



THE BOARD OF SUPERVISORS

BOARD MEETING TRANSCRIPT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES



THE BOARD OF
SUPERVISORS

[REPORT OF ACTION TAKEN IN CLOSED SESSION ON
TUESDAY, NOVEMBER 22, 2022, ON PAGE 61

1
2
3
4
5 **SUP. MITCHELL, CHAIR:** GOOD MORNING, EVERYONE, AND WELCOME TO
6 THIS SPECIAL MEETING OF THE LOS ANGELES COUNTY BOARD OF
7 SUPERVISORS. TODAY IS TUESDAY, NOVEMBER 22ND, 2022. WE TAKE
8 NOTE THAT A FULL COMPLEMENT OF THE BOARD IS PRESENT, WITH
9 SUPERVISOR HAHN JOINING US REMOTELY, AND THE CHIEF EXECUTIVE
10 OFFICER, INTERIM COUNTY COUNSEL, EXECUTIVE OFFICER, AND
11 SERGEANT-AT-ARMS ARE ALL HERE TO ASSIST. SUPERVISOR BARGER,
12 WOULD YOU DO US THE HONOR OF LEADING US IN THE PLEDGE?

13
14 **SUP. BARGER:** I WOULD BE HONORED. WOULD YOU ALL PLEASE STAND?
15 PLACE YOUR RIGHT HAND OVER YOUR HEART. FACE THE FLAG. I PLEDGE
16 ALLEGIANCE TO THE FLAG OF THE UNITED STATES OF AMERICA, AND TO
17 THE REPUBLIC FOR WHICH IT STANDS: ONE NATION UNDER GOD,
18 INDIVISIBLE, WITH LIBERTY AND JUSTICE FOR ALL. THANK YOU.

19
20 **SUP. MITCHELL, CHAIR:** I WOULD ASK THAT WE ALL REMAIN STANDING,
21 PLEASE, FOR A MOMENT.

22
23 **SUP. BARGER:** AH, YES.
24



THE BOARD OF
SUPERVISORS

1 **SUP. MITCHELL, CHAIR:** I WOULD LIKE FOR US ALL TO PAUSE FOR A
2 MOMENT, TO HONOR THE VICTIMS OF THE COLORADO SPRINGS MASS
3 SHOOTING OF THIS WEEKEND. A MOMENT OF SILENCE, PLEASE. THANK
4 YOU. SO, GOOD MORNING, EVERYONE. THANK YOU, SUPERVISOR BARGER.
5 I ALSO HAVE A READ-IN MOTION TO BE PLACED ON THE DECEMBER 6,
6 2022, AGENDA. AS YOU ALL KNOW, NOVEMBER IS-- OR MAY NOT KNOW,
7 NOW YOU WILL-- NOVEMBER IS TRANSGENDER AWARENESS MONTH, AND
8 THIS MONTH SERVES AS A TIME FOR EACH OF US TO SHARPEN OUR
9 SHARED UNDERSTANDING OF THE TRANSGENDER COMMUNITY, AND THE
10 MANY INEQUITIES TRANSGENDER PEOPLE EXPERIENCE, DAILY. IT'S
11 ALSO A TIME TO UPLIFT THE VOICES, STORIES, AND EXPERIENCES OF
12 OUR TRANSGENDER FAMILY, FRIENDS, AND NEIGHBORS. IN ADDITION TO
13 ACKNOWLEDGING THE IMPORTANCE OF THE MONTH, I WANT TO ALSO
14 RECOGNIZE TRANSGENDER DAY OF REMEMBRANCE, WHICH TOOK PLACE
15 NOVEMBER 20TH. IT'S A DAY TO HONOR THE MEMORY OF TRANSGENDER
16 PEOPLE WHOSE LIVES WERE TRAGICALLY LOST, AS A RESULT OF ACTS
17 OF ANTI-TRANSGENDER VIOLENCE AND HATE. IT'S PARTICULARLY
18 IMPORTANT THAT WE NOT ONLY REFLECT DURING THIS MONTH, BUT THAT
19 WE CONTINUE TO UPLIFT THE DISPARITIES AND VIOLENCE TOWARDS THE
20 TRANSGENDER COMMUNITY, AND REALLY THE L.G.B.T.Q.+ COMMUNITY AS
21 A WHOLE, IN ITS ENTIRETY, EVERY SINGLE DAY. WE ALL HAVE
22 WITNESSED, THIS WEEK, YET ANOTHER-- YET ANOTHER-- ACT OF
23 VIOLENCE TOWARD THE L.G.B.T.Q.+ COMMUNITY, IN COLORADO. I
24 BELIEVE IT'S IMPORTANT THAT L.A. COUNTY AFFIRMS OUR COMMITMENT
25 TO PROVIDE EQUITABLE SERVICES TO TRANSGENDER, NONCONFORMING,



THE BOARD OF
SUPERVISORS

1 AND INTERSEX COMMUNITIES, AND THE L.G.B.T.Q. COMMUNITY, AS A
2 WHOLE. THAT BEING SAID, THE DIRECTIVES OF THE MOTION READ AS
3 FOLLOWS: "I THEREFORE MOVE THAT THE BOARD OF SUPERVISORS
4 DIRECT THE C.E.O., IN COLLABORATION WITH THE EXECUTIVE
5 DIRECTOR OF THE ANTI-RACISM, DIVERSITY, AND INCLUSION
6 INITIATIVE, THE EXECUTIVE DIRECTOR OF THE HUMAN RELATIONS
7 COMMISSION, THE WOMEN'S AND GIRLS' INITIATIVE, THE L.A.
8 HOMELESS SERVICES AUTHORITY, DEPARTMENTS OF CHILDREN AND
9 FAMILY SERVICES, AGING, AND DISABILITIES, PUBLIC SOCIAL
10 SERVICES, HEALTH SERVICES, PUBLIC HEALTH, MENTAL HEALTH, AND
11 ECONOMIC OPPORTUNITY, AND OTHER RELEVANT COUNTY INITIATIVES
12 AND DEPARTMENTS, AND THE COMMUNITY STAKEHOLDERS'
13 REPRESENTATIVE OF THE COUNTY'S DIVERSE L.G.B.T.Q.+
14 COMMUNITIES, PARTICULARLY ORGANIZATIONS LED BY TRANSGENDER,
15 GENDER-NONCONFORMING, AND INTERSEX INDIVIDUALS, TO REPORT BACK
16 IN WRITING, IN 180 DAYS, ON RECOMMENDATIONS ON DATA GATHERING,
17 STANDARD METRICS, REPORTING, POLICY AND PROGRAM CHANGES, THAT
18 ENABLE THE COUNTY TO BETTER SERVE T.G.I. COMMUNITIES. THE
19 ASSESSMENT SHOULD IDENTIFY THE REACH AND OUTCOMES OF EXISTING
20 SERVICES AND PROGRAMS TODAY. 'B,' IMPROVING DATA COLLECTION ON
21 THE EQUITABLE DISTRIBUTION OF A.R.P.A. FUNDS AND SERVICES TO
22 UNDERSERVED, GEOGRAPHICALLY ISOLATED, AND EXCLUDED T.G.I.-
23 SERVING GROUPS, AND, IN CONSULTATION WITH L.G.B.T.Q.+ AND
24 T.G.I.-SERVING COMMUNITY-BASED ORGANIZATIONS, EXPLORING
25 METHODS TO MORE EFFECTIVELY GATHER INFORMATION ON HOW FUNDS



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1 AND SERVICES ARE REACHING AND IMPACTING RELATED GROUPS.
2 IMPROVING DATA COLLECTION ON THE EQUITABLE DISTRIBUTION OF
3 A.R.P.A. FUNDS AND SERVICES"-- DID I JUST READ THAT? I DID.
4 "'C,' IMPROVING, AS NEEDED, THE COUNTY'S C.O.V.I.D.-19
5 VULNERABILITY AND RECOVERY INDEX DASHBOARD AND EQUITY EXPLORER
6 MAPPING TOOL TO INCORPORATE DATA ON L.G.B.T.Q.+ AND T.G.I.
7 COMMUNITIES; AND 'D,' AN INITIAL ASSESSMENT ON THE CRITICAL
8 GAPS IN SERVICES AND RECOMMENDATIONS ON PRIORITY STRATEGIES
9 FOR IMPROVING AND EXPANDING PROGRAMS AND SERVICES FOR T.G.I.
10 INDIVIDUALS ACROSS ALL RELEVANT DEPARTMENTS. 'E,' INITIAL
11 RECOMMENDATIONS ON HOW THE COUNTY CAN DEVELOP A PERMANENT,
12 INTEGRATED T.G.I. POPULATION STRATEGY, INCLUDING STRUCTURAL
13 WAYS TO BETTER COORDINATE COUNTY SERVICES FOR T.G.I.
14 INDIVIDUALS. THE STRATEGY SHOULD INCLUDE AN EVALUATION OF THE
15 STAFF AND THE FUNDING REQUIRED TO IMPLEMENT THE RECOMMENDED
16 STRATEGY; AN ASSESSMENT OF HOW T.G.I. SERVICES INTERSECT WITH
17 OTHER HIGH-NEED COMMUNITIES, SUCH AS LOW-INCOME COMMUNITIES,
18 COMMUNITIES OF COLOR, THE AGING POPULATION, THE DISABLED
19 COMMUNITY, AND OTHERS. AND 'F,' AN ANALYSIS OF POTENTIAL
20 FUNDING STREAMS TO INCREASE COUNTY RESOURCES FOR T.G.I.
21 INDIVIDUALS, INCLUDING OPPORTUNITIES FOR STATE AND FEDERAL
22 FUNDING." THAT IS THE READ-IN OF THE MOTION. AND WE WILL HEAR
23 THE MOTION AT OUR UPCOMING DECEMBER 6TH MEETING, BUT IT'S A
24 REPORT-BACK. SO, WE CAN VOTE ON IT TODAY? THAT'S RIGHT,



THE BOARD OF
SUPERVISORS

1 BECAUSE IT'S A REPORT-BACK. THANK YOU. I APPRECIATE THAT. I'LL
2 ENTERTAIN A MOTION.

3

4 **SUP. KUEHL:** SO MOVED, OR SECOND.

5

6 **SUP. MITCHELL, CHAIR:** SO MOVED BY KUEHL. SECONDED BY BARGER.
7 THANK YOU VERY MUCH. PLEASE CALL THE ROLL.

8

9 **CELIA ZAVALA, E.O.:** SUPERVISOR SOLIS?

10

11 **SUP. SOLIS:** AYE.

12

13 **CELIA ZAVALA, E.O.:** SUPERVISOR SOLIS, AYE. SUPERVISOR KUEHL?

14

15 **SUP. KUEHL:** AYE.

16

17 **CELIA ZAVALA, E.O.:** SUPERVISOR KUEHL, AYE. SUPERVISOR HAHN?

18

19 **SUP. HAHN:** AYE.

20

21 **CELIA ZAVALA, E.O.:** SUPERVISOR HAHN, AYE. SUPERVISOR BARGER?

22

23 **SUP. BARGER:** AYE.

24



THE BOARD OF
SUPERVISORS

1 **CELIA ZAVALA, E.O.:** SUPERVISOR BARGER, AYE. SUPERVISOR
2 MITCHELL?

3
4 **SUP. MITCHELL, CHAIR:** AYE.

5
6 **CELIA ZAVALA, E.O.:** SUPERVISOR MITCHELL, AYE. MOTION CARRIES,
7 5-0.

8
9 **SUP. MITCHELL, CHAIR:** THANK YOU VERY MUCH, COLLEAGUES.
10 EXECUTIVE OFFICER, WILL YOU PLEASE PLAY THE CODE OF CONDUCT?

11
12 **SPEAKER:** LADIES AND GENTLEMEN, MAY I PLEASE HAVE YOUR
13 ATTENTION. THE MEETING OF THE LOS ANGELES COUNTY BOARD OF
14 SUPERVISORS IS ABOUT TO COMMENCE. A CODE OF CONDUCT WILL NOW
15 BE READ, AND WE REQUEST THAT YOU COMPLY WITH IT TO ENSURE THE
16 EFFICIENT ADMINISTRATION OF THE MEETING. MEMBERS OF THE
17 PUBLIC, IT IS YOUR RIGHT TO PARTICIPATE IN TODAY'S BOARD
18 HEARING, AND THE BOARD ENCOURAGES SUCH PARTICIPATION. HOWEVER,
19 THE RIGHT OF THE PUBLIC TO ADDRESS THE BOARD MUST BE BALANCED
20 WITH THE NEED TO ENSURE THAT PUBLIC COMMENT DOES NOT INTERFERE
21 WITH THE ORDERLY COURSE OF THE BOARD'S BUSINESS. ALL ARE
22 REMINDED TO ABIDE BY THE FOLLOWING RULES: SPEAKERS MUST CEASE
23 SPEAKING IMMEDIATELY WHEN THEIR TIME HAS ENDED. PUBLIC COMMENT
24 ON AGENDA ITEMS MUST RELATE TO THE SUBJECT MATTER OF THAT
25 ITEM. GENERAL PUBLIC COMMENT IS LIMITED TO SUBJECTS WITHIN THE



THE BOARD OF
SUPERVISORS

1 JURISDICTION OF THE BOARD. PUBLIC COMMENT DOES NOT INCLUDE THE
2 RIGHT TO ENGAGE IN A DIALOGUE WITH BOARD MEMBERS OR STAFF.
3 PLEASE REMAIN RESPECTFUL OF THE FORUM, AND REFRAIN FROM
4 UTTERING, WRITING, OR DISPLAYING PROFANE, PERSONAL,
5 THREATENING, DEROGATORY, DEMEANING, OR OTHER ABUSIVE
6 STATEMENTS TOWARD THE BOARD, ANY MEMBER THEREOF, STAFF, OR ANY
7 OTHER PERSON. MEMBERS OF THE AUDIENCE SHOULD BE RESPECTFUL OF
8 THE VIEWS EXPRESSED BY SPEAKERS, STAFF, AND BOARD MEMBERS, AND
9 MAY NOT CLAP, CHEER, WHISTLE, OR OTHERWISE DISRUPT THE ORDERLY
10 CONDUCT OF THE MEETING. ANY PERSON ENGAGING IN CONDUCT THAT
11 DISRUPTS THE MEETING IS SUBJECT TO BEING REMOVED FROM THE
12 BOARD MEETING. AND FINALLY, IF YOU WITNESS CONDUCT OR BEHAVIOR
13 BY OTHER MEMBERS OF THE PUBLIC THAT DISRUPTS YOUR ABILITY TO
14 REMAIN ENGAGED OR PARTICIPATE IN THIS MEETING, PLEASE NOTIFY
15 THE SERGEANT-AT-ARMS OR OTHER COUNTY STAFF. THANK YOU FOR YOUR
16 COOPERATION.

17
18 **SUP. MITCHELL, CHAIR:** WE'LL NOW TAKE PUBLIC COMMENTS FOR ALL
19 AGENDA ITEMS. EXECUTIVE OFFICER, PLEASE READ THE CALL-IN
20 INFORMATION THAT'S ALSO PROVIDED ON THE AGENDA, AND EXPLAIN
21 THE SPEAKING RULES TO THOSE MEMBERS OF THE PUBLIC WHO ARE
22 CALLING IN TO ADDRESS THE BOARD.

23
24 **CELIA ZAVALA, E.O.:** THANK YOU, MADAM CHAIR. FOR MEMBERS OF THE
25 PUBLIC JOINING US REMOTELY, AS INDICATED ON THE AGENDA,



THE BOARD OF
SUPERVISORS

1 MEMBERS OF THE PUBLIC WISHING TO OFFER PUBLIC COMMENT SHOULD
2 CALL 877-692-8955, AND USE PARTICIPANT CODE NUMBER 133-6503.
3 TO REPEAT: PLEASE CALL 877-692-8955, AND USE PARTICIPANT CODE
4 NUMBER 133-6503. DO NOT CALL THAT NUMBER IF YOU ONLY WANT TO
5 LISTEN TO THE MEETING. TO LISTEN ONLY, PLEASE CALL 877-873-
6 8017, AND FOLLOW THE INSTRUCTIONS. TO ALL MEMBERS OF THE
7 PUBLIC: WHEN IT'S YOUR TURN TO SPEAK, PLEASE STATE YOUR NAME
8 AND WHICH AGENDA ITEMS YOU WISH TO SPEAK ON. YOU HAVE ONE
9 MINUTE TO SPEAK ON ONE AGENDA ITEM, OR TWO MINUTES TO SPEAK ON
10 TWO OR MORE AGENDA ITEMS. BASED ON THE LIMITED NUMBER OF CALLS
11 RECEIVED DURING SPECIAL MEETINGS, A TOTAL OF 5 MINUTES WILL BE
12 ALLOCATED TO THE PUBLIC COMMENT PORTION OF THE MEETING. WE
13 WILL ALTERNATE BETWEEN IN-PERSON SPEAKERS AND TELEPHONIC
14 SPEAKERS UNTIL THERE ARE NO SPEAKERS WAITING, OR UNTIL THE 5
15 MINUTES HAVE ELAPSED. WE WILL CONTINUE TO ACCEPT ALL WRITTEN
16 COMMENTS THAT COME IN DURING THE MEETING. WHEN SPEAKING ON AN
17 AGENDA ITEM, YOU MUST BE ON TOPIC. OUR GOAL IS TO GET THROUGH
18 AS MANY SPEAKERS AS WE CAN. IF YOU'RE NOT SPEAKING ON A TOPIC,
19 OR IF WE CANNOT TELL IF YOU'RE SPEAKING ON AN AGENDA ITEM, YOU
20 WILL GET ONE WARNING FROM COUNTY COUNSEL OR THE CHAIR. IF YOU
21 DO NOT IMMEDIATELY OR CLEARLY GET ON TOPIC, OR IF YOU STRAY
22 OFF TOPIC AGAIN, YOU WILL FORFEIT THE REST OF YOUR TIME, AND
23 THE CHAIR WILL MOVE TO THE NEXT SPEAKER. PLEASE NOTE THAT IF
24 YOU'RE ALSO LISTENING TO THE BOARD MEETING ON A COMPUTER OR
25 SPEAKERPHONE, YOU WILL NEED TO TURN DOWN THE VOLUME ON THOSE



THE BOARD OF
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1 DEVICES AS SOON AS THE MODERATOR CALLS ON YOU. IF YOU DO NOT
2 TURN DOWN THE VOLUME, THERE WILL BE AN ECHO. MEMBERS OF THE
3 PUBLIC WHO ARE IN ATTENDANCE, WHEN YOU HEAR OR SEE YOUR NAME
4 DISPLAYED ON THE SCREEN, PLEASE COME DOWN TO THE FRONT OF THE
5 BOARDROOM, AND STAFF WILL ASSIST YOU. PLEASE DO NOT APPROACH
6 THE PODIUM UNTIL DIRECTED TO DO SO. WE WILL BEGIN BY CALLING
7 10 IN-PERSON SPEAKERS, AND WHILE THEY'RE COMING FORWARD, WE
8 WILL TAKE TELEPHONIC SPEAKERS.

9

10 **MODERATOR:** AS A REMINDER, TO ADDRESS THE BOARD, IF YOU HAVE
11 NOT ALREADY DONE SO, PLEASE PRESS 1 THEN 0 AT THIS TIME. DO
12 NOT PRESS 1 AND 0 A SECOND TIME, OR YOU'LL BE REMOVED FROM THE
13 QUEUE.

14

15 **SPEAKER:** WE WILL NOW HEAR THE SPANISH INTERPRETATION OF THIS
16 REMINDER.

17

18 **INTERPRETER:** [SPEAKS SPANISH].

19

20 **SPEAKER:** THANK YOU. MODERATOR, MAY WE HAVE THE FIRST SPEAKER,
21 PLEASE?

22

23 **MODERATOR:** OUR FIRST PARTICIPANT IS DOMINIC MOONHERD. PLEASE
24 STATE THE AGENDA ITEMS YOU ARE ADDRESSING TODAY, AND WHETHER
25 YOU'LL ADDRESS ON GENERAL PUBLIC COMMENT. YOU MAY BEGIN.



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SUPERVISORS

1

2 **SPEAKER:** YES, ITEM NUMBER 1, ADMINISTRATIVE MATTER, AND YES,
3 GENERAL PUBLIC COMMENT.

4

5 **SPEAKER:** PLEASE BEGIN.

6

7 **SPEAKER:** ALL RIGHT. HELLO? OKAY. SO, ITEM NUMBER 1, I BELIEVE,
8 IS THE HONORING SUPERVISOR KUEHL, AND I JUST WANTED TO COMMENT
9 ON HER YEARS OF SERVICE, AND I JUST WANT TO THANK HER VERY
10 MUCH FOR WHAT SHE'S DONE FOR OUR COUNTY. AND WE WILL SURE MISS
11 HER. AND FOR MY GENERAL PUBLIC COMMENT, I CAN'T WAIT FOR
12 LINDSEY HORVATH TO SERVE IN OUR COUNTY, AND I KNOW SHE'S A
13 REALLY GREAT COUNCILWOMAN IN WEST HOLLYWOOD, SO I KNOW THAT
14 SHE'LL BE A GREAT FIT TO SUCCEED SUPERVISOR KUEHL. SO, THANK
15 YOU VERY MUCH FOR YOUR TIME.

16

17 **SPEAKER:** THANK YOU. MAY WE HAVE THE NEXT SPEAKER, PLEASE?

18

19 **MODERATOR:** OUR NEXT PARTICIPANT IS ERIC PREVEN. PLEASE STATE
20 THE AGENDA ITEMS YOU ARE ADDRESSING TODAY, AND WHETHER YOU'LL
21 ADDRESS ON GENERAL PUBLIC COMMENT. YOU MAY BEGIN.

22

23 **ERIC PREVEN:** YEAH, I'LL GIVE A LITTLE COMMENT ON THE ITEMS,
24 ALL OF THEM, AND A QUICK GENERAL PUBLIC COMMENT, AS WELL.

25



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SUPERVISORS

1 **SPEAKER:** PLEASE BEGIN.

2

3 **ERIC PREVEN:** OKAY? OKAY. WELL, IT'S COME TO THE POINT WHERE
4 WE'RE HONORING SUPERVISOR SHEILA KUEHL FOR HER SERVICE TO THE
5 COUNTY, SO I'LL JOIN IN AND THANK HER FOR SOME OF HER EFFORTS.
6 "SHEILA WAS THE SMART ONE," IS THE WAY WE THOUGHT ABOUT IT OUT
7 IN THE PUBLIC. SHE SEEMED TO KNOW A LOT ABOUT HOW THE LAW AND
8 THE GOVERNMENT WORKED, AND YET WE KNEW THAT SHE HAD A SOUL, SO
9 TO SPEAK, SO WE WOULD TARGET HER, IN ORDER TO GET HER TO FEEL
10 THE PAIN OF WHAT SHE KNEW WAS THE WRONG THING TO DO. SOMETIMES
11 SHE WOULD VOTE "NO" ALL ALONE, IN A WORLD OF DON KNABES AND
12 MIKE ANTONOVICH, OR MR. RIDLEY-THOMAS WOULD HAPPILY ABSTAIN,
13 BUT IT WAS GREAT WORK, BECAUSE SHE EVENTUALLY WOULD MOVE THE
14 BIG BOAT IN THE CORRECT DIRECTION. AND SO SHE GETS CREDIT FOR
15 THAT. SHE'S A, QUOTE, "PROGRESSIVE ICON." BUT SHE'S A
16 PROGRESSIVE ICON WHO ONCE SAID TO ME, "AS YOU WELL KNOW, MR.
17 PREVEN, THE FIRST AMENDMENT REQUIRES THAT YOU BE ABLE TO
18 SPEAK, NOT THAT WE ARE FORCED TO LISTEN." TO WHICH I SAY,
19 "BULL [EXPLETIVE]." BUT WE FIND A WAY, ONE WAY OR THE OTHER,
20 AND I DO APPRECIATE ALL THE HARD WORK, BECAUSE IT IS A LOT OF
21 WORK, ALTHOUGH ONCE I DID COMMENT ON HOW YOUR CALENDAR WAS
22 LIGHT-- VERY, VERY LIGHT-- COMPARED TO, SAY, QUEEN ELIZABETH,
23 MAY SHE REST IN PEACE. BUT YOU'RE NOT DYING, SO YOU GET TO
24 ENJOY THE REST OF YOUR LIFE, SO THIS IS GREAT NEWS. AND IT'S
25 BEEN TOUGH. YOU'VE RAISED THE THRESHOLD, SO THAT WE'LL NEVER



THE BOARD OF
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1 SEE MANY ITEMS THAT THE PUBLIC REALLY SHOULD SEE. THE SOLE
2 SOURCE CONTRACTS REALLY SEEM GREAT WHEN YOU'RE THE ONE
3 DECIDING, BUT, LOOK, IT'S A WORLD FULL OF THINGS TO DO, AND
4 YOU DID A LOT. YOU DID A LOT. AND I JUST WANT TO THANK YOU FOR
5 BEING THE POSTER CHILD FOR KILLING MIRA LOMA, WHICH WAS A
6 TERRIBLE, TERRIBLE IDEA. AND PATTI GIGGANS KNOWS THE TRUTH
7 ABOUT THAT ONE.

8

9 **SPEAKER:** EXCUSE ME, YOUR TIME HAS EXPIRED.

10

11 **ERIC PREVEN:** YES, GO ON.

12

13 **SPEAKER:** MAY WE HAVE THE NEXT SPEAKER, PLEASE?

14

15 **ERIC PREVEN:** YES, CORRECT.

16

17 **MODERATOR:** OUR NEXT PARTICIPANT IS GENEVIEVE CLAVREUL. PLEASE
18 STATE THE AGENDA ITEMS YOU ARE ADDRESSING TODAY, AND WHETHER
19 YOU WILL ADDRESS ON GENERAL PUBLIC COMMENT. YOU MAY BEGIN.

20

21 **DR. GENEVIEVE CLAVREUL:** YES, THIS IS DR. GENEVIEVE CLAVREUL. I
22 WILL ADDRESS ITEM NUMBER 1, SINCE IT IS THE ONLY ITEM, AND
23 PUBLIC COMMENT. I WANT TO THANK SUPERVISOR KUEHL FOR THE WORK
24 SHE HAS DONE. BUT I ALSO HOPE, MORE THAN ANYTHING, THAT SHE
25 ENDS UP TRAVELING AROUND THE WORLD, THAT SHE WANTS TO DO, AND



THE BOARD OF
SUPERVISORS

1 I HOPE THAT OUR PATHS WILL CROSS AGAIN, AND... BUT THERE IS A
2 TIME TO BE ON, AND A TIME TO LEAVE, AND I THINK SUPERVISOR
3 SHEILA KUEHL TOOK THE RIGHT MOVE TO STOP WHEN SHE DID, SO SHE
4 CAN REALLY ENJOY THE REST OF HER LIFE, AND I KNOW SHE
5 ENJOYS TRAVEL. I HOPE SHE'LL GO BACK TO MY HOMETOWN, PARIS,
6 BECAUSE SHE SEEMED TO LIKE IT. ANYWAY, GOOD LUCK TO YOU. AND
7 THAT'S NOT BECAUSE YOU HAVE RETIRED FROM THE COUNTY, AND NOT
8 BE POLITICALLY ACTIVE. I KNOW YOU WILL. MY ONLY CONCERN IS THE
9 LAST DECISION ABOUT THE TRIESTE PROJECT IN HOLLYWOOD, BECAUSE
10 IT DOES NOT MAKE ANY SENSE TO ME, BECAUSE TRIESTE IS AN
11 HOMOGENOUS POPULATION, AND HOLLYWOOD TENDS TO-- THE PEOPLE
12 THERE ARE VERY-- THEY ARE ECLECTIC. ANYWAY, GOOD LUCK TO YOU.
13 BYE.

14
15 **SPEAKER:** THANK YOU. MAY WE HAVE THE NEXT SPEAKER, PLEASE?

16
17 **MODERATOR:** OUR NEXT PARTICIPANT IS MALCOLM WHITE. PLEASE STATE
18 THE AGENDA ITEMS YOU ARE ADDRESSING TODAY, AND WHETHER YOU'LL
19 ADDRESS ON GENERAL PUBLIC COMMENT. YOU MAY BEGIN.

20
21 **SPEAKER:** HI. THIS IS MELCO WHITE. I'M NOT SURE OF THE AGENDA.
22 MY APOLOGIES. BUT I DO HAVE A CONCERN AS A TENANT IN THE
23 S.P.A. 2 AREA OF THE COUNTY, AND SO IF I CAN ADDRESS-- SINCE
24 I'M NOT ON TOPIC, IF I CAN ADDRESS A GENERAL COMMENT AND THE
25 GENERAL PUBLIC, I WOULD APPRECIATE THAT. THANK YOU VERY MUCH.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** THANK YOU. NEXT SPEAKER, PLEASE.

3

4 **MODERATOR:** OUR NEXT PARTICIPANT IS BYRON JOSE. YOU MAY
5 BEGIN.

6

7 **SPEAKER:** GOOD MORNING. THIS IS BYRON JOSE, SPEAKING ON AGENDA
8 ITEM NUMBER 1, AND GENERAL PUBLIC COMMENT. I'M A LONG-TIME
9 RESIDENT OF S.D. 2, AND I WORK AT THE TRANSLATINA COALITION. I
10 WOULD LIKE TO THANK THE CHAIR, SUPERVISOR MITCHELL, AS WELL AS
11 THE REST OF THE BOARD, FOR THEIR SUPPORT OF THE T.G.I.
12 COMMUNITY, ON THIS TRANS AWARENESS MONTH. WE LOOK FORWARD TO
13 CONTINUE WORKING WITH THE BOARD IN THEIR TRANS INITIATIVES AND
14 EFFORTS TO COMMITTING TO SUPPORTING THE TRANS, GENDER-
15 NONCONFORMING, AND INTERSEX COMMUNITY, AS WELL AS ENSURING
16 THAT WE HAVE A CARE-FIRST BUDGET AND INVESTMENT AND RESOURCES
17 FOR OUR COMMUNITIES. THANK YOU FOR ALL YOUR WORK AND SUPPORT,
18 AND THANK YOU, SHEILA KUEHL, FOR ALL YOUR SERVICE. WE LOOK
19 FORWARD TO CONTINUE WORKING WITH THE WHOLE BOARD. THANK YOU
20 FOR YOUR UNANIMOUS SUPPORT OF T.G.I. COMMUNITIES.

21

22 **SPEAKER:** THANK YOU. NEXT SPEAKER, PLEASE.

23



THE BOARD OF
SUPERVISORS

1 **MODERATOR:** OUR NEXT PARTICIPANT IS JANET DURO. PLEASE STATE
2 THE AGENDA ITEMS YOU ARE ADDRESSING TODAY, AND WHETHER YOU'LL
3 ADDRESS ON GENERAL PUBLIC COMMENT. YOU MAY BEGIN.

4
5 **SPEAKER:** CS-1, CS-2, AND GENERAL PUBLIC COMMENT. I'M APPALLED
6 ABOUT THE LACK OF COMMUNICATION AND HELP REGARDING VANGUARD
7 COMMUNITY GARDEN. IT APPEARS THAT THERE ARE FIVE VIOLATIONS OF
8 TITLE 2, 3, 6, 7, AND 9. THERE'S AN UNFAIR TREATMENT. YOU'RE
9 ALLOWING GARDENERS TO BE ABUSED AND VICTIMIZED. ALSO, REALIZE
10 THAT THESE HANDLE A.D.A., GENDER, AND L.G.B.T.Q.I.A.+ ISSUES.
11 YOU STILL HAVE NOT SOLVED SYSTEMIC UNDERLYING ISSUES, AND
12 APPARENTLY CONTINUE TO AVOID AND DELAY. YOU'RE NOT LISTENING
13 OR HEARING. YOU'RE TREATING PEOPLE POORLY. THERE IS NO
14 ENFORCEMENT, WHICH HAS BEEN ACKNOWLEDGED BY THE COUNTY, AND
15 DISCRIMINATION. YOU'RE STILL GIVING EGREGIOUS RULE-BREAKERS
16 AND PERPETRATORS MORE TIME TO DO MORE WRONG. AND I KEEP ASKING
17 FOR YOUR HELP, AND MARK PESTRELLA'S DIRECTION IS INEFFECTIVE.
18 WHY ARE YOU SACRIFICING FEMALE GARDENERS? I'M TOLD TO BE
19 PATIENT AND COOPERATIVE, AND I'M GIVEN SOME VERY NONVAILABLE
20 SUGGESTIONS. I'VE NOT RECEIVED INFORMATION THAT WAS REQUESTED,
21 AND MORE. I'VE NOT BEEN ABLE TO GARDEN FOR TWO-PLUS YEARS, DUE
22 TO THEFT, VANDALISM, HARASSMENT, AND MORE, WHICH IS CAUSING
23 UNDUE BURDENS ON ME. THE PERPETRATORS HAVE BROUGHT IN NUMEROUS
24 CROPS, AND CONTINUE TO CULTIVATE BANNED CROPS, AND MORE, AND
25 BREAK RULES AND LAWS, AND--



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** YOUR TIME HAS EXPIRED. MAY WE HAVE THE NEXT SPEAKER,
3 PLEASE?

4

5 **MODERATOR:** OUR NEXT PARTICIPANT IS ALEXANDRIA MCCULLEN. PLEASE
6 STATE THE AGENDA ITEMS YOU ARE ADDRESSING TODAY, AND WHETHER
7 YOU'LL ADDRESS ON GENERAL PUBLIC COMMENT. YOU MAY BEGIN.

8

9 **SPEAKER:** HELLO. MY NAME IS ALEXANDRIA [INAUDIBLE], AND I WILL
10 BE SPEAKING ON PUBLIC COMMENT AND ITEM NUMBER 1. I WOULD FIRST
11 LIKE TO SAY, FOR ITEM NUMBER 1, THANK YOU VERY MUCH, SHEILA
12 KUEHL, FOR YOUR SERVICE TO THE L.G.B.T.Q. COMMUNITY. YOU'RE
13 VERY MUCH APPRECIATED FOR ALL THAT YOU DO. AND THEN, IN
14 GENERAL PUBLIC COMMENT, I WOULD LIKE TO SAY, AS A SURVIVOR OF
15 ASSAULT, AND A PERSON WHO IS IN THE T.G.I. COMMUNITY, I AM
16 HONORED THAT THE BOARD IS RECOGNIZING THAT THAT THIS MONTH IS
17 TRANSGENDER AWARENESS MONTH, AND I AM HAPPY THAT YOU ARE DOING
18 SOMETHING ABOUT THE RECOGNITION OF THE LIVES THAT HAVE BEEN
19 LOST DUE TO TRANS HATE VIOLENCE ACROSS THE NATION. AS A
20 REPRESENTATIVE OF THE [INAUDIBLE] COALITION, I LOOK FORWARD TO
21 WORKING WITH THE BOARD, IN REGARD TO SOLUTIONS TO THE ISSUES
22 THAT PLAGUE THE T.G.I. COMMUNITY IN L.A. COUNTY.

23

24 **SPEAKER:** YOUR TIME HAS EXPIRED.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** THANK YOU VERY MUCH FOR YOUR TIME.

2

3 **SPEAKER:** MAY WE HAVE THE NEXT SPEAKER, PLEASE?

4

5 **MODERATOR:** AS A REMINDER, TO ADDRESS THE BOARD, IF YOU HAVE
6 NOT ALREADY DONE SO, PLEASE PRESS 1 THEN ZERO AT THIS TIME.
7 DO NOT PRESS 1 AND 0 A SECOND TIME, OR YOU'LL BE REMOVED FROM
8 THE QUEUE.

9

10 **SPEAKER:** THANK YOU. MAY WE HAVE THE NEXT SPEAKER?

11

12 **MODERATOR:** MADAM CHAIR, THERE ARE NO OTHER SPEAKERS IN THE
13 QUEUE TO ADDRESS THE BOARD.

14

15 **SUP. MITCHELL, CHAIR:** THANK YOU VERY MUCH. OUR TIME FOR PUBLIC
16 SPEAKERS HAS ENDED, AND WE WANT TO THANK ALL OF THOSE WHO
17 CALLED IN TO ADDRESS THE BOARD. IF YOU WERE UNABLE TO PROVIDE
18 YOUR COMMENTS, YOU MAY SUBMIT WRITTEN COMMENTS, AS INDICATED
19 ON THE AGENDA, AND WE'LL CONTINUE TO ACCEPT ALL WRITTEN
20 COMMENTS THAT COME IN DURING THE MEETING, WHICH WILL BECOME A
21 PART OF THE OFFICIAL MEETING RECORD. WITH THAT, IT'S TIME TO
22 MOVE ON TO ITEM 1 ON OUR AGENDA: THE PART-TAY COMMEMORATING
23 SUPERVISOR-- THE DEPART-TAY. THE PAR-TAY FOR THE DEPART-TAY.
24 WE'LL NOW TAKE UP ITEM 1, COMMEMORATING SUPERVISOR KUEHL'S



THE BOARD OF
SUPERVISORS

1 YEARS OF SERVICE AND DEDICATION TO THE COUNTY OF LOS ANGELES.

2 WE HAVE A WONDERFUL VIDEO. LET'S BEGIN. [MUSIC]

3

4 **SUP. KUEHL:** WHEN I RAN FOR THINGS, I DIDN'T THINK SO MUCH
5 ABOUT BEING THE FIRST GAY PERSON TO DO THIS, OR THE FIRST
6 "OUT" LESBIAN TO DO THIS, BUT IT DOES CARRY A RESPONSIBILITY.

7

8 **SPEAKER:** SO, AS SOMEONE WHO HAS BEEN OUT, MYSELF, FOR DECADES,
9 IT WAS A REAL REFRESHER TO COME IN WITH SOMEONE WHO IS
10 UNAPOLOGETICALLY QUEER, WHO CAN SPEAK ABOUT WHAT'S HAPPENED,
11 HISTORICALLY, IN OUR COMMUNITIES, AND THEN HAVE THAT INFORM
12 THE POLICY THAT SHE PUTS FORWARD.

13

14 **SUP. KUEHL:** MY COLLEAGUES WERE QUITE COGNIZANT OF THE
15 IMPORTANCE OF THIS COMMUNITY, AND I'M REALLY GRATEFUL FOR
16 THAT. I THINK THE GREATEST CHANGE THAT I SAW WAS THE REFORM IN
17 OUR CRIMINAL JUSTICE PROGRAMS.

18

19 **SPEAKER:** AND THE JOB WAS TO PROVIDE LOS ANGELES COUNTY WITH A
20 ROADMAP, NOT FOR A TWEET, OR MODIFIED, OR EVEN REFORMED
21 JUSTICE SYSTEM, BUT FOR A TRANSFORMED JUSTICE SYSTEM, ONE THAT
22 PUTS CARE FIRST AND JAILS LAST. SO I SAID TO SHEILA, I SAID,
23 "SHEILA, LOOK, OKAY, I'LL DO IT. BUT WHAT'S THE CATCH HERE?
24 WHERE DO YOU NEED ME TO STEER THIS THING, AS THE CHAIR? WHAT
25 ARE THE POLITICS HERE?" AND SHE SAID, "BOB, THE POLITICS ARE,



THE BOARD OF
SUPERVISORS

1 YOU, IN THAT GROUP, NEED TO BRING US A VISION FOR THE FUTURE
2 OF THE JUSTICE SYSTEM IN LOS ANGELES COUNTY, PERIOD, FULL
3 STOP, END OF PARAGRAPH, NO DISCLAIMER, NO BUTS, NO IFS, NO
4 ANDS."

5
6 **SUP. KUEHL:** CARE FIRST, JAIL LAST, DID NOT EXIST WHEN I FIRST
7 CAME IN, AND THAT IS NOW THE BASIS OF WHAT WE DO. WE SAID "NO"
8 TO NEW JAILS, WE SAID "MORE" TO MENTAL HEALTH, TO ALL THE
9 THINGS THAT COULD HELP PEOPLE, ESPECIALLY PREVENTION. I THINK
10 I ALSO SAW PROGRESS IN THE ENVIRONMENTAL ARENA, AND ALL THE
11 THINGS THAT WE DID THERE.

12
13 **SPEAKER:** THE OFFICE OF SUSTAINABILITY WAS CREATED BY THE BOARD
14 OF SUPERVISORS, REALLY UNDER THE LEADERSHIP OF SUPERVISOR
15 KUEHL, BECAUSE SHE RECOGNIZED, ONE, THAT SUSTAINABILITY WAS A
16 POLICY PRIORITY, AND WANTED TO MAKE SURE THE COUNTY ACTED ON
17 THAT POLICY PRIORITY. THEY SAID, "THE FIRST THING WE WANT THAT
18 SUSTAINABILITY OFFICE TO DO IS TO ACTUALLY TAKE THIS REGIONAL
19 APPROACH TO THE CLEAN POWER ALLIANCE." AND SUPERVISOR KUEHL
20 TOOK THE BALL. SHE HAS MAINTAINED A ROLE AS A VICE CHAIR,
21 REALLY TO HELP GUIDE THE CLEAN POWER ALLIANCE, AND MAKE SURE
22 THAT THE DECISIONS ABOUT WHERE WE GET POWER, AND WHAT KIND OF
23 POWER WE GET, REFLECT OUR VALUES. THE MEASURE W, OR SAFE,
24 CLEAN WATER, IS A RADICAL TRANSFORMATION OF OUR



THE BOARD OF
SUPERVISORS

1 INFRASTRUCTURE. IT REPRESENTS, NOT A ONCE-IN-A-GENERATION
2 CHANGE, BUT PROBABLY A ONCE-IN-A-100-YEAR CHANGE.

3
4 **SUP. KUEHL:** I THINK THE MOST SATISFACTION IS THE ABILITY TO
5 PAY ATTENTION TO THOSE WHO WERE LEAST POWERFUL AMONG US: THE
6 CHILDREN, PEOPLE WHO WERE BEING INCARCERATED, PEOPLE WHO WERE
7 IMPOVERISHED. THE ISSUE OF HOMELESSNESS, AND THE FACT THAT WE
8 ARE KIND OF MAKING A LITTLE DENT IN IT NOW, IT'S STILL PRETTY
9 INTRACTABLE, MOSTLY BECAUSE PEOPLE ARE NOT FOCUSED ON WHAT
10 MAKES PEOPLE BECOME HOMELESS. EVERYBODY GOES, "WELL, YOU KNOW,
11 WE CAN'T DO RENT CONTROL. EVERYBODY GETS TO CHARGE WHATEVER
12 THEY WANT." AND THEN THEY DO. THEY RAISE THE RENT, AND
13 EVERYBODY IS GOING, LIKE, "WHERE DID THOSE 12 NEW FAMILIES ON
14 THE STREET COME FROM?" SO THAT'S BEEN VERY DIFFICULT. I THINK
15 IF I WERE ASKED TO CHOOSE WHAT WORK I'D MOST WANT TO SEE
16 CARRIED ON, IT WOULD BE VERY DIFFICULT. I WANT SOMEONE TO PICK
17 UP THE GENDER ISSUES. I WANT SOMEONE TO PICK UP THE
18 ENVIRONMENTAL ISSUES. I WANT SOMEONE TO MAKE CERTAIN THAT
19 CHILDREN ARE THE CENTER OF A LOT OF WHAT WE DO. I GOT GREAT
20 SATISFACTION OUT OF MY INTERACTION WITH MY COLLEAGUES.
21 SOMEBODY ONCE SAID, AS A JOKE, "I THINK WE'RE GOING TO PUT ON
22 YOUR TOMBSTONE, 'NOBODY LEAVES.'" I NEVER LET ANYBODY GO,
23 BECAUSE I LIKE KEEPING PEOPLE IN MY LIFE.



THE BOARD OF
SUPERVISORS

1 **SUP. MITCHELL, CHAIR:** WE HOPE YOU ENJOYED THAT AMAZING VIDEO
2 AS MUCH AS WE ALL DID. THAT WAS FANTASTIC. [APPLAUSE] SO,
3 YOU'RE NOW GOING TO HAVE THE PLEASURE OF HEARING FROM YOUR
4 SITTING COLLEAGUES. AND THE ORDER WE'RE GOING TO GO IN TODAY,
5 WE'RE GOING TO START WITH YOUR CURRENT SEATMATE, SUPERVISOR
6 BARGER, FOLLOWED BY SUPERVISOR HAHN. THEN I WILL GO, AND YOUR
7 ELECTIONMATE, SUPERVISOR SOLIS, WILL BE OUR FINAL SPEAKER. SO,
8 SUPERVISOR BARGER, KICK US OFF.

9

10 **SUP. BARGER:** THANK YOU. THAT WAS AN INCREDIBLE VIDEO, AND
11 REALLY, I THINK, ENCAPSULATES WHAT IS SO SPECIAL ABOUT YOU,
12 SHEILA. I MEAN, YOU ALWAYS STARTED OFF WITH ME, WITH, "I LOVE
13 YOU, BUT," SO... BUT THERE IS NO "BUT." I DO WANT TO SAY A FEW
14 WORDS. FIRST, I WANT TO THANK YOU FOR BEING A STRAIGHT
15 SHOOTER. I ALWAYS KNEW, AND I ALWAYS KNOW, WHERE I STAND WITH
16 YOU. AND IT'S VERY REFRESHING, BECAUSE WE CAN AGREE TO
17 DISAGREE, BUT WE ALWAYS COME TOGETHER, BECAUSE WE BOTH HAVE
18 PUBLIC SERVICE IN OUR HEART. AND I CANNOT THANK YOU ENOUGH FOR
19 REALLY SHOWING ME THAT YOU ALWAYS ARE ONE TO STAND UP FOR WHAT
20 YOU BELIEVE IN, AND NEVER, NEVER DO YOU WAVER FROM THAT. YOU
21 CAN TAKE IT TO THE BANK. YOUR PASSION AND CONVICTION HAVE
22 ALWAYS SHINED BRIGHTLY, AND I THINK WE WOULD ALL AGREE,
23 ESPECIALLY OUR COUNTY FAMILY, WHO'S SITTING OUT THERE IN THE
24 AUDIENCE. YEAH, SEE? LOOK. YOU HAD A PASSION, AND ESPECIALLY
25 DEPARTMENT HEADS, YOU GAVE THE DIRECTION, AND TRULY LET THEM



THE BOARD OF
SUPERVISORS

1 CARRY THAT OUT. AND THAT IS A LEGACY THAT IS GOING TO BE LONG-
2 STANDING. YOU CAME TO THE BOARD OF SUPERVISORS WITH AN
3 UNWAVERING COMMITMENT TO SERVE THE UNDERSERVED, AND PROTECT
4 THE MOST VULNERABLE, AND MAINTAINED THAT DRIVE FOR 8 YEARS,
5 AND I HAVE A FEELING YOU'RE GOING TO CONTINUE TO MAINTAIN THAT
6 DRIVE, MOVING FORWARD. I CANNOT THINK OF ANY BETTER EXAMPLE OF
7 YOUR DEDICATION THAN YOUR WORK TO SUPPORT FOSTER YOUTH,
8 ESPECIALLY THE L.G.B.T.Q.+ YOUTH AND THOSE AGING OUT OF OUR
9 SYSTEM. EARLY IN YOUR TENURE, YOU SPEARHEADED EFFORTS TO
10 ADDRESS THE UNIQUE CHALLENGES AND BARRIERS THAT THE
11 L.G.B.T.Q.+ FOSTER YOUTH FACE TO ACHIEVE PERMANENT PLACEMENTS
12 AND POSITIVE OUTCOMES. THIS LED TO ENHANCED SERVICES,
13 INCREASED SUPPORT FOR CHILDREN AND FAMILIES, IMPROVEMENTS IN
14 STAFF TRAINING-- SOMETHING THAT WAS NOT BEING DONE-- AND
15 OPPORTUNITIES TO IMPROVE CARE. THIS IS CRITICALLY IMPORTANT,
16 GIVEN THAT THE HIGH NUMBER OF L.G.B.T.Q.+ YOUTH ARE
17 OVERREPRESENTED IN THE CHILD WELFARE SYSTEM, AND THERE ARE
18 DISPARITIES WHEN COMPARED TO OTHER YOUTH. I TRULY ADMIRE AND
19 APPRECIATE YOUR COMPASSION FOR THE MOST VULNERABLE CHILDREN
20 AND YOUTH IN OUR COUNTY'S CARE. LATER, YOU LED EFFORTS TO FIX
21 PROBLEMATIC CONTRACTS THAT COULD'VE HAD A NEGATIVE IMPACT ON
22 FAMILIES INVOLVED IN THE CHILD WELFARE SYSTEM. YOUR LASER
23 FOCUS-- AND I EMPHASIZE LASER FOCUS-- AND LEGAL BACKGROUND
24 WERE TRULY AN ASSET TO THIS BOARD. YOU WERE ALWAYS A STRONG
25 ADVOCATE FOR GETTING THE COURTS TO REOPEN, PARTICULARLY FOR



THE BOARD OF
SUPERVISORS

1 LAGGING ADOPTION CASES, SOMETHING THAT TRULY HAS BEEN
2 PROBLEMATIC, BUT YOU MADE IT FRONT AND CENTER. YOU PUSHED THE
3 COUNTY TO EMBRACE TECHNOLOGY FOR VIRTUAL HEARINGS, WHICH
4 HELPED COUNTLESS PARENTS PROCEED WITH ADOPTIONS FOR FOSTER
5 YOUTH WHO NEEDED THE PERMANENCY OF A FOREVER FAMILY. THAT IS A
6 LEGACY THAT WILL LIVE ON FOR GENERATIONS, SHEILA. THAT IMPACT
7 ON THAT CHILD AND THAT FAMILY WILL FOREVER BE. THAT IS A
8 REMARKABLE ACCOMPLISHMENT, AND I HOPE YOU ARE PROUD OF ALL THE
9 LIVES YOU HAVE TOUCHED, ESPECIALLY MINE. YOU HAVE ALSO BEEN A
10 STRONG ADVOCATE FOR COMMERCIALLY AND SEXUALLY EXPLOITED
11 CHILDREN. YOU AND I CO-AUTHORED A MOTION, IN 2020, THAT
12 EXPANDED SERVICES FOR THIS POPULATION, AND INCREASED HOME-
13 BASED PLACEMENT OPTIONS. AND YOU'VE BEEN A POWERFUL VOICE IN
14 SUPPORTING DOMESTIC VIOLENCE SURVIVORS. IN 2019, WE CO-
15 AUTHORED A MOTION THAT MADE FAMILY VIOLENCE EXAMS MORE
16 ACCESSIBLE, AND ENSURED OUR COUNTY WAS OPERATING THROUGH A
17 TRAUMA-INFORMED LENS. THANK YOU FOR ALWAYS PRIORITIZING SAFETY
18 AND CONFIDENTIALITY FOR SURVIVORS. YOU'VE APPROACHED ALL
19 VULNERABLE POPULATIONS WITH THE SAME SENSITIVITY AND CARE.
20 THAT'S WHY I HAVE-- AND I SAY THIS-- APPRECIATED THE
21 OPPORTUNITY TO WORK ALONGSIDE YOU, TO HELP PEOPLE EXPERIENCING
22 HOMELESSNESS. IN 2019, WE CO-AUTHORED A MOTION THAT LINKED
23 PEOPLE EXPERIENCING HOMELESSNESS TO JOB RESOURCES. EMPLOYMENT
24 OPPORTUNITIES DRAMATICALLY CURB THE DESCENT INTO HOMELESSNESS,
25 AND HELP INDIVIDUALS EXIT CYCLES OF HOMELESSNESS FOR GOOD. IN



THE BOARD OF
SUPERVISORS

1 2019, WE ALSO COLLABORATED ON A MOBILE HOME HOUSING PROGRAM,
2 AND PRESERVED EXISTING MOBILE HOME PARKS, AND IDENTIFIED
3 OPPORTUNITIES TO DEVELOP NEW ONES. THIS WAS AN IMPORTANT STEP
4 IN OUR HOMELESSNESS EFFORTS, BECAUSE IT DISPLAYED THAT OUR
5 HOUSING STRATEGIES CAN AND SHOULD BE DIVERSE, AND NOT A ONE-
6 SIZE-FITS-ALL. THIS COUNTY IS DIVERSE, AND WE SHOULD HAVE
7 DIVERSE VIEWS ON HOW WE HAVE HOUSING STRATEGIES. HOMELESSNESS
8 SERVICES CANNOT TAKE A ONE-SIZE-FITS-ALL APPROACH, AND I
9 APPRECIATE THAT YOU RECOGNIZE THAT EACH PERSON DOES HAVE A
10 UNIQUE SET OF NEEDS THAT REQUIRES INDIVIDUALIZED SOLUTIONS. WE
11 ALSO WORKED TOGETHER TO REDUCE THE RISK OF COMMUNITIES IN HIGH
12 FIRE SEVERITY ZONES. IF MISERY LOVES COMPANY, YOU AND I WERE
13 IN GOOD COMPANY, BECAUSE OUR DISTRICTS, DURING FIRE SEASON,
14 SEEMED TO BE THE HARDEST HIT. AND YOUR LEADERSHIP, ESPECIALLY
15 WHEN IT HIT OUT IN YOUR DISTRICT, OUT IN MALIBU AND OUT IN THE
16 SANTA MONICA MOUNTAINS, WAS INCREDIBLE. INCREDIBLE. THROUGH A
17 JOINT MOTION IN 2021, WE CONNECTED PEOPLE LIVING IN
18 ENCAMPMENTS, IN OUR MOST REMOTE MOUNTAINOUS AREAS, WITH
19 HOUSING RESOURCES AND SUPPORTIVE SERVICES. WHILE PEOPLE IN
20 ENCAMPMENTS ARE OFTEN JUST TRYING TO COOK AND KEEP WARM, BRUSH
21 FIRES CAN SPREAD QUICKLY IN AREAS LIKE THE SANTA MONICA
22 MOUNTAINS OR THE SANTA CLARITA VALLEY, AND THREATEN THEIR
23 LIVES. OUR EFFORTS EXTENDED A HELPING HAND, COMPASSION, TO
24 THOSE WITHOUT SHELTER, AND PROTECTED LIFE AND PROPERTY FOR OUR
25 COMMUNITIES AT LARGE. AND I KNOW THAT THAT IS SOMETHING THAT



THE BOARD OF
SUPERVISORS

1 WE ALWAYS CAME AT IT FROM EMPATHY AND COMPASSION. BY THE GRACE
2 OF GOD, IT'S NOT US. AND BECAUSE OF OUR SHARED DISTRICT
3 BOUNDARIES THAT OFTEN ALLOWED US TO COLLABORATE IN THE
4 COMMUNITY, I ALWAYS LOOKED FORWARD TO-- KIND OF-- JOINING YOU
5 FOR THE UNITED CHAMBER OF COMMERCE STATE OF THE COUNTY, KIND
6 OF. NO, I LOVED THAT, BUT, I MEAN, EACH YEAR, THE EVENT
7 ENABLED US TO SHARE WITH OUR SAN FERNANDO VALLEY BUSINESS
8 COMMUNITY ABOUT HOW THE COUNTY'S POLICIES AFFECTED THEM.
9 COLLABORATION IN OUR FIELD AREAS WAS ALWAYS IMPACTFUL AFTER
10 REDISTRICTING LAST YEAR. ALSO IMPACTFUL AFTER REDISTRICTING
11 LAST YEAR, MY DISTRICT INHERITED THE NORTH HOLLYWOOD
12 INTEGRATED CARE CLINIC, WHICH EXPANDS PRIMARY CARE SERVICES
13 FOR PEOPLE IN HIGH NEED. YOU CHAMPIONED THAT.

14
15 **SUP. KUEHL:** YOU FUNDED IT.

16
17 **SUP. BARGER:** AND YOUR DISTRICT INHERITED THE OLIVE VIEW
18 HOSPITAL CAPITAL PROJECTS AND RESTORATIVE CARE VILLAGE,
19 SOMETHING THAT IS INCREDIBLY SPECIAL. IN ADDITION TO PROVIDING
20 CARE TO RESIDENTS IN OUR HOSPITALS AND CLINICS, I AM THANKFUL
21 FOR YOUR WORK TO MAKE TELEHEALTH MORE ACCESSIBLE. ESPECIALLY
22 DURING THE PANDEMIC, YOUR DEDICATION MADE SURE THE COUNTY MET
23 THE PUBLIC'S NEEDS EXACTLY WHERE THEY ARE. I ALSO WANT TO
24 THANK YOU FOR YOUR SUPPORT AS WE WORK TO CREATE SOLUTIONS IN
25 MY DISTRICT, PARTICULARLY REGARDING ILLEGAL CANNABIS GROWS IN



THE BOARD OF
SUPERVISORS

1 THE ANTELOPE VALLEY. YOUR PASSION FOR THE ENVIRONMENT LENT A
2 LOT OF NEEDED SUPPORT TO THIS ISSUE TO PREVENT WATER THEFT AND
3 ENVIRONMENTAL DAMAGE. THANK YOU. BUT OF ALL THE EFFORTS WHERE
4 WE'VE COLLABORATED, I'M PERHAPS MOST PROUD OF OUR WORK SERVING
5 VETERANS. TOGETHER, WE IMPLEMENTED THE VETERAN PEER ACCESS
6 NETWORK, WHICH ALLOWED VETERANS TO CONNECT WITH ONE ANOTHER TO
7 BETTER ACCESS THE SERVICES THAT THEY HAVE EARNED. I THANK YOU,
8 ALSO, FOR YOUR COMMITMENT TO EXPAND MENTAL HEALTH CARE FOR
9 VETERANS, SO THAT THEY DON'T FALL INTO A SITUATION WHERE THEY
10 ARE LEFT ON THE STREETS, MANY OF WHOM BECOME HOMELESS. AND
11 THIS YEAR, I WAS PROUD TO WORK WITH YOU TO CREATE THE VETERAN
12 SUICIDE REVIEW TEAM, A FIRST-OF-ITS-KIND EFFORT TO TRACK DATA
13 AND IDENTIFY PATTERNS WHERE THERE ARE GAPS IN SERVICE. THIS
14 WORK WILL HELP AND SAVE VETERANS' LIVES. SUPERVISOR KUEHL,
15 THESE ARE JUST A FEW SNAPSHOTS FOR YOUR LEGACY AT THE BOARD OF
16 SUPERVISORS, AND I KNOW EACH ONE OF US WILL SHARE AREAS WHERE
17 WE'VE COLLABORATED. YOU GAVE A VOICE TO THOSE IN NEED, STOPPED
18 CYCLES OF CRISIS, PROVIDED A HELPING HAND, AND SET US ON A
19 HOPEFUL PATH FORWARD. THANK YOU FOR YOUR THOUGHTFULNESS,
20 PASSION, AND YOUR ENTHUSIASM. YOUR WORK HAS MADE A MARK IN THE
21 LIVES OF COUNTLESS LOS ANGELES COUNTY RESIDENTS, ESPECIALLY
22 MINE. I LOVE YOU. [APPLAUSE]

23
24 **SUP. MITCHELL, CHAIR:** SUPERVISOR HAHN.



THE BOARD OF
SUPERVISORS

1 **SUP. HAHN:** S.K., J.A. CHAIR, I FIRST, SHEILA, WANT TO APPLAUD
2 YOU ON AN EXTRAORDINARY CAREER. FROM YOUR START AS A CHILD
3 ACTOR, AS "JACKIE" ON "THE STU ERWIN SHOW," AND, OF COURSE,
4 "ZELDA," ON "THE MANY LOVES OF DOBIE GILLIS," WE ALL GREW UP--
5 WELL, I KNOW I DID-- KNOWING WHO YOU WERE, AND BEING A BIG FAN
6 OF YOURS. AND THAT WENT ON TO YOUR ADVOCACY FOR WOMEN, VICTIMS
7 OF DOMESTIC VIOLENCE, IN YOUR LAW CAREER, TO BECOMING THE
8 FIRST OPENLY GAY PERSON EVER ELECTED TO THE CALIFORNIA STATE
9 LEGISLATURE. AND IT'S CLEAR THAT, IN MANY POINTS, YOU
10 CERTAINLY FACED DISCRIMINATION. YOU FACED OUTRIGHT THREATS.
11 AND I ACTUALLY NEVER THOUGHT ABOUT IT, OR ACTUALLY EVEN KNEW
12 ABOUT IT, BUT YOU TALKED ABOUT HAVING TO WEAR A BULLETPROOF
13 VEST TO AND FROM OUR CALIFORNIA CAPITOL IN SACRAMENTO. AND
14 THAT WAS SHOCKING TO ME. BUT, YOU KNOW, THROUGH IT ALL, YOU
15 LED WITH A BOLDNESS AND A FEARLESSNESS THAT I HONESTLY HAVE SO
16 MUCH RESPECT FOR. AS A MEMBER OF THIS BOARD, YOU HAVE A RECORD
17 OF CHAMPIONING WOMEN, L.G.B.T.Q. YOUTH, CRIMINAL JUSTICE
18 REFORM, THE ARTS, AFFORDABLE HOUSING, WATER CONSERVATION, AND
19 SO MUCH MORE. BUT I WILL ALWAYS REMEMBER YOUR THOUGHTFUL
20 APPROACH TO ANY AND EVERY ISSUE THAT CAME TO THIS BOARD. AND I
21 NEVER KNEW ANYBODY THAT BROUGHT THEIR OWN BOX TO A PRESS
22 CONFERENCE. AND NO MATTER THE SUBJECT IN FRONT OF US, YOU WERE
23 THE SMARTEST PERSON IN THE ROOM, VIRTUAL OR OTHERWISE. YOUR
24 HARVARD LAW EDUCATION, AND YOUR EXPERIENCE PRACTICING LAW, HAS
25 GIVEN YOU SUCH A UNIQUE PERSPECTIVE, AND SHAPED THE WAY THAT



THE BOARD OF
SUPERVISORS

1 YOU APPROACH THE CHALLENGES THAT WE FACE. WE HAVE SEEN YOU
2 ANALYZE A MOTION OR AN AMENDMENT IN FRONT OF, LINE BY LINE,
3 AND QUESTION WHETHER THERE IS A BETTER WAY TO TRANSLATE THE
4 BOARD'S INTENTIONS INTO DIRECTIVES. IT CERTAINLY HAS LED TO
5 SOME OF THE MORE INTERESTING AND IMPACTFUL DISCUSSIONS WE'VE
6 HAD, AND IT MADE US A BETTER BOARD. BUT I REMEMBER HAVING THE
7 FEAR OF GOD PUT INTO ME ON A SUNDAY NIGHT, WHEN I LOOKED DOWN
8 AT MY PHONE, AND IT WAS YOU CALLING ME, WANTING TO SCOUR ONE
9 OF MY MOTIONS OR AMENDMENTS, AND I WAS NEVER ANY MATCH FOR
10 YOU. AFTER I LEARNED ABOUT THOSE SUNDAY NIGHT CALLS, WHEN I
11 SAW YOU CALLING ON SUNDAY NIGHT, I QUICKLY-- I DIDN'T ANSWER.
12 I PUT IT ON DECLINE, AND I QUICKLY WENT TO MY CHIEF OF STAFF.
13 I'M LIKE, "WHAT IS SHEILA CALLING ABOUT? WHICH MOTION SHOULD I
14 BE PREPARED FOR?" BUT THAT'S WHO YOU WERE. YOU READ
15 EVERYTHING, AND REALLY HELD US ALL ACCOUNTABLE FOR WHAT WE
16 WERE PROPOSING BEFORE THIS BOARD. YOU KNOW, THIS MIGHT BE YOUR
17 LAST MEETING AS A MEMBER OF THE BOARD OF SUPERVISORS, BUT YOU
18 HAVE SHAPED THE POLICIES AND THE INVESTMENTS OF THIS BOARD
19 THAT WE'LL BE MAKING FOR YEARS, DECADES, TO COME. WHETHER THAT
20 IS THE DIRECTION YOU'VE HELPED GUIDE THIS BOARD ON JUSTICE
21 REFORM, AND THE FUNDING WE'LL BE DEDICATING TO CARE FIRST
22 COMMUNITY INVESTMENTS, OR WATER INFRASTRUCTURE, WE WILL BE
23 ABLE TO BUILD BECAUSE OF YOUR LEADERSHIP ON MEASURE W, OR THE
24 AFFORDABLE HOUSING WE'RE GOING TO GET BUILT BECAUSE OF YOUR
25 INNOVATIVE WORK ON ESTABLISHING THE AFFORDABLE HOUSING TRUST



THE BOARD OF
SUPERVISORS

1 FUND, WHICH I CAN'T THINK OF ANOTHER INITIATIVE THAT IS SO
2 RELEVANT, AND WILL CONTINUE TO BE SO, AS WE MOVE FORWARD WITH
3 THE INCREDIBLE NEED TO BUILD AFFORDABLE HOUSING FOR OUR
4 RESIDENTS. AND LASTLY, I WANT TO THANK YOU FOR YOUR GUIDANCE
5 AS A COLLEAGUE. AND EVEN THOUGH I GREW UP WATCHING MY DAD
6 SERVE ON THIS BOARD, THERE WAS STILL SO MUCH THAT I DIDN'T
7 KNOW HOW TO DO. OUR OFFICES WERE NEXT DOOR TO EACH OTHER, AND
8 WHEN I WAS FIRST SELECTED IN 2016, YOU ACTUALLY CAME OVER
9 BEFORE THINGS GOT GOING, AND YOU SPENT SOME TIME WITH ME, JUST
10 YOU AND I IN MY OFFICE, WHERE YOU IMPARTED SOME OF YOUR TWO-
11 YEAR KNOWLEDGE THAT YOU HAD GAINED BEING A SUPERVISOR, AND YOU
12 GAVE ME REALLY GOOD ADVICE. AND, IN FACT, MY STAFF AND I STILL
13 USE THE TEMPLATE THAT YOU GAVE ME ON HOW WE NEED TO BE
14 PREPARED FOR A BOARD MEETING. CONGRATULATIONS, SHEILA, ON AN
15 EXTRAORDINARY CAREER. THANK YOU FOR YOUR DEDICATED SERVICE TO
16 THE COUNTY OF LOS ANGELES, AND THE PEOPLE OF THE THIRD
17 DISTRICT. IT HAS BEEN A PLEASURE AND AN HONOR TO SERVE WITH
18 YOU. [APPLAUSE]

19
20 **SUP. MITCHELL, CHAIR:** IN CASE YOU COULDN'T SEE HER, SUPERVISOR
21 HAHN, SHE WAS SENDING YOU A VIRTUAL HUG. SHE SENT YOU A HUG.
22 OKAY. SUPERVISOR SOLIS, WOULD YOU-- WE'VE BEEN HAVING SOME
23 TECHNICAL DIFFICULTIES. WOULD YOU MIND GOING NEXT? WE'RE
24 HAVING SOME TECHNICAL DIFFICULTIES WITH MY PRESENTATION, SO
25 WOULD YOU MIND GOING NEXT?



THE BOARD OF
SUPERVISORS

1

2 **SUP. SOLIS:** OKAY.

3

4 **SUP. MITCHELL, CHAIR:** THANK YOU. I APPRECIATE YOU.

5

6 **SUP. SOLIS:** THANK YOU, MADAM CHAIR, FOR ALLOWING ME TO GO
7 BEFORE YOU. I THINK IT'S A VERY SPECIAL DAY TODAY. IT'S...
8 IT'S BEEN MY PLEASURE TO HAVE BEEN ABLE TO WORK WITH YOU,
9 SHEILA. IT'S BEEN A BLESSING, NOT JUST FOR ONE YEAR.

10

11 **SUP. KUEHL:** LET ME COME SIT RIGHT BY YOU.

12

13 **SUP. SOLIS:** NO, YOU'RE GOING TO MAKE ME CRY MORE. OH, LORD,
14 NOW YOU'RE REALLY GOING TO PUT THE PRESSURE ON ME. OH, GOD.
15 WELL, IT'S HARD. THIS DAY HAS COME, AND I'VE BEEN THINKING
16 ABOUT IT. AND I'M NOT REALLY A CRYBABY, BUT FOR CERTAIN
17 PEOPLE, AND FOR CERTAIN CAUSES, YES. THE TEARS ARE FLOWING,
18 BECAUSE THEY CARE; BECAUSE YOU HAVE SHED TEARS, TOO, ON MANY
19 OCCASIONS, WHERE A LOT OF THINGS HAVE HAPPENED THAT PEOPLE
20 DON'T SEE, BUT WE'RE RIGHT THERE, FIGHTING ARM-IN-ARM, MANO-A-
21 MANO. AND I JUST WANT TO SAY THAT YOU'VE DONE SO MANY GOOD
22 THINGS. YOU'VE BEEN A MENTOR TO ME, BUT A MENTOR TO SO MANY OF
23 US, INCLUDING OUR DEPARTMENT HEADS, OUR C.E.O., OUR COUNTY
24 COUNSEL. AND, BOY, YOU CAN PUT THE FEAR OF GOD IN PEOPLE. I'LL
25 NEVER FORGET THE TIME A FORMER D.A. CAME UP HERE-- I WON'T



THE BOARD OF
SUPERVISORS

1 MENTION HIS NAME, BUT, BOY, OH, BOY, YOU SPLIT HAIRS THERE.
2 AND I HAVE TO TELL YOU, I THINK EVERYONE GOT THE MESSAGE
3 THERE, THAT, YOU KNOW WHAT? IF YOU COME HERE, BE PREPARED,
4 BECAUSE IF THEY DIDN'T AGREE, IN SOME WAY, WITH THE DIRECTION
5 THAT THE BOARD WAS TAKING-- AND USUALLY, IT WAS THE MAJORITY
6 OF THE BOARD-- THAT PEOPLE WOULD HEAR IT. AND THAT'S WHAT I
7 LOVE ABOUT YOU, BECAUSE YOU'RE NOT AFRAID TO FIGHT. YOU ARE A
8 FIGHTER, AND YOU HAVE BEEN A COMPASSIONATE INDIVIDUAL, AND A
9 PROGRESSIVE INDIVIDUAL, AND SOMEONE WHO REALLY IS, TO ME, A
10 PROFILE IN COURAGE. I RECEIVED THAT A LONG TIME AGO, THAT
11 AWARD, BUT IN YOUR WAY, YOU'VE RECEIVED MANY PROFILE IN
12 COURAGE AWARDS. AND ALREADY, OUR COLLEAGUES, KATHRYN AND
13 JANICE, HAVE TALKED ABOUT MANY OF THE ACCOMPLISHMENTS THAT
14 YOU'VE MADE. BUT I THINK WHAT REALLY SEPARATES YOU FROM THE
15 DIFFERENT BOARDS THAT WE'VE HAD, BOARD MEMBERS, IS THE FACT
16 THAT YOU ALWAYS REACH ACROSS THE AISLE, EVEN IF YOU HAVE
17 DIFFERENCES WITH THEM. AND WE'VE HAD DIFFERENCES, BUT IT
18 DOESN'T MATTER. WE WORK IT THROUGH, AND WE GET UP THE NEXT
19 DAY, AND WE MOVE ON. BECAUSE, AS I'M REMINDED, THE 5 OF US
20 HERE HAVE TO LIVE TOGETHER. SO, WHEN WE-- MAYBE YOU GET A
21 CHAIR. MAYBE THE NEXT WEEK, YOU DON'T. MAYBE I GET SLAPPED OR
22 KNOCKED DOWN, AND THEN WE COME BACK, AND WE HAVE TO CONTINUE
23 TO MAKE THIS A PLACE THAT PEOPLE CAN LOOK AT, AND LOOK AT THE
24 LEADERSHIP ON THE BOARD. AND I'VE ALWAYS HATED THAT WORD,
25 WHERE THEY CALL US 5 KINGS AND QUEENS. I'VE NEVER THOUGHT OF



THE BOARD OF
SUPERVISORS

1 YOU LIKE THAT. I'VE NEVER THOUGHT OF MYSELF LIKE THAT, AND I
2 DON'T SEE US LIKE THAT. AND I THINK, IN THIS LAST ROUND ON OUR
3 BOARD, I'VE SEEN-- BECAUSE OF YOUR SENSITIVITY AND YOUR
4 PASSION AND INTELLECT, YOU'VE HELPED US TO CARVE OUT AND
5 REALLY REIMAGINE WHAT THIS COUNTY COULD DO. AND YOU STARTED
6 THAT WHEN WE STARTED TOGETHER, WHEN WE GOT ELECTED. AND I HAD
7 NO IDEA THAT I WAS GOING TO BE SERVING AGAIN WITH SOMEONE THAT
8 I HAD SERVED WITH ALMOST 20-SOME YEARS AGO. AND WE MET A LONG
9 TIME AGO, BACK WHEN I WAS ON A COLLEGE BOARD. I WASN'T EVEN
10 THINKING ABOUT REALLY STAYING IN POLITICS. AND THEN, ALL OF A
11 SUDDEN, THE WOMEN FROM THE WEST SIDE, CALIFORNIA N.O.W.,
12 N.W.P.C., W.P.C., ALL THE PEOPLE THAT HAVE BEEN AROUND,
13 HELPING YOU, EXTENDED A HAND TO HELP ME, AND I'LL NEVER FORGET
14 THAT. BECAUSE THAT, TO ME, IS REAL SISTERHOOD. SISTERHOOD:
15 THAT YOU DON'T JUST FORGET, BUT YOU CONTINUE TO HELP LIFT
16 PEOPLE UP. AND YOU'VE BEEN THAT WAY. YOU'VE BEEN SELFLESS IN
17 THAT WAY, AND SO IS YOUR STAFF. AND I WANT TO THANK TORIE, AND
18 I WANT TO THANK LISA, BECAUSE IT IS ABOUT WHO WE REPRESENT,
19 WHO WORKS FOR US, AS WELL, AND WORKS WITH US. SO, TO YOUR
20 STAFF, AND TO ALL THOSE INDIVIDUALS IN THE FIELD THAT WORK
21 WITH YOU, AS WELL, AND THE C.B.O.S, THEY OWE YOU A DEBT OF
22 GRATITUDE, AND I KNOW THAT THEY'RE ALL SINGING PRAISES RIGHT
23 NOW, TOO. IT'S ONE OF THESE DAYS WHERE YOU SET OUT TO DO
24 SOMETHING, AND SOMETIMES WE THINK IN OUR MINDS, HOW DO WE
25 REIMAGINE, AS AN EXAMPLE, MEN'S CENTRAL JAIL? HOW DO WE FIGHT



THE BOARD OF
SUPERVISORS

1 THIS BEAST OF BUREAUCRACY? HOW DO WE MAKE THAT CHANGE? AND WE
2 DIDN'T HAVE A BOOKLET TO TELL US HOW TO DO IT. THERE WAS NO
3 ROADMAP. BUT YOU, I, AND OTHERS HELPED TO CREATE THAT MAP, AND
4 WE KEPT AT IT. AND THAT'S WHAT I LOVE ABOUT YOU: THE TENACITY,
5 THE PREPAREDNESS, AND THE FACT THAT YOU BRING IN OTHER
6 RESOURCES THAT WE MAY NOT, EVEN AS DEPARTMENT HEADS, THAT ARE
7 SITTING OUT THERE, MAY NOT EVEN BE AWARE OF. AND THAT'S WHAT A
8 SELFLESS LEADER DOES: THEY HELP OTHER PEOPLE. AND THAT'S
9 WHAT I HAVE SEEN IN YOU, AND YOU'VE DONE IT WELL FOR DECADES.
10 ON ENVIRONMENTAL JUSTICE, WOW. WELL, IT'S ALREADY BEEN NOTED,
11 EVEN IN THE VIDEOS AND STATEMENTS ABOUT YOUR WORK ON WATER, ON
12 MEASURE W, AND HELPING TO OPEN UP THE SUSTAINABILITY OFFICE,
13 THE CHIEF SUSTAINABILITY OFFICE, AND ALL THE THINGS THAT GO
14 INTO RECYCLING AND CONSERVATION AND PARKS. WHEN I WAS TASKED
15 TO DO THE PARKS MEASURE, YOU WERE RIGHT THERE. WE DID THAT
16 ASSESSMENT, AND FOR ME, I THINK THE COUNTY LEARNED A GREAT
17 DEAL, BECAUSE WE LEARNED THAT BEFORE YOU GO FORWARD, YOU MUST
18 KNOW WHAT THE FACTS ARE, WHAT THE DATA IS. AND I THINK THAT'S
19 A LESSON WE'VE LEARNED ON EVERY MAJOR MEASURE, INITIATIVE,
20 EVEN MEASURE H, W, A, AND HOPEFULLY ANY OTHERS THAT ARE GOING
21 TO COME BEFORE THE BOARD, WHICH WE KNOW ARE WAITING. SO, LOOK
22 OUT, LIBRARY AND FIRE DEPARTMENT. BUT I WANT TO SAY TO YOU,
23 THE OTHER AMAZING THING THAT YOU DID WAS ALSO THE CLEAN POWER
24 ALLIANCE, WHICH I REALLY BELIEVE IS TRANSFORMATIONAL FOR THE
25 COUNTY OF LOS ANGELES, BECAUSE YOU PUT US ON THE MAP. AND TO



THE BOARD OF
SUPERVISORS

1 HAVE SO MANY HOUSEHOLDS PARTICIPATING AND LOOKING AT THE DATA.
2 100% RENEWABLE ENERGY, MORE THAN ANY OTHER UTILITY IN THE
3 NATION. WE'RE THE COUNTY OF LOS ANGELES, FOR GOD'S SAKE; THIS
4 LITTLE ENGINE THAT COULD, AND IT DID. AND YOU'VE BEEN A
5 CHAMPION FOR THAT. AND WE ARE GOING TO BE FOREVER GRATEFUL FOR
6 YOU, BECAUSE YOU'RE GOING TO HELP US, AND YOU'VE ALREADY SET A
7 PATTERN. BECAUSE YOU'RE NOT JUST HELPING THE CITIES; YOU'RE
8 HELPING THE UNINCORPORATED AREAS OF THE COUNTY, WHICH YOU AND
9 I KNOW DON'T OFTEN HAVE A VOICE. AND SO, THAT IS SO CRITICAL
10 TO YOUR WORK AND WHAT YOU'VE DONE FOR US. I COULD GO ON AND ON
11 ABOUT THAT, BUT ONE THING I'M VERY PROUD OF IS THE YOUTH
12 CLIMATE COMMISSION, TO ACTUALLY HAVE AN ENTITY WHERE YOUNG
13 PEOPLE CAN HAVE A SAY-SO IN WHAT WE DO, AND GIVE US ADVICE.
14 AND YOU'VE ALWAYS SAID THAT: IT'S THE YOUNG PEOPLE. IT'S THE
15 YOUNG PEOPLE. IT'S THE KIDS IN OUR CARE. IT'S THE
16 TRANSITIONAL-AGED YOUTH. IT'S THE KIDS THAT ARE IN PROBATION.
17 IT'S THE KIDS THAT ARE LEFT BEHIND-- L.G.B.T.Q. AND OTHERS,
18 TRANSGENDER-- THAT DON'T HAVE A WELCOME MAT ALWAYS PRESENTED
19 TO THEM, AND YOU'VE OPENED IT UP. YOU OPENED THAT DOOR BIG,
20 SHEILA, AND THEY'RE ALL WELCOME. AND THAT'S SOMETHING THAT YOU
21 DID, AND YOU DO IT WITH GRACE. THE OTHER THING THAT YOU
22 CONTINUE TO DO, THAT MAKES ME SO PROUD, IS YOUR FIERCENESS IN
23 FIGHTING ON ISSUES FOR WOMEN AND GIRLS, MOSTLY ON DOMESTIC
24 VIOLENCE. I KNOW YOU'VE AUTHORED OVER 100 BILLS OR MORE, MAYBE
25 200. I DON'T KNOW. STAFF? BUT I KNOW THAT YOU PROBABLY HOLD



THE BOARD OF
SUPERVISORS

1 THE LEAD NUMBER OF ANY STATE LEGISLATOR TO GET SO MANY BILLS
2 PASSED, RELATING TO SEXUAL ASSAULTS, THE BATTERED WOMEN'S
3 SYNDROME, AND SO MANY OTHER THINGS THAT BOTH YOU AND I HAD A
4 CHANCE TO WORK ON. AND I'LL NEVER FORGET, WE DIDN'T ALWAYS
5 HAVE TO TALK. OUR STAFFS KIND OF KNEW WE WOULD BE TRANSMITTING
6 THAT, "HEY, OKAY, I'M GOING TO CARRY THE BILL IN THE SENATE,
7 YOU'RE GOING TO CARRY IT IN THE ASSEMBLY, AND THE TWO WILL
8 COME TOGETHER, AND WE'RE GOING TO WIN." AND THAT'S WHAT
9 HAPPENED. WE HAD MANY, MANY INSTANCES WHERE THAT HAPPENED. AND
10 I KNOW OUR STAFFS, BACK IN SACRAMENTO, ARE PROBABLY LAUGHING
11 AND SAYING, "OH, YEAH, I REMEMBER THOSE DAYS." BUT I'M MOST
12 PROUD OF EVERYTHING YOU DID ON DOMESTIC VIOLENCE, AND-- JUST A
13 SIDE NOTE-- YOUR TENACITY IN PLAIN POLITICS, WHERE PEOPLE
14 WOULD SAY "POLITICS," BUT IT WAS ALWAYS ABOUT FIGHTING FOR THE
15 UNDERDOG, AND FOR WOMEN. AND I'LL NEVER FORGET WHEN I WAS IN
16 THE STATE SENATE, AND YOU WERE IN THE ASSEMBLY. YOU CAME
17 DRIVING UP TO MY DISTRICT IN EL SERENO, IN YOUR HOT RED
18 PORSCHE. AND HERE WAS THIS SMALL PERSON DRIVING AROUND. I'M
19 LIKE, "SHEILA! SHEILA! COME HERE!" AND IT WAS A RALLY. AND IT
20 WAS A RALLY BECAUSE WE WERE FIERCELY FIGHTING FOR A NEW
21 GOVERNOR, AND WE WERE FIGHTING AGAINST A MAN WHO BECAME THE
22 GOVERNOR: MR. SCHWARZENEGGER. AND IT WAS ABOUT WOMEN, BECAUSE
23 WE KNEW WHAT THE RECORD WAS. AND I KNOW WE OFFENDED A LOT OF
24 PEOPLE, BUT AT THE TIME, TRUTH HAD TO BE TOLD. AND SHEILA WAS
25 RIGHT THERE IN THAT FIGHT, WITH A LOT OF OTHER WOMEN, AND I'LL



THE BOARD OF
SUPERVISORS

1 NEVER FORGET THAT. THOSE WERE VERY, VERY PROUD MOMENTS. AND I
2 KNOW THAT MANY OF OUR PERSONAL FRIENDS, PEG YORKIN, PEOPLE
3 THAT... WE CAN GO ON AND ON ABOUT THAT LIST OF PEOPLE WHO
4 REALLY ADMIRE YOU. THEY LOVE YOU, TOO, AS I LOVE YOU, AND KNOW
5 THAT YOU ARE ALWAYS GOING TO BE SO SPECIAL TO ALL OF US, AND
6 THE LEGACY THAT YOU HAVE LEFT FOR FUTURE GENERATIONS, FOR
7 L.G.B.T.Q., FOR TRANSGENDER, FOR ALL OF THOSE ENTITIES THAT WE
8 HAVE ALREADY DISCUSSED, THAT ARE GOING TO KNOW THAT A CHAMPION
9 WAS HERE. SHE MIGHT HAVE PACKED A SMALL, LITTLE SIZE, BUT,
10 BOY, SHE WAS JUST AS TERRIFIC, IF NOT MORE CONSEQUENTIAL,
11 THAN, SAY, AN EARTHQUAKE, BECAUSE SHE MOVED THINGS. AND I MEAN
12 IT IN A POSITIVE WAY, VERY MUCH SO. BUT I THINK THE MOST
13 IMPORTANT THING FOR ME TO SAY IS YOUR COURAGE, BECAUSE
14 RECENTLY, WE HAD WITNESSED SOME BEHAVIOR BY ONE OF OUR
15 DEPARTMENT HEADS. AND IT WAS SO DISTURBING TO SEE AND IMAGINE
16 THAT SOMEBODY COULD DIRECT THEIR STAFF TO GO AND BARRICADE, SO
17 TO SPEAK, YOUR HOME, AND TRY TO ENTER IN, IN THAT MANNER, AT
18 THE WEE HOURS OF THE MORNING. AND I SAW IT ON TELEVISION, AND
19 I COULD NOT BELIEVE MY EYES. AND TO SEE YOU, THOUGH, COME OUT
20 ON TOP, AND NOT FLAILING OR ANYTHING; JUST RIGHT THERE,
21 SAYING, "YOU KNOW WHAT? I KNOW MY RIGHTS, AND THERE'S
22 SOMETHING WRONG HERE." AND FOR YOU TO STAND UP BEFORE ALL THE
23 PUBLIC, BEFORE THE NEWS MEDIA THAT WERE RIGHT THERE, SHOVING
24 THEIR MICROPHONES IN YOUR FACE TO GET A REACTION FROM YOU, YOU
25 WERE CALM, AND YOU WERE TENACIOUS, AND YOU WERE VERY, VERY



THE BOARD OF
SUPERVISORS

1 METICULOUS, AS THE ATTORNEY THAT I KNOW. AND EVERYBODY, I
2 THINK, HAD TO SAY, "YOU KNOW WHAT? SHEILA IS UNSHAKABLE."
3 THAT'S REALLY IMPORTANT THESE DAYS, I THINK, BECAUSE THERE'S
4 SO MUCH BAD INFORMATION AND THINGS THAT ARE GOING ON AROUND
5 US, THAT SHAKE US, SOMETIMES SO HARD THAT WE WANT TO PULL AWAY
6 AND NOT BE ENGAGED. BUT THAT'S NOT YOU. THAT DEFINITELY IS NOT
7 YOU. AND I AM HAPPY THAT I HAVE HAD THE CHANCE AND OPPORTUNITY
8 TO WORK WITH YOU, AND MY FAMILY, AS WELL, AS WELL AS ALL OF
9 OUR MUTUAL ACQUAINTANCES. I WANT TO JUST SAY, IN CLOSING,
10 HOMELESSNESS: I AM SO PROUD OF THE WORK THAT YOU DID;
11 HOMELESSNESS, IN HELPING TO CREATE THE PASSAGE OF THAT
12 MEASURE. YOU DID A LOT, YOU AND M.R.T., AND SO DID OTHERS. BUT
13 YOU WERE OUT THERE, AND YOU WERE AHEAD OF THE GAME, BECAUSE
14 YOUR AREA HAD FACED SO MANY THINGS WAY BEFORE SOME OF US DID,
15 OUT IN THE SAN GABRIEL VALLEY. SO WE LEARNED FROM THAT, AND I
16 REALLY TOOK THAT TO HEART, MEANING SO MUCH, AND TO BE ABLE TO
17 SEE HOW WE HAVE METAMORPHOSED OURSELVES, BECAUSE, RIGHT? THERE
18 ISN'T ONE WAY TO DO IT ALL. THERE ARE A VARIETY OF WAYS OF
19 SOLVING THE HOMELESSNESS ISSUE. AND I THINK THAT I HAVE
20 LEARNED THAT FROM YOU AND MYSELF, TO SAY, "WELL, WAIT A
21 MINUTE. THAT MAY NOT WORK IN MY AREA, IN THAT WAY, BUT LET'S
22 TRY TO COME TO SOME COMPROMISE, SO THAT WE CAN GET THE FUNDING
23 OUT THERE THAT IS SO CRITICAL." AND FOR THAT, I THANK YOU.
24 SHEILA, THERE'S MUCH MORE I CAN SAY. MY STAFF, I THINK I GOT
25 THROWN OFF, BECAUSE OF THE EMOTION. BUT IT IS ALL GOOD. BUT I



THE BOARD OF
SUPERVISORS

1 ALSO WANTED TO PRESENT YOU WITH SOMETHING THAT I HAD MY STAFF
2 PUT TOGETHER, IF YOU CAN OPEN THAT UP. IT IS JUST A SMALL,
3 LITTLE MEMORABILIA, SO TO SPEAK. SO YOU CAN, MAYBE WHEN YOU
4 ARE HAVING A CUP OF TEA, YOU CAN-- IT'S A BOOK. IT IS A PHOTO
5 BOOK, WITH PHOTOGRAPHS OF YOUR FRIENDS AND COUNTY INDIVIDUALS,
6 PRESS EVENTS THAT WE HELD TOGETHER DURING OUR SHORT TIME HERE,
7 AND JUST THE MEMORIES: THE MEMORIES THAT WE HAVE TOGETHER. BUT
8 YOU ARE WELL DESERVED OF EVERY GRACIOUS ACCOLADE YOU COULD
9 GET. AND IN THE PRESENCE OF ALL OF US AND PEOPLE WHO ARE
10 WATCHING, THE PUBLIC, YOU'RE GOING TO BE, AND WILL REMAIN, IN
11 HISTORY AND LEGACY FOR ALL OF US. SO, MUCHAS GRACIAS, HERMANA,
12 AND GOD BLESS YOU, OKAY? [APPLAUSE]

13
14 **SUP. MITCHELL, CHAIR:** THANK YOU, SUPERVISOR SOLIS. SUPERVISOR
15 SOLIS, YOU PREACHED TODAY. THAT WAS MAGNIFICENT. I KNEW TODAY
16 WAS GOING TO BE EMOTIONAL, SO I DECIDED I WOULD BRING A LITTLE
17 LEVITY TO THE CEREMONY. WILL YOU ROLL THE VIDEO, PLEASE?
18 [CHEERING] [MUSIC] [DRUMS AND CHEERING] [MUSIC] [APPLAUSE]

19
20 **SUP. MITCHELL, CHAIR:** IF THIS HAD NOT BEEN THANKSGIVING WEEK,
21 WE WERE GOING TO HAVE THE DRUMLINE COME RIGHT DOWN THAT MIDDLE
22 AISLE, BUT THEY ARE OUT OF SCHOOL. AND EVEN WITH ALL OF MY
23 PERSUASIVE SPEECH SKILLS, I COULDN'T GET THEM TO SHOW UP
24 TODAY, SO WE DID THE VIDEO. FOR THOSE OF YOU THAT COULD MAKE
25 IT OUT, I AM SURE YOU HAVE HEARD THE SUPERVISOR TALK ABOUT THE



THE BOARD OF
SUPERVISORS

1 FACT THAT SHE IS A DORSEY DON. SHE IS A DORSEY HIGH ALUMNI,
2 THE JEWEL OF THE SECOND DISTRICT, AND THOSE FIRST IMAGES WERE
3 FROM HER YEARBOOK. AND AS SHE SAID, SHE WAS A PRINCESS. SHE
4 WAS ON THE COURT. SO, SUPERVISOR KUEHL, YOU TOLD ME, SHORTLY
5 AFTER BEING ELECTED TO THIS JOB, THAT IT WAS THE BEST JOB
6 EVER. AND I HAVE CERTAINLY, IN MY SHORT TIME HERE, GROWN TO
7 UNDERSTAND WHY YOU FELT THAT. AS WE'VE THOUGHT ABOUT TODAY--
8 AND THE WORD "LEGACY" HAS BEEN USED A LOT. IN THINKING ABOUT
9 THAT, I THINK THE TRUTH IS, WHEN I THINK ABOUT YOUR ENTIRE
10 BODY OF WORK, FROM THE WOMEN'S LAW CENTER, TO THE LEGISLATURE,
11 TO HERE, IT IS CLEAR TO ME THAT YOU WILL NEVER KNOW THE FULL
12 IMPACT THAT YOU HAVE HAD ON THE LIVES OF CALIFORNIANS AND
13 ANGELENOS. THERE'S NO WAY POSSIBLE, WHEN WE THINK ABOUT THE
14 MAGNITUDE AND THE DEPTH OF THE POLICIES THAT YOU HAVE FOCUSED
15 ON, AND HELPED TO OPERATIONALIZE. AS I LISTENED TO SUPERVISOR
16 SOLIS DELINEATE SOME OF THE POPULATIONS YOU HAVE SUPPORTED--
17 AND WE USE THE TERM "UNDERREPRESENTED" OR "UNDERDOG," BUT WHEN
18 YOU THINK ABOUT THOSE GROUPS IN TOTALITY, THE TRUTH OF THE
19 MATTER IS, YOU HAVE FOUGHT FOR THE MAJORITY, IN A
20 COMPREHENSIVE AND ENGAGING WAY. WHAT I AM SORRY ABOUT, I
21 THINK, IS THE FACT THAT MY TWO YEARS HERE WITH YOU WAS
22 C.O.V.I.D.-IMPACTED, SO WE DIDN'T GET THE FACE TIME. I DIDN'T
23 GET TO SHARE THE DAIS WITH YOU OVER THE TWO YEARS, WHICH, AS
24 YOU KNOW, IS A VERY DIFFERENT EXPERIENCE IN WORKING ALONGSIDE
25 COLLEAGUES. SO THAT'S MY ONE REGRET, UNFORTUNATELY. I THANK



THE BOARD OF
SUPERVISORS

1 YOU FOR YOUR MENTORSHIP, AND YOUR COMMITMENT AND DETERMINATION
2 TO LEAD THE RESIDENTS OF THE THIRD DISTRICT IN SOLID, GOOD,
3 PROGRESSIVE, VISIONARY HANDS. AND I DEEPLY RESPECT THE
4 DECISION YOU MADE TO LEAVE. AND I THINK, ON A VERY PERSONAL
5 LEVEL, I RESPECT THAT, BECAUSE NEITHER OF MY PARENTS LIVED TO
6 SEE 80. AND I REALIZED, IN MY EARLY CONVERSATION WITH YOU,
7 THAT THAT PERSONALLY SORT OF IMPACTED MY VIEW ON AGING. AND TO
8 HEAR YOU SAY, "NO, I HAVE TO LEAVE THIS, SO I CAN GO DO ALL
9 THESE OTHER THINGS ON MY LIST," HAS REALLY, ON A PERSONAL
10 LEVEL, FLIPPED MY VIEW OF WHAT AGING CAN BE. AND SO I THANK
11 YOU FOR THAT. I MADE YOU A PROMISE AT A DINNER A FEW WEEKS
12 AGO, AND I WANT YOU TO KNOW THAT I INTEND TO STAND BY THAT
13 COMMITMENT, SO YOU CAN TRAVEL THE WORLD, AS OUR FAVORITE
14 MEMBER OF THE PUBLIC SAID, GUILT-FREE. EVEN THOUGH YOU HAVE
15 LEFT US HERE, SUPERVISOR, TO DO ALL THE WORK, KNOW THAT THOSE
16 ISSUES AND THE MAJORITY THAT YOU FOUGHT FOR ARE FRONT OF MIND
17 FOR ALL OF US, AND WE WILL KEEP ON KEEPING ON, AS YOU WOULD
18 HAVE US DO. THANK YOU VERY MUCH FOR YOUR SERVICE AND
19 COMMITMENT TO THE 10 MILLION RESIDENTS OF LOS ANGELES COUNTY,
20 AND THE DORSEY DONS, AND THE AUDUBON AUDUBONETTES. AND I HAVE
21 A GIFT FOR YOU, AS WELL. [APPLAUSE] [LAUGHTER]

22
23 **SUP. KUEHL:** [INAUDIBLE].

24
25 **SUP. MITCHELL, CHAIR:** [INAUDIBLE]. [APPLAUSE]



THE BOARD OF
SUPERVISORS

1

2 **SUP. KUEHL:** [INAUDIBLE]. "OH, WE'RE DORSEY DONS FROM DORSEY
3 TOWN. OUR COLORS ARE GREEN AND WHITE. WE'RE ALL BEHIND THE
4 VARSITY TO WIN THE GAME TONIGHT." WELL, OKAY, SOMETHING ELSE
5 HAPPENS BEFORE I TALK, I THINK, SO I WILL WAIT.

6

7 **SUP. MITCHELL, CHAIR:** ABSOLUTELY, BUT I WAS SITTING HERE,
8 THINKING, "I DON'T KNOW MY HIGH SCHOOL SONG. THAT'S
9 IMPRESSIVE." [LAUGHTER]

10

11 **SUP. KUEHL:** BUT I WAS A PRINCESS.

12

13 **SUP. MITCHELL, CHAIR:** YOU KNOW WHAT? AND I WASN'T. THERE YOU
14 HAVE IT. THERE YOU HAVE IT. WE'LL MOVE ON NOW TO OUR CHIEF
15 EXECUTIVE OFFICER, FESIA DAVENPORT.

16

17 **FESIA DAVENPORT, C.E.O.:** THANK YOU, MADAM CHAIR. GOOD MORNING,
18 SUPERVISORS, AND GOOD MORNING, SUPERVISOR KUEHL. I WAS TOLD
19 THAT I SHOULD BE SUPER QUICK, OR CELIA'S GOING TO HAVE ME
20 REMOVED FROM THE BOARDROOM, SO LET ME JUST SAY, ON BEHALF OF
21 ALL OF THE DEPARTMENT HEADS WHO ARE OUT HERE IN THE WELL, WE
22 WANT TO ACKNOWLEDGE THE WORK THAT WE HAVE DONE WITH YOU AND
23 FOR YOU. WE APPRECIATE YOU AS BEING NOT JUST A THOUGHT
24 PARTNER, BUT A THOUGHT WARRIOR. AND I WILL JUST CLOSE BY
25 SAYING, WE APPRECIATE THE FACT THAT YOU STOOD BENEATH US TO



THE BOARD OF
SUPERVISORS

1 SUPPORT US, YOU WALKED BEHIND US TO PUSH US, YOU WALKED BESIDE
2 US TO GUIDE US, AND YOU WERE ABOVE US TO COVER US. AND WE
3 GREATLY APPRECIATE IT. ALL OF THAT COVERING, SUPPORT, AND
4 GUIDING DIDN'T ALWAYS FEEL GOOD, BUT IT WAS NECESSARY, AND IT
5 HELPED US MOVE THE NEEDLE ON, I THINK, SOME VERY IMPORTANT
6 INITIATIVES FOR THE CHILDREN AND FAMILIES, BUSINESSES, AND THE
7 COMMUNITIES THAT RELY ON US. SO, FROM THE BOTTOM OF OUR HEARTS
8 TO YOU, YOU WILL BE MISSED, AND WE THANK YOU FOR YOUR SERVICE.
9 AND I HAVE A BIG, FAT ENVELOPE HERE FOR YOU. I DON'T KNOW WHAT
10 IS IN IT, BUT I'M GOING TO BRING IT OVER.

11
12 **SUP. KUEHL:** OKAY, AND I WOULD ASK YOUR PERMISSION TO GIVE YOU
13 A HUG, AS YOUR SUPERVISOR. OKAY.

14
15 **CELIA ZAVALA, E.O.:** IT IS A GIFT CARD TO YOUR FAVORITE
16 BOOKSTORE.

17
18 **SUP. KUEHL:** SOMEBODY KNOWS I LIKE TO READ. I'D LIKE TO THANK
19 ALL OF THE DEPARTMENT HEADS, AND THANK OUR C.E.O. AND EVERYONE
20 WHO CONTRIBUTED TO THIS. IT IS AN \$810 GIFT CARD TO BARNES &
21 NOBLE.

22
23 **SUP. MITCHELL, CHAIR:** HEY! PERFECT. AND THERE'S MORE FROM THE
24 DEPARTMENT HEADS. LET'S CUE UP THE NEXT VIDEO. [MUSIC]



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** SUPERVISOR KUEHL, WE WILL MISS YOU.

2

3 **SPEAKER:** IN THE PAST EIGHT YEARS, YOU HAVE BEEN A TRUE
4 PIONEER.

5

6 **SPEAKER:** A TRUE CHAMPION FOR THE RESIDENTS OF LOS ANGELES
7 COUNTY.

8

9 **SPEAKER:** YOU'VE ALWAYS FOUGHT THE GOOD FIGHT.

10

11 **SPEAKER:** YOU SHOWED US WHAT IT MEANS TO FIND REAL SOLUTIONS.

12

13 **SPEAKER:** YOU SHOWED US WHAT HAPPENS WHEN WE THINK OUTSIDE THE
14 BOX.

15

16 **SPEAKER:** YOU LEFT AN AMAZING LEGACY IN LOS ANGELES COUNTY.

17

18 **SPEAKER:** YOU'VE ACCOMPLISHED SO MUCH.

19

20 **SPEAKER:** AND YOU LED THE EFFORT TO REIMAGINE YOUTH JUSTICE...

21

22 **SPEAKER:** INCLUDING THE FIGHT TO BAN SOLITARY FOR JUVENILES...

23

24 **SPEAKER:** AND DEVELOP THE TRAUMA-INFORMED RESEARCH-BASED L.A.
25 MODEL AT CAMPUS KILPATRICK.



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** YOU ADVANCED REFORM OF THE MONEY BAIL SYSTEM...

3

4 **SPEAKER:** ESTABLISHED THE SHERIFF'S CIVIL OVERSIGHT
5 COMMISSION...

6

7 **SPEAKER:** CHAMPIONED AND HELPED SECURE FUNDING FOR A CARE
8 FIRST, JAILS LAST APPROACH.

9

10 **SPEAKER:** ALL OF THIS TO END THE CYCLING OF RESIDENTS IN AND
11 OUT OF COUNTY JAILS, FOR LACK OF TREATMENT, SERVICES, AND
12 HOUSING.

13

14 **SPEAKER:** YOU ALSO CHAMPIONED AND HELPED PASS A ONCE-IN-100-
15 YEARS MODERNIZATION OF THE COUNTY'S WATER INFRASTRUCTURE.

16

17 **SPEAKER:** THIS WILL DRAMATICALLY IMPROVE L.A.'S ABILITY TO
18 CAPTURE, CLEAN, AND STORE WATER.

19

20 **SPEAKER:** YOU ALSO ESTABLISHED THE CLEAN POWER ALLIANCE...

21

22 **SPEAKER:** WHICH HAS BROUGHT CLEAN, AFFORDABLE ENERGY TO
23 MILLIONS OF RESIDENTS IN L.A. AND VENTURA COUNTIES.

24



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** YOU ALSO HELPED ESTABLISH THE COUNTY'S FIRST-EVER
2 OFFICE OF SUSTAINABILITY...

3
4 **SPEAKER:** WHICH IS IMPLEMENTING THE COUNTRY'S MOST AMBITIOUS
5 SUSTAINABILITY PLAN.

6
7 **SPEAKER:** YOU ESTABLISHED THE COUNTY'S \$100 MILLION AFFORDABLE
8 HOUSING TRUST FUND...

9
10 **SPEAKER:** HELPED DEVELOP THE COUNTY'S HOMELESSNESS
11 INITIATIVE...

12
13 **SPEAKER:** AND PASSED GROUNDBREAKING RENT STABILIZATION...

14
15 **SPEAKER:** EVICTION DEFENSE PROTECTIONS IN UNINCORPORATED L.A.
16 COUNTY...

17
18 **SPEAKER:** INCLUDING AN EVICTION MORATORIUM DURING THE
19 C.O.V.I.D.-19 PANDEMIC...

20
21 **SPEAKER:** WHICH PREVENTED POSSIBLE EVICTION OF HUNDREDS OF
22 THOUSANDS OF COUNTY RESIDENTS.

23
24 **SPEAKER:** YOUR PRESENCE BROUGHT UNPRECEDENTED FOCUS AND
25 VISIBILITY TO L.G.B.T.Q. COMMUNITIES...



THE BOARD OF
SUPERVISORS

1

2 **SPEAKER:** INCLUDING ESTABLISHING NEW RESOURCES AND PROGRAMS TO
3 THE ONE IN FIVE YOUNG PEOPLE IN COUNTY FOSTER CARE WHO
4 IDENTIFY AS L.G.B.T.Q....

5

6 **SPEAKER:** AS WELL AS FOR THE TRANSITIONAL-AGED YOUTH, 18 TO 24,
7 WHO NEED THE SERVICES AND RESOURCES THE MOST.

8

9 **SPEAKER:** FOR ALL OF THIS, AND MUCH MORE, WE THANK YOU.

10

11 **SPEAKER:** THANK YOU, SUPERVISOR KUEHL, FOR YOUR LEADERSHIP AND
12 MENTORSHIP...

13

14 **SPEAKER:** AND FOR INSPIRING ALL OF US TO AIM HIGH, FOR THE GOOD
15 OF THE COMMUNITY.

16

17 **SPEAKER:** FOR ALL YOU HAVE DONE FOR THE RESIDENTS OF LOS
18 ANGELES COUNTY...

19

20 **SPEAKER:** YOU LEAVE US ALL INSPIRED...

21

22 **SPEAKER:** INSPIRED TO BE THE BEST FOR L.A. COUNTY.

23

24 **SPEAKER:** YOU WILL BE MISSED.

25



THE BOARD OF
SUPERVISORS

1 **SPEAKER:** WE WISH YOU THE BEST. CONGRATULATIONS. [MUSIC]

2

3 **SUP. MITCHELL, CHAIR:** AND BEFORE WE HEAR FROM THE SUPERVISOR
4 HERSELF, WE HAVE A VERY SPECIAL PRESENTATION. IT GIVES ME
5 GREAT HONOR TO INTRODUCE SUPERVISOR ELECT LINDSEY HORVATH.
6 [APPLAUSE]

7

8 **LINDSEY HORVATH:** THANK YOU VERY MUCH. WHAT AN EXCITING MOMENT
9 TO BE HERE WITH YOU, AND SO MANY FEELINGS, SO MANY EMOTIONS,
10 AND I AM JUST SO, SO HONORED TO HAVE THIS MOMENT WITH YOU, IN
11 A VERY, VERY SPECIAL WAY. AS MY LAST ACT AS A CITY
12 COUNCILMEMBER, I GET TO PRESENT YOU WITH A PROCLAMATION. DON'T
13 WORRY, I WON'T READ IT AT YOU. THERE'S NOTHING MORE ANNOYING
14 THAN THAT. BUT I BRING HEARTFELT GREETINGS FROM MY COMMUNITY.
15 WE TALKED AS A COUNCIL LAST NIGHT ABOUT EVERYTHING YOU HAVE
16 DONE FOR OUR CITY, AND EVERYTHING THAT YOU HAVE MEANT FOR OUR
17 PEOPLE, FOR OUR COMMUNITY, AND THERE'S SO MUCH LOVE IN OUR
18 CITY FOR YOU, AND WE HOPE THAT YOU FEEL THAT. WHEREVER YOU ARE
19 IN THE WORLD, WE HOPE YOU FEEL THAT WHEN YOU COME TO OUR CITY,
20 AND WE HOPE THAT YOU KNOW THE LASTING LEGACY THAT YOU HAVE
21 FOR, ESPECIALLY, OUR L.G.B.T.Q.+ COMMUNITY. THE EXAMPLE THAT
22 YOU HAVE SHOWN IS ABSOLUTELY EXTRAORDINARY, AND OUR CITY LOVES
23 YOU WITH ALL OUR HEART. BUT I WANT TO SHARE A FEW PERSONAL
24 THOUGHTS, IF I MAY. BECAUSE SO MUCH HAS BEEN SAID, THERE WERE
25 REALLY CLEAR THEMES TO ME ABOUT YOUR LEADERSHIP AND LEGACY.



THE BOARD OF
SUPERVISORS

1 YOU ARE KNOWLEDGEABLE, YOU ARE HEART-CENTERED, AND YOU ARE
2 FEARLESS. AND WHEN I SAY "KNOWLEDGEABLE," YES, OF COURSE, WE
3 KNOW THAT YOU WENT TO THE DISTRICT'S GREATEST JEWEL OF
4 U.C.L.A., AND YOU WENT TO HARVARD LAW SCHOOL, AND YOU BECAME
5 AN ATTORNEY AND A LEGISLATOR. BUT YOU ALSO WERE THE SMART-GIRL
6 CHARACTER THAT INSPIRED SO MANY YOUNG WOMEN TO ASPIRE TO BE
7 SMART, AND TO THINK THAT THAT'S WHAT THEY COULD BE, TO SEE
8 THEMSELVES IN A DIFFERENT WAY. AND YOUR INTELLIGENCE IS NOT
9 JUST ABOUT WHAT YOU KNOW, BUT HOW YOU USE IT, AND HOW YOU
10 INVITE PEOPLE IN, AND CALL PEOPLE INTO THE WORK THAT YOU DO,
11 TO HELP US ALL SEE HOW WE CAN AMPLIFY AND MAKE BETTER, AND
12 EXPAND THE GREAT IDEAS THAT YOU HAVE OUTLINED FOR US. YOUR
13 KNOWLEDGE IS SOMETHING THAT HAS COME UP IN SO MANY OF THE
14 PRESENTATIONS, BUT I THINK WE ARE ALL IMPRESSED BY HOW MUCH
15 YOU KNOW. WE ALWAYS FEEL LIKE YOU KNOW MORE THAN ANYONE ELSE
16 IN THE ROOM. AND AS SOMEBODY WHO HAS WATCHED YOUR EXAMPLE, I
17 AM GRATEFUL FOR THE WAYS THAT YOU HAVE LAID OUT CLEAR PLANS TO
18 HELP US ALL KNOW HOW TO DO OUR JOBS BETTER, AND HOW WE CAN ALL
19 WORK WITH ONE ANOTHER TOGETHER, TO ACCOMPLISH WHAT WE ARE
20 LOOKING TO DO. THAT KNOWLEDGE IS AMPLIFIED BY HOW HEART-
21 CENTERED YOU ARE, IN THE DELIVERY OF THE WORK, FOCUSING ON
22 PEOPLE, ESPECIALLY PEOPLE WHO ARE MARGINALIZED, WHO HAVE BEEN
23 DISENFRANCHISED, WHO ARE OFTEN FORGOTTEN ABOUT. YOUR
24 LEADERSHIP FOR WOMEN, YOUR LEADERSHIP FOR CHILDREN, FOR
25 L.G.B.T.Q. YOUTH IN PARTICULAR, YOUR LEADERSHIP FOR THE POOR,



THE BOARD OF
SUPERVISORS

1 FIGHTING FOR EVERYONE WHO IS ENVIRONMENTALLY IMPACTED,
2 EVERYONE WHO IS FORGOTTEN ABOUT, IS AT THE HEART OF WHAT YOU
3 DO. YOU CENTER PEOPLE IN THE WORK, AND THAT IS HOW YOU DELIVER
4 SERVICE, IT IS HOW YOU HAVE LED FOR GENERATIONS, AND IT IS THE
5 LEGACY. THAT IS THE LEGACY THAT YOU LEAVE, IS LEADING WITH
6 HEART, MAKING SURE THAT EVERYONE FEELS THE IMPACT OF YOUR
7 WORK. IT'S NOT JUST SOMETHING THAT IS WRITTEN ON A PAPER, THAT
8 EXISTS IN A TEXTBOOK SOMEWHERE. IT IS FELT AND LIVED IN THE
9 LIVED EXPERIENCE OF EVERYONE WHO IS TOUCHED BY YOUR POLICIES.
10 AND SO IT IS NO SURPRISE THAT YOU WERE THE CHAMPION OF THE
11 CARE-FIRST POLICIES, BECAUSE YOU DO CARE, A WHOLE HELL OF A
12 LOT, AND WE ALL BENEFIT FROM HOW MUCH YOU CARE. BUT IT IS
13 REALLY THAT FEARLESS PART THAT BRINGS IT ALL TOGETHER. YOU ARE
14 WICKEDLY SMART, YOU ARE SO HEART-CENTERED AND GENEROUS WITH
15 HOW MUCH YOU CARE, BUT YOU LEAD IN A WAY THAT INSPIRES US ALL
16 TO BE MORE COURAGEOUS, TO HAVE BOLDER VISION, TO THINK BIGGER
17 AND THINK DIFFERENTLY ABOUT WHAT OUR FUTURE NOT JUST CAN BE,
18 BUT SHOULD BE. YOU HAVE BEEN A LEADER IN SO MANY WAYS, AS THE
19 FIRST OPENLY L.G.B.T. LEGISLATOR, THEN THE FIRST SENATOR,
20 ALWAYS HAVING TO BE THE FIRST, HELPING TO ESTABLISH THE
21 WOMEN'S LAW CENTER, WRITING POLICY, STANDARD-SETTING POLICIES,
22 FOR DOMESTIC VIOLENCE, ON CLIMATE CHANGE, ON CRIMINAL JUSTICE
23 REFORM. YOU TOOK ON THE MOST BOLD AND DIFFICULT, AND SOMETIMES
24 EVEN FEELING INTRACTABLE, ISSUES. I DON'T LIKE THAT WORD,
25 BECAUSE WE WANT TO DIG IN AND DO THE WORK, RIGHT? BUT YOU TAKE



THE BOARD OF
SUPERVISORS

1 ON ALL OF THE ISSUES THAT PEOPLE SAY, "WHAT ARE WE GOING TO DO
2 WITH THIS?" YOU ARE LIKE, "I AM GOING TO GET TO WORK." AND YOU
3 NEVER LET THE MAGNITUDE OF A CHALLENGE STEER YOU AWAY FROM IT.
4 IT, IN FACT, HAS CALLED YOU INTO THE WORK THAT YOU HAVE DONE
5 THROUGHOUT YOUR LIFE. THERE ISN'T A CHALLENGE THAT YOU HAVE
6 MET, THAT YOU HAVEN'T TAKEN ON COURAGEOUSLY, AND THAT YOU
7 HAVEN'T LEFT A WONDERFUL EXAMPLE TO ALL OF US ON HOW WE TAKE
8 ON THOSE CHALLENGES. AND SO WE ARE WATCHING VERY CLOSELY. WE
9 HAVE SEEN HOW YOU HAVE LED, AND YOUR FEARLESSNESS HAS NOT ONLY
10 BEEN AS A LEGISLATOR, AN ELECTED LEADER, AS A MOVIE STAR, BUT
11 ALSO WHO YOU HAVE BEEN AS A PERSON. AND I WANT TO SAY THAT
12 THERE'S NOTHING SMALL THAT YOU HAVE DONE. PEOPLE TEASE ABOUT
13 YOUR SIZE, BUT THERE'S NOTHING SMALL ABOUT YOU. IN FACT,
14 EVERYTHING THAT YOU DO IS BIG AND FEARLESS, WHETHER IT IS THE
15 POLICIES THAT YOU HAVE SET, BUT MOST IMPORTANTLY, THE PERSONAL
16 FEARLESSNESS THAT YOU HAVE SHOWN, IN COMING OUT AND SHOWING
17 WHAT IT MEANS TO BE EXACTLY WHO YOU ARE, AND HOW NOT JUST
18 ACCEPTABLE THAT IS, BUT HOW NECESSARY IT IS THAT WE BE OUR
19 BEST AND MOST TRUE, AUTHENTIC SELVES IN EVERYTHING THAT WE DO,
20 ESPECIALLY IN THIS MOMENT, AS WE'VE JUST SEEN YET ANOTHER
21 ATTACK IN OUR COUNTRY ON OUR L.G.B.T.Q.+ COMMUNITY. WE HAVE TO
22 FACE DOWN THIS HATRED AND DISCRIMINATION, AND YOU HAVE BEEN AN
23 EXAMPLE OF HOW TO DO THAT WITH GRACE, WITH TENACITY, AND WITH
24 IMPACT TO MAKE CHANGE EVERY TIME YOU FACE IT DOWN. AND WE SEE
25 THAT, AND THAT'S WHY SO MANY GENERATIONS TO COME WILL BENEFIT



THE BOARD OF
SUPERVISORS

1 FROM YOUR LEADERSHIP. YOU HAVE BEEN THE PERSON FOR THIS
2 MOMENT, IN EVERY MOMENT YOU HAVE BEEN. AND EVERY GENERATION
3 HAS NEEDED A SHEILA KUEHL, BUT I AM GRATEFUL THAT YOUR
4 GENERATION, AND MY GENERATION, AND EVERY GENERATION TO COME,
5 KNOWS EXACTLY WHO SHEILA KUEHL IS. NOW WE HAVE HER. WE
6 APPRECIATE YOU, SHEILA. THANK YOU SO, SO MUCH. [APPLAUSE]

7

8 **SUP. MITCHELL, CHAIR:** SUPERVISOR KUEHL, THE FLOOR IS YOURS.

9

10 **SUP. KUEHL:** OKAY. IT'S REALLY AN EXTRAORDINARY THING. I WANT
11 TO TELL YOU A LITTLE STORY. WHEN I FIRST RAN FOR OFFICE, I WAS
12 KIND OF WORRIED. NO GAY PERSON HAD EVER GOTTEN THROUGH A
13 PRIMARY. THERE WAS A LOT OF HATE CALLS AND DEATH THREATS. AND
14 I WAS SITTING AT A RESTAURANT, WHICH I ALWAYS DO A LOT, AS
15 PEOPLE PROBABLY KNOW, NOW. AND THIS GUY CAME OVER TO MY TABLE.
16 AND HE SAID, "SHEILA KUEHL! I HATE ALL POLITICIANS. I CAN'T
17 STAND THEM. THEY LIE. THEY NEVER DO ANYTHING. THEY CAN'T GET
18 ANYTHING DONE. THEY WON'T TELL YOU THE TRUTH. THEY MISLEAD
19 YOU. I HATE THEM ALL, EXCEPT FOR YOU." AND I SAID, "ME? WHY
20 ME?" AND HE SAID, "WELL, YOU HAVE ALREADY TOLD US THE WORST
21 THING ABOUT YOURSELF." MEANING, I HAD COME OUT. "WHY WOULD YOU
22 LIE ABOUT ANYTHING ELSE?" SO IT WAS SORT OF A LESSON, THAT BY
23 TELLING THE TRUTH, BY BEING WHO YOU ARE, YOU ACTUALLY GAIN A
24 REPUTATION FOR BEING HONEST AND COURAGEOUS. AND I THOUGHT,
25 THAT IS A REALLY GOOD LESSON, BECAUSE A LOT OF PEOPLE SAY,



THE BOARD OF
SUPERVISORS

1 "WELL, YOU KNOW, I WAS AFRAID TO DO THAT," OR, "I DIDN'T KNOW
2 HOW THAT WOULD BE," OR WHATEVER. AND I FEEL LIKE I HAVE BEEN
3 SO FORTUNATE FOR THESE LAST ALMOST 30 YEARS IN PUBLIC OFFICE,
4 BECAUSE I AM PAID TO TRY TO ACHIEVE JUSTICE. PAID! AND I CAN'T
5 IMAGINE A MORE WONDERFUL WAY TO SPEND A WORK LIFE THAN TO BE
6 TOLD, "HERE IS A CHECK, AND A KIND OF A BLANK CHECK. GO AND DO
7 GOOD." SO I WANT TO, OBVIOUSLY, THANK A LOT OF PEOPLE, AND
8 WHEN WE GET TOGETHER NEXT WEEK, ALL OF THE COUNTY FAMILY, I
9 WILL SAY IT IN GREATER LENGTH. BUT I REALLY WANT TO THANK THE
10 DEPARTMENT HEADS. IT IS A KIND OF A JOB WHERE YOU MAKE POLICY,
11 AND YOU ARE THE EXECUTIVE AND THE LEGISLATIVE BRANCH. BUT I
12 LIKE TO SAY, AND HAVE SAID VERY OFTEN, I ACTUALLY DON'T DO ANY
13 WORK. MY STAFF DOES ALL THE WORK, AND THE DEPARTMENT HEADS DO
14 ALL THE WORK, THROUGH ALL THE PEOPLE WHO WORK WITH THEM. I
15 WANT YOU TO KNOW YOU ARE APPRECIATED, AND NOT JUST BY ME. IT
16 IS A REALLY DIFFICULT JOB, AND FRANKLY, WE KNOW IT. WE KNOW IT
17 VERY WELL. AND IF ONE OF US GIVES YOU A HARD TIME ON
18 WEDNESDAY, THE OTHER FOUR WILL GIVE YOU A GOOD TIME ON
19 THURSDAY. WHAT CAN I SAY, YOU KNOW? IT WILL HAPPEN. I ALSO
20 WANT TO BRIEFLY, AND IN MUCH GREATER LENGTH NEXT WEEK, THANK
21 MY STAFF. I AM GOING TO INSULT ALL OF MY COLLEAGUES BY SAYING,
22 THE BEST STAFF ON THE EIGHTH FLOOR. I HOPE YOU ARE NOT
23 INSULTED, ALL THE REST OF YOU, WHO SERVE SO WELL TO EVERYBODY
24 ELSE, BUT IT HAS-- IT IS AMAZING TO BE ABLE TO CHOOSE, ONE BY
25 ONE, AND RELY ON 41 PEOPLE TO CARRY OUT EVERYTHING THAT THE



THE BOARD OF
SUPERVISORS

1 THIRD DISTRICT NEEDS, EVERYTHING THAT WE WANT TO DEVELOP FOR
2 THE LARGER POLICY. I WANT TO ESPECIALLY THANK, AND I WILL
3 THANK OTHERS AT THE LUNCHEON, BUT ESPECIALLY THANK LISA MANDEL
4 AND TORIE OSBORN. [APPLAUSE] WE ARE A TRIUMVIRATE. WE ARE THE
5 LEADERSHIP TEAM. WE MEET TWICE A WEEK TO TALK ABOUT ALL OF
6 YOU, AND ALL THE REST OF OUR KIDS, AND, OH, INCIDENTALLY,
7 WHAT WE ARE GOING TO DO NEXT. BUT YOU CAN DREAM BIG IN THIS
8 JOB, AND THEN YOU CAN MAKE IT REAL. I ESPECIALLY WANT TO THANK
9 MY COLLEAGUES. YOU KNOW, IT IS LIKE A FAMILY. YOU DON'T REALLY
10 CHOOSE IT. YOU KNOW, YOU ARE BORN INTO A FAMILY. THEN, MAYBE
11 YOU HELP RAISE YOUR LITTLE SISTERS AND BROTHERS A LITTLE BIT,
12 BUT IT IS RANDOM, WHO THE FIRST DISTRICT ELECTS, AND THE
13 SECOND DISTRICT ELECTS, AND THE FOURTH DISTRICT ELECTS, AND
14 THE FIFTH DISTRICT ELECTS. AND IN TERMS OF WHO THE THIRD
15 DISTRICT JUST ELECTED, YOU JUST-- SHE IS YOUR COLLEAGUE, AND
16 IT IS NOT LIKE WE COULD MAKE IT HAPPEN. SO IT IS SORT OF
17 FORTUITOUS. AND UP HERE ON THIS DAIS, MY FIVE COLLEAGUES KNOW
18 THAT THERE ARE-- WELL, AT LEAST THREE PEOPLE HERE, WHO ALSO
19 REALLY MAKE IT HAPPEN. OUR COUNTY COUNSEL-- I MEAN, EVERYBODY
20 REFERS TO ME AS THE LAWYER. NO. I MEAN, IF IT WASN'T FOR CO-CO
21 SENDING ME THOSE SPECIAL MEMOS BEFORE I CALLED JANICE SUNDAY
22 NIGHT-- I HOPE YOU ARE LISTENING, JANICE-- I CERTAINLY
23 WOULDN'T KNOW ANYTHING. CELIA, BEING THE EXECUTIVE OFFICER OF
24 THIS BOARD IS PROBABLY THE HARDEST THING YOU HAVE EVER DONE. I
25 HAVE NEVER HAD FIVE BOSSES, BUT I CAN'T EVEN IMAGINE WHAT IT



THE BOARD OF
SUPERVISORS

1 IS LIKE. I NEVER EVEN LIKED HAVING ONE BOSS, WHICH IS WHY I
2 RAN FOR OFFICE. IT WAS BETTER TO HAVE 2 MILLION BOSSES. THEN
3 NONE OF THEM COULD MAKE YOU DO ANYTHING, YOU KNOW? YOU COULD
4 ALWAYS SAY, "OH, I HAVE A WHOLE BUNCH OF PEOPLE WITH ME,"
5 WHETHER YOU KNEW OR NOT. SO, THANK YOU SO MUCH FOR ALL THE
6 WORK THAT YOU HAVE DONE. AND I, OF COURSE, WILL THANK SACHI,
7 IF SHE COMES TO THE LUNCHEON, TOO, BECAUSE IT WAS SHE WHO
8 SERVED ME THE CARPET SAMPLES FOR MY OFFICE WHEN I FIRST WAS
9 ELECTED. FESIA, THERE IS NO HARDER JOB IN THE COUNTY, AND
10 MAYBE IN THE STATE, THAN THE ONE YOU HAVE. TALK ABOUT HAVING
11 FIVE BOSSES. YOU HAVE DONE SUCH A MAGNIFICENT JOB. ALWAYS-- I
12 HAVE A LIST OF THINGS THAT I WANT TO BRING UP WHEN I TALK TO
13 YOU, AND BEFORE I EVEN OPEN MY MOUTH, YOU HAVE COVERED THEM, I
14 MEAN, AS THOUGH YOU WERE, I DON'T KNOW, CHECKING IN ON MY
15 COMPUTER. THEY WERE GONE FOR A WHILE. MAYBE YOU COULD FIND
16 THINGS ON THEM, SO I DON'T KNOW. BUT, REALLY, THE WORK THAT
17 YOU DO, MUCH OF IT IS REALLY UNSUNG AND UN... AND NOT EVEN
18 UNDERSTOOD VERY WELL, EVEN BY US, AND BY THE DEPARTMENT HEADS.
19 AND THE WAY YOU BALANCE AND MAKE EVERYTHING WORK, THE WAY YOU
20 GET THROUGH THE BUDGET, ALL THE WORK ON LABOR, EVERYTHING,
21 YOU'RE REALLY EXTRAORDINARY. I WANT TO SAY TO KATHRYN, WHO MAY
22 HEAR THIS LATER, OR SOMEONE MAY WANT TO TELL HER, I AM GOING
23 TO SAY FROM NOW ON, "I LOVE YOU," COMMA, AND THERE IS NO
24 "BUT." I MEAN, UNCONDITIONALLY. I AM NOT REAL FOND OF
25 REPUBLICANS THESE DAYS, I AM JUST GOING TO SAY, BUT THAT'S



THE BOARD OF
SUPERVISORS

1 REALLY SOME OF THEM. KATHRYN IS AN EXTRAORDINARY PARTNER, AND
2 THE WORK THAT SHE HAS DONE, I WANT TO SAY, ESPECIALLY HER
3 UPLIFTING OF VETERANS, AND THE ACKNOWLEDGEMENT THAT SHE GIVES
4 THEM, EACH OF THEM, IN ADJOURNING FOR THEM, NAMING THEIR AREA
5 OF SERVICE; THE WORK THAT WE DID TOGETHER AFTER THE WOOLSEY
6 FIRE, AND SO MANY OTHER ISSUES THAT WE HAVE DONE TOGETHER, ALL
7 OF WHICH SHE MENTIONED; AND HER SUPPORT, REALLY, ABOUT
8 CHILDREN. I WANT TO THANK HER FOR GIVING ME ALL OF YOU-- OR I
9 GUESS I SHOULD SAY, FOR GIVING LINDSEY ALL OF YOU-- AND I WANT
10 TO SAY I HAVE GREAT CONFIDENCE THAT ALL OF THE FANTASTIC
11 VENUES THAT ENDED UP IN THE FIFTH-- UNIVERSAL, THE FORD
12 THEATRES, THE HOLLYWOOD BOWL-- I FEEL LIKE THEY ARE IN GOOD
13 HANDS. JANICE, YOU KNOW, IT IS INTERESTING THAT YOU BROUGHT UP
14 THE BULLETPROOF VEST THAT I HAD TO WEAR. I THINK, OF ALL OF
15 US, YOU HAVE PROBABLY SEEN MORE THAN ANYONE, EVEN STARTING OUT
16 AS A KID, ABOUT WHAT PUBLIC SERVICE REALLY MEANS, AND, BOY,
17 HAVE YOU TAKEN IT TO HEART. JUST THE WAY-- YOU KNOW, YOU THINK
18 ABOUT GROUPS OF PEOPLE WHO NO ONE ELSE THINKS ABOUT. I'M
19 THINKING ABOUT MOBILE HOME RENTERS; YOU KNOW, HOW ADAMANT YOU
20 HAVE BEEN ABOUT MAKING CERTAIN THAT THEY ARE PROTECTED. ABOUT
21 SENIORS. YOU WERE THE ONE THAT REALLY STARTED THAT WHOLE AREA,
22 AND I APPRECIATE THAT SO MUCH ABOUT YOU. AND WHEN YOU SAID,
23 JOKINGLY, YOU NEVER SAW ANYBODY WHO BROUGHT HER OWN BOX TO
24 MAKE A SPEECH, WE ALL BRING WHAT WE NEED, IN ORDER TO STAND
25 TALL. YOU DON'T NEED A BOX TO STAND TALL, AND IN EVERY OTHER



THE BOARD OF
SUPERVISORS

1 WAY, YOU HAVE. AND IT'S REALLY BEEN A PLEASURE SERVING WITH
2 YOU. HILDA, WE MET A LONG TIME AGO, AND I AM NOT THE ONLY
3 FIRST AT THIS TABLE. HOWEVER, I THINK YOU ARE THE ONLY ONE
4 WITH THE PROFILE OF COURAGE AWARD. NOT SO SURE, BUT, I MEAN,
5 THAT'S BIG. I CAN'T EVEN BEGIN TO TELL YOU WHAT A PLEASURE
6 IT'S BEEN TO SERVE WITH YOU IN THE ASSEMBLY, IN THE SENATE,
7 AND ON THIS BOARD. TALK ABOUT PASSION. TALK ABOUT COMMITMENT.
8 I MEAN, YOU HAVE SHOWN AND LED THE WAY ON SO MANY ISSUES THAT
9 JUST-- YOU ADAMANTLY KNEW THAT PEOPLE'S LIVES NEEDED TO
10 IMPROVE. AND, YOU KNOW, YOU TOOK ON ENVIRONMENTAL JUSTICE, AND
11 IT WASN'T JUST EXIDE, BUT YOU MADE DAMN SURE THAT THE PEOPLE
12 IN THAT DISTRICT GOT HEARD. AND YOU HAVE BEEN SO EMPOWERING TO
13 THE PEOPLE, NOT ONLY IN YOUR DISTRICT, BUT THE PEOPLE OF
14 CALIFORNIA, AND CERTAINLY EVERY WORKER IN THE UNITED STATES,
15 AS SECRETARY OF LABOR. YOU-- I WILL REALLY MISS BEING ON THIS
16 BOARD, AND REALLY MISS WORKING WITH YOU. IT JUST SEEMS LIKE,
17 AFTER 30 YEARS, YOU KNOW, WHERE WE GO FROM HERE. BUT I THINK
18 YOU KNOW HOW MUCH I ADMIRE AND RESPECT AND LOVE YOU. AND,
19 HOLLY, THANK YOU SO MUCH FOR UNDERSTANDING THAT A WOMAN WHO
20 REPRESENTED THE THIRD, REALLY CAME FROM THE SECOND. IT'S
21 DIFFERENT. IT IS SOMETHING WE HAVE SHARED FOR A LONG TIME. I
22 MET YOU IN DIANE WATSON'S OFFICE. I THINK OF YOU AS BEING 17,
23 BUT YOU MAY-- WERE YOU?

24
25 **SUP. MITCHELL, CHAIR:** ABOUT.



THE BOARD OF
SUPERVISORS

1

2 **SUP. KUEHL:** ABOUT 17? I THOUGHT SO. AND, OF COURSE, YOU DON'T
3 KNOW, BUT THE PEOPLE WHO HAD TALKED TO YOU AFTERWARDS SAID,
4 "THAT YOUNG WOMAN IS GOING SOMEWHERE." AND, BOY, WERE WE
5 RIGHT. I AM SORRY THAT IT'S ONLY BEEN TWO YEARS TOGETHER ON
6 THIS BOARD, BECAUSE I HAVE REALLY LOVED IT, AND LOVED SEEING
7 YOU CHAIR, AND LOVED WHAT YOU HAVE BROUGHT TO THIS, IN TERMS
8 OF, AGAIN, THE WAY WE ALL HAVE SAID, OUR DUTY IS TO THOSE WHO
9 CANNOT CARE FOR THEMSELVES, WHO CANNOT BUY SOMETHING FOR
10 THEMSELVES, WHO CANNOT CURE THEMSELVES, WHO CANNOT,
11 APPARENTLY, WITHOUT SOME HELP, STAY OUT OF JAIL. I DON'T BLAME
12 THEM. I BLAME US. AND IT IS THE SAME WITH HOMELESSNESS. AND I
13 THINK, OF ALL THE THINGS THAT I HAVE BEEN PROUD OF IN THIS
14 ARENA, IT HAS BEEN THE WAY THE FIVE OF US HAVE COME TOGETHER
15 AND SAID, "THIS IS NOT-- COMPASSION IS NOT ENOUGH. IT HAS TO
16 BE WITH ACTION." CARING IS NOT ENOUGH. BEING HEART-CENTERED,
17 AS LINDSEY SO GENEROUSLY SAID, IS NOT ENOUGH. I WANT TO SAY
18 ABOUT LINDSEY HORVATH, I PROBABLY KNOW BETTER, AT THE MOMENT,
19 HOW LUCKY YOU ARE TO HAVE HER AS YOUR NEW COLLEAGUE, BUT SHE
20 WILL BE JUST AS MUCH A LEADER, JUST AS MUCH A HEART HEART-
21 CENTERED PERSON. AND, LINDSEY, THANK YOU SO MUCH. I TOLD
22 EVERYONE, THEY MAY NOT SHOW UP AND GIVE ME ANY KIND OF THING
23 LIKE THIS, BECAUSE THAT WOULD TAKE TOO LONG. I'M FORTUNATE IN
24 MY CITIES, I'M FORTUNATE IN MY CLUBS, BUT NOBODY SAYS NO TO A
25 NEWLY ELECTED SUPERVISOR. [LAUGHTER] AND SO WE DIDN'T, AND I



THE BOARD OF
SUPERVISORS

1 THANK YOU SO MUCH. I HAVE SO MUCH FAITH IN YOU, AND SO MUCH
2 HOPE FOR WHAT YOU WILL BRING TO THIS GROUP. SO, JUST IN
3 CLOSING, BECAUSE YOU ALL KNOW THE WORK THAT YOU DO-- AND,
4 JANICE, I KNOW YOU ARE LISTENING, TOO-- IT HAS BEEN THE
5 GREATEST JOB. I LOVED BEING IN THE LEGISLATURE, BECAUSE YOU
6 COULD MAKE A LAW AND WALK AWAY. IT WAS EASY. SOMEBODY ELSE
7 WILL CARRY IT OUT. THAT IS JUST NOT THE CASE HERE, I AM SAYING
8 TO THE DEPARTMENT HEADS. WE CAN MAKE A POLICY, BUT WE CAN'T
9 WALK AWAY, BECAUSE WE ARE THE ONES, WITH FESIA AND THE TEAM,
10 WHO HAVE TO CARRY IT OUT. SO, I AM AWASH WITH GRATITUDE. I
11 THANK YOU SO MUCH FOR THE GIFTS, ALL OF THE GIFTS: FOR THE
12 FLOWERS, FOR THE GIFT CARD, FOR THE AUDUBON AND DORSEY SWAG.
13 AND I JUST WANT TO SAY, YOU HAVE ALWAYS HAD MY BACK. AND FOR
14 EVERY MINUTE, FROM NOW ON, WHENEVER YOU NEED IT, I'VE GOT YOUR
15 BACK. THANK YOU SO MUCH. [APPLAUSE]

16
17 **SUP. HAHN:** YAY. YAY. WELL DONE.

18
19 **SUP. MITCHELL, CHAIR:** I AM GOING TO PUT YOU IN THE CAR SEAT
20 NEXT TO ME TODAY, AND DRIVE HOME WITH SHEILA KUEHL IN THE
21 PASSENGER SEAT. THANK YOU VERY MUCH, SUPERVISOR, FOR ALLOWING
22 US TO SHARE THIS TIME AND CELEBRATE WITH YOU. YES, SUPERVISOR
23 SOLIS, ABSOLUTELY. AND WITH THAT, EXECUTIVE OFFICER, WILL YOU
24 PLEASE READ US INTO CLOSED SESSION?



THE BOARD OF
SUPERVISORS

1 **CELIA ZAVALA, E.O.:** THANK YOU, MADAM CHAIR. IN ACCORDANCE WITH
2 BROWN ACT REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD
3 OF SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM
4 CS-1, CONFERENCE WITH LEGAL COUNSEL, REGARDING ANTICIPATED
5 LITIGATION; AND ITEM CS-2, CONFERENCE WITH LABOR NEGOTIATOR
6 FESIA DAVENPORT AND DESIGNATED STAFF, AS INDICATED ON THE
7 POSTED AGENDA. THANK YOU.



THE BOARD OF
SUPERVISORS

**CLOSED SESSION ITEMS
FOR NOVEMBER 22, 2022**

1
2
3
4
5 **CS-1. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED**
6 **LITIGATION**

7 (Paragraph (4) of subdivision (d) of Government Code Section
8 54956.9)

9
10 Initiation of litigation (one case). (22-4374)

11
12 **The Board authorized County Counsel to initiate litigation.**
13 **The defendant(s) and the other particulars will, once the**
14 **action is formally commenced, be disclosed to any person**
15 **upon inquiry. The vote of the Board was 4-0 with**
16 **Supervisor Barger being absent.**

17
18
19 **CS-2. CONFERENCE WITH LABOR NEGOTIATORS**
20 **(Government Code Section 54957.6)**

21
22 Agency designated representatives: Fesia Davenport, Chief
23 Executive Officer, and designated staff.

24
25 Employee Organization(s) for represented employees: All
26 individual member unions of the Coalition of County Unions,
27 AFL-CIO; Local 721, SEIU; All affiliated member unions of
28 AFSCME Council 36; Association of Deputy District Attorneys;
29 Los Angeles County Association of Environmental Health
30 Specialists; Los Angeles County Public Defenders; and

31
32 Unrepresented employees (all). (17-0363)

33
34 **No reportable action was taken.**
35
36
37



THE BOARD OF
SUPERVISORS

1 I, JENNIFER A. HINES, Certified Shorthand Reporter Number
2 6029/RPR/CRR qualified in and for the State of California, do
3 hereby certify:

4 That the transcripts of proceedings recorded by the Los
5 Angeles County Board of Supervisors November 22, 2022, were
6 thereafter transcribed into typewriting under my direction and
7 supervision;

8 That the transcript of recorded proceedings as archived
9 in the office of the reporter and which have been provided to
10 the Los Angeles County Board of Supervisors as certified by
11 me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor in anywise
14 interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 30th day of November 2022, for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19
20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR
22
23
24
25