



THE BOARD OF SUPERVISORS

BOARD MEETING TRANSCRIPT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

THE LOS ANGELES COUNTY BOARD OF SUPERVISORS

TUESDAY, SEPTEMBER 17TH, 2024

SUP. LINDSEY HORVATH, CHAIR: GOOD MORNING, EVERYONE AND WELCOME TO MEMBERS OF THE PUBLIC. WE WELCOME YOU TO OUR POLICY PRESENTATIONS AND PUBLIC HEARING MEETING OF THE LOS ANGELES COUNTY BOARD OF SUPERVISORS. TODAY IS TUESDAY, SEPTEMBER 17, 2024. PLEASE NOTE SUPERVISOR HAHN WILL BE ABSENT FROM TODAY'S MEETING. THE CHIEF EXECUTIVE OFFICER, COUNTY COUNSEL, EXECUTIVE OFFICER, AND THE SERGEANT AT ARMS ARE ALL HERE TO ASSIST AND WE WILL BEGIN TODAY'S BOARD MEETING WITH OUR LAND ACKNOWLEDGEMENT.

SUP. LINDSEY HORVATH, CHAIR [VIDEO RECORDING]: THE COUNTY OF LOS ANGELES RECOGNIZES THAT WE OCCUPY LAND ORIGINALLY AND STILL INHABITED AND CARED FOR BY THE TONGVA, TATAVIAM, SERRANO, KIZH, AND CHUMASH PEOPLES. WE HONOR AND PAY RESPECT TO THEIR ELDERS AND DESCENDANTS, PAST, PRESENT, AND EMERGING, AS THEY CONTINUE THEIR STEWARDSHIP OF THESE LANDS AND WATERS. WE ACKNOWLEDGE THAT SETTLER COLONIZATION RESULTED IN LAND SEIZURE, DISEASE, SUBJUGATION, SLAVERY, RELOCATION, BROKEN PROMISES, GENOCIDE, AND MULTI-GENERATIONAL TRAUMA. THIS ACKNOWLEDGEMENT DEMONSTRATES OUR RESPONSIBILITY AND COMMITMENT TO TRUTH, HEALING, AND RECONCILIATION, AND TO ELEVATING THE STORIES, CULTURE, AND COMMUNITY OF THE ORIGINAL INHABITANTS OF LOS ANGELES COUNTY. WE ARE GRATEFUL TO HAVE THE OPPORTUNITY TO



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LIVE AND WORK ON THESE ANCESTRAL LANDS. WE ARE DEDICATED TO GROWING AND SUSTAINING RELATIONSHIPS WITH NATIVE PEOPLES AND LOCAL TRIBAL GOVERNMENTS, INCLUDING, IN NO PARTICULAR ORDER, THE FERNANDENO TATAVIAM BAND OF MISSION INDIANS, GABRIELINO TONGVA INDIANS OF CALIFORNIA TRIBAL COUNSEL, GABRIELENO/TONGVA SAN GABRIEL BAND OF MISSION INDIANS, GABRIELENO BAND OF MISSION INDIANS - KIZH NATION, SAN MANUEL BAND OF MISSION INDIANS, SAN FERNANDO BAND OF MISSION INDIANS. TO LEARN MORE ABOUT THE FIRST PEOPLES OF LOS ANGELES COUNTY, PLEASE VISIT OUR WEBSITE.

SUP. LINDSEY HORVATH, CHAIR: WE'LL NOW MOVE ON TO OUR SCROLL PRESENTATION PORTION OF OUR MEETING AND I WILL BEGIN WITH THE THIRD DISTRICT. GOOD MORNING, EVERYONE. AS WE KICK OFF LATINO HERITAGE MONTH IN LOS ANGELES COUNTY, WE HONOR AND RECOGNIZE THE INCREDIBLE IMPACT OUR DIVERSE LATINO COMMUNITIES SERVE US COUNTYWIDE. I HAVE THE PRIVILEGE TO HONOR THE LOPEZ FAMILY OF ENCINO, BUT WE KNOW THEIR IMPACT STRETCHES FAR BEYOND THE THIRD DISTRICT. TODAY WE ARE JOINED BY LEONARDO, IRIS, FERNANDO, EDUARDO, LALO AND THE MAYOR OF PICO RIVERA, GUSTAVO CAMACHO, HOME OF THE PICO RIVERA SPORTS ARENA, ONE OF THE COMMUNITY'S GATHERING PLACES OWNED BY THE LOPEZ FAMILY. THIS FAMILY IS TRULY SOMETHING SPECIAL. THEY'VE CREATED SPACES WHERE KEY MILESTONES AND MOMENTS ARE SHARED IN OUR COMMUNITIES. AND WE KNOW THEIR FAMILIES' IMPACT TRANSCENDS THE



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1 WALLS OF THEIR THRIVING BUSINESSES BECAUSE THERE'S NO ONE
2 QUITE LIKE YOU, LEONARDO. LEONARDO HAS INSTILLED IN EACH OF
3 HIS CHILDREN A LOVE AND COMMITMENT TO FAMILY THAT EXTENDS TO
4 INCLUDE ENTIRE COMMUNITIES ACROSS THE SAN FERNANDO VALLEY,
5 SOUTHEAST LOS ANGELES, AND TRULY EVERY CORNER OF LOS ANGELES
6 COUNTY. AS THE OWNERS OF EL MARIACHI GRILL, YOUR ENTIRE FAMILY
7 HAS MORE THAN BUILT A THRIVING BUSINESS AND YOU HAVE VERY
8 INTENTIONALLY CULTIVATED A SPACE FOR COMMUNITY BUILDING AND
9 COMMUNITY ACTION. WALKING INTO EL MARIACHI IS LIKE RECEIVING A
10 BIG HUG. IT'S THAT FEELING OF COMING HOME THAT HAS GIVEN RISE
11 TO LEADERS LIKE OUR VERY OWN UNITED STATES SENATOR ALEX
12 PADILLA. BUT AS WE CELEBRATE LATINO HERITAGE MONTH, I ALSO
13 WANT TO HONOR THE COUNTLESS WAYS THE LOPEZ FAMILY HAS KEPT
14 ALIVE THE TRADITIONS OF THEIR MEXICAN CULTURE, TRADITIONS
15 CENTRAL TO OUR HISTORY AS ANGELENOS. CHARIOTAS IN SAN
16 FRANCISQUITO CANYON AND THE PICO RIVERA SPORTS ARENA AND
17 BEYOND. THE LEGACY OF YOUR FAMILY AND YOUR COMMUNITY SERVICE
18 ARE ALREADY CEMENTED IN HISTORY BOOKS OF LOS ANGELES, BUT HOW
19 BEAUTIFUL TO HAVE THE NEXT GENERATION OF THE LOPEZ FAMILY
20 SHARING A DEEP COMMITMENT TO CIVIC INVOLVEMENT. WE THANK YOU
21 FOR ALL YOU HAVE DONE, ALL YOU CONTINUE TO DO, AND ALL WE KNOW
22 THAT YOU WILL DO IN THE FUTURE. IT'S AN HONOR TO KNOW YOUR
23 FAMILY, TO HAVE YOU AS RESIDENTS IN OUR DISTRICT, TO HAVE THE
24 SUPPORT OF YOUR SMALL BUSINESSES, AND TO SEE YOUR OWNERSHIP
25 GIVE RISE TO SO MANY BEING ABLE TO SEE THEIR DREAMS COME TRUE,



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1 AS WELL AS BEING TRUE COMMUNITY BUILDERS OF THE THIRD
2 DISTRICT. THE LOPEZ FAMILY IS THE VERY BEST OF LOS ANGELES
3 COUNTY. WE THANK YOU AND WE CELEBRATE YOU. AND ON BEHALF OF
4 THE BOARD, WE HAVE A SCROLL TO PRESENT TO YOU AND WE THANK YOU
5 VERY MUCH.

6

7 **LEONARDO LOPEZ:** THANK YOU. THANK YOU VERY MUCH.

8

9 **SUP. LINDSEY HORVATH, CHAIR:** LET'S GIVE THEM A ROUND OF
10 APPLAUSE.

11

12 **LEONARDO LOPEZ:** THANKS, EVERYBODY WHO MADE THIS POSSIBLE.
13 THANKS TO THE BOARD OF SUPERVISORS. ALL THIS IS MADE ONLY IN
14 AMERICA. GOD BLESS AMERICA. I CAME TO THIS COUNTRY IN 1967. I
15 WAS 17 AND I'VE BEEN WORKING SINCE. MY WIFE AND ME, WE WERE
16 MARRIED IN 1974, 50 YEARS ANNIVERSARY, GOLDEN, GOLDEN, THANK
17 YOU. 6 BEAUTIFUL KIDS AND 14 GRANDKIDS. THANKS EVERYBODY AND
18 THANKS TO THE CITY OF PICO RIVERA, GUSTAVO CAMACHO, AND THANKS
19 EVERYBODY THAT MADE THIS POSSIBLE. GOD BLESS YOU GUYS.

20

21 **SUP. LINDSEY HORVATH, CHAIR:** NEXT, WE'LL CALL UP THE FIFTH
22 DISTRICT.

23

24 **SUP. KATHRYN BARGER:** I HAVE A VERY, VERY SPECIAL PRESENTATION
25 THIS MORNING. OUR FIFTH DISTRICT HONOREE IS A LONG TIME LEADER



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1 IN THE MOVEMENT TO MAKE SURE THE WORDS VETERAN AND HOMELESS
2 ARE NEVER USED TOGETHER. AFTER 18 YEARS AS CEO AND PRESIDENT,
3 DONNA DEUTSCHMAN IS RETIRING FROM THE HELM OF HOMES FOR
4 FAMILIES AT THE END OF SEPTEMBER. WITH A UNIQUE BACKGROUND IN
5 ACADEMIA AND PHILANTHROPY, DONNA FOUNDED HOMES FOR FAMILIES
6 AND BUILT IT INTO A STRONG AND SUCCESSFUL ORGANIZATION THAT IT
7 IS TODAY. UNDER DONNA'S LEADERSHIP, HOMES FOR FAMILY HAS
8 ASSISTED 234 LOW-INCOME FAMILIES TO ACHIEVE THEIR DREAMS OF
9 AFFORDABLE HOME OWNERSHIP. THERE ARE SOME GREAT PICTURES
10 ROTATING ON THE SCREEN BEHIND ME SHOWCASING THIS WORK IN
11 ACTION. SINCE DECIDING IN 2017 TO FOCUS EXCLUSIVELY ON VETERAN
12 FAMILIES, HOMES FOR FAMILIES HAS PROVIDED 182 LOW-INCOME
13 VETERANS AND THEIR LOVED ONES WITH SUPPORTIVE SERVICES WHILE
14 FULFILLING THEIR DREAMS OF OWNING A HOME. IN THE NEXT 2 YEARS,
15 HOME FOR FAMILIES WILL ADD 38 ADDITIONAL VETERAN FAMILIES TO
16 THIS NUMBER THROUGH THE CURRENT PROJECTS BEING WORKED ON
17 TODAY. IT IS DUE TO DONNA'S LEADERSHIP THAT HOMES FOR FAMILIES
18 WAS ABLE TO CREATE ITS PROVEN MODEL OF CARE FOR VETERAN
19 FAMILIES APTLY CALLED VETERAN ENRICHMENT NEIGHBORHOODS. THEIR
20 WORK HAS BEEN TRANSFORMATIONAL FOR FAMILIES IN THE 5TH
21 DISTRICT AND BEYOND AND OUR COMMUNITIES TRULY ARE ENRICHED BY
22 THE VETERANS WHO CALL THEM HOME. HOMES FOR FAMILIES HAS A
23 NEIGHBORHOOD OF 56 HOMES IN PALMDALE THAT IS IN ITS FINAL
24 PHASES. AND I WOULD ENCOURAGE YOU ALL TO LOOK ONLINE OR GO UP
25 AND SEE WHAT AN AMAZING, AMAZING NEIGHBORHOOD THIS IS. THERE



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1 ARE ALSO COMPLETED PROJECTS IN PACOIMA, SYLMAR AND SANTA
2 CLARITA, PLUS MORE HOMES BEING PLANNED IN NORTH HOLLYWOOD.
3 PRIOR TO THESE ACCOMPLISHMENTS, DONNA WAS STILL VERY ENGAGED
4 IN SERVING LOS ANGELES COUNTY FAMILIES IN NEED. BEFORE
5 FOUNDING HOMES FOR FAMILIES, DONNA SERVED AS A CEO OF HABITAT
6 FOR HUMANITIES SAN FERNANDO SANTA CLARITA VALLEY CHAPTER.
7 UNDER HER LEADERSHIP, THE ORGANIZATION BECAME ONE OF THE TOP
8 5% OF HABITAT CHAPTERS BUILDING AN IMPRESSIVE 359 HOMES. PRIOR
9 TO THAT, DONNA SERVED AS THE NATIONAL DIRECTOR OF MODEL
10 DEVELOPMENT AT THE LISA GIBBONS MEMORY FOUNDATION WHERE SHE
11 BUILT PARTNERSHIPS TO SUPPORT FAMILIES WITH MEMBERS SUFFERING
12 FROM MEMORY IMPAIRMENT. DONNA HAS WRITTEN 2 PIECES OF
13 LEGISLATION THAT WERE PASSED BY THE CALIFORNIA LEGISLATURE AND
14 HAS HELPED CONDUCT SEMINAL RESEARCH FOR HOUSING AND AGING
15 POPULATIONS. IN 2018, SHE WAS HONORED BY THE SAN FERNANDO
16 VALLEY BUSINESS JOURNAL AS NOT-FOR-PROJECT PROFIT
17 BUSINESSWOMAN OF THE YEAR. THEN IN 2019, SHE WAS RECOGNIZED BY
18 THE BUILDING INDUSTRY ASSOCIATION'S LOS ANGELES VENTURA
19 CHAPTER WITH THE LYNN JACOBS MEMORIAL AFFORDABLE HOUSING
20 AWARD. FOR HER WORK, SHE HAS BEEN APPOINTED TO THE U.S.
21 DEPARTMENT OF VETERANS AFFAIRS VETERANS COMMUNITY OVERSIGHT
22 AND EDUCATION BOARD FEDERAL ADVISORY COMMITTEE. THAT'S A
23 MOUTHFUL. IT'S CLEAR THAT IN EVERY ROLE SHE'S HAD, DONNA HAS
24 BEEN DEEPLY COMMITTED TO SERVING HER COMMUNITY, AND I HAVE
25 SEEN IT FIRSTHAND. I'VE HAD A FRONT ROW SEAT, DONNA, TO SEE



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1 YOUR PASSION PUT INTO PLAY. OVER THE YEARS, I'VE BEEN PROUD TO
2 PARTNER WITH HER AND HOMES FOR FAMILY ON SEVERAL PROJECTS
3 ACROSS THE 5TH DISTRICT. FROM CONCEPTION TO CONSTRUCTION, TO
4 MOVE IN DAY, DONNA'S LEADERSHIP HAS PAVED THE WAY FOR THESE
5 FAMILIES TO MOVE INTO THEIR DREAM HOMES AND BUILD BRIGHT
6 FUTURES FOR THEIR FAMILIES. DONNA, THE FOUNDATION YOU'VE LAID
7 FOR HOMES FOR FAMILIES WILL CONTINUE TO BETTER THE LIVES OF
8 VETERANS AND THEIR FAMILIES FOR GENERATIONS TO COME. IT IS
9 WITH DEEP APPRECIATION THAT I HONOR YOU FOR ALL YOU'VE DONE
10 FOR VETERANS AND THEIR FAMILIES IN THE 5TH DISTRICT AND WELL
11 BEYOND LOS ANGELES COUNTY. I AM TRULY, TRULY HONORED THAT YOU
12 LET ME WALK THIS WITH YOU AND WHEN YOU HAND OVER THE KEYS TO
13 THE FAMILIES AND SEE THEIR EMOTION BUT ALSO THEIR APPRECIATION
14 BECAUSE THEY HAVE BEEN PROVIDING THE SWEAT EQUITY AND YOU
15 PROVIDED THEM WITH AN OPPORTUNITY TO TRULY LIVE THE AMERICAN
16 DREAM IN OWNING A HOME. SO WITH THAT, DONNA, I HAVE A
17 PROCLAMATION CELEBRATING YOUR RETIREMENT. I LOOK FORWARD TO
18 WORKING WITH YOU. I KNOW YOU'RE NOT GONNA RETIRE OUT OF THE
19 BUSINESS, BUT YOU'RE JUST GONNA LET SOMEONE ELSE TAKE OVER AS
20 CEO WHILE YOU CONTINUE TO GIVE BACK IN WAYS THAT ARE
21 COUNTLESS. THANK YOU. THANK YOU. LET'S GIVE A ROUND OF
22 APPLAUSE. THANK YOU. WOULD YOU LIKE TO SAY A FEW WORDS, DONNA?

23
24 **DONNA DEUTCHMAN:** THANK YOU. I'D LIKE TO THANK KATHRYN BARGER,
25 WHO'S BEEN A LEADER IN OUR COMMUNITY, SERVING VETERANS AND



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1 HELPING TO HEAL MENTAL HEALTH ISSUES. AND SOMETIMES,
2 UNFORTUNATELY, THOSE 2 THINGS GO HAND IN HAND. I WANT TO THANK
3 THE BOARD OF SUPERVISORS AND EVERYONE WHO'S HELPED TO FUND
4 THESE HOMES FOR VETERANS. VETERANS ARE ALL POPULATIONS IN
5 AMERICA TODAY IN TERMS OF DIVERSITY, IN TERMS OF ECONOMIC
6 POWER, AND IN TERMS OF NEED. AND IT'S BEEN AN HONOR TO SERVE
7 VETERANS, AND WE JUST CANNOT SAY ENOUGH ABOUT KATHRYN'S
8 ASSISTANCE IN DOING SO THROUGHOUT L.A. COUNTY.

9

10 **SUP. KATHRYN BARGER:** THANK YOU, DONNA. THANK YOU. AND NOW I
11 BELIEVE WE'RE DOING THE FIRST DISTRICT FIRST DISTRICT
12 PRESENTATION.

13

14 **SUP. HILDA SOLIS:** GOOD MORNING, EVERYONE. BUENOS DIAS. I'D
15 LIKE TO THANK EVERYONE THIS MORNING AND REALLY TAKE THIS
16 OPPORTUNITY TO RECOGNIZE 2 VERY OUTSTANDING LEADERS. MANY OF
17 YOU KNOW THAT LAST TUESDAY WE PROCLAIMED SEPTEMBER 15TH
18 THROUGH OCTOBER 15, 2024, AS HISPANIC HERITAGE MONTH IN LOS
19 ANGELES COUNTY. AND IT'S KNOWN THROUGHOUT THE COUNTRY. SO YES,
20 YOU CAN APPLAUD FOR THAT. THAT'S SOMETHING THAT WE'VE ALL
21 EARNED. LAST FRIDAY WE HAD OUR ANNUAL HISPANIC HERITAGE MONTH
22 RECEPTION, WHERE WE HONORED 12 INCREDIBLE INDIVIDUALS. AND
23 TODAY, I'D LIKE TO PERSONALLY RECOGNIZE 2 HONOREES WHO
24 COULDN'T MAKE THE RECEPTION, BUT WE HAVE THEM HERE TODAY. BUT
25 BEFORE I BRING THEM FORWARD TO SPEAK, I WOULD LIKE TO PLAY A



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1 VIDEO OF THE EVENT LAST WEEK.

2

3 **SUP. HILDA SOLIS [VIDEO RECORDING]:** HI, I'M SUPERVISOR HILDA
4 SOLIS REPRESENTING THE FIRST DISTRICT, AND TODAY I'M HONORED
5 TO HOST OUR 9TH ANNUAL HISPANIC HERITAGE MONTH CELEBRATION. AS
6 YOU KNOW, ON SEPTEMBER THE 15TH THROUGH OCTOBER THE 15TH, WE
7 WELCOME CELEBRATING HISPANIC HERITAGE MONTH ACROSS THIS
8 COUNTRY. AND ESPECIALLY HERE IN LA COUNTY, SINCE WE KNOW THAT
9 MORE THAN 50% OF THE POPULATION OF THE 10,000,000 PEOPLE
10 HAPPEN IT TO BE EITHER HISPANIC, LATINO OR IMMIGRANT AND WE
11 KNOW THAT THIS IS SO IMPORTANT FOR OUR COMMUNITY AND TODAY WE
12 CELEBRATED 12 OUTSTANDING INDIVIDUALS WHO REPRESENT A PLETHORA
13 OF DIFFERENT CAREERS AND SEGMENTS OF OUR ECONOMY, IN
14 EDUCATION, IN THE ARTS, IN MEDICAL AREAS, ALL THE THINGS THAT
15 BRING US TOGETHER AND THE FACT THAT THEY HAPPEN TO BE HISPANIC
16 IS A DAY AND A MONTH OF CELEBRATION FOR US. SO, WE ARE HAPPY
17 THAT THE COUNTY OF LOS ANGELES IS MAKING A BIG STATEMENT BY
18 ALSO CELEBRATING ALONGSIDE WITH US AND WE WERE SO HAPPY TO
19 HAVE SO MANY OUTSTANDING INDIVIDUALS BE RECOGNIZED. AND
20 THROUGHOUT THE MONTH YOU'RE GOING TO SEE OTHER THINGS
21 PREVIEWED AT THE BOARD MEETINGS WITH OTHER BOARD OFFICES ALSO
22 CELEBRATING PEOPLE WHO HAVE MADE CONTRIBUTIONS IN THEIR
23 DISTRICTS REPRESENTING OUR HISPANIC CULTURE.

24

25 **SPEAKER 1 [VIDEO RECORDING]:** HI I'M RICHARD ZALDIVAR THE



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1 EXECUTIVE DIRECTOR AND THE FOUNDER OF THE WALL LAST MEMORIAS.
2 BEING HONORED HERE AT HISPANIC HERITAGE CELEBRATION SPONSORED
3 BY SUPERVISOR HILDA SOLIS IS A HUGE HONOR FOR ME.

4

5 **SPEAKER 2 [VIDEO RECORDING]:** HELLO I'M DIEGO RODRIGUEZ AND I
6 SERVE AS EXECUTIVE VICE PRESIDENT AND CHIEF OPERATING OFFICER
7 FOR ALMA FAMILY SERVICES. TO BE EMBRACED BY THE COMMUNITY AND
8 TO BE RECOGNIZED FOR SOMETHING THAT I LOVE DOING WHICH IS TO
9 SERVE MY COMMUNITY IS TRULY MOVING.

10

11 **SUP. HILDA SOLIS [VIDEO RECORDING]:** SO, IT'S A TIME OF
12 CELEBRATION AND WE'RE SO HAPPY TO BE HERE TO CELEBRATE WITH
13 OUR FRIENDS AND WITH THE COUNTY OF LOS ANGELES SO LET THE
14 FESTIVITIES BEGIN.

15

16 **SUP. HILDA SOLIS:** THANK YOU. AGAIN, AS WE CELEBRATE HISPANIC
17 HERITAGE MONTH, IT IS WITH GREAT PRIDE AND HONOR AND
18 ADMIRATION THAT I TAKE THIS OPPORTUNITY TO RECOGNIZE DR.
19 FRANCISCO C. RODRIGUEZ, WHO IS THE CHANCELLOR OF THE LOS
20 ANGELES COMMUNITY COLLEGE DISTRICT. THIS MONTH IS A TIME TO
21 HONOR THE RICH CULTURAL HERITAGE, REMARKABLE CONTRIBUTIONS AND
22 ENDURING LEGACY OF THE LATINO COMMUNITY, AND DR. RODRIGUEZ
23 EXEMPLIFIES THESE VALUES IN EVERY ASPECT OF HIS WORK. DR.
24 RODRIGUEZ HAS DEDICATED HIS CAREER TO ENHANCING EDUCATIONAL
25 OPPORTUNITIES AND FOSTERING INCLUSIVE EXCELLENCE WITHIN OUR



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1 COMMUNITY COLLEGE SYSTEM. UNDER HIS LEADERSHIP, THE LOS
2 ANGELES COMMUNITY COLLEGE DISTRICT HAS MADE SIGNIFICANT
3 STRIDES IN PROVIDING ACCESS TO QUALITY EDUCATION AND
4 SUPPORTIVE SERVICES FOR STUDENTS FROM VERY DIVERSE
5 BACKGROUNDS. THIS INCLUDES INCREASED FEDERAL AND STATE
6 REVENUES TO THE DISTRICT'S 9 COLLEGES, SPONSORING LANDMARK
7 LEGISLATION TO FACILITATE COLLEGE ACCESS AND SUCCESS, PASSING
8 2 LOCAL FACILITIES BONDS, TOTALING \$8,600,000,000, IN HIRING
9 OVER 1,100 FULL-TIME TENURE TRACK FACULTY, WHILE INCREASING
10 FACULTY AND STAFF RACIAL AND GENDER DIVERSITY. AND HE DIDN'T
11 STOP THERE. HE ALSO HELPED EXPAND COMMUNITY AND BUSINESS
12 ENGAGEMENT AND PHILANTHROPY TO RECORDS LEVELS. THESE
13 ACHIEVEMENTS ARE A TESTAMENT TO HIS EFFECTIVE LEADERSHIP AND
14 THE PROGRESS MADE UNDER HIS TENURE. HIS COMMITMENT TO
15 EDUCATIONAL EQUITY AND HIS PASSION FOR EMPOWERING STUDENTS HAS
16 HAD A PROFOUND IMPACT ON OUR COMMUNITY AND THE LIVES OF MANY
17 STUDENTS. PRIOR TO LACCD, DR. RODRIGUEZ SERVED AS A
18 SUPERINTENDENT PRESIDENT AT MIRA COSTA COMMUNITY COLLEGE
19 DISTRICT IN NORTH SAN DIEGO COUNTY, PRESIDENT AT CONSUMNES
20 RIVER COLLEGE IN SACRAMENTO, AND EXECUTIVE DEAN AT WOODLAND
21 COMMUNITY COLLEGE. HE BEGAN HIS PROFESSIONAL CAREER IN STUDENT
22 AFFAIRS AT UC DAVIS. AND I BELIEVE THAT'S WHERE WE FIRST RAN
23 INTO EACH OTHER, DOING STUDENT OUTREACH AND HELPING TO RECRUIT
24 LATINOS AND OTHER UNDERSERVED STUDENTS TO OUR COLLEGES. LET US
25 CELEBRATE DR. RODRIGUEZ'S CONTRIBUTIONS DURING THIS HISPANIC



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1 HERITAGE MONTH AND RECOGNIZE THE INVALUABLE ROLE HE HAS PLAYED
2 IN SHAPING AND BETTERING THE LIVES OF SO MANY. WE WILL SURELY
3 MISS HIM AS HE RETIRES FROM HIS POSITION THIS NOVEMBER TO CARE
4 FOR HIS PARENTS. SO PLEASE GIVE HIM A BIG ROUND OF APPLAUSE.
5 AND WE WILL HEAR SHORTLY FROM HIM. I ALSO HAVE THE PRIVILEGE
6 TO RECOGNIZE ASSEMBLYMEMBER MIGUEL SANTIAGO, A DEDICATED
7 LEADER AND ADVOCATE WHO EMBODIES THE SPIRIT AND RESILIENCE OF
8 OUR LATINO COMMUNITY. ASSEMBLYMEMBER SANTIAGO WAS FIRST
9 ELECTED IN NOVEMBER OF 2014 TO REPRESENT THE 54TH ASSEMBLY
10 DISTRICT, ONE OF THE MOST VIBRANT AND DIVERSE DISTRICTS IN
11 CALIFORNIA. HE WAS BORN IN LOS ANGELES TO HARDWORKING
12 IMMIGRANT PARENTS AND THE FIRST IN HIS FAMILY TO GRADUATE FROM
13 COLLEGE, EARNING HIS DEGREE AT UCLA. ASSEMBLYMEMBER SANTIAGO
14 HAS BEEN A POWERFUL VOICE IN SACRAMENTO, CHAMPIONING POLICIES
15 THAT ADVANCE JUSTICE, EQUITY, AND OPPORTUNITY FOR ALL. HE
16 CURRENTLY SERVES AS ASSISTANT MAJORITY LEADER. IN ADDITION,
17 ASSEMBLYMEMBER SANTIAGO SERVES AS CHAIR OF THE ASSEMBLY SELECT
18 COMMITTEE ON LOS ANGELES COUNTY HOMELESSNESS, WHERE HE IS
19 FOCUSED ON FINDING URGENT SOLUTIONS TO END HOMELESSNESS, AND
20 HE HAS BEEN A GREAT PARTNER ON THAT. HE ALSO SITS ON OTHER KEY
21 ASSEMBLY COMMITTEES, THE ARTS, ENTERTAINMENT, SPORTS, AND
22 TOURISM, HEALTH, UTILITIES, AND ENERGY COMMITTEES. HIS
23 COMMITMENT TO ADDRESSING CRITICAL ISSUES SUCH AS HEALTH CARE,
24 AFFORDABLE HOUSING, EDUCATION, IMMIGRANTS' RIGHTS, AND
25 ENVIRONMENTAL JUSTICE, SUCH AS THE URGENTLY ADDRESSING THE



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1 EXXON TECHNOLOGIES DISASTER, HE'S BEEN A PIVOTAL VOICE IN
2 HELPING TO SHAPE THE POLICY. THROUGH HIS LEADERSHIP, HE HAS
3 CONSISTENTLY DEMONSTRATED A DEEP UNDERSTANDING OF THE
4 CHALLENGES THAT WE ALL FACE AND A RESOLUTE DETERMINATION TO
5 ADDRESS THEM. MIGUEL SANTIAGO'S DEDICATION TO PUBLIC SERVICE
6 AND HIS UNWAVERING SUPPORT FOR UNDERSERVED COMMUNITIES
7 EXEMPLIFIES THE VALUES THAT WE CELEBRATE DURING HISPANIC
8 HERITAGE MONTH. WE THANK HIM FOR HIS 10 YEARS OF SERVICE TO
9 THE 54TH ASSEMBLY DISTRICT, AND WE WISH HIM WELL IN HIS FUTURE
10 ENDEAVORS. PLEASE GIVE HIM A BIG ROUND OF APPLAUSE. AND NOW I
11 WOULD LIKE TO TURN THE MICROPHONE OVER TO DR. RODRIGUEZ AND
12 THEN TO ASSEMBLY MEMBER SANTIAGO.

13
14 **DR. FRANCISCO RODRIGUEZ:** THANK YOU, SUPERVISOR SOLIS, FOR YOUR
15 EXEMPLARY LEADERSHIP AND SERVICE TO THIS COUNTY, TO THIS
16 STATE, AND TO THIS NATION. IT IS AN HONOR, UN PRIVILEGIO, UN
17 HONOR, Y UN ORGULLO TO RECEIVE THIS FROM YOU. AND IN DOING SO,
18 I ACCEPT THIS ON BEHALF OF FRANCISCO AND AMELIA RODRIGUEZ, MY
19 PARENTS, HARDWORKING IMMIGRANTS WHO CAME FROM MEXICO WHO
20 SACRIFICED EVERYTHING SO THAT THEIR CHILDREN CAN HAVE AN
21 OPPORTUNITY THROUGH EDUCATION. SO, AS WE RECOGNIZE THIS MONTH
22 THAT RECOGNIZES THE CONTRIBUTIONS OF LATINOS ALL ACROSS THIS
23 COUNTRY. LET'S NEVER FORGET THE PEOPLE WHO PICK OUR FIELDS,
24 THE PEOPLE WHO PROVIDE FOOD, SHELTER, AND OTHER KINDS OF
25 SERVICES TO OUR NATION AND RECOGNIZE THEIR SACRIFICE THAT HAS



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1 HELPED A PERSON LIKE ME THAT I STAND HERE BEFORE YOU WITH
2 GREAT, GREAT PRIDE. THANK YOU ALSO TO RECOGNIZE, IN
3 RECOGNIZING THE LOS ANGELES COMMUNITY COLLEGE DISTRICT. WE'VE
4 BEEN A LONG-TIME PARTNER WITH THE COUNTY OF LOS ANGELES. THANK
5 YOU FOR RECOGNIZING THAT EDUCATION IS THE PATH FORWARD TO
6 ECONOMIC AND SOCIAL MOBILITY, AND THAT EVERY PERSON SHOULD
7 HAVE THE OPPORTUNITY FOR A HIGH QUALITY AND AFFORDABLE
8 EDUCATION. AND TO MY GOOD FRIEND, ASSEMBLYMEMBER MIGUEL
9 SANTIAGO, YOU WERE THE PERSON THAT PASSED THAT LANDMARK
10 LEGISLATION THAT ALLOWS EVERY CALIFORNIAN TO RECEIVE A
11 TUITION-FREE EDUCATION FOR 2 YEARS AND NOW AT THE GOVERNOR'S
12 DESK AS AN OPPORTUNITY FOR FOUR-YEAR DEGREE TUITION-FREE. SO,
13 SENATOR SANTIAGO, MEMBERS OF THE BOARD OF SUPERVISORS, MAYOR
14 SOLIS, THANK YOU VERY MUCH.

15
16 **MIGUEL SANTIAGO:** I DO WANT TO THANK THE BOARD OF SUPERVISORS
17 FOR ALL THEIR HARD WORK. NOWHERE IN THE COUNTRY HAVE WE SEEN A
18 MORE DEDICATED GROUP OF FOLKS WHO HAVE TACKLED SOME OF THE
19 HARDEST ISSUES, INCLUDING HOMELESSNESS, INCOME INEQUALITY,
20 TENANT PROTECTIONS, AND THE AFFORDABLE HOUSING PUSH THAT WE'VE
21 SEEN BOTH AT THE BALLOT AND INSIDE OF THIS BUILDING. BUT IN
22 PARTICULAR, I WANT TO THANK MY SUPERVISOR, SOLIS, BECAUSE
23 SHE'S NEVER FORGOTTEN WHO WE ARE IN THE 53RD AND 54TH ASSEMBLY
24 DISTRICT. WHEN EXIDE CAME UP AND IT WAS THE WORST
25 ENVIRONMENTAL DISASTER, SHE WAS THAT FORCE THAT HELPED TO PUSH



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1 US ALL AND WE ALL GRABBED HANDS TOGETHER, BUT REALLY, WE
2 COULDN'T HAVE DONE AN OUNCE OF THE WORK HAD YOU NOT BEEN
3 STANDING THERE. WHEN IT'S COME TO TACKLING THE HOMELESSNESS
4 CRISIS IN OUR AREA, YOU PUSHED EXTREMELY HARD TO MAKE SURE THE
5 DOLLARS REACHED US. FOR YOUR COMMUNITY COLLEGE, YOU WERE
6 THERE. ALL I JUST TO SAY, REALLY, THANK YOU FOR HONORING ME,
7 BUT I THINK A GREAT DEAL OF THE WORK THAT WE DID WAS BECAUSE
8 YOU STEPPED UP AND GAVE US THE WILL AND THOUGHT TO COMPLETE
9 IT. THANK YOU VERY MUCH. THANK YOU.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** CONGRATULATIONS. NEXT UP WE HAVE
12 THE SECOND DISTRICT.

13

14 **SUP. HOLLY J. MITCHELL:** HELLO, ALL. A GIRL DOESN'T TURN 60 BUT
15 1 TIME, SO I THOUGHT I'D WEAR MY SAF. LET ME SAY TO FOLKS, 60
16 AIN'T HALF BAD. I'M KIND OF LIKING IT. IT'S WORKING OUT OKAY
17 SO FAR.

18

19 **SUP. LINDSEY HORVATH, CHAIR:** IT LOOKS GOOD ON YOU, MADAM
20 SUPERVISOR.

21

22 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR. I APPRECIATE
23 YOU. IT GIVES ME GREAT HONOR TODAY TO ACKNOWLEDGE 2 NONPROFIT
24 ORGANIZATIONS IN MY DISTRICT. YOU KNOW, I COME ON CLOSE.
25 COMING FROM THE NONPROFIT SECTOR BEFORE I RAN FOR PUBLIC



THE BOARD OF
SUPERVISORS

1 OFFICE, I UNDERSTAND THE IMPORTANCE OF COLLABORATION. AND
2 GOVERNMENT HAS OUR ROLE TO PLAY, BUT THE NONPROFIT SECTOR
3 PLAYS A CRITICAL ROLE, PARTICULARLY HERE AT LOCAL GOVERNMENT,
4 GIVEN WHAT WE DO. L.A. COUNTY, THE COUNTY LEVEL OF GOVERNMENT
5 IS THE SOCIAL SAFETY NET. AND PARTNERING WITH COMMUNITY-BASED
6 ORGANIZATIONS TO MAKE SURE THAT WE MEET THE NEED OF EVERY
7 ANGELENO IS WHAT THESE PEOPLE WHO ARE FLANKING ME HELP US DO
8 HERE IN ALLEY COUNTY EACH AND EVERY DAY. SO, I WANT TO
9 CONGRATULATE WELLNESS ON ITS 100-YEAR ANNIVERSARY. HAPPY
10 BIRTHDAY TO YOU TOO. SO LET ME START BY THANKING WELLNESS
11 PRESIDENT AND CEO CHARLENE DIMAS PINEDO. I ALSO WANT TO
12 ACKNOWLEDGE THE WELLNESS EXECUTIVE LEADERSHIP TEAM IN
13 ATTENDANCE TODAY, JIM BAIA, ANDREA SALAZAR, PACO RATANA, LAURA
14 ALVAREZ, AND REBECCA HAUSLING. GIVE THEM A ROUND OF APPLAUSE.
15 THEY ARE THE EXECUTIVE LEADERSHIP TEAM, BUT THEY HAVE LOTS OF
16 PEOPLE WHO SUPPORT THEM IN DOING THE AMAZING WORK THEY DO IN
17 EACH AND EVERY DAY. WELLNESS IS A NEW NAME. THE NAME ISN'T 100
18 YEARS OLD. YOU WILL REMEMBER THEM BY THEIR FORMER NAME, L.A.
19 CHILD GUIDANCE CLINIC. IT'S A 100-YEAR-OLD ORGANIZATION AND
20 ITS MISSION IS TO PROVIDE HOLISTIC EMOTIONAL WELL-BEING AND
21 MENTAL HEALTH SERVICES AND MOST OF ALL HOPE AND HEALING AND
22 OPPORTUNITY TO OUR YOUNGEST CONSTITUENTS, OUR CHILDREN, OUR
23 YOUNG ADULTS AND FAMILIES IN NEED ACROSS LA COUNTY IN ITS
24 ENTIRETY. FOR OVER 100 YEARS, WELLNESS HAS BEEN DEDICATED TO
25 PROVIDING VITAL MENTAL HEALTH SERVICES AND HOUSING TO



THE BOARD OF
SUPERVISORS

1 VULNERABLE CHILDREN AND THEIR FAMILIES. WELLNESS PROVIDES OUR
2 YOUTH WITH A SAFE SPACE TO DO HOMEWORK, TO GET YOUR LAUNDRY
3 DONE. I SAW THE LAUNDRY FACILITY AT DEXPO. TO GET CONNECTED TO
4 HOUSING AND SERVICES AND FIND HEALING AND SUPPORT. THIS IS A
5 TRAUMA INFORMED MODEL THAT THE BOARD OF SUPERVISORS IS PROUD
6 TO REPRESENT AND TO REPLICATE IN ALL 5 OF OUR DISTRICTS. OVER
7 THE LAST 20 YEARS THE PARTNERSHIP BETWEEN THE BOARD OF
8 SUPERVISORS AND WELLNEST HAS ENABLED THIS AMAZING ORGANIZATION
9 TO SIGNIFICANTLY EXPAND ITS REACH, OFFERING AGAIN
10 COMPREHENSIVE MENTAL HEALTH SERVICES IN 7 LOCATIONS ACROSS THE
11 COUNTY. I'M PROUD TO HAVE 2 NESTS, GET IT WELL, NESTS, NESTS
12 IN MY DISTRICT. IN 2022, THE NEST ON FLORENCE OPENED, OFFERING
13 51 UNITS OF HOUSING WITH ON-SITE SERVICES INCLUDING THERAPY
14 AND SUBSTANCE ABUSE COUNSELORS TO SERVE YOUNG ADULTS. MANY WHO
15 ARE PARENTS, PARENTS OF SMALL CHILDREN WHO HAVE EXPERIENCED
16 HOMELESSNESS OR HAVE AGED OUT OF OUR FOSTER CARE SYSTEM. AND
17 NOW, THE RECENT GROUNDBREAKING OF THE NESSAN EXPOSITION, A
18 THIRD LOCATION WILL BE ADDED TO THE SECOND DISTRICT. THIS
19 LOCATION RECEIVED \$5,800,000 FROM PROJECT HOMEKEY THIS YEAR
20 FOR A MODULAR PROJECT THAT WILL PROVIDE 24 INTERIM HOUSING
21 UNITS FOR YOUNG ADULTS EXPERIENCING HOUSELESSNESS. AND I WILL
22 BE VERY EXCITED TO COME TO THAT SITE AS WELL. SO, WE
23 APPRECIATE WELLNESS THOUGHTFUL AND COMPASSIONATE APPROACH. I
24 WANT TO CALL ON CHARLENE, OUR FEARLESS LEADER, TO PROVIDE SOME
25 REMARKS AND THANK YOU ON BEHALF OF ALL OF YOUR TEAM THAT'S



THE BOARD OF
SUPERVISORS

PRESENT TODAY.

SPEAKER: GOOD MORNING AND GOOD MORNING TO THE MEMBERS OF THE BOARD OF SUPERVISORS. I AM CHARLENE DIMAS-PEINADO, PRESIDENT AND CEO OF WELLNESS, TOGETHER WITH MEMBERS OF THE BOARD OF DIRECTORS AND OUR ENTIRE LEADERSHIP TEAM. SUPERVISOR HOLLY MITCHELL, WE ARE HONORED TO BE RECOGNIZED TODAY. WELLNESS WAS FOUNDED IN 1924 BY SUBJECT MATTER EXPERTS AND COMMUNITY MEMBERS WHO SAW A NEED FOR MENTAL HEALTH SERVICES FOR CHILDREN. IN 1924, MENTAL HEALTH WAS IN ITS INFANCY, BUT YET THESE LEADERS, LEADERS OF OUR COMMUNITY, HAD A VISION, A VISION TO PROVIDE CUTTING EDGE MENTAL HEALTH SERVICES THAT WERE RESEARCH, EVIDENCE-BASED PRACTICE, CULTURALLY SENSITIVE TO MEET THE MENTAL HEALTH NEEDS OF CHILDREN AT THAT TIME. WE HAVE SINCE GROWN TO EXPAND OUR MENTAL HEALTH TRAUMA-INFORMED SERVICES FROM SOUTH LOS ANGELES TO DOWNTOWN LOS ANGELES TO EAST LA. WE HAVE EXPANDED OUR CORE SERVICES TO INCLUDE PERMANENT SUPPORTIVE HOUSING AND INTERIM HOUSING FOR TRANSITION-AGE YOUTH, MANY OF THESE YOUNG PEOPLE WHO ARE AGING OUT OF FOSTER CARE OR THE JUSTICE CARE SYSTEM, AND PROVIDING WRAPAROUND SUPPORTIVE SERVICES TO CHANGE THEIR TRAJECTORY IN THEIR FUTURE. WE COULD NOT BE PROUDER TO CELEBRATE THIS MONUMENTAL MILESTONE, 100 YEARS OF SERVING OUR COMMUNITY. AND WE REMAIN STEADFAST IN OUR COMMITMENT TO THE MISSION TO PROVIDE THESE CRITICALLY NEEDED SERVICES, ESPECIALLY AT A TIME



THE BOARD OF
SUPERVISORS

1 THAT THEY ARE NEEDED THE MOST AND WE WILL CONTINUE TO OFFER
2 HOPE HEALING AND OPPORTUNITY TO THE HUNDREDS UPON HUNDREDS OF
3 CHILDREN YOUNG ADULTS AND FAMILIES THAT ENTER OUR DOORS EVERY
4 SINGLE DAY SO AGAIN ON BEHALF OF OUR BOARD OF DIRECTORS, OUR
5 LEADERSHIP, OUR STAFF AND OUR COMMUNITY, WE THANK YOU
6 SUPERVISOR HOLLY MITCHELL FOR THIS RECOGNITION.

7

8 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH. I APPRECIATE YOU.
9 AND I WANT TO THANK MY COLLEAGUES ON THE BOARD FOR JOINING ME.
10 AND SO, IT'S A 5 SIGNATURE PROCLAMATION ACKNOWLEDGING YOUR
11 100TH BIRTHDAY, BUT MORE IMPORTANTLY THE WORK THAT YOU'RE
12 DOING EACH AND EVERY DAY TO HELP OUR MOST VULNERABLE. THANK
13 YOU.

14

15 **SUP. LINDSEY HORVATH, CHAIR:** CONGRATULATIONS TO EVERYONE.
16 THANK YOU SO MUCH FOR BEING HERE THIS MORNING. AND WE HAVE ONE
17 MORE.

18

19 **SUP. HOLLY J. MITCHELL:** SO IT'S NOT LOST ON ME. IT'S EVERY
20 TIME WE HAVE THESE PRESENTATIONS THERE THERE'S ALWAYS SO MUCH
21 SYNERGY BETWEEN WHO ARE RECOGNIZING THAT YOU KNOW HOUSING FOR
22 VETERANS HOUSING AND SUPPORT FOR YOUNG PEOPLE IT'S NOT LOST ON
23 ME THAT HISPANIC HERITAGE MONTH, SUPERVISOR SOLIS, IS ALSO THE
24 TIME IN WHICH WE AS A COUNTY TALK ABOUT HATE AND OUR LA VERSUS
25 HATE WORK THAT WILL BE COMMENCING THIS WEEK TOO. AND IN THAT



THE BOARD OF
SUPERVISORS

1 LIGHT, I WANT TO WELCOME AND THANK THE LEADERS OF THE SOUTH
2 BAY COMMUNITY COALITION AGAINST HATE. AND I'M HONORED TO
3 RECOGNIZE YOU ALL FOR THE HARD WORK YOU DO YEAR-ROUND, BECAUSE
4 HATE DOESN'T JUST POP UP FOR ONE MONTH, IT'S ALL THE TIME, BUT
5 SPECIFICALLY TODAY FOR YOUR WORK TO SPONSOR A FULL WEEK'S
6 WORTH OF EVENTS FOR UNITED AGAINST HATE WEEK. UNITED AGAINST
7 HATE WEEK IS A POWERFUL REMINDER THAT EVERYONE, EVERYONE CAN
8 DO SOMETHING PROACTIVELY TO COMBAT HATE, AND IT STARTS WITH
9 MAKING A DAILY COMMITMENT TO TAKE A STAND, TO TAKE A STAND
10 AGAINST RACISM, HOMOPHOBIA, AND ANY OTHER FORM OF HATE THAT
11 ONLY SERVES TO DIVIDE US. WE CAN, ON A DAILY BASIS, BE
12 PROACTIVE ANTI-RACISTS IN OUR LANGUAGE, IN OUR BEHAVIOR, IN
13 OUR TREATMENT OF EACH OTHER IN AN OBSERVING HATEFUL ACTS
14 RENDERED ON OUR FAMILY FRIENDS AND NEIGHBORS. SO, IT'S
15 INSPIRING TO SEE ORGANIZATIONS WITHIN THE SOUTH BAY COMMUNITY
16 COALITION AND ACROSS LA COUNTY JOIN IN COMMEMORATING THIS
17 IMPORTANT WEEK WITH FREE CULTURAL EVENTS, INCLUDING A PEACE
18 POLL, CANDLELIGHT VIGILS, POWERFUL DISCUSSIONS, AND A FOOD
19 DRIVE FOR A NUTRITION PANTRY. SO, THIS WEEK IS IMPORTANT
20 BECAUSE IT PROMOTES INCLUSIVITY. IT RAISES AWARENESS. IT
21 EMPOWERS US ALL. IT STRENGTHENS COMMUNITIES AND IMPORTANT,
22 MOST IMPORTANT TO ME, I THINK IT ENCOURAGES OPEN HONEST
23 DIALOGUE. RECENT EVENTS DEMONSTRATE THE DIRE NEED FOR THIS
24 ONGOING WORK. AND LET ME SAY UNEQUIVOCALLY, HATRED IN ANY FORM
25 IS UNWELCOME IN LA COUNTY. IT'S OUR COLLECTIVE RESPONSIBILITY



THE BOARD OF
SUPERVISORS

1 TO FIGHT THIS FIGHT BECAUSE WE ARE STRONGER WHEN WE WORK
2 TOGETHER. SO, I WANT TO ENCOURAGE OUR SOUTH-BASED COMMUNITIES
3 TO GET INVOLVED WITH THIS AMAZING COALITION. ADDITIONALLY, WE
4 ENCOURAGE EVERY COUNTY RESIDENT TO CHECK OUT ALL OF THE GREAT
5 EVENTS HAPPENING WITH LA VS. HATE BY VISITING LAVSHATE.ORG.
6 THEY'VE GOT GREAT LAWN SIGNS. I HAVE ONE IN FRONT OF MY HOUSE
7 THAT TALKS ABOUT HATE DOES NOT LIVE HERE. SO WE ALL CAN FIGURE
8 OUT A WAY TO COMMUNICATE OUR DESIRE TO LIVE IN A COMMUNITY
9 THAT CONDEMNS HATE. SO, MY HOME GIRL, THE CHAIRWOMAN, HILDE
10 STERN, COULDN'T JOIN US TODAY, BUT I WANT TO THANK HER FOR HER
11 LEADERSHIP IN FOUNDING THIS COALITION AND ORGANIZING SO MANY
12 OF THESE IMPACTFUL EVENTS. HERE TODAY, I'D LIKE TO PRESENT EL
13 SEGUNDO SCHOOL BOARD MEMBER, TRACEY MILLER-ZARNEKE, AND
14 HERMOSA SCHOOL BOARD MEMBER, MAGGIE BOVE- LAMONICA TO SAY A
15 FEW WORDS ON BEHALF OF THE COALITION. I APPRECIATE YOU BOTH
16 FOR COMING. THANK YOU.

17
18 **TRACEY MILLER-ZARNEKE:** THANK YOU FOR HAVING US. SEE US. MY
19 NAME IS TRACEY AND THIS IS MAGGIE, WE WILL GIVE YOU A LITTLE
20 BACKGROUND ON OUR COALITION WE FORMED UNDER THE LEADERSHIP OF
21 HILLY STERN AS SUPERVISOR MENTIONED THAT WAS IN FALL OF 2022
22 AND IT WAS UNDER THE DIRECTION OF THE MANHATTAN BEACH CITY
23 COUNSEL IN RESPONSE TO INCREASED HATE CRIMES IN THEIR
24 COMMUNITY. AND IT BROUGHT TOGETHER APPROXIMATELY 15 MEMBERS,
25 INCLUDING CITY LEADERSHIP, LEADERS OF FAITH-BASED



THE BOARD OF
SUPERVISORS

1 ORGANIZATIONS, COUNTY PROGRAMS LIKE LA VS. HATE. OF COURSE,
2 SUPERVISOR MITCHELL WAS PART OF THAT. AND THE COALITION
3 QUICKLY GREW AS NEIGHBORING CITIES LEARNED TO THE CAUSE AND
4 THE IMPACT THAT THAT GROUP WAS HAVING. IT GREW TO ENCOMPASS
5 THE 4 BEACH CITIES OF EL SEGUNDO, HERMOSA BEACH, REDONDO
6 BEACH, AND ALONG WITH MANHATTAN BEACH AND OTHER GOVERNMENT
7 ENTITIES LIKE THE BEACH CITY'S HEALTH DISTRICT, PRIVATE
8 ORGANIZATIONS LIKE PFLAG, AND SOUTH BAY FAMILIES CONNECTED,
9 AND OUR STATE REPRESENTATIVES ALSO, ASSEMBLYMEMBER MARTUCCI
10 AND SENATOR BEN ALLEN. OUR MEMBERSHIP IS NOW OVER 60 MEMBERS
11 STRONG, AND TOGETHER THIS COLLABORATION OF THOUGHT LEADERS
12 REPRESENTS CITIES, SCHOOLS, BUSINESSES, FAITH-BASED
13 ORGANIZATIONS, AND OTHER COMMUNITY PARTNERS. AND WE COME
14 TOGETHER REALLY ALL YEAR LONG, NOT JUST IN OUR, YOU KNOW,
15 UNITED AGAINST HATE WEEK, BECAUSE UNFORTUNATELY IT IS A YEAR-
16 ROUND THING WE MUST BATTLE. WE COME TOGETHER TO REDUCE ACTS OF
17 HATRED, WORKING TO COUNTERACT AND PREVENT BIAS, DISRESPECT,
18 DISCRIMINATION, VERBAL AND PHYSICAL ABUSE, HARASSMENT THREATS,
19 DEFACING OF PROPERTY, VIOLENCE, AND THE CREATION OF
20 ENVIRONMENTS OF FEAR AGAINST ANY PERSON IN OUR COMMUNITY, ANY
21 GROUP, ANY POPULATION THAT MIGHT FEEL THIS WAY. WE
22 UNEQUIVOCALLY CONDEMN THE DIVISIVE FORCES OF HATE, INEQUITY,
23 AND INJUSTICE AGAINST ALL PERSONS AND COMMUNITIES. TOGETHER,
24 WE SAY TO THOSE WHO ARE VICTIMS OF SUCH ACTS, WE SEE YOU, WE
25 HEAR YOU, WE STAND WITH YOU. WE BELIEVE IN THE FAIR TREATMENT



THE BOARD OF
SUPERVISORS

1 OF ALL HUMAN BEINGS IN AN EFFORT TO FOSTER A PEACEFUL
2 COEXISTENCE WITH OTHERS. OUR COALITION AGAINST HATE WILL
3 CONTINUE TO ELEVATE OUR COLLECTIVE CONSCIOUSNESS ACROSS OUR
4 COMMUNITY THROUGH EDUCATION, TRAINING, AND COMMUNITY
5 ENGAGEMENT. WHILE WE AS INDIVIDUALS MAY NOT AGREE ON SOME
6 SOCIO-POLITICAL ISSUES OR SOLUTIONS, WE STRONGLY AGREE THAT
7 ALL HUMAN BEINGS SHOULD BE TREATED FAIRLY IN A RESPECTFUL AND
8 CIVIL MANNER AND EXPECT MUTUALLY RESPECTFUL TREATMENT IN
9 RETURN. NOW I'M GONNA HAND THE MICROPHONE OVER TO MAGGIE TO
10 TELL YOU MORE ABOUT WHAT'S GOING ON DOWN THERE.

11
12 **MAGGIE BOVE-LAMONICA:** WHILE TRYING TO EDUCATE AND ENGAGE OUR
13 COMMUNITIES AS A REGULAR PRACTICE, WE'RE HONORED TO SHARE THE
14 SPECIAL EVENTS THAT ARE HAPPENING ACROSS THE SOUTH BAY AND EL
15 SEGUNDO, MANHATTAN BEACH, HERMOSA BEACH, REDONDO BEACH DURING
16 THE UNITED AGAINST HATE WEEK. SATURDAY, WE HAVE THE
17 INTERNATIONAL DAY OF PEACE WAVE. ON SUNDAY, THERE IS THE
18 COMMUNITY INTERFAITH GATHERING FOR LGBTQ PLUS SOLIDARITY ON
19 THE RAINBOW DOORS OF WELCOME PANEL DISCUSSION AND ALSO A FAIR.
20 NEXT THE FOLLOWING WEEK WE HAVE SCHOOL SAFETY SUPPORTING LGBT
21 PLUS MENTAL HEALTH HOSTED BY PFLAG ON OUR BEACH CITY'S HEALTH
22 DISTRICT.

23
24 **TRACEY MILLER-ZARNEKE:** AND IN OUR LITTLE TOWN OF EL SEGUNDO ON
25 THE 26TH WE ARE HAVING A PEACE POLL DEDICATION CO-HOSTED BY



THE BOARD OF
SUPERVISORS

1 THE YASKIN-NUI DISTRICT AND THE ROTARY CLUB IN OUR TOWN. ALSO,
2 ON THURSDAY THE 26TH AT 6 P.M. WE HAVE THE CANDLELIGHT VIGIL
3 THAT OUR CITY'S DIVERSITY EQUITY INCLUSION COMMITTEE WILL BE
4 HOSTING AT LIBRARY PARK. AND WE INVITE EVERYONE IN LA COUNTY
5 TO COME AND JOIN US IN THESE EVENTS. AND AGAIN, TO DO THIS
6 IMPORTANT WORK THAT WE ARE SO GRATEFUL THAT SUPERVISOR
7 MITCHELL IS A KEY MEMBER OF. WE ARE HAPPY TO DO THIS WITH YOU.
8 WE HOPE SOMEDAY TO NOT HAVE TO DO THIS KIND OF WORK. BUT UNTIL
9 THEN, WE WILL KEEP AT IT AND TRY TO BUILD OUR PEACEFUL
10 COEXISTENCE. THANK YOU FOR HAVING US SO MUCH.

11
12 **SUP. HOLLY J. MITCHELL:** THANK YOU AND I WANT TO THANK THE
13 COALITION FOR ALL THE WORK THAT YOU'RE DOING I WANT TO THANK
14 ALL OF THE MEMBERS IN THE COASTAL COMMUNITIES AND THANK YOU
15 FOR YOUR PARTNERSHIP WITH OUR RACIAL JUSTICE LEARNING EXCHANGE
16 AN EVENT THAT WE HOST MONTHLY IN THE SECOND DISTRICT. WE'VE
17 COME TO ALL OF THOSE COMMUNITIES. YOU ALL HAVE PARTNERED WITH
18 US TO CONTINUE TO CREATE A SAFE SPACE TO HAVE A CONVERSATION
19 ABOUT RACE AND RACIAL JUSTICE AND HOW WE CAN ALL BE PROACTIVE
20 ANTI-RACIST. SO, GIVE THEM A ROUND OF APPLAUSE PLEASE FOR THIS
21 IMPORTANT TIMELY WORK.

22
23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. AND CONGRATULATIONS
24 ONCE AGAIN. EXECUTIVE OFFICER, PLEASE CALL THE AGENDA.



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** PLEASE NOTE, SUPERVISOR SOLIS WILL LEAVE AT
2 11 A.M. TODAY. WE WILL BEGIN ON PAGE 3, SET MATTERS. SET
3 MATTER 1 IS A REPORT ON THE COUNTY'S IMPLEMENTATION OF THE
4 PEOPLE EXPERIENCING HOMELESSNESS MISSIONS. THIS ITEM WILL BE
5 HELD FOR DISCUSSION. ON SET MATTER 2, THE DIRECTOR OF MENTAL
6 HEALTH REQUESTS THAT THIS ITEM BE CONTINUED TO DECEMBER 10,
7 2024, AS INDICATED ON THE POSTED AGENDA. ON PAGE 4, PUBLIC
8 HEARING ITEMS 3 THROUGH 6. ON ITEMS 3 AND 5, THE DIRECTOR OF
9 REGIONAL PLANNING REQUESTS THAT THESE ITEMS BE CONTINUED TO
10 OCTOBER 29, 2024, AS INDICATED ON THE POSTED AGENDA. THE
11 REMAINING PUBLIC HEARING ITEMS WILL BE HELD FOR HEARING. ON
12 PAGE 7, ADMINISTRATIVE MATTER, ITEM 7, SUPERVISOR BARGER
13 REQUESTS THAT THIS ITEM BE HELD. ON PAGE 8, POLICY
14 PRESENTATIONS. ON ITEM 8, SUPERVISOR SOLIS REQUESTS THAT THIS
15 ITEM BE CONTINUED 1 WEEK TO SEPTEMBER 24, 2024. ITEM 9 WILL BE
16 HELD FOR REPORT. ON ITEM 10, SUPERVISOR HAHN REQUESTS THAT
17 THIS ITEM BE CONTINUED 2 WEEKS TO OCTOBER 1ST, 2024, AS
18 INDICATED ON THE POST OF THE AGENDA. THAT COMPLETES THE
19 READING OF THE AGENDA, MADAM CHAIR. THE REQUESTS FOR
20 CONTINUANCE ARE BEFORE YOU.

21
22 **SUP. LINDSEY HORVATH, CHAIR:** MOVE BY SUPERVISOR SOLIS,
23 SECONDED BY SUPERVISOR BARGER, TO APPROVE THESE ITEMS. THAT
24 WILL BE THE ORDER. EXECUTIVE OFFICER, PLEASE PLAY OUR CODE OF
25 CONDUCT.



THE BOARD OF
SUPERVISORS

1
2 **EXECUTIVE OFFICER [AUDIO RECORDING]:** LADIES AND GENTLEMEN, MAY
3 I PLEASE HAVE YOUR ATTENTION? THE MEETING OF THE LOS ANGELES
4 COUNTY BOARD OF SUPERVISORS IS ABOUT TO COMMENCE. A CODE OF
5 CONDUCT WILL NOW BE READ AND WE REQUEST THAT YOU COMPLY WITH
6 IT TO ENSURE THE EFFICIENT ADMINISTRATION OF THE MEETING.
7 MEMBERS OF THE PUBLIC, IT IS YOUR RIGHT TO PARTICIPATE IN
8 TODAY'S BOARD HEARING AND THE BOARD ENCOURAGES SUCH
9 PARTICIPATION. HOWEVER, THE RIGHT OF THE PUBLIC TO ADDRESS THE
10 BOARD MUST BE BALANCED WITH THE NEED TO ENSURE THAT PUBLIC
11 COMMENT DOES NOT INTERFERE WITH THE ORDERLY COURSE OF THE
12 BOARD'S BUSINESS. ALL ARE REMINDED TO ABIDE BY THE FOLLOWING
13 RULES. SPEAKERS MUST CEASE SPEAKING IMMEDIATELY WHEN THEIR
14 TIME HAS ENDED. PUBLIC COMMENT ON AGENDA ITEMS MUST RELATE TO
15 THE SUBJECT MATTER OF THAT ITEM. GENERAL PUBLIC COMMENT IS
16 LIMITED TO SUBJECTS WITHIN THE JURISDICTION OF THE BOARD.
17 PUBLIC COMMENT DOES NOT INCLUDE THE RIGHT TO ENGAGE IN A
18 DIALOGUE WITH BOARD MEMBERS OR STAFF. PLEASE REMAIN RESPECTFUL
19 OF THE FORUM AND REFRAIN FROM UTTERING, WRITING, OR DISPLAYING
20 PROFANE, PERSONAL, THREATENING, DEROGATORY, DEMEANING, OR
21 OTHER ABUSIVE STATEMENTS TOWARD THE BOARD, ANY MEMBER THEREOF,
22 STAFF, OR ANY OTHER PERSON. MEMBERS OF THE AUDIENCE SHOULD BE
23 RESPECTFUL OF THE VIEWS EXPRESSED BY SPEAKERS, STAFF, AND
24 BOARD MEMBERS, AND MAY NOT CLAP, CHEER, WHISTLE, OR OTHERWISE
25 DISRUPT THE ORDERLY CONDUCT OF THE MEETING. ANY PERSON



THE BOARD OF
SUPERVISORS

1 ENGAGING IN CONDUCT THAT DISRUPTS THE MEETING IS SUBJECT TO
2 BEING REMOVED FROM THE BOARD MEETING. AND FINALLY, IF YOU
3 WITNESS CONDUCT OR BEHAVIOR BY OTHER MEMBERS OF THE PUBLIC
4 THAT DISRUPTS YOUR ABILITY TO REMAIN ENGAGED OR PARTICIPATE IN
5 THIS MEETING, PLEASE NOTIFY THE SERGEANT AT ARMS OR OTHER
6 COUNTY STAFF. THANK YOU FOR YOUR COOPERATION.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** TODAY WE'LL BEGIN WITH ITEM 7,
9 THEN PUBLIC HEARING ITEMS 4 AND 6, THEN SET MATTER 1, WHICH
10 WILL BE TAKEN UP AT OR AFTERNOON, AND FINISHING WITH ITEM 9
11 FOLLOWED BY GENERAL PUBLIC COMMENT. BEFORE WE BEGIN WITH OUR
12 PUBLIC HEARING ITEMS, EXECUTIVE OFFICER PLEASE READ THE CALL-
13 IN INFORMATION THAT WAS ALSO PROVIDED ON OUR AGENDA AND
14 EXPLAIN OUR SPEAKING RULES.

15

16 **EXECUTIVE OFFICER:** FOR MEMBERS OF THE PUBLIC WISHING TO
17 PARTICIPATE REMOTELY AS INDICATED ON THE AGENDA, PLEASE CALL
18 877-692-8955 AND USE PARTICIPANT CODE NUMBER 4433663. MEMBERS
19 OF THE PUBLIC PARTICIPATING REMOTELY AND IN THE BOARDROOM, YOU
20 WILL HAVE THE OPPORTUNITY TO ADDRESS THE BOARD THROUGHOUT THE
21 MEETING. YOU WILL RECEIVE UP TO 1 MINUTE TO ADDRESS THE BOARD
22 ON EACH OF THE PUBLIC HEARING AND HELD ITEMS AND 1 ADDITIONAL
23 MINUTE FOR GENERAL PUBLIC COMMENT. PLEASE NOTE, ONCE YOUR TIME
24 HAS EXPIRED, WE WILL IMMEDIATELY MOVE TO THE NEXT SPEAKER. FOR
25 MEMBERS OF THE PUBLIC JOINING US REMOTELY, WHEN THE BOARD



THE BOARD OF
SUPERVISORS

MOVES TO THE ITEM YOU WISH TO ADDRESS, PROMPTLY PRESS 1 THEN 0 TO BE ENTERED INTO THE SPEAKING QUEUE. REMEMBER TO TURN DOWN THE VOLUME ON YOUR DEVICE AS SOON AS THE MODERATOR CALLS ON YOU OR THERE WILL BE AN ECHO. YOU WILL NEED TO PRESS 1 THEN 0 FOR EACH ITEM ON WHICH YOU WOULD LIKE TO SPEAK. TO ENSURE WE HEAR FROM BOTH IN-PERSON AND TELEPHONIC SPEAKERS, WE WILL ALTERNATE BETWEEN THE 2 SPEAKING CUES. MEMBERS OF THE PUBLIC WHO ARE IN ATTENDANCE, WHEN YOU HEAR OR SEE YOUR NAME DISPLAYED ON THE SCREEN, PLEASE COME DOWN TO THE FRONT OF THE ROOM AND STAFF WILL ASSIST YOU. PLEASE DO NOT APPROACH THE PODIUM UNTIL DIRECTED TO DO SO.

SUP. LINDSEY HORVATH, CHAIR: EXECUTIVE OFFICER, PLEASE SWEAR IN THE MEMBERS OF THE PUBLIC WHO ARE REQUESTING TO ADDRESS THE BOARD ON PUBLIC HEARING ITEMS.

EXECUTIVE OFFICER: MEMBERS OF THE PUBLIC, INCLUDING IN PERSON AND REMOTE SPEAKERS WHO ARE REQUESTING TO ADDRESS THE BOARD AND THE PUBLIC HEARING ITEMS, PLEASE STAND AND RAISE YOUR RIGHT HAND TO BE SWORN IN. PLEASE NOTE THAT IN THE TESTIMONY YOU GIVE BEFORE THIS BOARD, YOU SOLEMNLY SWEAR TO TELL US TRUTH, THE WHOLE TRUTH, AND NOTHING BUT THE TRUTH. SO, HELP YOU GOD.

SUP. LINDSEY HORVATH, CHAIR: WE'LL BEGIN WITH ITEM 7,



THE BOARD OF
SUPERVISORS

1 RATIFICATION OF PROCLAMATION OF LOCAL EMERGENCY FOR THE BRIDGE
2 FIRE, WHICH WAS HELD BY SUPERVISOR BARGER. FOR MEMBERS OF THE
3 PUBLIC ON THE TELEPHONE, PLEASE PRESS 1 THEN 0 NOW TO COMMENT
4 ON THIS ITEM. KEVIN MCGOWAN, OUR DIRECTOR OF THE OFFICE OF
5 EMERGENCY MANAGEMENT, AS WELL AS OF THE CHIEF EXECUTIVE
6 OFFICE, AS WELL AS CHIEF DEPUTY JOHN O'BRIEN FROM OUR FIRE
7 DEPARTMENT, ARE AVAILABLE FOR QUESTIONS. SUPERVISOR BARGER,
8 I'LL TURN IT TO YOU.

9

10 **SUP. KATHRYN BARGER:** THANK YOU AND BEFORE I START I JUST HAVE
11 TO PUBLICLY THANK THE MEN AND WOMEN NOT ONLY OF LA COUNTY FIRE
12 BUT OF FIRE DEPARTMENTS ACROSS THE STATE BOTH ON THE FEDERAL
13 LEVEL CAL FIRE FOR THE WORK THEY'VE DONE. I MEAN THIS FIRE ALL
14 IN THE 5TH DISTRICT, THE IMPACT IT'S HAD ON WILDLIFE BUT ALSO
15 ON LIFE AND PROPERTY OF INDIVIDUALS UP IN MOUNT BALDY AND
16 WRIGHTWOOD IS SOMETHING THAT I KNOW ALL THE FIREFIGHTERS TAKE
17 TO HEART. SO, I WANT TO THANK YOU AND YOUR AGENCY FOR THE WORK
18 YOU'VE DONE. CHIEF O'BRIAN AND ALSO KEVIN MCGOWAN. EVERY TIME
19 WE HAVE AN EMERGENCY YOU ALWAYS MAKE ME PROUD. THE WAY YOU
20 STAND UP THE EMERGENCY OPERATIONS CENTER AND YOU COMMUNICATE
21 IN REAL TIME WHAT IS GOING ON, BOTH WITH THIS BOARD, BUT ALSO
22 WITH THE PUBLIC, IS NOT LOST ON ME. I WANT TO PUBLICLY THANK
23 YOU FOR BEING A TRUE LEADER AND BEING SOMEONE THAT I KNOW HAS
24 A RESPECT OF ALL THE AGENCIES THAT YOU WORK WITH BECAUSE OF
25 THE FACT THAT YOU STAND READY WITH YOUR TEAM AND YOU HAVE AN



THE BOARD OF
SUPERVISORS

1 INCREDIBLE TEAM WHEN WE FACE THESE HORRIFIC EMERGENCIES THAT
2 WE'VE SEEN BOTH IN MY DISTRICT BUT I KNOW SUPERVISOR HAHN
3 WHAT'S GOING ON DOWN THE PALOS VERDES AND ACROSS THE BOARD SO
4 I JUST WANT TO PUBLICLY THANK YOU FOR THAT. I HAVE JUST 2
5 QUESTIONS, AND ONE IS FOR CHIEF O'BRIEN, AND THEN ONE IS FOR
6 KEVIN MCGOWAN, AND THAT IS CHIEF O'BRIEN, WHEN WILL
7 REPOPULATION IN THE EVACUATED AREAS OCCUR, AND THEN WHAT
8 RESOURCES WILL BE AVAILABLE ON THE GROUNDS FOR RESIDENTS AS
9 THEY RETURN? I KNOW THERE ARE REPORTS OUT THERE THAT YOU'RE
10 ALLOWING PEOPLE BACK IN, BUT I WANT TO BETTER UNDERSTAND HOW
11 THIS ALL GETS ROLLED OUT.

12
13 **JON O'BRIEN:** YES, SUPERVISOR. SO THE REPOPULATION OF BOTH THE
14 WRIGHTWOOD AND BALDY COMMUNITIES, AND THEN WHEN I SAY
15 WRIGHTWOOD, I'M TALKING WRIGHTWOOD PROPER, BIG PINE WILL BE A
16 LITTLE BIT BEYOND THIS BECAUSE THAT IS STILL THE ACTIVE EDGE
17 OF THE FIRE, IS SLATED TO OCCUR TODAY AT 2 P.M. THE DEPARTMENT
18 WORKING WITH OUR PARTNERS AT OEM, THE AMERICAN RED CROSS
19 DEPARTMENT OF MENTAL HEALTH HAVE PUT TOGETHER A ROBUST PLAN TO
20 BE IN THE BALDY COMMUNITY WHEN THOSE OCCUPANTS ARE ALLOWED
21 BACK IN, WHEN THOSE RESIDENTS ARE ALLOWED BACK INTO THAT
22 COMMUNITY TO BE THERE FOR THEM AND OFFER THE SUPPORT AND
23 ASSISTANCE THEY NEED. WE WILL HAVE OUR COMMUNITY SERVICES
24 LIAISON FOR THE AREA, OUR ASSISTANT CHIEF FOR THE AREA AS WELL
25 AS A STRIKE TEAM OF ENGINES UP THERE TO KIND OF HELP THOSE



THE BOARD OF
SUPERVISORS

1 FOLKS AS THEY GO IN AND START TO ACCEPT THEIR NEW REALITY OF
2 WHAT'S LEFT FOR THOSE THAT DID LOSE STRUCTURES. WE'LL BE THERE
3 TO HELP THEM SIFT THROUGH WHAT'S REMAINING. SO, IF THERE'S
4 ANYTHING VALUABLE THAT THEY NEED TO OBTAIN OR WOULD LIKE TO
5 LOOK FOR, WE'RE GOING TO PROVIDE THAT ASSISTANCE. AND THEN
6 WE'LL HAVE THE RED CROSS UP THERE. AND THEN OEM, OUR PARTNERS
7 AT OEM, WILL BE UP THERE TO KIND OF TALK ABOUT THE ROAD TO
8 RECOVERY AND WHAT IS AVAILABLE TO THEM.

9

10 **SUP. KATHRYN BARGER:** SO HOW ARE WE COMMUNICATING THAT TO
11 PEOPLE THAT HAVE LOST STRUCTURES? IS THERE A WEBSITE, IS IT
12 GONNA BE ON YOUR WEBSITE IN TERMS OF HOW THEY CAN GET ACCESS
13 TO THEIR PROPERTY OR WHO THEY NEED TO CONTACT.

14

15 **JON O'BRIEN:** SO IMMEDIATELY, I MEAN, IT'S A MULTI-TIERED
16 APPROACH. SO IMMEDIATELY FOLLOWING THE FIRE, WE BROUGHT OUT
17 DAMAGE INSPECTION ASSESSMENT TEAMS. THEY WERE OUT AND HAVE
18 BEEN CANVASSING THE AREA AND THUS FAR THEY'RE ABOUT 90% DONE
19 WITH THEIR ASSESSMENTS OF THE AREA AND LOOKING AT ALL THE
20 STRUCTURES THAT WERE DAMAGED AND DESTROYED. WE'VE WORKED HAND
21 IN HAND WITH OUR OEM PARTNERS FROM BOTH LA COUNTY AND SAN
22 BERNARDINO COUNTY TO POPULATE MAPS ONLINE. SO, RESIDENTS HAVE
23 BEEN ABLE TO ZOOM IN AND KIND OF GET A SPECIFIC INDICATION OF
24 HOW THEIR STRUCTURE FARED THROUGH THE FIRE. AND THEN THE
25 INCIDENT BEING MANAGED UNDER UNIFIED COMMAND, THE PUBLIC



THE BOARD OF
SUPERVISORS

1 INFORMATION OFFICE HAS BEEN GETTING INFORMATION OUT THERE AND
2 THAT INFORMATION WAS ALL LINKED TO THE LA COUNTY AS WELL AS
3 SAN BERNARDINO COUNTY OEM WEB PAGES PROVIDING THAT INFORMATION
4 AND UPDATES. IN ADDITION TO THAT, THERE HAS BEEN TO COMMUNITY
5 MEETING THAT HAVE BEEN HELD IN FALLON AND LAST NIGHT IN LYTLE
6 CREEK IN LA COUNTY FIRE BOTH FIRE AND OEM AND SHERIFFS WERE
7 ACTIVE PARTICIPANTS IN ALL OF THOSE MEETINGS.

8

9 **SUP. KATHRYN BARGER:** THANK YOU AND TO YOU KEVIN, WHEN DO THE
10 EARLY STAGES OF WHAT I'M SORRY WHAT DO THE EARLY STAGES OF
11 RECOVERY LOOK LIKE, AND WHERE CAN WE DIRECT RESIDENTS WHO ARE
12 IN NEED OF RECOVERY ASSISTANCE? THAT'S THE QUESTION I GET, AND
13 ACTUALLY I JUST TALKED TO THE PRESS THIS MORNING ABOUT THAT,
14 AND HOW DO THEY GO ABOUT ACCESSING ASSISTANCE?

15

16 **KEVIN MCGOWAN:** THANK YOU, SUPERVISOR. FIRST AND FOREMOST,
17 THANKS TO YOU, THE WHOLE BOARD, THE CEO'S OFFICE FOR THE
18 LEADERSHIP. AND THEN ALSO A BIG SHOUT OUT TO ALL OF OUR COUNTY
19 DEPARTMENTS. WHEN THIS FIRE FIRST STARTED, WE IMMEDIATELY
20 STARTED HOSTING OUR UNIFIED COORDINATION GROUP. SO JUST A BIG
21 THANKS TO ALL OF OUR TEAMMATES THROUGHOUT THE COUNTY, BECAUSE
22 THIS IS A WHOLE OF COMMUNITY AND A WHOLE OF GOVERNMENT
23 RESPONSE WHEN WE HAVE THESE DISASTERS. RECOVERY STARTED WHEN
24 THE FIRE STARTED. WE ALREADY STARTED PROJECTING IF WE WERE
25 GOING TO GET DAMAGES, WHAT THAT WOULD LOOK LIKE.



THE BOARD OF
SUPERVISORS

1 UNFORTUNATELY, THIS ISN'T AN UNCOMMON EXPERIENCE FOR OUR
2 COUNTY. SO, WE HAVE A PRETTY GOOD PLACE TO START FROM WITH OUR
3 EXPERIENCES FROM THE BOBCAT FIRE, THE LAKE FIRE, THE WOOLSEY
4 FIRE. AND WE USED A LOT OF THAT TO MODEL WHAT OUR RECOVERY IS
5 GONNA LOOK LIKE. SO REALLY TO PUT A FINE POINT ON IT, WHEN
6 WE'RE IN THIS TRANSITIONAL PHASE FROM RESPONSE TO RECOVERY, WE
7 DO SOME IMMEDIATE ACTIONS. THE STABILIZING THE SITE TO THEN DO
8 REPOPULATION WITH THAT SUPPORT TEAM IS A HUGE FIRST STEP. WE
9 ALSO INITIATE LOCAL ASSISTANCE CENTERS. THOSE WILL BE
10 COMMUNICATED PROBABLY TODAY AND TOMORROW WHAT THE ACTUAL DATE
11 AND LOCATION'S GONNA BE. BUT GOING BACK TO WHAT CHIEF O'BRIEN
12 WAS SAYING, THIS IS A UNIFIED APPROACH WITH OUR SAN BERNARDINO
13 COUNTY PARTNERS. SO, WE'RE GONNA HAVE ONE LOCAL ASSISTANCE
14 CENTER IN THE LA COUNTY AREA THAT'S GONNA BE MORE ON THE FRONT
15 COUNTRYSIDE WHERE THE SAN GABRIEL CITIES ARE. AND THEN THERE
16 WILL PROBABLY BE ANOTHER LOCAL ASSISTANCE CENTER MORE ON THE
17 SAN BERNARDINO COUNTY SIDE TOWARDS THE WRIGHTWOOD AREA. AND
18 SO, WE'LL BE COMMUNICATING THAT OUT. THOSE ARE OUR 2 FIRST
19 LIKE STABILIZING RECOVERY ASPECTS. THEN WE GO INTO OUR LARGER
20 RECOVERY TASK FORCE MODEL. WE'RE GONNA HAVE 6 OR 5 RECOVERY
21 TASK FORCE GROUPS THAT FOCUS ON ECONOMIC RECOVERY, WATERSHED
22 HAZARD ASSESSMENT. SO, FOLLOWING THESE BURNS IN THESE LARGE
23 MOUNTAINOUS AREAS, WE NOW START ALREADY PLANNING FOR WHAT OUR
24 WINTER STORM IMPACTS ARE GOING TO BE AS FAR AS MUD FLOWS AND
25 DEBRIS FLOWS. HEALTH AND SOCIAL SERVICES, DEBRIS REMOVAL AND



THE BOARD OF
SUPERVISORS

1 REBUILD IS GOING TO BE A MASSIVE UNDERTAKING IN THIS
2 ENVIRONMENT. AND THEN LASTLY, OUR NATURAL AND CULTURAL
3 RESOURCE IMPACT. SO WE HAVE ALREADY STOOD THOSE TASK FORCES
4 UP. THEY'RE LED BY COUNTY DEPARTMENTS. THEY'RE COORDINATED BY
5 OEM, AND IT'S IN PARTNERSHIP WITH OUR STATE AND FEDERAL
6 PARTNERS ALSO. AND THEN LASTLY, THERE'S AN ONGOING EFFORT TO
7 TAKE THE INITIAL DAMAGE INFORMATION THAT THE FIRE DEPARTMENTS
8 ARE DOING. THEN WE LAYER THAT ONTO WHAT WE CALL PRELIMINARY
9 DAMAGE ASSESSMENTS WITH OUR STATE AND FEDERAL PARTNERS TO
10 START LOOKING AT GETTING THE STATE AND FEDERAL ASSISTANCE THAT
11 WE HOPE WE'RE ABLE TO GET. THAT'S GONNA BE AN ONGOING PROCESS.
12 IT USUALLY TAKES A FEW WEEKS FOR US TO GO THROUGH THAT. AND
13 THEN JUST, I WOULD ASK THAT EVERYONE HAVE PATIENCE THROUGH
14 WHAT IS A LONG ROAD TO RECOVERY, BUT WE PUT OUR HEART AND SOUL
15 INTO IT AND WE'LL GET IT DONE.

16
17 **SUP. KATHRYN BARGER:** THANK YOU. AND THEN IF WE GET CALLS,
18 ESPECIALLY IN THE RURAL AREAS WHERE SOMEONE WANTS TO, WHO'S
19 LOST A STRUCTURE, AND I ACTUALLY PERSONALLY KNOW 2 INDIVIDUALS
20 WHO LOST THEIR HOMES. IF THEY WANT TO PARK AN RV ON BECAUSE
21 THEY HAVE NO PLACE TO LIVE, DO THEY NEED TO FILE AN
22 APPLICATION OR A PERMIT OR HOW IS THAT GOING TO ROLL OUT? I
23 KNOW WE'RE GOING TO BE GETTING REQUESTS.

24
25 **KEVIN MCGOWAN:** DEFINITELY. SO, OUR DEPARTMENT OF REGIONAL



THE BOARD OF
SUPERVISORS

1 PLANNING IS A PART OF THE DEBRIS REMOVAL AND REBUILD TASK
2 FORCE. WE WILL HAVE SPECIFIC INFORMATION ON OUR WEBSITE AND AT
3 THE LOCAL ASSISTANCE CENTER ON WHERE WE'RE AT WITH THAT.
4 FORTUNATELY, REGIONAL PLANNING CAME TO THIS BOARD AND GOT IT
5 APPROVED WITH THE DISASTER ORDINANCE AND SO WE HAVE A LOT OF
6 THOSE TOOLS. IT'S JUST A MATTER OF US OVER THE NEXT WEEK
7 GETTING THOSE TOOLS ALL PUT INTO PLACE. AND AGAIN, I'LL
8 REEMPHASIZE EVERYONE AT THIS STAGE SHOULD GO TO
9 RECOVERY.LACOUNTY.GOV/BRIDGEFIRE. SO THAT'S THE RECOVERY
10 WEBSITE. YOU CAN ALSO JUST GOOGLE OR BING RECOVERY BRIDGE FIRE
11 AND IT WILL SEND YOU TO IT.

12
13 **SUP. KATHRYN BARGER:** AND I'LL HAVE IT ON MY WEBSITE AS WELL.
14 SO, THANK YOU FOR THAT. I WANT TO ACKNOWLEDGE GOVERNOR NEWSOM
15 BECAUSE I KNOW THAT WE DID OUR DECLARATION, BUT HE ALSO DID
16 DECLARATION IS THAT THAT'S GOING TO HELP US DRAW DOWN THE
17 RESOURCES IN A MORE OF A REAL TIME FASHION, CORRECT? BECAUSE I
18 THINK THAT'S WHAT THE ANNOUNCEMENT WAS.

19
20 **KEVIN MCGOWAN:** SO, WE HAD 2 GREAT THINGS THAT FOLLOWED OUR
21 PROCLAMATION, WHICH WAS WE WERE APPROVED FOR A FIRE MANAGEMENT
22 ASSISTANCE GRANT. SO, A BIG SHOUT OUT TO COUNTY FIRE TO GET
23 THAT SUBMITTED RIGHT AWAY. AND THEN THERE'S A LOT OF STRONG
24 COORDINATION BETWEEN FIRE, OEM, AND CAL OES. SO, WE GOT THAT
25 APPROVED. THAT COVERS RECOVERY COSTS FOR GOVERNMENTAL AGENCIES



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SUPERVISORS

FOR EMERGENCY RESPONSE. IN ADDITION TO THAT, WHEN THE GOVERNOR PROCLAIMS THAT'S WHAT INITIATES OUR ABILITY TO WORK WITH CAL OES AND THE COUNTY TO DO THESE DAMAGE ASSESSMENTS AND SEEK FINANCIAL RECOVERY FOR BOTH POTENTIALLY INDIVIDUALS AND GOVERNMENTAL AGENCIES THROUGH THE DISASTER ASSISTANCE ACT, OR POTENTIALLY IF WE WERE ABLE TO GET A FEDERAL DECLARATION. TO MANAGE EXPECTATIONS, THE SIZE, SCOPE, AND SCALE OF WHAT WE'RE SEEING RIGHT NOW IS NOT GONNA PROBABLY BE ELIGIBLE FOR A MAJOR DISASTER DECLARATION BUT WE'LL WORK WITH THE STATE AND WE'RE GONNA TRY AND MAXIMIZE EVERY OPPORTUNITY WE HAVE.

SUP. KATHRYN BARGER: INCLUDING MUTUAL AID, I MEAN YOU FIGURE THAT IN AS WELL.

KEVIN MCGOWAN: YEP.

SUP. KATHRYN BARGER: WHAT'S THE THRESHOLD TO --

KEVIN MCGOWAN: SO, FOR LA COUNTY WE'RE A ROUGHLY \$46,000,000 THRESHOLD IN ADDITION TO, I MEAN, I GUESS TO BE VERY TANGIBLE, LIKE WITH THE WOOLSEY FIRE, WE HAD OVER 1,600 RESIDENCES DESTROYED. BOBCAT FIRE HAD OVER 250 RESIDENTS DESTROYED. THOSE ARE THE SCALES THAT WE'RE TALKING ABOUT USUALLY TO GET A MAJOR DISASTER DECLARATION. AND WE'RE NOT EVEN HALF TO THE HALFWAY POINT ON THAT, WHICH IS A GOOD THING. WE DON'T WANT MAJOR



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SUPERVISORS

1 DAMAGE, BUT IT IS A PRETTY LARGE THRESHOLD FOR LA COUNTY TO
2 MEET.

3
4 **SUP. KATHRYN BARGER:** OKAY. WELL, YOU KNOW, ON SEPTEMBER 8TH,
5 AND ACTUALLY IT WAS 9 DAYS AGO, THE BRIDGE FIRE IGNITED IN THE
6 ANGELES NATIONAL FOREST AND RAPIDLY SPREAD TO SURROUNDING
7 AREAS IN LA COUNTY. THE BRIDGE FIRE HAS BURNED OVER 54,000
8 ACRES SO FAR AND HAS NECESSITATED EVACUATIONS OF COUNTY
9 RESIDENTS, WHICH LED TO MAJOR ROAD CLOSURES, AND I WANT TO
10 ACKNOWLEDGE PUBLIC WORKS, WHO WORKED WITH YOU AS WELL. POWER
11 DISRUPTION, ACKNOWLEDGE EDISON AND THE COLLABORATION WE'VE
12 HAD, AND REQUIRED EVACUEE AND PET SHELTERING OPERATIONS. AND
13 TO YOUR POINT, KEVIN, ANIMAL CARE AND CONTROL WAS INCREDIBLE
14 WITH HELPING US PUT TOGETHER PLANS. SO FAR, A TOTAL OF 63
15 STRUCTURES HAVE BEEN DAMAGED OR DESTROYED. I WANT TO TAKE A
16 MOMENT TO EXPRESS MY DEEP APPRECIATION FOR THE FIRST
17 RESPONDERS WHO HAVE BEEN TACKLING THIS FIRE. AND WE'VE HAD
18 RESOURCES SPREAD THIN BECAUSE WE HAD FIRES IN RIVERSIDE AND
19 SAN BERNARDINO. AND SO, IT'S NOT LIKE WE COULD DRAW FROM OUR
20 TRADITIONAL PARTNERS. AND SO IT'S NOT LOST ON ME THAT MANY OF
21 THESE FIREFIGHTERS HAVE GOTTEN LITTLE, IF ANY, SLEEP AND HAVE
22 BEEN AWAY FROM THEIR HOMES FOR A CONSIDERABLE AMOUNT OF TIME
23 FIGHTING ALL THESE FIRES. I'M GRATEFUL FOR THE DEDICATION OF
24 OUR FIREFIGHTERS FROM THE LOS ANGELES COUNTY FIRE DEPARTMENT,
25 SAN BERNARDINO COUNTY FIRE DEPARTMENT, US FOREST SERVICE, AND



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SUPERVISORS

1 CAL FIRE. I'M ALSO THANKFUL FOR THE LOS ANGELES COUNTY
2 SHERIFF'S DEPARTMENT FOR HELPING TO QUICKLY EVACUATE RESIDENTS
3 AND FOR CONTINUING TO KEEP OUR COMMUNITIES OUT OF HARM WAY.
4 I'D ALSO LIKE TO THANK THE LOS ANGELES COUNTY OFFICE OF
5 EMERGENCY MANAGEMENT FOR YOUR ASSISTANCE DURING THIS INCIDENT
6 AND OF COURSE THE AMERICAN RED CROSS WHO IMMEDIATELY STEPPED
7 IN TO ADDRESS EVACUATION INDIVIDUALS WHO'VE HAD TO EVACUATE
8 THEIR HOMES AND PROVIDED TRAUMA-INFORMED SERVICES TO HELP
9 SUPPORT THEM IN A TIME OF NEED. AND I WANT TO ACKNOWLEDGE THE
10 FAIRPLEX AND THE ANTELOPE VALLEY FAIRGROUNDS FOR PROVIDING A
11 LOCATION FOR PEOPLE TO COME IF THEY NEEDED TO FIND A PLACE TO
12 STAY. DUE TO THE DEVASTATING IMPACT OF THE BRIDGE FIRE ON
13 SEPTEMBER 10TH, CHAIR HORVATH, AND I WANT TO THANK YOU, CHAIR
14 HORVATH, FOR PROCLAIMING THE EXISTENCE OF A LOCAL EMERGENCY
15 FOR THE BRIDGE FIRE IN THE COUNTY. THE PROCLAMATION OF A LOCAL
16 EMERGENCY ENABLES THE COUNTY TO MORE EFFECTIVELY RESPOND TO
17 THE BRIDGE FIRE, ACCELERATE THE PROCUREMENT OF VITAL SUPPLIES,
18 SEEK AND UTILIZE MUTUAL AID, AND POTENTIALLY OBTAIN
19 REIMBURSEMENT AND ASSISTANCE FROM THE STATE AND THE FEDERAL
20 GOVERNMENT. GOVERNOR NEWSOM HAS ALSO PROCLAIMED A STATE OF
21 EMERGENCY, AND AGAIN, I WANT TO PUBLICLY THANK HIM AND HIS
22 TEAM FOR DOING SO. I'M GRATEFUL THAT THIS ISSUE THAT THIS
23 PROCLAMATION WAS ISSUED. BY DOING SO HE'S RIGHTFULLY ELEVATING
24 THE URGENCY THAT'S NEEDED TO MOBILIZE MORE RESOURCES SO WE CAN
25 QUICKLY AND EFFECTIVELY COMBAT THIS UNPREDICTABLE WILDFIRE AND



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SUPERVISORS

1 HELP SURVIVORS REBUILD. MY HEART DOES GO OUT TO EVERYONE WHO
2 HAS LOST PROPERTY OR HAS BEEN DISPLACED BY WHAT IS NOW THE
3 LARGEST WILDFIRE BURNING IN OUR STATE. WE STILL DON'T HAVE A
4 CLEAR UNDERSTANDING OF THE BRIDGE FIRES IMPACT BUT UNDOUBTEDLY
5 THERE WILL BE A NEED FOR SUPPORT AT MANY LEVELS AS OUR
6 RECOVERY EFFORTS RAMP UP. I ALSO WANT TO SAY THAT WHEN WE TALK
7 ABOUT PARTNERSHIPS, I WOULD BE REMISS IF I DID NOT ACKNOWLEDGE
8 GLENDORA, LA VERNE, AND ALL THE CITIES THAT WITHIN THE FIFTH
9 THAT I WORK WITH WHO PARTNERED WITH US BECAUSE THERE ARE MANY
10 WHO DON'T REALIZE THAT WHILE IT WAS IN THE FOREST, IT IMPACTED
11 HOMES THAT WERE UP AGAINST THE FOREST. MANY, AND I THINK LA
12 VERNE WAS UNDER A THREAT OF POSSIBLE EVACUATION, AS WAS PARTS
13 OF GLENDORA. SO, I WANNA ACKNOWLEDGE THE CITY MANAGERS AND
14 CITY COUNSELS FOR THEIR WORK, WORKING WITH US. SO, WITH THAT,
15 COLLEAGUES, I ASK FOR YOUR SUPPORT IN RATIFYING THIS EMERGENCY
16 PROCLAMATION. AND AGAIN, PROUD, UNFORTUNATELY, THAT WE HAD TO
17 HAVE IT DURING THIS, BUT I'M PROUD OF THE TEAM THAT WE HAVE
18 TOGETHER. AND I'M GRATEFUL FOR THE HARD WORK THAT MEN AND
19 WOMEN DO IN LA COUNTY. THANK YOU, MADAM CHAIR.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SUPERVISOR SOLIS.

22
23 **SUP. HILDA SOLIS:** YES, THANK YOU AND KUDOS TO SUPERVISOR
24 BARGER AND ALSO TO BOTH OF YOU FOR BEING THERE AND JUST
25 ASSISTING OVERALL. I THINK WE REALLY DODGED A BULLET BECAUSE



THE BOARD OF
SUPERVISORS

1 IT COULD HAVE BEEN A LOT WORSE. AND WE WERE, I KNOW, ON PINS
2 AND NEEDLES IN THE AREA OF AZUSA AND SOME OF THE OTHER OUTER
3 LINE AREAS AND WAS HAPPY THAT THE FAIRPLEX OPENED UP THEIR
4 FACILITY TO, I THINK, ALLOW FOR OVER 40 HORSES AND DONKEYS TO
5 BE SHELTERED IN PLACE. AND THERE WERE ABOUT 5 PEOPLE WHO
6 ACTUALLY ENDED UP GOING THERE. I DON'T KNOW HOW LONG THEY
7 STAYED. BUT NONETHELESS, JUST HAVING THAT RESOURCE AND THE
8 COORDINATION, I REALLY DO WANT TO SALUTE THE NATIONAL FOREST
9 SERVICE, THE FEDERAL GOVERNMENT, BECAUSE THEY WERE I MEAN,
10 THIS IS SOMETHING THAT THEY PREPARE FOR, BUT THEY DON'T DO IT
11 ALONE. AND OBVIOUSLY WE HAVE THE BOOTS ON THE GROUND. SO, THE
12 FIREFIGHTERS, THE SHERIFF, AND ALSO SAN BERNARDINO COUNTY
13 FIREFIGHTERS, AS WELL AS LAVERNE PD AND ALL THE OTHER CITY
14 ENTITIES. I KNOW WE EVEN HAD CONVERSATIONS WITH OUR CITY
15 MANAGER IN AZUSA IF THERE WAS A NEED TO BE ABLE TO OPEN UP
16 MORE SHELTER, BUT THAT DIDN'T HAPPEN, WHICH IS GREAT. AND I
17 REALLY WANT TO APPLAUD THE GOVERNOR AND THE CHAIR AND THE
18 BOARD FOR MOVING FAST ON THIS PROCLAMATION SO WE CAN DRAW DOWN
19 FUNDING TO PROVIDE RELIEF FOR THOSE ESSENTIAL SERVICES THAT
20 WERE IN PLACE. SO, MY BEST WISHES TO THE FIREFIGHTERS, TO THE
21 SHERIFFS, TO EVERYONE, BECAUSE I KNOW SOMETIMES, WE DON'T GET
22 ENOUGH SLEEP. WE CAN SEE THAT, BUT LET THEM KNOW WE ARE ALL
23 VERY, SO MUCH APPRECIATIVE. THANK YOU. AND I HOPE THAT THIS
24 REMINDS US OF CLIMATE CHANGE AND THE NEED TO BE VERY, VERY
25 DILIGENT IN THE YEARS TO COME AND THE MONTHS AHEAD OF US. AND



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SUPERVISORS

1 THAT ONE OF OUR TREASURES, THE SAN GABRIEL MONUMENT, THE
2 MOUNTAINS THAT WERE DECLARED A MONUMENT IN THE PAST FEW YEARS
3 IS NOW GONNA HAVE TO GO THROUGH SOME HEALING. AND WE ALL
4 SHOULD BE MINDFUL OF THAT BECAUSE THAT FOR MANY OF US IS OUR
5 PLAYGROUND, OUR OWN BACKYARD. SO LET US NOT FORGET THAT, BUT
6 ALSO THE FACT THAT WE'RE ABLE TO WORK TOGETHER TO HELP CONTAIN
7 AND PREVENT LOSS OF LIFE. SO, THANK YOU BOTH AND ALL THAT
8 HELPED OUT WITH THAT. THANK YOU, MADAM CHAIR.

9

10 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, SUPERVISOR MITCHELL.

11

12 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR. AND I JUST
13 WANNA ECHO THE COMMENTS MADE BY MY COLLEAGUES ACKNOWLEDGING
14 YOUR WORK. YOU KNOW, THERE WAS A TIME WHEN WE HAD A FIRE
15 SEASON IN CALIFORNIA, AND THOSE DAYS CLEARLY ARE BEHIND US.
16 AND SO, I CERTAINLY AM HOPING, I'M APPRECIATIVE OF THE
17 DECLARATIONS OF EMERGENCY THAT ALLOWS RESOURCES TO FLOW. AND I
18 HOPE THAT WE ARE MINDFUL OF THE REALITY OF IT'S NO LONGER A
19 SEASON, BUT IT IS A CONSTANT STATE. AND TO REALLY BE CLEAR
20 ABOUT THOSE THRESHOLDS THAT TRIGGER, IF YOU WILL, STATE AND
21 FEDERAL ASSISTANCE, BECAUSE I'M CONCERNED THAT WE MAY FIND
22 OURSELVES AT TIMES WHEN WE DON'T MEET THOSE THRESHOLDS, AND
23 YET YOU HAVE TO HAVE THE RESOURCES. AND AS YOU TALKED ABOUT,
24 ALL OF THOSE OTHER COUNTY DEPARTMENTS THAT ARE GOING TO AVAIL
25 THEMSELVES, YOU KNOW, ANIMAL SERVICES, HEALTH, MENTAL HEALTH,



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SUPERVISORS

1 ALL OF THOSE DEPARTMENTS. AND SO, I WANT US TO BE MINDFUL IN
2 OUR OWN BUDGETING THAT WE NO LONGER HAVE A FIRE SEASON, BUT
3 THIS IS OUR NOW CONSTANT STATE OF AFFAIRS. I CERTAINLY
4 UNDERSTOOD AND LEARNED FIRSTHAND THAT THRESHOLD WITH THE
5 MUDSLIDES IN MY OWN DISTRICT. AND SO, ALL OF THESE DISASTERS
6 THAT ARE COMING AT US LEFT AND RIGHT BECAUSE OF CLIMATE
7 CHANGE, SUPERVISOR, WE HAVE TO BE VIGILANT AND MINDFUL. AND I
8 REALLY ENCOURAGE THE RESIDENTS OF OUR COUNTY TO UNDERSTAND
9 THIS IS THE FUNCTION OF GOVERNMENT. WHILE PEOPLE MAY HAVE
10 THEIR OPINION OF WHAT GOVERNMENT DOES OR DOESN'T DO, IT IS
11 GOVERNMENT THAT COMES IN AT A TIME OF CRISIS AND WHEN PEOPLE
12 ARE LOOKING TO GOVERNMENT TO ASSIST THEM. WHEN YOU TALK ABOUT
13 DEBRIS REMOVAL AND UTILITIES AND HELP WITH INSURANCE CLAIMS,
14 SO I WANT TO JUST ECHO ALL OF THE ACKNOWLEDGEMENT OF THE
15 AMAZING WORK YOU DO. YOU KNOW, EMERGENCIES ARE A CONSTANT
16 STATE, AND YOU ALL ARE NIMBLE AND RESPOND AND GATHER THE
17 RESOURCES, HAVE THE PRE-EXISTING RELATIONSHIPS WITH THE
18 MULTIPLE LEVELS OF GOVERNMENT, LOCAL, STATE, AND FEDERAL. SO,
19 WE SEE YOU, WE ACKNOWLEDGE YOU, AND THANK YOU, AND KNOW THAT
20 WE AS A BOARD ARE GONNA CONTINUE TO DO OUR WORK TO SUPPORT YOU
21 IN THE WORK YOU DO TO SUPPORT OUR SHARED CONSTITUENCY. SO,
22 THANK YOU VERY MUCH.

23
24 **SUP. LINDSEY HORVATH, CHAIR:** I TOO WANNA ECHO MY COLLEAGUES'
25 THANKS AND ACKNOWLEDGEMENT FOR YOUR HARD WORK, ESPECIALLY AS



THE BOARD OF
SUPERVISORS

1 CHAIR, WHEN KEVIN CALLS, IT'S THE CALL YOU BETTER TAKE,
2 BECAUSE YOU NEVER KNOW WHAT IT IS AND HOW YOU NEED TO STEP UP
3 AND BE HELPFUL. SO, THANK YOU, KEVIN, TO YOUR ENTIRE TEAM FOR
4 THE ROLE THAT YOU PLAYED AND MAKING SURE EVERYONE WAS INFORMED
5 AND COORDINATED. THANK YOU, OF COURSE, TO OUR FIRE DEPARTMENT
6 WHO ARE FEARLESS IN THE FACE OF TRAGIC CIRCUMSTANCES AND JUST
7 REALLY COMMITTED TO MAKING SURE THAT EVERYONE IS ABLE TO STAY
8 SAFE AND SUPPORTED. AND THE WAYS THAT YOU WORK WITH YOUR
9 FELLOW TEAMS UP AND DOWN THE STATE WHO COME IN TO PROVIDE THAT
10 AID. I KNOW IT'S NO EASY TASK, CAN ONLY IMAGINE WHAT IT'S LIKE
11 TO FACE IT DIRECTLY, AND I THANK YOU AND THE ENTIRE DEPARTMENT
12 FOR STEPPING UP AND SUPPORTING THE REGION, THANK YOU. AND WITH
13 THAT, EXECUTIVE OFFICER, PLEASE CALL THE MEMBERS OF THE PUBLIC
14 WHO HAVE SIGNED UP TO SPEAK ON THIS ITEM.

15
16 **EXECUTIVE OFFICER:** MADAM CHAIR, THERE ARE NO IN-PERSON
17 SPEAKERS SIGNED UP FOR THIS ITEM. AS A FINAL REMINDER FOR
18 PARTICIPANTS ON THE TELEPHONE, IF YOU WOULD LIKE TO ADDRESS
19 ITEM 7, IF YOU HAVE NOT ALREADY DONE SO, PLEASE PRESS 1 THEN 0
20 NOW TO BE PLACED IN THE SPEAKING QUEUE. MODERATOR, MAY WE HAVE
21 THE FIRST REMOTE SPEAKER PLEASE. THANK YOU.

22
23 **MODERATOR:** OUR FIRST PARTICIPANT IS ROY HUMPHREYS. YOUR LINE
24 IS OPEN. IF YOU'RE MUTED, PLEASE UNMUTE AND SPEAK DIRECTLY
25 INTO YOUR PHONE. YOU MAY BEGIN.



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SUPERVISORS

1

2 **SPEAKER:** AN UNDERFUNDED ABJECT FAILURE IN TRANSIENT HABITAT
3 MANAGEMENT. FOR MORE INFORMATION AND ENLIGHTENMENT, SUBSCRIBE
4 TO THOMAS SOWELL TV.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** IS THAT THE END OF YOUR COMMENT,
7 MR HUMPHRIES? OK, SPEAKER OR MODERATOR WILL GO TO OUR NEXT
8 CALLER.

9

10 **MODERATOR:** AND CURRENTLY NO FURTHER COMMENTS IN QUEUE.

11

12 **SUP. LINDSEY HORVATH, CHAIR:** ALL RIGHT, THEN ITEM 7 IS BEFORE
13 US, MOVED BY SUPERVISOR BARGER. I WILL SECOND TO APPROVE THE
14 ITEM. EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

15

16 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS?

17

18 **SUP. HILDA SOLIS:** AYE.

19

20 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

21

22 **SUP. HOLLY J. MITCHELL:** AYE.

23

24 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR
25 BARGER?



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SUPERVISORS

1
2 **SUP. KATHRYN BARGER:** AYE.

3
4 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. SUPERVISOR HORVATH?

5
6 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

7
8 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. MOTION CARRIES, 4
9 TO 0.

10
11 **SUP. LINDSEY HORVATH, CHAIR:** WE'LL NOW MOVE ON TO ITEM 4. FOR
12 MEMBERS OF THE PUBLIC ON THE TELEPHONE, PLEASE PRESS 1 THEN 0
13 NOW TO COMMENT ON THIS ITEM. EXECUTIVE OFFICER, PLEASE READ IN
14 THE SHORT TITLE.

15
16 **EXECUTIVE OFFICER:** ITEM 4 IS A HEARING ON THE APPEAL OF
17 PROJECT NUMBER PRJ 2021-002011 TO CREATE A RESIDENTIAL PLAN
18 DEVELOPMENT OF 360 UNITS INCLUDING 82 AFFORDABLE UNITS AND 28
19 ACRES OF PUBLICLY ACCESSIBLE, PRIVATELY OWNED OPEN SPACE AND
20 TRAIL AREAS ON 75.65 GROSS ACRES ON A PORTION OF A FORMER GOLF
21 COURSE LOCATED AT THE 2100 BLOCK OF COLIMA ROAD IN 19186
22 WALNUT DRIVE AND THE UNINCORPORATED COMMUNITY OF ROWLAND
23 HEIGHTS IN THE SAN JOSE AND WALNUT ZONE DISTRICTS APPLIED FOR
24 BY RVDEV LLC. A DEPARTMENTAL STATEMENT WAS SUBMITTED AND
25 CORRESPONDENCE WAS RECEIVED.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** I WILL FIRST TURN IT TO
3 SUPERVISOR SOLIS. YES, MADAM CHAIR, AS WAS STATED EARLIER, I
4 WANTED TO REPORT THAT I HAVE TO LEAVE THE MEETING AT 11 A.M.
5 TODAY. AND I DO WANT TO NOTE THAT WE HAVE SEVERAL PEOPLE I
6 KNOW IN THE AUDIENCE AND PROBABLY IN THE QUEUE THAT WILL BE
7 CALLING IN. SO, I WANT TO MAKE CLEAR, IF POSSIBLE, THAT IF WE
8 COULD MAYBE HEAR AT LEAST AN OPENING STATEMENT BY AMY BODEK
9 AND PERHAPS THE APPLICANT AND APPELLANT BEFORE I HAVE TO
10 LEAVE. AND THEN I WANT TO COME BACK AND PRESENT A MOTION SO
11 THAT WE CAN CONTINUE THIS HEARING SO THEY'LL BE AT LEAST AN
12 OPPORTUNITY TO HEAR EVERYONE AT THE NEXT DATE THAT WE SET.
13 THANK YOU.

14

15 **SUP. LINDSEY HORVATH, CHAIR:** I'LL TURN IT TO DIRECTOR BODEK.

16

17 **AMY BODEK:** MADAM CHAIR, MEMBERS OF THE BOARD, THANK YOU VERY
18 MUCH. I APPRECIATE YOUR ATTENDANCE TODAY AND RELATED TO THIS
19 PROJECT. IT IS A SIGNIFICANT PROJECT IN THE ROWLAND HEIGHTS
20 COMMUNITY. THIS IS ACTUALLY A SUBDIVISION THAT WOULD CONVERT A
21 PORTION OF A PRIVATE GOLF COURSE TO A 360 HOME SUBDIVISION
22 PROJECT. THIS ENTAILS A ZONE CHANGE, A GENERAL PLAN AMENDMENT,
23 A VESTING TENTATIVE TRACT MAP, A CONDITIONAL USE PERMIT AND AN
24 ADMINISTRATIVE HOUSING PERMIT. WHAT'S INTERESTING MOSTLY ABOUT
25 THIS PROJECT IS IT'S 360 RESIDENTIAL HOMES. THEY ARE ALL



THE BOARD OF
SUPERVISORS

1 OWNERSHIP HOMES AND 82 OF THOSE HOMES WOULD BE AFFORDABLE
2 UNDER OUR INCLUSIONARY HOUSING ORDINANCE. THIS REPRESENTS THE
3 LARGEST AFFORDABLE HOUSING OWNERSHIP OPPORTUNITY IN THE COUNTY
4 IN THE 6 YEARS THAT I HAVE BEEN WITH THE COUNTY. SO, IT IS A
5 VERY SIGNIFICANT PROJECT IN THAT REGARD. WE'VE SPENT A COUPLE
6 OF YEARS WORKING ON THIS PROJECT. WE ARE VERY CONFIDENT IN THE
7 APPROVALS AND ASK THAT YOU UPHOLD THE PLANNING COMMISSION'S
8 UNANIMOUS DECISION. THANK YOU.

9

10 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SEEING NO OTHER
11 SUPERVISORS IN THE QUEUE, WE WILL FIRST CALL THE APPELLANT'S
12 REPRESENTATIVE, RON EWING, REN EWING, EXCUSE ME, SPEAKING ON
13 BEHALF OF THE ROYAL VISTA OPENSACE, WHO WILL BE GIVEN A TOTAL
14 OF 2 MINUTES. PLEASE BEGIN.

15

16 **SPEAKER:** GOOD MORNING SUPERVISORS. ROYAL VISTA OPEN SPACE
17 CHALLENGES THE APPROVAL OF THE PROJECT AND THE REGIONAL
18 PLANNING COMMISSION'S RELIANCE ON A FATALLY FLAWED EIR THAT
19 MUST BE REVISED AND RECIRCULATED FOR ADDITIONAL COMMENT TO BE
20 COMPLIANT WITH THE CEQA GUIDELINES. RECITAL 55 OF THE VESTING
21 TENTATIVE TRACT MAPS FINDING, IT'S CONCLUDED THAT THE
22 COMMISSION, QUOTE, FINDS THE DESIGN OF THE SUBDIVISION OR
23 PROPOSED IMPROVEMENTS ARE NOT LIKELY TO CAUSE SUBSTANTIAL
24 ENVIRONMENTAL DAMAGE OR SUBSTANTIALLY AND UNAVOIDABLY INJURE
25 FISH, WILDLIFE, OR THEIR HABITAT. HOWEVER, THIS FINDING WAS AN



THE BOARD OF
SUPERVISORS

1 ERROR AND IS NOT SUPPORTED BY SUBSTANTIAL EVIDENCE. ISSUES IN
2 THE EXTENSIVE COMMENT LETTER WRITTEN FOR THE DEAR BY A CHANNEL
3 LAW GROUP WERE NOT ALL ADDRESSED, AND THE COMMISSION CERTIFIED
4 THE FEAR, AN INADEQUATE ENVIRONMENTAL CLEARANCE DOCUMENT.
5 RECITAL 48 OF THE COMMISSION'S FINDING CONCLUDED THAT, QUOTE,
6 USE AT THE SITE WILL NOT ADVERSELY AFFECT THE HEALTH, PEACE,
7 COMFORT, OR WELFARE OF PERSONS RESIDING OR WORKING IN THE
8 SURROUNDING AREA WILL NOT BE MATERIALLY DETRIMENTAL TO THE
9 USE, ENJOYMENT, OR VALUATION OF PROPERTY OF OTHER PERSONS
10 LOCATED IN THE VICINITY OF THE SITE AND WILL NOT JEOPARDIZE,
11 ENDANGER, OR OTHERWISE CONSTITUTE A MENACE TO THE PUBLIC
12 HEALTH, SAFETY, OR GENERAL WELFARE. THIS FINDING WAS AN ERROR
13 AND NOT SUPPORTED BY SUBSTANTIAL EVIDENCE AS EXPLAINED IN THE
14 APPELLANT'S DEIR COMMENT LETTER FOR THE FOLLOWING. 1,
15 AESTHETIC IMPACTS. 2, AIR QUALITY IMPACTS. 3, CONSTRUCTION
16 EMISSIONS. 4, LOCALIZED POLLUTANT CONCENTRATIONS. 5, TOXIC AIR
17 CONTAMINANTS. 6, VALLEY FEVER. 7, GEOTECHNICAL IMPACTS. 8,
18 NOISE AND VIBRATION. AND 9, FLAWED CUMULATIVE IMPACT ANALYSIS
19 OF THE SUNJOY PROJECT OF 1,591 UNITS ON THE ADJACENT LAND. THE
20 COUNTY'S RESPONSE WAS DISMISSIVE AND DID NOT MEANINGFULLY
21 RESPOND TO ALL CITATIONS. THE PROJECT WILL ALSO HAVE A
22 SIGNIFICANT IMPACT ON BOTH LIGHT AND AIR. DUE TO THESE
23 IMPACTS, THE PROJECT DOES NOT PROVIDE FOR PUBLIC SAFETY AND
24 THE PRESERVATION OF THE WELFARE OF THE COMMUNITY. FOR THESE
25 REASONS, THIS APPEAL SHOULD BE GRANTED. THANK YOU.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. NEXT, THE
3 APPLICANT, JOHN CONK, ON BEHALF OF RVDEV LLC, WHICH WILL BE
4 GIVEN A TOTAL OF 2 MINUTES. PLEASE BEGIN.

5

6 **SPEAKER:** GOOD MORNING, MADAM CHAIR AND SUPERVISORS. I'M JOHN
7 CONK AND REPRESENT THE ROYAL VISTA RESIDENTIAL PROJECT. THE
8 APPEAL BEFORE YOU TODAY LACKS MERIT. IT FAILS TO PRODUCE ANY
9 NEW EVIDENCE NECESSITATING THE FINAL EIR TO BE RECIRCULATED
10 UNDER THE PROVISIONS OF CEQA. THE APPELLANT HAS NOT PROVIDED
11 ANY EVIDENCE THAT THE ENVIRONMENTAL IMPACTS THEY CLAIM WILL
12 ACTUALLY OCCUR, NOR HAVE THEY OFFERED ANY CREDIBLE EXPERT
13 TESTIMONY OR DEMONSTRATED ANY GENUINE EXPERTISE RELATED TO THE
14 SUBJECT MATTER OF THEIR APPEAL. CONVERSELY, THERE IS AMPLE
15 CREDIBLE EVIDENCE IN THE ADMINISTRATIVE RECORD THAT REFUTES
16 ALL OF THE APPELLANT'S CLAIMS. NOW TO THE FACTS BEFORE YOU
17 TODAY. WE ARE IN A HOUSING CRISIS. THIS IS A WELL-DESIGNED AND
18 MUCH-NEEDED IN-VILLE HOUSING PROJECT. IT INCLUDES A DIVERSE
19 MIX OF 364 SALE HOME PRODUCTS WITH 82 AFFORDABLE MISSING
20 MIDDLE HOMES FOR WORKFORCE HOUSING AND FIRST TIME HOME BUYERS.
21 WE EXCEED THE COUNTY'S INCLUSIONARY HOUSING ORDINANCE
22 REQUIREMENTS. SINCE THE START OF THE IHO IN 2020, ONLY ONE
23 PROJECT WITH JUST 2 UNITS THAT ARE INCLUSIONARY FOR SALE HOMES
24 HAVE BEEN APPROVED IN THIS SUB-MARKET AREA. OUR PROJECT WILL
25 ADD 82 ADDITIONAL HOMES TO THAT COUNT. A LACK OF NEW HOUSING



THE BOARD OF
SUPERVISORS

1 IN THIS AREA HAS NEGATIVELY IMPACTED THE ROWLAND UNIFIED
2 SCHOOL DISTRICT WHERE ENROLLMENT IS DOWN 20% OVER THE LAST 10
3 YEARS. THE DISTRICT NEEDS MORE STUDENTS AND OUR PROJECT WILL
4 HELP PROVIDE THEM. WE ALSO EXCEED COUNTY REQUIREMENTS FOR OPEN
5 SPACE. WE HAVE 28 ACRES WITH OVER 2 MILES OF PUBLICLY
6 ACCESSIBLE TRAILS FOR EQUITABLE RECREATION AND OUTDOOR
7 OPPORTUNITIES. WE HAVE DONE SUBSTANTIAL COMMUNITY OUTREACH
8 SINCE 2021, AND WE HAVE GAINED BROAD PUBLIC SUPPORT, INCLUDING
9 LETTERS FROM SENATOR BOB ARCHULETA, BIZFED, THE SAN GABRIEL
10 VALLEY ECONOMIC PARTNERSHIP, THE REGIONAL CHAMBER OF COMMERCE,
11 TRI-COUNTY'S ASSOCIATION OF REALTORS, THE BUILDING INDUSTRY
12 ASSOCIATION, ROWLAND UNIFIED SCHOOL DISTRICT, CALTRANS, AND
13 MANY HUNDREDS OF INDIVIDUALS, LOCAL EMPLOYEES, AND EMPLOYERS.
14 THIS PROJECT WILL RESULT IN A NET BENEFIT TO THE COUNTY AND
15 THE COMMUNITY. PLEASE DENY THE APPEAL AND UPHOLD THE RPC'S
16 UNANIMOUS APPROVAL OF THE PROJECT PERMITS AND CERTIFICATION OF
17 THE FINAL EIR, AND PLEASE APPROVE THE ZONE CHANGE AND GENERAL
18 PLAN AMENDMENT ALLOWING THIS PROJECT TO MOVE FORWARD. THANK
19 YOU.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. RECOGNIZING THE TIME,
22 I SEE THAT WE HAVE MANY SPEAKERS IN QUEUE VIRTUALLY AND HERE
23 WITH US, BUT I WANNA TURN IT TO SUPERVISOR SOLIS.

24
25 **SUP. HILDA SOLIS:** YES. THANK YOU. AND I WANT TO APOLOGIZE TO



THE BOARD OF
SUPERVISORS

1 THE INDIVIDUALS THAT CAME OUT HERE TODAY, BUT I DO HAVE TO
2 LEAVE AT 11. WHAT I'D LIKE TO DO IS PRESENT A MOTION TO KEEP
3 THE PUBLIC HEARING OPEN AND CONTINUE THIS ITEM TILL OCTOBER
4 THE 1ST, 2024. THAT WILL BE OUR NEXT BOARD MEETING WHERE WE
5 CAN HAVE AMPLE TIME TO HEAR THE PROS AND CONS OF THE PROJECT
6 AND ALLOW ME TO SPEAK AT LENGTH REGARDING THIS PROJECT. AND IT
7 HAS BEEN MANY YEARS WORKING ON THIS. I DO WANNA ECHO THAT, AMY
8 BODEK, THANK YOU FOR YOUR HELP AND YOUR STAFF AND TO ALL THE
9 RESIDENTS THAT HAVE BEEN INVOLVED IN THIS DISCUSSION. SO, WITH
10 THAT, MADAM CHAIR, YOU HAVE A MOTION. I BELIEVE THAT WE'RE
11 GOING TO HAVE A MOTION BEFORE US TO LEAVE THE PUBLIC HEARING
12 OPEN FOR ITEM 4 AND CONTINUE THE ITEM TO THE BOARD MEETING ON
13 OCTOBER THE 1ST 2024. I'D LIKE TO MOVE THAT ITEM.

14
15 **SUP. LINDSEY HORVATH, CHAIR:** OKAY THANK YOU SUPERVISOR SOLIS.
16 MR. COUNTY COUNSEL IS THERE ANY GUIDANCE THAT WE NEED TO KNOW
17 OF GIVEN THAT THE PUBLIC HEARING WILL REMAIN OPEN UNTIL THAT
18 TIME.

19
20 **ROLAND TRINH:** NO, CHAIR. THE MOTION IS BEFORE YOU AND IT JUST
21 NEEDS A ROLL CALL VOTE.

22
23 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, THANK YOU. WITH THAT WE
24 HAVE A MOTION BEFORE US TO LEAVE THE PUBLIC HEARING OPEN FOR
25 ITEM 4 AND CONTINUE THE ITEM TO THE BOARD MEETING OF OCTOBER



THE BOARD OF
SUPERVISORS

1 1ST, 2024. MOVED BY SUPERVISOR SOLIS AND I WILL SECOND.

2 EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

3

4 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS?

5

6 **SUP. HILDA SOLIS:** AYE.

7

8 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

9

10 **SUP. HOLLY J. MITCHELL:** AYE.

11

12 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR

13 BARGER?

14

15 **SUP. KATHRYN BARGER:** AYE.

16

17 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. SUPERVISOR HORVATH?

18

19 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

20

21 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. MOTION CARRIES 4-

22 0.

23

24 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, SO THAT ITEM WILL BE

25 CONTINUED. THANK YOU FOR ALL WHO JOINED US FOR THAT. WE'LL NOW



THE BOARD OF
SUPERVISORS

1 MOVE ON TO ITEM 6. FOR MEMBERS OF THE PUBLIC ON THE TELEPHONE
2 PLEASE PRESS 1 THEN 0 NOW TO COMMENT ON THIS ITEM EXECUTIVE
3 OFFICER PLEASE READ IN THE SHORT TITLE.

4
5 **EXECUTIVE OFFICER:** ITEM 6 IS A HEARING ON A SHORT-TERM RENTALS
6 ORDINANCE AMENDMENT PROJECT NUMBER PRJ 2023-002077 ON PROPOSED
7 AMENDMENTS TO COUNTY CODE TITLE 22, PLANNING AND ZONING TO
8 ENSURE CONSISTENCY AND FACILITATE THE IMPLEMENTATION OF THE
9 COUNTY'S SHORT-TERM RENTALS ORDINANCE ESTABLISHED IN DIVISION
10 3, SHORT-TERM RENTALS REGISTRATION OF TITLE 7, BUSINESS
11 LICENSES OF THE COUNTY CODE. NO DEPARTMENTAL STATEMENT WAS
12 SUBMITTED AND CORRESPONDENCE WAS RECEIVED.

13
14 **SUP. LINDSEY HORVATH, CHAIR:** ARE THERE ANY SUPERVISORS WHO
15 WOULD LIKE TO COMMENT ON THIS ITEM? SEEING NONE, EXECUTIVE
16 OFFICER, PLEASE CALL THE MEMBERS OF THE PUBLIC WHO HAVE SIGNED
17 UP TO SPEAK ON THIS ITEM.

18
19 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS, PLEASE COME
20 FORWARD AND STAFF WILL ASSIST YOU. NOAH SARS-SIKES, NOEL WAYS.
21 AS A FINAL REMINDER FOR PARTICIPANTS ON THE TELEPHONE, IF YOU
22 WOULD LIKE TO ADDRESS ITEM 6, IF YOU HAVE NOT ALREADY DONE SO,
23 PLEASE PRESS 1 THEN 0 NOW TO BE PLACED IN THE SPEAKING QUEUE.
24 MODERATOR, MAY WE HAVE THE FIRST REMOTE SPEAKER, PLEASE?



THE BOARD OF
SUPERVISORS

1 **MODERATOR:** MADAM CHAIR, AT THIS TIME, WE HAVE NO REMOTE
2 SPEAKERS IN QUEUE TO ADDRESS THE BOARD.

3

4 **SUP. LINDSEY HORVATH, CHAIR:** ALL RIGHT, WITH THAT, IT WOULD BE
5 APPROPRIATE TO CLOSE THE PUBLIC HEARING AND VOTE ON THIS ITEM.
6 ITEM 6 IS BEFORE US. OH, WE DO HAVE IN PERSON. MY APOLOGIES,
7 SIR. PLEASE GO AHEAD.

8

9 **SPEAKER:** THANK YOU, SUPERVISOR. HAPPY BIRTHDAY TO SUPERVISOR
10 MITCHELL. MY, THIS IS JUST ON THIS ITEM, PUBLIC COMMENT IS
11 LATER, IS THAT THE WAY THAT IT WORKS? THIS IS ON THIS ITEM.
12 THE SHORT-TERM RENTALS I SUPPORT. I NOTE THAT THE SHORT-TERM
13 RENTAL ISSUE WITH REGARD TO MARINA DEL REY IS EXCLUDED FROM
14 THE PROPOSED ORDINANCE. THAT'S RELEVANT BECAUSE THE COUNTY
15 OWNS THAT LAND. THE COUNTY IS THE LANDLORD, THE COUNTY IS THE
16 PROPRIETOR, AND THERE HAVE BEEN SOME DISPUTES CONCERNING THE
17 PROVISION OF SHORT-TERM RENTAL SERVICES AT SHORES APARTMENT
18 PROJECT. AND WE'RE NOW BASICALLY IN A SITUATION WHERE IT'S
19 KIND OF HARD TO BELIEVE THAT THE COUNTY IS GOING TO FOREGO
20 RENTALS AND TOT INCOME IF IN FACT SHORT-TERM RENTALS ARE NOT
21 DONE AT THE MARINA AND SPECIFICALLY AT THIS PROJECT AND WE
22 THERE'S A NEED FOR ARBITRATION THERE'S A NEED FOR
23 RENEGOTIATION OF THAT LEASE AND I PUT BEFORE THE BOARD THIS
24 IDEA THAT PERHAPS WE NEED TO MOVE FORWARD ALONG THOSE LINES
25 AND I APPRECIATE YOUR ATTENTION, THANK YOU.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, SIR, NEXT SPEAKER.

3

4 **SPEAKER:** GOOD MORNING, SUPERVISORS. HAPPY BIRTHDAY, SUPERVISOR
5 MITCHELL. MY NAME IS NOAH SARS-SIKES. I'M AN ORGANIZER FOR
6 BETTER NEIGHBORS LA, A COALITION FOCUSED ON PRESERVING LONG-
7 TERM HOUSING BY CURBING ILLEGAL SHORT-TERM RENTAL ACTIVITY IN
8 LA. SO I'M HERE TO SPEAK ON ITEM 6. THE UNDERLYING SHORT-TERM
9 RENTAL REGISTRATION ORDINANCE UNANIMOUSLY PASSED EARLIER THIS
10 YEAR IS URGENTLY NEEDED. BNLA HAS WORKED WITH LA COUNTY
11 RESIDENTS WHO HAVE SEEN INCREASED DISPLACEMENT CAUSED BY AN
12 UNREGULATED SHORT-TERM RENTAL INDUSTRY. SINCE 2019, UNHOSTED
13 STR LISTINGS IN UNINCORPORATED LA COUNTY HAVE GROWN BY 132%.
14 THIS HAS SERIOUS CONSEQUENCES FOR RESIDENTS. ACCORDING TO A
15 STUDY BY PROFESSOR DAVID WACHSMUTH OF MCGILL UNIVERSITY,
16 RESIDENTS OF THE CITY OF LA SEE AN ANNUAL \$810 A YEAR INCREASE
17 IN THEIR RENTS DUE TO THE ECONOMIC FACTORS ASSOCIATED WITH
18 SHORT-TERM RENTALS, THE SAME FACTORS THAT ARE LIKELY AT PLAY
19 IN UNINCORPORATED LA COUNTY. THE CHANGES TO TITLE 22
20 RECOMMENDED TODAY MARK THE CULMINATION OF YEARS OF DISCUSSION
21 AND EFFORT AND WILL BE VITAL IN PROTECTING RESIDENTS OF
22 UNINCORPORATED LA COUNTY. THEY'LL ALSO SERVE AS A MODEL FOR
23 CITIES AND COUNTIES ACROSS SOUTHERN CALIFORNIA. WE COMMEND THE
24 COUNTY BOARD OF SUPERVISORS FOR HAVING REACHED THIS POINT --

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. WE NOW HAVE
2 ONE SPEAKER IN THE QUEUE. MODERATOR, PLEASE GO AHEAD.

3
4 **MODERATOR:** OUR FIRST PARTICIPANT IS MR. ERIC PREVIN. YOUR LINE
5 IS OPEN IF YOU'RE MUTED, PLEASE UNMUTE SPEAK DIRECTLY INTO
6 YOUR PHONE YOU MAY BEGIN. YEAH, IT'S ERIC PREVIN AND I'M UPSET
7 BECAUSE I'VE BEEN IN THE QUEUE FOR EACH OF THESE ITEMS
8 INCLUDING THE FIRE DEPARTMENT ONE WHICH WAS SO IMPORTANT
9 BECAUSE OUR BRAVE FIRST RESPONDERS HAVE DONE SUCH A GOOD JOB
10 DURING THESE FIRES AND I KNOW THAT A LOT OF THEM ARE ALSO
11 AGAINST A CEO THAT'S ELECTED AND THE INSANE POWER PLAY BY
12 LINDSAY HORVATH.

13
14 **SUP. LINDSEY HORVATH, CHAIR:** THIS ITEM IS ON SHORT-TERM RENTAL
15 ORDINANCE AMENDMENTS BEFORE US. IF YOU COULD FOCUS YOUR
16 COMMENTS ON THAT ITEM SINCE THIS IS A PUBLIC HEARING.

17
18 **SPEAKER:** THERE'S A SHORT-TERM ATTENTION PROBLEM ON THE AIRBNB
19 STUFF BECAUSE YOU'VE NOT BEEN ABLE TO GRANT ACCESS TO PEOPLE
20 WHO WANT TO SPEAK ON THE OTHER ITEMS. YOU'RE PRETENDING THAT
21 WE'RE NOT HERE. SO WE ARE HERE. AND AIRBNB HAS DONE A GREAT
22 JOB IN THE COMMUNITY. AND I KNOW YOU REMEMBER DAVID RUE AND
23 HIS SIDEKICK, WHO'S NOW YOUR CHIEF OF STAFF, AND YOU'RE DOING
24 A REALLY, REALLY GOOD JOB OF HOLDING OFF PUBLIC CRITICISM
25 DURING THIS IMPORTANT TIME IN AMERICA FOR THE AIRBNB PEOPLE.



THE BOARD OF
SUPERVISORS

1 SO, THANK YOU, LINDSAY, FOR DOING SUCH A GREAT JOB. BUT
2 HONESTLY, YOU SHOULD PLAY BY THE FAIR RULES THAT THE PEOPLE
3 EXPECT. THAT WOULD BE MORE APPROPRIATE. THANK YOU.

4

5 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

6

7 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER MIDDLE SPEAKERS IN
8 THE QUEUE TO ADDRESS THE BOARD.

9

10 **SUP. LINDSEY HORVATH, CHAIR:** AT THIS TIME IT WOULD BE
11 APPROPRIATE TO CLOSE THE PUBLIC HEARING AND VOTE ON THIS ITEM.
12 ITEM 6 IS BEFORE US MOVE I WILL MOVE IT SECONDED BY SUPERVISOR
13 MITCHELL TO APPROVE THE ITEM. EXECUTIVE OFFICER PLEASE CALL
14 THE ROLL.

15

16 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL?

17

18 **SUP. HOLLY J. MITCHELL:** AYE.

19

20 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR
21 BARGER?

22

23 **SUP. KATHRYN BARGER:** AYE.

24

25 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. SUPERVISOR HORVATH?



THE BOARD OF
SUPERVISORS

1
2 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

3
4 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. MOTION CARRIES 3-
5 0.

6
7 **SUP. LINDSEY HORVATH, CHAIR:** WE'LL NOW MOVE ON I BELIEVE SET
8 MATTER 1 DOES NOT COME UP FOR ANOTHER HOUR. SO, WE WILL TURN
9 TO ITEM 9. REPORT ON THE PROGRESS OF ENHANCING STABILIZATION
10 SUPPORTS FOR FOSTER YOUTH. FOR MEMBERS OF THE PUBLIC ON THE
11 TELEPHONE, PLEASE PRESS 1 THEN 0 NOW TO COMMENT ON THIS ITEM.
12 JENNIE FERIA, CHIEF DEPUTY DIRECTOR, ZANETA SMITH, DIVISION
13 CHIEF, DEPARTMENT OF CHILDREN AND FAMILY SERVICES, DR. LISA
14 WONG, DIRECTOR OF MENTAL HEALTH, DEBRA COLMAN, DIRECTOR,
15 OFFICE OF THE ADVANCEMENT OF EARLY CARE AND EDUCATION,
16 DEPARTMENT OF PUBLIC HEALTH WILL MAKE A PRESENTATION. KELLY
17 LOBIANCO, DIRECTOR OF ECONOMIC OPPORTUNITY, EMILIO SALAS,
18 EXECUTIVE DIRECTOR, LOS ANGELES COUNTY DEVELOPMENT AUTHORITY,
19 AND CHEREN KOCHEN, DIRECTOR OF LOS ANGELES COUNTY WORKFORCE
20 DEVELOPMENT BOARD, ARE ALSO AVAILABLE FOR QUESTIONS. AND I
21 HOPE THEY ARE JOINING US.

22
23 **SUP. KATHRYN BARGER:** I'M LOOKING FOR THEM. STAND BY. OKAY.
24 THEY'RE ON THEIR WAY. I'LL MAKE SOME, CAN MAYBE MAKE SOME
25 REMARKS AND THEN I'VE GOT QUESTIONS. ABSOLUTELY. OKAY, I'LL



THE BOARD OF
SUPERVISORS

1 FILL THE VOID. THE NEEDS OF OUR FOSTER YOUTH ARE GREAT, AND
2 WHAT I'VE HEARD IS THAT DESPITE THE EXISTENCE OF SOME COUNTY
3 PROGRAMS, OUR YOUTH AND SOCIAL WORKERS EITHER ARE NOT AWARE OF
4 THE PROGRAMS OR THE APPLICATION PROCESS IS DIFFICULT AND
5 LENGTHY, OR THERE ARE NOT ENOUGH SLOTS IN PROGRAMS FOR THE
6 NUMBER OF FOSTER YOUTH AND FAMILIES THAT WE ARE SERVING.
7 THROUGH THIS MOTION, WE ARE RECOGNIZING THAT WORK IS UNDERWAY
8 AND THERE ARE ALWAYS ADDITIONAL WAYS TO GET INFORMATION,
9 TRAINING AND PROGRAMS TO THE APPROPRIATE PEOPLE. SOMETIMES
10 EVEN OUR CONTRACTORS ARE NOT AWARE OF ALL WE HAVE TO OFFER.
11 AND WE SHOULD PUSH TO CONSTANTLY THINK OF OUR END USERS AND
12 HOW THEY WILL USE AND PRIORITIZE INFORMATION IN A BUSY
13 WORKDAY. I WANT TO LIFT UP THE WORK BEING DONE BY THE COUNTY
14 AND THE CITY PARTNERS TO EXPAND HOUSING OPTIONS FOR TAY YOUTH
15 SOMETHING THAT WE JUST ARE GOING TO BE DEDICATING IN PASADENA
16 WITH WORKING WITH PASSING A CITY COLLEGE. HOUSING FOR OUR TAY
17 YOUTH. BECAUSE WITHOUT STABLE HOUSING OPTIONS UTILIZING. OTHER
18 SUPPORTS MAY BE DIFFICULT OR QUITE FRANKLY IMPOSSIBLE.
19 PROVIDING APPROPRIATE TRAINING AND UPDATING OUR TRAININGS TO
20 REFLECT NEW INFORMATION IS IMPORTANT BOTH FOR OUR OWN
21 EMPLOYEES BUT ALSO FOR OUR CONTRACTORS. WHEN WE'RE ALL ON THE
22 SAME PAGE, IT'S EASIER TO PROVIDE EQUIVALENT OFFERINGS
23 REGARDLESS OF GEOGRAPHIC LOCATIONS. WE'VE ALSO GOT SOME GREAT
24 GOOD NEWS ABOUT STABLE CHILD CARE BRIDGE FUNDING FOR OUR
25 FOSTER FAMILIES, WHICH WAS ULTIMATELY NOT CUT IN THE STATE



THE BOARD OF
SUPERVISORS

1 BUDGET AS ORIGINALLY PROPOSED. THESE CHILD CARE PROGRAMS
2 AREN'T A NECESSITY FOR THOSE FAMILIES THAT HAVE YOUNG CHILDREN
3 PLACED WITH THEM UNEXPECTEDLY, AND WE WANT TO HELP THEM TO
4 THRIVE. WORKING IN TANDEM WITH THE CHILD CARE ASSOCIATION OF
5 LOS ANGELES, WE WANT TO ENSURE THAT ALL FAMILIES RECEIVE
6 AFFORDABLE CHILD CARE WHO NEED IT. UNFORTUNATELY, THERE IS A
7 LACK OF TRAINED WORKERS FOR THE CHILD CARE AND HUMAN SERVICES
8 CAREERS. WE'VE SEEN THAT FIRSTHAND IN THE ANTELOPE VALLEY,
9 WHICH IS WHY I CHAMPIONED A PILOT PROGRAM THAT PROVIDED
10 FUNDING AND TRAINING THROUGH THE CHILD CARE RESOURCE CENTER
11 THAT COULD PROVIDE THEM WITH IMMEDIATE EMPLOYMENT IN THE CHILD
12 CARE FIELD AFTER COMPLETING THEIR TRAINING. AND THIS IS WHY I
13 WANT TO SEE MORE RESOURCES BROUGHT TO AREAS LIKE THE ANTELOPE
14 VALLEY FOR WORKFORCE PROGRAMS BY THE DEPARTMENT OF ECONOMIC
15 OPPORTUNITIES. I LOOK FORWARD TO HEARING ABOUT OUR OUTCOMES
16 AND GOALS SO THAT WE CAN TRACK HOW WE ARE EXPANDING PROGRAMS
17 TO OUR FAMILIES SERVED. AND I HAVE SOME QUESTIONS, THAT'D BE
18 OKAY, MADAM CHAIR, AND I WANT TO THANK YOU ALL FOR BEING HERE.
19 AND MY FIRST QUESTION IS TO DCFS. FOR THE NEW TAY HOUSING
20 PILOT, I THINK IT'S MS. SMITH, RIGHT, YEAH. FOR THE NEW TAY
21 HOUSING PILOT WITH LA COUNTY LACDA, THIS IS THAT IS PROPOSED
22 TO LAUNCH IN OCTOBER OF 2024. HOW MANY BEDS WILL BE PROVIDED
23 FOR FOSTER USE? WE'LL TURN ON YOUR MIC THERE. THERE YOU GO.
24 AND THANK YOU FOR BEING HERE.

25



THE BOARD OF
SUPERVISORS

1 **ZANETA SMITH:** YOU'RE SO WELCOME. IT'S MY HONOR AND PRIVILEGE.
2 I STARTED 2 MONTHS AGO.

3

4 **SUP. KATHRYN BARGER:** WELCOME.

5

6 **ZANETA SMITH:** I'M EXCITED TO BE SUPPORTING --

7

8 **SUP. KATHRYN BARGER:** HOW DO YOU SAY YOUR FIRST NAME?

9

10 **ZANETA SMITH:** ZANETA.

11

12 **SUP. KATHRYN BARGER:** ZANETA, OKAY. YES, I'M EXCITED TO BE
13 SUPPORTING CHILDREN AND FAMILIES AND TO REALLY CONTINUE ON
14 FINDING INNOVATIVE SOLUTIONS AND PARTNERSHIPS. FOR THAT NEW
15 PILOT, WE ARE VERY EXCITED ABOUT IT IS WITH LACTA. IT WILL BE
16 FACILITATED BY COALITION FOR RESPONSIBLE COMMUNITY
17 DEVELOPMENT. THERE WILL BE 10 TO 15 BIDS IN YEAR ONE.

18

19 **SUP. KATHRYN BARGER:** GREAT. AND I JUST WAS TOLD THAT THERE'S A
20 POWERPOINT THAT YOU ALL WANT TO PROVIDE?

21

22 **JENNIE FERIA:** YES.

23

24 **SUP. KATHRYN BARGER:** OKAY. WHO'S GOING TO LEAD ON THAT? GREAT.
25 SORRY ABOUT THAT. FANTASTIC.



THE BOARD OF
SUPERVISORS

1

2 **JENNIE FERIA:** GOOD MORNING, BOARD OF SUPERVISORS. I'M JENNIE
3 FERIA, CHIEF DEPUTY DIRECTOR OF THE DEPARTMENT OF CHILDREN AND
4 FAMILY SERVICES. I'M JOINED TODAY BY DCFS SUPPORTIVE HOUSING
5 DIVISION CHIEF, ZANETA SMITH, OUR DMH DIRECTOR, DR. LISA WONG,
6 DPH DIRECTOR OF THE OFFICE FOR THE ADVANCEMENT OF EARLY CARE
7 AND EDUCATION, DEBRA COLMAN, AND ALSO DMH DEPUTY, SORRY,
8 SENIOR DEPUTY DIRECTOR, MARY BARRAZA. AND THEN ALSO PRESENT
9 ARE OUR PARTNERS FROM DEO AND LACDA THAT WILL BE AVAILABLE TO
10 ANSWER ANY QUESTIONS YOU MAY HAVE. SO, WE ARE HERE TO ADDRESS
11 THE BOARD, MOTION ON STABILIZATION SUPPORTS FOR FOSTER YOUTH.
12 NEXT SLIDE, PLEASE. DIRECTIVE 1 IS FOR DCFS, DHS, AND OTHER
13 APPROPRIATE DEPARTMENTS TO REPORT BACK ON PLANS TO INCREASE
14 ACCESS TO HOUSING FOR TAY. BY IDENTIFYING WAYS ENHANCE HOUSING
15 FOR TAY, INCLUDING UTILIZATION OF HOUSING NAVIGATORS AND ALSO
16 PRIORITIZING HOUSING FOR EXPECTANT AND PARENTING YOUTH. NEXT
17 SLIDE. SO, WE UNDERSTAND THE IMPORTANCE OF IMPROVING ACCESS TO
18 HOUSING. WHEN OUR YOUNG ADULTS HAVE A PLACE TO LAY THEIR HEADS
19 DOWN AT NIGHT AND A PLACE TO CALL HOME, THEY'RE BETTER
20 PREPARED TO SUCCEED. SO NOW I'M GOING TO HAND IT OVER TO
21 ZANETA, WHO'S GOING TO GO INTO MORE DETAIL ABOUT DIRECTIVE 1.

22

23 **ZANETA SMITH:** AWESOME, THANK YOU JENNY. SO, WE UNDERSTAND THE
24 IMPORTANCE OF IMPROVING ACCESS TO HOUSING AND VIA OUR
25 PARTNERSHIP WITH THE CENTER FOR STRATEGIC PARTNERSHIPS WE HAVE



THE BOARD OF
SUPERVISORS

1 ENHANCED OUR HOUSING THROUGH VARIOUS MEANS. ONE OF THEM IS THE
2 STEPPING STONES PROGRAM. IT'S A BRIDGE HOUSING PROGRAM FOR NMD
3 WHO ARE EXITING CARE AND HAVE NO IDENTIFIED HOUSING PLAN. SAFE
4 PLACE FOR YOUTH IS THE CBO WE PARTNER WITH THESE EFFORTS. THEY
5 PROVIDE THE HOUSING NAVIGATION SERVICES TO SECURE MORE
6 PERMANENT HOUSING. WE ALSO HAVE OUR EXPECTED AND PARENTING
7 YOUTH PROGRAM. IT WAS LAUNCHED LAST OCTOBER IN PARTNERSHIP
8 WITH ST. ANNE'S. WE PROVIDE UP TO \$5,000 IN ONE-TIME FINANCIAL
9 ASSISTANCE TO PREGNANT AND PARENTING YOUNG ADULTS AGES 18 TO
10 26 WHO HAVE CLOSED CASES FOR VARIOUS PURPOSES, INCLUDING
11 SECURITY DEPOSITS, RENTAL ASSISTANCE, CHILDCARE SUPPORTIVE
12 SERVICES AND MORE. ST. ANNE'S ALSO PROVIDES HOUSING NAVIGATION
13 FOR TAY. OUR FYI VOUCHERS ARE BEING UTILIZED AT A 90% PLUS
14 RATE WHICH EXCEEDS THE HUD STANDARDS. THE SLIDE YOU SEE
15 DISPLAYS WHICH PHAS HAVE APPLIED AND ONES WHO ARE IN THE
16 PROCESS OF APPLYING. WE LOVE OUR PARTNERSHIP WITH DHS, AND WE
17 HAVE AN MOU WITH THEM FOR HOUSING NAVIGATION SERVICES THAT IS
18 UTILIZED FOR ASSISTING FYI VOUCHER RECIPIENTS WITH IDENTIFYING
19 HOUSING. DHS PROVIDES INTENSIVE CASE MANAGEMENT SERVICES TO
20 ASSIST VOUCHER HOLDERS FOR UP TO 36 MONTHS. AND THIS FUNDING
21 IS PROVIDED BY THE STATE. COMING SOON, AS SUPERVISOR BARGER
22 MENTIONED EARLIER, WE HAVE A NEW TAY HOUSING PILOT THAT WILL
23 LAUNCH IN PARTNERSHIP WITH LACTA AND COALITION FOR RESPONSIBLE
24 COMMUNITY DEVELOPMENT. THAT WILL BE IN SPOT 6. THE PROGRAM
25 WILL OFFER 24 MONTHS OF RAPID REHOUSING AND SUPPORTIVE



THE BOARD OF
SUPERVISORS

1 SERVICES FOR EXITING TAE, AND THAT WILL INCLUDE EXPECTING AND
2 PARENTING YOUTH AS WELL. THE SUPPORTIVE HOUSING DIVISION STAFF
3 CONTINUE TO SUPPORT AND PARTICIPATE WITH THE REGIONAL OFFICES
4 AND TAE EXIT MEETINGS TO PROMOTE HOUSING OPTIONS AND
5 CONNECTING TAE TO HOUSING SERVICES. NOW I'M GOING TO PASS IT
6 OVER TO DR. WONG, OUR DMH PARTNER, FOR THE NEXT SLIDE.

7
8 **DR. LISA WONG:** GOOD MORNING, EVERYONE. AND THANK YOU TO OUR
9 BOARD FOR THIS OPPORTUNITY TO SHARE ABOUT HOW THE DEPARTMENT
10 OF MENTAL HEALTH HAS BEEN IN CONTINUAL COLLABORATION WITH DCFS
11 IN EXPANDING AWARENESS OF MENTAL HEALTH PROGRAMS, DEVELOPING
12 CAREER PATHWAYS, AND SUPPORTING THE NEEDS OF YOUTH WHO HAVE
13 EXPERIENCED TRAUMA, PARTICULARLY THE NEEDS OF PREGNANT AND
14 PARENTING FOSTER YOUTH. SO, FIRST I'D LIKE TO BEGIN BY SHARING
15 INFORMATION ABOUT TRAUMA-INFORMED MENTAL HEALTH TRAININGS THAT
16 ARE RELATED TO SERVING CHILDREN AND YOUTH. OUR DEPARTMENT HAS
17 A ROBUST TRAINING SELECTION THAT OFFERS TRAINING THAT IS
18 TRAUMA-INFORMED, CULTURALLY RESPONSIVE, AND YOUTH-CENTERED.
19 THESE TRAINING OPPORTUNITIES ARE OFFERED TO OUR PARTNERS, SUCH
20 AS DCFS, AND ARE AVAILABLE TO OTHER PROVIDERS AND IN OUR
21 NETWORK AS WELL. IN A SNAPSHOT OF 2 CALENDAR YEARS, 2022 AND
22 2023, WE HAD 41 TRAINING TITLES RELATED TO THIS TOPIC THAT
23 WERE OFFERED AND OF THESE 536 INDEPENDENT TRAININGS WERE
24 PROVIDED. ADDITIONALLY, SOME OF THESE AND OTHER CURRENT ON-
25 DEMAND PRE-RECORDED WEBINARS ARE AVAILABLE ON OUR CHILD



THE BOARD OF
SUPERVISORS

1 WELFARE DIVISION PUBLIC-FACING WEBPAGE. IN MAY 2024, DMH
2 PARTNERED WITH DCFS TO LAUNCH A TRAINING CURRICULUM FOR DCFS
3 AND CONTRACTED TSFC STAFF ON MANAGING THE EFFECTS OF TRAUMA.
4 THIS TRAINING IS DELIVERED IN PERSON ACROSS ALL TSCF'S AND
5 THIS TRAINING HAS RECEIVED POSITIVE FEEDBACK FROM RESIDENTIAL
6 TEAMS ACROSS OUR SHELTER COMMUNITY. AND SINCE I'M ON THE TOPIC
7 OF TRAINING, I'LL BEGIN TO DISCUSS THE NEXT TOPIC RELATED TO
8 MATERNAL MENTAL HEALTH SUPPORT BY SHARING THAT THE MATERNAL
9 MENTAL HEALTH CHAMPIONS IN OUR NETWORK AND OUR SPECIALTY
10 CLINICAL TEAMS SERVING EXPECTANT MOTHERS AND MOTHERS WITH
11 YOUNG CHILDREN ARE EXTENSIVELY TRAINED IN PERINATAL MENTAL
12 HEALTH. SO, THESE TEAMS COMPLETE A SERIES OF TRAINING WHICH
13 INCLUDES PERINATAL MENTAL HEALTH 101, WHICH PROVIDES AN
14 OVERVIEW OF THE SYMPTOMS AND IMPACTS OF PERINATAL MOOD AND
15 ANXIETY DISORDERS ON THE MOTHER, INFANT, AND FAMILY. AND
16 PERINATAL MENTAL HEALTH 201 PROVIDES A DEEPER UNDERSTANDING OF
17 PERINATAL MOOD AND ANXIETY DISORDERS AND IDENTIFIES WAYS OF
18 RESPONDING TO THE DISORDERS IN A TIMELY, INFORMED, AND
19 CULTURALLY APPROPRIATE WAY. THE PERINATAL MENTAL HEALTH
20 TRAININGS ARE VOLUNTARY AND AVAILABLE TO ALL OUR DMH STAFF AND
21 PROVIDERS. AND BEGINNING IN JULY 2024, THESE WERE EXPANDED TO
22 INCLUDE OUR DCFS AND PROBATION PARTNERS. THE MATERNAL MENTAL
23 HEALTH SUPPORT SYSTEM IS ALSO ROBUST IN PROVIDING SPECIALIZED
24 REFERRALS, INDIVIDUAL THERAPY, SUPPORT GROUPS, AND MATERNAL
25 MENTAL HEALTH CHAMPIONS IN EACH SERVICE AREA WHO LIAISE



THE BOARD OF
SUPERVISORS

1 BETWEEN DMH AND THE COMMUNITY. DEPENDING ON THE FOCUS NEED, A
2 SERVICE AREA MAY OFFER SUPPORT FOR MOMS WITH TODDLERS UP TO
3 AGE 18 MONTHS, AFRICAN AMERICAN INTERGENERATIONAL GROUPS FOR
4 WOMEN, OR MOMMY AND ME PROGRAMS. MANY OF THESE PROGRAMS ACROSS
5 OUR NETWORK ALSO COLLABORATE WITH LOCAL HEALTH CARE PROVIDERS
6 TO OFFER SPECIALIZED CASE MANAGEMENT SUPPORT AND SUPPORT
7 GROUPS TO MOTHERS AND THEIR CHILDREN IN THE COMMUNITY THROUGH
8 CHILDREN'S OUTPATIENT CLINICS AND THROUGH THE WELL ESTABLISHED
9 DCFS DMH CHILD WELFARE INTAKE PROCESS, WHICH PROVIDES EARLY
10 IDENTIFICATION OF THE NEED FOR SPECIALIZED SERVICES. FINALLY,
11 A NEW RESOURCE WHICH LANDED IN JULY 2024 ESTABLISHED A
12 PROVIDER-TO-PROVIDER CONSULTATION AND LINKAGE LINE BY THE NAME
13 OF PROMISE, PERINATAL RESOURCES TO OPTIMIZE MENTAL HEALTH
14 INTERVENTIONS AND SUBSTANCE USE TREATMENT EXCELLENCE. I KNOW
15 THAT'S A LOT. THIS COORDINATED EFFORT BETWEEN DMH AND DHS IS
16 WHERE PRIMARY PROVIDERS OF PRENATAL AND POSTPARTUM CARE CAN
17 GET ASSISTANCE IN HOW TO TREAT PERINATAL PATIENTS WHO MAY BE
18 EXPERIENCING SUBSTANCE USE AND OR MENTAL HEALTH SYMPTOMS. AND
19 PROVIDERS CAN CONSULT ON CASES RELATED TO ASSESSMENT,
20 DIAGNOSING, TREATMENT, RESOURCES, AND MEDICATION. AND THIS IS
21 HEAVILY PUSHED OUT TO OUR DCFS PARTNERS TO BENEFIT THE
22 POPULATION. OKAY, NEXT SLIDE, PLEASE. IN THIS SECTION, I WILL
23 ENTHUSIASTICALLY SHARE HOW DMH IS WORKING INTERNALLY AND IN
24 COLLABORATION WITH OUR AGENCY PARTNERS IN BUILDING AND
25 EXPANDING NEW PATHWAYS TO CAREER OPPORTUNITIES, PEER-TO-PEER



THE BOARD OF
SUPERVISORS

1 MENTORSHIP, OR WORKFORCE DEVELOPMENT FOR YOUNG ADULTS WITH
2 LIVED EXPERIENCE. FIRST TO INCREASE RECRUITMENT EFFORTS OF
3 COLLEGE STUDENTS INTERESTED IN CAREER AND COMMUNITY MENTAL
4 HEALTH, WE ARE PARTNERING WITH DHR. OUR DEPARTMENT HAS FORMED
5 PARTNERSHIPS WITH COMMUNITY COLLEGES TO DEVELOP INTERNSHIP
6 OPPORTUNITIES TO ELIGIBLE STUDENTS, AND WE'RE WORKING WITH OUR
7 WORKFORCE EDUCATION TRAINING DIVISION FOR ANTICIPATED LAUNCH
8 OF THE INTERNSHIP PROGRAM IN THE SPRING SEMESTER OF 2025. IN
9 ADDITION, THE DEPARTMENT'S COLLABORATING WITH DEO, PUBLIC AND
10 COMMUNITY PARTNERS, LA YOUTH COLLABORATIVE, WORKSOURCE
11 CENTERS, CALIFORNIA TRUST, PUBLIC WORKS ALLIANCE, LA UNIFIED,
12 EL CENTRO DE AYUDA, AND WEST COAST CENTRALS CLINIC ON THE PEER
13 SPECIALIST DEMONSTRATION PROJECT. THE PROJECT IS AIMED AT
14 SUPPORTING TRAINING IN PEER MENTAL HEALTH FOR LA COUNTY YOUTH
15 SPECIFICALLY. THROUGH THIS EFFORT, DMH WILL BE HOSTING HIRING
16 FAIRS TO RECRUIT AND HIRE MENTAL HEALTH ADVOCATES, COMMUNITY
17 HEALTH WORKERS WHO COMPLETE THE PROGRAM AND OBTAIN THEIR
18 MENTAL HEALTH CERTIFICATION. OUR DEPARTMENT'S PEER SERVICES,
19 HUMAN RESOURCES, AND PREVENTION TEAMS ARE WORKING TO
20 COORDINATE A HIRING FAIR SET FOR THIS FALL. FINALLY, THE YOUTH
21 FACILITATOR CHILD FAMILY TEAM CFT PILOT PROGRAM IS A
22 COLLABORATIVE EFFORT WITH OUR PARTNERS AT GCFS AND THE OFFICE
23 OF CHILD PROTECTION. THE PROGRAM FOCUS IS TRAINING YOUTH WITH
24 LIVED EXPERIENCE IN THE CHILD WELFARE AND OUR PROBATION SYSTEM
25 IN INTEGRATED CORE PRACTICE MODEL CHILD AND FAMILY TEAM AND



THE BOARD OF
SUPERVISORS

1 FACILITATION OF CHILD FAMILY TEAM MEETINGS. THIS PROGRAM AIMS
2 TO TRAIN, ENGAGE, AND SUPPORT YOUTH AS FACILITATORS AT VARIOUS
3 LEVELS OF CARE WITHIN SYSTEMS WHILE PROVIDING THEM
4 PROFESSIONAL DEVELOPMENT OPPORTUNITIES AND BENEFITING YOUTH
5 WHOM THEY WILL BE SUPPORTING AND ADVOCATING FOR IN THEIR PAID
6 YOUTH FACILITATOR ROLE. WE ALL KNOW THAT THIS LIVED EXPERIENCE
7 IS THE MOST VALUABLE THING WHEN WE'RE WORKING WITH THE YOUNG
8 PEOPLE. IN ADDITION TO BEING TRAINED, YOUTH FACILITATORS WILL
9 BE MENTORED TO ENGAGE OTHER YOUTH WHO HAVE BEEN DETAINED OR IN
10 THE PROCESS OF THEIR INITIAL ASSESSMENT. THEY WILL ALSO BE
11 TASKED WITH PREPARING AND EDUCATING THE DETAINED YOUTH FOR
12 THEIR FIRST CFT MEETING, INCLUDING HELPING THE YOUTH
13 UNDERSTAND THE CFT PROCESS AND HELPING THEM IDENTIFY KEY
14 INDIVIDUALS THEY'D LIKE TO HAVE PARTICIPATE IN THEIR CFT. NEXT
15 SLIDE, PLEASE. PROMOTING THE WHO TO CALL CAMPAIGN. IN JULY
16 2024, DMH LAUNCHED THE WHO DO I CALL FOR HEALTH CAMPAIGN IN
17 PARTNERSHIP WITH THE SHERIFF'S DEPARTMENT, CITY OF LA, COUNTY
18 OF LA FIRE DEPARTMENT, 211, AND DEEDEE HIRSCH. THE CAMPAIGN'S
19 AIMED AT INCREASING COMMUNITY AWARENESS ON THE APPROPRIATE
20 DEPARTMENT AND CORRESPONDING NUMBER TO CALL BASED ON THE
21 SERVICE NEEDED. ALSO, IN JULY, 2024, DMH LAUNCHED THE NEWLY
22 INTEGRATED LA COUNTY HEALTHLINE FOR MENTAL HEALTH AND
23 SUBSTANCE USE SERVICES FOR EASIER ACCESS TO MENTAL HEALTH AND
24 SUBSTANCE USE SERVICES. THANK YOU.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** DIRECTIVE 3 ADDRESSES THE STATE HAD PROPOSED A
2 \$34,800,000 DECREASE FOR FISCAL YEAR 24/25 AND ONGOING FOR THE
3 EMERGENCY CHILD CARE BRIDGE PROGRAM FOR FOSTER CHILDREN. THIS
4 PROGRAM MEETS THE CHILDCARE NEEDS OF CHILDREN IN HOME-BASED
5 FOSTER CARE SETTINGS AND THE COUNTY SUCCESSFULLY OPPOSED THE
6 FUNDING REDUCTION. YAY. THE 2024 STATE BUDGET ACT
7 REAPPROPRIATED A TOTAL OF \$47,000,000 FROM FISCAL YEAR 23/24
8 INTO FISCAL YEAR 24/25. AND WHICH GENERATES THE STATE GENERAL
9 FUND FOR FISCAL YEAR 24/25. AND HAPPY TO REPORT THAT THE
10 \$83,400,000 EACH YEAR WILL REMAIN ONGOING FOR THE EMERGENCY
11 CHILD CARE BRIDGE PROGRAM. AND I'LL PASS IT OVER TO DEBRA.

12
13 **DEBRA COLMAN:** THANK YOU. GOOD MORNING SUPERVISORS AND THANK
14 YOU TO SUPERVISOR BARGER AND SUPERVISOR HORVATH FOR ELEVATING
15 CHILD CARE IN THIS CRITICAL MOTION. SO, I WILL BE SPEAKING TO
16 DIRECTIVE 4 AND WE'RE JUST THRILLED ON BEHALF OF THE EARLY
17 CARE AND EDUCATION COMMUNITY THAT THE COUNTY TOOK UP THE
18 POSITION TO SUPPORT EXTENDING CHILD CARE BRIDGE AND OPPOSING
19 ANY POTENTIAL CUTS TO THE PROGRAM. SO NOW I'M GONNA SHARE A
20 LITTLE BIT ABOUT THE BRIDGE EMERGENCY CHILD CARE PROGRAM. SO,
21 THIS IS A FAIRLY NEW PROGRAM IN TERMS OF SUBSIDIZED EARLY CARE
22 AND EDUCATION. IT WAS ESTABLISHED IN 2018. IT'S ABOUT
23 \$32,000,000 ANNUALLY THAT'S PROVIDED TO LA COUNTY THROUGH THE
24 CALIFORNIA DEPARTMENT OF SOCIAL SERVICES. LAST YEAR, THE
25 BRIDGE PROGRAM SERVED OVER 1,000 FAMILIES AND 58 OF THEM WERE



THE BOARD OF
SUPERVISORS

1 PARENTING FOSTER YOUTH WE'VE GOTTEN SOME UPDATED NUMBERS AND
2 WE KNOW 51 OF THOSE PARENTS WERE UNDUPLICATED PARENTING FOSTER
3 YOUTH NOW HOW DOES BRIDGE WORK IT REALLY IS AN EXCEPTIONAL
4 MODEL OF HOW WE CAN SUPPORT QUICK ACCESS TO CHILD CARE
5 SERVICES. SO, ONCE A CHILDREN'S SOCIAL WORKER IDENTIFIES A
6 NEED FOR CHILD CARE FOR A FAMILY THEY ARE WORKING WITH. THEY
7 PUT IN A REQUEST IN AN ONLINE PORTAL THAT'S DIRECTED TO OUR
8 PARTNERS AT THE CHILD CARE ALLIANCE. AND WITHIN 24 HOURS, A
9 BRIDGE NAVIGATOR WILL GET BACK TO THE FAMILY WITH INFORMATION
10 AND WITHIN 2 TO 5 DAYS, WE HAVE A VERY STRONG PLACEMENT RECORD
11 OF SECURING PLACEMENT OF CHILDCARE WITHIN 2 TO 5 DAYS THROUGH
12 THIS PROGRAM. NEXT SLIDE PLEASE. SO, ALTHOUGH THIS IS A VERY
13 SUCCESSFUL COMMUNITY, PUBLIC PARTNERSHIP THROUGH BOTH THE
14 DEPARTMENT OF CHILDREN AND FAMILY SERVICES AND THE CHILDCARE
15 ALLIANCE OF LOS ANGELES. WE HAVE COME TOGETHER UNDER THIS
16 MOTION TO DEVELOP A FIVE-POINT PLAN TO STRENGTHEN THE BRIDGE
17 PROGRAM. THE FIRST STRATEGY THAT WE HAVE ALREADY EMBARKED ON,
18 AND I'M VERY PLEASED TO SHARE THAT THIS IS IN MOTION, IS
19 EXPANDING THE AGES OF CHILDREN SERVED. PREVIOUSLY, THE
20 EMERGENCY CHILD CARE BRIDGE ONLY SERVED CHILDREN BIRTH THROUGH
21 5. OVER THE PAST FEW MONTHS, THIS PROGRAM HAS BEEN EXPANDED TO
22 NOW SERVE CHILDREN UP TO AGE 12, AND I'M PLEASED TO SHARE THAT
23 THE FIRST REFERRAL FOR THIS NEW AGE RANGE CAME ON AUGUST 28TH,
24 SO JUST A FEW WEEKS AGO. ALSO, WE ARE PLEASED TO SHARE THAT WE
25 WILL BEGIN TRAINING OF DCFS STAFF IN THE FALL. WE HAVE A NEW



THE BOARD OF
SUPERVISORS

1 TRAINING INITIATIVE UNDER THE OFFICE FOR THE ADVANCEMENT OF
2 EARLY CARE AND EDUCATION THAT WILL BE SUPPORTING COUNTY
3 DEPARTMENTS IN BETTER UNDERSTANDING THE CHILDCARE SYSTEM. AND
4 IT IS OUR HOPE THAT BY INCREASING THE CONFIDENCE OF OUR
5 CHILDREN'S SOCIAL WORKERS ABOUT WHAT THE CHILDCARE SYSTEM
6 LOOKS LIKE AND THE SETTINGS AVAILABLE, THEY WILL BE BETTER
7 ABLE TO SUPPORT THE FAMILIES IN THEIR CHARGE. STRATEGY 3
8 REALLY BUILDS ON MAXIMIZING THE EXISTING PARTNERSHIPS BETWEEN
9 DCFS STAFF AND BRIDGE PROGRAM NAVIGATORS. MANY OF THE 15
10 BRIDGE NAVIGATORS ARE CO-LOCATED IN THE 19 REGIONAL DCFS
11 OFFICES. NOW WE HOPE TO REALLY MAXIMIZE THAT PARTNERSHIP BY
12 SETTING STANDING OFFICE HOURS WHERE A STAFF MEMBER FROM THE
13 DEPARTMENT OF CHILDREN AND FAMILY SERVICES CAN COME BY AND
14 MEET WITH A BRIDGE NAVIGATOR TO BETTER UNDERSTAND HOW THE
15 PROGRAM WORKS AND TO THINK ABOUT OPTIONS FOR CHILDCARE
16 OPPORTUNITIES. STRATEGY 4 REALLY HAS A FOCUS ON A TARGETED
17 OUTREACH FOR OUR PARENTING FOSTER YOUTH AS WELL AS NON-MINOR
18 DEPENDENTS. SO, WITH A VERY INTENTIONAL STRATEGY DCFS IS IN
19 THE PROCESS OF SHARING A BROCHURE WITH ALL OF THE REGIONAL
20 OFFICES, PRESENTING AT REGIONAL STAFF MEETINGS, AS WELL AS
21 CONDUCTING PRESENTATIONS AT EXPECTANT AND PARENTING GROUP
22 MEETINGS. AND FINALLY, WE KNOW THAT TRAUMA-INFORMED CARE IS
23 INFUSED THROUGHOUT THIS PRESENTATION. ONE OF THE CRITICAL
24 PIECES OF THE BRIDGE PROGRAM IS ALL CHILDCARE PROVIDERS THAT
25 ARE SUPPORTING OF FAMILIES IN EMERGENCY CHILDCARE BRIDGE ARE



THE BOARD OF
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1 PROVIDED TRAUMA-INFORMED CARE TRAINING AND COACHING, AND WE
2 WILL BE ENHANCING THAT TRAINING WITH SPECIFIC CONTENT ABOUT
3 HOW TO BEST SUPPORT PARENTING FOSTER YOUTH. THANK YOU VERY
4 MUCH, AND AT THIS TIME, WE WILL TAKE ANY QUESTIONS.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR BARGER, GO RIGHT
7 AHEAD.

8

9 **SUP. KATHRYN BARGER:** THANK YOU, I'LL TRY TO STREAMLINE. I
10 MEAN, FIRST OF ALL, THANK YOU. THIS IS SOMETHING THAT CAME OUT
11 OF TALKS WITH FOSTER YOUTH THAT ARE ACTUALLY IN REAL TIME
12 EXPERIENCING SOME OF THE CHALLENGES. AND IT WAS KIND OF A
13 WAKE-UP CALL THAT WHILE IT MAY BE ON PAPER, IT'S NOT BEING
14 TRANSLATED MAYBE TO THE SOCIAL WORKERS OR EVEN TO THE
15 NONPROFITS IN TERMS OF HOW TO ACCESS SOME OF THIS CARE. AND
16 SO, YOU KNOW, I'M GOING TO FIRST DIRECT TO LISA WONG. IT SEEMS
17 LIKE ALL ROADS LEAD BACK TO MENTAL HEALTH WITH YOU, AND I KNOW
18 YOU'RE DRINKING OUT OF A FIRE HOSE AS IT RELATES TO JUST
19 ISSUES ACROSS THE BOARD. BUT FOR THE EXISTING INTERNSHIP
20 OPPORTUNITIES, ARE YOU AWARE OF HOW MANY FOSTER YOUTH ARE
21 ENROLLED IN OUR INTERN PROGRAMS?

22

23 **DR. LISA WONG:** THE PROGRAM IS STILL IN A VERY EARLY STAGES, SO
24 I DON'T THINK WE HAVE THE DATA YET. I KNOW MARY, IF YOU HAVE
25 AN UPDATE ON THAT.



THE BOARD OF
SUPERVISORS

1

2 **MARY BARRAZA:** YES, I AGREE WE ARE IN THE EARLY STAGES SO WE
3 ARE WORKING TO SEE WHAT WHICH FOSTER YOUTH ARE GOING TO BE BUT
4 THIS FIRST COHORT THAT WE WORKED WITH WAS ONLY 8 YOUTH AND OUR
5 ROLE AS DMH WAS TO DO THE RECRUITMENT AND A HIRING FAIR TO BE
6 ABLE TO BRING THEM IN. SO, AFTER THE PILOT, WE PLAN TO EXPAND
7 AND MAKE SURE THAT FOSTER YOUTH ARE INCLUDED IN THE EXPANSION.

8

9 **SUP. KATHRYN BARGER:** THANK YOU. AND HOW ARE YOU WORKING WITH
10 THE DEO TO COLLABORATE AND ENSURE THAT SOME OF THESE
11 INNOVATIVE PROGRAMS MAY BE ELIGIBLE FOR FEDERAL FUNDING
12 THROUGH THE WORKFORCE INNOVATION AND OPPORTUNITY ACT.

13

14 **DR. LISA WONG:** MARY, WOULD YOU LIKE TO?

15

16 **MARY BARRAZA:** SO, WE'VE HAD A RELATIONSHIP WITH DEO ACTUALLY
17 SINCE 2016 UNDER THE MY BROTHER'S KEEPER INITIATIVE WE WERE
18 WORKING TOGETHER WITH PROVIDING COLLABORATION. FROM THAT WE
19 HAD A PROGRAM THAT WAS CALLED THE YOUTH BRIDGES PROGRAM AND
20 THAT ALLOWED YOUTH WHO WERE INTERESTED IN COMING AND WORKING
21 FOR THE COUNTY AND GETTING COUNTY EMPLOYMENT AN OPPORTUNITY TO
22 COME IN AND LEARN ABOUT DEPARTMENT OF MENTAL HEALTH. WE WERE
23 IN PARTNERSHIP WITH A COUPLE OF OTHER DEPARTMENTS. THE PROGRAM
24 WAS VERY SUCCESSFUL; HOWEVER, THE FUNDING WASN'T AVAILABLE TO
25 SUPPORT THE RESOURCES THAT WE NEEDED FOR THE PROGRAM. SINCE



THE BOARD OF
SUPERVISORS

1 THAT TIME, WE RECONNECTED WITH DEPARTMENT OF ECONOMIC, THE DEO
2 USED TO BE WEDAC, SO I GET IT ALL CONFUSED. BUT WE RECONNECTED
3 WITH DEO UNDER THIS PEER-TO-PEER DEMONSTRATION PROJECT TO TRY
4 TO AT LEAST BRING THE PROGRAM BACK TO SOME EXTENT AND BE ABLE
5 TO OFFER OPPORTUNITIES FOR YOUTH WHO ARE INTERESTED AND HAVE
6 BEEN, HAVE TAKEN THE TRAINING AND HAVE PASSED THEIR
7 CERTIFICATION TRAINING TO BE ABLE TO COME IN, PROVIDE THEM
8 ADDITIONAL SUPPORT, PROVIDE THEM ADDITIONAL TRAINING SO THAT
9 THEY CAN BECOME COUNTY EMPLOYEES.

10
11 **SUP. KATHRYN BARGER:** FANTASTIC. AND MY QUESTION, I'M NOT GONNA
12 ASK EACH ONE INDIVIDUALLY. I THINK THE THEME OF MY NEXT
13 QUESTION IS MORE ABOUT TRACKING DATA. SO, WHEN YOU'VE GOT THE
14 WHO TO CALL CAMPAIGN, WHICH HAS BEEN LAUNCHED, CORRECT? ARE WE
15 TRACKING THE NUMBERS COMING IN? AND IF NOT, WE SHOULD, BECAUSE
16 IT'LL TELL US IF THERE ARE BARRIERS. BECAUSE AGAIN, WHAT I'M
17 HEARING IS, WHETHER IT BE ON, EVEN ON THE INTERNSHIP, HOW ARE
18 WE GETTING THE WORD OUT TO FOSTER YOUTH THAT THERE'S
19 OPPORTUNITIES? ON THE PERINATAL MENTAL HEALTH 101 AND THE
20 MENTAL HEALTH 201 TRAINING PROGRAMS, HOW MANY PEOPLE ARE
21 UTILIZING IT? AND IF THE NUMBERS NOT WHERE IT SHOULD BE, HOW
22 ARE WE ROLLING OUT THE INFORMATION TO MAKE SURE THAT WE ARE
23 SATURATING BOTH OUR SOCIAL WORKERS, BUT ALSO OUR YOUTH ABOUT
24 OPPORTUNITIES?



THE BOARD OF
SUPERVISORS

1 **DR. LISA WONG:** WE DO TRACK THE DATA ON THOSE PROGRAMS. WE'RE
2 VERY BIG ON DATA NOW. WE'VE ACTUALLY EXPANDED OUR INFORMATICS
3 DIVISION TOO TO ACCOMMODATE THAT. WHAT WE'VE DONE IS WE'VE PUT
4 IT OUT THROUGH EVERYTHING FROM OUR COMMUNITY ADVISORY GROUPS
5 TO SOCIAL MEDIA AND OUR PARTNER AGENCIES. BUT ONE OF THE
6 THINGS WE'RE STARTING TO DO MORE INTENTIONALLY IS WORK WITH
7 OUR COMMUNITY COLLEGES BECAUSE WE FIND THAT THE COMMUNITY
8 COLLEGES HAVE BEEN IN SUCH NEED OF MENTAL HEALTH SUPPORT. MANY
9 OF THE COLLEGE PRESIDENTS HAVE COME TO ME AND SAID THAT THEY
10 FEEL THAT THEIR YOUTH THERE ARE IN CRISIS AND THEY NEED TO
11 KNOW WHAT TO DO ABOUT IT. SO FOR OUR NEXT TAKE ACTION
12 CAMPAIGN, WHICH IS OUR MAY IS MENTAL HEALTH MONTH CAMPAIGN, IN
13 FACT, WE HAVE DECIDED TO FOCUS ON COMMUNITY COLLEGES SO THAT
14 EVERY DIRECTLY OPERATED EVENT WILL BE HELD ON A COMMUNITY
15 COLLEGE CAMPUS.

16
17 **SUP. KATHRYN BARGER:** EXCELLENT. I KNOW THAT AT PCC AND I'M
18 SURE IT'S OTHER COMMUNITY COLLEGES, THEY ACTUALLY HAVE A ROOM
19 DEDICATED TO FOSTER YOUTH WHERE THEY CAN COME, A SAFE SPACE
20 WHERE THERE'S PEOPLE THERE THAT CAN HELP THEM NAVIGATE THINGS
21 THAT WE DON'T EVEN UNDERSTAND AS IT RELATES TO ACCESS TO
22 SERVICES, HOUSING, AND THAT'S WHY WE'RE DOING THE TAY IN
23 PASADENA BECAUSE PCC IDENTIFIED MANY YOUTH THAT ARE UNHOUSED,
24 THAT ARE ACCESSING SERVICES. AND AS WE HEARD TODAY, THEY'RE
25 GONNA BE EXPANDING FREE EDUCATION TO FOUR-YEAR, WHICH TELLS ME



THE BOARD OF
SUPERVISORS

1 THAT WE'RE GONNA NEED TO REALLY AMP IT UP IN TERMS OF A
2 HOUSING COMPONENT FOR OUR COMMUNITY COLLEGES ESPECIALLY.

3
4 **DR. LISA WONG:** AND I THINK ONE UNTAPPED RESOURCE THAT WE FOUND
5 IS WE HAVE A LOT OF PEOPLE WITHIN THE DEPARTMENT OF MENTAL
6 HEALTH WHO ARE FORMER FOSTER YOUTH AND WHO MAYBE HAVE NOT
7 DISCLOSED. AND WHAT WE WANNA DO IS ROLL OUT A CAMPAIGN TO
8 ENCOURAGE THEM TO VOLUNTEER TO HAVE A MENTORSHIP ROLE OR TO
9 HAVE A PEER KIND OF GUIDANCE ROLE. AND I THINK THAT COULD BE
10 VERY VALUABLE FOR PEOPLE TO SEE SOMEBODY WHO WORKS IN THE
11 COUNTY WORKFORCE WHO HAS COME FROM A FOSTER CARE BACKGROUND.

12 **SUP. KATHRYN BARGER:** SO, IS THAT GOING TO BE PART OF THE PEER
13 SPECIALIST DEMONSTRATION PROJECT?

14
15 **DR. LISA WONG:** NO, THIS IS JUST SOMETHING WE'RE DOING ON OUR
16 OWN.

17
18 **SUP. KATHRYN BARGER:** OKAY. BECAUSE I AM EXCITED TO LEARN ABOUT
19 THE PEER SPECIALIST DEMONSTRATION PROJECT. I MEAN, WE'VE SEEN
20 IT WITH VETERANS. THERE'S NO QUESTION IN MY MIND THAT PEER-TO-
21 PEER WORKS. WHO BETTER TO RELATE AND UNDERSTAND AND NOT EVEN
22 EMPATHIZE, BUT THERE'S EMPATHY INVOLVED WITH SOME OF THE
23 BARRIERS THAT THEY FACE BEING IN OUR FOSTER SYSTEM. SO HOW ARE
24 YOU OUTREACHING TO THE FOSTER YOUTH TO PARTICIPATE IN THIS
25 PROGRAM?



THE BOARD OF
SUPERVISORS

1

2 **MARY BARRAZA:** SO, THE OUTREACH EFFORTS ARE ACTUALLY BEING DONE
3 BY OUR PARTNERS, BUT I WILL SAY THAT FOR DEPARTMENT OF MENTAL
4 HEALTH, WE ARE EXPANDING OUR OUTREACH TO OUR TAY. WE
5 PARTICIPATED; WE DID A PRESENTATION FOR THE YOUTH COMMISSION.
6 WE'RE CONNECTING WITH, BECAUSE THE BEST WAY TO GET INFORMATION
7 OUT TO THE YOUTH IS FROM THE YOUTH. SO, WE'RE GOING INTO THE
8 COMMUNITIES AND MAKING SURE THAT THEY'RE AWARE OF THE
9 OPPORTUNITIES AND THAT THEY SPREAD THE WORD THEMSELVES SO THAT
10 THEY HAVE THESE OPPORTUNITIES.

11

12 **SUP. KATHRYN BARGER:** GREAT. I'M GLAD THAT YOU'RE USING THE
13 YOUTH COMMISSION TO SPREAD THE WORD BECAUSE THAT REALLY DOES
14 REPRESENT A COUNTYWIDE COALITION. AND SO, I'M HAPPY TO HEAR
15 THAT. ON THE, AND THEN I'VE GOT A COUPLE MORE QUESTIONS AND
16 I'M GOING TO LET OTHERS TALK, BUT I'M INTERESTED TO LEARN
17 ABOUT THE YOUTH FACILITATOR CHILD FAMILY TEAM PILOT PROGRAM.
18 GIVEN THE LARGE NUMBER OF FOSTER YOUTH, ESPECIALLY UP IN THE
19 NORTH COUNTY THAT WE HAVE, I'M CONCERNED THAT USING JUST
20 SIMPLY THE RD EQUITY MAP WILL EXCLUDE FOSTER YOUTH LIVING IN
21 AREAS KNOWN TO HAVE SOME BARRIERS AS IT RELATES TO SERVICES,
22 TRANSITIONAL LIVING PROGRAMS, AND INDEPENDENT LIVING PROGRAMS.
23 AND THAT IN PARTICULAR FOR ME IN THE ANTELOPE VALLEY AND IN
24 THE ALTA DENA, PASADENA AREA, CAN YOU ADDRESS THIS? IS THAT
25 GONNA BE LOOKED AT BEYOND JUST THE ARDI EQUITY MAP?



THE BOARD OF
SUPERVISORS

1

2 **MARY BARRAZA:** YES. SO, THE ARDI EQUITY MAP IS A GOOD TOOL, BUT
3 I AGREE WITH YOU. THERE ARE PROBLEMS WITH IT. WHAT WE HAVE
4 BEEN DOING IN CONJUNCTION WITH, IN OUR COLLABORATION WITH
5 DCFS, EXCUSE ME, IS LOOKING AT DATA. WE SHARE DATA BETWEEN
6 DCFS AND DMH, BUT WE'RE ALSO LOOKING AT INTERNAL DMH DATA. WE
7 DO KNOW FROM OUR CHILD WELFARE DIVISION AT DMH THAT A LOT OF
8 THE FOSTER YOUTH ARE LOCATED IN SERVICE AREA 1, AND SO MAKING
9 SURE THAT WE KEEP THAT IN MIND WHEN WE'RE DOING SOME OF THE
10 OUTREACH MAKING SURE THAT SERVICES ARE ALWAYS AVAILABLE FOR
11 THOSE YOUTH AND ALL THE AREAS WHERE WE KNOW INTERNALLY IS
12 SATURATED WITH FOSTER YOUTH.

13

14 **SUP. KATHRYN BARGER:** GREAT I MEAN I AGAIN I AGREE THE ARDI MAP
15 IS A VALUABLE TOOL, BUT IN CERTAIN PARTS OF MY DISTRICT, IT
16 DOESN'T ALWAYS TRANSLATE INTO WHAT'S ACTUALLY GOING ON UP
17 THERE. AND I'M COGNIZANT --

18

19 **SPEAKER:** SUPERVISOR? YES. PARDON THE INTERJECTION. I BELIEVE
20 THE ARDI MAP CAN FILTER FOR NON-CONTIGUOUS POPULATIONS LIKE
21 FOSTER YOUTH. I WOULD LIKE TO GO BACK TO DR. SCORZA AND ASK
22 HIM THIS QUESTION AND REPORT BACK TO YOU. SORRY. SO, YOU COULD
23 FILTER THESE LAYERS YOU COULD ACTUALLY FIND FOR FOSTER YOUTH?

24

25 **SUP. KATHRYN BARGER:** I KNOW IT'S NOT IN THE END. I APPRECIATE



THE BOARD OF
SUPERVISORS

1 THAT AND I KNOW DR. SCORZA IS AWARE, ESPECIALLY UP IN THAT
2 PART OF THE COUNTY, SOME OF THE CHALLENGES. SO, I APPRECIATE
3 THAT.

4

5 **SPEAKER:** OKAY.

6

7 **SUP. KATHRYN BARGER:** I LOOK FORWARD TO IT.

8

9 **SPEAKER:** I'LL FIND OUT.

10

11 **SUP. KATHRYN BARGER:** THANK YOU. AND THEN DEBRA, HOW EASY IS IT
12 FOR PARENTING FOSTER YOUTH TO ACCESS THE BRIDGE CHILD CARE
13 PROGRAM? AND THEN HOW LONG DOES IT TAKE TO CONNECT THEM WITH
14 CHILD CARE? BECAUSE I KNOW WE HAVE A HUGE DEFICIT WHEN IT
15 COMES TO SLOTS FOR CHILD CARE.

16

17 **DEBRA COLMAN:** THANK YOU SO MUCH FOR THAT QUESTION, SUPERVISOR.
18 SO, THE SYSTEM THAT HAS BEEN SET UP OVER THE PAST FEW YEARS
19 BETWEEN DCFS AND THE CHILD CARE ALLIANCE HAS BEEN VERY
20 SUCCESSFUL. SO AS SOON AS A CHILDREN'S SOCIAL WORKER REFERS A
21 PARENTING FOSTER YOUTH THROUGH THAT PORTAL, WITHIN 24 HOURS, A
22 BRIDGE NAVIGATOR WILL GET BACK TO THEM. AND THE EMPLACEMENT OF
23 A CHILD IS AT AN INCREDIBLY QUICK RATE FOR OUR SYSTEM. IT
24 TAKES 2 TO 5 DAYS, WHICH IS VERY TIMELY. ALSO, BRIDGE PROGRAM
25 VOUCHERS WILL LAST FOR ABOUT 6 MONTHS, BUT THEY CAN BE



THE BOARD OF
SUPERVISORS

1 EXTENDED TO UP TO 12 MONTHS.

2

3 **SUP. KATHRYN BARGER:** SO, WHEN I SEE THAT 58 PARENTING YOUTH
4 RECEIVING CHILD CARE THROUGH THE BRIDGE PROGRAM ARE IN PLACE,
5 AND I'M TOLD THAT THERE ARE 278 PARENTING FOSTER YOUTH IN OUR
6 SYSTEM. DO YOU KNOW WHAT THE DISCONNECT IS IN TERMS OF THE
7 PARENTS THAT ARE NOT ACCESSING OR ASKING FOR CHILD CARE?

8

9 **DEBRA COLMAN:** THAT'S AN EXCELLENT QUESTION. AND DURING THE
10 PROCESS OF DRAFTING THIS REPORT, WE'VE HAD SEVERAL
11 CONVERSATIONS WITH DCFS ABOUT THAT. THERE ARE PRESENTATIONS AT
12 MEETINGS AND WE ARE SHARING ACCESS. THE BELIEF IS THAT SOME OF
13 THE PARENTING FOSTER YOUTH ACTUALLY HAVE ARRANGEMENTS WITH
14 THEIR RESOURCE FAMILY OR OTHER PARENTING CARE, AND WE DO WANNA
15 PROVIDE THEM WITH THAT CHOICE. THAT BEING SAID, AS WE'RE
16 ROLLING OUT THIS INTENTIONAL NEW STRATEGY, WE WILL BE LOOKING
17 INTO AND TRACKING EXACTLY WHERE THEY ARE GOING FOR CARE SINCE
18 IT IS ONLY ABOUT 20% THAT ARE ACCESSING SUPPORT THROUGH THE
19 BRIDGE.

20

21 **SUP. KATHRYN BARGER:** THANK YOU. I'M GONNA YIELD TO MY
22 COLLEAGUES BECAUSE I DO HAVE QUESTIONS REGARDING THE YOUTH AT
23 WORK PROGRAM, BUT I'LL LET MY COLLEAGUES ASK SOME QUESTIONS
24 AND THEN I'LL FOLLOW UP. THANK YOU, MADAM CHAIR.

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR MITCHELL.

2

3 **SUP. HOLLY J. MITCHELL:** THANK YOU. I'D LIKE TO PIGGYBACK ON
4 THE LAST POINT YOU RAISED, SUPERVISOR BARGER. VERY FAMILIAR
5 WITH THE CHILD CARE BRIDGE PROGRAM. I WAS IN SACRAMENTO WHEN
6 IT CAME THROUGH. THE STRUGGLE THEN WAS, FROM MY PERSPECTIVE AT
7 THE STATE PERCH WAS, YOU KNOW, WE WERE WORKING TO EXPAND
8 CHILDCARE AVAILABILITY TO EVERYBODY. AND WHEN WE BEGIN TO PULL
9 OUT, YOU KNOW, PARTICULAR COMMUNITIES, IT JUST PUSHES
10 EVERYBODY ELSE OUT. SO THAT WAS A STRUGGLE. GLAD, VERY GLAD TO
11 SEE IT FUNDED. BUT I WAS STRUCK BY THE NUMBERS TOO. NOT ONLY
12 THE 58 KNOWING THE NUMBER OF FOSTER YOUTH WHO ARE PARENTING,
13 BUT THE THOUSAND NUMBER STRUCK ME TOO BECAUSE AS I RECALL, THE
14 BRIDGE WAS ALSO FOR PERHAPS FAMILY MEMBERS WHO WERE GOING TO
15 STEP UP AND PROVIDE FOSTER CARE SERVICES, BUT WHO ARE WORKING,
16 WHO AREN'T KIND OF OUR HISTORIC PERSPECTIVE OF SOMEONE WHO
17 FOSTERS, WHO STAYS HOME, BUT THEY'RE A WORKING PERSON, MAY
18 STEP UP AND HAVE A COURT DECISION WHERE THEY GET A CHILD
19 PLACED IMMEDIATELY. AND IT'S LIKE, I NEED CHILD CARE. SO THAT
20 1,000 FIGURE JUST FEELS INTUITIVELY VERY LOW TO ME. IT ALSO
21 FEELS LOW WHEN I EQUATE IT TO THE FUNDING AMOUNT. SO, EVEN FOR
22 6 MONTHS OF FUNDING, THAT \$33,000,000 FIGURE FEELS LIKE WE
23 SHOULD BE ABLE TO PROVIDE A LOT MORE CHILDCARE. SO, TELL ME
24 ABOUT THE THOUSAND FIGURE AS WELL. ARE WE UNDER SERVING, WHERE
25 ARE WE?



THE BOARD OF
SUPERVISORS

1
2 **DEBRA COLMAN:** I THINK THAT'S AN EXCELLENT QUESTION,
3 SUPERVISOR. ABOUT 23,000,000 OF THAT 32,000,000 GOES DIRECTLY
4 TO THE VOUCHER PROGRAM FOR PLACEMENT. SO, WE DO KNOW THAT A
5 LARGE AMOUNT OF IT IS USED FOR CHILDCARE, THE REST IS DIRECTED
6 TOWARDS STAFFING, TRAINING, HAVING THE NAVIGATORS AND SO
7 FORTH. WE DO THINK THAT WE CAN UTILIZE CHILD CARE BRIDGE A
8 LITTLE BIT BETTER AND THROUGH THE PLAN OF EXPANDING THE AGE
9 RANGE OF SERVE, WE FEEL LIKE WE'LL HAVE A STRONGER
10 UTILIZATION, AS WELL AS LEVERAGING TRAINING TO ENSURE THAT ALL
11 OF THE CHILDREN'S SOCIAL WORKERS HAVE A VERY GOOD
12 UNDERSTANDING OF WHAT'S AVAILABLE THROUGH THE CHILDCARE
13 SYSTEM, WHAT'S AVAILABLE THROUGH CHILD CARE BRIDGE, AND
14 ENSURING THAT THEY'RE CHILD CARE CHAMPIONS WHEN THEY'RE
15 WORKING WITH FAMILIES. SO, THROUGH THOSE DIFFERENT PIECES, AND
16 ESPECIALLY TARGETING OUR PARENTING FOSTER YOUTH WITH
17 INTENTIONAL STRATEGIES AND MAKING SURE THAT EVERYONE KNOWS
18 WHAT'S AVAILABLE TO THEM, WE FEEL LIKE WE'LL HAVE AN INCREASE
19 IN NUMBERS.

20
21 **SUP. HOLLY J. MITCHELL:** I WOULD HOPE THAT WE WOULD ALSO TALK
22 TO THE COURTS. AND SO, CASA VOLUNTEERS, MEMBERS OF THE BENCH
23 ARE ALSO AWARE THAT WHEN THEY ARE MAKING ORDERS AND PLACING
24 CHILDREN, THAT THEY ALSO KNOW THAT THE CHILDCARE BRIDGE IS
25 AVAILABLE. I'LL CONTINUE TO WORK WITH YOU ALL BECAUSE I'M



THE BOARD OF
SUPERVISORS

1 STILL NOT TRACKING THE DOLLAR AMOUNT. 23,000,000 IN VOUCHERS
2 SERVICING LIKE A 1,000 JUST FEELS TO ME LIKE WE SHOULD BE ABLE
3 TO HAVE THE CAPACITY TO SERVE A GREAT DEAL MORE. AND IF WE'VE
4 BEEN UNDER UTILIZING THE PROGRAM, IF THE PROGRAM IS
5 UNDERUTILIZED, AND I'M HOPING THERE ARE SOME CARRYOVER FUNDS
6 THAT WE'LL CONTINUE TO, WE CAN ADD TO THE STATE FUNDING. THEIR
7 THANK YOU, LAIR, FOR FIGHTING THAT BATTLE TO MAKE SURE THAT WE
8 DIDN'T LOSE ACCESS TO THAT PROGRAM BECAUSE THAT'S WE HEAR ALL
9 THE TIME PARTICULARLY FROM FOSTER YOUTH WHO ARE PARENTS THAT
10 THEY NEED CHILD CARE IS YOU KNOW NEXT TO HOUSING YOUR MOST
11 YOUR HIGHEST EXPENSE SO THAT PROGRAM IS CRITICAL AND WE NEED
12 TO MAKE SURE WE ARE UTILIZING IT TO THE FULLEST AS LONG AS WE
13 HAVE IT. A COUPLE OF QUESTIONS FOR ME. SLIDE 4, I APPRECIATE
14 ALL THE REFERENCE TO TRAINING, BUT I WANT TO ASK SOME
15 QUESTIONS RELATED TO SUPPORTS FOR YOUTH WITH COMPLEX CARE
16 NEEDS. I AM CLEAR AND DCFS HAS CONFIRMED THAT SOUTH LA SERVES
17 BY FAR THE HIGHEST NUMBER OF FOSTER YOUTH WITH COMPLEX NEEDS.
18 I APPRECIATE THE TRAUMA INFORMED TRAINING, BUT WHEN WE ARE
19 DEALING WITH YOUTH WITH A COMPLEXITY OF NEED, I REALLY WANT TO
20 MAKE SURE THAT WE ARE PREPARED FOR THAT. AND SO, FOR DCFS,
21 WHAT POSITIONS CURRENTLY EXIST AT DCFS TO PROVIDE CLINICAL
22 ADVICE ON BEST PRACTICES, FUNDING STRATEGIES, AND OPTIONS TO
23 MAXIMIZE REIMBURSEMENT FOR MEDICAL SERVICES. I WANNA DRAW DOWN
24 ALL OF THE RESOURCES WE CAN THAT THESE YOUNG PEOPLE ARE
25 ELIGIBLE FOR, INCLUDING MENTAL HEALTH SERVICES. AND SO HOW



THE BOARD OF
SUPERVISORS

1 PREPARED ARE WE WITHIN DCFS TO BE ABLE TO IDENTIFY THOSE
2 CHALLENGES AND PROVIDE THOSE ADDITIONAL RESOURCES?

3
4 **JENNIE FERIA:** SO, WE'VE HIRED A MEDICAL DIRECTOR THAT ASSISTS
5 US WITH CASE MANAGEMENT AND SYSTEM DESIGN. HE IS HELPING US TO
6 UNDERSTAND AND TAKE ADVANTAGE OF THE OPPORTUNITIES UNDER
7 MANAGED CARE. HE'S NOT FROM THE BEHAVIORAL HEALTH WORLD AND WE
8 RELY ON OUR MENTAL HEALTH PARTNERS TO HELP US UNDERSTAND
9 WHAT'S AVAILABLE THERE. WE HAVE REQUESTED A HIGH-LEVEL MENTAL
10 HEALTH ITEM DEDICATED TO FOSTER YOUTH TO HELP US NAVIGATE THE
11 MENTAL HEALTH WORLD A LITTLE BIT BETTER AND TO SERVE AS A
12 BRIDGE AND MAYBE ADVOCATE IN SECURING THOSE SERVICES AND
13 THAT'S PENDING APPROVAL. ALSO, WHILE WE HAVE EXPERTS ON FOSTER
14 CARE FUNDING, WE'RE NOT NECESSARILY KNOWLEDGEABLE ON MEDICAL
15 FUNDING STREAMS AND REALLY DEPEND ON OUR HEALTH PARTNERS TO
16 HELP US OUT.

17
18 **SUP. HOLLY J. MITCHELL:** AND HOW DOES THAT HAPPEN IN TERMS OF
19 THE HEALTH PARTNERS PROVIDING THAT? HOW IS THAT BRAIDED
20 TOGETHER? HOW DOES THAT BRIDGE EXIST?

21
22 **JENNIE FERIA:** I THINK THROUGH COMMON TABLES, SYSTEM OF CARE,
23 CONVERSATIONS WHERE WE ARE DISCUSSING NEEDED SERVICES, NEEDED
24 RESOURCES, WE COME TOGETHER AND IDENTIFY FUNDING SOURCES THAT
25 ARE AVAILABLE FROM EACH DEPARTMENT. AND SOMETIMES THAT MAY



THE BOARD OF
SUPERVISORS

1 LOOK LIKE IN-KIND TYPE OF SERVICES. FOR EXAMPLE, I THINK OUR
2 MENTAL HEALTH PARTNER SHARED ABOUT THE TRAINING THEY PROVIDED.
3 THAT WAS AT NO COST, RIGHT? AND THAT WAS SPECIFICALLY TARGETED
4 AT SERVING OUR YOUTH WITH COMPLEX NEEDS, AND MOST OF THOSE
5 YOUTH TEND TO BE AT OUR SHELTERS, SO THAT IS ONE EXAMPLE.

6
7 **SUP. HOLLY J. MITCHELL:** CONTINUING ON THIS ISSUE, I'M GLAD TO
8 HEAR THAT YOU'VE GOT A MEDICAL DIRECTOR AND YOU'RE GONNA
9 FIGURE OUT THOSE FUNDING STREAMS, BUT THE FOSTER YOUTH AT
10 THEIR LEVEL HAVE A DECISION TO MAKE TOO, WHETHER OR NOT TO
11 ENROLL IN FEE FOR SERVICE OR MANAGED CARE MEDICAL. I MEAN,
12 THAT'S A, AND IT'S AN IMPORTANT DISTINCTION BECAUSE SERVICES
13 LIKE ENHANCED CARE USE MANAGEMENT SUPPORT SERVICES ARE ONLY
14 AVAILABLE THROUGH MANAGED CARE. AND SO HOW ARE OUR FOSTER
15 YOUTH AND WHAT'S THE DCFS'S POLICY TO HELP EDUCATE FOSTER
16 YOUTH ON HOW TO MAKE THAT CHOICE? I KNOW WE AS GROWNUPS,
17 EVERYBODY DREADS OCTOBER WHEN YOU HAVE TO MAKE YOUR OWN
18 DECISIONS AROUND YOUR OWN HEALTH PLAN. AND SO AGAIN, THIS IS A
19 KEY DISTINCTION, FEE FOR SERVICE OR MANAGED CARE MEDICAL. SO
20 WHO SUPPORTS OUR FOSTER YOUTH IN HELPING THEM NAVIGATE THAT
21 DECISION FOR THEMSELVES.

22
23 **JENNIE FERIA:** SO TRADITIONALLY, THE KIDS IN CARE ARE FEE FOR
24 SERVICE AS THEY ARE THE RESPONSIBILITY OF FOSTER PARENTS. AND
25 WE TRY TO MAKE IT AS EASY AS POSSIBLE TO ACCESS THE SERVICES.



THE BOARD OF
SUPERVISORS

1 WITH THE RECENT CHANGES AND THE EXPANSION OF MANAGED CARE,
2 THAT PRESENTS AN OPPORTUNITY REALLY FOR US TO RIDE BETTER
3 SUPPORTS AND OUR MEDICAL DIRECTORS CURRENTLY MEETING WITH
4 MANAGED CARE PLANS TO FIGURE THIS OUT.

5

6 **SUP. HOLLY J. MITCHELL:** GREAT.

7

8 **JENNIE FERIA:** AND WE'RE NEGOTIATING MOUS WITH ALL 4 PLANS
9 RIGHT NOW. OUR POLICY CURRENTLY INDICATES, ESPECIALLY DURING A
10 90-DAY TRANSITION PLAN BEFORE A YOUTH EXITS OUR SYSTEM, TO
11 REALLY COVER SOME KEY AREAS, AND ONE OF THOSE AREAS INCLUDES
12 HEALTH INSURANCE. SO, WE MAY HAVE OUR PARTNERS, DPSS, EXPLAIN
13 SOME OF THE BENEFITS THAT ARE AVAILABLE THROUGH THE MEDI-CAL
14 COVERAGE. OUR INDEPENDENT LIVING PROGRAM DOES THAT AS WELL FOR
15 THE YOUTH. BUT OUR MEDICAL DIRECTOR IS WORKING SPECIFICALLY TO
16 DEVELOP GUIDES THAT WILL OUTLINE SOME OF THE BENEFITS THAT ARE
17 FORTHCOMING WITH MANAGED CARE.

18

19 **SUP. HOLLY J. MITCHELL:** EXCELLENT. THAT'S GOING TO BE
20 IMPORTANT BECAUSE AS YOU SAID, WITH THE RESOURCE PARENTS, THEY
21 ONLY HAD ONE OPTION AVAILABLE, BUT NOW AS THEY TRANSITION OUT,
22 THERE ARE OPTIONS AND THEY'RE VERY, IT'S IMPORTANT THAT THEY
23 MAKE THE CHOICE THAT'S BEST FOR THEM BASED ON THE NEEDS THEY
24 HAVE. ONE LAST QUESTION, MADAM CHAIR, IF I MAY, AND IT'S TO
25 DCFS AND DEPARTMENT OF MENTAL HEALTH. I'M CURIOUS ABOUT WHAT



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1 OTHER OPTIONS ARE AVAILABLE. AGAIN, I'M FOCUSING ON OUR YOUTH
2 WITH COMPLEX NEEDS. BESIDES THE MET TEAM, THE PSYCHIATRIC
3 RESPONSE TEAMS, WHAT OTHER WAYS ARE WE LOOKING AT BETWEEN DCFS
4 AND DMH IN PROVIDING SERVICES TO YOUNG PEOPLE EXPERIENCING
5 COMPLEX NEEDS? YOU KNOW, WE'VE LOOKED AT THERE ANY NUMBER OF
6 EXAMPLES, YOU KNOW, ARE THERE WAYS THAT THE COUNTY COULD BE
7 DOING, YOU KNOW, IN-HOME BASED SETTINGS AND COMMUNITY SETTINGS
8 FOR YOUTH BEYOND THE CURRENT USE OF BEHAVIORAL AIDS? SHOULD WE
9 CONSIDER SOMETHING LIKE A SPECIALIZED BEHAVIORAL AID WHO CAN
10 COACH AND IMPROVE COMMUNICATION AND ACT AS AN EXTENSION OF THE
11 MENTAL HEALTH TEAM. I'M JUST HOPING THAT WE'RE LOOKING AT
12 CREATIVE USES OF RESOURCES AND PERSONNEL IN TERMS OF COMING UP
13 WITH WAYS TO MEET THE UNIQUE NEEDS OF THESE YOUNG PEOPLE WITH
14 THESE COMPLEX CONDITIONS. AND SO, I'M WONDERING WHAT CREATIVE
15 IDEAS YOU HAVE, IF WE NEED TO COME UP WITH CREATIVE IDEAS
16 AROUND FUNDING TO SUPPORT THESE INNOVATIVE SOLUTIONS TO MEET
17 REALLY COMPLEX NEEDS. I DON'T KNOW HOW ELSE TO PUT IT, BUT
18 THERE'S SOME COMPLEX NEEDS.

19
20 **JENNIE FERIA:** SO, OUR YOUTH WITH COMPLEX NEEDS ARE TYPICALLY
21 MULTI-SYSTEM INVOLVED. AND SO, WE REALLY NEED BETTER
22 RELATIONSHIPS WITH REGIONAL CENTER. WE NEED BETTER INTEGRATION
23 OF SUBSTANCE ABUSE SERVICES. WE NEED PERSISTENT AND COMMITTED
24 TEAMS FROM DMH THAT DON'T BREAK CONNECTIONS WITH KIDS WHEN
25 THEY'RE AWAY FROM CARE OR IF THEY MOVE PLACEMENTS. AND WE ARE



THE BOARD OF
SUPERVISORS

1 WORKING WITH DMH TO CO-LOCATE MENTAL HEALTH CLINICIANS AT THE
2 SHELTERS SO THAT THERE IS DIRECT IMPACT ON THE YOUTH WITH
3 COMPLEX NEEDS.

4

5 **DR. LISA WONG:** SO, WHEN WE --

6

7 **SUP. HOLLY J. MITCHELL:** NO, GO AHEAD.

8

9 **DR. LISA WONG:** WHEN WE TOOK A LOOK AT SOME OF THE COMPLEX CARE
10 CASES THAT WERE REALLY SOME OF THE MOST CHALLENGING, WE FOUND
11 THAT THEY WERE REALLY MORE BEHAVIORS RATHER THAN LIKE A
12 PSYCHIATRIC EMERGENCY. SO, LIKE A PMRT WOULD HAVE LIMITED USE.
13 AND THAT'S WHY WE DECIDED TO ROLL OUT THIS PROGRAM WITH
14 UNDERUTILIZED FUNDS, REALLOCATING THEM TO STAFFING BEING CO-
15 LOCATED ON SITE AT THE DCFS SHELTERS. THIS WAY THEY CAN
16 INTERVENE WHEN THERE'S A BEHAVIORAL PROBLEM. THEY CAN HELP
17 STAFF UNDERSTAND BETTER HOW TO DEESCALATE A SITUATION AND HOW
18 TO TELL THE DIFFERENCE BETWEEN A BEHAVIORAL ISSUE AND A
19 PSYCHIATRIC EMERGENCY. AND I THINK ALSO WHAT'S GONNA BE VERY
20 MEANINGFUL IS THE NEAR TO PEER MENTORING PROGRAM. BECAUSE YOU
21 KNOW IN THE TIME THAT I HAD TREATED FOSTER YOUTH I FOUND THAT
22 IT WASN'T REALLY LIKE MY BRILLIANT CLINICAL SKILLS THAT MADE A
23 DIFFERENCE. IT WAS HAVING A STABLE RELATIONSHIP. THERE WERE SO
24 MANY TIMES WHERE I WOULD SEE SOMEBODY AND I'D ONLY HAD THEY'D
25 BEEN MY PATIENT FOR A YEAR OR 2 AND THEY SAID THAT WAS THE



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SUPERVISORS

1 LONGEST RELATIONSHIP THEY'VE HAD. SO, I THINK THAT THE PEER
2 MENTORING PROGRAM IS GOING TO BE VERY, VERY IMPACTFUL IN TERMS
3 OF DEVELOPING THE KIND OF SECURE ATTACHMENT THAT WILL HELP
4 SOMEBODY FEEL MORE SECURE IN THEIR LIVES, FEEL MORE STABLE,
5 HAVE LESS CRISES.

6

7 **SUP. HOLLY J. MITCHELL:** THE NEW POSITION YOU TALKED ABOUT THAT
8 YOU'RE GOING TO HAVE IN SHELTERS, WILL THOSE KINDS OF SUPPORTS
9 BE IN OTHER SETTINGS WHERE TRANSITION-AGED YOUTH FIND
10 THEMSELVES, NOT JUST IN SHELTERS?

11

12 **DR. LISA WONG:** WE HAVE THEM NOW CONNECTED WITH SOME OF OUR TAY
13 DROP-IN CENTERS, BUT WITH DCFS SPECIFICALLY, WE'RE STARTING IN
14 THE SHELTER, IN THE DCFS SHELTER.

15

16 **SUP. HOLLY J. MITCHELL:** BUT IT COULD GROW BEYOND TO THE DROP-
17 IN CENTERS AND SOME OF OUR COMMUNITY-BASED ENTITIES THAT ARE
18 BUILDING TAY, TRANSITIONAL HOUSING.

19

20 **DR. LISA WONG:** YES, YES. IN FACT, WE TALKED TO SOME OF OUR
21 MCODE TEAMS TO SEE IF THAT'S A POSSIBILITY OF EXPANSION FOR
22 THEM, IF THEY'D LIKE TO PARTICIPATE IN SOME OF THE COMPLEX
23 CARE CASES.

24

25 **SUP. HOLLY J. MITCHELL:** I HOPE SO BECAUSE I THINK THE COMPLEX



THE BOARD OF
SUPERVISORS

1 CARE CASES ARE THOSE WHO HAVE NOT HAD LONG-STANDING
2 RELATIONSHIPS BECAUSE WE HAVE BOUNCED THEM FROM ONE SETTING TO
3 THE NEXT BASED ON BEHAVIORAL EXPERIENCES. THEY HAVE A HIGHER
4 LIKELIHOOD OF THEN BEING UNHOUSED. AND SO, IF WE'RE GONNA
5 TRANSITION THEM FROM SHELTER INTO SOME FORM OF PERMANENT
6 SUPPORTIVE HOUSING, I THINK THAT ONGOING SUPPORT NEEDS TO
7 FOLLOW THEM AS WELL. SO, I HOPE ONCE THE SHELTER KIND OF PILOT
8 IS ESTABLISHED, WE CAN LOOK AT HOW WE ADD THOSE ADDITIONAL
9 BEHAVIORAL HEALTH SUPPORTS IN THESE OTHER SETTINGS AS WELL.

10

11 **DR. LISA WONG:** YES, DEFINITELY.

12

13 **SUP. HOLLY J. MITCHELL:** SO, THEY CAN CONTINUE TO BE SUCCESSFUL
14 WHEREVER AS THEY TRANSITION.

15

16 **DR. LISA WONG:** AND WE CAN HELP PEOPLE ACQUIRE A LANGUAGE TO
17 COMMUNICATE OTHER THAN BEHAVIORALLY ACTING OUT.

18

19 **SUP. HOLLY J. MITCHELL:** RIGHT.

20

21 **DR. LISA WONG:** AND I THINK THAT'S SOMETHING SOMETIMES PEOPLE
22 AROUND THEM, EVEN SERVICE PROVIDERS, DON'T FULLY UNDERSTAND.
23 THEY'RE TRYING TO TELL US SOMETHING WITH THE BEHAVIOR.

24

25 **SUP. HOLLY J. MITCHELL:** AGREED, AGREED. THANK YOU, MADAM



THE BOARD OF
SUPERVISORS

1 CHAIR.

2

3 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. I ACTUALLY WANT TO
4 PICK UP RIGHT THERE BECAUSE I THINK FOR ME, WHAT I HAD HOPED
5 THIS REPORT WOULD SHOW US IS MORE COLLABORATION, SORT OF WHERE
6 YOU HIGHLIGHTED THAT THERE ARE STILL GAPS IN THE MULTI-SYSTEM
7 COORDINATION, ESPECIALLY FOR SOME OF THESE YOUNG PEOPLE WITH
8 COMPLEX CARE NEEDS. AND IT'S ON US TO BREAK DOWN THOSE SILOS,
9 NOT THE YOUNG PEOPLE WHO ARE ACCESSING THESE SERVICES. THEY'RE
10 THE ONES WHO SUFFER IF WE DON'T FIGURE OUT HOW TO MAKE THOSE
11 PARTNERSHIPS WORK BETTER. AND DCFS, DMH, DHS, DEO, LAHSA, HI,
12 AND OUR HOUSING PROVIDERS, WE ALL HAVE TO WORK TOGETHER IN
13 ORDER TO SERVE OUR YOUNG PEOPLE PROPERLY AND MAKE SURE THEY'RE
14 GETTING HOUSED AND CARED FOR AND THAT THEY'RE CONNECTED TO THE
15 MENTAL HEALTH PROGRAMS THAT WE'RE EXPECTING, AS WELL AS THE
16 CAREER PATHWAYS THEY DESERVE. WE'VE HEARD FROM FOSTER YOUTH
17 WHO PARTICIPATED IN OUR PROGRAM EARLIER THIS YEAR, SOME OF THE
18 CHALLENGES THAT THEY PERSONALLY HAVE FACED, EVEN WHEN THEY HAD
19 VOUCHERS IN HAND, READY TO ACCESS HOUSING. AND JUST LAST
20 SATURDAY, THIS PAST SATURDAY, A COUPLE DAYS AGO, I MET WITH
21 OUR YOUTH COMMISSION WHO HOSTED A LISTENING SESSION IN MY
22 DISTRICT. AND THEIR EXPERIENCES ALIGN WITH THAT. AND WHAT IS
23 IN THIS REPORT THAT OUR YOUNG PEOPLE REALLY NEED MORE FROM US.
24 AND SO, IT'S ON US TO ANSWER THAT CALL AND CENTER THEM IN THE
25 EXPERIENCE. AND I THINK WHAT I'M MOST FRUSTRATED BY, I THINK



THE BOARD OF
SUPERVISORS

1 EACH DEPARTMENT'S REPORT GLOWINGLY SHOWS WHAT YOU ARE DOING,
2 PERHAPS IN YOUR OWN LANE, BUT WHAT IS ABSENT IS HOW WE ARE
3 CENTERING ACTUALLY CONNECTING WITH THE YOUNG PEOPLE TO DELIVER
4 THOSE SERVICES IN A MEANINGFUL WAY. I UNDERSTAND THAT THE DCFS
5 BEHAVIORAL HEALTH POSITION THAT WAS REFERENCED IN RESPONSE TO
6 AN EARLIER QUESTION IS NOT BEING FUNDED IN SUPPLEMENTAL, AND
7 IT'S CRITICAL FROM WHAT YOU'RE EXPLAINING TO MAKING SURE THAT
8 WE ACTUALLY HAVE SOMEBODY IN THAT POSITION TO DO THE WORK. AND
9 SO, I APPRECIATE THAT WE HAVE GOOD ANSWERS FOR SOME OF THE
10 QUESTIONS, BUT WE ALSO HAVE TO IMPLEMENT THAT CHANGE IN ORDER
11 TO ACTUALLY MEET THE MOMENT FOR OUR YOUNG PEOPLE. AND I'M GLAD
12 THAT WE WERE ABLE TO AVOID SOME OF THE PROPOSED CUTS AT THE
13 STATE LEVEL. BUT AGAIN, IT DOESN'T MEAN ANYTHING IF WE DON'T
14 ACTUALLY SPEND THAT FUNDING AND MAKE SURE THAT WE'RE FULLY
15 SPENDING IT. AND I WOULD RATHER US BE GOING BACK TO THE STATE
16 ASKING FOR MORE. BECAUSE I KNOW WHEN I SPOKE WITH SOME OF THE
17 LEGISLATORS IN MY DISTRICT, THEY WERE OF THE IMPRESSION THAT
18 THERE WAS A HISTORIC, YOU KNOW, OR AN ONGOING UNDERSPEND IN
19 THESE PROGRAMS. AND, YOU KNOW, WHEN WE'RE GOING UP THERE
20 SAYING THIS IS CRITICAL, WE CAN'T HEAR BACK THAT WE'RE NOT
21 SPENDING MONEY FAST ENOUGH IN ORDER TO SERVE OUR YOUNG PEOPLE.
22 SO, YOU KNOW, BASIC DATA, I THINK, SHOULD BE THE STARTING
23 POINT FOR A REPORT LIKE THIS. AND I WASN'T ABLE TO TELL, HOW
24 MANY BEDS ARE EXCLUSIVELY AVAILABLE FOR OUR DCFS YOUTH WHO ARE
25 EXITING CARE. I DON'T KNOW HOW MANY YOUNG PEOPLE THE



THE BOARD OF
SUPERVISORS

1 SUPPORTIVE HOUSING DIVISION SERVED. AND SO, YOU KNOW, SOME OF
2 THOSE DATA POINTS ARE REALLY HOW, YOU KNOW, WHAT THE METRICS
3 OF SUCCESS THAT WE'RE LOOKING FOR, WE HAVE TO BE OUTCOME
4 ORIENTED IN HOW WE'RE TELLING THE STORY OF OUR WORK, NOT JUST
5 WHAT IS THE PROCESS, BUT HOW ARE WE ACTUALLY DELIVERING
6 MEANINGFUL RESULTS? SO, CAN YOU TELL ME HOW MANY YOUNG PEOPLE
7 ARE EXITING THE SYSTEM IN NEED OF HOUSING SUPPORTS?

8

9 **ZANETA SMITH:** I CAN TELL YOU THIS MONTH THERE ARE 62 YOUTH
10 THAT ARE GONNA EXIT AND RIGHT NOW ALL BUT 1 AS OF 3 WEEKS AGO
11 HAD AN IDENTIFIED HOUSING PLAN THAT 1 WAS JUST WAITING FOR AN
12 INTAKE AT A HOUSING UNIT AND WE ALSO WERE ENCOURAGING THAT
13 YOUNG PERSON TO DO A REFERRAL AT STEPPING STONES, WHICH IS
14 FACILITATED BY SAFE PLACE FOR YOU.

15

16 **SUP. LINDSEY HORVATH, CHAIR:** THAT'S GREAT NEWS. THANK YOU FOR
17 THAT. YOU'RE WELCOME. I ALSO DON'T HAVE A SENSE OF HOW YOU ARE
18 WORKING WITH DHS, LAHSA, HI TO THINK ABOUT HOW TO LEVERAGE
19 EXISTING PROGRAMS AND FUNDING SOURCES, BECAUSE OBVIOUSLY THIS
20 IS CRITICAL TO HOMELESSNESS PREVENTION. THESE YOUNG PEOPLE IN
21 OUR CARE ARE ACTUALLY A POPULATION WE HAVE SOME CONTROL OVER
22 MAKING SURE THEY AREN'T POURING OUT ONTO THE STREETS. AND SO
23 HOW IS DCFS ENHANCING HOUSING OPTIONS AND NAVIGATION FOR SOME
24 OF THOSE MOST AT RISK YOUTH TAY SUCH AS THOSE WHO ARE AT RISK
25 OF HOMELESSNESS OR WHO ARE PARENTING OR MAYBE CARRYING CHILD.



THE BOARD OF
SUPERVISORS

1

2 **ZANETA SMITH:** GREAT QUESTION. THANK YOU. WELL, WE HAVE OUR
3 STEPPING STONES PROGRAM WHICH IS THE BRIDGE HOUSING PROGRAM
4 STARTED AS A PILOT AND NOW AN OFFICIAL PROGRAM SO WE'RE REALLY
5 EXCITED ABOUT THAT. AND SO WHAT HAPPENS THERE IS THAT WHEN
6 SOCIAL WORKERS ARE IN THEIR TRANSITION MEETINGS AND THEY SAY
7 THAT THEY DON'T HAVE AN IDENTIFIED HOUSING PLAN THE SOCIAL
8 WORKER WILL THEN WORK WITH THE SUPPORTIVE HOUSING DIVISION TO
9 MAKE SURE THAT WE HAVE THAT REFERRAL AND ARE ENCOURAGING THE
10 YOUNG PERSON TO GET THAT REFERRAL BECAUSE IT REALLY IS UP TO
11 THE YOUNG PERSON WHERE THEY WANT TO GO BUT LET'S SAY THEY SAY
12 HEY I'M GOING TO MY GRANDMOTHER'S HOUSE AND WE SAY WELL YOU
13 KNOW JUST AS A BACKUP LET'S MAKE SURE YOU HAVE THIS REFERRAL
14 BECAUSE AS WE ALL KNOW, WHEN THEY EXIT, WE THEN HAVE NO MORE
15 JURISDICTION. SO, WE REALLY, REALLY STRONGLY ENCOURAGE AND
16 PUSH AND FOLLOW UP ON THE SUPPORTIVE HOUSING DIVISION SIDE TO
17 MAKE SURE THAT THEY HAVE THE REFERRAL WITH STEPPING STONES.

18

19 **SUP. LINDSEY HORVATH, CHAIR:** AND EVERY SOCIAL WORKER IS
20 TRAINED WITH KNOWLEDGE OF THAT PROGRAM, HOW IT WORKS, AND
21 ADVISING EVERY YOUNG PERSON THAT THEY ARE WORKING WITH?

22

23 **ZANETA SMITH:** WELL, SAME AS WHAT MS. COLEMAN SAYS, THE
24 SUPPORTIVE HOUSING DIVISION STAFF DOES GO TO REGULAR MEETINGS
25 WITH THE REGIONAL OFFICES TO MAKE SURE THE REGIONAL OFFICES



THE BOARD OF
SUPERVISORS

1 ARE UP TO DATE WITH ALL OF THE PROGRAMS COMING OUT OF THE
2 SUPPORTIVE HOUSING DIVISION, INCLUDING THE STEPPING STONES
3 PROGRAM.

4
5 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. I ALSO UNDERSTAND THAT DCFS
6 IS IN THE PROCESS OF A DEPARTMENT-WIDE REORGANIZATION TO
7 ADDRESS SOME OF WHERE THOSE CONNECTIONS COME INTO PLAY. SO,
8 WHAT IS THE STATUS OF THAT AND HOW WILL IT HELP ADDRESS WHAT
9 WE'RE TALKING ABOUT TODAY IN TERMS OF THOSE CONNECTIONS ACROSS
10 DEPARTMENTS.

11
12 **ZANETA SMITH:** I'M GOING TO LET JENNY ANSWER THAT ONE.

13
14 **JENNIE FERIA:** SO, WE'RE WORKING ON A CENTRALIZING TAY CASE
15 CARRYING STAFF TO PROVIDE BETTER OVERSIGHT AND MORE CONSISTENT
16 CONSISTENCY FOR THE YOUTH. AND THIS RECOMMENDATION CAME
17 DIRECTLY FROM YOUTH WITH LIVED EXPERIENCE. THEY FELT VERY
18 STRONGLY ABOUT THAT. AND IT'S GOING TO INCORPORATE DEEPER
19 PARTNERSHIPS WITH DPSS AND OTHER DEPARTMENTS IN HOW WE SERVE
20 YOUTH AS THEY CONTINUE INTO THEIR INDEPENDENCE. AND WE'RE
21 LOOKING AT REGIONAL DROP-IN CENTERS AS WELL TO GO ALONG WITH
22 THAT CENTRALIZED FOCUS.

23
24 **SUP. LINDSEY HORVATH, CHAIR:** AND HOW WILL THEY KNOW ABOUT
25 THEM?



THE BOARD OF
SUPERVISORS

1

2 **JENNIE FERIA:** SO, THE CENTRALIZED FOCUS WILL HAVE ALL OF THE
3 PROGRAMS LOCATED IN ONE DIVISION. RIGHT NOW THE CASES ARE
4 CARRIED BY EACH REGIONAL OFFICE BY WHAT WE CALL AB 12 SOCIAL
5 WORKERS AND ALL THOSE SOCIAL WORKERS WILL BE UNDER ONE
6 PURVIEW, LET'S SAY, AND ALL OF THE PROGRAMS WILL BE CONNECTED
7 TO THAT CENTRALIZED PROGRAM SO THAT IT'S KIND OF A NATURAL
8 PROGRESSION OF ALL OF THE DIFFERENT RESOURCES THAT ARE
9 AVAILABLE THAT YOU HAVE NOW CONCENTRATED ON A SMALLER, MORE
10 CENTRALIZED GROUP OF SOCIAL WORKERS THAT WILL BE SERVING ARDI.

11

12 **SUP. LINDSEY HORVATH, CHAIR:** I'M GLAD TO HEAR THAT A SOLUTION
13 IS BEING CREATED SO LONG AS OUR YOUNG PEOPLE ARE GETTING
14 CONNECTED TO IT, BECAUSE THAT'S ALWAYS THE CRITICAL PIECE. I
15 THINK ONE OF THE THINGS THAT DID COME UP IN OUR CONVERSATION
16 THIS WEEKEND WAS SPECIFICALLY ACCESS AROUND MENTAL HEALTH
17 SUPPORTS. AND THE FEEDBACK THAT WE HEARD WAS THAT THE
18 EXPERIENCE IS THAT DMH IS NOT PRIORITIZING THE NEEDS OF OUR
19 YOUNG PEOPLE IN FOSTER CARE. SO, IS DMH PRIORITIZING THEM AND
20 IF SO, HOW?

21

22 **DR. LISA WONG:** DMH IS DEFINITELY PRIORITIZING THE NEEDS OF OUR
23 FOSTER YOUTH. THAT'S WHAT WE HAVE MANY SPECIALIZED PROGRAMS
24 DEDICATED JUST TO FOSTER YOUTH. OF COURSE, YOU KNOW, FOSTER
25 YOUTH, ESPECIALLY IN EMANCIPATING FOSTER YOUTH, CAN ALWAYS



THE BOARD OF
SUPERVISORS

1 ACCESS ANY PART OF OUR SYSTEM ON THEIR OWN, BUT WE HAVE
2 PROGRAMS SPECIFICALLY FOCUSED ON THE SPECIFIC KINDS OF NEEDS
3 AND ISSUES THAT FOSTER YOUTH HAVE. AND WE HAVE LIKE A WHOLE
4 KIND OF LAUNDRY LIST OF PROGRAMS THAT WE DO IN CONJUNCTION
5 WITH DCFS. I THINK, YOU KNOW, SUPERVISORS, YOU HAVE BROUGHT
6 UP, THOUGH, A REALLY IMPORTANT POINT, AND THAT IS HOW PEOPLE,
7 HOW THE REAL PEOPLE WHO NEED THESE SERVICES FIND OUT ABOUT THE
8 SERVICES. AND I THINK, YOU KNOW, WHAT WE HAVE TO DO BETTER,
9 WHICH I'M HAPPY WE'RE EXPANDING INTO COMMUNITY COLLEGES, BUT
10 NOT ALL FOSTER YOUTH GO THROUGH COMMUNITY COLLEGES. WHERE IS
11 IT THAT FOSTER YOUTH GET STUCK? WHERE DO THEY ASK, WHERE DO
12 THEY NEED ANSWERS TO THEIR QUESTIONS? IS IT AT MAYBE FAST FOOD
13 JOB PLACES? IS IT, YOU KNOW, WHERE IS IT THAT FOSTER YOUTH ARE
14 WHERE THEY DON'T HAVE THE ANSWERS TO WHERE THEY CAN GET HELP?
15 SO, ONE OF THE THINGS WE'RE DOING IS EXPANDING SOME OF OUR
16 OUTREACH STRATEGIES TO INCLUDE A LOT OF DIFFERENT AREAS OF
17 SOCIAL MEDIA BECAUSE WE WANTED TO SEE, HAVE A BETTER
18 UNDERSTANDING OF LIKE WHERE YOUNG PEOPLE GET THEIR
19 INFORMATION. SO, WE'VE ASKED A LOT OF OUR YOUTH, OKAY, WHERE
20 DO YOU USUALLY GO? BECAUSE IT'S NOT THE RADIO ANYMORE, IT'S
21 NOT A NEWSPAPER, IT'S NOT ANY OF THOSE THINGS. AND IT'S
22 BASICALLY JUST SOCIAL MEDIA. SO, WE'RE POURING A LOT INTO THAT
23 CAMPAIGN SO THAT WHEN WE HAVE THESE WONDERFUL PROGRAMS SET UP,
24 IT DOESN'T MEAN ANYTHING IF PEOPLE DON'T KNOW IT'S THERE AND
25 IF THEY CAN'T GET TO IT EASILY. AND I DON'T, MARY, IF YOU



THE BOARD OF
SUPERVISORS

1 WANNA ADD SOMETHING ABOUT THAT.

2

3 **MARY BARRAZA:** NO, I AGREE 100%. WE DO HAVE A LOT OF SERVICES
4 THAT ARE AVAILABLE FOR OUR FOSTER YOUTH AND FORMER FOSTER
5 YOUTH. I THINK THE OTHER THING THAT WE'VE BEEN WORKING ON IS
6 MANY TIMES WHEN YOUTH LEAVE THE FOSTER CARE SYSTEM AND THEY GO
7 OUT INTO THE REAL WORLD, AFTER A WHILE THEY NEED TO BE
8 RECONNECTED AND SOMETIMES THAT'S WHERE THEY GET LOST. AND SO,
9 WHAT WE'VE BEEN TRYING TO DO INTERNALLY IS MAKING SURE THAT
10 OUR PREVENTION AND CHILD WELL-BEING AND CHILD WELFARE DIVISION
11 IS WORKING CLOSELY WITH OUR ADULT PROGRAMS SO THAT WHEN THEY
12 DO ENTER INTO THE ADULT SYSTEM THAT THOSE SUPPORTS AND
13 SERVICES ARE AVAILABLE TO THEM.

14

15 **DR. LISA WONG:** AND ADDITIONALLY, WE'RE BRINGING BACK OUR TAY
16 DIVISION SO THAT WE KIND OF HAVE THAT BRIDGE AND WE HAVE A
17 FOCUS SPECIFICALLY ON THAT TIME IN A PERSON'S LIFE WHERE THEY
18 ARE MAKING TRANSITIONS. AND I THINK, YOU KNOW, WITH THE DCFS
19 EMANCIPATING POPULATION, THAT'S GOING TO BE A VERY IMPORTANT
20 PART OF THE TAY DIVISION'S FOCUS.

21

22 **SUP. LINDSEY HORVATH, CHAIR:** I DID NOTICE THE DMH PEER
23 SPECIALIST PROJECT SEEMS TO BE SORT OF A MULTI-AGENCY
24 COLLABORATIVE EFFORT, SO THAT'S ONE EXAMPLE OF SOMETHING THAT
25 IS SORT OF MOVING IN THE RIGHT DIRECTION, BUT IT DIDN'T LOOK



THE BOARD OF
SUPERVISORS

1 LIKE DCFS WAS A PART OF THAT, ARE THEY? AND IF SO, WHY NOT?

2

3 **DR. LISA WONG:** I THINK DCFS IS A PART OF THAT PROGRAM.

4

5 **SPEAKER:** YES, DCFS IS A PART OF THE PROGRAM. WE'VE ALL BEEN
6 MEETING TOGETHER IN COORDINATION. YES.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. I'M ALSO TOLD THAT THE
9 STEPPING STONES PROGRAM THAT YOU REFERENCED EARLIER HAS A
10 TOTAL OF 24 BEDS, BUT WE KNOW THAT THE NEED IS MORE THAN THAT.
11 SO THAT KIND OF A PROGRAM IS ONLY AS SUCCESSFUL AS WE'RE ABLE
12 TO EXPAND. SO, I APPRECIATE THAT YOU'RE ACKNOWLEDGING THAT
13 SOMETHING LIKE THAT EXISTS, AND IT'S CLEAR WE HAVE TO INVEST
14 IN BUILDING IT OUT MORE. AND I THINK FOR ME, THE TAKEAWAY OF
15 THIS CONVERSATION IS BY YOUR OWN ACKNOWLEDGEMENT, SORT OF
16 WHERE THE INTERSECTION OF ALL THESE DEPARTMENTS DO OR DON'T
17 WORK TOGETHER. IT SOUNDS LIKE YOU HAVE MEETINGS WHERE YOU'RE
18 COMING TOGETHER TO TALK ABOUT WHAT EACH OF YOU ARE DOING, BUT
19 I'M NOT REALLY CLEAR ON WHAT THE ACTION ITEMS ARE IN THE
20 INTERSECTIONS. AND SO, SINCE WE HAVE YOU ALL HERE TODAY, IS
21 THERE SOMETHING THAT'S PREVENTING YOU ALL FROM WORKING
22 TOGETHER IN THE WAYS THAT YOU'RE IDENTIFYING NEED TO BE
23 IMPROVED, THAT YOU NEED FROM US IN ORDER TO DO THAT, OR IS
24 THERE SOMETHING THAT YOU'RE ABLE TO COMMIT TO TODAY TO
25 OVERCOME THOSE GAPS IN COORDINATION? WHAT IS IT THAT WE NEED



THE BOARD OF
SUPERVISORS

1 TO DO IN ORDER TO HAVE THAT CHANGE?

2

3 **DR. LISA WONG:** WELL, ONE OF THE FIRST SNAGS THAT WE'VE HIT
4 WITH THE, YOU KNOW, CO-LOCATION OF A CLINICIAN AND A PEER AT
5 THE DCFS SHELTERS IS THAT WE FOUND OUT WE COULDN'T GET THOSE
6 SITES MEDI-CAL CERTIFIED TO DO CLAIMING BECAUSE THEY WERE TOO
7 SMALL SPACE THAT THEY CAN'T MEET THE DIFFERENT SPACE
8 REQUIREMENTS FOR MEDI-CAL CERTIFICATION. SO, WE'VE BEEN TRYING
9 TO WORK WITH THE STATE AND OUR CERTIFICATION DIVISION TO SEE
10 WHAT THE WORK AROUND WAS. SO, IT SOUNDS LIKE WE HAVE SOMETHING
11 IN PLACE. IT LOOKS LIKE THEY'LL JUST HAVE TO BE ATTACHED TO A
12 CLINIC NEARBY AND THEN HAVE THAT BE AT A FIELD, LIKE A
13 CONSIDERED A FIELD PLACE TO DO SERVICE. BUT THE LIMITATION ON
14 THAT FROM THE STATE IS THAT IT CAN'T BE MORE THAN 20 HOURS A
15 WEEK OF SERVICE, OTHERWISE IT HAS TO BE A FULLY CERTIFIED
16 SITE. SO, WE'RE SETTING UP A STAFFING PATTERN WHERE WE COULD
17 SWITCH STAFF OUT SO THAT THEY CAN EACH DO UP TO 20 HOURS AND
18 THEN WE CAN BE ABLE TO STILL PROVIDE AND CLAIM FOR THOSE
19 SERVICES.

20

21 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. SO THAT'S A STATE ISSUE
22 THAT PERHAPS OUR LAYER TEAM, OUR ADVOCACY TEAM CAN WORK WITH
23 OUR STATE PARTNERS TO HELP THEM UNDERSTAND ON THE GROUND THE
24 IMPACT OF THAT AND WHAT WE MIGHT NEED TO DO TO CHANGE WHAT
25 WITHIN THE COUNTY FAMILY BECAUSE I HEARD YOU KNOW



THE BOARD OF
SUPERVISORS

1 ACKNOWLEDGEMENT THAT COUNTY FAMILY DEPARTMENTS HAVE GAPS AMONG
2 THEM SO HOW WHAT CAN WE DO TO CHANGE AND SOLVE FOR THAT.

3
4 **JENNIE FERIA:** SO, I THINK DCFS IS ABLE TO PROVIDE HOUSING FOR
5 KIDS IN CARE AND WHERE WE HAVE LIMITATIONS IS ONCE THEY LEAVE
6 CARE BECAUSE THE RESOURCES LARGELY STOP AT THAT POINT. AND SO,
7 WE'RE RELIANT ON THE VOUCHERS AND SOME OF OUR PARTNERS TO
8 REALLY RESOURCE THAT NEED FOR THE YOUNG ADULT. AND SO, I WANT
9 TO INVITE LACDA EMILIO SALAS TO COME UP AND SHARE SOME IDEAS
10 THAT HE HAS ON HOW WE CAN MOVE FORWARD WITH COLLABORATING AND
11 EXPANDING THE RESOURCES.

12
13 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU.

14
15 **EMILIO SALAS:** THANK YOU FOR THAT. I MEAN, THE ASSAULTS LACDA,
16 I REALLY WANT TO APPRECIATE THE SHINING THE LIGHT ON THIS
17 PARTICULAR POPULATION FOR US AS A HOUSING ORGANIZATION. WE'VE
18 TRIED TO BE AS INTENTIONAL AS POSSIBLE WITH ALL OF THE
19 SUBPOPULATIONS THAT ARE HAVING A DIFFICULT TIME ACCESSING
20 HOUSING. WE'VE ENJOYED A GREAT RELATIONSHIP WITH DCFS AND
21 MENTAL HEALTH IN DOING SO. ONE OF THE THINGS THAT YOU'VE
22 BROUGHT FORWARD IS THE DIFFICULTY OF UTILIZING THAT VOUCHER.
23 AND WE HAVE A LOT OF PROGRAMS IN PLACE TO PROVIDE INCENTIVES,
24 BUT WE REALLY NEED TO GO BEYOND THAT. WE NEED TO BE THE
25 HOUSING PROVIDERS DIRECTLY SO THAT WE DON'T HAVE TO STRUGGLE



THE BOARD OF
SUPERVISORS

1 WITH THAT. WE ARE LOOKING AT BRINGING A MOTION FORWARD TO
2 PROVIDE AUTHORITY TO PURCHASE, FOR EXAMPLE, MULTIFAMILY
3 DEVELOPMENTS WHERE WE ARE THE ACTUAL PROPERTY OWNERS WITHOUT A
4 SUBSIDY AND THAT WE CAN FIGURE OUT A WAY TO SET THOSE UNITS
5 ASIDE SPECIFICALLY FOR TRANSITION AGE YOUTH OR OTHER
6 SUBPOPULATIONS. ALSO LOOKING AT WAYS OF USING OUR EXISTING
7 PORTFOLIO IN PUBLIC HOUSING, WE HAD A DEMONSTRATION PROJECT A
8 FEW YEARS AGO THAT WAS HIGHLY SUCCESSFUL IN SETTING ASIDE
9 UNITS WITHIN THE PUBLIC HOUSING PORTFOLIO AND SETTING THEM
10 ASIDE SPECIFICALLY FOR TRANSITION AGE YOUTH THAT WERE AGING
11 OUT OF THE SYSTEM. SO THOSE ARE JUST A COUPLE OF IDEAS. WE
12 WORK VERY CLOSELY TOGETHER ALREADY ON THE FOSTER YOUTH THROUGH
13 INDEPENDENCE VOUCHERS, FAMILY UNIFICATION PROGRAM, EVEN
14 BRINGING FAMILIES HOME, ALL OF WHICH SERVE THIS POPULATION.
15 BUT I THINK WE NEED TO DO A LOT MORE OURSELVES LOCALLY SO THAT
16 WE'RE NOT SO HIGHLY DEPENDENT ON THE FEDERAL AND STATE
17 SUBSIDIES.

18
19 **SUP. LINDSEY HORVATH, CHAIR:** AND DO EACH OF YOUR DEPARTMENTS
20 HAVE SOMEBODY DESIGNATED AS SORT OF AN INTERDISCIPLINARY
21 WORKING GROUP WORKING ON THIS ISSUE? YES. ALL DEPARTMENTS?
22 YES. OKAY. BECAUSE I THINK THAT'S ALSO KEY IS KNOWING WHO'S
23 GOING TO CONSTANTLY BE TASKED WITH THIS RESPONSIBILITY AND BE
24 IN COORDINATION SO OTHER DEPARTMENTS KNOW WHO TO WORK WITH.
25 BECAUSE THERE'S CLEARLY ACKNOWLEDGEMENT OF WHERE THERE NEEDS



THE BOARD OF
SUPERVISORS

1 TO BE A STRENGTHENING. SUPERVISOR BARGER, YOU WANTED TO
2 CONTINUE.
3
4 **SUP. KATHRYN BARGER:** YEAH, THANK YOU. AND I WILL SAY, AND I
5 DON'T DISAGREE ABOUT THE DISCONNECT. I MEAN, JENNIE, YOU
6 IDENTIFIED SOME IMPEDIMENTS. BUT WHAT I'M GONNA SAY IS, AND I
7 APPRECIATE YOU THANKING US, EMILIO, BUT MY FRUSTRATION IS LIKE
8 WHEN HUMAN RESOURCES THANKED US FOR BRINGING IN AN EMERGENCY
9 ORDER BECAUSE THEY SAID WE'VE HAD PROBLEMS HIRING. IT'S LIKE,
10 WELL, IF YOU'VE HAD PROBLEMS HIRING, WHY ARE YOU WAITING FOR
11 US TO DO AN EMERGENCY DECLARATION IN ORDER TO MAKE IT HAPPEN?
12 IF YOU ALL IDENTIFY BARRIERS OR IMPEDIMENTS, WHETHER IT BE
13 STATE OR FEDERAL, OR IF THERE ARE THINGS THAT THIS BOARD DOES
14 THAT ARE UNINTENDED CONSEQUENCES WHICH WE HAVE DONE, EMILIO,
15 AND I KNOW YOU COULD IDENTIFY THEM. YOU NEED TO CALL US ON IT.
16 DON'T WAIT FOR IT TO GET TO A POINT WHERE WE BRING IN MOTION
17 SAYING THE SKY IS FALLING. WE JUST MET WITH TRANSITIONAL AGE
18 YOUTH WHO ARE SAYING THAT THERE'S BARRIERS TO HOUSING AND THE
19 VOUCHERS THAT THEY HAVE ARE NOT HAPPENING THE WAY THEY'RE
20 SUPPOSED TO BE HAPPENING. BECAUSE I HEAR YOU LOUD AND CLEAR,
21 BUT I GUESS WHAT I'M TRYING TO SAY IN A FIRM WAY, BUT
22 RESPECTFUL IS, YOU HAVE THE POWER. WE SELECT YOU ALL AS
23 DEPARTMENT HEADS BECAUSE WE HAVE CONFIDENCE IN YOU TO GET IT
24 DONE. AND IF YOU FEEL THAT THERE ARE BARRIERS THAT ARE BEING
25 PUT INTO PLAY BY BOARD OFFICES OR BY DEPARTMENTS, CALL THEM ON



THE BOARD OF
SUPERVISORS

1 IT. THAT'S REALLY MY WAY OF SAYING YOU'VE GOT THE POWER. OKAY.
2 HAVING SAID THAT, WHEN I HEAR THAT WE'RE DOING THINGS,
3 COMMUNITY COLLEGE AND ALL THAT, I WOULD ARGUE THAT THAT'S
4 IMPORTANT BEYOND AS IT RELATES TO GETTING THE WORD OUT. BUT
5 THERE'S ONE COMMON DENOMINATOR THAT ALL THESE FOSTER YOUTH
6 HAVE, SOCIAL WORKERS. SO MY QUESTION IS, WHY WOULDN'T WE START
7 WITH SOCIAL WORKERS? AND I KNOW IN TALKING TO DAVID GREEN
8 ABOUT THEIR CASELOAD AND ALL, THAT THEY ARE OVERWHELMED. BUT
9 IT'S KIND OF LIKE WHEN WE HAD PUBLIC DEFENDERS WHO DIDN'T
10 REALIZE THAT THEY COULD ACCESS SERVICES FOR THEIR CLIENTS,
11 MENTAL HEALTH, SUBSTANCE ABUSE AND ALL, BECAUSE THEY WERE
12 NEVER REALLY CONNECTED TO THOSE DEPARTMENTS. I WOULD ARGUE
13 WITH SOCIAL WORKERS, WE SHOULD START TO REALLY ROLL OUT ALL
14 THE RESOURCES BECAUSE THAT'S WHERE THE SEED IS PLANTED. IT CAN
15 BE ALSO PUT INTO PLAY IN OUR COMMUNITY COLLEGES AND ALL, BUT
16 THAT'S GROUND ZERO AND THAT IS THE COMMON DENOMINATOR THAT ALL
17 OF THEM HAVE IN COMMON. SO, I GUESS MY QUESTION IS, WHAT KIND
18 OF INFORMATION IS BEING PROVIDED TO SOCIAL WORKERS? BECAUSE I
19 KNOW WHEN I WENT OUT TO THE PASADENA OFFICE, MANY OF THEM
20 DIDN'T FEEL THAT THEY KNEW EVERYTHING THAT WAS AVAILABLE FOR
21 FOSTER YOUTH AND WE'RE A LITTLE FRUSTRATED. I DON'T KNOW WHO'S
22 GOING TO ANSWER THAT QUESTION. IT WAS DCFS, BUT I THINK IT IS,
23 ALTHOUGH I'VE BEEN DIRECT BECAUSE OUR DIRECTOR WAS WITH ME IN
24 PASADENA AND SO WE DID HOPEFULLY ADDRESS IT, BUT I'D LIKE TO
25 KNOW WHAT WE ARE GOING TO DO ABOUT THAT.



THE BOARD OF
SUPERVISORS

1

2 **JENNIE FERIA:** SO I AGREE WITH YOU. THERE ARE MANY RESOURCES
3 THAT ARE AVAILABLE. I THINK SOMETIMES THE CHALLENGE IS ABOUT
4 SERVICE NAVIGATION, AND WE ARE LOOKING INTERNALLY ABOUT HOW WE
5 BETTER ORGANIZE THOSE RESOURCES SO THAT THEY'RE AT THE
6 FINGERTIPS OF THE SOCIAL WORKERS. I THINK, YOU KNOW, THERE'S A
7 LOT OF INFORMATION OUT THERE, AND SO IT SHOULDN'T BE THEIR JOB
8 TO HAVE TO NAVIGATE THAT. SO THAT IS SOMETHING WE ARE WORKING
9 ON INTERNALLY. THE OTHER THING IS WHEN WE HAVE THOSE 90 DAY
10 TRANSITION PLANS AND I THINK EVEN DURING THE PANDEMIC WHEN WE
11 HAD THE HOUSING CLIFF, WHAT WORKED REALLY WELL WAS WHEN WE HAD
12 OUR PARTNERS ACTUALLY AT THE CFT'S AND AT THE TABLES IN THEIR
13 RESPECTIVE AREAS AND REALLY OFFERING TO THE YOUTH DIRECTLY
14 WHAT SERVICES ARE AVAILABLE. WHEN WE EXPECT SOCIAL WORKERS TO
15 KIND OF BE EXPERTS IN MULTIPLE AREAS AND THEY DO THE BEST THEY
16 CAN, THEY CAN DESCRIBE RESOURCES AND AVAILABLE SERVICES, BUT
17 SOMETIMES SOME OF IT GETS LOST IN TRANSLATION. SO, I THINK
18 THAT CHILD AND FAMILY TEAM MEETING IS EXTREMELY IMPORTANT IN
19 HOW WE KIND OF SHARE WHAT'S AVAILABLE FOR OUR YOUNG PEOPLE.

20

21 **SUP. KATHRYN BARGER:** GO AHEAD.

22

23 **DR. LISA WONG:** THERE ARE I THINK 2 THINGS THAT WE'RE TRYING TO
24 PUSH OUT THAT I THINK WILL BE HELPFUL. ONE IS A I GENERATED
25 RESOURCES TO HELP OUR STAFF BE ABLE TO MORE THOROUGHLY AND



THE BOARD OF
SUPERVISORS

1 MORE QUICKLY ACCESS WHAT'S AVAILABLE FOR SOMEBODY. SO THAT'S
2 SOMETHING THAT OUR DEPARTMENT'S LOOKING INTO. BUT I THINK
3 ADDITIONALLY, REALLY INVESTING IN THAT PEER NETWORK, BECAUSE
4 YOU'RE RIGHT, SUPERVISOR BARGER, EVERYBODY HAS A SOCIAL
5 WORKER, BUT NOT EVERYBODY TRUSTS THEIR SOCIAL WORKER. AND
6 SOMETIMES, YOU KNOW, A PEER HAS MORE STREET CRED, RIGHT? AND
7 THEY WANT TO HEAR HOW SOMEBODY ELSE NAVIGATED THE SYSTEM. SO,
8 IF WE CAN BETTER INFORM THOSE PEERS, THEN WE COULD MAYBE MORE
9 RELIABLY GET MORE INFORMATION OUT TO THE YOUTH.

10
11 **SUP. KATHRYN BARGER:** AND I APPRECIATE THAT. AND ONE DEPARTMENT
12 THAT'S KIND OF BEEN SILENT, BUT I KNOW SHOULD BE INVOLVED IN
13 THAT'S PROBATION BECAUSE YOU HAVE A LOT OF KIDS THAT ARE
14 CROSSOVERS. AND SO, I WOULD ASK THAT IN DISCUSSIONS, AND I
15 KNOW WE'VE HAD DISCUSSIONS WITH THE CHIEF ABOUT SOME OF THE
16 HURDLES HE'S FACING COORDINATING WITH DEPARTMENTS TO
17 COLLABORATE AS IT RELATES TO SERVICES WITHIN OUR HALLS AND OUR
18 CAMPS. I THINK IT'S IMPORTANT TO RECOGNIZE THAT MANY OF THOSE
19 YOUTH HAVE BEEN IN OUR FOSTER CARE SYSTEM. AND THE GOAL IS TO
20 KEEP THEM OUT OF THE PROBATION SYSTEM. AND I HEAR YOU ON THE
21 SOCIAL WORKERS IN TRUST, BUT I THINK THAT THERE'S
22 OPPORTUNITIES FOR US TO BREAK DOWN THOSE SILOS AND RECOGNIZE
23 THAT WE ARE ONE WHEN IT COMES TO PROVIDING SERVICES FOR YOUTH,
24 WHETHER IT BE FOR CHILDCARE, WHETHER IT BE FOR MENTAL HEALTH,
25 WHETHER IT BE FOR HEALTH SERVICES, WHETHER IT BE FOR HOUSING,



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SUPERVISORS

1 DOWN THE LINE. THAT'S REALLY WHAT I BELIEVE THE MESSAGE SHOULD
2 BE AND CAN BE. BUT YOU AS DEPARTMENT HEADS ARE EMPOWERED TO
3 MAKE THAT HAPPEN. AND MY ONE OUTSTANDING THAT I'M JUST KIND OF
4 CURIOUS ABOUT IS ON THE SIDE OF WHAT YOU'RE DOING, KELLY, AS
5 IT RELATES TO THE JOBS AND THE YOUTH AT WORK PROGRAMS. AND I
6 JUST WANT TO FOCUS, BECAUSE THAT'S ALSO SOMETHING THAT OUR
7 FOSTER YOUTH NEED TO BE AWARE OF IN TERMS OF ACCESS TO THE
8 YOUTH AT WORK PROGRAM. HOW DO THEY ACCESS IT? HOW MANY YOUTHS
9 ARE ENROLLED RIGHT NOW? AND THEN I KNOW A QUESTION OF
10 TRANSPORTATION CAME UP. SO, ACROSS THE BOARD, HOW ARE WE DOING
11 WITH THAT AND WHERE ARE WE IN TERMS OF THE NUMBERS?

12
13 **KELLY LOBIANCO:** THANK YOU, SUPERVISORS, AND THANK YOU,
14 SUPERVISOR BARGER, FOR THE QUESTIONS. I TOTALLY AGREE WITH MY
15 COLLEAGUES HERE. THERE'S A MAJOR FOCUS FROM THE DEPARTMENT OF
16 ECONOMIC OPPORTUNITY ON SUPPORTING OUR TRANSITION AGE YOUTH
17 AND FOSTER YOUTH, AND ALSO, WE CAN DO BETTER AND WILL DO
18 BETTER IN MAKING SURE THAT WE ARE OUTREACHING IN THE MOST
19 EXPANSIVE WAYS, OFFERING THAT CONTINUUM OF CARE ACROSS
20 AGENCIES AND REALLY MEETING FOLKS WHERE THEY ARE. SO, FOR THE
21 YOUTH AT WORK PROGRAM RIGHT NOW, WHICH FOR FOLKS THAT DON'T
22 KNOW IT, IS ALL OF OUR PROGRAMMING FOR YOUTH AGES 14 TO 24 AT
23 THE DEPARTMENT OF ECONOMIC OPPORTUNITY THROUGH OUR PUBLIC
24 WORKFORCE SYSTEM. THAT INCLUDES OUR AMERICAN JOB CENTERS OF
25 CALIFORNIA, AND IT ALSO INCLUDES OUR, WHICH IS ALL OF OUR



THE BOARD OF
SUPERVISORS

1 HIRING AND TRAINING SERVICES, AND IT ALSO INCLUDES OUR PAID
2 WORKFORCE EXPERIENCES. SO, IN FY24, WHICH JUST CLOSED, WE
3 SUPPORTED 12,318 TRANSITION AGE YOUTH WITH ABOUT A \$30,000,000
4 INVESTMENT.

5

6 **SUP. KATHRYN BARGER:** I'M SORRY, WHAT WAS THAT NUMBER?

7

8 **KELLY LOBIANCO:** 12,318. SO, THIS IS 14 TO 24 YEAR OLDS. AND
9 THAT INCLUDES SUPPORTING THEM WITH ABOUT 9,486 SUBSIDIZED AND
10 UNSUBSIDIZED JOBS. WHEN IT COMES TO FOSTER YOUTH, THAT'S 983
11 FOSTER YOUTH WITH 742 SUBSIDIZED AND UNSUBSIDIZED JOBS LAST
12 YEAR.

13

14 SO, A LITTLE BIT ABOUT HOW THAT --

15

16 **SUP. KATHRYN BARGER:** OUT OF HOW MANY? I MEAN, THAT NUMBER,
17 PERCENTAGE-WISE, SEEMS KIND OF LOW.

18

19 **KELLY LOBIANCO:** YEAH, YES, IT'S ABOUT 10%. OKAY. A LITTLE BIT
20 LESS. SORRY, MY PUBLIC MATH. YEAH, WE CAN CONTINUE TO DO
21 BETTER. SO THAT'S WHERE OUR NUMBERS ARE NOW AS OF FY24, SECOND
22 YEAR OF THE DEPARTMENT. I CAN TELL YOU A LITTLE BIT ABOUT SOME
23 OF THE WAYS WE SERVED THOSE YOUNG ADULTS. SO, OUR AMERICAN JOB
24 CENTERS OF CALIFORNIA OFFER FEDERALLY AND LOCALLY FUNDED YOUTH
25 SERVICES. SO THAT'S EVERYTHING FROM OUTREACH, JOB READINESS,



THE BOARD OF
SUPERVISORS

1 NO COST JOB TRAINING, CONNECTION TO JOBS, AS WELL AS OUR PAID
2 WORK EXPERIENCES. WE ALSO PARTNER, I KNOW JUST BECAUSE WE
3 MENTIONED THIS, WITH PROBATION AND WITH PUBLIC SOCIAL
4 SERVICES. THEY DIRECT FUNDING DIRECTLY FOR THE YOUTH AT WORK
5 PROGRAM TOO, SO WE'RE MAKING SURE THAT WE'RE PRIORITIZING
6 CALWORKS RECIPIENTS AS WELL AS PROBATION YOUTH IN THE CAMPS AS
7 WELL WITH THESE EXPERIENCES. I DID WANT TO LIFT THAT UP. AND
8 WE'VE SUPPORTED ABOUT 700 YOUNG ADULTS IN PAID WORK
9 EXPERIENCES THROUGH OUR COUNTY DEPARTMENTS. THE VAST MAJORITY
10 OF THOSE ARE WITH PARKS AND LIBRARIES IN THE PAST YEAR, BUT
11 THERE'S LOTS OF OPPORTUNITIES FOR US TO CONTINUE COLLABORATING
12 WITH ALL 38 DEPARTMENTS. WE ALSO PROVIDE A HOST OF OTHER
13 SUPPORTIVE SERVICES FOR YOUNG ADULTS, EVERYONE WHO'S
14 PARTICIPATING IN ANY OF OUR WORKFORCE PROGRAMS. OBVIOUSLY,
15 EVERYTHING IS NO COST TO THEM. IF YOU'RE IN A TRAINING PROGRAM
16 OR WORK EXPERIENCE, YOU ARE PAID WAGES. THERE'S ALSO
17 OPPORTUNITIES TO ACCESS NO COST TRANSPORTATION, CLOTHING,
18 UNIFORMS, AND UNIQUE OPPORTUNITIES THANKS TO THE AMERICAN
19 RESCUE PLAN FOR FLEXIBLE CASH ASSISTANCE, ESPECIALLY IF YOU'RE
20 IN TRAINING PROGRAMS.

21
22 **SUP. KATHRYN BARGER:** ARE YOU THE LEAD ON ALL THAT? I MEAN, IS
23 YOUR DEPARTMENT THE LEAD ON ALL THAT?

24
25 **KELLY LOBIANCO:** YES.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER:** OKAY, SO HOW ARE YOU AS A DEPARTMENT
3 GETTING THE WORD OUT? BECAUSE I MEAN, IF THAT NUMBER IS 10%,
4 AND WE KNOW, AT LEAST WHEN I TALK TO FOSTER YOUTH, THAT JOB
5 EMPLOYMENT IS CRITICAL TO THEM BECOMING SELF-SUFFICIENT.

6

7 **KELLY LOBIANCO:** YEAH.

8

9 **SUP. KATHRYN BARGER:** HOW ARE YOU MOVING FORWARD KNOWING THAT
10 THAT NUMBER IS LOW, GOING TO ROLL THAT OUT IN A MORE ROBUST
11 WAY TO TRY TO CATCH THE YOUTH, ESPECIALLY IN AREAS WHERE WE
12 KNOW THERE'S A HIGH NEED?

13

14 **KELLY LOBIANCO:** YEAH. OKAY. SO A COUPLE OF THE WAYS THAT
15 WE'RE, SORRY, A COUPLE OF THE WAYS THAT WE ARE OUTREACHING
16 NOW, AND THEN I'LL TALK ABOUT A COUPLE OF OUR FORWARD-LOOKING
17 FOCUS AREAS TO INCREASE THAT NUMBER AND MAKE SURE THAT WE'RE
18 NOT JUST INCREASING THAT NUMBER, BUT BETTER SERVING YOUNG
19 ADULTS AND SUPPORTING THEM IN THEIR BOTH EDUCATION AND
20 ECONOMIC OUTCOMES, BECAUSE THAT'S OUR GOAL HERE AT THE
21 DEPARTMENT OF ECONOMIC OPPORTUNITY. WE WANNA MAKE SURE THAT
22 FOLKS NOT ONLY HAVE ECONOMIC SECURITY BUT ARE MOBILE IN THEIR
23 CAREERS. SO RIGHT NOW, IF YOU GO TO OUR WEBSITE, YOU CAN SEE
24 HOW TO SIGN UP FOR OUR YOUTH AT WORK PROGRAMS, WHETHER YOU'RE
25 A YOUTH YOURSELF, OR WHETHER YOU'RE AN EMPLOYER WHO WANTS TO



THE BOARD OF
SUPERVISORS

1 SERVE AS A HOST SITE. SO, I'M JUST PUTTING THAT OUT THERE FOR
2 FOLKS TO GO TO [OPPORTUNITY.LACOUNTY.GOV](https://opportunity.lacounty.gov) AND SEE THAT. WE
3 SUPPORT OUTREACH THROUGH TRADITIONAL PRESS AND AGREE WITH DR.
4 WONG EXPANDED DIGITAL MEDIA AND SOCIAL MEDIA. WE WORK DIRECTLY
5 WITH YOUTH SERVING AGENCIES, EDUCATIONAL INSTITUTIONS,
6 COMMUNITY-BASED ORGANIZATIONS. WE'RE PART OF THE OPPORTUNITY
7 YOUTH COLLABORATIVE, WHICH HAS SET AN AMBITIOUS GOAL TO REDUCE
8 OPPORTUNITY YOUTH BY 32,000. SO, MAKING SURE WE'RE CONNECTING
9 FOLKS TO WORK OR EDUCATION AND WE'RE A MAJOR PART OF THAT
10 STRATEGIC PLAN AS WELL AS MANY OF MY COLLEAGUES HERE. WE
11 PARTNER WITH VARIOUS COUNTY AGENCIES. IN THE PAST YEAR, WE
12 KNEW WE HAD TO DO MORE TO GET OUT IN THE COMMUNITIES, SO WE
13 HELD OUR FIRST 2 YOUTH AT WORK EXPOS. WE HELD ONE IN THE FIRST
14 DISTRICT IN LA PUENTE AND ONE IN THE ANTELOPE VALLEY IN YOUR
15 DISTRICT, SUPPORTING NEARLY 700 YOUNG ADULTS IN THOSE EVENTS
16 THAT HAD DOZENS OF EMPLOYERS AND PARTNERS. WE WANT TO DO MORE
17 OF THAT. WE'VE CO-LOCATED ALL OF OUR CITY AND COUNTY JOB
18 CENTERS WITH LA USD PEOPLE SERVICES AND ATTENDANCE COUNSELORS,
19 MAKING SURE WE'RE MAKING THAT CONNECTION BETWEEN THE PUBLIC
20 WORKFORCE SYSTEM AND OUR EDUCATIONAL SYSTEM. AND WE ALSO HAVE
21 AN AUTOMATED REFERRAL SYSTEM BETWEEN DCFS AND DEO. IN THE LAST
22 YEAR, WE SAW 878 REFERRALS FROM FOSTER YOUTH TO OUR JOB
23 CENTERS. WE KNOW THAT WE CAN DO BETTER THERE TOO. HOW CAN WE
24 SUPPORT THAT HANDOFF? AND WE'VE TALKED TO YOUR TEAM AND OTHERS
25 ABOUT THAT. AND WE'RE CONTINUING TO TARGET AREAS THAT HAVE A



THE BOARD OF
SUPERVISORS

1 HIGH PROPORTION OF FOSTER YOUTH AND COMMUNITY SERVING
2 ORGANIZATIONS. SO THAT'S WHERE WE ARE AT. IT'S NOT EXPANSIVE.
3 IT'S NOT COMPREHENSIVE, BUT WE'RE GOING TO CONTINUE TO DO MORE
4 AND MORE. SOME OF THE WAYS THAT WE'RE GOING TO EXPAND OUR
5 SUPPORT FOR TRANSITION AGE YOUTH AND FOSTER YOUTH IN THE
6 COMING YEAR ARE, ONE, WE ARE ACTUALLY IN THE PROCESS OF
7 REDESIGNING OUR YOUTH AT WORK PROGRAM BROADLY. WE RECEIVED A
8 GRANT FROM THE HILTON FOUNDATION TO DO THAT. WE ARE BRINGING
9 ON A CONSULTANT TO HELP US FACILITATE THAT EFFORT BECAUSE WE
10 CURRENTLY HAVE RESOURCES TO SERVE ABOUT 10,000 YOUNG ADULTS
11 PER YEAR THROUGH OUR PAID WORK EXPERIENCES AS WELL AS SERVICES
12 THROUGH OUR JOB CENTERS, BUT WE THINK WE CAN DO MORE AND
13 DELIVER DEEPER SERVICES TO YIELD THOSE OUTCOMES THAT WE'RE
14 LOOKING FOR, SO WE'RE EXCITED ABOUT BRINGING FOLKS HERE INTO
15 THAT CONVERSATION AND BRINGING OUR COUNTY COLLEAGUES. WE'LL BE
16 ROLLING OUT THAT NEW DESIGN OF THE PROGRAM IN THE NEXT FISCAL
17 YEAR. AND STARTING ON OCTOBER 1ST IN JUST 2 WEEKS, WE ARE
18 ROLLING OUT OUR NEW AMERICAN JOB CENTERS OF CALIFORNIA
19 CONTRACTS WITH VENDORS. WE WENT THROUGH A MODERNIZATION
20 PROCESS FOR OUR PUBLIC WORKFORCE SYSTEM. AS PART OF THAT, WE
21 CREATED CENTERS OF EXCELLENCE IN EACH OF OUR JOB CENTERS,
22 FOCUSED ON PRIORITY POPULATIONS AND HIGH-GROWTH SECTORS. SO,
23 WE'RE GONNA HAVE A CENTER OF EXCELLENCE, WHICH IS ACTUALLY IN
24 THE ANTELOPE VALLEY. IT'S JV SO CAL AND LOS ANGELES ARE OUR
25 LEAD PROVIDERS THERE THAT ARE GONNA HELP US, ONE, BETTER



THE BOARD OF
SUPERVISORS

1 DELIVER SERVICES FOR YOUNG ADULTS, INCLUDING FOSTER YOUTH AND
2 HELP BUILD THE CAPACITY OF OUR PUBLIC WORKFORCE SYSTEM TO DO
3 THAT. SO, YOU'LL SEE BIG GOALS COMING OUT OF OUR DEPARTMENT
4 FOCUSED ON THIS. WE ALSO WANT TO BUILD ON THE CONNECTIONS WITH
5 OUR COUNTY AGENCY.

6

7 **SUP. KATHRYN BARGER:** HOW LONG HAS THIS PROGRAM BEEN IN PLACE?

8

9 **KELLY LOBIANCO:** THE YOUTH AT WORK PROGRAM FOR A VERY, VERY
10 LONG TIME. IT'S AN ITERATION OF THE SUMMER YOUTH.

11

12 **SUP. KATHRYN BARGER:** WHAT'S TRIGGERING THE I WANT TO VERSUS
13 DOING? I MEAN, I THINK IT'S GREAT YOU'RE BRINGING A CONSULTANT
14 IN, BUT IF IT'S BEEN IN EXISTENCE THAT LONG, I'M JUST CURIOUS
15 TO KNOW WHAT OR WHY IT'S THE ASPIRATION TO VERSUS DOING IT.

16

17 **KELLY LOBIANCO:** YEAH, WELL, 2 THINGS. ONE IS THAT THE
18 DEPARTMENT, WHEN WE WERE CREATED IN JULY 1 OF 2022, JUST AS 2
19 YEARS AGO NOW, WE WERE LOOKING AT ALL OF OUR ASSETS AND OUR
20 PROGRAMS AND SERVICES AND TRYING TO BETTER UNDERSTAND WHAT
21 WORKS AND WHAT DOESN'T WORK. WE KNOW THAT WE WANNA PRIORITIZE
22 YOUTH SERVICES AND THIS IS ONE WHERE WE THINK WE'RE LEAVING
23 OPPORTUNITY ON THE TABLE. SO, WE'VE ALREADY STARTED TO
24 IMPLEMENT WHERE WE CAN, OPERATIONAL FIXES, CONTRACT FIXES.

25



THE BOARD OF
SUPERVISORS

SUP. KATHRYN BARGER: WHAT'S NOT WORKING AND THEN BUILDING UPON
WHAT YOU KNOW NEEDS TO CHANGE AND HOW IT WILL MOVE FORWARD.

KELLY LOBIANCO: YEAH, AND WE DELIVER OUR PROGRAMS THROUGH OUR
OTHER 6 WORKFORCE DEVELOPMENT BOARDS AND OVER 40 AMERICAN JOB
CENTERS OF CALIFORNIA IN THE REGION. WE WANT TO EXPAND, WE
WANT TO REFINE THOSE RELATIONSHIPS, BUT ALSO EXPAND OTHER
COMMUNITY BASED ORGANIZATIONS WHO DIRECTLY WORK WITH YOUTH.
SO, WE'RE ALREADY DOING WHAT WE CAN IN REAL TIME, BUT WE WANNA
MAKE A BIG SPLASH, AND I ALSO THINK THAT WE CAN SERVE MORE
FOLKS. WE ALREADY HAVE AN ADVANTAGE IN LA COUNTY BECAUSE WE
DON'T JUST OFFER SUMMER YOUTH EMPLOYMENT, WE DO YEAR-ROUND,
BUT WE CAN STILL DO BETTER. AND THEN VERY QUICKLY, LAST 2
THINGS. WE CAN SUPPORT BETTER CONNECTIONS WITH OUR COUNTY
AGENCIES TOO AND SUPPORTING JOBS IN THE MENTAL HEALTH AND
HEALTHCARE FIELD. SO, WE HAVE 2 PROGRAMS, BUILDING OFF OF THE
COUNTY-WIDE YOUTH BRIDGES, WHICH I MENTIONED, WHICH IS THOSE
700. WE HAVE THE PREPARING LOS ANGELES COUNTY FOR EMPLOYMENT
PROGRAM PLACE, WHICH SUPPORTS ABOUT HAS SUPPORTED ABOUT 700
INDIVIDUALS IN GETTING COUNTY JOBS IN PREPARING FOR COUNTY
JOBS SINCE IT LAUNCHED RIGHT BEFORE THE PANDEMIC. WE'VE WORKED
WITH MENTAL HEALTH ON A COHORT FOR INTERMEDIATE TYPIST CLERKS
AND COMMUNITY HEALTH WORKERS AND ARE CONTINUING TO WORK WITH
DR. WONG ON THAT. AND WE ALSO HAVE LAUNCHED AN EXPANSION OF
OUR CAREERS FOR A CAUSE PROGRAM FOR SUPPORTIVE INDIVIDUALS



THE BOARD OF
SUPERVISORS

1 WITH LIVED EXPERIENCE INTO SOCIAL SERVICES AND HOMELESS
2 SERVICES. AND WE'RE GOING TO BE WORKING WITH DMH AND SOME OF
3 THE OTHER HEALTH AGENCIES ON SKID ROW AND BEYOND FOR THOSE
4 PEER SPECIALISTS AND MENTAL HEALTH JOBS. BUT A LOT OF THE
5 PROGRAMS THAT YOU MENTIONED HERE, DEO LOOKS FORWARD TO
6 PROMOTING THROUGH OUR SYSTEM AND BETTER CONNECTING WITH IT,
7 INCLUDING THE EXPANSION OF THE PEER SPECIALIST PROGRAM, WHICH
8 IS RUNNING THROUGH THE YOUTH SOURCE CENTERS.

9

10 **SUP. KATHRYN BARGER:** THANK YOU. I'M DONE WITH MY QUESTIONS AND
11 I DO APPRECIATE IT. AND I'M NOT TRYING TO BE HARD. I'M JUST
12 TRYING TO KIND OF CONVEY TO YOU ALL THE SENSE OF URGENCY, BUT
13 ALSO THE SENSE OF EMPOWERING YOU TO BRING IT ACROSS THE FINISH
14 LINE. DON'T WAIT FOR THIS BOARD TO BRING IN MOTIONS, WHICH
15 HAPPENS, BUT IT'S MORE ABOUT JUST THE FINAL PRODUCT, GETTING
16 IT DONE. THANK YOU.

17

18 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR MITCHELL.

19

20 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR, AND
21 I THANK BOTH OF YOU FOR BRINGING THE MOTION TO ALLOW US TO
22 HAVE THIS CONVERSATION. LIKE MY COLLEAGUES HERE, I
23 PARTICIPATED IN THE BREAKFAST THAT WE HOSTED WITH THE MAYOR,
24 WHERE WE HEARD FROM SOME OF THE FOSTER YOUTH WHO ARE ENGAGED
25 IN THE ADVOCACY ORGANIZATION. BUT I ALSO ATTENDED THE



THE BOARD OF
SUPERVISORS

1 LISTENING SESSION AT RIGHT WAY FOUNDATION THAT DR. HUNTER
2 CONVENED. AND THAT SETTING WAS A LITTLE DIFFERENT, BECAUSE
3 HERE, THEY WERE IN THE HALL OF ADMINISTRATION. ALTHOUGH THEY
4 LET US KNOW THE REAL DEAL ABOUT VOUCHERS. THERE, I WAS ON
5 THEIR TURF, PARTNERED WITH RIGHT WAY FOUNDATION, A SENSE OF,
6 IT WAS THEIR TURF. THAT'S WHERE THEY GO TO GET THE SUPPORT.
7 AND SO, THE INTERACTION WAS A LITTLE DIFFERENT AS IT SHOULD
8 HAVE BEEN. AND WHAT I HEARD, WHAT I'M OFTEN REMINDED OF, AS WE
9 ALWAYS TALK ABOUT, PEOPLE WHO HAVE BEEN TOUCHED BY OUR SYSTEMS
10 ARE THE BEST TO TELL US HOW TO IMPROVE OUR SYSTEMS. AND A
11 YOUNG WOMAN TALKED ABOUT WHY CAN'T WE HAVE AN APP? BECAUSE ONE
12 THING THAT EVERYBODY HAS IS A PHONE. AND SHE SAID, WHY CAN'T
13 WE HAVE AN APP WHERE I CAN GO IN AND HELP NAVIGATE FOR MYSELF
14 RESOURCES THAT I NEED ACCESS TO. AND I SAID, YOU ARE RIGHT.
15 THEY HAD LOTS OF FEELINGS AND LOTS OF CONVERSATION ABOUT THEIR
16 EXPERIENCE AND THEIR INTERACTIONS WITH THEIR WORKERS. AND
17 THERE WERE FOLKS THERE FROM DCFS TO HEAR IT DIRECTLY. I WAS
18 GLAD FOR THAT IN ADDITION TO DR. HUNTER. BUT WHAT THAT
19 REMINDED ME OF WAS MY OWN EXPERIENCE MANAGING ONE OF THE
20 LARGEST, THE LARGEST STAGE ONE CONTRACT WITH THE COUNTY WHEN I
21 WAS AT CRYSTAL STAIRS AND MY CONTRACTUAL RESTRICTIONS ON
22 OUTREACH AND THE DEFINITION OF OUTREACH VERSUS ADVERTISING.
23 SO, IF I'M TRYING TO INFORM PARENTS WHO ARE ELIGIBLE FOR
24 CHILDCARE BUT MY CONTRACT LIMITED ME IN TERMS OF HOW THEY
25 DEFINE MY OUTREACH. SO, I WANTED TO DO PAID ADVERTISING WITH



THE BOARD OF
SUPERVISORS

1 ETHNIC RADIO. I WANTED TO DO AN ADVERTISEMENT IN THE MOVIE
2 THEATERS. I WAS TRYING TO, AT THAT TIME, 15, 20 YEARS AGO,
3 THINK CREATIVELY ABOUT SOURCES OF NEWS. AND SO, I AM HOPING
4 THAT WE ARE WORKING SMARTER AND ARE USING SOCIAL MEDIA AND
5 BUYING ADS, WHATEVER YOU DO ON TIKTOK, MAKE THEM, BUY THE AD,
6 I DON'T KNOW WHAT IT IS, CAUSE I'M OLD, BUT THAT WE ARE NOT,
7 WE ARE NO LONGER RESTRICTED IN TERMS OF THIS CONCEPT OF
8 ADVERTISING. WE HAVE TO ADVERTISE THE PROGRAMS WE CREATE FOR
9 PEOPLE TO FIND THEM. AND SO, ADS ON RADIO, USING SOCIAL MEDIA,
10 FINDING INFLUENCERS AND PAYING THEM IF WE HAVE TO, TO TAKE UP
11 THESE ISSUES, TO PROMOTE THE PROGRAMS THAT WE ARE USING A LOT
12 OF RESOURCES, FEDERAL, STATE, AND COUNTY DOLLARS TO CREATE.
13 I'M HOPING THAT WE ARE NOT BEING RESTRICTED BY OLD SCHOOL
14 THINKING ABOUT WHAT ADVERTISING MEANS AND THAT WE'RE USING
15 SOCIAL MEDIA IN EVERY TOOL WE HAVE ACCESS TO AND THAT WE'RE
16 ASKING THESE YOUNG PEOPLE FOR THEIR ID. HER CONCEPT ABOUT A
17 SINGULAR APP SOUNDED LIKE THE ANSWER TO ME. AND SO I'M HOPING
18 THOSE ARE WAYS IN WHICH WE ARE CONSIDERING WAYS IN WHICH WE
19 CAN PROVIDE INFORMATION. AND AN APP NOT TO REPLACE A WORKER,
20 THAT RELATIONSHIP CAN'T BE REPLACED, BUT THOSE PEOPLE SPOKE
21 PRETTY HONESTLY AND DIRECTLY ABOUT THEIR INABILITY TO ACCESS
22 THE NATURE OF THE RELATIONSHIP SOMETIMES WITH THEIR WORKER.
23 AND SO, IF AN APP COULD AUGMENT THAT RELATIONSHIP,
24 PARTICULARLY FOR THE TRANSITION AGE YOUTH, WHO WE THEN LOSE, I
25 THINK IS SOMETHING THAT DCFS, DMH, WE ALL SHOULD CONSIDER.



THE BOARD OF
SUPERVISORS

1

2 **KELLY LOBIANCO:** WE'RE BRINGING ON A YOUTH AT WORK STAFF TO
3 HELP US WITH OUR SOCIAL MEDIA, AND I CAN HELP ANY OF OUR
4 FELLOW DEPARTMENTS WITH THAT TOO.

5

6 **SUP. HOLLY J. MITCHELL:** EXCELLENT. THANK YOU, MADAM CHAIR.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. I JUST WANTED TO ADD 2
9 THINGS. FIRST, IN ADDITION TO PROBATION, I WOULD ALSO ADD, DYD
10 SHOULD BE AT THIS TABLE WITH YOU ALL. IT SOUNDS LIKE YOU HAVE
11 DEDICATED STAFF WHO ARE MEETING REGULARLY WHO ARE CHARGED WITH
12 SORT OF OVERCOMING A LOT OF WHAT SURFACED HERE. BUT I LOVE THE
13 IDEA OF AN APP BECAUSE I DO THINK YOU'RE ABSOLUTELY RIGHT FOR
14 A PLACE FOR OUR YOUNG PEOPLE TO BE ABLE TO GO BECAUSE WHILE
15 THEY ALL HAVE A SOCIAL WORKER, THEY DON'T HAVE THEM 24 HOURS A
16 DAY NECESSARILY. SO THAT WOULD BE A GREAT ASSIST, GREAT
17 SUGGESTION. IN THE MEANTIME, WHERE IS THE, CAN YOU TELL ME THE
18 LIST OF SPECIALIZED SERVICES THAT DMH IS OFFERING TO OUR YOUNG
19 PEOPLE?

20

21 **DR. LISA WONG:** I'M HAPPY TO SUPERVISOR. THIS MAY NOT BE
22 EXHAUSTIVE, BUT I KNOW SOME OF THEM ARE THE SPECIALIZED FOSTER
23 CARE SERVICES THAT ARE CLINICAL SERVICES WRAPAROUND IFCCS
24 WHICH IS INTENSIVE FIELD CAPABLE CHILDREN'S CLINICAL SERVICES,
25 MAT, FAMILY PRESERVATION, THE HOTLINE PROJECT, QI ASSESSMENT



THE BOARD OF
SUPERVISORS

1 TEAM, THE STRTP'S, INTENSIVE SERVICES FOSTER CARE SERVICES,
2 THERAPEUTIC SERVICES FOSTER CARE, CTF AND OTHER BOARD
3 INITIATIVES AND MOTIONS. AND MARY COULD PROBABLY ADD TO MORE.

4

5 **SUP. LINDSEY HORVATH, CHAIR:** AND WHERE CAN YOUNG PEOPLE FIND
6 THOSE SERVICES IF THEY'RE IN NEED OF MENTAL HEALTH SUPPORTS?
7 WHERE CAN THEY GO TO FIND THAT LIST?

8

9 **MARY BARRAZA:** THERE'S A COUPLE PLACES THAT THEY CAN GO. NUMBER
10 1, IT'S ALL LISTED ON OUR WEBSITE AS A PUBLIC FACING WEBSITE.
11 SO, THERE'S A WHOLE SECTION FOR TAY, FOR TRANSITION AGE YOUTH
12 THAT LIST ALL THE DIFFERENT SERVICES AVAILABLE. THEY CAN ALSO
13 GO INTO THE CLINICS AND GET INFORMATION ABOUT WHAT SERVICES
14 ARE AVAILABLE. WE HAVE A TAY WHICH IS A TRANSITION AGE YOUTH
15 NAVIGATION TEAM THAT ALSO PROVIDES INFORMATION, OUTREACH,
16 ENGAGEMENT IN THE COMMUNITY.

17

18 **DR. LISA WONG:** INCLUDING THE DROP-IN CENTER.

19

20 **MARY BARRAZA:** AND THE DROP-IN CENTERS ARE PROBABLY ONE OF THE
21 BEST PLACES FOR YOUTH WHEN THEY ARE IN NEED WHATEVER THE NEED
22 MAY BE MAYBE THEY'RE IN NEED OF A HOT MEAL MAYBE THEY'RE IN
23 NEED OF I DON'T HAVE A PLACE TO GO AND I DON'T WANT TO BE ON
24 THE STREET THAT'S ONE OF THE BEST PLACES FOR YOUTH TO BE ABLE
25 TO GET CONNECTED WITH ANY SERVICE THAT IS AVAILABLE WITHIN THE



THE BOARD OF
SUPERVISORS

1 COUNTY FOR TRANSITION AGE YOUTH, PARTICULARLY FORMER FOSTER
2 YOUTH.

3
4 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. SO, AND ARE ALL OF THOSE
5 PROGRAMS FULL WITH WAITING LISTS?

6
7 **MARY BARRAZA:** THERE'S NO WAITING LIST. IT'S A DROP-IN CENTER,
8 SO THEY CAN COME IN AT ANY TIME. DMH PROVIDES THE FUNDING FOR
9 AFTER HOURS. SO, THEY'RE AVAILABLE IN THE EVENINGS AND THEY'RE
10 ALSO AVAILABLE ON THE WEEKENDS.

11
12 **SUP. LINDSEY HORVATH, CHAIR:** I'M TALKING ABOUT THE LIST THAT
13 DR. WONG JUST MENTIONED.

14
15 **DR. LISA WONG:** SO, ALL OF THOSE SERVICES, ARE THEY ALL FULL OR
16 ARE THERE VACANCIES? THERE ARE VACANCIES. I THINK SOME OF
17 THEM, SOME OF THE CLINICAL PROGRAMS, DEPENDING ON WHAT TYPE OF
18 CLINICAL SERVICE THERE, YOU KNOW, COULD BE A DELAY IN LIKE
19 WHEN THEY CAN DO AN INTAKE. BUT FOR THE MOST PART, THERE IS NO
20 WAIT LIST FOR THEM.

21
22 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. JUST MAKING SURE TOO THAT
23 THERE ISN'T A LIMITED NUMBER OF SPACES AND WE'RE ALREADY
24 TAPPED OUT, BUT WE'RE PROVIDING IT. SO, YOU KNOW, I WANT TO
25 KIND OF GET A SENSE OF THAT TOO.



THE BOARD OF
SUPERVISORS

1

2 **DR. LISA WONG:** WE TRY NOT TO PUSH ANYTHING OUT THERE IF IT'S
3 LIKE TOO FULL, YOU KNOW, BECAUSE THE LAST THING WE NEED IS TO
4 LOSE LIKE THE TRUST OF SOMEBODY TO LOOK FOR A SERVICE AND THEY
5 CAN'T ACTUALLY GET IT. BUT I THINK WE'RE ALSO TRYING TO
6 UTILIZE, WE HAVE A VERY SUCCESSFUL CAMPAIGN FOR RECRUITING FOR
7 STAFFING CALLED DO-WORTHWHILE-WORK.COM. SO, WE'RE KIND OF
8 TRYING TO TAKE THAT IDEA AND APPLY IT TO OTHER AREAS TOO, SO
9 THAT IT'S A SINGLE QR CODE. IT'S A SINGLE PLACE PEOPLE CAN GO
10 TO GET A LOT OF INFORMATION, REALLY LIKE GOOD GRAPHICS, THINGS
11 THAT APPEAL TO PEOPLE, REALLY PUSH DOWN SOCIAL MEDIA. WE'RE
12 DOING IT FOR HOLLYWOOD 2.0. SO, I THINK IT WOULD BE WONDERFUL
13 TO APPLY THIS TO OUR FOSTER YOUTH POPULATION TOO, TO HAVE THIS
14 KIND OF CAMPAIGN SPECIFICALLY AIMED AT CONNECTING THEM WITH
15 THE ARRAY OF SERVICES THAT MIGHT BE AVAILABLE TO THEM.

16

17 **SUP. LINDSEY HORVATH, CHAIR:** YEAH, I THINK A FUTURE REPORT,
18 AND THIS IS LESSON LEARNED FOR ME TO BE MORE SPECIFIC IN
19 ASKING FOR THOSE DATA POINTS, BECAUSE I THINK IF HAD WE
20 STARTED THERE KNOWING WHERE AVAILABILITY IS, EVEN JUST THAT
21 REPORT COULD BE HANDED TO SOMEONE TO SAY, HERE'S HOW MANY BEDS
22 ARE AVAILABLE, HERE'S HOW MANY YOUTH WE'RE CURRENTLY SERVING,
23 WHO YOU MIGHT BE ABLE TO REACH OUT TO THEM AND GET A STORY
24 FROM THEM. I THINK THAT WOULD ALSO BE HELPFUL FOR A FUTURE
25 VERSION OF THIS REPORT. BUT THANK YOU VERY MUCH FOR BEING HERE



THE BOARD OF
SUPERVISORS

1 AND FOR ALL THAT YOU SHARED. AND THANK YOU SUPERVISOR BERGER
2 FOR BRINGING THIS FORWARD. SEEING NO ONE ELSE IN QUEUE,
3 EXECUTIVE OFFICER, PLEASE CALL THE MEMBERS OF THE PUBLIC WHO
4 HAVE SIGNED UP TO SPEAK ON THIS ITEM.

5

6 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS, PLEASE COME
7 FORWARD AND STAFF WILL ASSIST YOU. DAVON WILLIAMS, DR.
8 KRIDIKEL TRUTHBEY. AS A FINAL REMINDER FOR PARTICIPANTS ON THE
9 TELEPHONE, IF YOU WOULD LIKE TO ADDRESS ITEM 9, IF YOU HAVE
10 NOT ALREADY DONE SO, PLEASE PRESS 1 THEN 0 NOW TO BE PLACED IN
11 THE SPEAKING QUEUE. MODERATOR, MAY WE HAVE THE FIRST REMOTE
12 SPEAKER, PLEASE?

13

14 **MODERATOR:** OUR FIRST PARTICIPANT IS ERIC PREVIN. YOUR LINE IS
15 OPEN. IF YOU'RE MUTED, PLEASE UNMUTE AND SPEAK DIRECTLY INTO
16 YOUR PHONE. YOU MAY BEGIN.

17

18 **SPEAKER:** THANK YOU, WHAT A MIRACLE. I DID EXACTLY AS I DID
19 BEFORE THANK YOU. YOU KNOW I'M GLAD I'M GLAD THAT THERE'S NOT
20 A WAIT LIST AND I'M GLAD THAT YOU KNOW WE ASKED SOME QUESTIONS
21 ABOUT HOW THESE SERVICES ARE BEING PROVIDED TO THE TAY. IT'S A
22 VERY HARD, HARD STORY AND I HEARD VERY CLEARLY THAT YOU KNOW
23 THE DREAM IS TO OWN THE PROPERTIES AND CAN STICK THE PEOPLE IN
24 IT AND NOT HAVE TO DEAL WITH THE [EXPLETIVE] VOUCHERS WHICH
25 MAKES A LOT OF SENSE, BUT GOOD LUCK. WHERE ARE WE GONNA GET



THE BOARD OF
SUPERVISORS

1 THE MONEY? YOU'RE LIKE THE ZERO COST BULK UP ON THE
2 SUPERVISORS PLAN. COME ON AND ALSO, I'M JUST WONDERING WHY WE
3 DIDN'T ASK ABOUT THE FOSTER FAMILY AGENCIES WHO NONPROFIT
4 PLACES ARE HAVING A HARD TIME GETTING INSURANCE BECAUSE THE
5 MAIN COMPANY THAT PROVIDED IT IS NOT DOING IT ANYMORE WHAT ARE
6 WE GONNA DO TO KEEP THE FFA'S AFLOAT I MEAN IT'S JUST BEEN
7 DISCUSSED BY THE SUPERVISORS? DO THEY HAVE ANY REPORT STAFF
8 RUSHES OFF TO GET LUNCH? DO WE HAVE A STRATEGY IN PLACE? UH-
9 HUH.

10

11 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER, PLEASE.

12

13 **MODERATOR:** OUR NEXT PARTICIPANT IS SALAM ALEM. YOUR LINE IS
14 OPEN. IF YOU'RE MUTED, PLEASE SPEAK DIRECTLY INTO YOUR PHONE.
15 YOU MAY BEGIN.

16

17 **SPEAKER:** HI, MY NAME IS SALAM ALEM. REGARDING HOUSING IN THE
18 HOMELESSNESS AND DMH, WE ARE GOING THROUGH THE PROBLEM AS
19 SUPERVISOR HOLLY MITCHELL IS AWARE OF IT. I DON'T KNOW HOW
20 MUCH SHE'S AWARE OF IT, BUT HER OFFICE STAFF IS AWARE OF IT
21 DEFINITELY AND SOME OF YOU. UNLESS YOU WORK DEFINITELY WITH
22 VICTIMS LIKE US AND LIKE MY DAUGHTER, YOU WILL NEVER SOLVE IT.
23 I TOLD YOU IN THE PAST, YOU WILL NEVER ADDRESS THIS ISSUE.
24 NEVER. DON'T THINK THAT YOU HAVE THAT POWER TO ADDRESS THIS
25 ISSUE. THERE IS A SYSTEM DISCONNECTION. THERE IS A SERIOUS



THE BOARD OF
SUPERVISORS

1 CONFLICT OF INTEREST THAT EXISTS WITH THE DEPARTMENT OF MENTAL
2 HEALTH THAT THEY HAVE TOO MUCH POWER. NOW I'M FINDING OUT ALSO
3 THE SHERIFF IS ON IT. YOU GUYS NEED TO INITIATE INVESTIGATION
4 RIGHT AWAY ASAP. THE FEDS NEED TO COME AND INVESTIGATE --

5

6 **EXECUTIVE OFFICER:** THANK YOU, YOUR TIME HAS EXPIRED. NEXT
7 SPEAKER, PLEASE.

8

9 **MODERATOR:** MADAM CHAIR, THERE ARE NO ADDITIONAL REMOTE
10 SPEAKERS IN QUEUE TO ADDRESS THE BOARD.

11

12 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, ARE THERE SPEAKERS IN
13 PERSON? OKAY, ONE MORE.

14

15 **SPEAKER:** YES. ALL RIGHT, SO I DID APPRECIATE ALL OF THE
16 MEMBERS THAT WERE HERE TODAY, BUT AS A CONSTITUENT, AS A
17 SERVICE PROVIDER IN DISTRICT 2, I'M GLAD TO SEE THAT THERE IS
18 A NEED TO STREAMLINE, ESPECIALLY DCFS, DMH, BUT AGAIN, THE
19 DROP-IN CENTERS, THE RESOURCES FOR THE YOUTH ARE NOT THERE. AS
20 WE SAY, THERE IS A \$48,000,000,000 BUDGET, AND IF WE ARE
21 APPLYING FOR RFPS, IF WE WE'RE SUBMITTING NOFAS, ALL THIS RED
22 TAPE AND DELAY AND DENIAL AND 6 MONTHS TO A YEAR TO GET A
23 RESPONSE AND AWARD, IT AFFECTS HOW WE SERVICE THE COMMUNITY.
24 AND OUR YOUNG PEOPLE, ESPECIALLY HIGH RATES OF SUICIDE, THEY
25 CAN'T WAIT. SO, I DO THANK YOU GUYS FOR TAKING THE STEP IN THE



THE BOARD OF
SUPERVISORS

1 RIGHT DIRECTION, BUT THERE NEEDS TO BE SOME REAL FOLLOW
2 THROUGH ON WHAT WAS PRESENTED TODAY. SO, I DO URGE YOU AND I
3 AGAIN THANK YOU FOR TAKING THE STEP IN THE RIGHT DIRECTION.

4
5 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

6
7 **MODERATOR:** NO OTHER SPEAKERS. WITH THAT, THIS REPORT IS
8 RECEIVED AND FILED. HEARING NO OBJECTIONS, THAT WILL BE THE
9 ORDER. WE'LL NOW MOVE ON TO SET MATTER 1, REPORT ON COUNTY'S
10 IMPLEMENTATION OF THE PEOPLE EXPERIENCING HOMELESSNESS
11 MISSIONS. FOR MEMBERS OF THE PUBLIC ON THE TELEPHONE, PLEASE
12 PRESS 1 THEN 0 NOW TO COMMENT ON THIS ITEM. CHERI TODOROFF,
13 EXECUTIVE DIRECTOR OF THE HOMELESS INITIATIVE, CHIEF EXECUTIVE
14 OFFICE. DR. LISA WONG, DIRECTOR OF MENTAL HEALTH, AND DR. GARY
15 TSAI, BUREAU DIRECTOR, SUBSTANCE ABUSE PREVENTION AND CONTROL,
16 DEPARTMENT OF PUBLIC HEALTH, WILL MAKE A PRESENTATION.
17 WELCOME.

18
19 **CHERI TODOROFF:** THANK YOU AND GOOD MORNING. I'M CHERI
20 TODOROFF, THE DIRECTOR OF THE HOMELESS INITIATIVE. I AM VERY
21 HAPPY TO BE JOINED TODAY BY DR. GARY TSAI AND DR. LISA WONG.
22 WE WILL BE TALKING TODAY ABOUT THE HOMELESS EMERGENCY
23 DECLARATION, SPECIFICALLY WITH A FOCUS ON MISSION NUMBER 3,
24 WHICH IS MENTAL HEALTH AND SUBSTANCE USE DISORDER SERVICES.
25 AND I AM GOING TO CHECK AND SEE WHO HAS OUR CLICKER.



THE BOARD OF
SUPERVISORS

1
2 **SUP. LINDSEY HORVATH, CHAIR:** YOU CAN JUST SAY NEXT SLIDE.

3
4 **CHERI TODOROFF:** WE WILL DO THAT. WE CAN GO TO THE NEXT SLIDE
5 AND WE CAN START WITH DR. TSAI.

6
7 **DR. GARY TSAI:** HELLO EVERYONE. I'M DR. GARY TSAI. SO, I'M
8 GOING TO FOCUS ON THE STRATEGIES THAT WE'VE IMPLEMENTED TO
9 ADDRESS PEOPLE EXPERIENCING HOMELESSNESS WITH SUBSTANCE USE
10 DISORDERS. STARTING OFF WITH THE IMPACT OF THE HOMELESS
11 EMERGENCY DECLARATION, WHICH HAS BEEN SIGNIFICANT. AS WE KNOW,
12 THE PACE OF NEW INITIATIVES, NEW PRIORITIES, LEGISLATION AND
13 WORK HAS CONSISTENTLY OUTPACED THE TIMING OF BEING ABLE TO
14 BRING IN STAFF AND SUPPORT OR CONTRACTS TO HELP EXECUTE THOSE
15 SERVICES OR PROCURE NECESSARY MATERIALS OR SERVICES. AND SO,
16 BECAUSE OF THIS, THE HOMELESS FLEXIBILITIES HAVE BEEN
17 ESSENTIAL TO ALLOW SAPC TO MORE QUICKLY BRING IN ESSENTIAL
18 STAFF. THIS IS TO SUPPORT NEW INITIATIVES AROUND HOMELESSNESS,
19 AROUND CLAIM, AROUND SENATE BILL 43, PAYMENT REFORM, OPIOID
20 SETTLEMENT, ET CETERA. IT'S ALLOWED US TO BE ABLE TO ESTABLISH
21 CONTRACTS MORE QUICKLY VIA TRUNCATED TIMELINES TO EXPAND
22 NEEDED SERVICES IN A MORE EXPEDITED WAY. IT'S ALSO ALLOWED US
23 TO FAST TRACK PROCUREMENT OF SUPPLIES, SUCH AS OVERDOSE
24 PREVENTION KITS TO MINIMIZE OVERDOSE DEATHS. EACH OF THESE
25 AREAS HAVE BEEN EXTRAORDINARILY HELPFUL FOR US TO BETTER



THE BOARD OF
SUPERVISORS

1 ADDRESS HOMELESSNESS, FOR US TO ACHIEVE THE PLATEAUING OF
2 OVERDOSE DEATHS THAT WE'VE SEEN AS OF 2023. AND THE TIME
3 THAT'S BEEN SAVED HAS BEEN SEVERAL MONTHS IN TERMS OF EACH OF
4 THESE PROCESSES. AND SO JUST WANNA HIGHLIGHT THAT THIS HAS
5 BEEN EXTRAORDINARILY HELPFUL TO GET A LITTLE BIT MORE DETAILED
6 WITH RESPECT TO HIRING. THE EXAMINATIONS UNDER THE HOMELESS
7 EMERGENCY DECLARATION HAVE ALLOWED SAPC TO OPEN 13 EXAMS.
8 OTHER AREAS OF PUBLIC HEALTH HAVE OPENED 4 EXAMS. SAPC HAS
9 HIRED 37 CANDIDATES THROUGH THIS PROCESS. OTHER AREAS OF THE
10 DEPARTMENT HAVE HIRED 23 ADDITIONAL CANDIDATES TO SUPPORT THIS
11 WORK. OPAS OR ORDINANCE POSITION AUTHORITIES TO SUPPORT
12 EXPEDITED HIRING HAVE ALSO NUMBERED OVER 32 ITEMS. FROM A
13 CONTRACTING PERSPECTIVE, WE'VE EXECUTED 5 NEW HARM REDUCTION
14 CONTRACTS AS WE EXPAND, AS WE CONTINUE TO EXPAND HARM
15 REDUCTION SERVICES. WE'VE ALSO EXECUTED 3 OPIOID SETTLEMENT
16 RELATED CONTRACTS AS WELL AS MAKING 9 CONTRACT AMENDMENTS WITH
17 RESPECT TO HARM REDUCTION, AS WELL AS JUVENILE JUSTICE, SUD
18 TREATMENT SERVICES. WITH RESPECT TO PROCUREMENT, WE'VE BEEN
19 ABLE TO PROCURE A SUBSTANCE USE ORDER NETWORK LEARNING
20 PLATFORM THAT WE'RE USING TO HELP US TRAIN OUR CONTRACTED
21 PROVIDERS. AND SO, THIS IS DIFFERENT THAN THE COUNTY LEARNING
22 MANAGEMENT SYSTEMS. AND SO, THIS ALLOWS US TO BETTER TRAIN OUR
23 CONTRACTED WORKFORCE, GIVEN THAT SAPC CONTRACTS OUT THE
24 ENTIRETY OF OUR SERVICES. IT'S ALSO ALLOWED US TO PROCURE
25 25,000 OVERDOSE PREVENTION KITS. AND SO, I KNOW OFTENTIMES WE



THE BOARD OF
SUPERVISORS

1 RECEIVE THE QUESTION ABOUT, YOU KNOW, HOW THE BOARD CAN
2 SUPPORT. I THINK THESE EMERGENCY DECLARATIONS HAVE BEEN
3 HELPFUL, AS I'VE INDICATED. WE DO THINK THAT CONSIDERATION FOR
4 MAKING THESE FLEXIBILITIES PERMANENT IS SOMETHING THAT WOULD
5 BE HELPFUL TO CONSIDER MOVING FORWARD. AND THEN SHIFTING OVER
6 TO OUR STRATEGIES FOR ADDRESSING PEOPLE EXPERIENCING
7 HOMELESSNESS. IF WE THINK ABOUT PEOPLE WITH SUBSTANCE USE
8 DISORDERS, WE CAN BROADLY CLASSIFY THEM IN 3 DIFFERENT GROUPS.
9 ONE GROUP, WHICH IS IN THE GREEN SMALL CIRCLE, ARE THOSE WHO
10 ARE ACTUALLY ACTIVELY SEEKING OUT SUBSTANCE USE SERVICES. THEN
11 IN THE BLUE, SLIGHTLY LARGER CIRCLE, WE HAVE THOSE WHO ARE
12 INTERESTED IN SERVICES, BUT NOT ACTIVELY SEEKING THEM OUT. BY
13 FAR THE BIGGEST GROUP, AS YOU CAN SEE, IS THOSE IN THE ORANGE
14 CIRCLE. AND THESE ARE INDIVIDUALS WHO ARE NOT INTERESTED IN
15 SERVICES. AND SO SAPC HAS BEEN VERY DELIBERATE ABOUT WANTING
16 TO FOCUS ON ALL 3 OF THESE CIRCLES, WITH THE ORANGE CIRCLE
17 BEING THE GROUP THAT OFTENTIMES IS OVERLOOKED. AND SO THINGS
18 LIKE THE REACHING IN 95% INITIATIVE THAT THE BOARD HAS
19 SUPPORTED HELP US TO ENSURE THAT WE'RE LIFTING UP THIS GROUP,
20 CREATING SERVICES THAT CAN ACTIVELY ENGAGE ALL POPULATIONS WHO
21 NEED SUD SERVICES, INCLUSIVE OF THE BLUE AND THE ORANGE GROUPS
22 HERE. IT ALSO HIGHLIGHTS OUR INVESTMENTS IN THE CONTINUUM OF
23 SUBSTANCE USE SERVICES, FROM PREVENTION TO HARM REDUCTION
24 SERVICES, TO TREATMENT AND RECOVERY SERVICES, AND THEN LASTLY
25 DATA SURVEILLANCE. AND THE PROPORTION OF PEOPLE WITH SUBSTANCE



THE BOARD OF
SUPERVISORS

1 USE DISORDERS WHO ARE NOT INTERESTED IN SERVICES HIGHLIGHTS
2 THE CRITICALITY OF OUR HARM REDUCTION SERVICES INDICATED HERE
3 IN YELLOW. AS WE KNOW, THESE ARE LOW THRESHOLD SERVICES PROVEN
4 TO REDUCE MORBIDITY AND MORTALITY, REDUCE OVERDOSES, HELP
5 ENSURE CONNECTIONS TO NEEDED PHYSICAL HEALTH, MENTAL HEALTH,
6 AS WELL AS SUBSTANCE USE TREATMENT SERVICES. AND SO, THIS IS
7 AN INCREDIBLY IMPORTANT SERVICE FOR US TO BETTER ENGAGE THOSE
8 WHO ARE NOT CURRENTLY INTERESTED IN TREATMENT SERVICES, BUT
9 WHO MAY BE INTERESTED IN OTHER TYPES OF BENEFICIAL SERVICES.
10 WE ALSO THINK A LOT ABOUT OPTIMIZING THE MATCHING OF OUR
11 RESOURCES TO COMMUNITY NEED. AND SO HERE WE THINK ALONG THE
12 LINES OF BREAKING UP PEOPLE EXPERIENCING HOMELESSNESS INTO 3
13 DIFFERENT GROUPS WITH RESPECT TO HOW WE CAN BEST SERVE THOSE
14 GROUPS. ONE GROUP ON THE LEFT ARE PEH WHO WILL OR CAN ENGAGE
15 IN BRICK AND MORTAR SITES BECAUSE THEY'RE INTERESTED IN
16 SERVICES. AND WHEN THIS IS POSSIBLE, THERE ARE BENEFITS TO
17 THIS IN TERMS OF OPTIMIZING CARE QUALITY, BECAUSE OFTENTIMES,
18 YOU KNOW, SUBSTANCE USE SERVICES ARE SENSITIVE. PEOPLE PREFER
19 HAVING A QUIET SPACE TO DISCUSS THEIR, WHATEVER THEY'RE GOING
20 THROUGH IN THEIR PRIOR EXPERIENCES. IT ALSO HELPS TO IMPROVE
21 EFFICIENCIES, WHICH ULTIMATELY ENABLES US TO DELIVER MORE
22 SERVICES TO MORE PEOPLE MORE QUICKLY. THE MIDDLE GROUP, WHICH
23 ARE PEH WHO ARE NOT WILLING OR ABLE TO ENGAGE AT BRICK AND
24 MORTAR SITES BUT WOULD BE WILLING TO ACCEPT FIELD-BASED
25 TREATMENT SERVICES, THIS IS A GROUP THAT'S INCREDIBLY



THE BOARD OF
SUPERVISORS

1 IMPORTANT TO ENGAGE BECAUSE THERE'S AN OPENNESS THERE. AND
2 THIS IS THE REASON WHY WE INVEST AND HAVE GROWN FIELD-BASED
3 SERVICES. THIS IS THE PROVISION OF SUBSTANCE USE TREATMENT FOR
4 THOSE WHO OTHERWISE WOULD NOT ENGAGE IN BRICK AND MORTAR SITES
5 BUT WOULD ENGAGE OUT IN THE FIELD. AND THEN THE LAST GROUP ON
6 THE RIGHT ARE PEOPLE EXPERIENCING HOMELESSNESS WHO ARE NOT
7 ABLE OR WILLING TO ENGAGE IN ANY SERVICE BUT WOULD BENEFIT
8 FROM OUTREACH TO BUILD BRIDGES, RELATIONSHIPS, TRUST, ET
9 CETERA, ALL THE THINGS THAT WE WOULD NEED IN ORDER FOR US TO
10 MOVE THEM TO THE CATEGORIES ON THE LEFT. AND SO, THESE ARE THE
11 BENEFITS OF PROVIDING OUTREACH SERVICES WITH RESPECT TO
12 ENGAGING THOSE WHO OTHERWISE ARE CHALLENGING TO ENGAGE, AND
13 THEN PERFORMING OUTREACH, REALLY TO BUILD THOSE RELATIONSHIPS
14 AND THERAPEUTIC ALLIANCES. AND SO BRIEFLY, WE'VE SIGNIFICANTLY
15 EXPANDED ALONG ALL 3 OF THESE FRONTS WITH RESPECT TO BRICK AND
16 MORTAR SITES. THE SERVICE COMPONENTS THAT ARE OFFERED IN BRICK
17 AND MORTAR SITES ARE THE MOST COMPREHENSIVE WITH RESPECT TO
18 INDIVIDUAL AND GROUP COUNSELING, MEDICATIONS FOR ADDICTION
19 TREATMENT, CARE COORDINATION, FAMILY THERAPY, AS WELL AS OTHER
20 HIGHER LEVELS OF CARE LIKE WITHDRAWAL MANAGEMENT, RESIDENTIAL
21 CARE, INPATIENT, HOSPITAL-BASED CARE, ET CETERA. AND YOU CAN
22 SEE, AND WE'VE TALKED ABOUT BEFORE, HOW WE'VE EXPANDED OUR
23 DRUG MEDI-CAL SUBSTANCE USE TREATMENT SERVICES BY OVER 275%
24 SINCE 2017 WHEN WE LAUNCHED THE DRUG MEDI-CAL WAIVER.
25 RESIDENTIAL BEDS HAVE INCREASED BY 200%, OUTPATIENT SERVICES



THE BOARD OF
SUPERVISORS

1 BY 50%, AND RECOVERY BRIDGE HOUSING BY 700%. SO SIGNIFICANT
2 EXPANSIONS WITH RESPECT TO BRICK AND MORTAR SITES. WE'VE ALSO
3 EXPANDED FIELD-BASED SITES. AND SO, THESE ARE DRUG MEDI-CAL
4 REIMBURSABLE FIELD-BASED TREATMENT SERVICES THAT ARE PROVIDED
5 IN NON-TRADITIONAL SETTINGS. THESE COULD BE SHELTERS, INTERIM
6 OR PERMANENT HOUSING SITES, ENCAMPMENTS, ET CETERA. THE
7 SERVICE COMPONENTS ARE A BIT MORE LIMITED JUST BECAUSE OF THE
8 SETTING, ESSENTIALLY, WHERE THESE SERVICES ARE PROVIDED, BUT
9 INDIVIDUAL COUNSELING, CARE COORDINATION, AND MAT ARE PROVIDED
10 VIA FIELD-BASED SERVICES. THERE ARE ALSO CONSIDERATIONS SUCH
11 AS HOW DO WE SCALE FIELD-BASED SERVICES GIVEN STAFFING
12 SHORTAGES AND COST OF VOLUME CONSIDERATIONS WITH RESPECT TO
13 THE EFFICIENCY OF THESE SERVICES, BUT THEY SERVE AN IMPORTANT
14 ROLE IN US ENGAGING THAT MIDDLE GROUP OF PEOPLE EXPERIENCING
15 HOMELESSNESS THAT WAS MENTIONED IN THE PRIOR SLIDE. THE TABLE
16 AT THE BOTTOM HERE JUST HIGHLIGHTS HOW WE'VE GROWN YEAR OVER
17 YEAR OVER THE PAST 2 FISCAL YEARS, GROWING OVER 150% DURING
18 THAT TIME WITH RESPECT TO THE NUMBER OF FIELD-BASED SERVICE
19 SITES. AND THEN LASTLY, WE'VE ALSO EXPANDED OUTREACH AND HARM
20 REDUCTION SERVICES. THESE SERVICES INCLUDE OUTREACH
21 ENGAGEMENT, SUBSTANCE USE EDUCATION, LINKAGE TO NEEDED
22 PHYSICAL HEALTH, MENTAL HEALTH, SUBSTANCE USE SERVICES, SOCIAL
23 SERVICES, AS WELL AS NAVIGATION AND HARM REDUCTION SUPPLIES.
24 THESE ARE PROVIDED IN VARIOUS SETTINGS, INCLUSIVE OF INTERIM
25 HOUSING, ENCAMPMENTS, COURTS, URGENT CARE CENTERS, ET CETERA.



THE BOARD OF
SUPERVISORS

1 THEY'RE COMMONLY KNOWN AS OUR CLIENT ENGAGEMENT AND NAVIGATION
2 SERVICES, OR CENS. WE DID START BUILDING MEDI-CAL AS OF LAST
3 YEAR AS A MECHANISM TO ALLOW US TO CONTINUE TO EXPAND WITHOUT
4 ANY ADDITIONAL FUNDING. AND YOU CAN SEE HERE OVER THE PAST 2
5 FISCAL YEARS, WE'VE EXPANDED THE NUMBER OF CENS SITES BY
6 ALMOST 160% AND ARE ON THE PATH TO CONTINUING TO GROW THOSE
7 NUMBERS OF SITES WHILE LEVERAGING MEDI-CAL TO THE FULLEST
8 EXTENT POSSIBLE SO THAT WE CAN GROW IN A FISCALLY SUSTAINABLE
9 WAY. AND THEN WITH RESPECT TO HARM REDUCTION SERVICES, WHICH
10 ALSO ENGAGE IN OUTREACH SERVICES, THESE ARE PROVIDED IN BOTH
11 BRICK AND MORTAR AS WELL AS STREET BASED SETTINGS. WE'VE
12 EXPANDED HARM REDUCTION SERVICES BY OVER 500% OVER THE PAST 3
13 YEARS. AND ALSO, JUST WANTED TO HIGHLIGHT WITH RESPECT TO THE
14 CONTINUUM OF SERVICES, WE'VE ALSO EXPANDED SUBSTANCE USE
15 PREVENTION SERVICES BY OVER 260% DURING THAT SAME TIMEFRAME.
16 AND SO THESE ARE EXPANSIONS IN PREVENTION, HARM REDUCTION, AS
17 WELL AS TREATMENT. LOOKING AHEAD WITH RESPECT TO BRICK AND
18 MORTAR SITES, WE DO ENVISION ONGOING GROWTH. WE PROJECT
19 APPROXIMATELY 50% EXPANSION OF BRICK AND MORTAR SITES OVER THE
20 NEXT 2 FISCAL YEARS. THERE ARE VARIOUS OPPORTUNITIES TO HELP
21 SUPPORT THIS, SUCH AS THE BEHAVIORAL HEALTH CONTINUUM
22 INFRASTRUCTURE PROGRAM AND OTHER FUNDING THAT'S COMING DOWN TO
23 HELP SUPPORT THIS GROWTH. FIELD-BASED SITES, WE PROJECT A 30%
24 TO 40% INCREASE OVER THE NEXT 2 FISCAL YEARS. SIMILARLY, WE
25 PROJECT A 40% TO 50% EXPANSION OF OUTREACH AND ENGAGEMENT



THE BOARD OF
SUPERVISORS

1 SERVICES THROUGH CENS OR HARM REDUCTION SERVICES OVER THE NEXT
2 2 FISCAL YEARS. AND SO, AGAIN, YEAR OVER YEAR ANTICIPATED
3 GROWTH. AND THEN LASTLY, JUST TO HIGHLIGHT THAT IN TERMS OF
4 OVERLAP WITH OTHER COUNTY SERVICES, THIS IS JUST WITH RESPECT
5 TO SERVICES FUNDED THROUGH THE SPECIALTY SUBSTANCE USE SYSTEM.
6 AND SO, ALL OF THE ADDITIONAL WORK HAPPENING THROUGH CEOHI AS
7 WELL AS DMH AND OTHER PARTNERS IS ON TOP OF THIS. AND SO, WITH
8 THAT, I WILL HAND IT OFF TO DR. WONG.

9

10 **DR. LISA WONG:** THANK YOU, DR. TSAI. LET ME JUST START OFF BY
11 PREFACING THAT THIS IS NOT AN EXHAUSTIVE LIST, OF COURSE, OF
12 THE DIFFERENT KINDS OF HOMELESS INTERVENTIONS WE HAVE GOING
13 ON, BUT IT REALLY IS FOCUSED ON LEVERAGING THE EMERGENCY
14 DECLARATION AND THE IMPACT THAT THAT HAS HAD. OKAY, NEXT
15 SLIDE, PLEASE. OH, THAT WOULD BE ME. OKAY. SO, FIRST, OUR USE
16 OF THE DELEGATED AUTHORITIES FOR HOMELESS SERVICES AND HOUSING
17 PROGRAMS, WE WERE ABLE TO DO A LOT OF SOLE SOURCE CONTRACTS
18 AND SOME EXAMPLES OF THESE ARE THE BEHAVIORAL HEALTH BRIDGE
19 HOUSING, WHICH WE CONTRACTED 2 CONSULTANTS TO SUPPORT EARLY
20 IMPLEMENTATION. WE'VE CONTRACTED WITH BRILLIANT CORNERS TO
21 ADMINISTER THE BHBH PROGRAM AND DMH'S CURRENT INTERIM HOUSING
22 PORTFOLIO. THEN FOR HOLLYWOOD 2.0, THIS HAS BEEN VERY HELPFUL
23 IN HELPING US MOVE CONTRACTS FORWARD. WE HAD THE FOUNTAIN
24 HOUSE CLUBHOUSE PROGRAM CONTRACT, THE A NEW DAWN, THE HIGHLY
25 ENRICHED RESIDENTIAL CARE SERVICES, AND RAND AS AN EVALUATOR.



THE BOARD OF
SUPERVISORS

1 AND THEN FOR INTERIM HOUSING OUTREACH PROGRAM, OUR IHOP, WE
2 HAVE THE REGENTS OF CALIFORNIA, REGENTS OF CALIFORNIA, LOS
3 ANGELES, CALIFORNIA POLICY LAB EVALUATOR. THEN FOR HIRING, WE
4 HAVE EMERGENCY APPOINTMENTS JUST BETWEEN JANUARY 1, 2023 AND
5 AUGUST 15TH OF THIS YEAR, WE HAD APPROVED ORDINANCE POSITION
6 AUTHORITY OR OPAS 290. WE HAD 503 DMH HIRED AND PROMOTED. AND
7 THAT INCLUDES COUNTYWIDE ENGAGEMENT. WE HAD 165 STAFF, HOUSING
8 AND JOB DEVELOPMENT. WE HAD 23 STAFF AND THEN WE APPROVED 23
9 ADVANCED STEP PLACEMENTS, WHICH WAS REALLY INSTRUMENTAL IN
10 HELPING US GET VERY QUALIFIED PEOPLE WHO ORDINARILY WOULD NOT
11 BE INTERESTED IN THE PUBLIC MENTAL HEALTH SYSTEM. I THINK ONE
12 OF OUR BIGGEST AREAS OF EXPANSION RELATED TO PEOPLE
13 EXPERIENCING HOMELESSNESS AS WELL AS THE EMERGENCY DECLARATION
14 IS IN THE AREA OF OUR HOMELESS OUTREACH AND MOBILE ENGAGEMENT,
15 ALSO KNOWN AS HOME TEAM. AND WE HAVE EXPANDED THE HOME TEAM BY
16 ALMOST DOUBLE. WE HAVE ADDED 107 FTE POSITIONS. SO, WE WENT
17 FROM 9 STREET TEAMS TO HAVING NOW 16 STREET TEAMS PLUS
18 OPERATIONS AND NAVIGATIONS TEAM AND WELLNESS AND RECOVERY
19 TEAM. IF YOU TAKE A LOOK AT THE CHART IN THE YEAR 2023 TO 2024
20 TO DATE. THIS IS ALSO THE NUMBER OF PEOPLE WE HAVE SERVED,
21 HOUSED, HAD TO UNFORTUNATELY DO 50 ON 50'S ON AND HOW MANY
22 CONSERVATORSHIPS RESULTED. SO, IN 2023, WE SERVED ALMOST 2000,
23 WE HOUSED 428, WE DID ALMOST 251 50'S AND WE DID 80
24 CONSERVATORSHIPS AND 2024 SO FAR IS AGAIN, GETTING CLOSE TO
25 2,000 SERVED, 346 HOUSE, 138 50 AND 50'S AND 73



THE BOARD OF
SUPERVISORS

1 CONSERVATORSHIPS. AND WE, THE OPERATIONS AND NAVIGATION TEAM
2 IS RESPONSIBLE FOR MANAGING THE PLANNED ADMISSIONS AND BED
3 MANAGEMENT. THIS IS HOW WE'VE BEEN ABLE TO RESERVE BEDS IN OUR
4 SYSTEM AND PAY AN EXTRA PATCH TO BE ABLE TO HAVE THEM
5 RESERVED, OFTENTIMES IN OUR SYSTEM, EVEN IF WE HAVE BED
6 AVAILABILITY. FACILITIES MAY NOT BE OPEN TO TAKING OUR CLIENTS
7 WHO ARE CHRONICALLY HOMELESS OR HAVE VERY HIGH ACUITY MENTAL
8 HEALTH NEEDS. THE WELLNESS AND RECOVERY TEAM IS RESPONSIBLE
9 FOR PREVENTING INDIVIDUALS FROM FALLING THROUGH THE CRACKS AND
10 SUPPORTING TRANSITIONS TO LOWER LEVELS OF CARE. NEXT WE HAVE
11 CREATING THE HOLLYWOOD 2.0 ECOSYSTEM. HOLLYWOOD 2.0 REPRESENTS
12 A NEW SERVICE MODEL FOR US, THE HOLLYWOOD MENTAL HEALTH
13 COOPERATIVE. THIS IS A COLLABORATION BETWEEN ALL THE PARTNERS
14 WITHIN THIS SYSTEM AND THE DIRECTLY OPERATED HOLLYWOOD MENTAL
15 HEALTH CLINIC. WE HAD NEW HOUSING RESOURCES, 102 INTERIM
16 HOUSING BEDS AT THE MARK TWAIN AND THE HOLLYWOOD WALK OF FAME.
17 AND WHAT'S INTERESTING ABOUT THOSE INTERIM HOUSING SPOTS IS I
18 DID A SITE VISIT AND SPOKE TO SOME OF THE RESIDENTS AND WE
19 HAVE AN UNUSUAL PROBLEM WHERE PEOPLE ARE SO HAPPY WITH THE
20 SERVICES AND THE SENSE OF COMMUNITY THERE, THEY ARE HESITATING
21 TO TRANSITION TO PERMANENT SUPPORTIVE HOUSING WHEN WE FIND
22 AVAILABLE UNITS. SO, WHAT WE'RE DOING IS LOOKING AT HOW WE CAN
23 CREATE THAT SAME SENSE OF SUPPORT AND COMMUNITY IN OUR
24 PERMANENT SUPPORTIVE HOUSING SITES AS WELL. THEN WE HAVE 100
25 ADULT RESIDENTIAL CARE FACILITY SUBSIDIES AND 50 PERMANENT



THE BOARD OF
SUPERVISORS

1 SUPPORTIVE HOUSING VOUCHERS. THEN THE NEW PROGRAMS WE'VE BEEN
2 ABLE TO BRING ONLINE ARE THE CLUBHOUSE, AS WE MENTIONED, AND
3 THE HIGHLY ENRICHED RESIDENTIAL CARE SERVICES AT A NEW DAWN.
4 AND COMING SOON WILL BE SUPPORTED EMPLOYMENT. THE RFP
5 PROPOSALS HAVE ALREADY ALL BEEN IN. AND THEN ALSO A
6 PSYCHIATRIC URGENT CARE WITH PEER RESPITE, WHICH WE THINK WILL
7 BE VERY IMPACTFUL TO THE COMMUNITY. THEN IN TERMS OF INTERIM
8 HOUSING OUTREACH PROGRAM OR IHOP, THIS IS A COLLABORATIVE
9 APPROACH AND THERE ARE SEVERAL LA COUNTY DEPARTMENTS WORKING
10 TOGETHER IN COLLABORATION. IT PROVIDES CRITICAL SUPPORTS
11 DURING THE ASSESSMENT STABILIZATION PROCESS TO ENSURE MAXIMAL
12 FUNCTION AND SAFETY FOR THOSE WITH ADL DEFICITS. WE REALLY
13 HEARD FROM A LOT OF OUR PROVIDERS, ESPECIALLY IN INTERIM
14 HOUSING SETTINGS, THAT IT WAS SOMETIMES VERY CHALLENGING FOR
15 THEM TO WORK WITH OUR POPULATION OF FOLKS WITH SERIOUS MENTAL
16 ILLNESS AND THEY REALLY NEEDED MORE SUPPORTS AND MORE TRAINING
17 TO BE ABLE TO WORK SUCCESSFULLY WITH THEM. SO, THIS PROGRAM IS
18 ABOUT GETTING PEOPLE CONNECTED TO DHS'S HOUSING NAVIGATION
19 SERVICES, WHICH ALLOWS PEOPLE TO GET DOCUMENTS READY AND
20 ASSESSED IN CS OR BE REFERRED TO ENRICH RESIDENTIAL CARE IF
21 NEEDED. AND THE SERVICES INCLUDE LINKAGE TO PRIMARY CARE,
22 INCLUDING MOBILE CLINICS, CBEST, MENTAL HEALTH, AND SUD
23 SERVICES, AND THEN LINKAGE AND REFERRAL TO MEDI-CAL,
24 AUTHORIZATION FOR PERSONAL CARE, AND ALSO HOMEMAKER SERVICES
25 AND HOUSING NAVIGATION SERVICES AND CARE COORDINATION. A LOT



THE BOARD OF
SUPERVISORS

1 OF THOSE THINGS THAT ARE VERY NECESSARY FOR SOMEBODY TO HAVE
2 HOUSING SUCCESS. THEN THERE IS OUR UNIVERSAL ENTRY PORTAL. AND
3 THIS STEMS FROM THE DEMAND FOR HOMELESS OUTREACH WORKERS FROM
4 METRO, LAHSA, CITY OF LA, OTHER PLACES TO HAVE A DIRECT
5 REFERRAL PATHWAY INTO DMH. THE OUTREACH WORKER REFERRAL
6 SCREENING TOOL WAS DEVELOPED AND STREET OUTREACH WORKERS
7 COMPLETE THE TOOL WITH INFORMATION THEY KNOW ABOUT THE CLIENT.
8 THAT INFORMATION IS PROVIDED IN THE QUESTIONNAIRE DETERMINES
9 THE MOST APPROPRIATE DMH PROGRAM, WHETHER IT'S A CRISIS
10 PROGRAM, THE HOME TEAM, OUTPATIENT SERVICES, WHATEVER, FOR THE
11 CLIENT USING A BUILT-IN ALGORITHM. SO, WE DID THIS TO HELP
12 GIVE SPEEDY ACCESS TO WORKERS IN THE FIELD WHO ARE SEEKING
13 ACCESS TO DMH SERVICES. THE REFERRAL INFORMATION IS THEN
14 TRANSFERRED TO THE APPROPRIATE PROGRAM TO FOLLOW UP WITH THE
15 CLIENT WHO HAS THE NEED. AND HERE'S JUST A COUPLE PIE CHARTS
16 ABOUT THE STATUS OF REFERRALS FROM MAY 9TH TO SEPTEMBER 2ND.
17 SO, YOU KNOW, JUST A FEW SHORT MONTHS. SO FAR, WE HAVE A
18 MAJORITY OF THE REFERRALS GOING TO FSP SERVICES. FSP IS OUR
19 FULL SERVICE PARTNERSHIP, OUR HIGHEST LEVEL OF ACUITY
20 OUTPATIENT PROGRAM, 24-7, WHATEVER IT TAKES, VERY LOW
21 CASELOADS. AND THEN WE HAVE 11% GOING TO OUR HOME TEAMS, 4%
22 GOING TO OUTPATIENT SERVICES, VERY SMALL PERCENTAGE, AND THEN
23 I'M SORRY, 33% GOING TO OUTPATIENT AND 4% OUTPATIENT SELF-
24 REFERRAL. AND THEN YOU CAN SEE IN THE SECOND PIE CHART WHAT
25 THE SERVICE AREA REFERRAL FREQUENCY LOOKS LIKE. WE HAVE THE



THE BOARD OF
SUPERVISORS

1 HIGHEST NUMBER OF REFERRALS FROM SERVICE AREAS 4 AND 5, BUT
2 VERY CLOSE IS SERVICE AREA 2. ACTUALLY, ALL OF THEM ARE FAIRLY
3 HIGH. I THINK THERE'S JUST A VERY HIGH LEVEL OF NEED. WHAT WAS
4 INTERESTING, THOUGH, WAS SERVICE AREA 6, WHICH IS
5 TRADITIONALLY AN AREA WHERE WE HAVE A HIGH LEVEL OF SERVICE
6 NEED. WE DIDN'T HAVE A LOT COMING THROUGH THIS PORTAL, BUT
7 WHEN WE LOOKED INTO IT, WHAT WE FOUND OUT WAS BECAUSE THE
8 OTHER REFERRAL SOURCES, THE REFERRAL NETWORK IN SERVICE AREA
9 6, IS SO BUILT OUT, THEY DIDN'T HAVE AS MUCH OF A NECESSITY TO
10 GO THROUGH THE PORTAL. SAME THING FOR SERVICE AREA 1, VERY
11 TIGHT-KNIT COMMUNITY, VERY HIGH SERVICE NEED, BUT THERE IS
12 ALSO A VERY TIGHT SERVICE REFERRAL NETWORK ALREADY BUILT IN.
13 SO, YOU KNOW, WHAT DO ALL THESE DATA POINTS MEAN, RIGHT? AND
14 WHAT IS THE REAL-LIFE IMPACT OF THE EMERGENCY DECLARATION IN
15 TERMS OF BEING ABLE TO MAKE OUR PROCESSES MORE EFFICIENT AND
16 EFFECTIVE? I'D LIKE TO SHARE QUICKLY A CLIENT STORY WITH YOU.
17 THIS IS ANTOINE. HE IS A VICTIM OF GUN VIOLENCE AS AN
18 ADOLESCENT. HE IS LEFT PARAPLEGIC REQUIRING CATHETER AND
19 COLOSTOMY BAG. DEVELOPED PSYCHOTIC ILLNESS IN HIS 20S. HE'S
20 PARANOID, SUSPICIOUS, DELUSIONAL. HE HAD A BELIEF THAT HE'S
21 KOBE BRYANT SO REALLY DIDN'T NEED ANY HELP BECAUSE HE'S KOBE.
22 HE LEFT HIS FAMILY, HE LEFT HIS CARE FACILITIES, HE BECAME
23 HOMELESS, CHRONICALLY HOMELESS, REFUSED ALL OFFERS OF SERVICES
24 AND RESOURCES, LIKE WHOEVER TRIED TO OUTREACH WITH HIM.
25 EVENTUALLY, HE STOPPED BEING ABLE TO CARE FOR HIMSELF



THE BOARD OF
SUPERVISORS

1 EFFECTIVELY AND DEVELOPED MANY KINDS OF PHYSICAL IMPAIRMENTS.
2 THIS IS A SNAPSHOT OF THE KINDS OF COSTS THAT WERE ASSOCIATED
3 WITH ANTOINE, AND HE'S NOT ALONE. HE'S ONE OF MANY PEOPLE THAT
4 WE SERVE IN THAT SIMILAR SITUATION. YOU CAN SEE JUST SERVICES
5 PROVIDED IN 1 YEAR IN 2020, \$200,000 WORTH OF FIRE DEPARTMENT
6 CALLS, OVER \$200, 000 WORTH OF ST. JOSEPH'S EMERGENCY
7 DEPARTMENT, \$470,000 AT CEDARS, TARZANA, HOLY CROSS EMERGENCY
8 DEPARTMENTS, \$614,576 AT OTHER EMERGENCY DEPARTMENTS, \$121,294
9 IN LIMB AMPUTATION, AMOUNTING TO \$1,608,903 OF COST JUST FOR
10 THIS ONE SINGLE INDIVIDUAL IN 1 YEAR. AND THAT IS NOT EVEN TO
11 SPEAK OF THE SUFFERING THAT HE ENDURED, THE CONDITIONS THAT HE
12 WAS LIVING UNDER, AND THE HOPELESSNESS THAT HE FELT AT THAT
13 POINT. AND WITH HOME INVOLVEMENT, ONCE THE HOME TEAM STEPPED
14 IN, THE SERVICES PROVIDED IN 2023 WERE PSYCHIATRIC SKILLED
15 NURSING FACILITY, WHICH AMOUNTED TO 90,885. NOW THIS DOESN'T
16 OF COURSE TAKE INTO ACCOUNT THE COST FOR THE HOME TEAM ITSELF,
17 WORKING WITH HIM, BUT THOSE COSTS ARE FAIRLY MINIMAL COMPARED
18 TO, YOU KNOW, A LOT OF THESE INSTITUTIONAL COSTS. SO, WE WENT
19 FROM \$1,608, 903 TO \$90,885, TO IN 2023, IN RICH RESIDENTIAL
20 CARE FACILITY AT 157,668 A DAY, THEIR COST CAME DOWN TO
21 57,553.68. HE HAS NOW ACTUALLY TRANSITIONED TO EVEN LOWER
22 LEVEL OF CARE FULL TIME. IN FACT, I HAD JUST VISITED THE
23 FACILITY HE WAS IN ABOUT LAST MONTH AND GOT TO SPEAK WITH HIM
24 AND HE WAS JUST ABOUT TO GO INTO THE NEXT LOWER LEVEL OF CARE.
25 AND I WOULDN'T HAVE EVEN RECOGNIZED HIM FROM THAT PHOTO THAT



THE BOARD OF
SUPERVISORS

1 WAS IN THE PREVIOUS SLIDE. SO, THIS IS ANTOINE ONCE HE STARTED
2 GETTING CARE. AND YOU CAN SEE A VERY BIG DIFFERENCE FROM THE
3 PERSON THAT LAW ENFORCEMENT AND EVERYBODY IN THE NEIGHBORHOOD
4 WAS FAMILIAR WITH. IT WAS LIFE-TRANSFORMING FOR HIM. HE GOT
5 RECONNECTED TO HIS FAMILY AS WELL AS RECEIVING CARE AND MOVING
6 INTO A MUCH MORE APPROPRIATE HOUSING ENVIRONMENT FOR HIM. SO,
7 WE HAVE REAL LIFE CONSEQUENCES AS WELL AS DOLLAR CONSEQUENCES
8 WHEN WE HAVE THINGS IN PLACE THAT CAN EXPEDITE OUR PROCESSES
9 AND ALLOW US TO DO MORE WITH WHAT WE HAVE. THANK YOU.

10
11 **CHERI TODOROFF:** THANK YOU, DR. WONG AND DR. TSAI. I JUST WANNA
12 TAKE A MINUTE TO TALK ABOUT COORDINATION AMONG THE DEPARTMENTS
13 IN THE HOMELESS INITIATIVE. OUR TEAMS ARE WORKING TOGETHER ON
14 A NEAR DAILY BASIS. I THINK IT'S PROBABLY SAFE TO SAY IT IS
15 DAILY. WE ARE COORDINATING VERY CLOSELY ON ENCAMPMENT
16 RESOLUTION EFFORTS ON SERVING UNSHELTERED PEOPLE AS WELL AS
17 PROVIDING ADDITIONAL SUPPORTS WITHIN INTERIM HOUSING. A NUMBER
18 OF THOSE WERE TALKED ABOUT TODAY. WE REALLY HAVE BEEN FOCUSING
19 ON BOLSTERING RESOURCES AND SUPPORTS FOR PEOPLE WHO ARE
20 UNSHELTERED AND FOR INCREASING THE TEAMS THAT ARE SERVING THEM
21 AS WELL AS THEIR ABILITY TO ACCESS THESE NEEDED MENTAL HEALTH
22 AND SUBSTANCE USE SERVICES. A LOT OF THAT WORK IS HAPPENING
23 THROUGH EVENTS AND ACTIVITIES SUCH AS PATHWAY HOME AND INSIGHT
24 SAFE. THE COUNTY DEPARTMENTS ARE INVOLVED IN ALL OF THOSE
25 EFFORTS AS WELL AS SERVICE CONNECTION DAYS THAT WE HAVE AS



THE BOARD OF
SUPERVISORS

1 SOON AS PEOPLE MOVE INSIDE AND START THEIR PATHWAY TO
2 PERMANENT HOUSING WHERE MULTIPLE COUNTY DEPARTMENTS, WHICH
3 ALWAYS INCLUDE DMH AND DPH ARE ON SITE TO PROVIDE THOSE
4 RESOURCES. ON THE ALSO ADDITIONALLY ON THE INTERIM HOUSING
5 SIDE, WHICH WE HEARD ABOUT AS WELL, WAS THE INCORPORATION AND
6 EXPANSION OF TEAMS THAT ARE GOING ON SITE THAT INCLUDE DHS,
7 DMH, AND SAPC TEAMS TO DO ON SITE SUPPORT, SUPPORTING INTERIM
8 HOUSING PROVIDERS AND THE CLIENTS IN THOSE LOCATIONS GETTING
9 CONNECTED TO ALL OF THOSE COUNTY RESOURCES AND BENEFITS. AND
10 THEN OF PARTICULAR INTEREST IS REALLY TRYING TO STREAMLINE
11 THOSE REFERRAL PATHWAYS, DOCUMENT THOSE REFERRAL PATHWAYS AND
12 GET THE DISPOSITION OF THOSE REFERRAL PATHWAYS. SO, WE HEARD
13 DR. WONG TALK ABOUT THAT, WORKING CLOSELY WITH LAHSA, WITH OUR
14 COUNTY DEPARTMENTS, ESTABLISHING A REFERRAL PATHWAY FOR
15 OUTREACH WORKERS WHERE WE'RE THEN ABLE TO TRACK AND GET
16 DISPOSITION OF THOSE REFERRALS. AND THEY KNOW EXACTLY HOW TO
17 MAKE THOSE REFERRALS AND HAVE DEDICATED PATHWAYS. SO THAT HAS
18 BEEN A NEW TOOL THAT WE ARE VERY EXCITED ABOUT, THAT WE ARE
19 CONTINUING TO MONITOR ITS IMPLEMENTATION AND REALLY APPRECIATE
20 THE OUTCOMES THAT WE'RE ALREADY SEEING WITH OUR COUNTY
21 DEPARTMENTS. THANK YOU VERY MUCH.

22
23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, SUPERVISOR BARGER.

24
25 **SUP. KATHRYN BARGER:** THANK YOU AND THANK YOU FOR THE



THE BOARD OF
SUPERVISORS

1 SLIDESHOW. I KNOW THAT WE'VE GOT A LOT OF CHALLENGES. AND I
2 LOVE STORIES, LIKE THE ONE YOU SHARED, DR. WONG, THAT REALLY
3 DO HIGHLIGHT WHAT CAN BE DONE WHEN YOU FOCUS AND HONE IN ON
4 WHAT WORKS. AND WHEN YOU LOOK AT THE COSTS ASSOCIATED WITH
5 PRE, AND THEN WE PUT INTO PLACE SOMETHING THAT ACTUALLY IS
6 GOING TO, IT'S LIFE CHANGING FOR HIM. IT'S NOT LOST ME, THE
7 STATE'S BENEFITING, BECAUSE THAT'S FAR, BECAUSE I THINK WITH
8 THE EMERGENCY ROOM AND ALL, THEY GET REIMBURSED THROUGH
9 DIFFERENT FORMS OF FUNDING. SO, FROM A FINANCIAL, IT'S A WIN,
10 BUT AS YOU POINTED OUT, FOR THE CLIENT, IT'S A WIN. AND SO, I
11 WANT TO THANK YOU FOR THAT, BECAUSE IT KIND OF HELPS GIVE US
12 AN IDEA OF WHAT WE'RE SPENDING THAT IS NOT BEING EFFECTIVE.
13 DR. TSAI, HAVE YOU GONE OUT WITH THE HARM REDUCTION TEAMS,
14 LIKE DOWN TO SKID ROW, AND TALKED TO SOME OF THE PROVIDERS
15 DOWN THERE?

16

17 **DR. GARY TSAI:** YES.

18

19 **SUP. KATHRYN BARGER:** AND?

20

21 **DR. GARY TSAI:** REGARDING THEIR --

22

23 **SUP. KATHRYN BARGER:** YEAH, THE REASON I'M ASKING IS BECAUSE I
24 DID, AND I HEARD MIXED REVIEWS IN TERMS OF OVERSIGHT ON HOW
25 HARM REDUCTION IS BEING ROLLED OUT. AND I WAS TOLD THAT PART



THE BOARD OF
SUPERVISORS

1 OF THE HARM REDUCTION IS EDUCATION ABOUT SERVICES AVAILABLE.
2 AND SO, I'M JUST CURIOUS TO KNOW IF YOU ALL ARE GOING OUT AND
3 JUST MAKING SURE THAT THAT IS BEING DONE, BECAUSE THERE'S
4 DEFINITELY MIXED REVIEWS, NOT ONLY AMONG PROVIDERS, BUT ALSO
5 AMONG PEOPLE LIVING ON SKID ROW THAT HAVE MIXED VIEWS ABOUT
6 HARM REDUCTION.

7

8 **DR. GARY TSAI:** YEAH. I MEAN, WE DO SITE VISITS TO ALL OF OUR
9 AGENCIES. WE ALSO HAVE STANDING MEETINGS WITH THEM TO
10 COORDINATE. LIKE A LOT OF WORKFORCES, THERE IS SOME
11 VARIABILITY. SO, I THINK WE ARE INTERESTED IN HEARING WHAT
12 YOU'VE HEARD. I THINK THE INTENTION IS FOR HARM REDUCTION
13 SERVICES TO BUILD CONNECTIONS WITH PEOPLE, TRUST TO TALK ABOUT
14 THE SERVICES THAT ARE AVAILABLE THAT THEY COULD BENEFIT FROM.
15 THERE HAVE BEEN TIMES WHERE WE'VE HEARD CERTAIN ELEMENTS OF
16 THAT HAVE NOT HAPPENED AND WE'VE TRIED TO ADDRESS THAT WITH
17 THOSE AGENCIES WHEN WE'VE HEARD THAT.

18

19 **SUP. KATHRYN BARGER:** THANK YOU. YOU KNOW, WHEN YOU LOOK AT THE
20 THIRD MISSION OF THE COUNTY EMERGENCY DECLARATION, IT'S ABOUT
21 MENTAL HEALTH AND SUBSTANCE ABUSE SUPPORT. SO, COLLABORATING
22 WITH DMH AND SUBSTANCE ABUSE IS, I MEAN, THE PUBLIC HEALTH IS
23 VITAL. IT'S ACTUALLY ESSENTIAL TO MAKING IT HAPPEN. REGARDING
24 THAT COLLABORATION, WHAT PREVENTIVE MEASURES OR EARLY
25 INTERVENTION STRATEGIES ARE IN PLACE TO ADDRESS MENTAL HEALTH



THE BOARD OF
SUPERVISORS

1 AS SUBSTANCE ABUSE ISSUES BEFORE THEY LEAD TO HOMELESSNESS?
2 BECAUSE PREVENTION IS ALWAYS A KEY.

3

4 **DR. GARY TSAI:** YEAH, I MEAN, I CAN TALK ABOUT WE INVEST
5 HEAVILY IN BOTH PREVENTION SERVICES AS WELL AS WE THINK THAT
6 MANY PEOPLE WITH SUBSTANCE USE DISORDERS ARE AT RISK FOR
7 HOMELESSNESS, WHETHER THEY KNOW IT OR NOT, JUST BECAUSE OF HOW
8 QUICKLY THAT CONDITION CAN EVOLVE. BUT ON THE PREVENTION
9 FRONT, WE'RE INVESTING MORE THAN HALF OF OUR FEDERAL BLOCK
10 GRANT IN PREVENTION SERVICES, WHICH IS MORE THAN DOUBLE WHAT
11 THE MINIMUM REQUIREMENT IS, BECAUSE WE DO FUNDAMENTALLY
12 BELIEVE IN INVESTING UPSTREAM. AND ON TOP, WE'RE ALSO
13 INVESTING REALIGNMENT DOLLARS ON TOP OF THAT IN PREVENTION
14 SERVICES. THESE FUND THINGS LIKE POSITIVE YOUTH DEVELOPMENT,
15 SO THAT WE'RE INVESTING IN YOUTH TO HOPEFULLY PREVENT THE
16 SUBSTANCE USE DISORDERS THAT CAN THEN DRIVE HOMELESSNESS YEARS
17 DOWN THE LINE. WITH RESPECT TO OTHER SERVICES, JUST WITH THE
18 IMPLEMENTATION OF THE DRUG MEDI-CAL WAIVER IN 2017, CARE
19 COORDINATION BECAME REIMBURSABLE THROUGH MEDI-CAL, WHICH
20 SURPRISINGLY, PRIOR TO 2017, WAS NOT THE CASE. AND SO, WITH
21 CARE COORDINATION, OUR AGENCIES ARE ABLE TO CONNECT PEOPLE TO
22 BENEFITS, CONNECT PEOPLE WITH HOUSING. THAT IS A DATA POINT
23 THAT WE'RE TRACKING CLOSELY. YOU KNOW, ABOUT A THIRD OR SO OF
24 THE CLIENTS THAT WE SERVE WITHIN THE SPECIALTY-SUBSTANTIAL
25 SYSTEM DO REPORT BEING UNSTABLY HOUSED OR HOMELESS. SO, IT'S



THE BOARD OF
SUPERVISORS

1 SIZABLE, BUT ALSO NOT EVERYONE. SO, TWO-THIRDS REPORT HAVING
2 SOME FORM OF HOUSING. VOCATIONAL RESOURCES ARE SOMETHING THAT
3 WE'VE EMPHASIZED WITH OUR CLIENTS BECAUSE WE SEE THAT AS A
4 PREVENTATIVE MEASURE FOR HOMELESSNESS AS WELL AS HOUSING
5 NAVIGATION TO NOT JUST HOUSING BUT ALSO OTHER NEEDED SERVICES
6 AND BENEFITS, AND THEN LASTLY, RECOVERY BRIDGE HOUSING AND
7 RECOVERY HOUSING. BOTH OF THOSE ARE REALLY TO BUY TIME, RIGHT?
8 PEOPLE WHO HAVE RECEIVED SUBSTANCE USE SERVICES TO BE PLACED
9 IN THAT INTERIM, RECOVERY ORIENTED INTERIM HOUSING ENVIRONMENT
10 TO BUY TIME AS THEY FIND A PERMANENT HOUSING OPTION. SOMETIMES
11 THAT'S FAMILY THAT THEY'VE REESTABLISHED CONNECTIONS WITH AS
12 THEY'VE GONE DOWN THE ROAD TO RECOVERY. OTHER TIMES IT'S
13 WORKING WITH HOUSING PARTNERS.

14
15 **SUP. KATHRYN BARGER:** DO YOU HAVE ANY IDEA OF THE PERCENTAGE OF
16 PEOPLE EXPERIENCING HOMELESSNESS THAT DO SUFFER FROM SUBSTANCE
17 ABUSE USE DISORDER?

18
19 **DR. GARY TSAI:** YEAH, WHEN YOU LOOK AT THE DATA, THERE'S A BIT
20 OF A RANGE, ANYWHERE FROM A THIRD TO 2 THIRDS. I TEND TO THINK
21 THAT THE 2 THIRDS IS PROBABLY MORE ACCURATE BECAUSE A LOT OF
22 THE DATA IS COLLECTED VIA SURVEYS AND WE KNOW THAT PEOPLE WITH
23 SUBSTANCE USE DISORDERS, IF YOU ASK THEM, MANY WILL SAY, NO, I
24 DON'T HAVE AN ISSUE. AND SO, I THINK THAT THE ACTUAL NUMBER IS
25 PROBABLY ON THE HIGHER END OF THAT RANGE.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER:** AND THEN WHAT ABOUT CO-DISORDER OR DUAL
3 DIAGNOSIS?

4

5 **DR. GARY TSAI:** IT'S A SIMILAR PERCENTAGE. PROBABLY ON THE
6 HIGHER END, AGAIN, ABOUT 2/3, ANYWHERE FROM 40% TO 60%, HAVE
7 CO-OCCURRING CONDITIONS OF SOME SORT. BUT THE CO-OCCURRING
8 COULD BE AT DIFFERENT SEVERITY LEVELS OR ACUITY LEVELS WITH
9 RESPECT TO THEIR MENTAL HEALTH OR SUBSTANCE USE CONDITION.

10

11 **SUP. KATHRYN BARGER:** DO YOU AGREE WITH THAT DR. WONG?

12

13 **DR. LISA WONG:** YES, AND YOU KNOW ONE OF THE LIMITATIONS OF
14 COURSE AS DR. TSAI SUGGESTED WAS THAT THIS IS ALL BY SELF-
15 REPORT. SO, I THINK IN THE LAST HOMELESS COUNT, 21% IDENTIFIED
16 AS HAVING A SERIOUS MENTAL HEALTH ISSUE. ESTIMATES VARY. YOU
17 KNOW, CALIFORNIA POLICY LAB CAME UP WITH 10%, BUT THAT WAS A
18 VERY SPECIFIC DIAGNOSTIC CATEGORY OF SCHIZOPHRENIA AND
19 PSYCHOTIC SPECTRUM DISORDERS. AND OTHER ESTIMATES HAVE BEEN
20 ANYWHERE FROM 25 TO 40%.

21

22 **SUP. KATHRYN BARGER:** YEAH. WHEN YOU LOOK AT THAT NUMBER, HOW
23 DO YOU, FOR EXAMPLE, I KNOW LAMP IS DOWN ON SKID ROW, HOW DO
24 YOU ALLOCATE RESOURCES BASED ON THE HIGH END 2/3, LOW END 1/3?
25 AND THEN, I MEAN, I WOULD SAY THAT IF I WAS ON THE STREET, I



THE BOARD OF
SUPERVISORS

1 WOULD PROBABLY SELF-MEDICATE, YOU KNOW? SO, IF THEY WEREN'T,
2 WHEN THEY GOT ON THE STREET, I'LL GUARANTEE YOU AFTER A WEEK
3 OR 2, THEY'RE GONNA HAVE SOME SORT OF TRAUMA, BUT EVEN
4 POSSIBLE USE OF SOME SORT OF ILLEGAL SUBSTANCE.

5
6 **DR. LISA WONG:** I THINK YOU'RE ABSOLUTELY RIGHT, SUPERVISOR. TO
7 SOME EXTENT, UNFORTUNATELY, DEVELOPING A SUBSTANCE USE ISSUE
8 OR EVEN SERIOUS MENTAL HEALTH SYMPTOMS IS ALMOST A HEALTHY
9 RESPONSE TO THE SITUATION THAT THEY FIND THEMSELVES IN. IF YOU
10 ARE SOMEBODY WHO WAS FORMERLY HOUSED AND EMPLOYED AND HAD A
11 SOCIAL NETWORK AROUND YOU AND NOW YOU ARE NOT, THAT IS
12 DEVASTATING AND AS THAT GOES ON, YOU KNOW, A PERSON
13 DETERIORATES. AND I REMEMBER, YOU KNOW, MY YEARS AT SKID ROW,
14 I COULD SEE PEOPLE DETERIORATE IN FRONT OF MY EYES FROM WEEK
15 TO WEEK. AND SO, WE CONCENTRATE A VERY LARGE PORTION OF OUR
16 RESOURCES ON REACHING THOSE WHO ARE MOST AT RISK HIGHEST
17 ACUITY BUT WE ALSO HAVE A CERTAIN PERCENTAGE THAT WE SAVE FOR
18 OUR PEOPLE IN OUTPATIENT SERVICES AND FSP BECAUSE FOR US THAT
19 IS THE BEST PREVENTION FOR, YOU KNOW, PREVENTING PEOPLE FROM,
20 MORE PEOPLE FROM GOING INTO HOMELESSNESS WHO HAVE SERIOUS
21 MENTAL ILLNESS. AND I THINK CHAIR HORVATH ASKED ME EARLIER
22 ABOUT, YOU KNOW, ARE THERE ANY COUNTY IMPEDIMENTS OR WAYS I
23 NEED COUNTY SUPPORT? AND I HAVE TO BE HONEST, THE OUR BOARD OF
24 SUPERVISORS, OUR CEO, OUR MY COUNTY DEPARTMENT COLLEAGUES HAVE
25 ALL BEEN PRETTY MUCH TREMENDOUSLY SUPPORTIVE. OUR STRUGGLES



THE BOARD OF
SUPERVISORS

1 ARE DIFFERENT, DEFINITELY WITH THE STATE. YOU KNOW, WE ARE
2 LOSING ALL OUR PREVENTION DOLLARS AND 30% OF OUR SERVICE
3 DOLLARS ARE GOING TO HOUSING ONLY WITHOUT SERVICES AND I THINK
4 THAT IS WHAT? IMPACTS, YOU KNOW FUTURE FOLKS FROM FALLING INTO
5 HOMELESSNESS. IF YOU LOOK AT THE LAST HOMELESS COUNT NUMBERS
6 ONLY WELL, I MEAN IT'S NOT ONLY BUT ONLY 40% WERE CHRONICALLY
7 HOMELESS. THAT MEANS YOU HAD 60% WHO ARE NOT CHRONICALLY
8 HOMELESS WHICH MEANS THEY HAVE BEEN HOMELESS POSSIBLY FOR LESS
9 THAN A YEAR. AND THOSE ARE THE ONES YOU WANT TO. EXACTLY. IF
10 WE CAN IMPACT THERE, WE CAN ACTUALLY MOVE THE MARKER ON
11 SOLVING HOMELESSNESS.

12
13 **SUP. KATHRYN BARGER:** THAT ACTUALLY LEADS INTO MY NEXT LINE OF
14 QUESTIONING, AND IT'S FOR YOU, CHERI. LAST SEPTEMBER, THIS
15 BOARD SETTLED THE LA ALLIANCE CASE WHERE WE AGREED TO BRING
16 3,000 NEW MENTAL HEALTH AND SUBSTANCE ABUSE BEDS ONLINE FOR
17 PEOPLE EXPERIENCING HOMELESSNESS WITHIN THE CITY OF LOS
18 ANGELES. AND I RECENTLY GOT A WALK THROUGH AT SKID ROW AS I
19 TALKED WITH JUDGE CARTER AND I CAN TELL YOU THOSE BEDS ARE
20 NEEDED NOW MORE THAN EVER. CAN YOU SPEAK TO THE SKID ROW
21 ACTION PLAN AND WHERE THE COUNTY IS AND BRING IN THOSE
22 ADDITIONAL BEDS ONLINE?

23
24 **CHERI TODOROFF:** THANK YOU, SUPERVISOR. THE SKID ROW ACTION
25 PLAN GREW OUT OF A MOTION FROM SUPERVISOR SOLIS IN JUNE OF



THE BOARD OF
SUPERVISORS

1 2022. IT WAS ORIGINALLY FUNDED WITH MEASURE H FUNDING, GOT IT
2 STARTED WITH A \$20,000,000 INVESTMENT. THE DEPARTMENT OF
3 HEALTH SERVICES HAS PLAYED A KEY LEADERSHIP ROLE WITH THE SKID
4 ROW ACTION PLAN WITH OUR DEPARTMENTS HERE AND OTHER
5 DEPARTMENTS AND OTHER PARTNERS. AND DHS WAS ABLE TO SECURE A
6 STATE EMERGENCY, STATE AND CANMENT RESOLUTION GRANT AS WELL,
7 WHICH IS BEING USED IN SKID ROW. AND SO, THE DEPARTMENT OF
8 HEALTH SERVICES WAS RECENTLY ABLE TO RELEASE SOME OUTCOMES
9 ASSOCIATED WITH THE SKID ROW ACTION PLAN. IN BETWEEN JULY 1 OF
10 2023 AND JUNE 30TH OF 2024, ALMOST 8,000 PEOPLE EXPERIENCING
11 UNSHELTERED HOMELESSNESS IN SKID ROW, ACCESS TO SERVICE
12 THROUGH THE OUTREACH TEAMS, ACCESS CENTERS, AND HEALTH CLINIC
13 IN SKID ROW.

14
15 **SUP. KATHRYN BARGER:** WHAT DOES THAT MEAN IN REAL TERMS? WHAT
16 DOES THAT MEAN, ACCESS? I MEAN... IT GOT US SERVED.

17
18 **CHERI TODOROFF:** THEY CAME IN AND THEY ENGAGED WITH A TEAM OR
19 WITH A HEALTH CLINIC OR HEALTHCARE PROVIDER AND THEY WERE
20 PROVIDED WITH SERVICES.

21
22 **SUP. KATHRYN BARGER:** I MEAN, I'M JUST TELLING YOU, CHERI, I
23 HEAR WHAT YOU'RE SAYING, BUT IN LAYMAN'S TERMS, ARE WE HOUSING
24 THEM, ARE WE GETTING THEM OFF SKID ROW? SO, 1,800 PEOPLE MOVED
25 FROM UNSHELTERED HOMELESSNESS INTO INTERIM HOUSING IN SKID ROW



THE BOARD OF
SUPERVISORS

1 DURING THAT PERIOD OF TIME. ALMOST 1,000 PEOPLE MOVED INTO
2 PERMANENT HOUSING DURING THAT PERIOD OF TIME. WE HAVE SEEN THE
3 CHANGE IN THE HOMELESS COUNT BETWEEN THE TIME PERIOD THAT THE
4 SKID ROW ACTION PLAN HAS BEEN IN PLACE. SO, BETWEEN THE 22
5 COUNT AND THE 2024 COUNT, THERE'S BEEN A 22% REDUCTION IN
6 UNSHELTERED HOMELESSNESS IN SKID ROW.

7
8 **SUP. KATHRYN BARGER:** SO THAT THEN, A FOLLOW UP QUESTION TO
9 THAT IS, I'M GONNA ELEVATE AN ISSUE THAT'S BEEN BROUGHT TO MY
10 ATTENTION BY SERVICE PROVIDERS IN MY DISTRICT BUT I'VE HEARD
11 IT'S COUNTYWIDE AND THAT IS THE BED REIMBURSEMENT RATES FOR
12 INTERIM HOUSING BEDS. I HAVE PROVIDERS THAT ARE UNDERWATER AND
13 STRUGGLING TO KEEP THOSE BEDS ONLINE, ESPECIALLY IN THE
14 ANTELOPE VALLEY. ONE TOLD ME THEY'RE LOSING APPROXIMATELY
15 \$300,000 A MONTH. AND TO BRING THOSE BEDS OFFLINE WHEN WE TALK
16 ABOUT EVERYTHING, WE'VE TALKED ABOUT TODAY LEADS TO BEDS AND
17 INTERIM HOUSING. AND I KNOW THERE ARE PEOPLE THAT DON'T LIKE
18 INTERIM HOUSING, BUT IT'S NOT UP TO THOSE PEOPLE WHO DON'T
19 LIKE IT TO MAKE A DETERMINATION THAT IT'S NOT NEEDED, OKAY?
20 BECAUSE IT IS NEEDED. SO, MY QUESTION IS WHERE ARE WE THE
21 RATE, REEVALUATION, BECAUSE AGAIN, IF IT'S HAPPENING IN THE
22 5TH DISTRICT, I'VE HEARD THERE ARE OTHERS THAT ARE GOING TO GO
23 OFFLINE. AND IF THEY GO OFFLINE, THE MESSAGE THAT WE'RE
24 SENDING IS THAT WE'RE NOT PRIORITIZING. AND AS PART OF YOUR
25 ROLE IS TO TRIAGE AND MAKE TOUGH DECISIONS IN TERMS OF HOW



THE BOARD OF
SUPERVISORS

1 WE'RE GOING TO SPEND THE MONEY. AND I KNOW YOU'RE CONCERNED
2 ABOUT THE FINANCIAL IMPLICATIONS, BUT IF I NEED A NEW ROOF,
3 I'M GOING TO HAVE TO GIVE UP SOMETHING IN ORDER TO PAY FOR
4 THAT NEW ROOF. SO, MY QUESTION TO YOU IS WHERE ARE WE ON THAT
5 AND WHEN DO YOU SEE THAT BEING ROLLED OUT?

6
7 **CHERI TODOROFF:** YEAH, THANK YOU VERY MUCH FOR THAT QUESTION.
8 IT HAS BEEN A PRIORITY FOR US TO LOOK AT RATES ACROSS ALL OF
9 THE SERVICES THAT ARE BEING FUNDED IN THE HOMELESS RESPONSE
10 SYSTEM. AND WE'VE DONE A PARTICULAR DEEP DIVE AS IT RELATES TO
11 INTERIM HOUSING. SO, WE HAVE BEEN WORKING WITH THE BIGGEST
12 FUNDERS OF INTERIM HOUSING. SO, THE DEPARTMENTS HERE, AS WELL
13 AS DHS, LAHSA AND THE CITY OF LOS ANGELES, WE DID SECURE A
14 CONSULTANT APT ASSOCIATES WHO DID A VERY DETAILED RATE STUDY.
15 THEY MET WITH OVER AND GOT INFORMATION FROM OVER 125 LOCATIONS
16 THAT OPERATE INTERIM HOUSING SITES TO UNDERSTAND THEIR TRUE
17 COSTS TO HELP DEVELOP A NEW RATE STRUCTURE. WE ARE IN THE
18 PROCESS OF FINALIZING THOSE OPTIONS TO MEET THE FINANCIAL
19 NEEDS OF OUR PARTNERS. SO, THERE ARE REALLY 2 THINGS THAT WE
20 ARE CONSIDERING HERE AND LOOKING AT. THERE IS THE REALIGNMENT
21 OF EXISTING FUNDING ALLOCATIONS SO THAT WE WOULD THEN BE
22 LOOKING AT HOW WE PRIORITIZE THE MOST IMPACTFUL INVESTMENTS,
23 LOOKING IN PARTICULAR AT THAT BED RATE, AND THEN BEING
24 STRATEGIC ABOUT HOW WE LEVERAGE SOME OF OUR ONE-TIME CARRYOVER
25 DOLLARS AS IT RELATES TO THE COST ASSOCIATED WITH THAT BED



THE BOARD OF
SUPERVISORS

1 RATE. WE'RE ALSO IDENTIFYING, LOOKING AT IDENTIFYING
2 ADDITIONAL FUNDING IF REALIGNMENT OF EXISTING INVESTMENTS IS
3 NOT SUFFICIENT TO MEET THE NEEDS OF OUR PROVIDER PARTNERS. SO,
4 THIS IS AN ONGOING ANALYSIS AND SLIDING SCALE IN TERMS OF HOW
5 MUCH WE REALIGN VERSUS HOW MUCH WE'RE ABLE TO IDENTIFY NEW
6 REVENUE. SO, WE ARE WORKING AND WE WILL WORK DIRECTLY WITH
7 YOUR OFFICES TO FINALIZE OUR ANALYSIS BY THE END OF THE MONTH
8 SO THAT WE CAN MOVE FORWARD WITH THE RATE STRUCTURE AND WITH
9 RE-PROCUREMENT OF INTERIM HOUSING BEDS USING THAT NEW RATE
10 STRUCTURE.

11
12 **SUP. KATHRYN BARGER:** WHEN CAN WE EXPECT TO VOTE ON SOMETHING?
13 OR BECAUSE I KNOW THAT WHEN I STARTED ON LAHSA, THIS ISSUE
14 CAME UP, BUT NOW I'VE GOT PROVIDERS THAT ARE GONNA SHUT DOWN
15 BEDS.

16
17 **CHERI TODOROFF:** YEAH, SO WE ARE.

18
19 **SUP. KATHRYN BARGER:** AND WE'RE COMING INTO THE WINTER MONTHS.
20 YEAH. AND I DON'T THINK THAT'S THE RIGHT DIRECTION TO GO.

21
22 **CHERI TODOROFF:** YEAH, SO WE ARE LOOKING AT, SO THE BOARD DID
23 DO, AND WE APPROVED A RATE INCREASE THAT WENT INTO EFFECT
24 JANUARY AS AN INTERIM RATE INCREASE, KNOWING THAT WE WERE
25 GONNA COMPLETE THE RATE ANALYSIS, SO THERE HAS BEEN ONE



THE BOARD OF
SUPERVISORS

1 INTERIM RATE INCREASE. WE'RE LOOKING AT RECOMMENDING ANOTHER
2 RATE INCREASE EFFECTIVE JANUARY 1 AGAIN OF THIS YEAR AS A
3 BRIDGE TO THE NEW RATE STRUCTURE GOING IN PLACE JULY 1. I
4 THINK THAT'S WHY WE DID THE LAST RATE INCREASE AS A BRIDGE
5 RECOGNIZING THAT THEY'RE BLEEDING AND AT LEAST WE CAN AT LEAST
6 PUT A BAND-AID ON IT.

7

8 **CHERI TODOROFF:** YEAH.

9

10 **SUP. KATHRYN BARGER:** BUT I THINK WE NEED TO LOOK AT A
11 PERMANENT FIX AND EVEN A BUILT-IN INDEX FOR COST INCREASES,
12 WHICH WE ALL KNOW IN THE COUNTY. JOE CAN TESTIFY THAT EACH
13 YEAR COSTS GO UP FOR OUR EMPLOYEES AND FOR THE SERVICES. SO,
14 WE NEED TO BUILD IN SOMETHING SO THAT WE'RE NOT REVISITING
15 THIS. BUT I JUST WANT TO THANK YOU FOR THE PRESENTATION TODAY.
16 I MEAN, I'M FRUSTRATED. I WOULD ENCOURAGE YOU ALL TO PUT ON
17 TENNIS SHOES AND SWEATS AND WALK SKID ROW ON A SUNDAY MORNING.
18 IT IS AND ACTUALLY I'M NOT I'M NOT EVEN GOING TO ENCOURAGE
19 YOU. I'M ASKING YOU TO PLEASE DO THAT BECAUSE THAT IS GROUND
20 ZERO FOR WHAT IS GOING ON. AND THAT'S WHY I ASK YOU ABOUT THE
21 HARM REDUCTION. WHAT I'M BEING TOLD ON PAPER IS NOT
22 NECESSARILY TRANSLATING IN WHAT'S HAPPENING ON THE STREETS.
23 AND IT SCARES ME. AND WHEN YOU DO IT, YOU WILL LOSE SLEEP OR
24 YOU WILL ROLL UP YOUR SLEEVES AND SAY, WE NEED TO DO MORE.
25 AND I HOPE IT'S GOING TO BE THE LATTER, RECOGNIZING THAT WE



THE BOARD OF
SUPERVISORS

1 HAVE A LOT OF WORK TO DO. YOU KNOW, THERE IS A CRISIS ON THE
2 STREET AND IT'S NOT JUST, I MEAN, IN SKID ROW IS NOT MY
3 DISTRICT, BUT THE IMPACT THAT IT'S HAVING ON THIS COMMUNITY
4 AND ON THE INDIVIDUALS THAT ARE LIVING DOWN THERE AND NOW
5 WE'VE GOT WOMEN AND CHILDREN ONCE AGAIN LIVING ON SKID ROW.
6 INTENSE AMONGST PEOPLE THAT THEY SHOULD NOT BE LIVING NEXT
7 DOOR TO YOU. A CREDIT TO MAYOR BASS, BECAUSE I TALKED TO HER
8 ABOUT THIS AND SHE IS ACUTELY AWARE AND IS VERY MUCH ENGAGED.
9 BUT AS A COUNTY, PROVIDING THE SERVICES, THE SUPPORT OF
10 SERVICES IS A MUST. AND WHEN WE TALK ABOUT INTERIM, IF IT
11 MEANS STANDING UP EMERGENCY SHELTERS AS WE MOVE INTO THE
12 SEASON THAT WE'RE MOVING INTO YOU KNOW I THINK WE NEED THAT WE
13 NEED TO LEAN HARD INTO THIS I AM ALL IN TO SUPPORT YOU IN ANY
14 WAY I CAN BECAUSE EACH AND EVERY ONE OF US HAVE A
15 RESPONSIBILITY. AND WHETHER IT BE FOR SUBSTANCE ABUSE, MENTAL
16 HEALTH, FAMILIES EXPERIENCING HOMELESSNESS, WE AS A COUNTY
17 WORKING WITH OUR CITIES CAN DO BETTER AND I'M CONFIDENT WE
18 WILL, BUT CHERI, I LOOK FORWARD TO GETTING THE RATES AND
19 WORKING WITH OUR NON-PROFITS TO MAKE SURE THEY DON'T TAKE BEDS
20 OFFLINE. BECAUSE AGAIN, ALL ROADS LEAD BACK TO BEDS. THANK
21 YOU.

22
23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, SUPERVISOR MITCHELL.

24
25 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR.



THE BOARD OF
SUPERVISORS

1 THANK YOU TO THE PANEL. I VERY MUCH ENJOY AND FIND THESE
2 PRESENTATIONS VERY HELPFUL AND USEFUL, SO I APPRECIATE THAT.
3 STARTING WITH ONE OF THE EARLIER SLIDES, IT'S CLEAR HOW
4 IMPACTFUL REDUCING THE RED TAPE AND THE PROCUREMENT AND HIRING
5 PROCESS REALLY CAN BE. AND SO, I LOOK FORWARD TO KEEPING THOSE
6 PROCESSES STREAMLINED SO THAT SUBSTANCE USE DISORDER TREATMENT
7 PROGRAMS REALLY CAN CONTINUE TO SERVE PEOPLE EXPERIENCING
8 HOMELESSNESS IN THE MOST EFFICIENT MANNER, AS WELL AS OUR
9 ABILITY TO HIRE QUICKER. I INTRODUCED A MOTION TO HELP ALL THE
10 HEALTH DEPARTMENTS, YOU KNOW, BRING PEOPLE ONLINE FASTER. AND
11 SO, I'M CURIOUS IF WE'RE GOING TO NEED, IF THERE'S A WAY
12 AROUND EMERGENCY DECLARATIONS OR SPECIFIC MOTIONS TO
13 STREAMLINE OUR HIRING PROCESS ACROSS THE BOARD, ALL
14 DEPARTMENTS. YOU KNOW, WE HAVE VACANCY RATES IN MULTIPLE
15 DEPARTMENTS. WE ARE SITTING ON UNFILLED POSITIONS, AND IT'S
16 NOT BECAUSE THE NEED FOR THEIR WORK AND SERVICE DOESN'T EXIST,
17 WE KNOW IT DOES, THAT'S WHY THE POSITIONS ARE ON THE BOOKS.
18 SO, WHAT CAN WE DO, I GUESS IT MAY BE A QUESTION OF COUNTY
19 COUNSEL OR CEO, DO WE HAVE TO DO IT IN THIS MANNER THROUGH
20 EMERGENCY DECLARATIONS OR MOTIONS TO FIGURE OUT WAYS TO
21 STREAMLINE HIRING THAT WE SEE WORKS BASED ON SLIDE 2. AND I
22 THINK PROBABLY EVERY DEPARTMENT ACROSS THE BOARD NEEDS THE
23 HELP. HOW CAN WE DO THAT AS A BOARD?

24
25 **JOSEPH NICCHITTA:** SUPERVISOR, IT'S A GREAT QUESTION. I THINK I



THE BOARD OF
SUPERVISORS

1 KNOW DHR IS DOING A LOT OF WORK IN THE SPACE WE HAVE SOME GOOD
2 OUTCOMES FROM THE EMERGENCY PROCESS I THINK IT'S A GREAT
3 OPPORTUNITY TO PUT A STAKE IN THE GROUND AND SEE WHAT KIND OF
4 PLAN WE CAN BRING BACK TO THE BOARD WITH COUNTY COUNSEL, WITH
5 DHR, WITH LABOR. WE NEED A LOT OF STAKEHOLDERS TO WORK WITH
6 US. SO NOW I THINK IS THE TIME TO DO THAT ROUND THAT CORNER
7 AND TAKE STOCK OF WHAT WE'VE DONE, HOW WELL WE'VE DONE WITH
8 THE EMERGENCY HIRING AND SEE WHAT NEEDS TO BE PUT INTO PLACE
9 AGAIN WITH ALL OF OUR PARTNERS AND WITH LABOR TO MAKE SURE
10 THAT ACROSS THE BOARD, EVEN IF WE HAVE TO START WITH OUR MOST
11 CRITICAL POSITIONS, LET'S START THERE AND THEN LET'S SEE HOW
12 WE CAN REALLY CHANGE THE WAY THE COUNTY HIRES. AND I SUSPECT
13 THAT IT WILL BE INSTRUCTIVE FOR OTHER AGENCIES IN THE REGION
14 AS WELL. IF WE CAN GET AROUND OUR OWN DIFFICULTIES AND OUR OWN
15 PROCESSES, THEN OTHERS WOULD PROBABLY FOLLOW SUIT. SO, THIS IS
16 THE TIME AND THAT'S A GREAT QUESTION. I THINK THAT I HAD MADE
17 A NOTE EARLIER GOING THROUGH THE SLIDE, WE'RE READY. WE NEED
18 TO DO THAT HARD WORK.

19
20 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT ANSWER BECAUSE I
21 THINK THAT THAT SHOULD BE A TAKEAWAY FROM COVID BECAUSE
22 FRANKLY THAT'S WHAT SPURRED THE MOTION, I BROUGHT FORWARD TO
23 HELP ALL THE HEALTH DEPARTMENTS, THIS EMERGENCY DECLARATION,
24 BECAUSE OF OUR UNHOUSED NUMBERS. SO, I INDEED HOPE THAT WE CAN
25 DO THAT, LEARN FROM. WE'VE GOT A COUPLE OF REALLY GOOD



THE BOARD OF
SUPERVISORS

1 EXAMPLES, TAKE FROM THOSE EXPERIENCES WHAT WORKED, WHAT COULD
2 BE IMPROVED. SO, THANK YOU FOR THAT, I CERTAINLY HOPE THAT'S
3 WHAT WE WILL CONTINUE TO FOCUS ON. I'M CURIOUS, I DON'T KNOW
4 THAT I SAW ON SLIDE 2, LET ME FLIP BACK, LIKE THE NUMBER OF
5 PEOPLE WE WERE ABLE TO HIRE. IS THAT SOMETHING WE'RE TRACKING?
6 I KNOW WE'RE LOOKING AT THE PROCESS AND IT WAS MORE EFFICIENT.
7 CAN YOU TELL ME, OKAY, MY COPIES AREN'T NUMBERED, SO I CAN'T
8 FIND IT QUICKLY, BUT I KNOW IT WAS SLIDE 2. I WAS LOOKING AT
9 IT UP ON THE SCREEN. HOW MANY WERE HIRED AND UTILIZED IN THE
10 EMERGENCY DECLARATION PROCESS?

11
12 **DR. GARY TSAI:** AND SUPERVISOR, ARE YOU REFERRING TO ONE OF THE
13 SAPC SLIDES ON HIRING? YES. SO, WE DID HAVE 37 CANDIDATES WHO
14 WERE HIRED THROUGH THE H.I. PROCESS THROUGH SAPC AND 23
15 CANDIDATES FOR OTHER AREAS OF THE DEPARTMENT OF PUBLIC HEALTH.

16
17 **SUP. HOLLY J. MITCHELL:** YEP. THANK YOU. I THINK BEING ABLE TO,
18 GOING BACK TO THE POINT ABOUT REALLY SHOWING THAT WE ARE ABLE
19 TO EXPEDITE AND GET PEOPLE HIRED AND ACTUALLY TRACKING THOSE
20 NUMBERS, I THINK IS GONNA BE REALLY IMPORTANT. SO, THANK YOU
21 FOR THAT. AGAIN, THANK YOU ALL FOR THE UPDATE. IT IS
22 ENCOURAGING TO HEAR THAT WE CAN DOCUMENT HOW BENEFICIAL THE
23 EMERGENCY DECLARATION HAS BEEN. IT'S SORT OF A NO-BRAINER TO
24 ME. WE KNEW IT WOULD BE. SO, I'M GLAD TO SEE THAT AND HEARD
25 YOU LOUD AND CLEAR ABOUT WANTING TO CONTINUE TO HAVE THAT



THE BOARD OF
SUPERVISORS

1 BENEFIT AND I'M SURE THE CHAIR WHO BROUGHT THE MOTION IN THE
2 FIRST PLACE IS PROBABLY CONSIDERING WORKING WITH YOU ALL TO
3 FIGURE THAT OUT. SO, I LOOK FORWARD TO SEEING HOW THAT COMES
4 TO FRUITION. SLIDE 11, YOU KNOW, CAN YOU, I'D LIKE TO HEAR
5 RECOMMENDATIONS ON HOW WE CAN REDUCE THE COST TO VOLUME OF THE
6 SERVICE RECIPIENT RATIO. WHAT WOULD YOU NEED TO RESOLVE THE
7 CHALLENGE AS LISTED ON SLIDE 11?

8

9 **DR. GARY TSAI:** YEAH, SO THIS HAS TO DO WITH THE PROVISION OF
10 FIELD-BASED SERVICES, AND WHEN WE CONTRACT WITH AGENCIES FOR
11 THESE SERVICES, THEY ALLOCATE STAFF TIME FOR THEM, REGARDLESS
12 OF HOW MANY PEOPLE THAT INDIVIDUAL, THAT STAFF PERSON MIGHT
13 ENGAGE. AND SO, I THINK SOME IDEAS, ONE WOULD BE WORKING WITH
14 WHEREVER WE'RE SITUATED, WHETHER IT'S A HOUSING SITE OR
15 OTHERWISE, TO HELP US ENSURE THAT THE PARTICIPANTS THERE ARE
16 AWARE THAT THESE SERVICES ARE AVAILABLE. ALSO WORKING WITH THE
17 STAFF THAT ARE THERE, WHETHER IT'S A HOUSING MANAGER, WHETHER
18 IT'S A SOCIAL WORKER THROUGH CHILD WELFARE OR OTHER SETTINGS,
19 VERY SIMILAR TO THE REACHING 95% INITIATIVE, SO THAT THOSE
20 OTHER AREAS ARE PRIMING THEIR SERVICE PARTICIPANTS WHO MAY
21 BENEFIT FROM THESE SERVICES SO THAT WHEN THOSE SERVICES COME
22 ON SITE, THEY CAN BE MAXIMALLY IMPACTFUL. BUT THIS IS A
23 CHRONIC AND ONGOING ISSUE WHERE, YOU KNOW, WE DO HAVE SOME
24 PROVIDERS WHO SAY THEY'VE ALLOCATED X NUMBER OF STAFF TO THIS
25 SITE, THEY SAW 2 PEOPLE, AND HOW FINANCIALLY, YOU KNOW, THAT



THE BOARD OF
SUPERVISORS

1 CAN BE CHALLENGING.

2

3 **SUP. HOLLY J. MITCHELL:** RIGHT. RIGHT. SLIDE 21, IT INCLUDED
4 REFERENCE TO THE PORTAL AND THE REFERRALS, BUT I DON'T SEE IN
5 THE PRESENTATION IS ACTUAL UTILIZATION RATES OF SERVICES AS
6 WELL AS THE LOCATION OF SERVICES BY SPA. AND SO, WHAT ARE THE
7 NUMBERS FOR EACH OF THE STRATEGIC APPROACHES TO MEETING THE
8 NEEDS OF PEOPLE EXPERIENCING HOUSELESSNESS?

9

10 **DR. LISA WONG:** I'M SORRY, MS. --

11

12 **SUP. HOLLY J. MITCHELL:** ARE YOU COLLECTING THAT DATA BY ACTUAL
13 UTILIZATION RATES BY SPA?

14

15 **DR. LISA WONG:** WE HAVE ALL THE UTILIZATION RATES BY SPA, BUT I
16 THINK I'M NOT QUITE SURE WHAT DATA POINT YOU'RE LOOKING FOR.

17

18 **SUP. HOLLY J. MITCHELL:** TRYING TO FIGURE OUT BY SPA, BECAUSE
19 WE KNOW EACH SPA HAS A UNIQUE SET OF CHALLENGES, THE PEOPLE
20 WHO LIVE THERE, I MEAN, THEY'RE NOT ALL THE SAME. AND SO
21 REALLY TRYING TO FIGURE OUT IF WE ARE COMING UP WITH
22 STRATEGIC, UNIQUE TO THE SPA, UNIQUE TO THAT POPULATION,
23 STRATEGIES TO MEET THEIR NEEDS. AND SO I GUESS MY POINT IS,
24 ARE WE CAPTURING LOCATION OF SERVICES BY SPA TO THEN FIGURE
25 OUT IF WHAT WE ARE PROVIDING TO THOSE FOLKS IS WORKING AND



THE BOARD OF
SUPERVISORS

1 IT'S RELEVANT TO THEIR UNIQUE NEEDS?

2

3 **DR. LISA WONG:** YES, WE DO CAPTURE ALL OF THAT DATA AND I CAN
4 FORWARD THAT TO YOUR OFFICE.

5

6 **SUP. HOLLY J. MITCHELL:** I'D APPRECIATE THAT. LAST QUESTION FOR
7 ME, MADAM CHAIR, IS SIMILAR YET DIFFERENT. RECOGNIZING THAT
8 THERE ARE, WHAT ARE WE DOING TO MAKE SURE THAT UNIQUE CULTURAL
9 GROUPS ARE ACCESSING AND RECEIVING SUBSTANCE ABUSE AND
10 PREVENTION SERVICES? WHEN I THINK ABOUT LANGUAGE BARRIERS FOR
11 AAPI AND LATINX FAMILY, FRIENDS AND NEIGHBORS, THE UNIQUE
12 NEEDS OF MY NATIVE AMERICAN CONSTITUENTS, AFRICAN AMERICAN.
13 AND SO HOW IS PUBLIC HEALTH AND THE OTHER DEPARTMENTS
14 RESPONDING TO THE NEEDS OF PARTICULAR ETHNIC AND CULTURAL
15 GROUPS TO MAKE SURE THEY'RE HAVING ACCESS TO THESE NEEDED
16 SERVICES, PARTICULARLY WHEN WE CONSIDER THE DISPROPORTIONATE
17 RATE WITH WHICH SOME OF THOSE SUBGROUPS ARE EXPERIENCING
18 HOUSELESSNESS AND SUBSTANCE USE DISORDER AND MENTAL ILLNESS?

19

20 **DR. GARY TSAI:** YEAH, I APPRECIATE THAT QUESTION. BECAUSE A
21 FAIR PORTION OF THE CLIENTS THAT WE SERVE ARE SPANISH
22 SPEAKING, THAT'S THE LARGEST NON-ENGLISH GROUP. THIS UPCOMING
23 YEAR, WHICH IS THIS FISCAL YEAR, WE'VE BUILT IN FINANCIAL
24 INCENTIVES TO INCENTIVIZE LANGUAGE ASSISTANCE FUNDING FOR OUR
25 PROVIDER NETWORK SO THAT WE COULD GROW THOSE SERVICES,



THE BOARD OF
SUPERVISORS

1 OBVIOUSLY NOT JUST FOR SPANISH, FOR ALL NON-ENGLISH LANGUAGES
2 AS A WAY TO TRY TO PRIORITIZE NON-ENGLISH SPEAKING
3 INDIVIDUALS. I'VE HAD CONVERSATIONS WITH DR. WONG ABOUT HOW WE
4 CAN DO A BETTER JOB OF ENGAGING THE ASIAN COMMUNITY JUST
5 BECAUSE ACROSS BOTH OF OUR DEPARTMENTS, THE NUMBERS ARE LOW
6 AND WE KNOW THE NEED IN THE COMMUNITY IS LIKELY HIGHER. I
7 THINK THERE'S A ROLE FOR JUST ON THE GROUND, YOU KNOW, GETTING
8 OUT THERE, COMMUNITY ENGAGEMENT, WHETHER THEY'RE NAMI GROUPS
9 OR WHETHER THERE'S OTHER COMMUNITY GROUPS WHERE DR. WONG OR
10 MYSELF OR OUR LEADERSHIP CAN TALK ABOUT WHERE WE ARE WITH
11 SERVICES AND HOW IT CAN BENEFIT INDIVIDUALS. I KNOW FOR MYSELF
12 GROWING UP WITH THE MOM WITH SCHIZOPHRENIA. I DIDN'T KNOW WHAT
13 RESOURCES THERE WERE. THAT'S ONE OF THE REASONS WHY I'M DOING
14 THE JOB THAT I'M DOING TODAY. AND SO, I DO THINK THAT THAT CAN
15 BE HELPFUL, RIGHT? I MEAN, WE'VE BUILT TOOLS. WE DO HAVE AN
16 APP WHERE PEOPLE CAN USE IT TO IDENTIFY SERVICES. WE HAVE A
17 WEB-BASED TOOL WHERE THERE'S A MAP TO HELP IDENTIFY THOSE
18 SERVICES AS WELL. BUT REALLY LEARNING FROM THE COMMUNITY ABOUT
19 WHAT ARE SOME OF THE KEYWAYS THAT YOU WANT TO ACCESS SERVICES
20 AND WHAT ARE SOME OF THE KEY THINGS THAT ARE PREVENTING YOU
21 FROM DOING SO IN EACH INDIVIDUAL GROUP.

22
23 **SUP. HOLLY J. MITCHELL:** AND SO, LANGUAGE ACCESS IS CRITICALLY
24 IMPORTANT. AND OTHER CULTURAL BARRIERS, SO I HOPE THAT THERE
25 ARE WAYS IN WHICH WE CAN WORK WITH A VARIETY OF COMMUNITY-



THE BOARD OF
SUPERVISORS

1 BASED ORGANIZATIONS THAT WORK WITH IMMIGRANT COMMUNITIES. I
2 REPRESENT LITTLE ETHIOPIA, HAVE A LOT OF AFRICAN IMMIGRANT
3 COMMUNITIES IN MY DISTRICT WHO ARE STRUGGLING WITH ACCESS. I
4 DON'T KNOW THAT I'VE EVER UNDERSTOOD. YOU KNOW, AT THE STATE
5 WE HAVE THE THRESHOLD LANGUAGE REQUIREMENT FOR SERVICE
6 PROVISION, THE DYMALLY-ALATORRE ACT ACTUALLY. AND SO THAT'S, I
7 ASSUMED, YOU KNOW WHAT HAPPENS WHEN YOU ASSUME, THAT THAT KIND
8 OF TRANSFERRED TO EVERY LEVEL OF GOVERNMENT. SO, AS YOU TALK
9 ABOUT EXPANDING TO SPANISH AS WELL, DO WE HAVE A REQUIREMENT
10 AROUND THE THRESHOLD LANGUAGES IN LA COUNTY THAT WE ARE
11 REQUIRED TO PROVIDE THE SERVICES?

12
13 **DR. GARY TSAI:** WE DO, AND WE HAVE PROVIDED THOSE, BUT IT'S
14 ABOUT CONTINUING TO EXPAND THOSE SERVICES BECAUSE WE KNOW THAT
15 THERE'S INDIVIDUALS WHO WOULD BENEFIT FROM THOSE NON-ENGLISH
16 SERVICES. AND ALSO, WHEN IT COMES TO BEHAVIORAL HEALTH
17 SERVICES, IN PARTICULAR SUBSTANCE USE TREATMENT, IT'S NOT THE
18 SAME AS GOING INTO A HOSPITAL AND ENGAGING WITH A CLIENT FOR
19 30 MINUTES AND THAT'S IT. THIS IS SOMETHING WHERE MULTIPLE
20 HOURS EVERY DAY IN A RESIDENTIAL SUBSTANCE USE SETTING, WE
21 NEED SOMEONE THERE. AND SO, WE NEED DIFFERENT TOOLS TO BE ABLE
22 TO DO THAT IF A PHYSICAL PERSON CAN'T BE THERE.

23
24 **SUP. HOLLY J. MITCHELL:** GOT IT. THANK YOU VERY MUCH, MADAM
25 CHAIR.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. A LOT HAS BEEN
3 COVERED, THANKS TO MY COLLEAGUES, AND I KNOW THAT THIS IS A
4 CRITICAL CONVERSATION FOR US. IT COMES UP AT EVERY TABLE I'M
5 AT. I'M SURE SUPERVISOR BARGER CAN AGREE, WHETHER IT'S LAHSA
6 OR LA CASA OR THE NEW EXEC COMMITTEE, EVERY GROUP THAT WE'RE
7 ENCOUNTERING, CONTRACT CITIES, ANY OF MY INDEPENDENT CITIES IN
8 THE DISTRICT, THE INTERSECTION OF MENTAL HEALTH SERVICES,
9 SUBSTANCE USE, AND OUR UNHOUSED CRISIS IS WHAT EVERYONE'S
10 TALKING ABOUT. AND I KNOW IN MANY OTHER COUNTIES, DMH AND
11 SAPC, THOSE FUNCTIONS EXIST IN THE SAME DEPARTMENT, BUT SINCE
12 YOU'RE SEPARATED HERE IN LA COUNTY, HOW ARE YOU ACTIVELY
13 WORKING TOGETHER TO ADDRESS THE BEHAVIORAL HEALTH NEEDS OF
14 PEOPLE WHO ARE UNHOUSED. WHERE IS THAT INTERSECTION HAPPENING?

15

16 **DR. LISA WONG:** WE HAVE MANY COLLABORATIVE EFFORTS TOGETHER AND
17 ONE OF THE MORE RECENT ONES IS OUR CO-OP PILOT PROJECT LOOKING
18 AT PROVIDERS WHO HAVE BOTH SAPC AND DEPARTMENTAL HEALTH
19 CONTRACTS AND HOW THEY INTEGRATE SERVICES AND WHAT WE CAN
20 LEARN FROM THEM. I THINK THAT WE HAVE A LONG WAY TO GO IN
21 TERMS OF LOOKING AT THAT, BECAUSE EVEN WITH OUR CONTRACT
22 PROVIDERS WHO HAVE CONTRACTS WITH BOTH SIDES, THEY TEND TO
23 HAVE PROGRAMS THAT ARE REALLY MORE ONE OR THE OTHER, BUT
24 THEY'RE ATTEMPTING TO BRING THE 2 TOGETHER. I THINK AS A
25 DEPARTMENT, YOU KNOW, WE GET A LOT OF TRAINING AND DIFFERENT



THE BOARD OF
SUPERVISORS

1 RESOURCES FROM SAPC. WE HAVE ESTABLISHED MAT PRESCRIBERS,
2 THAT'S MEDICATION ASSISTANT TREATMENT. WE'VE ESTABLISHED MAT
3 PRESCRIBERS AT EVERY ONE OF OUR DIRECTLY OPERATED CLINICS AND
4 EVERY ONE OF OUR FIELD-BASED TEAMS. WE'VE DONE EXTENSIVE
5 TRAINING WITHIN THE DEPARTMENT OF MENTAL HEALTH ON DIFFERENT
6 CO-OCCURRING MODALITIES THAT ARE HELPFUL. WE HAVE SUBSTANCE
7 ABUSE COUNSELORS AT EVERY ONE OF OUR DIRECTLY OPERATED
8 CLINICS. AND THIS IS SOMETHING THAT WE PUT OUT TO OUR LEGAL
9 ENTITY NETWORK AS WELL. I THINK THAT ONE OF THE THINGS DR.
10 TSAI AND I HAVE DISCUSSED IS IT'S NOT ALWAYS JUST ABOUT THE
11 TRAINING OR THE KNOWLEDGE. SOMETIMES IT'S ABOUT A CULTURE
12 SHIFT AND ABOUT, YOU KNOW, BRINGING, FOR INSTANCE, FOLKS IN
13 MENTAL HEALTH, BRINGING THEM INTO FOCUS ON THE FACT THAT WE'RE
14 TREATING A WHOLE PERSON AND PART OF THAT IS THEIR SUBSTANCE
15 USE DISORDER, IF THAT'S PRESENT, AND THAT IT'S NOT SOMETHING
16 YOU HAND OFF TO THE SUBSTANCE ABUSE COUNSELOR, BUT YOU WORK
17 TOGETHER AS A MULTIDISCIPLINARY TEAM. I THINK ONE OF THE WAYS
18 WE'VE BEEN ABLE TO KIND OF HELP TURN AROUND THE CULTURE IS AS
19 WE RECRUIT, WE INTENTIONALLY LOOK FOR PEOPLE WHO ARE ABLE TO
20 VIEW THINGS THROUGH A DIFFERENT LENS. SO AS WE'VE LOOKED FOR
21 PSYCHIATRISTS, EVEN THOUGH, YOU KNOW, IT'S VERY DIFFICULT TO
22 RECRUIT FOR PSYCHIATRISTS, ONE OF THE THINGS WE PUSH FOR IS
23 LOOKING FOR PSYCHIATRISTS WITH AN ADDICTION MEDICINE SPECIALTY
24 OR WHO ARE AT LEAST VERY OPEN TO BEING A MAT PRESCRIBER. WE
25 LOOK FOR PEOPLE WHO HAVE SUBSTANCE USE TREATMENT EXPERIENCE IN



THE BOARD OF
SUPERVISORS

1 OUR CLINICIANS AS WELL AS PEOPLE WHO REALLY ARE INVESTED IN
2 WORKING IN A MULTIDISCIPLINARY MANNER. AND WE FOUND THAT BY
3 BRINGING IN NEW PEOPLE TO KIND OF HELP TURN THE TIDE, THAT HAS
4 BROUGHT EVEN SOME OF OUR OLDER FOLKS, I DON'T MEAN OLDER AGE-
5 WISE, BUT WHO HAVE BEEN IN THE DEPARTMENT LONGER, ON BOARD.
6 THEY START TO ADAPT TO WHAT THEY SEE AS THE GROWING TREND IN
7 THE DEPARTMENT. THEY ARE ABLE TO BE MORE RESPONSIVE BECAUSE
8 WE'RE PUSHING OUT THE DIRECTIVES, WE'RE PUSHING OUT THE
9 TRAININGS, WE'RE PUSHING OUT THE ACTUAL PRACTICES AND THESE
10 PROVIDERS WHO ARE WILLING AND READY TO DO, YOU KNOW, FOR
11 INSTANCE, MAT.

12
13 **DR. GARY TSAI:** I WOULD SAY WE HAVE A STEERING COMMITTEE
14 STRUCTURE THAT'S FOCUSED JUST AROUND HOW WE CAN ACHIEVE BETTER
15 BEHAVIORAL HEALTH CARE INTEGRATION, PARTICULARLY AT THE CLIENT
16 LEVEL. IN JULY, WE INTEGRATED OUR CALL CENTERS AS THE FIRST
17 COMPONENT OF BEHAVIORAL HEALTH ADMINISTRATIVE INTEGRATION
18 UNDER CLAIM. THERE'S 10 OTHER COMPONENTS RELATED TO THAT THAT
19 WE'RE WORKING TOWARDS. I DON'T KNOW IF THIS IS GOOD NEWS, BUT
20 IN OTHER COUNTIES WHERE THEY'RE UNDER A SINGLE BEHAVIORAL
21 HEALTH DEPARTMENT, THEY STILL OPERATE LARGELY SEPARATELY
22 BECAUSE AT THE STATE LEVEL THERE'S ACTUALLY 2 SEPARATE
23 SYSTEMS. EVEN AFTER BEHAVIORAL HEALTH ADMINISTRATIVE
24 INTEGRATION, THERE'S GOING TO BE 2 SEPARATE SYSTEMS OPERATING
25 UNDER 2 SEPARATE FEDERAL WAIVERS TO OPERATIONALIZE THOSE



THE BOARD OF
SUPERVISORS

1 PROGRAMS. SO, I THINK ONE OF THE KEY AREAS THAT WE FOCUSED ON
2 IS AROUND WORKFORCE, AS DR. WONG HAS MENTIONED. AND FOR THE
3 SUBSTANCE USE WORKFORCE, WHERE 80% OF OUR WORKFORCE ARE
4 COUNSELORS, WHICH DON'T INCLUDE MENTAL HEALTH UNDER THEIR
5 SCOPE OF PRACTICE, WE'VE INCENTIVIZED TRAININGS AROUND JUST
6 KNOWING THE BASICS, THE MENTAL HEALTH 101, SO THAT THEY CAN AT
7 LEAST INCREASE THEIR FAMILIARITY WITH THOSE SERVICES. AND
8 WE'RE ALSO PROVIDING DOLLARS FOR OUR SUD PROVIDERS TO
9 DIVERSIFY THEIR WORKFORCE. FOR OUR WORKFORCE, DIVERSIFYING
10 MEANS BRINGING IN MORE LICENSED CLINICIANS BECAUSE RIGHT NOW
11 THEY ONLY REPRESENT 20% OF OUR WORKFORCE RIGHT AS OPPOSED TO
12 ON THE MENTAL HEALTH SIDE IT'S ACTUALLY MAJORITY LICENSED
13 CLINICIAN AND SO BY DIVERSIFYING AND BRINGING IN MORE LICENSED
14 CLINICIANS OUR WORKFORCE WILL BE ABLE TO PROVIDE MORE MENTAL
15 HEALTH SERVICES, EVEN FOR PEOPLE THAT THEY'RE SERVING WITH SUT
16 CONDITIONS.

17
18 **SUP. LINDSEY HORVATH, CHAIR:** SO, I HEAR A LOT OF INTEGRATION
19 ON THE WORKFORCE DEVELOPMENT AND CULTURE SIDE, BUT HOW IS THAT
20 TRANSLATING TO OUTCOMES FOR OUR UNHOUSED POPULATION WHO HAVE
21 BOTH OF THESE ISSUES?

22
23 **DR. GARY TSAI:** SO, I MEAN, I CAN SAY THAT FOR, BECAUSE WE WERE
24 JUST LOOKING AT THIS DATA, 42% OF PEOPLE WHO ENTER INTO OUR
25 SYSTEM WHO REPORTED BEING UNHOUSED OR UNSTABLY HOUSED END UP



THE BOARD OF
SUPERVISORS

1 WITH SOME FORM OF STABLE HOUSING AT THE END OF THEIR CARE.
2 THAT'S INCLUSIVE OF BOTH SUD AS WELL AS, I MEAN MANY OF THOSE
3 INDIVIDUALS DO HAVE SOME LEVEL OF CO-OCCURRING, EVEN IF IT'S
4 CO-OCCURRING MORE MILD MENTAL HEALTH CONDITIONS. AND SO, WE DO
5 THINK THAT BY TREATING THE WHOLE PERSON, THAT'S ONE
6 REFLECTION, RIGHT? THERE'S A LOT OF OTHER METRICS THAT WE'RE
7 TRACKING WITH RESPECT TO THEIR PHYSICAL HEALTHCARE AS WELL AS
8 MENTAL HEALTHCARE.

9
10 **DR. LISA WONG:** AND ONE OF THE AREAS THAT WE'VE SEEN PROGRESS
11 IS THE ABILITY TO BRING A MAP PRESCRIBER TO EACH ONE OF OUR
12 FIELD TEAMS. AND THAT HAS BEEN INTEGRAL IN CHANGING KIND OF
13 THE ATTITUDE OF THE FIELD TEAM IN THAT, YOU KNOW, WE TREAT THE
14 PERSON WHERE THEY ARE, NOT JUST HANDING OFF TO ANOTHER
15 DEPARTMENT OR ANOTHER SPECIALIST. AND WE'VE SEEN IT BE VERY
16 IMPACTFUL WITH CLIENTS TOO, BECAUSE THEY DON'T HAVE TO SEEK
17 OUT DIFFERENT KINDS OF RESOURCES AND THEY DON'T FEEL JUDGED.
18 THAT HAS BEEN A BIG DEAL FOR THE PEOPLE WE WORK WITH. THEY
19 ALREADY FEEL A CERTAIN SENSE OF STIGMA WITH THEIR MENTAL
20 HEALTH ISSUES. AND THEN THE NEXT BARRIER FOR THEM IS TO ADMIT
21 TO, YOU KNOW, HAVING A SUBSTANCE USE DISORDER. BUT THE WAY
22 THAT OUR STAFF AND OUR PSYCHIATRISTS HAVE BEEN TRAINED TO WORK
23 WITH THE POPULATION, AND I'VE SEEN THIS FIRSTHAND BECAUSE I'VE
24 GONE OUT ON THE STREETS WITH THEM TO SKID ROW AND TO HOLLYWOOD
25 AND THE SAN GABRIEL RIVERBED, WHERE THEY'RE ABLE TO BRING DOWN



THE BOARD OF
SUPERVISORS

1 THE DEFENSIVE AND JUST OFFER KIND OF LIKE A SEAMLESS ARRAY OF
2 CARE.

3

4 **SUP. LINDSEY HORVATH, CHAIR:** YEAH, THAT'S GOOD TO HEAR AND I
5 ASSUME THAT IF YOU HAD MORE RESOURCES INVESTED IN THE SPACES
6 WHERE YOU ARE WORKING TOGETHER, YOU WOULD BE ABLE TO SCALE
7 WHAT YOUR SERVICE PROVISION IS TO MEET THE NEEDS THAT WE'RE
8 SEEING ON THE STREETS. I ASSUME AVAILABLE RESOURCES IS A
9 COMPONENT OF WHY WE'RE SEEING THE MAGNITUDE OF ISSUES ON OUR
10 STREETS.

11

12 **DR. LISA WONG:** I THINK ONE COMPONENT IS RESOURCES AND REALLY
13 STILL IT REMAINS CULTURE CHANGE TOO.

14

15 **SUP. LINDSEY HORVATH, CHAIR:** SEEING BOTH OF THOSE I THINK IS
16 IMPORTANT. TO FOCUS ON DEPARTMENT OF MENTAL HEALTH FOR A
17 MINUTE. AS I MENTIONED, THIS ISSUE COMES UP AT EVERY TABLE
18 THAT I'M AT. AND SO, WHAT, I'VE HEARD EXPANSION OF EXISTING
19 RESOURCES AS ONE OF THE OUTCOMES OF THE DECLARATION OF
20 EMERGENCY IN ADDITION TO THE HIRING. BUT ARE THERE ANY NEW
21 PROGRAMS THAT HAVE BEEN STOOD UP AS A RESULT IN DMH OR ARE
22 THERE OTHER WAYS THAT WE'VE EXPANDED CAPACITY TO SERVE PEOPLE
23 EXPERIENCING HOMELESSNESS WHO ARE ALSO EXPERIENCING MENTAL
24 HEALTH ISSUES?

25



THE BOARD OF
SUPERVISORS

1 **DR. LISA WONG:** YES. PER THE DECLARATION. SO, WE HAVE A SITE,
2 YOU KNOW, IN ADDITION TO THE EXPANSION OF THE SERVICES THAT
3 WE'VE SEEN ARE WORKING ALREADY. WE'VE KIND OF TRIED TO BE VERY
4 ANALYTICAL ABOUT LOOKING AT WHAT WORKS AND WHAT DOESN'T WORK
5 AND CAPITALIZE ON WHAT DOES WORK. ONE OF THE NEW THINGS COMING
6 ONLINE IS OUR PARTICIPATION IN IHP AND LENDING THAT SUPPORT TO
7 THOSE INTERIM HOUSING SITES WHICH I THINK WE'VE HEARD FROM
8 THEM IS BADLY NEEDED AND THEN ALSO WE HAVE THE HOUSING
9 SUPPORTS FOR PEOPLE TRANSITIONING FROM EITHER HOMELESSNESS TO
10 INTERIM HOUSING OR INTERIM HOUSING TO PERMANENT SUPPORTIVE
11 HOUSING TO MAKE SURE THAT THEY DON'T FALL OUT OF HOUSING. WE
12 ALSO HAVE A PROGRAM WHERE WE HAVE PEERS WHO HAVE LIVED
13 EXPERIENCE AS HAVING BEEN UNHOUSED, BE MORE INVOLVED IN TEAMS
14 THAT GO OUT TO TALK TO FOLKS. AND I THINK THAT HAS BEEN
15 SUCCESSFUL BECAUSE THEY SEE RESOURCES AND THEY SEE THE
16 PERTINENT ISSUES A LITTLE BIT DIFFERENTLY THAN WE DO, BECAUSE
17 IT'S NOT ABOUT, BECAUSE HOW WE SEE IT IS, OKAY, I HAVE 50
18 INTERIM HOUSING BEDS AVAILABLE AND I HAVE 50 FOLKS
19 EXPERIENCING HOUSING, I MEAN, EXPERIENCING HOMELESSNESS, WHY
20 ISN'T THAT A MATCH? AND WHAT HAPPENS IS WE DON'T SOMETIMES
21 LOOK AT, WELL, THESE BEDS AREN'T IN COMMUNITIES THAT SOMEBODY
22 WANTS TO BE IN, OR THESE BEDS HAVE RESTRICTIONS THAT SOMEBODY
23 DOESN'T WANT TO DEAL WITH, OR THERE ARE OTHER THINGS THAT ARE
24 INVOLVED. AND I THINK AS WE IMPLEMENT, YOU KNOW, PROGRAMS THAT
25 HAVE A LOT OF DEPENDENCE ON PEOPLE WITH LIVED EXPERIENCE, IT



THE BOARD OF
SUPERVISORS

1 GIVES US BETTER INSIGHT TO WHAT CAN MOTIVATE SOMEBODY TO
2 ACCEPT A BED.

3
4 **SUP. LINDSEY HORVATH, CHAIR:** SO, WE WEREN'T DOING THOSE THINGS
5 BEFORE THE DECLARATION OF EMERGENCY?

6
7 **DR. LISA WONG:** WE WERE DOING THEM AS PART OF PROGRAMS HERE AND
8 THERE, BUT WITH THE DECLARATION OF EMERGENCY, IT ALLOWED US TO
9 FOCUS ON SPECIFIC CLASSIFICATIONS THAT, YOU KNOW, MADE IT
10 POSSIBLE FOR US TO BUILD OUT PROGRAMS THAT WAY.

11
12 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, I KNOW THAT THE GOVERNOR
13 HAS OFTEN REFERENCED WHAT NEW STATE FUNDING LIKE PROP 1 AND
14 BHBH AS INVESTMENTS TO END HOMELESSNESS AND I KNOW THAT YOU
15 MENTIONED SORT OF THE ISSUES BETWEEN WHAT WE'RE DOING HERE AT
16 THE COUNTY AND WHERE WE RUN INTO ISSUES AT THE STATE. SO THOSE
17 DOLLARS WHEN THEY DIRECTLY COME INTO DMH HOW ARE YOU MAKING
18 SURE THAT PLANS FOR THEIR USE ARE INTEGRATED WITH OUR
19 HOMELESSNESS RESPONSE?

20
21 **DR. LISA WONG:** WELL, WHEN WE LOOK AT THOSE DOLLARS, WE LOOK AT
22 WHERE OUR HIGHEST AREAS OF NEED ARE, AND WE TRY TO ALLOCATE
23 ACCORDING TO THOSE PRIORITIES. SO, OF COURSE, AT THE TOP OF
24 THAT LIST ARE PEOPLE EXPERIENCING HOMELESSNESS. WE ALSO --



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** DOES THIS HAVE THAT HAPPEN IN
2 CONVERSATION WITH HI IS THAT A COORDINATE OR THIS IS WHAT H.I.

3
4 **DR. LISA WONG:** YES.

5
6 **SUP. LINDSEY HORVATH, CHAIR:** THIS IS WHAT DMH DIRECTS.

7
8 **DR. LISA WONG:** NO, THIS IS IN COORDINATION WITH H.I. WITH DHS,
9 DPH, MANY, MANY PARTNERS OF THE JUST OUR JUSTICE INVOLVED
10 PARTNERS BECAUSE WE HAVE RESOURCES ALL COMING INTO THE SYSTEM,
11 WE NEED A CERTAIN NUMBER OF BEDS, BUT WE HAVE TO BE STRATEGIC
12 IN WHAT KINDS OF BEDS AND WHERE WE PLACE THEM. SO, A LOT OF
13 FACTORS COME INTO PLAY, LIKE ONE FACTOR OF COURSE IS ALREADY
14 TOOLED TO DO MAPPING, BUT A BIG FACTOR IS LOOKING AT WHERE OUR
15 FOLKS WHO ARE UNHOUSED HAVE THE GREATEST NEEDS AND WHERE WE'RE
16 LACKING HOUSING. SOMETIMES THOUGH IT'S NOT EVEN JUST A MATTER
17 OF RESOURCES, BUT I KNOW SOME OF OUR SERVICE AREAS, WE HAVE
18 VERY LITTLE PERMANENT SUPPORTIVE HOUSING OR INTERIM HOUSING
19 BECAUSE THE NEIGHBORHOODS HAVE BEEN SUPER RESISTANT, EVEN
20 THOUGH WE HAVE THE FUNDING IN PLACE. SO, I THINK IT TAKES ALL
21 OF OUR DEPARTMENTS WORKING TOGETHER TO KIND OF GET AROUND
22 THAT.

23
24 **SUP. LINDSEY HORVATH, CHAIR:** SO, I WOULD SAY 2 MORE THINGS ON
25 MENTAL HEALTH AND THEN I WANT TO SHIFT BACK TO SAPC. HOW ARE



THE BOARD OF
SUPERVISORS

1 YOU WORKING IN DMH WITH OUR CITIES? I KNOW ONAY, WHO'S BEEN HI
2 MUNICIPAL RELATIONS LEAD HAS HAD TREMENDOUS SUCCESS IN
3 BUILDING RELATIONSHIP WITH CITIES. I KNOW THE CITIES ARE
4 SAYING THEY'VE HAD A GREAT WORKING RELATIONSHIP. HOW ARE YOU
5 USING THAT RESOURCE THAT EXISTS IN THE COUNTY TO DEVELOP
6 CONNECTION WITH OUR CITIES AND CONNECTION TO MENTAL HEALTH
7 SERVICES?

8

9 **DR. LISA WONG:** I'M NOT SURE THAT WE'VE REALLY BEEN USING THE
10 EMERGENCY DECLARATION SPECIFICALLY AS A RESOURCE FOR
11 DEVELOPING THOSE RELATIONSHIPS, BUT WE'VE HAD A STRONG FOCUS
12 ON DEVELOPING THOSE RELATIONSHIPS. AND I'LL BE HONEST, IT'S
13 BECAUSE THE CITIES COME TO US. AND EVEN THOUGH WE HAVE 88
14 CITIES, THERE ARE ABOUT PROBABLY A DOZEN CITIES WHO COME TO US
15 WITH REALLY A STRONG SENSE OF WHAT THEY NEED AND A SPECIFIC
16 LIST OF DEMANDS. SO, WE TRY TO DEVELOP THE RELATIONSHIP WITH
17 THE CITIES TO SEE WHAT IS ACTUALLY THEIR NEED AND WHAT IS
18 ACTUALLY DOABLE AND WHETHER IT'S BY US OR WHETHER IT'S BY OUR
19 SUPPORT OF THAT CITY, THEN WE CAN WORK ON GETTING SOMETHING
20 OUT THAT WOULD REALLY HELP PEOPLE. I THINK ONE OF THE THINGS
21 THAT WE HAVE A CHALLENGE WITH IS RECENTLY WE WERE APPROACHED
22 BY ONE CITY THAT REPRESENTS 1% OF THE COUNTY, BUT THEY WANT A
23 VERY LARGE ALLOCATION. SO, WE'RE TRYING TO WORK WITH THEM TO
24 SEE, OKAY, HOW CAN WE WORK WITH THE AMOUNT OF RESOURCES WE CAN
25 DEDICATE TO THIS AND WHAT YOU CAN BRING TO THE TABLE, HAVE A



THE BOARD OF
SUPERVISORS

1 PARTNERSHIP, LEVERAGE THAT AND GET YOU CLOSER TO WHAT YOU
2 THINK YOU NEED.

3

4 **SUP. LINDSEY HORVATH, CHAIR:** AND FINALLY, ONE OF THE THINGS
5 THAT I HEAR CONSISTENTLY FROM OUR LOCAL GOVERNMENT PARTNERS IS
6 THERE'S AN EXPECTATION THAT DMH IS TAKING THE LEAD ON ALL
7 ISSUES THAT PEOPLE EXPERIENCING HOMELESSNESS IN THEIR
8 COMMUNITIES HAVE WITH REGARD TO MENTAL HEALTH. AND I KNOW THAT
9 IN CONVERSATIONS I'VE HAD WITH YOU, YOU THINK THERE IS, THE
10 DEPARTMENT OPERATES AS IF THERE'S A CERTAIN POPULATION FOR
11 WHOM THE DEPARTMENT SHOWS UP. AND THERE'S SORT OF THIS
12 CATEGORY OF PEOPLE WHO ARE STRUGGLING WITH MENTAL ILLNESS, WHO
13 NEED SUPPORT AND HELP, BUT THERE'S JUST THIS GAP IN SERVICE
14 PROVISION. SO, WHAT IS HAPPENING TO HELP THEM BECAUSE THAT
15 SEEMS TO BE AN ONGOING URGENT NEED THAT ISN'T BEING MET?

16

17 **DR. LISA WONG:** I THINK WHAT WAS MEANT TO FILL THAT GAP OR TO
18 MEET THE NEEDS OF PEOPLE IN THAT GAP WERE THE COLLABORATIONS
19 WE HAVE WITH OUR OTHER PARTNERS AND WITH HI. FOR INSTANCE,
20 WITH THE MDT'S, THEY WERE SUPPOSED TO HAVE THE CAPACITY TO DO
21 MILD TO MODERATE, AND THEN DMH HANDLES THE MORE SEVERE AND
22 SIGNIFICANT SERIOUS MENTAL ILLNESS. BUT WHAT WE FOUND WAS
23 BECAUSE OF SHIFTS IN PROGRAMMING, SHIFTS IN FUNDING, THINGS
24 LIKE THAT, THERE WAS STILL THIS POPULATION OF FOLKS WHO HAVE
25 SERIOUS MENTAL ILLNESS. IT MIGHT NOT BE AT THE HIGHEST



THE BOARD OF
SUPERVISORS

1 SECURITY, THEY MIGHT NOT QUALIFY FOR CONSERVATORSHIP, BUT IT
2 WAS MORE THAN COULD BE ADDRESSED BY LIKE AN OUTPATIENT CLINIC.
3 SO, ONE OF THE THINGS WE'RE DOING NOW IS IN AHEAD OF
4 IMPLEMENTATION OF PROP 1, WE'RE BUILDING OUT DIFFERENT LEVELS
5 OF FSP SO THAT WE HAVE A LOWER LEVEL FSP THAT CAN FILL IN THAT
6 GAP. SO, THESE ARE STAFF THAT WILL HAVE LOWER CASELOADS AND
7 ARE MORE HOUSING FOCUSED SO THAT THEY HAVE THE ABILITY AND THE
8 TIME TO HOLD SOMEBODY'S HAND THROUGH A PROCESS TO CHECK IN
9 WITH THEM MUCH MORE FREQUENTLY TO BE MUCH MORE INVOLVED. I
10 THINK WHAT WAS FORMERLY SBA 82, WHICH DID A WONDERFUL JOB IN
11 THAT SPACE BUT WENT AWAY WHEN THE GRANT WENT AWAY AND THEN WE
12 STARTED A HOME TEAM TO MEET THE HIGHEST SECURITY NEEDS I THINK
13 OUR LOWER LEVEL FSP CAN STEP INTO THAT SPACE AND PROVIDE THE
14 KIND OF CASELOAD AND RESOURCES THAT WE NEED TO ACTUALLY MOVE
15 PEOPLE FROM THAT SPACE. THEY'RE FOLKS WHO PROBABLY DON'T
16 QUALIFY FOR HOSPITALIZATION OR CONSERVATORSHIP BUT ARE NOT
17 GOING TO BE ABLE TO JUST MAKE IT ON THEIR OWN.

18
19 **SUP. LINDSEY HORVATH, CHAIR:** THAT'S RIGHT. AND SO, WE'RE
20 CREATING A RESPONSE. IT'S NOT FULLY IMPLEMENTED YET, IT SOUNDS
21 LIKE, FROM WHAT YOU JUST SAID, BUT IT'S SOMETHING THAT'S BEING
22 DEVELOPED TO ADDRESS THOSE WHO ARE IN THAT GAP. AND WE WOULD,
23 I ASSUME, NEED ADDITIONAL RESOURCE TO HELP BUILD THAT OUT, TO
24 INVEST IN THOSE TEAMS, AND THINK ABOUT HOW WE ARE GOING TO
25 FUND SUCH AN OPERATION BECAUSE I DO KNOW THAT THAT GAP IS



THE BOARD OF
SUPERVISORS

1 SOMETHING THAT WE HEAR QUITE A BIT ABOUT.

2

3 **DR. LISA WONG:** AND WE HAVE ALREADY STARTED IMPLEMENTING. WE'RE
4 IMPLEMENTING AS WE ARE DEVELOPING BECAUSE THIS IS SUCH AN
5 URGENT SITUATION. WE DON'T HAVE TIME TO WAIT. SO, THIS IS ONE
6 INSTANCE WHERE WE'RE NOT GOING TO LET THE PERFECT BE THE ENEMY
7 OF THE GOOD.

8

9 **SUP. LINDSEY HORVATH, CHAIR:** THAT'S GREAT TO HEAR. I KNOW
10 THERE'S AN EXPECTATION BECAUSE OF CARE COURTS AND SB43 THAT
11 THERE ARE LOTS OF SOLUTIONS THAT ARE NOW SORT OF AT OUR TABLE
12 FOR THE CHOOSING. BUT AGAIN, THESE TOOLS DON'T NECESSARILY
13 SERVE ALL OF THE PEOPLE THAT WE'RE NEEDING TO MEET. AND SO, IF
14 PEOPLE DON'T QUALIFY FOR THEM, THERE'S STILL THIS SUBSET. SO,
15 WE ARE CREATING AT THE LOCAL LEVEL A SOLUTION TO ADDRESS THAT
16 GAP. SO, I'M GLAD TO HEAR THAT. AND HOW LONG DO YOU THINK IT
17 WILL TAKE TO STAND THAT UP IN A WAY THAT WILL SEE MEANINGFUL
18 RESPONSE OUT IN OUR COMMUNITIES?

19

20 **DR. LISA WONG:** WE'RE STARTING BY ROLLING IT OUT WITH OUR
21 DIRECTLY OPERATED FSP'S JUST BECAUSE WE HAVE A LITTLE BIT MORE
22 LOCAL CONTROL THERE. AND THEY TEND TO TAKE A HIGHER NUMBER OF
23 HOMELESS FOLKS AND HIGHER ACUITY. SO, AS WE ROLL THOSE OUT,
24 WE'RE GOING TO TAKE A LOOK AT WHAT'S THE REMAINING NEED IN
25 EACH OF THE SERVICE AREAS AND SUPERVISORIAL DISTRICTS, AND



THE BOARD OF
SUPERVISORS

1 THEN ROUND IT OUT FROM THERE WITH OUR LEGAL ENTITY PROVIDERS.
2 I THINK ONE OF THE CHALLENGES WE HAVE TO OVERCOME WHEN YOU'RE
3 TALKING ABOUT RESOURCES IS EVEN IF WE HAVE THE RESOURCES TO
4 STAFF THESE, WHEN SOMEBODY IS EXPERIENCING HOMELESSNESS, WE
5 NEED A MUCH LARGER POOL OF FLEX FUNDS BECAUSE THERE'S GOING TO
6 BE LIKE INTERIM HOUSING WE HAVE TO PAY FOR FOOD NEEDS WE HAVE
7 TO PAY FOR A CAR THEY HAVE TO GET OUT OF REPOSITION YOU KNOW
8 WHATEVER VARIOUS NEEDS SO AS WE PUT THAT ALL TOGETHER I THINK
9 OUR TESTING GROUND IS KIND OF OUR DIRECTLY OPERATED FSP'S.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** YEAH, I THINK AS SOON AS WE CAN
12 STAND THEM UP, WHATEVER IT IS YOU NEED TO ACCELERATE, WHATEVER
13 IS GETTING YOUR IN YOUR WAY, PLEASE SURFACE IT TO US BECAUSE
14 THAT NEEDS TO BE STOOD UP QUICKLY. IT'S A DESPERATE NEED THAT
15 EVERYBODY IS ASKING FOR NO MATTER THE DISTRICT.

16

17 **DR. LISA WONG:** DEFINITELY, BUT I WILL BE HONEST THAT STAFFING
18 IS STILL A CHALLENGE. AND

19

20 **SUP. LINDSEY HORVATH, CHAIR:** SO, WHAT ARE WE GONNA DO TO SOLVE
21 THE STAFFING CHALLENGE?

22

23 **DR. LISA WONG:** WELL, WE HAVE A LOT OF THINGS IN PLACE THAT ARE
24 GOING IN THE RIGHT DIRECTION. LAST YEAR WE DID 1,400 HIRES AND
25 PROMOTIONS. IT'S JUST THAT THE NEED IS OUTPACING OUR PROGRESS.



THE BOARD OF
SUPERVISORS

1 IT'S SORT OF LIKE THE HOUSING SITUATION IN LA COUNTY. SO, I
2 THINK WE'RE BUILDING DIFFERENT ACADEMIC AFFILIATIONS WE'RE
3 GOING DOWN BACK IN THE PIPELINE TO EARLIER POINTS TO BE ABLE
4 TO BUILD UP FOLKS. WE'RE GOING FOR CLASSIFICATIONS THAT DON'T
5 REQUIRE AS MUCH TRAINING, LIKE PSYCH TECH POSITIONS WHERE YOU
6 CAN GET CERTIFICATION IN A YEAR, AND WE CAN FULLY FUND BY
7 STIPEND AND REACH OUT TO UNDERSERVED, UNDER-FUNDED
8 COMMUNITIES. SO, WE'RE TRYING ALL DIFFERENT SOLUTIONS TO GET
9 THAT STAFFING UP.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** BUT THAT STILL SOUNDS LIKE A
12 PIPELINE THING. SO THAT'S NOT SOMEBODY WHO'S GONNA COME ONTO
13 STAFF IN THE NEXT COUPLE OF MONTHS TO HELP US WITH OUR.

14

15 **DR. LISA WONG:** NO, THAT IS NOT. I MEAN, OTHER THAN OUR
16 RECRUITMENT, OUR RECRUITMENT, THOSE ARE BODIES THAT SHOW UP
17 NOW.

18

19 **SUP. LINDSEY HORVATH, CHAIR:** AND HOW ARE WE DOING IN TERMS OF
20 RECRUITMENT? IS THAT --

21

22 **DR. LISA WONG:** THE RECRUITMENT IS GOING WELL IN IN RELATION TO
23 HOW MANY PEOPLE ARE GRADUATING. BUT I THINK WE HAVE A SHORTAGE
24 OF PEOPLE GOING INTO THE FIELD. WE HAVE A SHORTAGE OF
25 PSYCHIATRISTS, EVEN JUST IN THE MEDICAL FIELD. SO EVEN THOUGH



THE BOARD OF
SUPERVISORS

1 WE'RE RECRUITING WELL, PEOPLE ARE SHOWING UP, WE HAVE A
2 SMALLER POOL TO EVEN CHOOSE FROM.

3

4 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. DR. TSAI, THANK YOU FOR
5 TALKING ABOUT THE PRIORITIZATION OF HOW YOU'RE WORKING WITH
6 PEOPLE WHO ARE ALSO EXPERIENCING HOMELESSNESS. CAN YOU TALK A
7 BIT MORE ABOUT WHAT ACTUALLY HAPPENS IN THE FIELD-BASED
8 SUBSTANCE USE DISORDER SERVICES? I KNOW IN MY DISTRICT IT'S
9 SORT OF BEEN CHARACTERIZED IN SOME PLACES AS LIKE COUNTY STAFF
10 ARE OUT IN A PARK TABLING AND HANDING OUT NEEDLES AND I DON'T
11 REALLY THINK THAT'S WHAT WE'RE DOING. SO, CAN YOU VERY
12 EXPLICITLY TALK ABOUT WHAT DO THOSE SUBSTANCE USE DISORDER
13 SERVICES LOOK LIKE IN A COMMUNITY? DO YOU SEE THEM EVERYWHERE?
14 ARE THEY IN BRICK AND MORTAR SPACES? ARE THEY OUT IN THE
15 FIELD? TELL ME HOW IT WORKS.

16

17 **DR. GARY TSAI:** SO, THERE'S A DIFFERENT, FIELD-BASED SERVICES
18 ARE DIFFERENT THAN OUTREACH AND ENGAGEMENT. I THINK WHAT
19 YOU'RE DESCRIBING IS THE OUTREACH AND ENGAGEMENT SERVICES THAT
20 HAPPEN THROUGH OUR HARM REDUCTION AGENCIES AND SO I CAN TALK A
21 LITTLE BIT ABOUT THAT. AND YOU KNOW THAT IS A PROVISION OF A
22 MULTITUDE OF SERVICES. THERE IS A SYRINGE EXCHANGE OR SYRINGE
23 SERVICE PROGRAMS. THEY ALSO DISTRIBUTE NALOXONE, FENTANYL TEST
24 STRIPS, XYLENE TEST STRIPS. THEY MAKE REFERRALS.

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** AND SO, WHEN THEY DO THAT, DO
2 THEY JUST GIVE IT OUT TO PEOPLE? ARE THEY AT A TABLE? DO THEY
3 SAY COME ONE, COME ALL? HOW DOES IT WORK?

4

5 **DR. GARY TSAI:** SO, THE PROVISION OF THOSE SERVICES IS THE
6 MECHANISM TO ENGAGE WITH SOMEONE, RIGHT? THE ENGAGEMENT IS
7 THEM HAVING CONVERSATIONS ABOUT OTHER NEEDS THAT THEY HAVE,
8 WHETHER THEY'RE MEDICAL, MENTAL HEALTH, SOCIAL SERVICES, ET
9 CETERA. AND SO THAT ENGAGEMENT SHOULD BE MORE THAN JUST
10 PROVIDING MATERIALS AND SUPPLIES. IT SHOULD BE ABOUT BUILDING
11 RELATIONSHIPS. AND THAT'S THE REASON WHY STAFF WILL OFTENTIMES
12 GO TO THE SAME PLACE AND THEY'LL HAVE A SENSE OF WHERE IN THE
13 COMMUNITY, OFTENTIMES THERE ARE PEOPLE EXPERIENCING
14 HOMELESSNESS, WHERE THEY ARE SO THAT THEY CAN GO SEEK THEM
15 OUT.

16

17 **SUP. LINDSEY HORVATH, CHAIR:** AND IT'S ONE-TO-ONE OR THEY LIKE
18 ASK FOR A GROUP TO CONGREGATE AROUND THEM OR?

19

20 **DR. GARY TSAI:** NO, I MEAN WHEN YOU WHEN WE TALK TO OUR MOBILE
21 TEAMS THEY'LL STRATEGIZE AROUND WELL I SAW THIS PERSON HERE AT
22 THIS PARK AND THIS PERSON ON THIS STREET AND SO IT USUALLY IS
23 NOT THEY'RE NOT ATTRACTING PEOPLE TO THEM AND THAT'S THE
24 REASON WHY I WANTED TO DIFFERENTIATE BETWEEN THOSE WHO WERE
25 INTERESTED IN SERVICES WHO WOULD COME TO SERVICES BECAUSE



THE BOARD OF
SUPERVISORS

1 THAT'S ALWAYS GOING TO BE MORE EFFICIENT FOR THAT SERVICE
2 PROVIDER THAT'S WHAT THEY PREFER. THE FIELD-BASED AND THE
3 OUTREACH SERVICES THOSE TEND TO BE SLIGHTLY LESS EFFICIENT BUT
4 THE BENEFIT THERE IS WE GET TO ENGAGE PEOPLE WHO AREN'T GOING
5 TO BE COMING IN THE DOORS. AND SO, FOR THE OUTREACH SERVICES
6 AND THE HARM REDUCTION SERVICES, SOME OF THEM OPERATE THROUGH
7 BRICK AND MORTAR SITES, BUT A LOT OF THEM ARE STREET-BASED
8 OUTREACH SERVICES BECAUSE THEY'RE INTENTIONALLY ENGAGING
9 PEOPLE WHO WOULD NOT GO TO THOSE BRICK AND MORTAR SITES.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** AND THERE'S ALSO BEEN A CONCERN,
12 GIVEN THE TYPES OF DRUGS THAT WE ARE SEEING OUT IN OUR
13 COMMUNITIES, THAT THESE KINDS OF SERVICES MIGHT ACTUALLY BE
14 HARMFUL BECAUSE IT IS ENCOURAGING PEOPLE TO CONTINUE USING
15 FENTANYL OR CRYSTAL METH TO USE TOO THAT ARE PARTICULARLY
16 PROBLEMATIC. WHAT DO YOU SAY TO THAT?

17

18 **DR. GARY TSAI:** YEAH, I UNDERSTAND THAT THERE'S CONCERNS THAT
19 THINGS LIKE HARM REDUCTION SERVICES MAY ENABLE PEOPLE TO
20 ENGAGE IN COUNTERPRODUCTIVE ACTIVITIES. I WOULD SAY A COUPLE
21 OF THINGS TO THAT. ONE IS HARM REDUCTION IS PRACTICED IN ALL
22 AREAS OF HEALTHCARE NOW. WE DON'T CALL IT HARM REDUCTION
23 BECAUSE THEY'RE NOT DISTRIBUTING, YOU KNOW, FENTANYL TEST
24 STRIPS OR SYRINGES, BUT THAT'S YOUR PRIMARY CARE DOCTOR
25 ACKNOWLEDGING THAT EVEN THOUGH YOU ACTUALLY GAINED WEIGHT WHEN



THE BOARD OF
SUPERVISORS

1 THEY RECOMMENDED THAT YOU LOSE WEIGHT AT THE NEXT APPOINTMENT,
2 THEY'RE STILL GONNA PROVIDE THE BEST CARE FOR YOU, RIGHT? THAT
3 IS HARM REDUCTION. AND SO, I WOULD NORMALIZE IT IN THAT WAY.
4 WITH RESPECT TO THE HARM REDUCTION SERVICES OFFERED TO PEOPLE
5 WHO USE DRUGS, THOSE ARE EVIDENCE-BASED SERVICES, AND THE CDC
6 HAS A GOOD WEBSITE THAT OUTLINES ALL OF THIS, THAT INDICATE
7 THAT THERE ARE NO NEGATIVE REPERCUSSIONS ON PUBLIC SAFETY,
8 PEOPLE DO NOT SEEK OUT DRUGS MORE, PEOPLE DO HAVE REDUCED
9 RATES OF OVERDOSES, AS WELL AS REDUCED RATES OF TRANSMISSIBLE
10 CONDITIONS, SUCH AS HIV, HEPATITIS, AND SO, THERE IS A LOT OF
11 DATA TO BACK UP THE BENEFIT OF THESE SERVICES OVER TIME. I
12 UNDERSTAND THAT SOMETIMES THERE ARE INDIVIDUAL LEVEL
13 EXPERIENCES THAT MAY BE NEGATIVE, AS IS THE CASE WITH A LOT OF
14 OTHER HEALTH SERVICES. BUT AT A POPULATION LEVEL, THERE IS NO
15 QUESTION THAT THESE SERVICES OVERALL ARE BENEFICIAL.

16
17 **SUP. LINDSEY HORVATH, CHAIR:** AND WHAT IS THE SCALE AT WHICH
18 THESE SERVICES ARE BEING OFFERED?

19
20 **DR. GARY TSAI:** SO, THE REASON WHY WE'VE INCREASED HARM
21 REDUCTION SERVICES BY 500% OVER THE PAST 3 YEARS IS BECAUSE WE
22 STARTED OUT FROM A VERY LOW LEVEL, RIGHT? AND SO JUST USING
23 ONE COMMUNITY, BECAUSE OBVIOUSLY THE SERVICES VARY DEPENDING
24 ON THE COMMUNITY, YOU KNOW, SANTA MONICA, THEY OFFER SERVICES
25 FOR UP TO 3 HOURS PER WEEK, ONE AFTERNOON PER WEEK. AND SO,



THE BOARD OF
SUPERVISORS

1 THE SERVICES ARE LIMITED. AND YOU KNOW, THEY'RE TYPICALLY
2 LOOKING FOR INDIVIDUALS VERSUS SETTING UP SHOP SOMEWHERE AND
3 KIND OF ATTRACTING A WHOLE LARGE GROUP OF PEOPLE. THAT IS NOT
4 WHAT TYPICALLY HAPPENS.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** AND SO, IN THE APP, SO UP TO 3
7 HOURS PER WEEK IS WHAT I HEAR. SO, WHAT HAPPENS WHEN THOSE
8 PARTICULAR SERVICE PROVIDERS ARE NOT THERE, NOBODY ELSE IS
9 THERE?

10

11 **DR. GARY TSAI:** WELL, THAT'S THE REASON WHY THEY'RE CONNECTING
12 THE INDIVIDUALS THAT THEY'RE ENGAGING WHEN THEY'RE THERE FOR
13 THAT HALF AFTERNOON A WEEK TO OTHER SERVICES, RIGHT? SO, THE
14 ENTITY THAT WE CONTRACT WITH THERE ALSO PROVIDES OTHER
15 SERVICES. THEY HAPPEN TO BE A FEDERALLY QUALIFIED HEALTH
16 CENTER, SO THEY PROVIDE MEDICAL SERVICES, MENTAL HEALTH
17 SERVICES, AND ALSO SOME LEVEL OF SUBSTANCE USE SERVICES.

18

19 **SUP. LINDSEY HORVATH, CHAIR:** I KNOW THAT METH-RELATED OVERDOSE
20 FATALITIES ARE OF PARTICULAR CONCERN IN MY DISTRICT. I KNOW
21 THAT'S NOT UNIQUE TO THE COUNTY, BUT I KNOW IT'S SOMETHING
22 THAT'S COME UP A LOT IN CONVERSATIONS IN MY OFFICE. SO, WHAT
23 SPECIFICALLY ARE WE DOING ON METH RELATED ISSUES IN THE
24 UNHOUSED COMMUNITY BECAUSE THERE'S A BELIEF THAT THERE IS A
25 YOU KNOW SORT OF A NETWORK OF PEOPLE WHO ARE USING OUR



THE BOARD OF
SUPERVISORS

1 UNHOUSED COMMUNITIES TO EXPAND AND DISTRIBUTE METH AND
2 INCREASE ITS USE. SO WHAT ARE WE DOING TO FIGHT THAT?

3
4 **DR. GARY TSAI:** ONE OF THE MOST EXCITING NEW PROGRAMS THAT'S
5 BEEN LAUNCHED AS A RESULT OF A FEDERAL WAIVER IS THE PROVISION
6 OF CONTINGENCY MANAGEMENT OR INCENTIVES FOR PEOPLE WITH
7 SUBSTANCE USE DISORDERS, SPECIFICALLY STIMULANT USE DISORDERS.
8 THAT IS THE PRIMARY EVIDENCE-BASED TREATMENT FOR PEOPLE WITH
9 STIMULANT USE DISORDERS SUCH AS METHAMPHETAMINE, AND THAT'S
10 MEDI-CAL REIMBURSABLE INCENTIVES FOR INDIVIDUALS WITH
11 STIMULANT USE DISORDERS. THE IDEA IS THAT WE WOULD DEMONSTRATE
12 THIS BECAUSE IT'S A FIVE-YEAR DEMONSTRATION PROJECT AND THAT
13 IF WE SEE OUTCOMES AT A STATE LEVEL, WE WOULD BE ABLE TO APPLY
14 CONTINGENCY MANAGEMENT POTENTIALLY TO INDIVIDUALS WITH OTHER
15 SUBSTANCE USE DIAGNOSES. WE ALSO HAVE A METHAMPHETAMINE TASK
16 FORCE THAT FOCUSES BOTH ON PREVENTION AND TREATMENT. ON THE
17 TREATMENT SIDE, ONE OF THE THINGS THAT WE'RE FOCUSING ON THAT
18 WE DON'T TALK A LOT ABOUT IS THAT WHILE THERE ARE NO FDA-
19 APPROVED MEDICATIONS FOR METHAMPHETAMINE, THERE ARE OFF-LABEL
20 USES OF MEDICATIONS THAT HAVE BEEN DEMONSTRATED TO BE HELPFUL.
21 THEY'RE NOT SILVER BULLET, BUT THEY CAN AT LEAST, FROM A
22 FRACTIONAL PERCENTAGE PERSPECTIVE, IMPROVE OUTCOMES TO A
23 CERTAIN DEGREE WITH PEOPLE WITH METHAMPHETAMINE. THERE'S ALSO
24 SOME RESEARCH ON NEW MEDICATIONS THAT POTENTIALLY CAN HELP ON
25 IT.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** AND I KNOW THE HARM REDUCTION AND
3 SORT OF THE OUTREACH SERVICES THAT PEOPLE SEE OUT IN THE FIELD
4 OFTEN GET A LOT OF THE ATTENTION. BUT TELL US ALSO WHAT YOU'RE
5 DOING IN TERMS OF, FOR THOSE WHO ARE READY TO PURSUE SOBRIETY,
6 HOW ARE WE INVESTING IN THAT, ENCOURAGING THAT, GIVING THAT AS
7 AN ALTERNATIVE FOR PEOPLE WHO ARE READY TO TRY?

8

9 **DR. GARY TSAI:** WE'VE BEEN VERY EXCITED IN LAUNCHING PAYMENT
10 REFORM BECAUSE IT'S GIVEN US THE FINANCIAL RESOURCES TO REALLY
11 FINANCE THE SUBSTANCE USE SYSTEM IN A WAY THAT HASN'T BEEN
12 FINANCED IN MANY, MANY DECADES. AND AS A RESULT OF THAT, WE'VE
13 BEEN ABLE TO GROW CAPACITY ACROSS THE BOARD IN THE WAY THAT I
14 PRESENTED ON. AND WE'RE ALSO BEING THOUGHTFUL IN TERMS OF THE
15 TOOLS THAT WE CREATE FOR THE GENERAL PUBLIC, INCLUDING THE
16 MESSAGING CAMPAIGNS THAT WE LAUNCH, TO TRY TO MAKE IT AS EASY
17 AS POSSIBLE FOR PEOPLE TO ACCESS THOSE SERVICES. WE'VE DONE A
18 LOT OF WORK WITH OUR PROVIDER COMMUNITY AROUND GEARING UP
19 THEIR WORKFORCE AND AROUND HOW TO USE THE PAYMENT REFORM
20 FUNDING IN SMART WAYS TO ALLOW THEM TO SERVE MORE PEOPLE.
21 THAT'S COMPLEMENTED THE REACHING 95% INITIATIVE WELL, WHICH IS
22 REALLY ABOUT ENGAGING MORE PEOPLE, RIGHT? HOW DO WE DO A
23 BETTER JOB OF PARTICULARLY ENGAGING THAT 95% OF PEOPLE WHO ARE
24 NOT INTERESTED IN SERVICES? BECAUSE THAT'S A REALLY KEY GROUP
25 FOR US TO ENGAGE. MOST SUD SYSTEMS ARE FOCUSED ON THE 5% WHO



THE BOARD OF
SUPERVISORS

1 AREN'T COMING INTO SERVICES. WE'RE FOCUSING BOTH ON THE 5% AS
2 WELL AS THE 95% AND FOR THAT 5% IT'S ABOUT IMPROVING OUR
3 WORKFORCE SO THAT WE CAN PROVIDE HIGHER QUALITY WHAT I CALL
4 STICKIER SERVICES, WHERE PEOPLE STAY IN CARE FOR LONGER, WHICH
5 HAS BEEN DEMONSTRATED TO IMPROVE SUD OUTCOMES.

6

7 **SUP. LINDSEY HORVATH, CHAIR:** I WOULD PUSH BACK A LITTLE BIT ON
8 THE CHARACTERIZATION OF NOT INTERESTED, BECAUSE I DO THINK
9 THAT THERE ARE PEOPLE WHO WILL BE INTERESTED ONCE THE TRUST IS
10 THERE, ONCE THE ENGAGEMENT HAS REACHED A CERTAIN LEVEL. SO, I
11 DO THINK THAT WE'VE FOUND IN THE WORK THAT WE'VE BEEN DOING IN
12 COMMUNITIES THAT SOME PEOPLE WHO HAVE BEEN CHARACTERIZED AS
13 NOT INTERESTED ACTUALLY ARE. AND IT'S JUST HOW WE APPROACH AND
14 ENGAGE THEM THAT MAKES THE DIFFERENCE.

15

16 **DR. GARY TSAI:** AGREED.

17

18 **SUP. LINDSEY HORVATH, CHAIR:** SO, I JUST WANT US TO REALLY AS
19 PART OF OUR CULTURE, WE'RE TALKING ABOUT CULTURE SHIFT BE
20 REALLY ACKNOWLEDGING THAT THERE ARE PEOPLE WHO WANT THIS HELP,
21 BUT THEY MIGHT NOT KNOW WHAT'S FOR THEM. THEY MIGHT NOT THINK
22 ABOUT THEMSELVES IN, YOU KNOW, AS SORT OF IN THAT CATEGORY,
23 THEY MIGHT NOT KNOW WHERE TO ACCESS OR FEEL COMFORTABLE HAVING
24 THOSE CONVERSATIONS. AND AS A RESULT, THEY DON'T KNOW WHERE TO
25 GO OR WHAT'S AVAILABLE. SO, I'M GLAD TO HEAR THAT WE ARE



THE BOARD OF
SUPERVISORS

1 INVESTING IN THAT. AND SO IF PEOPLE ARE INTERESTED, ARE WE
2 OUTREACHING IN THE SAME WAYS THAT WE'RE CONNECTING THROUGH
3 FIELD-BASED AND HARM REDUCTION SERVICES? ARE WE OUTREACHING IN
4 THAT SAME WAY WHEN IT COMES TO SOBRIETY?

5

6 **DR. GARY TSAI:** YES, DEFINITELY. I MEAN, ALSO, WE'RE ENGAGING
7 SCHOOLS, WE'RE ENGAGING DIFFERENT GROUPS THAT WE HAVEN'T
8 ENGAGED AS MUCH IN THE PAST, RIGHT? WHETHER THEY'RE FAITH
9 COMMUNITIES, COMMUNITIES WHERE WE HAVE DISPROPORTIONATELY
10 HIGH, IN PARTICULAR, BLACK AND LATINX POPULATIONS. AND SO
11 WE'RE REALLY TRYING TO ENGAGE PEOPLE IN DIFFERENT WAYS THAN WE
12 HAVE IN THE PAST IN ORDER TO FURTHER THE AIM OF TOUCHING MORE
13 PEOPLE IN OUR SYSTEM.

14

15 **SUP. LINDSEY HORVATH, CHAIR:** OKAY AND THEN FINALLY CHERI,
16 OBVIOUSLY YOU KNOW THIS IS ALL ABOUT HOW DO WE COORDINATE
17 THROUGH YOUR LEADERSHIP THROUGH THE DECLARATION OF EMERGENCY
18 AND I KNOW THAT YOU'VE CERTAINLY CHARACTERIZED IN THE PAST, A
19 STRONG WORKING RELATIONSHIP WITH BOTH OF THESE DEPARTMENTS.
20 AND WE CONTINUE TO SEE PEOPLE STRUGGLING AT A SCALE THAT
21 PEOPLE ARE NOT QUITE CONVINCED THAT AS MUCH IS HAPPENING AS IS
22 WHAT IS BEING PRESENTED TO US HERE TODAY. SO, WHAT WOULD YOU
23 LIKE TO SEE BE DONE DIFFERENTLY IN ORDER FOR US TO BE SEEING
24 DIFFERENT OUTCOMES? BECAUSE I THINK THAT WE'RE ALL CLEAR THAT
25 GOOD WORK IS HAPPENING, AND YET WE CAN HAVE SOMEBODY COME DOWN



THE BOARD OF
SUPERVISORS

1 AND HIGHLIGHT THE ONE ENCAMPMENT IN A NEIGHBORHOOD THAT WE
2 DIDN'T GET TO, OR THE ONE THAT HAPPENS TO BE IN THEIR
3 NEIGHBORHOOD AND NOT THE ONE DOWN THE STREET IN ANOTHER
4 NEIGHBORHOOD THAT WE ADDRESSED. AND SO, WHAT IS IN OUR CONTROL
5 TO CHANGE, TO MOVE TO SCALE, AND WHAT DO YOU NEED TO ALSO BE
6 ABLE TO SCALE?

7

8 **CHERI TODOROFF:** YES, THANK YOU FOR THAT QUESTION. I DO THINK
9 THAT I WOULD ECHO AND BUILD ON SOME OF THE COMMENTS THAT WERE
10 MADE HERE TODAY. I THINK THAT ONE OF THE AN AREA WHERE OUR
11 PARTNERS, PROVIDERS, CITIES, CITY PARTNERS AND CONSTITUENTS
12 MAY FEEL LIKE THEY'RE NOT SEEING ENOUGH AND THEY WANT US TO DO
13 BETTER DOES HAVE TO DO WITH, AS WE'RE TALKING ABOUT HERE
14 TODAY, THE NUMBER OF PEOPLE WHO ARE DEALING WITH MENTAL HEALTH
15 AND SUBSTANCE USE DISORDERS, WHO ARE ACTIVELY EXPERIENCING
16 THOSE CONDITIONS AND EXPERIENCE THEM IN UNSHELTERED SETTINGS
17 AS WELL AS SHELTERED SETTINGS. AND I THINK IT IS ABOUT THE
18 SCALING UP, CONTINUING TO REFINE, CONTINUING TO LEARN AND DO
19 BETTER ON BEING ABLE TO ENGAGE PEOPLE WHO AT THAT POINT IN
20 TIME ARE NOT ENGAGING IN A TREATMENT PROGRAM. SO I THINK LIKE
21 THE EFFORTS THAT WE'RE TALKING ABOUT HERE, BUT CONTINUING TO
22 REALLY LOOK AT HOW WE POTENTIALLY ALIGN RESOURCES WITH OUR
23 OUTREACH PROVIDERS, WITH OUR INTERIM HOUSING PROVIDERS SO THAT
24 THEY HAVE THE TOOLS, THAT THEY HAVE ONSITE SUPPORT TO BE ABLE
25 TO CONTINUE TO ENGAGE AND BRING INTO TREATMENT PEOPLE WHO ARE



THE BOARD OF
SUPERVISORS

1 NOT CURRENTLY INTO TREATMENT. SO, I THINK THAT'S ONE AREA
2 WE'RE HEARING ABOUT HOW THERE'S MORE INVESTMENT AND DEEPENING
3 INVESTMENT THERE. BUT I THINK WE NEED TO CONTINUE THAT, SCALE
4 IT, AND REFINE IT.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** DO WE NEED TO UPDATE THE
7 DECLARATION OF EMERGENCY?

8

9 **CHERI TODOROFF:** TO ADDRESS THAT PARTICULAR AREA? I ACTUALLY, I
10 WOULD ASK OUR DEPARTMENTS IF THERE'S ANYTHING ELSE THAT THEY
11 NEED. I THINK THAT THEY HAVE LET US KNOW THAT AS IT RELATES
12 THAT THIS IS WITHIN THEIR PURVIEW ALREADY AND ARE THERE ANY
13 ADDITIONAL AUTHORITIES THAT YOU WOULD NEED TO BE ABLE TO
14 DEEPEN IN THIS AREA?

15

16 **DR. GARY TSAI:** YEAH, NOTHING IMMEDIATELY COMES TO MIND, BUT
17 WE'LL CERTAINLY CONSIDER AND LET YOU KNOW.

18

19 **CHERI TODOROFF:** I THINK A SECOND AREA IS THAT WHEN AS SOON AS
20 SOMEBODY EXPERIENCING HOMELESSNESS SAYS YES, THAT THEY ARE
21 READY TO PARTICIPATE IN A TREATMENT PROGRAM, THAT WE WANT TO
22 BE ABLE TO HAVE THEM HAVE IMMEDIATE ACCESS TO THAT TREATMENT
23 PROGRAM. SO, I THINK THAT FOR MOST OF OUR PROGRAMS, AND I'M
24 GONNA ASK MY COLLEAGUES AGAIN TO STEP IN, THAT ACCESS IS VERY
25 QUICK. WE DO HAVE SOME WAIT TIMES FOR CERTAIN TYPES OF



THE BOARD OF
SUPERVISORS

1 PROGRAMS, AND SO IN THOSE AREAS, THERE WOULD BE, FROM THE
2 PERSPECTIVE OF PRIORITIZING PEOPLE EXPERIENCING HOMELESSNESS,
3 WOULD BE LOOKING AT OPPORTUNITIES TO SUPPORT THOSE INDIVIDUALS
4 WITH HAVING ACCESS TO THAT RESOURCE THAT MAY BE MORE LIMITED
5 AND HAVE AN EXPEDITED PATH FOR ANY WAIT TIMES.

6
7 **SUP. LINDSEY HORVATH, CHAIR:** IS IT LIMITED BECAUSE YOU DON'T
8 HAVE ENOUGH FUNDING? IS IT LIMITED BECAUSE WHAT IS THE
9 LIMITATION?

10
11 **DR. LISA WONG:** THE LIMITATION IS TYPICALLY JUST PROVIDERS,
12 PROVIDERS AND STAFFING. FOR INSTANCE, LIKE FSP. SYSTEM-WIDE,
13 WE HAVE AVAILABILITY FOR FSP, BUT THERE ARE CERTAIN SERVICE
14 AREAS THAT IT'S MORE IMPACTED THAN OTHERS. AND IT COULD BE
15 THAT WE HAVE HIGHER NEED IN A CERTAIN SERVICE AREA, BUT WE
16 CAN'T GET PROVIDERS THERE. SO THERE WILL BE A NEED FOR MORE
17 SPOTS THERE, BUT WE'LL HAVE ANOTHER SERVICE AREA WHERE WE HAVE
18 A LOT OF OPEN SPOTS, BUT, AND A LOT OF PROVIDERS, BUT WE DON'T
19 HAVE THAT SAME LEVEL OF NEED. IT'S KIND OF LIKE OUR BED
20 SITUATION TOO. SO, I THINK A LOT OF THIS IS BEING ABLE TO GET
21 PROVIDERS, GET THE STAFFING TO WHERE IT'S NEEDED MOST. AND
22 THEN ALSO IN THE MEANTIME, WHAT WE DO IS KIND OF CREATIVE
23 SOLUTION. SO, WE BORROW STAFF, WE BORROW SLOTS FROM A
24 DIFFERENT SERVICE AREA THEN, AND WE HELP TRANSPORT CLIENTS.
25 BUT A LOT OF TIMES CLIENTS WOULD CHOOSE NOT TO GO TO A



THE BOARD OF
SUPERVISORS

1 DIFFERENT COMMUNITY AND UNDERSTANDABLY SO.

2

3 **SUP. LINDSEY HORVATH, CHAIR:** YEAH, I THINK THAT FLEXIBILITY
4 AND BEING ABLE TO SHIFT BASED ON WHAT THE DEMONSTRATED NEED IS
5 PART OF WHAT WE'RE EXPECTING AS AN OUTCOME OF THE USE OF THE
6 DECLARATION ALSO. IT SOUNDS LIKE YOU DON'T NEED ADDITIONAL
7 AUTHORITIES. YOU HAVE ALL OF THE AUTHORITY THAT YOU NEED. SO
8 THEN THE EXPECTATION IS THAT WHEN THERE ARE BEDS AVAILABLE,
9 YOU KNOW, BUT THEY'RE ASSIGNED TO, YOU KNOW, THAT YOU'RE
10 WORKING INTER-JURISDICTIONALLY WITH EACH OTHER TO SAY WE HAVE
11 SOMEBODY WHO NEEDS THIS BED NOW. I KNOW YOU'RE TRYING TO HOLD
12 ON TO IT IN THE EVENT THAT, BUT WE NEED TO MOVE WITH A SENSE
13 OF URGENCY NOW. AND YOU ALL WORKING TOGETHER IS GOING TO MAKE
14 THAT DIFFERENCE. SUPERVISOR MITCHELL.

15

16 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR. JUST ON THAT
17 POINT, THAT'S WHY I ASKED THE QUESTION EARLIER ABOUT IF WE
18 COULD SEE THE UTILIZATION BY SPA, BECAUSE WE KNOW THAT THERE
19 ARE DIFFERENT NEEDS IN DIFFERENT AREAS. AND YOU'RE RIGHT,
20 PEOPLE DO HAVE THE RIGHT TO DETERMINE WHERE THEY WANT TO BE.
21 AND SO, MAKING SURE THAT WE KNOW AND WE ARE TRACKING THE NEED
22 TO MAKE SURE THAT THE RESOURCES ARE GOING TO AREAS WHERE
23 THEY'RE NEEDED MOST. I JUST WANTED TO FOLLOW UP ON THE CHAIR'S
24 QUESTION WITH REGARD TO RECRUITMENT. AND YOU KNOW, WE'RE
25 HEARING IN EVERY SHARED SPACE, AT CSAC, AT NACO, ANY PLACE



THE BOARD OF
SUPERVISORS

1 LOCAL GOVERNMENT GATHERS ABOUT JUST THE DEARTH OF PEOPLE
2 COMING INTO GOVERNMENT WORK. AND SO WHILE I KNOW THE
3 RECRUITMENT AT COLLEGES AND EVERYTHING FEELS LIKE IT'S A STEP
4 OR 2 AWAY FROM OUR IMMEDIATE NEED, I AM CLEAR THAT WE ALL ARE
5 DOING EVERYTHING WE CAN TO ATTRACT PEOPLE TO GOVERNMENT WORK
6 AND SO CONTINUING TO TALK ABOUT IT AND PROMOTE IT. AND IT'S A
7 DIRECT SYMPTOM OF A LACK OF SUSTAINED FUNDING IN THESE SOCIAL
8 SERVICE DELIVERY PROFESSIONS THAT HAVE LED PEOPLE TO NOT PICK
9 THEM ANYMORE. AND SO, WE HAVE TO PROVE THAT IT'S A NEED, IT IS
10 A, THAT GOVERNMENT WILL CONTINUE TO INVEST IN THE PRIVATE
11 SECTOR, IN THESE PROFESSIONS, IN THESE SECTORS TO ATTRACT
12 PEOPLE TO THEM. I WOULD HOPE WHEN YOU TALKED ABOUT GOING TO
13 THE COMMUNITY COLLEGES TO PROVIDE SERVICES TO OUR TRANSITION
14 AGE YOUTH, THAT THAT WILL BE A PLACE ALSO THAT YOU'LL BE
15 WORKING WITH THOSE COLLEGE PRESIDENTS TO TALK ABOUT THESE
16 PROFESSIONS AND WHATEVER THEY CAN DO TO BEGIN TO SHAPE
17 CERTIFICATED PROGRAMS, CURRICULUM, WHATEVER, TO ATTRACT TOP
18 TALENT TO THESE PROFESSIONS.

19
20 **DR. LISA WONG:** YES, DEFINITELY, SUPERVISOR MITCHELL. AND ON
21 TOP OF THAT, I'VE ALSO ADDED THE REQUEST FOR EVERY EVENT WE
22 ATTEND, WE GET TO HAVE A SEPARATE TABLE FOR RECRUITMENT TOO.
23 SO, YOU KNOW, ONE OF OUR MOST SUCCESSFUL EVENTS HAS BEEN TASTE
24 OF SOUL, WHERE WE, YOU KNOW, TOOK A RECRUITMENT TABLE.



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** AND A PART OF THAT IS ALL OF THE
2 BUILDUP AND THE OUTREACH AND ADVERTISING THAT THEY DO AROUND
3 THE TASTE OF SOUL, THAT PEOPLE KNOW IT IS A PLACE YOU CAN COME
4 TO AND GET HIRED ON THE SPOT. AND I THINK LAST YEAR WE HAD 30
5 DEPARTMENTS PARTICIPATE. IT COMES UP SECOND WEEK OF OCTOBER, I
6 BELIEVE. SO FAR, I UNDERSTAND WE'VE HAD 27 DEPARTMENTS WHO
7 VOLUNTARILY, THIS ISN'T A SUPERVISOR MITCHELL VOLIN TOLD YOU
8 ALL TO SHOW UP AT TASTE THE SOUL, COUNTY DEPARTMENTS ARE
9 SHOWING UP BECAUSE OF THAT HIRING EXPERIENCE. AND IT WAS
10 SIGNIFICANT NUMBERS. I WAS SHOCKED AT THE NUMBERS OF PEOPLE
11 THAT GOT HIRED ON THE SPOT. AND SO, I THINK IT'S, AGAIN,
12 WORKING WITH COMMUNITY ENTITIES, THE PRESS, SO PEOPLE COME
13 PREPARED TO THE EVENT. IT'S NOT JUST WALKING DOWN CRENSHAW
14 BOULEVARD AND DECIDE I'LL GO OVER THERE AND APPLY. PEOPLE COME
15 PREPARED TO APPLY. SO, WE WILL CONTINUE TO HAVE THOSE
16 PARTNERSHIPS TO CONTINUE TO RECRUIT AND BRING PEOPLE INTO
17 GOVERNMENT WORK. THANK YOU, MADAM CHAIR. THANK YOU.

18
19 **SUP. LINDSEY HORVATH, CHAIR:** EXECUTIVE OFFICER, PLEASE CALL
20 THE MEMBERS OF THE PUBLIC WHO HAVE SIGNED UP TO SPEAK ON THIS
21 ITEM.

22
23 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
24 FORWARD? DEVON WILLIAMS, DR. CRITICAL TRUTHBAY, AND WANDA
25 JOHNSON, PLEASE COME FORWARD AND STAFF WILL ASSIST YOU. AS A



THE BOARD OF
SUPERVISORS

1 FINAL REMINDER FOR PARTICIPANTS ON THE TELEPHONE, IF YOU WOULD
2 LIKE TO ADDRESS SET MATTER 1, IF YOU HAVE NOT ALREADY DONE SO,
3 PLEASE PRESS 1 AND 0 NOW TO BE PLACED IN THE SPEAKING QUEUE.
4 MODERATOR, WE HAVE THE FIRST REMOTE SPEAKER, PLEASE.

5
6 **MODERATOR:** OUR FIRST PARTICIPANT IS ROY HUMPHREY. PLEASE
7 UNMUTE AND SPEAK DIRECTLY INTO YOUR PHONE. YOU MAY BEGIN.

8
9 **SPEAKER:** ALL IN 1 MINUTE, THE STATE IS SENDING A MESSAGE.
10 DIRTY HARRY SAYS THE MAN'S GOT TO KNOW HIS LIMITATION.
11 SUPERVISOR BARGER AND ALL. YOU HAVE THE MONEY. STOP SPENDING
12 TAX DOLLARS ON ILLEGAL ALIENS SLASH IMMIGRANTS. IN FACT,
13 TRANSIENTS ARE NOT HOMELESS. IT IS TIME FOR YOU TO WOKE UP AND
14 STOP THE LIE. YOU AND YOUR STAFFS MUST VISIT MY YOUTUBE
15 CHANNEL AND WATCH TRANSIENT CRUISE 91424 TO DISCOVER I PAID
16 FOR A U-HAUL TO BRING THIS TRANSIENT TO ROWLAND HEIGHTS. YES,
17 RYAN SERRANO FROM HILDA SOLIS OFFICE AT BLASCIA TO THE RESCUE
18 WHICH NOAM CHOMSKY SAYS FAILED STATES. OVER 700 HITS IN 2
19 DAYS. THERE'S A HUGE POPULATION OF TUNNEL DWELLERS IN THE
20 COUNTY, ASK RYAN ROMO. COUNTY TRAILS IS UNDERFUNDED AND ABJECT
21 FAILURE IN TRANSIENT HABITAT MANAGEMENT. FOR MORE INFORMATION
22 AND ENLIGHTENMENT, SUBSCRIBE TO THOMASSOULTV. AND IF YOU WANT
23 TO KNOW ABOUT HOW TO USE --

24
25 **EXECUTIVE OFFICER:** THANK YOU, YOUR TIME HAS EXPIRED NEXT



THE BOARD OF
SUPERVISORS

1 SPEAKER PLEASE.

2

3 **MODERATOR:** OUR NEXT PARTICIPANT IS ERIC PREVIN PLEASE SPEAK
4 DIRECTLY INTO YOUR PHONE AND MAKE SURE YOU'RE NOT MUTED PLEASE
5 GO AHEAD.

6

7 **SPEAKER:** IS THIS THE GENERAL PUBLIC COMMENT?

8

9 **SUP. LINDSEY HORVATH, CHAIR:** NO THIS IS SET MATTER 1 ON PEOPLE
10 EXPERIENCING HOMELESSNESS SUBSTANCE USE AND MENTAL HEALTH.

11

12 **SPEAKER:** RIGHT, I WAS LISTENING. OKAY SO WOW WHAT A EXHAUSTIVE
13 DISCUSSION AND I TAKE NOTE THAT HOLLY MITCHELL SAID THAT SHE
14 REALLY ENJOYED IT. I FIND IT PAINFUL BECAUSE THOUGH I DO
15 APPRECIATE EVERYBODY'S DESIRE TO TRY TO MAKE AN IMPACT, ALL OF
16 THE DESPERATION FOR ADDITIONAL RESOURCES, YET IT'S CLEAR THAT
17 THE RESOURCES THAT WE'RE TRYING TO MUSTER ARE BEING PUT INTO A
18 SYSTEM THAT IS SO, I DON'T WANNA SAY DEFECTIVE BECAUSE IT'S
19 JUST, IT'S JUST RIFE WITH CHALLENGES. AND SOME OF THAT IS NOT
20 YOUR FAULT, OF COURSE, BUT I JUST FEEL LIKE IT'S LIKE, WE NEED
21 A DIFFERENT PHILOSOPHY THAN GETTING FUNDING IN THE PARK AND
22 ALL THESE LITTLE ACRONYMS. --

23

24 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. NEXT
25 SPEAKER PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **MODERATOR:** OUR NEXT PARTICIPANT IS T. CARTER. PLEASE MAKE SURE
3 YOU'RE NOT MUTED ON YOUR PHONE AND SPEAK DIRECTLY INTO IT. YOU
4 MAY BEGIN

5

6 **SPEAKER:** I'M CALLING IN REGARD TO ITEM NUMBER 1. IT'S VERY
7 STRANGE THAT HOW YOU KNOW YOU FIND THE SURVEY OR THIS STUDY?
8 SO INTERESTING LIKE A MOVIE AND IT'S ALSO ALARMING THAT THERE
9 ISN'T ANYONE FROM CONSUMER AFFAIRS IN SKID ROW. THEY ARE
10 OVERPRICING WITH THE LIQUOR STORES. SO, THE EBT CARDS THAT ARE
11 BEING USED, THE FUNDING FOR LIQUOR STORES IS GIVING OUT TO THE
12 AGENT OWNERS. THEY GET DOUBLE THE AMOUNT. SO, A BAG OF CHIPS
13 IS LIKE 3 OR 4 DOLLARS.

14

15 **SUP. LINDSEY HORVATH, CHAIR:** THIS IS ABOUT MENTAL HEALTH AND
16 SUBSTANCE USE AND PEOPLE EXPERIENCING HOMELESSNESS IF YOU
17 COULD FOCUS YOUR COMMENTS ON THAT TOPIC, PLEASE.

18

19 **SPEAKER:** WELL, YOU SPOKE ABOUT YOU SPOKE YOU ALLOWED THEM TO
20 SPEAK ABOUT SKID ROW IN THIS SO I CAN'T SPEAK ABOUT WHAT THEY
21 SPOKE ABOUT THEY SPOKE ABOUT SKID ROW DID THEY NOT THEY SPOKE
22 ABOUT DMH IN THIS REPORT SO I CAN'T SPEAK ABOUT WHAT THEY
23 SPOKE ABOUT –

24

25 **SUP. LINDSEY HORVATH, CHAIR:** YOU CAN TALK ABOUT MENTAL HEALTH



THE BOARD OF
SUPERVISORS

1 AND SUBSTANCE USE ON SKID ROW.

2

3 **SPEAKER:** YES, BUT THAT'S BIASED I WAS JUST TALKING ABOUT THAT
4 I WAS SPEAKING ABOUT THAT AND YOU STOPPED ME SO I'LL SAVE MY
5 TIME FOR SOMETHING COMING YOU ALLOWED THEM TO SPEAK ABOUT GOOD
6 GROW AND THIS DMH IN THE SAME REPORT AND I WAS ABOUT TO SPEAK
7 ABOUT THAT SO YOU STOPPED ME SO I'LL SAY MY TIME FOR PUBLIC
8 COMMENT --

9

10 **EXECUTIVE OFFICER:** YOUR TIME HAS EXPIRED. NEXT SPEAKER PLEASE.

11

12 **MODERATOR:** OUR NEXT PARTICIPANT IS SOPHIA. PLEASE MAKE SURE
13 YOU'RE NOT MUTED ON YOUR PHONE AND SPEAK DIRECTLY INTO IT. YOU
14 MAY BEGIN.

15

16 **SPEAKER:** CAN YOU HEAR ME?

17

18 **SUP. LINDSEY HORVATH, CHAIR:** YES, WE CAN. GO AHEAD.

19

20 **SPEAKER:** OKAY I JUST WANT TO SAY HAPPY BIRTHDAY TO HOLLY
21 MITCHELL AND ALSO WANT TO ACKNOWLEDGE JUDGE CARTER FOR RULING
22 IN FAVOR OF OUR VETERANS. VETERANS ARE LIVING IN OUR STREETS,
23 THEY'RE HURTING AND THERE ARE PROPERTIES THAT HAVE BEEN
24 DESIGNATED, DONATED BY INDIVIDUALS FOR VETERANS AND THEIR
25 CARE. SO, I'D LIKE TO SALUTE JUDGE CARTER AND I HOPE THAT THE



THE BOARD OF
SUPERVISORS

1 BOARD OF SUPERVISORS LOOKS AT THE OTHER PROPERTIES THAT ARE
2 ALSO DESIGNATED FOR OUR VETERANS THAT HAVE BEEN TAKEN
3 ADVANTAGE OF. THANK YOU VERY MUCH.

4

5 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER PLEASE.

6

7 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS TO
8 ADDRESS THE BOARD.

9

10 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, WE'LL NOW GO TO
11 SPEAKERS IN PERSON. PLEASE GO AHEAD.

12

13 **SPEAKER:** OKAY SO I DON'T KNOW WHY THEY LEFT BUT THEY NEED TO
14 HEAR THIS. SO HOMELESS HEALTHCARE DRIVING IN A BLACK GOLF CART
15 HANDING OUT NEEDLES AND ALL THIS STUFF THAT IS NOT HARM
16 REDUCTION. THAT'S WHAT THEY CALL HARM REDUCTION. IT'S NOT
17 RIGHT. FIRST AND FOREMOST, WE HAD A MEETING WITH YOUR DEPUTIES
18 ON JULY 2ND, MS. HORVATH. OKAY? SO, YOU'VE GOT PHARRELL,
19 GABRIELLA, STEPHEN, EDWARDS, WILEY, NICOLE, NICK, JULIANA
20 PEREZ. 8 DEPUTIES. THEY CAME 10 MINUTES LATE. IT WAS ONLY A
21 30-MINUTE MEETING. THEY CAME 10 MINUTES LATE, DIDN'T EVEN DO
22 THE FOLLOW-UP, AS WE MENTIONED WITH MS. AMY PERKINS. WE DID A
23 CAPACITY BUILDING WITH LAHSA. THIS IS THE FOURTH YEAR WE'RE
24 FOLLOWING OUR CAPACITY BUILDING WITH LASA AS A HOMELESS
25 HEALTHCARE PROVIDER. SO WHAT I'M SAYING IS THAT IF YOU REALLY



THE BOARD OF
SUPERVISORS

1 WANT RESULTS IS NOT FAIR TO YOU MISS HORVATH BECAUSE I KNOW
2 THAT YOU ARE DOING THE RIGHT THING WITH YOUR STAFF HAS TO
3 REFLECT YOUR NEEDS AS WELL FOR THE COMMUNITY WANDA JOHNSON IS
4 ONE OF MANY, MANY, MANY WOMEN WHO WENT THROUGH THE HOMELESS
5 SYSTEM HAD A VOUCHER DIDN'T EVEN GET THE VOUCHER WAS BACK OUT
6 ON THE STREET AND ABUSED BY THE SHELTER TO THIS DAY. SO, WE IF
7 YOU REALLY WANT HELP THEN. --

8

9 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. YOUR TIME IS EXPIRED.

10

11 **SPEAKER:** WANDA JOHNSON. I WOULD LIKE YOU GUYS TAKE MY NUMBER
12 424-271-1300 CALL ME ANYTIME BECAUSE I'M HOMELESS AND I MIGHT
13 BE ANYWHERE. I JUST GOT ACCEPTED TO THE PROGRAM. BUT FIRST TO
14 SERVE, MRS. G, SHE TREATS US LIKE GARBAGE. SHE NEEDS TO BE
15 MOVED AWAY BECAUSE SHE'S AWFUL. SHE TREATS US LIKE TRASH. BUT
16 ANYWAY, I WOULD LIKE TO VOUCH HER. I'VE BEEN HOMELESS, I'VE
17 BEEN A VICTIM OF CRIME BY FAMILY MEMBER, AND I'M IN THE
18 STREETS WITH MY DOG AND I NEED HELP. AND I'M GOING TO START
19 SHOWING THEM TO THESE MEANS AND SUPPORT HER BECAUSE I NEED TO
20 GET OFF THE STREETS. I'M 60 YEARS OLD. I HAVE A LETTER FROM MY
21 DOCTOR. IF I CAN READ IT REAL QUICK, I HAVE A LETTER FROM MY
22 DOCTOR THAT HE JUST WROTE ME. WHERE IS IT? I DON'T EVEN KNOW
23 WHERE IT'S AT. SO NERVOUS. IT SAYS, WANDA JOHNSON, WHO HAS
24 BEEN MY PATIENT FOR OVER 20 YEARS. DURING THIS TIME, SHE HAS
25 BEEN DIAGNOSED WITH SEIZURES AND HIGH BLOOD PRESSURE, CHRONIC



THE BOARD OF
SUPERVISORS

1 PAIN, AND VARIOUS MENTAL HEALTH ISSUES. MS. JOHNSON IS
2 CURRENTLY HOMELESS AND URGENTLY NEEDS SAFE ENVIRONMENT DUE TO
3 HER MENTAL HEALTH CONDITIONS. SO, I HAVE THIS LETTER, SO IF
4 YOU GUYS CAN TAKE A PICTURE.

5
6 **SUP. LINDSEY HORVATH, CHAIR:** WE CAN HAVE SOMEONE COME SPEAK
7 WITH YOU RIGHT AWAY TO OFFER YOU ASSISTANCE. THANK YOU FOR
8 BEING HERE TODAY. ARE THERE ANY OTHER SPEAKERS ON THIS ITEM?
9 OKAY, SEEING NONE, THIS REPORT IS RECEIVED AND FILED. HEARING
10 NO OBJECTIONS, THAT WILL BE THE ORDER. AND WE'LL NOW HEAR FROM
11 MEMBERS OF THE PUBLIC WISHING TO ADDRESS THE BOARD ON GENERAL
12 PUBLIC COMMENT.

13
14 FOR MEMBERS OF THE PUBLIC ON THE TELEPHONE, PLEASE PRESS 1
15 THEN 0 NOW TO COMMENT ON THIS ITEM. EXECUTIVE OFFICER, PLEASE
16 READ THE CALL AND INFORMATION AND CALL THE MEMBERS OF THE
17 PUBLIC WHO HAVE SIGNED UP TO SPEAK ON GENERAL PUBLIC COMMENT.

18
19 **EXECUTIVE OFFICER:** MEMBERS OF THE PUBLIC, YOU WILL HAVE 1
20 MINUTE TO ADDRESS THE BOARD ON GENERAL PUBLIC COMMENT. PLEASE
21 STATE YOUR NAME. YOU MAY ONLY ADDRESS THE BOARD ON GENERAL
22 PUBLIC COMMENT. WE WILL NOW CALL IN-PERSON SPEAKERS, AND WHILE
23 THEY ARE COMING FORWARD, WE WILL TAKE TELEPHONIC SPEAKERS.

24
25 **EXECUTIVE OFFICER:** WILL NOEL WEST, JESUS ROJAS, DR. CRITICAL



THE BOARD OF
SUPERVISORS

1 TRUTHBAY AND WANDA JOHNSON PLEASE COME FORWARD. STAFF WILL
2 ASSIST YOU. MODERATOR, WE HAVE THE FIRST REMOTE SPEAKER
3 PLEASE.

4

5 **MODERATOR:** OUR FIRST PARTICIPANT IS T. CARTER. PLEASE MAKE
6 SURE YOUR PHONE IS NOT MUTED AND SPEAK DIRECTLY INTO IT. YOU
7 MAY BEGIN.

8

9 **SPEAKER:** HI, I'M CALLING BACK TO RECLAIM MY TIME BEFORE I WAS
10 CUT OFF BY THE CHAIR. AND I'M CALLING TO SPEAK ABOUT ITEM
11 NUMBER 1 AND ITEM NUMBER 2 AND ALSO PUBLIC COMMENT. CHAIR, IS
12 THAT OKAY WITH YOU? IS IT OKAY BEFORE I SPEAK ON A CERTAIN
13 COMMENT BEFORE YOU CUT ME OFF? I JUST WANNA MAKE SURE.

14

15 **SUP. LINDSEY HORVATH, CHAIR:** THERE'S ONLY 1 MINUTE FOR GENERAL
16 PUBLIC COMMENT TODAY. JUST 1 MINUTE AS I UNDERSTAND IT. LET ME
17 GET CLARITY BEFORE YOU BEGIN. LET ME GET CLARITY, SIR, FROM
18 OUR COUNTY COUNSEL. GENERAL PUBLIC COMMENT ON THIS PUBLIC
19 HEARING MEETING IS 1 MINUTE. IS THAT CORRECT, MADAM COUNTY
20 COUNSEL?

21

22 **DAWYN HARRISON:** THAT IS CORRECT, MADAM CHAIR.

23

24 **SUP. LINDSEY HORVATH, CHAIR:** YES. OKAY. SO, YOU HAVE 1 MINUTE.
25 PLEASE RESTART THE CLOCK FOR HIM. AND GO AHEAD.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** SO, YOU CUT ME OFF EARLIER, AND I DIDN'T GET TO SPEAK
3 ON THAT ITEM. YOU CUT ME OFF EARLIER, AND I DIDN'T GET TO
4 SPEAK ON THAT ITEM. YOU SAID THEY WERE NOT SPEAKING ABOUT DMH,
5 AND THEY WERE. AND I WAS SPEAKING ABOUT SKID ROW ALSO. AND YOU
6 CUT ME OFF. SO, I NEVER GOT TO SPEAK ON THE ITEM NUMBER 1 WHEN
7 DO I GET TO SPEAK ON THAT BECAUSE YOU WERE WRONG

8

9 **SUP. LINDSEY HORVATH, CHAIR:** RIGHT NOW.

10

11 **SPEAKER:** YOU CUT ME OFF SO WHEN DO I SPEAK ON ITEM NUMBER 1 I
12 WOULD LIKE TO SPEAK ON ITEM NUMBER 1 AND PUBLIC COMMENT SO YOU
13 ONLY GIVE ME 1 MINUTE FOR PUBLIC COMMENT WHEN DO I GET TO
14 SPEAK ON ITEM NUMBER 1 YOU CUT ME OFF AND TOLD ME I WAS
15 SPEAKING ON THE WRONG TOPIC AND I WAS REFERRING TO WHAT THEY
16 STATED SO YOU WERE WRONG FOR CUTTING ME OFF SO WHEN DO I SPEAK
17 ON ITEM NUMBER 1. WAITING ON MY RESPONSE WHEN DO I SPEAK ON
18 ITEM NUMBER 1?

19

20 **SUP. LINDSEY HORVATH, CHAIR:** THIS IS YOUR TIME.

21

22 **SPEAKER:** SO, YOU'RE SAYING I DON'T GET TO SPEAK ON ITEM NUMBER
23 1 FOR THE TIME THAT YOU CUT ME OFF?

24

25 **SUP. LINDSEY HORVATH, CHAIR:** YOU CAN SPEAK ON ANYTHING YOU



THE BOARD OF
SUPERVISORS

1 WANT AT THIS TIME AND YOU HAVE 10 SECONDS LEFT.

2

3 **SPEAKER:** I NEVER GOT TO SPEAK ON ITEM NUMBER 1. I SAID I WOULD
4 RECLAIM MY TIME BECAUSE YOU TOLD ME I WAS ON THE WRONG TOPIC
5 AND I WAS NOT ON THE WRONG TOPIC. SO, YOU EXCLUDED ME FROM
6 SPEAKING ON ITEM NUMBER 1.

7

8 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. NEXT
9 SPEAKER, PLEASE.

10

11 **MODERATOR:** OUR NEXT PARTICIPANT IS ROY HUMPHREY. PLEASE MAKE
12 SURE YOUR PHONE IS NOT MUTED AND SPEAK DIRECTLY INTO IT. YOU
13 MAY BEGIN.

14

15 **SPEAKER:** OKAY, THANK YOU. ITEM NUMBER 2, HILDA SOLIS KILLED A
16 2,000 BED PSYCH FACILITY IN 2019, CORRECT ME IF I'M WRONG.
17 ITEM NUMBER 4, BREAK GROUND ON ROYAL VISTA LIKE YESTERDAY. AND
18 I'VE CHECKED THAT THE 12,000 UNITS THEREAFTER HAS WATER
19 CERTIFICATION. LET'S GET THAT DONE. WE NEED THE MONEY; WE NEED
20 THE PEOPLE TO HAVE A HOUSE. NUMBER 5, HEY, STATE-WIDE SCHOOL
21 OF CHOICE. AND IF YOU DOUBT ME, I REFER YOU TO DR. THOMAS
22 SOWELL, A BLACK EDUCATOR, BY THE WAY, THANK YOU. AND WHAT WE
23 NEED ALSO, IN THIS SITUATION WITH THE HOMELESS SITUATION IS,
24 AND I SAID IT ONCE BEFORE, AT LEAST COUNTY-WIDE SYSTEM OF
25 TRANSIENT CAMPSITES. SO, YOU CAN GET THIS GUY IN MY VIDEO OFF



THE BOARD OF
SUPERVISORS

1 OF OUR STREETS, AND OF COURSE THERE ARE ABOUT 3 OF THEM THAT I
2 HAVE OUT THERE. THANK YOU.

3

4 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE. OUR NEXT
5 PARTICIPANT IS JESUS ROJAS. PLEASE MAKE SURE YOUR PHONE IS
6 UNMUTED AND SPEAK DIRECTLY INTO IT. YOU MAY BEGIN.

7

8 **SPEAKER:** HI. MY NAME IS JESUS ROJAS. I'M FROM THE DEPARTMENT
9 ASSOCIATION OF GREATER LOS ANGELES. WE URGE THE BOARD OF
10 SUPERVISORS TO RECONSIDER THE DEFINITION OF COOLING READY TO
11 BE EXPANDED TO PASSIVE COOLING AS WELL AS ALTERNATE FORMS
12 ACTIVE COOLING INCLUDING EVAPORATOR COOLERS. THE RECENT
13 BLACKOUTS HAVE SHOWN THAT THE GRID CONTENT CAN'T HANDLE AC
14 UNITS OR HEAT PUMPS THAT ARE ON 24-7. WE NEED MORE CENTRALIZED
15 COOLING VIA COMMUNITY COOLING CENTERS AND LIBRARIES AT SENIOR
16 CENTERS, RECREATION CENTERS AND OTHER PUBLIC FACILITIES. THANK
17 YOU.

18

19 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

20

21 **MODERATOR:** OUR NEXT PARTICIPANT IS SOPHIA QUINONES. PLEASE
22 MAKE SURE YOUR PHONE IS UNMUTED AND SPEAK DIRECTLY INTO IT.
23 YOU MAY BEGIN.

24

25 **SPEAKER:** HELLO. SPEAKING ON AGENDA ITEM 5 AND PUBLIC COMMENTS,



THE BOARD OF
SUPERVISORS

1 I WANTED TO NOTE THAT THE EAST BOYLE HEIGHTS COALITION IS
2 OPPOSED TO THE CHARTER SCHOOL WE BELIEVE THAT NO SCHOOL SHOULD
3 BE BUILT ADJACENT TO A FREEWAY IN EAST LOS ANGELES. WE'RE
4 SURROUNDED BY THE EAST LA INTERCHANGE. IT IS THE LARGEST
5 INTERCHANGE IN THE COUNTRY. THE CENTER FOR DISEASE CONTROL HAS
6 THE DOCUMENTATION AND MAPPED ALL THE CANCER CLUSTERS AROUND
7 OUR FREEWAYS. WE HAVE GENERATIONS OF PLANNED ENVIRONMENTAL
8 RACISM AROUND THIS CORRIDOR. SO, WE URGE THE BOARD NOT TO
9 SUPPORT ACCESSING A PERMIT TO EXTERA TO DENY THE PERMIT AND WE
10 FEEL THAT THIS LOCATION IS NOT ACCEPTABLE TO THE CHILDREN OR
11 THE STAFF THAT WOULD WORK THERE. THANK YOU FOR YOUR TIME AND
12 CONSIDERATION.

13
14 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

15
16 **MODERATOR:** OUR NEXT PARTICIPANT IS ERIC PREVIN. PLEASE MAKE
17 SURE YOUR PHONE IS UNMUTED AND SPEAK DIRECTLY INTO IT. YOU MAY
18 BEGIN.

19
20 **SPEAKER:** HOW MUCH TIME DO I HAVE FOR ALL OF THE ITEMS IN A
21 GENERAL PUBLIC COMMENT?

22
23 **SUP. LINDSEY HORVATH, CHAIR:** ONE MINUTE.

24
25 **SPEAKER:** OH, THAT'S AWFULLY TIGHT. THAT'S DISAPPOINTING. WELL,



THE BOARD OF
SUPERVISORS

1 ALRIGHT, THEN I'LL MAKE IT BRIEF. I APPRECIATED THE
2 DECLARATION OF EMERGENCY DISCUSSION. I'D LIKE TO ADD TO THE
3 SCOPE, LET'S DECLARE AN EMERGENCY AT STUDIO CITY REC CENTER,
4 LINDSAY P. HORVATH, AND LET'S NOTIFY THE MRCA AND ALL OF THE
5 LOCAL ENVIRONMENTAL GROUPS ABOUT WHAT'S BEEN GOING ON THERE
6 AND ALSO I'D LIKE TO PILE A GRIEVANCE THERE'S NO WATER
7 AVAILABLE FOR THE RESIDENTS DURING A PERIOD WHERE THEY'RE JUST
8 RIPPING APART TREES AND DESTROYING OPEN SPACE IN ORDER TO
9 PURSUE NITHYA RAMAN, PAUL KREKOIAN AND BRAD SHERMAN'S
10 INSIDIOUS PLAN WHICH YOU'RE A PART OF CORVETT AND THE HARVARD-
11 WEDDINGTON, HARVARD-WESTLAKE MASSACRE OF THE OPEN SPACE RIGHT
12 AROUND THE CORNER. I DON'T KNOW HOW YOU COULD LIVE WITH
13 YOURSELF WITH 5 HIGH SCHOOL REGULATION BASKETBALL COURTS
14 WITHIN 100 YARDS FOR THESE PRIVATE SCHOOLS WHEN YOU'RE UP HERE
15 - -

16
17 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. NEXT
18 SPEAKER PLEASE.

19
20 **MODERATOR:** OUR NEXT PARTICIPANT IS SALEM ALLEN OR ALI. I DO
21 APOLOGIZE. PLEASE SPEAK DIRECTLY INTO YOUR PHONE AND MAKE SURE
22 IT'S UNMUTED. YOU MAY BEGIN. SALEM, YOUR LINE IS OPEN.

23
24 **SUP. LINDSEY HORVATH, CHAIR:** SELAM, ARE YOU THERE? SELAM?
25 OKAY, WE'LL GO TO THE NEXT SPEAKER MODERATOR.



THE BOARD OF
SUPERVISORS

1

2 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS TO
3 ADDRESS THE BOARD. OKAY, IF SILAM COMES BACK, WE WILL GO TO
4 HER, BUT FOR NOW WE WILL GO TO SPEAKERS IN PERSON. PLEASE GO
5 AHEAD, SIR.

6

7 **SPEAKER:** THANK YOU, SUPERVISORS. MY COMMENTS EARLIER ABOUT THE
8 SHORES COMPLEX IN MARINA DEL REY THAT'S ON A GROUND LEASE, I
9 JUST WANTED TO MAKE CLEAR THAT I DON'T REPRESENT SHORES. I'M
10 NOT HERE ADVOCATING FOR SHORES. I'M ADVOCATING FOR MY CLIENT
11 WHO HAPPENS TO HAVE BEEN A SHORT-TERM RENTAL PROVIDER AT THE
12 FACILITIES. OBVIOUSLY, IT'S LEGAL THERE, BUT MY POINT IS I'M
13 SEEING A BROADER PROBLEM. TOUGH JOB YOU PEOPLE HAVE. THERE'S A
14 GREAT NEED OF MONEY. IT'S REALLY IMPORTANT THAT WE MAXIMIZE,
15 OBVIOUSLY, THE BENEFITS THAT EXIST RELATIVE TO REVENUE COMING
16 INTO THE COUNTY. AND RIGHT NOW, IT'S LIKE BLOCKED. AND THIS IS
17 GOING BACK TO SUPERVISOR BARGER'S COMMENT, HEY, IF THINGS ARE
18 NOT HAPPENING, BRING IT TO OUR ATTENTION. AND THAT'S IN THE
19 SPIRIT IN WHICH I'M BASICALLY SAYING, YOU KNOW, WITH REGARD TO
20 THIS LEASE, AND I KNOW IT'S IN SUPERVISOR MITCHELL'S DISTRICT,
21 BUT IT'S IMPORTANT THAT THAT GROUND LEASE BE RENEGOTIATED TO
22 CLARIFY AND THAT THE PLUSES AND MINUSES IN THE ECONOMIC
23 PROBABILITIES AND WHAT NEEDS TO GET DONE SHOULD GET DONE, AND
24 HOPEFULLY MAYBE WE CAN --

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. THANK YOU. NEXT
2 SPEAKER.

3

4 **SPEAKER:** SO JUST IN GENERAL, THIS IS PRIMARILY FOR THE RUMORS
5 THAT'S BEEN HAPPENING AND THE ABUSE TOWARDS HAITIANS
6 CONCERNING OHIO. I WANT TO MAKE VERY CLEAR HOW IT STARTED WAS
7 INORGANIC AND HOW IT SPREAD WHEN YOU SEE HAITIANS NOW BEING
8 TARGETED FOR SOMETHING THAT'S NOT EVEN TRUE, PRIMARILY TO
9 DIVERT THE 11,000,000 MIGRANTS. AND I WOULD SAY MAYBE 300,000
10 OF THEM ARE ACTUALLY HAITIANS. THE REST ARE FROM OTHER
11 COUNTRIES. BUT THEY WANT TO DIVERT THE IMMIGRATION CRISIS TO A
12 GROUP OF PEOPLE WHO DARE TO BECOME THE FIRST FREE BLACK
13 REPUBLIC. THAT'S THE ONLY REASON WHY HAITI IS BEING ABUSED,
14 BECAUSE WE DIDN'T WANT TO BE SLAVES ANY LONGER, AND WE WON.
15 AND BECAUSE OF IT, WE ARE CONSTANTLY BEING TAKEN FROM OUR
16 RESOURCES. HILLARY CLINTON TOOK A \$1,000,000,000 JUST TO
17 START, BUT I WANNA SAY THANK YOU HORVATH FOR RECOGNIZING
18 HAITIAN HERITAGE MONTH. WE WILL NEVER FORGET THAT, AND WE
19 WANNA HONOR YOU AT LEAST FOR RECOGNIZE --

20

21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. ARE THERE
22 ANY OTHER SPEAKERS? OKAY WITH THAT THAT CONCLUDES OUR TIME.
23 OH, WE DO HAVE ONE SPEAKER BACK IN QUEUE. MODERATOR, PLEASE GO
24 AHEAD.

25



THE BOARD OF
SUPERVISORS

1 **MODERATOR:** OUR NEXT PARTICIPANT IS SALAM. SALAM, PLEASE SPEAK
2 DIRECTLY INTO YOUR PHONE AND MAKE SURE IT'S UNMUTED. YOU MAY
3 BEGIN.

4

5 **SPEAKER:** HI, THIS IS SALAM. I'M CALLING REGARDING THE
6 SHERIFF'S DEPARTMENT AND THE ABUSE THAT HAS BEEN GOING ON. AND
7 HOW CAN WE HOLD HIM ACCOUNTABLE? WHY ISN'T THERE A COMMUNITY
8 MEETING WITH THE SHERIFF, THE MEETING THE PUBLIC? AND THEN,
9 PLUS, THERE IS A VERY STRANGE RELATIONSHIP BETWEEN THE SHERIFF
10 AND THE DMH THAT NEEDS TO BE ADDRESSED IMMEDIATELY. NO SHERIFF
11 SHOULD HANG UP UPON ME, AND THEY ARE VIOLATING MY RIGHTS
12 BECAUSE WHEN THEY INTERFERE IN A LEGAL CASE IN A COURT SYSTEM,
13 THERE IS A POWER OF ABUSE BY THE DMH, SHERIFF OR THE DISTRICT
14 ATTORNEY. I WANT THE INVESTIGATION TO START IMMEDIATELY. THANK
15 YOU.

16

17 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. ARE THERE ANY OTHER
18 SPEAKERS, MODERATOR?

19

20 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS TO
21 ADDRESS THE BOARD. VERY WELL.

22

23 **SUP. LINDSEY HORVATH, CHAIR:** THAT CONCLUDES OUR TIME FOR
24 PUBLIC COMMENT AND CONCLUDES TODAY'S MEETING. THE NEXT REGULAR
25 MEETING OF THE BOARD WILL BE HELD ON TUESDAY SEPTEMBER 24TH



THE BOARD OF
SUPERVISORS

1 2024 AT 9:30 A.M. WE ARE ADJOURNED.

2

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25 I, KATHRYN J, ROBSON, Certified Shorthand Reporter Number



THE BOARD OF
SUPERVISORS

1 qualified in and for the State of California, do

2 hereby certify:

3 That the transcripts of proceedings recorded by the Los
4 Angeles County Board of Supervisors September 17, 2024, were
5 thereafter transcribed into typewriting under my direction and
6 supervision;

7 That the transcript of recorded proceedings as archived
8 in the office of the reporter and which have been provided to
9 the Los Angeles County Board of Supervisors as certified by
10 me.

11 I further certify that I am neither counsel for, nor
12 related to any party to the said action; nor in anywise
13 interested in the outcome thereof.

14 IN WITNESS WHEREOF, I have hereunto set my hand this
15 27th day of September 2024, for the County records to be used
16 only for authentication purposes of duly certified transcripts
17 as on file of the office of the reporter.

18

19 KATHRYN J. ROBSON

20 CA CSR No. 5439

21

22

23

24