



November 7, 2025

**Los Angeles County
Board of Supervisors**

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TO: Supervisor Kathryn Barger, Chair
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Supervisor Lindsey P. Horvath
Supervisor Janice K. Hahn

FROM: Christina R. Ghaly, M.D. 
Director

SUBJECT: **HOUSING FOR HEALTH BIENNIAL REPORT
(ITEM NO. 16 FROM THE JANUARY 14, 2014
BOARD MEETING)**

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In November 2012, the Department of Health Services (DHS) established the Housing for Health (HFH) division to expand access to supportive housing for DHS patients who are homeless, have complex health conditions, and/or are high utilizers of DHS services. With investments from other Los Angeles County departments and the passage of Measure H, HFH's target population has expanded to people experiencing homelessness with complex health and/or behavioral health needs and other vulnerable populations. HFH offers a full continuum of services to address the range of housing and service needs of its clients, which was built using a flexible service delivery model that strives to adjust to individual needs as they change overtime.

This report provides an update on HFH from January 1, 2025 – June 30, 2025, to the Board of Supervisors on HFH's core programs, including outreach services, interim and permanent housing, benefits advocacy, and clinical services.

If you have any questions, you may contact me, or your staff may contact Leepi Shimkhada, Interim Director of HFH by email at lshimkhada@dhs.lacounty.gov.

CRG:ls

Attachment

c: Chief Executive Office
County Counsel
Executive Office, Board of Supervisors

*"To advance the health of our patients
and our communities by providing
extraordinary care"*



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Health Services
LOS ANGELES COUNTY

HOUSING FOR HEALTH

NOVEMBER 2025 MID-YEAR REPORT

Reporting Timeframe: From January 1 - June 30, 2025

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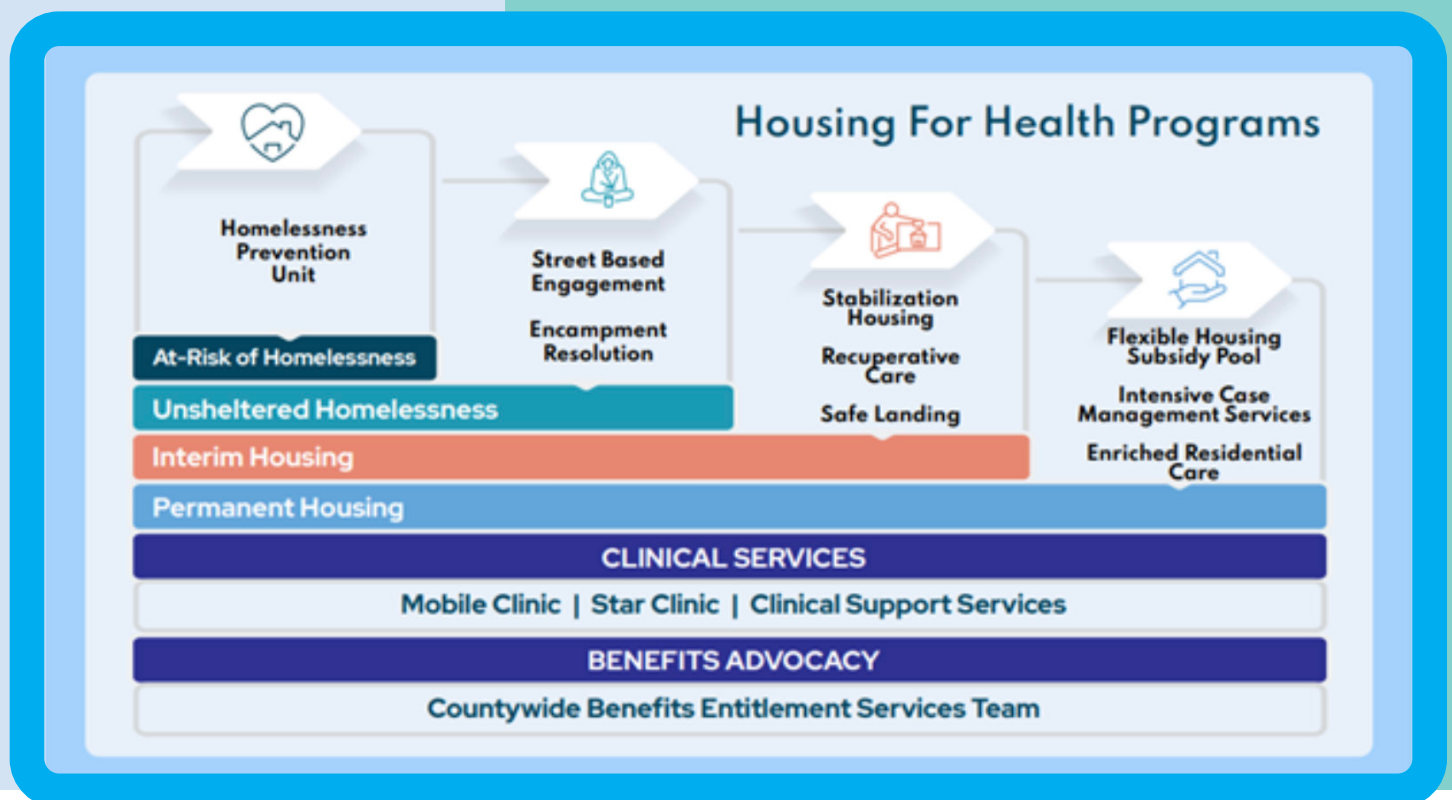
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Introduction

On behalf of our staff and partners, Housing for Health is pleased to present an overview of our progress and key achievements during the first half of 2025. Housing for Health's mission is to improve the health, dignity, and wellbeing of the most vulnerable Los Angeles County residents experiencing homelessness and housing instability by providing integrated housing, social services, benefits advocacy, physical and behavioral healthcare. The work is complex and involves hundreds of staff and community providers who collaborate tirelessly towards that shared mission. This mid-year report offers insights into Housing for Health's core programs, highlighting noteworthy updates and outcomes from January through June of 2025. For the second year in a row, LA County experienced a decrease in the number of individuals experiencing unsheltered homelessness, as demonstrated in the 2025 Greater Los Angeles Homeless Count. As Housing for Health prepares to move from the Department of Health Services (DHS) to the new Department of Homeless Services and Housing, staff and partners continue to do "whatever it takes" to help our clients and to reduce homelessness in LA County.

Housing for Health Overview



Client Success Stories

The Skid Row Care Campus: A Place for Community

Lisa Parizo is 61 years old. Her journey through homelessness has spanned over 15 years, marked by periods of uncertainty and resilience. Lisa's story is not just one of hardship, but of determination and hope—qualities that inspire those in her community every day.

Lisa's life took an unexpected turn after college, where she earned two degrees and began a promising career with a technology company. Unfortunately, when her company relocated to Chicago, Lisa found herself unemployed. The subsequent tech crash made finding new work nearly impossible.

As economic downturns continued, Lisa lost her home and eventually moved to Los Angeles. She describes how systemic issues have contributed to the homelessness crisis. Lisa's perspective is clear: politics, lack of funding, and lack of empathy are major factors that derail efforts to bring people inside. "These barriers perpetuate the misunderstanding, stigma, and frustration most residents feel," she said.

For the past year, Lisa has lived at the Mayfair Hotel, an interim housing site made possible by City and County initiatives to address homelessness. Lisa, her wife, and their three cats have found safety and stability while awaiting permanent housing.



Lisa Parizo said she found a welcoming place at the Skid Row Care Campus, which helps unite community and helps people feel useful and valued.

Lisa said she has found a welcoming space at the Skid Row Care Campus, which opened in April and is a collaborative effort among LA County Departments of Health Services, Mental Health, and Public Health. The community organizations running the campus include Homeless Health Care Los Angeles, Wesley Health Centers, and Social Model Recovery Systems. "The staff has never looked down at any of the clients, and that is important to me and our community," she notes. Lisa regularly visits the center to use the computers, enjoy a cup of coffee, and access essential supplies such as clothing and hygiene products.

These services may seem simple, she said, but they make a profound difference. The campus also offers health care, respite beds, a harm reduction drop-in center, and case management. A warm beverage, clean clothes, and a safe place to connect offer comfort and dignity—reminders that Lisa is part of a caring community.

Lisa's hopes for the future are ambitious and inspiring. She wants to be an advocate for the unhoused and assist on-going efforts to build more affordable housing complexes powered by solar energy. Lisa's vision is rooted in her belief that everyone deserves a safe, sustainable place to call home.

Lisa said the Skid Row Care Campus helps unite community and makes people feel useful and valued. Lisa's journey reminds us that success is not just about overcoming adversity—it's about being authentic on your journey to finding hope, community, and purpose.



Kyle Phipps explains how the Contingency Management program isn't just about the rewards. It's about creating a sense of accountability and structure.

Rewards Went Beyond Gift Cards for Kyle Phipps

Kyle Phipps, 32, grew up in a small town where opportunities felt limited, and the pressures of life weighed heavily. Like many others, he found himself trapped in a cycle of substance use, chasing temporary relief from the pain in his life that he couldn't escape.

For years, Kyle tried to stop using methamphetamine. He described how his relationships suffered and his career prospects dwindled. Kyle's turning point came when his counselor introduced him to DHS Mobile Clinic's Contingency Management program—an evidence-based, behavioral therapy approach that uses positive reinforcement, including financial incentives, to encourage behavior change such as refraining from using drugs.

The Contingency Management program, offered through the DHS Mobile Clinics program, is built on a simple yet powerful concept: rewarding victories— such as testing negative for drugs— with tangible incentives can make an impact. The program runs for 13 weeks, offering participants the chance to earn gift cards (increasing in value each week) if they test negative for amphetamines and other specific substances.

For Kyle, the program isn't just about the rewards. Rather, Kyle said, it's about creating a sense of accountability and structure, two things he had struggled with for years. One of the most significant changes Kyle experienced was in his mindset. "I started believing in myself again," he says. "It wasn't just about staying clean; it was about rebuilding my life, piece by piece."

Kyle said his progress was challenging. There were days when the weight of his past felt overwhelming, and the temptation to fall back into old habits loomed large. But the program's framework helped him stay grounded and focused.

Over time, Kyle reconnected with his family and repaired friendships. "I felt like I had won a million dollars— now I control my life, not the addiction," Kyle said with pride. In the future, Kyle wants to be an advocate for others struggling with substance use, sharing his story to inspire hope and encourage participation in programs like the DHS program. "If I can do it, anyone can," he says. "It's not easy, but it's worth it."

Kyle's journey underscores the significance of programs like the Contingency Management program, and how it offers structure, support, and motivation to individuals seeking to rebuild their lives.

Housing for Health Program Updates

Homelessness Prevention Unit

The Homelessness Prevention Unit is a proactive, data-driven program launched in July 2021 to identify clients at high risk of experiencing homelessness and to test strategies to prevent their homelessness. Clients are identified through predictive modeling by UCLA's California Policy Lab. Homelessness Prevention Unit staff work with clients over four to six months to help stabilize their housing and improve their overall health. The program also provides flexible financial assistance that can pay for rent, utility payments, debt resolution and more. Clients are also linked to health and mental health services, substance use treatment, benefits advocacy, legal aid, employment assistance, and education.

Between January and June of 2025, the Unit worked in partnership with California Policy Lab to publish an update to its 2024 Policy Report to share promising news about early outcomes for a cohort of clients. The sample for this analysis consists of 1,620 people who were identified by the predictive model and passed the eligibility screening stage between May 2, 2022 and February 22, 2023. Homelessness Prevention Unit workers attempted to contact those 1,620 people and 335, or 21%, were successfully contacted and enrolled in the program. The California Policy Lab's analysis suggests that enrollment in the homelessness prevention program is associated with a 71% lower rate of entry into interim housing and street outreach programs compared to people who were not enrolled, even after adjusting for observable differences between the two groups. While these results are not causal, the significant differences in outcomes is encouraging.

OUTCOMES»

Reporting Timeframe: From January 1 - June 30, 2025

- **520 households served**
- **92.4% of Homelessness Prevention Unit clients retained housing or transitioned to other permanent housing at program exit**

Street-Based Engagement

Housing for Health partners with community providers across LA County to deliver street outreach to people experiencing unsheltered homelessness with complex medical and behavioral health needs. Multi-Disciplinary Teams (MDTs) are comprised of clinicians assisting with physical health, mental health, and substance use, as well as case managers and staff with lived experience. The teams build relationships with people experiencing unsheltered homelessness to quickly and compassionately bring them indoors. MDTs partner with the City of Los Angeles, other cities and jurisdictions, LA County departments, Los Angeles Homeless Services



Street-Based Engagement teams interact with residents in the Antelope Valley, delivering outreach services.

Authority, the CEO Homeless Initiative, Metro, and other stakeholders to conduct street outreach and to support encampment resolution operations.

The Street-Based Engagement program continues to advance efforts to support individuals experiencing homelessness through oversight, coordination, and accountability of community-based outreach providers. This year, MDTs began working closely with the County's new regional Emergency Centralized Response Center (ECRC), deploying to engage referrals from the ECRC as well as responding to requests from the Los Angeles Homeless Outreach Portal (LA HOP). MDTs also began enhanced coordination with the City of Los Angeles, regularly meeting with each Council Office to review priority encampments and other outreach needs. MDTs continue to collaborate closely with the DHS Mobile Clinic program and other Field Medicine teams to provide healthcare linkages directly in the field. Finally, the MDTs have actively participated in numerous Service Connect Days across the County, enhancing service access and community engagement.

OUTCOMES

Reporting Timeframe: From January 1 - June 30, 2025

Overall Multi-Disciplinary Team Efforts

- **13,425 clients received a service or referral by MDTs**
- **2,949 clients were connected to interim housing**
- **523 clients were linked or placed into permanent housing**

Overall Encampment Resolution Efforts

- **21 County and City encampment resolution operations supported by MDTs**
- **4 Service Connect events included full mobile clinic services**
- **578 individuals served during encampment resolution efforts**

Mobile Clinic

Housing for Health launched LA County's first-ever fleet of mobile clinics in 2022 to bring comprehensive health care to unsheltered people throughout the County. Mobile clinics provide comprehensive health services and address unmet patient needs for primary care, urgent care, psychiatric care, mental health, sexual health, substance use, and harm reduction. The Mobile Clinic program works closely with the Housing for Health MDTs and receives referrals from the teams to help patients with complex medical and behavioral health issues. Mobile clinics also partner with County departments, cities, outreach teams, faith-based organizations, homeless service providers, and other community-based agencies.

From January 1 to January 30, 2025, mobile clinics continued to expand its Contingency Management (CM) program—an evidence-based approach for individuals with stimulant use disorder aimed at reducing stimulant-related deaths among unsheltered people experiencing homelessness. The program, which provides gift cards as an incentive for behavior change, has now launched with six community partners across LA County. The mobile clinic teams plan to further extend these services to underserved communities.

DHS mobile clinics continue to support outreach efforts to house individuals by completing verifications of disability for housing, tuberculosis (TB) testing, physical health clearances, and stabilization for physical, mental health, and substance use disorders. The clinics also provide continued support at select interim housing sites and contribute to encampment resolution efforts such as Pathway Home. The clinics have expanded into providing transitions-of-care services at LA General Medical Center, ensuring that unsheltered people experiencing homelessness seen in the emergency department or admitted to the inpatient setting receive wraparound services and linkage to ongoing care.



Leah Gutierrez (left) supports patients with complex medical and behavioral health needs on the DHS Mobile Clinic.

OUTCOMES »

Reporting Timeframe: From January 1 - June 30, 2025

- **2,472 unique patients served by the mobile clinic program**
- **5,654 total clinical encounters recorded by the mobile clinics**

Interim Housing

The Interim Housing program provides an avenue for people experiencing homelessness to safely move inside and connect with services and permanent housing. Housing for Health specializes in providing this temporary housing for individuals with complex medical and behavioral health conditions. The program offers three types of housing: triage beds with clinical staff on site 24/7 to rapidly triage participants into other interim settings; recuperative care for individuals who are recovering from an acute illness or injury and need stable housing with medical care; and stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters.

During the first half of 2025, the Interim Housing program continued its partnership with the CEO-Homeless Initiative office, adding three more Pathway Home sites to its portfolio. The sites enable the program to meet the interim housing and case management needs of those transitioning from encampments into shelters in East Los Angeles, Gardena, and MacArthur Park. The program also launched the Short-Term Post-Hospitalization CalAIM Community Support, which provides funding for eligible participants in need of interim housing post-discharge from inpatient clinical settings and other institutions. The program saw a slight drop in the rate of people exiting interim housing to Permanent Supportive Housing— from 37% in 2024 to 33% in the first half of 2025— as federal budget cuts led to fewer available federal rental subsidies.



Jacob Lucero and Maria Duarte stand in their interim housing during a Pathway Home operation in South Gate on Wednesday, June 25, 2025.

OUTCOMES »

Reporting Timeframe: From January 1 - June 30, 2025

- **195 days: average length of stay among interim housing participants in stabilization housing and recuperative care sites**
- **3,891 interim housing clients served**
- **479 clients, or 33% of interim housing exits, placed in permanent housing**

Flexible Housing Subsidy Pool

The Flexible Housing Subsidy Pool (Flex Pool) is a fiscal and contractual tool that enables Housing for Health and its partners to combine various revenue sources to create housing options and fund local rent subsidies. The Flex Pool is administered by Housing for Health's partner Brilliant Corners, which works with property owners and housing developers to secure housing units. Housing units secured are either *project-based*, representing an entire building or portion of a building, or *tenant-based*, representing individual units in private apartment buildings. The Flex Pool allows Housing for Health to respond quickly and nimbly to the needs of vulnerable people experiencing homelessness. In addition to serving the needs of Housing for Health clients, the Flex Pool is used to acquire and administer housing units for a wide variety of LA County departments and the overall homeless system in LA County.

During the first half of 2025, the Flexible Housing Subsidy Pool increased the number of project-based units secured through a Master Rental Subsidy Agreement, adding an additional 637 project-based units to the project-based unit portfolio. In partnership with the DHS Office of Diversion and Reentry, the

Flex Pool also successfully initiated and completed the lease-up process for the Harbour Residences, a project-based voucher development in Wilmington. 73 participants moved into the Harbour Residences, which continues to expand housing opportunities for Housing for Health clients.



The grand opening of the Flexible Housing Subsidy Pool's Alvarado & Temple Apartments in Echo Park marks an important milestone in expanding access to Permanent Supportive Housing in LA County.

OUTCOMES»

Reporting Timeframe: From January 1 - June 30, 2025

- **6,770 households housed through Flex Pool subsidies**
- **1,024 households newly housed through tenant-based and project-based subsidies**
- **637 project-based units secured**



Willow Way, which includes 39 apartments, creates an opportunity for more residents to access affordable housing in the San Gabriel Valley.

Permanent Supportive Housing

Permanent Supportive Housing (PSH) is an evidence-based intervention that ends homelessness for individuals with complex health conditions by pairing housing subsidies with supportive services. Through Housing for Health, people are matched with Intensive Case Management Services (ICMS) delivered by community-based providers. These services are accompanied by wraparound supports. The supports include in-home caregivers, field-based clinical and occupational support from Housing for Health, specialty mental health care from the Department of Mental Health, and substance use services from the Department of Public Health's Substance Abuse Prevention and Control division. This integrated model promotes housing retention, restores dignity, and improves health outcomes for people who have been left behind by traditional systems of care.

In the first half of 2025, 26,311 individuals across LA County received ICMS, creating pathways to stability and connection to physical and behavioral health care. During that same time frame, over 2,000 people were connected to pre-housing match ICMS to provide housing navigation support as they prepared to move into housing, and 2,133 people moved from homelessness into Permanent Supportive Housing, finally gaining a place to call home after years or even decades on the streets. During the reporting period, Housing for Health also provided wraparound case management services for County-funded Pathway Home clients across three encampment resolution operations.

These outcomes are not just numbers—they represent mothers reunited with children, elders aging in place with dignity, and individuals managing serious health conditions in the safety of their own homes instead of emergency rooms or encampments. By investing in Permanent Supportive Housing, Housing for Health is ending homelessness for thousands each year and proving that stability, health, and hope are possible when housing is the foundation.

OUTCOMES »

Reporting Timeframe: From January 1 - June 30, 2025

- **26,311 individuals throughout LA County received ICMS**
- **2,133 individuals newly housed in PSH**
- **93% of PSH participants retained housing for 1 year**
- **84% of PSH participants retained housing for 2 years**

Enriched Residential Care

The Enriched Residential Care (ERC) program serves individuals with complex health and/or behavioral health conditions who are not able to care for themselves or manage activities of daily living. These individuals require a higher level of care and support services that are not available in interim or permanent housing settings. The ERC program ensures clients are placed in an appropriate living environment— such as permanent housing with 24/7 care— that matches their specific acuity needs.

The ERC program collaborates with referral partners from various DHS programs, including Interim Housing, Street-Based Engagement, and Permanent Supportive Housing via Intensive Case Management Service providers. The referral partner serves as the central point of contact and coordinates assessments, matching, and placement activities. Participants are placed in licensed residential care facilities (commonly known as board-and-care facilities) that provide 24/7 staffing, supervision, and assistance with activities such as eating, bathing, and dressing.

During the first half of 2025, the ERC team launched the very first licensed residential care facility for the elderly in Skid Row at the Skid Row Care Campus. This ERC facility, operated by our community partners at Wesley Health Centers, represents a collaboration between DHS and the Department of Mental Health (DMH). Of the 48 total beds for people who require higher levels of care in Skid Row, 24 beds are operated by DHS and 24 beds are operated by DMH.

OUTCOMES»

Reporting Timeframe: From January 1 - June 30, 2025

- **704 individuals were served in Enriched Residential Care facilities**
- **92 individuals were newly placed into Enriched Residential Care facilities**

Star Clinic

Located in the heart of Skid Row, the Star Clinic is a patient-centered medical home dedicated to caring for people who are currently or formerly unhoused. Its compassionate, trauma-informed team specializes in serving patients with complex physical and behavioral health needs. The clinic provides low-barrier medical and mental health care for individuals living in interim or permanent housing, returning from jail or prison, or recently discharged from a DHS hospital. As a hub of clinical services, the Star Clinic works closely with Housing for Health programs to deliver enhanced care management and primary care, addressing the social determinants of health for some of LA County's most vulnerable residents.

In the second half of 2025, Star Clinic will transition to the DHS Ambulatory Care Network. Although Star Clinic will remain at the DHS while Housing for Health transitions to the new Department of Homeless Services and Housing (HSH), Star Clinic will continue to be closely linked to HSH and deeply embedded within our programs. Housing for Health is indebted to the Star Clinic, a flagship enterprise that developed into a model of specialized care for people experiencing homelessness in Los Angeles. Star Clinic and HSH will continue to operate as sisters in arms, serving the population of high-acuity people experiencing homelessness in LA County with high quality health care and doing “whatever it takes”.



Sherie H. receives care from a DHS nurse at Star Clinic on Skid Row.

OUTCOMES»

Reporting Timeframe: From January 1 - June 30, 2025

- **2,723 unique patient encounters by Star Clinic staff providing primary care services**
- **222 patients enrolled in the Enhanced Care Management program with 3,009 interventions delivered to high acuity clients**





Leslie Anaya of the CBEST Applications Team visits a client at LA General Hospital.

Countywide Benefits Entitlement Services Team

The Countywide Benefits Entitlement Services Team (CBEST) helps unhoused people, individuals at risk of homelessness, and formerly incarcerated people apply for Supplemental Security Income, Social Security Disability Insurance, and the Cash Assistance Program for Immigrants. The CBEST team is made up of dedicated benefit advocates, clinicians, and legal service partners who provide comprehensive services to support successful disability benefit applications.

During the reporting period, CBEST continued to implement operational changes necessary to respond to reduced funding from the state. This CBEST redesign has been an opportunity to re-evaluate internal processes and has created significant efficiencies. The changes improved clients' experience by significantly shortening the CBEST processing time, reducing the operational costs associated with processing referrals that did not result in an application for benefits, and maintaining the high quality benefits application process that continues to outperform national approval rates for disability benefits.

OUTCOMES >>

Reporting Timeframe: From January 1 - June 30, 2025

- **4,278 individuals enrolled in CBEST**
- **1,441 benefits applications submitted**
- **85% approval rate for benefits claims**
- **\$1,146 average monthly award**
- **\$4,548,669 total awarded in retroactive back pay**

The New Department of Homeless Services

In April 2025, the LA County Board of Supervisors created the Department of Homeless Services and Housing (HSH). Operations for the new department commenced on July 1, 2025, with full implementation scheduled for January 1, 2026. County funding that is currently being administered by the Los Angeles Homeless Services Authority (LAHSA) will begin to be operated by HSH beginning July 1, 2026.

Sarah Mahin, the former director of Housing for Health, has been named the first director of HSH. As part of this transition, the Housing for Health program will be integrated into HSH, allowing for more effective coordination of housing and health services within a single department. Housing for Health has a strong track record of leadership in addressing homelessness, and this transition builds on proven strategies and policies that support the County's most vulnerable residents. The team looks forward to continuing and expanding this important work throughout LA County, and submitting future reports on behalf of HSH.



Sarah Mahin speaks at Skid Row Care Campus event.

HOUSING
— FOR —
HEALTH

Appendix A: Capital Improvement Intermediary Program Project List (As of June 30, 2025)

No.	Project & Project Sponsor	Supervisorial District Location	Project Type/ Est. Capacity	Population Served	Current Status	Estimated Cost/ Est. Completion
Projects In Progress						
1	Trans-Inclusive Interim Housing LA Family Housing	SD 3	Interim Housing 30 Beds/TBD	Single Adults	Pre-development including architectural and professional services	\$620,000 TBD
2	A Village for Brothers and Sisters Together California	SD 5	Interim 72 Beds	Transitional Age Youth	Construction (CIIP funds fully expended)	\$500,000 January 2026
3	WLA Armory Department of Health Services	SD 3	Interim Housing 171 Beds	Single Adults and Couples	Pre-development including architectural and professional services	\$935,275 TBD
4	Athens Glenn Apartments Century Housing	SD 2	Permanent Housing 51 Units	Families	Pre-development including architectural and professional services	\$361,591 TBD
5	Timothy House Long Beach Rescue Mission	SD 4	Interim Housing 12 Beds	Transitional Age Youth	Construction (CIIP funds fully expended)	\$500,000 December 2025
Completed Projects						
6	Willow Tree Inn The People Concern	SD 2	Permanent Housing 100 Units / 100 beds	Single Adults	Completed	\$22,251,170 March 2025
7	Skid Row Care Campus DHS	SD 1	Enriched Residential Care 48 Beds	Single Adults	Completed	\$500,000 March 2025
8	Santa Fe Springs The Whole Child	SD 4	Interim Housing 40 Units / 120 beds	Families	Completed	\$7,317,562 January 2025
9	Santa Clarita BTH Bridge to Home	SD 5	Interim Housing Beds	80 Single Adults and Families	Completed	\$3,260,000 May 2024
10	Jovenes Housing Jovenes	SD 1	Permanent Housing 8 Units/8 Beds	Transition Age Youth	Completed	\$300,000 July 2023
11	Safe Landing Exodus	SD 2	Clinically Enhanced Interim Housing 172 Beds	Single Adults and Couples	Completed	\$36,271,448 January 2023
12	Tropicana Motel HOPICS	SD 2	Interim Housing 120 Beds	Families	Completed	\$45,000 June 2022
13	628 San Julian (Oasis) JWCH	SD 1	Recuperative Care 40 Beds	Women	Completed	\$7,838,241 December 2021
14	Covenant House Covenant House	SD 3	Interim Housing 18 Beds	Transition Age Youth	Completed	\$500,000 August 2021
15	Figueroa HOPICS	SD 2	Interim Housing 15 Units / 45 beds	Families	Completed	\$43,160 April 2021
16	Long Beach HOPICS	SD 2	Interim Housing 18 Units / 54 beds	Families	Completed	\$44,780 March 2021
17	Canoga/The Willows LA Family Housing	SD 3	Interim Housing 70 Beds	Single Adults and Couples	Completed	\$8,032,346 February 2021
18	Paloma/The Lotus Home at Last	SD 1	Interim Housing 119 Beds	Single Adults	Completed	\$6,750,826 December 2020
19	North Long Beach City of Long Beach	SD 4	Interim Housing 125 Beds	Single Adults and Families	Completed	\$3,400,000 September 2020
20	VOALA VOALA	SD 2	Interim Housing 45 Beds	Single Adults	Completed	\$500,000 August 2020
21	51st Street Motel HOPICS	SD 2	Interim Housing 18 Units / 54 beds	Families	Completed	\$53,668 August 2020
22	Santa Fe Springs Salvation Army	SD 4	Interim Housing 24 Beds	Women	Completed	\$850,000 July 2020
23	Kensington Lancaster The People Concern	SD 5	Interim Housing 156 Beds	Single Adults	Completed	\$6,661,000 July 2020
24	Sylmar Armory/The Arroyo LA Family Housing	SD 3	Interim Housing 85 Beds	Women	Completed	\$7,781,341 June 2020
25	Bellflower Homeless Shelter City of Bellflower	SD 4	Interim Housing 60 Beds	Single Adults and Couples	Completed	\$1,500,000 May 2020
26	627 San Julian (FRAC) The People Concern	SD 1	C3 Day Center 300 Visits Per Day	Single Adults	Completed	\$4,309,128 May 2020
27	Pomona City of Pomona	SD 1	Interim Housing 200 Beds	Single Adults	Completed	\$3,800,000 April 2020
Discontinued Projects						
28	Bell Shelter JWCH	SD 4	Recuperative Care 100 Beds	Single Adults	Discontinued	\$50,000 N/A
29	Virginia Road HOPICS	SD 2	Interim Housing 15 Beds	Families	Discontinued	\$50,015 N/A
30	Mount Moriah Housing Development Mount Moriah Baptist Church	SD 2	Permanent Housing 6 Units	Single Adults	Discontinued	\$263,430 TBD
Other Projects						
31	LA Motel Brilliant Corners	SD 2	Interim Housing 28 Beds	Single Adults	Completed	\$2,751,411 October 2025