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August 7, 2025

TO: Supervisor Kathryn Barger, Chair  
Supervisor Hilda L. Solis, Chair Pro Tem  
Supervisor Holly J. Mitchell  
Supervisor Lindsey P. Horvath  
Supervisor Janice Hahn

FROM: Edward Yen *Edward Yen*  
Executive Officer

SUBJECT: **REPORT ON ANALYSIS OF COUNTY COMMISSIONS  
(ADMINISTRATIVE MEMO, ITEM NO. 80, AGENDA OF JULY 23, 2024)  
FINAL ASSESSMENT**

As directed by your Board during the discussion of Agenda Item 80 at the Board meeting of July 23, 2024, the Executive Office (EO) completed an in-depth analysis of Los Angeles County's extensive commission system. The objective of this assessment is to provide a clear foundation fostering greater efficiency, maximizing impact, and enhancing responsiveness to LA County's diverse communities. This assessment is the conclusion of the June 12, 2025, Report Back: Analysis of County Commissions.

This assessment offers a comprehensive look at commissions' structure, operations, and potential for greater effectiveness. With 225 commissions, committees, boards, authorities, and task forces in the County (collectively referred to as "commissions"), these bodies are crucial for public engagement and providing expert advice to the Board of Supervisors (BOS). Across these entities, there are approximately 2,083 total commissioners, of which 1,068 are nominated by the Board of Supervisors. Commissions offer valuable benefits by creating visible forums for key issues and convening expertise not readily available within government agencies. Commissions also allow for deeper examination of complex policy issues and, due to their nonpartisan or bipartisan nature, often produce findings that are more broadly acceptable to both County leadership and the public. At the same time, some critics argue that County commissions can be expensive, are often created to avoid difficult decisions, and that their recommendations are frequently ignored by decision-makers. These differing views highlight the need for a more thorough analysis of our County commissions and how effective they truly are.

This report presents the final findings of the EO's comprehensive assessment of Los Angeles County's commission system. Using a structured evaluation framework based on six criteria defined in this report, the EO analyzed the necessity, performance, and impact of commissions across the County, and recommends to sunset six commissions and potentially merge 40 commissions. These recommendations aim to streamline the County's commission landscape, reduce redundancies, and improve overall efficiency. If adopted in full, the proposed changes would result in an approximately 20% reduction in the total number of commissions, and a 50% reduction in Category 1, Citizens Advisory Commissions. The remaining 179 commissions were evaluated but did not warrant structural changes at this time, due to minimal resource demands, alignment with Board priorities, and/or ongoing statutory obligations. A detailed summary of these recommendations is provided in the attached Exhibits.

## Executive Summary

The County of Los Angeles' diverse commission system is a complex framework designed to integrate specialized expertise and community perspectives into its governance. The Executive Office has strategically categorized the County's extensive commission landscape into seven principal types to facilitate a robust framework for strategic evaluation. The EO reviewed 225<sup>1</sup> commissions, organized into seven categories:

Category	Type of Body	Total
I	Citizens Advisory Commissions	43
II	Administrative Boards and Committees	31
III	Authorities of the County	5
IV	Interagency Coordination Committee	32
V	Joint Powers Authority	53
VI	Special Purpose Districts	57
VII	Ad Hoc Committees and Task Forces	4

To objectively assess the structure, function, and continued necessity of these commissions, the EO established a comprehensive evaluation framework based on six key criteria. First, **Mission, Purpose, and Category** defines the commission's core function and categorizes it as advisory, administrative, interagency, Joint Powers, or County authority. **Statutory Requirements** identifies whether legal mandates establish

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<sup>1</sup> 34 of the 225 commissions are administered by the Commission Services Division in the Executive Office, with the remaining commissions supported by other departments or entities.

or govern the commission's existence. **Overlap and Duplication** examines whether the commission's duties intersect with or duplicate the functions of other County bodies. **Resources** evaluate operational demands, including staffing levels, financial costs, commissioner appointments, and stipends. **Engagement and Operations** assesses commissioner participation, meeting frequency, and quorum adherence. Finally, **Productivity and Relevance** measures the commission's efficiency, use of resources, accomplishments, and alignment with current Board of Supervisors priorities. The evaluation criteria for this assessment also considered equitable and fair representation, with proposed mergers or sunset of commissions selected to ensure these changes do not reduce representation of communities and stakeholders.

This report is the culmination of an extensive analytical effort conducted internally by the EO, involving comprehensive research, detailed analysis, evaluation of commissions, and feedback from many stakeholders, including Board Offices, County departments, and numerous commissions. The EO also reviewed commission documentation such as, historical reports, sunset reviews, and meeting minutes to accurately gauge productivity and relevance. In addition, the EO conducted an in-depth analysis to understand commission structures and governance, including reviews of County Codes, state mandates, and membership requirements. This scrutiny extended to evaluating merger feasibility and benchmarking best practices from other jurisdictions.

Beyond document reviews, this effort demanded extensive stakeholder engagement, such as County departments and Board Offices, and was crucial for assessing the effectiveness and relevance of Los Angeles County's commissions. The EO conducted comprehensive surveys of departments and relevant commissions, not only to gather detailed cost data on staffing, services, and operational expenditures, but also to elicit qualitative feedback on accomplishments, productivity, and functional contributions. This process extended beyond data collection; EO staff conducted iterative follow-ups, interviews with departmental subject matter experts, and targeted discussions to clarify operational nuances and verify findings. In parallel, the EO worked closely with Board Offices to vet stakeholder input, ensuring feedback on commissioner engagement and functional effectiveness was fully considered and accurately reflected in this assessment.

## **Stakeholder Feedback**

The insights gathered through the comprehensive engagement process provided a direct and critical perspective on the performance and relevance of numerous commissions. These insights were informed by feedback from a wide range of County stakeholders, including Board Offices, the Sheriff, the Chief Executive Office (CEO), County Counsel, the LA County Library, and the Departments of Beaches and Harbors, Public Works (DPW), Arts and Culture, Aging & Disabilities (AD), Children and Family Services (DCFS), Public Health (DPH), Consumer and Business Affairs (DCBA),

Public Social Services (DPSS), Military and Veterans Affairs (DMVA), Parks and Recreation (DPR), Regional Planning (DRP), the Probation Department, Treasurer and Tax Collector (TTC), along with many commissions themselves. This breadth of engagement ensured that the assessment captured diverse operational and practical considerations that may not be fully reflected in formal documentation.

This input provided valuable insights into which commissions are viewed as essential, and which may no longer align with the County's current operational needs or priorities. For instance, stakeholders recommended merging or eliminating the Consumer Affairs Advisory Commission, citing its limited effectiveness and endorsing the potential transfer of duties within DCBA. Concerns were also raised regarding commissions with irregular meeting schedules or limited scope, such as the Commission on Insurance and the Civic Center Authority, which was frequently identified for potential sunset or merger. Conversely, stakeholders affirmed the continued necessity and unique functions of commissions such as the HIV Commission (due to federal mandate) and the Emergency Medical Services Commission (EMS), which continues to serve a critical role in public health coordination.<sup>2</sup>

Broader patterns emerged from stakeholder feedback regarding other commissions. For example, the Quality & Productivity Commission (QPC) was widely recommended for retention due to its regular meetings and support for Board policies; however, several stakeholders noted functional overlap with the Citizens' Economy and Efficiency Commission. Similarly, stakeholders recommended merging the Accessibility Appeals Board with the Commission on Disabilities, and also proposed combining the Commission on Older Adults with the Commission on Disabilities, noting that both bodies address equity issues affecting distinct but sometimes overlapping populations, with intersecting priorities that align with the integrated structure of the Aging & Disabilities Department. Other merger recommendations included grouping the Arts Commission with the Library Commission to consolidate thematic programming, with some stakeholders also recommending merging the Parks & Recreation Commission to further enhance a unified cultural and programmatic focus.<sup>3</sup>

Stakeholders also provided consistent feedback regarding the alignment of oversight-focused commissions. Several stakeholders recommended consolidating the functions of the Sybil Brand Commission and the Gender Responsive Advisory Committee (GRAC) under the umbrella of the Sheriff Civilian Oversight Commission (COC), streamlining oversight responsibilities. Additionally, there was support for establishing a

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<sup>2</sup> The EO recommends merging the Consumer Affairs Advisory Commission with the Commission on Insurance and/or the Small Business Commission; the Civic Center Authority is recommended for sunset; and no changes are proposed for the EMS or HIV Commissions.

<sup>3</sup> The EO recommends merging the Commission on Disabilities with the Commission on Older Adults; merging QPC with the Economy and Efficiency Commission; and consolidating the Library and Arts Commissions, with the Parks and Recreation Commission as an additional option.

coordinated oversight body to align efforts among other justice-related entities, including the County Probation Oversight Commission (POC), while preserving the distinct mandates of each. Some stakeholders also suggested eliminating the Public Safety Realignment Team (PSRT) due to overlap with other criminal justice oversight bodies, while others affirmed its continued relevance. Similarly, feedback highlighted opportunities to consider coordinating multiple inclusivity-focused commissions—such as the Commission on Disabilities, Commission on Older Adults, Veterans Advisory Commission, and LGBTQ+ Commission—under a more unified advisory framework. This approach could enhance collaboration and visibility, and promote alignment and standardization, while preserving distinct voices and subject matter focus.<sup>4</sup>

In addition, the assessment identified an opportunity to streamline the County’s various building code appellate boards. Stakeholders recommended merging bodies managed by DPW such as the Board of Examiners of Plumbers and Gas Fitters Accessibility Appeals Board, Engineering Geology and Soils Review and Appeals Board, the Building Board of Appeals, and Water Appeals Board into a unified “Building and Technical Appeals Board.” These commissions currently handle specialized appeals related to building standards, accessibility compliance, water service disputes, and technical engineering issues. Consolidating these bodies would create a centralized forum for resolving code enforcement appeals, enhance process consistency, and preserve the specialized expertise of subject matter experts by maintaining distinct panels or subcommittees.<sup>5</sup>

Stakeholder feedback also underscored the importance of better coordination among commissions focused on children and family services. While there were suggestions to fully merge bodies such as the Policy Roundtable for Child Care and Development, Commission for Children and Families (CCF), and the Inter-Agency Council on Child Abuse and Neglect (ICAN), the prevailing recommendation and analysis emphasized maintaining their independent mandates while enhancing collaboration through structured forums. In particular, ICAN’s statutory child fatality review responsibilities, confidential casework, and inter-agency governance model, necessitate its continued operation as a stand-alone council. To strengthen coordination, it is recommended that relevant entities convene on a semi-annual basis to align priorities, share data, and streamline policy efforts related to children and family services.<sup>6</sup>

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<sup>4</sup> The EO recommends merging the Sybil Brand Commission and GRAC into the Sheriff Civilian Oversight Commission and supports exploring an umbrella justice oversight structure. The EO also recommends convening an Inclusivity Council composed of Human Relations Commission, Disabilities, Older Adults, LGBTQ+, Veterans, Native American, and Youth commissions.

<sup>5</sup> The EO recommends merging the Accessibility Appeals Board, Board of Examiners of Plumbers and Gas Fitters, Engineering Geology and Soils Review and Appeals Board, and Water Appeals Board into the Building Board of Appeals under a unified “Building and Technical Appeals Board” model.

<sup>6</sup> The EO recommends maintaining ICAN, CCF, and the Policy Roundtable as independent bodies, while establishing a semi-annual Children’s Coordinating Council or Joint Child Safety Forum to align priorities and enhance inter-agency coordination.

This collective feedback from multiple stakeholders underscores the varied perspectives on the utility and necessity of commissions and was critical in identifying operational challenges, overlaps, and redundancies not evident through data alone. These insights, combined with internal evaluation, ensure that recommendations are grounded in both analysis and practical realities. The assessment also drew on prior studies, including the 2016 Arroyo Associates report, which reviewed 172 commissions and issued 21 structural recommendations, as well as ongoing Sunset Review reports prepared for the Audit Committee. Together, this layered approach forms the foundation for the recommendations that follow.

### **The Financial and Operational Landscape: Cost Breakdown and Support Structures**

The operational costs of County commissions are primarily driven by the personnel and administrative support required for their functions. These costs vary significantly based on the commission's scope, membership, and activity level, underscoring the vital need for robust and ongoing support services.

Certain large or particularly vital commissions, such as the QPC or the COC, often benefit from a dedicated Executive Director and associated staff. Executive Directors provide high-level leadership, manage strategic direction, oversee daily operations, and serve as the primary link between the commission, County departments, and the Board. Their presence signifies a substantial, ongoing investment for the commission, necessitating expert guidance and administrative autonomy with associated costs encompassing salary, benefits, and support staff. It is important to note that due to current budget constraints, the availability of dedicated Executive Directors and staff may be impacted. However, the operational needs of these commissions remain constant and, in some cases, are expanding due to expanded mandates and Board directives.

To ensure continuity, the EO is proactively implementing a "Shared Services" initiative to provide common administrative and creative support to EO commissions facing staffing reductions. While this model maximizes existing resources, it is not always a substitute for dedicated staffing where specialized expertise and workload demands exceed shared capacity. The implementation of the Shared Services model demonstrates the EO's commitment to maintaining essential functions amidst fiscal adjustments but also highlights the need for strategic investment in staff support to sustain service levels.

Many commissions receive essential, comprehensive support from the Commission Services Division within the EO, which is critical to ensuring their efficient and compliant operation. The Division administers 34 commissions and 39 subcommittees, with a dedicated team of 26 staff members (including two vacancies), supporting



approximately 28 meetings a month, many of which require approximately three to five staff for effective facilitation and documentation. The EO is implementing a “Shared Services” model to cross-train selected staff and provide more standardized, flexible support across the department. These efforts aim to meet evolving demands while reinforcing the importance of ongoing reviews to ensure staffing and resources remain aligned with the County’s priorities. The EO remains committed to sustaining high-quality operations in Commission Services, even in challenging fiscal environments.

### **Annual Costs by Commission (Fiscal Years 2023-24 and 2024-25)**

To provide your Board with a financial overview, this section details the operational and maintenance costs primarily for Category 1 commissions. Across Fiscal Years (FYs) 2023-24 and 2024-25, the total estimated cost of these commissions to Los Angeles County was approximately **\$7.6 million in FY 2023-24** and **\$7.8 million in FY 2024-25**, reflecting a slight increase.<sup>7</sup> This financial data reveals a diverse expenditure profile, with salaries for direct staff support consistently representing the largest single expenditure category, underscoring the significant investment in human capital dedicated to these advisory bodies.

While most commissions incur direct operational costs ranging from minimal, such as the Parks and Recreation Commission (\$500 annually for stipends), or those with no direct costs as they are absorbed by larger departmental budgets (e.g., Board of Governors, Department of Museum of Natural History), others carry substantial annual expenses. As an example, the Commission on HIV, with expenditures exceeding \$1.5 million annually, primarily driven by salaries and employee benefits (S&EB) of \$1,213,372, with services and supplies (S&S) of \$303,820, and participant incentives \$22,722. The Los Angeles Probation Oversight Commission costs over \$1.8 million annually, predominantly due to staff S&EB of \$1,599,647, with S&S expenses of \$287,207. The Quality and Productivity Commission incurs approximately \$1.02 million in annual costs, including \$681,097 in S&EB and \$335,446 in S&S. Similarly, the Los Angeles County Youth Commission incurs \$986,812 annually, with \$711,267 in S&EB and \$275,545 in S&S. In both cases, the substantial costs are largely attributed to salaries and program-related expenses.

### **Recommendations for Commission Optimization**

Based on a comprehensive analysis of the commission landscape, operational data, and detailed feedback from diverse County stakeholders, including Board Offices, the EO proposes a number of recommendations to enhance efficiency, eliminate redundancies, and ensure the continued relevance of County commissions. These

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<sup>7</sup> Costs for Categories 2–7 were generally excluded, as these bodies are often governed by mandates, JPAs, or critical Board priorities, and fall outside the EO’s direct administrative control.

recommendations, derived from our six objective evaluation factors, definitively outline proposed actions while providing thoughtful considerations for optimal implementation. After reviewing 225 bodies, the EO is making specific recommendations for 46 commissions, either to sunset (eliminate) or merge (combine or coordinate with one or more bodies), with detailed justifications provided in the accompanying Exhibits.

The recommendation to “sunset” a commission stems from a critical assessment of its continued necessity, based on the evaluation framework outlined in this report. In some cases, commissions may have successfully fulfilled their original purpose, have overlapping functions with other active bodies, or present opportunities to streamline operations and realign County resources. Eliminating certain commissions can also yield benefits, including potential cost savings in both direct costs and administrative support, as well as reducing the number of Board-nominated commissioners that require ongoing recruitment, vetting, orientation, and oversight. For commissions recommended for sunset, we propose a one-year transition period to conclude operations, during which the commission would retain its full authority and responsibility until all property and records are appropriately transferred to a designated County agency at the end of that year.

Merging commissions is recommended when two or more bodies exhibit significant overlap in purpose, membership, or operational focus. Rather than eliminating functions, a merger consolidates these bodies into a single, streamlined structure that retains essential duties while reducing administrative redundancies, and may include subcommittees or advisory panels to ensure specialized areas of focus are maintained. This approach preserves the subject matter expertise and advisory role of the commissions while promoting greater efficiency, clarity of mission, and more effective use of County resources. Mergers can also create opportunities to reallocate resources, reduce costs, optimize staffing, and streamline operations.

To illustrate the fiscal impact of these recommendations, the EO conducted analyses of potential staffing efficiencies. For example, consolidating the Sybil Brand Commission’s oversight functions under the Sheriff Civilian Oversight Commission (COC) and coordinating its inspection role through an expanded advisory structure, which can also include the Probation Oversight Commission (POC), or Office of Inspector General (OIG), presents an opportunity to streamline administrative support. Both the POC and COC currently maintain individual communication managers, each with an estimated salary and benefits package of approximately \$300,000 annually. By merging these entities under a unified justice oversight council, such as the “Sybil Brand Justice Coalition”, and consolidating communications staffing into a single shared role, the County could realize an immediate savings of \$300,000 — representing approximately 20% of the \$1.5 million in combined operational costs for these bodies.

These analyses demonstrate that strategically consolidating staffing structures, particularly for bodies with overlapping mandates, can improve coordination, generate



fiscal savings, and preserve the County's commitment to transparency and accountability. For commissions not recommended for elimination or merger, the EO emphasizes an ongoing process of modification and realignment to maintain relevance, including regular reviews of foundational documents, meeting frequency, and alignment with evolving Board priorities. Comprehensive tables summarizing the evaluation criteria and recommendations are attached to this report and provide the basis for our proposed actions. Exhibit 3 outlines 179 commissions that were evaluated but did not warrant structural changes at this time, often due to minimal resource demands, alignment with Board priorities, or ongoing statutory obligations.

### **Recommendations to Sunset Commissions**

Six commissions have been recommended for sunset, including the Commission for Public Social Services, the Sybil Brand Commission for Institutional Inspections, the Los Angeles County Commission on Local Governmental Services, the Southern California Regional Airport Authority Board of Directors, the Civic Center Authority, and the Affordable Housing Coordinating Committee.<sup>8</sup> Across these six commissions, there are 76 total commissioners, including 46 that are nominated by the Board. The proposed sunset recommendations would eliminate these commissioner seats while creating potential opportunities to utilize the expertise of some members for appointments to other commissions. If implemented, these sunset recommendations are estimated to yield approximately \$233,106 in annual cost savings, primarily through the reallocation of staff time and a reduction in stipends and other direct administrative costs.

A key example of how a sunset recommendation was determined is the Sybil Brand Commission for Institutional Inspections. Originally established to inspect County correctional and detention facilities, the Commission's core oversight functions are now duplicated by the Sheriff Civilian Oversight Commission (COC) and the Office of Inspector General (OIG), both of which provide more comprehensive investigative authority and access. While the Sybil Brand Commission historically served as a community inspection body, its current impact is limited, as facility access and inspection protocols have become more regulated and specialized. Stakeholder feedback, including input from County Counsel and Public Safety departments, emphasized that continuing the Sybil Brand Commission as a separate entity would no longer be an effective use of resources. Instead, the recommendation is to sunset the Sybil Brand Commission and transition its advisory role into the COC structure, ensuring community perspectives are still represented while reducing administrative redundancy.

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<sup>8</sup> Detailed justifications for the sunset of these commissions may be found in Exhibit 1

## **Recommendations to Merge Commissions**

The EO has identified forty commissions subject to merger, based on the objective criteria applied consistently across the assessment for commissions with overlapping objectives, similar target populations, or complementary functions, merger or combination with other bodies is recommended. For each merger recommendation, the EO has provided two options for consideration: an “Optimal Option,” outlining the most effective pathway for streamlining based on objective evaluation factors, and an “Option 2,” offering an alternate approach. These 40 commissions currently have a total of 591 commissioners, including 364 that are nominated by the Board. The proposed mergers could reduce the total number of commissioners by 144, including reduction of approximately 120 Board nominations, thereby reducing costs and resources required for the ongoing process of recruitment, vetting, and appointments of commissioners.

References to “Coordinate through a centralized Commission for Inclusive Communities” indicate a recommendation to coordinate multiple population-focused commissions, such as those related to veterans, older adults, people with disabilities, and LGBTQ+ communities, under a centralized framework that preserves distinct voices while enhancing cross-collaboration, efficiency, and visibility. Similarly, references to “Coordinate with oversight bodies” indicate a recommendation to bring together oversight-focused entities, such as Gender Responsive Advisory Committee (GRAC), Sheriff Civilian Oversight Commission (COC), Probation Oversight Commission (POC), Juvenile Justice Coordinating Council (JJCC), Office of Inspector General (OIG) and Countywide Criminal Justice Coordination Committee (CCJCC), within a collaborative framework that preserves each body’s unique duties while reducing duplicate membership and sharing staff resources.

As an example of how the evaluation framework was applied, the EO identified opportunities for consolidation among the Historical Landmarks and Records Commission (HLRC), Parks and Recreation Commission, Arts Commission, and Library Commission. The Regional Planning Commission (RPC) expressed openness to absorbing HLRC functions, provided HLRC’s subject matter expertise is retained. The scope of the Parks and Recreation Commission was found to overlap with historical preservation, arts programming, and library services—areas also overseen by the HLRC, Arts Commission, and Library Commission. Cross-departmental discussions supported a potential merger of the Parks, Arts, and Library Commissions under certain conditions, citing overlapping roles in cultural programming and an opportunity to strengthen the Library Commission’s presence.

## **Commission Evaluation and Assessment Best Practices**

Beyond your Board’s directive for commission review, the EO, as part of its Change Management Plan, is actively adopting and implementing best practices for commission management. A key feature of continuous commission management involves regular

evaluations and sunset reviews to track their effectiveness and evolution.<sup>9</sup> These evaluations identify strengths to reinforce any necessary adjustments, whether in the individual commission's composition or its objectives, ensuring alignment with the County's changing needs and priorities. By implementing this structured, broad-based, and equitable approach, it is hoped that your Board will gain a more comprehensive understanding of the added value provided by the County's advisory commissions. This process, therefore, will enable informed decisions about commissions' continuity, optimizes their effectiveness, and ensures they remain strategic assets for the County.

Evaluating an advisory committee's effectiveness and measuring its impact on the County requires a structured approach.<sup>10</sup> This includes defining clear objectives, assessing member selection and contributions, evaluating advisory and information sharing, measuring the impact on the County, and promoting transparency. Regular assessments, using methods such as member contribution evaluation, feedback analysis, and impact measurement, help identify areas for improvement and ensure alignment with organizational needs. This allows for informed decisions regarding the benefits of an advisory commission and ensures its ongoing effectiveness. Conducting a more extensive, externally facilitated review every two or three years can offer fresh perspectives and provide a deeper assessment of commissions.<sup>11</sup> Ultimately, this regularly implemented, structured approach provides a solid framework for the ongoing management of advisory commissions, ensuring their continued alignment with your Board's goals and priorities.

## **Future Considerations**

For future considerations, we recommend the Board of Supervisors consider a phased implementation plan for the sunset and merger of commissions, beginning with a one-year wind-down period following Board action. This plan would outline a clear timeline, identify implementation leads, and detail the transition process to ensure a smooth shift of responsibilities. To address public and community concerns, particularly from underrepresented and vulnerable populations, we propose establishing a formal public input process to gather feedback prior to implementation. Finally, we recommend prioritizing commissions for merger or sunset that present the least stakeholder resistance and are most feasible to implement first, allowing the Board to build momentum before addressing more complex consolidations.

In the future, your Board may also wish to critically assess the current appointment structure for commissions in the future. For instance, currently, each Supervisor may appoint three commissioners to an advisory commission. As the Measure G

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<sup>9</sup> "8 Strategies to Build Value with an Advisory Board." Thought Leadership Articles, 8 Oct. 2024.

<sup>10</sup> Abbate, Bruno. "How to Evaluate the Effectiveness of an Advisory Committee and Measure Its Impact." LinkedIn, 22 Jan. 2024.

<sup>11</sup> The Future of Advisory Committees: Emerging Trends and Best Practices." Board Portal, 19 Feb. 2024.

Governance changes take effect and the number of elected County Supervisors expands to nine, adhering to the current appointment structure could lead to unwieldy commission sizes and a significant increase in administrative burden. To proactively mitigate these challenges and maintain optimal commission functionality, your Board may want to consider modifying the number of appointments to advisory commissions, perhaps to one appointee per Supervisor, effective once the additional Supervisors are elected. Alternatively, exploring other innovative mechanisms designed to ensure efficient commission sizes would be beneficial. Additionally, with the Governance Reform Task Force (GRTF) actively formulating recommendations for the current County governance structure, your Board may wish to initiate further comprehensive changes to the commission framework through GRTF.

## **Conclusion**

The recommendations presented in this assessment are carefully derived from a comprehensive analysis of available data, invaluable departmental feedback, and our six objective evaluation factors. We note that the ultimate decision regarding the status, composition, and strategic direction of the County's commissions rests unequivocally with your Board, which retains full discretion to adopt some, all, or none of these recommendations, or to determine an alternative course of action based on broader strategic considerations and the evolving needs of the County. To reiterate, should the EO's recommendations be adopted, the County would sunset six commissions and potentially subject 40 commissions to merger, streamlining a total of 46 bodies. This results in approximately a 20% reduction in the number of total commissions, and a 50% reduction in Category 1, Citizens Advisory Commissions. Across these recommended sunsets and mergers, the total number of commissioners would be reduced by approximately 220, including about 166 Board-nominated positions. The estimated annual cost savings from the sunset recommendations total approximately \$233,106. Reducing the number of commissioners may also generate additional savings through decreased stipends and the reduction of resources and staffing needed for administrative functions such as recruitment, vetting, and appointments. These changes would also allow for the reallocation of staff time and resources to other priority areas.

Should you require additional information or clarification regarding this assessment or its recommendations, please contact me, or your staff may contact Kellie Johnson, Assistant Executive Officer over our Commission Services Division, at [KJohnson@bos.lacounty.gov](mailto:KJohnson@bos.lacounty.gov).

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Enclosures

SUNSET RECOMMENDATIONS - EXHIBIT 1

Item #	Commission	Cat.	Function and Task	Authority	Statutory	Meeting Frequency	# of Mmbrs	Annual Operational Costs/ Stipends	Optimal Option	Justification
1	Commission for Public Social Services	1	Guides public social service programs: Evaluates welfare programs and department performance	Chapter 3.56 of the Los Angeles Code	No	Monthly	15	\$210,481 / \$3,750	Sunset	Public assistance oversight runs parallel to the antipoverty mission of the Community Action Board and the child welfare interests of the Commission for Children and Families. Stakeholders suggest sunset or merger; DPSS open to consolidation. CSBG tripartite advisory requirement continues through CAB.
2	Sybil Brand Commission for Institutional Inspections	1	Inspects county facilities: Conducts unannounced inspections and reports issues	Chapter 2.82 of the County Code	No	Monthly	10	\$22,100 / \$18,000	Sunset	Jail and detention inspection duties are also monitored by the Sheriff Civilian Oversight Commission, the Gender Responsive Advisory Committee, and reported through CCJCC. Stakeholder recommendation to consolidate with COC/ GRAC/CCJCC. Board Office suggests moving inspections to COC ad-hoc or sunset. 2 vacancies noted.
3	Los Angeles County Commission on Local Governmental Services	4	Advises government leaders on improving service delivery: Examines service delivery alternatives, prioritizes studies	Board Order No. 98 of August 23, 1977	no	Monthly	21	\$525 / \$0	Sunset	Service delivery improvement overlaps with the Citizens Economy and Efficiency Commission and the Quality and Productivity Commission. Remaining duties or tasks can be routed through QPC. Board Offices question relevance and lack of public engagement. 4 vacancies noted.
4	Southern California Regional Airport Authority Board of Directors	5	Coordinates regional air strategy: studies transportation needs, recommends solutions	Joint Power Authority Agreement 49511 of May 3, 1983	No	Yearly	5	\$0 / \$0	Sunset (withdraw from JPA)	Regional airport coordination duplicates planning roles of the County Aviation Commission. Last meeting noted in 2013. A 2008 news article reveals that the body voted to disband; Board Office inquired about merging into the County Aviation Commission. If body has disbanded, recommendation is to withdraw from JPA. 2 Vacancies noted
5	Civic Center Authority	5	Manages Civic Center planning: holds hearings, advises on maintenance	Board Order No. 126 of January 23, 1945; Agreement No. 14550 adopted August 30, 1945 between City and County of Los Angeles as amended; Board Order No. 194 of May 24, 1960; and Board Order No. 9 of December 5, 1972; and Board Order No. 6 of December 20, 1994.	No		10	\$0 / \$0	Sunset	Civic Center redevelopment part of the Chief Executive Office review. Board Offices questioned need and authority appears dormant. Pending analysis by CEO.
6	Affordable Housing Coordinating Committee	7	Advises on housing needs: recommends models, allocates funding	Board Order No. 1-D of October 27, 2015	No	Every 2 months	11	\$0 / \$0	Sunset	Coordinates County affordable housing policy, a function transferred to the newly created Los Angeles County Affordable Housing Solutions Agency which has regional authority and resources. Stakeholder and Board office feedback suggests body no longer needed post-LACAHS



MERGE RECOMMENDATIONS – EXHIBIT 2

Item #	Commission	Cat.	Function and Task	Authority	Statutory	Meeting Frequency	# of Mmbrs	Designated Stipend	Optimal Option	Option 2	Justification
1	Access Services Incorporated	5	Coordinates paratransit services: develops ADA systems, advises on access	Board Order 16 of April 1, 1997; and Board Order 17 of April 8, 1997.	No	Monthly	9	Not to exceed \$100 per meeting	Maintain	Dissolve ASI's independent board; maintain purpose through Metro's established Accessibility Advisory Committee.	Public Works indicates the board should remain to preserve an impartial forum for ADA transit issues. Some Board offices ask whether the function could be combined with a Metro advisory group or the Commission on Disabilities. No other departments or Board offices have recommended elimination. This body currently meets FTA ADA impartial-provider rule and receives FTA dollars. Maintaining independent body is recommended.
2	Commission for Older Adults	1	Supports aging populations: Advises on services, promotes age-friendly policies	Chapter 3.78 of the County code & in pursuant to the Older Americans Act of 1965 as amended in 2006 and 42 United States Code Section 3026	No	Monthly	25	\$0	Merge with Commission on Disabilities	Keep separate but reduce meeting frequency to quarterly and coordinate agenda with Disabilities Commission	Senior focused equity topics intersect with disability advocacy already handled by the Commission on Disabilities. Stakeholder feedback supports merge; Board offices suggest merge/inclusivity grouping; Department prefers separate bodies; Merge consistent with Department of Aging and Disabilities structure. Merge would require at least half the seats filled by adults age 60+, and disability representation mirrors current Commission on Disabilities seats.
3	Los Angeles County Commission on Disabilities	1	Advocates for individuals with disabilities: Monitors ADA compliance, advises on accessibility	Chapter 3.28 of the County Code; Board Order No. 106 of February 28, 1989	No	Monthly	18	\$23,400	Merge with Commission for Older Adults	Keep separate but reduce meeting frequency to quarterly and coordinate agenda with Older Adults Commission	Civil rights and access issues for persons with disabilities overlap with senior advocacy by the Commission for Older Adults. Civil rights and access issues for persons with disabilities overlap with senior advocacy by the Commission for Older Adults. Stakeholder feedback supports merge; Board offices suggest merge/inclusivity grouping; Dept. prefers separate bodies; Merge consistent with Department of Aging and Disabilities structure. Merge would require at least half the seats filled by adults age 60+, and disability representation mirrors current Commission on Disabilities seats. 2 vacancies noted.
4	Los Angeles County Veterans' Advisory Commission	1	Advises on veterans' services: Supports veteran initiatives and resources	Chapter 3.60 of the County Code	No	Monthly	10	\$25 for each meeting of the Commission attended, not to exceed 14 meetings per year.	Maintain	Merge with other service gap areas such Older Adults and Disabilities; or designate VA representative to CCJCC	Military & Veterans Affairs highlights ongoing value; Board offices suggests greater impact if combined with commissions addressing service gaps (housing, justice-involved, aging). CCJCC meetings have previously discussed enhanced services for justice involved Veterans. Coordinate through a centralized "Commission for Inclusive Communities."
5	LGBTQ+ Commission	1	Advocates for LGBTQ+ equity: Guides inclusive policies, hosts community outreach	Chapter 3.55 of the County Code	No	Monthly	15	Up to a maximum per member of \$5,000 per fiscal year.	Maintain	Keep separate but form Inclusivity Council with rotating joint meetings among inclusivity-focused commissions	County Counsel notes unique mandate; Board concept of a broader "Quality Commission" raised, but no consensus. Coordinate through a centralized "Commission for Inclusive Communities."



MERGE RECOMMENDATIONS – EXHIBIT 2

Item #	Commission	Cat.	Function and Task	Authority	Statutory	Meeting Frequency	# of Mmbrs	Designated Stipend	Optimal Option	Option 2	Justification
6	Commission on Human Relations	1	Improves intergroup relations: Investigates hate incidents, conducts trainings and events	Chapter 2.78.02 of the County Code; Government Code Section 50262	Yes	Monthly	15	\$25 for each meeting attended, not to exceed 3 meetings in 1 calendar month	Maintain	Retain HRC but form an Inclusivity Council that convenes HRC, Disabilities, Older Adults, LGBTQ+, Veterans, Native American, and Youth commissions quarterly for shared agendas	Some Board Offices suggest folding multiple inclusivity-focused commissions into HRC. Must balance representation with manageability and retain voices of each Commission. Coordinate through a centralized “Commission for Inclusive Communities.” 2 vacancies noted.
7	Los Angeles County Youth Climate Change Commission	1	Engages youth in climate policy: Advises on sustainability and environmental initiatives	Chapter 3.65 of the County code	No	Quarterly	25	Up to a max. per member of \$5000 per FY.	Maintain	Maintain semi-annual joint meeting with Youth Commission. Revisit newly established entity in a future assessment to determine if a stand-alone youth climate body is still warranted	Represents youth perspectives on climate and health topics that are already championed by the Youth Commission and elements of the Public Health Commission. Some stakeholder feedback recommend merge with Youth Commission; Some Board offices prefer separate bodies, while other suggested ad-hoc committee on environmental justice; Additionally, challenge retaining youth commissioners was noted. Merge with Youth Commission not advised due to distinct roles. While the body is dedicated solely to climate policy from a youth perspective, there is little parallel or overlap with the Youth Commission. Maintain the Youth Climate Change Commission as an independent entity, while coordinating joint briefings and limited staff sharing with the Youth Commission to avoid silos. 1 vacancy noted.
8	Los Angeles County Youth Commission	1	Represents youth voice in policy: Provides recommendations and community input	Chapter 3.66 of the County Code	No	Monthly	15	\$150 per commissioner for each regular meeting attended.	Maintain	Maintain semi-annual joint meeting with Youth Climate Commission.	Broad youth advocacy responsibilities and minimal overlap with the Youth Climate Change Commission; intersects with child welfare oversight by the Commission for Children and Families. County Counsel & CEO endorse combining with Youth Climate. Board offices voice concerns; and some support merger and suggest fold under Commission for Children and Families. Youth Commission membership includes young individuals with lived experience and requires sensitive navigation and input. Merger not recommended, but joint semi-annual meetings are encouraged.
9	Parks and Recreation Commission	1	Advises on park services: Reviews programs, facilities, and public feedback	Chapter 3.46 of the County Code; Board Order No. 10 of June 25, 1991	No	Quarterly	5	\$25 per meeting attended/not to exceed 2 meetings in any one month	Merge with Library & Arts Commissions	Merge Historical Landmark & Records Commission in Parks and Recs Commission	Its programming and policy scope touches historical preservation, library services, and arts programming overseen by the Historical Landmarks and Records Commission, the Library Commission, and the Arts Commission. Dept. opposes sunset; Board offices considered potential merge with Measure A, but Dept. notes conflict. Cross-departmental discussions suggest potential Parks and Library merge under certain conditions.
10	Library Commission	1	Supports public libraries: Recommends library programs, community outreach	Board Order No. 41 of March 1, 1994.	No	6x/yr	20	\$0	Merge with Arts Commission	Merge Library, Arts, and Parks and Recreation Commission	Community cultural programming overlaps with arts policy by the Arts Commission and recreation outreach by the Parks and Recreation Commission. Library open to merger to strengthen and enhance the Commission. Some Board Offices support a merge with Arts Commission.

MERGE RECOMMENDATIONS – EXHIBIT 2

Item #	Commission	Cat.	Function and Task	Authority	Statutory	Meeting Frequency	# of Mmbrs	Designated Stipend	Optimal Option	Option 2	Justification
11	Los Angeles County Arts Commission	1	Supports arts initiatives: Oversees grants, public art programs, cultural planning	Charter 3.38 of the County Code; Board Order No. 11 of January 3, 1995	No	Monthly	15	\$1,200	Merge Arts and Library Commissions	Merge Arts, Library, and potentially Parks and Recreation commission	Cultural service delivery and grant making connect closely to the Library Commission and the Parks and Recreation Commission. Arts Dept. open to discussion and would prefer merge with Library as similar thematic, and potentially Parks if meetings were quarterly; Board offices suggest grouping with Library and Parks.
12	Los Angeles County Historical Landmarks and Records Commission	1	Preserves county history: Advises on landmark designation, record archiving	Chapter 3.30 of the County Code and Amendments to Section 3.30.020; Board Order No. 78 of September 29, 1987 and Section 3.30.050 of the County Code	No	Quarterly	5	None	Merge with Regional Planning Commission (RPC)	Merge with Parks & Recreation Commission to form Parks, Recreation & Historic Resources Commission	Historic resource oversight connects to heritage programming within the Parks and Recreation Commission, exhibits overseen by the Library Commission, and cultural projects managed by the Arts Commission. Stakeholders suggest merge with Parks Commission or Regional Planning Commission (RPC). RPC open if meetings are quarterly and HLRC expertise is retained.
13	Sheriff Civilian Oversight Commission	1	Provides oversight of sheriff's department: Investigates complaints, recommends reforms	Board Order Nos. 20, 59 and 61 of November 1, 2016; Board Order Nos. 40 and 42 of November 9, 2016	No	Monthly	9	\$5,000 max per member, per FY	Merge/absorb Sybil Brand Commission	Create an umbrella Justice Oversight board that includes COC, GRAC, Sybil Brand, and potentially Probation Oversight Commission and Office of Inspector General (OIG)	Law enforcement oversight responsibilities overlap with detention inspections by the Sybil Brand Commission, gender specific oversight by the Gender Responsive Advisory Committee (GRAC), and broader system coordination by CCJCC and the Probation Oversight Commission. Stakeholder feedback suggests potential merge with other oversight bodies; some Board offices support merge. Absorb Sybil Brand Commission and explore potential feasibility of coordinating an umbrella oversight body. 1 vacancy noted.
14	Gender Responsive Advisory Committee	1	Promotes gender-responsive services: Evaluates equity in programs and resource allocation	Board Order No. S-1 of September 1, 2015	No	Monthly + Special Meetings, as needed	11	\$0	Fold GRAC into Sheriff Civilian Oversight Commission	Create an umbrella Justice Oversight board that includes oversight bodies and committees described in COC	Gender specific criminal justice oversight mirrors the work of the Sheriff Civilian Oversight Commission (COC), the Sybil Brand Commission, and CCJCC. Stakeholder feedback recommends merge or sunset; Department notes resources difficulties and lack of quorum, leading to meeting cancellations. Overall, merge into other justice advisory bodies supported. Consider folding GRAC into COC as subcommittee. 5 vacancies noted.
15	Los Angeles Probation Oversight Commission	1	Monitors probation operations: Conducts audits, reviews practices, offers reform guidance	Welfare & Institutions Code Sections 229 & 240; CA Code of Regulations Title 15, Section 1313Chapter 3.80 of the County Code	Yes	Monthly	9	Max. of \$5,000 per member per FY	Maintain	Create an umbrella Justice Oversight board that includes COC, GRAC, Sybil Brand, and potentially Probation Oversight Commission and Office of Inspector General (OIG)	Probation system oversight intersects with youth justice planning by the Juvenile Justice Coordinating Council and law enforcement oversight by the Sheriff Civilian Oversight Commission. Stakeholder feedback suggests potential merge with other oversight bodies; some board offices support merger while others voice concern over establishment of larger body.

MERGE RECOMMENDATIONS – EXHIBIT 2

Item #	Commission	Cat.	Function and Task	Authority	Statutory	Meeting Frequency	# of Mmbrs	Designated Stipend	Optimal Option	Option 2	Justification
16	Countywide Criminal Justice Coordination Committee (CCJCC)	4	Improves criminal justice coordination: sets policy, advises on funding	Board Order No. 96 of March 17, 1981	No	Monthly	\$59	None	Maintain	Coordinate an umbrella oversight body such as with GRAC, Sybil Brand, COC, and potentially POC and OIG	System wide justice coordination crosses into oversight and reform work handled by the Sheriff Civilian Oversight Commission, the Sybil Brand Commission, the Gender Responsive Advisory Committee, and the Public Safety Realignment Team. Some stakeholders propose merger in oversight bodies; CCJCC membership vast and values broad coordination—recommend an umbrella oversight body coordinated with the various entities rather than a merger. 5 vacancies noted.
17	Juvenile Justice Coordinating Council (JJCC)	4	Supports juvenile justice: allocates grants, funds prevention programs	Welfare and Institutions Code (WIC) Section 749.22; Board Order No. 50 of May 15, 2018; Board Order No. 2 of December 19, 2017	Yes	Quarterly	28	None	Maintain	Coordinate through umbrella oversight body with consideration of including Probation Oversight Commission and other justice oversight bodies.	Juvenile justice planning parallels the mandates of the Probation Oversight Commission and the youth oriented work within the Countywide Criminal Justice Coordination Committee. Stakeholder feedback suggests keeping Commission but align with Probation Oversight Commission. Statutory compliance essential. Board offices supportive if duties streamlined. Collaboration, rather than merger, is recommended across similar bodies due to the statutory mandate and membership framework.
18	Inter-Agency Council on Child Abuse and Neglect (ICAN)	4	Improves child safety systems: supports training, agency coordination	Board Order No. 125 of February 8, 1977	No	Biannual	34	None	Maintain	Create Joint Child Safety Forum bringing ICAN, CCF, and OCP together twice yearly for strategic alignment	Coordinates multi-agency child protection work that the Commission for Children and Families and the Policy Roundtable for Child Care also address, alongside the Office of Child Protection. County Counsel suggested potential merge; ICAN opposes due to scope and partnerships. Board Office inquired about merge with other similar bodies, if feasible. ICAN's statutory child fatality review responsibilities, confidential casework, AB 2994 funding, and interagency governance model necessitate its continued operation as a stand-alone council. Membership of ICAN is unique and should be considered.
19	Commission for Children and Families	1	Supports children and family services: Advises on child welfare and foster care policies	Chapter 3.68 of the County Code	No	Monthly	15	\$25 per meeting, max. 24 meetings/ year	Maintain	Create a Children's Coordinating Council that meets twice a year and includes ICAN, the Youth Commission, and the Policy Roundtable for Child Care and Development.	Advises on child welfare issues that are also covered by the Inter Agency Council on Child Abuse and Neglect and the Prevention and Promotion Services Governing Committee, and shares youth engagement space with the Youth Commission. Some stakeholder feedback suggests ICAN merge; DCFS opposes; ICAN opposes; Board offices mixed. Recommend tighter scope and coordination due to unique mandates and duties rather than full merger.
20	Behavioral Health Commission	1	Focuses on mental health policy: Reviews programs, coordinates stakeholder input	Section 5604-5606 et seq. of the Welfare and Institutions Code (WIC) and County Code Chapter 2, Sections 2.87.060 and 2.87.070; Board Order No. 37 of October 29, 1957	Yes	Monthly	16	\$0	Merge Alcohol and Other Drugs Commission into Behavioral Health Commission	Retain separate commissions but establish integrated ehavioral-health policy council across DMH and DPH	Covers both mental health and substance use, areas also overseen by the Commission on Alcohol and Other Drugs (AOD) and the Public Health Commission. Stakeholders support merging AOD into the Behavioral Health Commission (BHC); Board offices mixed on scope. Full merger with Public Health Commission not advised due to size/mandate.

MERGE RECOMMENDATIONS – EXHIBIT 2

Item #	Commission	Cat.	Function and Task	Authority	Statutory	Meeting Frequency	# of Mmbrs	Designated Stipend	Optimal Option	Option 2	Justification
21	Commission on Alcohol and Other Drugs	1	Focuses on substance abuse policies: Recommends prevention and rehabilitation services	Established pursuant to California Health and Safety Code Sections 429.997, 11752.1(e), 11798.1(a), 11805 and 11998.1(f) (2) and County Code Chapter 3.15	Yes	Monthly	23	\$6,900	Merge into Behavioral Health Commission	Retain AOD independent but hold joint meetings with Behavioral Health Commission for integrated planning	Gives substance use policy advice that now falls within the larger behavioral health charge of the Behavioral Health Commission and the broader scope of the Public Health Commission. Stakeholder feedback supports merging into BHC; Board offices question duplication. Potential consideration of establishing a Substance Use Disorder Subcommittee. 4 vacancies noted.
22	Public Health Commission	1	Advises on public health matters: Reviews department initiatives and strategic planning	Chapter 3.08 of the County Code	No	Monthly	5	\$1,150	Merge with Community Prevention & Population Health Task Force	Hold joint meetings with Community Prevention & Population Health Task Force	Issues advice on prevention and population health which is also produced by the Community Prevention and Population Health Task Force, the Alcohol and Other Drugs Commission, and the HIV Commission. Stakeholder recommends retention of Commission, open to merging similar task force. Board offices suggest consideration of combining with HIV Commission. The Community Prevention & Population Health Task Force and Public Health Commission both support prevention programs/guidance. HIV Merger not advisable due to fundamental legal mandates, focus, and membership requirements.
23	Community Prevention and Population Health Task Force	7	Promotes community health: advises on priorities, monitors plans	Board Order No. S-1 of August 11, 2015	No	Monthly (max. 24/ year)	25	\$0	Merge Task Force into Public Health Commission	Retain Task Force for community voice but schedule joint meetings with Public Health Commission and PPSGC	Shares a prevention agenda with the Public Health Commission and overlaps program oversight duties with the Prevention and Promotion Services Governing Committee. Some stakeholder feedback suggests elimination or merge; DPH notes active engagement; Board office supports future merger with Public Health Commission. 8 vacancies noted.
24	Los Angeles County Citizens' Economy and Efficiency Commission	1	Improves county efficiency: Conducts studies, issues efficiency reports	Chapter 3.16 of the County Code; Board Order No. 36 of January 11, 1994	No	Monthly	21	\$0	Merge with Quality & Productivity Commission	Retain but establish formal collaboration with QPC	Government efficiency reviews are similar to projects run by the Quality and Productivity Commission, parallel recommendations issued by the Civil Grand Jury, and ethics improvements discussed by the Ethics Commission. Stakeholders and Board offices note overlap and support merger, but cautioning over creating oversized body; potential alignment with Ethics Commission following Measure G.
25	Quality and Productivity Commission	1	Improves productivity and service delivery: Promotes innovation and efficiency projects	Chapter 3.51 of the County Code, and Board Order No. 66 of June 15, 1982	No	Monthly	15 (& 2 ex-officio)	\$26,000	Merge/absorb Citizens Economy and Efficiency Commission	Retain separate commission but establish formal collaboration with Citizens' Economy & Efficiency	Its innovation and efficiency agenda duplicates the evaluations already produced by the Citizens Economy and Efficiency Commission. Stakeholders and Board Office note overlap and support merger, but cautioning over creating oversized body; potential alignment with Ethics Commission following Measure G.



MERGE RECOMMENDATIONS – EXHIBIT 2

Item #	Commission	Cat.	Function and Task	Authority	Statutory	Meeting Frequency	# of Mmbrs	Designated Stipend	Optimal Option	Option 2	Justification
26	Labor Management Advisory Committee on Productivity Enhancement	2	Promotes labor-management collaboration: Identifies cost-saving opportunities	Board Order No. 4 of June 23, 1981	No	Monthly	12	\$0	Merge with Quality & Productivity Commission	Move body as Subcommittee under QPC with biannual meetings	Workforce productivity initiatives are similar to the broader efficiency and quality programs overseen by the Quality and Productivity Commission and human resources work led by the Chief Executive Office Labor Relations Council. Commission appears inactive. Audit Committee in 2014 recommended review of the Commission's relevance. Committee sunset date lapsed 2015. 7 vacancies noted.
27	Consumer Affairs Advisory Commission	1	Supports consumer rights: Advises on scams, fraud prevention, consumer education	Chapter 3.13 of the County Code	No	Minimum 6x/yr	15	\$0	Merge with the Commission on Insurance	Merge with Small Business Commission and Commission on Insurance	Consumer protection topics are very similar to the business and consumer guidance provided by the Small Business Commission. Stakeholder feedback indicates the minimal productivity; Commission utilizes DCBA staff and Counsel; DCBA agrees the commission's unfunded mandate and limited authority curb its impact, yet values commissioners input and cautions that merging with the Small Business Commission would mix distinct missions. Merge with Commission on Insurance recommended in 2016 commission assessment report. 1 vacancy noted.
28	Los Angeles County Small Business Commission	1	Supports small businesses: Promotes procurement access, reviews business climate	Chapter 3.12 of the County Code	No	Quarterly	20	\$0	Merge function within DCBA	Merge with Consumer Affairs Advisory Commission	Small business advocacy overlaps with marketplace concerns handled by the Consumer Affairs Advisory Commission and by the Department of Consumer and Business Affairs (DCBA). Stakeholder feedback notes overlap and suggests potential merger. DCBA has expanded and taken on more functions over the years. Overlap with the Commission is noted. Board office queried need for distinct body. 4 vacancies noted.
29	Los Angeles County Commission on Insurance	1	Reviews insurance-related issues: Advises on insurance policies affecting residents	Chapter 3.35 of the County Code	No	Monthly	10	\$0	Merge with Consumer Advisory Commission	Sunset and merge duties within DCBA	Insurance consumer protection intersects with the broader consumer duties of the Consumer Affairs Advisory Commission and the Small Business Commission. Stakeholder notes lack of visible impact; Board Office questions on-need. Merge with Consumer Affairs Advisory Commission recommended in 2016 commission assessment report.
30	Accessibility Appeals Board	2	Hears disability access appeals: Reviews exceptions and building decisions, advises on accessibility regulations	County Code Title 26, Chapter 1, Section 105.2	No	Monthly	6	\$0	Merge with Building Board of Appeals	Maintain on-call ad hoc structure within DPW	Handles accessibility code appeals that are already addressed by the Commission on Disabilities and by the Building Board of Appeals when construction issues are involved. Handles accessibility code appeals that are already addressed by the Commission on Disabilities and by the Building Board of Appeals when construction issues are involved. DPW notes no meetings in 10+ years but mandate persists. Board office feedback suggests merge with Commission on Disabilities or on-call structure. 2 vacancies noted.

MERGE RECOMMENDATIONS – EXHIBIT 2

Item #	Commission	Cat.	Function and Task	Authority	Statutory	Meeting Frequency	# of Mmbrs	Designated Stipend	Optimal Option	Option 2	Justification
31	Board of Examiners of Plumbers and Gas Fitters	2	Regulates plumbing and gas fitting: Certificates professional, hears appeals, conducts exams, licensing reviews, and enforcement hearings.	Title 28 of the County Code and Board Order No. 12 of December 7, 1995 Ordinance Nos. 95-0068 and 95-0069	No	6x a year on even numbered months	5	\$0	Merge with Building Board of Appeals	Establish ad hoc advisory structure	Technical code enforcement and appeals related to construction and building standards. Board Office queries ongoing need; 2021 Commission Assessment report by Arroyo Associates, Inc. found many vacancies and found that the body had not convened in some time. 5 vacancies noted.
32	Engineering Geology and Soils Review and Appeals Board	2	Ensures geotechnical safety: Reviews site conditions and hazards	County Code Chapter 2.70	No	Monthly	5 + 1 ex-officio & 1 Alternate	\$0	Merge with Building Appeals Board	Convert to on-call structure or through contract hearing officers under Public Works, meeting only when appeals filed	Reviews technical soils and geology appeals that the Building Board of Appeals can already hear under its broader code jurisdiction. Reviews technical soils and geology appeals that the Building Board of Appeals can already hear under its broader code jurisdiction. Department of Public Works (DPW) indicates body rarely meets; Board Office notes vacancies and potential sunset or conversion to as-needed panel. 3 vacancies noted.
33	Building Board of Appeals	2	Resolves building code disputes: reviews enforcement decisions, conducts hearings, and advises Board	County Code Title 26, Chapter 1, Section 105.1	No	Monthly	5	\$0	Merge/absorb Geology and Soils Board and absorb both the Accessibility Appeals Board and possibly, the Board of Examiners of Plumbers and Gas Fitters	Convert to ad hoc structure with on-call appeals panel activated only when cases arise	Provides a forum for nearly every construction related appeal, making separate panels for accessibility, geology, or plumbing redundant. DPW notes inactivity but legal need for appeals mechanism. Recommend on-call model or merge /absorb listed bodies. 2 vacancies noted.
34	Water Appeals Board	2	Resolves water system disputes: Reviews ordinance decisions and standards	Chapter 20.12 of the County Code	No	As needed	10		Merge with Building Board of Appeals	Establish ad hoc advisory structure, retaining expertise	Water code appeals can be heard by the Building Board of Appeals and can potentially be staffed by Department of Public Works engineers. Public Works indicates board should be preserved to provide a fair and impartial appeal forum and notes 2 appeals filed in 10 years. DPW can establish ad hoc structure retaining expertise on-call when appeals are filed. Some Board Offices questioned on-going need. 5 vacancies noted.
35	Horizons Plan Committee	2	Oversees deferred compensation: Manages plan operations and investments	County Code Chapter 5.25	No	Quarterly + Special Meetings, as needed	9	\$0	Merge Horizons, Savings Plan, and Pension Savings Plan Committees into single Deferred Compensation Governance Committee	Maintain separate committees but establish consolidated quarterly governance meeting for investment policy alignment	Retirement plan policy mirrors governance handled by the Pension Savings Plan Administrative Committee and the Savings Plan Committee. CEO/TTC favor merger; some Board offices support merger and discussed role of BOI and BOR. Appeals ERISA allows one committee to serve multiple plans if plan-by-plan is documented. All bodies include similar fiduciary members. 3 vacancies noted.



MERGE RECOMMENDATIONS – EXHIBIT 2

Item #	Commission	Cat.	Function and Task	Authority	Statutory	Meeting Frequency	# of Mmbrs	Designated Stipend	Optimal Option	Option 2	Justification
36	Pension Savings Plan Administrative Committee	2	Manages alternative retirement benefits: Oversees plan eligibility and reporting	County Code Chapter 5.19	No	Quarterly	9	\$0	Merge Horizons, Savings Plan, and Pension Savings Plan Committees into single Deferred Compensation Governance Committee	Maintain separate committees but establish consolidated quarterly governance meeting for investment policy alignment	Retirement investment oversight duplicates tasks shared with the Horizons Plan Committee and the Savings Plan Committee. CEO/TTC favor merger; some Board offices support merger and discussed role of BOI and BOR. Appeals ERISA allows one committee to serve multiple plans if plan-by-plan is documented. All bodies include similar fiduciary members. 10 vacancies noted.
37	Savings Plan Committee	2	Administers County Savings Plan: Approves options and manages operations	Chapter 5.26 of the County Code	No	As needed	5	\$0	Merge Horizons, Savings Plan, and Pension Savings Plan Committees into single Deferred Compensation Governance Committee	Maintain separate committees but establish consolidated quarterly governance meeting for investment policy alignment	Savings plan governance crosses into the purview of the Horizons Plan Committee and the Pension Savings Plan Administrative Committee, with certain duties also addressed by the Board of Retirement and the Board of Investment. CEO/TTC favor merger; some Board offices support merger and discussed role of BOI and BOR. Appeals ERISA allows one committee to serve multiple plans if plan-by-plan is documented. All bodies include similar fiduciary members. 2 vacancies noted.
38	Hospitals and Health Care Delivery Commission	1	Improves healthcare access: Advises on hospital performance and delivery systems	Chapter 3.32 of the County Code	No	Monthly	15	\$25 per meeting or facilities site inspection attended, not to exceed 2 meetings and/or site inspections in any one calendar month.	Maintain	Keep separate commissions but create joint quarterly forums on jail health and emergency preparedness with Emergency Medical Services Commission (EMS)	Stakeholders recommend keeping separate due to unique function; Board Office suggests possible EMS merge; Merge not recommended as Hospital and Healthcare Delivery Commission is comprised of healthcare professionals – they are physicians, administrators, attorneys and the like who have worked or currently work in the private sector bringing forth their expertise and perspective on the challenges and opportunities of providing health care services to vulnerable populations. Whereas, the EMS Commission is focused on system emergency medical services planning and delivery (prehospital care), specialty care center designation, disaster medical management, EMS system evaluation, etc.
39	Contract Cities Liability Trust Fund Claims Board	4	Approves liability settlements: authorizes payments, reviews claims	Board Order No. 15 of May 9, 2017; Board Order No. 17 of February 1, 2000.	No	Monthly	11	None	Maintain	Merge Contract Cities Claims Board with Regular Claims Board	Processes liability claims similar to Los Angeles County Claims Board. Stakeholder feedback notes possibility to integrate with Los Angeles County Claims Board; contractual considerations with cities must be addressed. Concern over merger due to sheriff-service indemnity agreements that guarantee contract city control over self-funded liability pool, and risk blurring separate funds. Membership requirement for Contract Cities Liabilities Trust Fund Claims Board differs from the Los Angeles County's Claims Board.
40	Los Angeles County Housing Development Corporation Board of Directors	5	Develops affordable housing: builds below-market units for seniors, families	Board Order No. 69 of September 19, 1989	No	Monthly	7	None	Maintain	Create a Joint Affordable Housing Council with housing entities	Affordable housing development functions intersect with the homeless services and housing coordination roles of LAHSA, the Housing Advisory Board, and LACAHS. LACDA states corporation is separate and cannot be merged. Some feedback suggests alignment with LAHSA and Housing Advisory Board for strategic coherence. Body is public-benefit 501(c)(3). County cannot legally 'merge' but can potentially withdraw. Additional feasibility study required.

NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
1	Aviation Commission	1	Advises on aviation-related matters: Reviews airport operations and policies	1942	Chapter 3.08 of the Los Angeles County Code; Board Order No. 9 of March 7, 1995	No
2	Board of Governors, Department of Museum of Natural History	1	Oversees Natural History Museum: Provides governance for exhibitions, collections, and public engagement	1942	Chapter 2.94 of the County Code	No
3	Business License Commission	1	Regulates business licenses: Conducts hearings, enforces license regulations	1951	Chapter 2.50 of the County Code	No
4	Commission for Women	1	Promotes gender equity: Conducts outreach, policy recommendations, annual reporting	1942	Chapter 3.64 of the County Code	No
5	Commission on HIV	1	Advises on HIV/AIDS services: Allocates funding, develops policy recommendations	1991	Chapter 3.29 of the County code; Ryan White HIV/AIDS Treatment Extension Act of 2009 and the Public Health Service (PHS) Act, 42 U.S.C. 300ff-11 et seq.; County Code Chapter 3.29; Board Order No. 40 of 1995; Board Order No. 10 of 1998; Board Order No. 91 of 2001; Board Order No. 63 of 2001; Board Order No. 53 of 2003; Board Order No. 13 of 2003; Board Order No. 14 of 2004; Board Order No. 48 of 2004; Board Order No. 25 of 2005; Board Order No. 61 of 2005; Board Order No. 73 of 2005; Board Order Nos. 13 and 49 of 2006; Board Order No. 62 of 2006; Board Order No. 19 of 2011; Board Order No. 69 of 2011; Board Order No. 55 of 2013.	Yes
6	Emergency Medical Services Commission	1	Guides EMS systems: Develops EMS policies, reviews performance metrics	1942	Health and Safety Code; Sections 1792 and 1797 and 1797.270 et seq.; and County Code Chapter 3.20	Yes
7	Fish and Wildlife Commission	1	Conserves wildlife: Advises on habitat protection, grant reviews	1952	Chapter 3.26 of the County Code	No
8	Governance Reform Task Force (Measure G)	1	Initiative presents a unique opportunity for individuals to contribute meaningfully to the future of Los Angeles County governance.: Oversees Charter amendment: promotes transparency, accountability, and engagement	2025	Passage of the November 5, 2024, elections - Measure G	Yes
9	Los AngelesCity-County Native American Indian Commission	1	Serves Native communities: Provides cultural education, policy advocacy	1942	Chapter 3.42 of the County Code	No
10	Los Angeles County Beach Commission	1	Manages beach policies: Reviews operations, maintenance, and public access	1996	Chapter 2.116220 of the County Code	No
11	Los Angeles County Care First and Community Investment Advisory Committee	1	Advises on justice reinvestment: Oversees program funding and community-based alternatives; Measure J funding	2021	Board Order No. 16 of August 10, 2021	No
12	Measure A: Citizens Oversight Advisory Board	1	Oversees Measure A implementation: Reviews parks funding and allocations	2018	Board Order No.1-P of June 12, 2018, Board Order No.1-P of June 20, 2017 and passage of the November 8, 2016 Special Tax Election Returns – Measure A	Yes

# NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
13	Real Estate Management Commission	1	Oversees county property use: Recommends asset utilization policies	1942	Chapter 3.58 of the County Code	No
14	Regional Planning Commission	1	Guides land use and zoning: Conducts hearings, drafts policy plans	2019	Section 65100 et seq. of the Government Code; and Chapter 2.108 of the County Code	Yes
15	Rental Housing Oversight Commission	1	Protects tenant rights: Monitors compliance with rent stabilization ordinances	2019	Chapter 8.64 of the County Code	No
16	Small Craft Harbor Commission	1	Advises on harbor operations: Monitors facilities and marine safety policies	1942	Chapter 2.116.030 of the County Code	No
17	Small Craft Harbor Design Control Board	1	Oversees harbor aesthetics and design: Reviews development applications	1943	Chapter 2.116.110 of the County Code	No
18	Assessment Appeals Board	2	Resolves property tax disputes: Hears valuation appeals and applies tax law Prepares findings of fact	1989	Section 1620 et seq. of the Revenue and Taxation Code, Chapter 2.44	Yes
19	Audit Committee	2	Ensures audit oversight: Reviews audit plans and department performance	1983	County Code Chapter 3.81	No
20	Board Of Investments	2	Manages LACERA investments: Oversees retirement fund performance	1971	Section 31520.2 et seq. of the Government Code, County Employees Act of 1937	Yes
21	Board Of Retirement	2	Oversees LACERA retirement benefits: Administers pension and disability claims	1973	Government Code Section 31450, et seq; County Employees Retirement Law of 1937	yes
22	Building Rehabilitation Appeals Board	2	Rules on substandard buildings: Addresses safety and nuisance concerns, hears cases, issues abatement orders	1995	County Code Title 26, Chapter 1, Section 105.3	No
23	Civil Grand Jury	2	Investigates county operations: Reviews agencies and responds to complaints	1973	Penal Code Section 888 et seq. and Board Order No. 20 of December 26, 1973	Yes
24	Civil Service Commission	2	Resolves personnel appeals: Reviews discipline and hiring disputes	1914	County Charter, Article IX, Section 31	No
25	Claims Board, Los Angeles County	2	Settles County liability claims: Reviews lawsuits and incidents, refers high-cost cases to the Board	1984	Government Code Section 935.2; Board Order No. 83 of June 12, 1984; Board Order No. 115 of July 31, 1984; and Board Order No. 86 of April 23, 1985.	Yes
26	Real Estate Management Commission	1	Oversees county property use: Recommends asset utilization policies	1942	Chapter 3.58 of the County Code	No
27	Employee Relations Commission (ERCOM)	2	Manages employee relations: Oversees bargaining units and labor disputes	1942	Chapter 5.04.100 of the County Code	No
28	Housing Advisory Committee	2	Advises on housing programs: recommends policies and reviews complaints	—	County Code Chapter 2.75	No

NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
29	Independent Citizens' Oversight Committee Proposition E Special Tax	2	Monitors Prop E fire tax funds: Reviews spending and compliance	1997	passage of the June 3, 1997, Special Tax Revenue – Proposition E; and Board Order No. 12 of July 29, 1997	Yes
30	Los Angeles County Affordable Housing Solutions Agency (LACAHA)	2	Addresses housing needs countywide: expands affordability, prevents homelessness	2022	Government Code Section 64700 et seq	Yes
31	Los Angeles County Board of Education	2	Oversees County education governance: Reviews budgets and policies	1989	Education Code Section 1000 et seq.; and Board Order No. 66 of July 25, 1989 July 25, 1989.	Yes
32	Los Angeles County Children and Families First – Proposition 10 Commission (First 5 LA)	2	Supports early childhood investment: Funds programs, develops plans and evaluates outcomes	1998	Chapter 3.72 of the County Code; Los Angeles County Children and Families First – Proposition 10, also known as First 5 LA, is a county commission established by California's Proposition 10 (1998) to invest in early childhood development programs for children aged prenatal to five. First 5 LA is one of 58 county commissions in California dedicated to this purpose.	No
33	Los Angeles County Citizens Redistricting Commission (Independent)	2	Draws supervisorial district maps: Uses census data and public input	2020	Elections Code Section 21530 et seq and Board Order No. 12 of November 24, 2020	Yes
34	Los Angeles County Community Action Board	2	Advises on anti-poverty programs: Allocates funding and resolves disputes Supports low-income community engagement	1980	Board Order No. 107 of December 18, 1979	No
35	Los Angeles County Executive Committee for Regional Homeless Alignment	2	Aligns homelessness strategies: coordinates funding, unifies regional plans	2023	Board Order 8 of August 8, 2023	No
36	Los Angeles County Highway Safety Commission	2	Improves road safety: Reviews traffic control and school crossings Coordinates with jurisdictions	1954	County Code Chapter Title 15, Division 1, Chapter 15.16	No
37	Proposition R Independent Taxpayers Oversight Committee of Metro	2	Oversees Metro Prop R funds: Reviews audits and expenditures	2008	Ordinance No. 08-01 (Metro)	No
38	Public Safety Realignment Team	2	Oversees AB 109 implementation: Coordinates custody and reentry programs	2011	Board Order S-2 of February 8, 2011	Yes
39	Solid Waste Facilities Hearing Board	2	Resolves waste facility disputes: Adjudicates permitting issues	1992	Public Resource Code 43203 et seq., Title 14 of the California Code of Regulations, and County Code Chapter 2.56	Yes
40	Workforce Development Board	2	Guides workforce programs: Develops plans, selects providers, and tracks outcomes	2015	County Code Chapter 3.76, pursuant to Workforce Innovation and Opportunity Act of 2014	Yes

NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
41	Board of Directors of the Los Angeles County Public Works Financing Authority	3	Finances public capital improvements and determines: Facilitates the acquisition, disposition	1993	Board Order No. 39 (Syn. 33) of May 18, 1993, Joint Powers Agreement No. 66826	No
42	Industrial Development Authority Board of Directors	3	Supports industrial and economic growth through: Issues tax-exempt bonds for financing construction or expansion of industrial, warehouse	1981	Chapter 3.33 of the County Code and Section 91500 et seq. of the Government Code	Yes
43	Los Angeles County Capital Asset Leasing Corporation	3	Leases and finances machinery: Acquires, maintains	1983	Board Order No. 106 of February 15, 1983; Board Order No. 77 of April 19, 1983; and Board Order No. 92 of April 26, 1983	No
44	Los Angeles County Development Authority	3	Oversees housing: Manages Section 8, public housing	1942	Chapter 2.58 of the County Code	No
45	Los Angeles County Regional Financing Authority	3	Provides conduit financing for public projects: Manages issuance and sale of bonds like Recovery Zone Facility Bonds; coordinates joint powers activities between the County and Public Works Financing Authority; ensures public-benefit determination for bond actions	2010	Board Order No. 1-F of December 7, 2010	No
46	CAL-ID Board	4	Manages CAL-ID system: oversees procedures, ensures compliance	1985	Senate Bill 190; Board Order No. 55 of October 22, 1985; Board Order No. 26 of October 24, 1985	Yes
47	City Selection Committee	4	Appointments to boards and commissions: elects representatives	1972	Government Code Sections 50270 through 50279.2; Health and Safety Code Section 34179	Yes
48	Local Agency Formation Commission	4	Promotes orderly growth and development through: Reviews proposals for city incorporation, annexation	1963	Government Code Section 56000 et seq; California Revenue and Taxation Code Sections 93 and 99; Public Resources Code Section 21000 et seq; and the related California Environmental Quality Act Title 14, California Code of Regulations Section 15000 et seq.	Yes
49	Los Angeles County Solid Waste Management Committee/ Integrated Waste Management Task Force	4	Oversees waste strategy: guides recycling plans, reviews compliance	1990	County Code Section 3.67 and Board Order No. 49 of July 17, 1990; Public Resource Code Section 40950 (AB 939) and 14 CCR Section 18761 et al.	Yes
50	Los Angeles Emergency Management Council	4	Coordinates emergency planning: leads training, supports Board during crises	2020	Chapter 2.68 of the County Code	No
51	Policy Roundtable for Child Care and Development	4	Advises on child care: develops plans, evaluates access	2000	Chapter 3.75 of the County Code;	No



NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
52	Safe, Clean Water Program - Regional Oversight Committee	4	Oversees stormwater planning: reviews investment plans, reports to Board	2000	Passage of the November 6, 2018 ballot, Measure W	Yes
53	Safe, Clean Water Program - Scoring Committee	4	Evaluates stormwater projects: scores studies, recommends to Board	2019	Board Order No. S-1 July 30, 2019	Yes
54	Street Naming Committee, Los Angeles County	4	Recommends street names: holds hearings, advises Board	1837	Sections 970.5 and 971 of the Streets and Highway Code.	Yes
55	Watershed Area Steering Committee Agency - Central Santa Monica Bay	4	Oversees watershed projects: develops plans, selects and funds projects	2019	Board Order No. S-1 July 30, 2019	Yes
56	Watershed Area Steering Committee Agency - Lower Los Angeles River	4	Oversees watershed projects: develops plans, selects and funds projects	2019	Board Order No. S-1 July 30, 2019	Yes
57	Watershed Area Steering Committee Agency - Lower San Gabriel River	4	Oversees watershed projects: develops plans, selects and funds projects	2019	Board Order No. S-1 July 30, 2019	Yes
58	Watershed Area Steering Committee Agency - North Santa Monica Bay	4	Oversees watershed projects: develops plans, selects and funds projects	2019	Board Order No. S-1 July 30, 2019	Yes
59	Watershed Area Steering Committee Agency - Rio Hondo	4	Oversees watershed projects: develops plans, selects and funds projects	2019	Board Order No. S-1 July 30, 2019	Yes
60	Watershed Area Steering Committee Agency - Santa Clara River	4	Oversees watershed projects: develops plans, selects and funds projects	2019	Board Order No. S-1 July 30, 2019	Yes
61	Watershed Area Steering Committee Agency - South Santa Monica Bay	4	Oversees watershed projects: develops plans, selects and funds projects	2019	Board Order No. S-1 July 30, 2019	Yes
62	Watershed Area Steering Committee Agency - Upper Los Angeles River	4	Oversees watershed projects: develops plans, selects and funds projects	2019	Board Order No. S-1 July 30, 2019	Yes



NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
63	Watershed Area Steering Committee Agency - Upper San Gabriel River	4	Oversees watershed projects: develops plans, selects and funds projects	2019	Board Order No. S-1 July 30, 2019	Yes
64	Watershed Area Steering Committee Community - Central Santa Monica Bay	4	Advises on water planning: confirms scoring groups, supports equity goals	2019	Board Order No. S-1 July 30, 2019	Yes
65	Watershed Area Steering Committee Community - Lower Los Angeles River	4		2019	Board Order No. S-1 July 30, 2019	yes
66	Watershed Area Steering Committee Community - Lower San Gabriel River	4	Advises on water planning: confirms scoring groups, supports equity goals	2019	Board Order No. S-1 July 30, 2019	Yes
67	Watershed Area Steering Committee Community - North Santa Monica Bay	4	Advises on water planning: confirms scoring groups, supports equity goals	2019	Board Order No. S-1 July 30, 2019	Yes
68	Watershed Area Steering Committee Community - Rio Hondo	4	Advises on water planning: confirms scoring groups, supports equity goals	2019	Board Order No. S-1 July 30, 2019	Yes
69	Watershed Area Steering Committee Community - Santa Clara River & Antelope Valley	4	Advises on water planning: confirms scoring groups, supports equity goals	2019	Board Order No. S-1 July 30, 2019	Yes
70	Watershed Area Steering Committee Community - South Santa Monica Bay	4	Advises on water planning: confirms scoring groups, supports equity goals	2019	Board Order No. S-1 July 30, 2019	Yes
71	Watershed Area Steering Committee Community - Upper Los Angeles River	4	Advises on water planning: confirms scoring groups, supports equity goals	2019	Board Order No. S-1 July 30, 2019	Yes
72	Watershed Area Steering Committee Community - Upper San Gabriel River	4	Advises on water planning: confirms scoring groups, supports equity goals	2019	Board Order No. S-1 July 30, 2019	Yes
73	Alameda Corridor Transportation Authority	5	Manages Alameda Corridor: plans projects, secures funding	1989	City Agreement No. C24674; Second amendment between the City of Long Beach and the City of Los Angeles for the name	No

NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
74	Antelope Valley Transit Authority	5	Provide for planning, contracting, and operating the public transportation services in the Antelope Valley.	1992	Joint Exercise of Powers Agreement Section 6500 et seq. of the Government Code.	No
75	Antelope Valley-East Kern Water Agency	5	Delivers supplemental water: maintains storage and distribution systems	1959	Water Code 34000 et seq.	Yes
76	Arroyo Verdugo Communities Joint Powers Authority	5	Plans regional infrastructure: coordinates interagency projects	2017	Joint Powers Authority; Board Order No. 27 of August 5, 2017.	No
77	Baldwin Hills Regional Conservation Authority	5	Preserves Baldwin Hills open space: manages land, restores habitats	1999	Pursuant to the Joint Exercise of Powers Act (Government Code Section 6500 et seq.) the County of Los Angeles and the Santa Monica Mountains Conservancy, executed the Baldwin Hills Conservation Authority Joint Exercise of Powers Authority, April 27, 1999	Yes
78	California State Association of Counties (CSAC)	5	Advocates for counties: develops policy, represents before Legislature	1895	Founded in 1895; reorganized on May 5, 1911; incorporated as a non-profit corporation on February 26, 1945.	No
79	Chiquita Canyon Landfill Community Advisory Committee (CCLCAC)	5	Advises on landfill operations: monitors compliance, communicates updates	2017	July 25, 2017 Board Order No. 20	No
80	City of Carson Enhanced Infrastructure Financing District Public Financing Authority	5	Funds Carson infrastructure: implements financing plans, manages rehab	2020	change Agreement No. 1509-B	Yes
81	Clean Power Alliance of Southern California	5	Manages clean energy policy: sets rates, oversees procurement	2017	Board Order No. 42 of May 2, 2017; Ordinance No. 2017-0021; Public Utilities Code Section 366.2(c)(12); Government Code Section 65000 et seq.	Yes
82	Community Services Resource Corporation Board of Directors	5	Supports social services: raises funds, builds partnerships	1983	Board Order No. 96 of May 10, 1983; Board Order No. 10 of May 13, 1984; Section 501 (3) of the Internal Revenue Code and Board Order No. 50 of July 24, 1990.	No
83	Economic Development Corporation of Los Angeles County	5	Boosts economic growth: provides research, supports business investment	1981	Internal Revenue Code Section 501 (c) (3)	Yes
84	Foothill Transit Governing Board	5	Oversees SGV bus service: plans routes, manages transit funding	1988	Board Order No. 71 of March 22, 1988; Board Order No. 52 of March 4, 1997; Joint Powers Agreement No. 59740; Board Order No 54 of April 10, 2001	No

NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
85	Gateway Cities Council of Governments	5	Coordinates city planning: manages joint policy, promotes cooperation	1996	Section 6500 et seq. of the Government Code	Yes
86	High Desert Corridor Joint Powers Authority	5	Leads High Desert project: plans corridor, coordinates construction	2006	Board Order No. 10 of November 8, 2006, Joint Exercise of Powers Agreement No. 75922	No
87	Inglewood Climate Resilience District	5	Funds Inglewood transit: supports ITC project, boosts development	2024	Board Order No. 38 of September 24, 2024	No
88	Inglewood Transit Connector Joint Powers Authority (ITC JPA)	5	Manages ITC connector: builds and funds regional transit project	2022	Government Code Sections 6500 et. Seq., pursuant to the Inglewood Joint Powers Act, Resolution No. 22-03, executed July 7, 2022	No
89	L.A. Care Health Plan (aka Local Initiative Health Authority Governing Board)	5	Provides Medi-Cal services: administers care, advises on delivery models	1994	Welfare and Institutions Code 14087.961 (a)	Yes
90	La Verne Enhanced Infrastructure Financing District	5	Funds La Verne projects: improves streets, transit, and pipelines	2023	Chapter 2.99 of Part 1 of Division 2 of Title 5 of the CA Government Code (commencing with Section 53398.50) (the EIFD Law)	Yes
91	Lakewood Enhanced Infrastructure Financing District	5	Lakewood Enhanced Infrastructure Financing District	2024	Chapter 2.99 of Part 1 of Division 2 of Title 5 of the CA Government Code (commencing with Section 53398.50) (the EIFD Law)	Yes
92	Law Library Board of Trustees	5	Oversees law library: governs access, policies, and resources	1986	Section 6300 et seq. of the Business and Professions Code and Board Order No. 11 of May 6, 1986	Yes
93	Los Angeles County Fair Association	5	Guides fair operations: sets policies, advises on events	1922	Incorporated in April 1922. The Fair is operated by the Los Angeles County Fair Association, a not-for-profit 501(c)(5) corporation.	No
94	Los Angeles County Metropolitan Transportation Authority	5	Oversees LA County transit: manages planning, infrastructure, and funding	1993	Public Utilities Code 130050.2 et seq.	Yes
95	Los Angeles County Securitization Corporation	5	To facilitate the issuance of the County's series of tobacco securitization bonds.	2006	Board Order No. 19 of January 24, 2006, Adopted Resolution	No

NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
96	Los Angeles Homeless Services Authority (LAHSA)	5	Leads homeless services: manages funds, supports shelter and housing	1993	Board Order No. 18 of June 29, 1993, Joint Powers Agreement No. 557-34; Board Order Nos. 13 and 23 of May 31, 1994	No
97	Los Angeles Memorial Coliseum Commission	5	Oversees Coliseum operations: manages leases, redevelopment agreements	1945	Joint Powers Authority executed on September 25, 1945	No
98	Los Angeles Regional Crime Laboratory Facility Authority	5	Manages crime lab project: oversees construction, coordinates governance	2021	Board Order No. 30 of July 24, 2001.	No
99	Newhall Ranch High Country Recreation and Conservation Authority	5	Manages Newhall open space: preserves land, supports ecological access	1980	Section 33213 et seq. of the Public Resources Code	Yes
100	North Los Angeles County Transportation Coalition	5	Coordinates North LA transit: sets priorities, oversees strategy	1995	Section 6503.5 of the CA Government Code.	Yes
101	Norwalk Enhanced Infrastructure Financing District	5	Funds Norwalk projects: improves streets, transit, and affordable housing	2025	Chapter 2.99 of Part 1 of Division 2 of Title 5 of the CA Government Code (commencing with Section 53398.50) (the EIFD Law)	Yes
102	Palmdale Enhanced Infrastructure Financing District	5	Funds Palmdale infrastructure: supports utilities, roads, and development projects	2013	Chapter 2.99 of Part 1 of Division 2 of Title 5 of the CA Government Code (commencing with Section 53398.50) (the EIFD Law)	Yes
103	Palos Verdes Peninsula Transportation Authority	5	Provide paratransit service for elderly and handicapped residents of the Palos Verdes Peninsula	1985	Joint Powers Authority Agreement No. 51317 of December 17, 1985.	No
104	Parking Authority of the County of Los Angeles	5	Manages County parking: oversees public lots, Civic Center projects	1970	Board Order No. 208 of April 21, 1970.	No
105	Personal Assistance Services Council	5	Improves IHSS services: manages provider registry, supports training	1997	Chapter 3.45 of the County Code	No
106	Puente Hills Habitat Preservation Authority	5	Protects Puente Hills habitat: restores native areas, manages preservation	1994	Board Order No. 11 of February 15, 1994, Joint Powers Agreement No. 3289	No

NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
107	Redondo Beach Enhanced Infrastructure Financing District	5	Supports Redondo redevelopment: funds parks, improves infrastructure	1996	Chapter 2.99 of Part 1 of Division 2 of Title 5 of the CA Government Code (commencing with Section 53398.50) (the EIFD Law)	Yes
108	San Fernando Valley Council of Governments Board	5	Promotes valley coordination: shares resources, supports regional planning	2010	Joint Powers Agreement No. 77279; Board Order No. 17 of May 25, 2010.	Yes
109	San Gabriel Valley Council of Governments Capital Projects and Construction Committee	5	Implements SGV rail projects: approves contracts, oversees safety upgrades	1999	Board Order No. 86 of May 18, 1999; Project Agreement No. 72118;	No
110	San Gabriel Valley Council of Governments Governing Board	5	Leads SGV regional planning: coordinates policy, manages joint projects		Joint Powers Agreement in 1994	Yes
111	Santa Monica Bay Restoration Authority	5	Restores Santa Monica Bay: develops programs, supports bay conservation		Joint Exercise of Powers Agreement No. 7479; Board Order No. 27 of April 6, 2004.	No
112	Santa Monica Mountains Conservancy Advisory Committee	5	Advises on mountain planning: reviews projects, promotes community input		Section 33213 et seq. of the Public Resources Code	Yes
113	Santa Monica Mountains Conservancy Board	5	Preserves mountain open space: acquires land, funds restoration projects		Section 33000 et seq. of the Public Resources Code	Yes
114	South Bay Cities Council of Governments	5	Supports South Bay collaboration: develops policy, promotes joint planning	2011	JPA South Bay Cities Council of Governments, August 25, 2011	Yes
115	South Coast Air Quality Management District Governing Board (AQMD)	5	Oversees air quality policy: sets emissions rules, monitors pollution	1976	Section 40400 et seq. of the Health and Safety Code and Senate Bill 151	Yes
116	Southern California Association of Governments (SCAG)	5	Oversees regional planning: manages transportation, housing, environment	1965	County-City SCAG Committee on March 27, 1964 and amended in 1966-1967; 1970; 1974-1975; 1977-1980; 1982, 1984, 1987; 1990 - 1993	No
117	Southern California Home Financing Authority	5	Expands homeownership: issues bonds, supports down-payment aid	1988	Board Order No. 21 of June 23, 1988; Joint Powers Agreement No. 59932	No

NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
118	Southern California Water Committee Board of Trustees (SCWC)	5	Educates on water issues: promotes consensus, supports regional outreach	1984	Non-Profit Public Benefit Corporation.	No
119	Sunshine Canyon Landfill Community Advisory Committee (SCL-CAC)	5	Advises on landfill oversight: reviews reports, recommends mitigation	2008	MOU executed on December 23, 2008 and Adopted by the SCL-TAC July 1, 2009.	No
120	Sunshine Canyon Landfill Local Enforcement Agency	5	Regulates landfill compliance: oversees permits, inspections	2008	Board Order No. 48 of May 6, 2008; Board Order No. 26 of August 19, 2008, and Joint Powers Agreement No. 76666.	No
121	West Carson Enhanced Infrastructure Financing District Public Finance Authority	5	Funds West Carson projects: plans budgets, manages infrastructure	2021	Chapter 2.99 of Part 1 of Division 2 of Title 5 of the CA Government Code (commencing with Section 53398.50) (the EIFD Law)	Yes
122	Westside Cities Council of Governments	5	Coordinates Westside planning: aligns policies, promotes cooperation	2007	Joint Exercise of Powers Agreement Section 6500 etseq. of the Government Code.	Yes
123	Altadena Library District	6	Maintain a public library: Make and enforce all rules, and regulations	1926	Section 19400 and 19700 et seq. of the Education Code.	Yes
124	Antelope Valley Air Quality Management District (AVAQMD)	6	Regulates air quality standards: Implements and enforces air pollution control programs; monitors emissions and collaborates with stakeholders	1997	Section 41300 et seq. of the Health and Safety Code.	Yes
125	Antelope Valley Cemetery District	6	Cemetery operation: Own, operate, improve, and expand	1950	Section 9000 et seq. of the Health and Safety Code.	Yes
126	Antelope Valley Hospital District	6	Public entity that provides community-based health: Establish, maintain, operate	1955	Section 32100 et seq. of the Health and Safety Code	Yes
127	Antelope Valley Mosquito and Vector Control District	6	Prevent the occurrence of vectors: Exterminate mosquitoes, flies or other insects	1989	Section 2200 et seq. of the Health and Safety Code.	Yes
128	Antelope Valley Resource Conservation District	6	Control of runoff: Conduct surveys and research on resource conservation and disseminate findings	1937	Section 9151 et seq. of the Public Resources Code.	Yes



NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
129	Artesia Cemetery District	6	Cemetery operation: Own, operate, improve, and expand	1868	Section 9000 et seq. of the Health and Safety Code.	Yes
130	Beach Cities Health District	6	Provides local health care: operates facilities, meets community needs	1955	Section 32100 et seq. of the Health and Safety Code.	Yes
131	Broad Beach Geologic Hazard Abatement District	6	Addresses coastal erosion and shoreline hazards: Implements long-term shoreline restoration plan	2011	Public Resource Code 26500 et seq	Yes
132	California Coastal Commision	6	Protects California coast: regulates development, ensures public access	1976	California Coastal Act of 1976 (Public Resources Code §§ 30000–30900)	Yes
133	Central Basin Municipal Water District	6	Provides imported and recycled water: Exercises powers under the Water Code to develop water resources, manage conservation	1952	Section 71000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes
134	Compton Creek Mosquito Abatement District	6	Conduct surveillance and take actions to Exterminate mosquitoes, flies	1927	Section 2200 et seq. of the Health and Safety Code.	Yes
135	Crescenta Valley Water District	6	Water: Control and distribute water for the beneficial use of the district	1950	Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes
136	Downey Cemetery District	6	Cemetery operation: Own, operate, improve, and expand	1928	Section 9000 et seq. of the Health and Safety Code.	Yes
137	Foothill Municipal Water District	6	Water: Exercise powers to manage supply and perform acts necessary in accordance of the Water Code	1952	Section 71000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes
138	Golden Valley Municipal Water District	6	Provides water to the Acton: Maintains water delivery infrastructure	1961	Section 71000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes
139	Greater Los Angeles County Vector Control District	6	Prevents mosquito and vector-borne diseases: Conducts surveillance, inspections	1952	Section 2200 et seq. of the Health and Safety Code.	Yes

NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
140	Green Valley County Water District	6	Delivers potable water to Green Valley: Manages water resources and ensures compliance with Water Code	1954	Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes
141	Kinneloa Irrigation District	6	Irrigation water for agricultural and residential use in Kinneoloa Mesa: Constructs and maintains irrigation systems	1925	Section 21100 et seq. of the Water Code.	Yes
142	La Cañada Irrigation District	6	Furnish sufficient water in the district: Control water for beneficial use; hold monthly board meetings; operate under Water Code	1924	Section 21100 et seq. of the Water Code.	Yes
143	La Habra Heights County Water District	6	Furnish sufficient water in the district: Control and distribute water for beneficial use	1976	Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code	Yes
144	La Puente Valley County Water District	6	Furnishes water for beneficial use: Controls, delivers	1924	Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code	Yes
145	Las Virgenes Municipal Water District	6	Provides potable water and wastewater treatment: Maintains water infrastructure and services	1958	Section 71000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes
146	Little Lake Cemetery District	6	Cemetery operation: Own, operate, improve, and expand	1888	Section 9000 et seq. of the Health and Safety Code.	Yes
147	Littlerock Creek Irrigation District	6	Furnish sufficient water in the district: Control water for beneficial use and implements Water Code provisions	1892	Section 21100 et seq. of the Water Code.	Yes
148	Los Angeles County Fifth District Consolidated Oversight Board	6	Oversees winding down of former redevelopment agencies' obligations and assets.	2018	Health and Safety Code § 34179; Dissolution Act (ABx 1 26, AB 1484, AB 471, SB 107)	Yes
149	Los Angeles County First District Consolidated Oversight Board	6	Oversees winding down of former redevelopment agencies' obligations and assets.	2018	Health and Safety Code § 34179; Dissolution Act (ABx 1 26, AB 1484, AB 471, SB 107)	Yes
150	Los Angeles County Fourth District Consolidated Oversight Board	6	Successor Agencies: review enforceable obligations, disposition of assets	2018	Health and Safety Code § 34179; Dissolution Act (ABx 1 26, AB 1484, AB 471, SB 107)	Yes

NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
151	Los Angeles County Second District Consolidated Oversight Board	6	Successor Agencies: review enforceable obligations, disposition of assets	2018	Health and Safety Code § 34179; Dissolution Act (ABx 1 26, AB 1484, AB 471, SB 107)	Yes
152	Los Angeles County Third District Consolidated Oversight Board	6	Oversees redevelopment dissolution: reviews obligations, approves tax distributions	2018	Health and Safety Code § 34179; Dissolution Act (ABx 1 26, AB 1484, AB 471, SB 107)	Yes
153	Los Angeles County West Vector Control District	6	Prevents mosquito and vector-borne diseases: Conducts surveillance and exterminates mosquitoes, flies	1892	Section 2200 et seq. of the Health and Safety Code.	Yes
154	Los Angeles Harbor Area Cemetery District	6	Cemetery operation: maintain, provide services	1909	Section 9000 et seq. of the Health and Safety Code.	Yes
155	Miraleste Recreation and Park District	6	Provides recreational programs and maintains parks: operates recreation systems and parks	1942	Section 5781 et seq. of the Public Resources Code.	Yes
156	Orchard Dale Water District	6	Furnishes water within the district for: Controls and delivers water for residential and agricultural use	1954	Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes
157	Palm Ranch Irrigation District	6	Furnishes sufficient water in the district: Controls and distributes irrigation water		Section 21100 et seq. of the Water Code.	Yes
158	Palmdale Water District	6	Furnishes water within the district: Controls and delivers water for beneficial use	1918	Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes
159	Palos Verdes Library District	6	Establishes and maintains public libraries to: makes rules and policies for library operation	1928	Section 19400 and 19700 et seq. of the Education Code.	Yes
160	Pasadena Glen Community Services District	6	Provides water, irrigation, sanitation, and sewage treatment to district residents.	1994	Government Code Section 61000 et seq.; Passage of June 18, 2013, Semi-Final Official Election Returns – Measure A	Yes
161	Pico Water District	6	Furnishes water within the district: Controls and delivers water for beneficial use	1926	Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes

NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
162	Point Dume Community Services District	6	Provides local public services: operates utilities, safety, and recreation programs	1958	Section 61000 et seq. of the Government Code.	Yes
163	Quartz Hill Water District	6	Furnishes water within the district: Controls and delivers water for beneficial use	1954	Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes
164	Resource Conservation District of the Santa Monica Mountains	6	Promotes conservation of natural resources: Conducts research and surveys on erosion, runoff	1961	Section 9151 et seq. of the Public Resources Code.	Yes
165	Ridgecrest Ranchos Recreation and Park District	6	Supports parks and recreation: organizes activities, maintains facilities	1961	Section 5781 et seq. of the Public Resources Code.	Yes
166	Rowland Water District	6	Furnishes water within the district: Controls and delivers water for beneficial use	1953	Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes
167	San Gabriel County Water District	6	Furnishes water within the district: Controls and delivers water for beneficial use	1921	Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes
168	San Gabriel Valley Mosquito and Vector Control District	6	Prevents mosquito and vector-borne diseases: Conducts surveillance, inspections	1989	Section 2200 et seq. of the Health and Safety Code.	Yes
169	San Gabriel Valley Municipal Water District	6	Executes powers to manage water supply	1959	Section 71000 et seq. of the Water Code; Section et seq. of the Water Code.	Yes
170	Santa Clarita Valley Water Agency	6	Manages water supply: ensures reliability, controls costs	2018	Water Code 34000 et seq	Yes
171	South Montebello Irrigation District	6	Furnishes water within the district: Controls and delivers water for beneficial use	1922	Section 21100 et seq. of the Water Code.	Yes
172	Three Valleys Municipal Water District	6	Performs all acts needed to support and manage water	1950	Section 71000 et seq. of the Water Code; Section et seq. of the Water Code.	Yes

NO RECOMMENDATIONS - EXHIBIT 3

Item #	Commission	Cat.	Function and Task	Year Established	Authority	Statutory Required
173	Upper San Gabriel Valley Municipal Water District	6	Performs all acts needed to support and manage water	1960	Section 71000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes
174	Valley County Water District	6	Furnishes sufficient water in the district	1926	Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes
175	Walnut Valley Water District	6	Manages water infrastructure: oversees production, storage	1952	Section 30000 et seq. of the Water Code; Section 20200 et seq. of the Water Code.	Yes
176	Water Replenishment District of Southern California	6	Performs all acts necessary to replenish groundwater	1959	Section 60000 et seq. of the Water Code.	Yes
177	West Basin Municipal Water District	6	Carries out all responsibilities necessary to operate a municipal water district.	1947	Section 71000 et seq. of the Water Code; Section et seq. of the Water Code.	Yes
178	West Valley County Water District	6	Furnishes sufficient water in the district for any beneficial use.	1952	Section 30000 et seq. of theWater Code; Section et seq. of the Water Code.	Yes
179	Westfield Recreation and Park District	6	Provides recreation programs: maintains parks and recreation centers for the community.	1957	Section 5781 et seq. of the Public Resources Code.	Yes
180	Prevention and Promotion Services Governing Committee (PPSGC)	7	Improves cross-sector coordination: supports prevention and well-being initiatives	2023	Board Order No. 15 of July 25, 2023	No