



THE BOARD OF SUPERVISORS

BOARD MEETING TRANSCRIPT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

THE LOS ANGELES COUNTY BOARD OF SUPERVISORS

TUESDAY, MAY 21ST, 2024

SUP. LINDSEY HORVATH, CHAIR: GOOD MORNING, EVERYONE AND WELCOME TO MEMBERS OF THE PUBLIC. WE WELCOME YOU TO OUR REGULARLY SCHEDULED MEETING OF THE LOS ANGELES COUNTY BOARD OF SUPERVISORS. TODAY IS TUESDAY, MAY 21ST, 2024. WE TAKE NOTE THAT A FULL COMPLEMENT OF THE BOARD IS PRESENT. OUR CHIEF EXECUTIVE OFFICER, COUNTY COUNCIL, INTERIM EXECUTIVE OFFICER, AND THE SERGEANT AT ARMS ARE ALL HERE TO ASSIST. WE WILL BEGIN TODAY'S BOARD MEETING WITH THE COUNTY'S LAND ACKNOWLEDGEMENT.

SUP. LINDSEY HORVATH, CHAIR [VIDEO RECORDING]: THE COUNTY OF LOS ANGELES RECOGNIZES THAT WE OCCUPY LAND ORIGINALLY AND STILL INHABITED AND CARED FOR BY THE TONGVA, TATAVIAM, SERRANO, KIZH, AND CHUMASH PEOPLES. WE HONOR AND PAY RESPECT TO THEIR ELDERS AND DESCENDANTS, PAST, PRESENT, AND EMERGING, AS THEY CONTINUE THEIR STEWARDSHIP OF THESE LANDS AND WATERS. WE ACKNOWLEDGE THAT SETTLER COLONIZATION RESULTED IN LAND SEIZURE, DISEASE, SUBJUGATION, SLAVERY, RELOCATION, BROKEN PROMISES, GENOCIDE, AND MULTI-GENERATIONAL TRAUMA. THIS ACKNOWLEDGEMENT DEMONSTRATES OUR RESPONSIBILITY AND COMMITMENT TO TRUTH, HEALING, AND RECONCILIATION, AND TO ELEVATING THE STORIES, CULTURE, AND COMMUNITY OF THE ORIGINAL INHABITANTS OF LOS ANGELES COUNTY. WE ARE GRATEFUL TO HAVE THE OPPORTUNITY TO LIVE AND WORK ON THESE ANCESTRAL LANDS. WE ARE DEDICATED TO



THE BOARD OF
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1 GROWING AND SUSTAINING RELATIONSHIPS WITH NATIVE PEOPLES AND
2 LOCAL TRIBAL GOVERNMENTS, INCLUDING IN NO PARTICULAR ORDER,
3 THE FERNANDENO TATAVIAM BAND OF MISSION INDIANS, GABRIELINO
4 TONGVA INDIANS OF CALIFORNIA TRIBAL COUNCIL, GABRIELENO/TONGVA
5 SAN GABRIEL BAND OF MISSION INDIANS, GABRIELENO BAND OF
6 MISSION INDIANS - KIZH NATION, SAN MANUEL BAND OF MISSION
7 INDIANS, SAN FERNANDO BAND OF MISSION INDIANS. TO LEARN MORE
8 ABOUT THE FIRST PEOPLES OF LOS ANGELES COUNTY, PLEASE VISIT
9 OUR WEBSITE.

10
11 **SUP. LINDSEY HORVATH, CHAIR:** OUR INVOCATION THIS MORNING WILL
12 BE LED BY DR. ALIASGER NAJAM DAWOODI BOHRA, FROM THE BORA
13 MASJID MOSQUE IN THE 3RD DISTRICT, FOLLOWED BY THE PLEDGE OF
14 ALLEGIANCE, WHICH WILL BE LED BY CAROLINA HERNANDEZ, FORMER
15 SENIOR CHIEF PETTY OFFICER, UNITED STATES NAVY FROM THE 4TH
16 DISTRICT. IF YOU ARE ABLE, PLEASE STAND.

17
18 **DR. ALIASGER NAJAM DAWOODI BOHRA:** GOOD MORNING, MEMBERS OF
19 BOARD OF SUPERVISORS AND ESTEEMED GUESTS. THANK YOU,
20 SUPERVISOR HORVATH, FOR THIS OPPORTUNITY TO LEAD US IN
21 REFLECTION. IN THE SPIRIT OF UNITY AND SHARED PURPOSE, LET US
22 BEGIN THIS DAY WITH GRATITUDE AND A MOMENT OF REFLECTION AS WE
23 STAND TOGETHER IN THE HEART OF LOS ANGELES, A CITY RICH IN ITS
24 DIVERSE COMMUNITIES AND SHARED DREAMS. AS WE EMBARK ON THE
25 WORK AHEAD, WE SEEK STRENGTH, ASSISTANCE IN FULFILLING OUR



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1 DUTIES TO THE PEOPLE OF THIS VIBRANT CITY. GRANT US THE WISDOM
2 TO PRIORITIZE THE NEEDS OF OUR DIVERSE COMMUNITIES, THE ENERGY
3 TO PERSEVERE THROUGH CHALLENGES BOTH LOCAL AND GLOBAL, AND THE
4 CLARITY TO ACT WITH INTEGRITY IN ALL OUR ENDEAVORS. GUIDE OUR
5 STEPS, FORTIFY OUR WILL, AND LET US SERVE WITH COMPASSION AND
6 COMPETENCE, EVER MINDFUL OF THE COMMON BOND THAT UNITES US
7 ALL. OUR LOVE FOR LOS ANGELES AND ITS PEOPLE. MAY THE
8 DECISIONS MADE IN THE CHAMBER PAVE THE WAY FOR SOLUTIONS THAT
9 UPLIFT AND RESTORE THE DIGNITY OF EVERY INDIVIDUAL FROM EVERY
10 WALK OF LIFE, EVERY NEIGHBORHOOD, AND FAITH. IN EVERY TASK,
11 LARGE OR SMALL, LET GRACE BE OUR COMPANION SO THAT WE MAY
12 FULFILL OUR RESPONSIBILITY NOT JUST WITH SUCCESS BUT WITH
13 EXCELLENCE AND VIRTUE. MAY THIS DAY BE MARKED BY
14 RIGHTEOUSNESS, PROSPERITY AND A FULFILLING END FOR ALL
15 ANGELENOS. MAY WE BE SHIELDED FROM FEAR, STRESS AND PAIN, BOTH
16 WITHIN OUR BORDERS AND ACROSS THE WORLD. LET JUSTICE FLOW LIKE
17 MIGHTY RIVER, QUENCHING THE THIRST OF THOSE WHO SEEK EQUITY
18 AND FAIRNESS. WE HOLD IN OUR HEARTS THE WELL-BEING OF OUR
19 CITY, ITS LEADERS, AND ALL ITS RESIDENTS. MAY HOPE,
20 TRANSFORMATION AND PEACE PREVAIL IN LOS ANGELES AND MAY OUR
21 UNITY BE BEACON OF LIGHT FOR ALL COMMUNITIES WORLDWIDE. LET US
22 GIVE THANKS FOR THE BOUNTIES WE ENJOY AND THE UNITY THAT
23 STRENGTHENS US ALL. THANK YOU VERY MUCH.

24
25 **CAROLINA HERNADEZ:** GOOD MORNING. I WILL ASK YOU TO PLACE YOUR



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1 RIGHT HAND ON YOUR HEART. I PLEDGE ALLEGIANCE TO THE FLAG OF
2 THE UNITED STATES OF AMERICA AND TO THE REPUBLIC FOR WHICH IT
3 STANDS, ONE NATION UNDER GOD, INDIVISIBLE WITH LIVERY AND
4 JUSTICE FOR ALL. THANK YOU.

5
6 **SUP. LINDSEY HORVATH, CHAIR:** I WOULD LIKE TO THANK ALIASGER
7 NAJAM, THE SENIOR RELIGIOUS LEADER AND INSTRUCTOR OF THE LOS
8 ANGELES DAWOODI BOHRA COMMUNITY AND THE EZE MOSQUE IN WOODLAND
9 HILLS FOR LEADING TODAY'S INVOCATION. THE DAWOODI BOHRA
10 COMMUNITY IS GUIDED BY VALUES OF HARD WORK, EDUCATION, AND
11 GIVING BACK TO THE LOCAL COMMUNITY. THESE ARE VALUES MR. NAJAM
12 HAS PUT INTO PRACTICE AS AN EXPERIENCED THEOLOGIST WHO HAS
13 HELD CLASSES ON RELIGIOUS INSTRUCTION FOR YOUTH AND ADULTS FOR
14 MORE THAN 3 DECADES. HE COMES TO LOS ANGELES FROM PAKISTAN VIA
15 CANADA AND HAS BEEN PART OF THE DAWOODI BOHRA COMMUNITY SINCE
16 2003. HE ALSO HELPS TO ADMINISTER THE NATIONAL NONPROFIT
17 ORGANIZATION THAT MANAGES THE U.S. DAWOODI BOHRA COMMUNITY.
18 THANK YOU FOR BEING HERE TODAY AND FOR ALL YOU DO FOR ALL OF
19 YOUR MEMBERS AND THE WOODLAND HILLS COMMUNITY TO STRENGTHEN
20 COMMUNITY TIES ACROSS LOS ANGELES COUNTY. THANK YOU VERY MUCH.

21
22 **SUP. JANICE HAHN:** THANK YOU. AND I WANT TO THANK SENIOR CHIEF
23 CAROLINA HERNANDEZ FOR LEADING US IN OUR PLEDGE OF ALLEGIANCE.
24 CAROLINA HERNANDEZ IS A RESIDENT OF DOWNEY AND WAS BORN ON
25 JANUARY 3RD IN MEXICALI, MEXICO. SHE CAME TO THE UNITED STATES



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1 TO PURSUE FASHION DESIGN AT THE AGE OF 18. HOWEVER, HER PATH
2 LED HER INTO THE UNITED STATES NAVY. IN 2005, SHE JOINED THE
3 NAVY BECAUSE SHE REALIZED SHE WOULD BE ABLE TO TRAVEL AND SEE
4 THE WORLD AT THE SAME TIME EXPERIENCING DIFFERENT CULTURES AND
5 CUSTOMS. MY OWN FATHER WAS A NAVY MAN. YEAH, GO NAVY. SERVED
6 IN WORLD WAR II. HE WAS A CAPTAIN OF A SHIP. A REFRIGERATOR
7 SHIP. WELL, WE DON'T HAVE TO GO ON, YEAH. IN THE NAVY, SHE WAS
8 ON THE USS PEARL HARBOR AND BASED IN SAN DIEGO. WHILE ON THE
9 USS PEARL, SHE WOULD TRAVEL TO THE MIDDLE EAST AND SOUTH
10 AMERICA WHILE ON ACTIVE DUTY. SHE TOOK A BREAK TO FOCUS ON HER
11 STUDIES AND DECIDED TO GO TO SCHOOL FOR FASHION DESIGN.
12 BETWEEN 2010 AND 2014, CAROLINA EARNED HER BACHELOR'S DEGREE
13 IN FASHION DESIGN, AND IN 2010, SHE WAS IN THE NAVY RESERVES,
14 AND SHE HAS BEEN UNTIL PRESENT TIME. HOWEVER, IN 2012, SHE WAS
15 RECALLED AND SPENT 7 MONTHS IN DUBAI. CAROLINA HERNANDEZ HAS
16 19 YEARS OF COMBINED SERVICE FROM ACTIVE DUTY AND NAVY
17 RESERVES. SOME OF HER ACCOMPLISHMENTS AND MEDALS ARE THAT SHE
18 RECEIVED THE NAVY MARINE CORPS ACHIEVEMENT MEDAL 3 TIMES. SHE
19 ALSO RANKED SENIOR CHIEF IN THE NAVY RESERVES IN 2023 AFTER
20 BEING AWARDED CHIEF IN 2019. THANK YOU FOR JOINING US THIS
21 MORNING. YOU HAVE SO MANY ACCOMPLISHMENTS AND IT'S GREAT TO
22 HAVE YOU WITH US. PLEASE GIVE HER ANOTHER WELCOME APPLAUSE.
23 AND ON BEHALF OF THE COUNTY OF LOS ANGELES, WE WANTED TO GIVE
24 YOU THIS CERTIFICATE OF APPRECIATION.

25



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1 **SUP. KATHRYN BARGER:** AND NOW I HAVE A DOGGONE CUTE PET THAT
2 I'D LIKE YOU TO MEET. THIS IS BRANDY, A 14-WEEK-OLD LABRADOR
3 WHO WOULD LIKE TO MAKE A GREAT ADDITION TO YOUR HOME. SHE IS
4 A, I KNOW SHE'S ADORABLE. IF YOU'D LIKE TO ADOPT BRANDY, YOU
5 CAN CALL THE DOWNEY ANIMAL CARE CENTER AT 562-940-6898. AND IF
6 YOU'RE NOT READY FOR A PET, I WOULD TELL YOU THAT WE HAVE
7 OPPORTUNITIES TO VOLUNTEER AT OUR CARE CENTERS, AND I WOULD
8 ENCOURAGE YOU TO CONSIDER DOING SO. IT'S SOMETHING THAT YOU
9 WILL NOT REGRET DOING. WE NEED HELP WITH GROOMING, FOSTERING,
10 COMMUNITY EVENTS, ADMINISTRATION, DAILY OPERATIONS AND MORE.
11 SO, PLEASE, IF YOU WANT TO EITHER ADOPT OR VOLUNTEER, VISIT
12 ANIMALCARE.LACOUNTY.GOV SLASH VOLUNTEER-OPPORTUNITIES TO LEARN
13 MORE AND SIGN UP. THIS IS BRANDY, I KNOW. BRANDY'S GONNA BE
14 BIG AND BEAUTIFUL LITTLE PAWS. BUT YEAH, VERY, VERY, VERY,
15 VERY SWEET. AND NOW I'LL DIRECT YOUR ATTENTION TO THE SCREEN
16 ABOVE. WE HAVE DOGS UP IN THE ANTELOPE VALLEY AND THIS IS A
17 SWEET ONE-YEAR-OLD GERMAN SHEPHERD MIX AND IF YOU'D LIKE TO
18 ADOPT COOKIE CALL THE PALMDALE CARE CENTER AT 661-575-2888.
19 YOU CAN ALSO DROP BY ANY OF OUR CARE CENTERS MONDAY THROUGH
20 SATURDAY FROM 11 A.M. TO 5 P.M. THANK YOU MADAM CHAIR

21
22 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU SUCH A SWEET LITTLE
23 ONE. WITH THAT WE WILL MOVE ON TO TODAY'S AGENDA. EXECUTIVE
24 OFFICER, PLEASE CALL THE AGENDA.



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SUPERVISORS

1 **EXECUTIVE OFFICER:** GOOD MORNING, MADAM CHAIR AND MEMBERS OF
2 THE BOARD. TODAY'S AGENDA WILL BEGIN ON PAGE 2, CONSENT
3 CALENDAR, BOARD OF SUPERVISORS, ITEMS 1 THROUGH 36. ON ITEM 2,
4 THIS INCLUDES A REVISION AS INDICATED ON THE SUPPLEMENTAL
5 AGENDA. ON ITEM 3, SUPERVISOR HAHN REQUESTS THAT THIS ITEM BE
6 HELD. ALSO, THIS INCLUDES A REVISION AS INDICATED ON THE
7 SUPPLEMENTAL AGENDA. ON ITEM 5, SUPERVISOR BARGER REQUESTS
8 THAT THIS ITEM BE HELD. ON ITEM 6, SUPERVISORS BARGER AND
9 HORVATH WOULD LIKE TO REVISE DIRECTIVE NUMBER 3 OF THEIR
10 MOTION TO INCLUDE GREENHOUSE GAS EMISSIONS AS PART OF THE
11 ASSESSMENT. ON ITEM 7, SUPERVISORS BARGER AND HORVATH WOULD
12 LIKE TO REVISE DIRECTIVE NUMBER 2 C.I. OF THEIR MOTION TO
13 REPORT BACK TO THE BOARD IN 45 DAYS INSTEAD DURING
14 SUPPLEMENTAL BUDGET AND DIRECTIVE NUMBER 5 TO INCLUDE THE
15 CHIEF INFORMATION OFFICER TO HELP DEFINE VETERAN STATUS AS A
16 DEMOGRAPHIC AND RISK FACTOR THAT IMPACTS THE 5 SOCIAL
17 DETERMINANTS OF HEALTH DOMAINS AND PROVIDE RECOMMENDATIONS
18 WHERE FEASIBLE. ON ITEM 8, SUPERVISORS BARGER AND HORVATH
19 WOULD LIKE TO REVISE DIRECTIVE NUMBER 3 OF THEIR MOTION TO
20 REPORT BACK TO THE BOARD IN 45 DAYS INSTEAD OF DURING
21 SUPPLEMENTAL BUDGET. ON ITEM 11, SUPERVISORS SOLIS REQUESTS
22 THAT THIS ITEM BE HELD. THIS ITEM RELATES TO 95C. ON ITEMS 14
23 AND 15, SUPERVISOR SOLIS REQUESTS THAT THESE ITEMS BE HELD. ON
24 ITEM 18, SUPERVISOR MITCHELL REQUESTS THAT THIS ITEM BE HELD
25 ALSO. THIS INCLUDES A REVISION AS INDICATED ON THE



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1 SUPPLEMENTAL AGENDA. ON ITEM 20, SUPERVISOR MITCHELL REQUESTS
2 THAT THIS ITEM BE CONTINUED 2 WEEKS TO JUNE 4, 2024. ON ITEM
3 24, SUPERVISOR BARGER WOULD LIKE TO ABSTAIN FROM THE VOTE. ON
4 ITEM 26, THIS INCLUDES A REVISION AS INDICATED ON THE
5 SUPPLEMENTAL AGENDA. ON ITEM 27, SUPERVISOR HORVATH REQUESTS
6 THAT THIS ITEM BE HELD. ON ITEM 29, SUPERVISOR HORVATH
7 REQUESTS THAT THIS ITEM BE REFERRED BACK TO HER OFFICE AS
8 INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM 31, THIS
9 INCLUDES A REVISION AS INDICATED ON THE SUPPLEMENTAL AGENDA.
10 ON ITEM 31, THIS INCLUDES A REVISION AS INDICATED ON THE
11 SUPPLEMENTAL AGENDA. ON PAGE 34, ADMINISTRATIVE MATTERS, ITEMS
12 37 THROUGH 97. ON ITEM 37, SUPERVISOR BARGER IS RECUSING
13 HERSELF FROM THE VOTE PURSUANT TO GOVERNMENT CODE SECTION
14 84308 BECAUSE SHE RECEIVED A CONTRIBUTION OR CONTRIBUTIONS OF
15 MORE THAN \$250 WITHIN THE PAST 12 MONTHS FROM JEFF PALMER, WHO
16 IS A PARTY PARTICIPANT OR AGENT OF A PARTY PARTICIPANT IN THE
17 PROCEEDING. ITEM 42 RELATES TO ITEM 76 THROUGH 81. ON ITEM 44,
18 SUPERVISOR BARGER IS RECUSING HERSELF FROM THE VOTE PURSUANT
19 TO GOVERNMENT CODE SECTION 84308 BECAUSE SHE RECEIVED A
20 CONTRIBUTION OR CONTRIBUTIONS OF MORE THAN \$250 WITHIN THE
21 PAST 12 MONTHS FROM LINDSAY ELLIOTT, WHO IS A PARTY
22 PARTICIPANT OR AGENT OF A PARTY OR PARTICIPANT IN THE
23 PROCEEDING. ON ITEM 48, SUPERVISOR MITCHELL WOULD LIKE TO
24 AMEND THE ITEM TO INSTRUCT THE DIRECTOR OF MENTAL HEALTH, IN
25 COLLABORATION WITH THE EXECUTIVE DIRECTOR OF RACIAL EQUITY, TO



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1 REPORT BACK TO THE BOARD IN WRITING IN 30 DAYS ON THE
2 FEASIBILITY OF EXPANDING WOLF THERAPY POWER OF THE PACK TO
3 OTHER HIGH-NEED AREAS OF THE COUNTY, WHERE YOUTH HAVE HIGHER
4 RATES OF DEPRESSION, ANXIETY, CRIME, AND GANG VIOLENCE,
5 INCLUDING STRATEGIES TO EXAMINE HOW WOLF CONNECTION COULD
6 PROVIDE TRANSPORTATION AND HOTEL STAYS, IF NEEDED, FOR
7 CHILDREN AND YOUTH FROM OUTSIDE OF SERVICE PLANNING AREA ONE
8 AND INCLUDE YOUTH WITH DISABILITIES AND THOSE WITH LIMITED
9 ENGLISH PROFICIENCY. ON ITEM 63, SUPERVISOR HORVATH IS
10 RECUSING HERSELF FROM THE VOTE. ON ITEM 70, SUPERVISOR HAHN
11 REQUESTS THAT THIS ITEM BE HELD. ON PAGE 70, THIS INCLUDES
12 MISCELLANEOUS ADDITIONS TO THE AGENDA WHICH WERE POSTED MORE
13 THAN 72 HOURS IN ADVANCE OF THE MEETING AS INDICATED ON THE
14 SUPPLEMENTAL AGENDA. ON ITEM 95C, SUPERVISOR SOLIS REQUESTS
15 THAT THIS ITEM BE HELD. THIS ITEM RELATES TO ITEM NUMBER 11.
16 ON PAGE 71, ORDINANCE FOR INTRODUCTION. ON PAGE 72, SEPARATE
17 MATTERS, ITEMS 99 THROUGH 103. ITEM 99 IS A RECOMMENDATION TO
18 APPOINT EDWARD YEN TO SERVICE THE EXECUTIVE OFFICE ON BOARD OF
19 SUPERVISORS AT AN ANNUAL SALARY OF \$328,894.49 EFFECTIVE
20 05/21/2024 ON THIS ITEM SUPERVISOR MITCHELL WOULD LIKE TO
21 ABSTAIN FROM THE VOTE. ITEM 102 IS A RECOMMENDATION TO ADOPT A
22 RESOLUTION AUTHORIZING THE EXECUTION AND DELIVERY OF VARIES
23 LEGAL DOCUMENTS RELATED TO THE RESTRUCTING OF THE LOS ANGELES
24 COUNTY CAPITAL ASSEST LEASING CORPORATION NOTE PROGRAM IN
25 ORDER TO PROVIDE FOR THE ISSUANCE OF LEASE REVENUE COMMERCIAL



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1 PAPER NOTES IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED
2 \$750,000,000. ITEM 103 IS A RECOMMENDATION TO ADOPTED A
3 RESOLUTION AUTHORIZING THE ISSUANCE AND SALE OF THE 2024-25
4 TAX AND REVENUE ANTICIPATION NOTES IN AN AGGREGATE PRINCIPAL
5 AMOUNT NOT TO EXCEED \$1,000.000,000. ON PAGE 75, SPECIAL
6 DISTRICT AGENDAS, THIS IS THE AGENDA FOR THE LOS ANGELES
7 COUNTY DEVELOPMENT AUTHORITY. ON PAGE 77, THIS IS THE AGENDA
8 FOR THE REGIONAL PARK AND OPEN SPACE DISTRICT. THE REQUESTS
9 FOR CONTINUANCE AND REFER BACK THROUGH 1P ARE BEFORE YOU.

10
11 **SUP. LINDSEY HORVATH, CHAIR:** MOVED BY SUPERVISOR HAHN,
12 SECONDED BY SUPERVISOR MITCHELL TO APPROVE THESE ITEMS. THAT
13 WILL BE THE ORDER. EXECUTIVE OFFICER, PLEASE PLAY THE CODE OF
14 CONDUCT.

15
16 **[PRE-RECORDED CODE OF CONDUCT]:** LADIES AND GENTLEMEN, MAY I
17 PLEASE HAVE YOUR ATTENTION? THE MEETING OF THE LOS ANGELES
18 COUNTY BOARD OF SUPERVISORS IS ABOUT TO COMMENCE. A CODE OF
19 CONDUCT WILL NOW BE READ, AND WE REQUEST THAT YOU COMPLY WITH
20 IT TO ENSURE THE EFFICIENT ADMINISTRATION OF THE MEETING.
21 MEMBERS OF THE PUBLIC, IT IS YOUR RIGHT TO PARTICIPATE IN
22 TODAY'S BOARD HEARING, AND THE BOARD ENCOURAGES SUCH
23 PARTICIPATION. HOWEVER, THE RIGHT OF THE PUBLIC TO ADDRESS THE
24 BOARD MUST BE BALANCED WITH THE NEED TO ENSURE THAT PUBLIC
25 COMMENT DOES NOT INTERFERE WITH THE ORDERLY COURSE OF THE



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1 BOARD'S BUSINESS. ALL ARE REMINDED TO ABIDE BY THE FOLLOWING
2 RULES. SPEAKERS MUST CEASE SPEAKING IMMEDIATELY WHEN THEIR
3 TIME HAS ENDED. PUBLIC COMMENT ON AGENDA ITEMS MUST RELATE TO
4 THE SUBJECT MATTER OF THAT ITEM. GENERAL PUBLIC COMMENT IS
5 LIMITED TO SUBJECTS WITHIN THE JURISDICTION OF THE BOARD.
6 PUBLIC COMMENT DOES NOT INCLUDE THE RIGHT TO ENGAGE IN A
7 DIALOGUE WITH BOARD MEMBERS OR STAFF. PLEASE REMAIN RESPECTFUL
8 OF THE FORUM AND REFRAIN FROM UTTERING, WRITING, OR DISPLAYING
9 PROFANE, PERSONAL, THREATENING, DEROGATORY, DEMEANING, OR
10 OTHER ABUSIVE STATEMENTS TOWARD THE BOARD, ANY MEMBER THEREOF,
11 STAFF, OR ANY OTHER PERSON. MEMBERS OF THE AUDIENCE SHOULD BE
12 RESPECTFUL OF THE VIEWS EXPRESSED BY SPEAKERS, STAFF, AND
13 BOARD MEMBERS AND MAY NOT CLAP, CHEER, WHISTLE, OR OTHERWISE
14 DISRUPT THE ORDERLY CONDUCT OF THE MEETING. ANY PERSON
15 ENGAGING IN CONDUCT THAT DISRUPTS THE MEETING IS SUBJECT TO
16 BEING REMOVED FROM THE BOARD MEETING. AND FINALLY, IF YOU
17 WITNESS CONDUCT OR BEHAVIOR BY OTHER MEMBERS OF THE PUBLIC
18 THAT DISRUPTS YOUR ABILITY TO REMAIN ENGAGED OR PARTICIPATE IN
19 THIS MEETING, PLEASE NOTIFY THE SERGEANT AT ARMS OR OTHER
20 COUNTY STAFF. THANK YOU FOR YOUR COOPERATION.

21
22 **SUP. LINDSEY HORVATH, CHAIR:** TODAY WE'LL BEGIN WITH ITEM 27,
23 THEN ITEM 70, WHICH WILL BE TAKEN UP WHEN THE SHERIFF ARRIVES,
24 FOLLOWED BY ITEMS 3, 5, 11 AND 95C, WHICH WILL BE TAKEN UP
25 TOGETHER, THEN ITEMS 14 AND 15 AND FINISHING WITH ITEM 18,



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1 FOLLOWED BY THE REMAINING ITEMS NOT HELD BY THE BOARD AND
2 GENERAL PUBLIC COMMENT. SO THAT IS THE ORDER IF YOU'RE WAITING
3 ON ANY OF THOSE ITEMS. BEFORE WE BEGIN, EXECUTIVE OFFICER,
4 PLEASE READ THE CALL IN INFORMATION THAT WAS ALSO PROVIDED ON
5 THE AGENDA AND EXPLAIN OUR SPEAKING RULES.

6
7 **EXECUTIVE OFFICER:** FOR MEMBERS OF THE PUBLIC WISHING TO
8 PARTICIPATE REMOTELY AS INDICATED ON THE AGENDA, PLEASE CALL
9 877-226-8163 AND USE PARTICIPANT CODE NUMBER 1336503. MEMBERS
10 OF THE PUBLIC PARTICIPATING REMOTELY AND IN THE BOARDROOM, YOU
11 WILL HAVE THE OPPORTUNITY TO ADDRESS THE BOARD THROUGHOUT THE
12 MEETING. YOU WILL RECEIVE 1 MINUTE TO ADDRESS THE BOARD ON
13 ITEMS HELD BY SUPERVISORS AND UP TO A TOTAL OF 3 MINUTES ON
14 ALL REMAINING ITEMS AND GENERAL PUBLIC COMMENT FOR A TOTAL OF
15 6 MINUTES FOR THIS MEETING. PLEASE NOTE ONCE YOUR TIME IS
16 EXPIRED, WE WILL IMMEDIATELY MOVE TO THE NEXT SPEAKER. PLEASE
17 MONITOR YOUR TIME AND THE ITEMS YOU'RE SIGNING UP FOR AS YOUR
18 NAME WILL NOT BE CALLED ONCE YOUR TIME HAS ELAPSED. FOR
19 MEMBERS OF THE PUBLIC JOINING US REMOTELY, WHEN THE BOARD
20 MOVES TO THE ITEM YOU WISH TO ADDRESS, PROMPTLY PRESS 1, THEN
21 0 TO BE MOVED FROM THE LISTENING CUE TO THE SPEAKING CUE.
22 PLEASE REMEMBER TO TURN DOWN THE VOLUME ON YOUR DEVICE AS SOON
23 AS THE MODERATOR CALLS ON YOU, OR THERE WILL BE AN ECHO. YOU
24 WILL NEED TO PRESS 1, THEN 0, FOR EACH ITEM ON WHICH YOU WOULD
25 LIKE TO SPEAK. TO ENSURE WE HEAR FROM BOTH IN-PERSON AND



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1 TELEPHONIC SPEAKERS, WE WILL ALTERNATE BETWEEN THE 2 SPEAKING
2 CUES. MEMBERS OF THE PUBLIC WHO ARE IN ATTENDANCE WHEN YOU
3 HEAR OR SEE YOUR NAME DISPLAYED ON THE SCREEN PLEASE COME DOWN
4 TO THE FRONT OF THE BOARDROOM AND STAFF WILL ASSIST YOU.
5 PLEASE DO NOT APPROACH THE PODIUM THOUGH UNTIL YOU'RE DIRECTED
6 TO DO SO WE WILL BEGIN BY CALLING IN-PERSON SPEAKERS AND WHILE
7 THEY'RE COMING FORWARD, WE WILL TAKE TELEPHONIC SPEAKERS.

8

9 **SUP. LINDSEY HORVATH, CHAIR:** WE'LL NOW BEGIN WITH ITEM 27,
10 FINANCIAL HEALTH OF THE LOS ANGELES HOMELESS SERVICES
11 AUTHORITY WHICH I HELD. IF THERE ARE NO OBJECT, WE'LL HEAR THE
12 REPORTS FOLLOWED BY ANY REMARKS BY SUPERVISORS AND THEN PUBLIC
13 COMMENT. FOR MEMBERS OF THE PUBLIC ON THE TELEPHONE, PLEASE
14 PRESS 1 THEN 0 NOW TO COMMENT ON THIS ITEM. AND WE HAVE MANY
15 PRESENTERS WITH US HERE TODAY. I WILL MAKE REFERENCE TO THEM
16 AND I THANK THEM ALL FOR BEING HERE THIS MORNING TO HAVE THIS
17 CONVERSATION, WHICH IS VERY IMPORTANT ABOUT THE FINANCIAL
18 POSITION OF LAHSA AND ITS CONTRACTED SERVICE PROVIDERS. TODAY
19 IS ABOUT TRANSPARENCY AND HAVING A PUBLIC DISCUSSION ABOUT A
20 CHALLENGE THAT HAS LONG IMPACTED OUR HOMELESS SERVICES
21 DELIVERY ACROSS LOS ANGELES COUNTY. PAYMENT TO THE NETWORK OF
22 PROVIDERS PERFORMING THE CRITICAL WORK OF OUR HOMELESS
23 SERVICES SYSTEM. OUTREACH, INTERIM HOUSING, ENCAMPMENT
24 RESOLUTION, AND INTENSIVE CASE MANAGEMENT SERVICES. THE SYSTEM
25 IS STRUCTURALLY FLAWED. THIS IS NO ONE PERSON'S FAULT. I WANNA



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1 BE CLEAR, TODAY'S EXERCISE IS ABOUT FIXING WHAT IS BROKEN, NOT
2 ABOUT POINTING FINGERS, BECAUSE THIS ISN'T ANY ONE PERSON'S
3 FAULT, IT IS A SYSTEM FAILURE. WE'VE ALL BEEN HERE LONG ENOUGH
4 TO UNDERSTAND THAT THIS IS A PROBLEM AND IT IS TIME TO FIX IT.
5 NO ONE SHOULD HAVE TO SCRAMBLE TO MAKE THE SYSTEM WORK AND GET
6 OUR FUNDING OUT, AND THE BURDEN CAN NO LONGER BE CARRIED BY
7 OUR SERVICE PROVIDERS. LAST DECEMBER, I MET WITH A COALITION
8 OF PROVIDERS WHO RAISED THIS ISSUE. AND SINCE THEN, I'VE
9 RAISED CONCERNS WITH THE SAME MESSAGE. SOMETHING HAS TO
10 CHANGE. WE ARE IN A STATE OF EMERGENCY. WE HAVE TO DO THINGS
11 DIFFERENTLY AND URGENTLY TO DELIVER RESULTS. AND TOO OFTEN, WE
12 HAVE CONVERSATIONS THAT ARE SILOED. BUT WITH EACH OF YOU ALL
13 HERE TODAY WITH US, WE CAN HAVE AN OPPORTUNITY TO FULLY
14 UNDERSTAND THE PROBLEM WITH EVERYONE AT THE TABLE SO WE CAN
15 FIX IT. THE PROBLEM, AS I SEE IT BEFORE US, IS TWOFOLD. FIRST,
16 WE KNOW OUR PAYMENT SYSTEM IS BROKEN. OUR HOMELESS SERVICES
17 SYSTEM HAS GROWN ASTRONOMICALLY TO SOLVE THIS CRISIS. AND NOW
18 OUR PAYMENT SYSTEM NEEDS TO BE FUNDAMENTALLY REFORMED TO KEEP
19 PACE WITH THE URGENCY OF THE STATE OF EMERGENCY WE'RE IN. THE
20 SECOND PART OF THE PROBLEM IS THAT NOT ALL FUNDERS PROVIDE
21 FUNDING FOR THE SYSTEM IN THE SAME WAY, WHICH CONTRIBUTES TO
22 THE PROBLEM AND CREATES ISSUES FOR OUR PROVIDERS. AND BECAUSE
23 THE COUNTY AND THE CITY OF LA ARE BOTH SIGNIFICANT FUNDERS OF
24 LAHSA, WE NEED TO UNDERSTAND THE CITY SIDE TOO TO GET IT
25 RIGHT. AND MAYOR BASS DID SEND A LETTER TO ALL OF US ON THE



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1 BOARD LAST NIGHT REAFFIRMING HER COMMITMENT TO ADDRESSING THE
2 PAYMENT MODEL AND GETTING FUNDING TO THE PROVIDERS THAT THEY
3 NEED. IF WE NAME A PROBLEM, WE CAN SOLVE IT, AND THAT'S WHAT
4 WE'RE HERE TO DO TODAY. FIRST, WE WILL HEAR FROM OUR DIRECTOR
5 OF THE COUNTY'S HOMELESS INITIATIVE, CHERI TODOROFF. THEN
6 WE'LL HEAR FROM LAHSA'S CEO, DR. ADAMS KELLUM. THEN OUR
7 REGION'S LARGEST HOMELESS SERVICE PROVIDERS WILL SPEAK, AND
8 OUR PROVIDER'S PERSPECTIVE IS ESSENTIAL TO UNDERSTANDING THE
9 SCOPE OF THIS ISSUE. WITH US TODAY AND WITH GREAT GRATITUDE ON
10 MY PART, I WANT TO WELCOME JOHN MACERI, CEO OF THE PEOPLE
11 CONCERN, KIMBERLY ROBERTS, CHIEF PROGRAM OFFICER, LA FAMILY
12 HOUSING, JENNIFER HARK DIETZ, CEO OF PATH, VERONICA LEWIS,
13 DIRECTOR OF HOPIX, HERB HATANAKA, EXECUTIVE DIRECTOR OF SSG,
14 AND I KNOW OTHERS ARE JOINING US AS WELL AND WE THANK YOU ALL
15 FOR BEING HERE THIS MORNING. AS I SAID AT THE BEGINNING, WE'LL
16 HAVE THE PRESENTATIONS AND THEN IF WE CAN HOLD QUESTIONS UNTIL
17 AFTER WE'LL ALL HAVE A CHANCE AT THAT TIME AS A BOARD AND SO I
18 WILL TURN IT TO OUR DIRECTOR OF THE HOMELESS INITIATIVE TO
19 KICK US OFF. THANK YOU.

20
21 **CHERI TODOROFF:** GOOD MORNING SUPERVISORS AND THANK YOU FOR THE
22 OPPORTUNITY TO BE HERE TODAY TO TALK ABOUT THIS VERY IMPORTANT
23 TOPIC. THE FINANCIAL HEALTH OF LAHSA AND OUR NONPROFIT
24 HOMELESS SERVICES PROVIDERS HAS ALWAYS BEEN A PRIORITY FOR THE
25 HOMELESS INITIATIVE. WE HAVE DEMONSTRATED THAT IN A NUMBER OF



THE BOARD OF
SUPERVISORS

1 WAYS, WHILE WE ALSO NEED TO ACKNOWLEDGE THAT THE SITUATION HAS
2 CONTINUED TO EVOLVE OVER THE YEARS, AS HAS BEEN STATED BY
3 SUPERVISOR AND CHAIR HORVATH, WITH THE INCREASING INVESTMENT
4 IN OUR HOMELESS RESPONSE SYSTEM, THE SCALING UP OF OUR SERVICE
5 PROVIDERS, AND THE NEED TO KEEP UP WITH PAYMENT METHODS THAT
6 SUPPORT THAT SCALE UP. AS A QUICK SUMMARY IN TERMS OF THE
7 COUNTY'S SUPPORT AS IT RELATES TO THE FINANCIAL HEALTH OF LOSS
8 AND SERVICE PROVIDERS AND THAT SUPPORT FOR CASH FLOW FOR OUR
9 SERVICE PROVIDERS, THE COUNTY SINCE 2017 HAS PROVIDED WORKING
10 CAPITAL TO LAHSA AND THAT WORKING CAPITAL IS ON TOP OF THE
11 ANNUAL CONTRACT AMOUNT THAT WE HAVE WITH LAHSA. SO THAT MEANS
12 THAT LAHSA IS ABLE TO INVOICE THE COUNTY FOR THE FULL CONTRACT
13 AMOUNT IN EACH YEAR'S CONTRACT AND HAS THE WORKING CAPITAL ON
14 TOP OF THAT. THAT WORKING CAPITAL STAYS WITH LAHSA AND IS
15 INTENDED TO SUPPORT CASH FLOW AS NEEDED IN THE SYSTEM. THAT
16 WORKING CAPITAL CURRENTLY REPRESENTS 27% OF THE HOMELESS
17 INITIATIVES AGREEMENT WITH LOSS IN THE CURRENT FISCAL YEAR. AT
18 YOUR BOARD'S DIRECTION, WE ALSO MADE A VERY SIGNIFICANT STEP A
19 COUPLE OF FISCAL YEARS AGO, AND WE MOVED BACK THE FUNDING
20 RECOMMENDATIONS FOR LAHSA. LAHSA HAS HISTORICALLY, AND SERVICE
21 PROVIDERS HAD HAD TO DEAL WITH A VERY DIFFICULT SITUATION OF
22 NOT HAVING THE FUNDING AMOUNT OR THEIR CONTRACT EXECUTED WITH
23 THE COUNTY, OFTEN UNTIL AFTER THE START OF THE FISCAL YEAR. WE
24 WERE ABLE TO MOVE THAT BACK TO MAY, 3 FISCAL YEARS AGO, AND
25 THEN FOR THE LAST 2, FOR THE LAST FISCAL YEAR AND FOR THE



THE BOARD OF
SUPERVISORS

1 UPCOMING FISCAL YEAR, YOUR BOARD APPROVED THOSE FUNDING
2 RECOMMENDATIONS IN FEBRUARY. THAT HAS ALLOWED LAHSA THE
3 OPPORTUNITY TO BE ABLE TO GET THOSE DOLLARS INTO CONTRACT AND
4 EXECUTE THOSE CONTRACTS BEFORE THE START OF THE FISCAL YEAR.
5 WE ALSO ARE VERY SUPPORTIVE OF FREQUENT INVOICING BY LAHSA. IT
6 HAD INITIALLY YEARS AGO BEEN QUARTERLY, IT MOVED TO MONTHLY,
7 IT'S NOW BIMONTHLY, AND WE'VE EXTENDED THE OPPORTUNITY TO
8 LAHSA TO INVOICE THIS WEEKLY AS WELL IN ORDER TO SUPPORT THAT
9 REIMBURSEMENT. WE HOLD OURSELVES ACCOUNTABLE FOR THE TIMELY
10 PROCESSING OF INVOICES THAT WE DO RECEIVE. IT IS A PRIORITY
11 FOR ME AND MY OFFICE TO PAY THOSE IN A VERY TIMELY WAY. WE
12 HAVE PUT EVEN MORE EMPHASIS ON THAT IN RECENT WEEKS AND ARE
13 SEEKING TO EXPEDITE ALL PAYMENTS AND A NUMBER OF THOSE HAVE
14 GOTTEN DOWN TO A MATTER OF DAYS AT THIS POINT IN TERMS OF
15 PAYING INVOICES. HOWEVER, ONE OF THE MOST IMPORTANT THINGS
16 THAT WE HAVE DONE ALSO WITH YOUR BOARD SUPPORT AND ALSO
17 REFLECTED IN THE FUNDING RECOMMENDATIONS THAT YOU APPROVED,
18 OUR RATE INCREASES FOR OUR SERVICE PROVIDERS. WE KNOW THAT OUR
19 PROVIDERS ARE DEALING WITH A GAP BETWEEN COSTS AND
20 REIMBURSEMENT RATES, AS OUR RATES HAVE STAYED STAGNANT OVER
21 THE YEARS, THAT HAS CONTINUED TO BE A CHALLENGE THAT HAS
22 GROWN. DURING THE CURRENT FISCAL YEAR, WE HAVE INCREASED
23 REIMBURSEMENT RATES FOR INTERIM HOUSING. WE'RE ALSO INCREASING
24 THOSE REIMBURSEMENT RATES FOR INTERIM HOUSING AGAIN AS WE GO
25 INTO THE NEXT FISCAL YEAR. AND WE'VE ALSO, YOUR BOARD APPROVED



THE BOARD OF
SUPERVISORS

1 RATES ACROSS THE BOARD FOR A RANGE OF OTHER TYPES OF SERVICES,
2 INCLUDING ALL OF THE CASE MANAGEMENT SERVICES. WE'VE ALREADY
3 HAD DONE RATE INCREASES AS IT RELATES TO OUR OUTREACH WORKERS.
4 SO, WE ARE SEEKING TO ADDRESS THAT GAP BETWEEN REIMBURSEMENT
5 RATE AND COSTS. HOWEVER, WE ARE STILL DEALING WITH CHALLENGES.
6 WE WILL HEAR ABOUT THEM TODAY FROM LAHSA. WE WILL HEAR ABOUT
7 THEM FROM OUR SERVICE PROVIDERS. AND WE ARE COMMITTED TO
8 WORKING WITH ALL OF THEM ON ALTERNATIVE PAYMENT METHODOLOGIES
9 IN ORDER TO ADDRESS THOSE CHALLENGES. THANK YOU. THANK YOU.

10
11 **SUP. LINDSEY HORVATH, CHAIR:** DR. ADAMS KELLUM, WELCOME.

12
13 **DR. VA LECIA ADAMS KELLUM:** THANK YOU SO MUCH. GOOD MORNING,
14 SUPERVISORS. DR. ADAMS KELLUM, LAHSA CEO. THANK YOU FOR
15 INVITING ME HERE TODAY. MY PRESENTATION WILL SHOW HOW OUR
16 CURRENT PAYMENT MODEL OF COST REIMBURSEMENT IS A HUGE PART OF
17 THE CRISIS WE'RE FACING NOW. I'VE INHERITED MANY PROBLEMS
18 COMING IN AS THE NEW CEO OF LAHSA, AND I'M WORKING HARD TO FIX
19 THEM. YOU'VE HEARD A LOT OF PROMISES OVER THE YEARS, AND I
20 KNOW YOU'RE FRUSTRATED. THIS MOMENT MUST BE ABOUT ACTION, AND
21 I PROMISE TO BE ABOUT ACTION. GOING FORWARD, I WILL BE
22 COMMUNICATING DIRECTLY WITH YOU ON URGENT MATTERS AND ISSUES
23 OF THIS NATURE. AND IF THE BOARD ALLOWS ME, I WOULD BE HAPPY
24 TO COME BACK EVERY 30 TO 60 DAYS TO REPORT BACK TO YOU. NEXT
25 SLIDE. MY FIRST SLIDE SETS THE STAGE FOR THIS CONVERSATION.



THE BOARD OF
SUPERVISORS

1 WE'RE SHARING THIS INFORMATION TO BE CLEAR ON HOW LAHSA IS
2 FUNDED. WE WANT TO MAKE SURE THAT ALL KNOW THAT THE VAST
3 MAJORITY OF OUR REVENUE IS COST REIMBURSEMENT AND TO SHOW THAT
4 WE WORK WITH VERY SMALL OVERHEAD RATES. AS YOU CAN SEE, OUR
5 TOTAL SOURCES ARE \$850,000,000, 85% COST REIMBURSEMENT, 5%
6 ADMIN RATE, I'M SORRY, \$123,300,000 OPERATING FUND, WHICH IS
7 MADE UP OF \$43,700,000 ADMINISTRATIVE AND \$79,600,000 DIRECT
8 PROGRAM. LAHSA DOES NOT START THE FISCAL YEAR WITH THIS
9 REVENUE. INSTEAD, WE MUST SUBMIT INVOICES TO FUNDERS TO
10 RECEIVE THE MONEY WE NEED TO REIMBURSE PROVIDERS FOR EXPENSES
11 THEY INCURRED AN AVERAGE OF 3 OR 4 MONTHS BEFORE. NEXT SLIDE.
12 WHILE WE'RE HERE TO DISCUSS CHALLENGES, I WANT TO POINT OUT
13 THAT MEASURE H FUNDS HAVE EFFECTIVE OVERSIGHT PROVIDED BY ALL
14 OF YOU, CEO HI, INCLUDING MY COLLEAGUE, CHERI TODOROFF, AND
15 THE CITIZENS OVERSIGHT ADVISORY BOARD. MEASURE H IS THE SINGLE
16 LARGEST SOURCE OF FUNDING WITHIN THE COUNTY'S HOMELESS
17 RESPONSE SYSTEM AND I THANK YOU SUPERVISORS FOR WORKING TO
18 PROVIDE THIS VITAL SOURCE OF FUNDING. THERE ARE LESSONS THAT
19 WE CAN TAKE FROM HOW MEASURE H OPERATES THAT CAN HELP US SOLVE
20 THIS CRISIS. CHERI TODOROFF WENT OVER MANY OF THE ASPECTS OF
21 THIS OPERATION AND FUNDING PROCESS THAT ARE EFFECTIVE. ONE IS
22 THAT LOSS IS ABLE TO INVOICE TWICE A MONTH TO ENSURE TIMELY
23 AND EFFICIENT PROVIDER PAYMENTS AND THE WILLINGNESS TO ALLOW
24 US TO INVOICE WEEKLY HAS BEEN PROFOUNDLY HELPFUL. I'LL ADDRESS
25 OTHER SOLUTIONS TO THE CRISIS WE'RE IN LATER IN THIS



THE BOARD OF
SUPERVISORS

1 PRESENTATION. NEXT SLIDE. IN TERMS OF LAHSA'S FINANCIAL
2 POSITION, AS I SAID, ABOUT 85% OF OUR BUDGET COMES TO US
3 THROUGH A REIMBURSEMENT MODEL, MEANING WE DON'T GET THE MONEY
4 UNTIL WE INVOICE THE APPROPRIATE FUNDER. AFTER THE PROVIDERS
5 INVOICE US AND WE VERIFIED AND APPROVED THEIR SUBMISSION.
6 SIMILARLY, ABOUT 85% OF OUR BUDGET GOES OUT TO SERVICE
7 PROVIDERS, AS YOU SAW ON MY FIRST SLIDE. AS SOON AS WE RECEIVE
8 CASH FROM OUR FUNDERS, WE TRANSFER IT TO PROVIDERS. NORMALLY,
9 WE PAY PROVIDERS WITHIN 1 TO 3 DAYS OF RECEIVING PAYMENT FROM
10 OUR FUNDERS. NEXT SLIDE. THIS IS LAHSA CURRENT CASH BALANCE AS
11 OF MAY 21ST TODAY, 2024. NEXT SLIDE. AS YOU CAN SEE HERE,
12 WHILE LAHSA COLLECTS MILLIONS EACH MONTH FROM FUNDERS, THE
13 VAST MAJORITY OF THESE FUNDS ARE PAID TO PROVIDERS TO
14 REIMBURSE THEM FOR SERVICES. LAHSA'S MONTH-END CASH ON HAND IS
15 A FRACTION OF THE FUNDING PASSED THROUGH TO PROVIDERS. AS A
16 RESULT, WHEN PROVIDERS EXPERIENCE ACUTE CASH CRUNCHES, LAHSA
17 HAS LIMITED CASH ON HAND TO QUICKLY REIMBURSE THEM. NEXT
18 SLIDE. AS OF LAST FRIDAY, LAHSA OWES PROVIDERS \$60 MILLION. OF
19 THAT AMOUNT, APPROXIMATELY \$48,000,000 HAS BEEN OWED FOR MORE
20 THAN 30 DAYS. LAHSA TYPICALLY REVIEWS AND APPROVES INVOICES
21 FOR PAYMENT AND PACKAGES THEM IN CASH REQUESTS TO FUNDERS
22 WITHIN 2 WEEKS OF RECEIPT OF INVOICES. AS STATED BEFORE, LAHSA
23 TYPICALLY PAYS PROVIDERS WITHIN 1 TO 3 DAYS OF RECEIVING
24 FUNDER PAYMENTS. NEXT SLIDE. AS YOU REQUESTED, THIS IS OUR
25 PAYABLES BY FUNDING SOURCE. MOST OF OUR FUNDING COMES FROM THE



THE BOARD OF
SUPERVISORS

1 CITY AND COUNTY, AND THEREFORE THE BULK OF WHAT WE OWE
2 PROVIDERS IS DUE FROM THE CITY AND COUNTY. WE KNOW THAT UNDER
3 THE COST REIMBURSEMENT MODEL, IT TAKES 45 TO 60 DAYS FROM WHEN
4 A PROVIDER INVOICE IS SUBMITTED FOR LAHSA TO RECEIVE FUNDING
5 AND PAY PROVIDERS. PLEASE NOTE THAT THE \$43,400,000 FIGURE FOR
6 THE CITY IS OUTDATED. SINCE MAY 17, LAHSA HAS RECEIVED
7 \$17,200,000 FROM THE CITY OF LOS ANGELES, REDUCING THE CITY
8 AMOUNT TO \$26,200,000. NEXT SLIDE. IN ADDITION TO CONTRACT
9 EXECUTION TIMING, WHICH I MENTIONED EARLIER, SOME INTERNAL
10 SYSTEMS AT LAHSA HAVE DEFINITELY CONTRIBUTED TO DELAYS. THIS
11 IS ESPECIALLY AN ISSUE IN OUR GRANT MANAGEMENT SYSTEM, WHICH
12 PREVENTS INVOICES OFTEN FROM BEING SUBMITTED WHILE A CONTRACT
13 IS IN THE AMENDMENT OR BUDGET MODIFICATION PROCESS. LAHSA
14 CURRENTLY HAS 14 CONTRACT AMENDMENTS THAT HAVE IMPACTED THE
15 PAYMENT TIMELINESS FOR 6 PROVIDERS. THE CHART HERE HIGHLIGHTS
16 THE PROVIDERS THAT ARE IMPACTED AND THEIR STATUS. WE'RE
17 ADDRESSING THIS IN 3 WAYS. WE'VE HAD TO OVERRIDE THAT PART OF
18 THE SYSTEM THAT BLOCKS PAYMENTS TO GET PROVIDERS PAID. WE'RE
19 WORKING TO REDUCE THE NUMBER OF AMENDMENTS AND BUDGET
20 MODIFICATIONS, WHICH FOR A LONG TIME HAVE BEEN IDENTIFIED AS
21 EXTRA RED TAPE AND BUREAUCRATIC STEPS THAT ARE UNNECESSARY.
22 WE'RE UPDATING THE SYSTEM ITSELF SO PROVIDERS CAN CONTINUE TO
23 SUBMIT INVOICES EVEN WHILE THEY HAVE AMENDMENTS IN PROCESS. A
24 BUDGET REDIRECTION IN THE PAST CAUSED A PAUSE TO THIS PROCESS,
25 AS I SAID. THE NEW ENHANCEMENTS TO THE BUDGET MODIFICATION



THE BOARD OF
SUPERVISORS

1 PROCESS DO NOT BRING THINGS TO A HALT. THIS IS A BIG FIX. NEXT
2 SLIDE. DUE TO THE FACT THAT EVEN ON-TIME INVOICE PAYMENTS CAN
3 STILL TAKE 30 PLUS DAYS TO PROCESS, ADVANCES ARE USED TO COVER
4 COSTS. PRE-PAYMENTS ON CONTRACTS REDUCE THE NEED FOR
5 ORGANIZATIONS TO HOLD LARGE CASH BALANCES OR INCUR INTEREST
6 EXPENSES TO BORROW. WE NEED TO EXPAND AND INCREASE CASH
7 ADVANCES AS A MEANINGFUL RESPONSE TO THE LIQUIDITY CHALLENGES
8 FACING LA HOMELESS SERVICE PROVIDERS. LAWS HAVE RECEIVED AN
9 ADVANCE OF \$82,000,000 IN MEASURE H WORKING CAPITAL AND FY
10 2017-2018. \$50,000,000 WENT OUT THE DOOR TO PROVIDERS AS
11 WORKING CAPITAL. THIS LEFT \$32,000,000 FOR ANNUAL ADVANCES.
12 BUT THE CURRENT RATE DOES NOT COVER THE FULL EXPENSES OF
13 PROVIDERS, SO THEY SOMETIMES USE THE ADVANCES TO OFFSET THIS.
14 DUE TO \$8,600,000 IN ADVANCES THAT ARE PENDING REPAYMENT FROM
15 PREVIOUS YEARS, LAHSA STARTED THE CURRENT YEAR WITH
16 APPROXIMATELY \$23,000,000 TO PROVIDE AS ADVANCES. WE PUT OUT
17 ABOUT \$19,000,000 IN ADVANCES THIS YEAR, LEAVING NEARLY
18 \$4,000,000 MILLION FOR LAHSA TO HOLD AS WORKING CAPITAL, WHICH
19 WE EXPENDED IN THE FIRST QUARTERS OF THIS FISCAL YEAR.
20 PROVIDERS HAVE STARTED BILLING MORE BECAUSE ADVANCES ARE NOT
21 COVERING ALL OF THEIR INCREASING COSTS. USING A SLIGHTLY
22 DIFFERENT APPROACH, THE CITY OF LOS ANGELES PROVIDES 25%
23 ANNUALLY FOR YEARLY CONTRACTS, BUT THIS CANNOT BE PAID OUT
24 UNTIL ALL THE CONTRACTING PROCESS IS COMPLETED, WHICH
25 SOMETIMES HAPPENS WELL AFTER THE WORK HAS ALREADY BEGUN. NEXT



THE BOARD OF
SUPERVISORS

1 SLIDE. IN TERMS OF WHAT'S DUE FROM FUNDERS, THE TOTAL THAT HAS
2 BEEN REQUESTED FROM FUNDERS IS \$77,200,000. IT'S IMPORTANT TO
3 NOTE THAT BETWEEN NOVEMBER 2023 AND APRIL 2024, 24% OF FUNDING
4 REQUESTED WAS DELAYED. \$76,000,000 OF THE CURRENT CATEGORY
5 REPRESENTS COSTS THAT WERE PAID BY PROVIDERS UP TO 60 DAYS
6 AGO. PLEASE NOTE THAT PROVIDERS INVOICE ON THE 15TH OF THE
7 MONTH PRIOR. LOSSES SUBMITS MOST INVOICES AND CASH REQUESTS 2
8 WEEKS LATER. WE KNOW WHAT'S NOT HERE. OUR EXPENSES PROVIDERS
9 HAVE INCURRED BUT HAVE NOT YET BEEN ABLE TO SUBMIT AN EGMS DUE
10 TO NEW PROGRAMS, TIMING, AND PROGRAM DELAYS. NEXT SLIDE. SINCE
11 OUR URGENT MEETING WITH THE CITY AND COUNTY REPRESENTATIVES
12 ABOUT 2 WEEKS AGO, BOTH FUNDERS HAVE STEPPED UP SIGNIFICANTLY.
13 THE COUNTY WORKED QUICKLY TO PAY OUTSTANDING INVOICES TOTALING
14 ABOUT \$20,000,000, AND THE CITY WENT INTO OVERDRIVE TOO AND
15 HAS PAID ABOUT \$18,000,000. THESE PAYMENTS ARE FOR FUNDS DUE
16 TO LAHSA UNDER OUR CONTRACTS, AND THEY ARE NOT EXTRAORDINARY
17 CASH INFUSIONS. WE APPRECIATE HOW BOTH THE COUNTY AND THE CITY
18 HAVE PARTNERED WITH LAHSA TO MAKE THIS HAPPEN. IN THE NEXT 15
19 TO 30 DAYS, WE MUST GET THE \$48,000,000 OWED TO PROVIDERS IN
20 THE DOOR. WE ARE ALSO REQUESTING AN IMMEDIATE MODIFICATION
21 FROM THE CURRENT COST REIMBURSEMENT MODEL TO QUARTERLY UPFRONT
22 PAYMENTS TO LAHSA TO COVER EXPECTED INVOICES. PROVIDERS WILL
23 STILL SUBMIT INVOICES MONTHLY, BUT LAHSA WOULD HAVE CASH ON
24 HAND TO MAKE MUCH MORE TIMELY PAYMENTS. WE WILL ALSO ENSURE
25 MAXIMUM AMOUNTS OF INVOICES ARE INCLUDED IN REIMBURSEMENT



THE BOARD OF
SUPERVISORS

1 CLAIMS. AND WE WILL SUPPORT SERVICE PROVIDERS IN SUBMITTING
2 INVOICES BY THE 15TH OF THE MONTH. OUR 60-DAY APPROACH WILL
3 EXPEDITE CONTRACT RENEWALS BY THE START OF 2024-2025
4 CONTRACTING PROCESS, CONNECTING HMIS DATA IN GRANTS MANAGEMENT
5 SYSTEM TO LINK SPENDING TO PROGRAM OUTCOMES AND ACTIVITIES.
6 LOOKING AT THE LONGER TERM HORIZON OF 90 PLUS DAYS, WE SUGGEST
7 MOVING AWAY FROM A COST REIMBURSEMENT MODEL AND WE HAVE SOME
8 ALTERNATIVES TO SUGGEST. NEXT SLIDE. THE ENTIRE SYSTEM MUST
9 ADOPT A MORE STREAMLINED PAYMENT PROCESS AND COMMIT TO RIGHT
10 SIZING CONTRACT AMOUNTS TO BETTER REFLECT THE ACTUAL COST OF
11 PROVIDING SERVICES. AS STATED IN MY LAST SLIDE, WE'RE
12 REQUESTING QUICKLY WITHIN THE NEXT 30 DAYS THAT THE SYSTEM
13 PROVIDE LAHSA WITH A QUARTER OF OUR TOTAL FY24-25 BUDGETED
14 ALLOCATION ON MAY, JULY 1. LAHSA WILL SUBMIT QUARTERLY
15 RECONCILIATION INVOICES AND THE DIFFERENCE BETWEEN THE ADVANCE
16 AMOUNT AND THE EXPENDITURE WILL BE RECOUPED IN THE NEXT
17 INVOICE. LAHSA WILL PAY PROVIDERS ONE MONTH IN ADVANCE ON JULY
18 1 AND PAY INVOICES MONTHLY WITHIN 30 DAYS OF SUBMISSION. WE'RE
19 GIVING YOU DETAILS BECAUSE WE'VE THOUGHT A LOT ABOUT THIS.
20 THIS MEANS THERE'S NO WAITING PERIOD FOR FUNDER PAYMENTS TO
21 LAHSA BEFORE PROVIDERS ARE PAID. IN THE LONGER TERM, WE HOPE
22 THE ENTIRE SYSTEM WILL IMPLEMENT ONE OF THE PAYMENT MODELS
23 WE'RE NOW INVESTIGATING, WHICH INCLUDES DEVELOPING A FLAT RATE
24 SLOT-BASED PAYMENT MODEL LIKE THE ONE USED FOR DHS CASE
25 MANAGEMENT, PAYING PROVIDERS 90 PERCENT OF THEIR ALLOCATED



THE BOARD OF
SUPERVISORS

1 PROGRAM BUDGET QUARTERLY AND WITHHOLDING 10% FOR
2 RECONCILIATION, AND THE MODEL THE STATE USES WHERE THEY PAY
3 50% UP FRONT. OTHERS MAY HAVE ALTERNATIVE IDEAS, AND WE
4 WELCOME THAT DISCUSSION. NEXT SLIDE. I ALSO WANT TO PROVIDE
5 YOU WITH AN UPDATE ON THE CHIEF FINANCIAL OFFICER SEARCH. THE
6 CFO ROLE, AS YOU KNOW, IS ABSOLUTELY VITAL FOR US MOVING
7 FORWARD. I'VE STARTED INTERVIEWING CANDIDATES AND I HOPE TO
8 HAVE SOMEONE IN PLACE THIS SUMMER. I'M LOOKING FOR A SEASONED
9 PROFESSIONAL WHO CAN HIT THE GROUND RUNNING DAY ONE. SOMEONE
10 WHO GETS THIS WORK BUT IS NOT A BUREAUCRAT. I ALSO KNOW THAT I
11 MUST HIRE SOMEONE WHO, LIKE ME, IS NOT AFRAID TO MAKE BIG
12 CHANGES. SUPERVISOR AND CHAIR HORVATH, I KNOW YOU SAID IT'S
13 TIME TO PULL OFF THE BAND-AID AND REALLY LOOK AT OUR
14 CONTRACTING AND PAYMENT SYSTEM. I APPRECIATE YOUR LEADERSHIP
15 AND ALL OF THE SUPERVISORS FOR CALLING US TOGETHER TO HAVE A
16 CONVERSATION THAT IS LONG OVERDUE. I'M 1 YEAR INTO THIS ROLE
17 AND OF COURSE I DIDN'T BUILD THIS SYSTEM BUT I KNOW IT CAN AND
18 MUST BE REBUILT BECAUSE THE SUFFERING ON THE STREETS DEMANDS
19 IT. IT'S GOOD TIMING IT SEEMS FOR THE AUDITOR CONTROLLER TO
20 COME INTO LAHSA TO KEEP UP THE MOMENTUM FOR TRANSPARENCY AND
21 CHANGE. IT IS IMPORTANT TO REMEMBER THAT THIS URGENT SITUATION
22 IS A RESULT OF LONG-TERM PROBLEMS WITHIN LAHSA, WHICH I
23 INHERITED AND WHICH I WILL FIX, AND SYSTEMIC ISSUES WITH THE
24 COST REIMBURSEMENT MODEL CALLED OUT BY THE NONPROFIT FINANCE
25 FUND IN 2019 AND COMPOUNDED BY BUREAUCRATIC DELAYS. THIS WORK



THE BOARD OF
SUPERVISORS

1 IS VERY PERSONAL TO ME. I DIDN'T COME INTO THIS JOB AT LAHSA
2 TO BE A BUREAUCRAT AND TO ALLOW THINGS TO STAY THE SAME. I
3 CAME INTO THIS ROLE TO MAKE CHANGES SO WE CAN SAVE LIVES AND
4 SOLVE HOMELESSNESS TOGETHER. BECAUSE I KNOW PERSONALLY WHAT
5 IT'S LIKE TO NOT KNOW IF THINGS ARE GOING TO BE OKAY. BECAUSE
6 I TOO HAVE EXPERIENCED HOMELESSNESS. IN MY FIRST YEAR AS
7 EXECUTIVE DIRECTOR OF ST. JOSEPH CENTER, MY THEN HUSBAND'S
8 ALCOHOLISM GREW SO SERIOUS AND DANGEROUS THAT I WAS FORCED TO
9 MOVE INTO A MOTEL WITH MY 2 YOUNG DAUGHTERS. I AM COMMITTED TO
10 IMPROVING THE SYSTEM BECAUSE MY GIRLS AND I KNOW PERSONALLY
11 HOW QUICKLY YOU CAN LOSE EVERYTHING EVEN WHEN YOU HAVE A GOOD
12 JOB AND A GREAT EDUCATION. PROVIDERS ENSURE THAT THERE'S A
13 SAFETY NET FOR PEOPLE WHO DON'T HAVE A MOM AND FRIENDS LIKE I
14 HAVE WHO HELPED US MAKE IT THROUGH. MY GIRLS AND I STILL WEAR
15 THE SCARS OF THAT TIME WE EXPERIENCED HOMELESSNESS, BUT THEY
16 ARE GETTING STRONGER. AND I USE MY LIVED EXPERIENCE TO KEEP
17 FIGHTING FOR THE MOMS LIKE ME WHO ARE TRYING TO PROTECT AND
18 SAVE THEIR CHILDREN AND FOR THE THOUSANDS OF PEOPLE WHO ARE
19 LIVING ON THE STREETS. I THANK YOU FOR YOUR TIME. I LOOK
20 FORWARD TO YOUR QUESTIONS. AND I WILL NOW PASS IT ON TO MY
21 COLLEAGUE, JOHN MACERI.

22
23 **JOHN MACERI:** THANK YOU. AND GOOD MORNING, SUPERVISORS. MY NAME
24 IS JOHN MACERI. I'M THE CEO OF THE PEOPLE CONCERN AND THANK
25 YOU FOR THE OPPORTUNITY TO BE HERE TODAY TO DISCUSS THESE



THE BOARD OF
SUPERVISORS

1 CRITICAL ISSUES. UNFORTUNATELY, THE SYSTEMS CHALLENGES WE'RE
2 FACING NOW AREN'T NEW THEY'VE BEEN DEVELOPING OVER MANY YEARS
3 BUT HAVE BEEN MANAGED BY THE SERVICE PROVIDERS WHO CAN NO
4 LONGER SUSTAIN FINANCING, SUBSTANTIAL AMOUNTS OF DEBT, AND
5 CARRYING RECEIVABLES ON GOVERNMENT CONTRACTS THAT DON'T PAY
6 THE ACTUAL COSTS OF DELIVERING SERVICES. ADD TO THAT THE
7 SIGNIFICANT PAYMENT DELAYS AND CASH FLOW DRIES UP, LEAVING US
8 TO CONTINUE FRONTING MILLIONS OF DOLLARS EACH MONTH. IT IS
9 NEITHER SUSTAINABLE NOR SCALABLE FOR A SYSTEM THAT MUST SERVE
10 THOUSANDS OF PEOPLE A MONTH. HOW DO WE GET HERE? THERE ARE 2
11 FUNDAMENTAL PROBLEMS THAT NEED TO BE ADDRESSED. THE FIRST IS
12 THAT ALL CONTRACTS MUST PAY THE ACTUAL COSTS OF SERVICE
13 DELIVERY. THE SECOND IS THAT THE PAYMENT SCHEDULE NEEDS TO BE
14 UPDATED SO THAT WE'RE NOT EXPENDING MILLIONS OF DOLLARS AND
15 THEN WAITING MONTHS TO GET PAID. FROM THE TIME OF EXPENDITURE
16 TO THE TIME WHERE WE REIMBURSE CAN OFTEN BE 90 TO 120 DAYS OR
17 LONGER. AND WAITING FOR CONTRACT AMENDMENTS TO BE EXECUTED
18 ADDS TO ACCUMULATING DEBT BECAUSE WE CAN'T EVEN BILL ON THOSE
19 CONTRACTS. HERE'S HOW IT CURRENTLY WORKS. IF WE HAVE A
20 CONTRACT THAT ALLOWS US TO BILL A MILLION DOLLARS A MONTH BUT
21 THE ACTUAL COST OF DELIVERING SERVICES ON THAT CONTRACT ARE
22 \$1,200,000 A MONTH, WE'RE ACCUMULATING DEBT OF \$200,000 A
23 MONTH OR \$2,400,000 A YEAR ON JUST THAT ONE CONTRACT. MULTIPLY
24 THAT BY THE DOZENS OF CONTRACTS PER ORGANIZATION AND HUNDREDS
25 OF CONTRACTS ACROSS THE ENTIRE SYSTEM AND WE'RE AMASSING



THE BOARD OF
SUPERVISORS

1 MILLIONS OF DOLLARS IN UNFUNDED EXPENSES EACH MONTH YEAR OVER
2 YEAR AND THIS HAS BEEN GOING ON FOR YEARS. AND IT WAS
3 EXACERBATED IN 2017 WHEN THE ENTIRE SYSTEM BEGAN TO
4 SIGNIFICANTLY EXPAND TO MEET THE GROWING DEMAND. AND THE
5 PROVIDERS HAVE BEEN RAISING CONCERNS FOR YEARS ABOUT THE NEED
6 TO UPDATE THE FINANCIAL STRUCTURES OF THE CONTRACTS AND
7 PAYMENT SYSTEM TO ACCOMMODATE THE SYSTEM'S SCALE. AND THAT
8 HASN'T HAPPENED. WE'VE REACHED THE PERFECT STORM. THE
9 PROVIDERS HAVE BEEN MANAGING THE DEFICITS AND CASH FLOW
10 SHORTAGES THROUGH PRIVATE FUNDRAISING AND USING LINES OF
11 CREDIT FOR WHICH WE PAY INTEREST AND AREN'T REIMBURSED. WE'VE
12 COLLECTIVELY REACHED THE BREAKING POINT AND CAN NO LONGER
13 CARRY THE SYSTEM. THIS ISN'T A PROBLEM JUST FOR LARGER
14 AGENCIES. IT'S A PROBLEM FOR ALL AGENCIES, LARGE, MEDIUM, AND
15 SMALL. AND WE'RE AWARE THERE ARE MANY AGENCIES STRUGGLING TO
16 MAKE PAYROLL, PAY CLIENT RENTS, AND OTHER OPERATING EXPENSES.
17 AT THE PEOPLE CONCERN, WE'RE CONSISTENTLY CARRYING BETWEEN \$15
18 TO \$18,000,000 A MONTH IN GOVERNMENT RECEIVABLES, NOT JUST
19 FROM LAHSA, BUT ALSO DMH, DHS, AND A FEW SMALLER PUBLIC
20 SOURCES. TO BE CLEAR, THE CONTRACT STRUCTURE AND REIMBURSEMENT
21 IN ARREARS IS NOT JUST WITH LHASA CONTRACTS, BUT ALL
22 GOVERNMENT CONTRACTS. SO, THE STRUCTURAL ISSUE OF MOUNTING
23 DEBT DUE TO NOT BEING PAID ACTUAL COST IS ENDEMIC TO ALL
24 PUBLIC CONTRACTS IN OUR SECTOR. SOME OF THOSE FUNDERS PAY
25 FASTER, WHICH HELPS CASH FLOW, BUT DOESN'T ADDRESS THE



THE BOARD OF
SUPERVISORS

1 UNDERLYING CAUSE OF THE MOUNTING DEBT BEING FINANCED BY
2 PRIVATE FUNDRAISING AND LINES OF CREDIT. MY AGENCY HAS AN \$8
3 MILLION LINE OF CREDIT FOR WHICH WE PAID \$456,000 THIS YEAR IN
4 INTEREST WITH ANOTHER INTEREST PAYMENT OF \$54,000 DUE IN 3
5 WEEKS. AND WE'RE RAISING \$10,000,000 A YEAR PRIVATELY TO
6 SUBSIDIZE OUR GOVERNMENT CONTRACTS. AND THAT'S JUST MY
7 ORGANIZATION. MY COLLEAGUES HERE AND DOZENS OF OTHERS AROUND
8 THE COUNTY ARE STRUGGLING WITH SIMILAR CHALLENGES. WE'RE HERE
9 TODAY TO ASK YOU TO WORK WITH YOUR CITY PARTNERS IN LAHSA TO
10 DO 3 THINGS. ONE, ADDRESS THE IMMEDIATE CASH FLOW CRISIS BY
11 CLEARING THE BACKLOG OF PAST DUE INVOICES. THAT PROCESS HAS
12 STARTED AND WE'RE VERY GRATEFUL TO LHASA FOR GETTING THOSE
13 DOLLARS OUT THE DOOR AS QUICKLY AS POSSIBLE. 2, REVAMP THE
14 PAYMENT PROCESS GOING FORWARD SO THERE ISN'T SIGNIFICANT LAG
15 TIME BETWEEN WHEN MONEY IS EXPENDED AND PAYMENT IS RECEIVED.
16 AND 3, LEVEL UP ALL CONTRACTS TO COVER THE ACTUAL COST TO STOP
17 THE ACCUMULATION AND FINANCING OF DEBT. WITHOUT THAT, WE'LL BE
18 BACK HERE AGAIN VERY SOON. AFTER ALL THE PRESENTATIONS, I'LL
19 BE HAPPY TO ANSWER ANY QUESTIONS. THANK YOU.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. GO AHEAD.

22
23 **KIMBERLY ROBERTS:** GOOD MORNING SUPERVISORS. MY NAME IS
24 KIMBERLY ROBERTS AND I AM THE CHIEF PROGRAM OFFICER WITH LA
25 FAMILY HOUSING. I APPRECIATE THE OPPORTUNITY TO BE HERE THIS



THE BOARD OF
SUPERVISORS

1 MORNING AND SHARE OUR ORGANIZATION'S EXPERIENCE OPERATING IN
2 OUR COUNTY'S HOMELESS RESPONSE SYSTEM. TODAY, I REPRESENT THE
3 MORE THAN 15,000 PARTICIPANTS WE SERVED LAST YEAR ACROSS ALL
4 OF OUR PROGRAMS, FROM STREET OUTREACH TO OUR 13 INTERIM
5 HOUSING SITES FOR FAMILIES AND INDIVIDUALS, AND THOUSANDS OF
6 RESIDENTS IN OUR AFFORDABLE AND SUPPORTIVE PROPERTIES,
7 PROGRAMS OPERATED ACROSS THE COUNTY IN EACH OF YOUR DISTRICTS.
8 AS REFERENCED BY DR. ADAMS KELLUM AND OUR COLLEAGUE, JOHN
9 MECERI, OUR HOMELESS DELIVER SYSTEMS EXPERIENCE ENORMOUS
10 GROWTH OVER THE PAST 5 YEARS. BEGINNING IN 2018 WITH THE
11 INFUSION OF MEASURE H FUNDS AND THEN LATER IN 2020 WITH THE
12 FLOW OF COVID RELIEF FUNDS. FOR FAMILY HOUSING ALONE, WE
13 NEARLY TRIPILED IN SIZE FROM THE TOTAL NUMBER OF PARTICIPANTS
14 SERVED. AND HOUSED. AND DOUBLED THE NUMBER OF PUBLIC CONTRACTS
15 FROM ABOUT 50 TO 92 WITH THE TOTAL DOLLAR AMOUNT OF THOSE
16 CONTRACTS INCREASING FROM \$40,000,000 IN 2017 TO \$85,000,000
17 TODAY. AT THIS SCALE LA FAMILY HOUSING IS SPENDING \$2,000,000
18 A WEEK OR NEARLY \$8,000,000 A MONTH TO PROVIDE DIRECT SERVICES
19 TO PEOPLE EXPERIENCING HOMELESSNESS. THROUGHOUT THIS GROWTH,
20 WE HAVE ADVOCATED FOR CHANGE WHILE CONTINUING TO OPERATE UNDER
21 THE REIMBURSEMENT MODEL OF OUR INDUSTRY, DEPLETING OUR
22 ORGANIZATION'S RESERVES AND DRAWING DOWN FROM A \$7,000,000
23 LINE OF CREDIT. BUT WE, LIKE MANY OTHER PROVIDERS, HAVE
24 REACHED A BREAKING POINT. I AGREE WITH ALL THAT HAS BEEN
25 SHARED ON HOW WE GOT HERE, SO I WON'T REPEAT THOSE FACTS.



THE BOARD OF
SUPERVISORS

1 INSTEAD, I WANNA FOCUS ON THE IMPACT THE CURRENT CASH FLOW
2 CHALLENGE WILL HAVE ON REAL LIVES IN THE NEXT WEEK. IN OUR
3 REGION, THE IMPACT WILL BE FELT BY A DOZEN OF PARTNER AGENCIES
4 AND OUR 8 SUBCONTRACTORS, THEIR STAFF AND PARTICIPANTS,
5 INCLUDING BRIDGE TO HOME, ANTELOPE VALLEY PARTNERS FOR HEALTH,
6 AND HOPE THE MISSION. THE GREATEST IMPACT WILL BE FELT IN THE
7 NEXT 7 DAYS WHEN FAMILY HOUSING WILL BE UNABLE TO PROCESS
8 \$1,200,000 IN TIME LIMITED SUBSIDY PAYMENTS DUE TO HUNDREDS OF
9 LANDLORDS FOR OVER 565 HOUSEHOLDS WHO ARE CURRENTLY IN
10 PERMANENT HOUSING. AND WHEN \$1,500,000 WILL BE NEEDED TO
11 CONTINUE SERVICES ACROSS OUR 15 INTERIM HOUSING SITES AND
12 DOZENS OF NIGHTLY MOTELS PLACING 1,000 HOUSEHOLDS, HOUSEHOLDS
13 THAT MAKE UP OVER 3,000 MEN, WOMEN AND CHILDREN AT RISK OF
14 LOSING SHELTER. AND THERE ARE A THOUSAND MORE PARTICIPANTS
15 ACROSS EACH OF OUR AGENCIES AND THE COUNTY WHO WILL BE
16 AFFECTED BY NOT QUICKLY PROCESSING THESE REIMBURSEMENTS TO
17 PROVIDERS. I APPRECIATE YOUR COMMITMENT TO ADDRESS OUR
18 SYSTEM'S IMMEDIATE CASH FLOW CRISIS AND THE STRATEGIC
19 PARTNERSHIP TO UPDATE THE LONG TERM OPERATIONAL FUNDING MODEL
20 IN RESPONSE TO OUR SYSTEMS CURRENT SCALE AND SERVICE DEMANDS.
21 TOGETHER I'M CONFIDENT THAT WE WILL CREATE A SYSTEM THAT BEST
22 MEETS THE NEEDS OF PARTICIPANTS AND RESPONSE TO THE
23 ORGANIZATIONAL HEALTH OF PROVIDERS WHO ARE ON THE FRONT LINES.
24 THANK YOU.

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. GO AHEAD.

2

3 **JENNIFER HARK DIETZ:** GOOD MORNING, BOARD OF SUPERVISORS, AND
4 THANKS FOR ALLOWING ME TO PRESENT TODAY. MY NAME IS JENNIFER
5 HARK DIETZ, AND I AM PROUD TO SERVE AS THE CEO OF PATH. AND
6 FOR THE PAST 40 YEARS, PATH HAS BEEN SERVING PEOPLE
7 EXPERIENCING HOMELESSNESS RIGHT HERE IN LOS ANGELES, OFFERING
8 EVERYTHING FROM OUTREACH, SHELTER, AND PERMANENT HOUSING. WE
9 OPERATE IN ALL OF YOUR DISTRICTS, SERVING YOUR MOST VULNERABLE
10 CONSTITUENTS, AND LAST YEAR ALONE SERVED OVER 19,000 PEOPLE.
11 SO, WE ARE VERY PROUD TO PARTNER WITH THE CITY AND COUNTY, BUT
12 WE'RE AT A BREAKING POINT AS MY COLLEAGUES HAVE SHARED. THE
13 PAYMENT DELAYS WE HAVE BEEN EXPERIENCING ARE SIGNIFICANTLY
14 IMPACTING OUR ABILITY TO ADDRESS THIS CRISIS, COVER OUR
15 OPERATIONAL COSTS, AND PAY OUR STAFF. ACROSS OUR CONTRACTS
16 THAT FLOW THROUGH LAHSA, WE'RE FLOATING NEARLY \$8,000,000 THAT
17 WE CANNOT BILL TO OVER 30 OUTSTANDING AMENDMENTS. THOSE ARE
18 AMENDMENTS THAT MAY NOT HAVE BEEN PROCESSED YET. THERE'S
19 ANOTHER \$8,000,000 MILLION BILLED THROUGH MARCH, AND WE'VE
20 OBVIOUSLY CONTINUED TO ACCRUE FOR APRIL AND MAY. SO, UNDER OUR
21 CALCULATIONS, IT'S ABOUT \$22,000,000. THIS IS ALL SOURCES OF
22 FUNDING. SO, THIS IS FEDERAL, THIS IS STATE AT ABOUT
23 \$2,000,000, ANOTHER \$8,000,000 FROM THE CITY OF LA AND CLOSE
24 TO \$10,000,000 FOR COUNTY CONTRACTS TO CONTINUE TO MAKE
25 PAYROLL WE'VE MADE PAYMENTS OUT OF OUR RESERVES WE'VE SEARCHED



THE BOARD OF
SUPERVISORS

1 FOR PHILANTHROPIC FUNDS AND WE'VE TAKEN OUT A LINE OF CREDIT
2 AS WELL. AND DESPITE THESE MEASURES WE'VE STILL COME
3 DANGEROUSLY CLOSE TO MISSING PAYROLL. OUR PAYROLL IS FOR
4 \$3,300,000 FOR CLOSE TO 1,500 INDIVIDUALS THAT ARE USING PATH
5 TO HELP PAY THEIR RENT, BUY GROCERIES, AND THEY'RE COMMITTED
6 TO THE SOLUTION TO END HOMELESSNESS. SO, IF WE CAN'T HELP THEM
7 MAKE THEIR BASIC NEEDS, THEY ARE GOING TO SEARCH FOR
8 EMPLOYMENT ELSEWHERE. OUR PAYROLL CHALLENGES ARE JUST ONE
9 ASPECT OF OUR OPERATIONS THAT'S BEEN SEVERELY IMPACTED.
10 ANOTHER CRITICAL COMPONENT ARE OUR RELATIONSHIPS WITH VENDORS.
11 THESE ARE KEY PARTNERS IN OUR WORK. THEY INCLUDE OUR IT
12 VENDORS, OUR FOOD SERVICE, SECURITY, UTILITIES. IF WE ARE NOT
13 PAID ON TIME, OUR VENDORS ARE NOT PAID ON TIME. AND NOT ONLY
14 DO WE RISK THOUSANDS OF PEOPLE BEING WITHOUT ESSENTIAL
15 SERVICES, LIKE OUR DAILY MEALS AND SHELTERS, BUT WE ALSO FACE
16 LOSING VENDOR RELATIONSHIPS OR INCREASED PRICES TO ACCOUNT FOR
17 DELAYED PAYMENTS. WE NEED MORE PARTNERS IN THIS WORK TO GET TO
18 THE SOLUTION FOR THIS CRISIS, NOT LESS. SO, WE NEED TO SHOW
19 THAT WE CAN MAKE GOOD ON OUR COMMITMENTS. AS WAS MENTIONED,
20 HOMELESS SERVICE PROVIDERS, WE ARE TRULY THE SAFETY NET THAT
21 MANY PEOPLE RELY ON, YET OUR SYSTEM IS NOT SET UP TO MEET THE
22 SCALE OF THE CRISIS. WE'RE TALKING ABOUT TODAY, BUT THERE ARE
23 DAYS WHEN FOLKS WANT TO SCALE, RIGHT? AND WE'RE NOT READY. SO,
24 WE NEED TO BE ABLE TO FIX THIS PAYMENT MODEL SO THAT WE CAN
25 MEET THAT SCALE THAT'S NEEDED. WE ALSO NEED OUR CONTRACT AND



THE BOARD OF
SUPERVISORS

1 REIMBURSEMENT POLICIES TO BE CLEAR, EFFECTIVE, AND
2 PREDICTABLE. WE NEED TO UNDERSTAND THE BARRIERS THAT IMPEDE
3 OUR ABILITY TO RECEIVE PAYMENT, AND I'LL WORK QUICKLY TO
4 ELIMINATE THEM. WE ALL SHARE IN THE RESPONSIBILITY TO MAKE OUR
5 CONTRACTING STRAIGHTFORWARD AND TRANSPARENT, BUT ULTIMATELY
6 THESE STRUCTURAL CHANGES NEED TO COME FROM CITY AND COUNTY
7 POLICYMAKERS, ALL OF YOU WHO WE'RE GRATEFUL TO BE HERE WITH
8 TODAY. PATHS PROGRAMS AND SERVICES HAVE BROUGHT MANY PEOPLES
9 INDOORS, AS I'VE SHARED. WE EVEN WERE ABLE TO BE SUCCESSFUL IN
10 MEETING FUNCTIONAL ZERO IN DISTRICT 4 AND SIGNAL HILL. AND IN
11 NO OTHER SECTOR WOULD WE EXPECT VENDORS OR BUSINESSES TO
12 PROVIDE A SERVICE WITHOUT TIMELY PAYMENT? HOMELESS SERVICE
13 PROVIDERS ARE EXPECTED TO DO THIS ON A DAILY BASIS. THIS IS A
14 TIME, AS I MENTIONED, WHEN SCALING AND EXPANDING EFFORTS IS
15 NEEDED. BUT IF THESE ONGOING PAYMENT CHALLENGES CONTINUE, OUR
16 SECTOR CANNOT FUNCTION, AND INEVITABLY, WE WILL NOT BE ABLE TO
17 SCALE, BUT WE WILL ALSO HAVE TO SCALE BACK, LEAVING PEOPLE IN
18 GREAT NEED. SO, I'M HOPEFUL THAT THIS IS THE BEGINNING OF A
19 FUNDAMENTAL SHIFT TO A BETTER MODEL, AND WE ARE DEFINITELY
20 WILLING TO BE PART OF THE SOLUTION, SO THANK YOU.

21
22 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. PLEASE GO AHEAD.

23
24 **HERB HATANAKA:** GOOD MORNING BOARD OF SUPERVISORS. HERB
25 HATANAKA. I'M THE EXECUTIVE DIRECTOR OF SPECIAL SERVICE FOR



THE BOARD OF
SUPERVISORS

1 GROUPS SSG. YOU'RE PROBABLY WONDERING WHAT'S THIS GUY DOING
2 HERE. I'M PROUD TO TELL YOU THAT SINCE 1990 AND THE FOUNDING
3 OF HOPPIX, HOPPIX HAS BEEN A DIVISION OF SSG SINCE 1990 SINCE
4 ITS ORIGINAL FOUNDING. I GUESS THERE'S SOME SOLACE IN KNOWING
5 THAT YOUR COLLEAGUES ARE FACING THE SAME THING. IT'S, I
6 THOUGHT WE WERE THE ONLY ONES WORRYING ABOUT HOW ARE WE GOING
7 TO MAKE PAYROLL IN ANOTHER WEEK. SO, THANK YOU TO THE BOARD
8 FOR MOVING THIS ISSUE FORWARD AND LOOKING AT THIS ISSUE. I
9 CERTAINLY CONCUR WITH WHAT JOHN HAD TO SAY ABOUT THE
10 DISADVANTAGES OR THE HICCUPS RESULTING FROM COST REIMBURSEMENT
11 CONTRACTS AND BEING PAID IN ARREARS. I CAN SEE FROM DIFFERENT
12 PROPOSALS; I TRY TO FIX THAT OR A MODIFICATION OF THAT. I'LL
13 JUST MAKE THOSE COMMENTS AT THE END THAT I DON'T THINK THAT'S
14 A WORKABLE SOLUTION AND I'LL GIVE YOU A NUMBER OF REASONS WHY.
15 SO LET ME TELL YOU THE SITUATION AT SSG, SSG HOPICS. AND SO,
16 YOU GET THE KIND OF MAGNITUDE OF THE PROBLEM FROM OUR
17 PERSPECTIVE. SO, WE ARE FLOATING ON AN ONGOING BASIS CLOSE TO
18 BETWEEN \$10 AND \$12,000,000 JUST FOR OUR HOMELESS PROGRAMS.
19 AND THIS IS MONEY THAT WE'VE ALREADY PAID OUT AS AN
20 ORGANIZATION AND WE ARE AWAITING TO GET REIMBURSED. MASTER
21 LEASES, CLIENT RENTS, SALARIES AND WAGES, FACILITY COSTS,
22 INSURANCE COSTS, EVERYTHING ELSE, THOSE ARE PAID AS YOU KNOW
23 AND WE'RE AWAITING IN THIS COST REIMBURSEMENT OF YOUR SYSTEM
24 TO BE REIMBURSED FOR THOSE. AT ANY POINT IN TIME, I CHECK
25 EVERY DAY. I CHECKED THIS MORNING, OUR AR FOR HOMELESS



THE BOARD OF
SUPERVISORS

1 PROGRAMS IS \$11,800,000. WE APPRECIATE THE STRIDENT WORK OF
2 DR. ADAMS AND PUSHING LAHSA TO PAY US ON A MORE TIMELY BASIS,
3 BUT WHAT HAPPENS IS WE GET PAID, BUT AT THE SAME TIME, MONEY
4 IS GOING OUT THE DOOR TO MEET ONGOING NEW EXPENSES. THAT'S THE
5 ROUNDABOUT OF THIS KIND OF CASH REIMBURSEMENT SYSTEM. OF
6 COURSE, THE SPEED, SPEEDING UP AND PAYING BY LAST DAY WILL
7 HELP, BUT IT WON'T SOLVE THE BASIC ISSUE ABOUT THE NEED FOR
8 WORKING CAPITAL IN ADVANCE OF A MONTH'S WORTH OF EXPENSES.
9 THERE IS A FEDERAL MODEL THAT MANY OF US HAVE SOME EXPERIENCE
10 WITH THAT'S WELL-HEELED. IT'S IN THE FEDERAL SYSTEM. AND IT IS
11 A SYSTEM OF DOWNLOADING FROM A SYSTEM, MAKING CASH REQUESTS AT
12 THE FRONT END OF A PERIOD AGAINST AN APPROVED CONTRACT AND
13 MAKING THOSE CASH REQUESTS AT THE BEGINNING BASED ON OUR
14 PROJECTIONS AND BASED ON THE TOTALS OF OUR PARTICULAR
15 CONTRACT. THE SYSTEM WORKS VERY WELL WHERE IT'S IT DOESN'T
16 CHANGE ANY OF THE COMPLIANCE ISSUES, IT DOESN'T ALTER ANY OF
17 THE RESTRICTIONS ON THE USE OF PUBLIC FUNDS INCLUDING FEDERAL
18 FUNDS IN THIS PARTICULAR CASE, AND AT THE END OF A PERIOD,
19 WE'RE REQUIRED TO SUBMIT A COST REPORT AND A RECONCILIATION
20 ABOUT THE USE OF THAT MONEY. SO, CASH IS USED AS A BALANCE IN
21 YOUR CONTRACT ON AN ONGOING BASIS, AND WE'RE ABLE TO MAKE
22 REQUESTS AT THE FRONT END OF A PERIOD. IN SOME CASES, THAT
23 FRONT END IS FOR THE UPCOMING MONTH, OR IN SOME CASES, IT'S
24 MADE AS A CASH REQUEST FOR THE UPCOMING QUARTER. I'M TELLING
25 YOU, THE SYSTEM WORKS VERY WELL. IT'S RESPONSIBLE. WE'RE STILL



THE BOARD OF
SUPERVISORS

1 ACCOUNTABLE FOR THE MONEY. THERE ARE INSTANCES WHERE IN THE
2 RECONCILIATION WE OWE MONEY BACK, BUT IT WORKS. IT'S CALLED
3 THE FEDERAL DRAWDOWN SYSTEM AND IT'S MUCH BETTER THAN TRYING
4 TO TINKER WITH A COST REIMBURSEMENT MODEL AND THAT DOESN'T
5 OVERCOME THE IDEA OF PAYING EXPENSES IN ARREARS. I WANNA MAKE
6 ONE OTHER COMMENT BEFORE I TURN THE MIC OVER TO MY COLLEAGUE
7 VERONICA LEWIS FOR THE SOLUTIONS. YOU KNOW, AS PROVIDERS,
8 WE'RE SUBJECTED TO A GREAT DEAL OF SCRUTINY AND CRITIQUE. I'M
9 CONCERNED THAT THIS KIND OF DISCUSSION WILL BRING OUT
10 QUESTIONS OF THERE MUST BE MISMANAGEMENT, THERE MUST BE
11 MISSPENDING, THERE MUST BE SOMETHING WRONG, PUBLIC FUNDING
12 SHOULDN'T WORK THIS WAY. AND I JUST REMIND YOU THAT SINCE THE
13 PASSAGE OF MEASURE H IN 2015, THESE CONTRACTS HAVE BEEN HIGHLY
14 AUDITED, NOT ONLY BY YOUR AUDITOR CONTROLLER ON AN ONGOING
15 REGULAR BASIS, BUT ALSO THE AUDITING UNITS BY OUR OTHER
16 FUNDING SOURCES. SO, AS PROVIDERS, WE'RE CONFIDENT ABOUT THESE
17 NUMBERS THAT WE PROVIDE TO YOU THAT THEY'RE DIRECTLY CONNECTED
18 TO OUR HOMELESS PROGRAMS AND HIGHLY AUDITED. ONE OTHER THING
19 I'LL JUST TELL YOU IS THAT OUR INDEPENDENT AUDIT THAT WE
20 COMMENCE EVERY YEAR LIKE ALL OF US ARE REQUIRED TO DO. THE
21 AUDITOR WARNED US THAT WITH AN AR IN HOMELESS PROGRAMS OF \$10
22 TO \$12,000,000 AND OUR USE OF INTERNAL RESERVES TO FUND IT,
23 THAT IT RENDERS THE AGENCY, THREATENS THE FINANCIAL VIABILITY
24 ON THE SHORT TERM. HIS CALCULATION OF THE AMOUNT OF TIME
25 NEEDED TO CARRY THE RECEIVABLES WAS 64 DAYS, MEANING THAT FOR



THE BOARD OF
SUPERVISORS

1 A 10 TO MILLION DOLLAR LINE, WE HAVE TO COVER THAT FOR 64
2 DAYS. AND THEN I JUST REMIND YOU THAT AS SOON AS WE'RE PAID
3 FOR THOSE PAST EXPENSES, WE INCUR NEW EXPENSES GOING FORWARD.
4 SO, THANK YOU VERY MUCH.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. PLEASE GO AHEAD.

7

8 **VERONICA LEWIS:** GOOD MORNING. THANK YOU FOR HAVING US HERE.
9 VERONICA LEWIS, DIRECTOR OF HOPICS. I JUST WANT TO SAY THAT 7
10 YEARS AGO, THERE WAS A LOT OF EXCITEMENT BECAUSE WE WERE PROUD
11 OF LOS ANGELES FOR MAKING THE DEEP INVESTMENT THAT IT DID,
12 LARGEST LOCAL INVESTMENT I THINK IN THE COUNTRY. AND ALTHOUGH
13 IT WAS CHALLENGING, ALL OF US SITTING HERE AND MANY FOLKS THAT
14 YOU CAN'T SEE TODAY SAY YES. AND WE'VE CONTINUED TO SAY YES IN
15 THE FACE OF CHALLENGING BUREAUCRACY, LATE PAYMENT, STRUGGLES,
16 ALL KIND OF OTHER CHALLENGES BECAUSE WE ARE DEEPLY CONNECTED
17 TO THIS WORK AND OUR ORGANIZATION'S MISSIONS REALLY ARE
18 DESIGNED TO MEET THE NEEDS OF THE PEOPLE IN SPITE OF. AND ONE
19 OF THE THINGS BESIDES THE INVESTMENT THAT I'VE BEEN SO PROUD
20 OF FOR THE LAST 7 YEARS IS NOT ONLY THE LA COMMIT, BUT WE ALSO
21 HAVE REIMAGINED THE WORK, RIGHT? WE EXAMINED OUR VALUE SYSTEMS
22 IN TERMS OF ELIGIBILITY CRITERIA, HIGH BARRIERS, AND WE HAVE
23 SHIFTED HOW WE MEET THE NEEDS OF PEOPLE, RECOGNIZING THAT
24 EVERYBODY DESERVES A HOME, THROWING AWAY ANY ANCILLARY,
25 UNNECESSARY ARBITRARY REQUIREMENTS, AND REALLY DOING A BETTER



THE BOARD OF
SUPERVISORS

1 JOB. AND THERE'S STILL A LOT OF WORK TO DO TO SERVE PEOPLE IN
2 A PERSON-CENTERED WAY. WHAT WE HAVEN'T DONE, GIVEN THE SCALE
3 AND SIZE, IS REIMAGINE THE VALUE SYSTEM AND THINKING AND THE
4 CONCEPT OF HOW THE SERVICE PROVIDERS ARE PARTNERING WITH OUR
5 COUNTY. AND WHAT WE'VE CONTINUED TO DO REGARDLESS OF THE
6 SIGNIFICANT EXPONENTIALLY SCALED UP ARS, STAFF, WORKFORCES,
7 VENDORS, SUBCONTRACTORS, ET CETERA, WE HAVE NOT LOOKED AT THE
8 ACTUAL FLOW OF HOW THE COST REIMBURSEMENT SYSTEM IMPACTS
9 DETRIMENTALLY THE FINANCIAL HEALTH OF OUR ORGANIZATIONS. AND I
10 THINK THAT IT'S UNFORTUNATE THAT WE'VE GOTTEN TO THIS CRISIS,
11 MAYBE TO REALLY GET SOME MOVEMENT. BUT HERE WE ARE, AND WHAT I
12 WANT TO OFFER IS IN THE SAME WAY WHERE WE HAVE RECOGNIZED THAT
13 MANY OF THE THINGS THAT WE WERE DOING TO MEET THE NEEDS OF THE
14 PEOPLE WERE HARMFUL AND NOT WORKING AND WE'VE MADE THOSE
15 ADJUSTMENTS PROUDLY. THE THINGS THAT WE'RE DOING IN TERMS OF
16 CONTRACTING PAYMENTS IS NOT WORKING FOR THE PROVIDER
17 COMMUNITY. WE HAVE PARTNERED IN GOOD FAITH, AND WE WANT THE
18 COUNTY AND THE CITY TO PARTNER WITH US IN GOOD FAITH. AND SO,
19 WHAT DOES THAT MEAN FOR US? WE UNDERSTAND IN PARTICULAR IN
20 THIS ENVIRONMENT, THERE'S A SIGNIFICANT AMOUNT OF
21 ACCOUNTABILITY, TRANSPARENCY, CLARITY ABOUT WHAT DOLLARS ARE
22 GOING WHERE, WHAT THEY'RE BEING SPENT ON, AND NONE OF THE
23 SOLUTIONS THAT HAVE BEEN OFFERED BY DR. ADAMS KELLUM, BY DR.
24 HATANAKA, AND THAT I'M ABOUT TO EXTEND A LITTLE BIT MORE
25 ABOUT, DO AWAY WITH THAT. IN FACT, IT CONTINUES ACCOUNTABILITY



THE BOARD OF
SUPERVISORS

1 AND CONTINUES TRANSPARENCY. BUT THE NOTION THAT THE MONEY AT
2 THE COUNTY AND CITY LEVELS HAS BEEN ALLOCATED AND IS AVAILABLE
3 AND ACCESSIBLE TO OUR PUBLIC FUNDERS, BUT THE SERVICE
4 PROVIDERS ARE STRUGGLING TO PAY WHILE THE MONEY IS SITTING
5 HERE, IT JUST DOESN'T MAKE SENSE ANYMORE. AND MANY OF US HAVE
6 DEEPLY INVESTED IN INFRASTRUCTURE AND ALL KINDS OF OTHER
7 THINGS TO CONTINUE TO GROW WITH THE SYSTEM. AND THIS IS A VERY
8 PAINFUL MOMENT FOR US BECAUSE IF SOMETHING DOESN'T CHANGE, ALL
9 OF THAT INFRASTRUCTURE, NOT ONLY FINANCIALLY BUT EMOTIONALLY
10 SACRIFICES IN TERMS OF TIME WISE, IT'S GOING TO BE IMPACTED
11 BECAUSE WE CANNOT CONTINUE TO DO THIS. WE'LL HAVE TO LOOK AT
12 WHICH CONTRACTS ARE COSTING US THE MOST THAT WE HAVE TO GIVE
13 BACK IF THEY DON'T SHIFT. AND SO BEYOND JUST GIVING THE GRANT
14 ADMINISTRATORS LIKE LAHSA, DHS, WHOEVER ELSE, THE FUNDS IN
15 ADVANCE, WHAT WE'RE ASKING FOR IS WE NEED QUARTERLY, I'M NOT
16 GOING TO CALL IT IN ADVANCE, WE NEED QUARTERLY DRAWDOWNS TO
17 ADD TO WHAT DR. HATANAKA SAID. AND WE STILL SUBMIT THE MONTHLY
18 INVOICES. WE STILL SUBMIT ALL OF THE REQUIRED DOCUMENTATION AS
19 WE KNOW THAT THAT REQUIREMENT IS ACTUALLY BECOMING MORE
20 SPECIFIC IN THE LAST COUPLE OF MONTHS. AND LAHSA'S TEAM AND
21 THE GRANT ADMINISTRATOR'S TEAM IS STILL LOOKING AT EVERYTHING.
22 AND IF THERE'S MONEY THAT NEEDS TO BE PAID BACK, AS WE SAID,
23 EACH MONTH OR EACH QUARTER, WE CAN DO THAT. BUT WE CAN NO
24 LONGER WAIT. AND SO EVEN WITH OUR GRANT ADMINISTRATORS, IF
25 THEY'RE RECEIVING DOLLARS IN ADVANCE ON A QUARTERLY BASIS OR



THE BOARD OF
SUPERVISORS

1 MAYBE HALF A YEAR, THERE'S STILL A WAIT. AND AS WE JUST SAID,
2 OUR CHURN RATES OF, OUR BURN RATES OF \$2,000,000, \$3,000,000 A
3 WEEK IS JUST NOT SUSTAINABLE. AND IT'S NOT JUST OUR
4 ORGANIZATIONS AND OUR PAYROLL. WE HAVE OVER 14 SUBCONTRACTS.
5 THERE'S MANY OF THE ORGANIZATIONS WHO CAN'T ACCESS THE
6 CONTRACT BY THEMSELVES OR DON'T WANT TO BECAUSE OF THESE VERY
7 REASONS. AND SO, THEY'RE RELYING ON US TO PAY THEIR EMPLOYEES,
8 THEY'RE RELYING ON US TO PAY THEIR VENDORS. WE HAVE A LOT OF
9 SMALL BUSINESSES. 3 WEEKS AGO, OUR MAINTENANCE COMPANY CEO WAS
10 IN TEARS ABOUT PAYING HIS OWN PAYROLL BECAUSE WE COULDN'T PAY
11 HIM. AND THE REALITY IS OBVIOUSLY WE'RE GONNA PAY OUR PAYROLL
12 FIRST, WE'RE GONNA PAY RENT, WE'RE GONNA PAY THESE THINGS, BUT
13 WHEN THE WELL IS DRY, THE WELL IS DRY. AND SO, I REALLY HOPE
14 THAT ONE, THANK YOU FOR PUSHING THE MONEY THROUGH. WE CAN HELP
15 YOU CONTINUE IN THAT VEIN TO MAKE US WHOLE. BUT I REALLY HOPE
16 THAT IN THE MEDIUM TERM, I'M NOT GONNA SAY LONG TERM, WE
17 REALLY SHIFT NOT ONLY HOW YOU'RE GETTING MONEY TO GRANT
18 ADMINISTRATORS, BUT I REALLY HOPE THERE'S SOME TRUE
19 CONSIDERATION FOR HOW YOU'RE GETTING MONEY TO THE PROVIDERS
20 AND MOVING AWAY FROM COST REIMBURSEMENT IN TOTALITY. AND THE
21 OTHER THING I JUST WANT TO SAY, YOU KNOW, KIM SHARED SOME OF
22 THE NUMBERS FROM LA FAMILY HOUSING. I JUST WANT TO SAY HOPICS
23 SERVED 28,000 PEOPLE LAST YEAR. THOSE ARE REAL PEOPLE, REAL
24 LIVES, SAVED, HOPE RESTORED. WE ARE KEEPING ALMOST 2,000
25 PEOPLE OFF THE STREET EVERY NIGHT IN A VARIETY OF INTERIM



THE BOARD OF
SUPERVISORS

1 HOUSING PROGRAMS, INCLUDING 3 TO 400 CHILDREN. WE ARE PAYING
2 RENT FOR CLOSE TO 800 PEOPLE EVERY SINGLE MONTH, AND SO ON AND
3 SO ON. AND THESE ARE NOT IDLE, WE'RE GONNA BE IN TROUBLE. IF
4 WE DON'T GET OUR MONEY, SOMETHING IS GOING TO HAVE TO GIVE.
5 VENDORS START WALKING AWAY OR WE'RE JUST HAVING TO NOT
6 NECESSARILY BE ABLE TO PAY AS MANY EMPLOYEES. AND SOME OF
7 THESE OPERATIONS ARE CRITICALLY IMPORTANT. 24-HOUR OPERATIONS
8 ARE EXPENSIVE. AND OUR INTERIM HOUSING SYSTEM IS SO ROBUST,
9 AND MANY OF THE ORGANIZATIONS UP HERE DO A LOT OF THAT WORK,
10 AND THERE ARE SEVERAL SERVICE PROVIDERS NOT REPRESENTED HERE,
11 BUT IT'S EXPENSIVE. AND SO, I REALLY AM GRATEFUL FOR THE
12 OPPORTUNITY TO HAVE THE CONVERSATION, BUT AGAIN, WE DID A LOT
13 OF WORK IN THE LAST 7 YEARS TO REIMAGINE HOW WE SERVE AND MEET
14 THE NEEDS OF THE PEOPLE, AND I'M PROUD OF THE PROGRESS THAT
15 WE'VE MADE. AND IT'S TIME NOW TO STOP TALKING ABOUT IT, AND
16 IT'S TIME TO DO SOMETHING ABOUT IT. SO THANK YOU FOR YOUR
17 TIME, AND WE'RE ALL HERE FOR QUESTIONS.

18
19 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU ALL VERY MUCH. THANK
20 YOU FOR PAINTING A VERY CLEAR PICTURE FOR US THIS MORNING. I
21 KNOW IT'S A COMPREHENSIVE ASSESSMENT OF WHERE WE ARE AND WHERE
22 WE NEED TO GO AND WITH COSTS INCREASING ON TOP OF THE COST OF
23 DELAYS, I AGREE WITH YOU. THE TIME FOR ACTION IS NOW, AND
24 THAT'S WHY WE WANTED TO HAVE THIS CONVERSATION. IT'S CLEAR,
25 AND I HEARD VERY CLEARLY HERE THIS MORNING, PROVIDERS SHOULD



THE BOARD OF
SUPERVISORS

1 BE MONITORED AND ASSESSED WITH MEASURABLE OUTCOMES THAT CAN
2 TRACK THE IMPACT AND YOU ALL ARE IN AGREEMENT WITH THAT.
3 YOU'RE NOT TRYING TO CHANGE THE REQUIREMENTS AND WHAT YOU'RE
4 LOOKING TO MEET. YOU'RE TRYING TO MAKE SURE THAT PAYMENTS ARE
5 MADE IN A TIMELY MANNER AND SO IT'S THE PAYMENT MODEL THAT
6 MUST BE STREAMLINED, NOT MADE MORE BUREAUCRATIC FOR YOU IN
7 ORDER FOR THAT MONITORING TO HAPPEN. I APPOINTED MYSELF TO THE
8 LAHSA COMMISSION TO BETTER UNDERSTAND THESE ISSUES. I THANK
9 YOU FOR THE CONVERSATION THAT WE HAD LAST DECEMBER. I KNOW
10 THAT IT WAS EYE-OPENING FOR ME, AND THESE ARE ONGOING
11 CONVERSATIONS WITH OUR DIRECTOR OF HI AS WELL AS WITH LAHSA,
12 AND I WANTED TO MAKE SURE THAT WE HAD THIS CONVERSATION AS A
13 COUNTY SO WE UNDERSTAND WHAT IT IS WE NEED TO DO IN ORDER TO
14 DO OUR PART TO FIX WHAT IS BROKEN HERE. FOR OUR SERVICE
15 PROVIDERS, I HAVE A COUPLE OF QUESTIONS. I KNOW YOU MENTIONED,
16 JOHN, THAT THERE, WE WERE AT A TURNING POINT IN 2017 IN
17 PARTICULAR. SO, FOR ANY OF YOU AT WHAT POINT HAVE YOU SURFACED
18 CONCERNS AND ESPECIALLY ABOUT THE CHALLENGES OF THE
19 REIMBURSEMENT MODEL AND HOW HAVE YOU BROUGHT THAT FORWARD
20 BEFORE TODAY?

21
22 **JOHN MACERI:** YEAH, THANK YOU, SUPERVISOR. WELL, IN A VARIETY
23 OF WAYS. AND BY THE WAY, THESE ISSUES HAVE BEEN STRUCTURAL
24 LONG BEFORE 2017. THIS HAS BEEN THE BUSINESS MODEL. I ALWAYS
25 LIKEN IT TO SAY, YOU KNOW, IF WE WALKED INTO TARGET AND TOOK A



THE BOARD OF
SUPERVISORS

1 SHIRT OFF THE RACK AND WENT TO THE CASH REGISTER AND IT WAS
2 \$20 AND WE SAID TO THE CLERK, WE'LL GIVE YOU \$15 AND YOU GO 5,
3 FIND THE OTHER 5, THEY WOULD THROW US OUT OF THE STORE. AND
4 YET THAT'S HOW WE'VE OPERATED OUR BUSINESSES FOR A VERY LONG
5 TIME. BUT BACK TO THE QUESTION OF 2017, WHEN MEASURE H PASSED,
6 THERE WAS AN ENORMOUS INFUSION, KIM REFERRED TO THIS. AND THEN
7 OF COURSE THE COVID PANDEMIC RELIEF FUNDS IN A VERY GOOD AND
8 POSITIVE WAY PROVIDED A SURGE OF RESOURCES INTO THE SYSTEM.
9 BUT THE PROVIDERS WERE RAISING THIS ISSUE AT THE BEGINNING OF
10 2017. WE TALKED ABOUT IT IN MANY FORMS. WE'VE TALKED ABOUT IT
11 WITH HI. WE'VE TALKED ABOUT IT WITH LAHSA, THE THEN DIRECTOR.
12 WE'VE TALKED ABOUT IT WITH STAFF, AND SOME OF YOU WEREN'T ON
13 THE BOARD THEN, OBVIOUSLY, BUT THIS IS NOT NEW INFORMATION.
14 SO, WE HAVE BEEN CONTINUING TO RAISE THESE STRUCTURAL ISSUES
15 FOR A VERY LONG TIME. DR. ADAMS KELLUM REFERRED TO THE NON-
16 PROFIT FINANCE FUND THAT WAS DONE IN 2019, WHICH VERY MUCH
17 FOCUSED ON THE NEED FOR PROVIDERS TO MAKE SURE THAT YOU HAD
18 ADEQUATE OPERATING CAPITAL TO BE ABLE TO FLOAT THESE
19 RECEIVABLES. AND IN MY VIEW, THAT'S REALLY PUTTING THE ONUS ON
20 THE PROVIDERS AGAIN TO FUND GOVERNMENT THAT THAT IS NOT A FAIR
21 OR REASONABLE EXPECTATION AND THE GAP SO ESSENTIALLY WHAT
22 WE'VE SEEN AND ON TOP OF THAT IN THE LAST 7 YEARS THE CONSUMER
23 PRICE INDEX HAS GONE UP 25%. THE CONTRACTS HAVE NOT ADJUSTED
24 ANYWHERE NEAR THAT. SO, WE HAVE INCOME LIKE THIS, EXPENSES
25 GOING LIKE THAT, AND THE NUMBERS ARE GETTING BIGGER OVER A



THE BOARD OF
SUPERVISORS

1 LONGER PERIOD OF TIME.

2

3 **VERONICA LEWIS:** I JUST WANT TO OFFER, IN ADDITION TO LOTS OF
4 CONVERSATIONS, WE'VE SENT AT LEAST 3 FORMAL LETTERS, NOT ONLY
5 DETAILING THE ISSUE, BUT SPECIFICALLY ASKING OR RECOMMENDING
6 THINGS THAT COULD BE DONE. SO, WE'VE DONE THAT OVER THE COURSE
7 OF THE LAST 3 TO 4 YEARS AS WELL. SO, THERE'S SOME DOCUMENTED
8 RECOMMENDATIONS.

9

10 **SUP. LINDSEY HORVATH, CHAIR:** LETTERS TO THE BOARD.

11

12 **VERONICA LEWIS:** LETTERS TO THE BOARD, LETTERS TO THE HOMELESS
13 INITIATIVE, YES.

14

15 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, THANK YOU FOR THAT. AND ARE
16 YOU TURNING DOWN NEW CONTRACTS OR LIMITING YOUR EXPANSION AS A
17 RESULT OF THE ISSUES THAT YOU'VE DESCRIBED TODAY?

18

19 **JOHN MACERI:** WE ARE. WE'VE TURNED DOWN 2 JUST THIS WEEK.

20

21 **SUP. LINDSEY HORVATH, CHAIR:** IF YOU COULD TURN ON YOUR MIC,
22 THANKS.

23

24 **HERB HATANAKA:** WE'RE LOOKING AT IT BECAUSE WE'RE APPROACHING A
25 NEW FISCAL YEAR STARTING JULY ONE, WE'RE TAKING A HARD LOOK AT



THE BOARD OF
SUPERVISORS

1 TRYING TO SCALE DOWN ON SOME CONTRACTS THAT ARE ENDING WE'RE
2 NOT GOING TO RENEW THEM I MEAN THOSE ARE JUST STRATEGIES THAT
3 WE TAKE. WE'RE, WE HAVE VACANCIES, WE'RE NOT GONNA, WE'RE NOT
4 GONNA FILL THE VACANCIES FOR NOW GOING FORWARD AND—

5

6 **SUP. LINDSEY HORVATH, CHAIR:** YOU MEAN EMPLOYMENT VACANCIES OR
7 HOUSING VACANCIES?

8

9 **HERB HATANAKA:** BOTH, BOTH. AND WE'RE NOT TAKING ON NEW MASTER
10 LEASES, WHICH LEAVES A KIND OF SHORTFALL IN THE DEMAND AT THE
11 DOOR. YEAH.

12

13 **JENNIFER HARK DIETZ:** AND I WOULD ALSO ADD THAT JUST SO YOU ALL
14 KNOW, DURING COVID, PATH OPENED 13 NEW SITES IN 6 MONTHS. SO
15 THAT'S KIND OF HOW WE TYPICALLY OPERATE IN A CRISIS. YET, AS I
16 THINK SOME OF YOU KNOW, WE'VE HAD TO SAY NO TO AN ADDITIONAL
17 EXPANSION MORE RECENTLY OVER THE LAST FEW WEEKS, BUT EVEN IN
18 THE LAST COUPLE OF MONTHS, AS WE LOOK AT THE NEW FISCAL YEAR
19 AND WE'VE RETURNED CONTRACTS ALREADY FOR THE NEW FISCAL YEAR.
20 AND I WOULD SAY IN THE 10 YEARS I'VE BEEN AT PATH, WE'VE NEVER
21 DONE THAT BEFORE. IT'S ALWAYS BEEN OUR CULTURE TO SAY YES
22 BECAUSE WE REALLY KNOW PEOPLE ARE DYING ON THE STREETS. AND
23 WHETHER MY ENTIRE TEAM IS WORKING AT INTERIM HOUSING SITES OR
24 WE'RE BRINGING IN TEMPS, WE HAVE HAD TO STOP A LOT OF THAT
25 WORK AND A LOT OF THAT GROWTH. AND SO THAT'S BEEN MOSTLY



THE BOARD OF
SUPERVISORS

1 DECLARED ALSO BY THE BOARD BECAUSE WE JUST HAVE SUCH AN
2 UNCERTAIN TIME RIGHT NOW. WE WANNA MAKE SURE WE CAN CONTINUE
3 TO DO THE GOOD QUALITY WORK FOR WHAT WE ARE BEING PAID FOR.

4

5 **SUP. LINDSEY HORVATH, CHAIR:** AND YOU MEAN YOUR BOARD HAS
6 DECLARED THAT?

7

8 **JENNIFER HARK DIETZ:** MY BOARD, YES, THANK YOU.

9

10 **KIMBERLY ROBERTS:** AND FOR LA FAMILY HOUSING, YES, WE HAVE
11 DECLINED NEW AGREEMENTS AND WE'VE HAD TO TURN AWAY AND SEND
12 BACK CONTRACTS OR TERMINATE THOSE CONTRACTS AT THE END OF THIS
13 YEAR. WE'VE ALSO PUT A FREEZE ON ADDITIONAL HIRING AS A RESULT
14 OF THE UNCERTAINTY AND CONCERNS WITH BEING ABLE TO AFFORD
15 THOSE POSITIONS LONG TERM. AND ADDITIONALLY, WHERE WE'VE HAD
16 TO TAKE ON TEMP AGENCIES TO SUPPORT WITH THE SOCIAL SERVICES
17 WORK, WE CAN NO LONGER MAINTAIN THOSE VENDORS. AND SO THOSE
18 AGREEMENTS ARE NOT ABLE TO BE FULFILLED.

19

20 **SUP. LINDSEY HORVATH, CHAIR:** ANYTHING?

21

22 **VERONICA LEWIS:** YEAH, I WAS JUST SAYING, AND MOST OF THIS HAS
23 HAPPENED IN THE LAST 3 MONTHS, JUST BECAUSE IT'S REACHED A
24 POINT WHERE WE CAN NO LONGER CONTAIN OUR FRONT MONEY. BECAUSE
25 AS JENNIFER SAID, PROBABLY TO OUR DEMISE, WE'VE SAID YES. ONE,



THE BOARD OF
SUPERVISORS

1 BECAUSE IT JUST MADE SENSE. IT WAS A NATURAL EXPANSION. WE HAD
2 THE INFRASTRUCTURE. AND CERTAINLY, I SUPPORT, I COME FROM
3 CAPACITY BUILDING, WHEREAS I SUPPORT BRINGING NEW PROVIDERS.
4 AND THAT'S WHY WE HAVE SO MANY SUBCONTRACTORS. BUT THE REALITY
5 IS SOME OF YOUR CORE ORGANIZATIONS SAYING NO IS GOING TO COST
6 YOU MORE TO DO THE WORK. AND SOME OF YOUR CORE ORGANIZATIONS
7 ARE THE ONES SUBCONTRACTING WITH OTHER PROVIDERS THAT ARE
8 TRYING TO GET IN. SO, IT WAS REALLY IN THE LAST 2 TO 3 MONTHS,
9 MOST OF US HAVE STARTED TO SAY NO, BECAUSE WE JUST, WE CAN'T,
10 WE HAVE TO REDUCE OUR EXPENSES. BECAUSE WE'RE HOPING TO BUILD
11 TRUST WITH THE COUNTY AND OUR FUNDERS THAT ARE GOING TO MAKE
12 US WHOLE AND WE'RE NOT GOING TO HAVE THESE LONG DELAYS. WE
13 HAVE TO MAKE BUSINESS DECISIONS TO NOT DISADVANTAGE OURSELVES.
14 BUT IT IS GONNA COST YOU MORE. YES, YOU CAN BRING OTHER PEOPLE
15 IN, OF COURSE. BUT IN SOME CASES, WORKING WITH PROVIDERS THAT
16 HAVE THE INFRASTRUCTURE ALREADY WHO POSSIBLY CAN PARTNER WITH
17 THEM IS A DISADVANTAGE TO THE SYSTEM. I JUST HAVE TO LIFT THAT
18 UP FOR US TO SAY NO SO MUCH RIGHT NOW.

19
20 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. AND IT'S IMPORTANT FOR
21 ALL OF US TO HEAR THAT, ESPECIALLY IN LIGHT OF THE FACT THAT
22 JUST LAST YEAR ALONE, OVER 40,000 UNLAWFUL DETAINERS WERE
23 ISSUED, WHICH MEANS MORE PEOPLE ARE FALLING INTO HOMELESSNESS
24 NOW THAT RENT PROTECTIONS HAVE BEEN LIFTED. AND SO, OUR NEED
25 FOR YOUR SERVICES IS EVEN GREATER. SO, THANK YOU FOR SHARING



THE BOARD OF
SUPERVISORS

1 ALL OF THAT INFORMATION. DR. ADAMS KELLUM, I FIRST WANT TO SAY
2 THANK YOU FOR YOUR COURAGE AND TELLING YOUR STORY. I KNOW IT
3 ROOTS YOU AND ALL OF US IN OUR WORK AND I REALLY APPRECIATE
4 YOU SHARING THAT AND YOUR LEADERSHIP. I WANT TO TALK ABOUT AT
5 LAHSA HOW OUR ROLE AT LAHSA WORKS WITHIN THIS ENVIRONMENT. ON
6 THE SLIDES THAT YOU SHARED IT SAID THAT THE TYPICALLY THE
7 TYPICAL REPAYMENT TIMELINE IS 45 TO 60 DAYS, WHICH IN SOME
8 WAYS DOESN'T ENTIRELY MATCH UP WITH EVERYTHING THAT WE'VE
9 HEARD TODAY, IN PART BECAUSE WE KNOW THAT WHAT HAS BEEN
10 INVOICED IS ONE AMOUNT AND WHAT IS OUTSTANDING IS A DIFFERENT
11 AMOUNT BECAUSE OF HOW OUR SYSTEM WORKS. SO, I WANT TO START
12 WITH PART OF A CONTRIBUTING FACTOR TO THAT IS THE CONTRACT
13 AMENDMENT PROCESS. SO WHY CAN YOU HELP ME UNDERSTAND WHY ARE
14 SO MANY CONTRACT AMENDMENTS REQUIRED AND WHAT KEEPS THEM FROM
15 BEING EXECUTED QUICKLY?

16
17 **DR. VA LECIA ADAMS KELLUM:** THANK YOU. I THINK THAT NUMBER 45
18 TO 60 DAYS IS OFF BECAUSE IT DOESN'T ACCOUNT FOR THE START OF
19 THE EXPENSE ON THE PROVIDER SIDE, WHICH IS DELIVERED TO US BY
20 INVOICE THE 15TH OF THE MONTH PAST THE MONTH AFTER THAT
21 EXPENSE IS INCURRED. SO, YOU'RE ALREADY LOOKING AT 45 DAYS
22 BEFORE THE INVOICE IS EVEN SUBMITTED. IF YOU ADD THAT AND THEN
23 WE SAID 45 TO 60, ONCE WE RECEIVE THAT INVOICE AND GET THE
24 RETURN FROM FUNDERS. SO, IT'S SIGNIFICANT WHEN YOU REALLY LOOK
25 AT ALL OF THAT TIMELINE. YOU KNOW, SINCE EVERYONE KNOWS I WAS



THE BOARD OF
SUPERVISORS

1 PROVIDER FOR 15 YEARS, I WAS STRUCK BY THE AMOUNT OF MONEY IN
2 MY BOARD CALLING US THE BANK OF LHASA OF WHY IT TOOK SO LONG,
3 AND PART OF IT IS THE CONTRACT AMENDMENT PROCESS. AND FOR ANY
4 CONTRACT THAT WE MIGHT HAVE, WE MIGHT HAVE AN AVERAGE OF 10 TO
5 15 DIFFERENT AMENDMENTS. JUST RIDICULOUS. AND IT IS SOMETHING
6 AS PROVIDERS THAT WE SUBMITTED TO LAHSA THAT IT NEEDED TO
7 CHANGE. WHEN I ARRIVED AT LAHSA, I ASKED THE FINANCE TEAM, CAN
8 YOU IMAGINE A TIME WHEN WE HAVE LESS AMENDMENTS? WHAT WOULD IT
9 TAKE TO HAVE LESS AMENDMENTS? SADLY, SOME OF THOSE PEOPLE
10 AREN'T WITH ME ANY LONGER. I DIDN'T GET AN ANSWER THAT I
11 THOUGHT WAS WHAT I SHOULD HEAR. MY INTERIM CFO HAS FIGURED OUT
12 HOW WE CAN HAVE LESS AMENDMENTS. BECAUSE THERE ARE DIFFERENT
13 WAYS THAT WE CHANGE CONTRACTS THAT DON'T REQUIRE THE
14 SIGNIFICANT LIFT THAT WE SEE NOW, WHICH IS CAUSING A DELAY.
15 NOT TO MENTION A BROKEN EGMS SYSTEM THAT SHUTS DOWN INVOICE
16 PAYMENTS WHEN WE ENTER AMENDMENT PROCESS. AND WITH CONSTANT
17 AMENDMENTS, THEN YOU'RE CONSTANTLY SHUTTING DOWN INVOICE
18 PAYMENTS. SO, I HAVE BROKEN INTO THAT AND WE ARE REFINING
19 THAT.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. I DO HAVE A SLIDE TO
22 SHARE THAT REFLECTS SOME OF WHAT WE'VE SEEN OVER PAST MONTH
23 REPORTS THAT WE'VE SEEN AT LAHSA. I THOUGHT I WOULD SHARE THAT
24 HERE WITH MY COLLEAGUES, SO WE CAN SEE THAT. AND IF THE
25 EXECUTIVE OFFICE COULD PULL THAT SLIDE UP, I KNOW IT CAME UP



THE BOARD OF
SUPERVISORS

1 EARLIER. I NOTICED IN SOME OF, ONE OF THE TRENDS THAT I
2 NOTICED IS THAT IT APPEARS THE STATE PAYS UP FRONT AND THEN
3 PRESCRIBES HOW FUNDING CAN BE USED. HAS THAT BEEN HELPFUL AND
4 IS THAT A SHIFT WE SHOULD CONSIDER MAKING ACROSS THE BOARD? AS
5 YOU CAN SEE IN APRIL, FEBRUARY, JANUARY, AND BOTH
6 PRESENTATIONS IN OCTOBER, THE STATE HAS BEEN PRETTY
7 CONSISTENT. BUT THERE ARE TIMES WHERE OUR FEDERAL PARTNERS,
8 THE COUNTY OR THE CITY HAVE BEEN BEHIND AND WHERE YOU NEEDED
9 US TO BE IN TERMS OF THOSE PAYMENTS. SO IS THE STATE, BY
10 LOOKING AT THIS, WOULD YOU SAY THE STATE MODEL IS THE MODEL OR
11 IS IT ONE OF THAT WE SHOULD CONSIDER?

12
13 **DR. VA LECIA ADAMS KELLUM:** IT IS ABSOLUTELY ONE THAT WE SHOULD
14 CONSIDER AND I BELIEVE I PROPOSED THAT MODEL OF GETTING THE
15 50% FOR THE CONTRACT IN ADVANCE AND THEN RECONCILING. SO THAT
16 WAS ONE OF THE THINGS I NOTED. AND YES, I AGREE WITH YOU. THAT
17 IS 1 THING THAT STANDS OUT. IT'S NOT THE ONLY MODEL. AS HERB
18 MENTIONED, THERE ARE SOME OTHER MODELS THAT WE COULD LOOK AT
19 AS WELL.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** AND DOES THAT WORK AS HE
22 DESCRIBED BECAUSE I DID SEE ON THE SLIDES THERE WERE TIMES
23 WHERE OUR FEDERAL PARTNERS WERE ALSO IN ARREARS SO DOES THAT
24 MODEL WORK?



THE BOARD OF
SUPERVISORS

1 **DR. VA LECIA ADAMS KELLUM:** WITH YOUR PERMISSION MAY I ALLOW
2 THE INTERIM CFO TO SPEAK?

3

4 **SUP. LINDSEY HORVATH, CHAIR:** OF COURSE.

5

6 **DR. VA LECIA ADAMS KELLUM:** JANINE TREJO, THANK YOU.

7

8 **JANINE TREJO:** JANINE TREJO, ACTING CFO FOR LAHSA. THERE ARE
9 DIFFERENT TYPES OF MODELS WHEN IT COMES TO THE FEDERAL
10 DOLLARS, AND NOT ALL OF THEM ARE ON JUST THE DRAWDOWN BASIS
11 WHERE YOU CAN TAKE IT UP FRONT. THE CONTRACTS THAT LAHSA
12 CURRENTLY HOLDS WITH HUD, THOSE REQUIRE US THE SAME WITH THE
13 COST REIMBURSEMENT MODEL, WHERE THE PROVIDERS HAVE TO PROVIDE
14 THEIR INVOICING TO LAHSA, WE HAVE TO REVIEW IT, THEN WE DO THE
15 DRAWDOWN IN ARREARS. SO, THERE'S VARIOUS MODELS, BUT THE
16 CURRENT MODEL THAT WE HOLD WITH HUD IS THE COST REIMBURSEMENT
17 MODEL. THE STATE MODEL IS MORE OF THE IDEAL MODEL WHERE THE
18 REVENUE IS ACTUALLY RECEIVED AND LAHSA DOES HAVE THAT REVENUE
19 WITH CASH ON HAND TO BE ABLE TO PAY THE INVOICING AS IT COMES
20 THROUGH. THAT WOULD THEN TRICKLE DOWN TO THE PROVIDERS IF WE
21 HAD THAT SAME TYPE OF MODEL ACROSS THE BOARD WITH ALL OF OUR
22 FUNDERS.

23

24 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. YOU HAD A SLIDE IN YOUR
25 PRESENTATION. I THINK THE TITLE OF IT IS DUE FROM FUNDERS IF



THE BOARD OF
SUPERVISORS

1 WE CAN LOOK AT THAT SLIDE DOES THIS SLIDE REFLECT THE AMOUNTS
2 THAT ARE INVOICED OR TOTAL AMOUNTS OUTSTANDING YET TO BE
3 INVOICED?

4

5 **DR. VA LECIA ADAMS KELLUM:** I THINK WE'RE GOING TO PUT IT UP.
6 DO YOU KNOW WHAT SLIDE? SLIDE 11. THANK YOU.

7

8 **JANINE TREJO:** SO, THESE ARE THE OUTSTANDING RECEIVABLES THAT
9 LAHSA HAS. SO, THESE ARE THE INVOICES THAT LAHSA HAS
10 SUBMITTED. WHAT I DO WANNA HIGHLIGHT IS THERE HAVE BEEN
11 CHANGES SINCE THIS INFORMATION. WE DO HAVE THE EFTS, THE
12 ELECTRONIC, OR ETFS, THE ELECTRONIC TRANSFER FUNDS
13 AUTHORIZATIONS THAT THE COUNTY HAS NOTED, WHICH WOULD BRING
14 THAT DOWN AND TURN IT INTO CASH ON HAND ONCE THAT FUNDING HITS
15 OUR BANK.

16

17 **SUP. LINDSEY HORVATH, CHAIR:** SO, THIS IS OUTSTANDING INVOICES
18 BY FUNDER?

19

20 **JANINE TREJO:** YES.

21

22 **SUP. LINDSEY HORVATH, CHAIR:** OK. AND I SEE THAT THE COUNTY IS
23 IN THE COLUMN OF 1 TO 30 DAYS. IS THAT BEYOND THE INITIAL 30
24 DAYS WHERE THE COUNTY IS THE ONLY FUNDER THAT IS BEYOND 30
25 DAYS OUTSTANDING? IS THAT WHAT THE SLIDE SAYS?



THE BOARD OF
SUPERVISORS

1
2 **DR. VA LECIA ADAMS KELLUM:** I BELIEVE THAT WAS RESOLVED
3 ACTUALLY MOST RECENTLY AND YOU MAY BE ABLE TO NOTE THAT.

4
5 **CHERI TODOROFF:** YEAH, THOSE INVOICES HAVE BEEN PAID AS WELL AS
6 THE CURRENT IS OUTDATED AS WELL. THE H.I. CURRENTLY HAS
7 \$9,400,000 IN INVOICES FROM LHASA. ONE OF THOSE REFLECTS 4
8 INVOICES. ONE OF THEM IS BACK WITH LHASA. WE'RE PROCESSING THE
9 OTHER 3 OF \$9,100,000. ALL OF THOSE CAME TO US LAST WEEK ON
10 MAY 15TH OR 16TH.

11
12 **SUP. LINDSEY HORVATH, CHAIR:** THAT'S HELPFUL. AND I KNOW ALSO
13 THE MAYOR'S LETTER TO US THIS MORNING SAID THAT SHE BELIEVED
14 THERE WAS \$26,000,000 OUTSTANDING, BUT THIS SAYS \$15,000,000,
15 SO I'M TRYING TO UNDERSTAND WHAT THIS SLIDE IS ACTUALLY
16 TELLING US.

17
18 **JANINE TREJO:** BECAUSE OF ALL OF THE MOVEMENT THAT HAS HAPPENED
19 RECENTLY WITH FUNDS THAT ARE BEING TRANSMITTED, THE ELECTRONIC
20 TRANSFER FUNDS, AUTHORIZATIONS THAT HAVE COME THROUGH, THIS
21 HAS BEEN A MOVING TARGET. SO, SOME OF THE ACCOUNTS RECEIVABLE
22 HAVE NOT BEEN ENTERED AND RESPECT WITH THE COUNTY WITH THE
23 \$10,700,000 THAT WAS RECENTLY RECEIVED. SO, AND WE DID RECEIVE
24 AN ADDITIONAL PAYMENT FROM THE CITY. SO THAT'S WHERE YOU'RE
25 SEEING SOME OF THE MOVEMENT AND THE STAFF TRYING TO UPDATE



THE BOARD OF
SUPERVISORS

1 THIS EARLY THIS MORNING.

2

3 **SUP. LINDSEY HORVATH, CHAIR:** WELL, SO GIVEN THE MOVEMENT THAT
4 YOU JUST DESCRIBED, I MEAN, WE'RE SEEING A DISCREPANCY IN
5 NUMBERS, AND I HEAR YOU EXPLAINING WHY THAT IS. BUT GIVEN THAT
6 AS LHASA, AND I SAY WE, BECAUSE I AM CHAIR THERE, BUT AS
7 LHASA, WE HAVE THE RESPONSIBILITY OF OVERSIGHT OF A CONTRACT
8 LIFECYCLE, DO YOU BELIEVE THAT LAHSA IS CAPABLE OF DOING THAT
9 GIVEN WHAT YOU JUST DESCRIBED?

10

11 **DR. VA LECIA ADAMS KELLUM:** WELL, I THINK WE NEED TO NOTE THAT
12 THERE'S A DIFFERENCE BETWEEN RECEIVING IT IN OUR BANK AND IT
13 SHOWING UP IN EGMS. SO, WE ARE ATTEMPTING TO GIVE YOU TODAY'S
14 REFLECTION. THERE IS A DELAY AND THERE'S OFTEN A
15 RECONCILIATION, WHICH WE WILL DO. THAT'S WHY WE MEET ACTUALLY
16 2 TO 3 TIMES A WEEK TO RECONCILE AN UPDATE. SO, WE PRESSED
17 VERY QUICKLY TO GIVE AN UPDATE. AND THIS IS AGAIN A REFLECTION
18 TODAY, BUT THE MAYOR'S LETTER IS REFLECTING OF YESTERDAY'S
19 PAYMENT, AND THAT DOESN'T ALWAYS IMMEDIATELY SHOW UP IN OUR
20 BALANCE. SO, IT IS A CONSTANT UPDATE, AND WE ARE CAPABLE OF
21 PROVIDING YOU WITH INFORMATION. THAT'S WHAT WE'RE ABLE TO TELL
22 YOU EVEN NOW. THERE'S PAYMENTS YESTERDAY. THERE ARE PAYMENTS
23 ON FRIDAY. THESE THINGS TAKE ABOUT 2 TO 3 DAYS SOMETIMES TO BE
24 ENTERED FULLY AND TO SHOW UP IN THE EGMS SYSTEM. WHAT WE DID,
25 WHICH IS A LITTLE UNIQUE, IS WE PAID QUICKLY. AND WHEN YOU PAY



THE BOARD OF
SUPERVISORS

1 QUICKLY AND WE RECEIVE QUICKLY, THERE IS A LAG FROM WHAT YOU
2 MIGHT SEE ON THE SCREEN. BUT YOU WILL GET AN UPDATE, YOU WILL
3 GET FURTHER RECONCILIATION BY FRIDAY. AND WE'LL RECONCILE ALL
4 OF THIS BY THEN.

5

6 **SUP. HOLLY J. MITCHELL:** JUST A QUESTION FOR YOU, MADAM CHAIR,
7 AS CHAIR OF LAHSA. DO YOU ALL GET ON A MONTHLY BASIS AN
8 ACCOUNTS PAYABLE AND RECEIVABLE REPORT BY FUNDER?

9

10 **SUP. LINDSEY HORVATH, CHAIR:** WE DON'T RECEIVE IT MONTHLY BY
11 FUNDER. WE RECEIVE IT IN A VARIETY OF WAYS AND WE HAVE IT, WE
12 REVIEWED IT BOTH AT COMMITTEE AND AT FULL COMMISSION, BUT THIS
13 IS THIS IS THIS FUNDAMENTAL ISSUE HAS BEEN ONGOING AND WE HAVE
14 ASKED AT OUR COMMISSION AT OUR RECENT COMMISSION MEETINGS EVEN
15 AS RECENTLY AS OUR LAST ONE ABOUT YOU KNOW THE COUNTY ADVANCE
16 PROVIDES AN ADVANCE SO THERE HAS BEEN A BELIEF THAT THE
17 COUNTY'S ADVANCE HAS HELPED TO COVER SOME OF THE COSTS AND
18 ISSUES THAT HAVE BEEN SURFACING AND MEETING THIS MOMENT WE
19 HAVE TO THIS IS WHY I WANT TO HAVE THE CONVERSATION TO UNCOVER
20 WHERE THE BREAKDOWN IS HAPPENING.

21

22 **SUP. HOLLY J. MITCHELL:** AND I WOULD ASSUME THAT A MONTHLY
23 ACCOUNTS PAYABLE AND RECEIVABLE BY FUNDER REPORT WOULD GIVE
24 EVERYONE, YOU AS THE BOARD AND EVERYONE, CLARITY ON WHERE WE
25 ARE.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** AGREED. AND WHAT I HEAR FROM OUR
3 SERVICE PROVIDERS IS THAT WHAT THEY KNOW LAHSA TO KNOW IS THE
4 INVOICING PIECE, BUT YOUR AR IS NOT SOMETHING THAT YOU PROVIDE
5 UP TO THE MINUTE ON A REGULAR TO LAHSA FOR THEM TO PROVIDE
6 THAT TO US IS THAT ACCURATE YEAH, OKAY AND THEN DO YOU THINK
7 IT WOULD BE HELPFUL FOR LAHSA TO NARROW ITS FOCUS ON CERTAIN
8 FUNCTIONS AND LIMIT PROGRAM EXPANSION, GIVEN WHAT WE'VE HEARD
9 FROM OUR SERVICE PROVIDERS IN ORDER TO FOCUS IN AND HONE IN ON
10 SOLVING THESE ISSUES. IS THAT SOMETHING THAT LHASA SHOULD BE
11 DOING AT THIS POINT IN TIME?

12

13 **DR. VA LECIA ADAMS KELLUM:** WELL, I THINK OUR PRIMARY FOCUS
14 MUST BE THE ADMINISTRATIVE EFFORTS, BUT OUR MISSION CALLS US
15 TO BE A PART OF SOLVING THE CRISIS OF HOMELESSNESS AND TO
16 DRIVE SOLUTIONS. WE NEED TO BE ABLE TO DO BOTH, BUT OUR
17 PRIMARY FOCUS MUST BE ADDRESSING THIS CRISIS. AND AS WE HAVE
18 HEARD, IT'S SYSTEMIC. EVEN WHEN WE PAY IN THE SAME DAY, LIKE
19 ON FRIDAY, WE GOT \$10,000,000, \$9,700,000 WENT OUT THE EXACT
20 SAME DAY. WE DID THE SAME THING YESTERDAY. IF WE ARE NOT
21 PAYING THE PROVIDERS THE COSTS AND THEY ARE CARRYING IT FOR
22 100 AND SOME ODD DAYS, EVEN AS WE ARE AND WE WILL CLEAN UP THE
23 ADMINISTRATIVE PIECE, WE STILL HAVE A SYSTEM THAT IS NOT
24 FUNDING THE SYSTEM PROPERLY. I BELIEVE THAT THE WORK THAT
25 LAHSA DOES IN PARTNERSHIP WITH PROVIDERS TO ADDRESS THE CRISIS



THE BOARD OF
SUPERVISORS

1 ON OUR STREETS IS VERY IMPORTANT. IT IS ONE PART OF THE
2 VARIOUS ASPECTS OF WHAT WE'RE CALLED TO DO, WHAT OUR MISSION
3 CALLS US TO DO. WHEN YOU ALL HAVE SAID WE HAVE AN ENCAMPMENT
4 THERE OR A FAMILY THAT'S STRUGGLING IN A CAR, OFTENTIMES, LOTS
5 OF US HAD TO A CAR, OFTENTIMES, LOSSES HAD TO STEP UP WITH THE
6 PROVIDERS TO SAVE THAT LIFE. I WOULDN'T WANT TO SEE IN THIS
7 TIME OF CRISIS A RETRACTION OF THAT WORK. BUT THIS ISSUE RIGHT
8 HERE IS MY PRIMARY FOCUS, AND I'M LOSING SLEEP, AS YOU CAN
9 IMAGINE, AND I SHOULD, BECAUSE THIS MUST GET ADDRESSED.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** AND SO, FOR OUR SERVICE
12 PROVIDERS, HOW DOES THAT MATCH UP TO YOUR EXPERIENCE IN TERMS
13 OF ABILITY TO CONTINUE TO PROVIDE SERVICE?

14

15 **HERB HATANAKA:** LOSING SLEEP?

16

17 **SUP. LINDSEY HORVATH, CHAIR:** WELL, HAVING TO NARROW A FOCUS.

18

19 **HERB HATANAKA:** LOOK, WE'RE IN THIS FOR THE, YOU CAN TELL BY
20 THE COMMITMENT BY EVERYBODY HERE. WE'VE DONE THINGS ABOVE AND
21 BEYOND WHAT'S CONSIDERED GOOD MANAGERS, I GUESS. WE'RE IN THIS
22 FOR THE LONG HAUL. WE'VE INVESTED, AS VERONICA SAID, IN THESE
23 PROGRAMS. WE'RE NOT SHYING AWAY FROM IT, WE JUST NEED THESE
24 FIXES. AND IT SEEMS LIKE YOU ALL ARE WELL-HEELED IN TERMS OF
25 AN UNDERSTANDING OF WHAT THE COMPLEXITIES ARE AND YOU ALL SEEM



THE BOARD OF
SUPERVISORS

1 TO BE RECEPTIVE OF SOME OF THE FIXES THAT ARE THERE.

2

3 **VERONICA LEWIS:** I THINK UNFORTUNATELY THERE'S SO MUCH DESPAIR
4 IN OUR COUNTY AND NOT ENOUGH RESOURCES, AND SO CONCEPTUALLY,
5 WE WELCOME ALL THE SUPPORTS THAT ARE BROUGHT ONLINE TO GET
6 PEOPLE INSIDE QUICKER AND HELP KEEP THEM INSIDE AND HELP
7 STABILIZE AND SUPPORT ALL THE HEALTH RELATED CONDITIONS. AT
8 THE SAME TIME, I REALLY WOULD APPRECIATE, AND I KNOW LAHSA IS
9 THE TITANIC, RIGHT? AND I'VE SAID THIS, DR. ADAMS, IT'S GOING
10 TO TAKE SOME TIME TO TURN IT. BUT THERE ARE SOME DEEPLY ROOTED
11 CHALLENGES. SOME OF THEM ARE STRUCTURAL. LAHSA DID NOT CREATE
12 THEM, RIGHT? SOME OF IT IS BY NATURE OF HOW THEY WERE CREATED.
13 SOME OF IT IS HAVING ALL THESE DIFFERENT BOSSES, LIKE WE
14 UNDERSTAND ALL THOSE NUANCES AND SOME OF THEM ARE JUST
15 STRUCTURAL AT THE ORGANIZATION AND I THINK THAT A GRAND
16 ADMINISTRATION FUNCTION, THERE'S STILL AND SOME OF THE THINGS
17 THAT JANINE'S COME UP WITH ARE AMAZING SO WE'RE EXCITED ABOUT
18 WHAT'S GOING TO HAPPEN EFFECTIVE JULY 1 TO GET RID OF THE
19 AMENDMENTS. BUT THERE'S A LOT OF WORK THAT STILL NEEDS TO BE
20 DONE. AND SO, IF THAT'S WHAT YOU WERE ASKING US, I STRONGLY
21 SUPPORT FOCUSING ON SHORING UP ALL ASPECTS OF GRANT
22 ADMINISTRATION. SOME OF IT, YOU ALL ARE GOING TO HAVE TO MAKE
23 SOME DECISIONS TO SUPPORT LAHSA TO ADDRESS SOME OF THE THINGS
24 BUT SOME OF THEM ARE JUST INTERNAL AND I THINK THAT WE ARE
25 DESPERATELY IN NEED OF HAVING A NARROW FOCUS ON HAVING ONE OUR



THE BOARD OF
SUPERVISORS

1 LARGEST GRANT ADMINISTRATOR FOR THE HOMELESS RESPONSE SYSTEM,
2 GET TO THE LEVEL THAT WE NEED THEM TO BE IN TERMS OF GRANTS
3 ADMINISTRATION.

4

5 **SUP. LINDSEY HORVATH, CHAIR:** AND TO MY COLLEAGUES QUESTION, DO
6 YOU HAVE, IS THERE A MECHANISM BY WHICH YOU COULD SHARE YOUR
7 AR WITH LAHSA TODAY?

8

9 **VERONICA LEWIS:** YES, WE'VE BEEN DOING IT EVERY DAY FOR THE
10 LAST 2 WEEKS AND DR. ADAMS-KELLUM HAS SEEN IT BUT ABSOLUTELY
11 BECAUSE I'M ALSO CONCERNED ABOUT YOU KNOW MAKING SURE YOU ALL
12 HAVE A FULL PICTURE.

13

14 **SUP. LINDSEY HORVATH, CHAIR:** AGREED. AGREED.

15

16 **JENNIFER HARK DIETZ:** YEAH, I JUST I WANT TO SECOND WHAT
17 VERONICA SAID. I THINK THAT ALL OF US ARE SO DEDICATED TO THE
18 MISSION, LAHSA INCLUDED, BUT I THINK LAHSA'S, YOU KNOW, FIRST
19 AND FOREMOST, AS DR. ADAMS-KELLUM SAID, IS A GOOD GRANT
20 ADMINISTRATOR. AND THEN WHAT'S NEXT IS KIND OF HOW I THINK OF
21 IT, BECAUSE IF WE DON'T HAVE GOOD GRANT ADMINISTRATION, IT
22 DOESN'T MATTER HOW MUCH LAHSA SCALES UP IF WE ALL ARE SCALING
23 DOWN, BECAUSE WE KNOW THAT WE HAVE MORE FLEXIBILITY, WE HAVE
24 RELATIONSHIPS, RIGHT? LIKE THERE IS A PLACE, THERE IS A CRISIS
25 OUT THERE FOR EVERYONE WHO WANTS TO BE INVOLVED, BUT



THE BOARD OF
SUPERVISORS

1 ULTIMATELY, I MEAN, FOR PATH, FOR MANY OF US, WE'RE TALKING 40
2 PLUS YEARS OF COMMITMENT TO THE COMMUNITY. SO, FOR US TO SAY
3 WE'RE NOT SCALING UP, THERE IS A FUNDAMENTAL PROBLEM WITH THE
4 SYSTEM. AND I JUST WANNA CALL OUT THE NUMBERS AS WELL. I JUST
5 DID A QUICK, IT LOOKS LIKE LAHSA NEEDS TO FUND PROVIDERS
6 THROUGH THE ORIGINAL SLIDE YOU SAID, ABOUT \$62,500,000 A
7 MONTH. SO, I MEAN, EVEN IF WE JUST DIVIDE BY 12 AND WE DO SOME
8 SIMPLE MATH, WE NEED TO MAKE SURE THAT THAT CASH FLOW IS GOING
9 TO LAHSA WITH SOME OF THE SOLUTIONS THAT JANINE AND DR. ADAMS-
10 KELLUM HAVE SHARED. AND I DO ULTIMATELY BELIEVE WE'RE ALL OPEN
11 TO AUDITING AND ACCOUNTING, LAHSA INCLUDED, BUT WE GOT TO GET
12 THE MONEY OUT SO THAT WE CAN STOP THE SUFFERING ON THE
13 STREETS.

14
15 **SUP. LINDSEY HORVATH, CHAIR:** AND MY FINAL QUESTION FOR
16 EVERYONE IS, HOW WOULD YOU LIKE TO SEE THE COUNTY PARTNER WITH
17 YOU IN ORDER TO ADDRESS THIS PROBLEM?

18
19 **JOHN MACERI:** WELL, I AGAIN WANNA EXTEND MY APPRECIATION TO THE
20 BOARD FOR HAVING US HERE TODAY. I THINK HAVING OPEN AND
21 TRANSPARENT CONVERSATIONS AND REALLY GETTING TO THE ROOT OF
22 THE PROBLEM IS REALLY IMPORTANT, AND I HOPE THAT THE COUNTY
23 WILL CONTINUE TO DO THAT. I MEAN, I THINK OUR EXPERIENCE AS
24 PROVIDERS IS WE'VE HAD A GOOD WORKING RELATIONSHIP WITH COUNTY
25 HI. WE'VE HAD A GOOD WORKING RELATIONSHIP WITH LAHSA, TENSE AT



THE BOARD OF
SUPERVISORS

1 TIMES, AS YOU CAN IMAGINE. I MEAN, WE'RE IN A DIFFICULT
2 POSITION. LAHSA IS ONE OF OUR LARGEST FUNDERS, NOT JUST FOR
3 THE PEOPLE CONCERNED, BUT FOR THE SYSTEM. SO, THERE'S A POWER
4 DYNAMIC THAT'S ALWAYS AT WORK, AND WE'RE MINDFUL OF THAT. AND
5 I THINK AS PROVIDERS, WE'VE LIFTED THIS ISSUE UP. I THINK
6 WE'VE DONE EVERYTHING WE CAN FROM OUR PERSPECTIVE, AND THAT'S
7 WHAT BROUGHT US HERE TODAY. SO, I REALLY WANNA THANK YOU FOR,
8 YOU KNOW, CONTINUING THESE CONVERSATIONS BECAUSE WE ALL WANT
9 TO SOLVE THE PROBLEM. NO ONE SITTING HERE IS ASKING FOR THE
10 DISMANTLING OF LAHSA. IN FACT, QUITE THE OPPOSITE. WE ALL
11 NEED, WE PROVIDERS NEED, YOU, THE BOARD NEEDS, THE SYSTEM
12 NEEDS LAHSA TO BE AN EFFECTIVE OPERATOR. AND THAT'S WHAT WE'RE
13 TRYING TO DO IS TO MAKE IT BETTER. SO, I WOULD JUST SAY THE
14 ONGOING CONVERSATION AND BEING ABLE TO REALLY DRILL DOWN AND
15 GET TO THE ROOT OF THESE PROBLEMS IS GONNA BE CRITICALLY
16 IMPORTANT. SO THAT WE'RE NOT BACK HERE IN 6 MONTHS TALKING
17 ABOUT THE VERY SAME THINGS WE'VE BEEN TALKING ABOUT FOR YEARS.

18
19 **VERONICA LEWIS:** AND I WAS JUST SAYING A BUILT-IN WAY NOT TO
20 CREATE ANY MORE ADMINISTRATIVE BURDEN FOR THE BOARD TO BE
21 LOOKING AT THESE NUMBERS MORE OFTEN, NOT JUST WHEN THERE'S A
22 CRISIS, BUT BE LOOKING AT THIS STUFF MORE OFTEN AND FIGURING
23 OUT WHAT THE RIGHT MIX OF THE TECHNICAL RESPONSE, WHICH THIS
24 IS VERSUS THE REALITY, RIGHT, FOR THINGS THAT CAN'T BE
25 REFLECTED IN HERE FOR A VARIETY OF ADMINISTRATIVE REASONS. AND



THE BOARD OF
SUPERVISORS

1 FIGURING OUT HOW TO HAVE FORUMS WHERE MAYBE TWICE A YEAR OR
2 QUARTERLY THERE'S SOME ENGAGEMENT WITH YOUR OFFICES AND THE
3 PROVIDER COMMUNITY TO HEAR OUR PERSPECTIVE DIRECTLY. I MEAN,
4 OF COURSE, WE'LL SOUND THE ALARM WHEN WE NEED TO, BUT THAT'S
5 NOT THE KIND OF RELATIONSHIP WE WANT. WE WANT TO BE HAVING
6 ONGOING CONVERSATIONS AND NOT THAT LOTS OF OUR DHS OR
7 ANYBODY'S GONNA WITHHOLD INFORMATION, THAT'S NOT WHAT I'M
8 SUGGESTING, BUT I THINK THAT WE HAVE A PERSPECTIVE THAT YOU
9 MAY NOT BE GETTING IF YOU'RE NOT TALKING TO US, NOT JUST WHEN
10 WE SOUND THE ALARM, BUT JUST TO UNDERSTAND WHAT'S HAPPENING IN
11 OUR SYSTEM AND JUST ACCOUNTABILITY ALL AROUND. AND OBVIOUSLY,
12 YOU KNOW, LIFTING UP THE THINGS WE ASK FOR AGAIN, TRUE
13 CONSIDERATION OF SHIFTING HOW CASH FLOWS TO NOT HAVE THE
14 PROVIDERS HOLD THE SYSTEM UP AND REALLY EXERCISING BOLD
15 LEADERSHIP TO FINALLY MAKE THAT CHANGE IN THE NEAR TERM WOULD
16 BE MUCH APPRECIATED. BUT THANK YOU FOR YOUR TIME AND ALLOWING
17 US TO EVEN HAVE THIS MUCH SPACE AND TIME WITH YOU.

18
19 **SUP. LINDSEY HORVATH, CHAIR:** AND DR. ADAMS-KELLUM, HOW WOULD
20 YOU LIKE TO SEE THE COUNTY PARTNER IN LAHSA AS PART OF LAHSA
21 TO CHANGE WHAT WE'RE TALKING ABOUT TODAY.

22
23 **DR. VA LECIA ADAMS KELLUM:** WELL, I THINK WE HAVE TO GO BACK TO
24 COME FORWARD. I THINK THE NONPROFIT FINANCE FUND DID GIVE US
25 SOME IDEAS OF SOME SHIFTS THAT WE CAN MAKE. I BELIEVE THE



THE BOARD OF
SUPERVISORS

1 ACCOUNTABILITY THAT WE WILL SHARE TOGETHER IS YES, OUR
2 REPORTING AND REFINEMENT FOR THE COMMISSION. I THINK EVEN
3 TODAY I'VE HEARD SOME THINGS THAT WE CAN DO DIFFERENTLY. I
4 THINK WE NEED TO MAKE SURE WE'RE SETTING TIME ASIDE IN
5 COMMITTEE TO REALLY COMB THROUGH THESE THINGS. I DO HOPE THAT
6 THE BOARD WILL INVITE ME BACK EVERY 30 TO 60 DAYS. I WANT TO
7 BE ACCOUNTABLE TO YOU. I WANT TO SPEAK TO YOU DIRECTLY. I'M
8 WILLING TO MEET IN YOUR OFFICES IN ANY WAY WE NEED TO GET TO
9 THE BOTTOM OF THIS. I'LL BE WATCHING THIS EVERY SINGLE DAY,
10 EVERY SINGLE DAY, AND I'M HAPPY TO UPDATE YOU. I DO THINK IT'S
11 TIME FOR CHANGE, AND I HOPE WE CAN DO THAT TOGETHER.

12
13 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SUPERVISOR BURGER.

14
15 **SUP. KATHRYN BARGER:** THANK YOU, AND I WANNA THANK YOU, CHAIR
16 HORVATH, FOR BRINGING THIS ITEM BEFORE OUR BOARD. AND I
17 APPRECIATE WHAT YOU SAID ABOUT HOW THE PERCEPTION IS GOING TO
18 BE THAT THERE'S SOMETHING WRONG GOING ON. I MEAN, I REMEMBER
19 WHEN SUPERVISOR HORVATH AND I MET WITH DR. ADAMS KELLUM TO
20 TALK ABOUT DOING A FISCAL AUDIT. AND PEOPLE PERCEIVED THAT AS
21 THERE'S A PROBLEM. IT WAS IN FACT GENERATED BY A REQUEST FROM
22 DR. ADAMS KELLUM FOR US TO DO THIS IN ORDER TO START FRESH AND
23 SEE WHAT'S GOING ON AND BETTER UNDERSTAND HOW OUR SYSTEM IS
24 WORKING OUT. SO, I WANT TO ACKNOWLEDGE THE WORK YOU'RE DOING.
25 THE IRONY FOR ME IS THAT MANY YEARS AGO, THE MONEY WAS



THE BOARD OF
SUPERVISORS

1 FRONTLOADED IN RESPONSE TO LOSS NOT HAVING THE CASH FLOW. AND
2 WHAT I'M HEARING IS THROWING MONEY AT IT'S NOT GONNA FIX IT.
3 IT'S A STRUCTURAL ISSUE THAT NEEDS TO BE FIXED. AND WHETHER IT
4 BE THE STATE MODEL OR THE FEDERAL MODEL, THE TIME HAS COME FOR
5 US TO LOOK AT THAT LONG TERM. AND THE OTHER IRONY IS THIS IS
6 NOTHING NEW AS IT RELATES TO COUNTY CONTRACTS. I REMEMBER
7 MEETING WITH HILLSIDE'S WHO HAD A \$1,500,000 LINE OF CREDIT,
8 THIS IS 15 YEARS, 20 YEARS AGO, AND THEY WERE HAVING TO DRAW
9 DOWN ON THEIR LINE OF CREDIT BECAUSE THE COUNTY WAS 60,
10 SOMETIMES MORE DAYS LATE IN GIVING THEM REIMBURSEMENT. AND SO,
11 THEY WERE PAYING INTEREST THAT THEY DON'T GET REIMBURSED ON.
12 THEY EAT. SO, THIS IS SOMETHING THAT IS LONG OVERDUE IN TERMS
13 OF DISCUSSION, BUT IT'S NOT UNIQUE TO LAHSA. THIS IS SOMETHING
14 THAT I HEARD, I DON'T KNOW IF IT WAS YOU, JOHN, THAT TALKED
15 ABOUT MENTAL HEALTH, DHS. I MEAN, THIS IS A SYSTEMIC ISSUE
16 THAT WE NEED TO ADDRESS. THE DIFFERENCE IS THAT WITH MEASURE
17 H, THE THOUGHT WAS ALL THIS MONEY'S COMING DOWN, WE'RE GONNA
18 BE ABLE TO SOLVE THE HOMELESSNESS CRISIS IN REAL TIME WORKING
19 WITH OUR PARTNERS. AND I WANNA THANK OUR PARTNERS. THE WORK
20 THAT YOU DO UP IN THE ANTELOPE VALLEY, WHEN I HEAR YOU SAY
21 WHAT YOU'RE GOING TO HAVE TO MAYBE DO IN TERMS OF CUTTING BACK
22 BREAKS MY HEART. BECAUSE I'VE SEEN AND LOOKED IN THE EYES,
23 ESPECIALLY THE FAMILIES THAT ARE BEING SERVED UP THERE AS A
24 RESULT OF THE WORK THAT YOU'RE DOING. YOU AS WELL, JOHN. SO, I
25 WANT TO THANK YOU ALL FOR THE WORK THAT YOU'RE DOING EACH AND



THE BOARD OF
SUPERVISORS

1 EVERY DAY. BUT MAKE NO MISTAKE, THIS IS NOT AN I GOTCHA. THIS
2 IS NOT EVEN AN ACCUSATION THAT THERE'S SOMETHING WRONG GOING
3 ON. BECAUSE QUITE FRANKLY, WE'VE GOT AN AUDITOR CONTROLLER
4 THAT IS GOING TO MAKE SURE THAT EVERYTHING IS DONE ABOVE BOARD
5 BUT YOU ACKNOWLEDGE THAT YOU SAID THAT THERE ARE CHECKS AND
6 BALANCES TO MAKE SURE THAT AT THE END OF THE DAY IF THERE'S
7 OVERPAYMENT THAT IT CAN BE RECONCILED BUT I ALSO HEAR THAT
8 JUST FIXING THE INVOICE IS NOT GONNA FIX THIS PROBLEM. WE HAVE
9 TO LOOK AT WHAT WE'RE PAYING FOR THE SERVICES AND DO IT IN
10 ACTUAL TIME. AND I KNOW THAT WE DID A STUDY THAT CAME FORWARD
11 THAT ACKNOWLEDGED THAT IN FACT WE ARE NOT PAYIN G THE COSTS
12 ASSOCIATED WITH THE SERVICES BEING PROVIDED. I KNOW WE'RE
13 LOOKING AT THAT AND TRYING TO RIGHT SIZE THAT, BUT WE NEED TO
14 ACCELERATE IT. SO MY QUESTION TO YOU, DR. ADAMS-KELLUM, IS
15 STAFF WISE IN TERMS OF GETTING THIS DONE IS THERE SOMETHING WE
16 THE COUNTY CAN DO TO HELP YOU TO FRONT LOAD THE ACTUAL COST
17 ASSOCIATED WITH THE SERVICES PROVIDED SO THAT WHEN PEOPLE'S
18 CONCERN SPENDS \$1,300,000 ON A CONTRACT THAT'S ONLY GETTING
19 REIMBURSED \$1,000,000 BECAUSE THE ACTUAL COST IS \$1,300,000,
20 THAT WE BRIDGE THAT GAP.

21
22 **DR. VA LECIA ADAMS KELLUM:** WELL, THERE'S A FEW THINGS. WE'VE
23 BEEN TALKING ABOUT THE TRUE COST OF THE WORK AND THAT ANALYSIS
24 NEEDS TO GO FORWARD WE NEED TO ARTICULATE IT. DMH HAS A MODEL
25 OF LOOKING AT COSTS AND THE COSTS ARE REIMBURSED AND THAT'S A



THE BOARD OF
SUPERVISORS

1 MODEL THAT I THINK WE NEED TO LOOK AT. I THINK WE NEED TO
2 ANALYZE WHETHER WE HAVE THE RIGHT STAFF TO DO THIS. WE'RE NOT
3 PLANNING TO GROW AT LAHSA, I PROMISE YOU THAT. WE'RE TRYING TO
4 FIGURE OUT IF WE NEED TO RETRACT IN SOME AREAS AND DEEPEN IN
5 THE AREAS THAT WE'RE DESCRIBING HERE. SO THAT'S WHAT'S ON MY
6 MIND. I CAN'T SAY I NEED MORE STAFF. I NEED STAFF FOCUSING ON
7 THE THINGS THEY NEED TO BE FOCUSED ON TO MOVE THIS FORWARD.
8 AND THAT'S WHAT WE'RE LOOKING AT. THAT'S WHY WE HAVE OUR
9 INTERIM CFO LOOKING AT ALL THESE SYSTEMS AND A NEW COO TO
10 DETERMINE THAT WE HAVE THE RIGHT PAIRING WITH THE ISSUES THAT
11 WE ARE RESPONSIBLE FOR WORKING ON. BECAUSE OF THE GREAT WORK
12 OF CHERI TODOROFF, WE HAVE DONE THIS AND OUR PARTNERS AT
13 HILTON FOUNDATION, WE DO HAVE AN ANALYSIS OF COSTS. IT'S LONG
14 OVERDUE. WE'VE ALREADY MADE ADJUSTMENTS AND CONTRACTS ON SOME
15 OF THOSE THAT YOU'VE HEARD ABOUT FROM APT-IN ASSOCIATES, AND
16 WE ARE PLANNING ANOTHER ROUND OF INCREASES FOR THIS UPCOMING
17 FISCAL YEAR, SO CHERI IS HOLDING US ALL TO TASK TO MOVE THAT
18 FORWARD. AND WE'RE WORKING WITH THE CITY PARTNERS TO ENSURE
19 THAT THOSE CONTRACTS INCREASE AS WELL. THAT'S LONG OVERDUE.
20 RIGHT. AND THE RE-PROCUREMENT OF THE SYSTEM, WHICH IS ALSO ON
21 DECK, WILL ALLOW US TO RIGHT-SIZE SOME OF THESE CONTRACTS AS
22 WELL.

23
24 **SUP. KATHRYN BARGER:** SO, WHAT I WOULD SAY, AND CHERI, I MEAN,
25 YOU'RE NODDING IN AGREEMENT, BUT MY CONCERN IS WE'RE GOING TO



THE BOARD OF
SUPERVISORS

1 DO THAT, AND THEN WITH THE COST OF LIVING, THAT GAP, WE JUST
2 KIND OF FILLED, BUT NOW IT'S STILL A GAP.

3

4 **DR. VA LECIA ADAMS KELLUM:** WE HAVE DAYS TO FIX THIS. YEAH.
5 LOOK AT THE RIGHT SIDE.

6

7 **SUP. KATHRYN BARGER:** AND THEN YOU'RE GOING TO BUILD IN
8 SOMETHING THAT ADJUSTS EACH YEAR FOR COST OF LIVING.

9

10 **CHERI TODOROFF:** THAT IS OUR, AS WE COME BACK TO YOU WITH
11 FUNDING, WE INCLUDED FUNDING IN 24, 25 FOR AN ADJUSTMENT. AS
12 WE COME BACK TO YOU, AND WE'RE ALREADY STARTING OUR 25, 26
13 FUNDING CYCLE, WE WILL COME BACK TO YOU WITH RECOMMENDATIONS
14 FOR THOSE COST OF LIVING ADJUSTMENTS.

15

16 **SUP. KATHRYN BARGER:** OKAY, I MEAN, I GUESS I WOULD SAY TO MY
17 COLLEAGUES, AND I'M NOT GOING TO HOG ALL THE TIME BECAUSE I
18 KNOW WE ALL HAVE QUESTIONS, YOU ANSWERED, YOU DID A REALLY
19 GOOD DEEP DIVE IN TERMS OF WHAT WE NEED TO TALK ABOUT. BUT
20 WHAT I WILL SAY IS, IS THAT, YOU KNOW, WITH MAYOR BASS'S
21 LETTER, SHE'S OWNING WHAT THE CITY NEEDS TO DO. AND HAS
22 ACKNOWLEDGED THAT THE BUREAUCRACY IS BECOMING AN IMPEDIMENT TO
23 THE SERVICES THAT WE ALL ARE COMMITTED TO GETTING OUT ON THE
24 STREET. AND DOING IT IN REAL TIME. TO YOUR POINT, IF WE IN OUR
25 DISTRICT HAVE A FAMILY THAT NEEDS HELP, WE CALL YOU AND IN



THE BOARD OF
SUPERVISORS

1 REAL TIME WE WANT YOU TO GET OUT THERE AND HELP THAT FAMILY.
2 THAT'S OUR EXPECTATION. IT SHOULDN'T BE DRIVEN JUST BY A BOARD
3 OFFICE CALLING AND SAYING THERE'S A FAMILY. IT SHOULD BE
4 HAPPENING BEFORE A BOARD OFFICE SEES IT. AND MY CONCERN IS
5 BASED ON WHAT I'M HEARING FROM ALL OF YOU IS THAT THAT TYPE OF
6 SERVICE MAY BE CURTAILED, WHICH THEN WILL CREATE, I DON'T EVEN
7 WANT TO USE THE WORD HARDSHIP BECAUSE THAT DOESN'T SEEM STRONG
8 ENOUGH FOR WHAT WOULD HAPPEN TO PEOPLE WHO ARE SUFFERING ON
9 THE STREETS. SO, THERE'S NO QUESTION IN MY MIND THAT THE CITY
10 IS ALL IN, MAYOR BASS IS ALL IN. I DON'T KNOW ABOUT YOU ALL,
11 BUT GETTING A LETTER LIKE THAT OWNING AND SAYING, WE KNOW WHAT
12 WE'VE GOT TO DO. WE'VE GOT A PROBLEM, WE'RE GONNA FIX IT. WE
13 KNOW WHAT WE'VE GOT TO DO. AND WE'VE GOT A PROBLEM HERE IN THE
14 COUNTY THAT WE'VE GOT TO FIX. AND CHERI, I KNOW YOU'RE UP TO
15 IT BECAUSE YOU CONSTANTLY BRING TO OUR ATTENTION ISSUES THAT
16 WE NEED TO ADDRESS. AND THIS IS JUST AN ISSUE THAT I THINK IS
17 NOT INSURMOUNTABLE IF DONE CORRECTLY AND DONE RIGHT. AND THAT
18 MEANS NOT THROWING MONEY AT THE PROBLEM, BUT IN FACT LOOKING
19 AT NOT ONLY HOW WE DO THE REIMBURSEMENT ON THE INVOICES, BUT
20 ALSO THE RATES THAT WE'RE PAYING SO THAT WE DON'T CAUSE OUR
21 NONPROFITS TO GO UNDERWATER. AND THAT IS OUR GOAL. THE ONLY
22 PEOPLE THAT ARE GONNA BE UNHAPPY ARE THE BANKS WHO ARE GETTING
23 A LOT OF INTEREST ON THE MONEY THAT THEY'RE LOANING YOU, WHICH
24 I CAN LIVE WITH. WITH THAT, I JUST WANNA SAY AGAIN, AS SOMEONE
25 WHO IS ON LAHSA WITH OUR CHAIR AND WITH MAYOR, OUR GOAL IS TO



THE BOARD OF
SUPERVISORS

1 RIGHT THIS SHIP. I THINK YOU CALLED IT THE TITANIC. THE
2 TITANIC SUNK, SO WE DON'T WANT IT TO BE THE TITANIC. BUT WE
3 WANT YOU TO SUCCEED. WE WANT YOU TO SUCCEED. BECAUSE AT THE
4 END OF THE DAY, WHEN YOU ALL SUCCEED, WHEN WE GET OUR HOMELESS
5 COUNT THAT'S GOING TO BE COMING OUT IN THE NOT TOO DISTANT
6 FUTURE, WE CAN ACTUALLY FOCUS ON EXACTLY WHY WE'RE ALL HERE
7 TODAY, AND THAT IS TO ADDRESS WHAT'S GOING ON OUR STREETS AND
8 HELP PEOPLE THAT ARE THE MOST VULNERABLE, YOU KNOW, I TELL
9 PEOPLE THIS COUNTY THREE-QUARTERS OF OUR BUDGET IS HEALTH AND
10 WELFARE IT GOES TOWARD THOSE THAT ARE ALMOST THREE-QUARTERS
11 GOES TOWARD THOSE THAT ARE DEPENDENT UPON US TO HELP THEM
12 WHICH MEANS THAT THEY'RE DEPENDENT UPON YOU ALL TO HELP THEM
13 AS WELL. SO I'M ALL IN. I BELIEVE THAT FOR ANYONE THAT'S
14 PERCEIVING THIS AS A ROME IS BURNING AND THERE'S FAILURES IN
15 THE SYSTEM IS WRONG, THIS IS ABOUT TRANSPARENCY. THIS IS ABOUT
16 ADDRESSING WHAT PROBABLY IS LONG OVERDUE TO BE ADDRESSED. AND
17 AGAIN, BEFORE FESIA, BEFORE ANY OF US WERE ELECTED, I DON'T
18 EVEN THINK, SO I WAS JUST, SOLIS, YOU WERE ON THE BOARD YET.
19 WHEN LAHSA CAME AND SAID, WE HAVE THE INABILITY TO PAY OUR
20 PAYROLL AND OUR PROVIDERS WE FRONT-LOADED MONEY AND SAID OKAY
21 HERE THAT SHOULD TAKE CARE OF IT AND DIDN'T REALLY LOOK AT
22 WHAT GOT THEM TO WHERE THEY WERE THAT DAY AND NOW IT
23 SNOWBALLED AND HERE WE ARE. SO CHAIR HORVATH, THANK YOU FOR
24 LETTING ME BE A CO-AUTHOR ON THIS AND BRINGING IT FORWARD
25 BECAUSE I THINK THIS IS THE BEGINNING OF WHAT I BELIEVE IS



THE BOARD OF
SUPERVISORS

1 GOING TO HELP ACROSS THE BOARD, NOT JUST THE PROVIDERS HERE,
2 BUT THE ONES THAT YOU SUBCONTRACT WITH, WHO I THINK ONE OF YOU
3 ALL SAID, CAN'T COMPETE FOR THE CONTRACTS, BUT IS EQUALLY AS
4 COMMITTED TO ADDRESSING HELPING THE UNHOUSED, SO THANK YOU.

5
6 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR HAHN.

7
8 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR, AND AGAIN, THANK YOU
9 TO EVERYONE FOR BEING HERE TODAY, AND I ECHO WHAT MY
10 COLLEAGUES HAVE SAID SO FAR, PARTICULARLY ABOUT OUR PROVIDERS
11 AND HOW GRATEFUL WE ARE TO ALL OF YOU FOR DOING THIS HARD
12 WORK. AND DR. ADAMS KELLUM, THANKS AGAIN FOR YOUR HARD WORK
13 AND AGAIN FOR SHARING YOUR OWN PERSONAL STORY. AND THE LINE
14 THAT STRUCK ME WAS HOW YOU DID NOT TAKE THIS JOB TO BE A
15 BUREAUCRAT. AND YET THAT'S KIND OF WHERE WE'RE ALL FINDING
16 OURSELVES TODAY IS BATTLING THE BUREAUCRACY AS MUCH AS WE'RE
17 BATTLING THE CRISIS OF OUR UNHOUSED POPULATION. BUT THE
18 PROVIDERS, AND WHEN MEASURE H WAS PASSED IN 2017, THAT WAS THE
19 IDEA, RIGHT? THAT WAS THE EDUCATIONAL CAMPAIGN THAT WE
20 CONVINCED THAT THE VOTERS WAS WE'RE NOT GOING TO SET UP A
21 WHOLE NEW BUREAUCRACY. THERE'S ALREADY PROVIDERS THAT ARE
22 DOING THIS WORK. THEY'RE THE ONES ALREADY ON THE GROUND. THEY
23 KNOW WHAT THEY'RE DOING. THIS IS JUST A WAY TO GET THEM THE
24 RESOURCES THAT THEY NEED TO CONTINUE TO DO THE GOOD WORK. WE
25 WEREN'T GONNA TRY TO TAKE ON THAT WORK AS A COUNTY. LAHSA



THE BOARD OF
SUPERVISORS

1 WASN'T GONNA TAKE ON THAT WORK AS THE CITY COUNTY JOINT POWERS
2 AUTHORITY, IT WAS GOING TO BE THE PROVIDERS. THAT'S HOW WE
3 CONVINCED EVERYONE TO SAY THAT THIS WAS GOING TO BE AN
4 EFFICIENT USE OF TAXPAYER DOLLARS. SO, TO FIND OURSELVES IN
5 THIS SITUATION WHERE THE VERY FOLKS THAT WE HIGHLIGHTED AS WHY
6 THIS WAS A SYSTEM THAT WOULD WORK IS FRUSTRATING. IT DOES FEEL
7 LIKE DEJA VU FOR ME AND SOME OTHERS, I'M SURE, BECAUSE IT'S
8 NOT THE FIRST TIME WE'VE BEEN IN THIS SITUATION DISCUSSING THE
9 CONTRACTS AND PAYMENTS TO OUR PROVIDERS. 4 YEARS AGO, WE WERE
10 IN THE SAME PLACE WHERE CONTRACTS WERE NOT BEING EXECUTED IN A
11 TIMELY MANNER, THUS CAUSING WHAT YOU'RE DESCRIBING TODAY, OUR
12 PROVIDERS TO FLOAT THEIR CONTRACTS USING CREDIT CARDS,
13 ACCUMULATING HUNDREDS OF THOUSANDS OF DOLLARS IN INTEREST,
14 LEARNING THAT WE DON'T REIMBURSE FOR INTEREST. WE LEARNED THAT
15 4 YEARS AGO, UNDERSTANDING THE PROBLEM. AND VERONICA, YOU WERE
16 TALKING ABOUT HOW, AFTER YOU WERE QUESTIONED, HOW YES, YOU DID
17 WRITE LETTERS TO THE BOARD. IN FACT, IT WAS A LETTER THAT YOU
18 WROTE THAT SUPERVISOR BARGER, YOU AND I, INTRODUCED THAT
19 MOTION TO EXPEDITE THE CONTRACTING PROCESSES AND THAT'S THE
20 REPORT THAT WE GOT BACK. THAT'S WHAT THAT MOTION SAID, WAS WE
21 GOT BACK THIS REPORT. AND THIS REPORT TOLD US, AND WE DID
22 SHIFT, RIGHT? WE NOW APPROVE MEASURE H RECOMMENDATIONS SOONER.
23 WE STREAMLINE THE FUNDING AGREEMENT PROCESS BETWEEN LAHSA AND
24 OUR CEO, AND WE PROVIDE UPFRONT FUNDING, AND LAHSA ALSO
25 MODERNIZED YOUR GRANT SYSTEM. SO, IT'S FRUSTRATING, WHICH I'M



THE BOARD OF
SUPERVISORS

1 SURE IT IS TO YOU AS WELL, THAT DESPITE THESE CHANGES, WHICH
2 WERE GOOD CHANGES AND WHICH WERE RECOMMENDATIONS, WE STILL
3 CAN'T FIX THIS PROBLEM. AND LAHSA SAYS THEY'RE NOT GETTING OUR
4 FUNDING, THE COUNTY FUNDING IN A TIMELY MANNER. OUR CEO IS
5 SAYING THAT 3 MONTHS OF UPFRONT FUNDING IS PROVIDED, BUT THEY
6 CAN'T SEEM TO GET, LAHSA CAN'T SEEM TO GET THEIR CONTRACTING
7 TOGETHER. AND VERONICA, YEAH, I'M SORRY, USE A TITANIC
8 DESCRIPTION. BECAUSE THE LAST THING WE WANNA DO IS JUST
9 REARRANGE THE DECK CHAIRS AS THE SHIP IS GOING DOWN. SO
10 HOPEFULLY LISTENING TO EVERYTHING YOU'RE SAYING, IT BECOMES
11 VERY CLEAR WHAT I THINK AND I HOPE WE CAN ACTUALLY DO TO FIX
12 THIS PROBLEM. AND I APPRECIATE CHAIR HORVATH THAT YOU STARTED
13 OFF BY SAYING, YOU KNOW, THIS IS NOT POINTING FINGERS, RIGHT?
14 THERE'S PROBABLY ENOUGH BLAME TO GO AROUND. MAYOR BASS HAS
15 BEEN SO CLEAR ABOUT MODELING A NEW BEHAVIOR BETWEEN THE COUNTY
16 AND THE CITY THAT WE'RE NOT POINTING FINGERS, WE'RE LOCKING
17 ARMS. ONCE WE FIND OUT WHAT THE PROBLEM IS, WE WANT TO SOLVE
18 IT. AND HOPEFULLY THIS WILL BE THE LAST TIME THAT WE HAVE THIS
19 KIND OF IN-DEPTH DISCUSSION. BUT THANK YOU, CHAIR, FOR
20 BRINGING THIS FORWARD. AND THANK YOU TO YOU AND SUPERVISOR
21 BARGER FOR PUTTING YOURSELVES ACTUALLY ON LAHSA TO TRY TO
22 UNDERSTAND THE PROBLEM AND CHANGE IT. THAT'S NEVER BEEN DONE
23 BEFORE. SO, TO SAY WE'RE ALL IN IS JUST KIND OF LIKE, KIND OF
24 AN UNDERSTATEMENT. LIKE WE ARE ALL IN IN TRYING TO SOLVE THIS
25 PROBLEM. SO, ONE OF THE THINGS, JUST A COUPLE QUESTIONS. I'M



THE BOARD OF
SUPERVISORS

1 TRYING TO UNDERSTAND DR. ADAMS KELLUM, I THINK YOU SAID
2 SOMETHING TO THE FACT THAT WE ARE, THE SYSTEMIC PROBLEM IS
3 WE'RE NOT FUNDING THE SYSTEM PROPERLY. CAN YOU JUST ELABORATE
4 A LITTLE BIT MORE ON WHAT YOU MEANT BY THAT STATEMENT?

5
6 **DR. VA LECIA ADAMS KELLUM:** WELL, I WANNA CLARIFY, YOU'RE
7 RIGHT. WHEN WE DESIGNED MEASURE H, AND I WAS A PROVIDER AT THE
8 TIME, AND WE WERE IN MEETINGS ALMOST EVERY DAY, LIKE HOW WE'RE
9 GONNA SCALE IT, THERE WAS A LOT OF THOUGHT PUT INTO THAT, AND
10 THAT'S WHY I RAISED MEASURE H AS AN EXAMPLE OF WHAT'S WORKING.
11 BUT THAT IS, WHILE IT'S THE LARGEST PORTION, IT'S NOT ALL OF
12 THE FUNDING THAT COMES THROUGH. SO, I THINK IT'S IMPORTANT TO
13 NOTE THAT. I THINK THERE'S A FEW THINGS THAT WE HAVE TO
14 CONSIDER. ONE IS WHAT ARE THE BUREAUCRATIC DELAYS, THE
15 PROBLEMS WITH EGMS, THE ISSUES WITHIN LAHSA THAT I'M
16 ADDRESSING. THAT HAS TO SHIFT AND WE ARE ALREADY WORKING ON
17 THAT AND THAT'S GOING TO CONTINUE TO BE IN REPAIR IN OUR
18 FOCUS. BUT THERE IS ALSO THE COST REIMBURSEMENT MODEL ITSELF
19 THAT YOU'VE HEARD A LOT ABOUT, IT'S SYSTEMIC. PROVIDERS SPEND
20 THE MONEY IN THE FIRST, SAY APRIL, AND THEY DON'T BILL TILL
21 MAY. THEY'RE ALREADY UPSIDE DOWN. YOU GOT TO WAIT TILL THE
22 15TH OF THE NEXT MONTH TO START TO BILL. AND BECAUSE LAHSA
23 DOESN'T HOLD ANY OF THOSE FUNDS, HOLDS A VERY SMALL PERCENTAGE
24 OF FUNDS, SEE, ANY SMALL PERCENTAGE OF FUNDS.



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** YOU DON'T HAVE ANY RESERVE.

2

3 **DR. VA LECIA ADAMS KELLUM:** AND WITH THE SCALE, RIGHT, AND WITH
4 THE SCALE, WE THEN HAVE TO SUBMIT OUR BILLS TO THE FUNDERS
5 THAT'S THAT 45 TO 60 DAYS SO YOU CAN ALREADY SEE IF YOU COUNT
6 THAT AND WITH THE SCALE AND THE GROWTH SINCE 2017 YOU CAN SEE
7 WHY WE'RE IN THE POSITION WE'RE IN. AND THEN THERE'S ONE MORE
8 THING. PROVIDERS KNOW, AND I'VE BEEN A PROVIDER, THAT THIS IS
9 MISSION WORK. AND WE FUNDRAISE AND WE HAVE BOARDS THAT ALLOW
10 US TO GET LINES OF CREDIT, BUT THIS JUST DOESN'T SCALE AND
11 IT'S NOT SUSTAINABLE. AND YOU'RE HEARING FROM PROVIDERS. WE
12 STARTED HAVING SOME VERY SERIOUS, AND I SAID TO ALL OF THEM,
13 BECAUSE I'VE BEEN ON THE OTHER SIDE, IN THE LAST COUPLE OF
14 WEEKS, THE CONVERSATIONS CHANGED SIGNIFICANTLY. IT BECAME NOT
15 ONLY ARE WE SERVING, THE PROVIDERS SERVING LIFE OR DEATH,
16 THEY'RE IN THE LIFE OR DEATH SPACE. THIS HAS REALLY COME TO A
17 HEAD AND WE MUST ADDRESS IT.

18

19 **SUP. JANICE HAHN:** BUT IS IT HOW THEY'RE GETTING PAID OR IS IT
20 THE AMOUNT OF--

21

22 **DR. VA LECIA ADAMS KELLUM:** IT IS BOTH HOW THEY'RE GETTING PAID
23 AND IT'S THE AMOUNT THEY'RE GETTING PAID BECAUSE THE COSTS
24 HAVE NOT BEEN RAISED. AND AGAIN, THAT NONPROFIT FINANCE FUND
25 DISCUSSION WE HAD WAS THE FIRST WE WERE HAVING TO SAY THERE'S



THE BOARD OF
SUPERVISORS

1 ACKNOWLEDGEMENT THAT WE AREN'T GETTING PAID FOR THE DOLLARS
2 THAT WE'RE SPENDING. I DON'T KNOW IF IT'S 80 CENTS ON A
3 DOLLAR, NOW IT'S WITH INFLATION AT 60 CENTS ON A DOLLAR, BUT
4 THAT'S NOT SUSTAINABLE, AND YOU CAN'T FUNDRAISE THAT TO CLOSE
5 THAT GAP.

6

7 **SUP. JANICE HAHN:** HERB, YOU TALKED ABOUT WHAT YOU THOUGHT WAS
8 A BETTER MODEL, WHICH WAS THE FEDERAL DRAWDOWN MODEL. WOULD
9 YOU SAY, I MEAN, I THINK I WAS GONNA ASK ALL THE PRIOR, WHO DO
10 YOU THINK'S THE BEST FUNDER IN TERMS OF HOW YOU GET IS IT THE
11 COUNTY, IS IT THE STATE, IS A FEDERAL GOVERNMENT IN TERMS OF
12 HOW IT WORKS

13 **HERB HATANAKA:** IT'S OUR COUNTY IS NUMBER ONE.

14

15 **SUP. JANICE HAHN:** IN TERMS AS HOW IT WORKS.

16

17 **HERB HATANAKA:** NO, I JUST SAY IT'S WORTH LOOKING AT BECAUSE
18 LOOK AT THE ORIENTATION. IN THE FEDERAL DRAWDOWN, THEY'RE
19 ASKING YOU TO MAKE PROJECTIONS ON GOING FORWARD, WHETHER IT'S
20 1 MONTH OR WHETHER IT'S 3 MONTHS. AND THEN THAT RESULTS IN A
21 CASH REQUEST. AND IT'S CASH REQUESTS AGAINST YOUR CONTRACT
22 THAT'S APPROVED IF IT'S A GRANT OR A CONTRACT, FEDERAL
23 CONTRACT. SO, IT'S A GRANT AWARD, IT'S DONE AGAINST THAT, AND
24 THEN WE HAVE TO KEEP TRACK OF IT, AND THEN THE FOLLOWING
25 MONTH, BEFORE WE'RE MAKING A NEW REQUEST, WE HAVE TO REPORT



THE BOARD OF
SUPERVISORS

1 WHAT WAS USED, AND WHAT THE UPCOMING MONTH CASH REQUEST WOULD
2 BE. AND WHY THAT'S PARTICULARLY IMPORTANT, I THINK, IS BECAUSE
3 WHEN WE USE THAT SYSTEM, WE DON'T AUTOMATICALLY APPLY FOR 1
4 MONTH, 1/12TH OF A 12 MONTH AWARD AUTOMATICALLY. WE HAVE TO
5 JUSTIFY WHAT THE REQUEST IS. AND SOME MONTHS OUR COSTS ARE
6 HIGHER, SO OUR CASH REQUEST IS GOING TO BE HIGHER. AND SO, WE
7 HAVE TO PROVIDE A LOT OF DETAIL FOR IT.

8

9 **SUP. JANICE HAHN:** BUT YOU STILL THINK THAT'S A BETTER?

10

11 **HERB HATANAKA:** YEAH, BECAUSE IT'S GOING FORWARD. ALL THE OTHER
12 DISCUSSIONS IS TRYING TO FUND SOMETHING WHERE WE'RE PAYING IN
13 ARREARS AGAIN.

14

15 **SUP. JANICE HAHN:** RIGHT. IS THAT A MODEL THAT WE COULD USE IN
16 THE COUNTY?

17

18 **FESIA DAVENPORT:** GOOD MORNING, SUPERVISORS. FESIA DAVENPORT,
19 CEO. I THINK ONE OF THE ISSUES THAT WE'RE ASSESSING OUT RIGHT
20 NOW IS WE RECEIVE, EVEN IN THE HOMELESSNESS REHOUSING SYSTEM,
21 FEDERAL AND STATE FUNDING. AND THOSE FEDERAL AND STATE FUNDING
22 GUIDELINES DON'T DIFFER FROM OUR OTHER DEPARTMENTAL FUNDING.
23 MUCH OF OUR FEDERAL FUNDING, WHICH FUNDS A SUBSTANTIAL PORTION
24 OF THE COUNTY BUDGET, IS COST REIMBURSEMENT. IT'S ALMOST LIKE
25 THE FEDERAL WAY. IT'S DESIGNED IN THE DNA OF THE BUDGETS OF



THE BOARD OF
SUPERVISORS

1 OUR DEPARTMENTS. SO, OUR DEPARTMENTS, THEY SUBMIT CLAIMS TO
2 THE FEDERAL GOVERNMENT AND THEY GET REIMBURSED. I'M NOT
3 SUGGESTING THAT THAT IS NECESSARILY A GOOD OR A BAD THING, BUT
4 IT'S TO BE DISTINGUISHED FROM THE MEASURE H DOLLARS, WHICH ARE
5 LOCAL DOLLARS THAT THE BOARD HAS FULL DISCRETION ON AND COULD
6 MORE EASILY DIRECT AND MODIFY HOW THOSE DOLLARS ARE USED TO
7 REIMBURSE PROVIDERS IN THE HOMELESS REHOUSING SYSTEM VERSUS
8 OUR FEDERAL AND STATE DOLLARS, WHICH EVEN THE COUNTY ITSELF IS
9 SORT OF, BECAUSE WE HAVE AGREED TO ACCEPT THE GRANT FUNDS, THE
10 FEDERAL GRANT FUNDS, AND PROVIDE SERVICES. WE ARE AGREED INTO
11 THAT CLAIM.

12
13 **SUP. JANICE HAHN:** BUT IN TERMS OF WHAT WE HAVE CONTROL OVER,
14 IS THAT A MODEL THAT WE SHOULD LOOK AT?

15
16 **FESIA DAVENPORT:** I THINK WE SHOULD LOOK AT IT, AND I THINK WE
17 HAVE ALREADY STARTED TO DO THAT WITH THE ADVANCE THAT WE
18 PROVIDE WITH THE MEASURE H DOLLARS. I THINK THE QUESTION IS,
19 WHAT AMOUNT OF THAT COULD BE SCALED OR EXPANDED? AND I KNOW
20 THAT THERE IS A WORK GROUP THAT'S TALKING ABOUT RATES, SO THAT
21 THE RATE REIMBURSEMENT WOULD ACTUALLY COVER THE ACTUAL COSTS.
22 AND THEN I THINK THIS IS A FOLLOW ON TO THAT DISCUSSION,
23 SAYING NOW THAT WE KNOW WHAT THE ACTUAL RATE IS, THEN CAN WE
24 ADD MORE FLEXIBILITY TO THE PAYMENT MECHANISM FOR THE MEASURE
25 H DOLLARS?



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** THANK YOU, AND I'M SURE THIS BOARD WOULD
3 APPRECIATE THAT THIS TASK FORCE OR WORKING GROUP GIVE US THE
4 RESULTS AS QUICKLY AS POSSIBLE THAT WE CAN BEGIN MAKING
5 CHANGES. THERE'S NO WAY AFTER THIS MEETING THAT THIS BOARD IS
6 GOING TO WANT TO WAIT 6 MONTHS UNTIL WE CAN FIGURE OUT HOW TO
7 CHANGE THINGS. YOU KNOW, ONE OF, CHERI, I WAS GONNA, YOU KNOW,
8 THE OTHER THING WE DID, OUR CHAIR, WHEN SHE FIRST CAME INTO
9 OFFICE, SHE ALSO DECLARED A STATE OF EMERGENCY AS IT RELATED
10 TO THE HOMELESS CRISIS, COINCIDING WITH THE CITY OF LOS
11 ANGELES IS DECLARING A STATE OF EMERGENCY AND SOME OF OUR
12 CITIES HAVE DONE THAT. CHERI, ARE YOU USING THAT EMERGENCY
13 DECLARATION TO EXPEDITE PAYMENTS AND CONTRACTS AS IT RELATES
14 TO SOME OF THE THINGS THAT WE'RE HEARING TODAY?

15

16 **CHERI TODOROFF:** WE ARE CERTAINLY DOING THAT COUNTYWIDE WITH
17 OUR COUNTY DEPARTMENTS.

18

19 **SUP. JANICE HAHN:** BECAUSE YOU KNOW WE HEARD FROM SOMEONE WHO
20 SAID IT'S NOT JUST THE COUNTY, IT'S NOT JUST LAHSA, IT'S
21 COUNTY DEPARTMENTS THAT THEY'RE FINDING SLOW PAYMENTS. SO WHY
22 AREN'T THEY USING THIS EXPEDITED EMERGENCY DECLARATION TOOL?

23

24 **CHERI TODOROFF:** YEAH, I THINK WE WILL NEED TO HEAR FROM OUR
25 COUNTY DEPARTMENT SPECIFICALLY ABOUT THEIR REIMBURSEMENT



THE BOARD OF
SUPERVISORS

1 PRACTICES, BUT I THINK IT'S THE SAME ISSUE WE'RE TALKING ABOUT
2 HERE THAT PROVIDERS ARE INCURRING THE COST AND THEN SUBMITTING
3 THE INVOICE AND GETTING PAID, WHAT ENDS UP BEING SOME NUMBER
4 OF MONTHS AFTER THEY STARTED INCURRING THE COST. SO, IT'S THE
5 MODEL OF REIMBURSEMENT THAT'S USED, WHICH IS SOMETIMES
6 CONNECTED TO THE TYPE OF FUNDING THAT THE DEPARTMENT IS
7 ADMINISTERING, WHERE THEY MAY OR MAY NOT HAVE THAT FLEXIBILITY
8 TO DO THAT TYPE OF ADVANCE OR WORKING CAPITAL.

9

10 **SUP. JANICE HAHN:** CAN WE ASK YOU TO, AND FESIA, TO FOLLOW UP
11 ON THAT? AGAIN, I'M NOT GONNA WANNA WAIT TO HEAR FROM COUNTY
12 DEPARTMENTS. YOU'RE THE HEAD OF OUR HOMELESS INITIATIVE. WE
13 WANT YOU TO URGE OUR COUNTY DEPARTMENTS TO USE THIS EMERGENCY
14 DECLARATION IF IT IS A TOOL THAT THEY CAN USE TO EXPEDITE
15 CONTRACTS AND PAYMENTS.

16

17 **FESIA DAVENPORT:** SUPERVISORS, I WILL WORK WITH CHERI. WE'LL DO
18 A SAMPLING OF THE DEPARTMENT. SO WE'LL DO A SAMPLING OF
19 INVOICES AND SEE WHAT THE TURNAROUND TIME IS ONCE WE RECEIVE
20 THE INVOICE FROM LAHSA OF HOW LONG IT'S ACTUALLY TAKING TO GET
21 THOSE INVOICES PAID AND THEN DIRECTING THE DEPARTMENTS TO
22 LEVERAGE AS MUCH AS POSSIBLE THE EMERGENCY DECLARATION TO GET
23 THEM PAID AS SOON AS POSSIBLE, RECOGNIZING THAT THAT WON'T
24 ADDRESS THE OVERALL STRUCTURAL ISSUE, BUT IT WILL RELIEVE SOME
25 PRESSURE ON THE CASH FLOW.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KATHRYN BARGER:** MADAM CHAIR, I MEAN, SUPERVISOR HAHN,
3 SOME OF THESE ARE NOT HOMELESS CONNECTED. I MEAN, IT'S MENTAL
4 HEALTH, PUBLIC HEALTH, HEALTH. SO, IT'S ALL OF OUR, IT'S OUR
5 CONTRACTING IN GENERAL. SO CHERI, YOU'RE MORE THAN WELCOME TO
6 TAKE ON THE ENTIRE COUNTY.

7

8 **SUP. JANICE HAHN:** YEAH, BUT IT'S SPECIFICALLY IN RELATIONS TO
9 HOW THEY CONTRACT WITH THE HOMELESS CRISIS. AND AGAIN, THIS
10 EMERGENCY DECLARATION GAVE EVERYONE THIS FAST-TRACK TOOL FOR
11 PROCUREMENT, FOR CONTRACTING, AND I WOULD THINK IT WOULD ALSO
12 COVER MAYBE PAYMENTS AND YOU KNOW IT'S THE GIANT SCISSORS TO
13 CUT THE BUREAUCRATIC RED TAPE THAT WE NEED TO HAPPEN IN ALL
14 COUNTY DEPARTMENTS TO MAKE THIS WORK.

15 **FESIA DAVENPORT:** WE'LL DO A SAMPLING AND GET A SURVEY BACK TO
16 THE BOARD.

17

18 **SUP. JANICE HAHN:** YEAH, THANK YOU. I MEAN, I THINK, I KNOW MY
19 COLLEAGUES HAVE SOME QUESTIONS, AND I THINK I HEARD, I HAD A
20 LOT OF QUESTIONS ABOUT WHAT ARE YOU GOING TO DO DIFFERENTLY,
21 HOW ARE YOU GOING TO SOLVE IT. I THINK I HEARD, PARTICULARLY
22 FROM DR. ADAMS-KELLEY, YOU AND CHERI, WHAT WE'RE GOING TO DO
23 DIFFERENTLY. AND WE REALLY WANT THAT TO HAPPEN, AND WE WANT TO
24 HELP YOU. THE WORST THOUGHT IS IF ANY OF OUR PROVIDERS, IN ANY
25 WAY, SCALE BACK OR LEAVE THE SYSTEM ALTOGETHER BECAUSE THIS



THE BOARD OF
SUPERVISORS

1 PROCESS IS NOT WORKABLE FOR THEM. THERE'S NO REASON THAT ANY
2 OF US WOULD SUPPORT OUR NONPROFIT PROVIDERS USING THEIR OWN
3 CREDIT CARDS TO MAKE PAYROLL OR TO FLOAT FOR 30, 60 DAYS,
4 AGAIN INCUR INTEREST THAT DOESN'T GET REIMBURSED. NONE OF US
5 ARE SUPPORTIVE OF THAT. WE WANNA FIX THIS PROBLEM. SO, THANKS
6 AGAIN FOR THE FACT, THE MISSION IS GREATER THAN THE MESS WE'RE
7 IN RIGHT NOW. AND WE RESPECT THAT. THANK YOU.

8

9 **SUP. LINDSAY HORVATH, CHAIR:** THANK YOU, SUPERVISOR SOLIS.

10

11 **SUP. HILDA SOLIS:** WOW, THIS HAS BEEN A REALLY GREAT
12 DISCUSSION. I WANNA THANK OUR CHAIR AND SUPERVISOR BARGER AND
13 I WANNA THANK ALL THE PANELISTS. THIS IS REALLY SOMETHING THAT
14 SHOULD HAVE HAPPENED PROBABLY A COUPLE YEARS AGO. AND I JUST
15 WANNA SAY THAT I HAVE EVERY, JUST SENTIMENT FOR WHAT I'M
16 HEARING FROM THE PROVIDERS AGAIN, BECAUSE SOME OF YOU WE'VE
17 SPOKEN BEFORE, AND I JUST WANNA ADD THAT ABOUT 2 MONTHS AGO, I
18 MET WITH OUR PROVIDERS OUT IN THE SAN GABRIEL VALLEY. AND TO
19 ME, WHEN WE DID PASS MEASURE H, IT WAS ABOUT EXPANDING OUR
20 REACH. IT WASN'T JUST TO OVERBURDEN YOU ALL, BUT TO BUILD OUT
21 IN PLACES THAT WE WERE NOT. AND WHEN I LOOK AT HI, WHAT WE'VE
22 DONE ALREADY, WE'RE STARTING TO CHIP AWAY AT IT. BUT THE
23 EXPECTATION OF OUR COMMUNITIES AND OUR CITIES WAS SO GREAT.
24 AND WE CREATED A BLUE RIBBON COMMISSION ALSO TO LOOK AT WHY
25 FUNDING IS NOT COMING DOWN, NOT JUST TO THE PROVIDERS HERE



THE BOARD OF
SUPERVISORS

1 TODAY, BUT ALSO TO OUR FRIENDS AND YOUR COLLEAGUES OUT IN THE
2 OTHER PARTS OF THE DISTRICT, COUNTY, AND ALSO TO OUR CITIES.
3 AND YOU ALL HAVE SO MUCH EXPERTISE. I WANNA SEE A STRATEGIC
4 PLAN PUT FORWARD WITH A TIMELINE THAT ACTUALLY SAYS THESE ARE
5 THE ACTUAL CONCRETE THINGS THAT ARE GONNA HAPPEN. BASED ON
6 THIS DISCUSSION THAT WE HAD TODAY, AND THEY'RE ALL GREAT
7 IDEAS, I THINK. BUT FOR ME, THE REALITY IS WE ARE SOON GOING
8 TO BE FACED WITH GOING OUT TO OUR VOTERS AGAIN AND LET ME TELL
9 YOU THERE WILL BE PEOPLE LISTENING TO THIS DISCUSSION AND
10 WE'VE GOT TO FIX IT AND IT IS DOABLE AND IT'S INSTITUTIONAL.
11 JUST LIKE SO MANY THINGS WHEN WE SAY BUREAUCRACY, IT'S
12 INSTITUTIONAL AND WE HAVE TO MAKE THOSE CHANGES DRAMATICALLY
13 AND I HOPE OUR CEO WEIGHS IN WITH OUR DEPARTMENTS, BECAUSE I
14 GET IT, YOU HAVE FORMULA-BASED FUNDING FOR MENTAL HEALTH,
15 DEPARTMENT OF PUBLIC HEALTH, DEPARTMENT OF HEALTH SERVICES AND
16 ALL OF THAT. AND THAT WE KNOW, THEY CAN PROBABLY DO A BETTER
17 JOB TO HELP SOME OF YOU, BUT I ALSO THINK, WHY WERE WE NOT
18 THINKING THAT MEASURE H FUNDING COULD BE FRONT LOADED. AND TO
19 LOOK AT OTHER EXAMPLES, AS WAS POINTED OUT ALREADY WITH THE
20 FEDERAL GOVERNMENT DOES, WE DO THAT WITH DEPARTMENT OF MENTAL
21 HEALTH. WE FRONT LOAD. SO, IT'S NOT THAT THERE'S AN EXCEPTION
22 HERE. WE SHOULD FIND OUT WHERE WE ARE OFF AND MAKE THAT CHANGE
23 AND MAKE THAT ALIGNMENT BECAUSE SOON WE'RE GOING TO SEE
24 FIGURES PERHAPS MORE HOMELESS. WE'RE GOING TO GET MORE PEOPLE
25 THAT ARE GOING TO SAY, HOW IS OUR MONEY BEING SPENT? WHY IS IT



THE BOARD OF
SUPERVISORS

1 NOT REACHING THE PROVIDERS? AND I CERTAINLY DON'T WANT TO SEE
2 YOU ALL STRUGGLING. I DON'T. I MEAN, I KNOW I DON'T SPEAK FOR
3 EVERYBODY ON THE BOARD, BUT THERE ARE A LOT OF MY CITIES THAT
4 ARE JUST HUNGERING TO SEE SOME OF THESE SERVICES EXPANDED IN A
5 WAY THAT DOESN'T WANT TO RUIN WHAT YOU'RE DOING, BUT THEY TOO
6 ARE COMPELLED TO FEEL HOPELESSNESS THAT, HEY, WHAT IS GOING ON
7 WITH THIS? AND LAHSA, I DON'T BLAME LAHSA. I'M GLAD YOU'RE
8 THERE, DR. ADAMS KELLUM. I'M HAPPY YOU'RE THERE. I'M GLAD TO
9 HAVE HEARD YOUR STORY. THAT'S ONE PART OF IT. BUT NOW, SHAKE
10 IT UP. SHAKE IT UP. AND I THINK ALL OF US HAVE AN OBLIGATION
11 TO DO THAT AND TO BE STRATEGIC AND TO MAKE SURE THAT WE REALLY
12 SPEED DIAL GETTING MONEY AND CORRECTIONS, WHATEVER WE CAN DO
13 LEGALLY WITH COUNTY COUNCIL, WHATEVER HELP YOU NEED TO
14 EXPEDITE SO WE DON'T STEP ON EACH OTHER'S TOE OR GET IN A
15 QUAGMIRE WITH THE CITY OF LA WITH YOUR ATTORNEYS AND OUR
16 ATTORNEYS SO WE CAN GET THIS JOB DONE. THAT'S REALLY BASICALLY
17 WHAT I WANT TO SAY, THAT THIS ISN'T WORKING PROPERLY AND IT
18 HAS TO BE BETTER BECAUSE THERE'S TOO MANY PEOPLE THAT ARE
19 WAITING TO SEE THIS CHANGE. AND I CAN TELL YOU, AS SOMEONE NOW
20 WHO REPRESENTS A FAR LARGER PART OF LA CITY AND SKID ROW, AND
21 OTHER AREAS WHERE WE'RE SEEING A FAST PACE GROWTH, ESPECIALLY
22 WITH CHILDREN AND WOMEN AND CHILDREN. AND I HAVE YET TO HEAR
23 ANYTHING ABOUT THAT. AND I'M TELLING YOU, THE COMMUNITIES OUT
24 THERE ARE VERY, VERY UPSET. AND THEY DON'T KNOW WHO TO BLAME.
25 SO, THEY'RE NOT JUST BLAMING LAHSA OR ANYONE ELSE. THEY'RE



THE BOARD OF
SUPERVISORS

1 BLAMING US. WE ARE ALSO RESPONSIBLE. AND SO IF I'M GONNA SHOW
2 MY FACE OUT THERE IN PUBLIC, I WANNA MAKE SURE THAT I HAVE THE
3 BACKING AND SUPPORT, THE FULL THROTTLE SUPPORT OF ALL OF YOU,
4 THE COUNTY, THE CITY, AND THAT WE'RE ALL GOING AND ROWING IN
5 THE SAME DIRECTION, AND THAT WE DON'T SOMEHOW BANKRUPT OUR
6 PROVIDERS, WHO I HAVE HEARD CAN'T EVEN AFFORD TO STAY HOUSED,
7 SOME OF THE FOLKS THAT WORK FOR YOU ALL. THAT TO ME IS
8 DISGUSTING. COME ON, WHAT IS GOING ON HERE? SO, LET'S DO OUR
9 WORK. LET'S ALSO BATTLE IN SACRAMENTO IF WE HAVE TO, OR THE
10 FEDS WITH HUD, AND SEE WHERE WE CAN GET SOME RELIEF HERE.
11 BECAUSE WE ARE THE EPICENTER OF HOMELESSNESS AROUND THIS
12 COUNTRY. IT ISN'T NECESSARILY NEW YORK, IT'S HERE. I MEAN,
13 LET'S WAKE UP AND DO SOMETHING. SO, I'M READY TO ROLL UP MY
14 SLEEVES AND I HAVE THEM. THANK YOU, MADAM CHAIR, FOR YOUR
15 HELP.

16
17 **SUP. LINDSAY HORVATH, CHAIR:** THANK YOU, SUPERVISOR MITCHELL.

18
19 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR. FIRST OF ALL,
20 DR. HATANAKA, THANK YOU FOR YOUR OPENING STATEMENTS ABOUT,
21 PARTICULARLY IN THIS CLIMATE OF AUDIT, THAT THIS CONVERSATION
22 SHOULD BY NO MEANS BE PERCEIVED AS ANY SENSE OF A LACK OF
23 CONFIDENCE IN TERMS OF THE APPROPRIATE USE OF FUNDS. THAT'S
24 REALLY IMPORTANT. I'M GLAD YOU SAID THAT THAT WAS AT THE TOP
25 OF MY LIST. THIS IS ABOUT A PAYMENT TIMING ISSUE. THIS IS



THE BOARD OF
SUPERVISORS

1 ABOUT INFRASTRUCTURE. BUT THIS ISN'T ABOUT MISAPPROPRIATION AT
2 ALL. SO, I THINK WHOEVER IN THE PUBLIC IS LISTENING NEEDS TO
3 BE VERY CLEAR ABOUT THERE, THAT THERE ARE ALL KINDS OF BELLS
4 AND WHISTLES AND ACCOUNTABILITY AND BOOTSTRAPS THAT HAVE BEEN
5 SUBSCRIBED TO YOU ALL IN TERMS OF ACCOUNTABILITY. SO, I WANT
6 TO MAKE THAT ABUNDANTLY CLEAR. I WANT TO THANK YOU, DR. ADAMS
7 KELLUM, FOR YOUR FIRST SLIDE WHERE YOU SAID THAT YOU WANTED TO
8 LEVEL SET. I THINK THAT'S VERY HELPFUL. OUR GOVERNANCE
9 STRUCTURE, WE OPERATE AS A COMMITTEE OF A WHOLE. WE DON'T HAVE
10 A FINANCE COMMITTEE. I'M GLAD THAT LAHSA HAS A FINANCE
11 COMMITTEE TO DIG DOWN INTO THE LEVEL OF DETAILS. AND WHILE I
12 APPRECIATE YOUR OFFER TO COME HERE MONTHLY, I WOULD SAY MAYBE
13 NOT. LAHSA HAS A FINANCE COMMITTEE. IT'S GREAT TO GET THAT
14 LEVEL OF DETAIL. I THINK WHAT IS APPROPRIATE FOR ME AS A
15 MEMBER OF THIS BODY IS THE 10,000-FOOT LEVEL QUESTION AND
16 INQUIRY TWOFOLD. YES, THERE'S AN IMMEDIATE PROBLEM THAT I AM
17 CONFIDENT, BASED ON THIS CONVERSATION AND OTHERS AT LAHSA,
18 WILL BE FIXED. THERE IS A LONGER-TERM INTERMEDIATE AND LONGER-
19 TERM STRUCTURAL PROBLEM THAT I HOPE THAT WE DON'T LOSE SIGHT
20 OF BECAUSE THE IMMEDIATE NUMBERS ARE IN FRONT OF US. THAT'S
21 TYPICALLY WHAT HAPPENS, JUST AS HUMAN NATURE. YOU'VE GOT TO
22 PUT THE FIRE OUT IN FRONT OF YOU. WE KNOW THAT THERE WAS A
23 CAUSE OF THE FIRE, BUT WE GET SO CONSUMED IN PUTTING OUT THE
24 FIRE IN FRONT OF US, WE FORGET ABOUT COMING BACK THE NEXT DAY
25 OR WHATEVER TO THE OTHER PROBLEM. LOTS OF QUESTIONS ABOUT WHEN



THE BOARD OF
SUPERVISORS

1 DID WE KNOW, WHO KNEW. YOU KNOW, I SAT HERE AND MADE NOTES AND
2 THOUGHT, I COULD GO BACK TO WELFARE REFORM 1994, A TIME JUST
3 LIKE THIS, WHEN THE CRISIS OF THE DAY WAS WELFARE REFORM, WE
4 TOLD ALL THE MOTHERS TO GO TO WORK, AND WE HAD A CHILDCARE
5 CRISIS. AND THERE WAS A BANK, I RAN A BANK LIKE YOU DID.
6 CRYSTAL STEERS WAS IN EFFECT A BANK, ABOUT YOUR SIZE. THERE
7 WAS A POINT IN TIME I WAS ABOUT \$500,000,000 ORGANIZATION, AND
8 I SAVED BANK BECAUSE THE JOB WAS PASSED THROUGH, LIKE LAHSA, I
9 MADE PAYMENTS TO PROVIDERS. AND WHEN MY FUNDERS WERE LATE, I
10 HAD TO GO GET A LINE OF CREDIT TO MAKE PAYMENTS TO PROVIDERS
11 TO CONTINUE TO PROVIDE THE SERVICE WITH NO REIMBURSEMENT FROM
12 THE STATE. THE YEARS THE STATE WAS LATE IN PASSING THEIR
13 BUDGET, I WAS MAKING \$10 TO \$15,000,000 PAYMENTS MONTHLY WITH
14 NO LOVE FROM THE STATE WHEN THEY FINALLY PASSED THE BUDGET.
15 AND I HOPE TECHNOLOGY HAS IMPROVED. BACK THEN YOU'D HAVE TO
16 WAIT FOR THE CHECK TO COME IN THE MAIL. LIKE REALLY? I HOPE
17 WE'RE DOING BETTER THAN THAT. I HOPE YOU'RE NOT WAITING FOR
18 MAIL CHECKS FROM THE COUNTY OR THE CITY OR ANYBODY ELSE. WHEN
19 I THINK ABOUT MEASURE J, MS. LEWIS, YOU KNOW, THE PROBLEM AS I
20 SEE IT IS, IT IS VERY EASY FOR GOVERNMENT AND ELECTED BODIES
21 TO SIMPLY PASS LAWS OR A MOTION THAT SAYS WORK HARDER FASTER
22 WITH ZERO DEEP UNDERSTANDING ABOUT WHAT IT TAKES FOR OUR
23 PARTNER PROVIDER AGENCIES TO SCALE UP. WHAT IT TAKES TO SCALE
24 UP. WHEN I LOOK AT LAHSA'S SLIDE THAT TALKED ABOUT A FIVE-MEN
25 ADMIN RATE, 5 PERCENT ADMIN RATE, WHAT WE ARE TALKING ABOUT



THE BOARD OF
SUPERVISORS

1 TODAY IS GRANT ADMINISTRATION AND PEOPLE WHO ARE IN A POSITION
2 TO DO THE BILLING. HOW DO YOU EVEN HAVE THE INFRASTRUCTURE
3 WITH A 5% ADMIN RATE TO DO WHAT'S BEING ASKED OF YOU TO DO? I
4 WON'T BEGIN TO ASK THE PROVIDERS WHAT YOUR ADMIN RATES ARE,
5 BECAUSE YOU HAVE TO HAVE THE ADMIN IN ORDER TO PROVIDE
6 ACCURATE BILLING. IT IS REALLY SEXY TO HAVE A MEASURE H TO
7 THINK THAT ALL THE MONEY GOES DIRECTLY TO HOUSE THE PEOPLE. IT
8 TAKES PEOPLE TO DO THE WORK TO MAKE THAT MAGIC HAPPEN. SO,
9 YOUR 5% ADMIN RATE GIVES ME GREAT CAUSE FOR PAUSE BECAUSE YOU
10 MAY NOT HAVE AN ADEQUATE INFRASTRUCTURE IN ORDER TO DO
11 WHATEVER BILLING SYSTEM THAT WE COME UP WITH AND I WOULD
12 WONDER IF THE PROVIDERS HAVE THAT ADEQUATE INTERNAL
13 INFRASTRUCTURE ALSO. THAT'S NOT SEXY. WE WANT TO IMAGINE THAT
14 ALL THE MONEY GOES TO BEDS, BUT YOU CAN'T PAY FOR BEDS AND
15 BILL ANYBODY IF YOU DON'T HAVE THE WOMAN POWER, MAN POWER TO
16 DO THAT WORK. SO, I NEVER WANT THAT TO BE LOST. YOU KNOW, AS I
17 SAID, GOVERNMENT, WE EXPECT THINGS TO HAPPEN FASTER AND WORK
18 HARDER. AND WE HAVE AN AGENDA ITEM COMING UP WHERE INTERNALLY
19 WE HAVE A DEPARTMENT WHERE SERVICE DEMANDS ARE EXCEEDING
20 DELIVERY EXPERIENCE. AND SO BOTH IN OUR CONTRACTS AND
21 INTERNALLY, WE HAVE TO DO BETTER IN TERMS OF MAKING SURE THAT
22 SERVICE DEMANDS AND THE EXPECTATIONS OF OUR SHARED
23 CONSTITUENCY ARE BEING MET, WHETHER IT'S EXTERNAL CONTRACTORS
24 OR INTERNAL SERVICES. THE COST REIMBURSEMENT MODEL IS THE
25 DEVIL. HARD STOP. THERE IS NO FLEXIBILITY. IT'S OLD. IT'S



THE BOARD OF
SUPERVISORS

1 ANTIQUATED. AND BASED ON WHAT YOU SAID, MS. LEWIS, IT IS BASED
2 ON A CONCEPT OF LACK OF TRUST. IT IS GOVERNMENT SAYING, WELL,
3 THESE ARE PUBLIC DOLLARS, AND THE PUBLIC'S GONNA HOLD US
4 ACCOUNTABLE, SO YOU ALL HAVE TO PROVE 10 TIMES THAT YOU SPENT
5 THE MONEY THE WAY, WE'VE TOLD YOU TO SPEND IT. AND SO, YOU'RE
6 RIGHT. WHEN MEASURE H PASSED, YOU ALL STEPPED UP TO THE PLATE,
7 LIKE OTHERS HAVE DONE THROUGHOUT HISTORY, TO SAY I'M HERE TO
8 DO IT. BUT THE CORE ELEMENT OF HOW GOVERNMENT OPERATES DIDN'T
9 CHANGE. AND SO, THE COST REIMBURSEMENT MODEL IS A SYSTEM SET
10 UP FOR FAILURE. IT IS NOT KEPT PACE WITH TECHNOLOGY. IT IS
11 GROUNDED IN A CULTURE OF LACK OF TRUST. AND SO WE TRY TO FIX
12 IT PIECEMEAL. I CARRIED A MOTION IN APRIL, OUR EQUITY AND
13 CONTRACTING TO TRY TO HELP SMALL BUSINESSES CONTRACT WITH THE
14 COUNTY BECAUSE THE COUNTY PAYS YOU LATE. WE IN THAT MOTION
15 FRONT-LOADED LOANS. SO, WE ARE ADDRESSING THIS IN A PIECEMEAL
16 BASIS THE LETTER SUPERVISOR HAHN TALKED ABOUT. BUT HOW DO WE
17 HAVE THE TIME, THE EXPERTISE TO REALLY ADDRESS THE REAL DEVIL,
18 WHICH IS THE COST REIMBURSEMENT MODEL? THAT'S THE ISSUE. I
19 BELIEVE IT'S NOT JUST CASH FLOW, IT'S ALSO THE ADEQUACY OF THE
20 REIMBURSEMENT RATE. AND EVERY TIME WE DO EVERYTHING FROM VOTE
21 FOR A MANDATED MINIMUM WAGE INCREASE, PRESSURE ON YOU. THAT'S
22 WHY WE BASICALLY LOST OUR BOARD AND CARE INFRASTRUCTURE ACROSS
23 THE STATE, BECAUSE WE PASS KIND OF MOTIONS IN SILOS AND DON'T
24 STOP AND ACKNOWLEDGE THE CUMULATIVE IMPACT THAT'S GOING TO
25 HAVE ON THE PEOPLE WE ARE EXPECTING TO DO THE WORK EVERY DAY.



THE BOARD OF
SUPERVISORS

1 SO, THIS IS NOT NEW. I CAN GO BACK ON MY OWN, YOU KNOW,
2 RECOLLECTION TO WELFARE REFORM, PASSAGE OF MEASURE J, AND ANY
3 OTHERS. IT IS ANY NUMBER OF NONPROFIT SECTOR SERVICE
4 PROVIDERS, FAITH-BASED SERVICE PROVIDERS, WHO STEP UP TO THE
5 PLATE TO PARTNER WITH THE SAFETY NET LEVEL OF GOVERNMENT TO
6 PROVIDE CARE AND NURTURE TO OUR RESIDENTS. AND YOU TOO HAVE
7 BOARDS OF DIRECTORS WHO ARE LOOKING AT YOU LIKE, YOU WANT ME
8 TO PAY FOR WHAT? GO TELL THE BOARD OF SUPERVISORS, GO TELL THE
9 STATE LEGISLATURE. THE EXPECTATION THAT WE ALL PUT ON OUR
10 SERVICE PROVIDERS DOESN'T FEEL LIKE LOCKED ARMS WITH ME, TO
11 ME. I'M SURE IT DOESN'T FEEL LIKE THAT MOST DAYS TO YOU. SO,
12 THERE WILL BE A SHORT-TERM STRATEGY. I HOPE THAT LAHSA WILL
13 CONTINUE TO REQUEST MONTHLY ACCOUNTS PAYABLE AND RECEIVABLE BY
14 FUNDER REPORTS. SO, YOU CAN SEE WHERE THAT IS. AND I HOPE THAT
15 WE FIGURE OUT WAYS IN WHICH WE CAN BECOME FORTH WITH A MUCH
16 MORE SOPHISTICATED STRATEGY BEYOND A COST REIMBURSEMENT MODEL
17 TO ENGAGE WITH OUR PARTNERS. YES, IT'S GOING TO REQUIRE
18 FEDERAL AND STATE UNDERSTANDING, THAT WILL TAKE TIME. IF THERE
19 ARE EXAMPLES, IF THERE ARE SPECIFIC CONTRACTS WHERE A DRAWDOWN
20 SYSTEM HAS WORKED, IS WORKING, AND IF THERE ARE OPPORTUNITIES
21 WHERE IT'S A COUNTY MANDATED FUNCTION THAT WE CAN PIVOT THERE,
22 I THINK WITH THE BOARD HAVING HEARD ABOUT THAT MODEL AND HOW
23 WELL IT WORKS, WE WOULD BE WILLING TO DO THAT. I JUST DON'T
24 WANT IT TO BE LOST ON US THAT THE COST REIMBURSEMENT MODEL
25 ISN'T JUST IMPACTING THE HOMELESS INDUSTRY, THE SECTOR, IT IS



THE BOARD OF
SUPERVISORS

1 IMPACTING SOCIAL SERVICE DELIVERY ACROSS THE BOARD. AND THIS
2 IS THE GROUP THAT HAPPENS TO BE REPRESENTING FOR EVERYBODY
3 TODAY. AND I REALLY DON'T WANT THAT TO BE LOST. I WOULD ASK IF
4 THE SERVICE PROVIDERS ARE IN A POSITION TO GIVE US PROJECTIONS
5 THAT YOUR ORGANIZATIONS HAVE DONE TO UNDERSTAND THE FINANCIAL
6 AND ADMINISTRATIVE CAPACITY NEEDED TO KEEP UP WITH THIS
7 CURRENT PACE. WE HAVE ASKED A LOT OF YOU AND ARE GOING TO
8 CONTINUE TO BASED ON NEED. AND SO, I HOPE THAT YOU ALL HAVE
9 THE PROJECTIONS TO BE ABLE TO INFORM YOUR FUNDERS ABOUT WHAT
10 IT'S GOING TO TAKE AS OPPOSED TO TAKING WHAT YOU GET. THAT'S
11 WHAT YOU'VE HAD TO DO AND I GET IT. SO IF WE'RE GOING TO HAVE
12 A CULTURE SHIFT AND TRY TO BE BETTER BECAUSE WE NOW KNOW
13 BETTER, WE NEED TO HAVE THE DATA AND INFORMATION FROM YOU ALL
14 TO KNOW WHAT IT'S GOING TO TAKE FROM YOUR PERSPECTIVE. NOT
15 THAT I'M SAYING THAT WE CAN MEET IT, BUT WE AT LEAST NEED TO
16 HAVE THE INFORMATION AND KNOW THE DATA. SO, WE ARE MAKING
17 DECISIONS FROM AN INFORMED PLACE AS OPPOSED TO GOVERNMENT
18 ALWAYS SAYING, WORK FASTER, WORK HARDER. WE HAVE A FIRE TO PUT
19 OUT. WE'VE, YEAH, RIGHT. AND THEN WE SAY, OH, DIDN'T YOU KNOW
20 YOU'RE SUPPOSED TO HURRY UP AND WAIT? SO WE'RE CLEAR WE HAVE
21 TO DO MORE, BUT I'M HOPING THAT YOU ALL WILL BE ABLE TO
22 PROVIDE TO LAHSA, TO OUR HOMELESSNESS INITIATIVE, THAT KIND OF
23 DATA, SO WE UNDERSTAND THE ENTIRE UNIVERSE THAT WE HAVE TO
24 FIGURE OUT HOW TO FUND AS WE FIGURE OUT HOW TO CREATE THE
25 INFRASTRUCTURE WHERE YOU ARE PAID FOR IN A TIMELY MANNER. IT



THE BOARD OF
SUPERVISORS

1 IS OBSCENE TO THINK THAT GOVERNMENT IS GOING TO EXPECT
2 NONPROFIT ORGANIZATIONS TO CARRY US. I REMEMBER JUST THINKING
3 THAT THIS CAN'T BE THEIR EXPECTATION. AND I'M SURE YOU ALL
4 HAVE SAID, DO THEY KNOW? WHICH IS WHY YOU ALL ARE GLAD TO BE
5 HERE TO TELL US PUBLICLY. NOW WE ALL KNOW. IT IS OBSCENE. IT
6 IS NOT NEW, MADAM CHAIR. IT DOESN'T JUST IMPACT THIS SECTOR.
7 AND SO, WHATEVER WE CAN DO TO FIGURE OUT STRUCTURALLY HOW TO
8 ALTER THAT, I THINK WILL MAKE FOR A BETTER LA COUNTY FOR
9 EVERYONE. WE HAVE PHYSICALLY LOCKED ARMS WITH THE MAYOR AND WE
10 ARE LOCKING ARMS WITH YOU AND IN DOING THAT, THAT MEANS THAT
11 WE HAVE TO FIX THIS PIECE OF IT SO YOU AREN'T LEFT CARRYING
12 THE BAG OF THE DIFFERENTIAL. THANK YOU, MADAM CHAIR.

13
14 **SUP. LINDSEY HORVATH, CHAIR:** ABSOLUTELY. I SEE OUR AUDITOR
15 CONTROLLER IS HERE. IF HE COULD COME FORWARD TO SHARE WITH US
16 WHERE WE ARE IN THE TIMELINE OF THE AUDIT THAT THIS BOARD
17 REQUESTED AND WHAT YOU NEED FROM US IN ORDER TO KEEP IT MOVING
18 FORWARD. THANK YOU TO ALL OF OUR PRESENTERS. I ONLY HAVE ONE
19 QUESTION, SO WE DIDN'T HAVE TO TURN OVER ENTIRELY, BUT OKAY.
20 IT'S OKAY. GO AHEAD.

21
22 **OSCAR VALDEZ:** GOOD AFTERNOON, MADAM CHAIR, MEMBERS OF THE
23 BOARD, OSCAR VALDEZ. I HAVE ROBERT CAMPBELL WITH ME. HE'S ONE
24 OF MY ASSISTANT AUDITOR CONTROLLERS OVER THE ATTESTATION
25 SERVICES. FIRST OF ALL, THANK YOU FOR THE INVITATION TO



THE BOARD OF
SUPERVISORS

1 PROVIDE AN UPDATE, BUT ALSO THANK YOU FOR ENTRUSTING THE
2 AUDITOR CONTROLLER'S OFFICE AND CONDUCTING THIS, YOU KNOW,
3 URGENT AND NECESSARY AUDIT OF LAHSA. AGAIN, THE GOAL OF THE
4 AUDIT ITSELF IS REALLY NOT TO REALLY IDENTIFY OR PICK ON
5 LAHSA, BUT IT'S REALLY TO PROVIDE THEM WITH A WORKING TOOL FOR
6 THE NEW EXECUTIVE TEAM, NOT JUST THE CEO, BUT THE INCOMING CFO
7 WITH BEST PRACTICES AND OTHER OBSERVATIONS AND
8 RECOMMENDATIONS. SO, WHERE ARE WE TODAY? I THINK RIGHT NOW,
9 JUST WANTED TO UPDATE YOU THAT WE HAVE PRIORITIZED THIS AUDIT.
10 WE DID SUBMIT OUR REPORT BACK TO THE BOARD, I BELIEVE IT WAS
11 LAST MONTH, APRIL 23RD, WE IDENTIFIED OUR SPECIFIC AUDIT
12 SCOPE, THAT WAS VETTED THROUGH THE BOARD OFFICES, YOU KNOW,
13 OUR MAJOR STAKEHOLDERS, LAHSA, THE H.I. DEPARTMENT, SO WITH
14 THAT, YOU KNOW, WE HAVE ALREADY ENGAGED LOSS WITH THIS. WE
15 ISSUED OUR ENGAGEMENT LETTER LAST WEEK THAT INCLUDED A REQUEST
16 OF DOCUMENTATION IN ORDER TO START THE AUDIT. WE'RE SCHEDULED
17 TO BE WITH THEM TOMORROW MORNING FOR OUR FIRST ENTRANCE
18 CONFERENCE AND ALSO TO INTRODUCE THE TEAM THAT WILL BE
19 CONDUCTING THE AUDIT. SO, WE'RE COMMITTED TO BASICALLY
20 ENSURING THAT WE HAVE A HYBRID TYPE OF AUDIT. WE ARE GONNA BE
21 ON SITE AND ALSO DOING SOME, YOU KNOW, SOME OF THE AUDIT
22 VIRTUALLY, BUT FOR THE MOST PART, WE'RE GONNA TRY TO KEEP
23 SOMEONE ONSITE ROTATING TO MAKE SURE THAT SOMEONE'S CONSTANTLY
24 OUT THERE THROUGH THIS PROCESS. WE'RE ENVISIONING ROUGHLY 120
25 TO 150 DAYS TO COMPLETE THE AUDIT, BUT IT'S ALL GONNA BE



THE BOARD OF
SUPERVISORS

1 CONTINGENT ON WHETHER OR NOT LAHSA PROVIDES US WITH TIMELY
2 RESPONSES, NOT JUST TO OUR QUESTIONS, BUT DOCUMENTATION.
3 AGAIN, THIS IS GOING TO BE A PARTNERSHIP WITH LAHSA TO MAKE
4 SURE THAT WE WORK WITH THEM TOGETHER TO GET THAT INFORMATION.
5 YOU HAVE OUR COMMITMENT TO MAKE SURE THAT EVERYTHING THAT
6 WE'RE DOING IS GOING TO BE VERY OBJECTIVE. ALL OF OUR FINDINGS
7 AND RECOMMENDATIONS ARE GOING TO BE BASED ON EVIDENCE THAT WE
8 DOCUMENT AND WE KNOW WE'RE LOOKING FORWARD TO PROVIDE SOME
9 CLARITY TO THE OPERATIONS OF LAHSA.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** I WOULD ASK THE JPA FOR LAHSA
12 DOES PROVIDE THAT SOMEONE CAN BE EMBEDDED INTO LAHSA IN ORDER
13 TO REVIEW THE DOCUMENTS ON SITE. THE BOOKS AND RECORDS OF THE
14 AUTHORITY IN THE HANDS OF THE CHIEF FINANCIAL OFFICER SHALL BE
15 OPEN TO INSPECTION AT ALL REASONABLE TIMES BY REPRESENTATIVES
16 OF COUNTY AND CITY. SO, FOR THESE PURPOSES AND GIVEN THAT WE
17 KNOW THEY'RE HIRING FINANCE STAFF IT MIGHT JUST BE BEST FOR
18 YOU TO BE THERE SO YOU CAN DO THE WORK AND MAKE SURE THAT IT
19 KEEPS MOVING.

20

21 **OSCAR VALDEZ:** WILL DO.

22

23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SUPERVISOR MITCHELL.

24

25 **SUP. HOLLY J. MITCHELL:** WHAT'S THE EXPECTATION OF THE AUDIT?



THE BOARD OF
SUPERVISORS

1 WHAT ARE THE PARAMETERS OF THE AUDIT?

2

3 **OSCAR VALDEZ:** WELL, SCOPE OF THE AUDIT, WE'RE GONNA BE LOOKING
4 AT VARIOUS AREAS, WE'RE PRIORITIZING THE FISCAL AND THE
5 CONTRACTING ISSUES RIGHT AWAY, AND WE'RE ALSO LOOKING AT
6 POSSIBLY DOING SOME TYPE OF EITHER PRELIMINARY TYPE OF REPORT
7 BACKS, YOU KNOW, MAYBE BREAKING IT DOWN TO MULTIPLE REPORTS,
8 DEPENDING ON THE TYPES OF FINDINGS THAT WE HAVE. SO, WE'RE
9 GOING TO LOOK AT FISCAL, WE'RE GOING TO LOOK AT CONTRACTUAL,
10 WE'RE GOING TO LOOK AT RISK MANAGEMENT, WE'RE GOING TO LOOK AT
11 GRANT MANAGEMENT. BUT AGAIN, IT'S OVERALL OPERATIONS, PRETTY
12 MUCH, YOU KNOW, SOME OF THE DISCUSSIONS THAT WERE MADE HERE,
13 YOU KNOW, ONE OF THE THINGS THAT WE WILL BE LOOKING AT IS THE
14 AMENDMENTS. I THINK, YOU KNOW, WE WANT TO PROVIDE A LITTLE BIT
15 MORE CLARITY ON THOSE AMENDMENTS, YOU KNOW, SPECIFICALLY THOSE
16 THAT ARE BEING BROUGHT FORWARD TO THE COMMISSION FOR APPROVAL,
17 WHETHER THEY'RE IN ADVANCE, WHETHER THEY'RE RETRO, AND
18 PROVIDING SOME TYPE OF OBSERVATION AND RECOMMENDATION TO MOVE
19 FORWARD.

20

21 **SUP. HOLLY J. MITCHELL:** THAT'S HELPFUL. IF I COULD ASK, I
22 THINK REALLY OUR CEO, IN THE CONTEXT OF THE COUNTY AND REALLY
23 SEPARATE FROM THE AUDIT, YOU KNOW, WHAT ARE WE GOING TO DO
24 BASED ON THE PREVIOUS PANEL AND WHAT WE'VE HEARD? I KNOW WE
25 GOT THE LETTER FROM THE MAYOR. I KNOW THAT YOU, ONCE IT WAS



THE BOARD OF
SUPERVISORS

1 BROUGHT TO YOUR ATTENTION, EXPEDITED A PAYMENT. WHAT ARE WE
2 GOING TO DO ABSENT THESE 2 ACTIONS HAVE ALREADY BEEN TAKEN TO
3 FREE UP MONEY IMMEDIATELY? SO, MONTH AFTER MONTH, OVER MONTH,
4 OVER MONTH, THE PROVIDERS AREN'T IN THE SAME POSITION THEY'VE
5 BEEN IN.

6
7 **FESIA DAVENPORT:** THANK YOU, SUPERVISOR. SO, I THINK ONE OF IT
8 IS US TO CONTINUE DOING OUR BASICALLY DAILY CONVERSATIONS THAT
9 WE'RE HAVING WITH CEO ADAMS KELLUM TO SEE WHAT THE NEED IS.
10 SO, WE'VE HEARD TODAY THAT THERE ARE SOME ISSUES, YOU KNOW,
11 PROBABLY AS EARLY AS NEXT WEEK. WE ALSO HEARD OUR HI DIRECTORS
12 SAY THAT WE HAVE SOME INVOICES THAT WE'VE RECEIVED WITHIN THE
13 LAST 30 DAYS. SO, THE FIRST QUESTION IS, CAN WE EXPEDITE
14 PAYMENTS FOR THOSE? I THINK THE ANSWER IS YES. WE'VE DONE THAT
15 LAST WEEK OR WITHIN THE LAST 2 WEEKS, AND THAT WAS BASICALLY
16 WORKING WITH THE AUDITOR CONTROLLER. SO, I THINK PART OF THE
17 QUESTION IS, WHAT IS THE SIZE AND THE SCALE THAT'S ON THE
18 HORIZON FOR THE NEXT, LET'S SAY, 30, 60, 90 DAYS. ONCE WE KNOW
19 WHAT THAT AMOUNT IS, WE CAN LOOK AT, YOU KNOW, FUNDING THAT WE
20 HAVE IN THE HI BUDGET, POTENTIALLY, THAT IS NOT ALREADY
21 ALLOCATED, OUR YEAR-END SAVINGS, RIGHT? WE'RE ABOUT TO COME TO
22 THE END OF THE FISCAL YEAR. BUT THAT'S WHAT IT WOULD BE
23 SOMETHING LIKE THAT. THIS IS REALLY SORT OF LIKE AN AD HOC
24 REMEDY UNTIL WE KNOW THE EXTENT AND THE MAGNITUDE OF THE
25 STRUCTURAL PROBLEM. SO, FOR US, I THINK IT'S CONTINUAL



THE BOARD OF
SUPERVISORS

1 CONVERSATION, ASSESSMENT. WE KNOW WE HAVE SOMETHING ON DECK
2 FOR NEXT WEEK, BUT WHAT'S GOING TO HAPPEN 30, 60, 90 DAYS OUT?
3 WE'RE APPROACHING THE END OF OUR FISCAL YEAR. THERE'S PROBABLY
4 SOME YEAR-END SAVINGS TO SEE IF WE CAN REDEPLOY THOSE FUNDS
5 QUICKLY AND EXPEDITIOUSLY.

6
7 **SUP. HOLLY J. MITCHELL:** AND WILL LAHSA NEED ANYTHING FROM THE
8 PROVIDER COMMUNITY IN ORDER TO PROVIDE YOU WITH THAT DATA?
9 SINCE EVERYBODY'S HERE, I WANT EVERYBODY TO HEAR AT THE SAME
10 TIME.

11
12 **FESIA DAVENPORT:** I THINK SO. I THINK THAT THEY ARE SPEAKING
13 VERY INTENTIONALLY AND THERE'S BEEN INTENTIONAL CONVERSATION
14 ABOUT THIS IS WHAT IS HAPPENING NEXT WEEK. I CAN'T WAIT FOR MY
15 NORMAL MONTH-END INVOICE. I THINK DR. ADAMS KELLUM IS NOW
16 TURNING AROUND CALLING THE FUNDERS, INCLUDING BOTH THE COUNTY
17 AND THE CITY, AND SO WE WILL DO OUR PART TO FIGURE THINGS OUT
18 UNTIL WE GET TO A PROPOSAL AND A RECOMMENDATION FOR A MORE
19 SUSTAINABLE PROCESS AND THEN RECOMMENDATIONS, THE BOARD
20 ADOPTING RECOMMENDATIONS RELATED TO THOSE.

21
22 **SUP. HOLLY J. MITCHELL:** AND I WOULD JUST, I THINK, SAY TO MY
23 COLLEAGUES WHO SERVE DIRECTLY ON LAHSA, MAKING SURE THAT, AS I
24 TALKED ABOUT THAT ADMIN RATE, WHICH IS RIDICULOUSLY LOW,
25 MAKING SURE THAT LAHSA AND THE PROVIDERS HAVE THE PERSONNEL ON



THE BOARD OF
SUPERVISORS

1 HAND TO EVEN BE ABLE TO DO THAT PROCESSING FASTER AND
2 ACCURATELY. I KNOW THERE WAS ALWAYS AN ISSUE, I WILL
3 PERSONALIZE IT, I WON'T POINT TO ANY OF THE PROVIDERS. THERE
4 WAS ALWAYS AN ISSUE IN BILLING WITH A BACK AND FORTH ABOUT
5 ACCURACY OF BILLING. WELL, IF YOUR BILLING'S NOT CORRECT,
6 [INAUDIBLE]. AND THAT CAN BE PERSONNEL TOO. AND SO, MAKING
7 SURE THAT THERE ARE THE APPROPRIATE RESOURCES TO ALLOW THAT
8 BILLING TO HAPPEN ACCURATELY AND TIMELY IN ORDER TO GET PAID
9 ACCURATELY AND TIMELY.

10

11 **FESIA DAVENPORT:** AND IF I COULD JUST ADD ONE OTHER THING,
12 SUPERVISOR, AS WE EMBARK IN AN INTENTIONAL WAY ON THIS TOPIC
13 ABOUT RIGHT SIZING THE SYSTEM. THERE IS A FINITE AMOUNT OF
14 DOLLARS WITHIN THE MEASURE H BUDGET. THERE IS A FINITE AMOUNT
15 OF DOLLARS WITHIN THE COUNTY'S VERY LARGE BUDGET. AND SO, THIS
16 MAY REQUIRE US REPRIORITIZING THE PRIORITIES. WE KNOW THERE'S
17 A LOT OF OTHER DEMANDS ON COUNTY GENERAL FUND, BUT WHAT RIGHT
18 SIZING REALLY MEANS AND PAYING THE ELEVATING THE RATE THAT IT
19 COVERS COSTS AT SOME POINT WHAT WE'RE REALLY TALKING ABOUT IS
20 EITHER ADDING ADDITIONAL RESOURCES OR REALLOCATING RESOURCES
21 WITHIN PROGRAMS OR SOME OF THE THINGS THAT YOU HEARD EARLIER
22 TODAY LIKE THE PROVIDERS SAYING, NO, WE'RE NOT GONNA TAKE ON
23 THAT CONTRACT.

24

25 **SUP. LINDSEY HORVATH, CHAIR:** AND WE CONSTANTLY HAVE THAT



THE BOARD OF
SUPERVISORS

1 CONVERSATION ABOUT ADMIN RATES, WHAT PEOPLE ARE PAYING, THE
2 ABILITY THAT WE HAVE AS LHASA TO SUPPORT SOME OF OUR SERVICE
3 PROVIDERS IN STAFFING UP AND THE TECHNICAL ASSISTANCE THAT
4 THEY NEED. SO THAT'S A CONSTANT CONVERSATION. SOME OF IT IS
5 DRIVEN BY WHAT FUNDERS WILL PAY IN ORDER FOR LAHSA TO BE ABLE
6 TO PAY THAT. SO TO THAT END, SUPERVISOR BARGER AND I WANTED TO
7 END THIS CONVERSATION WITH A MOTION TO DIRECT THE CEO HOMELESS
8 INITIATIVE TO REPORT BACK TO THE BOARD IN WRITING IN 21 DAYS
9 WITH POTENTIAL ALTERNATIVE MODELS TO FUND THE HOMELESS SERVICE
10 PROVIDERS THAT WOULD REPLACE THE EXISTING REIMBURSEMENT MODEL
11 AND PREVENT DELAYS TO PROVIDERS FROM HAVING TO PERFORM
12 CONTRACTED SERVICES UNTIL THOSE SERVICES ARE FUNDED AND THEN
13 PROVIDE A VERBAL REPORT TO THE BOARD ON THE RECOMMENDATIONS AT
14 THE JUNE 18TH, 2024 POLICY PRESENTATIONS BOARD MEETING. GIVEN
15 THAT IT IS BUDGET SEASON, I THINK IT'S TIME FOR US TO HAVE
16 THAT CONVERSATION SO WE CAN MAKE SURE THAT WE ARE MAKING THE
17 MEANINGFUL CHANGE THAT WE NEED TO AND REALLY UNDERSTAND WE'VE
18 HEARD SOME GOOD OPTIONS HERE TODAY TO GET THAT CONVERSATION
19 GOING. AND I TOO WANT TO THANK EVERYONE WHO WAS HERE TODAY FOR
20 THE CONVERSATION REALLY APPRECIATE YOUR PARTICIPATION AND
21 PARTNERSHIP. SUPERVISOR SOLIS.

22
23 **SUP. HILDA SOLIS:** YOU KNOW I JUST WANTED TO ADD WHEN YOU DO
24 YOUR AUDIT HERE, CAN WE LOOK AT SOME OF THE STRUCTURAL THINGS?
25 I KNOW WE MAY NOT AS A COUNTY HAVE COMPLETE CONTROL OVER THE



THE BOARD OF
SUPERVISORS

1 AMENDMENTS THAT ARE MADE TO CONTRACTS, BUT WHAT CAN WE SAY
2 THAT'S CONSTRUCTIVE TO HELP THAT SO THAT IT IS PUBLIC AND
3 EVERYONE'S ON THE SAME PAGE ABOUT THAT. SO, WE'RE NOT DRAGGING
4 THIS OUT ANY FURTHER. I WOULD JUST ASK THAT

5

6 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR BARGER

7

8 **SUP. KATHRYN BARGER:** AND THEN FOLLOWING UP ON THAT. I KNOW
9 THAT WE TALKED ABOUT THE DECLARATION FOR THE EMERGENCY KNOWING
10 THAT THIS ALSO EXTENDS TO CONTRACTS THAT ARE NOT DIRECTLY TIED
11 TO HOMELESSNESS, CAN THAT EMERGENCY DECLARATION BE USED FOR
12 THOSE CONTRACTS OR DO WE HAVE TO DO SOMETHING ELSE IN ORDER TO
13 REEVALUATE HOW WE ARE REIMBURSING?

14

15 **FESIA DAVENPORT:** THANK YOU, SUPERVISOR. I THINK THIS IS A
16 SITUATION WHERE THE BOARD, WE FOUND A MORE EFFICIENT WAY TO DO
17 THINGS, AND I THINK THE QUESTION IS REALLY, WHY CAN'T THE
18 EXCEPTION BECOME THE RULE? AND I THINK WE'VE ALREADY STARTED
19 TALKING ABOUT THAT. WE CAN WE CAN CONTINUE TO TALK TO THE
20 DEPARTMENTS. I THINK THERE IS SOME ROOM WHERE WE CAN DO
21 EXPEDITED CONTRACTING AND THEN THERE ARE OTHER AREAS WHERE IT
22 WOULD THERE'S PROBABLY ANOTHER HURDLE OR BARRIER THAT MIGHT
23 PREVENT US FROM IMPLEMENTING THAT TO ALL THE CONTRACTS. BUT WE
24 CAN CERTAINLY, IN OUR SURVEY, WE CAN CERTAINLY TAKE A LOOK AT
25 THAT AND MAKE RECOMMENDATIONS TO THE BOARD THAT WE SHOULD



THE BOARD OF
SUPERVISORS

1 EXTEND THAT TO THESE OTHER AREAS.

2

3 **SUP. KATHRYN BARGER:** OKAY, AND I ALSO WANT TO THANK THE
4 AUDITOR CONTROLLER BECAUSE I KNOW THAT YOU ARE BEING ASKED TO
5 DO A LOT OF THINGS AND THIS KIND OF WAS PUSHED UP IN THE
6 QUEUE. SO, THANK YOU FOR RECOGNIZING THAT THIS IS IMPORTANT TO
7 THIS BOARD.

8

9 **OSCAR VALDEZ:** AND I THINK TO ADD TO THE, WE'VE ALREADY DONE
10 SOME SURVEYING ON THE INVOICES. ANYTHING GOING THROUGH THE
11 AUDITOR CONTROLLER OR SHARED SERVICES, WE'RE MAKING SURE THAT
12 THOSE THINGS ARE BEING EXPEDITED AND WE'RE AVERAGING ROUGHLY
13 24 BUSINESS DAYS ONCE THE INVOICE HITS THE COUNTY AND ONCE AC
14 ISSUES THAT PAYMENT AND IT'S THROUGH AN ACH AND NOT PAPER. BUT
15 WE CAN DEFINITELY WORK WITH THE OTHER DEPARTMENTS TO TRY TO
16 GET THE ENTIRE POOL.

17

18 **FESIA DAVENPORT:** BUT I THINK THE SUPERVISOR IS TALKING ABOUT
19 CAN WE MOVE AWAY FROM A PURELY COST REIMBURSEMENT MODEL AND
20 EXPEDITE OUR INVOICE PROCESSING IN GENERAL SO THAT ONCE WE DO
21 GET INVOICES, THAT'S NOT BASED ON A COST REIMBURSEMENT SCHEMA,
22 THEN WE CAN ALSO EXPEDITE THE PROCESSING OF THE INVOICE.

23

24 **SUP. KATHRYN BARGER:** AND THAT'S REALLY, I DON'T THINK ON YOU
25 PER SE, I THINK THAT'S A SYSTEMIC ISSUE THAT WE NEED TO DEAL



THE BOARD OF
SUPERVISORS

1 WITHIN THE COUNTY?

2

3 **OSCAR VALDEZ:** WE'LL DO.

4

5 **SUP. LINDSEY HORVATH, CHAIR:** YEAH. ALL RIGHT. WITH SUPERVISOR
6 MITCHELL, I WAS FEELING IT OVER THERE THAT YOU HAD SOMETHING
7 ELSE TO SAY.

8

9 **SUP. HOLLY J. MITCHELL:** I'M JUST LOOKING AT THE LANGUAGE WE
10 JUST RECEIVED WITH REGARD FROM YOU, MADAM CHAIR AND SUPERVISOR
11 BARGER. AND I HOPE FROM MY COMMENTS YOU UNDERSTAND THAT I AM
12 ALL ABOUT IT. I'M WITH YOU. MY QUESTION IS JUST LIKE WHO AND
13 HOW FAST. THAT'S WHY I ASKED THE LAST QUESTION OF MADAM CEO,
14 LIKE WHAT'S GONNA HAPPEN NEXT. SO, IF THIS MOTION THAT YOU
15 BROUGHT BEFORE US DIRECTS CEO HOMELESS INITIATIVES TO REPORT
16 BACK TO THE BOARD IN WRITING IN 21 DAYS WITH POTENTIAL
17 ALTERNATIVE MODELS TO FUND HOMELESS SERVICE PROVIDERS AND
18 PROVIDE A VERBAL REPORT TO THE BOARD ON RECOMMENDATIONS AT THE
19 JUNE 18TH MEETING. DOES THAT MEAN THAT ACTIONS CAN'T TAKE
20 PLACE FASTER? ARE YOU ASKING THAT THEY REPORT BACK TO US WHICH
21 MODEL AND THEN WE VOTE AND DECIDE ON THE MODEL OR CAN THEY BE
22 CHANGING PROCESS LIKE TODAY?

23

24 **SUP. LINDSEY HORVATH, CHAIR:** WELL, I THINK TO YOUR PREVIOUS
25 QUESTION THE URGENT PAYMENT IN THAT PERIOD OF TIME WILL BE



THE BOARD OF
SUPERVISORS

1 DEALT WITH AS IT'S BEEN DEALT WITH IN THE WEEKS PAST. THIS IS
2 STRUCTURAL CHANGE AND WE NEED RECOMMENDATIONS NOW AND THAT
3 NEEDS TO COME BACK TO THIS BOARD SO WE UNDERSTAND WHAT THE
4 CHANGE IS, HOW IT'S GOING TO WORK, WHAT WAS RECOMMENDED AND
5 HOW EVERYBODY'S GOING TO GET ON BOARD SO WE CAN ALL BE LOCKED
6 ARMS AS YOU DESCRIBED. SO, THIS IS THE INTERMEDIATE GOING
7 FORWARD. I WOULD JUST ASK MAYBE ONCE WE GET THIS, BECAUSE
8 AGAIN, I DON'T WANT TO LOSE SIGHT OF THIS IMPACTS SECTORS
9 BEYOND HOMELESSNESS INITIATIVE, CONTRACTS ACROSS THE COUNTY
10 LAND. AND SO PERHAPS AFTER THIS ONE, WE CAN BEGIN TO TALK
11 ABOUT AREAS IN WHICH WE CAN LOOK AT CHANGING OUR COST
12 REIMBURSEMENT MODEL FOR OTHERS AS WELL. AND I THINK IT ALWAYS
13 HAS BEEN THE EXPECTATION OF THE STATE OF EMERGENCY FOR US TO
14 BE MOVING FASTER ON THIS SO WE CAN LEARN FOR ALL OF THE
15 SECTORS, BUT SINCE WE ARE IN A STATE OF CRISIS ON THIS. WE
16 NEED TO MOVE FAST AND MAKING SURE THAT WE ARE FINALLY FIXING
17 THIS, AT LEAST AS THE COUNTY PARTNERS. WE HEARD WHAT OUR
18 PARTNERS WANT FROM THE COUNTY, AND SO WHAT CAN WE AS A COUNTY
19 DO TO MAKE THAT CHANGE? AND SHOULD THE FEDERAL AND OTHER
20 GOVERNMENTS WANT TO DO THAT TOO. IT SOUNDS LIKE THE FEDERAL
21 GOVERNMENT IS ON A DIFFERENT MODEL THAT MAYBE WORKS BETTER.
22 SO, YOU KNOW, I THINK WE HAVE TO DO OUR PART AND THAT'S REALLY
23 WHAT THIS MOTION IS ABOUT. WITH THAT, I WOULD LOVE TO TURN TO
24 OUR EXECUTIVE OFFICER TO CALL THE MEMBERS OF THE PUBLIC WHO
25 HAVE SIGNED UP TO SPEAK ON THIS ITEM.



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** WILL ALEX SANCHEZ, ALIYAH YOUSUFI, AUREA
3 ROCINTO, BYRON JOSE, DIAMOND CRUZ, LORETTA LORRAINE, LUNA DE
4 LA MORTE, OSCAR IRAHETA, RED CHIEF HUNT AND WILLIAM MELENDEZ,
5 PLEASE COME FORWARD AND STAFF WILL ASSIST YOU. AS A FINAL
6 REMINDER FOR PARTICIPANTS ON THE TELEPHONE, IF YOU WOULD LIKE
7 TO ADDRESS ITEM 27 AND IF YOU HAVE NOT ALREADY DONE SO, PLEASE
8 PRESS 1 THEN NOW TO BE PLACED IN THE SPEAKING QUEUE.

9 MODERATOR, MAY WE HAVE THE FIRST SPEAKER PLEASE?

10

11 **SUP. LINDSEY HORVATH, CHAIR:** MODERATOR, DO WE HAVE ANY
12 SPEAKERS IN THE QUEUE? MODERATOR, ARE YOU THERE?

13

14 **MODERATOR:** YES, OUR FIRST QUESTION IS FROM THE LINE OF
15 GENEVIEVE CLAVREUL. YOU MAY BEGIN.

16

17 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. GENEVIEVE, ARE YOU
18 THERE? GENEVIEVE? CAN WE MOVE ON TO OUR NEXT SPEAKER, PLEASE?

19

20 **MODERATOR:** OUR NEXT PARTICIPANT IS VICTOR RAMIREZ. YOU MAY
21 BEGIN.

22

23 **SUP. LINDSEY HORVATH, CHAIR:** VICTOR? YOU MAY BEGIN. VICTOR?
24 VICTOR, ARE YOU THERE? IS IT ON OUR SIDE? ARE WE ABLE TO HEAR
25 OUR CALLERS? WHILE WE'RE FIGURING THAT OUT, LET'S GO TO



THE BOARD OF
SUPERVISORS

1 SPEAKERS IN PERSON. MODERATOR, WE'RE GONNA HAVE STAFF WORK
2 WITH YOU TO FIGURE THAT OUT. WE'LL TAKE OUR FIRST SPEAKER IN
3 PERSON, GO RIGHT AHEAD.

4
5 **SPEAKER:** GOOD MORNING, MY NAME'S ALEX SANCHEZ. I'M THE
6 EXECUTIVE DIRECTOR OF HOMIES UNIDOS. WE HAVE A CONTRACT WITH
7 CITY 1 AND CITY 10 IN THE CITY TO WORK WITH HOMELESS
8 ENCAMPMENTS. AND ONE OF THE THINGS THAT WE FOUND OUT IS THAT
9 MANY OF OUR IMMIGRANTS ARE NOT BEING ARE NOT ABLE TO RECEIVE
10 MANY OF THE SUPPORTIVE SERVICES. SO, WE ENCOURAGE THE BOARD TO
11 ALSO LOOK FOR MEANS TO REDUCE HOMELESSNESS FOR THOSE THAT ARE
12 JUVENILES THAT ARE NEWLY ACCOMPANIED MINORS AS WELL AS ELDERLY
13 THAT ARE HOMELESS, THAT ARE IMMIGRANTS, AND THAT THEY DON'T
14 QUALIFY FOR THOSE EXTRA SERVICES LIKE PERMANENT HOUSING AND
15 WHATNOT, RIGHT? I'M ALSO PART OF ERLA. THE IMMIGRANTS ARE
16 L.A., SO WE'RE DEFINITELY PUSHING ON THE MOTION 11 AS WELL.
17 AND I WANT TO THANK YOU, HOLLY MITCHELL, FOR SUPPORTING OUR
18 CENTRAL AMERICAN YOUTH LEADERSHIP CONFERENCE THAT'S COMING UP
19 IN MAY 21ST, THAT'S SUPPORTING OUR IMMIGRANT YOUTH THAT ARE
20 NEWLY ARRIVING TO THE COUNTY. SO DEFINITELY THANK YOU FOR YOUR
21 SUPPORT AS WELL AS HILDA SOLIS.

22
23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

24
25 **SPEAKER:** I'M MS. LORETTA LORRAINE. I KNOW YOU ALREADY KNOW ME.



THE BOARD OF
SUPERVISORS

1 I'M A BIG SUPPORTER OF ALL OF Y'ALL, BUT ALSO LAHSA ALSO
2 HELPED ME TO GET IN THE PATH PROGRAM WITH TRANS LATINA. I HAVE
3 HAD A BEAUTIFUL EXPERIENCE AT THE PATH, AT THE LOADING PLACE
4 OVER THERE. I ALSO TALKED TO MS. MITCHELL. I'VE BEEN THERE A
5 YEAR AND GONE ALMOST A YEAR AND SOMETHING. I'M STILL WAITING
6 ON MY APARTMENT. I KNOW IT'S TOUGH NOWADAYS, BUT I ALSO BEEN
7 WAITING. I'M A BIG SUPPORTER. I'M SEEING FROM THE INSIDE. I'VE
8 ALWAYS SPOKE FROM THE OUTSIDE. I DIDN'T KNOW THAT HOMELESSNESS
9 WAS THAT DIFFICULTY. BUT NOW I'M SEEING IT FROM THE INSIDE. I
10 WILL ALWAYS FIGHT FOR THE RIGHT OF THE HOMELESS, EVEN WHEN I
11 LEAVE AND GET THE KEY OF MY PLACE. AND I HOPE I GET MY KEYS
12 SOON. MISS HUNT AND MISS SOLI OVER THERE, I NEED YOUR SUPPORT,
13 GIRLS. BUT ANYWAY, YOU KNOW I'M AN OG. I KEEP IT REAL. AND GOD
14 BLESS YOU. AND I HOPE THAT YOU CAN HELP THE TRANSGENDER
15 COMMUNITY BECAUSE THEY HAVE HELPED TO HELP YOU JUDGE IT.

16
17 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. ABSOLUTELY.

18
19 **SPEAKER:** NEXT SPEAKER. HELLO. MY NAME IS WILLIAM MELENDEZ. I'M
20 A PEACE AMBASSADOR AT HOMIES UNIDOS AND I DO PERSONAL OUTREACH
21 WITH HOMELESSNESS AND IMMIGRANTS. AND I PERSONALLY DEAL WITH
22 THOSE CASES AND SOMETIMES THEY CAN'T GET PERMANENT HOUSING
23 BECAUSE THEY DON'T HAVE THE RIGHT RESOURCES FROM LAHSA TO GIVE
24 THEM BECAUSE THEY'RE IMMIGRANTS. THEY GET 6 TO 9 MONTHS OF
25 JUST HOUSING IN WHAT THEY CALL A TEN-MINUTE. I THINK IT'S JUST



THE BOARD OF
SUPERVISORS

1 NOT PERMANENT. SO, I'M HERE IN SUPPORT OF THEM ALSO PART OF
2 THE ERLA PROGRAM AND THANK YOU FOR YOUR TIME.

3
4 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU FOR BEING HERE. NEXT
5 SPEAKER, PLEASE.

6
7 **SPEAKER:** GOOD MORNING, BOARD OF SUPERVISORS. MY NAME IS BYRON
8 JOSE WITH THE TRANS-LATINO COALITION AND IMMIGRANTS RLA.
9 BEYOND THE BUREAUCRACY, AND YES, WE NEED TO TALK ABOUT THE
10 STAFF, THE PERSONNEL THAT IT'S GOING TO TAKE TO EXECUTE THESE
11 SERVICES. I MEAN, THE CEO STEPPED OUT, SO THAT'S UNFORTUNATE.
12 BUT WE WANT TO MAKE SURE THAT HER OFFICE IS WORKING WITH
13 IMMIGRANT POPULATIONS AS WELL AS TRANSGENDER, EXPANSIVE, AND
14 INTERSEX COMMUNITIES WHO CONTINUE TO BE IDENTIFIED IN THE
15 REPORTS, IN THE MOTION DIRECTORS, HIGHLIGHTING, PRIORITIZING
16 THE NEEDS OF IMMIGRANTS AND ALSO TRANSGENDER, TRANS-GENDER AND
17 INTERSEX COMMUNITIES. SO HOW DO WE MAKE SURE THAT AS WE ARE
18 DESIGNING, DEVELOPING AND SPENDING ALL THIS MONEY AND ALL
19 THESE RESOURCES, RIGHT, IS BEING CHanneled AND IS BEING SET
20 FORTH FOR CARE AND SERVICES THAT ARE INFORMED AND CULTURALLY
21 COMPETENT. THANK YOU TO THE BOARD FOR YOUR LEADERSHIP AND FOR
22 YOUR SUPPORT, AND THANK YOU FOR HAVING OUR PUBLIC AND
23 COMMUNITY MEMBERS HERE TODAY.

24
25 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. IF WE COULD HOLD



THE BOARD OF
SUPERVISORS

1 APPLAUSE, IF YOU SUPPORT, DO THIS. IF YOU ARE OPPOSED, THUMBS
2 DOWN, JUST SO WE CAN KEEP IT MOVING. GO RIGHT AHEAD.

3
4 **SPEAKER:** HI, MY NAME IS DIAMOND ISABEL CRUZ AND I AM HERE ON
5 THE BEHALF OF THE TRANSGENDER COALITION, THE TRANS LATINA
6 COALITION. I STAND HERE BEFORE YOU TODAY TO ADVOCATE FOR AN
7 URGENT AND CRITICAL ISSUE THAT AFFECTS MARGINALIZED
8 COMMUNITIES WITHIN OUR SOCIETY. WE MUST ADDRESS THE LACK OF
9 SAFE AND AFFORDABLE HOUSING FOR THE TRANS LATINA AND IMMIGRANT
10 INDIVIDUALS AS WELL AS TRANS PEOPLE UPON RELEASE FROM PRISON.
11 THE INDIVIDUALS FACE UNIQUE CHALLENGES AND VULNERABILITIES DUE
12 TO INTERSECTING FORMS OF DISCRIMINATION. MANY TRANS LATIN AND
13 IMMIGRANTS INDIVIDUALS ALREADY MIGRATE MARGINALIZED BY
14 SYSTEMATIC INEQUALITIES, FIND THEMSELVES WITHOUT A STABLE HOME
15 UPON RELEASE FROM PRISON. THE LACK OF HOUSING INCREASES THE
16 RISK OF HOMELESSNESS UPON UNEMPLOYMENT AND ENGAGEMENT IN
17 SURVIVAL, AND ENGAGEMENT IN SURVIVAL ACTIVITIES THAT
18 PERPETRATE CYCLES OF HARM. IT IS OUR RESPONSIBILITY AS A
19 COMPASSIONATE AND INCLUSIVE SOCIETY TO ENSURE THAT EVERYONE
20 HAS ACCESS TO SAFE AND STABLE HOUSING BY PROVIDING TARGETED
21 RESOURCES SUPPORTED SUPPORT AND AFFORDABLE HOUSING OPTIONS.

22
23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. NEXT
24 SPEAKER, PLEASE.



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** HELLO. MY NAME IS ALIYAH YOUSAFI. I'M THE SENIOR
2 POLICY COORDINATOR FOR THE COUNCIL ON AMERICAN ISLAMIC
3 RELATIONS. KARA IS ALSO A CO-CHAIR FOR THE IMMIGRANTS RLA
4 CAMPAIGN. I WANTED TO THANK THE SUPERVISORS FOR PROVIDING THIS
5 ELABORATE DISCUSSION ABOUT LAHSA AND SOME OF THE DIFFICULTIES
6 THAT IT'S FACING, BUT I ALSO WANT TO BRING UP THE ISSUE THAT
7 IN ADDITION TO BEING A PASS-THROUGH FUNDING AGENCY, IT ALSO
8 NEEDS TO PROVIDE BETTER OVERSIGHT OF THE SERVICE PROVIDERS,
9 AND THAT INCLUDES MAKING SURE THAT ALL THE PROGRAMS THAT IT
10 OVERSEES ARE ADEQUATELY ACCESSIBLE TO THE IMMIGRANT
11 COMMUNITIES WITHIN L.A. COUNTY. AND I KNOW THAT ERLA AND LAHSA
12 STAFF HAVE BEEN IN CONVERSATION ABOUT HOW WE CAN BETTER THE
13 WAY THAT THESE PROGRAMS ARE IMPLEMENTED SO THAT NO ONE IS LEFT
14 OUT, BUT IT'S STILL A WORK IN PROGRESS. AND SO WE ARE URGING
15 YOU TO KEEP UP THE PRESSURE TO MAKE SURE THAT NO ONE IS
16 EXCLUDED AS WE CONTINUE TO IMPROVE OUR SYSTEMS. THANK YOU.

17
18 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

19
20 **SPEAKER:** GOOD AFTERNOON, MY NAME IS LUNA DELAMORTE, HERE
21 SPEAKING IN SUPPORT OF TRANS-LATINA COALITION. I'M CURRENTLY
22 HOUSED AT TRANS-LATINA COALITION, THEIR HELP HOUSE. SO, I JUST
23 WANT TO THANK YOU ALL FOR SPEAKING IN SUPPORT OF THE SYSTEMS
24 AND THE PROGRAMS THAT ARE KEEPING ME ALIVE RIGHT NOW. SO, IT'S
25 JUST BEEN A MASSIVE HELP SINCE I'VE STARTED THERE. I'VE BEEN



THE BOARD OF
SUPERVISORS

1 IN LA FOR A WEEK. I LEFT AN ABUSIVE RELATIONSHIP THAT I NEEDED
2 TO GET OUT OF TO BE SAFE AND THEY'RE HELPING ME GET WORK.
3 THEY'RE HELPING ME BUILD MY RESUME. THEY GOT ME CLOTHES. THEY
4 GOT ME A SAFE PLACE TO LIVE. AND WITHOUT THEIR HELP, I
5 PROBABLY WOULDN'T BE HERE. I'D BE IN A HOSPITAL CRYING
6 SOMEWHERE. SO, WITHOUT THEIR HELP MY LIFE WOULD JUST BE VERY,
7 VERY HORRIBLE RIGHT NOW. SO, I CAN'T THANK THEM ENOUGH FOR THE
8 HELP THAT THEY'VE GIVEN ME AND I THANK YOU AS WELL FOR
9 SUPPORTING THAT AND SUPPORTING PEOPLE LIKE ME WHO REALLY NEED
10 THIS HELP. ALSO, I'M GETTING SERVICES WITH LAHSA SO GREAT
11 SERVICES THAT ARE SAVING MY LIFE RIGHT NOW SO PLEASE, PLEASE
12 KEEP THESE. THANK YOU. THANK YOU AGAIN FOR YOUR SUPPORT.

13
14 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. NEXT SPEAKER
15 PLEASE.

16
17 **SPEAKER:** HELLO GOOD MORNING OUR BELOVED BOARD OF SUPERVISORS.
18 MY NAME IS AUREA RECINTO, AND I AM CALLING IN SUPPORT OF THE
19 IMMIGRANTS, OUR LOS ANGELES COALITION, AND ITEM 27, THE MOTION
20 SUPPORTING THE HOUSING FOR IMMIGRANTS OF LOS ANGELES COUNTY. I
21 REPRESENT PHILIPPINE WORKERS CENTER UNDER DOMESTIC WORKERS,
22 AND I WORK IN DISTRICT 26. I'M CALLING YOUR SUPPORT IN HOUSING
23 UPON THE REDUCTION OF RENT MOBILIZATION CAP FROM 5 TO 3
24 PERCENT. WE WILL CONTINUE TO AMPLIFY THE NEED TO REDUCE THE
25 CAP AS A POLICY REQUEST, AMPLIFYING STORIES OF PEOPLE WHO HAVE



THE BOARD OF
SUPERVISORS

1 RECEIVED INCREASES ABOVE 5% BECAUSE OF LOOPHOLES. EVERYONE
2 NEEDS HOUSING. IMMIGRANTS CANNOT BE EXCLUDED FROM LA COUNTY
3 HOUSING PROGRAM BECAUSE OF THEIR STATUS. THANK YOU.

4
5 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

6
7 **SPEAKER:** GOOD AFTERNOON BOARD OF SUPERVISORS. MY NAME IS
8 MELISSA ZEPEDA AND I AM HERE TODAY ON BEHALF OF COFEM, THE
9 COUNCIL OF MEXICAN FEDERATIONS AND THE IDLA COALITION. AS A
10 RESIDENT AND WORKER OF DISTRICT 4, I ASKED THE BOARD OF
11 SUPERVISORS TO ENSURE A REDUCTION OF RENT STABILIZATION CAP
12 FROM 5 TO 3%. WE'LL CONTINUE TO AMPLIFY THE NEED TO REDUCE THE
13 CAP AS A POLICY REQUEST, AMPLIFYING STORIES OF PEOPLE WHO HAVE
14 RECEIVED INCREASES ABOVE 5% BECAUSE OF THESE LOOPHOLES. AS ARP
15 FUNDING COMES TO AN END, RENTERS THROUGHOUT THIS REGION FACE
16 THE END OF RENT PROTECTIONS. WE'LL CONTINUE TO LIFT THE NEED
17 TO INCLUDE EVERYONE IN EXTENDING THESE SUBSIDY PROGRAMS.
18 HOUSING IS A NECESSITY. EVERYONE NEEDS HOUSING. IMMIGRANTS
19 CANNOT BE EXCLUDED FROM LA COUNTY HOUSING PROGRAMS BECAUSE OF
20 THEIR LEGAL STATUS. AS CONSTITUENTS, THEY DESERVE THIS
21 INCLUSION. THANK YOU FOR YOUR TIME.

22
23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

24
25 **SPEAKER:** THE RED CHIEF HUNT. FIRST OF ALL, I LIKE TO SAY IF IT



THE BOARD OF
SUPERVISORS

1 WAS EASY, EVERYBODY WOULD BE DOING IT. NUMBER 2 IS WE KNOW THE
2 STATISTICS, BUT WE DON'T KNOW THE LOGISTICS. THIS IS OUR
3 STUMBLING POINT. NUMBER 3, IF WE CAN MOVE 100,000 TROOPS
4 OVERSEAS IN 3 WEEKS READY FOR WAR, AND WE CAN'T MOVE 120,000
5 PEOPLE INTO HOUSING IN THE CITY AND THE COUNTY OF LOS ANGELES,
6 THAT'S A BIG PROBLEM. HERE'S WHAT THE WHOLE BIG DEAL IS, AND
7 I'VE BEEN THROUGH 3, 4 PROGRAMS, IS THAT WE HAVE TO CLAIM
8 EMINENT DOMAIN ON 1/3 OF ALL PROPERTIES NOW, AND WE HAVE TO
9 HAVE THE PRESIDENT DO THAT FOR FAIR MARKET RATINGS SO WE CAN
10 GET THESE PEOPLE INTO HOUSING AND THINGS LIKE THAT. AND THEN
11 WE HAVE TO PUT A DYING TAX ON ALL CIGARETTE AND ALCOHOL
12 BEVERAGES SO THAT THE CITY AND THE COUNTY CAN SPLIT THE \$4.2
13 BILLION EVERY YEAR SO WE CAN GET THE JOB DONE. IT DOESN'T TAKE
14 A ROCKET SCIENTIST, BUT IF WE DON'T HEAD IN THAT DIRECTION,
15 THEN WE'RE GOING TO BE LOST WITHOUT RED.

16
17 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

18
19 **SPEAKER:** [SPEAKING IN SPANISH]
20

21 **INTERPRETER:** GOOD MORNING. MY NAME IS OSCAR IRAETA AND I AM A
22 MEMBER AND LEADER OF THE ORGANIZATION SALVA AND ALSO A MEMBER
23 OF THE ORGANIZATION IRLA. I LIVE AND WORK IN DISTRICT 5,
24 SUPERVISOR KATHRYN BARGER. AND I'M HERE TO ASK THAT IN THE
25 BUDGET WE WOULD ALWAYS HAVE INCLUDED HOUSING AND ALSO LANGUAGE



THE BOARD OF
SUPERVISORS

1 ACCESS. WE RECEIVED A CASE IN OUR ORGANIZATION YESTERDAY IN
2 WHICH THERE WAS A FEMALE STUDENT AND SHE'S SUFFERING FROM
3 DOMESTIC VIOLENCE. WE DON'T HAVE THE CAPACITY TO HAVE
4 TRANSITIONAL HOUSING TO BE ABLE TO HELP LATINA WOMEN. AND
5 THERE WAS ANOTHER CASE OF ONE OF OUR MEMBERS FROM OUR
6 ORGANIZATION, IN WHICH THAT PERSON WAS NOT PROVIDED WITH
7 MENTAL HEALTH SERVICES BECAUSE OF NOT HAVING PAPERS IN THIS
8 COUNTRY. AND THIS IS JUST BECAUSE WE LIVE IN A PLACE WHERE WE
9 PAY TAXES AND HUMANITY NEEDS TO COME FIRST. THESE ARE THE
10 PETITIONS AND PRIORITIES THAT WE, AS IRLA AND SALVA, ARE
11 ASKING YOU AS SUPERVISORS TO HAVE YOUR VOTE.

12
13 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. THANK YOU. NEXT
14 SPEAKER. NEXT SPEAKER, PLEASE.

15
16 **SPEAKER:** GOOD AFTERNOON. GOOD MORNING. WELL, GOOD AFTERNOON.
17 MY NAME IS MARIELENA MERAZ. I'M PARENT ENGAGEMENT ACADEMY CEO.
18 I'VE BEEN WORKING WITH PARENTS AND FAMILY FOR THE LAST 29
19 YEARS OF MY LIFE. AND I'M HERE TO ASK THE BOARD SUPERVISOR TO
20 CONSIDER TO PASS THE RESOLUTION FOR HOUSING AND ACCESS FOR
21 HOUSING FOR IMMIGRANTS. WORKING WITH PARENTS AND FAMILIES, NOT
22 HAVING A HOUSE CREATE A LOT OF STRESS IN THE FAMILY AND WE
23 NEED OUR STUDENTS TO BE AT EASE TO CONTINUE OUR EDUCATION AND
24 WORK IN THE WORK IN THE LABOR FORCE IN THE FUTURE. THANK YOU
25 SO MUCH FOR YOUR TIME.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. WE'LL NOW GO BACK TO
3 SPEAKERS ON THE PHONE. MODERATOR.

4

5 **MODERATOR:** OUR NEXT PARTICIPANT IS VICTOR RAMIREZ. YOU MAY
6 BEGIN. VICTOR STEPPED AWAY. WE'LL GO TO THE LINE OF ROY
7 HUMPHRIES. YOU MAY BEGIN.

8

9 **SPEAKER:** OKAY, SUPERVISOR BARGER SAID IT'S NOT ABOUT THE
10 MONEY. THEN SHE STARTS TALKING ABOUT THE MONEY. IT IS THE
11 EFFECTIVE USE OF MONEY. BILLIONS OF DOLLARS ARE THE NEW
12 VERNACULAR, NOT THE MILLIONS. GO TO THE PEOPLE FOR THE MONEY
13 IMMEDIATELY. ALL HOMELESS ARE NOT THE SAME AND CUT FROM THE
14 SAME CLOTH AS RACC. IT'S AT RYAN SERRANO TO GIVE A DESIGNATED
15 LIST OF THOSE TRANSIENT CAMPSITES ARE ESSENTIAL TO THE
16 SOLUTION. MAN IS A PLEASURE PAIN ANIMAL. ARREST AND CONFINEMENT
17 FOR NOT FOR DEDICATING ON OUR SIDEWALKS IS ESSENTIAL AND
18 SHERIFF OUR PIO TYPE CONFINEMENT. ROLAND HEIGHTS HAS BEEN
19 ABUSED BY THE COUNTY'S NEGLIGENCE, I.E. STATER BROTHERS, JACK
20 IN THE BOX, AND THE TUNNEL DWELLERS. YOU CAN SEE IT ALL ON MY
21 YOUTUBE CHANNEL. TIME OUT.

22

23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER PLEASE.

24

25 **MODERATOR:** OUR NEXT PARTICIPANT IS ERIC PREVIN. YOU MAY BEGIN.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** THANK YOU. MY HEART GOES OUT TO THE COUNTY AND THE
3 SUPERVISORS IN LHASA. THIS IS NOT GOING TO BE POPULAR, BUT I
4 THINK IT'S PROBABLY TIME TO DISBAND IT. IT'S NOT WORKING VERY
5 WELL. AND I THINK TOO MANY GOOD PEOPLE ARE BEING CHEWED UP BY
6 IT AND WILL BE CHEWED UP BY IT. SO, I'M WONDERING IF WE CAN
7 FIND A WAY, I KNOW LIKE SOME OF THE PEOPLE WHO ARE MORE FINGER
8 POINTING ORIENTED AT THE CITY HAVE BEEN SAYING THIS, BUT I
9 THINK WE CAN LOCK ARMS AND DISBAND IT. IT'S TOO BIG AND
10 CUMBERSOME. IT WAS AN INTERESTING IDEA. IT DOESN'T WORK. IT'S
11 LIKE CES. HOW MUCH MONEY AND ENERGY AND MONEY, AND THEN IT
12 BECOMES A QUESTION OF, WAIT, IS IT INCOMPETENCE? COULD IT
13 POSSIBLY? I KNOW SUPERVISOR MITCHELL SAID OBVIOUSLY IT'S NOT
14 MISAPPROPRIATION. BUT MISAPPLICATION OF FUNDS AND FAILURE TO
15 GET IT OUT THE DOOR AND ALL THIS OVER AND OVER AGAIN STARTS TO
16 BECOME REALLY A QUESTION OF ACCOUNTABILITY FOR THE TAXPAYERS.
17 WE ARE NOT AT ALL HAPPY. I MEAN, YOU KNOW, NICE JOB SCHEDULING
18 A FOUR-HOUR MEETING BEFORE PUBLIC COMMENT. YOU KNOW HOW HARD
19 IT WAS TO STAY IN THE MEETING AFTER BEING DROPPED.

20

21 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. MAY WE
22 HAVE THE NEXT SPEAKER, PLEASE?

23

24 **MODERATOR:** OUR NEXT PARTICIPANT IS GENEVIEVE CLAVREUL. YOU MAY
25 BEGIN.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** YES, GOOD AFTERNOON. I AM GLAD TO SEE THE BOARD OF
3 SUPERVISORS TAKING VERY SERIOUSLY WHAT IS GOING ON. I DON'T
4 THINK IT IS SERIOUSLY WHAT'S GOING ON. I DON'T THINK IT'S
5 MISAPPROPRIATED YOUR PHONE, BUT I THINK IT'S POOR MANAGEMENT.
6 AND I REALLY WANT TO HAVE THEM TO LOOK AT THAT IN DETAIL. AND
7 MAYBE THEY NEED SOME SUPPORT, SOME CONSULTING, BUT SINCE I'M
8 NOT MOVING IN A RIGHT DIRECTION. SO, THANK YOU FOR LOOKING AT
9 IT. THANK YOU. HAVE A GOOD DAY.

10

11 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

12

13 **MODERATOR:** OUR NEXT PARTICIPANT IS VICTOR RAMIREZ. YOU MAY
14 BEGIN.

15

16 **SPEAKER:** YES, CAN YOU HEAR ME?

17

18 **SUP. LINDSEY HORVATH, CHAIR:** YES, WE CAN HEAR YOU. GO AHEAD.

19

20 **SPEAKER:** GOOD AFTERNOON. MY NAME IS VICTOR RAMIREZ. I'M A
21 PERSON WITH A DISABILITY IN CHATSWORTH. I REALLY WANT TO THANK
22 THE BOARD OF SUPERVISORS FOR THIS PARTICULAR PRESENTATION. AND
23 AS A PREVIOUS SPEAKER, I DEFINITELY THINK IT'S A REALLY GOOD
24 INITIAL STEP. AS A PERSON WITH A DISABILITY, I'M REALLY
25 INTERESTED TO SEE HOW PEOPLE WITH DISABILITIES ARE GETTING



THE BOARD OF
SUPERVISORS

1 ACCESS TO THE SERVICES. AS FAR AS OUR AGING ADULTS, THE
2 MAJORITY OF MY PEERS WHO ARE ON THE STREETS ARE PEOPLE WITH
3 DISABILITIES AND OLDER INDIVIDUALS. AND DEFINITELY LOOKING TO
4 SEE HOW THESE STRATEGIES CAN BETTER ENHANCE BOTH THE
5 TRANSPARENCY AND THE PROCESSES THAT ARE UTILIZED BY LAHSA TO
6 SERVE OUR MOST VULNERABLE RESIDENTS BECAUSE THE RENT IS TOO
7 HIGH AND YOU'RE BASICALLY JUST PUTTING OUT A HOUSE PARTY WITH
8 A HOST. AND THIS IS DEFINITELY SOMETHING THAT WE DEFINITELY
9 HAVE BEEN ASKING FOR MANY YEARS. THANK YOU.

10

11 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

12

13 **MODERATOR:** OUR NEXT PARTICIPANT IS GENEVIEVE CLAVREUL. YOU MAY
14 BEGIN.

15 **SUP. LINDSEY HORVATH, CHAIR:** SHE'S ALREADY SPOKEN. SO, ARE
16 THERE ANY OTHER SPEAKERS IN THE QUEUE?

17

18 **EXECUTIVE OFFICER:** NO OTHER SPEAKERS, MADAM CHAIR.

19

20 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS TO
21 ADDRESS THE BOARD.

22

23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. THE REPORT FROM ITEM
24 27 IS RECEIVED AND FILED. HEARING NO OBJECTIONS, THAT WILL BE
25 THE ORDER. THE INTRODUCED MOTION IS BEFORE US, WHICH I WILL



THE BOARD OF
SUPERVISORS

1 MOVE, SECONDED BY SUPERVISOR BARGER TO APPROVE THE ITEM.

2 EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

3

4 **EXECUTIVE OFFICER:** YOUR MOTION IS BEFORE YOU. SUPERVISOR

5 SOLIS. SUPERVISOR SOLIS WILL PASS, WILL GO BACK TO HER.

6 SUPERVISOR MITCHELL.

7

8 **SUP. HOLLY J. MITCHELL:** AYE

9

10 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR HAHN.

11

12 **SUP. JANICE HAHN:** AYE.

13

14 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER.

15 WE'LL RETURN TO SUPERVISOR BARGER. SUPERVISOR HORVATH

16

17 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

18

19 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH AYE. SUPERVISOR SOLIS.

20 PASS. WE'LL GET WE'LL RETURN TO HER VOTE AND SUPERVISOR BARGER

21 WILL RECORD AS A PASS. WE'LL RETURN TO THE VOTE. MOTION DOES

22 CARRY 3 TO 0 WITH 2 PASSING. WE'LL RETURN TO THE VOTE LATER

23 FOR THOSE 2.

24

25 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, ITEM 70 IS OUR NEXT REPORT.



THE BOARD OF
SUPERVISORS

1 IT IS A REPORT ON A PROPOSED BUSINESS PLAN FOR PARKING
2 ENFORCEMENT SERVICES WHICH WAS HELD BY SUPERVISOR HAN. FOR
3 MEMBERS OF THE PUBLIC ON THE TELEPHONE PLEASE PRESS 1 THEN 0
4 NOW TO COMMENT ON THESE ITEMS. SHERIFF LUNA IS JOINING US.
5 WELCOME SHERIFF AND HE WILL MAKE A PRESENTATION ALONG WITH
6 JILL TORRES, ASSISTANT SHERIFF AND HOLLY FRANCISCO, ASSISTANT
7 SHERIFF, SHERIFF'S DEPARTMENT, ALL AVAILABLE FOR QUESTIONS.
8 SUPERVISOR HAHN, WOULD YOU LIKE ME TO TURN IT TO THE SHERIFF
9 FIRST, OR DO YOU HAVE ANYTHING YOU'D LIKE TO SAY BEFORE WE
10 HAVE THE CONVERSATION? OKAY, SHERIFF, I'LL TURN IT TO YOU.

11
12 **ROBERT LUNA:** WELL GOOD AFTERNOON, MADAM CHAIR AND FELLOW
13 SUPERVISORS. THANK YOU FOR ALLOWING ME TO SPEAK ON THIS VERY
14 IMPORTANT MATTER OF PARKING ENFORCEMENT. I'M GOING TO TALK
15 ABOUT WHERE OUR PARKING ENFORCEMENT DETAIL WAS PRIOR TO THE
16 BOARD MOTION, WHERE WE ARE TODAY, AND WHERE WE BELIEVE WE NEED
17 TO EXPAND THE PROGRAM. WHEN I TALK ABOUT EXPANDING THE
18 PROGRAM, I WANT TO FOCUS ON THE SERVICE AREAS NEEDS THAT HAVE
19 CHANGED AND OR GROWN. YET THE PARKING ENFORCEMENT DETAILS
20 BUSINESS MODEL HAS EVOLVED TO MATCH THOSE NEEDS. IN OCTOBER OF
21 2023 YOU POINTED OUT OUR SHORTCOMINGS AND FAILURES, AND WE
22 HUMBL Y AGREE WITH MANY OF YOUR ASSESSMENTS. SINCE THE OCTOBER
23 BOARD MOTION, WE HAVE TAKEN A PROACTIVE APPROACH TO MEETING
24 THE BOARD OF SUPERVISORS AND COMMUNITY EXPECTATIONS. I ALSO
25 HAD MY EXECUTIVE TEAM EXAMINE THE ENTIRE OPERATION AND I ADMIT



THE BOARD OF
SUPERVISORS

1 THERE WERE AREAS THAT WE COULD HAVE DONE BETTER AND WE HAVE
2 NOW MADE THIS A PRIORITY FOR US. PARKING IS A COMPLEX ISSUE
3 WITH MANY CONTRIBUTING FACTORS INCLUDING DENSITY AND
4 AVAILABILITY OF PARKING. AS I STATED BEFORE, I BELIEVE THE
5 SHERIFF'S DEPARTMENT IS THE BEST PLACE FOR PARKING
6 ENFORCEMENT, FOR THE SAFETY AND SECURITY OF OUR PERSONNEL, FOR
7 TRAINING OF OUR PERSONNEL, FOR PROVIDING ACCESS TO SPECIFIC
8 SYSTEMS NEEDED FOR ENFORCEMENT AND FOR ADMINISTRATIVE
9 FUNCTIONS. IN OCTOBER, OUR PARKING ENFORCEMENT DETAIL HAD 22
10 VACANCIES. SINCE THEN, WE HAVE HIRED 11 ADDITIONAL PARKING
11 ENFORCEMENT OFFICERS AND HAVE ANOTHER 10 PEOPLE IN THE
12 BACKGROUND PROCESS. THIS WILL GIVE OUR PARKING ENFORCEMENT
13 DETAIL ALMOST A FULL STAFF OF PARKING CONTROL OFFICERS AS IS
14 BUDGETED. WE ANTICIPATE THE BACKGROUND PROCESS TO TAKE 3 TO 4
15 MONTHS TO COMPLETE. WE HAVE ADJUSTED PARKING CONTROL OFFICER
16 SCHEDULES TO ENHANCE SERVICES AND ARE AVAILABLE 24 HOURS A DAY
17 7 DAYS A WEEK. EACH SUPERVISING PARKING CONTROL OFFICER WILL
18 FUNCTION AS OUR LIAISON TO THE COMMUNITY AND ATTEND COMMUNITY
19 MEETINGS ALONG WITH STATION PERSONNEL. RESIDENTS AND
20 STAKEHOLDERS CONCERNS ARE EXPRESSED TO THE SUPERVISING PARKING
21 CONTROL OFFICERS WHO THEN ADDRESS THEM ACCORDINGLY.
22 RECOGNIZING THE ENVIRONMENTAL IMPACT, WE HAVE DEPLOYED OUR
23 RESOURCES BY ASSESSING NUISANCE AREAS AND CONDUCTED PARKING
24 VIOLATION SATURATIONS WHERE APPROPRIATE. THESE SATURATIONS
25 HAVE REMOVED MANY ABANDONED AND INOPERABLE VEHICLES THAT



THE BOARD OF
SUPERVISORS

1 INHIBIT RESIDENTS' LEGAL PARKING. THESE SLIDES, OR I'M SORRY,
2 WE'RE NOT SHOWING SLIDES. OUR PARKING ENFORCEMENT DETAIL HAS
3 DONE SO MUCH TO IMPROVE THESE AREAS THAT WERE DISCUSSED IN THE
4 OCTOBER BOARD MEETING. AS I STATED IN MARCH, WE HAVE IMPROVED
5 AND ENHANCED OUR ONLINE CONTACT US PARKING ENFORCEMENT PORTAL
6 VIA THE SHERIFF'S DEPARTMENT LASD.ORG WEBSITE THAT WILL ALSO
7 HAVE A CUSTOMER SATISFACTION SURVEY FEATURING THAT HAS A
8 FEATURE I SHOULD SAY THAT HAS BEEN CREATED. THE SHERIFF'S
9 DEPARTMENT CAN PROVIDE A MONTHLY REVENUE TRACKING REPORT
10 ILLUSTRATING THE INCREASED CITATIONS DUE TO ADDITIONAL STAFF
11 AND COVERAGE. THE SHERIFF'S DEPARTMENT HAS IMPLEMENTED A
12 TRACKING SYSTEM FOR PERFORMANCE METRICS AND RESPONSE TIMES FOR
13 CALLS FOR SERVICE, CITIZEN PHONE CALLS, AND EMAIL REQUESTS.
14 THE SHERIFF'S DEPARTMENT CAN TRACK AND PROVIDE MONTHLY REPORTS
15 TO ASCERTAIN VIOLATION COMPLIANCE, ASCERTAIN VIOLATION
16 COMPLIANCE, AND TO TRACK HIGH VIOLATION AREAS FOR THE BOARD AS
17 REQUESTED. TO FURTHER MEET CITIZEN NEEDS AND THE GOALS OF OUR
18 BOARD, THIS BUSINESS PLAN WE PROVIDED WOULD EXPAND THE PARKING
19 ENFORCEMENT DETAIL IN 2 PHASES. THE PLAN WILL INCREASE OUR
20 PERSONNEL AND THE OVERALL FOOTPRINT WITHIN THE COUNTY. IT
21 INCLUDES ADDING ADDITIONAL ADMINISTRATIVE SUPPORT POSITIONS.
22 THE EXPANSION WILL ALLOW US TO MEET COUNTY NEEDS, WHICH
23 INCLUDE PROACTIVE PARKING ENFORCEMENT, 24 HOURS A DAY, 7 DAYS
24 A WEEK, TO PROPERLY ENFORCE STREET SWEEPING ROUTES, ENFORCE
25 POSTED PARKING RESTRICTIONS, FOR EXAMPLE, OVERNIGHT PARKING,



THE BOARD OF
SUPERVISORS

1 ADDRESS ROUTINE PARKING ISSUES SUCH AS FIRE HYDRANTS, BLOCKED
2 DRIVEWAYS, AND DOUBLE PARKING. ATTEND TO QUALITY OF LIFE
3 ISSUES LIKE ABANDONED, STOLEN, AND INOPERABLE VEHICLES.
4 ADDRESS MORE INDIVIDUAL PARKING ISSUES IDENTIFIED BY OUR
5 COMMUNITY MEMBERS. UNDER THE PARKING ENFORCEMENT DETAILS,
6 CURRENT PERSONNEL MODEL, WE DO NOT HAVE THE NECESSARY
7 RESOURCES TO SERVE THE COMMUNITY PROPERLY. I WANNA MAKE IT
8 CLEAR, THIS WAS NOT DUE TO THE WORK OF OUR AMAZING PARKING
9 CONTROL OFFICERS. THEY WERE ACTUALLY DOING THEIR JOB AND DOING
10 A GOOD JOB AT IT. WE HAVE AN AMAZING TEAM AND THESE EMPLOYEES
11 TRULY CARE ABOUT THEIR JOB, THEIR COMMUNITY, AND BEING PART OF
12 THE SHERIFF'S DEPARTMENT. THIS IS STRICTLY DUE TO THE PROGRAM
13 NOT GROWING WITH THE NEEDS OF OUR COUNTY. SO, THE COUNTY GREW
14 WAY AHEAD. WE ALL KNOW ABOUT HOUSING CHALLENGES, PARKING
15 CHALLENGES, AND WE JUST DIDN'T GROW WITH IT. OUR PLAN UTILIZES
16 THE DEPARTMENT'S EXISTING INFRASTRUCTURE AND PERSONNEL TO
17 CARRY OUT THE CURRENT AND EXPANDED SERVICES IN A PHYSICALLY
18 ADVANTAGEOUS MANNER FOR THE COUNTY. IF FULLY APPROVED, WE ARE
19 CONFIDENT THAT THE SHERIFF'S DEPARTMENT WILL MEET THE BOARD OF
20 SUPERVISORS' VISION FOR PARKING ENFORCEMENT AND THE
21 COMMUNITY'S NEEDS. WE LOOK FORWARD TO WORKING WITH THE BOARD,
22 LOCAL STAKEHOLDERS, AND OUR COMMUNITY. THANK YOU VERY MUCH.

23
24 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SUPERVISOR HAHN.



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** THANK YOU, CHAIR HORVATH. AND THANK YOU,
2 SHERIFF, FOR THE PRESENTATION ON WHAT YOU ENVISION PARKING
3 ENFORCEMENT TO BE LIKE TO BETTER SERVE THE CONSTITUENTS THAT
4 WE ALL REPRESENT IN UNINCORPORATED COMMUNITIES. I KNOW YOU'VE
5 HEARD THE FRUSTRATION FROM MY COLLEAGUES OVER WHAT I THINK WAS
6 GENERALLY VIEWED AS INADEQUATE AND UNEQUAL ENFORCEMENT. SO, I
7 THINK THIS PLAN REALLY SHOWS THAT YOU'RE TAKING OUR CONCERNS
8 SERIOUSLY AND YOUR PROPOSAL IS ATTEMPTING TO DO IT BETTER. I
9 THINK THERE'S A LOT OF STRENGTHS IN YOUR PROPOSAL. I
10 APPRECIATE THAT INCLUDES COMMUNITY OUTREACH AND ENGAGEMENT
11 BECAUSE I KNOW IT'S BEEN BROUGHT UP IN THE PAST THAT WE'RE NOT
12 GONNA BE ABLE TO CITE OUR WAY OUT OF A LOT OF THESE PARKING
13 ISSUES IN UNINCORPORATED COUNTY. SOME OF THEM STEM FROM MORE
14 COMPLEX ISSUES LIKE THE COST OF HOUSING, LACK OF AVAILABLE
15 PARKING, MULTIPLE GENERATIONS LIVING TOGETHER IN ONE HOME. SO,
16 I THINK ENGAGING WITH THE COMMUNITY AND UNDERSTANDING WHAT IS
17 AT THE HEART OF A LOT OF THESE PARKING ISSUES IS REALLY
18 IMPORTANT AS WE MOVE FORWARD. I ALSO REALLY APPRECIATE THAT
19 YOUR PLAN INCLUDES A PLAN TO PURCHASE ELECTRIC VEHICLES. I
20 KNOW THAT'S GOING TO BE A LITTLE MORE EXPENSIVE AND IT IS A
21 COST BUT I THINK THAT REALLY FALLS IN LINE WITH THE COUNTY'S
22 GOAL TO MOVE TOWARDS CLEAN AIR VEHICLES, PARTICULARLY I THINK
23 IN AND AROUND OUR MORE DENSE NEIGHBORHOODS AND COMMUNITIES
24 THAT HAVE HISTORICALLY BORNE THE BRUNT OF AIR POLLUTION AND,
25 YOU KNOW, OTHER TOXIC THINGS IN THEIR ENVIRONMENT. AND I'M



THE BOARD OF
SUPERVISORS

1 REALLY SUPPORTIVE OF THAT. I HOPE WE CAN FIGURE OUT HOW TO
2 MAKE THAT HAPPEN IN OUR BUDGET AGAIN. I KNOW THAT'S AN
3 EXPENSE. SO, SHERIFF, I HAVE A FEW QUESTIONS. SO, IN YOUR
4 BUSINESS PLAN, YOU INDICATE THE NEED FOR 57 NEW BUDGETED
5 POSITIONS. ALL WE ALL HEAR, I HEARD YOU SPEAK ABOUT IT AT
6 CONTRACT CITIES, IS IT'S DIFFICULT, THERE'S A STAFFING
7 SHORTAGE, IT'S DIFFICULT TO RECRUIT LAW ENFORCEMENT POSITIONS
8 IN GENERAL. HOW DO YOU PLAN TO EXPAND YOUR PARKING ENFORCEMENT
9 UNITS? AND SEEMS LIKE THERE'S A LOT OF PEOPLE THAT YOU WOULD
10 NEED TO HIRE TO REALIZE THIS VISION OR DO YOU HAVE ANOTHER
11 PLAN TO FILL THOSE POSITIONS?

12
13 **ROBERT LUNA:** WHEN YOU HEARD ME SPEAK THIS WEEKEND AT CONTRACT
14 SERVICES, I WAS PRIMARILY TALKING ABOUT SWORN STAFFING. THAT'S
15 WHERE OUR BIGGEST VACANCIES ARE. WE DO HAVE VACANCIES AMONG
16 OUR PROFESSIONAL STAFF, BUT I REALLY GOT TO COMPLIMENT OUR
17 PERSONNEL AND THE 2 LADIES SITTING ON EITHER SIDE OF ME
18 BECAUSE EVEN AS WE TALKED THROUGH SOME OF THE CHALLENGES THAT
19 WERE BROUGHT FORWARD, THEY WENT OUT AND RECRUITED AND HIRED
20 ANOTHER 10 TO FILL SOME OF THOSE VACANCIES. WE ARE CONFIDENT
21 THAT USING THE SAME STRATEGIES OF GOING OUT, WE HAVE 10 OTHERS
22 IN BACKGROUNDS AND WE WILL CONTINUE TO DO THAT IF THAT GETS
23 APPROVED DOWN THE ROAD. BUT THE FACT THAT THIS WAS BROUGHT TO
24 LIGHT ENCOURAGED US TO FOCUS MORE ON THIS AREA, PUT MORE
25 ATTENTION ON THIS AREA, AND YOU SEE THE RESULTS. AND THERE'S



THE BOARD OF
SUPERVISORS

1 SOME PRETTY IMMEDIATE RESULTS BASED ON THE LAST TIME WE SPOKE
2 ABOUT THIS TO TODAY'S CURRENT DATE.

3
4 **SUP. JANICE HAHN:** THANK YOU. AND I KNOW WE SEE THE BLUE SHIRT
5 WORKERS HERE TODAY. WE KNOW THEY HAVE BEEN SUCH AN INTEGRAL
6 PART OF PARKING ENFORCEMENT AND HAVE MADE IT VERY CLEAR THAT,
7 YOU KNOW, THEY WANT TO HAVE PARKING ENFORCEMENT STAY IN THE
8 SHERIFF'S DEPARTMENT FOR A VARIETY OF REASONS. BUT IT ALSO
9 CAME OUT IN SOME OF OUR DISCUSSIONS THAT THERE WAS KIND OF AN
10 UNEQUAL VIEW OF PARKING ENFORCEMENT OR AN UNEQUAL ENGAGEMENT
11 WITH PARKING ENFORCEMENT FOLKS AND THE COMMUNITY. FOR
12 INSTANCE, IN MY UNINCORPORATED COMMUNITIES, THEY HAD A REALLY
13 GOOD WORKING RELATIONSHIP WITH PARKING ENFORCEMENT. PARKING
14 ENFORCEMENT SEEMED TO SHOW UP AT COMMUNITY MEETINGS AND TOWN
15 HALLS. YOU KNOW, PEOPLE TALKED ABOUT HAVING CELL PHONE NUMBERS
16 OF PARKING ENFORCEMENT TO ENGAGE IN A VERY POSITIVE
17 RELATIONSHIP, BUT LISTENING TO SOME OF MY COLLEAGUES DIDN'T
18 SEEM LIKE THAT WAS ACROSS THE BOARD. THE EXPERIENCE THAT OTHER
19 COMMUNITIES WERE HAVING. HOW DO YOU PLAN TO REPLICATE THE
20 EXPERIENCE THAT I THINK SOME OF MY UNINCORPORATED COMMUNITIES
21 HAVE WITH PARKING ENFORCEMENT SO THAT IS YOU KNOW COUNTYWIDE?

22
23 **ROBERT LUNA:** YEAH THE FACT THAT THIS WAS BROUGHT TO OUR
24 ATTENTION IN THE MANNER THAT IT WAS, I DON'T THINK FOR US AS A
25 DEPARTMENT, WE WERE AWARE OF SOME OF THE CHALLENGES THAT EACH



THE BOARD OF
SUPERVISORS

1 AND EVERY ONE OF YOU WERE FACING. SO, I APPRECIATE THE FACT
2 THAT IT WAS BROUGHT FORWARD. AS YOU SEE THROUGHOUT THIS
3 BUSINESS PLAN, AND EVEN AS WE JUST INITIATED AND STARTED TO
4 HIRE MORE PEOPLE, IT'S NOT JUST ABOUT ONE OF OUR EMPLOYEES
5 GOING OUT RESPONDING TO OR INITIATING A VIOLATION. IT'S JUST
6 AS IMPORTANT TO PARTICIPATE IN COMMUNITY ENGAGEMENT, WHETHER
7 IT'S A COMMUNITY FORUM OR MEETING TO LISTEN TO OUR COMMUNITY
8 MEMBERS, TO HEAR WHAT THEY'RE EXPERIENCING, TIMES OF THE DAY,
9 LOCATIONS, AND AS WE ENHANCE THAT, AND IF YOU SEE IN SOME OF
10 THE POSITIONS THAT WE'RE LOOKING AT, WE INCLUDED SUPERVISORY
11 POSITIONS IN HERE, ALL PROFESSIONAL STAFF MEMBERS NOT SWORN,
12 WHERE THEIR SOLE RESPONSIBILITIES WOULD BE TO DO THAT, TO
13 ENGAGE OUR COMMUNITY, TO MAKE SURE THAT WE'RE EXCHANGING
14 INFORMATION AND NOT ONLY IN PERSON BUT NOW FIGURING OUT A MORE
15 ADVANCED WAY OF DOING IT ELECTRONICALLY.

16
17 **SUP. JANICE HAHN:** SO ALSO IN YOUR REPORT, I WAS READING THAT
18 YOU CREATED A CUSTOMER SATISFACTION SURVEY. DIDN'T KNOW IF
19 THAT WAS BEEN CREATED, HAS IT BEEN ROLLED OUT, AND I'M CURIOUS
20 TO KNOW WHAT YOUR GOAL IS OF THAT CUSTOMER SATISFACTION
21 SURVEY. I MEAN, IT'S KIND OF LIKE, DID WE PUT THE TICKET ON
22 YOUR WINDSHIELD IN A FRIENDLY WAY? DID WE TOW YOUR CAR AND
23 LEAVE YOU A PLEASANT NOTE? WHAT EXACTLY ARE YOU LOOKING FOR IN
24 CUSTOMER SURVEY? CUSTOMER SATISFACTION.



THE BOARD OF
SUPERVISORS

1 **HOLLY FRANCISCO:** YEAH, SO THOSE CAN BE PEOPLE THAT LIVE IN THE
2 AREA THAT HAVE COMPLAINTS, NOT THE PERSON GETTING THE TICKET
3 AS WELL AS THE PERSON GETTING THE TICKET. AND THEN ONE OTHER
4 ITEM THAT YOU TALKED ABOUT PREVIOUSLY, THE SUPERVISING PARKING
5 CONTROL OFFICERS, THOSE PEOPLE WILL BE THE LIAISONS WITH THE
6 COMMUNITY. AND THEY ALSO SET UP A TEAMS GROUP SITE, WHICH HAS
7 YOUR BOARD OFFICES ON IT AS WELL AS DPW. SO, WE HAVE REAL TIME
8 INFORMATION SHARING. WHEN THE COMPLAINTS COME IN TO YOU GUYS,
9 YOU CAN SHARE THAT WITH US AND IT CAN BE ADDRESSED
10 IMMEDIATELY.

11
12 **SUP. JANICE HAHN:** OKAY, THANK YOU. AND THEN ONE QUESTION FOR
13 FESIA AND THEN I'VE GOT ONE LAST QUESTION FOR THE SHERIFF. SO
14 FESIA, THERE'S 2 PLANS BEFORE US, RIGHT? ONE WE HEARD FROM THE
15 DEPARTMENT OF PUBLIC WORKS, WHICH IS WHY I THOUGHT IT WOULD BE
16 VALUABLE TO HAVE THE SHERIFF COME IN AND PRESENT THEIR PLAN SO
17 WE ACTUALLY COULD COMPARE SIDE BY SIDE. THEY HAVE DIFFERENT
18 PRICE TAGS. THE SHERIFF'S PRICE TAG IS LOWER THAN THE ONE WE
19 SAW FROM PUBLIC WORKS. AND MY PREVIOUS MOTION ASKED FOR YOU TO
20 REVIEW THE PROPOSALS AND THEN PROVIDE YOUR RECOMMENDATION AS
21 OUR COUNTY CEO. WHEN DO YOU THINK WE WILL SEE THAT
22 RECOMMENDATION?

23
24 **FESIA DAVENPORT:** SO, THANK YOU, SUPERVISOR. SO, I BELIEVE THE
25 MOTION ASKED ME TO COME BACK DURING ONE OF THE BUDGET PHASES,



THE BOARD OF
SUPERVISORS

1 SO I THINK IT'S FINAL CHANGES BUDGET PHASES WE WILL OF COURSE
2 WE HAVE SOME QUESTIONS. SO, WE WILL OF COURSE WORK WITH THE
3 SHERIFF'S DEPARTMENT AND I'M SURE WE'LL HAVE SOME ADDITIONAL
4 QUESTIONS FROM PUBLIC WORK SO WE CAN DO AN APPLES TO APPLES
5 COMPARISON BUT IT'S FINAL CHANGES.

6

7 **SUP. JANICE HAHN:** OKAY AND THEN AND AGAIN I WILL SAY I THINK
8 THIS HAS BEEN REALLY EYE-OPENING. I APPRECIATE SUPERVISOR
9 MITCHELL. YOU KNOW, REALLY, I MEAN, IT WAS ALMOST LIKE, YOU
10 KNOW, IT WAS A 3 ALARM FIRE, REALLY, WHEN YOU BROUGHT IT
11 FORWARD. IT REALLY WAS. AND I FEEL LIKE YOU'VE CERTAINLY
12 GOTTEN THE ATTENTION OF THE SHERIFF. AND I THINK YOU'VE GOTTEN
13 THE ATTENTION OF ALL OF US IN TERMS OF WHAT A CRITICAL SERVICE
14 PARKING ENFORCEMENT IS AND HOW IT'S DELIVERED AND HOW IT'S
15 PERCEIVED IN OUR COMMUNITIES IS REALLY GOES TO THE HEART OF
16 REALLY A SERVICE DELIVERY. SO, APPRECIATE THIS. I ALWAYS FEEL
17 LIKE IT SHOULD STAY HERE, BUT IT NEEDED A LOT OF IMPROVEMENT,
18 AND I THINK WE'RE HEARING THAT YOU'RE GETTING THAT. SO, ONE
19 LAST TIME, SHERIFF, WE HEARD FROM THE EMPLOYEES, WHY DO YOU
20 THINK IT'S BEST THAT PARKING ENFORCEMENT STAY IN THE SHERIFF'S
21 DEPARTMENT AS OPPOSED TO GOING TO PUBLIC WORKS.

22

23 **ROBERT LUNA:** FROM A SAFETY ASPECT, FROM AN OPERATIONAL ASPECT,
24 LOGISTICAL, RADIO COMMUNICATIONS, IT'S WORKING OUT WELL.
25 OBVIOUSLY, WE'VE SEEN THE FACT THAT THERE ARE SOME



THE BOARD OF
SUPERVISORS

1 IMPROVEMENTS THAT WE CAN MAKE FROM A CUSTOMER SERVICE
2 PERSPECTIVE AND WE'RE IN THE MIDDLE OF THAT. BUT THIS WEEKEND,
3 WE HAD ONE OF OUR PARKING ENFORCEMENT OFFICERS ASSAULTED, AND
4 SOMEBODY WAS VERY UNHAPPY THAT THEIR VEHICLE WAS BEING TOWED
5 AND THEY CAME OUT SWINGING. THE OFFICER RESPONDED
6 APPROPRIATELY FROM WHAT WE CAN SEE PRELIMINARILY, HAD TO
7 UTILIZE PEPPER SPRAY TO DEFEND THEMSELVES. BUT IMMEDIATELY WAS
8 ABLE TO GET ON HIS RADIO WITH DIRECT DISPATCH TO THE STATION
9 AND IMMEDIATELY WAS ASSISTED BY SWORN SHERIFF DEPUTIES WHO
10 ENDED UP ARRESTING THE INDIVIDUAL WITHOUT INCIDENT. AND I
11 THINK THAT STORY SAYS A LOT ABOUT PUTTING OUR EMPLOYEES OUT
12 THERE IN THE BEST SITUATION, BETTER EQUIPPED, BETTER TRAINED,
13 AND DIRECTLY IN COMMUNICATION WITH SHERIFF DEPUTIES WHO CAN
14 ASSIST THEM WITHIN MINUTES WHEN SOMETHING GOES WRONG. AND I
15 SAY WHEN, NOT IF, BUT WHEN SOMETHING GOES WRONG. I THINK THAT
16 RIGHT THERE JUST SAYS IT ALL.

17
18 **SUP. JANICE HAHN:** THANK YOU, SHERIFF. THANK YOU, MADAM CHAIR.

19
20 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR MITCHELL.

21
22 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH. AND THANK YOU,
23 SUPERVISOR HAHN. JUST WANTED TO JUST MAKE SURE THAT OUR RECORD
24 IS ABSOLUTELY CLEAR. I APPRECIATE YOUR MOTION IN APRIL THAT
25 REQUIRED THAT THE SHERIFF COME BACK WITH A REPORT. I BELIEVE



THE BOARD OF
SUPERVISORS

1 IT WAS A MITCHELL MOTION THAT SAID THE CEO WOULD MAKE THE
2 DECISION ABOUT WHETHER IT WOULD BE HOUSED IN PUBLIC WORKS OR
3 THE SHERIFF'S DEPARTMENT. SO, I APPRECIATE YOU BRINGING THAT
4 FORWARD. SAY IT AGAIN?

5

6 **SUP. JANICE HAHN:** YOU CAN HAVE CREDIT FOR THAT.

7

8 **SUP. HOLLY J. MITCHELL:** OKAY, THANK YOU. I'LL TAKE IT. I
9 REALLY APPRECIATE YOU, SHERIFF, TRULY, AND YOUR TEAM FOR
10 RESPONDING SO QUICKLY TO THE CHALLENGES MY CONSTITUENTS HAD
11 BEEN LIVING WITHIN. IT WAS A SURPRISE TO ME TO HEAR THAT IT
12 WASN'T THE EXPERIENCE COUNTYWIDE. THERE WERE COMMUNITIES THAT
13 HAD A VERY DIFFERENT EXPERIENCE AND THAT MADE IT ALL THE MORE
14 PAINFUL FOR ME TO KNOW THAT THERE WERE COMMUNITIES WHO WERE
15 NOT. SO, I APPRECIATE YOU ALL I'M LEANING IN AND I'M SURE YOUR
16 PERSONNEL WHO YOU HAVE FOUGHT FOR APPRECIATE 22 NEW COLLEAGUES
17 COMING ON BOARD. SO, THE SPEED WITH WHICH YOU HAVE TAKEN
18 ACTION IS TO BE ACKNOWLEDGED AND COMMENDED. YOU KNOW, WE JUST
19 SPENT SEVERAL HOURS TALKING ABOUT AN ISSUE EXTERNAL WHEN
20 SERVICE DEMANDS DON'T MEET DELIVERY. AND I TALKED ABOUT THEN
21 THAT WE HAVE THE SAME RESPONSIBILITY THAT WE'RE EXPECTING OF
22 OUTSIDE SERVICE PROVIDERS. WE HAVE THE SAME RESPONSIBILITY
23 INTERNALLY TO MAKE SURE THAT OUR DELIVERY OF SERVICES MEETS
24 THE DEMAND AND EXPECTATIONS OF OUR COUNTY RESIDENTS,
25 PARTICULARLY EQUALLY APPLIED ACROSS THE COUNTY. AND SO THAT



THE BOARD OF
SUPERVISORS

1 HAS ALWAYS BEEN MY MOTIVATION TO MAKE SURE THAT SERVICE IS
2 MEETING THE DEMAND OF THE PEOPLE WHO ELECT ME TO BE THEIR
3 VOICE ON THIS BODY. AND SO AGAIN, WE HAD EARLY CONVERSATIONS
4 WE PUT FORWARD A MOTION WHICH CLEARLY TRIGGERED AMAZING
5 RESPONSE AND I APPRECIATE YOU FOR STEPPING UP PRIORITIZING
6 THIS GROUP OF EMPLOYEES AND THIS KIND OF SERVICE FOR
7 CONSTITUENTS. COUPLE OF QUESTIONS I HAVE, BECAUSE I THINK IT'S
8 REALLY GONNA BE IMPORTANT THAT WE ARE LOOKING AT A TRUE KIND
9 OF APPLES TO APPLES COMPARISON TO THE REPORT ALREADY PROVIDED
10 BY PUBLIC WORKS. SO, I HAVE A COUPLE OF QUESTIONS FROM THE
11 SLIDES THAT WE HAD ACCESS TO. IN THE REPORT, YOU HIGHLIGHT A
12 GOAL OF 24-7 COVERAGE WITH THE ADDITION OF EARLY MORNING
13 SHIFTS AND EARLY MORNING SHIFTS HAVE ALREADY STARTED MONDAY
14 THROUGH THURSDAY. SO, MY QUESTION IS, DO YOU INTEND TO EXPAND
15 THOSE THROUGH THE WEEKEND? BECAUSE THAT'S REALLY WHEN WE SEE
16 THE INFLUX OF PARKING VIOLATIONS SO THE QUESTION IS WILL IT
17 INCLUDE WEEKENDS BECAUSE IT WASN'T CLEAR TO US IN THE REPORT
18 THAT IT HAS OR WILL.

19
20 **HOLLY FRANCISCO:** YES, MA'AM IT WILL AND WE CAN PROVIDE YOU
21 WITH AT LEAST THE SCHEDULES OF HOW WE'VE BROKEN DOWN, WHICH
22 SHOWS FULL COVERAGE 24 HOURS A DAY, 7 DAYS A WEEK AND THAT'S
23 WITH RELIEF. SO, YOU KNOW, WHEN AN EMPLOYEE IS OFF, THERE WILL
24 STILL BE SOMEBODY THERE.



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** EXCELLENT. THE ORG CHART IN THE
2 REPORT, IT APPEARS THAT HISTORICALLY, IT WAS SWORN PERSONNEL
3 THAT PROVIDED SUPERVISORIAL RESPONSIBILITIES. AND IT APPEARS
4 IN THE ORG CHART THAT THAT'S NO LONGER GOING TO BE THE CASE,
5 THAT THE REQUESTED ADMINISTRATIVE POSITIONS FOR PHASE 1 WOULD
6 PROVIDE THAT KIND OF OVERSIGHT. SO, I WANTED TO CONFIRM THAT
7 THAT'S TRUE, THAT NO LONGER SWORN PERSONNEL, BECAUSE THAT HAS
8 REAL DIRECT IMPACT ON COSTS, AND WOULD HAVE BEEN THE CASE IN A
9 PUBLIC WORKS MODEL. SO SWORN PERSONNEL WILL NO LONGER PROVIDE-

10 -

11
12 **ROBERT LUNA:** WITH DIRECT SUPERVISION. IT IS PROFESSIONAL STAFF
13 SUPERVISION THAT WILL BE OVERSEEN THIS GROUP. AT THE VERY HIGH
14 RANK, YOU STILL HAVE A CAPTAIN OF IT. BUT IT'S ONLY A PORTION
15 OF IT, BUT THE MAJORITY OF THE SUPERVISION, ALMOST ALL OF THE
16 SUPERVISION AND MANAGEMENT WILL BE DONE BY PROFESSIONAL STAFF.

17
18 **SUP. HOLLY J. MITCHELL:** WHICH CREATES PROMOTIONAL
19 OPPORTUNITIES FOR YOUR STAFF THAT DIDN'T EXIST BEFORE BECAUSE
20 IT WAS SWORN PERSONNEL THAT PROVIDED THAT SUPERVISION.

21
22 **ROBERT LUNA:** THAT'S TRUE. IT DOES.

23
24 **SUP. HOLLY J. MITCHELL:** RIGHT. I JUST WANT TO CLARIFY THAT
25 BECAUSE I WASN'T CLEAR. WITH REGARD TO THE VEHICLES, I AGREE



THE BOARD OF
SUPERVISORS

1 WITH MY COLLEAGUE. IT'S, YOU KNOW, I REPRESENT THIS BOARD ON
2 AQMD. WE'RE, YOU KNOW, IT'S GREAT ABOUT MAKING THAT
3 TRANSITION. SO, IT'S A PRETTY BIG DIFFERENCE IN YOUR PROPOSED
4 BUDGET BASED ON IF PARKING ENFORCEMENT WILL BE OUTFITTED WITH.
5 MY NOTE SAID HYBRID VEHICLES VERSUS ELECTRIC. SO, IS IT
6 ELECTRIC OR IS IT HYBRID?

7

8 **ROBERT LUNA:** WE ARE LOOKING AT BOTH OPTIONS.

9

10 **SUP. HOLLY J. MITCHELL:** OKAY.

11

12 **ROBERT LUNA:** OBVIOUSLY WHATEVER WE AS POLICYMAKERS OR ALL OF
13 YOU AS POLICYMAKERS CAN DETERMINE AFFORDABILITY, THAT'S A
14 DIRECTION THAT WILL GO.

15

16 **SUP. HOLLY J. MITCHELL:** I'M SORRY, SAY THE LAST PART ONE MORE
17 TIME.

18

19 **ROBERT LUNA:** DEPENDS ON HOW MUCH WE CAN AFFORD.

20

21 **SUP. HOLLY J. MITCHELL:** GOT IT. WHETHER YOU DO HYBRID OR
22 ELECTRIC. YES. I MEAN, IT WOULD BE AWESOME IF WE CAN DO ALL
23 ELECTRIC, BUT YOU NEED ELECTRIC CHARGING STATIONS AND THINGS
24 OF THAT NATURE. RIGHT.

25



THE BOARD OF
SUPERVISORS

1 **ROBERT LUNA:** SO, WE'LL DO OUR BEST BECAUSE I'D LIKE TO GET
2 THERE MYSELF.

3

4 **SUP. HOLLY J. MITCHELL:** RIGHT. AND WE KNOW THAT THE
5 INFRASTRUCTURE IS A CHALLENGE AND THAT'S SOMETHING WE
6 CONFRONT. AQMD METRO, THE INFRASTRUCTURE IS AN ISSUE. SO, I
7 APPRECIATE THAT PIECE. AND FOR ME THE PERFORMANCE METRICS,
8 WHICH WE BROUGHT FORTH IN OUR APRIL 9TH MOTION, ARE CRITICAL.
9 SO, WE NEVER FIND OURSELVES IN A POSITION AGAIN WHERE THIS
10 SLIPS AS A PRIORITY IN TERMS OF YOUR OVERALL ORGANIZATION
11 FOCUS AND STRUCTURE. SO HOW DO YOU PLAN TO TRACK YOUR SUCCESS
12 RATE AGAINST THOSE PERFORMANCE METRICS THAT WERE OUTLINED IN
13 THE APRIL 9TH MOTION?

14

15 **HOLLY FRANCISCO:** YEAH, SO WE TOOK THOSE METRICS THAT THAT WE
16 DISCUSSED LAST TIME AND WE'VE ACTUALLY GONE THROUGH AND SEEN
17 THAT WE CAN DO THOSE, SO WHETHER WE GIVE YOU QUARTERLY
18 REPORTS, WE'LL PROBABLY DO IT MONTHLY INTERNALLY, BUT WE CAN
19 PROVIDE IT TO THE BOARD QUARTERLY OR HOWEVER YOU GUYS SEE FIT.

20

21 **SUP. HOLLY J. MITCHELL:** OR IS THERE A WAY TO EVEN MAKE THEM
22 PUBLIC? BECAUSE IT'S ALSO NOT JUST THE BOARD, IT'S THE
23 CONSTITUENTS WHO WE HEAR FROM WHO ALSO HAVE AN EXPECTATION
24 ABOUT EQUITABLE EXPERIENCE WITH YOUR DEPARTMENT.

25



THE BOARD OF
SUPERVISORS

1 **ROBERT LUNA:** I DON'T SEE A PROBLEM WITH THAT. OKAY. WE CAN
2 DEFINITELY LOOK AT DOING THAT.

3
4 **SUP. HOLLY J. MITCHELL:** OKAY, EXCELLENT. AND SO, FOR MY LAST
5 QUESTION, MADAM CHAIR, IS JUST TO GO BACK TO THE CEO,
6 WONDERING, I KNOW THAT THE 2 REPORTS ARE DIFFERENT AS THEY
7 WERE TO BE EXPECTED. IS THERE ANYTHING MISSING FROM YOUR
8 PERSPECTIVE? ANY ADDITIONAL INFORMATION YOU WOULD BE LOOKING
9 FOR FROM THE SHERIFF'S DEPARTMENT OR PUBLIC WORKS IN ORDER TO
10 HELP INFORM THE ULTIMATE RECOMMENDATION THAT YOU'RE GOING TO
11 BRING BACK.

12
13 **FESIA DAVENPORT:** YEAH, SO SUPERVISOR WE JUST GOT THIS REPORT
14 ON YESTERDAY SO MY TEAM DID LIKE A QUICK OVERVIEW. WE ARE
15 LINING THE REPORTS UP SO WE CAN LOOK AT THEM SO WE'RE
16 COMPARING APPLES TO APPLES. IF THERE IS ADDITIONAL INFORMATION
17 THAT WE NEED THAT WE THINK WOULD BE HELPFUL IN THE ANALYSIS WE
18 WILL CERTAINLY REACH OUT TO THE SHERIFF TEAM AND ALSO TO THE
19 PUBLIC WORKS TEAM. AND WE WILL ALSO ADVISE THE BOARD OF THAT
20 IN OUR REPORT BACK. THESE ARE THE ADDITIONAL CONSIDERATIONS
21 THAT WEREN'T IN THE WRITTEN REPORT THAT WE OBTAINED IN OUR
22 DISCUSSIONS WITH BOTH DEPARTMENTS.

23
24 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. AND I'M GONNA JUST
25 SAY, YOU KNOW, AGAIN, AS WE BROUGHT FORWARD THE MOTION LAST



THE BOARD OF
SUPERVISORS

1 FALL, WE LOOKED AT MUNICIPALITIES ACROSS THE COUNTY AND STATE
2 AND SAW THE VAST MAJORITY, IF NOT ALL, WERE IN NON-LAW
3 ENFORCEMENT ENTITIES. IT WAS NEVER OUR INTENTION TO COMPROMISE
4 THE SAFETY OF YOUR PERSONNEL. IT WAS ABOUT LOOKING AT MODELS
5 THAT WORKED FOR OTHERS AND, B, IMPROVING THE QUALITY AND
6 CONSISTENCY OF OUR SERVICES ACROSS THE COUNTY. AND SO, I,
7 AGAIN, WANT TO SAY I APPRECIATE ALL THE CHANGES YOU'VE MADE IN
8 RELATIVE SHORT ORDER. THE PERFORMANCE METRICS ARE VERY
9 IMPORTANT. THEY PASSED, YOU KNOW, THEY ARE THEY PASSED HERE
10 VIA MOTION. SO, THEY'RE TO BE EXPECTED TO BE MEASURED AND
11 DELIVERED UPON BY WHATEVER ENTITY ULTIMATELY HOUSES THE
12 RESPONSIBILITY. AND AGAIN, JUST LIKE WE'RE HAVING THIS
13 EXPECTATION OF EXTERNAL ENTITIES, THAT WE HAVE TO MAKE SURE
14 THAT OUR INTERNAL SERVICES ARE MEETING THE NEEDS OF OUR
15 CONSTITUENTS. SO, CONTINUING JUST AS WE HOLD OTHERS
16 ACCOUNTABLE, WE HAVE TO HOLD OURSELVES ACCOUNTABLE TO THAT
17 SAME EXPECTATION. BUT THANK YOU SO MUCH FOR ALL THE WORK THAT
18 YOU WERE ABLE TO DO IN SHORT ORDER AND FOR YOU TO ACKNOWLEDGE
19 THAT HADN'T BEEN ON YOUR RADAR, IT'S ON YOUR RADAR NOW AND
20 YOU'RE PUTTING RESOURCES ON THE TABLE AS EXHIBITED BY FILLING
21 22 FTES OR SOON TO BE IS REALLY IMPORTANT FOR YOUR WOMAN POWER
22 AND MAN POWER THAT ARE REPRESENTED BY THOSE IN THE ROOM TODAY.
23 SO, I APPRECIATE IT. THANK YOU, MADAM CHAIR.

24
25 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SUPERVISOR SOLIS.



THE BOARD OF
SUPERVISORS

1
2 **SUP. HILDA SOLIS:** THANK YOU, MADAM CHAIR, AND THANK YOU,
3 SUPERVISOR HAHN, FOR BRINGING AGAIN THIS ITEM BEFORE US. AND
4 AS WE LOOK AT THE 2 PROPOSALS, I THINK IT'S GONNA BE VERY
5 CRITICAL TO REALLY WEIGH IN AND SEE JUST HOW ALREADY, SHERIFF,
6 YOU'VE ALREADY UNDERTAKEN SOME REFORMS. AND I'M GLAD THAT
7 SUPERVISOR MITCHELL RAISED THOSE ISSUES INITIALLY BECAUSE IT
8 JUST TAKES ME BACK TO WHERE I WAS A FEW YEARS AGO RAISING THE
9 SAME ISSUE IN EAST LOS ANGELES AND WE TALKED ABOUT THAT LAST
10 TIME. SO, I STILL THINK THERE'S STILL MORE TO DO OBVIOUSLY,
11 BUT I ALSO WANTED TO JUST ASK, YOU KNOW, WHEN WE LOOKED AT
12 STATISTICS IN TERMS OF CITATIONS, EAST LA CAME UP WITH, I
13 THINK WE WERE ABLE TO COLLECT THERE ANYWHERE FROM 3 TO
14 \$4,000,000 ALONE IN EAST LA, HIGHER THAN ANY OTHER AREAS. SO
15 THAT TELLS ME DIFFERENT THINGS, BUT I WANT TO ALSO KNOW IF
16 WE'RE GENERATING THAT KIND OF REVENUE, WHY CAN'T WE KEEP THAT
17 REVENUE OR A GOOD PORTION OF IT IN THE AREA WHERE THESE ISSUES
18 ARE COMING UP? AND I WANTED TO HEAR YOUR RESPONSE IF YOU'RE
19 LOOKING AT THAT AT ALL. BECAUSE I'M LOOKING AT EQUITY AND
20 PARITY.

21
22 **ROBERT LUNA:** YEAH, WHEN YOU DIG DEEP INTO OUR PROPOSAL, WE
23 HAVE A PLAN ON WORKING WITH THE CEO'S OFFICE AND HOPING THAT
24 WE CAN TAKE REVENUE GENERATED FROM SPECIFIC AREAS AND FIGURE
25 OUT A WAY TO PUT THAT BACK INTO THOSE NEIGHBORHOODS. SO THAT



THE BOARD OF
SUPERVISORS

1 IS DEFINITELY PART OF THE PLAN AND SOMETHING WE'RE VERY MUCH
2 INTERESTED IN DOING.

3

4 **SUP. HILDA SOLIS:** AND DO YOU HAVE A TIMEFRAME FOR THAT?
5 BECAUSE I'M REALLY CURIOUS ABOUT THAT BECAUSE I REALLY DO
6 THINK OUR RESIDENTS IN EAST LA ARE REALLY VERY MUCH CONCERNED
7 ABOUT THE QUALITY OF LIFE ISSUES AND THIS IS A QUALITY OF LIFE
8 ISSUE AND OBVIOUSLY WANT TO SEE SOME THINGS HAPPENING VERY
9 SOON. SO, CAN YOU GET BACK TO US ON THAT? I MEAN, MAYBE I'M
10 PUTTING YOU ON THE SPOT HERE BUT --

11 03:49:10:20

12 **ROBERT LUNA:** WE CAN FOLLOW UP WITH YOU. BUT OBVIOUSLY WE'RE
13 GONNA I DON'T KNOW IF IT'S A WAIT AND SEE, WE GOTTA FIGURE OUT
14 HOW ALL THIS IS GONNA WORK OUT, WHAT GETS ACCEPTED, WHAT
15 DOESN'T, BUT AT LEAST IF IT REMAINS WITH US, WITH THE
16 SHERIFF'S DEPARTMENT, MY PLAN IS TO DO EXACTLY WHAT YOU'RE
17 ASKING US TO DO.

18

19 **SUP. HILDA SOLIS:** OKAY, THE OTHER THING IS I'M HAPPY ALSO TO
20 HEAR THAT THE PLAN ALSO REALLY FOCUSES IN ON OUTREACH AND
21 COMMUNICATION TO THE COMMUNITY. AND FOR ME, THAT'S, I MEAN,
22 SINCE WE SERVICE EAST LA, WE GET A LARGE NUMBER OF CASEWORK
23 GENERATED WHEN PEOPLE ARE UPSET, NOT JUST ABOUT PARKING
24 ENFORCEMENT, YES, PARKING ENFORCEMENT, BUT ALSO THE FACT THAT
25 OUR OTHER DEPARTMENTS SHOULD BE COORDINATING WITH YOU, DPW, IN



THE BOARD OF
SUPERVISORS

1 TERMS OF OUR CONTRACTOR WHO PICKS UP OUR TRASH, OUR RUBBISH
2 FOR OUR PEOPLE, BECAUSE IN MANY WAYS THAT ALSO IS A BARRIER
3 FOR PEOPLE TO PARK. AND I GET IT ALL THE TIME FROM SENIORS AND
4 PEOPLE WHO ARE SAYING, SOME PEOPLE USE THAT AS A WAY OF TRYING
5 TO RESTRICT PARKING ON THEIR STREETS SO THAT THEY HAVE THEIR
6 OWN PARKING. AND TO ME, THAT'S A VIOLATION. AND WE GET LOTS OF
7 CALLS ABOUT THAT, AND I'M WONDERING IF THAT'S SOMETHING THAT
8 THE ENFORCEMENT FOLKS WILL BE LOOKING AT AS WELL, TO TAKE
9 THOSE CALLS, TO TALK TO OUR RESIDENTS, AND TO GO OUT AND SPEAK
10 TO OUR SENIOR CITIZENS, ESPECIALLY AT THE SENIOR CENTERS. THIS
11 RECENTLY CAME UP IN SOME MEETINGS I HAD LAST WEEK IN EAST LA
12 AT SALAZAR PARK AND CITY TERRACE. AND I KNOW THAT YOUR
13 PRESENCE IS THERE, BUT I'D LIKE TO SEE MORE ACTIVITY, AND
14 ESPECIALLY FROM THE PARKING STAFF. AND CAN YOU RESPOND OR
15 OPINE ON THAT?

16
17 **ROBERT LUNA:** YEAH, IF YOU LOOK AT OUR PLAN, AGAIN, IT'S NOT
18 JUST FOCUSED ON ENFORCEMENT, CITATIONS, IT'S HEAVILY FOCUSED
19 ON COMMUNITY ENGAGEMENT, ENGAGING THE COMMUNITIES IN YOUR
20 DISTRICTS, REALLY LISTENING TO PEOPLE, AND TRYING TO FIGURE
21 OUT THE BEST WAY TO DEPLOY OUR PEOPLE. SO IF WE'RE HEARING
22 SPECIFIC CHALLENGES LIKE YOU JUST DESCRIBED, THAT'S WHY IN THE
23 PLAN WE HAVE MORE SUPERVISORS ATTACHED TO IT SO THAT THEY'RE
24 HELD RESPONSIBLE FOR THAT COMMUNICATION PRIMARILY IN
25 CONNECTION WITH THE STATION CAPTAINS BECAUSE WE HAVE A REALLY



THE BOARD OF
SUPERVISORS

1 GOOD FORMAT AS YOU'RE AWARE ESPECIALLY IN EAST LOS ANGELES
2 WITH THE 2 CAPTAIN MODEL THERE THAT'S BEING VERY EFFECTIVE AND
3 ENGAGING OUR COMMUNITY ALL WE'RE DOING IS LAYERING IT WITH
4 PARKING USING THE SAME MODEL AND WE BELIEVE FIRMLY THAT IT'S
5 GOING TO WORK VERY WELL. BUT IF IT'S NOT, WE NEED TO HEAR FROM
6 YOU BECAUSE THEN WE NEED TO MAKE ADJUSTMENTS.

7

8 **SUP. HILDA SOLIS:** WELL, I'M LOOKING FORWARD TO THE REPORT BACK
9 AND ALSO ANY OTHER TECHNOLOGY THAT CAN BE USED. IT WOULD BE
10 GREAT TO HAVE AN APP, YOU KNOW, FOR PEOPLE TO BE ABLE TO
11 REPORT WHEN THERE ARE THINGS INSTEAD OF HAVING THEM CALL OUR
12 OFFICE, GO THROUGH 2 OR 3 DIFFERENT LAYERS AND THEN TO YOUR
13 OFFICES AND HAVE ACCESSIBILITY SO PEOPLE CAN GO OUT JUST LIKE
14 OUR AMBASSADORS DO ON METRO, TO BE ABLE TO REALIZE WHAT'S
15 HAPPENING AT THAT MINUTE. AND TO ME, THAT GOES FAR IN TERMS OF
16 CUSTOMER SERVICE, AND I THINK IT JUST IS SOMETHING THAT ALL OF
17 US WANNA EXPECT AND KNOW THAT OUR COUNTY DEPARTMENTS ARE DOING
18 THAT. IF THAT'S SOMETHING TO CONSIDER, IF THAT'S A BUDGETARY
19 ITEM, BUT I THINK WE SHOULD BE MOVING TOWARDS YOU KNOW MORE A
20 MORE SOPHISTICATED LEVEL.

21

22 **ROBERT LUNA:** WE AGREE AND THAT'S WHY IT IS A BIG PART OF OUR
23 PROPOSAL IS TO HAVE COMMUNITY OUR COMMUNITY MEMBERS HAVE
24 ACCESS DIRECTLY SO THAT WE CAN UNDERSTAND WHAT THE CHALLENGES
25 ARE. AND THEN IT'S SUPPORTED EVENTUALLY BY THE SURVEY. ARE WE



THE BOARD OF
SUPERVISORS

1 DOING IT RIGHT?

2

3 **SUP. HILDA SOLIS:** AND THAT'S, WE'RE GONNA LOOK AT THOSE AND
4 MAKE ADJUSTMENTS AS NEEDED WITH THOSE AS WELL. GOOD. OKAY.
5 THANK YOU VERY MUCH, MADAM CHAIR. THANK YOU.

6

7 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR BERGER.

8

9 **SUP. KATHRYN BARGER:** THANK YOU AND THANK YOU FOR THIS. I KNOW
10 IN ALTDENA WE TALKED ABOUT IT, THE ISSUE ON WEEKENDS, SO I
11 APPRECIATE THE FACT THAT IT'S GOING TO BE, WEEKENDS ARE GOING
12 TO BE COVERED. BUT ONE THING THAT CAME OUT OF THE DISCUSSION
13 WITH PUBLIC WORKS, AND I DON'T KNOW IF YOUR CODE ENFORCEMENT
14 PEOPLE CAN TALK ABOUT THIS, BUT THE SIGNAGE, THERE WAS A
15 CONTRADICTION IN SIGNAGE THAT DIDN'T ALLOW YOU ALL TO DO SOME
16 SORT OF ENFORCEMENT. SO, I GUESS MY QUESTION IS, ARE WE GOING
17 TO ADDRESS THAT SO THERE'S CONSISTENCY AMONG WHAT PUBLIC WORKS
18 SIGNAGE IS UP VERSUS WHAT YOU ALL ARE SUPPOSED TO BE
19 ENFORCING.

20

21 **HOLLY FRANCISCO:** YEAH, AND PUBLIC WORKS IS GONNA BE ON THAT
22 GROUP THAT WE HAVE DIRECT COMMUNICATION WITH ONE PERSON, ONE
23 LIAISON, SO WHEN THE SIGNAGE ISSUE IS A PROBLEM, WE KNOW THAT
24 THESE 2 PEOPLE ARE GONNA ADDRESS IT RIGHT AWAY.

25



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** AND THEN I WOULD ALSO ASK THAT LESSONS
2 LEARNED BECAUSE I MEAN TO SUPERVISOR SOLIS'S POINT THAT THERE
3 ARE SOME THAT WILL TAKE AN OPPORTUNITY TO KIND OF USE THE
4 SYSTEM TO PROTECT THEIR PARKING AREA BECAUSE PARKING IS A
5 PREMIUM BUT WHERE AND I'LL SPEAK FOR MY DISTRICT WHERE YOU
6 THINK WE MAY NEED TO MAKE CHANGES AS IT RELATES TO PERMITTING,
7 WHATEVER, IT WOULD BE HELPFUL FOR US TO KNOW BASED ON THE
8 BOOTS ON THE GROUND WHAT THEY'RE SEEING SO THAT WE CAN ADDRESS
9 MAYBE SOME ISSUES THAT CAN BE FIXED BY SIGNAGE OR BY
10 PERMITTING OR WHATEVER IT IS BECAUSE I KNOW AGAIN IN ALTADENA
11 AROUND EATON CANYON ON THE WEEKENDS IT'S NO PARKING FOR 2 I
12 THINK IT'S 2 HOURS AND THEY'RE THERE ALL DAY AND IT'S
13 COMPLETELY TAKEN OVER AND I DON'T WANT TO SEE OUR ALTADENA
14 SHERIFFS HAVING TO SIT THERE AND WRITE TICKETS WHEN WE'VE GOT
15 PARKING ENFORCEMENT THAT IS PERFECTLY CAPABLE OF DOING IT. BUT
16 I APPRECIATE THIS REPORT. I THINK IT'S A GOOD START. AND I
17 LOOK FORWARD TO WORKING WITH YOU ON THAT. AND THANK YOU TO
18 EVERYONE OUT IN THE AUDIENCE THAT SHOWED UP THAT GOES OUT AND
19 DOES THE PARKING ENFORCEMENT AS WELL. THANK YOU.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. READING BETWEEN THE
22 LINES, I'M HEARING THAT MADAM CEO IS NOT FAMILIAR WITH ALL OF
23 THE DETAILS, THE FINER POINTS, BECAUSE YOU GOT THE REPORT
24 LATE. SO I JUST WANT TO ASK FOR YOUR FUTURE REPORT TO US THAT
25 YOU INCLUDE AN ANALYSIS OF WHETHER BOTH ARE PRESENTED AT THE



THE BOARD OF
SUPERVISORS

1 SAME LEVEL AND SAME SCOPE OF SERVICE, WHETHER THEY BOTH
2 INCLUDE 24-HOUR COVERAGE, AND WHETHER ECONOMIES OF SCALE CAN
3 BE ACHIEVED WHEN IT COMES TO THE ADMINISTRATIVE SUPPORT AND
4 WHETHER RELEVANT LABOR GROUPS HAVE BEEN CONSULTED BECAUSE WE
5 KNOW THAT WILL ALSO BE A FACTOR IN HOW AND WHETHER THINGS CAN
6 MOVE FORWARD.

7

8 **FESIA DAVENPORT:** ABSOLUTELY AND WE'LL REPORT INCLUDE THAT IN
9 OUR REPORT BACK.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR MITCHELL.

12

13 **SUP. HOLLY J. MITCHELL:** THANK YOU, THANK YOU MADAM CHAIR AND
14 THANK YOU FOR THAT CLARIFICATION. THAT WAS YOU KNOW PART OF
15 OUR GOAL WITH HAVING THE PERFORMANCE METRICS TO MAKE SURE THAT
16 IT WAS AS CLOSE TO POSSIBLE IN APPLES TO APPLES COMPARISON IN
17 TERMS OF PERFORMANCE. I JUST TRIGGERED A THOUGHT WHEN
18 SUPERVISOR BARGER TALKED ABOUT THE ISSUE WITH REGARD TO
19 SIGNAGE. I AM HOPING THERE WILL ALSO BE CLEAR MESSAGING ABOUT
20 EXPECTATIONS. YOU KNOW I WROTE YOU A LETTER BECAUSE I HEARD
21 FROM CONSTITUENTS WHO SAID THAT THEY WERE TOLD BY BOTH
22 SHERIFFS AND CITATION OFFICERS IN YOUR UNIT THAT SUPERVISOR
23 MITCHELL SAID DON'T WRITE TICKETS ON RVS. AND I SAID THAT
24 NEVER CAME FROM ME. AND SO AS WE'VE TALKED ABOUT CONSISTENCY
25 IN SIGNAGE, I'M HOPING ALSO THAT THERE IS CONSISTENCY IN



THE BOARD OF
SUPERVISORS

1 MESSAGING ACROSS THE COUNTY ABOUT EXPECTATIONS. IT IS NOT
2 ABOUT NOT TICKETING RVS THAT WAS NEVER OCCURRED TO ME I'D
3 NEVER UTTERED IT SO I'M NOT SURE HOW I WAS BEING MISQUOTED SO
4 YOU KNOW I WROTE YOU A LETTER PROVIDING THAT CLARITY, BUT I
5 WANTED TO JUST STATE IT FOR THE RECORD BECAUSE IT IS SO
6 IMPORTANT THAT A PART OF THE GOAL AROUND HAVING MORE BOOTS ON
7 THE STREET DOING THIS WORK IS TO ALSO ALLOW US TO TRACK WHERE
8 THOSE RVS ARE. SO, ON OUR OTHER HAT, IN OUR PATHWAYS HOME, WE
9 CAN MAKE SURE THAT WE ARE PRIORITIZING APPROPRIATELY
10 COMMUNITIES WHERE THOSE ENCAMPMENTS NEED TO BE MOVED. SO, IT
11 REALLY IS THIS IMPORTANT PARTNERSHIP. THE LAST PIECE I'LL ADD
12 IS AS SUPERVISOR SOLIS TALKED ABOUT, EASE IN REPORTING, PUBLIC
13 WORKS HAS THAT ONLINE TOOL. AND SO MINIMALLY, I WOULD HOPE IN
14 THAT YOU'RE PARTNERING WITH PUBLIC WORKS AND THIS OTHER
15 ELEMENT IN TERMS OF SIGNAGE, THAT THERE COULD POTENTIALLY BE A
16 PARTNERSHIP WITH PUBLIC WORKS IN USING THE TOOL THAT THEY
17 CURRENTLY HAVE THAT MY CONSTITUENTS ARE MASTERS AT USING IN
18 REPORTING TO PUBLIC WORKS WHAT IS ALLOWABLE AND THAT ON THAT
19 TOOL THAT PUBLIC WORKS HAS CONSTITUENTS CAN THEN TRACK THAT
20 IT'S BEEN RECEIVED AND THERE IS A TICKET ISSUED WHEN IT'S BEEN
21 RESOLVED AND SO MAYBE A PARTNERSHIP. WOULD ALLOW FOR WHAT
22 SUPERVISORS LEAST TALKED ABOUT YOU BEING ABLE TO USE
23 TECHNOLOGY AND ENTITY SYSTEM THAT CURRENTLY EXISTS TO KNOW
24 WHEN TO SHOW UP.

25



THE BOARD OF
SUPERVISORS

1 **ROBERT LUNA:** SIMPLE ANSWER THERE IS YES. WE WILL BE HEADING
2 THAT DIRECTION AND WE'RE ALREADY STARTED ACTUALLY SO OUR
3 PEOPLE ARE DOING AMAZING WORK.

4
5 **SUP. LINDSEY HORVATH, CHAIR:** ALL RIGHT THANK YOU ALL FOR BEING
6 HERE THANK YOU FOR THE CONVERSATION SEEING NO OTHER COMMENTS
7 EXECUTIVE OFFICER PLEASE CALL THE MEMBERS OF THE PUBLIC WHO
8 HAVE SIGNED UP TO SPEAK ON THIS ITEM.

9
10 **EXECUTIVE OFFICER:** WILL RED CHIEF FUND PLEASE COME FORWARD AND
11 STAFF WILL ASSIST YOU? AS A FINAL REMINDER FOR PARTICIPANTS ON
12 THE TELEPHONE, IF YOU WOULD LIKE TO ADDRESS ITEM 70, IF YOU
13 HAVE NOT ALREADY DONE SO, PLEASE PRESS 1 THEN 0 NOW TO BE
14 PLACED IN THE SPEAKING QUEUE. MODERATOR, MAY WE HAVE THE FIRST
15 SPEAKER, PLEASE?

16
17 **MODERATOR:** OUR FIRST PARTICIPANT IS NORM CUBAS. YOU MAY BEGIN.

18
19 **SPEAKER:** GOOD AFTERNOON. MY NAME IS NORMA CUBAS. I LIVE IN THE
20 SECOND DISTRICT. I'M HERE TO SHARE ABOUT PARKING ENFORCEMENT
21 IN MY AREA AND IN SUPPORT AND QUALITY SERVICE. YOUR PLANS DO
22 OUTLINE WHAT I'M ASKING FOR BETTER RESPONSE TIME, CUSTOMER
23 SERVICE, AND INCREASED COVERAGE ON HOURS. THERE ARE MAJOR
24 PROBLEMS WITHIN THE PARKING ENFORCEMENT IN MY NEIGHBORHOOD DUE
25 TO THE FACT THAT IT IS IN A SCHOOL ZONE. WE DO HAVE VEHICLES



THE BOARD OF
SUPERVISORS

1 BLOCKING OUR DRIVEWAYS AND DOUBLE PARKING. I SUPPORT PARKING
2 ENFORCEMENT DETAILS THAT WILL PROVIDE A QUALITY SERVICE FOR
3 UNINCORPORATED HALEY COUNTY AREAS. WITH REPORTING AND QUALITY
4 CUSTOMER SERVICE, IN THE PAST WHEN WE HAVE REACHED OUT TO
5 PARKING ENFORCEMENT, THE RESPONSE TIME WAS VERY SLOW AND
6 SOMETIMES WE WERE GIVING EXCUSES THAT THEY DO NOT HAVE ENOUGH
7 STAFF OR THEY DON'T WORK WEEKENDS, WHICH I UNDERSTAND, BUT IT
8 SHOULD NOT BE THE CASE. THANK YOU FOR YOUR TIME AND I ASK TO
9 PLEASE MOVE AS QUICKLY AS POSSIBLE TO ENHANCE PARKING
10 ENFORCEMENT.

11
12 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

13
14 **MODERATOR:** OUR NEXT PARTICIPANT IS ERIC PREVIN. YOU MAY BEGIN.

15
16 **SPEAKER:** THANK YOU. AND THIS IS THE FOLLOW UP TO THE 2
17 MEETINGS AGO. I THINK THE SHERIFF DID A GOOD JOB OF MAKING THE
18 CASE. I THINK THE COUNTY SPENDS A LOT OF TIME THESE DAYS KIND
19 OF QUIETLY PUTTING DEPARTMENTS AGAINST EACH OTHER, WHICH
20 DOESN'T TO ME FEEL, I DON'T FEEL WE SHOULD BE HEADING TOWARD A
21 SHARK TANK WHERE SUPERVISOR MITCHELL DECIDES THAT SHE WANTS TO
22 GO WITH THE TECHNOLOGY GROUP AND YOU KNOW THE OTHER ONE MAKES
23 IT UP YOU KNOW WE HAVE THESE ARE LONG-STANDING PROBLEMS AND I
24 AGREE THAT WE SHOULD BE REVAMPING IT. BUT IT'S LIKE, I DON'T
25 KNOW, JUST LIKE BALANCING EVERYTHING AND GETTING THE, YOU



THE BOARD OF
SUPERVISORS

1 KNOW, WHAT IF IT WAS CHEAPER TO GO WITH JUST PRIVATE SECURITY
2 GUARDS, LIKE WE'VE BEEN TEMPTED WITH EVERY OTHER THING IN THE
3 COUNTY. PROP A AND YOU KNOW I DON'T KNOW I THINK WE NEED TO
4 LET PEOPLE PROVE THIS SITUATION LET THE SHERIFF DO IT.
5 PESTRELLA IS BUSY NOT RESPONDING TO THE PEOPLE IN STUDIO CITY
6 ABOUT WHY HE WANTS TO SIGN UP WITH HARVARD WESTLAKE. SO, HE'S
7 GOT A LOT ON HIS PLATE. HE AND HORVATH, AND NITHYA RAMAN DON'T
8 CARE ABOUT THE PEOPLE.

9
10 **EXECUTIVE OFFICER:** THANK YOU, YOUR TIME HAS EXPIRED. NEXT
11 SPEAKER,

12
13 **MODERATOR:** PLEASE. MADAM CHAIR, THERE ARE NO OTHER REMOTE
14 SPEAKERS TO ADDRESS THE BOARD.

15
16 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU AND WE HAVE NO IN-
17 PERSON SPEAKERS ON THIS ITEM. SO THIS REPORT WILL BE RECEIVED
18 AND FILED. HEARING NO OBJECTIONS, THAT IS THE ORDER AND THANK
19 YOU MR. SHERIFF AND YOUR TEAM FOR BEING HERE TODAY. WE'LL NOW
20 MOVE ON TO ITEM 3, DECREASING PROFESSIONAL WAIT TIMES AT LOS
21 PADRINOS JUVENILE HALL WHICH WAS HELD BY SUPERVISOR HAHN FOR
22 MEMBERS OF THE PUBLIC ON THE TELEPHONE PLEASE PRESS 1 THEN 0
23 NOW TO COMMENT ON THIS ITEM. SUPERVISOR HAHN I'LL TURN IT TO
24 YOU.



THE BOARD OF
SUPERVISORS

1 **SUP. JANICE HAHN:** THANKS, THANK YOU MADAM CHAIR COLLEAGUES
2 LAST WEEK THERE WAS AN ARTICLE IN THE LA DAILY NEWS THAT
3 DESCRIBED THESE LONG WAIT TIMES BY SOME PROFESSIONALS VISITING
4 THEIR CLIENTS AT LOS PADRINOS JUVENILE HALL. THE ARTICLE
5 DESCRIBED HOW OUR OWN COUNTIES PUBLIC DEFENDERS AS WELL AS
6 OTHER ATTORNEYS SOCIAL WORKERS AND DOCTORS AT TIMES WAITED 2
7 TO 3 HOURS TO MEET WITH THEIR CLIENTS. THE MAJORITY OF THE
8 YOUTH AT LOS PADRINOS ARE AWAITING THEIR ADJUDICATION, MEANING
9 THEY HAVE NOT YET GONE TO COURT TO FIND OUT HOW THEIR CASE
10 WILL PAN OUT AND WHERE THEIR NEXT PLACEMENT WILL BE. THIS
11 MEANS THAT TIMELY ACCESS TO VISITS FROM THEIR ATTORNEYS, THEIR
12 SOCIAL WORKERS AND DOCTORS ARE ESSENTIAL TO MAKING SURE THEIR
13 CASES PROGRESS ON TIME. IT'S CONCERNING IF THESE VISITS ARE
14 BEING DELAYED, AND I'M UNCLEAR HOW PERVASIVE OF A PROBLEM IT
15 IS. THERE SEEMS TO BE CONFLICTING DATA AND TIMELINES BETWEEN
16 WHAT PROBATION DEPARTMENT IS SAYING AND WHAT THE ARTICLE FOUND
17 OUT WHEN THEY INTERVIEWED PEOPLE. FOR EXAMPLE, ACCORDING TO
18 THE PROBATION DEPARTMENT IN APRIL, MOST ATTORNEYS WAITED NO
19 MORE THAN 20 MINUTES TO MEET WITH THEIR CLIENTS, AND THERE
20 WERE ONLY A FEW OUTLIERS WHO MAYBE HAD TO WAIT UPWARDS TO AN
21 HOUR. AND THE DEPARTMENT IS ALREADY PUTTING SOME MEASURES INTO
22 PLACE TO IMPROVE THE WAIT TIMES, LIKE ADDING PRIVACY BOOTHS TO
23 THE CHAPEL SO THAT MORE ATTORNEYS CAN MEET WITH THEIR CLIENTS
24 AT ONE TIME. THAT SAID, THERE'S STILL A DISCREPANCY BETWEEN
25 WHAT PROBATION DEPARTMENT'S DATA SAYS ABOUT WAIT TIMES AND THE



THE BOARD OF
SUPERVISORS

1 ACCOUNT FROM PROFESSIONAL VISITORS, SOME OF WHOM HAVE SAID
2 THEY'VE CONTINUED TO EXPERIENCE LONG WAIT TIMES. SO THIS
3 MOTION WILL ASK PROBATION FOR A REPORT BACK IN 2 WEEKS WITH
4 DATA ON PROFESSIONAL VISITOR WAIT TIMES AND STRATEGIES TO
5 REDUCE THOSE WAIT TIMES, LIKE ADDING EVEN MORE PRIVACY BOOSTS,
6 INCREASING PROBATION STAFF PRESENT DURING BUSY HOURS, AND
7 CREATING AN ELECTRONIC SIGN-UP SYSTEM FOR VISITORS. IT ALSO
8 DIRECTS OUR PROBATION DEPARTMENT TO EITHER UPDATE THEIR
9 CURRENT POLICY ABOUT ACCESS TO LEGAL SERVICES OR CREATE AN
10 OFFICIAL PROCEDURE THAT LAYS OUT EXPECTED MAXIMUM WAIT TIMES
11 FOR VISITING ATTORNEYS AND WHAT TO DO IF THOSE WAIT TIMES
12 EXCEED THAT MAXIMUM. WE ALWAYS TALK ABOUT SILOS IN THE COUNTY.
13 I MEAN, I FEEL LIKE THERE'S A LOT OF THINGS THAT WE DO, THAT
14 IF THEY TALKED WITH EACH OTHER, WE PROBABLY WOULDN'T EVEN HAVE
15 TO DO MOTIONS. BUT THEN WHAT WOULD WE DO? BUT THIS ONE DID
16 FEEL LIKE, GEE, COULD THE PUBLIC DEFENDER PICK UP THE PHONE
17 AND CALL GUILLERMO AND SOLVE THIS PROBLEM? BUT I'M CYNICAL
18 THAT THAT NECESSARILY WOULD SOLVE THE PROBLEM. SO THAT BEING
19 SAID, THE GOAL WITH THIS MOTION IS TO GET MORE TRANSPARENCY ON
20 THE DATA AROUND WAIT TIMES AND TO FIND AND IMPLEMENT
21 STRATEGIES SO THAT THE PROFESSIONAL VISITORS DON'T WASTE A
22 GOOD PORTION OF THE DAY WAITING TO MEET WITH THEIR CLIENTS.
23 AND MORE IMPORTANTLY, AS I WAS TALKING ABOUT, THESE YOUNG
24 PEOPLE NEED THEIR, THEY NEED TO MEET WITH THESE PEOPLE, RIGHT?
25 THIS IS HOW THEIR CASES WILL BE DECIDED AND HOW IT PROGRESSES.



THE BOARD OF
SUPERVISORS

1 THEY'RE ONLY THERE AT LOS PADRINOS UNTIL THEY GO TO COURT AND
2 THAT'S THE TIME, THEY REALLY NEED TO HAVE ACCESS TO THEIR
3 PROFESSIONAL FOLKS IN THEIR LIFE. SO HOPEFULLY THIS WILL SOLVE
4 THE PROBLEM. IF NOT, WE'LL FIGURE OUT ANOTHER WAY. THANK YOU,
5 MADAM CHAIR.

6

7 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. THANKS FOR INCLUDING
8 ME ON THIS ITEM. I THINK WE'LL HEAR FROM REPRESENTATIVES OF
9 THE PUBLIC DEFENDER'S OFFICE IF THIS DOESN'T ACHIEVE THE
10 DESIRED RESULTS. AND I'M SUPPORTIVE OF THIS MOTION FOR ALL THE
11 REASONS YOU MENTIONED. AND JUST TO ADD ON WHERE YOU STARTED,
12 WHEN WE ARE TRYING TO FULLY REALIZE YOUTH JUSTICE REIMAGINED,
13 PART OF THAT IS DECARCERATION OF OUR YOUNG PEOPLE WHO NO
14 LONGER NEED TO BE IN THOSE SPACES, BUT THAT CAN'T HAPPEN IF
15 THEIR LEGAL REPRESENTATIVES AREN'T ABLE TO ACCESS THEM AND
16 ENGAGE IN THE SERVICES THAT THEY PROVIDE. AND SO NOT ONLY IS
17 IT IMPORTANT FOR ALL OF THE REASONS THAT WE KNOW AND HONORING
18 PEOPLE'S CONSTITUTIONAL RIGHTS, IT'S ALSO IMPORTANT FOR THE
19 GOALS THAT WE HAVE IN TERMS OF THE FACILITIES AND MAKING SURE
20 THAT OUR YOUNG PEOPLE ARE GETTING THE SERVICE AND SUPPORT THAT
21 THEY NEED. SUPERVISOR MITCHELL.

22

23 **SUP. HOLLY J. MITCHELL:** THANK YOU. I HAD TO CHUCKLE SUPERVISOR
24 HAHN. I WAS SHOCKED WHEN I ACTUALLY COUNTED AND REALIZED AT
25 THE END OF MY THIRD YEAR ON THE BOARD HERE, I HAD VOTED ON



THE BOARD OF
SUPERVISORS

1 6,500 MOTIONS. SO, WE DO A LOT OF MOTIONS. THANK YOU BOTH FOR
2 TODAY'S MOTION. AND I ALSO WANT TO ACKNOWLEDGE THE CHIEF AND
3 HIS TEAM FOR PROACTIVELY ADDRESSING THE LONGSTANDING PROBLEM
4 OF EXCESSIVE PROFESSIONAL WAIT TIMES. IT IS ABSOLUTELY DEEPLY
5 PROBLEMATIC IN OUR JUVENILE INSTITUTIONS IN THAT THEY'VE
6 OPERATED, FRANKLY, LIKE INDEPENDENT FIEFDOMS FOR DECADES,
7 WHICH I THINK HAS LED TO THE INCONSISTENCY ACROSS THE
8 INSTITUTIONS. IT ENABLES A CULTURE WHERE EACH FACILITY CAN
9 OPERATE IN ITS OWN WAY WITH MINIMAL GUIDANCE AND VERY LIMITED
10 OVERSIGHT FROM EXECUTIVE MANAGEMENT IN THE DEPARTMENT. IT'S
11 ALSO STIFLED AND DISCOURAGED THE SHARING OF CRITICAL
12 INFORMATION. MULTIPLE PROBATION CHIEFS HAVE LEARNED ABOUT
13 PROBLEMS FOR THE FIRST TIME FROM EITHER COMMISSIONERS, PRESS
14 REPORTS OR OTHER SOURCES, PROBLEM. AND THIS CAN MAKE IT
15 DIFFICULT FOR LEADERSHIP TO ADDRESS MAJOR PROBLEMS OR URGENT
16 ISSUES IN A TIMELY MANNER. ANOTHER EXAMPLE IS THE RECENTLY
17 DISCOVERED PRACTICE OF BRINGING INAPPROPRIATE AND EXCESSIVE
18 CHARGES AGAINST YOUTH IN THE JUVENILE HALLS. THIS PROBLEM WAS
19 ALLOWED TO PERSIST FOR SEVERAL MONTHS THE COMMUNITY. I WOULD
20 LIKE TO ACKNOWLEDGE THE CHIEF TEAM FOR REVERSING AND
21 CORRECTING THIS PRACTICE AS SOON AS THEY LEARNED ABOUT IT. I
22 HAVE CONFIDENCE THAT AGAIN, HAVING LEARNED ABOUT THIS
23 INCONSISTENCY ACROSS INSTITUTIONS AND TODAY'S MOTION, THAT
24 THEY TOO WILL STEP UP TO THE PLATE AND COURSE CORRECT AS
25 QUICKLY AS POSSIBLE. SO, THANK YOU FOR BRINGING THE MOTION



THE BOARD OF
SUPERVISORS

1 FORWARD.

2
3 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, SUPERVISOR SOLIS.

4
5 **SUP. HILDA SOLIS:** YES, THANK YOU. I WANNA THANK SUPERVISOR
6 HAHN AND YOURSELF FOR BRINGING THIS MOTION FORWARD. IT IS
7 REALLY TIMELY. AND IN FACT, ON SOME OF THE VISITS THAT I'VE
8 HAD OUT TO THE LOS PADRINOS FACILITY, I HAVE SEEN WHERE THEY
9 HAVE CREATED PODS INSIDE THE CHAPEL, SO THERE CAN BE PRIVATE
10 INTERVIEWS WITH, YOU KNOW, PD STAFF, WITH LAWYERS AND OTHERS,
11 AND I REALLY HAVE TO COMMEND OUR PROBATION CHIEF FOR DOING
12 THAT, BECAUSE IT WAS INNOVATIVE TO SEE THAT, AND HIGHLY
13 SENSITIVE, SECURE, BUT IN A COMFORTING WAY SO THAT YOUNG
14 PEOPLE WOULDN'T FEEL INTIMIDATED IN ANY WAY. AND I JUST
15 THOUGHT THAT WAS SOMETHING REMARKABLE. I HAD NEVER SEEN THOSE
16 PODS PUT UP IN THAT MANNER. BUT I ALSO WANT TO JOIN YOU ON
17 THIS BECAUSE I THINK IT'S EQUALLY IMPORTANT TO TALK ABOUT SOME
18 OF THE OTHER ISSUES THAT I HAVE HEARD, AND THAT IS WITH
19 RESPECT FOR PROFESSIONALS LIKE OUR DOCTORS, OUR HEALTH
20 PROFESSIONALS HAVING ACCESS TO THE FACILITIES OR TO SEE THESE
21 YOUNG PEOPLE. SO, WE NEED APPROPRIATE STAFF TO BE ABLE TO TAKE
22 OUR YOUTH TO THEIR MEDICAL APPOINTMENTS. AND THAT JUST FALLS
23 IN LINE WITH, I THINK, THIS MOTION. SO, I, TOO, HOPE TO SEE
24 SOME PROGRESS MADE THERE. SO, I SUPPORT THIS. AND I KNOW THAT
25 THE CHIEF HOPEFULLY WILL HEAR US ON THIS. THANK YOU.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. EXECUTIVE OFFICER
3 PLEASE CALL THE MEMBERS OF THE PUBLIC WHO HAVE SIGNED UP TO
4 SPEAK ON THIS ITEM.

5

6 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
7 FORWARD. BYRON JOSE, LORETTA LORRAINE, RED CHIEF HUNT, AND
8 WENDELIN JULIAN, PLEASE COME FORWARD AND STAFF WILL ASSIST
9 YOU. AS A FINAL REMINDER FOR PARTICIPANTS ON THE TELEPHONE, IF
10 YOU WOULD LIKE TO ADDRESS ITEM 3, IF YOU HAVE NOT ALREADY DONE
11 SO, PLEASE PRESS 1 AND 0 NOW TO BE PLACED IN THE SPEAKING
12 QUEUE. MODERATOR, WHEN WE HAVE THE FIRST REMOTE SPEAKER,
13 PLEASE.

14 **MODERATOR:** OUR FIRST PARTICIPANT IS ERIC PREVIN. YOU MAY
15 BEGIN.

16

17 **SPEAKER:** GETTING INTO THESE WAIT TIMES, I MEAN, YOU KNOW, THIS
18 IS A VERY DYSFUNCTIONAL SYSTEM, BUT IT HAS TO BE ACCESSIBLE IN
19 A TIMELY MANNER FOR THESE INTERMISSIONS. SO VERY, VERY NICE,
20 YOU KNOW, KIND OF POST-CIRS LEVEL UPGRADE HERE. I WILL SAY WE
21 SHOULD HAVE LISTENED TO THE COURT WHEN THEY WROTE PARAGRAPH 73
22 THAT SAID LET THEM OUT. THEY WOULD DO BETTER AND SURVIVE OUT
23 IN THE WILD OF THE COMMUNITY THAN IN THESE HORRIFYING PLACES.
24 BUT AS A WAY TO KIND OF BRING IT ALL TOGETHER, I THINK ONE
25 IDEA IS FOR HOLLY MITCHELL'S OFFICE TO GO FIRST. WHAT WE DO IS



THE BOARD OF
SUPERVISORS

1 WE SET UP SATELLITE RESIDENCIES AT THE RENO'S SO THAT HOLLY
2 MITCHELL WILL GO FOR A WEEK, BRING HER STAFF, AND JUST DO
3 BUSINESS. EVERYBODY'S ON CELL PHONE. IT'S RIGHT OUT OF THE
4 FACILITY. THE WAIT TIME WILL IMPROVE ENORMOUSLY. THE SAFETY
5 WILL GO UP SKY HIGH. NOBODY IS GOING TO ENGAGE IN PEPPER
6 SPRAYING A YOUNG PERSON OR TEASING THEM.--

7

8 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. NEXT
9 SPEAKER PLEASE.

10

11 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER OR MOST SPEAKERS TO
12 ADDRESS THE BOARD.

13

14 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. WE'LL GO TO SPEAKERS
15 IN PERSON. PLEASE GO AHEAD.

16

17 **SPEAKER:** GOOD AFTERNOON. I'M WENDELIN JULIAN, EXECUTIVE
18 DIRECTOR OF THE PROBATION OVERSIGHT COMMISSION. 2 QUICK WORDS
19 OF GRATITUDE AND OPTIMISM. FIRST, THANK YOU, SUPERVISOR HAHN,
20 FOR THIS SWIFT MOTION. AND YES, SOMETIMES MOTIONS ARE
21 NECESSARY. THANK YOU FOR PROTECTING THE YOUTH'S CONSTITUTIONAL
22 RIGHTS AND MAKING SURE THAT THIS ACTUALLY HAPPENS. AND THANK
23 YOU FOR YOUR WORDS OF SUPPORT TO THE OTHER SUPERVISORS. A WORD
24 OF OPTIMISM. SO THIS ISSUE HAS BEEN BROUGHT TO THE PROBATION
25 OVERSIGHT COMMISSION MULTIPLE TIMES BY MULTIPLE INDIVIDUAL



THE BOARD OF
SUPERVISORS

1 ATTORNEYS AND AGENCIES. AND THERE'VE BEEN A LOT OF QUESTIONS
2 BACK AND FORTH. IT SEEMS TO BE A PROBLEM THAT EBBS AND FLOWS.
3 BUT TODAY, I FEEL MUCH MORE OPTIMISTIC THAN I HAVE IN THE PAST
4 ABOUT THE EXECUTIVE LEADERSHIP'S TEAM DESIRE TO BRING THIS
5 DEPARTMENT NOT JUST TO COMPLIANCE, BUT BEYOND COMPLIANCE TO
6 REACHING INDUSTRY STANDARDS AND EVENTUALLY BEST PRACTICES. I
7 THINK A POLICY IS A GREAT IDEA TO ENSURE THAT THE YOUNG PEOPLE
8 HAVE ACCESS. AND I HOPE THIS IS THE LAST TIME WE'RE TALKING
9 ABOUT THIS. THANK YOU.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

12

13 **SPEAKER:** RED CHIEF HUNT. THANK YOU, SUPERVISOR HAHN, FOR
14 GIVING THE KIDS THE RIGHT TO DUE PROCESS. I MEAN, EVERYBODY
15 NEEDS TO SEE THEIR THERAPIST, EVERYBODY NEEDS TO SEE THEIR
16 DOCTOR. I TOTALLY AGREE WITH THIS MOTION TO FAST TRACK AND
17 MAKE SURE THAT THE KIDS HAVE EQUAL ACCESS TO THEIR DOCTORS AND
18 TO THEIR ATTORNEYS AND THINGS LIKE THIS. THERE'S NO NEED FOR
19 JUVENILE HALL TO BE RAN LIKE THAT. AND WE AS RESPONSIBLE
20 ADULTS NEED TO MAKE SURE THAT THAT'S DONE. WE ARE ALL KIDS
21 ONCE, SO WE COULD HAVE BEEN THERE OR WE SHOULD HAVE BEEN THERE
22 OR HOWEVER IT GOES, BUT ALL THE KIDS AND ALL THE ATTORNEYS,
23 PLEASE DO THE FAST TRACK ON THIS ONE, THAT THEY DESERVE THE
24 RIGHT TO DO PROCESS IN A TIMELY MANNER TO SEE THEIR DOCTORS
25 AND THEIR THERAPISTS. IT SHOULDN'T BE A 2 HOUR WAIT AT THE



THE BOARD OF
SUPERVISORS

1 MOST, IT SHOULD BE A 15 OR 20 MINUTE WAIT AND TO TELEPHONE A
2 CALL EARLIER TO MAKE SURE THAT THESE KIDS GET THEIR
3 APPOINTMENTS. THANK YOU, RED CHIEF HUNT.

4

5 **SUP. LINDSEY HORVATH, CHAIR:** THAT WAS OUR LAST SPEAKER. SO,
6 ITEM 3 IS BEFORE US. MOVED BY SUPERVISOR HAHN AND I WILL
7 SECOND TO APPROVE THE ITEM. EXECUTIVE OFFICER, PLEASE CALL THE
8 ROLL.

9

10 **EXECUTIVE OFFICER:** ITEM 3 IS BEFORE YOU, SUPERVISOR SOLIS.

11

12 **SUP. HILDA SOLIS:** AYE.

13

14 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL.

15

16 **SUP. HOLLY J. MITCHELL:** AYE.

17

18 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR HAHN.

19

20 **SUP. JANICE HAHN:** AYE.

21

22 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER.

23

24 **SUP. KATHRYN BARGER:** AYE.

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. SUPERVISOR HORVATH.

2

3 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

4

5 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. MOTION CARRIES, 5-
6 0.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** EXECUTIVE OFFICER, I UNDERSTAND
9 YOU HAVE ADDITIONAL INFORMATION RELATED TO ITEM 27.

10

11 **EXECUTIVE OFFICER:** THAT'S CORRECT, MADAM CHAIR. ON ITEM 96A,
12 YOURS AND SUPERVISOR BARGER'S MOTION RELATED TO ITEM 27
13 SUPERVISOR SOLIS AND SUPERVISOR BARGER HAVE INDICATED AN AYE
14 VOTE ON THE MOTION AND GIVEN THEIR VOTES FOR THE RECORD ITEM
15 96A PASSES 5-0

16

17 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU FOR THAT UPDATE WE'LL
18 NOW MOVE ON TO ITEM 5, STABILIZATION SUPPORTS FOR FOSTER
19 YOUTH, WHICH WAS HELD BY SUPERVISOR BARGER. FOR MEMBERS OF THE
20 PUBLIC ON THE TELEPHONE, PLEASE PRESS 1 AND 0 NOW TO COMMENT
21 ON THIS ITEM. SUPERVISOR BARGER,

22

23 **SUP. KATHRYN BARGER:** I'LL TURN IT TO YOU. THANK YOU, MADAM
24 CHAIR, AND THANK YOU FOR CO-AUTHORING THIS MOTION WITH ME. IT
25 WAS A PLEASURE FOR ALL OF US TO PARTICIPATE IN A ROUNDTABLE



THE BOARD OF
SUPERVISORS

1 DISCUSSION WITH FORMER FOSTER YOUTH AND LA MAYOR KAREN BASS AS
2 PART OF THE NATIONAL FOSTER YOUTH INSTITUTE'S SHADOW DAY
3 ACTIVITIES ON MAY 7TH HERE AT THE HALL OF ADMINISTRATION. I AM
4 SO PLEASED WE HAVE A STRONG PARTNER IN THE MAYOR WHO REALLY
5 HAS BEEN THE CHAMPION FOR THIS PROGRAM TO HELP FOCUS ON THE
6 NEEDS OF OUR FOSTER YOUTH. AND I'VE LONG ADVOCATED FOR AND
7 CHAMPIONED OUR FOSTER YOUTH AS THEY ARE IN THE CHILD WELFARE
8 SYSTEM BY NO FAULT OF THEIR OWN. THESE YOUTH LOBBIED FOR
9 ISSUES THAT HAVE AFFECTED THEM, WHICH INCLUDED ACCESSING AND
10 REDUCING BARRIERS TO HOUSING, ACCESSING AFFORDABLE CHILDCARE,
11 AND FINDING APPROPRIATE MENTAL HEALTH SERVICES AND ENSURING
12 PROVIDERS AND COUNTY STAFF WORKING WITH FOSTER YOUTH ARE
13 APPROPRIATELY TRAINED IN TRAUMA-INFORMED SUPPORTS AND
14 PRACTICES. THEIR DISCUSSION ON THEIR EXPERIENCES DEEPLY
15 TOUCHED ALL OF US AND I'D LIKE TO THANK THOSE FOSTER YOUTH
16 LEADERS FOR SHARING THEIR THOUGHTS AS PART OF THEIR DAY WITH
17 US. THERE ARE STRONG EFFORTS OCCURRING BY OUR DEPARTMENTS TO
18 WORK TOWARD THESE GOALS TO FULLY SUPPORT OUR FOSTER YOUTH. YET
19 THERE'S ALWAYS ROOM FOR IMPROVEMENT, ESPECIALLY ENSURING THAT
20 WE ARE REDUCING THE BUREAUCRACY ENCOUNTERED BY THESE YOUTH IN
21 TRYING TO ACCESS THE SERVICES THEY ARE LEGALLY ENTITLED TO. IT
22 SEEMS LIKE IT'S A COMMON THEME TODAY AMONGST THE DISCUSSIONS
23 WE'RE HAVING. THIS IS WHY IN THIS MOTION I'VE ASKED FOR ALL
24 DEPARTMENTS NAMED REPORT BACK IN PERSON IN 90 DAYS. SO, WE CAN
25 ALL LEARN MORE ABOUT EFFORTS UNDERWAY. AS I KNOW THIS ENTIRE



THE BOARD OF
SUPERVISORS

1 BOARD CARES DEEPLY ABOUT OUR FOSTER YOUTH POPULATION. WE WANT
2 TO ALWAYS CONTINUE TO IMPROVE WAYS TO CONNECT OUR FOSTER YOUTH
3 WITH RESOURCES WITHOUT MAKING IT DIFFICULT OR BURDENSOME TO DO
4 SO. AND I APPRECIATE THE DEPARTMENTS IN ASSISTING WITH THIS
5 MANDATE. I'D ALSO LIKE TO INCLUDE A MINOR AMENDMENT TO INCLUDE
6 THE DEPARTMENT OF PUBLIC HEALTH, OFFICE OF ADVANCE OF EARLY
7 CARE AND EDUCATION TO THE FINAL DIRECTIVE SO THAT WE CAN ALSO
8 HEAR FROM THEM IN 90 DAYS AND THEN IN ADDITION AND NOTHING'S
9 EVER EASY IT TURNS OUT THE UP THE OTHER ISSUE AS IT RELATES
10 VOUCHERS WHICH ARE ADMINISTERED THROUGH LACDA AND OTHER PUBLIC
11 HEALTH AUTHORITIES HAS TO DO WITH THE FEDERAL SIDE SO I'M
12 GOING TO BE SUPERVISOR HORVATH AND OUR CHAIR HORVATH AND I ARE
13 BRINGING IN A MOTION IN JUNE ONCE WE FLUSH OUT WHAT NEEDS TO
14 BE DONE. I KNOW THAT CONGRESSWOMAN JUDY CHU HAS LEGISLATION
15 THAT WILL ELIMINATE THE REQUIREMENT OF BEING ENROLLED IN
16 SCHOOL OR WORK IN ORDER TO DRAW DOWN THAT VOUCHER. SO THAT IS
17 IN THE WORKS, BUT I WANT TO MAKE SURE THAT IF WE ARE GOING TO
18 DO A MOTION THAT IT'S VALUE ADDED AND REALLY DOES TARGET SOME
19 OF THE IMPEDIMENTS. BUT THIS WILL BEGIN THE PROCESS, AT LEAST
20 ON ONE SIDE THAT WE DO HAVE CONTROL OVER. BUT I WANT TO
21 PUBLICLY THANK REPRESENTATIVE CHU FOR CHAMPIONING THIS AND
22 ADDRESSING IT BECAUSE WHO KNEW THAT IT WAS GOING TO CREATE A
23 BARRIER FOR THOSE. FOSTER USE THAT ARE TRANSITIONING OUT. YOU
24 KNOW THAT THAT THEY WOULD ACTUALLY NOT BE ABLE TO SECURE
25 HOUSING AS A RESULT. SO, THANK YOU AGAIN, MADAM CHAIR.



THE BOARD OF
SUPERVISORS

1
2 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. I APPRECIATE YOU
3 INCLUDING ME AS A CO-AUTHOR ON YOUR MOTION. AND I, TOO, WAS
4 REALLY MOVED BY THE EXPERIENCE WE HAD THAT MORNING. I WISH WE
5 COULD HAVE SPENT THE WHOLE DAY TOGETHER. AND I KNOW THAT THEY
6 CAME VERY PREPARED AND PROVIDED A LOT OF INSIGHT INTO WHERE WE
7 NEED TO BE DOING BETTER BY OUR YOUNG PEOPLE. AND I OFTEN SAY
8 THAT OUR YOUNG PEOPLE, WE HEAR REFERENCED THAT THEY ARE OUR
9 FUTURE, BUT CLEARLY THEY ARE OUR PRESENT, AND THEIR OPINIONS,
10 THEIR PERSPECTIVES, AND EVERYTHING THAT THEY EXPERIENCE
11 MATTERS NOW. AND THIS IS A PERFECT OPPORTUNITY FOR THEIR LIVED
12 EXPERIENCE AND THEIR EXPERTISE TO INFORM THE POLICIES THAT WE
13 ARE ADVANCING AND TO INFORM HOW OUR DEPARTMENTS ARE BETTER
14 SERVING THEM. AS WE KNOW, THIS IS NOT JUST A DCFS ISSUE, THIS
15 IS ALL OF THE DEPARTMENTS THAT ARE IDENTIFIED IN THIS MOTION
16 AND MORE, BECAUSE WE ALL HAVE A SHARED RESPONSIBILITY AND
17 MAKING SURE THAT WE ARE ADDRESSING THE ISSUES THAT THEY
18 SURFACED AS PRIORITY, BUT ALSO ALL OF THE SAFETY NET THAT'S
19 SUPPOSED TO CARE FOR OUR YOUNG PEOPLE. AND SO, I REALLY
20 APPRECIATE YOU INCLUDING ME ON THIS ITEM. SUPERVISOR MITCHELL.

21
22 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH. YES, I COULDN'T
23 AGREE WITH YOU MORE. THEY, AS WE TALK ABOUT PEOPLE WITH LIVED
24 EXPERIENCE, THEY ABSOLUTELY HAVE LIVED EXPERIENCE AND HAVE THE
25 CAPACITY TO TELL US HOW TO DO BETTER. YOU KNOW, WHAT WE ALSO



THE BOARD OF
SUPERVISORS

1 HEARD FROM THEM WAS NEED FOR CHILDCARE, NEED FOR MENTAL HEALTH
2 SERVICES, A VARIETY OF SERVICES. SO, I WILL BE SUPPORTING
3 TODAY'S MOTION, BUT I JUST FEEL COMPELLED TO ELEVATE MY
4 CONCERN ABOUT KIND OF OUR PROCESS AROUND HOW WE ARE
5 PRIORITIZING OUR STATE BUDGET ADVOCACY. BECAUSE THERE YOU HAVE
6 AN ELEMENT HERE IN THE MOTION THAT TALKS ABOUT WE WANT TO
7 DIRECT LAYER TO OPPOSE THE GOVERNOR'S MAY REVISION PROPOSAL
8 REDUCING FUNDING FOR EMERGENCY CHILDCARE BRIDGE PROGRAM FOR
9 FOSTER CHILDREN. AND YET I'M THINKING THAT WE NEED TO DISCUSS
10 AS A BOARD OUR OVERALL BUDGET STRATEGY BECAUSE THERE ARE OTHER
11 ELEMENTS. YOU KNOW, I APPRECIATE THIS IS HERE AND I'M GOING TO
12 SUPPORT IT. AND WHEN AND IN WHAT CAPACITY ARE WE GOING TO TALK
13 ABOUT WHAT OUR NEW STANCE IS GOING TO BE. WE WERE ALL READING
14 THE CSEC MEMO DURING OUR OWN BUDGET HEARING LAST YEAR. YOU
15 KNOW THE CHILDCARE BRIDGE PROGRAM, VERY FAMILIAR WITH IT.
16 SUPERVISOR KUEHL CALLED ME THE BUDGET CHAIR WHEN L.A. COUNTY
17 STOOD IT UP. THIS BUDGET PROPOSAL ALSO INCLUDES AN OVERALL CUT
18 TO CHILDCARE SLOTS ACROSS THE BOARD. SO, THIS WILL BE A BRIDGE
19 TO NOWHERE. IF WE DON'T ADDRESS THE REDUCTION IN CHILDCARE
20 SLOTS. PERIOD SEE WHAT I'M SAYING? SO I'M WANTING US, AND I
21 DON'T THINK IT'S HELPFUL TO OUR LA COUNTY DELEGATION IF WE DO
22 IT PIECEMEAL, MOTION BY MOTION, BUT I'M THINKING THAT WE ARE
23 GONNA HAVE TO HAVE A CONVERSATION TO DIRECT LAYER ABOUT WHERE
24 TO LEAN IN ON THIS BUDGET THAT WE ALL ACKNOWLEDGED IN OUR LAST
25 BUDGET MEETING WAS GOING TO HAVE DETRIMENTAL IMPACT ON OUR



THE BOARD OF
SUPERVISORS

1 BUDGET AND OUR ABILITY TO PROVIDE SAFETY NET SERVICES. SO, I
2 JUST WANT TO KNOW HOW, WHEN AND HOW WE'RE GOING TO HAVE THAT
3 BROADER CONVERSATION.

4
5 **FESIA DAVENPORT:** SUPERVISOR, IF I COULD SPEAK TO THAT. SO, WE
6 KNOW THAT THE GOVERNOR'S MAY REVISE CAME OUT AND THEN THERE
7 WAS AN ADDITIONAL ACTION. LAIR HAS BEEN GATHERING BUDGETARY
8 IMPACTS SPECIFICALLY. THE DUE DATE TO RECEIVE ALL THAT
9 INFORMATION FROM ALL DEPARTMENTS WAS LAST NIGHT. SO, WE ARE
10 COMPILING. THERE IS A LEGISLATIVE ADVOCACY PIECE TO THAT ONCE
11 WE START PRIORITIZING. AND SO WE INTEND TO COME TO YOUR STAFF
12 AND WE'RE TRYING TO FIGURE OUT WHICH, IF IT'S CHIEF OF STAFF,
13 THE LEGISLATIVE DEPUTIES, THE BUDGET DEPUTIES, TO SAY, HERE
14 ARE THE IMPACTS. HERE ARE THE IMPACTS BY DEPARTMENT. HERE ARE
15 THE IMPACTS BY DOLLAR AMOUNT, BECAUSE THEN IT'LL HELP US,
16 IT'LL PROVIDE CONTEXT AND THEN PROVIDE SOME FOCUS IN TERMS OF
17 WHAT TO PRIORITIZE IN OUR ADVOCACY. THAT IS THE VERY FIRST
18 PART ON THE LEGISLATIVE PIECE BEFORE WE GET INTO LIKE
19 MITIGATION EFFORTS.

20
21 **SUP. HOLLY J. MITCHELL:** I MET, THANK YOU AND MADAM CHAIR I
22 APPRECIATE THAT BECAUSE I THINK THAT WE HEARD FROM THE L.A.
23 COUNTY DELEGATION WHEN WE WENT TO THEM WITH OUR TWO-PAGER
24 ABOUT THIS WAS OUR ASK AND IT MADE IT EASY FOR THEM TO
25 COMMUNICATE WITH THEIR LEADERSHIP BECAUSE IT WAS CONCISE AND



THE BOARD OF
SUPERVISORS

1 THEY KNEW THAT IT WAS THE BOARD AS A WHOLE. SO, THANK YOU FOR
2 WALKING ME THROUGH THAT PROCESS. I OF COURSE WILL BE
3 SUPPORTING TODAY'S MOTION BUT WHEN I SAW THAT LANGUAGE I
4 THOUGHT YES THAT AND PERHAPS A LAUNDRY LIST OF OTHER ISSUES
5 THAT WILL ALSO HAVE DETRIMENTAL IMPACT ON THIS VERY SAME
6 POPULATION THAT WE'RE TRYING TO SUPPORT. THANK YOU, MADAM
7 CHAIR. THANK YOU.

8

9 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR BERGER.

10

11 **SUP. KATHRYN BARGER:** CAN I JUST FOLLOW UP ON THAT? VERY GOOD
12 POINT. BECAUSE I THINK THAT AS WE START TO PEEL AWAY AT THE
13 IMPACT IT'S GOING TO HAVE ON NOT JUST FOSTER YOUTH, BUT LIKE
14 AS YOU SAID, EVERYBODY, CHILDCARE IN GENERAL, I THINK TIME IS
15 OF THE ESSENCE BECAUSE THERE'S ALREADY CHIPPING AWAY GOING ON
16 AND ADVOCACY GOING ON FOR CERTAIN THINGS AND I WOULD HATE FOR
17 US TO BE ON THE TAIL END OF THAT. SO I MEAN, AND I APPRECIATE
18 YOU BRINGING THAT UP BECAUSE I ACTUALLY, I'M SURE THERE'S
19 GOING TO BE OTHERS THAT WE'RE ALL GOING TO BE TALKING ABOUT
20 THAT WE'RE GOING TO WANT TO CHANGE THE GOVERNOR'S MIND, IF YOU
21 WILL, AND HAVE THEM PUT IT BACK IN THE BUDGET, BUT I JUST GOT
22 SOMETHING FROM CSAC STATING THAT THE DEFICITS GROWN MORE. SO,
23 I KNOW AS IF IT COULDN'T GET ANY BIGGER. THE LAO REPORTS
24 ESTIMATING IT'S GREATER THAN--

25



THE BOARD OF
SUPERVISORS

1 **FESIA DAVENPORT:** OUR MEETING SUPERVISORS WILL BE THURSDAY AT
2 02:00. THIS THURSDAY AT 2.

3
4 **SUP. KATHRYN BARGER:** YEAH, IT SAYS THE LAO OFFICE PROJECTS
5 FACES A \$55 BILLION DEFICIT. THIS FIGURE IS DOUBLE WHAT
6 GOVERNOR NEWSOM PROJECTED IN HIS UPDATED BUDGET. SO NEVER, YOU
7 DIDN'T HEAR THAT. ANYWAY, BUT I JUST THINK TIME IS OF THE
8 ESSENCE. THANK YOU.

9
10 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SEEING NO OTHER
11 COLLEAGUES ON THIS ITEM, EXECUTIVE OFFICER, PLEASE CALL THE
12 MEMBERS OF THE PUBLIC WHO HAVE SIGNED UP TO SPEAK ON THIS
13 ITEM.

14
15 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
16 FORWARD? CHRISTINA ALVARADO, RED CHIEF HUNT, AND STACEY LEE,
17 PLEASE COME FORWARD AND STAFF WILL ASSIST YOU. AS A FINAL
18 REMINDER FOR PARTICIPANTS ON THE TELEPHONE, IF YOU WOULD LIKE
19 TO ADDRESS ITEM 5, IF YOU HAVE NOT ALREADY DONE SO, PLEASE
20 PRESS 1 AND 0 NOW TO BE PLACED IN THE SPEAKING QUEUE.

21 MODERATOR, MAY WE HAVE THE FIRST REMOTE SPEAKER, PLEASE?

22
23 **MODERATOR:** OUR FIRST PARTICIPANT IS ISABELLA ROJAS. YOU MAY
24 BEGIN.



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** ON BEHALF OF THE LA AREA CHAMBER, I WANTED TO EXPRESS
2 SUPPORT FOR ITEM 5 TO SUPPORT TRANSITION AGE YOUTH EXITING THE
3 FOSTER CARE SYSTEM SEEKING STABILITY THE CHAMBERS EDUCATION
4 AND WORKFORCE POLICY PRIORITY STRONGLY ADVOCATE FOR EXTENDING
5 EDUCATION AND CAREER PATHWAYS FOR ALL ANGELINO'S AND GIVING
6 ANYONE THE OPPORTUNITY TO ECONOMICALLY THRIVE THE CHAMBER
7 RECOGNIZES THE IMPORTANCE IN SUPPORTING FOSTER YOUTH WITH
8 CRUCIAL STABILIZATION PROGRAMS SO YOU CAN GO ON TO DEVELOP JOB
9 SKILLS AND MOVE ON TO HAVE MEANINGFUL CAREERS. THANK YOU,
10 SUPERVISORS, FOR YOUR LEADERSHIP.

11
12 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

13
14 **MODERATOR:** OUR NEXT PARTICIPANT IS REBECCA LUVIO. YOU MAY
15 BEGIN.

16
17 **SPEAKER:** HI, MY NAME IS REBECCA LUVIO AND I'M THE EXECUTIVE
18 DIRECTOR OF THE NATIONAL FOSTER YOUTH INSTITUTE, OR NFYI. NFYI
19 MOBILIZES AND TRAINS CURRENT AND FORMER FOSTER YOUTH TO
20 PARTNER WITH DECISION MAKERS LIKE YOU TO TRANSFORM THE FOSTER
21 CARE SYSTEM INTO A CHILD WELL-BEING SYSTEM. ON BEHALF OF NFYI
22 BOARD, STAFF, AND MEMBERS, I WOULD LIKE TO THANK THE BOARD OF
23 SUPERVISORS FOR INTRODUCING THE STABILIZATION SUPPORT FOR
24 FOSTER YOUTH MOTION AND YOUR PARTICIPATION IN MEANINGFUL AND
25 IMPACTFUL DIALOGUE AT THE FIRST FOSTER YOUTH SHADOW DAY



THE BOARD OF
SUPERVISORS

1 EARLIER THIS MONTH. AND NFYI LOOKS FORWARD TO CONTINUING OUR
2 PARTNERSHIP TO IMPLEMENT THIS MOTION, WHICH WILL SUPPORT
3 THOUSANDS OF CURRENT AND FORMER FOSTER YOUTH IN ACCESSING
4 AFFORDABLE CHILDCARE, HOUSING, AND RECEIVE EFFECTIVE MENTAL
5 HEALTH SERVICES. AND WE ALSO LOOK FORWARD TO PARTNERING WITH
6 REPRESENTATIVE CHU AT THE FEDERAL LEVEL TO ADDRESS SOME OF
7 THESE MISHAPS. THANK YOU SO MUCH.

8

9 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

10

11 **MODERATOR:** OUR NEXT PARTICIPANT IS ANIL BHATTAPARDI. YOU MAY
12 BEGIN.

13

14 **SPEAKER:** YES, THANK YOU. GOOD AFTERNOON. MY NAME IS ANIL
15 BHATTAPARDI. I'M THE CEO FOR MCKINLEY. WE'RE A PROVIDER OF
16 FOSTER CARE SERVICES AMONG OTHER PROGRAMS. I WOULD LIKE TO
17 THANK THE CHAIR PRO TEM SUPERVISOR BARGER AND CHAIR HORVATH
18 FOR BRINGING FORTH THIS MOTION TO SUPPORT OUR YOUTH IN FOSTER
19 CARE. I SPECIFICALLY WOULD LIKE TO ADDRESS THE HOUSING OPTIONS
20 FOR TRANSITIONAL AGE YOUTH AS IT IS IMPERATIVE THAT WE
21 RECOGNIZE THE CHALLENGES YOUNG INDIVIDUALS FACE AS THEY
22 NAVIGATE THE TRANSITION FROM FOSTER CARE TO ADULthood. THIS
23 TRANSITION CAN BE OVERWHELMING, PARTICULARLY WHEN IT COMES TO
24 SECURING STABLE HOUSING. THIS IS WHERE HOUSING NAVIGATORS PLAY
25 A CRUCIAL ROLE. BY LEVERAGING THEIR EXPERIENCE AND CONNECTIONS



THE BOARD OF
SUPERVISORS

1 WITHIN THE COMMUNITY HOUSING NAVIGATORS CAN EFFECTIVELY LINK
2 TRANSITIONAL AGE YOUTH TO AVAILABLE RESOURCES PREVENT
3 HOMELESSNESS AND PROMOTE INDEPENDENCE WE WHOLEHEARTEDLY
4 SUPPORT THIS MOTION AND I THANK SUPERVISORS BARGER AND HORVATH
5 FOR BRINGING THIS VERY IMPORTANT SUBJECT TO THE BOARD OF
6 SUPERVISORS. THANK YOU.

7

8 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

9

10 **MODERATOR:** OUR NEXT PARTICIPANT IS DR. GENEVIEVE CLAVREUL. YOU
11 MAY BEGIN.

12

13 **SPEAKER:** YES, GOOD AFTERNOON AND THANK YOU FOR SUPERVISOR
14 BARGER AND OUR WORK, PUTTING A LOT OF ATTENTION TO THE POSTURE
15 NEWS. THAT'S SO IMPORTANT BECAUSE MOST OF THE TIME WHEN THEY
16 BECOME 18, THEY LOSE EVERYTHING. SO, THANK YOU FOR DOING IT.

17

18 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

19

20 **MODERATOR:** MADAM CHAIR, THERE ARE NO ADDITIONAL REMOTE
21 SPEAKERS IN QUEUE TO ADDRESS THE BOARD.

22

23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. WE'LL GO TO SPEAKERS
24 IN PERSON. PLEASE GO AHEAD.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** HI, GOOD AFTERNOON. MY NAME IS CRISTINA ALVARADO. I'M
2 THE EXECUTIVE DIRECTOR AT THE CHILDCARE ALLIANCE OF LOS
3 ANGELES. I'M HERE TODAY TO SPEAK IN FAVOR OF AGENDA ITEM 5,
4 BUT PARTICULARLY THE EMERGENCY CHILDCARE BRIDGE PROGRAM FOR
5 FOSTER CHILDREN. THE BRIDGE PROGRAM HAS SERVED LA COUNTY WELL
6 OVER THE LAST SEVERAL YEARS. WHEN A CHILD IS REMOVED FROM THE
7 HOME, THE RESOURCE PARENT MAY NEED TO WORK. SO, THE CHILDCARE
8 ALLIANCE AND ITS PARTNER AGENCIES ACCEPT FAMILIES THAT ARE
9 SENT TO US BY DCFS. WE ASSIGN THEM TO ONE OF THE RESOURCE AND
10 REFERRAL AGENCIES IN LOS ANGELES COUNTY FOR IMMEDIATE FOLLOW-
11 UP. THIS WAY, THE RESOURCE PARENT HAS THE SUPPORT AND A CHILD
12 IS IN A STABLE CHILDCARE ENVIRONMENT. IN ADDITION, OUR
13 PARTNERS PROVIDE TRAUMA-INFORMED CARE AND COACHING TO THE
14 PROVIDERS OF LA COUNTY. THE MAY REVISE PROPOSES A CUT TO THE
15 BRIDGE PROGRAM BY \$34,800,000. I HEARD YOU ALL DOING ADVOCACY
16 AND I STRONGLY, STRONGLY SUPPORT THAT MOVE. --

17 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, THANK YOU. NEXT
18 SPEAKER, PLEASE.

19
20 **SPEAKER:** GOOD AFTERNOON. MY NAME IS STACEY LEE AND I'M WITH
21 CHILDREN NOW, A STATEWIDE RESEARCH POLICY AND ADVOCACY
22 ORGANIZATION THAT FOCUSES ON CHILDREN AND THEIR FAMILIES FROM
23 PRENATAL TO AGE 26. CHILDREN NOW IS ALSO A PROUD MEMBER OF THE
24 STATEWIDE ECE COALITION AND THE LA COUNTY CHILDCARE PLANNING
25 COUNCIL. AND I'M A RESIDENT OF LA COUNTY IN DISTRICT 1. I



THE BOARD OF
SUPERVISORS

1 WOULD LIKE TO SPEAK IN SUPPORT OF ITEM 5 IN REGARDS TO THE
2 REQUEST TO THE COUNTY TO OPPOSE THE GOVERNOR'S MAY REVISION
3 PROPOSAL TO REDUCE FUNDING FOR THE EMERGENCY CHILDCARE BRIDGE
4 PROGRAM FOR FOSTER CHILDREN. I WANT TO THANK SUPERVISORS
5 BARGER AND HORVATH FOR THEIR LEADERSHIP ON THIS ISSUE.
6 CHILDREN NOW HAS BEEN A CHAMPION FOR THE EMERGENCY CHILDCARE
7 BRIDGE PROGRAM SINCE ITS INCEPTION, WE ADVOCATED FOR ITS
8 ADOPTION, IMPLEMENTATION, AND EXPANSION. WE HAVE SEEN
9 FIRSTHAND THE INCREDIBLE DIFFERENCE THIS PROGRAM HAS MADE IN
10 THE LIVES OF CHILDREN WHO NEED THE OPPORTUNITY TO BE WELCOMED
11 INTO CARING, SAFE, AND NURTURING HOMES. WITHOUT THIS FUNDING,
12 FAMILIES WHO WANT TO TAKE CHILDREN INTO THEIR CARE CANNOT,
13 BECAUSE LIKE MOST OF US, THEY HAVE TO WORK. IT MAKES NO SENSE
14 FOR THE STATE TO CUT CORNERS IN AREAS WHERE WE ARE SERVING
15 CHILDREN WHO HAVE ALREADY EXPERIENCED TRAUMA AND DESERVE TO BE
16 SUPPORTED AND PROTECTED. --

17
18 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. THANK YOU VERY MUCH.
19 THAT WAS OUR LAST SPEAKER. ITEM 5 AS REVISED AS BEFORE US
20 MOVED BY SUPERVISOR BARGER AND I WILL SECOND TO APPROVE THE
21 ITEM. EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

22
23 **EXECUTIVE OFFICER:** ITEM 5 AS REVISED AS BEFORE YOU, SUPERVISOR
24 SOLIS.



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS:** AYE.

2

3 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS AYE. SUPERVISOR MITCHELL.

4

5 **SUP. HOLLY J. MITCHELL:** AYE.

6

7 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL AYE. SUPERVISOR HAHN.

8

9 **SUP. JANICE HAHN:** AYE.

10

11 **EXECUTIVE OFFICER:** SUPERVISOR HAHN AYE. SUPERVISOR BARGER.

12

13 **SUP. KATHRYN BARGER:** AYE.

14

15 **EXECUTIVE OFFICER:** SUPERVISOR BARGER AYE. SUPERVISOR HORVATH.

16

17 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

18

19 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. MOTION CARRIES 5
20 TO 0.

21

22 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. WE'LL NOW MOVE ON TO
23 ITEM 11, SUPPORTING IMMIGRANTS IN LOS ANGELES COUNTY, WHICH
24 WILL BE TAKEN UP WITH ITEM 95C, PRESERVE STATE FUNDING FOR THE
25 CALIFORNIA STATE UNIVERSITY IMMIGRATION LEGAL SERVICES



THE BOARD OF
SUPERVISORS

1 PROJECT, WHICH WERE HELD TOGETHER BY SUPERVISOR SOLIS. FOR
2 MEMBERS OF THE PUBLIC ON THE TELEPHONE, PLEASE PRESS 1 THEN 0
3 NOW ON THESE ITEMS. SUPERVISOR SOLIS, I TURN IT TO YOU.

4
5 **SUP. HILDA SOLIS:** THANK YOU, MADAM CHAIR, FOR RECOGNIZING ME
6 AND ALSO FOR CO-AUTHORING ITEM 11 WITH ME, WHICH SEEKS TO
7 EXPLORE OPPORTUNITIES TO BETTER SUPPORT IMMIGRANTS IN LOS
8 ANGELES COUNTY. TOGETHER WITH ITEM 95C, THE BOARD OF
9 SUPERVISORS IS MAKING A STATEMENT THAT WE SUPPORT ALL OF OUR
10 IMMIGRANTS. IMMIGRANT ANGELENOS, AS YOU KNOW, MAKE UP ABOUT
11 35% OF THE COUNTY'S TOTAL POPULATION OF OVER 10,000,000
12 INDIVIDUALS. THE IMMIGRANT COMMUNITY IN LOS ANGELES AREA, AS
13 YOU MAY OR MAY NOT KNOW, SIGNIFICANTLY PROVIDES A LIFE TO OUR
14 COUNTY BECAUSE THEY SPEND OVER \$108,600,000,000 PER YEAR AND
15 THEY CONTRIBUTE OVER \$38,000,000,000 TO STATE, LOCAL AND
16 FEDERAL GOVERNMENT THROUGH THEIR TAXES. IMMIGRANTS, AS YOU
17 KNOW, ARE LONG-TERM RESIDENTS WITH DEEP ROOTS IN THE REGION
18 WHERE OUR LABOR FORCE IS AN INTEGRAL PART OF THE COUNTY OF THE
19 LOS ANGELES ECONOMY. AND WITH THE COVID-19 PANDEMIC, WHAT IT
20 DID WAS ILLUMINATED THE HEROIC WORK OF MANY OF OUR IMMIGRANT
21 WORKERS AND FAMILIES WHO HELPED OUR REGION MAKE IT THROUGH ONE
22 OF THE TOUGHEST TIMES IN OUR COLLECTIVE HISTORY. IMMIGRANT
23 ANGELENOS WORKED TO MAINTAIN FOOD SUPPLIES, PROVIDE CARE, AND
24 KEPT THE ECONOMY AFLOAT EVEN AS THEY AND THEIR FAMILIES
25 SUFFERED AND LOST MANY LOVED ONES. ALL THIS HAPPENED AGAINST



THE BOARD OF
SUPERVISORS

1 THE BACKDROP OF ANTI-IMMIGRANT RHETORIC AND FEDERAL POLICIES
2 THAT SOUGHT TO STRIP THEM OF THEIR FUNDAMENTAL RIGHTS AND
3 HUMANITY. THIS BOARD OF SUPERVISORS HAS RECOGNIZED THE IMMENSE
4 CONTRIBUTION OF IMMIGRANT COMMUNITIES AND IS PROACTIVELY
5 WORKING TO INCREASE RESOURCES TO SUPPORT THEIR ECONOMIC WELL-
6 BEING. IN PARTNERSHIP WITH THE CITY OF LOS ANGELES, THE
7 WEINGART FOUNDATION, AND THE CALIFORNIA COMMUNITY FOUNDATION,
8 THE BOARD LAUNCHED THE REPRESENT LA PROGRAM TO PROVIDE
9 IMMIGRATION LEGAL REPRESENTATION AND DUE PROCESS TO IMMIGRANT
10 COMMUNITIES. THE COUNTY HAS ALSO PROVIDED GRANTS TO IMMIGRANT
11 SERVING COMMUNITY-BASED ORGANIZATIONS TO HELP STRENGTHEN THEIR
12 CAPACITY TO SERVE LOS ANGELES IMMIGRANT COMMUNITIES. RECENTLY
13 THE BOARD APPROVED A COUNTYWIDE LANGUAGE ACCESS POLICY TO
14 ENSURE THAT IMMIGRANTS CAN ACCESS COUNTY SERVICES NO MATTER
15 WHAT LANGUAGE THEY SPEAK. YET DESPITE THE BOARD'S WORK TO
16 SUPPORT IMMIGRANTS THERE ARE STILL GAPS IN SERVING THIS
17 IMPORTANT COMMUNITY. IN FACT EVERY YEAR THE IMMIGRANTS RLA
18 COALITION ADVOCATES FOR A BUDGET THAT IS INCLUSIVE AND
19 CENTERED AROUND THE NEEDS OF IMMIGRANTS. THEIR REQUEST FOR
20 FISCAL YEAR 2024-25 BUDGET HIGHLIGHTS A CONTINUED NEED FOR
21 RESOURCES TO IMMIGRANT ANGELENOS. MY MOTION ITEM 11 SEEKS TO
22 EXPLORE AND DETERMINE THE FEASIBILITY OF IMPLEMENTING THESE
23 RECOMMENDATIONS, PARTICULARLY THOSE RELATED TO HOUSING,
24 LANGUAGE ACCESS, AND ECONOMIC MOBILITY. ITEM 95C, MADAM CHAIR,
25 SEEKS TO PRESERVE STATE FUNDING FOR THE CALIFORNIA STATE



THE BOARD OF
SUPERVISORS

1 UNIVERSITY IMMIGRATION LEGAL SERVICE PROJECT. THE CALIFORNIA
2 STATE UNIVERSITY IMMIGRATION LEGAL SERVICE PROJECT PROVIDES
3 FREE LEGAL HELP TO IMMIGRANT STUDENTS, STAFF, FACULTY, AND
4 RECENT GRADUATES OF THE CAL STATE SYSTEM. UNFORTUNATELY, THE
5 MAY REVISION REDUCES FUNDING FOR THE PROGRAM FROM ABOUT
6 \$7,000,000 ANNUALLY TO ONLY \$1,800,000. THIS PROGRAM IS
7 CRITICAL BECAUSE IT ENSURES THAT YOUNG IMMIGRANTS ATTENDING
8 CSU HAVE TRUSTED LEGAL RESOURCES THAT ARE IN THE BEST POSITION
9 TO COMPLETE THEIR HIGHER EDUCATION AND ENTER INTO THE
10 WORKFORCE AND STABILIZE THEIR FAMILY BOTH ECONOMICALLY AND BY
11 OBTAINING LEGAL STATUS. AMONG THOSE HELPED BY THE PROGRAM ARE
12 STUDENTS WHO ARE RENEWING THEIR DEPORTATION PROTECTION AND
13 WORK VISAS THROUGH THE DEFERRED ACTION FOR CHILDHOOD ARRIVALS
14 PROGRAM. MANY OF YOU KNOW THAT PROGRAM AS DACA, AS WELL AS
15 YOUNGER UNDOCUMENTED STUDENTS WHO ARE PRESENTLY BARRED FROM
16 THE PROGRAM AS IT REMAINS IN LITIGATION. COLLEAGUES, I KNOW
17 THAT OUR PRIORITIES FOR THE STATE BUDGET ARE NUMEROUS, AS WAS
18 STATED EARLIER. I KNOW THAT VERY CLEARLY. BUT I ALSO BELIEVE
19 THAT THE YOUNG PEOPLE SERVED BY THIS PROGRAM, MANY OF WHOM
20 CAME TO THIS COUNTRY THROUGH NO FAULT OF THEIR OWN AND MAY NOT
21 EVEN REMEMBER HOW THEY GOT HERE. THEY NEED OUR SUPPORT. MANY
22 COME FROM MIXED FAMILIES ALSO THAT HAVE U.S. CITIZENSHIP
23 MEMBERS IN THEIR FAMILIES. THIS RESOURCE, AS YOU KNOW, HELPS
24 TO ENSURE THAT SOME OF OUR BRIGHTEST MINDS HAVE THE LEGAL
25 AUTHORITY TO WORK AND MAKE A BETTER LIVING FOR THEMSELVES AND



THE BOARD OF
SUPERVISORS

1 THEIR FAMILIES. THE PROGRAM MIRRORS THE COUNTY'S OWN
2 INVESTMENT IN REPRESENT LA, WHICH PROVIDES LEGAL SERVICES AND
3 AID TO IMMIGRANTS IN THE COUNTY OF LOS ANGELES. WITHOUT THIS
4 IMPORTANT FUNDING, MANY OF THE STUDENTS MAY COME TO RELY ON
5 THE COUNTY'S REPRESENT L.A. PROGRAM, WHICH IS ALREADY AT
6 CAPACITY. SO, ALL THE MORE REASON FOR US TO LOBBY THE GOVERNOR
7 AND MEMBERS OF THE LEGISLATURE. GIVEN THE BOARD'S COMMITMENT
8 TO ENSURING EQUITY ACROSS ITS DIVERSE COMMUNITIES, IT'S
9 IMPORTANT THAT THE COUNTY CONTINUES WORKING TO ENSURE THAT
10 IMMIGRANTS HAVE THE RESOURCES SO THAT THEY CAN THRIVE IN LOS
11 ANGELES COUNTY. MADAM CHAIR, I RESPECTFULLY ASK FOR MY
12 COLLEAGUES' AYE VOTE ON THESE 2 MATTERS. THANK YOU.

13
14 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. AND THANK
15 YOU FOR INCLUDING ME AS CO AUTHOR ON THE ITEM 11. YOU HAVE MY
16 SUPPORT ON BOTH ITEMS BECAUSE SIMPLY PUT IMMIGRANTS MAKE THIS
17 COUNTY. IMMIGRANTS ARE THE FABRIC OF LOS ANGELES. AND TODAY'S
18 MOTIONS BRING FORWARD IMPORTANT POLICY TO ENSURE WE PROVIDE
19 THE RESOURCES ESSENTIAL TO SUPPORTING THOSE WHO HAVE COME HERE
20 LOOKING FOR A BETTER LIFE AND HAVE ENRICHED OUR COUNTY BEYOND
21 MEASURE. WITH ITEM 11, WE ADVANCE PRIORITIES ELEVATED BY OUR
22 IMMIGRANT COMMUNITIES, INCLUDING IMMIGRANTS ARE L.A. I KNOW
23 MANY OF THEM SPOKE ON OUR EARLIER ITEM FOCUSING ON
24 HOMELESSNESS, BUT WE KNOW THAT ISSUES ARE MUCH MORE WIDESPREAD
25 THAN HOMELESSNESS ALONE. AND I WANT TO THANK THEM FOR THEIR



THE BOARD OF
SUPERVISORS

1 ADVOCACY. THIS EXTENDS, AS I SAID, TO HOMELESSNESS WHERE WE
2 HAVE THE OPPORTUNITY TO MAXIMIZE OUR IMPACT BY CENTERING OUR
3 SOLUTIONS AROUND THOSE WHO MAY HAVE ADDITIONAL CHALLENGES
4 STEMMING FROM IMMIGRATING FROM ANOTHER PART OF THE WORLD. AND
5 OUR OFFICE OF IMMIGRANT AFFAIRS HAS ALSO BEEN WORKING
6 TIRELESSLY ON ENSURING ALL OF OUR COUNTY DEPARTMENTS HAVE A
7 LANGUAGE ACCESS POLICY. THESE POLICIES ARE CRITICAL AND
8 IMPORTANT AND BY ASSESSING COMMUNITY RECOMMENDATIONS WE CAN
9 STRENGTHEN OUR OWN EFFORTS AND MAKE THE MOST OF OUR RESOURCES
10 BY EXPLORING THE VIABILITY OF A WORKERS JUSTICE FUND AND
11 EVALUATING OPPORTUNITIES TO SUPPORT THE ECONOMIC WELL-BEING OF
12 IMMIGRANTS WE HAVE A UNIQUE OPPORTUNITY TO STEM THE HORRIBLE
13 PRACTICE OF VICTIMIZING IMMIGRANTS AND COVERING UP THEIR THEFT
14 BY SILENCING OUR MOST VULNERABLE WORKERS. THIS MOTION ALSO
15 SUPPORTS SECURING CRITICAL STATE FUNDING FOR LEGAL
16 REPRESENTATION FOR IMMIGRANT STUDENTS AT OUR CALIFORNIA STATE
17 UNIVERSITIES. WE HAVE SEEN HOW EFFECTIVE THIS PROGRAM IS IN
18 OUR EDUCATIONAL INSTITUTIONS IN THE COUNTY. TODAY AND EVERY
19 DAY WE REMIND THOSE ACROSS THE COUNTRY THAT IN LA COUNTY WE
20 NOT ONLY WELCOME IMMIGRANTS BUT IMMIGRANTS ARE LA AND I WILL
21 CERTAINLY BE SUPPORTING THESE ITEMS. SUPERVISOR HAHN I TURN IT
22 TO YOU.

23
24 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR, AND THANK YOU TO
25 BOTH SUPERVISOR SOLIS AND YOURSELF FOR BRINGING THIS FORWARD.



THE BOARD OF
SUPERVISORS

1 AND I THINK IT'S IMPORTANT BECAUSE ALTHOUGH OUR BOARD HAS
2 TAKEN SIGNIFICANT STRIDES TO ASSIST OUR COUNTY'S IMMIGRANT
3 COMMUNITIES, THERE'S ALWAYS MORE THAT WE CAN DO TO ENSURE THAT
4 OUR IMMIGRANTS ARE TREATED FAIRLY AND ARE PROVIDED WITH
5 RESOURCES TO SUPPORT STABILITY AND GROWTH. THE REQUESTS THAT
6 IMMIGRANTS ARE LOS ANGELES HAVE BROUGHT FORWARD ARE
7 FUNDAMENTAL HUMAN RIGHTS THAT INCLUDE HOUSING, LANGUAGE
8 ACCESS, WORKER JUSTICE, AND SOCIAL SAFETY. IMMIGRANTS PLAY AN
9 INTEGRAL ROLE IN L.A.'S ECONOMY, EVEN THOUGH THEY ARE AT RISK
10 OF EMPLOYER WAGE THEFT AND DO NOT RECEIVE SAFETY NET BENEFITS
11 BECAUSE OF THEIR IMMIGRANT STATUS. I LOOK FORWARD TO REVIEWING
12 THE REPORT BACK TO DETERMINE WHAT MORE WE CAN DO TO FILL SOME
13 OF THESE GAPS. BUT IMMIGRANTS ARE LOS ANGELES.

14
15 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR MITCHELL.

16
17 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR. I'LL
18 BE SUPPORTING THE MEASURE. I KNOW THAT ALL OF US HAVE A STRONG
19 DESIRE TO MAKE SURE WE SERVE OUR IMMIGRANT POPULATION WITH
20 ATTENTION TO ADDRESSING THE UNIQUE BARRIERS THAT THEY FACE. I
21 INTRODUCED A MOTION BACK IN JUNE OF 2022 WITH SUPERVISOR SOLIS
22 TO ENSURE AN EQUITABLE POST-PANDEMIC RECOVERY FOR IMMIGRANTS
23 IN THIS VERY COUNTY. AND SO, I APPRECIATE THE CONTINUED
24 ADVOCACY BY THE IMMIGRANTS RLA COALITION, INCLUDING MEETINGS
25 WITH ME AND MY STAFF. I ALSO WANT TO UPLIFT THE WORK OF CIELO



THE BOARD OF
SUPERVISORS

1 WHO ELEVATES THE DIVERSE INDIGENOUS LANGUAGES WITHIN THE
2 COMMUNITIES UNDER THE LATINO BANNER AS WELL AS THE BLACK
3 ALLIANCE FOR JUST IMMIGRATION BOTH OF THESE ORGANIZATIONS HAVE
4 DONE REALLY HARD WORK TO ENSURE THAT ALL OF OUR DIVERSE
5 IMMIGRANT COMMUNITIES ARE SEEN AND HEARD ON A CONSISTENT
6 BASIS. WHILE WE LOOK AT SPECIFIC OBSTACLES PREVENTING
7 IMMIGRANTS FROM ACCESSING COUNTY SERVICES, I DO WANT TO MAKE
8 SURE OUR FUNDAMENTAL APPROACH TO SERVICES AND OUR BUDGET ARE
9 GROUNDED IN EQUITY PRINCIPLES AND SUPPORTED BY DATA. RD
10 CONTINUES TO UTILIZE AN EQUITY EXPLORER INDEX, MAKING SURE WE
11 TARGET AND PRIORITIZE OUR INVESTMENTS IN COMMUNITIES MOST IN
12 NEED, MANY OF WHICH HAVE LARGE IMMIGRANT POPULATIONS. AS FOR
13 ITEM 95C, REGARDING THE STATE BUDGET CUTS IN THE CSU LEGAL
14 SERVICES PROJECT. I JUST WANT TO CONTINUE TO REITERATE MY
15 STRONG BELIEF AROUND THE NEED FOR ALIGNMENT ACROSS THE BOARD
16 IN OUR COUNTYWIDE STATE BUDGET PRIORITIES TO MAKE SURE THAT WE
17 ARE MEETING THE COMPREHENSIVE NEEDS OF OUR IMMIGRANT FAMILY
18 FRIENDS AND NEIGHBORS AND ANGELENOS ACROSS THE BOARD. I ALSO
19 WANT TO MAKE SURE THAT WE KEEP IN MIND ANY POTENTIAL
20 UNINTENDED CONSEQUENCE OF TRACKING IMMIGRATION STATUS FOR
21 RECIPIENTS OF COUNTY SERVICES, PARTICULARLY GIVEN OUR CURRENT
22 FEDERAL LANDSCAPE. I NEVER WANT TO BE IN A POSITION WHERE, IN
23 OUR EFFORT TO TRACK STATUS, TO PROVIDE SERVICE, THAT WE ARE
24 COMPROMISING PEOPLE GIVEN THE COMPLETE AND UTTER CHAOS WE ARE
25 WITNESSING EVERY DAY HAPPENING IN CONGRESS. SO, I JUST WANT US



THE BOARD OF
SUPERVISORS

1 TO BE MINDFUL IF THERE'S ANY WAY THAT WE CAN SERVE AND PROTECT
2 OUR IMMIGRANT COMMUNITIES. I THINK THAT'S IMPORTANT FOR US TO
3 STAY MINDFUL OF. WE CAN'T CONTROL WHAT HAPPENS THERE SO WE
4 HAVE TO MAKE SURE THAT WE ARE VIGILANT IN OUR PROTECTIONS HERE
5 AS WELL. I LOOK FORWARD TO SEEING THE REPORT BACK ORDERED BY
6 THIS MOTION AND TO USING THAT INFORMATION TO CONTINUE TO HELP
7 US BETTER SERVE ALL COUNTY RESIDENTS. THANK YOU.

8

9 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. EXECUTIVE OFFICER,
10 PLEASE CALL THE MEMBERS OF THE PUBLIC WHO HAVE SIGNED UP TO
11 SPEAK ON THESE ITEMS.

12

13 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
14 FORWARD? ASANULLAH MOHAMMED, ALEX SANCHEZ, ALIYAH YOUSAFRI,
15 ARIA RESSIENTO, BERTHA GONZALEZ, BYRON JOSE, CARMEN GUTIERREZ,
16 CRAIG JONES, DIAMOND CRUZ, EDITH CHACON, FRANCISCO MORENO,
17 ISRAEL GONZALEZ, JESSICA BERMEJO, JIMMY FLORES, AND JONATHAN
18 VASQUEZ, PLEASE COME FORWARD AND STAFF WILL ASSIST YOU. AS A
19 FINAL REMINDER FOR PARTICIPANTS ON THE TELEPHONE, IF YOU WOULD
20 LIKE TO ADDRESS ITEM 11 AND 95 C. IF YOU HAVE NOT ALREADY DONE
21 SO, PLEASE PRESS 1 AND 0 NOW TO BE PLACED IN THE SPEAKING
22 QUEUE. MODERATOR, WILL WE HAVE THE FIRST REMOTE SPEAKER
23 PLEASE?

24

25 **MODERATOR:** OUR FIRST PARTICIPANT IS HECTOR RAMIREZ. YOU MAY



THE BOARD OF
SUPERVISORS

1 BEGIN. HECTOR, YOUR LINE IS OPEN.

2

3 **EXECUTIVE OFFICER:** MR. RAMIREZ, GO AHEAD, PLEASE. NEXT
4 SPEAKER, PLEASE.

5

6 **MODERATOR:** OUR NEXT PARTICIPANT IS VLAD KATRASCO. YOU MAY
7 BEGIN.

8

9 **SPEAKER:** HELLO. MY NAME IS VLADIMIR KATRASCO. I'M A MEMBER OF
10 CHIRLA AND PART OF IMMIGRANTS ARE L.A. I'M A BLACK IMMIGRANT,
11 A RENTER AND RESIDENT OF SD3. AND I'M CALLING IN TODAY IN
12 SUPPORT OF ITEM 11 AND 95C. LIKE THE SUPERVISORS HAVE
13 MENTIONED, IMMIGRANT COMMUNITIES ARE ESSENTIAL AND MAKE UP
14 QUITE A LARGE NUMBER OF OUR POPULATION, ONE-THIRD OF THE
15 COUNTY POPULATION TO BE EXACT, AND WE NEED EQUITABLE
16 INVESTMENTS, IN PARTICULAR AROUND THE AREAS OF HOUSING,
17 LANGUAGE ACCESS, SAFETY NET FOR SENIORS, AND WORKER JUSTICE.
18 MORE THAN 30 COMMUNITY MEMBERS TURNED OUT TODAY IN PERSON AND
19 FOLKS ONLINE, FOLKS FROM BOTH ALL THE WAY FROM PALMDALE TO
20 RIGHT HERE, THE HEART OF LA CARE WORKERS, EACH OF THEM
21 SACRIFICING A DAY OF WORK AND LOSING WAGES TO BE HERE AND BE
22 HEARD. I WANNA ELEVATE THAT WE GET TO LIVE FOR SUCH A SHORT
23 PERIOD OF TIME. SO WHY NOT CHOOSE TO BE BOLD? I URGE EACH OF
24 YOU TO PASS THIS MOTION. --

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** YOUR TIME HAS EXPIRED. NEXT SPEAKER,
2 PLEASE.

3
4 **MODERATOR:** OUR NEXT PARTICIPANT IS JULIE MITCHELL. YOU MAY
5 BEGIN.

6
7 **SPEAKER:** THANK YOU. MY NAME IS JULIE MITCHELL, CO-LEGAL
8 DIRECTOR AT KEDESON IN LOS ANGELES. I'M SPEAKING IN FAVOR OF
9 ITEMS 11 AND 95C. SPECIFICALLY, THE CFU IMMIGRATION AND LEGAL
10 SERVICE PROJECT IS AN INCREDIBLY SUCCESSFUL PROGRAM. IT SERVES
11 23 CAMPUSES THROUGH 4 SERVICE PROVIDERS AND PUT US IN AS A
12 SERVICE PROVIDER FOR THE 5 CAMPUSES IN LOS ANGELES COUNTY,
13 WHICH ARE DOMINGUEZ HILLS, LOS ANGELES, LONG BEACH,
14 NORTHRIDGE, AND CAL POLY POMONA. MANY OF THOSE 5 CAMPUSES HAVE
15 SOME OF THE HIGHEST IMMIGRANT STUDENT POPULATIONS IN THE
16 STATE. FOR THE PROJECT, THE LA CAMPUSES THAT THE PROJECT
17 SERVES, WE MAINTAIN A WAIT LIST OF OVER A MONTH. SO, A
18 REDUCTION IN 75% OF FUNDING FOR THIS PROGRAM MEANS THAT
19 STUDENTS IN LA COUNTY WILL NOT HAVE ACCESS TO LEGAL SERVICES
20 ON THEIR CAMPUSES ANY LONGER. SO I THANK YOU, SUPERVISOR
21 SOLIS, FOR AUTHORIZING THIS MOTION AND FOR THE BOARD FOR YOUR
22 SUPPORT.

23
24 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.



THE BOARD OF
SUPERVISORS

1 **MODERATOR:** OUR NEXT PARTICIPANT IS SAMANTHA GOMEZ. YOU MAY
2 BEGIN.

3

4 **SPEAKER:** HELLO, HI MY NAME IS SAMANTHA GOMEZ. I AM CALLING IN
5 SUPPORT OF THE IM 95C. I WANT TO THANK YOU, SUPERVISOR SOLIS,
6 FOR AUTHORIZING THIS MOTION AND FOR YOUR CONTINUED ADVOCACY
7 FOR IMMIGRANTS IN LOS ANGELES COUNTY. THE CALIFORNIA STATE
8 UNIVERSITY IMMIGRATION LEGAL SERVICES PROJECT HAS HELPED ME
9 THROUGH MY DACA RENEWAL. THEY ARE ALSO CURRENTLY HELPING ME IN
10 APPLYING FOR MY GREEN CARD. SO, I'M REALLY PASSIONATE ABOUT
11 CARESA AND I REALLY HOPE THAT, YOU KNOW, THEY CAN KEEP THEIR
12 FUNDING BECAUSE I KNOW IT'S A VERY, VERY IMPORTANT CRUCIAL
13 SERVICE FOR IMMIGRANT STUDENTS LIKE MYSELF. SO, YES, I JUST
14 WANT TO URGE THE BOARD TO VOTE YES ON ITEM 95C. THANK YOU.

15

16 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

17

18 **MODERATOR:** OUR NEXT PARTICIPANT IS ERIC PREVIN. YOU MAY BEGIN.

19

20 **SPEAKER:** THANK YOU. AND WHAT A NICE IDEA TO HAVE SUCH A BROAD
21 AND INCLUSIVE RECOGNITION OF IMMIGRANTS, IMMIGRANTS IN
22 SOCIETY, SO, SO IMPORTANT. AND LET'S ALSO TRY TO GET MR.
23 RAMIREZ BACK AND STOP CALLING HIM VICTOR, MADAM CHAIR, BECAUSE
24 IT'S HECTOR. SO, I DON'T WANT HIM TO FEEL THAT WE'RE GETTING
25 HIS NAME WRONG. AND I WANTED TO ALSO SAY THAT IT'S SO



THE BOARD OF
SUPERVISORS

1 IMPORTANT TO CELEBRATE THE WHOLE VARIETY OF IMMIGRANTS THAT WE
2 HAVE, WHICH RANGES FROM TO AND EVERYTHING IN BETWEEN. I THINK
3 SOMETIMES WE GET LOST IN THE POLITICAL POWER DYNAMICS THAT YOU
4 GUYS ARE CONSTANTLY PANDERING TO. AND I JUST THINK IT'S REALLY
5 IMPORTANT THAT EVEN IF YOU COME FROM A SMALL, INCONSEQUENTIAL
6 COUNTRY WHERE WE DON'T HAVE GREAT BLOCKS OF VOTERS AND WORKERS
7 AND THINGS LIKE THAT. WE STILL, YOU'RE STILL WELCOME HERE AT
8 LOS ANGELES COUNTY BOARD OF SUPERVISORS, ALTHOUGH YOU HAVE TO
9 WAIT UNTIL THE BITTER END TO GIVE A PUBLIC COMMENT, SADLY. --

10

11 **EXECUTIVE OFFICER:** THANK YOU, YOUR TIME HAS EXPIRED. NEXT
12 SPEAKER PLEASE.

13

14 **MODERATOR:** OUR NEXT PARTICIPANT IS SYLVIA PATARA. YOU MAY
15 BEGIN.

16

17 **SUP. LINDSEY HORVATH, CHAIR:** SYLVIA, ARE YOU THERE? SYLVIA,
18 YOUR LINE IS OPEN. OKAY, MODERATOR.

19

20 **SPEAKER:** HELLO, I'M...

21

22 **SUP. LINDSEY HORVATH, CHAIR:** THERE SHE IS -

23

24 **SPEAKER:** SUPERVISOR, I'M SYLVIA, AND I'M CALLING TODAY IN
25 SUPPORT OF THE IMMIGRANTS ARE LA COALITION. I REPRESENT CLEAN



THE BOARD OF
SUPERVISORS

1 CAR WASH WORKER CENTER AND WORK IN DISTRICT 2. IMMIGRANTS ARE
2 A PROMINENT PART OF THIS COUNTY, ONE THAT CANNOT BE OVERLOOKED
3 AND WHEN IT COMES TO PROBLEMS OUR COMMUNITY FACES OR THE
4 SOLUTIONS WE CAN ALL PUT IN PLACE. COUNTY SUPERVISORS MUST
5 RESPOND TO AND INCLUDE IMMIGRANTS BECAUSE WE ARE A SIGNIFICANT
6 PART OF THEIR CONSTITUENCY. THE MOTION BEING ADVANCED TODAY IS
7 THE BEGINNING OF A RESPONSE BY THE COUNTY TO THE CONCERNS WE
8 EXPRESSED IN OUR LETTER TO THE BOARD IN FEBRUARY. WE WILL
9 CONTINUE TO ENGAGE IN THIS BUDGET PROCESS TO ENSURE THAT THE
10 AREAS SINGLED OUT IN THE MOTION, HOUSING, WORKER JUSTICE,
11 LANGUAGE ACCESS, AND THE SOCIAL SAFETY NET ARE SUSTAINABLY
12 ADDRESSED IN THE FINAL DOCUMENT. WE ARE EAGER TO WORK WITH THE
13 BOARD OF SUPERVISORS AND COUNTY DEPARTMENTS TO MOVE FORWARD
14 THIS GOAL. I CONTINUE TO ASK THE BOARD OF SUPERVISORS TO
15 ENSURE THAT THE PROGRAMS THAT ARE SERVED IMMIGRANTS RECEIVE
16 ADEQUATE FUNDING IN THE 2024-25 COUNTY --

17
18 **EXECUTIVE OFFICER:** THANK YOU, YOUR TIME HAS EXPIRED. NEXT
19 SPEAKER, PLEASE.

20
21 **MODERATOR:** OUR NEXT PARTICIPANT IS CARMEN GUTIERREZ. YOU MAY
22 BEGIN.

23
24 **SPEAKER:** HELLO, BOARD OF SUPERVISORS. MY NAME IS CARMEN. I AM
25 AN ORGANIZER WITH THE CLEAN CAR WASH WORKERS' SUMMIT. I AM



THE BOARD OF
SUPERVISORS

1 CALLING IN SUPPORT OF IMMIGRANTS ARE LOS ANGELES COALITION AND
2 ITEM 11, THE MOTION SUPPORTING IMMIGRANTS IN LOS ANGELES
3 COUNTY. I LIVE AND WORK IN HOLLY MITCHELL'S OFFICE DISTRICT 2.
4 IMMIGRANTS ARE A PROMINENT PART OF THIS COUNTY, ONE THAT
5 CANNOT BE OVERLOOKED WHEN IT COMES TO THE PROBLEMS OUR
6 COMMUNITY FACES OR THE SOLUTIONS WE CANNOT PUT IN PLACE.
7 COUNTY SUPERVISORS MUST RESPOND TO AND INCLUDE IMMIGRANTS
8 BECAUSE WE ARE A SIGNIFICANT PART OF THEIR CONSTITUENCY. THE
9 MOTION BEING ADVANCED TODAY IS THE BEGINNING OF A RESPONSE BY
10 THE COUNTY TO THE CONCERNS WE EXPRESSED IN OUR LETTER TO THE
11 BOARD IN FEBRUARY. WE WILL CONTINUE TO ENGAGE IN THIS BUDGET
12 PROCESS TO ENSURE THAT THE AREA SINGLED OUT IN THE MOTION,
13 SUCH AS HOUSING, WORKERS JUSTICE, LUNCH WITH DOCTORS.--

14
15 **SPEAKER:** THANK YOU, YOUR TIME HAS EXPIRED. NEXT SPEAKER,

16
17 **MODERATOR:** PLEASE. OUR NEXT PARTICIPANT IS MOHAMMED AYUB. YOU
18 MAY BEGIN.

19
20 **SPEAKER:** HELLO. MY NAME IS MOHAMMED AYUB. I'M CALLING WITH
21 SUPPORT OF ITEM 95C. I WANT TO THANK YOU TO SUPERVISOR SOLIS
22 FOR AUTHORIZING THIS MOTION AND FOR YOUR CONTINUED ADVOCACY
23 FOR IMMIGRANTS IN LA COUNTY. THE CALIFORNIA STATE UNIVERSITY
24 IMMIGRATION LEGAL SERVICES PROJECT HAS HELPED ME THROUGH
25 CARECEN SINCE I WAS A STUDENT. WHEN I GRADUATED, I BECAME A



THE BOARD OF
SUPERVISORS

1 STAFF MEMBER AT CAL POLY POMONA AND I GOT MARRIED RECENTLY AND
2 THROUGH CARECEN, I'M NOW KIND OF ABLE TO APPLY FOR
3 IMMIGRATION. AND I REALLY WOULDN'T HAVE BEEN ABLE TO AFFORD TO
4 DO SO WITHOUT THEM. SO FUNDING IS SO IMPORTANT TO STUDENTS AND
5 STAFF AND FACULTY MEMBERS. SO, I URGE THE BOARD TO VOTE YES ON
6 95C. THANK YOU.

7

8 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

9

10 **MODERATOR:** OUR NEXT PARTICIPANT IS CARLOS SIFUENTES. YOU MAY
11 BEGIN.

12

13 **SPEAKER:** HI. GOOD AFTERNOON. MY NAME IS CARLOS SIFUENTES. I AM
14 TALKING IN REGARDS TO ITEM 95C. CARECEN HAS HELPED MY FAMILY
15 AND I NOT ONLY ACCOMPLISH OUR DREAMS OF RENEWING OUR DACA AND
16 TRYING TO GET OUR GREEN CARDS. BUT LIKE MANY OF US WHO ARE IN
17 THE SAME POSITION, CARECEN HAS ALLOWED US TO BE PRODUCTIVE
18 CITIZENS HAS ALLOWED US TO UNDERSTAND THE LEGAL IMMIGRATION
19 SYSTEM. WE WANT TO SAY THANK YOU TO REPRESENTATIVE SOLIS WITH
20 IT. I WANT TO GO AHEAD AND JUST ASK THE BOARD TO VOTE YES ON
21 ITEM 95C. AND FOR PEOPLE LIKE US WHO ARE IMMIGRANTS WHO ARE
22 ASKING FOR THE KIND OF SERVICES AND WHO NEED THOSE I WOULD
23 APPRECIATE THE SUPPORT. THANK YOU

24

25 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE MADAM



THE BOARD OF
SUPERVISORS

1 CHAIR,

2

3 **MODERATOR:** THERE ARE NO OTHER REMOTE SPEAKERS TO ADDRESS THE
4 BOARD.

5

6 **EXECUTIVE OFFICER:** WILL THE FOLLOWING ADDITIONAL IN-PERSON
7 SPEAKERS PLEASE COME FORWARD? LORETTA LORRAINE, LULA DE LA
8 MORTA, LUPITA MARTINEZ, LUZ CASTRO, LYDIA CARNADINE, MARITZA
9 FERNANDEZ, OSCAR HERJATA, RED CHIEF HUNT, VLAD COROSCO,
10 WILLIAM MELENDEZ, YESENIA JOSE, AND YESENIA CUXIZOL. PLEASE
11 COME FORWARD AND STEP FORWARD.

12

13 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. WE'LL GO TO OUR FIRST
14 SPEAKER IN PERSON. PLEASE GO AHEAD.

15

16 **SPEAKER:** GOOD AFTERNOON, BOARD OF SUPERVISORS. MY NAME IS
17 ISRAEL GONZALEZ. I'M A RESIDENT OF SANTA CLARITA IN THE FIFTH
18 DISTRICT AND I'M HERE REPRESENTING CHIRLA AND THE IMMIGRANTS
19 ARE LA COALITION. WE'RE HERE IN SUPPORT OF AGENDA ITEM 11. LOS
20 ANGELES COUNTY IS HOME TO THE LARGEST NUMBER OF IMMIGRANTS IN
21 THE NATION, MAKING UP ONE-THIRD OF THE COUNTY'S POPULATION.
22 IMMIGRANTS ARE INTEGRAL TO OUR ECONOMIC SOCIETY. ACCORDING TO
23 THE USC EQUITY RESEARCH INSTITUTE, THEY CONTRIBUTE ABOUT 40%
24 OF LOS ANGELES COUNTY'S GDP, WHICH AMOUNTS TO
25 \$306,100,000,000. WE URGE THE REMOVAL OF BARRIERS FOR



THE BOARD OF
SUPERVISORS

1 IMMIGRANTS FROM PROGRAMS AND THE ESTABLISHMENT OF NON-BUDGET
2 MECHANISMS, SUCH AS IMMIGRANT WORKER GROUP, TO REVIEW
3 DEPARTMENT LANGUAGE ACCESS PLANS. THESE STEPS ARE CRUCIAL TO
4 ADVANCING EQUITY FOR ALL. GIVEN OUR ECONOMIC CONTRIBUTIONS, IT
5 IS IMPERATIVE THAT THE COUNTY SUPERVISORS CONTINUE TO UPLIFT
6 AND SUPPORT IMMIGRANTS, OUR MOST VULNERABLE COMMUNITY BY
7 PRIORITIZING FUNDING FOR FAIR HOUSING, WORKER JUSTICE,
8 LANGUAGE ACCESS, AND THE SOCIAL SAFETY NET. THE MOTION BEING
9 ADVANCED TODAY IS --

10
11 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. NEXT
12 SPEAKER, PLEASE.

13
14 **SPEAKER:** HELLO, MY NAME IS ALIYAH YOUSAFI. I'M THE SENIOR
15 POLICY COORDINATOR FOR THE COUNCIL ON AMERICAN-ISLAMIC
16 RELATIONS, GREATER LA CHAPTER, AND OUR OFFICE SERVES ALL 5
17 DISTRICTS. I WANT TO COMMEND SUPERVISOR SOLIS AND SUPERVISOR
18 HORVATH FOR AUTHORIZING THIS MOTION AND REALLY JUST THE PRIDE
19 THAT OUR COALITION FEELS IN BEING RECOGNIZED IN THIS WAY AND
20 HAVING YOU REALLY LISTEN TO THE WORK THAT WE'VE PUT IN TO PUT
21 FORTH THESE PRIORITIES IN FRONT OF YOU AND THE PARTNERSHIP
22 THAT WE'VE BUILT AMONGST ALL THE OFFICES REALLY AND OUR ORGS
23 THAT WE REPRESENT. WE HAD OVER 30 PEOPLE HERE. UNFORTUNATELY,
24 NOT EVERYBODY HAS THE PRIVILEGE TO SPEND THE WHOLE DAY WITH
25 YOU. SO JUST A FEW OF US LEFT HERE TO SPEAK ON OUR COALITION'S



THE BOARD OF
SUPERVISORS

1 BEHALF, BUT WE ARE TRULY GRATEFUL FOR YOUR UPLIFTING THESE
2 PRIORITIES AND I HOPE IT'S JUST THE FIRST STEP IN ACTUALLY
3 COMING UP WITH THE CREATIVE SOLUTIONS THAT WE AND OUR
4 COMMUNITIES DESPERATELY NEED TO PUT FORTH THE ACCESS AND
5 EQUITY IN THE AREAS OF --

6
7 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU AND THEIR VOICES WERE
8 HEARD AND WE APPRECIATE EVERYBODY WHO'S BEEN ABLE TO JOIN US
9 TODAY, PLEASE GO AHEAD.

10
11 **SPEAKER:** GOOD AFTERNOON, EVERYONE, MY NAME IS JESSICA BERMEJO
12 ON BEHALF OF THE CENTRAL AMERICAN RESOURCE CENTER. WE URGE
13 THIS BOARD TO SUPPORT ITEM 11 BY SUPERVISOR SOLIS AND HORVATH
14 AND ITEM 95C BY SUPERVISOR SOLIS. THROUGH OUR DAY LABOR
15 CENTERS, CARECEN AND HAS WITNESSED HOW WAGE THEFT IS A COMMON
16 OCCURRENCE FOR OUR DAY LABORERS. DAY LABORERS TELL US THAT
17 GIVEN THE CURRENT BARRIERS TO WAGE THEFT CLAIMS, IT'S BETTER
18 TO GO ON WORKING THAN FIGHT FOR STOLEN WAGES, BECAUSE TO THEM,
19 THAT MONEY IS LOST. ITEM 11 IS NOT JUST A RESPONSE TO OUR
20 CONCERNS. IT IS A TESTAMENT TO THE COUNTY'S DEDICATION TO
21 EQUITY AND INCLUSION FOR ALL RESIDENTS, PARTICULARLY THOSE
22 WITH THE HIGHEST NEEDS. WE ALSO CALL TO SUPPORT FOR ITEM 95C,
23 WHICH WOULD INCLUDE THE COUNTY IN ADVOCACY EFFORTS TO PRESERVE
24 FUNDING FOR CALIFORNIA STATE UNIVERSITY IMMIGRATION LEGAL
25 SERVICE PROJECT. CSU HAVE TRUSTED LEGAL RESOURCES ARE IN THE



THE BOARD OF
SUPERVISORS

1 BEST POSITION TO SUPPORT OUR YOUTH IN THEIR IMMIGRATION CASES
2 AS THEY PURSUE THEIR ACADEMIC AND PROFESSIONAL FUTURES. FOR
3 MANY OF OUR YOUTH IT'S BEEN DIFFICULT TO PLAN FOR A FUTURE
4 WHEN SO MUCH IS UNKNOWN AND CONSTANT --

5

6 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. NEXT SPEAKER
7 PLEASE.

8

9 **SPEAKER:** GOOD MORNING BOARD OF SUPERVISORS. MY NAME IS YESENIA
10 KUSH. I'M A CONSTITUENT OF DISTRICT NUMBER 2 AND I'M HERE IN
11 SUPPORT OF IMMIGRANTS RLA AND ITEM 1195C. IMMIGRATING TO THE
12 UNITED STATES AS AN UNACCOMPANIED MINOR AT THE RISK OF LOSING
13 MY LIFE WAS ONE OF THE MOST CHALLENGING EXPERIENCES OF MY
14 LIFE. WHEN I FIRST CAME TO THIS COUNTRY, I WAS PLACED IN THE
15 FOSTER CARE SYSTEM. IN THE PROCESS, I SIMPLY BECAME JUST
16 ANOTHER NUMBER. MY UNDOCUMENTED STATUS LIMITED MY CHOICES AND
17 OPPORTUNITIES TO LIVE IN A STABLE HOUSE. AND AT ONE POINT, I
18 HAD TO SLEEP IN A CLOSET. IT WAS NOT EASY TO NAVIGATE AND
19 ACCESS COUNTY PROGRAMS BECAUSE OF MY LANGUAGE BARRIER. IT WAS
20 EXTREMELY HARD TO RECONSTRUCT A LIFE IN A NEW COUNTRY AWAY
21 FROM MY FAMILY. MY STORY IS NOT UNIQUE. MANY IMMIGRANTS WHO
22 COME TO THIS COUNTRY GO THROUGH SIMILAR EXPERIENCES. AND I
23 WANT TO THANK SUPERVISOR HORVATH AND SUPERVISOR SOLIS FOR THE
24 MOTION BEING ADVANCED TODAY. WE WILL CONTINUE TO ENGAGE IN THE
25 COUNTY BUDGET TO ENSURE THAT THE PROGRAMS THAT SERVE



THE BOARD OF
SUPERVISORS

1 IMMIGRANTS RECEIVE ADEQUATE FUNDING. THANK YOU SO MUCH.

2

3 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, AND THANK YOU FOR
4 SHARING YOUR STORY IS VERY POWERFUL NEXT SPEAKER, PLEASE.

5

6 **SPEAKER:** HI. GOOD AFTERNOON. MY NAME IS LUZ CASTRO I'M THE
7 ASSOCIATE DIRECTOR OF POLICY AT INCLUSIVE ACTION FOR THE CITY
8 ALSO A MEMBER OF IMMIGRANTS RLA I'M A PROUD DAUGHTER OF
9 IMMIGRANTS. MY MOM WAS UNDOCUMENTED FOR 25 YEARS IN THIS
10 COUNTRY, AND MANY OF MY FAMILY MEMBERS STILL REMAIN
11 UNDOCUMENTED DUE TO THE LACK OF LEGALIZATION OPPORTUNITIES.
12 I'M HERE TODAY TO EXPRESS MY SUPPORT FOR NUMBER 11 AND 95C AND
13 ALSO EXPRESS MY THANK YOU TO SUPERVISOR SOLIS AND CHAIR
14 HORVATH FOR ALL OF YOUR LEADERSHIP IN MAKING SURE THAT
15 IMMIGRANTS ARE INCLUDED IN THE COUNTY BUDGET. AS A COALITION
16 SERVING IMMIGRANTS THROUGHOUT THE COUNTY, WE HAVE BEEN WORKING
17 CLOSELY WITH DIFFERENT DIVERSE IMMIGRANT POPULATIONS AND
18 DIFFERENT ORGANIZATIONS THROUGHOUT DIFFERENT CITIES. AND WHEN
19 WE ASKED THEM THE QUESTION, WHAT ARE THE THINGS THAT KEEP YOU
20 UP AT NIGHT? THEIR RESPONSES WERE THE LACK OF ACCESS TO COUNTY
21 SERVICES THAT ARE ESSENTIAL TO THEM, ISSUES IN THEIR WORKPLACE
22 LIKE WAGE THEFT AND WORK RETALIATION. THEY ALSO SPOKE ABOUT
23 THE LACK OF SAFETY --

24

25 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. NEXT SPEAKER



THE BOARD OF
SUPERVISORS

1 PLEASE.

2

3 **SPEAKER:** GOOD AFTERNOON BOARD OF SUPERVISORS I AM LUPITA
4 MARTINEZ REGIONAL POLICY ADVOCATE WITH CHIRLA, PROUD DAUGHTER
5 OF IMMIGRANT PARENTS AND MY FAMILY AND I RESIDE IN A HAHN'S
6 DISTRICT. SO, I'M HERE REPRESENTING IMMIGRANTS RLA. I STRONGLY
7 SUPPORT ITEM 11, A CRITICAL RESPONSE TO CONCERNS WE RAISED
8 EARLIER THIS YEAR. IMMIGRANTS CONSTITUTE 34% OF LOS ANGELES
9 COUNTY'S POPULATION CONTRIBUTING \$30,100,000,000 IN ANNUAL
10 TAXES AND WIELDING \$79,700,000,000 IN SPENDING POWER. DESPITE
11 THIS ECONOMIC IMPACT, IMMIGRANT COMMUNITIES ARE SADLY OFTEN
12 OVERLOOKED IN POLICYMAKING AND BUDGET DECISIONS ON FAIR
13 HOUSING, WORKER JUSTICE, LANGUAGE ACCESS, AND CRITICAL SOCIAL
14 SAFETY NETS. WE MUST RECOGNIZE THE INDISPENSABLE CONTRIBUTIONS
15 OF OUR IMMIGRANT WORKERS, PARTICULARLY VULNERABLE IMMIGRANT
16 COMMUNITIES WHO SUSTAIN THE INFORMAL ECONOMY DURING THE COVID-
17 19 PANDEMIC, IMMIGRANTS CONSTANTLY DEMONSTRATE EXTRAORDINARY
18 RESILIENCE AND ECONOMIC POWER. THANK YOU.

19

20 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

21

22 **SPEAKER:** GOOD AFTERNOON. MY NAME IS YSENIA JOSE AND I'M HERE
23 ON BEHALF OF CARECEN. I AM HERE TO SUPPORT AND BOTH FAVOR ITEM
24 11 AS IT IS CRITICAL NEEDS OF IMMIGRANT COMMUNITIES AND LA
25 COUNTY. BASED ON THE BUDGET REQUEST, I SERVE AS A RESPONSE



THE BOARD OF
SUPERVISORS

1 COORDINATOR AND ORGANIZER AT CARECEN AND I HAVE WITNESSED
2 FIRSTHAND HOW ACCESS TO HOUSING REMAINS, PRESENT ISSUES IN LA
3 COUNTY, WITH MANY IMMIGRANTS FACING SIGNIFICANT CHALLENGES DUE
4 TO LANGUAGE BARRIERS AND RESTRICTED RENTAL REQUIREMENTS.
5 LANGUAGE BARRIERS MAKE IT DIFFICULT FOR IMMIGRANTS TO NAVIGATE
6 EVEN BASIC SERVICES LIKE SHELTER, AGGRAVATING THEIR ALREADY
7 PRECARIOUS SITUATION. ADDITIONALLY, MANY IMMIGRANTS ARE UNABLE
8 TO RENT APARTMENTS DUE TO HIGH RENTALS AND STRANGE
9 REQUIREMENTS, SUCH AS CREDIT SCORES AND INCOME VERIFICATION,
10 WHICH DISPROPORTIONATELY AFFECTS IMMIGRANTS' COMMUNITIES. BY
11 PRIORITIZING FUNDING FOR LANGUAGE ACCESS INITIATIVES AND
12 HOUSING SUPPORT PROGRAMS, WE CAN BREAK DOWN THIS BARRIER AND
13 ENSURE THAT OUR RESIDENTS HAVE EQUITABLE ACCESS TO SAFE AND
14 AFFORDABLE HOUSING. IN CLOSING, I IMPORE YOU TO CONSIDER
15 TANGIBLE IMPACT OF YOUR SUPPORT FOR ITEM 11. RECOGNIZING
16 REPRESENTS NOT JUST A LINE --

17
18 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. THANK YOU VERY MUCH.
19 ARE THERE ANY OTHER SPEAKERS? OKAY. ITEM 11 IS BEFORE US,
20 MOVED BY SUPERVISOR SOLIS, AND I WILL SECOND TO APPROVE THE
21 ITEM. EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

22
23 **EXECUTIVE OFFICER:** ON ITEM 11, SUPERVISOR SOLIS?

24
25 **SUP. HILDA SOLIS:** AYE.



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

3

4 **SUP. HOLLY J. MITCHELL:** AYE.

5

6 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR HAHN?

7

8 **SUP. JANICE HAHN:** AYE.

9

10 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?

11

12 **SUP. KATHRYN BARGER:** AYE.

13

14 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. SUPERVISOR HORVATH?

15

16 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

17

18 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. MOTION PASSES 5 TO
19 0.

20

21 **SUP. LINDSEY HORVATH, CHAIR:** AND ITEM NUMBER 95C IS BEFORE US,
22 MOVED BY SUPERVISOR SOLIS, AND SECOND BY SUPERVISOR MITCHELL
23 TO APPROVE THE ITEM. EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

24

25 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS?



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS:** AYE.

3

4 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

5

6 **SUP. HOLLY J. MITCHELL:** AYE.

7

8 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR HAHN?

9

10 **SUP. JANICE HAHN:** AYE.

11

12 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?

13

14 **SUP. KATHRYN BARGER:** AYE.

15

16 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. SUPERVISOR HORVATH?

17

18 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

19

20 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. MOTION PASSES 5 TO
21 0.

22

23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, AND THANKS TO ALL WHO
24 CAME AND SHARED TESTIMONY BOTH ON THIS ITEM AND ON THE EARLIER
25 ITEM WE APPRECIATE YOUR PARTICIPATION SHARING YOUR STORIES AND



THE BOARD OF
SUPERVISORS

1 INFORMING OUR POLICY. THANK YOU VERY MUCH. ITEM 14 IS NEXT UP,
2 SUPPORTING EARLY CARE AND EDUCATION PUBLIC INVESTMENTS AND
3 POLICIES. IT WAS HELD BY SUPERVISOR SOLIS. FOR MEMBERS OF THE
4 PUBLIC ON THE TELEPHONE, PLEASE PRESS 1 THEN 0 NOW TO COMMENT
5 ON THIS ITEM. SUPERVISOR SOLIS, I'LL TURN IT TO YOU.

6
7 **SUP. HILDA SOLIS:** THANK YOU. THANK YOU SO MUCH, MADAM CHAIR.
8 COLLEAGUES, LOS ANGELES COUNTY, AS YOU KNOW, IS HOME TO OVER
9 484,000 INFANTS AND TODDLERS UP TO THE AGE OF 3. THIS PERIOD
10 IS CRITICAL AS YOU KNOW FOR CHILD DEVELOPMENT AND IT SETS THE
11 FOUNDATIONS FOR LIFELONG HEALTH AND SUCCESS AND FAMILIES NEED
12 ADDITIONAL SUPPORT FROM EARLY CARE AND EDUCATION OR ECE
13 PROVIDERS DURING THESE IMPORTANT YEARS. UNFORTUNATELY LA
14 COUNTY ONLY HAS LICENSED CAPACITY THROUGH CENTERS AND FAMILY
15 CHILDCARE HOMES TO SERVE 4% OF THESE CHILDREN. THIS LACK OF
16 ACCESS TO AFFORDABLE QUALITY EARLY CARE AND EDUCATION HAS LONG
17 BEEN A CRISIS FOR MANY OF US. THE STATE OPERATES A SUBSIDIZED
18 CHILDCARE AND DEVELOPMENT SYSTEM, WHICH SERVES AS A CRITICAL
19 RESOURCE FOR LOW TO MODERATE INCOME FAMILIES SEEKING QUALITY
20 AND AFFORDABLE EARLY LEARNING AND CARE. IN 2021, THE STATE
21 BUDGET SET A GOAL OF ADDING 200,000 NEW SUBSIDIZED CHILDCARE
22 SPACES BY 2026, BUT ONLY 118,000 OF THOSE SPACES HAVE THUS
23 BEEN MATERIALIZED. AND WITH THE BUDGET CHALLENGES AT THE
24 STATE, IT'S NOT CLEAR HOW THE PLANT EXPANSION WILL OCCUR. THIS
25 IS INCREDIBLY PROBLEMATIC AS COUNTY PROGRAMS WHO PREVIOUSLY



THE BOARD OF
SUPERVISORS

1 PLANNED TO EXPAND THEIR CARE ARE NOW HEARING THAT OVER 7,000
2 ALREADY ALLOCATED SLOTS MAY BE LOST. 7,000. THIS PLACES AN
3 INCREDIBLE BURDEN NOT JUST ON OUR FAMILIES NEEDING ACCESS TO
4 SPACE, BUT ALSO ON THOSE PROVIDERS WHO ARE STRUGGLING
5 FINANCIALLY TO KEEP THEIR DOORS OPEN. AND I, OF COURSE, AM
6 VERY SUPPORTIVE OF THE STATE'S EFFORT TO EXPAND SCHOOLING TO 3
7 AND 4 YEAR-OLDS. BUT THOSE PROVIDERS THAT OFFERED THESE
8 SERVICES BEFORE THE EXPANSION, THEY NOW MUST FIND ALTERNATIVE
9 SERVICES TO OFFER. AND MANY ARE PIVOTING TO PROVIDING CARE TO
10 CHILDREN AGED 3 AND BELOW. THAT'S WHY THIS SEPTEMBER I WAS
11 GRATEFUL THAT THE BOARD UNANIMOUSLY APPROVED MY MOTION TITLED
12 FORTIFYING THE INFANT AND TODDLER CARE SYSTEM. WITH THIS
13 MOTION DPH'S OFFICE FOR THE ADVANCEMENT OF EARLY CARE AND
14 EDUCATION IN COLLABORATION WITH THE EO WORKED WITH OUR EARLY
15 CARE AND EDUCATION STAKEHOLDERS TO DEVELOP A BLUEPRINT
16 IDENTIFYING IMMEDIATE AND LONG-TERM EFFORTS TO FORTIFY THE
17 INFANT AND TODDLER CARE SYSTEM. THE COUNTY CONVENED, AS SOME
18 MAY KNOW, OVER 350 STAKEHOLDER MEETINGS FROM THE FIELD, AND
19 THEY CREATED THE EARLY CARE AND EDUCATION BLUEPRINT FOR INFANT
20 AND TODDLER CARE, PROVIDING A ROADMAP TO SUPPORT THE CHILDCARE
21 SYSTEM. IT ALSO OUTLINED THE NEED FOR AN UPDATED REIMBURSEMENT
22 RATE THAT BETTER REFLECTS THE FULL COST OF OPERATING THESE
23 PIVOTAL PROGRAMS FOR INCOME ELIGIBLE FAMILIES. UNFORTUNATELY,
24 CURRENT REIMBURSEMENT RATES AS WE SPOKE ABOUT EARLIER TODAY ON
25 MANY OCCASIONS, ARE RESULTING IN INADEQUATE WAGES FOR EARLY



THE BOARD OF
SUPERVISORS

1 EDUCATORS, HURTING BOTH RECRUITMENT AND RETENTION. THE STATE,
2 AS YOU MAY KNOW, IS CONSIDERING A NEW REIMBURSEMENT RATE TO
3 BETTER SUSTAIN THESE PROVIDERS, BUT IT HASN'T YET BEEN
4 FINALIZED. AND THAT'S WHY THIS MOTION UPLIFTS THE COMMUNITY'S
5 ASK TO THE STATE TO DEDICATE 28,000 ADDITIONAL CHILDCARE
6 SPACES THIS YEAR AND TO SHARE THE PLAN TO REACH TO 200,000
7 SPACES THAT WAS COMMITTED FOR US TO ACHIEVE BY 2026. AND IT
8 ASKS THE STATE TO RELEASE THE NEW ROBUST REIMBURSEMENT
9 METHODOLOGY AS SOON AS POSSIBLE. MEMBERS, WE'VE BEEN TALKING
10 ABOUT THE BUDGET ALL DAY, AND IT SEEMS TO ME IT'S NOT GOING
11 AWAY, BUT THESE ISSUES ARE SO IMPORTANT AND CRITICALLY
12 IMPACTFUL TO OUR YOUNG CHILDREN RIGHT NOW IN NEED OF THIS
13 ASSISTANCE AS WELL AS OUR PROVIDERS. SO, I RESPECTFULLY ASK
14 FOR YOUR AYE VOTE. THANK YOU.

15
16 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SUPERVISOR MITCHELL.

17
18 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH MADAM CHAIR AND
19 THANK YOU SUPERVISOR SOLIS. YOU KNOW AS SOMEONE WHO LED THE
20 LARGEST CHILD DEVELOPMENT AGENCY IN THE STATE AT ONE TIME, IN
21 THE COUNTRY AT ONE TIME, AND AS OUR CURRENT CHAIR OF THE FIRST
22 5 COMMISSION, I'M A STRONG ADVOCATE FOR QUALITY CHILDCARE
23 SERVICES. CARING FOR CHILDREN AND FAMILIES CONTINUES TO POWER
24 ALL OF MY WORK AND I'M COMMITTED TO DISRUPTING THE CYCLE OF
25 POVERTY, CORRECTING LONG-STANDING INJUSTICES AND INVESTING IN



THE BOARD OF
SUPERVISORS

1 CHILDREN AND COMMUNITIES OF LA EVEN FURTHER. THE COUNTY HAS
2 INVESTED OVER \$20,000,000 IN GRANTS TO OUR CHILDCARE PROVIDERS
3 AND MILLIONS MORE IN CREATING OUR TWO-YEAR SUBSIDIZED
4 APPRENTICESHIP FOR THOSE INTERESTED IN THE CHILDCARE
5 WORKFORCE. WE NEED THE STATE TO INCREASE BOTH THE
6 REIMBURSEMENT RATE AND SUBSIDIZED SLOTS TO TRULY PROVIDE
7 RELIEF FOR WORKING FAMILIES. CHILDCARE SUBSIDIES ARE A
8 NECESSITY FOR SOME HOUSEHOLDS AS CHILDCARE SERVICES CAN COST
9 UPWARDS OF \$18,000 PER YEAR. WE ALSO KNOW THAT IN APRIL OF
10 2023, THE STATE EMBARKED ON A PROCESS TO DETERMINE AN
11 ALTERNATIVE CHILDCARE REIMBURSEMENT MODEL THAT WOULD MORE
12 EQUITABLY COMPENSATE OUR CHILDCARE PROVIDERS. THIS HAS
13 PROBABLY BEEN THE STATE'S 25,000TH EFFORT TO FIGURE OUT HOW TO
14 APPROPRIATELY PAY CHILDCARE PROVIDERS, BUT HEY, I'M WITH IT.
15 LET'S KEEP WORKING AT IT UNTIL WE FINALLY GET IT RIGHT. WHY?
16 BECAUSE THE WORKFORCE IS DISPROPORTIONATELY FEMALE AND WOMEN
17 OF COLOR WHO ARE EARNING LOW WAGES. CAREGIVERS HAVE A
18 BACKGROUND IN CHILD DEVELOPMENT AND SHOULD BE COMPENSATED
19 APPROPRIATELY. WHEN THE STATE INCREASE THE MINIMUM WAGE, THE
20 CITY AND COUNTY TO CHILDCARE PROVIDERS WERE CARVED OUT OF THE
21 MINIMUM WAGE INCREASE BECAUSE THEY WERE SO FAR BEHIND. IT
22 WOULD HAVE TAKEN IN AN ORDINATE AMOUNT OF MONEY TO BRING THEM
23 UP TO PAR. SO CHILDCARE PROVIDERS HAVE BEEN LEFT BEHIND FOR
24 FAR TOO LONG. AGAIN, I WILL CONTINUE AND HAVE ALWAYS SUPPORTED
25 FUNDING FOR OUR FRONTLINE CHILDCARE PROVIDERS. AGAIN, I'M



THE BOARD OF
SUPERVISORS

1 GONNA CONTINUE TO BEAT THE PROVERBIAL DEAD, YOU KNOW WHAT, BY
2 SAYING IF THIS IS IMPORTANT TO US AS A BOARD, THEN IT NEEDS TO
3 BE AT THE TOP OF THE LIST WHEN WE HAVE OUR DISCUSSION ABOUT
4 OUR BUDGET PRIORITIES. I'LL BE SUPPORTING THE MOTION. PERHAPS
5 THESE MOTIONS TODAY WILL SEND SIGNALS TO OUR STAFF WILL BE
6 PARTICIPATING IN THAT THAT MEETING ON THURSDAY ABOUT WHAT
7 MEMBERS HAVE ALREADY OPINED UPON ABOUT WHAT IS IMPORTANT. SO,
8 THANK YOU SUPERVISOR SOLIS FOR BRINGING THE MOTION FORWARD
9 I'LL BE SUPPORTING.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** YES, THANK YOU SUPERVISOR SOLIS I
12 THINK THIS MOTION REALLY FOCUSES ON AN AREA OF NEED THAT WE
13 ALL AGREE WE HAVE TO CARE FOR AND THAT IS OUR YOUNG PEOPLE.
14 AND I KNOW YOU PROVIDED THE STAT UP TO AGE 3. AND IF YOU GO UP
15 TO AGE 5 IN LA COUNTY, THERE ARE MORE THAN 700,000 CHILDREN ON
16 AGE 5 OR YOUNGER. AND WE KNOW THAT THEY DON'T HAVE ENOUGH
17 EARLY CARE SUBSIDIZED AS WELL AS EDUCATION PROGRAMS SUBSIDIZED
18 FOR THE NUMBER OF CHILDREN WHO NEED THOSE SERVICES. SO, WE'VE
19 HEARD CONSISTENTLY TODAY THAT ALSO REIMBURSEMENT RATES ARE TOO
20 LOW FOR THE ACTUAL COST OF CARE AND WE HAVE TO MAKE SURE THAT
21 THERE ARE RESOURCES TO PROVIDE THESE SERVICES. SO, I KNOW THAT
22 WE'LL BE CONTINUING THE CONVERSATION OF FOCUSING ON SACRAMENTO
23 AND MAKING SURE THAT THEY ARE SUPPORTING OUR WORK AND I
24 APPRECIATE THIS MOTION AND WE'LL BE SUPPORTING IT. SEEING NO
25 ONE ELSE IN THE QUEUE I WILL TURN TO OUR EXECUTIVE OFFICER TO



THE BOARD OF
SUPERVISORS

1 PLEASE CALL THE MEMBERS OF THE PUBLIC WHO HAVE SIGNED UP TO
2 SPEAK ON THIS ITEM.

3

4 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
5 FORWARD. GLORIA DAVIS, STACEY LEE, PLEASE COME FORWARD AND
6 STAFF WILL ASSIST YOU. AS A FINAL REMINDER FOR PARTICIPANTS ON
7 THE TELEPHONE IF YOU WOULD LIKE TO ADDRESS ITEM 14. IF YOU
8 HAVE NOT ALREADY DONE SO PLEASE PRESS 1 AND 0 NOW TO BE PLACED
9 IN THIS SPEAKING QUEUE. MODERATOR, WE HAVE THE FIRST REMOTE
10 SPEAKER PLEASE.

11

12 **MODERATOR:** OUR FIRST PARTICIPANT IS ERNESTO ESTRATALAN, YOU
13 MAY BEGIN.

14

15 **SPEAKER:** GOOD AFTERNOON, MY NAME IS HUMBERTO ESTRATALAN,
16 DIRECTOR OF PUBLIC POLICY AT UNITE LA, A NONPROFIT
17 ORGANIZATION FOUNDED IN 1998 WHO HAS ESTABLISHED ITSELF AS A
18 TRUSTED INTERMEDIARY BETWEEN BUSINESS, EDUCATION, AND
19 COMMUNITY DEDICATED TO SUPPORTING THE DEVELOPMENT AND
20 EFFECTIVE LOCAL EDUCATION AND WORKFORCE DEVELOPMENT SYSTEM
21 SO THAT ALL ANGELENOS INCLUDING THOSE FROM SYSTEMICALLY
22 UNDERSERVED COMMUNITIES ARE TREATING COLLEGE, CAREER, AND
23 BEYOND. I FIRST WANT TO THANK SUPERVISOR SOLIS FOR HER MOTION
24 TO SUPPORT CHILDREN, FAMILIES IN L.A. COUNTY AND THROUGHOUT.
25 OVER THE LAST COUPLE OF DECADES IN LA AND OUR PARTNERS IN



THE BOARD OF
SUPERVISORS

1 BUSINESS, EDUCATION, NONPROFIT, PHILANTHROPY AND COMMUNITY
2 SUPPORT INVESTMENTS TO EARLY LEARNING AND EARLY CHILDHOOD
3 EDUCATION. INVESTMENTS TO CHILDCARE AND EARLY LEARNING, NOT
4 ONLY THE FAMILIES UTILIZING IT, BUT THE EDUCATORS PROVIDING IT
5 AS WELL AS THE LOCAL ECONOMY BY ALLOWING PARENTS AND
6 CAREGIVERS TO THRIVE WHILE GOING TO WORK OR SCHOOL, AS WELL AS
7 PROVIDING ADDITIONAL TAX MONEY THAT GOES INTO LOCAL AND COUNTY
8 COFFERS. AGAIN, UNITED WAY, OF COURSE, THE MOTION -

9
10 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. NEXT
11 SPEAKER, PLEASE.

12
13 **MODERATOR:** OUR NEXT PARTICIPANT IS ANDREA FERNANDEZ MENDOZA.
14 YOU MAY BEGIN.

15
16 **SPEAKER:** GOOD AFTERNOON. MY NAME IS ANDREA FERNANDEZ MENDOZA,
17 AND I'M WITH CALIFORNIA CHILDREN'S ACADEMY AND ON THE BOARD
18 FOR THE BOARD OF DIRECTORS FOR EVERY CHILD CALIFORNIA,
19 SPEAKING IN SUPPORT OF ITEM NUMBER 14. FIRST, I'D LIKE TO
20 THANK SUPERVISOR SOLIS FOR HER MOTION IN SUPPORT OF THE
21 CHILDREN, FAMILIES, AND PROVIDERS USING ECE. I'M ONE OF YOUR
22 CONSTITUENTS AND DEEPLY APPRECIATE YOUR EFFORTS ON BEHALF OF
23 THE MOST MARGINALIZED IN OUR COMMUNITY. THERE ARE OVER 484,000
24 INFANTS AND TODDLERS IN THE COUNTY WHO COULD USE AND BENEFIT
25 FROM ECE. WE HAVE BEEN IN THE PROCESS OF EXPANDING OUR INFANT



THE BOARD OF
SUPERVISORS

1 AND TODDLER CAPACITY AND WERE AWARDED THE RFA FOR THOSE CCPR
2 SLOTS, BUT JUST TODAY RECEIVED THE LETTER SAYING OUR SLOTS
3 WOULD NOT BE FUNDED. IT IS VERY EXPENSIVE TO SERVE THEM AND
4 THE CURRENT RATES DO NOT SUPPORT THIS. WE NEED THE FUNDS TO
5 SUPPORT THE EXPANSION OF INFANT AND TODDLER SERVICES. THAT'S
6 WHY SUPERVISOR SOLIS' MOTION IS SO IMPORTANT. IT WILL HELP
7 BRING ADDITIONAL CAPACITY GREATLY NEEDED FOR FAMILIES FACING
8 CUTS TO SUPPORT SERVICES ON MULTIPLE FRONTS. I REQUEST THE
9 BOARD SUPPORT THIS MOTION. THANK YOU VERY MUCH FOR YOUR TIME.

10

11 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

12

13 **MODERATOR:** OUR NEXT PARTICIPANT IS LISA WILKIN. YOU MAY BEGIN.

14

15 **SPEAKER:** HI, MY NAME IS LISA WILKIN FROM THE CHILD DEVELOPMENT
16 CONSORTIUM OF LOS ANGELES. ON BEHALF OF OUR ORGANIZATION WITH
17 10 CHILDCARE CENTERS AND 4 OF THE 5 SUPERVISORIAL DISTRICTS, I
18 AM CALLING IN SUPPORT OF ITEM 14. OUR INFANT-TODDLER PROGRAMS
19 ARE BURSTING AT THE SEAMS. THE NEED FOR CARE, ESPECIALLY
20 SUBSIDIZED CARE, FAR EXCEEDS THE AVAILABLE SPACES. WE NEED THE
21 STATE TO FOLLOW THROUGH ON THE COMMITMENT FOR 200,000
22 CHILDCARE SPACES, APPROXIMATELY A THIRD OF WHICH WOULD BE IN
23 LOS ANGELES. THE CHILDCARE COMMUNITY IN LOS ANGELES COUNTY
24 APPRECIATES SUPERVISOR SOLIS AND THE ENTIRE BOARD OF
25 SUPERVISORS FOR THIS MOTION AND FOR THEIR LONGSTANDING SUPPORT



THE BOARD OF
SUPERVISORS

1 OF CHILDREN, FAMILIES AND THE EARLY CHILDHOOD WORKFORCE. I ASK
2 FOR YOUR SUPPORT ON THIS MOTION. THANK YOU.

3

4 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

5

6 **MODERATOR:** OUR NEXT PARTICIPANT IS GENEVIEVE CLAVREUL. YOU MAY
7 BEGIN.

8

9 **SPEAKER:** YES, GOOD AFTERNOON. I AM SO GLAD TO SEE THAT COMING
10 UP TO LA COUNTY IS ABOUT TIME. YOU KNOW WE HAVE DONE THAT IN
11 FRANCE FOR MANY MANY YEARS AND I THINK THAT PROVIDE A VERY
12 SAFETY WAY FOR CHILDREN NOT TO GET TOO SICK BECAUSE THEY DON'T
13 HAVE THE CARE. NO, I HAVE BEEN A PEDIATRIC INTENSIVE CARE
14 NURSE FOR MANY, MANY YEARS. AND I THINK A LOT OF THAT COULD BE
15 PREVENTED IF WE PROVIDE EARLY CARE. THANK YOU. HAVE A GOOD
16 DAY. BYE.

17

18 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

19

20 **MODERATOR:** OUR NEXT PARTICIPANT IS CHRISTINE FLORES. YOU MAY
21 BEGIN.

22

23 **SPEAKER:** HI, MY NAME IS CHRISTINE FLORES. I AM WITH LA COUNTY
24 PLANNING COMMITTEE, FLORES CPR, THE COMMUNITY VOICES FIRST 5
25 LA ADVISORY COMMITTEE, CCPU AND EARLY AGE. I WOULD LIKE TO



THE BOARD OF
SUPERVISORS

1 SPEAK TO SUPPORT ITEM NUMBER 14. THANK YOU, SUPERVISOR HILDA
2 SOLIS, FOR SUPPORTING CHILDREN, FAMILIES, EARLY EDUCATORS LIKE
3 MYSELF IN THE ECE INDUSTRY. THE COUNTY CAN ONLY SUPPORT 4% OF
4 THE OVERALL 4,000 INFANTS AND TODDLERS. THIS IS JUST ONE
5 REASON WHY THIS MOTION IS SO IMPORTANT. IN ADDITION TO
6 ENSURING PROVIDERS ARE REIMBURSED AT A RATE APPROPRIATE FOR
7 OUR CARE TO HELP KEEP OUR FUTURE DOORS OPEN FOR PROVIDING
8 CARE, A HIGHLY EDUCATIONAL QUALITY CARE FOR OUR FUTURE
9 GENERATIONS. I DON'T EVEN MAKE MINIMUM WAGE AND I AM A US
10 CITIZEN AT A CONSTITUENT. THANK YOU, HILDA SOLIS, HOLLY
11 MITCHELL AND ALL THE SUPERVISORS THAT ARE PRESENT TODAY.

12
13 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

14
15 **MODERATOR:** OUR NEXT PARTICIPANT IS JUSTIN BLAKELY. YOU MAY
16 BEGIN.

17
18 **SPEAKER:** YES, GOOD AFTERNOON, MADAM CHAIR AND HONORABLE BOARD
19 OF SUPERVISORS. MY NAME IS JUSTIN BLAKELY. I'M THE VICE CHAIR
20 OF THE POLICY ROUNDTABLE FOR CHILDCARE AND DEVELOPMENT
21 COMMISSION, APPOINTED BY THE SECOND SUPERVISORY DISTRICT AND
22 ALSO REPRESENTING CRYSTAL SAYERS AS THE SENIOR POLICY ANALYST.
23 I'M SPEAKING IN STRONG SUPPORT OF AGENDA ITEM NUMBER 14. I'M
24 VERY EXCITED TO SEE THE BOARD OF SUPERVISORS WEIGH IN ON THE
25 DEVASTATING CUTS THAT CAME OUT OF THE GOVERNOR'S MAY REVISE



THE BOARD OF
SUPERVISORS

1 PROPOSAL THAT WILL IMPACT SO MANY CHILDREN AND FAMILIES. THESE
2 INVESTMENTS HAVE BEEN UPLIFTED AND CUTS CANNOT COME THROUGH.
3 WE CAN'T GO BACKWARDS. I LOOK FORWARD TO CONTINUING WORKING
4 WITH THE BOARD OF SUPERVISORS IN PARTNERSHIP BECAUSE WE
5 DEFINITELY NEED THE SUPPORT OF YOU ALL TO GET US THROUGH THIS.
6 SO, THANK YOU, SUPERVISOR SOLIS, SUPERVISOR HORVATH, AND OF
7 COURSE SUPERVISOR MITCHELL FOR YOUR LEADERSHIP IN THIS WORK.
8 THANK YOU.

9

10 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

11

12 **MODERATOR:** OUR NEXT PARTICIPANT IS CRYSTAL JONES. YOU MAY
13 BEGIN.

14

15 **SPEAKER:** MY NAME IS CRYSTAL JONES AND I AM WITH THE
16 REPRESENTING FIRST 5 PROVIDER ADVISORY COMMITTEE, CALIFORNIA
17 CHANGEMAKERS, OUR LOCAL PLANNING COUNCIL AS A PARENT
18 REPRESENTATIVE, AND SECOND GENERATION FOR JONES FAMILY
19 CHILDCARE. I WANT TO THANK ALL THE BOARD OF SUPERVISORS,
20 ESPECIALLY SUPERVISOR HILDA SOLIS FOR HER MOTION TO SUPPORT
21 THE CHILDREN, FAMILIES AND PROVIDERS INVOLVED IN EARLY CARE
22 AND EDUCATION. THERE ARE OVER 484,000 INFANT TODDLERS. UP TO
23 AGE 3 IN THE COUNTY WHO WOULD STRONGLY BENEFIT FROM EARLY CARE
24 AND EDUCATION INVESTMENTS. UNFORTUNATELY, OUR COUNTY HAVE ONLY
25 LICENSE CAPACITY TO SERVE 4% OF OUR CHILDREN. THAT IS WHY



THE BOARD OF
SUPERVISORS

1 SUPERVISOR SOLIS' MOTION IS SO VERY IMPORTANT AT THIS TIME. IT
2 WILL HELP BRING ADDITIONAL NEEDED CAPACITY WHILE SUPPORTING
3 THOSE LIKE US PROVIDERS OFFERING THESE CRITICAL SERVICES. AND
4 I REQUEST THE BOARD OF SUPPORTERS' SUPPORT IN THIS IMPORTANT
5 MATTER. THANK YOU.

6

7 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. NEXT
8 SPEAKER, PLEASE.

9

10 **MODERATOR:** OUR NEXT PARTICIPANT IS MARCELLA MCKNIGHT. YOU MAY
11 BEGIN.

12

13 **SPEAKER:** GOOD AFTERNOON. MY NAME IS MARCELLA MCKNIGHT AND I
14 WORK FOR THE LOS ANGELES COMMUNITY COLLEGE DISTRICT. I AM IN
15 FAVOR OF THE ITEM NUMBER 14 AND REQUESTING THAT THIS BE
16 APPROVED. EARLY CARE BEGINS AT AGE 0, AND IT'S VITALLY
17 IMPORTANT THAT THIS AGE GROUP BE PROVIDED THE SAME
18 OPPORTUNITIES, EQUITY AND BENEFITS OF FUNDING AS DO THE SLOTS
19 FOR 3 OR FIVE-YEAR-OLDS. IF WE'RE TALKING ABOUT AN EDUCATIONAL
20 GAP TO BE DECREASED, WE MUST START WITH THIS EARLY AGE GROUP.
21 ALSO, DURING COVID, EARLY CARE WAS NOTED AS AN URGENCY, AND
22 WORKERS IN THE FIELD WERE SAID TO BE ESSENTIAL. FUNDING FOR
23 THIS AGE GROUP IS ESSENTIAL TO THE BETTERMENT OF OUR
24 COMMUNITY, TO THE WORKFORCE, AND SPECIFICALLY FOR PARENTS IN
25 NEED OF CARE. THANK YOU SO MUCH TO THE BOARD FOR THIS



THE BOARD OF
SUPERVISORS

1 OPPORTUNITY. THANK YOU.

2

3 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

4

5 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS TO
6 ADDRESS THE BOARD. THANK YOU VERY MUCH. WE'LL NOW GO TO
7 SPEAKERS IN PERSON. PLEASE DO GO AHEAD. GOOD AFTERNOON.

8

9 **SPEAKER:** THANK YOU, BOARD OF SUPERVISORS, FOR YOUR LONG-TIME
10 SUPPORT OF EARLY EDUCATION. I'M GLORIA DAVIS, EXECUTIVE
11 DIRECTOR OF THE GIRLS CLUB OF LOS ANGELES AND THE POLICY
12 ROUNDTABLE CHILD DEVELOPMENT COMMISSIONER, SECOND DISTRICT,
13 AND THE EARLY LEARNING ALLIANCE AND THE AFRICAN AMERICAN
14 PROVIDERS NETWORK MEMBER. I SUPPORT SUPERVISOR SOLIS MOTION
15 ITEM 14. ACCESS TO ECE SPACES ARE CRITICAL FOR LOS ANGELES
16 COUNTY FAMILIES, AND ONE OF THE MOST ESSENTIAL COMPONENTS FOR
17 CHILDREN IS QUALIFIED EXPERIENCE IN CARING ADULTS. AS WE
18 HEARD, SOME OF THE AWARD LETTERS ARE BEING PULLED BACK. WITH
19 OVER 35 YEARS OF EXPERIENCE, I HAVE WITNESSED THE CHALLENGES
20 FACED BY UNDERSERVED AND UNDER-RESOURCED WORKFORCE, A
21 SIGNIFICANT PORTION OF WHICH IS COMPRISED OF WOMEN OF COLOR.
22 THESE DEDICATED PROFESSIONALS EARN LOW WAGES AND FEW BENEFITS.
23 SO PLEASE SUPPORT THE STATE ROBUST ALTERNATIVE METHODOLOGY
24 THAT SUPPORT FULL COST OF CARE TO BE SUBMITTED NO LATER THAN
25 JULY 1ST.



THE BOARD OF
SUPERVISORS

1
2 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. NEXT
3 SPEAKER.

4
5 **SPEAKER:** HELLO, MY NAME IS STACEY LEE AND I'M WITH CHILDREN
6 NOW, THE ECE COALITION AND THE CHILDCARE PLANNING COUNCIL HERE
7 IN LA COUNTY AND RESIDENT OF DISTRICT 1. I'D LIKE TO SPEAK IN
8 SUPPORT OF ITEM 14, AND I WANT TO THANK SUPERVISOR SOLIS FOR
9 HER MOTION AND LEADERSHIP IN SUPPORTING INFANTS AND TODDLERS.
10 ABOUT 1/3 OF ALL INFANTS AND TODDLERS IN THE STATE LIVE IN LA
11 COUNTY, AND THE MAJORITY OF THEM QUALIFY FOR SUBSIDIZED
12 CHILDCARE, YET LESS THAN 14% ARE SERVED. LACK OF ACCESS TO
13 RELIABLE, COMPREHENSIVE CHILDCARE EXACERBATES INEQUALITIES IN
14 CHILDREN BEFORE THEY EVEN ENTER KINDERGARTEN. WHILE WE
15 UNDERSTAND THAT THERE ARE TOUGH BUDGET TIMES AT THE STATE
16 LEVEL, WE ALSO KNOW THAT DURING TOUGH TIMES, THERE ARE AREAS
17 WE MUST PROTECT AND SOME AREAS WHERE IT MAKES SENSE TO INVEST
18 MORE SO THAT WE CAN BOOST THE ECONOMY AND SO THAT ALL MAY
19 PROSPER. THAT IS WHY I STAND WITH MY PARTNERS AND COLLEAGUES
20 IN SUPPORT OF SUPERVISOR SOLIS' MOTION AND URGE THE BOARD TO
21 SUPPORT ITEM 14. THANK YOU.

22
23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. ARE THERE ANY OTHER
24 SPEAKERS? OKAY, SEEING NONE, ITEM 14 IS BEFORE US. MOVED BY
25 SUPERVISOR SOLIS, SECONDED BY SUPERVISOR HAHN TO APPROVE THE



THE BOARD OF
SUPERVISORS

1 ITEM. EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

2

3 **EXECUTIVE OFFICER:** ON ITEM 14, SUPERVISOR SOLIS?

4

5 **SUP. HILDA SOLIS:** AYE.

6

7 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

8

9 **SUP. HOLLY J. MITCHELL:** AYE.

10

11 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR HAHN?

12

13 **SUP. JANICE HAHN:** AYE.

14

15 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?

16

17 **SUP. KATHRYN BARGER:** AYE.

18

19 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. SUPERVISOR HORVATH?

20

21 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

22

23 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. MOTION PASSES 5-0.

24

25 **SUP. LINDSEY HORVATH, CHAIR:** WE'LL NOW MOVE ON TO ITEM 15



THE BOARD OF
SUPERVISORS

1 ADDRESSING DISPARITIES IN THE SELF-DETERMINATION PROGRAM WHICH
2 WAS HELD BY SUPERVISOR SOLIS FOR MEMBERS OF THE PUBLIC ON THE
3 TELEPHONE, PLEASE PRESS 1 THEN 0 NOW TO COMMENT ON THIS ITEM.
4 SUPERVISOR SOLIS, I'LL TURN IT TO YOU.

5
6 **SUP. HILDA SOLIS:** YES, THANK YOU SO MUCH. I JUST WANT TO
7 APOLOGIZE IF I HAVE SO MANY ITEMS ON THE AGENDA, BUT I WANT TO
8 SAY THAT THEY'RE ALL EQUALLY IMPORTANT, AND I THINK OF
9 URGENCY, BUT I WANT TO THANK THE PUBLIC AS WELL AS THE BOARD
10 FOR THEIR INDULGENCE. COLLEAGUES, THE SELF-DETERMINATION
11 PROGRAM KNOWN AS SDP IS CRITICAL TO PROVIDING INDIVIDUALS
12 LIVING WITH DISABILITIES AND THEIR FAMILIES THE AUTONOMY TO
13 MAKE DECISIONS OVER THE SERVICES AND SUPPORTS THAT THEY NEED.
14 THIS VOLUNTARY PROGRAM PROVIDES PARTICIPANTS WITH AN
15 INDIVIDUAL BUDGET TO PURCHASE SERVICES, ACTIVITIES, ITEMS,
16 CARE, AND THE SUPPORT THEY NEED TO ACHIEVE THEIR INDIVIDUAL
17 PROGRAM PLAN. HAVING OPPORTUNITIES FOR SELF-DETERMINATION,
18 INDEPENDENCE AND FREEDOM OF CHOICE ARE IMPORTANT FOR EVERYONE,
19 BUT OFTEN NOT AFFORDED TO INDIVIDUALS WITH DISABILITIES AND
20 THEIR FAMILIES. ALTHOUGH THIS PROGRAM HAS DEMONSTRATED TO BE
21 INCREDIBLY POPULAR AND SUCCESSFUL. LATINO, BLACK, AND BLACK
22 CALIFORNIANS, PRIMARILY SPANISH SPEAKERS, ARE ALSO VASTLY
23 UNDERREPRESENTED IN THE PROGRAM. AS OF DECEMBER 2023, ONLY 20
24 PERCENT OF THE PARTICIPANTS WERE LATINO. MEANWHILE, AMONG
25 THOSE RECEIVING SERVICES THROUGH THE DEPARTMENT OF



THE BOARD OF
SUPERVISORS

1 DEVELOPMENTAL SERVICES, 41% ARE LATINO. THIS IS A STARK
2 CONTRAST. EXPERTS INDICATE THAT THE PRIMARY BARRIER TO
3 ACCESSING SDP SERVICES IS A COMPLEXITY AND ADMINISTRATIVE
4 BURDEN IN ENROLLING AND REMAINING ENROLLED IN THE PROGRAM. THE
5 AGING AND DISABILITIES DEPARTMENT ENGAGES AND COORDINATES WITH
6 THE SPECIAL REGIONAL CENTERS THAT PROVIDE INDIVIDUAL BUDGETS
7 TO SDP PARTICIPANTS THROUGHOUT THE COUNTY. THE AGING AND
8 DISABILITIES DEPARTMENT IS ALREADY WORKING WITH THE REGIONAL
9 CENTERS TO IMPLEMENT A \$1,800,000 GRANT FROM THE STATE OF
10 CALIFORNIA TO DEVELOP A ONE-STOP FOR LONG-TERM CARE AND
11 SERVICES FOR PEOPLE WITH DISABILITIES. THIS UNIQUELY POSITIONS
12 THE AGING AND DISABILITIES DEPARTMENT TO ENGAGE WITH THE
13 COUNTY LA REGIONAL CENTERS TO HELP ADDRESS DISPARITIES IN
14 SELF-DETERMINATION PROGRAMS. THIS IS WHY I'M PROPOSING THE
15 FOLLOWING, THAT THE AGING AND DISABILITIES DEPARTMENT DEVELOP
16 A PLAN AND RECOMMENDATIONS TO ADDRESS DISPARITIES IN
17 PARTNERSHIP WITH THE LA COUNTY REGIONAL CENTERS, AND THAT THE
18 AGING AND DISABILITIES DEPARTMENT DEVELOP AND EXECUTE A
19 COMMUNITY ENGAGEMENT STRATEGY. CRITICAL TO THIS IS ENSURING
20 THAT THIS COMMUNITY ENGAGEMENT STRATEGY IS LINGUISTICALLY AND
21 CULTURALLY ACCESSIBLE TO THE DIVERSE POPULATIONS THAT MAKE UP
22 LA COUNTY. WE MUST PARTNER WITH TRADITIONAL ETHNIC HYPER LOCAL
23 MEDIA INCLUDING SOCIAL MEDIA TO HELP OUTREACH TO AS MANY
24 PEOPLE AS POSSIBLE. OUR COMMUNITIES NEED TO BE MADE AWARE THAT
25 THIS IMPORTANT PROGRAM EXISTS FOR THEIR BENEFIT AND CAN



THE BOARD OF
SUPERVISORS

1 IMPROVE THEIR QUALITY OF LIFE. I'M ALSO PROPOSING THAT THE
2 AGING AND DISABILITIES DEPARTMENT WORK WITH THE REGIONAL
3 CENTERS TO IDENTIFY OPPORTUNITIES TO ASSIST INTERESTED
4 PARTICIPANTS IN ENROLLING IN THE SELF-DETERMINATION PROGRAM
5 AND OVERCOME THOSE ADMINISTRATIVE CHALLENGES. AND FINALLY, I'M
6 PROPOSING THAT THE AGING AND DISABILITIES DEPARTMENT PROVIDE
7 RECOMMENDATIONS FOR ADVOCACY AT THE STATE LEVEL TO REDUCE
8 BARRIERS AND ENSURE OUR MOST VULNERABLE COMMUNITIES CAN
9 BENEFIT FROM THIS VERY IMPORTANT PROGRAM. ONLY 1 PERCENT OF
10 ELIGIBLE INDIVIDUALS ARE CURRENTLY ENROLLED IN THE PROGRAM. MY
11 GOODNESS. WE CANNOT OVERLOOK THE SIGNIFICANT DIFFERENCE IN
12 QUALITY OF LIFE PROGRAM SUCH AS A SELF-DETERMINATION PROGRAM
13 WHICH CAN MAKE FOR INDIVIDUALS WITH DISABILITIES AND THEIR
14 FAMILIES. BUT THE PROGRAM WILL NOT BENEFIT THOSE WHO NEED IT
15 THE MOST IF IT'S NOT AVAILABLE AND NOT ACCESSIBLE. SO, WE HAVE
16 TO MAKE THAT CHANGE. INDIVIDUALS WITH DISABILITIES AND THEIR
17 FAMILIES ALREADY ENDURE SIGNIFICANT CHALLENGES. ENROLLING IN A
18 PROGRAM THAT IS MEANT TO SERVE AND BENEFIT THEM SHOULD NOT BE
19 A BARRIER. COLLEAGUES, I RESPECTFULLY ASK FOR YOUR AYE VOTE,
20 AND I'M GLAD TO SEE MRS. TREJO, OUR DEPARTMENT FOR AGING AND
21 DISABILITIES TO BE HERE, AND IF SHE WOULD LIKE TO MAKE A
22 STATEMENT, MADAM CHAIR, I WOULD, WHATEVER YOU PREFER.

23
24 **SUP. LINDSEY HORVATH, CHAIR:** IS THERE SOMETHING YOU'D LIKE TO
25 ADD, MADAM DIRECTOR?



THE BOARD OF
SUPERVISORS

1

2 **DR. LAURA TREJO:** SUPERVISORS, I AM THRILLED TO HAVE THIS
3 MOTION AND TO HAVE THE OPPORTUNITY TO ENGAGE WITH OUR
4 COLLEAGUES IN THE REGIONAL CENTERS AS PART OF OUR CREATING A
5 NO WRONG DOOR APPROACH IN LOS ANGELES COUNTY. SO THANK YOU
6 SUPERVISOR FOR YOUR VISION AND YOUR WILLINGNESS TO GIVE US
7 THIS OPPORTUNITY.

8

9 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR HAHN.

10

11 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR, AND THANK YOU
12 SUPERVISOR SOLIS FOR BEING HERE. DIRECTOR TREJO, IT'S GREAT TO
13 HAVE YOU HERE TODAY. THE SELF-DETERMINATION PROGRAM CAN
14 IMPROVE THE QUALITY OF LIFE AND FOSTER INDEPENDENCE BY
15 PROVIDING SUPPORTIVE SERVICES TO CALIFORNIANS WITH
16 DEVELOPMENTAL DISABILITIES. THE STATE IS RESPONSIBLE FOR
17 OVERSEEING THIS PROGRAM, BUT UNDERSTANDING HOW THIS PROGRAM IS
18 UTILIZED OR NOT UTILIZED BY RESIDENTS IS IMPORTANT TO MAXIMIZE
19 THE PROGRAM'S REACH AND ELIMINATE DISPARITIES IN OUR COUNTY
20 AND THIS IS WHERE YOUR DEPARTMENT CAN BE HELPFUL. SIGNING UP
21 FOR THE SELF-DETERMINATION PROGRAM HAS BEEN DESCRIBED AS TIME-
22 CONSUMING, LABOR-INTENSIVE, AND DEMANDING. FAMILIES HAVE BEEN
23 TOLD TO EXPECT THE PLANNING AND ENROLLMENT PROCESS TO TAKE
24 ABOUT 8 MONTHS. AND MANY HAVE RELIED ON AN INDEPENDENT
25 FACILITATOR TO HELP NAVIGATE THIS PROCESS. THIS PROGRAM NEEDS



THE BOARD OF
SUPERVISORS

1 BETTER IMPLEMENTATION, MORE EFFICIENT ASSESSMENTS TO ADDRESS
2 DISPARITIES AND REDUCE BARRIERS TO ENTRY, ESPECIALLY WITHIN
3 OUR LATINO COMMUNITIES. WE NEED THIS PROGRAM TO WORK TO ENSURE
4 PEOPLE WHO WERE UNDERSERVED FINALLY GET WHAT THEY NEEDED. IT'S
5 INTERESTING, I ALWAYS THINK THE COMMON THEME OF THIS MEETING
6 TODAY IS, YOU KNOW, PROGRAMS EXIST, DEPARTMENTS ARE IN PLACE,
7 MONEY IS BEING SPENT, AND YET STILL THE BARRIERS THAT PEOPLE
8 ARE FACING TO ACCESS WHAT THEY DESERVE AND WHAT THEY SHOULD BE
9 HAVING IS BEEN MONUMENTAL FROM SERVICE PROVIDERS TO RESIDENTS,
10 TO OUR YOUNG PEOPLE IN FOSTER CARE. THIS IS ANOTHER ONE OF
11 THOSE EXAMPLES. WE NEED TO STREAMLINE THIS. CARLOS BENAVIDES,
12 I THINK, I DON'T KNOW IF HE'S STILL HERE. OH, THERE HE IS. ONE
13 OF MY APPOINTEES TO THE COMMISSION ON DISABILITIES IS HERE.
14 THANK YOU FOR BEING HERE TODAY, CARLOS. AGAIN, WE APOLOGIZE
15 FOR EVERYBODY WHO'S REALLY HAD TO STAY A LONG TIME TODAY TO
16 WAIT FOR THEIR ITEM TO COME UP. CARLOS IS SUCH AN ADVOCATE ON
17 SO MANY LEVELS FOR SO MANY PEOPLE WITH DISABILITIES AND I WANT
18 TO THANK HIM PERSONALLY FOR STAYING FOR BEING HERE AND STAYING
19 HERE TODAY.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU TO PROFESSOR SOLIS AND
22 MADAM CHAIR. THANK YOU. EXECUTIVE OFFICER PLEASE CALL THE
23 MEMBERS OF THE PUBLIC WHO'VE SIGNED UP TO SPEAK ON THIS ITEM.

24
25 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME



THE BOARD OF
SUPERVISORS

1 FORWARD CARLOS BENAVIDES, DIEGO RODRIGUEZ, LOURDES CARACOSA,
2 PAUL AVILA AND RED CHIEF HUNT PLEASE COME FORWARD STAFF WILL
3 ASSIST YOU. AS A FINAL REMINDER FOR PARTICIPANTS ON THE
4 TELEPHONE, IF YOU WOULD LIKE TO ADDRESS ITEM 15, IF YOU HAVE
5 NOT ALREADY DONE SO, PLEASE PRESS 1 AND 0 NOW TO BE PLACED IN
6 THE SPEAKING QUEUE. MODERATOR, WHEN WE HAVE THE FIRST REMOTE
7 SPEAKER, PLEASE.

8

9 **MODERATOR:** OUR FIRST PARTICIPANT IS ALEXANDRA NGOVA. YOU MAY
10 BEGIN.

11

12 **SUP. LINDSEY HORVATH, CHAIR:** ALEXANDRA, ARE YOU THERE?

13

14 **MODERATOR:** ALEXANDRA, YOUR LINE IS OPEN.

15

16 **SPEAKER:** YEAH.

17

18 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, GO AHEAD.

19

20 **SPEAKER:** HI, SO I'M IN FAVOR FOR ITEM 8. SORRY ABOUT THAT. FOR
21 ITEM 18.

22

23 **SUP. LINDSEY HORVATH, CHAIR:** WE'RE ON ITEM 15. ITEM 18 IS
24 NEXT. SO, WE'LL HAVE YOU HOLD TO THE NEXT ITEM AND WE'LL GO ON

25



THE BOARD OF
SUPERVISORS

1 TO OUR NEXT SPEAKER. THANK YOU.

2

3 **MODERATOR:** OUR NEXT PARTICIPANT IS ISABELLA ROJAS. YOU MAY
4 BEGIN.

5

6 **SPEAKER:** ACTUALLY, I MEANT TO SIGN ON FOR ITEM 18.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. VERY GOOD. THEN, SEEING NO
9 OTHER SPEAKERS IN THE QUEUE, WE'LL GO TO SPEAKERS IN PERSON.
10 PLEASE GO AHEAD. GO AHEAD, SIR.

11

12 **SPEAKER:** GOOD AFTERNOON, SUPERVISORS. SUPERVISOR HAHN, THANK
13 YOU FOR ALL YOUR COMMENTS. I APPRECIATE IT. MY NAME IS CARLOS
14 BENAVIDES, A COMMISSIONER ON THE LOS ANGELES COUNTY COMMISSION
15 ON DISABILITIES. I WOULD LIKE TO SPEAK IN SUPPORT OF ITEM
16 NUMBER 15. THANK YOU, SUPERVISOR SOLIS, FOR YOUR MOTION TO
17 ADDRESS THE DISPARITIES IN SELF-DETERMINATION PROGRAM WHICH
18 WILL INCREASE PROGRAM OUTREACH AND ACCESS FOR LATINOS AND
19 OTHER UNDERREPRESENTED COMMUNITIES. THIS PROGRAM IS CRITICAL
20 TO THE AUTONOMY OF INDIVIDUALS WITH DISABILITIES. WE MUST
21 ADDRESS THE LACK OF ACCESS AMONG LATINO AND UNDERREPRESENTED
22 COMMUNITIES TO ENSURE THAT OUR MOST VULNERABLE COMMUNITIES
23 HAVE ACCESS AND MUCH SUPPORT NEEDED SO THEY CAN BENEFIT FROM
24 THE SELF-DETERMINATION PROGRAM. I REQUEST THE BOARD OF
25 SUPERVISORS SUPPORT THIS IMPORTANT MOTION, AND ON BEHALF OF



THE BOARD OF
SUPERVISORS

1 THE LOS ANGELES COUNTY COMMISSION, WE LOOK FORWARD TO WORKING
2 WITH ALL PARTNERS INVOLVED. THANK YOU VERY MUCH.

3
4 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. THANK YOU VERY MUCH
5 FOR BEING HERE. NEXT SPEAKER, PLEASE.

6
7 **SPEAKER:** GOOD AFTERNOON. I'M DIEGO RODRIGUEZ, COO OF ALMA.
8 THANK YOU, SUPERVISOR SOLIS, FOR YOUR MOTION. AS A SERVICE
9 PROVIDER, I'M HERE TODAY REPRESENTING A HIGH FUNCTIONING
10 REGIONAL CENTER CONSUMER WHO ALSO SERVES AS A BOARD MEMBER FOR
11 ALMA. HE WAS UNAWARE OF ANY OUTREACH RELATED TO THIS RESOURCE.
12 HE'S A STUDENT AT ELEC AND STILL, HE FINDS THE PROGRAM GUIDE
13 TO BE OVERLY EXTENSIVE AND COMPLEX. SELF-DETERMINATION SEEMED
14 TO HIM LIKE A FULL-TIME JOB, UNATTAINABLE AND UNMANAGEABLE FOR
15 HIS PARENTS WITHOUT FURTHER SUPPORT. A RECENT STATE REPORT
16 PROVIDED FOR YOUR REVIEWING FILES HIGHLIGHTS SIMILAR
17 SENTIMENTS FROM SPECIAL NEEDS FAMILIES. THEY VIEW ENROLLMENT
18 AND NAVIGATION OF THIS PROGRAM AS LABOR INTENSIVE AND
19 DEMANDING. BETTER OUTREACH AND SUPPORT FOR FAMILIES IN
20 UNDERSTANDING AND ACCESSING THESE SERVICES IS CRITICAL TO
21 MAXIMIZE THIS RESOURCE. I RESPECTFULLY ASK THE BOARD FOR YOUR
22 SUPPORT FOR THIS IMPORTANT MOTION, AND I HAVE THE REPORT FOR
23 YOUR FILES. THANK YOU.

24
25 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** GOOD MORNING. MY NAME IS LOURDES CARACOSTA, AND I'M
3 THE CEO AND PRESIDENT OF ALMA FAMILY SERVICES, AND SERVE AS A
4 COMMISSIONER ON THE DISABILITIES COMMISSION. BUT MORE
5 IMPORTANTLY, I WAS A CAREGIVER AND GUARDIAN FOR MY BROTHER
6 ARMANDO, WHO WAS BORN WITH DOWN SYNDROME. I'D LIKE TO SPEAK IN
7 SUPPORT OF ITEM 15. I WANT TO THANK YOU, SUPERVISOR SOLIS, FOR
8 YOUR MOTION TO ADDRESS DISPARITIES IN THE SELF-DETERMINATION
9 PROGRAM. AS MY BROTHER'S CAREGIVER, I PARTICIPATED IN THE
10 INFORMATION MEETINGS TRAININGS. SO, MY BROTHER COULD BENEFIT
11 OF THIS PROGRAM. FORTUNATELY, MY BROTHER'S HEALTH DECLINED AND
12 THAT TOOK PRIORITY. HE HAS PASSED SINCE, BUT I LEARNED THAT
13 THE 168 PAGE GUIDE FOR THIS PROCESS IS CHALLENGING. OUR
14 FAMILIES ARE ON FIXED INCOMES, ELDERLY, AND THEY FIND THIS
15 PROCESS OVERWHELMING. AND PLEASE, THANK YOU FOR ADDRESSING
16 THIS AND ENSURING THAT OUR MOST VULNERABLE COMMUNITIES HAVE
17 ACCESS AND CAN BENEFIT FROM THE SELF-DETERMINATION PROGRAM.

18

19 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. THANK YOU VERY MUCH.
20 ARE THERE ANY OTHER SPEAKERS? OKAY. WITH THAT, ITEM 15. OKAY.
21 WE HAVE ONE MORE SPEAKER. PLEASE GO AHEAD.

22

23 **SPEAKER:** HELLO, GOOD AFTERNOON. MY NAME IS PAUL AVILA. I'M THE
24 FOUNDER OF A PAULIES PROJECT. I HAVE A SON, PAULIE. I'M A
25 SINGLE FATHER OF A BLIND AND AUTISTIC CHILD. MY SON CAN'T SEE



THE BOARD OF
SUPERVISORS

1 AND TALK. HE'S IN DIAPERS. WE FEED HIM. WE BATHE HIM. IT'S A
2 VERY DIFFICULT SITUATION. SINCE I LEARNED ABOUT THE SELF-
3 DETERMINATION PROGRAM, THIS IS A GAME CHANGER FOR US. THIS IS
4 TO HELP THE MOST VULNERABLE LIKE MY SON. I FEEL LIKE NOW WE
5 HAVE A VOICE. I'D LIKE TO THANK SUPERVISOR HILDA SOLIS FOR
6 BRINGING THIS MOTION FORWARD. EVERY FAMILY NEEDS TO HEAR ABOUT
7 THIS. IT'S NOT EASY TO NAVIGATE, BUT I WISH I WOULD HAVE KNOWN
8 ABOUT THIS YEARS AGO. FAMILIES DESERVE THE BEST. AGAIN, MY
9 SON'S GOING TO NEED LONG-TERM CARE, AND THIS IS GOING TO
10 PROVIDE IT FOR US. SO, THIS IS GOING TO ENSURE FOR THE MOST
11 VULNERABLE COMMUNITIES THAT THEY HAVE ACCESS AND CAN BENEFIT
12 THE SELF-DETERMINATION PROGRAM. SO, I REQUEST THAT THE BOARD
13 PLEASE, PLEASE, PLEASE SUPPORT THIS IMPORTANT MOTION. THANK
14 YOU.

15
16 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. ARE THERE ANY OTHER
17 SPEAKERS? OKAY. WITH THAT, ITEM 15 IS NOW BEFORE US. MOVED BY
18 SUPERVISOR SOLIS, SECONDED BY SUPERVISOR BARGER TO APPROVE THE
19 ITEM. EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

20
21 **EXECUTIVE OFFICER:** ON ITEM 15, SUPERVISOR SOLIS.

22
23 **SUP. HILDA SOLIS:** AYE.

24
25 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HOLLY J. MITCHELL:** AYE.

3

4 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR HAHN.

5

6 **SUP. JANICE HAHN:** AYE.

7

8 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER.

9

10 **SUP. KATHRYN BARGER:** AYE.

11

12 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. SUPERVISOR HORVATH.

13

14 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

15

16 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. MOTION PASSES 5 TO
17 0.

18

19 **SUP. LINDSEY HORVATH, CHAIR:** WE'LL NOW MOVE ON TO ITEM 18,
20 ENSURING READINESS FOR THE 2028 OLYMPIC AND PARALYMPIC GAMES,
21 WHICH WAS HELD BY SUPERVISOR MITCHELL. FOR MEMBERS OF THE
22 PUBLIC ON THE TELEPHONE, PLEASE PRESS 1 THEN 0 NOW TO COMMENT
23 ON THIS ITEM AND SUPERVISOR MITCHELL, I WILL TURN IT TO YOU.

24

25 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR, AND THANK YOU



THE BOARD OF
SUPERVISORS

1 TO SUPERVISOR SOLIS FOR CO-AUTHORING THE L.A. 20 28 OLYMPICS
2 IS A ONCE IN A GENERATION OPPORTUNITY FOR THE GAMES TO HAVE A
3 POSITIVE IMPACT ON OUR LOCAL COMMUNITIES. OUR LOCAL ECONOMY
4 AND CELEBRATE OUR UNIQUE CULTURAL TAPESTRY ON THE WORLD STAGE.
5 WHILE THE INFLUX OF EXPECTED GUESTS WILL PLACE DEMANDS ON THE
6 COUNTY'S HOTELS, TRANSPORTATION SYSTEMS, AND SECURITY
7 ARRANGEMENTS, IT WILL ALSO OR COULD ALSO GENERATE SIGNIFICANT
8 ECONOMIC ACTIVITY THAT WE SHOULD HARNESS. IT WOULD THE COUNTY.
9 IF WE DO NOT USE THIS OPPORTUNITY TO CATALYZE BENEFITS FOR
10 LOCAL WORKERS, BUSINESSES, AND OUR REGIONAL TRANSPORTATION
11 SYSTEM. WITH THE GAMES A MERE 4 YEARS AWAY, THE COUNTY MUST
12 WORK QUICKLY, SEIZE THE MOMENT TO SEED TRANSFORMATIVE CHANGE.
13 THIS MOTION CALLS FOR A REGIONAL APPROACH, WORKING WITH OUR
14 COUNTY DEPARTMENTS, PRIVATE SECTOR LEADERS, PHILANTHROPIC
15 PARTNERS AND LABOR TO SAFEGUARD AGAINST THE WIDELY RECOGNIZED
16 THREATS OF GENTRIFICATION AND DISPLACEMENT THAT COMES WITH
17 HOSTING THE GAMES. MOREOVER, WE MUST WORK TO BUILD THE
18 PIPELINE OF LOCAL BUSINESSES THAT CAN BENEFIT FROM PROCUREMENT
19 OPPORTUNITIES. TO THAT END, OUR MOTION ASKS FOR AN ECONOMIC
20 IMPACT AND OPPORTUNITY ANALYSIS OF THE 2028 OLYMPIC AND PARA
21 OLYMPIC GAMES ON THE LA REGIONAL ECONOMY. I DEEPLY APPRECIATE
22 THE PARTNERSHIP WITH THE CITY OF L.A. WHO IS THE HOST. THIS
23 ANALYST WOULD INCLUDE RECOMMEND SPECIFIC TANGIBLE COMMUNITY
24 BENEFITS METRICS THAT GENERAL PARTNERS ACROSS LA COUNTY COULD
25 USE AS AN ACCOUNTABILITY MEASURE FOR THE COMMUNITY LEVEL



THE BOARD OF
SUPERVISORS

1 IMPACT FOR THE 2028 OLYMPICS AND PARA OLYMPIC GAMES. I DEEPLY
2 APPRECIATE THE PARTNERSHIP WITH THE CITY OF LA WHO IS THE HOST
3 CITY FOR THE GAME. TO INCREASE REGIONAL COLLABORATION AND
4 SMALL BUSINESS OPPORTUNITIES, WE'RE ALSO MAKING ASKING FOR THE
5 INTERNAL SERVICES DEPARTMENT TO SHARE ALL AVAILABLE COUNTY
6 CONTRACTING OPPORTUNITIES WITHIN 15 DAYS SO THAT THEY CAN BE
7 INCLUDED IN THE REGIONAL ALLIANCE MARKETPLACE FOR PROCUREMENT
8 RAMP. THIS IS THE SYSTEM THAT WILL BE USED FOR OLYMPICS
9 PROCUREMENT. WE CAN ENSURE THE GAMES LEAVE A POSITIVE LEGACY,
10 A POSITIVE ECONOMIC LEGACY FOR OUR REGION BY WORKING TOGETHER
11 AND LEVERAGING OUR COLLECTIVE ASSETS. I HOPE THAT TODAY'S
12 MOTION WILL CONTINUE TO PROPEL THIS WORK FORWARD. THANK YOU,
13 MADAM CHAIR.

14
15 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SUPERVISOR SOLIS.

16
17 **SUP. HILDA SOLIS:** THANK YOU, MADAM CHAIR, AND THANK YOU,
18 SUPERVISOR MITCHELL, FOR ASKING ME TO CO-AUTHOR THIS IMPORTANT
19 MATTER WITH YOU. IN A COUPLE OF MONTHS, THE WORLD'S ATTENTION
20 WILL TURN TO PARIS FOR THE 2024 OLYMPICS AND PARALYMPICS. IT
21 WILL BE AN EXCITING AND JOYOUS OCCASION FOR ALL, BUT FOR MANY
22 HERE IN LA, IT IS ALSO ONE TINGED WITH ANXIETY. WE KNOW THAT
23 LA IS NEXT FOR WHAT SOME EXPERTS ANTICIPATE TO BE THE LARGEST
24 SINGLE CITY EVENT IN THE WORLD HISTORY. AND WHILE THE CITY OF
25 LA IS A HOST OF THE GAMES WE KNOW THE GAMES WILL HAVE A HIGH



THE BOARD OF
SUPERVISORS

1 REGION WIDE IMPACT AND REQUIRE REGIONAL COOPERATION TO ADDRESS
2 THE NEED OF IMPROVED REGIONAL COOPERATION HAVE AUTHORED
3 MULTIPLE MOTIONS AT METRO AND ON THIS BOARD IN MARCH I
4 INTRODUCED A MOTION AT METRO CALLING FOR A UNIFIED LEGISLATIVE
5 ADVOCACY EFFORT FOR STATE AND FEDERAL TRANSPORTATION FUNDING.
6 AND WITH CAR-FREE GAMES IN MIND, WE HAVE TO ENSURE OUR
7 TRANSPORTATION SYSTEM IS PREPARED FOR THE INCREASED DEMAND. IT
8 ISN'T JUST ABOUT HAVING A SUCCESSFUL GAME, IT'S ALSO ABOUT
9 ENSURING OUR RESIDENTS CAN GET TO WORK AND SCHOOL AND
10 OTHERWISE GO ABOUT THEIR BUSY SCHEDULES. LAST JULY I AUTHORED
11 A MOTION DIRECTING THE COUNTY TO CONVENE A COUNTY
12 INTERDEPARTMENTAL WORKING GROUP TO REVIEW THE CITY GAMES
13 AGREEMENT, IDENTIFY CITY GOALS THAT ALIGN WITH THE COUNTY
14 PRIORITIES, AND REPORT BACK WITH COUNTY RESOURCES THAT CAN BE
15 LEVERAGED IN COORDINATION WITH THESE EVENTS TO FURTHER COUNTY
16 PRIORITIES. WHILE THE CEO CONTINUES TO WORK WITH OUR
17 DEPARTMENTS TO DRAFT THAT REPORT, I SEE TODAY'S MOTION AS
18 NECESSARY TO EQUIP OUR DEPARTMENT WITH THE INFORMATION NEEDED
19 TO IDENTIFY HOW OUR COUNTY RESOURCES CAN BE LEVERAGED FOR
20 OTHER COUNTY PRIORITIES. AND I KNOW SOME OF THOSE PRIORITIES
21 WILL BE INCLUDED IN THESE GAME VENUES AND SOME OF OUR
22 PROPERTIES, FOR EXAMPLE, OUR BEACHES, OUR PARKS, OUR MUSEUMS,
23 AND OTHER FACILITIES, WHICH IS EXCITING. SO HOW CAN WE USE AND
24 LEVERAGE THE COUNTY POWER TO OFFER LOCAL SMALL BUSINESSES A
25 LEG UP IN COMMERCIAL OPPORTUNITIES FOR THOSE GAMES? SO, LET'S



THE BOARD OF
SUPERVISORS

1 KEEP MOVING, AND I AM WHOLEHEARTEDLY IN SUPPORT OF THE MOTION,
2 AND I HOPE THAT THE BOARD MEMBERS HERE WILL DO THIS WILL DO
3 THE SAME. THANK YOU.

4
5 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU BOTH FOR INTRODUCING
6 THIS MOTION. I THINK IT'S INCREDIBLY IMPORTANT THAT WE FOCUS
7 ON OUR ROLE IN THE FORTHCOMING 2028 OLYMPIC AND PARALYMPIC
8 GAMES, WHICH WE KNOW THE CITY OF LA HOLDS THE CONTRACT FOR,
9 BUT WE ALSO KNOW THERE'S GOING TO BE A REGIONAL IMPACT THAT
10 WILL GO BEYOND THE CITY'S LIMITS. TO ENSURE THE SMOOTH
11 EXECUTION OF ONE OF THE WORLD'S LARGEST SPORTING EVENTS,
12 ADEQUATE PREPARATION IS ESSENTIAL FOR THE SAFETY AND SECURITY
13 OF ATHLETES, SPECTATORS, AND RESIDENTS ALIKE. BOTH FOR THE
14 CITIES THAT ARE LIKELY TO HOLD THE GAMES AND FOR CITIES
15 EXPECTING TO SEE A HIGH INFLUX OF VISITORS, THOROUGH PLANNING
16 AND TIME TO IDENTIFY POTENTIAL CHALLENGES IS KEY. WE NEED TO
17 WORK TO DEVELOP EFFECTIVE STRATEGIES TO ADDRESS THESE
18 CHALLENGES, AND THESE STRATEGIES NEED TO ENABLE CITIES AND OUR
19 UNINCORPORATED COMMUNITIES TO COORDINATE EFFORTS ENSURING A
20 COHESIVE, MORE INCLUSIVE EXPERIENCE FOR VISITORS AND COMMUNITY
21 MEMBERS ALIKE. ADDITIONALLY, INFRASTRUCTURE UPGRADES AND
22 INVESTMENTS MADE IN ANTICIPATION OF THE GAMES MUST HAVE
23 LASTING BENEFITS FOR OUR COMMUNITIES, ENHANCING THE REGION'S
24 TRANSPORTATION SYSTEM AND RECREATIONAL FACILITIES FOR YEARS TO
25 COME. WE HAVE THE OPPORTUNITY TO THINK HOLISTICALLY ABOUT THE



THE BOARD OF
SUPERVISORS

1 GAMES AND TO STRATEGIZE ABOUT WAYS TO FOSTER A POSITIVE
2 EXPERIENCE FOR ALL INVOLVED AND HOW OUR COMMUNITIES CAN THRIVE
3 WELL AFTER 2028 AND SO WITH THAT I DO HAVE A COUPLE OF
4 QUESTIONS. MADAM CEO, HOW OFTEN DOES YOUR TEAM CURRENTLY MEET
5 WITH MAYOR BASS'S TEAM AND WITH LA 28?

6

7 **FESIA DAVENPORT:** SUPERVISOR, I HAVE JOHN COOK HERE TO HELP ME
8 FILL IN SOME OF THE BLANKS. I THINK WE'RE MEETING LIKE A MONTH
9 OR EVERY OTHER MONTH. WE'RE MEETING BOTH WITH THE FIFA FOLKS
10 AND ALTERNATIVELY WITH THE OLYMPICS FOLKS. AND I THINK WE'RE
11 ON ALTERNATING MONTHS.

12

13 **SUP. LINDSEY HORVATH, CHAIR:** OK, AND SO IT'S YOUR TEAM THAT IS
14 THERE?

15

16 **FESIA DAVENPORT:** YES.

17

18 **SUP. LINDSEY HORVATH, CHAIR:** WHO FROM OTHER DEPARTMENTS IS
19 PART OF IT?

20

21 **FESIA DAVENPORT:** SO, WE HAVE INVITED, WE HAVE HAD PARKS AND
22 RECREATION. I BELIEVE WE'VE INVITED ARTS TO ONE OF THE
23 MEETINGS. SO LET ME EXPLAIN A LITTLE BIT OF CONTEXT. AT THE
24 VERY BEGINNING OF OUR MEETINGS WITH THE OLYMPIC FOLKS, THEY
25 WERE JUST, IT WAS MORE INFORMATIONAL. HERE'S WHERE WE ARE,



THE BOARD OF
SUPERVISORS

1 HERE'S WHAT OUR PLANS ARE, THIS IS WHAT WE KNOW, THIS IS WHAT
2 WE DON'T KNOW. YOU KNOW, LA 28 IS STAFFING UP, ET CETERA, ET
3 CETERA. AND THEN WE MET WITH BOARD OFFICES TO FIGURE OUT WHAT
4 WERE SOME OF THE PRIORITIES THAT THE BOARD WOULD LIKE TO SEE
5 COMING OUT OF THE OLYMPICS. SO, IT WAS OPPORTUNITIES FOR SMALL
6 BUSINESSES AND THINGS OF THAT NATURE. AND SO, WE HAVE ONLY
7 RECENTLY STARTED MEETING WITH THEM IN EARNEST
8 PROGRAMMATICALLY. THEY HAVE A CONTRACT SIGNED, I BELIEVE, FOR,
9 YEAH, FOR, NO, FOR THE SPACES IN GENERAL. YEP. SO, THEY
10 RECENTLY SHARED WITH US THAT THEY WERE ABLE TO ENTER INTO SOME
11 CONTRACTS FOR VARIOUS VENUES. SO, IT'S SORT OF BEEN MORE OF A
12 INFORMATIONAL PROCESS AT THE BEGINNING. THIS IS, YOU KNOW, WE
13 WERE EXPLAINING HOW THE COUNTY WORKS, WHAT OUR RESOURCES ARE,
14 AND I FEEL LIKE ONLY RECENTLY HAVE WE GOTTEN INTO SOME OF THE
15 MORE MEATIER DETAILS, SPECIFIC DISCUSSIONS ABOUT USE OF
16 SPECIFIC VENUES.

17
18 **SUP. LINDSEY HORVATH, CHAIR:** AND HOW OFTEN OR IN WHAT WAY WILL
19 DEPARTMENTS BE MEETING IN THAT INTERDEPARTMENTAL APPROACH TO
20 MAKE SURE WE'RE ALL ON THE SAME PAGE?

21
22 **FESIA DAVENPORT:** YEAH, SO THAT'S AN INTERESTING QUESTION AND
23 SO IT'S 2 SIDES TO A COIN. INITIALLY, WHEN WE WERE MEETING
24 WITH THE LASIK FOLKS, WE THOUGHT THAT THERE WOULD BE A
25 DISCUSSION ABOUT REVENUE SHARING OPPORTUNITIES THAT WOULD THEN



THE BOARD OF
SUPERVISORS

1 SUPPORT DEPARTMENTS WHO MIGHT BE CALLED UPON TO PROVIDE
2 SERVICES OVER AND ABOVE WHAT THEY WOULD NORMALLY PROVIDE. SO,
3 FOR EXAMPLE, LET'S SAY PARKS AND WE HAVE 5, 6 REGIONAL PARKS
4 IN A COUNTY, MAYBE WE WANT TO USE ONE OF THE PARKS AS A FUN
5 FEST SITE. NOT EVERYBODY IS GOING TO BE ABLE TO AFFORD TO COME
6 DOWN TO ONE OF THE VENUES AND SO WE INITIALLY ENTERED INTO
7 THOSE CONVERSATIONS THINKING THAT THERE MIGHT BE REVENUE THAT
8 LA 28 AND LASIK COULD SHARE WITH THE COUNTY TO HELP OFFSET
9 THOSE COSTS. WE NOW UNDERSTAND THAT THAT PROBABLY WILL NOT BE
10 THE CASE. AND SO REALLY THE DISCUSSIONS ARE GOING TO BE WITH
11 DEPARTMENTS, WHAT CAN WE OFFER? WHAT CAN WE PUT ON THE TABLE?
12 AND THEN I THINK THE QUESTION FROM DEPARTMENTS TO THE CEO AND
13 THE BOARD IS GOING TO BE, IS THE BOARD GOING TO MAKE REVENUE
14 OR ADDITIONAL FUNDING AVAILABLE TO EXPAND SERVICES THAT THEY
15 OTHERWISE WOULD.

16
17 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, AND I KNOW OEM IS PROBABLY
18 PART OF THOSE CONVERSATIONS AS IT RELATES TO PUBLIC SAFETY
19 COORDINATION. SO, CAN YOU TALK ABOUT OUR INVOLVEMENT IN THAT
20 AND WHETHER THE COUNTY IS GOING TO BE REIMBURSED FOR THOSE
21 RESOURCES AND SERVICES?

22
23 **FESIA DAVENPORT:** SO, MY UNDERSTANDING IS THAT THERE IS A
24 BUDGET FOR CATEGORIES OF CORE SERVICES, AND ONE OF THE CORE
25 SERVICES IS FOR SECURITY, FOR LAW ENFORCEMENT. BUT THE POT OF



THE BOARD OF
SUPERVISORS

1 MONEY, AND I CAN'T RECALL OFF THE TOP OF MY HEAD WHAT IT IS,
2 THE POT OF MONEY IS NOT SPECIFIC TO, LET'S SAY, THE COUNTY
3 SHERIFF. SO, IT'S A, YOU KNOW, IF THERE'S GOING TO BE AN
4 EVENT, LET'S SAY AN EXPOSITION PARK, THAT PORTION, A PORTION
5 OF THOSE FUNDS WOULD BE USED TO FUND LAPD, PROBABLY TO PROVIDE
6 OVERTIME, TO PAY FOR OVERTIME TO PROVIDE SECURITY. IF THERE'S
7 GOING TO BE AN EVENT IN THE CITY OF INGLEWOOD, PART OF THAT
8 FUNDING WOULD THEN GO TO PAY FOR SERVICES PROVIDED BY THE
9 INGLEWOOD POLICE DEPARTMENT. SO, WE KNOW THAT THERE IS SOME
10 FUNDING AVAILABLE FOR THAT CORE SECURITY SERVICE. WE DON'T
11 KNOW WHAT THE ALLOCATION IS. ACTUALLY, TO BE HONEST WITH YOU,
12 I DON'T THINK THAT WE ARE EVEN DOWN TO THAT LEVEL WHERE WE
13 KNOW HERE IS THE TIME OF THE EVENT, HERE IS THE DATE, HERE IS
14 THE SECURITY ARCHITECTURE PLAN. THESE ARE HOW ALL OF THE
15 AGENCIES ARE GOING TO WORK TOGETHER, AND THIS IS WHAT WE NEED
16 FROM THE COUNTY OF LOS ANGELES THAT WOULD THEN POSITION US TO
17 SAY, OKAY, HERE ARE OUR COSTS, AND THEN HAVE THAT DISCUSSION
18 ABOUT WHAT PAYMENT MIGHT LOOK LIKE.

19
20 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. AND THEN IN RECOGNITION OF
21 SORT OF WHAT WE WERE TALKING ABOUT IN TERMS OF PARTICIPATION
22 OF BUSINESSES AND PROCUREMENT DO YOU I KNOW DEO HAS ALSO BEEN
23 PART OF YOUR GROUP HAVE THERE BEEN ANY ACTION ITEMS? FOR THEM
24 FROM THESE MEETINGS AS IT RELATES TO SMALL BUSINESS
25 PARTICIPATION AND YOU KNOW WHAT THE DIRECTIVES OF THIS MOTION



THE BOARD OF
SUPERVISORS

1 INCLUDES.

2

3 **FESIA DAVENPORT:** SO, I'M GONNA ASK JOHN COOKE TO ANSWER THAT
4 QUESTION BECAUSE I MIGHT BE CONFLATING IT WITH THE FIFA THE
5 COUNTY TO PROVIDE ACCESS TO OUR VENDOR DATABASE. AND WE DID
6 INDICATE THAT WE WOULD PROVIDE ACCESS. I'M NOT SURE IF WE
7 PROVIDED IT NOW. BUT I CAN'T REMEMBER IF THAT, JOHN, IS FOR
8 FIFA OR FOR THE OLYMPICS?

9

10 **JOHN COOKE:** IT WAS FOR THE OLYMPICS, FOR LA 28. THE ISD IS
11 WORKING WITH THE CITY TO BRING THE SYSTEMS TOGETHER AS
12 REQUESTED. AND FOR COSTS RELATED TO YOUR QUESTION ABOUT
13 SECURITY MATTERS. THE OLYMPICS DOES HAVE THE POTENTIAL FOR
14 REIMBURSEMENT FROM THE FEDERAL GOVERNMENT AND SUPPORT, BUT WE
15 DO NOT HAVE THAT FOR THE FIFA EVENT, FOR THE WORLD CUP.

16

17 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, THAT'S ALL HELPFUL TO KNOW
18 AS WE'RE THINKING ABOUT PLANNING AND WHAT ROLE WE HAVE TO PLAY
19 MOVING FORWARD. SUPERVISOR MITCHELL.

20

21 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR. I
22 WAS JUST GONNA SAY ALL OF YOUR QUESTIONS ARE REALLY WHAT DROVE
23 THE NEED FOR THE MOTION. AS SUPERVISOR HAHN CAN CERTAINLY
24 ATTEST, WE'VE BEEN SITTING IN COLISEUM COMMISSION MEETINGS FOR
25 QUITE SOME TIME AND HEARING REPORTS I WOULD USE THAT TERM VERY



THE BOARD OF
SUPERVISORS

1 LOOSELY FROM 2028 COMMITTEE WHERE IT FELT A LITTLE LIKE IT
2 WILL BE GREAT, YOU'LL BE FINE. IT WILL BE GREAT, YOU'LL BE
3 FINE. AND WE KNOW THAT THAT WON'T BE THE CASE IF WE AREN'T AT
4 THE TABLE IN A MEANINGFUL WAY. WE KNOW THAT FRANKLY THE VAST
5 MAJORITY OF THE VENUES THAT WILL LIKELY BE USED ARE IN LA
6 COUNTY AND OUTSIDE OF LA CITY PROPER. AND SO WE ALL NEED TO
7 CONTINUE TO BE AT THE TABLE, HENCE THE MOTION TO REALLY MAKE
8 SURE THAT THE CEO IS APPROPRIATELY RESOURCED AND DIRECTED TO
9 SPEAK ON OUR BEHALF AT ALL OF THOSE VARIOUS TABLES AND I'M
10 GLAD THAT YOU CONTINUE TO RAISE FIFA BECAUSE AS WE LOOK AT
11 2028, FIFA WILL BE HERE SOONER AND MANY WOULD ARGUE IS GRANDER
12 IN SCALE AROUND SECURITY, AROUND A VARIETY OF ISSUES. THANK
13 YOU FOR RAISING THIS QUESTION AROUND OFFICE OF EMERGENCY
14 SERVICES AND REIMBURSEMENTS TO MAKE SURE THAT IF WE ARE
15 EXPECTED TO BE IN POLE POSITION, AND NOT JUST FOR SECURITY
16 MATTERS, BUT AN EMERGENCY THAT REQUIRES SECURITY AND OTHER
17 EMERGENCY SERVICES, WHO IS GOING TO PAY FOR THAT IS AN
18 IMPORTANT QUESTION THAT WE MUST ALWAYS ELEVATE. SO, I JUST
19 WANTED TO SAY TO YOU THAT THOSE QUESTIONS YOU WERE ASKING IS
20 WHAT LED TO THE MOTION TO REALLY MAKE SURE THAT THE CHIEF
21 EXECUTIVE OFFICER AND HER FULL DEPARTMENT ARE AT THE VARIOUS
22 TABLES WHERE DECISIONS ARE BEING MADE AND HAD BEEN MADE, NOT
23 REALLY BEEN MADE, THEY HADN'T EVEN BEEN DISCUSSED WITHOUT US.

24
25 **FESIA DAVENPORT:** CAN I JUST ADD ONE PIECE TO THAT SUPERVISOR?



THE BOARD OF
SUPERVISORS

1 WE HAVE CERTAINLY BEEN INFORMED AND HAVE THE IMPRESSION, WE
2 KNOW THAT THE CITY OF LOS ANGELES PLACED THE BID AND THEY ARE
3 FINANCIALLY RESPONSIBLE IN PART FOR THE GAMES. AND I THINK ONE
4 OF THE UNDERLYING POSTURES WITH OUR DISCUSSION IS BECAUSE THE
5 COUNTY DID NOT JOIN IN AND SUPPORT THE BID, THE POSTURE, THE
6 SEQUENCING IS ONCE THE PLANS ARE MADE, THEN WE WILL COME TO
7 THE COUNTY TO IDENTIFY WAYS THAT WE CAN PARTNER CLOSELY TO
8 SUPPORT THE GAMES. I THINK WHAT I'M TRYING TO SAY IN A
9 EUPHEMISTIC WAY IS WE ARE NOT AT THE TABLE AS PART OF THE
10 ARCHITECTURE. AND SO, THESE VERY EARLY QUESTIONS ABOUT WHAT
11 DOES ECONOMIC OPPORTUNITY LOOKS LIKE FOR OUR LOCAL SMALL
12 BUSINESS, HOW DO WE ENSURE EQUITABLE ACCESS TO FOLKS IN THE
13 OTHER 87 CITIES IN OUR 120 UNINCORPORATED AREAS? THAT IS NOT
14 THE PART OF THE DISCUSSION WHERE WE ARE NOW. I THINK THE
15 POSTURE IS THAT LA 28 AND LASIK WILL DECIDE THOSE QUESTIONS,
16 FIGURE OUT WHAT THE LARGER PLAN IS AND THEN SEEK ASSISTANCE
17 AND COLLABORATION FROM THE COUNTY.

18
19 **SUP. LINDSEY HORVATH, CHAIR:** WELL AND I THINK IT GOES WITHOUT
20 SAYING WE EACH HAVE CITIES AND VENUES AND EACH OF OUR
21 DISTRICTS THAT GO BEYOND THE CITY OF LOS ANGELES AND I'M SURE
22 MY COLLEAGUES LIKE I AM ARE FIELDING CALLS FROM SOME OF THOSE
23 CITIES TO SAY WE NEED TO KNOW HOW TO ACCESS LA-28 BECAUSE WE
24 KNOW THEY'RE EXPECTING TO COME INTO OUR CITY AND SET UP EVENTS
25 AND HAVE THINGS HAPPEN HERE. AND OUR CITY COUNCIL, OUR MAYOR,



THE BOARD OF
SUPERVISORS

1 OUR CITY MANAGER, OUR RESPECTIVE PUBLIC SAFETY ENTITIES, ET
2 CETERA, ALL NEED TO BE AT THE TABLE. WE ARE TURNING TO YOU,
3 MADAM SUPERVISOR, TO HELP US HAVE THOSE CONVERSATIONS. AND SO,
4 IF WHAT YOU'RE SAYING IS THERE ISN'T ACTUALLY A SEAT AT THE
5 TABLE FOR US IN THAT WAY, THEN I THINK WE HAVE TO REALLY HAVE
6 A DIFFERENT KIND OF CONVERSATION.

7

8 **FESIA DAVENPORT:** SO, I WANNA BE REALLY CLEAR, LA 28 HAS
9 REACHED OUT. I THINK THEY WERE TRYING TO NAVIGATE THE COUNTY
10 DIFFERENTLY, DEPARTMENT BY DEPARTMENT. THEY QUICKLY REALIZED
11 THAT THAT WAS NOT EFFECTIVE. AND SO, WE DO MEET AND DISCUSS
12 ISSUES OF CONCERN ON A REGULAR BASIS. I THINK THE BOTTOM LINE
13 POINT THAT I'M TRYING TO MAKE IS THERE IS A PLAN THAT'S BEING
14 ARCHITECTED RIGHT NOW FOR WHAT THINGS MIGHT LOOK LIKE. AND I'M
15 NOT, I DO NOT FEEL AND BELIEVE THAT THE COUNTY IS AT THE TABLE
16 AS PART OF ARCHITECTURE, DEVELOPING AND DEFINING THAT PLAN. I
17 THINK ONCE THE PLAN IS FINALIZED, DEVELOPED, AND DEFINED, AND
18 MAYBE A LITTLE BIT BEFORE THAT, THEN THERE WILL BE MORE
19 SPECIFIC CONVERSATIONS ABOUT WHAT THE NEEDS ARE AND WHERE THE
20 NEEDS ARE. AND WE HAVE IMPRESSED UPON, YOU KNOW, OUR LASIK
21 WHEN WE MEET WITH THEM THAT WE NEED TO KNOW SOONER RATHER THAN
22 LATER.

23

24 **SUP. LINDSEY HORVATH, CHAIR:** AND DO YOU HAVE ANY SORT OF
25 IMPRESSION, THE DELIVERY METHOD OF THOSE REQUESTS AND IN WHAT



THE BOARD OF
SUPERVISORS

1 WAY THEY'RE GOING TO SURFACE. I MEAN, IS IT HAPPENING IN 6
2 MONTHS AND LA 28 OR LASIK WILL REACH OUT TO US? I MEAN, HOW?
3

4 **FESIA DAVENPORT:** JOHN, WHAT DO YOU THINK?

5

6 **JOHN COOKE:** SO, WE DO DRIVE THE DISCUSSIONS AROUND DATES AND
7 ASK FOR DELIVERY DATES, BUT TO THIS POINT, MOST OF THE DATES
8 HAVEN'T BEEN MET. AND SO, WE DO NOT KNOW ALL THE VENUE
9 LOCATIONS FOR THE GAMES. WE DO NOT HAVE SOME OF THE
10 DOCUMENTATION ON THE GUIDELINES AROUND THE FIFA EVENTS. AND
11 SO, IT PUTS US AT A DISADVANTAGE RIGHT NOW. AND TO FESIA'S
12 POINT, WE THINK THEY'RE HAVING THESE DISCUSSIONS AND THEY'RE
13 WAITING TO KIND OF FORMALIZE THEM AND THEN THEY WILL SHARE
14 THEM. SO, WE CONTINUE TO ASK TO GIVE US A LITTLE MORE INSIGHT
15 SO WE CAN BE HELPFUL AS WE ARE THE REGIONAL PLAYER THAT SHOULD
16 BE WEIGHING IN ON THESE ACTIVITIES.

17

18 **SUP. LINDSEY HORVATH, CHAIR:** WELL, I THINK WE HAVE HEARD
19 ENOUGH INFORMATION TODAY ABOUT IF YOU DON'T HAVE ASSISTANCE
20 NAVIGATING HOW THE COUNTY DOES THINGS, IT WILL BE TO YOUR
21 DETRIMENT. AND SO I APPRECIATE THAT THESE CONVERSATIONS ARE
22 HAPPENING AND THAT MY COLLEAGUES ARE BRINGING FORWARD A MOTION
23 TO MAKE SURE WE ARE DOING OUR BEST TO ASSERT THAT SEAT AT THE
24 TABLE, TO HAVE MEANINGFUL CONVERSATIONS AND BE THE PARTNER
25 THAT I HOPE THE COUNTY WILL BE IN THIS EFFORT SEEING NO ONE



THE BOARD OF
SUPERVISORS

1 ELSE IN THE QUEUE EXECUTIVE OFFICER, PLEASE CALL THE MEMBERS
2 OF THE PUBLIC WHO HAVE SIGNED UP TO SPEAK ON THIS ITEM.

3
4 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
5 FORWARD. ALEXANDRA MELGOZA, CRAIG JONES, LETICIA MARTINEZ,
6 MORALES JESSE J. PLEASE COME FORWARD AND STAFF WILL ASSIST
7 YOU. AS A FINAL REMINDER FOR PARTICIPANTS ON THE TELEPHONE IF
8 YOU WOULD LIKE TO ADDRESS ITEM 18. IF YOU HAVE NOT ALREADY
9 DONE SO PLEASE PRESS 1 AND 0 NOW TO BE PLACED IN THE SPEAKING
10 QUEUE. MODERATOR, WE HAVE THE FIRST REMOTE SPEAKER PLEASE.

11
12 **MODERATOR:** OUR FIRST PARTICIPANT IS ISABELLA ROJAS. YOU MAY
13 BEGIN.

14
15 **SPEAKER:** MY NAME IS ISABELLA ROJAS AND I'M A PUBLIC POLICY
16 MANAGER AT THE LOS ANGELES AREA CHAMBER OF COMMERCE WHICH HAS
17 PROUDLY ADVOCATED FOR ECONOMIC DEVELOPMENT FOR OVER 135 YEARS.
18 THE CHAMBER HAS BEEN LEADING IN PROVIDING SUPPORT BY SHARING
19 EXPERTISE ON OPPORTUNITIES RELATED TO BUSINESS PATHWAYS AND
20 EQUITY IN THE PROCUREMENT PROCESS FOR SMALL, LOCAL, AND
21 DIVERSE BUSINESSES AS A MEMBER OF THE LA 28 COMMUNITY BUSINESS
22 AND PERTURMENT WORKING GROUP. THE LA CHAMBER SHARES CAPACITY
23 BUILDING PROGRAMS SUCH AS ONELA AND GET IN THE GAME. ONELA
24 FOCUSES ON CREATING A PATHWAY TO CONTRACT OPPORTUNITIES FOR
25 LOCAL SMALL AND DIVERSE BUSINESSES. WE PROVIDE BUSINESS



THE BOARD OF
SUPERVISORS

1 DEVELOPMENT SUPPORT, TRAINING AND RELATIONSHIP BUILDING
2 OPPORTUNITIES THROUGH LIVE INTERACTION AND COURSEWORK TO
3 ADVANCE A MORE EQUITABLE, SUSTAINABLE AND RESILIENT ECONOMY.
4 THESE PROGRAMS WERE STARTED WITH THE SUPPORT FROM L.A. COUNTY.
5 THE CHAMBER SUPPORTS THIS MOTION AND THANKS L.A. COUNTY FOR
6 TAKING THE NECESSARY STEPS IN ENSURING THAT LOS ANGELES IS
7 PREPARED AND REFORMED FOR THE OLYMPICS. THANK YOU FOR YOUR
8 TIME IN ENSURING THAT WE AND SMALL DIVERSE BUSINESSES ARE
9 READY FOR THE 2028 OLYMPIC AND PARALYMPIC GAMES.

10
11 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

12
13 **MODERATOR:** OUR NEXT PARTICIPANT IS MARCO CASTANOS. YOU MAY
14 BEGIN.

15
16 **SPEAKER:** GOOD AFTERNOON, COUNTY SUPERVISORS. MY NAME IS MARCO
17 CASTANOS, STAFF ATTORNEY AT BETHSED AT LEGAL SERVICES. I
18 REPRESENT THE INTERESTS OF SMALL BUSINESSES. I'M SPEAKING IN
19 SUPPORT OF ITEM 18 TODAY. AND IT IS EXCITING THAT THE GAMES
20 WILL BE COMING TO LA IN 2028, ESPECIALLY CONSIDERING THE
21 ECONOMIC BENEFITS THEY PROMISED TO BRING. FOR ALL ANGELENOS TO
22 SHARE IN THAT PROMISE, WE'RE ASKING THE COUNTY TO SET A
23 REGIONAL TABLE THAT PRIORITIZES COMMUNITY AND REGIONAL EQUITY.
24 THAT MEANS OUTLINING TANGIBLE BENEFITS TO LOCAL COMMUNITIES
25 AND THEIR SMALL BUSINESSES AND ADDRESSING HEAD-ON THE



THE BOARD OF
SUPERVISORS

1 LIKELIHOOD OF DISPLACEMENT AND GENTRIFICATION. WE INTEND THIS
2 MOTION TO ENSURE THE ECONOMIC BOOM FROM THE GAMES IS
3 DISTRIBUTED MEANINGFULLY ACROSS REGIONS, POSITIVELY IMPACTING
4 ALL ANGELENOS. SO, WE AT SEDEC LOOK FORWARD TO BEING INCLUDED
5 IN THIS CONVERSATION ALONGSIDE THE COUNTY, PRIVATE SECTOR
6 LEADERS, AND OUR LABOR, PHILANTHROPIC, AND INDUSTRY PARTNERS.
7 THANK YOU.

8

9 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

10

11 **MODERATOR:** OUR NEXT PARTICIPANT IS JOSELINE CUSTA. YOU MAY
12 BEGIN.

13

14 **SPEAKER:** HI, I'M JOSELINE CUSTA WITH LOS ANGELES ECONOMIC
15 DEVELOPMENT CORPORATION, AND I'M SPEAKING IN SUPPORT OF ITEM
16 18 TODAY. WITH THE OLYMPICS AND PARALYMPIC GAMES SCHEDULED TO
17 ARRIVE IN LA IN 2028, ALONG WITH THE ANTICIPATED ECONOMIC
18 BENEFITS FOR THE REGION, WE'RE ASKING THAT THE COUNTY SET A
19 REGIONAL TABLE THAT WILL CATALYZE MEANINGFUL BENEFITS TO LOCAL
20 WORKERS, SMALL BUSINESSES, AND OUR REGIONAL TRANSPORTATION
21 SYSTEM, COMBAT THE POTENTIAL FOR GENTRIFICATION AND
22 DISPLACEMENT, AND SUPPORT COLLECTIVE PLANNING FOR AND
23 INVESTMENT IN COUNTY INFRASTRUCTURE, PROGRAMS AND SERVICES,
24 AND ANTICIPATION OF THE INFLUX OF PEOPLE WHO WILL BE TRAVELING
25 HERE FOR THE GAME. THIS MOTION IS CRITICAL TO ENSURING L.A.



THE BOARD OF
SUPERVISORS

1 TAKES AN EQUITABLE AND REGIONAL APPROACH TO COORDINATING AND
2 PLANNING FOR THE GAME IN PARTNERSHIP WITH THE COUNTY
3 DEPARTMENTS, PRIVATE SECTOR LEADERS AND PHILANTHROPY, LABOR,
4 BUSINESS AND COMMUNITY PARTNERS. WE AT LAEDC LOOK FORWARD TO
5 BEING INCLUDED IN THIS REGIONAL COLLABORATION TO ENSURE THAT
6 THE GAMES ARE A NET POSITIVE FOR THE LOS ANGELES COUNTY
7 REGION. THANK YOU.

8

9 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

10

11 **MODERATOR:** OUR NEXT PARTICIPANT IS LETICIA MARTINEZ. YOU MAY
12 BEGIN.

13

14 **SPEAKER:** THANK YOU SO MUCH. MY NAME IS LETICIA MARTINEZ WITH
15 THE FLORENCE FIRESTONE COMMUNITY ORGANIZATION, AND I AM HERE
16 SPEAKING IN SUPPORT OF ITEM NUMBER 18 TODAY, MOTIONED BY
17 SUPERVISOR MITCHELL AND SUPERVISOR SOLIS. WHILE IT'S EXCITING
18 TO HAVE THE OLYMPIC AND PARALYMPIC GAMES IN LOS ANGELES IN
19 2028, THE ECONOMIC BENEFITS THAT WILL COME TO THE REGION, WE
20 ARE ASKING THAT THE COUNTY SET THE REGIONAL TABLE AS WELL.
21 CATALYZE MEANINGFUL BENEFITS TO LOCAL WORKERS, SMALL
22 BUSINESSES, AND OUR REGIONAL TRANSPORTATION. COMBAT THE
23 POTENTIAL OF GENTRIFICATION AND DISPLACEMENT, SUPPORT
24 COLLECTIVE PLANNING FOR AN INVESTMENT OF COUNTY INFRASTRUCTURE
25 PROGRAMS AND SERVICES. THIS MOTION AS WE FEEL OUR ORGANIZATION



THE BOARD OF
SUPERVISORS

1 IS VERY CRITICAL TO ENSURE THAT THE LOS ANGELES TAKES AN
2 EQUITABLE AND REGIONAL APPROACH IN COORDINATING AND PLANNING
3 THE GAMES. WE AT THE FLORENCE FIRESTONE COMMUNITY ORGANIZATION
4 THAT REPRESENTS MANY SMALL BUSINESSES IN THE AREA. WE LOOK
5 FORWARD TO BEING INCLUDED IN THIS REGIONAL COLLABORATION SO
6 THAT WE CAN ENSURE THAT THE GAINS ARE AGAIN POSITIVE FOR THE
7 FUTURE.

8

9 **EXECUTIVE OFFICER:** THANK YOU, YOUR TIME HAS EXPIRED. NEXT
10 SPEAKER PLEASE.

11

12 **MODERATOR:** OUR NEXT PARTICIPANT IS ALEXANDRA MELGOVA. YOU MAY
13 BEGIN.

14

15 **SPEAKER:** HI, MY NAME IS ALEXANDRA MELGOVA AND I'M THE
16 PRESIDENT FROM THE FLORENCE BARSOME COMMUNITY LEADERS AND WE
17 ARE ALL IN FAVOR IN OUR COMMUNITY OF FLORENCE BARSOME FOR
18 AGENDA ITEM 18 AND FOR HOLLY MITCHELL THANK YOU SO MUCH.

19

20 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER, PLEASE.

21

22 **MODERATOR:** OUR NEXT PARTICIPANT IS EFRAIN ESCOBEDO. YOU MAY
23 BEGIN.

24

25 **SPEAKER:** THANK YOU. MY NAME IS EFRAIN NESCOVEDO. I'M PRESIDENT



THE BOARD OF
SUPERVISORS

1 AND CEO OF THE CENTER FOR NONPROFIT MANAGEMENT. WE SERVE AS A
2 VOICE AND A RESOURCE TO THE LARGEST NONPROFIT SECTOR IN THE
3 COUNTRY. AND OUR VISION IS FOR A NONPROFIT SECTOR THAT IS
4 VIEWED AS A CRITICAL PILLAR TO A MORE INCLUSIVE AND CARING
5 ECONOMY. AND ITEM 18 IS CRITICAL TO ENSURING L.A. TAKES AN
6 EQUITABLE AND REGIONAL APPROACH IN COORDINATING AND PLANNING
7 THE GAINS AND ITS IMPACT IN OUR COMMUNITIES. TIME AND TIME
8 AGAIN, THE L.A. REGION REALIZES ITS FULL POTENTIAL WHEN WE ALL
9 WORK TOGETHER ACROSS SECTORS. THE CENTER FOR NONPROFIT
10 MANAGEMENT SUPPORTS THE INTENTIONAL EFFORTS TO IDENTIFY GAPS,
11 OPPORTUNITIES, AND GREATER COLLABORATION. AND WE CALL THAT THE
12 ANALYSIS REALLY FOCUSED ON ANALYZING MEANINGFUL BENEFITS TO
13 LOCAL WORKERS, SMALL BUSINESSES, AND OUR REGIONAL SYSTEMS.
14 MORE IMPORTANTLY, THAT IT ANALYZES ALSO THE IMPACTS AND
15 OPPORTUNITIES FOR OUR NONPROFIT AND SOCIAL ENTERPRISE SECTORS
16 HERE IN THE REGION. TACKLE HEAD ON AND COMBAT THE POTENTIAL
17 FOR IDENTIFICATION. -

18
19 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED NEXT
20 SPEAKER PLEASE

21
22 **MODERATOR:** OUR NEXT PARTICIPANT IS GENEVIEVE CLEBRELL YOU MAY
23 BEGIN

24
25 **SUP. LINDSEY HORVATH, CHAIR:** GENEVIEVE, ARE YOU THERE?



THE BOARD OF
SUPERVISORS

1 GENEVIEVE? GO AHEAD. MODERATOR, WE'RE HAVING TROUBLE HEARING
2 HER. LET'S MOVE ON TO THE NEXT SPEAKER IF WE CAN GET HER BACK
3 IN QUEUE.

4

5 **MODERATOR:** NEXT PARTICIPANT IS RITU MAHAYAN. YOU MAY BEGIN.

6

7 **SPEAKER:** I'M THE DIRECTING ATTORNEY OF COMMUNITY DEVELOPMENT
8 AT PUBLIC COUNCILS. I'M CALLING IN SUPPORT OF ITEM 18. WHILE
9 THE OLYMPICS BRING A TREMENDOUS AND UNIQUE OPPORTUNITY TO THE
10 LA REGION, WE WANT TO ENSURE THAT THIS OPPORTUNITY DOESN'T
11 RESULT IN DISPLACEMENT AND HARM TO LOW-INCOME INDIVIDUALS AND
12 SMALL BUSINESS OWNERS. WE STRONGLY URGE THE COUNTY TO
13 COLLABORATE WITH COMMUNITY MEMBERS AND COMMUNITY-BASED
14 ORGANIZATIONS TO ENSURE THAT THE OLYMPICS BENEFIT SMALL
15 BUSINESS OWNERS, WORKERS, AND RESIDENTS AND ADVANCES RATHER
16 THAN HINDERS ECONOMIC OPPORTUNITY IN OUR COMMUNITIES. FOR
17 EXAMPLE, WE SHOULD BE THINKING ABOUT HOW WE CAN CREATE
18 MECHANISMS FOR REVENUE FROM THE OLYMPICS TO BE USED TOWARDS
19 COMMUNITY BENEFITS AND FOR THE INFLUX OF TOURISM TO BENEFIT
20 LOCAL SMALL BUSINESSES. THANK YOU.

21

22 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

23

24 **MODERATOR:** OUR NEXT PARTICIPANT IS GREG ERICKSON. YOU MAY
25 BEGIN.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** THANK YOU. GOOD AFTERNOON. MY NAME IS GREG ERICKSON,
3 DIRECTOR OF GOVERNMENT, PARTNERSHIPS AND POLICY AT REDF. I AM
4 SPEAKING IN SUPPORT OF ITEM NUMBER 18 TODAY. REDF IS A LOCAL
5 AND NATIONAL LEADER THAT FOCUSES ON HARNESSING THE POWER OF
6 SOCIAL ENTERPRISES TO CREATE JOBS AND ULTIMATELY CAREER
7 PATHWAYS FOR PEOPLE STRIVING FOR A BETTER LIFE. REDIFF HAS
8 BEEN WORKING WITH LA COUNTY FOR NEARLY A DECADE TO STRENGTHEN
9 THE SOCIAL ENTERPRISE FIELD AND CREATE AN ECONOMY THAT WORKS
10 FOR EVERYONE. REDIFF IS ASKING THAT THE COUNTY ENSURE THAT
11 THERE'S A PLAN FOR ECONOMIC INCLUSION THAT PROVIDES REAL
12 OPPORTUNITY TO CATALYZE MEANINGFUL BENEFITS TO SOCIAL
13 ENTERPRISES, HIGH BARRIER INDIVIDUALS WANTING TO ENTER THE
14 WORKFORCE, LOCAL WORKERS, SMALL BUSINESS, BUSINESSES,
15 NONPROFITS, AND THE REGIONAL TRANSPORTATION SYSTEM. WE LOOK
16 FORWARD TO BEING PART OF THIS PLANNING PROCESS SO THAT WE CAN
17 ENSURE THAT THE GAMES CREATE AN OPPORTUNITY THAT ACTUALLY
18 CREATES AN INCLUSIVE ECONOMY IN THE LOS ANGELES COUNTY REGION
19 THAT WORKS FOR EVERYBODY. THANK YOU.

20

21 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

22

23 **MODERATOR:** OUR NEXT PARTICIPANT IS SELMA HERNANDEZ. YOU MAY
24 BEGIN.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** HI. GOOD AFTERNOON, MADAM CHAIR AND SUPERVISORS. MY
2 NAME IS SELMA HERNANDEZ. I'M THE DIRECTOR OF POLICY AND
3 PARTNERSHIP OF THE SOUTH LOS ANGELES TRANSIT EMPOWERMENT ZONE,
4 OR SLATE-Z. I'M HERE TODAY TO SPEAK IN SUPPORT OF ITEM 18.
5 SLATE-Z IS A PLACE-BASED INITIATIVE AND COLLECTIVE IMPACT
6 EFFORT WHOSE WORK LIVES AT THE INTERSECTION OF ECONOMIC
7 REVITALIZATION AND ENVIRONMENTAL SUSTAINABILITY. OUR PRIMARY
8 WORK IS SERVING AS THE BACKBONE ENTITY FOR THE FEDERALLY
9 DESIGNATED SOUTH LA PROMISE ZONE, WHICH AREA IS HOME TO NEARLY
10 233,000 RESIDENTS WHO HAVE BEEN HISTORICALLY DISENFRANCHISED
11 BY DECADES OF REDLINING PRACTICES, DEINDUSTRIALIZATION, AND
12 DISINVESTMENT. 20 PERCENT OF OUR RESIDENTS LIVE BELOW THE
13 FEDERAL POVERTY LINE. IN 2021, 10% OF OUR RESIDENTS EXPERIENCE
14 UNEMPLOYMENT. IN 2022, THERE WERE 19,864 ACTIVE BUSINESSES
15 REGISTERED WITH THE CITY OF LA IN THE SOUTH LA CATCHMENT AREA
16 AND WE KNOW THAT THE ELITE 28 OLYMPIC GAMES WILL BRING
17 ECONOMIC BENEFITS TO THE REGION WHICH IS WHY SLATE-Z IS HERE
18 TODAY TO ASK THE COUNTY TO SAY A REASONABLE STABLE THAT WILL
19 HELP AWAY WITH MEANINGFUL BENEFITS TO--

20
21 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. NEXT
22 SPEAKER PLEASE.

23
24 **MODERATOR:** OUR NEXT PARTICIPANT IS CARLOS AGUILAR. YOU MAY
25 BEGIN.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** HELLO CAN YOU HEAR ME?

3

4 **SUP. LINDSEY HORVATH, CHAIR:** YES WE CAN GO AHEAD.

5

6 **SPEAKER:** OKAY GREAT CARLOS AGUILAR WITH COALITION FOR ECONOMIC
7 SURVIVAL IN SUPPORT OF ITEM 18 TODAY. THE OLYMPICS AND
8 PARALYMPIC GAMES ARE A GREAT OPPORTUNITY TO SET A REGIONAL
9 TABLE THAT IMPROVES INFRASTRUCTURE SERVICES AND LONG-TERM
10 GROWTH FOR THE REGION. THE ECONOMIC BENEFITS THOUGH SHOULD BE
11 MEANINGFUL, TANGIBLE FOR LOCAL ECONOMIES AND RESIDENTS. COUNTY
12 INFRASTRUCTURE AND SERVICES SHOULD SEEK COLLECTIVE INPUT TO
13 ENSURE THAT WE NOT ONLY SUPPORT THE TEMP INFLUX BUT ALSO THE
14 BENEFIT FOR THE FUTURE. WE NEED TO ENSURE THAT WE ALSO PREVENT
15 DISPLACEMENT AND GENTRIFICATION. WE WANT TO ALSO MAKE SURE
16 THAT LA IS GOING TO BE A PLACE TO VISIT AND FOR EXCITING
17 EVENTS COMING UP LET'S MAKE IT A PLACE TO BE, LIVE, AND THRIVE
18 FOR LOCAL RESIDENTS. WE WANT TO, WE LOOK FORWARD TO BEING
19 INCLUDED IN THIS REGIONAL COLLABORATION SO WE CAN ENSURE THAT
20 THE GAMES ARE NET POSITIVE FOR LOS ANGELES TOWN.

21

22 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. NEXT
23 SPEAKER PLEASE.

24

25 **SUP. LINDSEY HORVATH, CHAIR:** ARE THERE ANY OTHER SPEAKERS IN



THE BOARD OF
SUPERVISORS

1 QUEUE, MODERATOR?

2

3 **MODERATOR:** NO OTHER SPEAKERS TO ADDRESS THE BOARD.

4

5 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, WE'LL GO TO SPEAKERS IN
6 PERSON. PLEASE GO AHEAD, SIR.

7

8 **SPEAKER:** READY? OH, EXCUSE ME. I DID NOT COME HERE INITIALLY
9 TO SPEAK ON THIS PARTICULAR ITEM, BUT AFTER LISTENING TO
10 SUPERVISOR MITCHELL AND SUPERVISOR SOLIS AND THEN THE
11 DISSERTATION BY OUR CEO, I ASKED IF I COULD SPEAK ON IT AND I
12 WAS TOLD THAT I COULD. OVER A YEAR AND A HALF AGO, I CAME HERE
13 SPECIFICALLY TO TALK TO YOU ABOUT PATRIOTIC HALL BECOMING A
14 FEDERAL LANDMARK. AS A CONSEQUENCE OF THAT, IT INSPIRED ME
15 BECAUSE I'VE NEVER BEEN WITH 5 WOMEN RUNNING OUR COUNTY. AND I
16 SAID THAT THE LAST TIME I WAS HERE. SO I CAME TODAY TO COMMEND
17 YOU ON WHAT HAD JUST HAPPENED YESTERDAY. BUT IN LISTENING TO
18 THIS ITEM, I HAVE TO TELL YOU, SUPERVISOR SOLIS, SUPERVISOR
19 MITCHELL, I ADMIRE WHAT YOU'RE DOING TO TRY AND GET OUR COUNTY
20 INVOLVED IN THIS OLYMPIC GAMES. 40 YEARS AGO, I WAS PART OF
21 THE LAST OLYMPICS BECAUSE OF SUPERVISOR KENNY HAHN, AND WE
22 GENERATED REVENUE. WE CREATED A PLAN THAT WE WERE GOING TO
23 PRESENT. -

24

25 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. THANK YOU VERY MUCH.



THE BOARD OF
SUPERVISORS

1 THANK YOU. WE APPRECIATE YOUR SUPPORT. THANK YOU VERY MUCH.
2 YOUR TIME HAS EXPIRED. THANK YOU VERY MUCH. ITEM 18 IS NOW
3 BEFORE US. MOVED BY SUPERVISOR MITCHELL, SECONDED BY
4 SUPERVISOR SOLIS TO APPROVE THE ITEM. EXECUTIVE OFFICER,
5 PLEASE CALL THE ROLL.

6

7 **EXECUTIVE OFFICER:** ITEM 18 IS BEFORE YOU SUPERVISOR SOLIS.

8

9 **SUP. HILDA SOLIS:** AYE.

10

11 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS AYE. SUPERVISOR MITCHELL.

12

13 **SUP. HOLLY J. MITCHELL:** AYE.

14

15 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL AYE. SUPERVISOR HAHN.

16

17 **SUP. JANICE HAHN:** AYE.

18

19 **EXECUTIVE OFFICER:** SUPERVISOR HAHN AYE. SUPERVISOR BARGER.

20

21 **EXECUTIVE OFFICER:** SUPERVISOR BARGER ABSENT. SUPERVISOR
22 HORVATH.

23

24 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH AYE. MOTION CARRIES 4 TO
2 0 WITH 1 ABSENT

3
4 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, IT IS MY UNDERSTANDING THAT
5 THERE ARE NO SPECIALS TODAY AND SO WE WILL NOW HEAR FROM
6 MEMBERS OF THE PUBLIC WISHING TO ADDRESS THE BOARD ON ALL
7 REMAINING ITEMS NOT HELD BY SUPERVISORS AND GENERAL PUBLIC
8 COMMENT. FOR MEMBERS OF THE PUBLIC ON THE TELEPHONE, PLEASE
9 PRESS 1 THEN 0 NOW TO COMMENT ON THESE ITEMS. YOU MUST
10 INDICATE THE AGENDA ITEM NUMBERS THAT YOU WISH TO ADDRESS,
11 INCLUDING GENERAL PUBLIC COMMENT IN ORDER FOR US TO ALLOCATE
12 THE APPROPRIATE AMOUNT OF TIME. EXECUTIVE OFFICER, PLEASE READ
13 THE CALL-IN INFORMATION AND CALL THOSE MEMBERS OF THE PUBLIC
14 WHO HAVE SIGNED UP TO SPEAK ON THE REMAINING ITEMS AS WELL AS
15 GENERAL PUBLIC COMMENT.

16
17 **EXECUTIVE OFFICER:** MEMBERS OF THE PUBLIC, YOU WILL HAVE UP TO
18 3 MINUTES TO ADDRESS THE BOARD ON ALL REMAINING ITEMS AND
19 GENERAL PUBLIC COMMENT. YOU WILL HAVE 1 MINUTE FOR 1 ITEM, 2
20 MINUTES FOR 2 OR MORE ITEMS, AND 1 ADDITIONAL MINUTE FOR
21 GENERAL PUBLIC COMMENT. PLEASE STATE YOUR NAME AND CLEARLY
22 INDICATE THE AGENDA ITEM NUMBERS YOU WILL BE ADDRESSING. YOU
23 MAY ONLY ADDRESS THE BOARD ON THESE ITEMS. WE WILL NOW CALL
24 IN-PERSON SPEAKERS, AND WHILE THEY'RE COMING FORWARD, WE WILL
25 TAKE TELEPHONIC SPEAKERS.



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
3 FORWARD? EVELINA DOMINGUEZ, FRANZ JORDAN, HOWIE CHU, AYAN
4 NGUYEN, NAM KWAN NGUYEN, NGAN NGUYEN, EMMANUEL PASTRASCU,
5 EXCUSE ME, DIANE ZIMMERMAN, RED CHIEF HUNT, DIANE WALKER, JOSE
6 ORTIZ, JANET ASANTE, LEV, JESSE J. MORELIS, VERONICA
7 MONTENEGRO, JORGE RIVERA, AND DAVID HUIJU. PLEASE COME FORWARD
8 AND STAFF WILL ASSIST YOU. MODERATOR, WE HAVE THE FIRST REMOTE
9 SPEAKER PLEASE.

10

11 **MODERATOR:** OUR FIRST PARTICIPANT IS ANTHONY ARDMUS. YOU MAY
12 BEGIN.

13

14 **SPEAKER:** JUSTICE LA COALITION AND A LIFELONG RESIDENT OF
15 DISTRICT 3, AND I JUST WANTED TO SPEAK ON THE NEED FOR A CARE
16 FIRST, JAILS NEVER, PRE-TRIAL SERVICES ALONGSIDE THE OVER 500
17 PEOPLE WHO EMAILED YOUR OFFICES AND THE OVER 80 PEOPLE WHO
18 LEFT VOICEMAILS WITH YOUR OFFICES. IN THE LAST 16 MONTHS, 60
19 PEOPLE HAVE LOST THEIR LIVES WHILE IN SHERIFF CUSTODY AND OVER
20 HALF OF OUR JAIL POPULATION IS THERE PRE-TRIAL AND MANY ARE
21 AWAITING MENTAL HEALTH DIVERSIONS. CARE FIRST JAILS NEVER PRE-
22 TRIAL SERVICES ARE KEY TO REDUCING OUR JAIL POPULATION AND
23 CLOSING MEN'S CENTRAL JAIL AS PROMISED BY YOU THE BOARDS. IT
24 ALSO MEANS LIMITING THE USE OF ELECTRONIC MONITORING, WHICH
25 RESEARCH SHOWS ONLY SERVES TO PUT MOST PEOPLE BACK IN JAIL.



THE BOARD OF
SUPERVISORS

1 CARE FIRST JAILS NEVER MEAN SITUATED OUTSIDE OF LAW
2 ENFORCEMENT AND FUNDING WHAT IT TAKES TO GET 10,000 COMMUNITY
3 TREATMENT FUNDS ONLINE. THANK YOU.

4
5 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

6
7 **MODERATOR:** OUR NEXT PARTICIPANT APOLOGIZE FOR THE PRESENTATION
8 OF THE LAST NAME. IS HERE. NAZIR ABUYOUNES MAY BEGIN.

9
10 **SPEAKER:** GOOD MORNING. MY NAME IS NAZIR ABUYOUNES. I'M MAKING
11 GENERAL PUBLIC COMMENT. I'M THE DIRECTOR OF THE HOUSING FOR
12 ALL LONG BEACH COMMUNITY LAND TRUST AND SB4, WHICH IS A MEMBER
13 OF THE LOS ANGELES COMMUNITY LAND TRUST COALITION. WE'RE
14 ASKING THE BOARD TO ADVOCATE THAT THE FORECLOSURE INTERVENTION
15 AND HOUSING PRESERVATION PROGRAM, OR FIT, BE FUNDED AT A
16 MINIMUM LEVEL OF \$237,500,000 AS THE GOVERNOR'S JANUARY BUDGET
17 PROPOSAL SUGGESTED. THIS VITAL PROGRAM WOULD SUPPORT THE
18 ACQUISITION AND REHABILITATION OF AT-RISK HOMES AND APARTMENT
19 BUILDINGS THAT WILL HOUSE THOUSANDS OF LOW AND MODERATE INCOME
20 HOUSEHOLDS IN THE COMING YEARS, PREVENTING THE DISPLACEMENT OF
21 LOW-INCOME HOUSEHOLDS WHO ARE AT RISK OF BEING FORCED OUT OF
22 THE AREA COMPLETELY OR FACE BECOMING UNHOUSED. ADDITIONALLY,
23 THIS PROGRAM WOULD GENERATE AFFORDABLE HOUSING IN THE MOST
24 COST-EFFECTIVE WAY WE CAN. AFFORDABLE HOUSING PRESERVATION
25 THROUGH FIT CAN BE DONE AT 250,000 TO 350,000 PER UNIT VERSUS



THE BOARD OF
SUPERVISORS

1 NEW CONSTRUCTION WHICH CAN COST 700,000 PER UNIT OR MUCH MORE.
2 OUR FORECLOSURE RISK IN LA COUNTY IS THE HIGHEST IN THE STATE.
3 WE'RE READY TO LAUNCH THIS PROGRAM AT SCALE. SO PLEASE HELP US
4 BRING THESE DOLLARS TO LA COUNTY BY ADVOCATING THAT THE FIT
5 PROGRAM BE FUNDED THIS YEAR. THANK YOU.

6

7 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. NEXT
8 SPEAKER PLEASE.

9

10 **MODERATOR:** OUR NEXT PARTICIPANT IS MATTHEW VU. YOU MAY BEGIN.

11

12 **SUP. LINDSEY HORVATH, CHAIR:** MATTHEW, GO AHEAD.

13

14 **SPEAKER:** HELLO? CAN YOU HEAR ME?

15

16 **SUP. LINDSEY HORVATH, CHAIR:** YES, WE CAN.

17

18 **SPEAKER:** HI. OH, GREAT. SO, HI, SUPERVISORS. MY NAME IS
19 MATTHEW VU FROM SD2. I'M BOARD PRESIDENT FOR THE BEVERLY
20 VERMONT COMMUNITY LAND TRUST, WHICH IS A MEMBER OF THE LA
21 COMMUNITY LAND TRUST COALITION. I'M CALLING TO URGE THE BOARD
22 TO HELP US SAVE THE FORECLOSURE INTERVENTION HOUSING
23 PRESERVATION PROGRAM, WHICH IS A STATE PROGRAM THAT'S INTENDED
24 TO HELP ORGANIZATIONS LIKE OURS ACQUIRE BUILDINGS THAT ARE AT
25 RISK OR ALREADY BEING FORECLOSED ON AND PREVENT THE



THE BOARD OF
SUPERVISORS

1 DISPLACEMENT OF THEIR RESIDENTS. AS YOU KNOW, THIS PROGRAM,
2 THE STATE PROGRAM WAS BUILT ON SUCCESS OF THE PILOT PROGRAM
3 THAT THE BOARD OF SUPERVISORS FUNDED IN 2021. DURING THAT
4 PROGRAM, BVCLT ACQUIRED A FOUR-UNIT FOURPLEX AND PREVENTED THE
5 DISPLACEMENT OF THE TENANTS, AND TODAY THEY'RE IN THE PROCESS
6 OF CONVERTING TO A CO-OP. THEY'RE GOING TO BE OWNERS OF THEIR
7 OWN SPACE. WE HAVE HAD 200, HUNDREDS OF PEOPLE COME TO OUR
8 SPEAKING TO OUR HELP.

9

10 **EXECUTIVE OFFICER:** THANK YOU, YOUR TIME HAS EXPIRED.

11

12 **SPEAKER:** BUT THAT'S IMPOSSIBLE WITHOUT YOUR HELP. LET'S SPEAK
13 UP, PLEASE. PLEASE HELP.

14

15 **MODERATOR:** OUR NEXT PARTICIPANT IS AMY FAN WEST, YOU MAY
16 BEGIN.

17

18 **SPEAKER:** HI, CAN YOU GUYS HEAR ME OKAY?

19

20 **SUP. LINDSEY HORVATH, CHAIR:** YES, WE CAN, GO AHEAD.

21

22 **SPEAKER:** OKAY, THIS ITEM IS FOR JANE FONDA. DEAR MEMBERS OF
23 THE LOS ANGELES BOARD OF SUPERVISORS, THIS IS AMY FAN WEST OF
24 WESTMINSTER COUNCILWOMAN ON BEHALF OF THE VIETNAMESE'S
25 COMMUNITY OF VETERAN AND ELECTED OFFICIALS I EXTEND A



THE BOARD OF
SUPERVISORS

1 HEARTFELT GRATITUDE TO YOUR DECISION TO WE SEND THE
2 DESTINATION OF APRIL 30TH AS JANE FONDA DAY YOUR ACTION
3 DEMONSTRATE A PROFOUND RESPECT FOR THE SENTIMENTS OF THOSE WHO
4 LIVED THROUGH AND WERE AFFECTED BY THE FALL OF SAIGON, A DAY
5 WE SOLEMNLY REMEMBER AS BLACK APRIL. APRIL 30TH MARKED A
6 TRAGIC CHAPTER IN THE HISTORY, SYMBOLIZING THE IMMENSE
7 SACRIFICE AND PROFOUND LOSS DURING ENDURING BY BOTH THE
8 VIETNAMESE'S AND AMERICAN PEOPLE. IT IS SACRED DAY TO REMEMBER
9 AND MOURN FOR THE COUNTLESS LIVES LOST AND ENDURING IMPACT ON
10 BOTH SIDES. BY HONORING OUR REQUEST YOU HAVE SHOWN A DEEP
11 UNDERSTANDING AND SENSITIVITY TO THE HISTORICAL SIGNIFICANCE
12 OF THE DAY. THANK YOU. AND I HEARD THAT THE GUYS MIGHT BE
13 THINKING OF APRIL 8TH. --

14
15 **EXECUTIVE OFFICER:** NEXT SPEAKER PLEASE.

16
17 **MODERATOR:** OUR NEXT PARTICIPANT IS PATTY GIGGINS. YOU MAY
18 BEGIN.

19
20 **SUP. LINDSEY HORVATH, CHAIR:** PATTY, ARE YOU THERE? PATTY
21 GIGANS. OK, WE'LL GO TO OUR NEXT CALLER, PLEASE.

22
23 **MODERATOR:** OUR NEXT PARTICIPANT IS KIMBERLY HO. YOU MAY BEGIN.

24
25 **SUP. LINDSEY HORVATH, CHAIR:** KIMBERLY, ARE YOU THERE?



THE BOARD OF
SUPERVISORS

1 KIMBERLY? OKAY, WE'LL GO TO THE NEXT SPEAKER, PLEASE.

2

3 **MODERATOR:** OUR NEXT PARTICIPANT IS DR. HU VU. YOU MAY BEGIN.

4

5 **SPEAKER:** HI. GOOD AFTERNOON. THANK YOU VERY MUCH FOR GIVING
6 THE CHANCE TO TALK. I THANK YOU, THE BOSS ADVISOR, TO CONSIDER
7 TO SHARE THE DAY OF JANE FONDA DAY FROM 8TH OF 38TH TO APRIL
8 ON THE 8TH. BUT I THINK SHE DON'T DESERVE THAT HONOR BECAUSE
9 IN 1922 SHE WENT TO HANOI AND SUPPORT VIETNAM COMMUNISTS AND
10 SHE HAD PROPAGANDA TO DENOUNCE AMERICA. SHE IS A TRAITOR AND
11 COMMITTED PRESIDENT TO AMERICAN PEOPLE. FOR THE RESPECT OF THE
12 VIETNAMESE AMERICAN SOLDIERS WHO DIED IN VIETNAM AND ALSO THE
13 VIETNAM VETERANS AND OUR VIETNAMESE AMERICAN COMMUNITY, I
14 WOULD LIKE TO REQUEST THE BOARD TO RECEIVE THE HONOR TO A
15 TRAITOR, A LADY WHO STEPPED THE BACK OF THE AMERICAN SOCIAL
16 AND TO BE THE AMERICAN IN AMERICA. THANK YOU, THE BOARD, FOR
17 RECONSIDERING. AND I HOPE YOU WILL HONOR THE REQUEST OF ALL OF
18 US. --

19

20 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. NEXT
21 SPEAKER PLEASE.

22

23 **MODERATOR:** OUR NEXT PARTICIPANT IS VYPIEN M. YOU MAY BEGIN.

24

25 **SUP. LINDSEY HORVATH, CHAIR:** QPEN? HYPEN? HI PIN? OKAY. WE'LL



THE BOARD OF
SUPERVISORS

1 GO TO OUR NEXT CALLER, BUT MAYBE THEY'RE HAVING TROUBLE
2 UNMUTING OR BEING ABLE TO ACCESS THE LINE MODERATOR IF YOU CAN
3 HELP THEM.

4

5 **MODERATOR:** OUR NEXT SPEAKER IS OCTAVIA ORTIZ. OCTAVIO ORTIZ
6 YOU MAY BEGIN.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** I'M SO SORRY WE CAN BARELY HEAR
9 YOU YOU'RE A LITTLE BIT MUFFLED ARE YOU ABLE TO HOLD THE
10 RECEIVER CLOSER TO YOUR –

11

12 **SPEAKER:** [INAUDIBLE]

13

14 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED.

15

16 **SUP. LINDSEY HORVATH, CHAIR:** NEXT SPEAKER, PLEASE.

17

18 **MODERATOR:** OUR NEXT PARTICIPANT IS JOSE MARTINEZ. YOU MAY
19 BEGIN.

20

21 **SPEAKER:** CAN YOU HEAR ME?

22

23 **SUP. LINDSEY HORVATH, CHAIR:** YES, WE CAN. GO RIGHT AHEAD.

24

25 **SPEAKER:** HELLO. OH, OKAY, THANK YOU. YEAH, I JUST WANNA TALK A



THE BOARD OF
SUPERVISORS

1 LITTLE BIT ABOUT AGENDA ITEM 26. I JUST SUBMITTED TO THE BOARD
2 THAT THIS CONTINUED AND PROPOSED ACTION IS UNLAWFUL AND
3 VIOLATES COUNTY POLICY OF EQUITY AS WELL AS THE COUNTY'S
4 PROHIBITED POLITICAL ACTIVITY BECAUSE THE PROGRESSIVE PRIDE
5 FLAG IS A SOCIAL POLITICAL TOOL OF ADVOCACY AND IT'S IMPOSED
6 PRESENCE AROUND CERTAIN PEOPLE'S IT ALSO CREATES THE HOSTILE
7 WORK ENVIRONMENT FOR LA COUNTY EMPLOYEES BASED ON VISUAL,
8 EMOTIONAL AND RELIGIOUS OPPRESSION FOR PEOPLE LIKE ME,
9 CHRISTIANS, CATHOLICS, MUSLIMS, JEWS, ETC. WHO DO NOT ACCEPT
10 PRINCIPLES OF THE PROGRESSIVE PRIDE FLAG MOVEMENT. I FURTHER
11 SUBMIT THAT BY FLYING OUR TRADITIONAL FEDERAL AND FLAGS ALONE,
12 OUR COUNT ON COUNTY PROPERTY, WE CAN COEXIST IN PEACE AND
13 HARMONY NO MATTER WHO WE ARE, WHAT WE BELIEVE TO OPEN THE DOOR
14 TO FLYING FLIGHTS THAT REPRESENT ANY PARTICULAR GROUP OR
15 ORGANIZATION OR IDEOLOGY LIKE PRIDE OR EVEN BLM.

16
17 **EXECUTIVE OFFICER:** YOUR TIME HAS EXPIRED. NEXT SPEAKER,
18 PLEASE.

19
20 **MODERATOR:** AND ONCE AGAIN, WE HAVE HYEPIN IM. YOU MAY BEGIN.

21
22 **SPEAKER:** CAN YOU HEAR ME?

23
24 **SUP. LINDSEY HORVATH, CHAIR:** YES, WE CAN. GO RIGHT AHEAD.



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** AWESOME, THANK YOU. AGAIN, MY NAME IS HYPEIN IM WITH
2 FAITH AND COMMUNITY EMPOWERMENT AND I'M SPEAKING ON AGENDA
3 NUMBER 21. I JUST WANNA SAY A BIG THANK YOU AND SHOUT OUT TO
4 SUPERVISOR SOLIS AND SUPERVISOR HORVATH FOR SPONSORING THIS
5 AGENDA ITEM TO DO A STUDY OF THE AAPI IN LA COUNTY. CONTRARY
6 TO THE MODERN MINORITY MYTHS, MANY AAPIS, WHETHER IN AGGREGATE
7 OR DISAGGREGATE, SHOW MANY AREAS OF GREAT NEED AND YET THEY
8 ARE SERIOUSLY UNDERSERVED BY THE COUNTY. AAPIS MAKE UP 17% OF
9 THE COUNTY POPULATION BUT ARE POORLY UNDERSERVED. I AM LOOKING
10 FORWARD TO WORKING WITH THE COUNTY, WITH THE STUDY, TO BRING
11 TO LIGHT AND TO ADDRESS THE NEEDS OF THE COMMUNITY FOR EQUITY
12 AND INCLUSION. SO AGAIN, A BIG THANK YOU TO ALL THE
13 SUPERVISORS FOR SUPPORTING THIS STUDY.

14
15 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

16
17 **MODERATOR:** OUR NEXT PARTICIPANT IS ALJ, ALJINDRA ALGIHAR. I DO
18 APOLOGIZE ABOUT THE LAST NAME.

19
20 **SUP. LINDSEY HORVATH, CHAIR:** ALEJANDRA AGUILAR-AVELINO.
21 ALEJANDRA, ARE YOU THERE? YES. OKAY, GO RIGHT AHEAD.

22
23 **SPEAKER:** THANK YOU. HONORABLE CHAIR AND SUPERVISORS, MY NAME
24 IS ALEJANDRA AGUILAR-AVELINO AND TODAY I STAND BEFORE YOU TO
25 ADVOCATE FOR THE PASSAGE OF HR 8061, THE CRIME VICTIM FUND



THE BOARD OF
SUPERVISORS

1 STABILIZATION ACT. THE ABSENCE OF HR 8061 CRITICAL SUPPORT
2 THREATENS THE WELL-BEING AND SECURITY OF COUNTLESS FAMILIES
3 ACROSS L.A. COUNTY, WHO RELY ON VITAL SERVICES TO RECOVER FROM
4 DOMESTIC VIOLENCE AND SEXUAL VIOLENCE AMONGST OTHER CRIMES. I
5 URGE YOU TO SUPPORT HR 8061 WITHOUT IT COMMUNITY-BASED
6 ORGANIZATIONS THROUGHOUT CALIFORNIA AND LOS ANGELES COUNTY.
7 THOSE LIFELINES FOR OUR MOST VULNERABLE FACE DEVASTATING
8 SETBACKS. THEY WILL, THESE ORGANIZATIONS WILL HAVE TO MAKE
9 TOUGH CHOICES SUCH AS DOWNSIZING STAFF, SLASHING SERVICES,
10 PROLONGING WAIT TIMES, OR IN SOME CASES SHUTTING DOWN
11 ENTIRELY. THIS BURDEN WILL DISPROPORTIONATELY AFFECT PROVIDERS
12 AND RURAL REGIONS AND THOSE SERVING HISTORICALLY MARGINALIZED
13 COMMUNITIES. THANK YOU.

14
15 **EXECUTIVE OFFICER:** OUR NEXT PARTICIPANT IS T. CARTER. YOU MAY
16 BEGIN.

17
18 **SUP. LINDSEY HORVATH, CHAIR:** T. CARTER, ARE YOU THERE? T.
19 CARTER, OKAY, WE'LL GO TO OUR NEXT SPEAKER.

20
21 **MODERATOR:** OUR NEXT PARTICIPANT IS TERRY RAIN. YOU MAY BEGIN.

22
23 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, AND THEN WE'LL GO TO IN-
24 PERSON SPEAKERS NEXT. TERRY, GO RIGHT AHEAD.



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** HELLO, CAN YOU HEAR ME?

2

3 **SUP. LINDSEY HORVATH, CHAIR:** YES, WE CAN. GO RIGHT AHEAD.

4

5 **SPEAKER:** GREAT. I WANTED TO THANK YOU FOR CHANGING THE DATE TO
6 APRIL 8TH FROM APRIL 30TH TO HONOR JANE FONDA. I AM DISMAYED,
7 HOWEVER, THAT ALL 5 SUPERVISORS VOTED AT YOUR APRIL 23RD
8 MEETING TO HONOR HER ON THAT PARTICULAR DAY. AND I'M MOST
9 CURIOUS AS TO WHY SUPERVISOR BARGER IS ABSTAINING TODAY WHEN
10 SHE VOTED YES TO DO THE HONOR AT THE APRIL MEETING. SO, I
11 WOULD THINK SHE WOULD WANT TO CLEAR THE RECORD AND VOTE ONE
12 WAY OR THE OTHER TODAY. BUT I DO APPRECIATE YOU CHANGING IT.
13 I'M JUST SORRY THAT IT TOOK WHAT IT TOOK TO WAKE UP YOUR STAFF
14 AND ALL OF YOU TO THE FACT THAT YOU REALLY SHOULD BE AWARE OF
15 IMMIGRANT POPULATIONS AS YOU TALKED ABOUT ALL DURING THIS
16 MEETING. AND THIS WAS SUCH A DISINGENUOUS ACTION TO THE
17 VIETNAMESE COMMUNITY. I LIVE IN WESTMINSTER AND I HOPE TO LIVE
18 IN SAIGON. THANK YOU.

19

20 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, WE'LL NOW GO TO SPEAKERS IN
21 PERSON. PLEASE GO AHEAD.

22

23 **SPEAKER:** HI, MY NAME IS HOWIE THIEU ON AGENDA ITEM 24. GOOD
24 AFTERNOON CHAIR HORVATH AND MEMBER OF THE BOARD OF
25 SUPERVISORS. I AM PROUD TO SERVE AS DISTRICT REPRESENTATIVE



THE BOARD OF
SUPERVISORS

1 FOR ASSEMBLYMAN TRI TA WHO IS IN SACRAMENTO THIS AFTERNOON.
2 THANK YOU TO THE BOARD OF SUPERVISORS FOR PROPOSING THE AGENDA
3 ITEM TO CHANGE THE DATE ON JANE FONDA DATE. AS YOU KNOW,
4 ASSEMBLYMAN TRETA SENT A BIPARTISAN LETTER AND PENNED AN OP-ED
5 THAT RAN IN LOS ANGELES TIME ON MAY 9. I APPRECIATE THE BOARD
6 OF SUPERVISORS' CONSIDERATION OF THIS IMPORTANT ITEM, TYING
7 JANE FONDA WITH BLACK APRIL, WILL EARN UNFORTUNATE TIMING ON
8 THE PART OF BOARD, AND THANK YOU FOR THE OPPORTUNITY TO
9 CORRECT THE MISTAKE. THANK YOU.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

12

13 **SPEAKER:** GOOD AFTERNOON. MY NAME IS LAN NGUYEN. I'M A TRUSTEE
14 FROM THE UNIVERSITY DISTRICT. I SPEAK IN FAVOR OF ITEM NUMBER
15 24. I APPLAUD THE PROPOSAL TO CHANGE THE JANE FONDA DAY TO
16 ANOTHER DAY OTHER THAN APRIL 30TH. I URGE YOU TO SUPPORT THIS
17 NEW DESIGNATION. FOR, AS YOUR ACTION WOULD GO A LONG WAY TO
18 HEAL THE WOUND THAT HAS NOT BEEN HEALED FOR ALMOST 50 YEARS
19 NOW, SIMPLY BECAUSE THE VIETNAMESE COMMUNIST GOVERNMENT
20 CONTINUE TO IGNORE THE MOST BASIC HUMAN RIGHTS AND THE DIGNITY
21 OF THE VIETNAMESE PEOPLE. AS AN ELECTED OFFICIAL AND A LONG-
22 TIME ACTIVIST IN THE VIETNAMESE COMMUNITY, WE INVITE YOU TO
23 VISIT LITTLE SAIGON SO THAT YOU CAN SHOW YOU HOW THE
24 VIETNAMESE REFUGEE COMMUNITY HAS OVERCOME THE WAR AND REBUILT
25 THE COMMUNITY, THEIR LIFE IN TRIUMPH. WE WANT TO MOVE FORWARD



THE BOARD OF
SUPERVISORS

1 WITH WHAT WE HAVE ACCOMPLISHED AFTER THE WAR. BUT YOUR ACTION
2 OF APPROVAL, ITEM 24 TODAY, IS NEEDED FOR THAT HEALING
3 PURPOSE. THANK YOU VERY MUCH FOR LISTENING TO US.

4
5 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. NEXT
6 SPEAKER, PLEASE.

7
8 **SPEAKER:** GOOD AFTERNOON, MADAM CHAIR, HOW ABOUT AND BOARD OF
9 SUPERVISOR. MY NAME IS NAM QUAN NGUYEN, COUNCIL MEMBER FROM
10 CITY OF WESTMINSTER, ORANGE COUNTY. I'M HERE TODAY BEFORE YOU
11 TO SPEAK ON BEHALF OF THE ENTIRE WESTMINSTER CITY COUNCIL, AS
12 WELL AS THE VIETNAMESE COMMUNITY, TO SHOW SUPPORT FOR ITEM 24.
13 I ALSO WOULD LIKE TO EXPRESS MY SINCERE APPRECIATION TO WHICH,
14 IN WHICH MADAM CHAIR HORVATH AND SUPERVISOR SOLIS FOR
15 INTRODUCING MOTION TO MOVE JANE FONDA DAY TO APRIL 8 INSTEAD
16 OF APRIL 30TH. THIS IS THE RIGHT DECISION, WHICH CLEARLY
17 INDICATE THAT YOU ARE THE TRUE LEADERS FOR LISTENING TO THE
18 WILL OF YOUR CONSTITUENTS. AND I URGE THE BOARD TO LISTEN TO
19 THE VOICE OF THE PEOPLE SUPPORT ITEM 24. AGAIN, THANK YOU.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** THAT'S INCREDIBLY KIND AND
22 GENEROUS, THANK YOU. NEXT SPEAKER, PLEASE.

23
24 **SPEAKER:** GOOD AFTERNOON. MY NAME IS NGAN NGUYEN. I AM HERE TO
25 SPEAK IN FAVOR OF ITEM 24 ABOUT MOVING JANE FONDA DAY. I WOULD



THE BOARD OF
SUPERVISORS

1 LIKE TO THANK THE BOARD OF INTRODUCING THIS ITEM AND FOR
2 LISTENING TO THE VIETNAMESE COMMUNITY. BLACK APRIL IS AN
3 INCREDIBLY SAD DAY AND THE PAIN FROM THAT IS STILL FELT. THANK
4 YOU, AND I ASK THAT YOU VOTE YES ON ITEM 24. THANK YOU.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

7

8 **SPEAKER:** GOOD AFTERNOON, BOARD OF SUPERVISORS. I AM PROFESSOR
9 REVEREND DR. DAVID NGUYEN-ALEXANDER ON BEHALF OF THE
10 VIETNAMESE AMERICAN BAPTIST CHURCH, ALSO VIETNAMESE AMERICAN
11 BROADWAY CHRISTIAN CENTER, AND INTERNATIONAL BAPTIST CHURCH
12 MISSION DOCTOR. WE WERE HERE TO SPEAK IN THE FAVOR OF THE ITEM
13 24 ABOUT THE MOVING JANE FONDA DAY. WE WANT TO THANK THE BOARD
14 TO INTRODUCE THIS ITEM AND FOR LISTENING TO THE VIETNAMESE
15 COMMUNITY. AGAIN, WE THANK YOU VERY MUCH FOR YOUR
16 CONSIDERATION AND WE ASK THAT YOU VOTE YES ON THE ITEM FOR THE
17 BENEFIT OF THE VIETNAMESE COMMUNITY. AGAIN, MAY GOD BLESS YOU
18 ALL. THANK YOU.

19

20 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

21

22 **SPEAKER:** GOOD AFTERNOON, MADAM CHAIR AND BOARD OF SUPERVISORS.
23 MY NAME IS EMMANUEL PETRUSCU. I'M THE CHIEF OF STAFF TO
24 ASSEMBLYMAN TRI TA. AND HE COULDN'T BE HERE THIS AFTERNOON TO
25 SPEAK WITH YOU. HE'S DETAINED WITH HIS LEGISLATIVE DUTIES IN



THE BOARD OF
SUPERVISORS

1 SACRAMENTO. BUT HE WANTED ME TO COME HERE AND SPEAK ON HIS
2 BEHALF. ASSEMBLYMAN TA REPRESENTS THE LARGEST VIETNAMESE
3 COMMUNITY OUTSIDE OF VIETNAM. AND WHEN JANE FONDA DAY WAS
4 ANNOUNCED ON THE SAME DAY AS THE FALL OF LITTLE SAIGON, ALSO
5 KNOWN AS BLACK APRIL, IN THE VIETNAMESE COMMUNITY. THE INPUT
6 FROM THE COMMUNITY AND THE CONCERN WAS OVERWHELMING FROM NOT
7 ONLY THE VIETNAMESE COMMUNITY, BUT ALSO FROM THE VETERAN
8 COMMUNITY. AND ASSEMBLYMAN TA AND MANY OTHER LEADERS IN THE
9 COMMUNITY SPOKE OUT AND USED THEIR VOICE AND SPOKE UP FOR THE
10 VIETNAMESE DIASPORA. AND TODAY HE JUST WANTED TO SAY THANK YOU
11 FOR LISTENING TO A COMMUNITY THAT'S OFTEN MARGINALIZED AND
12 WHOSE VOICE HAS BEEN IGNORED.

13
14 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

15
16 **SPEAKER:** RED CHIEF HUNT, GENERAL PUBLIC COMMENT. IN 2004,
17 THERE WAS AN INJUNCTION FILED AT ED JONES VERSUS THE CITY OF
18 LOS ANGELES. THAT WAS 20 YEARS AGO. TODAY, 20 YEARS LATER,
19 WE'RE IN TWICE THE AMOUNT OF TROUBLE NOW. WE HAVE 120,000
20 HOMELESS PEOPLE WHERE WE STARTED OUT WITH 60,000 BETWEEN THE
21 COUNTY AND THE CITY. NOW, WHAT IS THE PROBLEM HERE? WE'VE COME
22 TO NOT REALLY WORK OUT THE LOGISTICS TO THE HOMELESS CRISIS. I
23 SAID 67% OF THE PEOPLE CAN BE HOUSED. THE OTHER 33% NEEDS
24 TENTS IN THE DESIGNATED AREA. WE'VE BEEN TELLING YOU GUYS
25 THAT. BUT THE WHOLE PROBLEM IS WITH THIS WHOLE THING IS THAT



THE BOARD OF
SUPERVISORS

1 ONCE WE TRY TO GO GET A FAIR MARKET, RAVING HOUSES, WE DON'T
2 HAVE ENOUGH, NOT UNLESS YOU CLAIM EMINENT DOMAIN, YOU'RE NOT
3 GOING TO CLEAR UP THE PROBLEM. IT'S 20 YEARS IN PROCESS.

4
5 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

6
7 **SPEAKER:** HELLO, MY NAME IS DR. FRANZ JORDAN. I'M FROM DREW
8 CHILD DEVELOPMENT CORPORATION BASED SUPERVISORIAL DISTRICT 2.
9 I'M HERE TODAY IN SUPPORT OF PROCLAIMING MAY AS TRAUMA
10 PREVENTION MONTH FROM SUPERVISOR SOLIS AND HAHN. THANK YOU,
11 SUPERVISOR SOLIS AND HAHN FOR YOUR LEADERSHIP IN RECOGNIZING
12 THE MONTH OF MAY AS TRAUMA PREVENTION MONTH AND
13 TRANSFORMATIONAL WORK THAT COMMUNITY-BASED ORGANIZATIONS ARE
14 DOING TO PREVENT TRAUMA AND VIOLENCE. TRAUMA AND VIOLENCE
15 PREVENTION IN THE SOUTH LOS ANGELES COMMUNITY IS CRUCIAL IN
16 SUPPORTING THE HEALING AND RESILIENCE OF VULNERABLE CHILDREN
17 AND THEIR FAMILIES. PREVENTION EFFORTS THAT ADDRESS HISTORICAL
18 CHALLENGES SUCH AS SOCIOECONOMIC DISPARITIES AND GANG-RELATED
19 VIOLENCE PROACTIVELY STRENGTHEN COMMUNITY WELL-BEING, SUPPORT
20 YOUTH DEVELOPMENT, REDUCE HEALTH DISPARITIES, AND BREAK THE
21 CYCLE OF VIOLENCE THROUGH EARLY INTERVENTION AND EQUITABLE
22 ACCESS --

23
24 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. THANK YOU
25 FOR YOUR SUPPORT. NEXT SPEAKER, PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** DIANE ZIMMERMAN, PUBLIC COMMENTS FIRST. OUR ELECTIONS
3 ARE CONSIDERED TO BE CRITICAL INFRASTRUCTURE, BUT THIS COUNTY
4 DOES NOT FOLLOW THE LAWS REGARDING CRITICAL INFRASTRUCTURE.
5 BECAUSE THE DOMINION MACHINE CIRCUIT BOARDS AND OTHER PARTS
6 ARE MADE ONLY IN CHINA, THEY ARE NOT TO BE USED IN ANY ACTION
7 THAT IS DETERMINED TO BE CRITICAL INFRASTRUCTURE. THAT MEANS
8 THAT NO PORTION OF OUR ELECTIONS ARE TO BE CONDUCTED USING ANY
9 COMPONENT FROM A FOREIGN ADVERSARY. THAT ALSO MEANS THAT NO
10 PART OF OUR ELECTION SYSTEM SHOULD BE ONLINE, YET IT APPEARS
11 THAT THE REGISTRATION TO THE TALLYING OF OUR VOTES, IT IS
12 EITHER ONLINE OR OPEN TO WI-FI ACCESS. DOES THIS BOARD REALIZE
13 THEY, NOT THE STATE, HAVE THE AUTHORITY THROUGH THEIR L.A.
14 COUNTY SHERIFF TO DETERMINE HOW ELECTIONS ARE HANDLED? THEY
15 HAVE THE AUTHORITY. YOU HAVE THE AUTHORITY TO GO BACK TO PAPER
16 BALLOTS, SAME DAY VOTING AND RESULTS, PHOTO ID, PROOF OF
17 RESIDENCY, MUST BE LEGAL, ETC. HOW FAMILIAR IS THIS BOARD WITH
18 THE ELECTION SYSTEM THAT YOU'RE FORCING US TO USE?

19

20 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. YOUR TIME IS
21 EXPIRED. YOU'RE WELCOME TO SHARE. YOU ASKED TO SPEAK ON 1
22 ITEM. CAN YOU IDENTIFY THE ITEMS YOU'D LIKE TO SPEAK ON?
23 YOU'VE ALREADY SPOKEN ON ONE.

24

25 **SPEAKER:** SO YES, OKAY. AND 24.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. YOU'LL GET 2 MINUTES TOTAL.
3 THANK YOU. SO AN ADDITIONAL MINUTE.

4

5 **SPEAKER:** THANK YOU. NUMBER 6, STRENGTHENING THE LOS ANGELES
6 COUNTY WORKFORCE. THE MAIN REASON THAT SO MANY ARE WORKING
7 FROM HOME IS THAT YOU FORCE THE MASK AND THE VACCINES ON ALL
8 OF THEM DURING THE SO-CALLED PANDEMIC. THOSE WHO DID THAT
9 SHOULD, THOSE THAT DID SHOULD BE THE ONES TO PAY FOR THIS
10 INVESTIGATION THAT YOU'RE PLANNING, NOT THE TAXPAYERS. YOU HAD
11 THE AUTHORITY TO GO AGAINST THE STATE MANDATES. MANDATES ARE
12 NOT LAWS, AND YOU REFUSED TO DO SO. NUMBER 24, MOVING JANE
13 FONDA DAY. DURING THE VIETNAM WAR, JANE FONDA VISITED NORTH
14 VIETNAM TO SUPPORT THE NORTH VIETNAMESE TROOPS, LIKE A MINI
15 USO TOUR. DURING THAT TRIP, SHE HAD A PHOTO OF HERSELF TAKEN
16 SITTING IN AN ANTI-AIRCRAFT GUN AND SAID SHE WISHED SHE COULD
17 USE IT TO SHOOT DOWN OUR PLANES. KEEP IN MIND, THIS WAS DURING
18 A TIME THAT USA PILOTS WERE BEING SHOT DOWN AND CAPTURED AND
19 TORTURED BY THE NORTH. NOTHING AGAINST THE VIETNAMESE TO DATE.
20 EVERYONE I KNOW THAT'S VIETNAMESE IS WONDERFUL, BUT AT THE
21 TIME, THAT'S APPALLING. I WAS A YOUNG HOUSEWIFE, MOM, AND I
22 REMEMBER DISTINCTLY THE NEWS COMING OUT WITH JANE FONDA HAVING
23 DONE THIS, AND I CAN'T THINK OF ANYONE THAT DIDN'T JUST BREAK
24 DOWN IN TEARS BECAUSE WE ALL LIKED HER SO MUCH AS AN ACTRESS.
25 I HAVE NEVER, NEVER SUPPORTED HER SINCE. AND I CANNOT BELIEVE



THE BOARD OF
SUPERVISORS

1 THAT WE WOULD EVEN HAVE A DAY, LET ALONE CHANGE A DAY. AND I'M
2 JUST APPALLED. NUMBER 10. NUMBER 26. I THOUGHT WE ALREADY
3 SETTLED THIS, BUT MAYBE THAT WAS OUT IN SANTA CLARITA, AND
4 THEN MAYBE YOU FORCED US TO DO SOMETHING ELSE, I DON'T KNOW.
5 SEEMS LIKE IN PUBLIC, JUST THE UNITED STATES FLAG AND MAYBE
6 THE CALIFORNIA FLAG. OTHERWISE WE COULD HAVE A FLAG FOR
7 EVERYTHING YOU CAN IMAGINE. FLAG FOR BROWN HAIR, A FLAG FOR --

8

9 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH, YOUR TIME
10 HAS EXPIRED. YOU RECEIVED YOUR FULL 3 MINUTES. THANK YOU FOR
11 BEING HERE TODAY. NEXT SPEAKER, PLEASE.

12

13 **SPEAKER:** HI, MY NAME IS JANET ASANTE. I LIVE IN SUPERVISORIAL
14 DISTRICT 2 AND I'LL BE SPEAKING ON ITEM 20 IN GENERAL PUBLIC
15 COMMENT. REDUCING THE PRETRIAL POPULATION IS ESSENTIAL STEP IN
16 DECARCERATION. AND AS WE KNOW, DECARCERATION IS NEEDED IN
17 ORDER FOR US TO CLOSE MEN'S CENTRAL JAIL. ITEM NUMBER 20,
18 PRESENTED BY SD2, TAKES AN IMPORTANT FIRST STEP IN
19 ARTICULATING HOW TO MAKE THE NEW PRE-TRIAL SERVICES BEING
20 CREATED AS CARE FIRST. A LOT OF THE FOLKS WHO HAVE DIED IN
21 LASD CUSTODY WERE PRE-TRIAL, AS YOU KNOW, AND IN THE LAST 16
22 MONTHS, 60 PEOPLE HAVE LOST THEIR LIVES WHILE IN LASD CUSTODY.
23 SO, IT DOESN'T BAN THINGS LIKE PRE-TRIAL ELECTRONIC
24 MONITORING, EVEN THOUGH I BELIEVE THAT IT SHOULD. IT JUST
25 ENSURES THAT THE ATI WORK GROUP, AS ATI WORK GROUP VOTED, J-



THE BOARD OF
SUPERVISORS

1 COD SHOULD CONTINUE TO BUILD SOMETHING CENTERED ON CARE
2 INSTEAD OF LAW ENFORCEMENT AND SURVEILLANCE. SO, OUR COMMUNITY
3 WANTS AND NEEDS CARE FIRST PRE-TRIAL SERVICES. OVER 500 PEOPLE
4 CONNECTED TO THE JUSTICE LA COALITION HAVE SENT LETTERS AND 81
5 PEOPLE HAVE CALLED THE BOARD OF SUPERVISORS ASKING FOR YOU ALL
6 TO CAST A CARE FIRST MOTION. AND AS YOU KNOW, 225 PEOPLE
7 ATTENDED LAST MONTH'S ALTERNATIVE TO INCARCERATION EVENT WHERE
8 COUNTY LEADERS COMMITTED TO BUILDING THESE TYPES OF SERVICES.
9 AND SO WE WANT TO GIVE OUR DEEP APPRECIATION TO THOSE WHO ARE
10 NOT ONLY TRYING TO BRING CARE FIRST PRETRIAL SERVICES ACROSS
11 THE FINISH LINE, BUT ALSO TREATING THIS AS THE EMERGENCY THAT
12 IT IS, KNOWING HOW THERE ARE SO MANY PEOPLE WHO ARE DYING IN
13 CUSTODY PRETRIAL AND CONTINUE TO FACE VAST AMOUNTS OF
14 CONSEQUENCES LIKE MISSING BIRTHDAYS, FUNERALS, MISSING WORK,
15 AND NOT BEING ABLE TO CONTRIBUTE TO THE CARE AND WELL-BEING OF
16 THEIR FAMILIES BECAUSE THEY ARE INCARCERATED PRE-TRIAL. SO,
17 THIS IS AN EMERGENCY, AND WE REALLY APPRECIATE YOU ALL TAKING
18 YOUR TIME AND REVIEWING THE EVIDENCE AND REALLY MAKING SURE
19 THAT THIS GOES THROUGH AT THE NEXT BOARD MEETING. THANK YOU.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

22
23 **SPEAKER:** HI, MY NAME IS ELLIE. I'M HERE WITH SD JUSTICE GROUP.
24 WE'RE IN SD5. I'M HERE ON BEHALF OF OUR MEMBERSHIP AND THE
25 JUSTICE LA COALITION. I WANT TO THANK SUPERVISOR MITCHELL AND



THE BOARD OF
SUPERVISORS

1 SUPERVISOR HORVATH FOR ATTENDING THE ALTERNATIVES TO
2 INCARCERATION RECONVENING IN APRIL. WE HAD MANY OF OUR MEMBERS
3 PRESENT AND THEY WERE REALLY EXCITED TO HEAR THAT YOU ARE BOTH
4 COMMITTED TO A CARE FIRST REALITY. AND I'M HERE TODAY BECAUSE
5 OUR COMMUNITY WANTS AND NEEDS A CARE FIRST PRETRIAL SERVICES.
6 OVER 500 PEOPLE HAVE SENT LETTERS AND 81 PEOPLE HAVE CALLED
7 YOUR OFFICES URGING YOU ALL TO PASS A CARE FIRST MOTION.
8 NEARLY 60 PEOPLE HAVE DIED IN LA COUNTY JAIL SINCE 2023. MANY
9 OF THEM WERE IN PRETRIAL. CARE FIRST PRETRIAL SERVICES ARE A
10 CRUCIAL KEY TO REDUCING OUR JAIL POPULATION AND CLOSING MEN'S
11 CENTRAL JAIL. SO, THIS MOTION DOESN'T BAN PRE-TRIAL ELECTRONIC
12 MONITORING, EVEN THOUGH RESEARCH SHOWS THAT THAT APPROACH
13 ISN'T EFFECTIVE. IT SIMPLY ENSURES THAT THE ATR THAT THE ATR -
14 -

15
16 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. NEXT
17 SPEAKER, PLEASE.

18
19 **SPEAKER:** GOOD AFTERNOON SUPERVISORS. MY NAME IS VERONICA
20 MONTENEGRO.

21
22 **SUP. LINDSEY HORVATH, CHAIR:** CAN YOU PULL THE MIC RIGHT IN
23 FRONT OF YOU SO WE CAN HEAR YOU A LITTLE BIT BETTER? THANK
24 YOU.



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** I AM, MY NAME IS VERONICA MONTENEGRO. I'M THE CHIEF
2 COMMUNITY RESILIENCY OFFICER AT RISING COMMUNITIES. OUR
3 ORGANIZATION SERVES AS A COMMUNITY ENGAGEMENT PARTNER FOR 5
4 COMMUNITIES BASED IN DISTRICT 1 AND 2. TOGETHER WITH COMMUNITY
5 STAKEHOLDERS, WE HAVE TACKLED TRAUMA PREVENTION INITIATIVES IN
6 THESE COMMUNITIES AND HELPED BUILD COALITIONS. TODAY HERE ON
7 BEHALF OF THESE COMMUNITIES, WE ARE IN SUPPORT OF ITEM 12. WE
8 WANT TO THANK SUPERVISOR SOLIS AND HAHN FOR YOUR COMMITMENT TO
9 THE WORK AND FOR RECOGNIZING TRAUMA PREVENTION MONTH. MAY AS
10 THE TRAUMA PREVENTION MONTH, WE APPRECIATE YOUR SUPPORT AND
11 ENCOURAGE YOU TO STAY INVOLVED WITH OUR COMMUNITIES. THANK
12 YOU.

13
14 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

15
16 **SPEAKER:** GOOD AFTERNOON, SUPERVISORS. MY NAME IS JORGE RIVERA.
17 I AM THE CO-FOUNDER AND CO-DIRECTOR OF THE HEALING AND JUSTICE
18 CENTER AND RESIDENT OF THE 5TH DISTRICT. AND I'M HERE TODAY TO
19 EXPRESS OUR HEARTFELT GRATITUDE TO SUPERVISORS SOLIS AND HAHN
20 FOR BRINGING FORWARD THE MOTION, ITEM NUMBER 12, THE MOTION TO
21 MAKE MAY TRAUMA PREVENTION MONTH. YOUR COMMITMENT TO
22 ACKNOWLEDGING AND ADDRESSING TRAUMA WITHIN OUR COMMUNITIES IS
23 A SIGNIFICANT STEP TOWARD HEALING AND JUSTICE. AT HGAC, WE
24 DEFINE VIOLENCE AS ANYTHING THAT HURTS THE BODY, MIND, SPIRIT
25 OR HEART OF ANOTHER LIVING BEING. OUR MISSION IS TO SUPPORT



THE BOARD OF
SUPERVISORS

1 INDIVIDUALS, FAMILIES AND COMMUNITIES IN DEVELOPING THE TOOLS
2 AND THE SKILLS NECESSARY TO HEAL AND PREVENT FURTHER VIOLENCE
3 AND TRAUMA. OUR ORGANIZATION IS LOCATED IN THE FIRST DISTRICT
4 AND WE ARE ACTIVELY INVOLVED IN THE EAST LA AND PUENTE VALLEY
5 CAP COMMUNITY ACTIONS FOR PEACE SPACES. OUR EFFORTS ARE
6 CONCENTRATED IN THE SAN GABRIEL VALLEY AND WE ARE COMMITTED TO
7 HELPING ADVOCATES AND COMMUNITY MEMBERS DEVELOP THE SKILLS AND
8 RESOURCES NECESSARY TO BREAK THE CYCLES OF TRAUMA AND
9 VIOLENCE. WE STRONGLY ASK FOR YOUR SUPPORT ON THIS MOTION AND
10 WE THANK YOU FOR BRINGING IT FORWARD.

11
12 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

13
14 **SPEAKER:** MY NAME IS DIANA WALKER. I AM THE PROGRAM MANAGER FOR
15 DREW CDC, WHICH WORKS IN DISTRICT 2. I'M HERE IN SUPPORT OF
16 AGENDA ITEM 5 AND PENDING AGENDA ITEM 12. DREW CDC HAS LED THE
17 TRAUMA INFORMED CARE INITIATIVE IN LOS ANGELES COUNTY THROUGH
18 THE EMERGENCY CHILDCARE BRIDGE PROGRAM FOR FOSTER CARE
19 CHILDREN, BENEFITING OVER 5,000 CHILDCARE PROVIDERS. THESE
20 PROVIDERS RECEIVE COMPREHENSIVE TRAINING AND COACHING,
21 EQUIPPING THEM WITH PRACTICAL STRATEGIES TO SUPPORT CHILDREN
22 WHO HAVE EXPERIENCED TRAUMA, THEREBY ENHANCING THE STABILITY
23 OF THESE CHILDREN'S LIVES. DREW CDC HAS ALSO PROVIDED A
24 TRAUMA-INFORMED ATTACHMENT-BASED TRAINING PROGRAM TO PARENTS
25 AND CAREGIVERS OF CHILDREN AT THE DREW CDC CENTERS. THIS



THE BOARD OF
SUPERVISORS

1 APPROACH ENSURES THAT THE CHILDCARE OR THAT THE CHILDREN IN
2 THE CARE OF DREW CDC RECEIVE MODELED IN THEIR HOMES PROMOTING
3 SELF-REGULATION AND WELLNESS. WE BELIEVE THE POTENTIAL OF CUTS
4 TO THIS FUNDING COULD NEGATIVELY IMPACT THE CLIENTS WE SERVE.
5 WE THE DREW CDC SUPPORT THE DECISION OF MAY BECOMING TRAUMA
6 PREVENTION MONTH. THANK YOU.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

9

10 **SPEAKER:** GOOD AFTERNOON, CHAIR HORVATH AND BOARD OF
11 SUPERVISORS. MY NAME IS JOSE, AND I'M GOING TO VOICE MY
12 SUPPORT FOR AGENDA ITEM 5 AND PENDING ITEM NUMBER 12. I'M HERE
13 TO ECHO THE SENTIMENTS OF MY COLLEAGUES ABOUT ENSURING,
14 OBSERVING THAT YOU ALL HAVE BEEN OBSERVING THE PROFOUND IMPACT
15 THAT TRAUMA AND VIOLENCE PREVENTION EFFORTS AND ENDEAVORS HAVE
16 ON SUPPORTING THE OVERALL WELL-BEING, PHYSICAL AND
17 PSYCHOLOGICAL HELP OF OUR MOST VULNERABLE CHILDREN AND
18 FAMILIES, AND REALLY ENCOURAGING OUR ORGANIZATION THROUGH
19 CHILD DEVELOPMENT CORP, WILL CONTINUE TO CHAMPION TRAUMA AND
20 VIOLENCE PREVENTION AND REALLY SIDES WITH YOUR EFFORTS TO DO
21 SO, TO ENSURE PSYCHOLOGICAL WELLBEING FOR THOSE INDIVIDUALS
22 THAT HAVE BEEN TRAUMATIZED, AS WELL AS THE COMMUNITY AT LARGE,
23 REALLY ENSURING THAT TRAUMA-INFORMED CARE AND UNDERSTANDING
24 FOR ALL. DREW CDC IS ALSO A PART OF THE COMMUNITY ACTION FOR
25 PEACE COALITION OR CAP, WHICH IS A COMMUNITY-BASED APPROACH



THE BOARD OF
SUPERVISORS

1 FUNDED BY THE OFFICE OF VIOLENCE PREVENTION'S TRAUMA
2 PREVENTION INITIATIVE. OUR ORGANIZATION IS WITHIN THE
3 WILLOWBROOK CAP IN DISTRICT 2. AND THEN WE ARE REALLY LOOKING
4 FORWARD TO WORKING TOGETHER WITH THE COUNTY, THE BOARD OF
5 SUPERVISORS, AND CONTINUING TO ENSURE THAT OUR COMMUNITIES ARE
6 PROTECTED FROM THE NEGATIVE IMPACT OF TRAUMA. AND WE REALLY
7 WANT TO THANK AGAIN SUPERVISOR SOLIS AND HAHN FOR CHAMPIONING
8 MAY 2024 AS TRAUMA PREVENTION MONTH. THANK YOU ALL.

9

10 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER PLEASE.

11

12 **SPEAKER:** GOOD MORNING TO BOARD OF SUPERVISOR. MY NAME IS
13 MONIQUE NGUYEN FROM DOWNEY. I LIKE TO ADDRESS ON ITEM 24 AND
14 THANK YOU FOR THE BOARD FOR APPROVE TO CHANGE THE DATE FROM
15 MAY 8 TO APRIL 30 TO APRIL 8. APRIL 30 TO ME, STILL I HAVE
16 SOME TIME. THEN THIS IS A VERY SAD DAY FOR US TO HAVE TO LEAVE
17 THE COUNTRY, TO COME HERE, THANK YOU FOR THIS COUNTRY, FOR THE
18 U.S. TO LET US COME AND SUPPORTING US. BUT THAT IS A SAD DAY
19 THAT, YOU KNOW, JANE FONDA, I LOVE HER AS AN ACTOR, BUT SHE
20 DOING SOMETHING AGAINST THE WAR. SO MAYBE WHAT I'M HERE,
21 PROBABLY BECAUSE OF THAT. AND SO, THANK YOU FOR MORE FOR THIS,
22 FOR APPROVED TO CHANGE THE DATE. I APPRECIATE IT.

23

24 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU SO MUCH. THANK YOU.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** NEXT SPEAKER, PLEASE. WELL, I WAS HERE LAST MONTH AND
2 I WAS THE LAST SPEAKER AND I'M HERE THIS MONTH AND I'M THE
3 LAST SPEAKER. I'M SPEAKING ON 3 ITEMS THAT YOU HAVE ON YOUR
4 AGENDA. THEY ARE ITEM 10, THE DEMOGRAPHICS, ITEM 21, ASIAN
5 AMERICANS, AND THE LAST ITEM IS ON THE ECONOMIC BENEFITS, THE
6 CIO, ITEM 46. AND ARE YOU ALSO SPEAKING ON GENERAL PUBLIC
7 COMMENT? YES, GENERAL PUBLIC COMMENT. EXCUSE ME, GENERAL
8 PUBLIC COMMENT. AND I HAVE COPIES FOR ALL OF YOU THAT I'VE
9 WRITTEN DOWN THAT AT THE TERMINATION AND DISTRIBUTE TO YOU.
10 TOOK THE TIME TO PUT THIS TOGETHER THIS PAST MONTH. UNDER ITEM
11 10, THE POPULATION STUDY, YOU NEED TO UNDERSTAND THAT THE
12 COUNTY OF LOS ANGELES HAS THE EIGHTH LARGEST CONCENTRATION OF
13 MILITARY SERVICE VETERANS IN THE COUNTRY. LOS ANGELES IS 42
14 STATES IN THIS UNITED STATES THAT HAVE LESS AND DO LESS FOR
15 THEIR VETERANS THAN THIS COUNTY HAS BEEN DOING IN THE LAST 10
16 YEARS. AND I WANT TO COMMEND YOU FOR WHAT YOU'RE DOING BECAUSE
17 IN THE SECOND THING THAT I WANT TO DISCUSS IS ITEM ON THE
18 ASIAN AMERICAN PROGRAM. YESTERDAY, WE HAD A PROGRAM IN THE
19 HISTORY OF THIS COUNTY. AND FOR THE FIRST TIME AT PATRIOTIC
20 HALL, WE HAD AN EVENT THAT YOU, SUPERVISOR HORVATH, SUPERVISOR
21 SOLIS, AND ALL OF YOU PLAYED A VERY IMPORTANT ROLE. AND THAT
22 IS RECOGNIZING OUR SIGNIFICANT ASIAN AMERICAN PACIFIC ISLANDER
23 MILITARY SERVICE VETERANS. IF THE THIRD DIRECTOR OF THE
24 DEPARTMENT OF VETERANS AFFAIRS, MOE NAKASAKO, A COMBAT WOUNDED
25 VETERAN OF THE 442 100TH REGIMENTAL WAS HERE TODAY, HE WOULD



THE BOARD OF
SUPERVISORS

1 JUST GO OVER THE WALL WITH THIS BECAUSE WE NOT ONLY RECOGNIZED
2 THE CONTRIBUTIONS IN WORLD WAR II OF THE NISEI AMERICANS THAT
3 FOUGHT IN EUROPE AND THE MIS THAT FOUGHT IN THE PACIFIC, BUT
4 ALSO THE CONTRIBUTIONS OF OUR LATEST VETERANS, THE VIETNAM WAR
5 THAT I WAS A PART OF AND OTHERS. AND THIS IS SOMETHING THAT IS
6 SIGNIFICANT TO THE HISTORY OF THIS COUNTY. SO, THANK YOU FOR
7 THAT. WE SUPPORT YOUR MOTION TO DO THAT. AND LAST OF ALL IS
8 THE REPORT ON CIO ON THE CURRENT WORK THAT'S HAPPENING RIGHT
9 NOW FOR INFORMATION. WE ARE IN FAVOR OF THAT AND
10 WHOLEHEARTEDLY RECOMMEND IT. AND LAST OF ALL, IN THE PUBLIC
11 COMMENT, 2 MONTHS AGO, BACK IN MARCH, I'M HERE TO OFFICIALLY
12 PLACE INTO THE LOS ANGELES COUNTY BOARD OF SUPERVISORS RECORDS
13 THE FOLLOWING REQUEST. THANK YOU FOR ISSUING A COMMEMORATIVE
14 SCROLL THAT RECOGNIZES WORLD WAR II VETERAN ARMY, THE LAST
15 LIVING IN THE NATION AMERICAN PRISONER OF WAR WHO WITNESSED
16 THE DROPPING OF THE ATOMIC BOMB ON NAGASAKI, A PRISONER. -

17
18 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. THANK YOU VERY MUCH.
19 THANK YOU FOR BEING HERE TODAY. NEXT SPEAKER PLEASE.

20
21 **SPEAKER:** HELLO. MY NAME IS JIMMY. I'M A RESIDENT OF CALI BOLSA
22 TV NUMBER 9 AND LIDO SAIGON CALI TV. SO, I'M COMING HERE TO
23 SPEAK TO YOU IN THE FORM OF ITEM 24 ABOUT MOVING JANE FONDA
24 DAY. SO, I WOULD LIKE TO THANK YOU FOR INTRODUCING THIS ITEM
25 AND FOR LISTENING TO THE VIETNAMESE COMMUNITY. SO, THE



THE BOARD OF
SUPERVISORS

1 VIETNAMESE COMMUNITY, THANKS AMERICA. SO, GOD BLESS AMERICA.
2 THANK YOU, BOARD OF SUPERVISOR OF LOS ANGELES AND ALL OF THE
3 POLICE DEPARTMENT AND ALL STAFF OF LOS ANGELES. THANK YOU ALL
4 OF US. HAVE A NICE DAY.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. ARE THERE
7 ANY OTHER SPEAKERS IN THE ROOM? ARE THERE ANY OTHER SPEAKERS
8 ON THE PHONE? OKAY, WITH THAT, WE CONCLUDE OUR TIME FOR PUBLIC
9 COMMENT. THANK YOU TO EVERYONE WHO CAME TO SPEAK ON OUR ITEMS
10 TODAY. WE APPRECIATE YOU BEING HERE TODAY. EXECUTIVE OFFICER,
11 PLEASE INDICATE THE AGENDA ITEM NUMBERS ON WHICH WE WILL BE
12 VOTING.

13

14 **EXECUTIVE OFFICER:** FOLLOWING ITEMS ARE BEFORE YOU, 1 AND 2, 4,
15 6, 7, AND 8 AS REVISED, 9 AND 10, 12 AND 13, 16 AND 17, 19, 21
16 THROUGH 23, 24 WITH SUPERVISOR BARGER ABSTAINING FROM THE
17 VOTE, 25 AND 26, 28, 30 THROUGH 36, 37 WITH SUPERVISOR BARGER
18 RECUSING HERSELF FROM THE VOTE PURSUANT TO GOVERNMENT CODE
19 SECTION 84308, 38 THROUGH 43, 44 WITH SUPERVISOR BARGER
20 RECUSING HERSELF FROM THE VOTE PURSUANT TO GOVERNMENT CODE
21 SECTION 84308, 38-43. 44, WITH SUPERVISOR BARGER RECUSING
22 HERSELF FROM THE VOTE PURSUANT TO GOVERNMENT CODE SECTION
23 84308, 45-47. 48 AS AMENDED. 49-62. ON ITEM 63, SUPERVISOR
24 HORVATH RESCINDS HER RECUSAL, PREVIOUSLY ANNOUNCED, PURSUANT
25 TO GOVERNMENT CODE SECTION 1090.5, SUPERVISOR HORVATH AND



THE BOARD OF
SUPERVISORS

1 SUPERVISOR BARGER BOTH DISCLOSE THEY ARE ENTITLED TO RECEIVE A
2 SALARY PER DIEM OR REIMBURSEMENT FROM COUNTY SANITATION
3 DISTRICT NUMBER 20, 64 THROUGH 69, 71 THROUGH 94, 95A, AND
4 95B, 95D, 98, 99 WITH SUPERVISOR MITCHELL ABSTAINING FROM THE
5 VOTE, 100 THROUGH 103, 1D THROUGH 3D, AND 1P.

6
7 **SUP. LINDSEY HORVATH, CHAIR:** MOVE BY SUPERVISOR BARGER,
8 SECONDED BY SUPERVISOR SOLIS TO APPROVE THESE ITEMS WITH THE
9 EXCEPTIONS NOTED BY THE EXECUTIVE OFFICER. EXECUTIVE OFFICER,
10 PLEASE CALL THE ROLL.

11
12 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS?

13
14 **SUP. HILDA SOLIS:** AYE.

15
16 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL.

17
18 **SUP. HOLLY J. MITCHELL:** AYE.

19
20 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR HAHN.

21
22 **SUP. JANICE HAHN:** AYE.

23
24 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER.



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** AYE.

2

3 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. SUPERVISOR HORVATH.

4

5 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

6

7 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. MOTION CARRIES 5
8 TO 0.

9

10 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. AND AT THIS TIME, IT
11 WOULD BE APPROPRIATE TO HEAR ADJOURNMENTS. SUPERVISOR HAHN
12 WILL BEGIN.

13

14 **SUP. JANICE HAHN:** THANK YOU. I MOVE THAT WHEN WE ADJOURN OUR
15 MEETING TODAY THAT WE ADJOURN IN THE MEMORY OF NANCY HILL.
16 NANCY MADE HISTORY AS THE FIRST FEMALE PARAMEDIC EMT IN LOS
17 ANGELES COUNTY. SHE DEDICATED OVER A DECADE TO EMERGENCY CARE
18 AT RANCHO LOS AMIGOS AND BROKE BARRIERS IN A MALE-DOMINATED
19 FIELD. NANCY'S FAMILY TOLD ME THAT SHE CREDITED HER CAREER TO
20 THE ADVOCACY OF MY DAD, WHO IN 1969 ESTABLISHED THE MOBILE
21 INTENSIVE CARE PARAMEDIC TRAINING PROGRAM FOR LOS ANGELES
22 COUNTY FIREFIGHTERS THAT EXPANDED EMERGENCY MEDICAL SERVICES
23 IN THE COUNTY. NANCY IS SURVIVED BY HER LOVING HUSBAND
24 RUSSELL, DAUGHTER MARLO, AND SHE WILL BE GREATLY MISSED BY HER
25 8 GRANDCHILDREN AND 5 GREAT GRANDCHILDREN. A DEVOUT CHRISTIAN,



THE BOARD OF
SUPERVISORS

1 NANCY'S FAITH WAS A CORNERSTONE OF HER LIFE. HER LEGACY OF
2 LOVE, DEDICATION, AND PIONEERING SPIRIT WILL BE FONDLY
3 MEMBERED BY ALL WHO KNEW HER.

4 AND I ALSO MOVE THAT WHEN WE ADJOURN TODAY, WE ADJOURN IN THE
5 MEMORY OF SEAN BURROUGHS. LONG BEACH IS MOURNING THE LOSS OF A
6 LOCAL BASEBALL LEGEND, SEAN BURROWS, A WINNER OF THE LITTLE
7 LEAGUE WORLD SERIES, A 2000 OLYMPIC GOLD MEDALIST AND A FIRST-
8 ROUND PICK IN THE MLB DRAFT PASSED AWAY ON MAY 9TH AT THE AGE
9 OF 43. BORN IN ATLANTA, GEORGIA ON SEPTEMBER 12, 1980,
10 BURROUGHS WAS THE SON OF TWO-TIME MLB ALL-STAR JEFF BURROUGHS
11 AND SHOWED HIS BASEBALL TALENT AT AN EARLY AGE. HIS LONG BEACH
12 LITTLE LEAGUE TEAM WON THE LITTLE LEAGUE WORLD SERIES BACK-TO-
13 BACK IN 1992 AND 1993, AND HE WENT ON TO PLAY FOR THE WOODROW
14 WILSON HIGH SCHOOL. HE WAS LATER DRAFTED BY THE SAN DIEGO
15 PADRES IN THE FIRST ROUND OF THE 1998 MLB DRAFT. BURROUGHS
16 ALSO WON A GOLD MEDAL IN BASEBALL WITH TEAM USA AT THE 2000
17 SUMMER OLYMPICS IN SYDNEY, AUSTRALIA. AFTER HIS PROFESSIONAL
18 BASEBALL CAREER, BURROUGHS RETURNED TO LONG BEACH LITTLE
19 LEAGUE WHERE HE COACHED HIS SIX-YEAR-OLD SON. BURROUGHS IS
20 SURVIVED BY HIS SON KNOX, HIS FATHER JEFF, HIS MOTHER DEBBIE,
21 AND THE LONG BEACH BASEBALL COMMUNITY. THANK YOU, MADAM CHAIR.

22
23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU SUPERVISOR BERGER.

24
25 **SUP. KATHRYN BARGER:** THANK YOU. I MOVE THAT WHEN WE ADJOURN



THE BOARD OF
SUPERVISORS

1 TODAY, WE DO SO IN MEMORY OF KARYN BUCKLE LOMBARDO WHO
2 TRAGICALLY LOST HER LIFE AT THE AGE OF 57 ON MAY 7TH, 2024.
3 KARYN WAS BORN IN BOURNEMOUTH, ENGLAND. FOR 30 YEARS, SHE
4 SERVED BURBANK UNIFIED SCHOOL DISTRICT AS A BELOVED AND
5 DEDICATED EDUCATOR. IN 1990, SHE BEGAN HER CAREER WITH THE
6 DISTRICT OF JOAQUIN MILLER ELEMENTARY AS A BILINGUAL TEACHER.
7 IN 1993, SHE TRANSFERRED TO BRETT HART ELEMENTARY WHERE SHE
8 NURTURED AND EDUCATED YOUNG MINDS FOR OVER 30 YEARS. SHE TOOK
9 ON MULTIPLE TEACHING ROLES INCLUDING PERFORMING ARTS, CHORUS,
10 INTERVENTION, AND KINDERGARTEN. KARYN TOUCHED THE LIVES OF
11 THOUSANDS OF STUDENTS, PARENTS, AND COLLEAGUES. HER PROFOUND
12 IMPACT AND LOSS ON THIS COMMUNITY WILL BE DEEPLY FELT
13 THROUGHOUT THE CITY OF BURBANK. HER PASSION FOR EDUCATION, HER
14 SUPPORT FOR HER STUDENTS, AND HER UNWAVERING COMMITMENT TO
15 EXCELLENCE WILL CONTINUE TO INSPIRE AND INFLUENCE FUTURE
16 GENERATIONS. SHE WILL BE MISSED BY ALL WHO KNEW AND LOVED HER.
17 ALSO, THAT WE ADJOURN IN MEMORY OF MICHAEL MCDANIEL WHO PASSED
18 AWAY ON APRIL 23 AT THE AGE OF 67. HE WAS BORN IN BURBANK ON
19 JUNE 24, 1956, AND GRADUATED FROM BURBANK HIGH SCHOOL IN 1974.
20 MICHAEL DEDICATED 33 YEARS OF SERVICE TO THE CITY BURBANK
21 WORKING AS A SUPERVISOR OF THE CITY'S PRINT SHOP. HE RETIRED
22 IN 2020 OUTSIDE OF WORK MICHAEL WAS AN AVID HISTORY BUFF AND
23 MILITARY MEMORABILIA COLLECTOR. HE WAS PASSIONATE ABOUT
24 HONORING OUR NATION'S VETERANS AND WAS AN ACTIVE MEMBER OF THE
25 CITY OF BURBANK'S VETERANS COMMITTEE FOR 30 YEARS. HE HELPED



THE BOARD OF
SUPERVISORS

1 CREATE A VETERAN'S MEMORIAL BOOK THAT HONORED THOSE FROM
2 BURBANK WHO DIED IN WARS. MICHAEL WAS ALSO INSTRUMENTAL IN THE
3 REDESIGN AND PLACEMENT OF THE NEW VETERANS MEMORIAL STATUE IN
4 THE CAMBRIDGE PARK. HIS LOVE FOR HISTORY ALSO EXTENDED TO THE
5 EARLY HISTORY OF BURBANK. MICHAEL, ALONG WITH HIS CLOSE FRIEND
6 WESLEY CLARK, CREATED BURBANKIA, A WEBSITE DEDICATED TO THE
7 PEOPLE AND STORIES OF BURBANK. THEY ALSO CO-WROTE 3 BOOKS
8 TOGETHER THAT TRACE THE CITY'S HISTORY THROUGHOUT THE DECADES.
9 MICHAEL WAS BELOVED HUSBAND TO NEVA AND A PROUD FATHER TO TIM,
10 DREW, ASHLEY, NATHAN, AND AARON. HE WILL BE REMEMBERED FOR HIS
11 CONTRIBUTION TO THE CITY OF BURBANK, HIS COMMITMENT, HIS
12 COMMUNITY, AND HIS UNWAVERING LOVE FOR HIS FAMILY. HE SURVIVED
13 BY HIS WIFE AND 5 CHILDREN.

14 ALSO, THAT WE ADJOURN IN MEMORY OF JOHN NAJARIAN, A LONGTIME
15 RESIDENT OF CLAREMONT WHO PASSED AWAY APRIL 11TH AT THE AGE OF
16 90. HE WAS BORN IN 1932 IN FRESNO, CALIFORNIA. HE GRADUATED
17 FROM FRESNO STATE WITH A DEGREE IN JOURNALISM, AND HE WAS
18 ACTIVE IN THE FIRST ARMENIAN PRESBYTERIAN CHURCH WHERE HE MET
19 HIS WIFE OF 48 YEARS, DAISY. HE SERVED NUMEROUS CONGREGATIONS
20 THROUGHOUT HIS LIFE, BUT ULTIMATELY DECIDED TO RETIRE AS A
21 PASTOR IN CLAREMONT. HE JOINED THE CLAREMONT PRESBYTERIAN
22 CHURCH IN 1989 AND SERVED UNTIL 1998. HE WAS CHERISHED BY HIS
23 COMMUNITY AND WILL BE MISSED. HE SURVIVED BY HIS 3 CHILDREN,
24 SUSAN, BETH, JOHN, AND BROTHER ALBERT, 5 GRANDCHILDREN, AND 1
25 GREAT-GRANDDAUGHTER.



THE BOARD OF
SUPERVISORS

1 I ALSO MOVE THAT WHEN WE ADJOURN TODAY, WE DO SO IN MEMORY OF
2 ESRAM FASEH AGE 22, MOHIB SAMUEL AGE 22, STEPHEN PFEIFFER AGE
3 20 WHO ALL PASSED AWAY IN A TRAGIC CAR ACCIDENT IN PASADENA ON
4 MAY 11TH. ESRAM WAS BORN IN HOUSTON, TEXAS, AND IS SURVIVED BY
5 HIS MOTHER AND 2 SIBLINGS WHO LIVE IN UGANDA. MOHEEB ATTENDED
6 MARANATHA HIGH SCHOOL IN PASADENA WHERE HE PLAYED ON THE
7 VARSITY SOCCER TEAM. MOHEEB IS SURVIVED BY HIS SISTER, EMILY,
8 AND STEPHEN ATTENDED MARANATHA HIGH SCHOOL IN PASADENA AND WAS
9 STUDYING KINESIOLOGY AT PASADENA CITY COLLEGE. STEPHEN IS
10 SURVIVED BY HIS GRANDPARENTS AND HIS PARENTS AND MANY, MANY,
11 MANY FELLOW STUDENTS. ALL 3 WILL BE REMEMBERED BY THEIR
12 FRIENDS AND FAMILY AND WILL BE MISSED.

13 I MOVE THAT THIS BOARD OF SUPERVISORS ADJOURN IN MEMORY OF
14 THE FOLLOWING INDIVIDUALS WHO ARE IDENTIFIED AS INDIGENT
15 VETERANS BY THE LOS ANGELES COUNTY MEDICAL EXAMINER AND WERE
16 SUBSEQUENTLY BURIED WITH DIGNITY AND HONOR AT RIVERSIDE
17 NATIONAL CEMETERY IN THE LAST MONTH. DAVID EARL SHERBUR AIR
18 FORCE, PAUL ARTHUR DAVIS NAVY, ARTHUR BARRY KRANZ ARMY,
19 RICHARD KENNETH LESLIE, ARMY, CHRIS PAPA GEORGE ARMY, SCOTT
20 BRIAN LEEPER, MARINES, ALBERT RICHARD BOGMINSKI, ARMY, AND
21 WILLIAM JARROS, AIR FORCE. MAY THEIR CONTRIBUTIONS AND
22 SACRIFICES IN SERVICE TO OUR COUNTY AND OUR COUNTRY NEVER BE
23 FORGOTTEN. THANK YOU, MADAM CHAIR.

24
25 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SUPERVISOR MITCHELL?



THE BOARD OF
SUPERVISORS

1 OKAY. I BELIEVE SUPERVISOR SOLIS IS NOT HERE AT THE MOMENT, SO
2 I WILL... OH, SHE DIDN'T HAVE ANY ADJOURNMENTS. OKAY, THANK
3 YOU FOR THAT.

4 I MOVE THAT WHEN WE ADJOURN TODAY, WE ADJOURN IN MEMORY OF
5 PEGGY MOORE, PROMINENT POLITICAL STRATEGIST, ACTIVIST, AND
6 COMMUNITY ORGANIZER. MARGARET PEGGY MOORE PASSED AWAY ON MAY
7 10TH, 2024, AND SHE WAS 60. MOORE AND HER WIFE, HOPE WOOD,
8 WERE KILLED IN A CAR CRASH IN SAN DIEGO COUNTY. PEGGY MOORE
9 WAS BORN AND RAISED IN OKLAHOMA IN A PENTECOSTAL HOUSEHOLD BY
10 HER MOTHER WHO WAS ACTIVE IN THE CHURCH CHOIR. A WOMAN OF
11 FAITH, PEGGY WOULD WALK TO CHURCH EVERY SUNDAY MORNING TO
12 CONNECT WITH HER COMMUNITY. THOUGH SHE LEFT OKLAHOMA WHEN SHE
13 CAME OUT AS A LESBIAN FOR FEAR OF HER SAFETY, HER FAITH
14 REMAINED. SHE WAS A MEMBER OF THE EAST BAY CHURCH FOR OVER 25
15 YEARS, GOING WEEKLY TO THE 8 A.M. SERVICE. PEGGY'S CAREER
16 SPANNED OVER 30 YEARS OF LEADERSHIP AND ENGAGEMENT IN
17 GOVERNMENT AND PUBLIC AFFAIRS, AS WELL AS ORGANIZING WORK
18 WITHIN THE POLITICAL, CORPORATE, AND NONPROFIT ARENAS. HER
19 WORK IS HIGHLIGHTED BY HER DEEP RELATIONSHIPS ACROSS THE STATE
20 OF CALIFORNIA AND WITHIN THE BLACK AND LGBTQ PLUS COMMUNITIES
21 AND HER COMMITMENT TO SUPPORTING OTHERS TO LEAD. PEGGY HAD A
22 REPUTATION FOR BEING A COMPELLING PUBLIC SPEAKER AND FOR
23 GETTING THE JOB DONE, ESPECIALLY WHEN IT MEANT BUILDING A
24 DIVERSE TEAM TO PRODUCE SOMETHING BIG AND HAVING FUN WHILE
25 DOING IT. SHE WAS THE FOUNDER OF SISTAH'S STEPIN' IN PRIDE,



THE BOARD OF
SUPERVISORS

1 THE LESBIAN MARCH AND FESTIVAL, WHICH TOOK PLACE DURING THE
2 LAST WEEKEND OF AUGUST IN OAKLAND. THE EVENT LASTED OVER A
3 DECADE AND WAS ATTENDED BY THOUSANDS WITH LOCAL FOOD, ARTS AND
4 CRAFT VENDORS, MUSICAL AND DANCE PERFORMANCES, AND A SPACE FOR
5 COMMUNITY AND LOCAL POLITICAL ACTIVISTS TO ENGAGE WITH OTHERS.
6 PEGGY WAS A VETERAN POLITICAL OPERATIVE, HAVING WORKED ON
7 CAMPAIGNS FOR MAYORS, MEMBERS OF CONGRESS, AND PRESIDENTIAL
8 CANDIDATES. SHE SERVED AS CALIFORNIA POLITICAL DIRECTOR FOR
9 BARACK OBAMA IN 2008, AND SERVED ON HIS POLITICAL TEAM THROUGH
10 2013. PEGGY ALSO SUCCESSFULLY RAN LIBBY SCHAAF'S MAYORAL
11 CAMPAIGN IN OAKLAND AND SERVED AS THE FORMER MAYOR'S SENIOR
12 ADVISOR. PEGGY ALSO SERVED AS HILLARY CLINTON'S CALIFORNIA
13 POLITICAL DIRECTOR IN 2016 AND WAS GENERAL CONSULTANT FOR
14 DIANA BECHTIN'S WINNING CAMPAIGN FOR CONTRA COSTA COUNTY
15 DISTRICT ATTORNEY IN 2022. PEGGY MET HER WIFE HOPE WHILE
16 CAMPAIGNING IN 2008 FOR OBAMA. THEY FOUNDED HOPE ACTION CHANGE
17 IN 2019, AN ORGANIZATIONAL DEVELOPMENT CONSULTANCY AND
18 COACHING FIRM THAT FOCUSED ON DIVERSITY AND COMMITTED TO
19 CAUSES AIMED AT EMPOWERING OTHER WOMEN OF COLOR AND PROTECTING
20 THE RIGHTS OF SAME SEX COUPLES. PEGGY AND HOPE WILL BE DEARLY
21 MISSED. ABSOLUTELY. NEXT I MOVE THAT WHEN WE ADJOURN TODAY WE
22 ADJOURN IN MEMORY OF JAMES NOYES WHO PASSED AWAY THIS MONTH AT
23 THE AGE OF 81 AFTER BATTLING A LONG ILLNESS AND HE WAS A
24 RESIDENT OF LAS VEGAS. IS THAT HOW YOU SAY HIS LAST NAME?
25 NOYES? NOYES. JAMES WAS A FORMER DIRECTOR OF PUBLIC WORKS FOR



THE BOARD OF
SUPERVISORS

1 LOS ANGELES COUNTY AND WAS A DEDICATED PUBLIC SERVANT. HIS
2 LEADERSHIP AND COMMITMENT TO PUBLIC SERVICE INSPIRED MANY. HIS
3 DRIVE WAS A MAJOR FORCE BEHIND MANY OF THE PUBLIC WORKS
4 SUCCESSES. IN 1966, NOYES STARTED THE FLOOD CONTROL DISTRICT,
5 WHICH EMPOWERED THE COUNTY TO PROVIDE FLOOD PROTECTION, WATER
6 CONSERVATION, RECREATION, AND AESTHETIC ENHANCEMENT WITHIN ITS
7 BOUNDARIES. IN 2001, HE WAS APPOINTED AS THE DIRECTOR OF
8 PUBLIC WORKS. AND DURING HIS TIME AS DIRECTOR, NOYES PLAYED A
9 CRUCIAL ROLE IN SHAPING THE STRATEGIC DIRECTION OF THE
10 DEPARTMENT AND ENHANCED THE LEVEL OF SERVICE PROVIDED TO LOS
11 ANGELES COUNTY COMMUNITIES. HE IS SURVIVED BY HIS WIFE, SUSIE,
12 AND HIS SONS, CHRIS AND MIKE, AND HIS 2 GRANDSONS. HAPPY TO
13 HAVE ALL MEMBERS ON THAT. AND FINALLY, I MOVE THAT WHEN WE
14 ADJOURN TODAY, WE ADJOURN IN MEMORY OF ROGER CORMAN, WHO
15 PASSED AWAY ON THURSDAY, MAY 9TH, AT THE AGE OF 98. CORMAN WAS
16 BORN IN DETROIT IN 1926. HIS FAMILY RELOCATED TO BEVERLY HILLS
17 WHEN HE WAS A TEENAGER. THOUGH CORMAN JOINED THE NAVY FOR AN
18 OFFICER TRAINING PROGRAM AND EARNED A DEGREE IN INDUSTRIAL
19 ENGINEERING THROUGH THE GI BILL, HE DREAMT OF JOINING THE FILM
20 INDUSTRY. IN AN ALMOST 70 YEAR LONG CAREER, CORMAN DIRECTED
21 MORE THAN 50 FILMS AND PRODUCED MORE THAN 350. HE MENTORED
22 MANY IN FILM PROVIDING GUIDANCE AND TRAINING TO ASPIRING
23 FILMMAKERS AND WRITERS. SOME HONORED HIM BY HAVING HIM MAKE
24 CAMEO APPEARANCES IN THEIR FILMS, INCLUDING FRANCIS COPPOLA'S
25 THE GODFATHER PART II AND IN RON HOWARD'S APOLLO 13. CORMAN'S



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1 LEGACY WAS WORKING FAST AND WITH LOW BUDGETS. MANY OF HIS
2 FILMS, INCLUDING THE LITTLE SHOP OF HORRORS, THE WILD ANGELS,
3 AND ATTACK OF THE CRAB MONSTERS BECAME HIGHLY PROFITABLE AND
4 EARNED HIM A REPUTATION AS THE KING OF B-MOVIES. IN 2020,
5 CORMAN CREATED THE FIRST AND HOPEFULLY LAST CORMAN QUARANTINE
6 FILM FESTIVAL, TO WHICH HE URGED A-LIST FILMMAKERS TO MAKE
7 SHORT FILMS FOR LESS THAN 2 MINUTES LONG EACH. DOZENS OF
8 FILMMAKERS SUBMITTED ENTRIES DEMONSTRATING THE LOVE THEY HAD
9 FOR CORMAN'S ARTISTIC VISION AND HE IS SURVIVED BY HIS WIFE
10 JULIE CORMAN AND THEIR 4 CHILDREN. AND WE DO HAVE ONE MORE
11 ADJOURNMENT, WHICH I KNOW WE REQUESTED, THANK YOU FOR THE
12 COPY. I MOVE THAT WHEN WE ADJOURN TODAY, WE ADJOURN IN MEMORY
13 OF SAM RUBIN, WHO PASSED AWAY ON FRIDAY, MAY 10TH AT THE AGE
14 OF 64. SAM WAS BORN IN SAN DIEGO IN 1960 AND LAUNCHED HIS NEWS
15 CAREER AFTER GRADUATING FROM OCCIDENTAL COLLEGE. HE FIRST
16 JOINED KTLA 5 MORNING NEWS IN 1991. ON THE AIR, SAM BROUGHT
17 HIS INFECTIOUS PERSONALITY AND CHARM TO HIS NEWS REPORTS,
18 INTERVIEWS, AND FEATURE SEGMENTS. SAM WAS ONE OF THE MOST
19 RESPECTED ENTERTAINMENT JOURNALISTS IN THE HISTORY OF
20 BROADCAST. VIEWERS WERE GREETED DAILY, KNOWING THEY COULD
21 EXPECT THE BEST OF THE BEST TO DELIVER THEIR ENTERTAINMENT
22 NEWS. FOR ENTERTAINERS, BEING INTERVIEWED BY SAM WAS
23 CONSIDERED A RITE OF PASSAGE. NO ONE SAYS IT BETTER THAN SAM'S
24 SON COLBY WHO SHARED ON KTLA, YOU WERE THE KINDEST SOUL, YOU
25 WERE THE LIGHT IN EVERY ROOM AND YOU WERE A BEAUTIFUL HUMAN



THE BOARD OF
SUPERVISORS

1 AND YOU WILL NEVER BE FORGOTTEN. SAM'S IMPACT WILL ALWAYS BE
2 REMEMBERED BY HIS FRIENDS, HIS PEERS, HIS LOVED ONES, AND BY
3 THOSE WHO TUNED IN TO WATCH HIM DO WHAT HE DID BEST DAY AFTER
4 DAY. HE IS SURVIVED BY HIS WIFE LESLIE GAIL SCHUMAN AND THEIR
5 CHILDREN PERRY, RORY, DARCY AND COLBY. WE CAN ALL ADD ON TO
6 THAT. THANK YOU VERY MUCH. WE WILL TAKE ALL THE MOTIONS AS
7 SECONDED. IF THERE'S NO OBJECTION TO A UNANIMOUS VOTE, THAT
8 WILL BE THE ACTION. AND THAT CONCLUDES TODAY'S MEETING. THE
9 NEXT REGULAR MEETING OF THE BOARD WILL BE HELD ON TUESDAY,
10 JUNE 4TH, 2024 AT 930 A.M. WE ARE ADJOURNED. THANKS FOR
11 WATCHING!

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23
24 I, KATHRYN J, ROBSON, Certified Shorthand Reporter Number
25 qualified in and for the State of California, do



THE BOARD OF
SUPERVISORS

1 hereby certify:

2 That the transcripts of proceedings recorded by the Los
3 Angeles County Board of Supervisors May 21, 2024, were
4 thereafter transcribed into typewriting under my direction and
5 supervision;

6 That the transcript of recorded proceedings as archived
7 in the office of the reporter and which have been provided to
8 the Los Angeles County Board of Supervisors as certified by
9 me.

10 I further certify that I am neither counsel for, nor
11 related to any party to the said action; nor in anywise
12 interested in the outcome thereof.

13 IN WITNESS WHEREOF, I have hereunto set my hand this
14 31st day of May 2024, for the County records to be used
15 only for authentication purposes of duly certified transcripts
16 as on file of the office of the reporter.

17

18 KATHRYN J. ROBSON

19 CA CSR No. 5439

20

21

22

23