



County of Los Angeles Hospitals and Health Care Delivery Commission

DATE: Thursday, October 2, 2025
TIME: 10:30 a.m.

LOCATIONS 313 N. Figueroa Street, Los Angeles CA 90012, Conference Room 702
IN PERSON: 1401 E. Willow Street, Signal Hill, CA 90755

VISIT VIRTUALLY: [MS Teams link](#) (Ctrl+Click to Follow Link)
BY TELEPHONE: +1 323-776-6996 CONFERENCE ID: 378148815#

MEMBERS: Chair David Marshall, D.N.P.; Vice Chair William McCloud, M.H.A., F.A.C.H.E.; Commissioner Christopher Bui, M.D.; Commissioner Michael Cousineau, M.P.H, Ph.D.; Commissioner Tia Delaney-Stewart, MSN-Ed, R.N.; Commissioner Laura LaCorte, J.D.; Commissioner Elisa Nicholas, M.D.; Commissioner Patrick Ogawa; Commissioner Margaret Farwell Smith; Commissioner Stanley Toy, M.D.; Commissioner Rosemary C. Veniegas, Ph.D.; Jennifer Sudarsky, MD

THIS MEETING MAY BE RECORDED.

Members of the Public may address the Hospitals and Health Care Delivery Commission on any agenda item. Three (3) minutes are allowed for each item.

Agenda Posted: September 26, 2025

AGENDA

1. Call to order - Commission Chair
2. Roll Call - Commission Staff
3. Welcome - Commission Chair
4. Action Item -
 - a. Approval of September 4, 2025 Minutes
5. Presentation - General discussion with Dr. Christina Ghaly, LA County Director of Health Services or designee.
6. Presentation - DHS Hospital COOs: Marco Torres, COO Los Angeles General Medical Center; Ben Ovando, COO Rancho Los Amigos National Rehabilitation Center; Dr. Benjamin Waterman, COO Olive View-UCLA Medical Center; and Judith Millsap, COO Harbor-UCLA Medical Center.
7. Items for discussion and possible action:
 - a. Assess the Hospital Commission By-Laws for relevance and propose revisions to enhance operational effectiveness
 - b. Discussion - Commission Site-Visits
 - c. Discussion - Commission Guest Speakers
 - d. Discussion of Hospital Commission's 2025 Strategic Priorities
 - CalAIM
 - Quality of Care
 - Workforce
 - d. Standing Committee on CalAIM
 - e. Discussion – Department of Health Services Dashboard
 - f. Discussion on State and Federal Legislative Policy Updates
8. Items not on the posted agenda for matters requiring immediate action because of an emergency, or where the need to take immediate action came to the attention of the Commission after the posting of the agenda.

9. Public Comment

10. Adjournment

PUBLIC COMMENT: To listen to the meeting by telephone call (323) 776-6996, conference ID: 614150750#. Submit written public comments as a part of the official record by email to **hhcdcommission@dhs.lacounty.gov**. Please include the agenda item and meeting date in your correspondence. All correspondence received shall become part of the official record.