT IS NOT A HUGE
21 AMOUNT, BUT IT IS NOT AN INSIGNIFICANT AMOUNT. THAT'S NUMBER
22 ONE. NUMBER TWO, BECAUSE WE ARE NOW IN THIS POSTURE WHERE THE
23 DEPARTMENT IS NOT HEAVILY NCC FUNDED, WHEN WE HAVE THE FEDERAL
24 BUDGETARY POTENTIAL DISASTER ON THE HORIZON, IT IS INCUMBENT
25 UPON ALL OF THE DEPARTMENTS, PARTICULARLY YOUR HEALTH



THE BOARD OF
SUPERVISORS

1 DEPARTMENTS THAT RECEIVE A LOT OF FEDERAL FUNDING, TO BE AHEAD
2 OF, YOU KNOW, WHAT IS TO COME. AND I THINK THEY HAVE BEEN
3 DOING THAT SINCE-- I DON'T THINK THAT FOLKS WAITED UNTIL A
4 CHANGE IN FEDERAL ADMINISTRATION TO START LOOKING AT POTENTIAL
5 IMPACTS TO THE BUDGET. AND THEN THE LAST PART I WILL SAY IS
6 EVEN IF THERE ARE KNOWN POTENTIAL IMPACTS BECAUSE OF THE PRIOR
7 FEDERAL ADMINISTRATION, THE FIRST TERM, SO WE SORT OF HAVE A
8 PLAYBOOK FROM THE FIRST TIME, EVEN IF WE KNOW THAT, WE ALSO
9 SHOULD EXPECT ADDITIONAL IMPACTS THAT WE DIDN'T SEE IN THE
10 PRIOR ADMINISTRATION. I SAY ALL THAT TO SAY, DEPENDING ON THE
11 NATURE AND THE SCALE AND THE SCOPE WITH ALL THE BUDGETARY
12 PRESSURES, JUST FOR RECOMMENDED BUDGET ALONE, WE HAVE ABOUT
13 \$1.2 BILLION IN REQUESTS. JUST FOR RECOMMEND ALMOST A THOUSAND
14 SEPARATE REQUESTS TOTALING \$1.2 BILLION IN ADDITION TO THE
15 BUDGETARY PRESSURES. SO WE'RE MINDFUL, SUPERVISOR, OF THE NEED
16 TO INFUSE NCC FUNDING WHERE IT IS NEEDED MOST. AND I THINK ALL
17 OF THAT, YOU KNOW, ADDS UP TO IT IS VERY DIFFICULT, AND IT
18 WILL BE A VERY DIFFICULT PROCESS.

19
20 **SUP. JANICE HAHN:** RIGHT. I DON'T THINK ANYBODY'S SAYING IT'S
21 NOT DIFFICULT.

22
23 **BARBARA FERRER:** AND I THINK--YOU KNOW, I REALLY APPRECIATED
24 FESIA'S RESPONSE, AND I REALLY APPRECIATE, SUPERVISOR HAHN,
25 THE ATTENTION TO THIS ISSUE. IT IS GOING TO BE ABOUT



THE BOARD OF
SUPERVISORS

1 PRIORITIZING. WE'LL BE DOING WORK INTERNALLY. WE'LL BE DOING
2 WORK WITH OUR STAKEHOLDERS, BECAUSE, YOU KNOW, THE COMMUNITY
3 REALLY NEEDS TO BE BROUGHT INTO ANY BIG DECISIONS IF WE LOSE A
4 LOT OF SUPPORT ABOUT THAT PRIORITIZING. SO WE'RE FIGURING OUT
5 AN INTERNAL PROCESS, WE'RE FIGURING OUT A PROCESS TO BRING IN
6 OUR COMMUNITY PARTNERS, BECAUSE AS I SAID, YOU KNOW, THE VAST
7 MAJORITY OF OUR DOLLARS ACTUALLY GO OUT TO OUR COMMUNITY
8 PARTNERS, OUR FEDERAL DOLLARS. SO THE IMPACT ACROSS THE
9 COUNTY - -

10

11 **FESIA DAVENPORT:** INCLUDING THE MOTIONS. YOU WOULD HAVE TO
12 INCLUDE LIKE MOTIONS AND OTHER INITIATIVES IN THE PROCESS.

13

14 **BARBARA FERRER:** RIGHT, AND WHAT WE REALLY HAVE TO DO IS SAY,
15 YOU KNOW, HERE ARE CORE PUBLIC HEALTH FUNCTIONS NO LONGER
16 GETTING FUNDED. WHAT FUNDING NEEDS TO SHIFT TO COVER THAT?

17

18 **SUP. JANICE HAHN:** AND THEN I THINK ABOUT, YOU KNOW, AN
19 OUTBREAK OF SOMETHING. YOU KNOW, I'M FOLLOWING THE MEASLES IN
20 WEST TEXAS, AND I'M SURE YOU ARE TOO.

21

22 **BARBARA FERRER:** YES.

23

24 **SUP. JANICE HAHN:** AND I THINK ABOUT-- YOU KNOW, AND I THINK
25 WHAT'S GOING TO BE FASCINATING IS WE MAY BE PITTING PUBLIC



THE BOARD OF
SUPERVISORS

1 HEALTH AGAINST OUR ABILITY TO GET TRANSPORTATION DOLLARS OVER
2 AT METRO, BECAUSE THERE HAS BEEN A MEMO BY THE SECRETARY OF
3 TRANSPORTATION THAT SAYS THEY WILL NOT GIVE TRANSPORTATION
4 DOLLARS TO JURISDICTIONS THAT MANDATE MASKS OR VACCINES, NOT
5 THAT THAT HAS ANYTHING TO DO WITH TRANSPORTATION DOLLARS. BUT
6 IT'LL BE INTERESTING TO SEE HOW WE NAVIGATE WHAT OUR EXPERTS
7 ARE TELLING US IN TERMS OF PROTECTING A PUBLIC FROM A MAJOR
8 OUTBREAK OF SOMETHING AND VERSUS WHETHER OR NOT WE'LL BE ABLE
9 TO GET HELP FROM THE FEDERAL GOVERNMENT TO BUILD
10 TRANSPORTATION PROJECTS. SO IT'LL BE VERY INTERESTING TO
11 NAVIGATE. THANK YOU, DR. FERRER.

12
13 **BARBARA FERRER:** THANK YOU SO MUCH.

14
15 **SUP. HILDA SOLIS:** DR. FERRER, BOY. THIS WAS PROBABLY THE MOST
16 IMPORTANT DISCUSSION WE'RE HAVING HERE TODAY SURROUNDING
17 PUBLIC HEALTH, AND I AGREE WITH EVERYTHING MY COLLEAGUES HAVE
18 BEEN SAYING, BUT I DO THINK THAT THERE'S SOME SILVER LINING
19 HERE, TOO, BECAUSE YOU HAVE REALLY DONE SOME GOOD WORK, I
20 KNOW, WITH HELPING US CURB THE SUBSTANCE USE DISORDER SERVICES
21 AND HELPING US IN THOSE TARGETED AREAS. AND I CAN SPEAK FOR
22 MYSELF, SKID ROW AND MACARTHUR PARK, AND I'M HAPPY THAT YOU'RE
23 ABLE TO USE THE SAPC MONEY AND OTHER ASSETS THERE, BECAUSE
24 THAT'S NOT JUST A COUNTY ISSUE, IT'S A CITY ISSUE, AND I KNOW
25 I'VE HAD MANY CONVERSATIONS WITH THE CITY COUNCIL PEOPLE THAT



THE BOARD OF
SUPERVISORS

1 REPRESENT THAT AREA AND THE MAYOR, AND IT'S ABOUT GETTING OUR
2 HANDS AROUND IT. AND I THINK THAT IT'S GOING TO REQUIRE,
3 OBVIOUSLY, MORE THAN JUST YOUR DEPARTMENT. I THINK ALSO
4 DEPARTMENT OF HEALTH SERVICES CAN LEND A HAND AS WELL AS
5 MENTAL HEALTH, BECAUSE WE'RE STILL TALKING ABOUT JUST ABOUT
6 THE SAME POPULATION. SO THERE HAVE-- THERE HAS TO BE A WAY I
7 THINK OF THREADING THIS, YOU KNOW, AND CREATING AN URGENCY TO
8 BE SELF-SUSTAINING WITHIN OURSELVES, WHATEVER THAT MIGHT BE. I
9 GET IT THAT THE FEDERAL AND STATE RIGHT NOW ARE UNDER SIEGE,
10 AND I'M REALLY SURPRISED, THOUGH, THAT PEOPLE-- THAT WE'RE NOT
11 REALLY SOUNDING THE ALARM A LOT LOUDER, BECAUSE IF 75% OF YOUR
12 BUDGET CAN BE WIPE OUT IN A MATTER OF A MONTH OR TWO MONTHS
13 AS PEOPLE IN-- I DON'T WANT TO SAY SACRAMENTO-- BUT THE IMPACT
14 WILL FALL ON THEM AS WELL AND THEN TO US, THAT WE NEED TO LET
15 OUR ELECTED OFFICIALS, OUR DELEGATION, OUR CONGRESSIONAL AS
16 WELL AS OUR STATE AND OUR GOVERNOR AND WOULD URGE YOU AS YOU
17 ALWAYS DO GO UP AND TALK DIRECTLY TO FOLKS REGARDING THE
18 IMPACT. AND I'M EVEN MORE-- I'M EQUALLY CONCERNED, TOO, ABOUT
19 OUR CLINICS, BECAUSE THEY DO RELY ON YOU FOR GRANTS, WHETHER
20 IT'S HIV AND AIDS AND ALL THE OTHER THINGS THAT YOU DO. THE--
21 WHAT WAS IT? THE 1600 YOU SAID THAT MIGHT BE ELIMINATED TIMES
22 HOW MANY OTHER CLINICS THAT WILL ALSO RELEASE STAFF AND OTHER
23 FOLKS THAT ARE AFFILIATED WITH YOUR WORK, DV AS WELL. SO WE'RE
24 TALKING ABOUT A MAJOR REDUCTION IN WORKFORCE NOT JUST IN OUR
25 COUNTY EMPLOYEES, BUT ALSO WITH THE ECONOMY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

1 COUNTY. AND IT WOULD BE GREAT IF SOMEHOW OUR FORECASTERS,
2 WHETHER THAT'S US, CEO, WORKING WITH OUR DEPARTMENTS TO FIGURE
3 OUT WHAT THAT REALLY LOOKS LIKE SO WE HAVE A STRONG, UNIFIED
4 MESSAGE TO TALK ABOUT WHAT THE IMPACTS ARE GOING TO BE,
5 BECAUSE I HAVEN'T REALLY SEEN THAT ASSESSMENT, AND I CONCUR
6 WITH SUPERVISOR HAHN THAT WE NEED TO HAVE THAT INFORMATION.
7 THAT MAKES A VERY COMPELLING ARGUMENT TO KNOW EXACTLY HOW MANY
8 PEOPLE ARE GOING TO LOSE THEIR JOBS AND WHAT THAT MEANS IN
9 TERMS OF LOSS OF SERVICE OVERALL. BUT I THINK THOSE ARE REALLY
10 CRITICAL. I WANTED TO ASK YOU, TOO, IF YOU'VE BEEN WORKING OR
11 REACHING OUT WITH MANAGED CARE PLANS. ALSO CAN YOU TALK A
12 LITTLE BIT ABOUT THAT?

13
14 **BARBARA FERRER:** SURE, AND ONE THING I WANT TO NOTE IS THAT I
15 DIDN'T TALK ABOUT IT, BUT I KNOW BECAUSE I KNOW DR. GHALY IS
16 GOING TO TALK ABOUT IT IS SOME OF OUR PROGRAMS, SUBSTANCE
17 ABUSE PREVENTION AND CONTROL SERVICES IN PARTICULAR, RELY
18 HEAVILY ON MEDI-CAL DOLLARS. SO WE HAVEN'T EVEN TALKED ABOUT
19 THE FACT THAT YOU KNOW WE HAVE NO NCC ANYWHERE IN THAT SYSTEM,
20 BECAUSE WE'VE DONE A, YOU KNOW, DR. TSAI HAS DONE A BRILLIANT
21 JOB BEING ABLE TO CREATE A NETWORK THAT RELIES HEAVILY ON
22 MEDI-CAL DOLLARS, AND BECAUSE WE HAVE A BLOCK GRANT THAT WE
23 GET FROM THE FEDERAL GOVERNMENT THAT HELPS US WITH COSTS NOT
24 COVERED BY MEDI-CAL. SO AGAIN, AND I KNOW DR. GHALY WILL TALK
25 A LOT ABOUT MEDI-CAL, BUT WE, TOO, RUN A RISK IF THERE ARE



THE BOARD OF
SUPERVISORS

1 DRAMATIC REDUCTIONS IN MEDI-CAL REIMBURSEMENTS FOR THE
2 SERVICES THAT WE'RE PROVIDING THAT ARE MEDICALLY-ORIENTED
3 SERVICES, OUR SERVICES AT OUR CLINICS, OUR VACCINATION
4 SERVICES, ALL OF THOSE, WHICH GETS TO YOUR QUESTION ABOUT THE
5 MANAGED CARE PLANS. WE HAVE, I BELIEVE, SIGNED AGREEMENTS WITH
6 THREE MANAGED CARE PLANS, AND WE'RE WORKING ON THE OTHERS, BUT
7 THE THREE LARGEST THAT SERVE MEDI-CAL PATIENTS TO GET SOME
8 REIMBURSEMENT FOR SOME OF OUR SERVICES. SO WE DO EVERYTHING WE
9 CAN. WE DO EVERYTHING WE CAN TO-- IT'S TAKEN A YEAR TO GET
10 CONTRACTS. SO IT'S JUST A LOT OF, YOU KNOW, SORT OF LEGAL
11 LANGUAGE BACK AND FORTH. BUT WE DO HAVE THOSE CONTRACTS, AND
12 WE'VE BEEN VERY AGGRESSIVE ABOUT TRYING TO IDENTIFY
13 OPPORTUNITIES FOR CLAIMING AND RELATIONSHIPS WITH THE MEDI-CAL
14 PROVI-- YOU KNOW, THE MEDI-CAL PROVIDERS AND THE MANAGED
15 HEALTHCARE PLANS ABOUT WHERE WE AS PUBLIC HEALTH PROVIDE A
16 SERVICE THAT SHOULD BE REIMBURSABLE THAT WE FIGURE OUT HOW WE
17 CAN GET REIMBURSED FOR THAT SERVICE. THE DOULA HUB IS ANOTHER
18 EXAMPLE WHERE WE'VE JUST DONE A LOT OF WORK TO TRY TO DRAW
19 DOWN INSURANCE TO HELP SUBSIDIZE THE COST OF SERVICES.

20
21 **SUP. HILDA SOLIS:** WELL, THERE'S NO DOUBT THAT THE WORK THAT
22 YOU'VE BEEN DOING OVER THE LAST FEW YEARS HERE HAS REALLY BEEN
23 A GROUND-- JUST HOW COULD I SAY? IT'S JUST INCREDIBLE, BECAUSE
24 WE'RE PROBABLY ONE OF THE MORE PROGRESSIVELY-LED DEPARTMENT OF
25 PUBLIC HEALTH THAT IS REALLY ON TOP AND UNDERSTANDS AND



THE BOARD OF
SUPERVISORS

1 LISTENS, AND THAT'S WHAT I THINK THE BEAUTY OF YOUR OPERATION
2 HAS BEEN IS THAT YOU LISTEN AND YOU DON'T JUST TALK IT BUT YOU
3 GO OUT THERE AND YOU INVESTIGATE, AND YOU MAKE THESE THINGS
4 HAPPEN. AND I'LL NEVER FORGET WHEN WE GOT INVOLVED WITH EXIDE
5 THAT YOU WERE ABLE TO COLLECTIVELY AMASS 1,200 PEOPLE TO GO
6 OUT AND WALK IN THE FIELD AND TALK TO PEOPLE WHO DON'T
7 NORMALLY GET SPOKEN TO OR ARE AFRAID TO TALK TO A GOVERNMENT
8 OFFICIAL. AND YOU DID THAT REPEATEDLY THERE. YOU DID IT ALSO
9 IN, IT WAS AVOCADO HEIGHTS WITH QUEMETCO, AND I APPRECIATE
10 THAT. AND THOSE ARE THE THINGS THAT I BELIEVE OUR COMMUNITY
11 ISN'T FULLY AWARE OF. SO YOU GOTTA THINK ABOUT HOW WE'RE GOING
12 TO MESSAGE THAT AND PUT THAT FORWARD. AND I'M SURE THIS BOARD,
13 I KNOW I'LL BE THERE TO HELP, BECAUSE THE IMPACT IS JUST GOING
14 TO BE PROFOUND, ESPECIALLY WITH OUR CHILDREN, MIXED FAMILIES,
15 BUT MORE IMPORTANTLY, THE ELDERLY AND OUR CHILDREN, AND
16 THEY'RE GOING TO SUFFER. AND I THINK WE REALLY HAVE TO BE
17 CLEAR ON THAT. BUT ANYWAY, I REALLY APPRECIATE ALL OF YOU AND
18 ALL THE FOLKS THAT WORK WITH YOU. I HOPE THAT WE CAN-- WHEN WE
19 COME BACK AGAIN SOON, THAT WE'LL HAVE SOME KIND OF A STRATEGY
20 AND AN ACTION PLAN SO THAT AS WE GO UP TO SACRAMENTO AS WELL,
21 THAT WE ARE ALSO LETTING PEOPLE KNOW WHAT THE REAL FACTS ARE
22 AND HOW WE CAN HELP TRY TO PREVENT THE HEMORRHAGING. SO THANK
23 YOU VERY MUCH FOR YOUR PRESENTATION.

24
25 **BARBARA FERRER:** THANK YOU VERY MUCH FOR HAVING US AND FOR ALL



THE BOARD OF
SUPERVISORS

1 YOUR SUPPORT AS A BOARD. I MUCH APPRECIATE IT, AND I HAVE AN
2 AMAZING TEAM.

3

4 **SUP. HILDA SOLIS:** THANK YOU. THANK YOU. VERY SOBERING NEWS.
5 OKAY. NEXT WE HAVE DR. GALLEY DEPARTMENT OF HEALTH SERVICES
6 THAT'S GOING TO BE COMING UP. I HOPE IT'S GOOD NEWS. GOOD
7 AFTERNOON.

8

9 **CHRISTINA GHALY:** GOOD AFTERNOON. THANK YOU, SUPERVISORS, AND
10 THANKS TO THE PUBLIC AND THOSE WHO ARE LISTENING IN. I'M
11 CHRISTINA GHALY. I'M THE DIRECTOR OF THE DEPARTMENT OF HEALTH
12 SERVICES. I'M ACCOMPANIED TODAY BY ALLAN WECKER, OUR CHIEF
13 FINANCIAL OFFICER FOR DHS, AND FERRIS LING, OUR ASSOCIATE
14 CHIEF FINANCIAL OFFICER FOR DHS. WE HAVE A COUPLE OF OTHER
15 INDIVIDUALS FROM DHS WHO ARE HERE AS WELL, DEPENDING ON YOUR
16 QUESTIONS, ACCOMPANIED ALSO BY ELIZABETH JACOBY, OUR
17 ADMINISTRATIVE DEPUTY; TIM BELAVICH, OUR DIRECTOR OF
18 CORRECTIONAL HEALTH SERVICES; AND CLEMENS HONG, WHO LEADS OUR
19 COMMUNITY PROGRAMS, INCLUDING HOUSING FOR HEALTH AND THE
20 OFFICE OF DIVERSION AND REENTRY AND OUR HARM REDUCTION
21 SERVICES. THANKS FOR THE OPPORTUNITY TO GO THROUGH THE
22 DEPARTMENT'S BUDGET REQUESTS. AS YOU ARE AWARE, DHS'S WORK
23 SPANS A LARGE SCOPE OF SERVICES THAT ARE HEALTH RELATED. THAT
24 INCLUDES OPERATIONS OF THE FOUR COUNTY PUBLIC HOSPITALS AND 24
25 CLINICS, OPERATION OF CORRECTIONAL HEALTH SERVICES, AS WELL AS



THE BOARD OF
SUPERVISORS

1 PROVISION OF HEALTH SERVICES TO THE YOUTH IN THE CAMPS AND THE
2 HALLS OPERATED BY PROBATION. WE OPERATE THE HOUSING FOR HEALTH
3 UNIT, THE OFFICE OF DIVERSION AND REENTRY, HARM REDUCTION
4 SERVICES, WHICH ARE ALSO PART OF COMMUNITY PROGRAMS, AND ALSO
5 THE LOCAL EMS AGENCY. OUR BUDGET REQUESTS SPAN ALL OF THOSE
6 DIFFERENT UNITS. FOR THE RECOMMENDED BUDGET, DHS'S HIGHEST
7 REQUESTS, HIGHEST PRIORITY REQUESTS, ARE THOSE RELATED TO THE
8 FUNDING NEEDS FOR OUR CORRECTIONAL HEALTH SERVICES. THE FIRST
9 ONE THAT'S DETAILED ON THE SLIDE IS A REQUEST FOR \$42 MILLION
10 IN ONGOING FUNDING THAT IS NEEDED TO RIGHT-SIZE THE BUDGET
11 WITHIN CHS. CHS OPERATES WITH A STRUCTURAL DEFICIT. THAT
12 DEFICIT EXISTS FOR A VARIETY OF REASONS. AND AS WE'VE BEEN
13 ABLE TO SUCCESSFULLY INCREASE HIRING IN THE JAILS, THAT'S LED
14 TO PRESSURE ON THE OVERALL BUDGET AS WE'VE BEEN UNABLE TO
15 SUBSIDIZE THE SNS PORTION OF OUR BUDGET DUE TO THE FACT THAT
16 WE NO LONGER HAVE A SURPLUS ON THE SNEB PORTION. AND THE
17 DEFICIT ON CHS IS DUE TO A VARIETY OF THINGS, BUT A COUPLE OF
18 HUGE COMPONENTS ARE UNDERFUNDED PHARMACEUTICAL COSTS,
19 UNDERFUNDING OF POST-BOOK CLAIMS, AND UNDERFUNDING OF
20 REGISTRY. THE SECOND AND THIRD PRIORITIES HERE ARE ALSO
21 RELATED TO CORRECTIONAL HEALTH SERVICES. THERE'S A VARIETY OF
22 PROGRAMMATIC STAFFING NEEDS THAT INCLUDES ADDITIONAL
23 PSYCHIATRIC SERVICES IN THE INMATE RECEPTION CENTER, THE
24 EXPANSION OF OUTPATIENT AND CASE MANAGEMENT SERVICES, AS WELL
25 AS ADDITIONAL PHARMACEUTICAL FUNDING THAT'S NEEDED TO SUPPORT



THE BOARD OF
SUPERVISORS

1 THE EXPANSION OF TREATMENT FOR INDIVIDUALS WITH OPIOID USE
2 DISORDER AND ALSO WITH HEPATITIS C. AND THOSE ARE DETAILED IN
3 ROWS TWO AND THREE WITH A REQUEST FOR \$17 MILLION ONGOING FOR
4 EACH. THE FOURTH ROW IS A REQUEST FROM THE OFFICE OF DIVERSION
5 AND REENTRY FOR ONGOING NEEDS FOR STAFFING. THE \$16 MILLION
6 THAT'S LISTED THERE IS FULLY OFFSET WITH REVENUE. THE VAST
7 MAJORITY OF THAT \$16 MILLION IS FOR FUNDING ASSOCIATED WITH
8 OUR FELONY IST GRANT THAT WE HAVE AS PART OF THE STATE, AND
9 THIS IS FOR AN EXPANSION AND CONTINUED OPERATION OF THAT GRANT
10 AS WELL AS A CONTRACT CONVERSION FOR TWO POSITIONS RELATED TO
11 EXPANSION OF OUR HARM REDUCTION SERVICES. FOR THE FIFTH ROW,
12 WHICH COVERS DHS'S HOSPITALS AND CLINICS, THERE'S A VARIETY OF
13 PROGRAMMATIC STAFFING NEEDS. THE MAJORITY OF THOSE FALL INTO
14 TWO CATEGORIES. ONE IS FOR ADDITIONAL STAFFING OF 33 POSITIONS
15 FOR OUR CANCER NAVIGATION PROGRAM. WE'VE PREVIOUSLY
16 IMPLEMENTED CANCER NAVIGATION IN THE PAST FOR A VARIETY OF
17 CANCERS, BUT WE'RE SEEKING TO EXPAND IT FURTHER FOR A NUMBER
18 OF SPECIALTY CLINICS THAT DON'T CURRENTLY HAVE ADEQUATE
19 STAFFING. AND THE SECOND AREA FOR PROGRAMMATIC STAFFING NEEDS
20 IS FOR ADDITIONAL COUNTY PHYSICIANS FROM THE INSOURCING OF
21 PORTIONS OF OUR CONTRACT CURRENTLY WITH THE UNIVERSITY OF
22 SOUTHERN CALIFORNIA FOR OUR SERVICES AT L.A. GENERAL. ROWS SIX
23 AND SEVEN ARE REVENUE ADJUSTMENTS, BUDGET ADJUSTMENTS, AND
24 MINISTERIAL CHANGES. NEXT SLIDE, PLEASE. FOR THE DEPARTMENT'S
25 UNMET NEED, THE MOST CRITICAL OF OUR UNMET NEED IS FOR FURTHER



THE BOARD OF
SUPERVISORS

1 EXPANSION OF SERVICES WITHIN THE OFFICE OF DIVERSION AND
2 REENTRY. THE SERVICES THAT ARE INCLUDED HERE INCLUDE EXPANSION
3 OF OUR ODR HOUSING SLOTS. THAT'S \$29 MILLION THAT'S NEEDED IN
4 ONGOING FUNDING FOR EXPANSION OF THOSE SLOTS. THERE'S ALSO
5 REQUESTS THAT ARE INCLUDED HERE FOR HARM REDUCTION SERVICES
6 AND DROP-IN CENTERS, EXPANSION OF OUR HEALTH HUBS, OVERDOSE
7 EDUCATION AND NALOXONE DISTRIBUTION AS PART OF OUR HARM
8 REDUCTION WORK FOR SERVICES THAT TAKE PLACE WITHIN SKID ROW
9 AND MACARTHUR PARK. OUR TIER TWO PRIORITY UNMET NEEDS, SECOND
10 AND THIRD ROWS HERE ARE FOR CORRECTIONAL HEALTH SERVICES.
11 AGAIN, THESE ARE FOR ADDITIONAL PROGRAMMATIC STAFFING FOR
12 THINGS SUCH AS EXPANSION OF OUR PRIMARY CARE STAFFING MODEL,
13 EXPANSION OF UNIVERSAL TESTING AND SCREENING AND VACCINATION
14 FOR INDIVIDUALS CARED FOR WITHIN THE JAIL, EXPANSION OF
15 RADIOLOGY AND URGENT CARE SERVICES, AND OTHER SERVICES WITHIN
16 THE JAIL. AND THEN THE FOURTH LINE HERE IS FOR EXPANSION OF
17 HARM REDUCTION SERVICES WITHIN OUR HARM REDUCTION UNIT. COULD
18 YOU GO TO THE NEXT SLIDE, PLEASE? I THINK THE-- TAKING A STEP
19 BACK AND CERTAINLY AFTER LISTENING TO DR. FERRER'S PREVIOUS
20 PRESENTATION, REALLY I THINK THE ELEPHANT IN THE ROOM IS THE
21 CHALLENGE FOR THE DEPARTMENT AND FOR PUBLIC HEALTH SYSTEMS
22 ACROSS THE NATION AS WELL AS PRIVATE HEALTH PROVIDERS DUE TO
23 THE UNCERTAINTY WITH RESPECT TO MEDI-CAL OR MEDICAID ON THE
24 FEDERAL LEVEL AS A RESULT OF THE NEW FEDERAL ADMINISTRATION.
25 AT THIS POINT WE ARE UNABLE TO QUANTIFY WHAT THE EXACT IMPACT



THE BOARD OF
SUPERVISORS

1 WILL BE ON THE DEPARTMENT. WE ARE SUBJECT TO THE REGULATORY
2 OVERSIGHT OF BOTH THE STATE AS WELL AS CMS, THE CENTERS FOR
3 MEDICARE AND MEDICAID SERVICES, AND WE'RE AWAITING THEIR
4 RULEMAKING TO BE ABLE TO COME FORWARD WITH WHAT THE SPECIFIC
5 CHANGES WILL BE ON THE CMS SIDE AND ALSO AS A RESULT OF WHAT
6 THE FEDERAL GOVERNMENT ON THE LEGISLATIVE SIDE DOES WITH
7 MEDICAID FUNDING. I WILL SAY, THOUGH, THAT THERE ARE A VARIETY
8 OF WAYS IN WHICH THOSE CUTS COULD TAKE PLACE. THERE'S A
9 VARIETY OF TECHNICAL MECHANISMS WHERE THOSE CUTS COULD TAKE
10 PLACE. AND AS A RESULT, IT'S REALLY DIFFICULT TO PROJECT WHAT
11 EXACTLY THEY MIGHT BE, BUT THEY COULD BE IMMENSE IN NATURE. IN
12 LISTENING TO DR. FERRER SPEAK, WE'RE IN A VERY SIMILAR
13 SITUATION AS THE DEPARTMENT OF PUBLIC HEALTH. WE RECEIVE THE
14 MAJORITY OF OUR FUNDING THROUGH STATE AND FEDERAL FUNDING
15 STREAMS, AND WE ARE EXTREMELY AT RISK OF HAVING TO IMPLEMENT
16 SERVICE LINE CUTS OR FACILITY CLOSURES IF ALL OF THOSE
17 DIFFERENT CUTS COME TO BEAR. THE SECOND ITEM THAT'S LISTED
18 HERE, WHICH IS RELATED TO THIS-- TO THE FIRST ITEM, IS BECAUSE
19 OF OUR LOW VOLUME OF COMMERCIAL-INSURED PATIENTS. SO FOR
20 PRIVATE HOSPITALS, OFTENTIMES WHAT YOU MIGHT BE FAMILIAR WITH
21 IS THAT PRIVATE HOSPITALS SEE A LARGER PORTION OF COMMERCIAL
22 OR MEDICARE PATIENTS. AND BECAUSE OF THAT, THEY HAVE THE
23 ABILITY TO CROSS-SUBSIDIZE DIFFERENT REVENUE STREAMS WHERE DHS
24 DOESN'T HAVE THE SAME ABILITY TO BE ABLE TO DO THAT. TO MANAGE
25 BOTH OF THOSE RISKS, WHICH REALLY COME IN TOGETHER-- WELL, LET



THE BOARD OF
SUPERVISORS

1 ME COVER THE THIRD RISK. THE THIRD RISK IS RELATED TO THE
2 NECESSARY RENEWAL OF OUR WAIVER. OUR CURRENT MEDICAID WAIVER
3 EXPIRES AT THE END OF 2026 AND WILL REQUIRE FEDERAL APPROVAL
4 FOR CONTINUATION. THAT WAIVER INCLUDES BOTH OUR GLOBAL PAYMENT
5 PROGRAM AS WELL AS WHAT YOU KNOW AS CALAIM OR MOST OF THE
6 COMPONENTS OF CALAIM. SO IN TOTAL AND LOOKING AT SOME OF THOSE
7 RISKS, THE DEPARTMENT HAS ALREADY PUT IN PLACE A NUMBER OF
8 EFFORTS WHEREVER POSSIBLE TO BE ABLE TO BRING IN ADDITIONAL
9 REVENUE STREAMS, AND WE'RE WORKING CLOSELY WITH OUR STATE
10 PARTNERS ON THAT. WE'RE ALSO LOOKING REALLY CLOSELY AT OUR
11 INTERNAL OPERATIONS. WE'RE LOOKING AT JUST DOUBLE CHECKING THE
12 EXPENDITURES THAT WE MAKE ON A DAILY BASIS. PROJECTS, CAPITAL
13 PROJECTS THAT WE'VE PLANNED, RADIOLOGY EXPENDITURES THAT WE
14 HAVE PLANNED, DEFERRED MAINTENANCE PROJECTS THAT WE HAVE
15 PLANNED, AND REALLY QUESTIONING DOES THAT NEED TO BE DONE?
16 DOES THAT NEED TO BE DONE NOW? ARE THERE OTHER WAYS TO
17 APPROACH THE PROJECT? WE'LL CONTINUE TO DO THAT AS WELL AS
18 LOOKING AT OTHER EFFICIENCY MEASURES THAT WE COULD TAKE IN THE
19 FUTURE. THE FOURTH BUDGET PRESSURE IS RELATED TO MY PREVIOUS
20 COMMENTS ON THE ONGOING STRUCTURAL DEFICIT WITHIN CHS. WE ARE
21 WORKING VERY CLOSELY WITH OUR PARTNERS AND THE CEO AND
22 OBVIOUSLY WITH THE SHERIFF'S DEPARTMENT TO ADDRESS THE ONGOING
23 STRUCTURAL DEFICIT THERE, AND WE'RE LOOKING FORWARD TO HOPING
24 TO RESOLVE THAT WHILE CONTINUING TO PROVIDE THE HIGH QUALITY
25 CARE THAT'S NEEDED. AND FINALLY, THE OTHER BUDGET PRESSURE AND



THE BOARD OF
SUPERVISORS

1 CHALLENGE RELATES TO THE SERVICES THAT ARE PROVIDED WITHIN
2 COMMUNITY PROGRAMS. THOSE UNITS, THE HARM REDUCTION UNIT, THE
3 OFFICE OF DIVERSION AND REENTRY, AND HOUSING FOR HEALTH,
4 THEY'RE REALLY PART AND PARCEL OF A LOT OF WHAT THE COUNTY'S
5 STRATEGIES ARE ABOUT FOR THE PEH MISSION AND FOR THE CARE
6 FIRST, JAILS LAST MISSION, AND WE WANT TO BE PART OF THAT, BUT
7 WE KNOW THAT ADDITIONAL FUNDING IS NEEDED TO BE ABLE TO FULLY
8 IMPLEMENT THOSE PROGRAMS. I WOULD BE HAPPY TO ANSWER ANY
9 QUESTIONS YOU HAVE. I WOULD LOVE TO SAY THAT I HAD HAPPIER
10 NEWS IN TERMS OF THE FEDERAL BUDGET FRONT, BUT UNFORTUNATELY,
11 THERE'S JUST SO MUCH UNCERTAINTY AT THIS TIME.

12
13 **SUP. HOLLY J. MITCHELL:** IS THE GPP FEDERAL? IT SAYS EXTERNAL,
14 BUT I'M JUST NOT SURE.

15
16 >> CHRISTINA GHALY: YES.

17
18 **SUP. HILDA SOLIS:** OKAY, LET'S START WITH SUPERVISOR HORVATH.

19
20 **SUP. LINDSEY HORVATH:** THANK YOU. IT'S AN UNDERSTATEMENT TO SAY
21 THAT UNCERTAINTY REMAINS WITH REGARD TO OUR FEDERAL BUDGET
22 IMPACTS. SO I WILL ALSO ASK YOU AS I ASKED DPH, ARE YOU
23 PREPARED TO BE ABLE TO INFORM US QUICKLY IF SOMETHING HAPPENS
24 AND YOU FEEL THAT IMPACT QUICKLY? I'M VERY CLEAR THAT WE'RE
25 WATCHING HOW SOME OF THESE TARGETED SERVICES MIGHT BE CUT FROM



THE BOARD OF
SUPERVISORS

1 A FEDERAL PERSPECTIVE. I'M ESPECIALLY THINKING ABOUT GENDER-
2 AFFIRMING CARE, REPRODUCTIVE HEALTH CARE. SO WHAT IS-- HOW ARE
3 WE SITUATED TO ADDRESS THAT IN REAL TIME SHOULD THAT FUNDING
4 GO AWAY AND MAKE SURE THAT WE'RE ABLE TO PROVIDE SERVICE?

5
6 >> CHRISTINA GHALY: THANKS SUPERVISOR. AS OF TODAY, THERE'S
7 BEEN NO REQUIREMENT THAT WE CHANGE ANY OF OUR SERVICES TO
8 DATE. DEPENDING ON THE SET OF ACTIONS THAT THE FEDERAL
9 GOVERNMENT TAKES, IT'S POSSIBLE THAT THAT COULD CHANGE IN THE
10 FUTURE. IT'S POSSIBLE THAT THE FEDERAL GOVERNMENT WOULD NOT
11 JUST MAKE CUTS TO CERTAIN PROGRAMS, BUT THAT THEY WOULD
12 PRECLUDE PARTICIPATION IN THE FEDERAL MEDICAID AND MEDICARE
13 PROGRAM IF THOSE SERVICES CONTINUE. SO WE WILL HAVE TO WAIT
14 AND SEE WHAT SPECIFIC GUIDANCE AND RULES THE FEDERAL
15 GOVERNMENT PUTS FORWARD. AND THEN BASED ON WHAT THOSE RULES
16 ARE, WHEN CMS MAKES RULES, THEY PUT FORWARD PRELIMINARY RULES
17 FOR PUBLIC COMMENT. AND THEN THERE'S TYPICALLY A 30 PLUS OR
18 MINUS COMMENT-- DAYS OF COMMENT, BEFORE THEY COME OUT WITH A
19 FINAL RULE. WE WILL EDUCATE VARIOUS STAKEHOLDERS AND CERTAINLY
20 COMMUNICATE WITH YOUR BOARD ABOUT WHAT THOSE PRELIMINARY RULES
21 ARE, HOW WE'RE THINKING ABOUT EITHER MANAGING OR MAKING
22 CHANGES IF THAT'S NEEDED AS A RESULT OF THOSE RULES BEFORE WE
23 IMPLEMENT ANY CHANGES. BUT I THINK AT THIS POINT, THERE ARE SO
24 MANY DIFFERENT WAYS IN WHICH THOSE RULES COULD BE WRITTEN THAT
25 IT'S-- IT WOULD BE PREMATURE TO SAY WHAT WE WOULD NEED TO DO



THE BOARD OF
SUPERVISORS

1 AS A RESULT.

2

3 **SUP. LINDSEY HORVATH:** YEAH, I KNOW WE SAW HOW, FOR EXAMPLE,
4 CHILDREN'S HOSPITAL LOS ANGELES CHANGED COURSE AFTER THE STATE
5 SORT OF WEIGHED IN. SO MAKING SURE THAT WE'RE HAVING AS CLOSE
6 TO REAL TIME OPEN LINES OF COMMUNICATION, YOU KNOW, SHOULD
7 THOSE CHANGES, SHOULD ANY SUCH CUTS IMPACT OUR ABILITY TO
8 PROVIDE SERVICE, I THINK IS IMPORTANT.

9

10 **CHRISTINA GHALY:** YES, ABSOLUTELY. ON A DIFFERENT NOTE, MAYBE
11 RELATED, I UNDERSTAND THE PROPOSED PRIMARY CARE MODEL IN
12 CORRECTIONAL HEALTH SERVICES IS THE COMMON-SENSE APPROACH TO
13 DELIVERING HEALTH CARE. SO CAN YOU ELABORATE ON THE BENEFITS
14 AND ADVANTAGES OF INVESTING IN THIS MODEL WITH THIS BUDGET?

15

16 **CHRISTINA GHALY:** SURE, I'LL START. AND THEN I'M HAPPY TO
17 INVITE DR. BELAVICH TO JOIN ME IN CASE HE WANTS TO ADD ON TO
18 ANYTHING THAT I SAY. PRIMARY CARE IS REALLY HOW YOU TAKE CARE
19 OF PATIENTS MOST EFFICIENTLY AND EFFECTIVELY. AND I THINK A
20 LOT OF PEOPLE ASSUME THAT INDIVIDUALS ARE IN JAIL FOR A
21 RELATIVELY SHORT PERIOD OF TIME WHILE THEY'RE IN THEIR TRIAL
22 PERIOD OR BEFORE THEIR TRANSFER TO PRISON, DEPENDING ON THEIR
23 SPECIFIC SITUATION. BUT OFTENTIMES THE INDIVIDUALS IN THE L.A.
24 COUNTY JAIL, FOR A VARIETY OF REASONS, ARE THERE FOR A LONG
25 TIME. AND BECAUSE OF THAT, WE'RE RESPONSIBLE FOR MANAGING



THE BOARD OF
SUPERVISORS

1 THEIR CHRONIC MEDICAL CONDITIONS, THEIR DIABETES, THEIR HIGH
2 BLOOD PRESSURE, THEIR-- CERTAINLY THEIR MENTAL ILLNESS, THEIR
3 UNDERLYING HEALTH CONDITIONS. AND THAT'S VERY HARD TO DO IN--
4 WHEN YOU JUST HAVE URGENT CARES, OR WHEN YOU JUST HAVE DROP-IN
5 CLINICS. WHAT YOU REALLY WANT TO DO IS SET UP THESE
6 LONGITUDINAL PRIMARY CARE MODELS WHERE THE SAME PROVIDER GETS
7 TO KNOW THE PATIENT, SEES THE PATIENT, CAN CHECK IN WITH THE
8 PATIENT, AND CAN MAKE MODIFICATIONS IN THEIR MEDICATION
9 REGIMEN. WE DON'T HAVE THAT MODEL TO BE ABLE TO EFFECTIVELY
10 AND MAXIMALLY IMPLEMENT CARE FOR CHRONIC DISEASES, BECAUSE WE
11 DON'T HAVE THAT PRIMARY CARE MODEL. DO YOU WANT TO ADD
12 ANYTHING?

13
14 **TIM BELAVICH:** THIS IS THE SAME MODEL-- GOOD AFTERNOON. THIS IS
15 THE SAME MODEL THAT WE'VE BEEN PRESENTING FOR THE LAST COUPLE
16 OF YEARS IN RESPONSE TO SOME OF THE CONCERNS THAT THE BOARD
17 HAS HIGHLIGHTED WITH US ABOUT THE ABILITY FOR US TO PROVIDE
18 CARE. WE'RE PROVIDING MUCH MORE OF AN EPISODIC CARE MODEL. AND
19 LIKE DR. GHALY SAID, THIS WOULD ALLOW CARE TEAMS TO HOLD THE
20 PATIENTS, AND WHEN PATIENTS LEAVE OUR CARE, AND IF THEY WERE
21 TO RETURN TO THE JAIL, THEY WOULD RETURN TO THE SAME CARE
22 TEAMS. SO THIS IS A MODEL THAT WE'VE BEEN PROMOTING FOR
23 SEVERAL YEARS. IT'S JUST A MAJOR SHIFT AND A HUGE COST, AND
24 THAT'S WHY IT'S BEEN A CHALLENGE TO IMPLEMENT.



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH:** AND GIVEN SOME OF THE CHALLENGES WE'VE
2 HAD WITH REGARD TO HEALTH SERVICES IN OUR CORRECTIONAL
3 FACILITIES, IT SEEMS THAT NOT ONLY IS IT THE RIGHT BEST
4 PRACTICE APPROACH, BUT FROM A FINANCIAL AND COMPLIANCE
5 STANDPOINT, IT MAY ALSO PROVIDE US BENEFITS IN THAT REGARD
6 WHEN WE'RE THINKING ABOUT HOW WE'RE FUNDING THESE SERVICES,
7 HOW WE CARE FOR PEOPLE, AND WHAT THOSE ONGOING IMPACTS HAVE
8 BEEN.

9

10 **TIM BELAVICH:** ABSOLUTELY, THE CARE THAT WE'RE PROVIDING IN THE
11 JAIL IS SOME OF THE ONLY CARE THAT OUR PATIENTS ARE RECEIVING.

12

13 **SUP. LINDSEY HORVATH:** RIGHT. NO, OF COURSE. AND SO I THINK
14 IT'S HELPFUL TO NOTE THAT IT'S NOT JUST THE RIGHT THING TO DO.
15 THERE ARE ALSO, YOU KNOW, ALL OF THESE OTHER BENEFITS THAT
16 COME ALONGSIDE IT. FINALLY, I KNOW THAT OVERDOSE EDUCATION,
17 NALOXONE DISTRIBUTION AND ALL OF THE WORK THAT'S RELATED TO
18 THAT TRULY SAVES LIVES. I KNOW YOU HAVE A \$1 MILLION REQUEST
19 IN YOUR BUDGET. SO HOW ARE YOU COLLABORATING WITH SAPC? HOW
20 ARE YOU DIFFERENT FROM WHAT THEY'RE DOING? IS THIS SIMILAR TO
21 REACHING THE 95% PROGRAM THAT THEY HAVE? CAN YOU HELP ME
22 UNDERSTAND WHAT WE'RE DOING WITH THAT MONEY?

23

24 **CHRISTINA GHALY:** SURE, AND AGAIN, I'LL START, AND THEN I'LL
25 ASK DR. CLEMENS HONG TO COME FORWARD WHO OPERATES AMONG OTHER



THE BOARD OF
SUPERVISORS

1 THINGS OUR HARM REDUCTION WORK. WE'RE REALLY PROUD OF OUR HARM
2 REDUCTION UNIT WITHIN DHS, AND WE WORK VERY CLOSELY WITH SAPC.
3 DR. HONG AND DR. TSAI ARE OFTEN TOGETHER AS WELL AS SHOSHANNA
4 SCHOLAR, WHO'S OUR DIRECTOR OF HARM REDUCTION. THE TWO UNITS,
5 SAPC AND OUR HARM REDUCTION UNIT, OFTEN HAVE DIVIDED UP EITHER
6 CERTAIN PRIORITY POPULATIONS OR CERTAIN GEOGRAPHIES SO THAT WE
7 CAN COLLABORATE AND NOT DUPLICATE SERVICES. SAPC TAKES A MUCH
8 BROADER LENS ON OVERALL POPULATION, OVERALL SUBSTANCE ABUSE
9 AND PREVENTION WORK, WHEREAS DHS IS MORE FOCUSED ON SPECIFIC,
10 LIKE WORK IN SKID ROW, WORK IN MACARTHUR PARK, WORK IN THE
11 JAILS AND NALOXONE DISTRIBUTION THERE OR IN OTHER SELECT
12 LOCATIONS TO BE ABLE TO DO TARGETED INTERVENTIONS. BUT I'LL
13 LET DR. HONG ELABORATE.

14
15 **CLEMENS HONG:** SO WE HAVE A NOW TWO-YEAR COLLABORATION WITH
16 SAPC WHERE WE HAVE A SHARED STEERING COMMITTEE WHERE WE WORK
17 TOGETHER TO FIND PRIORITIES ACROSS THE VARIOUS NEEDS IN THE
18 HARM REDUCTION SPACE AND REALLY ALLOCATE THE RESOURCES AS A
19 GROUP, AND THE TEAMS WORK VERY CLOSELY TOGETHER. SO IT'S
20 REALLY WELL COORDINATED ACROSS THE SPECTRUM. YOU DON'T SEE A
21 LOT OF DUPLICATION, A LOT OF SEPARATION IN SCOPE OF WORK. AND
22 THE NALOXONE SORT OF REQUEST HERE IS REALLY FOCUSED ON
23 COMMUNITY DISTRIBUTION OF NALOXONE, AND IT'S ENSURING THAT WE
24 HAVE SUFFICIENT SUPPLY OF NALOXONE TO DO THE DISTRIBUTION. AND
25 THIS, AS YOU KNOW, HAS REALLY SORT OF HAD MAJOR IMPACTS ON THE



THE BOARD OF
SUPERVISORS

1 OVERDOSE EPIDEMIC THAT WE HAVE IN OUR COMMUNITIES,
2 PARTICULARLY IN THE HIGHEST RISK SETTINGS WHERE WE'RE SEEING
3 JUST A MASSIVE UNFORTUNATE NUMBER OF OVERDOSES, AND THIS HAS
4 REALLY SORT OF STARTED TO STEM THE TIDE, AND WE NEED MANY,
5 MANY MORE DOSES IN THE COMMUNITY, AND THAT'S WHAT THAT SORT OF
6 REQUEST IS BASICALLY ABOUT.

7

8 **SUP. LINDSEY HORVATH:** SO IF WE DON'T FULFILL THIS REQUEST,
9 IT'S NOT AS IF SAPC HAS RESOURCES TO DO THIS WORK. IT'S NOT AN
10 ENHANCEMENT OF, IT'S IN ADDITION TO.

11

12 **CHRISTINA GHALY:** THAT'S CORRECT.

13

14 **SUP. LINDSEY HORVATH:** OKAY, THAT'S HELPFUL, THANK YOU.

15

16 **SUP. HILDA SOLIS:** GOOD. LET'S GO TO SUPERVISOR MITCHELL.

17

18 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR. JUST REALLY AS
19 A CONTINUATION OF MY IRRITATION WITH THE WORLD, NOT YOU ALL,
20 RECOGNIZING THE ROLE, YOU KNOW, YOU'RE ONE OF THE LARGEST
21 DEPARTMENTS IN THE COUNTY, I WOULD ARGUE, PROBABLY SECOND ONLY
22 TO MEDI-CAL, ONE OF THE LARGEST SAFETY NET SYSTEMS IN THE
23 COUNTRY, SECOND ONLY TO STATE CALIFORNIA MEDI-CAL, AND THAT'S
24 JUST CONCERNING WHEN WE RECOGNIZE WHAT'S ALL AT RISK. WITH
25 REGARD TO ODR, ON YOUR UNMET NEEDS LIST, THAT'S A PROGRAM



THE BOARD OF
SUPERVISORS

1 I'VE-- SINCE I GOT HERE, LOOKED AT THE DATA, FOUND VALUE,
2 TRIED TO HELP IDENTIFY PERMANENT FUNDING SOURCES. YOU'RE
3 LOOKING FOR 105 NEW CORRECTIONAL HEALTH POSITIONS IN
4 CORRECTIONAL HEALTH. CAN YOU EXPLAIN WHAT THE PLANS ARE TO
5 ADDRESS THE FUNDING GAPS FOR CORRECTIONAL HEALTH, YOU KNOW, IF
6 IT DOESN'T ALL COME INTO ALIGNMENT, WHAT THAT WILL MEAN?

7

8 **CHRISTINA GHALY:** THANKS, SUPERVISOR. I'M REALLY GRATEFUL, AND
9 I DO WANT TO THANK THE CEO TEAM FOR WORKING SO CLOSELY WITH US
10 TO HELP CLOSE THE FUNDING GAP FOR CORRECTIONAL HEALTH
11 SERVICES. I KNOW THAT WE'RE ALL COMMITTED TO FINDING A
12 SOLUTION TO THAT PROBLEM WITH A VARIETY OF VARIOUS ONGOING AND
13 ONE-TIME FUNDING SOURCES. WE-- I KNOW WE'RE WORKING WITH THEM
14 TO CLOSE THAT GAP THIS YEAR AS WELL AS LOOKING FORWARD,
15 BECAUSE THE GAP OBVIOUSLY CONTINUES INTO THE NEXT FISCAL YEAR
16 TO BE ABLE TO CLOSE IT ON AN ONGOING BASIS. I'M CONFIDENT THAT
17 TOGETHER WORKING WITH THE CEO, WE'LL BE ABLE TO COME TO A
18 SOLUTION TO THAT PROBLEM. I WILL SAY, THOUGH, IT'S NOT THAT
19 WE'RE ONLY LOOKING AT ADDITIONAL REVENUE, THOUGH WE ARE DOING
20 THAT. DR. BELAVICH AND HIS TEAM HAVE LOOKED VERY HARD AT ALL
21 THE DIFFERENT PLACES WHERE CHS SPENDS MONEY LOOKING FOR A
22 VARIETY OF DIFFERENT OPTIONS TO BOTH BRING IN ADDITIONAL
23 REVENUE SUCH AS WITH ADAP BILLING OR TO BE ABLE TO REDUCE
24 COSTS SUCH AS REDUCING POTENTIALLY UNNECESSARY REGISTRY, AND
25 WE HAVE BEEN ABLE TO REDUCE A LARGE DEGREE OF REGISTRY IN PART



THE BOARD OF
SUPERVISORS

1 BECAUSE WE'VE BEEN SUCCESSFUL WITH HIRING ONTO CHS POSITIONS
2 AS WELL AS CURBING WHEREVER POSSIBLE PHARMACEUTICAL COSTS. WE
3 REDUCED THE NUMBER OF HOURS OF THE URGENT CARE WHILE STILL
4 BEING ABLE TO PROVIDE ACCESS FOR EMERGENCIES AS NEEDED
5 OVERNIGHT, AND OTHER WAYS IN WHICH WE'VE TRIED TO ENSURE THAT
6 WE'RE MAKING THE BEST USE OF THE AVAILABLE RESOURCES WITHIN
7 CHS.

8

9 **SUP. HOLLY J. MITCHELL:** GENERALLY, I SAW THE GPP ON YOUR OTHER
10 SLIDE. WHAT'S THAT DOLLAR AMOUNT?

11

12 **CHRISTINA GHALY:** GPP IS--

13

14 **SUP. HOLLY J. MITCHELL:** POTENTIALLY LOST.

15

16 **CHRISTINA GHALY:** GPP IS WORTH ABOUT 750 MILLION DOLLARS A YEAR
17 TO DHS.

18

19 **SUP. HOLLY J. MITCHELL:** SO, THAT'S NOT CHOPPED LIVER.

20

21 **CHRISTINA GHALY:** NO.

22

23 **SUP. HOLLY J. MITCHELL:** ARE THERE ANY OTHER KIND OF BIG TICKET
24 ITEMS ON THE HORIZON IN TERMS OF POTENTIAL FUTURE FEDERAL
25 FUNDING LOSS THAT YOU COULD JUST GIVE US A PREVIEW INTO THE



THE BOARD OF
SUPERVISORS

1 PROBABLY NOT SO DISTANT FUTURE?

2

3 **CHRISTINA GHALY:** THE FEDERAL GOVERNMENT, I THINK THERE'S A LOT
4 OF DISCUSSION ABOUT DIFFERENT WAYS IN WHICH MEDICAID CUTS
5 MIGHT TAKE PLACE. SOME OF THOSE CUTS COULD ULTIMATELY
6 FUNCTIONALLY AFFECT THE FMAP, THE FEDERAL MATCHING PERCENTAGE,
7 WHICH FEEDS OVER INTO HOW THE SHARE OF FUNDING THAT CALIFORNIA
8 RECEIVES.

9

10 **SUP. HOLLY J. MITCHELL:** INCREDIBLY GENEROUS IN YEARS PAST,
11 LIKE 90%.

12

13 **CHRISTINA GHALY:** YES, IT'S 90% FOR THE EXPANSION POPULATION AS
14 WRITTEN INTO THE ACA, AND THERE'S CONSIDERATION OF WHETHER OR
15 NOT THAT NUMBER WILL STAY. CALIFORNIA FOR THE NON-MCE
16 POPULATION IS A 50% FMAP STATE. IT'S POSSIBLE THAT THOSE
17 NUMBERS COULD CHANGE. THERE'S A VARIETY OF WAYS IN WHICH THE
18 FEDERAL GOVERNMENT THROUGH LEGISLATION OR REGULATION COULD
19 MAKE CHANGES TO SUPPLEMENTAL PAYMENTS, AND THEN THERE'S THE
20 WAIVERS, PART OF WHICH IS GPP, BUT THERE'S OTHER COMPONENTS OF
21 OUR WAIVER PROGRAMS AS WELL. IN TOTAL, IT COULD BE HUNDREDS OF
22 MILLIONS OF DOLLARS, IF NOT BILLIONS OF DOLLARS IN CUTS,
23 DEPENDING ON WHAT THE VARIOUS COMBINATION OF ACTIONS THAT THE
24 FEDERAL GOVERNMENT TAKES. AND THAT WOULD BE CATASTROPHIC, NOT
25 JUST FOR THE DHS FACILITIES, FOR THE STAFF THAT WORK THERE AND



THE BOARD OF
SUPERVISORS

1 FOR THE STAFF THAT HAVE MADE IT THEIR CAREER, BUT FOR THE
2 PATIENTS WHO COME THERE FOR CARE. WE SERVE REALLY HARDWORKING,
3 AMAZING PATIENTS WHO NEED-- DESPERATELY NEED GOOD, HIGH-
4 QUALITY HEALTH SERVICES.

5
6 **SUP. HOLLY J. MITCHELL:** AND YOU'RE PROVIDING THAT SERVICE,
7 BECAUSE THEY DON'T HAVE ANY PLACE ELSE TO GET IT.

8
9 **CHRISTINA GHALY:** YEAH, AND I'M PROUD OF THE FACT THAT DHS IN
10 SO MANY WAYS HAS BECOME A PROVIDER OF CHOICE WITH THE MEDICAID
11 EXPANSION. A LOT OF PATIENTS DO HAVE CHOICE NOW, AND THEY'VE
12 STAYED WITH US, AND OUR QUALITY SCORES ARE EXCEPTIONAL, AND
13 WE'RE CONTINUING TO MAKE IMPROVEMENTS ACROSS THE BOARD, AND
14 I'M REALLY PROUD OF THE WORK THAT OUR STAFF DO EVERY DAY TO
15 CARE FOR PATIENTS. WE OPERATE TWO OF THE BUSIEST TRAUMA
16 CENTERS IN THE COUNTY. THERE'S SO MANY SERVICES THAT ARE
17 PROVIDED, BUT TO YOUR POINT, SUPERVISOR, SOME PATIENTS DON'T
18 NECESSARILY FOR A VARIETY OF REASONS FEEL WELCOMED IN WHAT WE-
19 - MIGHT BE YOUR TYPICAL PRIVATE MEDICAID PROVIDER'S OFFICE OR
20 HOSPITAL, AND THEY FIND THAT THEY ARE WELCOMED AND RECEIVE
21 EXCEPTIONAL SERVICES WITHIN DHS. AND IF THERE WERE FUNDING
22 CUTS, THOSE PATIENTS STILL GET CANCER, THEY STILL GET IN CAR
23 ACCIDENTS, THEY STILL HAVE CHRONIC DISEASES, THEY STILL NEED
24 HELP MANAGING COMPLICATED CHRONIC CONDITIONS, AND THEY'RE VERY
25 SIMPLY MIGHT BE NOT AS MANY PLACES TO GO, AND THEIR HEALTH,



THE BOARD OF
SUPERVISORS

1 THEIR LIFE, THEIR LIVELIHOOD, THEIR ABILITY TO LIVE PRODUCTIVE
2 LIVES TO CARE FOR THEIR FAMILIES AND THEIR CHILDREN WOULD BE
3 SEVERELY COMPROMISED.

4
5 **SUP. HOLLY J. MITCHELL:** AND IF THE NEWS COULDN'T GET ANY
6 WORSE, IN ADDITION TO THAT, ALL OF THE WAIVERS THAT ARE QUEUED
7 UP THAT ALLOW US TO PROVIDE SERVICES IN THE UNIQUE WAY THAT
8 CALIFORNIA AND L.A. COUNTY HAS CHOSEN TO, ARE AT RISK AS WELL
9 IF THE WAIVERS ARE UP FOR RECONSIDERATION WITHIN THE NEXT
10 THREE, FOUR YEARS.

11
12 **CHRISTINA GHALY:** YES, AND MOST OF THEM ARE. THERE'S A COUPLE
13 OF DIFFERENT WAIVERS IN CALIFORNIA, BUT THE BIGGEST, 1915(B)
14 AND THE 1115 WAIVER WILL REQUIRE RENEWAL, AND THERE'S
15 DIFFERENT COMPONENTS OF EACH ONE, AND CALIFORNIA HAS BEEN VERY
16 INNOVATIVE IN THINKING ABOUT HOW DO YOU REALLY TAKE
17 COMPREHENSIVE CARE OF PATIENTS, AND WHAT DO PATIENTS NEED? ONE
18 OF THE THINGS THAT-- JUST TWO QUICK THINGS ON THIS POINT. THE
19 GLOBAL PAYMENT PROGRAM. IT'S AN EXCEPTIONAL PROGRAM IN PART,
20 BECAUSE IT ALLOWS FUNDING FOR CARE IN CARE SETTINGS THAT
21 TRADITIONAL PROGRAMS DON'T ALLOW FUNDING FOR. SO WE'RE ABLE TO
22 TAKE CARE OF PATIENTS IN LOWER-COST CARE SETTINGS LIKE AN
23 OUTPATIENT CLINIC RATHER THAN REQUIRING PATIENTS TO GO TO A
24 HOSPITAL EMERGENCY DEPARTMENT TO RECEIVE CARE. WE'RE ABLE TO
25 DO AN ELECTRONIC VISIT OR A VIDEO VISIT OR COMMUNICATE WITH



THE BOARD OF
SUPERVISORS

1 PATIENTS THROUGH OUR HEALTH PORTAL AND DO MAIL MEDICATION
2 REFILLS FOR EXAMPLE AND TAKE EFFICIENT CARE OF THEM RATHER
3 THAN JUST FORCING EVERYONE THROUGH AN INCREDIBLY COSTLY AND
4 INCREDIBLY INEFFICIENT ER SYSTEM. AND I THINK THAT LARGELY
5 WOULD GO AWAY IF GPP WERE TO BE CUT. AND THEN SECOND, CALAIM,
6 WHICH I KNOW YOU ALL ARE VERY FAMILIAR WITH AND ADVOCATES FOR,
7 IT'S HELPED TO BRING ABOUT I THINK A GREATER AWARENESS OF THE
8 IMPORTANCE OF AND THE IMPACT OF SOCIAL DETERMINANTS OF HEALTH
9 ABOUT HOW A PATIENT'S HEALTH ISN'T JUST RELATED TO THE NARROW
10 PICTURE OF WHAT MEDS THEY'RE ON OR WHAT THEIR LABORATORY TESTS
11 SHOW, BUT IT'S WHAT THEY'RE STRUGGLING WITH IF THEY DON'T HAVE
12 STABLE HOUSING OR IF THEY DON'T HAVE ADEQUATE HEALTHY FOOD TO
13 EAT OR IF THEY LIVE IN AN UNSAFE COMMUNITY. AND IT'S PROVIDED
14 FUNDING STREAMS TO BE ABLE TO HELP WRAP AROUND A NUMBER OF
15 SERVICES, AND SOME PORTION OF THOSE WHAT'S CALLED COMMUNITY
16 SUPPORTS WOULD BE AT RISK IF THAT WAIVER WERE TO GO AWAY.

17
18 **SUP. HOLLY J. MITCHELL:** THANK YOU TO YOU AND YOUR DEPARTMENT
19 FOR THE WORK YOU DO ON BEHALF OF ANGELENOS EVERY DAY.

20
21 **CHRISTINA GHALY:** THANK YOU.

22
23 **SUP. HILDA SOLIS:** SUPERVISOR HAHN.

24
25 **SUP. JANICE HAHN:** THANK YOU, AND THANK YOU DR. GHALY AND YOUR



THE BOARD OF
SUPERVISORS

1 TEAM. YES, I BELIEVE THAT OUR COUNTY HOSPITALS ARE SOME OF THE
2 FINEST AND BEEN SPENDING A LITTLE EXTRA TIME IN THE HOSPITAL
3 HARBOR UCLA OVER IN THE SUPERVISOR MITCHELL'S DISTRICT JUST
4 VISITING A COUPLE OF FRIENDS THAT ENDED UP THERE AND JUST TO
5 SEE THE CALIBER OF OUR NURSES AND DOCTORS AND STAFF THERE,
6 IT'S INCREDIBLY MEANINGFUL OF THE KINDS OF HEALTH CARE WE ARE
7 PROVIDING. AND OF COURSE, I THINK THE BEST HOSPITAL IN THE
8 SYSTEM IS RANCHO LOS AMIGOS, AND AGAIN, A NATIONAL
9 REHABILITATION CENTER PROVIDING INCREDIBLE CARE FOR PEDIATRICS
10 AND BRAIN AND SPINAL CORD INJURY. IT'S ANOTHER ONE WHERE THERE
11 IS A MIRACLE HAPPENING THERE EVERY SINGLE DAY BECAUSE OF THE
12 DEDICATION OF THE DOCTORS, THE NURSES, THE STAFF THERE. DOES
13 YOUR BUDGET REQUEST REFLECT-- OR MAYBE I SHOULD ASK, HOW DO
14 YOU ASSESS MAYBE BUDGET REQUESTS OR EQUIPMENT REQUESTS OR SOME
15 KINDS OF REQUESTS FROM THE VARIOUS HOSPITALS IN THE SYSTEM,
16 AND IS THAT REFLECTED IN YOUR BUDGET?

17
18 **CHRISTINA GHALY:** THANKS, SUPERVISOR, AND I AGREE WITH YOU,
19 RANCHO IS THE BEST, BUT ALL FOUR ARE THE BEST. ALL FOUR
20 HOSPITALS ARE THE BEST. WE HAVE A NUMBER OF DIFFERENT
21 PROCESSES THAT WE USE WITHIN THE DEPARTMENT TO TAKE A LOOK AT
22 WHAT'S NEEDED FOR WHETHER IT'S A BUDGET REQUEST, FOR NEW
23 STAFFING, OR IF IT'S A REQUEST FOR EQUIPMENT PURCHASES OR
24 CAPITAL PROJECTS OR DEFERRED MAINTENANCE. THERE'S DIFFERENT
25 PROCESSES THAT WE USE WITHIN OUR TEAM FOR PEOPLE TO RAISE



THE BOARD OF
SUPERVISORS

1 THOSE IDEAS, FOR THOSE IDEAS TO GET LOOKED AT, COST IT OUT,
2 TRY TO UNDERSTAND WHAT THE REGULATORY REQUIREMENTS MIGHT BE.
3 IF IT'S AN EQUIPMENT PURCHASE, UNDERSTAND WHAT'S NEEDED, HOW
4 MANY, FOR EXAMPLE, SCANS WOULD BE DONE, THINGS LIKE THAT. AND
5 SO WE LOOK AT ALL OF THOSE. WE'RE VERY OFTEN ABLE TO MANAGE
6 WHATEVER THE NEED IS OUTSIDE OF THE BUDGET PROCESS. SO WHAT
7 YOU SEE HERE BEFORE YOU, SUPERVISORS, IS JUST THE REQUESTS
8 THAT WE WERE NOT ABLE TO MANAGE WITHIN OUR EXISTING POSITIONS.

9

10 **SUP. JANICE HAHN:** SO I WOULDN'T NECESSARILY SEE IN THIS
11 BUDGET, MEETING SOME OF THOSE REQUESTS AT RANCHO?

12

13 **CHRISTINA GHALY:** YES, EXACTLY. SO WE HAVE 25,000-PLUS
14 POSITIONS. WE HAVE A LOT OF FLEXIBILITY TO BE ABLE TO WORK
15 WITH THOSE POSITIONS THAT WE HAVE TO MEET THE NEEDS. SO WHAT
16 YOU SEE HERE DOESN'T REFLECT THE TOTALITY OF WHAT'S NEEDED.
17 AND I'M HAPPY THAT, I BELIEVE, ALONG WITH OUR TEAM, WE'RE
18 OFTEN ABLE, I WOULD SAY ALMOST ALWAYS ABLE, TO RESOLVE THE
19 NEED AS OFTEN AS POSSIBLE OUTSIDE OF THE BUDGET PROCESS AND
20 WHEN NECESSARY WITHIN THE BUDGET PROCESS. AND THEN FOR THE
21 OTHER EQUIPMENT PURCHASES, CAPITAL PROJECTS, DEFERRED
22 MAINTENANCE THAT YOU WOULDN'T SEE IN THE BUDGET, THOSE GO
23 THROUGH SEPARATE BOARD LETTERS THAT YOU OFTEN WILL SEE ON THE
24 WEEKLY BUDGET MEETINGS TO BE ABLE TO REQUEST AUTHORITY FOR
25 THOSE CERTAIN PURCHASES.



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** YOU KNOW, ONE OF THE ISSUES THAT CAME UP WAS
3 OBVIOUSLY SOMETIMES IN OUR COUNTY HOSPITALS, THEY GET
4 RECOMMENDED TO GO TO RANCHO, AND IT BECOMES A TRANSFER. AND I
5 KNOW IN A PARTICULAR CASE IT WAS DELAYED, IT WAS, YOU KNOW,
6 THEY WERE KIND OF WAITING FOR AN OPEN BED. IT SEEMED TO
7 INDICATE THAT THAT SOMETIMES IS AN ONGOING PROBLEM. HOW
8 CRITICAL IS THAT IN TERMS OF TRANSFERRING FROM OUR OWN COUNTY
9 HOSPITALS TO RANCHO?

10

11 **CHRISTINA GHALY:** YEAH, SUPERVISOR, AND THANK YOU FOR RAISING
12 THAT TO OUR ATTENTION. I'M GLAD THAT WE WERE ABLE TO GET THE
13 PATIENT SUCCESSFULLY TRANSFERRED. THE TRANSFER PROCESS OFTEN
14 TAKES A LITTLE WHILE. IT'S A DETAILED PROCESS IN PART BECAUSE
15 OF THE WORK THAT'S REQUIRED FOR THE PHYSICIAN OF RECORD AT THE
16 SENDING HOSPITAL AS WELL AS THE RECEIVING HOSPITAL TO BE ABLE
17 TO ENSURE THAT THEY HAVE THE ADEQUATE INFORMATION. EVEN THOUGH
18 WE'RE ALL ON THE SAME ELECTRONIC HEALTH RECORD, THEY STILL
19 HAVE TO TALK TO ONE ANOTHER, READ THE RECORDS, MAKE SURE THEY
20 REALLY UNDERSTAND WHAT'S NEEDED, AND THEN ARRANGE FOR
21 APPROPRIATE EMERGENCY MEDICAL TRANSPORT IN ADDITION TO
22 ENSURING THAT THE RIGHT TYPE OF BED IS AVAILABLE. AND RANCHO
23 HAS ABOUT 75 MEDSURG BEDS, WHICH IS A RELATIVELY SMALL NUMBER.
24 THE OTHER HALF OF THEIR BEDS ARE ACUTE REHAB BEDS. AND AMONG
25 THAT 75, THERE'S CERTAIN BEDS THAT ARE FOR STROKE PATIENTS,



THE BOARD OF
SUPERVISORS

1 THERE'S CERTAIN BEDS THAT ARE FOR SPINAL CORD INJURY PATIENTS,
2 CERTAIN BEDS ARE ICU, THEY ALL HAVE THEIR VERY SPECIALIZED
3 NURSING EXPERTISE. AND IT'S NOT ALWAYS POSSIBLE TO HAVE, FOR
4 EXAMPLE, A STROKE PATIENT CARED FOR ON A NON-STROKE FLOOR,
5 BECAUSE WHAT WE REALLY WANT FOR THOSE PATIENTS AND PART OF
6 WHAT TO YOUR POINT MAKES RANCHO SO SPECIAL IS THAT VERY
7 SPECIALIZED EXPERTISE IN THOSE DIFFERENT AREAS, AND SO THEN WE
8 NEED NOT JUST A BED, WE NEED THE RIGHT BED TO BE AVAILABLE AT
9 THE RIGHT TIME. AND SO THEN WE'RE WAITING OFTEN FOR A PATIENT
10 TO BE DISCHARGED, AND SO THEN IT'S BACKED UP WAITING FOR THE
11 DISCHARGE PROCESS FOR THE PATIENT AND THEN WAITING FOR BED
12 TURNOVER AND THEN ULTIMATELY THE TRANSPORT. SO WE'LL CONTINUE
13 TO WORK ON MAKING THAT PROCESS AS EFFICIENT AS POSSIBLE AND
14 ALWAYS LOOKING FOR OPPORTUNITIES TO MAKE THAT BETTER.

15
16 **SUP. JANICE HAHN:** THANK YOU, BECAUSE OBVIOUSLY ONCE THEY GET
17 THAT GOLDEN TICKET TO BE TRANSFERRED TO RANCHO, OBVIOUSLY THEN
18 IT WOULD OPEN UP A BED WHERE THE CURRENT HOSPITAL WHERE
19 THEY'RE AT AND RELIEVE STAFF. AND ALSO BECAUSE THE REALLY THE
20 HOUR THEY GET TO RANCHO THEY BEGIN IMPROVING IN A MIRACULOUS
21 DRAMATIC WAY. BUT LISTENING TO YOU EXPLAIN IT, IT IS A
22 COMPLICATED PROCESS. BUT I WASN'T REALLY AWARE OF IT UNTIL,
23 YOU KNOW, I WAS AWARE OF IT. BUT I KNOW YOU ARE. ANYTHING WE
24 CAN DO TO, YOU KNOW, FIGURE THAT OUT TO MAKE IT A LITTLE BIT
25 MORE EFFICIENT, AGAIN, FOR BOTH SIDES. YEAH, THANK YOU.



THE BOARD OF
SUPERVISORS

1

2 **CHRISTINA GHALY:** AND IT'S NO FUN TO WAIT. I THINK WE'VE ALL
3 BEEN ON THE WAITING SIDE WITHIN HEALTH CARE, AND IT'S REALLY
4 CHALLENGING. AND WE'LL WORK TO MAKE THAT AS EFFICIENT AS
5 POSSIBLE.

6

7 **SUP. JANICE HAHN:** THANK YOU, DR. GHALY.

8

9 **SUP. HILDA SOLIS:** GREAT. THANK YOU. JUST A FEW QUESTIONS, DR.
10 GHALY. JUST FOR POINT OF CLARIFICATION, I'M NOT SURE THAT THE
11 PUBLIC IS FULLY AWARE OF WHY WE'RE EXPENDING SO MUCH MONEY
12 TOWARDS-- AND WE HAVE TO, BUT IF YOU CAN GO OVER THAT-- THE
13 INTEGRATED CORRECTIONAL HEALTH SERVICES. HOW DOES THAT-- YOU
14 KNOW, EXPLAIN KIND OF THE HISTORY THERE WHY THIS IS NEEDED.

15

16 **CHRISTINA GHALY:** SURE. SO HISTORICALLY, CORRECTIONAL HEALTH
17 SERVICES WAS PROVIDED AS PART OF THE MEDICAL SERVICES BUREAU
18 WITHIN THE SHERIFF'S DEPARTMENT, AND THEN I BELIEVE IN 2015,
19 IT WAS-- THE PHYSICAL HEALTH SERVICES WERE MOVED OUT OF
20 MEDICAL SERVICES BUREAU WITHIN THE SHERIFF'S DEPARTMENT AND
21 THE MENTAL HEALTH SERVICES WHICH WERE ALWAYS PROVIDED AS PART
22 OF THE DEPARTMENT OF MENTAL HEALTH, BOTH OF THOSE IN 2015
23 MOVED OVER INTO CREATING AN INTEGRATED, WHICH IS THE I IN CHS,
24 INTEGRATED CORRECTIONAL HEALTH SERVICES UNIT, WITH A GOAL
25 REALLY OF, I THINK, ALLOWING OUR PARTNERS WITHIN SHERIFF TO



THE BOARD OF
SUPERVISORS

1 FOCUS ON THEIR EXPERTISE OF PUBLIC SAFETY AND WHILE ALSO
2 BUILDING AN INTEGRATED UNIT WHERE PHYSICAL HEALTH AND MENTAL
3 HEALTH SERVICES COULD BE INTEGRATED. SO MANY OF THE PATIENTS
4 SADLY WITHIN THE JAILS DO HAVE UNDERLYING SERIOUS MENTAL
5 ILLNESS AND OFTEN HAVE CO-OCCURRING SUBSTANCE USE DISORDERS
6 AND WORK TO CREATE A SINGLE UNIT, AND THEN WE'VE WORKED
7 PROGRESSIVELY OVER THE YEARS TO ENHANCE SERVICES WITHIN THE
8 L.A. COUNTY JAILS TO PROVIDE HIGH-QUALITY MEDICAL CARE THERE
9 AS WELL AS TO ENSURE THAT WE'RE IN LINE WITH ALL OF THE STATE
10 AND FEDERAL EXPECTATIONS FOR HOW CARE IS DELIVERED IN THOSE
11 SETTINGS.

12
13 **SUP. HILDA SOLIS:** I THINK THE ELEPHANT IN THE ROOM IS WE ALL--
14 WE HAVE TO DO THIS. THE DEPARTMENT OF JUSTICE.

15
16 **CHRISTINA GHALY:** YES.

17
18 **SUP. HILDA SOLIS:** THAT'S THE PART THAT I WANTED YOU TO
19 MENTION, THAT THAT'S REALLY WHAT IS DRIVING A LOT OF THIS TOO.
20 SO I MEAN THAT'S THE CLOUD THAT'S OVER US. CEO, DO YOU WANT
21 TO?

22
23 **FESIA DAVENPORT:** SUPERVISOR, A COUPLE OF YEARS AGO YOUR BOARD
24 APPROVED, FOR LACK OF A BETTER WORD, A DOJ ACTION PLAN, AND
25 PART OF THAT FOCUSED ON INCREASING STAFFING BY AWARDING



THE BOARD OF
SUPERVISORS

1 BONUSES, PLACEMENT BONUSES FOR HARD-TO-RECRUIT POSITIONS. AND
2 I THINK IT WORKED. AND I THINK INSTEAD OF THE DEPARTMENT OR
3 THAT UNIT HAVING A BUNCH OF VACANCIES, THEY WERE ABLE TO FILL
4 MANY POSITIONS. THERE WERE SOME OTHER COMPONENTS TO THAT PLAN,
5 BUT I THINK THE DEFICIT WAS DRIVEN IN PART BY THIS WORK TO
6 STAND UP VERY QUICKLY ACTIONS THAT THE DOJ MONITOR WAS LOOKING
7 AT AND WANTED THE COUNTY TO MOVE ON.

8

9 **SUP. HILDA SOLIS:** RIGHT. AND I THINK SOMETIMES IT'S LOST ON
10 THE PUBLIC, BECAUSE YEARS GO BY, AND WE'RE NOT CLEAR ON WHY
11 WE'RE PUTTING THIS FUNDING OR AN FTE IN THE JAILS, AND IT'S
12 BECAUSE WE'RE TRYING TO REMEDY, YOU KNOW, SOME HISTORICAL
13 PROBLEMS THAT WE'VE HAD. AND I KNOW WE'RE STILL NOT QUITE
14 THERE, AND THAT'S ALWAYS CONCERNING TO ME, BUT WE ARE TALKING
15 ABOUT INDIVIDUALS THAT MAY HAVE NEVER BEEN TREATED OR SEEN BY
16 ANY PHYSICIAN, AND WHEN THEY COME TO US THEY'RE EXTREMELY, YOU
17 KNOW, THEY'RE REALLY IN BAD SHAPE. WE KNOW THAT. AND
18 OFTENTIMES WE'RE NOT ABLE TO DO MUCH, BUT JUST TRY TO PROVIDE
19 THEM WITH SOME COMFORT IS WHAT I'VE KIND OF DEDUCED FROM ALL
20 MY TIME HERE IN SEEING WHAT HAS HAPPENED. YOU WANT TO RESPOND
21 TO THAT, DR. GHALY?

22

23 **CHRISTINA GHALY:** YEAH, ABSOLUTELY. SO MUCH OF THE BUDGET
24 REQUESTS OVER THE YEARS TO BUILD UP CHS IS A RESULT OF WHAT
25 YOU'VE DESCRIBED. THE NEED TO PROVIDE TIMELY AND RAPID



THE BOARD OF
SUPERVISORS

1 ASSESSMENTS WITHIN THE INMATE RECEPTION CENTER, TO PROVIDE
2 COMPREHENSIVE MENTAL HEALTH SERVICES TO INDIVIDUALS WITH
3 SERIOUS MENTAL ILLNESS IN THE JAIL, AS WELL AS THE REGULAR SET
4 OF PHYSICAL HEALTH SERVICES. AND WE HAVE BEEN VERY SUCCESSFUL
5 OVER THE LAST YEAR WITH A VARIETY OF HIRING FAIRS. DR.
6 BELAVICH AND HIS TEAM AND OUR HR TEAM HAVE BEEN WORKING VERY
7 HARD ON HIRING. BUT WHILE THOSE POSITIONS ARE FUNDED AND THE
8 BONUSES ARE FUNDED THANKS TO THE FUNDING FROM THE COUNTY, IT'S
9 CREATED AN OVERALL DEFICIT WITHIN THE COUNTY DUE TO THE
10 CONTINUING NEEDS FOR OTHER ASPECTS OF CHS BUDGET, NAMELY THOSE
11 POST-BOOK CLAIMS AND THE COSTS OF PHARMACEUTICALS.

12
13 **SUP. HILDA SOLIS:** RIGHT, RIGHT. I WANT TO JUST QUICKLY TURN TO
14 THE ITEM REGARDING THE 22 MILLION, 22.7 MILLION FOR NET 69
15 FTE-S FOR DEPARTMENT-WIDE STAFFING, AND THIS HAS TO DO WITH
16 THE MASTER SCHOOL AFFILIATION AGREEMENT WITH L.A. GEN. CAN YOU
17 JUST GO OVER THAT? EXPLAIN THAT WHAT'S HAPPENING THERE?

18
19 **CHRISTINA GHALY:** YEAH, THANK YOU. WE HAVE BEEN WORKING FOR A
20 COUPLE OF YEARS NOW ON A SUCCESSOR AGREEMENT WITH THE
21 UNIVERSITY OF SOUTHERN CALIFORNIA, AND I WILL KNOCK ON WOOD,
22 BUT I WOULD LIKE TO SAY THAT I BELIEVE WE'RE FAIRLY CLOSE TO
23 BEING ABLE TO FINALIZE AN AGREEMENT WITH USC. AS PART OF THIS
24 AGREEMENT, WHICH I BELIEVE REALLY HELPS LEVERAGE THE BEST OF
25 WHAT BOTH PARTNERS PROVIDE, WE'LL BE ABLE TO CONTINUE



THE BOARD OF
SUPERVISORS

1 PROVIDING ALL OF THE HIGH-QUALITY SERVICES THAT L.A. GENERAL
2 HAS ALWAYS PROVIDED WITH AN INCREASED NUMBER OF THOSE
3 POSITIONS THAT ARE FILLED WITH COUNTY POSITIONS, COUNTY-
4 EMPLOYED POSITIONS RATHER THAN RELYING ON A LARGE NUMBER OF
5 CONTRACTED PHYSICIANS WITH USC.

6
7 **SUP. HILDA SOLIS:** AND I HEARD THE QUALITY HAS REALLY IMPROVED,
8 THE QUALITY OF SERVICE AND ATTENTION TO THE PATIENTS.

9
10 **CHRISTINA GHALY:** YEP, YES IT HAS, AND I THINK THE TEAM HAS
11 DONE A REALLY NICE JOB FIGURING OUT WHAT WOULD BE BEST
12 PROVIDED BY COUNTY STAFF VERSUS WHERE IS EITHER THE HIGHLY-
13 SPECIALIZED OR NOT QUITE A FULL FTE, FOR EXAMPLE, TYPE
14 SERVICES THAT ARE BEST CONTINUED TO BE PROVIDED BY CONTRACT
15 WITH USC, AND ALSO THE CONTINUATION OF THE JOINTLY-SPONSORED
16 RESIDENCY PROGRAMS WILL ALSO CONTINUE.

17
18 **SUP. HILDA SOLIS:** GREAT. AND JUST TO SWITCH GEARS HERE
19 REGARDING WE TALKED A LITTLE BIT ABOUT THE HARM REDUCTION AND
20 DROP-IN CENTERS AND THE FACT THAT WE'VE CREATED THESE-- WE'RE
21 GOING TO HAVE THESE HEALTH HUBS OUT IN SKID ROW AND MACARTHUR
22 PARK, AND THE CROCKER CAMPUS IS SOON GOING TO COME ONLINE. CAN
23 YOU TALK A LITTLE BIT ABOUT THAT AND THE RESOURCES THAT ARE
24 NEEDED? I KNOW YOU HAD A REQUEST TO CEO FOR OPIOID SETTLEMENT
25 FUNDS, AND CAN YOU TALK ABOUT THAT WHERE WE ARE AND HOW



THE BOARD OF
SUPERVISORS

1 ESSENTIAL THAT MIGHT BE FOR THESE EFFORTS?

2

3 **CHRISTINA GHALY:** YES, I'LL START, AND THEN I'LL LET DR. HONG
4 CHIME IN. WE DID SUBMIT TO CEO REQUESTS FOR ADDITIONAL FUNDING
5 TO BE ABLE TO MAINTAIN OUR FOUR EXISTING DROP-IN CENTERS AS
6 WELL AS TO BE ABLE TO MAINTAIN THE TWO THAT ARE PLANNED TO BE
7 OPENED THIS NEXT FISCAL YEAR AS WELL AS FOR THE TWO HEALTH
8 HUBS AS WELL, AND WE'RE AWAITING DECISION FROM THE CEO ABOUT
9 THE TIMING OF THE OPIOID SETTLEMENT FUNDING DECISION.

10

11 **SUP. HILDA SOLIS:** HOW SOON WILL THAT HAPPEN?

12

13 **FESIA DAVENPORT:** SUPERVISOR, WE EXPECT TO BE ABLE TO PRESENT
14 OUR RECOMMENDATIONS IN MARCH. WE ARE TRYING TO PROGRAM ABOUT
15 \$84 MILLION THAT'LL BE SPLIT EVENLY OVER 5 YEARS. WE RECEIVE
16 REQUESTS FROM ABOUT 16 DEPARTMENTS, AND WE ARE TRYING TO
17 HARMONIZE AND MAKE RECOMMENDATIONS THAT MAKE SENSE IN THAT
18 SUPPORT THAT ARE MUTUALLY REINFORCING OF EACH OTHER, SO WE
19 EXPECT TO BRING THAT FORWARD IN MARCH.

20

21 **SUP. HILDA SOLIS:** YEAH, GO AHEAD.

22

23 **CHRISTINA GHALY:** WE ALSO SUBMITTED IDEAS THROUGH THE COUNTY'S
24 PSRT AB 109 PROCESS FOR FUNDING AS WELL, AND THAT PROCESS IS
25 ALSO RUNNING AND TYPICALLY WOULD MAKE AWARDS FOR AB 109



THE BOARD OF
SUPERVISORS

1 FUNDING IN THE SUPPLEMENTAL BUDGET. DR. HONG, DO YOU WANT TO
2 ADD?

3
4 **CLEMENS HONG:** THERE'S ADDITIONALLY A FEW REQUESTS FOR SUPPORT
5 FOR SECOND-YEAR FUNDING AROUND OVERDOSE RESPONSE TEAMS IN MAC
6 PARK AND FOR EXPANSION OF SERVICES IN THE ANTELOPE VALLEY AND
7 A FEW OTHER-- AND THE DROP-IN CENTER REALM THROUGHOUT THE
8 COUNTY, SO THOSE ARE ALSO INCLUDING THE OPIOIDS SORT OF
9 SETTLEMENT REQUEST.

10
11 **SUP. HILDA SOLIS:** OKAY, THAT'S IMPORTANT TO KNOW. WELL, I
12 MEAN, THE WORK THAT YOU ALL ARE DOING IS ESSENTIAL, AND I
13 THINK I CONTINUE TO BE SUPPORTIVE. AND WE WORK VERY CLOSELY
14 WITH YOUR DEPARTMENT ON ENVISIONING THE SKID ROW ACTION PLAN
15 AND GETTING ADDITIONAL FUNDING FROM THE STATE TO HELP US WITH
16 THAT, AND IT'S AN ORGANIC PLAN THAT CAME FROM THE COMMUNITY
17 THAT'S MOST IMPACTED. AND ADDITIONALLY WITH MACARTHUR PARK,
18 YOU KNOW, THAT, TOO, I THINK COULD COME TO FRUITION AND REALLY
19 HELP US UNDERSTAND BETTER HOW TO ADDRESS THIS VERY DIFFERENT,
20 UNIQUE, AND HARD-TO-SERVE POPULATION WITH SO MANY OTHER
21 AILMENTS AND CHALLENGES THAT THEY HAVE.

22
23 **CHRISTINA GHALY:** YEAH, SUPERVISOR, I REALLY VIVIDLY RECALL
24 BEING AT THE READOUT, THE INITIAL PRESENTATION OF THE SKID ROW
25 ACTION PLAN A FEW MONTHS AGO, AND IT WAS SO INSPIRING TO SEE



THE BOARD OF
SUPERVISORS

1 SO MANY COMMUNITY MEMBERS FEEL REALLY ENGAGED IN THE PROCESS
2 AND FEEL SO PROUD AS THEY SHOULD BE OF THEIR WORK FOR THINKING
3 ABOUT-- IT WAS REALLY A MODEL I THINK OF PARTICIPATORY
4 BUDGETING AND A MODEL OF THE COMMUNITY SETTING THE VISION AND
5 THE PRIORITIES FOR WHAT THEY WANT TO SEE, AND WE'RE SO HAPPY
6 TO BE ABLE TO SUPPORT THAT WORK.

7

8 **SUP. HILDA SOLIS:** I HOPE THAT THE CITY ALSO STEPS UP TO THE
9 PLATE, THE CITY COUNCIL PEOPLE THERE AS WELL AS GETTING THEM
10 INFORMATION. I KNOW THEY'RE INTERESTED, AND I KNOW EUNISSES
11 HERNANDEZ IS VERY INTERESTED IN MACARTHUR PARK AND THE NEWEST
12 MEMBER, MS. JURADO, YSABEL, I THINK IS ALSO EQUALLY
13 INTERESTED. SO I HOPE THAT THE STAFFS REACH OUT TO INFORM THEM
14 AND WALK THEM THROUGH ALL OF THAT. AND I HOPE THAT THE CEO
15 WILL COME BACK FAVORABLY IN RESPONSE TO GIVING US A GOOD
16 AMOUNT OF FUNDING FOR THIS PREVENTION.

17

18 **FESIA DAVENPORT:** WE'LL PRODUCE A REPORT, SUPERVISOR, IN MARCH
19 WITH RECOMMENDATIONS.

20

21 **SUP. HILDA SOLIS:** OKAY, SEEING NO FURTHER QUESTIONS THEN,
22 OKAY. THANK YOU SO MUCH FOR THE PRESENTATION. THANK YOU. AND
23 NEXT MEMBERS THEN. WE WILL GO TO PUBLIC COMMENT, AND WE'LL GO
24 FIRST TO THOSE PEOPLE WHO HAVE SIGNED UP TO SPEAK ON THE ITEM.
25 SO I WILL GO TO THE STAFF.



THE BOARD OF
SUPERVISORS

1

2 **MODERATOR:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME FORWARD
3 AND STAFF WILL ASSIST YOU. BYRON JOSE, GRAYSON AMADEO, LUIS
4 ZARATE, MAYA DANIELS, PARKER AGUIRRE. AS A FINAL REMINDER FOR
5 PARTICIPANTS ON THE TELEPHONE, IF YOU WOULD LIKE TO ADDRESS
6 BUDGET ITEM ONE, IF YOU HAVE NOT ALREADY DONE SO, PLEASE PRESS
7 ONE, THEN ZERO NOW TO BE PLACED IN THE SPEAKING QUEUE.
8 MODERATOR, MAY WE HAVE OUR FIRST SPEAKER, PLEASE?

9

10 **MODERATOR:** OUR FIRST PARTICIPANT IS MARJORIE SUMMA. YOUR LINE
11 IS OPEN. IF YOU ARE MUTED, PLEASE UNMUTE AND SPEAK DIRECTLY
12 INTO YOUR PHONE. YOU MAY BEGIN.

13

14 **SPEAKER:** GOOD AFTERNOON. MY NAME IS MARJORIE. I'M A RESIDENT
15 OF WEST CARSON IN THE SECOND DISTRICT. PARKS ARE ESSENTIAL TO
16 A COMMUNITY'S HEALTH, SAFETY, AND QUALITY OF LIFE, YET THEY
17 CONTINUE TO BE UNDERFUNDED AND UNDERSTAFFED. AFTER DECADES OF
18 COMMUNITY ADVOCACY, WISHING TREE PARK, THE ONLY PARK IN OUR
19 COMMUNITY, FINALLY BECAME A REALITY AND REMAINS THE ONLY PARK
20 IN THE COUNTY SYSTEM WITHOUT RECREATION STAFF ON SATURDAYS. WE
21 HAVE A BASEBALL DIAMOND THAT STILL HAS NO BASES, AND UNLESS
22 YOU BRING YOUR OWN EQUIPMENT ON SATURDAYS, KIDS HAVE NO MEANS
23 OF PLAYING BASKETBALL OR FOOTBALL. AND BECAUSE THERE'S NO
24 STAFF ON THE WEEKEND, THERE'S NO AVAILABLE RESTROOM. THIS IS
25 UNACCEPTABLE. I URGE YOU TO CORRECT THIS AND TO PRIORITIZE THE



THE BOARD OF
SUPERVISORS

1 MUCH NEEDED FUNDING AND STAFFING FOR WISHING TREE PARK IN OUR
2 HISTORICALLY UNDERSERVED, OVER-POLLUTED COMMUNITY. THANK YOU,
3 SUPERVISORS, FOR YOUR SUPPORT.

4
5 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

6
7 **MODERATOR:** CYNTHIA BABICH, YOUR LINE IS OPEN. YOU MAY BEGIN.

8
9 **SPEAKER:** GOOD AFTERNOON MY NAME IS CYNTHIA BABICH. I'M THE
10 DIRECTOR OF THE DEL AMO ACTION COMMITTEE. WE'VE BEEN WORKING
11 FOR OVER 30 YEARS IN THE WEST CARSON AREA IN DISTRICT NUMBER
12 TWO. FOR 17-PLUS YEARS WE WORKED TO TURN A TOXIC SPOT INTO A
13 COMMUNITY JEWEL WHICH IS WISHING TREE PARK. IT IS CURRENTLY
14 THE ONLY COUNTY PARK WITHOUT SATURDAY RECREATION STAFF AND
15 ONLY HAS TWO SMALL PROGRAMS. SATURDAYS ARE WHEN FAMILIES NEED
16 THEIR PARK MOST. WE FOUGHT FOR A SAFE, MAINTAINED, AND
17 ACCESSIBLE PARK. DAC HAS ALREADY PARTNERED WITH PARKS AND REC
18 TO BRING RESOURCES AND EVENTS TO THE COMMUNITY. JUST TODAY WE
19 SPENT \$1,100 SO THAT WE COULD HAVE SATURDAY STAFF AVAILABLE
20 ONE SATURDAY A MONTH SO THAT WE CAN UTILIZE OUR PARK TO
21 CONNECT WITH OUR COMMUNITY. HEALTH EQUITY IS TIED TO PARK
22 EQUITY, ESPECIALLY IN OUR POISONED COMMUNITY. PLEASE FUND
23 WISHING TREE PARK APPROPRIATELY. THANK YOU.

24
25 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **MODERATOR:** SINCE, EXCUSE ME, ERIC PREVIN, YOUR LINE IS OPEN.
3 YOU MAY BEGIN.

4

5 **SPEAKER:** THANK YOU. THIS HAS BEEN A WHIRLWIND. DO I HAVE A
6 MINUTE OR 90 SECONDS? I DON'T KNOW. BUT [INAUDIBLE] DID A VERY
7 NICE JOB. I'M SO PLEASED THAT THEY'RE ABLE TO WORK CLOSELY
8 TOGETHER PARKS AND REC.

9

10 **SPEAKER:** YOU HAVE ONE MINUTE.

11

12 **SPEAKER:** I WANTED TO HEAR A LITTLE MORE ABOUT THE COUNTY GOLF
13 MONEY AND HOW WE'RE PUTTING THAT TO GOOD USE. IT WAS NICE TO
14 SEE THE LIBRARIAN COME THROUGH, THIS TIME NOT TALKING ABOUT
15 ARMING THE LIBRARIAN IS IMPORTANT. THE ASSESSOR PRANG IS
16 TERRIFIC, AND HOPEFULLY HE CAN HELP. NOW, I WAS VERY THROWN
17 WHEN EXECUTIVE OFFICER WANTS ALL THAT MONEY TO IMPROVE THE
18 QUALITY OF THE TELECAST AND ALL THE LITTLE DIGITS FOR THE
19 SUPERLATIVES IS INTERESTING. DEAN LOGAN ALWAYS DOES A NICE JOB
20 OF DE-FLAVORIZING EVERYTHING, BUT HE NEEDS TO DO A GOOD JOB OF
21 LOWERING THE CANDIDATE'S STATEMENT DOWN TO NOTHING, BECAUSE
22 IT'S ABSURD TO PAY \$50,000 FOR [INAUDIBLE]. AND THE HEALTH
23 GROUP, WHAT CAN I SAY? WE'RE ALL WORRIED ABOUT THE TRUMP
24 SQUEEZE, BUT I THINK IT'S IMPORTANT TO TRY TO PROVIDE THE
25 SERVICES. WE'VE DONE MEDIUM TO BAD JOB IN MANY SPACES, BUT WE



THE BOARD OF
SUPERVISORS

1 CAN DO THE BEST. I DON'T KNOW WHAT TO SAY--

2

3 **SUP. HILDA SOLIS:** THANK YOU. NEXT SPEAKER, PLEASE.

4

5 **SPEAKER:** I CAN'T BELIEVE THIS IS GOING TO CUT FEDERAL FUNDING
6 TO HEALTH CARE--

7

8 **SUP. HILDA SOLIS:** THANK YOU. NEXT SPEAKER.

9

10 **SPEAKER:** NEXT SPEAKER, PLEASE.

11

12 **MODERATOR:** MARGARET MANNING, YOUR LINE IS OPEN. YOU MAY BEGIN.

13

14 **SPEAKER:** PLEASE BEGIN. NEXT SPEAKER, PLEASE.

15

16 **SPEAKER:** ROBERT KWAN, YOUR LINE IS OPEN. YOU MAY BEGIN.

17

18 **SPEALER:** HI, CAN YOU HEAR ME?

19

20 **MODERATOR:** YES.

21

22 **SUP. HILDA SOLIS:** YES, WE CAN.

23

24 **SPEAKER:** THANK YOU. ROB QUAN WITH UNRIG L.A. I LIVE IN
25 DISTRICT ONE, AND I WANTED TO JUST NOTE A FEW THINGS ON THE



THE BOARD OF
SUPERVISORS

1 TASK FORCE. I SHARE THE CONCERN ABOUT THE LACK OF
2 APPLICATIONS. IT MIGHT BE WORTH TALKING ABOUT THIS AT OUR NEXT
3 BOARD MEETING NEXT WEEK. FOR CONTEXT, FOUR YEARS AGO THE
4 COUNTY REGISTRAR SOLICITED 741 APPLICATIONS FOR THE
5 INDEPENDENT REDISTRICTING COMMISSION. CAN WE TURN BACK TO THAT
6 EMAIL LIST FOR IRC APPLICANTS IF WE HAVEN'T ALREADY? I WOULD
7 ASSUME DEAN LOGAN WOULD BE HAPPY TO HELP. I WOULD ALSO ASSUME
8 THE IRC HAS ITS OWN EMAIL LIST FROM THEIR OPERATIONS A FEW
9 YEARS AGO. SO I JUST HOPE THAT WE'RE ACTUALLY DOING EVERYTHING
10 WE CAN WITH THE INFORMATION WE ALREADY HAVE FROM THAT IRC
11 PROCESS. I ALSO WANTED TO NOTE THAT THE NEIGHBORHOOD COUNCILS
12 HAVE COME ACROSS A PROBLEM. THE STAFF TASK FORCE HAVE INFORMED
13 L.A. CITY NEIGHBORHOOD COUNCIL MEMBERS THAT THEY ARE
14 INELIGIBLE TO SERVE ON THE REFORMED TASK FORCE--

15
16 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

17
18 **MODERATOR:** KIT TERMAN, YOUR LINE IS OPEN. YOU MAY BEGIN.

19
20 **SPEAKER:** HI, MY NAME IS KIT TERMAN, I'M IN DISTRICT TWO. I AM
21 RAISING A MULTI-GENERATIONAL FAMILY NEAR WISHING TREE PARK IN
22 WEST CARSON. AFTER WAITING MORE THAN A GENERATION FOR OUR
23 BEAUTIFUL PARK, WE STILL HAVE BARELY ANY KIDS' PROGRAMMING. WE
24 DON'T HAVE PARKS AFTER DARK, WE DON'T HAVE ANY TODDLER
25 PROGRAMS, WE DON'T HAVE ANY TEEN PROGRAMS, WE DON'T HAVE ANY



THE BOARD OF
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1 SPORTS PROGRAMS, WE DON'T EVEN HAVE SATURDAY STAFF. TO ME, THE
2 MOST BASIC ADVANTAGE OF HAVING A NEIGHBORHOOD PARK IS TO KEEP
3 OUR YOUTH AND OUR TEENS ENGAGED AND OUT OF TROUBLE. SPORTS ARE
4 WHOLESOME AND PROVIDE A POSITIVE OUTLET FOR YOUTHFUL ENERGY
5 THAT CAN LEAD TO HIGH SCHOOL AND COLLEGE CAREERS. OUR KIDS ARE
6 STILL BEING LEFT OUT. I WOULD LOVE TO SEE NATURE WALKS AND
7 ACTIVITIES THAT ENGAGE OUR YOUTH AND COMMUNITY WITHIN OUR
8 FRAGILE ENVIRONMENT. WE DO HAVE A BEAUTIFUL PARK. PLEASE
9 PROVIDE FUNDING FOR OUR KIDS. THANK YOU.

10
11 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

12
13 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS IN
14 THE QUEUE TO ADDRESS THE BOARD.

15
16 **SUP. HILDA SOLIS:** OKAY, SO WE'LL GO TO IN-PERSON SPEAKERS.

17
18 **SPEAKER:** YOU WILL HAVE ONE MINUTE TO ADDRESS THIS ITEM. PLEASE
19 BEGIN.

20
21 **SPEAKER:** THANK YOU. GOOD AFTERNOON. BYRON JOSE WITH THE
22 TRANSLATING COALITION. THANK YOU, SUPERVISOR MITCHELL, AND
23 YOUR OFFICE FOR UPDATING THE PUBLIC ON THESE NEW MEASURE G
24 PROCEDURES AND MAKING SURE THAT THE COMMUNITY INPUT IS
25 INCLUDED. AS A STAKEHOLDER AND COMMUNITY MEMBERS, WE'RE



THE BOARD OF
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1 THANKFUL TO THE OFFICE OF HEALTH EQUITY AND THE DEPARTMENT OF
2 PUBLIC HEALTH AND DR. FERRER AND HER TEAM TO ENSURE THAT THE
3 TGI WELLNESS AND EQUITY INITIATIVE IS MOVING FORWARD GIVEN THE
4 CURRENT POLITICAL ATTACKS AND GIVEN THE CURRENT STATE OF
5 AFFAIRS. AND THANK YOU TO SUPERVISOR LINDSEY HORVATH AND
6 SUPERVISOR HAHN FOR UPLIFTING SOME OF THE THINGS THAT
7 COMMUNITY CONSTITUENTS ARE SAYING AND UPLIFTING. AND WE
8 DEFINITELY LOOK FORWARD TO THIS BOARD AS WE PRIORITIZE THIS
9 BUDGET TO ENSURE THAT OUR LOCAL GOVERNMENT IS TRULY STANDING
10 WITH OUR COMMUNITIES AND INVESTING IN THE LIVES AS WE NAVIGATE
11 A VERY COMPLICATED BUDGET PROCESS. THANK YOU.

12
13 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

14
15 **SPEAKER:** GOOD AFTERNOON. MY NAME IS MAYA DANIELS WITH THE
16 TRANSLATIN@ COALITION. THE DEPARTMENT OF PUBLIC HEALTH ALSO
17 PRESENTED AT THE LGBT COMMISSION EARLIER THIS MONTH AND SPOKE
18 ABOUT HOW THEY'RE LOOKING AT IMPLEMENTATION OF THE TGIWE FOR
19 JANUARY 2026. THEY SPOKE ABOUT LOOKING AT MODELS OF
20 IMPLEMENTATION WHERE THE APPLICANT ORGANIZATIONS WOULD COVER
21 THE 500,000 SUPPOSED GRANT TO BE REIMBURSED BY THE COUNTY.
22 THIS WOULD ALLOW DPH TO START ON THEIR INTERNAL DEPARTMENTAL
23 IMPLEMENTATION PROCESS BEFORE THOSE FUNDS ARE ABLE TO BE MADE
24 AVAILABLE SO THAT WHEN FUNDS ARE RELEASED THE WORK HAS ALREADY
25 BEEN COMPLETED, THUS QUICKENING THE FUNDING PROCESS. I KNOW



THE BOARD OF
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1 NOTHING IS CONCRETE AS THESE ARE THE EARLY DAYS AND TALKS OF
2 IMPLEMENTATION, BUT I WONDER HOW WE CAN BOLSTER THE
3 INFRASTRUCTURE OF THESE TGI-LED ORGANIZATIONS IF THEY MUST
4 EITHER FIND THIS AMOUNT OF MONEY THAT THEY DON'T HAVE ACCESS
5 TO THEMSELVES OR BAND TOGETHER WITH OTHER ORGANIZATIONS FOR
6 ONE APPLICATION, MEANING LESS MONEY FOR EACH INDIVIDUAL ORG. I
7 KNOW THERE ARE OTHER MODELS TO BE USED LIKE CFCI. THIS IS THE
8 TIME TO SUPPORT SERVICES--

9

10 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

11

12 **SPEAKER:** HI, EVERYONE. MY NAME IS GRAYCEN AMADEO. AS YOU KNOW,
13 RECENTLY THE FEDERAL GOVERNMENT ANNOUNCED IT WOULD ONLY
14 RECOGNIZE TWO GENDERS, CIS MEN AND CIS WOMEN, YET HERE I STAND
15 BEFORE YOU TODAY AS A NON-BINARY INDIVIDUAL. ACCORDING TO THE
16 FEDERAL GOVERNMENT, I DON'T EXIST. BUT CONTRARY TO THEIR
17 BELIEFS, TRANS PEOPLE HAVE ALWAYS EXISTED AND WILL CONTINUE TO
18 DO SO. I URGE YOU TO THINK OF ME AND TO THINK OF THOSE LIKE ME
19 AS YOU MOVE FORWARD WITH INVESTING FUNDS. I AM COUNTING ON
20 YOU. MY COMMUNITY AND I NEED YOU. BECAUSE OUR LIVES AND OUR
21 WELL-BEING ARE BEING ERASED, AND HISTORY HAS TAUGHT US WHAT
22 HAPPENS TO COMMUNITIES THAT THE GOVERNMENT SEEKS TO ERADICATE.
23 THANK YOU FOR YOUR TIME.

24

25 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** GOOD AFTERNOON, HONORABLE MEMBERS OF THE BOARD OF
3 SUPERVISORS. MY NAME IS PARKER AGUIRRE, AND I'M HERE WITH THE
4 TRANSLATIN@ COALITION. I LIVE IN DISTRICT FOUR IN THE CITY OF
5 SOUTHGATE, AND I WORK IN DISTRICT ONE IN THE CITY OF EL MONTE.
6 I STAND BEFORE YOU TODAY TO EXPRESS MY SINCERE GRATITUDE TO
7 EVERYBODY HERE AND THE DEPARTMENT OF PUBLIC HEALTH AND THE
8 BOARD FOR BEING UNWAVERING CHAMPIONS FOR OUR COMMUNITY'S MOST
9 VULNERABLE POPULATIONS, AND IN PARTICULAR THE TGI COMMUNITY
10 DUE TO THE RECENT PRESIDENTIAL ELECTIONS. IT IS IMPORTANT FOR
11 US TO REMEMBER THAT IN TIMES LIKE THIS IT IS VITAL FOR US TO
12 UNITE AGAINST HATE, DISCRIMINATION, AND RACISM. IF THEY ATTACK
13 ONE OF US, THEY ATTACK ALL OF US. THE TGI WELLNESS AND EQUITY
14 INITIATIVE IS CRUCIAL IN REASSURING COMMUNITY MEMBERS
15 VULNERABLE TO VICTIMIZATION DUE TO MARGINAL FACTORS. IT ALLOWS
16 THE COMMUNITY SPACE TO HEAL, SPACE TO GROW, AND SPACE TO BE
17 VULNERABLE AND NOT FALL BACK TO MALADAPTIVE COPING MECHANISMS
18 THAT LEFT THEM VULNERABLE IN THE FIRST PLACE. WHEN TGI
19 INDIVIDUALS' BASIC NEEDS ARE ADDRESSED AND MET, THE COUNTY IS
20 THEN ABLE TO BETTER ADDRESS ISSUES GOING ON IN THE COUNTY AND
21 BETTER PRIORITIZE THEIR TIME AND BUDGET. THANK YOU FOR YOUR
22 TIME.

23

24 **SUP. KATHRYN BARGER, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** HELLO, MY NAME IS LOUIS ZARATE. I'M ALSO REPRESENTING
2 THE TRANSLATIN@ COALITION AS A QUEER ALLY TO THE TRANS
3 COMMUNITY. IT IS MY RESPONSIBILITY TO ADVOCATE FOR THE TRANS
4 COMMUNITIES. CONSIDERING FIERCE TRANS ADVOCATES LIKE SYLVIA
5 RIVERA AND MARSHA P. JOHNSON HAVE FOUGHT FOR MY GAY RIGHTS, I
6 LEARNED ABOUT THE ENTIRETY OF THE LGBTQIA COMMUNITY WHEN I
7 TOOK AN ANTHROPOLOGY OF SEX CLASS AT CAL STATE NORTHRIDGE. I
8 LEARNED ABOUT THE UNIQUENESS AND THE COMPLEXITIES OF THE TRANS
9 COMMUNITIES. RIGHT NOW OUR ADMINISTRATION IS TARGETING THOSE
10 COMMUNITIES. TRUMP NEWS HEADLINES INCLUDE JUDGE BLOCKS TRUMP
11 ORDER TRANSFER TRANSGENDER WOMEN INMATES TO MALE PRISONS.
12 TRUMP IS TRYING TO REMOVE TRANS PEOPLE FROM STONEWALL'S
13 LEGACY. JUDGE DOUBTS TRUMP'S TRANS MILITARY BAN AMOUNTS TO
14 ANYTHING OTHER THAN TOTAL DISCRIMINATION. OUR PRESIDENT IS
15 TRYING TO ELIMINATE THE EXISTENCE OF TRANSGENDER INDIVIDUALS.
16 I AM INVOLVED WITH THE TRANSLATIN@ COALITION SO I CAN
17 REPRESENT THOSE TRANS VOICES.

18
19 **SPEAKER:** THANK YOU. MADAM CHAIR, THERE ARE NO OTHER IN-PERSON
20 SPEAKERS TO ADDRESS THIS ITEM.

21
22 **SUP. HILDA SOLIS:** THANK YOU TO THE PUBLIC AND EVERYONE THAT
23 HAS CHIMED IN TODAY AND LISTENED TO OUR SPEAKERS. THAT
24 CONCLUDES OUR TIME FOR PUBLIC COMMENT, AND THESE REPORTS ARE
25 RECEIVED AND FILED. HEARING NO OBJECTIONS, THAT WILL BE THE



THE BOARD OF
SUPERVISORS

1 ORDER. AND THAT OFFICIALLY CONCLUDES OUR MEETING TODAY. THE
2 NEXT MEETING WILL BE HELD TOMORROW, TUESDAY. SEE YOU BACK ON
3 THE SAME BAT CHANNEL, FEBRUARY 25TH, 2025, AT 9.30 A.M. THANK
4 YOU FOR COMING.

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THE BOARD OF
SUPERVISORS

1 I, KATHRYN J, ROBSON, Certified Shorthand Reporter Number
2 qualified in and for the State of California, do
3 hereby certify:

4 That the transcripts of proceedings recorded by the Los
5 Angeles County Board of Supervisors February 24, 2025, were
6 thereafter transcribed into typewriting under my direction and
7 supervision;

8 That the transcript of recorded proceedings as archived
9 in the office of the reporter and which have been provided to
10 the Los Angeles County Board of Supervisors as certified by
11 me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor in anywise
14 interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 10th day of March 2025, for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19
20 KATHRYN J. ROBSON

21 CA CSR No. 5439