



County of Los Angeles Hospitals and Health Care Delivery Commission

DATE: Thursday, February 5, 2026
TIME: 10:30 a.m.

LOCATIONS 313 N. Figueroa Street, Los Angeles CA 90012, Conference Room 702
IN PERSON: 1401 E. Willow Street, Signal Hill, CA 90755

VISIT VIRTUALLY: [MS Teams link](#) (Ctrl+Click to Follow Link)
BY TELEPHONE: +1 323-776-6996 CONFERENCE ID#: 951620936

MEMBERS: Chair David Marshall, D.N.P.; Vice Chair William McCloud, M.H.A., F.A.C.H.E.; Commissioner Christopher Bui, M.D.; Commissioner Tia Delaney-Stewart, MSN-Ed, R.N.; Commissioner Laura LaCorte, J.D.; Commissioner Elisa Nicholas, M.D.; Commissioner Patrick Ogawa; Commissioner Margaret Farwell Smith; Commissioner Stanley Toy, M.D.; Commissioner Rosemary C. Veniegas, Ph.D.; Jennifer Sudarsky, MD; Commissioner Mark Marat Hay, Ph.D.; Bradley Dirk Selby

THIS MEETING MAY BE RECORDED.
Agenda Posted: January 30, 2026

Members of the Public may address the Hospitals and Health Care Delivery Commission on any agenda item. Three (3) minutes are allowed for each item.

AGENDA

1. Call to order - Commission Chair
2. Roll Call - Commission Staff
3. Welcome - Commission Chair
4. Action Item -
 - a. Approval of December 4, 2025 Minutes
5. Presentation - General discussion with Caroline Balfour, Chief Revenue Management, Department of Health Services
6. Items for discussion and possible action:
 - a. Discussion - Commission Site-Visits
 - b. Discussion - Commission Guest Speakers
 - c. Discussion of Hospital Commissions 2026 Strategic Priorities
 - "Save Our Safety Net"
 - Communications
 - Alternative Funding and Philanthropy
 - DHS Strategic Priorities
 - d. Discussion – Department of Health Services Dashboard
7. Items not on the posted agenda for matters requiring immediate action because of an emergency, or where the need to take immediate action came to the attention of the Commission after the posting of the agenda.
8. Public Comment
9. Adjournment

PUBLIC COMMENT: To listen to the meeting by telephone call (323) 776-6996, conference ID: 614150750#. Submit written public comments as a part of the official record by email to hcdcommission@dhs.lacounty.gov. Please include the agenda item and meeting date in your correspondence. All correspondence received shall become part of the official record.