



COUNTY OF LOS ANGELES
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January 5, 2026

DIRECTOR
Sarah Mahin

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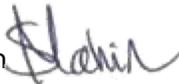
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To: Supervisor Hilda L. Solis, Chair
Supervisor Holly J. Mitchell, Chair Pro Tem
Supervisor Lindsey P. Horvath
Supervisor Janice Hahn
Supervisor Kathryn Barger

From: Sarah Mahin 
Director of Department of Homeless Services
and Housing

FISCAL YEAR 2025-26 HOMELESS INITIATIVE FUNDING RECOMMENDATIONS (ITEM NO. 5, AGENDA OF MARCH 25, 2025)

On March 25, 2025, the Los Angeles County (County) Board of Supervisors (Board) approved a motion (motion) amending the fiscal year (FY) 2025-26 Homeless Initiative Funding Recommendations Board Letter directing the Chief Executive Office – Homeless Initiative (CEO-HI) and the Department of Health Services - Housing for Health (DHS-HFH) to provide a written report detailing standards of care, how they align with the Measure A goals, and how the standards will be incorporated into the contracts executed for FY 2026-27.

January 1, 2026, marks the conclusion of the transition of CEO-HI and DHS-HFH and to the Department of Homeless Services and Housing (HSH). This serves as the report back from HSH in response to this motion.



BACKGROUND

The Affordable Housing, Homelessness Solutions, and Prevention Now Transactions and Use Tax Ordinance (Measure A or Ordinance)¹ is a half-cent countywide sales tax passed by County voters in November 2024 that funds housing, services, and prevention programs for people experiencing or at risk of homelessness. Per the Ordinance, 60% of the funding must be allocated towards Comprehensive Homelessness Services, which is administered by the County. Of the Comprehensive Homelessness Services allocation, 15% must be allocated to the Local Solutions Fund and 1.65% must be allocated to Homelessness Solutions Innovations.

Section 3.C of the Ordinance states the County shall spend funds allocated to it for Comprehensive Homelessness Services to provide standardized basic services to bring people inside and ensure that people have access to social services, medical care and behavioral/mental health care, and on homelessness prevention strategies. The Executive Committee, with input from the Leadership Table, shall develop best practices for standardization of care, including but not limited to connections to behavioral and mental health, medical care, and other services. These best practices should include guidance and key performance indicators for contractors and Funding Recipients.

The Executive Committee for Regional Homeless Alignment (ECRHA) established² the Best Practices for Standardization of Care (BPSC) Committee on March 14, 2025, to lead this work. The BPSC Committee included representatives from ECRHA and the Leadership Table for Regional Homeless Alignment (LTRHA), including County departments, jurisdictions, service providers, individuals with lived experience, and other sectors and partners.³

From April 10, 2025 through November 20, 2025, the BPSC Committee met to develop draft recommendations, receive and incorporate feedback from the County Homeless Data Executive Steering Committee Data Subcommittee, and finalize its recommendations to ECRHA regarding performance measures related to permanent supportive housing, interim housing, and outreach. On December 12, 2025, ECRHA approved the recommended performance measures.

¹ https://file.lacounty.gov/SDSInter/lac/1169975_Special-Sales-Tax-to-Fund-Homelessness-Programs-and-LACAHSA.pdf

² <https://file.lacounty.gov/SDSInter/bos/supdocs/201239.pdf>

³ BPSC Committee members are listed on slide 20 of this presentation: <https://file.lacounty.gov/SDSInter/bos/supdocs/210549.pdf>. Additional County departments named in the March 25, 2025 motion were also notified about the work of the BPSC Committee.

PERFORMANCE MEASURES SUMMARY

A total of 112 performance measures were approved by ECRHA pertaining to permanent supportive housing, interim housing, and outreach.⁴ These align with Measure A Goals 1-3:⁵

- 1) Increase the number of people moving from encampments into permanent housing to reduce unsheltered homelessness
- 2) Reduce the number of people with mental illness and/or substance use disorders who experience homelessness
- 3) Increase the number of people permanently leaving homelessness

The finalized performance measures are organized into four categories:

- 1) System Goals: Monitor how the entire system is functioning as a whole and examine progress toward strategic goals;
- 2) System component performance indicators: Measures how all providers of a specific component are collectively performing and how multiple components are working together to move participants through the homeless services system;
- 3) Contract performance indicators: Measures of how well individual programs and providers are performing; and
- 4) Required Services: Operational expectations that define how providers should deliver services.

The chart below summarizes the recommended measures across the four performance management categories and by programmatic category:

	System Goals	System Component Performance Indicators	Contract Performance Indicators	Required Services	Totals
Permanent supportive housing	2	20	9	4	35 (31%)
Interim housing	3	21	8	1	33 (30%)
Outreach	6	28	9	1	44 (39%)
Totals	11 (10%)	69 (62%)	26 (23%)	6 (5%)	112

⁴ Approved performance measures can be found here: <https://file.lacounty.gov/SDSInter/bos/supdocs/210573.pdf>. Additional details on all the measures can be found here: <https://file.lacounty.gov/SDSInter/bos/supdocs/210552.pdf>

⁵ <https://homeless.lacounty.gov/measure-a-hub/>

NEXT STEPS AND CONCLUSION

The appropriate contract administrators will work to determine how to implement the measures that relate to contracts (i.e. contract performance indicators and required services) for FY 2026-27, including setting appropriate targets as needed, taking into account current funding constraints. It is important to note that many of the measures related to contracts are existing contractual requirements. HSH will be the primary contract administrator for the majority of Measure A funds.

For measures not related to contracts (i.e. system goals and system component performance indicators), available aggregate data from these measures will be populated in an interactive public dashboard HSH will lead development and launch of by October 2026, with a goal to update at least quarterly. Additionally, available aggregate data for the contract performance measures will also be available on the dashboard. Data for many system goals is already available on the public Measure A Progress Dashboard.

While the BPSC's Committee's work on performance measures has concluded, the BPSC Committee will meet one additional time in 2026 to wrap up its work.

These measures reflect significant advancement and alignment of a shared performance framework across multiple key system stakeholders. HSH looks forward to working with system partners and providers on the implementation process.

Should you have any questions concerning this matter, please contact me or Kristen Aster at (213) 948-2825 or kaster@hsh.lacounty.gov.

CT: RS: KA

c: Executive Office, Board of Supervisors
County Council