

**LOS ANGELES COUNTY – DEPARTMENT OF HEALTH SERVICES
HOSPITALS AND HEALTHCARE DELIVERY COMMISSION
Thursday, January 4, 2024**

<u>Commissioners</u>	Present	Excused	Absent
David Marshall, D.N.P., Chair	X		
William McCloud, M.H.A., F.A.C.H.E., Vice Chair	X		
Christopher Bui, M.D.		X	
Michael Cousineau, MPH, Ph. D	X		
Dr. Genevieve Clavreul, R.N., Ph.D.	X		
Phillip Kurzner, M.D.	X		
Laura LaCorte, J.D.		X	
Patrick Ogawa	X		
Elisa Nicholas, M.D.	X		
Barbara Siegel, J.D.		X	
Margaret Farwell Smith	X		
Stanly Toy, M.D.			X
Rosemary C. Veniegas, Ph.D.	X		
Tia Delaney-Stewart		X	
<u>DHS Staff</u>			
Allen Gomez			
Robert Broadbelt			

1. Call to Order

The meeting was called to order at 10:40 a.m. by Chair Marshall.

2. Roll Call

Allen Gomez, Commission staff, called the roll.

3. Welcome and Introductions

Chair Marshall welcomed all members of the commission, staff, and guest.

4. Action Item:

Approval of Minutes – November 2, 2023

November 2023 minutes were unanimously approved on January 4, 2024 (No action item for December due to lack of quorum)

5. Presentation –

General discussion with Cheri Todoroff, Director of LA County Homeless Initiative.

DISCUSSION/FINDINGS	RECOMMENDATIONS, ACTIONS, FOLLOW-UP
<ul style="list-style-type: none"> • Homeless Initiative: <ul style="list-style-type: none"> ○ Estimate that 75,518 people experience homelessness on any given night in LA County & 46,260 people in LA City 	

- Proportion of Black/AA persons experiencing homelessness in the Los Angeles Continuum of Care far exceeds their proportion in LA County.
- Rise in homeless is national & Regional.
 - Rent is driving homelessness in California.
 - Renters in LA County need to earn \$47.15 per hour – 2.9 times the City of Los Angeles minimum wage to afford the avg rent of \$2,452.
- Housing Choice Vouchers
 - In California, the Housing Choice Voucher (HCV) program represents the largest single form of federal housing assistance in the state.
 - About one in four low-income households receives housing assistance.
 - In Los Angeles, demand for vouchers far exceeds supply.
 - When the Housing Authority of the City of Los Angeles (HACLA) reopened the voucher waiting list for new applications in 2017, almost 200,000 households submitted applications for 20,000 available slots.
- Disproportionality in Federal Funding
 - The funding LA receives from the U.S. Department of Housing and Urban Development (HUD) to address homelessness is **disproportionately low** when compared to other municipalities in the state and across the country.
 - In 2021, for every person experiencing homelessness.
 - Houston area received roughly \$14,483 in the region.
 - San Francisco County received roughly \$6,629 per unhoused person.
 - Sacramento County received roughly \$3,203 per unhoused person.
 - **Los Angeles County received \$2,386 per unhoused person.**
- **CA Statewide Study of PEH**
 - Individuals with certain vulnerabilities, those with a history of trauma, and/or those from racially minoritized groups, are at higher risk of experiencing homelessness.
 - For leaseholders, a loss of income was the main reason that they lost their last housing. Economic considerations interacted frequently with social and health crises.
 - Nearly all study participants expressed an interest in obtaining housing but faced barriers.
- HI
 - Created by the Board of Supervisors in August 2015
 - Part of the County's Chief Executive Office
 - Primarily funded through Measure H, a 1/4-cent sales tax approved by 70% of County voters in May 2017, creating a 10-year revenue stream that began in July 2017

- **Mainstream Government Systems provide the *first and largest safety net***, serving all vulnerable and low income LA County residents.
- The **Homelessness Response System** is a ***system of last resort*** and attempts to divert or rehouse people out of homelessness.
- Those who remain are **persistently underserved** and need an **intensive rehousing intervention**.
- However, due to lack of **system flow**, many are stuck in interim housing or on the streets for an extended period.
- New Framework Principles: Homeless Rehousing System
 - Respond, at scale, to the **persistently underserved**
 - **Consolidate** rehousing system strategies, and **streamline** program models and practice standards
 - Increase **exits to permanent housing**
 - Advance racial equity, and integrate input of people with lived expertise.
- New Framework:
 - Coordinate
 - Create coordinated system linking critical infrastructure to best practices
 - Prevent
 - Target prevention services to avoid entry/return to homelessness
 - Connect
 - Link/navigate to exit pathway
 - House
 - Rapidly rehouse using interim permanent housing
 - Stabilize
 - Scale services critical to rehousing and stabilization success.
- BOS Approved 4 missions to scale up and fast track
 - Encampment Resolution
 - Housing
 - Mental Health & SUDS
 - Eviction Prevention
- **Q&A with Commission:**
 - Commission raised the question of what exactly the permanent supportive housing funding is being directed to without a sufficient supply of permanent housing?
 - Funding for permanent housing going toward rental subsidies.
 - Pipeline for new construction is clearing up.
 - Scaled up private rental market collaboration.
 - Can Permanent housing funds be used for long term treatment beds?
 - Pipeline of licensed beds coming online through DMH
 - Funding 1000 unlicensed beds coming through DPH
 - What did Houston do differently from LA?
 - Housing regulatory environment is different.
 - City gov is organized differently (Mayor has more power)

<ul style="list-style-type: none"> ▪ Brought together leadership table of different civic entities. <ul style="list-style-type: none"> ○ Master leasing is opening up new sectors of the rental market. ○ Housing supply must increase – new development is imperative to reducing homelessness. • "The Commission thanked Cheri Todoroff for her presentation and for her efforts in this area. • The Commission had a lengthy discussion about the effectiveness of the initiatives and the Commission's role in supporting this work. <ul style="list-style-type: none"> ○ The commission will continue to monitor through the strategic priorities, where applicable 	

6. Items for discussion and possible action:

	DISCUSSION/FINDINGS	RECOMMENDATIONS, ACTIONS, FOLLOW-UP
<p>a. Discussion of Hospital Commissions 2024 Strategic Priorities</p>	<ul style="list-style-type: none"> • CalAIM <ul style="list-style-type: none"> ○ Potentially expand to a global focus on Medi-Cal. • Quality of Care <ul style="list-style-type: none"> ○ Commissioner LaCorte Volunteered for this section. • Workforce <ul style="list-style-type: none"> ○ Commissioner Nicholas leading this section. 	<p>Receive and File</p>
<p>b. Discussion to select Standing Committee Chair for Standing Committee on CalAIM</p>	<ul style="list-style-type: none"> • Commission brought up the idea of holding a hearing on CalAIM. • Commission selected Commissioner Cousineau to Chair the Standing Committee. <p>On motion of Commissioner Cousineau and Seconded by Commissioner Veniegas:</p> <ul style="list-style-type: none"> • Ayes: Chair Marshall, Vice Chair McCloud, Commissioner Cousineau, Commissioner Clavreul, Commissioner Kurzner, Commissioner LaCorte, Commissioner Ogawa, Commissioner Nicholas, Commissioner Veniegas • Nays: None 	<p>Motion to select Chair for Standing Committee on CalAIM passes.</p> <p>Ayes: 9 Nays: 0</p>

c. Discussion on Future
Commission Guest
Speakers for 2024

- Continued to February

d. Discussion on Future Commission Site-Visits for 2024	<ul style="list-style-type: none"> Continued to February 	
e. Report back on the October 19, 2023 Correctional Health Services Ad Hoc Meeting	<ul style="list-style-type: none"> Continued to February 	
f. Discussion – DHS Dashboard	<ul style="list-style-type: none"> Continued to February 	

7. Items not on the posted agenda for matters requiring immediate action because of an emergency, or where the need to take immediate action came to the attention of the Commission after the posting of the agenda.

Discussion to select Standing Committee on CalAim Members

- Commission selected Commissioner Siegal, Commissioner Ogawa, Commissioner Veniegas, Commissioner Nicholas, and Commissioner Cousineau for the Standing Committee on CalAIM.

Motion to select Standing Committee Members

Ayes: 9

Nays: 0

On motion of Commissioner Cousineau and Seconded by Commissioner Veniegas:

- Ayes: Chair Marshall, Vice Chair McCloud, Commissioner Cousineau, Commissioner Clavreul, Commissioner Kurzner, Commissioner LaCorte, Commissioner Ogawa, Commissioner Nicholas, Commissioner Veniegas
- Nays: None

8. Public Comment

- Commissioner LaCorte suggested that we include the strategic priorities as agenda items so we continue to track progress each meeting.
- Commission briefly discussed the commission members reviewing the list of potential site visits for 2024 and suggesting any other sites from their respective districts for discussion at our next meeting.

9. Adjournment

The meeting adjourned at 12:30 p.m. The next regular meeting is scheduled for February 1, 2023.