



**STATEMENT OF PROCEEDINGS  
FOR THE REGULAR MEETING OF THE  
LOS ANGELES COUNTY  
PREVENTION AND PROMOTION  
SYSTEMS GOVERNING COMMITTEE**

**500 WEST TEMPLE STREET  
LOS ANGELES, CA. 90012**

**Wednesday, November 19, 2025**

**10:00 AM**

RECORDING FOR THE ENTIRE MEETING. (25-6858)

**Attachments:** [RECORDING](#)

1. Call to Order, Los Angeles County Land Acknowledgement, and Roll Call.

Los Angeles County Land Acknowledgment

The County of Los Angeles recognizes that we occupy land originally and still inhabited and cared for by the Tongva, Tataviam, Serrano, Kizh, and Chumash Peoples. We honor and pay respect to their elders and descendants past, present, and emerging as they continue their stewardship of these lands and waters. We acknowledge that settler colonization resulted in land seizure, disease, subjugation, slavery, relocation, broken promises, genocide, and multigenerational trauma. This acknowledgment demonstrates our responsibility and commitment to truth, healing, and reconciliation and to elevating the stories, culture, and community of the original inhabitants of Los Angeles County. We are grateful to have the opportunity to live and work on these ancestral lands. We are dedicated to growing and sustaining relationships with Native peoples and local tribal governments, including (in no particular order) the

Fernandeño Tataviam Band of Mission Indians  
Gabrielino Tongva Indians of California Tribal Council  
Gabrieleno/Tongva San Gabriel Band of Mission Indians  
Gabiroleño Band of Mission Indians - Kizh Nation  
San Manuel Band of Mission Indians  
San Fernando Band of Mission Indians

To learn more about the First Peoples of Los Angeles County, please visit the Los Angeles City/County Native American Indian Commission website [www.lanaic.lacounty.gov](http://www.lanaic.lacounty.gov). (25-6436)

**Chair Dr. Jackie Contreras called the meeting to order at 10:06 a.m. followed by the reading of the Los Angeles County Land Acknowledgement. Member Dr. Lisa H. Wong arrived at 10:45 a.m. and left at 1:00 p.m., Vice Chair Dr. Barbara Ferrer left the meeting at 12:07 p.m., member Brandon T. Nichols left at 1:00 p.m., and member Maral Karaccusian left at 1:01 p.m.**

**Chair Dr. Jackie Contreras provided a detailed overview of the agenda and highlighted the following:**

- 1. Through nearly 1,900 participants, 100 interviews, field visits, and focus groups the PPSGC and Earnst & Young (EY) developed User Journey Maps (UJMs) that capture how constituents and staff navigate the County and community-partner system to document their experiences, barriers, and opportunities.**
- 2. Transition Age Youth (TAY) members will share initiatives to align efforts, increase access to information and services, and maximize the collective impact of County and community-partner resources for Opportunity Youth**
- 3. Discussion on the November 18, 2025, Board Motion “Advancing A Unified Prevention Framework for Children, Youth, and Families.”**
- 4. Discussion on the Flexible Funding Analysis conducted by the Redstone Strategy Group.**

**Commission Services staff performed roll call, and a quorum of in person members was met.**

**Present:** 8 - Chair Dr. Jackie Contreras, Vice Chair Dr. Barbara Ferrer, Member David J. Carroll, Member Karla Pleitéz Howell, Member Maral Karaccusian, Member Brandon T. Nichols, Member Dr. D'Artagnan Scorza and Member Dr. Lisa H. Wong

**Absent:** 1 - Member Cheri Todoroff

## I. DISCUSSION/APPROVAL

2. Discuss and take Appropriate Action on the draft Prevention and Promotion Systems Governing Committee (PPSGC) User Journey Maps (UJMs) and findings prepared by Ernst & Young, Consultant Team, including use of a "Gallery Walk by the Consultant Team to stimulate public involvement. (25-6437)
- Dr. Jackie Contreras, PPSGC Chair and Director of the Department of Public Social Services (DPSS), County of Los Angeles
  - Dr. D'Artagnan Scorza, PPSGC Member and Executive Director, of Racial Equity, County of Los Angeles
  - Carlos Pineda, Manager, Prevention and Promotion Coordination and Implementation Team (PPCIT), Los Angeles County Anti-Racism, Diversity, and Inclusion (ARDI) Initiative
  - Gary Campanella, ARDI/Fuse
  - Mark Lee Cambray, ARDI
  - Kyle Ota, ARDI

Subject Matter Experts with Lived Experience:

- Alton Pitre, Casey Family Programs / Castillo Consulting Partners
- Elianna Peña, California Youth Connection
- Josh Boykin California Youth Connection / Los Angeles County Youth Commission
- Kyle Mitchell
- Yahniiie Bridges

Ernst & Young, Consultant Team

- Dominique A. Homer, Senior Manager/Engagement Manager
- Hope Hahn, Lead Researcher
- Erica Marquis, Senior Consultant/Researcher
- Kaitlyn Adamczyk, Senior Data Analyst/Researcher

**Chair Dr. Contreras welcomed the Subject Matter Experts (SMEs) with lived experience who participated in the UJM process with the EY team then invited the EY team to open the discussion on the process of the UJM. Erica Marquis provided an overview of the UJM how it is used to map, document, and analyze LA County's prevention and promotion service delivery for identified service areas and populations. And how it informs the development of a comprehensive, equitable, and responsive service model, in collaboration with the PPSGC and PPCIT. She informed that Personas are realistic user representations, and that Journey Maps visualize how users' complete tasks and goals and discussed the benefits of each. And outlined the Board-Identified domains and the PPSGC Proposed Populations:**

- 1. Disconnected youth (ages 16-26)**
- 2. Systems-Impacted TAY (ages 18-26) and older adults (ages 60+)**
- 3. Women with young children (ages 0-5)**

She overviewed the approach and types identified based on a survey and four research sessions that engaged County staff, Community-Based Organization (CBO) staff, and individuals with lived experience which consisted of interviews, field visits, focus groups, and tabling. Recruitment strategies targeted both clients and staff through multiple channels and CBOs played a key role in promoting research activities to clients via flyers, email outreach, and direct engagement. To capture diverse perspectives, 36 CBOs across multiple service planning areas (SPAs), and representatives from 14 County departments were engaged.

19 personas were used to illustrate lived experiences of clients and frontline staff to which 15 minutes were set aside for Breakout sessions that included an in person Interactive Gallery Walk with Personas and UJM stations for TAY – Foster Youth, Women with Young Children, Opportunity Youth, and TAY – Juvenile Justice. The goal of the Interactive Gallery Walk activity was to demonstrate how maps were created, how the information came together and to identify pain points and explore what could be improved to address challenges identified.

Member Carroll highlighted he would like to see best practices related to positive experiences with young people and transitional housing programs (THPs). Member Dr. Wong inquired if the information can be provided in another format that allows other teams to reference it.

Breakout sessions on Opportunity Youth and TAY – Juvenile Justice showcased enough opportunities, journeys, and the great work that CBOs are doing. The Women with Young Children Breakout session highlighted the lack of awareness of available resources and the importance in having CBOs present to help navigate resources.

Josh Boykin noted the Journey Maps allow one to see if a youth is falling through the cracks and helps identify systems in place to assist. Alton Pitre also noted the importance of CBOs inside the juvenile hall system, and Kyle Mitchell stated he feels that social work needs a bigger focus.

Chair Dr. Contreras expressed that as a system they must be more responsive to those they are charged with to serve and is hopeful that the information gathered in the Breakout sessions will help with reinforcement of CBOs.

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Josh Boykin informed that the difference between the UJM and past methods is that in a sense it provides the context of what led up to the success story. Yahnii Bridges stated that the County must be flexible. Member Brandon T. Nichols expressed that the people's aspect is not discussed enough when assisting youth. Member Pleitez Howell noted that in the Women with Young Children Breakout session the Journey Map showed that mothers and children have different needs and is important that the County take this into perspective.

Hope Hahn then overviewed the key findings and recommendations and the following challenges in the system encountered with clients and staff:

1. Eligibility rules are rigid and misaligned with real life
2. Stigma and fear block access
3. Rigid systems feel unsafe
4. Informal networks fill system gaps
5. Burnout and emotional fatigue are widespread
6. Training is inconsistent and reactive
7. Roles are unclear and overly broad
8. Manual workarounds are the norm
9. Everyone struggles to navigate fragmented systems
10. Services are hard to find and understand
11. Co-location is a shared bright spot
12. Continuity of care is missing

Recommendations based on findings are as follows:

1. Integrate and coordinate systems
2. Simplify and clarify service access
3. Expand and formalize co-location
4. Improve continuity of care
5. Support staff well-being
6. Standardize and deepen training
7. Clarify and align roles
8. Modernize tools and infrastructure
9. Align eligibility with real-life needs
10. Reduce stigma and build trust
11. Promote safety and flexibility in systems
12. Leverage and strengthen peer and community networks

Chair Dr. Contreras thanked the group and inquired if anyone had feedback to which Member Karaccusian acknowledged that LA County has a dedicated, solution-focused workforce with a lot of the work discussed already in motion. Vice Chair Dr. Ferrer expressed that insights discussed with the SMEs on Lived Experience need to be centered in the work and

highlighted a key takeaway is that CBOs are doing a better job from the perspective of youth. Chair Dr. Contreras stated that better understanding and improvements are needed by the County to provide authentic, consistent, and compassionate care. Alton Pitre stated that in the juvenile system it is easy to be indoctrinated and difficult to get out of the system and would like to see a Journey Map that indicates what works and what does not. Josh Boykin expressed concerns regarding providers who offer the same service which often cancel each other out. Kyle Mitchell expressed that his experience in foster care from two to 18 years of age was not positive for him and others in foster and group homes. Vice Chair Dr. Ferrer agreed that the County must do better in providing care.

Public comment was provided by four members of the public. Virtual public comment was provided by Annette Shellmire-Hayes and Fran Sereseres. Written public comment was provided by Latia Suttle, U.S. Army Veteran and Dr. Esroruleh T. Mohammad.

In addition, Chair Dr. Contreras informed that written public comment for this item will be accepted through Thursday, November 20, 2025, at 1:00 p.m. And to email the public comment to [contact@ppsgc.lacounty.gov](mailto:contact@ppsgc.lacounty.gov).

**Attachments:** [PPSGC - User Journey Mapping 11.19.2025](#)  
[Supplemental Materials - PPSGC - User Journey Mapping 11.19.2025](#)  
[PUBLIC COMMENT/CORRESPONDENCE](#)

3. Discuss and Take Appropriate Action on the Updated Presentation on the TAY (Transitional Age Youth) Table. (25-6438)
  - Dr. Tamara N. Hunter, Division Chief, Family First Prevention Services, Los Angeles County Department of Children and Family Services (DCFS)
  - Minsun Meeker, Deputy Director, Children and Transitional Age Youth (TAY) Bureau, Department of Children and Family Services (DCFS)
  - Alaina Moonves-Leb, Acting Executive Director, Office of Child Protection
  - Tierra Summers, Executive Director of the Los Angeles County Youth Commission (YC)
  - Taylor Schooley, MPH, Coordination & Innovation Branch Director, Los Angeles County Department of Youth Development (DYD)

Dr. Tamara N. Hunter overviewed the Los Angeles County TAY Table and discussed the disconnection amongst youth and young adults and those most at risk as being current and former foster youth, justice-involved youth, and youth impacted by homelessness. She reported that youth disconnection is associated with significant costs across the life course in generational poverty, behavioral health issues, justice system involvement, and poor health and early mortality. She shared a heat map from the 2023 American Community Survey (ACS) that gave an overview of experiences

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of disconnected youth between the ages of 16 to 24, who are not in school or employed for 12 months or more and provided the following statistics:

1. 22% of 24-year-old Latinas and 20% of 22-year-old Latino males are experiencing disconnection in LA County
2. 47% of 22-year-old black males are experiencing disconnection in LA County
3. 36% of 19-year-old veterans experiencing disconnection in LA County
4. 14% of 16-year-old black girls are experiencing disconnection in LA County, a higher rate than other populations

Minsun Meeker stated that the problem is a pervasive systems-level strategic and functional misalignment within County departments, across County departments, with non-County partners, and among service providers, siloing and a lack of coordination which leads to disjointed, ineffective, and/or duplicative efforts, and contributes to youth struggling with accessing resources and opportunities. She reported that between 2021 and 2024 there were 40+ board motions on TAY youth disconnection and that the TAY table, can be a solution by bringing together departmental leaders and SMEs who serve systems-involved and opportunity youth between the ages of 16 to 26. She covered the member departments and the TAY table format which consists of quarterly TAY table convenings, project-based workgroups, and learning collaborative. She overviewed the TAY table projects which consist of an integrated data committee, identifying and supporting at-risk youth, providing a web-based resource hub, and aligning resources. Also, a TAY Data Handbook is being developed to facilitate information/data sharing to support shared youth/young adult clients and that the milestones achieved include, cross-sector partners convened, a charter for the integrated workgroup has been established, and a workplan for the TAY Data handbook is also in development. The TAY Data Public Dashboard will be used to review and compare data across key areas and is essential in addressing needs, identifying gaps, and determining whether interventions are impacting outcomes and will be a place where multiple indicators can be found and utilized and noted milestones are that DCFS has shared their dashboard and are in the process of reviewing data available across systems and developing a list of additional data points. She overviewed the TAY-focused web-based resource hub which assists youth and young adults and those who they support to access information about available services, providing resources and opportunities to prevent disconnection, strengthening existing connections, and re-engaging opportunity youth. Milestones include securing funding, the curation of resources and information, the design and launch, and

that the design team is in formation. Dr. Hunter demonstrated how the resource hub works on a cellphone and that the TAY Table is a component of the existing System of Care and that department head buy-in, and support is needed to see it thrive despite competing priorities. Also, that leadership from both the program and data side is needed to get them on the same page. And that a departmental self-assessment was completed to understand how departments identify those at risk. Member Karaccusian acknowledged that the County is very risk averse. A discussion ensued on data sharing with Chair Dr. Contreras stating that the key players that need to be present for data sharing discussions are not present at the meeting and that informed consent will be critical in future discussions. Minsun Meeker added that shared metrics and outcomes are a key priority that all departments lifted.

Tiara Summers informed that youth voices will be heard through the TAY Table by way of marketing, outreach, and sustainability. Minsun Meeker added that staff time and dedication will also be required to ensure the information, and the resource hub is up to date. Kyle Mitchell stated that for this to be accessible and useful for students and youth who are disconnected, youth must be involved, social media must be used, and social workers must be involved. Josh Boykin added that creating a campaign through partnerships would also be helpful in getting the message out.

Public comments were provided by two members of the public. Virtual public comment provided by Michael Anderson. Written public comment was provided by Latia Suttle, U.S. Army Veteran.

**Attachments:** [November PPSGC Meeting FINAL PUBLIC COMMENT/CORRESPONDENCE](#)

4. Discuss and Take Appropriate Action on the Prevention and Promotion Systems Governing Committee (PPSGC's) Flexible Funding Analysis prepared by Redstone Strategy Group. (25-6440)
  - Dr. D'Artagnan Scorza, PPSGC Member and Executive Director, of Racial Equity, County of Los Angeles
  - Carlos Pineda, PPCIT Manager, Los Angeles County Anti-Racism, Diversity, and Inclusion (ARDI) Initiative
  - Redstone Strategy Group
    - Noha Kikhia, Associate Principal
    - Micah Park, Associate
    - Bill Pitkin, Independent Consultant
    - Carol Wilkins, Independent Consultant

**Dr. Scorza overviewed the flexible funding analysis which helps identify where County departments can be further supported and where flexibility exists, which gives a framework for doing the work. Noha Kikhia stated that**

**in September they discussed findings and initial recommendations from the prevention program and funding inventory, and that in the current fiscal environment, County departments are working to secure sustainable funding for prevention programs. Also stated that the funding analysis could support Countywide funding coordination and collaboration by way of the following:**

- 1. Monitor funding flexibility and elevate potential use of funds**
- 2. Support County departments to connect with decisionmakers**
- 3. Coordinate funding asks across departments**

**Furthermore, funding flexibility can be assessed along four key dimensions: Who, What, approval process, and availability of funds. And that funding source flexibility falls along the spectrum of somewhat restricted, very flexible, very restricted, and somewhat flexible. She informed that two thirds of FY 24-25 budgets in the program and funding inventory came from 28 funding sources and are in the middle of the funding flexibility continuum.**

**Written public comment was provided by Latia Suttle, U.S. Army Veteran Dr. Esroruleh T. Mohammad. There was no in person, or virtual public comment.**

**Attachments:** [Flexible Funding Analysis - PPSGC PUBLIC COMMENT/CORRESPONDENCE](#)

## **II. ADMINISTRATIVE MATTERS**

- 5. Approval of the minutes from the September 17, 2025, meeting. (25-6441)**

**This item was continued until December 17, 2025, PPSGC meeting.**

**Written public comment was submitted by Dr. Esroruleh T. Mohammad. There was no in person or virtual public comment.**

**Attachments:** [091725\\_PPSGC DRAFT Minutes PUBLIC COMMENT/CORRESPONDENCE](#)

- 6. Presentation on the “Advancing A Unified Prevention Framework for Children, Youth, and Families” Board Motion. A Proposed Evolution of the Prevention Infrastructure. (25-6442)**

**Chair Dr. Contreras informed that there was a Board motion passed on November 19, 2025, and noted there are implications that will need to be reviewed at the December 17, 2025, PPSGC meeting pertaining to the motion.**

**Written public comment was provided by Latia Suttle, U.S. Army Veteran, and Dr. Esroruleh T. Mohammad. There was no in person or virtual public comment.**

**Attachments:** [Advancing a Unified Prevention Framework for Children, Youth, and PUBLIC COMMENT/CORRESPONDENCE](#)

7. Approval of the Prevention and Promotions Systems Governing Committee (PPSGC) 2026 meeting calendar. (25-6443)

**This item was continued to the December 17, 2025, PPSGC meeting.**

**There was no in person, virtual or written public comment.**

**Attachments:** [2026 PPSGC Meeting Dates](#)  
[PUBLIC COMMENT/CORRESPONDENCE](#)

### **III. MISCELLANEOUS**

#### **Public Comment**

8. Opportunity for members of the public to address the PPSGC on items of interest that are within the jurisdiction of the PPSGC. (25-6444)

**Virtual public comment was provided by Annette Shellmire-Hayes. Written public comment was provided by Latia Suttle, U.S. Army Veteran. There was no in-person public comment.**

**Attachments:** [PUBLIC COMMENT RE: Items 2,3,4,5,6 & 8](#)

#### **Adjournment**

9. Closing Remarks and Adjournment. (25-6445)

**Chair Dr. Jackie Contreras reminded members that the next PPSGC meeting is on December 17, 2025, from 10a.m. to 12 p.m. And that members of the public who wish to be added to the PPSGC mailing list for future agendas and materials can do so by emailing [contact@ppsgc.lacounty.gov](mailto:contact@ppsgc.lacounty.gov). She then adjourned the meeting of Wednesday, November 19, 2025, at 1:05 p.m.**