



THE BOARD OF SUPERVISORS

BOARD MEETING TRANSCRIPT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

THE LOS ANGELES COUNTY BOARD OF SUPERVISORS

TUESDAY, MAY 14TH, 2024

SUP. LINDSEY HORVATH, CHAIR: GOOD MORNING, EVERYONE, AND WELCOME TO MEMBERS OF THE PUBLIC. LOVE TO FEEL THE ENERGY IN THE ROOM TODAY. WE WELCOME YOU TO OUR POLICY PRESENTATIONS, PUBLIC HEARING AND CLOSED SESSION MEETING OF LOS ANGELES COUNTY BOARD OF SUPERVISORS. TODAY IS TUESDAY, MAY 14TH, 2024. WE TAKE NOTE THAT A FULL COMPLIMENT OF THE BOARD IS PRESENT. THE CHIEF EXECUTIVE OFFICER, COUNTY COUNCIL, INTERIM EXECUTIVE OFFICER, AND THE SERGEANT AT ARMS ARE ALL HERE TO ASSIST. WE'LL BEGIN TODAY'S BOARD MEETING WITH THE COUNTY'S LAND ACKNOWLEDGEMENT.

SUP. LINDSEY HORVATH, CHAIR [VIDEO RECORDING]: THE COUNTY OF LOS ANGELES RECOGNIZES THAT WE OCCUPY LAND ORIGINALLY AND STILL INHABITED AND CARED FOR BY THE TONGVA, TATAVIAM, SERRANO, KIZH, AND CHUMASH PEOPLES. WE HONOR AND PAY RESPECT TO THEIR ELDERS AND DESCENDANTS, PAST, PRESENT, AND EMERGING, AS THEY CONTINUE THEIR STEWARDSHIP OF THESE LANDS AND WATERS. WE ACKNOWLEDGE THAT SETTLER COLONIZATION RESULTED IN LAND SEIZURE, DISEASE, SUBJUGATION, SLAVERY, RELOCATION, BROKEN PROMISES, GENOCIDE, AND MULTI-GENERATIONAL TRAUMA. THIS ACKNOWLEDGEMENT DEMONSTRATES OUR RESPONSIBILITY AND COMMITMENT TO TRUTH, HEALING, AND RECONCILIATION, AND TO ELEVATING THE STORIES, CULTURE, AND COMMUNITY OF THE ORIGINAL INHABITANTS OF



THE BOARD OF
SUPERVISORS

1 LOS ANGELES COUNTY. WE ARE GRATEFUL TO HAVE THE OPPORTUNITY TO
2 LIVE AND WORK ON THESE ANCESTRAL LANDS. WE ARE DEDICATED TO
3 GROWING AND SUSTAINING RELATIONSHIPS WITH NATIVE PEOPLES AND
4 LOCAL TRIBAL GOVERNMENTS, INCLUDING, IN NO PARTICULAR ORDER,
5 THE FERNANDENO TATAVIAM BAND OF MISSION INDIANS, GABRIELINO
6 TONGVA INDIANS OF CALIFORNIA TRIBAL COUNCIL, GABRIELINO/TONGVA
7 SAN GABRIEL BAND OF MISSION INDIANS, GABRIELENO BAND OF
8 MISSION INDIANS - KIZH NATION, SAN MANUEL BAND OF MISSION
9 INDIANS, SAN FERNANDO BAND OF MISSION INDIANS. TO LEARN MORE
10 ABOUT THE FIRST PEOPLES OF LOS ANGELES COUNTY, PLEASE VISIT
11 OUR WEBSITE.

12
13 **SUP. LINDSEY HORVATH, CHAIR:** WE'LL NOW MOVE ON TO OUR SCROLL
14 PRESENTATIONS FOR THIS MORNING. SUPERVISOR BARGER WILL BEGIN.

15
16 **SUP. KATHRYN BARGER:** THANK YOU, MADAM CHAIR. IT IS MY HONOR TO
17 CELEBRATE SOMEONE WHO IS TRULY DESERVING OF THIS RECOGNITION.
18 IN HONOR OF MENTAL HEALTH AWARENESS MONTH, I AM RECOGNIZING A
19 TRUE CHAMPION FOR MENTAL HEALTH, JUDY COOPERBERG. YAY! JUDY
20 HAS SERVED THE ANTELOPE VALLEY FOR DECADES AND SPENT MANY
21 YEARS WITH THE MENTAL HEALTH AMERICA IN THE ANTELOPE VALLEY.
22 IN ADDITION TO HER JOB, JUDY HAS IMPACTED COUNTLESS LIVES
23 THROUGH HER COMMUNITY SERVICE, ADVOCACY, AND HER FRIENDSHIP.
24 AT THE COUNTY LEVEL JUDY HAS FAITHFULLY SERVED AS A FIFTH
25 DISTRICT APPOINTEE ON THE MENTAL HEALTH COMMISSION. JUDY WILL



THE BOARD OF
SUPERVISORS

1 BE RETIRING FROM THE COMMISSION NEXT MONTH AFTER SERVING SINCE
2 2011. FOR 13 YEARS JUDY HAS COMMUTED EVERY MONTH FROM THE
3 ANTELOPE VALLEY TO DOWNTOWN, BRINGING HER PASSION AND INSIGHT
4 TO OUR COMMISSION MEETINGS. JUDY HAS NOT ONLY CHAMPIONED
5 CHANGE FOR THE ANTELOPE VALLEY, BUT SHE HAS SERVED AS A
6 RESOURCE AS OUR BEHAVIORAL HEALTH SYSTEM HAS TRANSFORMED
7 COUNTYWIDE. I AM SO GRATEFUL FOR JUDY'S PARTNERSHIP AND
8 LEADERSHIP AND FRIENDSHIP AS WE HAVE INNOVATED OUR MENTAL
9 HEALTH SYSTEM. IN ADDITION TO HER PROFESSIONAL AND COMMISSION
10 WORK, JUDY HAS BEEN A PERSONAL RESOURCE FOR COUNTLESS FAMILIES
11 IN NEED OF CARE FOR THEIR LOVED ONES. JUDY HAS HELPED MANY
12 PEOPLE NAVIGATE THE MENTAL HEALTH SYSTEM AND ADVOCATED FOR
13 THEIR CARE. WHEN JUDY BEGAN HER ADVOCACY WORK IN THE ANTELOPE
14 VALLEY, MENTAL HEALTH SERVICES WERE DESPERATELY NEEDED IN THE
15 COMMUNITY. WHILE WE STILL HAVE A LONG WAY TO GO, WE HAVE SEEN
16 SUCH INCREDIBLE GROWTH AND EXPANSION OF COVERAGE IN THE NORTH
17 COUNTY. OUR PATIENT SERVICES FOR ADULTS AND YOUTH ARE GROWING,
18 AND WE JUST UNVEILED A NEW CHILD AND ADOLESCENT PROGRAM. 2
19 YEARS AGO, AND YOU WERE THERE, WE OPENED THE REGION'S FIRST
20 BEHAVIORAL HEALTH URGENT CARE CENTER, A LIFE-SAVING RESOURCE
21 FOR THOSE FACING MENTAL HEALTH EMERGENCIES. AND LAST YEAR, WE
22 RECEIVED \$43,000,000 IN STATE BEHAVIORAL HEALTH INFRASTRUCTURE
23 FUNDING FOR AN ADULT CRISIS RESIDENTIAL TREATMENT PROGRAM AND
24 A MENTAL HEALTH HUB FOR CHILDREN AND YOUTH, A CRITICAL PROJECT
25 AT OUR HIGH DESERT CAMPUS AND WILL BE BREAKING GROUND SOON.



THE BOARD OF
SUPERVISORS

1 NONE OF THIS INCREDIBLE CHANGE AND INVESTMENT COULD HAVE
2 HAPPENED WITHOUT OUR TIRELESS AND SELFLESS ADVOCATES AND JUDY
3 IS A PRIME EXAMPLE. JUDY, YOUR RETIREMENT IS SO WELL DESERVED
4 AND YOU WILL BE GREATLY MISSED, BUT I KNOW BECAUSE I KNOW YOU.
5 YOU WILL CONTINUE TO BE A RESOURCE TO OUR COMMUNITY AND OUR
6 COUNTY EVEN IN THIS NEXT CHAPTER. I, AND I CAN SPEAK FOR THE
7 ENTIRE 5TH DISTRICT FAMILY, AM SO GRATEFUL FOR YOUR SERVICE
8 AND FRIENDSHIP FOR MANY YEARS. IT IS AN HONOR TO HAVE YOU HERE
9 TODAY TO RECOGNIZE YOU. THANK YOU FOR BEING A CHAMPION FOR
10 THOSE THAT NEED OUR HELP.

11
12 **JULIE COOPERBERG:** GOOD MORNING. I DIDN'T FIND OUT UNTIL 8:55
13 LAST NIGHT THAT I WAS SUPPOSED TO SAY SOMETHING. THANKS,
14 ANDERS, WHEREVER YOU ARE. MANY, MANY YEARS AGO WHEN I FIRST
15 WAS GOING TO COLLEGE UP AT SONOMA STATE UNIVERSITY, AND I WENT
16 TO THE ORIENTATION IN NORTHERN CALIFORNIA, ONE OF THE THINGS A
17 PROFESSOR SAID WAS IF THERE'S SOMETHING AT THE SCHOOL THAT YOU
18 DON'T SEE AND YOU THINK THAT WE NEED, YOU HAVE THE POWER TO
19 MAKE A CHANGE. AND I BELIEVED WHAT HE SAID AND I STARTED
20 CREATING PROGRAMS AT SONOMA STATE EVERY TIME I SAW SOMETHING
21 THAT WASN'T THERE. AND ONE OF THEM WAS A PEER COUNSELING
22 PROGRAM IN THE DORMS WHEN WE WERE HAVING A NUMBER OF PEOPLE
23 WHO WERE REALLY STRUGGLING EMOTIONALLY AND WE WERE
24 EXPERIENCING SUICIDES IN THE DORMS. AND THAT WAS THE START OF
25 MY UNDERSTANDING THAT WE CAN MAKE A DIFFERENCE IN OUR



THE BOARD OF
SUPERVISORS

1 COMMUNITY, WHEREVER OUR COMMUNITY IS. AND I'VE KNOWN KATHRYN
2 FOR 35 YEARS NOW. AND I KNOW, I WAS ONLY 3. AND KATHRYN ALWAYS
3 MADE ME FEEL THAT I COULD DO WHAT I NEEDED TO DO AND THAT
4 THERE WAS VALUE AND VALIDITY TO REALLY ADVOCATING FOR MENTAL
5 HEALTH SERVICES. AND THAT KIND OF BELIEF IN ME HAS BEEN SO
6 IMPORTANT, I CAN'T TELL YOU. WHEN THERE WERE OTHER NAYSAYERS
7 IN MY LIFE AND I HAD TO LISTEN TO PEOPLE LIKE KATHRYN, TO THAT
8 PROFESSOR. THOSE ARE THE PEOPLE THAT WE ALL NEED TO LISTEN TO
9 AND BELIEVE IN SO THAT WE CAN BELIEVE IN OURSELVES, BELIEVE IN
10 OUR COMMUNITIES AND TRULY MAKE A DIFFERENCE. THANK YOU SO
11 MUCH. I APPRECIATE THIS.

12
13 **SUP. LINDSEY HORVATH, CHAIR:** CONGRATULATIONS. NEXT UP IS
14 SUPERVISOR SOLIS.

15
16 **SUP. HILDA SOLIS:** WE'RE ALL SET. THANK YOU SO MUCH, MADAM
17 CHAIR, AND GOOD MORNING TO EVERYBODY. I WANT TO WELCOME CEDAR
18 LANE ACADEMY MIDDLE SCHOOL AND GLENN A. WILSON HIGH SCHOOL
19 SCIENCE OLYMPIAD TEAMS. PLEASE GIVE THEM A BIG ROUND OF
20 APPLAUSE. THEY GOT UP REALLY EARLY THIS MORNING, SO WE'VE GOT
21 TO MAKE SURE THAT THEY HAVE A GOOD PRESENCE THAT WE'RE ALSO
22 CELEBRATING THEM. THEY ARE HERE TODAY ALONG WITH THEIR
23 TEACHERS, THEIR SCHOOL PRINCIPAL, AND OF COURSE OUR HACIENDA
24 LA PUENTE UNIFIED SCHOOL DISTRICT SUPERINTENDENT ALFONSO
25 JIMENEZ. TODAY WE FORMALLY RECOGNIZE THE CEDAR LANE ACADEMY



THE BOARD OF
SUPERVISORS

1 AND WILSON HIGH SCHOOL SCIENCE OLYMPIAD TEAMS FOR THEIR
2 ACHIEVEMENTS COMPETING IN THE LOS ANGELES REGIONAL AND STATE
3 SCIENCE OLYMPIAD TOURNAMENTS. SCIENCE OLYMPIAD IS AN
4 INTERNATIONAL NONPROFIT ORGANIZATION DEVOTED TO IMPROVING THE
5 QUALITY OF SCIENCE AND EDUCATION AND INCREASING STUDENT
6 INTEREST IN THE SCIENCES. THEY HOST DAY-LONG TOURNAMENTS WHERE
7 STUDENTS WORK IN TEAMS TO COMPETE ON TOPICS SUCH AS BIOLOGY,
8 EARTH SCIENCE, CHEMISTRY, PHYSICS, GEOLOGY, AND MUCH MORE.
9 THIS YEAR THE TEAMS HAD THE OPPORTUNITY TO BUILD THEIR OWN
10 DEVICES SUCH AS TECHNOLOGY, TOWER MODELS, LAUNCHERS, AND PLANE
11 BLUEPRINTS. SINCE THE BEGINNING OF THE SCHOOL YEAR, THE
12 STUDENTS STUDIED LONG HOURS FOR ABOUT 3 TIMES A WEEK TO
13 PREPARE FOR THESE COMPETITIONS. THIS YEAR, BOTH TEAMS COMPETED
14 AGAINST MORE THAN 60 SCHOOLS AT THE REGIONAL COMPETITION AND
15 30 SCHOOLS AT THE STATE COMPETITION. CEDAR LANE ACADEMY PLACED
16 FIFTH IN THE REGIONAL COMPETITION AND FOR THE FIRST TIME IN
17 THE SCHOOL'S HISTORY, HOORAY, THEY ADVANCED TO STATE
18 COMPETITION. THEY DESERVE A ROUND OF APPLAUSE. WILSON HIGH
19 SCHOOL PLACED FIRST IN THE REGIONAL COMPETITION FOR NOW THE
20 THIRD CONSECUTIVE YEAR AND FOR THE FIRST TIME IN THE SCHOOL'S
21 HISTORY THEY PLACED FOURTH AT THE STATE COMPETITION. BUT THIS
22 WOULD NOT BE POSSIBLE WITHOUT THE SUPPORT OF THEIR PARENTS AND
23 THEIR FAMILY WHO SUPPORTED THEM EVERY STEP OF THE WAY. I ALSO
24 WANT TO ACKNOWLEDGE THEIR EXTRAORDINARY TEACHERS, JESSICA
25 GABELA WHO COACHES AT CEDAR LANE ACADEMY, AND HUNG SU HAN WHO



THE BOARD OF
SUPERVISORS

1 COACHES AT WILSON HIGH SCHOOL. LET'S GIVE THEM A ROUND OF
2 APPLAUSE. THEY WORKED EXTRA HOURS AFTER SCHOOL TO ENSURE THAT
3 STUDENTS HAD TIME TO PREPARE FOR THESE COMPETITIONS AND
4 THROUGH THEIR GUIDANCE THE TEACHERS HAD THE HIGH SCHOOL TEAM
5 MENTOR THE MIDDLE SCHOOL TEAM AT LEAST ONCE A WEEK. WHAT A
6 GREAT IDEA. A GREAT SENSE OF TEAMWORK AND FAMILY. I ALSO WANT
7 TO RECOGNIZE THE SCHOOL'S ADMINISTRATION. PRINCIPAL KIM LEE
8 FROM CEDAR LANE ACADEMY AND PRINCIPAL DANIELLA KENTFIELD FROM
9 WILSON HIGH SCHOOL, AND OF COURSE OUR SUPERINTENDENT JIMENEZ
10 FOR SUPPORTING THE TEAMS THROUGH THEIR ENTIRE JOURNEY. LET'S
11 GIVE THEM A ROUND OF APPLAUSE. IT REALLY IS ESSENTIAL THAT
12 THEY HAVE THIS SUPPORT BECAUSE IN MANY WAYS THESE INDIVIDUALS
13 HELP TO PROVIDE THE MATERIALS NECESSARY FOR THE COMPETITION
14 AND COVERED REGISTRATION COSTS FOR ALL OF OUR STUDENTS. OUR
15 YOUTH, AS YOU KNOW, ARE OUR FUTURE AND I'M ALWAYS SO MOVED BY
16 STEM PROGRAMS FOR OUR YOUNG LEADERS WHO WILL SUCCEED IN ANY
17 CAREER THAT THEY CHOOSE, WHETHER IT BE IN THE FIELDS OF
18 SCIENCE, TECHNOLOGY, ENGINEERING, OR MATHEMATICS, AND EVEN THE
19 ARTS. THESE STUDENTS WILL GO ON TO MAKE A SIGNIFICANT
20 IMPROVEMENT IN OUR COMMUNITIES AND MOST IMPORTANTLY WHAT
21 THEY'VE ACCOMPLISHED THUS FAR WILL OPEN DOORS FOR FUTURE
22 GENERATIONS OF STUDENTS TO COME. THEY SET A WONDERFUL EXAMPLE
23 AND I KNOW THERE ARE MANY MANY MORE ACHIEVEMENTS IN THE FUTURE
24 FOR THEM AND ON BEHALF OF LOS ANGELES COUNTY BOARD OF
25 SUPERVISORS I CONGRATULATE THE TEAMS ON THEIR ACHIEVEMENTS AT



THE BOARD OF
SUPERVISORS

1 THE SCIENCE OLYMPIAD TOURNAMENTS. AND FIRST, I WOULD LIKE TO
2 PRESENT THIS SCROLL TO CEDAR LANE ACADEMY MIDDLE SCHOOL
3 SCIENCE OLYMPIAD TEAM AND TURN IT OVER TO PRINCIPAL LEE TO SAY
4 A FEW WORDS.

5
6 **PRINCIPAL LEE:** THANK YOU, SUPERVISOR SOLIS, FOR INVITING US
7 TODAY. OUR CEDAR LANE SCIENCE, MY NAME IS KIM LEE, PRINCIPAL
8 AT CEDAR LANE ACADEMY. OUR CEDAR LANE SCIENCE OLYMPIA TEAM HAS
9 HAD AN EXTRAORDINARY YEAR MARKED BY UNPARALLELED DEDICATION
10 FROM OUR STUDENTS, TEACHERS, AND PARENT COACHES. WE TRULY MADE
11 THIS YEAR EXCEPTIONAL, AND THAT WAS BECAUSE OF THE CAMARADERIE
12 WE FOSTERED BETWEEN OUR SCHOOL AND WILSON HIGH SCHOOL,
13 ESTABLISHING A VITAL FEEDER PATHWAY FOR OUR STUDENTS.
14 WITNESSING THE GENUINE RELATIONSHIPS FORMED, I'M GRATEFUL FOR
15 THE BONDS CREATED AND THE NATURAL LEARNING THAT ENSUED.
16 ADVANCING TO STATE WAS A MONUMENTAL ACHIEVEMENT FOR OUR TEAM,
17 MADE POSSIBLE BY THE UNWAVERING SUPPORT AND COMMITMENT OF
18 EVERYONE INVOLVED. THIS JOURNEY UNDERSCORES THE IMPORTANCE OF
19 TEAMWORK AND MUTUAL SUPPORT IN ACHIEVING GREATER SUCCESS. I
20 COULDN'T BE PROUDER OF OUR GROUP AND I'M THANKFUL FOR THE
21 PRIVILEGE OF EXPERIENCING THIS REMARKABLE YEAR ALONGSIDE ALL
22 OF OUR STUDENTS TODAY. THANK YOU.

23
24 **SUP. HILDA SOLIS:** THANK YOU SO MUCH, PRINCIPAL LEE, FOR YOUR
25 KIND WORDS AND ENCOURAGEMENT. NEXT I'D LIKE TO PRESENT THE



THE BOARD OF
SUPERVISORS

1 SCROLL TO GLEN A. WILSON HIGH SCHOOL SCIENCE OLYMPIAD TEAM AND
2 TURN IT OVER TO OUR TEAM'S STUDENT CAPTAIN EMILY CHANG TO SAY
3 A FEW WORDS. EMILY, PLEASE ACCEPT THIS ON BEHALF OF WILSON
4 HIGH SCHOOL.

5

6 **EMILY CHANG:** ALL RIGHT, FIRST OFF, THANK YOU SO MUCH, LOS
7 ANGELES COUNTY BOARD OF SUPERVISORS FOR INVITING US AND
8 RECOGNIZING US FOR OUR ACHIEVEMENTS. MY NAME IS EMILY CHANG
9 AND I AM THE CAPTAIN OF GLENN A. WILSON SCIENCE OLYMPIAD TEAM
10 THIS YEAR. THIS YEAR WE HAD A REALLY GREAT YEAR. WE TRAVELED
11 TO PLACES SUCH AS MIT, USC, AND CALTECH TO COMPETE IN A
12 VARIETY OF DIFFERENT SCIENCE FIELDS. AS A TEAM, GLENN A.
13 WILSON HAS WON THE LA REGALS FOR 4 TIMES IN THE LAST 5 YEARS
14 AND QUALIFIED FOR OUR STATE COMPETITION FOR ALL 5 OF THOSE
15 YEARS. AND THIS YEAR, WE ALSO HAVE THE OPPORTUNITY TO MENTOR
16 CWL ACADEMY. AND WITH OUR HELP, THEY WERE ABLE TO QUALIFY FOR
17 STATE FOR THE FIRST TIME. SO, IT'S AN OPPORTUNITY THAT WE ARE
18 VERY GRATEFUL AND EXCITED TO HAVE. THANK YOU.

19

20 **SUP. HILDA SOLIS:** I THINK WITH THAT, WE'LL JUST TAKE OUR LAST
21 GROUP PICTURE AND THEN THANK THEM ALL.

22

23 **SUP. LINDSEY HORVATH, CHAIR:** CONGRATULATIONS TO YOU ALL. NEXT
24 UP IS SUPERVISOR MITCHELL.

25



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** IT IS CLEARLY YOUNG BRILLIANT MINDS
2 DAY TODAY IN THE LA COUNTY BOARD OF SUPERVISORS. WE'RE SO GLAD
3 TO SEE YOU ALL. BEAUTIFUL. FIRST OF ALL, BEFORE I BEGIN, DO WE
4 HAVE FAMILY MEMBERS HERE? THE FAMILY OF SUPERVISOR SOLIS'S
5 HONOREES AND THE FAMILY OF OUR HONOREES, WAVE YOUR HANDS. SO,
6 WE SEE YOU, ALL RIGHT. THANK YOU, FAMILY MEMBERS. I REMEMBER
7 BACK IN THE DAY, I COULDN'T HAVE GOTTEN TO HIGH SCHOOL
8 ACTIVITIES IF YOU KNOW MOM DIDN'T GIVE ME A RIDE SO AND WRITE
9 THE CHECKS FOR THOSE YOU KNOW THOSE WHITE BOOTS FOR TALL FLAGS
10 SO WE APPRECIATE FAMILY MEMBERS FOR SUPPORTING YOUR YOUNG
11 PEOPLE HERE TODAY. THANK YOU SO MUCH SO TODAY I HAVE THE HONOR
12 OF RECOGNIZING 3 CHAMPION LEVEL PERFORMERS AND MUSICIANS IN
13 THE COASTAL COMMUNITIES OF THE SECOND DISTRICT WHO COMPETED ON
14 THE NATIONAL STAGE. AND I WANT TO START BY EMPHASIZING WHAT
15 THESE STUDENTS ALREADY KNOW. BUT SOME OF US MAY NEED TO BE
16 REMINDED MUSIC, DANCE, AND ART ARE ALL A UNIVERSAL LANGUAGE
17 THAT TRANSCENDS BOUNDARIES. THESE DISCIPLINES TEACH EMPATHY
18 AND UNDERSTANDING BY ALLOWING STUDENTS TO EXPERIENCE AND
19 CONNECT WITH CULTURES OFTEN DIFFERENT THAN THEIR OWN. MUSIC
20 AND DANCE SERVE AS A BRIDGE FOSTERING UNITY AND MUTUAL
21 RESPECT. TO OUR CHAMPIONS, THANK YOU FOR EXEMPLIFYING
22 TEAMWORK, DISCIPLINE, AND PERSEVERANCE. THE COUNTLESS HOURS
23 SPENT PRACTICING YOUR CRAFT, YOUR INSTRUMENTS, REFINING YOUR
24 SKILLS AND PUSHING YOURSELVES TO NEW HEIGHTS HAS NOT ONLY
25 BROUGHT HONOR TO YOURSELVES AND YOUR FAMILY BUT ALSO ENRICH



THE BOARD OF
SUPERVISORS

1 THE LIVES OF EVERYONE AROUND YOU. AND I'M SO DEEPLY PROUD TO
2 HAVE SUCH TALENT AND HIGH ACHIEVING MUSICIANS AND ARTISTS IN
3 THE SECOND DISTRICT. AND I'M GRATEFUL THAT YOU ALL TOOK THE
4 TIME TO COME TODAY SO THE COUNTY AS A WHOLE COULD HONOR YOU
5 AND RECOGNIZE YOU. I KNOW SOME STUDENTS COULDN'T BE HERE IN
6 PERSON TODAY. IT IS THE END OF SCHOOL AND PROBABLY FINALS WEEK
7 OOPS BUT WE'LL BE SHARING THE RECORDING WITH THEM DIGITALLY SO
8 I WANTED TO SPECIFICALLY SHOUT OUT ALL WHO ARE WATCHING THE
9 RECORDING. WE WISH YOU COULD BE HERE AND CONGRATULATIONS TO
10 YOU AS WELL. SO, FIRST UP WE'LL RECOGNIZE EL SEGUNDO HIGH
11 SCHOOL WHO WON FIRST PLACE IN THE WINTER GUARD INTERNATIONAL
12 REGIONAL CHAMPIONSHIPS IN THE SCHOLASTIC A DIVISION AND THIRD
13 IN THE NATION. GIVE THEM A ROUND OF APPLAUSE. THAT'S A HUGE
14 ACHIEVEMENT. WE HAVE PRINCIPAL STEVE GEBHARDT HERE TO ACCEPT
15 THE COUNTY'S COMMENDATION ON BEHALF OF THE WINTER GUARD
16 STUDENTS AND DIRECTOR JOEY LEON. PRINCIPAL GEBHARDT.

17
18 **PRINCIPAL GEBHARDT:** THANK YOU VERY MUCH. YEAH, STEP RIGHT ON
19 UP. THANK YOU VERY MUCH TO ALL COUNTY SUPERVISORS, TO
20 SUPERVISOR MITCHELL SPECIFICALLY, AND TO EVERYBODY. IT IS
21 DEFINITELY MY PLEASURE AND HONOR TO BE UP HERE. UNFORTUNATELY,
22 I'M UP HERE WITHOUT ANY STUDENTS, BECAUSE AS SUPERVISOR
23 MITCHELL MENTIONED, THIS IS A BUSY TIME AND 80% OF THE
24 UPPERCLASSMEN IN THE WINTER GUARD ARE ACTUALLY TAKING THEIR AP
25 COMP TEST TODAY RIGHT NOW. SO, THEY COULD NOT BE HERE, BUT I



THE BOARD OF
SUPERVISORS

1 DO PROUDLY REPRESENT THEM IN THE COMMUNITY OF EL SEGUNDO, AND
2 I'M JUST VERY PROUD TO BE UP HERE TODAY TO DEMONSTRATE THE
3 FACT THAT WHILE THEY'RE TAKING AP TESTS, THEIR EXCELLENCE
4 EXTENDS BEYOND THE CLASSROOM AND ALSO INCLUDES THE ARTS, AS
5 SUPERVISOR MITCHELL SAID. IT'S ALSO MY HONOR TO SHARE THIS
6 STAGE WITH OTHER BEACH CITY SCHOOLS WHO I KNOW EXEMPLIFY THE
7 ARTS AND THE EXCELLENCE TODAY. SO, CONGRATULATIONS TO
8 EVERYBODY UP HERE AND CONGRATULATIONS TO EL SEGUNDO. GO
9 EAGLES. THANK YOU.

10

11 **SUP. HOLLY J. MITCHELL:** ALL RIGHT. GO GUNDO. TAKING THOSE AP
12 TESTS. LISTEN TO YOU BRAGGING. ALL RIGHT, WE HEARD YOU. NEXT
13 I'D LIKE TO INVITE MIRA COSTA HIGH SCHOOL TO THE FRONT. WHO
14 WON, GET READY FOR THIS, A GRAMMY. WON A GRAMMY AND PLACED
15 FIRST IN A NATIONAL JAZZ FESTIVAL IN PHILADELPHIA, BEATING 50
16 SCHOOLS FROM 15 STATES. STUDENT VICE PRESIDENT OF JAZZ WON
17 EWAN MCPHEE. COME ON UP, SAY A FEW WORDS. GO AHEAD, YOU GRAMMY
18 WINNER.

19

20 **EWAN MCPHEE:** THANK YOU SO MUCH, AND THANK YOU SO MUCH TO NOT
21 ONLY SUPERVISOR MITCHELL FOR HOSTING US, BUT TO ALL OF THE LA
22 COUNTY BOARD OF SUPERVISORS FOR HAVING US HERE. THIS IS AN
23 INCREDIBLE HONOR. MY NAME IS EWAN MCPHEE. I'M THE STUDENT
24 PRESIDENT OF THE JAZZ BAND PROGRAM AT MIRA COSTA HIGH SCHOOL
25 IN MANHATTAN BEACH. AND AS SUPERVISOR MITCHELL MENTIONED, MY



THE BOARD OF
SUPERVISORS

1 PEERS AND I HAD THE PRIVILEGE TO TRAVEL TO PHILADELPHIA IN
2 FEBRUARY FOR THE 2024 NATIONAL JAZZ FESTIVAL. THIS WAS AN
3 EXTREMELY ENJOYABLE AND ENRICHING EXPERIENCE BECAUSE WE GOT TO
4 SEE THE CULMINATION OF OUR HARD WORK PAY OFF IN SUCH A
5 REWARDING WAY. SO, OUR BAND ENDED UP BEING AWARDED FIRST PLACE
6 IN THE FESTIVAL, IN THE TOP DIVISION OF THE FESTIVAL, AT THE
7 TOP OF 68 ENSEMBLES FROM 50 SCHOOLS ACROSS THE COUNTRY. I'M
8 INCREDIBLY PROUD OF THE 19 MUSICIANS WHO I GOT TO SHARE THE
9 STAGE WITH AND BOND WITH ON THE TRIP. IT WAS TRULY INSPIRING
10 TO SEE A GROUP OF PEOPLE PUT SO MUCH EFFORT ABOVE AND BEYOND
11 WHAT WAS REQUIRED OF THEM IN PREPARATION FOR THE FESTIVAL. AND
12 LASTLY, I'D LIKE TO THANK OUR FANTASTIC BAND DIRECTOR AND
13 LEADER, MR. JOEL CARLSON, FOR LEADING THE CHARGE TOWARDS THIS
14 ACCOMPLISHMENT. GIVE HIM A ROUND OF APPLAUSE. HE COULDN'T MAKE
15 IT OUT TODAY. HE STUCK TEACHING CLASS WHILE WE ALL GOT TO SKIP
16 CLASS. BUT HE IS THE MOST SKILLED, DEDICATED, AND PASSIONATE
17 EDUCATOR IN ALL OF LA COUNTY, AND WE COULD NOT HAVE
18 ACCOMPLISHED THIS FEAT WITHOUT HIS GUIDANCE, SO THANK YOU
19 AGAIN SO MUCH FOR HAVING US.

20
21 **SUP. HOLLY J. MITCHELL:** THANK YOU. I WANT TO THANK MY
22 COLLEAGUES FOR CO-SIGNING ON THESE 5 SIGNATURE SCROLLS THAT
23 EACH SCHOOL WILL HAVE AND YOU SEE EACH STUDENT GETS THEIR OWN
24 INDIVIDUAL CERTIFICATE, SO THANK YOU. LAST, BUT CERTAINLY NOT
25 LEAST, WE HAVE REDONDO UNION HIGH SCHOOL'S JAZZ BAND, JAZZ IS



THE BOARD OF
SUPERVISORS

1 A THEME TODAY, WHO WON UNANIMOUS SUPERIOR AWARDS, WHICH MEANS
2 ALL JUDGES RATED THEM AS SUPERIOR. AND NOTABLY, THEY WON 4
3 AWARDS, INCLUDING OVERALL SWEEPSTAKES, AT THE NEW YORK CITY
4 MUSIC IN PARKS JAZZ BAND COMPETITION. GIVE THEM A ROUND OF
5 APPLAUSE. WE'D LIKE TO THANK ASSISTANT PRINCIPAL BRIANNE
6 NAKAYAMA FOR JOINING US AND OFFER DIRECTOR RAY VISCARA TO THE
7 PODIUM TO SAY A FEW WORDS ON BEHALF OF THIS ACCOMPLISHMENT.

8

9 **SPEAKER:** THANK YOU, BOARD OF SUPERVISORS, AND THANK YOU
10 SUPERVISOR HOLLY MITCHELL FOR INVITING US. IT'S A GREAT HONOR
11 TO BE UP HERE, NOT ONLY BECAUSE I KNOW MOST OF YOU, AND IT'S
12 GREAT TO BE HERE. AND I JUST WANNA SAY THAT I JUST REALLY,
13 INCREDIBLY PROUD OF MY STUDENTS. THEY WORK HARD. AND IN MY TOP
14 ENSEMBLES, THEY'RE MOSTLY STUDENT RUN. LIKE I ALLOW THEM TO
15 SELECT THEIR MUSIC AND DO SOME MINOR COACHING HERE AND THERE.
16 AND THEY'RE JUST LIKE, I'M JUST REALLY PROUD OF THEIR HARD
17 WORK. AND ALSO, I WANT TO THANK SUPERVISOR MITCHELL FOR
18 STATING HOW IMPORTANT THE ARTS ARE, BOTH, YOU KNOW, ALL THE
19 ARTS, WHICH IS DANCE, ART, MUSIC, YOU NAME IT, AND THIS STAGE
20 REALLY PROVES WHAT A GREAT, RESILIENT GROUP OF KIDS CAN DO IN
21 THE ARTS. I'LL ALSO GO INTO WITH, I'M REALLY FAMILIAR WITH
22 COLOR GUARD AND THAT'S A GREAT ACCOMPLISHMENT FOR THE WINTER
23 GUARD. AND MY COLLEAGUE AT MIRA COSTA, MR. CARLSON, WELL,
24 THEY'RE SUPPOSED TO BE OUR RIVALS, BUT WE HAVE A FRIENDLY
25 RIVALRY. DURING FOOTBALL GAMES, WE ACTUALLY SIT IN THE STANDS



THE BOARD OF
SUPERVISORS

1 IN THE BAND SECTION WHERE MIRA COSTA, AND WHEN THEY COME TO
2 OUR SCHOOL, WE DO THE SAME. BUT WE'VE ALWAYS BEEN GREAT, GREAT
3 COMPETITORS AND VERY SUPPORTIVE OF EACH OTHER. SO, IT'S
4 AWESOME TO SHARE THE STAGE WITH SUCH A GREAT MUSIC PROGRAM
5 THAT IS MARICOPA. SO THANKS AGAIN FOR HAVING US HERE. IT'S A
6 GREAT HONOR FOR US TO BE HERE, THANK YOU.

7

8 **SUP. HOLLY J. MITCHELL:** PLEASE JOIN ME IN GIVING ALL 3 SCHOOLS
9 A ROUND OF APPLAUSE FOR THESE MAJOR ACCOMPLISHMENTS. OKAY, NOW
10 IT'S PICTURE TIME. WE'RE GOING TO COME FORWARD. LET'S STEP IN
11 FRONT OF THE PODIUM, EVERYBODY, SO WE HAVE MORE SPACE. WE HAVE
12 SUCH A LARGE GROUP. LET'S DO THAT. THANK YOU.

13

14 **SUP. LINDSEY HORVATH, CHAIR:** CONGRATULATIONS TO YOU ALL. WE'RE
15 GOING TO CONTINUE ON THAT SAME NOTE WITH OUR THIRD DISTRICT
16 PRESENTATION. A LITTLE PRODUCTION VALUE THAT HERE THIS MORNING
17 I AM THRILLED TO BE CELEBRATING THIS MAY 2024 AS OLDER
18 AMERICANS' MONTH. WE ARE COLLECTIVELY AT OUR BEST WHEN WE
19 VALUE THE SKILLS AND TALENTS OF EVERY MEMBER OF OUR COMMUNITY,
20 INCLUDING OUR OLDER ADULTS. THIS IS THE VERY ESSENCE OF THE
21 HEART OF LOS ANGELES EISNER INTERGENERATIONAL ORCHESTRA
22 REPRESENTED HERE TODAY. THE ORCHESTRA IS SYMBOLIC OF THE
23 COMMUNITY AND JOY CREATED WHEN WE COME TOGETHER ACROSS
24 NEIGHBORHOODS, ACROSS AGES, AND ACROSS CULTURES. ONE OF THE
25 MANY REASONS I ASKED THEM TO BE HERE TODAY AND SHARE A LITTLE



THE BOARD OF
SUPERVISORS

1 PERFORMANCE IS BECAUSE THEY EXEMPLIFY THE POWER AND POTENTIAL
2 OF INTERGENERATIONAL WORK AND WE CAN ALL BENEFIT FROM HAVING A
3 LITTLE MUSIC IN OUR LIVES. WISDOM AND PERSPECTIVE ARE OFTEN
4 SHARED FROM OLDER TO YOUNGER PEOPLE. BUT WHAT IS OFTEN
5 DISCOUNTED IS WHAT IS SHARED FROM YOUNGER TO OLDER PEOPLE. MY
6 LIFE HAS BEEN GREATLY ENRICHED BY LASTING FRIENDSHIPS WITH
7 PEOPLE OF DIFFERENT AGES, AND I ATTRIBUTE THIS IN PART TO THE
8 FACT THAT I GREW UP WITH MY GRANDPARENTS IN A VERY
9 INTERGENERATIONAL BIG FAMILY. I'M SO HAPPY TO WELCOME 4
10 MUSICIANS WHO ARE RESIDENTS OF THE THIRD DISTRICT TO PERFORM
11 FOR US TODAY, BUT FIRST I WILL TURN IT OVER TO TONY BROWN, CEO
12 OF HEART OF LOS ANGELES AND CO-FOUNDER OF THE EISNER
13 INTERGENERATIONAL MUSIC PROGRAM. CONGRATULATIONS. THANK YOU.

14
15 **SPEAKER:** THANK YOU SUPERVISOR. WELL, ON BEHALF OF HEART OF LOS
16 ANGELES, THANK YOU SUPERVISOR HORVATH FOR SUPPORTING THE HEART
17 OF LA EISNER INTERGENERATIONAL PROGRAMS. WE'RE OVER 150
18 MULTICULTURAL INTERGENERATIONAL MEMBERS FROM OUR ORCHESTRA,
19 CHOIR, AND BIG BAND WHO COME FROM EVERY SUPERVISORIAL
20 DISTRICT. FINDING A MUCH NEEDED SOLUTION TO THE DISCONNECTION
21 BETWEEN GENERATIONS, THE LONELINESS, AND THE MISSED
22 OPPORTUNITY, AS YOU SAID, TO PASS FORWARD THE BLESSINGS HELD
23 BY EACH GENERATION WITH ONE ANOTHER. WE PROVIDE FREE
24 PARTICIPATION AND FREE COMMUNITY CONCERTS ACROSS LA COUNTY,
25 THANKS TO THE SUPPORT FROM THE EISNER FOUNDATION, AND TO EACH



THE BOARD OF
SUPERVISORS

1 OF YOU WHO OPEN UP YOUR VENUES IN YOUR DISTRICTS TO HEART OF
2 LA'S EISNER INTERGENERATIONAL MUSIC PROGRAMS. THANK YOU FOR
3 THIS RECOGNITION AND FOR ELEVATING THE IMPORTANCE OF THIS
4 SOCIETAL ISSUE. IT'S NOW MY GREAT PRIVILEGE TO INTRODUCE OUR
5 MAESTRO DANIEL SUK AND MEMBERS OF OUR INTERGENERATIONAL
6 ORCHESTRA.

7
8 **SPEAKER:** GOOD MORNING. I'M HERE WITH OUR BELOVED MUSICIANS
9 FROM OUR ORCHESTRA, STEVE, BONNIE, AND CARMEN, AND ISABELLE.
10 AND WE REPRESENT INTERGENERATIONAL ORCHESTRA AND ALSO DISTRICT
11 3. AND WE'RE SO HAPPY TO SHARE WITH YOU A MUSIC BY HENRY
12 MANCINI. AS ALL YOU KNOW, WE ARE CELEBRATING HIS 100TH
13 ANNIVERSARY OF HIS BIRTH THIS YEAR. AND WE ALL KNOW THAT HE
14 WORKED HARD, LONG TIME, FOR THE HOLLYWOOD. AND ALSO HE WAS
15 RESIDENTS IN NORTH HOLLYWOOD. SO, HE IS TRULY ONE OF OUR
16 ANGELENOS. SO, OUR SONG IS MOON RIVER.

17
18 **SUP. LINDSEY HORVATH, CHAIR:** AS YOU CAN SEE, THEY'RE
19 ABSOLUTELY TERRIFIC. AND IF YOU ARE A MANCINI FAN, PLEASE JOIN
20 US AT THE HOLLYWOOD BOWL NEXT MONTH. THERE'S A WONDERFUL
21 PROGRAM HAPPENING THERE TOO. BUT I'M JUST SO THRILLED TO MAKE
22 THIS PRESENTATION HERE TODAY. WE DO HAVE 2 SCROLLS TO PRESENT
23 TO BOTH HEART OF LOS ANGELES, AS WELL AS THE EISNER
24 FOUNDATION. THANK YOU ALL FOR SHARING THE GIFT OF MUSIC WITH
25 US TODAY AND EVERY DAY. AND TO CLOSE US OUT, I WANT TO WELCOME



THE BOARD OF
SUPERVISORS

1 TRENT STAMP, WHO IS CEO OF THE EISNER FOUNDATION, TO SHARE A
2 FEW WORDS ON BEHALF OF THE FOUNDATION. THANK YOU.

3
4 **SPEAKER:** I WOULD JUST LIKE TO THANK SUPERVISOR HORVATH AND THE
5 REST OF THE SUPERVISORS FOR THIS GREAT HONOR AND MOSTLY TO
6 THANK THE ORCHESTRA. WE TRULY BELIEVE AT THE EISNER FOUNDATION
7 THAT THE ONLY WAY WE CAN HEAL OUR CITY AND OUR NATION IS BY
8 BRINGING TOGETHER MULTIPLE GENERATIONS FOR THE BETTERMENT OF
9 OUR COMMUNITY. AND THIS ORCHESTRA, LED BY MAESTRO SUKH, IS THE
10 PERFECT EMBODIMENT OF THAT. SO, THANK YOU SO MUCH. AND NOW
11 WE'LL WELCOME OF THE FOURTH DISTRICT.

12
13 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. WE WERE HOPING THAT
14 MAYBE YOU WOULD SING WITH THE MOON RIVER ORCHESTRA. IF YOU
15 HAVEN'T HEARD OUR MADAM CHAIR, LINDSAY HORVATH, SING, SHE'S
16 GOT QUITE A TALENT. WELL, THANK YOU, AND THERE IS A THEME
17 ABOUT YOUNG PEOPLE AND BRIGHT MINDS, AND MY PRESENTATION WILL
18 BE SHOWING HOW AN INCREDIBLE FOUNDATION LOOKS TO SUPPORT AND
19 ENCOURAGE YOUNG MINDS TO REACH THEIR POTENTIAL. SO, I'D LIKE
20 TO INTRODUCE THE LINWOOD PARTNERS EDUCATIONAL FOUNDATION. THEY
21 ARE FOUNDED IN 2015. THIS IS A NONPROFIT ORGANIZATION THAT
22 WORKS TO SUPPORT AND ENHANCE EDUCATIONAL PROGRAMS FOR THE
23 LINWOOD UNIFIED SCHOOL DISTRICT. AND THIS YEAR, THEY HAVE
24 ANNOUNCED THAT \$100,000 IS AVAILABLE FOR THE 2024 COLLEGE
25 PLEDGE SCHOLARSHIP PROGRAM, WHICH SUPPORTS THE LINWOOD UNIFIED



THE BOARD OF
SUPERVISORS

1 SCHOOL DISTRICT STUDENTS WITH THEIR POST-SECONDARY EDUCATIONAL
2 GOALS. I THINK THAT'S WORTH A ROUND OF APPLAUSE. ELIGIBLE
3 SENIORS MAY RECEIVE UP TO \$1,500 TO ASSIST WITH THE COST OF
4 ATTENDING THE COLLEGE, UNIVERSITY, OR TRADE SCHOOL OF THEIR
5 CHOICE. THESE WILL BE ISSUED TO THE STUDENTS AT THE UPCOMING
6 SCHOLARSHIP RECEPTION ON JUNE 13TH IN NEXT MONTH. THIS
7 WONDERFUL ORGANIZATION IS A TESTAMENT THAT TOGETHER WE CAN
8 HELP OUR STUDENTS REACH THEIR HIGHEST ACADEMIC AND PERSONAL
9 GOALS. IN FACT, MY OFFICE WAS HAPPY TO SUPPORT THESE EFFORTS
10 BY BEING THE TITLE SPONSOR FOR THE ANNUAL LINWOOD 5K RUN WALK
11 THAT TOOK PLACE THIS LAST SATURDAY, MAY 11TH. I THINK 10 OF MY
12 STAFF MEMBERS PARTICIPATED IN THIS RUN WALK. I THINK THEY LEAN
13 MORE ON THE WALK THAN THE RUN. BUT NEVERTHELESS, IT DOESN'T
14 MATTER. GETTING THROUGH IT HELPS TO RAISE MONEY FOR THIS
15 INCREDIBLE FOUNDATION. SO HERE WITH US TODAY IS ELSA CHAGOYA,
16 THE EXECUTIVE DIRECTOR OF THE LINWOOD PARTNERS EDUCATIONAL
17 FOUNDATION. AND YOU CAN INTRODUCE THE PEOPLE WHO ARE HERE WITH
18 YOU. SHE'S A CHAMPION FOR OUR YOUTH AND UNDERSERVED FAMILIES
19 WITH OVER 20 YEARS OF EXPERIENCE WORKING ON THE NONPROFIT,
20 PUBLIC, AND PRIVATE SECTORS. SHE'S HERE WITH HER BOARD
21 MEMBERS. AND BEFORE I PRESENT HER THE RECOGNITION OR TO THE
22 FOUNDATION THE RECOGNITION, I'D LIKE TO INVITE YOU TO SAY A
23 FEW WORDS.

24
25 **SPEAKER:** I'D LIKE TO THANK SUPERVISOR HAHN AND HER STAFF,



THE BOARD OF
SUPERVISORS

1 SPECIFICALLY, GERMAN CASTILLA, FOR RECOGNIZING THE WORK OF THE
2 LINWOOD PARTNERS EDUCATIONAL FOUNDATION. THE WORK WE DO IS ON
3 BEHALF OF LINWOOD STUDENTS AND THEIR FAMILIES. I'D ALSO LIKE
4 TO JUST SHARE A LITTLE BIT ABOUT HOW THE FOUNDATION WAS
5 FORMED. IT WAS AN INITIATIVE STARTED BY THE LINWOOD UNIFIED
6 SCHOOL DISTRICT BOARD AND SUPERINTENDENT ABOUT A DECADE AGO.
7 AND WE'RE REALLY EXCITED THAT THEY HAD THE FORESIGHT TO WANT
8 TO CONTINUE TO PROVIDE ADDITIONAL RESOURCES FOR OUR STUDENTS
9 AND THEIR FAMILIES. AND I WANT TO SAY HOW I JOINED THE
10 FOUNDATION. I WAS ACTUALLY RECRUITED BY OUR SUPERINTENDENT,
11 DR. GUTIERREZ CROSSWAY, WHO IS ACTUALLY LA COUNTY
12 SUPERINTENDENT OF THE YEAR THIS YEAR. I WAS DOING THIS WORK
13 FOR ANOTHER SCHOOL DISTRICT, EXECUTIVE DIRECTOR FOR ANOTHER
14 FOUNDATION. AND HE CAME TO ME AND HE'S LIKE, I WANT OUR
15 LINWOOD STUDENTS NEED YOU, PLEASE COME TO LINWOOD. THAT MAKES
16 ME REALLY EMOTIONAL STILL. AND SO, I JOINED, I JOINED THE
17 FOUNDATION IN 2019, LATE 2018, AND IT'S BEEN A WHIRLWIND. WE
18 STARTED RIGHT BEFORE COVID STARTED, AND IT REALLY SORT OF
19 CHANGED THE WAY WE DID WORK IN FUNDRAISING. BUT I HAVE BEEN
20 GREATLY SUPPORTED BY THE LINWOOD PARTNERS EDUCATIONAL
21 FOUNDATION BOARD. HERE TODAY WE HAVE DR. SHANNON DINKINS, I
22 KEEP CALLING HER SUPERINTENDENT, DEPUTY SUPERINTENDENT OF
23 LINWOOD UNIFIED SCHOOL DISTRICT. OUR OTHER BOARD MEMBER,
24 REVEREND RUBIO, SORRY, REVEREND RUBIO, RUDY RUBIO, WHO HAS
25 ACTUALLY BEEN ACKNOWLEDGED HERE BEFORE. OUR STAFF, EMANUELE



THE BOARD OF
SUPERVISORS

1 NCISO, WHO'S ACTUALLY AN ALUMNUS OF LYNNWOOD HIGH SCHOOL. I
2 THINK THIS IS THE SECOND MONTH AND HE'S HIT THE GROUND
3 RUNNING. HE'S LEADING OUR COLLEGE ACCESS AND ALUMNI WORK. AND
4 MY HUSBAND, WHO OF COURSE, WE CAN'T DO THIS WORK WITHOUT
5 MANOLO ROMERO WITHOUT OUR FAMILY. BOTH OUR 3 CHILDREN AND HIM
6 SOMETIMES SEEM LIKE THEY'RE ON PAYROLL FOR HOW MUCH WORK THEY
7 DO VOLUNTEER FOR THE FOUNDATION. BUT SORT OF THE FOCUS OF OUR
8 WORK IS COLLEGE ACCESS. SO, THE MAJORITY OF THE WORK WE DO IS
9 TRYING TO REMOVE FINANCIAL BARRIERS FOR OUR STUDENTS. AS
10 SUPERVISOR HAHN SAID, THIS YEAR ALONE WE'RE GIVING \$100,000
11 OUT JUST TO LINWOOD STUDENTS PURSUING A TWO-YEAR COLLEGE
12 DEGREE, TRADE SCHOOL, OR FOUR-YEAR COLLEGE UNIVERSITY.
13 ADDITIONALLY, THIS MAY WE ARE GOING TO OPEN THE LINDWOOD
14 ALUMNI CENTER TO CONTINUE TO PROVIDE THIS KIND OF SUPPORT TO
15 OUR STUDENTS BEYOND THE 12TH GRADE. SO, WE'RE JUST REALLY
16 GRATEFUL FOR THE SUPPORT WE SEE FROM THE DISTRICT, OUR DONORS,
17 AND ALL OF OUR SUPPORTERS. WE ALSO WORK WITH OTHER
18 ORGANIZATIONS TO JUST REALLY FILL THE GAP FOR OUR STUDENTS WHO
19 ARE MOST VULNERABLE, INCLUDING OUR UNHOUSED STUDENTS. WE
20 PARTNER WITH THE DISTRICT, LA REGIONAL FOOD BANK, AND
21 ESTABLISH A FOOD PANTRY THAT SUPPORTS FIT 75 OF OUR MOST
22 VULNERABLE FAMILIES WEEKLY WITH GROCERIES AND ESSENTIAL ITEMS
23 AND I COULD KEEP GOING ABOUT ALL THE WORK WE DO BUT REALLY THE
24 WORK WE DO IS TO TRY TO CREATE A BRIGHTER FUTURE FOR OUR



THE BOARD OF
SUPERVISORS

1 LINWOOD STUDENTS AND THEIR FAMILIES AND WE COULDN'T DO THIS
2 WITH ALL OF YOUR SUPPORT. SO, THANK YOU. THANK YOU.

3
4 **SUP. JANICE HAHN:** THANK YOU SO MUCH. ON BEHALF OF THE COUNTY
5 OF LOS ANGELES, WE WANTED TO RECOGNIZE THE LINWOOD PARTNERS
6 EDUCATIONAL FOUNDATION TODAY WITH THIS 5 SIGNATURE, BEAUTIFUL
7 COUNTY SCROLL AND WE HOPE YOU KNOW THAT THIS IS A TOKEN OF OUR
8 APPRECIATION AND OUR SINCERE GRATITUDE FOR WHAT YOU'RE DOING
9 FOR THE STUDENTS IN LINWOOD. THANK YOU VERY MUCH.

10
11 **SUP. LINDSEY HORVATH, CHAIR:** CONGRATULATIONS TO YOU ALL.
12 THANKS TO MY COLLEAGUES FOR STARTING OUR MEETING THIS WAY.
13 IT'S ALWAYS NICE TO RECOGNIZE THE JOY AND PROMISE THAT ALREADY
14 EXISTS IN OUR NEIGHBORHOODS AND THE WONDERFUL WORK THAT'S
15 HAPPENING. EXECUTIVE OFFICER, PLEASE CALL THE AGENDA.

16
17 **EXECUTIVE OFFICER:** THANK YOU, MADAM CHAIR. WE WILL BEGIN ON
18 PAGE 3 SET MATTERS. SET MATTER 1 IS A REPORT ON THE COUNTY'S
19 IMPLEMENTATION OF THE PEOPLE EXPERIENCING HOMELESSNESS
20 MISSIONS, THIS ITEM WILL BE HELD FOR DISCUSSION. ON SET MATTER
21 2, SUPERVISOR HORVATH REQUESTS THAT THIS ITEM BE CONTINUED TO
22 JUNE 18TH, 2024, AS INDICATED ON THE POSTED AGENDA. ON PAGE 4,
23 PUBLIC HEARINGS, ITEM 3 THROUGH 10. ON ITEM 7, THE FIRE CHIEF
24 REQUESTS THAT THIS ITEM BE REFERRED BACK TO THE DEPARTMENT AS
25 INDICATED ON THE POSTED AGENDA. ON ITEM 9, THE DIRECTOR OF



THE BOARD OF
SUPERVISORS

1 PUBLIC HEALTH REQUESTS THAT THIS ITEM BE CONTINUED TO JUNE 11,
2 2024, AS INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM 10, THE
3 DIRECTOR OF REGIONAL PLANNING REQUESTS THAT THIS ITEM BE TAKEN
4 OFF CALENDAR DUE TO THE WITHDRAWAL OF THE APPLICATION AS
5 INDICATED ON THE SUPPLEMENTAL AGENDA. THE REMAINING ITEMS WILL
6 BE HELD FOR HEARING. ON PAGE 9, POLICY PRESENTATIONS, ITEMS 11
7 AND 12, THESE ITEMS WILL BE HELD FOR REPORT. ON PAGE 10,
8 NOTICES OF CLOSED SESSION, ITEM CS2 IS AN ADDITION AS
9 INDICATED ON THE SUPPLEMENTAL AGENDA. THAT COMPLETES THE
10 READING OF THE AGENDA, MADAM CHAIR. THE REQUESTS FOR
11 CONTINUANCE, REFER BACK AND TAKEN OFF CALENDAR ARE BEFORE YOU.

12
13 **SUP. LINDSEY HORVATH, CHAIR:** MOVE BY SUPERVISOR SOLIS,
14 SECONDED BY SUPERVISOR MITCHELL TO APPROVE THESE ITEMS. THAT
15 WILL BE THE ORDER. EXECUTIVE OFFICER, PLEASE PLAY THE CODE OF
16 CONDUCT.

17
18 **EXECUTIVE OFFICER:** LADIES AND GENTLEMEN, MAY I PLEASE HAVE
19 YOUR ATTENTION. THE MEETING OF THE LOS ANGELES COUNTY BOARD OF
20 SUPERVISORS IS ABOUT TO COMMENCE. A CODE OF CONDUCT WILL NOW
21 BE READ AND WE REQUEST THAT YOU COMPLY WITH IT TO ENSURE THE
22 EFFICIENT ADMINISTRATION OF THE MEETING. MEMBERS OF THE
23 PUBLIC, IT IS YOUR RIGHT TO PARTICIPATE IN TODAY'S BOARD
24 HEARING AND THE BOARD ENCOURAGES SUCH PARTICIPATION. HOWEVER,
25 THE RIGHT OF THE PUBLIC TO ADDRESS THE BOARD MUST BE BALANCED



THE BOARD OF
SUPERVISORS

1 WITH THE NEED TO ENSURE THAT PUBLIC COMMENT DOES NOT INTERFERE
2 WITH THE ORDERLY COURSE OF THE BOARD'S BUSINESS. ALL ARE
3 REMINDED TO ABIDE BY THE FOLLOWING RULES. SPEAKERS MUST CEASE
4 SPEAKING IMMEDIATELY WHEN THEIR TIME HAS ENDED. PUBLIC COMMENT
5 ON AGENDA ITEMS MUST RELATE TO THE SUBJECT MATTER OF THAT
6 ITEM. GENERAL PUBLIC COMMENT IS LIMITED TO SUBJECTS WITHIN THE
7 JURISDICTION OF THE BOARD. PUBLIC COMMENT DOES NOT INCLUDE THE
8 RIGHT TO ENGAGE IN A DIALOGUE WITH BOARD MEMBERS OR STAFF.
9 PLEASE REMAIN RESPECTFUL OF THE FORUM AND REFRAIN FROM
10 UTTERING, WRITING, OR DISPLAYING PROFANE, PERSONAL,
11 THREATENING, DEROGATORY, DEMEANING, OR OTHER ABUSIVE
12 STATEMENTS TOWARD THE BOARD, ANY MEMBER THEREOF, STAFF, OR ANY
13 OTHER PERSON. MEMBERS OF THE AUDIENCE SHOULD BE RESPECTFUL OF
14 THE VIEWS EXPRESSED BY SPEAKERS, STAFF, AND BOARD MEMBERS, AND
15 MAY NOT CLAP, CHEER, WHISTLE, OR OTHERWISE DISRUPT THE ORDERLY
16 CONDUCT OF THE MEETING. ANY PERSON ENGAGING IN CONDUCT THAT
17 DISRUPTS THE MEETING IS SUBJECT TO BEING REMOVED FROM THE
18 BOARD MEETING. AND FINALLY, IF YOU WITNESS CONDUCT OR BEHAVIOR
19 BY OTHER MEMBERS OF THE PUBLIC THAT DISRUPTS YOUR ABILITY TO
20 REMAIN ENGAGED OR PARTICIPATE IN THIS MEETING, PLEASE NOTIFY
21 THE SERGEANT AT ARMS OR OTHER COUNTY STAFF. THANK YOU FOR YOUR
22 COOPERATION.

23
24 **SUP. LINDSEY HORVATH, CHAIR:** TODAY WE'LL BEGIN WITH PUBLIC
25 HEARING ITEMS 3, 4, 5, 6, AND 8. THEN WE'LL TAKE UP SET MATTER



THE BOARD OF
SUPERVISORS

1 1 AT 11 A.M. AS INDICATED ON THE AGENDA. THEN FINISHING WITH
2 ITEMS 11 AND 12, WHICH WILL BE TAKEN UP TOGETHER, FOLLOWED BY
3 GENERAL PUBLIC COMMENT. BEFORE WE BEGIN WITH OUR PUBLIC
4 HEARING ITEMS, EXECUTIVE OFFICER, PLEASE READ THE CALL-IN
5 INFORMATION THAT WAS ALSO PROVIDED ON THE AGENDA AND EXPLAIN
6 THE SPEAKING RULES.

7
8 **EXECUTIVE OFFICER:** FOR MEMBERS OF THE PUBLIC WISHING TO
9 PARTICIPATE REMOTELY, AS INDICATED ON THE AGENDA, PLEASE CALL
10 877-692-8955 AND USE PARTICIPANT CODE NUMBER 4433663. MEMBERS
11 OF THE PUBLIC PARTICIPATING REMOTELY AND IN THE BOARD ROOM,
12 YOU WILL HAVE THE OPPORTUNITY TO ADDRESS THE BOARD THROUGHOUT
13 THE MEETING. YOU WILL RECEIVE UP TO 1 MINUTE TO ADDRESS THE
14 BOARD ON EACH OF THE PUBLIC HEARING ITEMS, 1 MINUTE TO ADDRESS
15 EACH HELD ITEM, 1 MINUTE TO COMMENT ON CLOSED SESSION ITEMS,
16 AND 1 MINUTE ON GENERAL PUBLIC COMMENT. PLEASE NOTE, ONCE YOUR
17 TIME HAS EXPIRED, WE WILL IMMEDIATELY MOVE ON TO THE NEXT
18 SPEAKER. FOR MEMBERS OF THE PUBLIC JOINING US REMOTELY, WHEN
19 THE BOARD MOVES TO THE ITEM YOU WISH TO ADDRESS, PROMPTLY
20 PRESS 1, THEN 0, TO BE ENTERED INTO THE SPEAKING QUEUE. PLEASE
21 REMEMBER TO TURN DOWN THE VOLUME ON YOUR DEVICE AS SOON AS THE
22 MODERATOR CALLS ON YOU OR THERE WILL BE AN ECHO. YOU WILL NEED
23 TO PRESS 1, THEN 0 FOR EACH ITEM WHICH YOU'D LIKE TO SPEAK. TO
24 ENSURE WE HEAR FROM BOTH IN-PERSON AND TELEPHONIC SPEAKERS, WE
25 WILL ALTERNATE BETWEEN THE 2 SPEAKING CUES. MEMBERS OF THE



THE BOARD OF
SUPERVISORS

1 PUBLIC WHO ARE IN ATTENDANCE, WHEN YOU HEAR OR SEE YOUR NAME
2 DISPLAYED ON THE SCREEN, PLEASE COME DOWN TO THE FRONT OF THE
3 BOARDROOM AND STAFF WILL ASSIST YOU. PLEASE DO NOT APPROACH
4 THE PODIUM UNTIL DIRECTED TO DO SO. WE WILL BEGIN BY CALLING
5 IN-PERSON SPEAKERS AND WHILE THEY'RE COMING FORWARD, WE WILL
6 TAKE TELEPHONIC SPEAKERS.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** EXECUTIVE OFFICER, PLEASE SWEAR
9 IN THE MEMBERS OF THE PUBLIC WHO ARE REQUESTING TO ADDRESS THE
10 BOARD ON THE PUBLIC HEARING ITEMS.

11

12 **EXECUTIVE OFFICER:** MEMBERS OF THE PUBLIC WHO ARE REQUESTING TO
13 ADDRESS THE BOARD ON PUBLIC HEARING ITEMS, PLEASE STAND NOW
14 AND RAISE YOUR RIGHT HAND TO BE SWORN IN. AND FOR REMOTE
15 SPEAKERS, PLEASE NOTE THAT IN THE TESTIMONY YOU MAY GIVE
16 BEFORE THIS BOARD, YOU SOLEMNLY SWEAR TO TELL THE TRUTH, THE
17 WHOLE TRUTH AND NOTHING BUT THE TRUTH. SO, HELP YOU GOD.

18

19 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. WITH THAT,
20 WE WILL TURN TO ITEM 3. FOR MEMBERS OF THE PUBLIC ON THE
21 TELEPHONE, PLEASE PRESS 1 AND 0 NOW TO COMMENT ON THIS ITEM.
22 EXECUTIVE OFFICER, PLEASE READ IN THE SHORT TITLE.

23

24 **EXECUTIVE OFFICER:** ITEM 3 IS A HEARING ON PROJECT NUMBER 2023-
25 001628 TO APPROVE THE BALDWIN HILLS COMMUNITY STANDARDS



THE BOARD OF
SUPERVISORS

1 DISTRICT AMENDMENT, A PROJECT AMENDING COUNTY CODE TITLE 12,
2 PLANNING AND ZONING, TO ALIGN WITH THE OIL WELL ORDINANCE BY
3 PROHIBITING THE LOCATION OF NEW OIL WELLS AND PRODUCTION
4 FACILITIES IN THE BALDWIN HILLS COMMUNITY STANDARDS DISTRICT
5 AREA. A WRITTEN DEPARTMENTAL STATEMENT WAS SUBMITTED AND
6 CORRESPONDENCE WAS RECEIVED.

7
8 **SUP. LINDSEY HORVATH, CHAIR:** WITH THAT, WE HAVE AMY BODEK, OUR
9 DIRECTOR OF REGIONAL PLANNING, WHO IS AVAILABLE FOR QUESTIONS
10 ON THIS ITEM. AMY, I WILL TURN IT TO YOU IF THERE'S ANYTHING
11 YOU'D LIKE TO SHARE BEFORE WE GET INTO IT.

12
13 **AMY BODEK:** NOT AT THIS TIME, I'M HAPPY TO MAKE A PRESENTATION
14 IF NECESSARY, BUT I THINK WE'VE SAID ALL WE NEEDED TO SAY IN
15 THE DEPARTMENT STATEMENT.

16
17 **SUP. LINDSEY HORVATH, CHAIR:** FANTASTIC, I DON'T SEE ANY OF MY
18 COLLEAGUES WANTING TO MAKE COMMENTS, SO EXECUTIVE, OH,
19 SUPERVISOR MITCHELL.

20
21 **SUP. HOLLY J. MITCHELL:** I WAS SLOW TO THE SCREEN. I APOLOGIZE,
22 MADAM CHAIR. SO, I WANNA THANK YOU, DIRECTOR BODEK, AND THE
23 ENTIRE DEPARTMENT OF REGIONAL PLANNING WHO REALLY WORKED HARD
24 ON THE BALDWIN HILLS COMMUNITY STANDARDS DISTRICT AMENDMENT
25 AND CONTINUE TO MOVE FORWARD AS THE BOARD'S SHARED VISION TO



THE BOARD OF
SUPERVISORS

1 PRIORITIZE AND PROTECT PUBLIC HEALTH, SAFETY, AND WELFARE OF
2 RESIDENTS LIVING NEAR OIL WELLS AND TO BEGIN THE PROCESS OF A
3 JUST TRANSITION AWAY FROM FOSSIL FUELS. I ALSO WANTED TO JUST
4 PAUSE FOR A MOMENT AND ACKNOWLEDGE THE 19 MEMBER COMMUNITY
5 ADVISORY PANELISTS WHO MEET MONTHLY AND HAVE BEEN ACTIVELY
6 ENGAGED THROUGHOUT THIS PROCESS. WE ARE ALL CLEAR AND HAVE
7 SEEN FIRSTHAND THE NEGATIVE HEALTH IMPACTS THAT OUR
8 COMMUNITIES HAVE EXPERIENCED FOR FAR TOO MANY YEARS BY LIVING
9 IN CLOSE PROXIMITY TO OIL WELLS. AND SO, TODAY'S HEARING AND
10 THE PROPOSED AMENDMENT IS A STEP TOWARDS OUR LONG-TERM POLICY
11 ROADMAP TO INDEED A JUST TRANSITION FOR THOSE WHO WORK IN THE
12 INDUSTRY AND THOSE WHO HAVE TO LIVE IN CLOSE PROXIMITY TO THE
13 OIL WELLS. SO, I LOOK FORWARD TO CONTINUING TO ADVANCE THESE
14 LONGER-TERM PRIORITIES AND GLAD THAT WE'VE GOT TO THIS POINT
15 TODAY. IT'S BEEN A LONG TIME COMING. THANK YOU, MADAM CHAIR.

16
17 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. REALLY WANT TO
18 CONGRATULATE YOU AND THANK YOU FOR YOUR LEADERSHIP ON THIS
19 ITEM. WE KNOW THAT IT'S MAKING A MEANINGFUL DIFFERENCE AS LOS
20 ANGELES IS THE NATION'S LARGEST URBAN OIL FIELD AND TODAY'S
21 ACTION IS A SIGNIFICANT STEP THAT WILL PROTECT THE NEARLY
22 50,000 HOUSEHOLDS ADJACENT TO IT. AND WE KNOW THE OIL
23 EXTRACTED HERE IN LA COUNTY REPRESENTS LESS THAN 0.1% OF ALL
24 THE OIL THAT IS REFINED AND USED IN OUR LOCAL COMMUNITIES.
25 MOST OF OUR OIL IS IMPORTED, SO THIS WILL NOT IMPACT PRICES ON



THE BOARD OF
SUPERVISORS

1 THE PUMP. AND SECOND, LA COUNTY HAS LED A SUCCESSFUL JUST
2 TRANSITION TASK FORCE, A PARTNERSHIP WITH OIL AND GAS
3 OPERATORS, WORKERS, LABOR UNIONS, AND NEIGHBORS. AND THIS
4 PARTNERSHIP IDENTIFIED STRATEGIES TO SUPPORT THE HANDFUL OF
5 WORKERS EMPLOYED IN OIL EXTRACTION SPECIFICALLY IN THE COUNTY
6 WHICH I'M COMMITTED TO SUPPORTING AND WILL NOT RESULT IN MASS
7 LAYOFFS. SO, THANK YOU ALL FOR YOUR LEADERSHIP AND MAKING THIS
8 HAPPEN AND I WILL NOW TURN IT TO OUR EXECUTIVE OFFICER TO CALL
9 MEMBERS OF THE PUBLIC WHO HAVE SIGNED UP TO SPEAK ON THIS
10 ITEM.

11
12 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
13 FORWARD AND STAFF WILL ASSIST YOU. ANDREAS GONZALEZ, CRYSTAL
14 BARAJAS, DAVID BUDDY, DEJA MCCURRY, DONALD HARLAN, HENRY CAMP,
15 JOHN WALTERS, JOHN FLEMING, KATHERINE PEASE, KEVIN BROGAN,
16 MARO KOKOSIAN, MATTHEW WICKERSHAM, NICOLE LEVIN, REGINA
17 MARTIN, RUTH ANDRADE, TANYA BARAJAS, TIANA SHAW, ZOE COLLINS,
18 AND ZOE CUNLIFFE. PLEASE COME FORWARD AND STAFF WILL ASSIST
19 YOU. MODERATOR, MAY WE HAVE THE NEXT, MAY WE HAVE THE FIRST
20 REMOTE SPEAKER PLEASE.

21
22 **MODERATOR:** THAT IS ERIC PREVIN. YOU MAY BEGIN.

23
24 **SPEAKER:** THANK YOU. AND THANK YOU FOR THOSE VERY MOVING
25 PRESENTATIONS AND ALL THE YOUNG PEOPLE, I PARTICULARLY LIKE



THE BOARD OF
SUPERVISORS

1 COOPERBERG, I WAS HOPING TO GET A LOOK AT ONE OF THOSE POEMS,
2 VERY INTRIGUING. AS FOR THE FOIL FIELD ORDINANCE, YOU KNOW,
3 GREAT WORK. THIS IS AN AREA WHERE THE COMMUNITY HAS FACED
4 UNBELIEVABLE MISTREATMENT. I'LL NEVER FORGET A BODEK, YOU'LL
5 REMEMBER OLD BRUCKNER, WHEN BRUCKNER, WHO USED TO BE IN THE
6 REGIONAL PLANNING DIRECTOR CHAIR BENT OVER BACKWARDS SO FAR
7 THAT HIS HEAD PRACTICALLY TOUCHED THE GROUND TO ASSIST MR.
8 RIDLEY-THOMAS WHO WAS TRYING TO INSERT SEBASTIAN INTO THE
9 ASSEMBLY DISTRICT 54 SEAT. IT WAS A BEAUTIFUL TIME MR.
10 BRUCKNER GENERATED A LETTER MR. RIDLEY-THOMAS GAVE NOTES ON IT
11 AND IT CAME OUT JUST IN TIME FOR THE ELECTION AND SEBASTIAN
12 SAILED ON TO VICTORY. NOW IT WAS DONE THROUGH A PRA THROUGH
13 THE COMMUNITY SERVICE DISTRICT OR WHATEVER IT'S CALLED THE CSD
14 JUST LIKE THIS AND SO THESE THINGS REALLY WORK WELL AT GIVING
15 THE PUBLIC A SENSE OF WHAT'S ACTUALLY HAPPENING. SO, THANK YOU
16 FOR THIS AND THANK YOU FOR PROTECTING THE FOLKS AGAINST THESE
17 PETROLEUM PRODUCTS. --

18
19 **EXECUTIVE OFFICER:** THANK YOU, YOUR TIME HAS EXPIRED. NEXT
20 SPEAKER, PLEASE.

21
22 **MODERATOR:** OUR NEXT PARTICIPANT IS LIZ GOSNELL. YOU MAY BEGIN.
23 GOOD MORNING.

24
25 **SPEAKER:** I AM LIZ GOSNELL FROM THE AGENT FOR CONE FEE LLC, ONE



THE BOARD OF
SUPERVISORS

1 OF THE LANDOWNERS. ON 9-15-21, THE BLS PASSED A MOTION TO
2 PROTECT COMMUNITIES NEAR OIL. AND THE MAJOR GOAL IN THE EFFORT
3 BEING TO CLOSE THE INGLEWOOD OIL FIELD AND TO STRIVE FOR THE 3
4 CONSTANT CRIES FOR ENVIRONMENTAL JUSTICE, SOCIAL JUSTICE, AND
5 TO BETTER THE LIVES OF RESIDENTS IN DISADVANTAGED COMMUNITIES.
6 THE PLANNING DEPARTMENT ADMITTED IN THEIR PRESENTATION OF THE
7 AMENDMENT THAT THEY WERE ADVISED BY THE BOARD OF SUPERVISORS
8 TO NOT CONSIDER THE RAMIFICATIONS OF CLOSING THE OIL FIELD TO
9 THE REST OF LOS ANGELES COUNTY. THIS IS A DIRECT VIOLATION OF
10 THEIR 3 CONSTANT CRIES. IF PASSED, THE COUNTY GOES FROM
11 CONTROLLING THE PRODUCTION OF LIGHT CRUDE GAS IN ONE OF THE
12 MOST REGULATED FIELDS IN THE WORLD TO MAKING OUR COUNTY
13 DEPENDENT ON FOREIGN VOLATILE COUNTRIES FOR OIL. THIS CRUDE'S
14 BEING TANKERED INTO THE PORT OF LOS ANGELES WHERE IT IS THE
15 MOST POLLUTED LOCATION IN LOS ANGELES COUNTY, AND IT'S
16 COMPLETELY SURROUNDED BY DISADVANTAGED COMMUNITIES. A GOAL
17 WITHOUT A PLAN IS MERELY A WISH.

18
19 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

20
21 **MODERATOR:** OUR NEXT PARTICIPANT IS PAULINA TORRES. YOU MAY
22 BEGIN.

23
24 **SPEAKER:** GOOD MORNING, MADAM CHAIR AND BOARD OF SUPERVISORS.
25 MY NAME IS PAULINA TORRES AND I'M AN ATTORNEY WITH THE NATURAL



THE BOARD OF
SUPERVISORS

1 RESOURCES DEFENSE COUNCIL. FIRST, I'D JUST LIKE TO SHARE OUR
2 DEEP GRATITUDE TO THIS BOARD FOR YOUR COMMITMENT TO PHASING
3 OUT OIL DRILLING THROUGHOUT ALL OF LOS ANGELES COUNTY, AND
4 PARTICULARLY DRP'S RIGOR IN FULFILLING THIS BOARD'S SEPTEMBER
5 2021 MOTION. FIFTHLY, AFTER THE PASSAGE OF THE UPDATE TO TITLE
6 22, OUR COALITION OF ENVIRONMENTAL, ENVIRONMENTAL JUSTICE,
7 HEALTH AND FAITH GROUPS, AS WELL AS THE GENERAL PUBLIC HAVE
8 BEEN AWARE OF AND ADVOCATING TO MOVE THE CSB FORWARD. AS YOU
9 KNOW, THE IOF HAS OVER 800 ACTIVE AND IDLE OIL WELLS SPANNING
10 OVER A THOUSAND ACRES WITH OVER 1,000,000 PEOPLE LIVING WITHIN
11 5 MILES OF THIS FIELD. SO, THIS AMENDMENT IS REALLY A PUBLIC
12 HEALTH EQUITY AND ENVIRONMENTAL JUSTICE MATTER. THIS IS A
13 HISTORIC MOMENT FOR LA COUNTY AND I REALLY JUST WANT TO
14 APPLAUD THE SPORTS LEADERSHIP ON PRIORITIZING YOUR
15 CONSTITUENTS HEALTH OVER INDUSTRY PROFITS AND I HAVE
16 CONFIDENCE EACH OF YOU WILL SUPPORT THIS AMENDMENT AS YOU DID
17 WITH TITLE 22. THANK YOU FOR YOUR TIME.

18
19 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

20
21 **MODERATOR:** OUR NEXT PARTICIPANT IS ASHLEY HERNANDEZ. YOU MAY
22 BEGIN.

23
24 **SPEAKER:** HI, MY NAME IS ASHLEY AND I'M CALLING FROM
25 WILMINGTON, CALIFORNIA. I LIVE IN A TOWN THAT IS KNOWN AS



THE BOARD OF
SUPERVISORS

1 GROUND 0 TO LA'S OIL DRILLING AND I STRONGLY SUPPORT THE CFD
2 AMENDMENT TO BAN NEW OIL AND PHASE OUT EXISTING OIL DRILLING
3 IN THE INGLEWOOD OILFIELD. I LIVE WITHIN 2 MILES OF A SITE
4 THAT JUST EXPLODED THIS YEAR AND IN THE MIDST OF CATASTROPHE
5 AND EMERGENCY, THAT DOES OCCUR EVERY DAY IN OUR COMMUNITIES. I
6 AM CONCERNED THAT OIL IS NOT JUST IMPACTING ME IN LA CITY BUT
7 OUR NEIGHBORS IN THE COUNTY THAT HAVE MIGRAINES LIKE THE ONE
8 I'M DEALING WITH TODAY, ASTHMA AND REPRODUCTIVE ISSUES. I LOOK
9 FORWARD TO THE BOARD OF SUPERVISORS EXPEDITIOUSLY APPROVING
10 THE CSD AMENDMENT JUST AS APPROVED TITLE 22 FOR THE REST OF
11 THE UNINCORPORATED LA COUNTY. I URGE YOU TO APPROVE THE CSD
12 AMENDMENT. THANK YOU FOR YOUR TIME.

13
14 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

15
16 **MODERATOR:** OUR NEXT PARTICIPANT IS DAVID HOCKEY. YOU MAY
17 BEGIN.

18
19 **SPEAKER:** CAN YOU HEAR ME NOW?

20
21 **SUP. LINDSEY HORVATH, CHAIR:** YES, WE CAN. GO AHEAD.

22
23 **SPEAKER:** MY NAME IS DAVID HOCKEY AND I'M SPEAKING TO EXPRESS
24 MY DEEP APPRECIATION FOR THE BOARD OF SUPERVISORS FOR THE CSD
25 AMENDMENT TO BAN NEW OIL DRILLING AND PHASE OUT EXISTING



THE BOARD OF
SUPERVISORS

1 DRILLING IN THE INGLEWOOD OIL FIELD. I HAVE LIVED FOR MORE
2 THAN 35 YEARS WITHIN A HALF MILE OF THE OIL FIELD AND MY
3 FAMILY HAS BEEN PERSONALLY AFFECTED BY THE ACTIVITIES AT THE
4 FIELD. IN FACT, I'VE LOST 2 SPOUSES TO DEADLY FORMS OF CANCER.
5 AND SO, YOU CAN UNDERSTAND MY CONCERNS ABOUT THE MANY SERIOUS
6 HEALTH IMPACTS OF LIVING NEAR AN OIL FIELD THAT HAVE BEEN WELL
7 DOCUMENTED IN SCIENTIFIC STUDIES AND PUBLICATIONS. WE HERE IN
8 LOS ANGELES COUNTY DESERVE TO LIVE, WORK AND PLAY 3 OF THE
9 DANGERS ASSOCIATED WITH OIL DRILLING. THANK YOU TO THE BOARD
10 OF SUPERVISORS.

11
12 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

13
14 **MODERATOR:** OUR NEXT PARTICIPANT IS LOUIS CHASE. YOU MAY BEGIN.

15
16 **SPEAKER:** HELLO.

17
18 **SUP. LINDSEY HORVATH, CHAIR:** HELLO. GO AHEAD, LOUIS.

19
20 **SPEAKER:** GOOD MORNING. GOOD MORNING. MY NAME IS THE REVEREND
21 LOUIS CHASE OF THE HOLMAN UNITED METHODIST CHURCH. I STRONGLY
22 SUPPORT THE CSD AMENDMENT TO BAN NEW OIL DRILLING AND PHASE
23 OUT EXISTING DRILLING IN THE INGLEWOOD OIL FIELD. MANY OF MY
24 CHURCH MEMBERS LIVE WITHIN THIS LOCALITY AND I LOOK FORWARD TO
25 THE BOARD OF SUPERVISORS EXPEDITIOUSLY APPROVING THE CSD



THE BOARD OF
SUPERVISORS

1 AMENDMENT, JUST AS IT APPROVED TITLE 22 FOR THE REST OF THE
2 INCORPORATED LA COUNTY. THANK YOU.

3
4 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. MODERATOR, ARE THERE
5 ANY OTHER SPEAKERS ON THE PHONE?

6
7 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS TO
8 ADDRESS THE BOARD.

9
10 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. WE'LL NOW GO
11 TO SPEAKERS IN PERSON. GO RIGHT AHEAD.

12
13 **SPEAKER:** OKAY, GOOD MORNING ALL. MY NAME IS ZOE CUNLIFFE AND
14 I'M HERE AS A REPRESENTATIVE OF BLACK WOMEN FOR WELLNESS AND
15 THE LA COUNTY OIL AND GAS PHASE OUT COALITION. AT BLACK WOMEN
16 FOR WELLNESS, WE WORK TO UPHOLD THE HEALTH AND REPRODUCTIVE
17 RIGHTS OF BLACK WOMEN AND GIRLS IN SOUTH LA. ON BEHALF OF
18 THESE WOMEN AND GIRLS WHOSE HEALTH HAS BEEN DAMAGED SO MUCH BY
19 OPERATIONS AT THE IOF, I URGE YOU TO APPROVE THE CSD AMENDMENT
20 TO BRING REGULATION OF THIS ENORMOUS OILFIELD IN LINE WITH THE
21 REST OF UNINCORPORATED LA COUNTY. EXTRACTIVE ACTIVITIES AT THE
22 IOF DISPROPORTIONATELY HARM PEOPLE OF COLOR, AND THE CONTINUED
23 OPERATION OF THE IOF IS CLEAR EVIDENCE OF ENVIRONMENTAL RACISM
24 IN AN AREA OF LA COUNTY THAT CENSUS DATA SHOWS US IS OVER 50%
25 BLACK. RESEARCH IS FINALLY BEGINNING TO CONFIRM WHAT THE



THE BOARD OF
SUPERVISORS

1 THOUSANDS OF FRONTLINE RESIDENTS WE HAVE CANVASSED HAVE SHARED
2 WITH US, THAT LIVING NEAR ACTIVE OIL DRILLING IS EXTREMELY
3 DETRIMENTAL TO HEALTH. THESE ARE BASIC FUNDAMENTAL RIGHTS THAT
4 ARE BEING DEFIED BY THE CONTINUED EXISTENCE OF THE IOF AND
5 TODAY THE COUNTY CAN TAKE ANOTHER STEP TOWARDS RIGHTING THESE
6 WRONGS. THANK YOU VERY MUCH FOR YOUR TIME.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

9

10 **SPEAKER:** HI, I'M REGINA MARTIN. I ENCOURAGE THE COUNTY TO PASS
11 THIS ORDINANCE TO PUT THE INGLEWOOD OIL FIELD ON A PATH FOR
12 CLOSURE. I AM A LIFELONG RESIDENT OF UNINCORPORATED LA IN SD2,
13 AND I LIVE BY THE INGLEWOOD OIL FIELD. I AM ALSO AN EMPLOYEE
14 AT BLACK WOMEN FOR WELLNESS WHERE I WAS ABLE TO ENGAGE WITH MY
15 COMMUNITY DURING A TWO-MONTH LONG CANVASSING CAMPAIGN. I ASKED
16 FELLOW RESIDENTS LIVING BY THE IOF ABOUT THEIR EXPERIENCES AND
17 LEARNED THAT 60% OF HOUSEHOLDS WHO TOOK OUR SURVEY THOUGHT
18 THEY OR SOMEONE THEY KNEW HAD A HEALTH CONCERN LIKE CANCER,
19 ASTHMA, HEADACHES, NOSEBLEEDS, ET CETERA, RELATED TO BEING
20 NEAR THE OIL FIELD. AS A CHILD, I WAS USED TO ODD CHEMICAL
21 SMELLS NEAR THE OIL FIELDS, BUT ONE EXPERIENCE STANDS OUT. IN
22 2010, WHEN I MOVED INTO MY CURRENT APARTMENT, THERE WAS A
23 JOLT, BUT IT WAS NOT AN EARTHQUAKE. AT THE TIME, THERE WAS
24 FRACKING HAPPENING AT THE IOF, AND I STRONGLY BELIEVE THAT
25 CAUSED THE SHAKE, AND IT WAS VERY SCARY --



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

3

4 **SPEAKER:** HI, MY NAME IS NICOLE LEVIN, AND I'M CALLING IN ON
5 BEHALF OF THE SIERRA CLUB AND OUR THOUSANDS OF SUPPORTERS AND
6 MEMBERS IN LOS ANGELES COUNTY. WE ARE IN STRONG SUPPORT OF
7 THIS UPDATED ORDINANCE TO PHASE OUT OIL DRILLING IN THE
8 INGLEWOOD OIL FIELD. AND WE'VE BEEN WORKING WITH THE COUNTY
9 AND THE SUPERVISORS FOR YEARS, AND WE'LL CONTINUE TO KEEP
10 WORKING WITH THE COUNTY AND THE BOARD OF SUPERVISORS TO SEE
11 THIS JUSTICE THROUGH. THANK YOU SO MUCH FOR YOUR LEADERSHIP ON
12 THIS ISSUE. YOU'RE PAVING THE WAY FOR THE REST OF CALIFORNIA.
13 THANK YOU.

14

15 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

16

17 **SPEAKER:** HI, MY NAME IS KEVIN BROGAN, HONORABLE CHAIR AND
18 MEMBERS OF THE BOARD OF SUPERVISORS. I REPRESENT VICKERS LA
19 BAYONA. THEY OWN 296.13 ACRES IN THE ENGLAND OIL FIELD. WE
20 NOTE THAT WE PREVIOUSLY OPPOSED THE CSD IN A LETTER DATED
21 JANUARY 29, 2024, INCORPORATING THE PARTICULAR LETTER OF CONE
22 FEE TRUST LAWYERS, WHICH IS DATED JANUARY 24, 2024. NEITHER OF
23 THOSE WERE NOTED IN THE OPPOSITION, BUT THEY SHOULD BE PART OF
24 THE RECORD, AND I HAVE ADDITIONAL COPIES OF MY LETTER IF IT'S
25 NOT PART OF THE RECORD ALREADY. WE ASK THAT BASICALLY THE CSD



THE BOARD OF
SUPERVISORS

1 IS GOING TO PHASE OUT OILFIELD IF ADOPTED, BUT WE RECOGNIZE
2 THE PROPERTIES AVAILABLE FOR HIGHER AND BETTER USE FOR OTHER
3 USES. AND WE WANT THE BOARD TO TAKE THAT INTO CONSIDERATION
4 IF, AS, AND WHEN THE CSD IS ADOPTED AND THE OIL FIELD
5 TERMINATES. THANK YOU VERY MUCH.

6

7 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

8

9 **SPEAKER:** HELLO, I'M JOHN FLEMING, A SENIOR SCIENTIST WITH THE
10 CENTER FOR BIOLOGICAL DIVERSITY, AND PREVIOUSLY ON THE
11 COUNTY'S OIL AND GAS STRIKE TEAM ADVISORY PANEL. I'M HERE
12 TODAY ON BEHALF OF THE CENTER'S OVER 10,000 SUPPORTERS IN THE
13 COUNTY TO URGE YOU TO ADOPT THE CSD AMENDMENT TO PHASE OUT OIL
14 DRILLING WITHIN THE INGLEWOOD OIL FIELD. FULL PHASE OUT IS
15 ESSENTIAL TO PROTECT LA COUNTY RESIDENTS, GIVING THE
16 OVERWHELMING SCIENTIFIC EVIDENCE OF THE HEALTH IMPACTS OF
17 LIVING, WORKING, AND PLAYING CLOSE TO OIL DRILLING OPERATIONS,
18 INCLUDING RESPIRATORY ILLNESSES, HEADACHES, RASHES,
19 CARDIOVASCULAR DISEASE, NAUSEA, NOSEBLEEDS, REPRODUCTIVE HARM,
20 AND CANCER. AS THE CALGEM SCIENTIFIC ADVISORY PANEL CONCLUDED
21 IN 2021, REDUCING OR ELIMINATING OIL AND GAS WELLS IS THE MOST
22 EFFECTIVE METHOD IN MITIGATING HARMS DUE TO OIL AND GAS
23 DEVELOPMENT. THIS MUST INCLUDE LA COUNTY, THE SECOND MOST OIL
24 PRODUCTIVE COUNTY IN THE STATE AND INGLEWOOD OIL FIELD, THE
25 SECOND MOST PRODUCTIVE OIL FIELD IN LA COUNTY. THANK YOU FOR



THE BOARD OF
SUPERVISORS

1 YOUR WORK ALREADY IN ENDING OIL DRILLING IN LA COUNTY. WE LOOK
2 FORWARD TO SEEING THIS IMPORTANT WORK CONTINUE. THANK YOU.

3
4 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

5
6 **SPEAKER:** GOOD MORNING. MY NAME IS MARO KAKUSYON AND I'M HERE
7 WITH PHYSICIANS FOR SOCIAL RESPONSIBILITY LOS ANGELES, THE
8 STAND LA COALITION STAND TOGETHER AGAINST NEIGHBORHOOD
9 DRILLING, AND THE LA COUNTY PHASE OUT DRILLING COALITION. I
10 WANT TO EXPRESS MY STRONG SUPPORT FOR THE CSD AMENDMENT TO BAN
11 NEW DRILLING AND PHASE OUT EXISTING DRILLING IN THE ENGLEWOOD
12 OIL FIELD. THE CSD AMENDMENT IS ESSENTIAL TO PROTECT
13 COMMUNITIES AND IS CONSISTENT WITH THE GROWING BODY OF
14 SCIENTIFIC LITERATURE THAT DEMONSTRATES THE RISKS AND DANGERS
15 OF ALLOWING OIL DRILLING NEAR HOMES, SCHOOLS, AND OTHER
16 SENSITIVE SITES. FOR GENERATIONS, THE COMMUNITIES SURROUNDING
17 THE IOF HAVE SUFFERED FROM THE NEGATIVE IMPACTS ASSOCIATED
18 WITH OIL DRILLING, INCLUDING HEADACHES, ASTHMA, PRETERM
19 BIRTHS, AND OTHER HEALTH AFFLICTIONS DUE TO LIVING IN CLOSE
20 PROXIMITY TO THE IOF. I URGE YOU TODAY TO APPROVE THE CSD
21 AMENDMENT. THANK YOU.

22
23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

24
25 **SPEAKER:** GOOD MORNING, MY NAME'S HENRY CAMP. I'M HERE ON



THE BOARD OF
SUPERVISORS

1 BEHALF OF EXTINCTION REBELLION LA TO SUPPORT OUR ALLIES IN THE
2 STAND LA COALITION AND UPLIFT THE YEARS OF TIRELESS WORK THAT
3 HAVE MADE THIS VOTE POSSIBLE. I STRONGLY URGE THE BOARD TO
4 APPROVE THE CSD AMENDMENT AND PUT AN END TO THE DECADES OF
5 DENIAL AND DELAY THAT HAVE BROUGHT IRREVERSIBLE HARM TO THE
6 COMMUNITY SURROUNDING THE INGLEWOOD OIL FIELD. THE SCIENCE OF
7 THIS HARM BOTH LOCALLY AND GLOBALLY HAS BEEN CLEAR FOR HALF A
8 CENTURY AND IT IS LONG PAST TIME OUR WORLD-CLASS CITY MOVE
9 PAST ITS EXTRACTIVE AND RACIST HISTORY AND START TO REPAIR THE
10 DAMAGE DONE. THANK YOU.

11
12 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

13
14 **SPEAKER:** GOOD MORNING CHAIR HORVATH AND HONORABLE SUPERVISORS.
15 MY NAME IS DR. CATHERINE PEASE. I'M THE DIRECTOR OF SCIENCE
16 AND POLICY AT HEAL THE BAY. HEAL THE BAY IS HERE TODAY AS AN
17 ALLY TO THE STAND LA COALITION AND IN STRONG SUPPORT OF THE
18 BALDWIN HILLS COMMUNITY STANDARDS AMENDMENT TO BAN NEW OIL
19 DRILLING AND PHASE OUT EXISTING OIL DRILLING. THIS DECISION
20 CANNOT BE DELAYED ANY FURTHER AND WILL BRING THE AREA INTO
21 CONSISTENCY WITH THE REST OF LA CITY, LA COUNTY, AND CULVER
22 CITY WHERE BANS HAVE ALREADY BEEN APPROVED. OIL DRILLING HAS
23 NO PLACE IN OUR COUNTY OR IN OUR FUTURE AS WE COLLECTIVELY
24 RECKON WITH THE CLIMATE CRISIS. WE KNOW THE WELL-DOCUMENTED
25 NEGATIVE IMPACTS TO WATER, SOIL, AND AIR, AND WE MUST



THE BOARD OF
SUPERVISORS

1 TRANSITION TO RENEWABLE ENERGY AS SOON AS POSSIBLE AND ADJUST
2 IN EQUITABLE WAY. I LIVE WITHIN WALKING DISTANCE OF THE
3 INGLEWOOD FIELD AND I URGE YOU TO PROTECT OUR COMMUNITIES AND
4 THE ENVIRONMENT. THANK YOU FOR YOUR TIME.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

7

8 **SPEAKER:** HI, GOOD MORNING. MY NAME IS DEJA MCCAULEY AND I'M
9 WITH PHYSICIANS FOR SOCIAL RESPONSIBILITY, LOS ANGELES, AND
10 THE STAND LA COALITION. WE STRONGLY SUPPORT THE COMMUNITY
11 STANDARDS DISTRICT AMENDMENT TO BAN NEW OIL DRILLING AND PHASE
12 OUT EXISTING DRILLING IN THE ENGLEWOOD OIL FIELD. WE WANT TO
13 ACKNOWLEDGE AND THANK THE DEPARTMENT OF REGIONAL PLANNING FOR
14 THEIR COMMITMENT TO CARRY OUT THIS BOARD'S 2021 MOTION TO
15 PHASE OUT OIL DRILLING THROUGHOUT LA COUNTY. FOR THE PAST
16 YEAR, DRP HAS DEDICATED TIME TO ENGAGING THE PUBLIC AND THE
17 COMMUNITY, VARIOUS ADVOCACY GROUPS AND INTERESTED
18 STAKEHOLDERS. AND WITH THIS CSD AMENDMENT, WE HAVE AN
19 OPPORTUNITY TO REINFORCE AND UPHOLD ALL OF THE HARD WORK
20 THAT'S ALREADY BEEN DONE. THE CSD AMENDMENT IS ESSENTIAL TO
21 PROTECT OUR COMMUNITIES AND IS CONSISTENT WITH THE GROWING
22 BODY OF SCIENTIFIC LITERATURE THAT DEMONSTRATES THE RISKS AND
23 DANGERS OF ALLOWING OIL DRILLING NEAR HOMES, SCHOOLS, AND
24 OTHER SENSITIVE SITES. THE BOARD OF SUPERVISORS' DECISION TO
25 ADOPT THE CSD AMENDMENT HAS REAL POSITIVE BENEFITS FOR



THE BOARD OF
SUPERVISORS

1 COMMUNITIES THROUGHOUT THE COUNTY, BUT ESPECIALLY FOR
2 FRONTLINE COMMUNITIES THAT HAVE LONG BEEN MADE TO LIVE IN
3 THESE SACRIFICE ZONES. WE STRONGLY URGE YOU TO APPROVE THE CSD
4 AMENDMENT. THANK YOU FOR YOUR TIME.

5
6 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

7
8 **SPEAKER:** GOOD MORNING, MY NAME IS CRYSTAL BARAJAS,
9 REPRESENTING HEAL THE BAY. I AM THE SENIOR COMMUNITY SCIENCE
10 AND OUTREACH COORDINATOR, AND I STRONGLY SUPPORT THE CSD
11 AMENDMENT TO BAN NEW OIL DRILLING AND PHASE OUT EXISTING
12 DRILLING IN THE INGLEWOOD OILFIELD. I WAS BORN IN THIS CITY,
13 HOME TO THE LARGEST URBAN OILFIELD IN THE NATION, AND HAVE
14 DRIVEN BY THE INGLEWOOD OILFIELD. MY FAMILY LIVES LESS THAN A
15 MILE AWAY FROM THE JEFFERSON OIL SITE. I AM DEEPLY CONCERNED
16 ABOUT THE ACCELERATED CATASTROPHIC EVENTS OF CLIMATE CHANGE
17 THAT WILL OCCUR IF WE DELAY THE PHASING OUT OF OIL DRILLING
18 AND HOW LOW INCOME COMMUNITIES AND COMMUNITIES OF COLOR WILL
19 BE DISPROPORTIONATELY AFFECTED. I AM DISAPPOINTED IN THE
20 CONTINUED DELAYS AND LENGTHY TIMELINE TO GET HERE AND I LOOK
21 FORWARD TO THE BOARD OF SUPERVISORS TO EXPEDITING THE APPROVAL
22 OF THE CSD AMENDMENT. THIS IS NOT ONLY A PUBLIC HEALTH ISSUE,
23 BUT AN ENVIRONMENTAL JUSTICE ISSUE. THE NEGATIVE HEALTH
24 IMPACTS ASSOCIATED WITH OPERATIONS AT THE INGLEWOOD OIL FIELD
25 HAVE A DISPROPORTIONATE IMPACT ON BLACK AND LATINX



THE BOARD OF
SUPERVISORS

1 COMMUNITIES, AND I BELIEVE EVERYONE, REGARDLESS OF RACE,
2 COLOR, NATIONAL ORIGIN, OR INCOME, SHOULD HAVE THE SAME RIGHT
3 TO CLEAN WATER, CLEAN AIR, ENVIRONMENTAL PROTECTION FROM
4 HEALTH HAZARDS, AND EQUAL ACCESS TO DECISION-MAKING PROCESSES.
5 WE HAVE LONG-BID SACRIFICE ZONES, AND WE DESERVE BETTER. THANK
6 YOU FOR YOUR TIME.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

9

10 **SPEAKER:** GOOD MORNING, HONORABLE SUPERVISORS. MY NAME IS
11 ANDRES GONZALEZ, PROGRAM MANAGER FOR ENVIRONMENTAL JUSTICE AT
12 THE LIBERTY HILL FOUNDATION, A FOUNDING STRATEGIC PARTNER OF
13 THE STAND LA COALITION. I STRONGLY ENCOURAGE THE BOARD TO VOTE
14 IN FAVOR OF THIS AMENDMENT. WE HAVE FINALLY ARRIVED TO THIS
15 MOMENT, A HISTORICAL MILESTONE TO SHUT DOWN THE INGLEWOOD OIL
16 FIELD, ONE OF THE LARGEST URBAN OIL FIELDS OF ITS KIND IN THE
17 US. THIS WILL NOT BE THE FIRST TIME OR THE LAST TIME THAT WE
18 WILL MEET LIKE THIS THOUGH. ALREADY WE SEE OIL COMPANIES PUSH
19 BACK ON GRASSROOTS EFFORTS, PRESSING FOR AN EXPANSION OF OIL
20 PRODUCTION WHILE PUSHING MISINFORMATION CAMPAIGNS ACROSS THE
21 STATE. EVEN TODAY, AS THIS PHASED OUT VOTE COMES BEFORE YOU
22 AFTER MANY DELAYS, WE HAVE A LATER AGENDA ITEM, AGENDA ITEM
23 NUMBER 6 THAT EXPANDS PIPELINE FRANCHISE AGREEMENTS TO THE
24 SOTO LLC. WE CANNOT REST ON OUR LAURELS FOR THE EMPIRE
25 STRIKING BACK. AS WE STOP OIL COMPANIES ON ONE FRONT, WE SEE



THE BOARD OF
SUPERVISORS

1 NEW FRONTS POP UP IN THE FIGHT FOR THE HEALTH AND WELL-BEING
2 OF BLACK AND BROWN FRONTLINE COMMUNITIES. WE APPLAUD YOU FOR
3 YOUR ADVOCACY AND I STRONGLY ENCOURAGE YOU TO VOTE IN FAVOR OF
4 ITEM NUMBER 3. THANK YOU.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

7

8 **SPEAKER:** GOOD MORNING. MY NAME IS ZOE COLLINS HERE TO
9 REPRESENT HEAL THE BAY. I'M STRONGLY IN FAVOR OF THE BAN ON
10 OIL DRILLING IN THE ENGLEWOOD OIL FIELD. NOT ONLY WILL THIS
11 AMENDMENT BE A STEP TOWARDS LIMITING THE CARBON FOOTPRINT OF
12 LOS ANGELES, OIL DRILLING IN RESIDENTIAL AREAS RESULT IN A
13 MYRIAD OF ADVERSE PUBLIC HEALTH EFFECTS THAT OFTEN
14 DISPROPORTIONATELY AFFECT DISADVANTAGED COMMUNITIES THAT HAVE
15 BEEN HISTORICALLY UNDERREPRESENTED. PEOPLE IN THESE
16 COMMUNITIES ARE BEING POISONED IN THEIR OWN HOME AND HAVE A
17 RIGHT TO SAFETY AND HEALTH. I APPRECIATE AND LOOK FORWARD TO
18 THE EXPEDITIOUS APPROVAL OF THE CSD AMENDMENT. THANK YOU FOR
19 YOUR TIME AND SUPPORT.

20

21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

22

23 **SPEAKER:** HELLO, MY NAME IS TIANA AND I'M REPRESENTING BLACK
24 WOMEN FOR WELLNESS AND THE LA COUNTY COALITION. BWV SUPPORTS
25 THE COUNTY'S LEADERSHIP IN PHASING OUT OIL DRILLING AND



THE BOARD OF
SUPERVISORS

1 ENCOURAGES THE COUNTY TO APPROVE THE CSD AMENDMENT TO ENSURE
2 THAT THE COMMUNITIES SURROUNDING THE IOF REAP THE SAME
3 BENEFITS AS THE REST OF THE COUNTY AND OF LA CITY. IN ORDER
4 FOR YOUR BOARD AND OUR COUNTY TO EMBODY VALUES OF EQUITY AND
5 JUSTICE, TO PUSH FORWARD BEYOND THE POLICY AND PLANNING THAT
6 HAS LED TO CLEAR ENVIRONMENTAL RACISM, THE IOF MUST BE PUT ON
7 A PATH FOR CLOSURE. THE FIELD HAS BEEN AROUND SINCE 1924,
8 MARKING THIS YEAR ITS UNFORTUNATE 100-YEAR ANNIVERSARY. THE
9 HARM FROM THIS SITE HAS BEEN CONCENTRATED AMONG COMMUNITIES OF
10 COLOR, AND DURING BWV AND SCOPE'S CANVASSING EFFORTS, WE
11 KNOCKED ON OVER 26,000 DOORS AND SPOKE WITH OVER 5,000 PEOPLE
12 WHO OVERWHELMINGLY SHARED STORIES OF HEALTH HARM AND A DESIRE
13 FOR THE SITE TO BE URGENTLY SHUT DOWN. OVER THESE 2 YEARS,
14 OVER 1,600 PEOPLE SENT EMAILS OR WROTE TO YOUR OFFICES URGING
15 CHANGE. PLEASE APPROVE THE CST AMENDMENT TODAY WITH NO MORE
16 DELAYS OF JUSTICE. AND BEYOND THAT, PLEASE KEEP WORKING WITH
17 OUR COALITION FOR A COMMUNITY FOCUSED CLEANUP. THANK YOU.

18
19 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

20
21 **SPEAKER:** GOOD MORNING, MY NAME IS MATT RICKERSHAM, AN ATTORNEY
22 REPRESENTING SENTINEL PEAK RESOURCES, CALIFORNIA, THE OPERATOR
23 OF THE INGLEWOOD OIL FIELD. OIL PRODUCTION AT THE FIELD IS
24 EXTENSIVELY REGULATED AND THE HEALTH ASSESSMENT REPORTS
25 COMPARED UNDER THE EXISTING CSD HAVE REPEATEDLY SHOWN A LACK



THE BOARD OF
SUPERVISORS

1 OF HEALTH IMPACTS. WE REQUEST THE COUNTY NOT APPROVE THE
2 PROPOSED CSD AMENDMENT. IT'S AN INITIAL MATTER, THE COUNTY
3 HERE HAS PROPOSED TO PROHIBIT CERTAIN TYPES OF OIL PRODUCTION
4 METHODS LIKE BANNING THE DRILLING OF NEW WELLS, WHICH IS
5 EXPRESSLY NOT ALLOWED UNDER THE SUPREME COURT'S, CALIFORNIA
6 SUPREME COURT'S, RECENT DECISION IN CHEVRON USA VERSUS COUNTY
7 OF MONTEREY. AND THE COUNTY MUST TAKE INTO ACCOUNT THE NEW
8 LEGAL STANDARD BEFORE MOVING FORWARD. IN ADDITION, THE
9 AMORTIZATION PROVISIONS ARE ALSO IMPROPER. IN 2008, WHEN THE
10 COUNTY ADOPTED THE CSDE RECOGNIZED THAT THE STATE HAS THE
11 EXCLUSIVE REGULATORY PROVINCE TO DETERMINE WHETHER WELLS
12 SHOULD BE ABANDONED. PRC 3206.5 IS AN EFFORT FOR THAT, AND
13 THAT IS WHAT MUST BE USED. REDUCING IN-STATE PRODUCTION WOULD
14 JUST INCREASE IMPORTS AND CAUSE ADDITIONAL ENVIRONMENTAL
15 IMPACTS. THANK YOU.

16
17 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

18
19 **SPEAKER:** GOOD MORNING, MY NAME IS TONYA BORHAM FROM SCOPE LA
20 IN COALITION WITH STAND LA. I WILL BE TALKING ABOUT AGENDA
21 ITEM 3. I STRONGLY SUPPORT THE CSD AMENDMENT TO BAN NEW OIL
22 DRILLING AND PHASE OUT THE EXISTING OPERATIONS IN THE
23 INGLEWOOD OIL FIELD. I URGE THE BOARD TO APPROVE THIS
24 AMENDMENT. THIS DECISION IS CRUCIAL FOR COMMUNITIES ACROSS THE
25 COUNTY, PARTICULARLY THOSE OF US THAT LIVE NEAR THE ENGLAND



THE BOARD OF
SUPERVISORS

1 WOOD OIL FIELD, WHICH HAVE BEEN DISPROPORTIONATELY AFFECTED
2 FOR FAR TOO LONG. WE DESERVE TO LIVE, WORK, AND PLAY WITHOUT
3 THE DANGERS THAT COME BY NEARBY DRILLING OPERATIONS. DANGERS
4 LIKE HEADACHES, ASTHMA, PRETERM BABIES, AND CANCER. AS SOMEONE
5 WHO HAS SUFFERED FROM ASTHMA ALL MY LIFE, I ENVISION A NEAR
6 FUTURE WHERE OUR CHILDREN ARE FREE FROM SUCH CONDITIONS.
7 PLEASE APPROVE THIS ESD AMENDMENT. THANK YOU FOR YOUR TIME.

8

9 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

10

11 **SPEAKER:** [SPEAKING IN SPANISH]

12

13 **INTERPRETER:** HELLO, GOOD MORNING. MY NAME IS RUTH ANDRADE AND
14 I AM A COMMUNITY ORGANIZER. I HAVE LIVED IN SOUTH LA FOR MORE
15 THAN 30 YEARS AND I AM HERE TO SUPPORT AND HOPE THAT AMENDMENT
16 3 GETS APPROVED. SOME OF THE EFFECTS THAT WE'VE SEEN WITH
17 THESE OIL WELLS ARE ALLERGIES, ASTHMA, CANCER, NOSEBLEEDS, AND
18 ALSO JUST A LOT OF HEADACHES IN OUR COMMUNITY. SO, I DO HOPE
19 THAT WE DO GET THE APPROVAL FOR AMENDMENT NUMBER 3, IN ARTICLE
20 NUMBER 3. IT'S A RIGHT THAT WE AS A COMMUNITY SHOULD HAVE A
21 LONG LIFE AND WITH HEALTHY LIFE. THAT'S WHY I'M HERE DEMANDING
22 THAT THE BOARD APPROVE THIS AMENDMENT. IT'S BEEN YEARS AND
23 YEARS OF ILLNESSES AND WE HAVE TO LIVE WITHOUT ILLNESSES.
24 THANK YOU.

25



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

2

3 **SPEAKER:** HI, MY NAME IS JOE WALTERS. I'M THE SENIOR
4 ENVIRONMENTAL SCIENTIST AT SENTINEL PEAK RESOURCES. I'M
5 OPPOSED TO THE CSD AMENDMENT. THERE'S NO SUBSTANTIVE BASIS FOR
6 THE AMENDMENT AND THERE'S NO NEED FOR IT BASED UPON THE
7 ENVIRONMENTAL REQUIREMENTS FOR THE FIELD AND SENTINEL'S
8 COMPLIANCE WITH THOSE REQUIREMENTS. ONE AREA THAT I'D LIKE TO
9 PRESS UPON ARE ACCUSATIONS THAT THE OIL FIELD IS EXPOSING THE
10 LOCAL COMMUNITY TO TOXIC COMPOUNDS. THESE ARE UNFOUNDED. I
11 WOULD LIKE TO POINT OUT THAT A TOTAL OF 4 HEALTH RISK
12 ASSESSMENTS HAVE BEEN CONNECTED BY THIRD PARTIES FROM 2008 TO
13 2020. ALL 4 FOLLOW THE MOST UPDATED PROTOCOLS OF THE
14 CALIFORNIA OFFICE OF HEALTH HAZARD ASSESSMENT, OHEA. THE
15 OUTCOMES OF EACH HRA SHOW THAT WE'RE NOT ONLY UNDER THE ACTION
16 THRESHOLDS FOR CANCER, CHRONIC AND ACUTE RISK, BUT THAT
17 EMISSIONS OR RISK FROM OUR FACILITY ARE MORE THAN 100 TIMES
18 LESS THAN OTHER AREAS OF LOS ANGELES COUNTY. THIS IS BASED
19 UPON AQMD'S MULTIPLE AIR TOXICS EXPOSURE STUDIES. LASTLY, I
20 WOULD LIKE TO POINT OUT THAT OUR OIL FIELD DOES NOT EVEN MAKE
21 THE TOXIC HOT SPOT LIST PROVIDED BY AQMD. -

22

23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. YOUR TIME IS
24 EXPIRED. NEXT SPEAKER.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** HELLO, MY NAME IS DAVID BUDDY. I'M THE ENVIRONMENTAL
2 MANAGER FOR SENTINEL PEAK RESOURCES AND I OPPOSE THE PROPOSED
3 CST AMENDMENT. ONE OF THE JUSTIFICATIONS FOR THE PROPOSED
4 AMENDMENT IS THE PROTECTION OF PUBLIC HEALTH. HOWEVER, THE
5 COUNTY'S OWN HEALTH RISK ASSESSMENT SHOWED THAT THE INGLEWOOD
6 OIL FIELD IS WELL BELOW SOUTH COAST AIR DISTRICT'S THRESHOLDS.
7 ADDITIONALLY, CALIFORNIA AIR RESOURCE BOARD'S CURRENT
8 MONITORING PROGRAM, WHICH HAS BEEN IN SERVICE FOR 10 MONTHS
9 NOW, HAS SHOWN NO NEGATIVE IMPACTS FROM THE FIELD. IN FACT,
10 ITEMS FLAGGED DURING MOBILE MONITORING WERE DUE TO EXTERNAL
11 SOURCES, SUCH AS BIOGENIC METHANE, LIKELY SOURCED FROM FIONA
12 CREEK, NATURAL GAS FROM SOCAL GAS PIPELINE, BLACK CARBON AND
13 NOX FROM STREET INTERSECTIONS, AND METHANE FROM A CNG VEHICLE.
14 THANK YOU.

15
16 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. ARE THERE ANY OTHER
17 SPEAKERS IN THE ROOM?

18
19 **EXECUTIVE OFFICER:** NO OTHER SPEAKERS, MADAM CHAIR.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. AT THIS
22 TIME, IT WOULD BE APPROPRIATE TO CLOSE THE PUBLIC HEARING AND
23 VOTE ON THIS ITEM UNLESS THERE ARE ANY OTHER COMMENTS FROM MY
24 COLLEAGUES. SEEING NONE, ITEM 3 IS BEFORE US. MOVED BY



THE BOARD OF
SUPERVISORS

1 SUPERVISOR MITCHELL. I WILL SECOND TO APPROVE THE ITEM.

2 EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

3

4 **EXECUTIVE OFFICER:** ITEM 3 IS BEFORE YOU. SUPERVISOR SOLIS?

5

6 **SUP. HILDA SOLIS:** AYE.

7

8 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

9

10 **SUP. HOLLY J. MITCHELL:** AYE.

11

12 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR HAHN?

13

14 **SUP. JANICE HAHN:** AYE.

15

16 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?

17 SUPERVISOR BARGER ABSENT. SUPERVISOR HORVATH?

18

19 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

20

21 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. SUPERVISOR BARGER.

22 MOTION CARRIES 4-0-1 ABSENT.

23

24 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. WE'LL NOW

25 MOVE ON TO ITEM 4 FOR MEMBERS OF THE PUBLIC ON THE TELEPHONE



THE BOARD OF
SUPERVISORS

1 PLEASE PRESS 1 AND 0 NOW TO COMMENT ON THIS ITEM. EXECUTIVE
2 OFFICER, PLEASE READ IN THE SHORT TITLE.

3
4 **EXECUTIVE OFFICER:** ITEM 4 IS A HEARING ON THE LEVYING OF
5 ANNUAL ASSESSMENTS IN COUNTY LIGHTING DISTRICT LANDSCAPING AND
6 LIGHTING ACT-1 FOR STREET LIGHTING PURPOSES FOR FISCAL YEAR
7 2024-25 AT THE SAME RATE AS FISCAL YEAR 2023-24 FOR ALL 14
8 ZONES, WHICH INCLUDE THE UNINCORPORATED AREA AND 13 CITIES. A
9 WRITTEN DEPARTMENTAL STATEMENT WAS SUBMITTED AND NO
10 CORRESPONDENCE WAS RECEIVED.

11
12 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. I BELIEVE WE
13 DON'T HAVE A PRESENTATION ON THIS ITEM, THAT WE DO HAVE STAFF
14 AVAILABLE IF WE HAVE ANY QUESTIONS. I DON'T SEE ANY COMMENTS
15 FROM MY COLLEAGUES. SO, EXECUTIVE OFFICER, PLEASE CALL THE
16 MEMBERS OF THE PUBLIC WHO'VE SIGNED UP TO SPEAK ON THIS ITEM.

17
18 **EXECUTIVE OFFICER:** WILL DONALD HARLAN PLEASE COME FORWARD AND
19 STAFF WILL ASSIST YOU. AS A FINAL REMINDER FOR PARTICIPANTS ON
20 THE TELEPHONE, IF YOU WOULD LIKE TO ADDRESS ITEM 4, IF YOU
21 HAVE NOT ALREADY DONE SO, PLEASE PRESS 1 THEN 0 NOW TO BE
22 PLACED IN THE SPEAKING QUEUE. MODERATOR, MAY WE HAVE THE FIRST
23 REMOTE SPEAKER, PLEASE?

24
25 **MODERATOR:** MADAM CHAIR, THERE ARE NO REMOTE SPEAKERS TO



THE BOARD OF
SUPERVISORS

1 ADDRESS THE BOARD. WONDERFUL.

2

3 **SUP. LINDSEY HORVATH, CHAIR:** WE'LL GO TO SPEAKERS IN PERSON.

4

5 **EXECUTIVE OFFICER:** THERE ARE NO IN-PERSON SPEAKERS, MADAM
6 CHAIR.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** WITH THAT, IT WOULD BE
9 APPROPRIATE TO CLOSE THE PUBLIC HEARING AND VOTE ON THIS ITEM.
10 ITEM 4 IS BEFORE US. MOVED BY SUPERVISOR HAHN, SECONDED BY
11 SUPERVISOR SOLIS TO APPROVE THE ITEM. EXECUTIVE OFFICER,
12 PLEASE CALL THE ROLL.

13

14 **EXECUTIVE OFFICER:** ITEM 4 IS BEFORE YOU. SUPERVISOR SOLIS?

15

16 **SUP. HILDA SOLIS:** AYE.

17

18 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

19

20 **SUP. HOLLY J. MITCHELL:** AYE.

21

22 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR HAHN?

23

24 **SUP. JANICE HAHN:** AYE.

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?
2 SUPERVISOR BARGER ABSENT. SUPERVISOR HORVATH?

3
4 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

5
6 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. MOTION CARRIES 4
7 TO 0 WITH 1 ABSENT.

8
9 **SUP. LINDSEY HORVATH, CHAIR:** WE'LL NOW MOVE ON TO ITEM 5. FOR
10 MEMBERS OF THE PUBLIC ON THE TELEPHONE, PLEASE PRESS 1 THEN 0
11 NOW TO COMMENT ON THIS ITEM. EXECUTIVE OFFICER, PLEASE READ IN
12 THE SHORT TITLE.

13
14 **EXECUTIVE OFFICER:** ITEM 5 IS A HEARING ON THE ANNUAL SOLID
15 WASTE GENERATION SERVICE CHARGE REPORT FOR FISCAL YEAR 2024-25
16 TO PROVIDE FOR THE CONTINUED COLLECTION OF THE EXISTING SOLID
17 WASTE GENERATION SERVICE CHARGE AT THE CURRENT RATE. A WRITTEN
18 DEPARTMENTAL STATEMENT WAS RECEIVED AND NO CORRESPONDENCE WAS
19 RECEIVED.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** WE DO HAVE STAFF AVAILABLE IF
22 THERE ARE QUESTIONS, BUT I DON'T SEE ANY QUESTIONS OR COMMENTS
23 FROM MY COLLEAGUES. SO, EXECUTIVE OFFICER, PLEASE CALL THE
24 MEMBERS OF THE PUBLIC WHO HAVE SIGNED UP TO SPEAK ON THIS
25 ITEM.



THE BOARD OF
SUPERVISORS

1

2 **EXECUTIVE OFFICER:** WILL DONALD HARLAN PLEASE COME FORWARD AND
3 STAFF WILL ASSIST YOU. AS A FINAL REMINDER FOR PARTICIPANTS ON
4 THE TELEPHONE, IF YOU WOULD LIKE TO ADDRESS ITEM 5. IF YOU
5 HAVE NOT ALREADY DONE SO, PLEASE PRESS 1 THEN 0 NOW TO BE
6 PLACED IN THE SPEAKING QUEUE. MODERATOR, MAY WE HAVE THE FIRST
7 REMOTE SPEAKER, PLEASE?

8

9 **MODERATOR:** MADAM CHAIR, THERE ARE NO REMOTE SPEAKERS TO
10 ADDRESS THE BOARD.

11

12 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, AND NO SPEAKERS IN PERSON?
13 THEN IT WOULD BE APPROPRIATE TO CLOSE THE PUBLIC HEARING AND
14 VOTE ON THIS ITEM 5 IS BEFORE US MOVED BY SUPERVISOR BARGER
15 SECONDED BY SUPERVISOR MITCHELL TO APPROVE THE ITEM EXECUTIVE
16 OFFICER, PLEASE CALL THE ROLL

17

18 **EXECUTIVE OFFICER:** ITEM 5 IS BEFORE YOU SUPERVISOR SOLIS?

19

20 **SUP. HILDA SOLIS:** AYE

21

22 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

23

24 **SUP. HOLLY J. MITCHELL:** AYE

25



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR HAHN?

2

3 **SUP. JANICE HAHN:** AYE

4

5 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?

6

7 **SUP. KATHRYN BARGER:** AYE

8

9 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. SUPERVISOR HORVATH?

10

11 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. MOTION CARRIES 5
12 TO 0 AND MY UNDERSTANDING IS THAT SUPERVISOR BARGER WOULD LIKE
13 TO BE RECORDED AS A YES ON THE ITEMS THAT SHE WAS ABSENT FOR
14 WHICH IS ITEM 3 AND 4 IS THAT CORRECT?

15

16 **SUP. KATHRYN BARGER:** YES, IT IS.

17

18 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH THANK YOU. SO
19 NOTED AND WE'LL NOW MOVE ON TO ITEM 6. FOR MEMBERS OF THE
20 PUBLIC ON THE TELEPHONE, PLEASE PRESS 1 AND 0 NOW TO COMMENT
21 ON THIS ITEM. EXECUTIVE OFFICER, PLEASE READ IN THE SHORT
22 TITLE.

23

24 **EXECUTIVE OFFICER:** ITEM 6 IS A HEARING ON ORDINANCE FOR
25 ADOPTION GRANTING A PROPRIETARY PETROLEUM PIPELINE FRANCHISE



THE BOARD OF
SUPERVISORS

1 TO TESORO SOCAL PIPELINE COMPANY LLC TO OPERATE AND MAINTAIN
2 ITS EXISTING PETROLEUM PIPELINE SYSTEM FOR A PERIOD OF 5
3 YEARS, BEGINNING ON JUNE 13TH, 2024, AND EXPIRING ON JUNE
4 12TH, 2029. NO DEPARTMENTAL STATEMENT WAS SUBMITTED AND NO
5 CORRESPONDENCE WAS RECEIVED.

6
7 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR MITCHELL, I'LL TURN IT
8 TO YOU.

9
10 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR. I
11 JUST WANTED TO ACKNOWLEDGE THAT IN 2021, I WAS PROUD TO OFFER
12 A MOTION ALONG WITH SUPERVISOR KUEHL, DIRECTING DEPARTMENTS TO
13 PROVIDE RECOMMENDATIONS REGARDING PIPELINE FRANCHISE
14 AGREEMENTS THAT HELP TO ALIGN THE COUNTY'S LARGER EFFORTS ON
15 THE PHASE OUT OF OIL AND GAS WITH THESE AGREEMENTS. AND SO,
16 THANKS TO THE WORK OF THESE DEPARTMENTS TO THE NEW FRANCHISE
17 AGREEMENTS. THE NEW FRANCHISE AGREEMENTS ARE A MUCH SHORTER
18 TIME PERIOD. NOW THEY'RE ONLY FOR 5 YEARS. SO, I'LL BE
19 SUPPORTING TODAY'S MOTION. THANK YOU.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SEEING NO OTHER
22 COMMENTS FROM MY COLLEAGUES, EXECUTIVE OFFICER, PLEASE CALL
23 THE MEMBERS OF THE PUBLIC WHO'VE SIGNED UP TO SPEAK ON THIS
24 ITEM.



THE BOARD OF
SUPERVISORS

1 **EXECUTIVE OFFICER:** WILL, DONALD HARLAN, PLEASE COME FORWARD
2 AND STAFF WILL ASSIST YOU. AS A FINAL REMINDER FOR
3 PARTICIPANTS ON THE TELEPHONE, IF YOU WOULD LIKE TO ADDRESS
4 ITEM 6, IF YOU HAVE NOT ALREADY DONE SO, PLEASE PRESS 1 THEN 0
5 NOW TO BE PLACED IN THE SPEAKING QUEUE. MODERATOR, MAY WE HAVE
6 THE FIRST REMOTE SPEAKER, PLEASE?

7

8 **MODERATOR:** MADAM CHAIR, THERE ARE NO REMOTE SPEAKERS TO
9 ADDRESS THE BOARD.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. ARE ANY SPEAKERS IN
12 PERSON? SEEING NONE IT WOULD BE APPROPRIATE TO CLOSE THE
13 PUBLIC HEARING AND VOTE ON THIS ITEM. ITEM 6 IS BEFORE US.
14 MOVED BY SUPERVISOR MITCHELL SECONDED BY SUPERVISOR SOLIS TO
15 APPROVE THE ITEM. EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

16

17 **EXECUTIVE OFFICER:** ITEM 6 IS BEFORE YOU. SUPERVISOR SOLIS?

18

19 **SUP. HILDA SOLIS:** AYE.

20

21 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?

22

23 **SUP. HOLLY J. MITCHELL:** AYE.

24

25 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR HAHN?



THE BOARD OF
SUPERVISORS

1

2 **SUP. JANICE HAHN:** AYE.

3

4 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?

5

6 **SUP. KATHRYN BARGER:** AYE.

7

8 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. SUPERVISOR HORVATH?

9

10 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

11

12 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. MOTION CARRIES 5

13 TO 0

14

15 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, IT IS 11 O'CLOCK. SO,

16 ARE WE GOING TO OUR SET MATTER AT THIS TIME?

17

18 **EXECUTIVE OFFICER:** YES, MADAM CHAIR.

19

20 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, THEN WHAT WE WILL TAKE THAT

21 ITEM NEXT MOVING ON TO SET MATTER 1 REPORT ON THE COUNTY'S

22 IMPLEMENTATION OF THE PEOPLE EXPERIENCING HOMELESSNESS

23 MISSIONS FOR MEMBERS OF THE PUBLIC ON THE TELEPHONE, PLEASE

24 PRESS 1 THEN 0 NOW TO COMMENT ON THIS ITEM. CHERIE TODOROFF,

25 EXECUTIVE DIRECTOR OF THE HOMELESS INITIATIVE. CARTER HEWGLEY,



THE BOARD OF
SUPERVISORS

1 SENIOR MANAGER, LOCAL JURISDICTION COORDINATION AND SUPPORT,
2 CHIEF EXECUTIVE OFFICE. AND SARAH MAHIN, I ALWAYS SAY YOUR
3 LAST NAME WRONG, SARAH. I'M SORRY. DIRECTOR HOUSING FOR
4 HEALTH, DEPARTMENT OF HEALTH SERVICES TO MAKE A PRESENTATION.

5
6 **EXECUTIVE OFFICER:** THEY'RE BEING CALLED INTO THE BOARDROOM
7 NOW, MADAM CHAIR.

8
9 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. WELCOME AND THANK YOU
10 FOR JOINING US. I KNOW YOU HAVE A PRESENTATION THAT WE WILL BE
11 CALLING UP FOR YOU.

12
13 **CHERI TODOROFF:** THANK YOU AND GOOD MORNING SUPERVISORS. IT IS
14 REALLY GREAT TO BE HERE TODAY TO SHARE AN UPDATE ON THE
15 COUNTY'S WORK TO PREVENT AND ADDRESS HOMELESSNESS. WE CONTINUE
16 TO BRING IN NEW RESOURCES TO END HOMELESSNESS IN OUR 1 YEAR
17 PRESENTATION ON THE STATE OF EMERGENCY IN FEBRUARY. WE SHARED
18 SEVERAL MAJOR FUNDING AWARDS GRANTED TO THE COUNTY DURING
19 CALENDAR YEAR 2023. WE ARE HERE TODAY TO DISCUSS THE COUNTY'S
20 RECEIPT OF \$111 MILLION THROUGH THE STATE'S ENCAMPMENT
21 RESOLUTION FUND PROGRAM. THE FIRST AWARD WAS RECEIVED IN JUNE
22 OF LAST YEAR AND THE SECOND WAS AWARDED JUST WEEKS AGO.
23 JOINING ME TODAY, AND BY THE WAY, GOOD MORNING, I'M CHERIE
24 TODOROFF, THE DIRECTOR OF THE HOMELESS INITIATIVE. JOINING ME
25 TODAY TO SPEAK ARE BOTH SARAH MAYEN, DIRECTOR OF HOUSING FOR



THE BOARD OF
SUPERVISORS

1 HEALTH AT THE LA COUNTY DEPARTMENT OF HEALTH SERVICES, AND
2 CARTER HUGLEY, THE SENIOR MANAGER FOR LOCAL JURISDICTION
3 COORDINATION AND SUPPORT WITH OUR HOMELESS INITIATIVE. THE
4 COUNTY HAS PARTNERED ON ALL 3 ROUNDS OF THE ENCAMPMENT
5 RESOLUTION FUND, WHICH IS A STATE PROGRAM. HERE WE HAVE THE
6 ERF ROUNDS 1, 2, AND 3, AND THE TOTAL AMOUNT THAT WAS
7 AVAILABLE BY FISCAL YEAR TO ALL OF OUR JURISDICTIONS IN THE
8 STATE IN THE FISCAL YEAR IN WHICH THE ROUNDS WERE MADE
9 AVAILABLE. WE HAVE PARTNERED ON ALL 3, INCLUDING APPLICATIONS
10 WITH THE CITY OF LOS ANGELES AND LAHSA, AND THE COUNTY HAS
11 APPLIED FOR AND HAS DIRECTLY BEEN AWARDED FUNDING IN ROUNDS 2
12 AND ROUNDS 3, WHICH IS WHAT WE ARE HERE TO TALK ABOUT TODAY.
13 THE ENCAMPMENT RESOLUTION FUND IS A COMPETITIVE GRANT AWARDED
14 BY THE CALIFORNIA INTERAGENCY COUNCIL ON HOMELESSNESS, AND IT
15 GOES TO COUNTIES, COUNCILS OF GOVERNMENT, AND CITIES, AND IT
16 ASSISTS LOCAL JURISDICTIONS TO RESOLVE HOMELESS ENCAMPMENTS
17 AND BRING INDIVIDUALS INTO SAFE AND STABLE HOUSING. FIRST, I'M
18 GOING TO HAND IT OVER TO SARAH, WHO'S GOING TO TALK ABOUT ERF
19 ROUND 2 THAT WAS AWARDED TO THE COUNTY OF LOS ANGELES.

20
21 **SARAH MAHIN:** GOOD MORNING, REALLY HAPPY TO BE HERE TODAY AND
22 TO BE ABLE TO TALK ABOUT THE WORK THAT'S HAPPENING IN SKID
23 ROW. THE ERF ROUND 2 AWARD FUNDS ARE IMPORTANT COMPONENTS.
24 THEY FUND IMPORTANT COMPONENTS OF A PLACE-BASED STRATEGY THAT
25 SUPPORTS A SAFE AND THRIVING SKID ROW COMMUNITY. NEXT SLIDE,



THE BOARD OF
SUPERVISORS

1 PLEASE. IT IS IMPOSSIBLE TO TALK ABOUT THE WORK OF THE ERF
2 WITHOUT GIVING THE CONTEXT OF THE SKID ROW ACTION PLAN. IN
3 JUNE 2022, SUPERVISOR SOLIS INTRODUCED A MOTION TO CREATE THE
4 SKID ROW ACTION PLAN AND TASKED HOUSING FOR HEALTH WITH
5 LEADING A COMMUNITY PROCESS TO CREATE THIS PLAN. IN AUGUST
6 2022. WE KICKED OFF THAT PROCESS BY PARTNERING WITH 10 AMAZING
7 COMMUNITY LEADERS WHO FORMED THE SKID ROW RESIDENT ADVISORY
8 COUNCIL AND HOSTED NUMEROUS COMMUNITY LISTENING SESSIONS TO
9 DEVELOP AND RELEASE THE SKID ROW ACTION PLAN TO THIS BOARD IN
10 DECEMBER 2022. IN 2023, WE PARTNERED WITH CHANGEWELL PROJECT
11 TO LAUNCH A ROBUST COMMUNITY CO-DESIGN PROCESS TO CREATE AN
12 IMPLEMENTATION PLAN AND WE USE THE SKID ROW ACTION PLAN
13 RECOMMENDATIONS TO DEVELOP OUR FUNDING PROPOSAL REQUESTING
14 NEARLY 60 MILLION DOLLARS IN STATE ENCAMPMENT RESOLUTION
15 FUNDING IN ROUND 2. AS PART OF THIS APPLICATION WE LEVERAGE
16 305 MILLION DOLLARS IN EXISTING FUNDING AND DEVELOPED THIS
17 APPLICATION THROUGH A PARTNERSHIP WITH THE CITY OF LOS
18 ANGELES, THE LOS ANGELES HOMELESS SERVICES AUTHORITY, THE
19 HOUSING AUTHORITY FOR THE CITY OF LOS ANGELES, DEPARTMENT OF
20 MENTAL HEALTH, AND CEO HOMELESS INITIATIVE. IN JUNE 2023, OUR
21 PROPOSAL WAS AWARDED AND WE QUICKLY MOVED INTO ACTION. THE
22 GRANT WILL CONTINUE THROUGH JUNE 2026 AND WE SIMULTANEOUSLY
23 HAVE CONTINUED THE COMMUNITY CO-DESIGN PROCESS AND JUST LAST
24 MONTH RELEASED THE SKID ROW ACTION PLAN IMPLEMENTATION REPORT
25 TO THIS BOARD THAT MEMORIALIZES THE DETAILED RECOMMENDATIONS



THE BOARD OF
SUPERVISORS

1 FROM THAT COMMUNITY CO-DESIGN PROCESS. NEXT SLIDE. THE SKID
2 ROW COMMUNITY HAS EXPERIENCED DECADES OF INSTITUTIONALIZED
3 RACISM AND DISENFRANCHISEMENT. AS A RESULT, SKID ROW HAS THE
4 HIGHEST CONCENTRATION OF UNSHELTERED HOMELESSNESS IN THE
5 COUNTRY. IT IS A COMMUNITY UNLIKE ANY OTHER, AND THE
6 ENCAMPMENT RESOLUTION EFFORTS HERE HAVE TO BE TAILORED
7 ACCORDINGLY. THE 2022 POINT IN TIME COUNT, WHICH CONTAINS THE
8 MOST RECENT SKID ROW SPECIFIC DATA, FOUND THE NUMBER OF PEOPLE
9 WHO ARE EXPERIENCING UNSHELTERED HOMELESSNESS WITHIN THE
10 NEIGHBORHOODS 50 CITY BLOCKS AT THAT POINT IN TIME. WE KNOW
11 THAT OVER THE COURSE OF THE YEAR, 2, ALMOST 3 TIMES AS MANY
12 PEOPLE WILL EXPERIENCE UNSHELTERED HOMELESSNESS IN SKID ROW.
13 AND THE DEMOGRAPHICS AS SHOWN ON THE SCREEN, THE NUMBER OF
14 PEOPLE WHO ARE EXPERIENCING UNSHELTERED HOMELESSNESS WITHIN
15 THE NEIGHBORHOODS 50 CITY BLOCKS AT THAT POINT IN TIME. WE
16 KNOW THAT OVER THE COURSE OF THE YEAR, 2, ALMOST 3 TIMES AS
17 MANY PEOPLE WILL EXPERIENCE UNSHELTERED HOMELESSNESS IN SKID
18 ROW. AND THE DEMOGRAPHICS AS SHOWN ON THE SCREEN ARE REALLY
19 IMPORTANT TO CONSIDER. 68% OF PEOPLE WHO ARE UNSHELTERED ARE
20 MALE, 30% ARE FEMALE, 58% OF THE UNSHELTERED POPULATION IN
21 SKID ROW ARE BLACK AFRICAN-AMERICAN AND 20% LATINX. THE
22 MAJORITY OF THE COMMUNITY WHO'S UNSHELTERED IN SKID ROW ARE
23 BETWEEN THE AGES OF 25 AND 54, BUT 37% ARE OVER THE AGE OF 55.
24 THIS IS AN OLDER POPULATION, AND WE REALLY HAVE TO CONSIDER
25 THAT. SO, IN ORDER TO ADDRESS AND DEVELOP EQUITY STRATEGIES TO



THE BOARD OF
SUPERVISORS

1 ENGAGE PEOPLE WHO ARE EXPERIENCING UNSHELTERED HOMELESSNESS
2 WHO OTHERWISE WOULDN'T ENGAGE WITH OUR SERVICES, WE REALLY
3 TURN TO OUR COMMUNITY PARTNERS AND WORK WITH THEM ON
4 DEVELOPING THESE ENGAGEMENT TOOLS AND PARTNER WITH
5 ORGANIZATIONS LIKE ART ORGANIZATIONS AND COMMUNITY LEADERS WHO
6 CAN HELP US TO BUILD TRUST. NEXT SLIDE. SO, AS I MENTIONED,
7 DHS'S ENCAMPMENT RESOLUTION EFFORT IN SKID ROW IS REALLY A
8 DEEP PARTNERSHIP WITH THE CITY OF LA, VARIOUS COUNTY
9 DEPARTMENTS WHO COME EAGERLY TO THE TABLE, LASA AND OUR
10 COMMUNITY PARTNERS, AND WE'RE FOCUSED ON BUILDING ON EXISTING
11 COMMUNITY ASSETS. THERE'S A LOT OF RESOURCES ALREADY IN SKID
12 ROW. SO NOT JUST HOW DO WE BRING NEW RESOURCES THROUGH THE
13 STATE GRANT, BUT HOW DO WE CONTINUE TO MAKE THE MOST OF THE
14 RESOURCES WE ALREADY HAVE THERE. WE'RE LEVERAGING A ROBUST
15 NETWORK OF OUTREACH TEAMS, OF INTERIM HOUSING, OF NEW AND
16 EXISTING PERMANENT HOUSING RESOURCES. THE ERF2 GRANT ALLOWED
17 US TO ADD 350 NEW SERVICE ENRICHED INTERIM HOUSING BEDS FOR
18 THE SKID ROW COMMUNITY. WE WERE ABLE TO PARTNER WITH JWCH TO
19 OPEN A SAFE LANDING AT THE CECIL HOTEL WHERE PEOPLE CAN WALK
20 IN OFF THE STREETS 24 HOURS A DAY, 7 DAYS A WEEK, AND GET
21 TRIAGE TO AN INTERIM HOUSING BED. WE OPENED UP AIR TRAFFIC
22 CONTROL ACCESS CENTER WITH LASA AND WITH DMH TO HELP SKID ROW
23 OUTREACH WORKERS QUICKLY GET PEOPLE INTO INTERIM HOUSING WHEN
24 THEY WANT A BED. AGAIN, HOW DO WE DO THINGS BETTER WITH THE
25 RESOURCES WE ALREADY HAVE? WE STOOD UP AN INTERIM HOUSING



THE BOARD OF
SUPERVISORS

1 TECHNICAL ASSISTANCE AND TRAINING TEAM TO SUPPORT SKID ROW
2 INTERIM HOUSING PROVIDERS IN DELIVERING TRAUMA INFORMED
3 SERVICES THAT HELPS THE PEOPLE GET INSIDE, BUT ALSO HELPS
4 PEOPLE STAY INSIDE AND ONTO A PATH OF LONG-TERM STABILITY. AS
5 THIS BOARD KNOWS, PERMANENT HOUSING IS THE SOLUTION TO
6 HOMELESSNESS. AND WE ARE GRATEFUL FOR CARE FIRST COMMUNITY
7 INVESTMENT FUNDING THAT ALLOWS US TO PROVIDE PERMANENT
8 SUPPORTIVE HOUSING TO PEOPLE WITH HISTORIES OF INCARCERATION
9 IN SKID ROW. AND THE ERF 2 GRANT HAS ALLOWED US TO CREATE EVEN
10 MORE PERMANENT HOUSING OPPORTUNITIES THROUGH THE FLEXIBLE
11 HOUSING SUBSIDY POOL AND THROUGH OUR ICMS HOUSING NAVIGATION
12 PROGRAM. FINALLY, A LOCAL JOB CONNECTOR PILOT WITH THE CITY OF
13 LA WAS LAUNCHED TO INCREASE EMPLOYMENT AND INCOME FOR
14 UNSHELTERED RESIDENTS IN SKID ROW. I CAN'T NOTE THE WORK
15 THAT'S BEING DONE UNDER ERF 2 WITHOUT ALSO MENTIONING THE
16 GREAT WORK THAT'S BEING DONE UNDER EVERY WOMAN HOUSED
17 INITIATIVE, WHICH SUPPORTS VULNERABLE WOMEN AND TRANSGENDER
18 INDIVIDUALS LIVING ON THE STREETS OF SKID ROW. EVERY WOMAN
19 HOUSED WAS SCALED IN PARTNERSHIP WITH DOWNTOWN WOMEN'S CENTER
20 IN APRIL 2023, WHEN LAW ALSO RECEIVED AN AWARD THROUGH ROUND 1
21 OF THE ENCAMPMENT RESOLUTION PROGRAM. SINCE THAT DATE, 880
22 WOMEN HAVE BEEN ENROLLED IN PROGRAMS SPECIFIC TO SINGLE WOMEN
23 IN SKID ROW. 99 OF THESE WOMEN LIVED IN INTERIM HOUSING AT THE
24 DTLA HOTEL, WHERE AN IMPRESSIVE 47% MOVED INTO PERMANENT
25 HOUSING. AND DOWNTOWN WOMEN'S CENTER SUPPORTED THE LEASE UP OF



THE BOARD OF
SUPERVISORS

1 LASA'S NEW MASTER LEASE PROGRAM, ALLOWING 100 WOMEN TO FIND
2 PERMANENT HOUSING. I ALSO WANNA TAKE A MOMENT TO HIGHLIGHT THE
3 HUMAN STORIES AT THE HEART OF OUR ENCAMPMENT RESOLUTION WORK.
4 EVERY PERSON LIVING IN AN ENCAMPMENT HAS THEIR OWN UNIQUE
5 STRENGTHS AND CHALLENGES THAT OUTREACH TEAMS MUST TAP INTO AND
6 FIGURE OUT HOW TO SUPPORT TO GET THE PERSON INDOORS. ON THE
7 SCREEN, YOU'LL SEE A PICTURE OF JOSE. JOSE HAS EXPERIENCED
8 HOMELESSNESS ON AND OFF FOR THE LAST 14 YEARS, STARTING WHEN
9 HE WAS 23 YEARS OLD. JOSE'S ORIGINALLY FROM EL SALVADOR AND
10 CAME TO THE U.S. WHEN HE WAS 10. HE STRUGGLED WITH ADDICTION,
11 BUT HE GOT HIS FIRST CHIHUAHUA 11 YEARS AGO, AND TAKING CARE
12 OF HIS DOGS CONVINCED HIM THAT HE NEEDED TO FIND SOBRIETY FOR
13 HIMSELF. HE FOUND SOBRIETY 4 YEARS AGO, BUT FOUND THAT FINDING
14 A PLACE TO LIVE WAS REALLY HARD BECAUSE HIS PACK HAD GROWN TO
15 14 COMPANION DOGS. NO SHELTER WOULD TAKE HIM WITH SO MANY
16 DOGS. SO NUMEROUS STAFF AT DHS GOT TO WORK. SIGLEND VON
17 DEFNER, MARIA HERNANDEZ, AND ALEXIS BOOTHIE WORKED WITH JOSE
18 TO DO WHATEVER IT TAKES TO FIGURE OUT HOW TO BRING JOSE
19 INDOORS. AS THEY TALKED WITH JOSE, THEY DETERMINED THAT HE
20 NEEDED TO KEEP 4 OF THE CHIHUAHUAS THAT HAD BECOME HIS FAMILY,
21 TOVEY, MOLLY, COOKIE, AND LUNA. AND A CLOSE FRIEND AGREED TO
22 ADOPT 2 OF HIS OTHER CHIHUAHUAS. THE DHS TEAM WORKED WITH
23 OTHER PEOPLE TO HELP JOSE FIND A HOME FOR HIS 8 REMAINING
24 CHIHUAHUAS AND THEN CERTIFIED HIS DOGS AS SUPPORT ANIMALS AND
25 WORKED WITH WEINGART CENTER TO FIND JOSE INTERIM HOUSING AT



THE BOARD OF
SUPERVISORS

1 THE LA GRAND. JOSE HAS SIGNED A LEASE AND IS GETTING READY TO
2 MOVE INTO PERMANENT HOUSING AT SRO HOUSING. JOSE HELPS DHS AND
3 OUR OUTREACH TEAMS IN SKID ROW WITH BUILDING TRUST WITH OTHER
4 PEOPLE WHO ARE UNDOCUMENTED AND EXPERIENCING UNSHELTERED
5 HOMELESSNESS. NEXT SLIDE. THESE ARE THE KINDS OF COMMUNITY
6 PARTNERSHIPS THAT MAKE ENCAMPMENT RESOLUTION WORK IN SKID ROW
7 SO SUCCESSFUL. THERE IS NO ASPECT TO THIS WORK THAT WE DO
8 ALONE. COMMUNITY MEMBERS HAVE CREATED A VISION THAT THEY HOLD
9 US ACCOUNTABLE TO. WHEN WE WROTE OUR ERF GRANT, WE SAID THAT
10 WE WOULD SERVE 3,000 PEOPLE IN 3 YEARS. IN THE FIRST 9 MONTHS
11 OF THE PROGRAM, 5,225 PEOPLE HAVE RECEIVED A SERVICE FROM AN
12 OUTREACH TEAM OR ACCESS CENTER. WE SET A GOAL OF MOVING 2,500
13 PEOPLE INTO INTERIM HOUSING IN 3 YEARS. IN THE FIRST 9 MONTHS,
14 1,102 PEOPLE HAVE MOVED INTO INTERIM HOUSING. WE SET A GOAL OF
15 MOVING 2,000 PEOPLE INTO PERMANENT HOUSING. IN OUR FIRST 9
16 MONTHS, 617 PEOPLE HAVE MOVED INTO PERMANENT HOUSING. OF THOSE
17 617 PEOPLE, 310 PEOPLE MOVED INTO PERMANENT SUPPORTIVE HOUSING
18 ACROSS 89 DIFFERENT PSH PROJECTS. WE'RE REALLY LEVERAGING THE
19 PSH NETWORK HERE. 89 PEOPLE HAVE MOVED INTO HOUSING USING
20 TIME-LIMITED SUBSIDIES, 74 THROUGH SELF-RESOLUTION, 136
21 THROUGH OTHER SUBSIDIZED HOUSING, AND 8 MOVED INTO LONG-TERM
22 CARE FACILITIES THAT MET THEIR NEEDS. SO, WE'RE ON TRACK TO
23 EXCEED EVERY GOAL THAT WE SET IN THIS GRANT. NEXT SLIDE. THAT
24 SAID, OUR WORK IS FAR FROM DONE. WE NEED TO CONTINUE TO
25 INCREASE HOUSING PLACEMENTS, PARTICULARLY PERMANENT HOUSING



THE BOARD OF
SUPERVISORS

1 PLACEMENTS. WE WANT TO ENSURE THAT PEOPLE THAT WE'RE BRINGING
2 INTO HOUSING STAY IN THAT HOUSING AND DON'T RETURN TO
3 HOMELESSNESS. WE ALSO NEED TO UNDERSTAND THE INFLOW THAT'S
4 HAPPENING OF UNSHELTERED HOMELESSNESS INTO SKID ROW AND TO
5 STEM THAT. AND FINALLY, WE WANT TO REALLY CONTINUE TO WORK TO
6 IMPLEMENT THE WORK OF THE SKID ROW ACTION PLAN, SUPPORTING
7 NEIGHBORHOOD EMPOWERMENT, COHESION, AND WELL-BEING, AND
8 BRINGING THAT COMMUNITY VISION TO LIFE. NEXT SLIDE. I WILL
9 CLOSE BY AGAIN THANKING THE AMAZING TEAM AT DEPARTMENT OF
10 HEALTH SERVICES, HOUSING FOR HEALTH, OUR PARTNERS ACROSS THE
11 COUNTY, IN THE CITY, AT LASA, AND MOST ESPECIALLY OUR
12 COMMUNITY PARTNERS WHO ARE DOING INCREDIBLE WORK EVERY DAY IN
13 SKID ROW. WITHOUT THE SUPPORT OF ALL THESE PARTNERS AND THE
14 LEVERAGE FUNDS COMMITTED BY THE CITY, BY LASA, BY HOUSING
15 AUTHORITIES, BY DEPARTMENT OF MENTAL HEALTH, BY CFCI, BY
16 MEASURE H, THIS IMPORTANT WORK WOULDN'T BE POSSIBLE.

17
18 **CHERI TODOROFF:** THANK YOU, SARAH. AND NOW WE'RE GONNA HEAR
19 FROM CARTER WHO'S GONNA TALK TO US ABOUT THE MOST RECENT AWARD
20 UNDER ERF ROUND 3.

21
22 **CARTER HEWGLEY:** GOOD MORNING, EVERYONE. MY NAME IS CARTER
23 HUCKLEY. BEFORE I BEGIN, I HAVE TO SAY WHEN I FIRST WAS
24 PUTTING TOGETHER AND KNEW WE WOULD BE APPLYING FOR THE ERF
25 ROUND 3 APPLICATION, I THINK ONE OF THE FIRST EMAILS I GOT WAS



THE BOARD OF
SUPERVISORS

1 FROM SARAH'S TEAM HELPING US UNDERSTAND HOW THE ERF ROUND 2
2 APPLICATION WENT. SO, MY GRATITUDE TO YOU ALL, BECAUSE THAT
3 CERTAINLY LAID THE GROUNDWORK FOR OUR SUCCESSFUL APPLICATION.
4 AS MENTIONED PREVIOUSLY, IF YOU GO TO THE NEXT SLIDE, GOVERNOR
5 NEWSOM AND THE CALIFORNIA INTERAGENCY COUNCIL AND HOMELESSNESS
6 ARE RELEASING ANOTHER 300 MILLION IN ONE TIME IN CAMERA
7 RESOLUTION FUNDING FOR ROUND 3. AND THAT FUNDING IS PARTIALLY
8 PRIORITIZED, 50% IS PRIORITIZED FOR ENCAMPMENTS ON THE STATE'S
9 RIGHT OF WAY. SO, WE SUBMITTED A JOINT APPLICATION WITH THE
10 LOS ANGELES HOMELESS SERVICES AUTHORITY FOR THE FIRST ROUND OF
11 APPLICATIONS ON JANUARY 31ST, USING THE PATHWAY HOME PROGRAM
12 AS THE REPLICATION MODEL FOR THE APPLICATION. OUR JOINT
13 APPLICATION WAS SUCCESSFUL AND WE WILL RECEIVE \$52 MILLION AND
14 WE AGREED TO LEVERAGE \$16 MILLION IN EXISTING LOCAL FUNDING TO
15 SUPPORT THE PROGRAM. IN TERMS OF TIMELINE, MOTEL CANVASSING
16 AND PROVIDER CAPACITY CONVERSATIONS ARE ALREADY UNDERWAY. AS
17 OF TODAY, THE PATHWAY HOME PROGRAM HAS 414 ROOMS UNDER
18 OCCUPANCY AGREEMENT, AND WE ARE ABOUT TO SIGN ANOTHER
19 AGREEMENT WHICH WILL TAKE US TO 453 ROOMS. WE ARE ALSO IN
20 ACTIVE NEGOTIATIONS WITH OWNERS FOR AN ADDITIONAL 470 ROOMS,
21 SOME OF WHICH WILL BE LEVERAGED FOR THE ERF-3 ENCAMPMENTS. WE
22 HAVE EXTENDED OUR REAL ESTATE AGREEMENT WITH OUR CONTRACTED
23 BROKER TO EXPAND THE SEARCH THROUGH DECEMBER 2024 TO ENSURE
24 THE ERF-3 GRANT IS APPROPRIATELY RESOURCED. IN JULY, THE
25 COUNTY EXPECTS TO RECEIVE THE FUNDING AND HOPES TO CONDUCT OUR



THE BOARD OF
SUPERVISORS

1 FIRST ERF-FUNDED RESOLUTION SHORTLY THEREAFTER. BY JUNE OF
2 NEXT YEAR, WE HAVE A DEADLINE TO EXPEND 50% OF THE FUNDING AND
3 TO OBLIGATE 100% OF IT. AND THE MONEY MUST BE FULLY EXPENDED
4 BY JUNE OF 2027. NEXT SLIDE, PLEASE. IN TERMS OF THE
5 ENCAMPMENTS THAT WE WILL BE FOCUSED ON, WE WILL BE FOCUSING ON
6 ONE OF WHAT I DESCRIBE AS ONE OF THE LARGEST ENCAMPMENTS ON
7 THE STATE'S RIGHT OF WAY, WHICH IS THE 105 CORRIDOR FROM WEST
8 ATHENS TO NORWALK AND ITS ASSOCIATED RIVERBEDS. THIS
9 ENCAMPMENT INCLUDES 6 ZONES ALONG THE 105 CORRIDOR AND THE
10 METRO SEA LINE WHERE PEOPLE EXPERIENCING UNSHELTERED
11 HOMELESSNESS ARE LIVING IN RIVERBEDS AND TAKING REFUGE NEAR
12 THE FREEWAY WHERE IT CROSSES BOTH THE LA AND SAN GABRIEL
13 RIVERS AND WHERE MULTIPLE LA METRO STATIONS ARE CO-LOCATED.
14 NEXT SLIDE, PLEASE. AS I MENTIONED, WE WILL RECEIVE ALMOST \$52
15 MILLION AND AGREED TO LEVERAGE \$16 MILLION IN LOCAL FUNDING.
16 WITH THOSE NEW AND LEVERAGED RESOURCES, WE WILL SECURE 212
17 MOTEL ROOMS TO SERVE APPROXIMATELY 475 HOUSEHOLDS, WHICH ARE
18 COMPRISED OF 586 INDIVIDUALS OVER A THREE-YEAR PERIOD. TO HELP
19 ENSURE THOSE HOUSEHOLDS CONNECT TO PERMANENT HOUSING, THE
20 GRANT WILL ALSO HELP LOSS THE SECURE MASTER LEASING UNITS,
21 HOUSING NAVIGATION SLOTS, AND TIME-LIMITED SUBSIDIES. THE
22 GRANT WILL ALSO SUPPORT THE DISPOSITION OF ALMOST 60 UNSAFE
23 AND UNINHABITABLE RVS FROM THE PUBLIC ROADWAY. WE WOULD NOT,
24 AS SARAH MENTIONED, BE ABLE TO DO THIS WITHOUT OUR PARTNERS,
25 IF YOU GO TO THE NEXT SLIDE. WE ARE VERY GRATEFUL TO THE



THE BOARD OF
SUPERVISORS

1 SUPPORT WE RECEIVED FROM THIS BOARD, SPECIFICALLY SUPERVISORS
2 MITCHELL AND HAN, AS WELL AS YOUR RESPECTIVE TEAMS. YOUR
3 SUPPORT FOR BOTH PATHWAY HOME AND YOUR LEADERSHIP AND ADVOCACY
4 FOR THE INCLUSION OF UNINCORPORATED COMMUNITIES LIKE WEST
5 ATHLONS AND WILLOWBROOK AS WELL AS OUR GATEWAY CITY
6 COMMUNITIES HAVE BEEN KEY TO DESIGNING THIS APPLICATION. 6
7 CITIES PROVIDED LETTERS OF SUPPORT OR WERE WILLING TO LEVERAGE
8 EXISTING RESOURCES IN THEIR COMMUNITIES FOR THE APPLICATION.
9 MAYOR BASS PROVIDED A LETTER OF SUPPORT FROM THE CITY OF LA AS
10 YET ANOTHER EXAMPLE OF OUR JURISDICTIONS LOCKING ARMS TO BRING
11 MORE RESOURCES INTO OUR COMMUNITIES. THE CITIES OF DOWNEY,
12 NORWALK, SOUTHGATE, AND SANTA FE SPRINGS ALL PROVIDED LETTERS
13 OF SUPPORT, AND WE EXPECT THIS PROJECT TO ALSO BENEFIT THE
14 CITY OF BELLFLOWER. WE'RE ALSO GRATEFUL TO OUR MUNICIPAL
15 PARTNERS AT LA METRO, CALTRANS, GATEWAY CITIES COUNCIL OF
16 GOVERNMENT, THE COMPTON SCHOOL DISTRICT, AND CHARLES DREW
17 UNIVERSITY SCHOOL OF MEDICINE AND SCIENCES FOR THEIR LETTERS
18 OF SUPPORT. FINALLY, THIS SUCCESSFUL APPLICATION AND ITS
19 FUTURE IMPLEMENTATION WOULD NOT HAVE BEEN POSSIBLE WITHOUT THE
20 INCREDIBLE WORK AND DEDICATION OF THE COUNTY FAMILY AND OUR
21 PARTNERS AT LASA. I'D SPECIFICALLY LIKE TO THANK CAMILA
22 VICENCIO AND OUR ENTIRE TEAM AT CEOHI, AS WELL AS ELIZABETH
23 HAGER AND THE INCREDIBLE PARTNERS AT LASA. THE COLLABORATIVE
24 TEAM ASSEMBLED A DETAILED AND THOUGHTFUL APPLICATION THAT
25 EXPANDS OUR LOCAL EFFORTS TO REDUCE UNSHELTERED HOMELESSNESS.



THE BOARD OF
SUPERVISORS

1 THIS WORK DOES NOT GET DONE AND PATHWAY HOME WOULD NOT EXIST
2 WITHOUT THE RESOURCEFULNESS, CARE, AND DETERMINATION OF OUR
3 COUNTY DEPARTMENTS. SO, I ALSO EXTEND MY THANKS TO THE LASD
4 HOST TEAMS, PUBLIC WORKS, THE HOUSING FOR HEALTH TEAM,
5 DEPARTMENT OF ENVIRONMENTAL, PUBLIC HEALTH'S ENVIRONMENTAL
6 HEALTH DIVISION, DEPARTMENT OF MENTAL HEALTH, ISD, DPSS, THE
7 LA COUNTY FIRE DEPARTMENT, AND SO MANY OTHER COUNTY ENTITIES
8 WHOSE WORK GENERATES HOUSING STABILITY AND HEALING FOR BOTH
9 PATHWAY HOME PARTICIPANTS AND THE COMMUNITIES THEY CALL HOME.

10
11 **CHERI TODOROFF:** THANK YOU, CARTER AND SARAH, AND WE ARE
12 AVAILABLE TO ANSWER ANY QUESTIONS THAT YOU HAVE.

13
14 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH FOR THE
15 PRESENTATION. SUPERVISOR SOLIS.

16
17 **SUP. HILDA SOLIS:** YES, THANK YOU, MADAM CHAIR, AND I WANT TO
18 THANK CHERI, ALSO CARTER AND SARAH, FOR YOUR PRESENTATION.
19 THIS IS REALLY AN EXCITING ACTION PLAN THAT YOU HAVE PUT
20 TOGETHER AND IMPLEMENTED FOR SKID ROW. AND SINCE MY DISTRICT
21 CHANGED DRAMATICALLY, I NOW HAVE ALL OF SKID ROW. SO, I KNOW
22 WITH THE IMMEDIACY OF THE PROBLEM AND THE CHALLENGE THAT WE
23 FACE, AND I REALLY WANNA THANK BOTH OF YOU, ALL 3 OF YOU
24 ACTUALLY, FOR WORKING TOGETHER ON THIS. AND WORKING WITH ALL
25 THE TEAMS, THE HOMELESS OUTREACH GROUPS THAT WERE ENGAGED,



THE BOARD OF
SUPERVISORS

1 HAVING ATTENDED THOSE MEETINGS AND HEARING THEIR PLEA AND
2 THEIR CONCERNS, I THINK REALLY LED US TO A GOOD PLACE. THESE
3 ARE THE PEOPLE THAT WERE ACTUALLY IMPACTING. AND TO GIVE THEM
4 THAT VOICE, I THINK WAS REALLY INCREDIBLE. I HOPE THAT WE HAVE
5 TAPES, RECORDINGS OF THAT TO SHARE WITH PEOPLE, BECAUSE IF WE
6 COULD DO THIS AT SKID ROW, THERE'S POSSIBILITIES TO GET THIS
7 DONE IN OTHER PARTS OF LA COUNTY AND THE CITY OF LA. BUT I
8 ALSO WANT TO THANK GOVERNOR GAVIN NEWSOM BECAUSE IF HE DID NOT
9 INITIALLY HELP US WITH THE SUPPORT FOR SKID ROW AND ALLOWING
10 US TO APPLY FOR THE GRANT AND GIVING US THAT MONEY, I DON'T
11 KNOW WHERE WE'D BE. AND I ALSO WANT TO THANK THE DOWNTOWN
12 WOMEN'S CENTER BECAUSE THEY HAVE BEEN PARTNERS FOR MANY YEARS,
13 BUT THEY REALLY STEPPED UP TO THE PLATE IN THE LAST FEW YEARS
14 ON THIS. AND I WANT TO SAY THAT COMBINED, EVERY WOMAN HOUSED
15 REWARD, WE GOT \$14 MILLION FOR THAT, AND WE RECEIVED ANOTHER
16 \$74 MILLION FROM THE STATE ENCAMPMENT RESOLUTION FUND TO
17 SUPPORT THOSE INITIATIVES. SO, I JUST WANT TO SAY HOW NIMBLE
18 AND FAST YOU ALL ARE WORKING. I'VE NEVER SEEN ANYTHING TURN
19 AROUND SO QUICKLY. AND I CAN TELL YOU JUST BY THE RESULTS
20 YOU'VE ALREADY SHARED THAT THIS IS SOMETHING THAT WE NEED TO
21 REALLY AMPLIFY AND ALLOW FOR THE ENTIRE CITY COUNCIL OF LOS
22 ANGELES TO UNDERSTAND WHAT OUR WORK IS. THIS IS JUST ONE
23 SEGMENT OF IT, BUT I THINK IT'S REALLY CRITICAL BECAUSE
24 OFTENTIMES I HATE TO SAY IT, BUT WE'RE CRITICIZED BECAUSE
25 WE'RE NOT DOING ANYTHING. WELL, I WANT TO SAY THAT THE



THE BOARD OF
SUPERVISORS

1 RESULTS, THE DATA SPEAK FOR THEMSELVES. SO I DO WANT TO ASK
2 FOR OUR COUNTY COMMUNICATIONS EFFORT TO REALLY PUT TOGETHER A
3 REPORT THAT UNDERSTANDS THIS SO IT CAN BE DISSEMINATED BOTH
4 ENGLISH AND SPANISH AND TO THE MEDIA BECAUSE THIS IS SOMETHING
5 WE SHOULD BE, I'M NOT GOING TO SAY BRAG ABOUT BECAUSE WE HAVE
6 A BIG CHALLENGE AHEAD OF US, BUT IT CAN BE DONE AND IN RECORD
7 TIME. SO, I REALLY WANT TO THANK THE EXPERTISE. I ALSO WANT TO
8 MENTION THAT THE RESULTS SPEAK FOR THEMSELVES, INCLUDING 350
9 INTERIM HOUSING BEDS IN SKID ROW, A NEW SAFE LANDING CENTER AT
10 CECIL HOTEL AND WITH THE SUPPORT OF JWCH AND OTHERS. THESE ARE
11 OUR PARTNERS THAT ARE HELPING US RIGHT NOW WITH RECUPERATIVE
12 BEDS, WITH SUBACUTE BEDS, BUT IN ADDITION HELPING PEOPLE ON
13 SKID ROW NOW THROUGH THEIR OWN WORK. AND I HAVE NEVER SEEN
14 THAT KIND OF LEADERSHIP IN THE PAST. I'VE NEVER HEARD OF IT.
15 SO I KNOW THAT THIS IS SOMETHING THAT WE CAN CONTINUE TO BUILD
16 ON. 500 NEW FLEXIBLE HOUSING SUBSIDY POOL OPPORTUNITIES THAT'S
17 BEEN MENTIONED. 500 INTENSIVE CASE MANAGEMENT HOUSING
18 NAVIGATOR OPPORTUNITIES. THAT'S SOMETHING THAT WE HAVE BEEN
19 CRITICIZED BY THE CITY, THAT WE HAVE NOT PROVIDED NAVIGATION
20 AND CASE MANAGEMENT. SO, LET'S REFUTE THAT AND PUT THE
21 EVIDENCE OUT THERE. AND I'M EXCITED ABOUT THE JOB CREATOR
22 PROGRAM THAT YOU'RE ESTABLISHING WITH THE CITY AND I HOPE OUR
23 DEO OFFICE IS WORKING IN PARTNERSHIP WITH THAT, WORKFORCE
24 TRAINING, THAT'S REALLY ESSENTIAL, AND DPSS. OTHER THINGS I
25 WANNA MENTION IS THE TREMENDOUS HOUSING IMPACTS THAT THESE



THE BOARD OF
SUPERVISORS

1 FUNDS HAVE HAD. 1,000, AS YOU SAID, 102 PEOPLE SERVED IN
2 INTERIM HOUSING AT THE LA GRAND, THE VILLAGE AND THE VAGABOND
3 HOTEL. I WANT TO UNDERSCORE THAT BECAUSE PEOPLE THINK THAT
4 WE'RE JUST MAKING THESE NUMBERS UP, BUT THIS IS HERE IN THE
5 HEART OF SKID ROW AND THE SURROUNDING AREA. AND 600 PEOPLE
6 HAVE BEEN MOVED INTO PERMANENT HOUSING, PERMANENT HOUSING. THE
7 GOAL OF THE ENCAMPMENT RESOLUTION GRANT WAS TO PERMANENTLY
8 HOUSE 2,500 IN 3 YEARS. WELL, WITH OVER 600 PLACEMENTS IN JUST
9 9 MONTHS, AS YOU SAID. MY GOODNESS, WE'RE ALREADY ONE THIRD OF
10 THE WAY THERE. SO, THESE THINGS CAN HAPPEN. I'M ALSO EXCITED
11 ABOUT WHAT WE'RE GOING TO SEE ON SKID ROW, THE HARM REDUCTION
12 HEALTH HUB THAT'S SOON TO COME ON THE CROCKER PROPERTY IN
13 COORDINATION WITH DHS, MENTAL HEALTH, AND WITH YOU ALL, AND
14 WITH OUR PARTNERS. THAT IS SOMETHING INCREDIBLE AND IS GOING
15 TO BE TRANSFORMATIVE AND SOMETHING THAT I KNOW THE GOVERNOR
16 AND MANY OF OUR LOCAL ELECTED OFFICIALS AND OUR LEGISLATORS
17 ARE ASKING QUESTIONS. WHERE IS THE MONEY GOING? WHAT ARE THE
18 RESULTS? HERE'S A WONDERFUL OPPORTUNITY TO BE ABLE TO SHARE
19 THAT. I ALSO WANTED TO JUST TALK A LITTLE BIT ABOUT WHAT WE'RE
20 SEEING IN TERMS OF WHAT'S BEING REPORTED IN THE LA TIMES ABOUT
21 THE INCREASING NUMBER OF FAMILIES AND CHILDREN. AND ONE OF
22 YOUR GRAPHS SHOWS THE ADULT POPULATION ON SKID ROW BUT DOESN'T
23 SHOW CHILDREN. SO, I WOULD ASK US TO DRILL DOWN ON THAT,
24 BECAUSE WE SEE THAT THERE ARE A LOT OF FAMILIES NOW THAT ARE
25 LIVING THERE. IN PARTICULAR, MAYBE IT'S NOT THE CASE, BUT



THE BOARD OF
SUPERVISORS

1 MAYBE IT IS. THE MIGRANT FAMILIES THAT ARE LIVING OUTSIDE IN
2 TENTS, IT CONTINUES TO GROW. AND I WOULD LIKE US, I WOULD LIKE
3 TO SEE SOME KIND OF ACTION PLAN THAT CAN HELP US BETTER
4 UNDERSTAND WHO CAN RECEIVE ASSISTANCE. YOU SHOULDN'T BE DENIED
5 ASSISTANCE BECAUSE YOU'RE HOMELESS AND ESPECIALLY CHILDREN.
6 AND BECAUSE YOU MAY NOT HAVE CITIZENSHIP HERE, I KNOW WE HAVE
7 PROGRAMS THAT SERVE THIS POPULATION FOR MANY, MANY YEARS. I
8 WOULD LOVE TO MAKE SURE THAT WE PROVIDE THAT INFORMATION TO
9 OUR PROVIDERS SO THAT THEY DON'T ASSUME THAT THEY CAN'T SERVE
10 PEOPLE. I'M ALREADY HEARING THOSE STORIES FROM OTHER PROVIDERS
11 AND PEOPLE THAT ARE NOT FULLY UNDERSTANDING THAT WE ARE HERE
12 IN THIS TOGETHER AND WE DEFINITELY WANT TO HELP THEM. AND IT
13 ISN'T JUST AT SKID ROW, IT'S HAPPENING IN OTHER PARTS OF OUR
14 DISTRICT. I KNOW IN THE SECOND I'M READING ABOUT IT AS WELL.
15 BUT I'D LIKE TO SEE US DOING MORE OF THAT. AND I ALSO WANT TO
16 SAY THAT HOUSING FOR HEALTH AND THE WORK OF LASA ON SUPPORTING
17 OUR FAMILIES ON SKID ROW IS COMMENDABLE. AND WE DEFINITELY
18 NEED TO DO MORE. AND ONE THING I WANT TO ASK, BECAUSE NOT ONLY
19 DO I REPRESENT SKID ROW, BUT MACARTHUR PARK AND WESTLAKE, AND
20 WE ARE HAVING A TREMENDOUS CHALLENGE THERE WITH THE HOMELESS
21 ACROSS THE STREET FROM OUR METRO FACILITY THERE, BUT ALSO
22 OVERDOSE. AND I WOULD LIKE TO KNOW WHAT KIND OF A WRAPAROUND
23 PLAN WE HAVE SET THERE. I KNOW THERE ARE TEAMS BECAUSE I ASKED
24 MY STAFF ABOUT THAT. BUT I THINK WE'RE NOT COORDINATING AT THE
25 LEVEL THAT I THINK WE CAN AS WE HAVE DONE WITH SKID ROW. AND I



THE BOARD OF
SUPERVISORS

1 WOULD ASK US TO PLEASE PULL SOMETHING TOGETHER AND TRY TO
2 REALLY ORGANIZE MORE HEALTH ACCESS SERVICES, NARCAN, AND WE
3 KNOW THERE'S AN ABUNDANCE OF FENTANYL THERE BEING USED.
4 THERE'S ALSO OTHER THINGS THAT ARE HAPPENING THERE,
5 TRAFFICKING, THAT I THINK WE CAN BRING IN OUR PARTNERS IN
6 PUBLIC HEALTH AND OTHERS THAT CAN HELP US WITH THAT, AND OUR
7 OFFICE OF IMMIGRANT AFFAIRS, BECAUSE THEY DEFINITELY NEED, WE
8 NEED TO HAVE BOOTS ON THE GROUND THAT CAN SPEAK TO OUR
9 RESIDENTS THERE. SO, I WOULD JUST ASK THAT WE, WHEN YOU COME
10 BACK OR SOONER, PLEASE WORK WITH MY STAFF AND OTHERS SO THAT
11 WE CAN GET SOMETHING IN PLACE. AND I WANNA THANK OUR CEO,
12 FESIA AND YOUR STAFF AND TEAM, AND MY TEAM AND ALL OF OUR
13 HOUSING DEPUTIES FOR WORKING SO HARD. BUT THIS IS TRULY GOOD
14 NEWS. AND I CAN'T WAIT TO HEAR MORE ABOUT THE ENCAMPMENT
15 EXPANSION AFTER YOU'VE ALREADY BEGUN TO ADDRESS WHAT'S GOING
16 TO HAPPEN ON THE 105 AND THE SEA LINE. BUT THE SAN GABRIEL
17 VALLEY AND EAST LOS ANGELES CAN'T WAIT FOR US TO SEE THAT
18 HAPPENING THERE AND REMEDYING THE OVERABUNDANCE OF RVS THAT
19 ARE ALSO IN OUR COMMUNITY. SO, THANK YOU AGAIN AND I APPLAUD
20 YOUR WORK. THANK YOU.

21
22 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, SUPERVISOR BARGER.

23
24 **SUP. KATHRYN BARGER:** THANK YOU AND SUPERVISOR SOLIS, YOU
25 BROUGHT UP WHAT I WAS GONNA BRING UP THE ARTICLE, THE



THE BOARD OF
SUPERVISORS

1 TIMELINESS OF TODAY'S DISCUSSION REGARDING THE FRONT PAGE OF
2 THE DAILY TIMES, MORE HOMELESS FAMILIES PART OF A TROUBLING
3 TREND. AND I JUST WANT TO COMMEND YOU, SARAH, GREAT JOB. AND I
4 THINK THAT THE NUMBERS REFLECT THE FACT THAT WORKING TOGETHER
5 WE CAN GET THINGS DONE. AND YOU KNOW, CARTER, I ACTUALLY GOT
6 TO GO OUT AND SEE YOUR TEAM AT WORK WHEN YOU WERE DOING THE
7 CLEANUP AND FOR THE RVS ALONG FOREST LAWN. AND I SAW FIRSTHAND
8 THAT YOU CAN IN FACT DO THIS WITH COMPASSION AND EMPATHY,
9 RECOGNIZING THAT EACH INDIVIDUAL HAS THEIR OWN STORY. AND SO I
10 WANNA COMMEND YOU AND YOUR TEAM AS WELL. AND THEN OF COURSE,
11 ONI, I LOVE HIM. AND I HAVE TO SAY THAT MY CITIES ABSOLUTELY
12 ARE BEYOND GRATEFUL FOR THE WORK HE IS DOING BUT THE
13 TRANSPARENCY AND I'VE ALWAYS SAID THAT WITH MY CITIES I
14 REPRESENT 20 CITIES GIVE HIM A SEAT AT THE TABLE BE HONEST BE
15 FORTHRIGHT DO OUTREACH AND MORE OFTEN THAN NOT PEOPLE ARE
16 GOING TO COME AROUND YOU'RE NOT GOING TO PLEASE EVERYBODY BUT
17 AT LEAST THERE'S AN UNDERSTANDING, AND HE REFLECTS THAT. SO,
18 HE IS A GREAT ADDITION, SO I WANNA PUBLICLY ACKNOWLEDGE HIM
19 AND THANK YOU, CHERI, BECAUSE HE TRULY DOES REFLECT WHAT I
20 BELIEVE IS NEEDED TO MOVE FORWARD WITH OUR CITIES. AND WE'RE
21 GONNA HAVE A SUCCESS STORY TO UNVEIL AS A RESULT OF THE WORK
22 THAT HE'S DONE WITH OUR CITIES. SO, I WANNA ACKNOWLEDGE THAT.
23 BUT I GUESS MY QUESTION IS, THE NUMBERS ARE INCREDIBLE, BUT WE
24 KNOW NOW IN THE ARTICLE IT SAYS 500,000 UNITS OF AFFORDABLE
25 HOUSING FOR FAMILIES ARE NECESSARY IN ORDER TO ADDRESS THE



THE BOARD OF
SUPERVISORS

1 GROWING NUMBERS. AND WE ALREADY KNOW THAT WE'RE BEHIND THE 8
2 BALL WHEN IT COMES TO AFFORDABLE HOUSING FOR INDIVIDUALS AND
3 I'VE ASKED IN THE PAST HOW MANY PERMITS HAVE BEEN FILED WITH
4 REGIONAL PLANNING FOR AFFORDABLE HOUSING AND I'M HEARING THE
5 NUMBERS SLOWING DOWN ARE WE DOING AN INVENTORY IN TERMS OF
6 WHAT IS COMING ONLINE BY DISTRICT OR EVEN COUNTYWIDE AND THEN
7 LOOKING AT HOW WE CAN HELP FACILITATE AND MAKE SURE THAT THOSE
8 UNITS ARE GETTING ALL THE SUPPORT THEY NEED TO GET ONLINE AS
9 SOON AS POSSIBLE.

10

11 **CHERI TODOROFF:** YES, THANK YOU FOR THAT QUESTION. AS YOU SAID,
12 THE SOLUTION TO KEEPING PEOPLE IN THE HOUSING THAT THEY'RE IN
13 AND ENDING HOMELESSNESS IS AFFORDABLE HOUSING. AND WE DO HAVE
14 AND WORK VERY CLOSELY WITH OUR PARTNERS IN OTHER JURISDICTIONS
15 TO MAINTAIN A PIPELINE OF HOUSING THAT'S UNDER DEVELOPMENT AND
16 COMING ONLINE. AND THEN WORKING WITH THOSE DEVELOPERS WELL IN
17 ADVANCE OF PROJECT OPENING FOR THOSE SITES THAT ARE PERMANENT
18 SUPPORTIVE HOUSING TO MAKE SURE THAT THEY HAVE SUPPORTIVE
19 SERVICES ALIGNED WITH THOSE DEVELOPMENTS AS THEY COME ONLINE.
20 THOSE SERVICES ARE PROVIDED THROUGH DHS, THROUGH THE INTENSIVE
21 CASE MANAGEMENT SERVICES MODEL AND CONTRACTING WITH OUR
22 HOMELESS SERVICES PROVIDER TO ACTUALLY BE ON SITE IN THOSE
23 DEVELOPMENTS TO PROVIDE THOSE SERVICES AS WELL AS WITH OUR
24 DEPARTMENT OF MENTAL HEALTH AND DEPARTMENT OF PUBLIC HEALTH



THE BOARD OF
SUPERVISORS

1 SUBSTANCE ABUSE PREVENTION AND CONTROL WHO ARE ALSO ON SITE
2 WITH THE WRAPAROUND SERVICES.

3
4 **SUP. KATHRYN BARGER:** OKAY AND MY FOLLOW-UP TO THAT WOULD BE
5 THAT THIS MORNING THE GOVERNOR ANNOUNCED THAT HE'S GOING TO BE
6 RELEASING \$3.1 BILLION IN BONDS FOR TREATMENT BEDS. I WANT TO
7 MAKE SURE, FESIA, THAT WE HAVE A PLAN IN PLACE BECAUSE I'M
8 SURE THERE'S GOING TO BE A LOT OF COUNTIES UP AND DOWN THE
9 STATE THAT ARE GONNA BE APPLYING. BUT I KNOW THERE'S
10 OPPORTUNITIES, EVEN AT OUR DHS CAMPUSES, WE'VE BEEN TALKING
11 ABOUT THAT, TO STAND UP SOMETHING. SO, THIS IS AN OPPORTUNITY,
12 AND I HOPE IT'S NOT A MISSED OPPORTUNITY, BECAUSE IF HE'S
13 ANNOUNCED IT, THEN IT'S PROBABLY GOING TO BE A SHORT
14 TURNAROUND. BUT I THINK IT'S IMPORTANT BECAUSE THAT'S GOING TO
15 BE ANOTHER PIECE TO YOUR PUZZLE. I WANT TO THANK YOU, AND I
16 ALSO WANT TO ACKNOWLEDGE ACTUALLY IN MY DISTRICT, THE ANTELOPE
17 VALLEY, WHO HAS BEEN BOTH LANCASTER AND PALMDALE A PARTNER IN
18 STANDING UP MOTELS, CONVERTED MOTELS FOR FAMILIES, BUT ALSO
19 AFFORDABLE HOUSING. I THINK IT'S IMPORTANT FOR US TO
20 ACKNOWLEDGE THOSE THAT ARE ACTUALLY PART OF THE SOLUTION. AND
21 I'VE SEEN IT FIRSTHAND WITH MY CITIES, BUT ONE ALSO HAS HELPED
22 THERE AS WELL. SO, WITH THAT, I LOOK FORWARD TO HEARING MORE
23 ABOUT THIS AND HOW THE COUNTY IS GOING TO USE THE \$16 MILLION
24 IN IT IN CAMP RESOLUTION FUND AROUND \$3 TO EXPAND OUR PATHWAY
25 HOME FOOTPRINT. THIS IS AN OPPORTUNITY, AND I 100% AGREE WITH



THE BOARD OF
SUPERVISORS

1 YOU, SUPERVISOR SOLIS, WE HEAR ALL THE BAD NEWS, BUT WE NEED
2 TO CONVEY WHAT WE ARE DOING AND ACKNOWLEDGE THAT WE STILL HAVE
3 A LOT OF WORK TO DO. THIS IS NOT A TIME FOR US TO SAY WE DID
4 IT. IT'S SHOWING THAT IF IN FACT WE INVEST AND WE WORK
5 TOGETHER, WE CAN BEGIN TO BRING THAT NUMBER DOWN. BUT WE ALL
6 ACKNOWLEDGE THAT WE HAVE A LOT MORE WORK TO DO. AND SKID ROW,
7 I BELIEVE, IS NO PLACE FOR CHILDREN, LET ALONE FAMILIES. AND I
8 KNOW THAT AT LASA, UNDER THE DIRECTION OF OUR CHAIR, THIS
9 ISSUE HAS COME UP IN TERMS OF PRIORITIZING FAMILIES AND MAKING
10 SURE THAT THEY GET OFF THE STREET AS SOON AS POSSIBLE. AND THE
11 REPORT BACK WE'RE GETTING IS THAT IN FACT IT'S BEEN VERY
12 SUCCESSFUL. BUT I WANT TO MAKE SURE THAT WE HAVE THE HOUSING
13 TO KEEP THEM OFF THE STREET AND, YOU KNOW, IDEALLY NOT STAY IN
14 INTERIM HOUSING BECAUSE I KNOW THAT NUMBER IS ALSO INCREASING
15 IN TERMS OF THE LENGTH OF STAY IN INTERIM HOUSING, BECAUSE
16 WE'RE HAVING A HARD TIME FINDING PERMANENT HOUSING. AND I
17 THINK IN THE ARTICLE, ONE WOMAN WAS QUOTED AS BEING NERVOUS,
18 SHE WAS GONNA HAVE TO MOVE. AND I THINK FOR THEM, THEY JUST
19 WANT STABILITY FOR THEIR CHILDREN AND I DON'T BLAME THEM. SO,
20 WITH THAT, I AM BIG FANS AND SHEREE, YOU KNOW, YOU'VE GOT A
21 GREAT TEAM AS TO YOU, SARAH. SO, THANK YOU.

22
23 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR MITCHELL.

24
25 **SUP. HOLLY J. MITCHELL:** THANK YOU, MADAM CHAIR, AND I



THE BOARD OF
SUPERVISORS

1 APPRECIATE YOU SUPPORTING MY MOTION TO HAVE THIS FREQUENT
2 REPORT BECAUSE IT'S ONE THING TO GET A REPORTING RIGHT AND
3 IT'S A DIFFERENT THING TO HAVE THE OPPORTUNITY IN THIS PUBLIC
4 BOARD MEETING HEAR THESE NUMBERS AND FOR YOU ALL TO HAVE THE
5 OPPORTUNITY TO SHARE WITH THE WORLD. BECAUSE THE WORLD IS
6 WATCHING AND LISTENING TO HOW WE'RE MANAGING THIS. SO, THANK
7 YOU AND THANK YOU FOR THIS OPPORTUNITY. THE LA TIMES ARTICLE
8 TODAY AND HEARING YOU SAY THE CECIL HOTEL GAVE ME A COMPLETE
9 FLASHBACK AND IT MADE ME THINK ABOUT THE RESPONSIBILITY WE
10 HAVE TODAY, PARTICULARLY DURING THESE TOUGH BUDGET TIMES. I
11 WAS A VERY YOUNG CORAL FELLOW IN 1987 AND WE HAD AN ASSIGNMENT
12 BECAUSE EVERY LEVEL OF GOVERNMENT THE COUNTY AND CITY CLAIMED
13 THAT THERE WERE NO CHILDREN LIVING IN SKID ROW AND YET THE
14 SERVICE ORGANIZATION SAID THAT'S NOT TRUE BECAUSE THE FEEDER
15 ELEMENTARY SCHOOL WAS OVERPOPULATED AND CHILDREN WERE BEING
16 BUSSED. SO, WE DID A DOOR-TO-DOOR SURVEY IN THE ALEXANDRIA AND
17 THE CECIL HOTEL. AND IN ALEXANDRIA HAD 500 ROOMS, AND IN
18 ALMOST EVERY ROOM WE FOUND CHILDREN. WE FOUND A BRAND NEW BABY
19 WHO HAD BEEN BORN AT BIG GENERAL WHO CAME HOME TO THE
20 ALEXANDRIA HOTEL. AND SO, WHAT WE DETERMINED WAS THAT
21 GOVERNMENT HAD CREATIVELY SLICED AND DICED WHAT THEY DEFINED
22 AS SKID ROW. SO, THERE WERE CHILDREN LIVING IN HOTEL ROOMS
23 ACROSS THE STREET FROM THIS ARTIFICIAL BOUNDARY OF SKID ROW.
24 THAT WAS IN 1987. IF WE HAD OWNED IT AND ACKNOWLEDGED IT THEN
25 AND PUT FORWARD SOME OF THESE PROGRAMS THAT YOU ARE



THE BOARD OF
SUPERVISORS

1 IMPLEMENTING, WE WOULDN'T BE IN THE SITUATION AS A COUNTY THAT
2 WE ARE TODAY. AND SO, WHAT I AM DEADLY FILL AND SALE OUR VERY
3 LA COUNTY'S VERY OWN USED TO COME TO SACRAMENTO ONCE A YEAR
4 AND GIVE US A BAR CHART SHOWING US THE NUMBER OF CALWORKS
5 FAMILIES THAT WERE FALLING INTO HOMELESSNESS. SO, ALL OF US,
6 THE COLLECTIVE WE, THE STATE LEGISLATURE, THIS IS DID NOT
7 HAPPEN OVERNIGHT. IT TOOK YEARS FOR US TO GET HERE. THE
8 QUESTION WILL REMAIN IN THIS TOUGH BUDGET SEASON STATE
9 LEGISLATURE WHEN YOU'RE LOOKING AT CUTTING THE SINGLE
10 ALLOCATION TO CALWORKS. WE CANNOT AFFORD TO GO BACKWARDS. WE
11 SEE IT, WE KNOW IT, WE SEE THE DATA OF WHAT INVESTMENT CAN DO
12 TO COURSE CORRECT. I WONDER OFTEN WHAT HAPPENED TO THOSE
13 FAMILIES THAT I SAW IN THOSE HOTELS IN 1987, ALMOST 40 YEARS
14 AGO. AND IF THEY WERE AFFORDED THE OPPORTUNITY THAT WE'RE
15 GIVING FAMILIES TODAY, HOW WE COULD HAVE CHANGED THE LIVES OF
16 THAT BRAND NEW BABY THAT CAME HOME TO AN SRO HOTEL, WHOSE MOM
17 HAD TO MOVE EVERY 30 DAYS FROM ONE ROOM TO THE NEXT, COOKING
18 FOR HER FAMILY ON 2 SINGLE BURNERS WITH A DOUBLE DOOR
19 REFRIGERATOR. I'M LIKE, HOW DID SHE GET THIS REFRIGERATOR IN
20 THIS SRO HOTEL? BECAUSE SHE WAS TRYING TO TAKE CARE OF THOSE
21 CHILDREN. SO, WE CAN GO BACKWARDS. I APPRECIATE TOUGH BUDGET
22 YEARS, BUT THIS WILL NOT BE THE TIME TO CUT THESE KINDS OF
23 RESOURCES WHERE WE AT LOCAL GOVERNMENT ARE SHOWING WE ARE
24 MAKING A DIFFERENCE FOR FAMILY. AND FIGURING OUT HOW TO HELP
25 AND SUPPORT OUR UNHOUSED, FIND STABILITY IN HOUSING. SO, THANK



THE BOARD OF
SUPERVISORS

1 YOU FOR YOUR PRESENTATION. I'M GLAD TO SEE THE CECIL HOTEL NOW
2 BEING USED IN THAT CONTEXT. THAT'S VERY, VERY GOOD NEWS. WANNA
3 THANK YOU, CHERI, ALL 3 OF YOU, FOR YOUR WORK, THE WORK YOU'VE
4 DONE, IN REALLY SURPASSING THE GOALS WE SET. IT'S MAKING ME
5 THINK, MAYBE WE DIDN'T SET REAL STRETCH GOALS. SHAME ON US,
6 BECAUSE YOU ALL ARE OVERPERFORMING. NOW WE'VE GOT TO MOVE THE
7 FINISH LINE. REALLY THRILLED TO HEAR ABOUT THE UNINHABITABLE
8 RVS THAT HAVE BEEN MOVED DECOMMISSIONED WHICH WAS ALWAYS MY
9 GOAL SO A COUPLE OF QUICK QUESTIONS AS PATHWAY HOME CONTINUED
10 TO EXPAND WHERE ARE WE ON THE PROTOCOL LIST WITH REGARDS TO
11 SHORTENING THE TIME IT TAKES TO SCHEDULE A CLEANUP? BECAUSE
12 THAT'S THE ISSUE WE CONTINUE TO HEAR FROM CONSTITUENTS.
13 THEY'RE GLAD TO HEAR ABOUT THE DATA, THE PROGRAM. IT'S THE
14 TIMEFRAME THAT WE GET CLEANUPS. SO, WHERE ARE WE THERE?

15
16 **CHERI TODOROFF:** AND I BELIEVE THAT YOU ARE ASKING ABOUT THE
17 CLEANUPS THAT WE'RE DOING, IN PARTICULAR THE NON-DISPLACEMENT
18 CLEANUPS THAT WE'RE DOING AT ENCAMPMENTS IN THE UNINCORPORATED
19 AREAS WHILE THOSE SITES ARE WAITING FOR A FULL PATHWAY HOME
20 RESOLUTION. WE HAVE BEEN WORKING WITH THE DEPARTMENT OF PUBLIC
21 WORKS WITH SHERIFF AND LASA AND OUR HI TEAM, THOSE ARE THE
22 MAIN PARTNERS IN THOSE CLEANUPS, AND HAVE COME UP WITH AN
23 OPTION AND A RECOMMENDATION FOR SCALING UP THOSE TEAMS SO THAT
24 THEY CAN RESPOND MORE QUICKLY. THAT IS OUR, TO BE IMPLEMENTING
25 THAT BEGINNING AT THE BEGINNING OF THE FISCAL YEAR, TO REDUCE



THE BOARD OF
SUPERVISORS

1 THAT WAIT TIME FOR THOSE NON-DISPLACEMENT CLEANUPS TO GET MORE
2 TEAMS OUT THERE, AS WELL AS TO ADD SOME ENHANCEMENTS THAT HAVE
3 TO DO WITH THE ILLEGAL DUMPING THAT HAPPENS IN THE VICINITY OF
4 ENCAMPMENTS TO INCLUDE THOSE AS WELL, AS WELL AS INCLUDING
5 PUMPER TRUCKS TO HELP WITH THE PUMPING OF SEWAGE OUT OF RVS,
6 AND THAT WOULD BE A NEW SERVICE THAT WOULD BE SCALED UP AND
7 EXPANDED WHILE WE ARE PENDING THOSE SITES GETTING A FULL
8 PATHWAY HOME RESOLUTION AS WELL AS DEEPER INVESTMENT IN
9 SHORING UP AND SECURING SOME OF THE COUNTY ASSETS THAT ARE IN
10 THE VICINITY OF ENCAMPMENTS LIKE REPLACING FENCING AROUND
11 WATERWAYS AND THAT TYPE OF THING. SO THOSE WILL ALL BE PART OF
12 THE SCALE UP AND ENHANCEMENTS.

13
14 **SUP. HOLLY J. MITCHELL:** I APPRECIATE THAT. I JUST THINK IT'S
15 IMPORTANT THAT, BECAUSE WE KNOW IT TAKES TIME TO FIND MOTELS.
16 I LOVE THE MASTER LEASING WE'VE BEEN ABLE TO DO. I CONTINUE TO
17 ELEVATE THIS ISSUE AND ASK THIS QUESTION BECAUSE THERE ARE
18 THINGS, AS YOU JUST DESCRIBED, THAT WE CAN DO FOR THE
19 ENCAMPMENTS WHILE WE WAIT TO GET THOSE MOTELS AND THE INTERIM
20 AND THE PERMANENT SUPPORTIVE HOUSING ONLINE. SO, IT'S DUAL
21 TRACK IN MY MIND, SO MAKING SURE THAT WE'RE CONTINUING TO MAKE
22 PROGRESS IN BOTH AREAS I THINK IS REALLY IMPORTANT. AND JUST
23 FINALLY FOR ME, FINAL QUESTION, MADAM CHAIR. SO HOW MANY, WE
24 ACKNOWLEDGE THE FACT THAT YOU'RE AHEAD OF THE GAME IN TERMS OF
25 THE NUMBERS. CAN YOU GIVE US A PROJECTION IN TERMS OF HOW MANY



THE BOARD OF
SUPERVISORS

1 PEOPLE WILL BE BROUGHT INTO HOMES FOR THE REMAINDER OF THE
2 CALENDAR YEAR? DO YOU HAVE A SENSE?

3

4 **CHERI TODOROFF:** WE WILL NEED TO CHECK ON THE CALENDAR YEAR
5 QUESTION. AND IF WE'RE TALKING THROUGH OUR ENCAMPMENT
6 RESOLUTION EFFORTS, OKAY. I DON'T KNOW IF CARTER, IF YOU'RE
7 ABLE TO GIVE AN ESTIMATE RELATED TO THAT AS IT WAS THE PATHWAY
8 HOME, AND THEN WE CAN CHECK WITH SARAH.

9

10 **CARTER HEWGLEY:** I WILL NEED TO SIT DOWN WITH A CALENDAR YEAR
11 QUESTION. WE ARE AIMING TO HAVE 900 ROOMS UNDER CONTRACT BY
12 THE END OF THIS FISCAL YEAR. AND SO, THE CAPACITY OF THAT TO
13 SERVE HOUSEHOLDS IS HOW WE WOULD CALCULATE HOW MANY PEOPLE WE
14 WOULD EXPECT TO BRING IN.

15

16 **SARAH MAHIN:** I'LL HAVE TO CHECK IN WITH THE TEAM TO SEE WHAT
17 THE PROGRESS IS. IT'S AN EXCITING TIME IN SKID ROW, I WILL
18 HAVE TO SAY. IN TERMS OF MORE PERMANENT HOUSING COMING ONLINE,
19 THE PIPELINE OF PERMANENT SUPPORTIVE HOUSING FUNDED BY TRIPLE
20 H AND BY NO PLACE LIKE HOME MEANT THAT OVER THE 3 YEARS THERE
21 WERE ABOUT 750 NEW PERMANENT SUPPORTIVE HOUSING BUILDINGS
22 COMING ONLINE. SO WE DO HAVE A SCHEDULE THAT'S TIED TO THAT
23 AND THERE ARE SOME MORE BUILDINGS THIS YEAR. SO, I WOULD
24 EXPECT THAT WE'LL PROBABLY HIT A THOUSAND, WOULD BE A GOOD
25 AMBITIOUS GOAL.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HOLLY J. MITCHELL:** THANK EXCELLENT, THANK YOU MADAM
3 CHAIR.

4

5 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, SUPERVISOR HAHN.

6

7 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR, AND THANK YOU
8 SUPERVISOR MITCHELL, YOU'RE RIGHT. HAVING A PRESENTATION LIKE
9 THIS, POWERPOINT THAT WE CAN ACTUALLY LOOK AT, YOU KNOW, HELPS
10 US GRAPPLE WITH THE ISSUE. AND I THINK, AS EVERYONE'S SAYING,
11 I THINK THE WORK BEING DONE ON SKID ROW, FIRST OF ALL IS HARD
12 WORK. IT'S VERY DIFFICULT. BUT, YOU KNOW, SKID ROW HAS REALLY
13 BEEN GROUND 0 AND REALLY SYNONYMOUS WITH THE HOMELESS PROBLEM
14 IN LOS ANGELES FOR A VERY LONG TIME. I MEAN, SKID ROW WAS
15 ALWAYS THE PLACE WHERE EVERYONE, I THINK, JUST ACCEPTED THE
16 FACT THAT WE HAD AN UNHOUSED POPULATION. I THINK WHAT FINALLY
17 WOKE UP THE REST OF THE CITIES AND THE COUNTY WAS THEY BEGAN
18 ALSO EXPERIENCING A HOMELESS POPULATION IN THEIR CITIES, AND
19 IT WASN'T JUST IN SKID ROW ANYMORE. BUT I, YOU KNOW, IT
20 HAPPENS TO BE IN THE FIRST DISTRICT, BUT I HOPE, SUPERVISOR
21 SOLIS, YOU CAN APPRECIATE THAT WE ARE ALL REALLY WITH YOU ON,
22 YOU KNOW, PRIORITIZING SKID ROW FOR A LOT OF WHAT WE DO. YOU
23 KNOW, I'M JUST LOOKING AGAIN AT THE NUMBERS. I JUST, I THINK
24 FOR THE PUBLIC AS WELL WHO ARE LOOKING THIS, I JUST WONDERED,
25 I'M LOOKING AT THE SLIDE, THE FIRST ONE WITH LITTLE SIGNS,



THE BOARD OF
SUPERVISORS

1 SKID ROW, CITY LIMIT, POPULATION TOO MANY, I LIKE THAT. AND
2 THEN THE NEXT ONE ON THE EARLY OUTCOMES. IN THE POINT IN TIME
3 COUNT IN 2022, THAT'S WHERE YOU WERE TALKING ABOUT THE 2,695.
4 RIGHT, THEN THE NEXT SLIDE SAYS CURRENT DATA, JULY 1ST OF LAST
5 YEAR TO MARCH OF THIS YEAR, IT SAYS 5,225 PEOPLE. AND THIS, AM
6 I CORRECT IN SAYING THAT THIS MONEY WAS SPECIFICALLY FOR SKID
7 ROW? SO THAT 5,000 WERE SKID ROW POPULATION. CAN YOU, WHAT AM
8 I, WHAT AM I, I MEAN WE'RE ALL VERY HAPPY ABOUT THE OUTCOMES,
9 BUT WHAT DOES THAT SAY?

10

11 **SARAH MAHIN:** IT SAYS WE HAVE A MAJOR ISSUE WITH INFLOW OF
12 PEOPLE INTO UNSHELTERED HOMELESSNESS IN SKID ROW. AND I'LL SAY
13 THIS, THE FIRST NIGHT THAT WE HAD THE SAFE LANDING, FOR ME,
14 JUST DEMONSTRATED EXACTLY WHY WE NEED THAT MODEL IN SKID ROW.
15 AT 02:00 IN THE MORNING, THE SEVENTH PERSON THAT ACCESSED SAFE
16 LANDING WAS SOMEONE WHO HAD GOTTEN DISCHARGED IN THE MIDDLE OF
17 THE NIGHT FROM STATE PRISON AND SHOWED UP IN SKID ROW WITH NO
18 PLACE TO GO AND WAS ABLE TO COME IN AND TALK WITH OUR SERVICE
19 PROVIDER, JWCH, AND THEY HELPED GET THAT INDIVIDUAL A BED IN
20 AN INTERIM HOUSING THAT'S NEAR TO WHERE THEIR RESOURCES AND
21 WHERE THEIR COMMUNITY OF ORIGIN IS, AND THEY NEVER HAD TO
22 EXPERIENCE SKID ROW.

23

24 **SUP. JANICE HAHN:** I HEAR THAT, AND THAT'S GREAT. I MEAN, I
25 HEAR THAT. BUT I DON'T SEE HOW WE EVER SOLVE THIS PROBLEM WHEN



THE BOARD OF
SUPERVISORS

1 YOU GO FROM 2,000 TO 5,000. AND THEN, AGAIN, READING THE SLIDE
2 THAT SAYS 1,000 WERE MOVED INTO INTERIM HOUSING. SO THAT'S
3 HALF OF, ALMOST HALF OF WHAT WAS THERE IN 2022, BUT NOW THE
4 POPULATION HAS INCREASED. AND I KNOW SOMEBODY TOUCHED ON VERY
5 BRIEFLY, I THOUGHT WAS STEMMING THE TIDE, BUT YOU DIDN'T
6 REALLY ELABORATE ON STEMMING THE TIDE. BUT JUST LIKE YOU SAID,
7 HOW CAN WE PREVENT SOMEONE WHO GETS RELEASED FROM PRISON? OF
8 COURSE WE WANT A SAFE LANDING, BUT HOW DO WE STEM THE TIDE
9 COMING INTO SKID ROW? BECAUSE OTHERWISE, WITH ALL THE
10 POSITIVITY UP HERE ON THE DAIS, HOW DOES THIS PROBLEM EVER GET
11 SOLVED ON SKID ROW? WHAT'S THE PLAN FOR SORT OF STEMMING THE
12 TIDE? BECAUSE WE'RE NEVER GOING TO BE ABLE TO HAVE ENOUGH IF
13 IT KEEPS GROWING LIKE THIS FROM 2000 TO 5000.

14
15 **CHERI TODOROFF:** YEAH, THAT'S THAT IS A VERY BIG QUESTION AND
16 ONE THAT WE'RE ALL GRAPPLING WITH EVERY SINGLE DAY AND YOU
17 KNOW THE DATA HERE THE 2700 JUST UNDER 2700 THAT WAS REPORTED
18 IN THE HOMELESS COUNT IS A POINT IN TIME. AND WE KNOW THAT IN
19 SKID ROW OVER THE COURSE OF THE YEAR, IT'S ACTUALLY 2 TO 3
20 TIMES THAT MANY PEOPLE WHO ARE ACTUALLY GOING IN AND OUT OF
21 SKID ROW EXPERIENCING HOMELESSNESS. SO THAT IS TIED TO THAT
22 OTHER NUMBER THAT YOU SEE, ALTHOUGH OUTREACH TEAMS MAY HAVE
23 HAD CONTACT WITH JUST OVER 5,000 PEOPLE AT ANY GIVEN NIGHT,
24 IT'S CLOSER TO 2,700 UNSHELTERED PEOPLE. AND IT'S PREVENTION.
25 THE ANSWER IS PREVENTION. IT'S AFFORDABLE HOUSING. IT'S RENTS



THE BOARD OF
SUPERVISORS

1 THAT ARE AFFORDABLE. IT'S ACCESS TO RENTAL SUBSIDIES AND
2 FINANCIAL ASSISTANCE TO MAKE RENTS AFFORDABLE FOR PEOPLE FOR
3 WHOM IT OTHERWISE WOULD NOT BE, AND EVICTION PREVENTION
4 RESOURCES FOR CLIENTS TO SUPPORT THEM.

5
6 **SUP. JANICE HAHN:** WHICH BY THE WAY, I DON'T THINK THERE'S
7 NEVER BEEN A BOARD OF SUPERVISORS THAT'S DONE MORE IN
8 EVERYTHING THAT YOU JUST SAID. THIS BOARD HAS BEEN COMMITTED
9 TO EVERY POLICY THAT YOU JUST SAID. WE HAVE MADE BOLD
10 DECISIONS ABOUT PROTECTING RENTERS. WE HAVE MADE BOLD
11 DECISIONS ABOUT PROTECTING THE EXISTING AFFORDABLE HOUSING.
12 THIS BOARD HAS MADE POLICIES ON SUBSIDIZING RENT. THIS BOARD
13 HAS MADE POLICIES ON, YOU KNOW, WORKING WITH LANDLORDS TO TAKE
14 VOUCHER-ASSISTED FOLKS. THERE'S NOT BEEN A BOARD OF
15 SUPERVISORS THAT'S EVER DONE MORE, IN MY OPINION, ON
16 PREVENTION AND YET, AND WE WERE DOING IT ALL DURING THIS
17 PERIOD, AND YET TO SEE IT CLIMB FROM 2,000 TO 5,000 JUST IN
18 SKID ROW IS DISHEARTENING. AND YOU CAN HEAR MY FRUSTRATION,
19 AND I KNOW I SPEAK FOR THE PUBLIC WHO'S ALSO WORRYING. AND
20 YES, WE WANT TO MAKE SURE PEOPLE KNOW WHAT WE'RE DOING, AND
21 WHAT WE'RE DOING IS INCREDIBLE, BUT MAN, YOU KNOW, HOW DO WE
22 REALLY, WHAT ELSE CAN WE DO?

23
24 **SUP. HILDA SOLIS:** MADAM CHAIR, CAN I INTERJECT? I'D LIKE TO
25 HAVE OUR CEO TALK ABOUT SOME OF THE THINGS THAT WE ARE DOING.



THE BOARD OF
SUPERVISORS

1 IN FACT, J-COD, WE TALK ABOUT SOMEONE COMING OUT OF JAIL,
2 INCARCERATION, THIS IS SOMETHING WE'RE STANDING UP, BUT CEO,
3 CAN YOU PLEASE?

4

5 **SUP. JANICE HAHN:** I KNOW WE'RE DOING IT. WHAT I'M SAYING IS
6 WHAT ELSE CAN WE DO TO STEM THIS TIDE? BECAUSE IF WE CAN'T
7 SOLVE THIS PROBLEM ON SKID ROW WITH ALL THE RESOURCES WE'RE
8 TALKING ABOUT, ALL THE MONEY WE'RE TALKING ABOUT.

9

10 **SUP. HILDA SOLIS:** WE STILL NEED MORE.

11

12 **SUP. JANICE HAHN:** I FEEL LIKE WE NEED TO BE TOLD WHAT ELSE CAN
13 WE DO BECAUSE I THINK THIS BOARD WOULD DO IT.

14

15 **FESIA DAVENPORT:** I ABSOLUTELY AGREE WITH YOU, SUPERVISOR HAHN.
16 I JUST WANTED TO MAYBE MOVE A LITTLE BIT AWAY FROM THE NUMBERS
17 AND PLACE THIS IN BROAD CONTEXT. WE ALWAYS SAY IN THE COUNTY
18 AND IN GOVERNMENT THAT WE CAN'T DO THIS ALONE, BUT WE NEVER
19 ACT THAT WAY. SO, THE COUNTY HAS 116,000 BUDGETED POSITIONS.
20 WE HAVE DEPARTMENTS THAT WORK IN THE PREVENTION SPACE. WE HAVE
21 DPSS THAT PROVIDE FINANCIAL ASSISTANCE, RENTAL SUBSIDY,
22 CHILDCARE, EDUCATION. WE HAVE DEPARTMENT OF PUBLIC HEALTH. AT
23 THE END OF THE DAY, THIS IS A LARGE SOCIETAL ISSUE THAT WE
24 NEED ALL HANDS ON DECK IN THE SAME WAY THAT WE TALK ABOUT IN
25 CHILD WELFARE, RIGHT? WE SAY DCFS CAN'T DO IT ALONE. WE NEED



THE BOARD OF
SUPERVISORS

1 THE CHURCHES, WE NEED THE GRANDMOTHERS, WE NEED THE COMMUNITY
2 ASSOCIATIONS. IN MY PERSONAL EXPERIENCE, I HAD A BROTHER WHO
3 HAD SUBSTANCE USE ISSUES AND HE BECAME HOMELESS. MY FAMILY
4 ELECTED OR MAYBE WERE FORCED TO, WE DECIDED WE COULD NOT PUT
5 UP WITH ALL OF HIS ISSUES. WE DIDN'T UNDERSTAND AT THE TIME
6 THAT THERE WERE LIKE ALL THESE RESOURCES, BUT WE NEED FAMILY
7 MEMBERS TO KEEP THEIR LOVED ONES IN THE HOME NO MATTER HOW
8 DIFFICULT IT IS AND THEN WE NEED TO REACH OUT AND SUPPORT
9 THOSE FAMILY MEMBERS. BUT WE, THE COUNTY CAN DO A LOT, THE
10 COUNTY CAN LAY THE INFRASTRUCTURE, WE CAN PROVIDE THE FUNDING,
11 BUT WE ALSO NEED A SOCIETAL SHIFT IN HOW WE THINK ABOUT
12 HOMELESSNESS, BECAUSE IN OUR SOCIETY, PEOPLE THINK IT'S OKAY
13 FOR PEOPLE TO BE HOMELESS, AND THEN WE BECOME JUDGMENTAL. WE,
14 YOU KNOW, BECAUSE WE SAY THIS IS A MERITOCRACY AND YOU'RE
15 HOMELESS BECAUSE YOU MUST HAVE DONE SOMETHING WRONG RATHER
16 THAN THERE IS NO HOUSING. I DIDN'T RECEIVE SUFFICIENT JOB
17 TRAINING. SO, I THINK THE POINT THAT YOU'RE MAKING IS
18 ABSOLUTELY RIGHT. WE NEED TO DO EVERYTHING WE POSSIBLY CAN TO
19 ADDRESS THIS ISSUE. AND WE, THE COUNTY GOVERNMENT, ALSO NEED
20 TO LOCK ARMS WITH EVERY SINGLE JURISDICTION AND EVERY SECTOR
21 OF OUR SOCIETY TO HELP US DO THAT. SCHOOLS, CHURCHES,
22 HOSPITALS, MENTAL HEALTH FACILITIES, COMMUNITY GROUPS, ET
23 CETERA.

24
25 **SUP. JANICE HAHN:** YEAH, THANK YOU FOR THAT. I REALLY



THE BOARD OF
SUPERVISORS

1 APPRECIATE YOU TALKING ABOUT THE FAMILY MEMBERS. I THINK THAT
2 WAS ONE OF THE BIGGEST SURPRISES TO ME WHEN I WENT OUT ON AN
3 ENCAMPMENT IN THE HARBOR AREA AND MET SOMEONE WHO CHRONICALLY
4 HOMELESS, SHE HAD A FAMILY IN SAN PEDRO THAT WAS JUST AT THEIR
5 WIT'S END. THEY DID NOT KNOW WHAT TO DO ANYMORE. AND I THINK
6 PEOPLE WOULD BE SURPRISED TO THINK HOW MANY OF THOSE LIVING ON
7 OUR STREETS ACTUALLY HAVE A FAMILY. AND I KNOW REUNIFICATION
8 IS A BIG THING THAT WE WORK ON WHEN WE, I KNOW IVAN IN MY
9 OFFICE WORKS A LOT ON TRYING TO RECONNECT PEOPLE WITH THEIR
10 FAMILIES, BUT YOU'RE RIGHT, WE NEED TO SUPPORT THE FAMILIES,
11 BECAUSE THEY'VE CLEARLY SAID, WE CAN'T DO IT ANYMORE. WE'RE
12 GIVING UP, AND WE'VE HAD FAMILY MEMBERS DROP PEOPLE OFF AT
13 SHELTERS. SO, I HEAR YOU, I'M JUST FRUSTRATED. AND MAYBE THE
14 NEXT REPORT COULD FOCUS LESS ON GOOD, NOT LESS ON GOOD NEWS,
15 BUT LESS ON THE OUTCOMES AND MORE ON, YOU KNOW WHAT, HERE'S
16 WHAT WE'RE SEEING. HERE'S WHAT THIS BOARD COULD DO TO PREVENT
17 THE TIDE COMING INTO, WHETHER IT'S SKID ROW OR SOME OF OUR
18 OTHER HOTSPOTS IN LA COUNTY. I WOULD APPRECIATE THAT. I WAS
19 GOING TO MOVE ON TO THE OTHER PRESENTATION OUTSIDE OF SKID
20 ROW. AND CHERI, YOU KNOW THAT I THINK THESE PATHWAY HOME
21 RESOLUTIONS ARE GOOD. I'VE SEEN THEM WORK OVER AND OVER. THEY
22 REALLY, WE FINALLY FIGURED OUT THAT THAT'S THE WAY YOU DO IT.
23 YOU BRING IN A WHOLE ENCAMPMENT INSIDE. AND I KNOW I'VE ASKED,
24 CAN WE DO THESE ONCE A WEEK, PARTICULARLY AS IT RELATES TO THE
25 105 CORRIDOR? IF NOT, WHY NOT? CHERI.



THE BOARD OF
SUPERVISORS

1

2 **CHERI TODOROFF:** I AM HAPPY TO SAY THAT WE ARE GETTING MUCH
3 CLOSER TO THAT. WITH THE SUPPORT OF THE BOARD AND YOUR
4 APPROVAL OF THE BUDGET FOR 24-25, AS WELL AS THIS INVESTMENT
5 FROM THE STATE. WE WILL BE MOVING UP TO A PACE OF
6 APPROXIMATELY 3 PER MONTH. SO, WE'RE GETTING CLOSE. THAT'S
7 CLOSE. THAT'S WE'RE GETTING CLOSE. AND YEAH, AND IT IS A
8 COMBINATION OF HAVING, BEING ABLE TO SECURE THE INTERIM
9 HOUSING SITES, BEING ABLE TO FLOW THE CLIENTS THROUGH THOSE
10 INTERIM HOUSING SITES INTO PERMANENT HOUSING SO WE ARE REUSING
11 THE SAME HOTELS, AND ALSO OUR SERVICE PROVIDER CAPACITY TO BE
12 ABLE TO SCALE UP TO BE ABLE TO FULLY OPERATE AND SUPPORT THE
13 CLIENTS IN THOSE INTERIM HOUSING.

14

15 **SUP. JANICE HAHN:** RIGHT. I THINK IT'S IMPORTANT BECAUSE I KNOW
16 THAT MY EPIPHANY IS WE'VE GOT TO GET AWAY FROM WHAT DOESN'T
17 WORK AND DOUBLE DOWN ON WHAT DOES WORK, AND THIS WORKS. ONE OF
18 THE 105 CORRIDOR ISSUES FOR THIS ROUND 3 FUNDING IS THE AREA.
19 HOW CLOSE TO THE 105 CAN WE USE THIS MONEY TO ADDRESS
20 ENCAMPMENTS? WHAT RADIUS AROUND THE 105 CAN WE PUSH THE
21 ENVELOPE SO THAT WE CAN PARTNER WITH SOME OF OUR CITIES? LIKE,
22 I'M THINKING OF MY CITIES, LIKE NORWALK AND DOWNEY. HOW FAR
23 CAN WE GO WITH THIS ROUND 3 MONEY?

24

25 **CHERI TODOROFF:** YEAH, THAT'S A GREAT QUESTION. SO, WITH THE



THE BOARD OF
SUPERVISORS

1 ERF FUNDING, THEY'RE VERY FOCUSED ON DEFINED ENCAMPMENTS IN
2 SPECIFIC REGIONS. AND WITH THESE DOLLARS, WE WILL FOCUS ON
3 THOSE SPECIFIC AREAS FOR WHICH WE HAVE RECEIVED THE STATE
4 FUNDING TO DO SO. HOWEVER, WE GREATLY VALUE THE PARTNERSHIP
5 WITH OUR CITIES, AND THEY'RE TOUCHED BY THE WORK ALONG THE
6 FREEWAY CORRIDOR, BUT ALSO, WE WANT TO SUPPORT MORE BROADLY
7 INTO THOSE CITIES. SO, WHAT WE WILL DO IS AS WE BRING CLIENTS
8 INSIDE ALONG THE 105 CORRIDOR AND WE GO THROUGH THAT PROCESS
9 OF GETTING THEM CONNECTED TO PERMANENT HOUSING, WE WILL
10 CONTINUE TO USE THOSE ASSETS IN THOSE CITIES, THE INTERIM
11 HOUSING SITES THAT WE'RE SETTING UP TO SERVE THOSE CITIES MORE
12 BROADLY AND THEIR ENTIRE GEOGRAPHY AND TO BRING HOMELESS
13 PEOPLE INSIDE.

14
15 **SUP. JANICE HAHN:** YEAH, THAT'S REALLY IMPORTANT BECAUSE AS
16 FESIA SAID, WE CAN'T DO IT ALONE, BUT I DO KNOW I HAVE GOOD
17 CITIES THAT WANT TO PARTNER AND LIKE IF YOU CAN SEE THE 105,
18 BECAUSE THIS IS MONEY APPLIED. AND LASTLY, JUST ONE MORE THING
19 ABOUT THE NUMBERS, AGAIN, BECAUSE I KNOW THE PUBLIC WOULD WANT
20 ME TO ASK THIS. THIS ROUND 3 IS \$52 MILLION. WE'RE LEVERAGING
21 ANOTHER 16 MILLION. SO THAT'S 68 MILLION TO SPEND ON 586
22 INDIVIDUALS. SOMEBODY THAT DOES THE ROUGH MATH AND LOOKING AT
23 THIS PRESENTATION WOULD SAY, THAT'S ABOUT \$116,000 PER PERSON.
24 WALK ME THROUGH WHY THAT'S EFFICIENT. WALK ME THROUGH WHY WE



THE BOARD OF
SUPERVISORS

1 CAN ANSWER THOSE WHO WOULD CRITICIZE US FOR THAT AMOUNT OF
2 MONEY PER PERSON.

3

4 **CHERI TODOROFF:** YEAH, THAT'S ALSO A REALLY GOOD QUESTION. IT
5 IS, WHEN WE'RE TALKING ABOUT PEOPLE WHO'VE BEEN EXPERIENCING
6 HOMELESSNESS, ESPECIALLY CHRONIC HOMELESSNESS, THERE ARE COSTS
7 ASSOCIATED WITH BRINGING PEOPLE INSIDE. TO GET TO YOUR EARLIER
8 POINT, PREVENTION IS WHERE WE WANNA BE PUTTING AS MUCH
9 RESOURCES AS POSSIBLE TO HELP PEOPLE STAY IN THE HOUSING THAT
10 THEY'RE IN. WE'RE SORT OF SHIFTING SOME COSTS AS WELL. THERE
11 ARE SIGNIFICANT COSTS ASSOCIATED, FOR EXAMPLE, WITH THE
12 HEALTHCARE DELIVERY SYSTEM, WITH EMERGENCY RESPONSE, WITH LAW
13 ENFORCEMENT RESPONSE, AS WE BRING PEOPLE INSIDE, THERE'S SHIFT
14 TO HOUSING COST AND SERVICES COST. SO, THERE ARE DEEP
15 INVESTMENTS ON THAT SIDE WITH THE DOLLARS THAT WE HAVE. I
16 WOULD LIKE TO ACKNOWLEDGE, AND I THINK THIS IS A CONVERSATION
17 THAT WE'VE HAD BEFORE, THAT SHELTER IS OUR MOST EXPENSIVE
18 HOUSING. THE SAME DOLLAR THAT WE'RE TAKING TO PUT AN
19 INDIVIDUAL INTO SHELTER IS A DOLLAR THAT COULD BE, IS THE SAME
20 FUNDING FOR THAT INDIVIDUAL IN SHELTER COULD BE FUNDING
21 SEVERAL PEOPLE IN PERMANENT HOUSING. AND SO THAT'S WHY WE'VE
22 CONTINUED AND YOUR BOARD HAS BEEN VERY SUPPORTIVE OF REALLY
23 FOCUSING ON PERMANENT HOUSING EXITS AND DEEPLY INVESTING IN
24 PERMANENT HOUSING AND SUPPORTING THE FLOW FROM INTERIM HOUSING
25 TO PERMANENT HOUSING AS QUICKLY AS POSSIBLE. ALSO WANT TO SAY



THE BOARD OF
SUPERVISORS

1 THAT THE FUNDING THAT WE'RE TALKING ABOUT, WE'RE SUPPORTING
2 PEOPLE FOR A COUPLE OF YEARS, RIGHT? SO WE'RE BRINGING PEOPLE
3 INSIDE INTO INTERIM HOUSING WITH WRAPAROUND SERVICES,
4 SUPPORTING THEIR MOVEMENT INTO PERMANENT HOUSING WITH ONGOING
5 SUPPORTIVE SERVICES AND SUPPORTING THEM TO EITHER THAT SORT OF
6 INDEPENDENCE IN PERMANENT HOUSING OR IF THEY DO HAVE A HIGHER
7 LEVEL OF NEED SUPPORTING THEM WITH AN ONGOING RESOURCE THAT
8 WOULD BE AVAILABLE TO SUPPORT THEM IN THEIR PERMANENT HOUSING.

9
10 **SUP. JANICE HAHN:** THANK YOU. BECAUSE AGAIN, I JUST KNOW THAT
11 THERE WOULD BE CRITICS THAT WOULD LOOK AT THAT. YOU KNOW,
12 THAT'S REALLY INTERESTING ABOUT, I'M SURE THERE'S A CHART OUT
13 THERE SOMEWHERE, BUT I DON'T REMEMBER LIKE STUDYING IT. IT
14 WOULD BE INTERESTING TO LAY IT OUT A LITTLE BIT MORE CLEARLY,
15 JUST WHAT YOU SAID, EVERY DOLLAR FOR, TAKES THIS MANY DOLLARS
16 PER PERSON FOR A SHELTER, TAKES THIS MANY DOLLARS PER PERSON
17 FOR INTERIM HOUSING, IT TAKES THIS MANY DOLLARS. AND THEN JUST
18 SO, REALLY THE WORLD AT LARGE CAN UNDERSTAND WHERE WE SHOULD
19 BE, HOW WE CAN ENCOURAGE DEVELOPERS TO BUILD AND TALK ABOUT
20 WHAT THAT MEANS TO OUR ECONOMY. SO THAT WOULD BE AN
21 INTERESTING, LIKE I SAID, IF IT'S ALREADY OUT THERE, I
22 APOLOGIZE, I HAVEN'T STUDIED IT, BUT THAT'S KIND OF THE FIRST
23 TIME I HEARD YOU SAY IT LIKE THAT, SO THAT WOULD BE HELPFUL TO
24 ME TO GET THE DOLLARS PER HOMELESS PERSON AND WHAT OUTCOME
25 CORRELATES WITH THAT.



THE BOARD OF
SUPERVISORS

1
2 **CHERI TODOROFF:** ABSOLUTELY, WE'LL BE HAPPY TO SHARE THAT WITH
3 THE BOARD.

4
5 **SUP. JANICE HAHN:** THANK YOU, CHERI. THANK YOU, MADAM CHAIR.

6
7 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR MITCHELL, YOU WANNA
8 FOLLOW UP ON SOMETHING?

9
10 **SUP. HOLLY J. MITCHELL:** JUST IN LISTENING TO SUPERVISOR HAHN,
11 IT'S INTERESTING TO HEAR THAT NUMBER BECAUSE MY IMMEDIATE
12 REACTION WAS, AND WHAT DOES IT COST US TO HOUSE SOMEONE IN A
13 COUNTY JAIL FACILITY PER YEAR. AND SO, IF WE'RE GOING TO DO
14 THAT KIND OF ANALYSIS, I THINK THE JUXTAPOSITION IS RECOGNIZED
15 IN WHEN WE DON'T INVEST. WE ALWAYS TALKED ABOUT \$1 INVESTMENT
16 IN PRENATAL CARE, \$1 INVESTED IN CHILD CARE, THE LONG-TERM
17 BENEFIT FOR THOSE EARLY INVESTMENT DOLLARS. SO, I JUST THINK
18 IT WAS FUNNY THAT YOU, I THOUGHT ABOUT IT THROUGH THE EXACT
19 FLIP. I'M LIKE, WELL, THAT'S CHEAP COMPARED TO WHAT IT COSTS
20 WHEN WE HOUSE SOMEONE, WHEN WE INCARCERATE SOMEONE, OR WHAT IT
21 COSTS FOR, YOU KNOW, WHAT OUR MENTAL HEALTH TREATMENT BEDS ARE
22 GOING TO COST, OR THE LONG-TERM HEALTH COSTS FOR FOLKS WHO'VE
23 LIVED ON THE STREET FOR FAR TOO LONG AND HAVE ACQUIRED
24 SUBSTANCE USE DISORDER OR CHRONIC HEALTH CONDITIONS AND WHAT
25 IT THEN COSTS REALLY THE COUNTY BUDGET, THE SAFETY NET ACROSS



THE BOARD OF
SUPERVISORS

1 THE BOARD. AND SO, IT'S LIKE WHERE ARE WE GOING TO CHOOSE TO
2 INVEST OUR DOLLARS FIRST AND HOW DO WE GET THE BIGGEST BANG
3 FOR OUR BUCK? I COMPLETELY AGREE. I JUST THINK THAT WE NEED TO
4 BALANCE THOSE WITH OTHER AREAS WHERE WE'RE PAYING MORE, AND
5 SOME INSTANCES FOR THE VERY SIMILAR POPULATION. THANK YOU,
6 MADAM CHAIR.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** ABSOLUTELY. I ALSO WANT TO THANK
9 YOU ALL FOR THE WORK THAT YOU'RE DOING THROUGH OUR
10 HOMELESSNESS ENCAMPMENT RESOLUTION. I KNOW THAT'S THE FOCUS OF
11 OUR CONVERSATION IN THE CONTEXT OF THE BROADER EMERGENCY
12 DECLARATION. AND SO, I WANNA TALK ABOUT BOTH OF THOSE THINGS.
13 AND I THINK YOUR PRESENTATION HELPED TO TEE UP SOME OF THE
14 QUESTIONS THAT I HAD. I ALSO WANNA ECHO MY COLLEAGUES COMMENTS
15 REGARDING HOW WE'RE RESPONSIBLY LEVERAGING THE GOVERNOR'S ERF
16 DOLLARS IN PARTNERSHIP WITH LOCAL INVESTMENT TO MULTIPLY THEIR
17 IMPACT. WE KNOW THAT BRINGING PEOPLE INDOORS IS NOT ONLY THE
18 RIGHT THING TO DO, IT IS THE FISCALLY RESPONSIBLE THING TO DO.
19 AND TO SUPERVISOR HAHN'S POINT AND TO OUR FOURTH PILLAR IN OUR
20 DECLARATION, PREVENTION, KEEPING PEOPLE FROM FALLING INTO
21 HOMELESSNESS IN THE FIRST PLACE IS THE MOST COST EFFECTIVE
22 THING THAT WE CAN ABSOLUTELY DO. AND SO, IT IS, WE KNOW IT'S
23 CHEAPER TO PROVIDE HOUSING THAN TO PUT PEOPLE IN AN ER, AS
24 YOU'VE BEEN SAYING, INPATIENT SERVICES, EVERYTHING THAT
25 SUPERVISOR MITCHELL JUST SAID. AND WE KNOW THAT PREVENTION HAS



THE BOARD OF
SUPERVISORS

1 BEEN LACKING FOR DECADES PER SUPERVISOR MITCHELL'S EXAMPLE AS
2 WELL. IF YOU WERE DOING THAT WORK IN THE LATE 1980S, THIS
3 ENTIRE TIME WE'VE BEEN MISSING OUT ON OPPORTUNITIES AND THE
4 WHOLE RANGE OF SUPPORTS THAT NEED TO BE PROVIDED. AND IT'S NOT
5 ONLY THE PROTECTIONS, BUT ALSO INCREASING OUR HOUSING STOCK.
6 WE HAVE SEEN, YOU CAN SEE THE CORRELATION BETWEEN WHEN THE
7 POLICIES IN THE STATE CAME INTO PLAY THAT TOOK AWAY RENTER
8 PROTECTIONS AT THE LOCAL LEVEL, COSTA-HAWKINS AND ELLIS ACT.
9 SINCE THOSE HAVE BEEN IMPACTED, YOU CAN SEE OFF THE CHARTS HOW
10 PEOPLE HAVE FALLEN INTO HOMELESSNESS. AND I KNOW THAT THAT'S
11 OFTEN A THIRD RAIL CONVERSATION, BUT THOSE KINDS OF CHANGES
12 AND WHAT WE WERE ABLE TO DO TO PROTECT RENTERS BEFORE ALSO HAS
13 AN IMPACT IN ADDITION TO NOT PROVIDING ENOUGH HOUSING STOCK.
14 IF YOU'RE NOT GOING TO BUILD, YOU'VE GOT TO KEEP IT COST
15 EFFECTIVE FOR PEOPLE WHERE THEY ALREADY ARE. I WAS ASKED TO GO
16 TO SACRAMENTO LAST WEEK TO TESTIFY BOTH FROM OUR PERSPECTIVE
17 AT THE COUNTY AS CHAIR OF THE BOARD AND AS CHAIR OF LASA. AND
18 THIS COMMITTEE WAS TALKING ABOUT THE POTENTIAL LOSS OF ERF OR
19 HAP DOLLARS. AND WE KNOW THAT EVEN THE \$260 MILLION THAT ARE
20 THE BONUS HAP DOLLARS MIGHT BE ON THE CHOPPING BLOCK PER THE
21 BUDGET. SO, THERE'S A LOT THAT'S AT STAKE, AND THEY ARE
22 LOOKING TO US TO SEE, HOW ARE WE MOVING QUICKLY ENOUGH TO GET
23 THESE DOLLARS SPENT EFFECTIVELY? AND THEY EXPRESSED
24 FRUSTRATION WITH STATE AGENCIES THAT ARE DELAYING HOW THEY'RE
25 GETTING MONEY OUT FROM THE STATE WHEN THEY'RE ALLOCATING



THE BOARD OF
SUPERVISORS

1 FUNDING. BECAUSE TO THEM, IT LOOKS LIKE THERE'S A BUNCH OF
2 MONEY THAT'S LEFT UNSPENT. BUT FOR US, WE'RE STILL WAITING FOR
3 IT TO COME INTO PLAY SO WE CAN ACTUALLY INVEST IT. AND SO
4 LOOKING AT IT FROM NOT ONLY HOW ARE WE EFFECTIVELY USING OUR
5 DOLLARS, BUT HOW ARE WE CUTTING THROUGH THE BUREAUCRACY WE'RE
6 PUTTING IN OUR OWN WAY, WHICH WAS THE POINT OF DOING THE
7 HOMELESSNESS STATE OF EMERGENCY DECLARATION. AND SO, I THINK I
8 JUST WANT TO ECHO SORT OF WHAT'S BEEN SAID HERE THAT WE NEED
9 TO MOVE QUICKLY ON THESE SOLUTIONS AND DEMONSTRATE THAT WE'RE
10 GETTING THE MOST VALUE FOR THESE DOLLARS BECAUSE EVERYBODY IS
11 WATCHING US AND THEY'RE GOING TO TAKE AWAY POTS OF MONEY THAT
12 WE RELY ON, WHICH WOULD BE ABSOLUTELY DEVASTATING. FROM
13 MEASURE H DOLLARS TO STATE FUNDING AND ALL OF IT, WE NEED ALL
14 OF IT TO BE INVESTED, AND THEN WE NEED TO DO A BETTER JOB OF
15 ACCOUNTING FOR WHY THE WAY WE'VE SPENT IT IS THE BEST POSSIBLE
16 WAY TO SPEND IT. AND SO TO THAT END, ONE OF THE THINGS THAT I
17 HEAR CONSISTENTLY FROM OUR LOCAL CITIES IN PARTICULAR, BUT
18 ACROSS THE BOARD, IS THE ROLE THAT MENTAL HEALTH AND SUBSTANCE
19 USE TREATMENT HAVE TO PLAY IN RELATIONSHIP TO OUR HOUSING
20 EFFORTS. SO HOW IS IT WORKING NOW? AND WHAT WOULD YOU SAY
21 NEEDS TO CHANGE IN YOUR VISION? WHAT NEEDS TO CHANGE SO WE
22 HAVE MORE DEMONSTRABLE OUTCOMES THAT PEOPLE START TO TRUST
23 THAT WE'RE SPENDING OUR MONEY IN THE RIGHT WAY WHEN IT COMES
24 TO THAT?

25



THE BOARD OF
SUPERVISORS

1 **CHERI TODOROFF:** YES, AND THANK YOU FOR THAT QUESTION. AND
2 WE'RE ALSO LOOKING FORWARD TO COMING BACK SOON TO TALK WITH
3 YOUR BOARD ABOUT BEHAVIORAL HEALTH, ABOUT MENTAL HEALTH AND
4 SUBSTANCE USE ISSUES IN AN UPCOMING REPORT OR CONVERSATION
5 WITH YOU. BUT WE HAVE--

6
7 **SUP. LINDSEY HORVATH, CHAIR:** IF YOU CAN KEEP IT AT THE 30,000
8 FOOT LEVEL FOR NOW THEN.

9
10 **CHERI TODOROFF:** YEAH, YEAH. WE, IN PARTNERSHIP WITH DMH AND
11 WITH DPHSAPC AND DHS, HAVE BEEN LOOKING AT HOW WE EMBED
12 BEHAVIORAL HEALTH SERVICES INTO EVERY COMPONENT OF WHAT WE'RE
13 DOING. SO THAT INCLUDES ON THE OUTREACH TEAMS AND WHILE PEOPLE
14 ARE IN SHELTER TO BRING THOSE RESOURCES THERE TO ENSURE THAT
15 THEY ARE INCLUDED IN THE INTERIM HOUSING SITES THAT CURRENTLY
16 EXIST THAT WE'RE SETTING UP TO DOING THOSE ASSESSMENTS WHEN
17 PEOPLE COME INSIDE TO GET THEM CONNECTED TO THOSE RESOURCES.
18 THAT IS SOMETHING THAT IS NOW BUILT IN THROUGH OUR SERVICE
19 CONNECTION DAYS EVERY TIME WE STAND UP AN INTERIM HOUSING
20 SITE, BRINGING ALL OF OUR COUNTY DEPARTMENTS, INCLUDING
21 DEPARTMENT OF MENTAL HEALTH AND DPHSAPC, INTO THOSE LOCATIONS
22 TO PARTICIPATE IN THOSE ASSESSMENTS IN CONNECTION TO
23 RESOURCES. AND WE HAVE LONG BEEN EMBEDDING AND HAVE INCLUDED
24 THOSE BEHAVIORAL HEALTH SERVICES FOR OUR CLIENTS AS THEY MOVE
25 INTO PERMANENT SUPPORTIVE HOUSING. AND IN FACT, MEASURE H HAS



THE BOARD OF
SUPERVISORS

1 BEEN FUNDING FROM THE BEGINNING, NOT ONLY THOSE INTENSIVE CASE
2 MANAGEMENT SERVICES WHICH HAVE THOSE BEHAVIORAL HEALTH
3 COMPONENTS, BUT ACTUALLY SPECIFICALLY FUNDING DMH AND SAPC TO
4 EMBED THOSE SERVICES FOR CLIENTS IN PERMANENT SUPPORTIVE
5 HOUSING. THERE ARE OF COURSE MANY CHALLENGES. THE NEED IS
6 GREAT AND BEING IN THE RIGHT PLACE, THE RIGHT TIME TO SERVE
7 THAT CLIENT IS A CHALLENGE. WE DO HAVE OUR OUTREACH TEAMS, OUR
8 INTERIM HOUSING PROVIDERS, OUR PERMANENT HOUSING PROVIDERS WHO
9 CAN CALL IN THEIR COLLEAGUES WHEN THEY NEED THEM. THERE'S A
10 TIMELINE ASSOCIATED WITH THOSE EXPERTS IN MENTAL HEALTH AND
11 STUFF THAT'S USED TO BE ABLE TO COME ON SITE AND SUPPORT
12 SOMETIMES. THERE IS, FOR, I KNOW IT'S BEEN TALKED ABOUT HERE
13 BEFORE, WE NEED TO CONTINUE TO DO BETTER, TO ENGAGE CLIENTS
14 AND TO WORK WITH THEM TO GET TO SAYING YES TO RECEIVING, TO
15 PARTICIPATING IN CERTAIN TYPES OF SERVICES. SO, WE KNOW THAT
16 CLIENTS HAVE CHOICE AS IT RELATES TO PARTICIPATING IN A MENTAL
17 HEALTH TREATMENT PROGRAM, AS WELL AS WITH A SUBSTANCE USE
18 PROGRAM. AND MANY CLIENTS AT A PARTICULAR POINT IN TIME MAY
19 NOT BE READY TO PARTICIPATE IN THAT PROGRAM. FORTUNATELY, WE
20 DO HAVE OUR SERVICE, OUR OUTREACH WORKERS, OUR INTERIM HOUSING
21 PROVIDERS, AND OUR SERVICES AND PERMANENT SUPPORTIVE HOUSING,
22 THEY KEEP ON GOING BACK AND ENGAGING THOSE CLIENTS, AND THEY
23 BUILD THAT TRUST, AND THEY BUILD THAT RELATIONSHIP, AND THEY
24 WORK TO SAYING YES. BUT WE CAN CONTINUE TO EVOLVE THE WAY IN
25 WHICH WE'RE OFFERING THOSE SERVICES AND DELIVERING THOSE



THE BOARD OF
SUPERVISORS

1 SERVICES AND WHERE WE'RE DELIVERING THOSE SERVICES TO MAKE IT
2 EASIER FOR CLIENTS TO SAY YES.

3
4 **SUP. LINDSEY HORVATH, CHAIR:** AND I WOULD SAY MY EXPERIENCE
5 TESTIFYING, ASSEMBLYMEMBER SCHIAVO HIGHLIGHTED THAT SHE HAD A
6 CONSTITUENT WHO REACHED OUT TO HER REPEATEDLY WHO WAS SAYING
7 YES AND COULDN'T GET HELP BASED ON HOW THEY WERE SHOWING UP IN
8 THE SYSTEM. AND I THINK I KNOW WE'VE DONE A LOT OF WORK TO TRY
9 AND MAKE THERE BE A NO WRONG DOOR APPROACH. AND YET THERE ARE
10 STILL PEOPLE WHO HAVE ALREADY SAID YES TO PEOPLE, TO
11 THEMSELVES. THEY'RE READY TO ACCEPT SERVICE, AND WE'RE STILL
12 NOT GETTING THERE. AND SO, I THINK I'LL BE INTERESTED TO SEE
13 IN YOUR NEXT PRESENTATION, WHAT ARE WE DOING TO CUT THROUGH
14 THE BUREAUCRACY TO GET PEOPLE INTO THOSE SERVICES AND HOUSING
15 FASTER, SINCE THAT'S THE POINT OF OUR EMERGENCY? FOCUSING ON
16 ENCAMPMENT RESOLUTION, SINCE THAT'S OUR DISCUSSION TODAY. SO,
17 YOU SAID ALL OF THOSE SERVICES ARE AVAILABLE, BUT ARE PEOPLE
18 BEING ASSESSED DAY ONE WHEN THEY COME IN FROM, IN TERMS OF OUR
19 HOMELESS ENCAMPMENT RESOLUTION EFFORTS?

20
21 **CHERI TODOROFF:** CARTER, WOULD YOU LIKE TO TALK A LITTLE BIT
22 ABOUT WHAT THAT LOOKS LIKE?

23
24 **CARTER HEWGLEY:** YEAH, SO WHEN THE ENCAMPMENT RESOLUTION OCCURS
25 ON THE DAY THAT THEY CHECK IN AT THE MOTEL. THERE'S A TEAM



THE BOARD OF
SUPERVISORS

1 THERE THAT GREETES THEM AND DOES WHATEVER ASSESSMENT THEY'RE
2 WILLING TO DO AND ABLE TO DO AT THAT TIME IF THEY'RE NOT IN A
3 STATE TO DO THE ASSESSMENT. THE TEAM IS STILL GOING TO BE ON
4 SITE THERE AND WE HAVE 24-7 SECURITY AND WE HAVE ONSITE
5 SERVICES TO MAKE SURE THAT WHEN THEY'RE READY TO DO AN
6 ASSESSMENT AND TALK ABOUT THEIR NEEDS, THAT THAT ASSESSMENT IS
7 DONE.

8

9 **SUP. LINDSEY HORVATH, CHAIR:** THANK AND IS THAT SPECIFIC TO
10 PATHWAY HOME OR EVERY ENCAMPMENT RESOLUTION EFFORT IN LOS
11 ANGELES COUNTY HAS THAT?

12

13 **CARTER HEWGLEY:** PATHWAY HOME DOES THAT. INSIGHT SAFE ALSO
14 FOCUSES ON ASSESSING PEOPLE'S NEEDS AND CAMERA RESOLUTION MORE
15 BROADLY DOES NOT ALWAYS INCLUDE AN ON SITE SERVICE PROVIDER.
16 IT MIGHT INCLUDE IN IT YOU KNOW RETURN TO LIVE WITH FAMILY AND
17 FRIENDS SO WHEREVER THAT SERVICE IS AVAILABLE IT IS OFTEN
18 DONE.

19

20 **SUP. LINDSEY HORVATH, CHAIR:** THANK SO, IT SOUNDS LIKE
21 STANDARDIZATION OF CARE COULD ALSO BE A HELPFUL PIECE AS WE'RE
22 THINKING ABOUT WHAT AN IDEAL ENCAMPMENT RESOLUTION PROGRAM IS
23 COUNTYWIDE. HOW ARE WE MAKING SURE WE'RE APPLYING AN EQUITY
24 LENS WHEN WE'RE USING THE ERF DOLLARS?

25



THE BOARD OF
SUPERVISORS

1 **CARTER HEWGLEY:** SO, WE LOOK AT EQUITY IN SEVERAL LAYERS IN THE
2 PATHWAY HOME PROGRAM SPECIFICALLY. SO, ONE OF THE FIRST THINGS
3 WE LOOK AT, WE USE OUR RD EQUITY TOOLS TO UNDERSTAND THE
4 DEMOGRAPHICS OF THE COMMUNITIES THAT HAVE BEEN
5 DISPROPORTIONATELY IMPACTED BY BOTH HOMELESSNESS AND POVERTY.
6 AND WE'RE TRYING TO TARGET OUR OPERATIONS IN THOSE
7 COMMUNITIES. WE'RE ALSO LOOKING AT THE DEMOGRAPHICS OF THE
8 INDIVIDUALS EXPERIENCING HOMELESSNESS AT THESE ENCAMPMENTS TO
9 SEE IF THERE ARE MEMBERS OF GROUPS THAT HAVE BEEN
10 DISPROPORTIONATELY IMPACTED BY HOMELESSNESS AND POVERTY. AND
11 WE'RE ALSO LOOKING AT OUR PROCESS. SO, IN THE MIDDLE OF A
12 PATHWAY HOME OPERATION, WE HAVE SEVERAL CHECKPOINTS DURING THE
13 DAY TO SAY WHO HAS SAID YES, WHO ARE WE UNABLE TO FIND, WHO IS
14 FEELING RELUCTANT. AND WE'RE REALLY BEING TRANSPARENT WITH
15 EACH OTHER ABOUT ARE WE SEEING ANY BIAS IN OUR DECISION-MAKING
16 PROCESS ABOUT WHO'S COMING IN AND WHO'S STAYING OUT TO MAKE
17 SURE THAT IT'S NOT JUST TARGETING THE COMMUNITY THAT'S BEEN
18 DISPROPORTIONATELY IMPACTED, BUT ALSO MAKING SURE THAT THERE'S
19 NOTHING ABOUT OUR PROCESS IS EXACERBATING THE DISPROPORTIONATE
20 IMPACTS ON BLACK AND AFRICAN AMERICAN RESIDENTS THAT WE KNOW
21 NEEDS TO BE REVERSED.

22
23 **SUP. LINDSEY HORVATH, CHAIR:** I THINK THAT'S SOMETHING THAT
24 PEOPLE ARE LOOKING AT HOW WE ARE IMPACTING WHERE THE NEED IS
25 THE GREATEST. AND SO, I'M GLAD TO KNOW THERE'S SOMETHING BUILT



THE BOARD OF
SUPERVISORS

1 IN PLACE AND THAT YOU WILL CONTINUE TO ANALYZE WHETHER THAT'S
2 WORKING.

3

4 **CARTER HEWGLEY:** ABSOLUTELY.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** BECAUSE I THINK THAT'S A KEY
7 COMPONENT OF MAKING SURE WE'RE SUCCESSFUL. YOU'VE MENTIONED
8 THE CECIL HOTEL AND THAT'S BEEN MENTIONED A FEW TIMES. WHAT
9 WOULD I KNOW THAT'S COME ONLINE RECENTLY, BUT WHAT WOULD BE
10 THE IMPACT IF WE LOST THAT AS A RESOURCE?

11

12 **SARAH MAHIN:** IT WOULD BE THAT WE DON'T 24 HOURS A DAY, 7 DAYS
13 A WEEK HAVE A PLACE FOR PEOPLE TO WALK IN AND REQUEST SUPPORT
14 AND GETTING PLACED INTO INTERIM HOUSING. SO, IT MEANS MORE
15 PEOPLE LIKE THAT GENTLEMAN, THE FIRST NIGHT THAT WALKED IN
16 FROM STATE PRISON, HE WOULD HAVE HAD A NIGHT OF EXPERIENCING
17 UNSHELTERED ON THE STREETS. AND SO, THIS IS A REALLY IMPORTANT
18 TYPE OF RESOURCE FOR THIS COMMUNITY.

19

20 **SUP. LINDSEY HORVATH, CHAIR:** THANK SO IT'S NOT ONLY CURRENTLY
21 THE PEOPLE, THE HUNDREDS OF PEOPLE WHO ARE HOUSED THERE, BUT
22 ALSO PEOPLE WHO MIGHT COME IN TEMPORARILY. SO, THERE ARE
23 THOUSANDS OF PEOPLE WHO HAVE BEEN SERVED BY THIS FACILITY.

24

25 **SARAH MAHIN:** YES.



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. AND ANOTHER CRITICISM THAT
2 WE HAVE HEARD IS, YOU KNOW, MEASUREMENTS IN HOW MUCH WE'RE
3 SPENDING VERSUS WHAT THE OUTCOMES HAVE BEEN. SO, I'M ACTUALLY
4 GLAD TO SEE IN YOUR PRESENTATION THAT YOU'VE FOCUSED ON HOW WE
5 HAVE SEEN OUTCOMES THROUGH PATHWAY HOME. I THINK PATHWAY HOME
6 AND HOUSING FOR HEALTH ARE THE GOLD STANDARD IN TERMS OF HOW
7 WE ACTUALLY ADDRESS THIS AND EXPANDING THAT COUNTYWIDE WOULD
8 BE AN EVEN BETTER SOLUTION TO WHAT WE'RE SEEING BECAUSE IT
9 BUILDS IN THE SERVICES, IT BUILDS IN THE LONG-TERM HOUSING
10 SOLUTION FROM DAY ONE, RATHER THAN LEAVING PEOPLE STRANDED IN
11 INTERIM HOUSING FOR UNKNOWN PERIODS OF TIME. SO, I REALLY WANT
12 TO COMMEND YOU IN THAT. I KNOW THAT I ALSO WAS ASKED TO SPEAK
13 AT LA BUSINESS COUNCIL ON THIS TOPIC AND WAS ASKED, WHAT WOULD
14 OUR VISION OF SUCCESS LOOK LIKE IF 10 YEARS FROM NOW WE
15 CHANGED EVERYTHING WE NEEDED TO, WHAT WOULD IT LOOK LIKE? AND
16 CITIES NEED TO BE BUILDING HOUSING, FINDING THE HOUSING
17 SOLUTIONS, WHETHER IT'S EXISTING HOUSING, NEW HOUSING, OR
18 PUTTING NEW BEDS ONLINE. WE NEED LOCATIONS FOR THAT TO HAPPEN
19 IN ORDER FOR US TO GET OUT OF THIS PROBLEM. WE NEED THE
20 COUNTY'S SERVICES TO BE ALIGNED AND EASY TO ACCESS. AND
21 WHETHER YOU'RE CALLING 211 OR LASA, THERE NEEDS TO BE ONE
22 NUMBER THAT PEOPLE CAN CALL AND KNOW THAT THEY'RE GOING TO GET
23 A RESPONSE, THAT SOMEBODY IS GOING TO COME OUT AND HELP
24 PEOPLE. BECAUSE TO YOUR POINT, WHEN PEOPLE FINALLY SAY THAT
25 YES, WE HAVE TO BE READY TO HELP THEM BECAUSE IF THEY SAY YES



THE BOARD OF
SUPERVISORS

1 AND WE FAIL THEM, IT'S THAT MUCH HARDER TO GAIN THEIR TRUST TO
2 GET THEM TO COME BACK AND GET INTO THOSE SERVICES. AND THEN WE
3 ALSO NEED REGIONAL HOUSING SOLUTIONS LIKE LA CASA, WE HOPE
4 WILL EVENTUALLY BE ABLE TO PROVIDE WITH A DEDICATED FUNDING
5 STREAM. SO, WE HAVE HOUSING RESOURCES TO CREATE HOUSING
6 SOLUTIONS. ALL OF THAT HAS TO WORK TOGETHER TO THE CEO'S
7 POINT. AND SO, I WANT US TO BE CLEAR IN WHAT OUR VISION IS FOR
8 THE ROLE THAT THE COUNTY PLAYS IN THE WHOLE ECOSYSTEM. WE NOW
9 HAVE THE EXECUTIVE COMMITTEE, WE HAVE ALL OF THESE BODIES, AND
10 IT JUST LOOKS LIKE A LOT OF BUREAUCRACY WITH A LOT OF
11 MEETINGS. HOW DO WE MAKE IT ALL WORK TOGETHER TO ACTUALLY
12 DELIVER WHAT PEOPLE ARE EXPECTING? AND I THINK THAT ULTIMATELY
13 IS OUR GOAL HERE. SO WHILE WE ARE HAVING THESE CONVERSATIONS
14 FROM ENCAMPMENT AND LOOKING AT ALL THESE DIFFERENT LENSES, WE
15 STILL HAVE TO FIGURE OUT HOW IT ALL WORKS TOGETHER AND MAKE
16 SURE THAT WE ARE USING EVERY BIT OF OUR HOMELESSNESS
17 DECLARATION OF EMERGENCY TO MOVE AS QUICKLY AS POSSIBLE. AND
18 NOT JUST TO KEEP THE SYSTEM THAT WAY IN A STATE OF EMERGENCY,
19 BUT TO PERMANENTLY AND FUNDAMENTALLY CHANGE HOW WE ARE DOING
20 THIS WORK. SO, WE USE THIS OPPORTUNITY TO EXPOSE WHAT ISN'T
21 WORKING AND THEN CHANGE ACCORDINGLY. SO THAT'S REALLY MY
22 EXPECTATION. AND I THINK WHAT YOU'RE HEARING ACROSS THE BOARD
23 FROM MY COLLEAGUES, SUPERVISOR BARGER.

24
25 **SUP. KATHRYN BARGER:** NO, WHEN YOU WERE TALKING ABOUT THE



THE BOARD OF
SUPERVISORS

1 SUBSTANCE ABUSE AND MENTAL HEALTH TREATMENT, ON ANY GIVEN DAY,
2 IS THERE SUFFICIENT CAPACITY FOR THE OUTREACH TEAMS WHEN THEY
3 COME IN CONTACT WITH SOMEONE WHO DOES WANT TO GET HELP? DO WE
4 KNOW WHAT THE NUMBERS ARE IN TERMS OF THOSE THAT DO ACCEPT?

5
6 **CHERI TODOROFF:** I'M GOING TO ALSO ASK MY COLLEAGUES TO JUMP IN
7 AS THEY ARE DIRECTLY WORKING WITH THEIR TEAMS ON THE FRONT
8 LINE. I THINK ON ANY GIVEN DAY, THERE TYPICALLY IS A RESOURCE
9 AVAILABLE TO CLIENTS. IT MAY NOT ALWAYS BE THE RESOURCE IN THE
10 GEOGRAPHY THAT THEY'RE SEEKING, OR THERE MAY BE ANOTHER
11 COMPLEXITY FOR THEM. BUT I'M GONNA CHECK WITH THE COLLEAGUES.

12
13 **SARAH MAHIN:** I THINK YOU REALLY NAILED IT, CHERI. THERE'S
14 OFTEN A MISMATCH BETWEEN WHERE THERE ARE BEDS AVAILABLE AND
15 WHERE A PERSON WANTS TO BE AND WHERE IS THEIR COMMUNITY OF
16 CONNECTION. AND SO, WHILE YOU MIGHT FIND SOMEONE WHO'S WILLING
17 TO GO INTO LIKE A DETOX BED, THERE MAY NOT BE A BED THAT'S
18 AVAILABLE FOR WHERE THEY WANNA BE.

19
20 **CARTER HEWGLEY:** AND THE ONLY THING I WILL ADD IS THAT IN THE
21 DESIGN OF WHAT WE'RE DOING, WE PRE-PLAN FOR THE PEOPLE TO BE
22 THERE TO HELP YOU FIGURE THAT OUT, ARE ALWAYS THERE AT IN-
23 CAMERA RESOLUTION. SO SAPSE PROVIDES A LIST OF WHAT RESOURCES
24 ARE GONNA BE AVAILABLE DURING THE OPERATION SO THAT THE TEAMS
25 KNOW WHERE THEY CAN REFER TO. DEPARTMENT OF MENTAL HEALTH IS



THE BOARD OF
SUPERVISORS

1 ALWAYS THERE TO MAKE SURE PEOPLE ARE CONNECTED TO CARE. SO,
2 THE LEGWORK OF WHAT DO WE KNOW IS AVAILABLE IS DONE PRIOR TO
3 THE OPERATION.

4

5 **SARAH MAHIN:** AND I'LL JUST ADD, AND IT'S REALLY IMPORTANT WHY
6 WE ALL NEED TO BE WORKING TOGETHER AS COUNTY DEPARTMENTS. AND
7 LIKE FOR US WITH HAVING AIR TRAFFIC CONTROL THAT HAS BOTH
8 HOUSING FOR HEALTH STAFF, LOSS OF STAFF, DEPARTMENT OF MENTAL
9 HEALTH STAFF, SO THAT WE'RE ALL LOOKING AT PORTFOLIOS OF BEDS
10 TOGETHER AND SAYING, HOW CAN WE GET THIS PERSON TO THE RIGHT
11 BED REGARDLESS OF WHERE THEY CAME FROM? SO, WE NEED TO
12 CONTINUE TO REALLY LOOK AT HOW WE CAN COORDINATE OUR RESOURCES
13 BETTER TO MEET THE PERSON'S NEEDS SO THAT WHEN SOMEONE SAYS
14 YES, WE CAN GET THEM TO A PLACE.

15

16 **SUP. KATHRYN BARGER:** THANK YOU.

17

18 **SUP. LINDSEY HORVATH, CHAIR:** THANK I WOULD ALSO ADD, YOU KNOW,
19 WE ARE LOOKED TO AS THE COUNTY TO PROVIDE THE MENTAL HEALTH
20 BEDS, BUT THEY DON'T FALL FROM THE SKY. THEY HAVE TO EXIST
21 SOMEWHERE IN A PHYSICAL SPACE THAT HAS BEEN ZONED AND
22 PERMITTED TO PROVIDE THOSE BEDS. AND I KNOW BASED ON THE
23 NUMBERS THAT WE'RE SEEING ON OUR STREETS, WE DON'T HAVE ENOUGH
24 BEDS NOW. SO, WHETHER THEY'RE GOING IN A BUILDING THAT EXISTS
25 SOMEWHERE AND CITIES ARE HELPING US FIND WHERE THOSE LOCATIONS



THE BOARD OF
SUPERVISORS

1 ARE, WHERE THOSE UNUSED BUILDINGS ARE SO WE CAN USE THEM FOR
2 THAT PURPOSE, OR THEY IDENTIFY PLACES WHERE THEY CAN BUILD
3 THEM. EITHER WAY, THEY NEED TO BE CREATED. WE DON'T HAVE
4 ENOUGH RIGHT NOW. AND THE COUNTY ALONE CANNOT STAND UP THOSE
5 BEDS. WE CAN WORK TO PROVIDE THOSE SERVICES, BUT WE NEED
6 PARTNERSHIP IN ORDER TO STAND UP THOSE RESOURCES. SO, I, AND I
7 KNOW THAT THAT'S WHAT PATHWAY HOME AND HOUSING FOR HEALTH
8 REALLY CONTEMPLATE AND YOU BUILD THAT INTO YOUR PROCESS. SO,
9 THANK YOU VERY MUCH.

10

11 **SUP. KATHRYN BARGER:** MADAM CHAIR, THAT'S WHY AGAIN, FESIA, AS
12 THE GOVERNOR'S ROLLING OUT THE PROP 1, I THINK IT'S IMPORTANT
13 FOR US TO BE VERY INVOLVED. AND I WOULD EVEN ARGUE THAT IF YOU
14 LOOK AT WHERE OUR CAMPUSES ARE, GENERAL HOSPITAL, ALL OF YOU,
15 HIGH DESERT, HARBOR, UCLA, RANCHO, WE HAVE LAND AVAILABLE TO
16 STAND UP SOMETHING. I KNOW AT ALL OF YOU, THERE IS AN
17 INCREDIBLE PROGRAM THAT PROBABLY IS FULL ALL THE TIME. SO, I
18 JUST THINK THERE'S AN OPPORTUNITY FOR US TO CAPITALIZE ON
19 THAT.

20

21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SEEING NO OTHER
22 SUPERVISORS IN THE QUEUE, EXECUTIVE OFFICER, PLEASE CALL THE
23 MEMBERS OF THE PUBLIC WHO'VE SIGNED UP TO SPEAK ON THIS ITEM.

24

25 **EXECUTIVE OFFICER:** WILL DONALD HARLAN PLEASE COME FORWARD AND



THE BOARD OF
SUPERVISORS

1 STAFF WILL ASSIST YOU. MODERATOR, MAY WE HAVE THE FIRST REMOTE
2 SPEAKER PLEASE?

3

4 **MODERATOR:** OUR FIRST PARTICIPANT IS ANN HULL. YOU MAY BEGIN.

5

6 **SPEAKER:** HI THERE. HOW ARE YOU GUYS DOING? CAN YOU HEAR ME?

7

8 **SUP. LINDSEY HORVATH, CHAIR:** YES, WE CAN GO AHEAD.

9

10 **SPEAKER:** OK, I'M CALLING IN TO DISCUSS THIS ISSUE. I HEARD
11 OVER \$3 BILLION IN BONDS WERE BEING PROVIDED FROM GOVERNOR
12 NEWSOM. WHAT TYPE OF BONDS ARE THESE GOING TO BE AND WHAT ARE
13 GOING TO BE SECURING THESE BONDS AND WILL THAT BE PUBLIC
14 INFORMATION? BECAUSE I THINK THAT'S IMPORTANT TO KNOW. AND
15 ALSO, YOU'RE ALL VERY EXCITED ABOUT THESE ENCAMPMENTS AND
16 SHELTERS. I'D LIKE TO KNOW WHICH ENCAMPMENT WILL EACH OF YOU
17 BE RELOCATING TO. NOT ONE OF YOU HAS MENTIONED THE HOMEOWNERS,
18 ONLY RENTERS IN THIS PROCESS. AND AFTER LOOKING INTO THIS,
19 THERE'S NO MORE HOMEOWNERS. IT'S ALL BEEN REDEFINED. SO, YOU
20 KNOW, THERE'S THAT. AND WHO'S GONNA GET THE PRIORITY HERE WITH
21 GETTING HOUSING?--

22

23 **EXECUTIVE OFFICER:** THANK YOU, YOUR TIME HAS EXPIRED. NEXT
24 SPEAKER, PLEASE.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** IS IT GONNA BE EMERGENCY? NO, NO, NO, I'M NOT DONE.

2

3 **MODERATOR:** OUR NEXT PARTICIPANT IS ERIC PREVIN YOU MAY BEGIN.

4

5 **SPEAKER:** THANK YOU AND WHAT A PERKY LITTLE MEETING WHAT FUN
6 IT'S NICE TO CUT PEOPLE OFF LIKE THAT IF NECESSARY. AND THIS
7 WAS A VERY LONG PRESENTATION. I HAVE TO ADMIT, IT STARTED
8 PROMPTLY AROUND 11:00, BUT BY HAVING A SET MATTER, DID WE GET
9 TO THE JUNIOR LIFEGUARD YET? I KNOW YOU CAN'T RESPOND, BUT. ON
10 THE OFF CHANCE THAT YOU DIDN'T. I WANTED TO ADDRESS THAT ONE
11 BECAUSE YOU KNOW THE BEACHES AND HARBORS HAS SUCH AN ENORMOUS
12 AMOUNT OF RISING REVENUE.

13

14 **SUP. LINDSEY HORVATH, CHAIR:** THIS ITEM IS ON HOMELESSNESS, SO
15 WE NEED YOU TO FOCUS YOUR COMMENTS ON THIS ITEM, PLEASE. THANK
16 YOU.

17

18 **SPEAKER:** I KNOW BUT YOU CALLED UP A BUNCH OF ITEMS, INCLUDING
19 THE ONE THAT I'M INTERESTED IN. AND I JUST NEED TO KNOW IS
20 THAT COMING UP LATER?

21

22 **SUP. LINDSEY HORVATH, CHAIR:** THANK THE AGENDA WILL PROCEED
23 AFTER THIS ITEM SO YOU CAN TALK ABOUT THIS ITEM NOW OR THOSE
24 ITEMS LATER.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** WELL, I'LL TALK ABOUT THIS ITEM NOW BRIEFLY BECAUSE I
2 WANT TO BE A GOOD PARTICIPANT BECAUSE I DO VALUE THE PROCESS
3 OF LISTENING TO THESE REPORTS. AND I DO ADMIRE THAT YOU PUT IT
4 ON THE AGENDA.

5

6 **EXECUTIVE OFFICER:** THANK YOU, YOUR TIME HAS EXPIRED. NEXT
7 SPEAKER, PLEASE.

8

9 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS TO
10 ADDRESS THE BOARD.

11

12 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, WE'LL GO TO SPEAKERS
13 IN PERSON. GO RIGHT AHEAD. HI, I'M DONALD HARLAN SPEAKING ON
14 SET MATTER 1, THE HOMELESS SITUATION AND THE COUNTY
15 SUPERVISORS, THE CEO'S HOMELESS INITIATIVE. YES, THE CEO IS
16 CREATING HOMELESSNESS AND HOUSING FOR IT. I NOTICED THAT THE
17 HEALTHCARE SERVICES HAS BECOME A REAL ORGANIZATION AND YOU
18 GUYS THINK YOU'RE GOING TO DO HOUSING SINCE YOU PROBABLY HAD
19 SOMETHING TO DO WITH COVID. YOU KNOW, THE CALIFORNIA ENERGY
20 SERVICES COMMISSION DOES NOT BUILD REAL ESTATE. YOUR ERF
21 NUMBERS ARE 10 TIMES WHAT THEY SHOULD BE. I WANT YOU TO
22 UNDERSTAND YOUR ERF NUMBERS ARE 10 TIMES WHAT THEY'RE SUPPOSED
23 TO BE. AND WHEN THE STATE OF CALIFORNIA IS GIVING YOU GUYS
24 MONEY TO CLEAN UP THE MESS FOR THE HOMELESSNESS, NOT TO BE
25 HOUSING HOMELESSNESS, YOU REALLY DON'T UNDERSTAND THAT.



THE BOARD OF
SUPERVISORS

1 DEPARTMENT OF MENTAL HEALTH HOUSING, YES, 3,000,000,000 IN
2 BONDS THEY OWE FOR HOMELESS HOUSING, NOT TRY AND FIGURE OUT
3 HOW TO SPEND IT OR APPLY TO GET THE MONEY. YOU GUYS ARE TOLD.-
4 -

5
6 **SUP. LINDSEY HORVATH, CHAIR:** ARE THERE ANY OTHER SPEAKERS IN
7 PERSON? OKAY, WITH THAT, THE REPORT IS RECEIVED AND FILED.
8 HEARING NO OBJECTIONS, THAT WILL BE THE ORDER. AND NOW WE'LL
9 MOVE ON TO, THANK YOU VERY MUCH FOR THE PRESENTATION. WE'LL
10 NOW MOVE ON TO ITEM 8. FOR MEMBERS ON THE PUBLIC ON THE
11 TELEPHONE, PLEASE PRESS 1 THEN 0 NOW TO COMMENT ON THIS ITEM.
12 EXECUTIVE OFFICER, PLEASE READ IN THE SHORT TITLE.

13
14 **EXECUTIVE OFFICER:** THANK YOU, MADAM CHAIR. ON ITEM 8, THIS IS
15 A HEARING ON AN ORDINANCE FOR INTRODUCTION AMENDING COUNTY
16 CODE TITLE 8, CONSUMER PROTECTION BUSINESS AND WAGE
17 REGULATIONS AND TITLE 11, HEALTH AND SAFETY, TO REGULATE MICRO
18 ENTERPRISE HOME KITCHEN OPERATIONS AND COTTAGE FOOD
19 OPERATIONS, AUTHORIZING THE PERMITTING OF INCORPORATED AND
20 UNINCORPORATED AREAS OF THE COUNTY EXCEPT WITHIN THE CITIES OF
21 LONG BEACH, PASADENA AND VERNON. NO DEPARTMENTAL STATEMENT WAS
22 SUBMITTED AND CORRESPONDENCE WAS RECEIVED.

23
24 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH, DR. FERRER,
25 DIRECTOR OF PUBLIC HEALTH AND DR. QUICK, DEPUTY DIRECTOR



THE BOARD OF
SUPERVISORS

1 HEALTH PROTECTION BUREAU, DEPARTMENT OF PUBLIC HEALTH, ARE
2 AVAILABLE FOR A PRESENTATION AS WELL AS OUR DIRECTOR OF DEO.

3
4 **DR. BARBARA FERRER:** THANK YOU. GOOD AFTERNOON. THANK YOU SO
5 MUCH FOR HAVING US HERE TODAY. I WANT TO THANK SUPERVISOR
6 MITCHELL FOR THE OCTOBER 2023 MOTION AND TO THE ENTIRE BOARD
7 FOR YOUR SUPPORT FOR EXPANDING ECONOMIC OPPORTUNITIES FOR HOME
8 COOKS WHILE ENCOURAGING MORE OPERATORS TO BECOME PART OF THE
9 PERMITTED AND REGULATED PUBLIC HEALTH FRAMEWORK THE BOARD OF
10 SUPERVISORS DIRECTED DPH IN COLLABORATION WITH COUNTY COUNCIL
11 AND DEO TO DRAFT AN ORDINANCE AUTHORIZING THE PERMITTING OF
12 MICRO ENTERPRISE HOME KITCHEN OPERATIONS, OR MEHKO'S AS WE
13 CALL THEM FOR SHORT. MEHKO'S AND WE CAN GO TO THE NEXT SLIDE,
14 PERFECT, ARE HOME-BASED FOOD BUSINESSES THAT PREPARE AND SELL
15 MEALS DIRECTLY TO CONSUMERS THAT CAN BE CONSUMED ON SITE,
16 TAKEN TO GO, OR DELIVERED SORT OF LIKE A MINI RESTAURANT.
17 MEHKO'S CAN ALSO BE APPROVED TO SERVE AS A COMMISSARY FOR UP
18 TO 2 FOOD CARTS. STATE LAW DOES REQUIRE THAT MEHKO'S ARE ONLY
19 ALLOWED TO OPERATE WHEN AUTHORIZED BY THE GOVERNING BODY OF A
20 LOCAL ENFORCEMENT AGENCY. THE BOARD OF SUPERVISORS AS THE
21 GOVERNING BODY OF LA COUNTY HAS THE AUTHORITY TO AUTHORIZE THE
22 MEHKO PROGRAM FOR ALL JURISDICTIONS IN THE ENTIRE REGION,
23 WHICH INCLUDES 85 INCORPORATED CITIES IN THE COUNTY AND THE
24 UNINCORPORATED COMMUNITIES. LONG BEACH, PASADENA AND VERNON
25 HAVE THEIR OWN LOCAL ENFORCEMENT AGENCIES. NEXT SLIDE. UNDER



THE BOARD OF
SUPERVISORS

1 STATE LAW THERE ARE REQUIREMENTS FOR THE MEHKO'S THAT INCLUDE
2 IT'S LIMITED TO ONE MEHKO'S PER RESIDENT. EACH MEHKO CAN
3 EMPLOY ONE FULL-TIME EQUIVALENT EMPLOYEE, NOT INCLUDING A
4 FAMILY OR HOUSEHOLD MEMBER. THERE ARE OPERATIONAL LIMITS UP TO
5 30 MEALS PER DAY OR 90 MEALS PER WEEK THESE LIMITS WERE
6 ESTABLISHED SO THAT THIS PROGRAM IS ABLE TO EXPAND
7 OPPORTUNITIES WHILE MAINTAINING A SMALLER SCOPE THAN BRICK-
8 AND-MORTAR RESTAURANTS, THERE'S ALSO A \$100,000 LIMIT ON GROSS
9 ANNUAL SALES. THIS SLIDE ALSO SHOWS YOU THAT THERE ARE SOME
10 RESTRICTIONS IN PLACE BY THE STATE LAW. THIS INCLUDES NO
11 RESALE TO OTHER FACILITIES. IT'S NOT INTENDED TO BE CATERING
12 OPERATIONS OR OTHER TYPES OF BUSINESSES. YOU CAN'T BE SELLING
13 ALCOHOL UNLESS YOU HAVE A STATE ALCOHOL LICENSE. AND MEHKO'S
14 CAN'T USE THIRD PARTY DELIVERY APPS. THERE IS SOME FLEXIBILITY
15 IN THE STATE LANGUAGE THAT ALLOWS FOR SOME OPPORTUNITIES,
16 EXPANDED OPPORTUNITIES FOR MEHKO'S WHO WANT TO ALSO SERVE AS A
17 COMMISSARY OR PROVIDE A MOBILE SUPPORT FOR UP TO, AS I NOTED,
18 2 MOBILE COMPACT OPERATORS. UNDER STATE LAW, MEHKO THAT CHOOSE
19 TO EXPAND THEIR SCOPE CAN OFFER MORE MEALS PER DAY AND PER
20 WEEK, AND THEY CAN INCREASE THEIR GROSS SALES. AS REQUESTED BY
21 THE BOARD OF THE BOARD, PUBLIC HEALTH DID EVALUATE SOME OTHER
22 MODELS AND SOME RECOMMENDATIONS FROM SOME JURISDICTIONS IN
23 CALIFORNIA THAT HAVE ALREADY APPROVED MEHKO'S. WE HOSTED 3
24 MEETINGS WITH MODEL JURISDICTIONS, SAN DIEGO, SAN MATEO,
25 RIVERSIDE, SANTA CLARA, AND THE IMPERIAL COUNTIES. AND BASED



THE BOARD OF
SUPERVISORS

1 ON INFORMATION THAT WE LEARNED AND OUR REVIEW OF THEIR MODELS.
2 WE ARE PROPOSING IN THIS ORDINANCE THESE EXPANDED CAPS THAT
3 WILL ALSO HELP INCENTIVIZE THE DEVELOPMENT OF ADDITIONAL
4 COMMISSARY SPACES IN THE COUNTY. I'D NOW LIKE TO TURN IT OVER
5 TO DR. QUICK, OUR DEPUTY DIRECTOR FOR THE HEALTH PROTECTION
6 BUREAU, AND SHE'LL JUST RUN THROUGH SOME OF THE ORDINANCE
7 DEVELOPMENT STEPS AND THE REQUIREMENTS.

8
9 **DR. NICHOLE QUICK:** GOOD AFTERNOON, EVERYONE. IN THE
10 DEVELOPMENT OF THE ORDINANCE PROCESS, BOTH DPH AND DEO DID
11 SIGNIFICANT OUTREACH AND ENGAGEMENT. AND THIS WAS TO BOTH THE
12 LOCAL JURISDICTIONS AND COMMUNITIES AND INCLUDED OUTREACH
13 ENGAGEMENT, WORKSHOPS, PUBLIC WORKSHOPS, AS WELL AS
14 INFORMATIONAL SESSIONS. THIS WAS CONDUCTED BOTH IN SPANISH AND
15 ENGLISH AND DID INCLUDE ALL 85 INCORPORATED SITES. I'M NOW
16 GOING TO SPEND A LITTLE BIT OF TIME TALKING ABOUT WHAT THIS
17 ORDINANCE DOES. SOME OF THE KEY COMPONENTS OF THIS IS ADDING,
18 OF COURSE, A DEFINITION OF WHAT A MEHKO IS, AND OF COURSE
19 ESTABLISHING FEES FOR MEHKO'S. ASSOCIATED WITH THIS IS A ONE-
20 TIME APPLICATION FEE OF \$547, AS WELL AS AN ANNUAL PUBLIC
21 HEALTH PERMIT OF 347. WE ALSO CLARIFIED COTTAGE FOOD OPERATION
22 REQUIREMENTS, WHICH IN SOME OF THOSE CLARIFICATIONS INCLUDE
23 THE REQUIREMENTS FOR A POTABLE WATER SUPPLY, EXPANDING SALES
24 FOR CFO THAT OPERATE AS A CMFO. FURTHER COMPONENTS OF THE
25 ORDINANCE ALSO SORT OF ESTABLISHED THAT WE NEED TO, OF COURSE,



THE BOARD OF
SUPERVISORS

1 THIS IS ALL DONE IN COMPLIANCE WITH THE CALIFORNIA RETAIL FOOD
2 CODE. IT SETS FORTH PERMITTING REQUIREMENTS FOR THESE
3 ENTITIES, ADDS OPERATIONAL REQUIREMENTS, WHICH I WILL GO OVER
4 A LITTLE BIT MORE IN DEPTH IN A MOMENT HERE, AND ALSO ALLOWS
5 FOR EXPANDED FOOD SERVICE FOR THOSE CMFOS. PUBLIC
6 NOTIFICATION, I AM GOING TO GO AHEAD AND COVER THAT IN A
7 MINUTE AS WELL AS IMPLEMENTATION TIMELINE. THERE ARE VARIOUS
8 APPLICATION REQUIREMENTS. IMPORTANT HERE TO KNOW THAT
9 INDIVIDUALS WHO ARE ESSENTIALLY TRYING TO GET A PERMIT FOR A
10 MEHKO NEED TO HAVE STANDARD OPERATING PROCEDURES, FOOD SAFETY
11 MANAGER CERTIFICATE, AND FOOD HANDLER CARDS THAT ARE
12 ESSENTIALLY NEED TO BE COMPLETED AND PROVIDED WITHIN 30 DAYS
13 OF HIRE. THERE ARE SOME OTHER REQUIREMENTS THERE, VERY
14 IMPORTANT FOR OPERATORS TO CHECK INTO LOCAL POTENTIAL ZONING
15 REQUIREMENTS, WHICH MAY BE IN EFFECT DEPENDING ON WHERE
16 THEY'RE OPERATING WITHIN THE COUNTY. OOPS, LET'S GO BACK RIGHT
17 HERE. OPERATIONAL REQUIREMENTS. AS I MENTIONED, THERE ARE
18 SPECIFIC OPERATIONAL REQUIREMENTS THAT ARE THERE IN ORDER TO
19 ENSURE THE SAFETY OF THE FOOD THAT THE PUBLIC MAY BE CONSUMING
20 FROM THESE MEHKO'S. OPERATORS CAN CONDUCT DIRECT SALES ON
21 SITE, DIRECT DELIVERY, OR AN APPROVED FOOD CART. FOOD
22 PREPARATION AND STORAGE, OF COURSE, NEEDS TO BE ONLY IN THE
23 PERMITTED AREAS OF THE HOME, AND IT MUST BE PREPARED, SERVED,
24 AND DISPOSED OF BY THE END OF THE DAY. SO, THESE ARE
25 ESSENTIALLY PREPARED DAY OF, SERVED TO THE PUBLIC, GIVEN TO



THE BOARD OF
SUPERVISORS

1 THE PUBLIC AND NOT SORT OF SERVED AND I MEAN STORED AND SERVED
2 AT A DIFFERENT TIME. OPERATIONS ARE SUBJECT TO AN ANNUAL
3 INSPECTION. I HAD POINTED THAT OUT ON THE PREVIOUS PAGE. AND
4 FAILURE TO COMPLY WITH ANY OF THESE, OF COURSE, COULD LEAD TO
5 PERMIT SUSPENSION OR REVOCATION. SO ZONING REQUIREMENTS, I
6 THINK IT'S SUFFICIENT TO SAY THERE'S SOME DETAILS UP THERE
7 THAT INDIVIDUAL OPERATORS NEED TO CHECK WITH ZONING
8 REQUIREMENTS THAT MAY BE IN EFFECT DEPENDING ON WHERE THEY'RE
9 OPERATING. PUBLIC NOTIFICATION. SO, THE FOLLOWING INFORMATION
10 WILL BE POSTED ON PUBLIC WEBSITE. THAT'S A LIST OF APPROVED
11 MEHKO FACILITIES AND THE ANNUAL INSPECTION RESULTS. THIS IS
12 CONSISTENT WITH OUR OTHER TYPES OF FOODS FACILITIES WITHIN THE
13 COUNTY. ALSO VERY IMPORTANT TO NOTE, UNLIKE OTHER FOOD
14 FACILITIES, THERE WILL NOT BE A GRADE OR A SCORECARD ISSUED TO
15 MEHKO. SO, YOU'RE NOT GONNA SEE WHAT A LOT OF FOLKS ARE, YOU
16 KNOW, USED TO HAVING AS FAR AS A SCORECARD. OKAY, MEHKO FEES,
17 I ALREADY COVERED. ONCE AGAIN, \$597 APPLICATION FEE AND \$330,
18 I MEAN, RATHER \$347 FOR AN ONGOING ANNUAL HEALTH PERMIT FEE.
19 IMPORTANT TO SPEND A LITTLE BIT OF TIME HERE. AS YOU CAN SEE,
20 THE ORDINANCE DEVELOPMENT WAS OF COURSE IN NOVEMBER, DECEMBER.
21 WE ARE MAY 2024 RIGHT NOW, HERE TODAY, TALKING ABOUT THE
22 ORDINANCE APPROVAL. IMPLEMENTATION WOULD BE BETWEEN MAY AND
23 OCTOBER, WITH AN EFFECTIVE DATE OF NOVEMBER 2024. IMPORTANT TO
24 NOTE THAT ENFORCEMENT BEGINS JANUARY 1 OF 2025. I AM GOING TO
25 END ON THIS SLIDE RIGHT HERE WITH JUST SOME INFORMATIONAL



THE BOARD OF
SUPERVISORS

1 LINKS TO WHERE INDIVIDUALS CAN FIND OUT MORE ABOUT THIS ON OUR
2 WEB PAGES, AND WE'RE HAPPY TO TAKE QUESTIONS.

3
4 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR HAHN.

5
6 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR. THANK YOU FOR THE
7 PRESENTATION. AND AGAIN, I THINK WE WANT TO MAKE SURE THE
8 PUBLIC UNDERSTANDS THAT THIS ORDINANCE THAT WE'RE ADOPTING
9 WILL PUT US INTO COMPLIANCE WITH THE STATE. THAT'S REALLY THE
10 MAIN REASON WHY WE'RE DOING IT. PLUS, WE THINK IT'S A GOOD
11 IDEA AND IT WILL HELP FOSTER SOME SMALL BUSINESSES OUT THERE.
12 AND IT'S, I THINK THAT'S GOING TO BE A GOOD OPPORTUNITY. I
13 THINK THE OUTREACH AND EDUCATION TO OUR RESIDENTS WILL BE
14 REALLY IMPORTANT, AND I ENCOURAGE A STRONG COLLABORATION
15 BETWEEN DPH AND DEO TO PROVIDE THAT INFORMATION IN A VARIETY
16 OF WAYS AND LANGUAGES. SO, MY STAFF ATTENDED A COUPLE OF DPH
17 MEETINGS WITH THE CITIES AND THE RESIDENTS. AND I JUST WANTED
18 TO BRING UP SOME OF THE CONCERNS THAT WE HEARD IN SOME OF THE
19 COMMUNITIES THAT WE REPRESENT. FIRST THING I THINK THE
20 RESIDENTS WERE CONCERNED ABOUT WERE PARKING, TRAFFIC,
21 ACCESSIBILITY, AND NOISE. AND CERTAINLY, NEIGHBORHOODS ALWAYS,
22 ANYTIME THERE'S ANY KIND OF CHANGE OR SOMETIMES EVEN AN
23 OPPORTUNITY, SOMETIMES THEY WILL LOOK AT AS A NEGATIVE IMPACT
24 IN THEIR NEIGHBORHOOD. AND I'M SEEING HOW THERE'LL BE ANNUALLY
25 INSPECTIONS. IT'S ALSO COMPLAINT-BASED INSPECTIONS. DO YOU,



THE BOARD OF
SUPERVISORS

1 BESIDES YOUR DASHBOARD, I THINK IT SAYS COMPLAINT
2 INVESTIGATIONS, IS THERE AN OPPORTUNITY TO COME BACK TO THE
3 BOARD, I DON'T KNOW, MAYBE BIANNUALLY OR QUARTERLY, AND LET US
4 KNOW WHAT YOU'RE HEARING AS THE COMPLAINTS? BECAUSE I THINK WE
5 REALLY WANNA BE SUPPORTIVE OF THIS, BUT WE ALSO WANNA KNOW
6 WHAT'S HAPPENING IN OUR COMMUNITIES, IN OUR CITIES THAT WE MAY
7 NOT BE DIRECTLY HEARING ABOUT. SO, SOME OF THE COMPLAINTS MAY
8 BE ABOUT THE FOOD, RIGHT? SO THAT'S GOING TO DEFINITELY BE A
9 PUBLIC HEALTH, I MEAN THAT'S CLEAR ROLE FOR PUBLIC HEALTH, BUT
10 WHAT ABOUT THE TRAFFIC, THE NOISE, THE PARKING? IF THEY
11 COMPLAIN TO PUBLIC HEALTH, WHAT WILL YOU, HOW WILL YOU HANDLE
12 THOSE KINDS OF COMPLAINTS?

13
14 **DR. BARBARA FERRER:** YEAH, THANK YOU SO MUCH, SUPERVISOR. AND
15 OBVIOUSLY WE'VE SAID, AND WE'LL BE WORKING WITH ALL THE
16 OPERATORS THAT THERE ARE ZONING REQUIREMENTS SO THERE ARE NO
17 SURPRISES. I THINK SOMETIMES BECAUSE THIS COUNTY IS SO LARGE
18 AND THERE'S SO MANY DIFFERENT JURISDICTIONS PEOPLE GET
19 CONFUSED, YOU KNOW, WE PASS SOMETHING AT THE COUNTY LEVEL AND
20 THEY ASSUME THE ONLY COMPLIANCE THAT'S NEEDED IS TO BE IN
21 COMPLIANCE WITH THE PUBLIC HEALTH RULES AROUND OPENING THIS,
22 BUT THERE ARE ZONING REQUIREMENTS. AND I THINK OUR TEAMS THAT
23 ARE WORKING ON THIS, WE'RE REALLY CHARGING A TEAM OF FOLKS WHO
24 DO SORT OF THE SPECIAL PERMITTING FOR US. THEY'RE
25 ENVIRONMENTAL HEALTH INSPECTORS 3, YOU KNOW, THEY'RE SORT OF



THE BOARD OF
SUPERVISORS

1 OUR HIGHER TRAINED OR MORE TRAINED INSPECTORS BECAUSE WE ARE
2 VERY CONCERNED ABOUT MAKING SURE THAT AS PEOPLE ARE FILING
3 THEIR APPLICATIONS, ET CETERA, WE'RE HELPING THEM NAVIGATE ANY
4 OF THE LOCAL ZONING RULES, WHICH OBVIOUSLY WE DON'T KNOW, BUT
5 THEY DO NEED TO BE ABLE TO SHOW THAT THEY'VE ACTUALLY COMPLIED
6 WITH THOSE ZONING RULES.

7

8 **SUP. JANICE HAHN:** RIGHT. SO AGAIN, YOU HAVE A HOTLINE.

9

10 **DR. BARBARA FERRER:** WE DO HAVE A HOTLINE.

11

12 **SUP. JANICE HAHN:** ATTACHED TO THIS ORDINANCE. SO, I THINK
13 THAT'S GOING TO BE THE EASY NUMBER TO CALL WHEN THERE'S
14 COMPLAINTS.

15

16 **DR. BARBARA FERRER:** YES. AND WE'LL GET THE COMPLAINTS, I
17 THINK, ABOUT THE NOISE.

18

19 **SUP. JANICE HAHN:** I THINK WHAT I'M ASKING, WHICH I DIDN'T
20 REALLY HEAR IN THE ANSWER WAS, WILL YOU IMMEDIATELY TURN THOSE
21 OVER TO THE CITIES, TO THE SUPERVISOR? WHAT WILL YOU DO WITH
22 THOSE OTHER NEIGHBORHOOD IMPACT COMPLAINTS?

23

24 **DR. BARBARA FERRER:** YEAH, WELL, I LOVED YOUR SUGGESTION THAT
25 WE REPORT BACK ON A REGULAR BASIS AND WE'RE HAPPY TO DO THAT



THE BOARD OF
SUPERVISORS

1 AT WHATEVER TIME PERIOD THE BOARD WOULD LIKE US TO. I THINK
2 THIS WILL BE, AS WITH ALL ECONOMIC OPPORTUNITIES, WE DON'T
3 WANT THEM TO TURN INTO DISASTERS FOR NEIGHBORHOODS.

4
5 **SUP. JANICE HAHN:** EXACTLY, AND WE DON'T EITHER. RIGHT. WE WANT
6 TO BE SUPPORTIVE.

7
8 **DR. BARBARA FERRER:** AND I THINK IN, YOU KNOW, PARTICULARLY IN
9 SOME OF THE JURISDICTIONS WHERE WE KNOW THERE ARE ALREADY
10 CONCERNS, WE'RE GOING TO MAINTAIN VERY GOOD RELATIONSHIPS AS
11 WE TRY TO DO WITH ALL OF OUR PUBLIC HEALTH WORK WITH THOSE
12 LOCAL ELECTED OFFICIALS AND THOSE LOCAL MANAGERS SO THAT WHEN
13 WE HEAR COMPLAINTS THAT REALLY WE HAVE NO JURISDICTION OVER,
14 THERE'LL BE A VERY EASY WAY FOR US TO HAVE CONVERSATIONS WITH
15 THE APPROPRIATE AUTHORITIES IN THOSE NEIGHBORHOODS. AND WHERE
16 THERE ARE COMPLAINTS, YOU KNOW, MY REAL BIG WORRY IS SOME OF
17 THE COMPLAINTS WILL BE THINGS THAT NEITHER THE CITY NOR US
18 REALLY HAVE JURISDICTION OVER BECAUSE THEY'RE SORT OF QUALITY
19 OF LIFE ISSUES THAT AREN'T REGULATED. BUT I DO APPRECIATE THE
20 OPPORTUNITY FOR US TO TRACK ON THAT. AND AGAIN, I THINK WE CAN
21 BE CREATIVE THROUGHOUT THE IMPLEMENTATION ABOUT HOW WE'RE BEST
22 ADDRESSING THIS.

23
24 **SUP. JANICE HAHN:** RIGHT, AND AGAIN, BASED ON THE WILL OF MY
25 COLLEAGUES, EITHER BIENNIAL OR QUARTERLY, I THINK WOULD BE



THE BOARD OF
SUPERVISORS

1 INTERESTING FOR US TO HEAR THE PROGRESS, BUT THE COMPLAINTS
2 AND WHERE THEY LAND SORT OF AND WHAT WE COULD DO TO SUPPORT
3 THESE MEHKO'S. MY LAST QUESTION IS ABOUT STAFFING, AND I KNOW
4 WHEN WE ADOPTED THE ORDINANCE RELATED TO THE COMPACT MOBILE
5 FOOD OPERATIONS, THE CMFOS, NOT TO BE CONFUSED WITH THE UFOS,
6 A LOT OF THE DISCUSSION AROUND THAT WAS ABOUT STAFFING. AND
7 SO, WITH THIS NEW ORDINANCE, TALK TO US A LITTLE BIT ABOUT THE
8 STAFFING AND THE WORKLOAD THAT YOU ANTICIPATE WILL BE
9 CONNECTED TO THIS AND WHETHER OR NOT YOU FEEL LIKE YOUR
10 DEPARTMENTS ARE STAFFED UP ENOUGH TO ROLL THIS OUT PROPERLY.

11
12 **DR. NICHOLE QUICK:** YES, THANK YOU FOR THAT QUESTION. SO, A
13 COUPLE POINTS ON THIS. NUMBER 1, THE INITIAL IMPLEMENTATION OF
14 THIS PROGRAM WILL BE DONE WITH EXISTING STAFF. SO, THIS WILL
15 START WITH, AS DR. FERRER MENTIONED, OUR EXPERIENCED STAFF
16 WILL TAKE ON THIS NEW PROGRAM THROUGH THE IMPLEMENTATION. WE
17 DID REQUEST BUDGET POSITIONS IN THIS LATEST FINAL BUDGET TO
18 SUPPORT THIS PROGRAM AND THEN IT WILL BE A MATTER OF
19 EVALUATION TO SEE HOW LARGE THIS PROGRAM GROWS BASED ON
20 EXPERIENCE IN OTHER JURISDICTIONS. THERE ARE NOT A LOT OF
21 MEHKO'S THAT HAVE DEVELOPED, SO WE WILL SEE WHERE WE GO WITH
22 THAT AND KIND OF ADDRESS. BUT WE ARE SET UP FOR IMPLEMENTATION
23 NOW WITH EXISTING STAFF.

24
25 **SUP. JANICE HAHN:** OKAY, THANK YOU. THANK YOU, MADAM CHAIR.



THE BOARD OF
SUPERVISORS

1
2 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, SUPERVISOR MITCHELL.

3
4 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH, MADAM CHAIR, AND
5 THANK YOU VERY MUCH FOR THE PRESENTATION AND ALL THE WORK THAT
6 WENT INTO GETTING US TO WHERE WE ARE TODAY. I THINK, AND I
7 WANT TO THANK YOU FOR THE EXTENSIVE STAKEHOLDER MEETINGS. I
8 THINK THAT WAS VERY IMPORTANT. THIS BOARD ASKED THAT OF YOU IN
9 THE OCTOBER MOTION. AND THE FACT THAT AT THAT POINT, CITY
10 AGENCIES, RESIDENTS, POLICY ORGANIZATIONS WERE ALL INCLUDED.
11 AND YOU KNOW, WE'VE GOT A NUMBER OF EXAMPLES OF HOW
12 SUGGESTIONS THAT CAME ABOUT THROUGH THOSE STAKEHOLDER MEETINGS
13 HAVE ACTUALLY INFORMED THIS ORDINANCE SO THAT'S VERY HELPFUL
14 AS WELL AS THE LIVED EXPERIENCE OF SOME OF OUR FELLOW
15 MUNICIPALITIES AND COUNTIES WHO HAVE ALREADY IMPLEMENTED SO WE
16 ARE WE ARE LEARNING FROM THEIR EXAMPLE. I THINK THAT'S A GREAT
17 THING. I THINK IT'S ALSO IMPORTANT TO RECOGNIZE, REALLY, FROM
18 MY PERSPECTIVE, THE WIN-WIN FOR THE COUNTY IMPLEMENTING THIS.
19 AND IT REALLY IS GOING TO HELP US BETTER REGULATE OUR SIDEWALK
20 VENDORS, WHICH WE HEAR A LOT ABOUT FROM MUNICIPALITIES AND
21 CONSTITUENTS, AS WELL AS FROM MICRO-ENTREPRENEURS. SO, THIS
22 WILL ALLOW THEM TO OPERATE SAFELY AND MINIMIZE DISRUPTION TO
23 BRICK AND MORTAR BUSINESSES AND OTHER COMMUNITY STAKEHOLDERS.
24 SO, I THINK IT'S IMPORTANT TO THINK ABOUT THE WIN-WIN ELEMENT.
25 IT ALSO REALLY PROVIDES ECONOMIC OPPORTUNITY AND WEALTH



THE BOARD OF
SUPERVISORS

1 BUILDING PATHWAYS FOR MANY COMMUNITIES THAT HAVE REALLY BEEN
2 EXCLUDED FROM THE FORMAL ECONOMY. I THINK IT'S IMPORTANT TO
3 NOTE THAT A SURVEY CONDUCTED BY COOK ALLIANCE FOUND THAT HOME
4 COOKS IN THE SECTOR OF THE INFORMAL FOOD ECONOMY ARE 84%
5 WOMEN, 48% BLACK, LATINX, OR MULTIRACIAL, 30% FIRST GENERATION
6 IMMIGRANTS, AND 36% OF HOUSEHOLDS HAD INCOMES UNDER \$45,000
7 ANNUALLY. SO, THIS IS A WAY TO SUPPORT AND EXPAND MICRO
8 BUSINESS. AND IT'S REALLY AN EQUITABLE ECONOMIC DEVELOPMENT
9 ACTION. SO, I'M REALLY EXCITED ABOUT THAT. AT THE NEXT, AT OUR
10 MAY 21ST BOARD MEETING, I PLAN TO BRING FORWARD A MOTION THAT
11 WILL IMPLEMENT A SUBSIDY TO PARTIALLY COVER THE COST OF MEHKO
12 PERMIT FEES. OTHER COUNTIES HAVE TAKEN THIS APPROACH AND THIS
13 FOLLOWS THE APPROACH THIS BOARD TOOK IN ADOPTING THE
14 PERMITTING STRUCTURE FOR THE COMPACT MOBILE FOOD OPERATORS
15 EARLIER THIS YEAR. SO, WE WANT TO MAKE SURE THAT THIS PROGRAM
16 IS ACTUALLY ACCESSIBLE FOR THOSE ENTREPRENEURS IT'S INTENDED
17 TO SUPPORT, AND AGAIN THAT IT'S EQUITABLY IMPLEMENTED. SO, I
18 LOOK FORWARD TO CONTINUING WORK ON THIS ORDINANCE, BRINGING
19 THAT MOTION FORWARD, AS WELL AS THE QUARTERLY STATUS REPORTS
20 ON THE PROGRAM. I THINK THAT IS IMPORTANT FOR US TO MONITOR
21 IT'S WHAT I HOPE WILL BE A SUCCESS. ONE QUICK QUESTION IF I
22 CAN, MADAM CHAIR. AS WE TALK ABOUT OUR SIDEWALK VENDORS, IF
23 YOU COULD TALK A LITTLE BIT ABOUT HOW THE MEHKO ORDINANCE
24 COULD HELP THE COUNTY MORE QUICKLY PERMIT SIDEWALK VENDORS.
25



THE BOARD OF
SUPERVISORS

1 **KELLY LOBIANCO:** THANK YOU, SUPERVISOR. SO, AS FOLKS MAY KNOW
2 AND REMEMBER, OUR SIDEWALK VENDING ORDINANCE WE PASSED EARLIER
3 THIS YEAR AND WILL BE LIVE IN AUGUST OF THIS YEAR. SO, THIS
4 TIMING DOVETAILS NICELY AS WE ARE RAMPING UP OUR MARKETING,
5 OUR OUTREACH AND ENGAGEMENT, AND OUR TECHNICAL ASSISTANCE TO
6 SIDEWALK VENDORS IN THE UNINCORPORATED AREAS TO GET READY FOR
7 REGISTRATION THIS AUGUST, AND WE WILL ALSO BE INTEGRATING THE
8 PATHWAYS FOR MEHKO'S, AS WELL AS THE COMPACT MOBILE FOOD
9 OPERATOR SUBSIDY AND POTENTIALLY MEHKO'S SUBSIDY. SO, THERE'S
10 AN OPPORTUNITY FOR US TO NOT ONLY GET FOLKS READY FOR THEIR
11 REGISTRATION, BUT ALSO UNDERSTAND PATHWAYS TO COMPLIANCE
12 THROUGH CART ACCESS AND MEHKO'S OPERATIONS. SO REALLY HELPING
13 FOLKS SEE A NUMBER OF DIFFERENT PATHWAYS TO RUNNING THEIR
14 BUSINESS IN COMPLIANCE WITH THE COUNTY. AND WE'RE EXCITED THAT
15 THIS EXPANDS OPPORTUNITIES FOR THEM. SO, I WANTED TO ADD THAT
16 PIECE.

17
18 **DR. BARBARA FERRER:** YEAH, I THINK THE OTHER REALLY I THINK BIG
19 OPPORTUNITY HERE IS THAT A MEHKO COULD SUPPORT UP TO 2 FOOD
20 CARTS AND SERVE AS A COMMISSARY AND THE COMMISSARY FEES ARE
21 HIGH FOR THE FOOD CARTS. SO, IN A WAY, THIS IS A WAY TO HAVE,
22 YOU KNOW, REALLY A LOT MORE CONTROL OVER THE OPERATIONS.
23 THEY'RE STILL ON A RELATIVELY SMALL SCALE, BUT YOU CAN
24 ACTUALLY USE YOUR OWN HOME KITCHEN AS YOUR COMMISSARY TO
25 SUPPLY THE FOOD FOR A MUCH LOWER FEE. SO, I DO THINK THERE'S



THE BOARD OF
SUPERVISORS

1 AN INCENTIVE THERE. WE'RE SHORT COMMISSARY SPACE OVERALL, SO,
2 IT'S ALSO, I THINK, AN INCENTIVE FOR US ACROSS THE COUNTY TO
3 HAVE SORT OF A SAFE, REGULATED ENVIRONMENT IN WHICH THE FOOD
4 IS BEING PREPARED WITHOUT HAVING THESE VERY LARGE
5 COMMISSARIES.

6

7 **SUP. HOLLY J. MITCHELL:** THANK YOU. AND JUST FINALLY, AS I'M
8 THINKING ABOUT SUPERVISOR HAHN'S COMMENTS, I KNOW THE ORIGINAL
9 MOTION DIRECTED DPH TO REPORT BACK TO US QUARTERLY. I DON'T
10 KNOW IF THAT GETS TO YOUR ISSUE AROUND, YEAH, AROUND HEARING
11 THE COMPLAINTS FROM THE CITIES. SO, IF THAT COULD DOVETAIL
12 INTO THE ORIGINAL DOUBT, I THINK IT WOULD COVER.

13

14 **DR. BARBARA FERRER:** WE'RE FINE.

15

16 **SUP. HOLLY J. MITCHELL:** PERFECT, PERFECT. AND SO HOW CAN
17 CITIES STILL USE THEIR LOCAL TOOLS TO RESPOND TO ANY POTENTIAL
18 COMPLAINTS AROUND MEHKO'S? WHAT ARE CITIES EMPOWERED TO DO
19 NOW?

20

21 **DR. NICHOLE QUICK:** SO CITIES CAN HAVE THEIR OWN ZONING
22 REQUIREMENTS RELATED TO PARKING AND OTHER THINGS THAT ARE
23 STILL IN EFFECT AND THAT'S WHY WE YOU KNOW OPERATORS NEED TO
24 CHECK WHAT THE LOCAL REQUIREMENTS ARE FOR THAT AND AS DR.
25 FERRER SAID I THINK THERE IS GOING TO BE SOME LEARNING CURVE



THE BOARD OF
SUPERVISORS

1 HERE ON FIELDING THOSE COMPLAINTS THAT COME IN ON WHOSE
2 JURISDICTION IS AND HOW WE CAN WORK TOGETHER TO MAKE SURE THAT
3 THOSE ARE ADDRESSED APPROPRIATELY. AND I THINK WE'LL LEARN
4 THROUGH THAT AND WE'RE HAPPY TO REPORT BACK ON WHAT WE'RE
5 SEEING WITH THAT IN THOSE QUARTERLY REPORTS.

6

7 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SUPERVISOR SOLIS.

8

9 **SUP. HILDA SOLIS:** YES, THANK YOU. THIS HAS BEEN A LONG TIME IN
10 COMING, OBVIOUSLY, AND I AGREE WITH A LOT OF WHAT'S ALREADY
11 BEEN SAID BY MY COLLEAGUES. AND I'M ALSO CONCERNED ABOUT SOME
12 OF OUR CITIES AND WHAT THEIR INTERPRETATION MAY OR MAY NOT BE,
13 PARTICULARLY BECAUSE IN THE SAN GABRIEL VALLEY, I GUESS WE
14 REACHED OUT TO QUITE A NUMBER. 13 CITIES DIDN'T RESPOND IN MY
15 DISTRICT, AND MY STAFF ATTEMPTED TO REACH OUT TO THE CITY
16 MANAGERS AND THE CITY COUNCIL. SO, I REALLY AM CONCERNED ABOUT
17 THAT BECAUSE THEY MAY NOT UNDERSTAND FULLY WHAT THIS PROGRAM
18 DOES AND THERE'S SOME SMALLER CITIES AND THEY DON'T HAVE THE
19 CAPACITY TO FULLY UNDERSTAND OR IMPLEMENT MAYBE THESE REGS AND
20 THEY'RE GOING TO NEED SOME TECHNICAL ASSISTANCE POSSIBLY. SO,
21 I WANT TO ASK ABOUT THAT AND THE STAFFING THAT YOU'RE GOING TO
22 HAVE, PARTICULARLY IN THE AREA OF THE ENVIRONMENTAL HEALTH
23 SPECIALIST, DO WE REALLY HAVE ENOUGH? I MEAN, YOU MENTIONED
24 THAT EARLIER, DR. QUICK, THAT YOU HAVE THE SUM THAT YOU THINK
25 IS NECESSARY RIGHT NOW. BUT MY SENSE IS ONCE PEOPLE UNDERSTAND



THE BOARD OF
SUPERVISORS

1 THIS, IT'S GONNA GROW BY LEAPS AND BOUNDS. SO, I WANNA
2 UNDERSTAND WHERE A SOURCE OF REVENUE WOULD COME FROM TO HELP
3 OFFSET THAT.

4
5 **DR. BARBARA FERRER:** YEAH, WELL, REMEMBER WITH ALL OF OUR FOOD
6 PERMITTING, WE WORK WITH THE AUDITOR CONTROLLER, WE SET THOSE
7 FEES TO RECOUP THE COSTS. I MEAN THAT'S PRETTY MUCH A
8 REQUIREMENT AT THE STATE LEVEL AS WELL. SO, WE DO ANTICIPATE
9 AS THIS GROWS, WE WILL CONTINUE IF WE NEED TO, TO REQUEST
10 ADDITIONAL ITEMS TO KEEP UP WITH THE DEMAND. I DO WANT TO NOTE
11 LIKE SAN DIEGO, I THINK THEY ONLY HAVE 83 MEHKO'S OR 84
12 SOMETHING, 63, 63 EVEN LESS MEHKO'S. SO, AND THEY'VE BEEN
13 OPERATING FOR A WHILE. SO, I DO THINK THAT OUR STRATEGY, WE'VE
14 ASKED FOR SOME ADDITIONAL ITEMS JUST ANTICIPATING THAT WE
15 PRETTY QUICKLY, WE'RE MUCH BIGGER THAN SAN DIEGO, WE'LL NEED
16 SOME MORE CAPACITY. WE THINK WE HAVE ENOUGH CAPACITY
17 INITIALLY, BUT WE ALL KNOW WE STILL HAVE SOME VACANCIES THAT
18 WE'RE TRYING TO FILL ACROSS THE BOARD AND THE EHS 1S, 2S AND
19 3S, WE'RE BEING VERY AGGRESSIVE AND GETTING A LOT OF SUPPORT
20 FROM HR FOR THAT. BUT WE DO WANT TO MAKE SURE IT'S FULLY
21 STAFFED. AND I DO AGREE WITH YOU THAT WE CAN CONTINUE TO DO
22 OUTREACH, PARTICULARLY IN THE SMALLER CITIES THAT MAY NOT HAVE
23 ATTENDED MEETINGS WITH US OR MAY NEED ADDITIONAL SUPPORT.

24
25 **SUP. HILDA SOLIS:** THEY DIDN'T RESPOND.



THE BOARD OF
SUPERVISORS

1

2 **DR. BARBARA FERRER:** RIGHT. AND WE CAN WORK WITH DEO TO MAKE
3 SURE THAT WE'RE BEING VERY PROACTIVE. BECAUSE I THINK AS WELL,
4 YOU KNOW, WE SPENT A LOT OF TIME DOING THAT OUTREACH, BUT IT
5 FELL SHORT, NOT NECESSARILY BECAUSE OF US, BUT BECAUSE WE JUST
6 DIDN'T CONNECT YET. WE'LL HAVE TO KEEP TRYING TO CONNECT
7 BECAUSE WHAT WE DON'T WANT IS FOR THERE TO BE PENALTIES ON THE
8 HOME COOKS BECAUSE THERE'S MISUNDERSTANDINGS IN SOME OF THE
9 SMALLER COMMUNITIES. SO, WE'LL WORK WITH, IF IT'S OKAY WITH
10 THE, WE'LL WORK WITH KELLY AND HER TEAM AND JUST MAKE SURE
11 THAT WE'RE STAYING ON TOP OF THAT.

12

13 **SUP. HILDA SOLIS:** AND I WANNA SAY THAT I KNOW THERE WAS A
14 MEETING OUT AT EL CAMINO LIBRARY IN DECEMBER THAT WAS HELD IN
15 ENGLISH AND SPANISH. BUT WHAT I HEARD BACK FROM MY OWN
16 COMMUNITY IS THAT THEY WANTED MORE MATERIALS IN SPANISH,
17 EDUCATIONAL MATERIALS, AND THEY ALSO WANTED TO KNOW MORE ABOUT
18 THE COMPLIANCE, YOU KNOW, ALL OF THAT, WHAT IT'S GONNA TAKE
19 AND WHAT, YOU KNOW, WHAT THE ENFORCEMENT PORTION LOOKS LIKE.
20 SO, THERE'S STILL A LONG WAY TO GO. IF THAT WAS JUST ONE
21 MEETING IN EAST LA, MY GOD, THAT IS NOT SUFFICIENT. SO, I
22 KNOW, KELLY, YOU'LL DO WHAT YOU NEED, AND BARBARA, BUT WE
23 REALLY DO NEED TO GET OUT THERE. AND I WOULD ASK EVEN OUR CBOS
24 WHO ARE WORKING WITH US ON THIS, THAT PERHAPS WE LOOK AT
25 HELPING THEM GET THE WORD OUT THROUGH ANY CONTRACTUAL



THE BOARD OF
SUPERVISORS

1 AGREEMENTS WE MIGHT HAVE WITH THEM ALREADY TO HELP US GET THIS
2 OUT. BECAUSE I CERTAINLY DON'T WANT TO RUN UP AGAINST A WALL
3 WHERE THE VERY PEOPLE WE'RE TRYING TO INCENTIVIZE, WE END UP
4 HURTING. AND I JUST WANT TO HEAR A RESPONSE ON THAT.

5
6 **KELLY LOBIANCO:** YEAH, THANK YOU, SUPERVISOR. ABSOLUTELY.
7 THAT'S ALREADY PART OF OUR PLAN TOO, IN PARTNERSHIP WITH DPH.
8 SO, WE WANT TO MAKE SURE THAT OUR OUTREACH AND EDUCATION AND
9 TECHNICAL ASSISTANCE IS EXTENDED TO A LOT OF AUDIENCES THAT
10 TAKE PART IN THIS PROGRAM, WHETHER IT'S THE CITIES AND THE
11 BROADER POLICIES THAT THEY NEED TO IMPLEMENT TO SUPPORT THIS
12 POLICY. OUR POTENTIAL VENDORS AND MEHKO'S OPERATORS, AS WELL
13 AS LANDLORDS, SO MAKING SURE EVERYONE REALLY UNDERSTANDS THE
14 PROGRAM AND POLICY, UNDERSTANDS HOW IT COULD BE LEVERAGED FOR
15 THEIR OWN BUSINESS AND HOW TO STAY IN COMPLIANCE. AND SO
16 THAT'S PART OF OUR OWN, WE'VE BUILT UP OUR SIDEWALK VENDING
17 TEAM AS PART OF ARPA INVESTMENTS AND IN ANTICIPATION OF OUR
18 OWN ORDINANCE AND WE'LL GO, OBVIOUSLY FOCUS ON THE
19 UNINCORPORATED AREAS BUT WORK WITH DPH COUNTYWIDE FOR THE
20 MEHKO'S ORDINANCE AS WELL.

21
22 **SUP. HILDA SOLIS:** AND I'M CONCERNED OUTSIDE OF JUST EAST LOS
23 ANGELES, WE HAVE SUCH A LARGE UNINCORPORATED AREA IN THE
24 VALINDA, WEST PUENTE VALLEY, BASSETT AND HACIENDA HEIGHTS,
25 WHERE WE GET A LOT OF CALLS NOW FOR STREET VENDING OVERALL AND



THE BOARD OF
SUPERVISORS

1 I UNDERSTAND THAT BUT I'M ALSO CONCERNED AND YOU KNOW REALLY
2 WANT TO BE CAREFUL HOW WE ALSO WORK WITH OUR OWN EMPLOYEES
3 BECAUSE MANY OF THEM HAVE BEEN ASSAULTED AND I REALLY THINK
4 THAT WE HAVE TO DO A LOT MORE TO EDUCATE AND REALLY HAVE THE
5 RIGHT FORMULA AVAILABLE. BECAUSE IF PEOPLE DON'T EVEN WANT TO
6 COME TO WORK BECAUSE THEY KNOW THEY MAY BE ASSAULTED IN SOME
7 WAY, BECAUSE IT'S HAPPENED IN MY DISTRICT, THEN I THINK WE
8 NEED TO DO ABOVE AND BEYOND IN INFORMING THE COMMUNITY AGAIN
9 AND OUR STAKEHOLDERS AS WELL AS OUR CITIES THAT MAY NOT
10 NECESSARILY WANT TO BE A PART OF THIS. AND THAT KIND OF SCARES
11 ME BECAUSE THAT'S SOMEWHAT INEVITABLE. I REPRESENT 21 CITIES
12 AND NOT ALL OF THEM ARE GRASPING AT THIS AND I AM VERY
13 CONCERNED ABOUT THAT AND JUST TRYING TO MAKE SURE THAT WE'RE
14 NOT PENALIZING PEOPLE. WANNA SAY THAT I ALSO FEEL THAT WHAT
15 SUPERVISOR MITCHELL SAID REGARDING THE FEES, THEY ARE
16 EXORBITANT. THE INITIAL FEES ARE EXORBITANT. SO, FOR ME, I
17 THINK IT IS SOMEWHAT PROHIBITIVE AND THAT WE SHOULD THINK
18 ABOUT RELAXING OR GIVING A WAIVER THE FIRST YEAR. SO, I
19 SUPPORT WHAT YOU'RE DOING, SUPERVISOR MITCHELL. I'D BE HAPPY
20 TO JOIN YOU ON THAT MOTION WHEN YOU BRING IT. BUT I ALSO WANNA
21 TALK ABOUT THE CARTS BECAUSE WE'VE BEEN WAITING FOR THE CARTS,
22 KELLY, AND THOSE TOO ARE COST PROHIBITIVE. SO, WHAT ARE WE
23 DOING? I MEAN, WE SHOULD TALK ABOUT THAT.

24
25 **KELLY LOBIANCO:** YES, ABSOLUTELY. WE HAVE, WE'RE VERY GRATEFUL



THE BOARD OF
SUPERVISORS

1 TO THE BOARD TO HAVE FUNDING AS PART OF THE AMERICAN RESCUE
2 PLAN FOR CARTS, AND WE'VE BEEN WORKING WITH DPH WHO HAS
3 APPROVED BLUEPRINTS FOR CARTS THAT ARE CODE COMPLIANT, WHICH
4 IS REALLY IMPORTANT. SO, WE'RE GONNA BE BOTH MANUFACTURING
5 CARTS AND ALSO PURCHASING EXISTING CARTS THAT ARE OUT ON THE
6 MARKET NOW. AND SO, WE WILL BE REPORTING BACK TO THE BOARD ON
7 THAT WITHIN THE NEXT MONTH OR 2. WE'RE HOPING FOR MAKING SURE
8 THAT WE HAVE AT LEAST 200 CARTS ON 4 VENDORS AS THE SIDEWALK
9 VENDING ORDINANCE BECOMES LIVE THIS FALL, BUT WE KNOW THAT THE
10 NEED IS MUCH GREATER THAN 200 CARTS. SO, WE'RE FOCUSED ON
11 MAKING SURE WE PURCHASE AND MANUFACTURE THOSE WITH THE FUNDING
12 AVAILABLE, THAT WE CREATE FLEXIBLE CASH ASSISTANCE, THAT WE'RE
13 GONNA BE ROLLING OUT THROUGH OUR ECONOMIC MOBILITY INITIATIVE
14 THIS FALL AS WELL FOR FOLKS TO PURCHASE CARTS AND OTHER
15 MATERIALS THAT THEY MAY NEED TO BECOME COMPLIANT AND THEN
16 WORKING ON AFFORDABLE OPTIONS. SO, ALL THAT'S GONNA BE
17 HAPPENING THIS YEAR. WE LOOK FORWARD TO COMING BACK TO THE
18 BOARD AND REPORTING OUT MORE ON THAT.

19
20 **SUP. HILDA SOLIS:** SO, ONE QUESTION I HAVE IS, YOU KNOW, WHEN
21 WE TALK ABOUT THE MEHKO'S PROGRAM, THIS IS FOOD THAT'S ALREADY
22 PREPARED AT A HOME. SO WILL THERE BE OPPORTUNITY THROUGH THE
23 CART, THE USE OF THE CART, OR WHATEVER IT MIGHT BE TO KEEP
24 THOSE ITEMS WARM. AND WHAT'S THE DIFFERENCE BETWEEN WHAT'S
25 HAPPENING RIGHT NOW, WHERE WE HAVE PEOPLE THAT ARE NOT AWARE



THE BOARD OF
SUPERVISORS

1 THAT YOU CAN'T HAVE A FULL-BLOWN BARBECUE SYSTEM, FOR LACK OF
2 A BETTER WORD.

3
4 **DR. BARBARA FERRER:** I MEAN, I THINK IT'S DIFFICULT FOR THE
5 POP-UP RESTAURANTS. SO, I'M GOING TO JUST CALL THOSE, LIKE,
6 WHERE THEY SET UP A WHOLE BARBECUE, THEY HAVE TABLES, THEY
7 HAVE CHAIRS. POP-UP RESTAURANT, THERE'S NO PATHWAY FOR A POP-
8 UP RESTAURANT EXCEPT TO EITHER GET A FOOD TRUCK OR FOOD CARTS.
9 IF YOU HAVE FOOD CARTS, THERE IS AN ADVANTAGE TO THE MEHKO
10 PROGRAM FOR THE SMALLER ENTREPRENEUR WHO HAS 1 OR 2 FOOD
11 CARTS, BECAUSE RIGHT NOW FOR PREPARING FOOD, YOU HAVE TO GO TO
12 THE COMMISSARY. NOW YOUR HOME WITH THIS NEW PERMITTING
13 OPPORTUNITY, YOUR HOME WILL BE YOUR COMMISSARY. SO, FOR THOSE
14 SMALLER ENTREPRENEURS WHO THEY'LL NOW BE ABLE TO EXPAND THEIR
15 OPERATIONS. THEY CAN HAVE MORE MEALS THAT THEY PREPARE. THEY
16 CAN SELL AT THEIR HOME AND THEY CAN USE THEIR FOOD CARTS TO
17 SELL AT. AND THE FEE FOR THE FIRST YEAR, BECAUSE IT INCLUDES
18 THE INSPECTIONS, IS HIGHER THAN IT WILL BE AT ANY OTHER TIME
19 SO SUBSIDIES THE FIRST YEAR I THINK EVERYBODY WOULD REALLY BE
20 APPRECIATIVE OF AFTER THAT FOR THE FOR THE MEHKO PART. IT'S
21 \$347 A YEAR. YES, IT'S MONEY AND I DON'T WANT TO EVER SAY THIS
22 ISN'T, FOR SOME PEOPLE, GONNA BE A HARDSHIP. BUT WE'VE REALLY
23 TRIED, BY DESIGNING THIS PROGRAM SOMEWHAT DIFFERENTLY, TO
24 REDUCE OUR COSTS, SO THAT IN FACT WE CAN KEEP THAT ANNUAL FEE
25 RELATIVELY LOW ONCE WE GET PAST THE FIRST INSPECTION. THE



THE BOARD OF
SUPERVISORS

1 INSPECTIONS COST MONEY, THAT INITIAL SETUP, BECAUSE WE DO
2 WANNA MAKE SURE THAT THE CONDITIONS ARE THERE THAT SUPPORT
3 THEM BEING IN COMPLIANCE WITH THE FOOD SAFETY CODE.

4

5 **SUP. HILDA SOLIS:** OKAY, GREAT. I SUPPORT THE ITEM AND I'M
6 HAPPY THAT IT'S GONNA PROVIDE OPPORTUNITY, ESPECIALLY FOR OUR
7 IMMIGRANT AND OUR UNDOCUMENTED COMMUNITY THAT IS VERY MUCH
8 IMPACTED BY ALL OF THIS GOING ON RIGHT NOW. SO THANK YOU VERY
9 MUCH. THANK YOU, MADAM CHAIR.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, SUPERVISOR BARGER.

12

13 **SUP. KATHRYN BARGER:** THANK YOU. AND THANK YOU FOR THE WORK YOU
14 PUT INTO THIS. MY QUESTION, FIRST OF ALL, I WANT TO
15 ACKNOWLEDGE AS CONFIRMED THAT WHEN THEY APPLY, WE WILL NOTIFY
16 CITIES. CORRECT? YEAH. BECAUSE I KNOW THAT THAT WAS A CONCERN
17 THAT MY CITIES HAD JUST SO THEY KNEW WHAT WAS GOING ON. AND I
18 THINK CONTRACT CITIES, THE ORGANIZATION ALSO FLAGGED THAT AS
19 AN ISSUE. MY NEXT QUESTION IS REGARDING THE STAFFING. BECAUSE
20 I'M ASSUMING THIS FEE WAS BASED ON ACTUAL COST?

21

22 **DR. NICHOLE QUICK:** YES, IT'S BASED ON DETERMINATION OF HOW
23 MUCH THIS COSTS TO ESSENTIALLY DO EACH STEP OF IT. SO THE
24 INITIAL SITE EVALUATION AND REVIEW OF STANDARD OPERATING
25 PROCEDURES AND ALL THAT, IT'S DONE BY A FEE STUDY. SO, LOOKING



THE BOARD OF
SUPERVISORS

1 AT HOW MUCH IT COSTS FOR STAFF TO GO THROUGH THE PROCESS.

2

3 **SUP. KATHRYN BARGER:** AND THE INSPECTION WILL BE ONE TIME PER
4 YEAR?

5

6 **DR. NICHOLE QUICK:** YES, UNLESS THERE'S A COMPLAINT OR
7 SOMETHING THAT WE NEED TO GO BACK TO.

8

9 **SUP. KATHRYN BARGER:** UNLESS SOMETHING'S TRIGGERED. BUT IT'S
10 ONE. SO, AND THAT DIFFERS FROM RESTAURANTS, BECAUSE
11 RESTAURANTS ARE AN ONGOING. SO, THERE'S A 3 TIME A YEAR. IT
12 WOULD MAKE MORE SENSE BASED ON THE VOLUME, RIGHT?

13

14 **DR. BARBARA FERRER:** YEAH. I MEAN, I LOVE WHAT YOU JUST SAID
15 BECAUSE THERE'S MUCH SMALLER VOLUME, SO ONE INSPECTION A YEAR
16 AND HAVING THE COMPLAINT SYSTEM IN PLACE, I WANNA SAY, YOU
17 KNOW, SO THAT WE CAN GO MORE THAN ONCE IF WE NEED TO. RIGHT.
18 BUT YES, I MEAN, OUR HIGHER RISK RESTAURANTS, OBVIOUSLY WE TRY
19 TO INSPECT MORE FREQUENTLY.

20

21 **SUP. KATHRYN BARGER:** RIGHT, SO ONE TIME, AND DO YOU FEEL THAT
22 YOU'VE GOT SUFFICIENT STAFFING TO DOING THIS? I MEAN, WE DON'T
23 KNOW WHAT THE NUMBER'S GONNA BE COMING IN, BUT.

24

25 **DR. BARBARA FERRER:** WE FEEL LIKE WE HAVE AN INITIAL STAFFING



THE BOARD OF
SUPERVISORS

1 BASED ON WHAT WE'VE SEEN IN OTHER COMMUNITIES, YOU KNOW,
2 ACROSS CALIFORNIA, THEY'VE ALREADY IMPLEMENTED. BUT AGAIN, WE
3 DID PUT IN A REQUEST FOR SOME ADDITIONAL ITEMS IN THE 24-25
4 BUDGET, KNOWING WE WILL BE RAMPING UP AND WE'LL NEED MORE. AND
5 THEN WE ANTICIPATE, SHOULD OUR DEMAND LOOK DIFFERENT THAN IT
6 LOOKS IN OTHER COUNTIES, WE'LL NEED TO COME BACK TO THE BOARD.

7

8 **SUP. KATHRYN BARGER:** BECAUSE I THOUGHT I HEARD YOU SAY, AND
9 CORRECT ME IF I'M WRONG, THAT YOU'RE GOING TO HAVE INSPECTORS
10 3, WHICH ARE MORE SEASONED, IF YOU WILL, INSPECTORS. BUT WHEN
11 WE TALKED LAST NIGHT, I THOUGHT THERE WAS A NEED TO HAVE THEM
12 MENTOR NEW INSPECTORS COMING IN. SO, I JUST WANT TO MAKE SURE
13 THAT WE'RE NOT OVER--

14

15 **DR. BARBARA FERRER:** BURDENING THEM. YES. AND WE HAVE SOME
16 VACANCIES THERE THAT WE'VE BEEN HONEST ABOUT. SO YES, THAT'S
17 WHY INITIALLY IT'LL START WITH THE EHS3S. THEY'RE OUR MOST
18 SEASONED WORKFORCE. THIS IS A NEW PROJECT, SO WE WANT TO MAKE
19 SURE THAT WE BENEFIT FROM ALL THEIR WISDOM.

20

21 **SUP. KATHRYN BARGER:** BUT YOU'RE RIGHT. I MEAN, PART OF THEIR
22 JOB IS THEY ARE SUPERVISORS, AND WE WILL NEED TO REALLY BRING
23 IN ESPECIALLY EHS2S AS THIS PROGRAM GOES ALONG. BUT WE HAVE
24 ASKED FOR SOME ADDITIONAL POSITIONS TO SUPPORT THIS.

25



THE BOARD OF
SUPERVISORS

1 **DR. BARBARA FERRER:** GREAT. SO WILL YOU INCORPORATE IN THE
2 REPORTS JUST STAFFING AND HOW IT'S GOING? BECAUSE I KNOW THAT
3 WE'RE COGNIZANT OF THE FACT THAT MANY OF THEM ARE FEELING
4 OVERWORKED AND I WANT TO MAKE SURE THAT THEY KNOW THAT WE'RE
5 GONNA BE TRACKING THE WORKLOADS SO THAT WE CAN ASSIST IN ANY
6 WAY WE CAN AS A BOARD. THANK YOU.

7
8 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU SO MUCH HAS BEEN SAID.
9 SO, I'LL JUST SAY THANK YOU FOR ALL OF YOUR WORK AND I'M GLAD
10 TO SEE THIS PROGRAM MOVING FORWARD. ONE QUESTION I WILL OR ONE
11 SUGGESTION I GUESS I SHOULD OFFER IS GIVEN THAT YOU'RE GOING
12 TO HAVE PEOPLE RESPONDING TO COMPLAINTS OR CONCERNS REGION BY
13 REGION, HAVING PUBLIC HEALTH STAFF WHO KNOW THE AREA BE THE
14 KIND OF CONSISTENT RESPONDER TO THAT AREA WILL BE INCREDIBLY
15 HELPFUL AS OPPOSED TO SOMEBODY, YOU KNOW, SOMEBODY SHOWING UP
16 WHO DOESN'T KNOW WHAT HAS, YOU KNOW, TRANSPIRED IN AN AREA,
17 SOMETIMES KNOWING THOSE AREAS CAN HELP MAKE THINGS MOVE A
18 LITTLE BIT QUICKER. AND SO, I JUST WANT TO OFFER THAT AS A
19 SUGGESTION, BUT I'M OPEN TO THE SUGGESTION THAT APPARENTLY WAS
20 IN THE MOTION THAT SUPERVISOR HAHN ALSO REQUESTED ABOUT THE
21 REPORTS BACK SO WE CAN HEAR. PROBABLY WE'LL WANNA HEAR MORE IN
22 THE FIRST YEAR THAN IN LATER YEARS AS THINGS START TO SETTLE
23 DOWN. BUT I WILL BE INTERESTED IN HEARING BACK AS WELL ON HOW
24 IT'S ALL ROLLING OUT. THANK YOU FOR THE WORK THAT YOU'VE DONE
25 AND FOR THE SUGGESTIONS OF MY COLLEAGUES ON HOW WE CAN



THE BOARD OF
SUPERVISORS

1 IMPLEMENT IT IN AN EVEN BETTER WAY. SEEING NO ONE ELSE IN THE
2 QUEUE, EXECUTIVE OFFICER, PLEASE CALL THE MEMBERS OF THE
3 PUBLIC WHO HAVE SIGNED UP TO SPEAK ON THIS ITEM.

4
5 **EXECUTIVE OFFICER:** WILL ALBERTO VILLEGAS, ALFREDO GOMEZ, ANNA
6 ALICIA CARR, ARMBEZI, CASSIDY BENNETT, CESAR BENITEZ,
7 CHRISTINA ERZON, DONALD HARLAN, ALBA SERRANO, ESTHER CHANG
8 MENDOZA, GABRIELLA ORONA, IRMA LOPEZ, JULIA RUSCO, LIZETTE
9 CUEVAS, MARGARITA MOJICA, MARIA DEL PILAR CASTILLAN, AND ROYA
10 BEGARI. PLEASE COME FORWARD AND STAFF WILL ASSIST YOU.

11 MODERATOR, MAY WE HAVE THE FIRST REMOTE SPEAKER PLEASE?

12
13 **MODERATOR:** OUR FIRST PARTICIPANT IS ERIC PREVIN. YOU MAY
14 BEGIN.

15
16 **SPEAKER:** THANK YOU. IS THIS THE JUNIOR LIFEGUARD ITEM? DID WE
17 FINALLY GET THERE OR WE'RE STILL ON SET ITEM 2?

18
19 **SUP. LINDSEY HORVATH, CHAIR:** THAT ITEM HAS BEEN CONTINUED FROM
20 OUR AGENDA. WE ARE ON THE DEPARTMENT OF PUBLIC HEALTH ITEM
21 REGARDING HEALTH AND SAFETY CODE MICRO ENTERPRISE HOME KITCHEN
22 OPERATIONS

23
24 **SPEAKER:** OKAY, THANK YOU FOR IDENTIFYING FIRST OF ALL, I'D
25 LIKE TO THANK FERRER FOR ALL THE MICRO ENTERPRISING WORK, YOU



THE BOARD OF
SUPERVISORS

1 KNOW, IT TAKES A LOT OF THOUGHT AND SPIN TO PROPERLY UPLIFT
2 WHAT'S HAPPENING, AND WE APPRECIATE THE EFFORT. I'LL LET IT
3 GET TO SOMEONE ELSE NOW, AND THANK YOU.

4

5 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

6

7 **MODERATOR:** OUR NEXT PARTICIPANT IS ELCETA NAVARRO. YOU MAY
8 BEGIN.

9

10 **SPEAKER:** THIS BOARD IS CO-CONSPIRACY, CO-CONSPIRING WITH THE
11 AG LEGISLATORS AND THE GOVERNOR AND PRODUCING STATE CREATIVE
12 VICTIMS. THAT'S A TREASON AGAINST THE PEOPLE VIOLATIONS OF
13 RIGHTS AND FURTHERING YOUR OATHS. YOU'RE ALL OFFICIALLY ON
14 NOTICE.

15

16 **SUP. LINDSEY HORVATH, CHAIR:** THANK ARE YOU STILL THERE,
17 ELCETA? OKAY, WE'LL MOVE ON TO OUR NEXT CALLER.

18

19 **MODERATOR:** NO LONGER THERE. OUR NEXT PARTICIPANT IS LYRIC
20 KELKAR. YOU MAY BEGIN.

21

22 **SPEAKER:** HI, GOOD AFTERNOON. MY NAME IS LYRIC KELKAR AND I'M
23 CALLING ON BEHALF OF THE OFFICE OF LOS ANGELES CITY COUNCIL
24 MEMBER FOR THE FIRST DISTRICT, EUNISSES FERNANDEZ, AND WE'RE
25 IN STRONG SUPPORT OF THIS ORDINANCE. THE MICRO ENTERPRISE HOME



THE BOARD OF
SUPERVISORS

1 KITCHEN OPERATION PROGRAM IS AN IMPORTANT AVENUE FOR ENSURING
2 THAT THE GOVERNMENT IS MAKING ALL EFFORTS POSSIBLE TO BRING
3 ENTREPRENEURS AND ESPECIALLY SIDEWALK FOOD VENDORS INTO OUR
4 FORMALIZED LOCAL ECONOMY. THE MEHKO PROGRAM IS FILLING AN
5 OFTEN INSURMOUNTABLE GAP FOR SIDEWALK VENDORS WHO MAKE UP MUCH
6 OF THE CULTURAL FABRIC OF OUR CITY AND OUR COUNTY. BEING ABLE
7 TO UTILIZE THIS PROGRAM IN PLACE OF A COMMISSARY WILL BE
8 DEEPLY IMPACTFUL FOR THESE LOCAL FOOD PROVIDERS. OUR OFFICE
9 HAS SUPPORTED MANY VENDORS IN OUR DISTRICT WITH REMAINING IN
10 PLACE AT A COMMISSARY. OVER THE LAST YEAR, WE'VE HAD
11 ROADBLOCKS WITH SUPPORTING THOSE VENDORS DUE TO THE LACK OF
12 EXISTING INFRASTRUCTURE TO SERVE SIDEWALK FOOD VENDORS, COSTS,
13 AND OVERALL COMMISSARY REQUIREMENTS. NECO WILL ALLEVIATE MANY
14 OF THOSE BURDENS. LIKE WITH ANY PROGRAM, THERE WILL BE A
15 LEARNING CURVE TO IMPLEMENT IT. KNOWING THIS, WE STRONGLY
16 ENCOURAGE THE BOARD TO REVISIT THIS ORDINANCE AND EVALUATE ITS
17 PROCESSES AND EFFECTIVENESS ON A REGULAR BASIS AND ULTIMATELY
18 REMOVE ANY BARRIERS THAT EXIST.

19
20 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. NEXT
21 SPEAKER, PLEASE.

22
23 **MODERATOR:** OUR NEXT PARTICIPANT IS GENEVIEVE CLAVREUL. YOU MAY
24 BEGIN.



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** GENEVIEVE, ARE YOU THERE?

2

3 **SPEAKER:** YES, CAN YOU HEAR ME?

4

5 **SUP. LINDSEY HORVATH, CHAIR:** WE CAN HEAR YOU NOW. GO AHEAD.

6

7 **SPEAKER:** CAN YOU HEAR ME? YES. I AM VERY, VERY PLEASED TO SEE
8 THAT. I DON'T WANT TO ADD THAT BECAUSE IT'S VERY MOVING. AND
9 AS WE SAY, WE'LL HELP A LOT OF THE PEOPLE, WHICH ARE GOING TO
10 MAKE MONEY FOR THEIR COMMUNITIES. SO, THANK YOU FOR DOING
11 THIS.

12

13 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. ARE THERE ANY OTHER
14 SPEAKERS? MODERATOR?

15

16 **MODERATOR:** THERE ARE NO OTHER SPEAKERS TO ADDRESS THE BOARD.

17

18 **SUP. LINDSEY HORVATH, CHAIR:** WONDERFUL. WE'LL GO TO SPEAKERS
19 IN THE CHAMBERS PLEASE GO AHEAD.

20

21 **SPEAKER:** [SPEAKING IN SPANISH]

22

23 **INTERPRETER:** HELLO GOOD AFTERNOON TO YOUR HONORABLE BOARD AND
24 ALL OF THOSE PRESENT. MY NAME IS ALBERTO VILLEGAS. I'M A
25 HUSBAND AND A FAMILY FATHER. AND UNFORTUNATELY WITH HEALTH



THE BOARD OF
SUPERVISORS

1 ISSUES. I AM HERE TODAY IN FRONT OF YOU ALL TO BE ABLE TO ASK
2 FOR YOUR SUPPORT AND ALSO CREATE A REALITY AND TO COME OUT OF
3 THE SHADOWS AND THE HARASSMENT OF AUTHORITIES. AND I ALSO WANT
4 TO SAY THAT I REPRESENT WITH DIGNITY DISTRICT 2 OF THE STREET
5 VENDORS. AND TODAY I'M HERE TO ASK FOR YOUR FULL SUPPORT OF
6 THIS LAW THAT WOULD BE FACTUAL FOR US, THE STREET VENDORS. THE
7 LAW IS MECA. WE KNOW AND YOU ALL ARE AWARE THAT IT HAS BEEN
8 MUCH HIGH COST TO BE ABLE TO OPERATE THESE CARTS AND ALSO THE
9 COST FOR PERMITS IN THIS COUNTY. TACOS, EMPANADAS, TOSTADAS,
10 WE SELL TACOS, EMPANADAS, TOSTADAS WITH DIGNITY FOR MY STATE
11 AND COUNTRY, VERACRUZ.

12
13 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. YOUR TIME
14 HAS EXPIRED, SO SORRY. DO YOU WANT TO TRANSLATE THOSE LAST
15 WORDS?

16
17 **INTERPRETER:** AND WE WOULD LIKE OUR DISHES TO BE RECOGNIZED.
18 THANK YOU.

19
20 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

21
22 **SPEAKER:** GOOD AFTERNOON, SUPERVISORS. MY NAME IS ANA ALICIA
23 CARR, DIRECTOR OF POLICY AND COALITIONS WITH THE LOS ANGELES
24 FOOD POLICY COUNCIL. WE'RE A COLLECTIVE IMPACT ORGANIZATION
25 WORKING TO ENSURE FOOD IS HEALTHY, AFFORDABLE, ACCESSIBLE,



THE BOARD OF
SUPERVISORS

1 SUSTAINABLE, AND FAIR FOR ALL. WE ARE HERE TODAY IN SUPPORT OF
2 ITEM NUMBER 8 TO ESTABLISH A MEHKO HERE WITHIN LOS ANGELES
3 COUNTY. ECONOMIC RESILIENCE IS A CRUCIAL PILLAR OF OUR FOOD
4 SYSTEM, AND WE WANT TO ACKNOWLEDGE YOUR SUPPORT WITH THIS
5 ORDINANCE TO SUPPORT MICRO ENTREPRENEURS WITHIN THE COUNTY
6 THROUGH THIS PROGRAM, WHICH CONTRIBUTE TO THE RICH CULINARY
7 EXPERIENCES AND FABRIC OF OUR COMMUNITIES AND COUNTY. THANK
8 YOU.

9

10 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

11

12 **SPEAKER:** [SPEAKING IN SPANISH]

13

14 **INTERPRETER:** HELLO, GOOD AFTERNOON, HONORABLE BOARD. MY NAME
15 IS ALFREDO GOMEZ AND I AM PART OF STREET VENDORS DISTRICT 2.
16 SO TODAY THIS MEETING IS QUITE IMPORTANT AND WE ARE HERE TO
17 ASK FOR YOUR SUPPORT HERE WITH MEHKO AND WHY WOULD THAT BE
18 BENEFICIAL TO US? IT'S BENEFICIAL BECAUSE WE CAN'T AFFORD
19 COMMISSARIES. AND ONE OF THE REASONS ALSO THAT IS BENEFICIAL
20 FOR US TO COOK AT HOME IS BECAUSE MOST OF US ARE TAKING CARE
21 OF FAMILIES, WE'RE TAKING CARE OF OUR CHILDREN, AND THEN THAT
22 WOULD AVOID US TAKING CARE OF THEM AND THAT IS PART IF YOU ARE
23 ALL FAMILY MEMBERS, YOU UNDERSTAND THAT PART. AND SO, FOR
24 THOSE REASONS, WE ASK FOR YOUR SUPPORT. US, THE ENTREPRENEURS
25 THAT ARE HERE, WE ARE HERE TO BE LEGAL, BUT WE WANT THOSE



THE BOARD OF
SUPERVISORS

1 RESOURCES FROM YOU AS WELL. THANK YOU.

2

3 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU.

4

5 **SPEAKER:** HI, EVERYONE. MY NAME IS CHRISTINA. I AM HERE TO
6 REPRESENT THOSE THAT ARE OPERATING IN THE SHADOWS AND SELLING
7 FOOD FROM THEIR HOME KITCHENS. PEOPLE ARE AFRAID TO SPEAK UP
8 RIGHT NOW BECAUSE THEY'RE FEARFUL THEIR BUSINESS COULD GET
9 SHUT DOWN. BY VOTING YESTERDAY AND AUTHORIZING THIS PROGRAM IN
10 LOS ANGELES, YOU ARE SUPPORTING THESE SMALL BUSINESS OWNERS,
11 PEOPLE LIKE ME. I RECEIVED MY MEHKO PERMIT IN SAN DIEGO 2
12 YEARS AGO. HAVING A MEHKO PERMIT AVAILABLE IN SAN DIEGO GAVE
13 ME THE OPPORTUNITY TO OPERATE MY BUSINESS LEGALLY AND HELP
14 SUPPORT MYSELF AND MY FAMILY AS WELL. BECAUSE I HAD MY MEHKO
15 PERMIT, I WAS ABLE TO TAKE BUSINESS COURSES AND RECEIVE GRANTS
16 THAT I DIDN'T QUALIFY FOR WHEN MY BUSINESS WAS NOT FORMAL.
17 INSPIRED BY THIS MOVEMENT AND WANTING TO PROVIDE THIS
18 OPPORTUNITY TO MORE PEOPLE, I JOINED THE COOK ALLIANCE TEAM.
19 WE ARE A NONPROFIT ORGANIZATION THAT SUPPORTS MEHKO'S ACROSS
20 THE STATE BY HELPING EXPAND THESE OPPORTUNITIES FOR MORE
21 COMMUNITY MEMBERS LIKE MYSELF.

22

23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH.

24

25 **SPEAKER:** THANK YOU.



THE BOARD OF
SUPERVISORS

1

2 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

3

4 **SPEAKER:** [SPEAKING IN SPANISH]

5

6 **INTERPRETER:** HELLO, GOOD AFTERNOON, HONORABLE BOARD. MY NAME
7 IS ESTHER CHIA MENDOZA AND I AM A STREET VENDOR FROM DISTRICT
8 1 IN EAST LOS ANGELES. AND SO, I'M HERE TO TALK ABOUT ITEM 8,
9 ARTICLE 8, AND I WOULD LIKE THE SUPPORT FROM ALL OF YOU FOR
10 THE MEHKO PROGRAM. FOR US IT WOULD BE VERY BENEFICIAL TO BE
11 ABLE TO COOK FROM HOME AND TO BE ABLE TO BETTER SERVE OUR
12 COMMUNITY. AND WITH OUR SUPPORT FROM OUR COMMUNITY POWER
13 COLLECTIVE, WE ARE ASKING AND PETITIONING SO THAT YOU SUPPORT
14 US AND WE'RE SO GRATEFUL FOR THAT SUPPORT FROM YOU. THANK YOU
15 VERY MUCH.

16

17 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

18

19 **SPEAKER:** HELLO, MY NAME IS ARNBE. THANK YOU. MY BROTHER AND I
20 ACTUALLY TRIED OUR HAND AT A MEHKO, AND AT THE TIME WE WERE IN
21 THE PROCESS OF TRYING TO BE ABOVE BOARD ABOUT OUR OPERATION,
22 AND WE WERE UNDER THE IMPRESSION THAT MEHKO WAS A STATEWIDE
23 THING, AND WHEN WE LOOKED INTO IT TO APPLY FOR THE PERMIT, WE
24 QUICKLY FOUND OUT THAT IT WAS COUNTY TO COUNTY. AND SO, I
25 THINK WITH YOUR SUPPORT, IF WE CAN VOTE IN FAVOR FOR MECA'S,



THE BOARD OF
SUPERVISORS

1 IT'S GONNA HELP PEOPLE LIKE ME AND PEOPLE LIKE EVERYONE HERE
2 BEHIND ME, THE CALLERS THAT CALLED IN. AND I THINK IT COULD
3 REALLY GENERATE A DIFFERENT DYNAMIC WHEN IT COMES TO DINING IN
4 THE CITY. AND ALSO, THROUGH OUR EXPERIENCE OF DOING IT FOR
5 SUCH A BRIEF TIME WE SAW HOW IT STIMULATED THE SMALL BUSINESS
6 ECONOMY IN WAYS THAT WEREN'T SO OBVIOUS. SO PLEASE VOTE IN
7 FAVOR. THANK YOU.

8

9 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

10

11 **SPEAKER:** [SPEAKING IN SPANISH]

12

13 **INTERPRETER:** HELLO, MY NAME IS JULIA, I AM A MEMBER OF CPC AND
14 I AM HERE TO COMMENT ON ITEM NUMBER 8 AND I AM HERE TO ALSO
15 SUPPORT THE MEHKO LAW. AND AS A STREET VENDOR I AM HERE TO
16 SPEAK FOR MYSELF AS WELL AS FOR ALL OF ALL THE OTHER
17 COLLEAGUES THAT ARE STREET VENDORS. I AM ASKING HERE, I'M HERE
18 TODAY TO ASK FOR YOUR SUPPORT AS WE ARE ALSO PART OF THIS
19 ECONOMY IN LOS ANGELES. AND ALSO, I'M HERE TO ASK FOR LOW-COST
20 PERMITS. AND FOR YOU TO SEND INSPECTION ONE TIME TO OUR HOME.
21 WE ALSO PAY TAXES AND WE ARE LIVING IN FEAR THAT THEY THROW
22 AWAY OUR FOOD BECAUSE OF LACK OF PERMITS. AND ON TOP OF THAT,
23 WE ALSO GET THESE HIGH PAYING FINES. AND WE WANT YOU TO
24 SUPPORT US WITH THOSE LOW COST PERMITS ALONG WITH THE
25 INSPECTIONS. AND ALSO, FOR YOU TO BE ABLE TO APPROVE GRANTS



THE BOARD OF
SUPERVISORS

1 FOR THE FIRST THOUSAND VENDORS AND TO BE ABLE TO KEEP OUR
2 CARTS AT HOME BECAUSE THE LOTS ARE VERY EXPENSIVE IN PRICE.
3 THANK YOU. AND ALSO, THAT THERE ARE PEOPLE THAT LOVE OUR
4 TYPICAL DISHES.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

7

8 **SPEAKER:** [SPEAKING IN SPANISH]

9

10 **INTERPRETER:** HELLO, GOOD AFTERNOON. MY NAME IS PILAR CASTILLON
11 AND I AM GREETING ALL OF YOU TODAY. I AM A STREET VENDOR FOR
12 MORE THAN 40 YEARS IN LOS ANGELES. AND I AM HERE TO ASK, I'M
13 SORRY, I'M FEELING A LITTLE EMOTIONAL. AND I AM HERE TO ASK
14 YOU TO PLEASE VOTE IN FAVOR OF MEHKO. NOW THAT THE MAJORITY OF
15 STREET VENDORS THAT BELONG TO DISTRICT 1 ESPECIALLY, WE ARE
16 ELDERLY AND ALSO WITH DISABILITIES AND WE ARE NOT A GOVERNMENT
17 CHARGE. I MYSELF HAVE ALWAYS PAID TAXES EVER SINCE THE FIRST
18 DAY THAT I BECAME A VENDOR, AND THAT IS WHY I ASK THAT YOU
19 TOUCH YOUR HEARTS. I ASK FOR GOOD PRICES SO THAT WE'RE ABLE TO
20 KEEP OUR CARTS AND ALSO TO HAVE THE POSSIBILITY TO COOK FROM
21 OUR HOMES. I ONLY ASK FOR YOU TO SAY YES TO MEHKO. THANK YOU.

22

23 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

24

25 **SPEAKER:** HELLO BOARD OF SUPERVISORS. MY NAME IS ROYA BAGHERI



THE BOARD OF
SUPERVISORS

1 AND I'M THE EXECUTIVE DIRECTOR OF THE COOK ALLIANCE, A NON-
2 PROFIT WORKING TO LEGITIMIZE AND SUPPORT INFORMAL HOME COOKING
3 BUSINESSES. I WANTED TO EXPRESS OUR GRATITUDE TO SUPERVISOR
4 HOLLY MITCHELL AND HER STAFF FOR CHAMPIONING THIS ORDINANCE
5 AND TO THE REST OF THE SUPERVISORS AND THEIR STAFF FOR THEIR
6 WORK IN MOVING THIS FORWARD. AND I ALSO WANTED TO THANK THE
7 DEPARTMENT OF ENVIRONMENTAL HEALTH, DEO, AND COUNTY COUNCIL
8 FOR THEIR HARD WORK, TRANSPARENCY, AND COLLABORATION ON THIS
9 PROGRAM AND ORDINANCE. AND I WANTED TO RESPOND TO SOME OF THE
10 CONCERNS AROUND CITIES. THERE'S ACTUALLY STATE FUNDING THAT IS
11 AVAILABLE RIGHT NOW FOR CITY CODE ENFORCEMENT TO RECOVER COSTS
12 THAT ARE ASSOCIATED WITH MEHKO'S TO HELP ALLEVIATE ANY BURDEN
13 ON CITIES. SO, WE'D BE HAPPY TO PROVIDE MORE INFORMATION FOR
14 THAT, BUT THAT IS A RESOURCE FOR CITIES TO NOT FEEL THE
15 IMPACTS AS MUCH FOR THE MEHKO PROGRAM. AND SO, WE URGE YOU TO
16 SUPPORT THIS PROGRAM AND THANK YOU AGAIN TO EVERYONE THAT'S
17 BEEN INVOLVED.

18
19 **SUP. LINDSEY HORVATH, CHAIR:** VERY HELPFUL INFORMATION. NEXT
20 SPEAKER.

21
22 **SPEAKER:** [SPEAKING IN SPANISH]
23

24 **INTERPRETER:** HELLO, GOOD AFTERNOON. MY NAME IS CESAR BENITEZ.
25 I AM ALMOST 65 YEARS OF AGE AND I AM A STREET VENDOR. I AM



THE BOARD OF
SUPERVISORS

1 HERE TO SUPPORT ITEM NUMBER 8 BECAUSE THIS IS A GREAT STEP
2 FORWARD IN THE FUTURE OF STREET VENDORS. IT HASN'T BEEN EASY,
3 THE FIGHT HASN'T BEEN EASY FOR THE STREET VENDORS THAT HAVE
4 SPENT YEARS IN THE STREETS RECEIVING FINES AND ALSO HARASSMENT
5 AND ALSO WHEN THE AUTHORITIES ARE MAKING FUN OF US. MANY OF US
6 WOULD LIKE TO FORMALIZE OUR BUSINESSES WITH THE MEHKO PROGRAM
7 THAT WOULD ALLOW FOR US TO COOK FROM HOME AND ALSO OBTAINING A
8 FOOD VENDOR'S LICENSE AND PERMITS THAT WOULD ALSO BE ABLE TO
9 KEEP OUR CARTS IN OUR HOMES. AND YOU ALSO HAVE TO TAKE INTO
10 ACCOUNT THAT 80% OF THE STREET VENDORS ARE OF FOOD. I WOULD
11 LIKE TO ASK YOU THIS QUESTION. DO YOU KNOW HOW MUCH IT WOULD
12 BE FOR A STREET VENDOR TO HAVE A BUSINESS IN TOTAL? I SAY THIS
13 TO YOU BECAUSE WE'VE TALKED OF VERY SMALL POINTS BUT WE
14 HAVEN'T REALLY TALKED TO THEM IN CONCRETE. THANK YOU.

15
16 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

17
18 **SPEAKER:** THANK YOU. HI, MY NAME IS CASSIDY BENNETT. I'M A
19 STAFF ATTORNEY AT PUBLIC COUNCIL AND I LIVE IN DISTRICT 3.
20 FIRST, I WANT TO SAY THANK YOU TO THE SUPPORT FROM SUPERVISOR
21 MITCHELL AND ALL OF YOUR STAFF, AS WELL AS TO DPH COUNTY
22 COUNCIL AND ALL OF OUR SUPERVISORS. WE'RE REALLY EXCITED TO
23 HAVE THIS ORDINANCE BEFORE YOU TODAY. PUBLIC COUNCIL WORKS
24 WITH VENDORS LIKE MANY OF THOSE HERE TODAY, AS WELL AS SMALL
25 BUSINESSES ALL OVER THE COUNTY. AND WE REALLY HOPE THAT YOU



THE BOARD OF
SUPERVISORS

1 PASS THIS ORDINANCE TO EXPAND THE ACCESS THAT THOSE BUSINESSES
2 HAVE TO CONTINUE SAFELY RUNNING THEIR FOOD BUSINESSES AND
3 PROVIDING FRESH FOOD FOR THEIR COMMUNITIES. WE REALLY LOOK
4 FORWARD TO WORKING WITH YOU ON IMPLEMENTATION OF THIS
5 ORDINANCE SO THAT OUR VENDORS RECEIVE OUTREACH NECESSARY AND
6 AN EDUCATION FIRST APPROACH IN THIS MEHKO PROGRAM. THANK YOU.

7

8 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

9

10 **SPEAKER:** [SPEAKING IN SPANISH]

11

12 **INTERPRETER:** GOOD AFTERNOON BOARD, IT'S A PLEASURE TO SEE YOU
13 AGAIN. MY NAME IS GABRIELA LONA. I AM A STREET VENDOR AND I AM
14 PART OF THE SPECIAL DISTRICT NUMBER 1 OF EAST LOS ANGELES. I'D
15 LIKE TO MAKE A GENERAL COMMENT ON ITEM NUMBER 8. I WOULD LIKE
16 TO EXPRESS MY SUPPORT THAT LOS ANGELES ADOPT THAT PROGRAM,
17 MEHKO. I SELL FRUIT, PASTRIES, AND ALL SORTS OF OTHER TYPES OF
18 FOODS JUST LIKE YOU THAT YOU WORK IN OFFICES. I HAVE OTHER
19 PEOPLE THAT CALL ME AND WHAT LIKE MY FOOD. AND I WOULD LIKE
20 THIS PROGRAM SO THAT IT SUPPORTS ME TO BE ABLE TO COOK AT
21 HOME, PUT MY CART AWAY AT HOME, AND ALSO BE ABLE TO JUST COME
22 OUT AND SELL IN THE STREETS EASILY. THE CARTS ARE ABOUT \$8,000
23 ON TOP OF THAT, PERMITS THAT WE AREN'T ABLE TO PAY AND WE NEED
24 SOME SUBSIDIES IN ORDER FOR US TO BE ABLE TO GET ASSISTANCE. I
25 AM A PERSON WITH A DISABILITY, AND ALSO, I HAVE ALWAYS



THE BOARD OF
SUPERVISORS

1 CONTINUED AND KEPT GOING ON, AND IT HAS BEEN WONDERFUL FOR ME
2 TO BE ABLE TO COOK FROM HOME. SO ALSO 2 INSPECTIONS IS NOT
3 REALLY NECESSARY FOR US IN MY KITCHEN. THANK YOU.

4
5 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. NEXT
6 SPEAKER.

7
8 **SPEAKER:** HI, THANK YOU SO MUCH BOARD OF SUPERVISORS. THANK
9 YOU. MY NAME IS ELVA SERRANO. I WORK AT EAST LA COMMUNITY
10 CORPORATION AND WE'RE PART OF THE LA STREET VENDING CAMPAIGN.
11 WE'RE JUST VERY HAPPY FOR THE SUPPORT AND VERY HAPPY TO BE
12 HERE WITH ALL THE VENDORS. WE SUPPORT MEHKO'S. WE ALSO
13 UNDERSTAND THAT THERE IS, YOU KNOW, A LOT OF NEED FOR
14 IMPLEMENTATION. WE LOOK TO YOU FOR SUPPORT IN GETTING THEM
15 SOME SUBSIDIES. WE THINK THAT THE FEES ARE SO VERY HIGH AND WE
16 DO ENCOURAGE, YOU KNOW, LOOKING AT CONTINUED SUBSIDIES FOR
17 THEM. WE ALSO UNDERSTAND THAT THIS IS GOING TO BE HELPFUL TO
18 IMPLEMENT SB 972, WHICH IS GOING TO HELP A LOT OF THE SIDEWALK
19 VENDORS THAT WE WORK WITH GET THEIR HEALTH PERMIT, WHICH HAS
20 BEEN REALLY DIFFICULT FOR THEM TO GET. AGAIN, MEHKO'S WILL
21 ALSO FILL A GAP IN THE COMMISSARY SPACES, WHICH WE HEARD ABOUT
22 EARLIER TODAY. SO JUST, AGAIN, JUST WANT TO SAY MY SUPPORT AND
23 THANK YOU, CALLING YES TO OPT IN ON THE MEHKO'S PROGRAM. I
24 APPRECIATE YOUR HELP. THANK YOU.



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

2

3 **SPEAKER:** [SPEAKING IN SPANISH]

4

5 **INTERPRETER:** GOOD AFTERNOON BOARD. MY NAME IS MARGARITA MOJICA
6 AND I WOULD LIKE TO EXPRESS MY SUPPORT ON ITEM NUMBER 8 SO
7 THAT THE COUNTY OF LOS ANGELES AND THE CITY OF LOS ANGELES
8 ALSO ADOPT THE MEHKO PROGRAM IN THE AREAS THAT ARE NOT
9 INCORPORATED. I'M A STREET VENDOR AND A SENIOR AND I SELL
10 FRESH JUICE. AND BECAUSE OF THE ECONOMY, I HAVE SEEN THE NEED
11 TO BE ABLE TO SELL IN THE STREETS. I DON'T RECEIVE A PENSION
12 AND IT ISN'T ENOUGH FOR ME ABLE TO BE ABLE TO MAKE ENDS MEET.
13 THE MEHKO PROGRAM WOULD HELP US WITH, YOU KNOW, THE COMMERCIAL
14 KITCHENS AND IT WOULD ALSO DECREASE THAT HIGH COST AND ALLOW
15 US FOR US TO BE ABLE TO COOK FROM OUR HOMES AS WELL AS KEEP
16 OUR CARTS IN OUR HOME. THE NEW CHANGES IN THE LAW NOW ALLOW US
17 STREET VENDORS TO BE ABLE TO UTILIZE THE PROGRAM MEHKO TO BE
18 ABLE TO COOK FOOD FROM THE SECURITY OF OUR HOMES AND ALSO
19 GENERATE FINANCES FOR OUR SELF-SUFFICIENCY.

20

21 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. THANK YOU.
22 CAN YOU PROVIDE THE TRANSLATION?

23

24 **INTERPRETER:** SO, COOKING FROM OUR HOMES WOULD ALSO HELP US
25 WITH THE LIMITED ON ALL OF THESE DISHES AND ALSO BE ABLE TO



THE BOARD OF
SUPERVISORS

1 OBTAIN INFORMATION AND CERTIFICATION WITH FOOD HANDLERS
2 LICENSE.

3

4 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. NEXT SPEAKER
5 PLEASE.

6

7 **SPEAKER:** [SPEAKING IN SPANISH]

8

9 **INTERPRETER:** GOOD AFTERNOON BOARD. MY NAME IS DELIA CUEVAS AND
10 I'M A MIGRANT, A STUDENT AND A STREET VENDOR FROM RANCHO
11 DOMINGUEZ. AND I WOULD LIKE TO TALK ABOUT OUR ITEM NUMBER 8
12 REGARDING THE MEHKO'S PROGRAM. THE STREET VENDING HAS BEEN
13 ABLE TO ALLOW ME FOR 3 YEARS NOW TO BE ABLE TO MAKE ENDS MEET
14 AND TO ALSO BE INDEPENDENT AND HELP MY FAMILY. AND THIS IS
15 BECAUSE I'M ABLE TO DO IT FOR MY OWN PLACE AND I AM ABLE TO
16 PAY THAT. AND ALSO WITH THESE HIGH COST PERMITS, IT DOESN'T
17 ALLOW US. AND IT'S COMMERCIAL PERMITS THAT DON'T ALLOW US TO
18 DO THAT. SO, I AM GRATEFUL FOR YOU TO GIVE US THE SPACE TO
19 LISTEN TO US. I AM HERE, AND I AM THE VOICE OF MANY OTHER
20 PEOPLE THAT CAN BE HERE AND TO LET YOU KNOW AND TO SUPPORT US
21 WITH THIS MEHKO PROGRAM. AS AN EXAMPLE, THE REGULATIONS OF THE
22 CITY OF SAN DIEGO WOULD GIVE US THE OPPORTUNITY TO LIVE BETTER
23 IN THESE DIFFICULT TIMES BY APPROVING THIS PROGRAM WITH LOW-
24 COST INSPECTIONS AND ALSO TO KEEP THAT ECONOMY GOING. I ASK ON
25 BEHALF OF EVERYONE, OUR YOUNG ENTREPRENEURS AND OUR YOUNG



THE BOARD OF
SUPERVISORS

1 STREET VENDORS TO ALSO SUPPORT US WITH THIS. THANK YOU.

2

3 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

4

5 **SPEAKER:** HI, I'M DONALD HARLAN CONCERNING AGENDA ITEM NUMBER
6 8, THE MEHKO PROGRAM. I SEE A PROBLEM WITH THE BUSINESSES HERE
7 IN THE CITY. STREET VENDORS RUINING RESTAURANTS. PEOPLE,
8 EVERYBODY SETS UP A TACO STAND AFTER DARK AND STUFF. REALLY
9 THERE NEEDS TO BE PROTECTIONS FOR THE PEOPLE THAT HAVE
10 RESTAURANTS OR PROPERTY OWNERS OR RESTAURANT OWNERS OR PEOPLE
11 WITH REAL FOOD BUSINESSES. BUT I UNDERSTAND FOR THE MEHKO'S,
12 THE NEED FOR THE MEHKO'S PROGRAM THAT THEY NEED TO BE, THERE
13 NEEDS TO BE INSPECTIONS. AND I UNDERSTAND THE NEED FOR HOME
14 KITCHENS TOO. I UNDERSTAND, YOU KNOW, YOU CAN'T ALWAYS COOK
15 EVERYTHING. YOU WANT TO BRING FOOD FOR YOUR PEOPLE, I
16 UNDERSTAND THAT, BUT WE CAN'T HAVE IT RUINING RESTAURANTS AND
17 STUFF. IT'S GOT TO BE SOMETHING THEY CAN DO, BUT DEFINITELY
18 INSPECTIONS AND.—

19

20 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. NEXT
21 SPEAKER, PLEASE.

22

23 **SPEAKER:** [SPEAKING IN SPANISH]

24

25 **INTERPRETER:** HELLO, GOOD AFTERNOON BOARD. MY NAME IS IRMA



THE BOARD OF
SUPERVISORS

1 LOPEZ. I AM A STREET VENDOR OF EAST LOS ANGELES FROM THE
2 SPECIAL DISTRICT, DISTRICT 1. AND I AM HERE IN FRONT OF YOU
3 TODAY. I'M A BIT NERVOUS. IT'S THE FIRST TIME THAT I'M HERE.
4 SO I WILL BE A LITTLE BIT SHORT. AND I AM ASKING, AND I'M HERE
5 TO SUPPORT MY COLLEAGUES, ASKING IN SUPPORT FOR THE MEHKO SO
6 THAT YOU CAN HELP US FIGHT THIS. WE NEED YOUR SUPPORT TO BE
7 ABLE TO COOK FROM HOME, TO BE ABLE TO KEEP OUR CARTS AT HOME,
8 AND TO BE ABLE TO HAVE US FACILITATE THIS. AND SO, WELL, JUST,
9 YOU KNOW, TAKING ACCOUNT OUR PETITION, TAKING ACCOUNT WHAT
10 WE'RE ASKING FOR, PLEASE. I AM THANKFUL, BUT I ALSO WISH THAT
11 GOD DOES TOUCH YOUR HEARTS SO THAT YOU CAN SUPPORT US ON THIS.
12 THANK YOU.

13
14 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU VERY MUCH. SEEING NO
15 OTHER SPEAKERS, IT WOULD BE APPROPRIATE TO CLOSE THE PUBLIC
16 HEARING AND VOTE ON THIS ITEM. ITEM 8 IS BEFORE US. MOVED BY
17 SUPERVISOR MITCHELL, SECONDED BY SUPERVISOR SOLIS TO APPROVE
18 THE ITEM. EXECUTIVE OFFICER, PLEASE CALL THE ROLL.

19
20 **EXECUTIVE OFFICER:** ITEM 8 IS BEFORE YOU. SUPERVISOR SOLIS?

21
22 **SUP. HILDA SOLIS:** AYE.

23
24 **EXECUTIVE OFFICER:** SUPERVISOR SOLIS, AYE. SUPERVISOR MITCHELL?



THE BOARD OF
SUPERVISORS

1 **SUP. HOLLY J. MITCHELL:** AYE.

2

3 **EXECUTIVE OFFICER:** SUPERVISOR MITCHELL, AYE. SUPERVISOR HAHN?

4

5 **SUP. JANICE HAHN:** AYE.

6

7 **EXECUTIVE OFFICER:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?

8

9 **SUP. KATHRYN BARGER:** AYE.

10

11 **EXECUTIVE OFFICER:** SUPERVISOR BARGER, AYE. SUPERVISOR HORVATH?

12

13 **SUP. LINDSEY HORVATH, CHAIR:** AYE.

14

15 **EXECUTIVE OFFICER:** SUPERVISOR HORVATH, AYE. MOTION CARRIES 5
16 TO 0.

17

18 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU ALL FOR COMING AND FOR
19 YOUR TESTIMONY. WE'RE NOW GOING TO MOVE ON TO OUR NEXT ITEM.
20 SO, IF YOU CHOOSE TO DEPART, PLEASE DO SO QUIETLY. THANK YOU
21 VERY MUCH. WE'LL NOW MOVE ON TO ITEM 11, REPORT ON THE STATUS
22 OF ADOPTING A GLOBAL PLAN FOR THE PROBATION DEPARTMENT'S HALLS
23 AND CAMPS, WHICH WILL BE TAKEN UP WITH ITEM 12, REPORT ON THE
24 PROBATION DEPARTMENT'S EFFORTS TO MAINTAIN THE BOARD OF STATE
25 AND COMMUNITY CORRECTIONS DETERMINATION OF SUITABILITY. FOR



THE BOARD OF
SUPERVISORS

1 MEMBERS OF THE PUBLIC ON THE TELEPHONE, PLEASE PRESS 1 AND 0
2 NOW TO COMMENT ON THESE ITEMS. TODAY WE HAVE WITH US GUILLERMO
3 VIERA ROSA, CHIEF PROBATION OFFICER, KIMBERLY EPPS, CHIEF
4 DEPUTY JUVENILE AND ADULT SERVICES, AND SHEILA WILLIAMS, CHIEF
5 DEPUTY ADMINISTRATIVE SERVICES, PROBATION DEPARTMENT, WHO WILL
6 PROVIDE US WITH A PRESENTATION. WELCOME.

7
8 **GUILLERMO VIERA ROSA:** THANK YOU. GOOD AFTERNOON. I CERTAINLY
9 APPRECIATE THE OPPORTUNITY TO ADDRESS YOU WITH RESPECT TO HOW
10 PROBATION WILL MAINTAIN SUITABILITY WITH THE CONTROL AGENCIES,
11 IN PARTICULAR, THE BOARD OF STATE AND COMMUNITY CORRECTIONS,
12 AS WELL AS AN UPDATE WITH RESPECT TO THE GLOBAL PLAN ON
13 FACILITIES AND PROGRAMMING SERVICES FOR YOUTH IN BOTH OUR
14 JUVENILE HALLS, CAMPS, AND S.Y.T.F. FACILITIES. IN TERMS OF
15 FORMAT AND BEARING IN MIND THE LIMITED TIME, WHAT I'D LIKE TO
16 DO IS GIVE AN UPDATE WITH RESPECT TO THE STATE OF AFFAIRS AND
17 PROBATION AS IT RELATES TO THOSE 3 ITEMS. AND THEN I'LL HAND
18 OVER THE REMAINING TIME TO CHIEF DEPUTY EPPS TO SPEAK
19 SPECIFICALLY ON ITEMS WITH RESPECT TO CONTINUING TO MEET THE
20 STATE STANDARDS, AND THEN CHIEF DEPUTY WILLIAMS WITH RESPECT
21 TO THE GLOBAL PLAN AND PROGRAMMING. A YEAR OR SO AGO WHERE
22 PROBATION FOUND ITSELF WAS IN A PLACE WHERE WE'D ESSENTIALLY
23 LOST PUBLIC TRUST. AND ON TOP OF IT, THE STATE CONTROL
24 AGENCIES WERE SENDING A VERY CLEAR MESSAGE THAT FOR A VERY
25 LONG TIME, YEARS, THEY HAD BEEN WORKING WITH LOS ANGELES



THE BOARD OF
SUPERVISORS

1 COUNTY, AND WE HAD YET TO MEET THE MINIMUM REQUIRED STANDARDS
2 UNDER BSCC. SINCE THAT TIME, THERE HAVE BEEN SOME STRUCTURAL
3 CHANGES WITHIN PROBATION TO ADDRESS 2 MAIN COMPONENTS. ONE OF
4 THEM WAS SIMPLY COMPLIANCE, TO HAVE A FORMALIZED COMPLIANCE
5 TEAM THAT REPORTS DIRECTLY TO THE OFFICE OF THE CHIEF, THAT
6 CONTINUES TODAY. THE SECOND WAS TO CREATE A CAMPUS SAFETY AND
7 SECURITY OFFICE ALSO REPORTING THE CHIEF TO ADDRESS THE ISSUES
8 OF SAFETY. BOTH OF THOSE ARE NOW A PERMANENT FIXTURE IN THE
9 DEPARTMENT AND I BELIEVE INCREDIBLY IMPORTANT FOR THE PROGRESS
10 THAT WILL CONTINUE IN PROBATION. AS I MENTIONED, WHERE WE SIT
11 TODAY, WE'RE IN COMPLIANCE WITH THE BSCC REGULATIONS. THAT'S
12 VERY IMPORTANT. I THINK SOMEHOW ALONG THE WAY FOLKS HAVE
13 MISSED THAT. TODAY WE ARE IN COMPLIANCE AT BOTH OUR S.Y.T.F.
14 FACILITIES AND JUVENILE HALL AND THE CAMPS. WE ARE PROVIDING
15 THE CARE NEEDED FOR OUR YOUNG PEOPLE UP TO STATE STANDARDS. SO
16 THE DISCUSSIONS THAT WE HAVE FROM THIS POINT FORWARD ARE ABOUT
17 QUALITY OF SERVICES, ABOUT VISION IN TERMS OF HOW TO BEST
18 SERVE THE YOUNG PEOPLE, BUT THE QUESTION OF WHETHER WE'RE IN
19 COMPLIANCE OR NOT, WE'RE IN COMPLIANCE AND WE WILL CONTINUE TO
20 REMAIN IN COMPLIANCE UTILIZING THE RESOURCES THAT WERE
21 IDENTIFIED TO GAIN COMPLIANCE, SUCH AS THE UTILIZATION OF
22 HAVING A CHIEF COMPLIANCE OFFICER. CONDITIONS WITH RESPECT TO
23 CONTRABAND, WHILE THEY CONTINUE TO PLAGUE US, WE SEE MARKED
24 IMPROVEMENT. AND I CAN TELL YOU PLAINLY, THE NUMBER OF YOUNG
25 PEOPLE THAT WERE FOUND TO HAVE BEEN UNDER THE INFLUENCE IN OUR



THE BOARD OF
SUPERVISORS

1 FACILITIES IS DIFFERENT TODAY THAN IT WAS A YEAR AGO. WHILE
2 THERE'S IMPROVEMENT TO BE HAD, WHEN YOU GO INTO OUR FACILITIES
3 TODAY, THE EXPECTATION THAT THERE SHOULD BE NO DRUGS, THERE
4 SHOULD BE NO CONTRABAND IS VERY CLEAR TO ALL. AND WE HAVE
5 STEPS THAT WHILE NOT PERFECT, WE'LL CONTINUE TO IMPROVE UPON
6 TO MAKE SURE THAT WE GET TO THAT PLACE WHERE EVERYONE
7 UNDERSTANDS IT. IF YOU ARE FOUND TO BE TRYING TO BRING DRUGS
8 OR OTHER CONTRABAND TO OUR FACILITIES, WE WILL PROSECUTE
9 CRIMINALLY. THIS IS TOO SERIOUS. WE ARE THE PARENTS OF THESE
10 YOUNG PEOPLE FOR THE TIME THAT THEY'RE WITH US, AND THAT IS A
11 NON-NEGOTIABLE. THE ONGOING LACK OF SUFFICIENT STAFF HAS BEEN
12 ADDRESSED BY REDIRECTING FIELD STAFF. THE IMPORTANT COMPONENT
13 HERE IS WE'VE NOW TRAINED STAFF THAT FORMERLY WERE NOT WORKING
14 WITH JUVENILES UP TO STANDARD SO THAT THEY CAN WORK INSIDE OF
15 THE FACILITIES WITH THE SAME EXPECTATIONS AND TRAINING AS
16 THOSE THAT ARE PERMANENTLY ASSIGNED TO THOSE FACILITIES.
17 THAT'S A GAME CHANGER. IT IS AN ERROR THAT WE HAD MISSED
18 BEFORE THAT HAS NOW BEEN ADDRESSED. IT'S AT A COST BECAUSE WE
19 WOULD LIKE TO HAVE MORE STAFF SO THAT WE COULD CONTINUE TO
20 HAVE ROBUST FIELD SERVICES, BUT WE UNDERSTAND THAT FOR THE
21 LIMITED TIME OR AS LONG AS WE NEED TO THAT'S A PRIORITY AND WE
22 HAVE TO CONTINUE TO DO THAT. I DO IT IN A MINDFUL WAY TO MAKE
23 SURE THAT UNDER CIRCUMSTANCES THAT ARE NOT IDEAL THAT WE ARE
24 DISRUPTING OUR EMPLOYEES LIVES AS LITTLE AS POSSIBLE, BUT
25 THAT'S TOUGH BECAUSE WE ARE USING STAFF THAT CAME INTO ONE



THE BOARD OF
SUPERVISORS

1 JOB, THEY THOUGHT THAT THEY WOULD BE PERFORMING X DUTIES, AND
2 NOW WE'RE ASKING OF THEM TO ACTUALLY DO A DIFFERENT JOB. ALL
3 PEACE OFFICER FUNCTIONS, IT'S CERTAINLY NOT THEIR IDEAL OR
4 WHERE THEY HAD SEEN THEMSELVES AT THIS POINT IN THEIR LIVES OR
5 THEIR CAREER. THAT'S A BURDEN ON THEM. BUT I CAN TELL YOU THAT
6 OUR STAFFING SITUATION IS IMPROVING. WE STILL HAVE A LONG WAY
7 TO GO, BUT THAT MEANS THAT WE HAVE ENOUGH STAFF THAT IS
8 STEPPING UP, UNDERSTANDING WHAT'S AT STAKE, AND DESPITE ALL OF
9 THOSE INCONVENIENCES, ARE ADJUSTING AND COMING TO WORK. WE'RE
10 IN A BETTER PLACE TODAY THAN WE WERE A YEAR AGO WHEN IT COMES
11 TO STAFF CALLING OUT AND STAFF GOING TO THOSE JOBS THAT THEY
12 DIDN'T VOLUNTEER FOR, BUT THEY UNDERSTAND THAT WE NEED THEM
13 THERE. SO I'D LIKE TO SPEND AT LEAST THE NEXT COUPLE OF
14 MINUTES INTO WHAT WE CAN EXPECT MOVING FORWARD. WE'RE
15 STABILIZING. SO THAT MEANS THAT NOW WE HAVE TO TALK ABOUT
16 QUALITY OF CARE AND WHAT ARE THE NEW THINGS THAT YOU CAN
17 EXPECT OUT OF THIS PROBATION DEPARTMENT THAT PERHAPS YOU'VE
18 NOT SEEN BEFORE. AND FOR ME, IT CENTERS AROUND 3 CORE VALUES
19 OR CONCEPTS. THE FIRST ONE IS MAKING GOOD ON A PROMISE THAT
20 WE'RE GONNA USE A MULTIDISCIPLINARY APPROACH. THAT MEANS IS
21 WHEN YOUNG PEOPLE COME INTO OUR FACILITIES, WE'RE GOING TO
22 FOCUS ON ASSESSING THEM TO UNDERSTAND THEIR INDIVIDUAL NEEDS
23 AND THEN PROVIDING SERVICES FOR THE PERIOD OF TIME THAT
24 THEY'RE WITH US THAT'S SPECIFIC TO THEM AS INDIVIDUAL IN THOSE
25 NEEDS. A FEW THINGS HAVE TO HAPPEN MOVING FORWARD FOR US TO DO



THE BOARD OF
SUPERVISORS

1 THAT. WE HAVE TO CONSOLIDATE OUR POPULATION INTO SMALLER
2 COMMUNITIES AND CONTRACT FOR SPECIFIC PROGRAMMING THAT CENTERS
3 AROUND THE FOLKS OF THAT COMMUNITY AND THE NEEDS OF THOSE
4 YOUNG PEOPLE THAT ARE PLACED THERE. THE SECOND IS A VERY OPEN
5 ADMISSION THAT MEANS THAT THE TEAM HAS TO BE MORE THAN SIMPLY
6 PEACE OFFICERS AND PROBATION OFFICERS. THAT IDEALLY, LET'S SAY
7 A YEAR FROM NOW, WHEN YOU GO INTO A JUVENILE DETENTION
8 FACILITY, WE HAVE THE UNDERSTANDING FROM DAY 1 THAT THIS IS A
9 YOUNG PERSON THAT WILL BE BACK IN OUR NEIGHBORHOODS, THAT WILL
10 BE ONE OF OUR NEIGHBORS, THAT WILL BE AMONG US. SO, OUR FOCUS
11 FROM DAY 1 SHOULD BE, HOW CAN WE BEST PREPARE THEM AND TEND TO
12 THEIR NEED FOR THAT EVENTUAL RETURN. AND THAT EVENTUAL RETURN
13 CAN BE IN 3 WEEKS OR IT CAN BE IN A YEAR BUT HOWEVER LONG
14 THEY'RE WITH US THAT WE'RE TENDING TO THEIR SPECIFIC NEEDS AND
15 THAT CAN ONLY BE DONE THROUGH AN INTERDISCIPLINARY TEAM THAT
16 YOU SHOULD BE ABLE TO WALK INTO ONE OF OUR UNITS AND YOU WILL
17 SEE EQUAL TEAM MEMBERS BETWEEN THE SECURITY STAFF MEANING THE
18 PROBATION STAFF THAT YOU WOULD HAVE PROBATION STAFF THAT ARE
19 LICENSED CLINICAL SOCIAL WORKERS, MFTS, LPCCS AS PART OF THE
20 TEAM IN ADDITION TO SOME OF THE TRADITIONAL ROLES. AND THIS IS
21 SOMETHING THAT HAS BEEN DONE BEFORE. THE CLASSIFICATION
22 EXISTS, BUT WE HAVEN'T USED IT TO ITS FULL POTENTIAL. AND THAT
23 IT SHOULD SHOCK NO ONE THAT OTHER TEAM MEMBERS MIGHT BE A
24 PUBLIC HEALTH NURSE, OR IT MIGHT BE A CONTRACTOR THAT IS THERE
25 FOR THE ENTIRE SHIFT TO ENGAGE THE YOUTH IN A DIFFERENT WAY.



THE BOARD OF
SUPERVISORS

1 THAT IT MIGHT BE SOMEONE THAT'S PROVIDING AN ARTS PROGRAM,
2 THAT IT MIGHT BE SO THAT WHAT WE ENVISION THE TEAM THAT IS
3 TENDING TO THE NEEDS OF THAT YOUNG PERSON, LET'S SAY THAT
4 SHIFT, THAT THAT TEAM IS COMPOSED OF A MULTIDISCIPLINARY GROUP
5 ALL FOCUSED ON THE SAME GROUP OF YOUNG PEOPLE, BUT BRINGING
6 SOMETHING DIFFERENT THAT THEY MAY CONNECT WITH THAT THE OTHER
7 TEAM MEMBER MIGHT NOT. THE SECOND VALUE, AND THIS ONE IS
8 PARTICULARLY IMPORTANT TO ME PERSONALLY, IS IT IS NOW TIME TO
9 FULLY ENGAGE OUR PARTNERS TO HAVE JOINT OWNERSHIP IN OUR
10 JUVENILE FACILITIES. IT'S SOMETHING I'VE MENTIONED BEFORE, BUT
11 TO BE FAIR, WE'VE NOT BEEN IN A POSITION TO FULLY EXECUTE. AND
12 WHILE I HAVE SAID THE WORDS THAT WHEN YOU GO TO JUVENILE HALL
13 AT LOS PADRINOS, THERE SHOULD BE OWNERSHIP BETWEEN OUR PARTNER
14 COUNTY AGENCIES SUCH AS THE ID OR PUBLIC HEALTH. I'VE SAID IT,
15 BUT WE'VE NOT BEEN IN A POSITION BECAUSE OF THE VIOLENCE AND
16 LACK OF STAFFING TO ACTUALLY MOVE FORWARD AND DO THAT. WE ARE
17 NOW IN A POSITION TO DO SO. AND SO WHAT YOU SHOULD EXPECT IS
18 SIGNIFICANT CHANGES IN WHICH WE ENGAGE OUR COUNTY PARTNERS.
19 LET ME GIVE YOU AN EXAMPLE. IF YOU WERE TO SHOW UP NEXT YEAR
20 AT LP, SOME THINGS SHOULD BE OBVIOUSLY DIFFERENT FROM THE
21 BEGINNING, THAT IT WOULD BE SEPARATED INTO DIFFERENT
22 COMMUNITIES AND THAT YOU MAY SEE NOTICES OR POLICIES OR POST
23 ORDERS THAT WOULD HAVE MULTIPLE AGENCY HEAD SIGNATURE ON IT.
24 MEANING THIS WASN'T SOLELY A PROBATION DECISION, BUT THAT
25 CONFRONTING A PROBLEM BEFORE US, WE MET AS COUNTY PARTNERS AND



THE BOARD OF
SUPERVISORS

1 SAID, WE'RE ALL AT THIS FACILITY EVERY SINGLE DAY, EVERY
2 SINGLE SHIFT, HOW DO WE CONFRONT THIS PROBLEM, AND THAT WE
3 WOULD JOINTLY AGREE ON THAT SOLUTION, AND THEN YOU WOULD SEE A
4 UNITED FRONT, AND OUR STAFF WOULD UNDERSTAND THAT, AND
5 EVERYBODY VISITING WOULD UNDERSTAND THAT THAT WHEN WE SAY A
6 WHOLE-PERSON APPROACH IT EXTENDS BEYOND SIMPLY THE TEAM BUT
7 THE DECISION-MAKING AS WELL AND SO WHAT YOU'LL SEE IN THE
8 COMING MONTHS IS AN INVITATION TO THESE OTHER COUNTY PARTNERS
9 TO PHYSICALLY BE THERE WITH US, TO MAKE DECISIONS WITH US, AND
10 TO JOINTLY. WHAT HAS HAPPENED SO FAR IS THAT WE'RE ALL THERE,
11 AND WHILE THERE'S COLLABORATION, WE'RE MAKING, WE'RE DIFFERENT
12 DEPARTMENTS WITH DIFFERENT BUDGETS MAKING DIFFERENT DECISIONS.
13 WE NEED TO DO BETTER THAN THAT. AND UNTIL NOW, THE LARGEST
14 OBSTACLE HAS BEEN PROBATION OUT OF NECESSITY BECAUSE WE HAD TO
15 MAKE SURE THAT IT'S A SUFFICIENTLY SAFE PLACE TO INVITE FOLKS
16 TO COME IN AND DO THAT. I THINK WE'RE IN A POSITION TO MOVE
17 FORWARD AND DO THAT NOW. AND THEN THIRD IS, AGAIN, MY PERSONAL
18 COMMITMENT THAT WE NEED TO HAVE A VERY SERIOUS AND THOUGHTFUL
19 INVESTMENT IN OUR EMPLOYEES. PROBATION IS OUR EMPLOYEES. AND
20 THE WORLD HAS CHANGED AND WE ARE ASKING OUR EMPLOYEES TO DO
21 THINGS THAT ARE SIGNIFICANTLY DIFFERENT THAN WHAT THE JOB WAS
22 THE DAY WE HIRED THEM. AND WE'RE ASKING FOLKS TO DO THINGS
23 YEAR IN AND YEAR OUT THAT FRANKLY IS INCREDIBLY STRESSFUL AND
24 THAT IF WE DON'T CONCENTRATE ON BOTH A SERIOUS INVESTMENT IN
25 THEM IN TERMS OF TRAINING, WHETHER IT BE HIGHER ED OR SPECIFIC



THE BOARD OF
SUPERVISORS

1 TRAINING FOR THEM ON SITE, AND THAT WE'RE SERIOUS ABOUT IT AND
2 THAT WE DON'T SAY THAT INVESTMENT CAN'T BE THIS YEAR BECAUSE
3 IT'S TOO EXPENSIVE OR THAT INVESTMENT CAN'T BE THIS YEAR
4 BECAUSE IT'S TOO EXPENSIVE OR THAT INVESTMENT CAN'T BE THIS
5 YEAR BECAUSE I NEED TO DEPLOY THEM TO THE HALL. THAT WE
6 UNDERSTAND THAT THEY'RE NOT GOING TO BE ABLE TO PERFORM THOSE
7 FUNCTIONS UNLESS WE GIVE THEM A SPACE TO TRAIN AND COME UP TO
8 PAR IN THE NEW AREAS. THAT'S NOT A DIG TO OUR EMPLOYEES.
9 THAT'S AN ACKNOWLEDGEMENT THAT WE'VE NOT INVESTED IN THEM FOR
10 THE LIFETIME THAT THEY'RE WITH US. AND THE SECOND IS IN
11 WELLNESS. WE ARE ASKING THEM TO DO THINGS THAT ARE
12 EXTRAORDINARILY DIFFICULT AND OVER TIME HAVE A VERY SERIOUS
13 EFFECT ON THEIR HEALTH. AND THAT WE NEED TO TEND TO THAT AS
14 WELL. IF WE WANT THEM TO BE HEALTHY MODELS FOR THE FOLKS THAT
15 THEY SHOULD BE GUIDING WHILE ON PROBATION THAT WE NEED TO MAKE
16 SURE THAT THEY'RE IN A HEALTHY PLACE AS WELL AND OVER THE
17 YEARS I CAN UNDERSTAND HOW OUR EMPLOYEES MAY HAVE FELT LIKE
18 THEY'VE BEEN DEMONIZED AND NOT INVESTED IN AND YET EVERY DAY
19 WE ASK THEM TO COME IN AND DO VERY DIFFICULT WORK. AND SO THAT
20 INVESTMENT IN THEM, WE NEED HEALTHY PEOPLE TO BE ABLE TO BE A
21 LIGHT IN OTHER FOLKS' LIVES. AND SO MOVING FORWARD, THAT HAS
22 TO BE ONE OF THE PILLARS OF WHAT WE DO MOVING FORWARD. I'LL
23 STOP MY COMMENTS HERE AND ALLOW CHIEF DEPUTY EPPS TO GIVE YOU
24 A MUCH MORE SPECIFIC UPDATE ON BSEC.
25



THE BOARD OF
SUPERVISORS

1 **KIMBERLY EPPS:** THANK YOU. MADAM CHAIR, MEMBERS OF THE BOARD,
2 JUST TO START WITH A QUICK RECAP, IN FEBRUARY 2024, BOTH LOS
3 PADRINOS JUVENILE HALL AND BARRY J. NIDORF SECURE YOUTH
4 TREATMENT FACILITY WERE DETERMINED TO BE UNSUITABLE FOR THE
5 CONFINEMENT OF MINORS. SUBSEQUENTLY, FIELD REPRESENTATIVE LISA
6 SOUTHWELL CONDUCTED A TARGETED INSPECTION BETWEEN THE WEEKS IN
7 MARCH AND APRIL AT BOTH FACILITIES AND MADE A RECOMMENDATION
8 TO THE BOARD THAT THE NONCOMPLIANCE ISSUES HAD BEEN REMEDIED.
9 ON APRIL 11TH, THE BOARD HELD A MEETING AND ACCEPTED THE
10 SUITABILITY AND DETERMINED THAT WE WERE NOW SUITABLE. 3
11 MEMBERS OF THE BOARD VOTED AGAINST THE DETERMINATION OF
12 SUITABILITY AND ONE MEMBER OF THE BOARD ABSTAINED. WHAT I'LL
13 BE TALKING ABOUT IS HOW WE WERE ABLE TO COME INTO COMPLIANCE
14 AND OUR PLAN TO MAINTAIN COMPLIANCE. SO, 202 FIELD OFFICERS
15 WERE DEPLOYED TO BARRY J. AND LOS PADRINOS FROM FIELD
16 SERVICES. WE ALSO TOOK A LOOK AT REASSESSING THE RESOURCES IN
17 JUVENILE SERVICES WHERE THE CASELOADS ARE SMALLER TO BE ABLE
18 TO ACCOMMODATE THE DEPLOYMENT, SHIFTING SOME RESOURCES OVER TO
19 ADULT SERVICES, TALKING TO THE COURT AND TALKING WITH OUR
20 PARTNERS IN AB 109 TO DISCUSS OUR PLAN TO LET THEM KNOW WHAT
21 WE WERE DOING. WE REASSIGNED OUR NUMBER OF CANINES, AB 109,
22 AND CONTRACTED CANINE SERVICES FOR DRUG DETECTION DOGS AND
23 ELECTRONICS DETECTION DOGS TO BOTH BARRY J. AND LP. WE HAD
24 ALSO PREVIOUSLY DEPLOYED OUR BUREAU CHIEFS TO LOS PADRINOS AND
25 THEN BEGAN TO DEPLOY DIRECTORS TO GIVE A HIGHER LEVEL OF



THE BOARD OF
SUPERVISORS

1 OVERSIGHT, COACHING, AND MENTORING TO LIVING UNITS IN THE
2 FACILITIES AROUND THE CLOCK. UPON BEING DETERMINED TO BE
3 UNSUITABLE, WE ARRANGED A MEETING WITH BSCC OFFICIALS AND TOOK
4 A LEADERSHIP TEAM TO SACRAMENTO TO DRILL DOWN ON AND DISCUSS
5 THE AREAS OF NONCOMPLIANCE TO GET SOME CLARIFICATION ON WHAT
6 EXACTLY WE WANTED TO PROVIDE AND TO UNDERSTAND SPECIFICALLY
7 ABOUT THOSE TO LOOK MORE CLOSELY AT THE REPORT. FROM THAT,
8 THAT SAME LEADERSHIP TEAM ALONG WITH OTHERS THAT WERE IN THE
9 DEPARTMENT, WE CREATED AN INTERNAL BSCC COMPLIANCE TEAM AND WE
10 BEGAN TO HOLD MEETINGS WEEKLY FROM AN HOUR TO 4 HOURS
11 DEPENDING ON THE SESSION. BSCC STAFF WERE ALSO EITHER ON SITE
12 OR CONSTANTLY AVAILABLE TO US TO PROVIDE MENTORING AND
13 TECHNICAL ASSISTANCE. THAT WAS DONE THROUGH REVISED
14 PROCEDURES, IDENTIFYING WHAT WE WOULD BE PROVIDING FOR PROOF
15 OF PRACTICE, CLARIFYING DOCUMENTS SO THAT THEY WERE CONSISTENT
16 FOR USE ACROSS BERRY J AND LP, AND PROVIDING THOSE TO BSCC TO
17 GET REVIEW AND FEEDBACK ON THOSE. OUR DOJ MONITOR PROVIDED
18 TECHNICAL ASSISTANCE ON DEVELOPING A STAFFING ANALYSIS. WE
19 TOOK A LOOK AT DIFFERENT POSITIONS, WHAT WAS OUR RELIEF FACTOR
20 TO COME UP WITH A NUMBER OF SCENARIOS BASED UPON THE
21 POPULATION AND STAFFING THE FACILITY FOR ONE-TO-ONE
22 SUPERVISION IN ADDITION TO ANCILLARY POSTS. THOSE ARE THE
23 POSTS THAT HELP DO OTHER THINGS IN THE FACILITIES SUCH AS
24 MOVEMENT, VISITATION MONITORING AND THINGS SUCH AS THAT. OUR
25 DJJ CONSULTANT, FORMER DJJ DIRECTOR MICHAEL MINER, WAS ALSO ON



THE BOARD OF
SUPERVISORS

1 SITE AT BERRY J TO PROVIDE MENTORING AND COACHING AND WAS A
2 MEMBER OF OUR BSCC COMPLIANCE TEAM AS WELL. IN ADDITION TO
3 CONVENING OUR COMPLIANCE TEAM, THERE WAS ADDITIONAL WORK BEING
4 DONE BY MEMBERS OF THE TEAM TO MONITOR OUR PROGRESS, TO DO
5 INSPECTIONS, TO SEE IF WE WERE IN COMPLIANCE IN THOSE AREAS,
6 TO COME BACK AND REPORT BACK AND LOOKING AT WHAT NEEDED TO BE
7 CORRECTED AND MAKING CHANGES AS NECESSARY TO ANY REVISIONS
8 THAT WE HAD MADE TO POLICIES OR ANY FORMS, WERE THESE
9 PROCESSES WORKING, LOOKING AT SAFETY CHECKS, FOR EXAMPLE, HOW
10 WE WERE DOCUMENTING HOW THAT WAS BEING REPORTED BACK AND
11 MONITORING TO MEET OUR COMPLIANCE STANDARDS. OUR PLAN WILL
12 REMAIN BASICALLY THE SAME TO CONTINUE TO MAINTAIN COMPLIANCE.
13 HOWEVER, WHAT WE'LL DO THIS TIME AROUND, WE'LL CONVENE FOR 2
14 WEEKS. WE HAVE AN INITIAL STANDING MEETING OF 3 HOURS, THOSE
15 COULD GO AS LONG AS 5 HOURS. WE WILL COMPREHENSIVELY GO
16 THROUGH ALL OF TITLE 15. WE WILL REVISE PROCEDURES, POLICIES
17 AS NECESSARY. WE WILL WORK ON NEW FORMS THAT ARE CONSISTENT
18 BETWEEN BARRY J. NIDORF AND LOS PADRINOS JUVENILE HALL TO
19 DETERMINE OUR PROOF OF PRACTICE. WE WILL CONTINUE TO WORK WITH
20 OUR FIELD REP, BSCC, LISA SOUTHWELL, AND OTHER MEMBERS OF THE
21 BSCC STAFF TO PROVIDE OUR PROOF OF PRACTICE TO LOOK AT THOSE
22 POLICIES FOR REVIEW AND TO RECEIVE ANY FULL FEEDBACK. WE'LL
23 CONTINUE TO ESTABLISH LONG-TERM PROTOCOLS AND SOLUTIONS TO
24 THINGS TO MAKE SURE THAT WE'RE MEETING ALL OF THE REQUIREMENTS
25 AND DEVELOPING THOSE PROTOCOLS AND TOOLS, CONTINUE TO HAVE



THE BOARD OF
SUPERVISORS

1 ACCOUNTABILITY THROUGH ONGOING INSPECTIONS, COMPLIANCE REPORT
2 OUTS, AND REMEDIATING THINGS FROM THE REPORT TO MAINTAIN OUR
3 GOAL OF BEING IN COMPLIANCE. OF COURSE, AS I SAID,
4 STANDARDIZING DOCUMENTATION, HOW WE'RE COLLECTING THAT
5 DOCUMENTATION, HAVING ONE SOURCE THAT'S RESPONSIBLE FOR
6 PROVIDING THAT DOCUMENTATION TO BSCC AND STRICTLY IDENTIFYING
7 POINTS OF CONTACT SO THAT WE'RE CONSISTENT IN OUR MESSAGING
8 AND EVERYBODY DOESN'T HAVE SILOED MESSAGING. WE DID HAVE AN
9 INSPECTION AT LOS PADRINOS JUVENILE HALL, A TARGETED
10 INSPECTION ON MAY 7TH, AND THEN THERE WAS A TARGETED
11 INSPECTION AT BARRY J. NIDORF ON THE 9TH. OUR PRELIMINARY
12 REPORT TO US IS THAT WE ARE MAINTAINING, WE ARE AWAITING A
13 REPORT BACK FROM BSCC. WE WILL SAY THERE ARE SOME THINGS THAT
14 GLITCHES WITH DOCUMENTATION, THINGS WE MIGHT NEED TO IMPROVE
15 IN THAT. BUT SO FAR, WE ARE MAINTAINING AND WE'RE LOOKING
16 FORWARD TO THE FULL REPORT BACK FROM BSCC. SORRY. SO, WE'RE
17 STILL DEVELOPING, AS I SAID, THE COMPREHENSIVE PLAN FOR LONG-
18 TERM SUSTAINABILITY. THE COMPLIANCE TEAM WILL CONTINUE TO
19 MEET, BUT WE'RE ALSO LOOKING AT BUILDING A COMPLIANCE TEAM,
20 POOLING SOME OF THE PEOPLE TOGETHER TO PUT THEM UNDER 1
21 UMBRELLA BECAUSE THERE'S DIFFERENT THINGS BEING MONITORED
22 WHERE WE NEED TO HAVE A COHESIVE TEAM. AGAIN, DRILLING DOWN ON
23 THE REGULATIONS, NOT ONLY THE TITLE 15 REGULATIONS, BUT OUR
24 POLICIES ARE ALSO INSPECTED AGAINST THE REGULATIONS. AND THERE
25 HAVE BEEN SOME INCONSISTENCIES. OUR POLICY UNIT, WE DID DO AN



THE BOARD OF
SUPERVISORS

1 ASSESSMENT THROUGH OUR POLICY UNIT AND SORT OF LIKE A RESEARCH
2 REVIEW UNIT INTERNAL TO PROBATION AND THEY TOOK A LOOK AT THE
3 LAST 10 YEARS OF NONCOMPLIANCE AND THOSE ISSUES OF
4 NONCOMPLIANCE WERE GROUPED AS PRIORITY 1, PRIORITY 2 CATEGORY
5 AND PRIORITY 3. SO, AS WE MOVE THROUGH ALL OF THE REGULATIONS
6 TO DEVELOP PROOFS OF PRACTICE AND TO POLICIES. WE WILL GO FLOW
7 THROUGH THOSE GROUPS, KIND OF INTERMINGLING, SO IT'S NOT SUCH
8 BIG CHUNKS TO TAKE OFF AT A TIME. LOOKING AT ONE PRIORITY 1,
9 IT MAY BE A PRIORITY 3. SO THAT'S UNDERWAY. ALSO WORKING WITH
10 OUR TRAINING UNIT AND RESTRUCTURING HOW WE DO TRAINING SO THAT
11 THE TRAINING IS MORE CONSISTENT AROUND THESE AREAS IN TOPICS
12 SUCH AS USE OF FORCE, REVIEWING FOR SAFETY CHECKS, LIABILITY,
13 WHAT DOES THE CASE LAW UPDATE SAY? SO, LOOKING AT DEVELOPED
14 TRAINING AND OTHER REQUIRED TRAININGS, AND AS I SAID,
15 CONTINUING TO DO COMPLIANCE BECAUSE WE'RE FULLY AWARE THAT YOU
16 DON'T GET WHAT YOU EXPECT, YOU GET WHAT YOU INSPECT. AND WHAT
17 YOU INSPECT REPEATEDLY WILL YIELD THE BEST RESULTS. WILL YIELD
18 THE BEST RESULTS.

19
20 **GUILLERMO VIERA ROSA:** OH, I THINK THAT WAS MY CUE TO HAND IT
21 OVER TO CHIEF DEPUTY WILLIAMS ON THE NEXT PORTION. THANK YOU.

22
23 **SHEILA WILLIAMS:** THANK YOU. THIS SLIDE IS JUST A
24 REPRESENTATION, A VISUAL REPRESENTATION OF THE SHARED
25 ACCOUNTABILITY AND RESPONSIBILITY MODEL THAT THE CHIEF SPOKE



THE BOARD OF
SUPERVISORS

1 TO EARLIER WHEN HE TALKED ABOUT THE DEPARTMENT'S STRATEGIC
2 VISION. AS YOU CAN SEE, THE GOAL IS TO FOSTER COLLABORATION
3 AMONG OUR PARTNERS, WORK TOGETHER ON OUR PROGRAMS, OUR
4 EDUCATION, OUR TREATMENT, AND ULTIMATELY THE GOAL IS TO ENSURE
5 THAT WE ACHIEVE BETTER OUTCOMES FOR OUR YOUTH. MOVING FORWARD,
6 WE'RE LOOKING FORWARD TO THE CREATION OF A LPH, LP ADVISORY
7 COUNCIL. CHIEF EPPS, WOULD YOU LIKE TO SPEAK MORE TO THAT?

8
9 **KIMBERLY EPPS:** SO, WE ARE IN THE PROCESS OF DOING THE
10 FOUNDATIONAL WORK THAT NEEDS TO BE DONE. THE GUIDELINES FOR
11 THE ADVISORY GROUP HAVE BEEN ESTABLISHED. THERE'S A WRITTEN
12 PROCESS ON HOW THE SELECTIONS WILL BE MADE. WE WILL PUBLICIZE
13 THAT WE ARE ACCEPTING APPLICATIONS THAT WILL BE ADVERTISED ON
14 OUR SOCIAL MEDIA PLATFORMS. WE'RE GOING TO ASK THAT THE
15 PROBATION OVERSIGHT COMMITTEE ALSO ADVERTISE THAT WE'RE TAKING
16 APPLICATIONS ON THEIR WEBSITE AS WELL AS THE DEPARTMENT OF
17 YOUTH DEVELOPMENT. WE'RE GOING TO WORK WITH SOME OF OUR
18 STAKEHOLDERS TO SEE IF THEY CAN PASS FLYERS OUT AND DO
19 POSTINGS AT OUR FACILITIES. INITIALLY, WE WILL BE PILOTING OUR
20 LP ADVISORY COUNCIL SO THAT WE CAN WORK OUT KINKS, BUT
21 IDEALLY, THERE WILL BE A ROLLOUT TO HAVE AN ADVISORY COUNCIL
22 AT BERRY J, OUR EAST CAMPS, KILPATRICK, AND ALL OF THE
23 FACILITIES. AND THERE'S ALSO A DRAFT APPLICATION, AND THERE'S
24 A DRAFT FLYER. WE'RE JUST PENDING FINAL REVIEW AND APPROVAL TO
25 DO A COUPLE OF TWEAKS TO THOSE AS RECOMMENDED AND THOSE WILL



THE BOARD OF
SUPERVISORS

1 BE ISSUED SOON. WE ANTICIPATE THAT EVERYTHING SHOULD BE GOING
2 OUT PUBLICLY PROBABLY THE THIRD WEEK OF JUNE AND THEN WE LOOK
3 FORWARD TO RECEIVING THE APPLICATIONS AND FORMING A SHARED
4 INTERVIEW COMMITTEE TO HELP US SELECT MEMBERS OF THE ADVISORY
5 COUNCIL.

6
7 **GUILLERMO VIERA ROSA:** I'M GONNA JUST JUMP IN. I WANNA MAKE
8 SURE WE DON'T MISS THE PURPOSE OF THIS. IT'S CERTAINLY NOT
9 BECAUSE I LACK A NUMBER OF PLACES FROM WHICH TO DRAW
10 RECOMMENDATIONS. THOSE COME FREELY AND DAILY. BUT I WANT TO
11 MAKE SURE THAT WE'RE HITTING ALL THE APPROPRIATE FOLKS THAT
12 ARE INVESTED IN OUR YOUNG PEOPLE. AND WE WILL CONTINUE TO
13 RECEIVE GUIDANCE FROM STATE AGENCIES, FROM THE POC, FROM THE
14 INSPECTOR GENERAL WHEN THEY PUT OUT REPORTS. THIS IS A MUCH
15 MORE PERSONALIZED APPROACH THAT I WANT TO FORMALIZE TO MAKE
16 SURE THAT FOLKS DON'T HAVE TO CALL INTO MEETINGS LIKE THIS.
17 THEY DON'T HAVE TO CALL INTO IT FOR US TO HEAR THEM. WE DON'T
18 HAVE TO COUNT ON THEM ON AN INDIVIDUALIZED BASIS TRYING TO
19 MAKE THEIR VOICE HEARD AT THE FACILITY ITSELF. BUT THAT WE'RE
20 ACTUALLY GOING TO HAVE A PLACE IN WHICH WE WILL HEAR THEM AND
21 SERIOUSLY TAKE INTO CONSIDERATION WHAT THEY BELIEVE AREAS OF
22 IMPROVEMENT ARE. AND MAYBE WHAT WE'VE MISSED THE PERSPECTIVE
23 OF THE YOUNG PEOPLE AND THEIR FAMILIES AND THEN WE CAN TAKE
24 SOME, A SERIOUS LOOK AT HOW TO IMPLEMENT THOSE. SO, WE JUST
25 WANT TO FORMALIZE A PLACE TO GET VOICES THAT WE PERHAPS ARE



THE BOARD OF
SUPERVISORS

1 MISSING.

2

3 **SHEILA WILLIAMS:** NEXT WE'RE GOING TO HAVE THE 30-DAY LP,
4 REINVENTING AND TRANSFORMING THE CULTURE. THIS IS WHERE WE
5 WANT TO ENSURE THAT EVERYONE HAS A CONSISTENT AND STANDARDIZED
6 APPROACH, NOT ONLY FOR THE YOUTH, BUT ALSO FOR OUR STAFF
7 ASSIGNED THERE. WE ALSO WANT TO TALK ABOUT OUR CLASSIFICATION
8 CHANGES THAT WE'RE WORKING WITH THE CHIEF EXECUTIVE OFFICE ON.
9 WE WOULD LIKE TO CONVERT OUR DETENTION SERVICES OFFICERS TO
10 DEPUTY PROBATION OFFICERS. THAT WAY WHEN THEY COME IN, WE HAVE
11 A SINGLE CLASSIFICATION THAT ALLOWS FOR GREATER FLEXIBILITY IN
12 TERMS OF OUR ABILITY TO MOVE THEM BETWEEN THE FIELD AND THE
13 JUVENILE INSTITUTIONS. RIGHT NOW, THE DETENTION SERVICES
14 OFFICER IS AN ITEM THAT'S ONLY ALLOWED TO WORK IN OUR HALLS.
15 THEY'RE NOT AVAILABLE IN OUR CAMPS NOR IN THE FIELD. AND SO,
16 WE WANNA ELIMINATE THAT BARRIER. AND LIKE I MENTIONED, HAVE
17 GREATER FLEXIBILITY IN OUR ABILITY TO USE THE STAFF THAT WE
18 HAVE IN OUR DEPARTMENT. WE ALSO WANT TO CREATE A NON-SWORN
19 PROBATION SPECIFIC POSITION. WHAT WE REALIZE IS THAT WHEN WE
20 LOOKED AT OUR OPERATIONS, THERE'S CERTAIN WORK THAT DOESN'T
21 NECESSARILY NEED A PEACE OFFICER BADGE TO DO THAT, AND WE NEED
22 A PLACE FOR OUR OFFICERS THAT DO HAVE PARTICULAR WORK
23 RESTRICTIONS OR INABILITY TO CONTINUE TO WORK IN THE PEACE
24 OFFICER CAPACITY TO HAVE A PLACE WHERE WE CAN PLACE THEM IN
25 TERMS OF CONTINUING THEIR WORK WITH THE DEPARTMENT. WE ALSO,



THE BOARD OF
SUPERVISORS

1 AS YOU KNOW, BECAUSE WE ARE CURRENTLY REASSIGNING OR
2 REASSIGNING STAFF FROM THE FIELD, THAT IS NOT A LONG-TERM
3 SUSTAINABLE STRATEGY. SO, WE WANT TO DEVELOP A MUCH MORE
4 ROBUST RECRUITMENT AND TRAINING STRATEGY. SO AS MENTIONED, WE
5 WANT TO INCREASE OR INVEST IN OUR STAFF BY ELEVATING OUR ENTRY
6 LEVEL POSITIONS. WE WANNA OFFER THEM THE ABILITY TO GET THEIR
7 BACHELOR'S DEGREE AND HAVE COURSES THAT OBVIOUSLY WILL ASSIST
8 THEM IN DOING THE PROBATION WORK ONSITE WITH THE DEPARTMENT.
9 SETTING EXPECTATIONS GOING FORWARD, OUR TOP PRIORITIES, I'M
10 SORRY, OUR TOP PRIORITIES ARE BSEC AND DOJ COMPLIANCE. THAT
11 REMAINS OUR GOAL AND WHERE WE ARE CONTINUING TO SEE THE
12 DEPARTMENT GOING. WE'RE LOOKING TO HAVE GREATER TRANSPARENCY
13 AND BETTER COMMUNICATION, NOT ONLY WITH THE BOARD, OUR COUNTY
14 PARTNERS, AS WELL AS OUR STAKEHOLDERS, AND THERE ARE MORE
15 CHANGES TO COME.

16
17 **GUILLERMO VIERA ROSA:** THAT'S, I JUST READ IT, SOUNDS LIKE A
18 THREAT. WHAT WE MEAN IS WE REALLY HOPE TO, FOR THE NEXT FISCAL
19 YEAR, PROVIDE A TWO-YEAR STRATEGIC PLAN. AND SO MANY OF THE
20 QUESTIONS, AND REALLY GOING IN DEPTH WITH THINGS THAT WE'VE
21 ONLY TOUCHED UPON HERE, HAVE AN ACTUAL DOCUMENT TO GUIDE ALL
22 OF US MOVING IN THE NEXT 2 FISCAL YEARS. SO THAT IS THE MORE
23 TO COME.

24
25 **SHEILA WILLIAMS:** LASTLY, AS PART OF THE BOARD MOTION, WE WERE



THE BOARD OF
SUPERVISORS

1 ASKED TO ADDRESS PROGRAMMING. SO, THIS HERE IS A SNAPSHOT OF
2 SOME PROGRAMMING AVAILABLE AT BARRY J. NIDORF. WE'RE CURRENTLY
3 MEETING INTERNALLY ONCE A WEEK TO DEVELOP A LIST OF ALL OF OUR
4 CURRENT CONTRACTS THAT WE HAVE AND THE SERVICES THAT ARE
5 PROVIDED. AS YOU CAN SEE, WE HAVE THE AGENCY, THE DEPARTMENT,
6 COUNTY DEPARTMENT RESPONSIBLE IF IT'S OUTSIDE OF PROBATION,
7 THE FUNDING SOURCE, A BRIEF DESCRIPTION OF THE SERVICES TO BE
8 PROVIDED AND THEN HOW OFTEN IT'S BEING PROVIDED AND TO WHICH
9 UNITS. WHAT THIS DOES NOT REFLECT, AND WE'RE CURRENTLY WORKING
10 ON, IS ALSO INCLUDING OUR EDUCATION SERVICES DEPARTMENT. THEY
11 HAVE A VARIETY OF ACTIVITIES AND EVENTS THAT THEY DO WITH THE
12 YOUTH THAT IS NOT REFLECTED HERE. EITHER THEY DO IT IN
13 CONJUNCTION WITH LACO, OR THEY DO IT INDEPENDENTLY. AND SO, WE
14 WANNA HAVE THAT INFORMATION AVAILABLE TO YOU. WHAT'S ALSO
15 MISSING AND WE'RE WORKING ON IS ANY PENDING OR UPCOMING
16 CONTRACTS THAT WE'RE WORKING THROUGH TO GET IN PLACE TO
17 INCREASE THE NUMBER OF PROGRAMMING THAT YOU SEE HERE AND
18 AVAILABLE TO THE YOUTH ON SITE. WE CURRENTLY HAVE FUNDS
19 AVAILABLE THROUGH THE JUVENILE JUSTICE REALIGNMENT BLOCK
20 GRANT. THAT'S OUR SB 823 FUNDING THAT CAME DOWN FROM THE STATE
21 FOR OUR S.Y.T.F. POPULATION. WE'RE WORKING WITH A NUMBER OF
22 COUNTY DEPARTMENTS AND OTHER AGENCIES TO INCREASE THE NUMBER
23 OF PROGRAMMING THAT WE HAVE ON SITE THERE. IN ADDITION, WITH
24 OUR EDUCATION SERVICES DEPARTMENT, THEY ARE PROVIDING
25 VOCATIONAL TRAINING, THEY ARE PROVIDING HIGHER INSTITUTION



THE BOARD OF
SUPERVISORS

1 LEARNING. WE HAVE A RELATIONSHIP WITH LOS ANGELES MISSION
2 COLLEGE FOR OUR S.Y.T.F. POPULATION AND WE ALSO HAVE A
3 RELATIONSHIP WITH EAST LOS AND EAST LA COLLEGE AND LA TRADE
4 TECH AND SO WE HAVE SEVERAL YOUTH THAT ARE PARTICIPATING AND I
5 THINK WE HAVE ABOUT 3 YOUTH THAT ARE PLANNING TO GRADUATE WITH
6 THEIR ASSOCIATE DEGREE COMING UP SOON. SO, LIKE I MENTIONED,
7 THIS IS A SNAPSHOT OF BARRY J. AND THEN THIS IS THE SAME
8 SIMILAR INFORMATION FOR LOS PADRINOS. LIKE I SAID, IT'S A WORK
9 IN PROGRESS. AND SO, I HOPE TO BE ABLE TO PROVIDE THAT TO THE
10 BOARD AND TO OTHERS A COMPLETE AND COMPREHENSIVE LIST OF ALL
11 PROGRAMMING CURRENTLY AVAILABLE ON SITE. ONCE WE HAVE THAT
12 DOCUMENT PREPARED, WE ALSO WANT TO LOOK AT ANY GAPS THAT WE
13 MAY HAVE, EITHER SERVICE, EITHER GENDER RELATED OR AGE RELATED
14 TO MAKE SURE THAT WE'RE MEETING ALL THE NEEDS OF THE YOUTH IN
15 OUR CARE. AND THEN OF COURSE WE ALSO WANT TO MAKE SURE THAT WE
16 DO SOME ROBUST PROGRAM EVALUATION TO MAKE SURE THAT THE
17 PROGRAMS THAT ARE IN PLACE ARE ACHIEVING THE OUTCOMES THAT
18 WERE INTENDED AND THAT LIKE THE CHIEF MENTIONED THAT THE YOUTH
19 THAT ARE IN OUR CARE THAT THEY LEAVE BETTER THAN THEY ARRIVED.
20 THAT CONCLUDES OUR PRESENTATION FOR ITEM 12, I BELIEVE. AND IF
21 I MAY, I WILL GO ON TO ITEM 11, THE GLOBAL PLAN. SO, OUR
22 GLOBAL PLAN HAS NOT CHANGED SINCE IT WAS PROVIDED TO THE BOARD
23 BACK IN OCTOBER OF 2023. THIS IS A LIST OF OUR CURRENT
24 FACILITIES AND THEIR PLANNED USE, THE POPULATION THAT IS
25 HOUSED THERE, THE TYPE OF POPULATION, AS WELL AS THE CURRENT



THE BOARD OF
SUPERVISORS

1 COUNT AS OF MAY 10, 2024. THE ONLY CHANGE THAT YOU SEE HERE IS
2 THAT WE DID ADD CAMP PAGE TO THE PLAN BECAUSE WE STILL
3 CURRENTLY HAVE YOUTH ASSIGNED THERE, BUT WE ARE CURRENTLY
4 MEETING INTERNALLY WHEN WE HAVE TIME AND SPACE TO FIGURE OUT
5 THE, TO MOVE FORWARD WITH OUR PLANNED USE OF TEMPORARILY
6 CLOSING CAMP PAGE. WE'LL BE WORKING WITH SUPERVISOR BARGER
7 OFFICE TO MAKE SURE THAT WHAT WE DO IS COMFORTABLE. BUT WE'LL
8 BE LOOKING TO EITHER REDISTRIBUTE THE POPULATION AND OR REDUCE
9 THE NUMBER OF THOSE THAT ARE CURRENTLY BEING ASSIGNED TO THAT
10 CAMP. BUT THESE ARE OUR FACILITIES AND LIKE I MENTIONED, THE
11 CURRENT PLAN USED FOR THESE SITES. THAT CONCLUDES OUR
12 PRESENTATION. THANK YOU.

13
14 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. AND SUPERVISOR HAHN
15 AND I WANTED TO MAKE SURE THAT WE HAD AN OPPORTUNITY TO HAVE A
16 PUBLIC FACING CONVERSATION AROUND PROBATION. WE KNOW THAT IN
17 RECENT MONTHS, A LOT OF WHAT THIS BOARD HAS DISCUSSED HAS BEEN
18 IN CLOSED SESSION GIVEN THE NATURE OF THE DISCUSSIONS, BUT WE
19 WANTED TO MAKE SURE THAT THERE WAS A SPACE FOR THE PUBLIC TO
20 ENGAGE WITH THAT. SO, THANK YOU FOR THE PRESENTATIONS. AND
21 I'LL NOW TURN IT TO SUPERVISOR BARGER.

22
23 **SUP. KATHRYN BARGER:** THANK YOU AND THANK YOU FOR THIS
24 PRESENTATION. THANK YOU, CHAIR HORVATH, BECAUSE TO YOUR POINT,
25 WE KNOW WHAT YOU'RE DOING, BUT I DON'T THINK IT'S BEING



THE BOARD OF
SUPERVISORS

1 COMMUNICATED. AND THE BSCC ACKNOWLEDGING THAT WE'RE IN
2 COMPLIANCE SPEAKS VOLUMES TO THE WORK THAT YOU'RE DOING. BUT I
3 THINK IT'S IMPORTANT FOR US TO LET THE PUBLIC KNOW. AND, YOU
4 KNOW, GUILLERMO, I WANNA THANK YOU FOR BEING TRANSPARENT AS IT
5 RELATES TO THE STAFF. I KNOW YESTERDAY YOU MADE AN
6 ANNOUNCEMENT IN TERMS OF STAFF THAT HAVE BEEN PUT ON LEAVE. I
7 THINK THAT'S IMPORTANT TOO, BECAUSE ACCOUNTABILITY ACROSS THE
8 BOARD NEEDS TO BE IN PLACE. SO, I WANT TO THANK YOU FOR THAT.
9 I ALSO WANT TO CONGRATULATE YOU ON THE FACT THAT NOW YOU CAN
10 INTERACT WITH THE BFCC. AND I THINK THAT IS IMPORTANT. I THINK
11 THAT WAS A FRUSTRATION IN THAT YOU'VE GOT TO BE ABLE TO HAVE
12 THAT INTERACTION WITH THEM. MY QUESTION IS, I MEAN, ON THE
13 ADVISORY BOARD, IS THAT IN CONJUNCTION OR IS THAT IN ADDITION
14 TO THE JOINT OWNERSHIP WITH COUNTY PARTNERS OR IS THAT THE
15 COUNTY PARTNERS THAT ARE GOING TO BE PART OF THIS ADVISORY?

16
17 **GUILLERMO VIERA ROSA:** NO, 2 SEPARATE THINGS.

18
19 **SUP. KATHRYN BARGER:** 2 SEPARATE THINGS.

20
21 **GUILLERMO VIERA ROSA:** SO AS ENVISIONED THE COUNTY PARTNERS AS
22 THEY ARE PRESENTED AND ACCEPT. I'M GETTING AHEAD OF SOME OF
23 THE CONVERSATIONS WITH THEM. THAT WOULD BE DAY TO DAY. THAT
24 WOULD REALLY BE ENVISIONED AS NO, DAY TO DAY WE ARE WORKING
25 TOGETHER AND YOU HAVE SAY OVER SOME OF THESE AREAS. THE



THE BOARD OF
SUPERVISORS

1 ADVISORY COMPONENT IS FOLKS THAT AREN'T A FORMAL PART OF OUR
2 SYSTEM OR OUR COUNTY. AND THEY ARE EITHER EXPERTS IN THE SPACE
3 OF YOUTH JUSTICE OR FOLKS THAT HAVE EXPERIENCE AND FAMILY
4 MEMBERS OR HAVE BEEN IN THE SYSTEM.

5
6 **SUP. KATHRYN BARGER:** SO, ON THE DEPARTMENTS, ARE THE PUBLIC
7 DEFENDERS GOING TO BE INCLUDED.

8
9 **GUILLERMO VIERA ROSA:** YES, NOT TO GO TOO DEEP INTO --

10
11 **SUP. KATHRYN BARGER:** NO, BUT I JUST BECAUSE I THINK ONE OF MY
12 I MEAN I'LL FOLLOW UP WITH WHY I'M SAYING THAT IS THAT YOU
13 CREATED A UNIT AT BARRY J NIDORF FOR YOUTH THAT WANT TO GO
14 INTO A TREATMENT PROGRAM. AND I UNDERSTAND THAT IT GOT SHUT
15 DOWN BECAUSE SOME LAWYERS FELT THAT THEIR CLIENTS WERE IN
16 THERE INAPPROPRIATELY. AND I WAS A LITTLE DISHEARTENED BY THAT
17 BECAUSE THAT UNIT WAS STOOD UP BECAUSE WE HAD SO MANY
18 OVERDOSES AND I HAD ONE OF THE YOUNG MEN BEG ME TO PUT HIM
19 SOMEPLACE SO THAT HE WOULDN'T USE. THAT UNIT WAS SET UP
20 BECAUSE OF 3 OVERDOSES IN ONE WEEKEND, AND ONE YOUTH SAID TO
21 ME, I CAME IN HERE CLEAN, AND NOW I'M ADDICTED. SO, I WANNA
22 MAKE SURE THAT ALL THESE COUNTY PARTNERS, INCLUDING THE PUBLIC
23 DEFENDER, ARE AWARE OF WHY WE DO THINGS AND THAT THERE IS A
24 CHAIN OF COMMAND BECAUSE BY CLOSING THAT UNIT IT'S A TOTAL
25 DISSERVICE TO THOSE YOUTH THAT BY CHOICE ARE IN THERE. AND



THE BOARD OF
SUPERVISORS

1 I'M, I STILL AM NOT FOR TODAY, BUT I WANT TO UNDERSTAND HOW
2 YOUTH THAT DON'T WANT TO BE IN THERE ARE IN THERE I THINK THAT
3 RAISED A WHOLE DIFFERENT QUESTION I THINK THAT'S WHAT THE
4 QUESTION WAS BUT HAVING SAID THAT I JUST HOPE THAT WE AS A
5 COUNTY FAMILY RECOGNIZE AND YOU SAID AT GUILLERMO AND YOU AND
6 I'VE SAID IT A HUNDRED TIMES, IT'S NOT A QUESTION OF IF THESE
7 YOUTH ARE RELEASED, IT'S WHEN. AND IF WE DON'T INVEST IN THEM
8 NOW, THEY'RE GONNA GET OUT AND THEY'RE NOT GONNA BE PILLARS OF
9 SOCIETY. THEY'RE GONNA BE IN A SITUATION THAT I BELIEVE AS
10 THEIR DE FACTO PARENTS, WE SHOULD BE ASHAMED OF. SO, I
11 APPRECIATE YOU SAYING THAT. AND I THINK QUALITY, WE'RE IN
12 COMPLIANCE, I THINK THAT'S GREAT, BUT I THINK QUALITY OF
13 SERVICES IS GONNA BE THE KEY. AND I LOVE THAT YOU SAID, NOW
14 IT'S TIME TO ADDRESS THE QUALITY. AND I THINK, AGAIN, HAVING
15 THE COUNTY FAMILY AT THE TABLE, BECAUSE IN TALKING TO THE
16 YOUTH, ONE OF THEIR FRUSTRATIONS WAS THAT SOMETIMES PART OF
17 OUR COUNTY FAMILY DOESN'T SHOW UP, TEACHERS, AND THAT IS
18 PROBLEMATIC. SO, IT'S IMPORTANT FOR US ALL TO BE ACCOUNTABLE
19 BECAUSE I KNOW THIS BOARD HAS TAKEN THAT ACCOUNTABILITY AND IT
20 GOES ALL THE WAY DOWN THE CHAIN OF COMMAND, RIGHT? SO, I
21 APPRECIATE THAT. ON THE POP- AND I KNOW ALL MY COLLEAGUES WANT
22 TO SPEAK SO I WON'T TAKE TOO MUCH MORE TIME, BUT SO YOU TALKED
23 ABOUT BREAKING THE POPULATION INTO SMALLER UNITS. IS THAT
24 INCLUDED IN THE DEPARTMENT'S MASTER FACILITY PLAN? I MEAN, ARE
25 YOU GOING TO DO IT BY PODS? OR HOW IS THAT GOING TO WORK?



THE BOARD OF
SUPERVISORS

1 BECAUSE I'M CONCERNED ABOUT SHUTTING DOWN PAGE IF, IN FACT,
2 YOU MAY NEED THAT TO CREATE THOSE SMALLER BECAUSE ONCE YOU
3 SHUT DOWN IT'S HARD TO OPEN UP SO I JUST WOULD LIKE YOU TO
4 THINK ABOUT THAT.

5

6 **GUILLERMO VIERA ROSA:** THANK YOU FOR THE OPPORTUNITY TO ADDRESS
7 THOSE I'LL GO IN REVERSE ORDER I AM NOT AVERSE TO PIVOTING
8 WHEN NECESSARY. AND SO, I THINK YOU'LL NOTICE THAT THE REASON
9 PAGE IS OUT IS BECAUSE THE POPULATION INCREASED. AND WE ARE
10 NOT GOING TO GET STUCK ON, WELL, WE MADE THE DECISION AND IT
11 WAS FISCALLY PRUDENT AND ET CETERA. THINGS CHANGED. THINGS
12 CHANGED. AND SO, WE'VE HAD TO ADAPT, KEEP IT OPEN, BECAUSE THE
13 POPULATION WENT UP, AND WE WANT TO MAKE SURE, OH, I APOLOGIZE,
14 I GOT IT VERY EXCITED. AND WE WANT TO MAKE SURE THAT WE HAVE
15 ROOM OUT WHERE TO PUT YOUNG PEOPLE OUTSIDE OF THE MOST
16 RESTRICTIVE LOCATION, WHICH IS LA PADRINOS. SO, LOSING
17 CAPACITY AND THOSE OTHER ELEMENTS IS OF CONCERN TO ME. SO YOUR
18 POINT IS WELL TAKEN. I HAVE TO ADDRESS AND I DON'T KNOW IF
19 THERE'S A POSSIBILITY FOR COUNTY COUNCIL TO NOT HEAR THIS NEXT
20 PORTION. BECAUSE YOU ADDRESS THE COMPONENT OF NO LONGER BEING
21 ABLE TO HAVE THE SUBSTANCE USE DISORDER UNIT. I WILL SAY THIS,
22 I THINK AN ERROR WAS MADE. SOMETIMES WE DO NOT AGREE THAT THE
23 CORRECT LEGAL ACTION WAS TAKEN AND WE WILL MOVE FORWARD AND
24 WE'LL APPEAL AND WE'LL DO WHATEVER WE WILL HAVE TO BECAUSE
25 FROM MY PERSPECTIVE, THAT WAS AN ERROR. AND SO, WE'LL CONTINUE



THE BOARD OF
SUPERVISORS

1 TO ADDRESS THAT COMPONENT OF IT.

2

3 **SUP. KATHRYN BARGER:** AND I APPRECIATE IT. AGAIN, THIS DIDN'T
4 COME FROM BUREAUCRACY. THIS CAME FROM YOUTHS WITHIN THE
5 FACILITY THAT WANTED A UNIT. AND SO I JUST FEEL VERY STRONGLY
6 ABOUT THAT.

7

8 **GUILLERMO VIERA ROSA:** AND SOMETIMES IT DOUBLES IN THE DETAILS.
9 ALWAYS. AND MAYBE THE NEXT RUN AT IT WILL TAKE INTO
10 CONSIDERATION WHAT THE COURT HAS TOLD US AND THE PUBLIC
11 DEFENDER. BUT WHAT I KNOW FOR CERTAIN IS THAT WE WILL HAVE A
12 SPACE FOR YOUNG PEOPLE THAT ARE ON THE THROES OF DRUG
13 ADDICTION CAN BE TREATED. THAT IS ONE OF OUR CORE
14 RESPONSIBILITIES.

15

16 **SUP. KATHRYN BARGER:** YOU MENTIONED CALL OUTS. HOW ARE WE DOING
17 ON CALL OUTS?

18

19 **GUILLERMO VIERA ROSA:** WELL, I CANNOT TELL A LIE. AND IT IS
20 STILL AT A LEVEL THAT IS UNACCEPTABLE, EMBARRASSING TO ME
21 PERSONALLY. BUT THERE IS IMPROVEMENT. AND SO, FAIR IS FAIR.
22 WE'RE NOT IN A HEALTHY PLACE, BUT THERE IS IMPROVEMENT.

23

24 **SUP. KATHRYN BARGER:** SO HAVE YOU DONE A, LIKE A SURVEY,
25 BECAUSE I'VE TALKED TO EMPLOYEES THAT ARE FEARFUL THAT THEY'RE



THE BOARD OF
SUPERVISORS

1 GOING TO BE HELD OVER AND THEY'VE GOT AN IMPORTANT, YOU KNOW,
2 FILL IT IN, ANNIVERSARY, BIRTHDAY, BAPTISM COMING UP AND THEIR
3 FEAR IS THAT IF THEY SHOW UP TO WORK AND THEY CAN'T LEAVE, BUT
4 THEY'RE GONNA MISS THAT AND SO THEY CALL OUT. HAVE WE DONE ANY
5 SORT OF SURVEY TO FIND OUT IF IN FACT THAT IS SO THAT WE COULD
6 AT LEAST MAYBE PUT TOGETHER LIKE A REGISTRY IF YOU WILL, IN
7 THOSE SITUATIONS THAT THEY CAN PULL DOWN IF SOMEONE DOESN'T
8 SHOW UP TO WORK?

9

10 **GUILLERMO VIERA ROSA:** WE'VE NOT DONE A SURVEY, A FORMAL
11 SURVEY. WHAT I CAN TELL YOU IS THAT THAT IS NOT THE SINGLE
12 REASON WHY FOLKS ARE CALLING OUT. I HAVE TAKEN GREAT CARE LAST
13 YEAR TO TRY TO UNDERSTAND PATTERNS OF CALL-OUTS. AND WHAT I
14 CAN TELL YOU, THEY ARE DIVERSE, THEY ARE HARD TO CHASE. WE
15 HAVE TRIED DIFFERENT, WE HAVE TRIED OVER STAFFING SO THAT IF
16 THINGS LIKE THAT OCCUR AND THERE ARE CALL OUTS, WE STILL HAVE
17 SUFFICIENT STAFF. I JUST, YOU KNOW, I HAVE TO BE VERY FRANK
18 ABOUT THIS. THERE'S A CALL OUT CULTURE AND REGARDLESS OF THE
19 REASONS IN THE, IN AN AGENCY LIKE THIS, IT'S SIMPLY NOT
20 ACCEPTABLE AT THE LEVEL. THE LEVEL OF CALL OUTS IS JUST
21 SOMETHING SO EXTRAORDINARY THAT EXISTS NOWHERE ELSE THAT I
22 CAN'T, YOU KNOW, I CAN'T COME BEFORE YOU AND SAY THAT THIS IS
23 SIMPLY AT THE EDGES. HAVING SAID THAT, THIS HAS GONE ON SO
24 LONG. THE GOOD STAFF, THE STAFF THAT GO TO WORK, UNDERSTANDING
25 THAT IT'S AT GREAT PERIL AND MISSING FAMILY AND THEY STILL GO



THE BOARD OF
SUPERVISORS

1 TO WORK, THEY'RE EXHAUSTED. THAT'S THE COMPONENT OF WELLNESS
2 THAT I WAS SPEAKING OF BEFORE. WE HAVE TO DO BETTER BY THEM BY
3 HAVING A FORMALIZED WELLNESS. AND IT MAY BE, IT MAY BE
4 CONVERSATIONS WITH THE UNION ON DIFFERENT TYPES OF SCHEDULES
5 SO THAT THEY CAN HAVE COMPRESSED SCHEDULES AND HAVE 3 DAYS
6 OFF. SO THAT EVEN THOUGH WE NEED YOU TO DO THOSE 16 HOURS, AT
7 LEAST YOU CAN PLAN ON HAVING A 3 DAYS OFF FOR WELLNESS. IT MAY
8 BE FOLKS STARTING TO HONOR. IF I TELL YOU 30 DAYS IN ADVANCE
9 WHEN YOUR 16 HOURS ARE GONNA BE, YOU CANNOT CALL OUT THAT DAY.
10 SO, THESE WILL ALL BE ONGOING CONVERSATIONS. YOU KNOW, WE HAVE
11 LOST THE FAITH OF, IT'S NOT JUST THE PUBLIC, BUT OF OUR OWN
12 STAFF. SO, PART OF THIS PROCESS HAS BEEN TO ENGAGING IN STAFF.
13 OUR STAFF FEEL LIKE THEY'VE BEEN ABUSED, LIED TO. I MEAN, I
14 CAN GO ON AND ON AND ON. AND SO, PART OF IT IS ALSO
15 UNDERSTANDING THAT I HAVE TO INVEST IN THEM AS WELL.

16
17 **SUP. KATHRYN BARGER:** AND THEN IN CLOSING, AND THIS IS MORE OF
18 A STATEMENT THAN A QUESTION, YOU KNOW, I THINK I APPRECIATE
19 MOVING STAFF FROM FIELD IN, BUT I HOPE THAT IT'S NOT AT THE
20 EXPENSE OF THE WORK THAT THE ADULT SUPERVISION HAS IN PLACE.
21 JUST BE COGNIZANT OF THAT. THIS IS IMPORTANT, BUT I JUST WANNA
22 MAKE SURE THERE'S A BALANCE BECAUSE WE DO HAVE OVERSIGHT OVER
23 ADULTS THAT ARE ON PROBATION. THAT'S IT.

24
25 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR SOLIS.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS:** THANK YOU, MADAM CHAIR. FIRST OF ALL, I WANT
3 TO THANK YOU, CHIEF ROSA AND YOUR TEAM FOR THE PRESENTATION.
4 I'M EXCITED THAT YOU HAVE PUT TOGETHER WHAT APPEARS TO BE A
5 GOOD PLAN, AND I'M HAPPY TO HEAR THAT WE'RE IN COMPLIANCE, BUT
6 I'M ALSO WORRIED BECAUSE IT SEEMS AS THOUGH ANY LITTLE
7 INCIDENT, IF YOU AREN'T ABLE TO GET ALL THE STAFFING IN AN
8 APPROPRIATE TIME WHEN PEOPLE ARE THERE OR THEY LOOK BACK AT
9 ROLES, THAT COULD TRIGGER, I WOULD IMAGINE, RIGHT, THAT WE'RE
10 OUT OF COMPLIANCE? IS THAT NOT CORRECT?

11

12 **GUILLERMO VIERA ROSA:** YOU KNOW, IF YOU GO BACK AND HEAR THE,
13 WELL, MAYBE DON'T, THE LAST HEARING OF THE BSEC, BUT IT'S
14 UNCLEAR TO US WHAT PROCESS THEY WOULD UTILIZE AND SO I SUPPOSE
15 I WOULD SIMPLY SAY THAT WE ARE THIS IS SORT OF A HIGH WIRE IN
16 WHICH WE ARE SORT OF HIGHLY NERVOUS TO MAKE SURE THAT THERE
17 ISN'T ANY SORT OF SMALL SO YOU'RE CORRECT ABOUT YES.

18

19 **SUP. HILDA SOLIS:** AND I KNOW SOME OF THAT ISN'T AS WE'RE
20 TALKING RIGHT NOW AND COMPLETELY UNDER YOUR CONTROL. I THINK
21 THE ELEPHANT IN THE ROOM IS WORKING WITH LABOR AND HAVING
22 THOSE CONVERSATIONS AND HOW THOSE DISCUSSIONS BEEN COMING
23 ALONG.

24

25 **GUILLERMO VIERA ROSA:** YOU KNOW THE CONVERSATION WITH LABOR IS



THE BOARD OF
SUPERVISORS

1 DIFFICULT BECAUSE FROM THE ONSET, SOME OF THE THINGS THAT ARE
2 NECESSARY TO GET THIS DEPARTMENT THROUGH AND MAKE IT VIABLE
3 ARE JUST NOT WHAT LABOR WANTS TO HEAR. AND BY LABOR I'M GOING
4 TO REFER TO THE MEMBERSHIP INDIVIDUALLY MORE THAN THE ENTITY.
5 AND SO, WHEN YOU DON'T HAVE GOOD NEWS TO GIVE PEOPLE THAT
6 MAKES IT VERY DIFFICULT TO CREATE A FANTASTIC WORKING
7 RELATIONSHIP. AND THERE ARE JUST SOME ANSWERS THAT THEY'RE
8 HAVING TO ACCEPT THAT MAKE THAT DIFFICULT. BUT WHAT I WILL SAY
9 THIS IS THAT WE DO HAVE MEMBERS THAT ARE COMMITTED TO THIS
10 PROFESSION IN THIS WORK. PERIOD. SO COME WHAT MAY, THEY WILL
11 BE WITH US. WE JUST HAVE TO MAKE SURE WE DO THE RIGHT THING BY
12 THEN. BUT THEY ARE NOT LOOKING FOR OTHER WORK. THIS IS THE
13 WORK THAT THEY CHOSE AND THEY BELIEVE IN. BECAUSE WE'RE IN THE
14 MIDDLE OF THESE PROFOUND CHANGES, EVERYONE IS UNCOMFORTABLE,
15 EVERYONE IS NOT IN THE BEST MOMENT OF THEIR CAREER, AND IT IS
16 TOUGH TO SEE THE OTHER SIDE. I HOPE THAT BEGINNING WITH THIS
17 PRESENTATION AND THEN REALLY THE TWO-YEAR ROADMAP OR THE TWO-
18 YEAR THAT FOLKS CAN AT LEAST SEE WELL WHERE ARE WE HEADED
19 PERMANENTLY IS THERE GOING TO BE A REPRIEVE OF ME BEING MOVED
20 AROUND THOSE TYPE OF THINGS? WHICH IS WHERE WE HAVEN'T QUITE
21 GOTTEN WITH FOLKS. BUT I STILL, I HAVE STRONG FAITH THAT LABOR
22 BELIEVES IN THIS WORK. THEY UNDERSTAND THAT WE'RE NOT CREATING
23 NEW PROBLEMS. THIS HAS EXISTED FOR YEARS, AND THAT IT IS
24 BECAUSE OF THAT IT'S SO DIFFICULT. AND IN THE END, THEY'RE
25 COMMITTED TO THIS AND WE WILL WORK TOGETHER TO GET THERE.



THE BOARD OF
SUPERVISORS

1

2 **SUP. HILDA SOLIS:** SO, I HOPE THAT AT SOME POINT, AND MAYBE
3 YOU'VE ALREADY DONE THIS, IS SHARED YOUR PLAN WITH THEM IN
4 SMALLER GROUPS OR SOMETHING, WHATEVER THAT MIGHT MEAN. JUST SO
5 WE'RE LEVELING WITH THEM. THIS IS A ROADMAP, BUT YOU ALSO ARE
6 OFFERING UP A LOT OF THINGS HERE FOR THEM. THE EDUCATION, THE
7 TRAINING, MAYBE FLEXIBLE HOURS TO WORK AND ALL THAT. AND I
8 DON'T KNOW THAT THAT HAS REALLY BEEN MADE PUBLIC. SO ALL I'M
9 SAYING IS IT COULD HELP, IN MY OPINION. BUT I WOULD SAY TO YOU
10 ALSO THAT I THINK THE ACTION YOU TOOK LAST WEEK BY PLACING 66
11 STAFF MEMBERS ON LEAVE AT THE BEGINNING OF THE YEAR WAS BOLD,
12 QUITE BOLD. AND THAT, I'M CERTAIN, SENDS A MESSAGE ALSO TO ALL
13 EMPLOYEES THAT I HOPE NOT JUST YOU, BUT THAT WE MEAN BUSINESS
14 AS A BOARD. BECAUSE I THINK A LOT OF US HAVE REALLY BEEN
15 TROUBLED BY THE BEHAVIOR AND WHAT IS BEING REPORTED BY YOU,
16 YOUR DEPARTMENT, BUT ALSO IN THE NEWSPAPERS AND BY CHILDREN
17 WHO ARE BEING REPRESENTED NOW BY ATTORNEYS. AND THERE'S A
18 COST. WE'RE HAVING TO PAY THAT, THE COUNTY IS. AND AT SOME
19 POINT I WOULD HOPE THAT THAT'S THE KIND OF CONVERSATION WE
20 NEED TO HAVE WITH EVERYBODY, BECAUSE THAT HAS TO STOP. YOU'RE
21 SENDING A SIGNAL, CLEARLY, BUT WE NEED TO HAVE THEM
22 UNDERSTAND, FOLKS UNDERSTAND THAT WE'RE ALL IN THIS TOGETHER.
23 I MEAN, JUST AS MUCH AS YOU MAY BE THE FINGERS POINTING AT
24 YOU, THEY'RE POINTING TO THIS BOARD AND THEY'RE ALSO POINTING
25 TO THE EMPLOYEES THAT HAVE TO UNDERSTAND THAT THERE'S A NEW,



THE BOARD OF
SUPERVISORS

1 FOR LACK OF A BETTER SAYING, A NEW SHERIFF IN TOWN. A NEW
2 SHERIFF IN TOWN WITH THIS DEPARTMENT THAT MEANS BUSINESS AND
3 LEGALLY AND IT'S NOT IT'S NOT MALICIOUS BECAUSE CERTAINLY THE
4 STORIES OF THINGS AND THE BEHAVIOR OF SOME OF THESE STAFF IS
5 EGREGIOUS. THERE'S NO PLACE. THERE'S NO PLACE FOR THAT
6 ANYWHERE. AND I'VE HAD DISCUSSIONS WITH PEOPLE WHO REPRESENT
7 THESE FOLKS. AND WHEN I MENTIONED SOME OF THE CASES, I'VE BEEN
8 TOLD THERE'S NO PLACE. THOSE PEOPLE NEED TO BE OUT. SO, I
9 AGREE WITH THAT. AND I THINK WE HAVE TO HOLD OURSELVES AND I
10 THINK COUNTY COUNCIL MAY BE GETTING A LITTLE LISTENING, BUT I
11 WOULD CERTAINLY THINK THAT WE COULD MOVE CONTINUE TO MOVE IN
12 THE DIRECTION THAT YOU FEEL APPROPRIATE, BECAUSE OUR PRIORITY
13 HAS TO BE THE SAFETY, AS YOU SAY, FOR THESE PEOPLE, THESE
14 YOUNG PEOPLE THAT ARE IN OUR CHARGE, AS WELL AS THEIR
15 FAMILIES, BECAUSE NO ONE GIVES THEIR CHILD UP READILY. THERE'S
16 A REASON FOR ALL OF THIS. AND WE NEED TO MAKE CLEAR THAT WHILE
17 THEY'RE IN OUR CUSTODY THAT THEY ARE GETTING THE BEST AND
18 EXCELLENT CARE THAT THEY CAN. BUT YOU'RE UNDER A LOT OF
19 STRAIN. WE KNOW THAT. I KNOW THAT. I DON'T WANT TO GO INTO TOO
20 MUCH, BUT I DO WANT TO SAY SOMETHING THAT YOU TOUCHED ON,
21 PROGRAMMING, AND YOU HAVE A LIST OF DIFFERENT GROUPS NOW THAT
22 YOU WANT TO BRING IN. I CAN'T TELL YOU HOW URGENT THAT NEED
23 IS. THE LAST TIME I VISITED LOS PADRINOS YOU GET YOU STARTED
24 OUT WITH ME AND THEN YOU HAD TO GO DO SOME OTHER THINGS, BUT I
25 WENT INTO A CLASSROOM AND IT WAS A STEM CLASSROOM AND THERE



THE BOARD OF
SUPERVISORS

1 WERE LESS THAN I THINK MAYBE 20 YOUNGSTERS IN THERE AND I
2 THINK YOU HAD SOME FEMALE AND YOU HAD STAFF IN THERE. BUT I
3 WAS QUITE TAKEN IN A POSITIVE LIGHT TO SEE THE FACULTY THAT
4 WERE THERE, THE STAFF, THAT COULD BREAK DOWN IN SMALLER
5 GROUPS, LITTLE PODS, MAYBE 3 AND 4 STUDENTS WORKING ON
6 PROJECTS. AND I'M NOT TALKING JUST ABOUT PAINTING AND
7 SCRIBBLING AND THINGS LIKE THAT, WHICH IS IMPORTANT. I'M
8 TALKING ABOUT THESE YOUNG PEOPLE WERE LEARNING HOW TO MANEUVER
9 AND DEVELOP DRONES USING IT TECHNOLOGY AND PUTTING TOGETHER
10 SOLAR PANELS TO HEAT THE CLASSROOM. MY GOD, WHERE WAS ISD? IF
11 THEY CAME UP WITH THAT, AND YOU KNOW, FOR ME, JUST TO GO IN
12 THERE AND BE ABLE TO MEET WITH THEM AND TALK TO THEM QUITE
13 FRANKLY, GAVE ME THE SENSE THAT THERE IS SOME HOPE HERE. AND
14 THEY WERE WORKING ON DIFFERENT PROJECTS. BUT ONE THING THAT
15 BECAME CLEAR TO ME IS THAT IT DOESN'T HAPPEN FOR ALL THE KIDS
16 THAT ARE AT LOS PADRINOS. AND THERE MAY BE SOME RESENTMENT
17 THAT OTHER KIDS THAT WANNA COME IN THAT CLASSROOM CAN'T
18 BECAUSE OF LIMITATION. BUT THERE WAS ALSO LIMITATION OF
19 RESOURCES. I ASKED THE QUESTION, IF YOU NEEDED ANYTHING, WHAT
20 WOULD IT BE? ONE YOUNGSTER SAID, IF WE COULD PURCHASE, HIS
21 TEACHER SAID, IF WE COULD JUST PURCHASE A SOLAR PANEL, WE
22 COULD DO MANY MORE THINGS. AND I SAID, WHAT'S THE COST FOR A
23 PANEL? \$100. I SAID, HEY, WE'LL BUY IT FOR YOU. I HAVE YET TO
24 GET ANY RESPONSE BACK AS TO WHETHER OR NOT WE CAN DO THAT. BUT
25 I SHOULDN'T COME OUT OF MY BUDGET. THAT SHOULD COME OUT OF



THE BOARD OF
SUPERVISORS

1 YOUR BUDGET. BUT ALL I'M SAYING IS THAT THERE IS AN INQUIRY.
2 THERE IS A THIRST FROM THESE KIDS. THEY ARE NOT ALL SET UP FOR
3 FAILURE HERE. AND I WAS REALLY VERY SYMPATHETIC TO WHAT I
4 HEARD OF THE TEACHERS THAT WERE THERE. AND SOME OF THEM HAVE
5 SPENT 25 OR MORE YEARS. SO, THESE ARE PEOPLE THAT I KNOW
6 BELIEVE IN THEIR JOURNEY AND WHAT THEY'RE DOING
7 TRANSFORMATIONALLY FOR THESE KIDS. AND I WANNA SEE THAT
8 MAGNIFIED. SO, I TOTALLY BELIEVE IN YOUR CONCEPT. I JUST DON'T
9 KNOW HOW FAST WE'RE MOVING, CEO, OR MAYBE THE DIRECTION, THE
10 STRIKE TEAM HAS TO BE ABLE TO LET OUR CHIEF KNOW HOW QUICKLY
11 HE CAN READILY UTILIZE THESE RESOURCES BECAUSE I KID YOU NOT,
12 THIS YOUNG KID THAT I MET, I FORGET HIS NAME, BUT HE WAS
13 ALREADY APPLYING TO COLLEGES. THEY WERE SEEKING HIM. HOW MANY
14 KIDS, 16 YEARS OLD, KNOW HOW TO MANEUVER DRONES, ELECTRONICS,
15 IT? I MEAN, I CAN MAYBE COUNT ON ONE HAND.

16 **FESIA DAVENPORT:** SUPERVISOR, I'D JUST LIKE TO POINT OUT AND
17 REMIND THE BOARD, I THINK IT WAS LAST OCTOBER, THERE WAS A CEO
18 BOARD LETTER WHERE THE BOARD ACTUALLY DELEGATED A LOT OF
19 AUTHORITY TO PROBATION TO MOVE IN A MORE EXPEDITED FASHION IN
20 TERMS OF CONTRACTING, HIRING, PROCUREMENT, ET CETERA. SO, IS
21 THERE, WHAT'S THE HOLDUP THERE, CHIEF?

22
23 **GUILLERMO VIERA ROSA:** I APPRECIATE YOUR COMMENTS AND INSIGHT.
24 WHAT I WILL SAY IS THAT THE GOOD NEWS IS I THINK IT'S IN DYD'S
25 BUDGET AND THEY CAN PURCHASE THE PANEL, BUT MORE IMPORTANTLY.



THE BOARD OF
SUPERVISORS

1 PANELS. PANELS, OH, I'M SORRY, MULTIPLE. NO, WHAT I WOULD SAY
2 IS THAT AT THE BEGINNING, I SPOKE OF MOVING FORWARD WHAT'S
3 GOING TO HELP THIS AS AN ACKNOWLEDGEMENT THAT THIS ISN'T A
4 PROBATION ALONE PIECE. AND TO THINK THAT PROBATION ALONE IS
5 GOING TO BE ABLE TO EXPEDITE AND BRING IN MORE PROGRAMS, I
6 THINK, WOULD BE AN ERRONEOUS WAY TO MOVE FORWARD. AND I HOPE
7 THIS IS THE LAST PRESENTATION IN WHICH I'M ADDRESSING
8 PROGRAMMING WITHOUT OUR PARTNERS. THAT REALLY, THE FUTURE
9 REALLY SHOULD BE MYSELF AND DIRECTOR CARROLL AND SOME OTHER
10 COUNTY FOLKS BECAUSE THEY, I'M TAPPING. I AM SAYING THEY ARE
11 BETTER SITUATED, AND WHAT HAS BEEN HOLDING ALL OF THIS BACK IS
12 HAVING AN ENVIRONMENT IN WHICH THEY COULD COME IN WITH THE
13 PROGRAMMING. WE ARE NOW AT A CRITICAL POINT IN WHICH WE CAN
14 NOW TURN UP THE HEAT TO BRING IN MORE OF THOSE PROGRAMINGS
15 VERY QUICKLY, BUT NOT JUST PROBATION. THERE'S AN IMPORTANT
16 REASON FOR NOT JUST TO BE PROBATION BECAUSE THE SELECTION OF
17 PROGRAMS, THE PUBLIC'S TRUST IN THOSE PROGRAMS, ET CETERA, ET
18 CETERA, IT REALLY IS TIME FOR US TOGETHER WITH THOSE OTHER
19 ENTITIES TO DO IT.

20
21 **SUP. HILDA SOLIS:** I THINK SUPERVISOR BARGER ASKED THE QUESTION
22 ABOUT STAFFING. SO JUST FOR A MOMENT, HOW ARE WE DOING THERE
23 AT CAMP KILPATRICK AND BARRY J? AND IS THERE A NEED TO BRING
24 IN SOMEONE TO HELP YOU WITH PLANNING? CONSULTANT OR HAVE YOU
25 DONE THAT?



THE BOARD OF
SUPERVISORS

1
2 **GUILLERMO VIERA ROSA:** I HOPE I DON'T REGRET SAYING THIS, I
3 DON'T, I DON'T NEED MORE CONSULTANTS. I NEED MORE STAFF. THE
4 REAL ISSUE HERE IS ALL THE CRITICISMS OF IF I USE THE STAFF IN
5 THIS LOCATION, DOESN'T THAT MEAN I'M SHORTING IN ANOTHER
6 LOCATION? ABSOLUTELY. ABSOLUTELY. I HAVE FINITE RESOURCES AND
7 BEING ABLE TO HIRE MORE STAFF AT A FASTER PACE THAN ATTRITION
8 IS NEARLY IMPOSSIBLE. THE MOVE FORWARD IS RETHINKING ON
9 SOURCES AND TRAINING OF STAFF AND SO PART OF WHAT YOU'LL SEE
10 IN THE TWO-YEAR PLAN IS, WE'RE EXHAUSTING COMPETITION WITH
11 OTHER LAW ENFORCEMENT ENTITIES. WE'RE EXHAUSTING COMPETITION
12 WITH THE FOLKS THAT WOULD NORMALLY COME INTO PROBATION BECAUSE
13 IT MEANS SOMETHING IN THEIR LIFE AND THEY WANNA MAKE A CHANGE.
14 WHAT WE HAVE TO FIND ARE FOLKS THAT WOULD NEVER WANT TO COME
15 WITH PROBATION AND REALLY HAVE THEM SEE US DIFFERENTLY AND
16 MAKE A DIFFERENT SPACE FOR THEM. SO, WHAT WE'RE HURTING ON
17 STAFF IS SIMPLY BEING ABLE TO REACH OUT AND GET THOSE PEOPLE
18 INTERESTED. ON TOP OF IT, BEING IN THE NEWS AND ALL THE
19 NEGATIVITY, WHO WANTS TO GO WORK AT A PLACE WHERE FOLKS ARE
20 SAYING THEY MAY NOT BE THERE NEXT YEAR? I THINK THAT WE ARE
21 NOW, WE'VE HIT THAT TIPPING POINT IN WHICH FOLKS REALIZE, NO,
22 WE'RE GOING TO BE SUCCESSFUL. THESE FACILITIES AREN'T GONNA BE
23 CLOSED DOWN. NOW WE'RE ON IMPROVEMENT. HOW DO WE WANT THEM TO
24 LOOK? WHAT DO WE WANT THEM TO DO IN THE SHORT TERM? SO, IN
25 TERMS OF STAFFING, WE ABSOLUTELY, WE ARE READY TO RUN AS MANY



THE BOARD OF
SUPERVISORS

1 ACADEMIES AS PEOPLE THAT WE CAN FIND. WE DID HIRE A COMPANY TO
2 HELP US WITH STRATEGIES AT A MUCH LARGER PACE AND BRING FOLKS
3 IN. BUT THERE ARE SOME THINGS THAT WE'RE DOING THAT WE'RE ON
4 THE CUSP OF WITH THE DP02S, LCSWS, AND RETHINKING SOME OF THE
5 NON-SWORN STAFF WHERE WE JUST NEED MORE PEOPLE AND WE'RE GOING
6 TO HAVE TO REIMAGINE WHO THAT IS THAT WE'RE BRINGING IN.

7
8 **SUP. HILDA SOLIS:** I THINK UNION FOLK WOULD PROBABLY BE OPEN TO
9 A LOT OF THAT, TO BE HONEST. ONE THING I DID WANT TO RAISE IS
10 THE GIRLS' DECARCERATION INITIATIVE THAT I HAD PUT FORWARD.
11 YOU HAVE FROM, ACCORDING TO THIS CHART, ABOUT 46, IS IT 46
12 GIRLS IN OUR CUSTODY? AND THEY'RE SCATTERED AMONGST MAYBE 3
13 LITTLE INSTITUTIONS. SO, WHAT'S OUR PLAN TO BRING THEM ALL
14 TOGETHER? WE TALKED ABOUT THIS BEFORE IN COTTAGES, A SMALLER
15 SETTING OR SOMETHING. SO, WHAT ARE YOUR THOUGHTS ON THAT?

16
17 **GUILLERMO VIERA ROSA:** I KNEW I HAD MADE A MISTAKE EARLIER
18 BECAUSE I SAID I DON'T NEED ANY MORE CONSULTANTS, BUT I'VE GOT
19 A CONSULTANT THAT BY THE END OF SUMMER IS GOING TO BE MAKING A
20 RECOMMENDATION ON WHERE AND HOW TO EXACTLY CONSOLIDATE THE
21 YOUNG GIRLS SO THAT WE COULD HAVE TARGETED PROGRAMMING FOR
22 THEM, NOT HAVE THEM SCATTERED. AND SO THAT'S A PAPER THAT'S
23 BEING WORKED ON BY, YOU KNOW, AN OUTSIDE ACADEMIC ENTITY TO
24 GIVE US A VERY SPECIFIC.



THE BOARD OF
SUPERVISORS

1 **SUP. HILDA SOLIS:** HOW SOON CAN THAT HAPPEN? BECAUSE IT'S SUCH
2 A SMALL POPULATION. I MEAN, REALISTICALLY?

3
4 **GUILLERMO VIERA ROSA:** I, IF YOU GIVE ME AN OPPORTUNITY TO GIVE
5 YOU A CORRECT ANSWER, I'LL GET BACK TO YOU.

6
7 **SUP. HILDA SOLIS:** OKAY, AND JUST LAST COMMENT OR QUESTION HERE
8 IS, WE HAD TALKED OFTEN ABOUT MEDICAL SERVICES AND THE FACT
9 THAT THERE ARE ISSUES REGARDING TRANSPORTATION OF OUR YOUTH TO
10 MEDICAL FACILITIES, GENERAL HOSPITAL BEING ONE, OR, YOU KNOW,
11 HAVING APPROPRIATE STAFF ACCOMPANY YOUTH TO THEIR MEDICAL
12 APPOINTMENTS. AND WE TALKED ABOUT, WAS THERE ANY LOCAL
13 HOSPITALS OR CLINICS THAT YOU COULD CONTRACT WITH SO THAT
14 SERVICES COULD BE READILY AVAILABLE IN THE VICINITY OF LOS
15 PADRINOS SINCE THAT'S WHERE YOU HAVE A LARGER COHORT OF
16 PEOPLE.

17 I HOPE YOU'LL UNDERSTAND THAT THIS PARTICULAR ISSUE IS PART OF
18 OUR DOJ CIVIL CASE AND WE HAVE SOME ANSWERS DUE TO THEM ON
19 THIS SPECIFICALLY THAT I THINK WOULD BE BETTER SERVED IF I.

20
21 **SUP. HILDA SOLIS:** TALK TO US PRIVATELY. OKAY.

22
23 **GUILLERMO VIERA ROSA:** YES.

24
25 **SUP. HILDA SOLIS:** BUT IT IS ON YOUR MIND.



THE BOARD OF
SUPERVISORS

1
2 **GUILLERMO VIERA ROSA:** YES.

3
4 **SUP. HILDA SOLIS:** IT'S ON OUR MIND. OKAY. OKAY. WITH THAT,
5 MADAM CHAIR, THANK YOU VERY MUCH. THANK YOU VERY MUCH, CHIEF
6 AND YOUR STAFF.

7
8 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. SUPERVISOR MITCHELL.

9
10 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH MADAM CHAIR AND
11 AGREE WITH COMMENTS THAT MY COLLEAGUES HAVE MADE. I WANT TO
12 THANK YOU CHIEF AND YOUR TEAM, NOT ONLY FOR THE PRESENTATION,
13 BUT WE ARE CLEAR AND MUST ACKNOWLEDGE THAT IT WAS AN ABSOLUTE
14 HERCULEAN EFFORT TO PASS BSCC INSPECTION AND SO I WANT TO
15 ACKNOWLEDGE THAT. AND THERE'S NO QUESTION THAT A TREMENDOUS
16 AMOUNT OF WORK REMAINS TO MAKE SURE WE BUILD ON AND REALLY
17 SUSTAIN THOSE GAINS. WE DON'T WANNA BACKSLIDE, IF YOU WILL. I
18 KNOW IT TOOK EFFORT TO START REALLY THE REVERSAL OF DECADES
19 OLD CULTURE, AND THAT REALLY CAN'T BE OVERSTATED. SO, I WANNA
20 ACKNOWLEDGE THAT. AND IT'S CLEAR TO ME THAT WHAT CONTRIBUTES
21 TO THAT SUCCESS REALLY IS HAVING YOU AND A LEADERSHIP TEAM
22 THAT SPEAKS CLEARLY AND PUBLICLY AND CONFIDENTLY OUT AGAINST
23 ABUSE. AND SO, I WANT TO ACKNOWLEDGE THE COURAGE THAT TOOK,
24 THE REAL LEADERSHIP CHOPS THAT TOOK, AND EXPRESS MY
25 APPRECIATION AS WELL. AS WELL AS YOUR CONSISTENT REFRAIN TODAY



THE BOARD OF
SUPERVISORS

1 AND YOUR LAST COMMENT ABOUT THE INTERDEPARTMENTAL EFFORT IT'S
2 GOING TO TAKE TO REALLY PROVIDE THE KINDS OF SERVICES WE ALL
3 ENVISION AND WOULD HOPE FOR OUR OWN CHILDREN WHO ARE IN NEED
4 OF SUPPORT AND ENGAGEMENT. AND SO, I AGREE, I HOPE THE NEXT
5 TIME THAT THERE ARE OTHER DEPARTMENTS THERE, YOU KNOW, OWNING
6 THEIR PIECE OF THE OVERALL SOLUTION TO THE CHALLENGE THAT
7 EVERYONE HAS ARTICULATED. SO, I THANK YOU FOR THAT. I WANT TO
8 TRANS, SO THANK YOU. I WANT TO TRANSITION INTO A COUPLE OF
9 QUESTIONS AND COMMENTS. YOU KNOW, WHEN A SIGNIFICANT NUMBER OF
10 THE YOUNG PEOPLE WHO REALLY SPEND A MINIMAL AMOUNT OF TIME IN
11 THE HALL, WHEN I LOOK AT WHAT THAT NUMBER IS, IT REALLY CALLS
12 TO QUESTION AND MAKES ME THINK THAT WE HAVE TO RETHINK WHETHER
13 THOSE YOUTH SHOULD HAVE BEEN THERE IN THE FIRST PLACE. THAT
14 ALSO THEN TAKES ME TO THE ISSUE OF RACIAL DISPARITIES AND
15 DISPROPORTIONALITY IN YOUR POPULATION. AND AGAIN, IT REQUIRES,
16 I THINK, A MORE CRITICAL LOOK AT HOW AND WHY EACH YOUTH IS
17 BOOKED IN THE FIRST PLACE. I RAISE THAT ISSUE AND ALWAYS WILL.
18 PROBATION OVERSIGHT COMMISSION'S DATA FINDS THAT 37% OF THE
19 YOUTH IN THE HALLS ARE BLACK COMPARED TO 7% OF THE COUNTY'S
20 YOUNG, ADULT, YOUTHFUL, YOUTH BLACK POPULATION. THE IRONY FOR
21 ME IN THE SAME MEETING WHERE WE HEARD SUPERVISOR HAHN
22 EXPRESSING A CONCERN ABOUT US, FIGURED OUT A WAY HOW WE STEM
23 THE TIDE INTO HOMELESSNESS. SHE IDENTIFIED THE INCREASING
24 NUMBER ENTERING SKID ROW. WE SAW THE DATA FROM OUR DEPARTMENT
25 ON THE DISPROPORTIONALITY OF RACE AMONG THOSE WHO ARE UNSKID



THE BOARD OF
SUPERVISORS

1 ROW, 58%. SO THAT IS A VERY DANGEROUS THROUGH LINE. WE TALK
2 ABOUT WHY WE CAN'T STEM THE TIDE WHEN WE LOOK AT WHO THEY ARE
3 AND THEN WE LOOK AT WHO'S IN THE HALL. AND WE KNOW THE
4 CORRELATION BETWEEN BEING SYSTEMS IMPACTED AND HOW THAT
5 IMPACTS YOU THROUGHOUT THE COURSE OF YOUR LIFE. THAT'S WHY I
6 CONTINUE AND WILL ALWAYS RAISE THE ISSUE OF DISPROPORTIONALITY
7 BECAUSE WE CAN'T BE CONFUSED ABOUT WHY IS 50% OF THE
8 POPULATION OF SKID ROW IS BLACK WHEN WE DIDN'T TALK ABOUT OR
9 ADDRESS THE ISSUE EARLIER, WHEN WE HAD THE OPPORTUNITY FOR
10 REAL MEANINGFUL INTERVENTION AND CALLING OUT DISPARITIES AND
11 TRULY WANTING TO HONOR OUR COMMITMENT TO EQUITY INVESTMENTS
12 BASED ON THE DATA THAT WE HAVE AVAILABLE TO US HERE IN THE
13 COUNTY. SO, WITH THAT, ACKNOWLEDGING THAT DANGEROUS, VERY
14 OBVIOUS TO ME AT LEAST THROUGH LIME. CAN YOU TALK TO US ABOUT
15 THE REASON FOR THIS DISPARITY AND WHAT YOU THINK WE CAN DO TO
16 REDUCE THE NEGATIVE IMPACT ON BLACK YOUTH IN OUR JUVENILE
17 JUSTICE SYSTEM.

18
19 **GUILLERMO VIERA ROSA:** SUPERVISOR MITCHELL, THAT THAT IS THAT'S
20 HEAVY. I WILL SAY IT IS NEVER LOST ON US OR ME WHEN I VISIT
21 WITH OUR YOUNG PEOPLE, THEY LOOK LIKE ME. IS HEALTHIER,
22 THINNER, YOUNGER. THAT'S NOT LOST ON, I KNOW, ANYONE ON MY
23 TEAM. THE AND WE CERTAINLY DON'T WANT TO BE PART OF
24 INSTITUTIONALIZED RACISM THAT HAS PROFOUND IMPACT ON, NOT JUST
25 THE YOUNG PEOPLE, EVERYBODY IN THE SYSTEM THAT TOUCHES



THE BOARD OF
SUPERVISORS

1 PROBATION. WHERE I HAVE DIFFICULTY IS THAT IT'S ALMOST
2 BACKWARDS. BY THE TIME WE TOUCH THEM, AMERICA HAS FAILED. IT
3 IS EVERYTHING LEADING UP TO, AND WE ARE THEN TRYING TO MAKE A
4 COURSE CORRECTION SO FAR DOWN THE LINE, AND ON TOP OF IT, NOT
5 EVEN WITH ALL OF THE TOOLS TO ADDRESS IT. SO THE ISSUES OF
6 ACCESS TO HEALTH CARE THE ISSUES OF EDUCATION THE ISSUES OF
7 LABELING ALL OF THOSE THINGS OCCUR GENERALLY IN A VERY
8 PROFOUND WAY BEFORE THEY ARRIVE AT OUR DOORSTEP AND THEN TO
9 TRY TO UNDO WITH SOME LIMITED TOOLS THAT COMPONENT OF IT. IT'S
10 ALMOST CAN WE DO SOME OF THAT? SO THAT THEY'RE NOT IN THE
11 SYSTEM WITH US? THAT'S NOT TO SAY THAT WE'RE NOT GOING TO
12 CONTINUE TO EXPLORE BECAUSE NOW WE'RE FACED WITH ONE, WHAT IS
13 OUR TREATMENT OF PEOPLE WITH THAT BACKGROUND IN MIND? HOW ARE
14 WE PREPARING THEM SO THAT WHEN THEY LEAVE HERE, THEY DON'T
15 RETURN? BUT AGAIN, IT'S UNDOING ALL OF THE INEQUITIES THAT
16 HAVE OCCURRED BEFORE THEY ARRIVE TO US. THAT'S DIFFICULT,
17 ESPECIALLY IN A DEPARTMENT IN WHICH THE LOS ANGELES COUNTY HAS
18 BY AND LARGE SAID YOU ARE NOT GOING TO BE THE EARLY
19 INTERVENTION DEPARTMENT, WHERE WE'VE SAID WE DON'T BELIEVE
20 THAT YOU'RE THE BEST SUITED TO BE DOING THE INTERVENTIONS IN
21 SCHOOL, WHERE WE DON'T BELIEVE YOU'RE THE BECOMES DIFFICULT
22 BECAUSE WE BELIEVE WE ARE A CORE PART OF IT. BUT I THINK WE
23 GET THERE IN TIME BY WHAT WE DO NOW AND BY THE TRUST THAT WE
24 REGAIN BECAUSE THAT WAS THE CORE OF PROBATION TO TRY THIS IS
25 THE OPPORTUNITY TO KEEP PEOPLE FROM CONTINUING DOWN THIS LINE



THE BOARD OF
SUPERVISORS

1 THIS IS A TOUGH ONE. THIS IS A TOUGH ONE BECAUSE WE'RE SORT OF
2 ON OUR HEELS BY THE TIME THAT WE'RE CONFRONTED WITH IT. THE
3 POPULATION HAS ALREADY BEEN DETERMINED BY THE TIME THEY ARRIVE
4 WITH US, AND SOME OF THEM WITH VERY SPECIFIC ORDERS, THAT THEY
5 WILL BE DETAINED AND OUTSIDE OF OUR AUTHORITY TO RELEASE. SO,
6 WE'RE REALLY CHASING 2 THINGS. ONE OF THEM IS CORRECTLY
7 IDENTIFYING THE AREAS IN WHICH WE CAN HAVE IMPACT. AND THEN
8 THE SECOND, WHICH I DON'T THINK WE'VE DONE, MAKING POLICY
9 RECOMMENDATIONS WHERE IT'S NOT CURRENTLY WITHIN OUR POWER.
10 IT'S SAYING WE TO VIEW THIS, HERE ARE SOME SUGGESTIONS ON WHAT
11 TO DO. WE'VE NOT REALLY ENGAGED IN THAT IN A MEANINGFUL WAY
12 AND WE HOPE TO SO, YOU KNOW TO BE JUST MUCH MORE CONCRETE
13 CHIEF EPPS IS ENGAGED IN ADDITIONAL EFFORTS BOTH WITH POC AND
14 THE DA'S OFFICE, AND SEEING WHAT GROUP DO WE HAVE AT THE ONSET
15 THAT WE COULD EITHER GET TO RELEASE OR NOT ACCEPT THAT ISN'T
16 REALLY CURRENTLY PART OF OUR PROCESS. SO INITIALLY I WILL SAY
17 THAT WORK IS UNDERWAY, BUT THERE'S JUST SO MUCH MORE, RIGHT,
18 THAT WE NEED TO ADDRESS WHEN IT COMES TO TRANSITION PROGRAMS.

19
20 **SUP. HOLLY J. MITCHELL:** I REALLY APPRECIATE YOUR THOUGHTFUL
21 RESPONSE AND AGREE WITH YOU THAT IT'S NOT JUST YOU TO SOLVE
22 FOR, BUT ALL OF US. SO, THANK YOU FOR THAT. LONG-TERM STAFFING
23 PLAN. I APPRECIATE THE DISTINCTION YOU MADE IN RESPONDING TO
24 SUPERVISOR SOLIS' QUESTION ABOUT THE WORKFORCE AND THEIR
25 ORGANIZED LABOR ENTITY. I APPRECIATE THAT. WHAT STRUCK ME, I



THE BOARD OF
SUPERVISORS

1 FOUND IT CURIOUS. AND I'M CURIOUS ABOUT HOW OTHER COUNTIES WHO
2 HAVE BOTH ADULT AND JUVENILE PROBATION UNDER THE SINGLE
3 DEPARTMENT, WAS THE RESISTANCE THAT YOU'VE TALKED ABOUT THAT
4 I'VE CERTAINLY EXPERIENCED WHEN I'VE ENCOUNTERED PROBATION
5 EMPLOYEES WHO'VE REACHED OUT TO ME, WHO STOPPED ME AT COSTCO,
6 IS THIS NOTION OF BEING REASSIGNED FROM THE FIELD. AND I'M
7 CURIOUS, BECAUSE IT IS ALL HOUSED UNDER ONE DEPARTMENT, WHEN
8 FOLKS ARE HIRED IN THE DEPARTMENT, WHAT IS THEIR EXPECTATION?
9 IT MAY NOT BE RELEVANT, BUT THE EXAMPLE OCCURRED TO ME. WE
10 HEAR FROM THE SHERIFF THAT ONCE PEOPLE LEAVE THE SHERIFF'S
11 ACADEMY, THEY'RE TYPICALLY ASSIGNED AT THE JAILS FIRST, AND
12 THAT THERE IS AN INTENTIONAL ROTATION THROUGHOUT ALL OF THE
13 AREAS THAT THE SHERIFF'S DEPARTMENT HAS OVERSIGHT OF. SO, IF
14 YOU'RE HIRED INTO A PROBATION DEPARTMENT THAT HAS BOTH
15 JUVENILE AND ADULT, THIS RESISTANCE, THIS NOTION THAT I'M IN
16 THE FIELD AND THAT'S WHERE I MUST STAY, I KNOW, ALBEIT
17 ANECDOTALLY AND PERSONALLY, A NUMBER OF PEOPLE WHO'VE HAD FULL
18 CAREERS OR PROBATION HAVE GONE FROM BOTH ADULT TO JUVENILE.
19 SO, WHAT ARE PEOPLE TOLD WHEN THEY'RE HIRED? YOU WILL WORK
20 ADULT EXCLUSIVE, AND SO YOU SHOULD NEVER BE EXPECTED TO WORK
21 IN ANOTHER AREA THAT YOUR DEPARTMENT HAS WITHIN THIS
22 JURISDICTION. WE'RE NOT ASKING PEOPLE TO WORK IN PARK AND REC,
23 OR TO BE LIFEGUARDS. WE'RE ASKING THEM TO WORK WITHIN THE
24 CONFINES OF THEIR DEPARTMENT SUPPORTING JUVENILES IN
25 INSTITUTIONS VERSUS ADULTS IN THE FIELD. SO, CAN YOU HELP ME



THE BOARD OF
SUPERVISORS

1 UNDERSTAND?

2

3 **GUILLERMO VIERA ROSA:** I DON'T KNOW IF I CAN, BUT I CANNOT
4 BELIEVE YOU'VE GIVEN ME THIS OPPORTUNITY, AND I'M GONNA TRY TO
5 BE BRIEF, BECAUSE THIS IS ONE OF THE AREAS THAT BOTHERS ME THE
6 MOST. FROM MY PERSPECTIVE, I'M NOT TALKING ABOUT
7 CLASSIFICATIONS, I'M NOT TALKING ABOUT, I'M JUST GIVING YOU MY
8 PERSPECTIVE ON WHAT PROBATION IS, AND WHAT A PROBATION OFFICER
9 IS. THERE IS NO SUCH THING AS A JUVENILE OR ADULT PROBATION
10 OFFICERS. PROBATION OFFICERS DEAL WITH FAMILIES AND NETWORKS
11 OF CARE. SO, WHETHER THE IDENTIFIED CLIENT BEFORE YOU IS AN
12 ADULT OR A JUVENILE IS LARGELY IRRELEVANT. BECAUSE IF YOU'RE
13 WORKING WITH JUVENILES, YOU'RE WORKING WITH THEIR ADULT
14 FAMILY. AND IF YOU HAVE AN ADULT CLIENT, YOU'RE WORKING WITH
15 THE ENTIRE FAMILY. SO, FROM MY PERSPECTIVE, THERE IS NO SUCH
16 THING. PROBATION OFFICERS ARE TRAINED AND PREPARED TO DEAL
17 WITH THE ENTIRE FAMILY UNIT, REALLY FOLLOWING FAMILY DYNAMICS.
18 SO, IT IS ABSURD TO ME WHEN I HEAR SOME OF THE, I WORK WITH
19 THIS POPULATION OR THAT POPULATION. YOU DON'T, WE WORK WITH
20 EVERYBODY. BUT WHAT I WILL SAY IS THAT IT'S MAYBE A STAND IN
21 FOR A FEW OTHER THINGS THAT HAVE OCCURRED OVER THE YEARS. ONE
22 OF THEM BEING THE SUBCULTURE, AND IN SOME WAYS THE REALITY
23 THAT YOU PROMOTE TO THE FIELD, THAT THE OPPORTUNITIES AND THE
24 CLASSIFICATIONS ARE OF A HIGHER PAY OR MAYBE EVEN REGARDED AS
25 DIFFERENTLY WHEN YOU MOVE TO THE FIELD. SO THAT MOVING IN THE



THE BOARD OF
SUPERVISORS

1 OTHER DIRECTION, EVEN IF INCORRECT, IS PERCEIVED AS
2 BACKTRACKING ONE'S CAREER. I'VE EARNED MY WAY TO A DIFFERENT
3 ASSIGNMENT. THE SECOND IS WHETHER PERCEIVED OR REAL, THAT WHAT
4 YOU'RE TELLING ME TO DO IS NOW GO CONFRONT MORE DANGER. AND SO
5 I HAVE EITHER BEEN THERE, DONE THAT, I NOW HAVE PROGRESSED IN
6 MY CAREER AND I WORK THIS ASSIGNMENT IN WHICH I HAVEN'T PLACED
7 HANDCUFFS ON SOMEONE JUST AS THIS IS MUCH MORE DANGEROUS NO
8 ONE HAS TRIED TO SPIT AT ME OR DO ANY OF THIS FOR 20 YEARS AND
9 YOU'RE ASKING ME TO NOW MOVE INTO THAT SPACE I NO LONGER FEEL
10 PREPARED OR WILLING TO DO IT IS SOMETHING VERY REAL THAT I'VE
11 BEEN TALKING TO STAFF DIRECTLY ABOUT. THERE IS NO ASSIGNMENT
12 IN WHICH YOU'RE A PEACE OFFICER AND ANYONE SHOULD GUARANTEE
13 YOU THAT YOU WILL NEVER HAVE TO DO THOSE THINGS. WE'RE NOT
14 DOING THIS FOR FUN. THIS ISN'T BECAUSE I WANT TO DESTABILIZE
15 OR SEND YOU SOMEWHERE. IT'S OUT OF NECESSITY. AND THAT THE
16 EXCHANGE FOR CARRYING THAT BADGE IS THAT YOU'RE PREPARED TO
17 WHEN NEEDED. AND THIS IS A NEED, NOT A WANT, GO DO THAT WORK.
18 AND, YOU KNOW, I THINK MOVING FORWARD, THAT'S GOING TO BE MUCH
19 MORE CLEAR. AND MOST OF THE STAFF THAT I SPEAK WITH UNDERSTAND
20 THAT. THEIR QUESTION IS, HOW COULD THIS ALL OF A SUDDEN SHIFT?
21 AND THAT'S A FAIR QUESTION. HOW IS IT THAT FOR 30 YEARS, THAT
22 WAS NOT THE UNDERSTANDING OF THE DEPARTMENT OR THE, AND THEN
23 NOW ALL OF A SUDDEN. THAT'S A FAIR QUESTION. BUT WHAT I WILL
24 SAY IS I CAN ONLY LEAN ON WHAT I KNOW A PEACE OFFICER MUST BE
25 ABLE TO DO, AND I ABSOLUTELY KNOW THE NEED THAT WE HAVE. AND I



THE BOARD OF
SUPERVISORS

1 ALSO KNOW THAT THERE'S NO ONE ELSE COMING IN TO SAVE THE DAY.
2 IT IS ONLY THE STAFF THAT WE HAVE THAT CAN DO IT.

3

4 **SUP. HOLLY J. MITCHELL:** THANK YOU VERY MUCH FOR THAT. MADAM
5 CHAIR, JUST 2 MORE POINTS. THE PROBATION'S BUDGET, I, YOU
6 KNOW, IT FEELS COUNTERINTUITIVE THAT WE'VE GOT A SHRINKING
7 NUMBER OF PEOPLE WITHIN YOUR JURISDICTION. THE NUMBER OF
8 INCARCERATED YOUTH HAS STEADILY DECREASED ALONG WITH THE
9 NUMBER OF YOUTH AND ADULTS ON FIELD PROBATION, AND YET THE
10 DEPARTMENT'S BUDGET INCREASES. SO IS IT REALISTIC OR EVEN
11 APPROPRIATE TO ASSUME OR TO EXPECT COST SAVINGS AS A RESULT OF
12 THOSE, THE SHRINKING POPULATION GIVEN ALSO THE BSCC CHALLENGES
13 AND ALL THAT YOU'RE HAVING TO DO TO GET US COMPLIANT AND
14 MEETING THE NEEDS OF YOUR CLIENTS IN AN APPROPRIATE WAY. IS
15 THAT AN APPROPRIATE EXPECTATION? SHRINKING POPULATION,
16 THEREFORE THE BUDGET SHOULD SHRINK TOO.

17

18 **GUILLERMO VIERA ROSA:** WHY SO MANY TOUGH QUESTIONS? NOT EVEN 1,
19 SOFTBALL 1. HERE'S WHAT I WOULD SAY.

20

21 **SUP. HOLLY J. MITCHELL:** YOU KNOW ME.

22

23 **GUILLERMO VIERA ROSA:** HERE'S WHAT I WOULD SAY. IF WE WERE
24 DOING A FANTASTIC JOB AND PEOPLE LOVE THE WORK WE WERE DOING,
25 THAT QUESTION WOULD SORT OF TAKE CARE OF ITSELF, I WOULD COME



THE BOARD OF
SUPERVISORS

1 TO YOU AND I SAY, WELL, WE'RE DOING MORE. YOU'RE RIGHT, THE
2 POPULATION WENT DOWN AND THE WAY THAT WE ADJUSTED IS WE
3 PROVIDED MORE SERVICES. WHAT I'LL TELL YOU IS THAT ONE
4 CONSIDERATION IN THE SHORT TERM IS THAT WHILE THE POPULATION
5 HAS GONE DOWN, AREAS WHERE WE'VE HAD TO SPEND MONEY IS OF AN
6 EMERGENCY NATURE. SO, FOR EXAMPLE, IF WE'RE GOING THROUGH
7 SHORTAGES, THE AMOUNT OF OVERTIME BEING SPENT IS BEYOND A
8 HEALTHY LEVEL OUT OF NECESSITY. IF WE HAVE MULTIPLE CHALLENGES
9 IN COURT, IT MEANS THOSE EXPENDITURES ARE BEYOND WHAT ONE
10 WOULD ACCOUNT FOR IN A NORMAL HEALTHY BUDGET. AND THAT EVEN IN
11 BEING IN THAT ENVIRONMENT DOESN'T ALLOW TO ACTUALLY POINT OUT
12 TO WHERE THERE HAVE BEEN SOME COST SAVINGS BECAUSE WE'RE
13 MOVING IT OVER TO THESE TEMPORARY AREAS IN THE SHORT TERM. SO,
14 I THINK IT WOULD BE NATURAL TO EXPECT THAT AS THERE IS
15 SIGNIFICANT POPULATION DECREASES, THAT THERE WOULD BE SOME
16 COST SAVINGS. THE QUESTION WOULD BE, DO YOU THEN USE THAT
17 MONEY FOR THINGS THAT WERE DEFERRED BEFORE? DO YOU CHANGE THE
18 NATURE OF WHAT YOU PRODUCE? LIKE I'LL GIVE YOU AN EXAMPLE THAT
19 I THINK IS EASY FOR EVERYONE TO UNDERSTAND JUST SORT OF
20 INTUITIVELY. IT MAY BE THAT THE FORMULA THAT WE USE FOR
21 SUPERVISING ADULTS WAS OUT OF NECESSITY THAT AS THE POPULATION
22 GOES DOWN, THEN WE HAVE TO RIGHT-SIZE TO THE TYPE OF
23 SUPERVISION THAT NEEDS TO TAKE PLACE FOLLOWING BEST PRACTICES
24 AND SOMETHING YOU WEREN'T ABLE TO DO BEFORE. GOT IT. AND SO I
25 THINK THAT THIS BUDGET IN PARTICULAR, WE HAVE TO, NOW WHEN



THE BOARD OF
SUPERVISORS

1 WE'RE GOING TO GO INTO A MOMENT OF MORE STABILITY, THEN TAKE A
2 LOOK AT ALL OF THE DIFFERENT AREAS AND SEE WHAT WE CAN DO.
3 WHAT I SHOULD HAVE SAID IS I SHOULD HAVE TURNED IT OVER TO
4 CHIEF DEPUTY WILLIAMS, OUR MONEY PERSON, AND SHE WOULD HAVE
5 PROBABLY GIVEN YOU A MUCH MORE.

6 **SUP. HOLLY J. MITCHELL:** NO, BUT IF YOU HAVE ANYTHING YOU WANNA
7 ADD?

8

9 **SHEILA WILLIAMS:** YES. THANK YOU, CHIEF. SO, IN LOOKING AT OUR
10 BUDGET OVER THE LAST 5 YEARS, THE BULK OF THE INCREASES THAT
11 YOU DO SEE WITH RESPECT TO NET COUNTY COSTS ARE ASSOCIATED
12 WITH COST OF LIVING ADJUSTMENTS. SO, IT'S BASICALLY PAYING
13 MORE FOR THE SAME AND EXISTING STAFF THAT WE DO HAVE
14 AVAILABLE. IN ADDITION, WE HAVE LOST APPROXIMATELY ABOUT 600
15 STAFF DURING THE PAST 5 YEARS, EITHER DURING CURTAILMENTS DUE
16 TO THE PANDEMIC OR DUE TO OTHER CHANGES. AND SO, LIKE THE
17 CHIEF MENTIONED, WHILE WE MAY HAVE SOME SAVINGS OR REDUCTIONS
18 IN SERVICES AND NEEDS IN OTHER AREAS, WHAT WE ARE FINDING AS
19 WE'RE DOING OUR OPERATIONAL ASSESSMENT IS THAT WE ARE
20 SHORTCHANGING OURSELVES IN OTHER AREAS, I.E. INTERNAL AFFAIRS.
21 WE'RE CURRENTLY WORKING WITH THE CEO TO ADDRESS SOME CHANGES
22 IN THAT AREA THAT MAY COST US MORE THAN WHAT WE HAD
23 TRADITIONALLY BEEN PAYING FOR THAT OPERATION. WE NEED TO
24 STRENGTHEN TRAINING, AS CHIEF EPPS MENTIONED EARLIER. WE NEED
25 TO LOOK AT OUR POLICY AND PROCEDURE UNIT, WHICH ISN'T ACTUALLY



THE BOARD OF
SUPERVISORS

1 A REAL UNIT. IT'S BEEN, WE BORROWED POSITIONS FROM OTHER
2 AREAS, SO WE ACTUALLY NEED TO BUILD THAT UP. WE NEED TO
3 STRENGTHEN OUR COMMUNICATION UNIT BECAUSE IT'S NOT SOLID WHERE
4 IT NEEDS TO BE. SO, WHILE WE MAY NEED – WE MAY REDUCE
5 RESOURCES IN OTHER AREAS, WE MAY NEED TO SHORE UP OTHER AREAS.
6 SO, WE ARE CURRENTLY WORKING ON A REORGANIZATIONAL PLAN WITH
7 THE CEO'S OFFICE THAT WE'LL BE PROVIDING TO THE COURT. THANK
8 YOU.

9

10 **SUP. HOLLY J. MITCHELL:** VERY HELPFUL, THANK YOU. LAST POINT,
11 MADAM CHAIR, HERE'S YOUR SOFTBALL. ON THIS CHART, IT WOULD BE
12 HELPFUL TO ME TO KNOW WHAT THE CAPACITY IS FOR ALL OF THESE
13 FACILITIES. BECAUSE AS I THINK ABOUT COSTS, I'M LIKE, THOSE
14 BIG OLD CAMPS WITH 24 PEOPLE IN IT, WOW. WE'RE NOT GONNA SCORE
15 ANY SAVINGS THERE, BECAUSE UNLESS YOU CAN MOTHBALL AN ENTIRE
16 FACILITY, IT'S MOOT POINT. AND SO THAT WOULD BE HELPFUL JUST
17 FOR ME, AN ADDITIONAL COLUMN FOR FUTURE PRESENTATIONS. AND
18 ALSO, BECAUSE FOLKS AROUND TOWN ARE LOOKING AT THESE
19 PROPERTIES GOING LIKE, OOH, THEY'RE CLOSED, ARE THEY GONNA
20 STAY CLOSED? I HAPPENED TO BE AT AN EVENT WITH THE LAUSD BOARD
21 MEMBER THIS WEEK WHO HAD TOURED SOME OF OUR CAMPS AND SAID,
22 HOW CAN ANY SUPERVISOR MITCHELL THEY'RE CLOSED? WE SURE COULD
23 USE THAT PROPERTY FOR A, B, AND C REASONS. SO, I THINK WE
24 SHOULD JUST KNOW THAT PEOPLE HAVE THEIR EYES ON THESE ASSETS.
25 AND WE HAVE OUR EYES ON THESE ASSETS FOR DIFFERENT REASONS.



THE BOARD OF
SUPERVISORS

1 I'M LOOKING AT MY COLLEAGUES OVER THERE WHO'VE BEEN TALKING
2 ABOUT THAT. SO, WE SHOULD JUST BE MINDFUL. AS YOU DEVELOP YOUR
3 LONG-TERM STRATEGY ABOUT HOW THOSE COUNTY ASSETS COULD BE USED
4 IN DIFFERENT, MORE CURRENT WAYS, I GUESS I'D SAY. AND AGAIN,
5 NOT ONLY LOCALLY, WE WERE VISITED, YOU WERE VISITED JUST THIS
6 WEEK BY A COUNTY COMMISSIONER FROM HARRIS COUNTY WHO TOURED
7 BARRY J. NIDORF, LOOKING AT HOW THEY CAN BUILD OUT THEIR OWN
8 SYTF FACILITIES IN HOUSTON. SO, I KNOW THAT WHILE WE FEEL
9 LIKE, YOU KNOW, THE BSECS GOT US IN A VICE GRIP, WE DO HAVE
10 ASSETS, WE DO HAVE, YOU KNOW, OPPORTUNITY, WE DO HAVE A
11 REPUTATION THAT OTHERS ARE LOOKING AT IN A POSITIVE LIGHT AS
12 WELL. SO, THANK YOU VERY MUCH FOR THE OPPORTUNITY TO HEAR
13 TODAY'S PRESENTATION. IT WAS VERY INFORMATIVE. MY ASK WOULD BE
14 IF WE COULD ADD THAT ADDITIONAL COLUMN JUST SO AT LEAST I HAVE
15 A CONTEXT IN WHICH TO EVEN UNDERSTAND THE RELEVANCE OF THOSE
16 NUMBERS AS WELL AS THE BUDGET CONVERSATION AND CONGRATULATIONS
17 AGAIN AND KNOW THAT WE WILL CONTINUE TO PROVIDE THE SUPPORT
18 THAT WE CAN TO CONTINUE ON THIS TURN OF EVENTS AND DIRECTION
19 FOR THIS DEPARTMENT.

20
21 **SUP. LINDSEY HORVATH, CHAIR:** SUPERVISOR HAHN.

22
23 **SUP. JANICE HAHN:** THANK YOU, MADAM CHAIR, AND THANK YOU TO MY
24 COLLEAGUES FOR ALL THESE VERY THOUGHTFUL AND DELIBERATIVE
25 INSIGHTS AND QUESTIONS AND THOUGHT-PROVOKING ANSWERS THAT



THE BOARD OF
SUPERVISORS

1 WE'RE GETTING. YEAH, SOME OF US HAD OUR SIGHTS ON LOS
2 PADRINOS. I HAD RENDERINGS. I HAD A WHOLE OTHER USE FOR THAT.
3 BUT I WAS THINKING, GUILLERMO, WHILE SITTING HERE, REMEMBERING
4 THE OPENING DAY OF LOS PADRINOS, WAS THAT 2 YEARS AGO, MAYBE,
5 AND WE SAT THERE AND THERE WAS SO MUCH HOPE AND THERE WAS SO
6 MUCH, THERE WAS SO MUCH WILLINGNESS FROM PARTNERS, THE CITY,
7 EVERYONE REALLY FELT LIKE THERE WAS SUCH PROMISE. AND IT'S
8 ACTUALLY GOOD TO SEE THAT YOU STILL KIND OF HAVE MAINTAINED
9 THAT HOPE AND THAT VISION ON WHAT IT CAN BE, WHAT IT SHOULD
10 BE. AND I APPRECIATE YOUR COMMENTS, WHICH SOME OF MY
11 COLLEAGUES HAVE ALSO COMMENTED ON, THAT IT'S REALLY ABOUT THE
12 QUALITY OF CARE NOW, BECAUSE IT FEELS LIKE, YOU KNOW, FOR
13 YEARS, WE HAVE BEEN FOCUSED ON, YOU KNOW, THIS SUITABILITY
14 ISSUE. AND WE HAVE PUT SO MUCH RESOURCES AND TIME AND EFFORT
15 AND CLOSED SESSION HOURS TALKING ABOUT BEING IN COMPLIANCE.
16 AND NOW IT, YOU KNOW, WHILE THAT, WHICH BY THE WAY, NOTHING
17 ELSE REALLY MATTERED UNLESS WE MET THOSE STANDARDS. WE COULD
18 HAVE ALL THE DREAMS IN THE WORLD ABOUT WHAT WE WANTED TO DO,
19 BUT IF THE BSCC WAS NOT GOING TO WORK WITH US AND WAS GOING TO
20 DEEM US UNSUITABLE, THEN IT REALLY HAMPERED WHAT WE BELIEVE
21 OUR PROBATION DEPARTMENT SHOULD LOOK LIKE, ACT LIKE, BEHAVE
22 LIKE, AND WHAT THE PROMISE IS FOR THESE YOUNG PEOPLE. SO GOOD
23 NEWS THAT WE'RE IN COMPLIANCE AND WE'RE GONNA BE PAYING VERY
24 CLOSE ATTENTION AND MORE THAN PAYING ATTENTION. I THINK YOU'VE
25 HEARD FROM THIS BOARD A REAL COMMITMENT TO MAKING SURE THAT WE



THE BOARD OF
SUPERVISORS

1 PROVIDE AS WELL AS I'M SURE YOU'VE HEARD FROM OUR CEO AND
2 OTHER DEPARTMENTS. WE WANT YOU TO STAY IN COMPLIANCE AND
3 REMAIN SUITABLE AND WE'LL DO WHATEVER WE CAN TO SUPPORT THAT.
4 BUT IT DOES FEEL LIKE, FEELS GOOD THINKING THAT MAYBE WE CAN
5 FOCUS ON SOMETHING ELSE NOW AND FOCUS ON THE QUALITY OF CARE
6 AND WHAT WE ACTUALLY CAN PROVIDE. FOR SOME OF THOSE YOUNG
7 PEOPLE, IT'S NOT THAT LONG THAT THEY'RE IN LOS PADRINOS, FOR
8 INSTANCE. SOME OF THEM ARE NOT THERE LONG TERM, SO WE HAVE A
9 VERY LIMITED TIME TO EVEN IMPACT THEM OR AFFECT THEM. THE
10 PROGRAMMING IS SO IMPORTANT, AND I THINK WE'VE ALL BEEN
11 TALKING ABOUT IT A LONG TIME, AND THAT WAS JUST A SNAPSHOT. IT
12 WAS A FEW PROGRAMS. I THINK PART OF WHAT I'VE BEEN HEARING, I
13 WONDER IF YOU COULD ADDRESS THIS, SINCE PROGRAMMING IS STILL
14 PART OF THE SUITABILITY AND COMPLIANCE CRITERIA, I HEARD FROM
15 A PROBATION OVERSIGHT COMMISSIONER THAT WHEN THEY WENT OUT
16 THERE AND LOOKED AT THE SCHEDULE FOR PROGRAMMING THAT CERTAIN
17 THINGS WERE SUPPOSED TO BE HAPPENING AND YET THEY FOUND OUT
18 THEY WEREN'T. SO, IT'S GREAT TO SEE THE LIST OF PROGRAMMING
19 AND WHAT SHOULD BE HAPPENING AT DIFFERENT TIMES AND WHO THE
20 PARTNER IS. BUT IF THERE'S SOME REASON IT'S NOT HAPPENING,
21 THEN THAT BECOMES A PROBLEM. WHAT WOULD YOU TELL US THAT MAYBE
22 IS MORE LIKELY THAN NOT REASONS FOR THE SCHEDULED PROGRAMMING
23 NOT ACTUALLY HAPPENING WHEN IT'S INTENDED TO.

24
25 **GUILLERMO VIERA ROSA:** WELL, I CAN'T SPEAK TO THAT



THE BOARD OF
SUPERVISORS

1 SPECIFICALLY, MEANING THAT INCIDENT. I CAN GIVE SOME INSIGHT
2 AS TO WHAT HAS OCCURRED OVER THE LAST FEW MONTHS IS, AND THIS
3 IS ONE OF THOSE AREAS WHERE WE HURT OURSELVES. SO, FROM MY
4 PERSPECTIVE, WE'VE NOT BEEN OUT OF COMPLIANCE FOR NOT
5 PROVIDING SUFFICIENT PROGRAMMING. WHAT HAS REALLY OCCURRED IS
6 THAT WE'VE NOT CORRECTLY KEPT TRACK OF THE PROGRAM THAT TAKES
7 PLACE. OUR PRACTICES AND OUR POLICIES HAVE REALLY BEEN
8 INAPPROPRIATE IN THE SENSE THAT, FOR EXAMPLE, I KNOW OF MANY
9 INSTANCES IN WHICH A SCHEDULED PROGRAM, THE PROVIDER CAME IN
10 AT A DIFFERENT HOUR, AND WE JUST ALLOWED THEM TO GO AHEAD AND
11 DO IT EARLY. THAT DOESN'T MEAN THE PROGRAMMING DIDN'T TAKE
12 PLACE. IT MEANS THAT IF YOU WERE TO ARRIVE ON THE SCHEDULED
13 TIME, YOU WOULD THINK THAT PROGRAMMING DIDN'T TAKE PLACE.
14 ADDITIONALLY, THE WAY THAT WE WERE KEEPING TRACK OF
15 PROGRAMMING DIDN'T GIVE US CREDIT BECAUSE OF SIGN-INS AND ALL
16 SORTS OF, SO WHAT I WOULD SAY IS THAT THE MINIMUM LEVEL OF
17 PROGRAMMING HAS TAKEN PLACE. WERE WE ACCOUNTING FOR IT
18 PROPERLY, AND IN A WAY THAT WE COULD SHOW THAT IS NOW TAKING
19 PLACE? BUT I HAVE TO MAKE ANOTHER COMMENT, BECAUSE I DRIVE MY
20 TEAM CRAZY WITH THIS. I TAKE NO PRIDE IN MEETING MINIMUM
21 STANDARDS. THAT'S NOT THE PLACE WHERE I SEEK TO LIVE OR BE THE
22 HEAD OF AN AGENCY. THAT IS SORT OF, THAT BAR IS SO LOW THAT I
23 DON'T WANT ANYONE TO BELIEVE THAT THAT IS WHAT WE ARE
24 ATTEMPTING TO DO HERE IN PROBATION. THAT IS SIMPLY MINIMUM
25 STANDARDS. THE THINGS THAT WE DISCUSSED EARLIER TODAY, THE



THE BOARD OF
SUPERVISORS

1 TYPES OF PROGRAMMING ACCORDING TO INDIVIDUALIZED NEEDS, THAT
2 EXCEEDS, THAT'S OUR GOAL. THAT'S WHEN WE KNOW WE'RE BEING
3 SUCCESSFUL AND HAVING IMPACT ON YOUNG PEOPLE.

4

5 **SUP. JANICE HAHN:** RIGHT, IT'S CLEAR THAT COMPLIANCE IS JUST
6 THE FLOOR. AND I THINK WE ALL AGREE THAT'S THE BARE MINIMUM
7 AND THE YOUNG PEOPLE IN OUR CARE DESERVE NEED SO MUCH MORE
8 THAN THAT. SO, I APPRECIATE YOU ACKNOWLEDGING THAT THAT'S
9 JUST, THAT'S THE FLOOR.

10

11 **GUILLERMO VIERA ROSA:** EARLIER ON, WE ALSO HAD FOLKS THAT
12 BECAUSE OF INCIDENTS IN THE FACILITY WOULD SAY, NO, I CAN'T,
13 MY, THERE WAS AN INCIDENT WITH ONE OF THE PROVIDERS. YOU CAN'T
14 GO BACK IN. AND SO THAT WAS ALSO MAKING IT DIFFICULT FOR US TO
15 BE ABLE TO. IT WAS ON SCHEDULE, SOMETHING OCCURRED, HAD TO BE
16 CANCELED OR THE PROVIDER WOULDN'T GO IN.

17

18 **SUP. JANICE HAHN:** LET ME ASK HOW OFTEN THAT YOU MAYBE GO TO
19 THE OVERSIGHT COMMISSION. DO YOU DO REGULAR APPEARANCES THERE
20 OR ONLY WHEN SUMMONED?

21

22 **GUILLERMO VIERA ROSA:** ABSOLUTELY.

23

24 **SUP. JANICE HAHN:** BECAUSE THIS WOULD BE SOMETHING, AGAIN,
25 SINCE I HEARD THAT FROM AN OVERSIGHT COMMISSIONER, IT FELT TO



THE BOARD OF
SUPERVISORS

1 ME THE WAY IT WAS REPORTED TO MY OFFICE THAT WHAT YOU'RE
2 SAYING HAS NOT BEEN COMMUNICATED TO THEM.

3

4 **GUILLERMO VIERA ROSA:** I CAN NEITHER TEST THE VERACITY OF
5 COMMENTS MADE BY MEMBERS OF THE OVERSIGHT COMMISSION, NOR THAT
6 I COULD HAVE AN IMPACT ON THEIR OPINION WHEN SHARING THESE
7 THINGS. BUT TO ANSWER YOUR QUESTION.

8

9 **SUP. JANICE HAHN:** I THINK YOU COULD, I WOULD SAY YOU COULD
10 HAVE AN IMPACT ON THEIR OPINIONS.

11

12 **GUILLERMO VIERA ROSA:** I'M GLAD, OKAY, I'LL TAKE IT. OKAY. AND
13 RATHER THAN ANSWERING YOUR QUESTION, IS I'M DUE ANOTHER VISIT
14 AT THE NEXT MEETING.

15

16 **SUP. JANICE HAHN:** RIGHT, AND VERY LEAST, I'M GLAD I'M HEARING
17 THIS BECAUSE NOW WHEN IT'S REPORTED TO ME, I CAN CERTAINLY
18 POSSIBLY GIVE SOME EXPLANATIONS, BUT YOU COULD DO A MUCH
19 BETTER JOB. I WAS FASCINATED BY THE SLIDE ABOUT THE 30 DAY LOS
20 PADRINOS REINVENTING, TRANSFORMING THE CULTURE. AND CURIOUS TO
21 KNOW WHAT CULTURE YOU'RE TRYING TO TRANSFORM. IS IT THE STAFF?
22 IS IT THE YOUTH? IS IT BOTH?

23

24 **GUILLERMO VIERA ROSA:** IT'S THE EXPECTATION OF EVERYONE THAT
25 GOES INTO A UNIT AS TO WHAT WE'RE DOING HERE, HOW WE SPEAK TO



THE BOARD OF
SUPERVISORS

1 EACH OTHER, WHAT CONSEQUENCES MEAN. AND SO, THIS ISN'T
2 TARGETED AT STAFF, IT ISN'T TARGETED AT KIDS, IT IS AN
3 ACKNOWLEDGEMENT BECAUSE THERE HAS BEEN CERTAIN ACTIVITIES AND
4 BEING SHORT STAFFED AND LACK OF PROGRAMMING, THAT THE ONLY WAY
5 TO TURN THIS AROUND IS TO BE VERY PUBLIC ABOUT IT AND HAVE
6 EVERYONE SAY, LOOK, THESE ARE THE THINGS AND THE WAYS WE
7 INTERACT WITH EACH OTHER. EVEN MORE IMPORTANTLY, WE'RE DEALING
8 WITH YOUNG PEOPLE. THESE ARE THE CONSEQUENCES. THIS IS WHAT
9 YOU CAN EXPECT FOR THIS BEHAVIOR. AND STAFF, THIS IS HOW
10 YOU'RE EXPECTED TO RESPOND TO THE BEHAVIOR AND SAY I KNOW THAT
11 FOLKS ADJUST TO THE EXPECTATIONS OF THEM AND I'M TALKING ABOUT
12 EVERYONE IN THOSE UNITS AND SO YOU'LL HEAR MORE ABOUT THIS BUT
13 THIS WILL BE A SERIES OF VERY PUBLIC ACTIVITIES AND CHANGES.
14 AND I BELIEVE THAT 30 DAYS, MAYBE WE HAVE TO EXTEND IT TO 60
15 DAYS LATER. I DON'T THINK YOU'RE GOING TO TRANSFORM THE
16 CULTURE IN 30 DAYS. THAT'S HOW HOPEFUL I AM THAT YOU WILL SEE
17 A MARKED DIFFERENCE AFTER LET'S SAY IT'S 90 DAYS. BUT I KNOW
18 THAT IF WE TAKE THE EXAMPLE OF EDUCATION, YOU KNOW THAT THE
19 EXPECTATIONS OF THE STUDENT ADJUST TO THE TEACHER. YOU JUST
20 KNOW IT. YOU KNOW IT IN THE NEGATIVE WHEN A SUBSTITUTE TEACHER
21 IS PRESENT. PART OF THE SAME PSYCHOLOGY AND ADJUSTMENT TO
22 EXPECTATIONS IS WHAT WE HAVE TO DO. YOUNG PEOPLE, WHEN THEY GO
23 THROUGH RECEPTION, ADJUST TO WHAT THEY SEE IN THE UNIT. AND WE
24 HAVE TO DO A VERY PUBLIC, VERY TARGETED FOR EVERYBODY TO



THE BOARD OF
SUPERVISORS

1 UNDERSTAND WHATEVER HAS HAPPENED HERE BEFORE, THIS IS WHAT IS
2 GOING TO HAPPEN MOVING FORWARD.

3

4 **SUP. JANICE HAHN:** AND IN TERMS OF THE TRAINING, RIGHT,
5 PARTICULARLY FOR NEW STAFF, YOU TALKED A LITTLE BIT EARLIER
6 ABOUT, WELL, THIS IS ALL ABOUT CULTURE, RIGHT? THIS IS ALL
7 ABOUT EXPECTATIONS. WHAT ELSE ARE YOU FOCUSING ON? BECAUSE
8 AGAIN, STAFFING IS SUCH A PROBLEM TO SUPPORT THESE NEW HIRES
9 AND MAKE SURE THEY DON'T LEAVE.

10

11 **GUILLERMO VIERA ROSA:** SO, IT WILL BE A SERIES OF INTERVENTIONS
12 SUCH AS FORMULATING A FIELD TRAINING OFFICER PROGRAM, WHICH
13 MEANS THAT WHEN YOU FINISH THE ACADEMY, YOU ACTUALLY HAVE A
14 VERY SPECIFIC 10 WEEKS OF SHADOWING AND DOING ACTIVITIES IN
15 WHICH YOU'RE TAKING ON PROGRESSIVELY MORE RESPONSIBILITY. AND
16 THAT'S A SAFETY NET FOR FOLKS, ESPECIALLY WHEN THEY'RE GOING
17 INTO A FOREIGN ENVIRONMENT THAT COULD BE SCARY BECAUSE YOU
18 DON'T KNOW WHAT TO DO. THEY CAN BE CHALLENGING. SO HAVING AN
19 FTO PROGRAM FOR THE FACILITIES IS GOING TO BE INCREDIBLY
20 SUPPORTIVE FOR NEW STAFF. THE OTHER ONE IS UTILIZING THE
21 CLASSIFICATION OF PROBATION OFFICER 3, WHICH IS A TRAINING
22 OFFICER, SPECIFICALLY DEDICATED TO TRAINING. WE'VE BEEN
23 TALKING ABOUT IT FOR SOME TIME AND WE'RE NOW, AGAIN, POISED TO
24 RELEASE THOSE ITEMS AND HIRE ACTUAL TRAINING OFFICERS THAT CAN



THE BOARD OF
SUPERVISORS

1 HELP IN THIS. THOSE ARE JUST 2 INTERVENTIONS TO HELP SUPPORT
2 THOSE NEW HIRES.

3

4 **SUP. JANICE HAHN:** WELL, AGAIN, YOU KNOW, I KNOW WHEN WE FIRST
5 HIRED YOU, RIGHT, YOU CERTAINLY CAME WITH SOME GREAT
6 EXPECTATIONS FOR THE DEPARTMENT AND HOPES AND DREAMS, AND YET
7 WE'VE REALLY BEEN MIRED IN THE BSCC. YOU KNOW, I FORGET HOW
8 SUPERVISOR MITCHELL CHARACTERIZED IT HAVING A VICE, A HOLD ON
9 US. YES. YES. YES. A VICE GRIP. SO HOPEFULLY, YOUR COMPLIANCE
10 TEAM – THAT WAS ONE THING I FORGOT TO ASK WAS WHO IS ON THE
11 COMPLIANCE TEAM? IS IT JUST PROBATION STAFF OR IS THERE
12 ANYBODY FROM OVERSIGHT ON THAT?

13

14 **GUILLERMO VIERA ROSA:** OH NO, NO, IT'S PROBATION STAFF WITH THE
15 ADDITION OF DESIGNATED COUNSEL.

16

17 **SUP. JANICE HAHN:** OKAY. HOPEFULLY AGAIN, WE CAN, YOU KNOW, GET
18 BEYOND THAT, STAY COMPLIANT AND THEN WORK WITH US TO CONTINUE
19 TO PROMOTE WHAT I THINK THIS BOARD HAS MADE VERY CLEAR IN
20 TERMS OF WHAT OUR IDEALS ARE FOR THE YOUNG PEOPLE THAT ARE
21 WITHIN OUR CARE.

22

23 **GUILLERMO VIERA ROSA:** I APPRECIATE YOUR COMMENTS. IT IS, I
24 KNOW I USE THIS TERM TOO MUCH, IT IS NOT LOST ON ME. THAT LOS
25 PADRINOS IN PARTICULAR HAS BEEN A CHALLENGE. IT'S TOUGH TO GO



THE BOARD OF
SUPERVISORS

1 ON THIS ROAD WITH US UNDER THOSE CIRCUMSTANCES. BUT YOU
2 MENTIONED THAT OPENING IN LOS PADRINOS AT WHAT WE INTENDED TO
3 DO. I JUST WANT TO PUBLICLY SAY WE WERE RIGHT THEN. THAT IS
4 WHAT WE'RE GOING TO DO. IT IS UNFORTUNATE THAT BECAUSE WE HAD
5 TO, OUT OF NECESSITY, THE SPEED WITH WHICH WE MOVED, ANY
6 PROFESSIONAL IN THIS AREA WOULD HAVE SAID, LOOK, YOU ARE
7 SETTING YOURSELF UP FOR FAILURE, BUT IT WAS OUT OF NECESSITY.
8 THERE REALLY WAS NO OPTION. AND SO, IT HAS TAKEN US A FEW
9 STEPS BACK, BUT WE'RE RETURNING TO THAT VISION.

10

11 SUP LINDSEY HORVATH, CHAIR: THANK YOU VERY MUCH FOR BEING
12 HERE. I THINK WE'VE ALL SEEN THAT THIS DISCUSSION HAS BEEN
13 WELL WORTH IT, AND THANK YOU FOR ALL THAT YOU HAVE SHARED.
14 WE'RE TALKING ABOUT 2 DIFFERENT ITEMS, SO I'M GOING TO START
15 ON THE BSCC COMPLIANCE PIECE. I APPRECIATE YOU ACKNOWLEDGING
16 THAT COMPLIANCE IS THE FLOOR, AND I THINK WE WOULD ALL AGREE.
17 AND I ALSO WANT TO RESTATE, AS MY COLLEAGUES HAVE, IT SOUNDS
18 LIKE YOU CAME IN AT ROCK BOTTOM. SO, TO GET TO COMPLIANCE TOOK
19 A LOT FOR YOU TO SAY THAT YOU NEED TO WORK ON A 2 YEAR
20 DOCUMENT TO GUIDE YOUR PLANS GOING FORWARD SUGGESTS TO ME
21 THERE WASN'T ONE FOR YOU TO PICK UP WHEN YOU CAME IN THAT
22 THERE WASN'T ANY SORT OF GUIDE THERE WASN'T ANY SORT OF
23 VISION. SORT OF VISION. SO, IT ISN'T AS IF YOU STEPPED INTO A
24 ROLE WHERE SOMEBODY WHO WASN'T DOING IT WELL LEFT AND YOU HAD
25 AN INFRASTRUCTURE. IT DOESN'T EVEN SOUND LIKE YOU HAD



THE BOARD OF
SUPERVISORS

1 INFRASTRUCTURE TO WALK INTO. IS THAT A FAIR CHARACTERIZATION?

2

3 **GUILLERMO VIERA ROSA:** WELL, I CAN MAKE THIS COMMENT. I THOUGHT
4 I WALKED INTO ROCK BOTTOM AND THEN WE WENT BACK A COUPLE MORE
5 STEPS INITIALLY. SO, IT IS DIFFICULT TO MOVE FORWARD WITH A
6 VISION THAT YOU MAY HAVE WHEN WE KNOW WHAT THE RIGHT THING IS.
7 WE KNOW WHAT IT LOOKS LIKE TO PROVIDE GOOD PROBATION SERVICES
8 AND THEN HAVE THESE OTHER CHALLENGES. AND THEN MORE
9 SPECIFICALLY TO YOUR QUESTION, I REALLY CAN'T COMMENT ON PRIOR
10 ADMINISTRATIONS, BUT THIS IS, THIS IS WHAT I CAN SAY, IS THAT
11 WHAT WE NEEDED TO DO TO GET TO THIS PLACE WAS CERTAINLY
12 DIFFERENT THAN THE DIRECTION THAT WE'RE ALREADY HEADED.

13

14 **SUP. LINDSEY HORVATH, CHAIR:** AND ADDING TO THAT YOUR
15 COMMENTARY AROUND 30 YEARS OF A BROKEN CULTURE,
16 ACKNOWLEDGEMENT THAT THIS ISN'T SOMETHING THAT HAPPENED
17 OVERNIGHT OR EVEN IN THE PAST HANDFUL OF YEARS, BUT THIS HAS
18 BEEN GENERATIONS OF BROKENNESS WITHIN THE DEPARTMENT, I THINK
19 IS IMPORTANT FOR US ALL TO CLEARLY UNDERSTAND AND THANK YOU
20 FOR YOUR CANDOR, BECAUSE I THINK IT'S AS WE ARE SOMETIMES IN
21 THE POSITION OF BEING IN CONVERSATIONS WITH THE BSCC OR THE
22 DOJ, AND WE HAVE TO REPRESENT, YOU KNOW, THE COUNTY IS
23 REPRESENTED BY OUR COUNCIL IN A CERTAIN POSTURE, THE TRUTH IS,
24 NONE OF US WANTS TO DEFEND BEHAVIOR THAT WE ARE NOT PROUD OF.
25 AND SO, I THINK JUST YOUR HONESTY ABOUT THAT HERE, I THINK IS



THE BOARD OF
SUPERVISORS

1 HELPFUL IN GETTING TO WHAT YOU SAID YOUR ULTIMATE GOAL IS IN
2 TERMS OF PUBLIC TRUST. YOU MENTIONED THAT A CHIEF COMPLIANCE
3 OFFICER WAS SUGGESTED AS A MEANS BY WHICH YOU MAINTAIN
4 COMPLIANCE. CAN YOU HELP ME UNDERSTAND EXACTLY HOW THAT WILL
5 MAINTAIN COMPLIANCE?

6
7 **GUILLERMO VIERA ROSA:** I THINK THAT IN ALL LARGE ORGANIZATIONS,
8 PRIVATE AND PUBLIC, HAVING A DEDICATED COMPLIANCE TEAM THAT,
9 YOU KNOW, THIS IS AN ACTUAL FIELD. PEOPLE GET CERTIFIED AND
10 THEY LEARN BEST PRACTICES. THIS ISN'T SIMPLY SOMETHING YOU DO
11 ON THE SIDE OR YOU DO TEMPORARILY BECAUSE OF A LAWSUIT THAT IN
12 FACT THAT IS PART OF THE STRUCTURE OF KEEPING A HEALTHY
13 ORGANIZATION. THAT IS THE BACKBONE THAT WE'RE NOW CREATING
14 THAT WE DON'T HAVE A COMPLIANCE TEAM THAT IS SIMPLY HERE
15 BECAUSE WE WERE OUT OF COMPLIANCE WITH PSCC, OR BECAUSE WE'RE
16 WITH DOJ, NEGOTIATED SETTLEMENT, BUT BECAUSE IN ORDER TO
17 MAINTAIN, KNOW THAT YOU HAVE A HEALTHY DEPARTMENT, AND
18 MAINTAIN A HEALTHY DEPARTMENT, THAT YOU HAVE TO HAVE A
19 COMPLIANCE TEAM THAT IS FREE FROM THE REGULAR STRUCTURE THAT
20 REPORTS ONLY TO THE BOARD OR THE HEAD OF THE AGENCY AND THAT
21 HAS SPECIFIC SKILLS WHEN IT HAS TO DO WITH, THAT IS SEPARATE
22 THAN WHAT IS NORMALLY WITHIN PROBATION. AND SO, AS WE MOVE
23 FORWARD, IT IS TO ACTUALLY TRAIN A COMPLIANCE TEAM THAT
24 UNDERSTANDS GOOD AUDITING PRACTICES, THAT UNDERSTANDS A WHOLE
25 HOST OF THINGS THAT AREN'T TYPICALLY WITHIN SIMPLY MOVING A



THE BOARD OF
SUPERVISORS

1 PROBATION OFFICER AND ASKING THEM TO DO COMPLIANCE. AND SO
2 HAVING THAT AS A FORMAT STRUCTURE, REPORTING TO THE TOP,
3 HAVING INDEPENDENCE AND UNDERSTANDING THAT TODAY IT'LL BE THIS
4 ISSUE, BUT TOMORROW THEY'RE GONNA BE DOING SOME PREDICTIVE
5 WORK TO KEEPING US OUT OF TROUBLE IS NECESSARY.

6
7 **SUP. LINDSEY HORVATH, CHAIR:** I THINK IT WAS CHIEF DEPUTY EPPS,
8 BUT I DON'T REMEMBER EXACTLY. SOMEONE USED THE PHRASE THAT
9 THERE WERE GLITCHES IN DOCUMENTATION OR THERE MAY BE ONGOING
10 GLITCHES IN DOCUMENTATION. CAN YOU HELP ME UNDERSTAND WHAT
11 THAT MEANS?

12
13 **KIMBERLY EPPS:** SO, WHEN THERE'S A PROBLEM WITH THE GUARD ONE,
14 FOR EXAMPLE, WHEN YOU'RE DOING SAFETY CHECKS, YOU HAVE TO DO
15 YOUR SAFETY CHECK. YOU MARK A KID IN THE ROOM OR OUT OF THE
16 ROOM. SO, WHENEVER THERE'S AN INSTANCE WHERE SOMETHING'S
17 MISSED OR NOT MARKED OUT PROPERLY, WE'RE REQUIRED TO DO A
18 SPECIAL INCIDENT REPORT. SO, SOME OF THOSE HAD BEEN DONE, BUT
19 THEY HAD NOT BEEN UPLOADED WHERE COMPLIANCE COULD READILY SEE
20 THEM. SO REPORTING THAT OR HAVING THOSE AVAILABLE.

21
22 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. SO IT'S MAYBE A
23 DOCUMENTATION ISSUE. IT'S NOT A TECHNOLOGY ISSUE. IT'S NOT A
24 INFRASTRUCTURE. IT'S SOMETHING DIFFERENT.



THE BOARD OF
SUPERVISORS

1 **KIMBERLY EPPS:** IT'S JUST THOSE TYPES OF THINGS. SO THINGS THAT
2 YOU HAVE TO CONTINUALLY MONITOR, TRAIN, AND MAKE SURE THAT
3 YOU'RE WATCHING.

4

5 **SUP. LINDSEY HORVATH, CHAIR:** OKAY, SO THERE'S A SYSTEM IN
6 PLACE FOR IT THOUGH?

7

8 **KIMBERLY EPPS:** YES.

9

10 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. AND THEN THE LAST PIECE ON
11 THE BSCC PART, THE STAFFING CHALLENGE WE'VE NEARLY EXHAUSTED
12 AS A TOPIC TODAY. AND I THINK ACKNOWLEDGING ALL OF WHAT YOU
13 ARE TRYING TO DO TO BRING STAFF INTO A PLACE WHERE THEY CAN BE
14 SUCCESSFUL IN THIS ROLE IS IMPORTANT. AND I ALSO HEARD YOU
15 ACKNOWLEDGE THAT DIFFERENT KINDS OF SKILL SETS WOULD HELP YOU
16 BE MORE SUCCESSFUL TO NOT ONLY ACHIEVE COMPLIANCE BUT
17 ULTIMATELY THE VISION WHERE WE WANT TO GO. CAN YOU HELP ME
18 UNDERSTAND A LITTLE BIT MORE ABOUT HOW YOU SEE THOSE WORKING
19 TOGETHER?

20

21 **GUILLERMO VIERA ROSA:** IT'S REALLY 3 AREAS. ONE ACKNOWLEDGING
22 THAT THE STAFF THAT I HAVE IS EXHAUSTED, AND THEY NEED TO SEE
23 A VISION AND UNDERSTAND WHAT THEIR ROLE IS IN THE DEPARTMENT.
24 THAT GOES A LONG WAY IN TERMS OF FOLKS ENGAGING. AS YOU CAN
25 IMAGINE, THE WORK THAT WE DO IS ABOUT INTERACTIONS WITH PEOPLE



THE BOARD OF
SUPERVISORS

1 WHO ARE IN THE, AND I'VE USED THIS TERM BEFORE, SORT OF IN THE
2 WORST TIME AND PLACE IN THEIR LIFE, ALREADY THE MOST
3 CHALLENGING PERSON TO DEAL WITH. IF ON TOP OF THAT, I'M ASKING
4 YOU TO GO THERE WHEN YOU ARE MISSING, WHEN YOU DON'T KNOW
5 WHO'S TAKING CARE OF YOUR OWN CHILD, BECAUSE I HAVE COMPLETELY
6 CHANGED YOUR SCHEDULE, YOU COULD SEE HOW WE'RE ALREADY SETTING
7 OURSELVES UP FOR FAILURE. SO, ONE OF THE, YOU KNOW, ONE
8 PRIORITY IS ENGAGING OUR OWN STAFF TO SLOWLY HELP THEM SHARE
9 IN A VISION AS TO HOW THIS ISN'T A PERMANENT CIRCUMSTANCE FOR
10 YOU, AND HOW I DO NEED YOU AND REFOCUS ON, BUT WHEN YOU'RE
11 HERE, THE ENGAGING WITH THE CLIENT. THAT'S ONE, BECAUSE WE
12 NEED TO KEEP THE FOLKS THAT WE HAVE. THE SECOND IS IN WHO
13 WE'RE RECRUITING AND HOW WE'RE TRAINING THEM. FOR A DEPARTMENT
14 THIS SIZE, THE TYPE OF TRAINING THAT WE HAVE BEEN PROVIDING IS
15 WHOLLY INSUFFICIENT AND REALLY NOT UP TO PAR WITH THE DEMANDS
16 OF WHAT WE'RE ASKING FOLKS TO DO. EVEN WHAT I DESCRIBED
17 BEFORE, BEING PREPARED TO DEAL WITH THE ENTIRE FAMILY UNIT.
18 HAVE WE FORMALLY TRAINED OUR FOLKS IN FAMILY DYNAMICS? HAVE WE
19 FORMALLY TRAINED FOLKS IN SUD MORE THAN SIMPLY A TWO-HOUR
20 COURSE THAT'S MANDATORY? OR HAVE WE DONE OUR PART ON PREPARING
21 THEM TO DEAL WITH THE CLIENTS THAT WE HAVE AND WHAT THEY MAY
22 NEED. HAVE WE TRAINED FOLKS IN UNDERSTANDING THAT SOMETIMES
23 THEIR ROLE IS NOT TO PROVIDE THE SERVICES BUT TO IDENTIFY THE
24 NEED AND GET THOSE RESOURCES FOR FOLKS. TRADITIONAL PROBATION
25 WORK IN THE FIELD, BUT WE'RE MOVING FOLKS AROUND. SO, PART OF



THE BOARD OF
SUPERVISORS

1 IT IS INVESTING AND HAVING TRAINING THAT FOCUSES ON WHAT WE'RE
2 PROVIDING PEOPLE WHEN THEY'RE COMING IN, AND THEN HOW ARE WE
3 MAINTAINING THEM FOR THE NEXT 20 YEARS TO MAKE SURE THE
4 PERISHABLE SKILLS, BEYOND THE MINIMUM STANDARDS OF SIMPLY
5 DOING A LEGAL UPDATE? AND I ACTUALLY THINK THAT WE'RE, BECAUSE
6 WE'RE LOS ANGELES COUNTY AND WE CAN ABSOLUTELY BE A MODEL AND
7 A LEADER FOR THE REST OF THE UNITED STATES, THEY'RE
8 REIMAGINING WHAT TRAINING MEANS. THAT IF I TELL YOU THAT
9 SIMPLY PROVIDING SOMEONE 10 WEEKS OF TRAINING IS NOW GOING TO
10 ALLOW THEM TO BE ABLE TO HAVE A PROFOUND IMPACT ON FOLKS IN
11 OUR SYSTEM. I MEAN YOU WOULD TELL ME THAT THAT'S INSANE. SO
12 MINIMALLY, WE'RE IN LOS ANGELES COUNTY. WE HAVE SOME OF THE
13 BRIGHTEST ACADEMICS IN THE WORLD HERE AND TO NOT ENGAGE THEM
14 IN HELPING US PREPARE OUR FOLKS AND ALLOW OPPORTUNITY FOR OUR
15 FOLKS TO VOLUNTARILY PARTICIPATE IN THESE PROGRAMS THAT WOULD
16 BE MAYBE MORE DIFFICULT AND LONGER THAN THEY WOULD BECAUSE
17 IT'S TIED TO WHAT WE WANT TO SEE FROM THEM, IT'S TIED TO
18 WHAT'S GOING TO HELP THEM BE SUCCESSFUL AND PROMOTE IN OUR
19 SYSTEM, IS GOING TO GO A LONG WAY I THINK IN NOT JUST
20 RECRUITING FOLKS BUT KEEPING FOLKS AND HELPING THEM BE ABLE TO
21 SORT OF PROGRESS, SEE THEIR LIFE AND PROGRESSION WITH US. AND
22 THEN THE LAST IS JUST UNDERSTANDING THAT IT IS NOT AN AFFRONT
23 TO PROBATION TO SAY I NEED SOMEONE NON-PROBATION TO BE IN HERE
24 WITH ME. THAT DOESN'T MEAN WE'RE NOT NEEDED. THAT DOESN'T MEAN
25 I DON'T NEED A PROBATION OFFICER. IT MEANS THAT IF I



THE BOARD OF
SUPERVISORS

1 ACKNOWLEDGE THAT A UNIT HAS 90% OF THE YOUNG PEOPLE ON
2 PSYCHOTROPIC MEDICATIONS, THEN IT MAY BE WISE TO HAVE A TEAM
3 THAT HAS OTHER PERSPECTIVES IN TRAINING. THAT DOESN'T MEAN I
4 DON'T NEED A PROBATION OFFICER. IT MEANS I NEED A PROBATION
5 OFFICER PLUS A LICENSED CLINICIAN. AND THE SOONER WE CROSS
6 THAT BARRIER AND JUST UNDERSTAND THAT WE NEED TO WORK TOGETHER
7 AS A TEAM, THE MORE SUCCESSFUL WE'LL BE.

8
9 **SUP. LINDSEY HORVATH, CHAIR:** I THINK IT'S HELPFUL FOR YOU TO
10 ADDRESS THAT. LAST YEAR WE RECEIVED A BOARD LETTER THAT I
11 THINK CAUSED A LOT OF CONCERN BECAUSE THERE WAS SUGGESTION
12 THAT POTENTIALLY, FOR EXAMPLE, DIFFERENT KINDS OF LAW
13 ENFORCEMENT PERSONNEL MIGHT BE COMING INTO THE FACILITIES. AND
14 THERE WAS A BELIEF THAT WE WERE CREATING AN EVEN MORE CARCERAL
15 SORT OF SITUATION FOR OUR YOUNG PEOPLE. AND WHAT I HEAR YOU
16 SAYING IS THE EXACT OPPOSITE. WE'RE NOT GOING TO. WE NEED
17 PEOPLE WHO ARE JUST THERE TO KEEP THE BUILDING SAFE SO OTHER
18 PEOPLE CAN COME IN AND DO THE PROGRAMMING. BUT WE ARE WHOLLY
19 TRANSFORMING HOW WE ENVISION THE ROLE OF OUR STAFF IN THIS
20 SPACE AND YES THERE MAY BE PARTNERS WITH A MENTAL HEALTH FOR
21 EXAMPLE TO YOU TO YOUR REFERENCE WITH A MENTAL HEALTH SKILL
22 SET BUT WE ALSO DON'T EXPECT PEOPLE TO JUST BE GUARDS AT
23 DOORS. I THINK THAT'S IMPORTANT TOO, BECAUSE WE WERE AT A
24 PLACE WHERE WE WERE TRYING TO SECURE A BUILDING TO ENSURE
25 PEOPLE COULD, OUR YOUNG PEOPLE COULD GO TO SCHOOL, THAT



THE BOARD OF
SUPERVISORS

1 TEACHERS COULD COME IN AND BE SAFE, THAT PROGRAM PROVIDERS
2 WOULD BE SAFE, AND THERE WERE LOTS OF CONCERNS ABOUT SAFETY.
3 AND I WANT TO MAKE SURE THAT WE AREN'T TRAINING PEOPLE JUST TO
4 GUARD DOORS, BUT TO TRULY CREATE AN ENRICHING ENVIRONMENT. AND
5 SO THEN MOVING TO THE BROADER VISION, JUST A COUPLE OF THINGS
6 I WANTED TO TOUCH ON. YOUR REPORT HIGHLIGHTED MALE AND FEMALE
7 YOUNG PEOPLE, BUT I KNOW WE HAVE TGI YOUTH, AND SOME OF WHOM
8 HAVE HAD TRAUMATIC EXPERIENCES BECAUSE THERE ISN'T A SPACE
9 WELL EQUIPPED TO ADDRESS THEIR SPECIFIC NEEDS. SO HOW ARE YOU
10 ENVISIONING A FUTURE, THE FUTURE OF ANY FACILITY TO ENSURE
11 THAT OUR TGI YOUTH ARE NOT TRAUMATIZED BECAUSE OF THEIR
12 IDENTITY?

13
14 **GUILLERMO VIERA ROSA:** THANK YOU FOR POINTING OUT THAT
15 OVERSIGHT. IT'S INTERESTING BECAUSE WE, I THINK JUST BEFORE WE
16 WALKED OUT HERE WAS HAVING A CONVERSATION ON POLICY. AND THERE
17 IS A LENS BY WHICH WE NEED TO REVIEW ALL OUR POLICY. ONE OF
18 THEM IS ON, YOU KNOW, BECAUSE WE MAKE THESE ADJUSTMENTS AND
19 EITHER OUR BELIEF SYSTEM OR OUR APPROACH AND RARELY DO WE GO
20 BACK AND SAY, I NEED TO REVIEW EVERYTHING THAT'S COME BEFORE
21 TO MAKE SURE THAT IT IS NOW IN LINE WITH HOW WE'RE PROCEEDING.
22 IT'S 1 OF THEM. AND IT'S NOT JUST FOR FOLKS IN OUR CARE, IT'S
23 FOR OUR STAFF AS WELL. IT'S THE ENTIRE ENVIRONMENT. ARE WE ON
24 THE SAME PAGE WITH RESPECT TO MAKING ACCOMMODATIONS FOR
25 PEOPLE, ALLOWING PEOPLE TO DEFINE THEMSELVES AND HOW THAT'S



THE BOARD OF
SUPERVISORS

1 NOT AN AFFRONT TO OUR SYSTEM, THAT'S NOT A NECESSITY FOR US TO
2 HAVE TO IDENTIFY YOU, BUT KNOWING HOW TO RESPOND. YOU KNOW,
3 WE'RE AT OUR INFANCY THERE. WE DO MAKE ACCOMMODATIONS ALREADY.
4 SO THAT IS ALREADY PART OF SORT OF THESE.

5

6 **SUP. LINDSEY HORVATH, CHAIR:** AT EVERY FACILITY?

7

8 **GUILLERMO VIERA ROSA:** NO, I'D HAVE TO GO BACK. I THINK THAT
9 WE'VE NOT CONFRONTED IT AT EVERY FACILITY. BUT TO YOUR POINT,
10 MAYBE BECAUSE WE HAVEN'T MADE THE SPACE, RIGHT? SOMETIMES WE
11 MAKE ADJUSTMENTS WHEN WE'RE CONFRONTED WITH IT, BUT NOT OF
12 EVERY FACILITY. GOOD POINT.

13

14 **SUP. LINDSEY HORVATH, CHAIR:** SO I WOULD JUST OFFER CULTURAL
15 COMPETENCY AS PART OF THE TRAINING THAT YOUR STAFF IS GOING TO
16 DO TO ENSURE THAT THE VARIOUS AND DIVERSE NEEDS OF THE YOUNG
17 PEOPLE YOU'RE SERVING ARE MATCHED WITH PEOPLE WHO ARE EQUIPPED
18 FOR THEM AND WHO LOOK LIKE THEM AND ALL YOU KNOW ALL OF THAT
19 TO SORT OF BUILD ON THE PREVIOUS POINT ABOUT THE DIVERSITY OF
20 THE YOUNG PEOPLE WE WHO ARE ENTRUSTED TO US. IN YOUR RESPONSE
21 TO THE DECARCERATION OF GIRLS, I HEARD CONSOLIDATION, BUT I
22 DIDN'T HEAR DECARCERATION. AND SO, I JUST WOULD ENCOURAGE YOU
23 TO LOOK AT WHAT THOSE PLANS HAVE BEEN. I THINK THERE ARE
24 MULTIPLE MOTIONS THAT HAVE ADDRESSED THIS ISSUE, AND MAKING
25 SURE THAT WE ARE MAKING PROGRESS ON THAT IS SOMETHING WE ARE



THE BOARD OF
SUPERVISORS

1 GOING TO CONTINUE TO FOCUS ON. SO, I APPRECIATE THAT WE'RE
2 LOOKING AT HOW WE CAN BETTER SERVE THE GIRLS IN OUR CARE BY
3 CONSOLIDATING THEM INTO A FACILITY THAT MAY BE BETTER SUITED
4 FOR THEM SPECIFICALLY. AND THE POINT IS THAT FOR ANY OF THE
5 YOUNG WOMEN WHO CAN BE RELEASED, WHETHER IT'S THROUGH
6 PARTICIPATION OF DA OR HOWEVER WE GET TO THAT CONVERSATION TO
7 YOUR POINT ABOUT PARTNERS, ALL OF THAT IS WITHIN OUR CONTROL.
8 AND SO, I WANT TO MAKE SURE THAT WE'RE USING ALL OF OUR
9 PARTNERS TO THE BEST OF OUR ABILITY TO ENSURE THAT ANY OF OUR
10 YOUNG PEOPLE ARE LEAVING IF THAT IS AN APPROPRIATE OPTION FOR
11 THEM TO GO SOMEWHERE ELSE. I WOULD ALSO SAY WE CONTINUE TO GET
12 REPORTS ABOUT OC SPRAY, WHICH IS SOMETHING THAT THIS BOARD HAS
13 BEEN VERY CLEAR ABOUT, NOT WANTING TO SEE USED IN OUR
14 FACILITIES. SO JUST TO STATE IT FOR THE RECORD, I THINK WE
15 CONTINUE TO HOLD THAT POSITION. AND SO THAT NEEDS TO BE A GOAL
16 THAT IS ACTIVELY ACHIEVED. I WOULD SAY, I WOULD ECHO MY
17 COLLEAGUES' COMMENTS AROUND THE ACCOUNTABILITY FOR STAFF. I
18 KNOW THAT WHEN THE REPORT CAME OUT ABOUT WHAT HAS BEEN
19 CHARACTERIZED AS A FIGHT CLUB HAPPENING AT ONE OF OUR
20 FACILITIES. YOU WERE VERY QUICK TO ENGAGE THE APPROPRIATE
21 AUTHORITIES TO INVESTIGATE AND IN SO DOING, SKIPPED PAST AN
22 OPPORTUNITY TO HOLD A PRESS CONFERENCE OR SORT OF HAVE A
23 PUBLIC COMMUNICATION ABOUT IT TO PRESERVE THE INVESTIGATION
24 AND ALL OF ITS COMPONENTS. AND I KNOW IT WAS YOUR DESIRE TO DO
25 SO. SO CAN YOU HELP ME UNDERSTAND ON A GOING FORWARD BASIS, I



THE BOARD OF
SUPERVISORS

1 KNOW WE'VE SEEN EXAMPLES FOR, YOU KNOW, THE SHERIFF LAST YEAR
2 TOOK THE OPPORTUNITY TO CALL OUT A SITUATION IN ADVANCE OF HOW
3 IT ALL WAS GOING TO PLAY OUT. HOW ARE YOU GOING TO CHANGE OR
4 MODIFY COMMUNICATION, OR MAYBE YOU WON'T, AROUND ALL OF THESE
5 ISSUES TO ENSURE THAT WE ARE COMMUNICATING WITH THE PUBLIC
6 ABOUT ACCOUNTABILITY MEASURES. BECAUSE TO YOUR POINT, WE HEAR
7 A LOT IN THE HEADLINES ABOUT THINGS THAT ARE NOT GOING WELL.
8 WE DON'T HEAR A LOT ABOUT HOW WE ARE PROACTIVELY ADDRESSING
9 THOSE ISSUES.

10

11 **GUILLERMO VIERA ROSA:** I AM GOING TO DO MY BEST TO BE AS
12 TRANSPARENT AS POSSIBLE. I THINK IT'S MY RESPONSIBILITY AND
13 THE PEOPLE OF LOS ANGELES COUNTY HAVE AN ENTITLEMENT TO KNOW
14 WHAT IS HAPPENING. I ALSO HAVE A RESPONSIBILITY WHEN IT COMES
15 TO HAVING CRIMINAL INVESTIGATIONS TO, BEFORE ANYTHING ELSE,
16 PRESERVE THAT INVESTIGATION. JUSTICE IS NOT SERVED IF I BOTCH
17 AN INVESTIGATION BECAUSE I WOULD LIKE TO BE RECOGNIZED AS
18 HAVING IDENTIFIED IT. I WILL TAKE THE RISK OF BEING PERCEIVED
19 AS NOT BEING FORTHRIGHT TO PRESERVE THAT. ULTIMATELY, THE
20 VICTIMS DESERVE A PROPER INVESTIGATION AND EMPLOYEES DESERVE
21 PROPER INVESTIGATIONS THAT DON'T GET AHEAD IN MAKING
22 CONCLUSIONS. IT'S PARTICULARLY DIFFICULT IF WE'RE NOT THE
23 PRIMARY INVESTIGATING AGENCY. AND I THINK THAT'S WHERE MAYBE
24 WE DIFFER FROM SOME OF THE OTHER ENTITIES THAT YOU MENTIONED.
25 IF I'M CONDUCTING THE INVESTIGATION, I KNOW EXACTLY AT WHAT



THE BOARD OF
SUPERVISORS

1 FLEXION POINT I CAN SAY SOMETHING BECAUSE MY AGENCY IS
2 CONDUCTING THE INVESTIGATION. I KNOW IF I'VE PRESERVED
3 INTERVIEWS, I KNOW IF EMPLOYEES HAVE BEEN NOTICED, I KNOW
4 WHERE WE ARE WITH RESPECT TO POBAR RIGHTS, BUT IN AN ATTEMPT
5 TO BE EVEN MORE TRANSPARENT AND HAVE ANOTHER ENTITY CONDUCT AN
6 INDEPENDENT INVESTIGATION, IT REDUCES MY ABILITY TO SHARE
7 BECAUSE OUT OF RESPECT FOR WHAT THEY'RE DOING, WHICH I DON'T
8 KNOW, I HAVE TO BE VERY CAREFUL TO. I MEAN, COULD YOU IMAGINE
9 YOU HAND SOMETHING OVER TO AN EXTERNAL AGENCY SO THAT THEY CAN
10 CONDUCT AN INDEPENDENT INVESTIGATION, AND THEN I GET AHEAD OF
11 THEM AND IDENTIFY PEOPLE OR IDENTIFY MOS OR ANYTHING ELSE. SO,
12 IT'S SORT OF INCREDIBLY DIFFICULT TO HAVE BOTH THINGS. BUT I
13 AM KEENLY AWARE THAT FOLKS WANT TO KNOW WHAT'S HAPPENING TO
14 MAKE SURE THAT WE'RE SERIOUS ABOUT THIS AND THEY'RE NOT
15 CONDONING OR HIDING MISBEHAVIOR. WE'RE DOING THAT. NO ONE'S
16 DOING THAT FOR US. THAT'S OUR RESPONSIBILITY. WHILE AT THE
17 SAME TIME PRESERVING, INVESTIGATING, NOTHING'S MORE IMPORTANT,
18 ESPECIALLY FOR THE VICTIM, THAT YOU MAINTAIN THE INTEGRITY OF
19 THE INVESTIGATION

20
21 **SUP. LINDSEY HORVATH, CHAIR:** AND YOU SAID THAT CRIMINAL
22 PROSECUTION IS ON THE TABLE IS THAT SOMETHING THAT YOU'VE
23 PURSUED TO AT THIS TIME

24
25 **GUILLERMO VIERA ROSA:** SO, WE I CAN'T SPEAK ON ANY OF THESE



THE BOARD OF
SUPERVISORS

1 CASES IN PARTICULAR, BUT THE QUESTION IS THE PURSUING --

2

3 **SUP. LINDSEY HORVATH, CHAIR:** GENERALLY, HAS THAT HAPPENED?

4

5 **GUILLERMO VIERA ROSA:** YES.

6

7 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. I THINK THAT THOSE THINGS
8 ARE IMPORTANT TO HEAR, AND I APPRECIATE THE NUANCE WITH WHICH
9 YOU HAVE TO MOVE IN ORDER TO PRESERVE THE INVESTIGATION AND IF
10 WE DIDN'T HAVE EXAMPLES OF WHAT APPEARED TO US AS SIMILAR AND
11 COMMUNICATING ABOUT IT. I THINK PEOPLE WOULDN'T ASK THIS KIND
12 OF QUESTION. SO, IT'S HELPFUL TO HEAR BECAUSE THIS
13 INVESTIGATION IS HAPPENING OUTSIDE OF YOUR DEPARTMENT, THAT IT
14 CHANGES THE DYNAMIC IN TERMS OF WHAT YOU'RE ABLE TO SAY. I
15 STILL THINK TO THE EXTENT THAT YOU CAN FIND A WAY TO
16 COMMUNICATE SOMETHING WITH THE PUBLIC, THAT ALSO GOES TO
17 PUBLIC TRUST AND SEEING THAT THE DEPARTMENT IS IN A DIFFERENT
18 POSTURE AS IT RELATES TO THIS KIND OF BEHAVIOR. I'M CLEAR FROM
19 YOUR PRESENTATION THAT'S WHAT'S HAPPENING. I'M CLEAR FROM
20 CONVERSATIONS WE'VE HAD BEFORE TODAY THAT THAT'S HAPPENING.
21 I'M NOT SURE THE PUBLIC IS CLEAR ABOUT THAT. AND SO I THINK
22 THIS CONVERSATION WAS IMPORTANT FOR THAT REASON AND ON AN
23 ONGOING BASIS, FINDING ELEMENTS TO COMMUNICATE TO THE PUBLIC
24 WILL CONTINUE TO BUILD TRUST IN THAT REGARD AND MAKE SURE THAT
25 THE KIND OF ACCOUNTABILITY THAT WE'RE LOOKING TO HAVE IN THE



THE BOARD OF
SUPERVISORS

1 DEPARTMENT GIVEN THE 30-YEAR TRACK RECORD IS NOW SOMETHING
2 THAT BECOMES PART OF THE NEW CULTURE. I THINK I'M GOING TO
3 LEAVE IT THERE FOR NOW. WE'VE COVERED A LOT AND WE THANK YOU
4 ALL FOR THE WORK THAT YOU'RE DOING TO MAKE SURE THAT WE ARE
5 NOT ONLY IN COMPLIANCE BUT ACTUALLY REALIZING OUR YOUTH
6 JUSTICE REIMAGINED. I GUESS I WILL SAY ONE LAST THING THAT
7 CAMPUS KILPATRICK HAS BEEN SPOKEN ABOUT AS SORT OF THE MODEL
8 FOR WHICH, IN WHICH THE DIRECTION OF LOS ANGELES COUNTY, YOU
9 KNOW, THAT'S WHERE WE WANT TO MOVE. SO, WOULD YOU MAINTAIN
10 THAT THAT'S STILL THE GOAL? IS THAT SOMETHING WE ARE LOOKING
11 TO EITHER BUILD OUT OR RECREATE AT OTHER LOCATIONS? CAN WE
12 UNDERSTAND SORT OF THE ROLE THAT THAT LOCATION PLAYS WITH THE
13 BROADER YOUTH JUSTICE REIMAGINED VISION THAT WE'RE TRYING TO
14 ACHIEVE.

15
16 **GUILLERMO VIERA ROSA:** I THINK IT'S A FANTASTIC EXAMPLE OF
17 SMALL COMMUNITY WITH A SPECIFIC GOAL IT'S EXACTLY WHAT WE WANT
18 TO EXPAND WITH THE CAVEAT THAT WE HAVE DIFFERENT POPULATIONS
19 AND THAT IT'S NOT GOING TO BE THE PRECISE MODEL FOR ALL OUR
20 POPULATIONS. BUT IT HAS SOME BONES ABOUT IT THAT REALLY ARE
21 GOING TO TRANSLATE TO THE REST. JUST SORT OF WITH THE NUANCE
22 THAT EVERY COMMUNITY THAT WE CREATE WILL HAVE SOME
23 COMMONALITY. THEY'RE SMALL. THEY HAVE PROGRAMMING THAT'S
24 SPECIFIC TO IT. BUT THEN DEPENDING ON THE TRAUMA THAT WE'RE
25 TRYING TO APPROACH, WHERE THEY ARE IN TERMS OF THEIR RELEASE,



THE BOARD OF
SUPERVISORS

1 THEY'LL HAVE DIFFERENT FOCUS. ONE MIGHT BE SUD, ONE MIGHT BE
2 VOCATIONAL TRAINING, ONE MIGHT BE TRAUMA. SO, THERE MAY BE
3 DIFFERENT FOCUSES THAT ARE GOING TO REQUIRE DIFFERENT
4 MODALITIES, DIFFERENT TYPES OF MAYBE EVEN THE TYPE OF STAFF,
5 BUT THAT IS A FANTASTIC MODEL THAT LOS ANGELES SHOULD BE PROUD
6 OF AND THAT IT'S IN IT'S IN LINE OF HOW WE WANT TO EXPAND IN
7 TERMS OF ALL OUR LOCATIONS.

8

9 **SUP. LINDSEY HORVATH, CHAIR:** IN TERMS OF OTHER LOCATIONS?
10 OKAY. YES. ALL RIGHT. EXECUTIVE OFFICER, PLEASE CALL THE
11 MEMBERS OF THE PUBLIC WHO HAVE SIGNED UP TO SPEAK ON THESE
12 ITEMS.

13

14 **EXECUTIVE OFFICER:** WILL THE FOLLOWING INDIVIDUALS PLEASE COME
15 FORWARD? DONALD HARLAN, GERARDO GOMEZ, GIOVANNI HERNANDEZ,
16 ISABELLA SOLMIAN, KENT MENDOZA, AND SAL CAMPOS, PLEASE COME
17 FORWARD AND STAFF WILL ASSIST YOU. AS A FINAL REMINDER FOR
18 PARTICIPANTS ON THE TELEPHONE, IF YOU WOULD LIKE TO ADDRESS
19 ITEMS 11 AND 12, IF YOU HAVE NOT ALREADY DONE SO, PLEASE PRESS
20 1, THEN 0 NOW TO BE PLACED IN THE SPEAKING QUEUE. MODERATOR,
21 MAY WE HAVE THE FIRST REMOTE SPEAKER, PLEASE?

22

23 **MODERATOR:** OF COURSE, OUR FIRST SPEAKER IS GENEVIEVE CLAVEUL.
24 PLEASE GO AHEAD.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** GOOD AFTERNOON. YOU KNOW, SOME OF THE THINGS WE SAID
2 WERE EXCITING, BUT THEY ARE SEEING TOTALLY WRONG. YOU CAN'T
3 CHANGE THE [INAUDIBLE] OF A GROUP. AND ACTUALLY, THE FASTER
4 YOU DO IT, THE MORE LIKELY YOU ARE TO SUCCEED. AND ALSO, WHAT
5 TO DESCRIBE IS WHAT I HAVE ALWAYS PUSHED THE BOARD OF
6 SUPERVISORS TO DO FOR THE HOMELESS IS QUALITY ASSURANCE. IT'S
7 THE SAME PRINCIPLE WHERE THE GROUP CAN RESPOND DIRECTLY TO THE
8 SUPERVISOR AND SO ON. THAT NEEDS TO BE DONE AND THAT'S THE
9 ONLY WAY YOU CAN REALLY CHANGE A THING. SO, I THINK THE IDEA
10 IS GOOD, BUT THEY NEED TO MOVE FASTER. AND ACTUALLY, THE
11 FASTER YOU MOVE, YOU'RE MORE LIKELY TO SUCCEED. WHEN I WORK
12 FOR AMI, WE TEND TO BE A BIGGER POLITICAL PARTY. -

13
14 **MODERATOR:** NEXT SPEAKER, PLEASE. AND THERE'S CURRENTLY NO
15 OTHER REMOTE SPEAKERS AT THIS TIME. THANK YOU.

16
17 **SUP. LINDSEY HORVATH, CHAIR:** WE'LL NOW GO TO SPEAKERS IN
18 PERSON. GO RIGHT AHEAD. WAIT, LET'S MAKE SURE HIS MICROPHONE
19 IS ON. CAN WE TRY IT AGAIN?

20
21 **SPEAKER:** CAN YOU HEAR ME NOW?

22
23 **SUP. LINDSEY HORVATH, CHAIR:** YES. THANK YOU.

24
25 **SPEAKER:** THANK YOU. GOOD AFTERNOON. MY NAME IS GERARDO GOMEZ.



THE BOARD OF
SUPERVISORS

1 I'M WITH THE ANTI-RESIDUISM COALITION, AND WE ARE IN SUPPORT
2 OF THE GLOBAL PLAN, BUT WE ARE STILL WORRIED THAT NOT ENOUGH
3 IS BEING DONE OR THAT THE STEPS NEEDED TO IMPROVE OUR COUNTY
4 FOR THESE YOUNG PEOPLE ARE BEING SUFFICIENTLY STATED. THE
5 VISION OF YOUTH JUSTICE IN WHICH WE SEE MORE CBOS AND CREDIBLE
6 MESSENGERS ENGAGING WITH YOUNG PEOPLE ON A DAILY BASIS AND
7 OFFERING VALUABLE PROGRAMS AND SERVICES LIKE EVIDENCE-BASED
8 CURRICULUM THAT SUPPORT COGNITIVE THINKING IS NOT BEING
9 REALIZED BY THIS APPROACH. NOTHING ACTUALLY GETS FIXED AND
10 SUPPORTING ADOLESCENTS ISN'T IMPROVED BY RELOCATING EMPLOYEES
11 FROM OFFICES TO CAMPS OR CHANGING THEIR POSITIONS FROM DSO TO
12 DPO. THIS MAKES IT EASIER FOR A NEGATIVE CULTURE TO PERSIST
13 WITHIN THE DEPARTMENT. SINCE EMPLOYEES AREN'T GENERALLY
14 BUILDING TRUST, I CAN SPEAK FROM PERSONAL EXPERIENCE. FROM
15 2007 TO 2008, I WAS INCARCERATED IN BARRY J. NIDORF. THE SAME
16 PROBLEMS THAT EXIST NOW. I ASK THAT THE BOARD OF SUPERVISORS
17 AND ANYONE ELSE INVOLVED TO PLEASE USE ANY AVAILABLE
18 RESOURCES.

19
20 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

21
22 **SPEAKER:** GOOD EVENING, MY NAME IS HOEL CAMPOS AND I AM A YOUTH
23 ADVOCATE WITH THE ANTI-RESILIENT COALITION. I'D LIKE TO THANK
24 THE BOARD OF SUPERVISORS FOR ALLOWING US TO PROVIDE PUBLIC
25 COMMENT. SO, I AM IN FAVOR OF ITEM 11 AND 12. I BELIEVE IT



THE BOARD OF
SUPERVISORS

1 WILL BE VERY BENEFICIAL FOR THE JUVENILES TO HAVE A PERSON-
2 CENTERED APPROACH FROM WHERE THE AREA ROSA WAS SPEAKING.
3 THAT'S WHAT IT SOUNDS LIKE THEY'RE LEANING INTO. YOU KNOW, IT
4 HAS TAKEN A LONG TIME AND I'M GLAD IT IS GOING TO HAPPEN. ONE
5 THING THAT CONCERNS ME IS TURNING THE DETENTION SERVICES
6 OFFICER INTO DEPUTY PROBATION OFFICER. LIKE YOU MENTIONED, YOU
7 ACKNOWLEDGED IT AS WELL. IT WILL BE DIFFICULT FOR THEM TO
8 ACTUALLY GET INTO THE FIELD AND ADAPT TO IT. AND I THINK THAT
9 COULD BRING A NEGATIVE ATTITUDE AND IT WOULD NOT BE GOOD IN
10 FOSTERING A POSITIVE ENVIRONMENT, THANK YOU.

11
12 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU, NEXT SPEAKER.

13
14 **SPEAKER:** GOOD AFTERNOON, MY NAME IS JOANE HERNANDEZ, I'M WITH
15 THE ANTI-RECIPROCISM COALITION AND I'M IN SUPPORT OF A GLOBAL
16 PLAN, BUT NOT BEFORE SAYING THAT, YOU KNOW, SPEAKING FOR THE
17 PUBLIC, PUBLIC TRUST HAS BEEN LOST FOR MANY YEARS, AND I HOPE
18 THIS IS ONE TRANSPARENCY IS PUT INTO ACTION WITH THIS PLAN,
19 ESPECIALLY SINCE, SOMETHING THAT SUPERVISOR SOLIS MENTIONED
20 WAS THAT, YOU KNOW, THESE KIDS ARE THIRSTY FOR EDUCATION, FOR
21 VOCATION, FOR... I WAS ONE OF THOSE KIDS BACK IN 2006. I WAS
22 IN BARRY J, NIDORF FROM 2006 TO 2009, AND THAT THIRST FOR ME
23 WAS PART OF ME, AND I WAS NOT GIVEN THE PROGRAMS AND THE
24 NECESSARY PROGRAM VOCATION THAT I NEEDED, NECESSARY TO GROW.
25 AND, BUT I RECEIVE THAT LATER ON. I JUST URGE YOU ALL TO FOCUS



THE BOARD OF
SUPERVISORS

1 ON THESE PROGRAMS, FOCUS ON THE CHILDREN, THEIR NEEDS THAT
2 THEY REQUIRE NOW AND FOR THEIR FUTURE. THANK YOU VERY MUCH.

3
4 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER, PLEASE.

5
6 **SPEAKER:** GOOD AFTERNOON, ESTEEMED MEMBERS OF THE BOARD OF
7 SUPERVISORS. MY NAME IS ISABELLA SOLOMON. I AM HERE
8 REPRESENTING THE ANTI-RECIDIVISM COALITION. I AM A
9 TRANSITIONAL AGED YOUTH, AND I HAVE BEEN HOME FROM
10 INCARCERATION FOR 6 MONTHS. WHILE I COMMEND THE COUNTY'S
11 EFFORTS TO SUPPORT OUR YOUTH, I URGE A SHIFT TOWARDS
12 APPROACHES THAT PRIORITIZE EMPATHY AND RESPECT. AT ARC, I WORK
13 ALONGSIDE MANY OF THESE YOUTH INDIVIDUALS AND HAVE SEEN
14 FIRSTHAND HOW GREATLY THEY FLOURISH FROM HAVING PEOPLE IN
15 THEIR LIVES WHO SHOW THEM THEIR STRENGTHS AND CAPABILITIES
16 INSTEAD OF SYNCING THEM WITH THEIR MISTAKES. THE YOUTH NEED
17 PEOPLE WHO TAKE TIME TO FOSTER MEANINGFUL RELATIONSHIPS THAT
18 THEN EMPOWER YOUTH TO REACH THEIR FULL POTENTIAL. RATHER THAN
19 PERPETUATING A CYCLE OF TEMPORARY FIXES THAT PROLONG THE
20 ISSUES AT HAND UNTIL THESE YOUTH OUTGROW THE SYSTEM AND BECOME
21 THE NEXT DEPARTMENT'S PROBLEM. IT IS IMPERATIVE THAT OUR
22 STRATEGIES ALIGN WITH THE PRINCIPLES OF THE YOUTH JUSTICE,
23 SORRY, REIMAGINED, ENSURING A COMPREHENSIVE AND SUSTAINABLE
24 PLAN FOR --



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. THANK YOU VERY MUCH.

2 NEXT SPEAKER, PLEASE.

3

4 **SPEAKER:** GOOD AFTERNOON, BOROUGH SURPRISERS, KENT MENDOZA WITH
5 THE ANTI-RESIDIVISM COALITION. JUST WANT TO THANK EVERYBODY
6 FOR WHAT YOU'RE DOING TO IMPROVE THE LIVES OF OUR YOUNG PEOPLE
7 IN OUR HOUSING CAMPS. I ALSO THINK THAT THERE'S STILL, EVEN
8 THOUGH I DO THINK THAT THERE WAS A PRESENTATION BY PROBATION,
9 I ALSO AM STILL CONCERNED ABOUT THE CONDITIONS OF THESE YOUNG
10 PEOPLE, BECAUSE AS YOU HEARD FROM OTHER PEOPLE, YOU KNOW, AT
11 ARC, WE HAVE MANY MEMBERS THAT HAVE BEEN IN THESE FACILITIES
12 LEADING UP ALL THE WAY TO THE 70S. WE HAVE A MEMBER WHO DID
13 LIKE HE'S LIKE IN 60 YEARS OF AGE, HE WAS IN LP WHEN HE WAS IN
14 THE 70S. WE HAVE LITERALLY DIFFERENT GENERATIONS OF
15 INDIVIDUALS THAT HAVE BEEN IN THESE FACILITIES AND THE SAME
16 ISSUES CONTINUE TO KEEP COMING TO LIGHT. AND, YOU KNOW, I JUST
17 WANT TO MAKE SURE THAT WE REALLY HAVE A CONCRETE PLAN ON HOW
18 TO REALLY CHANGE THE CULTURE BECAUSE THEN THERE IS THE CULTURE
19 OF HOW STAFF INTERACT WITH THE YOUNG PEOPLE THAT LEADS TO
20 CLARIFY, THAT LEADS TO ALL OF THIS STUFF THAT WE SEE. BECAUSE
21 WHEN I WAS IN CAMP, THAT USED TO HAPPEN. ALL OF THOSE THINGS
22 THAT WE STILL SEE TODAY IS STILL HAPPENING. SO, IT'S THE
23 CULTURE WITHIN THE STAFF THAT NEEDS TO REALLY BE CHANGED.
24 THANK YOU SO MUCH.



THE BOARD OF
SUPERVISORS

1 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU. NEXT SPEAKER.

2

3 **MODERATOR:** THERE ARE NO ADDITIONAL SPEAKERS, MADAM CHAIR.

4

5 **SUP. LINDSEY HORVATH, CHAIR:** INCREDIBLY POWERFUL TESTIMONY.

6 THANK YOU FOR EVERYONE WHO CAME TO SPEAK TODAY. THESE REPORTS
7 ARE RECEIVED AND FILED HEARING NO OBJECTIONS. THAT WILL BE THE
8 ORDER. WE'LL NOW HEAR FROM MEMBERS OF THE PUBLIC WISHING TO
9 ADDRESS THE BOARD ON CLOSED SESSION ITEMS AND GENERAL PUBLIC
10 COMMENT FOR MEMBERS OF THE PUBLIC ON THE TELEPHONE. PLEASE
11 PRESS 1 AND 0 NOW TO COMMENT ON THESE ITEMS. EXECUTIVE
12 OFFICER, PLEASE READ THE CALL-IN INFORMATION AND CALL THOSE
13 MEMBERS OF THE PUBLIC WHO HAVE SIGNED UP TO SPEAK ON THESE
14 ITEMS.

15

16 **EXECUTIVE OFFICER:** MEMBERS OF THE PUBLIC, YOU WILL HAVE 1
17 MINUTE TO ADDRESS THE BOARD ON CLOSED SESSION ITEMS AND 1
18 ADDITIONAL MINUTE FOR GENERAL PUBLIC COMMENT. PLEASE STATE
19 YOUR NAME AND CLEARLY INDICATE THE ITEMS YOU WILL BE
20 ADDRESSING. YOU MAY ONLY ADDRESS THE BOARD ON THESE ITEMS. WE
21 WILL NOW CALL IN-PERSON SPEAKERS AND WHILE THEY'RE COMING
22 FORWARD, WE WILL TAKE TELEPHONIC SPEAKERS.

23

24 **EXECUTIVE OFFICER:** WITH THE FOLLOWING INDIVIDUALS, PLEASE COME
25 FORWARD. DONALD HARLAN, GERARDO GOMEZ, GIOVANNI HERNANDEZ, SAL



THE BOARD OF
SUPERVISORS

1 CAMPOS, AND ISABELLA SOLMAN. PLEASE COME FORWARD AND STAFF
2 WILL ASSIST YOU. MODERATOR, WE HAVE THE FIRST REMOTE SPEAKER,
3 PLEASE.

4

5 **MODERATOR:** OUR FIRST PARTICIPANT IS T. CARTER. YOU MAY BEGIN.

6

7 **SPEAKER:** HI, I'M CALLING FOR THE CLOSED MEETING, CS1, TO MAKE
8 A COMMENT ON, ALSO FOR PUBLIC COMMENT AND ALSO REGARDING ITEM
9 NUMBER 11 AND 12. AND JUST LET ME KNOW WHEN TO BEGIN.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** GO RIGHT AHEAD.

12

13 **SPEAKER:** OKAY, FIRST IN RESPONSE I WOULD LIKE TO MAKE MENTION
14 OF SOME OF THE WORDS SOME OF THE BOARD MEMBERS STATED. MS.
15 MITCHELL STATED THAT WE SHOULD HAVE LEADERSHIP AND CAN'T BE
16 CONFUSED ON THINGS. AGAIN, I HAVE MENTIONED TO THIS BOARD AND
17 ALSO TO THE PUBLIC THAT I WAS DISCRIMINATED AGAINST BY MRS.
18 AVILES AND MEMBERS OF THE EXECUTIVE OFFICE. NOW MRS. AVILES
19 DOES NOT WORK FOR THE BOARD OF SUPERVISORS ANYMORE, AND MY
20 MATTER HAS BEEN NEGLECTED. I HAVE EMAILS THAT I'VE SENT OVER
21 TO MR. LEVIN WHO HAS NEVER RESPONDED PRIOR TO MR. VIOLA'S
22 LEAVING AND IT WAS I WAS AFFECTED BECAUSE WHEN I WENT TO FILE
23 A CLAIM REGARDING THE SHERIFF'S DEPARTMENT THE STAFF MEMBERS
24 TOLD ME THEY KNOW MEMBERS OF THE SHERIFF'S DEPARTMENT AND TOLD
25 ME TO LEAVE THE OFFICE. WHEN I WENT BACK TO FILE MY CLAIM, THE



THE BOARD OF
SUPERVISORS

1 CLAIMS DEPARTMENT IS TELLING ME, BECAUSE I DIDN'T FILE IT ON A
2 DATE PRIOR, WHEN I WAS BEING DISCRIMINATED AGAINST, THEY'VE
3 NOT REJECTED MY CLAIM AGAINST THE SHERIFF'S DEPARTMENT. I'VE
4 SENT MY MATTERS OVER TO MRS. BARGER'S OFFICE, AND MRS.
5 BARGER'S OFFICE STAFF MEMBER TOLD ME, SHE KNOWS SOMEONE AT THE
6 SHERIFF'S DEPARTMENT. SHE TRANSFERRED MY CALL TO THE SHERIFF
7 DEPARTMENT TODAY AND THEY THREATENED ME AND TOLD ME I NEED TO
8 LEAVE THIS MATTER ALONE. SO, MRS. BARGER, I'VE PERSONALLY NOW
9 SENT OVER THE EMAIL TO YOU TO SHOW THE MATTER OF
10 DISCRIMINATORY ACTS BY MR. BALLAS AND HER STAFF PRIOR TO ME
11 FOLLOWING MY CLAIM AND I WAS AFFECTED BY THAT AND MY CLAIM IS
12 CLOSED. I WOULD LIKE THE BOARD TO LET ME AND ALLOW ME TO HAVE
13 MY CLAIM TO BE OPENED AND NOT HIDE AND SHIELD MISCONDUCT BY
14 THE SHERIFF'S DEPARTMENT. AND TODAY, MISS BARGER STAFF MEMBER
15 TRANSFERRED ME TO THE SHERIFF'S DEPARTMENT. HIS NAME IS ARNOLD
16 OR SOMETHING LIKE THAT. HE TOLD ME, WE KNOW WHO YOU ARE. SHE
17 TOLD ME SHE KNOWS MEMBERS OF THE SHERIFF DEPARTMENT BECAUSE I
18 ASKED TO VERIFY IF MS. BARGER RECEIVED THE EMAILS BECAUSE MR.
19 LEVIN NEVER SENT IT AND NOW MY CALL GETS SENT TO THE SHERIFF
20 DEPARTMENT. SO, THE SAME TACTIC IS ON REPORTING --

21
22 **EXECUTIVE OFFICER:** THANK YOU. YOUR TIME HAS EXPIRED. NEXT
23 SPEAKER, PLEASE.

24
25 **MODERATOR:** OUR NEXT PARTICIPANT IS GENEVIEVE CLAVREUL. YOU MAY



THE BOARD OF
SUPERVISORS

1 BEGIN.

2

3 **SPEAKER:** YES, GOOD AFTERNOON. I AM SPEAKING TO CS2 AND PUBLIC
4 COMMENT. ON CS2, AS USUAL, THERE IS NOT ENOUGH INFORMATION TO
5 KNOW WHAT THIS IS ABOUT, AND THAT WILL BE IMPORTANT IF WE DID
6 KNOW. ON PUBLIC COMMENT, I AM SO UPSET BECAUSE THE LAST 2 DAYS
7 AND LAST WEEK, TWICE I WAS TOLD I WAS OUT OF TIME. IT WAS NOT
8 TRUE BECAUSE I WAS TIMING MYSELF. IN ALL MY LIFE, I HAVE NEVER
9 BEEN OVERTIME. ANYWAY, I THINK YOU SHOULD PUT YOUR CLOCK TO
10 WORK. THANK YOU.

11

12 **EXECUTIVE OFFICER:** THANK YOU. NEXT SPEAKER, PLEASE.

13

14 **MODERATOR:** OUR NEXT PARTICIPANT IS CARRIE GREER. YOU MAY
15 BEGIN.

16

17 **SPEAKER:** YES, GOOD AFTERNOON, BOARD OF SUPERVISORS. MY NAME IS
18 CARRIE GREER. I'M A CAREGIVER AS WELL AS TO MY AILLING
19 PARENTS, THAT IS A VETERAN AND RABBI. I RECEIVED AN EMAIL FROM
20 LA COUNTY DMH GENESIS PROGRAM, THE INTERIM PROGRAM MANAGER,
21 KERRIUS ARZA. THEY WANT ME IN REGARD TO REPORT BACK TO WORK
22 TOMORROW. I'M CURRENTLY OUT ON LEAVE, PERSONAL LEAVE, AS MY
23 LEAVE, PERSONAL LEAVE, AND MY PARENT IS COMPLETELY, TOTALLY
24 DEPENDENT ON MY KID, AS HE'S A VETERAN, AND HE'S DEAD, THEN.
25 AND THAT I SUBMITTED ALL PERTINENT INFORMATION LETTERS AND



THE BOARD OF
SUPERVISORS

1 EVERYTHING TO THE DEPARTMENT, HR, WE COME TO WORK AND WE'RE IN
2 THE PROGRAM. -

3

4 **EXECUTIVE OFFICER:** NEXT SPEAKER, PLEASE.

5

6 **SPEAKER:** AND I RECEIVED AN EMAIL AT. ARE THERE ANY? --

7

8 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER REMOTE SPEAKERS IN
9 THE QUEUE TO ADDRESS THE BOARD.

10

11 **SUP. LINDSEY HORVATH, CHAIR:** THANK YOU WILL NOT GO TO SPEAKERS
12 IN PERSON. GO RIGHT AHEAD.

13

14 **SPEAKER:** HI, I'M DONALD HARLAN. I'D LIKE TO SPEAK ON AGENDA
15 ITEM NUMBER 6 CS1 CS2 IN GENERAL COMMENT. AGENDA ITEM NUMBER 6
16 ORDINANCE FOR PETROLEUM PIPELINE FRANCHISE TO TESORO SOCAL
17 PIPELINE COMPANY. OKAY, I HAVE TO CALL A NATIONAL SECURITY
18 THREAT HERE. EVERY PERSON NAMED IN AGENDA ITEM NUMBER 6 HAS TO
19 GO TO PRISON IMMEDIATELY. I DON'T KNOW WHO MPLX IS. DA-WIN R.
20 HARRISON, GRACE V. CHANG, WHOEVER SAYS THEY'RE FROM MARATHON,
21 WHO IS D'ARROL ARMINTHA. YEAH, THERE'S A BIG INSURANCE SCAM.
22 MY PIPELINES AREN'T FOR SALE OR FOR LEASE, AND NOBODY SHOULD
23 EVER BE LEASING OR DOING ANYTHING WITH THOSE. I'M GOING TO SAY
24 KILL ALL THOSE PEOPLE THAT ARE LISTED ON THAT AGENDA ITEM
25 NUMBER 6, STRAIGHT OFF KILL THEM, SORRY. IT SAYS GREGORY G.



THE BOARD OF
SUPERVISORS

1 GOFF AND STEVEN M. STERRIN AND SEEK. YEAH. NO. I DON'T KNOW IF
2 YOU GUYS REALIZE WHAT A DIFFICULT SITUATION IT IS WITH THE OIL
3 COMPANIES. AND THAT TRYING TO GET THE OIL THROUGH HAS ALWAYS
4 BEEN A BIG CHALLENGE, PEOPLE BLOWING UP PIPELINES AND CUTTING
5 INTO THEM. AND I GOT PIPELINES UNDERGROUND ALL OVER THE PLACE
6 AND YOU PEOPLE ARE TO NEVER MAKE ANY DEALS LIKE THAT. I REALLY
7 DO MEAN KILL EVERYBODY. THAT APPEARS ON AGENDA ITEM NUMBER 6.

8
9 **SUP. LINDSEY HORVATH, CHAIR:** NOW THAT'S YOUR SECOND WARNING.

10
11 **SPEAKER:** I'M SORRY BUT THIS IS THE MOST SERIOUS THREAT YOU CAN
12 IMAGINE. NO MATTER WHO TURNS UP ON THAT, JUST GO FULL ON THEM.
13 SORRY, THAT'S ALL.

14
15 **SUP. LINDSEY HORVATH, CHAIR:** YOUR TIME HAS EXPIRED. ARE THERE
16 ANY OTHER SPEAKERS?

17
18 **MODERATOR:** NO OTHER SPEAKERS, MADAM CHAIR.

19
20 **SUP. LINDSEY HORVATH, CHAIR:** OKAY. WITH THAT, THAT CONCLUDES
21 OUR TIME FOR PUBLIC COMMENT. MEMBERS OF THE PUBLIC AND
22 COLLEAGUES, WE'RE NOW GOING INTO CLOSE SESSION. EXECUTIVE
23 OFFICER, PLEASE READ US INTO CLOSE SESSION.

24
25 **EXECUTIVE OFFICER:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,



THE BOARD OF
SUPERVISORS

1 NOTICES HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL
2 CONVENE IN CLOSED SESSION TO DISCUSS ITEM NUMBER CS1,
3 CONFERENCE WITH LEGAL COUNSEL REGARDING AND ANTICIPATED
4 LITIGATION, AND ITEM NUMBER CS2, CONFERENCE WITH LABOR
5 NEGOTIATORS FESIA DAVENPORT AND DESIGNATED STAFF AS INDICATED
6 ON THE POSTED AND SUPPLEMENTAL AGENDAS. THANK YOU.

7
8 **SUP. LINDSEY HORVATH, CHAIR:** EXECUTIVE OFFICER, PLEASE READ
9 THE REPORT OF ACTION.

10
11 **EXECUTIVE OFFICER:** THANK YOU, MADAM CHAIR. ON ITEM CS1 AND
12 CS2, NO REPORTABLE ACTION WAS TAKEN.

13
14 **SUP. LINDSEY HORVATH, CHAIR:** THAT CONCLUDES TODAY'S MEETING.
15 THE NEXT MEETING WILL BE A SPECIAL MEETING RELATED TO THE
16 2024-25 RECOMMENDED BUDGET TO BE HELD BRIGHT AND EARLY
17 WEDNESDAY, MAY 15TH, 2024 TOMORROW AT 930 A.M. THE NEXT
18 REGULAR MEETING OF THE BOARD WILL BE HELD ON TUESDAY, MAY
19 21ST, 2024 AT 930 A.M. AND WITH THAT, WE ARE ADJOURNED.



THE BOARD OF
SUPERVISORS

1 I, KATHRYN J, ROBSON, Certified Shorthand Reporter Number
2 qualified in and for the State of California, do
3 hereby certify:

4 That the transcripts of proceedings recorded by the Los
5 Angeles County Board of Supervisors May 14, 2024, were
6 thereafter transcribed into typewriting under my direction and
7 supervision;

8 That the transcript of recorded proceedings as archived
9 in the office of the reporter and which have been provided to
10 the Los Angeles County Board of Supervisors as certified by
11 me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor in anywise
14 interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 24th day of May 2024, for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19
20 KATHRYN J. ROBSON

21 CA CSR No. 5439
22
23
24
25