



THE BOARD OF SUPERVISORS

BOARD MEETING TRANSCRIPT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

THE LOS ANGELES COUNTY BOARD OF SUPERVISORS

TUESDAY, JUNE 18TH, 2024

SUP. LINDSEY HORVATH, CHAIR: YOU GOOD MORNING, EVERYONE. WE WELCOME MEMBERS OF THE PUBLIC. WE WELCOME YOU TO OUR POLICY PRESENTATIONS MEETING AT THE COUNTY LOS ANGELES COUNTY BOARD OF SUPERVISORS. TODAY IS TUESDAY, JUNE 18TH, 2024. AND WE NOTE THAT SUPERVISOR HAHN WILL BE ABSENT TODAY. THE CHIEF EXECUTIVE OFFICER, COUNTY COUNCIL, EXECUTIVE OFFICER AND SERGEANT AT ARMS ARE ALL HERE TO ASSIST. BEFORE WE BEGIN, I WOULD LIKE EVERYONE TO STAND IF YOU ARE ABLE AS WE TAKE A MOMENT OF SILENCE IN HONOR OF LA COUNTY FIREFIGHTER, ANDREW PONTIUS. THANK YOU. YOU MAY BE SEATED. WE'LL NOW PROCEED WITH TODAY'S BOARD'S MEETING AND THE COUNTY'S LAND ACKNOWLEDGEMENT.

SUP. LINDSAY HORVATH, CHAIR [VIDEO RECORDING]: THE COUNTY OF LOS ANGELES RECOGNIZES THAT WE OCCUPY LAND ORIGINALLY AND STILL INHABITED AND CARED FOR BY THE TONGVA, TATAVIAM, SERRANO, KIZH, AND CHUMASH PEOPLES. WE HONOR AND PAY RESPECT TO THEIR ELDERS AND DESCENDANTS, PAST, PRESENT, AND EMERGING, AS THEY CONTINUE THEIR STEWARDSHIP OF THESE LANDS AND WATERS. WE ACKNOWLEDGE THAT SETTLER COLONIZATION RESULTED IN LAND SEIZURE, DISEASE, SUBJUGATION, SLAVERY, RELOCATION, BROKEN PROMISES, GENOCIDE, AND MULTI-GENERATIONAL TRAUMA. THIS ACKNOWLEDGEMENT DEMONSTRATES OUR RESPONSIBILITY AND COMMITMENT TO TRUTH, HEALING, AND RECONCILIATION, AND TO ELEVATING THE



THE BOARD OF
SUPERVISORS

1 STORIES, CULTURE, AND COMMUNITY OF THE ORIGINAL INHABITANTS OF
2 LOS ANGELES COUNTY. WE ARE GRATEFUL TO HAVE THE OPPORTUNITY TO
3 LIVE AND WORK ON THESE ANCESTRAL LANDS. WE ARE DEDICATED TO
4 GROWING AND SUSTAINING RELATIONSHIPS WITH NATIVE PEOPLES AND
5 LOCAL TRIBAL GOVERNMENTS, INCLUDING, IN NO PARTICULAR ORDER,
6 THE FERNANDENO TATAVIAM BAND OF MISSION INDIANS, GABRIELIÑO
7 TONGVA INDIANS OF CALIFORNIA TRIBAL COUNCIL, GABRIELEÑO/TONGVA
8 SAN GABRIEL BAND OF MISSION INDIANS, GABRIELEÑO BAND OF
9 MISSION INDIANS-KISH NATION, SAN MANUEL BAND OF MISSION
10 INDIANS, SAN FERNANDO BAND OF MISSION INDIANS. TO LEARN MORE
11 ABOUT THE FIRST PEOPLES OF LOS ANGELES COUNTY, PLEASE VISIT
12 OUR WEBSITE.

13
14 **SUP. LINDSEY HORVATH, CHAIR:** WE'LL NOW MOVE ON TO OUR SCROLL
15 PRESENTATIONS AND SUPERVISOR SOLIS WILL BEGIN.

16
17 **SUP. HILDA SOLIS:** GOOD MORNING, EVERYONE AND BUENOS DIAS.
18 GRACIAS. THANK YOU ALL FOR BEING HERE TODAY. I AM EXTREMELY
19 EXCITED AND THRILLED TO BE HERE TO HONOR A VERY GOOD FRIEND, A
20 DEAR FRIEND THAT I HAVE KNOWN, MARIA BRENES FOR I WANT TO SAY
21 AT LEAST MAYBE 20 YEARS OR MORE. BUT SHE AND I WERE REUNITED
22 THROUGH MY SISTER, DR. BEATRIZ SOLIS, WHO AT THE TIME WAS
23 SERVING WITH THE CALIFORNIA ENDOWMENT. AND WHEN I CAME BACK
24 FROM WASHINGTON, D.C., AFTER SERVING WITH THE OBAMA
25 ADMINISTRATION, MY SISTER DIRECTED ME TO HER AND SAID, IF YOU



THE BOARD OF
SUPERVISORS

1 NEED TO KNOW WHAT'S GOING ON IN EAST LOS ANGELES AND NORTHEAST
2 LA, THIS IS THE PERSON TO SPEAK TO. AND OF COURSE, I FELL IN
3 LOVE WITH WHAT SHE WAS DOING. AND I CAME TO KNOW HER AND HER
4 INCREDIBLE WORK THROUGH INNER CITY STRUGGLES. AND BECAUSE
5 SHE'S BEEN SUCH A CHAMPION ON BEHALF OF OUR CHILDREN, I
6 APPOINTED HER ALMOST 9 YEARS AGO TO THE LA COUNTY COMMISSION
7 FOR CHILDREN AND FAMILIES, BECAUSE THAT IS WHERE HER PASSION
8 IS. AND SHE IS A PROUD DAUGHTER OF IMMIGRANTS FROM MEXICO.
9 MARIA LEARNED AT A VERY EARLY AGE THE IMPORTANCE OF STANDING
10 UP FOR HER RIGHTS AND THE RIGHTS OF HER COMMUNITY. IN 1993, AT
11 THE EVE OF THE STATE BALLOT MEASURE, PROPOSITION 187 THAT MANY
12 OF US REMEMBER, MARIA AND HER PEERS BECAME THE TARGET OF ANTI-
13 IMMIGRANT SENTIMENT AND HARASSMENT THAT WAS BREWING THROUGHOUT
14 THE STATE OF CALIFORNIA. BUT SHE REFUSED TO STAND DOWN. MARIA
15 ORGANIZED HUNDREDS OF FAMILIES TO SPEAK OUT AGAINST RACISM AND
16 INJUSTICE THAT WERE ENDURING. TOGETHER MARIA AND A GROUNDSWELL
17 OF IMMIGRANT FAMILIES URGED THE MEDIA AND ELECTED OFFICIALS TO
18 LISTEN TO THEIR CRY THAT REGARDLESS OF SKIN COLOR OR
19 ETHNICITY, EDUCATION IS A CIVIL RIGHT. IN 2002, MARIA BEGAN
20 WORKING AS A YOUTH ORGANIZING DIRECTOR FOR INNER CITY
21 STRUGGLE, ADVOCATING FOR EDUCATIONAL AND HOUSING JUSTICE ON
22 THE EAST SIDE OF LOS ANGELES. IN 2006, SHE WAS APPOINTED TO
23 SERVE AS THEIR EXECUTIVE DIRECTOR. THANKS TO MARIA'S
24 LEADERSHIP, TODAY THERE'S A POWERFUL VOICE FOR OUR STUDENTS
25 AND FAMILIES ON THE EAST SIDE, ENSURING THAT PARENTS AND



THE BOARD OF
SUPERVISORS

1 STUDENTS CAN ADVOCATE FOR THE RESOURCES THAT THEY DESERVE.
2 MARIA BROUGHT THAT SAME PASSION, AND AS I SAY, GANAS, TO HER
3 ROLE AS MY COMMISSIONER. DURING HER 9 YEARS OF SERVICE ON THE
4 COUNTY, SHE HAS CHAMPIONED EQUITY IN OUR CHILD WELFARE SYSTEM,
5 HELPING TO OVERCOME THE DISPROPORTIONATE NEGATIVE IMPACTS OF
6 THAT SYSTEM ON OUR FAMILIES AND YOUTH OF COLOR. MARIA'S WORK
7 HAS IMPROVED THE COUNTY SERVICES TO OUR UNDERSERVED
8 COMMUNITIES AND HAS ENDURED, I'M SORRY, SHE HAS ACTUALLY
9 ASSURED US THAT LEADING WITH DIGNITY AND RESPECT ARE THE WAY
10 TO GO. DURING MARIA'S TIME ON THE COMMISSION, THE COMMISSION
11 BROUGHT FORTH RECOMMENDATIONS TO THIS BOARD OF SUPERVISORS
12 RELATED TO THE FOLLOWING. THE DECRIMINALIZATION OF YOUTH OF
13 COLOR, STRENGTHENING THE SAFETY NET FOR SYSTEMS IMPACTED YOUTH
14 AND CHILDREN, FOSTER YOUTH ACHIEVEMENT, AND EQUITABLE RESOURCE
15 ALLOCATION FOR CHILDREN SERVICES. MARIA'S LEADERSHIP HELPED
16 WITH THE DEVELOPMENT OF THE FOSTER YOUTH BILL OF RIGHTS, WHICH
17 IS NOW A STATE MODEL. SHE ALSO HELPED TO LAUNCH THE LA COUNTY
18 YOUTH COMMISSION TO ADVISE THE COUNTY ON ISSUES PERTAINING TO
19 OUR YOUTH. I CAN'T THINK OF A BETTER PERSON THAN MARIA TO HAVE
20 REPRESENTED THE FIRST DISTRICT FOR THE PAST 9 YEARS AS MY
21 COMMISSIONER. STARTING IN JULY, HOWEVER, MARIA WILL BE THE CO-
22 EXECUTIVE DIRECTOR OF THE MOVEMENT INNOVATION COLLABORATIVE,
23 KNOWN AS MIC. MIC IS A NEW STATEWIDE MOVEMENT FOCUSED ON
24 STRATEGY INNOVATION, INTERGENERATIONAL LEADERSHIP DEVELOPMENT,
25 HEALING JUSTICE, AND THE DEVELOPMENT OF POWER BUILDING CENTERS



THE BOARD OF
SUPERVISORS

1 ACROSS THE STATE OF CALIFORNIA. THIS IS AN INCREDIBLE
2 OPPORTUNITY TO STRENGTHEN THIS MOVEMENT STATEWIDE. AND JUST
3 LAST MONTH, THE CALIFORNIA ENDOWMENT ANNOUNCED A HISTORIC
4 INVESTMENT OF \$85 MILLION TO MIC TO STRENGTHEN COMMUNITY
5 ORGANIZING AMONGST OUR DISADVANTAGED COMMUNITIES. THE FUNDING
6 WILL HELP TO SUPPORT NEW INTERGENERATIONAL ORGANIZER-LED
7 MODELS FOR COMMUNITY ORGANIZING. AND MARIA IS ONE OF THE
8 FOUNDERS OF THIS HISTORIC INITIATIVES AND WAS ELECTED BY HER
9 PEERS FROM ACROSS THE STATE OF CALIFORNIA TO SERVE IN THIS
10 INAUGURAL ROLE. SO, WHILE I WILL MISS MARIA'S LEADERSHIP ON
11 THE COUNTY'S COMMISSION FOR CHILDREN AND FAMILIES, I KNOW THAT
12 HER WORK IS REALLY JUST BEGUN AGAIN AND NOW ALL THE POSITIVE
13 ENERGY AND LEADERSHIP SHE'LL BE ABLE TO SPREAD THROUGHOUT THE
14 STATE OF CALIFORNIA. SO, I WANT TO THANK HER. I WANT TO THANK
15 HER FAMILY. I WANT TO THANK HER PEERS. I WANT TO THANK MEMBERS
16 OF THE COMMISSION WHO ARE ALSO HERE IN OUR COMMUNITY FOR
17 STANDING HER UP AND HELPING HER DO WHAT SHE DOES BEST AND
18 THAT'S ADVOCATING FOR OUR CHILDREN AND OUR FAMILIES, PLEASE
19 IT'S AN HONOR TO ALLOW HER TO SPEAK BUT BEFORE I DO THAT I
20 WANT TO PRESENT THIS SCROLL ON BEHALF OF THE COUNTY BOARD OF
21 SUPERVISORS AND THE 10,000,000 PEOPLE THAT WE ALL REPRESENT,
22 AND IT IS SIGNED BY EACH AND EVERY ONE OF THE SUPERVISORS. AND
23 THANK YOU ALL SO MUCH. PLEASE. MARIA, THE FLOOR IS YOURS.
24 THANK YOU.



THE BOARD OF
SUPERVISORS

1 **MARIA BRENES:** THANK YOU SO MUCH SUPERVISOR SOLIS. IT HAS BEEN
2 A GREAT HONOR TO REPRESENT YOU AND THE FIRST DISTRICT. I AM
3 GRATEFUL TO HAVE HAD THIS OPPORTUNITY TO HELP UPLIFT LA
4 COUNTY, LA COUNTY'S HIGHEST NEED YOUTH, CHILDREN, AND THEIR
5 FAMILIES. THE COMMISSION HAS CONSISTENTLY CALLED AS A
6 SUPERVISOR MENTIONED FOR THE DECRIMINALIZATION OF YOUTH OF
7 COLOR AND THE STRENGTHENING OF THE SAFETY NET FOR SYSTEMS
8 IMPACTED YOUTH AND CHILDREN. WE HAVE ELEVATED FOSTER YOUTH
9 ACHIEVEMENT AND EQUITABLE RESOURCE ALLOCATION FOR CHILDREN
10 SERVICES. DURING THE HEIGHT OF THE COVID-19 PANDEMIC, WE
11 ADVOCATED TO ENSURE THE COUNTY ADDRESS THE NEEDS OF YOUTH
12 IMPACTED WITHIN JUVENILE HALLS AND CAMPS. THE COMMISSION'S
13 ISSUING OF SPECIAL REPORTS WITH DETAILED ANALYSIS OF URGENT
14 ISSUES HAS LED TO TRANSFORMATIVE CHANGE, INCLUDING A
15 COMMITMENT TO MANDATED SUPPORTING VERSUS MANDATED REPORTING
16 APPROACHES. THE HISTORIC LAUNCH, AS WAS MENTIONED, OF THE LA
17 COUNTY YOUTH COMMISSION AND THE DEVELOPMENT OF THE FOSTER
18 YOUTH BILL OF RIGHTS, NOW A MODEL FOR OTHER COUNTIES AND THE
19 STATE. WITH THE SUPPORT OF THE BOARD, THE COMMISSION HAS
20 ADVANCED EQUITY TO CENTER YOUTH FUTURES. THANK YOU FOR
21 RESPONDING TO OUR CALLS FOR ACTION. THANK YOU, SUPERVISOR
22 SOLIS, FOR YOUR SUPPORT AS I EMBARK ON THIS NEW JOURNEY TO
23 INCREASE AND STRENGTHEN COMMUNITY ORGANIZING ACROSS CALIFORNIA
24 THAT WITH THE MOVEMENT INNOVATION COLLABORATIVE. I AM VERY
25 GRATEFUL TO MY FAMILY, MY SPOUSE, LUIS SANCHEZ, MY SON,



THE BOARD OF
SUPERVISORS

1 EMILIANO, MY COMRADES AT INNER CITY STRUGGLE AND BOLD VISION
2 FOR SUPPORTING ME IN MY COMMISSION ROLE. I ALSO WANT TO THANK
3 MY FELLOW COMMISSIONERS, SOME WHO ARE HERE TODAY, INCLUDING
4 OUR CURRENT CHAIR, SHAMIKA GASKINS, AND THE COMMISSION STAFF,
5 FORMER AND CURRENT, FOR THEIR PARTNERSHIP AND SUPPORT. I KNOW
6 THE COMMISSION WILL CONTINUE TO BE A FORCE FOR CHANGE,
7 SPOTLIGHTING THE CHALLENGES FACING OUR MOST VULNERABLE YOUNG
8 PEOPLE, PARTICULARLY YOUTH OF COLOR IN LA COUNTY, BUT ALSO
9 BRINGING FORTH CONCRETE SOLUTIONS. THANK YOU SO MUCH FOR THIS
10 OPPORTUNITY.

11
12 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH AND
13 CONGRATULATIONS. NEXT UP IS SUPERVISOR MITCHELL.

14
15 **SUP. HOLLY J. MITCHELL:** GOOD MORNING, LOS ANGELES.

16
17 **AUDIENCE:** GOOD MORNING.

18
19 **SUP. HOLLY J. MITCHELL:** IT'S GOOD TO SEE EVERYBODY HERE. I SEE
20 YOU, MADAM PRESIDENT. GOOD MORNING. WELL, IT'S SUMMERTIME.
21 SUMMERTIME IS MY FAVORITE TIME OF YEAR. AND NOW THAT I'M
22 PROBABLY FURTHER ALONG IN YEARS THAN I USED TO BE, SUMMERTIME
23 WAS ALWAYS MY FAVORITE TIME OF YEAR BECAUSE THAT WAS THE TIME
24 YOU COULD GET A LITTLE SUMMER JOB OR HAVE INTERNSHIPS. AND I
25 THINK THE INTERNSHIPS I'VE HAD IN MY LIFE FROM MY CORAL



THE BOARD OF
SUPERVISORS

1 FOUNDATION FELLOWSHIP TO ALL THE INTERNSHIPS WERE SOME OF THE
2 YEARS WHEN I EXPERIENCED, I THINK MY MOST SIGNIFICANT KIND OF
3 PERSONAL GROWTH AND DEVELOPMENT. I SAY ALL THAT TO SAY BECAUSE
4 TODAY I HAVE THE PRIVILEGE OF RECOGNIZING THE SECOND DISTRICT
5 2024 CADRE OF SUMMER INTERNS THAT WILL BE WORKING ALONG WITH
6 MY TEAM IN THE OFFICE. THESE INTERNS HAVE BEEN SELECTED FROM
7 COLLEGES AND UNIVERSITIES AROUND THE COUNTRY. THEY'RE
8 CURRENTLY WORKING ON THEIR UNDERGRADUATE DEGREES, GRADUATE
9 DEGREES, AND A FEW LAW DEGREES. WE'VE GOT STUDENTS FROM OUR
10 CALIFORNIA COMMUNITY COLLEGE SYSTEM, SHOUT OUT, OUR CALIFORNIA
11 STATE UNIVERSITY SYSTEM, OUR UNIVERSITY OF CALIFORNIA SYSTEM,
12 PRIVATE UNIVERSITIES, COLLEGES, AND SOME HBCUS, HISTORICALLY
13 BLACK COLLEGES AND UNIVERSITIES TO BOOT. ONE OF OUR INTERNS
14 WHO'S A LOCAL RESIDENT BORN AND RAISED IN LA IS COMPLETING HER
15 GRADUATE EDUCATION IN SOUTH KOREA IN AN INTERNATIONAL
16 UNIVERSITY. THESE INTERNS HAVE COMMITTED THEIR SUMMER TO
17 PUBLIC SERVICE AND HELPING ENHANCE THE LIVES OF RESIDENTS IN
18 THE SECOND DISTRICT. THEY'RE WORKING ON PROJECTS THAT WILL
19 ADDRESS PUBLIC POLICY ISSUES, CONSTITUENT ENGAGEMENT, AND
20 COUNTY OPERATIONS. SO, I'M REALLY EXCITED TO BE JOINED BY THEM
21 TO REALLY GET THEIR PERSPECTIVE ON HOW WE ARE GOING TO WORK TO
22 MAKE THE SECOND DISTRICT BETTER THAN WE FOUND IT. WE JUST HAD
23 BREAKFAST THIS MORNING AND I GOT TO HEAR ALL THEIR STORIES. WE
24 ASKED 3 QUESTIONS AND TEAM MITCHELL OF NEW EMPLOYEES. WHY
25 PUBLIC SERVICE? WHY YOU'RE CHOOSING TO JOIN OUR TEAM, AND WHAT



THE BOARD OF
SUPERVISORS

1 WAS YOUR FIRST CONCERT? AND THE FIRST CONCERT ALWAYS REMINDS
2 ME OF HOW OLD I AM. BECAUSE NOBODY'S FIRST CONCERT WAS MINE,
3 WHICH WAS THE JACKSON 5 AT THE GREAT WESTERN FORUM. THEY WERE
4 KIND TO NOD LIKE THOSE THEY MIGHT HAVE COME BEFORE MICHAEL
5 JACKSON. IS THAT WHO THE JACKSON 5 WAS? ANYWAY, SO WE'RE
6 REALLY EXCITED ABOUT YOU ALL JOINING US AND I'M GOING TO ASK
7 OUR COUNTY FAMILY TO WELCOME THEM THIS SUMMER AND TO HELP THEM
8 GROW IN THEIR KNOWLEDGE AND UNDERSTANDING OF THE COUNTY TO
9 COMPLIMENT THEIR CLASSROOM ACADEMIC EXPERIENCE AT THEIR
10 COLLEGES AND UNIVERSITY. AND I'M DEEPLY PROUD OF WHAT THESE
11 STUDENTS HAVE ALREADY ACCOMPLISHED. AND WE'RE LOOKING FORWARD
12 TO SEEING WHAT YOU WILL ACCOMPLISH AND BRING FORWARD TO THE
13 TABLE AS A RESULT OF YOUR TIME WITH US THIS SUMMER. SO PLEASE
14 VERY BRIEFLY JOIN ME IN WELCOMING ZION, ERIC, ANDREA, ASHLEY,
15 VERONICA, DARRELL, CARLA, KIANA, ELIZABETH, CINDY, CHLOE,
16 NAKIA, ANIKA, AND ISABELLA, ALL 14 FELLOWS FOR THE SECOND
17 DISTRICT SUMMER INTERNSHIP PROGRAM. YAY! YOU KNOW, I HAVE TO
18 SAY TO MY COLLEAGUES, MY TEAM AND I WERE STRUCK ABOUT THE
19 COMPETITIVENESS AND JUST THE NUMBER OF APPLICANTS WE GOT THIS
20 SUMMER WHO HAVE SO MANY INCREDIBLE EXPERIENCES AND BRIGHT
21 IDEAS AND ENERGY AND A COMMITMENT TO PUBLIC SERVICE WHICH WE
22 WANT TO ELEVATE LIFT UP AND SUPPORT IN EVERY WAY WE CAN SO
23 THANK YOU VERY MUCH YOU WOULD GIVE THEM A ROUND OF APPLAUSE.
24 THANK YOU, MADAM CHAIR.

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** I LOVE THE ENERGY IN HERE THIS
2 MORNING. AND NOW ON BEHALF OF OUR THIRD DISTRICT, I AM FILLED
3 WITH IMMENSE PRIDE AND GRATITUDE AS WE RECOGNIZE RAINBOW LABS,
4 AN ORGANIZATION THAT EMBODIES COMPASSION AND UNWAVERING
5 COMMITMENT TO SUPPORTING OUR LGBTQ+ YOUTH AND HAPPY PRIDE. I'M
6 HONORED TO BE HERE WITH RAINBOW LABS CO-FOUNDER LUIS VASQUEZ
7 AND THE ORGANIZATION'S DEDICATED TEAM MEMBERS. WHAT'D I DO? SO
8 MANY DEDICATED TEAM MEMBERS, MARIA GARCIA, JACK HELDON, ADRIE
9 DE LUNA, AND BRAND ELSA PEREIRA. DIEGO GONZALEZ IS ALSO HERE
10 WITH US TODAY HAVING SERVED ON THE RAINBOW LABS YOUTH COUNCIL
11 FOR THE PAST 4 YEARS, LEADING AS CO-CHAIR FOR THE PAST 3
12 YEARS. AND DIEGO JUST GRADUATED LAST WEEK. CONGRATULATIONS.
13 AND WE'LL BE HEADING TO LMU, JUST OUTSIDE THE DISTRICT, DANG
14 IT, FOR COLLEGE NEXT YEAR. CONGRATULATIONS. WE ARE INCREDIBLY
15 PROUD OF YOU AND WE WISH YOU ALL THE BEST IN YOUR NEXT
16 CHAPTER. REFLECTING ON THE CHALLENGES FACED BY OUR LGBTQ+
17 YOUTH IN PAST DECADES UNDERSCORES THE CRITICAL IMPORTANCE OF
18 ORGANIZATIONS LIKE RAINBOW LABS. IN TIMES WHEN SAFE SPACES AND
19 MENTORSHIP WERE SCARCE, MANY YOUNG PEOPLE STRUGGLED WITH
20 ISOLATION AND A LACK OF SUPPORT. AND WE CAN ALL ACKNOWLEDGE
21 THAT SIGNIFICANT PROGRESS HAS BEEN MADE IN RECENT YEARS, BUT
22 WE ALSO KNOW THAT OUR LGBTQ+ YOUTH CONTINUE TO FACE UNIQUE
23 CHALLENGES. AND IN THIS TIME OF CRISIS, IT'S IMPORTANT FOR ALL
24 OF US WHO WANT TO CLAIM THE TITLE OF ALLY, BECAUSE IT IS A
25 TITLE THAT IS EARNED, NOT DECLARED, THAT WE ALL MUST STAND UP



THE BOARD OF
SUPERVISORS

1 AND STAND STRONG TOGETHER AND SPEAK OUT EVEN MORE LOUDLY AND
2 MORE BOLDLY ON BEHALF OF OUR LGBTQ+ COMMUNITY MEMBERS. MANY
3 STILL STRUGGLE TO FIND THE INCLUSIVE SPACES AND SUPPORTIVE
4 MENTORS ESSENTIAL FOR THEIR WELL-BEING AND DEVELOPMENT.
5 RAINBOW LABS WAS FOUNDED TO ADDRESS THESE CHALLENGES HEAD ON.
6 THEIR MISSION IS CLEAR, TO PROVIDE SAFE ENVIRONMENTS WHERE
7 LGBTQ+ YOUTH CAN EXPLORE THEIR IDENTITIES WITHOUT FEAR OF
8 JUDGMENT TO CONNECT THEM WITH MENTORS WHO UNDERSTAND THEIR
9 JOURNEYS. THROUGH COLLABORATIVE EFFORTS WITH OUR YOUTH RAINBOW
10 LABS EMPOWERS THEM TO EMBRACE THEIR TRUE SELVES AND ENVISION
11 FUTURES FILLED WITH POSSIBILITIES. THEIR IMPACT IS PROFOUND TO
12 SAY THE LEAST, OFFERING GUIDANCE AND SUPPORT THAT SHAPES THE
13 LIVES OF OUR YOUNG PEOPLE THROUGHOUT OUR COMMUNITIES. TODAY,
14 AS WE HONOR RAINBOW LABS, WE CELEBRATE THEIR DEDICATION TO
15 ENSURING THAT EVERY LGBTQ+ YOUNG PERSON FEELS SUPPORTED,
16 VALUED, SEEN, AND EMPOWERED. THEIR WORK NOT ONLY TRANSFORMS
17 LIVES TODAY, BUT ALSO CONTRIBUTES TO A FUTURE WHERE ALL YOUNG
18 PEOPLE CAN THRIVE REGARDLESS OF THEIR IDENTITY. PLEASE JOIN ME
19 IN CELEBRATING THE INCREDIBLE TEAM AT RAINBOW LABS FOR THEIR
20 EXCEPTIONAL CONTRIBUTIONS AND IN REAFFIRMING OUR COMMITMENT TO
21 FOSTERING INCLUSIVE ENVIRONMENTS AND MEANINGFUL MENTORSHIP FOR
22 OUR LGBTQ+ YOUTH. CONGRATULATIONS AND THANK YOU. AND NOW I'M
23 GONNA TURN IT OVER TO DIEGO.

24
25 **SPEAKER:** HELLO, GOOD MORNING, EVERYONE. SOMETHING TO HIGHLIGHT



THE BOARD OF
SUPERVISORS

1 THAT'S REALLY IMPORTANT IS THE UNWAVERING COMMITMENT FROM
2 RAINBOW LABS. EVER SINCE I WALKED THROUGH THE DOORS OF RAINBOW
3 LABS ON A TINY ZOOM SCREEN I'VE ALWAYS FELT THAT COMMITMENT IN
4 MY LIFE AND TO THIS DAY. I FEEL A COMMITMENT. I'M HERE NOW
5 STANDING BECAUSE OF THEM AND NOT ONLY ARE THEY COMMITTED TO
6 ME, BUT THEY'RE COMMITTED TO ALL THE LGBTQ+ YOUTH THAT WALK
7 INTO THEIR DOORS. AND THAT'S SOMETHING SPECIAL BECAUSE THIS IS
8 A SPACE THAT'S CULTIVATED TO BE SAFE AND SO THAT WE ALL FEEL
9 VALUED. AND THAT'S SOMETHING THAT I'VE ALWAYS FELT, REGARDLESS
10 OF MY SITUATION, WHEREVER I WAS AT. AND WHEN ASKED ABOUT MY
11 PERSONAL GROWTH THROUGHOUT THE PAST 4 YEARS, SOMETHING I
12 MENTIONED AND REFLECTED ON WAS MY LEADERSHIP. I THINK I'VE
13 GROWN AS A LEADER AND AS AN INDIVIDUAL HERE AT RAINBOW LABS.
14 AND ONE OF MY GREATEST ACCOMPLISHMENTS WAS BEGINNING MY GSA AT
15 THE HIGH SCHOOL I JUST GRADUATED FROM. AND I HANDED ON THE
16 BATON TO THE UPRISING SENIORS AND DURING GOOD HANDS. AND I AM
17 FULLY COMMITTED TO NOT ONLY PARTICIPATING IN RAINBOW LABS, BUT
18 ALSO TAKING WHAT I LEARNED AND BRINGING IT BACK TO MY
19 COMMUNITY AND WHERE I'M FROM, LENNOX, AN INCORPORATED PART OF
20 LOS ANGELES, BUT YEAH, THANK YOU.

21
22 **SPEAKER:** LET'S GIVE IT UP FOR DIEGO ONE MORE TIME. HOW
23 INCREDIBLE. HEY EVERYONE, MY NAME IS BRAND ELSA AND I JUST
24 WROTE SOME WORDS, BUT I GOT TO READ THEM FROM HERE. SO RAINBOW
25 LABS AND THEIR MISSION CAME INTO MY LIFE AT A TIME WHEN I FELT



THE BOARD OF
SUPERVISORS

1 A STRONG CALL AS A QUEER ADULT TO HELP ENSURE THAT QUEER AND
2 GENDER NON-CONFORMING YOUTH COULD FEEL WELCOMED, PROTECTED,
3 AND SAFE, AND ALSO REACH ADULthood BECAUSE A LOT OF TIMES KIDS
4 DON'T SEE THEMSELVES PAST A CERTAIN AGE AND I WAS ONE OF THOSE
5 KIDS. AND I'M SO GRATEFUL AND SO BLESSED THAT I FOUND RAINBOW
6 LABS THROUGH AN INSTAGRAM AD AND THEY REALLY DO WORK. AND I
7 GET THE OPPORTUNITY TO GIVE BACK AND BE THE PERSON THAT I
8 NEEDED WHEN I WAS YOUNGER BECAUSE I DIDN'T SEE A REFLECTION AS
9 BEAUTIFUL AS I AM REFLECTED BACK TO ME. I WAS BEING TOLD TO
10 HIDE PARTS OF MYSELF, TO BLEND IN, TO KIND OF NOT WEAR THAT OR
11 NOT SAY THAT. AND NOW THAT RAINBOW LABS HAS COME INTO MY LIFE
12 AND GIVEN ME MORE SPACE TO BE THAT FOR OTHER CHILDREN AND
13 OTHER KIDS. I FEEL LIKE I'M ACTUALLY HEALING PARTS OF MYSELF
14 THAT I KIND OF HAD TO PUT AWAY FOR A WHILE. AND GETTING A
15 CHANCE TO RECONNECT WITH MYSELF AND LOVING ALL OF WHO I AM AND
16 TEACHING THAT TO OTHER PEOPLE IS THE GREATEST REWARD EVER. AND
17 IF YOU HAVE AN OPPORTUNITY TO GIVE BACK IN YOUR LIFE IN SOME
18 SORT OF WAY, I SAY DO IT NOT ONLY WITH RAINBOW LABS, BUT
19 HOWEVER YOUR LITTLE, WHEREVER YOU GET IN, WHERE YOU FIT IN,
20 THE END.

21
22 **SUP. LINDSEY HORVATH, CHAIR:** AND WE DO, IN FACT, LOVE ALL THE
23 PARTS OF EACH AND EVERY ONE OF YOU. WE CELEBRATE YOU THIS
24 MONTH AND ALL YEAR LONG AND THANK YOU FOR THE WONDERFUL
25 LEADERSHIP, MENTORSHIP AND SUPPORT THAT YOU'VE PROVIDED TO SO



THE BOARD OF
SUPERVISORS

1 MANY YOUTH. AND ON BEHALF OF LOS ANGELES COUNTY, WE PRESENT
2 YOU WITH THIS SCROLL AND THANK YOU. WE HOPE THAT AS YOU HANG
3 IT AT RAINBOW LABS, THAT YOU WILL REMEMBER THAT THERE ARE SO
4 MANY PEOPLE WHO ARE FIGHTING FOR YOU TO SUCCEED.
5 CONGRATULATIONS AND THANK YOU. AND NEXT, ON BEHALF OF
6 SUPERVISOR HAHN, I'M GOING TO CALL UP SUPERVISOR SOLIS FOR OUR
7 NEXT PRESENTATION.

8

9 **SUP. HILDA SOLIS:** WOW. I GOT LUCKY TODAY. BUT I WANT TO TELL
10 YOU THIS IS A SPECIAL HONOR AND PRIVILEGE TO CO-LEAD THIS
11 SPECIAL PRESENTATION ALONG WITH SUPERVISOR JANICE HAHN, WHO
12 YOU MIGHT KNOW IS ABSENT TODAY, BUT SHE IS SENDING HER
13 REGARDS, HER LOVE, AND HER SUPPORT. AND SHE WAS VERY GRACIOUS
14 IN ALLOWING US TO USE THIS SLOT THAT IS DEDICATED TO THE 4TH
15 DISTRICT AND I THANK ALSO OUR CHAIRWOMAN FOR ALLOWING US TO DO
16 THAT. I WANT TO INTRODUCE MARK GONZALEZ, WHO, YOU CAN CLAP,
17 WHO I HAVE PERSONALLY KNOWN I THINK OVER A DECADE, I THINK
18 WHEN HE WAS A LOT YOUNGER, AND WE ALL KNOW THAT. I CAN SAY
19 THAT WITH FULL CONFIDENCE THAT HE WAS A CHAMPION FOR OUR
20 LGBTQ+ COMMUNITY AND OUR WORKING FAMILIES. MARK, AS YOU KNOW,
21 GREW UP IN LOS ANGELES AS A SON OF A SINGLE MOTHER IN SECTION
22 8 HOUSING, AND I BELIEVE IN EAST LOS ANGELES. HELLO. RIGHT?
23 PART OF IT. VERY IMPORTANT. COME ON. HIS FAMILY STRUGGLES LED
24 TO A CAREER AS AN ORGANIZER, AN ADVOCATE ON BEHALF OF HIS
25 COMMUNITY. AND AS MARK ROSE THROUGH THE RANKS OF LACDP, HE



THE BOARD OF
SUPERVISORS

1 HELD OTHER LEADERSHIP POSITIONS WITHIN THE ORGANIZATION,
2 INCLUDING ASSEMBLY DISTRICT DELEGATION CHAIR, CORRESPONDING
3 SECRETARY, AND VICE CHAIR. IN ADDITION TO HIS RESPONSIBILITIES
4 WITH LACDP, MARK ALSO SERVES AS A DISTRICT DIRECTOR WHEN HE
5 HAS TIME FOR ASSEMBLYMEMBER MIGUEL SANTIAGO. LET'S GIVE HIM A
6 ROUND OF APPLAUSE TOO BECAUSE HE DESERVES IT. HE WAS A FIELD
7 REPRESENTATIVE TO THEN ASSEMBLYMEMBER ANTHONY PORTANTINO AS
8 WELL AS SENIOR FIELD REPRESENTATIVE TO FORMER SPEAKER JOHN A.
9 PEREZ, WHO WE ALSO KNOW. HE CURRENTLY SERVES AS DISTRICT
10 DIRECTOR TO ASSEMBLYMEMBER MIGUEL SANTIAGO, WHERE MY OFFICE
11 HAS HAD THE PRIVILEGE OF WORKING ALONGSIDE WITH THE
12 ASSEMBLYMEMBER AS WELL AS WITH MARK ON SUCH IMPORTANT ISSUES
13 AS EXIDE, INCREASING VOTER PARTICIPATION AND EXPANDING WORKER
14 PROTECTIONS. AS A SEASONED POLITICAL STRATEGIST AND ORGANIZER,
15 MARK HAS LONG BEEN ACTIVE IN DEMOCRATIC POLITICS, LEADING THE
16 CHANGE ON SOME OF THE MOST CRITICALLY IMPORTANT POLITICAL
17 VICTORIES IN SOUTHERN CALIFORNIA. HE WAS CHAIR OF THE LOS
18 ANGELES COUNTY DEMOCRATIC PARTY, A POSITION HE HAS PROUDLY
19 HELD FROM OCTOBER 2017 TO THIS YEAR. MARK WAS THE YOUNGEST AND
20 THE FIRST LATINO CHAIR OF THE NATION'S LARGEST COUNTY
21 DEMOCRATIC PARTY. HIS TENURE AS CHAIR OF LOS ANGELES COUNTY
22 DEMOCRATIC PARTY WAS MARKED BY A COMMITMENT TO INCLUSIVITY,
23 ACTIVISM, AND PROGRESSIVE VALUES. UNDER HIS LEADERSHIP, THE
24 PARTY WORKED TIRELESSLY TO ENGAGE AND EMPOWER OUR COMMUNITIES
25 OF COLOR ACROSS LOS ANGELES COUNTY, ADVOCATING FOR SOCIAL



THE BOARD OF
SUPERVISORS

1 JUSTICE, ECONOMIC EQUALITY, AND ENVIRONMENTAL SUSTAINABILITY.
2 MARK'S DEDICATION TO THE DEMOCRATIC PARTY HAS BEEN UNWAVERING.
3 HE PLAYED ALSO A VERY SIGNIFICANT ROLE IN 2004 IN THAT
4 PRESIDENTIAL CAMPAIGN, IN 2005 IN THE CITY OF LOS ANGELES
5 MAYORAL RACE, AND IN 2006 GUBERNATORIAL RACE, AND I THINK ONE
6 OF THE PROUDEST MOMENTS WAS THE 2008 PRESIDENTIAL CAMPAIGN FOR
7 PRESIDENT BARACK OBAMA. MARK, IN ADDITION, ALSO SERVED AS A
8 CALIFORNIA STATE DIRECTOR AND WE WORKED ALONGSIDE WITH HIM FOR
9 PRESIDENT JOE BIDEN'S SUCCESSFUL 2020 CAMPAIGN. PLAIN, YES,
10 PAIN, A PIVOTAL ROLE IN SECURING VICTORY FOR THE DEMOCRATIC
11 TICKET IN THE GOLDEN STATE. IT HAS BEEN AN HONOR TO PARTNER
12 WITH YOU THROUGHOUT YOUR PUBLIC SERVICE CAREER, AND I LOOK
13 FORWARD TO WHAT THE FUTURE HOLDS FOR YOU, MARK. AND ALTHOUGH
14 SUPERVISOR JANICE HAHN COULDN'T BE HERE WITH US TODAY, SHE
15 WANTED ME TO PERSONALLY THANK YOU FOR YOUR STEADFAST
16 LEADERSHIP OVER THE YEARS. SHE SPECIFICALLY SAID, AND I QUOTE,
17 "YOUR POLITICAL ACTIVISM AT A YOUNG AGE HAS BEEN REALLY
18 INVALUABLE TO HELP SHAPE WHO YOU ARE TODAY. WHETHER YOU ARE ON
19 THE PICKET LINES WITH STRIKING WORKERS, DELIVERING SUPPLIES TO
20 IMMIGRANT FAMILIES OR MIGRANT FAMILIES OR MARCHING FOR LGBTQ+
21 RIGHTS, IT'S ALWAYS BEEN ABOUT DOING WHAT YOU BELIEVED WAS
22 RIGHT, MARK," AND THAT SHE TAKES GREAT PRIDE IN CALLING YOU A
23 FRIEND, AN AMIGO, AND KNOWS THAT YOU'RE GOING TO DO INCREDIBLE
24 THINGS AS I DO IN SACRAMENTO. WE WILL ALL BE CALLING ON YOU
25 FOR YOUR ASSISTANCE. MARK, WE ARE FOREVER GRATEFUL FOR YOUR



THE BOARD OF
SUPERVISORS

1 LEADERSHIP IN THE COUNTY OF LOS ANGELES. AND NOW, I WOULD LIKE
2 TO TURN IT OVER TO CHAIR HORVATH TO SAY A FEW WORDS.

3
4 **SUP. LINDSEY HORVATH, CHAIR:** YES, COMMUNITY ORGANIZER,
5 POLITICAL STRATEGIST, PARTY LOYALIST, CONSUMMATE STAFFER,
6 FIELD GENIUS AND PUBLIC SERVANT ARE ALL WAYS WE CAN DESCRIBE
7 MARK GONZALEZ, BUT I AM PROUD TO KNOW HIM AS A FRIEND.
8 SUPERVISOR SOLIS JUST SPOKE ABOUT MANY OF MARK'S
9 ACCOMPLISHMENTS, HIS LONG AND IMPRESSIVE RESUME, BUT HIS
10 IMPRESSIVE WORK HISTORY IS NOT THE ONLY REASON WE'RE HONORING
11 MARK TODAY. HE WAS BORN AND RAISED, AS YOU HEARD, IN NORTHEAST
12 LOS ANGELES, WHERE HE INVESTED AND CONTINUES TO INVEST MUCH OF
13 HIS TIME. HE IS PRESIDENT EMERITUS OF THE NORTHEAST DEMOCRATIC
14 CLUB, THE OLDEST DEMOCRATIC CLUB IN NORTHEAST LA, FOUNDED IN
15 1955. MARK IS ALSO CHAIR OF THE BOARD OF THE NORTHEAST
16 COMMUNITY CLINIC, WHICH HAS PROVIDED PRIMARY AND PREVENTATIVE
17 HEALTHCARE SERVICES TO LOW INCOME, UNINSURED, AND UNDERSERVED
18 RESIDENTS OF LOS ANGELES COUNTY SINCE 1971. HE'S ALSO BEEN A
19 STEADFAST ADVOCATE FOR CIVIL RIGHTS AND EQUALITY AND HAS BEEN
20 TENACIOUS IN THE FIGHT FOR LGBTQ+ EQUALITY. MARK SERVES AS
21 PART OF THE LEADERSHIP TEAM FOR THE EQUALITY CALIFORNIA
22 INSTITUTE, THE NON-PROFIT ARM OF EQUALITY CALIFORNIA, WHICH
23 WORKS TO ACHIEVE FULL LIVED LGBTQ+ EQUALITY BY REDUCING
24 DISPARITIES IN LGBTQ+ HEALTH AND WELLBEING, DEVELOPING A
25 PIPELINE OF LGBTQ+ LEADERS AND INCREASING CIVIC PARTICIPATION



THE BOARD OF
SUPERVISORS

1 WITHIN THE LGBTQ+ COMMUNITY. ALL OF THAT DESERVES A ROUND OF
2 APPLAUSE Y'ALL. IT IS PRIDE MONTH. BUT MARK WILL CONTINUE TO
3 SERVE NORTHEAST LA AND SACRAMENTO WHEN HE'S ELECTED NEXT
4 ASSEMBLY MEMBER THIS NOVEMBER. IT IS AN HONOR TO RECOGNIZE
5 SOMEONE WHO GIVES BACK SO MUCH. WE THANK YOU MARK FOR ALL THAT
6 YOU HAVE DONE, ALL THAT YOU WILL CONTINUE TO DO FOR LOS
7 ANGELES COUNTY, AND ALL OF THE WAYS THAT YOU'VE STEPPED UP IN
8 TREMENDOUS FIGHTS TO MAKE SURE THAT WE ARE ON THE RIGHT SIDE
9 OF HISTORY. WE APPRECIATE YOU. AND I'LL TURN THE MIC OVER TO
10 YOU.

11
12 **MARK GONZALEZ:** WOW. WELL, GOOD MORNING SISTERS AND BROTHERS
13 AND SIBLINGS. THERE WE GO. I'M GOING TO TREAT IT LIKE IT'S A
14 RALLY. I WANT TO THANK YOU ALL FOR BEING HERE AND I TRULY
15 WOULD NOT BE HERE IF IT WAS NOT FOR ALL OF YOU WHO ARE IN THIS
16 AUDIENCE. BUT IMPORTANTLY, LET'S GIVE A ROUND OF APPLAUSE TO
17 ALL OF THE SUPERVISORS BEHIND US FOR THE WORK THAT THEY DO
18 TIME IN AND TIME OUT. I TRULY DO STAND ON THOSE SHOULDERS OF
19 GREATNESS, BUT PARTICULARLY THANK YOU SO MUCH TO SUPERVISOR
20 HAHN FOR THIS HONOR, MADAM CHAIR AND OTHER SUPERVISORS HERE,
21 AND SOLIS WHO DID MENTION THE ROLE THAT I PLAYED IN 2020 AS
22 THE BIDEN-HARRIS STATE DIRECTOR. SUPERVISOR SOLIS, YOUR ROLE
23 WAS MUCH MORE STRONGER THAN THAT. AT THE TIME, I THINK THERE
24 WERE ONLY MAYBE 5 LATINOS IN THE ENTIRE CAMPAIGN IN LEADERSHIP
25 ROLES. AND HILDA WAS THE FIRST ONE TO SPEAK UP, SAY SOMETHING,



THE BOARD OF
SUPERVISORS

1 AND SAY, WE NEED TO GET MORE REPRESENTATION HERE SO THAT WE
2 CAN GET ACROSS THAT FINISH LINE. BUT IT WASN'T NECESSARILY
3 ABOUT THAT. IT WAS ABOUT HOW REPRESENTATION MATTERS. I ALSO
4 JUST WANNA CONGRATULATE THE OTHER HONOREES TONIGHT, RAINBOW
5 LABS, THE FELLOWS THAT WERE HERE, MARIA BRENES, WHO I'VE
6 WORKED WITH IN BOYLE HEIGHTS FOR MANY, MANY YEARS. I OF COURSE
7 WANNA THANK YVONNE WHEELER, THE HEAD OF THE LA COUNTY
8 FEDERATION OF LABOR IS HERE. GIVE HER A ROUND OF APPLAUSE AND
9 SO MANY FOLKS WHO ARE HERE IN THE AUDIENCE THAT HAVE CHANGED
10 NOT JUST MY LIFE BUT MANY FOLKS THAT THEY WILL NEVER MEET. IF
11 YOU LOOK BEHIND ME AT THESE QUOTES, THAT'S EXACTLY WHAT WE DO
12 HERE. THAT'S WHAT GOVERNMENT STANDS FOR. THAT'S THE WORK THAT
13 WE DO, THE 2 QUOTES BEHIND ME. THE STAFF WHO ARE HERE AND TO,
14 ESPECIALLY THE COUNTY STAFF, MANY OF WHICH WE KNOW ARE PART OF
15 THE PARTY POLITICS AS WELL, THE APPARATUS AND OUT THERE
16 KNOCKING ON DOORS, BUT KEEP THIS PLACE FUNCTIONING AS WELL. I
17 ALSO WANT TO THANK FAMILY AND FRIENDS, AND OF COURSE THIS
18 RECOGNITION IS ON BEHALF OF THE 10,000,000 ANGELENOS THAT WE
19 TALK ABOUT EVERY SINGLE DAY. AND BEING INVOLVED IN A PARTY IS
20 A FREE VOLUNTEER POSITION. BUT IT'S SOMETHING THAT, YOU KNOW,
21 IT'S SOMETHING THAT I LOVE AND YOU WAKE UP EVERY DAY BECAUSE
22 YOU WANT TO BE ABLE TO CHANGE LIVES AND GET THE RIGHT PEOPLE
23 ELECTED. AND AS I ALWAYS SAY, NOT ALL DEMOCRATS ARE THE SAME.
24 AND I THINK FOR US IN THE PARTY, YOU KNOW, IT'S ABOUT BUILDING
25 BRIDGES OF UNDERSTANDING WHERE WALLS ONCE STOOD. AND FOR US



THE BOARD OF
SUPERVISORS

1 AND THE GOALS THAT WE HAVE FOR THE NEXT GENERATION AND WHETHER
2 THAT'S IN SACRAMENTO AND THE BELIEF THAT THAT SUPERVISOR
3 HORVATH AND SO MANY HERE HAVE TAUGHT US IS THAT WE HAVE
4 LIMITLESS POSSIBILITIES YOU CAN AND YOU WILL IF YOU BELIEVE
5 THAT YOU CAN AND THAT'S WHAT THE PARTY HAS DONE THAT'S WHAT
6 WE'RE DOING TO GROOM THIS NEXT GENERATION BUT WITH THAT AGAIN
7 I WOULDN'T BE HERE IF IT WASN'T FOR THE FOLKS WHO ARE HERE
8 TODAY AND FOR THOSE WHO ARE WATCHING. AND I ALWAYS REMIND YOU
9 OF THIS QUOTE BY MARGARET MEAD, "NEVER DOUBT THAT A SMALL
10 GROUP OF THOUGHTFUL COMMITTED CITIZENS CAN CHANGE THE WORLD.
11 INDEED, IT'S THE ONLY THING THAT EVER HAS." SO, THANK YOU.

12
13 **SUP. LINDSEY HORVATH, CHAIR:** NEXT UP, SUPERVISOR BARGER.

14
15 **SUP. KATHRYN BARGER:** THANK YOU, MADAM CHAIR. I'M GOING TO WAIT
16 FOR MY HONOREES TO COME ON UP. HERE WE GO. THANK YOU, MADAM
17 CHAIR. IN HONOR OF JUNETEENTH TOMORROW, I HAVE A VERY SPECIAL
18 BOARD PRESENTATION TO RECOGNIZE THE RICH HISTORY OF THIS
19 MEANINGFUL HOLIDAY IN MY DISTRICT. THE JUNETEENTH CELEBRATION
20 AT JACKIE ROBINSON PARK IN SUN VILLAGE IS AMONG THE OLDEST OF
21 ITS KIND IN OUR COUNTY. HELD THIS PAST WEEKEND IN PARTNERSHIP
22 WITH OUR COUNTY DEPARTMENT PARKS AND RECREATION THE EVENT IS A
23 FIXTURE IN THE ANTELOPE VALLEY AND FEATURES MUSIC, FOOD, DRILL
24 TEAMS, AND A SPECIAL A SPECIAL MUSEUM DISPLAY ABOUT THE
25 HISTORY OF JACKIE ROBINSON PARK AND OF SUN VILLAGE. SUN



THE BOARD OF
SUPERVISORS

1 VILLAGE WAS SETTLED IN THE 1940S AND 50S WHEN AFRICAN
2 AMERICANS WERE TURNED AWAY FROM BUYING OR RENTING HOMES IN
3 MOST SOUTHERN CALIFORNIA COMMUNITIES. BUT IN SUN VILLAGE,
4 CHURCHES AND BUSINESSES WERE FOUNDED AND LED BY AFRICAN
5 AMERICANS, AND IT HAS CONTINUED TO BE A COMMUNITY THAT HONORS
6 INCLUSIVITY FOR ALL. JUNETEENTH ITSELF IS A DEEPLY MEANINGFUL
7 HOLIDAY, BOTH LOCALLY AND NATIONALLY. IT MARKS THE DAY, 159
8 YEARS AGO, WHEN AMERICA TOOK A GIANT STEP TOWARD LIVING UP TO
9 ITS FOUNDING FATHERS ASSERTION THAT QUOTE, "ALL MEN ARE
10 CREATED EQUAL." SINCE THEN, MULTITUDES HAVE STRIVED AND
11 SACRIFICED FOR THAT SAME SELF-EVIDENT TRUTH. BUT LONG BEFORE
12 JUNETEENTH BECAME A NATIONAL HOLIDAY, SUN VILLAGE RESIDENTS
13 COMMEMORATED THE DAY AND MADE SURE OTHER AMERICANS KNEW WHAT
14 IT STOOD FOR. JACKIE ROBINSON PARK IS ALSO HISTORIC BECAUSE
15 JACKIE ROBINSON HIMSELF VISITED THIS PARK DURING HIS LIFETIME.
16 THE PARK WAS DEDICATED IN 1965 AS THE FIRST IN THE NATION
17 NAMED FOR MAJOR LEAGUE BASEBALL'S FIRST AFRICAN AMERICAN
18 PLAYER. AND ON THAT DAY IN JUNE 1965 JACKIE ROBINSON HIMSELF
19 WAS THERE TO COMMEMORATE THE PARK. YOU CAN SEE SOME OF THE
20 GREAT PHOTOS FROM THE CELEBRATION ROTATING ON THE SCREEN
21 BEHIND ME. AND IN 2022, OUR BOARD OF SUPERVISORS VOTED TO
22 OFFICIALLY DESIGNATE THE PARK AS A HISTORIC LANDMARK. NOW,
23 THIS SPECIAL PLACE SERVES AS A SYMBOL OF HOW FAR OUR
24 COMMUNITIES HAVE COME, AND JUST A REMINDER OF HOW WE HAVE A
25 DUTY TO UPHOLD THE VALUES OF EQUITY AND INCLUSION. SOME OF YOU



THE BOARD OF
SUPERVISORS

1 MAY KNOW THAT JACKIE ROBINSON GREW UP IN PASADENA. IT IS
2 REALLY SPECIAL THAT DODGER LEGEND THAT HAS ROOTS IN 2 PARTS OF
3 THE FIFTH DISTRICT. THIS MORNING TO CELEBRATE JUNETEENTH, I'M
4 JOINED BY FRIENDS OF JACKIE ROBINSON PARK FROM SUN VILLAGE AND
5 BY THE ROBINSON FAMILY WHO ARE STILL AMAZING STEWARDS OF HIS
6 LEGACY. I'D LIKE TO RECOGNIZE THEM AS THEY STAND BY ME TODAY.
7 FROM THE FRIENDS OF JACKIE ROBINSON PARK, WE HAVE JAMES BROOKS
8 WHO REALLY WORKED HARD TO PUT THE WHOLE PROGRAM TOGETHER ON
9 SATURDAY. THANK YOU, THANK YOU, THANK YOU. WINNETT COLLARS
10 WITH THE KEPPEL UNION SCHOOL DISTRICT BOARD, LITTLE MISS
11 JUNETEENTH LONDON, IS IT BEGAARD? BOGARD? AND MISS JUNETEENTH
12 ANYA CULVER. AND OF COURSE, FROM THE ROBINSON FAMILY, WE HAVE
13 KATHY ROBINSON YOUNG, JACKIE'S NIECE AND DAUGHTER OF MACK
14 ROBINSON, WHO IS ALSO A SILVER MEDAL RECIPIENT IN THE 1936
15 SUMMER OLYMPICS IN BERLIN, WHICH HAS A HISTORY OF ITSELF, AND
16 ALSO YOUR INCREDIBLE DAUGHTER, BRITTANY HAMILTON. THANK YOU
17 ALL FOR REMINDING US TO RECOGNIZE OUR LOCAL AND NATIONAL
18 HISTORY AND FOR SHINING LIGHT ON JUSTICE AND FOR CELEBRATING
19 JUNETEENTH AND HAVING PEOPLE RECOGNIZE EXACTLY WHAT IT STANDS
20 FOR. WITH THAT I'D LIKE TO TURN IT OVER TO JAMES BROOKE WITH
21 FRIENDS OF JACKIE ROBINSON PARK AND KATHY ROBINSON YOUNG TO
22 SAY A FEW WORDS. JAMES?

23
24 **SPEAKER:** THIS IS OUR 80TH YEAR ANNIVERSARY FOR JACKIE ROBINSON
25 PARK. WE'VE BEEN CELEBRATING JUNETEENTH FOR OVER 35 YEARS. WE



THE BOARD OF
SUPERVISORS

1 CELEBRATED IT BEFORE WE HAD PERMISSION. WE CELEBRATED IT AS A
2 FAMILY REUNION BECAUSE THAT'S WHAT JUNETEENTH MEANS.
3 JUNETEENTH WAS THE FIRST FAMILY REUNION IN AMERICA BECAUSE WHY
4 ELSE WOULD ANYONE WANT TO GATHER THEIR FAMILY TOGETHER? AND
5 AFTER THE EMANCIPATION, JUNETEENTH, THE ENSLAVED PEOPLE
6 DECIDED TO GO AND FIND THEIR FAMILIES. AND THE NEXT YEAR, THEY
7 GATHERED TOGETHER AND SAID, WE'RE GOING TO CELEBRATE, AND
8 WE'RE GOING TO DO THIS EVERY YEAR. SO, IN THAT TRADITION,
9 THAT'S WHAT WE CONTINUE TO DO. WITH THE COLLABORATION OF LA
10 COUNTY, WE'VE BEEN HAVING SOME GREAT SUCCESSES, SOME GREAT
11 CELEBRATIONS. AND THIS YEAR WAS NO DIFFERENT THAN THE OTHER.
12 IT WAS A MASTERPIECE. IT WAS GREAT. AND THANK YOU SO MUCH FOR
13 THIS DISHONOR AND HONORING US TO BE HERE. GOOD MORNING.

14
15 **SPEAKER:** THANK YOU SO MUCH FOR INVITING US HERE, SUPERVISOR
16 BARGER. AND WE MISS SUPERVISOR HAHN. WE HAVE DEEP ROOTS GOING
17 BACK, WAY BACK WITH HER FAMILY AS WELL. I'M HERE WITH MY
18 DAUGHTER BRITTANY AND I'M SO HAPPY THAT SHE'S HERE WITH ME
19 THIS MORNING. IN MEMORY OF, YES, MY DAD, MAC ROBINSON, I
20 ALWAYS LIKE TO BEGIN WITH THAT BECAUSE IF IT WEREN'T FOR HIM,
21 I WOULD NOT BE HERE SHARING AND CONTINUING OUR FAMILY LEGACY
22 ALONG WITH MY DAUGHTER. AND I JUST WANT TO SAY HELLO ALSO. MY
23 GRANDDAUGHTERS WERE GOING TO BE HERE WITH ME, MAKARA AND
24 MIRAGE, BUT THEY COULDN'T GET UP THIS MORNING, AND IT'S OKAY.
25 WE APPRECIATE THE ENTIRE COUNTY BOARD OF SUPERVISORS. THANK



THE BOARD OF
SUPERVISORS

1 YOU ALL FOR HAVING US HERE. THE FRIENDS OF JACKIE ROBINSON
2 PARK UP IN THE ANTELOPE VALLEY, EXCUSE ME. IT'S AN HONOR TO
3 HAVE YOU ALL HERE WITH US TODAY AND TO ALSO CELEBRATE
4 JUNETEENTH. YES, I'M FROM PASADENA AS WELL. THERE ARE MANY
5 MONUMENTS THERE AROUND PASADENA REPRESENTING OUR FAMILY AND
6 THE LEGACY. WE'RE LOOKING FORWARD TO CELEBRATING OUR AUNT
7 RACHEL. WELL NOT IN PASADENA, BUT I JUST PAUSED BECAUSE I HAVE
8 A LOT GOING ON IN MY MIND WHEN I LOOKED AND SAW UNCLE JACKIE
9 AND FAMILY, YOU KNOW, IN THE ROTATING PHOTOS. I HAVE SOME OF
10 THOSE PHOTOS ALSO. AND AUNT RACHEL WILL BE 102 YEARS OLD NEXT
11 MONTH. SO, I JUST PAUSED AT THAT, AND I JUST WANT TO RECOGNIZE
12 HER ON THAT. SO, FROM THE WEST COAST ROBINSONS, ALL THE WAY TO
13 THE EAST COAST ROBINSONS. WE THANK YOU FOR HAVING US HERE AND
14 CELEBRATING UNCLE JACKIE AND THE HISTORIC JACKIE ROBINSON
15 COUNTY PARK IN ANTELOPE VALLEY. THANK YOU, REPRESENTATIVE, I'M
16 SORRY, SUPERVISOR BARGER FOR INVITING US HERE. AND EVERYONE
17 HAVE A GREAT JUNETEENTH. THANK YOU.

18
19 **SPEAKER:** HI, I'M JUANETTE COLORS. I'M ACTUALLY A TRUSTEE FOR
20 THE AREA OF SUN VILLAGE AND THAT EASTERN PART. AND THE SUN
21 VILLAGE COMMUNITY HAS A VERY RICH HISTORY. WE ACKNOWLEDGE, I
22 THINK, 5 90-YEAR-OLDS FROM SUN VILLAGE AT OUR JUNETEENTH. AND
23 THESE ARE OUR GIRLS THAT WERE CROWNED FOR JUNETEENTH. AND THAT
24 COMMUNITY CONTINUES TO UPLIFT BLACKS IN COMMUNITY, AND I'M
25 PROUD TO BE ELECTED IN THAT AREA, AND I ALSO SERVE AS THE SUN



THE BOARD OF
SUPERVISORS

1 VILLAGE WOMEN'S CLUB, WHICH ACTUALLY RAISED ALL OF THE MONEY,
2 WELL, NOT ALL OF THE MONEY, A BIG PORTION OF THE MONEY GIFTED
3 THE PARK TO THE COUNTY SO THAT BLACK CHILDREN CAN ACTUALLY
4 HAVE A PARK TO PLAY IN. SO, IT'S VERY INSTRUMENTAL THAT JACKIE
5 ROBINSON CAME THERE. THAT WAS THE FIRST PARK AND THAT MOMS
6 WERE THE ONES WHO RAISED THE MONEY TO INITIATE A PARK AND
7 THANK YOU BARGER FOR COMING OUT AND ACKNOWLEDGING SUN VILLAGE
8 AND ALL THE WORK THAT WE DO IN OUR COMMUNITY. THANK YOU.

9
10 **SUP. LINDSEY HORVATH, CHAIR:** CONGRATULATIONS AND THANKS TO ALL
11 OF YOU. NOW EXECUTIVE OFFICER, PLEASE CALL OUR AGENDA.

12
13 **EXECUTIVE OFFICER:** WE WILL BEGIN ON PAGE 3, SET MATTERS. SET
14 MATTER 1 IS A REPORT ON CONTINUING CARE FOR MENTAL HEALTH AND
15 SUBSTANCE USE DISORDER BEDS. SET MATTER 2 ARE REPORTS ON THE
16 COUNTY'S IMPLEMENTATION OF THE PEOPLE EXPERIENCING
17 HOMELESSNESS MISSIONS. THESE ITEMS WILL BE HELD FOR
18 DISCUSSION. ON PAGE 4, BOARD OF SUPERVISORS ITEM 3. ON PAGE 5,
19 POLICY PRESENTATION ITEM 4, THIS ITEM WILL BE HELD FOR REPORT.
20 THAT COMPLETES THE READING OF THE AGENDA MADAM CHAIR.

21
22 **SUP. LINDSEY HORVATH, CHAIR:** EXECUTIVE OFFICER PLEASE PLAY OUR
23 CODE OF CONDUCT.

24
25 **EXECUTIVE OFFICER [VIDEO RECORDING]:** LADIES AND GENTLEMEN MAY



THE BOARD OF
SUPERVISORS

1 I PLEASE HAVE YOUR ATTENTION. THE MEETING OF THE LOS ANGELES
2 COUNTY BOARD OF SUPERVISORS IS ABOUT TO COMMENCE. A CODE OF
3 CONDUCT WILL NOW BE READ AND WE REQUEST THAT YOU COMPLY WITH
4 IT TO ENSURE THE EFFICIENT ADMINISTRATION OF THE MEETING.
5 MEMBERS OF THE PUBLIC, IT IS YOUR RIGHT TO PARTICIPATE IN
6 TODAY'S BOARD HEARING AND THE BOARD ENCOURAGES SUCH
7 PARTICIPATION. HOWEVER, THE RIGHT OF THE PUBLIC TO ADDRESS THE
8 BOARD MUST BE BALANCED WITH THE NEED TO ENSURE THAT PUBLIC
9 COMMENT DOES NOT INTERFERE WITH THE ORDERLY COURSE OF THE
10 BOARD'S BUSINESS. ALL ARE REMINDED TO ABIDE BY THE FOLLOWING
11 RULES. SPEAKERS MUST CEASE SPEAKING IMMEDIATELY WHEN THEIR
12 TIME HAS ENDED. PUBLIC COMMENT ON AGENDA ITEMS MUST RELATE TO
13 THE SUBJECT MATTER OF THAT ITEM. GENERAL PUBLIC COMMENT IS
14 LIMITED TO SUBJECTS WITHIN THE JURISDICTION OF THE BOARD.
15 PUBLIC COMMENT DOES NOT INCLUDE THE RIGHT TO ENGAGE IN A
16 DIALOGUE WITH BOARD MEMBERS OR STAFF. PLEASE REMAIN RESPECTFUL
17 OF THE FORUM AND REFRAIN FROM UTTERING, WRITING, OR DISPLAYING
18 PROFANE, PERSONAL, THREATENING, DEROGATORY, DEMEANING, OR
19 OTHER ABUSIVE STATEMENTS TOWARD THE BOARD, ANY MEMBER THEREOF,
20 STAFF, OR ANY OTHER PERSON. MEMBERS OF THE AUDIENCE SHOULD BE
21 RESPECTFUL OF THE VIEWS EXPRESSED BY SPEAKERS, STAFF, AND
22 BOARD MEMBERS, AND MAY NOT CLAP, CHEER, WHISTLE, OR OTHERWISE
23 DISRUPT THE ORDERLY CONDUCT OF THE MEETING. ANY PERSON
24 ENGAGING IN CONDUCT THAT DISRUPTS THE MEETING IS SUBJECT TO
25 BEING REMOVED FROM THE BOARD MEETING. AND FINALLY, IF YOU



THE BOARD OF
SUPERVISORS

1 WITNESS CONDUCT OR BEHAVIOR BY OTHER MEMBERS OF THE PUBLIC
2 THAT DISRUPTS YOUR ABILITY TO REMAIN ENGAGED OR PARTICIPATE IN
3 THIS MEETING, PLEASE NOTIFY THE SERGEANT AT ARMS OR OTHER
4 COUNTY STAFF. THANK YOU FOR YOUR COOPERATION.

5
6 **SUP. LINDSEY HORVATH, CHAIR:** TODAY WE WILL BEGIN WITH ITEM 4,
7 THEN WE WILL TAKE UP SET MATTER 1 AT 11 A.M. AND FINISH WITH
8 SET MATTER 2 AT 1130 A.M. FOLLOWED BY THE REMAINING CONSENT
9 ITEM NUMBER 3 AND GENERAL PUBLIC COMMENT. BEFORE WE BEGIN
10 EXECUTIVE OFFICER, PLEASE READ THE CALL-IN INFORMATION THAT
11 WAS ALSO PROVIDED ON THE AGENDA AND EXPLAIN OUR SPEAKING
12 RULES.

13
14 **EXECUTIVE OFFICER:** FOR MEMBERS OF THE PUBLIC WISHING TO
15 PARTICIPATE REMOTELY AS INDICATED ON THE AGENDA, PLEASE CALL
16 877-226-8163 AND USE PARTICIPANT CODE NUMBER 1336503. MEMBERS
17 OF THE PUBLIC PARTICIPATING REMOTELY AND IN THE BOARDROOM, YOU
18 WILL HAVE THE OPPORTUNITY TO ADDRESS THE BOARD THROUGHOUT THE
19 MEETING. YOU WILL RECEIVE UP TO 1 MINUTE TO ADDRESS THE BOARD
20 ON EACH HELD ITEM, 1 MINUTE TO ADDRESS THE BOARD ON THE
21 REMAINING CONSENT ITEM, AND 1 ADDITIONAL MINUTE TO ADDRESS ON
22 GENERAL PUBLIC COMMENT. PLEASE NOTE, ONCE YOUR TIME HAS
23 EXPIRED, WE WILL IMMEDIATELY MOVE TO THE NEXT SPEAKER. FOR
24 MEMBERS OF THE PUBLIC JOINING US REMOTELY, WHEN THE BOARD
25 MOVES TO THE ITEM YOU WISH TO ADDRESS, PROMPTLY PRESS 1, THEN



THE BOARD OF
SUPERVISORS

0, TO BE ENTERED INTO THE SPEAKING QUEUE. REMEMBER TO TURN
DOWN THE VOLUME ON YOUR DEVICE AS SOON AS THE MODERATOR CALLS
ON YOU OR THERE WILL BE AN ECHO. YOU WILL NEED TO PRESS 1 THEN
0 FOR EACH ITEM ON WHICH YOU WOULD LIKE TO SPEAK. TO ENSURE WE
HEAR FROM BOTH IN-PERSON AND TELEPHONIC SPEAKERS, WE WILL
ALTERNATE BETWEEN THE 2 SPEAKING CUES. MEMBERS OF THE PUBLIC
WHO ARE IN ATTENDANCE, WHEN YOU HEAR OR SEE YOUR NAME
DISPLAYED ON THE SCREEN, PLEASE COME DOWN TO THE FRONT OF THE
BOARDROOM AND STAFF WILL ASSIST YOU. PLEASE DO NOT APPROACH
THE PODIUM UNTIL DIRECTED TO DO SO. WE WILL BEGIN BY CALLING
IN-PERSON SPEAKERS AND WHILE THEY ARE COMING FORWARD, WE WILL
TAKE TELEPHONIC SPEAKERS.

SUP. LINDSEY HORVATH, CHAIR: WE WILL BEGIN WITH ITEM 4, A
REPORT ON THE FINDINGS OF THE WILLIAMS INSTITUTE'S LIVED
EXPERIENCES IN LOS ANGELES COUNTY SURVEY AND THE COUNTY
TRANSGENDER AND NON-BINARY SURVEY. FOR MEMBERS OF THE PUBLIC
ON THE TELEPHONE, PLEASE PRESS 1 THEN 0 NOW TO COMMENT ON THIS
ITEM. I COULDN'T BE MORE THRILLED TO SAY TODAY WE HAVE DR.
BARBARA FERRER, DIRECTOR OF PUBLIC HEALTH, BRAD SEARS,
FOUNDING EXECUTIVE DIRECTOR, AND JODY HERMAN, SENIOR SCHOLAR
OF PUBLIC POLICY, BOTH FROM THE WILLIAMS INSTITUTE, UCLA
SCHOOL OF LAW, AND BAMBY SALCEDO, PRESIDENT AND CHIEF
EXECUTIVE OFFICER OF THE TRANS LATINA COALITION, WHO WILL MAKE
A PRESENTATION. THEY ARE JOINED BY DR. D'ARTAGNAN SCORZA,



THE BOARD OF
SUPERVISORS

1 EXECUTIVE DIRECTOR OF RACIAL EQUITY, AND SUNITHA MENON,
2 EXECUTIVE DIRECTOR OF OUR LGBTQ+ COMMISSION, HERE ARE ALSO
3 AVAILABLE FOR QUESTIONS. I WANNA THANK EVERYONE FOR JOINING US
4 HERE THIS MORNING. WE KNOW THAT THE MANY CHALLENGES THAT OUR
5 LGBTQ+ COMMUNITIES FACE FROM ACCESSING GENDER AFFIRMING CARE
6 TO LIVING FREE OF HATE AND DISCRIMINATION DESERVE OUR
7 ATTENTION AND OUR INVESTMENT. AND I THANK YOU FOR THE WORK
8 THAT YOU HAVE DONE IN THAT WAY. IF WE'RE GOING TO TACKLE
9 PROBLEMS OF DISPARITIES AND DISCRIMINATION, WE HAVE TO COLLECT
10 THE DATA TO TARGET OUR APPROACH SO WE CAN REACH OUT TO THOSE
11 WHO NEED IT MOST AND MEASURE OUR PROGRESS. AS WE CELEBRATE
12 PRIDE MONTH, IT'S INCREDIBLY IMPORTANT TO REMIND OURSELVES OF
13 WHY WE DO THIS WORK AND THE PROGRESS WE CONTINUE TO MAKE AS
14 TODAY'S PRESENTATION WILL MAKE CLEAR. WE KNOW OUR STUDY IS
15 ROBUST AND COMPREHENSIVE, SO WE WON'T BE ABLE TO DISCUSS ALL
16 OF THE DETAILS OF THE ENTIRE REPORT, AND WE'RE ALL SORT OF
17 LAUGHING A LITTLE BIT ABOUT THAT ONLY BECAUSE THE REPORT IS SO
18 RICH THAT I HOPE EVERYONE TAKES THE TIME TO REALLY DIVE INTO
19 THE DETAILS BECAUSE IT IS ABSOLUTELY INCREDIBLE THE WORK THAT
20 THEY HAVE DONE. BUT THAT BEING SAID, OUR OVERVIEW TODAY WILL
21 BE EXTREMELY VALUABLE TO HELP INFORM OUR POLICY WORK AND OUR
22 PUBLIC ABOUT THE STATUS OF OUR LGBTQ+ COMMUNITY IN LOS ANGELES
23 COUNTY. SO, I WANT TO EXTEND MY HEARTFELT GRATITUDE TO THE
24 WILLIAMS INSTITUTE, OUR TRANS LATINA COALITION, DEPARTMENT OF
25 PUBLIC HEALTH, AND EVERYONE JOINING US THIS MORNING TO SHARE



THE BOARD OF
SUPERVISORS

1 THIS VALUABLE INFORMATION. I'LL NOW TURN IT OVER TO YOU.

2

3 **DR. BARBARA FERRER:** GOOD MORNING, AND THANK YOU SO MUCH,
4 SUPERVISOR HORVATH AND THE ENTIRE BOARD FOR THE OPPORTUNITY TO
5 BE HERE WITH YOU TODAY TO DISCUSS THE FINDINGS OF DATA
6 COLLECTION EFFORTS ABOUT THE LIVED EXPERIENCES, HEALTH AND
7 WELL-BEING OF LGBTQ INDIVIDUALS LIVING IN LA COUNTY. I'M
8 PLEASED TO BE HERE TODAY WITH IMPRESSIVE COLLABORATING
9 PARTNERS, INCLUDING OUR COLLEAGUES FROM THE WILLIAMS INSTITUTE
10 AT THE UCLA SCHOOL OF LAW, BRAD SEARS AND JODY HERMAN, AND
11 WITH BAMBY SALCEDO, THE EXCEPTIONAL EXECUTIVE DIRECTOR OF THE
12 TRANS-LATINA COALITION. AND THEY WILL SHARE THE KEY FINDINGS
13 FROM THE LIVED EXPERIENCES IN LOS ANGELES COUNTY SURVEYS, THE
14 2023 LOS ANGELES COUNTY HEALTH SURVEY, AND THE LOS ANGELES
15 COUNTY TRANS AND 9 BINARY SURVEY. SO, THERE ARE 3 SURVEYS THAT
16 WE'LL BE LOOKING AT DATA FROM. I'M ALSO PLEASED TO BE JOINED
17 BY DR. SCORZA AND EXECUTIVE DIRECTOR MENON OF THE COUNTY'S
18 NEWLY FORMED LGBTQ+ COMMISSION. I DO WANT TO TAKE A MOMENT TO
19 RECOGNIZE THE CRITICAL WORK THAT'S BEING DONE BY BOTH THE
20 TRANS LATINA COALITION AND THE WILLIAMS INSTITUTE. FOR THE
21 PAST 15 YEARS, THE TRANS LATINA COALITION HAS BEEN A
22 COURAGEOUS LEADER IN THE COUNTY FOR LATINO, LATINA, AND
23 IMMIGRANT, TRANSGENDER, GENDER NON-CONFORMING, AND INTERSEX,
24 OR TGI, INDIVIDUALS. THEIR HIGHLY IMPACTFUL ADVOCACY,
25 PERSEVERANCE, AND DEEP COMMITMENT TO JUSTICE HAS RESULTED IN



THE BOARD OF
SUPERVISORS

1 POLICY AND PRACTICE CHANGES THAT HAVE IMPROVED THE ABILITY OF
2 LATINO AND LATINA AND IMMIGRANT TGI PERSONS TO HAVE THE
3 NECESSARY RESOURCES FOR THEIR WELLBEING. OUR COLLEAGUES FROM
4 THE WILLIAMS INSTITUTE, A NATIONALLY RECOGNIZED CENTER THAT
5 CONDUCTS RESEARCH ON SEXUAL ORIENTATION AND GENDER
6 IDENTIFYING, AND GENDER IDENTIFYING LAW AND PUBLIC POLICY ARE
7 ALSO WITH US TODAY. THE WILLIAMS INSTITUTE IS INSTRUMENTAL IN
8 GENERATING HIGH QUALITY DATA AND SCHOLARSHIP ABOUT LGBTQ
9 INDIVIDUALS TO ENSURE THAT THEIR RESEARCH CAN THEN DIRECTLY
10 INFORM LAWS, POLICIES, AND JUDICIAL OUTCOMES AT THE LOCAL,
11 STATE, AND NATIONAL LEVELS. AT THE DEPARTMENT OF PUBLIC
12 HEALTH, AS WE STRIVE TO CENTER JUSTICE IN ALL THE WORK WE DO,
13 WE'RE GRATEFUL FOR THIS COLLABORATION THAT ALLOWS EQUITY
14 EFFORTS TO BE GUIDED BY HIGH QUALITY INFORMATION THAT
15 ACCURATELY REFLECTS THE LIVED EXPERIENCES OF THE PEOPLE WE ARE
16 IN SERVICE OF. TODAY AS WE REPORT BACK FROM THESE FINDINGS,
17 YOU WILL HEAR DATA THAT COMES FROM THE LA COUNTY HEALTH
18 SURVEY. THIS IS A CORNERSTONE OF THIS PRESENTATION. IT'S A
19 POWERFUL TOOL. THE 2023 WAVE OF THIS SURVEY SUCCESSFULLY
20 OVERSAMPLED INDIVIDUALS WHO IDENTIFIED AS LGBTQ. OF THE ALMOST
21 9,400 ADULTS WHO PARTICIPATED IN THIS SURVEY, OVER 1,000
22 IDENTIFIED AS LGBTQ. AND HALF OF THOSE INDIVIDUALS ALSO
23 PARTICIPATED IN THE LELAC SURVEY, WHICH IS THE LIVED
24 EXPERIENCES OF LOS ANGELES COUNTY SURVEY. FROM THE DATA FROM
25 THESE SURVEYS WAS USED IN TODAY'S PRESENTATION. AND ALSO,



THE BOARD OF
SUPERVISORS

1 YOU'LL SEE IT IN A ROBUST REPORT THAT WE CO-RELEASED THIS
2 MORNING WITH THE WILLIAMS INSTITUTE, SO THAT WE CAN
3 CONTEXTUALIZE THE DIFFERENCES WE SEE IN HEALTH AND WELLBEING
4 BETWEEN LGBTQ AND NON-LGBTQ INDIVIDUALS THAT LIVE IN OUR
5 COUNTY. AS WE REVIEW THE FINDINGS FROM THESE 3 SURVEYS, I AM
6 REMINDED THAT BEHIND EVERY DATA POINT IS A PERSON, A FAMILY,
7 AND A COMMUNITY. AND I WANT TO EXPRESS MY DEEPEST APPRECIATION
8 TO ALL THE INDIVIDUALS WHO TOOK PART IN THESE SURVEYS. I HOPE
9 THAT THE INFORMATION GATHERED THROUGH THESE SURVEYS WILL BE
10 USED BY COMMUNITY ORGANIZATIONS, LOCAL LEADERS, ELECTED
11 OFFICIALS, AND RESIDENTS TO PRIORITIZE EFFORTS TO OPTIMIZE THE
12 HEALTH AND WELLBEING OF THE LGBTQ+ MEMBERS OF OUR COMMUNITY.
13 I'LL NOW TURN THE FLOOR OVER TO BRAD, JODI AND BAMBY SO THEY
14 CAN CONTINUE WITH THE PRESENTATION.

15
16 **BRAD SEARS:** GREAT. THANK YOU. AND I WANT TO START BY THANKING
17 DR. FERRER AND HER INCREDIBLE TEAM FOR A REALLY RICH AND DEEP
18 COLLABORATION. WE'RE PRESENTING THE FINDINGS OF 3 DIFFERENT
19 SURVEYS TODAY. THEY'RE PUBLISHED IN 4 DIFFERENT REPORTS, AND
20 THEY REPRESENT THE VOICES OF 1,000 OF THE 665,000 LGBTQ PEOPLE
21 WHO LIVE IN LOS ANGELES COUNTY. AND I ALSO JUST WANNA
22 ACKNOWLEDGE EACH OF THE SUPERVISORS WHO SUPPORTED THIS REPORT
23 WITH FUNDING, SO WE WERE ABLE TO DO THIS INCREDIBLE WORK. IF
24 WE GO TO THE NEXT SLIDE, I'M GOING TO BE VERY BRIEF AND JUST
25 PRESENT 7 KEY TAKEAWAYS FROM THIS REPORT AND GIVE A FEW



THE BOARD OF
SUPERVISORS

1 EXAMPLES AND THEN TURN IT OVER TO MY COLLEAGUES. FIRST, LOS
2 ANGELES IS A BEACON OF HOPE AND PRIDE THROUGHOUT THE COUNTRY
3 AND THE WORLD FOR LGBTQ PEOPLE, BUT THE KIND OF PRINCIPLE
4 RESPONSE WE GOT WHEN WE ASKED PEOPLE, WHAT DO YOU WORRY ABOUT?
5 WHAT DO YOU WANT TO TELL ELECTED OFFICIALS? IS THE SAME AS SO
6 MANY PEOPLE ARE STRUGGLING WITH THE COUNTY, WE CAN'T AFFORD TO
7 LIVE HERE. LGBTQ CONTINUE TO COME HERE, MAKE THE COUNTY
8 UNIQUE, BUT THEY'RE STRUGGLING TO STAY HERE AND TO MEET THE
9 COST OF LIVING. LGBTQ PEOPLE FACE UNIQUE BARRIERS, WHICH I'LL
10 TALK ABOUT IN FORMING COMMUNITY AND FAMILY, WHICH IS IMPORTANT
11 WHEN WE'RE THINKING ABOUT SERVICES THAT RELY ON THAT COMMUNITY
12 AND FAMILY SUPPORT. THAT'S DIFFERENT FOR LGBTQ PEOPLE. DESPITE
13 OUR GREAT POLICIES AND A SUPPORTIVE ENVIRONMENT OVERALL, MANY
14 ARE STILL IN THE CLOSET, AND YOU CAN KEEP CLICKING THROUGH THE
15 DIFFERENT THEMES. MANY ARE STILL IN THE CLOSET AND FACE
16 ONGOING DISCRIMINATION AND HARASSMENT, AND I'LL GIVE SOME
17 EXAMPLES OF THAT. ANOTHER KEY THEME IS PEOPLE IN THE
18 COMMUNITIES, THEIR SAFETY CONCERNS. THEY'RE EXPERIENCING
19 HARASSMENT ON THE STREET, THEY'RE EXPERIENCING CRIMES AND
20 VIOLENCE, AND THEY DON'T OFTEN FEEL SAFE TURNING TO LAW
21 ENFORCEMENT TO ADDRESS THEIR SAFETY CONCERNS. ALL OF THESE
22 ISSUES RESULT IN DISPARITIES IN MENTAL AND PHYSICAL HEALTH, AS
23 WELL AS IN THEIR SOCIOECONOMIC SITUATION. AND I'M JUST GONNA
24 END BY SAYING, LGBTQ PEOPLE OVERWHELMINGLY KNOW THIS IS A
25 GREAT PLACE TO LIVE. THEY KNOW THAT YOU ARE SUPPORTIVE AND



THE BOARD OF
SUPERVISORS

1 WELCOMING OF THEM, AND THEY'RE ENGAGED IN NOT ONLY MAKING THE
2 COUNTY BETTER FOR THEMSELVES, BUT FOR EVERYONE. IF WE GO TO
3 THE NEXT SLIDE, I'LL GIVE YOU JUST A COUPLE OF EXAMPLES OF THE
4 MAIN THEME. DESPITE A LONG STEREOTYPE THAT LGBT PEOPLE HAVE
5 MORE MONEY OR ARE WEALTHIER, THAT'S NOT TRUE, THEY'RE JUST AS
6 LIKELY TO BE IN POVERTY OR HAVE LOW INCOMES AS PEOPLE IN THE
7 COUNTY OVERALL, ABOUT A THIRD, ARE LIVING ABOUT 200% OR BELOW
8 THE FEDERAL POLICY LEVEL. THAT'S EVEN HIGHER, ALMOST HALF OF
9 TRANS NON-BINARY PEOPLE ARE LIVING AT BELOW 200% OF THE
10 FEDERAL POLICY LEVEL AND HIGHER FOR PEOPLE OF COLOR. IF WE GO
11 TO THE NEXT SLIDE, WE CAN SEE THIS THEME RUNNING THROUGH ANY
12 MEASURE OF KIND OF ECONOMIC INEQUALITY THAT WE LOOK AT. THIS
13 IS A SLIDE OF FOOD INSECURITY. DID YOU HAVE ENOUGH MONEY TO
14 GET THE FOOD THAT YOU AND YOUR FAMILY NEEDED LAST WEEK. ABOUT
15 50% MORE LGBTQ PEOPLE SAID THEY DO NOT. YOU'LL SEE A COUPLE OF
16 THEMES RUNNING THROUGH SUBPOPULATIONS WITHIN THE LGBT
17 COMMUNITY THAT FACE GREATER DISPARITY, CONSISTENTLY PEOPLE OF
18 COLOR WHO ARE LGBTQ AND PEOPLE WHO IDENTIFY AS BISEXUAL WHO
19 TEND TO BE YOUNGER AND ALSO MORE LIKELY TO BE PEOPLE OF COLOR.
20 IF YOU GO TO THE NEXT SLIDE, OBVIOUSLY HOUSING IS A BIG
21 CONCERN IN THE COUNTY. LGBTQ PEOPLE ARE MORE LIKELY TO BE
22 WRITTEN BURDEN THAN NON-LGBT PEOPLE, AND AS THIS SLIDE SHOWS,
23 THEY'RE MORE LIKELY TO BE UNHOUSED. NOW WE'RE GONNA TURN TO
24 THE SECOND THEME, IF WE GO TO THE NEXT SLIDE, AND LOOK AT THE
25 BARRIERS THAT PEOPLE IN THE COMMUNITY HAVE, THE GREATER



THE BOARD OF
SUPERVISORS

1 BARRIERS TO FORMING FAMILY AND COMMUNITY. A FRIEND OF MINE
2 CALLS THE LGBT COMMUNITY A REVERSE DIASPORA. WE THINK OF A
3 PEOPLE IN A DIASPORA AS BEING TOGETHER AND SCATTERED. FOR THE
4 MOST PART, LGBT PEOPLE ARE STILL BORN IN NON-LGBTQ HOUSEHOLDS,
5 AND THEY HAVE TO FIND EACH OTHER AND BUILD COMMUNITY. MANY
6 FACE FAMILY REJECTION AND YOU CAN SEE BY THE YELLOW AND BLUE
7 COLUMNS ON THIS SLIDE THAT THOSE IDENTIFIED AS BISEXUAL ARE
8 MUCH MORE LIKELY NOT TO BE OUT TO ANYONE IN THEIR IMMEDIATE
9 FAMILY AND ANY OF THEIR LGBTQ FRIENDS. IF YOU GO TO THE NEXT
10 SLIDE, WHEN IT COMES TO FORMING FAMILIES, WE HAVE BETTER LAWS,
11 POLICIES, AND SUPPORT FOR PEOPLE HAVING THEIR RELATIONSHIPS
12 RECOGNIZED, FOR HAVING KIDS AND PARENTING, BUT THEY STILL FACE
13 BARRIERS, AND PARTICULARLY WHEN IT COMES TO PARENTING,
14 ECONOMIC BARRIERS TO HAVING AND RAISING CHILDREN. WHEN YOU PUT
15 ALL THAT TOGETHER, IT MEANS THAT LGBTQ ADULTS ARE ABOUT TWICE
16 AS LIKELY TO LIVE AS NON-LGBTQ ADULTS, AND THAT'S EVEN GREATER
17 FOR THOSE WHO ARE OLDER. OUR SURGEON GENERAL HAS TALKED ABOUT
18 THE EPIDEMIC OF LONELINESS WE HAVE IN THIS COUNTRY AND WE SEE
19 A HIGHER RATES OF LONELINESS FOR LGBTQ PEOPLE. SO, WHEN WE
20 BUILD PROGRAMS THAT RELY ON FAMILY AND COMMUNITY SUPPORT OR
21 ASSUMED, THAT LOOKS DIFFERENT FOR LGBT COMMUNITIES. IF WE GO
22 TO THE NEXT SLIDE, WE'LL SEE THAT EVEN THOUGH THIS IS A GREAT
23 PLACE, WE HAVE GOOD POLICIES, AND THERE'S MORE SUPPORT HERE,
24 AND WE LOOK GOOD WHEN WE COMPARE THESE NUMBERS TO NATIONAL
25 FIGURES. PEOPLE STILL FACE DISCRIMINATION AND HARASSMENT FOR



THE BOARD OF
SUPERVISORS

1 THEIR SEXUAL ORIENTATION AND GENDER IDENTITY. WE LOOKED AT 9
2 DIFFERENT AREAS AND ABOUT 1 IN 4 LGBT PEOPLE REPORTED
3 DISCRIMINATION IN ONE OF THOSE AREAS, INCLUDING EMPLOYMENT.
4 AND IF YOU GO TO THE NEXT SLIDE, THAT'S SIMILAR FOR
5 HARASSMENT, EVEN HIGHER RATES, ABOUT 40% EXPERIENCING
6 HARASSMENT IN ONE OF THESE AREAS, INCLUDING THE PAST 5 YEARS.
7 AND AGAIN, I'LL POINT OUT THOSE TOP 2 BARS, WHICH LOOK AT
8 EXPERIENCE OF HARASSMENT BY COWORKERS AND BY CUSTOMERS AT
9 WORK, HAPPENING TO ABOUT 1 IN 8 LGBTQ PEOPLE IN THE LAST 5
10 YEARS IN LA COUNTY. SO, WE STILL NEED, WE HAVE THE LAWS, BUT
11 WE NEED TO HAVE THE TRAINING, THE ENFORCEMENT, AND THE
12 MONITORING TO MAKE SURE THAT THOSE LAWS TRANSLATE TO REAL
13 DIFFERENCES IN PEOPLE'S LIVES. THE NEXT THEME I'M GONNA LOOK
14 AT IS SAFETY WITHIN THE COMMUNITY. AND I'VE TALKED ABOUT SOME
15 OF THE DISPARITIES, IF YOU GO TO THE NEXT SLIDE, PEOPLE HAVE
16 BEEN HARASSED ON THE STREET OR BEING VICTIMS OF CRIME. WHAT WE
17 ASKED IS HOW DO YOUR FEARS ABOUT SAFETY SHAPE YOUR DAILY
18 LIVES? AND WHAT WE FOUND IS THAT PEOPLE AVOID PUBLIC PLACES
19 LIKE BEACHES AND PARKS. THEY AVOID PUBLIC TRANSPORTATION TO
20 PROTECT THEMSELVES. THIS IS PRIDE MONTH. THEY ALSO AVOID GOING
21 TO PRIDE FESTIVALS AND THEY AVOID GOING TO LGBTQ
22 ESTABLISHMENTS. AND IN THE GREAT KIND OF QUALITATIVE PART OF
23 THE STUDY, WE HAVE A NUMBER OF PEOPLE TELLING REALLY PAINFUL
24 STORIES ABOUT BEING HARASSED ON THEIR WAY TO OR AT A PRIDE
25 EVENT AND CALLING FOR MORE PROTECTION FOR THE COMMUNITY. IF



THE BOARD OF
SUPERVISORS

1 YOU GO TO THE NEXT SLIDE, WHEN THEY TURN FOR THAT PROTECTION,
2 IT'S OFTEN TO LAW ENFORCEMENT. WE ASKED OUR SURVEY RESPONDENTS
3 TO EVALUATE 14 DIFFERENT SERVICE AREAS IN THE COUNTY. THE
4 BOTTOM 4 ALL HAD TO DO WITH THE CRIMINAL LEGAL SYSTEM. THE
5 SHERIFFS, THE PROSECUTOR'S OFFICE, THE DA, PUBLIC DEFENDERS,
6 PROBATION, AND JAILS ALL RANKED AT THE BOTTOM. PEOPLE ARE
7 STILL EXPERIENCING HARASSMENT BY LAW ENFORCEMENT AS WELL AS
8 THIS SLIDE SHOWS. SO, THIS IS ONE AREA WE DEFINITELY SEE WHERE
9 FURTHER WORK NEEDS TO BE DONE. AND IF WE GO TO THE FINAL
10 SLIDE, I'LL JUST END WITH THIS. THIS IS AN INCREDIBLY ENGAGED
11 COMMUNITY. THEY ARE MORE LIKELY TO VOLUNTEER, TO GIVE TO
12 ORGANIZATIONS. THEY ARE MORE LIKELY TO CONTACT YOU AND OTHER
13 ELECTED OFFICIALS ABOUT TWICE AS LIKELY AS NON-LGBTQ PEOPLE,
14 AND THEY JUST DON'T DO THAT ON LGBTQ ISSUES. ABOUT 80 PERCENT
15 OF THE PEOPLE WE SURVEYED ARE ACTIVE IN ONE OF THESE AREAS,
16 AND OF THAT 80%, ONLY 1% FOCUS ON JUST LGBTQ ISSUES. THIS IS A
17 COMMUNITY THAT'S REALLY ENGAGED AND WANTS TO WORK WITH YOU TO
18 ADDRESS THE ISSUES THAT THE COUNTY IS FACING. THANKS. LET'S GO
19 ON TO THE NEXT SLIDE. WE'RE GONNA GO ON TO JODY HERMAN. SO
20 JUST YOU PAGE THROUGH THESE WE'LL GO TO THE NEXT PRESENTATION.
21 THANKS.

22
23 **JODY HERMAN:** GOOD MORNING EVERYONE I'M JODY HERMAN. I'M A CO-
24 PRINCIPAL INVESTIGATOR OF THE LA COUNTY TRANS AND NON-BINARY
25 SURVEY AND BAMBY.



THE BOARD OF
SUPERVISORS

1

2 **BAMBY SALCEDO:** BUENOS DIAS, GOOD MORNING. THANK YOU SO MUCH
3 FOR THE OPPORTUNITY TO BE HERE BEFORE YOU. I'M NOT SURE IF
4 THERE HAS BEEN ANOTHER TRANS WOMAN PRESENTING HERE IN FRONT OF
5 YOU, BUT THANK YOU SO MUCH FOR THE OPPORTUNITY, BAMBY SALCEDO
6 WITH THE TRANS LATINO COALITION IN COLLABORATION WITH JODIE
7 HERMAN AT WILLIAMS INSTITUTE.

8

9 **JODY HERMAN:** I ALSO WANT TO ACKNOWLEDGE OUR CO-AUTHORS, KIM
10 CHATHAM, WHO'S HERE WITH US TODAY, LINDSAY MAHOL, QUEEN
11 VICTORIA ORTEGA, AND ALANA REDFIELD, ALL PART OF THE TEAM.
12 FIRST, WE WANT TO THANK THE BOARD FOR YOUR SUPPORT OF THE
13 STUDY. THIS STUDY IS A COUNTERPART TO THE LELAC STUDY THAT
14 BRAD JUST PRESENTED. WE SURVEYED A COMMUNITY SAMPLE OF TRANS
15 AND NON-BINARY PEOPLE IN LA COUNTY TO LEARN ABOUT THEIR NEEDS
16 AND BARRIERS TO SERVICES. AND WE HAD 322 RESPONDENTS FROM
17 VARIOUS PARTS OF LA COUNTY, INCLUDING FROM EACH COUNTY
18 DISTRICT. NEXT SLIDE, PLEASE. RESPONDENTS SELECTED FROM A LIST
19 OF ISSUES WHICH THEY CONSIDER TO BE SERIOUS PROBLEMS FOR TRANS
20 AND NON BINARY PEOPLE IN L.A. COUNTY. OVER 50% OF THE SAMPLE
21 SAID THAT EACH OF THE TOP 4 ITEMS WERE SERIOUS PROBLEMS. THESE
22 ISSUES HAVE TO DO WITH ASPECTS OF ECONOMIC WELL-BEING WHICH
23 INCLUDES HOUSING. THEY WERE ALSO CONCERNED WITH EXPOSURE TO
24 VIOLENCE AND NEEDING ACCESS TO MENTAL HEALTH CARE. 52% OF OUR
25 SAMPLE WAS LIVING AT OR NEAR 100% OF THE FEDERAL POVERTY LINE,



THE BOARD OF
SUPERVISORS

1 AND 74% SAID THEY WERE HOUSING COST BURDENED, WHICH IS MUCH
2 HIGHER THAN LA COUNTY GENERALLY. SO CLEARLY ISSUES RELATED TO
3 ECONOMIC WELLBEING WERE MOST SALIENT FOR OUR SAMPLE, AND THAT
4 CONCURS WITH FINDINGS FROM THE LELAC STUDY AS WELL THAT BRAD
5 JUST PRESENTED. NEXT SLIDE PLEASE. WE FOUND THAT DESPITE,
6 AGAIN, ECHOING FINDINGS FROM THE LELAC STUDY, THAT DESPITE THE
7 POSITIVE PUBLIC POLICY ENVIRONMENT, DISCRIMINATION AND
8 MISTREATMENT PERSIST FOR SOME TRANS AND NON-BINARY PEOPLE. FOR
9 EXAMPLE, 70% HAD TAKEN ACTIONS AT WORK TO AVOID
10 DISCRIMINATION, SUCH AS STAYING IN A JOB THEY PREFERRED TO
11 LEAVE. 29% HAD AT LEAST ONE NEGATIVE EXPERIENCE WITH A BOSS OR
12 COWORKERS IN THE LAST 12 MONTHS, INCLUDING BEING FORCED TO
13 RESIGN. 21% BELIEVED THAT THEY HAD BEEN DENIED HOUSING
14 SPECIFICALLY FOR BEING TRANS OR NON-BINARY, AND 29% REPORTED
15 MISTREATMENT OR BEING MISGENDERED DURING A RECENT ROUTINE
16 HEALTHCARE VISIT. THESE NEGATIVE EXPERIENCES PERSIST DESPITE
17 THE POSITIVE PUBLIC POLICY ENVIRONMENT. SO AS BRAD SAYS, WE
18 NEED TO MAKE GOOD LAWS ACTUALLY MAKE A DIFFERENCE ON THE
19 GROUND. NEXT SLIDE, PLEASE. WE ASKED OUR RESPONDENTS ABOUT HOW
20 THEY ACCESS SERVICES AND PROGRAMS IN LA COUNTY. MOST SAY THEY
21 GO TO LGBT-FOCUSED OR TRANS-FOCUSED COMMUNITY ORGANIZATIONS TO
22 ACCESS SERVICES AND PROGRAMS. AND OF THOSE WHO USE COMMUNITY
23 ORGANIZATIONS FOR SERVICES, 50% SAID THEY ARE LESS COMFORTABLE
24 ACCESSING SERVICES AT GOVERNMENT OFFICES COMPARED TO COMMUNITY
25 ORGANIZATIONS. I THINK THAT IS RELATED TO OUR NEXT 2 FINDINGS,



THE BOARD OF
SUPERVISORS

1 WHICH ARE ABOUT PEOPLE'S EXPERIENCES APPLYING FOR GOVERNMENT
2 BENEFITS OR SERVICES OR VISITING A GOVERNMENT BENEFITS OFFICE.
3 57% OF THOSE WHO HAD APPLIED FOR GOVERNMENT BENEFITS OR
4 SERVICES HAD ONE OR MORE PROBLEMS BECAUSE THEY ARE TRANS OR
5 NON-BINARY, SUCH AS AVOIDING GOING TO THE OFFICE ALTOGETHER
6 AND BEING DENIED BENEFITS OR SERVICES FOR REASONS OTHER THAN
7 ELIGIBILITY. 33% OF OUR SAMPLE HAD VISITED A GOVERNMENT
8 BENEFITS OFFICE IN THE LAST 12 MONTHS, AND 48 PERCENT OF THOSE
9 REPORTED BEING HARASSED, MISGENDERED, OR DENIED ACCESS TO
10 APPROPRIATE BATHROOMS BY STAFF OR SECURITY. SO, THESE NEGATIVE
11 EXPERIENCES ARE LIKELY RELATED TO THE LACK OF COMFORT THAT
12 TRANS PEOPLE EXPRESS FOR USING GOVERNMENT SERVICES AND GOING
13 TO GOVERNMENT OFFICES. AND NOW I'M GONNA TURN IT OVER TO BAMBY
14 TO DISCUSS SOME OF THE RECOMMENDATIONS THAT EMERGED FROM THE
15 STUDY.

16
17 **BAMBY SALCEDO:** THANK YOU SO MUCH, JODY, AND THANK YOU ONCE
18 AGAIN, BEAUTIFUL AND AMAZING BOARD OF SUPERVISORS FOR THE
19 OPPORTUNITY TO BE HERE. AND CAN WE GO TO THE NEXT SLIDE,
20 PLEASE? OBVIOUSLY, HEARING THE RESULTS OF THESE FINDINGS,
21 RIGHT, IT'S IMPORTANT FOR ALL OF US TO WORK TOGETHER AND TO
22 ENSURE THAT WE ADDRESS THE SPECIFIC NEEDS OF TRANSGENDER AND
23 CONFORMANT INTERSEX PEOPLE WHO LIVE IN LOS ANGELES COUNTY. AS
24 WE KNOW, TGI PEOPLE HAVE BEEN NEGLECTED FOR MANY YEARS, AND
25 IT'S IMPORTANT THAT WE CONTINUE TO WORK TOGETHER TO ADDRESS



THE BOARD OF
SUPERVISORS

1 THESE ISSUES. IN THIS SURVEY, WE ASKED PEOPLE WHAT WERE SOME
2 OF THE THINGS THAT WERE IMPORTANT THAT GOVERNMENT LEADERS CAN
3 DO TO SUPPORT THEIR LIVELIHOOD. AND WHAT WE FOUND WAS THAT,
4 YOU KNOW, AS WE HEARD, RIGHT, FINANCIAL HARDSHIPS ARE ONE OF
5 THE CONCERNS OF OUR COMMUNITY. AS WE KNOW, TGI PEOPLE CONTINUE
6 TO BE ONE OF THE MOST POOR PEOPLE ANYWHERE IN THE WORLD. AND
7 IT'S IMPORTANT FOR US TO UNDERSTAND WHAT NEEDS TO BE DONE IN
8 ORDER TO UPLIFT THEIR LIVELIHOOD. OBVIOUSLY, THE CONTINUOUS
9 DISCRIMINATION THAT WE FACE AS PEOPLE SIMPLY BECAUSE OF WHO WE
10 ARE IS ONE OF THE THINGS THAT CONTINUE TO HINDER THE WAY WE
11 LIVE OUR LIVES AND SO WE NEED TO THINK ABOUT LIKE WHAT IS IT
12 THAT WE NEED TO DO TO BE ABLE TO CHANGE THE MINDS AND THE
13 HEARTS OF PEOPLE AND REALLY PUT ACTIONS INTO MAKING SURE THAT
14 THE DISCRIMINATION THAT WE FACE DO NOT CONTINUE TO HAPPEN.
15 OBVIOUSLY, YOU KNOW, WHAT WE NEED AS PEOPLE AND WHAT THE
16 RESPONDENTS IN THE SURVEY SAID IS THAT WE WANT TO BE SEEN AND
17 RESPECTED AS PEOPLE, RIGHT? WE'RE NOT ASKING FOR ANYTHING
18 ELSE, BUT JUST TO BE VALIDATED AS WHO WE ARE AS PEOPLE AND
19 UNDERSTANDING THAT THERE'S THIS HUMAN CONNECTION THAT WE ALL
20 HAVE AND WHAT DO WE NEED TO DO TO ENSURE THAT WE ARE RESPECTED
21 AND APPRECIATED AS PEOPLE? AND OBVIOUSLY, YOU KNOW, IT HAS
22 BEEN MENTIONED THAT HAVING NEGATIVE EXPERIENCES WITH
23 GOVERNMENT ENTITIES AND OFFICIALS IS ONE OF THEIR RECURRING
24 THEMES. AND SO, WHAT CAN WE DO TO ENSURE THAT WE DON'T
25 CONTINUE TO HAVE THIS NEGATIVE EXPERIENCES, RIGHT? HOW CAN WE



THE BOARD OF
SUPERVISORS

1 ENSURE THAT COUNTY OFFICIALS AND REPRESENTATIVES, RIGHT,
2 REALLY UNDERSTAND THAT THEY CAN CONTINUE TO DO THIS, RIGHT,
3 THAT WE DO HAVE THE RIGHT TO HAVE ACCESS TO THE SERVICES THAT
4 THE COUNTY HAVE FOR ALL OF US, RIGHT, AND PEOPLE NEED TO BE
5 ABLE TO CHANGE THEIR WAYS OF THINKING ABOUT WHO WE ARE AS
6 PEOPLE. CAN WE GO TO THE NEXT SLIDE, PLEASE? OBVIOUSLY, WE
7 NEED TO MAKE SURE THAT WE IMPROVE THE QUALITY OF LIFE OF OUR
8 COMMUNITY. IN PUBLIC SAFETY, AS WE KNOW, IT'S ONE OF THE
9 THINGS THAT IT'S IMPORTANT TO OUR COMMUNITY, BUT IT'S
10 IMPORTANT FOR US TO ALSO UNDERSTAND THAT PUBLIC SAFETY IS
11 DOESN'T MEAN NECESSARILY THAT IT'S THE POLICE, RIGHT? THAT
12 THEY ARE OTHER RESOURCES IN COMMUNITY SPACES TO WHERE PEOPLE
13 CAN HAVE THE SAFETY THAT THEY NEED. BUT ALSO, HOW DO WE MAKE
14 SURE THAT WE EMPOWER MEMBERS OF OUR COMMUNITY TO BE ABLE TO BE
15 CONNECTED. AND I THINK IT'S IMPORTANT TO ALSO UNDERSTAND THE
16 POPULATION THAT ARE HERE IN LOS ANGELES COUNTY. THE WILLIAMS
17 INSTITUTE RECENTLY RELEASED A REPORT IN WHICH THEY STATED THAT
18 THERE ARE ABOUT 41,000 TRANS MIGRANTS AROUND THE STATE OF
19 CALIFORNIA. AND UNDERSTANDING THAT THE MAJORITY GO TO EITHER
20 SAN FRANCISCO OR LOS ANGELES, WE CAN ESTIMATE THAT AT LEAST
21 10,000 TRANS MIGRANTS LIVE IN LOS ANGELES COUNTY. AND
22 OBVIOUSLY, IT'S IMPORTANT FOR US TO IMPROVE THE SERVICE
23 DELIVERY FOR TRANS PEOPLE AND REALLY UNDERSTAND THE SUPPORT
24 THAT WE NEED AND HOW WE ARE GOING TO BE ABLE TO PROVIDE THE
25 SUPPORT THAT OUR COMMUNITY NEEDS. OBVIOUSLY, ACCESSIBILITY TO



THE BOARD OF
SUPERVISORS

1 IDENTIFICATION DOCUMENTS IS ONE OF THE THINGS THAT ARE
2 IMPORTANT TO OUR COMMUNITY. AND WE NEED TO MAKE SURE THAT WE
3 SUPPORT MEMBERS OF OUR COMMUNITY, NOT JUST THOSE WHO ARE
4 IMMIGRANTS, BUT ALSO THOSE WHO WANT TO HAVE DOCUMENTS THAT
5 ALIGN WITH WHO THEY ARE FOR THEM TO BE ABLE TO HAVE ACCESS TO
6 EMPLOYMENT AND OTHER SERVICES. CAN WE GO TO THE OTHER SLIDE,
7 PLEASE? ONE OF THE THINGS THAT I DO WANT TO ALSO MENTION IS
8 THAT WE WANNA THINK ABOUT HOW CAN WE COLLECTIVELY CREATE
9 BETTER FUTURES FOR MEMBERS OF THE TRANSGENDER AND CONFIRMATIVE
10 SEX COMMUNITY WHO LIVE IN LOS ANGELES. AND IN ORDER FOR US TO
11 BE ABLE TO DO THAT, THERE HAS TO BE THAT COLLABORATION BETWEEN
12 OUR GOVERNMENT AND THOSE ORGANIZATIONS THAT PROVIDE THE
13 SUPPORT TO MEMBERS OF OUR COMMUNITY. AND SO, WE NEED TO BE
14 ABLE TO INVEST IN THE LIVELIHOOD OF OUR COMMUNITY AND INVEST
15 IN THE FUTURE OF MEMBERS OF OUR COMMUNITY. WE KNOW THAT THERE
16 ARE MANY ISSUES INCLUDING WORKFORCE DEVELOPMENT AND ACCESS TO
17 THE WORK THE WORKFORCE AND OTHER THINGS THE ARTS AND OTHER
18 THINGS AND SO WE NEED TO BE ABLE TO REALLY IMPROVE THE QUALITY
19 OF LIFE OF OUR COMMUNITY AND WE YOU KNOW I THINK IT'S ALSO
20 IMPORTANT TO MENTION THAT THE WORK THAT THE TRANS-LATINO
21 COALITION DOES HERE IN LOS ANGELES IS NOT SPECIFIC TO THE
22 LATINO COMMUNITY, RIGHT? WE, THE WORK THAT WE DO, LIFTS THE
23 LIVELIHOOD OF ALL MEMBERS OF THE TRANSGENDER AND CONFIRMATIVE
24 SEX COMMUNITY. AND IT'S ALSO IMPORTANT TO UNDERSTAND THAT WE
25 NEED TO ALSO DEVELOP THE INFRASTRUCTURE OF OUR COMMUNITIES,



THE BOARD OF
SUPERVISORS

1 RIGHT? AND THOSE ORGANIZATIONS THAT ALSO PROVIDE SERVICES FOR
2 MEMBERS OF OUR COMMUNITY. AS WE KNOW, MEMBERS OF OUR COMMUNITY
3 FEEL BETTER OR SEEK COMMUNITY BETTER THAN GETTING SERVICES
4 FROM THE ACTUAL COUNTY DEPARTMENTS. AND SO, CAN WE GO TO THE
5 NEXT SLIDE PLEASE? AGAIN, ONE OF THE THINGS THAT I THINK IS SO
6 IMPORTANT FOR US TO UNDERSTAND IS THAT WE NEED TO CREATE
7 PATHWAYS OR PIPELINES, RIGHT? TO UPLIFT OUR COMMUNITY, WE
8 WANNA CREATE PIPELINES TO ENSURE THAT EVEN WITHIN THE COUNTY,
9 RIGHT, THAT THEY ARE PEOPLE WHO LOOK LIKE US, RIGHT? WE WANT
10 TO SEE OURSELVES REFLECTED. WE WANT TO SEE THAT WE ARE ABLE TO
11 BE INTEGRATED INTO THE TAPESTRY OF OUR SOCIETY. AND WE WANT
12 TO, YOU KNOW, WE WANT TO MAKE SURE THAT THERE IS AN INVESTMENT
13 ON THAT. AS WE KNOW, MANY MEMBERS OF OUR COMMUNITY HAVE NOT
14 HAD THE OPPORTUNITY TO HAVE ACCESS TO EDUCATION AND OTHER
15 THINGS, RIGHT? I CAN HONESTLY SAY THAT ABOUT 2 TO 3
16 GENERATIONS BEFORE US WERE COMPLETELY NEGLECTED. THEY DIDN'T
17 HAVE ANY ACCESS TO SERVICES. AND THOSE ARE THE INDIVIDUALS WHO
18 RIGHT NOW ARE ALSO STRUGGLING WITH THEIR LIVELIHOOD. THOSE
19 INDIVIDUALS WHO ARE AGING. AND SO, WE NEED TO ALSO PAY
20 ATTENTION TO THOSE MEMBERS OF OUR COMMUNITY AND BE ABLE TO
21 PROVIDE THE SUPPORT THAT THEY NEED. AND SO, THIS IS AN OPEN
22 INVITATION TO ALL OF US TO WORK TOGETHER AND TO ENSURE THAT WE
23 BETTER LIFT THE LIVELIHOOD OF TRANSGENDER NONCONFORMING AND
24 INTERSEX INDIVIDUALS WHO LIVE IN LOS ANGELES COUNTY. I THINK
25 THAT CONCLUDES MY PRESENTATION AND NOW I'M GONNA TURN IT OVER.



THE BOARD OF
SUPERVISORS

1 DR. FERRER, YES.

2

3 **DR. BARBARA FERRER:** THANK YOU, BAMBY. MUCHAS GRACIAS, THANK
4 YOU SO MUCH BAMBY, BRAD, AND JODY. I DO WANT TO CLOSE OUT BY,
5 I JUST WANT TO SHARE THE HEALTH IMPACT OF SYSTEMS THAT DON'T
6 WORK WELL. THE REPORT REVEALS STARK INEQUITIES IN HEALTH AND
7 WELL-BEING FOR LGBTQ INDIVIDUALS WHEN COMPARED TO NON-LGBTQ
8 INDIVIDUALS IN THE COUNTY. AND I'M JUST GOING TO LIFT UP SOME
9 HEALTH OUTCOMES. DEPRESSION WAS TWICE AS COMMON AMONGST LGBTQ
10 AS NON-LGBTQ PEOPLE. LIFETIME SUICIDE ATTEMPTS WERE 4 TIMES
11 MORE COMMON AMONGST LGBTQ PEOPLE THAN NON-LGBTQ PEOPLE. ABOUT
12 1 IN 4 INDIVIDUALS WHO WERE LGBTQ EXPRESSED THAT THEY HAVE AN
13 UNMET NEED FOR CARE, HEALTH CARE, IN LA COUNTY. AND THAT THE
14 PRIMARY BARRIERS TO GETTING CARE NOT ONLY INVOLVED COST BUT 1
15 IN 3 WERE UNABLE TO FIND CARE SUPPORTIVE OF LGBTQ INDIVIDUALS.
16 TWICE AS MANY LGBTQ PEOPLE HAVE EXPERIENCED INTIMATE PARTNER
17 VIOLENCE WHEN COMPARED TO NON-LGBTQ PEOPLE. AND THIS INCLUDES
18 HALF OF BISEXUAL WOMEN. MORE LGBTQ THAN NON-LGBTQ INDIVIDUALS
19 IN THE COUNTY ARE LIVING WITH A DISABILITY. AND THAT, THE RATE
20 THERE IS 41 PERCENT OF LGBTQ INDIVIDUALS HAVE A DIAGNOSED
21 DISABILITY. 1 IN 10 LGBTQ INDIVIDUALS IN LA COUNTY IN THE PAST
22 YEAR DID NOT GO TO ANY HEALTHCARE PROVIDER TO AVOID UNFAIR
23 TREATMENT. AND IN THE PAST 5 YEARS, 8% REPORTED THAT THEY WERE
24 DENIED OR PROVIDED INFERIOR MEDICAL CARE BECAUSE OF THEIR
25 SEXUAL ORIENTATION OR GENDER IDENTITY WHILE LIVING IN LGBTQ IN



THE BOARD OF
SUPERVISORS

1 LA COUNTY. ALMOST 4 LGBTQ INDIVIDUALS ALSO REPORTED NOT BEING
2 OUT TO ANY OF THEIR HEALTHCARE PROVIDERS. I WANT TO
3 ACKNOWLEDGE THAT HERE AT THE COUNTY THERE ARE EFFORTS ACROSS
4 MANY DEPARTMENTS TO LIFT UP THE LGBTQ+ COMMUNITIES AND TO
5 ADDRESS THE CHALLENGES OF SYSTEMS THAT AREN'T WORKING.
6 CERTAINLY, HERE AT THE DEPARTMENT OF PUBLIC HEALTH, WE HAVE
7 EFFORTS AMONG SUBSTANCE ABUSE PREVENTION AND CONTROL. WE HAVE
8 OUR STUDENT WELL-BEING CENTERS. WE HAVE OUR DIVISION OF HIV
9 AND STD PROGRAMS. WE HAVE THE OFFICE OF WOMEN'S HEALTH AND THE
10 CENTER OF HEALTH EQUITY, JUST TO NAME A FEW AREAS WHERE WE
11 HAVE PROGRAMS. BUT I WANNA NOTE THAT IT'S NOT GONNA BE ENOUGH
12 TO STAND UP PROGRAMS AND SERVICES WHILE INSTITUTIONS,
13 POLICIES, AND LAWS ARE OFTEN CREATING AND PERPETUATING THESE
14 INEQUITIES. OUR COLLECTIVE MISSION NEEDS TO BE TO BREAK THAT
15 CYCLE OF DISCRIMINATION, RACISM, STIGMA, INVISIBILITY, AND
16 MARGINALIZATION. THE WORK WE DO TOGETHER IS GOING TO BE MORE
17 SUCCESSFUL IF IT'S ROOTED IN JUSTICE AND IT'S DRIVING TO
18 DISMANTLE THESE OPPRESSIVE SYSTEMS SO THAT WE CAN IMPROVE THE
19 WELL-BEING OF THOSE THAT ARE EXPERIENCING THESE UNFAIR
20 OUTCOMES. I'M GRATEFUL FOR THE EXTRAORDINARY LEADERSHIP OF
21 THIS BOARD AND I STAND READY TO WORK HARD WITH THE NEWLY
22 FORMED LGBTQ+ COMMISSION, OTHER COUNTY DEPARTMENTS, COMMUNITY
23 COLLABORATORS AND RESIDENTS TO ADDRESS THE NEEDS AND IMPROVE
24 THE LIVES OF OUR LGBTQ+ COMMUNITY MEMBERS. WHILE I KNOW THE
25 CHALLENGES ARE SIGNIFICANT, SO TOO IS OUR COLLECTIVE RESOLVE



THE BOARD OF
SUPERVISORS

1 TO ADDRESS THEM HEAD-ON, INSPIRED BY THE COURAGEOUS LEADERSHIP
2 SEEN HERE TODAY AND THE BELIEF THAT GOOD HEALTH IS A RIGHT FOR
3 ALL. WITH THAT I THANK THE ENTIRE BOARD FOR THEIR TIME AND
4 WE'RE ALL AVAILABLE FOR QUESTIONS.

5
6 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH AND HAPPY
7 PRIDE MONTH. THIS WORK IS WORTH CELEBRATING. THANK YOU VERY,
8 VERY MUCH FOR YOUR LEADERSHIP AND INVESTMENT IN THIS WORK. AND
9 WE'RE ESPECIALLY GRATEFUL TO THE WILLIAMS INSTITUTE FOR YOUR
10 DEDICATION TO RESEARCHING AND ADVOCATING FOR THE LGBTQ+
11 COMMUNITY THROUGHOUT THE COUNTRY AND HERE IN LA COUNTY. AND I
12 KNOW SOME MAY KNOW THAT WILLIAMS INSTITUTE IS A LARGE PART OF
13 THE REASON WHY I AM HERE IN LA IN THE FIRST PLACE. AND I WANNA
14 THANK YOU FOR THE LIFE SAVING WORLD CHANGING WORK THAT YOU DO.
15 I'M JUST INCREDIBLY IN AWE OF YOUR WORK. THE FINDINGS
16 PRESENTED HERE TODAY HIGHLIGHT BOTH THE PROGRESS WE'VE MADE,
17 BUT ALSO THE CHALLENGES THAT REMAIN FOR OUR LGBTQ+ COMMUNITY
18 IN LOS ANGELES COUNTY. AND THAT INCLUDES HEALTH DISPARITIES,
19 ECONOMIC CHALLENGES, SOCIAL DISCRIMINATION, AND SO MUCH MORE,
20 IT'S CLEAR THAT OUR WORK MUST CONTINUE AND THERE'S A LOT TO BE
21 DONE. AND THIS DATA HELPS US IN MUCH MORE WAYS THAN JUST BEING
22 NUMBERS. IT REFLECTS TRUE LIVES, THE LIVED EXPERIENCE OF
23 ANGELENOS AND WHO ARE OUR FRIENDS, WHO ARE OUR NEIGHBORS, WHO
24 ARE OUR COMMUNITY MEMBERS. AND LIKE ALL COMMUNITIES, OUR
25 LGBTQ+ COMMUNITY IS NOT A MONOLITH, EVEN AS SHOWN BY THE



THE BOARD OF
SUPERVISORS

1 LETTERS IN THE ACRONYM THAT WE SAY, THERE ARE VERY DIFFERENT
2 EXPERIENCES WITHIN OUR LGBTQ+ FAMILY. AND AS A COUNTY, WE ARE
3 COMMITTED TO RESPONDING TO YOUR FINDINGS WITH CONCRETE ACTION.
4 THAT IS OUR RESPONSIBILITY. AND WE ARE READY TO TAKE UP THAT
5 CHARGE. I HAVE A COUPLE OF QUESTIONS IN 4 DIFFERENT AREAS.
6 FIRST, I WANNA TALK ABOUT VIOLENCE AND SAFETY. THIS REPORT
7 FOUND THAT OVER A THIRD OF LGBTQ+ ADULTS EXPERIENCE INTIMATE
8 PARTNER VIOLENCE, WHICH IS DOUBLE WHAT NON-LGBTQ+ ADULTS
9 EXPERIENCE, AS DR. FERRER JUST SAID. THIS DISPROPORTIONATE
10 IMPACT ALSO, ESPECIALLY HIGHLIGHTS THE EXPERIENCE OF BISEXUAL
11 WOMEN, WHICH IS EVEN GREATER. SO HOW IS DPH TAKING ACTION,
12 INCLUDING WITH RESOURCES AND FUNDING TO ADDRESS THE SYSTEMIC
13 CHALLENGES OF INTIMATE PARTNER VIOLENCE IN OUR LGBTQ+
14 COMMUNITIES, RECOGNIZING THAT THERE ARE DIFFERENT KINDS OF
15 EXPERIENCES AND DIFFERENT WAYS TO APPROPRIATELY RESPOND.

16
17 **DR. BARBARA FERRER:** YEAH, THANK YOU SO MUCH SUPERVISOR. AND I
18 DO WANT TO START BY THANKING THE ENTIRE BOARD BECAUSE MANY OF
19 THE ACTIVITIES THAT THE DEPARTMENT OF PUBLIC HEALTH IS ENGAGED
20 IN IS BECAUSE OF YOUR SUPPORT AND YOUR DIRECTION. SO
21 PARTICULARLY IN THE AREAS OF DOMESTIC VIOLENCE, INTIMATE
22 PERSONAL VIOLENCE, AND OUR OFFICE OF VIOLENCE PREVENTION,
23 YOU'VE INCREASED RESOURCES IN ALL THOSE AREAS AND ASKED US TO
24 PAY PARTICULAR ATTENTION TO COMMUNITIES THAT ARE MOST
25 VULNERABLE. SO, I'LL GIVE A COUPLE OF EXAMPLES. BUT I WANT TO



THE BOARD OF
SUPERVISORS

1 START WITH SORT OF THE PRINCIPLE FOR US IS THE PARTNERSHIPS
2 WITH OUR COMMUNITY-BASED ORGANIZATIONS ARE THE MOST IMPORTANT.
3 THAT'S WHERE MUCH OF THIS WORK IS HAPPENING. AND OUR ABILITY
4 TO MAKE SURE THAT THE DOLLARS WE HAVE ARE ACTUALLY GOING OUT
5 TO THOSE COMMUNITY-BASED ORGANIZATIONS, LIKE THE TRANS LATINA
6 COALITION, TO SUPPORT THEIR WORK, IS WHERE I THINK WE'RE GOING
7 TO START SEEING A DIFFERENCE. ONE OF THE THINGS THAT WE'VE
8 DONE IS WITH OUR INCREASED ABILITY TO SUPPORT DOMESTIC
9 VIOLENCE SHELTERS AND THE DOMESTIC VIOLENCE SUPPORTIVE
10 SERVICES PROVIDERS IS WE ACTUALLY ARE OFFERING A LOT OF
11 TRAININGS TO THOSE ORGANIZATIONS, AND WE DO THAT WITH THE
12 NATIONAL LGBTQ INSTITUTE ON INTIMATE PARTNER VIOLENCE. THEY
13 HAVE TRAINERS THAT ARE HOUSED AT THE LGBT CENTER THAT WE'RE
14 USING SO THAT AS FOLKS ARE SEEKING SUPPORT, WE ARE RECOGNIZING
15 THE UNIQUE NEEDS AND BEING RESPONSIVE TO THE LGBTQ+ COMMUNITY
16 AT THESE SITES THAT ARE MEANT TO BE SAFE SPOTS, BUT OFTEN
17 AREN'T NECESSARILY, WE DON'T NECESSARILY SEE THAT REFLECTIVE
18 AND INCLUSIVE POLICIES. SO, I THINK THERE'S BEEN A MASSIVE
19 TRAINING EFFORT, AND I WANT TO THANK ALL OF OUR SHELTER
20 PARTNERS AND OUR DOMESTIC VIOLENCE SUPPORTIVE SERVICES
21 PARTNERS FOR THEIR WILLINGNESS AND FOR MANY OF THEM FOR THEIR
22 LEADERSHIP IN CREATING SPACES THAT ARE BOTH SAFE AND
23 INCLUSIVE. I ALSO WANT TO NOTE THAT THE OFFICE OF VIOLENCE
24 PREVENTION IS WORKING WITH THE CEO NOW ON PRIORITIZING GENDER-
25 BASED VIOLENCE AND IN PARTICULAR PAYING ATTENTION TO VIOLENCE



THE BOARD OF
SUPERVISORS

1 AGAINST MEMBERS OF THE LGBTQ+ COMMUNITY, IN PARTICULAR THE TGI
2 COMMUNITY, SO THAT WE ADDRESS HEAD ON PLACES AND SPACES WHERE
3 WE'RE SEEING ACTIONS THAT ARE BEING TAKEN THAT ARE NOT
4 SUPPORTIVE. AND US AS A PUBLIC HEALTH DEPARTMENT, WE ALSO NEED
5 TO MAKE SURE THAT OUR SERVICES AND SUPPORTS ARE APPROPRIATE.
6 SO, WE HAVE STARTED LOOKING REALLY HARD AT WHERE OUR OWN
7 POLICIES ARE, NOT JUST ON SORT OF HOW WE CREATE OUR OWN
8 WELCOMING SPACES AND PLACES WHERE EVERYONE CAN DO THEIR BEST
9 WORK, BUT ALSO ON HOW WE'RE SUPPORTING, WHAT PERCENTAGE OF OUR
10 FUNDING IS SUPPORTING ORGANIZATIONS THAT ARE DOING THIS WORK
11 IN THE COMMUNITY, AND THEN WHAT OTHER ISSUES ARE WE HEARING
12 FROM THE LEADERSHIP IN THE COMMUNITY? AND I WAS SO GLAD THAT
13 THAT WAS HIGHLIGHTED TODAY. YOU KNOW, WHAT'S THE PIPELINE FOR
14 US TO MAKE SURE THAT OUR JOBS ARE IN FACT OPEN, RESPECTFULLY
15 RECRUITING MEMBERS OF THE DIVERSITY THAT WE SEE REFLECTED HERE
16 TODAY. SO, I THINK IN ALL, THOSE ARE LIKE 3 AREAS WHERE I JUST
17 WANT TO HIGHLIGHT SOME EXAMPLES.

18
19 **SUP. LINDSEY HORVATH, CHAIR:** THAT'S GREAT. I THINK IT'S
20 IMPORTANT TO KNOW WHAT WORK IS BEING DONE AND THAT WE ARE
21 MAKING THOSE INVESTMENTS. AND THIS REPORT ALSO REVEALS THAT WE
22 STILL HAVE A LOT OF WORK TO DO. AND SO, I KNOW THAT OUR LGBTQ+
23 COMMISSION WILL HELP GUIDE HOW WE CAN MAKE THOSE POLICIES AND
24 ACTIONS AND INVESTMENTS THAT MUCH MORE INCLUSIVE AND MORE
25 BROADLY. THIS REPORT CONTINUES TO DETAIL WHAT WE ALREADY KNOW,



THE BOARD OF
SUPERVISORS

1 THAT OUR LGBTQ+ COMMUNITY MEMBERS ARE AT RISK OF, INCREASED
2 RISK OF VIOLENCE IN THEIR OWN COMMUNITIES, IN LGBTQ+ COMMUNITY
3 SPACES AND IN LGBTQ+ NIGHTLIFE. OFTEN UNDER REPORTING HATE
4 CRIMES AND VIOLENCE, FEARING RETALIATION OR BELIEVING THAT
5 THEIR CONCERNS WILL NOT BE RESPONDED TO BY OUR PUBLIC
6 INSTITUTIONS, WHICH INCLUDES LAW ENFORCEMENT AS YOUR REPORT
7 HIGHLIGHTS. IT ALSO DETAILS SIGNIFICANT ONGOING PROBLEMS THAT
8 OUR LGBTQ+ COMMUNITIES EXPERIENCE WITH LAW ENFORCEMENT, VERBAL
9 AND PHYSICAL HARASSMENT, SEXUAL ASSAULT, DISCRIMINATION AND
10 MISTRUST. SO, I WANNA TURN TO DR. SCORZA. CAN YOU TALK A
11 LITTLE BIT ABOUT ANY INFORMATION THAT YOU'VE GATHERED AND
12 RECOMMENDATIONS YOU'RE ACTING ON WITH REGARD TO SAFETY AND LAW
13 ENFORCEMENT WITH OUR LGBTQ+ COMMUNITY GIVEN OUR COMMUNITY
14 SAFETY MOTION FROM LAST FALL, WHAT KIND OF PROGRESS ARE WE
15 MAKING IN THAT REGARD?

16
17 **DR. D'ARTAGNAN SCORZA:** THANK YOU SO MUCH FOR THAT QUESTION,
18 SUPERVISOR. AND IT'S A PLEASURE TO BE HERE WITH EACH OF YOU
19 THIS MORNING, ALONG WITH MY COLLEAGUES HERE PRESENTING ON THIS
20 VERY IMPORTANT TOPIC. SO, SUPERVISOR, I'LL JUST BRIEFLY START
21 BY SAYING THAT ARDI IS WORKING VERY CLOSELY WITH MULTIPLE
22 COUNTY DEPARTMENTS, INCLUDING THE SHERIFF'S DEPARTMENT,
23 LIBRARY, THE HUMAN RELATIONS COMMISSION, OUR PARTNERS IN THE
24 DEPARTMENT OF PUBLIC HEALTH AND OTHERS TO IMPROVE DATA
25 REPORTING ON VIOLENCE AGAINST PEOPLE ON THE BASIS OF THEIR



THE BOARD OF
SUPERVISORS

1 IDENTITY. SO, HATE CRIMES, HATE INCIDENTS IN LA COUNTY. WHAT
2 WE'VE BEEN ABLE TO IDENTIFY IN OUR MOST RECENT REPORT BACK IN
3 JUNE WAS THAT THERE WAS A NEED TO CONTINUE TO ENHANCE AND
4 DIVERSIFY COMMUNITY-BASED PATHWAYS TO SUPPORT SURVIVORS OF
5 CRIMES AND INCIDENTS AND ENABLE THEM TO NAVIGATE REPORTING
6 THEIR EXPERIENCES THAT WE NEED TO EXPAND PLACES FOR THEM TO
7 REPORT. AND WHILE 2-1-1 AND THE PARTNERSHIP THAT WE HAVE WITH
8 HRC HAS DONE AN INCREDIBLE JOB. MANY FOLKS, AS YOU AS HAS BEEN
9 POINTED OUT THROUGH THIS REPORT, HAVE DEMONSTRATED THAT THEY
10 DON'T NECESSARILY WANT TO GO TO LAW ENFORCEMENT. SO, WE NEED
11 TO HAVE DIFFERENT REPORTING MECHANISMS. THE OTHER, I THINK,
12 CHALLENGE THAT WE'RE FINDING IN THE FIELD IS THAT THERE'S NOT
13 A LOT OF COMMON DEFINITIONS FOR REPORTING NON-CRIMINAL HATE
14 INCIDENTS AS WELL. AND SO, IN PARTNERSHIP WITH THIS INTERNAL
15 WORK GROUP, WE ARE WORKING TO IDENTIFY HOW TO BEST DEFINE WHAT
16 A HATE INCIDENT IS SO THAT IT CAN BE REPORTED AND TRACKED SO
17 THAT WE CAN BETTER ESTABLISH THOSE REFERRAL PATHWAYS. IN OUR
18 UPCOMING REPORT BACK WE WILL TALK A BIT MORE ABOUT STRATEGIES
19 TO IMPROVE LGBTQ+ RESIDENT SAFETY ALONG WITH A PARTNERSHIP
20 WITH EXTENSIVE ALONG WITH BRINGING IN EXTENSIVE STAKEHOLDER
21 INTERVIEWS AND THE REPORT WILL PROVIDE A COMMUNITY SENSITIVE
22 SITE SAFETY BLUEPRINT WHICH WILL OFFER BEST PRACTICES AND
23 RESOURCES FOR INDIVIDUALS, COUNTY STAFF AND OTHER EVENT
24 ORGANIZERS TO HELP SECURE THOSE SAFE SITES THAT MAY BE
25 TARGETED ON THE BASIS OF IDENTITY. AND THEN FINALLY, AGAIN, IN



THE BOARD OF
SUPERVISORS

1 PARTNERSHIP WITH THE SHERIFF'S DEPARTMENT, HRC, AND THE CHIEF
2 EXECUTIVE OFFICE OF EMERGENCY MANAGEMENT, WE'RE WORKING NOW TO
3 COORDINATE A RESPONSE TO IDENTITY-BASED HATE. IN PARTNERSHIP
4 WITH CEO OEM, WE'VE ASSEMBLED RESOURCES RELATING TO COMMUNITY
5 SAFETY AND EMERGENCY RESPONSE, AND THAT'S CURRENTLY AVAILABLE
6 ON OUR WEBSITE. SO THAT WAS POSTED LAST WEEK, I'M EXCITED TO
7 SAY. SO, IF FOLK WANT TO ACCESS THOSE RESOURCES, THEY CAN GO
8 TO [CEO.LACOUNTY.GOV/ARDI](https://ceo.lacounty.gov/ardi). AND FINALLY, WE'LL BE PROVIDING
9 TRAINING TO UNIFORMED OFFICERS AND NON LAW ENFORCEMENT STAFF
10 TO ENSURE THEY UNDERSTAND POLICIES RELATED TO HATE IN ORDER TO
11 SERVE OUR COMMUNITIES WITH DIGNITY AND RESPECT. AND SO, WE
12 BROUGHT IN SOME EXTERNAL TRAINING PARTNERS BEING SUPPORTED BY
13 ADDITIONAL GRANT FUNDING TO HELP TRAIN OUR LAW ENFORCEMENT AND
14 NON-LAW ENFORCEMENT COUNTY STAFF.

15
16 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. AND AGAIN,
17 WE KNOW THAT THESE ISSUES MANIFEST IN DIFFERENT WAYS DEPENDING
18 ON THE MEMBERS OF THE COMMUNITY. AND SO, WE KNOW OUR TGI
19 COMMUNITY IN PARTICULAR WILL FACE UNIQUE CHALLENGES THAT ARE
20 DIFFERENT THAN THE BROADER LGBTQ PLUS, AND LAYER IN THE
21 EXPERIENCE OF PEOPLE OF COLOR, THAT JUST ADDS EVEN MORE
22 COMPLEXITY. SO, I'M GLAD THAT WE ARE TAKING ALL OF THAT INTO
23 ACCOUNT AS WE ARE MAKING THOSE IMPROVEMENTS AND OFFERING
24 CULTURALLY SENSITIVE TRAINING AND MAKING SURE THAT PEOPLE
25 REALLY UNDERSTAND THE DIVERSITY OF LOS ANGELES AS WE ALL



THE BOARD OF
SUPERVISORS

1 INTEND TO SERVE IT. THE SECOND AREA I WANT TO TOUCH ON, WHICH
2 YOU REALLY HIGHLIGHTED IN YOUR REPORT, IS HOUSING AND
3 AFFORDABILITY. AT THE CORE OF THIS REPORT IS THAT FUNDAMENTAL
4 ISSUE. AFFORDABILITY AND THE COST OF LIVING CONTRIBUTE TO SO
5 MANY OF THE CHALLENGES THAT THE COMMUNITY FACES. THE ABILITY
6 TO AFFORD AN APARTMENT, ACCESS HEALTHCARE AND TRANSPORTATION,
7 TO START A FAMILY, ALL OF THESE ARE OUT OF REACH FOR SO MANY
8 OF OUR LGBTQ+ FAMILY MEMBERS. AND LA COUNTY HAS A REPUTATION,
9 THANK YOU, FOR SAYING THAT WE DO HAVE A REPUTATION OF BEING AN
10 ACCEPTING PLACE, BUT OUR DATA MAKES CLEAR THAT IT'S BECOMING
11 UNAFFORDABLE FOR MANY PEOPLE WHO WANT TO COME HERE INTO THIS
12 SAFE PLACE. SO CAN YOU TALK A LITTLE BIT MORE ABOUT YOUR
13 ASSERTION THAT AFFORDABILITY IS AN LGBTQ+ ISSUE AND WHAT
14 CONCRETE RECOMMENDATIONS WOULD YOU MAKE TO RESOLVE OUR
15 DISPROPORTIONATE STRUGGLES BOTH WITHIN LGBTQ+ COMMUNITY AND
16 OUTSIDE OF IT AS IT'S I KNOW IT'S A VERY BROAD QUESTION, BUT
17 I'M SURE FROM YOUR RESEARCH THERE ARE PARTICULAR HIGHLIGHTS OR
18 SPECIFIC AREAS THAT WE SHOULD BE DIVING INTO AS WE ARE
19 TACKLING THAT VERY BROAD QUESTION

20
21 **BRAD SEARS:** YEAH, THANK YOU SO MUCH FOR THAT QUESTION. I'LL
22 START A LITTLE BIT WITH THE WHY AND THEN A LITTLE BIT ABOUT
23 WHAT WE CAN DO ABOUT IT. SO PART OF THE WHY IS THAT LGBTQ
24 PEOPLE DO EXPERIENCE DISCRIMINATION AND HARASSMENT. THERE IS
25 ABOUT DOUBLE THE RATE OF UNEMPLOYMENT DESPITE NOT BEING MUCH



THE BOARD OF
SUPERVISORS

1 DISPARITY IN LEVELS OF EDUCATION. I THINK YOU ALSO HAVE TO
2 THINK ABOUT THE FACT OF WHO DOES LA ATTRACT FROM THE REST OF
3 THE COUNTRY. IT'S STILL TRUE THAT, YOU KNOW, IF YOU GO TO THE
4 GREYHOUND BUS, PEOPLE ARE GETTING OFF THE BUS, PEOPLE ARE
5 GETTING OFF THE TRAIN, THEY'RE COMING HERE, FLEEING OTHER
6 PARTS OF THE COUNTRY, OF THE WORLD THAT ARE NOT AS SUPPORTIVE.
7 AND SO, THEY ARRIVE WITH LESS RESOURCES. THEY MIGHT ARRIVE
8 AFTER FAMILY REJECTION AND NO SUPPORT FROM FAMILY, AND THEN
9 HAVE TO KIND OF BUILD THEIR LIVES, INCLUDING ECONOMICALLY
10 HERE. SO THE KIND OF PATHWAYS KIND OF IN AND OUT OF POVERTY
11 START WITH A LOT OF FOLKS HERE WHO ARE LOWER INCOME. I ALSO,
12 THIS IS A COMMUNITY THAT IS MORE DIVERSE RACIALLY AND
13 ETHNICALLY THAN THE LA COUNTY POPULATION OVERALL. IT'S ALSO
14 YOUNGER. AND SO, PART OF WHAT WE'RE SEEING WITH THE
15 DISPARITIES IN HOUSING, BEING OVERLY WRITTEN BURDEN AND FOOD
16 INSECURITY ALSO HAS TO DO WITH A YOUNGER AND MORE DIVERSE
17 POPULATION FACING KIND OF LAYERS OF DISPARITY AND
18 VULNERABILITY. SOME RECOMMENDATIONS FOR SPECIFICALLY WHAT
19 NEEDS TO BE DONE. I GUESS I'LL START WITH THIS AND BUILDING ON
20 THE LAST CONVERSATION DEALING WITH SAFETY. WHAT CAME THROUGH
21 LOUD AND CLEAR IS YES, THE COMMUNITY WANTS ALLIES. YES, THEY
22 WANT TRAINING AND MONITORING. THEY WANT PROGRAMS TO BE
23 ACCESSIBLE. THEY ALSO WANT RECRUITING AND HIRING. SO, IT'S NOT
24 JUST ABOUT HAVING WELL-TRAINED ALLIES IN PLACE. WHEN PEOPLE
25 WALK THROUGH THE DOOR OF A PROGRAM OR ACCESS SERVICES, THEY



THE BOARD OF
SUPERVISORS

1 WANNA SEE SOMEONE LIKE THEM THERE, AND THAT'S GONNA MAKE THEM
2 MORE LIKELY AND FEEL MORE WELCOME TO ACCESS SERVICES SO THAT
3 IS KEY. THE SECOND THING I WOULD THINK IS TO THE EXTENT THAT
4 WE'RE THINKING THAT COMMUNITY AND FAMILY PROVIDES SOME LEVEL
5 OF SUPPORT OR WRAPAROUND THAT'S LESS LIKELY TO BE TRUE FOR
6 LGBTQ PEOPLE. AND I WANNA BRING IN ONE MORE COMMUNITY LAYER,
7 WHICH IS PEOPLE OF FAITH. MANY LGBTQ PEOPLE ARE PEOPLE OF
8 FAITH. WE HAVE A NUMBER OF ORGANIZATIONS THAT EITHER KIND OF
9 WORK WITH GOVERNMENT OR ON THEIR OWN, PROVIDE SERVICES, FOOD,
10 FOOD BANKS, HOUSING TO COMMUNITIES. WE HAVE VERY HIGH RATES OF
11 PEOPLE IN THE COMMUNITY WHO IDENTIFY WITH A RELIGIOUS OR
12 SPIRITUAL COMMUNITY SAYING THEY'RE NOT OUT TO ANYONE IN THAT
13 COMMUNITY. AND HERE TOO, BISEXUAL PEOPLE TEND TO BE THE ONES
14 MOST LIKELY NOT TO BE OUT. THEY ALSO VOID THOSE SPACES AS WELL
15 OUT OF FEAR OF UNFAIR TREATMENT AND SAFETY CONCERNS. SO, TO
16 THE EXTENT THERE ARE PARTNERSHIPS WITH ORGANIZATIONS THAT ARE
17 FAITH-BASED, THAT'S SOMETHING ELSE THAT HAS TO BE TAKEN INTO
18 ACCOUNT IN PROVIDING SERVICES. I'LL STOP THERE AND LET BAMBY
19 AND JODY JOIN IN.

20
21 **BAMBY SALCEDO:** THANK YOU AGAIN SO MUCH FOR THE OPPORTUNITY.
22 AND I ALSO WANNA ACKNOWLEDGE THE PARTNERSHIP THAT WE HAVE WITH
23 THE WILLIAMS INSTITUTE, AND ME MYSELF BEING ONE OF THE CO-
24 PROJECT INVESTIGATORS. AGAIN, I THINK HAVING THAT PRIVILEGE
25 AND THE OPPORTUNITY, IT'S IMPORTANT TO RECOGNIZE BECAUSE NOT



THE BOARD OF
SUPERVISORS

1 MANY TRANSGENDER AND NON-CONFORMING PEOPLE DO HAVE THAT TYPE
2 OF PRIVILEGE AND OPPORTUNITY. SO, THANK YOU SO MUCH. AND ALSO
3 HAVING THE OPPORTUNITY TO BE HERE BEFORE YOU TO ADDRESS YOU.
4 SO, YOU KNOW, WE HEARD SOME OF THOSE RECURRING THEMES, RIGHT,
5 THAT OUR COMMUNITY ARE SAYING THIS IS WHAT WE NEED. AND WHAT
6 WE NEED IS TO REALLY UNDERSTAND THAT WE NEED TO ENSURE THAT
7 TRANS PEOPLE ARE MOVED FROM SURVIVING INTO THRIVING. RIGHT?
8 AND SOME OF THOSE WAYS THAT WE ARE ABLE TO DO THAT IS GOING TO
9 BE TO REALLY INVEST IN THE LIVELIHOOD OF OUR COMMUNITIES. AND
10 WE ARE TALKING ABOUT THESE PIPELINES, RIGHT, THAT NEEDS TO
11 HAPPEN. AND THE TRUTH IS THAT THE FIRST THING THAT IS GOING TO
12 HAPPEN IS THAT ORGANIZATIONS THAT SUPPORT THE COMMUNITY ARE
13 THE ONES WHO ARE GOING TO BE ABLE TO START DOING THAT WORK.
14 AND THEN OBVIOUSLY WITH THE COLLABORATION OF THE COUNTY
15 SERVICES AND THE DIFFERENT DEPARTMENTS, WE CAN ALSO BUILD THAT
16 PIPELINE, RIGHT? I ALSO WANT TO MENTION THAT THE CITY OF SAN
17 FRANCISCO HAS INVESTED SOME MONEY SPECIFICALLY ALLOCATED FOR
18 TGI PEOPLE, AND IT'S LIKE A STIPEND THAT TGI IDENTIFIED
19 INDIVIDUALS GET. IT'S LIKE AN ALLOWANCE. I THINK THEY GET LIKE
20 ABOUT \$1,000 A MONTH AND I THINK THAT IS IMPORTANT. THAT HELPS
21 FOR THE COST OF LIVING. THE WORK THAT THE TRANS-LATINO
22 COALITION DOES THROUGH OUR WORKFORCE DEVELOPMENT AND OTHER
23 PROGRAMS, WE TRY TO PROVIDE INCENTIVES, BUT OBVIOUSLY THE
24 GRANTS THAT WE GET DO NOT PROVIDE THE ABILITY TO REALLY UPLIFT
25 THE LIVELIHOOD OF TGI PEOPLE AS THEY NEED AND DESERVE, RIGHT?



THE BOARD OF
SUPERVISORS

1 AND SO, WE CERTAINLY DO OUR BEST, BUT I THINK IF THERE'S A
2 SPECIFIC ALLOCATION THAT WILL SUPPORT TGI PEOPLE TO MAKE SURE
3 THAT THEY ARE, THAT THEY HAVE ENOUGH MONEY TO PAY FOR THEIR
4 RENT, THAT THEY HAVE ENOUGH MONEY TO PAY FOR FOOD, THAT THEY
5 HAVE ACCESSIBILITY TO GET EMPLOYMENT, RIGHT? AND ALL OF THOSE
6 THINGS, I THINK THOSE ARE SUPER IMPORTANT. AND WE'RE ALSO
7 SUPER GRATEFUL TO THE HUMAN RELATIONS COMMISSION HERE WITH LOS
8 ANGELES COUNTY AND OBVIOUSLY DR. SCORZA AND ALL OF THE WORK
9 THAT WE HAVE DONE TO LISTEN TO THE NEEDS OF THE COMMUNITY,
10 RIGHT? AND THIS IS WHAT THE COMMUNITY IS SAYING. AND SO, I
11 THINK IF WE ENSURE THAT WE WORK TOGETHER TO UPLIFT THE
12 LIVELIHOOD OF TGI PEOPLE, THE WAY WE DESERVE AND THE WAY THAT
13 WE NEED, WE CAN DEFINITELY MAKE THE FUTURE BETTER FOR ALL OF
14 US.

15
16 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, THANK YOU FOR THE WORK
17 THAT YOU'RE DOING. AND IT IS CLEAR THAT OUR WORKFORCE
18 DEVELOPMENT OPPORTUNITIES AS WELL AS HOUSING OPPORTUNITIES
19 NEED TO BE INTENTIONALLY MORE INCLUSIVE IN HOW THEY ARE
20 PROVIDING THOSE SERVICES. WE KNOW THE UNEMPLOYMENT RATE FOR
21 TRANSGENDER AND GENDER NON-BINARY ANGELENOS IS 28 PERCENT
22 COMPARED TO 5 PERCENT FOR CISGENDER COUNTERPARTS. SO, THERE'S
23 A LOT OF WORK TO BE DONE IN THAT AREA. 2 MORE AREAS I WANT TO
24 TOUCH ON FIRST ARE FAMILIES. THE REPORT DETAILS THE MAJORITY
25 OF LGBTQ+ PEOPLE WANT TO CREATE FAMILIES, BUT MANY BARRIERS,



THE BOARD OF
SUPERVISORS

1 ESPECIALLY FINANCIAL BARRIERS, STAND IN THE WAY. SO, TO OUR
2 COUNTY FAMILY MEMBERS, WHAT IS OUR COUNTY DOING TO HELP
3 SUPPORT OUR COMMUNITY MEMBERS TO HAVE THE ABILITY TO GROW
4 LGBTQ+ FAMILIES? ARE THERE COMMUNITY OR COUNTY PARTNERS THAT
5 ARE EXPERTS IN THIS AREA THAT WE'RE PARTNERING WITH? AND HOW
6 ARE WE BRINGING THEM IN TO SUPPORT THE GROWTH OF LGBTQ+
7 FAMILIES IN LA COUNTY?

8
9 **DR. BARBARA FERRER:** THANK YOU SUPERVISOR. I'M HAPPY TO START.
10 I KNOW THERE ARE OTHER DEPARTMENTS NOT UP HERE THAT ARE ALSO
11 PLAYING A VERY BIG ROLE HERE. YOU KNOW I DO WANT TO START WITH
12 AGAIN LIKE SORT OF A SYSTEMS ISSUE, WHICH IS THE COST OF
13 HAVING A FAMILY, YOU KNOW, IS OUT OF REACH FOR MANY PEOPLE AND
14 IT'S PARTICULARLY OUT OF REACH FOR PEOPLE WHO ARE LOOKING
15 TOWARDS IN VITRO FERTILIZATION OR OTHER METHODS OF BEING ABLE
16 TO HAVE A CHILD. I THINK CALIFORNIA HAS DONE A GREAT JOB ABOUT
17 THINKING ABOUT WHAT IS THE RESPONSIBILITY OF HEALTH PLANS, BUT
18 I WOULD SAY WE NEED TO TAKE A HARD LOOK AT THAT. THIS SHOULD
19 BE A COVERED SERVICE FOR EVERYONE. YOU KNOW, THAT WOULD GO A
20 LONG WAY TOWARDS MAKING SOME OF THE BARRIERS TO HAVING A
21 FAMILY DISAPPEAR FOR MANY PEOPLE IN DIFFERENT COMMUNITIES. AND
22 I THINK WE COULD WORK HARDER ON THAT. AGAIN, AND I WANNA NOTE
23 THAT THIS STATE ACTUALLY HAS BEEN WAY MORE GENEROUS THAN MANY
24 OTHER STATES, BUT I THINK WE HAVE A LOT OF ROOM FOR
25 IMPROVEMENT HERE. AND I'M NOT TALKING ABOUT JUST OUR PUBLIC



THE BOARD OF
SUPERVISORS

1 PLANS. I'M TALKING ABOUT, IN PARTICULAR, WORKING WITH THE
2 PRIVATE HEALTH PLANS, WHICH IS WHERE I THINK WE SEE THE
3 BIGGEST GAPS IN COVERAGE. SO I ALSO THINK THERE ARE
4 OPPORTUNITIES FOR US AS A COUNTY FAMILY TO, AGAIN, LOOK AT OUR
5 POLICIES AROUND FAMILY LEAVE THAT REALLY, AGAIN, ACKNOWLEDGE
6 THAT FOR SOME PEOPLE, THEY'RE GOING TO NEED MORE TIME ON THE
7 FAMILY LEAVE SIDE TO IN FACT GO THROUGH A LONGER PROCESS TO
8 BRING THEIR FAMILIES TOGETHER AND LET'S MAKE SURE THAT
9 ECONOMICALLY WE'RE FIGURING OUT WAYS TO SUPPORT THAT. I THINK
10 FROM A PROGRAMMING SIDE, THERE'S ALSO A LOT OF WORK WE CAN DO.
11 I'VE ACTUALLY STARTED MEETING WITH SOME OF OUR HOME VISITING
12 PARTNERS BECAUSE AGAIN, I THINK OUR HOME VISITING SERVICES CAN
13 BE EXTENDED TO HELP FOLKS WHO EITHER HAVE A FAMILY OR WOULD
14 LIKE TO HAVE A FAMILY NEGOTIATE AND NAVIGATE THE COMPLEX
15 WORLD. I MEAN, WE ALREADY SAW A LOT OF DATA OF FOLKS NOT
16 FEELING LIKE THEY'RE GETTING SUPPORT FROM THE HEALTH CARE
17 SYSTEM. SO CERTAINLY, WE HAVE WORK TO DO JUST WITH OUR OWN
18 PARTNERS IN HEALTHCARE AROUND MAKING SURE THAT THAT NAVIGATION
19 BECOMES A LOT EASIER. BUT I THINK THOSE ARE LIKE THE 3 AREAS
20 WHERE WE'VE IDENTIFIED THAT THERE'S POSSIBILITY FOR US TO DO
21 BETTER WORK.

22
23 **SUP. LINDSEY HORVATH, CHAIR:** AND FINALLY, I WOULD JUST, IT
24 WOULDN'T BE A CONVERSATION FOR ME IF WE DIDN'T TALK ABOUT OUR
25 YOUNG PEOPLE. OUR LGBTQ YOUTH IN PARTICULAR ARE FACING AN



THE BOARD OF
SUPERVISORS

1 OUTSIZED, ORGANIZED, WELL-FUNDED CAMPAIGN TO ELIMINATE THEIR
2 RIGHTS TO PRIVACY, BODILY AUTONOMY, JUST THEIR BASIC RIGHT TO
3 EXIST. SO, WHILE COLLECTING DATA ON OUR LGBTQ YOUTH CAN BE
4 CHALLENGING, WHAT STEPS ARE YOU TAKING TO GATHER MORE DATA TO
5 BETTER UNDERSTAND THE NEEDS OF LGBTQ+ YOUTH, AND HOW WOULD YOU
6 RECOMMEND WE AT THE COUNTY LEARN FROM YOUR EXPERIENCE TO
7 INCORPORATE THAT INTO OUR PRACTICE TO BETTER SERVE OUR YOUTH?

8
9 **BRAD SEARS:** YEAH, I'LL JUMP IN FIRST AND IT'S IMPORTANT TO
10 KEEP IN MIND THIS IS A SURVEY OF ADULTS. WE DID ASK SOME
11 QUESTIONS ABOUT PEOPLE'S EDUCATION-BASED EXPERIENCES. BUT WE
12 HAD ADULTS, WE HAD PEOPLE AS YOUNG AS 18 AND PEOPLE IN THEIR
13 80'S RESPONDING TO THE SURVEY, AND I REALLY ENCOURAGE YOU, IF
14 YOU HAVE THE TIME, TO READ SOME OF THE QUOTES FROM FOLKS AND
15 GET AN EXTREMELY DIVERSE GROUP OF PEOPLE SAYING VERY SIMILAR
16 THINGS FROM VERY DIFFERENT PERSPECTIVES INCLUDING ON
17 AFFORDABILITY. I THINK WHAT'S UNIQUE ABOUT THIS SURVEY IS THE
18 SAMPLE SIZE AND HOW MANY PEOPLE HAVE, SO WE CAN SIT HERE AND
19 TALK ABOUT THE DIFFERENT EXPERIENCES OF NEEDS OF BISEXUAL MEN
20 AND WOMEN VERSUS TRANS AND BINARY FOLKS AND LESBIAN AND GAYS
21 AND PEOPLE OF COLOR VERSUS WHITE, OF LOW INCOME VERSUS HIGH
22 INCOME. WE HAVE A REPORT THAT WILL FOLLOW BASING ON
23 IMMIGRANTS. THAT'S ONLY AVAILABLE BECAUSE WE HAVE, WE'VE PUT A
24 LOT OF RESOURCES INTO A BIG SAMPLE SIZE. WE NEED THE SAME
25 THING FOR YOUTH. AND I THINK WE'VE DONE THAT HERE IN LA COUNTY



THE BOARD OF
SUPERVISORS

1 BEFORE IN PARTNERSHIP WITH THE COUNTY AND THE LGBT CENTER. WE
2 DID THIS KIND OF HISTORIC STUDY ABOUT YOUTH IN OUR FOSTER CARE
3 SYSTEM THAT WAS KIND OF A GAME CHANGER, BUT IT TOOK AN
4 INCREDIBLE AMOUNT OF TIME AND RESOURCES. OBVIOUSLY, IT'S MORE
5 COMPLICATED IN REACHING YOUTH, BUT I THINK THOSE INVESTMENTS
6 ARE REALLY IMPORTANT. THE DATA WE DID GATHER ABOUT PEOPLE'S
7 EXPERIENCES IN SCHOOL STILL SHOWS IN THIS COUNTY A LOT OF
8 DISCRIMINATION AND HARASSMENT INCLUDING PEOPLE WHO WENT
9 THROUGH K THROUGH 12 IN PUBLIC SCHOOLS HERE IN LA COUNTY. NOT
10 FULL IMPLEMENTATION OF THE STATE'S REQUIREMENTS IN TERMS OF
11 THE TYPE OF CURRICULUM THAT'S SUPPOSED TO POSITIVELY COVER
12 LGBTQ PEOPLE AND HEALTH ISSUES. SO, WE SAW WITH A LIMITED
13 AMOUNT OF DATA THOSE NEEDS, BUT IT WOULD REQUIRE ALL OF US
14 WORKING TOGETHER TO REALLY DO A SURVEY THAT WOULD PROVIDE THAT
15 FOR YOUTH, LIKE WE HAVE THIS GREAT DATA FOR ADULTS.

16
17 **DR. BARBARA FERRER:** I WOULD ALSO CHIME IN, YOU KNOW, WE HAVE
18 39 STUDENT WELLBEING CENTERS, AND I WOULD INVITE THE BOARD TO
19 COME AND SPEND SOME TIME WITH US BECAUSE THESE ARE SAFE PLACES
20 FOR ALL YOUTH, BUT PARTICULARLY FOR YOUTH WHO ARE FEELING
21 MARGINALIZED AND BULLIED. AND PART OF THE EFFORT AT THE
22 STUDENT WELLBEING CENTERS IS WE TRAIN YOUTH PEER LEADERS
23 REALLY TO HEAD ON CONFRONT CULTURES AT SCHOOLS THAT ARE FILLED
24 WITH OPPRESSION AND DISCRIMINATION OF STUDENTS WHO ARE
25 DIFFERENT FOR A WHOLE HOST OF REASONS. AND I JUST DID A TOUR



THE BOARD OF
SUPERVISORS

1 OF SOME OF OUR SITES AND I WAS SO IMPRESSED WITH WHAT A
2 DIFFERENCE THIS PROGRAM WAS MAKING. LIKE FAR EXCEEDED WHAT I
3 THOUGHT WAS POSSIBLE IN A VERY SHORT PERIOD OF TIME. AND IT
4 WAS REALLY BECAUSE OF THE YOUNG PEOPLE. AND THE ABILITY OF
5 YOUNG PEOPLE WITH THAT TRAINING TO FIND THEIR VOICES. AND IN
6 FINDING THEIR VOICES, THEY ALSO ARE STARTING TO NEGOTIATE WITH
7 THE ADMINISTRATION. A COMPONENT OF THAT IS ALSO WE WORK A LOT
8 WITH PARENTS. WE'VE PARTNERED WITH PLANNED PARENTHOOD AND WE
9 DO A LOT OF TRAINING FOR PARENTS BECAUSE AGAIN WE RECOGNIZE
10 THAT SUPPORTIVE HOUSEHOLDS DEFINITELY HELP YOUNG PEOPLE
11 ACHIEVE BUT IN SOME HOUSEHOLDS, THEY NEED A LOT OF HELP IN
12 TRYING TO FIGURE OUT HOW TO BE SUPPORTIVE. AND I THINK, AGAIN,
13 IT'S A FAIRLY COMPREHENSIVE PROGRAM, AND I WOULD REALLY INVITE
14 YOU, WE HAVE THEM IN ALL OF YOUR DISTRICTS, WE'RE EXPANDING TO
15 44 SITES IN THIS UPCOMING YEAR, AND THEY HAVE, IN FACT, I
16 THINK, REALLY SHOWN US WHERE THE POSSIBILITY IS FOR US TO BE
17 WAY MORE HELPFUL IN BOTH PREPARING YOUNG PEOPLE, TRAINING
18 YOUNG PEOPLE, AND SUPPORTING YOUNG PEOPLE.

19
20 **BRAD SEARS:** CAN I ADD ONE MORE THING BECAUSE, YEAH, JUST
21 EMBEDDED IN YOUR QUESTION, WAS THIS INCREASED ANTI-LGBT
22 ACTIVITY IN LOS ANGELES COUNTY AND THESE NATIONAL RIGHT-WING
23 MILITANT GROUPS ARE HERE, AND PEOPLE IN OUR SURVEY ARE VERY
24 AWARE OF THAT? AND SO, A LOT OF, A NUMBER OF PEOPLE MENTIONED
25 SAFETY IS THE ISSUE THEY'D LIKE TO COMMUNICATE WITH YOU AND



THE BOARD OF
SUPERVISORS

1 OTHER LOCAL ELECTED OFFICIALS AND CITED EXAMPLES LIKE THE
2 PROTESTS AT SCHOOL BOARD MEETINGS. AND I REALLY WANNA SAY
3 THANK YOU FOR THE VERY PUBLIC AND VISIBLE SUPPORT AND
4 ALLYSHIP. PEOPLE IN THE COMMUNITY, AS EXPRESSED IN THE SURVEY,
5 ARE FEELING IT. I KNOW YOU HAD, TRANS LATINA COALITION HAD A
6 BOMB THREAT RECENTLY. A NUMBER OF ORGANIZATIONS HAVE, I MEAN,
7 AT THE WILLIAMS INSTITUTE, WE HAVE NEW LOCKS, PANIC BUTTONS,
8 WE'VE FROSTED OUR WINDOWS, AND WE'RE ON THE UCLA CAMPUS. AND
9 WE'VE MET WITH OTHER ORGANIZATIONS ACROSS THE COUNTY WHO ARE
10 HAVING SIMILAR EXPERIENCES. SO, THIS IS A REAL ISSUE. AND WHEN
11 YOU THINK ABOUT PEOPLE LIKE, I'M SCARED, SO I'M NOT EVEN GONNA
12 GO OUT TO AN LGBT VENUE OR ORGANIZATION OR NIGHTCLUB OR PRIDE,
13 THEY'RE RESPONDING TO A VERY REAL THREAT THAT'S HAPPENING IN
14 THIS COUNTY RIGHT NOW.

15
16 **DR. D'ARTAGNAN SCORZA:** YEAH, I THINK THAT'S RIGHT. THANK YOU
17 SO MUCH FOR SHARING THAT. NOW, I'LL ADD THAT THE GROUP WE'RE
18 WORKING WITH, BOTH IN CEO BUT ALSO ACROSS DEPARTMENTS ARE
19 EXPLORING THE ROLE THAT DIGITAL HATE ORGANIZING PLAYS IN ALL
20 OF THIS. I THINK IT'S BEEN A LARGELY SORT OF IGNORED THREAT
21 THAT WE'VE NOT QUITE SEEN. AND SO, OUR TEAM WILL BE COMING
22 BACK WITH FUTURE RECOMMENDATIONS ON HOW WE FURTHER ADDRESS THE
23 ROLE THAT SOCIAL MEDIA IS PLAYING IN EXACERBATING THESE
24 CHALLENGES, BOTH AT THE LOCAL LEVEL, BUT ALSO THROUGHOUT THE
25 ENTIRE REGION.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** I THINK ALL OF THAT'S RIGHT, AND
3 THANK YOU FOR HIGHLIGHTING THAT. I HAD A CONVERSATION THIS
4 WEEKEND WITH SOMEONE WHO, FROM A VERY SINCERE PLACE SAID, WHY
5 DO WE HAVE TO TALK ABOUT THIS STUFF SO MUCH? AND YOU KNOW,
6 SOMEBODY WHO YOU MIGHT THINK AS AN ANGELINO VOTES A CERTAIN
7 WAY, ALL OF THAT AND ALL OF THAT WAS TRUE. BUT I THINK THIS
8 CONVERSATION REALLY HIGHLIGHTS WHY WE HAVE TO CONTINUE TALKING
9 ABOUT IT BECAUSE THE THREATS ARE REAL, THEY ARE INCREASING,
10 AND IT IS OUR RESPONSIBILITY TO USE THE LAW TO PROTECT OUR
11 MOST VULNERABLE AND CENTER THEM IN THE WORK THAT WE'RE DOING.
12 AND IF WE AREN'T DOING THAT WITH OUR POLICIES, WE ARE MISSING
13 THE POINT OF OUR RESPONSIBILITY AS LEADERS. AND SO, I THINK WE
14 HAVE TO CONTINUE HAVING THESE CONVERSATIONS. I WOULD LIKE FOR
15 THIS TO BE SUCH A TAKEN FOR GRANTED ISSUE THAT IT'S BAKED INTO
16 ALL OF OUR CULTURE, BUT IT'S NOT. AND UNTIL AND UNLESS IT IS,
17 WE HAVE TO CONTINUE THIS WORK. AND I THANK YOU FOR THE
18 LEADERSHIP AND YOUR INVESTMENT AND MAKING SURE THAT WE'RE
19 DOING IT I KNOW THAT THIS PRESENTATION IS ALSO GOING TO GO TO
20 OUR COMMISSION SO THERE WILL BE ACTION ITEMS IN THAT REGARD
21 AND MY COLLEAGUES HAVE COMMENTS BUT I'LL TURN IT TO YOU BAMBY
22 AND THEN I'LL GO TO SUPERVISOR BARKER.

23

24 **BAMBY SALCEDO:** YES, THANK YOU SO MUCH. I THINK THERE'S A VERY
25 REAL THING THAT IS HAPPENING, BEING THAT THERE ARE ABOUT



THE BOARD OF
SUPERVISORS

1 ALMOST 500 BILLS THAT ARE, ACROSS THE UNITED STATES, THAT ARE
2 SPECIFICALLY TARGETING TRANSGENDER AND NON-CONFORMIST PEOPLE
3 AND CRIMINALIZING THEIR PARENTS. WE ARE SEEING A AN INFLUX OF
4 MIGRATION FROM OTHER PEOPLE IN CALIFORNIA AND SO I THINK LA
5 COUNTY ALSO NEEDS TO BE READY TO SUPPORT THESE FAMILIES AND
6 MEMBERS OF OUR COMMUNITY. BUT I DO WANT TO ALSO HIGHLIGHT A
7 COUPLE OF THINGS THAT WE ARE DOING AS AN ORGANIZATION TO
8 SUPPORT THE LIVELIHOOD OF YOUNG TRANSGENDER AND NON-CONFORMITY
9 SEX PEOPLE. SO, IN OUR SERVICES, WE HAVE REGISTERED ABOUT OVER
10 460 YOUNG PEOPLE AGES 18 TO 26. AND WE ARE SUPPORTING THEM
11 WITH THE DIFFERENT TYPES OF SERVICES. WE RECENTLY HAVE A GRANT
12 THAT WAS APPROVED BY THE CALIFORNIA DEPARTMENT OF PUBLIC
13 HEALTH IN COLLABORATION WITH CHILDREN'S HOSPITAL LOS ANGELES.
14 AND SO, WE ARE GOING TO BE SUPPORTING YOUNG PEOPLE WITH
15 HEALTHCARE SERVICES 16 TO 25 YEARS OLD. SO THOSE ARE SOME OF
16 THE THINGS THAT WE'RE DOING TO ADDRESS THE NEEDS OF YOUNG
17 PEOPLE. IN ADDITION TO THAT, THROUGH OUR POLICY DEPARTMENT, WE
18 WERE ABLE TO DEVELOP A MENTORSHIP PROGRAM. SO, WE WERE WORKING
19 WITH YOUNG PEOPLE IN DIFFERENT COLLEGE CAMPUSES FOR THEM TO BE
20 ABLE TO ORGANIZE AND FOR THEM TO BE ABLE TO ALSO GO TO THIS
21 PROTEST THAT WERE HAPPENING. AND SO, PART OF THE WORK THAT WE
22 DO AS AN ORGANIZATION IS ALSO EMPOWERED IN OUR COMMUNITY. BUT
23 I DO HAVE TO SAY THAT THERE IS A CHALLENGE WORKING WITH
24 YOUNGER PEOPLE THAN 18, RIGHT, FOR THE MANY INTRICACIES THAT
25 OBVIOUSLY, YOU KNOW, TAKE PLACE. BUT OUR ORGANIZATION IS



THE BOARD OF
SUPERVISORS

1 DEFINITELY COMMITTED INTO MAKING SURE THAT IN THE FUTURE WE
2 CONTINUE TO SUPPORT YOUNG PEOPLE THE BEST POSSIBLE WAY.

3
4 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SUPERVISOR BARGER.

5
6 **SUP. KATHRYN BARGER:** THANK YOU, AND THANK YOU, SUPERVISOR
7 HORVATH, FOR ASKING THAT THIS BE BROUGHT BEFORE OUR BOARD AND
8 ALLOWING US TO HAVE A THOUGHTFUL DISCUSSION ABOUT THIS. AND I
9 WANT TO THANK YOU ALL FOR THE PRESENTATION TODAY. YOU ASKED
10 SOME OF MY QUESTIONS, BUT I THINK YOU KIND OF ANSWERED THE
11 QUESTION, BUT I JUST WANT TO GET A CLARIFICATION BECAUSE I
12 REPRESENT A PRETTY DIVERSE DISTRICT. AND ESPECIALLY UP IN THE
13 NORTH COUNTY, AND I KNOW THAT MANY TIMES IT'S A DESERT FOR
14 SERVICES. AND SO, I JUST WAS CURIOUS TO KNOW FROM WHERE YOU
15 POLLED AND THE DEMOGRAPHICS AND THE GEOGRAPHIC MAKEUP OF THE
16 PARTICIPANTS SO I CAN GET A BETTER UNDERSTANDING IN TERMS OF
17 THE IMPACT TO THE COUNTY AS A WHOLE AND IN PARTICULAR MY
18 DISTRICT, OR DID YOU LOOK AT EACH AREA, ESPECIALLY AREAS LIKE
19 THE ANTELOPE VALLEY? I DON'T KNOW WHO THAT QUESTION IS TO, BUT
20 I THINK IT'S TO YOU. YEAH.

21
22 **BRAD SEARS:** YEAH, I THINK EACH OF US CAN ANSWER FOR OUR 2
23 DIFFERENT SAMPLES. AND SO, OF THE 1,000 PEOPLE THAT ENTERED
24 THE COUNTY SURVEY AND THEN THE 500 WE HAD A REALLY GREAT
25 DISTRIBUTION ACROSS THE DISTRICTS. DISTRICT 3 HAD MORE PEOPLE.



THE BOARD OF
SUPERVISORS

1 THERE WAS ABOUT 30% OF THE SAMPLE THERE, BUT EVERY OTHER
2 DISTRICT HAD BETWEEN 15 AND 19% OF THE SAMPLES. SO, WE HAVE
3 OVER 100 RESPONDENTS TO OUR MORE DETAILED FOLLOW UP SURVEY
4 FROM EVERY DISTRICT. AND WE ARE ABLE, LIKE I SAID, WE HAVE
5 ABOUT 300 PAGES OF ANALYSIS. WE ARE ABLE TO GO BACK AND DO
6 SOME ANALYSIS BY DISTRICT. WE WON'T BE ABLE TO BREAK THE
7 COMMUNITY INTO SUBPOPULATIONS LIKE WE DID WITH THE OVERALL
8 SAMPLE, BUT WE CAN LOOK AT DIFFERENCES BY DISTRICT AND ARE
9 HAPPY TO DO THAT. I'LL SAY THIS, I'LL POINT OUT A FEW JUST
10 IMPORTANT THINGS THAT THEY AND WHEN YOU'RE THINKING ABOUT OKAY
11 WHO ARE THESE 665,000 LGBTQ PEOPLE AND EVERYONE HAS LIKE A
12 100,000 OR MORE OF THOSE 665 IN YOUR DISTRICT. THEY TEND TO BE
13 YOUNGER THAN THE POPULATION OVERALL. ABOUT 40% ARE UNDER THE
14 AGE OF 35. SO, THE SAMPLE AND THE COMMUNITY REPRESENTS ALL AGE
15 RANGES, BUT THEY TEND TO BE A YOUNGER POPULATION. SOMETHING
16 THAT'S A LITTLE DIFFERENT HERE THAN IN NATIONAL STATISTICS IS
17 THAT WE HAVE A HIGHER PERCENTAGE OF TRANS NON-BINARY PEOPLE
18 HERE. I THINK PEOPLE COME HERE AND THERE'S A REASON FOR THAT
19 BECAUSE THERE'S MORE COMMUNITY, THERE'S RESOURCES HERE THAT
20 AREN'T IN OTHER PARTS OF THE COUNTRY. WE ALSO HAVE MORE MEN,
21 WHICH IS INTERESTING. SO, THERE ARE MORE GAY AND BISEXUAL MEN
22 AS A PERCENTAGE OF THE LGBTQ COMMUNITY THAN WE SEE NATIONALLY.
23 AND SO THAT COULD ALSO BE ABOUT WHO IS MOVING HERE. IT COULD
24 BE ABOUT WHO CAN AFFORD TO LIVE HERE AS WELL, BUT THAT IS A
25 DIFFERENCE THAT WE SEE. AND AS I MENTIONED EARLIER, IT'S MORE



THE BOARD OF
SUPERVISORS

1 RACIALLY AND ETHNICALLY DIVERSE THAN THE COUNTY POPULATION
2 OVERALL. SO, I THINK YOU CAN YOU CAN THINK YOUNGER, UNLIKE
3 NATIONALLY, KIND OF MORE TRANS AND BINARY PEOPLE, KIND OF A
4 BALANCE BETWEEN MEN AND WOMEN. WE SEE MORE WOMEN WHEN WE LOOK
5 AT NATIONAL STATISTICS AND MORE RACIAL AND ETHNIC DIVERSITY.

6
7 **DR. BARBARA FERRER:** BUT I DO WANT TO MAKE THAT OFFER TO
8 EVERYBODY. I MEAN FOR ANYTHING AND THAT'S IN THAT HEALTH
9 SURVEY WE CAN LOOK AT IT BY YOUR DISTRICTS AND WE DO. WE ALSO
10 LOOK AT THAT OFTEN BY SPAS AND YOU KNOW WE'RE HAPPY TO WORK
11 WITH BRAD ON THIS PARTICULAR PART OF THE DATA SET BUT AS A
12 REMINDER THERE'S ALMOST 10,000 PEOPLE THAT COMPLETED THAT
13 SURVEY. AND THERE'S A RICH DATA SET, AND IT'S VERY
14 REPRESENTATIVE. I MEAN, THE WAY THAT THEY SOLICIT PEOPLE TO
15 RESPOND AND PARTICIPATE IN THE SURVEY IS, YOU KNOW, WE AIM TO
16 GET AS REPRESENTATIVE A SAMPLE AS WE CAN. AND THE FOLKS DOING
17 THE SURVEYS ARE SPENDING A LOT OF TIME TRYING TO GET A
18 REPRESENTATIVE SAMPLE. SO, WE CAN JUST OFFER OFFLINE TO TALK
19 TO ANY BOARD OFFICE THAT WANTS TO LOOK MORE IN DEPTH BY THEIR
20 DISTRICT.

21
22 **BRAD SEARS:** AND I'LL JUST ADD THIS. SO, THERE IS ALL THESE
23 GREAT QUOTES IN THE REPORT AND WE HAVE EVEN MORE OF THOSE AND
24 WE CAN ORGANIZE THOSE BY DISTRICT AS WELL. SO, I KNOW A NUMBER
25 OF WRITE-IN RESPONSES IN YOUR DISTRICT TALKED ABOUT THE NEED



THE BOARD OF
SUPERVISORS

1 FOR MORE ORGANIZATIONS TO LOCATE RESOURCES THERE AND FOR THERE
2 TO BE SAFE SPACES IN YOUR DISTRICT.

3
4 **SUP. KATHRYN BARGER:** AND THAT'S WHY I WAS ASKING BECAUSE OF
5 THE ACCESS TO TRANSPORTATION AND THEN PROGRAMMING SOCIAL
6 SERVICE PROGRAMS SO THEY DON'T FEEL ISOLATED. YEAH. TALK ABOUT
7 ISOLATION AND--

8
9 **BRAD SEARS:** YOU KNOW WE THINK ABOUT WEST HOLLYWOOD AND SILVER
10 LAKE AND TRADITIONAL LGBT COMMUNITIES. LGBT PEOPLE TEND TO
11 LIVE WITH THEIR COMMUNITIES BASED ON RACE AND ETHNICITY AND
12 INCOME. AND THAT'S KIND OF A MYTH THAT PEOPLE ARE LIVING IN
13 THOSE COMMUNITIES. AND SO, YOU KNOW, MOST PEOPLE DON'T HAVE
14 THE LUXURY OF MOVING AROUND THAT MUCH. AND SO, THEY TEND TO BE
15 LOCATED IN THE COMMUNITIES THAT THEY WERE BORN IN. AND SO, WE
16 NEED SERVICES TO BE AS SPREAD OUT AS THE COMMUNITY IS.

17
18 **SUP. KATHRYN BARGER:** THANK YOU FOR THAT. AND THEN I THINK YOU
19 TOUCHED ON THIS FOR ANOTHER SURVEY, BUT I'D LIKE TO ASK ABOUT
20 THE IMPACT OF INVOLVEMENT OF THE CHILD WELFARE SYSTEM ON ANY
21 OF THE RESPONDENTS THAT YOU SURVEYED. DID ANY OF THE
22 RESPONDENTS HAVE A CONNECTION TO THE CHILD WELFARE SYSTEM? AND
23 HOW DID THEY EXPRESS, IF THEY DID, HOW DID THEY EXPRESS THEIR
24 EXPERIENCE AND ACCESS TO SERVICES? THAT'S SOMETHING I KNOW
25 WE'VE STRUGGLED WITH. I KNOW OUR DCFS DEPARTMENT IS MAKING



THE BOARD OF
SUPERVISORS

1 GREAT STRIDES IN PUTTING TOGETHER PROGRAMS THAT ARE MORE
2 SENSITIVE TO THAT, BUT I WAS JUST CURIOUS TO KNOW IF THERE WAS
3 ANY FEEDBACK THAT Y'ALL GOT. I'M LOOKING.

4

5 **BAMBY SALCEDO:** WE AS AN ORGANIZATION HAVE NOT BEEN ABLE TO
6 WORK WITH YOUNG PEOPLE AND HAVE NOT BEEN ABLE TO COLLABORATE
7 WITH THE DEPARTMENT, UNFORTUNATELY, BUT I THINK THAT'S
8 SOMETHING THAT WE DEFINITELY NEED TO LOOK INTO AND MAKE SURE
9 THAT WE FIGURE OUT HOW TO DO IT.

10

11 **BRAD SEARS:** YEAH, AND WE DON'T HAVE ANYTHING SPECIFIC FROM THE
12 SURVEY. I MEAN, PROBABLY THE CLOSEST THING WE HAD, AS I
13 MENTIONED, WE HAD PEOPLE KIND OF RATE HOW SUPPORTIVE OR
14 UNSUPPORTIVE 14 DIFFERENT SERVICE AREAS ARE. AND I DON'T
15 EXACTLY, AND I THINK CHILD SERVICES IS IN THERE, I DON'T
16 EXACTLY REMEMBER WHERE IT FALLS, BUT IT FALLS IN THE MIDDLE,
17 BECAUSE I KNOW THE BOTTOM 4 HAVE TO DO WITH THE CRIMINAL LEGAL
18 SYSTEM AND THE TOP 4 OR 5, PEOPLE LOVE THE LIBRARY. THEY ARE
19 CRAZY ABOUT THE LIBRARY SYSTEM, BUT THEY HAVE TO DEAL WITH
20 THINGS THAT LARGE SECTIONS OF THE POPULATION INTERACT WITH,
21 LIKE THE LIBRARY VOTING, THOSE TYPES OF SERVICES WERE RATED
22 THE HIGHEST.

23

24 **SUP. KATHRYN BARGER:** YEAH, I MEAN I WOULD I WOULD HOPE THAT WE



THE BOARD OF
SUPERVISORS

1 WOULD FOCUS ON THAT BECAUSE I KNOW AND I SAW BRANDON HERE
2 EARLIER NICHOLS FROM OUR DCFS DEPARTMENT BUT I HAVE TO WONDER
3 HOW MANY ARE IN THE SYSTEM BECAUSE OF COMING OUT OR OF FAMILY
4 MEMBERS WHO CAN'T ACCEPT WHO THEY ARE. AND SO, I THINK IT
5 WOULD BE IMPORTANT FOR US TO UNDERSTAND THAT SIDE OF IT AS IT
6 RELATES TO THE CHILD WELFARE SYSTEM. AND THEN MY LAST
7 QUESTION, AND DR. FERRER, I MAY HAVE MISSED IT, THIS IS MORE
8 JUST, I WAS LOOKING IN THE REPORT THAT I GOT HERE, THE
9 SUMMARIES, YOU TALKED ABOUT DISABILITY, DID YOU SAY 41%? AND
10 CAN YOU DRILL DOWN ON THAT? WHAT EXACTLY, I MEAN, IN TERMS OF,
11 BECAUSE I SAW SOMETHING ABOUT PROVIDERS IN HERE AS WELL. I
12 JUST WANT TO BETTER UNDERSTAND THAT PERCENTAGE AND WHAT THAT
13 REFLECTS.

14
15 **DR. BARBARA FERRER:** YEAH, I MEAN, WE'D HAVE TO LOOK AND SEE
16 WHETHER THERE'S ANY SORT OF SUBSET OF QUESTIONS THAT WERE
17 ASKED AROUND DISABILITY. I DON'T HAVE THAT WITH ME, BUT I'M
18 HAPPY TO GET THAT BACK TO YOU. BUT IT WAS 41%. 41% OF OUR
19 SAMPLE, WHICH IS THOSE 1,000 SORT OF, I CALL THEM A
20 REPRESENTATIVE SAMPLE, THOSE 1,000 FOLKS THAT IDENTIFIED AS
21 LGBTQ, 41% OF THEM NOTED THEY HAD A DISABILITY.

22
23 **SUP. KATHRYN BARGER:** YEAH, I'D LIKE TO GET MORE INFORMATION ON
24 THAT, BECAUSE I THINK THAT'S IMPORTANT, AGAIN, FROM THE
25 STANDPOINT OF BEING A SERVICE PROVIDER, A SAFETY NET, I THINK



THE BOARD OF
SUPERVISORS

1 IT'S IMPORTANT FOR US TO FIND OUT WHAT EXACTLY THAT TRANSLATES
2 TO.

3

4 **DR. BARBARA FERRER:** YEAH.

5

6 **SUP. KATHRYN BARGER:** BECAUSE THAT'S A HIGH PERCENTAGE.

7

8 **DR. BARBARA FERRER:** IT'S A VERY HIGH PERCENTAGE. I MEAN, I
9 THINK IN THE GENERAL POPULATION, WE SEE SOMEWHERE BETWEEN 25%.

10

11 **SUP. KATHRYN BARGER:** RIGHT. NO, I MEAN, THAT NUMBER JUMPED OUT
12 AT ME.

13

14 **DR. BARBARA FERRER:** SO, THIS NUMBER DOES JUMP OUT. I JUST
15 DON'T KNOW, I MEAN WE'LL GET YOU WHATEVER WE HAVE. I DON'T
16 KNOW HOW MANY SUB-QUESTIONS WE ASK SORT OF LIKE TO GET AT MORE
17 DETAIL. WHAT KIND OF DISABILITY, YOU KNOW REMEMBER THIS IS, WE
18 MIGHT HAVE TO DIG IN, WE MIGHT HAVE TO GO BACK AND TRY TO DO
19 SOME DIFFERENT KIND OF SAMPLING TO BE ABLE TO ANSWER SOME OF
20 THESE QUESTIONS IN MORE DETAIL.

21

22 **BRAD SEARS:** I CAN ADD ONE THING IS THE DISABILITY QUESTION IS
23 PRETTY GENERAL, BUT I THINK WE CAN PROVIDE A LITTLE BIT MORE
24 NUANCE. WE DID ASK PEOPLE IN THE LAST 30 DAYS, HAVE YOU BEEN
25 LIMITED IN YOUR DAILY ACTIVITIES FOR A VARIETY OF REASONS? AND



THE BOARD OF
SUPERVISORS

1 THE DISPARITY BETWEEN NON-LGBT AND LGBT PEOPLE WAS AROUND
2 ISSUES INVOLVING MENTAL HEALTH, LEADING TO LIMITATIONS IN
3 DAILY ACTIVITY LIKE WORKING, TAKING CARE OF YOURSELF. SO,
4 THERE WAS THE DISPARITIES CONCENTRATED KIND OF IN A CURRENT
5 ONGOING BASIS AROUND MENTAL HEALTH ISSUES.

6
7 **SUP. KATHRYN BARGER:** YEAH, I'D LIKE TO GET MORE INFORMATION ON
8 THAT AGAIN, BECAUSE I THINK IT'S IMPORTANT FOR US TO
9 UNDERSTAND IN TERMS OF SERVICES. AND EVEN WHEN YOU TALK ABOUT
10 DISABILITY, IF YOU'RE GOING TO BE APPLYING FOR SSI UNDER
11 DISABILITY, ARE WE IN THE COUNTY PROVIDING THE RESOURCES AND
12 THE EXPERTISE TO HELP SOMEONE NAVIGATE THAT, THAT DOESN'T FEEL
13 COMFORTABLE GOING INTO ONE OF OUR OFFICES. I MEAN, IT'S ACROSS
14 THE BOARD, AND IT HAS A RIPPLE EFFECT. I WANT TO THANK THE
15 WILLIAMS INSTITUTE AND UCLA IN BRINGING FORWARD THE RESEARCH
16 AND ALLOWING US THE OPPORTUNITY TO REVIEW THE FINDINGS AND I'M
17 GONNA ASK YOU AT ANOTHER TIME THE RELATIONSHIP AND HOW THEY
18 GOT YOU OUT HERE. SO I WANT TO THANK THE WILLIAMS INSTITUTE
19 FOR GETTING SUPERVISOR CHAIR LINDSAY HORVATH TO LOS ANGELES
20 COUNTY.

21
22 **SUP. LINDSEY HORVATH, CHAIR:** I THOUGHT I WAS GONNA BE A LAWYER
23 AND I WANTED TO BE A LAWYER BECAUSE OF THE WILLIAMS INSTITUTE
24 AT UCLA.



THE BOARD OF
SUPERVISORS

1 **SUP. KATHRYN BARGER:** THERE YOU GO.

2

3 **BRAD SEARS:** WE'LL TAKE CREDIT.

4

5 **SUP. KATHRYN BARGER:** OKAY, TAKE IT, TAKE IT. THANK YOU, MADAM
6 CHAIR.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR SOLIS.

9

10 **SUP. HILDA SOLIS:** THIS IS A LOT OF DATA. AND ACTUALLY, I THINK
11 IT'S VERY, VERY HELPFUL. SOME OF US WHO SERVE DISTRICTS THAT
12 HAVE A GROWING POPULATION WITH THE LGBTQ+ AND TRANS COMMUNITY,
13 JUST BY THE DATA YOU'VE BROKEN DOWN A 120,000 THAT WE KNOW OF
14 IN MY DISTRICT, IT'S PROBABLY A LOT HIGHER BECAUSE IT'S UNDER
15 REPORTED AND I WOULD VENTURE TO SAY THAT YOU SAMPLED ADULTS SO
16 YEAH I BELIEVE THERE'S A LARGE NUMBER OF TEENAGERS AND YOUTH
17 THAT IS THE MISSING DATA. SO, SOMEHOW, I THINK WORKING WITH
18 DCFS AND INCLUDING, YOU KNOW, DPSS FAMILIES, I KNOW THAT THIS
19 IS OUR SHOT RIGHT HERE TO KIND OF GET THIS GOING AND I
20 APPRECIATE THAT MADAM CHAIR FOR HAVING YOU CONVENE ALL OF
21 THIS. THIS IS A VERY IMPORTANT SYSTEMIC PROBLEM AND IT CENTERS
22 AROUND OUR COLLABORATION WITH OUR DEPARTMENTS AND THE
23 RESOURCES THAT THEY HAVE. AND IT STRIKES ME THAT WHENEVER WE
24 HAVE AN ISSUE, WE TRY TO COME UP WITH, OKAY, THERE'S MAYBE AN
25 ORGANIZATION THAT WE CAN DEVELOP. WE HAVE NOW AN LGBTQ+



THE BOARD OF
SUPERVISORS

1 COMMISSION, AND THAT'S GREAT. BUT I ALSO DON'T WANNA SEE THAT
2 COMMISSION OVERBURDEN, JUST LIKE ARDI, TO SAY YOU'RE GONNA
3 SOLVE ALL THE PROBLEMS THAT WE'RE TALKING ABOUT TODAY, BECAUSE
4 ALL THE DEPARTMENTS THAT WE OVERSEE HAVE AN OBLIGATION AND
5 THEY PROBABLY ARE SERVING IN SOME WAY OR ANOTHER AND TOUCHING
6 THIS POPULATION WHICH IS SO BROAD AND VAST BUT WE NEED TO HAVE
7 THEM ALSO WEIGH IN HERE AND TO GIVE US WHAT THAT THE DATA IS
8 FROM THEIR RESPECTIVE SERVICES, HOW THAT BREAKS DOWN. AND IF
9 WE SEE ANY GAPS THERE, I WOULD LOVE TO SEE WHAT YOU ALL,
10 WILLIAMSON INSTITUTE, AS WELL AS OUR COMMISSIONERS ON THE
11 LGBTQ+ COMMISSION WEIGH IN AND GIVE US, AND OUR CBOS, TO GIVE
12 US THIS INFORMATION WHERE WE CAN DO A BETTER JOB, WHERE THOSE
13 BARRIERS EXIST RIGHT NOW. AND I WANT TO SAY I AM JUST REALLY
14 HAPPY TO SEE THE DATA AND TO KNOW THAT WE HAVE SUCH A LARGE
15 POPULATION THAT IS UNDERSERVED. AND IT ISN'T JUST IN MY
16 DISTRICT, IT'S AROUND THE WHOLE COUNTY. AND UNFORTUNATELY,
17 THERE AREN'T MANY PLACES, EVEN IN THE DISTRICT THAT I
18 REPRESENT, WHICH IS PART OF NORTHEAST LA, AND I REPRESENT
19 SILVER LAKE AND ALL THOSE, AND THEY'RE MUCH MORE ADVANCED IN
20 TERMS OF SERVICES THAT THEY'VE BEEN PROVIDING. BUT THERE'S A
21 VAST GAP, AN ISLAND, SO TO SPEAK, THAT EXISTS BETWEEN THE
22 SEVENTH HEAD FREEWAY AND THEN GOING EAST. AND I WOULD SAY TO
23 YOU THAT IT'S PROBLEM, IT'S PROBLEMATIC. AND THAT'S WHY WE ARE
24 SEEING, I THINK, A LOT OF ADVERSE OUTCOMES, DISPARITIES IN
25 HEALTH, IN ECONOMIC WELLBEING, IN JOB OPPORTUNITIES, AND ALL



THE BOARD OF
SUPERVISORS

1 OF THAT. AND I DO BELIEVE WE COULD WEAVE IN OUR OTHER
2 DEPARTMENTS TO HELP US. SO, NUMBER ONE IS THE HEALTH. SO, IT
3 ISN'T JUST, THANK YOU FOR BEING HERE DR. FERRER, A LOT FALLS
4 UNDER YOUR PURVIEW, BUT NOT ALL OF IT. DHS HAS A
5 RESPONSIBILITY HERE WITH OUR YOUNG PEOPLE AND TELLING US WHERE
6 OUR CLINICS ARE STRATEGICALLY LOCATED IN THESE AREAS THAT
7 SHOULD BE ADDRESSING THESE ISSUES AS WELL. AND THAT HAS TO
8 HAPPEN. THE MAPPING HAS TO HAPPEN. AND ALSO, WITH DEPARTMENT
9 OF MENTAL HEALTH. I'M VERY CONCERNED THAT THEY'RE NOT AT THE
10 TABLE. MAYBE THAT'S THE NEXT PHASE OF THE NEXT REPORT THAT WE
11 DO, BUT FINDING OUT ALSO WHERE THEY ARE AT. I JUST WANNA SAY,
12 I RECALL YEARS AGO, WHEN I FIRST STARTED HERE, I WENT OUT TO
13 VISIT A PROGRAM THAT WAS BEING ADMINISTERED IN THE CITY OF
14 BALDWIN PARK AND CITY OF INDUSTRY AND IT WAS A DROP-IN CENTER
15 FOR YOUNG PEOPLE FOR TAY TRANSITIONAL AGE YOUTH AND WHEN I
16 WENT AND VISITED I SAW LGBTQ+ STUDENTS KIDS NOT EVEN I MEAN I
17 DON'T EVEN KNOW IF THEY WERE STUDENTS, MAYBE THEY WERE
18 DROPOUTS, BUT THEY WOULD GO THERE FOR RESPITE, FOR SHOWERING,
19 FOR MEALS, FOR A LOCKER. I DON'T EVEN KNOW IF WE'RE DOING THAT
20 AND TO WHAT EXTENT THAT WE'RE STILL CARRYING THAT OUT. AND
21 THAT'S JUST A VERY SMALL PART OF WHAT I THINK IS NECESSARY.
22 AND THAT ISN'T THE WAY TO, YOU KNOW, TO ME THAT'S A BAND-AID
23 WE NEED TO BE MORE STRUCTURALLY INVOLVED AND USING OUR
24 RESOURCES BECAUSE WE HAVE CLINICS IN ALL OF OUR DISTRICTS,
25 PUBLIC, MENTAL HEALTH, AND ALL OF THAT. AND WE SHOULD BE



THE BOARD OF
SUPERVISORS

1 CARVING OUT A PORTION THAT SAYS, HERE'S A PERSON YOU CAN TALK
2 TO WHO NOT ONLY MAY LOOK LIKE YOU OR NOT, THAT DOESN'T MATTER,
3 BUT THEY CAN ALSO SPEAK YOUR LANGUAGE AND UNDERSTAND YOUR
4 CULTURE. AND I'M VERY CONCERNED ABOUT THE FACT THAT I AM
5 SEEING, AND IT'S NOT STARTLING, 39% OR 2/3 OF THE LGBT ADULTS
6 ARE PEOPLE OF COLOR, 39% ARE LATINO, LATINA, WHATEVER, LATINX.
7 IT'S REFLECTIVE OF THE COUNTY, BUT IT'S NOT REFLECTIVE IN THE
8 TERMS OF SERVICES TO OUR COMMUNITIES THAT WE ALL REPRESENT.
9 AND I HAVE A BIG ISSUE WITH THAT AND HAVE FOR A LONG TIME. BUT
10 I'M GLAD THAT NOW WE HAVE DATA TO HELP DIRECT US BECAUSE IT
11 ISN'T JUST THAT COMMUNITY THAT I REPRESENT, I ALSO HAVE A
12 GROWING AAPI COMMUNITY THAT FEELS JUST AS TERRORIZED AND ALSO
13 UNDER THE GUN, SO TO SPEAK. AND THEY ALSO NEED TO HAVE AVENUES
14 TO BE ABLE TO CONNECT WITH OUR DEPARTMENTS. SO, I DO WANT TO
15 SEE A MORE ROBUST PLAN COMING FORWARD BECAUSE EVERYTHING THAT
16 WAS RAISED BY ALL OF YOU, AND BAMBY, THANK YOU FOR BEING HERE
17 AND TELLING US ABOUT ALL THE HARD WORK THAT YOU'RE DOING. AND
18 I'M SORRY WHAT HAPPENED IN EL MONTE WHEN YOU OPENED UP YOUR
19 TRANS CENTER THERE, LGBTQ+ CENTER, THAT THEY WERE ALLEGEDLY,
20 THERE WAS GONNA BE A FIRE BOMB, FIRE BOMBED, SAN GABRIEL
21 VALLEY. AND THAT SENDS A SHOCK TO ALL THE PEOPLE IN OUR
22 COMMUNITIES, ESPECIALLY COMMUNITIES OF COLOR AND PEOPLE WHO
23 ARE, THROUGH NO FAULT OF THEIR OWN, JUST TRYING TO GET AHEAD,
24 TRYING TO GET HELP BECAUSE THEY ARE INTIMIDATED BY GOING TO
25 THE GOVERNMENT. SO, I AGREE WITH YOU THAT WE HAVE TO HAVE CBOS



THE BOARD OF
SUPERVISORS

1 AND OTHER CLINICAL PROVIDERS THAT KNOW THIS AND ARE EXPERTS
2 THERE. AND WE NEED TO BE ALLOWING FOR THOSE DOLLARS FROM OUR
3 DEPARTMENTS TO BE STRATEGICALLY SET ASIDE FOR THEM IN ALL OF
4 OUR DEPARTMENTS. AND THAT INCLUDES NOT JUST THE HEALTH
5 DEPARTMENT OF HEALTH, YOU KNOW, ALL OF THAT, THAT HAS TO
6 HAPPEN. BUT I'M ALSO THINKING OUT LOUD ABOUT THE OFFICE OF
7 ECONOMIC OPPORTUNITY BECAUSE THEY HANDLE WORKFORCE INVESTMENT
8 AS WELL AS ENTREPRENEUR MICRO-ENTREPRENEURSHIPS. SO THAT'S
9 ANOTHER WAY OF CREATING WEALTH AND HELPING PEOPLE TO STABILIZE
10 THEMSELVES AND CREATE THEIR OWN JOBS AND CREATE THEIR OWN
11 BUSINESSES, BUT ALSO MAKING SURE THAT THAT IS CARVED OUT.
12 BECAUSE RIGHT NOW, IF YOU WERE TO CALL MAYBE ANY OF THESE
13 DEPARTMENTS, I DOUBT THAT ANY OF THEM ARE GONNA SAY, OH WELL
14 WE HAVE A AN OFFICE THAT'S EXCLUSIVELY COMMITTED TO THAT AND I
15 KNOW THAT THERE'S PROBABLY THE ARGUMENT BY SOME PEOPLE WILL
16 SAY WELL WHY SHOULD WE DO THAT? IT'S FOR EVERYBODY. NOT
17 REALLY. NOT REALLY WHEN YOU HAVE ALMOST 40% OF THE LATINO,
18 LATINX COMMUNITY AND OTHER PEOPLE OF COLOR THAT ARE HIGHLY
19 REPRESENTED HERE. THEY DON'T FEEL COMFORTABLE. THAT HAS BEEN
20 OUR PROBLEM, THE CULTURE. THE CULTURE ALSO OF OUR OWN
21 INSTITUTIONS NOT RECEIVING AND UNDERSTANDING HOW TO WORK WITH
22 THESE INDIVIDUALS. I AGREE WE NEED TO BRING MORE PEOPLE IN
23 THAT ARE REFLECTIVE IN OUR JOBS WITH THE COUNTY BUT ALSO WHEN
24 WE CONTRACT OPPORTUNITIES THAT SHOULD BE MADE AVAILABLE AND
25 HOW WE ALSO PROVIDE TECHNICAL ASSISTANCE, NOT ONLY TO



THE BOARD OF
SUPERVISORS

1 BUSINESSSES, BUT ALSO TO CBOS, BECAUSE THERE ARE CBOS THAT WANT
2 TO STAND UP SERVICES, BUT THEY DON'T HAVE THE CAPACITY BECAUSE
3 THEY DON'T KNOW HOW TO GO THROUGH OUR QUAGMIRE OF RED TAPE.
4 AND THERE SHOULD BE SOME EFFORTS TO CARVE THAT OUT. AND THAT
5 BRINGS ME TO SOMETHING BAMBY BROUGHT UP ABOUT MIGRATION AND
6 IMMIGRATION AND STATUS AND ALSO IDS. THAT IS SOMETHING VERY
7 CRITICAL. I KEEP HEARING OVER AND OVER AGAIN THAT UNDOCUMENTED
8 OR MOSTLY MIGRANT OR IMMIGRANT, TRANS AND LGBTQ, WHEREVER THEY
9 MAY FALL, ARE HAVING A HARD TIME IN ACCESSING EVERYTHING, EVEN
10 WHETHER IT'S HOMELESSNESS. THERE ARE PROVIDERS OUT THERE THAT
11 I KNOW THAT WON'T EVEN ALLOW FOR THEM TO GO INTO THEIR, INTO
12 HOUSING OR RECEIVE THOSE VOUCHERS. AND SOME ARE RESTRICTED
13 BECAUSE OF FEDERAL GUIDELINES, BUT NOT ALL OF THEM. AND WE
14 NEED TO HAVE A REPOSITORY OF INFORMATION WHERE WE CAN START TO
15 HAVE A SCREEN AND A DASHBOARD THAT SHOWS ALL OF THAT, WHERE
16 PEOPLE CAN GO IN THEIR LANGUAGE. AND I THINK IT BEHOOVES US TO
17 START DOING IT NOW SOONER THAN LATER. SO, I DON'T WANT TO,
18 SORRY, I'M KIND OF SOUND LIKE I'M ON A RANT, BUT I'M NOT. I'M
19 VERY CONCERNED AND HAVE BEEN. AND I KNOW THAT IN COMMUNITIES
20 LIKE MINE, THERE ARE YOUNG PEOPLE WHO ARE STANDING UP THEIR
21 OWN MAKESHIFT CENTERS. IN EL MONTE, WE ALSO HAVE LGBTQ CENTER.
22 THE CITY OF EL MONTE ACTUALLY SET ASIDE THROUGH THEIR PARKS
23 AND RECREATION DEPARTMENT AND OFFICE SO PEOPLE CAN GO TO. THEY
24 HAVE ALSO BEEN THREATENED RECENTLY BECAUSE OF PRIDE ACTIVITIES
25 AND THINGS OF THAT NATURE. WHAT KIND OF A MESSAGE ARE WE



THE BOARD OF
SUPERVISORS

1 SENDING AND WHERE IS OUR LAW ENFORCEMENT, NOT JUST THE
2 SHERIFFS, BUT OUR LOCAL PD'S? HOW ARE THEY ALSO GETTING
3 MESSAGING THROUGH OUR HUMAN RELATIONS COMMISSION OR ARDI TO BE
4 ABLE TO SENSITIZE THEM AND HOW TO WORK WITH THIS COMMUNITY?
5 BECAUSE I SEE THAT IS THE NEXT BUMP THAT WE'RE FACING, BECAUSE
6 SHERIFFS ONLY GO SO FAR, BUT WE HAVE OTHER PD'S THAT ARE OUT
7 THERE THAT MAY NOT BE LOOKING WITH THE SAME LENS, OR PERHAPS,
8 I DON'T EVEN WANNA SAY SENSITIVITY, THAT'S MAYBE NOT THE RIGHT
9 WORD, BUT KNOWING WHAT THEY SHOULD BE LOOKING FOR AND HOW TO
10 INTERACT WITH GROUPS THAT ARE ALREADY OUT ON THE FIELD TO
11 LEARN FROM THEM AS WELL. I THINK THERE'S JUST AN OUTLINE OF
12 MANY, MANY THINGS THAT YOU ALL CAN DO, AND I'M LOOKING AT OUR
13 EXECUTIVE COMMISSION. I'M LOOKING AT, YOU KNOW, ALL OF YOU. IF
14 YOU HAVE ANY COMMENTS, PLEASE, I'LL STOP RIGHT THERE.

15
16 **DR. BARBARA FERRER:** YEAH, THANK YOU. THANK YOU SO MUCH,
17 SUPERVISOR. AND I DO WANT TO NOTE THAT WE'VE ALREADY
18 UNDERTAKEN THAT EFFORT THAT YOU ASKED FOR AROUND MAKING SURE
19 THAT ALL 3 HEALTH DEPARTMENTS ARE TAKING A LOOK AT OUR
20 PROGRAMMING, TAKING A LOOK AT OUR SITES, MAKING SURE THAT WE
21 ARE OFFERING AFFIRMING CARE TO THE ENTIRETY OF THE LGBTQ
22 COMMUNITY. I MEAN, THEY'RE NOT HERE TODAY JUST BECAUSE THIS
23 WAS A SHORTER PRESENTATION, JUST ON THE SURVEY RESULTS. BUT I
24 WANT TO ASSURE YOU THAT ALL 3 DEPARTMENTS ARE WORKING REALLY
25 HARD AND FEEL DEEPLY COMMITTED TO MAKING SURE THAT THE COUNTY



THE BOARD OF
SUPERVISORS

1 SERVICES REFLECT WHAT THE BOARD HAS ASKED US TO DO. AND I ALSO
2 WANT TO NOTE THAT WE PRESENTED DATA JUST FROM THESE 3 SURVEYS,
3 BUT I KNOW THAT DEPARTMENTS LIKE DCFS AND DPSS ALSO HAVE DATA
4 THAT YOU REQUESTED TODAY, AND WE'LL BE SURE TO MAKE SURE THAT
5 THAT INFORMATION GETS TO YOU. THIS IS JUST FROM THIS SAMPLING
6 OF PEOPLE WHO LIVE IN OUR COMMUNITIES, BUT IT DOESN'T
7 NECESSARILY REFLECT ALL THE DATA AND ALL THE INFORMATION WE
8 HAVE ON THE COMMUNITIES WE'RE SERVING.

9

10 **SUP. HILDA SOLIS:** AND WE HAVE A NEW AGENCY, AGING AND
11 DISABILITIES. I WOULD LIKE THEM TO RESPOND. WE HAVE A NEW
12 DIRECTOR THERE TO TELL US WHAT ACTIONS AS A RESULT OF THIS
13 INFORMATION WE'RE GONNA SEE MOVING FORWARD. AND HAVING THOSE
14 DISCUSSIONS WITH YOU ALL, I THINK IS GONNA BE VERY CRITICAL.

15

16 **SUNITHA MENON:** AND I THINK IF I COULD SAY SOMETHING FROM THE
17 POSITION OF BEING THE EXECUTIVE DIRECTOR OF THIS NEWLY FORMED
18 COMMISSION. FOR ME, SUCCESS NEVER HAPPENS INDIVIDUALLY. IT IS
19 A COLLABORATIVE EFFORT. LOOK AT HOW INCREDIBLE THIS
20 COLLABORATIVE EFFORT WAS. IT BROUGHT US THIS RICH INFORMATION
21 THAT WE'LL BE ABLE TO UTILIZE MOVING FORWARD. BUT FOR ME, IT'S
22 ALSO LOOKING AROUND THE COUNTY AT THE 38 DEPARTMENTS AND
23 SAYING HOW ARE WE COLLABORATING WITH THEM TO UNDERSTAND HOW WE
24 CAN SUPPORT THE LGBTQ+ COMMUNITY FROM YOU KNOW THROUGHOUT THE
25 ENTIRE LIFE CYCLE FROM INCEPTION TO BIRTH TO DEATH AND



THE BOARD OF
SUPERVISORS

1 EVERYTHING IN BETWEEN. HOW ARE WE SUPPORTING THOSE OF US WHO
2 ARE THE MOST HELD BACK OR WHO HAVE NOT BEEN GIVEN PRIVILEGE OR
3 SUPPORT OR ACCESS OR DON'T KNOW HOW TO ACCESS IT? AND THEN ON
4 THE COUNTY SIDE FROM EMPLOYEES SIDE TO ITS HOW ARE WE TRAINING
5 OUR EMPLOYEES TO UNDERSTAND THAT THE LGBTQ+ POPULATION IS PART
6 OF THE COUNTY, WE ARE DESERVING OF RESPECT AND EQUAL RIGHTS
7 AND WHAT DOES THAT LOOK LIKE, EVEN IF YOUR BELIEF SYSTEM MIGHT
8 NOT ALIGN WITH THAT. BUT HOW DO YOU PROVIDE SOMEBODY WITH
9 RESPECT AND THE SUPPORT THAT THEY'RE SUPPOSED TO GET? AND SO
10 REALLY LOOKING FORWARD TO WORKING WITH ALL OF THE FOLKS HERE,
11 WITH ALL OF YOU WHO'VE BEEN SO SUPPORTIVE OF THIS, AND WITH A
12 LOT OF THE COMMUNITY-BASED ORGANIZATIONS THAT HAVE THE
13 INFORMATION THAT WE'RE SEEKING THAT ISN'T EASY TO FIND IN THE
14 TRADITIONAL RESEARCH METHODS. AND I KNOW YOU ALL DID AN
15 INCREDIBLE JOB TO GET INTO THE COMMUNITY, BUT REALLY
16 PARTNERING WITH THAT AS WELL. SO, LOOKING FORWARD TO THAT.

17
18 **BAMBY SALCEDO:** IF I MAY ALSO, I THINK RIGHT NOW WE HAVE A
19 REALLY GREAT OPPORTUNITY TO ADDRESS SOME OF THE THINGS THAT
20 THE MEMBERS OF THE TRANSGENDER AND CONFIRM INTERSEX COMMUNITY
21 FACES. AND I DO WANNA SPEAK SPECIFICALLY OF AN EFFORT THAT THE
22 TRANS-LATINO COALITION IS TAKING ON. SO, WE HAVE HAD THE
23 OPPORTUNITY TO PURCHASE A PIECE OF LAND ON YOUR DISTRICT ON
24 SPECIFICALLY 5314 SUNSET BOULEVARD AND THE TRANS LATINO
25 COALITION IS GOING TO BUILD A STATE OF THE ART CENTER



THE BOARD OF
SUPERVISORS

1 SPECIFICALLY DEDICATED TO UPLIFT THE LIVELIHOOD OF
2 TRANSGENDER, NON-CONFORMING, AND CIS-X PEOPLE. AND I THINK
3 IT'S IMPORTANT THAT WE RECOGNIZE THAT SOMETHING LIKE THIS HAS
4 NOT HAPPENED ANYWHERE IN THE UNITED STATES, AND THERE IS AN
5 OPPORTUNITY TO REALLY INVEST IN THE LIVELIHOOD AND IN THE
6 FUTURE OF MEMBERS OF OUR COMMUNITY. AND THROUGH THAT ALSO, I
7 THINK IT'S IMPORTANT TO RECOGNIZE THAT THROUGH THE EFFORT THAT
8 WE'RE LEADING IN COLLABORATION WITH OTHER TRANSLATOR
9 ORGANIZATIONS. WE HAVE AN OPPORTUNITY TO CREATE A TRANS EQUITY
10 AND WELLNESS CARE FOR TRANSGENDER AND CONFIRM INTERSEX PEOPLE
11 HERE IN THE COUNTY, WHICH WILL SUPPORT OTHER TRANSLATE
12 ORGANIZATIONS TO BE ABLE TO SUPPORT MEMBERS OF OUR COMMUNITY.
13 SO, I THINK THERE'S DEFINITELY A GREAT OPPORTUNITY FOR ALL OF
14 US TO THINK ABOUT AND SEE HOW WE ARE GOING TO INVEST IN THE
15 FUTURE OF OUR MEMBERS OF OUR COMMUNITY HERE LOCALLY.

16
17 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR MITCHELL.

18
19 **SUP. HOLLY J. MITCHELL:** DON'T BE BLUSHING LIKE YOU DON'T BLESS
20 LIKE YOU DIDN'T SAY Y'ALL COME AND SUPPORT ME. DON'T BE
21 BLUSHING BAMBY LIKE OH, I'M SO SURPRISED THEY'RE CLAPPING FOR
22 ME BAMBY. I SEE YOU. NOW, YOU REALLY BLUSHING, OH I GOT YOU.
23 FIRST OF ALL SUPERVISOR SOLIS WAS ON FIRE. I AGREE WITH
24 EVERYTHING YOU SAID. YES, YES, YES. I WAS SITTING HERE
25 LISTENING FIRST TO THE REPORT, AND I WAS REMINDED OF A QUOTE I



THE BOARD OF
SUPERVISORS

1 USED TO HAVE ON MY DESK YEARS AGO I NEEDED TO FIND, AND IT WAS
2 SOMETHING ABOUT I HAVE TO FACE THE DECISION EVERY DAY TO GO
3 OUT AND CONQUER THE WORLD, GIVEN ALL THE THINGS THAT THERE'S
4 TO DO, OR TO JUST PULL THE COVERS UP OVER MY HEAD AND JUST
5 SUCCUMB TO MY FEELING OF OVERWHELM. AND I WAS SITTING HERE
6 THINKING, LISTENING TO THE REPORT, I KNOW IT WAS EMBARGOED, SO
7 I HAVEN'T BEEN ABLE TO GET TOO DEEPLY INTO IT, BUT IT'S A LOT.
8 IT'S A LOT. AND YOU KNOW, AFTER LISTENING TO ALL THE QUESTIONS
9 AND LISTENING TO YOUR PRESENTATIONS, I AM CLEAR THAT MY TEAM
10 AND I NEED TO DIG DEEPER. I WOULD LIKE THE DISTRICT-SPECIFIC
11 DISAGGREGATED DATA IF YOU COULD, BECAUSE YOU'RE RIGHT. AND I
12 APPRECIATE YOUR COMMENT ABOUT WHO THE EMERGING POPULATION IS
13 OF COLOR YOUNGER AND WHERE THEY CAN AFFORD TO LIVE. AND SO, WE
14 NEED TO REALLY BE CLEAR ABOUT WHO'S IN OUR VARIOUS DISTRICTS
15 SO WE CAN DRILL DEEP. OKAY, LET ME SEE IF I CAN TRACK MY OWN
16 NOTES BECAUSE THEY'RE WRITTEN ALL OVER EVERYTHING. WHAT I
17 APPRECIATE ABOUT THE REPORT, NOT ONLY IS IT RICH IN DATA, YOU
18 ACTUALLY GAVE US PAGES WITH RECOMMENDATIONS. THANK YOU.
19 SOMETIMES IT'S A LITTLE FRUSTRATING, I THINK, AS A MEMBER OF
20 GOVERNMENT, WE GET THESE REPORTS OR WE GET THESE, EVEN THE
21 RECOMMENDATIONS THAT ARE SO GLOBAL THAT WE ALL JUST SAY YES,
22 YOU KNOW, SOMEBODY SHOULD DO THAT. BUT IT'S NOT REALLY CLEAR
23 ABOUT THE WHO. AND SO, WHEN I LOOK AT DATA THAT IS TRUE AND
24 PAINFUL, WHERE 21% BELIEVE THEY'VE BEEN DENIED HOUSING DUE TO
25 BEING TRANS OR NON-BINARY, 29% REPORT MISTREATMENT IN ROUTINE



THE BOARD OF
SUPERVISORS

1 HEALTH CARE VISITS THAT FALL SQUARELY IN OUR LANE, 50% FEEL
2 LESS COMFORTABLE GETTING SERVICES FROM GOVERNMENT. 57% HAVE
3 HAD ONE OR MORE PROBLEMS BECAUSE THEY ARE TRANS. YOU KNOW, I
4 COME FROM THE NONPROFIT SERVICE DELIVERY COMMUNITY. AND I
5 DON'T BELIEVE YOUR WORK SHOULD SUPPLANT WHAT GOVERNMENT SHOULD
6 DO. YOU SHOULDN'T HAVE THAT BURDEN, RIGHT? SO, WHEN 50% DON'T
7 HAVE A CONFIDENCE IN GOVERNMENT SERVICES, WE HAVE WORK TO DO
8 BECAUSE WE SHOULD BE WORKING IN PARTNERSHIP, BUT THE NONPROFIT
9 COMMUNITY SHOULDN'T BE SUPPLANTING THE WORK OF GOVERNMENT
10 BECAUSE PEOPLE DON'T FEEL COMFORTABLE ACCESSING GOVERNMENT
11 SERVICES. WE HAVE A PROBLEM AND WE'VE GOT TO FIX THAT. WHEN I
12 LOOK AT THE 2 PAGES, AND I'M LOOKING AT THE L.A., THE TRANS
13 NON-BINARY SURVEY, WHEN I LOOK AT THE 2 PAGES OF
14 RECOMMENDATIONS, I WANNA MAKE SURE WE UPLIFT, BECAUSE WE
15 TALKED ABOUT SOME OF THE OTHERS, THE COMMENT ABOUT INCREASED
16 TRANS-AFFIRMING SHELTER CAPACITY. SO THAT I THINK FALLS WITHIN
17 OUR LANE AND HAS TO BE ADDRESSED. I AGREE WITH YOU SUPERVISOR
18 SOLIS ABOUT THE COUNTY DEPARTMENTS WHO ARE REFLECTED IN YOUR
19 IN YOUR RECOMMENDATIONS TO MAKE SURE THAT THE REGISTRAR
20 RECORDER UNDERSTANDS THE ISSUE WITH ACCESSING IDS. I WAS IN
21 THE LEGISLATURE WHEN WE VOTED TO ALLOW CALIFORNIA ID AND
22 DRIVER'S LICENSES TO HAVE THE NON-BINARY DESIGNATION. AND SO,
23 IF PEOPLE AREN'T ABLE TO ACCESS THAT, WE HAVE TO FIGURE OUT TO
24 MAKE SURE THAT YOU GET ACCESS TO ALL THOSE PERSONAL RECORDS
25 THAT THE REGISTRAR OF RECORD IS RESPONSIBLE FOR. SO I AGREE,



THE BOARD OF
SUPERVISORS

1 SHARE, PROBATION, DEPARTMENT OF HEALTH CARE SERVICES,
2 DEPARTMENT OF AGING AND DISABILITY, DMH, REGISTRAR OF RECORD,
3 OR DEPARTMENT OF ECONOMIC OPPORTUNITY, DEPARTMENT OF YOUTH
4 DEVELOPMENT. ALL OF THESE DEPARTMENTS HAVE THE OPPORTUNITY TO
5 FULLY ENGAGE AND SEE THEMSELVES IN CRAFTING AND BEING A PART
6 OF THE RECOMMENDATIONS AND DELIVERING BETTER ON BEHALF OF THE
7 COUNTY. YOU KNOW, ASSESSOR PRANG SAID AT THE LAUNCH OF THE
8 COMMISSION THE OTHER DAY THAT HE WOULD HOPE THAT THE WORK THAT
9 THE COMMISSION WOULD UNDERTAKE WOULD BE TO LOOK AT HIRING AND
10 PLACEMENTS, AND HE REFERENCED DEPARTMENT HEADS. AS I SAT HERE
11 AND LISTENED TO YOU, I THOUGHT, IF I WALK INTO A LA COUNTY
12 HEALTH CLINIC, DR. GALLEY IS NOT WHO I'M GOING TO SEE. IT IS
13 THROUGHOUT OUR HIRING. AND SO, IT'S LOVELY TO ASSESS
14 DEPARTMENT HEADS, BUT THE REALITY IS THAT'S NOT WHO MOST
15 ANGELENOS INTERACT WITH. YES, THEY CAN ESTABLISH THE CULTURE
16 AND DEVELOP REGULATION, BUT IT'S GOT TO BE BAKED IN, NOT
17 SPRINKLED ON TOP. SO WOVEN WITHIN THE DELIVERY SYSTEM AT EVERY
18 LEVEL OF HIRING, AS WE TALK ABOUT LAW ENFORCEMENT, IT'S NOT
19 JUST THE SHERIFF, BUT EVERYONE WHO WEARS THE BADGE, WHO THE
20 PUBLIC INTERACTS WITH. I APPRECIATE YOUR COMMENT ABOUT
21 TRAINING IS ONE ELEMENT, BUT IT'S ALSO WHO'S HIRED AND WHAT
22 CULTURE THEY COME INTO IN TERMS OF A COUNTY AGENCY. ONE
23 QUESTION I HAVE IS THIS IS GREAT BASELINE. HOW WILL WE KNOW
24 THAT WE'VE MADE IMPROVEMENTS? IS THERE A PLAN FOR ADDITIONAL
25 SURVEYS? BECAUSE WE CAN MAKE ALL THESE CHANGES EFFECTIVE



THE BOARD OF
SUPERVISORS

1 TOMORROW. BUT HOW WILL WE BE ABLE TO KEEP OUR FINGER ON THE
2 PULSE TO MAKE SURE THAT ANGELENOS ARE EXPERIENCING SOMETHING
3 DIFFERENT AS OPPOSED TO THE WORK AND EFFORT THAT WE'RE ALL
4 COMMITTED TO PUT INTO.

5
6 **DR. BARBARA FERRER:** I MEAN, THE LA COUNTY HEALTH SURVEY, WE
7 TAKE RESPONSIBILITY FOR AND WITH OUR PARTNERSHIP, WE FIGURED
8 OUT THE OVER SAMPLING. SO, WE WILL CONTINUE TO DO THAT. WE
9 OBVIOUSLY ARE A LITTLE BEHIND BECAUSE OF THE PANDEMIC, BUT WE
10 USUALLY DO THAT SURVEY EVERY 3 YEARS OR SO. AND SO WE'LL WORK
11 WITH OUR PARTNERS HERE TO MAKE SURE THAT, YOU KNOW, WE TAKE A
12 HARD LOOK AT THE QUESTIONS. ARE THOSE THE RIGHT QUESTIONS? DO
13 ANY OF THEM NEED TO GET CHANGED? BUT WE'LL GO AHEAD AND AGAIN,
14 I THINK THE STRATEGY OF OVERSAMPLING IS ONE THAT WORKED VERY
15 WELL AND, YOU KNOW, SO I'M ANXIOUS FOR US TO BE ABLE TO REPEAT
16 THAT. SO, I THINK IN TERMS OF THAT PARTICULAR SURVEY, WE'RE
17 ABLE TO, BECAUSE WE ALREADY HAVE BAKED IN THAT MONEY TO OUR
18 BUDGETS, WE'RE ABLE TO REPLICATE. I THINK WE'VE BEEN BLESSED
19 WITH THIS PARTNERSHIP BECAUSE IT'S ACTUALLY THEN TAKEN SOME OF
20 THOSE RESPONDENTS AND BEEN ABLE TO ASK SOME ADDITIONAL
21 QUESTIONS. SO, FOR THAT, I'M GOING TO TURN IT OVER TO BRAD AND
22 JODI.

23
24 **BRAD SEARS:** YEAH AND THANK YOU SO MUCH FOR THAT QUESTION. I
25 LOVE THAT QUESTION. IT'S SOMETHING THAT WE THINK A LOT. WE



THE BOARD OF
SUPERVISORS

1 ACTUALLY, THIS COSTS A LOT OF MONEY AND TIME TO DO THIS
2 SURVEY. AND SO, THE REPORTS ARE GREAT, BUT WE REALLY SEE A
3 COUPLE OF REALLY IMPORTANT NEXT STEPS. ONE IS THAT THE DATA IS
4 ACCESSIBLE TO EVERYONE. AND WITH THE COUNTY SURVEY, THESE
5 SURVEYS, WHAT WE GET FROM THE CALIFORNIA HEALTH INTERVIEW
6 SURVEY, THE UNITED STATES TRANSGENDER SURVEY WILL HAVE A BIG
7 GROUP IN LOS ANGELES. WE'VE GOT MORE DATA TODAY ABOUT LGBTQ
8 PEOPLE IN LOS ANGELES COUNTY THAN WE'VE EVER HAD. BEAUTIFUL.
9 THANK YOU SO MUCH FOR HAVING SEXUAL ORIENTATION AND GENDER
10 IDENTITY QUESTIONS. THAT IS NOT SOMETHING YOU CAN ASSUME WILL
11 BE ON A SURVEY EVEN TODAY. BUT WE WANT TO, OUR NEXT STEP I
12 THINK IS TO CREATE A PORTAL SO ALL OF THAT IS ACCESSIBLE TO
13 PEOPLE IN GOVERNMENT, COMMUNITY ORGANIZATIONS, COMMUNITY
14 MEMBERS, JOURNALISTS, THEY HAVE ACCESS TO THIS DATA AND CAN
15 USE IT. WHAT YOU SAID ABOUT REPEATING THE SURVEYS AND GETTING
16 THE DATA OVER THE TIME IS SO IMPORTANT BECAUSE HOW DO WE KNOW
17 IF WE'VE IMPROVED UNLESS WE DO THAT? AND SO, I THINK THAT'S
18 ONE CONVERSATION WE ALL NEED TO HAVE BUT IT'S CRITICALLY
19 IMPORTANT. TOO MANY TIMES THESE SURVEYS ARE DONE AS ONE-OFFS,
20 AND THEN PEOPLE DO SOMETHING ELSE AND THEY ASK DIFFERENT
21 QUESTIONS, SO YOU CAN'T EVEN COMPARE THE RESULTS. WE WANNA
22 START THINKING NOW, 2 TO 3 YEARS AND AHEAD, HOW DO WE START
23 CREATING THE LINE AND HOPEFULLY THE LINE'S GOING IN THE RIGHT
24 DIRECTION ABOUT ADDRESSING THESE ISSUES.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** EXACTLY.

2

3 **BRAD SEARS:** THANK YOU.

4

5 **SUP. HOLLY J. MITCHELL:** I'M GLAD YOU MENTIONED THE CHIS SURVEY
6 BECAUSE I, AS YOU BEGAN TO TALK, I THOUGHT ABOUT IT. I'D
7 SERVED ON THE CHIS SURVEY ADVISORY COMMITTEE MANY YEARS AGO
8 AND WE WERE ABLE TO TRACK OVER TIME. SO, WE'LL SOME, I HAVEN'T
9 LOOKED AT A CHIS SURVEY SINCE I LEFT THE STATE. SO, ARE THESE
10 QUESTIONS SOME OF WHAT YOU POSE? OKAY, DR. FERRER, SHAKING HER
11 HEAD NO.

12

13 **DR. BARBARA FERRER:** IT'S A SLIGHTLY DIFFERENT SURVEY. THAT'S
14 WHY WE HAVE AN LA COUNTY HEALTH SURVEY. WE HAVE MORE CONTROL
15 OVER WHAT QUESTIONS WE'RE ASKING AND WE'RE ABLE TO HAVE MORE
16 FLEXIBILITY ON THOSE MODULES AND WE'RE ABLE TO WORK WITH LOCAL
17 PARTNERS TO ANSWER QUESTIONS VERY SPECIFIC TO LA COUNTY. BUT I
18 DO LOVE THIS IDEA. YOU KNOW, OUR DATA IS ON A PORTAL. YOU ALL,
19 I'LL MAKE SURE YOUR TEAMS ALL KNOW HOW TO ACCESS. YOU CAN
20 ACTUALLY LOOK AT EVERYTHING IN THE LA COUNTY HEALTH SURVEY AND
21 SO CAN EVERYBODY IN THE GENERAL PUBLIC. AND WE ALSO HAVE OUR
22 COMMUNITY REPORTS BY NEIGHBORHOOD THAT YOU'VE ALL SEEN THAT
23 MAKE USE OF A LOT OF THAT DATA, BUT LOOK AT IT AT THE
24 NEIGHBORHOOD LEVEL WHEREVER WE CAN. BUT I DO LOVE THIS IDEA OF
25 THERE ARE ALL THESE OTHER DATA SOURCES AND CAN WE GENERATE



THE BOARD OF
SUPERVISORS

1 EVERY FEW YEARS SORT OF REPORTS THAT TAKE DATA FROM DIFFERENT
2 SOURCES AND REALLY TALK ABOUT THE HEALTH AND WELLBEING AND
3 WHAT PROGRESS WE'RE MAKING MEETING THE NEEDS OF THE LGBTQ+
4 COMMUNITY, INCLUDING PAYING SPECIAL ATTENTION TO TGI ISSUES.

5
6 **SUP. HOLLY J. MITCHELL:** RIGHT, RIGHT. SO, I SAW YOU RESPOND
7 DR. FERRER, SO WE'LL HAVE TO HAVE A SIDEBAR ABOUT THE CHIS
8 SURVEY. I GUESS MY POINT WOULD BE GIVEN THE SIZE OF LA COUNTY,
9 THE CHIS SURVEY NEEDS TO MEET OUR NEEDS TOO, NOT TO REPLACE LA
10 COUNTY'S, BUT WE SHOULD WEIGH IN TO MAKE SURE THAT WE ARE
11 BENEFITING FROM THE DATA THEY ARE COLLECTING AND THE MONEY
12 THEY'RE SPENDING TO DO THE STATEWIDE SURVEY?

13
14 **BAMBY SALCEDO:** YES, IF I MAY. I THINK IT'S IMPORTANT FOR US TO
15 RECOGNIZE THAT A SURVEY THAT SPECIFICALLY HIGHLIGHTS THE
16 NEEDS, ISSUES, AND WISHES, AND FUTURES OF DGI PEOPLE HERE IN
17 LOS ANGELES COUNTY HAPPENED BECAUSE OF THE SUPPORT OF ALL OF
18 YOU RIGHT AND IT'S THE FIRST TIME THAT IT'S BEEN DONE RIGHT
19 AND SO I THINK WE ARE DEFINITELY TAKING STEPS IN THE RIGHT
20 DIRECTION BUT WE ALSO NEED TO BE ABLE TO DO A SORT OF
21 EVALUATION IN THE LONG TERM AGREE TO SEE LIKE HAVE WE BEEN
22 ABLE TO MOVE THE NEEDLE?

23
24 **SUP. HOLLY J. MITCHELL:** THAT'S MY POINT, ABSOLUTELY.



THE BOARD OF
SUPERVISORS

1 **BAMBY SALCEDO:** AND SO, I THINK THERE HAS TO BE AN INVESTMENT
2 AND THAT IS SPECIFICALLY IN THIS RESEARCH PROJECT THAT WE DID
3 IN COLLABORATION WITH THE WILLIAMS INSTITUTE, IT'S SORT OF
4 LIKE A STARTING POINT.

5

6 **SUP. HOLLY J. MITCHELL:** I AGREE.

7

8 **BAMBY SALCEDO:** SO, THERE IS A LOT OF WORK THAT NEEDS TO HAPPEN
9 AND I ALSO WANT TO MENTION, RELATED TO THE POINT THAT YOU MADE
10 IN TERMS OF HAVING SHELTERS BEING MORE ACCESSIBLE TO MEMBERS
11 OF OUR COMMUNITY. OUR ORGANIZATION HAS STARTED, WELL HAS
12 DEVELOPED OUR CULTURAL TRANSFORMATION TRAINING DEPARTMENT. AND
13 WE ARE TRAINING DIFFERENT ENTITIES, INCLUDING SHELTERS, ON HOW
14 TO BE SENSITIVE AND HOW TO BE ABLE TO REALLY MOVE THE NEEDLE
15 AND TO MAKE SURE THAT TGI PEOPLE ARE INCLUDED AND ACCEPTED IN
16 THESE ENVIRONMENTS. THROUGH DIFFERENT CONVERSATIONS, I'M ALSO
17 HAPPY TO SAY THAT, YOU KNOW, WE ARE GOING TO BE WORKING IN
18 COLLABORATION WITH DR. FERRER AND HER DEPARTMENT TO MAKE SURE
19 THAT WE ALSO SUPPORT THEIR TRAINING NEEDS AND HOW WE CAN WORK
20 TOGETHER TO CONTINUE TO MAKE THAT HAPPEN.

21

22 **SUP. HOLLY J. MITCHELL:** I APPRECIATE YOU. THAT WAS MY POINT,
23 THAT I WOULD HOPE THAT THIS FIRST TIME WOULD BE CONSIDERED A
24 BASELINE THAT WE WOULD THEN GROW FROM AND THAT WE'VE GOT TO BE
25 ABLE TO GO BACK AND EITHER EVALUATE OR SURVEY AGAIN JUST TO



THE BOARD OF
SUPERVISORS

1 SEE IF WE'VE IF ALL THE WHATEVER THE EFFORTS ARE AND WHATEVER
2 RESOURCES ARE INVESTED ARE MAKING A DIFFERENCE. SO, I AGREE.
3 YOU KNOW CONGRATULATIONS ON YOUR PROPERTY AND AS I THINK ABOUT
4 THE LACK OF TRUST IN GOVERNMENT SERVICES AND THEREFORE A
5 RELIANCE ON CBO'S, YOU KNOW, I HOPE THAT YOU WOULD CONSIDER
6 PERHAPS A COUNTY SERVICES CO-LOCATION IN YOUR PROPERTY AS A
7 WAY TO REALLY MAKE SURE THAT THE COUNTY IS WHERE WE NEED TO BE
8 AND WHAT BETTER WAY TO SEND A CLEAR MESSAGE TO THE BROADER
9 COMMUNITY THAT THE COUNTY IS THERE THAN AND WE CO-LOCATE ALL
10 OVER. BUT TO CONSIDER THAT AS YOU BUILD OUT THAT PROPERTY AND
11 THINK ABOUT THE KIND OF SERVICES THAT WERE THERE, THAT TO HAVE
12 COUNTY SERVICES CO-LOCATED WOULD BE A POWERFUL THING. IN
13 CLOSING, MADAM CHAIR, ONE MORE THING, THEN IN CLOSING. YOU
14 KNOW, WE HAVE TO FIGURE OUT, AS OLD HEADS, HOW WE TRULY DO
15 AUTHENTIC DATA COLLECTION OF YOUNG PEOPLE. YES, IT IS HARD.
16 YES, THERE ARE RESTRICTIONS, BECAUSE WE AS PARENTS DON'T WANT
17 ANYBODY TALKING TO YOUNG PEOPLE, BECAUSE WE DON'T BELIEVE THEY
18 SHOULD HAVE AN OPINION DIFFERENT THAN OURS, BUT WE KNOW THAT'S
19 NOT THE TRUTH. SO, WE, YOU KNOW, THE COLLECTIVE, WE HAVE TO
20 FIGURE OUT HOW TO DO THAT. YOU TALKED ABOUT HAVING THE GRANT
21 TO PROVIDE HEALTH SERVICES TO A POPULATION. I'M HOPING MAYBE
22 THAT WE CAN FIGURE OUT WAYS TO SEEK THEIR COUNSEL AND THE
23 INFORMATION WHEN THEY'RE RECEIVING SERVICE. HOWEVER WE CAN
24 GATHER, I THINK WE'RE GOING TO HAVE TO THINK OUTSIDE OF THE
25 BOX WHEN IT COMES TO REALLY CAPTURING THE LIVED EXPERIENCES OF



THE BOARD OF
SUPERVISORS

1 YOUNG PEOPLE. AND SO, I HOPE THAT WE CONTINUE TO TRY TO DO
2 THAT IN KEEPING WITH MADAM CHAIR'S QUESTION. JUST IN CLOSING,
3 BAMBY, I HEARD YOU TALK ABOUT THE NEED TO CHANGE HEARTS AND
4 MINDS, AND THAT GOES WITHOUT SAYING. MY STRUGGLE AS A
5 POLICYMAKER THAT I'VE HAD TO COME TO THE CONCLUSION IS I CAN'T
6 LEGISLATE MORALITY. WISH I COULD, BECAUSE A WHOLE BUNCH OF
7 THINGS WOULD BE DIFFERENT. WHAT WE CAN DO, AS THE CHAIR TALKED
8 ABOUT, IS TO USE THE LAW TO REALLY SHAPE BEHAVIOR, AS OUR NEW
9 EXECUTIVE DIRECTOR SAID, AND HOW PEOPLE EXPERIENCE GOVERNMENT
10 AND SERVICES. WE CAN DO THAT. SO, WE CAN TALK ABOUT WHO WE
11 HIRE. WE CAN TALK ABOUT, YOU KNOW, ACCOUNTABILITY. AND SO, TO
12 GO BACK AND ASK PEOPLE, YOU KNOW, WHAT WAS THE NEGATIVE
13 EXPERIENCE SPECIFICALLY AND WHO WAS IT? SO, PEOPLE CAN BE HELD
14 ACCOUNTABLE FOR THEIR BEHAVIOR IF IT IS NOT IN KEEPING WITH
15 REALLY THE CULTURE AND THE DIRECTION OF US, WE AS A BOARD AND
16 DEPARTMENT HEADS ARE TRYING TO LEAN IN TO MEET THE NEEDS OF
17 OUR RESIDENTS. AND SO, IT REALLY IS HOW DO WE, IF I CAN'T
18 CHANGE A HEART IN MINE, I CAN CERTAINLY SPECIFICALLY
19 ARTICULATE EXPECTATIONS OF THE NATURE OF THE SERVICES BEING
20 DELIVERED AND HOW PEOPLE SHOULD FEEL AND HOW PEOPLE SHOULD BE
21 TREATED WHEN THEY WALK INTO A COUNTY FACILITY. AND I THINK
22 THAT'S WHAT THE DATA AND THE COLLABORATIVE WORK WILL EMPOWER
23 US TO DO TO MAKE SURE THAT THE MOTIONS WE PASS, THE SYSTEMS
24 THAT WE TRY TO UPEND AND REPLACE AND PUT IN PLACE CREATE A
25 DIFFERENT EXPERIENCE. SO, AT SOME POINT, THE SURVEY DATA WILL



THE BOARD OF
SUPERVISORS

1 SHOW IMPROVEMENT ON WHEN I ENCOUNTERED A GOVERNMENT SERVICE
2 THAT I AM ENTITLED TO BECAUSE I'M A RESIDENT OF THIS COUNTY
3 AND MY TAXES CONTRIBUTE TO THAT \$47,000,000,000 COUNTY BUDGET.
4 I HAD AN EXPERIENCE THAT WAS POSITIVE THAT I FELT RESPECTED,
5 SEEN AND HEARD AND MY NEED WAS MET. I THINK THAT'S OUR
6 COLLECTIVE GOAL. I THINK THE DATA THAT YOU COLLECTED, THE
7 RECOMMENDATIONS YOU BROUGHT FORWARD WILL HELP US GET THERE.
8 BUT I JUST I WANTED TO SAY THAT BECAUSE THAT'S THE STRUGGLE.
9 YOU KNOW, CHANGING HEARTS AND MINDS IS A LONGER PROCESS THAT
10 WE ALL HAVE TO LOCK ARMS AND ENGAGE IN. BUT IN THE MEANTIME
11 AND IN BETWEEN TIME, WE CAN BRING FORWARD POLICIES AND LAWS TO
12 REALLY HOPEFULLY AFFECT THE BEHAVIOR OF PEOPLE SO EVERYBODY
13 DOES FEEL SEEN AND HEARD AND HAS THEIR NEEDS MET BY THEIR
14 GOVERNMENT AND IT DOESN'T FALL ON THE SOLE BURDEN OF
15 RESPONSIBILITY OF OUR COMMUNITY-BASED ORGANIZATIONS BECAUSE
16 YOUR JOB SHOULD NOT BE TO SUPPLANT GOVERNMENT, BUT TO AUGMENT
17 THE EXPERIENCE AND SERVICES OF EVERY ANGELENO.

18
19 **BAMBY SALCEDO:** IF I MAY, WE'RE VERY LUCKY THAT WE ARE NOW THE
20 BIGGEST TRANSLATOR ORGANIZATION IN THE UNITED STATES, AND THAT
21 WE DO HAVE A STRONG POLICY DEPARTMENT AND WE ARE DEFINITELY
22 LOOKING FORWARD TO CONTINUE TO WORK WITH ALL OF THE OFFICES OF
23 ALL OF YOU SO THAT WE CAN FIGURE OUT WAYS TO MAKE SURE THAT WE
24 HAVE THOSE PIECES OF LEGISLATION IN PLACE, BUT THAT WE ALSO
25 ENSURE THAT THERE'S AN IMPLEMENTATION PROCESS AND



THE BOARD OF
SUPERVISORS

1 ACCOUNTABILITY PROCESS THROUGH THAT, RIGHT? BECAUSE ONE OF THE
2 THINGS THAT WE SEE IS THAT IT IS, IT'S HARD TO MEASURE THE
3 INVISIBLE DISCRIMINATION THAT HAPPENS AGAINST TRANS PEOPLE,
4 RIGHT? AND SO HOW DO WE MAKE SURE THAT PEOPLE WHO WE FIRST
5 ENCOUNTER ARE UNDERSTANDING AND SENSITIVE ENOUGH THAT WE ARE
6 HUMAN INDIVIDUALS AND THAT WE DESERVE TO BE RESPECTED AND
7 TREATED WITH DIGNITY AS EVERYBODY ELSE. AND SO EVEN A GESTURE
8 IS, IT COULD BE DEGRADING, RIGHT? AND SO, WE HAVE TO MAKE SURE
9 THAT WE FIND THOSE ACCOUNTABILITY PROCESSES IN PLACE SO THAT
10 WE CAN HOLD ACCOUNTABLE THOSE INDIVIDUALS. AND I ALSO WANT TO
11 SAY THAT WE AS AN ORGANIZATION, PART OF OUR STRATEGIC PLAN IS
12 TO ENSURE THAT WE INVEST IN OUR COMMUNICATIONS DEPARTMENT. AND
13 SO THAT WE, THROUGH OUR OWN CONTENT THAT WE CREATE, WE
14 HOPEFULLY ARE ABLE TO CREATE CONSCIOUSNESS IN PEOPLE AND BE
15 ABLE TO SHIFT THE WAY PEOPLE THINK OF US AND THE WAY PEOPLE
16 THINK OF HOW THEY TREAT US. AND SO, I'M REALLY PROUD AND
17 GRATEFUL TO ALL OF THE STAFF WHO WORK AT THE TRANS LATINO
18 COALITION BECAUSE WE DO A LOT WHERE NOT ENOUGH RESOURCES. AND
19 SO, THANK YOU STAFF MEMBERS OF THE TRANS LATINO COALITION.

20
21 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR. THANKS TO THE
22 PANEL. APPRECIATE YOU.

23
24 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. WE ARE NOW GOING TO GO
25 TO OUR MEMBERS OF THE PUBLIC. I KNOW THAT YOU ALL WILL HAVE A



THE BOARD OF
SUPERVISORS

1 LOT TO SAY AND BE EXCITED ABOUT EACH OTHER. SO, IF YOU ARE IN
2 SUPPORT OF WHAT YOU'RE HEARING, PLEASE INDICATE THIS WAY. SO,
3 WE KNOW THAT YOU ARE SUPPORTIVE, BUT WE CAN HEAR THE SPEAKERS
4 WHO ARE SPEAKING. AND IF YOU DISAGREE, YOU CAN DO THIS. TO LET
5 US KNOW YOU DISAGREE WITH THE SPEAKER, BUT WE CAN KEEP THE
6 COMMENTS MOVING. THANK YOU VERY MUCH. EXECUTIVE OFFICER,
7 PLEASE CALL MEMBERS OF THE PUBLIC WHO HAVE SIGNED UP TO SPEAK
8 ON THIS ITEM.

9

10 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
11 FORWARD? ANNA GONZALEZ, ARBERTHA FRANKLIN, AZUL LOVE, BEA
12 KROLL, BYRON JOSE, SHEILA DEMURE, DIAMOND CRUZ, ERICA MOSLEY,
13 JOANA WALLACE, LISA CABELLAS, LORETTA LORRAINE, MATT INOUE,
14 MAYA DANIELS, MITO AVIAS, QUEEN VICTORIA ORTEGA, RED CHIEF
15 HUNT, RITA GARCIA, SCOTTY JEANETTE MADDEN, SHANNON GIBSON,
16 TIANA HIERRA, AND TERRY J. PLEASE COME FORWARD AND THE STAFF
17 WILL ASSIST YOU. FOR PARTICIPANTS ON THE TELEPHONE, AS A FINAL
18 REMINDER, IF YOU WOULD LIKE TO ADDRESS ITEM 4, IF YOU HAVE NOT
19 ALREADY DONE SO, PLEASE PRESS 1 AND 0 NOW TO BE PLACED IN THE
20 SPEAKING QUEUE. MODERATOR, WHEN YOU HAVE THE FIRST REMOTE
21 SPEAKER, PLEASE.

22

23 **MODERATOR:** OUR FIRST PARTICIPANT IS ROY HUMPHRIES. PLEASE
24 UNMUTE AND SPEAK DIRECTLY INTO YOUR PHONE. YOU MAY BEGIN.

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** ARE YOU THERE? CALLER, ARE YOU
2 THERE? LET'S GO TO THE NEXT SPEAKER, PLEASE.

3
4 **EXECUTIVE OFFICER:** IT SOUNDS LIKE MR. HUMPHRIES MIGHT BE
5 MONITORING THE WEBCAST INSTEAD OF HIS PHONE.

6
7 **MODERATOR:** OUR NEXT PARTICIPANT IS ERIC PREVIN. PLEASE UNMUTE
8 AND SPEAK DIRECTLY INTO YOUR PHONE. YOU MAY BEGIN.

9
10 **SPEAKER:** THANK YOU. IT'S ERIC PREVIN FROM STUDIO CITY. AND I
11 VERY MUCH APPRECIATE THIS SURVEY, A SERIES OF SURVEYS THAT
12 HAVE REVEALED A LOT OF STUFF. AND I THINK THAT, YOU KNOW, THE
13 EMPHASIS THAT THE COUNTY IS ON TRYING TO MAKE THE EXPERIENCE,
14 YOU KNOW, A QUALITY EXPERIENCE WHEN DEALING WITH THE COUNTY
15 AND BEING RESPECTED AND GETTING SERVICES IS A GREAT AREA. I
16 DON'T LIKE HEARING ABOUT QUAGMIRE OF SERVICES AND CBO'S
17 WANTING TO STAND UP BUT BOGGING DOWN IN, YOU KNOW, I THINK WE
18 NEED TO GET DAVENPORT IN ON THIS WITH THE SLEEVES ROLLED UP.
19 AND I THINK, YOU KNOW, THE PERSON WHO IS SAYING THAT IT'S NOT
20 REALLY THE JOB TO SUPPLANT THE GOVERNMENT, BUT TO SUPPORT IT
21 AND TO AUGMENT IT IS THE RIGHT IDEA. BUT I WAS THINKING MAYBE
22 WE SHOULD BE DOING A RECOGNITION LIKE WE DO FOR THE INDIGENOUS
23 PEOPLE AT THE BEGINNING OF EVERY MEETING BECAUSE I FEEL LIKE
24 DRAGGING OUT ON A POLICY HEARING IS FUN.



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. NEXT
2 SPEAKER PLEASE.

3

4 **SPEAKER:** BUT I WANT TO DO IT EVERY DAY.

5

6 **MODERATOR:** OUR NEXT PARTICIPANT IS ACE ANAYA. PLEASE UNMUTE
7 AND SPEAK DIRECTLY INTO YOUR PHONE. YOU MAY BEGIN.

8

9 **SPEAKER:** GOOD MORNING SUPERVISORS. MY NAME IS ACE. I REPRESENT
10 GENDER JUSTICE LA, AN ORGANIZATION THAT IS BY AND FOR THE
11 BIPOC TRANSGENDER GENDER EXPANSIVE MEMBERS. ALTHOUGH GJLA HAS
12 SUPPORTED TGNC FOR OVER 20 YEARS, WE'RE JUST NEWLY LOCATED IN
13 SD1 IN THE HEART OF LINCOLN HEIGHTS. FOR SUPERVISOR SOLIS AND
14 MITCHELL, I APPRECIATE MENTIONING THE DEPARTMENT OF MENTAL
15 HEALTH AS WELL AS HOW CAN WE DO REPEAT SURVEYS. AND I WANT TO
16 UPLIFT THE TWO-STAR LGBT UNDERSERVED COMMUNITY SUBCOMMITTEE AS
17 POTENTIALLY BENEFITING FROM THE TGI 1 LESSON EQUITY CARE FUND.
18 AND I WANT TO EXPRESS MY TEAM SUPPORT FOR THE 7,000,000
19 INVESTMENT 7,000,000 INVESTMENT IN TRANSGENDER GENDER-
20 EXPENSIVE AND INTERSEX COMMUNITIES. THANK YOU VERY MUCH

21

22 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE

23

24 **MODERATOR:** OUR NEXT PARTICIPANT IS AGAIN ROY HUMPHRIES. PLEASE
25 UNMUTE AND SPEAK DIRECTLY INTO YOUR PHONE.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** YOU MAY BEGIN. CAN YOU HEAR ME?

3

4 **SUP. LINDSEY HORVATH, CHAIR:** YES, WE CAN. GO AHEAD. THANK YOU.

5

6 **SPEAKER:** OKAY. GOOD MORNING TO THE FELONY 5. AND AS DIRTY
7 HARRY SAYS, MAN MUST KNOW HIS LIMITATIONS. YOU SAY DO THIS, DO
8 THAT, WITH A POMPOUS PATHETIC PANDERING, KNOWING YOU HAVEN'T
9 GOT THE FUNDS TO SCRATCH THE SURFACE AND SHOVING THIS
10 LIFESTYLE DOWN THE THROATS OF THE 94% IS GETTING PUSHED BACK.
11 AUSTERITY IS JUST AROUND THE CORNER. START LIVING WITHIN YOUR
12 MEANS AND GUARANTEE BASIC RIGHTS TO THOSE WITH THIS LIFESTYLE
13 WITHIN THE REAL REALM OF TERMS AND HAVE THE RESPECT TO THAT
14 DOES DO THEM AND ENGAGE ITS LIFESTYLE BUT GIVE APPROPRIATE
15 RESPECT THANK YOU

16

17 **EXECUTIVE OFFICER:** THANK YOU, NEXT SPEAKER, PLEASE

18

19 **MODERATOR:** MADAM CHAIR THERE ARE NO OTHER REMOTE SPEAKERS IN
20 QUEUE TO ADDRESS THE BOARD.

21

22 **SUP. LINDSEY HORVATH, CHAIR:** WE'LL GO TO SPEAKERS IN PERSON,
23 PLEASE GO AHEAD.

24

25 **SPEAKER:** BOARD OF SUPERVISORS, MY NAME IS ANA GONZALEZ. BEFORE



THE BOARD OF
SUPERVISORS

1 ANYTHING, I ALWAYS WANTED TO SAY THAT I FEEL SO POWERFUL TO
2 HAVE A MEMBER OF MY COMMUNITY AT THE TABLE. AND ALSO, THAT IS
3 REALLY IMPORTANT FOR A PERSON LIKE US TO BE ABLE TO REPRESENT
4 US BECAUSE THAT'S, THEY WILL KNOW THE BEST FOR US, YOU KNOW?
5 SO, THANK YOU, BAMBY, I LOVE YOU. SO, I AM TALKING ON BEHALF
6 OF THE, GOOD MORNING BOARD OF SUPERVISORS. I'M HERE TODAY IN
7 SUPPORT FOR THE TRANSGENDER, GENDER-EXPENSIVE AND INTERSEX
8 PEOPLE QUALITY OF LIFE IN LOS ANGELES. I'M HERE AND I WORK AT
9 THE TRANS LATINA COALITION. I LIVE, WORK IN DISTRICT 2 AND I
10 ASK THE BOARD OF SUPERVISORS TO ESTABLISH TGI WELLNESS AND
11 INEQUALITY AND CARE COORDINATION AND THE \$7,000,000 INVESTMENT
12 FOR OUR PROGRAMS. THANK YOU.

13
14 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER. IF WE
15 COULD PLEASE HOLD APPLAUSE IN BETWEEN SPEAKING AND DO THIS SO
16 WE KNOW WE'LL GO ON TO OUR NEXT SPEAKER. THANK YOU.

17
18 **SPEAKER:** HELLO BOARD OF SUPERVISORS. MY NAME IS ARBERTHA
19 FRANKLIN AND I AM THE PROGRAM AND SERVICES REENTRY COORDINATOR
20 FOR THE TRANS LATINO COALITION. I WAS ONCE A CLIENT. WHEN I
21 CAME TO TRANS LATINO COALITION BEING AFRICAN-AMERICAN, I WAS
22 ACCEPTED. I'VE BEEN ACCEPTED. I EVEN THINK THAT I'M BEING
23 LOVED. SO, I WOULD LIKE, I LIVE IN DISTRICT 2, SUPERVISOR
24 HOLLY MITCHELL'S DISTRICT. I WANT TO TALK ABOUT EQUALITY AND
25 EQUITY. EQUALITY MAY TAKE MORE TIME, BUT THE BOARD OF



THE BOARD OF
SUPERVISORS

1 SUPERVISORS CAN DELIVER EQUITY THROUGH PASSING AND IMPROVING
2 THE TGI WELLNESS EQUITY AND CARE 2024. EQUITY. GIVE US OUR
3 FAIR SHARE. GIVE US EQUITY. THANK YOU SO MUCH, BOARD OF
4 SUPERVISORS. BYE.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER,

7

8 **SPEAKER:** [SPEAKING IN SPANISH]

9

10 **INTERPRETER:** DEAR SUPERVISORS, MY NAME IS JOANNA WALLACE AND I
11 WORK FOR THE TRANS LATINA COALITION. AND IT'S LOCATED HERE IN
12 LOS ANGELES, CALIFORNIA, AND I LIVE IN DISTRICT 3. I AM HERE
13 IN SUPPORT OF TGI WELLNESS EQUITY AND CARE 2024. A \$7,000,000
14 INVESTMENT IN OF TRANS, GENDER-EXPANSIVE, AND INTERSEX
15 COMMUNITIES. FOR THOSE TGI INDIVIDUALS WHO ARE ACCESSING
16 SERVICES WE ASK THE LA COUNTY BOARD OF SUPERVISORS TO TRULY
17 INVEST IN THE LIVES OF TRANSGENDER, EXPANSIVE AND INTERSEX
18 COMMUNITIES THROUGHOUT THE COUNTY AND ACROSS ALL OF THE
19 DEPARTMENTS. THIS \$7,000,000 INVESTMENT IN TGI-LED AND TGI-
20 SERVING COMMUNITY-BASED ORGANIZATIONS IS A CRUCIAL STEP TO BE
21 ABLE TO ENSURE EQUALITY ACROSS ALL DIFFERENT SECTORS.

22

23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. THANK YOU.
24 NEXT SPEAKER.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** GOOD MORNING, EVERYONE. BYRON JOSE WITH THE TRANS
2 LATINO COALITION AS THE 2 CONSTITUENT. THANK YOU TO THE BOARD
3 AND THE COUNTY DEPARTMENTS FOR THE PRESENTATION AND THE
4 PARTNERS. I ALSO WANT TO SAY THANK YOU TO THE COMMUNITY
5 MEMBERS WHO ARE HERE TODAY. THEY PARTICIPATED IN ALL THE
6 SURVEYS, BUT THEY ALSO PARTICIPATED IN THE TOWN HALL THAT WAS
7 LED BY ARDI AS PART OF THE TGI AND ITS ASSESSMENT MOTION
8 REPORT BACK. SPECIFICALLY AGING POPULATIONS, SPECIFICALLY
9 BLACK AND TRANS, BLACK AND LATINA TRANS WOMEN. WE LOOK FORWARD
10 TO WORKING WITH THE CEO, WITH THE EXECUTIVE OFFICE FOR NEXT
11 MEETING SO THERE'S INTERPRETATION IN SPANISH FOR SOME OF OUR
12 MEMBERS. AS SHOWN IN THE KEY FINDINGS AND THE TGI NEWS
13 ASSESSMENT REPORT BACK, THE ENTRANCE BY SUPERVISOR MITCHELL IN
14 2022, WE CONTINUE TO SEE THE CHALLENGES IN ACCESSING CARE AND
15 COORDINATION THROUGHOUT ALL DISTRICTS AND ACROSS ALL
16 DEPARTMENTS. SO, WE LOOK FORWARD TO WORKING WITH EVERY OFFICE
17 TO ENSURE THAT IT IS PUT US IN A MET NEED TO MAKE SURE THAT IT
18 GOES UP THE PRIORITY MOUNTAIN FOR THE CEO, THANK YOU.

19
20 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

21
22 **SPEAKER:** GOOD MORNING TO THE BOARD OF SUPERVISORS. MY NAME IS
23 QUEEN SHANNON. I'M THE CHIEF OPERATING OFFICER FOR UNIQUE
24 WOMEN'S COALITION, THE FIRST AND OLDEST BLACK TRANS-LED
25 ORGANIZATION HERE IN SOUTHERN CALIFORNIA. AND I WAS ALSO ONE



THE BOARD OF
SUPERVISORS

1 OF THE RECRUITERS WHO ASSISTED WITH CONNECTING COMMUNITY TO
2 PROVIDING THIS DATA TO THE SURVEY TODAY. AND I JUST WANTED TO
3 SAY ONE OF THE MOST EFFECTIVE WAYS TO COMBAT THESE CHALLENGES
4 IS BY EMPOWERING THOSE WHO ARE THE MOST AFFECTED BY SUPPORTING
5 AND ALLOCATING RESOURCES TO TRANS-LED ORGANIZATIONS LIKE
6 UNIQUE WOMEN'S COALITION, TRANS-LATINA COALITION, THE TRANS
7 WELLNESS CENTER, AND APAIT. THESE ORGANIZATIONS NOT ONLY ARE
8 FAMILIAR WITH THE SPECIFIC NEEDS AND STRUGGLES OF MY TGI
9 COMMUNITY, BUT WE ARE ALSO DRIVEN BY DEEP PERSONAL COMMITMENT
10 TO CREATING MEANINGFUL CHANGE. THANK YOU.

11
12 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

13
14 **SPEAKER:** OKAY, YOU KNOW, I'M MS. LORETTA LORRAINE. I'M HERE.
15 IT'S JUST SO BEAUTIFUL TO SEE SO MANY LADIES FROM
16 ORGANIZATIONS COME TOGETHER, BLACK, MEXICAN, WHITE, ALL OF US,
17 EVEN MS. BAMBY SALCEDO, QUEEN VICTORIA, AND ALL OF THEM. I AM
18 SO PROUD TO BE HERE BECAUSE I SPEAK THE TRUTH. I'VE ALWAYS, WE
19 ALWAYS HAVE BEEN PUT IN THE BURNER. WE'RE, I'M TALKING FOR THE
20 SENIOR OLD LADIES, SENIOR LADIES LIKE ME, THERE WE NEED HELP
21 BECAUSE THE RENT'S GOING UP, EVERYTHING IS GOING OUTRAGEOUS
22 FOR OLDER PEOPLE. THERE'S PEOPLE DYING IN TENTS EVERY DAY
23 BECAUSE THEY CAN'T AFFORD RENT. BECAUSE NOW THEY HAVE SENIOR
24 STUFF, BUT WHY THEY DON'T HAVE IT FOR THE TRANSGENDER LADIES?
25 WE'RE HERE TO FIGHT TO MAKE SURE YOU GIVE ALL THIS



THE BOARD OF
SUPERVISORS

1 ORGANIZATION WHAT YOU'RE SUPPOSED TO GIVE THEM. NOW STOP
2 SIGNING THOSE CHECKS, LADIES. BUT IT'S SO BEAUTIFUL TO KNOW
3 THAT THEY'RE HERE MAKING A DIFFERENCE FOR OUR ORGANIZATIONS.
4 ALL THOSE LADIES ARE IN POWER, THEY'RE DOING BEAUTIFUL WORK. -

5

6 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

7

8 **SPEAKER:** HI, MY NAME IS ERICA MOSLEY. I REPRESENT THE TRANS-
9 LATINO COALITION. I'M PART OF THE REENTRY PROGRAM. AND THE
10 REASON WHY THIS, THE TGI, THE WELLNESS, THE EQUITY AND THE
11 CARE, THE \$7,000,000, THE REASON WHY IT'S SO IMPORTANT IS
12 BECAUSE THEY'RE TRYING TO SUPPORT AS MANY OF US AS THEY CAN
13 AND WE NEED RESOURCES. AND FOR A LOT OF US, THIS IS OUR ONLY
14 FAMILY. THIS IS OUR ONLY SUPPORT WE DON'T HAVE ANY WEALTH
15 RETURN AND I MEAN AS YOU KNOW THEY HAVE BEEN ONE ALREADY
16 TALKED ABOUT THE COST OF LIVING AND THE PRICES OF RESOURCES
17 ALL THESE THINGS LIKE THAT THERE'S LIMITATIONS SO WE NEED AS
18 MUCH SUPPORT AS WE CAN GET AND WITHOUT THIS I MEAN THE HANDS
19 GOING TO BE TIED EVENTUALLY ONE DAY IF WE'RE NOT SUPPORTED.
20 SO, THIS IS VERY IMPORTANT, THANK YOU.

21

22 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

23

24 **SPEAKER:** HI, MY NAME IS DIAMOND ISABEL CRUZ AND I'M HERE ON
25 BEHALF OF THE TRANS LATINA COALITION. I'M HERE ADVOCATING FOR



THE BOARD OF
SUPERVISORS

1 THE 2024 \$7,000,000 EQUITY FUND. THE TRANS LATINA COALITION
2 HAS PLAYED A PIVOTAL ROLE IN MY JOURNEY AFTER MY RELEASE FROM
3 PRISON. THE UNWAVERING SUPPORT AND DEDICATION HAS PROVIDED ME
4 WITH HOUSING, EDUCATION, AND JOB OPPORTUNITIES THAT HAVE BEEN
5 INSTRUMENTAL IN REBUILDING MY LIFE. I AM IMMENSELY GRATEFUL TO
6 THE TRANS LATINO COALITION FOR CREATING A SAFE SPACE WHERE I
7 CAN TRULY BE MYSELF. THEIR COMMITMENT TO EMPOWERING
8 TRANSGENDER INDIVIDUALS LIKE MYSELF IS NOTHING SHORT OF
9 REMARKABLE. WORDS CANNOT EXPRESS THE DEPTH OF MY GRATITUDE FOR
10 THE TRANSFORMATIVE IMPACT THAT THEY HAVE HAD ON MY LIFE. THANK
11 YOU TO THE TRANS-LATINA COALITION FOR HELPING ME FIND MY WAY
12 AND GIVING ME THE OPPORTUNITY NOT TO ONLY SURVIVE, BUT TO
13 THRIVE. THANK YOU BAMBY, AND HAVE A NICE DAY.

14
15 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

16
17 **SPEAKER:** HELLO EVERYBODY, MY NAME IS AZUL LOVE RUIZ. I AM
18 INDIGENOUS FROM OAXACA, MEXICO. I JUST WANNA SAY THANK YOU SO
19 MUCH, BAMBY. THANK YOU FOR BEING THERE FOR ME. YOU HELPED ME
20 UP. AND WHAT IS THIS IMPORTANT BECAUSE YOU SAVED MY LIFE? A
21 PROGRAM LIKE THIS SAVED MY LIFE. NOW I'M WORKING FOR THE ST.
22 JOHN'S CLINIC. I'M PART OF THE CDC DEPARTMENT, AND I REALLY,
23 REALLY APPRECIATE THAT. THIS IS REALLY IMPORTANT BECAUSE
24 PEOPLE, A TRANSGENDER HUMAN BEING, IS DYING OVER THERE ON THE
25 STREETS, YOU KNOW? I MEAN, I CAN SEE THAT BECAUSE MY LOCATION



THE BOARD OF
SUPERVISORS

1 IS BY AVALON IN FLORENCE AND I CAN SEE MY PEOPLE BEING THERE
2 AND BECAUSE OF THIS PROGRAM, YOU KNOW, WE GO TO THEM AND THEY
3 HAVE ACCESS TO GET A BETTER LIFE AND TO SEE HOPE AND I'M IN
4 FAVOR FOR THIS BECAUSE I AM AN EXAMPLE THAT EVERYTHING IS
5 POSSIBLE BECAUSE A PROGRAM FOR THIS TOOK ME OUT FROM THE
6 STREET AND I WILL HAVE A BEAUTIFUL, AMAZING LIFE WITH DIGNITY.
7 THANK YOU SO MUCH.

8

9 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

10

11 **SPEAKER:** [INAUDIBLE] HI, GOOD AFTERNOON. MY NAME IS TERRY. I
12 AM A MEMBER OF THE NAVAJO TRIBE AND I AM HERE HAVING A VOICE
13 ON THIS PARTICULAR TOPIC ON TGI FOCUS ONLY. AND THIS IS ONE OF
14 THE THINGS THAT I WANNA BE ABLE TO EXPRESS. I LIVE IN DISTRICT
15 1 AND I ALSO WORK WITH TRANS LATINO COALITION. I AM A PROGRAM
16 MANAGER OF THE HOUSING PROGRAMS DIRECTLY WORKING WITH TGI
17 COMMUNITIES. TGI PEOPLE ARE FACED WITH DISCRIMINATION, THEY
18 ARE UNHOUSED, THEY DON'T HAVE ANY SERVICES OR HAVE BARRIERS IN
19 LINKING WITH MENTAL HEALTH SERVICES, SUBSTANCE USE SERVICES,
20 AND ALSO WITH OTHER SERVICES PROGRAM. SO, WITH THE \$7,000,000
21 INVESTMENT IS PROVIDE WRAPAROUND SERVICES TO GET OUR TGI HOUSE
22 SERVICES WITH MENTAL HEALTH, SUBSTANCE USE SERVICES, HOUSING
23 PROGRAMS, LONG-TERM PERMANENT HOUSING PROGRAM. PLEASE INVEST
24 IN TGI.--

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

2

3 **SPEAKER:** HELLO EVERYBODY, MY NAME IS SUSHA ROADHOUSE. I AM AN
4 EGYPTIAN PACIFIC ISLANDER, STRAIGHT FROM THE DESCENDANT OF
5 KING KAMEHAMEHA. IT IS ACTUALLY JUNE 18TH, SO JUNE 19TH
6 EVERYBODY CELEBRATE. THIS WILL BE ANOTHER CELEBRATION FOR OUR
7 BIPOC AND BLACK TRANSGENDER COMMUNITY. I JUST WANT TO LET YOU
8 KNOW AS A TRANS MAN, OKAY, TO STAND UP HERE WITH ALL YOU
9 BEAUTIFUL WOMEN, AND I'M SPEAKING TO YOU MEN OUT HERE, ALL
10 RIGHT? THIS IS WHAT I'M GOING TO SAY. ALL I'M GOING TO SAY IS
11 THAT ALL TRANSGENDER, AFTER A CERTAIN PERIOD OF CERTAIN
12 SURGERIES, ONCE WE GET DONE WITH THOSE SURGERIES, WE HAVE TO
13 TAKE THAT MEDICATION FOR THE REST OF OUR LIVES OR WE DIE. I
14 DON'T KNOW IF YOU GUYS KNOW, BUT THE EXPECTANCY, THE LIFE
15 EXPECTANCY OF A TRANS INDIVIDUAL IS 35 YEARS OLD. THAT'S
16 ALMOST 85 YEARS LESS THAN A NATURAL HUMAN BEING THAT CALLS
17 THEMSELVES A CIS. SO, IF YOU ALL CARE ABOUT YOUR COMMUNITY AND
18 DON'T WANNA BE MURDERERS, JOIN OUR TEAM. THANK YOU.

19

20 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

21

22 **SPEAKER:** [SPEAKING IN SPANISH] WE WOULD NOT BE HERE WITHOUT
23 YOU. MY NAME IS QUEEN VICTORIA ORTEGA AND I JUST SAID THAT I
24 WANTED TO GIVE THANKS TO THE PEOPLE OF LOS ANGELES, THE TRANS
25 PEOPLE OF LOS ANGELES WHO HAVE SHOWED UP TO SUPPORT THIS



THE BOARD OF
SUPERVISORS

1 INITIATIVE. MY NAME IS QUEEN VICTORIA ORTEGA AND I'M THE CHIEF
2 VISIONING OFFICER OF THE TRANSGENDER EMPOWERMENT CENTER AS
3 WELL AS THE INTERNATIONAL PRESIDENT OF FLUX. I HAD THE
4 DISTINCT PRIVILEGE AS A CONSULTANT TO ALSO WORK ON THE STUDY,
5 DOING RESEARCH ON THE GROUND, NOT ONLY ON THIS STUDY, BUT MANY
6 ACTUALLY PRIOR STUDIES LEADING BACK TO 2003. I WANTED TO SAY
7 FROM THIS QUEEN TO WHAT I REFER TO AS THE 5 QUEENS OF LOS
8 ANGELES, THAT THE TIME FOR PROCLAMATIONS DURING PRIDE HAS
9 PASSED, HAS COME AND PASSED. IT'S TIME FOR US TO HAVE
10 EQUITABLE AND TANGIBLE INVESTMENT IN TRANS LIVES THROUGH THE
11 CREATION OF A FUND LIKE THE WELLNESS AND EQUITY AND CARE FUND
12 THAT IS NEEDED AND IS URGENTLY NEEDED FOR OUR TRANS COMMUNITY.
13 SO, WHAT WILL YOUR LEGACY BE IS THE QUESTION I LEAVE YOU WITH.
14 THANK YOU.

15
16 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

17
18 **SPEAKER:** HELLO BOARD OF SUPERVISORS. MY NAME IS LISA MARISSA
19 VAGOS. I'M ONE OF THE PROGRAM COORDINATORS FOR THE TRU PROGRAM
20 AT THE TRANSLATING NOW COALITION. THE TRU PROGRAM WORKS WITH
21 THE CITY OF WEST HOLLYWOOD, FUNDED BY THE CITY OF WEST
22 HOLLYWOOD. I'M SUPPORTING TGI COMMUNITY THAT WORKS, STUDY, OR
23 IS NAVIGATING HOMELESSNESS IN THE CITY OF WEST HOLLYWOOD. AN
24 EXCEPTIONAL PROGRAM THAT HAS MADE A DIFFERENCE, NOT ONLY IN
25 CHANGING TGI LIVES FOR THE BETTER, BUT NOW THIS YEAR WITH THE



THE BOARD OF
SUPERVISORS

1 WORKFORCE. I WANT TO INVITE YOU TO LOOK AT THIS PROGRAM AND
2 SEE THE CHANGE, TREMENDOUS CHANGE THAT HAS MADE IN OUR
3 COMMUNITY AND SAMPLE THAT OR COLLABORATE WITH THE CITY AWARDS
4 HOLLYWOOD TO BE ABLE TO EXTEND THIS PROGRAM ALL OVER LA FOR
5 OUR TGI COMMUNITIES. WE HAVE BEEN ABLE TO PLACE PEOPLE IN
6 JOBS, REFER PEOPLE, GET PEOPLE INTO HOUSING AND IF YOU GUYS
7 WERE TO COME AND SEE HOW THIS PROGRAM HAS BEEN SUCCESS MAYBE
8 WE CAN DUPLICATE THAT PROGRAM AND DO IT FOR THE CITY OF WEST
9 HOLLYWOOD FOR TGI COMMUNITIES. ALSO, I'M HERE STANDING TODAY
10 AS ONE OF THE INTERNATIONAL OUTREACH DIRECTORS FOR FLUGS.--

11
12 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, THANK YOU VERY MUCH.
13 NEXT SPEAKER PLEASE.

14
15 **SPEAKER:** GOOD AFTERNOON BOARD OF SUPERVISORS. I WANT TO
16 INTRODUCE MYSELF. MY NAME IS B CORIEL, AND I SERVE AS A
17 TRAINING COORDINATOR AT THE TRANS LATINO COALITION. AND I
18 CURRENTLY LEAD THE CULTURAL TRANSFORMATION TRAINING SERIES, OR
19 TRAINING DEPARTMENT. SO, MY WORK ENTAILS GOING INTO COMMUNITY-
20 BASED ORGANIZATIONS, PROVIDING TRAINING, AS WELL AS TECHNICAL
21 ASSISTANCE. AND THE MAJORITY OF THE WORK THAT I DO IS WITH
22 SHELTERS AND HOMELESSNESS SERVICES PROVIDERS, WHETHER IT'S
23 TRAINING OUTREACH, TRAINING CASE MANAGERS, CLINICIANS. AND
24 I'VE BEEN DOING THIS WORK AROUND LA FOR ABOUT A YEAR AND A
25 HALF, TRAINING OVER 500 INDIVIDUALS IN THE COUNTY IN BOTH



THE BOARD OF
SUPERVISORS

1 ENGLISH AND SPANISH. AND I HAVE A LOT TO SAY. BUT I JUST
2 WANTED TO TAKE THIS TIME TO INTRODUCE MYSELF AND TO KNOW THAT
3 IT IS NO REASON, OR THERE IS A REALLY GOOD REASON WHY THERE'S
4 SO MANY FOLKS SEEKING SERVICES AT THE TRANS-LATINO COALITION,
5 AND IT'S JUST VERY NEEDED THAT LA COUNTY FUNDED CB. -

6
7 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

8
9 **SPEAKER:** WELL, GOOD AFTERNOON. BOARD OF SUPERVISORS, MY NAME
10 IS TIANA HERRERA AND I'M WITH DISTRICT 2. I WORK FOR ST.
11 JOHN'S COMMUNITY HEALTH AND I'VE BEEN WORKING THERE GOING ON 8
12 YEARS. THIS IS MY 8TH YEAR ANNIVERSARY. AND I JUST WANNA KNOW,
13 WE NEED TO INVEST MORE MONEY ON OUR TRANSGENDER COMMUNITY,
14 ESPECIALLY FOR MENTAL HEALTH. AND NOT ONLY AS AN
15 INTERVENTIONIST, THERE'S A LOT OF INDIVIDUALS FROM MY
16 COMMUNITY SUFFERING WITH MENTAL ILLNESS, SUBSTANCE ABUSE, AND
17 ALSO WITH HOUSING. ALSO NOT ONLY BASED ON OUR COMMUNITY
18 MEMBERS, BUT ALSO FOR THOSE THAT ARE EMPLOYED, THERE ARE TRANS
19 INDIVIDUALS, THE COST OF LIVING IS SO EXPENSIVE. SO,
20 BASICALLY, WE ARE ONLY WORKING JUST TO PAY OUR RENT AND A
21 LITTLE BIT OF OUR BILLS OR OUR CARDINALS OR INSURANCE. SO, I'M
22 ADVOCATING NOT ONLY JUST FOR MY COMMUNITY, BUT ALSO FOR
23 EVERYONE IN GENERAL. THANK YOU VERY MUCH.

24
25 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** GOOD MORNING, EVERYONE. MY NAME IS SCOTTY JEANETTE
3 MADDEN AND I AM THE DIRECTOR OF ADVOCACY FOR FLUX AND THE
4 CONNIE NORMAN TRANSGENDER EMPOWERMENT CENTER. I'M ALSO PART OF
5 HRC AND I'M ALSO THE BOARD CHAIR OF THE TRANS-COURSE OF LOS
6 ANGELES. I TELL THIS TO YOU FOR ONE REASON. FIRST OF ALL,
7 THANK YOU. THE FACT THAT THIS SURVEY WAS COMMISSIONED BY THE
8 BOARD OF SUPERVISORS PROVES TO ME THAT ALL OF THE VOTES THAT I
9 PUT IN FOR ALL YOU ALL WENT SOMEPLACE THAT I NEEDED IT TO GO.
10 SECONDLY, I WANT TO THANK BAMBY SALCEDO, FIRST OF ALL FOR HER
11 DECADES OF SUPPORT, BUT ALSO FOR THE WAY THAT SHE LEADS THE
12 TRANS-LATINA COALITION TO FILL IN THE GAPS THAT WAS SO
13 OBVIOUSLY POINTED OUT THROUGH THIS REPORT AND IN WHAT HAS BEEN
14 SAID BY THE SUPERVISORS THIS MORNING. AND IN PARTICULAR, THE
15 WILLIAMS INSTITUTE. THIS IS THE KIND OF DATA THAT THIS IS WHAT
16 THE BOARD NEEDED TO GO FORWARD. BUT ONE THING I DO HAVE TO
17 SAY, IN REQUESTING ADDITIONAL INFORMATION. --

18

19 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. THANK YOU VERY MUCH.

20

21 **SPEAKER:** YOU'RE WELCOME. WE LEARNED THAT ALL OF THE DATA THAT
22 WAS COLLECTED.

23

24 **SUP. LINDSEY HORVATH, CHAIR:** YOUR TIME HAS EXPIRED. I'M SO
25 SORRY WE HAVE TO GO ON TO OUR NEXT SPEAKER. WE HAVE MORE



THE BOARD OF
SUPERVISORS

1 SPEAKERS, BUT I'M HAPPY TO HEAR THE REST OF YOUR COMMENT
2 AFTERWARDS. NEXT SPEAKER.

3
4 **SPEAKER:** GOOD AFTERNOON, EVERYONE. MY NAME IS RITA GARCIA. MY
5 PRONOUNS IS SHE AND HER. I'M AN AFRO LATINA TRANS WOMAN AND
6 I'M LIVING EXAMPLE OF WHAT OPPORTUNITY AND RESILIENCE LOOKS
7 LIKE. I AM CURRENTLY THE VIOLENCE PREVENTION PROGRAM AT THE
8 MANAGER OF THE TRANS LATINO COALITION, THE LARGEST TRANS LED
9 ORGANIZATION IN THE UNITED STATES. WE ARE CELEBRATING 15 YEARS
10 OF UPLIFTING THE LIVELIHOOD OF MARGINALIZED AND TARGETED TGI
11 INDIVIDUALS IN LOS ANGELES. TODAY, I AM HERE IN SUPPORT OF TGI
12 WELLNESS EQUITY AND CARE 2024, AND INVESTING IN TRANSGENDER,
13 EXPANSIVE AND INTERSEX COMMUNITY. THIS INVESTMENT WILL ALLOW
14 US TO REINFORCE AND CREATE MORE PROGRAMS THAT TRANSFORM AND
15 NAVIGATE LIVES USING A HARM REDUCTION MODEL. WE AIM TO SUPPORT
16 INDIVIDUALS TRANSITION FROM STREET TO SAFE SHELTER, PROVIDING
17 ACCESS TO HEALTHCARE AND MEDICAL INSURANCE, MENTAL HEALTH AND
18 LEGAL SUPPORT, WORKFORCE DEVELOPMENT, JOB SEEKING ASSISTANCE,
19 AND OTHER RESOURCES THAT PREVENT TGI INDIVIDUALS FROM --

20
21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, THANK YOU VERY MUCH.
22 NEXT SPEAKER PLEASE.

23
24 **SPEAKER:** HI, GOOD AFTERNOON. HOLA, BUENAS TARDES. MY NAME IS
25 MITO. I AM THE CALIFORNIA HEALTH-WIDE COORDINATOR FOR THE



THE BOARD OF
SUPERVISORS

1 TRANS LATINA COALITION. AND TODAY WE MUST ACKNOWLEDGE THE
2 ONGOING STRUGGLES THAT TRANS INDIVIDUALS FACE. IN MANY PARTS
3 OF THE WORLD AND EVEN IN OUR OWN COMMUNITIES, TRANS PEOPLE ARE
4 DENIED ACCESS TO ESSENTIAL MEDICAL CARE, FACE DISCRIMINATION
5 IN THE WORKPLACE, AND ARE TARGETS OF HATE AND VIOLENCE.
6 POLICIES AND PRACTICES THAT INFRINGE UPON THE BODILY AUTONOMY
7 OF TRANS INDIVIDUALS NOT ONLY VIOLATE THEIR HUMAN RIGHTS, BUT
8 ALSO PERPETUATE A CYCLE OF MARGINALIZATION AND INJUSTICE. TO
9 MOVE FORWARD, WE NEED COMPREHENSIVE LEGAL PROTECTIONS THAT
10 AFFIRM THE RIGHTS OF TRANS INDIVIDUALS. WE MUST ADVOCATE FOR
11 INCLUSIVE HEALTHCARE POLICIES THAT PROVIDE NECESSARY MEDICAL
12 TREATMENTS AND PSYCHOLOGICAL SUPPORT WITHOUT BARRIERS OR
13 STIGMA. EDUCATION AWARENESS CAMPAIGNS ARE VITAL TO DISPELLING
14 MYTHS OF AND FOSTERING A CULTURE OF ACCEPTANCE AND RESPECT.
15 LET US COMMIT TO THIS TO THIS CAUSE WITH AN UNDERSTANDING THAT
16 THE LIBERATION OF ONE GROUP IS INSTINCTIVELY LINKED TO THE
17 LIBERATION.

18
19 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

20
21 **SPEAKER:** MY NAME IS VERONICA FERNANDEZ. I'M THE PROGRAM
22 MANAGER FOR THE ST. JOHN'S COMMUNITY HEALTH TRANSGENDER
23 DEPARTMENT. TODAY I STAND BEFORE YOU, A PROUD, RESILIENT
24 TRANSGENDER LATINA WOMAN TO ADDRESS A MATTER OF PROFOUND
25 IMPORTANCE AND URGENT NECESSITY. IN RECENT YEARS, THE



THE BOARD OF
SUPERVISORS

1 CONVERSATION AROUND TRANSGENDER RIGHTS AND HEALTHCARE HAS
2 GAINED SIGNIFICANT MOMENTUM. HOWEVER, DESPITE THESE ADVANCES,
3 TRANSGENDER INDIVIDUALS CONTINUE TO FACE DISPROPORTIONATE
4 BARRIERS TO ACCESSING QUALITY HEALTHCARE. DISCRIMINATION, LACK
5 OF KNOWLEDGEABLE HEALTHCARE PROVIDERS AND A SYSTEMIC
6 INEQUITIES CREATE AN ENVIRONMENT WHERE THE HEALTH CARE AND
7 WELL-BEING OF TRANSGENDER INDIVIDUAL PEOPLE ARE COMPROMISED
8 DAILY. IN LOS ANGELES COUNTY, A PLACE KNOWN FOR ITS DIVERSITY,
9 A PROGRESSIVE VALUE IS IN THE MORAL DUTY TO ENSURE THAT EVERY
10 RESIDENT HAS ACCESS TO COMPREHENSIVE AND EQUITABLE HEALTHCARE.
11 THE ESTABLISHMENT OF TRANS WELLNESS AND EQUITY CARE IS NOT
12 JUST A HEALTHCARE INITIATIVE, IT IS A COMMITMENT TO HUMAN
13 DIGNITY, EQUALITY, AND JUSTICE. TRANSGENDER INDIVIDUALS. -

14
15 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. NEXT
16 SPEAKER, PLEASE.

17
18 **SPEAKER:** GREETINGS BOARD OF SUPERVISORS. I AM QUEEN SHEILA
19 DEMURE. I COME BEFORE YOU TODAY WEARING MANY HATS, BUT FIRST
20 I'D LIKE TO SAY THANK YOU BAMBY FOR THE EFFORTS OF THIS
21 SURVEY. IT IS VERY VITAL AND IMPORTANT. I'M ALSO THE FOUNDER
22 OF UNIQUE WOMEN'S COALITION. WE ARE THE OLDEST TRANS-LED
23 ORGANIZATION HERE IN SOUTHERN CALIFORNIA. YOU MAY NOT KNOW ME.
24 IT'S BECAUSE WE ORGANIZE DIFFERENTLY IN OUR COMMUNITY. SO, WE
25 ORGANIZE THROUGH THE STREETS. AND SO, I'VE BEEN A COMMUNITY



THE BOARD OF
SUPERVISORS

1 MOTHER FOR THE PAST FEW DECADES. AND SO, I'VE HAD TO SHELTER,
2 EDUCATE. I'VE HAD TO DO EVERYTHING THAT A PARENT SHOULD DO.
3 BUT BECAUSE THESE KIDS WERE DISPLACED FROM THEIR BORN
4 FAMILIES, OUR COMMUNITY HAD TO STEP IN. SO, I URGE THIS BOARD
5 TO SUPPORT THIS FUND AS IT COULD HELP US MOVE FROM BARELY
6 SURVIVING TO THRIVING. THANK YOU.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

9

10 **SPEAKER:** DEAR BOARD OF SUPERVISORS, MY NAME IS MAYA DANIELS
11 AND MY PRONOUNS ARE THEY THEM. AND I'M AN INTERN WITH THE
12 TRANS LATINA COALITION SUPPORTING WITH SEVERAL OF THEIR
13 ADVOCACY CAMPAIGNS. I RESIDE IN DISTRICT 1 AND I'M ALSO ONE OF
14 THE MANY SURVEY RECRUITERS WHO COLLECTED DATA FROM TRANSGENDER
15 AND GENDER NONCONFORMING FOLKS ACROSS THE DISTRICTS TO PARTAKE
16 IN THIS QUALITY OF LIFE SURVEY. I AM HERE IN SUPPORT OF TGI
17 WELLNESS, EQUITY AND CARE 2024, A \$7,000,000 INVESTMENT INTO
18 TRANSGENDER, EXPANSIVE AND INTERSEX COMMUNITIES. TGI YOUTH AND
19 AGING POPULATIONS ARE VULNERABLE TO HARASSMENT AND EXCLUSION,
20 CAUSING EVENTS LEADING TO NEGATIVE HEALTH OUTCOMES THE
21 COMMUNITY. WE ARE GRATEFUL TO THE COMMUNITY FOR THE EQUITY AND
22 CARE IN THE TRANS AND INTERSEX COMMUNITIES. THESE SIMILAR
23 STORIES ECHO THROUGHOUT OUR COMMUNITIES AND ARE FELT AT AN
24 ALARMINGLY YOUNG AGE FOR MANY OF US. WE ARE GRATEFUL TO THOSE
25 INDIVIDUALS WITHIN THE COUNTY THAT SEE THAT EQUITY FOR LGBTQ+



THE BOARD OF
SUPERVISORS

1 COMMUNITIES AND OUR FIGHT FOR RACIAL JUSTICE ARE CONNECTED. I
2 IMPLORE YOU AS GOVERNMENT OFFICIALS TO INVEST INTO THESE
3 COMMUNITIES SO THAT WE CAN PREVENT FURTHER STRUGGLE.

4
5 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

6
7 **SPEAKER:** HI EVERYONE, MY NAME IS MATT INOUE, I USE HE, HIM
8 PRONOUNS AND I'M THE MANAGER, POLICY AND COMMUNITY AGENT WITH
9 THE TRANS LATINA COALITION. I WANT TO GIVE A SPECIAL SHOUT OUT
10 TO THE COMMUNITY, THE COMMUNITY IS AMAZING AND THEY SHOWED UP
11 TODAY, SO THANK YOU COMMUNITY. I WANT TO THANK MY BOSS,
12 PRESIDENT, CEO OF THE TRANS LATINA COALITION, AND ALL THE
13 OTHER ORGANIZATIONS REPRESENTED HERE TODAY. I'M REALLY HERE TO
14 ADVOCATE FOR MY FRIENDS, MY FAMILY, SIBLINGS. THEY ARE A
15 COMMUNITY OF RESILIENCE, THEY ARE A COMMUNITY OF LOVE, CARE,
16 AND THEY NEED TO SEE THAT FROM THE COUNTY AS WELL. SO, WE WILL
17 CONTINUE TO FIGHT. WE ARE GOING TO CONTINUE TO SHOW UP AND
18 MAKE NOISE ON BEHALF OF ALL TGI PEOPLE. WE NEED MONEY. TRANS-
19 LED ORGANIZATIONS NEED FUNDS TO UPLIFT THE TGI COMMUNITY, THE
20 COMMUNITY THAT THEY SERVE AND ARE PART OF. SO, WE'LL CONTINUE,
21 WE WANNA WORK WITH THE LGBT COMMISSION. WE WANNA CONTINUE
22 WORKING WITH THEIR OFFICES. SO, WE'RE GONNA SHOW UP, WE'RE
23 GONNA BE PRESENT, AND THANK YOU.

24
25 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** [INAUDIBLE] MY NAME IS FRANKLIN. I'M TRANS GIRL AND
3 I'M HERE FOR SUPPORT TRANS GIRL TRANS LATINA COLLISION BECAUSE
4 WE NEED REAL SUPPORT BECAUSE THAT IS THE EXAMPLE I'M HERE. I
5 REALLY A STRENGTH, I'M REALLY A STRONG ON MY LIFE. I'M
6 SURVIVAL FOR TRIBE, 2 MONTHS HERE, I DON'T HAVE A MEDICAL
7 ALREADY, I'M HERE AND I DON'T HAVE IT. I'M HOME NOW. SO, WE
8 NEED IT. IT'S NOT TRANS-LATINA. WE DON'T HAVE EVERYTHING, THE
9 SUPPORT FOR TRIBEGATE, EVERYTHING TRANS-GIRLS. AND NOW I'M
10 OPEN. I THINK IT'S NOT JUST FOR TRANS-LATINA, LATINAS. WE NEED
11 TO OPEN THE ORGANIZATION FOR BOTH TRANS AND THE UNITED STATES,
12 NOT JUST LATINA. TRANS GIRLS AND BOYS, AND THE BOYS FROM HERE,
13 THEY NEED TO HAVE TOO BECAUSE I BELIEVE SO MANY TRANS GIRLS
14 AND BOYS IN THE UNITED STATES. THANK YOU.

15

16 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

17

18 **SPEAKER:** THANK YOU, A RED CHIEF HUNT. EVERYBODY COUNTS. YOU
19 GUYS PUT YOUR HANDS UP. TELL THEM YOU GUYS COUNT. YOU GUYS
20 COME DOWN HERE TO COUNT. \$7,000,000 IS NOT ENOUGH MONEY FOR
21 THESE PEOPLE. WE NEED ABOUT LIKE \$20,000,000 TO START THEM
22 OFF. THEY'RE HUMAN BEINGS, THEY'RE BEAUTIFUL NO MATTER WHAT
23 THEY BELIEVE IN, NO MATTER WHAT THEIR GENDER IS, THEY'RE
24 BEAUTIFUL. EVERYBODY COUNTS, WHETHER YOU'RE BLACK, GREEN, RED,
25 YELLOW, WHITE, OR INDIFFERENT. PLEASE GIVE THEM EVERYTHING



THE BOARD OF
SUPERVISORS

1 THAT THEY ASKED FOR AND YOU GUYS PLEASE STILL KEEP ON COMING.
2 PUT YOUR HANDS UP AND LET THEM KNOW THAT YOU'RE HERE. THAT'S
3 THE ONLY WAY YOU'RE GONNA LET THEM KNOW IS THAT YOU'RE HERE.
4 GIVE THEM EVERYTHING THAT THEY WANT. I'M VOTING FOR
5 \$20,000,000 SO THAT THEY CAN HAVE EVERYTHING THEY NEED. KEEP
6 UP THE GOOD WORK. THE BOARD OF DIRECTORS, HEY, CHARLIE'S OR
7 RED CHIEF HUNT ANGELS, GIVE THEM EVERYTHING.

8

9 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. I BELIEVE THAT WAS OUR
10 LAST SPEAKER, SO I WANT TO THANK OUR PANELISTS. I KNOW YOU
11 HAVE A VERY RICH PRESENTATION THAT YOU'VE SHARED WITH US. IS
12 THERE ANYTHING YOU'D LIKE TO LEAVE US WITH AS YOU DEPART THAT
13 WE HAVEN'T TOUCHED ON? I KNOW THERE WAS A LOT THAT WE DIDN'T
14 TALK ABOUT, SO I JUST WANT TO OFFER THAT. YES?

15

16 **BAMBY SALCEDO:** I JUST WANT TO ONCE AGAIN ACKNOWLEDGE MEMBERS
17 OF THE COMMUNITY WHO FOR CENTURIES HAVE BEEN RESILIENT AND
18 ALTHOUGH THEY'RE HAVING MANY EFFORTS TO ERASE OUR EXISTENCE,
19 OUR COMMUNITY ARE STILL HERE AND WE WILL CONTINUE TO BE HERE.
20 AND IN ORDER FOR US TO CONTINUE TO BE HERE IN A PROGRESSIVE
21 AND BEAUTIFUL WAY, WE NEED FOR ALL OF YOU TO REALLY INVEST IN
22 THE LIVELIHOOD OF OUR PEOPLES AND UNDERSTAND THAT WE CAN HAVE
23 A BETTER FUTURE THAT ENOUGH IS ENOUGH WE NEED TO LIVE
24 DIGNIFIED LIVES AND WE NEED TO BE ABLE TO THRIVE AND SHOW THE
25 WORLD THAT WE ARE CAPABLE OF DOING ANYTHING AND EVERYTHING BUT



THE BOARD OF
SUPERVISORS

1 IT WILL REQUIRE ALL OF YOUR SUPPORT IN ORDER FOR ALL OF US TO
2 MAKE THAT HAPPEN. THANK YOU SO MUCH.

3
4 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU.

5
6 **BRAD SEARS:** AND SINCE IT'S PRIDE MONTH, I'LL JUST QUICKLY END
7 THAT ONE REPORT WE DIDN'T TALK ABOUT THAT MUCH TODAY IS A
8 REPORT WHERE WE ASKED MEMBERS OF THE COMMUNITY, WHAT DOES THE
9 COMMUNITY CONTRIBUTE TO LOS ANGELES? AND THEY TALKED ABOUT
10 CONTRIBUTING TO DIVERSITY INTO THE ARTS, ENTERTAINMENT,
11 CULTURE OF THE COUNTY. THEY TALKED ABOUT DOING THAT PUBLIC
12 INTEREST WORK, THE ADVOCACY WORK, NOT ONLY ON BEHALF OF THE
13 COMMUNITY, BUT ON BEHALF OF EVERYONE. AND THEY TALKED ABOUT
14 SHARING VALUES, LIKE LIVING WITH PRIDE, SHARING WITH OTHER
15 PEOPLE, NON-LGBT PEOPLE, YOU CAN LIVE YOUR LIVES AUTHENTICALLY
16 AND LIVE OUT LOUD AND PROUD. AND SO, WHEN WE THINK WHAT IT
17 MEANS FOR LGBTQ PEOPLE NOT TO BE AFFORD TO STAY HERE AND LIVE
18 HERE, THE COUNTY REALLY LOSES PART OF ITS UNIQUE IDENTITY. ONE
19 OF MY FAVORITE QUOTES, THEN HUNDREDS OF QUOTES THAT ARE IN
20 REPORTS, IS WE ASK PEOPLE, WHAT LGBTQ PEOPLE CONTRIBUTE TO LOS
21 ANGELES COUNTY? AND ONE RESPONDENT SAYS THAT WITHOUT LGBTQ
22 PEOPLE, THE COUNTY WOULD BE NOTHING BUT TRAFFIC. SO, WE WANNA
23 MAKE SURE THAT PEOPLE CAN STAY HERE AND AFFORD TO CONTINUE TO
24 LIVE HERE WITH PRIDE. THANK YOU.



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** I LOVE THAT CLOSING THOUGHT.
2 THANK YOU VERY MUCH. THIS REPORT IS RECEIVED AND FILED AND
3 HEARING NO OBJECTIONS, THAT WILL BE THE ORDER. THANK YOU ALL
4 FOR BEING HERE WITH US TODAY. AND WE'LL NOW MOVE ON TO SET
5 MATTER 1, OUR REPORT ON CONTINUUM OF CARE FOR MENTAL HEALTH
6 AND SUBSTANCE USE DISORDER BEDS. FOR MEMBERS OF THE PUBLIC ON
7 THE TELEPHONE, PLEASE PRESS 1 THEN 0 NOW TO COMMENT ON THIS
8 ITEM. WE'RE GOING TO EXCHANGE OUR PANEL AND DR. LISA WONG, OUR
9 DIRECTOR OF MENTAL HEALTH, DR. GARY TSAI, DIRECTOR OF
10 SUBSTANCE ABUSE PREVENTION AND CONTROL, DEPARTMENT OF PUBLIC
11 HEALTH, DR. CHRISTINA GHALLY, DIRECTOR OF HEALTH SERVICES, AND
12 DR. CLEMENS HONG, DIRECTOR OF COMMUNITY PROGRAMS, DEPARTMENT
13 OF HEALTH SERVICES, WILL MAKE A PRESENTATION. WE'LL GIVE THEM
14 A MOMENT TO EXCHANGE SEATS, AND THEN I WILL TURN IT TO DR.
15 WONG TO BEGIN THE PRESENTATION.

16
17 **SUP. KATHRYN BARGER:** HI THERE. WE'RE GOING TO GET STARTED. SO,
18 IF EVERYONE, IF YOU'RE LEAVING THE ROOM, IF YOU COULD HOLD IT
19 DOWN SO WE CAN MOVE ON TO THE NEXT ITEM. THIS IS THE BED
20 STATUS REPORT UPDATE. SO, I DON'T KNOW WHO WANTS TO START AND
21 PROVIDE US WITH A REPORT. DR. WONG? ALL RIGHT.

22
23 **DR. LISA WONG:** GOOD AFTERNOON SUPERVISORS. SO, THE DEPARTMENT
24 ASKED US TO COME BACK TO GIVE AN UPDATE ON THE BEDS THAT WE'VE
25 ADDED SINCE THE LAST PRESENTATION IN FEBRUARY AND PER THE



THE BOARD OF
SUPERVISORS

1 BOARD'S DIRECTION THIS PRESENTATION WILL FOCUS ON THE HEALTH
2 DEPARTMENTS. OKAY, NEXT SLIDE, PLEASE. OKAY, WE'LL START WITH
3 MENTAL HEALTH. AS THE SET MATTER BED REPORTING EVOLVES, WE
4 CONTINUE TO REFINE THE LENS THROUGH WHICH WE CAN TELL THE DMH
5 LA COUNTY BED STORY. I KNOW THIS LOOKS LIKE A COMPLEX CHART,
6 BUT THAT'S BECAUSE IT REFLECTS A VERY COMPLEX NETWORK THAT'S
7 INTERCONNECTED WITH OTHER DEPARTMENTS ACROSS LEVELS OF CARE.
8 AND WHEN YOU PAIR THAT WITH THE NUANCE OF FINDING THE RIGHT
9 SERVICE IN THE RIGHT PLACE THAT'S AVAILABLE AT THE RIGHT TIME,
10 COMMUNICATING THIS COMPLEXITY CAN BE CHALLENGING. SO, IF WE
11 LOOK HERE AT THIS CHART, WE TRIED TO SIMPLIFY IT A BIT TO SAY
12 EXACTLY HOW MANY WE STARTED OFF WITH, HOW MANY HAVE BEEN ADDED
13 IN THE RECENT PAST MONTHS, AND THEN HOW MANY WE EXPECT TO COME
14 ONLINE BY JUNE 2025. NOW, I DO HAVE TO MAKE ONE CORRECTION AND
15 THAT FIRST CATEGORY UNDER CRISIS RECEIVING AND STABILIZATION,
16 WE HAVE 0 CHAIRS THAT WE ANTICIPATE BY JUNE 2025, BUT IT'S
17 ACTUALLY 18, AND THOSE ARE 18 SPOTS FOR CHILDREN FOR AGES 3 TO
18 12. AND THEN IN THE NEXT CATEGORY UNDER ACUTE, INPATIENT, AND
19 SUBACUTE, YOU'LL SEE WE HAVE ADDED 3 BEDS UNDER ACUTE, AND WE
20 HAVE 32 MORE BEDS PLANNED TO BE ONLINE BY JUNE 2025. WE'VE
21 ADDED 27 SUBACUTE BEDS AND 63 BEDS THAT WILL COME ON BY JUNE
22 2025. NOW THE SUBACUTE CATEGORY ALSO LISTS STATE HOSPITALS,
23 BUT WE DO NOT HAVE ANY ADDITIONAL STATE HOSPITAL BEDS, I'D
24 LIKE TO CLARIFY. THEN FOR CRISIS RESIDENTIAL TREATMENT, WE
25 HAVE ADDED 16 BEDS. WE DON'T HAVE ANY MORE COMING UP JUNE



THE BOARD OF
SUPERVISORS

1 2025, BUT WE ANTICIPATE MORE COMING UP AFTER THAT. THEN WITH
2 ENRICHED RESIDENTIAL SERVICES, WE HAVE NOT ADDED ANY BEDS TO
3 THAT, BUT WE ARE ALSO NOT AT TOTAL CAPACITY IN TERMS OF FULLY
4 UTILIZING. AND FOR LICENSED RESIDENTIAL CARE, WE HAVE 0 BEDS
5 ADDED, BUT 25 COMING ONLINE JUNE 2025. NOW THE NEXT CATEGORY,
6 THE NEXT 2 CATEGORIES ARE WHERE WE HAVE ADDED THE MOST BEDS OR
7 ARE ANTICIPATING ADDING THE MOST BEDS BY JUNE 2025. THE FIRST
8 CATEGORY IS INTERIM HOUSING AND THAT IS SHELTER WITH
9 SUPPORTIVE SERVICES. WE HAVE ADDED 27 BEDS THIS LAST QUARTER
10 AND WE ANTICIPATE ADDING 830 ADDITIONAL BEDS BY JUNE 2025. AND
11 I'M VERY EXCITED TO REPORT THAT FOR PERMANENT SUPPORTIVE
12 HOUSING, WHICH I THINK IS ONE OF OUR MOST IMPORTANT
13 CATEGORIES, WE ADDED 219 UNITS THIS LAST QUARTER, AND WE HAVE
14 643 ADDITIONAL UNITS COMING ONLINE BY JUNE 2025. SO, I WOULD
15 LIKE TO TURN IT OVER TO MY COLLEAGUE AT DHS, DR. GHALY.

16
17 **DR. CHRISTINA GHALY:** COULD YOU GO TO THE NEXT SLIDE, PLEASE?
18 THANK YOU. SO, THIS IS THE UPDATE FOR HEALTH SERVICES. THESE
19 NUMBERS HAVE BEEN UPDATED AND ARE CURRENT AS OF THE END OF
20 APRIL, SO APRIL 30TH, 2024. AND YOU'LL SEE IN THE BLUE BARS,
21 THOSE WERE THE BEDS THAT WE HAD AS OF THE BEGINNING OF 2024.
22 AND THEN THE RED BARS ON TOP OF THOSE BLUE BARS IN SELECT
23 CATEGORIES ARE THE BEDS THAT WE ADDED IN THOSE FIRST 4 MONTHS
24 OF 2024. SO, WE DID OUR PSYCHIATRIC EMERGENCY SERVICES HAVE
25 REMAINED STABLE AS THEY HAVE FOR THE LAST SEVERAL YEARS. FOR



THE BOARD OF
SUPERVISORS

1 ACUTE INPATIENT PSYCH, ODR ADDED 5 NEW BEDS OVER THE PREVIOUS
2 4 MONTHS OVER THOSE FIRST 4 MONTHS AND HAVE 22 ADDITIONAL BEDS
3 PLANNED FOR DEVELOPMENT BY JUNE OF 2025. IN TERMS OF SUBACUTE
4 BEDS, WE HAVE NOT ADDED ANY OVER THAT FIRST PART OF THE NEW
5 YEAR, BUT PLAN TO ADD A COUPLE OF HUNDRED OVER THE NEXT YEAR.
6 FOR LICENSED RESIDENTIAL, YOU'LL SEE NO SIGNIFICANT CHANGE
7 THERE, BUT A SMALL NUMBER OF PLANNED FOR THE LARGER CATEGORIES
8 OVER TOWARD THE RIGHT SIDE OF THE SLIDE. YOU'LL SEE FOR
9 INTERIM HOUSING, A SMALL NUMBER OF NEW INTERIM HOUSING BEDS
10 FOR HOUSING FOR HEALTH, AND THEN NO NEW BEDS FOR ODR. THE
11 REASON WHY WE HAVE NOT ADDED NEW BEDS FOR ODR FOR INTERIM
12 HOUSING IS BECAUSE WE ADDED A LARGE NUMBER IN THE PREVIOUS
13 YEAR. SO, IN THE YEAR, IN THE 23-24 FISCAL YEAR, WE ADDED
14 ABOUT 675 INTERIM HOUSING BEDS FOR ODR. AND SO, BECAUSE OF
15 THAT, WE HAVE A NUMBER OF INTERIM HOUSING BEDS THAT ARE
16 VACANT. IT'S ALWAYS HARD TO RAMP UP THINGS AT EXACTLY THE SAME
17 TIME AND THERE'S A PERIOD OF TIME AFTER YOU ADD THE BEDS WHERE
18 WE NEED TO FOCUS ON FILLING THEM, MOVING THE CLIENTS OUT OF
19 HOUSING, WORKING WITH THE JUSTICE SYSTEM PARTNERS AND WITH THE
20 COURTS TO GET PATIENTS SCHEDULED FOR COURT DATES, WORKING WITH
21 THE PUBLIC DEFENDER, THE ALTERNATE PUBLIC DEFENDER AND THE
22 COURT PANELS TO MAKE SURE THAT WE ARE GETTING THOSE CLIENTS
23 PLACED IN THOSE BEDS. AND SO WE WILL PLAN TO FURTHER EXPAND
24 ODR INTERIM HOUSING BEDS BY JUNE. WE HAVE A NUMBER OF BEDS
25 THAT WILL COME ONLINE TO REMAIN COMPLIANT WITH THE DOJ



THE BOARD OF
SUPERVISORS

1 COMPLIANCE TARGETS. BUT THAT'S THE REASON WHY WE DIDN'T ADD
2 INTERIM HOUSING BEDS IN THAT FIRST PART OF 2024. AND THEN
3 YOU'LL SEE THE PLANNED ADDITIONS ON THE ROW NUMBER BELOW THAT
4 FOR HOUSING FOR HEALTH, THE 133 AND 63 FOR ODR. AND THEN FOR
5 PERMANENT HOUSING, THAT'S WHERE THE LARGER NUMBERS THAT YOU'LL
6 SEE, WE DID ADD ABOUT 918 BEDS. THOSE ARE FULLY FUNDED THROUGH
7 THE, THOSE ARE FUNDED THROUGH THE RENTAL SUBSIDIES. THEY ARE
8 NOT FHSP FUNDED HOUSING SUBSIDIES ON THE RENTAL SIDE, BUT THEY
9 ARE PERMANENT SUPPORTIVE HOUSING BEDS. BUT BECAUSE WE DON'T
10 HAVE ADDITIONAL FUNDS FOR THE FHSP AT THIS POINT, ALL OF THE
11 BEDS THAT WERE ADDED FOR PERMANENT SUPPORTIVE HOUSING ARE OFF
12 OF THE FEDERAL RENTAL SUBSIDIES. AND THEN OVER THE NEXT 12
13 MONTHS YOU'LL SEE THAT WE HAVE A LARGE INCREASE IN PLANNED
14 AGAIN ALMOST ENTIRELY ON THE FEDERAL RENTAL SUBSIDY SIDE WITH
15 A PLANNED ADDITION OVER THE NEXT YEAR OF ANOTHER 6500 BEDS.
16 AND RIGHT NOW HOUSING FOR HEALTH IS OPERATING ALMOST 22,000 OR
17 SO PERMANENT SUPPORTIVE HOUSING BEDS, AND ODR HAS ALMOST 1,000
18 PERMANENT SUPPORTIVE HOUSING BEDS. NOW I'LL TURN IT OVER TO
19 DR. FERRER.

20
21 **DR. BARBARA FERRER:** YEAH, GOOD AFTERNOON, THANK YOU. AND WE
22 COULD TAKE THE NEXT SLIDE, AND WE'LL TAKE A SIMILAR LOOK AT
23 THE ADDITION OF PLANNED BEDS TO THE SUBSTANCE ABUSE TREATMENT
24 PROGRAMS. WE, TOO, HAVE DIFFERENT CATEGORIES OF BEDS. STARTING
25 ON MY LEFT, YOU'LL SEE THE BEDS THAT WE'RE USING FOR CRISIS



THE BOARD OF
SUPERVISORS

1 SUPPORT. WE HAVE A SMALL NUMBER OF BEDS THERE. THESE ARE FOR
2 STAYS THAT ARE JUST UP TO 24 HOURS, BUT WE ARE GOING TO DOUBLE
3 THAT IN SIZE WITH FUNDED, WITH FUNDING THAT'S ALREADY BEEN
4 SECURED AND A PROGRAMMING THAT'S ALREADY IN DEVELOPMENT. WE
5 ALSO HAVE ACUTE INPATIENT AT HOSPITALS, INPATIENT MANAGEMENT
6 WITHDRAWAL MANAGEMENT. AND YOU'LL SEE THE HOSPITAL SIDE OF
7 THAT, WE HAVE 78 BEDS CURRENTLY AND WE'RE NOT PLANNING ON
8 ADDING ANY THERE, BUT ON THE RESIDENTIAL SIDE FOR THE SIMILAR
9 SERVICE, WE'LL BE ADDING 48 BEDS. WE ALSO, FOR RESIDENTIAL
10 TREATMENT, STARTED EARLIER THIS YEAR WITH ALMOST 2,600 BEDS
11 AND PLAN TO, WITH FUNDING ALREADY IDENTIFIED AND PROGRAMMING
12 AND DEVELOPMENT, ADDING 352 BEDS. WE'LL BE DOING SIGNIFICANT
13 ADDITIONS TO WHAT WE CALL INTERIM HOUSING BEDS. ONE IS WHAT
14 FOLKS ARE MOST ACCUSTOMED TO, WHICH IS OUR RECOVERY BRIDGE
15 HOUSING. THESE ARE BEDS FOR FOLKS WHO ARE EXITING A
16 RESIDENTIAL TREATMENT INTO SUPPORTED OUTPATIENT TREATMENT.
17 THEY DO NEED TO BE IN AN OUTPATIENT TREATMENT SETTING IN ORDER
18 TO HAVE ACCESS TO THOSE BEDS. WE HAVE ABOUT 1,400 BEDS ONLINE
19 NOW. WE'LL BE ADDING 261 BEDS. I WANT TO NOTE THAT WHILE WE
20 ARE ADDING A SIGNIFICANT NUMBER OF BEDS HERE, NONE OF OUR
21 CONTRACTED AGENCIES, WHICH PROVIDE ALL OF THE RESIDENTIAL
22 SERVICES, THIS IS A NETWORK OF CONTRACTED AGENCIES. NONE OF
23 THEM ARE ALLOWED TO DISCHARGE FOLKS WHO ARE COMPLETING THE
24 TREATMENT TO THE STREETS. SO, I THINK THERE'S BEEN A LOT OF
25 CONFUSION ABOUT THAT. WE DO HAVE PEOPLE WHO EXIT RESIDENTIAL



THE BOARD OF
SUPERVISORS

1 TREATMENT PROGRAMS, THEIR OWN DESIRE TO LEAVE BEFORE THEY
2 COMPLETE THE TREATMENT, AND SOMETIMES THOSE FOLKS DO NOT HAVE
3 HOUSING AVAILABLE, BUT THEY DO NOT WANT TO STAY IN A TREATMENT
4 PROGRAM, AND THEY ARE ALLOWED TO LEAVE. REMEMBER, WE HAVE NO
5 LOCKED PROGRAMS. THESE ARE ALL VOLUNTARY ADMISSIONS. AND
6 BECAUSE OF THAT, WHERE WE ARE PUTTING A FAIR AMOUNT OF NEW
7 PROGRAMMING IS WHAT WE'RE CALLING RECOVERY HOUSING. THIS IS
8 HOUSING FOR PEOPLE WHO WANT TO BE IN WHAT WE TRADITIONALLY
9 HAVE CALLED A SOBER LIVING ENVIRONMENT, BUT THEY DON'T
10 NECESSARILY HAVE TO BE IN A PROGRAM. SO, WE'VE RECOGNIZED THAT
11 WHILE THERE ARE PEOPLE TRANSITIONING FROM RESIDENTIAL PROGRAMS
12 TO OUTPATIENT NEED SUPPORTIVE HOUSING, THERE ARE ALSO PEOPLE
13 WHO MAY HAVE COMPLETED THEIR RECOVERY, THEIR FORMAL RECOVERY
14 PROGRAMS, AND ARE LOOKING FOR A STABLE HOUSING SITUATION THAT
15 WILL PROVIDE THEM WITH SOBER LIVING, AND WE WILL BE INVESTING
16 IN THOSE PROGRAMS. THE AVERAGE LENGTH OF STAY IN THOSE
17 PROGRAMS WILL BE ABOUT 12 MONTHS. BUT AGAIN, THE INTENT HERE
18 IS TO MOVE AWAY FROM DISCHARGING PEOPLE WHO ARE IN RECOVERY,
19 COMPLETING THEIR RECOVERY PROGRAMS INTO SITUATIONS THAT MAKE
20 THEM MUCH MORE VULNERABLE FOR USING OR ABUSING SUBSTANCES.
21 BACK TO YOU, DR. WONG.

22
23 **DR. LISA WONG:** NEXT SLIDE, PLEASE. SO, THERE ARE 2 HIGH-LEVEL
24 THEMES FOR OUR PRESENTATION TODAY ABOUT BUILDING CAPACITY AND
25 SHIFTS IN THE INDUSTRY. FOR THE FIRST MAIN THEME OF BUILDING



THE BOARD OF
SUPERVISORS

1 CAPACITY, WE'VE BROKEN IT DOWN INTO A FEW SUBCATEGORIES. AND
2 SINCE THIS CONTENT IS ROBUST, I WILL GO THROUGH THESE
3 SECTIONS, EXCUSE ME, AND INVITE DR. GHALY AND DR. FERRER TO
4 BUILD ON THESE POINTS FROM THEIR DEPARTMENT'S PERSPECTIVES.
5 SO, FIRST, FUNDING CONSIDERATIONS, EXPANSION, BOTH THROUGH
6 CAPITAL INFRASTRUCTURE AND CONTRACT STRATEGIES REQUIRES A LOT
7 OF TIME AND ONGOING INVESTMENT AND THIS CREATES A STRAIN ON
8 OUR EXISTING RESOURCES. WITH MANY NEW SHIFTS ON THE HORIZON
9 LIKE BHA, BOND FUNDING TO INCREASE INFRASTRUCTURE, CAL AIM,
10 COMBINED WITH INCREASING DEMAND FOR SERVICES IS A BARRIER TO
11 WATCH CLOSELY. THIS COUNTY IS COMMITTED TO STUDYING THE IMPACT
12 OF NEW INITIATIVES TO ASSURE THAT WE HAVE THE RESOURCES TO
13 CONTINUE TO SUPPORT THEM AND ALTHOUGH WE REMAIN STEADFASTLY
14 COMMITTED TO USING EXISTING REVENUE TO SUPPORT SHORTFALLS AS
15 THEY ARISE IN THE FUTURE. WE ARE TRYING TO ALSO AVOID
16 CURTAILMENT OF NEEDED SERVICES. SO IN TERMS OF ACCOUNTABILITY
17 AND AUTHORITY MISALIGNMENT, YOU KNOW, THE COUNTY IS EXPECTED
18 TO EXPAND AND BUILD THAT CAPACITY, BUT IT'S NOT ALWAYS WITHIN
19 OUR AUTHORITY TO DO SO. ONE EXAMPLE OF THIS IS BHCIP, WHERE
20 WE'RE ACCOUNTABLE TO CREATE CONTRACTS, BUT THE STATE HAS THE
21 FINAL AUTHORITY TO MAKE DECISIONS ON BOTH THE LANGUAGE AND
22 TERMS OF THE CONTRACT AND WHO THE AWARD ACTUALLY GOES TO. AND
23 WHILE WE DO OUR BEST TO USE THE ONE TOOL THAT WE HAVE BEEN
24 GIVEN, WHICH IS DOING A LETTER OF SUPPORT, IT DOESN'T ALWAYS
25 GUARANTEE THE INFLUENCE THAT WE'D LIKE IN THE END, IN THE



THE BOARD OF
SUPERVISORS

1 OUTCOME. AND I DEFER TO DR. GHALY AND DR. FERRER TO WEIGH IN
2 ALSO.

3
4 **DR. BARBARA FERRER:** THE ONLY THING I WANTED TO ADD WAS, YOU
5 KNOW, THERE'S 3 AREAS WHERE FOR THE SUBSTANCE USE TREATMENT
6 OPTIONS, WE CAN GET SOME CHANGES THAT ACTUALLY WOULD INCREASE
7 THE FUNDING THAT'S AVAILABLE TO US. THEY DO REQUIRE CHANGES AT
8 THE STATE LEVEL, BUT ONE IS—AND THE FEDERAL LEVEL—ONE IS
9 MAKING SURE THAT MEDICAL NECESSITY, THE DEFINITION, ACTUALLY
10 IS EXPANDED SO THAT FOLKS REALLY ARE ENTITLED TO STAY IN THEIR
11 TREATMENT SETTINGS AS IF THEY HAVE UNSTABLE HOUSING BECAUSE
12 THAT'S A MEDICAL NECESSITY FOR THEM TO GET THEIR TREATMENT
13 THAT WOULD GREATLY ENHANCE REIMBURSEMENT THAT'S AVAILABLE
14 THROUGH THE STATE AND FEDERAL FUNDING SOURCES INSTEAD OF US
15 HAVING TO IDENTIFY ALTERNATIVE FUNDING FOR THAT. THE SAME
16 THING ON COVERING ROOM AND BOARD, YOU KNOW, I DON'T KNOW HOW
17 IT HAPPENED, THAT SUBSTANCE USE TREATMENT PROGRAMS. WE CAN GET
18 PAYMENT THROUGH MEDI-CAL FOR THE TREATMENT SIDE OF THE HOUSE,
19 BUT WE DO NOT GET ANY REIMBURSEMENT FOR ROOM AND BOARD, WHICH
20 ALWAYS LEAVES US SCRAMBLING TO IDENTIFY OTHER SOURCES OF
21 FUNDING FOR ROOM AND BOARD, WE THINK THAT IT'S TIME FOR THAT
22 CHANGE TO BE MADE AS WELL. AND THE LAST IS THAT THE PER DIEM
23 RATES FOR BEDS FOR SUD DISORDER SERVICES NEED TO INCENTIVIZE
24 ONE OF OUR BIGGEST INITIATIVES, WHICH IS THE INCLUSION OF
25 EVERYONE WHO'S SEEKING CARE, NOT JUST THOSE WHO ARE ABSTINENT



THE BOARD OF
SUPERVISORS

1 AT THE POINT THEY'RE SEEKING CARE, AND BECAUSE OF THAT,
2 IDENTIFY SORT OF WHAT WE CALL AN EXPANDING TOOLKIT OF BEST
3 PRACTICES. SO, IN ALL 3 OF THOSE AREAS, WE THINK THERE'S GREAT
4 OPPORTUNITY, BUT THEY DO RIGHT NOW SERVE AS BARRIERS TO US
5 PROVIDING THE BEST POSSIBLE CARE FOR PEOPLE WHO ARE SEEKING
6 CARE FOR A SUBSTANCE USE DISORDER.

7
8 **DR. CHRISTINA GHALY:** JUST 2 QUICK POINTS ON THE FUNDING
9 CONSIDERATIONS CATEGORY, ONE IS JUST A REMINDER THAT ODR WILL
10 REQUIRE ADDITIONAL FUNDING WHICH WE ARE REQUESTING IN THE
11 SUPPLEMENTAL BUDGET TO BE ABLE TO FURTHER EXPAND BUDS AFTER
12 25-26. AND THE SECOND IS THE CONTINUED NEED, WHICH I KNOW
13 WE'VE SHARED BEFORE, TO FURTHER INVEST IN PERMANENT SUPPORTIVE
14 HOUSING ON THE HOUSING SIDE. RIGHT NOW, WE HAVE LESS THAN 1%
15 VACANCY RATE IN OUR INTERIM HOUSING, AND THE LENGTHS OF STAY
16 ARE OFTEN QUITE LONG IN INTERIM HOUSING BECAUSE THERE'S NOT
17 THE PERMANENT SUPPORTIVE HOUSING INFRASTRUCTURE NECESSARY TO
18 MOVE PEOPLE IN A TIMELY MANNER FROM THEIR INTERIM HOUSING BED
19 OVER TO THEIR PSH SLOT.

20
21 **DR. LISA WONG:** SO, THE NEXT ISSUE ABOUT BUILDING CAPACITY
22 REALLY IS WORKFORCE CHALLENGES. AND I KNOW THAT THIS IS
23 SOMETHING WE'VE PROBABLY TALKED AT LENGTH ABOUT PREVIOUSLY,
24 BUT IT STILL BEARS MENTIONING. I THINK WE'VE MADE A LOT OF
25 PROGRESS IN TERMS OF GETTING THE WORKFORCE THAT WE NEED, BUT



THE BOARD OF
SUPERVISORS

1 THERE'S STILL A GAP BECAUSE THE NEED OUT THERE IS SO GREAT.
2 SO, I THINK THERE ARE INTERNAL COUNTY NEEDS, SO WITHIN THE
3 COUNTY THERE ARE LIMITATIONS WITHIN OUR ADMINISTRATIVE
4 INFRASTRUCTURE THAT SUPPORT HIRING, EXECUTION OF CONTRACTS,
5 MONITORING, FINANCIAL ANALYSIS, AND MANAGEMENT. AND THESE
6 ADMINISTRATIVE FUNCTIONS ARE REALLY VITAL TO BUILD OUT A
7 HEALTHY NETWORK. AND THEN EXTERNALLY, LIKE WITH OUR CBO'S, THE
8 WORKFORCE SHORTAGE IN COMMUNITIES A MAJOR BOTTLENECK FOR US.
9 OUR BED EXPANSION DEPENDS ON THE ABILITY OF OUR CONTRACTED
10 PARTNERS TO HIRE STAFF TO MANAGE CASELOADS AND DELIVER ON THE
11 SOW'S IN OUR CONTRACTS. THE LACK OF STABILITY IN THIS
12 WORKFORCE IMPACTS POTENTIAL GROWTH OF BEDS. THIS DIRECTLY TIES
13 TO A KEY SOLUTION WHICH WE WORKED ON TOGETHER, INCREASING IH
14 AND ICMS RATES GOING LIVE ON JULY 1ST. DR. GHALY.

15
16 **DR. CHRISTINA GHALY:** SURE, THANK YOU. I JUST WANT TO ALSO
17 HIGHLIGHT THIS WAS A REAL AREA OF PARTNERSHIP BETWEEN THE
18 DEPARTMENTS IN TERMS OF WORKING TOGETHER ON THE ENHANCED ICMS
19 RATES. AND I THINK IT'S AN EXAMPLE OF SOME OF THE SUCCESS OF
20 WORKING TOGETHER ON THE WORKFORCE. REALLY ECHO A LOT OF DR.
21 WONG'S COMMENTS, A COUPLE OF SPECIFICS IS JUST WE REALLY DO
22 SUPPORT AND ARE STRONGLY SUPPORTIVE OF DHR'S EFFORTS TO ENACT
23 THE CIVIL SERVICE REFORMS THAT ARE NEEDED TO ENHANCE HIRING ON
24 THE COUNTY SIDE. AND THAT'S SOMETHING THAT WE'RE REALLY
25 EXCITED ABOUT AND WE'RE OPTIMISTIC WILL MAKE A BIG DIFFERENCE.



THE BOARD OF
SUPERVISORS

1 AND THEN ALSO ABOUT JUST THE REAL STRETCH THAT I THINK A LOT
2 OF OUR TEAMS ARE EXPERIENCING ON THE ADMINISTRATIVE FRONT. WE
3 HAVE, I THINK, FOCUSED ON ADDING AND SUPPORTING THE HIRING AND
4 THE ADDITIONAL ITEMS, OFTENTIMES, FOR THE DIRECT SERVICE
5 CAPACITIES OF THE SOCIAL WORKERS, THE NURSES, THE PHYSICIANS,
6 THE CASE MANAGERS, BUT OFTENTIMES IT'S OUR BACK OFFICE
7 FUNCTIONS THAT REALLY MAKE THESE TEAMS RUN AND THAT DO A
8 LION'S SHARE OF THE WORK. I'M TALKING ABOUT OUR FINANCE TEAMS,
9 OUR HR TEAMS, CONTRACTS TEAMS, CONTRACT MONITORING TEAMS.
10 THAT'S WHAT MAKES THIS WORK, AND THEY'RE OFTEN UNDER
11 SUPPORTED, UNDERSTAFFED, AND THE WORKLOAD HAS BEEN INCREASING,
12 AS YOU CAN SEE, BASED ON JUST THE MASSIVE INCREASE IN BEDS
13 THAT HAVE BEEN ADDED AND WE HAVEN'T KEPT PACE WITH THE
14 ADMINISTRATIVE INFRASTRUCTURE THAT'S NEEDED TO SUPPORT THAT
15 WORK.

16
17 **DR. BARBARA FERRER:** YEAH, AND I WANT TO JUST START WITH A HUGE
18 THANK YOU BOTH TO THE BOARD AND TO THE CEO BECAUSE WE HAVE
19 BEEN ABLE TO ADD SOME ITEMS FOR OUR SUBSTANCE ABUSE PREVENTION
20 AND CONTROL BUREAU, WHICH OBVIOUSLY DESPERATELY NEEDED. WE'VE
21 SEEN OVER A 200% INCREASE IN THE SERVICES THAT WE'RE PROVIDING
22 ACROSS THE BOARD. IN SOME AREAS, IT'S OVER A 1,000% INCREASE
23 IN WHAT THE STAFF ARE DOING. SO REALLY APPRECIATE ALL THE
24 SUPPORT ON THAT. AND WE TOO, AGAIN, OUR CHALLENGE IS SOMEWHAT
25 DIFFERENT. WE REALLY, IN ORDER TO REALLY DO A BETTER JOB ON



THE BOARD OF
SUPERVISORS

1 PEOPLE WITH CO-OCCURRING ILLNESS, WE ACTUALLY ARE TRYING TO
2 INCREASE THE STAFF TRAINING ON OUR CAPACITY TO HIRE FOLKS WITH
3 A DIFFERENT SET OF SKILLS, AS WELL AS ASSIST THOSE FOLKS THAT
4 ARE IN OUR SERVICE PROVIDER NETWORK REALLY GET THE SET OF
5 SKILLS THAT'S NEEDED TO REFLECT THE ADVANCES THAT WE'VE MADE
6 AND THE PROGRESS WE'VE MADE IN TREATMENTS FOR PEOPLE
7 STRUGGLING WITH SUBSTANCE USE DISORDER. SO, FOR US, IT'S ALSO
8 A BIG TRAINING ISSUE. I REALLY WANT TO LIFT THAT UP ON SORT OF
9 A WORKFORCE CHALLENGE. BUT I APPRECIATE A LOT THE BOARD
10 SUPPORT AND THE CEO SUPPORT ON ALLOWING US TO DO SOME
11 EXPANSION THERE.

12
13 **DR. LISA WONG:** SO, ANOTHER AREA OF, YOU KNOW, IN TERMS OF
14 BEING A BARRIER AND BUILDING CAPACITY IS THAT WE HAVE
15 COMPETITION WITH OTHER COUNTIES. THERE ARE STATE PRESSURES
16 THAT RESULT IN PRESSURE AMONG COUNTIES FOR A LIMITED PROVIDER
17 POOL AND OUTBIDDING EACH OTHER FOR THE SAME PROVIDER NETWORK.
18 OKAY. NEXT WE'D LIKE TO COVER SOME OF THE BARRIERS INVOLVED
19 WITH INDUSTRY SHIFTS. AND THE SECOND MAJOR, THAT'S THE SECOND
20 MAJOR BUCKET OF OUR BARRIERS. CALAIM IS TRANSFORMING HOW
21 COUNTIES DO BUSINESS IN AN EFFORT TO INCREASE CAPACITY FOR
22 THOSE WHO NEED CARE. AS FAST AS THE DOLLARS ROLL IN TO BUILD
23 OUT CAPACITY, NEW PROVIDERS HAVE TO LEARN HOW TO DO THIS TYPE
24 OF BUSINESS. BUT FOR MANY IN THE INDUSTRY, IT'S EXPANSION, BUT
25 FOR MANY, IT'S A WHOLE NEW FIELD THAT THEY HAVE TO LEARN. EVEN



THE BOARD OF
SUPERVISORS

1 WITH THE SHIFT BETWEEN LICENSURE, THERE IS A GROWTH PROCESS
2 THAT TAKES TIME. WE HAVE NOT SEEN ANY EFFORT BY THE STATE TO
3 INTENTIONALLY PROVIDE GENUINE TECHNICAL ASSISTANCE FOR NEW
4 PROVIDERS IN THE FIELD. WE ALSO SEE THAT OUR USUAL PROVIDERS
5 ARE CHALLENGED BY, AS WE MENTIONED, WORKFORCE CHALLENGES. SO,
6 WHILE THEY ARE PRIMED TO EXPAND, THEY HAVE LONG STARTUP
7 PERIODS AS THEY WORK TO ONBOARD AND TRAIN NEW STAFF TO THE
8 FIELD. AND THIS LEADS TO SOMETIMES EMPTY BUILDINGS, WHICH WE
9 WORK HARD TO PREVENT. SOMETIMES THERE'S ALSO A DISCONNECT
10 BETWEEN BUSINESS OWNERS AND OPERATORS. THERE WILL BE CEOS WHO
11 APPROACH THE DEPARTMENT OF MENTAL HEALTH AND WANT TO HAVE A
12 CONTRACT. AND THEN WHEN IT COMES DOWN TO IMPLEMENTATION, THE
13 INDIVIDUAL SITES AND THOSE PROVIDERS ARE NOT READY TO OR NOT
14 WILLING TO WORK WITH THE ACUITY LEVEL OF OUR POPULATION. SO, I
15 THINK THAT THAT IS A BIG CHALLENGE TO US. AND THEN FOR
16 PROVIDER ENGAGEMENT, THERE ARE OPPORTUNITIES TO ENHANCE
17 ENGAGEMENT WITH AND SUPPORT OF PROVIDERS IN OUR NETWORKS. AND
18 THROUGH TRAINING, ESTABLISHING A RATE STRATEGY, ADDRESSING
19 BARRIERS TO STEPPING CLIENTS DOWN, THAT CAN ALL HELP BUILD THE
20 CAPACITY OF OUR PROVIDER NETWORK AND THEIR ABILITY TO
21 EFFECTIVELY MEET THE NEEDS OF DAMAGED CLIENTS. THIS IS AN
22 OPPORTUNITY THAT'S NOT YET BEEN EXPLORED AND WILL NEED
23 RESOURCES TO ADDRESS, BE IT STATE OR COUNTY. DR. FERRER, DR.
24 GHALY.

25



THE BOARD OF
SUPERVISORS

1 **DR. CHRISTINA GHALY:** THANK YOU. I'LL JUST ADD VERY BRIEFLY ON
2 CALAIM. THIS IS REALLY A MONUMENTAL SHIFT ACROSS THE INDUSTRY
3 FOR EVERYBODY, PUBLIC AND PRIVATE, AND EVERYONE'S TRYING TO
4 FIGURE OUT ALONG A REALLY RAPID LAUNCH OF MULTIPLE PROGRAMS
5 WITHIN CALAIM HOW TO MAKE THIS WORK, AND IT REQUIRES BRAIDING
6 FUNDING IN NEW WAYS, AND IT REQUIRES DOING CLAIMING AND
7 BILLING AND DOCUMENTATION IN NEW WAYS. AND PUBLIC PROVIDERS
8 AND PRIVATE PROVIDERS WHO OFTEN WORK, HAVE HISTORICALLY WORKED
9 JUST WITH ONE ANOTHER, ARE NOW PULLING IN THIS THIRD ENTITY,
10 THE HEALTH PLANS, AND EVERYONE HAS TO FIGURE OUT WHAT IS A NEW
11 NORMAL FOR HOW THEY ALL DO THEIR BUSINESS TOGETHER, ESPECIALLY
12 WHEN SOMETIMES THE ELIGIBILITY IS NOT WHAT PEOPLE THOUGHT IT
13 MIGHT BE, OR SOMEONE MIGHT NOT HAVE ENDED UP BEING ELIGIBLE
14 FOR THE SET OF SERVICES THAT INITIALLY THEY WERE ANTICIPATED
15 TO BE ELIGIBLE FOR. AND THAT HAS SPILLED ON EFFECTS ON HOW ALL
16 OF THE DIFFERENT FUNDING MECHANISMS GET TAPPED INTO.

17
18 **DR. LISA WONG:** SO OF COURSE WE DON'T JUST HAVE BARRIERS, WE
19 ALSO HAVE SOLUTIONS THAT WE HAVE LOOKED AT. NEXT SLIDE PLEASE.
20 SO IN TERMS OF BUILDING CAPACITY, AS DR. GHALY HAD MENTIONED,
21 WE HAVE OUR CROSS-DEPARTMENTAL COUNTY COLLABORATIONS AND I
22 THINK THOSE HAVE GROWN STRONGER OVER TIME. BHCIP, BHAI, SB43
23 ARE EXAMPLES OF COUNTY DEPARTMENTS COORDINATING TO MAXIMIZE
24 BED CAPACITY AND WE ALSO HAVE GENERAL NETWORK EXPANSION
25 THROUGH ODR AND DMH SHARING RATE AND CONTRACT TERMS FOR THEIR



THE BOARD OF
SUPERVISORS

1 SHARED POOL OF PROVIDERS TO AVOID COMPETITION. AND INTERIM
2 HOUSING AND INTENSIVE CASE MANAGEMENT SERVICES HAD RATE
3 INCREASES IN JULY 2024. IN TERMS OF WORKFORCE CHALLENGES, WE
4 CONTINUE TO WORK ON THE RECOMMENDATIONS FROM THE HEALTHCARE
5 HIRING BOARD MOTION. IN FACT, I WAS LOOKING AT SOME OF OUR
6 DATA AND FOR THE DEPARTMENTAL HEALTH IN FISCAL YEAR 21-22, WE
7 HAD 360 HIRES AND PROMOTIONS. THIS LAST FISCAL YEAR 23-24,
8 ENDING SOON AT THE END OF JUNE. SO FAR, WE HAVE 1,314 HIRES
9 AND PROMOTIONS. SO, YOU CAN SEE THAT THE HELP THAT WE'VE BEEN
10 GETTING FROM THE SUPPORT OF OUR BOARD, FROM THE CEO, FROM HR,
11 THE RECRUITMENT CAMPAIGNS THAT WE'VE PUT OUT THERE, ALL OF
12 THOSE ARE HAVING AN IMPACT. BUT AGAIN, YOU KNOW, WE ARE MAKING
13 PROGRESS, BUT THAT PROGRESS HAS TO CATCH UP TO THE LEVEL OF
14 NEED. SO, IN TERMS OF FUNDING, WE HAVE PERMANENT SUPPORTIVE
15 HOUSING THAT HAS MORE FUNDING. WE HAVE BHCIP ROUND 1 AND 2, AS
16 WELL AS PROP 1 BOND MONEY. WE HAVE ODR HOUSING REQUIRES
17 FUNDING TO CONTINUE TO EXPAND PERMANENT SUPPORTIVE HOUSING IN
18 FISCAL YEAR 25, 26. AND WE HAVE SHORT TERM POST
19 HOSPITALIZATION COMMUNITY SUPPORTS. SO, WE HAVE THINGS THAT
20 ARE IN THE WORKS AND I THINK WE'RE MAKING PROGRESS. PART OF
21 THE CHALLENGE FOR US IS TO GET THAT PROGRESS TO CATCH UP WITH
22 THE LEVEL OF NEED THAT WE HAVE. DR. GHALY OR DR. FERRER HAVE
23 SOMETHING?

24
25 **DR. BARBARA FERRER:** YEAH, I THINK, YOU KNOW, JUST A COUPLE OF



THE BOARD OF
SUPERVISORS

1 THINGS I WOULD ADD ON OUR SIDE, WHICH I THINK REALLY
2 DEMONSTRATE A COMMITMENT TO WHAT I'D SAY UNDERLIES ALL OF THIS
3 WORK, WHICH IS THAT PATIENTS IN NEED OF OUR SERVICES ARE
4 GETTING GOOD SERVICES, THEY'RE PATIENT-CENTERED, AND IT
5 DOESN'T MATTER WHICH DOORWAY YOU'RE GOING IN. I MEAN,
6 SOMETIMES I KNOW THERE'S A CHALLENGE. WE HAVE 3 HEALTH
7 DEPARTMENTS. BUT FOR SERVICES FOR PEOPLE WHO ARE STRUGGLING
8 WITH BOTH MENTAL HEALTH AND SUBSTANCE USE DISORDERS. I WANNA
9 NOTE THAT THE PARTNERSHIP WITH DMH IN PARTICULAR HAS BEEN
10 STRONG ABOUT IDENTIFYING ADMINISTRATIVE PROCESSES AND
11 PROCEDURES THAT CAN CHANGE, LIKE SHARING A CALL CENTER, LIKE
12 MAKING SURE WHERE WE'RE CONTRACTING, WE'RE USING SIMILAR TERMS
13 WITH SIMILAR CONTRACTORS. AND I THINK AT THE END OF THE DAY,
14 IT REALLY IS ABOUT THE PATIENT EXPERIENCE OR THE RESIDENT
15 EXPERIENCE. AND I WANNA APPRECIATE BOTH DMH AND DHS BECAUSE I
16 THINK THERE'S A SINGULAR FOCUS NOW THAT'S NOT JUST ABOUT, YOU
17 KNOW, HOW DOES IT WORK FOR US, OUR STAFF, BUT HOW DOES IT WORK
18 FOR PEOPLE SEEKING CARE? AND I THINK THAT A LOT OF THE
19 SOLUTIONS HAVE REALLY SHIFTED IN THAT FOCUS. SO, APPRECIATE
20 THAT.

21
22 **DR. LISA WONG:** THANK YOU, DR. FERRER. I COMPLETELY AGREE WITH
23 THAT. I THINK MORE AND MORE WE SEE OUR CLIENTS SHARE NEEDS
24 ACROSS THE SPECTRUM OF SERVICES THAT WE HAVE ACROSS THE HEALTH
25 DEPARTMENTS, AND WE CANNOT IMPROVE THEIR LIVES WITHOUT WORKING



THE BOARD OF
SUPERVISORS

1 TOGETHER CLOSELY. SO, THE NEXT AREA THAT WE WANNA TALK ABOUT
2 IN TERMS OF SOLUTIONS OR SHIFTS IN THE INDUSTRY, WHILE WE CAN
3 EXERT A LOT OF CONTROL IN THIS AREA, WE ARE TAKING ALL THE
4 STEPS THAT WE CAN TO ENSURE CLOSE STAKEHOLDER ENGAGEMENT WITH
5 OUR PARTNERS. AS MENTIONED EARLIER, THERE'S A LAG TIME THAT
6 EXISTS BETWEEN WHAT IS NEEDED FOR OUR NETWORK AND THE TIME IT
7 TAKES THE INDUSTRY TO ADAPT AND CATCH UP. AND THIS MAY BE AN
8 AREA THAT THE BOARD CAN ENCOURAGE THE STATE TO STEP INTO WITH
9 MORE TA AND RESOURCES TO ASSIST WITH LICENSE CHANGES,
10 TRAININGS, SERVICE EXPECTATIONS, STAFFING SUPPORTS, ETC. AS
11 THE INDUSTRY ATTEMPTS TO SHIFT INTO NEW SPACES TO FILL THE
12 VOIDS. AGAIN, EVEN OUR EXPERIENCED PROVIDERS WILL HAVE TO
13 RECRUIT NEW STAFF TO FILL GAPS. NOT ALL THE STAFF WILL BE
14 SEASONED AND THERE WILL CONTINUE TO BE CHALLENGES IN STANDING
15 UP NEW OPERATIONS LOCALLY WHILE WE GROW. WE'VE BEEN SEEING
16 THIS HAPPEN IN DIFFERENT INDUSTRIES, LIKE FOR INSTANCE, A LOT
17 OF FOLKS HAVE APPROACHED US WHO DO SENIOR CARE FACILITIES NOW
18 WANTING TO TRANSITION TO MENTAL HEALTH BECAUSE THEY SEE THAT
19 THERE'S AN INCREASED FOCUS ON MENTAL HEALTH, BUT THEY'RE NOT
20 PREPARED BECAUSE THEY DON'T HAVE THE STAFFING WHO HAS
21 EXPERIENCE WITH MENTAL HEALTH. IT'S A VERY DIFFERENT
22 POPULATION TO CARE FOR. SO, WHILE WE HAVE SOME PEOPLE WHO ARE
23 WILLING TO STEP INTO THIS SPACE, THEY NEED TO BE APPROPRIATELY
24 READY TO DO SO. AND THEN WITH BH CONNECT, WHILE BH CONNECT IS
25 NOT SIGNED BY THE FEDS YET, THE STATE IS PREPARING GUIDANCE



THE BOARD OF
SUPERVISORS

1 AND HAS STARTED WITH SOME ASSESSMENT WORK IN ADVANCE OF BH
2 CONNECT BEING APPROVED. THIS INITIATIVE MAY CAUSE THE COUNTY
3 TO SHIFT TO DIFFERENT MODELS OF CARE, WHICH MAY ALSO IMPACT
4 THE INDUSTRY THAT PROVIDES THE SERVICES. THEY'VE HAD A LOT OF
5 ADJUSTMENTS TO MAKE. AT THIS POINT, WE ARE WATCHING AND
6 WAITING TO SEE WHAT THE FINAL OUTCOME IS, AND A LOT OF OUR
7 PROVIDERS ALSO ARE WATCHING AND WAITING.

8
9 **DR. CHRISTINA GHALY:** JUST ONE QUICK NOTE ON ONE OF THE OTHER
10 INDUSTRY SHIFTS THAT'S MENTIONED UNDER FUNDING ABOVE ALSO THE
11 POST-HOSPITALIZATION, THE SHORT-TERM POST-HOSPITALIZATION IS
12 THAT ONE OF THE FINAL COMPONENTS OF CAL AEM COMMUNITY SUPPORTS
13 TO GO LIVE, IT'S IN RATE NEGOTIATIONS. AND THIS IS ANOTHER
14 OPPORTUNITY TO BE ABLE TO BRING IN ADDITIONAL FUNDING FOR
15 INDIVIDUALS WHO ARE EXITING AN INPATIENT ENVIRONMENT. IT'S
16 ALSO AN AREA THAT, ALONG WITH THE PROMISE OF SOME ADDITIONAL
17 FUNDING, IS ANOTHER AREA OF COLLABORATION ACROSS THE
18 DEPARTMENTS. DHS AND DMH ARE WORKING ON ADMINISTERING THIS
19 BENEFIT TOGETHER FOR SHARED CLIENTS. AND I THINK ALONG WITH A
20 NUMBER OF THE COMMUNITY SUPPORTS PROGRAMS OFFERS AN
21 OPPORTUNITY FOR THE DEPARTMENTS TO REALLY ALIGN AND COORDINATE
22 HOW THEY'RE PROVIDING SIMILAR SERVICES ACROSS WHAT IS OFTEN
23 SHARED POPULATIONS.

24
25 **DR. LISA WONG:** SO, ONE OF THE THINGS WE HAVE GREATLY



THE BOARD OF
SUPERVISORS

1 APPRECIATED ABOUT THIS BOARD IS THAT YOU FREQUENTLY ASK US
2 WHAT YOU CAN DO TO HELP OUR DEPARTMENTS. AND THAT IS
3 INVALUABLE. SO, SOME OPTIONS FOR ASSISTANCE FROM OUR ESTEEMED
4 BOARD ARE THAT WE HIGHLIGHTED A MAJOR GAP IN THE CONTINUUM AS
5 STATE HOSPITAL BED AVAILABILITY. SO, I THINK WHAT WOULD BE
6 REALLY HELPFUL IS IF THERE CAN BE ANY ADVOCACY WITH THE STATE
7 TO ALLOCATE HOSPITAL BEDS TO US OR MAYBE THE SOLUTION IS GOING
8 TO BE FOR THE COUNTY TO DEVELOP THAT PART OF THE CONTINUUM
9 ITSELF. AND THE REASON WHY THIS IS NECESSARY IS BECAUSE
10 OFTENTIMES WE HAVE CLIENTS WHO ARE NO LONGER, THEY NO LONGER
11 QUALIFY AS ACUTE, MEANING THEY DON'T MEET THE STANDARDS FOR
12 INVOLUNTARY HOSPITALIZATION ON AN INPATIENT UNIT. BUT THEY ARE
13 MUCH MORE ACUTE THAN SOMETIMES EVEN IMDS CAN HANDLE. SO, THESE
14 MAY BE CLIENTS WHO HAVE A VERY COMPLICATED HISTORY OR A LOT OF
15 VIOLENCE, THOSE SORTS OF THINGS WHERE WE HAVE A LOT OF
16 DIFFICULTY PLACING THEM OUTSIDE OF STATE HOSPITALS. AND JUST
17 TO GIVE YOU AN INDICATION OF WHERE WE ARE WITH STATE HOSPITAL
18 BEDS RIGHT NOW, WE WERE RECENTLY GRANTED 3 HOSPITAL BEDS AT
19 THE STATE LEVEL, BUT IN EXCHANGE, WE HAD TO TAKE 9 OF OUR
20 CLIENTS OUT OF HOSPITAL BEDS. SO THAT IS A, YES, THAT'S A SOME
21 NEGATIVE NUMBER OF BEDS THAT WERE BEING ALLOCATED. SO, THIS IS
22 A REAL GAP FOR US AND WHERE WE CAN USE ADVOCACY. AND WE ALSO
23 HIGHLIGHTED THE INDUSTRY SHIFT AND THE LAG TIME IT TAKES FOR
24 NEW PROVIDERS AND EXISTING ONES TO FILL NEW AND EXPANDED
25 SPACES. IF IN FACT ALL THE STATE'S INVESTMENT INTO



THE BOARD OF
SUPERVISORS

1 INFRASTRUCTURE IS SUCCESSFUL, THEN WE WANT TO ENCOURAGE THE
2 STATE TO EXPAND ITS RESOURCES AND TECHNICAL ASSISTANCE INTO
3 THE SPACE TO ENSURE THAT NONE OF THOSE EXPANDED SPACES SIT
4 EMPTY AND WE HAVE ENOUGH PROVIDERS TO PROVIDE THE SERVICES. TO
5 ADDRESS WORKFORCE CHALLENGES, WE ASKED THE BOARD'S CONTINUED
6 SUPPORT TO LOOK AT HIRING AND RECRUITMENT STRATEGIES IN THE
7 COUNTY INCLUSIVE OF EVALUATING THE EMERGENCY APPOINTMENT
8 HOMELESS AUTHORITY TO SEE WHICH STRATEGIES HAVE BEEN MOST
9 EFFECTIVE AND WHICH CANDIDATES WERE BECOMING PERMANENT
10 PRACTICE IN LA COUNTY. I THINK IT WOULD BE SO HELPFUL FOR US
11 TO BE ABLE TO KEEP SOME OF THESE AUTHORITIES THAT HAVE BEEN
12 GRANTED ON A TEMPORARY BASIS BECAUSE WE'VE SEEN THEM REALLY
13 MOVE THE MARK FOR US IN TERMS OF OUR HIRING AND PROMOTIONS.
14 AND THE DEPARTMENTS MAY NEED TO LOOK AT ADDING MORE
15 ADMINISTRATIVE INFRASTRUCTURE AS BOTH OF MY COLLEAGUES HAVE
16 MENTIONED, TO SUPPORT AND HIRE ADDITIONAL STAFF. AS WE BRING
17 THESE STAFF ON BOARD, MY HR, I'M BASICALLY WORKING WITH THE HR
18 THAT WE HAD WHEN WE HAD 2,000 STAFF, AND WE ARE NOW AT 7,450
19 POSITIONS. DR. GHALY OR DR. FERRER HAVE SOMETHING ELSE?

20
21 **DR. BARBARA FERRER:** I MEAN, I JUST, I ALSO WANT TO APPRECIATE
22 THE BOARD FOR THE LEADERSHIP AND FOR ASKING US HOW THEY CAN
23 BE, HOW THEY CAN BE HELPFUL. I THINK YOU'VE BEEN FOR US,
24 YOU'VE BEEN LIKE HUGELY HELPFUL AND YOU'VE BEEN SO RESPONSIVE.
25 I DO THINK THE INFRASTRUCTURE ISSUES ARE PROBABLY PARAMOUNT. I



THE BOARD OF
SUPERVISORS

1 MEAN, INFRASTRUCTURE FOR PUBLIC HEALTH HAS BEEN TOP OF MIND
2 LATELY FOR SO MANY OF US, BUT IT REALLY DOES REALLY AFFECT
3 THIS AREA AS WELL. YOU KNOW, WHEN I CAME TO THE DEPARTMENT OF
4 PUBLIC HEALTH, WE HAD ABOUT UNDER 4,000 EMPLOYEES. WE'RE NOW
5 AT 5,500. IT'S THE SAME THING. YOU KNOW, WE'RE ASKED TO DO
6 MORE. WE ACTUALLY BRING IN FUNDING TO DO MORE. IT'S
7 APPROPRIATE FOR US TO DO MORE. WE'RE FILLING IN GAPS THAT WE
8 NEED TO, BUT WE'RE OFTEN NOT GIVEN ENOUGH INFRASTRUCTURE AT
9 THE HR LEVEL, AT THE FINANCE LEVEL, TO SUPPORT THE INCREASE IN
10 FUNDING AND RESOURCES THAT ARE NEEDED. SO, I APPRECIATE, I
11 WANNA ACKNOWLEDGE THE BOARD HAS BEEN VERY SUPPORTIVE. I THINK
12 WE'RE GONNA CONTINUE TO ASK FOR YOUR SUPPORT ON REALLY
13 ADDRESSING THESE LONGSTANDING INFRASTRUCTURE ISSUES.

14
15 **DR. CHRISTINA GHALY:** YES, AND I ALSO WANNA OFFER MY THANKS FOR
16 THE SUPPORT. AND IT'S REALLY NICE TO BE ASKED WHAT WOULD HELP
17 BECAUSE IT'S JUST A VERY REAL QUESTION. IN TERMS OF, IN
18 ADDITION TO WHAT DR. WONG AND DR. FERRER ADDED, THE HEALTHCARE
19 HIRING MOTION HAS BEEN INCREDIBLY SUPPORTIVE AGAIN FOR HIRING
20 ACROSS THE CLINICAL STAFF. AND I THINK ONE THING THAT WOULD BE
21 HELPFUL IS ENHANCED FLEXIBILITY FOR THOSE ADMINISTRATIVE STAFF
22 BECAUSE THOSE SAME FLEXIBILITIES OFTEN ONLY APPLY IN THE
23 CLINICAL CLASSIFICATIONS. WE HAVE A LOT OF TROUBLE HIRING ALL
24 OF THE BACK OFFICE INFRASTRUCTURE IN ADDITION TO THE FACT THAT
25 WE ARE RELATIVELY SPEAKING SHORT-STAFFED. ALL OF OUR



THE BOARD OF
SUPERVISORS

1 DEPARTMENTS HAVE GROWN REALLY EXPONENTIALLY OVER THE LAST 10
2 YEARS, BUT WE HAVEN'T ADDED ANY OF THE INFRASTRUCTURE THAT'S
3 IN THE BACK OFFICE TO SUPPORT THAT. SO, SOME OF THE ENHANCED
4 FLEXIBILITIES ON HIRING MIGHT BE HELPFUL THERE, AS WELL AS
5 POTENTIALLY NEW CLASSIFICATIONS. WE'RE OFTEN COMPETING WITH
6 NON-HEALTH DEPARTMENTS TO HIRE SOME OF THOSE BACK OFFICE STAFF
7 WHERE REALLY THE JOB IN A HEALTH DEPARTMENT ENDS UP BEING
8 DIFFERENT. AND THEN AGAIN, I WANNA PUT IN JUST A PLUG IN MY
9 SUPPORT OF DHR'S EFFORTS AROUND THE CIVIL SERVICE RULE
10 EXPANSION. IT'S REALLY WHAT IS NEEDED AMONG OTHER THINGS TO DO
11 AN OVERHAUL OF THE EXAMS PROCESS WITHIN THE COUNTY. AND THOSE
12 CHANGES WILL REALLY HELP WITH THE OVERALL HIRING ACROSS THE
13 BOARD, NOT JUST FOR THE 3 HEALTH DEPARTMENTS, BUT I THINK FOR
14 ALL COUNTY DEPARTMENTS.

15
16 **SUP. LINDSEY HORVATH, CHAIR:** DOES THAT COMPLETE YOUR
17 PRESENTATION?

18
19 **DR. LISA WONG:** THAT COMPLETES OUR PRESENTATION.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU.

22
23 **DR. LISA WONG:** ANTICIPATE WE MAY HAVE QUESTIONS?

24
25 **SUP. LINDSEY HORVATH, CHAIR:** I SUSPECT WE DO. IN FACT, THERE



THE BOARD OF
SUPERVISORS

1 IS A QUEUE. I'M GOING TO GO TO SUPERVISOR BARGER FIRST.

2

3 **SUP. KATHRYN BARGER:** THANK YOU. AND SO, ON THE DHR, I MEAN, I
4 THINK ONE OF THE FRUSTRATIONS THAT I HAVE IS WHEN WE BROUGHT
5 IN THE URGENCY MOTION, THE COMMENT MADE WAS, THANK YOU, WE
6 NEED THIS, WE CAN'T DO IT WITHOUT. AND IT'S LIKE WE SHOULDN'T
7 WAIT FOR AN EMERGENCY OR CRISIS TO MOVE THE NEEDLE. SO, MY
8 RESPONSE TO THAT IS DON'T WAIT FOR THE BOARD TO ISSUE A MOTION
9 TO TELL YOU TO DO IT. IF IT'S NEEDED, AND I'M LOOKING OVER AT
10 LISA GARRETT, DIRECTOR OF HUMAN RESOURCES, DO IT. IT'S A
11 CRISIS, AND WE KNOW THAT THERE IS A NEED, EVEN ON THE CIVIL
12 SERVICE, ON THE EXAMS AND HOW WE TREASURE. WE SHOULD BE EVER
13 CHANGING BECAUSE THE BOARDS CHANGE POLICIES, WHETHER IT BE BAN
14 THE BOX. THERE ARE THINGS THAT WE HAVE DONE ALREADY TO CHANGE
15 EVEN HOW WE ARE DOING INTAKE OF NEW EMPLOYEES. SO, IT SHOULD
16 BE CHANGING CONSTANTLY TO MEET THE NEEDS OF THE POPULATION
17 THAT WE NEED TO HIRE TO EXPAND, ESPECIALLY ON MENTAL HEALTH.
18 SO, I MEAN, ON THAT ONE, I APPRECIATE WHAT YOU'RE SAYING, BUT
19 JUST GET IT DONE. I MEAN, THAT'S REALLY KIND OF WHERE I COME
20 FROM ON THAT. AND AS IT RELATES TO THE STATE CAPACITY, DR.
21 WONG, I DON'T THINK THERE IS CAPACITY AT THE STATE LEVEL. SO,
22 WE CAN ADVOCATE FOR IT, BUT I DON'T, MY UNDERSTANDING, AT
23 LEAST WHEN I WAS TELLING MY COLLEAGUES, SUPERVISOR MITCHELL,
24 WHEN I WENT OUT TO AUGUSTUS HAWKINS, THERE'S AN INDIVIDUAL
25 FROM WAITING LIKE 3 YEARS TO GET INTO THE STATE HOSPITAL, BUT



THE BOARD OF
SUPERVISORS

1 THERE ARE NO BEDS. SO WE CAN ADVOCATE, BUT THERE ARE NO BEDS.
2 SO I GUESS I WOULD SAY PLAN B, WHY WAIT? LET'S PUT TOGETHER A
3 PLAN TO ADDRESS IT LOCALLY. BECAUSE THE REALITY IS, I MEAN,
4 UNLESS YOU KNOW SOMETHING I DON'T KNOW, ARE THEY GOING TO BE
5 INCREASING IN STATE BEDS?

6

7 **DR. LISA WONG:** I THINK THERE IS NO PLAN TO INCREASE STATE
8 BEDS, BUT I THINK WHERE WE CAN HAVE SOME ADVOCACY IS THAT
9 COUNTIES ARE GIVEN CONSIDERATION IN ACCESSING THOSE BEDS.

10

11 **SUP. KATHRYN BARGER:** OKAY, WELL, I MEAN, AGAIN, I'M HAPPY. I
12 MEAN, I GUESS I'M FRUSTRATED ON A COUPLE LEVELS. AND IT'S NOT
13 DIRECTED AT YOU. I'M JUST FRUSTRATED IN GENERAL. BECAUSE THIS
14 MORNING, OUTSIDE MY OFFICE, I COULD HEAR SOMEONE SCREAMING AND
15 YELLING DOWN ON THE STREET, SOMEONE WHO'S OBVIOUSLY IN CRISIS.
16 WHO NEEDS ONE OF THESE BEDS? AND I KNOW HMA DID A STUDY THAT
17 SAYS THAT WE ACTUALLY ARE MEETING, WE'RE CLOSE TO WHAT WE NEED
18 TO BE IN TERMS OF THRESHOLD NUMBER OF BEDS. BUT I DARE SAY IF
19 YOU ASK SOMEONE THAT IS TRACKING THIS COUNTY, THERE ARE A LOT
20 OF MENTALLY ILL THAT ARE SUFFERING ON THE STREETS RIGHT NOW
21 THAT ARE NOT GETTING SERVICES, WHETHER IT BE INPATIENT AND
22 THEN TO OUTPATIENT. SO THOSE WHO I'M FOCUSED ON NOW, BECAUSE
23 WE'RE SEEING IT IMPACT OUR METRO SYSTEM WITH INDIVIDUALS THAT
24 ARE ACTING OUT. AND I DARE SAY THAT IF WE WERE ABLE TO GET
25 EVERY SINGLE ONE OF THEM INTO A BED, WE WOULD NOT HAVE, IT



THE BOARD OF
SUPERVISORS

1 WOULD NOT MIRROR WHAT HMA'S STUDY, I THINK, REFLECTS IN TERMS
2 OF WHERE WE ARE. SO, I'M JUST BEING REAL, BECAUSE IF YOU TALK
3 TO PEOPLE, THESE ARE JUST NUMBERS, BUT THERE'S ACTUAL PEOPLE
4 THAT ARE RIGHT OUTSIDE THIS BUILDING THAT ARE IN NEED OF CARE
5 THAT ARE GETTING 5150. AND THAT'S, YOU KNOW, A QUESTION THAT I
6 HAVE IS DO WE TRACK THOSE? I KNOW THAT WHEN ZEV YAROSLAVSKY
7 WAS HERE, HE DID THE PROJECT 50, WHICH WAS THE 50 HIGH
8 UTILIZERS ON SKID ROW. AND I'M ASSUMING THEY GOT THAT NUMBER
9 BECAUSE THEY TRACKED THOSE INDIVIDUALS THAT WERE UTILIZING
10 SERVICES. COULD WE DO THE SAME IN TERMS OF THOSE WHO ARE
11 GETTING 5150? BECAUSE I KNOW THERE'S A WOMAN THAT WAS 5150 AT
12 LEAST 6 TIMES FROM THE WEST SIDE OVER TO PASADENA BACK TO THE
13 WEST SIDE IN NOT EVEN A MONTH OR MAYBE IT WAS A LITTLE OVER A
14 MONTH. SO, CAN WE TRACK THE HIGH UTILIZERS OF THE 5150'S THAT
15 ARE REVOLVING DOORS? WE CAN DEFINITELY TRACK THEM. WE DO SOME
16 OF THAT TRACKING NOW. ANYBODY WHO IS WITHIN THE DMH SYSTEM IS
17 TRACKED. BUT IF THEY FALL OUTSIDE OF DMH, OR IF THEY ARE
18 FREQUENTLY HOSPITALIZED, LET'S SAY, BY THE POLICE, AND DON'T
19 COME INTO OUR SYSTEM, THEN THAT'S A TRACKING THAT WE'RE STILL
20 TRYING TO WORK OUT WITH HOSPITALS BECAUSE OF, YOU KNOW,
21 THERE'S LAG TIME IN TERMS OF DATA ENTRY AND SOMETIMES WE DON'T
22 EVEN GET NOTIFIED THAT SOMEBODY WAS 5150 IF IT'S OUTSIDE OF
23 OUR SYSTEM. BUT WE'RE TRYING TO BRING ALL OF THAT DATA
24 TOGETHER BECAUSE IDEALLY WHAT WE'D LIKE TO DO IS TRACK THE
25 TRAJECTORY OF SOMEBODY OVER THE COURSE OF THEIR RECOVERY



THE BOARD OF
SUPERVISORS

1 JOURNEY. AND OUR HOPE IS THAT WE HAVE THE RIGHT INTERVENTIONS
2 AT THE RIGHT TIMES SO THAT THEY DON'T MAKE IT BACK TO THAT
3 LOOP OF BEING RE-HOSPITALIZED.

4
5 **SUP. KATHRYN BARGER:** SO, WHAT I WOULD SAY, AND THIS PREDATES
6 YOU, DR. WONG, BUT I DID IT WITH DR. SHARRON BECAUSE THE
7 INDIVIDUAL I'M TALKING ABOUT THAT WAS 51, 56 TIMES WAS LAST
8 HOSPITALIZED AND AT A HOSPITAL IN PASADENA THAT TAKES A LOT OF
9 THE INDIGENT POPULATION. AND UPON RELEASE, SHE'S DIAGNOSED
10 PARANOID SCHIZOPHRENIC METH USER. THEY GAVE HER DISCHARGE
11 PAPERS AND WHERE SHE COULD GO TO GET HELP AND A PRESCRIPTION.
12 AND SHE ENDED UP ON COLORADO BOULEVARD BUTT NAKED AT 1:00 IN
13 THE AFTERNOON IN ABOUT 105 DEGREE WEATHER, ONLY TO BE 5150'D
14 AGAIN. SO, I GUESS MY FRUSTRATION THERE IS THAT, AND THIS IS
15 FIXABLE, WHY CAN'T WE WORK WITH THE HOSPITALS WE KNOW ARE
16 TAKING THE INDIGENT OR THE 5150'S? AND WE KNOW WHO THEY ARE. I
17 COULD GIVE YOU A LIST, AT LEAST IN MY DISTRICT, AND WORK WITH
18 THEM SO THAT WHEN THOSE INDIVIDUALS COME IN, WE KNOW THEY'RE
19 UNHOUSED. I MEAN, THEY KNEW SHE WAS UNHOUSED. WHY CAN'T WE
20 THEN DO A SOFT HANDOFF TO THE COUNTY TO LINK INTO HOUSING SO
21 THAT SOMEONE LIKE THIS DOESN'T END UP NAKED ON COLORADO
22 BOULEVARD AT 1:00 IN THE AFTERNOON IN 105 DEGREE WEATHER, ONLY
23 TO BE FIFTH TO ONE-FIFTH FEET AGAIN, WHICH BY THE WAY PASADENA
24 POLICE DID A GREAT JOB WITH THEIR MED TEAM TO GET HER INTO
25 ANOTHER HOSPITAL.



THE BOARD OF
SUPERVISORS

1

2 **DR. LISA WONG:** WE HAVE IN SOME OF OUR SERVICE AREAS, BUT IT'LL
3 SOON BE IN ALL OF OUR SERVICE AREAS, ARE ESTABLISHING HOSPITAL
4 LIAISONS TO MEET WITH ALL OF THE PSYCHIATRIC HOSPITALS IN THAT
5 SERVICE AREA. SO, IT SHOULD COVER ALL 5 DISTRICTS. AND WHAT
6 THEY'LL DO IS THEY ARE A PSYCHOLOGIST, A LICENSED PSYCHOLOGIST
7 WHO WILL WORK AS KIND OF THE CLINICAL EXPERT TO CONNECT THIS
8 PERSON. WHAT I THINK IS EVEN MORE BENEFICIAL IS A LOT OF TIMES
9 THESE PEOPLE WHO ARE FREQUENTLY HOSPITALIZED AND COME OUT AND
10 GO BACK. THEY REALLY ARE FSP POPULATION. AND WHAT WE'VE DONE
11 IS WE'VE REACHED OUT TO THE HOSPITALS TO NOTIFY OUR FSP TEAM
12 SO WE CAN DO IN-REACH. SO, WE CAN MAKE A CONNECTION BEFORE
13 THEY ACTUALLY GET OUT OF THE HOSPITAL AND THEY CAN GO RIGHT
14 INTO FSP HOUSING AT THAT POINT. I THINK WHERE WE HAVE
15 DIFFICULTIES IS BECAUSE OF SOME OF THE DEMANDS THE HOSPITALS
16 ARE FACING, THERE'S SUCH A SHORT TURNAROUND TIME. SOMEBODY
17 WILL GET 5150 AND THEN THEY MIGHT BE RELEASED IN YOU KNOW A
18 DAY OR 2 DAYS AND THAT'S NOT EVEN ENOUGH TIME FOR THEM TO THEN
19 CONTACT AN FSP AND GET THEM TO COME IN AHEAD OF TIME. SO, WHAT
20 WE'RE TRYING TO DO THEN IS BRING IN THE HOSPITAL LIAISONS AT
21 THAT POINT SO THAT THERE ARE CONSTANT PRESENCE AND THEY CAN
22 CONNECT PEOPLE MORE QUICKLY.

23

24 **SUP. KATHRYN BARGER:** YEAH, I WANT TO TRACK THIS BECAUSE I
25 REALLY DO BELIEVE IT'S AN OPPORTUNITY FOR US. BECAUSE IF YOU



THE BOARD OF
SUPERVISORS

1 GET SOMEONE IN THAT IS AT LEAST, AND I'M SURE IN THIS CASE
2 WHERE THIS WOMAN WAS NOT STABILIZED WHEN SHE LEFT, I'M SURE
3 THAT THERE WAS STILL SOME ISSUES TO GO ON. BUT THERE'S JUST
4 GOT TO BE A MORE COMPASSIONATE WAY TO DO THIS. THERE JUST HAS
5 TO BE, ESPECIALLY SINCE WE KNOW THE HOSPITALS THAT ARE DOING
6 IT. AND BY THE WAY, THE HOSPITALS ARE COMPLYING WITH
7 DISCHARGE. SO, IT'S NOT LIKE THEY'RE DOING ANYTHING WRONG.
8 IT'S JUST THAT I FEEL WE COULD BE DOING MORE TO HELP THIS
9 POPULATION. AND YOU'RE SEEING IT TRANSLATE OUT ONTO WHAT'S
10 GOING ON THE STREETS RIGHT NOW WITH INDIVIDUALS. SO, AND
11 AGAIN, I KNOW Y'ALL ARE WORKING HARD. I'M JUST FRUSTRATED
12 BECAUSE WE TALK IT, AND ON PAPER IT LOOKS REALLY GOOD. BUT
13 WHEN I WALK OUTSIDE OR I DRIVE HOME AND I SEE WHAT'S TAKING
14 PLACE ON OUR STREETS, I LOOK IN THE MIRROR AND THINK, WHAT ARE
15 WE DOING WRONG? YOU KNOW, WHAT COULD WE BE DOING MORE OF? AND
16 I HAVE TO WONDER IF IT'S REALLY HAVING MORE BOOTS ON THE
17 GROUND AND PUSHING THE ENVELOPE IN TERMS OF GETTING PEOPLE
18 INTO THE CARE AND TREATMENT THEY NEED.

19
20 **DR. LISA WONG:** I THINK THAT BOOTS ON THE GROUND ALWAYS HELP
21 AND WE'VE EXPANDED OUR FIELD TEAMS A LOT. BUT I THINK AT THE
22 END OF THE DAY, IT'S LIKE WHAT ARCHBISHOP, THE LATE ARCHBISHOP
23 DESMOND TUTU SAID, YOU CAN KEEP PULLING BODIES OUT OF THE
24 WATER, BUT AT SOME POINT YOU HAVE TO GO UPSTREAM AND FIND OUT
25 WHY THEY'RE FALLING IN. AND I THINK WE DON'T HAVE ADEQUATE



THE BOARD OF
SUPERVISORS

1 TREATMENT ON THAT END OF IT TO PREVENT PEOPLE FROM GETTING TO
2 THE HOSPITAL. IF WE COULD PREVENT MORE PEOPLE FROM GETTING TO
3 THE HOSPITAL, HOSPITALS COULD HANG ON TO THE PEOPLE THEY GET
4 LONGER, THEY COULD BE MORE STABLE WHEN THEY COME OUT, THEN
5 COME OUT INTO A MORE ROBUST SYSTEM OF CARE.

6

7 **SUP. KATHRYN BARGER:** 100%. SO, TELL ME WHAT WE'RE GOING TO DO
8 TO MAKE THAT HAPPEN, LISA. NO, I'M SERIOUS. 100%.

9

10 **DR. LISA WONG:** WELL, I THINK--

11

12 **SUP. KATHRYN BARGER:** WHAT ARE WE DOING?

13

14 **DR. LISA WONG:** WHILE WE BUILD OUR BED CAPACITY, WHICH I GET IS
15 OF PARAMOUNT IMPORTANCE RIGHT NOW, WE HAVE TO ALSO
16 SIMULTANEOUSLY BUILD WHAT WE HAVE IN OUTPATIENT SERVICES.

17

18 **SUP. KATHRYN BARGER:** SO, TELL THIS BOARD WHAT YOU NEED,
19 BECAUSE WE AGREE 100%. YEAH. AND WITH PROP 1, YOU KNOW, ONE OF
20 MY BIGGEST CONCERNS IS WHAT IS IT GOING TO DO TO INCREASE
21 CAPACITY? AND YOU CAN BE HONEST, THIS IS A SAFE PLACE.

22

23 **DR. LISA WONG:** OKAY. HONESTLY, PROP 1 IS GOING TO DECIMATE OUR
24 OUTPATIENT CAPACITY. WE HAVE 2 YEARS. WE HAVE TILL JULY 2026
25 WHEN THOSE ALLOCATIONS, THE NEW ALLOCATIONS TAKE EFFECT. AND



THE BOARD OF
SUPERVISORS

1 IN THE MEANTIME, WHAT WE'RE DOING IS SCRAMBLING TO SEE WHAT WE
2 CAN BUILD OUT TO PREPARE FOR THAT FUTURE SYSTEM. SO, WE'RE
3 BUILDING OUT LEVELS OF CARE WITHIN FSP. WE'LL HAVE HIGHEST
4 LEVEL FSP MEDIUM AND THEN LOWER LEVEL FSP. AND THAT WILL HELP
5 TO COVER SOME OF THE OUTPATIENT GAP. BUT WE ALSO HAVE TO LOOK
6 AT DECREASING HOSPITALIZATIONS, THE NEEDS FOR SUBACUTE
7 FACILITIES SO THAT WE COULD USE THOSE DOLLARS THEN TO ENHANCE
8 OUR OUTPATIENT SERVICES.

9

10 **SUP. KATHRYN BARGER:** SO, ON THE PROP 1, THE HOUSING COMPONENT,
11 CORRECT? COULD WE BE CREATIVE IN HOW WE DEFINE HOUSING BECAUSE
12 TO DR. FERRER'S POINT ON THE ROOM AND BOARD MANY OF THESE ARE
13 CO-DISORDER SO WOULD COULD IS THERE CREATIVE OUT-OF-THE-BOX
14 PILOT THAT WE COULD DO TO SHOW THAT YOU DON'T NECESSARILY
15 NEED, I MEAN, IT'S NOT TRADITIONAL OUTPATIENT, BUT IT'S
16 OUTPATIENT ON PREMISES WRAPPED AROUND SERVICES?

17

18 **DR. LISA WONG:** WELL, PROP 1 IS PRETTY SPECIFIC ABOUT THE KIND
19 OF SERVICES THAT WILL BE ALLOWED TO ACCOMPANY THE HOUSING
20 SERVICES, BUT WHAT THE STATE IS WORKING ON IS THE POTENTIAL OF
21 PAYING FOR THE ROOM AND BOARD PART SO THAT WE CAN HAVE MORE
22 COMPENSATION AND THOSE ARE DOLLARS THAT WE CAN PUT BACK INTO
23 OUTPATIENT I THINK WHAT WE'RE GOING TO HAVE TO DO IS JUST LOOK
24 AT ALL FUNDING SOURCES AND LOOK AT HOW WE CAN SHIFT THINGS
25 MAYBE SHIFTING SOME OF CHILD OUTPATIENT TO EARLY INTERVENTION



THE BOARD OF
SUPERVISORS

1 YOU KNOW WHATEVER WE CAN DO TO MAKE THIS SYSTEM A HEALTHIER,
2 MORE ROBUST SYSTEM FOR ALL OUR CLIENTS. WE CAN'T JUST HOUSE
3 PEOPLE. WE CAN'T JUST GIVE THEM CASE MANAGEMENT. THEY HAVE
4 CLINICAL NEEDS THAT HAVE TO BE MET.

5
6 **SUP. KATHRYN BARGER:** A 100%, BUT KNOWING THAT WE DON'T HAVE
7 THE INFRASTRUCTURE IN PLACE NOW AND YOU SAY THAT'S WHAT WE
8 NEED TO BUILD UPON BUT YET YOU'RE SAYING THAT IT'S GOING TO BE
9 GOING THE OPPOSITE DIRECTION. I'M JUST TRYING TO THINK OF HOW
10 WE WORK AROUND THAT. AND I HEAR YOU, I KNOW. BUT I'M
11 CONCERNED, AND KNOWING THAT A LOT OF THE INDIVIDUALS DO HAVE
12 CO-DISORDERS, I'M WONDERING IF WE CAN'T, I DON'T KNOW, I MEAN,
13 LEVERAGE, OR I DON'T KNOW WHAT THE TERM WOULD BE, BECAUSE
14 THESE ARE PEOPLE'S LIVES AND YOU'RE RIGHT. IF WE CAN GET, AND
15 ACTUALLY I THINK THAT'S WHY THE IMD EXCLUSIONS IN PLACE IS
16 THAT THE GOAL WAS TO DO AWAY WITH MENTAL HEALTH INSTITUTIONS
17 AND BUILD OUTPATIENT CAPACITY SO THAT THEY WOULDN'T HAVE TO BE
18 INSTITUTIONALIZED THE REST OF THEIR LIVES. THEY COULD GET CARE
19 AND LIVE IN COMMUNITIES, RIGHT? SO, I THINK WE NEED, KNOWING
20 THAT THIS IS A PROBLEM, I THINK WE DO NEED TO KIND OF WORK
21 WITH YOU TO FIGURE OUT HOW WE SUPPORT THAT. NO. YEAH.

22
23 **DR. CHRISTINA GHALY:** I WOULD APPRECIATE THE HELP.

24
25 **SUP. KATHRYN BARGER:** YEAH. DR. FERRER.



THE BOARD OF
SUPERVISORS

1

2 **DR. BARBARA FERRER:** I MEAN, I THINK IT'S A BIG PROBLEM ACROSS
3 THE BOARD, AND I THINK THERE'S ALSO A CONTINUUM. I MEAN YOU
4 KNOW CERTAINLY WE'VE APPRECIATED SUCH STRONG BOARD SUPPORT
5 AROUND HARM REDUCTION AND THE SITING OF OUTPATIENT TREATMENT
6 FACILITIES. I MEAN IT'S A HUGE ISSUE AS WELL. LIKE I THINK THE
7 PROMISE OF COMMUNITY CARE IS A BEAUTIFUL VISION, BUT THE
8 REALITY OF CITING PROGRAMS FOR PEOPLE WHO ARE NOT THAT WELL IN
9 ALL OF OUR COMMUNITIES, IT IS SUCH AN UPHILL BATTLE. YOU KNOW
10 LIKE

11

12 **SUP. KATHRYN BARGER:** THEY'RE ALREADY THERE. YEAH. THEY'RE JUST
13 NOT GETTING CARE.

14

15 **DR. BARBARA FERRER:** EXACTLY. I MEAN YOU KNOW IT'S SO
16 INTERESTING TO ME. I SPENT SO MUCH OF MY TIME YOU KNOW HEARING
17 ABOUT HOW YOU KNOW SOMEHOW NOW YOU KNOW 30 YEARS 40 YEARS
18 LATER MAKING SURE PEOPLE HAVE CLEAN SYRINGES WHO ARE USING
19 DRUGS IS RESPONSIBLE FOR THE FACT THAT THERE ARE HOMELESS
20 PEOPLE USING DRUGS IN THE PARKS AND IN PUBLIC SPACES. I MEAN,
21 THERE'S ABSOLUTELY NO RELATIONSHIP. THE NEEDLE SYRINGE
22 EXCHANGE PROGRAMS HAVE NO RESPONSIBILITY FOR THAT AND IF WE
23 WERE ABLE TO CITE MORE COMMUNITY-BASED HARM REDUCTION PROGRAMS
24 ACROSS THE BOARD IN COMMUNITIES WE WOULD BE ABLE TO BRING
25 PEOPLE INSIDE FOR SERVICES WHICH WOULD BENEFIT EVERYONE. IT



THE BOARD OF
SUPERVISORS

1 WOULD BENEFIT PEOPLE WHO ARE STRUGGLING AND IT WOULD BENEFIT
2 PEOPLE WHO LIVE IN THE COMMUNITIES. BUT WE REALLY NEED A LOT
3 OF HELP THERE. I MEAN, WE GET ALMOST NO SUPPORT FOR STRATEGIES
4 THAT INVOLVE SORT OF OUTPATIENT TREATMENT WHERE PEOPLE ARE
5 COMING AND GOING IN NEIGHBORHOODS. SO, YOU KNOW, I JUST, I
6 APPRECIATE, YOU KNOW, I FEEL LIKE THIS BOARD HAS BEEN
7 MAGNIFICENT, BUT THERE ARE A LOT OF OTHER ELECTED OFFICIALS
8 THAT HAVE NOT SUPPORTED THESE EFFORTS. AND THERE ARE A LOT OF
9 PEOPLE IN COMMUNITIES THAT AREN'T SUPPORTING THESE EFFORTS.
10 AND IT MAKES THIS OUTPATIENT WORLD WAY MORE COMPLICATED THAN
11 IT OUGHT TO BE. BECAUSE ONE OF THE BIG ISSUES IS FINDING
12 PLACES TO PUT OUR PROGRAMS THAT WILL THEN BE ACCESSIBLE TO
13 PEOPLE WHO LIVE IN OUR NEIGHBORHOODS.

14
15 **SUP. KATHRYN BARGER:** SO, AND I HEAR YOU AND I THINK AS A BOARD
16 WE UNDERSTAND THE DILEMMA BUT YOU KNOW I THINK I FEEL LIKE WE
17 TAKE ONE STEP FORWARD, LIKE, YOU KNOW, THE CARE COURT WAS
18 SUPPOSED TO BE THE SECOND COMING, AND THEN WE TAKE 5 STEPS
19 BACK. AND WE LOOK AT THE UNHOUSED, AND I'VE SAID THIS, HOUSING
20 ALONE IS NOT GOING TO FIX WHAT'S GOING ON THE STREETS. IT'S
21 THE MENTAL HEALTH AND THE SUBSTANCE ABUSE THAT NEED TO BE
22 LOOKED AT AS WELL. AND SO, I APPRECIATE IT AND AGAIN I'M NOT
23 I'M FRUSTRATED BUT I THINK I'M AS FRUSTRATED AS YOU ARE,
24 BECAUSE I KNOW YOU'RE FRUSTRATED. 2 MORE THINGS, BECAUSE I
25 KNOW I'VE GOT MY COLLEAGUES WANT TO TALK AS WELL. AND I COULD



THE BOARD OF
SUPERVISORS

1 SIT HERE ALL DAY AND TALK TO YOU ABOUT THIS. BUT DR. FERRER,
2 WHEN YOU TALKED ABOUT THE SUBSTANCE ABUSE TREATMENT, I KNOW
3 THAT I'VE TALKED TO MAYOR BASS AND I'VE SUPPORTED, WE'VE BOTH
4 BEEN VERY VOCAL ON THE FACT THAT THE LENGTH OF STAY IN
5 SUBSTANCE ABUSE RESIDENTIAL TREATMENT PROGRAMS SHOULD BE
6 EXPANDED OR EXTENDED. BUT YOU'RE SAYING, IN FACT, THAT IT
7 DOESN'T IMPACT. CAN YOU ELABORATE ON THAT?

8

9 **DR. BARBARA FERRER:** WHAT WE'VE DONE WITH OUR PROVIDERS, SORT
10 OF THE TEMPORARY FIX, YOU KNOW, UNTIL WE GET BOTH STATE AND
11 THE FEDERAL GOVERNMENT TO EXPAND THAT DEFINITION OF MEDICAL
12 NECESSITY, IS WHAT WE'VE DONE IS WE'VE TOLD PROVIDERS, IF YOU
13 NEED TO KEEP PATIENTS BECAUSE THEY ARE UNHOUSED, THAT BECOMES
14 A MEDICAL NECESSITY FOR US. AND IF THE FEDERAL GOVERNMENT, IF
15 THERE'S NOT REIMBURSEMENT THROUGH DMC, WE WILL PAY THE
16 REIMBURSEMENT.

17

18 **SUP. KATHRYN BARGER:** GOT IT.

19

20 **DR. BARBARA FERRER:** SO THAT'S LIKE,

21

22 **SUP. KATHRYN BARGER:** GOT IT. SO, IT'S MORE TIED TO THE
23 FUNDING.

24

25 **DR. BARBARA FERRER:** SO, THERE'S NO REASON TO DISCHARGE FROM



THE BOARD OF
SUPERVISORS

1 THE PROVIDER'S PERSPECTIVE.

2

3 **SUP. KATHRYN BARGER:** GOT IT.

4

5 **DR. BARBARA FERRER:** BECAUSE WE ARE GOING TO PAY THE BILLS.

6

7 **SUP. KATHRYN BARGER:** THEN WE ARE SUPPORTING INCREASING THE
8 FEDERAL LEVEL.

9

10 **DR. BARBARA FERRER:** IT'S REALLY JUST REDEFINING MEDICAL
11 NECESSITY TO INCLUDE HOMELESSNESS AS A MEDICAL NECESSITY FOR
12 STAYING IN A RESIDENTIAL.

13

14 **SUP. KATHRYN BARGER:** WHO CAN PUT THAT INTO LANGUAGE THAT WE
15 CAN USE TO GIVE TO OUR REPRESENTATIVES IN DC? AND I WOULD ASK
16 US TO ADVOCATE FOR THAT SO THAT WE CAN, IN FACT, PUT THIS AS A
17 PRIORITY. BECAUSE WE'RE DOING IT ALREADY. WE'RE JUST NOT
18 GETTING REIMBURSED.

19

20 **DR. BARBARA FERRER:** WE'RE JUST NOT GETTING REIMBURSED.
21 EXACTLY. AND IT'S IN IT. YOU KNOW, MY UNDERSTANDING IS IT'S AN
22 ADMINISTRATIVE FIX. SO, IT'S, YOU KNOW, --

23

24 **SUP. KATHRYN BARGER:** IT'S ALL THE BETTER.

25



THE BOARD OF
SUPERVISORS

1 **DR. BARBARA FERRER:** IT'S UNDER THE BIDEN ADMINISTRATION TO GET
2 THIS FIXED. YOU KNOW, I DON'T THINK IT REQUIRES LEGISLATIVE
3 ACTION AT ALL.

4

5 **SUP. KATHRYN BARGER:** AND SO WHAT CRY HELP IS DOING, WELL,
6 OKAY, IF IT'S LEGISLATIVE OR ADMINISTRATIVE, I MEAN, I THINK
7 IT'D BE HELPFUL FOR US TO SEE WHAT WE CAN DO. AND THEN DR.
8 FERRER, WITH CRY HELP, WHEN YOU TALKED ABOUT INCLUSION OF
9 EVERYONE WHO IS SEEKING CARE IS THAT WE REFER INTO THE MODEL
10 WHERE IF THEY ARE USING THEY DON'T GET --

11

12 **DR. BARBARA FERRER:** YEAH, WE KNOW IT'S COMPLICATED

13

14 **SUP. KATHRYN BARGER:** BUT I DIDN'T KNOW THAT THAT WAS EXCLUDED
15 FROM REIMBURSEMENT IF BECAUSE I THOUGHT IT WAS IT WAS LEFT UP
16 TO THE --

17

18 **DR. BARBARA FERRER:** WELL, THERE'S SOME STATE THERE'S A LAST
19 DR. SIDE TO HELP ME ON THIS BUT THERE'S SOME STATE LANGUAGE
20 THAT WE ARE LOOKING FOR SUPPORT FROM THE BOARD AND THE CEO TO
21 GET CHANGED. THAT DOES TALK ABOUT ABSTINENCE ONLY. YOU NEED TO
22 BE ABSTINENCE TO GET REIMBURSED. SO, WE COULD USE A CHANGE
23 THERE. WE ALSO NEED TO GET A CHANGE ON THE CULTURE, THOUGH,
24 WHICH IS, YOU KNOW, IN ORDER FOR SOMEONE TO RECEIVE SERVICES,
25 YOU'RE ASKING THEM TO, IN FACT, BE SOMEWHAT BETTER BEFORE THEY



THE BOARD OF
SUPERVISORS

1 EVEN GET THE SERVICES. THAT'S A PRETTY HIGH THRESHOLD. WE
2 DON'T ASK THAT ELSEWHERE. BUT WE DO NEED SOME STATE CHANGE ON
3 THIS. I THINK IT'S, I DON'T THINK IT'S THE BIGGEST HURDLE
4 THOUGH. I THINK THE BIGGEST HURDLE IS A CULTURE SHIFT. WE NEED
5 OUR BEHAVIORAL HEALTH SERVICES, SUBSTANCE ABUSE PROVIDERS,
6 DISORDER PROVIDERS, TO ACTUALLY UNDERSTAND THAT WE CAN HELP
7 THEM CREATE TREATMENT OPTIONS THAT ACTUALLY ALLOW PEOPLE IN
8 WHO WANT TREATMENT BUT ARE NOT NECESSARILY YET ABSTINENT AND
9 WHO MAY NOT SEE ABSTINENCE AS THE FOREVER GOAL BUT ABSOLUTELY
10 WANT HELP DEALING WITH THEIR ADDICTION.

11
12 **DR. GARY TSAI:** I MEAN WE HAVE DONE AN ANALYSIS OF DIFFERENT
13 STATE STATUTES AND REGULATIONS, AND THERE ARE STATUTES THAT
14 SAY THAT TECHNICALLY SUBSTANCE USE TREATMENT AGENCIES ARE NOT
15 SUPPOSED TO SERVE INDIVIDUALS WHO ARE INTOXICATED. THEY'RE NOT
16 SUPPOSED TO HAVE DISCUSSIONS WITH CLIENTS ABOUT RESPONSIBLE
17 USE. AND THOSE HAVE BEEN LIFTED UP BY OUR PROVIDER NETWORK AS
18 CHALLENGES BECAUSE WE'RE MOVING FORWARD WITH OUR REACHING 95%
19 INITIATIVE, WHICH THE BOARD HAS SUPPORTED. AND THOSE ARE
20 THINGS THAT IF WE CAN GET CHANGED AT THE STATE LEVEL CAN HELP
21 TO OPEN DOORS TO ACHIEVE A LOWER BARRIER SUBSTANCE USE SYSTEM.

22
23 **SUP. KATHRYN BARGER:** GOT IT. THANK YOU. AND THEN LAST BUT NOT
24 LEAST, IS THE BH CONNECT, IS THAT THE STATE WAIVER THAT WAS
25 APPLIED, THE APPLICATION THAT WENT FORWARD? YEAH.



THE BOARD OF
SUPERVISORS

1

2 **DR. LISA WONG:** YEAH, THAT'S PART OF IT.

3

4 **SUP. KATHRYN BARGER:** AND OF THE, IN THAT WAIVER, YOU HAD
5 OFFERED, I THINK ALL OF YOU OFFERED, ASKED, DO WE KNOW WHAT
6 WAS INCLUDED AND WHAT WAS BASICALLY, BECAUSE I'M ASSUMING THE
7 ASKS WERE BASED ON NEED HERE. SO DO WE KNOW WHAT WAS INCLUDED
8 IN THE WAIVER?

9

10 **DR. LISA WONG:** WE DON'T KNOW WHAT'S FINALIZED YET. I THINK
11 THERE WERE SOME ADDITIONAL ASKS THAT WERE GRANTED, LIKE
12 TOWARDS THE END, BUT WE DON'T KNOW WHAT WE'RE GOING TO HAVE
13 OFFICIALLY.

14

15 **SUP. KATHRYN BARGER:** DID YOU INCLUDE, I MEAN, I KNOW PUBLIC
16 HEALTH DID, AND I THINK THE --

17

18 **DR. CHRISTINA GHALY:** WE DO HAVE REQUESTS RELATED TO
19 REIMBURSEMENT IN OUR ODR SETTINGS.

20

21 **SUP. KATHRYN BARGER:** OKAY. AND THEN I KNOW, DR. FERRER, YOU
22 ALL INCLUDED ON THE PUBLIC. ALL RIGHT. I WOULD ASK THEN THAT
23 IF WE COULD ASK OUR LEGISLATIVE PEOPLE IF THE STATE'S GOING TO
24 SHARE WITH US WHAT THAT'S GOING TO LOOK LIKE SO THAT WE CAN
25 BUILD A SYSTEM WITH AN EXPECTATION OF YOU KNOW WHAT'S GOING ON



THE BOARD OF
SUPERVISORS

1 IN OUR BACKYARD AND NOT ONLY THE FINANCIAL BUT ALSO THE LEGAL
2 ABILITY FOR US TO PROVIDE BASIC HUMAN CARE. SO I WOULD ASK
3 THAT THE STATE OR THAT WE WORK WITH THE STATE TO SEE WHAT
4 THEY'RE GOING TO BE APPLYING FOR AND THEN COMMUNICATE WITH OUR
5 DEPARTMENTS THAT ARE GOING TO BE IMPLEMENTING THAT. THANK YOU.
6 I MEAN, AGAIN, I'M SORRY FOR TAKING SO MUCH TIME, BUT I'M
7 FRUSTRATED BECAUSE I THINK WE ALL HAVE SEEN WHAT'S GOING ON IN
8 OUR COMMUNITIES, AND PEOPLE LOOK TO US AND SAY, WHAT ARE YOU
9 DOING? AND THEN WE GET A REPORT THAT REFLECTS THE FACT THAT
10 WE'RE BUILDING CAPACITY, BUT IT DOESN'T FEEL LIKE IT'S MOVING
11 THE NEEDLE AT ALL IN THE STREET. THANK YOU.

12
13 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. THAT'S THE POINT OF
14 THESE PRESENTATIONS SO WE CAN GET INTO IT SUPERVISOR MITCHELL

15
16 **SUP. HOLLY J. MITCHELL:** THANK YOU. FIRST OF ALL, I JUST WANT
17 TO UNPACK A COUPLE OF THE COMMENTS MY COLLEAGUE MADE THE
18 SCENARIO YOU GAVE US OF THE WOMAN. I MEAN, I THINK I WOULD
19 ASSUME THAT THE ACUTE LEVEL OF CARE IS WHAT SHE WOULD NEED
20 UPON RELEASE. AND SO, YOU SAY LIKE, WHERE SHOULD SHE GO THAT
21 THAT'S OUR PROBLEM. WE ONLY ADDED 3 BEDS AND ACUTE, WE DON'T
22 HAVE THE CAPACITY YET IN TERMS OF LIKE, YOU KNOW, WHERE SHE
23 WOULD GO JUST.

24
25 **DR. LISA WONG:** ACTUALLY, WE DON'T HAVE AN ISSUE RIGHT NOW WITH



THE BOARD OF
SUPERVISORS

1 ACUTE CAPACITY.

2

3 **SUP. HOLLY J. MITCHELL:** OKAY. SO WHERE WOULD SHE GO TO GO BACK
4 TO FURTHER IMPACT THAT STORY, THAT SCENARIO?

5

6 **DR. LISA WONG:** SHE WOULD GO TO SUBACUTE BECAUSE ONCE SHE
7 DOESN'T MEET 5150 CRITERIA, EVEN WITH THE SUPERFICIAL
8 STABILIZATION, SHE NO LONGER MEETS THAT ACUTE CRITERIA AND
9 SHE'D NEED A SUBACUTE FACILITY. AND THAT'S WHERE THE GAP IS
10 BECAUSE WITH OUR SUBACUTE FACILITIES, MANY OF THEM, EVEN
11 THOUGH THEY ARE THE NEXT HIGHEST SECURITY LEVEL AFTER
12 INPATIENT, THEY ARE NOT PREPARED OR EQUIPPED TO DEAL WITH
13 SUPER HIGH LEVEL POTENTIALLY VIOLENT CLIENTS. USUALLY, THEY
14 WOULD HAVE GONE TO THE STATE.

15

16 **SUP. HOLLY J. MITCHELL:** AND SO, SHE WASN'T VIOLENT, BUT --

17

18 **SUP. KATHRYN BARGER:** SHE WAS A DANGER TO HERSELF, MORE THAN
19 ANYTHING.

20

21 **SUP. HOLLY J. MITCHELL:** EXACTLY. AND SO, SHE WAS RELEASED, NOT
22 BECAUSE SHE DOESN'T NEED AN ACUTE SETTING, IT'S BECAUSE IT WAS
23 72-HOUR HOLD, I GUESS IS MY POINT.

24

25 **SUP. KATHRYN BARGER:** CORRECT.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HOLLY J. MITCHELL:** AND SO, TO GET HER OUT OF THAT SETTING
3 WHERE THE HOSPITALS ARE STRAPPED BECAUSE THEY ONLY HAVE SO
4 MANY BEDS, AND INTO A SETTING THAT REALLY IS A, IT MAY NOT BE
5 SO MUCH A STEP DOWN, BUT ANOTHER STEP. BECAUSE FOR HER TO BE
6 NAKED ON PASADENA AVENUE WITHIN HOURS OF RELEASE WOULD NOT
7 SUGGEST TO ME THAT SHE'S EVEN READY FOR SUB-ACUTE.

8 **DR. LISA WONG:** ESPECIALLY WITH 6 HOSPITALIZATIONS, THEN WHAT
9 WE WOULD LIKE TO SEE IS A CONSIDERATION FOR CONSERVATORSHIP.
10 BUT WHAT HAPPENS IS-

11

12 **SUP. HOLLY J. MITCHELL:** AND WE KNOW WHAT THAT TAKES.

13

14 **DR. LISA WONG:** YES, EXACTLY.

15

16 **SUP. HOLLY J. MITCHELL:** SO FURTHER UNPACKING. SO, HOUSING FOR
17 HEALTH DIDN'T CREATE AN OPPORTUNITY FOR US TO USE MEDICAID
18 DOLLARS OR FUNDS TO PAY FOR HOUSING FOR THOSE WHO ARE
19 UNHOUSED? I'M GOING BACK TO DR. FERRER'S POINT ABOUT NEEDING
20 TO EXPAND THE DEFINITION OF MEDICAL NECESSITY IN ORDER TO USE
21 THOSE DOLLARS TO PROVIDE HOUSING.

22

23 **DR. BARBARA FERRER:** I WAS TALKING ABOUT ROOM AND BOARD AT A
24 RESIDENTIAL FACILITY, A LITTLE BIT DIFFERENT THAN HOUSING.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** GOT IT.

2

3 **DR. BARBARA FERRER:** RIGHT NOW, THE ONLY REIMBURSEMENT WE DRAW
4 DOWN IS REIMBURSEMENT FOR THE TREATMENT SIDE OF THE HOUSE.

5

6 **SUP. HOLLY J. MITCHELL:** AND THAT'S THE HOUSING. --

7

8 **DR. BARBARA FERRER:** SO, SOMEBODY'S IN A RESIDENTIAL PROGRAM
9 FOR 6 MONTHS. WE HAVE TO PAY, WE THE COUNTY, WITHOUT ANY
10 MATCH, HAVE TO PAY THE FULL COST OF ROOM AND BOARD.

11

12 **SUP. HOLLY J. MITCHELL:** GOT IT.

13

14 **DR. BARBARA FERRER:** THAT SEEMS ARCHAIC AT THIS POINT.

15

16 **SUP. HOLLY J. MITCHELL:** SO, THERE IS A MOVEMENT AFOOT THROUGH
17 A PIECE OF LEGISLATION IN SACRAMENTO NOW, A HANEY BILL THAT
18 WANTS TO REDIRECT 25% OF THE HCD FUNDING TO KIND OF REVERSE
19 HOUSING FIRST. AND I THINK IT'S HIS EFFORT TO TRY TO FUND
20 HOUSING FOR THOSE, WELL, IT'S HIS AND OTHERS' BELIEF THAT
21 HOUSING FOR HEALTH AS A POLICY HAS PULLED MONEY OUT OF
22 PROVIDING PUBLIC RESOURCES FOR SUBSTANCE USE DISORDER,
23 SERVICES AND HOUSING. DO YOU THINK THAT'S ACCURATE?

24

25 **DR. BARBARA FERRER:** I THINK IT LOOKS LIKE A SIMPLE SOLUTION TO



THE BOARD OF
SUPERVISORS

1 A VERY COMPLICATED PROBLEM.

2

3 **SUP. HOLLY J. MITCHELL:** OKAY. ALL RIGHT.

4

5 **SUP. BARBARA FERRER:** SO, YOU KNOW, I THINK THIS WAS A WELL-
6 INTENTIONED, I THINK THERE'S A LOT OF GOOD INTENTIONS, BUT
7 THEY'RE ACTUALLY NOT NECESSARILY GOING TO PROVIDE THE BENEFITS
8 THAT THEY'RE OFFERING BECAUSE OF THE COMPLICATIONS.

9

10 **SUP. HOLLY J. MITCHELL:** GOT IT.

11

12 **DR. BARBARA FERRER:** I DON'T KNOW. I MEAN, I WOULD LET LISA OR,
13 I MEAN, DR. WONG ALSO COMMENT. I THINK WE'RE IN THIS VERY
14 DIFFICULT TIME.

15

16 **SUP. HOLLY J. MITCHELL:** WE ARE.

17

18 **DR. BARBARA FERRER:** BECAUSE THE PROBLEMS ARE VERY COMPLICATED,
19 AND FRANKLY, THE FINANCING SYSTEMS ARE SO CONVOLUTED THAT THEY
20 HAVE PERVERSE INCENTIVES IN THEM THAT REALLY DON'T ALLOW US TO
21 DO WHAT WE ACTUALLY KNOW PATIENTS NEED AT THIS POINT.

22

23 **DR. LISA WONG:** I THINK THAT CERTAINLY DIVERTING HOUSING FOR
24 HEALTH DOLLARS AND PUTTING THEM TOWARDS PEOPLE WITH SUBSTANCE
25 USE DISORDERS. IT'S SORT OF LIKE WHAT HAPPENED WITH PROP 1,



THE BOARD OF
SUPERVISORS

1 RIGHT? YOU'RE TAKING FROM ONE AREA OF NEED TO FULFILL ANOTHER
2 AREA OF NEED AND IT DOESN'T SOLVE A PROBLEM.

3

4 **SUP. HOLLY J. MITCHELL:** BECAUSE IT DOESN'T EXPAND THE POT AT
5 ALL.

6

7 **DR. LISA WONG:** EXACTLY.

8

9 **SUP. HOLLY J. MITCHELL:** OK. CAN PROP 1 DOLLARS BE USED FOR ODR
10 BIDS?

11

12 **DR. LISA WONG:** I BELIEVE SO, YES.

13

14 **SUP. HOLLY J. MITCHELL:** OK. ALL RIGHT, THAT'S A BIT OF GOOD
15 NEWS WE GOT TODAY.

16

17 **DR. LISA WONG:** THE BOND MEASURE PORTION OF IT CAN BE. THE
18 STATE HAS ONLY ALLOCATED A VERY SMALL AMOUNT TO COUNTIES,
19 CITIES, AND TRIBAL COMMUNITIES. SO ONLY \$1,500,000,000 OUT OF
20 THAT ENTIRE POT IS GOING TO BE DEDICATED TO US. OTHERWISE, WE
21 HAVE TO JOIN THE GREATER POOL OF APPLICANTS.

22

23 **SUP. HOLLY J. MITCHELL:** AND COMPETE.

24

25 **DR. LISA WONG:** YEAH.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HOLLY J. MITCHELL:** ANY UPDATE ON THE IMD WAIVER? I DON'T
3 KNOW, I HAVEN'T HEARD ANYTHING.

4

5 **DR. LISA WONG:** THAT'S THE BH CONNECT.

6

7 **SUP. HOLLY J. MITCHELL:** GOT IT. GOT IT. SO WE DON'T HAVE AN
8 UPDATE. WE DON'T KNOW WHERE WE ARE. RIGHT. RIGHT. I GOT THAT
9 PART. OKAY. SO, DR. WONG, WHEN YOU TALKED ABOUT THE STATE
10 ALLOCATING SOME OF THE STATE BEDS TO US, I WASN'T SURE WHAT
11 THAT MEANT. DOES THAT MEAN LIKE WE WOULD STAFF THEM OR WE
12 JUST, WE WANT A GUARANTEE OF A FIXED NUMBER OF STATE BEDS?
13 TELL ME I WASN'T FOLLOWING YOU.

14

15 **DR. LISA WONG:** THAT MEANS WE WOULD AT LEAST HAVE SOME ACCESS
16 TO BEDS. WE'VE BEEN PRETTY MUCH SHUT OUT OF ACCESSING BEDS,
17 EVEN WITH OUR MURPHY CLIENTS, WHICH ARE THE ONES WHO COME OUT
18 WITH A SIGNIFICANT HISTORY OF VIOLENCE AND OTHER ISSUES.

19 **SUP. HOLLY J. MITCHELL:** SO, SHUT OUT WHY?

20

21 **DR. LISA WONG:** BECAUSE THEY'VE BEEN TAKING MORE CLIENTS FROM
22 THE STATE PRISONS, AND THAT IMPACTS THEIR CAPACITY, SO THEY
23 SHIFT RESPONSIBILITY FOR SOME CLIENTS BACK TO THE COUNTIES.

24

25 **SUP. HOLLY J. MITCHELL:** IS THIS OUR FIST MIST ISSUE OR NO?



THE BOARD OF
SUPERVISORS

1

2 **DR. LISA WONG:** IT'S RELATED TO FIST. IT'S NOT RELATED TO MIST
3 BUT IT'S RELATED TO FIST BECAUSE THOSE PATIENTS ARE MOVING
4 FROM THE JAIL INTO DEPARTMENT OF STATE HOSPITALS.

5

6 **SUP. HOLLY J. MITCHELL:** RIGHT OKAY AND SO YOU'RE ASKING US TO
7 ADVOCATE FOR THAT BUT TELL ME WHY WOULD THE STATE HONOR OUR,
8 WHAT WOULD MOTIVATE THE STATE TO DO THAT?

9

10 **DR. LISA WONG:** BECAUSE THEY HAVE TO RECOGNIZE THAT THIS IS ALL
11 PART OF THE SAME SYSTEM. IF WE HAVE PEOPLE WHO ARE IN SUCH
12 DIRE NEED AND THEY'RE NOT GIVEN THE APPROPRIATE LEVEL OF CARE,
13 THEY WILL END UP GOING INTO THE STATE PRISON SYSTEM AND COMING
14 DOWN TO THE STATE HOSPITAL SYSTEM. WHY WOULD YOU, IN ANY
15 HUMANE SOCIETY, MAKE PEOPLE GO THROUGH THAT TO GET AN ADEQUATE
16 LEVEL OF TREATMENT?

17

18 **SUP. HOLLY J. MITCHELL:** RIGHT, I HEAR YOU. ON THE ADMIN
19 ELEMENT, IT WAS FUNNY, I WAS IN MY COCO BRIEFING YESTERDAY, WE
20 WERE TALKING ABOUT ADMIN AND HOW THE KIND OF THE EQUATION IS
21 OFF, THAT WE EXPAND STAFFING. AND FROM OUR PERSPECTIVE, I
22 THINK THE ELECTIVE PERSPECTIVE, WE'RE TRYING TO GET SERVICES
23 OUT AND WE DON'T OFTEN THINK ABOUT THE BACK OF THE HOUSE
24 SUPPORT YOU NEED IN ORDER FOR THOSE OPERATIONS TO WORK WELL
25 AND EFFICIENTLY, I GET THAT. BUT IT WASN'T MY SENSE THAT THE



THE BOARD OF
SUPERVISORS

1 MOTION TO PROMOTE FLEXIBILITY IN HIRING FOR THE 3 HEALTH
2 DEPARTMENTS RESTRICTED YOUR ABILITY TO DO THAT. SO, I HEARD A
3 REQUEST FOR GREATER FLEXIBILITY ON THE ADMIN SIDE. YOU THANKED
4 US ALL FOR THAT MOTION, SO I THOUGHT, WELL, I DIDN'T THINK
5 THAT THAT MOTION NECESSARILY PREVENTED YOU FROM HIRING THE
6 ADMIN SUPPORT YOU NEED. SO IS IT THE PERMISSION TO DO THAT, OR
7 IS IT THE LACK OF FUNDING THAT PREVENTS YOU FROM DOING THAT?

8

9 **DR. CHRISTINA GHALY:** I THINK IT'S A LITTLE BIT OF EVERYTHING.
10 I THINK IT'S A COMBINATION OF A MAJORITY OF THE MOTION,
11 INCLUDING HOW THE DEPARTMENTS AND CEO HAVE PRIORITIZED WORK ON
12 THE MOTION, IS WITH A PRIMARY FOCUS ON THE CLINICAL STAFF. AND
13 THE ADMINISTRATIVE STAFF HAS TAKEN A BACK SEAT. I ALSO THINK
14 SOME OF THE LANGUAGE OF THE MOTION IS FOCUSED ON CLINICAL
15 CLASSIFICATION. BECAUSE THAT'S WHERE WE HEARD SOME OF THE
16 DEPARTMENTS WERE LACKING.

17

18 **SUP. HOLLY J. MITCHELL:** YES. OKAY.

19

20 **DR. CHRISTINA GHALY:** AND SO THERE ARE OTHER CLASSIFICATIONS
21 THAT ARE OFTEN SHARED ACROSS THE ENTIRE COUNTY WHERE THEY'RE
22 NOT SOLELY WITHIN THE HEALTH DEPARTMENTS, AND THAT WAS NOT THE
23 FOCUS OF THE MOTION AND IMPLEMENTATION. SO, IT'S PARTLY THAT,
24 CERTAINLY PARTLY, CERTAINLY FUNDING. AND THEN IT'S, WHICH IT'S
25 A CONSTANT CYCLE, BUT IN PART, IT'S JUST THE BANDWIDTH OF OUR



THE BOARD OF
SUPERVISORS

1 BACK OFFICE. IT'S OUR HR TEAMS, WHICH ARE ALREADY STRAPPED,
2 AND CEO CLASS, WHICH IS BUSY AS WELL, TRYING TO DO THIS SAME
3 WORK.

4

5 **SUP. HOLLY J. MITCHELL:** I GET IT.

6

7 **DR. CHRISTINA GHALY:** AND THEY JUST HAVE LIMITED BANDWIDTH AND
8 CAPACITY TO BE ABLE TO GET ALL OF THIS.

9

10 **SUP. HOLLY J. MITCHELL:** AND I GUESS FROM MY PERSPECTIVE,
11 HAVING AUTHORED THE MOTION, WE WERE RESPONDING TO WHAT WE
12 HEARD FROM DEPARTMENTS IN TERMS OF NEEDING TO HAVE THE
13 FLEXIBILITY TO EXPEDITE AND STREAMLINE HIRING OF THOSE MOST
14 CRITICAL POSITIONS TO MEET ALL OF THESE NEEDS. AND SO, IT WAS
15 NOT MY INTENTION TO THEN TIE YOUR HANDS FOR YOU TO THEN NOT
16 ALSO CREATE OPPORTUNITY TO HIRE THE BACK OF THE HOUSE SUPPORT
17 YOU NEED FOR THESE NEW TEAMS TO BE EFFECTIVE. AND SO, IF I
18 GUESS YOU SHOULD LET US KNOW IF ADDITIONAL LANGUAGE IS NEEDED
19 BUT I WOULD HOPE NOT. I WOULD HOPE. I THINK AS SUPERVISOR
20 BARGER SAID, DON'T WAIT FOR THE MOTION, DO IT. BUT IN THIS
21 CASE, WE HAD THE MOTION TO CREATE OPPORTUNITY TO EXPEDITE AND
22 SIMPLIFY AND STREAMLINE THE HIRING OF THOSE SPECIFIC POSITIONS
23 THAT WE NEEDED. SO, I GUESS YOU'LL HAVE TO LET US KNOW THAT IF
24 YOU NEED ADDITIONAL CLARIFICATIONS FOR THE ADMIN, BECAUSE I
25 GET THE ADMIN PIECE, IT IS NOT OFTEN THE CLEAR FRONT OBVIOUS



THE BOARD OF
SUPERVISORS

1 KIND OF SEXY PART THAT WE NEED IN TERMS OF PROVIDING THOSE
2 DIRECT SERVICES, BUT IT IS ALSO CRITICAL FOR THE DEPARTMENTS
3 TO BE ABLE TO FUNCTION.

4
5 **DR. CHRISTINA GHALY:** NO, I APPRECIATE THAT AND WE CAN
6 CERTAINLY GO BACK AND SEE IF THERE'S ANY ADDITIONAL
7 AUTHORITIES THAT ARE NEEDED. I THINK THAT'S VERY HELPFUL AND
8 WE APPRECIATE THE SUPPORT. THERE ARE SOME IDEAS THAT I THINK
9 ARE NEEDED OR COULD HELP ASSIST SOME OF THOSE CLASSIFICATIONS,
10 FOR EXAMPLE, THAT ARE SHARED ACROSS THE ENTIRE COUNTY. REALLY,
11 IT'S A DIFFERENT ROLE, LIKE WE'RE USING A CERTAIN
12 CLASSIFICATION IN THE COUNTY'S CLASS STRUCTURE, BUT IT'S A
13 DIFFERENT ROLE IN A HEALTH DEPARTMENT VERSUS IN A NON-HEALTH
14 DEPARTMENT. SO PERHAPS THERE'S OPPORTUNITIES TO CREATE NEW
15 CLASSIFICATIONS OR OTHER CREATIVE APPROACHES WHICH WE'RE HAPPY
16 TO WORK WITH CEO ON. BUT I'LL CERTAINLY LOOP BACK IF THERE'S
17 ANY ADDITIONAL AUTHORITIES NEEDED. AND THANK YOU FOR THE
18 SUPPORT. I THINK ALL OF US DON'T EVER WANNA LEAD WITH THAT
19 BACK OFFICE ADMINISTRATIVE FUNCTION. WE WANNA LEAD WITH THE
20 SERVICE WORK.

21
22 **SUP. HOLLY J. MITCHELL:** I GET THAT. AND THEN WE HAVE TO, AS A
23 BOARD, HAVE TO UNDERSTAND THAT IT IS CRITICAL FOR THE FRONT
24 OFFICE TO BE EFFECTIVE AND EFFICIENT FOR YOU TO HAVE THE BACK



THE BOARD OF
SUPERVISORS

1 OF THE HOUSE SUPPORT TO GET THE WORK DONE AND THE SERVICES
2 PROVIDED.

3
4 **FESIA DAVENPORT:** SUPERVISOR, IF I COULD JUST ADD, AND WE DO
5 APPRECIATE THE COLLABORATION WITH ALL THE HEALTH DEPARTMENTS,
6 I THINK THAT SOMETIMES NOT REMEMBERING OUR BACK OFFICE STAFF
7 IS A TIME-HONORED TRADITION IN THE COUNTY, IN OUR DEPARTMENTS,
8 BECAUSE WE ARE OFFICE-FOCUSED ON SERVICE DELIVERY AND
9 FRONTLINE SERVICES. WE REALIZE THAT IT'S DIFFICULT TO
10 SOMETIMES STAND UP THESE ORGANIZATIONAL UNITS, AND SO WHAT I
11 WOULD SAY IS I ACTUALLY DON'T THINK THAT WAS AN OVERSIGHT. I
12 THINK THE INTENT WAS TO FOCUS ON, PRIMARILY ON THE CLINICAL
13 SERVICES DELIVERY, AND THEN THERE WAS PROBABLY AN IMPLICIT
14 ASSUMPTION THAT IF THERE WERE OTHER THINGS THAT WERE
15 NECESSARY, THEN THEY SHOULD NATURALLY FOLLOW. THIS IS NOT A
16 NEW CONVERSATION THAT WE'VE HAD WITH THE HEALTH DEPARTMENTS,
17 PARTICULARLY WITH DHS. AND WE ACTUALLY HAVE TALKED ABOUT
18 ACTUALLY DOING A PILOT WHERE WE WOULD LOOK AT THOSE
19 CLASSIFICATIONS THAT WERE NOT SHARED IN OTHER DEPARTMENTS, AND
20 JUST TO BOTTOM LINE WHAT ONE OF THE POTENTIAL ISSUES MIGHT BE.
21 YOU MIGHT HAVE A SERVICE MANAGER, AND LET'S SAY THAT SERVICE
22 MANAGER IS RANKED AT A CERTAIN LEVEL, DHS MIGHT BE ABLE TO
23 AFFORD TO PAY THAT SERVICE MANAGER MUCH MORE THAN, LET'S SAY,
24 PARKS. AND THEY MIGHT BE PART OF, OR LET'S SAY IT'S A
25 SUPERVISOR, AND THEY MIGHT BE PART OF THE SAME UNION. SO, IT'S



THE BOARD OF
SUPERVISORS

1 NOT AN IMPOSSIBLE SOLUTION. THE QUESTION IS HOW TO THREAD THE
2 NEEDLE SUCH THAT WE ARE ABLE TO MEET THE NEEDS OF THE
3 DEPARTMENT, BUT NOT PUT ALL THE OTHER COUNTY DEPARTMENTS THAT
4 SHARE THOSE CLASSIFICATIONS AT A DISADVANTAGE OR OTHERWISE
5 IMPACT OUR LABOR NEGOTIATIONS.

6
7 **DR. CHRISTINA GHALY:** AND I APPRECIATE THAT, AND I THINK
8 SOMETIMES PART OF THE SOLUTION, THERE'S MULTIPLE SOLUTIONS TO
9 THE PROBLEM, BUT ONE OF THE SOLUTIONS IS SOMETIMES CARVING OUT
10 A DIFFERENT CLASSIFICATION. AND I CAN GIVE YOU AN EXAMPLE
11 THAT'S OUTSIDE OF THE HOMELESSNESS BED SPACE, BUT ONE OF THE
12 AREAS WHERE DHS HAS A LOT OF TROUBLE RECRUITING STAFF IS FOR
13 ENVIRONMENTAL SERVICES WORKERS. THEY GET PAID THE SAME IN THE
14 COUNTY IF THEY'RE CLEANING AN OFFICE IN AN ADMINISTRATIVE
15 DEPARTMENT AND IF THEY'RE CLEANING AN OPERATING ROOM AFTER A
16 TRAUMA. IT'S THE SAME PAY, IT'S THE SAME CLASSIFICATION, BUT
17 THE WORK IS VASTLY DIFFERENT. AND I THINK THERE'S MULTIPLE
18 EXAMPLES OF THE COMPLEXITY OF THE WORK OR THE TYPE OF WORK,
19 WHICH JUST REALLY IS DIFFERENT ACROSS DEPARTMENTS. IT'S NOT
20 ALWAYS MORE COMPLEX THAN DHS. SOMETIMES IT'S LESS COMPLEX AND
21 MORE COMPLEX THAN ANOTHER DEPARTMENT, BUT WE'RE TRYING TO FIT
22 WHAT IS REALLY A BROAD SET OF DIFFERENT TASKS AND SKILLS IN A
23 VERY LIMITED SET OF CLASSIFICATIONS. WE USE BASIC CLERKS FOR
24 BILLING WITHIN DHS DESPITE HOW OFTEN CHALLENGING AND
25 MULTIFACETED OUR BILLING OPERATION IS BECAUSE WE DON'T HAVE



THE BOARD OF
SUPERVISORS

1 THOSE DEDICATED BILLING TYPE ITEMS. SO, I THINK IT'S THAT
2 NATURALLY OVER TIME WE NEED TO HELP EVOLVE THE CLASSIFICATIONS
3 THAT WE USE AND I KNOW THAT ALL OF OUR TEAMS AS MUCH AS WE'VE
4 TRIED TO PRIORITIZE THAT FRONT OFFICE SERVICE ORIENTED WORK,
5 IT'S REALLY THE OUR PERSONALLY WHERE I'M HEARING IT IS FROM
6 SOME OF THE BACK OFFICE TEAMS. THEY'RE JUST REALLY STRUGGLING.

7

8 **SUP. HOLLY J. MITCHELL:** I MEAN, AND I DON'T THINK IT'S UNIQUE
9 TO THE COUNTY, MS. DAVENPORT, I THINK THAT'S THE GOVERNMENT'S
10 ORIENTATION GENERALLY, WHICH IS UNFORTUNATE. AND WHEN WE DO
11 THAT, THEN WE HAVE EVENTS LIKE AN EDD THAT COLLAPSES OR A DMV
12 WHO COLLAPSES OR ANY NUMBER OF GOVERNMENTAL OR A COUNTY COURT
13 SYSTEM THAT CAN'T GET A COMPUTER SYSTEM THAT ALLOWS YOU TO BE
14 IN ONE COUNTY, ANOTHER COUNTY AND COMMUNICATE. AND SO, WHEN WE
15 DON'T PAY ATTENTION TO THE BACK OF THE HOUSE, WE COLLAPSE AT
16 THE SHEER WEIGHT OF OUR INFRASTRUCTURE BECAUSE WE HAVEN'T
17 BUILT THAT FOUNDATION.

18

19 **FESIA DAVENPORT:** I AGREE. AND I'M NOT SUGGESTING THAT IS THE
20 IDEAL STATE.

21

22 **SUP. HOLLY J. MITCHELL:** RIGHT. NO, NO, NO.

23

24 **FESIA DAVENPORT:** WHAT MY POINT WAS IS THAT WE FOCUSED ON
25 FRONTLINE SERVICE DELIVERY.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HOLLY J. MITCHELL:** AND MY POINT IS THAT IT'S NOT UNIQUE
3 TO THE COUNTY. I THINK GOVERNMENT DOES THAT ACROSS THE BOARD,
4 AND WE'VE ALL LIVED AND SEEN SO MANY EXAMPLES WITH LACK OF
5 INVESTMENT ON THE BACK END CREATES PUBLIC CALAMITY THAT THEN
6 IT'S EVEN DIFFICULT TO NAVIGATE YOUR WAY OUT OF WHEN YOU'RE IN
7 THE MIDDLE OF A PUBLIC HEALTH ECONOMIC CRISIS. LAST COUPLE OF
8 JUST QUICK QUESTIONS FOR ME, MADAM CHAIR. YOU KNOW, I SAW YOUR
9 BARRIERS. I PAID KEEN ATTENTION TO THEM. AND I'M WONDERING IF
10 IMPROVING OUR COORDINATION WITH CITY OF LA, WITH LAHSA AND
11 OTHER CITIES, TO REALLY TRY TO MAXIMIZE PRODUCTION OF BEDS AND
12 UNITS IS ALSO A SOLUTION. I WAS INTRIGUED BY THE LACK OF
13 COORDINATION BETWEEN OWNERS AND OPERATORS AND THAT CULTURE,
14 BECAUSE I'M NOT SURE WHAT ROLE WE CAN PLAY TO FIX THAT. SO,
15 WHAT CAN WE DO TO IMPROVE OUR COORDINATION WITH THESE OTHER
16 GOVERNMENTAL ENTITIES TO REALLY TRY TO EXPEDITE OUR BED
17 EXPANSION? OR IF THERE'S SOMETHING, MAYBE THERE'S NOTHING MORE
18 WE CAN DO.

19

20 **DR. LISA WONG:** MAYBE WE'VE ALREADY HIT OUR GROOVE THERE. I
21 THINK WE'RE HEADED IN A GOOD DIRECTION, BUT DEFINITELY WHAT'S
22 GOING TO HELP IS WORKING TOGETHER MORE CLOSELY, BUT ALSO BEING
23 ABLE TO CROSS TRAIN. YOU KNOW, FOR OUR DEPARTMENT, FOR
24 INSTANCE, WITH DMH, WE'VE PROVIDED OTHER ENTITIES TRAINING ON
25 LIKE MENTAL HEALTH 101 OR DE-ESCALATION TACTICS OR THINGS LIKE



THE BOARD OF
SUPERVISORS

1 THAT. I THINK WHAT ALSO IS GOING TO HELP IS THE IMPLEMENTATION
2 OF OUR IHOP TEAMS. AND THOSE ARE THE TEAMS THAT GO OUT AND
3 SUPPORT AT THE HOUSING SITES. AND I THINK THAT WOULD HELP SOME
4 PROVIDERS FEEL MUCH MORE COMFORTABLE AND ABLE TO BRING ON
5 CAPACITY TO HOUSE OUR CLIENTS.

6
7 **SUP. HOLLY J. MITCHELL:** LASTLY, WE HEARD A LOT ABOUT WORKFORCE
8 AND I GET IT. AND YOU KNOW, DR. WONG, I KNOW YOU'VE GOTTEN
9 REALLY CREATIVE AND DID SOME RECRUITING AT HBCU'S AND
10 GALLAUDET. AND SO, I'M WONDERING WHAT ARE OTHER SOLUTIONS THAT
11 WE'RE LOOKING AT AND THINKING ABOUT TO REALLY STAND UP OUR
12 WORKFORCE WITH ALL THE BARRIERS, COMPETITION WITH OTHER
13 COUNTIES, COMPETITION WITH OTHER LEVELS OF GOVERNMENT, LIKE,
14 YOU KNOW, SCHOOL DISTRICTS, EVERYBODY'S LOOKING FOR SOCIAL
15 WORKERS AND MENTAL HEALTH PRACTITIONERS, LITERALLY EVERYBODY,
16 PRIVATE SECTOR. AND SO ARE THERE ANY OTHER SOLUTIONS OR WAYS
17 IN WHICH THE BOARD COULD BE CREATIVE AS WE TRY TO EXPAND THE
18 WORKFORCE?

19
20 **DR. LISA WONG:** WELL, I THINK WE'RE PRETTY GOOD RIGHT NOW AT
21 DOING A FULL COURT PRESS IN TERMS OF RECRUITMENT OF READY
22 CANDIDATES. WE NEED TO START INVESTING A LITTLE BIT EARLIER ON
23 IN THE PIPELINE. SO, TO GO PLANT SEEDS IN THOSE HIGH SCHOOLERS
24 OR BACHELOR'S LEVEL PEOPLE FOR GRAD SCHOOL OR EVEN WITHIN OUR
25 OWN WORKFORCE, WE HAVE A LOT OF PEOPLE GIVEN THE SUPPORT AND



THE BOARD OF
SUPERVISORS

1 RESOURCES COULD GO ON TO ADVANCED DEGREES. WE HAVE A LOT OF
2 OPPORTUNITIES COMING UP THAT CAN HELP LIFT UP UNDERSERVED
3 COMMUNITIES. AND IF WE COULD LET, FOR INSTANCE, LIKE PARENTS
4 OF MIDDLE SCHOOL OR HIGH SCHOOL KIDS KNOW THAT, HEY, IF YOUR
5 KID GETS TO THIS LEVEL OF SCHOOLING, IF THEY CHOOSE A FUTURE
6 IN MENTAL HEALTH, FOR INSTANCE, THEY COULD HAVE THEIR GRADUATE
7 SCHOOL PAID FOR. THEY COULD HAVE A STIPEND. THEY COULD HAVE
8 THIS KIND OF JOB SECURITY. SO, I THINK WE HAVE TO INVEST, BACK
9 UP OUR INVESTMENTS A LITTLE.

10
11 **DR. CHRISTINA GHALY:** JUST 2 OTHER QUICK THINGS. THE PLACE
12 PROGRAM HAS BEEN REALLY HELPFUL FOR DHS AND I KNOW IT'S BEEN A
13 SUCCESS ACROSS THE COUNTY AND HELPING US TO RECRUIT IN A FEW
14 SPECIFIC CLASSIFICATION AREAS. AND SO THAT'S A PROGRAM. WE
15 PLAN TO CONTINUE DOING AND THEN ONE OF THE AREAS THAT WE'RE
16 ALSO WORKING CLOSELY WITH THE CEO TEAM ON AND HAVE APPROVAL
17 FOR AN INITIAL SET OF CLASSIFICATIONS AND WE'RE WORKING ON A
18 BROADER SET IS TO BE ABLE TO HIRE INDIVIDUALS WHILE THEY'RE
19 STILL IN SCHOOL IN ADVANCE OF THEIR FORMAL LICENSURE OR
20 GRADUATION DATE. SO OFTEN WE LOSE SOME OF THE HIGHEST QUALITY
21 CANDIDATES BECAUSE WE'RE NOT ABLE TO ONBOARD THEM UNTIL AFTER
22 THEY GET LICENSED OR CERTIFIED OR GRADUATED. WE JUST LOSE
23 MONTHS THERE. AND SO, THE CEO HAS BEEN WORKING WITH US ON
24 BEING ABLE TO EXPEDITE AND OFFER A CONTINGENT LETTER OF HIRING
25 PRIOR TO --



THE BOARD OF
SUPERVISORS

1

2 **SUP. HOLLY J. MITCHELL:** LIKE FOR ATTORNEYS. RIGHT.

3

4 **DR. CHRISTINA GHALY:** EXACTLY.

5

6 **SUP. HOLLY J. MITCHELL:** THERE'S ALL THE TIME IN THERE. GOT IT.
7 THAT'S HELPFUL. THANK YOU VERY MUCH. THANK YOU, MADAM CHAIR.

8

9 **SUP. HILDA SOLIS:** THANK YOU, SUPERVISOR SOLIS. YES, THANK YOU.
10 A LOT OF GOOD CONVERSATION AND A LOT OF GOOD QUESTIONS ASKED
11 BY MY COLLEAGUES. SO, I WON'T REPEAT WHAT THEY ASKED FOR AND
12 WHAT I THINK WE ALL WANT, ALL KIND OF CAN CONCLUDE TO A
13 CERTAIN EXTENT. AND WE ARE ALL, I JUST WANNA SAY THIS, WE'RE
14 ALL SO INTERCONNECTED. THAT MEANS OUR PUBLIC AND PRIVATE
15 ENTITIES, THE HOSPITALS, OUR CLINICS, OUR PROVIDERS OUT THERE.
16 AND YES, IT IS TRUE, WE'RE COMPETING, NOT JUST WITH OUR
17 DEPARTMENTS FOR STAFFING AND THAT, BUT ALSO WITH OUR
18 PROVIDERS. AND I KNOW I SAW SOME IN THE AUDIENCE, AND LAST
19 TIME WE HEARD FROM THEM THAT THEY ARE ALSO LOOKING AT SOME
20 RELIEF. I MEAN, THEY HAVE PROBLEMS WITH THEIR BACK OFFICE TOO
21 AND ALSO WITH SALARIES, RETENTION AND ALL OF THAT. SO, I HOPE
22 THAT WE CAN COME TOGETHER AND THINK ABOUT A FAR GREATER
23 STRATEGIC PLAN BECAUSE NO ONE IS GREATER THAN THE OTHER. WE
24 ARE ALL WORKING TOGETHER ON THIS. AND I JUST HOPE THAT WE CAN
25 WORK BETTER ALSO WITH SOME OF OUR HEALTH INSURANCE PROVIDERS



THE BOARD OF
SUPERVISORS

1 LIKE THE BIG LA CARE, HEALTH NET AND OTHERS, AND EVEN KAISER
2 AND THE PRIVATE SECTOR TO SEE HOW WE COULD TRY TO WORK AND
3 ALLEVIATE THESE PRESSURES THAT END UP FALLING IN OUR LAP. I
4 MEAN, LET'S FACE IT, IF A HOSPITAL ISN'T GETTING APPROPRIATE
5 REIMBURSEMENT TO KEEP SOMEONE LONGER THAN THEY CAN AFFORD,
6 THEY'RE GONNA LET THEM GO WALK IN THE STREET JUST LIKE WE SAW
7 THE OTHER DAY BEING REPORTED. THOSE THINGS HAPPEN AND UNTIL WE
8 KIND OF COME TOGETHER AND SAY LET'S FIGHT FOR THAT FOR THAT
9 INITIATIVE, THE BALLOT INITIATIVE THAT'S SUPPOSEDLY GONNA HELP
10 RAISE THOSE CAPS, BUT KEEP IT IN THIS AREA, NOT GIVE IT TO THE
11 GENERAL FUND BECAUSE I THINK SOME OF YOU ARE AWARE WHAT THE
12 GOVERNOR'S TALKING ABOUT THERE. WE NEED TO ALL WEIGH IN ON
13 THAT, I THINK. THAT'S A BIG ISSUE. AND OTHER THINGS, YOU KNOW,
14 I'M HAPPY TO HEAR THAT WE HAVE SO MANY BEDS AND STAFF UP IN
15 MENTAL HEALTH. LISA, THANK YOU FOR ALL THAT. BUT I DO WORRY
16 ABOUT, PEOPLE THINK THAT THERE'S AN ENDLESS SUPPLY OF WHAT THE
17 COUNTY CAN PROVIDE. I AM CONSTANTLY NOW GETTING CALLS FROM
18 WESTLAKE AND THE MACARTHUR PARK AREA. AND WE HAVE A TERRIBLE,
19 TERRIBLE SITUATION ON HAND THERE. WHILE IT'S IN THE CITY'S
20 JURISDICTION, I'M GETTING CALLS FROM THE COUNCIL PEOPLE THERE
21 AND OTHERS SAYING, WHAT TEAMS DO YOU HAVE OUT THERE? AND WHAT
22 KIND OF HELP AND SERVICE IS BEING PROVIDED? IN PART, WE'RE
23 TALKING ABOUT MAJOR SUBSTANCE ABUSE FENTANYL COMES TO MIND.
24 THAT'S THE PREDOMINANT DRUG THAT'S BEING USED AND YOU ARE
25 SEEING PEOPLE DYING, LITERALLY DYING, AND THEY'RE NOT EVEN,



THE BOARD OF
SUPERVISORS

1 YOU KNOW, 40 YEARS OLD, AS YOUNG AS 21 OR WHATEVER. AND I'M
2 VERY CONCERNED ABOUT WHAT IS OUR STRATEGY FOR SOMETHING LIKE
3 THAT. NO, WE DID, WE'RE DOING SOMETHING SIMILAR IN SKID ROW.
4 WE HAVE A SKID ROW ACTION PLAN. CAN WE REPLICATE SOME OF THOSE
5 MODELS IMMEDIATELY BECAUSE THESE THINGS ARE HAPPENING AS WE
6 SPEAK? AND WHAT THAT FOR ME IS PREVENTION AND I HOPE PEOPLE
7 ARE LISTENING BECAUSE WE CAN'T WE CAN'T CREATE ENOUGH BEDS
8 FAST ENOUGH BUT WE CERTAINLY CAN PROVIDE PREVENTION TOOLS AND
9 I KNOW WE'RE DOING IN A SKID ROW CROCKER BUT WHAT CAN WE DO
10 SAY IN A SITE I'M JUST GIVING AN EXAMPLE IN MY AREA, MACARTHUR
11 PARK. SO, CAN SOMEONE RESPOND?

12
13 **DR. BARBARA FERRER:** YEAH, THANK YOU SO MUCH, SUPERVISOR, AND
14 WE SHARE THE CONCERN, AND I THINK THERE'S MULTIPLE PLACES
15 WHERE WE NEED A LOT OF EFFORT. I DO WANT TO SAY IN MACARTHUR
16 PARK WE DO HAVE A TEAM THERE PRETTY MUCH EVERY DAY THAT'S
17 WORKING AROUND.

18
19 **SUP. HILDA SOLIS:** HOURS THOUGH, WHAT ARE THE HOURS? BECAUSE
20 I'M REALLY, THAT'S WHAT I'M CONCERNED ABOUT. I MEAN WHEN THESE
21 THINGS HAPPEN IT'S NOT TYPICALLY 8 TO 5.

22
23 **DR. BARBARA FERRER:** NO, NO I DON'T THINK THE SERVICE IS AN 8
24 TO 5 SERVICE, BUT I'LL GET YOU THERE HOURS. IT'S A CONTRACTED
25 SERVICE. IT'S A CONTRACTED PROVIDER FOR US. I AM GOING TO SAY



THE BOARD OF
SUPERVISORS

1 ON THE HARM REDUCTION SIDE, WE'VE OFFERED OTHER STRATEGIES
2 THAT WE THINK IT'S TIME FOR US TO PAY ATTENTION TO. WE SPENT A
3 LOT OF TIME TALKING ABOUT PLACES WHERE PEOPLE CAN GO AND USE
4 MORE SAFELY AND CREATING THOSE SAFER CONSUMPTION SITES TO
5 PREVENT EXACTLY WHAT YOU'RE SAYING, PEOPLE FROM DYING ON THE
6 STREETS. WE'D LIKE TO BRING PEOPLE INSIDE FOR SERVICES. WE
7 HAVE PROVIDERS IN LA COUNTY THAT ALREADY HAVE LOCATIONS AND
8 PROVIDE A WHOLE RANGE OF SERVICES AND ARE WILLING TO EXPAND
9 THOSE SERVICES AT THOSE SITES TO BRING PEOPLE IN WHO ARE
10 ACTIVELY USING. AND WE DO NEED EVERYONE'S SUPPORT ON THIS. SO,
11 WHAT'S THE BARRIER THEN? WHAT IN PARTICULAR, YOU SPECIFIC?
12 PEOPLE ARE, WE HAVE A LOT OF ELECTED OFFICIALS THAT ARE
13 AGAINST SAFER CONSUMPTION SITES. THEY DON'T WANT --

14
15 **SUP. HILDA SOLIS:** THE CITY COUNCIL AND THE MAYOR?

16
17 **DR. BARBARA FERRER:** YEAH, THEY DON'T WANT PEOPLE USING IN
18 PARKS OR IN PUBLIC SPACES, BUT THEY DON'T WANT TO PROVIDE
19 ALTERNATIVES. AND IF PEOPLE ARE HOMELESS, THEY CANNOT GO HOME
20 TO USE. THERE'S JUST NO HOME TO GO TO. IT'S HORRIBLE, AND IT'S
21 HORRIFYING. AND WE KNOW THAT WHEN WE ARE OFFERING SERVICES ON
22 THE HARM REDUCTION CONTINUUM TO PEOPLE, THAT HELPS SAVE LIVES.
23 AND THAT'S THE MOST IMPORTANT THING, FOR PEOPLE TO GET
24 SUPPORT, NOT TO LOSE THEIR LIFE, AND THEN GIVE THEM SECOND,
25 THIRD, FOURTH CHANCES FOR RECOVERY. BUT WE HAVE TO DO IT IN A



THE BOARD OF
SUPERVISORS

1 WAY THAT'S RESPECTFUL AND WE HAVE TO DO IT IN A WAY THAT TAKES
2 ADVANTAGE OF SORT OF WHERE THE REST OF THE WORLD IS ON THIS
3 AND LESSONS WE'RE LEARNING FROM OTHER COUNTRIES.

4
5 **SUP. HILDA SOLIS:** SO MAYBE AN OFF CONVERSATION IS TO CONNECT
6 YOU AND YOU ALL WITH THE COUNCIL.

7
8 **DR. BARBARA FERRER:** YEAH, WE'RE HAPPY TO TALK AND AGAIN, AS I
9 SAID, YOU KNOW, WE HAVE PROVIDERS THAT REALLY CAN DO THIS
10 WORK.

11
12 **SUP. HILDA SOLIS:** MY SENSE IS THAT SOME OF OUR FRIENDS, AND
13 THERE ARE COLLEAGUES, AND WE WORK TOGETHER. IT'S A HARD BELIEF
14 THAT WE'RE NOT DOING ANYTHING AND THAT FOR SOME REASON, THE
15 PUBLIC COMMENT OUT THERE IS THAT THE COUNTY IS RESPONSIBLE FOR
16 EVERYTHING. AND YOU ALL KNOW I'M CALLING YOU ON THE PHONE TO
17 TRY TO ADDRESS AS MUCH AS WE CAN. AND IT'S LIKE OUR HAIR'S ON
18 FIRE EVERY DAY. AND THAT IS NOT THE WAY I THINK WE CAN
19 CONTINUE TO FUNCTION. AND SO, I WANNA HAVE A PLAN, A STRATEGIC
20 PLAN THAT CALLS IN ALL THESE ELEMENTS AND FUNDING STREAMS THAT
21 WE THINK MIGHT BE RESTRICTED AND WE NEED TO LET THOSE LEVERS
22 OR THOSE POLITICIANS KNOW THAT WE NEED HELP AND RELIEF
23 IMMEDIATELY. AND I THINK SOME OF IT IS EDUCATION. WE HAVE TO
24 EDUCATE THEM, BUT ALSO, I THINK WE ALSO HAVE TO BE ABLE TO
25 TAKE SOME RISKS. BECAUSE I'M VERY CONCERNED ABOUT CALAIM AND



THE BOARD OF
SUPERVISORS

1 PROP 1, BECAUSE I THINK WE COULD BE LEVERAGING DOLLARS THERE
2 IF FOLKS, JUST GIVING AN EXAMPLE BECAUSE I SAID ON LA CARE AND
3 I KNOW SUPERVISOR MITCHELL WAS ON THERE AT ONE TIME, BUT
4 BRINGING PEOPLE TOGETHER TO TALK ABOUT WHAT IT IS WE ARE
5 ACTUALLY DOING AND THEY HAVE AN OBLIGATION NOW TO GET THAT
6 FUNDING OUT IMMEDIATELY, BOOTS ON THE GROUND. AND I THINK
7 WE'RE PROBABLY IN A BETTER SITUATION THAN MOST. AND YEAH,
8 GRANTED, WE'RE GONNA HAVE TO SHARE IT WITH SOME OF OUR
9 PROVIDERS, BUT I THINK FOR US, WE HAVE ALREADY TRIED AND TRUED
10 EXPERIENCES HERE. SO I DON'T WANNA SEE US SPINNING OUR WHEELS
11 AND WE GET NOWHERE AND THEN GET CRITICIZED BY PEOPLE. BUT HOW
12 CAN WE DO THAT? IS THERE ANY APPETITE FOR THAT?

13
14 **DR. CHRISTINA GHALY:** YEAH, THANKS SUPERVISOR. AND I'D LIKE FOR
15 DR. HONG, OUR DIRECTOR OF COMMUNITY PROGRAMS, TO CHIME IN IN
16 JUST A MINUTE AS HE LEADS MUCH OF THIS WORK FOR DHS, BUT WE'D
17 BE HAPPY TO WORK TOGETHER ON A PLAN. THERE ARE OPPORTUNITIES
18 WITH CALAIM AND THE FUNDING THERE, AND POTENTIALLY WITH SOME
19 OF THE OTHER PROGRAMS THE STATE HAS PUT FORWARD, BUT THEY'VE
20 BEEN, I WOULD SAY, MORE CHALLENGING TO ROLL OUT THAN I THINK A
21 LOT OF US INITIALLY ANTICIPATED, AND THERE ALSO ENDS UP BEING
22 SOMEWHAT LESS TOTAL REVENUE, NET REVENUE, AVAILABLE FROM THEM
23 THAN, AGAIN, WHAT I THINK A LOT OF US ANTICIPATED FROM THE
24 START. BUT DR. HONG?



THE BOARD OF
SUPERVISORS

1 **DR. CLEMENS HONG:** THANK YOU. YES, AND I WOULD SAY THE NEED IS
2 GREAT. WE ARE AWARE OF IT. WE HAVE BEEN AT THE TABLE WITH SAPC
3 LOOKING AT THE HARM REDUCTION STRATEGY IN THE AREA. WE HAVE A
4 HARM REDUCTION HUB LAUNCHING THERE. WE SUBMITTED A RECENT
5 PROPOSAL TO THE PSRT TO EXPAND THAT IN PARTNERSHIP WITH CD1.
6 SO, THERE'S BEEN DIALOGUE GOING ON WITH THE CITY AS WELL AND
7 REALLY LOOKING AT OUTREACH INTO THE PARKS AND TO REALLY DO THE
8 HARM REDUCTION THERE. AND SO I THINK THAT'S ONE OF THE AREAS
9 LIKE WHERE YOU CAN SEE THE COLLABORATION. WE ALSO HAVE A LOT
10 OF RESOURCES ON THE GROUND IN MACARTHUR PARK, OUR STREET-BASED
11 ENGAGEMENT TEAMS. WE WORK WITH DMH COLLABORATIVELY AS WELL.
12 YOU KNOW, THE NEED IS GREAT, AS I SAID, AND WE HAVE MOBILE
13 CLINICS, OUR MOBILE CLINICS OPERATION GOING THERE, AND JUST A
14 NUMBER OF SORT OF RESOURCES.

15
16 **SUP. HILDA SOLIS:** CAN YOU LAY THAT OUT ON A CHART SO WE CAN
17 SHARE IT?

18
19 **DR. CLEMENS HONG:** SURE.

20
21 **SUP. HILDA SOLIS:** BECAUSE I'M SURE EVERY SINGLE ONE OF US
22 PROBABLY HAS THE SAME SITUATION WHERE PERHAPS PEOPLE ARE
23 THINKING FROM THE CITY'S PERSPECTIVE THAT WE'RE NOT COVERING
24 ADEQUATELY IN TERMS OF THESE KINDS OF SITUATIONS THAT ARE
25 EMERGENCY, BUT I WOULD LIKE TO HAVE THAT. AND I THINK IT'S



THE BOARD OF
SUPERVISORS

1 HELPFUL FOR THE PUBLIC TO KNOW THAT AS WELL, BECAUSE AGAIN,
2 THEY'RE POINTING FINGERS AT US SAYING THAT WE'RE NOT DOING
3 ANYTHING. WE DO HAVE BEDS, BUT WE ALSO HAVE PREVENTIVE
4 MEASURES THAT ARE IN PLACE. AND THAT IS SOMETHING WE CAN'T
5 LOSE SIGHT OF EITHER, IN MY OPINION. I MEAN, THIS CRISIS IS
6 THIS IS A CRISIS.

7

8 **DR. CLEMENS HONG:** YEAH, WE CAN CERTAINLY WORK TO SUMMARIZE OUR
9 ACTIVITIES IN DIFFERENT REGIONS, PARTICULARLY PLACES LIKE
10 MACARTHUR PARK, WE KNOW THE NEED AND THE RESOURCE NEEDS ARE
11 HIGH. AND THEN CERTAINLY I'LL JUST ECHO THAT WE'RE VERY HAPPY
12 AND I BELIEVE WE ARE AT THE TABLE, WE'RE VERY HAPPY TO ENGAGE
13 IN FURTHER DIALOGUE AND CONVERSATIONS RIGHT AROUND THE ISSUES
14 AND TRY TO DO WHAT WE CAN TO HELP ADDRESS THEM.

15

16 **SUP. HILDA SOLIS:** AND I'M NOT GONNA TRY TO THROW THE GOVERNOR
17 OR THE STATE UNDER THE BUS BECAUSE THEY'VE BEEN VERY HELPFUL
18 WITH THE CROCKER PROJECT. AND I DON'T KNOW IF THE MEMBERS OF
19 THE DAIS ARE FAMILIAR WITH IT, BUT I MEAN, DR GHALY, I MEAN,
20 ALL OF YOU ARE INVOLVED IN IT. WE HAVE A HUB, IT'S GONNA BE A
21 HUB. IT'S ALREADY GONNA BE OPEN 24/7. AND WE NEED TO EDUCATE
22 PEOPLE ON WHAT IT IS THAT'S HAPPENING THERE AND HOW WE'RE
23 USING THESE DOLLARS. SO, CAN ANY ONE OF YOU PLEASE CHIME IN OR
24 DR. GHALY OR WHOEVER?

25



THE BOARD OF
SUPERVISORS

1 **DR. CHRISTINA GHALY:** YEAH, WE HAVE INITIAL SERVICES LAUNCHING
2 AT CROCKER THIS SUMMER. WE'RE STILL WORKING ON SOLIDIFYING THE
3 FUNDING FOR SOME OF THE LATER PHASE SERVICES AT CROCKER, BUT
4 IT'S A MASSIVE HUB THAT INCLUDES A MIX OF SERVICES FROM ALL 3
5 OF OUR DEPARTMENTS. IT'S BEEN REALLY, I THINK, A GREAT AREA OF
6 COLLABORATION AND THERE'S SO MUCH NEED IN THAT PARTICULAR
7 GEOGRAPHY AS WELL AS ALONG WITH A NUMBER OF OTHER PLACES IN
8 THE COUNTY AND WE HAVE SOME DOCUMENTS ALREADY THAT SUMMARIZE
9 WHAT THE HOPE OF CROCKER IS BUT WE CAN BE SURE THAT WE HAVE
10 SOMETHING THAT TALKS ABOUT WHAT THE TIMELINE IS FOR THE
11 ROLLOUT SO THAT WE CAN COMMUNICATE IT MORE BROADLY, ESPECIALLY
12 AS WE GET CLOSER TO THAT OPENING DATE.

13
14 **DR. LISA WONG:** I THINK ONE OF THE THINGS THAT'S VERY VALUABLE
15 ABOUT THE CROCKER PROJECT IS IT'S GIVING PEOPLE ALTERNATIVES.
16 AND I THINK RIGHT NOW IN THAT MACARTHUR ECHO PARK AREA, PEOPLE
17 DON'T FEEL THEY HAVE ALTERNATIVES. SO THAT'S WHAT THEY DO.
18 LIKE DR. FERRER SAID, WHEN THEY DON'T HAVE ALTERNATIVES TO
19 SAFELY USE ELSEWHERE, THEY'RE GONNA STAY HOMELESS, THEY'RE
20 GONNA USE THERE, THEY'RE GONNA BE IN THE PUBLIC EYE, AND
21 THEY'RE GONNA ENDANGER THEIR OWN LIVES AS WELL AS THE LIVES OF
22 OTHERS. SO, I'M VERY INTERESTED ESPECIALLY THOUGH IN EXPLORING
23 THE POSSIBLE COLLABORATIONS WITH OUR MANAGED CARE PLANS. WE'VE
24 HIRED SEVERAL NEW PEOPLE TO WORK SPECIFICALLY WITH MANAGED
25 CARE ON OVERLAPPING POPULATIONS. AND I THINK ESPECIALLY IN THE



THE BOARD OF
SUPERVISORS

1 AREA OF HOMELESSNESS, WE KNOW FROM, FOR INSTANCE, THE
2 CALIFORNIA POLICY LAB STUDY THAT ONLY 10% OF THE HOMELESS,
3 STREET HOMELESS POPULATION HAS A SERIOUS MENTAL ILLNESS, WHICH
4 IS OUR SPECIALTY MENTAL HEALTH POPULATION THAT OUR DEPARTMENT
5 IS RESPONSIBLE FOR. THERE ARE A LOT OF OTHER PEOPLE THOUGH WHO
6 HAVE THAT MILD TO MODERATE MENTAL HEALTH STRUGGLE OUT THERE,
7 WHETHER THAT WAS, YOU KNOW, BECAUSE OF HOMELESSNESS OR
8 PRECEDED THE HOMELESSNESS. BUT THERE'S DEFINITELY A SPACE TO
9 BRING IN THE MANAGED CARE PLANS TO CONTRIBUTE RESOURCES. AND
10 WE THE FRUSTRATING PART OF ALL THIS IS WE KNOW WHAT WORKS.
11 IT'S GETTING ALL THE PIECES TOGETHER TO GET THE CAPACITY OUT
12 THERE TO GET, YOU KNOW, THE SCALE TO WHAT WE NEED IT TO BE.

13
14 **SUP. HILDA SOLIS:** WELL, I THINK THEY'RE IN A GOOD POSITION TO
15 HELP US. AND I DON'T KNOW THAT I THINK THEY SPEAK TO YOU
16 INDIVIDUALLY, WHICH, YOU KNOW, THAT'S A GOOD WAY OF KIND OF
17 COMPARTMENTALIZING, BUT IF YOU ALL WERE THERE TOGETHER,
18 THERE'S NOTHING TO KEEP YOU FROM, I THINK, DOING THAT. AND
19 MAKING THAT KIND OF PRESENTATION, OBVIOUSLY, IT COULD BE VERY
20 HELPFUL. AND GIVING THEM IDEAS, BECAUSE THEY'VE GOT TO GET
21 THAT FUNDING OUT RIGHT AWAY. AND I'M AFRAID THAT IT'S GOING TO
22 GO TO OTHER COMPETITORS THAT DON'T HAVE AS BIG A STAKE IN IT,
23 I THINK. AND MAYBE I SHOULDN'T SAY THAT, BUT WE HAVE A LARGER
24 RESPONSIBILITY. SO, I WOULD JUST URGE US TO DO THAT AND YOU
25 KNOW AGAIN AND THANK YOU DR. FERRER BECAUSE I KNOW EVERYTHING



THE BOARD OF
SUPERVISORS

1 YOU'VE BEEN TALKING ABOUT WE ARE GOING TO BE DOING ON THAT ON
2 THAT SITE. CROCKER STREET IS IN THE HEART OF SKID ROW RIGHT
3 THERE AND IT'S GONNA BE IT CAN BE A DREAM FOR MANY THAT ARE
4 LIVING THERE, BUT WE GOT A WAYS TO GO. SO, THANK YOU. I DON'T
5 HAVE ANYTHING ELSE, MADAM CHAIR.

6

7 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. I KNOW A LOT HAS BEEN
8 SAID, SO I'LL TRY TO BE QUICK. I WANNA THANK YOU FOR SAYING
9 OUT LOUD THE CHALLENGES THAT WE'LL FACE IN IMPLEMENTING PROP
10 1, BECAUSE I THINK WE HAVE TO BE HONEST WITH COMMUNITY MEMBERS
11 ABOUT WHAT THEY CAN EXPECT AND WHAT PROBABLY THEY SHOULDN'T
12 EXPECT IN TERMS OF OUTCOMES FROM WHAT THAT WILL LOOK LIKE AND
13 HOW WE'RE REALLY WORKING THROUGH THAT, HOW WE ARE ENGAGING OUR
14 PARTNERS TO GET TO THE OUTCOMES THAT WE ALL WANTED FROM PROP
15 1, REGARDLESS OF HOW IT WAS ACTUALLY WRITTEN. TO THAT END, I'M
16 INTERESTED TO KNOW, I KNOW THIS BOARD, THE MAJORITY OF THIS
17 BOARD GAVE YOU DIRECTION TO DELAY IMPLEMENTATION OF SB43
18 BECAUSE OF SOME OF THE CHALLENGES, NOT ONLY FUNDING, BUT ALSO
19 THERE WERE SOME PIECES OF STATE POLICY THAT NEEDED TO CHANGE.
20 SO, HAVE WE MADE ANY PROGRESS IN THAT REGARD IN ORDER TO
21 ACTUALLY SUCCESSFULLY IMPLEMENT WHAT IS INTENDED BY THAT
22 POLICY?

23

24 **DR. LISA WONG:** WE HAVE BEEN MAKING PROGRESS IN THAT AREA. WE
25 HAVE VARIOUS WORK GROUPS THAT ARE ALREADY SET UP, THAT HAVE



THE BOARD OF
SUPERVISORS

1 STARTED MEETING ABOUT VARIOUS COMPONENTS THAT NEED TO BE IN
2 PLACE FOR THE IMPLEMENTATION OF SB43. WE ALSO HAD A LARGE
3 STAKEHOLDER GATHERING LAST MONDAY THAT HAD ABOUT 80 PEOPLE
4 REGISTERED FROM HOSPITAL PARTNERSHIPS TO COMMUNITY PEOPLE TO
5 OTHER PARTNERS AND STAKEHOLDERS TO TALK ABOUT WHAT THEY SEE AS
6 THE NEED FOR THEM TO BE ABLE TO SEE AN IMPLEMENTATION OF SB43,
7 WHAT THEIR CONCERNS ARE, WHAT KIND OF RESOURCES THEY NEED, AND
8 HOW WE'RE GONNA MOVE FORWARD. SO, I THINK THAT THAT IS IN
9 PLACE. WE ARE ALSO GATHERING THE TRAININGS ALREADY THAT WE
10 THINK THAT LAW ENFORCEMENT IS GOING TO NEED TO BE ABLE TO
11 IMPLEMENT AS WELL AS OTHER ENTITIES WHO ARE RESPONSIBLE NOW
12 FOR EVALUATING FOR HOLDS AND WE'RE BUILDING OUT THE
13 INFRASTRUCTURE IN TERMS OF THE BEDS TO SUPPORT THIS, KNOWING
14 THAT WE HAVE A CERTAIN COMMITMENT FOR OTHER THINGS THAT ARE
15 REQUIRING BEDS, BUT WE NEED TO BRING EVEN MORE BEDS ON BOARD
16 IN ANTICIPATION OF ESCALATION IN 5150'S.

17
18 **SUP. LINDSEY HORVATH, CHAIR:** SO I APPRECIATE THAT THAT'S
19 PROGRESS, BUT WHAT I HEARD IS THAT WE'RE IN A STAGE OF
20 ENGAGEMENT AND THAT THERE HAVEN'T BEEN LEGISLATIVE CHANGES,
21 THERE HASN'T BEEN ADDITIONAL INVESTMENT FROM OUTSIDE PARTNERS,
22 THERE HASN'T BEEN SORT OF A MOVEMENT FROM WHAT THE INPUT WE'RE
23 GETTING TO ACTUALLY MAKING IT, THE TRAINING HASN'T YET BEEN
24 PROVIDED. THOSE THINGS ARE STILL YET TO BE DONE. WE THINK WE
25 CAN GET THAT DONE IN THE PERIOD OF TIME BEFORE WE'RE AT



THE BOARD OF
SUPERVISORS

1 IMPLEMENTATION IN 26?

2

3 **DR. LISA WONG:** NOT AT THE LEVEL WE'LL PROBABLY NEED IT AT, BUT
4 ALSO THE IMPLEMENTATION ISN'T GOING TO BE IMMEDIATE. WE'RE
5 PROBABLY GOING TO SEE A VERY SMALL AMOUNT AT FIRST AND IT'LL
6 BUILD GRADUALLY. WE'VE BEEN LEARNING FROM THE 2 COUNTIES THAT
7 WENT AHEAD AND IMPLEMENTED RIGHT AWAY AND THEY BASICALLY
8 HAVEN'T BEEN USING IT. SO, I THINK THAT WE WILL HAVE THE
9 MAJORITY OF WHAT WE NEED WITH SOME GREAT EFFORT AND PUSHING BY
10 THAT TIME, THAT I THINK THAT WE REALISTICALLY WILL ALWAYS BE
11 SHORT.

12

13 **SUP. LINDSEY HORVATH, CHAIR:** YEAH, SO I JUST, I KNOW THAT YOU
14 ALL ARE WORKING HARD TO MAKE SURE THAT WE ARE NOT ONLY DOING
15 THE THINGS THAT WE KNOW WE NEED TO DO, BUT ALSO MEETING THE
16 DIRECTIVES THAT WE'RE GETTING FROM OTHER PLACES TO ACHIEVE
17 THOSE OUTCOMES. I KNOW I HEAR FROM PEOPLE IN MY DISTRICT, I'M
18 SURE MY COLLEAGUES DO TOO, WHAT IS THE STATUS OF THAT? WHAT
19 DOES IT LOOK LIKE? IS IT EVER GOING TO HAPPEN? AND WE STILL
20 HAVE THESE ONGOING CHALLENGES, INCLUDING SOME LEGISLATIVE
21 CHANGES THAT NEED TO HAPPEN.

22

23 **DR. LISA WONG:** YES, LEGISLATIVE CHANGES.

24

25 **SUP. LINDSEY HORVATH, CHAIR:** AT THE STATE LEVEL. AND SO,



THE BOARD OF
SUPERVISORS

1 POLICY CHANGES, LIKE FOR INSTANCE, BEING ABLE TO 5150 BASED ON
2 A MEDICAL NEED, YOU CAN DO THE 5150 BASED ON THAT, BUT YOU
3 CAN'T ORDER THEM TO MEDICAL TREATMENT. THAT'S A DIFFERENT
4 COMPONENT OF THE, THAT HAS TO BE A DIFFERENT KIND OF FIX.

5
6 **SUP. LINDSEY HORVATH, CHAIR:** SO, I JUST HIGHLIGHT THOSE THINGS
7 BECAUSE WE'RE WORKING WITHIN WHAT WE'VE GOT AND WE STILL NEED
8 HELP AND SO PARTNERSHIP REQUIRES ALL OF THAT LEVEL OF HELP. I
9 WOULD SAY, YOU KNOW, IT'S CLEAR THAT YOU'RE DOING A LOT OF
10 WORK AND EACH DEPARTMENT SORT OF WORKS SEPARATELY. SO, YOU
11 KNOW, AS WE ARE THINKING ABOUT AND HOW WE TRACK THESE BEDS AND
12 WHAT INFORMATION WE'RE TRYING TO GET FROM THESE PRESENTATIONS,
13 WE NEED TO KNOW THE NUMBER OF BEDS AVAILABLE TODAY, HOW MANY
14 REQUEST BEDS AND AREN'T ABLE TO BE ENROLLED TODAY, HOW LONG DO
15 PEOPLE HAVE TO WAIT FOR DIFFERENT LEVELS OF BEDS? AND ALL OF
16 THIS IS IN SERVICE OF BETTER ALIGNING CONTRACTING AND TRACKING
17 SO THAT WE CAN UNDERSTAND THE UNIVERSE OF BEDS IN LA COUNTY.
18 THAT'S REALLY THE PURPOSE OF ALL OF THESE PRESENTATIONS. AND I
19 WOULD SAY WE'VE HAD, YOU OFFERED THAT THERE WERE SOME
20 REVISIONS TO OUR PRESENTATION TODAY, SO IT WOULD BE HELPFUL IF
21 YOU COULD MAKE THOSE REVISIONS TO THE PRESENTATION AND HAVE
22 IT, YOU KNOW, NOTED AS REVISED OR WHATEVER SO WE CAN POST,
23 BECAUSE I KNOW THERE ARE PEOPLE WHO LOOK AT THESE REPORTS TO
24 BE ABLE TO HELP US AND SUPPORT OUR OFFICES AND BE PARTNERS IN
25 TRACKING. SO HAVING THAT UPDATED WOULD BE HELPFUL, SO WE CAN



THE BOARD OF
SUPERVISORS

1 ADD IT TO OUR WEBSITE. BUT I WOULD ALSO SAY, YOU KNOW, WE ASK
2 FOR THESE PRESENTATIONS PROACTIVELY TO DEMONSTRATE WE ARE
3 TRACKING HOW WE ARE BRINGING BEDS ONLINE AND FOR THE DIFFERENT
4 NEEDS THAT WE'RE TRYING TO SERVE. AND WE WANT TO BE
5 TRANSPARENT ABOUT THAT. THE PUBLIC WANTS TO BE ENGAGED WITH US
6 IN THAT PROCESS. AND I WOULD SAY AFTER NOW OUR FOURTH
7 PRESENTATION I THINK IT'S CLEAR THE COMPLEXITY OF HOW WE DEAL
8 WITH BEDS WITHIN THE COUNTY HOW SOMETIMES THERE ARE COMPETING
9 INTERESTS AND YOU KNOW BEDS THAT WOULD BE SERVING DIFFERENT
10 POPULATIONS SO SHOULD MY COLLEAGUES FEEL THAT THIS IS HELPFUL?
11 IT SEEMS TO ME, MOVING FORWARD, I WOULD LOVE FOR US TO HAVE
12 QUARTERLY WRITTEN REPORTS THAT BRING EVERYBODY TOGETHER, DHS,
13 DMH, DPH, SAPSE, ALL OF OUR DEPARTMENTS, HI, JCOD, SO WE CAN,
14 AND STILL GO TO OUR CLUSTER MEETINGS, SO THAT WAY WE HAVE THE
15 ABILITY FOR THAT DEEPER ENGAGEMENT BEFORE IT COMES TO US. WE
16 HAVE THE WRITTEN REPORTS SO WE CAN TRACK AND GET THEM
17 QUARTERLY. BUT FOR MY PART, HAVING THE REPORTS REALLY DRILL
18 DOWN INTO JUST A FEW THINGS, AND MY COLLEAGUES MIGHT DISAGREE
19 ON THESE POINTS SO THAT I JUST OFFER FOR US TO THINK ABOUT THE
20 NUMBER AND TYPES OF BEDS AVAILABLE, INCLUDING THE NET CHANGE
21 IN BEDS AND BEDS IN DEVELOPMENT BY QUARTER. HOW MANY PEOPLE
22 WERE SERVED IN THE PAST QUARTER IN EACH BED TYPE, INCLUDING
23 THE AVERAGE LENGTH OF STAY, WHERE THEY WENT UPON DISCHARGE,
24 HOW MANY BEDS WERE REQUESTED BUT UNABLE TO BE SECURED, AND
25 AVERAGE WAIT TIME PER BED. I THINK THOSE ARE, THERE'S A LOT



THE BOARD OF
SUPERVISORS

1 THAT YOU PROVIDE US IN THESE PRESENTATIONS AND I'M REALLY
2 TRYING TO HONE IN ON THE QUESTIONS THAT I ASK, THAT I GET
3 ASKED, SO YOU'RE NOT HAVING TO UNEARTH EVERY BIT OF DATA THAT
4 YOU KEEP TRACK OF, BUT REALLY WHAT ARE WE TRACKING FOR? WHERE
5 ARE THE BEDS LOCATED, MEASURABLE OUTCOMES, AND CHALLENGES AND
6 OPPORTUNITIES, INCLUDING REQUESTS OF THE BOARD, AND THANK YOU,
7 I KNOW I ASK THAT QUESTION ALL THE TIME, SO THANK YOU EACH FOR
8 COMING WITH YOUR VERSION OF WHAT CAN YOU DO TO HELP US,
9 BECAUSE I THINK THAT IS ANOTHER GOAL OF THESE PRESENTATIONS.
10 IF MY COLLEAGUES ARE IN AGREEMENT, THOSE 5 AREAS MIGHT BE THE,
11 YOU KNOW, SOME OF THE KEY DATA POINTS THAT WE WANT TO SEE ON A
12 QUARTERLY BASIS SO WE CAN MAKE THESE REPORTS MAKE A LITTLE BIT
13 MORE SENSE, NOT ONLY TO US, BUT TO THE PUBLIC. AND YOU KNOW,
14 I'M INTERESTED TO HEAR YOUR THOUGHTS ABOUT THAT, BECAUSE I
15 THINK THESE PRESENTATIONS, I KNOW ARE A LOT FOR YOU TO PUT
16 TOGETHER INDIVIDUALLY, AND THEN COLLABORATIVELY, AND THEN OUR
17 STAFF SPENDS A LOT OF TIME ON THEM, AND THEN WE COME HERE AND
18 WE HAVE THESE BIG PRESENTATIONS, AND I THINK WE DON'T ALWAYS
19 WALK OUT WITH A SENSE OF LIKE, OH, WE MADE PROGRESS IN
20 STANDING UP THIS MANY BEDS, OR WE MADE THIS MUCH PROGRESS IN
21 THIS PARTICULAR AREA, OR WE LEARNED THAT THERE ARE A LOT OF
22 BEDS IN THIS PART OF LA COUNTY, BUT NOT IN THIS PART. AND
23 THOSE ARE QUESTIONS, I DON'T KNOW WHAT MY COLLEAGUES GET
24 ASKED, BUT I'M GONNA GUESS IT'S PROBABLY A LOT OF QUESTIONS
25 LIKE THAT. AND IF WE CAN'T ANSWER THOSE QUESTIONS, I THINK



THE BOARD OF
SUPERVISORS

1 WE'RE KIND OF, AT LEAST FOR ME, MISSING SOME OF THE POINT OF
2 HAVING THIS CONVERSATION IN THIS WAY, SO ON A GOING FORWARD
3 BASIS, THAT WOULD BE USEFUL TO ME, AND WE CAN SEE IF MY
4 COLLEAGUES HAVE DIFFERENT THOUGHTS ABOUT THAT. BUT I'M REALLY
5 PLEASED TO SEE OUR INVESTMENT IN THIS CONVERSATION, HOW
6 SERIOUSLY WE'RE TAKING STANDING UP BEDS IN EACH OF THE AREAS
7 THAT WE NEED TO BE STANDING THEM UP, AND YOU KNOW OUR
8 SERIOUSNESS ABOUT ENGAGING OUR LOCAL GOVERNMENT PARTNERS TO
9 IDENTIFY SITES AND OUR STATE PARTNERS TO WORK WITH US ON THE
10 FUNDING STREAMS AND THE DIRECTIVES THAT WE'RE GETTING SO WE
11 ARE ALL INSTEAD OF POINTING FINGERS AT EACH OTHER SAYING WELL
12 IT'S SOMEBODY ELSE'S JOB WE'RE ALL SAYING GREAT WE ALL WANT TO
13 ACHIEVE THIS TOGETHER, BUT IN ORDER TO DO THAT, WE ACTUALLY
14 HAVE TO WORK TOGETHER. AND THAT'S WHAT I HEARD FROM THIS
15 PRESENTATION TODAY, AND I REALLY VALUE THAT FROM YOUR
16 PERSPECTIVE IN HOW YOU'RE DOING THIS WORK. SO, THANK YOU VERY,
17 VERY MUCH. SUPERVISOR MITCHELL.

18
19 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR. ARE YOU ASKING
20 THAT THE REPORT BE QUARTERLY AND WRITTEN ONLY OR WRITTEN FIRST
21 AND THEN WE HAVE THE PRESENTATION?

22
23 **SUP. LINDSEY HORVATH, CHAIR:** BOTH.

24
25 **SUP. HOLLY J. MITCHELL:** I HAVE, I SUPPORT THAT, HAVE NO ISSUE



THE BOARD OF
SUPERVISORS

1 WITH YOU IDENTIFYING KIND OF THE AREAS OF FOCUS. I WOULD ADD,
2 I APPRECIATED THE BARRIERS AND SOLUTIONS SHEET TODAY, BECAUSE
3 I THINK THAT WHILE YOU'RE DRILLING DOWN, I THINK THAT'S GLOBAL
4 TO HELP US UNDERSTAND WHAT EXTERNAL FORCES ARE IMPEDING OUR
5 ABILITY TO BE SUCCESSFUL, WHICH ALLOWED TODAY'S CONVERSATION
6 AROUND ADVOCACY AND THOSE THINGS. SO, I SUPPORT YOUR NOTION.
7 IF WE CAN CONTINUE TO INCLUDE THE BARRIERS AND SOLUTIONS,

8

9 **SUP. LINDSEY HORVATH, CHAIR:** YEAH, --

10

11 **SUP. HOLLY J. MITCHELL:** THAT WAY AS WELL.

12

13 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. YEAH, AND I JUST THINK
14 WHITTling IT DOWN TO THOSE PIECES OF INFORMATION MIGHT HELP
15 YOU ALL IN YOUR PREPARATION AND US SORT OF FOR OUR TRACKING
16 PURPOSES. THANK YOU, SUPERVISOR MITCHELL. IF THERE'S NO OTHER
17 ADDITIONS, NO OTHER COMMENTS, I THANK YOU FOR THE
18 PRESENTATION. EXECUTIVE OFFICER, PLEASE CALL THE MEMBERS OF
19 THE PUBLIC WHO HAVE SIGNED UP TO SPEAK ON THIS ITEM.

20

21 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
22 FORWARD? BYRON JOSE, RED CHIEF HUNT, AND SUSHA ROADHOUSE.
23 PLEASE COME FORWARD AND STAFF ASSIST YOU. AS A FINAL REMINDER
24 FOR PARTICIPANTS ON THE TELEPHONE, IF YOU WOULD LIKE TO
25 ADDRESS ITEMS AT MATTER 1, YOU HAVE NOT ALREADY DONE SO,



THE BOARD OF
SUPERVISORS

1 PLEASE PRESS 1 AND 0 NOW TO BE PLACED IN THE SPEAKING QUEUE.

2 MODERATOR, MAY WE HAVE THE FIRST REMOTE SPEAKER, PLEASE?

3

4 **MODERATOR:** OF COURSE, OUR FIRST PARTICIPANT IS LILA MURPHY.

5 PLEASE UNMUTE AND SPEAK DIRECTLY INTO YOUR PHONE. YOU MAY

6 BEGIN.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** LILA MURPHY, ARE YOU THERE?

9

10 **SPEAKER:** GREAT, RIGHT, BUT YES, HELLO, MY NAME IS LILA AND I'M

11 A RESIDENT OF SUPERVISORIAL DISTRICT 5, REPRESENTED BY KATHRYN

12 BARGER, AND I'M SPEAKING WITH JUSTICE LA TODAY. WE THANK THE

13 BOARD OF SUPERVISORS FOR AGENDIZING THIS COMPREHENSIVE UPDATE

14 ON WHAT DIFFERENT COUNTY DEPARTMENTS ARE DOING TO REACH MORE

15 PEOPLE WHO ARE IN NEED OF MENTAL HEALTH AND SUBSTANCE USE

16 SUPPORT. SO, I WANT TO SPEAK TODAY TO EMPHASIZE HOW IMPORTANT

17 IT IS TO MATCH THE OVERWHELMING VOCAL SUPPORT THAT YOU'VE ALL

18 IMPLIED TODAY WITH LEGISLATIVE AND FINANCIAL ACTION. OVER 42%

19 OF PEOPLE IN LA'S JAILS HAVE UNMET MENTAL HEALTH NEEDS. MANY

20 PEOPLE ARE GETTING WORSE WHILE BEING FORCED TO WAIT IN JAIL

21 UNTIL A SPOT OPENS UP FOR THE PROPER LEVEL OF MENTAL HEALTH

22 CARE NEEDED. IT'S A TRAGIC REALITY THAT SO MANY FAMILIES HAVE

23 TO NAVIGATE EVERY DAY. PEOPLE ARE WAITING IN MCJ, TWIN TOWERS,

24 CDRF, I MEAN BRDF, APOLOGIES, FOR MONTHS AFTER THEY'VE BEEN

25 DEEMED ELIGIBLE FOR RELEASE FROM JAIL AND TO MENTAL HEALTH



THE BOARD OF
SUPERVISORS

1 CARE. LAST WEEK THE BOARD TOOK A BOLD AND CRUCIAL STEP TOWARDS
2 THE CARE FIRST JAIL'S LAST VISION THROUGH THE CREATION OF A
3 CARE FIRST PRE-TRIAL SERVICES AGENCY. WE THANK THE BOARD FOR
4 SUPPORTING THIS COMMON CARE FIRST MOTION. -

5

6 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. NEXT
7 SPEAKER PLEASE.

8

9 **MODERATOR:** OUR NEXT PARTICIPANT IS ERIC PREVEN. PLEASE UNMUTE
10 AND SPEAK DIRECTLY INTO YOUR PHONE. YOU MAY BEGIN.

11

12 **SUP. LINDSEY HORVATH, CHAIR:** ERIC PREVIN, ARE YOU THERE?

13

14 **SPEAKER:** I'VE BEEN CALLED.

15

16 **SUP. LINDSEY HORVATH, CHAIR:** ERIC, ARE YOU THERE?

17

18 **SPEAKER:** YES, I AM THERE. CAN YOU HEAR ME?

19

20 **SUP. LINDSEY HORVATH, CHAIR:** WE CAN HEAR YOU NOW GO RIGHT
21 AHEAD.

22

23 **SPEAKER:** CAN YOU HEAR ME? OKAY THANK YOU. OKAY WELL THIS IS
24 OBVIOUSLY A TOUGH CONVERSATION AND I APPRECIATE YOU KNOW THE
25 MEETINGS AND THE PUTTING TOGETHER THE INFORMATION AND I DO



THE BOARD OF
SUPERVISORS

1 THINK THAT THE CHAIR'S IDEA OF STREAMLINING THE INFORMATION,
2 THEY CALL IT IN THE OLD DAYS, MAKE IT KIND OF TALKING POINTS
3 SO YOU COULD REPORT TO THE PUBLIC WHAT'S ACTUALLY HAPPENING,
4 WHICH IS A NICE IDEA. THE PROBLEM IS THAT THIS ONE, AND THIS
5 IS WHAT WE'VE BEEN AFRAID OF, IS SO UPSETTING AND HAS BEEN
6 SUCH A PROTRACTED BUNDLE, NOT ON YOUR OWN PARTS INDIVIDUALLY,
7 ALTHOUGH WE'RE ALL PART OF THE SYSTEM, THAT IT REALLY DOES,
8 IT'S VERY HARD TO LEAVE ONE OF THESE MEETINGS WITHOUT FEELING
9 DISHEARTENED, LIKE, OH MY GOD, WHAT ARE WE GOING TO DO? WHAT
10 ARE WE GOING TO DO? AND MAYBE THOSE BILLIONAIRES OUGHT TO GET
11 TOGETHER AND TRY SOMETHING. I MEAN, THIS IS NOT SOMETHING THAT
12 CAN BE, YOU KNOW, YOU GET A HALF NIGHT FOR YOUR CONDITION AND
13 THEN THE MYRIAD RULES AND TRICKS AND FUNDING SOURCES JUST THE
14 TIME OF THE WORKS WE NEED. -

15
16 **EXECUTIVE OFFICER:** NEXT SPEAKER PLEASE.

17
18 **SPEAKER:** OKAY WELL GOOD.

19
20 **MODERATOR:** OUR NEXT PARTICIPANT IS ROY HUMPHRIES. PLEASE
21 UNMUTE AND SPEAK DIRECTLY INTO YOUR PHONE MAY BEGIN

22
23 **SPEAKER:** THANK YOU AS TO CARE FOR THE MENTAL HEALTH SOCIETY
24 SIMPLY DOES NOT HAVE THE RESOURCES TO LIKE PUTTING OUT A FIRE
25 WITH A BUCKET OF WATER AND RAGING FIRE, MAN HAS GOTTEN THOSE



THE BOARD OF
SUPERVISORS

1 LIMITATIONS. AS TO SUBSTANCE USE, FLUSHING OUR LIMITED
2 RESOURCES DOWN THIS SELF-IMPOSED RAFFLE WITH ECONOMIC
3 AUSTERITY JUST AROUND THE CORNER NEEDS A CHINESE SOLUTION. THE
4 SOVEREIGNTY SAYS SOME PEOPLE GET STUCK ON STUPID AND IT'S NOT
5 THE CHINESE. THANK YOU.

6

7 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

8

9 **MODERATOR:** THERE ARE NO OTHER REMOTE SPEAKERS IN THE QUEUE TO
10 ADDRESS THE BOARD, MADAM CHAIR.

11

12 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. WE'LL GO TO SPEAKERS
13 IN PERSON. PLEASE GO AHEAD.

14

15 **SPEAKER:** HELLO. HI, MY NAME IS SUSHA Q. ROADHOUSE. I AM A
16 TRANS MAN. AND FIRST THINGS FIRST, I WANT TO SAY THAT WHEN IT
17 COMES DOWN TO MENTAL HEALTH, YOU GUYS LIKE TO BEAT AROUND THE
18 BUSH A LOT. DURING THIS CONVERSATION, I REALLY ENJOYED THE
19 INTIMATE, I COULD SAY, PERSUASION WHEN IT CAME TO BEING ABLE
20 TO BELITTLE A LITTLE BIT OF THE OFF TOPIC OF ACTUALLY GETTING
21 DOWN TO WHAT REALLY RELATES. MOST OF OUR INDIVIDUALS IN THE
22 STATE OF CALIFORNIA ARE REGISTERED IN THE SYSTEM AS GANG
23 MEMBERS, AS AFFILIATIONS AND THINGS OF THAT NATURE. THAT IS
24 MENTAL HEALTH. YOU ALL NEED TO BE ABLE TO UNDERSTAND AND BE
25 ABLE TO DIFFERENTIATE THE DIFFERENCE BETWEEN SOMEONE WHO IS



THE BOARD OF
SUPERVISORS

1 AFFILIATED WITH SOMETHING AND SOMEONE WHO ACTUALLY HAS MENTAL
2 HEALTH. I'M ACTUALLY LOOKING TO BE A PART OF A BOARD. I SEE
3 YOU GUYS DON'T HAVE A LOT OF MEN UP THERE AND I WOULD LOVE TO
4 BE A PART OF IT.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

7

8 **SPEAKER:** THE RED CHIEF HUNT. SUPERVISOR BARGER, YOU GOT IT
9 RIGHT. IF YOU GOT A PROBLEM, YOU GOT A SOLUTION. YOU MADE THAT
10 LADY COME UP WITH A SOLUTION. THIS IS A TOUGH SITUATION. 33%
11 OF THE MENTAL POPULATION IS 17% IS SEVERE. THE OTHER 13% OR
12 14% IS NOT. BUT THE MONEY THAT WE SPEND FROM THE JAIL, THE 33%
13 FOR MENTAL ILLNESS FROM THE JAIL BUDGET SHOULD ACTUALLY GO TO
14 THE BED BUDGET SO THAT WE CAN BALANCE THE BALANCE THE BUDGET
15 OUT. AND LIKE YOU SAID, HILDA SOLIS, SUPERVISOR SOLIS. THERE
16 IS NO EASY WAY WHEN YOU'RE OUT THERE IN THE STREETS AND YOU'RE
17 DEALING WITH MACARTHUR PARK AND ALL THOSE THINGS. THAT'S A
18 TOUGH SITUATION. IF YOU HAD TO GO OUT THERE AND SLEEP IN THE
19 STREETS, THEN YOU WOULD REALLY UNDERSTAND. I SLEPT DOWNTOWN A
20 FEW WEEKENDS, AND I REALLY KNOW WHAT THEY'RE GOING THROUGH.
21 IT'S A TOUGH SITUATION.

22

23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT, WE HAVE ONE MORE
24 SPEAKER ON THE PHONE. WE'LL GO BACK TO YOU MODERATOR.

25



THE BOARD OF
SUPERVISORS

1 **MODERATOR:** OUR NEXT PARTICIPANT IS MERRICK MUGLIORI. PLEASE
2 UNMUTE AND SPEAK INTO YOUR PHONE. YOU MAY BEGIN.

3

4 **SPEAKER:** HELLO?

5

6 **SUP. LINDSEY HORVATH, CHAIR:** HELLO, MERRICK MUGLIORI?

7

8 **SPEAKER:** YES, HE'S ON THE LINE WITH ME. WE'RE BOTH HERE. I'M
9 HIS MOM. WE'RE AT REBECCA MARTIN.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** OKAY.

12

13 **SPEAKER:** MERRICK, DO YOU WANT TO SPEAK NOW? OKAY. MERRICK, DO
14 YOU WANT TO SPEAK NOW? I DON'T KNOW IF THE SYSTEM'S GOING TO
15 ALLOW HIM TO HAVE BOTH OF US ON THE LINE. IS THAT THE PROBLEM?
16 WE'RE JUST,

17

18 **SUP. LINDSEY HORVATH, CHAIR:** WE CAN HEAR YOU PERFECTLY. SO, IF
19 MERRICK IS WITH YOU.

20

21 **SPEAKER:** CAN YOU HEAR MERRICK? WE CANNOT. NO, HE'S, I PATCHED
22 HIM IN THROUGH MY LINE. THAT DOESN'T WORK. YOU CAN'T DO THAT.

23

24 **SUP. LINDSEY HORVATH, CHAIR:** I CAN HEAR YOU, BUT IF I'M NOT
25 SURE IF HE'S HAVING A MUTING ISSUE, BUT WE CAN'T HEAR THE



THE BOARD OF
SUPERVISORS

1

2 OTHER PERSON. WE CAN JUST HEAR YOU.

3

4 **SPEAKER:** ALL RIGHT. WELL, THEN I'M GOING TO HAVE TO SPEAK ON
5 HIS BEHALF. I'M CALLING TO SPEAK WITH LISA WONG BASICALLY. HER
6 STAFF IS SAYING THAT MY SON IS MENTALLY INCAPACITATED AND PUT
7 HIS HOUSE UP FOR AUCTION AND HE'S NOT INCAPACITATED. WE DON'T
8 WANT THE HOUSE SOLD THROUGH AUCTION AS IT'S ON THE LINE RIGHT
9 NOW.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** I DON'T WANT TO REVEAL ANY OF THE
12 PERSONAL DETAILS IN THIS FORUM, BUT WE DO HAVE YOUR CONTACT
13 INFORMATION SO WE CAN HAVE SOMEBODY FOLLOW UP WITH YOU
14 DIRECTLY ABOUT THE DETAILS OF YOUR PERSONAL ISSUE. THANK YOU
15 FOR CALLING IN TODAY.

16

17 **SPEAKER:** WELL, THEN I WOULD LIKE TO SAY A COMMENT THAT IS NOT
18 SO PERSONAL THEN. --

19

20 **SUP. LINDSEY HORVATH, CHAIR:** YOU CAN SAY ANYTHING YOU WANT,
21 BUT UNFORTUNATELY YOUR TIME HAS EXPIRED. SO, WE NEED TO MOVE
22 ON.

23

24 **SPEAKER:** I DIDN'T HAVE A CHANCE, I COULDN'T GET MERRICK.

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. WE CAN, WE WILL HAVE
2 SOMEBODY FROM THE DEPARTMENT OF MENTAL HEALTH FOLLOW UP WITH
3 YOU DIRECTLY. WITH THAT THIS REPORT IS RECEIVED AND FILED AND
4 HEARING NO OBJECTIONS THAT WILL BE THE ORDER. WE'LL NOW MOVE
5 ON TO SET MATTER TWO, REPORTS ON THE COUNTY'S IMPLEMENTATION
6 OF THE PEOPLE EXPERIENCING HOMELESSNESS MISSIONS. FOR MEMBERS
7 OF THE PUBLIC ON THE TELEPHONE, PLEASE PRESS 1 AND 0 NOW TO
8 COMMENT ON THIS ITEM. FOR THIS ITEM, WE HAVE 2 SEPARATE
9 REPORTS. ONE ON HOMELESSNESS PREVENTION STRATEGIES FOR OLDER
10 ADULTS AND TRANSITION AGE YOUTH, AS REQUESTED BY SUPERVISORS
11 BARGER AND MITCHELL, AND ONE ON ALTERNATIVE PAYMENT MODEL FOR
12 LAHSA, WHICH I REQUESTED WITH SUPERVISOR BARGER. WE'LL HEAR
13 EACH REPORT SEPARATELY, FOLLOWED BY REMARKS BY SUPERVISORS,
14 AND THEN WE'LL TAKE PUBLIC COMMENT TOGETHER. WE'LL START WITH
15 THE REPORT ON PREVENTION STRATEGIES FOR TRANSITION AGE YOUTH
16 AND OLDER ADULTS. I SEE WE HAVE A NEW ESTEEMED PANEL. THANK
17 YOU FOR JOINING US. CHERI TODOROFF, EXECUTIVE DIRECTOR OF THE
18 HOMELESS INITIATIVE CHIEF EXECUTIVE OFFICE. TAMARA HUNTER,
19 EXECUTIVE DIRECTOR OF LOS ANGELES COUNTY PREVENTION AND
20 PROMOTION SYSTEMS GOVERNING COMMITTEE WILL MAKE A
21 PRESENTATION. AND I BELIEVE DR. JACKIE CONTRERAS, DIRECTOR OF
22 PUBLIC SOCIAL SERVICES, DR. LAURA TREJO, DIRECTOR OF AGING AND
23 DISABILITIES, BRANDON NICHOLS, DIRECTOR OF CHILDREN AND FAMILY
24 SERVICES, AND DR. D'ARTAGNAN SCORZA, EXECUTIVE DIRECTOR OF
25 RACIAL EQUITY ARE ALL HERE AND AVAILABLE FOR QUESTIONS. I'LL



THE BOARD OF
SUPERVISORS

1 TURN IT TO YOU FOR THE PRESENTATION, THANK YOU.

2

3 **CHERI TODOROFF:** GOOD AFTERNOON. WE APPRECIATE THE OPPORTUNITY
4 TO BE HERE TODAY TO PROVIDE AN UPDATE ON THE COUNTY'S WORK TO
5 PREVENT AND ADDRESS HOMELESSNESS. TODAY WE ARE PRESENTING ON
6 THE COUNTY'S PLANNING EFFORTS TO SCALE UP HOMELESS PREVENTION
7 EFFORTS TARGETING OLDER ADULTS AND TRANSITION AGE YOUTH, WHICH
8 ALSO ALIGNS WITH THE FOURTH MISSION OF THE STATE OF EMERGENCY,
9 WHICH IS FOCUSED ON PREVENTING EVICTIONS. ON FEBRUARY 6TH OF
10 THIS YEAR, THE COUNTY BOARD OF SUPERVISORS ADOPTED A MOTION
11 DIRECTING THE HOMELESS INITIATIVE TO COLLABORATE WITH COUNTY
12 DEPARTMENTS AND AGENCIES TO REPORT BACK WITH AN ANALYSIS OF
13 CURRENT HOMELESS PREVENTION STRATEGIES, PROGRAMS, AND
14 INTERDEPARTMENTAL AND AGENCY COORDINATION SERVING OLDER ADULTS
15 AND TRANSITION AGE YOUTH WITHIN THE COUNTY, AS WELL AS FUTURE
16 EFFORTS TO SCALE UP HOMELESS PREVENTION EFFORTS COUNTYWIDE
17 WITH IMPROVED CLIENT OUTCOMES IN THE CURRENT FISCAL YEAR AND
18 BEYOND. SO TODAY'S PRESENTATION WILL SPEAK TO THESE EFFORTS
19 AND PROVIDE AN OVERVIEW OF THE SHORT AND LONG-TERM STRATEGIES
20 WE ARE ENGAGING IN WITH OUR PARTNER AGENCIES AND COUNTY
21 DEPARTMENTS TO ENHANCE OUR HOMELESSNESS PREVENTION EFFORTS FOR
22 TRANSITION AGE YOUTH, WHICH I WILL ALSO REFER TO AS TAY AND
23 OLDER ADULTS. IN RESPONSE TO THE BOARD MOTION, THE HOMELESS
24 INITIATIVE CONVENED WORK GROUPS OF MORE THAN 20 KEY
25 STAKEHOLDER ENTITIES, INCLUDING COUNTY DEPARTMENTS AND



THE BOARD OF
SUPERVISORS

1 AGENCIES, LOS'S LIVED EXPERIENCE ADVISORY BOARD, AND THE
2 HOMELESS YOUTH FORUM OF LOS ANGELES. THE WORK GROUPS CREATED
3 AN INVENTORY OF OLDER ADULT AND TAY HOMELESS PREVENTION
4 PROGRAMS, AND DEVELOPED SHORT AND LONG-TERM STRATEGIES TO
5 REDUCE INFLOW INTO HOMELESSNESS AMONG THESE 2 AT-RISK GROUPS.
6 THE WORK GROUPS WORK FROM THE PREMISE THAT REDUCING AND
7 PREVENTING HOMELESSNESS REQUIRES HOUSING THAT IS AFFORDABLE,
8 INCREASED ENGAGEMENT WITH AT-RISK HOUSEHOLDS TO MAXIMIZE
9 ACCESS TO AND UTILIZATION OF MAINSTREAM PROGRAMS, SERVICES,
10 AND BENEFITS THAT DIRECTLY AND INDIRECTLY SUPPORT HOUSING
11 STABILITY AND INCREASE CAPACITY TO MORE EFFECTIVELY TARGET
12 PROBLEM-SOLVING RESOURCES, FINANCIAL ASSISTANCE, LEGAL
13 SERVICES, AND OTHER PREVENTION RESOURCES TO THOSE HOUSEHOLDS
14 AT GREATEST RISK OF FALLING INTO HOMELESSNESS. THE COUNTY
15 FUNDS AND ADMINISTERS SEVERAL CRITICAL PROGRAMS AIMED AT
16 PREVENTING HOMELESSNESS. THE GOAL OF THESE STRATEGIES IS TO
17 CONNECT COMMUNITIES TO MAINSTREAM SAFETY NET AND STABILIZATION
18 PROGRAMS TO HELP HOUSEHOLDS STAY HOUSED. A COMPREHENSIVE
19 INVENTORY PREVENTION PROGRAMS IS INCLUDED IN THE WRITTEN
20 REPORT BACK TO THE BOARD, WHICH IS IN THE PROCESS OF BEING
21 RELEASED. SO, I DO WANT TO ELEVATE THAT WE DO HAVE A COMPLETE
22 INVENTORY OF PREVENTION PROGRAMS. THAT INCLUDES THE NAME AND
23 PURPOSE OF THE PROGRAM, THE DEPARTMENT THAT'S INVOLVED IN
24 ADMINISTERING IT, ELIGIBILITY CRITERIA, FUNDING INFORMATION,
25 AND OUTCOME INFORMATION. SOME OF THESE PROGRAMS ARE NOTED ON



THE BOARD OF
SUPERVISORS

1 THE CURRENT SLIDES SUCH AS THE STATE-HOUSED EVICTION
2 PREVENTION PROGRAM, LOSSES PREVENTION OR PROBLEM-SOLVING
3 PROGRAMS WHICH PROVIDE CASE MANAGEMENT, FINANCIAL ASSISTANCE
4 AND EVICTION PREVENTION SERVICES TO AT RISK INDIVIDUALS, AS
5 WELL AS THE CALWORKS FAMILY PREVENTION PROGRAM WHICH PROVIDES
6 CASH ASSISTANCE TO FAMILIES WITH CHILDREN TO COVER FOOD,
7 HOUSING AND CRITICAL EXPENSES. NOW I'M GOING TO FOCUS MORE
8 SPECIFICALLY ON STRATEGIES IN THE CURRENT FISCAL YEAR AND SOME
9 MORE NEWLY EMERGING STRATEGIES THAT HI AND OUR PARTNER
10 AGENCIES AND COUNTY DEPARTMENTS ARE CURRENTLY DEPLOYING TO
11 PREVENT HOMELESSNESS FOR OLDER ADULTS AND TRANSITION AGE
12 YOUTH. SO, THIS SLIDE HIGHLIGHTS CRITICAL TECHNOLOGY DRIVEN
13 AND CAPACITY BUILDING PREVENTION STRATEGIES. FOR EXAMPLE, DPSS
14 IS CURRENTLY PLANNING TO USE DATA DRIVEN PREDICTIVE ANALYTICS
15 TO TEST WHETHER CHANGES IN CASE MANAGEMENT PRACTICES AND
16 FINANCIAL SUPPORTS CAN EFFECTIVELY PREVENT OR REDUCE
17 HOMELESSNESS AMONG THOSE ENROLLED IN CALWORKS PROGRAMS. IT'S
18 ALSO DPSS IS TRAINING STAFF TO USE THE RECENTLY DESIGNED AND
19 LAUNCHED BENEFITS CAL WEBSITE TO INCREASE THE NUMBER OF OLDER
20 ADULTS ACCESSING SERVICES. LAHSA IS PROVIDING TRAINING ON HOW
21 TO REFER TO THEIR PROBLEM SOLVING AND PREVENTION PROGRAMS.
22 AND DMVA IS PROVIDING TRAINING ON HOW TO SCREEN AND CONNECT
23 VETERANS TO BENEFITS. CONTINUOUS IMPROVEMENT TO OUR DATA
24 SYSTEMS, DATA QUALITY, AND DATA INTEGRATION EFFORTS ARE
25 ESSENTIAL TO THE ADVANCEMENT OF OUR PREVENTION WORK. THESE



THE BOARD OF
SUPERVISORS

1 SLIDES NOTE WAYS IN WHICH WE ARE CURRENTLY FOCUSING ON DATA
2 WITH OUR PARTNERS. SO, OUR PARTNERS AT DHS AND LACDA ARE
3 WORKING TOGETHER TO IDENTIFY CLIENTS BEING SERVED BY BOTH
4 AGENCIES SO THAT THEY CAN MORE EFFECTIVELY TARGET AND
5 INTERVENE WITHOUT RISK HOUSEHOLDS TO PREVENT HOMELESSNESS.
6 DCBA IS USING HMIS, WHICH IS LAS'S CASE MANAGEMENT SYSTEM TO
7 ENHANCE CLIENT SCREENING PROCESSES AND SERVICE COORDINATION TO
8 PROVIDE DCBA SERVICE PROVIDERS WITH INFORMATION SO THAT THEY
9 CAN IMPROVE AND STREAMLINE SERVICES. LACDA IS ALSO LEADING ON
10 EFFORTS TO PROVIDE EDUCATION, INFORMATION, AND OUTREACH TO
11 INCREASE PARTICIPATION IN HUD'S VOUCHER PROGRAM, THE FOSTER
12 YOUTH TO INDEPENDENCE INITIATIVE. COMMUNITY ENGAGEMENT,
13 OUTREACH, AND INFORMATION ARE CRITICAL TO ENSURING COMMUNITIES
14 KNOW AND UNDERSTAND PROGRAMS AND HAVE SUFFICIENT INFORMATION
15 TO ENROLL IN MAINSTREAM SYSTEMS. SO INCLUDED IN THE COMMUNITY
16 ENGAGEMENT EFFORTS CURRENTLY UNDERWAY ON THIS SLIDE ARE
17 STRATEGIES BEING USED BY LACDA AND DCBA TO ENSURE COMMUNITIES
18 HAVE RESOURCES AND INFORMATION ABOUT THEIR PROGRAMS. SO, SOME
19 OF THE COMMUNITIES TARGETED INCLUDE TENANTS WITH HOUSING
20 CHOICE VOUCHERS WHO ARE AT RISK OF LOSING THEIR HOUSING AND AT
21 RISK HOUSEHOLDS IN RENT BURDENED SCHOOL DISTRICTS. IT'S ALSO
22 VITAL THAT EFFORTS TO PREVENT HOMELESSNESS ARE INFORMED BY THE
23 VOICES OF PEOPLE WITH LIVED EXPERIENCE AND OUR PARTNERS AT DMH
24 AND DCFS ARE WORKING TO AMPLIFY THE VOICES OF YOUNG PEOPLE
25 WITH LIVED EXPERTISE BY CREATING A YOUTH AND SYSTEM LEADER



THE BOARD OF
SUPERVISORS

1 ROUNDTABLE TO ADVISE THEIR WORK. THEY'RE ALSO WORKING TO
2 STRENGTHEN COLLABORATION WITH EXISTING ADVISORY BODIES
3 COMPRISED OF PEOPLE WITH LIVED EXPERIENCE, SUCH AS THE YOUTH
4 COMMISSION AND DMH TAY ADVISORY BODY. THE HOMELESS PREVENTION
5 WORKGROUPS ARE CONTINUING TO ASSESS, PRIORITIZE, AND DEVELOP
6 ADDITIONAL HOMELESS PREVENTION STRATEGIES FOR OLDER ADULTS AND
7 TRANSITION AGE YOUTH. SO, THIS SLIDE IS WHERE WE'RE LOOKING AT
8 THE UPCOMING FISCAL YEAR AND BEYOND AND REALLY LOOKING AT
9 ENHANCING AND EXPANDING OUR PREVENTION EFFORTS FOR OLDER
10 ADULTS AND FOR TRANSITION AGE YOUTH. SO, THESE STRATEGIES
11 INCLUDE BUT ARE NOT LIMITED TO ESTABLISHING A NO WRONG DOOR
12 APPROACH THAT ALLOWS COUNTY DEPARTMENTS, AGENCIES, COMMUNITY
13 PROVIDERS, AND THE PUBLIC TO ACCESS INFORMATION ON COUNTYWIDE
14 HOMELESS PREVENTION RESOURCES AND GET CONNECTED TO THE
15 RESOURCES THAT THEY NEED. THESE STRATEGIES ALSO INCLUDE
16 PARTNERING WITH COUNTY DEPARTMENTS AND COMMUNITY PARTNERS THAT
17 SERVE OLDER ADULTS AND TAE TO IMPLEMENT AND OR ENHANCE
18 PROACTIVE SCREENING PROCEDURES TO IDENTIFY INDIVIDUALS WHO ARE
19 AT HIGHER RISK OF BECOMING HOMELESS AND LINK THEM TO RESOURCES
20 THAT SUPPORT HOUSING STABILITY. IN ADDITION, WE ARE EXPLORING
21 OPPORTUNITIES TO CREATE SET-ASIDES OF EXISTING COUNTY
22 ADMINISTERED HOMELESS PREVENTION RESOURCES THAT SPECIFICALLY
23 TARGET OLDER ADULTS AND TRANSITION AGE YOUTH ABOVE AND BEYOND
24 THOSE THAT ARE ALREADY TARGETING THOSE AT-RISK POPULATIONS. WE
25 ARE INCREASING THE USE OF PREDICTIVE ANALYTICS TO PROVIDE



THE BOARD OF
SUPERVISORS

1 EFFICIENT INTERVENTIONS TARGETING PEOPLE WHO ARE MOST LIKELY
2 TO BENEFIT FROM THEM AND MINIMIZING THE EXTENT TO WHICH
3 RESOURCES ARE ALLOCATED TO THOSE UNLIKELY TO EXPERIENCE
4 HOMELESSNESS. WE'RE ALSO REDUCING RETURNS TO HOMELESSNESS
5 THROUGH COORDINATING WITH HOMELESS RESPONSE SYSTEM SUPPORTIVE
6 SERVICES PROVIDERS ON TARGETED EFFORTS TO INCREASE HOUSING
7 RETENTION AMONG FORMERLY HOMELESS OLDER ADULTS AND TRANSITION
8 AGE YOUTH. SO, WE DEFINITELY WANT TO BE ABLE TO ENSURE THAT WE
9 HAVE SYSTEMS IN PLACE SO THAT PEOPLE WHO ARE FORMERLY HOMELESS
10 WHO HAVE COME BACK INTO HOUSING STAY STABLY HOUSED. WE'RE ALSO
11 PARTNERING WITH THE ANTI-RACISM, DIVERSITY, AND INCLUSION
12 INITIATIVE ON AN EQUITY ANALYSIS OF HOMELESS PREVENTION
13 PROGRAMS AND OUTCOMES AMONG OLDER ADULTS AND TRANSITION AGE
14 YOUTH. THIS ANALYSIS WOULD THEN BE USED TO INFORM PROGRAM
15 DESIGN AND DELIVERY MODIFICATIONS AND ADJUSTMENTS IN RESOURCE
16 ALLOCATIONS TO ADDRESS ANY DISPROPORTIONALITY. AND LASTLY,
17 WE'RE ALSO CONTINUING OUR HOMELESS PREVENTION ADVOCACY EFFORTS
18 AND PURSUING FUNDING OPPORTUNITIES TO SCALE UP PREVENTION
19 PROGRAMS. IN COLLABORATION WITH COUNTY DEPARTMENTS, AGENCIES,
20 COMMUNITY PARTNERS, AND PEOPLE WITH LIVED EXPERTISE, WE WILL
21 CONTINUE TO COORDINATE, PLAN, AND OPERATIONALIZE THESE
22 STRATEGIES TO SCALE UP HOMELESSNESS PREVENTION EFFORTS,
23 INCLUDING THOSE SPECIFICALLY FOR OLDER ADULTS AND TRANSITION-
24 AGE YOUTH. WE'RE GOING TO CONTINUE TO PROVIDE UPDATES TO YOUR
25 BOARD ON THESE EFFORTS THROUGH OUR VERBAL EMERGENCY



THE BOARD OF
SUPERVISORS

1 DECLARATION ON HOMELESSNESS UPDATES, AS WELL AS AT HOMELESS
2 POLICY DEPUTY MEETINGS. NEXT, I'M GOING TO PASS THE
3 PRESENTATION ALONG TO DR. HUNTER, WHO'S GOING TO PROVIDE AN
4 UPDATE ON THE PREVENTION AND PROMOTION SYSTEMS GOVERNING
5 COMMITTEE. THE COMMITTEE AND CEO HI HAVE BEEN COLLABORATING ON
6 INTERDEPARTMENTAL AND AGENCY EFFORTS NECESSARY TO ALIGN AND
7 MAXIMIZE RESOURCES IN THE HOUSING AND HOMELESSNESS DOMAIN, OF
8 WHICH THE SUBPOPULATIONS OF FOCUS INCLUDE OLDER ADULTS AND
9 SYSTEM IMPACTED TRANSITION AGE YOUTH POPULATIONS.

10
11 **TAMARA HUNTER:** THANK YOU, CHERI. GOOD AFTERNOON, SUPERVISORS.
12 I WILL BE BRIEF. IT'S BEEN A LONG DAY, SO I'LL COVER A FEW
13 SLIDES AT A REALLY HIGH LEVEL. SO, AS YOU KNOW, THE WORK OF
14 THE PREVENTION AND PROMOTION SYSTEMS GOVERNING COMMITTEE, OR
15 PPSGC, SPANS 3 DOMAINS, AND THEY INCLUDE CHILD WELFARE AND
16 FAMILY WELL-BEING, BEHAVIORAL HEALTH, AND OF COURSE,
17 HOMELESSNESS AND HOUSING. THE FIRST PHASE OF OUR WORK INVOLVED
18 NARROWING OUR FOCUS IN EACH OF OUR 3 DOMAINS BY SELECTING
19 TARGET OUTCOMES AND ASSOCIATED METRICS OR INDICATORS. AND WE
20 REALLY PRIORITIZE STAKEHOLDER ENGAGEMENT TO HELP US DO SO. IN
21 THE HOMELESSNESS AND HOUSING DOMAIN, WE HELD LISTENING
22 SESSIONS, DISSEMINATED A SURVEY, CONVENED A WORK GROUP, AND
23 WE'VE ALSO BROUGHT TOGETHER WHAT I HAVE TO DESCRIBE AS AN
24 INCREDIBLY DYNAMIC INTERIM COMMUNITY ADVISORY BODY THAT IS
25 COMPRISED OF COMMUNITY MEMBERS WITH A WEALTH OF DIVERSE LIVED



THE BOARD OF
SUPERVISORS

1 EXPERIENCE, INCLUDING PEOPLE WHO'VE EXPERIENCED HOMELESSNESS
2 AND HOUSING INSTABILITY, AND WE BROUGHT THEM TOGETHER TO HELP
3 INFORM OUR WORK RELATED TO STAKEHOLDER ENGAGEMENT AND OUR
4 BROADER EFFORTS DURING THIS ESTABLISHMENT PERIOD. SO, OUR
5 STAKEHOLDER ENGAGEMENT EFFORTS, AS WELL AS REVIEW OF RELEVANT
6 RESEARCH INFORMED THE SELECTION OF OUR PRIORITIES IN EACH OF
7 OUR DOMAINS. AND AGAIN, IN THE HOMELESSNESS AND HOUSING
8 DOMAIN, OUR FOCAL POPULATIONS ARE SYSTEMS IMPACTED TAY,
9 BETWEEN THE AGES OF 18 AND 24, AND OLDER ADULTS WHO ARE AGE 60
10 PLUS. AND WE SELECTED THESE POPULATIONS DUE TO THEIR RAPIDLY
11 INCREASING VULNERABILITY, AND BECAUSE HOMELESSNESS FOR THESE
12 GROUPS DOES NOT HAVE TO BE AN INTRACTABLE PROBLEM. OUR OUTCOME
13 GOALS ARE TO INCREASE HOUSING STABILITY AND TO REDUCE THE
14 ASSOCIATED RACIAL DISPARITIES. AND THE METRICS THAT WE'LL BE
15 USING INCLUDE THE RATES OF HOUSING STABILITY AMONG TAY, AS
16 WELL AS THE PERCENTAGE OF OLDER ADULTS WHO ARE EXPERIENCING
17 RENT BURDEN, WHICH IS DEFINED AS SPENDING MORE THAN 30% OF
18 YOUR INCOME ON RENT. SO, THIS SLIDE THAT YOU NOW SEE SHOULD BE
19 VIEWED AS A SNAPSHOT OF WHAT'S TO COME FROM THE NEXT PHASE OF
20 THE PPSGC'S WORK. WE WILL BE CO-CREATING WITH COMMUNITY AND
21 OTHER STAKEHOLDERS, COMPREHENSIVE CHANGE STRATEGIES THAT WILL
22 MOVE THE NEEDLE ON OUR TARGET OUTCOMES AND REALLY HELP US
23 ACHIEVE OUR DESIRED FUTURE STATE FOR OUR COUNTY. SO AGAIN, OUR
24 FOCUS AREAS ARE TAY AND OLDER ADULTS. AND THE CHANGE
25 STRATEGIES THAT WE DEVELOP WILL CERTAINLY ADDRESS FACTORS AT



THE BOARD OF
SUPERVISORS

1 THE INDIVIDUAL LEVEL, BUT MORE IMPORTANTLY, OUR WORK WILL
2 TARGET SYSTEMS LEVEL REFORMS, AS YOU SEE DEPICTED IN THIS
3 DIAGRAM. OUR OVERARCHING APPROACH TO THIS WORK WILL CENTER
4 FACILITATING ECONOMIC MOBILITY AND EMPOWERMENT BECAUSE POVERTY
5 IS A ROOT OF NEARLY EVERYTHING. AND WE WILL ALSO CENTER RACIAL
6 EQUITY AND JUSTICE BECAUSE RACISM IS ANOTHER ROOT CAUSE. AND
7 FINALLY, OUR WORK WILL BE CHARACTERIZED BY UPLIFTING RESIDENT
8 VOICE AND CHOICE. THE CHANGE STRATEGY THAT WE DEVELOP WILL
9 ULTIMATELY INFORM THE VARIOUS PLANS THAT YOUR BOARD DIRECTED
10 US TO CREATE. AND THESE CHANGE STRATEGIES AND THE PLANS WILL
11 ALSO BE SUPPLEMENTED BY INFORMATION THAT'S COLLECTED BY THE
12 PPC IT. WE PROJECT SUBMITTING THE PLANS FOR YOUR CONSIDERATION
13 BY DECEMBER OF THIS YEAR, SO DECEMBER 2024. AND HERE, I JUST
14 WANNA PAUSE FOR A BEAT AND NOTE THAT WE VIEW OUR ROLE AS THAT
15 OF FACILITATOR AND AMPLIFIER OF THE WORK. AND WE IN NO WAY
16 WANT TO SERVE AS AN IMPEDIMENT OR A BARRIER TO ANY DEPARTMENT
17 OR ENTITY CARRYING OUT THEIR CHARGE IN THE WAY THAT THEY SEE
18 FIT. WE ALSO WANT TO BE A RESPONSIVE BODY. SO, IN TERMS OF OUR
19 NEXT STEPS, WE PLAN TO LEVERAGE THE LEADERSHIP THAT IS AT THE
20 TABLE TO ADDRESS BARRIERS TO HOUSING STABILITY AND TO SOLVE
21 PROBLEMS THAT ARE WITHIN OUR PURVIEW IN REAL TIME. WE ALSO
22 WANT TO TAKE ADVANTAGE OF HAVING THESE LEADERS TOGETHER TO
23 WORK TO FACILITATE CROSS-DEPARTMENTAL STRATEGIC AND FUNCTIONAL
24 ALIGNMENT WHERE POSSIBLE. WE WILL PARTNER WITH STAKEHOLDERS TO
25 DEVELOP THE PREVIOUSLY DISCUSSED CHANGE STRATEGIES AND VARIOUS



THE BOARD OF
SUPERVISORS

1 BOARD DIRECTED PLANS, WHICH WILL INCLUDE SOME OF THE
2 STRATEGIES THAT WERE DEVELOPED AS PART OF THE RESPONSE TO THIS
3 BOARD MOTION, AND WE WILL WORK TOGETHER TO IMPLEMENT THEM. AND
4 FINALLY, IN THE NEAR TERM, WE WILL BE PARTNERING WITH CIO AND
5 OTHER DEPARTMENTS TO DO SOME WORK REGARDING DATA DEVELOPMENT.
6 AS WE HAVE IDENTIFIED A NUMBER OF PREVENTION AND PROMOTION
7 DATA GAPS THROUGH OUR WORK TO NARROW OUR FOCUS. AND THESE DATA
8 GAPS EXIST WITHIN OUR FOCAL POPULATIONS IN HOMELESSNESS AND
9 HOUSING, TAY AND OLDER ADULTS, BUT ALSO WITHIN OUR OTHER
10 DOMAINS. AND ONE OF OUR MEMBERS, ONE OF THE PPSGC MEMBERS
11 NOTED THAT WE AS A COUNTY SHOULD BE MEASURING WHAT WE
12 TREASURE. AND WE VIEW THIS BODY AS A VEHICLE TO FACILITATE
13 SOME OF THAT AND FILL SOME OF THE PREVENTION AND PROMOTION
14 DATA GAPS.

15
16 **SUP. LINDSEY HORVATH, CHAIR:** THAT WE HAVE REACHED THE
17 CONCLUSION OF OUR PRESENTATION. OKAY, GREAT. THANK YOU FOR
18 THAT.

19
20 **TAMARA HUNTER:** APOLOGIES.

21
22 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR BARGER, I'LL TURN IT
23 TO YOU. GO AHEAD.

24
25 **SUP. KATHRYN BARGER:** SO, FIRST OF ALL, THANK YOU FOR THE



THE BOARD OF
SUPERVISORS

1 PRESENTATION. AND I KNOW, AND ACTUALLY I WAS READING
2 SOMETHING, I WAS TELLING SUPERVISOR MITCHELL, THAT ALSO
3 DOMESTIC VIOLENCE VICTIMS IS A GROWING POPULATION FOR
4 UNHOUSED. SO, IT'S SENIORS, TAY, AND THEN DV. BUT ON THE TAY,
5 WE AS A GROUP, AS THE SUPERVISORS HAD THE HONOR OF HAVING
6 MAYOR BASS OVER HERE TO MEET WITH A GROUP OF YOUTH THAT WERE
7 FORMERLY IN OUR SYSTEM AND THEY INFORMED US ABOUT THE PROBLEMS
8 IN ACCESSING TRANSITIONAL AGE HOUSING, TAY HOUSING. AND I, YOU
9 KNOW, WE PUT TOGETHER A MOTION AND THEN NOW WE'RE PUTTING
10 TOGETHER SOMETHING ELSE. BUT I HAVE TO WONDER IF IT'S NOT, IF
11 WE'RE NOT OVERTHINKING THIS. I MEAN, WHAT ARE THE BARRIERS?
12 BECAUSE THE BOARD HAS MADE IT A PRIORITY. WE KNOW THAT THE
13 FOSTER YOUTH OVERWHELMINGLY IN TERMS OF PERCENTAGES END UP
14 UNHOUSED ON THE STREET BECAUSE THEY HAVE NOWHERE TO GO. WE ARE
15 THEIR SAFETY NET. SO, WHAT DO WE NEED TO DO TO ENSURE THAT
16 THESE TRANSITIONAL AGE YOUTH ARE GETTING THE SUPPORT OF
17 HOUSING THAT THEY NOT ONLY NEED BUT THEY DESERVE. AND I DON'T
18 KNOW WHO THAT QUESTION IS FOR.

19
20 **BRANDON NICHOLS:** ALL RIGHT, EVERYBODY'S LOOKING DOWN HERE, SO
21 I GUESS THAT'S

22
23 **SUP. KATHRYN BARGER:** OKAY.

24
25 **BRANDON NICHOLS:** AND THAT'S APPROPRIATE AND I APPRECIATE YOU



THE BOARD OF
SUPERVISORS

1 ASKING THAT QUESTION, SUPERVISOR. I APPRECIATE BEING HERE
2 TODAY AND BEING PART OF THE CONVERSATION. THE TRUTH IS MOST
3 YOUTH THAT LEAVE OUR SYSTEM DO HAVE A STABLE HOME. IT'S ABOUT
4 24% OF KIDS, 18 TO 23 OR 24, I THINK IT WAS, THAT EXPERIENCE A
5 PERIOD OF HOMELESSNESS AFTER LEAVING THE FOSTER CARE SYSTEM,
6 WHICH IS WAY TOO HIGH. THAT'S HUNDREDS OF KIDS. BUT I DO WANT
7 TO TELL THE BOARD, WE HAVE A GOOD ANSWER FOR MOST, BUT FOR
8 THOSE KIDS THAT LEAVE OUR SYSTEM AND END UP EXPERIENCING
9 HOMELESSNESS, THE BIGGEST BARRIER THAT I'VE HEARD AND THAT
10 I'VE IDENTIFIED IS JUST ACCESS TO AFFORDABLE HOUSING. WE CAN
11 OFTEN CONNECT A KID TO A VOUCHER, A FUP VOUCHER OR AN FYI
12 VOUCHER. WE HAVE SOME SUPPLEMENTAL MONEY WE CAN USE TO HELP
13 PAY FOR RENTAL ASSURANCE AND MOVE-IN FEES AND THINGS LIKE
14 THAT. BUT WE'RE HAVING A REALLY HARD TIME FINDING LANDLORDS
15 WHO WILL ACCEPT CHILDREN COMING OUT OF THE FOSTER CARE SYSTEM
16 OR FINDING VACANT UNITS THAT WILL ACCEPT THE VOUCHERS THAT WE
17 HAVE.

18
19 **SUP. KATHRYN BARGER:** SO, I'M GOING TO INTRODUCE YOU TO THE
20 NATIONAL FOSTER YOUTH INSTITUTE PEOPLE BECAUSE THEY SAY IN
21 FACT VOUCHERS ARE THE BARRIER. SO, WERE YOU THERE? YOU WERE
22 THERE?

23
24 **BRANDON NICHOLS:** I WAS THERE AT THE NFYI. YEAH, I KNOW NFYI
25 WELL. I'VE SPOKEN TO MANY OF THOSE YOUTH MULTIPLE OCCASIONS. I



THE BOARD OF
SUPERVISORS

1 MEET WITH SOME OF THEM EVERY MONTH.

2

3 **SUP. KATHRYN BARGER:** YEAH, OKAY, I MEAN, BRANDON, BECAUSE THE
4 TRUTH IS ALWAYS SOMEWHERE IN BETWEEN. AND I KNOW THAT IN MY
5 DISTRICT, WE'RE LOOKING AT USING SOME OF THE PROJECT HOME KEY
6 FOR FOSTER YOUTH IN COMMUNITY COLLEGE SO THAT THERE IS
7 HOUSING, SO THEY DON'T HAVE TO CHOOSE BETWEEN WORK AND SCHOOL.
8 THEY ACTUALLY HAVE THE HOUSING AND THEY CAN GET THE SUPPORT
9 THEY NEED. SO, WE'LL FOLLOW UP.

10

11 **BRANDON NICHOLS:** WE PROBABLY NEED TO DO A BETTER JOB
12 CONNECTING YOU TO THE VOUCHERS, GETTING THE INFORMATION OUT
13 THERE, ESPECIALLY TO KIDS THAT HAVE LEFT OUR SYSTEM, BUT ARE
14 ELIGIBLE FOR VOUCHERS. HOW DO THEY, YOU KNOW, LOOK BACK AND
15 FIND OUT HOW THEY GET A VOUCHERS? I DO THINK NFYI IS RIGHT.
16 THERE'S A PROBLEM ACCESSING THEM. THERE'S A LOT OF RULES THAT
17 GO WITH VOUCHERS. I DON'T KNOW THAT THEY KNOW HOW TO USE THEM
18 AND THERE'S A TIME PERIOD. ONCE THEY GET THE VOUCHER, A CLOCK
19 STARTS RUNNING. I WANT TO SAY THEY HAVE 36 MONTHS TO LIKE BE
20 IN THEIR HOME OR THE VOUCHER GOES AWAY. THAT IS A PROBLEM THAT
21 COMES FROM THE FEDERAL GOVERNMENT, BUT IT'S A PROBLEM WE
22 PROBABLY NEED TO DO MORE EDUCATION AROUND. BUT I THINK THE
23 THING I'VE BEEN LOOKING AT IS HOW CAN WE SUPPORT OUR YOUTH TO
24 MAKE THEM MORE ATTRACTIVE TENANTS TO THE HOUSING MARKET? I'VE
25 BEEN TALKING TO THE MAYOR'S FUND. THEY MAY TRY TO WRAP SOME



THE BOARD OF
SUPERVISORS

1 SERVICES AND BENEFITS AROUND KIDS TO MAKE THEM MORE
2 ATTRACTIVE. I'M OPEN TO IDEAS, BUT WE WANT PEOPLE TO WANT OUR
3 KIDS, AND RIGHT NOW, YOU KNOW, THEY'RE CHERRY PICKING AND OUR
4 KIDS ARE KIND OF AT THE END OF THE LIST OF FOLKS THEY'RE
5 TAKING AND IT'S BEEN A REAL PROBLEM.

6

7 **SUP. KATHRYN BARGER:** SO, I HAVE TO WONDER BECAUSE WHEN I RAN
8 IN MY FIRST APARTMENT I HAD TO HAVE REFERENCE AND THEY DID
9 CREDIT CHECKS AND I HAVE TO WONDER IF THAT'S ONE OF THE
10 BARRIERS AS WELL. I SUSPECT THAT IT IS. I DON'T THINK THAT ONE
11 OF THE BOX TO CHECK IS ARE YOU A FOSTER YOUTH.

12

13 **BRANDON NICHOLS:** BUT WHEN THEY COME WITH AN FYI VOUCHER, IT
14 IDENTIFIES THEM AS A FOSTER YOUTH. IT'S LIKE THEY HAVE TO WEAR
15 A SPECIAL HAT.

16

17 **SUP. KATHRYN BARGER:** YEAH, GOT IT.

18

19 **BRANDON NICHOLS:** AND WHEN THEY SEE THAT HAT COMING, FOLKS
20 THINK, I DON'T KNOW IF I WANT THIS ONE IN MY APARTMENT. I
21 MEAN, IT'S JUST THE HONEST TRUTH. SO, I'VE BEEN TRYING TO FIND
22 WAYS TO MAKE THEM A MORE ATTRACTIVE GROUP OF FOLKS TO GIVE
23 THEM.

24

25 **SUP. KATHRYN BARGER:** MAYBE DOING MAST LEASING.



THE BOARD OF
SUPERVISORS

1

2 **BRANDON NICHOLS:** SAY IT AGAIN?

3

4 **SUP. KATHRYN BARGER:** THE MAST LEASING. YEAH. YEAH, I MEAN,
5 WHICH WOULD BE IDEAL. I SEE, CHERI'S NODDING.

6

7 **CHERI TODOROFF:** I MIGHT HAVE AN OPPORTUNITY FOR PARTNERSHIP
8 HERE.

9

10 **BRANDON NICHOLS:** WELL, SINCE I'VE GOT THE MICROPHONE, YOU
11 KNOW, I WAS, THAT'S WHERE I NEED HELP, HONESTLY.

12

13 **SUP. KATHRYN BARGER:** WHO DO YOU NEED HELP FROM? TO FIGURE OUT
14 THAT LEASING AVAILABILITY OF PROPERTY. SO, I AM TASKING THE
15 BEAUTIFUL FESIA DAVENPORT TO MAKE IT HAPPEN AND WITH CHERI.
16 YEAH, WELL THAT I KNOW. BUT I MEAN, BECAUSE WE'RE ALL THE
17 COUNTY FAMILY.

18

19 **FESIA DAVENPORT:** YES, THANK YOU SUPERVISOR, PARTICULARLY FOR
20 THE COMPLIMENT AND CHERI TODOROFF IS RARING TO GO SO I THINK
21 WE HAVE A THERE.

22

23 **SUP. KATHRYN BARGER:** OKAY, GOOD. I MEAN, BECAUSE FOR ME, WE'VE
24 TAKEN A BOARD POSITION ON TAY HOUSING, SO YOU'VE ALREADY GOT
25 THE BLESSING OF THIS BOARD TO PRIORITIZE THAT, BECAUSE THAT IS



THE BOARD OF
SUPERVISORS

1 A PRIORITY. WE CAN DO MAST LEASES AND MAKE IT HAPPEN. THAT'S
2 ONE LESS BARRIER, BECAUSE IF THERE'S A VOUCHER TIED TO IT,
3 THEN YOU'VE GOT THE INCOME GENERATE OR THE REVENUE COMING IN
4 TO AT LEAST OFFSET OR COVER SOME OF THE COST. CORRECT?

5

6 **BRANDON NICHOLS:** AGAIN, CAN YOU GIVE ME THE MIC? MAYBE SOMEONE
7 MIGHT TURN IT OFF IN A SECOND. BUT YOU KNOW, I REALLY DO THINK
8 THAT ISSUE OF PRIORITIZATION IS A BIG ONE FOR THE FOSTER
9 YOUTH, TRANSITIONAL AGE YOUTH POPULATION. YOU KNOW, THEY
10 SOMETIMES JUST GET IN LINE LIKE EVERYONE ELSE, AND THEY HAVE
11 TO WAIT FOR THEIR TURN FOR THINGS LIKE RESIDENTIAL SUBSTANCE
12 ABUSE, MENTAL HEALTH, PUSHING THEM TO THE FRONT OF THE LINE, I
13 THINK WILL RESULT IN THEM HAVING GREATER SUCCESS IN FINDING
14 AND STAYING IN HOUSING.

15

16 **SUP. KATHRYN BARGER:** OKAY. WELL, THAT'S ONE PROBLEM SOLVED.
17 THANK YOU.

18

19 **BRANDON NICHOLS:** BLESS YOU.

20

21 **SUP. KATHRYN BARGER:** YEAH. SO ON THE SENIORS, THOUGH, SECOND
22 PROBLEM, EVEN WITH RENT CONTROL, YOU KNOW, AND I REMEMBER IN
23 2016, I MET WITH A WOMAN WHO WAS IN A RENT CONTROLLED UNIT WHO
24 SAID THAT EVEN WITH RENT CONTROL, HER SSI WAS NOT GOING TO
25 KEEP UP WITH THE COST OF THE RENT GOING UP AND THAT WAS IN



THE BOARD OF
SUPERVISORS

1 2016 AND NOW WE'RE SEEING THE NUMBERS PAN OUT IN TERMS OF
2 SENIORS ARE THE MOST VULNERABLE TO BEING UNHOUSED. AND THEN
3 YOU'VE GOT THE HIGH COST OF LIVING TOO ON INSURANCE, ON
4 ELECTRICITY, ON FOOD. IS THERE SOMETHING THAT WE ARE DOING IN
5 THE COUNTY OR THAT WE CAN DO TO ADDRESS THIS BECAUSE WE ALL
6 KNOW THAT IF THEY BECOME UNHOUSED, IT'S FAR, IT'S INHUMANE,
7 BUT IT'S ALSO VERY EXPENSIVE TO GET THEM REHOUSED. SO IS THERE
8 SOMETHING WE CAN OR NEED TO BE DOING AS A BOARD KNOWING THAT
9 THE FINANCIAL CLIFF IS PROBABLY FACING THEM AS WE SPEAK.

10
11 **DR. LAURA TREJO:** THANK YOU, SUPERVISOR, AND THANK YOU FOR THE
12 OPPORTUNITY TO TOUCH ON THIS SUBJECT. ECONOMIC SECURITY AMONG
13 OLDER ADULTS IS A MAJOR CHALLENGE ACROSS THE BOARD. AND WE'RE
14 CREATING SITUATIONS FOR OLDER PEOPLE THAT MAKES IT VERY HARD
15 FOR THEM TO STAY IN HOUSING. ONE OF THE THINGS OUR DEPARTMENT
16 IS TRYING TO VERY MUCH DO IS WORK WITH FOLKS THAT ARE ALREADY
17 HOUSED AND TRYING TO FIGURE OUT WAYS TO SUPPORT THEM SO THEY
18 CAN MAINTAIN THEIR LOW INCOME HOUSING. WE'RE ALSO WORKING IN
19 TERMS OF A BENEFITS ESTABLISHMENT. YOUR BOARD HAS TAKEN A
20 POSITION. WE'RE VERY MUCH LOOKING FORWARD TO THAT WORK BECAUSE
21 WE UNDERSTAND THAT PUTTING DISPOSABLE INCOME BACK INTO THE
22 HANDS OF OLDER ADULTS MATTERS IN THEIR ABILITY FOR
23 SUSTAINABILITY OF THEIR HOUSING SITUATION. SO, WE'RE LOOKING
24 AT THAT. WE'RE ALSO LOOKING AT ADVOCACY AT THE STATE AND
25 FEDERAL LEVEL IN TERMS OF THE SUPPORTS AND SUBSIDIES AVAILABLE



THE BOARD OF
SUPERVISORS

1 TO OLDER PEOPLE. WE'RE CONSTANTLY LOOKING AT THE LANDSCAPE AND
2 TRYING TO FIGURE OUT HOW DO WE SUPPORT AN OLDER ADULT
3 ACCESSING THE THINGS THAT ARE ALREADY PRESENT SO THAT WE
4 MINIMIZE THE IMPACT ON THEIR ABILITY TO SUSTAIN THEMSELVES.
5 FOR EXAMPLE, WE RECENTLY STARTED TO WORK WITH SOUTHERN
6 CALIFORNIA, EDISON, AND SOME OF THE OTHER UTILITY COMPANIES.
7 WE WERE PUTTING BACK ON AVERAGE \$300 TO \$500 A MONTH IN THE
8 POCKETS OF OLDER ADULTS THAT THEY WERE SAVING ON UTILITY
9 COSTS. THAT WITHOUT OUR SUPPORT AND HELPING THEM FILL OUT ALL
10 THE PAPERWORK AND ALL THAT, THEY WOULD NOT HAVE RECEIVED.
11 THOSE ARE VERY TANGIBLE AND VERY PRACTICAL WAYS THAT WE CAN
12 HELP OLDER ADULTS TODAY. AND THAT'S ONE OF THE THINGS THAT OUR
13 DEPARTMENT IS DOING VERY ACTIVELY.

14
15 **SUP. KATHRYN BARGER:** SO 2 THOUGHTS COME TO MIND, MEALS ON
16 WHEELS. YES. AND OPENING UP OUR SENIOR CENTERS DURING THE
17 SUMMER WHEN IT'S GETTING HOT. SO THAT SENIORS CAN TURN OFF.
18 THE AIR IN THEIR PLACE. AND HAVE A SAFE PLACE TO GET A MEAL
19 AND AT LEAST COOL DOWN. ARE WE PREMEDITATING THAT?

20
21 **DR. LAURA TREJO:** YES, WE DO. THEY'RE CONSIDERED COOLING
22 CENTERS. YEAH, OUR SENIOR CENTERS, LIBRARIES AND OTHER PUBLIC
23 PLACES.

24
25 **SUP. KATHRYN BARGER:** BUT EVEN IF IT'S NOT LIKE. TRIGGERED BY.



THE BOARD OF
SUPERVISORS

1 WE'RE CONSTANTLY EDUCATING OLDER ADULTS OF OUR COMMUNITY
2 CENTERS AS A PLACE TO GO. ONE OF THE THINGS THAT OUR
3 DEPARTMENT IS CURRENTLY DOING IS WE'RE ACTUALLY CREATING A
4 COORDINATING BODY OF ALL OF THE SENIOR CENTERS IN L.A. COUNTY
5 SO THAT WE CAN PROVIDE THE INFORMATION TO EVERYBODY EQUITABLY.
6 AND ALSO, WE CAN ENCOURAGE PARTNERSHIPS OF OUR CENTERS WITH
7 ALL OF US TO KEEP OLDER ADULTS PROTECTED IN THE COMMUNITY. BUT
8 YEAH, THAT'S AN ACTIVITY OF OUR DEPARTMENT RIGHT NOW.

9

10 **DR. LAURA TREJO:** OKAY, AND THEN LAST BUT NOT LEAST, AND I'M
11 GONNA LET MY COLLEAGUE SPEAK BECAUSE IT'S BEEN A LONG DAY AND
12 I KNOW THAT I SOUND GRUMPY, I'M NOT. I JUST AM FRUSTRATED. I
13 WANNA GET THINGS DONE IN REAL TIME. I FEEL LIKE WE'VE STUDIED
14 THIS TO THE POINT OF WHERE WE KNOW WHAT WE NEED TO DO, LIKE
15 THE LEASING AND JUST DOING OUR OWN HOUSING AND PUTTING THE TAY
16 IN THERE BECAUSE WE'VE GOT THE VOUCHERS. CHERI, ON THE
17 PREVENTION SIDE, ARE WE INVESTING ENOUGH DOLLARS IN THE
18 PREVENTION? WHEN I ASK THE QUESTION ABOUT LIKE TAY, THAT IS
19 PREVENTING THEM FROM ENDING UP HOMELESS. WHEN I ASK ABOUT THE
20 SENIORS, THE GOAL IS TO PREVENT THEM FROM ENDING UP ON THE
21 STREET. WHEN I TALK DV, I KNOW THAT I HAVE GROUPS THAT ARE
22 ASKING FOR ADDITIONAL RESOURCES BECAUSE THEY'RE SEEING THE
23 NUMBERS GO UP. I DON'T WANT TO BE REACTIVE, I WANT TO BE
24 PROACTIVE. SO, ARE WE INVESTING ENOUGH IN PREVENTION? AND IF



THE BOARD OF
SUPERVISORS

1 NOT, WHERE DO YOU SEE THE GREATEST NEED FOR US TO START TO
2 REDIRECT OR AT LEAST THINK ABOUT?

3
4 **CHERI TODOROFF:** YEAH, SO THERE'S DIFFERENT LEVELS OF
5 PREVENTION. THERE'S THE WORK THAT THE COUNTY DOES AS THE
6 HEALTH AND SOCIAL SAFETY NET AND THE BROAD RANGE OF MAINSTREAM
7 SERVICES THAT THE COUNTY PROVIDES THROUGH OUR VARIOUS
8 DEPARTMENTS. AND A LOT OF TIMES THOSE SERVICES ARE WHAT
9 INDIVIDUALS NEED IN ORDER TO HELP JUST BE OVERALL STABLE AND
10 HAVE A CERTAIN LEVEL OF HEALTH AND WELLNESS IN CONNECTION TO
11 CERTAIN RESOURCES. SO, ONE THING THAT WE ARE FOCUSED ON IS
12 THAT IDEA OF SORT OF LIKE, HOW DO WE GET TO A NO WRONG DOOR
13 AND HOW DO WE GET THE CLIENT TO EVERY RESOURCE THAT THEY'RE
14 ELIGIBLE FOR THAT THE COUNTY PROVIDES AND THAT IN AND OF
15 ITSELF FOR SOME CLIENTS WILL BE SUFFICIENT TO HELP WITH
16 STABILITY. WE DO HAVE THE CHALLENGING AREA WHICH HAS BEEN THE
17 MOST DIFFICULT AREA FOR US IS IDENTIFYING THE INDIVIDUAL WHO'S
18 CURRENTLY HOUSED, WHO'S MOST LIKELY TO LOSE THEIR HOUSING. WE
19 ARE GETTING SOME EXPERIENCE WITH THAT AND SOME SUCCESS WITH
20 THAT, WITH THE PREDICTIVE ANALYTICS WORK. RIGHT NOW, THAT'S
21 LARGELY BASED ON COUNTY DEPARTMENT DATA. SO, IT'S CLIENTS WHO
22 ARE COMING INTO OUR COUNTY DEPARTMENTS WHO WE KNOW, WHO ARE
23 THEN ABLE TO DO THE PREDICTIVE ANALYTICS TO DETERMINE WHO'S
24 MORE LIKELY TO LOSE THEIR HOUSING. WHY THIS IS SO IMPORTANT IS
25 BECAUSE THE NUMBER OF PEOPLE WHO ARE HOUSING UNSTABLE IN THIS



THE BOARD OF
SUPERVISORS

1 COUNTY IS SO HIGH IN THE HUNDREDS OF THOUSANDS THAT THE
2 RESOURCES THAT IT WOULD TAKE TO BROADLY SUPPORT EVERY
3 HOUSEHOLD WHO'S DEALING WITH RENT BURDEN EXCEEDS ANY RESOURCE
4 THAT EXISTS RIGHT NOW. SO, WE HAVE TO BE VERY TARGETED AND
5 IDENTIFY THOSE HOUSEHOLDS THAT ARE AT GREATER RISK. SO, FOR
6 EXAMPLE, THERE'S WORK WITH DCFS AND DPSS ON THE PREDICTIVE
7 ANALYTICS TO IDENTIFY THE MOST AT-RISK HOUSEHOLDS AND TO GET
8 THEM THE RESOURCES THEY NEED, LARGELY. THAT SOMETIMES IS A
9 PROBLEM SOLVING. A LOT OF TIMES, QUITE HONESTLY, IT'S
10 FINANCIAL ASSISTANCE. IT'S JUST BASIC.

11
12 **SUP. KATHRYN BARGER:** EVERYTHING'S EXPENSIVE.

13
14 **CHERI TODOROFF:** YEAH AND THEN ALSO YOU KNOW WE HAVE BEEN
15 TALKING ABOUT TARGETING THE OLDER ADULTS AND FIGURING OUT HOW
16 TO GET MORE PRECISE WORKING WITH DR. TREJO AND ALL OF HER
17 RESOURCES TO IDENTIFY THE OLDER ADULTS THAT ARE THE ONES THAT
18 ARE THE MOST LIKELY, THE MOST STATELY HOUSED AND MOST LIKELY
19 TO LOSE THEIR HOUSING. AND IT'S FINANCIAL ASSISTANCE. SO YEAH,
20 SO RIGHT NOW WE DO NOT HAVE THE LEVEL OF FINANCIAL ASSISTANCE
21 OR FUNDING TO BE ABLE TO DO THAT BROADLY. SO, WE NEED TO
22 TARGET AND WE NEED TO BRING IN MORE RESOURCES WHEREVER WE CAN.

23
24 **SUP. KATHRYN BARGER:** SO, WHEN YOU GET A VOUCHER, WE DON'T GET
25 VOUCHERS LIKE NUMBERS, WE GET VOUCHERS DOLLAR AMOUNT, CORRECT?



THE BOARD OF
SUPERVISORS

1 AND THEN THAT WE SPREAD THAT OUT. WHAT IS THE AVERAGE VOUCHER
2 AMOUNT COVER FOR LET'S SAY A SENIOR?

3

4 **CHERI TODOROFF:** WELL, WHEN WE'RE TALKING ABOUT LIKE FEDERAL
5 VOUCHERS, FOR EXAMPLE, THEY'RE PAYING RENT THAT HAS TO DO WITH
6 LIKE HOUSEHOLD SIZE AND NUMBER OF ROOMS. SO, BUT LIKE
7 TYPICALLY THE VOUCHERS THESE DAYS ARE LIKE AVERAGING. I THINK
8 THEY'RE LIKE IN THE 16 TO \$1,800.

9

10 **SUP. KATHRYN BARGER:** AND SO, SO WE KNOW THAT \$1,800 IF THAT'S
11 THE AVERAGE AND I'VE TALKED TO PEOPLE WHO'VE SAID THAT RENTS
12 CAN BE AS HIGH AS \$3,200, \$3,400. SO, THE GAP, WE ALREADY KNOW
13 THERE'S A GAP.

14

15 **CHERI TODOROFF:** YEAH, AND THAT'S USUALLY FOR MOST OF THE
16 HOUSEHOLDS THAT ARE USING THE VOUCHERS, A LOT OF OUR VOUCHER
17 RESOURCES IN THIS COUNTY ARE SERVING INDIVIDUALS, ALSO
18 FAMILIES, BUT BECAUSE OF THE INDIVIDUALS, WE SEE A LOT OF
19 STUDIOS AND 1 BEDROOMS IN THERE, WHICH IS ALSO PART OF THE
20 PRICING.

21

22 **SUP. KATHRYN BARGER:** SO, DO WE SET ASIDE MEASURE H, A SUBSET
23 OF MEASURE H, JUST TO SUBSIDIZE VOUCHERS, THOSE THAT HAVE
24 VOUCHERS, TO ENSURE THAT AT LEAST THEY'RE GETTING THE HOUSING
25 BECAUSE THEY'VE ALREADY QUALIFIED FOR THE VOUCHER?



THE BOARD OF
SUPERVISORS

1

2 **CHERI TODOROFF:** WE ARE SUPPORTING IN, NOT SPECIFICALLY TO
3 COVER THE RENT GAP, BUT WE ARE SUPPORTING WITH LANDLORD
4 INCENTIVES, WITH THE MASTER LEASING, WITH OTHER WAYS THAT
5 OPENS UP THE HOUSE, THE UNIT IN ORDER TO BE ABLE TO.

6

7 **SUP. KATHRYN BARGER:** SO, IF I FIND A UNIT, AND IT IS 3,200 FOR
8 1 BEDROOM AND I'VE GOT KIDS, SO I MEAN, IT'S GONNA BE TIGHT.
9 AND MY VOUCHER IS ONLY FOR 2,200. WHY WOULDN'T WE THEN SET
10 ASIDE FINANCIAL ASSISTANCE ON THE VOUCHER, TIED TO THE
11 VOUCHER, BECAUSE IF THEY'VE ALREADY HAD, I MEAN, THE HOUSING
12 IS, SEEMS TO BE THE BIGGEST BARRIER, FINDING HOUSING, FINDING
13 PEOPLE THAT WILL TAKE IT. YOU'VE ALREADY GOT SOMEONE WHO WILL
14 TAKE SECTION 8, MAYBE WE SHOULD THINK ABOUT USING THAT AS TIED
15 SPECIFICALLY TO VOUCHERS. I MEAN, I'M TRYING TO BE A LITTLE
16 MORE THOUGHTFUL BECAUSE IT'S A BURDEN TO HAND. AND IN THIS
17 CASE, IF THEY'VE IDENTIFIED IT BEYOND THE MASTER LEASE AND
18 THEY'VE GOT SOMEONE WHO'S WILLING TO TAKE THEIR VOUCHER, BUT
19 THERE'S A GAP, I WOULD HOPE THAT WE WOULD AT LEAST SEIZE THAT
20 MOMENT.

21

22 **CHERI TODOROFF:** THERE ARE, AND WE'RE GETTING A LITTLE
23 TECHNICAL HERE. AND SO I DEFINITELY WOULD LIKE MY HOUSING, YOU
24 KNOW, LIKE EMILIO SALAS HERE TO HELP ANSWER THESE TYPES OF
25 QUESTIONS. BUT THERE ARE SOME ISSUES THAT NEED TO BE



THE BOARD OF
SUPERVISORS

1 CONSIDERED WHEN WE'RE USING FEDERAL VOUCHERS AND THE
2 REQUIREMENTS THAT GO ALONG WITH THOSE AND THE RENT PAYMENT
3 STANDARDS AND NOT PAYING ABOVE WHAT'S CONSIDERED LIKE FAIR
4 MARKET PRICE AND OTHER CONSIDER OTHER CONSIDERATIONS THAT WE
5 WOULD HAVE TO --

6
7 **SUP. KATHRYN BARGER:** WHO DEFINES FAIR MARKET BECAUSE I'M SURE
8 THAT YEAH IN CALIFORNIA IT DOESN'T MIRROR WHAT IT IS IN LIKE
9 MISSISSIPPI OR MONTANA OR --

10
11 **CHERI TODOROFF:** YEAH, AND THERE HAS BEEN SOME RELIEF IN THAT
12 AREA AS WE'VE GOTTEN SOME MORE FLEXIBILITY RECENTLY AND
13 CONSIDERING DIFFERENT NEIGHBORHOODS AND COMMUNITIES WITH
14 DIFFERENT RANGES OF HOUSING COSTS.

15
16 **SUP. KATHRYN BARGER:** ALL RIGHT, I'M GONNA SAY, BUT I SEE OSCAR
17 BEHIND YOU AND THE REASON WHY HE'S SITTING THERE IS I JUST
18 WANT TO MAKE SURE AS WE FRONT LOAD ALL THIS MONEY WHICH I AM
19 IN SUPPORT OF BECAUSE I THINK WE NEED TO RECOGNIZE THAT WE'VE
20 GOT NONPROFITS THAT ARE PULLING LINES OF CREDIT THAT ARE
21 PAYING AND AS I SAID LAST MEETING THE BANKS ARE GOING TO BE
22 BUMMED OUT BECAUSE THEY'RE NOT GOING TO GET THE INTEREST ON
23 THE LINE OF CREDIT. BUT I WANT TO MAKE SURE THERE'S CHECKS AND
24 BALANCES, AND I BELIEVE THAT OSCAR IS GOING TO WORK CLOSELY TO
25 MAKE SURE THAT AS WE FRONT THIS MONEY, AND THEN I THINK THE



THE BOARD OF
SUPERVISORS

1 AGREEMENT WAS THAT IF THERE'S A DISQUALIFIED, THEY WILL
2 REIMBURSE BACK. I JUST WANT TO MAKE SURE FOR THE PUBLIC AND
3 FOR THIS BOARD THAT WE HEAR THAT IN FACT THERE IS A CHECKS AND
4 BALANCES AND THAT WE WILL BE MAKING SURE THAT THE FUNDS ARE
5 GOING TO EXACTLY WHERE THEY'RE SUPPOSED TO GO.

6

7 **CHERI TODOROFF:** YES, AND WE ARE GOING TO BE TALKING ABOUT THAT
8 EXTENSIVELY. YEAH, WOULD YOU LIKE ME TO ADDRESS THAT ONE RIGHT
9 NOW?

10

11 **SUP. KATHRYN BARGER:** NO, I'LL, OKAY.

12

13 **CHERI TODOROFF:** OKAY. I'LL BE PROVIDING MORE INFORMATION ON
14 THE ALTERNATIVE PAYMENT METHOD IN JUST A MINUTE, BUT IT DOES
15 HAVE BUILT IN, WE ARE ACTUALLY WORKING WITH THE AUDITOR
16 CONTROLLER ON AMENDMENTS THAT WE'LL BE MAKING TO OUR OPERATING
17 AGREEMENT WITH LAHSA, SPECIFICALLY ABOUT THE USE OF THOSE
18 FUNDS AND THE RECONCILIATION AND HOW WE WILL INCENTIVIZE
19 INVOICING FROM THE PROVIDERS.

20

21 **SUP. KATHRYN BARGER:** OKAY, I SEE OSCAR WALKING UP. THANK YOU,
22 CHERI. SORRY TO JUMP AHEAD. I JUST FIGURED I'D LAY IT ALL OUT.

23

24 **OSCAR VALDEZ:** WELL, THANK YOU FOR THE QUESTION. SO, YES, WE
25 HAVE BEEN WORKING WITH HI COLLABORATING WITH NOT JUST HI BUT



THE BOARD OF
SUPERVISORS

1 ALSO CEO BUDGET, LAHSA OF THE PROVIDERS, THE CITY. OUR GOAL IS
2 REALLY TO ENSURE THAT THERE'S ADEQUATE INTERNAL CONTROLS IN
3 PLACE FOR THE PROCESS SO WE ARE YOU KNOW MAKING
4 RECOMMENDATIONS FOR THE OPERATING AGREEMENT THE FUNDING
5 AGREEMENT YOU KNOW POSSIBLE RESTRICTIONS ON THE FUNDING BEING
6 ADVANCED YOU KNOW FOR SPECIFIC COUNTY PURPOSES REGULAR
7 INVOICES AGAIN THESE ARE ADVANCES SO THEY CANNOT RECOGNIZE THE
8 EXPENSE UNTIL THEY PROVIDE THOSE SERVICES. SAME THING WITH THE
9 COUNTY. SO, WE HAVE TO SET UP ALL OF THOSE CHECKS AND BALANCES
10 AS YOU STATED EARLIER. SO WE ARE GOING TO BE WORKING WITH THEM
11 TO MAKE SURE THAT THOSE ARE REFINED AND THAT WE SET UP THE
12 ADEQUATE CONTROLS AND WE DO NEED OUR PARTNERS WHICH INCLUDES
13 THE PROVIDERS AND LAHSA IT TO BILL AS TIMELY EVEN THOUGH
14 THEY'RE GETTING IN ADVANCE MAKING SURE THAT THEY RECONCILE ON
15 A REGULAR BASIS NOT WAITING TO QUARTER YEAR OR QUARTER END
16 MAKING SURE THAT THAT'S HAPPENING TIMELY THAT WAY WHEN THE
17 NEXT QUARTERLY ADVANCE COMES THROUGH EVERYTHING IS FULLY
18 RECONCILED AND THEY'RE READY FOR THE NEXT QUARTERLY ADVANCE

19
20 **SUP. KATHRYN BARGER:** SO, YOU KNOW THEY'RE 45 AND THAT'S BEEN
21 THE FRUSTRATION IS BY THE TIME WE GET FIRST BILL MM-HMM THERE
22 ARE IT'S PROBABLY 2 MONTHS ALREADY AND 45 DAYS IS WHAT I HEARD
23 AND THEN WHEN THEY BILL US IT'S ANOTHER 30 DAYS SO --

24
25 **OSCAR VALDEZ:** RIGHT AND THE ACTUAL INVOICES ARE GOING TO BE



THE BOARD OF
SUPERVISORS

1 USED TO RECOGNIZE THE EXPENDITURE

2

3 **SUP. KATHRYN BARGER:** OKAY

4

5 **OSCAR VALDEZ:** BECAUSE THE CASH IS ALREADY

6

7 **SUP. KATHRYN BARGER:** GOT IT GOT IT

8

9 **OSCAR VALDEZ:** SO, IT'S GOING TO BE USED TO RECOGNIZE THE
10 EXPENDITURES.

11

12 **SUP. KATHRYN BARGER:** SO, THEY'LL BE SUBMITTED JUST TO VERIFY
13 THAT, IN FACT, THIS FRONT LOAD,

14

15 **OSCAR VALDEZ:** YES

16

17 **SUP. KATHRYN BARGER:** A MILLION OF THAT \$20,000 FOR THE FIRST 2
18 MONTHS WAS BILLED AGAINST THAT MILLION. AND YOU RECONCILED
19 THAT RIGHT THERE.

20

21 **OSCAR VALDEZ:** CORRECT.

22

23 **SUP. KATHRYN BARGER:** OK. ALL RIGHT. THANK YOU, MADAM CHAIR.

24 THANK YOU ALL. THANK YOU. THANK YOU. I'M GOING DOWN THE LIST.

25 DR. SCORZA, I SHOULD HAVE THOUGHT OF A QUESTION FOR YOU. AND I



THE BOARD OF
SUPERVISORS

1 KNOW THAT WAS, AND THEN THANK YOU FOR ALL THE WORK ON WITH
2 DCFS AND WITH TRISH CURRY. I KNOW THAT TRISH THINKS THE WORLD
3 OF YOU. YEAH, THANK YOU.

4

5 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR MITCHELL.

6

7 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR.
8 DITTO ON THE QUESTIONS WITH REGARD TO OUR YOUTH AND OUR AGING.
9 YOU KNOW, YOUR LAST QUESTION, SUPERVISOR BARGER, MADE ME A
10 LITTLE NERVOUS BECAUSE I'M LIKE, YOU KNOW, I DON'T EVER WANT
11 TO BE IN A POSITION WHERE, YOU KNOW, WE'RE TRYING TO CHOOSE
12 BETWEEN TAY YOUTH, FAMILIES, YOU KNOW, THEY ALL NEED OUR HELP
13 AND NEED HOUSING. SO, IT'S JUST. NO, I WAS WORRIED ABOUT THE
14 ANSWER YOU WERE GONNA GET THE QUESTION ABOUT LIKE, YOU KNOW,
15 WHO WE PRIORITIZE. I MEAN, IT'S HARD. IT'S REALLY HARD.
16 BECAUSE I WAS AT THAT BREAKFAST WITH YOU AND WE HEARD THE
17 FORMER FOSTER YOUTH, THE TAY YOUTH, I HAPPENED TO BE IN D.C.
18 THAT NEXT WEEK WITH A NUMBER OF YOUR STAFFERS AT A WHITE HOUSE
19 PRESENTATION, AN EXCHANGE AROUND A MODEL FOSTER CARE PROGRAM
20 THAT DCFS IS A PART OF NATIONALLY. AND WE HAD AUDIENCE WITH
21 THE SECRETARY OF HUD. I WAS LIKE, HEY, WE JUST HEARD
22 SOMETHING. AND TOLD HER AND SAID WE NEED GREATER FLEXIBILITY
23 THAT SOME OF THE RESTRICTIONS ON THE USE OF THE VOUCHERS, YOU
24 HAVE TO BE A STUDENT, YOU HAVE TO BE WORKING SO MANY HOURS,
25 YOU CAN'T PUT 2 TOGETHER IF YOU'RE 2 FOSTER YOUTH COMING



THE BOARD OF
SUPERVISORS

1 TOGETHER TO TRY TO CLOSE THAT FUNDING GAP BECAUSE THAT'S WHAT
2 I WOULD THINK ABOUT. SO, I CHAIRED AND STAFF SAID, SHE NODDED
3 AND APPEARED TO, I DON'T THINK IT'S THE FIRST TIME SHE'S HEARD
4 THAT. AND SO, HER STAFF SAID THEY WOULD FOLLOW UP. SO, I'LL
5 MAKE SURE THAT WE FOLLOW UP WITH ALAN WILLIAMS TO TRY TO GET
6 AN ANSWER. I HEARD YOU HAD THE OPENING AND TOOK THE SHOT AND I
7 WANTED TO THANK YOU FOR THAT. YEAH, THAT'S SHH. I'M SO NOT AN
8 ATHLETE THAT WAS FUNNY, BUT I'M GONNA TAKE THE SHOT ALWAYS.
9 YEAH, GIVEN THE INFORMATION. I'M GONNA DO IT. 2 QUESTIONS I
10 HAVE WITH REGARD TO FAMILIES. THESE ARE FOR YOU, DR.
11 CONTRERAS. WE'VE HEARD FROM PROVIDERS THAT OUR FAMILY HOMELESS
12 CENTERS HAVE REACHED THEIR FUNDING CAPACITY TO ASSIST MORE
13 FAMILIES. HOW ARE WE GOING TO ADDRESS THE GAP IN SERVICES AS
14 WE'RE CONTINUING TO FACE THE LIMITED BUDGET THIS UPCOMING
15 YEAR? I'M CONCERNED ABOUT FAMILIES WHO WE HAVE THESE BUILT IN
16 SUPPORTS, LOSING THEM.

17
18 **DR. JACKIE CONTRERAS:** YEAH, SO RIGHT NOW OUR ESTIMATES ARE
19 THAT ABOUT 60% OF THE FAMILIES THAT WE'RE SERVING IN CALWORKS
20 ARE EXPERIENCING HOMELESSNESS TO SOME DEGREE. SO, IT'S
21 DEFINITELY SOMETHING THAT'S PART OF THE ANALYSIS THAT WE WANNA
22 DO. I'D LIKE TO DO THE ANALYSIS NOT JUST FROM THE, HOW DO WE
23 PREVENT IT, BUT WHAT ARE WE ACTUALLY DOING WHEN WE ARE ABLE TO
24 PREVENT IT? LIKE WHAT'S THE POSITIVE THINGS THAT WE'RE DOING
25 AND HOW CAN WE DO MORE OF THAT? THE POTENTIAL BUDGET CUTS, AND



THE BOARD OF
SUPERVISORS

1 THANK YOU, SUPERVISOR, BY THE WAY, FOR YOUR ADVOCACY AND FOR
2 THE ENTIRE BOARD. THEY'RE STILL OUT THERE SO THEY'RE
3 DEFINITELY PENDING CUTS SO WE DON'T HAVE CERTAINTY IN THAT
4 REGARD AND WE ARE PLANNING AS BEST WE CAN TO MAKE SURE THAT WE
5 CAN ADDRESS THOSE CUTS IF THEY DO COME TO PASS. WE ARE
6 PARTNERING WITH LAHSA AROUND DIFFERENT STRATEGIES TO FIGURE
7 OUT HOW CAN WE MAXIMIZE FUNDING. UNFORTUNATELY, OVER THE PAST
8 SEVERAL YEARS, AND COVID WAS A FACTOR IN THIS REGARD, WE HAVE
9 NOT EXPENDED ALL OF THE AVAILABLE FUNDING. AND SO, WHEN I HEAR
10 YOU SAY PROVIDERS HAVE THE NEED AND WE HAVE NOT EXPENDED ALL
11 THE FUNDING, THAT'S A PUZZLE, RIGHT, TO FIGURE OUT VERY
12 QUICKLY OF HOW CAN WE CLOSE THAT GAP. THE STATE IS DETERMINED
13 TO UTILIZE ALL OF THE FUNDING AS A STATE, AND SO THERE ARE WE
14 EXPECT TO RECEIVE A LETTER SHORTLY ABOUT REALLOCATION OF
15 FUNDING. SO, WE NEED TO COME TOGETHER WITH HI, WITH LAHSA, MY
16 DEPARTMENT TO FIGURE OUT WHAT ARE THE STRATEGIES WE CAN PUT
17 FORTH TO SHOW THAT WE CAN ACTUALLY EXPEND THOSE DOLLARS. MANY
18 OF THE DOLLARS DURING COVID HAVE BEEN ROLLED OVER
19 CONSISTENTLY, AND SO WE ARE NOW FACING A JUNE 2025 DEADLINE TO
20 EXPEND ALL OF THOSE DOLLARS THAT HAVE BEEN PUSHED FORWARD.

21
22 **SUP. HOLLY J. MITCHELL:** BECAUSE I WAS JUST GOING TO ASK YOU, I
23 THOUGHT THESE WERE 2 DIFFERENT PROGRAMS, BUT IT SOUNDS LIKE
24 THE SAME THING. I ALSO, I HEARD IN SACRAMENTO LAST WEEK THAT
25 THE \$180,000,000 THAT STATE DEPARTMENT OF SOCIAL SERVICES, THE



THE BOARD OF
SUPERVISORS

1 ONE-TIME FUNDING IS THEY ALLOCATED TO US THAT WE HAVEN'T SPENT
2 IT ALL. IS THIS THE SAME PROGRAM ON THE HOUSING STABILIZATION
3 PROGRAM?

4

5 **DR. JACKIE CONTRERAS:** YES.

6

7 **SUP. HOLLY J. MITCHELL:** OKAY, AND SO YOU DO, I UNDERSTAND
8 WE'VE GOT A FINITE WINDOW, COUPLE OF WEEKS TO SHARE WITH THEM
9 A PLAN TO SPEND IT DOWN OR WE LOSE IT. SO THAT'S WHAT YOU'RE
10 REFERRING TO.

11

12 **DR. JACKIE CONTRERAS:** THAT'S WHAT I'M REFERRING TO. WE HAVE
13 NOT YET RECEIVED OUR LETTER THAT INDICATES WHAT THAT CUT WILL
14 BE. AND THEN FROM THE POINT THAT WE RECEIVED THE LETTER, WE
15 HAVE 3 WEEKS, GENERALLY AT 6 WEEKS, BUT THEY'VE CUT IT TO 3
16 WEEKS TO RESPOND. AND SO THAT'S WHAT WE'RE PREPARING FOR RIGHT
17 NOW.

18

19 **SUP. HOLLY J. MITCHELL:** SO, YOU'RE SAYING THAT YOU DON'T KNOW
20 WHAT THE AMOUNT IS?

21

22 **DR. JACKIE CONTRERAS:** I DON'T OFFICIALLY KNOW WHAT THE AMOUNT
23 IS. WOULD YOU LIKE TO UNOFFICIALLY KNOW WHAT THE AMOUNT IS?

24

25 **SUP. HOLLY J. MITCHELL:** I THINK I MAY HAVE HEARD THE AMOUNT



THE BOARD OF
SUPERVISORS

1 BECAUSE I WAS IN SACRAMENTO. SO WHY DON'T WE HAVE A SIDEBAR?

2

3 **DR. JACKIE CONTRERAS:** OKAY, THAT WORKS.

4

5 **SUP. HOLLY J. MITCHELL:** I GUESS MY CONCERN WAS, A, HEARING IT
6 WAS UNSPENT, AND B, THAT WE COULD LOSE IT, WHATEVER THE AMOUNT
7 WAS, IN THAT IT IS DESIGNED FOR FAMILIES. AND SO I'M GLAD TO
8 KNOW THAT IT'S ON YOUR RADAR. AND DO YOU HAVE TO WAIT TO GET
9 THE LETTER BEFORE YOU START YOUR PLANNING?

10

11 **DR. JACKIE CONTRERAS:** NO, NO, NO. WE'VE BEEN PLANNING FOR
12 WEEKS NOW BECAUSE WE ANTICIPATED THAT THIS WOULD BE COMING.

13

14 **SUP. HOLLY J. MITCHELL:** OKAY. AND SO HOW DOES THAT HAPPEN
15 INTERNALLY, IN TERMS OF OUR OWN SYSTEMS, THAT THAT,
16 PARTICULARLY ONE-TIME FUNDING THAT ALWAYS HAS A CLOCK ON IT,
17 THAT IT WENT UNSPENT?

18

19 **DR. JACKIE CONTRERAS:** SO, I WANT TO BE MINDFUL OF MY
20 ASSESSMENT HERE. WE ARE, DPSS IS A PASS THROUGH FOR THESE
21 FUNDS. AND SO, THEY ALL GO TO LAHSA FOR SPENDING. AND SO, WE
22 HAVE BEEN PARTNERING WITH LAHSA. I WOULD SAY OVER THE LAST
23 SEVERAL MONTHS, WE HAVE KICKED IT UP A NOTCH IN TERMS OF OUR
24 PARTNERSHIPS. SO, IT'S NOT A PASSIVE PASS THROUGH. THESE ARE
25 CALWORKS FAMILIES, RIGHT? THAT WE'RE ACTIVELY ENGAGED AND



THE BOARD OF
SUPERVISORS

1 STRATEGIZING WITH THEM. WE HAVE BEEN ABLE TO INCREASE THE
2 SPENDING. LOTS OF STRATEGIES HAVE BEEN PUT IN PLACE WORKING
3 WITH HI AS WELL TO FIGURE OUT HOW WE CAN UTILIZE. SO, WE'RE
4 DEFINITELY HEADED IN A POSITIVE DIRECTION. THE QUESTION IS
5 JUST WHETHER OR NOT THEY WOULD ACTUALLY ALL BE ABLE TO BE
6 EXPENDED BY THAT JUNE 2025 DEADLINE.

7

8 **SUP. HOLLY J. MITCHELL:** OKAY, ALL RIGHT, BECAUSE IF IT'S NOT,
9 WE LOSE THEM.

10

11 **DR. JACKIE CONTRERAS:** YES.

12

13 **SUP. HOLLY J. MITCHELL:** OKAY, THANK YOU, MADAM CHAIR.

14

15 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, AND I'M GONNA THANK
16 YOU BOTH FOR BRINGING THIS DISCUSSION FORWARD. PLEASED TO SEE
17 WE'RE PRIORITIZING PREVENTION ON OUR AGENDA TODAY, WHICH
18 REMAINS ONE OF THE LEADING OBSTACLES BECAUSE AS FAST AS WE'RE
19 HOUSING PEOPLE, AS QUICKLY AS WE CAN, FAR TOO MANY PEOPLE ARE
20 STILL BECOMING UNHOUSED AND THAT EXACERBATES OUR CRISIS AS WE
21 ALL KNOW. I THINK I ANTICIPATED SEEING A LITTLE BIT MORE
22 DETAIL SPECIFIC TO THE POPULATIONS THAT WE WERE TALKING ABOUT,
23 BUT IF THIS SATISFIES MY COLLEAGUES INQUIRY, THAT'S GOOD. I
24 THINK WHAT I HOPE WE ALL WANT IS A CLEARLY DIVINE VISION
25 AROUND WHAT THIS PREVENTION WORK NEEDS TO LOOK LIKE FOR THESE



THE BOARD OF
SUPERVISORS

1 SPECIFIC POPULATIONS THAT WE CAN TRACK WITH DATA-DRIVEN
2 OUTCOMES THAT ARE MEASURABLE. AND I SEE IN TERMS OF THE
3 PREVENTION WORK, YOU KNOW, IN THE CHART THAT YOU PROVIDED IN
4 THE PRESENTATION, THAT IT REALLY LOOKS LIKE LACDA AND DCBA ON
5 HOUSING SPECIFIC INTERVENTIONS ARE LEADING. SO, ARE THEY
6 LEADING WITH THE INPUT FROM THESE RESPECTIVE DEPARTMENTS AND
7 THAT'S HOW IT'S GETTING DONE? OR LIKE, HOW ARE WE MAKING SURE
8 THAT WE'RE ENGAGING WITH THE DIFFERENT DEPARTMENTS, BUT MAKING
9 SURE WHO NEEDS TO BE THE LEAD? SO, WE'RE NOT SORT OF A, I
10 DON'T KNOW WHO'S IN CHARGE OF THIS SITUATION.

11
12 **CHERI TODOROFF:** YEAH, SO WE ARE SEEKING TO SUPPORT THAT
13 FACILITATION AND COORDINATION. AND WE HAVE BEEN WORKING WITH
14 THE DEPARTMENTS THAT ARE ADMINISTERING THESE PREVENTION
15 RESOURCES BUT ARE NOT NECESSARILY LIKE THE HOMELESS RESPONSE
16 SYSTEM, PER SE, AND CONNECTING THEM WITH SOME OF THOSE OTHER
17 PARTNERS THAT ARE MORE DEEPLY EMBEDDED IN THE HOMELESS
18 RESPONSE SYSTEM WHICH ARE ALSO ENGAGING CLIENTS WHO ARE AT
19 RISK OF HOMELESSNESS IF THEY'RE NOT LITERALLY HOMELESS YET.
20 AND SO, LIKE FOR EXAMPLE THE WORK AND FACILITATING THE
21 COLLABORATION BETWEEN LAHSA AND THE INFORMATION IN HMIS, LIKE
22 WITH DCBA, FOR EXAMPLE, AND THE CLIENTS THAT ARE SERVED BY
23 DCBA. THESE ARE THE TYPES OF WAYS IN WHICH WE'RE TRYING TO DO
24 THAT PARTNERSHIP AND TO LOOK AT THE WHOLE LANDSCAPE OF
25 RESOURCES THAT THE COUNTY'S ADMINISTERING AND IDENTIFYING



THE BOARD OF
SUPERVISORS

1 WHERE ALIGNING AND COORDINATING AND BRAIDING IS GONNA HAVE
2 GREATER IMPACT. WE'RE GONNA HAVE REALLY STEPPED INTO THIS ROLE
3 OVER THE LAST YEAR AND ARE CONTINUING TO DEEPEN OUR WORK IN
4 THAT AREA, BUT THE VISIBILITY INTO ALL OF THE RESOURCES THAT
5 ARE ADMINISTERED BY THE COUNTY THROUGH OUR RESOURCE MAPPING
6 WORK, FOR EXAMPLE, HAS POSITIONED US TO REALLY HELP COORDINATE
7 WITH THE DEPARTMENTS TO LOOK AT WHERE WE COULD HAVE THOSE
8 OPPORTUNITIES. SO, WE ARE DOING A LOT OF THAT, AND OF COURSE
9 THEIR DEPARTMENTS ARE.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** WHEN YOU SAY WE, IS THAT HI?

12

13 **CHERI TODOROFF:** HI, YEAH.

14

15 **SUP. LINDSEY HORVATH, CHAIR:** SO, HI IS LEADING, AND THEN
16 BRINGING ALL OF THESE ENTITIES TOGETHER.

17

18 **CHERI TODOROFF:** WE ARE LEADING ON THE OVERALL SORT OF
19 COORDINATION PER THE DIRECTIVES FROM THE BOARD. YES.

20

21 **SUP. LINDSEY HORVATH, CHAIR:** ON THE FEELS A LITTLE SQUISHY TO
22 ME. I'M TRYING TO FIGURE OUT LIKE HOW IS THIS ACTUALLY
23 WORKING? LIKE IS IT NO WRONG DOOR? AND SO, IF SOMEBODY IF A
24 YOUNG PERSON GOES TO DCFS. LEADERSHIP AND THEN THEY COME TO
25 YOU TO SAY HEY I NEED THIS HELP LIKE HOW DOES IT ACTUALLY GET



THE BOARD OF
SUPERVISORS

1 DONE.

2

3 **CHERI TODOROFF:** YEAH SO THE WHERE WE'RE REALLY GOING RIGHT NOW
4 AND THAT'S THE NEXT PHASE OF IT AND BY THE WAY I'M SORRY YOU
5 DON'T HAVE THE WRITTEN REPORT YET IT IS COMING WITHIN LIKE
6 MAYBE A DAY BUT IT HAS ADDITIONAL DETAIL IN IT AND I THINK
7 THAT ALSO THERE'S A LOT OF IT THAT'S SPECIFICALLY FOCUSED ON
8 EVERYTHING THAT COUNTY IS DOING WITH OLDER ADULTS AND WITH TAY
9 AND SPECIFIC IT'S VERY FOCUSED ON THAT BUT AS WE GO INTO 24,
10 25 IS EXACTLY THE QUESTION THAT YOU'RE ASKING IS THAT THAT
11 NEXT STEP IS LIKE WE DO NOT HAVE THAT NO WRONG DOOR IN PLACE
12 YET. WE DO NOT HAVE THAT WAY OF LIKE OF A CENTRALIZED WAY OF
13 INDIVIDUALS BEING ABLE TO ENGAGE WITH US WHO NEED HOMELESS
14 PREVENTION RESOURCES AND FOR US TO GET THEM TO THE RIGHT
15 SERVICE THAT THE COUNTY ADMINISTERS. THAT'S THE NEXT BODY OF
16 WORK THAT WE NEED TO DO.

17

18 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, SO I THINK THAT'S.

19

20 **CHERI TODOROFF:** WE ARE LEADING, YES.

21

22 **SUP. LINDSEY HORVATH, CHAIR:** YEAH, AND OKAY, SO YOU'RE IN
23 CHARGE OF THAT. SO, WE'LL KNOW TO GO TO YOU FOR PROGRESS. I
24 WANNA MAKE SURE THAT OUR PREVENTION EFFORTS AND WHAT WE
25 ENVISIONED AS THIS BODY THAT COMES TOGETHER NOW ISN'T THEN A



THE BOARD OF
SUPERVISORS

1 MODEL THAT'S PREVENTING US FROM DOING THE VERY THING THAT WE
2 WANT TO DO, WHICH IS PREVENTION. 2 DIFFERENT USES OF THE WORD
3 THERE. SO HOW ARE WE MAKING SURE THAT THE BODY THAT WE HAVE
4 SET UP TO IMPLEMENT PREVENTION IN THE COUNTY IS ACTUALLY
5 DELIVERING THAT AND NOT JUST SORT OF HAVING LIKE, NOBODY NEEDS
6 MEETINGS FOR MEETINGS SAKE, LIKE TO SAY WE HAD A MEETING SO WE
7 MADE PROGRESS, NO. SO HOW ARE WE MAKING SURE THAT THAT BODY IS
8 ACTUALLY DELIVERING THE RESULTS THAT WE'RE TALKING ABOUT AS IT
9 RELATES TO THIS TOPIC TODAY?

10

11 **CHERI TODOROFF:** YEAH, SO THE WORK THAT HI HAS BEEN ADVANCING
12 ON PREVENTION IS VERY MUCH ALIGNED WITH THE WORK THAT IS
13 HAPPENING UNDER THE PREVENTION AND PROMOTION SYSTEMS GOVERNING
14 COMMITTEE AND WE ARE NOT SLOWING ANYTHING DOWN. IN FACT, WE
15 HAVE BEEN ADVANCING THE PREVENTION WORK, WE HAVE BEEN
16 ADVANCING THE COORDINATION, WE'VE BEEN ADVANCING, FOR EXAMPLE,
17 RESPONDING TO THIS MOTION. THE PREVENTION AND PROMOTION
18 SYSTEMS GOVERNING COMMITTEE PROVIDES A SPACE FOR US TO REALLY
19 FOCUS IN ON A COUPLE OF VERY SPECIFIC AREAS AND TO BRING
20 TOGETHER THE MULTIPLE COUNTY DEPARTMENTS IN THAT SPACE TO SORT
21 OF LIKE DO BE SOLUTION ORIENTED IN REAL TIME. IT ACTUALLY
22 PROVIDES A REALLY GOOD VENUE FOR US TO BE HAVING THOSE
23 CONVERSATIONS. AND WE'RE WITH THE WORK WITH THE GOVERNING
24 COMMITTEE AND I WILL LET DR. HUNTER JUMP IN, BUT WE ARE MOVING
25 INTO THE PHASE OF PHASE OF BEING LIKE VERY SPECIFIC LIKE WITH



THE BOARD OF
SUPERVISORS

1 THE MEASURABLE OUTCOMES THAT WE WILL SPECIFICALLY BE HAVING
2 MEASURABLE OUTCOMES ON TRACKING THOSE AND REPORTING THOSE OUT.

3

4 **SUP. LINDSEY HORVATH, CHAIR:** OKAY SO THE MODEL WORKS FOR
5 EVERYBODY IT'S ACTUALLY HELPING US BE PRODUCTIVE. I SEE A YES.
6 ARE WE ALL IN AGREEMENT? IS ANYBODY IN DISAGREEMENT? THAT
7 MIGHT BE EASIER. NO? EVERYONE'S IN AGREEMENT THAT IT'S
8 WORKING. OKAY. IF IT'S NOT, I'M GOING TO HOLD YOU TO THAT
9 BECAUSE I JUST ASKED YOU. WELL?

10

11 **DR. D'ARTAGNAN SCORZA:** I THINK, SUPERVISOR, GIVEN THAT YOU
12 HAVE, WHAT, 4 OR 5 OF US HERE ON THE GOVERNING COMMITTEE I
13 THINK WE'VE BEEN ALONG WITH OUR CEO WE'VE HAD AN INCREDIBLE
14 OPPORTUNITY TO COME TOGETHER AND HAVE REALLY VERY THOUGHTFUL
15 CONVERSATIONS ABOUT HOW WE'RE COORDINATING AND COLLABORATING
16 ACROSS AND THROUGHOUT THE ENTIRE COUNTY. IN ADDITION TO THAT,
17 MY OFFICE IS ALSO SUPPORTING THE PREVENTION AND PROMOTION
18 COMMITTEE BY BRINGING TOGETHER THE VARIOUS DEPARTMENTS WHO ARE
19 CONNECTED TO THIS WORK, ALONG WITH THEIR HIGH LEVEL DECISION
20 MAKERS TO HELP BE SOLUTION ORIENTED. SO, WHEN THERE ARE
21 BARRIERS, WE'RE ABLE TO PARTNER WITH THE GOVERNMENT COMMITTEE
22 TO IDENTIFY THOSE BARRIERS, BUT WORK WITH THOSE DEPARTMENTS TO
23 NAVIGATE THROUGH AND ADDRESS AND SOLVE THOSE BARRIERS. SO
24 THAT'S AN EXCITING PROSPECT THAT I THINK IS COMING OUT OF THIS
25 WORK. THAT MAKES US VERY ACTION ORIENTED.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** I'M NOT GONNA LET YOUR FACE TALK
3 ANYMORE. I'M GONNA ASK YOUR MOUTH TO TALK TO DIRECTOR NICHOLS.
4 CAN YOU SHARE A LITTLE BIT ABOUT WHAT IS GOING ON FOR YOU?

5

6 **BRANDON NICHOLS:** CHAIR HORVATH, I DON'T DISAGREE WITH ANY OF
7 THE WORK. MY CONCERN IS WE CAN BUILD A CONVEYOR BELT, AND I
8 DON'T WANT TO SPEAK ABOUT MY KIDS LIKE A CONVEYOR BELT, BUT
9 JUST A MODEL TO UNDERSTAND THAT CONNECTS THEM TO A VOUCHER,
10 GETS THEM CONNECTED TO MENTAL HEALTH SERVICES, SUBSTANCE ABUSE
11 SERVICES, YOU KNOW, MOVES THEM ALONG A PATH. BUT IF THERE'S
12 NOT A HOME AT THE END OF THAT CONVEYOR BELT THAT WILL OPEN ITS
13 DOOR FOR THE KID, THEY'RE JUST GONNA PILE UP AT THE END OF THE
14 CONVEYOR BELT. THAT IS REALLY MY CONCERN AND PART OF WHAT I
15 WAS TRYING TO TELL SUPERVISOR BARGER IS I THINK WE CAN IMPROVE
16 AND WE CAN DO MORE TO PREPARE THE KIDS TO MOVE INTO HOUSING,
17 BUT UNTIL WE HAVE A STOCK OF HOUSING THAT IS READY TO TAKE
18 THAT POPULATION, ALL OF OUR WORK MAY BE FOR NAUGHT. AND SO, I
19 STILL DON'T HAVE A CLEAR SENSE OF THE VISION OF HOW WE FIND
20 THOSE HOUSES, BUT I'M GLAD THAT THE NICE LOOKING CHIEF
21 EXECUTIVE OFFICER IS NOW ENGAGED TO HELP ME, BECAUSE REALLY
22 THAT'S BEEN THE PUZZLE THAT I'VE HAD A HARD TIME ANSWERING.

23

24 **SUP. LINDSEY HORVATH, CHAIR:** I THINK IT'S HONEST AND I THINK
25 UNFAIR. AND WHEN WE'RE TALKING ABOUT WHAT DOES THE PREVENTION



THE BOARD OF
SUPERVISORS

1 MECHANISM ACTUALLY DO, YOU KNOW, MAKING SURE THAT YOU ALL ARE
2 ABLE TO COME TO THAT IS IMPORTANT AND THEN SURFACING THE WEAK
3 LINK IS NO AVAILABILITY OF HOUSING, WHICH HAS TO BE PART OF
4 THE CONVERSATION CERTAINLY, BUT AT LEAST IT'S IDENTIFYING AN
5 ISSUE IS DIFFERENT THAN ACTUALLY WE MEET AND I DON'T, IT'S NOT
6 HELPFUL FOR ME AND I WISH I HAD THAT 2 HOURS OF MY LIFE BACK
7 TO DO SOMETHING ELSE. SO, IT IS HELPFUL TO HEAR THAT IT IS
8 TIME WELL SPENT, THAT THERE'S ACTUAL COORDINATION, THAT THERE
9 ARE OUTCOMES IDENTIFIED, ALL OF THAT IS MEANINGFUL. I THINK
10 THE LAST QUESTION I WANNA TOUCH ON FOR THIS SUBJECT IS HOW ARE
11 WE MAKING SURE THROUGH THAT PROCESS THAT WE'RE ACTUALLY
12 SPENDING THE RESOURCES? SAVE THE HOUSING ISSUE, I APPRECIATE
13 THAT HOUSING AVAILABILITY CONTRIBUTES TO A PROBLEM, BUT I KNOW
14 FOR ME, I SUSPECT FOR MY COLLEAGUES, ESPECIALLY WHEN WE'RE IN
15 A DECLARED STATE OF EMERGENCY, WE DON'T WANNA SEE UNDERSPEND
16 ON JUST ABOUT ANYTHING BECAUSE THERE'S TOO MUCH NEED OUT
17 THERE. PEOPLE ARE COMING TO US ON A REGULAR BASIS SAYING, WE
18 NEED RENTAL ASSISTANCE. WE NEED ALL OF THE ASSISTANCE THAT WE
19 ALL HEAR. SO HOW ARE WE MAKING SURE THAT WE ARE USING THESE
20 MUCH NEEDED DOLLARS, GETTING THEM INTO THE HANDS OF PEOPLE WHO
21 NEED THEM, AND MAKING SURE WE DON'T COME BACK WITH A BUNCH OF
22 UNDERSPEND WHEN WE KNOW THAT PEOPLE ARE IN CRISIS. HOW IS THIS
23 MODEL SOLVING FOR THAT TO ADDRESS THESE POPULATIONS?

24
25 **CHERI TODOROFF:** I WILL, YOU KNOW, RESPOND FOR A PIECE OF THAT



THE BOARD OF
SUPERVISORS

1 AND I THINK SOME OF THE FUNDING IS ADMINISTERED BY SOME OF OUR
2 DEPARTMENTS AND SO I WILL ALLOW THEM TO SPEAK FOR THAT AS
3 WELL. WE ARE, FOR EXAMPLE, THE PREVENTION RESOURCES THAT ARE
4 HI ADMINISTERED AND HI FUNDED, WE DO TRACK THE SPEND DOWN. WE
5 ACTUALLY DID HAVE THAT INTERESTING SITUATION WITH PREVENTION
6 DOLLARS FOR A WHILE DURING THE PANDEMIC WHEN THEY WERE BEING
7 UNDERSPENT BECAUSE PEOPLE WERE STAYING IN THE HOUSING THEY
8 WERE IN AND WE HAD ALL THE EVICTION PREVENTION RESOURCES IN
9 PLACE. AND SO, THE REQUEST FOR THOSE PREVENTION RESOURCES
10 ACTUALLY DECREASED FOR A WHILE. THAT'S NO LONGER THE
11 SITUATION. WHAT WE ARE LOOKING AT NOW IS LOOKING ACROSS THE
12 FUNDING THAT'S GOING TO DIFFERENT SERVICE PROVIDERS, WHERE
13 THEY'RE, WHO'S BEEN SPENDING THEIR FULL ALLOCATION AND WHERE
14 THERE'S UNDERSPEND. DO THOSE SERVICE PROVIDERS, WITH THE
15 UNDERSPEND, IS IT AN ISSUE OF NEEDING SOME TECHNICAL
16 ASSISTANCE OR ADDITIONAL SUPPORTS? AND OR CAN WE MOVE THE
17 MONEY TO A PROVIDER THAT IS FULLY UTILIZING IT? WE HAVE BEEN
18 WORKING WITH LAHSA AND WE HAVE BEEN MOVING DOLLARS TO
19 PROVIDERS THAT ARE FULLY UTILIZING IT AND TO ENSURE THAT IT'S
20 BEING THAT WE'RE MAXIMIZING THE DOLLARS THAT WE DO HAVE.

21
22 **SUP. LINDSEY HORVATH, CHAIR:** YEAH, YOU CAN IMAGINE WHY I
23 WANTED TO END ON THIS QUESTION BECAUSE I KNOW WHERE WE'RE
24 GOING NEXT BUT DOES ANYBODY WANT TO TOUCH ON ARE YOU RUNNING
25 INTO PARTICULAR BARRIERS TO SPEND THE RESOURCES THAT YOU HAVE



THE BOARD OF
SUPERVISORS

1 ON THE POT, SPECIFICALLY OUR OLDER ADULTS OR OUR TAYTO MAKE
2 SURE THAT THEY'RE GETTING WHAT THEY NEED? NO ONE HAS BARRIERS.

3
4 **DR. JACKIE CONTRERAS:** I JUST WANNA JUMP IN AND OTHERS CAN
5 SPEAK TO KIND OF THE RESOURCES THAT WE HAVE IDENTIFIED AND HOW
6 THEY'RE BEING UTILIZED. I THINK PART OF THIS MODEL, THE INTENT
7 IS, IS TO REALLY GET A MUCH BETTER PICTURE OF THE BIG PICTURE
8 ACROSS THE COUNTY. AND SO, WE'RE IN THE PROCESS RIGHT NOW OF
9 COLLECTING INFORMATION FROM EACH OF THE DEPARTMENTS. THE PPCIT
10 IS LEADING THIS EFFORT SO WE CAN SEE WHERE ARE DOLLARS GOING.
11 I HAD THE OPPORTUNITY TO INTERVIEW A NUMBER OF THE DEPARTMENT
12 HEADS WHEN THIS INITIATIVE KICKED OFF, AND IT WAS AMAZING TO
13 HEAR ALL OF THE GREAT WORK THAT WAS GOING ON AND TO HEAR THAT
14 THIS DEPARTMENT A AND DEPARTMENT B AND DEPARTMENT C ARE
15 ACTUALLY DOING FAIRLY SIMILAR THINGS WITH HAVING TO ESTABLISH
16 INFRASTRUCTURE TO PROVIDE SERVICES TO THE SAME POPULATION. SO,
17 SOME OF THE WORK THAT WE'RE DOING IS REALLY BEING ABLE TO GET
18 A BETTER HANDLE ON THAT SO WE CAN MAKE BETTER DECISIONS AND
19 UTILIZE THE RESOURCES MORE EFFECTIVELY.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** SO WHEN YOU IDENTIFY THAT THERE'S
22 A NEED FOR SHARED INFRASTRUCTURE OR YOU ARE CREATING THE SAME
23 INFRASTRUCTURE, ARE YOU THEN TAKING THE STEP TO HAVE IT BE
24 SHARED SO YOU'RE NOT ALL REINVENTING THE WHEEL ALONGSIDE EACH
25 OTHER?



THE BOARD OF
SUPERVISORS

1

2 **DR. D'ARTAGNAN SCORZA:** SUPERVISOR, I THINK THAT'S THE
3 INTENTION. THE IDEA IS TO NOT ONLY HAVE AN ONGOING INVENTORY
4 FROM THE DEPARTMENTS ACROSS MULTIPLE YEARS, BUT IT'S TO MAKE
5 SURE THAT THAT DATA IS ACCESSIBLE TO THE DEPARTMENT SO THEY
6 KNOW WHAT PROGRAMS ARE BEING PROVIDED SO THEY CAN BETTER WORK
7 TOGETHER TO CREATE THE PIPELINE OR THE CONVEYOR BELT THAT I
8 THINK BRANDON WAS TALKING ABOUT. SO RIGHT NOW, WE'RE WORKING
9 WITH THE DEPARTMENTS TO BOTH GATHER THAT INFORMATION BUT TO
10 ALSO CENTRALIZE IT. I THINK ONE OF THE THINGS THAT'S IMPORTANT
11 TO NOTE IS THAT THERE REALLY ISN'T A CENTRALIZED LOCATION FOR
12 ALL OF OUR PROGRAMS, AND SO THAT INFRASTRUCTURE'S BEING BUILT
13 TO ENABLE THAT WORK TO OCCUR.

14

15 **SUP. LINDSEY HORVATH, CHAIR:** OKAY.

16

17 **TAMARA HUNTER:** AND WHAT I WOULD ADD IS THAT THIS MODEL
18 PROVIDES A VEHICLE THAT WILL ALLOW CONCERNS AND BARRIERS TO BE
19 ELEVATED TO DEPARTMENT HEAD LEVEL QUICKLY SO THAT AGAIN WE CAN
20 ADDRESS ISSUES, SOLVE PROBLEMS IN REAL TIME.

21

22 **SUP. LINDSEY HORVATH, CHAIR:** ANY OTHER CHALLENGES OR BARRIERS
23 WE SHOULD BE AWARE OF? OKAY. THEN I WILL ASK THAT WE MOVE ON
24 TO OUR NEXT PRESENT PART OF THE PRESENTATION. THANK YOU VERY
25 MUCH. AND THIS PART OF THE PRESENTATION IS THE FOCUS ON THE



THE BOARD OF
SUPERVISORS

1 LOSS OF PAYMENT MODEL. I KNOW WE PUT YOU ON A VERY CHALLENGING
2 ERRAND AND YET IT SOUNDS LIKE YOU'RE COMING BACK WITH A
3 RESULT, SO THANK YOU.

4
5 **CHERI TODOROFF:** YEAH, SO LET ME SHARE WITH YOU THE WORK THAT'S
6 BEEN HAPPENING IN RECENT WEEKS. SO, AS YOU KNOW, AT THE MAY
7 21ST BOARD MEETING, WE HAD THE CHIEF EXECUTIVE OFFICE AND
8 HOMELESS INITIATIVE AND LAHSA AND SOME SERVICE PROVIDERS WHO
9 WERE HERE TALKING ABOUT THE CHALLENGES THAT THEY WERE FACING
10 WITH CASH FLOW AND THE IMPACT THAT WAS HAVING ON THEIR
11 OPERATIONS. DURING THAT BOARD MEETING, THE BOARD ADOPTED A
12 MOTION DIRECTING THE HOMELESS INITIATIVE TO REPORT BACK TO THE
13 BOARD WITH POTENTIAL ALTERNATIVE MODELS TO FUND HOMELESS
14 SERVICE PROVIDERS AND ALSO TO PROVIDE THIS VERBAL REPORT BACK
15 TO THE BOARD TODAY. SO, WE WENT AHEAD AND WE MET WITH THE
16 AUDITOR CONTROLLER, COUNTY COUNCIL, THE CEO BUDGET AND
17 OPERATIONS MANAGEMENT BRANCH, LAHSA, HOMELESS SERVICE
18 PROVIDERS AS WELL AS THE CITY OF LOS ANGELES. WE TALKED ABOUT
19 THE DIFFERENT MODELS THAT WERE BEING PROPOSED. WE TALKED ABOUT
20 THE DIFFERENT MODELS THAT WERE BEING PROPOSED WERE VARIATIONS
21 ON THE SAME CONCEPT, WHICH GENERALLY INVOLVES ADVANCING A
22 PORTION OF THE TOTAL ALLOCATION WITH RECONCILIATION OCCURRING
23 AT VARIOUS POINTS DURING THE FISCAL YEAR. AND SO BASED ON THE
24 INPUT ON THE MODELS, OUR ANALYSIS OF THEM, OUR WORK WITH
25 AUDITOR CONTROLLER, WE ARE RECOMMENDING THAT A QUARTERLY CASH



THE BOARD OF
SUPERVISORS

1 ADVANCE OF MEASURE H FUNDS BE PROVIDED TO LAHSA. THE FUNDS
2 WOULD BE ISSUED ON A SPECIFIC DAY OF THE MONTH PRIOR TO THE
3 START OF EACH QUARTER TO ALLOW FOR CONSISTENCY IN PLANNING.
4 LAHSA IN TURN THEN WILL PROVIDE A MONTHLY ADVANCE OF MEASURE H
5 FUNDS TO ITS PROVIDERS ON A SPECIFIC DAY OF EACH MONTH FOR
6 THEIR ANTICIPATED HOMELESS INITIATIVE RELATED EXPENDITURES.
7 SO, THIS MODEL IS GETTING THE FUNDS TO THE PROVIDERS BEFORE
8 THEY START INCURRING THE COST FOR THE MONTH THAT'S COMING UP.
9 THE FUNDING MODEL IS EXPECTED TO PROVIDE ADEQUATE CASH FLOW TO
10 LAHSA AND THE PROVIDERS TO COVER THEIR PROJECTED EXPENDITURES
11 FOR HOMELESS INITIATIVE FUNDED PROGRAMS BEFORE THOSE COSTS ARE
12 INCURRED. IT'S ALSO GOING TO BALANCE FISCAL ACCOUNTABILITY
13 REQUIREMENTS OF BOTH THE COUNTY AND THE MEASURE H REVENUE. SO,
14 WE'RE GONNA ALSO, THE PROVIDERS WILL CONTINUE TO INVOICE AND
15 LAHSA WILL CONTINUE TO INVOICE. WE WILL DO A RECONCILIATION OF
16 ACTUAL COSTS WITH THE ADVANCE AND THEN WE WILL DO ANY
17 ADJUSTMENTS AS NEEDED. I'M ACTUALLY, YOU KNOW, THAT'S THE HIGH
18 LEVEL OVERVIEW. IT'S FAIRLY STRAIGHTFORWARD. I MIGHT JUST
19 PAUSE AND SEE IF YOU WOULD LIKE TO ADD ANYTHING AND ALSO BACK
20 TO THE BOARD FOR QUESTIONS.

21
22 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU.

23
24 **OSCAR VALDEZ:** SO, I THINK JUST TO ADD THE WHOLE PROCESS OF
25 RECOMMENDATION THAT YOU SEE BEFORE YOU HAS BEEN DONE IN



THE BOARD OF
SUPERVISORS

1 PARTNERSHIP WITH YOU KNOW THE CEO'S OFFICE YOU KNOW HOMELESS
2 INITIATIVE AND VARIOUS PARTNERS. WE DO WANT TO MAKE SURE THAT
3 THERE'S STRONG INTERNAL CONTROLS IN PLACE TO ENSURE THAT THE
4 ADVANCES ARE SPECIFICALLY BEING USED FOR COUNTY RESOURCES AND
5 EXPENDITURES. SO WE ARE GOING TO BE WORKING WITH LIKE I
6 MENTIONED WITH HOUSING INITIATIVE TO MAKE SURE THAT ALL OF
7 THAT LANGUAGE GETS BAKED INTO THE NEW AGREEMENT OR THE
8 AMENDMENT. AGAIN THESE ARE GOING TO BE ADVANCES AND THOSE
9 INVOICES WILL NOT TRIGGER FUTURE WARRANTS BUT IT WOULD
10 BASICALLY RECOGNIZE THE EXPENDITURE FOR THE COUNTY, IT WOULD
11 RECOGNIZE THE EXPENDITURE FOR LAHSA AND ONCE THEY DO ON A
12 MONTHLY BASIS OR MORE FREQUENTLY IT ALLOWS THEM TO BASICALLY
13 RECONCILE SO IT'S ALL ABOUT TRANSPARENCY AND ACCOUNTABILITY
14 AND SO AGAIN PROTECTING THE COUNTY AND WE ALSO HAVE SOME OTHER
15 YOU KNOW RECOMMENDATIONS YOU KNOW TO POSSIBLY SET UP A
16 SEPARATE YOU KNOW RESTRICTED OPERATING CHECKING ACCOUNT FOR
17 THE COUNTY WITHIN LAHSA TO MAKE SURE THAT IT EARNS INTEREST
18 AND THAT THAT INTEREST ALSO IS ALLOCATED FOR RESOURCES.

19
20 **SUP. LINDSEY HORVATH, CHAIR:** IT'S LIKE YOU'RE READING MY MIND
21 WHAT MY QUESTIONS ARE GOING TO BE. SO, IS THIS LEVEL OF
22 ADVANCE THAT'S PROPOSED IN THE CADENCE OF PAYMENTS A
23 FINANCIALLY SOUND MODEL?

24
25 **OSCAR VALDEZ:** YES. AGAIN, AS LONG AS WE'RE RECEIVING INVOICES



THE BOARD OF
SUPERVISORS

1 TIMELY, AS LONG AS LAHSA AND THE PROVIDERS, WHICH THEY
2 MENTIONED THAT THEY WERE COMMITTED TO, MAKING SURE THAT THOSE
3 INVOICES CAME IN TIMELY, WE CAN RECOGNIZE THOSE EXPENDITURES.
4 BECAUSE AGAIN, WHEN YOU ISSUE AN ADVANCE, IT'S BASICALLY A
5 BALANCE SHEET TRANSACTION. I DON'T WANT TO GET INTO YOU KNOW
6 ACTUAL DETAILS BUT THOSE INVOICES WILL FACILITATE THE PROCESS,
7 THE CONTROLS IN PLACE, THE AUTHORIZATION TO BASICALLY
8 RECOGNIZE THOSE EXPENDITURES AND ONCE WE'RE DONE WITH THE
9 QUARTER WE'RE READY TO ISSUE THE NEXT ADVANCE FOR THE NEW
10 QUARTER.

11
12 **SUP. LINDSEY HORVATH, CHAIR:** GIVEN I WAS JUST IN NEW YORK WITH
13 YOU AND WE GOT A GREEN LIGHT AS FAR AS THE COUNTY IS
14 CONCERNED, IF THESE ARE PROTOCOLS THAT YOU RECOMMEND THAT YOU
15 SAY, YOU KNOW, HAVE THE CHECKS AND BALANCES IN PLACE THAT WE
16 NEED AS WE'RE ON THE OUTSET, THAT IS HELPFUL TO UNDERSTAND.
17 AND SINCE WE'RE MOVING FORWARD WITH A NEW FUNDING MODEL, YOU
18 MENTIONED SOMETHING ABOUT A SEPARATE ACCOUNT. WOULD YOU, HOW
19 WOULD YOU RECOMMEND THAT WE ENSURE THAT THESE COUNTY ADVANCES
20 ARE USED FOR COUNTY PROGRAMS AND DIRECTIVES? HOW ARE WE MAKING
21 SURE?

22
23 **OSCAR VALDEZ:** I THINK THOSE ARE STILL OPEN TO FURTHER
24 DISCUSSIONS, BUT I THINK HERE IT'S MAKING SURE THAT THE
25 MONEY'S SEGREGATED AS IT'S ADVANCED WITH LAHSA, AND WE'RE ALSO



THE BOARD OF
SUPERVISORS

1 REQUESTING FOR POSITIVE FEEDBACK OR NOTIFICATION WHEN THOSE
2 DOLLARS ARE ADVANCED TO THOSE PROVIDERS AND POSSIBLY GET SOME
3 REASSURANCE FROM THE PROVIDERS THAT THEY ARE RECEIVING THOSE
4 ADVANCES YOU KNOW TIMELY SO NOT THE REST MAYBE GOING THROUGH
5 YOU KNOW HI AND MAKING SURE THAT THEY CAPTURE ALL THAT
6 INFORMATION WE WOULD GO BACK IN THE BACK END AND AUDIT THAT
7 PROCESS.

8

9 **SUP. LINDSEY HORVATH, CHAIR:** SO, AS YOU'RE GOING THROUGH THE
10 AUDITING PROCESS NOW, WE'RE GONNA SET UP WHATEVER THAT
11 MECHANISM.

12

13 **OSCAR VALDEZ:** WE'LL MAKE RECOMMENDATIONS.

14

15 **SUP. LINDSEY HORVATH, CHAIR:** OKAY.

16

17 **OSCAR VALDEZ:** YES

18

19 **SUP. LINDSEY HORVATH, CHAIR:** AND THEN WE'LL BE SEEING WHAT
20 THOSE RECOMMENDATIONS ARE. SO THAT'S GOOD. CHERI , IS THERE
21 ANYTHING ELSE YOU WANTED TO ADD? OKAY. AND THEN AS WE'RE
22 MOVING FORWARD WITH THIS MODEL, I KNOW THAT WE'RE NOT THE ONLY
23 FUNDER FOR LAHSA AND OUR SERVICE PROVIDERS. SO HOW DO WE
24 ANTICIPATE OUTCOMES IF WE DON'T ALL HAVE THE SAME MODEL OR WE
25 DON'T ALL MAKE A CHANGE, DO WE ANTICIPATE, AT LEAST FOR THE



THE BOARD OF
SUPERVISORS

1 COUNTY'S PIECE, A PROBLEM?

2

3 **CHERI TODOROFF:** I THINK WE WILL BE ABLE, USING WHAT'S BEEN
4 DISCUSSED HERE, BE ABLE TO MANAGE AND TRACK AND GET INVOICES
5 AGAINST WHAT THE COUNTY IS ADVANCING. I DO THINK THAT IT WILL
6 BE CHALLENGING FOR PROVIDERS IF LOSSES ADMINISTERING FUNDS
7 FROM DIFFERENT FUNDERS AND THOSE FUNDS ARE FLOWING TO
8 PROVIDERS IN DIFFERENT WAYS FOR THOSE CONTRACTS. AND SOME OF
9 THOSE CONTRACTS MAY HAVE MORE THAN ONE FUNDING STREAM IN THEM.
10 SO THAT MEANS EVEN WITHIN A CONTRACT, THEY MAY HAVE COUNTY
11 DOLLARS AND NON-COUNTY DOLLARS. AND SO, IF THERE ARE, IF ONE
12 OF IT IS AN ADVANCE AND A RECONCILIATION AND THE OTHER PART OF
13 IT IS GETTING PAID IN ARREARS AFTER AN INVOICE, I THINK THAT
14 DOES CREATE COMPLEXITY FOR PROVIDERS AND ADDITIONAL
15 ADMINISTRATIVE BURDEN. SO IDEALLY, WE WILL BE ABLE TO ALIGN
16 AROUND A COMMON APPROACH. WE HAVE BEEN ONE OF THE OTHER
17 LARGEST FUNDERS FOR LAHSA WOULD BE THE CITY OF LOS ANGELES AND
18 WE HAVE BEEN TALKING WITH THEM ABOUT OUR APPROACH AND HAVE
19 BEEN SHARING IT. THEY ARE DISCUSSING MODELS WITHIN THE CITY.

20

21 **SUP. LINDSEY HORVATH, CHAIR:** GREAT. I THINK MAKING SURE WE'RE
22 DOING OUR PART TO NOT ONLY MAKE SURE THE COUNTY IS DOING WHAT
23 WE NEED BASED ON WHAT WE HEARD, BUT ENCOURAGING EVERYBODY ELSE
24 TO KIND OF WORK WITH US SO WE MOVE TO A SYSTEM THAT WORKS FOR
25 EVERYBODY IS GREAT. I'M GLAD THAT WE HAVE THE AUDITING PROCESS



THE BOARD OF
SUPERVISORS

1 THAT WILL DELIVER RECOMMENDATIONS SO WE HAVE SORT OF THAT LIST
2 OF TO-DOS THAT WE HAD INTENDED AS THE LOSS OF COMMISSION SO
3 AND I KNOW THAT THIS BOARD SUPPORTS SO THANK YOU FOR THAT. I
4 THINK THAT WILL BE HELPFUL. AND I JUST WANT TO SAY THANK YOU
5 FOR MOVING AS QUICKLY AS YOU HAVE I KNOW THAT THIS IS UNUSUAL
6 FOR THE COUNTY TO BE MOVING IN WHAT FEELS LIKE RECORD SPEED TO
7 COME UP WITH THIS NEW MODEL AND I JUST WANT TO SAY THANK YOU.
8 I KNOW THAT THIS IS IT WAS NOT EASY AND MAKING SURE THAT WE
9 WORKED WITH ALL OF OUR SERVICE PROVIDERS TO GET THEIR INPUT
10 WHICH I KNOW THIS PROCESS ACCOUNTED FOR ALL OF THAT IS
11 INCREDIBLE I CANNOT THANK YOU ENOUGH AND I KNOW THAT OUR
12 SERVICE PROVIDERS HAVE COMMUNICATED THAT THEY ARE EXCITED
13 ABOUT WHAT THIS MIGHT MEAN. OBVIOUSLY, WE WILL SEE HOW IT GETS
14 IMPLEMENTED AND WHETHER WE'RE ACTUALLY ABLE TO DELIVER. BUT IT
15 SOUNDS LIKE WE HAVE OURSELVES A GOOD PATH AND PLAN FORWARD.
16 AND I JUST WANT TO THANK YOU AGAIN, BECAUSE THIS KIND OF
17 COLLABORATION CAN NOT ONLY BE TRANSFORMATIONAL IN THIS SPACE
18 WHERE, YOU KNOW, WE HAD A DECLARED STATE OF EMERGENCY TO
19 CREATE THIS OUTCOME, BUT WILL GIVE US LESSONS LEARNED IN OTHER
20 SPACES WHERE CONTRACTING, WE KNOW, HAS ALSO BEEN CHALLENGING.
21 AND SO, I KNOW IT'S NEVER FUN TO BE THE GUINEA PIG BUT IN THIS
22 CASE I THINK YOU'VE DONE AN EXCEPTIONAL JOB AND ALLOWED US AN
23 OPPORTUNITY TO SORT OF LEARN FOR OTHERS AS WELL SO THANK YOU
24 VERY MUCH.

25



THE BOARD OF
SUPERVISORS

1 **OSCAR VALDEZ:** I WOULD ALSO SAY THANK YOU FOR THE ADDITIONAL
2 TIME TO VET THE RECOMMENDATION WITH THE MAJOR STAKEHOLDERS.

3
4 **SUP. LINDSEY HORVATH, CHAIR:** ABSOLUTELY YOU KNOW WE DON'T WANT
5 TO SET OURSELVES UP TO HAVE THIS CONVERSATION HERE WITHOUT
6 HAVING THAT CONVERSATION THERE. SO, I APPRECIATE THE
7 COMMUNICATION AND COLLABORATION. ABSOLUTELY, SUPERVISOR
8 MITCHELL.

9
10 **SUP. HOLLY J. MITCHELL:** CHAIR, I'M JUST, AS I SAT HERE AND
11 LISTENED TO YOU AND THINK ABOUT IT, THOUGHT ABOUT IT, I WANT
12 TO KNOW IF THERE IS A WAY, AND THIS ACTUALLY DOESN'T PERTAIN
13 TO YOU, BUT IN INSTANCES LIKE I JUST TALKED ABOUT, THE MONEY
14 THAT HAS GONE UNSPENT, THAT WE'VE GOT NOW THIS NARROW WINDOW
15 OF TIME TO SPEND IT DOWN. IF THERE IS A WAY, IF APPROPRIATE,
16 THAT WE ARE INFORMED ABOUT THAT PROACTIVELY, BECAUSE IF IT'S
17 GOING TO TAKE ADVOCACY OR WE NEED TO WEIGH IN WITH THE FUNDER
18 TO ASK FOR GRACE, MORE TIME, ENGAGE TO HELP THE DEPARTMENT,
19 THE RESPONSIBLE DEPARTMENT OR THE EXTERNAL PARTNERS LIKE IN
20 THIS INSTANCE, ACCORDING TO DR. CONTRERAS, LAHSA, BECAUSE NONE
21 OF US WANT TO BE IN A POSITION WHERE MONEY GOES BACK ANYWHERE
22 UNSPENT. SO, WHAT CAN WE DO TO BE ON THE FRONT END OF THAT
23 INFORMATION?

24
25 **FESIA DAVENPORT:** SUPERVISOR, CAN I JUST CLARIFY? SO AS YOUR



THE BOARD OF
SUPERVISORS

1 QUESTION, WHEN THE COUNTY RECEIVES FUNDING FROM ANOTHER
2 SOURCE, LET'S SAY FEDERAL OR STATE GOVERNMENT FOR PROGRAMMING,
3 AND WE ARE GOING TO HAVE AN UNDERSPIN AT THE END OF THE YEAR,
4 IS THERE A WAY FOR THE BOARD TO BE NOTIFIED PROACTIVELY? LIKE
5 HERE'S, SO.

6

7 **SUP. HOLLY J. MITCHELL:** AND, YOU KNOW, NOT JUST NOTIFIED, WE
8 HAD AN UNDERSPIN AND IT'S A DONE DEAL, BUT HOW WE CAN BE
9 NOTIFIED IN A TIMELY ENOUGH MANNER TO ENGAGE AND NOT AN
10 UNDERSPEND BECAUSE WE JUST DON'T HAVE A REASON TO SPEND IT,
11 BUT AN UNDERSPEND IN THIS INSTANCE WHERE WE HAVE A NEED. YEAH.
12 AND THERE MAY BE A SYSTEMIC OR SOME STRUCTURAL REASON THAT HAS
13 LED TO US NOT GETTING THE MONEY OUT THE DOOR.

14

15 **FESIA DAVENPORT:** SO, SUPERVISOR, LET ME TAKE THAT BACK TO THE
16 OFFICE. WE HAVE A PLETHORA OF, YOU KNOW, PROGRAMS WHERE WE
17 HAVE FEDERAL AND STATE SUBVENTION. I'M ASSUMING THERE ARE MANY
18 INSTANCES WHERE WE HAVE UNDERSPIN'S, BUT THEN WE CATCH UP
19 MAYBE THE NEXT YEAR BECAUSE THE FUNDS ARE CARRIED OVER. SO LET
20 ME TAKE THAT BACK TO MY TEAM, WORK WITH SOME OF THE
21 DEPARTMENTS TO FIGURE OUT SOMETHING THAT'S PRACTICAL THAT
22 WOULD NOT OVERWHELM THE BOARD WITH JUST DATA POINTS THAT ARE
23 NOT ACTIONABLE.

24

25 **SUP. HOLLY J. MITCHELL:** OR YOU ALL IN THE DEPARTMENT, BECAUSE



THE BOARD OF
SUPERVISORS

1 I DON'T WANT YOU TO SPEND TIME TRYING TO GIVE US A REPORT AS
2 OPPOSED TO SPENDING THE MONEY TO ASK.

3

4 **FESIA DAVENPORT:** GOTCHA. WE'LL GET BACK TO YOU ON THAT.

5

6 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. ARE THERE ANY OTHER
9 QUESTIONS OR COMMENTS ON THIS NEW MODEL? OKAY. WITH THAT, I
10 WOULD ASK OUR EXECUTIVE OFFICER TO PLEASE CALL THE MEMBERS OF
11 THE PUBLIC WHO HAVE SIGNED UP TO SPEAK ON THIS ITEM, WHICH
12 INCLUDES BOTH TOPICS.

13

14 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
15 FORWARD? BRIAN JOSE, KRISTEN ESTER, OCTAVIO ORTIZ, RED CHIEF
16 HUNT, SUSHA ROADHOUSE, AND ZIKI SANDOVAL. PLEASE COME FORWARD
17 AND STAFF WILL ASSIST YOU. AS A FINAL REMINDER FOR
18 PARTICIPANTS ON THE TELEPHONE, IF YOU WOULD LIKE TO ADDRESS
19 ITEMS SET MATTER 2, IF YOU HAVE NOT ALREADY DONE SO, PLEASE
20 PRESS 1 THEN 0 NOW TO BE PLACED IN THE SPEAKING QUEUE.
21 MODERATOR, WE HAVE THE FIRST REMOTE SPEAKER, PLEASE.

22

23 **MODERATOR:** OUR FIRST PARTICIPANT IS ANGELICA FRIAS. PLEASE
24 UNMUTE YOURSELF AND SPEAK DIRECTLY. OOPS, SHE JUST LEFT THE
25 QUEUE. OUR NEXT PARTICIPANT THEN IS ERIC PREVIN. PLEASE UNMUTE



THE BOARD OF
SUPERVISORS

1 YOURSELF AND SPEAK DIRECTLY INTO YOUR PHONE. YOU MAY BEGIN.

2

3 **SPEAKER:** THANK YOU. CAN YOU HEAR ME?

4

5 **SUP. LINDSEY HORVATH, CHAIR:** YES, WE CAN. GO AHEAD.

6

7 **SPEAKER:** CAN YOU HEAR ME? OKAY. THANK YOU. YEAH. WELL, OKAY.

8 SO, ANOTHER LOVELY OUTLOOK AS WE FINALLY ARE GOING TO MAKE THE

9 PAYMENTS IN ADVANCE. I THINK WE SHOULD CHECK WITH MONICA

10 RODRIGUEZ ABOUT THAT BECAUSE SHE'S BEEN HAVING A VERY HARD

11 TIME OVER AT THE CITY GETTING ANY ACCOUNTABILITY ABOUT WHETHER

12 OR NOT THE JOBS HAVE BEEN DONE ONCE THE PAYMENTS HAVE BEEN

13 ISSUED. IT'S ALL OVER KNX. SO, I DO LIKE THE IDEA OF PAYING ON

14 TIME AND I DON'T MIND THE IDEA OF PAYING IN ADVANCE ALTHOUGH

15 YOU REALLY HAVE TO KNOW YOUR CUSTOMERS AND WE'VE HAD SOME

16 TROUBLE WITH THE YOU KNOW SO MUCH PENT-UP FRUSTRATION SO MANY

17 OTHER THINGS TO FUND SHORT-TERM WHILE WE WAIT FOR THE NEXT

18 DRAFT. I DON'T KNOW, WE ARE IN OVER OUR HEADS IN TERMS OF

19 OVERSIGHT POSSIBILITIES, BUT I THINK THAT THE SYSTEMS OF

20 BREAKING IT DOWN TO A SIMPLER PROCESS IS A GOOD ONE. AGAIN,

21 THE MULTIPLE FUNDING SOURCES AND BLAMING THE OTHER GUY IS

22 GOING TO WE'LL SEE HOW THIS COMES OUT. LET'S HOPE THAT THERE'S

23 A POSITIVE OUTCOME. AND LET'S ALSO SHORTENING -

24

25 **EXECUTIVE OFFICER:** THE NEXT SPEAKER PLEASE.



THE BOARD OF
SUPERVISORS

1

2 **MODERATOR:** OUR NEXT PARTICIPANT IS ANGELICA FRIAS. PLEASE
3 UNMUTE YOURSELF AND MAKE SURE TO SPEAK DIRECTLY INTO YOUR
4 PHONE. YOU MAY BEGIN.

5

6 **SPEAKER:** THANK YOU. GOOD AFTERNOON. BOARD OF SUPERVISORS, I'M
7 HELIKA FREYA, VICE PRESIDENT OF ACTION AND ENGAGEMENT OF THE
8 CENTER FOR NONPROFIT MANAGEMENT. I'M HERE TO ADVOCATE FOR THE
9 URGENT CONTRACTING REFORMS FOR NONPROFIT HOMELESS SERVICE
10 PROVIDERS THAT ARE EXPERIENCING SEVERE FINANCIAL STRAIN DUE TO
11 THESE INEQUITABLE CONTRACTING PRACTICES THAT REQUIRE REAL
12 POLICY CHANGES TO ADDRESS THE DEEP-ROOTED ISSUES LIKE
13 UNCOMPENSATED COSTS AND STAGNANT WAGES. WE SUBMITTED A LETTER
14 AND KEY REPORTS INCLUDING THE EQUITY AND CONTRACTING REPORT
15 FINDINGS FROM THE ANGELINO PROJECT AND OTHERS. THESE DOCUMENTS
16 OUTLINE ESSENTIAL REFORMS. WE URGE YOU TO ADOPT THESE
17 RECOMMENDATIONS IN APPLYING CONTRACTING REFORMS TO ALL
18 NONPROFITS FACING SIMILAR CHALLENGES. YOUR LEADERSHIP IN
19 ESTABLISHING FAIR AND JUST CONTRACTING PRACTICES IS CRUCIAL.
20 THIS WILL ENSURE NONPROFITS CAN SUSTAIN THEIR OPERATIONS AND
21 CONTINUE DELIVERING VITAL SERVICES THAT STRENGTHEN AND UPLIFT
22 OUR COMMUNITY. THANK YOU.

23

24 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER PLEASE.

25



THE BOARD OF
SUPERVISORS

1 **MODERATOR:** OUR NEXT PARTICIPANT IS KATIE HILL. PLEASE UNMUTE
2 YOURSELF AND SPEAK DIRECTLY INTO YOUR PHONE. YOU MAY BEGIN.

3
4 **SPEAKER:** HELLO, THIS IS KATIE HILL WITH HOPPIX. I JUST WANTED
5 TO SAY THAT WE ARE TRULY GRATEFUL FOR THE LEADERSHIP SHOWN BY
6 THE BOARD OF SUPERVISORS AND THE CEO, HI, IN FINDING PRACTICAL
7 EXPEDIENT SOLUTIONS TO THE CASH FLOW AND PAYMENT CHALLENGES
8 THAT FINALLY BROUGHT SO MANY HOMELESS SERVICE PROVIDERS TO THE
9 BREAKING POINT. AFTER YEARS OF STRETCHING OUR ORGANIZATIONS
10 AND COLLECTIVELY FUNDING HUNDREDS OF BILLIONS OF DOLLARS ON
11 BEHALF OF GOVERNMENT FUNDERS, WE RAISED THE ALARM AND YOU
12 DEMONSTRATED YOUR COMMITMENT INTO ADDRESSING THIS CRISIS BY
13 ACTING WITH THE URGENCY REQUIRED. THE BOARD AND HI HAVE SHOWN
14 THAT GOVERNMENT ENTITIES ARE INDEED CAPABLE OF CHANGING
15 BUREAUCRATIC PROCESSES QUICKLY AND WE SINCERELY HOPE THAT THE
16 CITY OF LOS ANGELES WILL FOLLOW YOUR LEAD. WE HAVE 2 REQUESTS
17 THAT LOTS OF BE HELD TO IMPLEMENTING THIS NEW MODEL BY JULY 1,
18 INCLUDING ENSURING THAT IT IS REFLECTED IN UPCOMING CONTRACTS
19 SO WE CAN CONTINUE TO PROVIDE UNINTERRUPTED SERVICES AND THAT
20 YOU USE ALL OF YOUR POLITICAL WEIGHT TO PRESSURE THE CITY TO
21 FOLLOW SUIT BECAUSE THEIR FAILURE TO DO SO WILL DRASTICALLY
22 IMPACT PROGRAMS THAT HAVE INVESTMENTS FROM BOTH ENTITIES AS
23 MANY OF OURS DO. THANK YOU AGAIN FOR YOUR LEADERSHIP. WE'RE
24 WITH YOU ALL THE WAY.



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

2

3 **MODERATOR:** THERE ARE NO OTHER REMOTE SPEAKERS TO ADDRESS THE
4 BOARD, MADAM CHAIR.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** VERY GOOD. WE'LL GO TO SPEAKERS
7 IN PERSON. PLEASE GO AHEAD.

8

9 **SPEAKER:** GREAT. MY NAME IS KRISTIN ASTOR WITH THE PEOPLE
10 CONCERN. THE PEOPLE CONCERN STRONGLY SUPPORTS THE REFORM
11 PAYMENT MODEL PROPOSED BY LA COUNTY, WHICH WE UNDERSTAND WOULD
12 PROVIDE REGULAR, PREDICTABLE CASH FLOW FOR CERTAIN FUNDING
13 STREAMS BASED ON AGREEING UPON GOVERNMENT CONTRACTS BEFORE WE
14 INCUR THESE EXPENSES. WE BELIEVE THIS IS A VITAL STEP IN THE
15 RIGHT DIRECTION TO ENSURE THAT WE DON'T GO INTO DEBT TO
16 FINANCE GOVERNMENT OPERATIONS DUE TO FACTORS OUTSIDE OUR
17 CONTROL, WHILE ALSO SAFEGUARDING VITAL ACCOUNTABILITY AND
18 TRANSPARENCY MECHANISMS FOR PRECIOUS TAXPAYER RESOURCES. WE
19 DEEPLY APPRECIATE THE WORK OF THE COUNTY OF LA, PARTICULARLY
20 HI, THE CITY OF LOS ANGELES AND LAHSA TO ADDRESS THESE PAYMENT
21 DELAYS AND REALLY PROPOSE THESE STRUCTURAL CHANGES IN RECORD
22 TIME AS YOU NOTED CHAIR HORVATH. THANK YOU FOR HEARING US AND
23 FOR ACTING SWIFTLY AND CREATIVELY TO ADDRESS THESE VITAL
24 ISSUES SO WE CAN BEST SERVE OUR CLIENTS AND ADDRESS THE SKILL
25 OF THE NEED HERE IN LOS ANGELES COUNTY. THANK YOU.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

3

4 **SPEAKER:** HI, I'M WAITING FOR THE CLOCK TO... OKAY, YEAH, MY
5 NAME IS OCTAVIO ORTIZ, PRIVATE CITIZEN OUT OF HACIENDA
6 HEIGHTS. AND I HAVE A LOT OF EXPERIENCE WITH THIS ISSUES,
7 HOMELESSNESS AND GANG MEMBERS AND ALL THAT. AND ONE OF THE
8 WAYS IT COULD BE SPENT ON, IT'S GETTING MECHANICS, CONTRACTOR,
9 PAYING THEM TO TEACH THE HOMELESS PEOPLE TO GET A TRADE. I
10 TELL YOU BECAUSE MY FAMILY MEMBERS FROM MY EX, THEY WERE
11 COMING OUT OF JAIL, COULDN'T DO NOTHING AND DIDN'T HAVE NO
12 HANDS ON. SO, IF YOU PAY THE CONTRACTOR, IF YOU PAY THE
13 MECHANIC, IF YOU PAY THE PAINTER A CERTAIN AMOUNT OF WEIGHT,
14 SOME MONEY, BECAUSE IT IS A PROBLEM TO TEACH SOMEONE, THEN
15 THEY CAN TEACH THEM. THANK YOU.

16

17 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

18

19 **SPEAKER:** GOOD AFTERNOON, SUPERVISORS. THIS IS ZEKE SANDOVAL,
20 ASSOCIATE DIRECTOR OF POLICY FOR PATH. I'M HERE TO EXPRESS OUR
21 IMMENSE GRATITUDE TO COUNTY LEADERSHIP FOR THEIR
22 RESPONSIVENESS AND STRONG SUPPORT FOR THIS COMMON SENSE
23 REFORM. SINCE OUR CEO AND OUR COLLEAGUES PRESENTED TO YOU LAST
24 MONTH, COUNTY, CITY, AND LAHSA LEADERSHIP HAVE LEFT INTO
25 ACTION. YOUR OFFICES, ALONG WITH DR. ADAMS-KELLUM AND MAYOR



THE BOARD OF
SUPERVISORS

1 BASS AND MEMBERS OF THE CITY COUNCIL, HAVE WORKED LONG HOURS
2 AND LATE NIGHTS TO CUT RED TAPE AND PROCESS PAYMENTS SO WE CAN
3 PAY OUR STAFF AND CARE FOR THE PEOPLE THAT WE SERVE.
4 LEADERSHIP AT COHI DESERVES PARTICULAR RECOGNITION. NOT ONLY
5 HAS HI REGULARLY REACHED OUT TO ENSURE OUTSTANDING COUNTY
6 PAYMENTS ARE PROCESSED SWIFTLY, THEY ALSO ACKNOWLEDGE THE
7 INEQUITIES AND THE INEFFICIENCIES OF THE CURRENT REIMBURSEMENT
8 MODEL. THIS PROPOSED ALTERNATIVE MODEL BEFORE YOU TODAY IS THE
9 OUTCOME OF THAT HARD WORK. WE SHOULD BE CLEAR, THIS IS NOT
10 SOME RADICAL EXPERIMENT. THIS IS A COMMON SENSE MODEL OF
11 PAYING FOR ESSENTIAL SERVICES ALREADY IN USE ELSEWHERE IN THE
12 COUNTY. PAYING SOCIAL WORKERS, CLINICIANS, CASE MANAGERS,
13 HOUSING NAVIGATORS, FOOD VENDORS, PEOPLE RECOVERING FROM
14 HOMELESSNESS SHOULD BE STRAIGHTFORWARD AND SIMPLE. PATH, LIKE
15 OTHER ORGANIZATIONS, IS WAITING TO SIGN CONTRACTS FOR NEW AND
16 CONTINUED PROGRAMS BECAUSE OF LINGERING UNCERTAINTY. SO, WE
17 NEED TO GET THIS DONE BY JULY 1ST. SO APPRECIATE IT, THANK
18 YOU.

19
20 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

21
22 **SPEAKER:** YES, THIS IS RED CHIEF HUNTER. I TOTALLY AGREE ABOUT
23 PAYING THE LOSS UPFRONT SO THAT THEY WON'T BE BEHIND ON NONE
24 OF THEIR BILLS AND STUFF LIKE THAT. IT'S VERY IMPORTANT THAT
25 WE KEEP UP WITH THIS HOMELESS INITIATIVE AND THEN DON'T LET



THE BOARD OF
SUPERVISORS

1 THEM GO IN THE RED WITH IT BECAUSE THE BANKS ARE CHARGING THEM
2 INTEREST. ON THE OTHER HAND, KEEPING PEOPLE IN THEIR HOUSES
3 AND THEIR HOMES AND THINGS LIKE THAT, YOU CAN'T DISPLACE THEM.
4 THEY'RE TAKING PEOPLE FROM SANTA MONICA AND PUTTING THEM IN
5 LONG BEACH. AND OLDER PEOPLE ARE FROM CERTAIN AREAS AND THINGS
6 LIKE THAT WITH THE KIDS, THE VOUCHERS WITH THE KIDS AND STUFF
7 LIKE THAT. WE HAVE TO CLAIM EMINENT DOMAIN ON 1/3 OF ALL NEW
8 STRUCTURES TO KEEP EVERYBODY ELSE. IT'LL STOP THE PEOPLE. WE
9 HAVE TO HAVE LOW INCOME HOUSING. WE HAVE TO HAVE SECTION 8
10 HOUSING. WE HAVE TO HAVE AFFORDABLE HOUSING IN ALL STRUCTURES
11 THAT WOULD GET RID OF THE HOMELESS PROBLEM. IF YOU GUYS LISTEN
12 TO WHAT I'M SAYING, 1/3.

13
14 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. THANK YOU. I DON'T SEE
15 ANY OTHER SPEAKERS HERE. I KNOW THIS ITEM IS A RECEIVE-IN
16 FILE, SO RECOGNIZING THAT I HEARD THIS NEEDS TO BE IMPLEMENTED
17 BY JULY 1, WHAT AND WE AREN'T VOTING YES OR NO TODAY, BUT WE
18 ARE RECEIVING IT. SO WHAT IS THE ACTION? BECAUSE THIS WAS
19 PRESENTED TO US. DO YOU NEED US TO DO A SUBSEQUENT MOTION TO
20 ADOPT THIS OR WILL THIS JUST BE IMPLEMENTED? HOW ARE WE GOING
21 FORWARD?

22
23 **CHERI TODOROFF:** THE EXISTING AGREEMENT THAT THE COUNTY HAS
24 WITH LAHSA, OUR OPERATING AGREEMENT ALLOWS FOR ADVANCES. WE
25 ARE ABLE TO IMPLEMENT THIS WITHOUT THE BOARD TAKING ADDITIONAL



THE BOARD OF
SUPERVISORS

1 ACTION. HOWEVER, JUST TO LET YOU KNOW, WE WILL BE DOING AN
2 ADDITIONAL AMENDMENT WITH LAHSA TO ADD THOSE ADDITIONAL AREAS
3 THAT WE TALKED ABOUT IN TERMS OF ACCOUNTABILITY AND
4 TRANSPARENCY.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** EXCELLENT. ANYTHING ELSE YOU
7 WANTED TO ADD, MADAM CEO? I SAW YOU SORT OF LEAN IN.

8

9 **FESIA DAVENPORT:** NO, SHE ANSWERED IT, THANK YOU.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** PERFECT, ALL RIGHT, WELL WITH
12 THAT, WE WILL RECEIVE AND FILE THIS REPORT WITHOUT OBJECTION.
13 THAT WILL BE THE ORDER, AND WE ARE VERY EXCITED ABOUT THIS
14 OUTCOME, THANK YOU. WE'LL NOW HEAR FROM MEMBERS OF THE PUBLIC
15 WISHING TO ADDRESS THE BOARD ON THE REMAINING ITEM NUMBER 3
16 AND GENERAL PUBLIC COMMENT FOR MEMBERS OF THE PUBLIC ON THE
17 TELEPHONE, PLEASE PRESS 1 AND 0 NOW TO COMMENT ON THIS ITEM.
18 EXECUTIVE OFFICER, PLEASE READ THE CALL IN INFORMATION AND
19 CALL MEMBERS OF THE PUBLIC WHO HAVE SIGNED UP TO SPEAK ON
20 THESE ITEMS.

21

22 **EXECUTIVE OFFICER:** MEMBERS OF THE PUBLIC, YOU WILL HAVE 1
23 MINUTE TO ADDRESS THE BOARD ON THE REMAINING ITEM NUMBER 3 AND
24 1 ADDITIONAL MINUTE FOR GENERAL PUBLIC COMMENT. PLEASE STATE
25 YOUR NAME AND CLEARLY INDICATE THE ITEMS YOU WILL BE



THE BOARD OF
SUPERVISORS

1 ADDRESSING. YOU MAY ONLY ADDRESS THE BOARD ON THESE ITEMS. WE
2 WILL NOW CALL IN-PERSON SPEAKERS AND WHILE THEY ARE COMING
3 FORWARD WE WILL TAKE TELEPHONIC SPEAKERS.

4

5 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
6 FORWARD. EDNA HIGGINS, CLINT SIMMONS, PATRICK MCCULLOUGH,
7 CARLOTTA JARMAN, RED CHIEF HUNT AND KRISTEN CORTESE. PLEASE
8 COME FORWARD AND STAFF WILL ASSIST YOU. MODERATOR, WILL WE
9 HAVE THE FIRST SMALL SPEAKER PLEASE.

10

11 **MODERATOR:** THERE'S CURRENTLY NO ONE QUEUED UP TO ADDRESS THE
12 BOARD, MADAM CHAIR, AT THIS TIME.

13

14 **SUP. LINDSEY HORVATH, CHAIR:** WONDERFUL. GO TO SPEAKERS IN
15 PERSON THEN. PLEASE GO RIGHT AHEAD. YOU'RE UP.

16

17 **SPEAKER:** MY NAME IS ZEDINA HIGGINS. IT IS EASIER TO STEAL MY
18 HOUSE THAN IT IS TO GET YOUR DRIVER'S LICENSE AT THE DMV.
19 USING A STOLEN TITLE COMPANY LOGO FROM OUT OF STATE, USING A
20 QUICK CLAIM AND A STOLEN NOTARY FROM THE STATE OF GEORGIA,
21 SOME WOMAN WAS ABLE TO WALK INTO THE COUNTY CLERK'S OFFICE AND
22 STEAL MY HOUSE. EXCUSE ME. THEY WERE ABLE TO FORGE MY DEAD
23 MOTHER'S SIGNATURE ON A QUICK CLAIM AND TAKE MY HOUSE OUT OF
24 THE FAMILY TRUST. BECAUSE OF COVID SHUTDOWN AND THE COURT CASE
25 WENT FROM 2 TO 3 YEARS TO 5 YEARS AND NOW I FACE LOSING MY



THE BOARD OF
SUPERVISORS

1 HOUSE TO THE AUCTIONS. ALL I NEED IS MORE TIME. IT SHOULDN'T
2 BE THIS EASY TO STEAL A HOUSE THAT MY FAMILY HAS OWNED SINCE
3 THE 1950S AND MY FAMILY HAS LIVED IN CALIFORNIA SINCE 1930.
4 PLEASE I ASK YOU, HOLLY MITCHELL, WHOSE DISTRICT I LIVE IN,
5 HELP ME.

6

7 **SUP. HOLLY J. MITCHELL:** AND THE ASSESSOR'S OFFICE AND TTC HAVE
8 BEEN CONTACTED BY MY STAFF THAT YOU HAVE BEEN WORKING WITH AND
9 THEY SAID THAT THEY'RE GONNA REACH OUT TO YOU DIRECTLY IF YOU
10 HAVE NOT HEARD FROM THEM CALL MY TEAM BACK BUT THAT'S THE
11 INFORMATION WE GOT FROM BOTH TTC AND THE ASSESSOR'S OFFICE I
12 UNDERSTAND THAT ON THE POLICY BUT LET'S FOLLOW UP WITH YOU
13 RIGHT NOW. LET'S MAKE SURE YOU CALL US BACK IF YOU DIDN'T HEAR
14 FROM THEM. THANK YOU, MADAM CHAIR, FOR ALLOWING ME TO RESPOND.

15

16 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. PLEASE GO AHEAD.

17

18 **SPEAKER:** MY NAME IS CLINT SIMMONS, AND WE ARE HERE WITH THE
19 CALIFORNIA BLACK AVIATION ASSOCIATION. AND WE'RE AT COMPTON
20 AIRPORT. I'M CALLING TODAY BECAUSE, WE'RE HERE TODAY BECAUSE
21 THE BOARD HAS APPROVED A \$4,000,000 FOR TO BUILD A TERMINAL
22 BUILDING AT COMPTON AIRPORT. AND AT OUR FEBRUARY MEETING, WE
23 WAS TOLD BY THE AVIATION COMMISSIONER OF THE COUNTY THAT THE
24 \$4,000,000 WAS INSUFFICIENT. AND THEREFORE, WE WOULD HAVE TO
25 WAIT FOR ANOTHER 2 YEARS BEFORE WE CAN GET THE EXTRA FUNDING.



THE BOARD OF
SUPERVISORS

1 THAT 4,000,000 BUCKS IS KIND OF A STEEP TO ME, BUT I HAVE SOME
2 UNDERSTANDING OF HOW PROJECTS ARE PRICED. ONE OF THE OTHER
3 THINGS THAT WE HAVE IS TO MAKE SURE THAT WE MAINTAIN THE
4 HISTORY OF COMPTON AIRPORT, SPECIFICALLY WE'RE LOSING A LOT OF
5 BLACK HISTORY ALL OVER THE COUNTRY AND COMPTON AIRPORT IS A
6 VERY, VERY, VERY, VERY BLACK HISTORY AIRPORT IN THE WHOLE
7 STATE OF CALIFORNIA. COMPTON WAS THE FIRST AIRPORT --

8

9 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH.

10

11 **SPEAKER:** THANK YOU. PATRICK MCCULLOUGH, I WANT TO YIELD MY
12 TIME TO CLINT SIMMONS WHO IS THE LONGEST SERVING COUNTY
13 AVIATION COMMISSIONER.

14

15 **SUP. LINDSEY HORVATH, CHAIR:** WE TYPICALLY DO NOT ALLOW FOR
16 YIELDING OF TIME. THE COUNTY PROCESS DOESN'T ALLOW FOR THAT,
17 BUT I'M HAPPY TO COME SPEAK WITH YOU AFTER WE FINISH PUBLIC
18 COMMENT TO HEAR THE REST OF YOUR TESTIMONY, IF YOU WOULD LIKE.
19 AND YOU CAN ALSO SUBMIT IT IN WRITING IF YOU PREFER TO DO
20 THAT. BUT I WILL COME SPEAK WITH YOU AFTER WE GET THROUGH THE
21 REST OF THE SPEAKERS. OKAY. NEXT SPEAKER, PLEASE. ARE THERE
22 ANY OTHER SPEAKERS? ARE THERE ANY OTHER SPEAKERS? WE CAN'T
23 QUITE HEAR YOU. YEAH, CAN YOU GO TO THE MIC THAT'S ON? THANK
24 YOU VERY MUCH.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** HI, MY NAME IS CARLOTTA JARMAN. THIS IS ABOUT, I'VE
2 BEEN HERE SEVERAL TIMES AND I WAS HERE LAST WEEK. I'M
3 CONTINUALLY COMING BACK BECAUSE I WANT THE BOARD OF
4 SUPERVISORS TO KNOW THAT NOT ONLY AM I A SENIOR, I'M UNHOUSED.
5 I CONTINUALLY, I LOOK FOR PLACES MYSELF. I DID FIND A PLACE
6 THAT HAS 3 APARTMENTS AVAILABLE, BUT I NEED SOMEONE TO ASSIST
7 ME ABOUT ELIGIBILITY AND HOW TO ABOUT GETTING INTO IT. I FOUND
8 3 APARTMENTS, BUT I JUST NEED SOMEONE TO FACILITATE ME IN THAT
9 ENDEAVOR.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** I KNOW JONAH IN MY OFFICE IS
12 WORKING WITH YOU DIRECTLY. IF YOU'D LIKE TO, IF YOU PREFER TO
13 WORK WITH A DIFFERENT OFFICE.

14

15 **SPEAKER:** IT'S NOT THAT I'M WILLING TO WORK WITH ANYBODY'S
16 OFFICE.

17

18 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, SO WE'LL MAKE SURE THAT
19 JONAH CONTINUES TO FOLLOW THROUGH WITH YOU. THANK YOU VERY
20 MUCH FOR BEING HERE TODAY. NEXT SPEAKER, PLEASE. CAN YOU SPEAK
21 RIGHT INTO THE MIC SO WE CAN HEAR YOU?

22

23 **SPEAKER:** CERTAINLY. THANK YOU. I WANTED TO ASK FOR MAYBE
24 ADDITIONAL MINUTE TO ADDRESS THE BOARD ITEM AND UPON THE
25 COMMENT, PLEASE.



THE BOARD OF
SUPERVISORS

1
2 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, SO YOU'RE SPEAKING ON THE
3 AGENDA ITEM AND PUBLIC COMMENT, SO YOU'LL GET 2 MINUTES.

4
5 **SPEAKER:** THANK YOU KINDLY. OKAY, SO GREETINGS BOARD. I'M MS.
6 MITCHELL. NICE TO SEE SOMEONE IN OUR SEAT. MS. BARGER, MS.
7 HORVATH, SOLIS, MS. HAHN. IT'S KIND OF SERENDIPITOUS I'M HERE
8 TODAY BECAUSE WHEN YOU TALK ABOUT SENIOR AND HOMELESS AND
9 MENTAL HEALTH, DOMESTIC VIOLENCE AND TAY, IF YOU COULD
10 PERSONIFY THAT, THAT IS ME. NO DISRESPECT TO MS. TODOROFF, BUT
11 HER PREDICTIVE ANALYTICS DO NOT HELP ME. FIRST, I DO WANT TO
12 OFFER CONDOLENCES TO THE COLLEAGUES, FRIENDS, AND FAMILIES OF
13 MISS MOLINA. I'M SURE SHE'S GREATLY MISSED, AND SHE WAS
14 INSTRUMENTAL IN DESIGNING A BEAUTIFUL GRAND PARK. IF YOU CATCH
15 IT ON A BEAUTIFUL DAY, LOTS OF FLOWERS, CHERRY BLOSSOMS,
16 SYMBOLIC OF RENEWAL. I HAVE A LOT TO SAY. ONE THING, EXTEND
17 THE AGE OF TAY. THERE'S A REASON FOR THAT. ALSO, LIKE MY
18 FELLOW ANGELINO, APPRENTICESHIP PROGRAMS. THAT BEING SAID,
19 IT'S SERENDIPITOUS I'M HERE TODAY BECAUSE MY DOOR TO ACCESS
20 THESE SERVICES THAT YOU ARE FUNDING TO HELP PEOPLE LIKE ME,
21 THE ELEPHANT IN THE ROOM, IS THAT MY POINT OF CONTACT DPSS AND
22 GAIN BLOCK ME. THAT IS WHY I'M HERE PARTICULARLY TODAY BECAUSE
23 I HAVE A HUGE GRIPE WITH THE GAIN OFFICE AT 3833 SOUTH VERMONT
24 AND DPSS OFFICES AND I AM IMPLORING ON MY BOARD TO HELP ME
25 BECAUSE I HAVE EXHAUSTED ALL EFFORTS. THANK YOU. I WOULD LIKE



THE BOARD OF
SUPERVISORS

1 THE REMAINING OF MY TIME A MOMENT OF SILENCE FOR MISSING
2 INDIGENOUS PEOPLE AND FALLEN FOSTER YOUTH. THANK YOU.

3

4 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. NEXT
5 SPEAKER, PLEASE.

6

7 **SPEAKER:** THANK YOU. THIS IS RED CHIEF HUNT. TO THE BOARD OF
8 SUPERVISORS AND TO THIS IS DIRECTED TO SUPERVISOR MITCHELL.
9 MARTIN LUTHER KING HOSPITAL, AND IT'S BEEN TROUBLING ME
10 BECAUSE I GO THERE SOMETIMES. BUT PRIVATE INDUSTRY NEEDS TO
11 COME IN AND TAKE OVER IT AND THINGS LIKE THAT. IT NEED TO BE
12 MARTIN LUTHER KING MEMORIAL CARE OR SOMETHING LIKE THAT.
13 SOMEBODY THAT CAN MANAGE THE BUDGET AND THINGS LIKE THAT. WE
14 WILL NEVER EVER BE ABLE TO MANAGE THE BUDGET OVER AT MARTIN
15 LUTHER KING HOSPITAL. IN THE LAST ABOUT 10 YEARS, WE'VE BEEN
16 HAVING PROBLEMS IN PAYING, ROBIN PETER TO PAY PAUL. SO, IF I
17 WERE YOU, I WOULD REALLY TRY TO GO IN AND REFRAME IT AND HAVE
18 PRIVATE INDUSTRY COME IN AND HELP US WITH MARTIN LUTHER KING
19 HOSPITAL AND KEEP KEEPING THE JOBS BECAUSE EVERYBODY USE THAT
20 HOSPITAL FROM TIME TO TIME.

21

22 **SUP. HOLLY J. MITCHELL:** AND MADAM CHAIR, IF I JUST MAY SAY,
23 THEM MANAGING THE BUDGET ISN'T THE ISSUE. THE ISSUE IS THEY'RE
24 PERFORMING STELLAR SERVICE AND THEY'RE NOT GETTING REIMBURSED
25 ENOUGH. SO, I WANT YOU TO KNOW THAT I'M ALL OVER IT. OKAY, SO



THE BOARD OF
SUPERVISORS

1 SHALL WE DO IT? AND WE'RE FOCUSING ON THE STATE LEGISLATURE.
2 THEY'RE MANAGING JUST FINE. THEY NEED A HIGHER REIMBURSEMENT
3 RATES. WE'RE WORKING WITH THE GOVERNOR TO MAKE SURE THAT
4 HAPPENS. I APPRECIATE YOU LOOKING OUT FOR THEM. THEY'RE DOING
5 GREAT.

6

7 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. WE'VE ALREADY HEARD
8 YOUR PUBLIC TESTIMONY, BUT IF YOU HAVE SOMETHING ELSE THAT
9 YOU'D LIKE TO SHARE, I CAN... IT'S SEPARATE. HAS HE, HE'S
10 ALREADY SPOKEN UNDER THIS PUBLIC COMMENT OR NO? OKAY, GREAT.
11 THEN YOU WANT TO SPEAK ON ITEM 3, MY APOLOGIES. GO AHEAD, SIR.

12

13 **SPEAKER:** NO PROBLEM. YEAH, OCTAVIO ORTIZ, I HAVE AN ISSUE. YOU
14 GUYS HEARD FROM ME BEFORE. THE PLACE WHERE I LIVE IS WILDWOOD
15 PARK MANAGEMENT. ONE OF THE OWNER LIVES IN RANCHO PALOS
16 VERDES, AND THEY KEEP STALKING ME AND THEY KNOW THEY HAVE A
17 BAD, BAD RECORD, OKAY AND I CAN TAKING MY MOM TO CHURCH THIS
18 SUNDAY AND THEY WERE STALKING ME THEIR ACCOMPLICES WHICH ARE A
19 BUNCH OF CRIMINALS AND THAT'S YOU KNOW FOR TO STALK ME NOT A
20 PROBLEM WE CAN GO AT IT BUT WHEN I'M TAKING MY MOM TO CHURCH,
21 AND THIS ARE STALKING ME, THAT'S AN ISSUE. IF SOMETHING
22 HAPPENS TO MY MOM, THAT'S GONNA BE A WHOLE WORLD OF HURTING.
23 TRY TO STALK SOMEBODY.

24

25 **SUP. LINDSEY HORVATH, CHAIR:** ABSOLUTELY, WE HAVE OUR



THE BOARD OF
SUPERVISORS

1 CONSTITUENT ASSISTANCE TEAM REPRESENTATIVE AND HE WILL BE ABLE
2 TO SPEAK WITH YOU. THANK YOU VERY MUCH FOR BEING HERE. ARE
3 THERE ANY OTHER SPEAKERS HERE? OKAY. THAT CONCLUDES OUR TIME
4 FOR PUBLIC COMMENT. OUR REMAINING CONSENT ITEM NUMBER 3 IS
5 BEFORE US. I WILL MOVE IT SECONDED BY SUPERVISOR BARGER TO
6 APPROVE THE ITEM. EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

7

8 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS ABSENT. SUPERVISOR
9 MITCHELL.

10

11 **SUP. HOLLY J. MITCHELL:** AYE.

12

13 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL. AYE. SUPERVISOR HAHN
14 ABSENT. SUPERVISOR BARGER.

15

16 **SUP. KATHRYN BARGER:** AYE.

17

18 **EXECUTIVE OFFICER:** SUPERVISOR BARGER. AYE. SUPERVISOR HORVATH.

19

20 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

21

22 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH. AYE.

23

24 **SUP. LINDSEY HORVATH, CHAIR:** ITEM CARRIES 3 TO 0. AT THIS
25 TIME, IT WOULD BE APPROPRIATE TO HEAR A BOARD ADJOURNMENT



THE BOARD OF
SUPERVISORS

1 WHICH WE ARE ALL INITIATING TOGETHER AND I WOULD MOVE THAT
2 WHEN WE ADJOURN TODAY WE ADJOURN IN MEMORY OF ANDREW PONTIUS
3 WHO WAS A DEDICATED AND CARING COUNTY OF LOS ANGELES
4 FIREFIGHTER. HE WAS 52 YEARS OLD WHEN HE DIED IN THE LINE OF
5 DUTY ON JUNE 14TH, 2024, WHILE ENGAGED IN FIREFIGHTING
6 OPERATIONS AT A LARGE VEHICLE FIRE IN PALMDALE WHEN HE
7 SUSTAINED FATAL INJURIES. HE DEDICATED OVER 19 YEARS TO THE
8 COUNTY OF LOS ANGELES FIRE DEPARTMENT, PROTECTING THE LIVES
9 AND PROPERTY OF RESIDENTS AND COMMUNITIES. ANDREW WAS HIRED BY
10 LA COUNTY AS A FIREFIGHTER IN 2005. THROUGHOUT HIS CAREER HE
11 SERVED THE COMMUNITIES OF EL MONTE, ROSEMEAD AND THE CAGLE
12 CANYON COMMUNITY. HIS LAST ASSIGNMENT WAS FIRE STATION 93 IN
13 THE CITY OF PALMDALE. ANDREW WAS BORN TO HIS PARENTS, GARY AND
14 ELLIE PONTIUS, AND GREW UP IN CLAREMONT. HE WAS MARRIED TO HIS
15 WIFE, KIM, AND HAD A STEPDAUGHTER, SARAH. ANDREW'S BROTHER,
16 FIRE CAPTAIN DAVID PONTIUS, RETIRED FROM THE LA COUNTY FIRE IN
17 APRIL OF 2024. ANDREW LOVED HIS WIFE, STEPDAUGHTER, PARENTS,
18 AND BROTHER DEEPLY. HE WAS A VETERAN FIREFIGHTER WHO WAS
19 SKILLED AND APPROACHABLE. NEW FIREFIGHTERS COULD ALWAYS COUNT
20 ON HIM FOR GUIDANCE AND MENTORSHIP. WHEN A NEW BATTALION CHIEF
21 ARRIVED, ANDREW WAS THE FIRST TO GIVE THEM A TOUR ON THEIR
22 FIRST DAY IN THE BATTALION. HE WAS ALSO AN AMAZING COOK AND
23 OFTEN VOLUNTEERED, EVEN WHEN HE WAS NOT ASSIGNED THE COOKING
24 DUTY. KNOWN AFFECTIONATELY AS UNCLE, ANDREW ENJOYED SPENDING
25 TIME WITH HIS FAMILY, HUNTING, STUDYING WILDLIFE, AND MORE.



THE BOARD OF
SUPERVISORS

1 HIS PASSION FOR WILDLIFE CONSERVATION WAS WELL KNOWN AMONG HIS
2 COLLEAGUES AND FRIENDS. ANDREW WAS A DEDICATED FIREFIGHTER. HE
3 POURED HIS HEART INTO HIS WORK EVERY DAY WITHOUT HESITATION OR
4 REGARD FOR HIS OWN SAFETY. HE TOUCHED COUNTLESS LIVES AND HIS
5 PASSING IS FELT DEEPLY BY ALL WHO KNEW HIM, INCLUDING BY OUR
6 COUNTY FIRE DEPARTMENT FAMILY. ANDREW IS SURVIVED BY HIS WIFE
7 KIM, HIS STEPDAUGHTER SARAH, PARENTS GARY AND ELLIE, BROTHER
8 DAVID, EXTENDED FAMILY, FRIENDS, AND COLLEAGUES. AND IF MY
9 COLLEAGUES WOULD LIKE TO ADD ANYTHING TO THAT.

10
11 **SUP. KATHRYN BARGER:** NO THANK YOU MADAM CHAIR AND I JUST HAVE
12 TO SAY THAT I WAS OUT AT STATION 93 ON SATURDAY. AND I JUST
13 PLEASE KEEP ALL OF OUR MEN AND WOMEN IN THE DEPARTMENT AND
14 YOUR THOUGHTS AND PRAYERS, BECAUSE A LOSS LIKE THIS IMPACTS
15 EACH AND EVERY ONE OF THEM. AND I WANNA THANK CHIEF MORONEY
16 FOR MAKING SURE THAT THERE'S PEER SUPPORT AND MENTAL HEALTH
17 SUPPORT IN PLAY IN REAL TIME TO ENSURE THAT WE'VE GOT THE
18 SUPPORT NETWORK. AND I WANT TO THANK 1014 PRESIDENT DAVE
19 GELOTTI FOR ALSO BEING FRONT AND CENTER WITH CHIEF MORRONE TO
20 MAKE SURE THAT WE ARE PROVIDING ALL THE SUPPORT THAT WE CAN
21 TO, ESPECIALLY STATION 93. BUT EL MONTE, YOU HEARD HE WAS
22 EVERYWHERE. AND HE WAS, FROM WHAT I UNDERSTAND JUST AN
23 INCREDIBLE PERSON WHOSE HUMILITY EVEN WHEN HE WAS PROMOTED OR
24 AS IN HIS POSITION HE NEVER FORGOT WHERE HE CAME FROM. THANK
25 YOU.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. WITH THAT, WE CONCLUDE
3 TODAY'S MEETING. THERE WILL BE NO OBJECTIONS TO A UNANIMOUS
4 VOTE ON THAT MOTION. THE SPECIAL MEETING FOR OUR BUDGET
5 DELIBERATIONS WILL BEGIN MONDAY, JUNE 24, 2024 AT 9:30 A.M.
6 AND THE NEXT REGULAR MEETING OF THE BOARD WILL BE HELD ON
7 TUESDAY, JUNE 25TH, 2024 AT 930 A.M. WE ARE ADJOURNED.

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25



THE BOARD OF
SUPERVISORS

1 I, Kathryn J. Robson, certified shorthand reporter number
2 Qualified in and for the state of California, do
3 Hereby certify:

4 That the transcripts of proceedings recorded by the Los
5 Angeles county board of supervisors June 18, 2024, were
6 Thereafter transcribed into typewriting under my direction and
7 Supervision;

8 That the transcript of recorded proceedings as archived
9 In the office of the reporter and which have been provided to
10 The Los Angeles County board of supervisors as certified by
11 Me.

12 I further certify that I am neither counsel for, nor
13 Related to any party to the said action; nor in anywise
14 Interested in the outcome thereof.

15 In witness whereof, I have hereunto set my hand this
16 27th day of June 2024, for the county records to be used
17 Only for authentication purposes of duly certified transcripts
18 As on file of the office of the reporter.

19
20 Kathryn J. Robson

21 CA CSR no. 5439
22
23
24
25