



County of Los Angeles

**2005-06
Proposed Budget**

Board of Supervisors

Gloria Molina
Supervisor, First District

Yvonne B. Burke
Supervisor, Second District

Zev Yaroslavsky
Supervisor, Third District

Don Knabe
Supervisor, Fourth District

Michael D. Antonovich
Supervisor, Fifth District

**Submitted to the
Board of Supervisors
April 2005**

Volume One



County of Los Angeles

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Volume One

"To Enrich Lives Through Effective and Caring Service"

County of Los Angeles Board of Supervisors



Gloria Molina

Supervisor, First District
Population: 2,041,000
Square Miles: 228



Yvonne B. Burke

Supervisor, Second District
Population: 2,038,000
Square Miles: 158



Zev Yaroslavsky

Supervisor, Third District
Population: 2,077,000
Square Miles: 432



Don Knabe

Supervisor, Fourth District
Population: 2,023,000
Square Miles: 428



Michael D. Antonovich

Supervisor, Fifth District
Population: 2,078,000
Square Miles: 2,838



"Enriching Lives"

County of Los Angeles

2005-06 Proposed Budget

April 2005

Submitted
to the

**County of Los Angeles
Board of Supervisors**

by

David E. Janssen
Chief Administrative Officer

and

J. Tyler McCauley
Auditor-Controller

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THE LOS ANGELES COUNTY STRATEGIC PLAN - VISION, MISSION AND GOALS

VISION STATEMENT

Our **purpose** is to improve the quality of life in Los Angeles County by providing responsive, efficient and high quality public services that promote the self-sufficiency, well-being and prosperity of individuals, families, businesses and communities.

Our **philosophy** of teamwork and collaboration is anchored in our shared values:

- A can-do attitude - we approach each challenge believing that, together, a solution can be achieved.
- Accountability - we accept responsibility for the decisions we make and the actions we take.
- Compassion - we treat those we serve and each other in a kind and caring manner.
- Commitment - we always go the extra mile to achieve our mission.
- Integrity - we act consistent with our values.
- Professionalism - we perform to a high standard of excellence.
- Respect for diversity - we value the uniqueness of every individual and their perspective.
- Responsiveness - we take the action needed in a timely manner.

Our **position** as the premier organization for those working in the public interest is established by:

- A capability to undertake programs that have public value.
- An aspiration to be recognized through our achievements as the model for civic innovation.
- A pledge to always work to earn the public trust.

COUNTY MISSION

To enrich lives through effective and caring service.

STRATEGIC PLAN GOALS

Organizational Goal 1: Service Excellence

Provide the public with easy access to quality information and services that are both beneficial and responsive.

Organizational Goal 2: Workforce Excellence

Enhance the quality and productivity of the County workforce.

Organizational Goal 3: Organizational Effectiveness

Ensure that service delivery systems are efficient, effective and goal-oriented.

Organizational Goal 4: Fiscal Responsibility

Strengthen the County's fiscal capacity.

Programmatic Goal 5: Children and Families' Well-Being

Improve the well-being of children and families in Los Angeles County as measured by the achievements in the five outcome areas adopted by the Board: good health; economic well-being; safety and survival; social and emotional well-being; and educational/workforce readiness.

Programmatic Goal 6: Community Services

Improve the quality of life for the residents of Los Angeles County's unincorporated communities by offering a wide range of department coordinated services responsive to each community's specific needs.

Programmatic Goal 7: Health and Mental Health

Implement a client-centered, information-based health and mental health services delivery system that provides cost-effective and quality services across County departments.

Programmatic Goal 8: Public Safety

Increase the safety and security of all residents in Los Angeles County through well-coordinated, comprehensive response and recovery plans for terrorist incidents.



County of Los Angeles CHIEF ADMINISTRATIVE OFFICE

713 KENNETH HAHN HALL OF ADMINISTRATION • LOS ANGELES, CALIFORNIA 90012
(213) 974-1101
<http://cao.co.la.ca.us>

DAVID E. JANSSEN
Chief Administrative Officer

April 19, 2005

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Board of Supervisors
GLORIA MOLINA
First District

YVONNE B. BURKE
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

Dear Supervisors:

FISCAL YEAR 2005-06 PROPOSED COUNTY BUDGET (3-VOTES)

The Fiscal Year 2005-06 County of Los Angeles Proposed Budget total of \$18.538 billion reflects an increase of \$565.0 million in total requirements. General County funds, including the General Fund (\$12.796 billion), Debt Service Funds (\$44.0 million) and Hospital Enterprise Funds (\$1.799 billion), reflect a net increase of \$233.0 million. Special Districts/Special Funds reflect an increase of \$331.9 million.

TOTAL REQUIREMENTS - ALL FUNDS - 2005-06 (billions of dollars)				
Fund	2004-05 Budget	2005-06 Proposed	Change	% Change
Total General County	\$ 14.406	\$ 14.639	\$ +0.233	+1.62
Special Districts/Special Funds	3.567	3.899	+0.332	+9.31
Total Budget	\$ 17.973	\$ 18.538	\$ +0.565	+3.14
Budgeted Positions	92,871.6	94,555.7	1,684.1	+1.81

BUDGET OVERVIEW

The 2005-06 Proposed Budget reflects significant increases in funding focusing on two critical areas: public safety and justice systems, and enhanced unincorporated area services.

Public Safety and Justice System Increases

The public safety and justice system in Los Angeles County has seen significant reductions in funding in the past few years and this budget focuses on restoring many of those reductions. It includes the Board approved full cost of restoring 1,778 inmate beds at various County detention facilities. In addition, the budget proposes the shift of female inmates from Tower II at the Twin Towers Correctional Facility to the Century Regional Detention Facility (CRDF) and the movement of higher risk inmates from Men's Central Jail to Tower II, resulting in an additional 2,127 beds being opened before the end of FY 2005-06 and 569 more beds in FY 2006-07.

The Proposed Budget also recommends the addition of forty-five (45) prosecutors in the District Attorney's office previously approved by the Board and a corresponding increase for indigent defense staff in the Public Defender and Alternate Public Defender. An increase in funding is also proposed for the Probation Department to enhance programs for delinquent and at-risk youth, to deter criminal behavior.

Enhanced Unincorporated Area Services

The Proposed Budget also recommends enhanced services to unincorporated area residents. The Parks and Recreation Department will be increasing recreational programs, grounds maintenance and facilities maintenance staff, trails crews, and tree trimmers. Enhanced security at County parks will be provided by the Office of Public Safety. The Public Library has funding for new libraries and library replacements, staff for enhanced service hours to the public, the establishment of additional literacy and homework centers and other specialized library staff. The District Attorney's budget has been increased to provide for the enforcement of County Code violations. The Sheriff's Budget provides for the restoration of Community Oriented Policing Services (COPS) for the unincorporated area that was previously curtailed. The budget also provides funding for strategic planning initiatives and economic development projects to improve the quality of life for the residents of the County's unincorporated communities.

Potential State/Federal Budget Impacts

Consistent with previous fiscal years, the FY 2005-06 Proposed Budget continues the County's conservative budgetary approach in response to the on-going economic instability at both the national and State levels. The past year has seen the most significant reform in State-local government finance since Proposition 13. With the passage of Proposition 1A in November 2004, the County now enjoys long-term financial protection from a State reallocation of property tax revenues during times of State fiscal crisis.

The State can no longer reallocate local property taxes to reduce the costs for funding schools. While Proposition 1A guarantees more predictable funding and relief from unfunded mandates, the County is required to contribute \$103.2 million to the State budget in both FYs 2004-05 and 2005-06 as part of the Local Government Agreement. Also part of the Local Government Agreement is the contribution of \$10.6 million from the Flood Control District, Garbage Disposal Districts, Lighting Maintenance Districts, and the Waterworks Districts. Another element of the Agreement includes substitution of vehicle license fee funds with property tax revenues, which provides increased reliability to the County as property taxes have historically been one of the least volatile forms of revenue.

The Governor's proposed Budget, released in January 2005, poses a net \$171.9 million loss to Los Angeles County. The largest reduction would affect the In-Home Supportive Services (IHSS) program and is estimated at \$74.4 million. Additional reductions include suspension of State mandates (\$33.3 million), elimination of juvenile justice grants (\$27.9 million) and suspension of Proposition 42 transportation funds (\$24.7 million). The impact of these reductions is not included in the Proposed Budget pending action by the Legislature on the Governor's Budget and would require action when the State budget is adopted.

Although the economic outlook for Los Angeles County is positive, a number of concerns remain. If the Los Angeles Air Force Base (LAAFB) is placed on the Department of Defense Base Realignment and Closure (BRAC) list, it would have a serious negative economic impact on the County, resulting in significant job loss and reduced County sales tax revenues. Another factor clouding the County budget picture is the President's Proposed Federal Fiscal Year 2006 Budget which would significantly reduce funding for health, community development and justice programs.

Health Department Future Financing Requirements

Over the past several years, the Department of Health Services has identified funding shortfalls resulting from the increasing cost of providing quality health care to the uninsured population. Although I have included an additional \$40.0 million general fund contribution to the department in the 2005-06 budget, during deliberations an updated System Redesign Plan will be needed to deal with the significant revenue shortfall anticipated in the following fiscal year.

Unless a permanent, on-going funding source is developed, the County will be required to make substantial curtailments in health care services, placing an additional burden on private sector health care providers and the community. Although the Health Department has continued to mitigate its operating deficit through the use of one-time surplus funds, those funds will be depleted by 2006-07.

Summary of Major Funding Recommendations by County Program Area

Other recommendations in the Proposed Budget include:

Public Safety

- The Department of Animal Care and Control budget reflects 6.0 positions to staff newly constructed animal kennel buildings.
- The Fire Department's Budget reflects 75.0 additional positions primarily comprised of additional fire fighting and support positions to address the increased level of fire protection and emergency service demands due to growth in various areas of the Fire District; staffing for implementation of an automated electronic data and permit tracking system; and support for the Fire/Sheriff Communications System Replacement Project.
- The Budget recommends continuation of \$40.0 million previously approved by the Board for Interoperability to enhance multi-agency communication capability for homeland security and emergency preparedness response.
- The Sheriff's Department reflects increased funding of \$18.2 million to restore 1,778 inmate beds and add 219.0 positions as approved by the Board in December 2004; \$4.5 million in funding and 264.0 positions to restore an additional 1,727 jail beds by the end of FY 2005-06; \$5.4 million and 189.0 positions needed to re-open the Century Regional Detention Facility as a women's jail facility generating 400 additional beds; and \$1.2 million and the shift of \$5.0 million in overtime to fund 79.5 budgeted positions to continue Title 15 inmate safety checks at County jail facilities.

Justice Services

- The Alternate Public Defender's budget reflects an increase of 17.0 attorney positions necessary to avoid unavailability due to overall workload increases and a workload increase specifically related to client representation in Drug Courts, as required by Proposition 36.
- The District Attorney's budget reflects an increase of \$5.0 million for 45.0 prosecutor positions previously approved by the Board, full year funding of \$1.5 million for the Code Enforcement program, 10.0 budgeted positions for the Interagency Homeland Security Task Force and 1.0 budgeted position for the revenue offset High Tech Crimes Program.

- The Probation Department's budget reflects \$9.7 million and 77.0 budgeted positions for the implementation of corrective action at the three juvenile halls pursuant to the settlement with the Department of Justice. The budget is also augmented by increases of \$1.1 million and 30.0 budgeted positions for the supervision of at-risk youth, \$1.1 million and 30.0 budgeted positions for Camp Community Transition Program enhancements, and \$1.5 million to enhance security at juvenile halls and camps.
- The Public Defender's budget reflects an increase of 35.0 positions in Juvenile Representation to address newly mandated services and 19.0 positions in Adult Felony and Misdemeanor Representation necessary to meet a 4.3 percent caseload increase.

Health and Mental Health

- Health - Reflects the use of \$272.7 million from the Health Department's designation, primarily to offset the loss of \$77.6 million in revenue from the expiration of the 1115 Waiver Medicaid Demonstration Project and of \$50.0 million in SB 1255 State Emergency Services and Supplemental Payments Fund revenue from the State/federal Transition Agreement, and to fund negotiated increases in salaries and employee benefits and other employee benefit increases. The Proposed Budget also includes a net increase of 152.9 budgeted positions and increased services and supplies costs to meet operational needs at the County's hospitals and health facilities; however, most of these costs are offset by savings within the Department's budget. I anticipate that the use of the designation will increase substantially in the final change letter in June.
- Mental Health - Reflects \$25.3 million in unspecified service reductions to address the projected structural deficit for 2005-06. The Department plans to develop a specific curtailment plan with stakeholders and community partners to restructure the service delivery system to achieve these savings. However, actual implementation of any required curtailments will be delayed until after the closing of the 2004-05 County accounting records.

Reflects a status quo budget for the AB3632 program, funded by \$13.8 million in Federal Individual with Disabilities Education Act (IDEA) funding, received from the Los Angeles County Office of Education, and \$13.8 million in SB90 revenue. The Proposed Budget does not reflect the State's suspension of SB90 funding. In the Final Changes phase of the budget process, it is expected that the Department will adjust AB3632 services to the level of available funding.

Social Services

- Children and Family Services - Reflects \$7.1 million in funding for a new Special Programs budget unit designed to assist the department in improving permanency, improving safety and reducing reliance on out-of-home care.
- The Department of Public Social Services IHSS budget reflects \$5.4 million in funding for a projected IHSS caseload increase of 2.3 percent from the 2004-05 level, including related Case Management Information and Payroll System (CMIPS) charges based on projected caseload growth.

General Government

- The Arts Commission budget reflects support for the County Civic Art Program and increases funding for grant distributions and arts education.
- The Auditor-Controller's budget reflects funding for implementation of Phase I of the Shared Services Initiative to centralize accounting and procurement services, additional staff to support Phase I implementation of the eCAPS financial module, and transfer of the Warrant Investigations Unit to CAO-Risk Management operations.
- The Department of Regional Planning budget reflects increased funding for Community Standards District activities and to provide staff support for the implementation of Housing Elements programs.
- The Proposed Budget also reflects increased funding for Department of Consumer Affairs Self-Help Legal Access Centers in the Antelope Valley and Long Beach, addition of an Information Security Officer and a Geographic Information System Officer in the Chief Information Office, and addition of 9.0 property tax collection positions in the Treasurer and Tax Collector's budget.

Funding recommendations for FY 2005-06 include continuation of the multi-year effort to reduce reliance on Los Angeles County Employees Retirement Association (LACERA) excess earnings and increases in salaries and employee benefits from negotiations with the majority of the County's bargaining units.

CAPITAL PROJECTS/REFURBISHMENTS

The 2005-06 Proposed Budget appropriates \$710.2 million for continued development, design, and construction of projects that address high priority health, public safety, recreation, and infrastructure needs with an overall project cost that is estimated at \$2.4 billion.

The proposed 2005-06 appropriation allocates \$509.7 million for General Fund projects, including construction of the County Data Center, reconfiguration, expansion, and renovation of the Coroner's autopsy and laboratory space, construction of a new Sheriff station and Probation field office in the unincorporated community of Athens and continued construction of the East Los Angeles Civic Center.

The General Fund appropriation also reflects increased funding for new improvements at County parks and beaches under the State's Proposition 12 and 40 Bond Acts and additional funding to enhance unincorporated area services through new or replacement libraries in La Crescenta, Topanga Canyon, and Whittier.

The Proposed 2005-06 Budget also appropriates \$177.1 million for continuing construction of the \$820.6 million LAC+USC Medical Center Replacement Project which is scheduled for completion in the Spring of 2007 as well as \$23.5 million for high priority improvements to the County's fire, flood control, and aviation facilities.

PERFORMANCE COUNTS

Performance Counts! is the County of Los Angeles' common framework for reporting performance measurement of programs and services. Through *Performance Counts!*, every County department identifies desired program results and provides data in the form of indicators and operational measures to determine achievement of the desired results and to hold the County accountable for its Mission Statement: "to enrich lives through effective and caring service." The indicators serve to determine how well County programs and services are enriching the lives of County residents, and the operational measures provide information on how effective and caring service delivery is occurring.

The *Performance Counts!* framework consists of the following elements: a Program Description; a Program Result statement to specifically identify the client population served and the result to be achieved by the County services/interventions; Program Indicators to measure the achievement of the Program Result; and Operational Measures to measure the effectiveness of service delivery from the organizational perspective, including measures such as workload, resources expended, efficiency, and customer satisfaction.

Performance Counts! information and data for all County departments was reflected for the first time in the FY 2004-05 Proposed Budget. However, the number of programs with *Performance Counts!* information varied from department to department. In preparation for the FY 2005-06 Proposed Budget, a number of County departments participated in a pilot to link *Performance Counts!* to budget detail including alignment of programs. For these pilot departments, including Auditor-Controller, Internal Services, Children and Family Services and Public Social Services, the *Performance Counts!* data is integrated with the departmental budget programs. For all other departments, *Performance Counts!* information and data is at the end of the departmental budget information. Most departments have added to the number of programs for which they are reporting *Performance Counts!* data.

CHILDREN AND FAMILIES BUDGET

The Children and Families Budget is an addendum to the Proposed Budget that identifies proposed County funding for programs serving children and families and links program performance data with budget allocations, actual expenditures, and funding sources. The FY 2005-06 Children and Families Budget includes a proposed net appropriation of \$5.2 billion. This reflects an 3.6 percent increase of \$182.3 million as compared to the estimated actual expenditure for programs serving children and families in FY 2004-05. The FY 2005-06 proposed spending for programs serving children and families accounts for 28.2 percent of the total County Proposed Budget. Nineteen County departments and two commissions have submitted 103 programs for inclusion in the Children and Families Budget.

The Children and Families Budget is intended to be a decision-making tool that measures and communicates the effect County programs are having, both individually and collectively, on improving the lives of children and families, as measured by achievements in the five outcome areas adopted by the Board of Supervisors: good health; safety and survival; economic well-being; social and emotional well-being; and education/workforce readiness. It is also designed to provide a better picture of how much is being spent in the County in support of children and families, how those resources are being used, and how children and families are faring as a result.

The FY 2005-06 Budget represents year four of a five-year implementation plan - each department that delivers services for children and families has provided individual program budgets and performance measures for a minimum of 75 percent of its programs. The FY 2006-07 Proposed Budget will contain information on 100 percent of the programs providing services for children and families.

TIMETABLE

Approved schedule for budget hearings and deliberations is as follows:

Board Action	Approval Date
Adopt Proposed Budget; order printing, notice and distribution; and schedule hearings	April 19, 2005
Commence public budget hearing	May 11, 2005
Commence final budget deliberations and adopt final budget upon conclusion	June 20, 2005

Prior to deliberations on the FY 2005-06 Final Budget, we will file reports on:

- May revisions to the Governor’s Budget and updates on other FY 2005-06 State and federal budget legislation and the impact on the County’s Proposed Budget;
- Final revisions reflecting latest estimates of requirements/available funds;
- Issues raised in public hearings or written testimony;
- Recommendations on the level of Bond Anticipation Note authorization;
- Specific matters with potential fiscal impact; and
- Issues as instructed by your Board.

APPROVAL OF PROPOSED BUDGET

The matter before your Board is adoption of the Proposed Budget.

- The documentation must be available for consideration by the public at least 10 days prior to the commencement of public budget hearings.

- Adjustments to the budget, including revisions to reflect your Board's funding priorities and State and federal budget actions, can be made during budget deliberations, prior to adoption of the Final Budget.
- Pursuant to State law, your Board may make changes to the Proposed Budget with a simple majority (3 votes) until adoption of the Final Budget, if changes are based on the permanent record developed during public hearings (e.g., Proposed Budget, budget requests and all written and oral input by Supervisors, County staff and the public).
- Changes not based on the "permanent record" require a 4/5 vote.

THEREFORE, IT IS RECOMMENDED THAT YOUR BOARD:

Order such revisions, additions and changes to the Chief Administrative Officer's budget recommendations as deemed necessary and approve the revised figures as the Proposed Budget for FY 2005-06; instruct the Auditor-Controller to have the necessary copies printed; order the publication of the necessary notices; and set May 11, 2005 as the date that public budget hearings will begin.

Respectfully submitted,



DAVID E. JANSSEN
Chief Administrative Officer



General Information

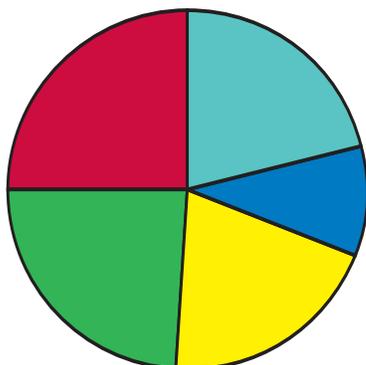
**PROPOSED BUDGET
FINANCIAL SUMMARY 2005-06
TOTAL COUNTY**

(in Billions of Dollars)				
	2004-05 BUDGET	2005-06 PROPOSED BUDGET	CHANGE	PERCENT CHANGE
GENERAL COUNTY	\$ 14.406	\$ 14.639	\$ 0.233	1.6%
SPECIAL FUNDS	1.479	1.940	0.461	31.2%
SPECIAL DISTRICTS	1.578	1.400	-0.178	-11.3%
OTHER PROPRIETARY FUNDS	0.173	0.179	0.006	3.5%
OTHER FUNDS	0.337	0.380	0.043	12.8%
TOTAL	\$ 17.973	\$ 18.538	\$ 0.565	3.1%

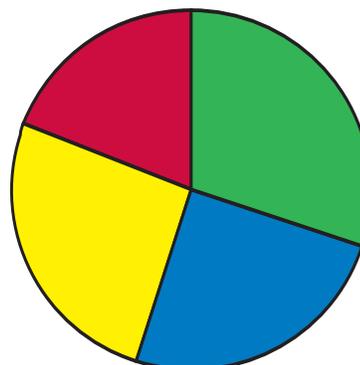
The 2005-06 proposed net operating budget totals \$18.5 billion, an increase of \$565 million, or 3.1 percent more than the 2004-05 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for 2005-06 are subject to public hearings, scheduled for May 2005, and adoption by the Board of Supervisors, anticipated in June. Changes are detailed by department and/or funds within the 2005-06 Proposed Budget.

The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large department. This display does not include certain non-program expenditures and revenues which are included in the budget for accounting purposes. Inclusion of such amounts increases the dollar amount of the budget and gives the impression that there are more County resources than are actually available. These amounts, totaling \$2.5 billion, artificially inflate the budget by 13 percent, resulting in an operating budget of \$21.0 billion, which is reflected in the Auditor-Controller budget schedules, pursuant to State Controller requirements.

**TOTAL COUNTY
REQUIREMENTS: \$18.5 Billion**



**TOTAL COUNTY
RESOURCES: \$18.5 Billion**



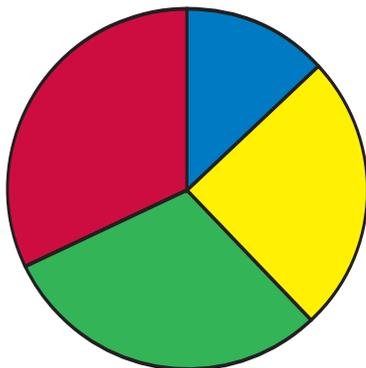
**PROPOSED BUDGET
FINANCIAL SUMMARY 2005-06
GENERAL COUNTY**

(in Billions of Dollars)				
	2004-05 BUDGET	2005-06 PROPOSED BUDGET	CHANGE	PERCENT CHANGE
GENERAL FUND	\$ 12.617	\$ 12.796	\$ 0.179	1.4%
HOSPITAL ENTERPRISE FUNDS	1.745	1.799	0.054	3.1%
DEBT SERVICE FUNDS	0.044	0.044	0.000	0.0%
TOTAL	\$ 14.406	\$ 14.639	\$ 0.233	1.6%

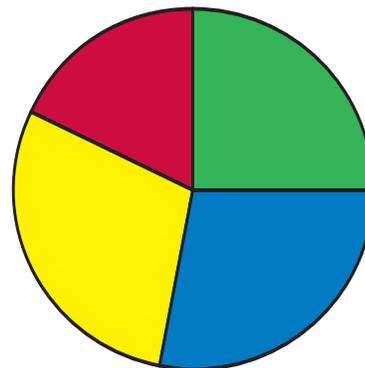
The 2005-06 proposed net operating budget for general County operations is \$14.6 billion, an increase of \$233 million, or 1.6 percent more than the 2004-05 budget. General County funds provide for a multitude of services to individuals and communities within the County of Los Angeles. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document. Debt Service changes are detailed in Volume II.

The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large department. This display does not include certain non-program expenditures and revenues which are included in the budget for accounting purposes. Inclusion of such amounts increases the dollar amount of the budget and gives the impression that there are more County resources than are actually available. These amounts, totaling \$1.9 billion, artificially inflate the budget by 13 percent, resulting in an operating budget of \$16.5 billion.

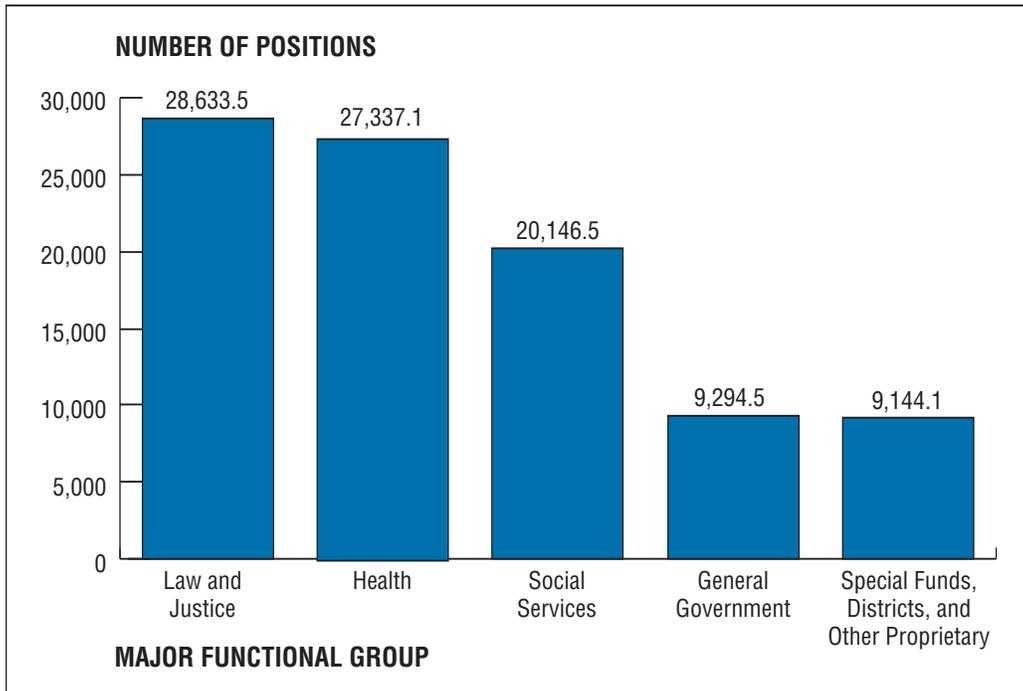
**GENERAL COUNTY
REQUIREMENTS: \$14.6 Billion**



**GENERAL COUNTY
RESOURCES: \$14.6 Billion**



**BUDGETED POSITIONS
BY MAJOR FUNCTIONAL GROUP**
TOTAL BUDGETED POSITIONS: 94,555.7



The 2005-06 Proposed Budget provides funding for 94,555.7 budgeted full-time equivalent positions, which represents an increase of 1,684.1 from the 2004-05 level of 92,871.6. As depicted in the chart, approximately 59 percent of the budgeted positions in the County are in the law and justice functional group and the health functional group (which includes Mental Health and Hospital Enterprise Fund positions).

The changes in budgeted positions are attributable to the following:

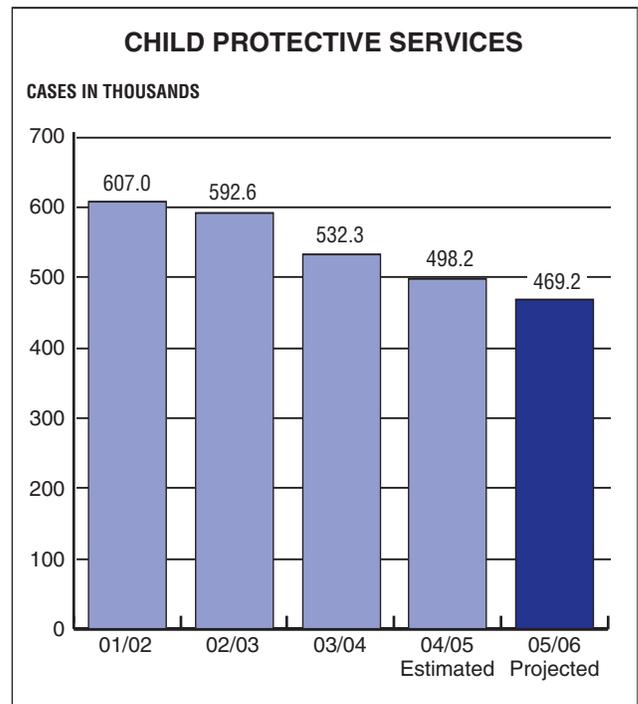
- Health Services including Hospital Enterprise (+152.9) reflects a net increase in staff primarily to meet operational needs at the County's hospitals and health facilities.
- Parks and Recreation (+279.2) reflects increases in positions primarily for enhanced unincorporated area park services to address critical needs such as tree trimming, brush clearance, weed abatement, and grounds and facility maintenance, as well as support for computer clubs and recreation and aquatic programming.
- Probation (+139.0) reflects additional budgeted positions for the implementation of corrective action at the three juvenile halls pursuant to the settlement with the Department of Justice, approved by the Board on April 10, 2004; to supervise at-risk youth; and to enhance the Camp Community Transition Program.
- Public Library (+138.0) reflects an increase of positions primarily to provide enhanced unincorporated area library services including expanded hours and staffing of current libraries, homework centers, and children's librarians.
- Sheriff (+795.5) reflects increased positions to reopen jail facilities to restore inmate housing capacity to prior year levels; enhance unincorporated area services by restoring the Community Oriented Policing Services Bureau; maintain Title 15 staffing; create a workers' compensation fraud unit; improve inmate services programs; provide security at parole hearings; maintain law enforcement services; and address identity theft crimes.
- Other (+179.5) reflects the net change in the remaining departments.

CHILDREN AND FAMILY SERVICES

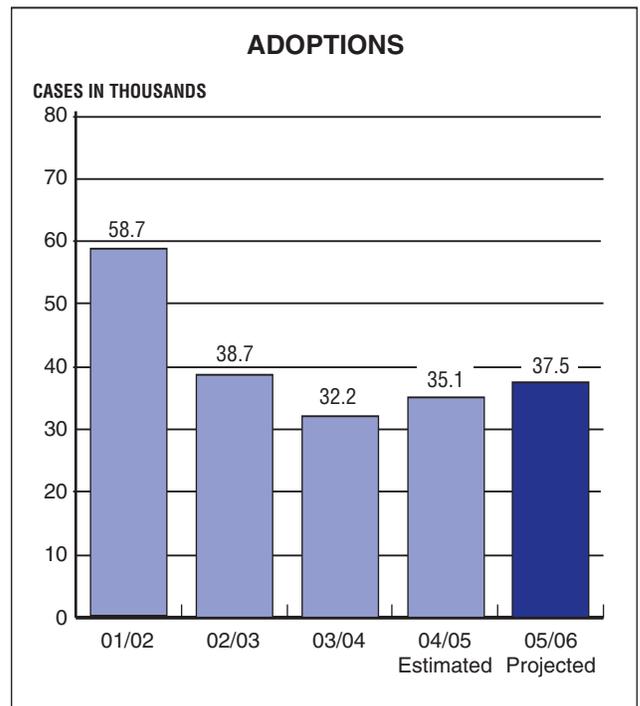
MAJOR CASELOADS

These caseloads reflect the major workload of the Department:

Child Protective Service caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.



The adoption caseloads represent the number of children for whom adoptive homes are being sought.

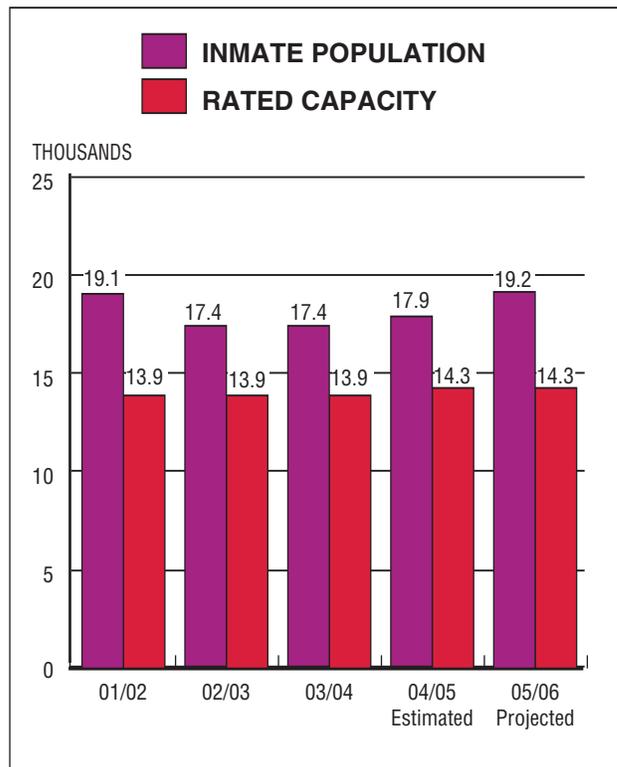


DETENTION POPULATION

SHERIFF INMATE POPULATION

The Sheriff's inmate population, including presentenced and sentenced prisoners, is held in five custody facilities located at: Central Jail; Peter J. Pitchess Detention Center North; East and North County Correctional Facilities; and the Twin Towers Detention Facility. The increase in inmate population reflects the opening of closed facilities including Century Regional Detention Center.

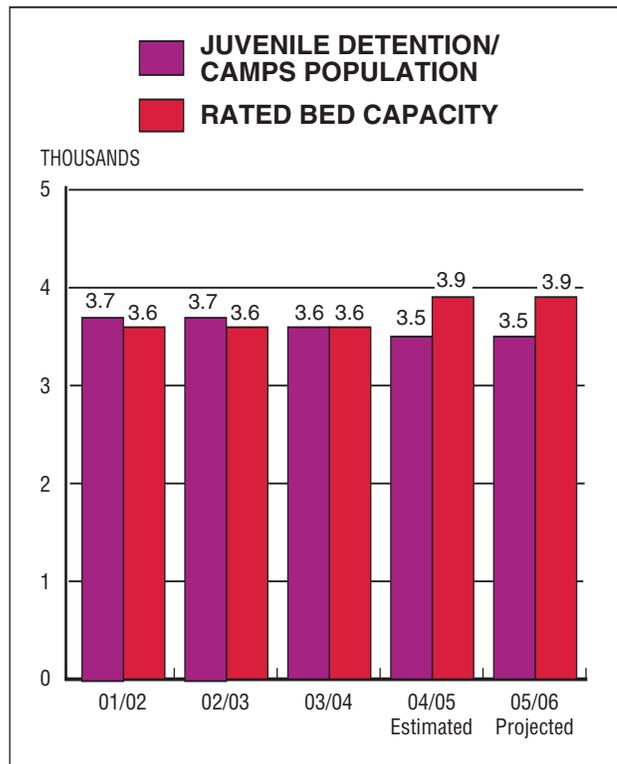
In addition to the Los Angeles County inmate population reflected on this chart, the Sheriff's Department provides housing for 2,300 inmates at the Mira Loma and Pitchess Detention Center custody facilities, under contract with the State and federal governments. The projected inmate population reflects court-ordered maximum capacity, maintained through an early release program instituted in May 1988.



PROBATION JUVENILE HALLS/ CAMPS POPULATION

The juvenile hall population is comprised of minors ranging in age from eight to eighteen who are awaiting adjudication and disposition of legal matters in three separate facilities.

The camps provide treatment, care, custody, and training for the rehabilitation of delinquent minors placed in these 19 facilities as wards of the Juvenile Court for an average period of 24 weeks.

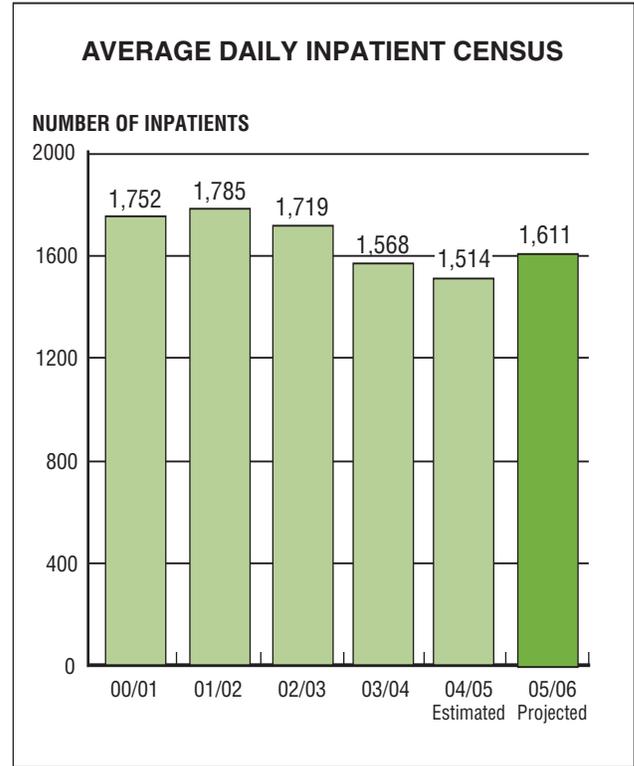


HEALTH SERVICES

INPATIENT CENSUS

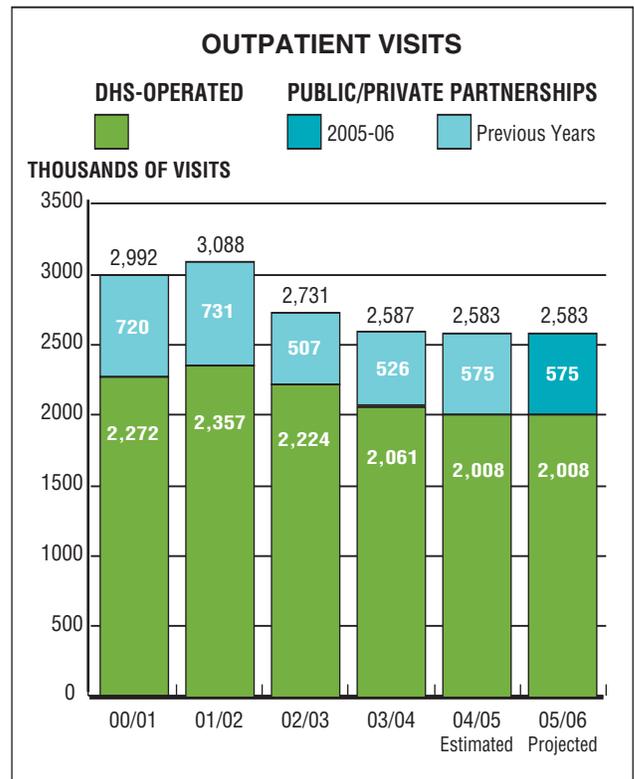
The Department of Health Services (DHS) inpatient census has declined overall since 1999-00. Changes in inpatient census for 1999-00 through 2002-03 are impacted by various factors including managed care, a continuing decline in births and a vigorous marketing to Medi-Cal patients by the private sector.

Beginning with 2003-04, the Department of Health Services has experienced decreases in inpatient census primarily due to the conversion of High Desert Hospital to High Desert Health System ambulatory care center.



OUTPATIENT VISITS

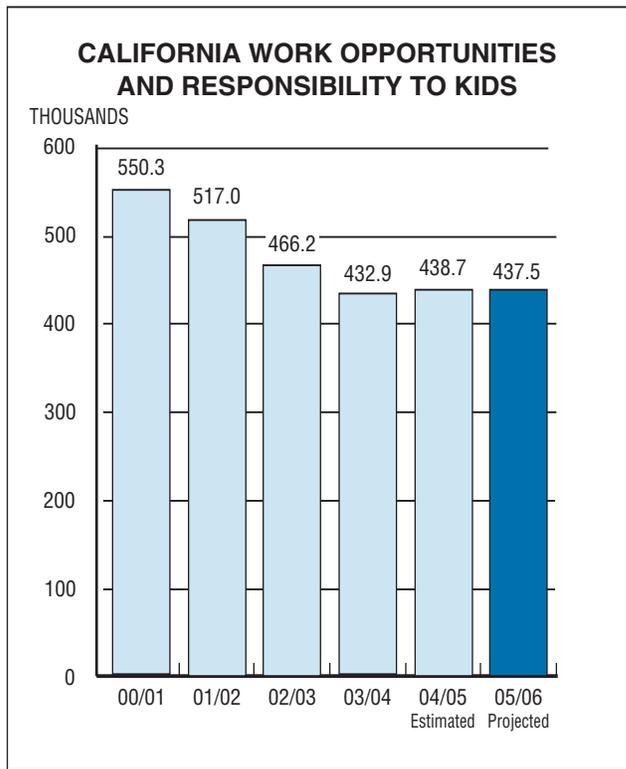
The original Medicaid Demonstration Project (Waiver) included a focus on increasing outpatient visits in order to reduce costly hospital inpatient care. The County DHS made substantial progress toward this goal and increased primary care sites and providers by well over 50 percent. Under the terms and conditions of the Waiver extensions, the County is to maintain three million visits in County-operated clinics and Public Private Partnership/General Relief contracted sites.



PUBLIC ASSISTANCE

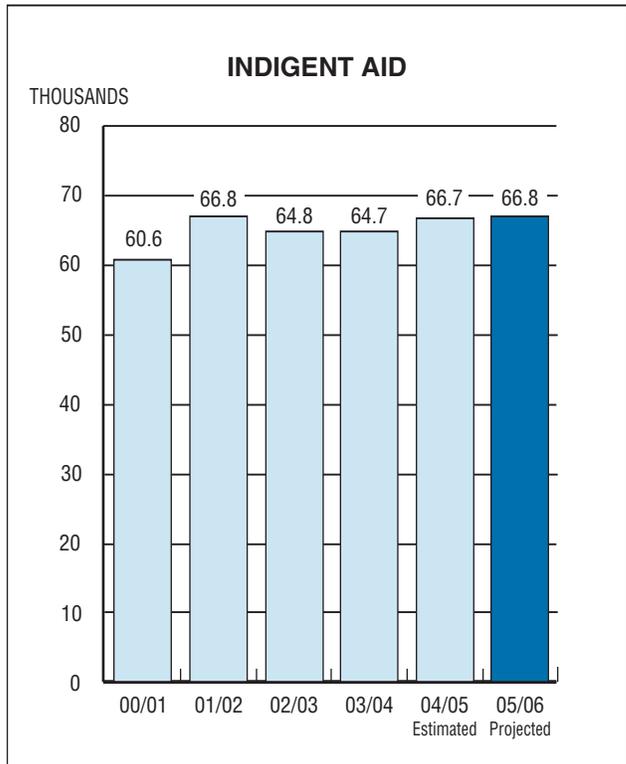
CALIFORNIA WORK OPPORTUNITIES AND RESPONSIBILITY TO KIDS

The Federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the California Work Opportunities and Responsibility to Kids (CalWORKs) program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and to achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.

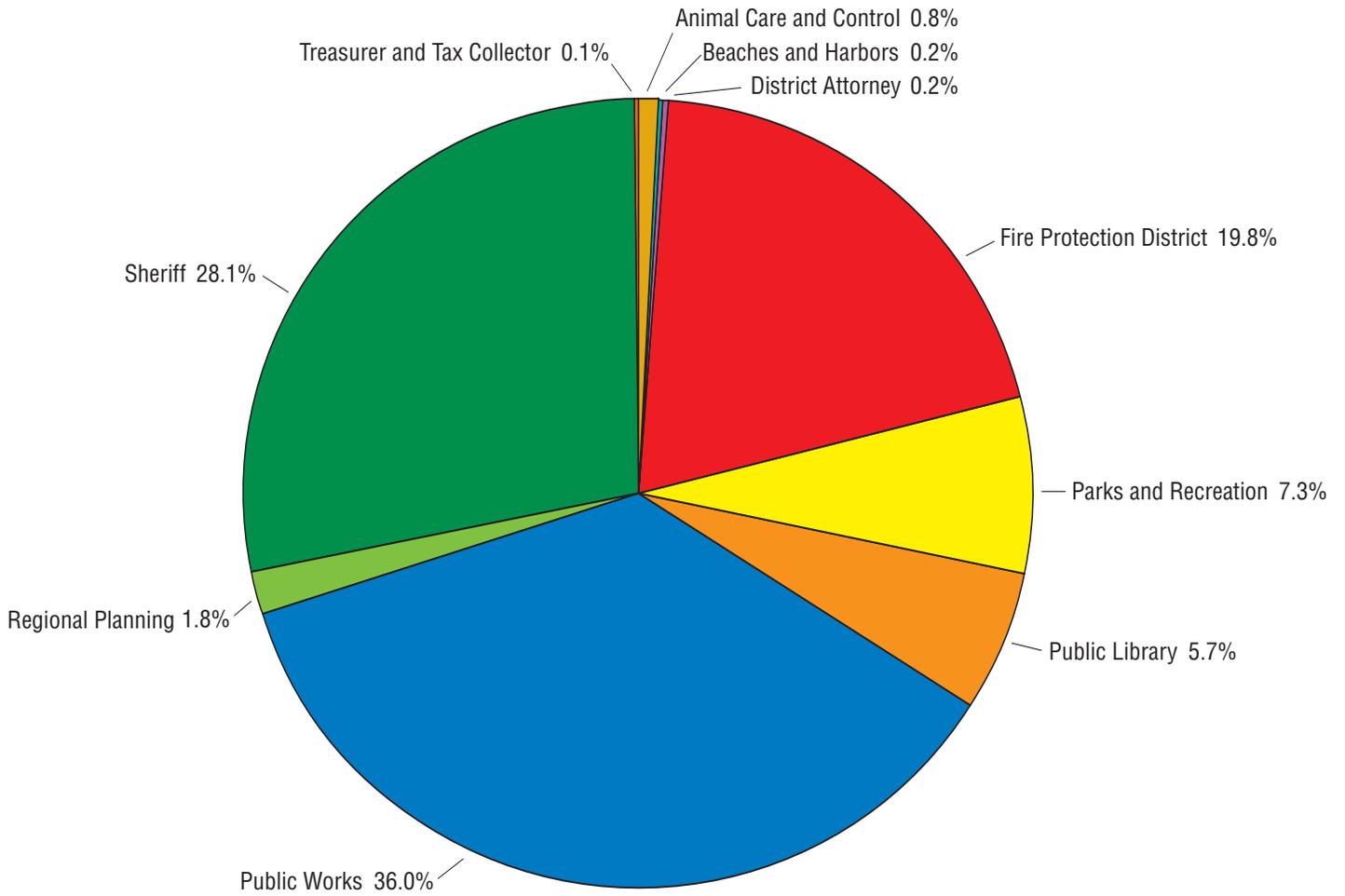


INDIGENT AID

Indigent Aid is a State-mandated program administered by counties, defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid Program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.



UNINCORPORATED AREA SERVICES PROGRAM SUMMARY
GROSS APPROPRIATION: \$962.22 Million



Amounts in Millions

Animal Care and Control Animal Housing and Field Services \$ 7.79	Fire Protection District Regional Operations \$190.29	Regional Planning Planning and Land Use Regulation Services \$ 17.24
Beaches and Harbors Marina del Rey \$ 1.92	Parks and Recreation Park Services \$69.80	Sheriff Patrol \$ 269.95
District Attorney Prosecution Services \$ 2.22	Public Library Library Services \$55.30	Treasurer and Tax Collector Tax Collection Services \$ 1.23
	Public Works Public Works Services \$346.48	

READER'S GUIDE TO UNDERSTANDING THE BUDGET

The Proposed County Budget, the Proposed County Budget Capital Projects/Refurbishments Addendum, and the Proposed County Budget Children and Families Budget Addendum comprise the proposed financial and operating plan for the County of Los Angeles for fiscal year 2005-06, which begins July 1, 2005 and ends June 30, 2006. The following general outline is designed to assist the reader in understanding the information presented in each document. Additional information related to Los Angeles County and its operations and services can be obtained via the County's internet web-site at: <http://lacounty.info>.

THE GOVERNING BODY

The County of Los Angeles, a political subdivision of the State of California, is governed by a five-member, elected Board of Supervisors that has legislative and executive authority.

FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County of Los Angeles uses a modified accrual basis of accounting, and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County of Los Angeles Budget has seven major types of funds:

I. **General Fund**

The General Fund is the principal fund in the County Budget and is used to finance most governmental operations that are general in purpose and not included in another fund.

II. **Enterprise Fund**

Enterprise Funds are used to account for operations of governmental units where the users of the services include the general public, and the costs of providing the services are financed primarily by user charges, similar to a private business. Examples of this type of fund are the County's Hospital Enterprise Funds.

III. **Internal Service Fund**

Internal Service Funds are used to account for financing goods and services provided by one department to another department, or by a department to another governmental unit, on a cost-reimbursement basis. An example of this type of fund is the County's Public Works Internal Service Fund.

IV. **Debt Service Fund**

Debt Service Funds are used to account for the accumulation of resources and to make payments of principal and interest on long-term debt. An example of this type of fund is the County's Detention Facilities Debt Service Fund.

V. **Special Fund**

Special Funds are used to account for the proceeds of revenue sources that must be spent for specific purposes. Two of the many Special Funds included in the County Budget are the Child Abuse/Neglect Prevention Program Fund and the Sheriff Processing Fee Fund.

VI. **Special District**

Funded by specific taxes and assessments, Special Districts are separate legal entities that provide public improvements and services to benefit targeted properties and residents. Examples of Special Districts included in the County Budget are the Garbage Disposal Districts and the Sewer Maintenance Districts.

VII. Other Funds

Included in the category of Other Funds are the Community Development Commission and the Housing Authority, which are under the control of the Board of Supervisors, but are separate legal entities.

TRANSMITTAL LETTER

The Transmittal Letter provides an overview of the Proposed County Budget recommendations of the Chief Administrative Officer. The letter includes a summary of the key countywide recommendations reflected in the budget, and provides a discussion of major funding recommendations for major County program areas. The Transmittal Letter also outlines the legal requirements and process for adopting both a Proposed and Final County Budget.

BUDGET SUMMARIES (Volume 1)

The Budget Summaries section of the Proposed County Budget provides detailed information about each operating budget. The following information is included in this section for each department:

- 2005-06 Budget Summary
- Mission Statement
- 2005-06 Budget Message
- Strategic Planning
- Critical Needs
- Changes From 2004-05 Budget
- 2005-06 Departmental Program Summary
- Departmental Detail Summary
- 2005-06 Departmental Performance Measures
- Organization Chart

For the departments that are part of the Phase II *Performance Counts!* Pilot effort, the 2005-06 Departmental Program Summary will be combined with their 2005-06 Departmental Performance Measures.

BUDGET SUMMARIES DETAIL (Volume 2)

The Budget Summaries Detail section of the Proposed County Budget displays appropriation by budget unit by object (and in some cases, sub-object) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into five subsections: Debt Service Funds, Special Funds, Special Districts, Other Proprietary Funds, and Other Funds.

BUDGET SUMMARY SCHEDULES (Volume 2)

These schedules provide summary and detailed information on financing requirements and uses, available financing, and budgeted positions.

AUDITOR-CONTROLLER SCHEDULES (Volume 2)

These schedules provide summary and detailed countywide financing and use information necessary to meet mandated State Controller requirements.

CAPITAL PROJECTS/REFURBISHMENTS ADDENDUM

The Capital Projects/Refurbishments Addendum provides summary information about the County's capital improvement and refurbishment projects. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as Fixed Assets-Land and Fixed Assets-Buildings and Improvements.

CHILDREN AND FAMILIES BUDGET ADDENDUM

The Children and Families Budget Addendum provides a program performance budget that links performance measures with budget allocations, actual expenditures, and funding sources for all County programs serving children and families. This Budget is designed to measure the contribution the County and its partners are making toward improving the five Board-approved outcome areas for children and families: good health; safety and survival; economic well-being; social and emotional well-being; and educational/workforce readiness. Full implementation of this restructured Budget, which will occur in fiscal year 2006-07, will allow the County to assess the efficiency and effectiveness of individual program services, and determine the results of the services.

COUNTY OF LOS ANGELES

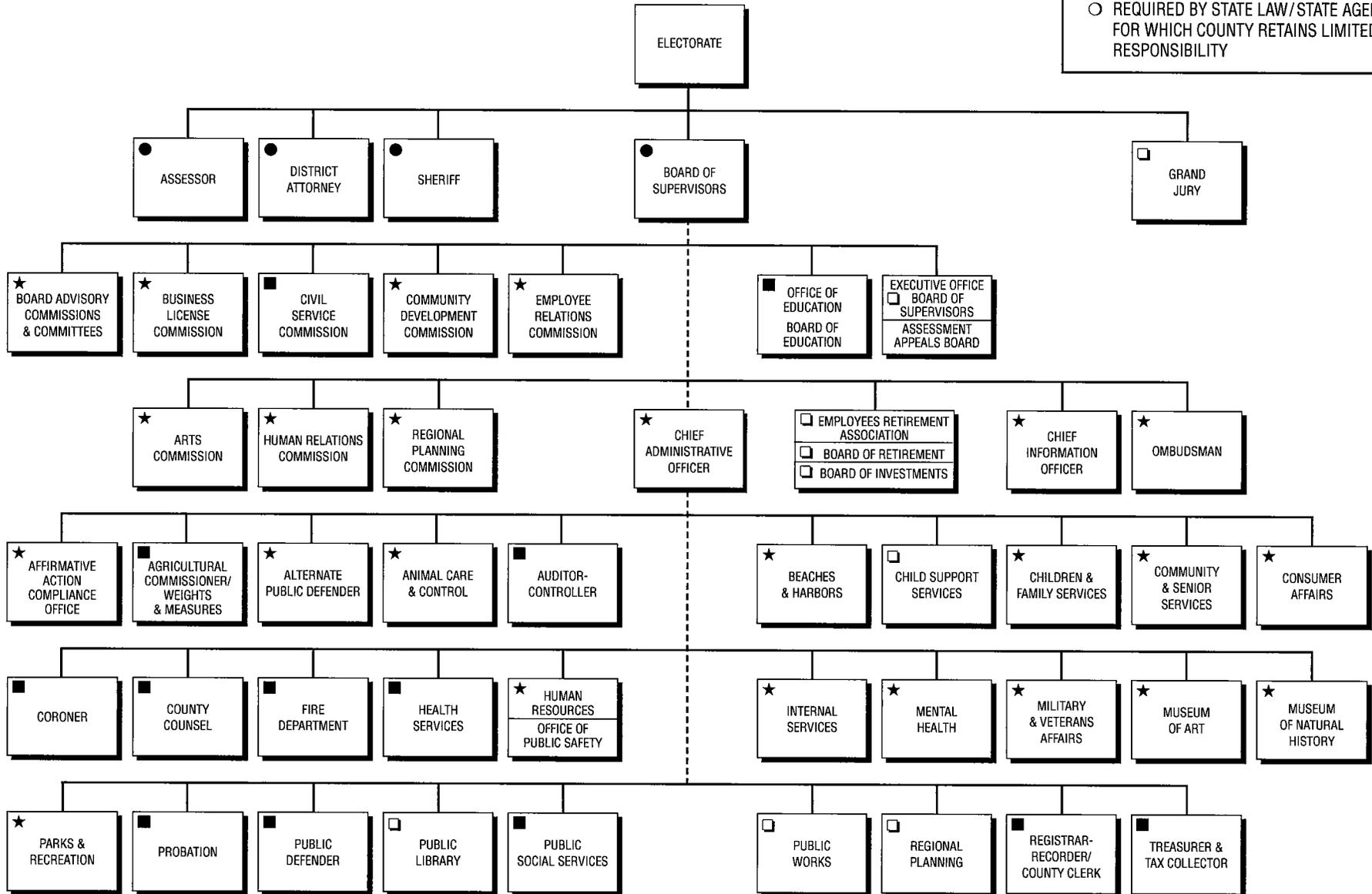
LEGEND

APPOINTEE

- REQUIRED BY COUNTY CHARTER
- REQUIRED OR AUTHORIZED BY STATE LAW
- ★ ESTABLISHED BY ORDINANCE OF THE BOARD OF SUPERVISORS

ELECTIVE

- REQUIRED BY COUNTY CHARTER
- REQUIRED BY STATE LAW/STATE AGENCIES FOR WHICH COUNTY RETAINS LIMITED RESPONSIBILITY





Budget Summaries

ADMINISTRATIVE OFFICER
DAVID E. JANSSEN, CHIEF ADMINISTRATIVE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET	
SALARIES & EMP BEN	\$ 39,504,427	\$ 41,513,000	\$ 47,507,000	\$ 50,584,000	\$ 50,584,000	\$ 3,077,000	
SERVICES & SUPPLIES	14,595,301	16,962,000	28,748,000	28,279,000	28,279,000	-469,000	
OTHER CHARGES	545,987	766,000	766,000	528,000	528,000	-238,000	
FIXED ASSETS-EQUIP	349,975	139,000	139,000	139,000	139,000		
OTHER FINANCING USES	100,000	5,000	5,000	5,000	5,000		
GROSS TOTAL	\$ 55,095,690	\$ 59,385,000	\$ 77,165,000	\$ 79,535,000	\$ 79,535,000	\$ 2,370,000	
LESS INTRAFD TRANSFER	17,989,605	21,601,000	29,861,000	30,610,000	30,610,000	749,000	
NET TOTAL	\$ 37,106,085	\$ 37,784,000	\$ 47,304,000	\$ 48,925,000	\$ 48,925,000	\$ 1,621,000	
REVENUE	18,155,540	17,190,000	26,710,000	26,286,000	26,286,000	-424,000	
NET COUNTY COST	\$ 18,950,545	\$ 20,594,000	\$ 20,594,000	\$ 22,639,000	\$ 22,639,000	\$ 2,045,000	
BUDGETED POSITIONS	429.0	432.0	432.0	445.5	445.5	13.5	
REVENUE DETAIL							
RENTS AND CONCESSIONS \$	797,810	\$ 1,248,000	\$ 1,730,000	\$ 1,730,000	\$ 1,730,000		
STATE-OTHER	4,586,577	5,195,000	10,894,000	10,402,000	10,402,000	-492,000	
AUDITING-ACCTG FEES	1,266,507						
PERSONNEL SERVICES	1,227,190	397,000	1,380,000	1,380,000	1,380,000		
PLANNING & ENG SVCS	42,643						
CHRGs FOR SVCS-OTHER	9,668,223	9,689,000	12,170,000	12,238,000	12,238,000	68,000	
OTHER SALES	1,113						
MISCELLANEOUS	562,554	536,000	536,000	536,000	536,000		
SALE OF FIXED ASSETS	2,923						
OPERATING TRANSFER IN		125,000					
TOTAL	\$ 18,155,540	\$ 17,190,000	\$ 26,710,000	\$ 26,286,000	\$ 26,286,000	\$ -424,000	
FUND	GENERAL FUND		FUNCTION	GENERAL		ACTIVITY	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

To develop recommendations on fiscal policy matters for the Board of Supervisors (Board), provide effective leadership of the County organization in carrying out the Board's policy decisions, and ensure financial stability.

2005-06 Budget Message

The 2005-06 Proposed Budget for the Chief Administrative Office (CAO) reflects an additional increase of \$2.0 million for negotiated increases in salaries and employee benefits, retirement obligations, countywide cost allocation adjustments and additional Compensation staff support.

In addition, the Proposed Budget also reflects the program transfer of the Department of Auditor-Controller's Warrant Investigation Unit, additional Workers' Compensation Claims staff support, completion of the Special Needs Advisory Project, and the operational realignment of departmental operating requirements as result of the planned implementation of the new electronic Countywide Accounting and Purchasing System and projected operating expenditures at no additional net County cost.

Strategic Planning

The CAO, with the assistance of the Guiding Coalition (GC) as discussed below, continues to provide central coordination and guidance to all County departments in implementation of the Board-adopted County Strategic Plan. The Office is also responsible for continuing to: provide focused leadership in implementation of Goal 5 of the County Strategic Plan - Children and Families' Well-Being - in conjunction with the Children's Planning Council and New Directions Task Force (NDTF); leadership in the implementation of Goal 6 (Community Services) in collaboration with the Community Services Task Force (CSTF); and continued implementation of the Real Estate Strategic Asset Management Plan. Key activities in each of these allied efforts are outlined below:

Countywide Strategic Plan

- Continued support of the GC, a group of County department heads and Board chief deputies/chiefs of staff which meets monthly to provide leadership and guidance in promoting countywide ownership of the Strategic Plan and achievement of the Strategic Plan Vision, Mission Statement, Goals and Strategies;
- Co-sponsored with the GC, two County Executive Strategic Planning Conferences including County department heads and Board chief deputies/chiefs of staff, resulting in 1) identification of high priority issues to be addressed in the second proposed update to the Strategic Plan; and 2) proposed Strategies and Objectives to address identified issues in the recommended Strategic Plan update;
- Under the auspices of the GC, coordinated the Phase II pilot of *Performance Counts! (PC!)* in seven County departments, aligning *PC!* programs with budget reporting units to more effectively integrate performance results into budget decision-making; and
- In conjunction with the GC, monitored implementation of Strategic Plan Goals, Strategies and Objectives consistent with the implementation plan adopted by the GC, providing guidance and assistance where appropriate.

Major efforts in 2005-06, working under the auspices of the GC, will focus on management of the implementation process for the second update to the County Strategic Plan; expansion of the *PC!* budget integration pilot; and further alignment between *PC!* performance measures and those reflected in the Children and Families Budget (CFB) and the County Progress Report.

Goal 5 - Children and Families' Well-Being

As part of Phase II of Goal 5, health and human services (H&HS) departments are expanding their organizational capacity to strengthen partnerships that support development of an integrated system that reinforces and sustains efforts to improve outcomes for children and families.

Major implementation activities this past year include:

- Under the direction of the GC, NDTF developed Phase III of Goal 5 of the County Strategic Plan. Phase III includes six new strategies and related objectives that align with the five outcome areas adopted by the Board: good health; safety and survival; economic well-being; social and emotional well-being; and educational/ workforce readiness;
- NDTF approved an annual process that provides for a series of "town hall" meetings through which County executives hear from stakeholders and community residents about community issues and priorities. Community input from the first series of town hall meetings is to be used by the County to establish H&HS priorities for 2005-06;
- Service delivery enhancements included conducting the Environmental Assessment of H&HS County Facilities and Customer Satisfaction Surveys, analyzing the survey results, and developing the Customer Service and Satisfaction training video and curriculum. The department specific contract language matrix was updated and a Community Partners Forum was held to elicit ideas for the contract performance measures and dissemination of information countywide;
- In the area of child care, instruments to assess child care program quality was developed and is being field tested; a model compensation scale for child care centers will be developed; a model to estimate the costs of providing subsidized child care for low-income families was developed; and 3,856 children have been enrolled in subsidized child care using the Centralized Eligibility List since 2003. To date, 1,686 individuals have completed cycle 4 of the Investing in Early Educators Program and 2,201 individuals have applied for cycle 5;

Strategic Planning (cont'd)

- Data Integration, Evaluation Services, and Urban Research enhancements included: building upon an established centralized Geographic Information System for simplifying and improving access to data, such as Internet-based mapping services, point-to-point driving directions, location and photographs of sex-offenders, and location of electronic benefit transfer terminals for welfare participants; completion of a data match between health services and mental health patients in furtherance of County Strategic Plan Goal 7; selection of a product and consultant to build the LACountyHelps web-site for social services information and referral for the public; and completing an evaluation of the impact of California Work Opportunities and Responsibility to Kids sanctions on welfare participants who are out of compliance with Greater Avenues for Independence requirements;
- Acted as convener and facilitator for the County's Emancipation Program Partnership (EPP), a County/public private partnership working to improve services and outcomes with youth emancipating from the County's child welfare and/or probation systems. During the last year, the EPP has had focused dialogue with the Directors of Children and Family Services and Probation to identify the vision for the EPP; has defined individual and collective roles and responsibilities of EPP members; and has restructured to focus on major policy issues;
- Issued the 2004-05 CFB as an addendum to the County's Proposed Budget, which represents the third year of a five year phased implementation plan; and
- Completed and distributed the Medi-Cal Administrative Activities (MAA)/Targeted Case Management (TCM) Program Policies and Procedures Handbook and Administrative Appendix. Developed requirements for MAA/TCM web-site implementation; and has identified TCM non-duplication requirements and will begin the non-duplication matching by June 2005.

Goal 6 - Community Services

On July 3, 2001, the Board approved the Strategic Plan for Municipal Services to Unincorporated Areas (UA Strategic Plan). The objective of the UA Strategic Plan is to improve the delivery of, and accountability for, municipal services provided to the unincorporated communities of Los Angeles County. The addition of Goal 6 to the County Strategic Plan has provided the opportunity to consolidate the efforts underway to implement the UA Strategic Plan under the framework of the County Strategic Plan. Several elements of the original UA Strategic Plan are on-going, and Goal 6 of the County Strategic Plan effectively serves as the long-term planning guide with updated strategies and objectives for meeting the needs of unincorporated County communities.

The CSTF continues to promote the County's Strategic Plan Goal 6 for coordinated, responsive services to the County's unincorporated communities by facilitating and accelerating the development and implementation of effective, integrated services through community involvement and by removing institutional and operational barriers. The CSTF is comprised of department heads, or their representatives, from various County departments that provide municipal services.

Implementation activities have included the following:

- Expanded development and distribution of the Community Connection annual resource and activity guides to include the unincorporated communities of Altadena, Florence-Firestone, Rowland Heights, and Whittier. Abridged versions of the Community Connection have been published for the communities of Hacienda Heights and Lennox;
- Formation of working groups to support the Topanga Emergency Management Plan Steering Committee in the areas of planning and response, communication and education, and government agency operations. Activities include identification of evacuation routes and safety zones for use during evacuations, development of a resident resource guide for use during local disasters, and elements designed to enhance communication between the community and government agencies;
- Assistance with efforts to develop a "County Hall" in the community of East Los Angeles to co-locate County departments responsible for providing local services to the community in a "city hall" type setting; and
- Development of community enhancement and improvement initiatives for implementation by the Florence-Firestone Community Enhancement Team, comprised of staff from various County departments and Board offices. The initiatives were developed as a collaborative effort between community leaders, Board offices, and County departments.

Major efforts in 2005-06 will focus on implementation of new and expanded Strategies under the updated Goal 6 of the County Strategic Plan, including pursuit of an integrated code enforcement system for the County.

Strategic Planning (cont'd)

Real Estate Strategic Asset Management Plan

The Asset Management function continues to implement the Real Estate Strategic Asset Management Plan by following the Board-approved Asset Management principles in all real property related activities and recommendations.

In support of the Real Estate Strategic Asset Management Plan, the Office has:

- Implemented the installation phase of the Real Estate Management System with an anticipated completion date of August 30, 2005;
- Executed a design agreement for a County Data Center;
- Begun the Request for Proposals process to obtain planning and environmental consultants to assist in the development of master plans and specific capital projects;
- Developed standards and procedural protocols for the testing and development of County-owned brownfields;
- Continued to work on the conceptual phase of the Bio-Medical facility near the LAC+USC Medical Center;
- Continued negotiations on and planning of the Service Planning Area (SPA) 2 Project to integrate social services functions at a single location in the East San Fernando Valley with on-site child care;
- Began negotiations for the SPA 6 Project for multi-departmental office space and on-site child care; and
- Continued the work needed to rehabilitate the Hall of Justice.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 757,000	\$ 757,000	\$ --	11.0
	<u>Risk Management - Warrant Investigations:</u> Reflects the program transfer from the Department of Auditor-Controller consisting of 11.0 positions and offsetting billing revenue. Unit will represent the County in the investigation and settlement of property damage claims, small court cases, and warrant claims. Transfer of operations continues the consolidation of countywide risk management functions as approved by the Board of Supervisors on April 30, 2002. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
2.	\$ 60,000	\$ 60,000	\$ --	0.5
	<u>Risk Management - Workers' Compensation Claims:</u> Reflects full funding of an additional staff position to assist in the countywide monitoring of workers' compensation claims and will be fully offset with billing revenue. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
3.	\$ 226,000	\$ --	\$ 226,000	2.0
	<u>Compensation:</u> Reflects the funding of additional analyst positions to provide countywide pay and benefit analysis on existing and proposed compensation plans. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
4.	\$ -492,000	\$ -492,000	\$ --	--
	<u>Office of Child Care:</u> Reflects the reduction in services and supplies and revenue due to the completion of the Special Needs Advisory Project under a grant from the California Department of Education, Senate Bill 1703 (2001-02). <i>Supports Countywide Strategic Plan Goal 4.</i>			

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes</u>				
1.	\$ 1,224,000	\$ --	\$ 1,224,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 101,000	\$ --	\$ 101,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
3.	\$ 740,000	\$ --	\$ 740,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ -246,000	\$ --	\$ -246,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	\$ --	\$ --	\$ --	--
	<u>Departmentwide Adjustment:</u> Reflects the realignment of operating requirements due to the planned implementation of the new electronic Countywide Accounting and Purchasing System and projected departmental operating expenditures.			
Total	\$ 2,370,000	\$ 325,000	\$ 2,045,000	13.5

ADMINISTRATIVE OFFICER

DEPARTMENTAL PROGRAM SUMMARY

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Resource Management</u>	\$ 28,813,000	\$ 15,131,000	\$ 6,392,000	\$ 7,290,000	188.5

Authority: Budget Management: Mandated program; level of funding discretionary. California Government Code Sections 29040, 29042, 29044, 29060 to 29062, and 29065.5 and County Code Sections 2.08.020 to 2.08.100 and Chapter 4.12.

Asset Management: Mandated program; level of funding discretionary. California Government Code Sections 25350.51, 25350.060, and 31000.9 and County Code Sections 2.08.150 to 2.08.165.

Employee Relations: Non-mandated, discretionary program - County Code Section 2.08.115.

This program provides for the overall resource management of the County's financial and operational functions in order to meet critical service requirements and maintain fiscal stability. The primary activities performed by this function include: coordination of the Board of Supervisors' (Board) policy implementation at the departmental and nondepartmental level; preparation of the Proposed Budget, including changes in the Final Budget and on-going adjustments during the fiscal year; development of recommendations to the Board regarding budgetary adjustments based on monthly analysis of expenditures and revenue collections by department, special districts, special funds, and other funds; planning, implementation and management of real property related matters including recommendations for the funding of new Capital Projects, commercial development of potentially surplus property, new property purchases and sales, and lease acquisitions and renewals necessary to carry out various departmental missions; projection and management of the General Fund cash flow position; development of recommendations to the Board for the administration of rules and procedures to be followed in the County's employer-employee relationships; conduct and engage in all negotiations; development of pay policy recommendations for County employees; and coordination of the County's efforts to maximize Federal Emergency Management Agency funding of disaster recovery efforts.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Services to Unincorporated Communities and Special Projects</u>	\$ 2,731,000	\$ 1,023,000	\$ 250,000	\$ 1,458,000	11.0

Authority: Non-mandated, discretionary program.

This program addresses unincorporated area issues by working with the Board, County departments, other local governmental agencies, and local civic organizations and leaders to assess unincorporated area needs and to develop strategies for addressing those needs. Primary activities include the development of a service delivery strategy in select unincorporated communities to enhance the effectiveness and accountability of County services and facilities, act as an ombudsman for unincorporated area residents with issues regarding their municipal services, improve access to County services for unincorporated residents, and generally serve as central administrative contact on County municipal service issues.

The Special Projects unit acts as lead in analyzing the County impact of new redevelopment agency projects in the County and in recommending appropriate County response positions and strategies; the unit also negotiates County position on proposed amendments to existing projects. Special Projects also manages various Board-ordered or high-profile Chief Administrative Office initiatives, often of a multi-departmental or countywide nature which require central leadership and coordination, including various Board-ordered task force efforts.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Integrating Health and Human Services</u>					
	\$ 18,945,000	\$ 4,662,000	\$ 10,930,000	\$ 3,353,000	55.0

Authority: Non-mandated, discretionary program. Established May 16, 2000 by Board order.

The program's main mission is to enhance and integrate services for children and families by supporting and coordinating collaborative policy development initiatives, assisting County departments to integrate service delivery systems, and helps provide children and families with needed information. Services include providing project management planning and oversight; coordinating and conducting program evaluations; coordinating revenue maximization efforts; providing urban research and statistical analysis; and supporting data infrastructure development, including the development of digital maps and web services. The program also includes the Office of Child Care, which provides collaborative policy development and implementation support on issues related to child care and development services in the County of Los Angeles. Key initiatives include the implementation of the Investing in Early Educators (Assembly Bill 212) program, Centralized Eligibility List Project, the administration of funding for facility enhancements at County-sponsored child care centers.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. <u>Intergovernmental Relations</u>					
	\$ 7,606,000	\$ 1,004,000	\$ 928,000	\$ 5,674,000	54.0

Authority: Legislative and Governmental Affairs: Non-mandated, discretionary program.

Workplace: Non-mandated, discretionary program - County Code Chapter 4.30.

Protocol: Non-mandated, discretionary program - County Code Section 2.08.142.

Marketing: Non-mandated, discretionary program. Established October 4, 1994 by Board order.

Public Affairs: Non-mandated, discretionary program.

The legislative program is necessary to ensure the County's legislative and intergovernmental priorities are pursued at the local, State and federal levels. The primary activities include: development and coordination of the County's State and federal legislative program; developing and reporting recommendations to the Board on State and federal legislative issues affecting the County; preparing, analyzing, and recommending positions on legislative measures impacting the County in concert with departmental input; coordinating information with other governmental entities on legislative and budgetary impact; representing the County's interests and positions in Sacramento and Washington D.C., in conjunction with the Board's Legislative Strategist; representing the County's interests at statewide and national associations; providing grant opportunity information and assistance to departments; and liaison to external entities (Southern California Association of Governments, Air Quality Management District, Metropolitan Transportation Authority, cities, General Services Agreement contract administration). Also, included are the Offices of Public Affairs, Protocol, and Workplace Programs. Public Affairs provides general information to the public as well as photographic and graphic arts services to the Board and County departments. The Public Information Office is the chief liaison between the County and the public and media. It disseminates information about the County, such as the annual report and budget, fact sheets and other informational materials, maintains the County's web-site, manages the televised broadcast of Board meetings, and provides information and referral services. The Office of Protocol extends official hospitality on behalf of the Board to visiting foreign dignitaries primarily at the level of ambassador and above and maintains a liaison with the Consular Corps and internationally focused organizations to promote international goodwill and understanding, business, tourism and cultural awareness. Workplace Programs coordinates countywide employee programs such as the annual charitable giving campaign, volunteer and savings bonds programs, and the rideshare/air quality programs, including administration of the countywide trip reduction programs, which are mandated. These activities include any program or project implemented by the County to reduce air pollution from motor vehicles. These programs are funded by motor vehicle registration fees designated for air pollution reduction from motor vehicle programs and Civic Center Transportation funds.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
5. Risk Management					
	\$ 14,210,000	\$ 5,405,000	\$ 7,786,000	\$ 1,019,000	85.0

Authority: Creation of the Risk Management program as approved by Board order on April 30, 2002.

Risk Management Operations: Non-mandated, discretionary program. Established October 6, 1970 by Board order.

Workers' Compensation: Mandated program; level of funding discretionary. California Labor Code 3700 and County Code Section 5.31.050.

Occupational Health and Disability Management: Non-mandated, discretionary program - County Code Sections 5.28, 5.31.010, and 5.38.

Loss Control and Prevention: Non-mandated, discretionary program - County Code Section 5.31.030.

Risk Management Inspector General: Non-mandated, discretionary program - County Code Section 2.10.090.

This program evaluates significant countywide risks, hazards and exposures; develops and implements risk management methodologies to minimize or eliminate loss; and advise the Board and departments concerning risk control strategies to mitigate financial losses. The Risk Management Branch includes: Risk Management Operations, which manages commercial insurance and risk retention programs, develops County indemnification and insurance requirements for service/lease/construction agreements, manages Branch service contracts, and administers Risk Management and Workers Compensation Information Systems; Liability Claims Management and Risk Management Inspector General, which administers a range of tort claims (including general/auto/professional/employment practices, small claims, property and others) and reviews events resulting in liability as well as department corrective action plans; Workers' Compensation, which administers a self-insured workers' compensation program to ensure the full provision of benefits under the law to employees injured in the course of employment; Loss Control and Prevention, which provides health and safety consultation to departments to prevent workplace injury and illness, conducts site reviews, provides health and safety training, and assists departments in meeting State and federal workplace safety and health mandates including injury reporting, testing, recordkeeping requirements, and the management of hazardous and medical waste. Occupational Health and Disability Management which administers comprehensive health programs to minimize the adverse effects of employee injuries and illnesses, provide disability benefits to employees unable to return-to-work, supports countywide Return-To-Work goals, and provides medical management for workers' compensation claims through administration of a Medical Provider Network; the Employee Assistance Program and Psychological Evaluation unit also assist employees with work related issues.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
6. Emergency Management					
	\$ 2,507,000	\$ 3,310,000	\$ --	\$ -803,000	19.0

Authority: Non-mandated, discretionary program - County Code Sections 2.68.210 to 2.68.230.

This program provides overall management of emergency preparedness matters. The primary activities include: organizing, directing, and coordinating the emergency organization of the County; liaison with city governments within Los Angeles County, and other governmental and quasi-governmental agencies and volunteer organizations relating to emergency preparedness; supporting the operation and maintenance of the County's Emergency Operations Center; managing the County's Emergency Management Information System; providing on-going emergency preparedness information to departments, cities, communities, and the public; promoting community awareness and self-sufficiency; and maintaining a functional County emergency response plan which addresses all hazards. Additional responsibilities include the coordination and management of Homeland Security and Emergency Management Performance grants on behalf of the County and its 88 cities.

Administrative Officer (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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7. County Strategic Planning

\$ 165,000	\$ --	\$ --	\$ 165,000	1.0
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Authority: Non-mandated, discretionary program.

This program provides central leadership and coordination for implementation of the County Strategic Plan.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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8. Administration

\$ 4,558,000	\$ 75,000	\$ --	\$ 4,483,000	32.0
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Authority: Non-mandated, discretionary program.

This program provides executive management and administrative support to the Department including executive office, agenda preparation, departmental budgeting and fiscal/accounting, personnel, office support and information technology services.

Total Programs

\$ 79,535,000	\$ 30,610,000	\$ 26,286,000	\$ 22,639,000	445.5
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ADMINISTRATIVE OFFICER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	28,599,000	34,194,000	35,927,000	1,733,000
Employee Benefits	12,914,000	13,313,000	14,657,000	1,344,000
Total Salaries and Employee Benefits	41,513,000	47,507,000	50,584,000	3,077,000
<u>Services and Supplies</u>				
Administrative Services	0	0	1,493,000	1,493,000
Communications	695,000	560,000	100,000	-460,000
Computer Equipment-noncapital	1,284,000	207,000	0	-207,000
Computer Software	127,000	274,000	0	-274,000
Computing-Mainframe	0	0	339,000	339,000
Computing-Midrange/Departmental Sys	0	0	433,000	433,000
Computing-Personal	0	0	228,000	228,000
Information Technology Services	587,000	2,147,000	1,537,000	-610,000
Insurance	48,000	41,000	71,000	30,000
Maintenance-Buildings and Improvements	941,000	777,000	995,000	218,000
Maintenance-Equipment	8,000	88,000	89,000	1,000
Memberships	3,000	9,000	9,000	0
Office Expense	0	0	1,417,000	1,417,000
Office Expense-Other	1,023,000	671,000	0	-671,000
Office Expense-Postage	32,000	29,000	0	-29,000
Office Expense-Stat and Forms	2,000	37,000	0	-37,000
Professional and Specialized Services	5,544,000	12,731,000	0	-12,731,000
Professional Services	0	0	8,175,000	8,175,000
Publication and Legal Notices	60,000	0	32,000	32,000
Rents and Leases-Bldg and Improvements	1,013,000	1,013,000	1,205,000	192,000
Rents and Leases-Equipment	251,000	263,000	263,000	0
Special Departmental Expense	4,165,000	8,532,000	9,720,000	1,188,000
Technical Services	0	0	66,000	66,000
Telecommunications	92,000	119,000	711,000	592,000
Training	115,000	177,000	221,000	44,000
Transportation and Travel	0	0	238,000	238,000
Transportation and Travel-Auto Mileage	45,000	43,000	0	-43,000
Transportation and Travel-Auto Service	73,000	90,000	0	-90,000
Transportation and Travel-Traveling	51,000	137,000	0	-137,000
Utilities	803,000	803,000	937,000	134,000
Total Services and Supplies	16,962,000	28,748,000	28,279,000	-469,000
<u>Other Charges</u>				
Judgments and Damages	20,000	19,000	28,000	9,000
Retirement of Other Long-Term Debt	745,000	746,000	499,000	-247,000
Taxes and Assessments	1,000	1,000	1,000	0
Total Other Charges	766,000	766,000	528,000	-238,000

Administrative Officer (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Computer Info and Data Processing Sys	9,000	9,000	0	-9,000
Computers, Midrange/Departmental	0	0	9,000	9,000
Data Handling Equipment	130,000	130,000	130,000	0
Total Equipment	139,000	139,000	139,000	0
 Total Fixed Assets	 139,000	 139,000	 139,000	 0
<u>Other Financing Uses</u>				
Operating Transfers Out	5,000	5,000	5,000	0
 Total Other Financing Uses	 5,000	 5,000	 5,000	 0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
 Gross Total	 59,385,000	 77,165,000	 79,535,000	 2,370,000
Less: Intrafund Transfers	21,601,000	29,861,000	30,610,000	749,000
 TOTAL NET REQUIREMENTS	 37,784,000	 47,304,000	 48,925,000	 1,621,000
REVENUES:				
Revenue from Use of Money and Property	1,248,000	1,730,000	1,730,000	0
Intergovernmental Revenues-State	5,195,000	10,894,000	10,402,000	-492,000
Charges for Services	10,086,000	13,550,000	13,618,000	68,000
Miscellaneous Revenues	536,000	536,000	536,000	0
Other Financing Sources	125,000	0	0	0
 TOTAL REVENUES	 17,190,000	 26,710,000	 26,286,000	 -424,000
 NET COUNTY COST	 20,594,000	 20,594,000	 22,639,000	 2,045,000

ADMINISTRATIVE OFFICER

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Resource Management

Program Description: See Departmental Program Summary

Program Result: The Board of Supervisors (Board) receives recommendations for overall management of the County's financial, operational, capital projects, assets and employee relations functions that meet critical services requirements and maintain fiscal stability.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
County short-term note rating	MIG1/SP1+	MIG1/SP1+	MIG1/SP1+	MIG1/SP1+
Percent of total locally generated revenues which were 99 percent to 103 percent of Adopted Budget	99.7%	97.0%	98.5%	98.5%
Percent of General Fund budget units that closed at or less than budgeted net County cost (NCC)	84.8%	89.4%	95.0%	95.0%
Percent of on-going needs financed by on-going revenue sources	-- (1)	99.1%	98.6%	100.0%
Percent of capital projects managed and monitored by the Chief Administrative Office (CAO) that are delivered within initially approved schedule and funding allocation	70.0%	90.0%	90.0%	70.0%
Percent of County facilities acquired that meet market rental rates	99.0%	99.0%	100.0%	100.0%
Percent change in real property revenue over prior year	--	7.3%	-5.9%	1.9%
Percent of County facilities acquired within average approved timeframe	84.0%	84.0%	90.0%	90.0%
Percent of County facilities acquired that are within 10 percent of square feet of established need	98.0%	98.0%	99.0%	98.0%
Percent of earthquake recovery projects managed and monitored that are delivered within Federal Emergency Management Agency established deadlines	73.0%	100.0%	83.0%	90.0%
Percent change in the number of arbitrations filed with the Employee Relations Commission	22.9%	112.6% (2)	83.8% (2)	-50.1% (2)
Percent change in the number of Unfair Labor Practice charges filed with the Employee Relations Commission	16.7%	28.6%	11.1%	12.5%
Percent of managers/supervisors trained who demonstrate a basic understanding of employer-employee legal requirements under collective bargaining law (Meyers-Milias-Brown Act)	-- (3)	100.0%	-- (3)	-- (3)
<u>Operational Measures</u>				
Variance between closing and budgeted locally generated revenue	\$97,000,000	\$193,700,000	\$148,700,000	\$148,700,000
Number of General Fund budget units that closed at or less than adjusted allowance	56	59	61	61
Number of General Fund budget adjustments impacting NCC	-- (1)	28	33	33
Amount of discretionary revenue	\$3,300,000,000	\$3,500,000,000	\$3,400,000,000	\$3,600,000,000
Number of capital projects monitored	410	425	476	495
Number of departmental capital programs managed by CAO	37	37	37	37
Number of facilities acquired	86	84	82	105
Real property revenue generated	\$10,300,000	\$11,047,000	\$10,400,000	\$10,600,000
Number of earthquake recovery projects managed and monitored	60	50	45	30

Administrative Officer (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u> (cont'd)				
Number of arbitrations settled/withdrawn	98	141	259	129
Number of Unfair Labor Practice cases settled/withdrawn	6	14	25	27
Number of new County departmental manager training sessions conducted ⁽⁴⁾	10	10	12	12
Number of in-house manager/supervisor training sessions conducted in collective bargaining	-- ⁽⁵⁾	15	-- ⁽⁵⁾	-- ⁽⁵⁾
Number of bargaining contracts negotiated	14	39	33	--
Number of bargaining unit agreements approved by the Board and implemented	-- ⁽⁶⁾	6	33 ⁽⁷⁾	--

Explanatory Note(s):

- (1) Information was not previously tracked.
- (2) Due to work actions during negotiations, 2003-04 had an unusually high number of arbitration filings that will continue through 2004-05 and abate by 2005-06. Most of the increased activity (more than 500 arbitrations) was related to work actions in the Sheriff's Department.
- (3) Employee Relations typically collects this information only in those years when negotiations are scheduled.
- (4) New Manager Training - Department of Human Resources (DHR) Training Academy averages 25-30 attendees. Employee Relations staff conducts Division Chief, Section Head and Employee Relations and Discipline training classes. DHR classes are projected for 2005-06.
- (5) In-house training sessions typically conducted only in years when the division is actively conducting negotiations.
- (6) Memorandum of Understandings in-force.
- (7) Estimate settlement of all outstanding Memorandum of Understandings in 2004-05.

PROGRAM NAME: Services to Unincorporated Communities and Special Projects

Program Description: See Departmental Program Summary

Program Result: Board offices, County departments and selected unincorporated communities receive support to implement municipal services delivery models responsive to each community's specific needs. The Board also receives recommendations regarding redevelopment proposals pursued by the County's cities based on analysis of the proposals' compliance with statutory requirements (including substantiation of blight) which help protect vital County fiscal resources.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of households within unincorporated Los Angeles County that: ⁽¹⁾				
Are located in a community served by a unique operational web-site	-- ⁽²⁾	20.0%	20.0%	35.0%
Receive a local customized edition of Community Connection resource and activity guide	10.0%	33.0%	33.0%	33.0%
Percent of households within unincorporated Los Angeles County that are served by either a County interdepartmental community enhancement team or a community service center	2.0%	9.0%	9.0%	19.0%
Percent of callers to County's Unincorporated Community Help Line that are satisfied with referrals ⁽³⁾	--	--	85.0%	90.0%
Percent of redevelopment proposals received from cities that meet statutory/blight requirements	50.0%	66.7%	70.0%	70.0%
General Fund dollars saved per dollar cost of reviewing redevelopment proposals/plans	\$289	\$587	\$1,370	\$300

Administrative Officer (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of visitors on community web-sites	-- (2)	3,369	25,000	35,000
Cost per household to produce and distribute the various Community Connection editions (4)	\$1.58	\$0.80	\$1.06	\$1.00
Percent of communities with population of at least 5,000 for which municipal service plan models are being implemented (5)	19.0%	25.0%	25.0%	34.0%
Number of calls received on the County's Unincorporated Community Help Line	10,167	12,884	13,000	17,000
Number of redevelopment proposals/plans reviewed	28	16	15	15
Cost per redevelopment proposal/plan reviewed	\$4,815	\$6,838	\$7,294	\$7,294

Explanatory Note(s):

- (1) Estimated number of unincorporated households = 290,000.
- (2) Web-site implementation in 2003-04.
- (3) 10 percent of calls are currently assessed to determine customer satisfaction with the follow-up by the referred County department. A qualitative survey to assess satisfaction with the services provided by Help Line will be developed for implementation in 2004-05.
- (4) Does not include salaries or employee benefits for assigned County staff; 2002-03 includes production costs for services no longer requested and additional pages of material.
- (5) Based on 32 unincorporated communities with a population of at least 5,000.

PROGRAM NAME: Integrating Health and Human Services

Program Description: See Departmental Program Summary

Program Result: County departments, collaboratives, and community-based partners receive policy development, planning, project management and research and data analysis services in support of improving outcomes for children and families.

Performance Measures (1)	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of children placed in subsidized child care by agencies using the Centralized Eligibility List (CEL) system	-- (2)	2,502	1,500	1,600
Investing in Early Educators applicants who successfully earn stipends by completing college coursework and maintaining employment in subsidized child care programs:				
Percent	45.4%	57.8%	65.8%	56.0%
Number	1,645	1,497	3,300	1,400
<u>Operational Measures</u>				
Number of collaboratives supported	21	33	34	34
Number of projects where Service Integration Branch (SIB) serves as project manager on behalf of collaboratives	12	19	20	20
Number of income-eligible families who are registered on CEL	-- (2)	33,004	40,000	44,000
Number of child care agencies registered to use CEL	-- (2)	17	50	60

Administrative Officer (cont'd)

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u> (cont'd)				
Number of web-site user logons accessing information:				
Sex Offender Locator System	780,520	2,613,000	1,500,000	500,000 ⁽³⁾
Safely Surrendered Baby Law	-- ⁽²⁾	10,271	17,103	18,500
Electronic Benefit Locator (map hits)	-- ⁽²⁾	30,000	10,000	10,000
Voter Match Rate with the Los Angeles County Thomas Brothers (LACoTRNL) digital map	97.0%	99.8%	99.9%	99.9%
Medi-Cal revenue recovered for Departments of Mental Health and Health Services	\$2,493,652	\$2,057,000	\$400,000 ⁽⁴⁾	\$400,000 ⁽⁴⁾
State Board of Equalization sales tax recovered	\$1,634,000	\$1,390,000	\$1,200,000	\$1,200,000
Amount of Local Government Agency revenue received with coordination and support from implementation of new claiming units and programs	-- ⁽²⁾	-- ⁽²⁾	\$5,200,000	\$5,200,000

Explanatory Note(s):

- (1) SIB will be developing additional performance measures in the areas of service integration, revenue maximization, and data integration.
- (2) Program was not in existence during this period.
- (3) The State will also be implementing a statewide web-site.
- (4) Figures only include Department of Health Services dollars. Department of Mental Health figures are not available due to Sierra Systems problems.

PROGRAM NAME: Intergovernmental Relations

Program Description: See Departmental Program Summary

Program Result: The Board and County departments are supported by intergovernmental relations programs that advocate the County's legislative priorities, maintain productive relationships with other governmental entities and organizations to further the public's understanding of County government.

Performance Measures	Actual ⁽¹⁾ 2002-03	Actual 2003-04	Estimated ⁽¹⁾ 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of legislative bills for which County took a position with final action consistent with the County's position	53.0%	60.2%	50.0%	50.0%
<u>Operational Measures</u>				
Number of bills on which positions were taken	101	191	100	200
Volume of legislative bills reviewed	1,828	2,647	1,500	2,500

Explanatory Note(s):

- (1) 2002-03 and 2004-05 data represent the first year of two-year sessions.

PROGRAM NAME: Risk Management

Program Description: See Departmental Program Summary

Program Result: County departments are provided with risk management recommendations, information, advice, policy direction, consultation and training in order to mitigate and control County financial losses.

Administrative Officer (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Liability loss and adjustment expenses as percent of total County budget	0.2%	0.2%	0.2% ⁽¹⁾	0.2%
Percent increase/decrease in workers' compensation loss and adjustment as a percent of the total County budget	1.7%	1.9%	2.2%	2.5%
Percent of requests for medical/psychological reevaluations that occur within the first two years of employment	-- ⁽²⁾	0.1%	0.1%	0.1%
Percent increase/decrease of California Occupational Safety and Health Administration citations regarding occupational hazards based on a three year calendar rolling average	-- ⁽²⁾	-18.8%	-10.0%	-10.0%
Percent increase/decrease in employees placed in transitional work hardening assignments	19.0%	10.0%	10.0%	10.0%
<u>Operational Measures</u>				
Number of training sessions for Departmental Risk Management Coordinators	-- ⁽³⁾	4	5	5
Number of workers' compensation open claims	24,094	25,736	25,950	26,300
Number of pre-placement examinations	4,133	4,044	5,055	6,318
Number of loss control and prevention consultations provided to County departments to identify risk mitigation and control opportunities	267	568	600	630
Number of Early Return-to-Work training sessions conducted for line supervisors	14	18	25	25

Explanatory Note(s):

- (1) Includes an anticipated \$8.8 million in payments for three major cases during 2004-05.
- (2) Data was not previously tracked.
- (3) Risk Management Coordinator training sessions began in 2003-04.

PROGRAM NAME: Emergency Management

Program Description: See Departmental Program Summary

Program Result: The Los Angeles County Operational Area, comprised of 88 cities, County departments, school districts, other special districts and key collaborators, are better prepared to respond to and recover from major disasters.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of Disaster Management Areas that feel the County is an effective emergency preparedness leader	-- ⁽¹⁾	-- ⁽¹⁾	80.0%	80.0%
Percent of Department Emergency Coordinators (DECs) that attend training and believe their skills are improved as a result	-- ⁽¹⁾	-- ⁽¹⁾	90.0%	90.0%
Percent of Building Emergency Coordinators (BECs) that attend training and believe their skills are improved as a result	-- ⁽¹⁾	-- ⁽¹⁾	90.0%	90.0%

Administrative Officer (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> (cont'd)				
Percent of time the County's Emergency Operations Center (CEOC) and its systems are operational 24 hours - 7 days	-- (1)	-- (1)	99.0%	98.0%
<u>Operational Measures</u>				
Number of collaboratives supported	104	104	104	104
Number of emergency exercises conducted	4	4	5	5
Number of training sessions per DEC	4	4	4	4
Number of training sessions per BEC	6	4	4	4
Number of training sessions per CEOC staff	6	6	6	6
Number of grants successfully managed and distributed	3	11	9	9
Dollar amount of grants successfully managed and distributed	\$3,825,718	\$5,025,644	\$6,784,619	\$9,159,236

Explanatory Note(s):

(1) Surveys were not conducted during this period.

PROGRAM NAME: County Strategic Planning

Program Description: See Departmental Program Summary

Program Result: County departments receive leadership, direction and technical support to accomplish implementation of Goals, Strategies and Objectives of the County Strategic Plan.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
County executives' agreeing with the following regarding the value of leadership and technical support provided by the CAO for countywide strategic planning and performance measurement reporting initiatives: ⁽¹⁾				
Strategic planning support team of the CAO provides departments with clear communications, related to updating and reporting strategic plan progress	-- (2)	69.0%	81.0%	85.0%
Guiding Coalition (GC) provides good direction on Strategic Plan policy issues	-- (2)	54.0%	50.0%	55.0%
Department heads that find <i>Performance Counts! (PC!)</i> is a measurable reporting framework that is easy to explain to their managers	-- (2)	54.0%	54.0%	55.0%
County Strategic Plan assists department heads in leading and managing their departments and preparing for future challenges	-- (2)	77.0%	72.0%	75.0%
<u>Operational Measures</u>				
Number of training sessions offered for departments related to implementation of <i>PC!</i> ⁽³⁾	22	145	30	40
Number of Executive Strategic Planning Conferences sponsored by the GC	2	2	2	2

Explanatory Note(s):

(1) The first leadership survey was conducted in December 2003.

(2) Data not existent.

(3) Four departments piloted *PC!* in 2002-03. Countywide roll-out began in 2003-04. Seven departments are participating in a pilot align *PC!* with budget detail in 2004-05.

PROGRAM NAME: Administration

Program Description: See Departmental Program Summary

Program Result: The Department is provided with timely, accurate and efficient fiscal management, procurement and contract administration, human resources services, facilities management, internal information technology (I/T) support and other general department administrative services.

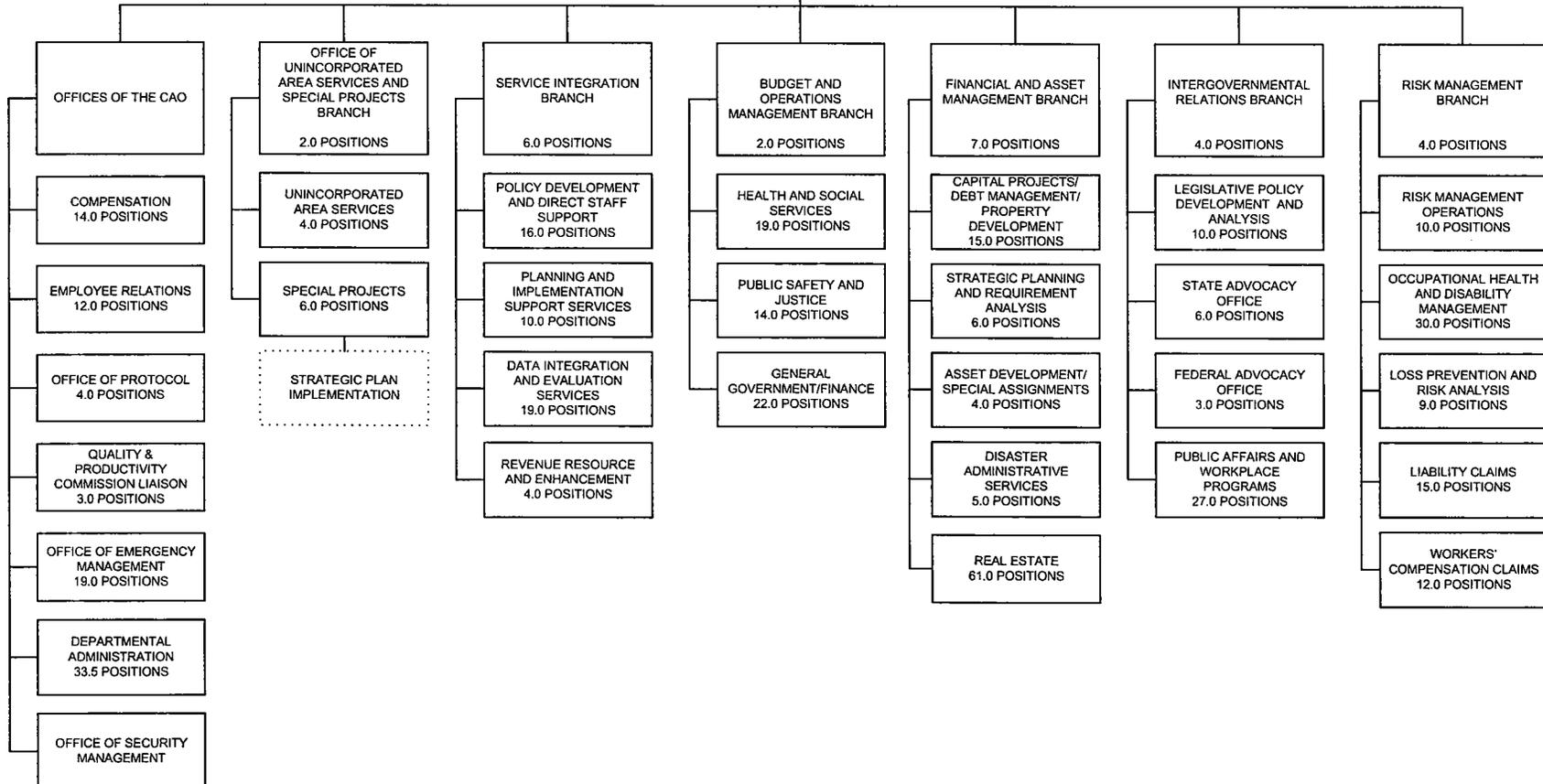
Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Average number of days between date of approval to hire and date vacant positions were filled	40	35	30	30
Percent of service requests responded to within 48 hours	90.0%	90.0%	90.0%	92.0%
Percent of closing to adjusted budget NCC	99.2%	99.1%	99.0%	99.0%
Percent of interdepartmental billings issued within 30 days of prior month end	97.0%	98.0%	98.0%	98.0%
Percent of I/T service requests responded to within 24 hours	95.0%	92.0%	95.0%	95.0%
<u>Operational Measures</u>				
Number of personnel exams conducted by department	36	15	25	30
Number of service requests received	7,000	7,500	8,000	8,000
Amount of NCC savings at closing	\$159,723	\$182,546	\$206,000	\$224,000
Number of interdepartmental billings issued	1,941	2,036	2,030	2,150
Number of I/T service requests	4,212	2,910	2,800	2,800

**ADMINISTRATIVE OFFICER
DAVID E. JANSSEN, CHIEF ADMINISTRATIVE OFFICER**

2005-06 PROPOSED BUDGET
BUDGETED POSITIONS = 445.5

**CHIEF ADMINISTRATIVE
OFFICER**
1.0 POSITION

CHIEF DEPUTY, CAO
7.0 POSITIONS



AFFIRMATIVE ACTION COMPLIANCE OFFICE
DENNIS A. TAFOYA, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 4,358,872	\$ 5,168,000	\$ 6,449,000	\$ 7,083,000	\$ 6,951,000	\$ 502,000
SERVICES & SUPPLIES	1,588,274	2,029,000	2,035,000	2,035,000	1,942,000	-93,000
OTHER CHARGES	11,986	16,000	16,000	16,000	16,000	
FIXED ASSETS-EQUIP	7,593	6,000				
GROSS TOTAL	\$ 5,966,725	\$ 7,219,000	\$ 8,500,000	\$ 9,134,000	\$ 8,909,000	\$ 409,000
LESS INTRAFD TRANSFER	2,195,685	3,466,000	4,400,000	4,291,000	4,291,000	-109,000
NET TOTAL	\$ 3,771,040	\$ 3,753,000	\$ 4,100,000	\$ 4,843,000	\$ 4,618,000	\$ 518,000
REVENUE	1,302,554	1,058,000	1,380,000	1,788,000	1,788,000	408,000
NET COUNTY COST	\$ 2,468,486	\$ 2,695,000	\$ 2,720,000	\$ 3,055,000	\$ 2,830,000	\$ 110,000
BUDGETED POSITIONS	61.0	69.0	69.0	72.0	72.0	3.0
REVENUE DETAIL						

CHRGs FOR SVCS-OTHER	\$ 1,283,946	\$ 1,041,000	\$ 1,363,000	\$ 1,770,000	\$ 1,770,000	\$ 407,000
MISCELLANEOUS	18,608	17,000	17,000	18,000	18,000	1,000
TOTAL	\$ 1,302,554	\$ 1,058,000	\$ 1,380,000	\$ 1,788,000	\$ 1,788,000	\$ 408,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PERSONNEL

Mission Statement

To develop, monitor, and enforce compliance with the County's Equal Employment Opportunity/Affirmative Action, Civil Rights, Diversity, Americans with Disabilities Act, and Equal Opportunity and Living Wage Contract Compliance, in conjunction with County departments and agencies; and to provide employees with the skills to value diversity and to increase their sensitivity to diversity issues that impede harmony and productivity.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a \$110,000 increase in net County cost primarily attributable to salaries and employee benefits increases approved by the Board and adjustments to countywide service levels, partially offset by increased revenue.

Strategic Planning

In accordance with the County's Strategic Plan, the Office of Affirmative Action Compliance (OAAC) will continue to provide service excellence and a seamless delivery of services to the public and County departments by achieving the following:

- Service Excellence - Afford the public and employees easy access to quality information and service through web-enabled forms for electing mediation services and filing complaints of employment discrimination;
- Workforce Excellence - Enhance the quality and productivity of the County workforce by ensuring a work environment free of discrimination and associated hostility;
- Organizational Effectiveness - Minimize County exposure to litigation costs by ensuring that all complaints of employment discrimination are investigated in a timely, thorough, and effective manner in accordance with County policy; and
- Fiscal Responsibility - Ensure the utilization of mediation by managers and employees as an early dispute resolution method to avoid the costs of protracted investigation and/or litigation.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
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Program Changes

1.	\$ 322,000	\$ 322,000	\$ --	3.0
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Public Works Investigations Section: Reflects the addition of 3.0 positions and related services and supplies costs for employment discrimination investigations, offset by revenue from the Department of Public Works. *Supports Countywide Strategic Plan Goal 3.*

2.	\$ 53,000	\$ 53,000	\$ --	--
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Health Services Investigations Section: Reflects a funding increase for employment discrimination investigations, offset by intrafund transfer from the Department of Health Services. *Supports Countywide Strategic Plan Goal 3.*

3.	\$ -201,000	\$ -201,000	\$ --	--
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Employment Discrimination Investigations: Reflects decreases in investigation services provided to various client departments based on service level requirements, offset by a net decrease in intrafund transfers and revenue. *Supports Countywide Strategic Plan Goals 1, 3, and 4.*

4.	\$ 11,000	\$ 11,000	\$ --	--
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Americans with Disabilities Act (ADA) Compliance: Reflects an increase in services and supplies as a result of increases in ADA compliance and training services provided to various client departments based on service level requirements, offset by a net increase in intrafund transfers and revenue. *Supports Countywide Strategic Plan Goals 1, 3, and 4.*

5.	\$ 29,000	\$ 29,000	\$ --	--
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Contract Compliance: Reflects an increase in services and supplies as a result of increases in services provided to various client departments based on service level requirements, offset by an increase in intrafund transfers and revenue. *Supports Countywide Strategic Plan Goals 1, 3, and 4.*

6.	\$ 128,000	\$ 128,000	\$ --	--
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Employment Discrimination Mediation: Reflects an increase in services and supplies as a result of increases in services provided primarily to the Department of Health Services, offset by an increase in intrafund transfers and revenue. *Supports Countywide Strategic Plan Goals 1, 3, and 4.*

7.	\$ -36,000	\$ -36,000	\$ --	--
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Affirmative Action/Diversity Programs: Reflects a decrease in services and supplies as a result of reductions in affirmative action and diversity training services provided to various client departments based on service level requirements, offset by a net decrease in intrafund transfers and revenue. *Supports Countywide Strategic Plan Goals 1, 3, and 4.*

Other Changes

1.	\$ 162,000	\$ 111,000	\$ 51,000	--
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Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
2.	\$ -6,000	\$ -6,000	\$ --	--
	<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs (-\$51,000) due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums (\$45,000) based on historical experience.			
3.	\$ 16,000	\$ 11,000	\$ 5,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ 150,000	\$ 96,000	\$ 54,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
5.	\$ -219,000	\$ -219,000	\$ --	--
	<u>Miscellaneous Adjustment:</u> Reflects various adjustments based on the current hiring plan, expenditure trends, and countywide service levels.			
Total \$	409,000	\$ 299,000	\$ 110,000	3.0

AFFIRMATIVE ACTION COMPLIANCE OFFICE

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Employment Discrimination Investigations</u>				
\$ 1,057,000	\$ 588,000	\$ 142,000	\$ 327,000	10.0

Authority: Mandated Program - County Policy, Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment, Section 5.08.010, County Policy on Discrimination, and Section 5.08.110, Office of Affirmative Action Compliance (OAAC) - Created - Powers and Duties; State Law, California Fair Employment and Housing Act (Government Code 12900 et. seq.) Nondiscrimination in Employment Requirements; federal law, Title VII, Civil Rights Act of 1964, as amended (Title VII), Title I of the Americans with Disabilities Act (ADA) of 1990, Age Discrimination in Employment Act (ADEA) of 1967, and Equal Pay Act (EPA) of 1963.

Enforce federal, State, and County anti-discrimination laws and policies by investigating and responding to complaints of employment discrimination, harassment, and retaliation filed with external enforcement agencies, the County OAAC, and other County departments, including the Civil Service Commission, the Auditor-Controller's Fraud Hotline, and the Board of Supervisors.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Sheriff's Equity Investigations</u>				
\$ 1,515,000	\$ 1,515,000	\$ --	\$ --	15.0

Authority: Mandated Program - Los Angeles County Sheriff's Department Manual of Policy and Procedure 3-01/121.00 Policy of Equality, County Policy, Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment, Section 5.08.010, County Policy on Discrimination, and Section 5.08.110, OAAC - Created - Powers and Duties; State Law, California Fair Employment and Housing Act (Government Code 12900 et. seq.) Nondiscrimination in Employment Requirements; federal law, Title VII, Civil Rights Act of 1964, as amended, and Title I of the ADA of 1990, and all related statutes and/or policies.

Intake and assess all incoming complaints related to the policy of equality. Investigate complaints of employment discrimination, harassment, and retaliation filed against the Sheriff's Department in a timely, thorough, and effective manner and present cases to the Equity Oversight Panel.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Health Services Investigations</u>				
\$ 1,077,000	\$ 1,077,000	\$ --	\$ --	7.0

Authority: Mandated Program - County Policy, Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment, Section 5.08.010, County Policy on Discrimination, and Section 5.08.110, OAAC - Created - Powers and Duties; State Law, California Fair Employment and Housing Act (Government Code 12900 et. seq.) Nondiscrimination in Employment Requirements; federal law, Title VII, Civil Rights Act of 1964, as amended (Title VII), Title I of the ADA of 1990, ADEA of 1967, and EPA of 1963.

Investigate complaints of employment discrimination, harassment, and retaliation filed against the Department of Health Services in a timely, thorough, and effective manner.

Affirmative Action Compliance Office (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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4. Public Works Investigations

\$ 427,000	\$ --	\$ 427,000	\$ --	3.0
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Authority: Mandated Program - County Policy, Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment, Section 5.08.010, County Policy on Discrimination, and Section 5.08.110, OAAC - Created - Powers and Duties; State Law, California Fair Employment and Housing Act (Government Code 12900 et. seq.) Nondiscrimination in Employment Requirements; federal law, Title VII, Civil Rights Act of 1964, as amended (Title VII), Title I of the ADA of 1990, ADEA of 1967, and EPA of 1963.

Investigate complaints of employment discrimination, harassment, and retaliation filed against the Department of Public Works in a timely, thorough, and effective manner.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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5. Contract Compliance Programs

\$ 1,026,000	\$ 127,000	\$ 880,000	\$ 19,000	11.0
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Authority: Mandated Program - County Policy, Los Angeles County Construction Contracts Board Resolution dated 11/30/82; Los Angeles County Living Wage Ordinance adopted 6/22/99; federal law, Title VII, Civil Rights Act of 1964, as amended, and Presidential Executive Order 11246, as amended by 11375, Government Contractors, Department of Labor Revised Rule 4, and Department of Transportation Code of Federal Regulations 49.

Monitor and enforce equal employment opportunity compliance by County construction contractors in conformity with federal, State, and County Nondiscrimination laws. Monitor and enforce living wage ordinance compliance of Proposition A and cafeteria services contractors. Manage the County's Community Business Enterprise and Local Small Business Enterprise Programs.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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6. Americans With Disabilities Act Compliance

\$ 888,000	\$ 233,000	\$ 26,000	\$ 629,000	7.0
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Authority: Mandated Program - federal law, Title II, ADA of 1990, and the Rehabilitation Act of 1973, and ADA Guidelines; and, State of California Law, Fair Employment and Housing Act, as amended; and Government Codes 11135 and 11139; and, the State of California Building Standards Code Title XXIV. County Policy 3.060 Nondiscrimination on the Basis of Disability and County Policy 3.070 County Sponsored Events to be Disabled Accessible.

Monitor County compliance with the ADA and all State and federal laws prohibiting discrimination against people with disabilities, and monitor equal access and opportunity in contracting, employment, programs, and services.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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7. Employment Discrimination Mediation

\$ 612,000	\$ 280,000	\$ 24,000	\$ 308,000	3.0
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Authority: Non-mandated, discretionary program. County Policy, Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment, Section 5.08.010, County Policy on Discrimination, and Section 5.08.110, OAAC - Created - Powers and Duties; State Law, California Fair Employment and Housing Act (Government Code 12900 et. seq.) Nondiscrimination in Employment Requirements; federal law, Title VII, Civil Rights Act of 1964, as amended, and Title I of the ADA of 1990.

Affirmative Action Compliance Office (cont'd)

7. Employment Discrimination Mediation (cont'd)

Promote early resolution of complaints of discrimination, harassment, and retaliation which reduces potential costs of litigation, liability, and the amount of monetary settlements. This program also aims to improve harmony and productivity in the workplace by re-establishing communication between employees and managers through the mediation process.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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8. Affirmative Action/Diversity (AA/D) Programs

\$ 1,192,000	\$ 471,000	\$ 271,000	\$ 450,000	9.0
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Authority: Non-mandated, discretionary program. County Policy, Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment, Section 5.08.05, Affirmative Action Program - Composition; County Policy, Los Angeles County Board Resolution dated 7/30/91; Los Angeles County Board Motion dated 5/21/96, 12/3/96 and 9/15/98; California Fair Employment and Housing Act (Government. Code, 12900 et. seq.); Government Contractors, Department of Labor Revised Rule No. 4; and, Rehabilitation Act of 1973, Section 503, Affirmative Requirements for federal Contractors or Subcontractors.

Coordinate the development, implementation and monitoring of County affirmative action programs; facilitate countywide diversity program initiatives; provide technical assistance to departments on Equal Employment Opportunity/Affirmative Action (EEO/AA) and managing and valuing diversity; analyze pertinent legislation; conduct EEO/AA diversity training; ensure County government compliance with applicable County, State, and federal EEO/AA laws; and manage the County's Local Worker Hiring Program.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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9. Administration

\$ 1,115,000	\$ --	\$ 18,000	\$ 1,097,000	7.0
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Authority: Non-mandated, discretionary program.

Provide leadership, coordination, support, and direction to organizational units to facilitate achievement of the Department's mission and objectives. Activities include, but not limited to, administering all non-program related functions such as budget, accounting, personnel, payroll, procurement and workers' compensation. In addition, program administers other departmental support activities such as computer programs/systems maintenance, network administration, emergency preparedness, strategic planning, contract monitoring, space management, and staff development/training.

Total Programs

\$ 8,909,000	\$ 4,291,000	\$ 1,788,000	\$ 2,830,000	72.0
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AFFIRMATIVE ACTION COMPLIANCE OFFICE

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	3,520,000	4,664,000	4,880,000	216,000
Employee Benefits	1,648,000	1,785,000	2,071,000	286,000
Total Salaries and Employee Benefits	5,168,000	6,449,000	6,951,000	502,000
<u>Services and Supplies</u>				
Administrative Services	0	0	5,000	5,000
Communications	82,000	155,000	10,000	-145,000
Computer Equipment-noncapital	74,000	0	0	0
Computer Software	17,000	10,000	0	-10,000
Computing-Personal	0	0	20,000	20,000
Information Technology Services	67,000	0	60,000	60,000
Insurance	2,000	6,000	4,000	-2,000
Maintenance-Buildings and Improvements	98,000	65,000	80,000	15,000
Maintenance-Equipment	0	5,000	5,000	0
Memberships	1,000	1,000	1,000	0
Office Expense	0	0	59,000	59,000
Office Expense-Other	64,000	55,000	0	-55,000
Office Expense-Postage	5,000	4,000	0	-4,000
Office Expense-Stat and Forms	17,000	16,000	0	-16,000
Professional and Specialized Services	309,000	285,000	0	-285,000
Professional Services	0	0	218,000	218,000
Rents and Leases-Bldg and Improvements	255,000	257,000	255,000	-2,000
Rents and Leases-Equipment	33,000	37,000	37,000	0
Small Tools and Instruments	0	0	4,000	4,000
Special Departmental Expense	849,000	1,026,000	1,013,000	-13,000
Technical Services	0	0	5,000	5,000
Telecommunications	0	0	44,000	44,000
Training	43,000	30,000	30,000	0
Transportation and Travel	0	0	29,000	29,000
Transportation and Travel-Auto Mileage	6,000	2,000	0	-2,000
Transportation and Travel-Auto Service	2,000	1,000	0	-1,000
Transportation and Travel-Other	0	1,000	0	-1,000
Transportation and Travel-Traveling	30,000	25,000	0	-25,000
Utilities	75,000	54,000	63,000	9,000
Total Services and Supplies	2,029,000	2,035,000	1,942,000	-93,000
<u>Other Charges</u>				
Insurance Claims and Administration	5,000	5,000	5,000	0
Capital Leases	11,000	11,000	11,000	0
Total Other Charges	16,000	16,000	16,000	0

Affirmative Action Compliance Office (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Computer Info and Data Processing Sys	6,000	0	0	0
Total Equipment	6,000	0	0	0
Total Fixed Assets	6,000	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	7,219,000	8,500,000	8,909,000	409,000
Less: Intrafund Transfers	3,466,000	4,400,000	4,291,000	-109,000
TOTAL NET REQUIREMENTS	3,753,000	4,100,000	4,618,000	518,000
REVENUES:				
Charges for Services	1,041,000	1,363,000	1,770,000	407,000
Miscellaneous Revenues	17,000	17,000	18,000	1,000
TOTAL REVENUES	1,058,000	1,380,000	1,788,000	408,000
NET COUNTY COST	2,695,000	2,720,000	2,830,000	110,000

AFFIRMATIVE ACTION COMPLIANCE OFFICE

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Employment Discrimination Investigations

Program Description: See Departmental Program Summary

Program Result: County employees' complaints are investigated in a timely, thorough, and effective manner to minimize liability.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of complaints investigated in 90 days or less	27%	27%	60%	80%
Litigation dollar savings achieved through no-fault settlement agreements ⁽¹⁾	\$592,000	\$3,996,000	\$3,700,000	\$4,625,000
<u>Operational Measures</u>				
Number of employment discrimination complaints received	663	648	312	409
Number of cases per investigator	95	81	63	68
Number of no-fault settlements achieved	4	27	25	32

Explanatory Note(s):

(1) Dollar savings are based upon the number of Office of Affirmative Action Compliance (OAAC) no-fault settlement agreements multiplied by County Counsel's estimated cost of \$148,000 (per case) for litigation preparation. The projected cost for fiscal year (FY) 2005-06 reflects an anticipated increase of 25 percent above the estimate for FY 2004-05.

PROGRAM NAME: Sheriff's Equity Investigations

Program Description: See Departmental Program Summary

Program Result: Sheriff's Department employees' complaints of employment discrimination are investigated in a timely, thorough, and effective manner.

Performance Measures	Actual ⁽¹⁾ 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of equity investigations completed within 90 business days	n/a	24%	29%	34%
<u>Operational Measures</u>				
Number of equity investigations received by Intake Specialist Unit	n/a	411	415	420
Number of equity complaints assigned to OAAC	n/a	31	38	45
Number of equity investigations per investigator	n/a	6	8	9

Explanatory Note(s):

(1) Program implemented in fiscal year (FY) 2003-04.
n/a = not available

PROGRAM NAME: Health Services Investigations

Program Description: See Departmental Program Summary

Program Result: Health Services' employment discrimination complaints are investigated in a timely, thorough, and effective manner in order to minimize and/or eliminate risk of liability to the County.

Affirmative Action Compliance Office (cont'd)

Performance Measures	Actual ⁽¹⁾ 2002-03	Actual ⁽¹⁾ 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of complaints investigated in 90 business days or less	n/a	n/a	72%	86%
<u>Operational Measures</u>				
Number of employment discrimination complaints received	n/a	n/a	200	240
Number of employment discrimination cases per investigator	n/a	n/a	50	48

Explanatory Note(s):

(1) Program implemented in FY 2004-05.

n/a = not available

PROGRAM NAME: Contract Compliance

Program Description: See Departmental Program Summary

Program Result: Women and minorities are utilized in construction contractor employment. County departments conduct required living wage ordinance (LWO) monitoring of eligible contracts.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of contractors achieving the County's minority utilization goal of 28.3 percent	83%	88%	91%	95%
Percentage of departments achieving passing a score on LWO compliance reviews	70%	80%	85%	90%
<u>Operational Measures</u>				
Number of construction contracts	1,023	972	974	900
Number of contracts subject to the provisions of the LWO	328	350	350	400

PROGRAM NAME: Disability Civil Rights Compliance

Program Description: The Disability Civil Rights Compliance Program assesses and monitors departmental compliance with the American with Disabilities Act (ADA). The Program also provides advice and consultation to departments to prohibit discrimination against people with disabilities and to ensure equal opportunity and inclusion of people with disabilities in contracting, employment, programs, services, and activities.

Program Result: Individuals with physical or mental disabilities are provided equal access to County programs, services, and activities.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of ADA Title II program complaints investigated within 90 business days	65%	27%	40%	40%
Percentage of department's achieving a passing score on ADA compliance reviews	82%	84%	85%	85%
<u>Operational Measures</u>				
Number of ADA Title II complaints received	55	37	66	92
Number of complaints per investigator	18	12	22	31

PROGRAM NAME: Employment Discrimination Mediation

Program Description: See Departmental Program Summary

Program Result: County employees who file employment discrimination complaints are given the opportunity to elect mediation to resolve their complaint.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of employment discrimination complaints successfully mediated	71%	70%	70%	70%
Percentage of employees offered mediation within ten days of referral to Employment Discrimination Mediation	n/a	60%	95%	95%
Litigation dollar savings achieved through no-fault settlement agreements ⁽¹⁾	\$6,216,000	\$7,252,000	\$10,952,000	\$17,168,000
<u>Operational Measures</u>				
Number of cases offered mediation ⁽²⁾	77	188	287	454
Number of mediation cases per mediation staff	30	62	96	151
Number of cases in which employees accepted mediation	59	70	106	167
Number of cases which resulted in no-fault settlements	42	49	74	116

Explanatory Note(s):

(1) Dollar savings are based upon the number of OAAC no-fault settlement agreements multiplied by County Counsel's estimated cost of \$148,000 (per case) for litigation preparation.

(2) Mediation is offered to employees who file complaints through OAAC's Employment Discrimination Investigations Section and/or the Health Services Investigations Section.

n/a = not available

PROGRAM NAME: Equal Employment Opportunity (EEO), Affirmative Action (AA) and Diversity

Program Description: Provide departments with technical assistance in developing EEO/AA plans and best practices in achieving EEO; analyze, evaluate, and audit employment practices and procedures to enforce compliance with EEO and nondiscrimination policies; and educate managers, supervisors, and employees on principles of EEO/AA related matters.

Program Result: All employees participate in employment opportunities; departments comply with EEO/AA policies; and employees value diversity and are provided the skills to achieve a work environment free of discrimination.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of departments evaluated who achieve a passing score on EEO/AA compliance reviews	n/a	n/a	75%	80%
Percentage of employees who evaluate the EEO/AA and diversity training program as "Very Good" or "Excellent"	n/a	92%	95%	95%
<u>Operational Measures</u>				
Number of EEO/AA compliance reviews conducted	n/a	n/a	15	15
Number of training sessions conducted	n/a	427	354	375
Number of training participants	n/a	7,027	6,372	6,500

Explanatory Note(s):

n/a = not available

PROGRAM NAME: Minority, Women, Disadvantaged and Disabled Veteran Business Enterprises (referred to as Community Business Enterprises [CBE] and Local Small Business Enterprises [Local SBE])

Program Description: Increase opportunities for small, minority, and woman-owned businesses to conduct business with the County.

Program Result: Certified CBE and Local SBE are utilized in County contracting.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of CBE applications processed within 30 days	73%	75%	80%	83%
Percentage of Local SBE applications processed within 30 days	98%	98%	98%	100%
<u>Operational Measures</u>				
Number of CBE applications	419	586	600	620
Number of Local SBE applications	69	122	130	140

**AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES
KURT FLOREN, AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 18,591,494	\$ 20,523,000	\$ 21,170,000	\$ 24,504,000	\$ 22,180,000	\$ 1,010,000
SERVICES & SUPPLIES	4,890,858	4,577,000	4,577,000	6,450,000	5,433,000	856,000
OTHER CHARGES	169,725	220,000	243,000	243,000	243,000	
FIXED ASSETS-EQUIP	365,013			1,053,000		
GROSS TOTAL	\$ 24,017,090	\$ 25,320,000	\$ 25,990,000	\$ 32,250,000	\$ 27,856,000	\$ 1,866,000
LESS INTRAFD TRANSFER	364,620	438,000	458,000	506,000	506,000	48,000
NET TOTAL	\$ 23,652,470	\$ 24,882,000	\$ 25,532,000	\$ 31,744,000	\$ 27,350,000	\$ 1,818,000
REVENUE	18,907,131	19,015,000	19,665,000	24,832,000	20,824,000	1,159,000
NET COUNTY COST	\$ 4,745,339	\$ 5,867,000	\$ 5,867,000	\$ 6,912,000	\$ 6,526,000	\$ 659,000
BUDGETED POSITIONS	360.0	340.0	340.0	409.0	335.0	-5.0
REVENUE DETAIL						

BUSINESS LICENSES	\$ 3,352,131	\$ 3,458,000	\$ 3,458,000	\$ 4,808,000	\$ 3,750,000	\$ 292,000
PEN/INT/COSTS-DEL TAX	368,643	300,000	300,000	300,000	300,000	
STATE AID-AGRICULTURE	2,460,420	2,422,000	2,444,000	2,444,000	2,444,000	
STATE-OTHER	153,369	130,000	140,000	140,000	140,000	
FEDERAL-OTHER	-3,812					
LEGAL SERVICES	598,942		352,000		352,000	
AGRICULTURAL SERVICES	9,201,316	9,387,000	8,734,000	12,728,000	9,594,000	860,000
CHRGs FOR SVCS-OTHER	2,530,506	2,570,000	4,030,000	4,156,000	3,988,000	-42,000
OTHER SALES	16,421	546,000	5,000		5,000	
MISCELLANEOUS	225,499	202,000	202,000	256,000	251,000	49,000
SALE OF FIXED ASSETS	3,696					
TOTAL	\$ 18,907,131	\$ 19,015,000	\$ 19,665,000	\$ 24,832,000	\$ 20,824,000	\$ 1,159,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
PROTECTION INSPECTION

Mission Statement

To provide environmental and consumer protection through the enforcement of federal and State laws and County ordinances in the areas of health, safety, and consumer concerns of County residents. The Department's highly diverse public services include: ensuring the safe and wholesome supply of food and water; protecting consumers and businesses from fraud; preventing the misuse of pesticides; pest management; pest exclusion; minimizing the fire hazard from weeds and brush; and providing consumer and agricultural information.

2005-06 Budget Message

The 2005-06 Proposed Budget totals \$27.8 million in gross appropriation, partially offset by \$21.3 million in intrafund transfers and revenue. A net increase of \$659,000 in net County cost is primarily associated with negotiated increases in salaries and employee benefits. In addition, the Department is deleting 4.0 positions as a part of the Phase I implementation of the Shared Services Initiative to centralize specific functions in the Auditor-Controller.

Strategic Planning

The Department will continue to pursue sources of revenue opportunities to establish partnerships with other agencies, and other methods to more effectively perform its mission. Implementation of the Department's long-term strategies will continue to incorporate on-going employee development and increase public awareness of the Department through development of its internet web-site.

Critical Needs

The Department has a critical need to restore the Red Imported Fire Ant eradication program. At a minimum, this program needs 52.0 positions to handle the survey workload (increasing size of the infested areas), program treatment workload (increase in the number of infested properties), and the need for public outreach and education.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 760,000	\$ 760,000	\$ --	--
	<u>Environmental Protection Bureau:</u> Reflects an augmentation to the State Detection Contract in response to Assembly Bill 1896, which requires that 30.0 temporary Agricultural Inspector Aid positions be made permanent. <i>Supports Countywide Strategic Plan Goal 1.</i>			
2.	\$ -326,000	\$ -326,000	\$ --	-6.0
	<u>Pest Exclusion/Produce Quality:</u> Reflects a net decrease of 6.0 Agricultural Weights and Measures Inspector II positions and service and supplies costs associated with both the Glassy-Winged Sharpshooter and High Risk Pest Exclusion subprograms due to changes in fiscal year 2005-06 funding levels. <i>Supports Countywide Strategic Plan Goal 4.</i>			
3.	\$ 408,000	\$ 408,000	\$ --	2.0
	<u>Weed Hazard/Pest Management:</u> Reflects a net addition of 2.0 pest management positions and services and supplies costs associated with anticipated increases in revenue/intrafund transfers for weed abatement and pest/invasive weed control services. <i>Supports Countywide Strategic Plan Goal 4.</i>			
4.	\$ 173,000	\$ 173,000	\$ --	3.0
	<u>Weights and Measures:</u> Reflects the addition of 5.0 revenue offset Agricultural/Weights and Measures positions to handle increased workload in the Price Verification and Devices subprograms, partially offset by a reduction of 2.0 Metrology Technician positions resulting from the temporary closure of the Metrology Laboratory. <i>Supports Countywide Strategic Plan Goal 4.</i>			
5.	\$ -173,000	\$ --	\$ -173,000	-4.0
	<u>Shared Services Initiative:</u> Reflects the transfer of net County cost and deletion of 4.0 positions for the implementation of Phase I of the Shared Services Initiative which centralizes Accounts Payable, Accounts Receivable, Procurement and Payroll functions in the Auditor-Controller. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			

Agricultural Commissioner/Weights and Measures (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes</u>				
1.	\$ 471,000	\$ --	\$ 471,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 308,000	\$ --	\$ 308,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	\$ 51,000	\$ --	\$ 51,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ 2,000	\$ --	\$ 2,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	\$ 192,000	\$ 192,000	\$ --	--
	<u>Miscellaneous:</u> Reflects the deletion of 1.0 Statistical Analyst position and the addition of 1.0 Accountant I position based on workload needs. Also reflects an increase in outside toxicity testing contracts.			
Total \$	1,866,000	\$ 1,207,000	\$ 659,000	-5.0

AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES

DEPARTMENTAL PROGRAM SUMMARY AND PERFORMANCE MEASURES

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Environmental Protection Bureau (Agricultural Services, Pesticide Use Regulation, Exotic Pest Detection, and Pesticide Training)					
<u>Total Program Costs (Agricultural Services)</u>					
\$ 292,000	\$ --	\$ 149,000	\$ 143,000	2.9	
<u>Less Administration</u>					
\$ --	\$ --	\$ --	\$ --	--	
<u>Net Program Costs</u>					
\$ 292,000	\$ --	\$ 149,000	\$ 143,000	2.9	

Authority: Non-mandated, discretionary program.

Enforce apiary laws and regulations. Provide direct services to the public to act as a clearing house for other agencies providing service where the Department is unable to offer public outreach on apiary matters and to make available a public education component. Conduct presentations for public, private, and governmental employees, fairs, and seminars. Maintain the Africanized Honey Bee (AHB) Hotline and respond to multiple bee stinging complaints. Coordinate with the industry responses to AHB complaint calls.

Program Result: To ensure that each AHB complaint is resolved.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of AHB complaints resolved	100%	100%	100%	100%
<u>Operational Measures</u>				
Number of AHB complaints received	1,500	1,500	1,500	1,500

Explanatory Note(s):

(1) Inspectors respond only on a complaint basis. All AHB colonies are treated and removed by the property owner and/or local vector control district.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
<u>Total Program Costs (Pesticide Use Regulation)</u>					
\$ 1,553,000	\$ --	\$ 1,324,000	\$ 229,000	19.6	
<u>Less Administration</u>					
\$ --	\$ --	\$ --	\$ --	--	
<u>Net Program Costs</u>					
\$ 1,553,000	\$ --	\$ 1,324,000	\$ 229,000	19.6	

Agricultural Commissioner/Weights and Measures (cont'd)

1. **Environmental Protection Bureau (Pesticide Use Regulation)** (cont'd)

Authority: Mandated program - California Food and Agricultural Code (CFAC) Sections 22872(B)(5), 11501, 2272, and 2279.

Provide direct services, regulatory oversight and local administration of pesticide use enforcement; and develop an annual statistical report of Los Angeles County's agricultural production.

Program Result: To protect public health and safety, handlers, and agricultural workers, and the environment from the harmful effects of pesticide abuse.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of permits/operator identifications issued, headquarter audits required	1,637	2,093	1,760	1,760
Branch I undercover inspections performed	n/a	25	30	30
Total episodes investigated	250	216	166	160
Pesticide-related illnesses investigated	152	137	125	119
<u>Operational Measures</u>				
Percent of total required permits, operator identifications audits completed ⁽¹⁾	100%	100%	100%	100%
Companies found in compliance ⁽²⁾	n/a	10%	40%	65%
Completion of episode investigations within mandated times ⁽³⁾	80%	94%	94%	94%
Percent change of pesticide-related illnesses from previous year ⁽⁴⁾	10%	10%	10%	5%

Explanatory Note(s):

- (1) State-mandated requirements establish the core of Los Angeles County's pesticide regulatory program.
 - (2) Undercover inspections performed to verify compliance; increased level of companies found in compliance demonstrates effectiveness of the enforcement program.
 - (3) All episode investigations must be completed within 120 days (the overall State achievement is 80 percent).
 - (4) A reduction in pesticide-related illnesses would indicate a successful overall regulatory program. However, the majority of the reported illnesses associated with pesticide usage in Los Angeles County emanate from the businesses that regularly use antimicrobials (hotels, restaurants, hospitals, etc.) which are not routinely regulated.
- n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
<u>Total Program Costs (Exotic Pest Detection)</u>				
\$ 3,686,000	\$ --	\$ 3,674,000	\$ 12,000	68.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 3,686,000	\$ --	\$ 3,674,000	\$ 12,000	68.0

Authority: Mandated program - CFAC Sections 401 and 5101.

Protect crops and home gardens from exotic insects known to be pests in other parts of the country or world through a detection trapping system.

Program Result: To detect exotic insects while they can still be eradicated from California, so that none become established.

Agricultural Commissioner/Weights and Measures (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Total number of exotic pests found	47	25	22	30
<u>Operational Measures</u>				
Percent of quality control specimens recovered	88%	95%	95%	89%
Cost of trap servicing per inspection	\$4.66	\$4.53	\$5.40	\$5.60
Number of pest infestations found before spreading beyond one square mile	4	2	3	3

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
<u>Total Program Costs (Pesticide Training)</u>				
\$ 100,000	\$ --	\$ 64,000	\$ 36,000	1.2
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 100,000	\$ --	\$ 64,000	\$ 36,000	1.2

Authority: Non-mandated, discretionary program.

Provide training for private industry, county, and other governmental agencies whose employees handle pesticides.

Program Result: To satisfy annual training requirements for pesticide handlers.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Total pesticide safety classes conducted	51	65	65	65
<u>Operational Measures</u>				
Overall percent of improvement measured by pre- and post-training exams	n/a	n/a	90%	90%

Explanatory Note(s):

(1) Two indicating methods - improved overall individual scores and improved pass percentage of total participants.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Pest Exclusion and Produce Quality Bureau (Nursery/Seed, High Risk Pest Exclusion, Produce Standardization, Entomology/Plant Pathology Laboratories, Glassy-Winged Sharpshooter (GWSS), and Phytosanitary Certification - Low Risk)</u>				
<u>Total Program Costs (Nursery/Seed)</u>				
\$ 121,000	\$ --	\$ 76,000	\$ 45,000	1.5
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--

Agricultural Commissioner/Weights and Measures (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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2. **Pest-Exclusion and Produce Quality Bureau (Nursery/Seed) (cont'd)**

Net Program Costs

\$ 121,000	\$ --	\$ 76,000	\$ 45,000	1.5
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Authority: Mandated program - Assembly Bill 1771 and February 2001 Board Order.

Provide healthy, pest-free plants to consumers for the beautification of their homes and environment through the detection and control of existing and introduced injurious pests and diseases.

Program Result: Maintain insect and disease pest cleanliness and minimum labeling standards under the CFAC through annual inspections at all wholesale nurseries throughout Los Angeles County.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of nurseries inspected	96%	98%	100%	100%
<u>Operational Measures</u>				
Number of actionable pests found and controlled	169	174	180	190

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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Total Program Costs (High Risk Pest Exclusion)

\$ 461,000	\$ --	\$ 374,000	\$ 87,000	5.5
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Less Administration

\$ --	\$ --	\$ --	\$ --	--
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Net Program Costs

\$ 461,000	\$ --	\$ 374,000	\$ 87,000	5.5
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Authority: Mandated program - CFAC Sections 5101 and 6301.

Protect agriculture and natural resources by enforcing both State and federal quarantines established against exotic pests and diseases. County agricultural inspectors seek out unauthorized agricultural shipments at high risk shipping and sales facilities, such as postal carriers, express carriers, air and sea ports and produce specialty markets. Shipments infested with quarantine pests and/or are in violation with established quarantines are required to be treated under the supervision of County agricultural inspectors.

Program Result: To protect agricultural crops, nursery stock, ornamental landscaping, and the environment through the exclusion of exotic economically damaging insects, diseases, animals, and weed pests.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of pest rejections	700	725	450	450
<u>Operational Measures</u>				
Percent of pest interceptions per shipment	0.57%	0.52%	0.40%	0.40%

Agricultural Commissioner/Weights and Measures (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
<u>Total Program Costs (Produce Standardization)</u>				
\$ 889,000	\$ --	\$ 601,000	\$ 288,000	11.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 889,000	\$ --	\$ 601,000	\$ 288,000	11.0

Authority: Non-mandated, discretionary program.

Protect consumers from substandard quality, incorrectly labeled, and deceptively packaged commodities through the enforcement of State statutes. Also to provide the service of inspection and certification with fee schedules to cover associated costs.

Program Result: Ensure that consumers can buy correctly labeled and quality fruits, nuts, vegetables, honey, and eggs sold at wholesale and retail outlets throughout Los Angeles County.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of egg, fruit, and vegetable violations	672	623	732	744
Number of produce standardization violations	780	756	732	744
<u>Operational Measures</u>				
Percent of violations per inspection	3.4%	3.1%	3.0%	3.1%

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
<u>Total Program Costs (Entomology/Plant Pathology Laboratories)</u>				
\$ 290,000	\$ --	\$ 136,000	\$ 154,000	4.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 290,000	\$ --	\$ 136,000	\$ 154,000	4.0

Authority: Non-mandated, discretionary program.

Protect consumers by identifying known and potential agricultural pests entering Los Angeles County through port facilities.

Program Result: To provide rapid and accurate insect pest identification supporting the Pest Detection and Exclusion programs, and provide insect pest identification services for Los Angeles County residents.

Agricultural Commissioner/Weights and Measures (cont'd)

Performance Measures		Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>					
Number of pests identified		2,313	2,839	2,700	2,700
<u>Operational Measures</u>					
Degree of accuracy		100%	100%	100%	100%
Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions	
<u>Total Program Costs (GWSS)</u>					
\$ 1,267,000	\$ --	\$ 1,355,000	\$ -88,000	21.5	
<u>Less Administration</u>					
\$ --	\$ --	\$ --	\$ --	--	
<u>Net Program Costs</u>					
\$ 1,267,000	\$ --	\$ 1,355,000	\$ -88,000	21.5	

Authority: Mandated program - CFAC Sections 6045, 6046, and 6047.

Prevent the spread of GWSS to regulated counties while facilitating the movement of nursery stock.

Program Result: To inspect nursery stock shipped to regulated counties to ensure that plants shipped are free from GWSS.

Performance Measures		Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>					
Rejections at origin		316	472	517	450
<u>Operational Measures</u>					
Number of rejections at destination		21	16	20	15
Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions	
<u>Total Program Costs (Phytosanitary Certification - Low Risk)</u>					
\$ 1,149,000	\$ --	\$ 1,014,000	\$ 135,000	14.5	
<u>Less Administration</u>					
\$ --	\$ --	\$ --	\$ --	--	
<u>Net Program Costs</u>					
\$ 1,149,000	\$ --	\$ 1,014,000	\$ 135,000	14.5	

Authority: Mandated program - CFAC Sections 5202 and 5205.

Provide an efficient service for the nursery and produce industries by certifying that their highly perishable shipments comply with the entry requirements of other states and countries.

Program Result: To respond to certification within 24 hours of request.

Agricultural Commissioner/Weights and Measures (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of certifications issued	17,705	16,529	17,100	18,000
<u>Operational Measures</u>				
Number of rejections at destinations	3	2	3	2

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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3. **Weights and Measures Bureau (Scale and Meter Accuracy, Price Verification/Scanner Inspection, Business Practices and Investigations, Pest Management, and Weed Abatement)**

Total Program Costs (Scale and Meter Accuracy)

\$ 1,815,000 \$ -- \$ 1,894,000 \$ -79,000 23.0

Less Administration

\$ -- \$ -- \$ -- \$ -- --

Net Program Costs

\$ 1,815,000 \$ -- \$ 1,894,000 \$ -79,000 23.0

Authority: Mandated program - California Business and Professions Code (CBPC) Section 12103.5.

Department employees systematically test the accuracy of weighing and measuring devices used for commercial purposes. Inspectors use mass and volume standards, traceable to the National Institute of Standards and Technology, and specialized equipment to conduct these tests.

Program Result: To assure consumers that scales and meters used to determine quantity in a commercial purchase are accurate.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of scales and meters that are found to be correct when inspected	89.0%	89.0%	89.0%	90.0%
<u>Operational Measures</u>				
Number of scales and meters inspected daily per inspector	33.8	30.5	31.5	33
Standing in the State Division of Measurement Standards Annual Report ⁽¹⁾	89.1%	89.1%	89.1%	89.1%

Explanatory Note(s):

(1) Statewide percentage of scales and meters found to be correct when inspected.

Agricultural Commissioner/Weights and Measures (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
<u>Total Program Costs (Price Verification/Scanner Inspection)</u>				
\$ 1,576,000	\$ --	\$ 1,981,000	\$ -405,000	20.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 1,576,000	\$ --	\$ 1,981,000	\$ -405,000	20.0

Authority: Mandated program - CBPC Section 12103.5.

Department employees conduct undercover test purchases at retail stores. The prices charged for items selected are then compared with the stores lowest posted or advertised prices. Any overcharge is a violation of the CBPC.

Program Result: To assure consumers that they are charged no more than the lowest posted or advertised price when making retail purchases.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of stores inspected without overcharge violations	79.57%	76.70%	79.50%	80.00%
Dollar amount of overcharges as a percentage of the dollars in the inspection purpose	\$0.51	\$0.85	\$0.71	\$0.69
<u>Operational Measures</u>				
Stores inspected per inspector per day	6.47	5.65	5.63	5.90
Percent of stores inspected per year	53.21%	62.60%	70.83%	72.00%

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
<u>Total Program Costs (Business Practices and Investigations)</u>				
\$ 723,000	\$ --	\$ 92,000	\$ 631,000	9.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 723,000	\$ --	\$ 92,000	\$ 631,000	9.0

Authority: Mandated program - CBPC Section 12103.5.

Weighmaster Audits: Employees conduct audits of weighmaster tickets at weighmaster locations.

Test Sales: Employees conduct undercover test sales of pre-weighed recyclable materials at recycling businesses. Any underpayment, beyond scale tolerances, is a violation of CBPC Section 12512.

Program Result:

Weighmaster Audits: Persons issued weighmaster certificates are assured complete information on certificates, and the certificates are issued by properly licensed individuals.

Test Sales: Persons selling recyclable materials receive full value.

Agricultural Commissioner/Weights and Measures (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent weighmaster locations found to be in compliance (Weighmaster Audits)	68.1%	69.9%	70.0%	71.0%
Percent of recycling centers found to be paying undercover inspectors the correct amount (Test Sales)	67.0%	59.0%	60.0%	61.0%
<u>Operational Measures</u>				
Weighmaster locations inspected per inspector per year (Weighmaster Audits)	147	151	155	155
Recycling centers inspected per inspector per year (Test Sales)	278	314	315	315

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
<u>Total Program Costs (Pest Management)</u>				
\$ 2,634,000	\$ 140,000	\$ 2,389,000	\$ 105,000	33.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 2,634,000	\$ 140,000	\$ 2,389,000	\$ 105,000	33.0

Authority: Mandated program - California Government Code, Section 25842; CFAC Sections 5404, 6022, and 6024; and Los Angeles County Code Section 2.40.040E.

Control or reduce the spread of disease vectors and the establishment of animal, weed, insect, and disease pests detrimental to agriculture, ornamental landscaping, or the environment through biologically sound and efficient control methods.

Program Result: Fulfill all weed and pest control contracts at 100 percent cost recovery within the time and conditions specified by the contractor. The measurement is expressed as the percentage of satisfied contractors as determined by survey.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Customer satisfaction based on annual surveys sent contractees	96.0%	98.0%	96.0%	96.0%
Percent of contracts/cooperative agreements retained	86.0%	88.0%	85.0%	85.0%
Percent increase in dollar amounts of contracts	8.0%	18.0%	10.0%	10.0%
Percent increase in number of contracts	3.0%	18.0%	10.0%	10.0%
<u>Operational Measures</u>				
Percent of indirect (non-billable) hours for field employees	6.4%	5.7%	8.0%	8.0%
Ratio of amount recovered from contracts to miles driven	\$4.80/mile	\$3.80/mile	\$4.30/mile	\$4.30/mile

Agricultural Commissioner/Weights and Measures (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
<u>Total Program Costs (Weed Abatement)</u>				
\$ 3,974,000	\$ 275,000	\$ 4,213,000	\$ -514,000	35.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 3,974,000	\$ 275,000	\$ 4,213,000	\$ -514,000	35.0

Authority: Mandated program - California Health and Safety (H&S) Code Sections 14875-14922; California Government Code Sections 39560-39588, and 51182; and California Public Resources Code Section 4291.

Provide fire protection to homes, businesses, and the citizens of Los Angeles County by monitoring and, if necessary, removing flammable vegetation and combustible debris from unimproved property.

Program Result: To protect the health, safety, and property of residents through the elimination of hazardous weeds, brush, and rubbish on unimproved property. Have 100 percent of declared vacant parcels compliant with the California H&S Code by October 15 of each year, whether cleared by owner, vendor, or County crews. The measurement is expressed as the percentage of declared lots that are fire safe on October 15 of each year.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of structures damaged from wildfires originating from, or conducted through, vacant parcels	n/a	0	0	0
Number of injuries and/or deaths from wildfires originating from, or conducted through, vacant parcels	n/a	0	0	0
Percent of parcels in compliance with the Fire Code by October 15 of each year	n/a	83.83%	85.00%	90.00%
<u>Operational Measures</u>				
Of total parcels cleared, percent of avoidable tax reductions/cancellations	0.42%	0.44%	0.42%	0.33%
Dollar amount of avoidable tax reductions/cancellations	\$15,387.66	\$5,484.14	\$5,000.00	\$5,000.00
Number of hazard complaints	187	321	79	100
Number of Letters of Authorization from cities, homeowner's associations, etc.	72	83	26	50
Number of homeowner requests for weed abatement	29	65	8	50

Explanatory Note(s):
n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
<u>4. Environmental Toxicology Laboratory</u>				
<u>Total Program Costs</u>				
\$ 2,046,000	\$ 91,000	\$ 1,421,000	\$ 534,000	20.0

Agricultural Commissioner/Weights and Measures (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. Environmental Toxicology Laboratory (cont'd)				
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 2,046,000	\$ 91,000	\$ 1,421,000	\$ 534,000	20.0

Authority: Non-mandated, discretionary program.

The lab analyzes water, produce, wipe, paint, and other environmental samples for toxic contaminants including heavy metals, pesticides, and bacteria as the base for health policy decisions. Samples are analyzed for County agencies and private firms.

Program Result: To ensure that 100 percent of results are accurate and performed within the time frame specified by the agreement or contract.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Average time to perform an analysis (minutes)	15.67	16.80	17.00	17.00
Average time to perform an analysis in comparison to standard of 16.8 minutes	107%	100%	101%	101%
<u>Operational Measures</u>				
Number of direct labor hours to perform (inorganic)	20,900	20,900	20,350	18,700
Number of analysis performed (inorganic)	66,000	68,750	71,500	74,250
Number of direct labor hours to perform(organic)	17,100	17,100	16,650	15,350
Number of analysis performed (organic)	54,000	56,250	58,500	60,750

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
5. Administrative Services				
<u>Total Program Costs</u>				
\$ 5,280,000	\$ --	\$ 67,000	\$ 5,213,000	45.3
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 5,280,000	\$ --	\$ 67,000	\$ 5,213,000	45.3

Authority: Non-mandated, discretionary program.

Provides administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facility management, and information technology. It includes the executive office.

Program Result: The Department is provided with timely, accurate and efficient fiscal management, procurement and contract administration, human resources services, facilities management, internal information technology support and other general department administrative services.

Agricultural Commissioner/Weights and Measures (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of performance evaluations completed by due date	94.00%	100.00%	100.00%	100.00%
Percent of service requests responded to within three working days	n/a	n/a	74.00%	75.00%
Percent of payments processed within 30 days of receipt	91.00%	93.00%	96.00%	100.00%
Percent of internal network uptime during departmental operational hours	n/a	99.47%	99.07%	100.00%
<u>Operational Measures</u>				
Number of performance evaluations completed annually	186	198	220	220
Number of facilities service requests	n/a	n/a	89	95
Number of payments processed	1,634	1,700	1,800	1,980
Number of hours network was down during departmental operational time	n/a	16	28	0

Explanatory Note(s):

n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
Net Program Costs				
\$ 27,856,000	\$ 506,000	\$ 20,824,000	\$ 6,526,000	335.0

AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	13,949,000	14,531,000	14,901,000	370,000
Employee Benefits	6,574,000	6,639,000	7,279,000	640,000
Total Salaries and Employee Benefits	20,523,000	21,170,000	22,180,000	1,010,000
<u>Services and Supplies</u>				
Administrative Services	0	0	884,000	884,000
Agricultural	460,000	405,000	513,000	108,000
Clothing and Personal Supplies	70,000	86,000	70,000	-16,000
Communications	307,000	302,000	302,000	0
Computer Equipment-noncapital	20,000	10,000	0	-10,000
Computer Software	25,000	10,000	0	-10,000
Computing-Personal	0	0	100,000	100,000
Household Expenses	25,000	32,000	30,000	-2,000
Information Technology-Security	0	0	50,000	50,000
Insurance	6,000	6,000	6,000	0
Maintenance-Buildings and Improvements	290,000	286,000	290,000	4,000
Maintenance-Equipment	45,000	46,000	51,000	5,000
Medical Dental and Laboratory Supplies	350,000	260,000	325,000	65,000
Memberships	4,000	4,000	6,000	2,000
Office Expense	0	0	105,000	105,000
Office Expense-Other	50,000	63,000	0	-63,000
Office Expense-Postage	10,000	7,000	0	-7,000
Office Expense-Stat and Forms	30,000	44,000	0	-44,000
Professional and Specialized Services	550,000	554,000	0	-554,000
Publication and Legal Notices	5,000	5,000	5,000	0
Rents and Leases-Equipment	1,348,000	1,461,000	1,635,000	174,000
Small Tools and Instruments	100,000	73,000	100,000	27,000
Special Departmental Expense	0	58,000	68,000	10,000
Training	0	0	10,000	10,000
Transportation and Travel	0	0	652,000	652,000
Transportation and Travel-Auto Mileage	62,000	66,000	0	-66,000
Transportation and Travel-Auto Service	300,000	309,000	0	-309,000
Transportation and Travel-Other	260,000	216,000	0	-216,000
Transportation and Travel-Traveling	30,000	43,000	0	-43,000
Utilities	230,000	231,000	231,000	0
Total Services and Supplies	4,577,000	4,577,000	5,433,000	856,000
<u>Other Charges</u>				
Capital Leases	155,000	165,000	165,000	0
Insurance Claims and Administration	65,000	78,000	78,000	0
Total Other Charges	220,000	243,000	243,000	0

Agricultural Commissioner/Weights and Measures (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	25,320,000	25,990,000	27,856,000	1,866,000
Less: Intrafund Transfers	438,000	458,000	506,000	48,000
TOTAL NET REQUIREMENTS	24,882,000	25,532,000	27,350,000	1,818,000
REVENUES:				
Licenses, Permits and Franchises	3,458,000	3,458,000	3,750,000	292,000
Fines, Forfeitures and Penalties	300,000	300,000	300,000	0
Intergovernmental Revenues-State	2,552,000	2,584,000	2,584,000	0
Charges for Services	12,498,000	13,116,000	13,934,000	818,000
Miscellaneous Revenues	207,000	207,000	256,000	49,000
TOTAL REVENUES	19,015,000	19,665,000	20,824,000	1,159,000
NET COUNTY COST	5,867,000	5,867,000	6,526,000	659,000

**AGRICULTURAL COMMISSIONER
DIRECTOR OF WEIGHTS & MEASURES**
2.0 Pos.

AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES

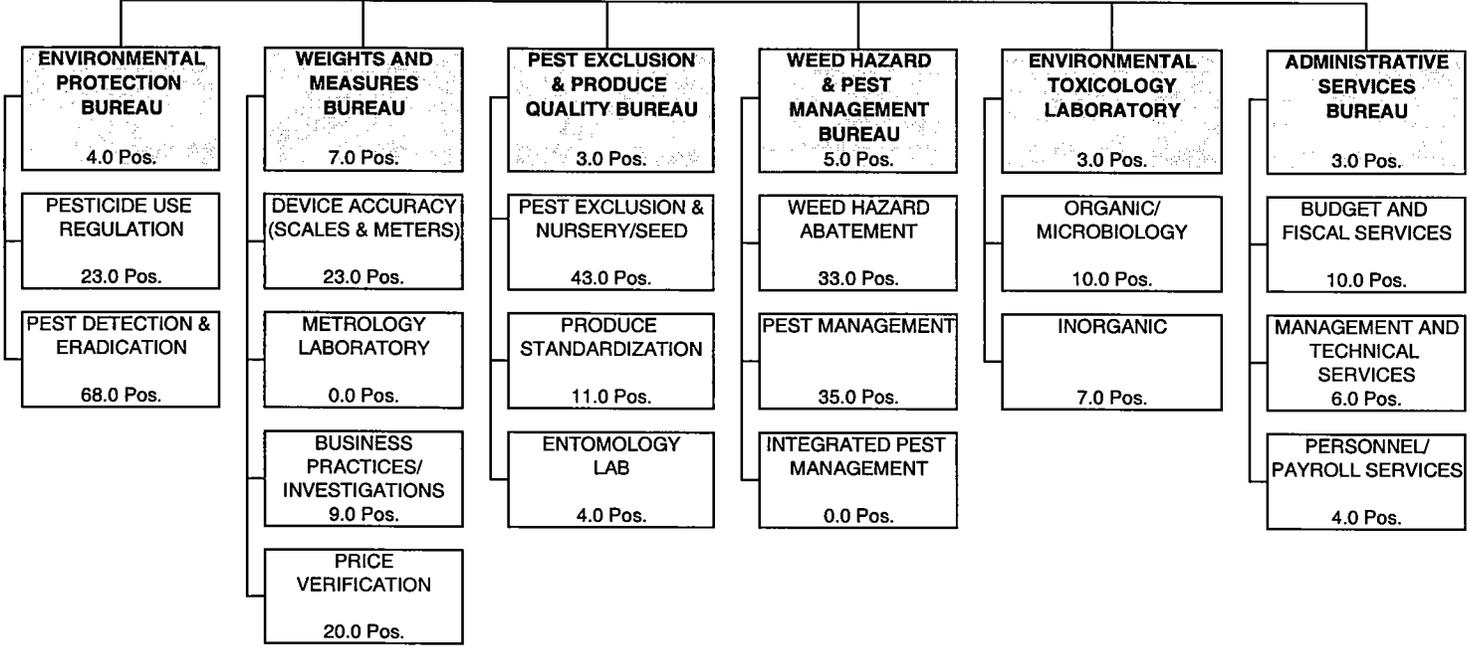
Kurt E. Floren

Agricultural Commissioner/Weights and Measures Director

2005-06 Proposed Budget

Budgeted Positions = 335.0

**CHIEF DEPUTY,
AGRICULTURAL COMMISSIONER/
WEIGHTS AND MEASURES**
2.0 Pos.



3.17

**ALTERNATE PUBLIC DEFENDER
JANICE Y. FUKAI, DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 29,447,174	\$ 32,232,000	\$ 32,232,000	\$ 36,227,000	\$ 36,227,000	\$ 3,995,000
SERVICES & SUPPLIES	2,977,243	2,540,000	2,540,000	5,100,000	2,790,000	250,000
OTHER CHARGES	81,040	132,000	132,000	168,000	150,000	18,000
FIXED ASSETS-EQUIP	35,799	44,000	44,000	44,000	44,000	
GROSS TOTAL	\$ 32,541,256	\$ 34,948,000	\$ 34,948,000	\$ 41,539,000	\$ 39,211,000	\$ 4,263,000
LESS INTRAFD TRANSFER				50,000	50,000	50,000
NET TOTAL	\$ 32,541,256	\$ 34,948,000	\$ 34,948,000	\$ 41,489,000	\$ 39,161,000	\$ 4,213,000
REVENUE	89,642	92,000	92,000	92,000	92,000	
NET COUNTY COST	\$ 32,451,614	\$ 34,856,000	\$ 34,856,000	\$ 41,397,000	\$ 39,069,000	\$ 4,213,000
 BUDGETED POSITIONS	 238.0	 235.0	 235.0	 254.0	 252.0	 17.0
REVENUE DETAIL						

COURT FEES & COSTS	\$ 6,019	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	
MISCELLANEOUS	83,623	87,000	87,000	87,000	87,000	
TOTAL	\$ 89,642	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY JUDICIAL	

Mission Statement

To provide high quality and caring legal representation to indigent persons charged with a crime when a conflict prevents the Public Defender from providing the required legal services, and to represent clients in appellate courts as required.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost increase of \$4.2 million, primarily attributable to Board-approved increases in salaries and employee benefits and funding for 17.0 attorneys necessary to avoid attorney unavailability caused by workload increases and client representation in Drug Courts, as required by Proposition 36. The increase also reflects an adjustment in services and supplies to fund unavoidable cost increases.

The Proposed Budget also reflects an increase in appropriation for initiation of the Department's video conferencing program, fully offset by funding received from the Quality and Productivity Commission.

Strategic Planning

The Alternate Public Defender (APD) will fulfill its 2005-06 Strategic Plan by continuing to implement and refine the County *Performance Counts!* initiative and other programs designed to build and improve upon its tradition of service excellence. The APD will enhance data systems designed to track and report its *Performance Counts!* measures (County Strategic Plan Goal 3); appropriately modify its Performance Excellence Index, relying on best practices for delivery of service (County Strategic Plan Goal 3); implement Phase 2 of the department web page and intranet for the efficient dissemination of mission critical information to the public and staff (County Strategic Plan Goal 1); continue its Capital Litigation Training program to ensure attorneys engaged in capital litigation have the finest resources and mentors available (County Strategic Plan Goal 2); provide the necessary staff for the Superior Court's Juvenile Mental Health Court program which is designed to address the special needs and circumstances of a select number of juvenile offenders suffering from mental health disorders (County Strategic Plan Goal 5); and implement inmate video conferencing in cooperation with the County's Information Systems Advisory Body at six branch locations.

Critical Needs

The APD requires funding for 3.0 Senior Legal Office Support Assistant and 2.0 investigator positions to handle the increase in departmental workload attributable to Proposition 36, adult mental health court, and the Early Disposition Program. As part of the APD's ability to effectively refine and manage its *Performance Counts!* measurements, the APD requires 2.0 Information Systems Analyst II positions. The APD requires this level of data systems support to maintain 15 user applications, 250 personal computers and 22 wide area network servers at 28 work locations, from Lancaster to Pomona. The APD also requires funding for 1.0 Accountant III position to handle the work in budget, accounting and administrative support due to a substantial increase in staff and workload over the past ten years.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
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Program Changes

1.	\$ 901,000	\$ --	\$ 901,000	6.0
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Proposition 36 Drug Court: Reflects the addition of funding for 4.0 Deputy Alternate Public Defender III and 2.0 Deputy Alternate Public Defender IV positions due to an increase in the Department's workload specifically related to Drug Court cases. *Supports Countywide Strategic Plan Goal 1.*

2.	\$ 1,652,000	\$ --	\$ 1,652,000	11.0
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Workload Increase: Reflects the addition of funding for 3.0 Deputy Alternate Public Defender II, 3.0 Deputy Alternate Public Defender III, and 4.0 Deputy Alternate Public Defender IV positions due to a ten percent increase in the Department's overall workload and 1.0 Alternate Public Defender III position to staff the Juvenile Mental Health Court. *Supports Countywide Strategic Plan Goal 1.*

Other Changes

1.	\$ 748,000	\$ --	\$ 748,000	--
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Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.

2.	\$ --	\$ --	\$ --	--
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Unavoidable Costs: Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience, fully offset by a \$71,000 reduction in salaries and employee benefits costs due to increased top step variance.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes</u> (cont'd)				
3.	\$ 69,000	\$ --	\$ 69,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ 625,000	\$ --	\$ 625,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
5.	\$ 18,000	\$ --	\$ 18,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
6.	\$ 200,000	\$ --	\$ 200,000	--
	<u>Services and Supplies:</u> Reflects an increase in funding necessary for unavoidable cost increases for communications and information technology services, litigation costs, and building maintenance costs for branch offices.			
7.	\$ 50,000	\$ 50,000	\$ --	--
	<u>Productivity Investment Fund:</u> Reflects an increase in grant funding the Department was awarded from the Quality and Productivity Commission's Productivity Investment Fund. This funding is being used to offset start-up costs for inmate video conferencing at six branch locations.			
Total	\$ 4,263,000	\$ 50,000	\$ 4,213,000	17.0

ALTERNATE PUBLIC DEFENDER

DEPARTMENTAL PROGRAM SUMMARY

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Defense of Adults</u>					
	\$ 37,106,000	\$ 50,000	\$ 92,000	\$ 36,964,000	235.0

Authority: Mandated program - Federal and State constitutions and Section 987.2 of the California Penal Code.

The program provides legal representation for indigent persons charged with felony and misdemeanor offenses. This is a mandatory program with discretionary service levels. Unavoidable costs are lease and debt service requirements.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Administration</u>					
	\$ 2,105,000	\$ --	\$ --	\$ 2,105,000	17.0

Authority: Non-mandated, discretionary program.

The program provides administrative support to the department. Services include executive office and departmental budgeting, accounting, personnel/payroll, procurement, data management, and facilities management.

Total Programs

	\$ 39,211,000	\$ 50,000	\$ 92,000	\$ 39,069,000	252.0
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ALTERNATE PUBLIC DEFENDER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	22,953,000	22,957,000	25,252,000	2,295,000
Employee Benefits	9,279,000	9,275,000	10,975,000	1,700,000
Total Salaries and Employee Benefits	32,232,000	32,232,000	36,227,000	3,995,000
<u>Services and Supplies</u>				
Clothing and Personal Supplies	0	3,000	3,000	0
Communications	419,000	306,000	406,000	100,000
Information Technology Services	81,000	81,000	131,000	50,000
Insurance	10,000	10,000	10,000	0
Maintenance-Buildings and Improvements	211,000	231,000	281,000	50,000
Maintenance-Equipment	0	46,000	46,000	0
Memberships	65,000	65,000	65,000	0
Miscellaneous	5,000	0	0	0
Office Expense	0	0	480,000	480,000
Office Expense-Other	478,000	480,000	0	-480,000
Professional and Specialized Services	131,000	131,000	0	-131,000
Professional Services	0	0	131,000	131,000
Rents and Leases-Bldg and Improvements	606,000	651,000	651,000	0
Rents and Leases-Equipment	68,000	68,000	68,000	0
Special Departmental Expense	20,000	20,000	20,000	0
Telecommunications	27,000	27,000	27,000	0
Training	0	2,000	2,000	0
Transportation and Travel	0	0	110,000	110,000
Transportation and Travel-Auto Mileage	65,000	65,000	0	-65,000
Transportation and Travel-Auto Service	5,000	5,000	0	-5,000
Transportation and Travel-Traveling	40,000	40,000	0	-40,000
Utilities	309,000	309,000	359,000	50,000
Total Services and Supplies	2,540,000	2,540,000	2,790,000	250,000
<u>Other Charges</u>				
Retirement of Other Long-Term Debt	132,000	132,000	150,000	18,000
Total Other Charges	132,000	132,000	150,000	18,000
<u>Fixed Assets</u>				
Equipment:				
Electronic Equipment	14,000	14,000	44,000	30,000
Major Office Equipment	0	22,000	0	-22,000
Office Furniture	15,000	8,000	0	-8,000
Other Undefined Assets	15,000	0	0	0
Total Equipment	44,000	44,000	44,000	0
Total Fixed Assets	44,000	44,000	44,000	0

Alternate Public Defender (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	34,948,000	34,948,000	39,211,000	4,263,000
Less: Intrafund Transfers	0	0	50,000	50,000
TOTAL NET REQUIREMENTS	34,948,000	34,948,000	39,161,000	4,213,000
REVENUES:				
Charges for Services	5,000	5,000	5,000	0
Miscellaneous Revenues	87,000	87,000	87,000	0
TOTAL REVENUES	92,000	92,000	92,000	0
NET COUNTY COST	34,856,000	34,856,000	39,069,000	4,213,000

ALTERNATE PUBLIC DEFENDER

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Defense of Adults

Program Description: Constitutionally mandated program to provide indigent criminal defense services to persons charged with a crime who cannot afford an attorney, where the Public Defender has declared a conflict of interest, or is otherwise unavailable to represent the legal interests of the accused, in criminal proceedings in the Superior Court of Los Angeles County and Appellate Courts.

Program Result: Clients receives effective legal representation.

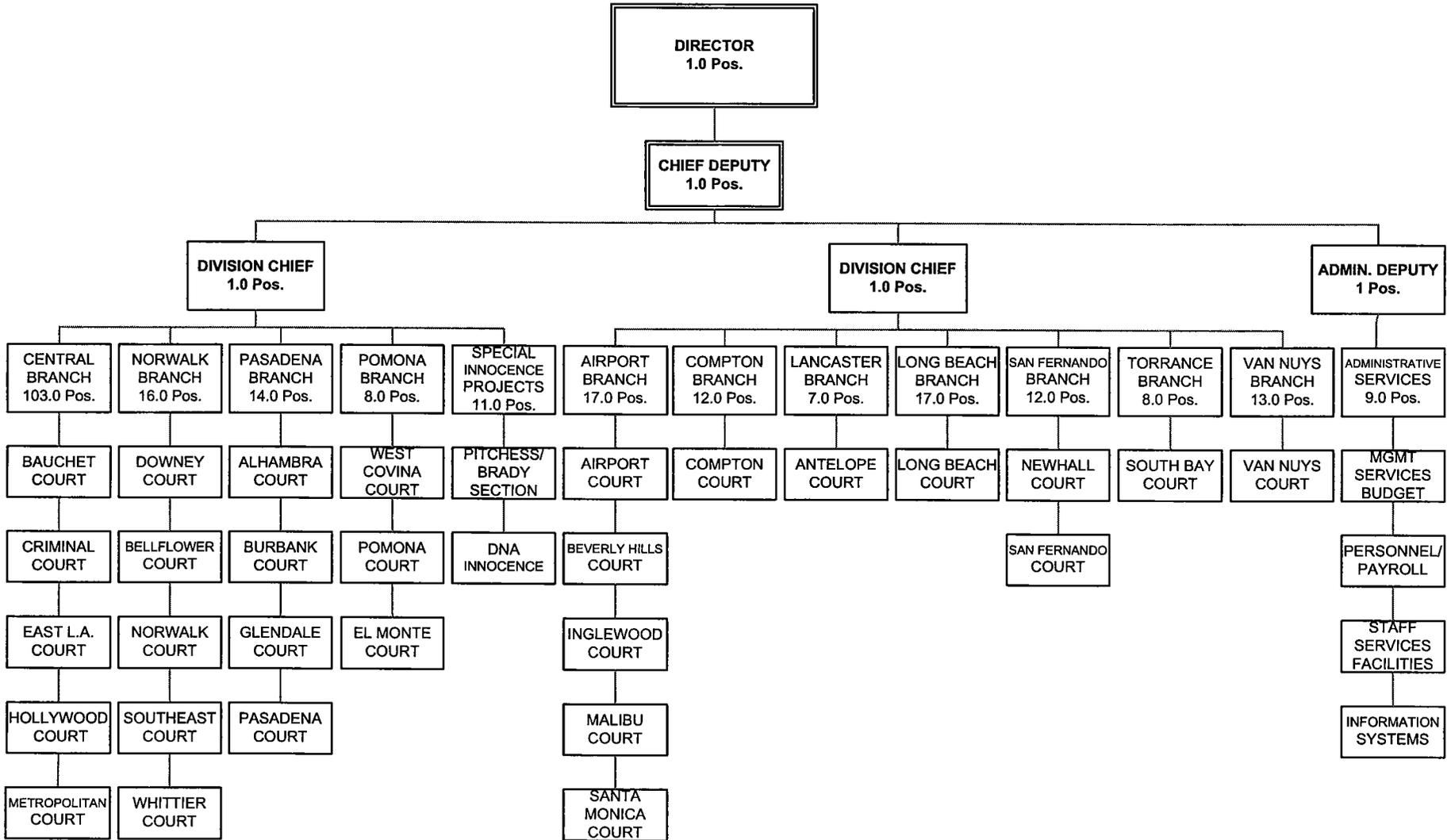
Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of grade IV attorneys whose annual "workload difficulty index" score does not exceed 9.0 ⁽²⁾	n/a	n/a	90%	95%
Percentage of grade III attorneys whose annual "workload difficulty index" score does not exceed 8.0 ⁽²⁾	n/a	n/a	85%	90%
Percentage of grade II attorneys whose annual "workload difficulty index" score does not exceed 6.0 ⁽²⁾	n/a	n/a	90%	95%
Percentage of grade I attorneys whose annual "workload difficulty index" score does not exceed 3.5 ⁽²⁾	n/a	n/a	100%	100%
Percentage of attorneys who met the Department's recommended annual goal of 5 hours of targeted criminal defense training as part of, or in addition to, their 3 years/25 hours California State Bar minimum continuing legal education (MCLE) requirement ⁽³⁾	n/a	n/a	40%	50%
<u>Operational Measures</u>				
Total felony workload	23,725	28,617	31,279	34,407
Total misdemeanor workload	11,640	15,767	16,397	17,052
Total workload, felony and misdemeanor	35,365	44,384	47,676	51,459
Average cost per case	\$700	\$731	\$721	\$731
Percentage of requests for service handled ⁽⁴⁾	100%	100%	100%	97%
Number of qualified training hours taken	n/a	n/a	600	660

Explanatory Note(s):

- (1) For those measures where data is not available, projected data for each measure will be available beginning in fiscal year (FY) 2004-05, and actual data for each measure will be available beginning in FY 2005-06.
- (2) The "workload difficulty index" is derived from the following factors: 1) the quantity and relative difficulty of cases carried by an attorney from month to month; 2) the quantity and relative difficulty of new cases assigned to an attorney each month; 3) the quantity and relative difficulty of court appearances made by an attorney each month; and, 4) the quantity and relative difficulty of trials performed by an attorney each year.
- (3) The Department's recommended MCLE training goal is a program designed to encourage attorneys to meet their California State Bar MCLE requirement under more stringent guidelines specifically tailored to the demands of a criminal defense specialist working in a public defender's office. For an attorney to meet this goal they must attend and complete, annually, a minimum of 6 hours of "live" MCLE approved course work presented by either the Alternate Public Defender (APD) and/or the Public Defender. This course work may be part of, or in addition to, the State Bar's mandated 25 hours of training over a 3 year period (no annual minimum hours required). By encouraging attorneys to: 1) more evenly spread their MCLE training over the State Bar's 3 year compliance period; 2) attend actual seminars instead of reviewing taped programs; and, 3) focusing over two-thirds of their coursework on training specifically designed for public defenders, the APD will enhance the level of representation provided to all clients.
- (4) The "percentage of requests for service handled" measures the Department's ability to accept appointment in cases where a client qualifies for the APD's indigent defense services. Any measure below 100 percent represents a service availability deficit and indicates insufficient staffing to meet demand for service.

n/a = not available

LAW OFFICES OF THE ALTERNATE PUBLIC DEFENDER
 JANICE Y. FUKAI, DIRECTOR
 2005-06 Proposed Budgeted Positions = 252.0



4.7

**ANIMAL CARE AND CONTROL
MARCIA MAYEDA, DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 13,851,165	\$ 14,354,000	\$ 14,370,000	\$ 15,188,000	\$ 15,042,000	\$ 672,000
SERVICES & SUPPLIES	4,160,873	4,138,000	4,363,000	4,413,000	4,413,000	50,000
OTHER CHARGES	130,938	163,000	163,000	183,000	183,000	20,000
FIXED ASSETS-EQUIP				350,000		
OTHER FINANCING USES		396,000	396,000	396,000	396,000	
GROSS TOTAL	\$ 18,142,976	\$ 19,051,000	\$ 19,292,000	\$ 20,530,000	\$ 20,034,000	\$ 742,000
LESS INTRAFD TRANSFER	10,294					
NET TOTAL	\$ 18,132,682	\$ 19,051,000	\$ 19,292,000	\$ 20,530,000	\$ 20,034,000	\$ 742,000
REVENUE	11,665,221	11,888,000	12,073,000	12,229,000	12,123,000	50,000
NET COUNTY COST	\$ 6,467,461	\$ 7,163,000	\$ 7,219,000	\$ 8,301,000	\$ 7,911,000	\$ 692,000
BUDGETED POSITIONS	281.0	275.0	275.0	281.0	278.0	3.0
REVENUE DETAIL						
ANIMAL LICENSES	\$ 8,051,708	\$ 8,208,000	\$ 8,388,000	\$ 8,388,000	\$ 8,388,000	
PERSONNEL SERVICES		1,985,000	1,985,000	1,985,000	1,985,000	
HUMANE SERVICES	491,242	500,000	600,000	600,000	600,000	
CHRGs FOR SVCS-OTHER	2,817,904	1,000,000	900,000	1,056,000	950,000	50,000
MISCELLANEOUS	301,752	195,000	200,000	200,000	200,000	
SALE OF FIXED ASSETS	2,615					
TOTAL	\$ 11,665,221	\$ 11,888,000	\$ 12,073,000	\$ 12,229,000	\$ 12,123,000	\$ 50,000
FUND			FUNCTION		ACTIVITY	
GENERAL FUND			PUBLIC PROTECTION		OTHER PROTECTION	

Mission Statement

The Department, operating under State law and County ordinance, provides for rabies vaccination and licensing of dogs and cats and the public safety-related removal and impoundment of domestic animals and livestock in the unincorporated areas of the County and in contract cities. Dangerous animal control, animal sheltering, placement, lost animal recovery and public education programs also are provided. In addition, the Department operates six animal shelters which have veterinary medical clinics as part of their operations. Departmental costs are offset by revenue from pet licenses, contract city income, plus fees, fines and penalties collected for animals in the shelters.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost increase of \$692,000 primarily for funding Board-approved increases in salaries and employee benefits and the funding of 6.0 Animal Shelter Aid positions to staff newly constructed animal kennel buildings. The Proposed Budget also includes the transfer of \$146,000 in net County cost and the deletion of 3.0 positions for the implementation of Phase I of the Shared Services Initiative which centralizes Accounts Payable, Accounts Receivable, Procurement, and Payroll functions in the Auditor-Controller.

Animal Care and Control (cont'd)

Strategic Planning

The Department placed 91 percent of all adoptable dogs and 89.6 percent of all adoptable cats housed at its six shelters, and is well ahead of schedule of its goal of 95 percent placement for all adoptable animals by 2010-11. In addition, the agency created a Major Cases Unit, to respond to large-scale and complicated cases of animal abuse or neglect. The Department also partnered with the Sheriff's Department to professionalize the training for animal control field officers. Field response times improved significantly, particularly in critical, at-risk situations involving humans and animals.

Critical Needs

The Department has a critical need to continue replacing their Animal Control field vehicles that have excessive mileage and are becoming costly to maintain.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -146,000	\$ --	\$ -146,000	-3.0
	<u>Shared Services Initiative:</u> Reflects the transfer of net County cost and deletion of 3.0 positions for the implementation of Phase I of the Shared Services Initiative which centralizes Accounts Payable, Accounts Receivable, Procurement, and Payroll functions in the Auditor-Controller. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
2.	\$ 136,000	\$ --	\$ 136,000	6.0
	<u>Animal Housing and Field Services:</u> Reflects funding for 6.0 Animal Shelter Aid positions to staff newly constructed animal kennel buildings which fully meet State requirements for animal care and treatment. <i>Supports Countywide Strategic Plan Goal 1.</i>			
<u>Other Changes</u>				
1.	\$ 379,000	\$ --	\$ 379,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 46,000	\$ --	\$ 46,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
3.	\$ 181,000	\$ --	\$ 181,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			

Animal Care and Control (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
4.	\$ 231,000	\$ --	\$ 231,000	--
	<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.			
5.	\$ 50,000	\$ 50,000	\$ --	--
	<u>Services and Supplies:</u> Reflects increased funding for litigation and legal costs, offset by an increase in charges for services to contract cities.			
6.	\$ 20,000	\$ --	\$ 20,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
7.	\$ -155,000	\$ --	\$ -155,000	--
	<u>Other Employee Benefits:</u> Reflects miscellaneous adjustments to various employee benefits based on actual experience.			
Total \$	742,000	\$ 50,000	\$ 692,000	3.0

ANIMAL CARE AND CONTROL

DEPARTMENTAL PROGRAM SUMMARY

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Animal Housing and Field Services</u>					
	\$ 16,443,000	\$ --	\$ 11,023,000	\$ 5,420,000	240.0

Authority: Mandated program under California Food and Agricultural Code Sections 31105, 31602, 30501 and 31101 and California Penal Code Section 597.

Provides animal housing and field services to residents of unincorporated areas and contract cities of the County. Animal license fees, adoption fees, and costs of services recovered are the main sources of revenue.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Veterinary Services</u>					
	\$ 1,439,000	\$ --	\$ 900,000	\$ 539,000	12.0

Authority: Mandated program under California Food and Agricultural Code Sections 30503 and 31760-31761, et al.

Provides spay and neuter services for impounded animals placed for adoption, evaluates animal abuse cases for animals impounded at County shelters and provides low-cost rabies vaccination clinics throughout service areas.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Administration</u>					
	\$ 2,152,000	\$ --	\$ 200,000	\$ 1,952,000	26.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Department. Includes executive office and departmental accounting, budgeting, personnel/payroll, procurement and information technology.

Total Programs

	\$ 20,034,000	\$ 0	\$ 12,123,000	\$ 7,911,000	278.0
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ANIMAL CARE AND CONTROL

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	9,153,000	9,426,000	9,515,000	89,000
Employee Benefits	5,201,000	4,944,000	5,527,000	583,000
Total Salaries and Employee Benefits	14,354,000	14,370,000	15,042,000	672,000
<u>Services and Supplies</u>				
Administrative Services	0	0	100,000	100,000
Clothing and Personal Supplies	40,000	50,000	45,000	-5,000
Communications	351,000	351,000	394,000	43,000
Contracted Program Services	0	0	130,000	130,000
Drugs and Medicine-Vaccines	140,000	120,000	130,000	10,000
Household Expenses	130,000	150,000	137,000	-13,000
Insurance	107,000	157,000	150,000	-7,000
Maintenance-Buildings and Improvements	527,000	527,000	549,000	22,000
Maintenance-Equipment	24,000	15,000	20,000	5,000
Memberships	0	139,000	0	-139,000
Miscellaneous Expense	4,000	0	5,000	5,000
Office Expense	0	0	460,000	460,000
Office Expense-Other	61,000	60,000	0	-60,000
Office Expense-Postage	100,000	150,000	0	-150,000
Office Expense-Stat and Forms	150,000	230,000	0	-230,000
Professional and Specialized Services	699,000	592,000	0	-592,000
Professional Services	0	0	371,000	371,000
Publication and Legal Notices	4,000	2,000	3,000	1,000
Rents and Leases-Equipment	41,000	0	42,000	42,000
Small Tools and Instruments	39,000	70,000	60,000	-10,000
Special Departmental Expense	583,000	613,000	588,000	-25,000
Technical Services	0	0	80,000	80,000
Training	21,000	30,000	25,000	-5,000
Transportation and Travel	0	0	699,000	699,000
Transportation and Travel-Auto Mileage	100,000	110,000	0	-110,000
Transportation and Travel-Auto Service	348,000	400,000	0	-400,000
Transportation and Travel-Other	199,000	175,000	0	-175,000
Transportation and Travel-Traveling	3,000	2,000	0	-2,000
Utilities	467,000	420,000	425,000	5,000
Total Services and Supplies	4,138,000	4,363,000	4,413,000	50,000
<u>Other Charges</u>				
Judgments and Damages	5,000	5,000	5,000	0
Other Charges	158,000	158,000	178,000	20,000
Total Other Charges	163,000	163,000	183,000	20,000

Animal Care and Control (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Operating Transfers Out	396,000	396,000	396,000	0
Total Other Financing Uses	396,000	396,000	396,000	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	19,051,000	19,292,000	20,034,000	742,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	19,051,000	19,292,000	20,034,000	742,000
REVENUES				
Licenses, Permits and Franchises	8,208,000	8,388,000	8,388,000	0
Charges for Services	3,485,000	3,485,000	3,535,000	50,000
Miscellaneous Revenues	195,000	200,000	200,000	0
TOTAL REVENUES	11,888,000	12,073,000	12,123,000	50,000
NET COUNTY COST	7,163,000	7,219,000	7,911,000	692,000

ANIMAL CARE AND CONTROL

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Animal Field Services

Program Description: Priority 1 Calls - Emergency or high-risk situations involving people or animals.

Program Result: Response to Priority 1 calls within one hour of receipt.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of Priority 1 calls with response within one hour	67.2%	83.9%	86.0%	89.0%
Number of Priority 1 calls with response within one hour	11,340	7,303	6,020	6,230
<u>Operational Measures</u>				
Number of animal control officers	83	83	83	83
Total number of Priority 1 calls	16,991	8,936	7,000	7,000

Program Description: Priority 2 Calls - Pick up of stray confined animals.

Program Result: Response to Priority 2 calls within four hours of receipt.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of Priority 2 calls with response within four hours	73.8%	82.3%	85.0%	88.0%
Number of Priority 2 calls with response within four hours	18,656	18,059	21,250	22,000
<u>Operational Measures</u>				
Total number of Priority 2 calls	25,285	21,943	25,000	25,000

Program Description: Priority 3 Calls - Removal of dead animals from public and private property.

Program Result: Response to Priority 3 calls within 24 hours of receipt.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of Priority 3 calls with response within 24 hours	85.0%	93.1%	90.0%	92.0%
Number of Priority 3 calls with response within 24 hours	28,153	33,219	32,400	33,120
<u>Operational Measures</u>				
Total number of Priority 3 calls	33,124	35,681	36,000	36,000

Animal Care and Control (cont'd)

PROGRAM NAME: Animal Sheltering

Program Description: Placement of adoptable animals.

Program Result: Increase in percentage of adoptable animals placed.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of adoptable animals placed	79.0%	89.9%	89.6%	90.5%
<u>Operational Measures</u>				
Total number of adoptable animals impounded	24,880	18,756	17,000	17,000
Total number of adoptable animals placed	19,662	16,756	15,200	15,400

PROGRAM NAME: Animal Licensing

Program Description: Licensing of animals required under Los Angeles County Code Section 10.20.030.

Program Result: Cost-effectiveness of field license enforcement.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Ratio of license fee collections to collection costs	\$1.43:\$1.00	\$1.58:\$1.00	\$1.60:\$1.00	\$1.60:\$1.00
Percentage of animals due for licensing in service area that are adequately immunized	n/a	48%	50%	60%
Total number of currently vaccinated animals	n/a	126,641	133,250	164,400
Total number of animals without rabies vaccinated	n/a	136,589	135,250	109,600
Total number of animals licensed	n/a	263,230	268,500	274,000
<u>Operational Measures</u>				
Cost to conduct licensing program	\$2,374,708	\$2,304,412	\$2,225,510	\$2,225,510
Revenue generated from licensing program	\$3,390,097	\$3,652,488	\$3,560,815	\$3,560,815

Explanatory Note(s):

n/a = not available

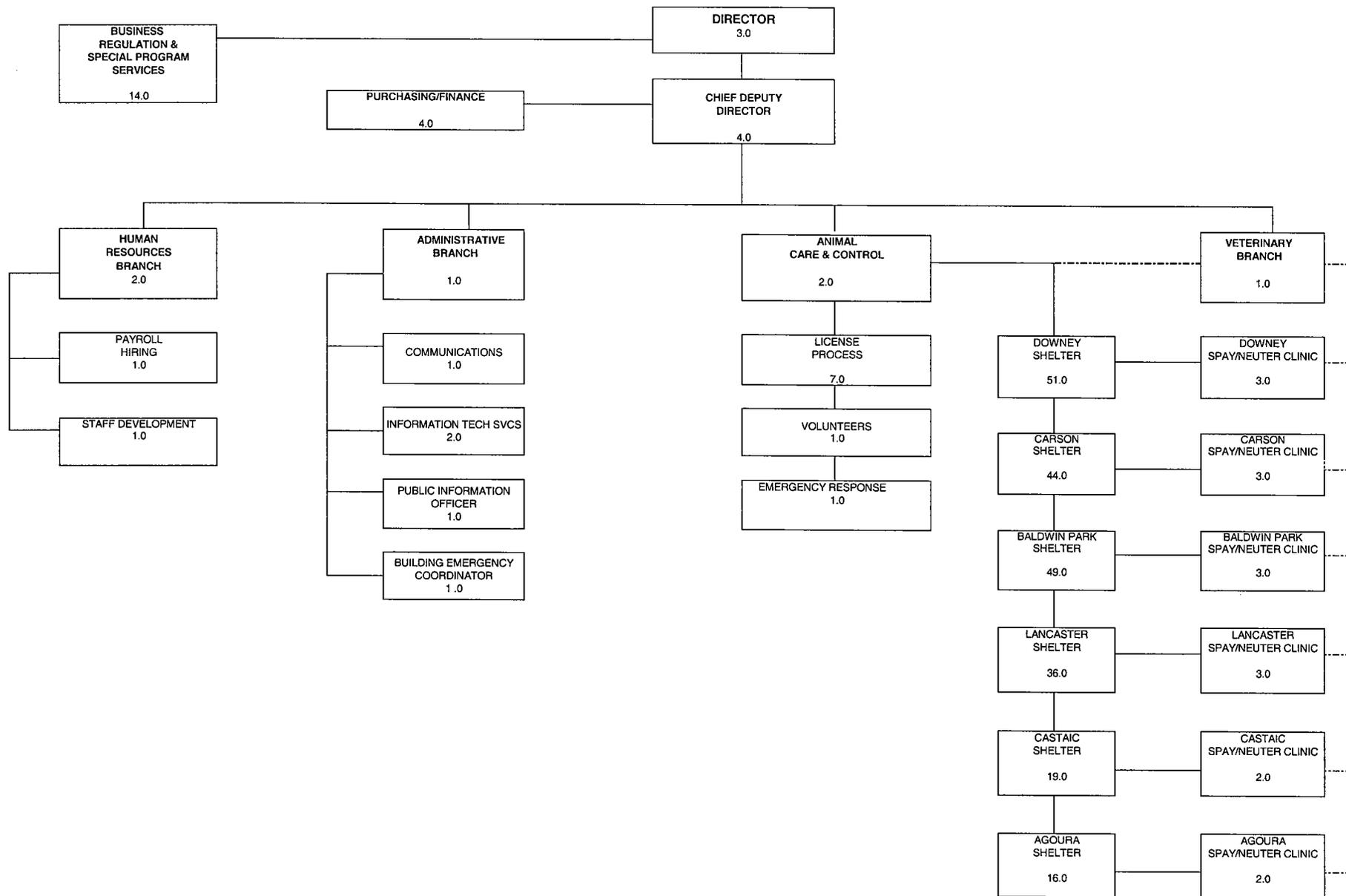
DEPARTMENT OF ANIMAL CARE AND CONTROL

Marcia Mayeda, Director

Fiscal Year 2005-06

Proposed Positions = 278.0

5.8



----- indicates technical supervision only

ARTS COMMISSION
LAURA ZUCKER, EXECUTIVE DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 4,330,643	\$ 5,010,000	\$ 5,010,000	\$ 6,338,000	\$ 5,681,000	\$ 671,000
REVENUE	395,000	1,011,000	1,011,000	1,320,000	1,062,000	51,000
NET COUNTY COST	\$ 3,935,643	\$ 3,999,000	\$ 3,999,000	\$ 5,018,000	\$ 4,619,000	\$ 620,000
REVENUE DETAIL						
FEDERAL-OTHER	\$ 86,000	\$ 171,000	\$ 171,000	\$ 125,000	\$ 166,000	\$ -5,000
MISCELLANEOUS	139,000	556,000	556,000	580,000	564,000	8,000
OPERATING TRANSFER IN	170,000	284,000	284,000	615,000	332,000	48,000
TOTAL	\$ 395,000	\$ 1,011,000	\$ 1,011,000	\$ 1,320,000	\$ 1,062,000	\$ 51,000
	FUND GENERAL FUND		FUNCTION RECREATION & CULTURAL SERVICES		ACTIVITY CULTURAL SERVICES	

Mission Statement

To foster excellence, diversity, vitality, understanding and accessibility of the arts in the County of Los Angeles. The Arts Commission provides leadership in cultural services for the County, including information and resources for the community, artists, educators, arts organizations and municipalities.

2005-06 Budget Message

The 2005-06 Proposed Budget continues support for a wide spectrum of cultural services provided to County residents including contracts for services with non-profit arts organizations and management services for these organizations, the Arts Internship program, Performances at the John Anson Ford Theatres, free concerts at public sites, implementation of the regional plan for arts education, and the annual free Holiday Celebration Program. The Proposed Budget also provides support for the newly adopted policy for the County Civic Art Program, which allocates one percent of design and construction costs on new County capital improvement projects for public art.

Strategic Planning

To provide the public with easy access to quality information and services (Goal 1), the Arts Commission will administer the newly adopted County Civic Art Program and will also coordinate free access to arts events and venues for families on public assistance in partnership with the Department of Public Social Services. Also addressing Goal 1, the Arts Commission will establish a fourth organizational grant program category to address the distinctive missions and funding needs of community anchor arts organizations with budgets between \$500,000 and \$1.5 million, and provide technical assistance to grantees focusing on human resource issues. To improve the well-being of children (Goal 5), the Arts Commission, in collaboration with the Los Angeles County Office of Education, will continue implementation of the Los Angeles County Regional Blueprint for Arts Education, *Arts for All*, by providing five additional school districts with technical assistance to establish an arts education policy, plan and budget, and expanding the Arts Commission's web-site to include more approved arts education service providers and professional development programs.

Critical Needs

Additional funding of \$584,000 is needed for the Organizational Grants Program to support a minimum of 68 percent of grant requests. One-time funding from the National Endowment for the Arts and the County Productivity Investment Fund for Inter/Arts of \$110,000, which provided grants for local artists to interact with international artists, was fully expended in fiscal year 2004-05 and the Proposed Budget does not provide funds to continue this program. The Arts Education Program, which leverages considerable private resources, has technology infrastructure needs and requires a dedicated information technology position.

Arts Commission (cont'd)

Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
<u>Program Changes</u>				
1.	\$ 159,000	\$ --	\$ 159,000	--
	<u>County Civic Art Program</u> : Reflects funding for two positions to administer the newly adopted County Civic Art Program which allocates one percent of design and construction costs on new County capital improvement projects for public art. Positions are reflected in the Board of Supervisors' budget. <i>Supports Countywide Strategic Plan Goal 3.</i>			
2.	\$ 48,000	\$ 48,000	\$ --	--
	<u>Holiday Celebration</u> : Reflects increased funding for the 2005 Holiday Celebration Program. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
3.	\$ -55,000	\$ -55,000	\$ --	--
	<u>Inter/Arts</u> : Reflects elimination of one-time grant funding from the National Endowment for the Arts (NEA) for local artists to interact with international artists. <i>Supports Countywide Strategic Plan Goal 4.</i>			
4.	\$ 114,000	\$ 3,000	\$ 111,000	--
	<u>Arts Education</u> : Reflects \$166,000 in funding for 2.0 positions to replace 2.0 grant funded positions partially offset by the deletion of \$55,000 in one-time carryover funding for Arts Educational grants and \$3,000 in revenue from the Pooled Fund for Arts for All: Regional Blueprint for Arts Education. <i>Supports Countywide Strategic Plan Goals 2 and 4.</i>			
5.	\$ 344,000	\$ 50,000	\$ 294,000	--
	<u>Organizational Grants and Technical Assistance</u> : Reflects \$294,000 in funding for increased grant distributions and one-time funding from the NEA for training leaders of mid-size arts organizations. <i>Supports Countywide Strategic Plan Goals 2 and 3.</i>			
6.	\$ 45,000	\$ 5,000	\$ 40,000	--
	<u>Arts Internship Program</u> : Reflects \$45,000 in funding offset by a \$5,000 grant from the Getty Trust for the educational components of this program. <i>Supports Countywide Strategic Plan Goals 2 and 3.</i>			
<u>Other Changes</u>				
1.	\$ 16,000	\$ --	\$ 16,000	--
	<u>Cost-of-Living Adjustment</u> : Reflects funding necessary to offset cost-of-living increases in previously negotiated salaries and employee benefits associated with the Arts Commission's management and administrative positions.			
Total \$	671,000	\$ 51,000	\$ 620,000	0.0

ARTS COMMISSION

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Organizational Grants and Technical Assistance</u>				
\$ 2,572,000	\$ --	\$ 50,000	\$ 2,522,000	--

Authority: Non-mandated, discretionary program.

The grants program annually evaluates more than 200 requests to fund artistic and management projects of non-profit arts organizations in Los Angeles County and recommends allocations to the Board of Supervisors. All applications undergo a panel review and scoring process to determine the quality of proposed projects and services. Grantees are provided a variety of training and development opportunities to increase the success of their proposed projects and organizational stability. These opportunities include in-depth leadership training for executive, artistic, and managing directors; workshops on advancement and capacity-building topics such as human resources, marketing, board development, and fundraising; grant application workshops; and scholarships for arts administrators to take courses at the Center for Non-profit Management and the Center for Cultural Innovation and attend discipline-specific conferences.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Arts Internships</u>				
\$ 640,000	\$ --	\$ 70,000	\$ 570,000	--

Authority: Non-mandated, discretionary program.

The Arts Internship Program provides more than 100 paid ten week summer internships for undergraduate college students at more than 75 performing and literary arts non-profits and municipal arts agencies. In addition, interns participate in four structured educational days: a program orientation, a regional ArtBus tour, an arts policy congress, and a field trip with their discussion leader who provides secondary supervision throughout the summer. This program develops future arts leaders to serve in staff positions, as board members, and volunteers in organizations that provide vital cultural services to County residents in partnership with the Getty Foundation, which supports internships in visual arts organizations.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>John Anson Ford Theatres</u>				
\$ 404,000	\$ --	\$ 25,000	\$ 379,000	--

Authority: Non-mandated, discretionary program.

This program operates and manages the John Anson Ford Theatres year round and provides support for the multi-disciplinary summer arts festival at the Ford Amphitheatre and theatre productions at [Inside] the Ford. Earned revenue associated with this program is deposited into the Ford Theatre Development Fund and is used to underwrite expenses for Ford Theatre operations. The Ford Theatre Foundation, a nonprofit fundraising arm of the Ford, also contributes to support programming and activities at the Ford Theatres.

Arts Commission (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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4. **Community Programs - Free Concerts in Public Sites**

\$ 55,000	\$ --	\$ --	\$ 55,000	--
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Authority: Non-mandated, discretionary program.

The County matches funds from the Recording Industries' Music Performance Fund to pay musicians to present free community concerts sponsored by non-profit organizations at public sites such as parks, libraries and senior centers. Organizations apply through a competitive process three times a year to present these concerts.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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5. **Community Programs - Holiday Celebration**

\$ 625,000	\$ --	\$ 332,000	\$ 293,000	--
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Authority: Non-mandated, discretionary program.

The Los Angeles County Holiday Celebration honors the diverse cultures and holiday traditions of County residents with a six hour music and dance production at the Music Center's Dorothy Chandler Pavilion that is broadcast live every December 24, on KCET TV. Highlights of this free program, the largest one of its kind in the country, are also telecast nationally on Public Broadcasting Service to millions of additional viewers.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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6. **Arts Education**

\$ 806,000	\$ --	\$ 585,000	\$ 221,000	--
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Authority: Non-mandated, discretionary program.

The Arts Commission provides leadership for the 2002 Board-adopted *Arts for All*, a ten-year countywide initiative that provides policy changes and educational initiatives to institutionalize arts education in dance, music, theatre, and the visual arts for all public school students in grades K-12. Key strategies include: 1) assisting school districts in planning for arts education; 2) training for arts educators in State curriculum standards; 3) developing an on-line directory of arts education providers for school teachers; and 4) evaluating *Arts for All* through surveying school districts on key arts education success factors.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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7. **Civic Art**

\$ 159,000	\$ --	\$ --	\$ 159,000	--
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Authority: Non-mandated, discretionary program.

In December 2004, the Board of Supervisors adopted the Civic Art Policy and Procedures, which require that one percent of design and construction costs on new County capital projects and certain refurbishments be allocated to provide or finance civic art.

Arts Commission (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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8. Administration

\$	420,000	\$	--	\$	--	\$	420,000	--
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Authority: Non-mandated, discretionary program.

The Administrative Program oversees the Arts Commission's strategic planning, budgeting, private sector fundraising, human resources, marketing and communications. This program provides support to the fifteen Arts Commissioners appointed by the Board of Supervisors.

Total Programs

\$	5,681,000	\$	0	\$	1,062,000	\$	4,619,000	0.0
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ARTS COMMISSION

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Administration and General	1,000	1,000	1,000	0
Administrative Services	0	0	1,021,000	1,021,000
Communications	20,000	20,000	20,000	0
Computer Software	3,000	3,000	0	-3,000
Computing-Midrange/Departmental Sys	0	0	3,000	3,000
Food	4,000	4,000	4,000	0
Information Technology Services	22,000	22,000	22,000	0
Insurance	1,000	1,000	1,000	0
Maintenance-Buildings and Improvements	35,000	35,000	35,000	0
Maintenance-Equipment	20,000	20,000	20,000	0
Memberships	4,000	4,000	4,000	0
Office Expense	0	0	18,000	18,000
Office Expense-Other	18,000	18,000	0	-18,000
Professional and Specialized Services	4,873,000	4,873,000	0	-4,873,000
Professional Services	0	0	4,523,000	4,523,000
Small Tools and Instruments	2,000	2,000	2,000	0
Transportation and Travel	0	0	7,000	7,000
Transportation and Travel-Traveling	7,000	7,000	0	-7,000
Total Services and Supplies	5,010,000	5,010,000	5,681,000	671,000
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	5,010,000	5,010,000	5,681,000	671,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	5,010,000	5,010,000	5,681,000	671,000

Arts Commission (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REVENUES:				
Intergovernmental Revenues-Federal	171,000	171,000	166,000	-5,000
Miscellaneous Revenues	556,000	556,000	564,000	8,000
Other Financing Sources	284,000	284,000	332,000	48,000
TOTAL REVENUES	1,011,000	1,011,000	1,062,000	51,000
NET COUNTY COST	3,999,000	3,999,000	4,619,000	620,000

ARTS COMMISSION

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Organizational Grants and Technical Assistance

Program Description: See Departmental Program Summary

Program Result: Residents gain access to quality arts services through the strengthening of programs and administration of non-profit arts organizations based throughout Los Angeles County.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Total number of admittances (including free admittances and kindergarten to twelfth grade (K-12) arts education activities) to arts-related programs of grantee organizations	9,640,138	9,795,658	9,800,000	9,900,000
Percentage of free admittance to programs of grantee organizations	47%	55%	50%	50%
Percentage of grantee organizations whose in-school programs meet the State of California Visual and Performing Arts Standards	n/a	100%	100%	100%
Percentage of children in the County provided arts education, programming, and activities by grantees	n/a	73%	75%	77%
Percentage of program funding directed to arts education services benefiting children K-12	n/a	22%	23%	25%
Number of Arts Leadership Initiative graduates in leadership positions in non-profit arts organizations	17	27	35	40
Percentage of grantees satisfied with training and development opportunities	97%	97%	97%	97%
<u>Operational Measures</u>				
Average number of arts activities provided each day by grantee organizations	94	95	95	95
Percentage of all grantees providing arts programming and activities for children ages 5-18.	n/a	80%	80%	80%
Number of children receiving in-school arts education services from grantee organizations meeting the State of California Visual and Performing Arts Standards	n/a	826,679	830,000	835,000
Number of constituents receiving training and technical assistance	1,458 ⁽¹⁾	1,151	1,100	1,100

Explanatory Note(s):

(1) Large number of constituents served in fiscal year (FY) 2002-03 included those served by technical assistance programs through the Folk and Traditional Arts program. This program and its manager were transitioned to the City of Los Angeles Cultural Affairs Department at the end of FY 2002-03.

n/a = not available

PROGRAM NAME: Arts Internships

Program Description: See Departmental Program Summary

Program Result: Undergraduate college students receive paid summer employment, professional career development training, and increased knowledge of the local arts field while providing support to non-profit and municipal arts agencies.

Arts Commission (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of interns who indicate they have learned skills that have prepared them for the workforce	n/a	n/a	75%	75%
Percentage of supervisors who indicate that the intern under their supervision has the necessary skills and experience to qualify for an entry-level job in non-profit arts administration or production	n/a	n/a	75%	75%
Percentage increase in the number of interns who express an interest in non-profit arts administration careers between the start of the program and the end of the program ⁽¹⁾	28%	26%	24%	22%
Percentage of interns who would recommend the program to a friend	96%	96%	95%	95%
Percentage of interns rating the program's educational components seven or higher (based on an average rating of one to ten, with ten being highest)	n/a	80%	80%	80%
<u>Operational Measures</u>				
Percentage of internships available to students who apply to participate	5%	5%	5%	5%
Percentage of internship positions funded versus those requested by organizations	66% ⁽²⁾	81%	81%	75%
Percentage of County internships funded versus total number of summer internships funded (County and Getty Grant Program)	45%	45%	44%	43%

Explanatory Note(s):

- (1) As word-of-mouth and reputation of program expands, it is anticipated that more interns entering the program will already have indicated an interest in arts administration careers before beginning the program.
 - (2) Prior to FY 2003-04, organizations could request up to four internships. In FY 2002-03, the Arts Commission approved a maximum three internship request per organization to conform to Getty Grant Program criteria, resulting in fewer total internship requests in FY 2003-04.
- n/a = not available

PROGRAM NAME: John Anson Ford Theatres

Program Description: See Departmental Program Summary

Program Result: County residents receive access to affordable, high quality performing arts programming that reflects the cultural and geographic diversity of the County by animating and fully utilizing the historic amphitheatre of a County regional park, strengthening the event producing capabilities of performing arts organizations in the County, and connecting different segments of the community while building civic awareness and pride.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of summer events (primarily 1,245-seat amphitheatre)	81	101	126	120
Number of winter events (in 87-seat indoor theatre)	108	99	45 ⁽¹⁾	75
Total attendance during summer season	51,528	55,991	58,367	60,000
Total attendance during winter season	3,985	5,983	1,700 ⁽¹⁾	2,500
Average ticket price	\$21.79	\$22.02	\$21.30	\$22
Number of cultural traditions presented	50	60	68	65
Percentage of audience satisfaction measured by patrons' willingness to recommend Ford Theatres to a friend	99.6%	98.9%	99.3%	99.0%

Arts Commission (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Venue utilization (as percentage of days available)	74%	83%	95%	95%
Average attendance per event (as percentage of capacity)	50%	49%	48%	50%
Ratio of revenue raised from non-County sources to County's General Fund allocation	1.18	1.29	1.47	1.3
Ratio of revenue generated through ticket sales to County's General Fund allocation	1.57	2.36	2.21	2.3

Explanatory Note(s):

(1) Program for use of 87-seat indoor theatre is shifting beginning January 1, 2005.

PROGRAM NAME: Community Programs - Free Concerts in Public Sites

Program Description: See Departmental Program Summary

Program Result: Residents of all ages and economic strata receive free access to diverse musical traditions performed by professional musicians throughout the County.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Total number of concerts	99	44 ⁽¹⁾	52 ⁽²⁾	52
Number of different communities (zip codes) served	63	35	41	41
Total audience served	41,030	32,013 ⁽³⁾	52,000 ⁽³⁾	52,000
Number of musicians employed through the program	631	349	382 ⁽²⁾	382
<u>Operational Measures</u>				
County funds spent to support free concerts	\$55,000	\$55,000 ⁽⁴⁾	\$55,000	\$55,000
Music Performance Fund (MPF) matching dollars spent to support free concerts	\$55,000	\$33,000	\$36,000	\$36,000
Ratio of County funds to external funds leveraged	50:50	50:50	60:40	60:40
Percentage of applications funded	63%	59%	81%	81%
Cost per audience member served regionally	\$2.68	\$2.18	\$1.67	\$1.67

Explanatory Note(s):

- (1) MPF reduced its allocation from \$55,000 to \$33,000, resulting in a reduction in the number of concerts.
- (2) Despite the increased budget (see second operational measure), MPF reduced the ratio of its match with the Arts Commission from 50:50 to 40:60. In addition, the Arts Commission was required to absorb a new 11.11 percent payroll/administrative cost per concert, resulting in a smaller increase in the number of concerts funded and musicians hired.
- (3) Despite the significant reduction in available funds, the Arts Commission was able to increase audiences served by implementing an audience to musician ratio that required projected audiences of a certain size for each musician funded. In addition, in FY 2004-05 the Arts Commission funded more presenters that projected larger audiences (e.g., community festivals).
- (4) \$33,000 in County funds was utilized to match MPF funds; the remaining \$22,000 was used to pay musicians related to Holiday Celebration.

PROGRAM NAME: Community Programs - Holiday Celebration

Program Description: See Departmental Program Summary

Program Result: The diverse communities that make up Los Angeles County's cultural mosaic celebrate the holidays together in person and through public television, and national audiences learn about the rich cultural traditions of Los Angeles County; special efforts are taken to provide youth artists with a forum to perform in a major venue, thereby enhancing their confidence and self-esteem, and also enriching the lives of children and families in the audience.

Arts Commission (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Live Performance:				
Number of attendees	6,200	5,300 ⁽¹⁾	6,640	6,200
Percent of children and families in the theatre audience	n/a	59%	47%	63%
Percent of youth performing groups in live performance	39%	45%	58%	58%
Number of various cultural traditions represented in program	13	11	11	12
Regional Broadcast:				
Regional broadcast ratings	19.8	21.1	12.9 ⁽²⁾	22.4
Number of children and families who view the live broadcast	1,287,000	1,371,500 ⁽³⁾	838,500 ⁽²⁾	1,456,000
National Broadcast:				
Total number of broadcasts	204	151 ⁽⁴⁾	166	175
Percent of Public Broadcast System market reached in national broadcast	60%	47%	51%	51%
Number of top ten dominant markets that aired broadcast	7	5	6	6
<u>Operational Measures</u>				
County cost of theatrical and regional television production per viewing audience member	\$26	\$40 ⁽⁵⁾	\$41	\$41
Percentage of County cost per hour of production (combined live and broadcast budget) to standard cost per hour of commercial TV production (\$2.0 million) ⁽⁶⁾	3%	5%	5%	5%

Explanatory Note(s):

- (1) Attendance declined in 2003 due to rain.
- (2) KCET's television ratings were down for the entire day compared to 2003.
- (3) Over the six hours, more than twice as many viewers in Los Angeles County tuned into the *Holiday Celebration* than watched *Oprah* that day.
- (4) Overall carriage dropped but air times improved, with more time slots in the afternoon and early evening hours.
- (5) Cost increased due to unavoidable union increases and production increases associated with national broadcast.
- (6) Source: *Los Angeles Times*, 2001

PROGRAM NAME: Arts Education - Arts for All

Program Description: See Departmental Program Summary

Program Result: All public school students will receive a high quality, K-12 sequential education in dance, music, theatre and visual art.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of school districts with an adopted Arts for All arts education policy and long-range budgeted plan ^(1, 2)	0%	7%	15%	21%
Percentage of students attending school districts with an adopted Arts for All arts education policy and plan ⁽³⁾	0%	8%	26%	36%
Percentage of students receiving instruction from the Los Angeles County Arts Education Resource Directory approved artists and/or arts organizations (www.LAArtsEd.org)	n/a	n/a	5%	10%

Arts Commission (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> (cont'd)				
Percent of 300 arts education organizations trained in the arts curriculum standards for California Public Schools	15%	30%	43%	n/a ⁽⁴⁾
Percent of trained providers meeting the criteria to be listed on the Los Angeles County Arts Education Resource Directory (www.LAArtsEd.org)	60%	57%	70%	80%
<u>Operational Measures</u>				
Number of school districts in Los Angeles County which have received assistance in their planning process, policy writing, and budget development ⁽¹⁾	n/a	6	12	17

Explanatory Note(s):

- (1) School districts include the 80 districts in Los Angeles County and Los Angeles County Office of Education.
- (2) Arts education policies and plans that have been adopted by the school board establish an infrastructure and road map for long-term implementation of a comprehensive, sustainable arts education.
- (3) The percentage of students served is based on the one million students attending a non-Los Angeles Unified public school, as Los Angeles Unified School District is already midway through implementing a Board-adopted and budgeted ten year plan for arts education.
- (4) The Arts Commission is in the process of evaluating the training program and expects to determine the direction of the program for 2005-06 by December 2004.

n/a = not applicable

PROGRAM NAME: Administration

Program Description: See Departmental Program Summary

Program Result: The Board of Supervisors and their staff, Arts Commissioners, arts community, residents of Los Angeles County, and other division staff receive information, analysis, and leadership that support programs and cultural services.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of total budget from external grants ⁽¹⁾	11%	7%	15%	15%
Percentage of attendance at Commission meetings by commissioners	73%	76%	75%	75%
Number of hits to the web-site	n/a	2,005,791	2,000,000	2,100,000
<u>Operational Measures</u>				
Number of Commission and committee meetings staffed annually	27	35	30	30
Number of organizations and individuals on Informational database	2,600	2,982	2,600 ⁽²⁾	2,600

Explanatory Note(s):

- (1) Reflects elimination of all grants statewide by the California Arts Council. FY 2004-05 and FY 2005-06 estimates the addition of federal grants and private donations.
- (2) Organizations and individuals interested in continuing to receive information from the Arts Commission will be required to register online via the eGRANT system which will eliminate duplicate entries to the database.

ASSESSOR
RICK AUERBACH, ASSESSOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 98,675,492	\$ 103,675,000	\$ 104,953,000	\$ 112,328,000	\$ 112,328,000	\$ 7,375,000
SERVICES & SUPPLIES	21,759,628	23,914,000	24,370,000	27,663,000	25,545,000	1,175,000
OTHER CHARGES	1,699,804	1,776,000	1,776,000	1,831,000	1,715,000	-61,000
FIXED ASSETS-EQUIP	915,069	1,100,000	1,100,000	1,866,000	1,866,000	766,000
OTHER FINANCING USES				12,000	12,000	12,000
GROSS TOTAL	\$ 123,049,993	\$ 130,465,000	\$ 132,199,000	\$ 143,700,000	\$ 141,466,000	\$ 9,267,000
LESS INTRAFD TRANSFER	604,267	83,000	116,000	107,000	96,000	-20,000
NET TOTAL	\$ 122,445,726	\$ 130,382,000	\$ 132,083,000	\$ 143,593,000	\$ 141,370,000	\$ 9,287,000
REVENUE	62,008,856	60,960,000	60,980,000	62,818,000	67,080,000	6,100,000
NET COUNTY COST	\$ 60,436,870	\$ 69,422,000	\$ 71,103,000	\$ 80,775,000	\$ 74,290,000	\$ 3,187,000
BUDGETED POSITIONS	1,515.0	1,515.0	1,515.0	1,515.0	1,515.0	
REVENUE DETAIL						

PEN/INT/COSTS-DEL TAX	\$ 83,617	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	
STATE-OTHER	22,752,461	21,746,000	21,746,000	24,465,000	25,501,000	3,755,000
ASSESS/TAX COLL FEES	35,033,494	35,854,000	36,410,000	35,057,000	37,437,000	1,027,000
AUDITING-ACCTG FEES	35,512	35,000	38,000	35,000	35,000	-3,000
LEGAL SERVICES	7,322	10,000	30,000	10,000	10,000	-20,000
COURT FEES & COSTS	2,218	1,000	1,000	1,000	2,000	1,000
RECORDING FEES	956	1,000	1,000	1,000	1,000	
CHRGs FOR SVCS-OTHER	188,178	234,000	116,000	170,000	256,000	140,000
OTHER SALES	456,994	416,000	349,000	416,000	432,000	83,000
MISCELLANEOUS	3,444,723	2,613,000	2,239,000	2,613,000	3,356,000	1,117,000
SALE OF FIXED ASSETS	3,381					
TOTAL	\$ 62,008,856	\$ 60,960,000	\$ 60,980,000	\$ 62,818,000	\$ 67,080,000	\$ 6,100,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
FINANCE

Mission Statement

To create an accurate assessment roll and provide the best public service. To provide a fair, cost-effective, accurate and timely assessment roll in accordance with the law; provide high quality service to the public and other governmental agencies; and promote an environment of professionalism and high employee morale.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects an increase in net County cost of \$3,187,000 primarily for Board-approved increases in salaries and employee benefits. The Proposed Budget will allow the Department to: 1) meet the maintenance of effort goals delineated in the State-County Property Tax Administration Grant Program (PTAP); and 2) continue with the Assessor's portion of the Property Tax Departments' Re-engineering Project.

Strategic Planning

The information technology support services master agreement contractor has completed the detailed specifications for a new Secured Property Appraisal System. The successful vendor selected from request for proposals responses will begin working on the new system. Meanwhile, necessary technology improvements will be made to help us complete our increased change of ownership workload, improve accuracy and provide better service.

Critical Needs

The need to upgrade the County's property tax program system remains a critical and expensive item facing the Department. Funding will be partially provided by PTAP monies and improved departmental efficiencies, but additional funding sources must be identified to provide for the continuation and completion of this project. Smaller, shorter duration projects necessary to keep up with reassessment workload increases will rely mostly on PTAP monies.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 1,755,000	\$ 1,755,000	\$ --	--
	<u>Secured Property Appraisal System:</u> Reflects funding to purchase hardware and obtain contracting services necessary for the re-engineering project, offset by Property Tax Administration Grant Program funds. <i>Supports Countywide Strategic Plan Goal 3.</i>			
<u>Other Changes</u>				
1.	\$ 3,196,000	\$ 1,470,000	\$ 1,726,000	--
	<u>Salaries and Employee Benefits:</u> Reflect funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 2,096,000	\$ 780,000	\$ 1,316,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	\$ 382,000	\$ 176,000	\$ 206,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ 398,000	\$ 398,000	\$ --	--
	<u>Unavoidable Costs:</u> Reflects an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.			
5.	\$ -61,000	\$ --	\$ -61,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
6.	\$ 1,501,000	\$ 1,501,000	\$ --	--
	<u>Miscellaneous Adjustments:</u> Reflects alignment of various employee benefits (\$1,270,000) and utility costs (\$231,000) based on prior year actuals.			

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
7.	\$ --	\$ --	\$ --	--
	<u>Roll Services/Appraisal:</u> Reflects the addition of 2.0 positions (\$116,000) due to Board-approved classification changes and 1.0 position (\$58,000) to accurately reflect current staffing requirements. The costs are offset by the deletion of 3.0 positions (-\$141,000) and a decrease in services and supplies (-\$33,000).			
8.	\$ --	\$ --	\$ --	--
	<u>Motor Vehicle Accumulated Capital Outlay (ACO) Fund:</u> Reflects the establishment of \$12,000 in Other Financing Uses to contribute funding to the County's Motor Vehicle ACO Fund for the replacement of vehicles offset by a corresponding reduction in appropriation for services and supplies.			
Total \$	9,267,000	\$ 6,080,000	\$ 3,187,000	0.0

ASSESSOR

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Appraisal				
\$ 88,711,000	\$ 60,000	\$ 42,071,000	\$ 46,580,000	950.0

Authority: Mandated program up to required staffing level based on the Maintenance of Effort (MOE) requirements. Article XIII of the California Constitution and the California Revenue and Taxation Code.

The primary function of this program is to appraise real estate properties that undergo a change of ownership or are subject to new construction as well as to appraise business personal properties. This includes well over 2.3 million parcels in Los Angeles County and over 300,000 business properties, which together have a revenue producing assessment value of \$757 billion. This program performs work that is critical for meeting contractual obligations under the State-County Property Tax Administration Grant Program which provides \$13.45 million in funding; and it also provides public services in the entire Assessor's offices.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. Roll Services				
\$ 30,702,000	\$ 21,000	\$ 14,560,000	\$ 16,121,000	328.0

Authority: Mandated program up to required staffing level based on the MOE requirements. Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for processing transfers and new construction permits; for providing advice on legal and ownership matters to the Assessor's staff and for representing the Department in assessment appeals cases involving ownership issues; for processing property tax exemptions and for serving as the nucleus of the Assessor's public information efforts, which handles over 300,000 telephone calls a year and assists more than 70,000 taxpayers in person.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. Information Technology				
\$ 13,582,000	\$ 9,000	\$ 6,441,000	\$ 7,132,000	146.0

Authority: Mandated program up to required staffing level based on the MOE requirements. Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for the development, support and production of the Assessor's automated systems. It is composed of a highly technical group of analysts, programmers and production operations specialists who manage systems in a multi-platform and multidiscipline environment. Key activities include creating and maintaining over 3,000 map books, developing the annual tax roll, processing taxpayer correspondence, facilitating solutions in response to tax law changes, and supporting customers and technical contracts management through the Help Desk. A major project is the Department's re-engineering efforts that will span several years.

Assessor (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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4. **Administration**

\$	8,471,000	\$	6,000	\$	4,008,000	\$	4,457,000	91.0
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Authority: Mandated program up to required staffing level based on the MOE requirements. Article XIII of the State Constitution and the California Revenue and Taxation Code.

Provides administrative support to the Department. This program is made up of: the executive office, budget services, accounting, research and development, personnel/payroll, facilities, reprographics and procurement.

Total Programs

\$	141,466,000	\$	96,000	\$	67,080,000	\$	74,290,000	1,515.0
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ASSESSOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	71,653,000	74,533,000	77,154,000	2,621,000
Employee Benefits	32,022,000	30,420,000	35,174,000	4,754,000
Total Salaries and Employee Benefits	103,675,000	104,953,000	112,328,000	7,375,000
<u>Services and Supplies</u>				
Administrative Services	0	0	2,876,000	2,876,000
Clothing and Personal Supplies	1,000	3,000	3,000	0
Communications	1,209,000	1,207,000	20,000	-1,187,000
Computer Equipment-noncapital	881,000	1,227,000	0	-1,227,000
Computer Software	280,000	633,000	0	-633,000
Computing-Mainframe	0	0	1,354,000	1,354,000
Computing-Midrange/Departmental Sys	0	0	1,671,000	1,671,000
Computing-Personal	0	0	1,527,000	1,527,000
Damage Repair	26,000	26,000	0	-26,000
Household Expenses	234,000	134,000	234,000	100,000
Information Technology Services	7,177,000	6,252,000	5,887,000	-365,000
Insurance	63,000	72,000	72,000	0
Maintenance-Buildings and Improvements	630,000	624,000	624,000	0
Maintenance-Equipment	13,000	13,000	442,000	429,000
Memberships	14,000	28,000	14,000	-14,000
Miscellaneous Expense	0	0	31,000	31,000
Office Expense	0	0	912,000	912,000
Office Expense and Labor	-87,000	313,000	0	-313,000
Office Expense-Other	252,000	156,000	0	-156,000
Office Expense-Postage	445,000	445,000	0	-445,000
Office Expense-Stat and Forms	53,000	150,000	0	-150,000
Professional and Specialized Services	5,037,000	4,937,000	0	-4,937,000
Professional Services	0	0	688,000	688,000
Rents and Leases-Bldg and Improvements	2,582,000	2,594,000	2,594,000	0
Rents and Leases-Equipment	175,000	335,000	160,000	-175,000
Small Tools and Instruments	2,000	4,000	4,000	0
Special Departmental Expense	259,000	101,000	138,000	37,000
Technical Services	0	0	76,000	76,000
Telecommunications	796,000	829,000	1,818,000	989,000
Training	244,000	547,000	454,000	-93,000
Transportation and Travel	0	0	1,223,000	1,223,000
Transportation and Travel-Auto Mileage	789,000	846,000	0	-846,000
Transportation and Travel-Auto Service	46,000	46,000	0	-46,000
Transportation and Travel-Other	2,000	6,000	0	-6,000
Transportation and Travel-Traveling	350,000	350,000	0	-350,000
Utilities	2,441,000	2,492,000	2,723,000	231,000
Total Services and Supplies	23,914,000	24,370,000	25,545,000	1,175,000

Assessor (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Judgments and Damages	24,000	24,000	24,000	0
Retirement of Other Long-Term Debt	1,750,000	1,750,000	1,689,000	-61,000
Taxes and Assessments	2,000	2,000	2,000	0
Total Other Charges	1,776,000	1,776,000	1,715,000	-61,000
<u>Fixed Assets</u>				
Equipment:				
Computer Info and Data Processing Sys	567,000	567,000	0	-567,000
Computers, Midrange/Departmental	0	0	1,410,000	1,410,000
Data Handling Equipment	365,000	365,000	432,000	67,000
Electronic Equipment	80,000	80,000	24,000	-56,000
Office Furniture	88,000	88,000	0	-88,000
Total Equipment	1,100,000	1,100,000	1,866,000	766,000
Total Fixed Assets	1,100,000	1,100,000	1,866,000	766,000
<u>Other Financing Uses</u>				
Operating Transfers Out	0	0	12,000	12,000
Total Other Financing Uses	0	0	12,000	12,000
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	130,465,000	132,199,000	141,466,000	9,267,000
Less: Intrafund Transfers	83,000	116,000	96,000	-20,000
TOTAL NET REQUIREMENTS	130,382,000	132,083,000	141,370,000	9,287,000
REVENUES:				
Fines, Forfeitures and Penalties	50,000	50,000	50,000	0
Intergovernmental Revenues-State	21,746,000	21,746,000	25,501,000	3,755,000
Charges for Services	36,135,000	36,596,000	37,741,000	1,145,000
Miscellaneous Revenues	3,029,000	2,588,000	3,788,000	1,200,000
TOTAL REVENUES	60,960,000	60,980,000	67,080,000	6,100,000
NET COUNTY COST	69,422,000	71,103,000	74,290,000	3,187,000

ASSESSOR

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Property Assessment

Program Description: A primary function of this program is to appraise both real and personal property. The program entails the processing of transfers, new construction permits, property exemptions and the appraisals that are related to these documents. Included in the program for the appraisal of business personal property is the performance of mandated audits. The program also provides for the preparation and defense of assessment appeals cases, and the review of applications for decline in value. This *Performance Counts!* program is tied to Appraisals and Roll Services programs shown in the Departmental Program Summary.

Program Result: Property owners and other agencies are provided with timely assessments in accordance with the California Constitution.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of re-appraisable transfers valued and enrolled by end of fiscal year	99%	100%	100%	100%
Percentage of new construction permits valued by end of fiscal year	100%	99%	99%	99%
Percentage of scheduled and heard assessment appeals board cases prepared and defended by end of fiscal year	100%	100%	100%	100%
Percentage of timely filed business property statements enrolled by end of fiscal year	100%	100%	100%	100%
Percentage of mandatory audits completed by end of fiscal year	90%	93%	93%	93%
Percentage of new decline in value applications reviewed by end of fiscal year	97%	100%	100%	100%
Percentage of properties with existing decline in value adjustments reviewed by end of fiscal year	100%	100%	100%	100%
Percentage of newly created parcels enrolled by end of fiscal year	99%	100%	100%	100%
Percentage of timely filed major exemption claims worked by end of fiscal year	n/a	93%	94%	94%
<u>Operational Measures</u>				
Total number of re-appraisable transfers processed by end of fiscal year	239,501 ⁽¹⁾	243,472	240,000	240,000
Total number of new construction permits received by end of fiscal year	92,159	106,166	116,800	120,000
Total number of assessment appeals scheduled and heard by end of fiscal year	19,449	10,769	10,000	9,000
Total number of timely filed business property statements received by end of fiscal year	139,954	142,899	143,000	143,000
Total number of mandatory audits received by end of fiscal year	2,575	2,537	2,500	2,500
Total number of new decline in value applications received in the prior calendar year	3,333	1,332	1,000	1,000
Total number of properties with existing decline in value adjustments as of the beginning of the fiscal year	154,819	62,360	24,536	10,000
Total number of newly created parcels received by end of fiscal year	15,172	17,598	17,000	17,000
Total number of timely filed major exemption claims	n/a	8,018	8,000	8,000

Explanatory Note(s):

(1) These numbers have been adjusted from our previous year's report based on a new and more accurate method of measuring these functions.

n/a = not available

PROGRAM NAME: Public Service

Program Description: This program provides for the Assessor's public information efforts at its headquarters and district offices. The Public Services Desk at the Kenneth Hahn Hall of Administration alone handles over 250,000 telephone calls and assists over 50,000 taxpayers in person. It also includes responding to thousands of pieces of correspondence and emails. Outreach efforts at job fairs and college campuses as well as meeting with community and focus groups are also included in this program. This *Performance Counts!* Program is tied to the Appraisals, Roll Services, and Administration programs shown on the Departmental Program Summary.

Program Result: The public receives timely information related to property assessments and property characteristics.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Telephone calls average wait time (in seconds) at the Central Office	30	40	40	40
Percentage of initial emails from taxpayers responded to within three days by the Special Investigations Unit	n/a	100%	100%	100%
Percentage of correspondence responded to within 30 days at the Central Office	n/a	n/a	100%	100%
Percentage of satisfied customers at our public counters based on surveys	99%	96%	99%	99%
<u>Operational Measures</u>				
Number of telephone calls received by the end of the fiscal year at the Central Office	254,764	268,518	275,000	275,000
Number of initial emails received by the end of the fiscal year by the Special Investigations Unit	11,215	12,265	13,000	14,000
Number of correspondence items received by the end of the fiscal year at the Central Office	54,808	85,811	80,000	80,000
Number of customer satisfaction responses received by the end of the fiscal year	180	134	150	150

Explanatory Note(s):

n/a = not available

PROGRAM NAME: Administration

Program Description: See Departmental Program Summary

Program Result: Employees, other governmental agencies and the public are provided with timely information and services involving statistical data, financial matters and internal support.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of invoices processed within 30 days of receipt	95%	97%	96%	96%
Percentage of requests for supplies/services processed within five days of receipt	88%	94%	98%	98%
Percentage of performance evaluations completed by October 1 st	100%	100%	100%	100%
Percentage of AS 400 System uptime during routine business hours	100%	100%	100%	100%
Percentage of Ownership network uptime during routine business hours	94%	90%	90%	90%
Percentage of Help Desk inquiries responded to within two days	96%	96%	96%	96%

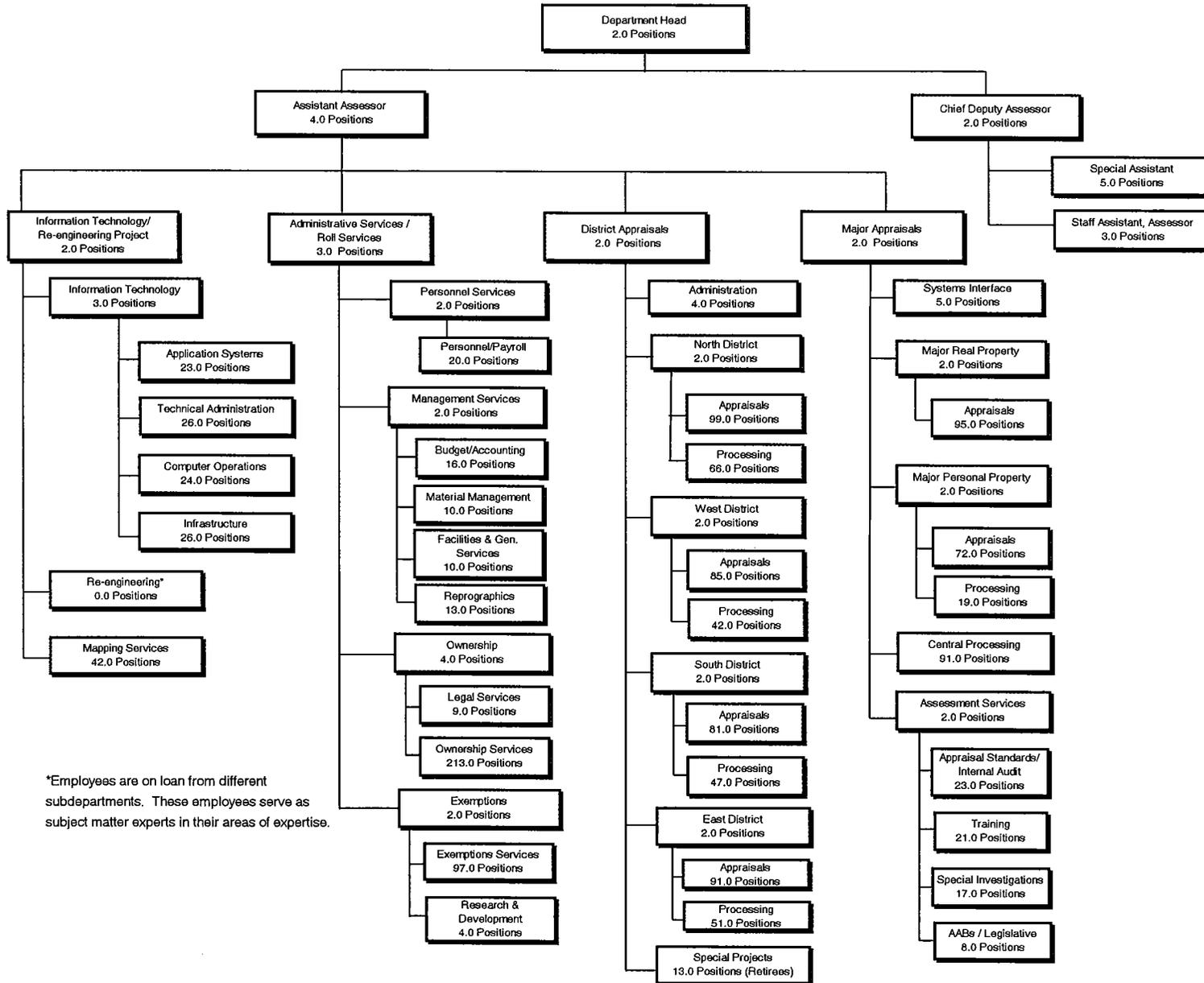
Assessor (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of invoices received	2,296	2,593	2,445	2,445
Number of requests for supplies/services received	2,909	2,300	2,442	2,442
Number of performance evaluations received	1,451	1,428	1,460	1,460
Number of business hours for AS 400 System ⁽¹⁾	2,000	2,000	2,000	2,000
Number of business hours for Ownership network ⁽¹⁾	2,000	2,000	2,000	2,000
Number of service calls	1,663	1,764	1,850	1,850

Explanatory Note(s):

(1) These numbers do not include overtime.

**COUNTY OF LOS ANGELES
OFFICE OF THE ASSESSOR**
FY 2005-06 Proposed Budgeted Positions = 1,515.0
Rick Auerbach, Assessor



*Employees are on loan from different subdepartments. These employees serve as subject matter experts in their areas of expertise.

AUDITOR-CONTROLLER
J. TYLER McCAULEY, AUDITOR-CONTROLLER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 32,305,208	\$ 34,346,000	\$ 38,079,000	\$ 50,360,000	\$ 47,124,000	\$ 9,045,000
SERVICES & SUPPLIES	16,644,327	20,785,000	20,785,000	78,447,000	26,428,000	5,643,000
OTHER CHARGES	208,376	209,000	209,000	508,000	508,000	299,000
FIXED ASSETS-EQUIP	100,052	40,000	90,000	105,000	105,000	15,000
GROSS TOTAL	\$ 49,257,963	\$ 55,380,000	\$ 59,163,000	\$ 129,420,000	\$ 74,165,000	\$ 15,002,000
LESS INTRAFD TRANSFER	22,071,740	23,422,000	26,589,000	41,698,000	37,156,000	10,567,000
NET TOTAL	\$ 27,186,223	\$ 31,958,000	\$ 32,574,000	\$ 87,722,000	\$ 37,009,000	\$ 4,435,000
REVENUE	16,418,819	16,977,000	16,415,000	18,483,000	17,609,000	1,194,000
NET COUNTY COST	\$ 10,767,404	\$ 14,981,000	\$ 16,159,000	\$ 69,239,000	\$ 19,400,000	\$ 3,241,000
BUDGETED POSITIONS	436.0	469.0	469.0	561.0	510.0	41.0
REVENUE DETAIL						
STATE-OTHER	\$ 305,006	\$ 544,000	\$ 544,000	\$ 542,000	\$ 542,000	\$ -2,000
ASSESS/TAX COLL FEES	5,899,060	5,849,000	5,932,000	7,136,000	6,262,000	330,000
AUDITING-ACCTG FEES	1,838,694	2,003,000	1,725,000	1,674,000	1,674,000	-51,000
CIVIL PROCESS SERVICE	46,455	48,000	48,000	46,000	46,000	-2,000
CHRGs FOR SVCS-OTHER	7,970,197	8,146,000	7,779,000	8,713,000	8,713,000	934,000
MISCELLANEOUS	359,407	387,000	387,000	372,000	372,000	-15,000
TOTAL	\$ 16,418,819	\$ 16,977,000	\$ 16,415,000	\$ 18,483,000	\$ 17,609,000	\$ 1,194,000
FUND						
GENERAL FUND						
FUNCTION						
GENERAL						
ACTIVITY						
FINANCE						

Mission Statement

To provide the County of Los Angeles with financial leadership and expert advice, and advocate financial integrity and accountability in business practices.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a \$3,241,000 increase in net County cost primarily due to the Board-approved salaries and employee benefits increases, funding for the results of a position compensation review, and the implementation of Shared Services, an initiative which provides for expert oversight and leadership to ensure consistent fiscal standards and practices for 18 small to medium-size departments. The Proposed Budget also provides for: 1) maintenance of electronic Countywide Accounting and Purchasing Systems (eCAPS) Phase I financial module; 2) transfer of the Warrant Investigation Unit to the Chief Administrative Office, Risk Management operations; 3) an additional position to help implement the Board-approved Internet Usage Policy which requires County departments to report misuse of technology to the Office of County Investigations for review/investigation; 4) two additional positions to provide for better executive and management oversight; 5) an additional position to support the County's efforts to comply with the Health Insurance Portability and Accountability Act; and 6) full implementation of the pilot contract monitoring program.

Strategic Planning

The Auditor-Controller will continue collaborating with key departments to monitor County contracts and make recommendations to the Board to ensure financial integrity of County contracting operations. This pilot project was initiated in 2004-05; full implementation is expected in 2005-06 and will include all major social services departments.

Additionally, the Auditor-Controller will lead the County strategic plan strategy to convert social services contracts to outcome-based contracts with performance standards and measurement criteria.

While the eCAPS Phase I financial module is targeted to be fully operational in the beginning of 2005-06, the Auditor-Controller, as part of, and in collaboration with the eCAPS Advisory Committee, continues to plan for the implementation of additional modules including applications for budgeting, procurement, inventory, fixed assets, and human resources functions. In its initial effort to examine the benefits of expanding the eCAPS project, the eCAPS Advisory Committee recommended developing an integrated, enterprise approach in implementing these functions, and closely integrating them with the eCAPS core financial system which will go live in July 2005. The Board of Supervisors (Board) recently approved negotiating with consultants to determine the cost of adding these applications.

The Guiding Coalition approved initiating the Shared Services pilot initiative to evaluate the benefits of providing expert oversight over certain County fiscal operations. As such, these functions for 18 small to medium-size departments will come under Auditor-Controller's direction. These departments will participate in what is termed the 2005-06 Phase I pilot implementation. The strategy is to improve the financial accuracy and integrity of these departments' financial operations by ensuring adherence to standard fiscal policies and practices for departments that have consistently struggled due to staff turnover and lack of professional expertise and oversight. Phase II will continue to roll out this pilot program to other medium-size County departments in 2006-07 and beyond. The Guiding Coalition also approved evaluating extending the Shared Services concept to other similar functions in County departments.

Other strategic initiatives for 2005-06 include information technology enhancements such as expanding departments' ability to use the Countywide Reporting Database for needed payroll/personnel data reports and training and assisting key departments to maximize the benefits of this new data access system; developing the new Community Redevelopment Agency Accounting System, a system which is responsible for the distribution of over \$600 million of property tax revenue to multiple jurisdictions and agencies; and expanding the functionality and management information on the Countywide Contract Monitoring System that will assist departments to track and manage contracts.

Critical Needs

The Auditor-Controller's critical needs include: 1) funding for the eCAPS Phase II implementation of future applications, if approved by the Board; 2) enhancing training and the use of computer assisted tools to maximize the potential for the Office of Countywide Investigations to prevent and detect employee fraud, as well as for Countywide Payroll to expand departments' knowledge base to ensure employee payment accuracy; 3) secure office space for the contract monitoring staff; and 4) address growing demands for office and stock room clerical support personnel in various areas.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 7,223,000	\$ 7,223,000	\$ --	1.0

Electronic Countywide Accounting and Purchasing Systems (eCAPS) Implementation: Reflects the funding for 32.0 positions in Accounting, Systems Development, Disbursement, Systems Operations, and Countywide Payroll Divisions to provide for the needed on-going staff/system support after the eCAPS Phase I financial module is fully implemented. It also reflects an increase in services and supplies costs as a result of midrange computing and maintenance fees. These positions are partially offset by the deletion of 31.0 positions from the same divisions and the billable charges to departments through intrafund transfers. *Supports Countywide Strategic Plan Goal 3.*

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
2.	\$ 2,990,000	\$ 1,319,000	\$ 1,671,000	47.0
	<u>Shared Services Initiative:</u> Reflects funding and the addition of 47.0 positions for the implementation of Phase I of the Shared Services Initiative which centralizes Accounts Payable, Accounts Receivable, Procurement, and Payroll functions in the Department. The costs for the initiative are funded with the transfer of net County cost from impacted departments and increased intrafund transfers and revenues. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
3.	\$ -613,000	\$ -613,000	\$ --	-11.0
	<u>Warrant Investigation Unit Transfer:</u> Reflects the transfer of 11.0 positions to the Chief Administrative Office for integration with the County's Risk Management Operations. <i>Supports Countywide Strategic Plan Goal 3.</i>			
4.	\$ 106,000	\$ 55,000	\$ 51,000	1.0
	<u>Office of Countywide Investigation:</u> Reflects \$91,000 in funding for 1.0 position for the Board-approved Internet Usage Policy which requires the Office of Countywide Investigation to review/investigate County employees' misuse of technology, partially offset by billings to client departments. Also includes \$15,000 in funding for equipment upgrades. <i>Supports Countywide Strategic Plan Goal 3.</i>			
5.	\$ 285,000	\$ 150,000	\$ 135,000	2.0
	<u>Operations Oversight:</u> Reflects 1.0 position in the Countywide Payroll Division to provide for management oversight and funding for 1.0 Chief Deputy position in the Executive Office offset by increased intrafund transfers and revenues. <i>Supports Countywide Strategic Plan Goal 3.</i>			
6.	\$ 122,000	\$ 122,000	\$ --	1.0
	<u>Health Insurance Portability and Accountability Act (HIPAA):</u> Reflects 1.0 position to address and support on-going and increasing demand for HIPAA related privacy and security audits for County departments offset by billings to client departments. <i>Supports Countywide Strategic Plan Goal 3.</i>			
7.	\$ 1,535,000	\$ 1,535,000	\$ --	--
	<u>Contract Monitoring Unit:</u> Reflects an increase of \$1,800,000 for the full year of funding for the Board-approved Contract Monitoring Unit offset by the deletion of \$265,000 of one-time start-up costs. <i>Supports Countywide Strategic Plan Goal 3.</i>			
<u>Other Changes</u>				
1.	\$ 945,000	\$ 691,000	\$ 254,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 642,000	\$ 464,000	\$ 178,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
3.	\$ 108,000	\$ 79,000	\$ 29,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ -1,000	\$ --	\$ -1,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	\$ 137,000	\$ --	\$ 137,000	--
	<u>Unavoidable Costs:</u> Reflects increases in workers' compensation, retiree health care premiums, long-term disability, and unemployment insurance.			
6.	\$ 1,523,000	\$ --	\$ 1,523,000	--
	<u>Position Compensation Review:</u> Reflects funding for the results of the position compensation review.			
7.	\$ --	\$ 736,000	\$ -736,000	--
	<u>Revenue Adjustment:</u> Reflects an increase in Senate Bill 813 revenue and other revenue adjustments based on experience.			
Total	\$ 15,002,000	\$ 11,761,000	\$ 3,241,000	41.0

TRANSPORTATION CLEARING ACCOUNT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 9,555,820	\$ 11,000,000	\$ 11,000,000	\$ 11,000,000	\$ 11,000,000	\$
LESS EXPENDITURE DIST	9,555,820	11,000,000	11,000,000	11,000,000	11,000,000	
TOT S & S						
GROSS TOTAL	\$	\$	\$	\$	\$	\$
NET COUNTY COST	\$	\$	\$	\$	\$	\$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY FINANCE	

2005-06 Budget Message

The Transportation Clearing Account is a central receiving point for charges for transportation costs incurred by departments. All charges are then distributed to the appropriate departments leaving this budget unit with no net appropriation. The 2005-06 Proposed Budget reflects no change from the 2004-05 Adopted Budget.

eCAPS PROJECT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 13,815,000	\$ 3,500,000	\$ 3,500,000	\$	\$	\$ -3,500,000
NET COUNTY COST	\$ 13,815,000	\$ 3,500,000	\$ 3,500,000	\$	\$	\$ -3,500,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

2005-06 Budget Message

The 2005-06 Proposed Budget reflects the deletion of \$3.5 million in one-time funding used to purchase equipment to support Phase I of the electronic Countywide Accounting and Purchasing Systems (eCAPS) Project.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -3,500,000	\$ --	\$ -3,500,000	--
<i>eCAPS Project: Reflects the deletion of funding to purchase information technology equipment for the eCAPS Project. Supports Countywide Strategic Plan Goals 3 and 4.</i>				
Total \$	-3,500,000	\$ 0	\$ -3,500,000	0.0

AUDITOR-CONTROLLER

DEPARTMENTAL PROGRAM SUMMARY AND PERFORMANCE MEASURES

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Accounting and Reporting					
<u>Total Program Costs</u>					
\$ 6,396,000	\$ 1,112,000	\$ 1,672,000	\$ 3,612,000	60.0	
<u>Less Administration</u>					
\$ --	\$ --	\$ --	\$ --	--	
<u>Net Program Costs</u>					
\$ 6,396,000	\$ 1,112,000	\$ 1,672,000	\$ 3,612,000	60.0	

Authority: Mandated program - United States Government Code Title 26, State Controller Office of Management and Budget (OMB) A-87 and A-133, State Constitution, Section 24, Article 13, California Government Code various Titles, California Education Code 41760.2 and 84207, California Revenue and Taxation Code 4653, and County Code 5.02.

The Accounting and Reporting program maintains control over the County's accounting and budget functions, including enforcing budgetary controls over budget units; monitors and reports the County's cash position; prepares legally-required financial reports; prepares the Countywide Cost Allocation Plan; allocates interest among Treasury pool participants and per legal agreement serves as controller for Joint Powers Authorities and non-profit corporations. This program provides procedural and technical guidance on various financial matters such as general accounting, cost accounting, and fixed assets accounting. Comprehensive financial reporting is prepared relative to the Board of Supervisors (Board) directives, legal mandates and compliance with Generally Accepted Accounting Principles. Also, includes revenue and intrafund transfers that were partially generated by costs incurred in the Administration Program.

Program Result: County departments' accounting activities are reported timely and accurately; budget monitoring user needs are effectively met; and regulatory agencies, nondepartmental County entities and specialized programs, and the Board of Supervisors receive timely and accurate accounting and financial reports.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
County receives an unqualified opinion on its financial statements from its independent auditor	Yes	Yes	Yes	Yes
County receives the Government Finance Officers Association "Certificate of Excellence in Financial Reporting" Award	Yes	Yes	Yes	Yes
Percent of customers rating satisfactory or higher on annual customer survey for timeliness of accounting and financial reporting services	n/a	n/a	90%	95%
Percent of customers rating satisfactory or higher on annual customer survey for responding to inquiries and requests for financial information	n/a	n/a	90%	90%
Percent of legally required reports provided to the State and other regulatory agencies in a timely manner	n/a	100%	100%	100%
<u>Operational Measures</u>				
Number of months accounting reports are made available to users within two business days after month end	n/a	11	12	12

Auditor-Controller (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures (cont'd)</u>				
Number of State and regulatory agency reports issued annually	n/a	113	115	115
Number of nondepartmental County entities and specialized programs served	n/a	62	65	68

Explanatory Note(s):
n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. Administration				
<u>Total Administration Program Costs</u>				
\$ 8,206,000	\$ 1,454,000	\$ 670,000	\$ 6,082,000	70.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 8,206,000	\$ 1,454,000	\$ 670,000	\$ 6,082,000	70.0

Authority: Non-mandated, discretionary program - California Government Code Title 3 and County Code Title 5.

Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning functions and special projects.

Program Result: Clients are provided in an efficient and timely manner with: a) requested or required accurate financial and human resources information for the department; b) requested and appropriate human resources services; c) requested facility management services; and d) requested and appropriate supplies and services (e.g., building, telephone, contracts).

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of customers rating satisfactory or higher on annual customer survey	n/a	n/a	80%	85%
Percent of on-time delivery of various (specified) services completed within established timeframe:				
Facility requests	91%	92%	95%	95%
Supply requests	75%	68%	80%	85%
Personnel information requests	99%	100%	100%	100%
Percent of net County savings compared to targeted net County cost	22%	32%	5%	3%
Percent of performance evaluations completed by due date	100%	100%	100%	100%
Percent of managers rating newly recruited personnel as competent	100%	100%	100%	100%

Auditor-Controller (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of times met Chief Administrative Officer deadline for submittal of budget status reports and annual budget	5	5	5	5
Percent of interdepartmental billings issued within 30 days of prior month end	100%	100%	100%	100%
Number of personnel exams conducted by Department	29	19	21	21
Number of exams promulgated within standard time frames	26	19	21	21
Number of annual performance evaluations	397	339	360	360
Number of personnel information requests received	4,034	7,586	8,100	8,100
Number of personnel information requests responded to within one day	3,982	7,586	8,100	8,100
Number of supply requests received	216 ⁽¹⁾	502	550	550
Number of supply requests confirmed with requestor and processed within standard time frame	162 ⁽¹⁾	340	440	465
Number of facility service requests received	241	129	150	150
Number of facility service requests confirmed with requestor and processed within standard time frame	218	119	142	142

Explanatory Note(s):

(1) Data reflects four months of data and was collected beginning March 2003.

n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. Auditing				
<u>Total Program Costs</u>				
\$ 8,321,000	\$ 5,651,000	\$ 607,000	\$ 2,063,000	67.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 8,321,000	\$ 5,651,000	\$ 607,000	\$ 2,063,000	67.0

Authority: Mandated program - California Government Code Sections 26909, 26923, 29321.1, 25252.6 and 25250, California Welfare and Institutions Code 275, California Revenue and Taxation Code 4108.5, and County Code Sections 2.10 and 16.62.

The Auditing Program performs financial, compliance, management and performance audits; oversees contracts for audit services for all County departments; and responds immediately to all Board's special requests for investigations or audits. Also, includes revenue and intrafund transfers that were partially generated by costs incurred in the Administration Program.

Program Result: County departments operate more efficiently and effectively and in accordance with applicable County fiscal manual policies, performance standards, regulations and approved practices.

Auditor-Controller (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of audit recommendations agreed to by client	99%	98 %	99%	99%
Percent of special request responses including corrective action plans and policy changes provided to and accepted by the Board within their time specified	83%	79 %	85%	85%
<u>Operational Measures</u>				
Number of financial, performance, and operational audits	13	30	35	35
Number of Board special requests	52	34	30	35

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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4. Children's Group Home Ombudsman

Total Program Costs

\$ 433,000 \$ 519,000 \$ -- \$ -86,000 4.0

Less Administration

\$ -- \$ -- \$ -- \$ -- --

Net Program Costs

\$ 433,000 \$ 519,000 \$ -- \$ -86,000 4.0

Authority: Non-mandated, discretionary program - per October 13, 1998 Board order.

The Children's Group Home Ombudsman serves as an advocate and problem solver for children placed in group homes. The Ombudsman is independent from the agencies that place children in homes. Children are encouraged to call or email the Ombudsman, who will conduct an investigation of the issues they raise if needed, and provide assistance in the resolution of problems. The Ombudsman also acts as the monitor to ensure program compliance as described in group home program statements for contract group home agencies where children are placed. Also, includes intrafund transfers that were partially generated by costs incurred in the Administration Program.

Program Result: Children's requests for Ombudsman assistance are handled timely, and contract group home agencies are monitored regularly to ensure they comply with State regulations and the County contract in providing group home residents with a safe environment and nurturing care.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of Ombudsman calls/complaints resolved within 30 days	100%	100%	100%	100%
Percent of group homes found with no deficiencies	20%	12%	24%	34%
Percent of group home corrective action plans implemented within 90 days by group home agencies	55%	39%	49%	59%
Percent of Ombudsman calls answered within one working day	100%	100%	100%	100%
Percent of group home monitoring reports completed within ten days	100%	100%	100%	100%
Percent of group home corrective action plans completed by group home agencies	56%	82%	87%	92%
Percent of group home follow-up reviews completed annually	34%	18%	28%	38%

Auditor-Controller (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of Ombudsman calls received	1,009	877	920	966
Number of group homes monitored annually	372	234	246	258
Number of group home follow-up reviews completed Annually	127	35	39	43

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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5. Children's Services Inspector General

Total Program Costs

\$ 364,000	\$ 410,000	\$ --	\$ -46,000	3.0
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Less Administration

\$ --	\$ --	\$ --	\$ --	--
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Net Program Costs

\$ 364,000	\$ 410,000	\$ --	\$ -46,000	3.0
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Authority: Non-mandated, discretionary program - per February 27, 1996 Board order.

The Children's Services Inspector General (CSIG) is responsible for investigating the circumstances that preceded a child's death resulting from abuse and/or neglect when the child had contact with or was currently being supervised by the Department of Children and Family Services (DCFS). The Inspector General prepares a comprehensive analysis and report of the facts and findings for the Board of Supervisors and makes recommendations for improvement in policies and processes, if needed. In addition, the CSIG conducts independent investigations into the actions of DCFS, unrelated to child death, as requested by the Board. Also, includes intrafund transfers that were partially generated by costs incurred in the Administration Program.

Program Result: Preventable child deaths for children known to DCFS are reduced to the minimum possible and the Board of Supervisors is provided with a comprehensive report with recommendations for improvement in policies and/or processes to prevent similar future deaths.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of time DCFS responds within five business days to CSIG recommendations or inquiries	n/a	n/a	50%	75%
Percent of detailed child death investigations completed within 90 days of notification of death	8%	50%	30%	30%
Percent of recommendations submitted by the Inspector General that were adopted by the Board to decrease the number of deaths of children	100%	100%	100%	100%
Percent of Board adopted recommendations implemented by DCFS	100%	100%	100%	100%
<u>Operational Measures</u>				
Number of policies and procedures for serving children that were enhanced due to Auditor-Controller recommendations	13	19	19	19
Number of child death investigations	74	60	60	60
Number of detailed child death investigations resulting in a CSIG report	17	12	12	12

Explanatory Note(s):

n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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6. Countywide Contract Monitoring

Total Program Costs

\$ 3,610,000	\$ 3,550,000	\$ --	\$ 60,000	32.0
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Less Administration

\$ --	\$ --	\$ --	\$ --	--
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Net Program Costs

\$ 3,610,000	\$ 3,550,000	\$ --	\$ 60,000	32.0
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Authority: Non-mandated, discretionary program.

The Countywide Contract Monitoring Program (CCMP) performs monitoring of County contractors in seven social service programs. The CCMP also provides training and other technical support to the social services departments' contract monitoring operations.

Program Result: Improve oversight of County contractors to hold the contractors more accountable and to better evaluate the contractors' performance to achieve the social services programs' intended outcomes.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of monitoring reviews completed timely	n/a	n/a	85%	85%
Percentage of monitoring recommendations agreed to by the client	n/a	n/a	70%	70%
Percentage of special requests made by the Board or County departments completed within the specified time frames	n/a	n/a	90%	90%
<u>Operational Measures</u>				
Number of monitoring reviews completed	n/a	n/a	80	300
Number of County staff that received contract monitoring training	n/a	n/a	40	100

Explanatory Note(s):

n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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7. Countywide Disbursements Services

Total Program Costs

\$ 6,478,000	\$ 3,818,000	\$ 967,000	\$ 1,693,000	57.0
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Less Administration

\$ --	\$ --	\$ --	\$ --	--
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Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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7. Countywide Disbursements Services (cont'd)Net Program Costs

\$ 6,478,000	\$ 3,818,000	\$ 967,000	\$ 1,693,000	57.0
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Authority: Mandated program - California Government Code Sections 911, 6001, 5.40, 5.42, 26390, 29741-2, 29800-29803, 29806 and 29850-29853, California Welfare and Institutions Code Section 15000, and County Code 2.10 and 408.020.

The Countywide Disbursement Services Program is responsible for issuing (mailing) payments on behalf of all County departments and certain special districts. The program is also responsible for retaining supporting payment records (e.g., warrant registers and negotiated warrants, etc.) to support expenditure information.

Program Result: County departments, special districts, vendors and constituents receive accurate and timely payments and the recipients of County payments understand from the warrant the goods or services for which they are being paid.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of all warrants mailed each month within one working day of warrant printing				
Warrant Processing and Control Section	100.0%	100.0%	100.0%	100.0%
General Claims Section	99.9%	100.0%	100.0%	100.0%
Percent of all warrants delivered to a current mailing address (e.g., not returned by the Postal Service as undeliverable)				
Warrant Processing and Control Section	98.9%	98.9%	99.0%	99.0%
General Claims Section	99.2%	99.9%	99.9%	99.0%
Percent of stop payment requests processed on the same day as request received				
Warrant Processing and Control Section	94.2%	100.0%	100.0%	100.0%
General Claims Section	75.0%	75.0%	85.0%	100.0%
Percent of warrants issued within 30 days of the date goods or services received ⁽¹⁾				
	n/a	n/a	n/a	n/a
Percent of inquiries regarding purpose of warrant ⁽¹⁾				
	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of warrants returned due to bad mailing addresses ⁽²⁾				
	43,567	42,165	42,000	10,000
Number of replacement warrants issued ⁽²⁾				
Warrant Processing and Control Section	2,670	5,288	2,976	2,900
General Claims Section ⁽³⁾	1,697	1,589	1,500	1,500
Number of replacement warrants issued within one day of receipt of an affidavit ⁽⁴⁾				
Warrant Processing and Control Section ⁽⁵⁾	n/a	5,288	2,976	2,900
General Claims Section ⁽⁶⁾	120	109	60	1,500
Number of stop payment requests processed ⁽²⁾				
Warrant Processing and Control Section	3,302	2,735	2,292	2,100
General Claims Section ⁽⁷⁾	8,320	9,938	9,000	7,500
Number of stop payment requests processed on the same day as request received ⁽²⁾				
Warrant Processing and Control Section	3,112	2,735	2,292	2,100
General Claims Section ⁽⁷⁾	6,240	7,454	7,650	7,500
Number of warrants issued monthly				
Warrant Processing and Control Section	99,242	88,900	87,122	86,000
General Claims Section	316,075	312,028	305,787	285,000

Auditor-Controller (cont'd)

Operational Measures (cont'd)

Number of warrants mailed within one day of printing ⁽²⁾	4,978,258	4,811,136	4,714,908	4,452,000
Number of inquiries regarding purpose of a warrant ⁽¹⁾	n/a	n/a	n/a	n/a
Number of forged warrants replaced ⁽²⁾	950	571	420	320
Number of forged warrants replaced within eight days of client's initial interview	950	570	420	320

Explanatory Note(s):

- (1) Data will be available in fiscal year (FY) 2006-07 with the implementation of electronic Countywide Accounting and Purchasing Systems (eCAPS) Procurement.
- (2) Decreases are the result of full implementation of Electronic Benefits Transfer in March 2004. Decreases are projected in future years as the result of the expansion of the Direct Deposit System and due to addressing validation which will be incorporated in eCAPS.
- (3) Even though more warrants are issued overall by the General Claims Section, the Warrant Processing Section issues more replacement warrants due to a difference in business processes (e.g., after placing stop payments on General Claims warrants, individual departments are often required to initiate the replacement process).
- (4) As a general practice, all replacement warrants are authorized or issued on the same day as the request. However, this information was not tracked in prior years.
- (5) Data not available. Data collection started in FY 2003-04.
- (6) In the General Claims Section, only manually replaced warrants can be issued within one day of receipt of an affidavit. This condition is primarily the result of time delays due to the need for overnight processing of information to cancel payments, reinstate encumbrances and the need to keypunch information to generate new warrants. We anticipate that these delays will be eliminated with the implementation of eCAPS.
- (7) Decreases in the projected number of warrants issued will result in an anticipated reduction in stop payments. Additionally, staff will be monitored more closely to ensure delays do not occur in placing stop payments in FY 2004-05. Finally, in FY 2005-06, additional efficiencies are expected to result from eCAPS that will enable us to ensure stop payments are placed the same day as the request was received.

n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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8. Countywide Payroll Services

Total Program Costs

\$ 9,641,000	\$ 7,098,000	\$ 1,209,000	\$ 1,334,000	36.0
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Less Administration

\$ --	\$ --	\$ --	\$ --	--
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Net Program Costs

\$ 9,641,000	\$ 7,098,000	\$ 1,209,000	\$ 1,334,000	36.0
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Authority: Mandated program - United States Government Code Title 26, California Government Code Sections 11550-11563, 28101-28160, 30051-56, and 30061, and County Code Title 6 and Title 2, Section 2.10.020.

The Countywide Payroll Program prepares and accounts for the County employee payroll and related employee benefits. This program is also responsible for implementing pay practices negotiated with bargaining units, withholding both mandatory and voluntary deductions, and withholding earnings payable to various creditors and agencies for garnishments, federal and State tax levies, and child support. Also, includes revenue and intrafund transfers that were partially generated by costs incurred in the Administration Program.

Program Result: Clients receive accurate and timely paychecks, correctly reported and distributed payroll deductions and withholdings to appropriate federal and other payroll related agencies within mandated deadlines. ⁽¹⁾

Auditor-Controller (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of customers rating satisfactory or higher on annual customer survey	n/a	n/a	85%	90%
Percent of deduction transaction errors left uncorrected by deduction agencies	n/a	12%	10%	8%
Percent of adjustment transactions made by departments to correct prior period pay	n/a	21%	21%	15%
Percent of correct payments made to Internal Revenue Services (IRS), Social Security Administration (SSA) and California (CA) Franchise Tax Board by legally required dates	100%	100%	100%	100%
Percent of correct payments made to other deduction agencies within legal or policy timeframes	100%	100%	100%	100%
Percent of payrolls issued on time in accordance with established County payroll schedule	100%	100%	100%	100%
<u>Operational Measures</u>				
Number of monthly deductions	8,500,000	8,400,000	8,400,000	8,400,000
Number of adjustment transactions made by departments to correct prior period pay	n/a	1,200,000	1,200,000	1,000,000
Number of payments made to IRS, SSA and CA Franchise Tax Board and other deduction agencies	2,969	2,700	2,800	2,800
Number of on time payments made to IRS, SSA and State Franchise Tax Board and other deduction agencies	2,969	2,700	2,800	2,800
Number of payrolls issued	24	24	24	24

Explanatory Note(s):

(1) Clients include every County employee, every County department, IRS, SSA, CA Franchise Tax Board, Los Angeles County Employees Retirement Association (LACERA) and all other deduction agencies including credit unions, benefit providers, child support recipients, garnishment creditors, etc.

n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
9. Health Insurance Portability and Accountability Act (HIPAA) Privacy				
<u>Total Program Costs</u>				
\$ 271,000	\$ 271,000	\$ --	\$ --	2.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 271,000	\$ 271,000	\$ --	\$ --	2.0

Authority: Mandated program - Federal Health Insurance Portability and Accountability Act Privacy Program effective, April 14, 2003.

The HIPAA Privacy Program maintains supervision and oversight for the HIPAA covered departments and agencies within the County's hybrid designation as a covered entity. The primary activities of the HIPAA Privacy Program are audit reviews; policy and procedure revisions; compliance implementation for newly impacted departments or agencies; reviewing new local, State or federal laws that may preempt existing health privacy practices; facilitating any reported health privacy breaches or complaints by staff or business associates; regular status reports to the Board; and coordination with the HIPAA Security Program under the Chief Information Officer.

Auditor-Controller (cont'd)

Program Result: The federally mandated compliance levels or discrepancies of the County's HIPAA covered departments and agencies will be reported timely and accurately; the monetary fines and criminal penalties associated with potential HIPAA privacy violations will be proactively managed; quantifiable privacy assurances will be available to the County's health care patients; and opportunities for countywide process improvement for maintaining health privacy programs will be identified and shared among relevant departments and agencies.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators				
Percent of workforce members who completed HIPAA privacy training ⁽¹⁾	n/a	95%	98%	99%
Operational Measures				
Number of valid HIPAA privacy complaints filed	n/a	23	35	25
Average number of minor HIPAA privacy discrepancies recorded per facility review	n/a	5	4	3
Number of HIPAA privacy reviews conducted per quarter	n/a	3	4	6
Number of HIPAA privacy status reports submitted to the Board	n/a	2	2	2
Number of new or revised HIPAA privacy or related policies approved	n/a	5	4	3

Explanatory Note(s):

(1) Workforce means employees, volunteers, trainees, and other persons whose conduct, in the performance of work for a covered department, is under the direct control of such entity, whether or not they are paid by the covered department.

n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
10. Office of County Investigations (OCI)				
<u>Total Program Costs</u>				
\$ 1,999,000	\$ 883,000	\$ 170,000	\$ 946,000	16.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 1,999,000	\$ 883,000	\$ 170,000	\$ 946,000	16.0

Authority: Non-mandated discretionary program, County Code Sections 2.10 and 16.62.

The Office of County Investigations is responsible for conducting criminal and administrative investigations of misconduct and fraud by County managers, employees, contractors and vendors. OCI responds immediately to all Board special requests for investigations, and investigates and reports on allegations of fraud reported to the County Fraud Hotline or other referrals. In addition, OCI provides countywide consulting services, policy development, training, and fraud monitoring and prevention services.

Program Result: County departments operate more efficiently and collaboratively in detecting, preventing and stopping fraud, resulting in reduced fiscal loss and liability to the County.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of fraud referrals that are substantiated	n/a	36%	34%	40%
Percent of fraud referrals completed in 60 days	n/a	35%	35%	40%
Percentage of County departments completing Countywide Investigation Tracking System training	n/a	0%	25%	100%
<u>Operational Measures</u>				
Number of fraud allegations reported	n/a	621	745	1,000
Number of fraud investigations completed	n/a	553	608	669
Number of Board special requests for investigation	n/a	19	30	36
Number of departments completing fraud awareness and investigative training	n/a	5	10	10

Explanatory Note(s):
n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
11. Systems Programs (Countywide Information Technology (I/T) Development and Maintenance and I/T Network and Personal Computer (PC) Support Services)				
<u>Total Program Costs</u>				
\$ 19,705,000	\$ 11,939,000	\$ 3,753,000	\$ 4,013,000	83.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 19,705,000	\$ 11,939,000	\$ 3,753,000	\$ 4,013,000	83.0

Authority: Discretionary program - provides support for separately reported programs (i.e., Accounting and Reporting Program, Property Tax Program, Countywide Payroll Program, and Disbursements Program).

Countywide I/T Development and Maintenance Services

This portion of the Systems Program develops, installs and maintains automated systems which support operations of the Department and provide business services for all other departments through countywide programs which include the following major automated systems: Countywide Accounting and Purchasing System (CAPS), eCAPS, Secured Tax Roll System (STR), Countywide Payroll System (CWPAY), and Countywide Timekeeping and Personnel/Payroll System (CWTAPPS); welfare/foster care systems, trust, disbursement, and property tax systems. Also, includes revenue and intrafund transfers that were partially generated by costs incurred in the Administration Program.

Program Result: Clients receive effective and efficient information technology support including a high percentage of system uptime (operational time) for the business areas of the department, including the successful implementation of State/federal legislation and Board-ordered changes/ordinances. ⁽¹⁾

Performance Measures ⁽²⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of clients rating development/maintenance services as satisfactory or higher per annual customer survey	n/a	n/a	75.0%	80.0%
Percent of I/T development/maintenance projects/enhancements completed	n/a	94.0%	90.0%	90.0%
Percent of projects/enhancements implemented that successfully meet the desired objectives	n/a	80.0%	90.0%	90.0%

Auditor-Controller (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators (cont'd)</u>				
Percent of actual to budgeted hours for project/ enhancement completed	n/a	95.0%	95.0%	95.0%
Percent of system uptime during regular business hours	99.0%	99.5%	99.5%	99.5%
<u>Operational Measures</u>				
Number of system/programs run and completed as scheduled	76,654	76,802	76,800	76,800
Number of I/T development/maintenance projects/ enhancements	n/a	198	200	200
Number of budgeted hours	n/a	n/a	n/a	n/a
Number of actual hours for projects/enhancements	n/a	n/a	n/a	n/a

Explanatory Note(s):

(1) All departments' staff including the Auditor-Controller that utilize the services of various Auditor-Controller applications including CAPS, STR, CWPAY, CWTAPPS, welfare/foster care systems, trust, disbursement, and other property tax systems.

(2) Data collection has begun but has not been completed for certain measures.

n/a = not available

I/T Network and PC Support Services

Supports the performance of both mandated and non-mandated programs. It develops, installs and maintains the departmental network of servers and desk computers; monitors the network connectivity, implements and maintains various software applications relating to messaging and office productivity, implements backup and disaster recovery procedures to ensure business continuity, implements security features mandated by the Chief Information Security Officer and supports the Administration Program.

Program Result: Auditor-Controller staff has reliable access to the departmental files stored on the mainframe and the departmental network, and supporting services and applications (e.g., printing, email, Optical Archive System Help Desk support, etc.) are consistently available during the normal work hours of the department.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of customers rating network/PC support services as satisfactory or higher on annual customer survey ⁽¹⁾	n/a	n/a	75%	80%
Percent of time the Local Area Network (LAN) is operational during normal business hours	n/a	98%	95%	95%
Percent of Help Desk calls completed within eight hours	89%	92%	90%	90%
<u>Operational Measures</u>				
Number of service calls to the Help Desk	2,704	2,368	2,400	2,400
Number of hours LAN is operational during normal business hours	n/a	2,870	2,800	2,800

Explanatory Note(s):

(1) Data collection has begun but has not been completed.

n/a = not available

Auditor-Controller (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
12. Property Tax				
<u>Total Program Costs</u>				
\$ 8,741,000	\$ 451,000	\$ 8,561,000	\$ -271,000	80.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 8,741,000	\$ 451,000	\$ 8,561,000	\$ -271,000	80.0

Authority: Mandated program - State Controller OMB 87, California Government Code Sections 30051-30056 and 30067, California Revenue and Taxation Code Sections 75, 1647-49, 4655, 4658, 5102 and 5452-5454, and California Health and Safety Code Division 24.

The Property Tax Program determines property tax allocations; distributes and accounts for property taxes collected; and issues overpayment refunds to taxpayers. Throughout the year additions and changes to the tax roll are processed which result in new or corrected tax bills or refunds. Taxes once collected are apportioned and distributed to nearly 2,300 local agencies (one percent general tax levy, debt service, and direct assessment accounts) including the County, cities, school districts, Education Revenue Augmentation Fund, special districts, and community redevelopment agencies. Also, includes revenue and intrafund transfers that were partially generated by costs incurred in the Administration Program.

Program Result: Property owners in Los Angeles County receive an accurate, timely and understandable property tax bill or refund, and all affected agencies and cities receive an accurate apportionment and distribution of property tax.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Property tax roll is prepared, extended and turned over to the Tax Collector within the mandated time frame	Yes	Yes	Yes	Yes
Property tax collections are apportioned timely and accurately	Yes	Yes	Yes	Yes
Percent of approved property tax refunds processed within 30 days of receipt	95%	96%	97%	97%
Percent of inquiries regarding the purpose of the tax refund	8%	2%	2%	2%
Percent of tax refunds returned due to bad mailing addresses	1%	3%	2%	2%
Percent of actual property tax payments allocated by the actual scheduled distribution date	100%	100%	100%	100%
<u>Operational Measures</u>				
Number of tax refunds returned due to bad mailing addresses per 1,000 refund checks issued	71	24	20	20
Average number of property tax refunds received and issued monthly	5,785	7,788	8,000	8,000
Average number of tax roll corrections received and processed monthly	1,515	1,613	1,717	1,717

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
Net Program Costs				
\$ 74,165,000	\$ 37,156,000	\$ 17,609,000	\$ 19,400,000	510.0

AUDITOR-CONTROLLER

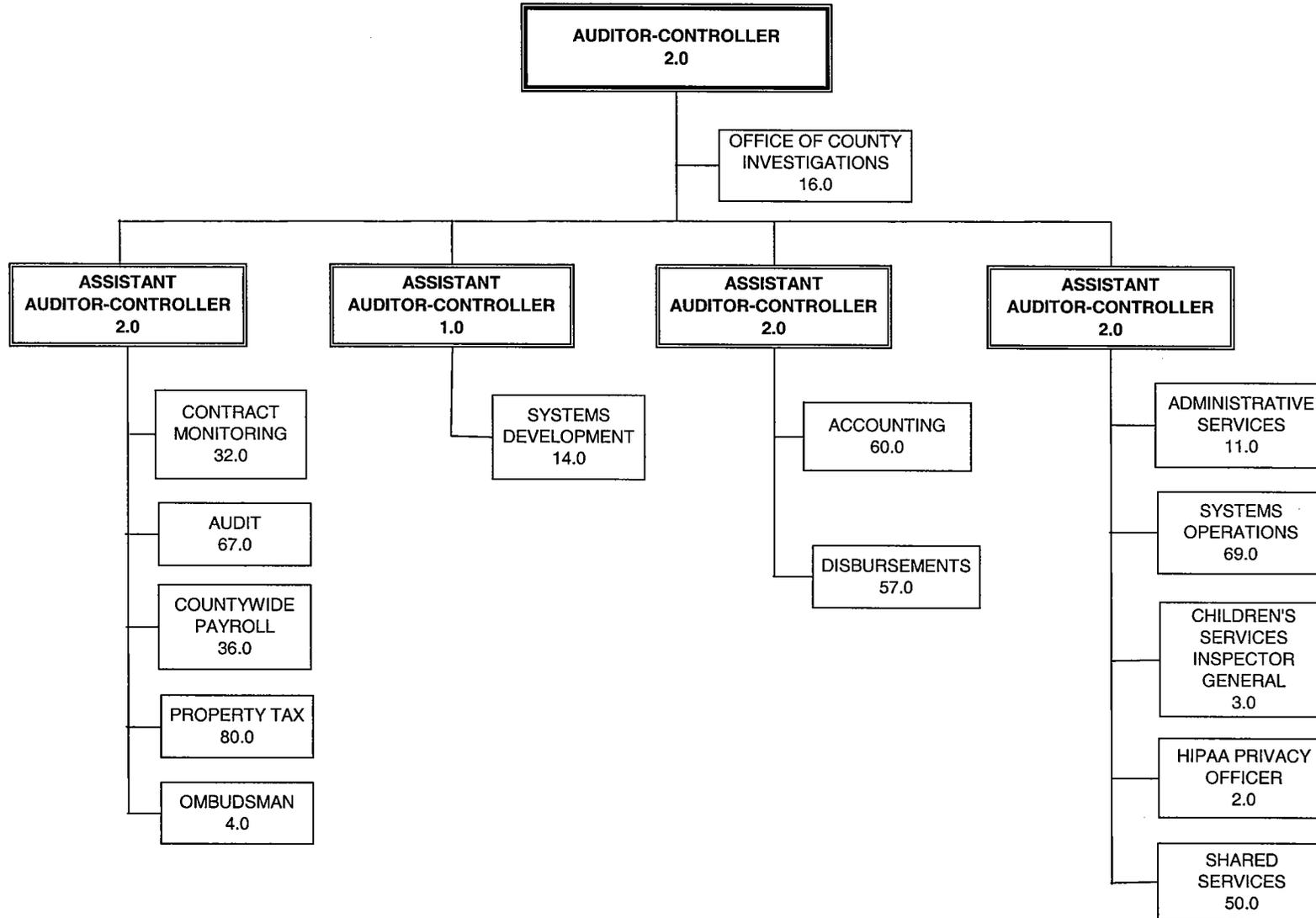
DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	23,079,000	26,469,000	32,741,000	6,272,000
Employee Benefits	11,267,000	11,610,000	14,383,000	2,773,000
Total Salaries and Employee Benefits	34,346,000	38,079,000	47,124,000	9,045,000
<u>Services and Supplies</u>				
Administrative Services	0	0	694,000	694,000
Communications	418,000	418,000	498,000	80,000
Computer Equipment-noncapital	663,000	663,000	0	-663,000
Computer Software	371,000	371,000	0	-371,000
Computing-Personal	0	0	1,109,000	1,109,000
Computing-Midrange/Departmental Sys	0	0	3,815,000	3,815,000
Information Technology Services	11,585,000	11,585,000	12,442,000	857,000
Insurance	132,000	132,000	140,000	8,000
Maintenance-Buildings and Improvements	821,000	821,000	879,000	58,000
Maintenance-Equipment	51,000	51,000	57,000	6,000
Memberships	13,000	13,000	13,000	0
Office Expense	0	0	2,748,000	2,748,000
Office Expense-Other	819,000	819,000	0	-819,000
Office Expense-Postage	1,489,000	1,489,000	0	-1,489,000
Office Expense-Stat and Forms	340,000	340,000	0	-340,000
Professional and Specialized Services	2,033,000	2,033,000	0	-2,033,000
Professional Services	0	0	1,281,000	1,281,000
Rents and Leases-Bldg and Improvements	610,000	610,000	634,000	24,000
Rents and Leases-Equipment	85,000	85,000	101,000	16,000
Special Departmental Expense	117,000	117,000	127,000	10,000
Technical Services	0	0	382,000	382,000
Telecommunications	21,000	21,000	26,000	5,000
Training	80,000	80,000	319,000	239,000
Transportation and Travel	0	0	133,000	133,000
Transportation and Travel-Auto Mileage	48,000	48,000	0	-48,000
Transportation and Travel-Auto Service	11,000	11,000	0	-11,000
Transportation and Travel-Traveling	53,000	53,000	0	-53,000
Utilities	1,025,000	1,025,000	1,030,000	5,000
Total Services and Supplies	20,785,000	20,785,000	26,428,000	5,643,000
<u>Other Charges</u>				
Third Party Administrator-Settlements	6,000	6,000	6,000	0
CAO-Special Assessment	1,000	1,000	1,000	0
Capital Lease-Rent Charges	199,000	199,000	498,000	299,000
Judgements and Damages	3,000	3,000	3,000	0
Total Other Charges	209,000	209,000	508,000	299,000

Auditor-Controller (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
Fixed Assets				
Equipment:				
Computer Info and Data Processing Sys	40,000	40,000	0	-40,000
Computers, Midrange/Departmental	0	0	78,000	78,000
Major Office Equipment	0	50,000	27,000	-23,000
Total Equipment	40,000	90,000	105,000	15,000
Total Fixed Assets	40,000	90,000	105,000	15,000
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Total Residual Equity Transfers	0	0	0	0
Gross Total	55,380,000	59,163,000	74,165,000	15,002,000
Less: Intrafund Transfers	23,422,000	26,589,000	37,156,000	10,567,000
TOTAL NET REQUIREMENTS	31,958,000	32,574,000	37,009,000	4,435,000
REVENUES:				
Intergovernmental Revenues-State	544,000	544,000	542,000	-2,000
Charges for Services	16,051,000	15,484,000	16,695,000	1,211,000
Miscellaneous Revenues	382,000	387,000	372,000	-15,000
TOTAL REVENUES	16,977,000	16,415,000	17,609,000	1,194,000
NET COUNTY COST	14,981,000	16,159,000	19,400,000	3,241,000

DEPARTMENT OF AUDITOR - CONTROLLER
FY 2005-06 PROPOSED BUDGET
510.0 Positions
J. Tyler McCauley, Auditor-Controller



**BEACHES AND HARBORS
STAN WISNIEWSKI, DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 12,206,341	\$ 13,617,000	\$ 13,867,000	\$ 15,133,000	\$ 15,133,000	\$ 1,266,000
SERVICES & SUPPLIES	13,493,514	13,311,000	13,061,000	13,162,000	13,162,000	101,000
OTHER CHARGES	2,593,154	3,017,000	3,017,000	3,048,000	3,048,000	31,000
FIXED ASSETS-EQUIP	360,006	253,000	255,000	186,000	186,000	-69,000
OTHER FINANCING USES	994,511	190,000	190,000	194,000	194,000	4,000
GROSS TOTAL	\$ 29,647,526	\$ 30,388,000	\$ 30,390,000	\$ 31,723,000	\$ 31,723,000	\$ 1,333,000
LESS INTRAFD TRANSFER	2,796	3,000				
NET TOTAL	\$ 29,644,730	\$ 30,385,000	\$ 30,390,000	\$ 31,723,000	\$ 31,723,000	\$ 1,333,000
REVENUE	26,862,502	25,644,000	25,649,000	26,478,000	26,478,000	829,000
NET COUNTY COST	\$ 2,782,228	\$ 4,741,000	\$ 4,741,000	\$ 5,245,000	\$ 5,245,000	\$ 504,000
BUDGETED POSITIONS	222.0	228.0	228.0	239.0	239.0	11.0
REVENUE DETAIL						

BUSINESS LICENSES	\$ 175,700	\$ 193,000	\$ 200,000	\$ 200,000	\$ 200,000	\$
CONSTRUCTION PERMITS	40,703					
VEHICLE CODE FINES	313,007	294,000	190,000	280,000	280,000	90,000
INTEREST	320					
RENTS AND CONCESSIONS	2,371,364	2,474,000	2,314,000	2,396,000	2,396,000	82,000
STATE-OTHER	-30,943					
PLANNING & ENG SVCS	4,283					
CHRGs FOR SVCS-OTHER	8,740,760	8,667,000	8,629,000	8,744,000	8,744,000	115,000
MISCELLANEOUS	1,463,672	1,431,000	1,485,000	1,587,000	1,587,000	102,000
SALE OF FIXED ASSETS	30,342					
OPERATING TRANSFER IN	13,753,294	12,585,000	12,831,000	13,271,000	13,271,000	440,000
TOTAL	\$ 26,862,502	\$ 25,644,000	\$ 25,649,000	\$ 26,478,000	\$ 26,478,000	\$ 829,000
FUND			FUNCTION		ACTIVITY	
GENERAL FUND			RECREATION & CULTURAL SERVICES		RECREATION FACILITIES	

Mission Statement

Manage Marina del Rey and County-owned or operated beaches to enhance public access and enjoyment while maximizing County revenue through professional and accountable asset management. This includes Marina lease administration and leasehold redevelopment; beach concession, parking, and use permit administration; beach and Marina maintenance (refuse removal, restroom cleaning, grounds maintenance, and facility repairs); Marina leasehold and beach facilities maintenance inspections; planning and implementation of Marina del Rey and beach capital and infrastructure improvement programs; marketing and management of promotional campaigns; and children's programs including the Day in the Marina and the Water Awareness, Training, Education and Recreation programs.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost increase of \$504,000 to fund negotiated increases in salaries and employee benefits and retirement debt service and buy-down costs, partially offset by an adjustment in the Countywide Cost Allocation Plan and the deletion of 3.0 positions for the implementation of Phase I of the Shared Services Initiative. The Proposed Budget also includes the net addition of 11.0 positions to better serve the public and enhance the quality and productivity of the Department. This increase is fully offset by an anticipated increase in leasehold rent revenue.

Strategic Planning

Implementation of the County's and Department's Strategic Plans will accomplish the following outcomes: 1) Visitors to County beaches and Marina del Rey will experience world renowned recreational opportunities and quality customer service through accessible, clean, attractive, and safe facilities; and 2) Marina boaters, visitors, and residents will enjoy experiencing the County's "Crown Jewel" through redeveloped leasehold properties and beautiful and well-maintained public amenities.

The Department will continue efforts toward Service Excellence through continued implementation of the Asset Management Strategy in Marina del Rey, capital improvement projects, and ongoing maintenance of public facilities at County beaches.

Critical Needs

The Department's critical needs consist of construction of unfunded Marina and beach capital improvement projects, implementation of a deferred and preventative maintenance program, and establishment of an adequate reserve for Marina infrastructure repairs and replacement.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 44,000	\$ 60,000	\$ -16,000	1.0
	<u>Parking Services:</u> Reflects the addition of 1.0 Parking Control Officer position to ensure the continued success and revenue maximization of the parking services program, fully offset by an anticipated increase in parking citation revenue. <i>Supports Countywide Strategic Plan Goal 4.</i>			
2.	\$ 123,000	\$ --	\$ 123,000	2.0
	<u>Human Resources:</u> Reflects the addition of 1.0 Senior Typist Clerk position to support various functions of human resources and 1.0 Senior Departmental Personnel Technician position to primarily act as the return-to-work coordinator, process workers' compensation claims, and coordinate the Family Medical Leave Act program. <i>Supports Countywide Strategic Plan Goal 2.</i>			
3.	\$ 85,000	\$ --	\$ 85,000	1.0
	<u>Management Services:</u> Reflects the addition of 1.0 Administrative Services Manager I position primarily to compile and analyze statistical and financial data to align resources to meet <i>Performance Counts!</i> measurements and achieve strategic plan goals. <i>Supports Countywide Strategic Plan Goal 3.</i>			
4.	\$ 437,000	\$ --	\$ 437,000	10.0
	<u>Facilities and Property Maintenance:</u> Reflects the addition of 6.0 Grounds Maintenance Worker (GMW) I positions to clean and secure restrooms, access ways, and parking lots because these services are no longer performed by a private sector contractor or the Fire Department lifeguards; 1.0 GMW II position to provide supervision; 1.0 Painter position to protect our existing and new structures; and 2.0 Senior General Maintenance Worker positions to provide maintenance and repair services for the automated fee collection machines. <i>Supports Countywide Strategic Plan Goals 1 and 4.</i>			

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
5.	\$ 19,000	\$ --	\$ 19,000	--
	<u>Marina Special Events:</u> Reflects increases in Department-funded event costs, including free to the public concerts and firework shows. <i>Supports Countywide Strategic Plan Goal 1.</i>			
6.	\$ -2,000	\$ --	\$ -2,000	--
	<u>Grants:</u> Reflects the addition of 1.0 Administrative Assistant II position to assist in pursuing available grant funding and tracking State and federal legislation related to Departmental operations. This item is fully offset by the deletion of 1.0 Real Property Agent I position. <i>Supports Countywide Strategic Plan Goal 4.</i>			
7.	\$ -138,000	\$ --	\$ -138,000	-3.0
	<u>Shared Services Initiative:</u> Reflects the transfer of net County cost and deletion of 3.0 positions for the implementation of Phase I of the Shared Services Initiative which centralizes Accounts Payable, Accounts Receivable, Procurement, and Payroll functions in the Auditor-Controller. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
<u>Other Changes</u>				
1.	\$ 372,000	\$ --	\$ 372,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 36,000	\$ --	\$ 36,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
3.	\$ 236,000	\$ --	\$ 236,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ -2,000	\$ --	\$ -2,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	\$ 108,000	\$ --	\$ 108,000	--
	<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.			

Beaches and Harbors (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation		IFT/Revenue		Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>						
6.	\$ -35,000	\$	--	\$	-35,000	--
	<u>Other Salaries and Employee Benefits:</u> Reflects a net reduction in employee benefits costs based on historical experience.					
7.	\$ 82,000	\$	--	\$	82,000	--
	<u>Services and Supplies:</u> Reflects a net increase in services and supplies costs primarily due to changes in contract services and charges from other County departments.					
8.	\$ 33,000	\$	--	\$	33,000	--
	<u>Other Charges:</u> Reflects a net increase in Los Angeles County Capital Asset Leasing Program payments, partially offset by a decrease in insurance charges from other County departments.					
9.	\$ -69,000	\$	--	\$	-69,000	--
	<u>Fixed Assets:</u> Reflects a net reduction in fixed assets purchases.					
10.	\$ 4,000	\$	--	\$	4,000	--
	<u>Productivity Investment Fund (PIF):</u> Reflects an increase for repayment of a PIF loan.					
11.	\$ --	\$	769,000	\$	-769,000	--
	<u>Revenue Adjustment:</u> Reflects a revenue increase to the Marina del Rey Debt Service Fund and corresponding revenue transfer to the General Fund, primarily due to an anticipated increase in leasehold rent revenue.					
Total \$	1,333,000	\$	829,000	\$	504,000	11.0

BEACHES AND HARBORS

DEPARTMENTAL PROGRAM SUMMARY

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Marina Program</u>					
	\$ 7,641,000	\$ --	\$ 13,271,000	\$ -5,630,000	38.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote County-owned Marina del Rey. Includes development, maintenance and operation of public areas (e.g., public launch ramp, guest docks, parking lots); repair or replacement of infrastructure; provision for inner-city youth programs; management of 55 major ground leases (e.g., rental adjustment negotiation or arbitration and leasehold maintenance inspections); and management of second-generation development in accordance with implementation of the Marina Asset Management Strategy.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Beach Program</u>					
	\$ 16,339,000	\$ --	\$ 13,207,000	\$ 3,132,000	152.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote 31 miles of County-owned or operated beaches. Includes concessions management, beach maintenance, permit issuance, infrastructure development and parking operations.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Administration</u>					
	\$ 5,826,000	\$ --	\$ --	\$ 5,826,000	41.0

Authority: Non-mandated, discretionary program.

Provides administrative support required for the ongoing operation of the Department. Includes Executive Management staff, payroll services, human resources, accounting and fiscal services, budgeting, information systems, materials management, and auditing.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. <u>Unincorporated Services</u>					
	\$ 1,917,000	\$ --	\$ --	\$ 1,917,000	8.0

Authority: Non-mandated, discretionary program.

Provides for the operation and maintenance of mole roads, Chace Park, Admiralty Park, Marina Beach and other public use acreage in Marina del Rey.

Total Programs

	\$ 31,723,000	\$ 0	\$ 26,478,000	\$ 5,245,000	239.0
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BEACHES AND HARBORS

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	9,429,000	9,608,000	10,290,000	682,000
Employee Benefits	4,188,000	4,259,000	4,843,000	584,000
Total Salaries and Employee Benefits	13,617,000	13,867,000	15,133,000	1,266,000
<u>Services and Supplies</u>				
Administration and General	-11,000	0	0	0
Administrative Services	0	0	88,000	88,000
Clothing and Personal Supplies	29,000	65,000	65,000	0
Communications	433,000	423,000	69,000	-354,000
Computer Equipment-noncapital	87,000	101,000	0	-101,000
Computer Software	5,000	50,000	0	-50,000
Computing-Mainframe	0	0	21,000	21,000
Computing-Midrange/Departmental Sys	0	0	50,000	50,000
Computing-Personal	0	0	101,000	101,000
Household Expenses	10,000	77,000	77,000	0
Information Technology Services	33,000	126,000	35,000	-91,000
Insurance	93,000	94,000	74,000	-20,000
Maintenance-Buildings and Improvements	3,966,000	3,768,000	3,639,000	-129,000
Maintenance-Equipment	221,000	102,000	151,000	49,000
Memberships	5,000	2,000	2,000	0
Miscellaneous Expense	0	0	4,000	4,000
Office Expense	0	0	241,000	241,000
Office Expense-Other	112,000	117,000	0	-117,000
Office Expense-Postage	21,000	22,000	0	-22,000
Office Expense-Stat and Forms	35,000	77,000	0	-77,000
Professional and Specialized Services	6,138,000	5,845,000	0	-5,845,000
Professional Services	0	0	3,095,000	3,095,000
Rents and Leases-Bldg and Improvements	2,000	2,000	2,000	0
Rents and Leases-Equipment	88,000	36,000	36,000	0
Small Tools and Instruments	20,000	173,000	53,000	-120,000
Special Departmental Expense	610,000	601,000	1,026,000	425,000
Technical Services	0	0	2,610,000	2,610,000
Telecommunications	9,000	90,000	415,000	325,000
Training	6,000	32,000	53,000	21,000
Transportation and Travel	0	0	648,000	648,000
Transportation and Travel-Auto Mileage	6,000	12,000	0	-12,000
Transportation and Travel-Auto Service	302,000	320,000	0	-320,000
Transportation and Travel-Other	441,000	317,000	0	-317,000
Transportation and Travel-Traveling	6,000	2,000	0	-2,000
Utilities	644,000	607,000	607,000	0
Total Services and Supplies	13,311,000	13,061,000	13,162,000	101,000

Beaches and Harbors (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Interest on Notes and Warrants	1,007,000	1,027,000	1,027,000	0
Judgments and Damages	5,000	100,000	100,000	0
Retirement of Other Long-Term Debt	1,973,000	1,876,000	1,907,000	31,000
Taxes and Assessments	32,000	14,000	14,000	0
Total Other Charges	3,017,000	3,017,000	3,048,000	31,000
<u>Fixed Assets</u>				
Equipment:				
Computer Info and Data Processing Sys	53,000	24,000	0	-24,000
Computers, Mainframe	0	0	40,000	40,000
Construction and Heavy Maintenance	17,000	17,000	65,000	48,000
Food Preparation Equipment	0	30,000	30,000	0
Vehicle-Automobile	183,000	184,000	0	-184,000
Vehicles and Transportation Equipment	0	0	51,000	51,000
Total Equipment	253,000	255,000	186,000	-69,000
Total Fixed Assets	253,000	255,000	186,000	-69,000
<u>Other Financing Uses</u>				
Operating Transfers Out	190,000	190,000	194,000	4,000
Total Other Financing Uses	190,000	190,000	194,000	4,000
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	30,388,000	30,390,000	31,723,000	1,333,000
Less: Intrafund Transfers	3,000	0	0	0
TOTAL NET REQUIREMENTS	30,385,000	30,390,000	31,723,000	1,333,000
REVENUES:				
Licenses, Permits and Franchises	193,000	200,000	200,000	0
Fines, Forfeitures and Penalties	294,000	190,000	280,000	90,000
Revenue from Use of Money and Property	2,474,000	2,314,000	2,396,000	82,000
Charges for Services	8,667,000	8,629,000	8,744,000	115,000
Miscellaneous Revenues	1,431,000	1,485,000	1,587,000	102,000
Other Financing Sources	12,585,000	12,831,000	13,271,000	440,000
TOTAL REVENUES	25,644,000	25,649,000	26,478,000	829,000
NET COUNTY COST	4,741,000	4,741,000	5,245,000	504,000

BEACHES AND HARBORS

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Beach

Program Description: See Departmental Program Summary

Program Result: The general public enjoys clean, usable, and hazard-free beaches with reasonable amenities year-round.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of general liability claims filed	7	12	8	8
Number of incident reports filed ⁽¹⁾	11,006	19,450	17,000	17,000
Number of new/renovated parking spaces	1,701	4,033	7,383	3,230
Number of new/renovated restrooms	3	0	4	8
Number of new/renovated concessions	1	0	1	1
Number of maintenance complaints received	3	7	12	10
Parking revenue collected ⁽²⁾	\$5,510,824	\$6,365,897	\$6,280,644	\$6,508,776
<u>Operational Measures</u>				
Cost of general liability claims settled	\$0	\$400	\$7,000	\$1,500
Average number of hours per month beaches cleaned ⁽³⁾	9,073	8,786	9,392	9,400
Average number of times restrooms cleaned daily in the summer	4	4	4	4
Cost to maintain beach per mile per month	\$13,453	\$13,084	13,964	14,000
Number of tons of trash collected	1,867	1,832	1,970	2,112
Average number of times per week parking lots power swept - beaches	2	2	2	2

Explanatory Note(s):

- (1) Incident reports are on a calendar year basis.
- (2) The decrease from fiscal year (FY) 2003-04 to FY 2004-05 due to the closure of the Dockweiler Recreational Vehicle Park from December 2004 through May 2005 for renovation.
- (3) Definition of clean beaches includes sanitizing, raking, contouring, landscaping and removing refuse.

PROGRAM NAME: Marina

Program Description: See Departmental Program Summary

Program Result: Residents, visitors and recreational boaters find the Marina user-friendly for both leisure and recreational activities through properly maintained public facilities, an enhanced multi-modal transportation system, a variety of recreational and cultural offerings and implementation of an urban design program to establish place and identity for Marina del Rey.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of acres of new parks/open space	0	1	1	4
Average number of tenants in dry boat storage facilities	346	471	471	471
Number of people on waiting lists:				
Recreation programs ⁽¹⁾	58	125	40	70
Storage facilities	105	159	75	75
Number of hours water shuttle operates	203	503	503	507
Number of passengers using water shuttle	6,933	12,806	14,000	15,000
Number of water shuttle sites	3	6	7	7
Number of linear feet of new/renovated transient docks	2,910	0	0	0
Number of linear feet of improved waterfront promenade	0	418	970	300

Beaches and Harbors (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Average number of times per week parking lots power swept - Marina del Rey	4	4	4	4
Net cost per participant of recreation programs	\$5.98	\$1.31	\$1.31	\$1.31
Cost per hour of operating water shuttle	\$444.83	\$462.81	\$588.44	\$591.72
Transient dock occupancy percentage:				
Summer weekdays	60%	51%	50%	50%
Summer weekends	79%	78%	78%	78%

Explanatory Note(s):

(1) Decrease from FY 2003-04 to FY 2004-05 due to discontinuation of one program.

PROGRAM NAME: Marina Property Development and Management

Program Description: Provides professional real estate oversight for Marina del Rey, a public asset managed as a public-private partnership, with land owned by the County and ground leased to private investors.

Program Result: Leases to be aggressively managed to foster redevelopment and proper leasehold maintenance to ensure revenues from such Marina del Rey properties are fully maximized to finance Departmental operations and other vital public services for the benefit of Los Angeles County taxpayers.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of leasehold deficiencies identified	7,543	6,495	7,145	7,860
Number of leasehold deficiencies corrected	6,722	5,781	6,359	6,995
County rent revenue increase	-\$88,467	\$1,543,151	\$48,437	\$50,000
County rent revenue percentage increase ⁽¹⁾	-0.3%	5.5%	0.2%	0.2%
Number of new/renovated:				
Boat slips	91	129	176	39
Apartment units	27	24	394	100
Hotel rooms	0	0	0	0
New/renovated square footage for:				
Restaurant	0	0	0	4,800
Retail	0	0	4,500	0
<u>Operational Measures</u>				
Number of premise inspections performed	300	306	337	371
Average cost per maintenance inspection ⁽²⁾	\$460	\$451	\$712	\$647
Number of regulatory agency approvals	10	15	20	25
Number of new leases/lease options approved	1	5	15	6
Number under construction:				
Boat slips	n/a	129	176	39
Apartment units	n/a	737	737	690
Hotel rooms	n/a	0	0	0
Square footage under construction:				
Restaurant	n/a	0	0	17,025
Retail	n/a	0	160,550	35,285

Explanatory Note(s):

(1) Change in FY 2002-03 due to decrease in tourist activity resulting from 9/11 terrorist attacks; increase in FY 2003-04 due to renegotiation of minimum rent agreements.

(2) Increase in cost from FY 2003-04 to FY 2004-05 due to the addition of one staff person to provide more in-depth inspections.

n/a = not available

Beaches and Harbors (cont'd)

PROGRAM NAME: Issuance of Permits

Program Description: Coordinates scheduling of beach and Marina use to ensure appropriate level of public safety and maintenance staffing.

Program Result: Public and private entities to obtain timely access to beach and Marina locations through an efficient permitting process managed by the Department of Beaches and Harbors.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of park permits issued	125	129	137	137
Number of beach/harbor use permits issued	1,025	1,109	1,107	1,162
Number of right-of-entry permits issued	55	33	50	45
Number of filming days ⁽¹⁾	532	886	975	1,073
Number of web-site enabled permits	1,261	1,374	1,443	1,515
Revenue generated from:				
Film permits	\$148,880	\$158,540	\$166,500	\$174,800
Right-of-entry permits	\$123,999	\$97,349	\$127,031	\$146,281
Park use permits	\$19,114	\$19,294	\$19,775	\$19,775
Beach/harbor use permits	\$239,359	\$273,235	\$287,000	\$301,000
<u>Operational Measures</u>				
Number of permits issued per staff person for:				
Right-of-entry permits	55	33	50	45
Park use permits	83	86	91	91
Beach/harbor use permits	342	370	369	387

Explanatory Note(s):

(1) Filming days include student filming and public service announcements for which no fees are collected.

PROGRAM NAME: Water Awareness, Training, Education and Recreation Program

Program Description: Educates County's youth in organized activities which provide skills, knowledge, and personal experiences in ocean and beach safety. Special effort is made to recruit youth with limited access or opportunities to engage in harbor and beach activities.

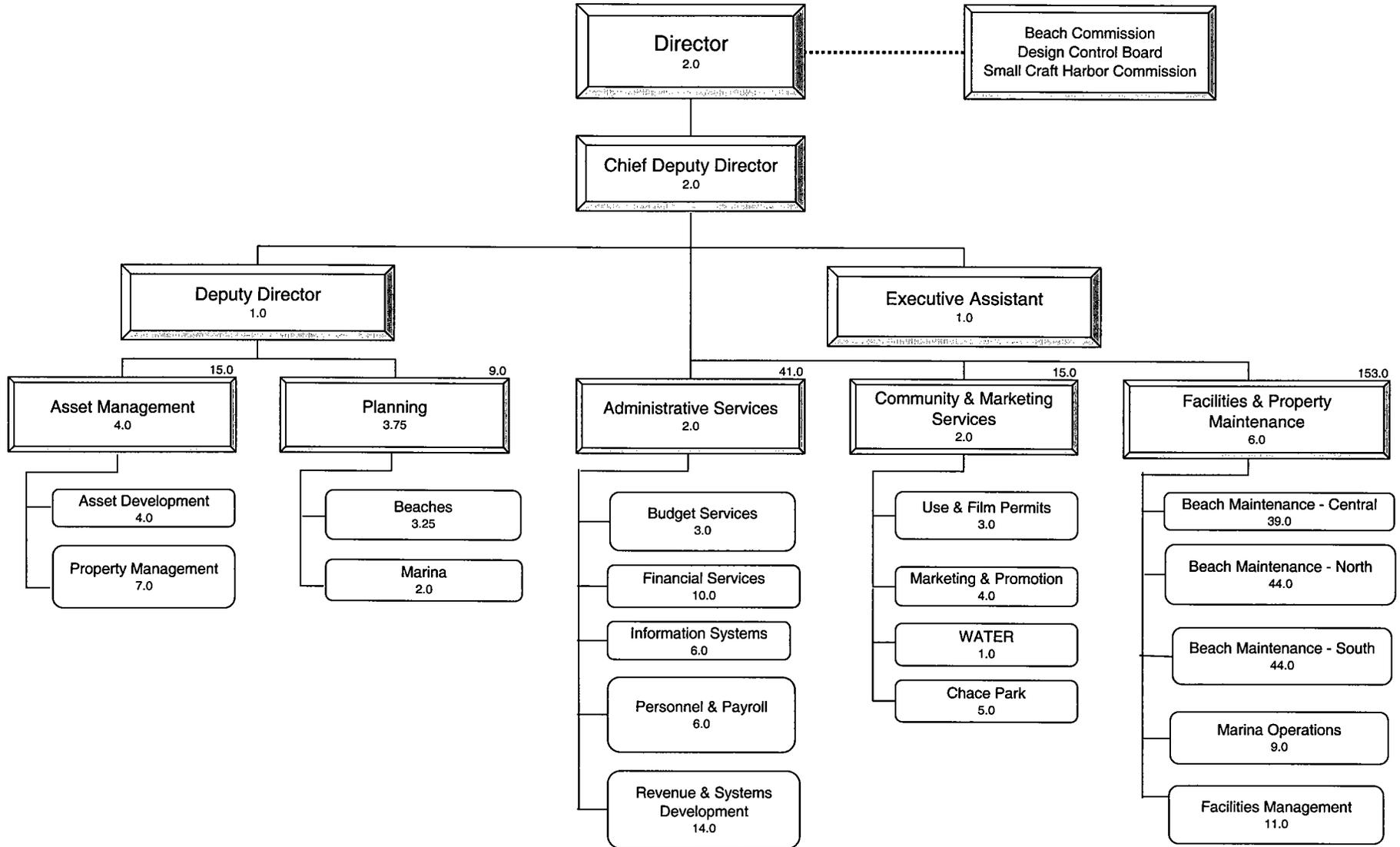
Program Result: Youth ages 7-17, with an emphasis on low-income children, to receive education about ocean and beach safety that will provide them with a positive personal experience and important life skills.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of children leaving their neighborhoods and visiting the ocean for the first time	1,031	1,115	1,250	1,350
Number of youth who indicate program was a positive personal experience	4,827	4,903	5,049	5,247
Percentage of youth who indicate program was a positive personal experience	99%	98%	99%	99%
<u>Operational Measures</u>				
Total number of youth served	4,876	5,003	5,100	5,300
Number of classes held	160	173	180	190
Percentage of low-income youth participating	81%	83%	80%	80%
Total program costs	\$525,491	\$523,731	\$530,000	\$550,000
Total revenue generated by participants	\$35,197	\$32,698	\$35,000	\$40,000
Sponsorship revenue	\$77,500	\$413,750	\$433,750	\$453,750

BEACHES AND HARBORS
STAN WISNIEWSKI, DIRECTOR

2005-06 PROPOSED BUDGET
 239.0 Positions

9.10



BOARD OF SUPERVISORS
VIOLET VARONA-LUKENS, EXECUTIVE OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 29,537,198	\$ 32,928,000	\$ 32,928,000	\$ 34,190,000	\$ 33,928,000	\$ 1,000,000
SERVICES & SUPPLIES	21,513,302	41,598,000	41,598,000	27,843,000	27,843,000	-13,755,000
LESS EXPENDITURE DIST	5,893,141	5,988,000	5,988,000	6,311,000	6,311,000	323,000
TOT S & S	15,620,161	35,610,000	35,610,000	21,532,000	21,532,000	-14,078,000
OTHER CHARGES	375,246	394,000	394,000	650,000	364,000	-30,000
FIXED ASSETS-EQUIP	170,365					
GROSS TOTAL	\$ 45,702,970	\$ 68,932,000	\$ 68,932,000	\$ 56,372,000	\$ 55,824,000	\$ -13,108,000
LESS INTRAFD TRANSFER	5,911,797	7,582,000	7,582,000	7,218,000	7,049,000	-533,000
NET TOTAL	\$ 39,791,173	\$ 61,350,000	\$ 61,350,000	\$ 49,154,000	\$ 48,775,000	\$ -12,575,000
REVENUE	3,639,215	6,761,000	6,761,000	7,076,000	6,889,000	128,000
NET COUNTY COST	\$ 36,151,958	\$ 54,589,000	\$ 54,589,000	\$ 42,078,000	\$ 41,886,000	\$ -12,703,000
BUDGETED POSITIONS	310.0	319.0	319.0	310.0	310.0	-9.0
REVENUE DETAIL						
BUSINESS LICENSES	\$ 2,800	\$	\$	\$	\$	\$
RENTS AND CONCESSIONS	50					
STATE-OTHER	137,246					
STATE-TRIAL COURTS		364,000	364,000	362,000	362,000	-2,000
FEDERAL-OTHER	279,841	50,000	50,000	83,000	83,000	33,000
ASSESS/TAX COLL FEES	1,135,843	1,135,000	1,135,000	1,135,000	1,135,000	
CIVIL PROCESS SERVICE	221,149	51,000	51,000	43,000	43,000	-8,000
CHRGs FOR SVCS-OTHER	328,061	2,000	2,000	477,000	477,000	475,000
MISCELLANEOUS	1,534,225	5,159,000	5,159,000	4,976,000	4,789,000	-370,000
TOTAL	\$ 3,639,215	\$ 6,761,000	\$ 6,761,000	\$ 7,076,000	\$ 6,889,000	\$ 128,000
FUND	GENERAL FUND	FUNCTION	GENERAL	ACTIVITY	LEGISLATIVE AND ADMINISTRATIVE	

Mission Statement

The Board of Supervisors (Board), as the governing body of Los Angeles County, enacts ordinances, directs the overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office administratively supports the Board by preparing agendas, statements of proceedings, minutes and communications, and maintaining the official records of the Board. The Executive Office provides management/administrative services in accounting, procurement, facility management, information technology, personnel, payroll and program compliance as well as staff support to the Assessment Appeals Board. In addition, administrative support services are provided to Board-appointed commissions, committees, and task forces.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects an overall reduction in net County cost of \$12.7 million primarily due to one-time carryover funding (\$14,030,000) which supports programs of community interest and benefit as well as the deletion of 13.0 budgeted positions (\$899,000) for Phase I of the Shared Services Initiative. These reductions are partially offset by additional funding for Board-approved increases in salaries and employee benefits. The Proposed Budget also reflects the addition of two positions for the Arts Commission's Civic Art Program; the addition of one grant funded position to provide administrative support for the Domestic Violence Council; and one position to direct the activities of the Civil Service Commission.

Strategic Planning

The Executive Office’s Strategic Plan will guide its activities through 2006, in alignment with the Strategic Plan of the County of Los Angeles. The Executive Office will continue to focus on enhancing the level of customers’ satisfaction for services provided using annual surveys and the development and implementation of formalized service agreements. Consistent with direction from the Board and the County’s Guiding Coalition for strategic planning, the Department will continue implementation of *Performance Counts!* as a method of tracking and measuring departmental progress toward achieving desired program results. The Department will also continue its multi-year conversion of existing document storage methodologies and related workflow processes to electronic document platforms.

Critical Needs

The Department’s critical needs primarily consist of funding for technical support services and equipment to maintain and enhance the current network and web-based applications, and convert Departmental documents to digital format. Additional needs may be defined at the conclusion of the upcoming information technology study. The additional resources in these areas would promote the Countywide Strategic Plan Goals of Service Excellence, Workforce Excellence and Organizational Effectiveness.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 269,000	\$ 269,000	\$ --	2.0
	<u>Arts Commission:</u> Reflects funding for 2.0 positions to administer the newly adopted County Civic Art Program and 5.0 student professional worker positions to support various Arts Commission programs. Also includes the deletion of 2.0 grant funded positions offset by the additional of 2.0 permanent positions with funding reflected in the Arts Commission’s budget. <i>Supports Countywide Strategic Plan Goals 2 and 3.</i>			
2.	\$ 81,000	\$ 81,000	\$ --	1.0
	<u>Domestic Violence Council:</u> Reflects the addition of 1.0 grant funded position to provide administrative support for the Domestic Violence Council which was transferred from the Department of Community and Senior Services effective January 1, 2005. <i>Supports Countywide Strategic Plan Goals 1 and 3.</i>			
3.	\$ -899,000	\$ -899,000	\$ --	-13.0
	<u>Shared Services Initiative:</u> Reflects the deletion of intrafund transfer funding and 13.0 positions for the implementation of Phase I of the Shared Services Initiative which centralizes Accounts Payable, Accounts Receivable, Procurement, and Payroll functions in the Auditor-Controller. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
4.	\$ 69,000	\$ --	\$ 69,000	1.0
	<u>Civil Service Commission:</u> Reflects \$109,000 in funding for 1.0 management position to plan, direct and coordinate the day-to-day activities of the Civil Service Commission partially offset by a \$40,000 decrease in services and supplies. <i>Supports Countywide Strategic Plan Goals 1 and 3.</i>			
5.	\$ --	\$ --	\$ --	--
	<u>Proprietorship Program:</u> Reflects an increase of \$323,000 in costs for building and security services offset by an expenditure distribution to tenant departments. <i>Supports Countywide Strategic Plan Goal 1.</i>			

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes</u>				
1.	\$ 585,000	\$ 27,000	\$ 558,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 103,000	\$ 2,000	\$ 101,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
3.	\$ 713,000	\$ 15,000	\$ 698,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ -14,030,000	\$ --	\$ -14,030,000	--
	<u>Community Programs:</u> Reflects a net reduction in one-time carryover funding for various programs of community interest and benefit.			
5.	\$ -30,000	\$ --	\$ -30,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
6.	\$ 31,000	\$ 31,000	\$ --	--
	<u>Grants Adjustments:</u> Reflects the award of a new federal grant for \$33,000 from the ABC Unified School District offset by a reduction of \$2,000 in the Drug Court Grant associated with the Countywide Criminal Justice Coordination Committee.			
7.	\$ --	\$ 69,000	\$ -69,000	--
	<u>Revenue Adjustment:</u> To recognize and align revenue based on experience.			
Total \$	-13,108,000	\$ -405,000	\$ -12,703,000	-9.0

BOARD OF SUPERVISORS

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>County Government Administration</u>				
\$ 21,118,000	\$ 61,000	\$ 3,614,000	\$ 17,443,000	145.0

Authority: Mandated program with discretionary service levels - California Constitution.

The County Government Administration Program consists of the five Board of Supervisors (Board) offices, and the Clerk of the Board. The Board provides for the public welfare by determining County and special district policies; supervises activities of County departments and special districts; adopts annual budgets; and sets salaries. The Executive Office prepares agendas and notices in accordance with legal requirements, and maintains complete minutes of Board meetings and other records.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Assessment Appeals</u>				
\$ 2,017,000	\$ --	\$ 1,300,000	\$ 717,000	22.0

Authority: Mandated program with discretionary service levels - Article XII of the California Constitution.

The Assessment Appeals Board hears and renders decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Committees and Commissions</u>				
\$ 11,107,000	\$ 4,946,000	\$ 1,481,000	\$ 4,680,000	76.0

Authority: Non-mandated, discretionary program.

The Committees and Commissions Program provides clerical and administrative support to numerous Board-appointed committees and commissions (e.g., Commission on Disabilities, Commission for Women, Judicial Procedures Commission, various joint powers authorities, and non-profit corporations) as well as operational support for the Countywide Criminal Justice Coordinating Committee, Economy and Efficiency Commission, Arts Commission, Employee Relations Commission, Commission for Children and Families, Commission on HIV Health Services, Inter-Agency Council on Children Abuse and Neglect, and the following three mandated commissions: Business License Commission (County Code, Title 7), Civil Services Commission (Article 9 of the Los Angeles County Charter), and the City Selection Committee (State Statute).

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. <u>Support Services/Administration</u>				
\$ 21,582,000	\$ 2,042,000	\$ 494,000	\$ 19,046,000	67.0

Authority: Non-mandated, discretionary program.

The Support Services/Administration Program provides the Board offices, Executive Office and commissions with budget, fiscal, accounting, information technology, personnel and payroll, and procurement services.

Board of Supervisors (cont'd)

4. Support Services/Administration (cont'd)

It also provides client services including office support and temporary clerical services to other County departments and budget units; provides a comprehensive building management program for the Kenneth Hahn Hall of Administration; and provides legislation and sundry operational support.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
Total Programs				
\$ 55,824,000	\$ 7,049,000	\$ 6,889,000	\$ 41,886,000	310.0

BOARD OF SUPERVISORS

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	22,729,000	22,548,000	22,717,000	169,000
Employee Benefits	10,199,000	10,380,000	11,211,000	831,000
Total Salaries and Employee Benefits	32,928,000	32,928,000	33,928,000	1,000,000
<u>Services and Supplies</u>				
Administrative Services	0	0	4,187,000	4,187,000
Communications	1,592,000	1,592,000	579,000	-1,013,000
Computer Equipment-noncapital	524,000	524,000	0	-524,000
Computer Software	30,000	30,000	0	-30,000
Computing-Mainframe	0	0	3,000	3,000
Computing-Midrange/Departmental Sys	0	0	276,000	276,000
Computing-Personal	0	0	730,000	730,000
Contracted Program Services	0	0	3,096,000	3,096,000
Information Technology Services	224,000	224,000	374,000	150,000
Insurance	172,000	172,000	165,000	-7,000
Maintenance-Buildings and Improvements	5,457,000	5,457,000	6,116,000	659,000
Maintenance-Equipment	25,000	25,000	45,000	20,000
Memberships	5,000	5,000	8,000	3,000
Miscellaneous Expense	0	0	400,000	400,000
Office Expense	0	0	1,917,000	1,917,000
Office Expense-Other	869,000	869,000	0	-869,000
Office Expense-Postage	305,000	305,000	0	-305,000
Office Expense-Stat and Forms	90,000	90,000	0	-90,000
Professional and Specialized Services	28,631,000	28,631,000	0	-28,631,000
Professional Services	0	0	1,970,000	1,970,000
Publication and Legal Notices	971,000	971,000	610,000	-361,000
Rents and Leases-Bldg and Improvements	424,000	424,000	533,000	109,000
Rents and Leases-Equipment	284,000	284,000	306,000	22,000
Special Departmental Expense	100,000	100,000	0	-100,000
Technical Services	0	0	3,452,000	3,452,000
Telecommunications	286,000	286,000	1,282,000	996,000
Training	61,000	61,000	81,000	20,000
Transportation and Travel	0	0	426,000	426,000
Transportation and Travel-Auto Mileage	34,000	34,000	0	-34,000
Transportation and Travel-Auto Service	281,000	281,000	0	-281,000
Transportation and Travel-Other	20,000	20,000	0	-20,000
Transportation and Travel-Traveling	34,000	34,000	0	-34,000
Utilities	1,179,000	1,179,000	1,287,000	108,000
Less: Expenditure Distribution	5,988,000	5,988,000	6,311,000	323,000
Total Services and Supplies	35,610,000	35,610,000	21,532,000	-14,078,000

Board of Supervisors (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Judgments and Damages	75,000	75,000	75,000	0
Retirement of Other Long-Term Debt	286,000	286,000	256,000	-30,000
Rights of Way	31,000	31,000	31,000	0
Taxes and Assessments	2,000	2,000	2,000	0
Total Other Charges	394,000	394,000	364,000	-30,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	68,932,000	68,932,000	55,824,000	-13,108,000
Less: Intrafund Transfers	7,582,000	7,582,000	7,049,000	-533,000
TOTAL NET REQUIREMENTS	61,350,000	61,350,000	48,775,000	-12,575,000
REVENUES:				
Intergovernmental Revenues-Federal	50,000	50,000	83,000	33,000
Intergovernmental Revenues-State	364,000	364,000	362,000	-2,000
Charges for Services	1,188,000	1,188,000	1,655,000	467,000
Miscellaneous Revenues	5,159,000	5,159,000	4,789,000	-370,000
TOTAL REVENUES	6,761,000	6,761,000	6,889,000	128,000
NET COUNTY COST	54,589,000	54,589,000	41,886,000	-12,703,000

BOARD OF SUPERVISORS

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Assessment Appeals

Program Description: The Assessment Appeals Program provides staff support to the County's Assessment Appeals Boards, which function as the board of equalization on behalf of Los Angeles County Board of Supervisors (Board), pursuant to the State constitution and statutes. The program supports five Assessment Appeals Boards and more than twenty Assessment Hearing Officers who conduct hearings on property assessment disputes between taxpayers and the County Assessor in order to establish the assessed value of real and personal property on the County property tax roll. The program staff provides assistance and information to taxpayers concerning their appeal rights and the appeal process through the Public Education Program; schedules and sends notice of hearings; clerks the appeal hearings and assists the Boards in preparing written findings of fact and conclusions of law on complex appeal cases; and prepares and sends notices of the Boards' decisions.

Program Result: Los Angeles County property taxpayers receive efficient and timely service in processing their assessment appeals.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of valid assessment appeal applications processed and scheduled for hearing with the first year of filing	99%	99%	99%	99%
Average processing time to give notice of the Appeals Boards' final decision to the taxpayer	5 days	5 days	5 days	5 days
Number of appeals that default annually	0	0	0	0
Number of complaints and/or legal challenges received for untimely notification of Appeals Board decision	0	0	0	0
<u>Operational Measures</u>				
Number of assessment appeal applications filed annually	12,948	10,953	8,000	8,000
Number of parcels for which applications are filed annually	20,027	17,798	12,000	12,000
Number of parcels scheduled for hearing annually	20,778	14,452	20,143	20,000
Number of Public Education seminars held annually	60	60	60	40
Number of Appeals Board decisions for which notices are processed	20,741	16,019	17,000	15,000

PROGRAM NAME: Board Operations

Program Description: The Board Operations Program supports the Board of Supervisors in its capacity as the governing body of the County of Los Angeles by preparing weekly agendas, communicating actions taken by the Board, preparing minutes of the Board's meetings, preparing statements of proceedings, executing contracts and resolutions, maintaining the Board's master agenda calendar, providing support functions relating to conducting the Board's meetings and maintaining the Board's records.

Program Result: The Board of Supervisors, County departments/agencies and the public have access to timely and accurate information needed to conduct the business of the County of Los Angeles.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Level of customer service satisfaction as measured by surveys	n/a	n/a	4 ⁽¹⁾	4
Number of Executive Office web-site hits	9,007,360	12,049,842	11,623,905	13,800,000
Percentage of Statement of Proceedings available to the public within five business days of the Board meeting	n/a	90%	95%	95%

Board of Supervisors (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of agenda items published per year	3,583	3,751	3,600	3,600
Number of Board meetings per year	49	52	52	52
Number of County staff members trained on agenda and Board operations procedures, including Board letter preparation and procedures to follow in accessing the official records of the Board on the Internet	26	24	28	28

Explanatory Note(s):

(1) Collection of data is scheduled to begin in fiscal year (FY) 2004-05. The rating scale is from one to four, with four being the highest rating.

n/a = not available

PROGRAM NAME: Commission Services

Program Description: The Commission Services Program provides staff support to 24 County commissions, committees and boards by preparing agendas, minutes, notices, Board letters, Board-ordered reports, press releases, commission publications, and by organizing special events. Among these entities are joint powers authorities and non-profit corporations, the Business License Commission and numerous County advisory commissions that advise the Board of Supervisors on a wide range of issues of local governance affecting its constituency. The Commission Services staff also provides administrative support to the City Selection Committee which consists of the 88 mayors in Los Angeles County.

Program Result: Members of commissions, committees and boards are provided with the administrative support necessary to fulfill their mandates.

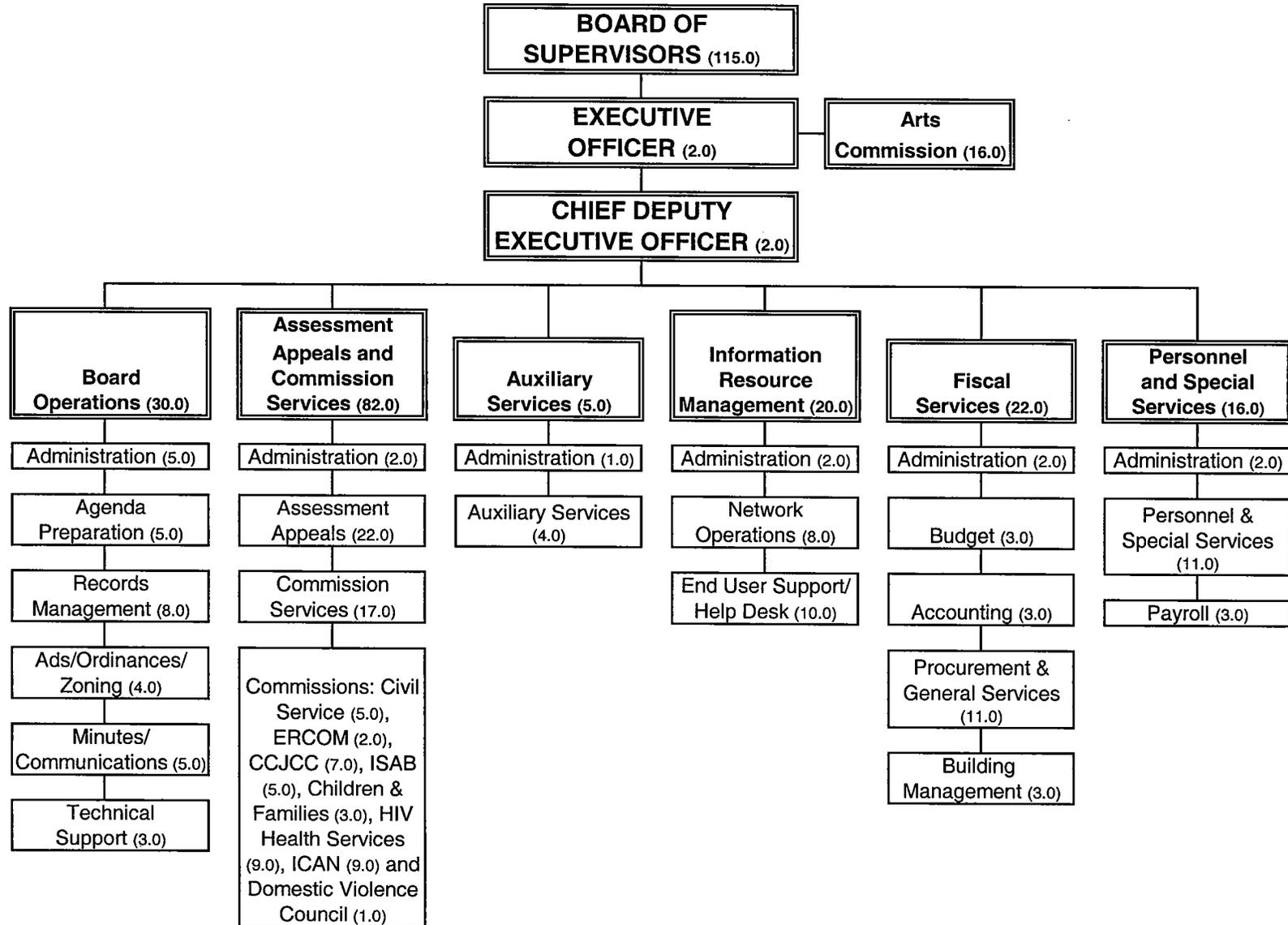
Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Level of customer service satisfaction as measured by surveys	n/a	n/a	4 ⁽¹⁾	4
Public participation at meetings and special events	3,795	3,795	3,600	4,000
<u>Operational Measures</u>				
Number of commission, committee and board members served	962	961	961	962
Number of meetings staffed annually	379	378	378	374
Number of special events held annually	17	18	18	18

Explanatory Note(s):

(1) Collection of data is scheduled to begin in FY 2004-05. The rating scale is from one to four, with four being the highest rating.

n/a = not available

BOARD OF SUPERVISORS ORGANIZATION CHART
VIOLET VARONA-LUKENS, EXECUTIVE OFFICER
PROPOSED BUDGET FISCAL YEAR 2005-06
310.0 POSITIONS



CAPITAL PROJECTS/REFURBISHMENTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FIXED ASSETS-LAND	\$ 1,284,515	\$ 2,610,000	\$ 7,202,000	\$ 9,488,000	\$ 4,132,000	\$ -3,070,000
FIXED ASSETS-B & I	70,815,964	123,529,000	442,481,000	1,187,135,000	505,575,000	63,094,000
TOT CAP PROJ	72,100,479	126,139,000	449,683,000	1,196,623,000	509,707,000	60,024,000
GROSS TOTAL	\$ 72,100,479	\$ 126,139,000	\$ 449,683,000	\$ 1,196,623,000	\$ 509,707,000	\$ 60,024,000
REVENUE	47,813,918	82,204,000	152,583,000	216,401,000	220,243,000	67,660,000
NET COUNTY COST	\$ 24,286,561	\$ 43,935,000	\$ 297,100,000	\$ 980,222,000	\$ 289,464,000	\$ -7,636,000
REVENUE DETAIL						
ST AID-EARTHQUAKE/CP	\$	\$ 68,000	\$	\$ 6,000	\$ 6,000	\$ 6,000
STATE AID-CONSTR/CP	27,937,824	33,583,000	41,299,000	75,665,000	79,815,000	38,516,000
FED AID-CONSTRUCT/CP	2,452,287	10,384,000	14,597,000	7,554,000	5,080,000	-9,517,000
FED AID-EARTHQUAKE/CP	20,086	608,000		59,000	59,000	59,000
OTHER GOVTL AGENCY/CP	7,023,594	18,964,000	62,147,000	37,678,000	40,201,000	-21,946,000
CHARGES FOR SVCS/CP	1,771,149	2,293,000	5,433,000	17,265,000	18,385,000	12,952,000
MISCELLANEOUS/CP	5,222,300	10,727,000	22,555,000	20,944,000	19,774,000	-2,781,000
OPERATING TRANS IN/CP	3,386,678	5,577,000	6,552,000	57,230,000	56,923,000	50,371,000
TOTAL	\$ 47,813,918	\$ 82,204,000	\$ 152,583,000	\$ 216,401,000	\$ 220,243,000	\$ 67,660,000

Mission Statement

The Capital Projects/Refurbishments Budget displays the Chief Administrative Officer's funding recommendations for the acquisition, design, construction and refurbishment of General Fund capital assets and infrastructure. These recommendations support projects that are currently funded and underway, as well as projects that are anticipated to commence in the coming fiscal year and for which viable and sufficient funding has been identified.

The 2005-06 Capital Projects/Refurbishments Addendum provides more specific information regarding capital projects and refurbishments funded in the General Fund, Special Funds and Special Districts. The Addendum includes detailed descriptions, schedules, project costs and financing sources for individual projects. The Addendum also includes a listing of departmental capital needs for which funding has not been identified.

2005-06 Budget Message

The Proposed 2005-06 Capital Projects/Refurbishments Budget reflects the Board of Supervisors' continuing commitment to allocate a significant amount of available one-time funding to expand, replace and refurbish the County's capital assets and infrastructure. The Proposed 2005-06 Capital Projects/Refurbishments Budget appropriates \$509.7 million for capital improvements in the General Fund, funded by \$220.2 million in one-time revenue from grants and other sources and \$289.5 million in local discretionary monies. This General Fund appropriation represents the budgetary requirements of 349 projects that are currently under development, design or construction and reflects the following changes from the 2004-05 Budget:

- A net increase of \$60.0 million in appropriation resulting from the allocation of \$186.1 million in additional project funding offset by project expenditures and encumbrances of \$126.1 million in 2004-05.
- A net increase of \$67.7 million in revenue due to allocations from the State's Propositions 12 and 40 Bond Acts, the Vehicle License Fee Gap Loan Capital Project Fund, Criminal Justice Facilities Temporary Construction Fund, and other sources.
- A net decrease of \$7.6 million in net County cost due to the completion of 46 projects and the appropriation of revenue to fund the design and construction of the County Data Center and a corresponding reduction in net County cost.

Strategic Planning

The Capital Projects/Refurbishments Budget provides the Board of Supervisors and County departments with a budgetary mechanism to implement departmental capital plans in support of Board-approved programs. The Capital Projects/Refurbishments Budget reflects the annual requirements and funding resources to support the expansion, replacement and refurbishment of the County's capital assets necessary to support the departments' Strategic Plans.

Critical Needs

Departments identified \$768.6 million in unfunded capital needs during the 2005-06 budget process. These unfunded needs include projects to renovate, replace and expand the departments' capital assets to meet projected service requirements, obtain operational efficiencies and improve workplace conditions. There continues to be a critical need to address the County's aging capital assets and infrastructure through renovation or replacement to meet current code requirements, accommodate technological changes, and replace inefficient building systems.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -16,405,000	\$ -16,872,000	\$ 467,000	--
	<u>Beaches and Harbors:</u> The reduction in appropriation and revenue reflects the award of construction contracts for general improvement projects at Dockweiler, Venice, and Will Rogers beaches. Partially offsetting this decrease is an allocation of funding for the replacement of water clarifier tanks at Dockweiler, Redondo, Venice, and Will Rogers beaches. <i>Supports Countywide Strategic Plan Goal 4.</i>			
2.	\$ -2,313,000	\$ --	\$ -2,313,000	--
	<u>Childcare Facilities:</u> The reduction in appropriation and net County cost reflects award of a construction contract for a new childcare facility to support the employees of the Van Nuys Civic Center and the surrounding community. <i>Supports Countywide Strategic Plan Goals 4 and 6.</i>			
3.	\$ 9,927,000	\$ --	\$ 9,927,000	--
	<u>Coroner:</u> The increase in appropriation and net County cost reflects additional funding for renovation and expansion of existing autopsy, laboratory, and laboratory space to increase capacity, improve work flow circulation, and provide a more functional configuration. <i>Supports Countywide Strategic Plan Goal 4.</i>			
4.	\$ -2,571,000	\$ 500,000	\$ -3,071,000	--
	<u>East Los Angeles Civic Center:</u> The reduction in appropriation and net County cost reflects the completion of the East Los Angeles Library and award of a construction contract for the refurbishment of the former East Los Angeles Library as the County Hall. These reductions are partially offset by the allocation of revenue from State Proposition 12 funding for the renovation of the Civic Center's lake-side stage. <i>Supports Countywide Strategic Plan Goals 4 and 6.</i>			

Capital Projects/Refurbishments (cont'd)

Changes from 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u> (cont'd)				
5.	\$ -16,056,000	\$ -9,782,000	\$ -6,274,000	--
	<u>Health Services:</u> The reduction in appropriation, revenue, and net County cost reflects the completion of various projects in 2004-05, including the reconfiguration of the Pediatric Intensive Care Unit at LAC+USC Medical Center; construction of a modular building to house the Oasis AIDS Clinic, and reconfiguration of the Women's Center at Martin Luther King, Jr./Drew Medical Center. The decrease also reflects the award of a design agreement for the replacement of the Olive View Medical Center's Emergency Room with an expanded facility; continued design activities for the Surgery/Emergency Room Replacement Project at Harbor/UCLA Medical Center, and completion of design activities for the seismic retrofit of acute care inpatient facilities as required under Senate Bill 1953. These reductions are partially offset by the allocation of funding for renovation of existing catheterization labs at Olive View and Harbor/UCLA Medical Centers and replacement of the Psychiatric Unit ceiling and renovation of operating room suites at Martin Luther King, Jr./Drew Medical Center. <i>Supports Countywide Strategic Plan Goals 2 and 4.</i>			
6.	\$ -4,950,000	\$ 50,000,000	\$ -54,950,000	--
	<u>Internal Services:</u> The decrease in appropriation reflects the award of a design agreement for the County Data Center project, partially offset by the allocation of funding for a consolidation of the department's mail services at the department's Eastern Avenue complex. The increase in revenue and decrease in net County cost reflects a mid-year allocation of funding from the Vehicle License Fee Gap Loan Capital Project Fund in 2004-05 to the Data Center project and a corresponding reduction in net County cost. <i>Supports Countywide Strategic Plan Goal 4.</i>			
7.	\$ 27,104,000	\$ 28,228,000	\$ -1,124,000	--
	<u>Parks and Recreation:</u> The increase in appropriation and revenue reflects the addition of 85 projects funded from the State Propositions 12 and 40 Bond Act grants and other revenue sources. This increase is partially offset by the completion of 24 projects in 2004-05, including general improvements at the Eddie Heredia Boxing Club, Cerritos pool building, Whittier Narrows Recreation Area and Devil's Punchbowl parks; a parking lot at Jesse Owens Park; a new soccer field at Kenneth Hahn Park; improvements to the west gate entrance at the Hollywood Bowl; a new skateboard area at Roosevelt Park, a new joint-use gymnasium at George Lane Park; and relocation of power lines at Whittier Narrows Recreation Area. Also completed were land acquisitions for Calabasas Peak, La Sierra Canyon Polk and Wetland, and Jackie Robinson Parks. <i>Supports Countywide Strategic Plan Goal 4.</i>			
8.	\$ 911,000	\$ -1,606,000	\$ -2,517,000	--
	<u>Probation:</u> The increase in appropriation and reduction in revenue and net County cost reflects the net impact of the addition of funding for the replacement of the department's Centinela field office in a mid-year, 2004-05 appropriation adjustment and the completion of the housing unit expansion projects at Central and Los Padrinos Juvenile Halls. <i>Supports Countywide Strategic Plan Goal 4.</i>			
9.	\$ 20,504,000	\$ 538,000	\$ 19,966,000	--
	<u>Public Library:</u> The increase in appropriation, revenue, and net County cost reflects funding allocations to refurbish the Huntington Park Library; continue development of new or replacement libraries in Acton-Agua Dulce, Lawndale, and Pico Rivera; and design and construct the proposed La Crescenta, Topanga Canyon, and Sorensen (Whittier) libraries. <i>Supports Countywide Strategic Plan Goal 4.</i>			

Capital Projects/Refurbishments (cont'd)

Changes from 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
Program Changes (cont'd)				
10.	\$ 1,500,000	\$ 1,500,000	\$ --	--
	<i>Public Works – Public Ways/Facilities:</i> The increase in appropriation and revenue reflects funding from the State Proposition 40 Roberti-Z'berg-Harris Program for development of a pocket park and pedestrian path between two transit stations in the unincorporated area of Florence-Firestone. <i>Supports Countywide Strategic Plan Goal 4.</i>			
11.	\$ 2,889,000	\$ -6,343,000	\$ 9,232,000	--
	<i>Sheriff:</i> The increase in appropriation and net County cost reflects the final allocation of net County cost for construction of a replacement Sheriff station in the unincorporated community of Athens. This increase is partially offset by a decrease in revenue due to final construction activities related to the relocation of the Special Enforcement Bureau operations from the East Los Angeles Civic Center to Biscailuz Center and the continuation of soil and water testing and remediation projects at various Sheriff facilities. <i>Supports Countywide Strategic Plan Goal 4.</i>			
12.	\$ 1,500,000	\$ --	\$ 1,500,000	--
	<i>Treasurer Tax Collector:</i> The increase in appropriation and net County cost reflects the allocation of funding for the refurbishment of office space located on the 1 st floor of the Kenneth Hahn Hall of Administration. <i>Supports Countywide Strategic Plan Goal 4.</i>			
13.	\$ -3,554,000	\$ 9,224,000	\$ -12,778,000	--
	<i>Trial Courts:</i> The reduction in appropriation reflects the completion of the Edelman Children's Court – Alternate Exit Project and the award of a construction contract for the Michael D. Antonovich Antelope Valley Superior Court – Cafeteria Project. The increase in revenue and reduction in net County cost reflects the allocation of \$12.9 million in revenue from the Criminal Justice Facilities Temporary Construction Fund to support the Long Beach Courthouse Seismic Retrofit Project and a corresponding reduction in net County cost. <i>Supports Countywide Strategic Plan Goal 4.</i>			
14.	\$ 41,538,000	\$ 12,273,000	\$ 34,299,000	--
	<i>Various Facilities:</i> The increase in appropriation, revenue, and net County cost reflects the allocation of contributions and revenue from a State Proposition 40 Bond Act grant to the rehabilitation of historic structures for the Plaza de Cultura y Arte project and the allocation of net County cost for design of a new structure to replace the Hall of Administration, which was structurally damaged in the 1994 Northridge Earthquake, and for ongoing environmental and hazardous material remediation activities. <i>Supports Countywide Strategic Plan Goals 2 and 4.</i>			
Total	\$ 60,024,000	\$ 67,660,000	\$ -7,636,000	0.0

CHIEF INFORMATION OFFICE
JON W. FULLINWIDER, CHIEF INFORMATION OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 2,241,161	\$ 2,372,000	\$ 2,431,000	\$ 2,996,000	\$ 2,850,000	\$ 419,000
SERVICES & SUPPLIES	739,928	1,020,000	1,020,000	1,401,000	1,042,000	22,000
OTHER CHARGES	11,797	19,000	19,000	19,000	19,000	
FIXED ASSETS-EQUIP	128,848	165,000	165,000	165,000	165,000	
GROSS TOTAL	\$ 3,121,734	\$ 3,576,000	\$ 3,635,000	\$ 4,581,000	\$ 4,076,000	\$ 441,000
LESS INTRAFD TRANSFER	87,500					
NET TOTAL	\$ 3,034,234	\$ 3,576,000	\$ 3,635,000	\$ 4,581,000	\$ 4,076,000	\$ 441,000
REVENUE	17,813	17,000	17,000	17,000	17,000	
NET COUNTY COST	\$ 3,016,421	\$ 3,559,000	\$ 3,618,000	\$ 4,564,000	\$ 4,059,000	\$ 441,000
BUDGETED POSITIONS	17.0	16.0	16.0	19.0	18.0	2.0
REVENUE DETAIL						
MISCELLANEOUS	\$ 17,813	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	
TOTAL	\$ 17,813	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	
FUND	GENERAL FUND		FUNCTION	GENERAL	ACTIVITY	OTHER GENERAL

Mission Statement

The Chief Information Officer (CIO) is responsible to the Board of Supervisors for developing and implementing strategic direction and vision for the effective application of Information Technology (I/T) throughout the County of Los Angeles. The CIO guides the countywide business automation planning process, develops enterprise computer and telecommunications standards to ensure compatibility, guides the development and management of the County's information security program, reviews all automation initiatives to ensure alignment with departmental and County objectives, and develops strategies that promote County "electronic services" technologies to provide more efficient means of delivering services to the public.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost increase of \$441,000, primarily attributable to the addition of 2.0 positions and funding for Board-approved increases in salaries and employee benefits, partially offset by the deletion of one-time carryover funding for information security.

Strategic Planning

The CIO is an active participant in the County's Guiding Coalition and continues to support the County's Strategic Planning effort through its oversight role of reviewing I/T contracts and business automation plans to ensure alignment with departmental and countywide goals. The CIO guides the County in better management of I/T resources with a focus on improving service delivery and increasing organizational effectiveness. In fiscal year 2005-06, the CIO is committed to improving the County's information security through its advanced enterprise information security programs and technical leadership.

Critical Needs

The Department is requesting additional funding for: 1) \$300,000 in services and supplies for the Enterprise Information Security Program and ongoing Health Insurance Portability and Accountability Act requirements; and 2) one Senior I/T Consultant position to support increased Board referrals and assignments.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -100,000	\$ --	\$ -100,000	--
	<i><u>Information Security</u>: Reflects the deletion of one-time carryover funding for information security. Supports Countywide Strategic Plan Goal 4.</i>			
2.	\$ 199,000	\$ --	\$ 199,000	1.0
	<i><u>Information Security Officer</u>: Reflects the addition of 1.0 Information Technology (I/T) Consultant position and associated services and supplies to address program growth due to additional security-related requirements. Supports Countywide Strategic Plan Goal 3.</i>			
3.	\$ 229,000	\$ --	\$ 229,000	1.0
	<i><u>Geographic Information System (GIS) Officer</u>: Reflects the addition of 1.0 Senior I/T Consultant position and associated services and supplies to support a countywide GIS program. Supports Countywide Strategic Plan Goal 3.</i>			
<u>Other Changes</u>				
1.	\$ 60,000	\$ --	\$ 60,000	--
	<i><u>Salaries and Employee Benefits</u>: Reflects funding of Board-approved increases in salaries and employee benefits.</i>			
2.	\$ --	\$ --	\$ --	--
	<i><u>Unavoidable Costs</u>: Reflects an increase in workers' compensation costs (\$2,000), an increase in retiree health care premiums (\$8,000), and a projected increase in long-term disability costs (\$3,000) based on historical experience, offset by savings from the health subsidy decrease.</i>			
3.	\$ 2,000	\$ --	\$ 2,000	--
	<i><u>Retirement Debt Service</u>: Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.</i>			
4.	\$ 51,000	\$ --	\$ 51,000	--
	<i><u>Retirement Buy-Down</u>: Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.</i>			
5.	\$ --	\$ --	\$ --	--
	<i><u>Miscellaneous Adjustments</u>: Reflects an adjustment in miscellaneous employee benefits based on current and anticipated trends.</i>			
Total \$	441,000	\$ 0	\$ 441,000	2.0

CHIEF INFORMATION OFFICE

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Effective Application of Information Technology (I/T)</u>				
\$ 2,216,000	\$ --	\$ --	\$ 2,216,000	10.0

Authority: Non-mandated, discretionary program.

This program provides vision, direction, analysis, and recommendations to facilitate collaboration among departments on common goals and initiatives, and implements I/T best practices, optimizes County I/T resources, and guides informed business decisions. Major services include development of a countywide I/T strategic vision and associated policies; guidance and assistance to departments to ensure their technology plans are consistent with the countywide plan; recommendations to the Board of Supervisors regarding the viability and cost-effectiveness of requested departmental I/T contacts; risk assessments, and review of departmental strategic and tactical plans to ensure consistency with County strategic plan goals and objectives.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Enterprise Information Security</u>				
\$ 650,000	\$ --	\$ --	\$ 650,000	3.0

Authority: Part federal-mandated, Health Insurance Portability and Accountability Act (HIPAA) of 1996 and part non-mandated, discretionary program.

This program provides leadership, policy development and implementation on federal-mandated HIPAA security regulation and countywide security issues, protects critical information assets, and mitigates impact of computer security incidents.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Administration</u>				
\$ 1,210,000	\$ --	\$ 17,000	\$ 1,193,000	5.0

Authority: Non-mandated, discretionary program.

This program provides administrative support to the Department, which includes executive office and departmental procurement, accounting, budgeting, contracting, facilities management, and human resources.

Total Programs

\$ 4,076,000	\$ 0	\$ 17,000	\$ 4,059,000	18.0
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CHIEF INFORMATION OFFICE

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	1,685,000	1,712,000	1,975,000	263,000
Employee Benefits	687,000	719,000	875,000	156,000
Total Salaries and Employee Benefits	2,372,000	2,431,000	2,850,000	419,000
<u>Services and Supplies</u>				
Administrative and General	0	0	25,000	25,000
Administrative Services	0	0	94,000	94,000
Communications	29,000	29,000	32,000	3,000
Computer Equipment-noncapital	24,000	24,000	0	-24,000
Computer Software	140,000	140,000	0	-140,000
Computing-Midrange/Departmental Sys	0	0	100,000	100,000
Computing-Personal	0	0	82,000	82,000
Information Technology-Security	0	0	57,000	57,000
Information Technology Services	56,000	56,000	56,000	0
Insurance	5,000	5,000	7,000	2,000
Maintenance-Buildings and Improvements	0	0	5,000	5,000
Maintenance-Equipment	67,000	67,000	20,000	-47,000
Memberships	5,000	5,000	5,000	0
Miscellaneous Expense	14,000	14,000	20,000	6,000
Office Expense	0	0	90,000	90,000
Office Expense-Other	25,000	25,000	0	-25,000
Professional and Specialized Services	160,000	220,000	0	-220,000
Professional Services	0	0	82,000	82,000
Publication and Legal Notices	12,000	12,000	10,000	-2,000
Rents and Leases-Bldg and Improvements	2,000	2,000	1,000	-1,000
Rents and Leases-Equipment	291,000	291,000	100,000	-191,000
Special Departmental Expense	100,000	0	110,000	110,000
Training	19,000	59,000	33,000	-26,000
Transportation and Travel	0	0	53,000	53,000
Transportation and Travel-Auto Mileage	3,000	3,000	0	-3,000
Transportation and Travel-Auto Service	1,000	1,000	0	-1,000
Transportation and Travel-Traveling	14,000	14,000	0	-14,000
Utilities	53,000	53,000	60,000	7,000
Total Services and Supplies	1,020,000	1,020,000	1,042,000	22,000
<u>Other Charges</u>				
Capital Leases and Equipments	13,000	13,000	11,000	-2,000
Judgments and Damages	6,000	6,000	8,000	2,000
Total Other Charges	19,000	19,000	19,000	0

Chief Information Office (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
Fixed Assets				
Equipment:				
Computer Info and Data Processing Sys	125,000	125,000	0	-125,000
Computers, Midrange/Departmental	0	0	60,000	60,000
Major Office Equipment	40,000	40,000	105,000	65,000
Total Equipment	165,000	165,000	165,000	0
Total Fixed Assets	165,000	165,000	165,000	0
Other Financing Uses				
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Total Residual Equity Transfers	0	0	0	0
Gross Total	3,576,000	3,635,000	4,076,000	441,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	3,576,000	3,635,000	4,076,000	441,000
REVENUES:				
Miscellaneous Revenues	17,000	17,000	17,000	0
TOTAL REVENUES	17,000	17,000	17,000	0
NET COUNTY COST	3,559,000	3,618,000	4,059,000	441,000

CHIEF INFORMATION OFFICE

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Effective Application of Information Technology (I/T)

Program Description: See Departmental Program Summary

Program Result: County Board of Supervisors and departments are provided with vision, direction, analysis and recommendations to facilitate collaboration among departments on common goals and initiatives, to implement I/T best practices, to optimize County I/T resources, and to make informed business decisions.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Savings achieved through enterprise contracts/agreements ⁽¹⁾	n/a	\$10,274,000	\$1,898,000	\$1,898,000
Percentage of budget amount allocated to I/T that is committed to enterprise projects	n/a	4%	4%	5%
Percentage of I/T projects managed by the CIO that were successfully completed and/or on schedule	n/a	80%	90%	90%
Percentage of CIO analyses and recommendations submitted and adopted by the Board of Supervisors	100%	100%	97%	98%
Percentage of departments/agencies that submitted Business Automation Plans with their budget submission	97%	100%	97%	100%
<u>Operational Measures</u>				
Number of enterprise projects ⁽²⁾	n/a	6	6	7
Number of enterprise projects managed by CIO staff	n/a	6	4	4
Number of I/T projects overseen by CIO	n/a	54	56	58
Number of CIO analyses and recommendations accepted and approved by the Board of Supervisors	106	28	40	45
Number of departments/agencies that submitted Business Automation Plans	34	37	36	37

Explanatory Note(s):

(1) Fiscal year (FY) 2003-04 savings were achieved through the purchase of Cognos software licenses. The software license fee is a one-time charge per user. The FY 2004-05 estimated saving is due to savings in the ongoing maintenance cost for both anti-virus and Cognos software.

(2) Some enterprise projects span more than one year.

n/a = not available

PROGRAM NAME: Enterprise Information Security

Program Description: See Departmental Program Summary

Program Result: County departments and commissions have a security architecture (policies, procedures, communication processes, and technology infrastructure) and program to protect critical information assets and mitigate the impact of computer security incidents.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of departments implementing and standardizing the information security related hardware, software, policies, and procedures	n/a	60%	80%	90%
Percentage of departments that have designated information security staff	59%	65%	94%	94%

Chief Information Office (cont'd)

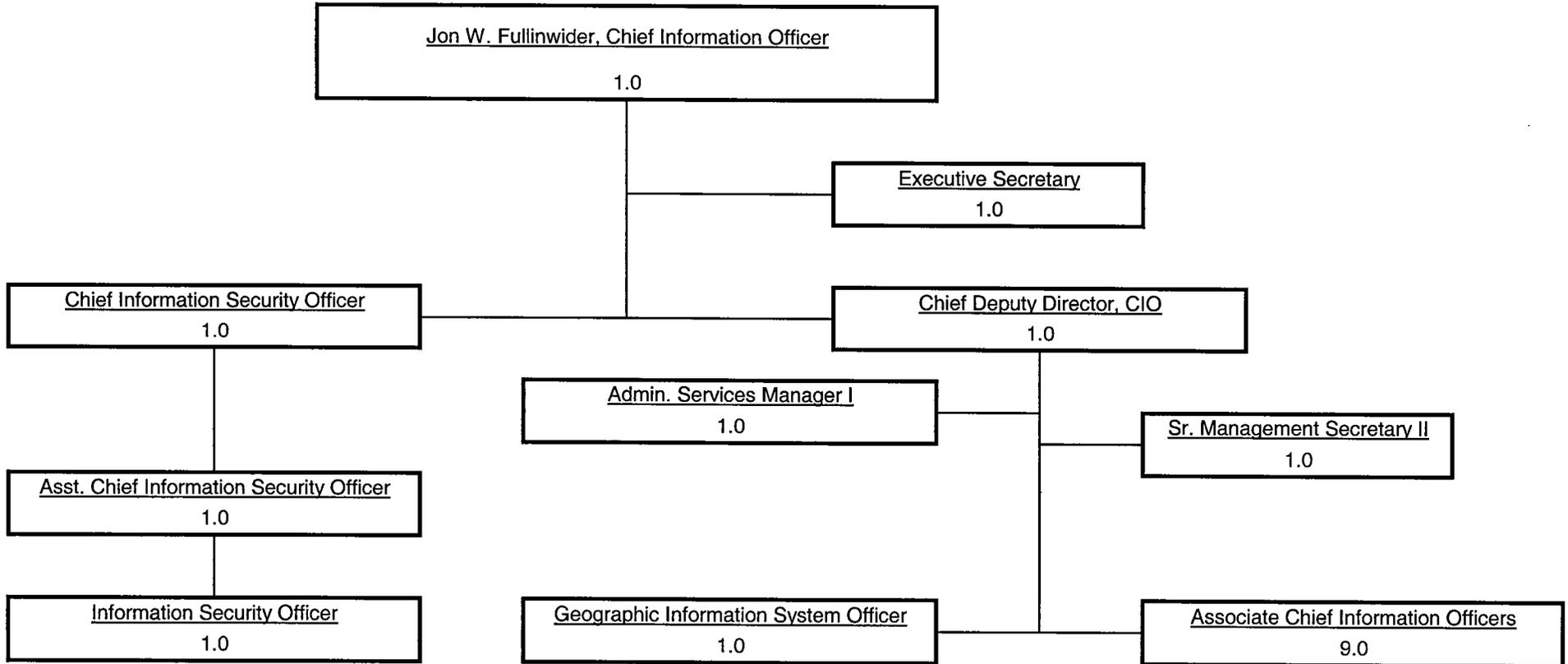
Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators (cont'd)				
Percentage of departments participating in countywide security initiatives and teams	59%	65%	94%	94%
Percentage of departments that have implemented information security awareness training programs	n/a	1%	38%	50%
Percentage of cyber threats classified as high risk by the County Computer Emergency Response Teams (CCERT) with an issued Computer Emergency Response Team Technical (CERTTECH) advisory that are detected, blocked, and/or remediated without a CCERT activation	83%	72%	90%	90%
Operational Measures				
Number of high risk cyber threats identified by County's CCERT organization	n/a	84	90	105
Number of County departments and agencies that require designated security staff or a support arrangement	n/a	24	35	35
Number of departments with dedicated I/T staff that must respond to information security threats	n/a	10	13	15

Explanatory Note(s):

n/a = not available

CHIEF INFORMATION OFFICE
Fiscal Year 2005-06 Proposed Budget
Official Request
Proposed Positions = 18.0

12.7



**CHILD SUPPORT SERVICES
PHILIP L. BROWNING, DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 110,487,668	\$ 112,514,000	\$ 120,748,000	\$ 125,215,000	\$ 125,215,000	\$ 4,467,000
SERVICES & SUPPLIES	58,052,740	63,866,000	69,272,000	64,734,000	63,345,000	-5,927,000
OTHER CHARGES	9,981,840	199,000	199,000	193,000	193,000	-6,000
FIXED ASSETS-EQUIP	833,136	250,000				
GROSS TOTAL	\$ 179,355,384	\$ 176,829,000	\$ 190,219,000	\$ 190,142,000	\$ 188,753,000	\$ -1,466,000
LESS INTRAFD TRANSFER	31,298	1,000,000	1,000,000	1,700,000	1,700,000	700,000
NET TOTAL	\$ 179,324,086	\$ 175,829,000	\$ 189,219,000	\$ 188,442,000	\$ 187,053,000	\$ -2,166,000
REVENUE	176,079,794	182,235,000	189,219,000	188,442,000	187,053,000	-2,166,000
NET COUNTY COST	\$ 3,244,292	\$ -6,406,000	\$	\$	\$	\$
 BUDGETED POSITIONS	 2,008.0	 1,897.0	 1,897.0	 1,897.0	 1,897.0	
 REVENUE DETAIL						
STATE-OTHER	\$ 72,525,629	\$ 61,814,000	\$ 63,674,000	\$ 62,948,000	\$ 62,475,000	\$ -1,199,000
FEDERAL-OTHER	103,095,289	119,993,000	125,545,000	125,494,000	124,578,000	-967,000
PERSONNEL SERVICES	3,390					
CHRGs FOR SVCS-OTHER	73,432					
OTHER SALES	9,470					
MISCELLANEOUS	372,584	428,000				
TOTAL	\$ 176,079,794	\$ 182,235,000	\$ 189,219,000	\$ 188,442,000	\$ 187,053,000	\$ -2,166,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY JUDICIAL	

Mission Statement

The mission of the County of Los Angeles Child Support Services Department (CSSD) is to improve the quality of life for children and families of Los Angeles County by providing timely, accurate, and responsive child support services.

2005-06 Budget Message

The 2005-06 Proposed Budget assumes funding of \$188,753,000 including no change in the Administration allocation from the State Department of Child Support Services (DCSS) for the third consecutive year. The Proposed Budget reflects additional funding from the Departments of Public Social Services and Children and Family Services in the form of Collection Incentive Offset, which will generate additional federal funding, and be utilized to offset increases in salaries and employee benefits and charges from other County departments. In addition, DCSS has authorized the Department to shift a portion of administrative funding into the Electronic Data Processing category to more appropriately reflect actual expenditures.

Strategic Planning

The Department has aligned its *Performance Counts!* and annual Management Appraisal and Performance Plan goals with both the County's Strategic Plan and the federal and State performance measures for local child support agencies. CSSD has engaged senior level staff in planning summits designed to identify areas in the Department needing refinement and practices, which have rendered great results over the last fiscal year. Additionally, the Business Process Redesign project has been implemented to assist in further improving management of the Department's 475,000 cases and collection of support for the children and families of Los Angeles County.

Child Support Services (cont'd)

Critical Needs

With the prospect of reduced funding, due to a flat allocation and increasing costs, the Department critically needs an increase of the Collection Incentive Offset in order to meet its strategic plans, which includes increased Child Support collections.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes:</u>				
1.	\$ 1,827,000	\$ 1,827,000	\$ --	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 366,000	\$ 366,000	\$ --	--
	<u>Unavoidable Costs:</u> Reflects an increase in retiree health care premiums and unemployment insurance costs based on historical experience.			
3.	\$ 215,000	\$ 215,000	\$ --	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ 2,059,000	\$ 2,059,000	\$ --	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings, offset by an increase in intrafund transfers from the Departments of Public Social Services and Children and Family Services and federal revenue.			
5.	\$ -5,927,000	\$ -5,927,000	\$ --	--
	<u>Services and Supplies:</u> Reflects a reduction in costs from the Internal Services Department based on estimated Electronics Data Processing related charges, and a net reduction in various services and supplies such as contracts, travel and office supplies.			
6.	\$ -6,000	\$ -6,000	\$ --	--
	<u>Other Charges:</u> Reflects a net reduction in charges from other County departments.			
Total \$	-1,466,000	\$ -1,466,000	\$ 0	0.0

CHILD SUPPORT SERVICES

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Child Support Enforcement</u>				
\$ 135,033,000	\$ 1,531,000	\$ 133,502,000	\$ --	1,627.0

Authority: Mandated program - California Family Code Section 17304 requires the creation of an independent Child Support Services Department for each county in California.

Establishment and enforcement of court orders for financial and medical support of children by non-custodial parents, within the parameters of federal and State statutes.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Administration</u>				
\$ 14,859,000	\$ 169,000	\$ 14,690,000	\$ --	142.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Department. Includes executive office, fiscal management (budget, procurement, accounting), human resources (personnel/payroll), facilities management, employee relations and contract management.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Information Technology</u>				
\$ 38,861,000	\$ --	\$ 38,861,000	\$ --	128.0

Authority: A non-mandated, discretionary program, inclusive of a mandated child support enforcement system and administrative support systems.

This program was established to provide automated technology assessments, services, and support to the department in order to continually enhance productivity, efficiency, and cost-effectiveness.

Total Programs

\$ 188,753,000	\$ 1,700,000	\$ 187,053,000	\$ 0	1,897.0
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CHILD SUPPORT SERVICES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	77,349,000	83,341,000	84,457,000	1,116,000
Employee Benefits	35,165,000	37,407,000	40,758,000	3,351,000
Total Salaries and Employee Benefits	112,514,000	120,748,000	125,215,000	4,467,000
<u>Services and Supplies</u>				
Administrative and General	597,000	451,000	0	-451,000
Administrative Services	0	0	11,308,000	11,308,000
Communications	3,219,000	3,421,000	93,000	-3,328,000
Computer Equipment-noncapital	1,657,000	1,665,000	0	-1,665,000
Computer Software	705,000	720,000	0	-720,000
Computing-Mainframe	0	0	15,913,000	15,913,000
Computing-Midrange/Departmental Sys	0	0	1,032,000	1,032,000
Computing-Personal	0	0	1,673,000	1,673,000
Household Expenses	7,000	7,000	7,000	0
Information Technology Services	21,804,000	23,405,000	4,270,000	-19,135,000
Insurance	70,000	119,000	147,000	28,000
Maintenance-Buildings and Improvements	45,000	75,000	107,000	32,000
Maintenance-Equipment	52,000	59,000	129,000	70,000
Memberships	124,000	129,000	131,000	2,000
Miscellaneous Expense	0	0	13,000	13,000
Office Expense	0	0	2,756,000	2,756,000
Office Expense-Other	1,074,000	1,105,000	0	-1,105,000
Office Expense-Postage	2,277,000	2,277,000	0	-2,277,000
Office Expense-Stat and Forms	217,000	220,000	0	-220,000
Professional and Specialized Services	14,777,000	15,951,000	0	-15,951,000
Professional Services	0	0	2,439,000	2,439,000
Rents and Leases-Bldg and Improvements	10,471,000	10,478,000	11,009,000	531,000
Rents and Leases-Equipment	819,000	823,000	1,006,000	183,000
Special Departmental Expense	49,000	85,000	72,000	-13,000
Technical Services	0	0	2,763,000	2,763,000
Telecommunications	4,778,000	4,962,000	7,328,000	2,366,000
Transportation and Travel	0	0	659,000	659,000
Transportation and Travel-Auto Mileage	140,000	140,000	0	-140,000
Transportation and Travel-Auto Service	21,000	29,000	0	-29,000
Transportation and Travel-Other	20,000	20,000	0	-20,000
Transportation and Travel-Traveling	855,000	841,000	0	-841,000
Utilities	88,000	63,000	66,000	3,000
Other Expenses	0	2,227,000	424,000	-1,803,000
Total Services and Supplies	63,866,000	69,272,000	63,345,000	-5,927,000

Child Support Services (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Judgments and Damages	199,000	199,000	193,000	-6,000
Total Other Charges	199,000	199,000	193,000	-6,000
<u>Fixed Assets</u>				
Equipment:				
Major Office Equipment	250,000	0	0	0
Total Equipment	250,000	0	0	0
Total Fixed Assets	250,000	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	176,829,000	190,219,000	188,753,000	-1,466,000
Less: Intrafund Transfers	1,000,000	1,000,000	1,700,000	700,000
TOTAL NET REQUIREMENTS	175,829,000	189,219,000	187,053,000	-2,166,000
REVENUES:				
Intergovernmental Revenues-Federal	119,993,000	125,545,000	124,578,000	-967,000
Intergovernmental Revenues-State	61,814,000	63,674,000	62,475,000	-1,199,000
Miscellaneous Revenues	428,000	0	0	0
TOTAL REVENUES	182,235,000	189,219,000	187,053,000	-2,166,000
NET COUNTY COST	-6,406,000	0	0	0

CHILD SUPPORT SERVICES

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Child Support Enforcement

Program Description: The Child Support Services Department is responsible for establishing, modifying and enforcing child and medical support obligations, enforcing existing spousal support orders, and determining parentage for children as required under federal and state law.

Program Result: Children receive the support to which they are entitled under the statewide uniform guidelines and families receive timely, accurate and responsive child support services.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Total support collected (millions)	\$489.5	\$501.0	\$516.0	\$525.0
Percentage of cases with paternity established	78.9%	77.6%	80.0%	85.0%
Percentage of cases with court orders	70.2%	72.9%	74.0%	77.0%
Percentage collected of current support due	37.3%	41.9%	45.0%	48.0%
Percentage of cases with collections on arrears	47.1%	46.5%	48.0%	50.0%
<u>Operational Measures</u>				
Center waiting time (minutes) ⁽¹⁾	3.10	8.37	11.95	11.95
Cost efficiency (dollars collected per dollar spent)	\$2.67	\$3.04	\$3.12	\$3.15
Number of complaints ⁽²⁾	5,620	3,326	2,100	1,800

Explanatory Note(s):

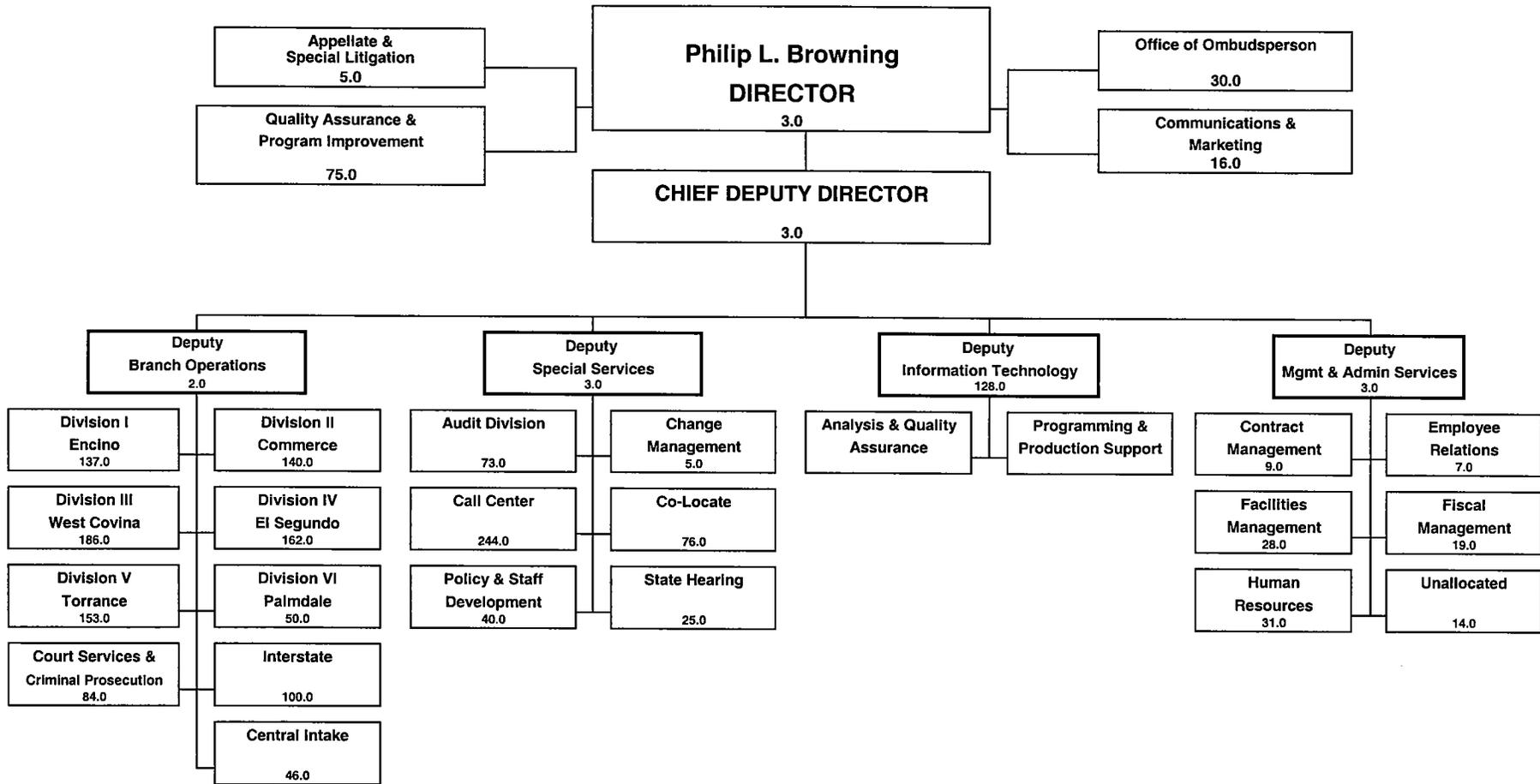
- (1) Varies with call volume and staffing level.
- (2) Data is by calendar year, starting with 2002.

CHILD SUPPORT SERVICES DEPARTMENT

ORGANIZATION CHART

Fiscal Year 2005-06

Proposed Positions = 1,897.0



CHILDREN AND FAMILY SERVICES
DAVID B. SANDERS, Ph.D., DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 426,855,782	\$ 458,798,000	\$ 463,414,000	\$ 491,358,000	\$ 491,358,000	\$ 27,944,000
SERVICES & SUPPLIES	142,082,839	151,524,000	155,962,000	172,818,000	164,187,000	8,225,000
OTHER CHARGES	825,268,654	812,615,000	831,297,000	841,354,000	823,924,000	-7,373,000
FIXED ASSETS-EQUIP	798,754	710,000	710,000	710,000	710,000	
OTHER FINANCING USES				13,000	13,000	13,000
GROSS TOTAL	\$ 1,395,006,029	\$ 1,423,647,000	\$ 1,451,383,000	\$ 1,506,253,000	\$ 1,480,192,000	\$ 28,809,000
LESS INTRAFD TRANSFER	2,237,900	3,391,000	3,391,000	3,255,000	3,255,000	-136,000
NET TOTAL	\$ 1,392,768,129	\$ 1,420,256,000	\$ 1,447,992,000	\$ 1,502,998,000	\$ 1,476,937,000	\$ 28,945,000
REVENUE	1,253,462,820	1,266,207,000	1,275,402,000	1,327,134,000	1,316,417,000	41,015,000
NET COUNTY COST	\$ 139,305,309	\$ 154,049,000	\$ 172,590,000	\$ 175,864,000	\$ 160,520,000	\$ -12,070,000
BUDGETED POSITIONS	6,619.0	6,244.0	6,244.0	6,323.0	6,323.0	79.0
REVENUE DETAIL						

ST-PUB ASSIST-ADMIN	\$ 206,883,786	\$ 210,504,000	\$ 207,108,000	\$ 216,735,000	\$ 216,735,000	\$ 9,627,000
ST AID-PUB ASST PROG	227,279,296	219,994,000	223,451,000	234,221,000	231,444,000	7,993,000
STATE-OTHER	-11,726,958	8,717,000	8,075,000	8,075,000	8,075,000	
STATE-REALIGNMENT REV	200,323,000	212,151,000	198,672,000	215,600,000	220,006,000	21,334,000
FEDERAL-PUB ASST-ADM	324,142,355	352,450,000	359,033,000	374,712,000	374,712,000	15,679,000
FED AID-PUB ASST PROG	266,848,730	256,856,000	273,528,000	272,206,000	259,510,000	-14,018,000
FEDERAL-OTHER	33,324,476	2,385,000	2,385,000	2,385,000	2,385,000	
ADOPTION FEES	615,378	550,000	550,000	550,000	550,000	
CHRGs FOR SVCS-OTHER	56,192					
OTHER SALES	2,469					
MISCELLANEOUS	5,469,979	2,600,000	2,600,000	2,650,000	3,000,000	400,000
SALE OF FIXED ASSETS	7,627					
OPERATING TRANSFER IN	236,490					
TOTAL	\$ 1,253,462,820	\$ 1,266,207,000	\$ 1,275,402,000	\$ 1,327,134,000	\$ 1,316,417,000	\$ 41,015,000

CHILDREN AND FAMILY SERVICES ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN SERVICES & SUPPLIES	\$ 426,855,782	\$ 458,798,000	\$ 463,414,000	\$ 491,358,000	\$ 491,358,000	\$ 27,944,000
OTHER CHARGES	60,589,872	66,921,000	68,731,000	71,148,000	71,148,000	2,417,000
FIXED ASSETS-EQUIP	798,754	710,000	710,000	710,000	710,000	
OTHER FINANCING USES				13,000	13,000	13,000
GROSS TOTAL	\$ 627,257,247	\$ 674,324,000	\$ 685,188,000	\$ 716,330,000	\$ 716,330,000	\$ 31,142,000
LESS INTRAFD TRANSFER	902,424	2,055,000	2,055,000	2,055,000	2,055,000	
NET TOTAL	\$ 626,354,823	\$ 672,269,000	\$ 683,133,000	\$ 714,275,000	\$ 714,275,000	\$ 31,142,000
REVENUE	563,233,598	589,703,000	591,658,000	620,494,000	620,494,000	28,836,000
NET COUNTY COST	\$ 63,121,225	\$ 82,566,000	\$ 91,475,000	\$ 93,781,000	\$ 93,781,000	\$ 2,306,000
BUDGETED POSITIONS	6,619.0	6,244.0	6,244.0	6,323.0	6,323.0	79.0
REVENUE DETAIL						
ST-PUB ASSIST-ADMIN	\$ 206,883,786	\$ 210,504,000	\$ 207,108,000	\$ 216,735,000	\$ 216,735,000	\$ 9,627,000
STATE-OTHER	-22,131,115					
STATE-REALIGNMENT REV	19,529,000	22,914,000	21,682,000	25,162,000	25,162,000	3,480,000
FEDERAL-PUB ASST-ADM	324,142,355	352,450,000	359,033,000	374,712,000	374,712,000	15,679,000
FEDERAL-OTHER	33,324,476	2,385,000	2,385,000	2,385,000	2,385,000	
ADOPTION FEES	615,378	550,000	550,000	550,000	550,000	
CHRGs FOR SVCS-OTHER	56,192					
OTHER SALES	2,469					
MISCELLANEOUS	566,940	900,000	900,000	950,000	950,000	50,000
SALE OF FIXED ASSETS	7,627					
OPERATING TRANSFER IN	236,490					
TOTAL	\$ 563,233,598	\$ 589,703,000	\$ 591,658,000	\$ 620,494,000	\$ 620,494,000	\$ 28,836,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC ASSISTANCE		ADMINISTRATION	

Mission Statement

The Department of Children and Family Services (DCFS) will, with its community partners, provide a comprehensive children protection system of prevention, preservation and permanency to ensure that children grow up safely, physically and emotionally healthy, educated, and in permanent homes.

2005-06 Budget Message

The 2005-06 Proposed Budget for Administration reflects an increase in gross appropriation of \$31.1 million, revenue increases of \$28.8 million and a \$2.3 million increase in net County cost (NCC). Major components of the changes are:

- \$0.4 million increase in NCC for the first in a series of medical hubs and receipt of Cohort I and Kids' Plate funding;
- \$2.9 million increase in NCC to increase social work and administrative/support staff;
- \$4.0 million decrease in NCC due to increases in revenue;
- \$7.0 increase in NCC as a result of salaries and employee benefits increases;
- \$3.5 million decrease in NCC due to an increase in Realignment Sales Tax revenue; and
- \$0.5 million decrease in NCC due to decreases in rent and lease costs.

Strategic Planning

The Department is in the process of developing and refining the strategic plan to reflect the focus of departmental resources and efforts on the "Key Three": reduce timelines to permanency, reduce recidivism of abuse and neglect, and reduce the length of stay in out-of-home care.

The Department will strive to further reduce caseloads of Children's Social Workers to enable these staff to increase the amount of time spent on each case.

The Department will work with County partners and the State to obtain a Title IV-E Demonstration Waiver from the federal government which would provide more flexibility in the use of Title IV-E funding.

In addition, the Department will expand communications with key partners and stakeholders, have earlier and more meaningful engagement of family and community partners in case plan development and implementation, and strive to expand the array of services and supports available to children and families that build on family strength to respond to the unique needs of children and families.

The Department has undertaken performance based budgeting by reviewing existing budgeted positions and operating costs and defining the missions, workload, functions and staffing of all organizational units in the Department. However, the review and redeployment of clerical positions has not been completed and is still in progress.

Critical Needs

The Department's critical unmet needs include funding for services needed to prevent entry into the child protection system. Most of the current funding does not provide the flexibility to serve children and families prior to their entry into the system.

The Department is also analyzing unmet needs related to appropriate staffing resources for referrals that have high risk structured decision-making results.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 364,000	\$ --	\$ 364,000	--
	<u>Medical Hub</u> : Reflects MacLaren Children's Center funding from Provisional Financing Uses for a medical hub located at the LAC+USC Medical Center, partially offset by elimination of 2004-05 one-time start up costs. <i>Supports Countywide Strategic Plan Goal 5.</i>			
2.	\$ 2,570,000	\$ 2,570,000	\$ --	--
	<u>Cohort I and Kids' Plate</u> : Reflects Cohort I and Kids' Plate funding offset by elimination of one-time 2003-04 Cohort I rollover funding. <i>Supports Countywide Strategic Plan Goal 5.</i>			
3.	\$ 1,124,000	\$ 551,000	\$ 573,000	15.0
	<u>Emergency Response Command Post (ERCP)/Paramount Outstation</u> : Reflects funding for 13.0 Children's Social Worker (CSW) and 2.0 Supervising Children's Social Worker (SCSW) positions for outstationing at the recently opened Paramount outstation facility. <i>Supports Countywide Strategic Plan Goal 5.</i>			

Children and Family Services (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
4.	\$ 791,000	\$ 388,000	\$ 403,000	10.0
	<u>Child Protection Hotline:</u> Reflects funding for 5.0 CSW and 5.0 SCSW positions to receive and respond to telephone calls alleging child abuse and/or neglect and ensure 24/7 coverage. <i>Supports Countywide Strategic Plan Goal 5.</i>			
5.	\$ 2,834,000	\$ 1,389,000	\$ 1,445,000	42.0
	<u>Regional Case Management Staff:</u> Reflects funding for 32.0 CSW, 5.0 SCSW and 5.0 clerical support positions to enable social work staff to spend more time with the children in their caseloads. <i>Supports Countywide Strategic Plan Goal 5.</i>			
6.	\$ 230,000	\$ 113,000	\$ 117,000	4.0
	<u>Sign Language Specialists:</u> Reflects funding for 4.0 additional Sign Language Specialist positions for the Deaf Unit to ensure availability of interpreter services departmentwide. <i>Supports Countywide Strategic Plan Goal 5.</i>			
7.	\$ --	\$ 3,712,000	\$ -3,712,000	--
	<u>Child Welfare Services Revenue Changes:</u> Reflects increases in federal and State funding allocations and the shift of Emergency Assistance Temporary Assistance for Needy Families funding to State Child Welfare Services. <i>Supports Countywide Strategic Plan Goal 4.</i>			
8.	\$ 100,000	\$ 100,000	\$ --	--
	<u>Kidsave Grant:</u> Reflects grant funding received from the Greenbaum Foundation to develop a Kidsave program to find adoptive families for older, hard-to-place children. <i>Supports Countywide Strategic Plan Goal 5.</i>			
9.	\$ 168,000	\$ 82,000	\$ 86,000	2.0
	<u>Information Technology Infrastructure:</u> Reflects funding for 2.0 positions for Information Technology to: a) ensure completion of Advance Planning Documents required in order to receive State and federal funding for computer hardware and software purchases; and b) create a Departmental Information Security Officer position. <i>Supports Countywide Strategic Plan Goal 3.</i>			
10.	\$ 518,000	\$ 254,000	\$ 264,000	6.0
	<u>Administrative/Support Positions:</u> Reflects funding for 6.0 positions: a) for preparation of solicitation documents, contracts and Board letters; and b) to centralize the responsibility for investigations of child fatalities as recommended by the Auditor-Controller. <i>Supports Countywide Strategic Plan Goal 3</i>			
<u>Other Changes</u>				
1.	\$ -62,000	\$ --	\$ -62,000	--
	<u>Productivity Investment Fund (PIF) Repayment:</u> Reflects reduction in funding for Nexus VIII Conference PIF loan repayment.			

Children and Family Services (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes</u> (cont'd)				
2.	\$ 12,033,000	\$ 7,651,000	\$ 4,382,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
3.	\$ 1,175,000	\$ 1,018,000	\$ 157,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ 6,045,000	\$ 5,094,000	\$ 951,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of the multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
5.	\$ --	\$ 3,480,000	\$ -3,480,000	--
	<u>Realignment Revenue:</u> Reflects an increase in Realignment Sales Tax revenue with a corresponding reduction in net County cost.			
6.	\$ -68,000	\$ --	\$ -68,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
7.	\$ -391,000	\$ --	\$ -391,000	--
	<u>Operating and Capital Lease Costs:</u> Reflects a decrease in departmental operating and capital lease expenditures.			
8.	\$ 3,026,000	\$ 1,483,000	\$ 1,543,000	--
	<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects adjustment of various employee benefit costs based on historical experience.			
9.	\$ 685,000	\$ 951,000	\$ -266,000	--
	<u>Miscellaneous Appropriation/Revenue Adjustments:</u> Reflects an adjustment of appropriation and revenue to reflect current projections.			
Total	\$ 31,142,000	\$ 28,836,000	\$ 2,306,000	79.0

CHILDREN AND FAMILY SERVICES

DEPARTMENTAL PROGRAM SUMMARY AND PERFORMANCE MEASURES

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Early Intervention</u>				
<u>Total Program Costs</u>				
\$ 87,956,000	\$ 98,000	\$ 79,489,000	\$ 8,369,000	501.0
<u>Less Administration</u>				
\$ 17,405,000	\$ 32,000	\$ 14,835,000	\$ 2,538,000	67.0
<u>Net Program Costs</u>				
\$ 70,551,000	\$ 66,000	\$ 64,654,000	\$ 5,831,000	434.0

Authority: Mandated program, discretionary service level - California Welfare and Institutions (W&I) Code Sections 11400-11469, 16000, 16112-16115, 16500-16515 and 18350-18351.

Early Intervention programs match the unique needs of children and family with available services and resources in their community. Services are provided through Family Support, Alternative Response Program, and Family Preservation. The services are a proactive approach toward the prevention of family conflict that may lead to child abuse or neglect. The focus of these services is on strengthening and empowering families and communities to foster growth of its children, youth, adults, and family members.

Program Result: At-risk children are able to stay safely at home with their families.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> ⁽¹⁾				
Percent of families who received Family Support services who do not have a reoccurrence of substantiated maltreatment within 12 months after receiving the services	n/a	n/a	n/a	n/a
Percent of families who received Alternative Response services who do not have a reoccurrence of substantiated maltreatment within 12 months after receiving services	n/a	n/a	n/a	n/a
Percent of families who received Family Preservation services who do not have a reoccurrence of substantiated maltreatment within 12 months after receiving services	83.0%	n/a	n/a	n/a
Percent of children who received Department of Children and Family Services (DCFS) supported child care services that do not have a reoccurrence of substantiated maltreatment within 12 months	n/a	n/a	n/a	n/a
<u>Operational Measures</u> ⁽¹⁾				
Number of families referred to Family Support that received services	n/a	n/a	n/a	n/a
Number of families referred to Alternative Response that received services	n/a	362	n/a	n/a
Number of families referred to Family Preservation that received services	2,802	2,697	2,805	3,927
Number of families referred to DCFS supported child care that received services	n/a	n/a	n/a	n/a

Children and Family Services (cont'd)

Explanatory Note(s):

(1) Data to be provided by June 30, 2006.

n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Crisis Intervention</u>				
<u>Total Program Costs</u>				
\$ 165,960,000	\$ 224,000	\$ 141,296,000	\$ 24,440,000	1,578.0
<u>Less Administration</u>				
\$ 32,372,000	\$ 60,000	\$ 27,593,000	\$ 4,719,000	125.0
<u>Net Program Costs</u>				
\$ 133,588,000	\$ 164,000	\$ 113,703,000	\$ 19,721,000	1,453.0

Authority: Mandated program, discretionary service level - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515 and 18350-18351.

Crisis Intervention operations are involved in assessing and investigating child abuse and neglect allegations, initiating legal action (when appropriate) to petition for court dependency status, and coordinating departmental response to child abduction cases. The Child Protection Hotline receives calls of alleged abuse and neglect, and determines whether or not to refer the allegations for investigation. In-person investigations are conducted by emergency response staff. When a decision is made to seek court supervision for a child, Juvenile Court Services takes action to establish court dependency status and functions as the liaison between the Department and Children's Court. Emergency Shelter Care staff transport and care for children while at Children's Court awaiting hearings.

Program Result: Families with children at-risk of abuse and/or neglect are stabilized, and children are able to remain safely in their own homes or in a home-like setting.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of immediate response referrals	45.7%	41.8%	37.4%	32.4%
Percent of immediate response referrals contacted within 24 hours ⁽¹⁾	78.0%	81.8%	87.0%	94.5%
Percent of five day response referrals	42.8%	47.1%	51.7%	57.2%
Percent of five day response referrals contacted within five days ⁽¹⁾	61.7%	65.5%	69.3%	73.1%
Percent of DCFS children able to remain safely in their own homes after the initial DCFS investigation	79.5%	79.7%	81.1%	82.3%
Percent of children remaining safely in their own home receiving Voluntary Family Maintenance (VFM) services	36.0%	48.0%	62.0%	78.4%
Percent of children receiving Voluntary Family Reunification (VFR) services	3.0%	3.7%	4.4%	5.2%
Percent of children needing court intervention	59.0%	48.3%	35.9%	21.5%
Percent of recurrence of substantiated maltreatment within 12 months from previous substantiated referrals ⁽²⁾	11.7%	n/a	n/a	n/a
Percent of substantiated new referrals on open cases	2.5%	2.9%	3.4%	4.2%

Children and Family Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators (cont'd)</u>				
Percent of reoccurrence of substantiated maltreatment within 6 months of receiving VFM services	7.2%	6.3%	5.5%	4.9%
Percent of reoccurrence of substantiated maltreatment within 6 months of receiving VFR services	12.3%	10.5%	8.7%	6.8%
Percent of referrals with substantiated maltreatment within 6 months of referral closure date ⁽²⁾	5.9%	n/a	n/a	n/a
Percent of referrals with substantiated maltreatment within 6 months from case closure date ⁽²⁾	3.0%	n/a	n/a	n/a
<u>Operational Measures</u>				
Total number of referrals for DCFS services	166,023	157,716	149,357	140,993
Number of child abuse and/or neglect referrals that require a response within 24 hours	75,869	35,933	55,977	47,524
Number of child abuse and/or neglect referrals requiring a five day Response in-person investigation	71,025	71,232	77,424	80,598
Number of children receiving VFM services	5,613	6,974	8,334	9,692
Number of children receiving VFR services	475	533	591	649

Explanatory Note(s):

(1) Data is based on referral count.

(2) Data to be provided by September 30, 2005.

n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Intensive Services</u>				
<u>Total Program Costs</u>				
\$ 333,048,000	\$ 1,522,000	\$ 288,233,000	\$ 43,293,000	2,992.0
<u>Less Administration</u>				
\$ 65,098,000	\$ 122,000	\$ 55,486,000	\$ 9,490,000	251.0
<u>Net Program Costs</u>				
\$ 267,950,000	\$ 1,400,000	\$ 232,747,000	\$ 33,803,000	2,741.0

Authority: Mandated program, discretionary service level - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515 and 18350-18351.

Intensive Services are provided to children and their families when children are at-risk due to actual or potential abuse, neglect, abandonment, or exploitation. Services are provided when children remain in the home with their parents or guardian, or when they have been placed in out-of-home care. Services provided include: Case Management and Support, Wraparound, Family Preservation, Emancipation, Respite Care, Health, Mental Health, Substance Abuse Treatment, and Educational Development.

Program Result: Children and families function without intensive services; children in foster care reside in a safe, stable, nurturing and healthy environment and in their own communities (whenever possible), and when necessary, children successfully emancipate from foster care.

Children and Family Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of children who did not sustain a subsequent substantiated allegation of abuse/neglect within 12 months of returning home ⁽¹⁾	94.6%	n/a	n/a	n/a
Percent of children who remain in home of parent or guardian 12 months after termination of receiving services ⁽¹⁾	96.7%	n/a	n/a	n/a
Percent of children who do not sustain abuse/neglect in out-of-home care	98.3%	98.7%	99.1%	99.7%
Percent of children re-entering foster care within 12 months of exiting ⁽¹⁾	1.5%	n/a	n/a	n/a
Percent of siblings placed together ⁽²⁾	71.5%	71.3%	71.5%	71.9%
Percent of youth exiting foster care through emancipation	14.4%	13.7%	13.1%	12.4%
Percent of youth who received Independent Living Services (ILP) living in safe and stable housing upon termination of services at age 21 years ⁽³⁾	n/a	n/a	n/a	n/a
Percent of youth who received ILP services who obtained a high school diploma or General Education Development ⁽³⁾	n/a	n/a	n/a	n/a
Percent of children placed with a relative within five days of initial detention	25.0%	29.6%	34.3%	39.0%
Percent of children placed in non-relative care in the same school attendance area at initial placement ⁽¹⁾	n/a	4.5%	5.0%	5.5%
Percent of children placed in non-relative care in the same school attendance area at replacement ⁽¹⁾	n/a	9.4%	10.3%	11.3%
<u>Operational Measures</u>				
Number of children placed in home of relative	18,838	18,329	17,816	17,299
Percent of out-of-home care cases with a monthly social worker visit ⁽⁴⁾	73.9%	78.6%	86.8%	98.3%
Percent of children with one placement within 12 months of detention ⁽¹⁾	39.1%	n/a	n/a	n/a
Number of youth who have received ILP services	6,705	7,428	8,149	8,866
Number of youth who received ILP services who were provided job/vocational training	1,518	1,291	1,492	1,693

Explanatory Note(s):

- (1) Data to be provided by September 30, 2005.
 - (2) Placement of siblings includes all siblings placed together or at least two siblings placed together.
 - (3) Data to be provided by September 30, 2006.
 - (4) Out-of-Home Care includes kin, non-kin, adoptive, and non-foster care placements.
- n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. Permanency				
<u>Total Program Costs</u>				
\$ 129,366,000	\$ 211,000	\$ 111,476,000	\$ 17,679,000	1,252.0
<u>Less Administration</u>				
\$ 25,217,000	\$ 47,000	\$ 21,494,000	\$ 3,676,000	98.0

Children and Family Services (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. Permanency (cont'd)				
<u>Net Program Costs</u>				
\$ 104,149,000	\$ 164,000	\$ 89,982,000	\$ 14,003,000	1,154.0

Authority: Mandated program, discretionary service level - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515 and 18350-18351.

Permanency programs include Family Reunification, Legal Guardianship and Adoption. Family Reunification is the preferred permanency plan. Family Reunification services include: Case Management and Support, Family Preservation, Emancipation, Health, Mental Health, Substance Abuse Treatment, and Educational Development. When it is not possible to reunify families, legal guardianship (with relatives or non-relatives) and adoption are explored. If relative care is the plan for permanency, relative caregivers are provided services necessary for children to achieve stability and permanence in relative care. If adoption is the permanency plan, adoption services are provided. Adoption services include recruitment and placement of children in adoptive homes; supervision of these placements until adoption is finalized; post-adoptive services to birth and adoptive parents; services and recommendations to the Superior Court on independent adoptions arranged by the birth parents; and recommendations to the Superior Court on petitions of persons seeking to legally adopt a step-child.

Program Result: Children in the foster care system move to permanency (Family Reunification, Legal Guardianship and Adoptions) in a timely manner.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of children exiting care within one year in order to be reunified	15.7%	14.4%	13.2%	12.0%
Percent of children exiting relative care within one year in order to be reunified	6.0%	5.6%	5.2%	4.9%
Percent of children exiting care within two years in order to be adopted	9.1%	11.2%	16.0%	32.0%
Percent of children exiting care within two years in order to be adopted by relatives	2.1%	2.6%	3.0%	7.0%
Percent of children exiting from care within two years due to Legal Guardianship	3.5%	3.5%	3.6%	3.7%
Percent of children exiting care within two years due to Legal Guardianship with relative	3.4%	3.7%	4.1%	4.4%
Percent of parental rights terminations completed within 15 months of detention	25.5%	24.7%	26.3%	28.4%
Percent of parental rights terminations completed within 15 months of detention for children placed with relatives	9.0%	10.0%	10.9%	11.4%
<u>Operational Measures</u>				
Number of resource families recruited and approved for foster care/adoption	583	411	754	1,010
Number of permanency assessments completed within 90 days of detention ⁽¹⁾	n/a	n/a	n/a	n/a
Number of permanency assessments completed within 90 days of detention for children placed with relatives ⁽¹⁾	n/a	n/a	n/a	n/a
Number of children exiting care through Family Reunification within one year	1,724	1,575	1,327	1,129
Number of children exiting relative care through Family Reunification within one year	656	612	568	524
Number of children exiting care through Adoptions within two years	190	209	227	245
Number of children exiting care through Adoption by a relative within two years	55	52	58	64

Children and Family Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u> (cont'd)				
Number of children exiting care through Legal Guardianship within two years	382	387	392	397
Number of children exiting care through Legal Guardianship with relative within two years	371	406	441	476

Explanatory Note:

(1) Data will be available by September 30, 2005.
n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
5. Administration				
<u>Total Program Costs</u>				
\$ 140,092,000	\$ 261,000	\$ 119,408,000	\$ 20,423,000	541.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 140,092,000	\$ 261,000	\$ 119,408,000	\$ 20,423,000	541.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facilities management, contracts, and information technology.

Program Result: The Department is provided with timely, accurate and efficient fiscal management, procurement, contract administration, human resources services, facilities management and information technology support.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of approved contractor invoices paid by Finance Section within 30 calendar days of receipt	n/a	n/a	n/a	n/a
Percent of approved mileage and expense claims reimbursed within 30 calendar days of receipt	n/a	n/a	n/a	n/a
Percent of employees on workers' compensation or health-related leave	n/a	n/a	n/a	n/a
Percent of performance evaluations processed by Human Resources Division by due date	n/a	n/a	n/a	n/a
Percent of contracts with outcomes/performance based statements of work	n/a	n/a	n/a	n/a
Percent of requests for goods processed by Procurement unit staff processed within ten working days	n/a	n/a	n/a	n/a
Percent of time critical computer systems are available during scheduled uptime	n/a	n/a	n/a	n/a

Children and Family Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of approved invoices paid by Finance Section within 30 days of receipt	n/a	n/a	n/a	n/a
Number of approved mileage and expense claims reimbursed within 30 calendar days of receipt	n/a	n/a	n/a	n/a
Number of employees on workers' compensation or health-related leave	n/a	n/a	n/a	n/a
Number of performance evaluations processed by Human Resources Division by due date ⁽¹⁾	n/a	n/a	n/a	n/a
Number of contracts with outcomes/performance based statements of work	n/a	n/a	n/a	n/a
Number of requests for goods (for staff and relative caregivers) received by Procurement Unit staff processed within ten working days	n/a	n/a	n/a	n/a
Number of hours critical systems are available during scheduled uptime	n/a	n/a	n/a	n/a

Explanatory Note:

(1) Reflects the success of the Return-to-Work program efforts.
n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
6. Assistance Payments				
<u>Total Program Costs</u>				
\$ 763,862,000	\$ 1,200,000	\$ 695,923,000	\$ 66,739,000	--
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 763,862,000	\$ 1,200,000	\$ 695,923,000	\$ 66,739,000	--

Authority: Mandated programs (except Special Programs) - California W&I Code Sections 10101, 11360-11375, 11461-11463, 16115-16123, 18350-18356 and 18960.

The Children and Family Services - Assistance Budget funds programs that are intended to: 1) maintain children who are placed in out-of-home care because of abuse or neglect; 2) provide for seriously emotionally disturbed children who require services as part of an Individualized Education Plan; 3) aid prospective adoptive parents in meeting the additional expenses of special needs children; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children.

Net Program Costs

\$ 1,480,192,000	\$ 3,255,000	\$ 1,316,417,000	\$ 160,520,000	6,323.0
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CHILDREN AND FAMILY SERVICES - ADMINISTRATION

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	294,803,000	298,082,000	311,923,000	13,841,000
Employee Benefits	163,995,000	165,332,000	179,435,000	14,103,000
Total Salaries and Employee Benefits	458,798,000	463,414,000	491,358,000	27,944,000
<u>Services and Supplies</u>				
Administrative Services	0	0	8,624,000	8,624,000
Clothing and Personal Supplies	270,000	270,000	270,000	0
Communications	942,000	942,000	918,000	-24,000
Computer Equipment-noncapital	4,028,000	4,203,000	0	-4,203,000
Computer Software	5,429,000	5,559,000	0	-5,559,000
Computing-Mainframe	0	0	4,725,000	4,725,000
Computing-Midrange/Departmental Sys	0	0	850,000	850,000
Computing-Personal	0	0	3,574,000	3,574,000
Contracted Program Services	0	0	18,611,000	18,611,000
Food	445,000	445,000	445,000	0
Household Expenses	0	53,000	53,000	0
Information Technology Services	6,431,000	7,060,000	6,637,000	-423,000
Information Technology-Security	0	0	273,000	273,000
Insurance	2,250,000	2,248,000	2,601,000	353,000
Jury and Witness Expense	285,000	230,000	230,000	0
Maintenance-Buildings and Improvements	1,470,000	1,414,000	1,532,000	118,000
Maintenance-Equipment	1,900,000	1,202,000	1,902,000	700,000
Medical Dental and Laboratory Supplies	5,000	39,000	39,000	0
Memberships	71,000	71,000	80,000	9,000
Miscellaneous Expense	523,000	637,000	788,000	151,000
Office Expense	0	0	5,674,000	5,674,000
Office Expense-Other	3,628,000	3,624,000	0	-3,624,000
Office Expense-Postage	1,000,000	1,000,000	0	-1,000,000
Office Expense-Stat and Forms	909,000	1,063,000	0	-1,063,000
Professional and Specialized Services	58,427,000	59,583,000	0	-59,583,000
Professional Services	0	0	27,399,000	27,399,000
Publication and Legal Notices	230,000	201,000	231,000	30,000
Rents and Leases-Bldg and Improvements	24,000,000	26,382,000	26,076,000	-306,000
Rents and Leases-Equipment	300,000	301,000	350,000	49,000
Special Departmental Expense	2,251,000	2,454,000	1,338,000	-1,116,000
Technical Services	0	0	6,133,000	6,133,000
Telecommunications	7,344,000	7,465,000	7,596,000	131,000
Training	13,976,000	14,321,000	14,083,000	-238,000
Transportation and Travel	0	0	10,214,000	10,214,000
Transportation and Travel-Auto Mileage	4,400,000	4,164,000	0	-4,164,000
Transportation and Travel-Auto Service	170,000	170,000	0	-170,000
Transportation and Travel-Other	126,000	128,000	0	-128,000
Transportation and Travel-Traveling	5,410,000	5,400,000	0	-5,400,000
Utilities	1,675,000	1,704,000	1,855,000	151,000
Total Services and Supplies	147,895,000	152,333,000	153,101,000	768,000

Children and Family Services - Administration (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Judgments and Damages	2,830,000	2,830,000	2,830,000	0
Retirement of Other Long-Term Debt	627,000	627,000	542,000	-85,000
Support and Care of Persons	63,464,000	65,274,000	67,776,000	2,502,000
Total Other Charges	66,921,000	68,731,000	71,148,000	2,417,000
<u>Fixed Assets</u>				
Equipment:				
Computer Info and Data Processing Sys	710,000	710,000	0	-710,000
Computers, Midrange/Departmental	0	0	710,000	710,000
Total Equipment	710,000	710,000	710,000	0
Total Fixed Assets	710,000	710,000	710,000	0
<u>Other Financing Uses</u>				
Operating Transfers Out	0	0	13,000	13,000
Total Other Financing Uses	0	0	13,000	13,000
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	674,324,000	685,188,000	716,330,000	31,142,000
Less: Intrafund Transfers	2,055,000	2,055,000	2,055,000	0
TOTAL NET REQUIREMENTS	672,269,000	683,133,000	714,275,000	31,142,000
REVENUES:				
Intergovernmental Revenues-Federal	354,835,000	361,418,000	377,097,000	15,679,000
Intergovernmental Revenues-State	233,418,000	228,790,000	241,897,000	13,107,000
Charges for Services	550,000	550,000	550,000	0
Miscellaneous Revenues	900,000	900,000	950,000	50,000
TOTAL REVENUES	589,703,000	591,658,000	620,494,000	28,836,000
NET COUNTY COST	82,566,000	91,475,000	93,781,000	2,306,000

CHILDREN AND FAMILY SERVICES - ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 3,070,000	\$ 3,629,000	\$ 3,629,000	\$ 19,717,000	\$ 11,086,000	\$ 7,457,000
OTHER CHARGES	764,678,782	745,694,000	762,566,000	770,206,000	752,776,000	-9,790,000
GROSS TOTAL	\$ 767,748,782	\$ 749,323,000	\$ 766,195,000	\$ 789,923,000	\$ 763,862,000	\$ -2,333,000
LESS INTRAFD TRANSFER	1,335,476	1,336,000	1,336,000	1,200,000	1,200,000	-136,000
NET TOTAL	\$ 766,413,306	\$ 747,987,000	\$ 764,859,000	\$ 788,723,000	\$ 762,662,000	\$ -2,197,000
REVENUE	690,229,222	676,504,000	683,744,000	706,640,000	695,923,000	12,179,000
NET COUNTY COST	\$ 76,184,084	\$ 71,483,000	\$ 81,115,000	\$ 82,083,000	\$ 66,739,000	\$ -14,376,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	\$ 227,279,296	\$ 219,994,000	\$ 223,451,000	\$ 234,221,000	\$ 231,444,000	\$ 7,993,000
STATE-OTHER	10,404,157	8,717,000	8,075,000	8,075,000	8,075,000	
STATE-REALIGNMENT REV	180,794,000	189,237,000	176,990,000	190,438,000	194,844,000	17,854,000
FED AID-PUB ASST PROG	266,848,730	256,856,000	273,528,000	272,206,000	259,510,000	-14,018,000
MISCELLANEOUS	4,903,039	1,700,000	1,700,000	1,700,000	2,050,000	350,000
TOTAL	\$ 690,229,222	\$ 676,504,000	\$ 683,744,000	\$ 706,640,000	\$ 695,923,000	\$ 12,179,000

2005-06 Budget Message

The Children and Family Services - Assistance Budget funds programs to: (a) maintain children who are placed in out-of-home care because of abuse or neglect; (b) provide services to seriously emotionally disturbed children who require services as part of an Individualized Education Plan; (c) aid prospective adoptive parents in meeting the additional expenses of special needs children; and (d) assist public and private agencies with providing child abuse and neglect prevention and intervention services to meet the needs of high-risk children.

The Department is currently implementing a number of strategies to ensure safety, stability and permanency for children under their care. Efficiencies resulting from strategic changes are anticipated to reduce Foster Care costs. The three key areas that are projected to affect the Assistance costs include: 1) ensuring that only those children and families who would be appropriately served by the child welfare system enter the system; 2) reducing the time children spend in out-of-home care; and 3) providing services to children and families to enable the children to remain safely in their homes or achieve timely permanency.

The 2005-06 Proposed Budget for Assistance Payments reflects a gross appropriation decrease of \$2.3 million and \$12.1 million increase in revenue primarily attributed to an increase in State revenue (including \$17.9 million Realignment Sales Tax revenue) resulting in an \$14.4 million decrease in net County cost (NCC).

- Foster Care (FC): \$30.1 million decrease in NCC due to: a) the transfer of the Kinship Guardianship Assistance (KinGAP) program to a newly created budget unit; b) a \$13.6 million increase in Realignment Sales Tax revenue; and c) reduced caseloads.
- KinGap: \$8.3 million in NCC transferred from the FC budget unit to fund the newly created separate budget unit and \$0.8 million NCC due to an increase in caseloads.
- Adoption Assistance Program: \$2.6 million decrease in NCC due to the \$4.3 million increase in Realignment Sales Tax revenue partially offset by the cost increase due to an increase in caseloads.
- Seriously Emotionally Disturbed: \$2.1 million increase in NCC due to a projected increase in caseload and case cost.

2005-06 Budget Message (cont'd)

-- Special Programs: \$7.1 million in NCC to fund a new Special Programs budget unit to assist in meeting the "Key Three" (improve permanency, improve safety and reduce reliance on out-of-home care).

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -75,175,000	\$ -45,101,000	\$ -30,074,000	--
	<i>Foster Care (FC): Reflects reductions due to: a) the transfer of \$52.4 million appropriation, \$44.1 million revenue and \$8.3 million NCC to the newly created Kinship Guardianship Assistance (KinGAP) budget unit; b) caseload decreases in Aid to Families with Dependent Children (AFDC)-FC and Emergency Assistance (EA)-FC partially offset by an increase in General Relief Ineligible (GRI)-FC caseloads and increases in AFDC-FC, EA-FC and GRI-FC case costs; and c) a \$13.6 million increase in Realignment Sales Tax revenue. Supports Countywide Strategic Plan Goal 5.</i>			
2.	\$ 54,364,000	\$ 45,262,000	\$ 9,102,000	--
	<i>KinGAP: Reflects a new budget unit financed by: a) the transfer of the KinGAP program from the FC budget unit with \$52.4 million appropriation, \$44.1 million revenue and \$8.3 million NCC; and b) a \$1.9 million increase in appropriation for increased caseloads offset by a \$1.1 million increase in revenue and \$0.8 increase in NCC. Supports Countywide Strategic Plan Goal 5.</i>			
3.	\$ 7,839,000	\$ 10,469,000	\$ -2,630,000	--
	<i>Adoption Assistance Program: Reflects a 4.1 percent increase in appropriation due to caseload and case cost increases, and a 13 percent decrease in NCC due to a \$4.3 million increase in Realignment Sales Tax revenue. Supports Countywide Strategic Plan Goal 5.</i>			
4.	\$ 3,532,000	\$ 1,413,000	\$ 2,119,000	--
	<i>Seriously Emotionally Disturbed: Reflects a projected 13.4 percent increase in appropriation due to caseload and case cost increases, and a 43.3 percent NCC increase. Supports Countywide Strategic Plan Goal 5.</i>			
5.	\$ 7,107,000	\$ --	\$ 7,107,000	--
	<i>Special Programs: Reflects a new budget unit for services designed to further the "Key Three" goals for which little or no State/federal funding is available. Supports Countywide Strategic Plan Goal 5.</i>			
Total	\$ -2,333,000	\$ 12,043,000	\$ -14,376,000	0.0

ADOPTION ASSISTANCE PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
OTHER CHARGES	\$ 167,565,667	\$ 183,153,000	\$ 192,372,000	\$ 200,211,000	\$ 200,211,000	\$ 7,839,000
REVENUE	152,195,305	167,546,000	172,026,000	182,495,000	182,495,000	10,469,000
NET COUNTY COST	\$ 15,370,362	\$ 15,607,000	\$ 20,346,000	\$ 17,716,000	\$ 17,716,000	\$ -2,630,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	\$ 67,974,795	\$ 74,990,000	\$ 78,104,000	\$ 82,991,000	\$ 82,991,000	\$ 4,887,000
STATE-OTHER	353,495	642,000				
STATE-REALIGNMENT REV	6,937,000	8,746,000	5,688,000	9,947,000	9,947,000	4,259,000
FED AID-PUB ASST PROG	76,930,015	83,168,000	88,234,000	89,557,000	89,557,000	1,323,000
TOTAL	\$ 152,195,305	\$ 167,546,000	\$ 172,026,000	\$ 182,495,000	\$ 182,495,000	\$ 10,469,000
	FUND GENERAL FUND		FUNCTION PUBLIC ASSISTANCE		ACTIVITY OTHER ASSISTANCE	

CHILD ABUSE PREVENTION PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 3,070,000	\$ 3,112,000	\$ 3,112,000	\$ 3,112,000	\$ 3,112,000	\$
REVENUE	3,069,762	3,112,000	3,112,000	3,112,000	3,112,000	
NET COUNTY COST	\$ 238	\$	\$	\$	\$	\$
REVENUE DETAIL						
STATE-OTHER	\$ 3,069,762	\$ 3,112,000	\$ 3,112,000	\$ 3,112,000	\$ 3,112,000	\$
TOTAL	\$ 3,069,762	\$ 3,112,000	\$ 3,112,000	\$ 3,112,000	\$ 3,112,000	\$
	FUND GENERAL FUND		FUNCTION PUBLIC ASSISTANCE		ACTIVITY OTHER ASSISTANCE	

Children and Family Services (cont'd)

FOSTER CARE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$	\$ 517,000	\$ 517,000	\$ 867,000	\$ 867,000	\$ 350,000
OTHER CHARGES	568,431,784	534,138,000	543,892,000	485,797,000	468,367,000	-75,525,000
GROSS TOTAL	\$ 568,431,784	\$ 534,655,000	\$ 544,409,000	\$ 486,664,000	\$ 469,234,000	\$ -75,175,000
LESS INTRAFD TRANSFER	1,335,476	1,336,000	1,336,000	1,200,000	1,200,000	-136,000
NET TOTAL	\$ 567,096,308	\$ 533,319,000	\$ 543,073,000	\$ 485,464,000	\$ 468,034,000	\$ -75,039,000
REVENUE	512,723,218	483,597,000	487,193,000	452,945,000	442,228,000	-44,965,000
NET COUNTY COST	\$ 54,373,090	\$ 49,722,000	\$ 55,880,000	\$ 32,519,000	\$ 25,806,000	\$ -30,074,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	\$ 147,955,564	\$ 133,647,000	\$ 134,826,000	\$ 130,194,000	\$ 127,417,000	\$ -7,409,000
STATE-OTHER	2,017,900					
STATE-REALIGNMENT REV	167,928,000	174,562,000	165,373,000	174,562,000	178,968,000	13,595,000
FED AID-PUB ASST PROG	189,918,715	173,688,000	185,294,000	146,489,000	133,793,000	-51,501,000
MISCELLANEOUS	4,903,039	1,700,000	1,700,000	1,700,000	2,050,000	350,000
TOTAL	\$ 512,723,218	\$ 483,597,000	\$ 487,193,000	\$ 452,945,000	\$ 442,228,000	\$ -44,965,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

KINGAP

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
OTHER CHARGES	\$	\$	\$	\$ 54,364,000	\$ 54,364,000	\$ 54,364,000
REVENUE				45,262,000	45,262,000	45,262,000
NET COUNTY COST	\$	\$	\$	\$ 9,102,000	\$ 9,102,000	\$ 9,102,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	\$	\$	\$	\$ 9,102,000	\$ 9,102,000	\$ 9,102,000
FED AID-PUB ASST PROG				36,160,000	36,160,000	36,160,000
TOTAL	\$	\$	\$	\$ 45,262,000	\$ 45,262,000	\$ 45,262,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

SERIOUSLY EMOTIONALLY DISTURBED CHILDREN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
OTHER CHARGES	\$ 28,681,331	\$ 28,403,000	\$ 26,302,000	\$ 29,834,000	\$ 29,834,000	\$ 3,532,000
REVENUE	22,240,937	22,249,000	21,413,000	22,826,000	22,826,000	1,413,000
NET COUNTY COST	\$ 6,440,394	\$ 6,154,000	\$ 4,889,000	\$ 7,008,000	\$ 7,008,000	\$ 2,119,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	\$ 11,348,937	\$ 11,357,000	\$ 10,521,000	\$ 11,934,000	\$ 11,934,000	\$ 1,413,000
STATE-OTHER	4,963,000	4,963,000	4,963,000	4,963,000	4,963,000	
STATE-REALIGNMENT REV	5,929,000	5,929,000	5,929,000	5,929,000	5,929,000	
TOTAL	\$ 22,240,937	\$ 22,249,000	\$ 21,413,000	\$ 22,826,000	\$ 22,826,000	\$ 1,413,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

SPECIAL PROGRAMS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$	\$	\$	\$ 15,738,000	\$ 7,107,000	\$ 7,107,000
NET COUNTY COST	\$	\$	\$	\$ 15,738,000	\$ 7,107,000	\$ 7,107,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

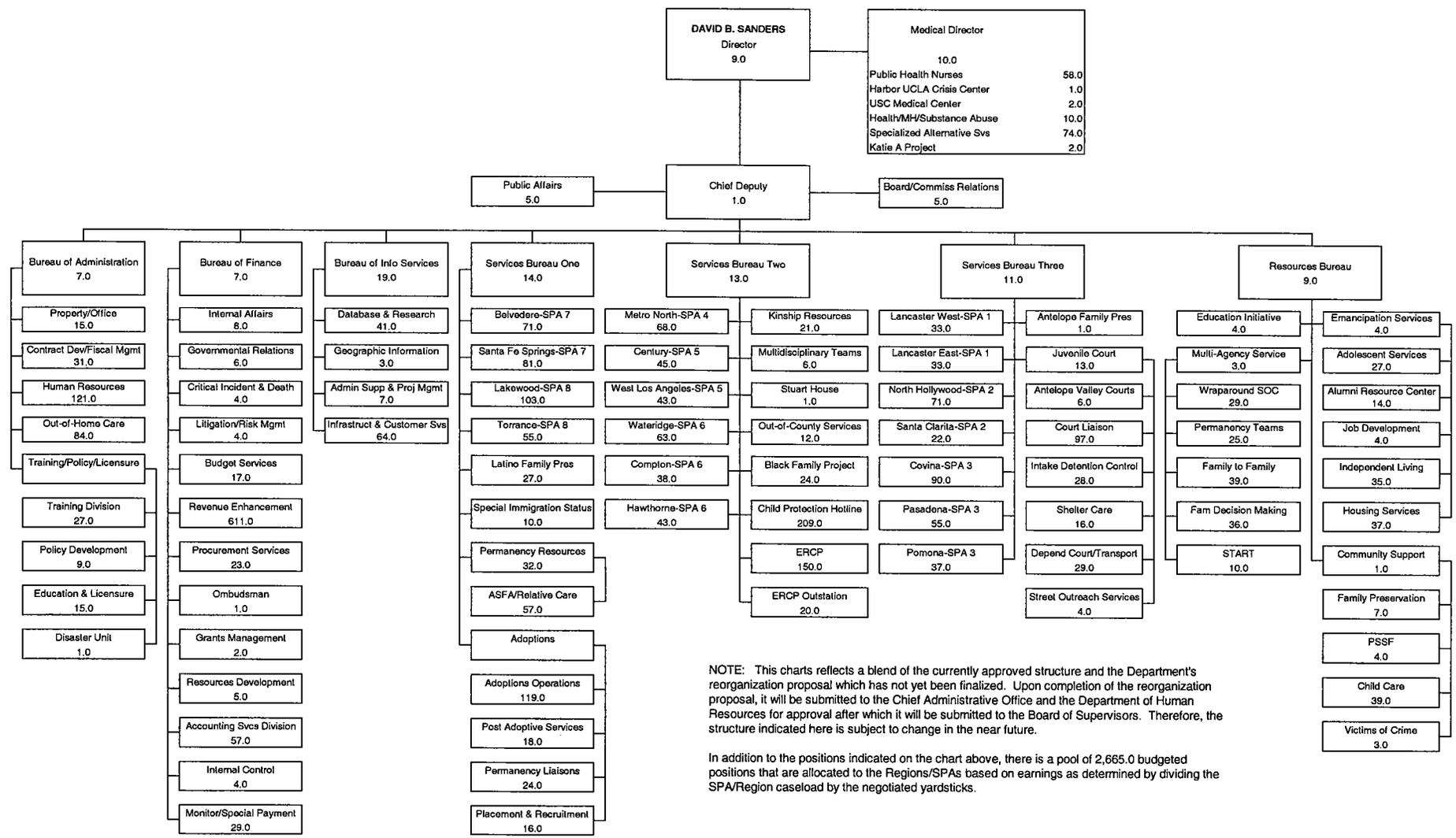
CHILDREN AND FAMILY SERVICES - ASSISTANCE

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Child Abuse Prevention Services	0	0	3,112,000	3,112,000
Professional and Specialized Services	3,629,000	3,629,000	0	-3,629,000
Professional Services	0	0	7,974,000	7,974,000
Total Services and Supplies	3,629,000	3,629,000	11,086,000	7,457,000
<u>Other Charges</u>				
Support and Care of Persons	745,694,000	762,566,000	752,776,000	-9,790,000
Total Other Charges	745,694,000	762,566,000	752,776,000	-9,790,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	749,323,000	766,195,000	763,862,000	-2,333,000
Less: Intrafund Transfers	1,336,000	1,336,000	1,200,000	-136,000
TOTAL NET REQUIREMENTS	747,987,000	764,859,000	762,662,000	-2,197,000
REVENUES:				
Intergovernmental Revenues-Federal	256,856,000	273,528,000	259,510,000	-14,018,000
Intergovernmental Revenues-State	417,948,000	408,516,000	434,363,000	25,847,000
Miscellaneous Revenues	1,700,000	1,700,000	2,050,000	350,000
Other Financing Sources	0	0	0	0
TOTAL REVENUES	676,504,000	683,744,000	695,923,000	12,179,000
NET COUNTY COST	71,483,000	81,115,000	66,739,000	-14,376,000

DEPARTMENT OF CHILDREN AND FAMILY SERVICES
 Fiscal Year 2005-06
 Proposed Budget Positions - 6,323.0

1.4.20



NOTE: This chart reflects a blend of the currently approved structure and the Department's reorganization proposal which has not yet been finalized. Upon completion of the reorganization proposal, it will be submitted to the Chief Administrative Office and the Department of Human Resources for approval after which it will be submitted to the Board of Supervisors. Therefore, the structure indicated here is subject to change in the near future.

In addition to the positions indicated on the chart above, there is a pool of 2,665.0 budgeted positions that are allocated to the Regions/SPAs based on earnings as determined by dividing the SPA/Region caseload by the negotiated yardsticks.

**COMMUNITY AND SENIOR SERVICES
CYNTHIA BANKS, INTERIM DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 32,613,524	\$ 32,130,000	\$ 36,002,000	\$ 31,696,000	\$ 31,696,000	\$ -4,306,000
SERVICES & SUPPLIES	127,846,351	105,377,000	133,831,000	94,977,000	94,117,000	-39,714,000
OTHER CHARGES	451,642	608,000	581,000	424,000	424,000	-157,000
GROSS TOTAL	\$ 160,911,517	\$ 138,115,000	\$ 170,414,000	\$ 127,097,000	\$ 126,237,000	\$ -44,177,000
LESS INTRAFD TRANSFER	57,484,451	52,288,000	67,578,000	47,783,000	47,783,000	-19,795,000
NET TOTAL	\$ 103,427,066	\$ 85,827,000	\$ 102,836,000	\$ 79,314,000	\$ 78,454,000	\$ -24,382,000
REVENUE	84,338,384	80,570,000	97,579,000	72,328,000	72,328,000	-25,251,000
NET COUNTY COST	\$ 19,088,682	\$ 5,257,000	\$ 5,257,000	\$ 6,986,000	\$ 6,126,000	\$ 869,000
BUDGETED POSITIONS	544.0	540.0	540.0	476.0	463.0	-77.0
REVENUE DETAIL						

STATE-OTHER	\$ 4,505,589	\$ 4,433,000	\$ 5,072,000	\$ 4,309,000	\$ 4,309,000	\$ -763,000
FEDERAL-OTHER	78,736,062	75,189,000	91,546,000	67,050,000	67,050,000	-24,496,000
OTHER SALES	663					
MISCELLANEOUS	307,858	256,000	211,000	455,000	455,000	244,000
OPERATING TRANSFER IN	788,212	692,000	750,000	514,000	514,000	-236,000
TOTAL	\$ 84,338,384	\$ 80,570,000	\$ 97,579,000	\$ 72,328,000	\$ 72,328,000	\$ -25,251,000

COMMUNITY AND SENIOR SERVICES ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 32,613,524	\$ 32,130,000	\$ 36,002,000	\$ 31,696,000	\$ 31,696,000	\$ -4,306,000
SERVICES & SUPPLIES	15,342,622	12,302,000	12,997,000	12,319,000	11,459,000	-1,538,000
OTHER CHARGES	451,642	608,000	581,000	424,000	424,000	-157,000
GROSS TOTAL	\$ 48,407,788	\$ 45,040,000	\$ 49,580,000	\$ 44,439,000	\$ 43,579,000	\$ -6,001,000
LESS INTRAFD TRANSFER	26,473,120	25,982,000	26,913,000	25,098,000	25,098,000	-1,815,000
NET TOTAL	\$ 21,934,668	\$ 19,058,000	\$ 22,667,000	\$ 19,341,000	\$ 18,481,000	\$ -4,186,000
REVENUE	14,720,772	13,801,000	17,410,000	12,355,000	12,355,000	-5,055,000
NET COUNTY COST	\$ 7,213,896	\$ 5,257,000	\$ 5,257,000	\$ 6,986,000	\$ 6,126,000	\$ 869,000
BUDGETED POSITIONS	544.0	540.0	540.0	476.0	463.0	-77.0
REVENUE DETAIL						
STATE-OTHER	\$ 423,517	\$ 379,000	\$ 643,000	\$ 154,000	\$ 154,000	\$ -489,000
FEDERAL-OTHER	13,200,522	12,474,000	15,806,000	11,232,000	11,232,000	-4,574,000
OTHER SALES	663					
MISCELLANEOUS	307,858	256,000	211,000	455,000	455,000	244,000
OPERATING TRANSFER IN	788,212	692,000	750,000	514,000	514,000	-236,000
TOTAL	\$ 14,720,772	\$ 13,801,000	\$ 17,410,000	\$ 12,355,000	\$ 12,355,000	\$ -5,055,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC ASSISTANCE		ADMINISTRATION	

Mission Statement

To provide comprehensive human services to residents of Los Angeles County. In partnership with communities, businesses, and public and private agencies, the Department will: assist residents to become self-sufficient; strengthen and promote the independence of older persons; provide employment and training for unemployed adults, displaced workers, seniors, young people and California Work Opportunities and Responsibility to Kids (CalWORKs) participants; protect and assist adult victims of abuse; provide safety and security for domestic violence victims; and develop services that are needed within local communities.

2005-06 Budget Message

The 2005-06 Proposed Budget for Administration reflects a gross appropriation reduction of \$6.0 million and a net County cost increase of \$0.9 million. Major components of the changes are:

- \$5.2 million decrease due to the transfer of the Community Services Block Grant, Employment and Training General Relief Opportunities for Work, Refugees Assistance, and the Office of Traffic Safety programs to the Department of Public Social Services approved by the Board of Supervisors on December 14, 2004;
- \$1.6 million decrease due to reductions in various Workforce Investment Act (WIA) federal grants; and
- \$0.8 million increase primarily to fund operating and maintenance cost increases at the Department's service and senior centers.

Strategic Planning

The Department of Community and Senior Services (CSS) will implement revisions to its strategic plan, using a “Back-to-Basics” approach, following the restructuring of the Department, and implementation of the findings of the 2004 Management Audit. Collaborative efforts will continue with other County departments and community-based organizations with guidance provided by the Chief Administrative Office’s Service Integration Branch, to ensure appropriate revisions are implemented in the Department’s plan.

In addition, CSS continues in its lead role to coordinate and facilitate the implementation of the Long-Term Care Strategic Plan for the Aged and Disabled Adults (Plan). The Plan, which was adopted by the Board of Supervisors on January 21, 2003, is linked with the Countywide Strategic Plan Goal 5, Children and Families’ Well-Being. The intent of this Plan is to strengthen the long-term care services infrastructure to ensure independence, dignity, and choice to all who need its services. The Department has begun to develop a new Area Plan on Aging for fiscal years 2005-09, and continues to implement WIA programs for residents of Los Angeles County.

Critical Needs

The Department’s critical needs include funding to maintain the current operational level in twelve (12) service centers and three (3) senior centers throughout the Los Angeles County. County General Funds are the major funding source for the Department’s service and senior centers.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -2,161,000	\$ -2,161,000	\$ --	-23.0
	<u>Community Services Block Grant (CSBG):</u> Reflects a reduction of 23.0 administrative support positions and a reduction in federal revenue due to the transfer of the CSBG administration to the Department of Public Social Services (DPSS). <i>Supports Countywide Strategic Plan Goal 4.</i>			
2.	\$ -401,000	\$ -401,000	\$ --	-1.0
	<u>Office of Traffic Safety (OTS):</u> Reflects a reduction of 1.0 administrative support position and a reduction in State revenue due to the transfer of the OTS administration to DPSS. <i>Supports Countywide Strategic Plan Goal 4.</i>			
3.	\$ -1,535,000	\$ -1,535,000	\$ --	-8.0
	<u>Employment and Training (E&T):</u> Reflects a reduction of 8.0 administrative support positions due to a decrease in Workforce Investment Act federal revenue. <i>Supports Countywide Strategic Plan Goal 4.</i>			
4.	\$ -1,377,000	\$ -1,377,000	\$ --	-10.0
	<u>Employment and Training:</u> Reflects a reduction of 10.0 administrative support positions and a reduction in funding due to the transfer of the E&T General Relief Opportunities for Work to DPSS. <i>Supports Countywide Strategic Plan Goal 4.</i>			
5.	\$ -1,254,000	\$ -1,254,000	\$ --	-11.0
	<u>Refugee Assistance:</u> Reflects a reduction of 11.0 administrative support positions and a reduction in funding due to the transfer of the Refugee Employment and Training administration to DPSS. <i>Supports Countywide Strategic Plan Goal 4.</i>			

Community and Senior Services (cont'd)

Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
<u>Other Changes</u>				
1.	\$ 1,102,000	\$ 1,052,000	\$ 50,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 451,000	\$ 433,000	\$ 18,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	\$ 96,000	\$ 92,000	\$ 4,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ -6,000	\$	\$ -6,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	\$ 117,000	\$ 117,000	\$ --	--
	<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.			
6.	\$ 803,000	\$ --	\$ 803,000	--
	<u>Other Cost Increases:</u> Reflects additional funding primarily for operating and maintenance cost increases at the Department's service and senior centers.			
7.	\$ -1,836,000	\$ -1,836,000	\$ --	-24.0
	<u>Appropriation/Revenue Adjustment:</u> Reflects the elimination of 24.0 vacant positions and a reduction in revenue to align the Department's spending authority with available resources.			
Total	\$ -6,001,000	\$ -6,870,000	\$ 869,000	-77.0

COMMUNITY AND SENIOR SERVICES

DEPARTMENTAL PROGRAM SUMMARY

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Adult Protective Services (APS) Program</u>	\$ 18,571,000	\$ 18,571,000	\$ --	\$ --	247.5

Authority: Mandated program with discretionary service levels - Sections 15760 and 15751 of the California Welfare and Institutions (W&I) Code.

Adult Protective Services is a State-mandated program to provide crisis intervention and case management services to elderly and dependent adults who are victims of neglect, abuse, exploitation, or who are unable to protect their own interests, and to family members on behalf of the victims. Although the level of service is discretionary, curtailment would result in endangerment of clients and would have financial and workload implications for other County departments. APS receives an average of 2,100 reports each month of suspected dependent adult/elder abuse and self-neglect. A reduction in funding would grossly impact the County's ability to meet the State mandate and to deliver services to this frail/at-risk population, resulting in further endangerment, loss of assets, institutionalization, or even death.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Workforce Investment Act (WIA) and Health Care Workforce Development Program (WDP)</u>	\$ 6,055,000	\$ --	\$ 6,055,000	\$ --	39.0

Authority: Non-mandated, discretionary programs.

The WIA program provides a wide range of employment and training services for adults and youth who are economically disadvantaged, unemployed, or dislocated workers. This program is intended to help customers access the tools they need to manage their careers through information and high quality services, and assist employers to find skilled workers. Services include classroom training, on-the-job training, and work experience. Approximately 10,200 individuals are served in the WDP each year. Of the 5,000 adults who are in job training, over 76 percent are placed in unsubsidized employment. Additionally, approximately 10,000 potentially displaced workers are being served through the Rapid Response Program, which provides assistance for guiding them back to the workforce. Elimination of this program would make WIA assistance unavailable to persons who need job training or work experience in order to find and retain employment.

The Employment and Training Health Care WDP provides comprehensive services that address workforce training and restructuring activities in Los Angeles County's health care system. It encompasses on-going planning and research activities to ensure that training is responsive to the changing needs of the Department of Health Services (DHS) and meets the needs of workers involved in health care delivery system restructuring efforts. WDP training activities include: 1) the design and implementation of training programs linked to specific 1115 Waiver Medicaid Demonstration Project mandated initiatives; 2) development and implementation of training programs that address critical labor shortages by training DHS employees to promote into needed occupations; and 3) support DHS restructuring by upgrading work skills through portable skills, bridge programs, and innovative training programs.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Senior Citizens Programs</u>	\$ 3,565,000	\$ --	\$ 3,248,000	\$ 317,000	26.0

Authority: Non-mandated, discretionary programs.

Local governments that choose to operate Older Americans Act programs do have a general fund match requirement.

Community and Senior Services (cont'd)

3. Senior Citizens Programs (cont'd)

A \$317,000 net County cost (NCC) match enables the County to receive grants in excess of \$24.0 million for services to seniors. Loss of this program would result in elimination of 1,307,000 congregate meals, 788,000 home-delivered meals to frail seniors, and supportive services to maintain the independence of seniors in a home-based managed care system.

The National Family Caregiver Support program provides information on the availability of support services, assistance in gaining access, individual counseling for decision-making and problem solving, respite care, and supplemental services. It establishes an infrastructure of program resources and assistance for family caregivers, grandparents, and older individuals who are relative caregivers through State and area agencies on aging, service providers, and consumer organizations.

The Ombudsman program inspects facilities to prevent nursing home abuses. Loss of these services would endanger frail seniors, and result in increased financial and elder abuse, nursing home abuse, and increased costs to other County departments. It would also jeopardize the County's response to managed care and other community and long-term care issues.

The Los Angeles County Long Term Care Strategic Plan was implemented to address the rapidly growing need for services by the oldest of the old and those physically disadvantaged. The plan was intended to minimize the upfront costs while building the necessary infrastructure and relationships that would be needed in the later years.

Net County cost curtailments would likely result in staff layoffs.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. Community Service and Senior Centers				
\$ 5,625,000	\$ 871,000	\$ 438,000	\$ 4,316,000	37.0

Authority: Non-mandated, discretionary program.

To operate the senior centers, the Older Americans Act grant requires a \$250,000 General Fund matching contribution.

The community and senior service centers provide direct services to individuals and families to meet immediate, critical needs, including 45,000 emergency food baskets, emergency shelter, emergency gas and electric payments, and ombudsman assistance for persons in crisis. Other services include immigration counseling, health care, nutrition services, substance abuse counseling, and building supervision for tenant service agencies. In addition to the above services, the service centers are part of the delivery system for the Department's grant programs. Two of these programs are APS outreach to provide support services to APS clients, and the Family Caregiver Project to provide community education, information assistance and outreach services.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
5. Community Services Programs				
\$ 1,551,000	\$ --	\$ 617,000	\$ 934,000	4.0

Authority: Non-mandated, discretionary programs.

Community Services programs assist individuals and families in crisis resulting from substance abuse, domestic violence, homelessness, and other causes. In addition, these programs provide services that assist low-income persons and families to move beyond poverty to self-sufficiency. Loss of these programs would put individuals and families at further risk and increase costs to other County and public agencies.

Community and Senior Services (cont'd)

5. **Community Services Programs** (cont'd)

Community Services programs include Native American Indian Commission, which provides services to the Indian community; dispute resolution services, which reduce court costs by diverting court cases to mediation; and the County's NCC contribution to the Los Angeles Homeless Services Authority (LAHSA.) The NCC partially satisfies the County's required contribution to LAHSA under the Joint Powers Agreement with the City of Los Angeles. The NCC portion of the contribution supports services to homeless victims of domestic violence, and leverages millions of dollars in federal funding for services to homeless individuals and families.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
6. Youth Programs				
\$ 387,000	\$ 387,000	\$ --	\$ --	7.0

Authority: Non-mandated, discretionary programs.

The California Work Opportunities and Responsibility to Kids (CalWORKs) Youth Jobs program goal is to place CalWORKs eligible youth in a summer job and provide workforce readiness training to youth while on their summer, or off-track break. By providing this service to this hard-to-serve population, it is the program's intent that clients will either remain in school, graduate from secondary education, or find unsubsidized employment.

The Foster Youth Independent Living Skills Enhancement program provides services to foster youth ages 16-21 who have, or will be, emancipating from the foster care system. The program's emphasis is on the job readiness and employment needs of foster youth with the ultimate, long-term goal of helping the youth attain self-sufficiency. The purpose of the program is to create an effective, performance-based service delivery system to help foster youth achieve permanent employment and eventual self-sufficiency.

The Prop A Youth Program agreement between Department of Parks and Recreation and CSS designated the Department to assume administrative and payroll services associated with the Prop-A Youth Program that include reviewing of youth timecard, data input of time records and liaison to other County Departments.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
7. Domestic Violence (DV) Programs				
\$ 1,378,000	\$ 1,167,000	\$ 211,000	\$ --	14.0

Authority: Non-mandated, discretionary programs.

The DV CalWORKs Supportive Services program provides adult victims of domestic violence and their children a stable and safe environment, both emotionally and physically, to prepare them for employment activities and to support the client's progress towards self-sufficiency.

The DV Emergency Shelter program is the first program in the County to provide direct funding to emergency crisis shelters. The focus is to serve victims of domestic violence and their children in a safe, undisclosed, confidential location.

The General Relief Opportunities for Work (GROW) DV Program provides an assessment of participant needs and services to GROW participants who are victims of domestic violence that would otherwise limit or impair their ability to become and remain employed. The services include, but are not limited to, the development of a needs assessment and service plan for each client; professional and peer counseling; emergency food, clothing and shelter; transitional services; household establishment and independent living skills development.

Community and Senior Services (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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8. Support Services

\$	2,599,000	\$	1,810,000	\$	789,000	\$	--	43.0
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Authority: Non-mandated, discretionary programs except APS.

Provides support services that cannot be directly identified to programs. Includes management information systems, training coordination, audit coordination, internal controls, intergovernmental relations, internal support services, disaster coordination, strategic planning, and safety and facilities coordination.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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9. Administration

\$	3,848,000	\$	2,292,000	\$	997,000	\$	559,000	45.5
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Authority: Non-mandated, discretionary programs except APS.

Provides administrative support to the Department, and includes executive office and departmental budgeting, accounting, human resources, payroll, and procurement.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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10. Assistance

\$	82,658,000	\$	22,685,000	\$	59,973,000	\$	--	0.0
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Authority: Non-mandated, discretionary programs except APS.

Provides direct assistance and social services to the public that include WIA, Health Care WDP, Older Americans Act, DV CalWORKS, APS and DV GROW. Specific activities and performance measures are captured under other program areas.

Total Programs

\$	126,237,000	\$	47,783,000	\$	72,328,000	\$	6,126,000	463.0
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COMMUNITY AND SENIOR SERVICES - ADMINISTRATION

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	22,625,000	26,328,000	23,080,000	-3,248,000
Employee Benefits	9,505,000	9,674,000	8,616,000	-1,058,000
Total Salaries and Employee Benefits	32,130,000	36,002,000	31,696,000	-4,306,000
<u>Services and Supplies</u>				
Administrative and General	10,000	10,000	10,000	0
Administrative Services	0	0	750,000	750,000
Communications	107,000	115,000	107,000	-8,000
Computer Equipment-noncapital	196,000	230,000	0	-230,000
Computer Software	58,000	83,000	0	-83,000
Computing-Personal	0	0	78,000	78,000
Contracted Program Services	0	0	1,881,000	1,881,000
Food	83,000	86,000	53,000	-33,000
Household Expenses	13,000	34,000	5,000	-29,000
Information Technology Services	1,239,000	1,288,000	931,000	-357,000
Insurance	129,000	40,000	120,000	80,000
Maintenance-Buildings and Improvements	1,206,000	1,223,000	1,533,000	310,000
Maintenance-Equipment	98,000	98,000	83,000	-15,000
Memberships	45,000	45,000	40,000	-5,000
Miscellaneous Expense	75,000	75,000	25,000	-50,000
Office Expense	0	0	286,000	286,000
Office Expense-Other	316,000	383,000	0	-383,000
Office Expense-Postage	70,000	70,000	0	-70,000
Office Expense-Stat and Forms	75,000	86,000	0	-86,000
Professional and Specialized Services	4,175,000	4,503,000	0	-4,503,000
Professional Services	0	0	891,000	891,000
Publication and Legal Notices	25,000	37,000	15,000	-22,000
Rents and Leases-Bldg and Improvements	1,275,000	1,275,000	1,263,000	-12,000
Rents and Leases-Equipment	160,000	160,000	130,000	-30,000
Special Departmental Expense	1,126,000	1,211,000	943,000	-268,000
Technical Services	0	0	572,000	572,000
Telecommunications	853,000	883,000	734,000	-149,000
Training	77,000	84,000	80,000	-4,000
Transportation and Travel	0	0	373,000	373,000
Transportation and Travel-Auto Mileage	170,000	175,000	0	-175,000
Transportation and Travel-Auto Service	36,000	36,000	0	-36,000
Transportation and Travel-Traveling	146,000	228,000	0	-228,000
Utilities	539,000	539,000	556,000	17,000
Total Services and Supplies	12,302,000	12,997,000	11,459,000	-1,538,000

Community and Senior Services - Administration (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Judgments and Damages	243,000	216,000	63,000	-153,000
Retirement of Other Long-Term Debt	364,000	364,000	360,000	-4,000
Taxes and Assessments	1,000	1,000	1,000	0
Total Other Charges	608,000	581,000	424,000	-157,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	45,040,000	49,580,000	43,579,000	-6,001,000
Less: Intrafund Transfers	25,982,000	26,913,000	25,098,000	-1,815,000
TOTAL NET REQUIREMENTS	19,058,000	22,667,000	18,481,000	-4,186,000
REVENUES:				
Intergovernmental Revenues-Federal	12,474,000	15,806,000	11,232,000	-4,574,000
Intergovernmental Revenues-State	379,000	643,000	154,000	-489,000
Miscellaneous Revenues	256,000	211,000	455,000	244,000
Other Financing Sources	692,000	750,000	514,000	-236,000
TOTAL REVENUES	13,801,000	17,410,000	12,355,000	-5,055,000
NET COUNTY COST	5,257,000	5,257,000	6,126,000	869,000

COMMUNITY AND SENIOR SERVICES

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Adult Protective Services (APS) Program

Program Description: See Departmental Program Summary

Program Result: Elder (aged 65+) and dependent adults (aged 18-64) with physical and/or mental limitations which restrict the ability to carry on normal activities will experience reduced risk for abuse, neglect (including self-neglect), and exploitation.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent by which we reduced our clients' level of risk	9.9% ⁽¹⁾	21%	20%	20%
Percent of clients whose desired outcomes were partially achieved	n/a	47%	38%	43%
Percent of clients whose desired outcomes were fully achieved	n/a	35%	37%	36%
<u>Operational Measures</u>				
Number of vulnerable adults served by field staff	18,818	20,132	22,752	25,482
Number of clients served by Civic Center	4,537	4,381	4,332	4,175
Average cost per client served	\$878	\$968	\$953	\$870

Explanatory Note(s):

(1) Fourth quarter only.
n/a = not available

PROGRAM NAME: Workforce Investment Act (WIA) Youth Program

Program Description: The WIA Youth Program provides ten comprehensive core services designed to prepare high risk, low-income youth ages 14 to 21 for a successful transition into the workforce, continued training, or education. The ten core services are: 1) tutoring and study skills training; 2) alternative secondary school services; 3) summer employment linked to academic and occupational learning; 4) paid and unpaid work experience, including internships and job shadowing; 5) occupational skills training; 6) leadership skills training, such as activities that encourage positive social behavior, decision making, teamwork, or other related activities; 7) supportive services, such as child care, bus tokens, work uniforms or other appropriate work attire and work-related tools; 8) adult mentoring; 9) guidance and counseling, which may include drug and alcohol abuse counseling and referral; and 10) twelve months post-program follow-up.

Program Result: High risk, low-income youths (ages 14 to 21) successfully transition into the workforce and/or continued training or education.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of younger youth, ages 14 to 18 at time of enrollment, employed, in military, enrolled in post-secondary education or advanced training nine months after exit from program ⁽¹⁾	66%	67%	60%	60%
Percent of younger youth, ages 14 to 18 at time of enrollment, who obtained a high school diploma or General Educational Development (GED) credential at exit ⁽²⁾	77%	74%	70%	70%
Percent of older youth, ages 19 to 21, who are retained employment nine months after exit from program ⁽³⁾	72%	82%	77%	77%

Community and Senior Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of youth served	4,968	4,500	4,500	4,500
Average cost per youth served	\$3,499	\$3,120	\$3,120	\$3,120

Explanatory Note(s):

- (1) The State performance standard for this measure is 54 percent.
- (2) The State performance standard for this measure is 55 percent.
- (3) The State performance standard for this measure is 77 percent.

PROGRAM NAME: WIA - Adult Program

Program Description: The WIA Adult program goal is to increase the self-sufficiency of the adult population in Los Angeles County. The program provides intensive job search, training and placement services to low-income clients over the age of 18. A variety of services are available to clients through the One-Stop Centers located throughout the County. Services are customized to each client's needs without a one-size-fits-all approach.

Program Result: Adult populations in Los Angeles County experience increased self-sufficiency.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of adults who entered employment	77%	78%	74%	74%
Percent of adults' retention rate after nine months of exiting the program	82%	84%	81%	80%
<u>Operational Measures</u>				
Number of adults served	4,200	3,036	3,000	3,000
Average cost per adult participant	\$3,767	\$3,700	\$3,700	\$3,700

PROGRAM NAME: WIA - Dislocated Worker Program

Program Description: The WIA Dislocated Worker program goal is to assist residents of Los Angeles County who have been displaced from the workforce to find employment that will allow them to continue to be self-sufficient. The program provides intensive job search, training and placement services to clients who were dislocated from prior employment.

Program Result: Employment secured by Los Angeles County residents who have recently been displaced from the workforce.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of dislocated workers who entered employment	85%	83%	79%	79%
Percent of dislocated workers' retention rate after nine months of exiting the program	91%	90%	88%	88%
<u>Operational Measures</u>				
Number of dislocated workers served	2,725	2,064	2,000	2,000
Average cost per dislocated worker participant	\$3,744	\$4,603	\$4,603	\$4,603

PROGRAM NAME: Health Care Workforce Development Program (WDP)

Program Description: The Los Angeles County Health Care WDP goal is to train and retrain the Department of Health Services (DHS) workforce impacted by the restructuring of DHS and to avert mass layoffs. The Employment and Training Health Care WDP provides comprehensive services that address workforce training and restructuring activities in Los Angeles County's health care system. It encompasses on-going planning and research activities to ensure that training is responsive to the changing needs of DHS and meets the needs of workers involved in health care delivery system restructuring efforts. WDP training activities include: 1) the design and implementation of training programs linked to specific 1115 Waiver Medicaid Demonstration Project mandated initiatives; 2) development and implementation of training programs that address critical labor shortages by training DHS employees to promote into needed occupations; and 3) support DHS restructuring by upgrading work skills through portable skills, bridge programs, and innovative training programs.

Program Result: DHS workers in Los Angeles County increase self-sufficiency.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of DHS workers who obtained training certificate upon completion	100%	100%	100%	100%
Percent of DHS workers who retained employment as a result of training/retraining ⁽¹⁾	80%	80%	80%	80%
<u>Operational Measures</u>				
Number of clients served	2,164	1,747	1,790	1,210
Number of units of service completed	2,669	3,053	3,580	2,420
Average cost per client	\$1,571	\$2,090	\$1,601	\$1,601

Explanatory Note(s):

(1) Percentages reflect anticipated outcomes based on projections supplied by DHS suggesting there would be minimal layoffs during this period (80 percent).

PROGRAM NAME: Integrated Care Management (ICM) Program

Program Description: On July 1, 1999, the Area Agency on Aging (AAA) implemented a countywide ICM Demonstration Project using four sources of funds (Older Americans Act, Linkages Assembly Bill (AB) 2800, Linkages AB 764, and APS expansion). This project provides care management and service coordination to functionally impaired adults and older adults to maintain an optimum level of functioning and prevent or delay premature institutionalization of frail, older adults and disabled adults.

Care managers assess each client's strengths, support system and needs to develop a plan to obtain services that promote and maintain independent living and avoid nursing home placement. These are called care plan goals. Although care plan goals are individually tailored for each client, several common care plan goals emerge: stable and affordable housing, transportation services for medical appointments and shopping, nutrition services, help in the home such as housekeeping and personal care, and health care.

Program Result: Functionally impaired adults and older adults (aged 18+) successfully achieved care plan goals for housing, transportation, nutrition, in-home services, and health care.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> ⁽¹⁾				
Percent of clients achieving care plan goals for housing, transportation, in-home services, and health care	n/a	n/a	n/a	n/a

Community and Senior Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of clients served	10,631	11,870	11,696	11,696
Average cost per client	\$499	\$459	\$459	\$459

Explanatory Note(s):

(1) Data collection will begin in fiscal year 2005-06.

n/a = not available

PROGRAM NAME: Senior Nutrition Program - Congregate Meals (CM)

Program Description: The goal of the Senior Nutrition CM program is to provide nutritious meals to adults (aged 60+) in a social setting. In addition to providing one-third of the recommended daily allowance for protein, calories and important nutrients, the congregate meals service provides opportunities for increased socialization for elders who may live alone, are isolated, or suffer from depression. Social functioning and emotional well-being are tied to quality of life for older adults. Community and Senior Services (CSS) will demonstrate that participants of the congregate meals service have improved social functioning and emotional well-being after six months of participation.

The department will utilize the national Administration on Aging Social Functioning survey, which measures a client's activity level for visiting and talking on the telephone with friends and neighbors, sending and receiving mail, attending church or other worship services, movies, club meetings, classes or group events, eating out at restaurants, the number of times the client leaves home during the week, and whether physical or mental health has limited social activities. CSS will also utilize the Administration on Aging Emotional Well-Being Survey, which measures a client's self-evaluation of feelings of depression, anxiety, lack of sleep, and feeling healthy and full of energy.

Program Result: Seniors (aged 60+) improved social functioning and emotional well-being.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> ⁽¹⁾				
Percent of participants who reported improved social functioning and emotional well-being	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of CM served	1,579,575	1,493,832	1,306,990	1,306,990
Cost per CM	\$3.30	\$3.06	\$4.00	\$4.00

Explanatory Note(s)

(1) Data collection will begin in FY 2005-06.

n/a = not available

PROGRAM NAME: Home-Delivered Meals (HDM) and Effective Nutritional Health Assessment and Networks of Care for the Elderly (ENHANCE) Program

Program Description: The HDM program goal is to ensure that the home delivered meals service is provided to the most frail and those least able to prepare meals for themselves. CSS social workers must demonstrate that participants of the home delivered meals service have limitations in activities of daily living (e.g., walking, bathing, dressing, or eating) and instrumental activities of daily living (e.g., shopping, cooking, telephoning, or managing money).

Participants having a very high nutritional risk score of "nine" and above (cannot shop, cook or feed themselves, impacting their ability to provide adequate nutrition) are referred to the ENHANCE program. CSS uses the Nutrition Screening Initiative (NSI) Determination Checklist Measure to assess nutritional risk levels of the participants. The ENHANCE program provides in-depth nutritional assessment and consultation with a registered dietitian to initiate disease prevention/health promotion preventive clinics for seniors aged 60+ and seniors with diabetes.

Program Result: Homebound, older adults with chronic illness or disabilities have adequate nutritional intake to avoid premature institutionalization.

Community and Senior Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
HDM ⁽¹⁾				
Percent of clients who reported that it would be difficult to remain independent in their home without HDM	n/a	92%	92%	92%
Percent of clients who reported that without HDM, they would not eat as many fruits and vegetables	n/a	91%	91%	91%
ENHANCE				
Percent of ENHANCE clients who experienced a reduced NSI score after one year in the program	55%	55%	55%	55%
<u>Operational Measures</u>				
Number of HDM served	964,460	863,035	788,420	788,420
Number of ENHANCE clients receiving nutritional assessments	1,450	1,334	1,350	1,350
Cost per HDM served	\$3.84	\$3.60	\$4.39	\$4.39
Average cost per ENHANCE clients served	\$172	\$265	\$269	\$269

Explanatory Note(s)

(1) Surveys were sent to 3,157 HDM clients, 50 percent (1,585) were returned. Survey is based on a scale of one to five; five is strongly agree and one is strongly disagree. The percentages reflect clients who reported strongly agree and agree only.

n/a = not available

PROGRAM NAME: Family Caregiver Support Program

Program Description: The Family Caregiver Support program assists adult family members, who are informal providers of in-home and community care to older individuals (60 or older); and, grandparents/kinships who are 60 or older, live with a child (18 or under), are the primary caregivers (because the parents are unable or unwilling), and have a legal relationship or are raising the child informally. The program contains five support services: 1) information to caregivers about available services; 2) assistance to caregivers in gaining access to the services; 3) individual counseling, organization of support groups, and caregiver training to caregivers to assist the caregiver in making decisions and solving problems relating to their caregiving roles; 4) respite care to enable caregivers to be temporarily relieved from their caregiving responsibilities; and 5) supplemental services to complement the care provided by caregivers.

Program Result: Caregivers of individuals over age 60 or older and grandparent/kinship caring for children age 18 or under received support services to assist them in their caregiving role.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of caregivers for whom ability to provide care has increased/improved as a result of the support service	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of clients served	n/a	n/a	n/a	n/a
Average cost per client	n/a	n/a	n/a	n/a

Explanatory Note(s)

(1) Data collection will begin in FY 2005-06.

n/a = not available

Community and Senior Services (cont'd)

PROGRAM NAME: Home Based Care (HBC) Program

Program Description: The HBC program uses an integrated approach to funding the provision of in-home services such as personal care, homemaking, companionship, and registry service to assist functionally older adults aged 60+ to maintain independent living and to support caregivers in their caregiving role. In addition, the HBC program provides respite for older adults caring for minor children. In general, individuals eligible to receive HBC services include frail and functionally impaired older adults and family and relative caregivers. Registry services are to be made available to anyone residing in the contractor's service area who desires to employ an in-home worker.

Program Result: Frail, older adults aged 60+ received assistance with personal care, homemaking, and hiring in-home workers to promote independence.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> ⁽¹⁾				
Percent of frail, older adults aged 60+ who reported services maintained their independence	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of clients served	n/a	n/a	6,523	6,523
Average cost per client	n/a	n/a	\$275	\$275

Explanatory Note(s):

(1) The HBC program began in FY 2003-04. Data collection will begin in FY 2005-06.
n/a = not available

PROGRAM NAME: Community Service Centers

Program Description: See Departmental Program Summary

Program Result: Low to moderate income residents are provided comprehensive human services to meet their immediate critical needs.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of clients who received information and/or referrals	28%	28%	28%	28%
Percent of clients who received counseling translation	16%	16%	n/a ⁽¹⁾	n/a ⁽¹⁾
Percent of clients who received a balanced nutritional meal	100%	100%	100%	100%
Percent of clients who reported satisfaction in the quality of services provided ⁽²⁾	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of services to clients	1,950,590	2,000,000	2,000,000	2,000,000
Number of food baskets served	43,825	44,998	44,998	44,998
Average cost per client	\$1.25	\$1.23	\$1.23	\$1.23

Explanatory Note(s):

(1) Translation services terminated on 12/31/03.
(2) Data collection will begin in FY 2005-06.
n/a = not available

Community and Senior Services (cont'd)

PROGRAM NAME: Community Service Block Grant (CSBG) Program

Program Description: The CSBG program goal is to assist low-income individuals and families transition from crisis situations to stable living situations. This is achieved through the provision of services consisting of employment training/placement, counseling, education, health services, youth services, housing assistance, emergency services (i.e., domestic violence shelters), nutrition and linkages to other programs. Linkages to other programs include WIA, domestic violence (DV), citizenship programs and the Department's service centers. Loss of these programs would put individuals and families at further risk and increase costs to other County and public agencies.

Program Result: Low-income individuals and families who are at or below poverty level successfully transition to a safe, stable, or thriving level of self-sufficiency in employment, education, housing, emergency services, nutrition, linkages with other programs, and health.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators				
Percent of in-crisis/vulnerable clients achieving a safe, stable, or thriving level of self-sufficiency in the following categories:				
Education	73%	29%	29%	n/a
Emergency services	42%	29%	29%	n/a
Employment	84%	32%	37%	n/a
Health	2%	10%	10%	n/a
Housing	72%	18%	18%	n/a
Nutrition	8%	50%	50%	n/a
Linkages with other support programs (e.g., WIA, domestic violence, citizenship programs, and the Department's service centers)	52%	25%	25%	n/a
Operational Measures				
Number of clients served	3,266	3,466	3,563	n/a
Linkages with other support programs (e.g., WIA, domestic violence, citizenship programs, and the Department's service centers)	n/a	n/a	635	n/a
Average cost per client	\$2,057	\$1,898	\$1,853	n/a

Explanatory Note(s):

(1) Effective April 1, 2005, administration of the CSBG the program will be transferred to the Department of Public Social Services (DPSS).

n/a = not available

PROGRAM NAME: California Work Opportunities and Responsibility to Kids (CalWORKs) Youth Jobs Program

Program Description: Places CalWORKs eligible youth in summer jobs and provide workforce readiness training to youth while on their summer, or off-track break. By providing this service to this hard-to-serve population, it is the program's intent that clients will either remain in school, graduate from secondary education, or find unsubsidized employment.

Program Result: CalWORKs eligible youth in Los Angeles County have remained in school, returned to school, graduated from high school or found unsubsidized employment.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators				
Percent of clients who have remained in school or returned to school	96%	94%	93%	93%
Percent of clients who have graduated from high school	1%	1%	3%	2%
Percent of clients who have found unsubsidized employment	1%	1%	1%	1%

Community and Senior Services (cont'd)

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of clients served ⁽²⁾	4,694	2,526	3,004	3,000
Average cost per client	\$1,871	\$1,700	\$1,745	\$1,745

Explanatory Note(s):

- (1) Ninety percent of the program is geared toward 14-17 year olds. This program is limited to a three month period (July 1 to September 30).
- (2) The decrease in number of clients served between FY 2002-03 and FY 2003-04 was attributed to a significant (48 percent) decrease in available funding in FY 2003-04.

PROGRAM NAME: DV CalWORKs Supportive Services Program

Program Description: The DV CalWORKs program provides adult victims of domestic violence and their children a safe and stable environment, both emotionally and physically, to prepare them for employment activities and to support the client's progress towards self-sufficiency. The program provides information and referrals, education and work-related activities, three day emergency shelter, hotel vouchers, transportation, counseling, legal representation, food and clothing, and other supportive services to assist victims of domestic violence and their dependents to improve their lives and enter the workforce.

Program Result: Adult victims of domestic violence became safe and stable, both emotionally and physically, and were able to access supportive services including information and referrals, education and work-related activities.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of clients who were assisted in developing a domestic violence safety plan	n/a	100%	90%	90%
Percent of clients who have a better understanding of domestic violence issues	n/a	90%	90%	90%
Percent of clients who successfully attained a court restraining order	n/a	10%	15%	20%
Percent of clients who returned to school and obtained a high school diploma or GED	n/a	10%	15%	20%
Percent of clients who received work skills training, job interview techniques or assistance in completing a resume	n/a	50%	55%	60%
Percent of clients whose emotional well-being improved as a result of County services, measured by client pre/post survey	n/a	65%	70%	80%
Percent of clients who accessed referrals given	n/a	80%	85%	90%
Percent of clients who were satisfied with the services provided	85%	n/a ⁽²⁾	90%	95%
<u>Operational Measures</u>				
Number of clients served	6,005	2,516 ⁽¹⁾	2,850	3,200
Average cost per client	\$923	\$2,500	\$3,000	\$3,500

Explanatory Note(s):

- (1) The decrease in the number of clients served between 2002-03 and 2003-04 was attributed to changes in data tracking methodologies, and, as a result of a delay in completing the required request for proposals process, an extension to the 2003-03 contracts was necessary, and services were provided for only eight months in 2003-04.
- (2) Data was not available for FY 2003-04 as the customer service survey (the instrument used to measure client satisfaction) was under revision.

n/a = not available

PROGRAM NAME: General Relief Opportunities for Work (GROW) Program

Program Description: The GROW program provides employment and training orientation, job skills preparation classes (JSPC), and placement assistance for general relief (GR) clients, via its network of service providers. Additionally, DPSS requested that the Department provide an assessment of needs and services to GROW participants who are victims of domestic violence who have limited to impaired ability to become and remain employed.

Program Result: Employable GR recipients successfully obtained unsubsidized employment and attained economic self-sufficiency.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06 ⁽¹⁾
<u>Indicators</u>				
Percent of participants who are placed in unsubsidized employment	19%	20%	20%	n/a
Percent of participants who completed orientation	79%	80%	80%	n/a
Percent of participants who attend job club	21%	23%	23%	n/a
<u>Operational Measures</u>				
Number of clients served	49,444	47,448	48,446	n/a
Orientation cost per client	\$62	\$62	\$62	n/a
Job skills preparation class cost per client	\$350	\$350	\$350	n/a

Explanatory Note(s):

(1) Administration of the GROW program was transferred to DPSS effective January 1, 2005.
n/a = not available

PROGRAM NAME: Refugee Employment Program (REP)

Program Description: The REP provides countywide employment assistance to approximately 4,000 refugees each year. About 90 percent of those served in the program are welfare recipients with about 22 percent of program participants obtaining employment. The REP assists refugees overcoming multiple barriers to employment and provides post-employment services to transition them off welfare. Loss of this program would deny assistance to refugees who are trying to assimilate into American society and become independent of the welfare system.

Program Result: Refugees who have resided in the United States five years or less successfully transitioned to self-sufficiency.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06 ⁽¹⁾
<u>Indicators</u>				
Percent of participants who are placed in unsubsidized employment	23%	24%	22%	n/a
Percent of participants who have retained unsubsidized employment for 90 days	53%	60%	79%	n/a
<u>Operational Measures</u>				
Number of clients served	5,200	4,178	3,994	n/a
Average cost per client	\$1,026	\$1,206	\$1,415	n/a

Explanatory Note(s):

(1) Effective April 1, 2005, administration of the REP the program will be transferred to DPSS.
n/a = not available

PROGRAM NAME: Foster Youth Independent Living Skills Enhancement Program

Program Description: Provides services to foster youth ages 16-21 who have, or will be, emancipating from the foster care system. The program's emphasis is on the job readiness and employment needs of foster youth with the ultimate, long-term goal of helping the youth attain self-sufficiency. The purpose of the program is to create an effective, performance based service delivery system to help foster youth achieve permanent employment and eventual self-sufficiency.

Eligible foster youth have access to a continuum of services that are broken into four domains that encompass aspects of successful independent living. They are: 1) readiness for independent living; 2) social relationships and interpersonal supports; 3) vocational skills and knowledge of world of work; and 4) self-sufficiency. Services are provided by contracted skills centers strategically located throughout the County. Youth have access to WIA WorkSource centers and youth centers for more extensive job preparation and placement services.

Program Result: Foster youth (ages 16-21) who have successfully emancipated from the foster care system, and have attained self-sufficiency and sustained employment.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of youth, ages 18 to 21, who obtained paid, unsubsidized employment (part/full-time)	n/a	27%	28%	29%
Percent of youth, ages 18 to 21, remaining in unsubsidized employment on the 91st day or longer	n/a	24%	25%	26%
Percent of youth, ages 16 to 17, who attained at least one skill goal	n/a	100%	90%	90%
Percent of youth, ages 16 to 17, who achieved a vocational certificate, educational degree, diploma or GED	n/a	63%	65%	65%
<u>Operational Measures</u>				
Number of participants served	n/a	602	830	830
Approximate cost per participant	n/a	\$1,733	\$1,733	\$1,733

Explanatory Note(s):

(1) The Independent Living Program performance measures has been revised to better represent the outcomes of this performance based service delivery system. Since FY 2003-04, it was performed as a pilot project, prior year outcomes were not established. Program goals have been adjusted based on actual outcomes achieved.

n/a = not available

PROGRAM NAME: Los Angeles County Community-Based Organization (CBO) Safety First Project

Program Description: Provides a variety of bicycle, pedestrian and traffic safety education programs to poverty level residents in cities throughout Los Angeles County with a high concentration of poverty level population and a corresponding high rate of traffic injuries and fatalities. The components that comprise the Traffic Safety Program are bicycle safety, child passenger safety/occupant safety, and Pedestrian Safety training.

Program Result: Poverty level residents will learn about bicycle, pedestrian and traffic safety, and experience a reduction of injuries and fatalities resulting from traffic collisions.

Community and Senior Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of participants who have successfully completed traffic safety education based on pre-/post-tests	n/a	n/a	90%	n/a
Percent of participants who demonstrated proper installation of child passenger seat	n/a	n/a	100%	n/a
Percent of participants who demonstrated proper and safe use of car seat belt	n/a	n/a	100%	n/a
Percent of participants who demonstrated proper and safe use of helmet, safety flasher, and bicycle	n/a	n/a	100%	n/a
<u>Operational Measures</u>				
Number of clients served	5,539	6,659	7,500	n/a
Average cost per client	\$17	\$17	\$17	n/a

Explanatory Note(s):

(1) Effective April 1, 2005, administration of the CBO Safety First Project will be transferred to DPSS.
n/a = not available

PROGRAM NAME: Dispute Resolution Program (DRP)

Program Description: The DRP goal is to provide various dispute resolution services as alternatives to more formal court proceedings. Services include mediations, telephone conciliations, group facilitations and arbitrations. Services are provided through contracts with non-profit organizations and government entities. Contract goals are based on the number of individuals, businesses, and organizations accessing the services and the cost per dispute resolved. Participation in the program is strictly voluntary for the disputing parties.

Program Result: Residents of Los Angeles County resolve conflicts and disputes through dispute resolution program services as an alternative to formal court proceedings.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of cases resolved through mediation, telephone conciliations, and/or group facilitations	43%	52%	43%	47%
Percent of clients who rated overall satisfaction of services	98%	88%	85%	85%
<u>Operational Measures</u>				
Number of cases initiated ⁽¹⁾	16,923	19,804	16,500	16,500
Average cost per case	\$203	\$208	\$185	\$185

Explanatory Note(s):

(1) Due to a reduction in available funding for the DRP program, an anticipated reduction in the number of cases initiated is reflected.

Community and Senior Services (cont'd)

PROGRAM NAME: DV Emergency Shelter Program - Presley

Program Description: The DV Emergency Shelter program provides direct funding to emergency crisis shelters. The focus is to serve victims of domestic violence and their children in a safe, undisclosed and confidential location. CSS currently funds 23 shelters countywide that provide crisis counseling, shelter, food, clothing, transportation, crisis hotline and other needed services that operate 24 hours a day, seven days a week. The maximum stay in an emergency shelter is 30 to 45 days. Also, the DV Emergency Shelter Program must have an established walk-in center that is accessible within the community to victims who are not in the shelter.

Program Result: Adult victims of domestic violence and their families successfully transitioned to self-sufficiency.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of clients who developed a safety plan leading to a stable environment	n/a	n/a	90%	90%
Percent of clients who have a better understanding of domestic violence issues	n/a	n/a	90%	90%
Percent of clients who successfully attained a court restraining order	n/a	n/a	20%	25%
Percent of clients who remained in emergency shelter more than three days	n/a	n/a	75%	80%
Percent of clients who seek Greater Avenues for Independence (GAIN) supportive services	n/a	n/a	10%	35%
Percent of clients who seek GAIN work-related activities	n/a	n/a	25%	50%
Percent of clients who returned to school and obtained a high school diploma or GED	n/a	n/a	10%	25%
Percent of clients who received work skills training, job interview techniques or assistance in completing a resume	n/a	n/a	40%	50%
Percent of clients who accessed referrals given	n/a	n/a	80%	95%
<u>Operational Measures</u>				
Number of clients served	4,191	4,500	4,500	4,000
Average cost per client	\$438	\$390	\$400	\$450

Explanatory Note(s):

n/a = not available

PROGRAM NAME: GROW DV Program

Program Description: The GROW DV Program provides an assessment of participant needs and services to GROW participants who are victims of domestic violence that would otherwise limit or impair their ability to become and remain employed. The services include but not limited to the development of a needs assessment and service plan for each client; professional and peer counseling; emergency food, clothing and shelter; transitional services; household establishment and independent living skills development. CSS currently funds 19 programs countywide. The program's annual budget is \$500,000.

Program Result: Adult victims of domestic violence became safe and stable, both emotionally and physically, and were able to access supportive services including information and referrals, education and work-related activities.

Community and Senior Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of clients whose emotional well-being improved, measured by client pre/post survey	n/a	3%	3%	3%
Percent of clients who successfully attained court restraining order	n/a	2%	5%	7%
Percent of clients who utilized referrals given	n/a	2%	5%	8%
Percent of clients who returned to school, obtained a high school diploma, GED, or vocational training	n/a	n/a	1%	2%
<u>Operational Measures</u>				
Number of clients served	197	130	150	175
Average cost per client	\$1,500	\$2,000	\$2,500	\$2,500

Explanatory Note(s):

n/a = not available

PROGRAM NAME: Rapid Response (RR) Program

Program Description: The RR program is designed to offer layoff-aversion strategies and services to businesses/companies experiencing potential downsizing, restructuring and/or imminent plant closures. The program is meant to assist companies that are mandated to report instances when there will be layoffs of 50 or more employees in response to the Worker Adjustment and Retaining Notification (WARN) Act. This "WARN Notice" is meant to assist local jurisdictions to brace for the impact company closures have on the local economy. Companies facing major layoffs/downsizing or closure altogether must notify the State and the local elected officials when this occurs. As the local administrator of the RR program for Los Angeles County, CSS is generally notified by the Board of Supervisors when companies file notices. CSS staff responds to these notices and works with employers to ease the transition of its workforce facing eminent dislocation. Employee needs can range from simply providing them alternative job opportunities to providing skills enhancement training or assessments to identify transferable skills, financial counseling/planning, information on unemployment insurance benefits and Employment Development Department job services.

Program Result: Companies facing imminent closure or downsizing have the tools necessary to help them avert possible closure or downsizing or provide them with outplacement services to assist dislocated workers.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> ⁽¹⁾				
Percent of companies that successfully averted layoff	n/a	n/a	n/a	n/a
Percent of impacted employees who availed themselves of WorkSource "One-Stop" Center services	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of companies that seek layoff/aversion services	108	159	155	155
Number of impacted employees attending outplacement workshops	7,833	9,348	14,817	14,000
Average cost per client	\$77	\$153	\$148	\$148

Explanatory Note

(1) Data collection will begin in FY 2005-06.

n/a = not available

Community and Senior Services (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
3.	\$ -10,100,000	\$ -10,100,000	\$ --	--
	<u>Employment and Training:</u> Reflects a reduction in federal funding for various E&T programs, and the elimination of funding from the Probation Department for the Juvenile Justice Program, partially offset by an increase in funding from DPSS for the California Work Opportunities and Responsibility to Kids Youth Jobs Program, and an increase in funding from the Internal Services Department for the Foster Youth Career Development Program. <i>Supports Countywide Strategic Plan Goal 4.</i>			
4.	\$ 1,753,000	\$ 1,753,000	\$ --	--
	<u>Aging and Adult Services:</u> Reflects a 4.7 percent increase in gross appropriation due to an \$1.6 million increase in federal Older American Act (OAA) program funding and \$0.2 million increase in State OAA funding. <i>Supports Countywide Strategic Plan Goal 4.</i>			
5.	\$ -12,330,000	\$ -12,330,000	\$ --	--
	<u>Refugee Assistance:</u> Reflects the transfer of the Refugee Employment and the Refugee/Immigrant Training and Employment programs to DPSS as approved by the Board of Supervisors on December 14, 2004, and the elimination of intrafund transfer funding from DPSS and a decrease in federal revenue. <i>Supports Countywide Strategic Plan Goal 4.</i>			
Total \$	-38,176,000	\$ -38,176,000	\$ 0	0.0

COMMUNITY ACTION AGENCY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 6,049,992	\$ 4,458,000	\$ 5,763,000		\$	\$ -5,763,000
REVENUE	5,743,064	4,458,000	5,763,000			-5,763,000
NET COUNTY COST	\$ 306,928	\$	\$	\$	\$	\$
REVENUE DETAIL						
STATE-OTHER	\$ 450,325	\$ 223,000	\$ 443,000		\$	\$ -443,000
FEDERAL-OTHER	5,292,739	4,235,000	5,320,000			-5,320,000
TOTAL	\$ 5,743,064	\$ 4,458,000	\$ 5,763,000		\$	\$ -5,763,000
	FUND GENERAL FUND		FUNCTION PUBLIC ASSISTANCE		ACTIVITY OTHER ASSISTANCE	

WORKFORCE INVESTMENT ACT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 60,187,337	\$ 49,284,000	\$ 65,806,000	\$ 43,970,000	\$ 43,970,000	\$ -21,836,000
LESS INTRAFD TRANSFER	14,098,064	9,669,000	19,065,000	7,780,000	7,780,000	-11,285,000
NET TOTAL	\$ 46,089,273	\$ 39,615,000	\$ 46,741,000	\$ 36,190,000	\$ 36,190,000	\$ -10,551,000
REVENUE	38,513,017	39,615,000	46,741,000	36,190,000	36,190,000	-10,551,000
NET COUNTY COST	\$ 7,576,256	\$	\$	\$	\$	\$
REVENUE DETAIL						
FEDERAL-OTHER	\$ 38,513,017	\$ 39,615,000	\$ 46,741,000	\$ 36,190,000	\$ 36,190,000	\$ -10,551,000
TOTAL	\$ 38,513,017	\$ 39,615,000	\$ 46,741,000	\$ 36,190,000	\$ 36,190,000	\$ -10,551,000
	FUND GENERAL FUND		FUNCTION PUBLIC ASSISTANCE		ACTIVITY OTHER ASSISTANCE	

OLDER AMERICAN ACT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 35,045,225	\$ 32,964,000	\$ 36,935,000	\$ 38,688,000	\$ 38,688,000	\$ 1,753,000
LESS INTRAFD TRANSFER	12,092,655	13,975,000	14,905,000	14,905,000	14,905,000	
NET TOTAL	\$ 22,952,570	\$ 18,989,000	\$ 22,030,000	\$ 23,783,000	\$ 23,783,000	\$ 1,753,000
REVENUE	21,111,050	18,989,000	22,030,000	23,783,000	23,783,000	1,753,000
NET COUNTY COST	\$ 1,841,520	\$	\$	\$	\$	\$
REVENUE DETAIL						
STATE-OTHER	\$ 3,631,747	\$ 3,831,000	\$ 3,986,000	\$ 4,155,000	\$ 4,155,000	\$ 169,000
FEDERAL-OTHER	17,479,303	15,158,000	18,044,000	19,628,000	19,628,000	1,584,000
TOTAL	\$ 21,111,050	\$ 18,989,000	\$ 22,030,000	\$ 23,783,000	\$ 23,783,000	\$ 1,753,000
	FUND GENERAL FUND		FUNCTION PUBLIC ASSISTANCE		ACTIVITY OTHER ASSISTANCE	

REFUGEE ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 11,221,175	\$ 6,369,000	\$ 12,330,000	\$	\$	\$ -12,330,000
LESS INTRAFD TRANSFER	4,820,612	2,662,000	6,695,000			-6,695,000
NET TOTAL	\$ 6,400,563	\$ 3,707,000	\$ 5,635,000	\$	\$	\$ -5,635,000
REVENUE	4,250,481	3,707,000	5,635,000			-5,635,000
NET COUNTY COST	\$ 2,150,082	\$	\$	\$	\$	\$
REVENUE DETAIL						
FEDERAL-OTHER	\$ 4,250,481	\$ 3,707,000	\$ 5,635,000	\$	\$	\$ -5,635,000
TOTAL	\$ 4,250,481	\$ 3,707,000	\$ 5,635,000	\$	\$	\$ -5,635,000
	FUND GENERAL FUND		FUNCTION PUBLIC ASSISTANCE		ACTIVITY OTHER ASSISTANCE	

COMMUNITY AND SENIOR SERVICES - ASSISTANCE

DEPARTMENTAL DETAIL SUMMARY

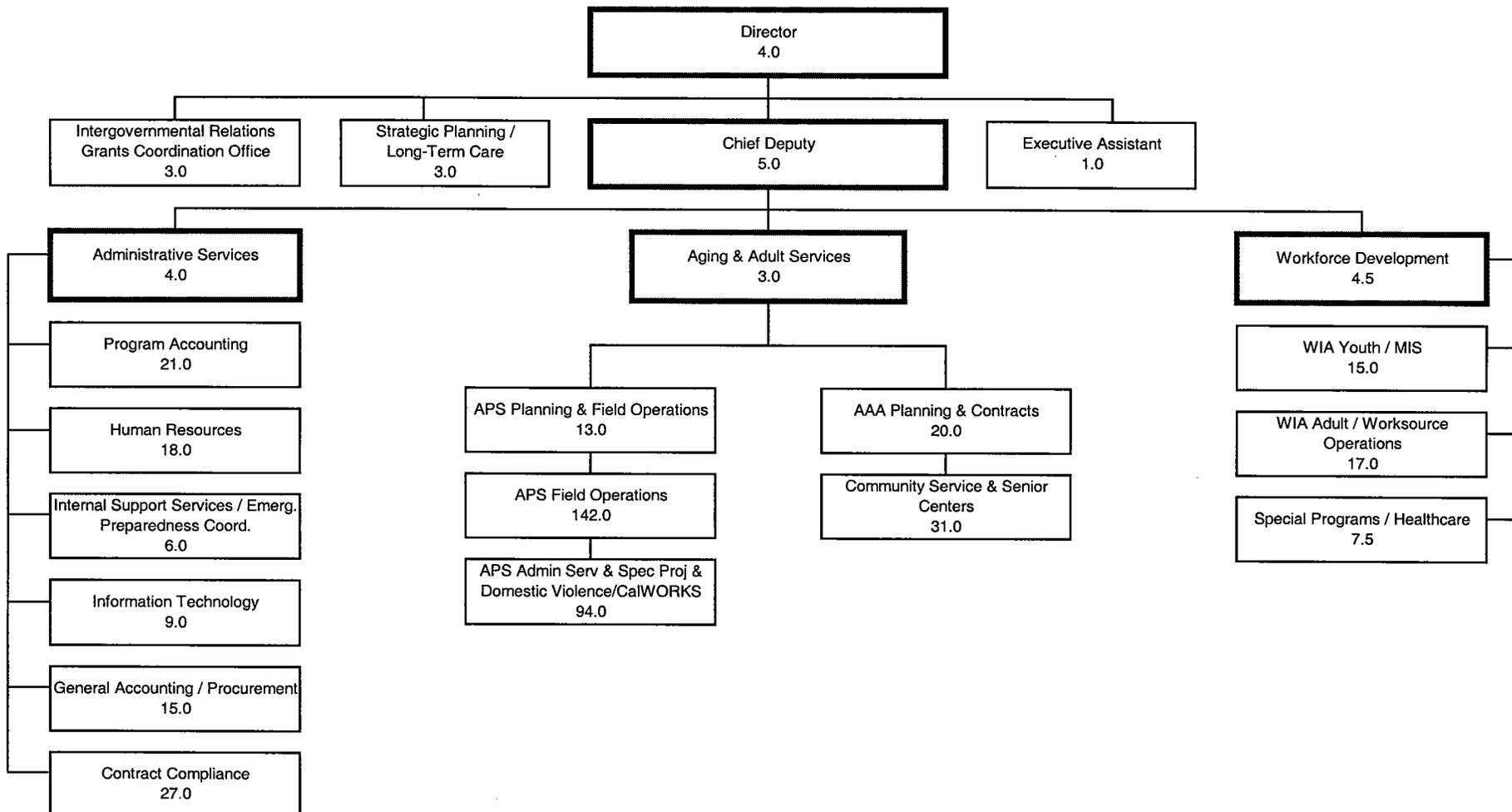
Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Contracted Program Services	0	0	82,658,000	82,658,000
Professional and Specialized Services	93,075,000	120,834,000	0	-120,834,000
Total Services and Supplies	93,075,000	120,834,000	82,658,000	-38,176,000
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	93,075,000	120,834,000	82,658,000	-38,176,000
Less: Intrafund Transfers	26,306,000	40,665,000	22,685,000	-17,980,000
TOTAL NET REQUIREMENTS	66,769,000	80,169,000	59,973,000	-20,196,000
REVENUES:				
Intergovernmental Revenues-Federal	62,715,000	75,740,000	55,818,000	-19,922,000
Intergovernmental Revenues-State	4,054,000	4,429,000	4,155,000	-274,000
TOTAL REVENUES	66,769,000	80,169,000	59,973,000	-20,196,000
NET COUNTY COST	0	0	0	0

COMMUNITY AND SENIOR SERVICES

Fiscal Year 2005-06

Proposed Perm Positions = 463.0

Cynthia Banks, Interim Director



15,28

**CONSUMER AFFAIRS
PASTOR HERRERA, JR., DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 2,493,730	\$ 2,744,000	\$ 3,029,000	\$ 4,743,000	\$ 3,197,000	\$ 168,000
SERVICES & SUPPLIES	1,804,273	1,508,000	1,508,000	3,398,000	2,200,000	692,000
OTHER CHARGES	24,995	27,000	33,000	32,000	32,000	-1,000
FIXED ASSETS-EQUIP				58,000		
GROSS TOTAL	\$ 4,322,998	\$ 4,279,000	\$ 4,570,000	\$ 8,231,000	\$ 5,429,000	\$ 859,000
LESS INTRAFD TRANSFER	388,298	398,000	361,000	406,000	378,000	17,000
NET TOTAL	\$ 3,934,700	\$ 3,881,000	\$ 4,209,000	\$ 7,825,000	\$ 5,051,000	\$ 842,000
REVENUE	1,736,898	1,754,000	1,832,000	2,127,000	2,170,000	338,000
NET COUNTY COST	\$ 2,197,802	\$ 2,127,000	\$ 2,377,000	\$ 5,698,000	\$ 2,881,000	\$ 504,000
BUDGETED POSITIONS	45.0	46.0	46.0	68.0	47.0	1.0
REVENUE DETAIL						

COURT FEES & COSTS	\$ 538,000	\$ 538,000	\$ 538,000	\$ 538,000	\$ 538,000	
CHRGs FOR SVCS-OTHER	1,120,938	1,106,000	1,243,000	1,538,000	1,581,000	338,000
MISCELLANEOUS	62,960	70,000	51,000	51,000	51,000	
OPERATING TRANSFER IN	15,000	40,000				
TOTAL	\$ 1,736,898	\$ 1,754,000	\$ 1,832,000	\$ 2,127,000	\$ 2,170,000	\$ 338,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC PROTECTION		OTHER PROTECTION	

Mission Statement

To provide professional and responsive services to the consumers and businesses of Los Angeles County through advocacy, empowerment, and education.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects net County cost increase of \$504,000, primarily attributable to additional funding for the Self-Help Legal Access Centers (SHLAC) in the Antelope Valley and Long Beach areas, funding for 1.0 position to augment the Small Claims Court Advisor Program, and funding of Board-approved increases in salaries and employee benefits. The budget also includes funding from the Cable Television Franchise Fund for the Cable Television Franchise audits and one-time funding for the development of a model ordinance.

Strategic Planning

The Department of Consumer Affairs continues several on-going initiatives and is implementing new initiatives in accordance with their *Performance Counts!* measures and Strategic Plan, as well as the County's Strategic Plan goals of Service Excellence, Workforce Excellence, and Organizational Effectiveness.

The Department continues recruiting and training quality volunteers and interns to enhance their services and improve customer service. Through a new and sustainable partnership with the Los Angeles County Superior Court and AmeriCorps, the Department will get more than 15 student interns from their JusticeCorps Program annually. These unpaid JusticeCorps interns from several local universities gain valuable experience while working with staff to insure that Small Claims litigants who contact the Department get responsive, accurate, and professional service.

Strategic Planning (cont'd)

Cross training staff, volunteers, interns, and program managers continues to insure that constituents receive one-stop, seamless service. More than 12 in-service training workshops are being conducted on a variety of topics such as customer service, new legislation, identity theft, landlord-tenant rights, real estate fraud, Small Claims Court e-filings, and effective mediation techniques. The Department is also overhauling all procedure manuals to insure that procedures in place support the Department's current goals and objectives, and that they are understandable, uniform, and accurate.

Their innovative telephone, fax and web-integrated Consumer Information System has been installed and activated. The Department is continuing to enhance and improve its features so that customers fully benefit from the various state-of-the-art services the system offers. This will enable customers to get information in English and Spanish on all of the Department's services, including consumer fraud protection, Small Claims Court advice, real estate fraud services, dispute settlement, and job openings. This new technology will enable the Department to maximize its resources and simultaneously serve its customers by phone, email, and fax through an enhanced fax-on-demand feature, text-to-speech delivery option, and outbound broadcasts.

The Department's Plain Language Initiative continues into fiscal year 2005-06. The Department is writing and designing all their publications in an easy to understand format that is pleasant to look at. This will insure the County's highly diverse population benefits from the wealth of written materials they publish. These materials include consumer information guides, form letters, brochures, and web pages. In pursuing a similar objective, the Department is redesigning its entire web-site to make it more informative and user friendly. This redesign will provide content in plain language, and incorporate the County web-site's look and feel.

Critical Needs

Critical funding for the following staff positions and programs will enhance the Department's ability to implement Strategic Plan goals that correspond with the County's Strategic Plan objectives.

Staffing Critical Needs:

- Establish a new Senior Telecommunications Licensing Analyst position in the County to replace the existing Senior Real Property Agent position to more accurately reflect the position's duties and responsibilities.
- Funding an additional Administrative Assistant III position to provide enhanced administrative, budget, and financial support to the Administrative Services Division. This position's duties and responsibilities will include responding to Auditor-Controller directives, implementing and monitoring the Department's Emergency Plan, and making grant audit recommendations.
- Funding 2.0 additional Consumer Affairs Representative III positions to conduct highly complex consumer fraud investigations. This will enable the Department to better protect County residents from consumer fraud, and prepare more cases for criminal and civil prosecution.

Program Critical Needs:

- Business Automation Plan: Funds will be used to replace the Department's rapidly deteriorating automated systems, which are essential to maintain business operations. These systems include obsolete computers, servers and software.
- East Los Angeles Civic Center relocation: Funds will be used for relocating the Department's East Los Angeles Branch Office to the new East Los Angeles Civic Center. This relocation will enable the Department to better serve this community.
- Staff skills enhancement training: Funds will be used to train staff on skills needed to provide the Department's customers with responsive and seamless customer service.
- *Performance Counts!* Consultant: Funds will be used to hire a consultant to evaluate and make recommendations on the Department's *Performance Counts!* measures and staff development.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
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Program Changes

1.	\$ 352,000	\$ 352,000	\$ --	--
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Cable Television (TV) Franchising Services: Reflects additional funding from the Cable TV Fund for costs related to financial audits of cable companies (\$85,000) as approved by the Board of Supervisors (Board) on November 16, 2004, and as recommended in the Auditor-Controller's Report dated October 27, 2004. Also reflects one-time funding (\$267,000) for expert legal counsel to assist in the revision of the County's Master Franchise Cable TV Ordinance, and development of a model cable franchise agreement. *Supports Countywide Strategic Plan Goals 1 and 4.*

2.	\$ 389,000	\$ --	\$ 389,000	--
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Self-Help Legal Access Center (SHLAC): Reflects additional funding for the expansion of the SHLAC in the Antelope Valley and Long Beach areas. *Supports Countywide Strategic Plan Goals 1 and 4.*

3.	\$ 55,000	\$ --	\$ 55,000	1.0
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Small Claims Court Advisor Program: Reflects additional funding and 1.0 Consumer Affairs Representative II position for the education of litigants and potential litigants on all aspects of Small Claims Court processes as approved by the Board on November 16, 2004. *Supports Countywide Strategic Plan Goals 1 and 4.*

4.	\$ 12,000	\$ 12,000	\$ --	--
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Real Estate Fraud and Information Program: Reflects a net increase in funding from the Community Development Commission and Department of Registrar-Recorder/County Clerk for costs related to the investigation, mediation, and resolution of complaints related to real estate fraud. *Supports Countywide Strategic Plan Goals 1 and 4.*

5.	\$ -31,000	\$ -31,000	\$ --	--
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Dispute Settlement Service: Reflects a reduction in funding from the Dispute Resolution Fund for costs related to mediation and outreach based on current information. *Supports Countywide Strategic Plan Goals 1 and 4.*

6.	\$ -30,000	\$ -30,000	\$ --	--
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Investigative Costs: Reflects a reduction in funding from reimbursement of investigative costs based on current information. *Supports Countywide Strategic Plan Goals 1 and 4.*

Other Changes

1.	\$ 74,000	\$ 35,000	\$ 39,000	--
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Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.

2.	\$ 3,000	\$ 1,000	\$ 2,000	--
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Retirement Debt Service: Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.

Consumer Affairs (cont'd)

Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
<u>Other Changes (cont'd)</u>				
3.	\$ 36,000	\$ 16,000	\$ 20,000	--
<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.				
4.	\$ -1,000	\$ --	\$ -1,000	--
<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines				
Total \$	859,000	\$ 355,000	\$ 504,000	1.0

CONSUMER AFFAIRS

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Consumer Protection Program				
\$ 948,000	\$ 82,000	\$ 80,000	\$ 786,000	10.0

Authority: Non-mandated, discretionary program - established by Los Angeles County Code Section 2.62.020.

The Consumer Protection Program counsels consumers and businesses about their rights and responsibilities in the marketplace; investigates and mediates consumer complaints of unfair business practices; monitors complaint patterns; and prepares selected cases for civil and criminal prosecution. Also includes revenues generated by other administrative and support costs.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. Real Estate Fraud and Information Program				
\$ 601,000	\$ 279,000	\$ 111,000	\$ 211,000	6.0

Authority: Non-mandated, discretionary program - established by Los Angeles County Code Section 2.62.020.

The Real Estate Fraud and Information Program investigates and resolves real estate fraud complaints; refers selected cases for civil and criminal prosecution; and provides counseling and information to homeowners, homebuyers/sellers, and real estate professionals. Three unique programs to combat real estate fraud in the County of Los Angeles are: 1) Early Warning Program; 2) Fraud Notification Program; and 3) Loan Review Program. The Early Warning Program operates a toll-free real estate fraud hotline and it is the central reporting agency for real estate fraud in the County of Los Angeles. The Department meets with local, State, and federal law enforcement and prosecuting agencies to identify real estate fraud and plan appropriate action. The Fraud Notification Program mails homeowners copies of all documents rerecorded against their property. This allows homeowners to detect errors, forgeries, and fraud. Homeowners also receive material that helps them understand the recorded document, educates them about real estate fraud, and tells them where to call for help. The Loan Review Program reviews loan documents, provides counseling on hiring a contractor, and credit counseling to low-income homebuyers and senior citizens. Also includes revenues generated by other administrative and support costs.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. Small Claims Court Advisor Program				
\$ 699,000	\$ --	\$ 538,000	\$ 161,000	9.0

Authority: Non-mandated, discretionary program - established by California Government Code Section 117.14 and California Code of Civil Procedure Section 116.910.

The Small Claims Court Advisor Program counsels litigants on court procedures and case preparation, including venue, form preparation, service of process, case presentation, collections and appeals. Also includes revenues generated by other administrative and support costs.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. Dispute Settlement Service				
\$ 233,000	\$ --	\$ 195,000	\$ 38,000	3.0

Authority: Non-mandated, discretionary program - permitted by California Business and Professions Code Section 470.3 et. seq.

Consumer Affairs (cont'd)

4. **Dispute Settlement Service** (cont'd)

The Dispute Settlement Service provides free mediation, conciliation, and referral services to help individuals and businesses resolve their disputes without going to court. The program also provides mediation training. Also includes revenues generated by other administrative and support costs.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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5. **Cable Television Franchising Services**

\$ 1,254,000	\$ --	\$ 1,152,000	\$ 102,000	6.0
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Authority: Non-mandated, discretionary program - established by Los Angeles County Code Section 16.64.010.

The Cable Television Franchising Services protects the interests of consumers and the County through the administration and monitoring of the unincorporated County cable television franchises. Also includes revenues generated by other administrative and support costs.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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6. **Volunteer and Internship Program**

\$ 13,000	\$ --	\$ 1,000	\$ 12,000	1.0
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Authority: Non-mandated, discretionary program.

The Volunteer and Internship Program recruits and trains volunteers and interns to enhance delivery of services to the public. Total costs of the Volunteer and Internship Program are offset by revenues that are included in various Departmental programs.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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7. **Public Information and Community Outreach**

\$ 58,000	\$ --	\$ --	\$ 58,000	1.0
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Authority: Non-mandated, discretionary program.

The Public Information and Community Outreach Program educate the public about the Department's consumer protection services.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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8. **Self-Help Legal Access Centers (SHLAC)**

\$ 1,227,000	\$ --	\$ --	\$ 1,227,000	1.0
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Authority: Non-mandated, discretionary program - established by the Los Angeles County Board of Supervisors.

The Self-Help Legal Access Centers counsel guests on court procedures and case preparation, including venue, form preparation, service of process, and case presentation.

Consumer Affairs (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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9. **Administration**

\$	396,000	\$	17,000	\$	93,000	\$	286,000	10.0
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Authority: Non-mandated, discretionary program.

Includes the executive office and administrative services support staff. Total costs of the Administration program are offset by revenues that are included in various Departmental programs. Also includes funding for costs that are centrally allocated such as the toll-free number, web-site development and maintenance, and the data warehouse maintenance.

Total Programs

\$	5,429,000	\$	378,000	\$	2,170,000	\$	2,881,000	47.0
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CONSUMER AFFAIRS

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	1,938,000	2,135,000	2,272,000	137,000
Employee Benefits	806,000	894,000	925,000	31,000
Total Salaries and Employee Benefits	2,744,000	3,029,000	3,197,000	168,000
<u>Services and Supplies</u>				
Administrative Services	0	0	9,000	9,000
Communications	38,000	106,000	6,000	-100,000
Contracted Program Services	0	0	1,064,000	1,064,000
Information Technology Services	64,000	76,000	75,000	-1,000
Insurance	2,000	8,000	8,000	0
Maintenance-Buildings and Improvements	17,000	16,000	120,000	104,000
Maintenance-Equipment	15,000	13,000	13,000	0
Memberships	4,000	4,000	2,000	-2,000
Miscellaneous Expense	0	0	43,000	43,000
Office Expense	0	0	42,000	42,000
Office Expense-Other	40,000	27,000	0	-27,000
Office Expense-Postage	15,000	15,000	0	-15,000
Professional and Specialized Services	912,000	834,000	0	-834,000
Professional Services	0	0	426,000	426,000
Rents and Leases-Bldg and Improvements	15,000	11,000	20,000	9,000
Rents and Leases-Equipment	6,000	9,000	0	-9,000
Special Departmental Expense	133,000	195,000	0	-195,000
Technical Services	0	0	53,000	53,000
Telecommunications	115,000	70,000	188,000	118,000
Transportation and Travel	0	0	14,000	14,000
Transportation and Travel-Auto Mileage	5,000	4,000	0	-4,000
Transportation and Travel-Auto Service	7,000	7,000	0	-7,000
Transportation and Travel-Traveling	5,000	4,000	0	-4,000
Utilities	115,000	109,000	117,000	8,000
Total Services and Supplies	1,508,000	1,508,000	2,200,000	692,000
<u>Other Charges</u>				
Judgments and Damages	2,000	8,000	8,000	0
Retirement of Other Long-Term Debt	25,000	25,000	24,000	-1,000
Total Other Charges	27,000	33,000	32,000	-1,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0

Consumer Affairs (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	4,279,000	4,570,000	5,429,000	859,000
Less: Intrafund Transfers	398,000	361,000	378,000	17,000
TOTAL NET REQUIREMENTS	3,881,000	4,209,000	5,051,000	842,000
REVENUES:				
Charges for Services	1,644,000	1,781,000	2,119,000	338,000
Miscellaneous Revenues	70,000	51,000	51,000	0
Other Financing Sources	40,000	0	0	0
TOTAL REVENUES	1,754,000	1,832,000	2,170,000	338,000
NET COUNTY COST	2,127,000	2,377,000	2,881,000	504,000

CONSUMER AFFAIRS

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Consumer Protection Program

Program Description: See Departmental Program Summary

Program Result: Consumers who lose their money get it back through mediation and investigation; consumer fraud is prosecuted to deter fraud and punish offenders; and through counseling, consumers get information to resolve their complaints and protect themselves against future fraud.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators				
Restitution to consumers	\$869,690	\$1,168,622	\$1,185,439	\$1,200,000
Percent of complaints resolved ⁽¹⁾	n/a	n/a	n/a	n/a
Percent of referred cases prosecuted ⁽¹⁾	n/a	n/a	n/a	n/a
Percent satisfied with case investigations ⁽¹⁾	n/a	n/a	n/a	n/a
Percent satisfied with counseling ⁽¹⁾	n/a	n/a	n/a	n/a
Operational Measures				
Number of Investigations	3,871	2,968	4,300	4,300
Number counseled:				
Telephone counseling	129,340	123,989	137,800	138,000
Walk-in counseling	5,300	5,317	3,350	4,600
Email counseling	315	610	635	650
Vendor information requests	92	78	54	50
Very Important Person (VIP)/Board referrals	598	442	460	460
Consumer education: ⁽¹⁾				
Speaking presentations	n/a	n/a	n/a	n/a
Fraud prevention tip sheets	n/a	n/a	n/a	n/a
Web-site visits	n/a	n/a	n/a	n/a
Cases referred to regulatory, police and legal services ⁽¹⁾	n/a	n/a	n/a	n/a
Cases prepared and referred for prosecution ⁽¹⁾	n/a	n/a	n/a	n/a

Explanatory Note (s):

(1) Data collection began in fiscal year (FY) 2004-05.

n/a = not available

PROGRAM NAME: Real Estate Fraud and Information Program

Program Description: See Departmental Program Summary

Program Result: Homeowners who lose money get it back through investigation and mediation. Fewer homeowners lose their homes. Homeowners know if they are fraud victims and how to get help. Real estate crimes are prosecuted to deter fraud and punish perpetrators. Homeowners get counseling and information to help them understand and resolve their own complaint.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators				
Restitution to homeowners	\$9,490,481	\$10,898,343	\$12,000,000	\$12,000,000
Number of homes saved ⁽¹⁾	n/a	n/a	n/a	n/a
Percent satisfied with fraud notification program ⁽¹⁾	n/a	n/a	n/a	n/a
Percent satisfied with counseling ⁽¹⁾	n/a	n/a	n/a	n/a
Percent of complaints resolved ⁽¹⁾	n/a	n/a	n/a	n/a
Percent of referred cases that are prosecuted ⁽¹⁾	n/a	n/a	n/a	n/a

Consumer Affairs (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of Investigations	766	924	900	900
Number counseled:				
Telephone counseling	30,024	24,296	27,328	27,216
Walk-in counseling	824	821	774	806
Email counseling	n/a	n/a	60	60
VIP/Board referrals	n/a	35	40	40
Fraud Notification Program:				
Satisfactory responses from notifications	105,500	82,852	85,000	85,000
Homeowner loan reviews by the Community Development Commission	546	366	400	400
Cases referred to regulatory, police and legal services ⁽¹⁾	n/a	n/a	n/a	n/a
Cases referred for prosecution ⁽¹⁾	n/a	n/a	n/a	n/a
Homeowner education:				
Speaking presentations ⁽¹⁾	n/a	n/a	n/a	n/a
Fraud prevention tip sheets distributed ⁽¹⁾	n/a	n/a	n/a	n/a

Explanatory Note(s):

(1) Data collection began in FY 2004-05.
n/a = not available

PROGRAM NAME: Small Claims Court Advisor Program

Program Description: See Departmental Program Summary

Program Result: Litigants are better prepared to process their case, present it in court, and collect their judgments.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of litigants who are better prepared ⁽¹⁾	n/a	n/a	n/a	n/a
<u>Operational Measures</u> ⁽¹⁾				
Number counseled:				
Telephone counseling	130,246	90,280	90,000	91,000
Walk-in counseling	13,752	13,222	13,500	13,500
Email counseling ⁽¹⁾	n/a	169	170	170
Vendor information requests ⁽¹⁾	n/a	n/a	n/a	n/a
VIP/Board referrals ⁽¹⁾	n/a	22	15	18
Number of litigants surveyed	n/a	n/a	n/a	n/a
Litigant education:				
Speaking presentations	n/a	n/a	n/a	n/a
Tip sheets distributed	n/a	n/a	n/a	n/a

Explanatory Note(s):

(1) Data collection began in FY 2004-05.
n/a = not available

PROGRAM NAME: Dispute Settlement Service

Program Description: See Departmental Program Summary

Program Result: Disputes are resolved without having to go to court.

Consumer Affairs (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of cases resolved without going to court	62%	82%	80%	80%
Percent of participants satisfied with service ⁽¹⁾	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Cases mediated	537	500	525	525
Cases resolved without going to court	335	412	420	420
Number of persons served:				
Intake/problem assessment	4,643	19,186	18,000	18,000
Telephone	n/a	19,066	19,100	19,100
Walk-ins ⁽¹⁾	n/a	120	200	200
VIP/Board referrals ⁽¹⁾	n/a	46	25	30
Email inquiries ⁽¹⁾	n/a	26	36	36
Participants' satisfaction surveys received ⁽¹⁾	n/a	226	156	191
Number of mediators trained	n/a	31	31	31

Explanatory Note(s):

(1) Data collection began in FY 2004-05.
n/a = not available.

PROGRAM NAME: Cable Television Franchising Services

Program Description: See Departmental Program Summary

Program Result: Subscriber complaints are investigated and resolved. The County receives the fees it is entitled to from cable operators. Cable systems meet safety requirements.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> ⁽¹⁾				
Percent of cable subscriber complaints resolved	n/a	n/a	n/a	n/a
Percent of compliance notices resolved	n/a	n/a	n/a	n/a
Percent satisfied with counseling	n/a	n/a	n/a	n/a
Additional fees collected through enforcement	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Financial and safety audits conducted ⁽¹⁾	n/a	n/a	n/a	n/a
Number of compliance notices issued ⁽¹⁾	n/a	n/a	n/a	n/a
Number counseled:				
Telephone counseling	n/a	1,097	800	800
Walk-in counseling ⁽¹⁾	n/a	n/a	n/a	n/a
Email counseling ⁽¹⁾	n/a	n/a	12	12
VIP/Board referrals	n/a	21	12	12
Complaints investigated	n/a	n/a	n/a	n/a
Revenue collected: ⁽¹⁾				
Franchise fees	n/a	n/a	n/a	n/a
Fines and penalties	n/a	n/a	n/a	n/a
Other fees	n/a	n/a	n/a	n/a

Explanatory Note(s):

(1) Data collection began in FY 2004-05.
n/a = not available

PROGRAM NAME: Volunteer and Internship Program**Program Description:** See Departmental Program Summary**Program Result:** The County provides the public with more service in a cost-effective manner. Interns and volunteers receive work experience and valuable consumer education.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Program value	\$392,805	\$453,754	\$493,900	\$495,000
Participant satisfaction ⁽¹⁾	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of volunteers	47	49	70	70
Number of volunteered hours	9,867	11,398	12,410	12,410
Number of recruitment activities ⁽¹⁾	n/a	n/a	n/a	n/a
Number of training hours ⁽¹⁾	n/a	n/a	n/a	n/a
Number of training programs ⁽¹⁾	n/a	n/a	n/a	n/a

Explanatory Note(s):

(1) Data collection began in FY 2004-05.
n/a = not available.

PROGRAM NAME: Self-Help Legal Access Centers (SHLAC)**Program Description:** See Departmental Program Summary**Program Result:** Guests are better prepared to process their cases and present them in court.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of guests who are better prepared	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Guest counseled	23,229	33,459	34,988	36,000
Number of workshop conducted ⁽¹⁾	n/a	n/a	n/a	n/a
Number of guests who attended workshops ⁽¹⁾	n/a	n/a	n/a	n/a
Number of meetings with Court officials ⁽¹⁾	n/a	n/a	n/a	n/a
Number of volunteers ⁽¹⁾	144	205	145	n/a
Number of volunteer hours	9,800	17,890	18,000	18,000
Number of tip sheets distributed ⁽¹⁾	n/a	20,605	n/a	n/a
Number of litigants surveyed ⁽¹⁾	n/a	n/a	n/a	n/a

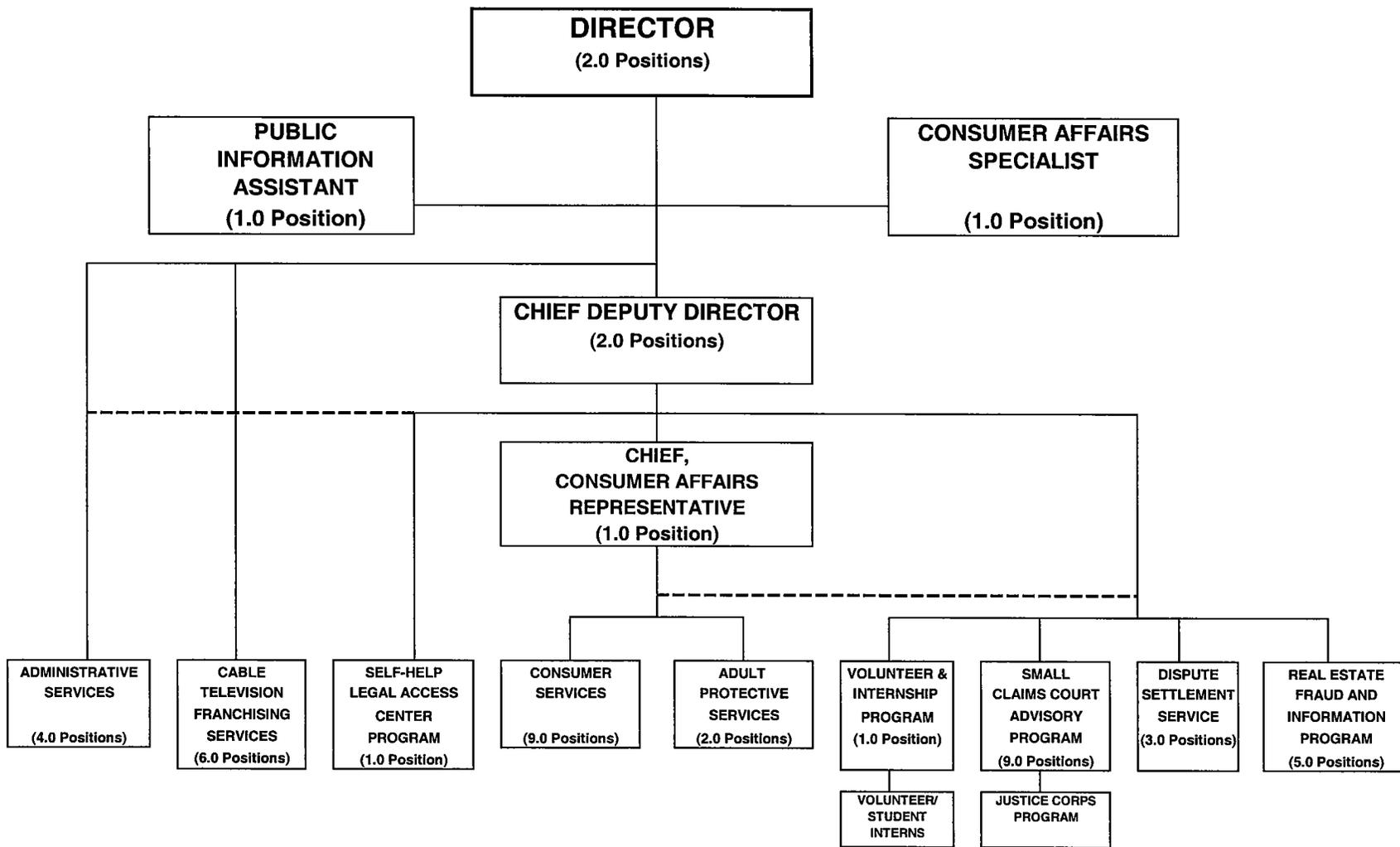
Explanatory Note(s):

(1) Data collection began in FY 2004-05.
n/a = not available

DEPARTMENT OF CONSUMER AFFAIRS

Pastor Herrera, Jr., Director

FY 2005-06 Budget Request Positions = 47.0



CORONER
ANTHONY T. HERNANDEZ, DIRECTOR/DR. L. SATHYAVAGISWARAN, CME - CORONER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 16,869,304	\$ 17,491,000	\$ 17,656,000	\$ 20,088,000	\$ 18,360,000	\$ 704,000
SERVICES & SUPPLIES	3,523,821	3,802,000	3,802,000	4,802,000	3,593,000	-209,000
OTHER CHARGES	287,961	423,000	570,000	428,000	428,000	-142,000
FIXED ASSETS-EQUIP	503,192	389,000	389,000	305,000		-389,000
OTHER FINANCING USES	101,899	42,000	42,000			-42,000
GROSS TOTAL	\$ 21,286,177	\$ 22,147,000	\$ 22,459,000	\$ 25,623,000	\$ 22,381,000	\$ -78,000
LESS INTRAFD TRANSFER	172,338	805,000	805,000	135,000	135,000	-670,000
NET TOTAL	\$ 21,113,839	\$ 21,342,000	\$ 21,654,000	\$ 25,488,000	\$ 22,246,000	\$ 592,000
REVENUE	2,124,065	2,485,000	2,558,000	2,842,000	2,342,000	-216,000
NET COUNTY COST	\$ 18,989,774	\$ 18,857,000	\$ 19,096,000	\$ 22,646,000	\$ 19,904,000	\$ 808,000
BUDGETED POSITIONS	218.0	218.0	218.0	265.0	214.0	-4.0
REVENUE DETAIL						

BUSINESS LICENSES	\$ 15,640	\$	\$	\$	\$	\$
STATE-OTHER	15,721	318,000	231,000	562,000	62,000	-169,000
PERSONNEL SERVICES	8,661	7,000	6,000	7,000	7,000	1,000
COURT FEES & COSTS	248,414	238,000	252,000	264,000	264,000	12,000
RECORDING FEES	139	1,000	1,000	1,000	1,000	
CHRGs FOR SVCS-OTHER	1,360,833	1,450,000	1,484,000	1,481,000	1,481,000	-3,000
OTHER SALES	352,504	362,000	461,000	416,000	416,000	-45,000
MISCELLANEOUS	120,266	104,000	113,000	106,000	106,000	-7,000
SALE OF FIXED ASSETS	1,887	5,000	10,000	5,000	5,000	-5,000
TOTAL	\$ 2,124,065	\$ 2,485,000	\$ 2,558,000	\$ 2,842,000	\$ 2,342,000	\$ -216,000
FUND						
GENERAL FUND						
FUNCTION						
PUBLIC PROTECTION						
ACTIVITY						
OTHER PROTECTION						

Mission Statement

The Department of Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within Los Angeles County, including all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost increase of \$808,000 which includes Board-approved increases in salaries and employee benefits and the addition of one Physician, M.D. position to handle forensic autopsy caseload increases of seven percent over the past six years. The Proposed Budget position also includes the transfer of net County cost and deletion of 5.0 positions for the implementation of Phase I of the Shared Services Initiative which centralizes Accounts Payable, Accounts Receivable, Procurement, and Payroll functions in the Auditor-Controller.

Strategic Planning

The Coroner's Strategic Plan continues to focus on technological enhancements in photographic, x-ray, and video conferencing capabilities in order to provide cost-effective services and to achieve established performance goals. The Homeland Security Grant Program has allowed the Department to enhance Workforce Excellence through specialized training and equipment to better prepare for mass disaster and biohazardous events. Seamless service and interagency cooperation has been achieved through sharing of demographic Coroner case information with Acute Communicable Disease Control of Health Services. This partnership has been accomplished via a secure intra-county network to enhance the County's surveillance for infectious diseases associated with an epidemic or bioterrorist attack.

Critical Needs

The Coroner has a critical need to increase the rate of autopsy and investigations to meet increased medical legal demands, particularly in the area of homicides; continuation of efforts to complete the retrofitting of the heating, ventilation, and air conditioning system; and to ensure that appropriate staffing levels are maintained for the development and monitoring of the departmental budget, accurate collection of revenue and other critical administrative functions which directly support departmental operations.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
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Program Changes

1.	\$ 150,000	\$ --	\$ 150,000	1.0
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Forensic Medicine: Reflects an increase in funding for one Physician, M.D. position to handle caseload increases for forensic medical investigations, autopsies, and histopathology examinations. *Supports Countywide Strategic Plan Goals 1 and 4.*

2.	\$ -211,000	\$ --	\$ -211,000	-5.0
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Shared Services Initiative: Reflects the transfer of net County cost and deletion of 5.0 positions for the implementation of Phase I of the Shared Services Initiative which centralizes Accounts Payable, Accounts Receivable, Procurement, and Payroll functions in the Auditor-Controller. *Supports Countywide Strategic Plan Goals 3 and 4.*

Other Changes

1.	\$ 350,000	\$ --	\$ 350,000	--
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Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.

2.	\$ 50,000	\$ --	\$ 50,000	--
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Retirement Debt Service: Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.

3.	\$ 12,000	\$ --	\$ 12,000	--
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Unavoidable Costs: Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.

Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
<u>Other Changes (cont'd)</u>				
4.	\$ 259,000	\$ --	\$ 259,000	--
<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.				
5.	\$ 139,000	\$ --	\$ 139,000	--
<u>Services and Supplies:</u> Reflects an increase in funding for forensic laboratory health and safety supplies.				
6.	\$ -146,000	\$ --	\$ -146,000	--
<u>Judgments and Damages:</u> Reflects a decrease in funding due to lower charges for liability claims and LAC-CAL lease payments.				
7.	\$ -670,000	\$ -670,000	\$ --	--
<u>Homeland Security Grant Funds:</u> Reflects a decrease due to the elimination of one-time grant funding for Homeland Security equipment, supplies, radios, training, and consultant fees.				
8.	\$ -67,000	\$ --	\$ -67,000	--
<u>Medical Equipment:</u> Reflects the deletion of one-time funding for forensic and medical laboratory equipment.				
9.	\$ -42,000	\$ --	\$ -42,000	--
<u>Productivity Investment Fund:</u> Reflects the elimination of funding associated with the final payment of a Productivity Investment Fund loan.				
10.	\$ 94,000	\$ --	\$ 94,000	--
<u>Other Employee Benefits:</u> Reflects an increase in funding for midyear retirement costs and other employee benefits based on actual experience.				
11.	\$ 4,000	\$ --	\$ 4,000	--
<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.				
12.	\$ --	\$ -216,000	\$ 216,000	--
<u>Revenue:</u> Reflects a decrease in State mandated revenue and miscellaneous revenues from the sale of surplus property and equipment.				
Total \$	-78,000	\$ -886,000	\$ 808,000	-4.0

CORONER

DEPARTMENTAL PROGRAM SUMMARY

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Forensic Medicine					
	\$ 6,043,000	\$ --	\$ 343,000	\$ 5,700,000	29.0

Authority: Mandated program by State - Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460-27540 and 68096.1-68097, and County Code Chapter 2.22, Sections 2.22.010 to 110).

Investigates and determines the cause and mode of all sudden and unusual deaths under the Coroner's jurisdiction by conducting forensic medical investigation, autopsies, and histopathology examinations. Includes revenue that was partially earned by costs incurred in the Administration and Support Programs.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. Operations Bureau					
	\$ 9,755,000	\$ 66,000	\$ 1,218,000	\$ 8,471,000	125.0

Authority: Mandated program by State - Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460-27540 and 68096.1-68097, and County Code Chapter 2.22, Sections 2.22.010 to 110).

Provides death scene investigation and death notification to next of kin, gathers information from witnesses, and collects data used in determining the cause of death. Responsible for the preparation of investigative reports and the provision of testimony in court, and assists with transportation, storage, photography, x-ray, dental and fingerprint examination, embalming, and release of decedents. Also provides disaster preparation and response to all major and minor emergencies.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. Forensic Laboratories					
	\$ 2,258,000	\$ --	\$ 204,000	\$ 2,054,000	18.0

Authority: Mandated program by State - Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460-27540 and 68096.1-68097, and County Code Chapter 2.22, Sections 2.22.010 to 110).

Provides toxicological, histological, and scanning electron microscopy analysis. Also provides criminalistic services, and if necessary, testimony in court.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. Executive/Administration/Public Services					
	\$ 4,325,000	\$ 69,000	\$ 577,000	\$ 3,679,000	42.0

Authority: Mandated program by State - Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460-27540 and 68096.1-68097, and County Code Chapter 2.22, Sections 2.22.010 to 110).

Coroner (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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4. Executive/Administration/Public Services (cont'd)

The Public Services Division provides and maintains case file management, document sales, billing for transportation services, subpoena processing, and release of decedent personal property. The Administration and Executive Divisions provide overall direction and coordination of all non-medical divisions and programs; direct the achievement of goals and objectives; and maintain administrative support for the Department, including budget, fiscal, personnel, and procurement services.

Total Programs

\$ 22,381,000	\$ 135,000	\$ 2,342,000	\$ 19,904,000	214.0
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CORONER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	11,764,000	11,980,000	12,232,000	252,000
Employee Benefits	5,727,000	5,676,000	6,128,000	452,000
Total Salaries and Employee Benefits	17,491,000	17,656,000	18,360,000	704,000
<u>Services and Supplies</u>				
Administrative Services	0	0	257,000	257,000
Clothing and Personal Supplies	15,000	17,000	17,000	0
Communications	225,000	306,000	329,000	23,000
Computer Equipment-noncapital	64,000	47,000	0	-47,000
Computer Software	20,000	34,000	0	-34,000
Computing-Mainframe	0	0	4,000	4,000
Computing-Midrange/Departmental Sys	0	0	30,000	30,000
Computing-Personal	0	0	44,000	44,000
Contracted Program Services	0	0	20,000	20,000
Household Expenses	101,000	116,000	116,000	0
Information Technology Services	367,000	309,000	350,000	41,000
Insurance	225,000	225,000	159,000	-66,000
Maintenance-Buildings and Improvements	134,000	161,000	138,000	-23,000
Maintenance-Equipment	166,000	166,000	150,000	-16,000
Medical Dental and Laboratory Supplies	537,000	505,000	550,000	45,000
Memberships	6,000	2,000	6,000	4,000
Office Expense	0	0	169,000	169,000
Office Expense-Other	83,000	109,000	0	-109,000
Office Expense-Postage	29,000	22,000	0	-22,000
Office Expense-Stat and Forms	53,000	34,000	0	-34,000
Professional and Specialized Services	1,084,000	1,023,000	0	-1,023,000
Professional Services	0	0	97,000	97,000
Rents and Leases-Equipment	31,000	42,000	32,000	-10,000
Small Tools and Instruments	5,000	20,000	5,000	-15,000
Special Departmental Expense	362,000	400,000	363,000	-37,000
Technical Services	0	0	538,000	538,000
Telecommunications	22,000	28,000	24,000	-4,000
Transportation and Travel	0	0	155,000	155,000
Transportation and Travel-Auto Mileage	4,000	4,000	0	-4,000
Transportation and Travel-Auto Service	170,000	122,000	0	-122,000
Transportation and Travel-Other	9,000	8,000	0	-8,000
Transportation and Travel-Traveling	44,000	69,000	0	-69,000
Utilities	46,000	33,000	40,000	7,000
Total Services and Supplies	3,802,000	3,802,000	3,593,000	-209,000
<u>Other Charges</u>				
Retirement of Other Long-Term Debt	132,000	132,000	31,000	-101,000
Lease Payments	291,000	438,000	397,000	-41,000
Total Other Charges	423,000	570,000	428,000	-142,000

Coroner (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Medical Equipment	275,000	275,000	0	-275,000
Non-Medical Laboratory and Testing Equip	34,000	34,000	0	-34,000
Vehicle-Automobile	80,000	80,000	0	-80,000
Total Equipment	389,000	389,000	0	-389,000
 Total Fixed Assets	 389,000	 389,000	 0	 -389,000
<u>Other Financing Uses</u>				
Operating Transfers Out	42,000	42,000	0	-42,000
 Total Other Financing Uses	 42,000	 42,000	 0	 -42,000
<u>Residual Equity Transfers</u>				
 Total Residual Equity Transfers	 0	 0	 0	 0
Gross Total	22,147,000	22,459,000	22,381,000	-78,000
Less: Intrafund Transfers	805,000	805,000	135,000	-670,000
 TOTAL NET REQUIREMENTS	 21,342,000	 21,654,000	 22,246,000	 592,000
REVENUES:				
Intergovernmental Revenues-State	318,000	231,000	62,000	-169,000
Charges for Services	1,696,000	1,743,000	1,753,000	10,000
Miscellaneous Revenues	466,000	574,000	522,000	-52,000
Other Financing Sources	5,000	10,000	5,000	-5,000
 TOTAL REVENUES	 2,485,000	 2,558,000	 2,342,000	 -216,000
 NET COUNTY COST	 18,857,000	 19,096,000	 19,904,000	 808,000

CORONER

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Forensic Medicine

Program Description: The Forensic Medicine Division consists of board-certified forensic pathologists who are responsible for the professional medical investigation and determination of the cause and mode of each death handled by the Department.

Program Result: The public is provided with a timely and accurate determination of a decedent's cause and mode of death.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of cases examined or autopsied within 24 hours of investigation	72%	85%	90%	90%
Percentage of Coroner's reports issued within two months of autopsy (homicide cases)	87%	92%	95%	95%
Percentage of Coroner's reports issued within three months of autopsy (non-homicide cases)	98%	93%	95%	95%
Percentage of cases closed within 60 days of death	85%	84%	85%	85%
<u>Operational Measures</u>				
Autopsies (class A, B and C)	5,061	4,829	5,000	5,000
Examinations (class D)	2,123	2,438	2,500	2,500
Cases per pathologist ⁽²⁾	342	382	375	375
Average cost per examination ⁽³⁾	\$625	\$658	\$713	\$713

Explanatory Note(s):

- (1) Calculations do not include mortuary sign outs, clearances, and inquiries, which require about eight hours of physician specialist time per day.
- (2) Number of class A, B, C and D cases divided by number of full-time employee pathologists working on December 31 of the period. Includes yearly residents; excludes Chief Medical Examiner-Coroner.
- (3) Medical Division budget divided by number of class A, B, C and D cases.

PROGRAM NAME: Operations Bureau Caseload Management

Program Description: The Investigations Division and the Forensic Services Division comprise two-thirds of the Operations Bureau and are jointly responsible for the initial and preliminary reporting, handling and investigation of certain deaths that are required by State Law to be investigated by the Coroner of the County. Beginning with the initial report to the Coroner, to the physical recovery of the remains from the scene of death or hospital and transport to the Forensic Science Center where the bodies are in-processed and the death investigation is completed by the Coroner investigator, this period of time to reach this point and have the remains available for examination by the Medical Bureau has been a long standing measure of the ability of the Operations Bureau to meet pre-set goals of completing those tasks within 72 hours.

Program Result: Deaths that are reported to the Department of Coroner for inquiry are ready for examination by the Medical Bureau within 72 hours of being reported.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Average number (percentage) of cases ready within 72 hours ⁽¹⁾	78%	82%	83%	85%
Number of Coroner investigators (including trainees)	35	37	38	39
Number of forensic attendants	18	18	20	23

Coroner (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of deaths reported	19,204	19,986	20,023	20,357
Number of decedents requiring transportation	6,713	6,802	7,077	7,300
Average number of cases handled per investigator ⁽²⁾	275	281	286	295

Explanatory Note(s):

- (1) Number represents percentage of cases ready for examination by medical, not released.
- (2) Number of Coroner investigators available for duty due to injured on duty, jury duty (IOD), extended illness and vacancies varies fiscal year to fiscal year and includes only field, mortuary and hospital cases.

PROGRAM NAME: Operations Bureau - Autopsy Support Services

Program Description: The Forensic Photo and Support Division is responsible for providing technical assistance to Deputy Medical Examiners prior to, during and after post-mortem examinations. These duties include extensive pre-autopsy photography and x-ray, preparation of specimen containers, preparing human remains for examination, assisting with evisceration of human remains, restoration of human remains, placement of remains in storage and workstation maintenance.

Program Result: Deputy Medical Examiners have adequate technical support to complete radiology, photography, autopsy services and specialized graphics production for use in criminal and civil courtroom testimony, civil depositions and professional educational seminars.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Forensic technician I and II staffing ⁽¹⁾	16	17	17	19
<u>Operational Measures</u>				
Number of autopsies (A, B, C and D)	7,184	7,180	7,160	7,200
Number of radiographs taken	18,100	19,900	20,000	20,100
Number of photographs taken	82,000	83,500	84,000	85,000
Number of photograph prints produced	157,600	156,200	158,000	160,000

Explanatory Note(s):

- (1) Forensic technician staffing varies significantly due to IOD, long-term illness and other vacancies during any fiscal year.

PROGRAM NAME: Forensic Laboratories - Toxicology Services

Program Description: Toxicology (drug testing) is performed on approximately 7,000 Coroner cases annually. These results are used by our Medical Examiners to help determine the cause and/or manner of death, by law enforcement to help with their criminal investigation, by the courts to help with criminal prosecutions and civil litigations, by insurance companies, attorneys, and by family members.

Program Result: Our customers are provided with timely and accurate toxicology analyses.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of negative toxicology reports provided within 30 days	93%	92%	93%	94%
Percentage of positive toxicology reports provided within 60 days	90%	95%	95%	96%

Coroner (cont'd)

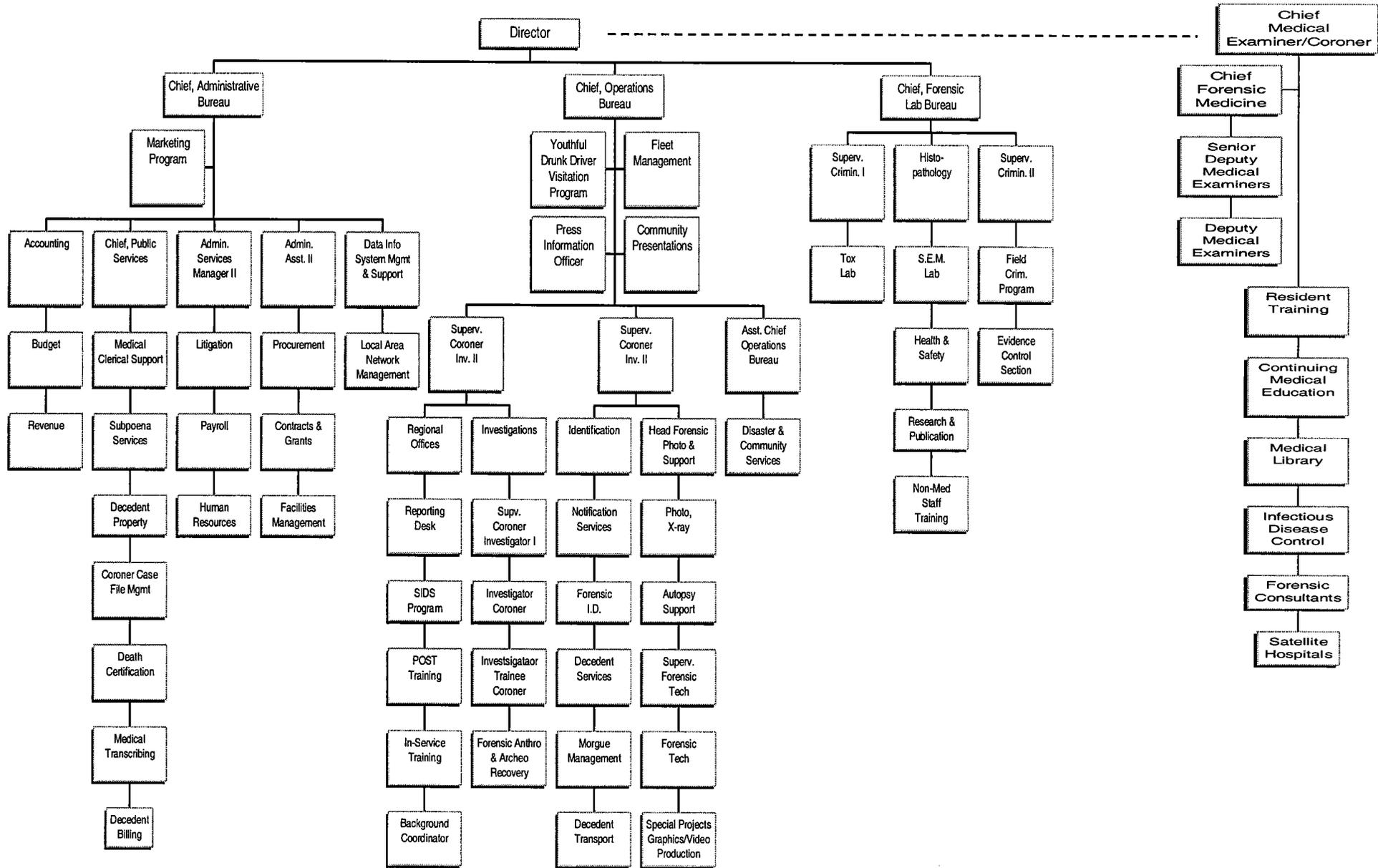
Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Laboratory tests performed	63,026	69,502	66,229	67,500
Tests per senior criminalist	9,003	7,722	7,358	7,500

Explanatory Note(s):

- (1) There are currently nine criminalists assigned to the toxicology laboratory. Each conduct toxicology analyses as well as participate in our crime scene response program for physical evidence collection.

Los Angeles County
 Department of Coroner
 Anthony T. Hernandez, Director/Dr. L. Sathyavagiswaran, CME-Coroner
 2005-06 Proposed Budgeted Positions = 214.0

17.10



COUNTY COUNSEL
RAYMOND G. FORTNER, JR., COUNTY COUNSEL

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 51,703,589	\$ 55,456,000	\$ 58,233,000	\$ 62,136,000	\$ 62,136,000	\$ 3,903,000
SERVICES & SUPPLIES	7,368,636	9,157,000	9,600,000	9,650,000	9,650,000	50,000
OTHER CHARGES	398,495	368,000	368,000	372,000	372,000	4,000
FIXED ASSETS-EQUIP	32,319	61,000	61,000	61,000	61,000	
GROSS TOTAL	\$ 59,503,039	\$ 65,042,000	\$ 68,262,000	\$ 72,219,000	\$ 72,219,000	\$ 3,957,000
LESS INTRAFD TRANSFER	43,989,569	47,914,000	50,564,000	53,490,000	53,490,000	2,926,000
NET TOTAL	\$ 15,513,470	\$ 17,128,000	\$ 17,698,000	\$ 18,729,000	\$ 18,729,000	\$ 1,031,000
REVENUE	12,605,582	12,693,000	13,263,000	13,752,000	14,028,000	765,000
NET COUNTY COST	\$ 2,907,888	\$ 4,435,000	\$ 4,435,000	\$ 4,977,000	\$ 4,701,000	\$ 266,000
BUDGETED POSITIONS	534.0	539.0	539.0	544.0	544.0	5.0
REVENUE DETAIL						

LEGAL SERVICES	\$ 8,089,440	\$ 7,955,000	\$ 7,785,000	\$ 8,375,000	\$ 8,661,000	\$ 876,000
PERSONNEL SERVICES	4,090,334	4,000,000	4,545,000	4,545,000	4,545,000	
COURT FEES & COSTS	6,485					
ROAD & STREET SVCS	180					
PARK & RECREATION SVS	9,398	18,000	33,000	25,000	25,000	-8,000
CHRGs FOR SVCS-OTHER	179,539	405,000	595,000	492,000	492,000	-103,000
MISCELLANEOUS	230,206	315,000	305,000	315,000	305,000	
TOTAL	\$ 12,605,582	\$ 12,693,000	\$ 13,263,000	\$ 13,752,000	\$ 14,028,000	\$ 765,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
COUNSEL

Mission Statement

The Department of the County Counsel provides ethical, timely, effective legal representation, advice and counsel to the County, the Board of Supervisors (Board), and public officers and agencies.

The County Counsel is mandated by the County Charter and State statutes to provide legal advice and representation of civil matters to the Board, County departments, and special districts.

The Department provides a broad range of corporate civil legal services including advising on the law as it applies to County operations; drafting legal documents; and representing the County in civil court actions and in financial funding issues. The County Counsel also assists in representing the County's position in the State Legislature and before State and federal regulatory agencies and administrative hearing boards.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects an increase of \$266,000 in net County costs (NCC) primarily for Board-approved increases in salaries and employee benefits and an adjustment in rent expense.

Strategic Planning

Consistent with the County's Strategic Plan, the Department will continue enhancing its operations and systems to further achieve operational effectiveness. County Counsel will work with the Chief Administrative Office on further development of the Risk Management Information System. Future enhancements to this system will improve the Department's service delivery systems and increase its accountability as reported in *Performance Counts!*

Strategic Planning (cont'd)

County Counsel will also continue to strive towards service excellence and fiscal responsibility. The Department will continue to stress its focus on cost litigation management and legal strategies. Cost reduction efforts in terms of fees and costs, as well as reductions in payments on judgments and settlements will also be emphasized. Increased communication with clients along with improved legal strategies will result from increased utilization of Round Tables, litigation cost management reports, client surveys, and other tools.

In addition, County Counsel will continue its commitment to workforce excellence by recruiting well-qualified candidates to fill existing vacant budgeted positions. Both legal and automation training will be provided to all employees to further develop and enhance the workforce.

Critical Needs

County Counsel is in critical need of additional space to accommodate the size of the Department. As the Department continues to recruit new employees to fill existing vacancies and improve operational effectiveness, it will become necessary to acquire additional space to accommodate these efforts. The Department also has a critical need for increased NCC to offset the growing demand for house counsel/advisory services by General Fund departments.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 688,000	\$ 599,000	\$ 89,000	5.0
	<u>Departmental Realignment:</u> Reflects additional funding for 3.0 Assistant County Counsel positions and 2.0 Senior Secretary V positions. <i>Supports Countywide Strategic Plan Goal 2.</i>			
<u>Other Changes</u>				
1.	\$ 1,333,000	\$ 1,252,000	\$ 81,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 247,000	\$ 230,000	\$ 17,000	--
	<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004, and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.			
3.	\$ 106,000	\$ 100,000	\$ 6,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ 1,071,000	\$ 985,000	\$ 86,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			

County Counsel (cont'd)

Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
<u>Other Changes (cont'd)</u>				
5.	\$ 4,000	\$ --	\$ 4,000	--
<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.				
6.	\$ 508,000	\$ 525,000	\$ -17,000	--
<u>Other Employee Benefits:</u> Reflects increases in various employee benefits based on experience, offset by intrafund transfers (\$418,000) and revenue (\$107,000).				
Total \$	3,957,000	\$ 3,691,000	\$ 266,000	5.0

COUNTY COUNSEL

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>House Counsel</u>				
\$ 18,326,000	\$ 11,466,000	\$ 3,040,000	\$ 3,820,000	131.0

Authority: Mandated program, discretionary service level - California Constitution Article XI, Section 3; California Government Code Sections 27640 and 27642; and the Los Angeles County Charter Article VI, Section 21.

Advises County clients as to their duties and responsibilities under the law, including such areas as conflict of interest, taxation, finance, legislation, public health, safety, and welfare.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Litigation</u>				
\$ 46,218,000	\$ 36,331,000	\$ 9,500,000	\$ 387,000	331.0

Authority: Mandated program, discretionary service level - California Constitution Article XI, Section 3; California Government Code Sections 27640 and 27642; and the Los Angeles County Charter Article VI, Section 21.

Represents the County, its officers, special districts and the Metropolitan Transportation Authority in all civil litigation, probate, dependency court, and worker's compensation matters.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Administration</u>				
\$ 6,625,000	\$ 4,914,000	\$ 1,285,000	\$ 426,000	68.0

Authority: Non-mandated, discretionary program.

Performs the administrative functions of the Department which includes executive office functions not directly associated with client services. Also includes departmental budget, accounting personnel/payroll, and procurement.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. <u>Information Technology</u>				
\$ 1,050,000	\$ 779,000	\$ 203,000	\$ 68,000	14.0

Authority: Non-mandated, discretionary program.

Provides the necessary technological infrastructure and support for County Counsel to satisfy its responsibilities to other County departments and the public.

Total Programs

\$ 72,219,000	\$ 53,490,000	\$ 14,028,000	\$ 4,701,000	544.0
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COUNTY COUNSEL

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	38,569,000	41,850,000	43,337,000	1,487,000
Employee Benefits	16,887,000	16,383,000	18,799,000	2,416,000
Total Salaries and Employee Benefits	55,456,000	58,233,000	62,136,000	3,903,000
<u>Services and Supplies</u>				
Administrative Services	0	0	1,553,000	1,553,000
Communications	191,000	517,000	199,000	-318,000
Computer Equipment-noncapital	560,000	248,000	0	-248,000
Computer Software	351,000	198,000	0	-198,000
Computing-Personal	0	0	675,000	675,000
Computing-Mainframe	0	0	19,000	19,000
Computing-Midrange/Departmental Sys	0	0	218,000	218,000
Information Technology Services	640,000	691,000	667,000	-24,000
Insurance	15,000	90,000	70,000	-20,000
Maintenance-Buildings and Improvements	710,000	710,000	710,000	0
Maintenance-Equipment	184,000	0	184,000	184,000
Memberships	110,000	117,000	117,000	0
Miscellaneous Expense	5,000	0	5,000	5,000
Information Technology-Security	0	0	15,000	15,000
Office Expense	0	0	649,000	649,000
Office Expense-Other	558,000	915,000	0	-915,000
Office Expense-Postage	50,000	86,000	0	-86,000
Office Expense-Stat and Forms	50,000	86,000	0	-86,000
Professional and Specialized Services	3,454,000	4,084,000	0	-4,084,000
Professional Services	0	0	1,877,000	1,877,000
Publication and Legal Notices	2,000	5,000	3,000	-2,000
Rents and Leases-Bldg and Improvements	158,000	170,000	170,000	0
Rents and Leases-Equipment	29,000	457,000	175,000	-282,000
Special Departmental Expense	397,000	14,000	400,000	386,000
Technical Services	0	0	93,000	93,000
Telecommunications	507,000	36,000	529,000	493,000
Training	175,000	228,000	228,000	0
Transportation and Travel	0	0	194,000	194,000
Transportation and Travel-Auto Mileage	57,000	61,000	0	-61,000
Transportation and Travel-Auto Service	35,000	35,000	0	-35,000
Transportation and Travel-Traveling	80,000	80,000	0	-80,000
Utilities	839,000	772,000	900,000	128,000
Total Services and Supplies	9,157,000	9,600,000	9,650,000	50,000
<u>Other Charges</u>				
Judgments and Damages	20,000	20,000	20,000	0
Retirement of Other Long-Term Debt	347,000	347,000	351,000	4,000
Taxes and Assessments	1,000	1,000	1,000	0
Total Other Charges	368,000	368,000	372,000	4,000

County Counsel (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Telecommunications	0	0	23,000	23,000
Computers, Midrange/Departmental	0	0	38,000	38,000
Major Office Equipment	61,000	61,000	0	-61,000
Total Equipment	61,000	61,000	61,000	0
Total Fixed Assets	61,000	61,000	61,000	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	65,042,000	68,262,000	72,219,000	3,957,000
Less: Intrafund Transfers	47,914,000	50,564,000	53,490,000	2,926,000
TOTAL NET REQUIREMENTS	17,128,000	17,698,000	18,729,000	1,031,000
REVENUES:				
Charges for Services	12,378,000	12,958,000	13,723,000	765,000
Miscellaneous Revenues	315,000	305,000	305,000	0
TOTAL REVENUES	12,693,000	13,263,000	14,028,000	765,000
NET COUNTY COST	4,435,000	4,435,000	4,701,000	266,000

COUNTY COUNSEL

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: House Counsel

Program Description: See Departmental Program Summary

Program Result: The Board of Supervisors (Board) and other client entities receive timely and effective legal advice with which to make sound business decisions. ⁽¹⁾

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> ⁽²⁾				
Average rating on the annual client survey for the items addressing house counsel services for timeliness	3.8	3.8	4.0	4.0
Average rating on the annual client survey for the items addressing house counsel services for effectiveness	3.8	3.7	4.0	4.0
<u>Operational Measures</u>				
Annual number of house counsel hours provided to the Board and other client entities	n/a	n/a	n/a	n/a
Annual number of written opinions provided to the Board and other client entities	46	52	50	50
Annual number of house counsel hours provided for client training	n/a	n/a	n/a	n/a

Explanatory Note(s):

(1) "Other client entities" include the County, its officers and employees, special districts, the Civil Grand Jury, the Metropolitan Transportation Authority (MTA) and the Southern California Regional Rail Authority.

(2) The annual client survey ratings were based on a scale of one to five; the rating of five being the highest.

n/a = not available

PROGRAM NAME: Litigation

Program Description: See Departmental Program Summary

Program Result: The Board of Supervisors and other client entities are effectively represented in all civil litigation.

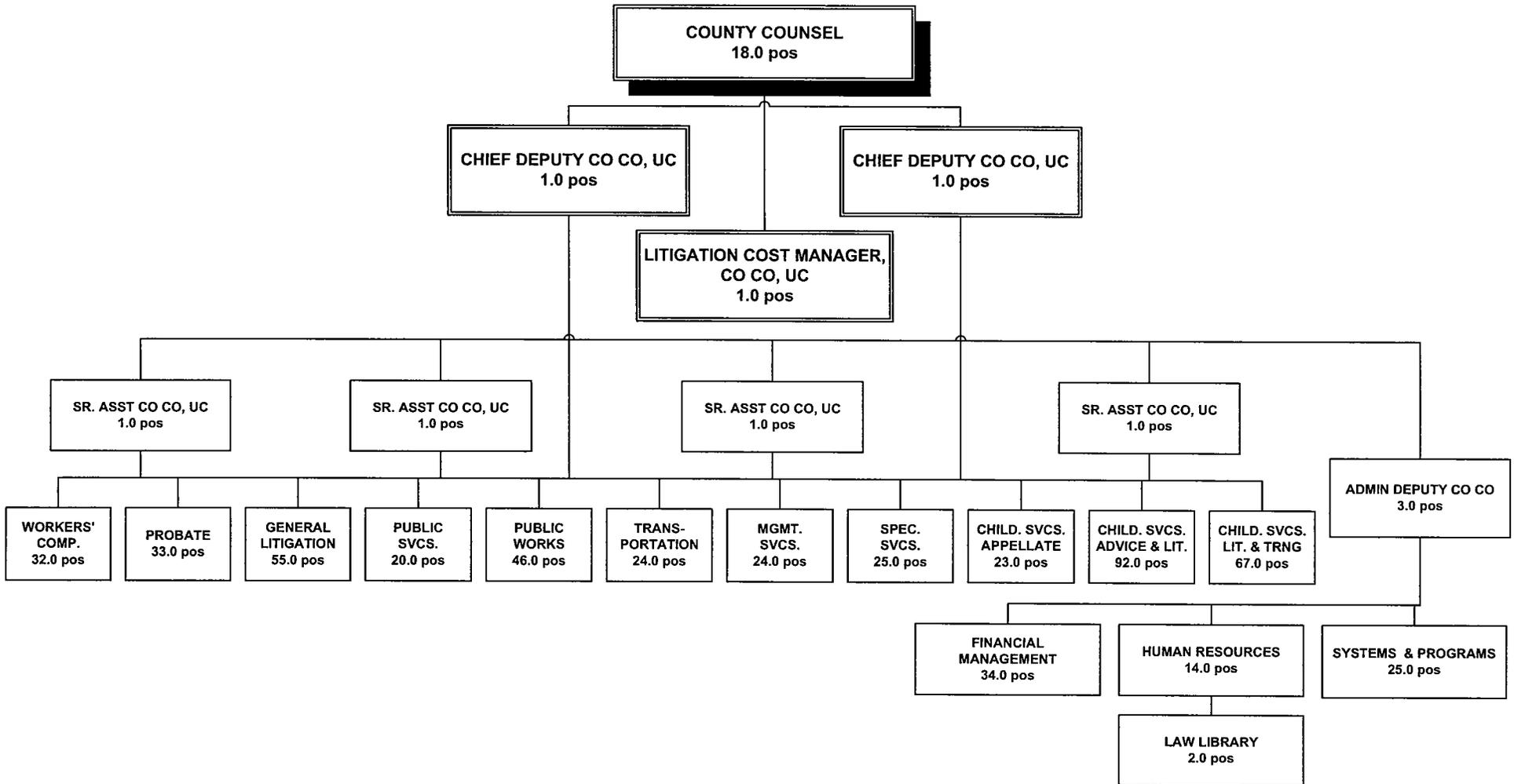
Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Average rating on the annual client survey for the items addressing litigation services	4.0	4.1	4.0	4.0
Percentage of cases dismissed without County payment	n/a	44%	n/a	n/a
Percentage of cases tried where County prevails	n/a	71%	n/a	n/a
<u>Operational Measures</u> ⁽¹⁾				
Annual number of case related "Round Tables" ⁽²⁾	n/a	344	n/a	n/a
Annual number of judgments and settlements	n/a	264	n/a	n/a
Total annual judgments and settlements paid out	n/a	\$30,187,000	n/a	n/a
Total contract law firms fees and costs for cases resulting in judgments, settlements, dismissals, or recoveries	n/a	\$37,800,000	n/a	n/a
Total in-house fees and costs for cases resulting in judgments, settlements, dismissals, or recoveries	n/a	\$9,390,000	n/a	n/a
Total recoveries for the County	n/a	\$42,132,000	n/a	n/a
Total number of dismissals without County payment	n/a	218	n/a	n/a
Annual number of lawsuits served against the County	n/a	781	n/a	n/a
Annual number of cases closed by the County	n/a	498	n/a	n/a

Explanatory Note(s):

- (1) Data excludes Workers' Compensation, Children's Services, Probate, MTA, Metrolink, Coliseum, Pitchess Motions and Bail Bonds.
 - (2) Round Tables are strategic legal meetings between County attorneys and client department representatives to assess facts, liabilities and strategies.
- n/a = not available

COUNTY COUNSEL
 Total 2005-06 Budgeted Positions = 544.0
 Raymond G. Fortner, Jr., County Counsel

18.8



**DISTRICT ATTORNEY
STEVE COOLEY, DISTRICT ATTORNEY**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 217,931,074	\$ 226,492,000	\$ 227,727,000	\$ 263,574,000	\$ 242,575,000	\$ 14,848,000
SERVICES & SUPPLIES	31,747,322	36,548,000	36,548,000	37,725,000	35,884,000	-664,000
OTHER CHARGES	2,236,649	2,122,000	2,122,000	1,132,000	1,132,000	-990,000
FIXED ASSETS-EQUIP	405,197	620,000	620,000	1,519,000	692,000	72,000
OTHER FINANCING USES		35,000	35,000	35,000	35,000	
GROSS TOTAL	\$ 252,320,242	\$ 265,817,000	\$ 267,052,000	\$ 303,985,000	\$ 280,318,000	\$ 13,266,000
LESS INTRAFD TRANSFER	9,623,508	9,657,000	9,867,000	10,580,000	10,037,000	170,000
NET TOTAL	\$ 242,696,734	\$ 256,160,000	\$ 257,185,000	\$ 293,405,000	\$ 270,281,000	\$ 13,096,000
REVENUE	130,164,969	126,145,000	128,242,000	136,046,000	136,046,000	7,804,000
NET COUNTY COST	\$ 112,531,765	\$ 130,015,000	\$ 128,943,000	\$ 157,359,000	\$ 134,235,000	\$ 5,292,000
BUDGETED POSITIONS	2,094.0	2,101.0	2,101.0	2,217.0	2,112.0	11.0
REVENUE DETAIL						

VEHICLE CODE FINES	\$ 1,012	\$	\$	\$	\$	\$
FORFEIT & PENALTIES	570,330	806,000	788,000	800,000	800,000	12,000
STATE-OTHER	28,051,013	24,568,000	26,710,000	26,089,000	26,089,000	-621,000
STATE-TRIAL COURTS				97,000	97,000	97,000
STATE-REALIGNMENT REV	4,204,000	4,204,000	4,204,000	4,204,000	4,204,000	
STATE-PROP 172 PSAF	82,652,498	82,793,000	82,793,000	92,563,000	92,563,000	9,770,000
STATE-COPS	3,252,000	3,278,000	3,484,000	3,028,000	3,028,000	-456,000
FEDERAL-OTHER	2,516,166	2,291,000	1,814,000	949,000	949,000	-865,000
ASSESS/TAX COLL FEES	25,029					
COMMUNICATION SVCS	536,783	428,000	691,000	634,000	634,000	-57,000
LEGAL SERVICES	68,810	73,000	65,000	70,000	70,000	5,000
RECORDING FEES	557					
CHRGs FOR SVCS-OTHER	2,877,556	2,873,000	2,398,000	2,398,000	2,398,000	
OTHER SALES	15,837					
MISCELLANEOUS	3,685,593	3,331,000	3,795,000	3,714,000	3,714,000	-81,000
SALE OF FIXED ASSETS	7,785					
OPERATING TRANSFER IN	1,700,000	1,500,000	1,500,000	1,500,000	1,500,000	
TOTAL	\$ 130,164,969	\$ 126,145,000	\$ 128,242,000	\$ 136,046,000	\$ 136,046,000	\$ 7,804,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
JUDICIAL

Mission Statement

To represent the People of the State of California in all felony prosecutions and juvenile hearings, as well as in all misdemeanor prosecutions where there is no city prosecutor.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost increase of \$5.3 million, primarily attributable to a \$5.0 million increase in funding to provide 45.0 additional prosecutors; \$4.4 million for Board-approved increases in salaries and employee benefits, and full year funding for the Unincorporated Area Services Code Enforcement program, partially offset by a \$9.8 million increase in public safety sales tax receipts. The Proposed Budget also includes 10.0 budgeted positions for the Interagency Homeland Security Task Force and 1.0 budgeted position for the High Tech Crimes Program, offset by deletions in grant program staffing. The Proposed Budget also includes \$0.8 in the Motor Vehicles Accumulated Capital Outlay Fund for the Department's vehicle replacement program.

Strategic Planning

The District Attorney continues to implement the County's Strategic Plan with emphasis on workforce excellence, service excellence, organizational effectiveness and fiscal responsibility. Using the County's *Performance Counts!* program guidelines, the Department will enhance individual and unit performance data to make value determinations and organizational changes. The goal of the Department's effort is to increase individual and unit accountability, based on measurable results.

The Department will convert mandatory retention records to electronic format to reduce storage requirements and streamline the exchange of information among criminal justice departments. The Department is also actively engaged with other County Departments and public agencies to detect and prosecute fraudulent activity which undermines public benefit programs, workers' compensation funds, and private insurance funds. Such fraud interdiction programs are advancing to new levels of accountability and are beginning to show positive results in the reduction of public costs and waste. The fraud interdiction activity of the District Attorney's Department is an integral element of the County's Risk Management strategy.

Critical Needs

The District Attorney requires additional resources in the following areas: Justice System Integrity, the District Attorney's Roll Out Team, Organized Crime/Hate Crimes Division, Hardcore Gang Division, and restoration of prior fiscal year curtailments.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 5,000,000	\$ --	\$ 5,000,000	--
	<i>Prosecution Staff:</i> Represents full year funding for 45.0 new prosecutor positions to fill vacancies in various branch and juvenile offices. This staff augmentation was approved by the Board mid-year in 2004-05. <i>Supports Countywide Strategic Plan Goal 4.</i>			
2.	\$ 1,500,000	\$ --	\$ 1,500,000	10.0
	<i>Enhanced Unincorporated Area Services - Code Enforcement:</i> Reflects full year funding for 3.0 Deputy District Attorney IV, 1.0 Supervising Investigator, 5.0 Senior Investigator, and 1.0 Legal Office Support Assistant II positions for code enforcement in the unincorporated areas of Los Angeles County. <i>Supports Countywide Strategic Plan Goal 4.</i>			
3.	\$ --	\$ --	\$ --	10.0
	<i>Interagency Homeland Security Task Force:</i> Reflects the allocation of 2.0 Supervising Investigator and 8.0 Senior Investigator positions funded by the Board mid-year 2004-05, to support the countywide homeland security program. <i>Supports Countywide Strategic Plan Goal 4.</i>			
4.	\$ 225,000	\$ 225,000	\$ --	1.0
	<i>High Tech Crimes Program:</i> Reflects the addition of 1.0 Supervising Investigator position to handle specialized criminal cases involving computer related fraud and identity theft, fully offset by revenue. <i>Supports Countywide Strategic Plan Goal 4.</i>			

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
5.	\$ 450,000	\$ --	\$ 450,000	--
<u>Community Law Enforcement and Recovery (CLEAR):</u> Reflects Board-approved funding for the CLEAR program to backfill a former grant allocation. <i>Supports Countywide Strategic Plan Goal 4.</i>				
6.	\$ -1,961,000	\$ -1,961,000	\$ --	-10.0
<u>Grant Program Adjustments:</u> Reflects reduction of revenue offset appropriation for the following grant programs: Community Gun Violence Program, Juvenile Accountability Block Grant, Los Angeles City CLEAR, Project Sentry, Juvenile Justice Crime Prevention Act - Abolish Chronic Truancy Program, and Homeland Security Communications. <i>Supports Countywide Strategic Plan Goal 4.</i>				
<u>Other Changes</u>				
1.	\$ 4,471,000	\$ --	\$ 4,471,000	--
<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.				
2.	\$ -253,000	\$ --	\$ -253,000	--
<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.				
3.	\$ 639,000	\$ --	\$ 639,000	--
<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.				
4.	\$ 4,408,000	\$ --	\$ 4,408,000	--
<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.				
5.	\$ -734,000	\$ --	\$ -734,000	--
<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.				
6.	\$ 313,000	\$ 60,000	\$ 253,000	--
<u>Miscellaneous Changes:</u> Reflects cost increases in salaries and employee benefits and services and supplies, partially offset by cost reductions in insurance.				

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
7.	\$ --	\$ 9,800,000	\$ -9,800,000	--
	<u>Public Safety Sales Tax (Prop 172):</u> Reflects an anticipated increase in public safety sales tax receipts.			
8.	\$ --	\$ -150,000	\$ 150,000	--
	<u>Eliminate Criminal Justice Facilities Temporary Construction Fund (CJFTCF) Transfer to General Fund:</u> Reflects the final year of the five year phased elimination of the operating transfer from the CJFTCF to the General Fund approved by the Board on June 29, 1998.			
9.	\$ -792,000	\$ --	\$ -792,000	--
	<u>One-Time Funding:</u> Reflects deletion of \$2.1 million in 2003-04 one-time carryover funding for ergonomic workstations, partially offset by carryover of \$1.3 million in 2004-05 carryover funds for additional ergonomic workstations.			
Total \$	13,266,000	\$ 7,974,000	\$ 5,292,000	11.0

DISTRICT ATTORNEY

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>General Prosecution</u>				
\$ 171,668,000	\$ --	\$ 64,577,000	\$ 107,091,000	1,268.0

Authority: Mandated program, discretionary service level - Sections 26500 - 26502 of the California Government Code.

Represents the People of the State of California in all felony prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program contains 10 branch offices, 14 area offices, and all central trial courts.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Special Prosecution</u>				
\$ 93,878,000	\$ 9,944,000	\$ 66,071,000	\$ 17,863,000	675.0

Authority: Mandated program, discretionary service level - Sections 26500 - 26502 of the California Government Code.

Represents the People of the State of California in specialized felony prosecutions and all juvenile hearings. This program provides vertical prosecution and expertise for various specialized crimes such as hardcore gang crimes, major fraud, and juvenile crimes and related trial support programs.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Administration</u>				
\$ 14,772,000	\$ 93,000	\$ 5,398,000	\$ 9,281,000	169.0

Authority: Non-mandated, discretionary program.

Provide administrative support to the Department and includes the executive office, budget, accounting, contracts/grants, personnel, payroll, procurement, and facilities management.

Total Programs

\$ 280,318,000	\$ 10,037,000	\$ 136,046,000	\$ 134,235,000	2,112.0
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DISTRICT ATTORNEY

DEPARTMENTAL DETAIL SUMMARY

<u>Subaccount</u>	<u>Estimated Fiscal Year 2004-05</u>	<u>Budgeted Fiscal Year 2004-05</u>	<u>Proposed Fiscal Year 2005-06</u>	<u>Change From Budget</u>
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	156,386,000	157,055,000	161,012,000	3,957,000
Employee Benefits	70,106,000	70,672,000	81,563,000	10,891,000
Total Salaries and Employee Benefits	226,492,000	227,727,000	242,575,000	14,848,000
<u>Services and Supplies</u>				
Administrative Services	0	0	1,308,000	1,308,000
Clothing and Personal Supplies	31,000	31,000	13,000	-18,000
Communications	3,844,000	3,844,000	557,000	-3,287,000
Computing-Personal	0	0	90,000	90,000
Computing-Mainframe	0	0	4,794,000	4,794,000
Computing-Midrange/Departmental Sys	0	0	592,000	592,000
Contracted Program Services	0	0	1,605,000	1,605,000
Information Technology Services	6,240,000	6,240,000	1,174,000	-5,066,000
Insurance	209,000	209,000	0	-209,000
Maintenance-Buildings and Improvements	1,980,000	1,980,000	3,751,000	1,771,000
Maintenance-Equipment	637,000	637,000	258,000	-379,000
Memberships	400,000	400,000	400,000	0
Office Expense	0	0	3,092,000	3,092,000
Office Expense-Other	7,954,000	7,954,000	0	-7,954,000
Office Expense-Postage	200,000	200,000	0	-200,000
Office Expense-Stat and Forms	200,000	200,000	0	-200,000
Professional and Specialized Services	4,655,000	4,655,000	0	-4,655,000
Professional Services	0	0	791,000	791,000
Publication and Legal Notices	35,000	35,000	28,000	-7,000
Rents and Leases-Bldg and Improvements	3,063,000	3,063,000	3,573,000	510,000
Rents and Leases-Equipment	709,000	709,000	653,000	-56,000
Special Departmental Expense	2,168,000	2,168,000	3,748,000	1,580,000
Technical Services	0	0	665,000	665,000
Telecommunications	0	0	3,825,000	3,825,000
Training	0	0	93,000	93,000
Transportation and Travel	0	0	1,312,000	1,312,000
Transportation and Travel-Auto Mileage	240,000	240,000	0	-240,000
Transportation and Travel-Other	10,000	10,000	0	-10,000
Transportation and Travel-Traveling	436,000	436,000	0	-436,000
Utilities	3,537,000	3,537,000	3,562,000	25,000
Total Services and Supplies	36,548,000	36,548,000	35,884,000	-664,000
<u>Other Charges</u>				
Bad Debts	328,000	328,000	77,000	-251,000
Interest on Other Long-Term Debt	1,422,000	1,422,000	683,000	-739,000
Judgments and Damages	368,000	368,000	368,000	0
Taxes and Assessments	4,000	4,000	4,000	0
Total Other Charges	2,122,000	2,122,000	1,132,000	-990,000

District Attorney (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Vehicle-Automobile	620,000	620,000	0	-620,000
Vehicles and Transportation Equipment	0	0	692,000	692,000
Total Equipment	620,000	620,000	692,000	72,000
 Total Fixed Assets	 620,000	 620,000	 692,000	 72,000
<u>Other Financing Uses</u>				
Operating Transfers Out	35,000	35,000	35,000	0
 Total Other Financing Uses	 35,000	 35,000	 35,000	 0
<u>Residual Equity Transfers</u>				
 Total Residual Equity Transfers	 0	 0	 0	 0
Gross Total	265,817,000	267,052,000	280,318,000	13,266,000
Less: Intrafund Transfers	9,657,000	9,867,000	10,037,000	170,000
 TOTAL NET REQUIREMENTS	 256,160,000	 257,185,000	 270,281,000	 13,096,000
REVENUES:				
Fines, Forfeitures and Penalties	806,000	788,000	800,000	12,000
Intergovernmental Revenues-Federal	2,291,000	1,814,000	949,000	-865,000
Intergovernmental Revenues-State	114,843,000	117,191,000	125,981,000	8,790,000
Charges for Services	3,374,000	3,154,000	3,102,000	-52,000
Miscellaneous Revenues	3,331,000	3,795,000	3,714,000	-81,000
Other Financing Sources	1,500,000	1,500,000	1,500,000	0
 TOTAL REVENUES	 126,145,000	 128,242,000	 136,046,000	 7,804,000
 NET COUNTY COST	 130,015,000	 128,943,000	 134,235,000	 5,292,000

DISTRICT ATTORNEY

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: General and Special Prosecution

Program Description: See Departmental Program Summary

Program Result: General criminal cases and specialized prosecutions are successfully adjudicated through the criminal justice system.

<u>Performance Measures</u>	<u>Actual 2002-03</u>	<u>Actual 2003-04</u>	<u>Estimated 2004-05</u>	<u>Projected 2005-06</u>
<u>Indicators</u>				
Percentage of cases filed/declined within 5 days	99.7%	99.7%	99.6%	99.7%
Percentage of cases filed/declined in more than 5 days	0.3%	0.3%	0.4%	0.3%
<u>Operational Measures</u>				
Number of referred cases for filing consideration	94,027	100,907	104,000	108,160
Number of cases filed/declined within 5 days	93,704	100,590	103,584	107,836
Number of cases filed/declined in more than 5 days	323	317	416	324
Average filing time for all cases filed/declined (days)	2.84	2.78	2.80	2.80

PROGRAM NAME: Administration

Program Description: See Departmental Program Summary

Program Result: Administrative duties are handled efficiently with particular focus on maximizing revenue.

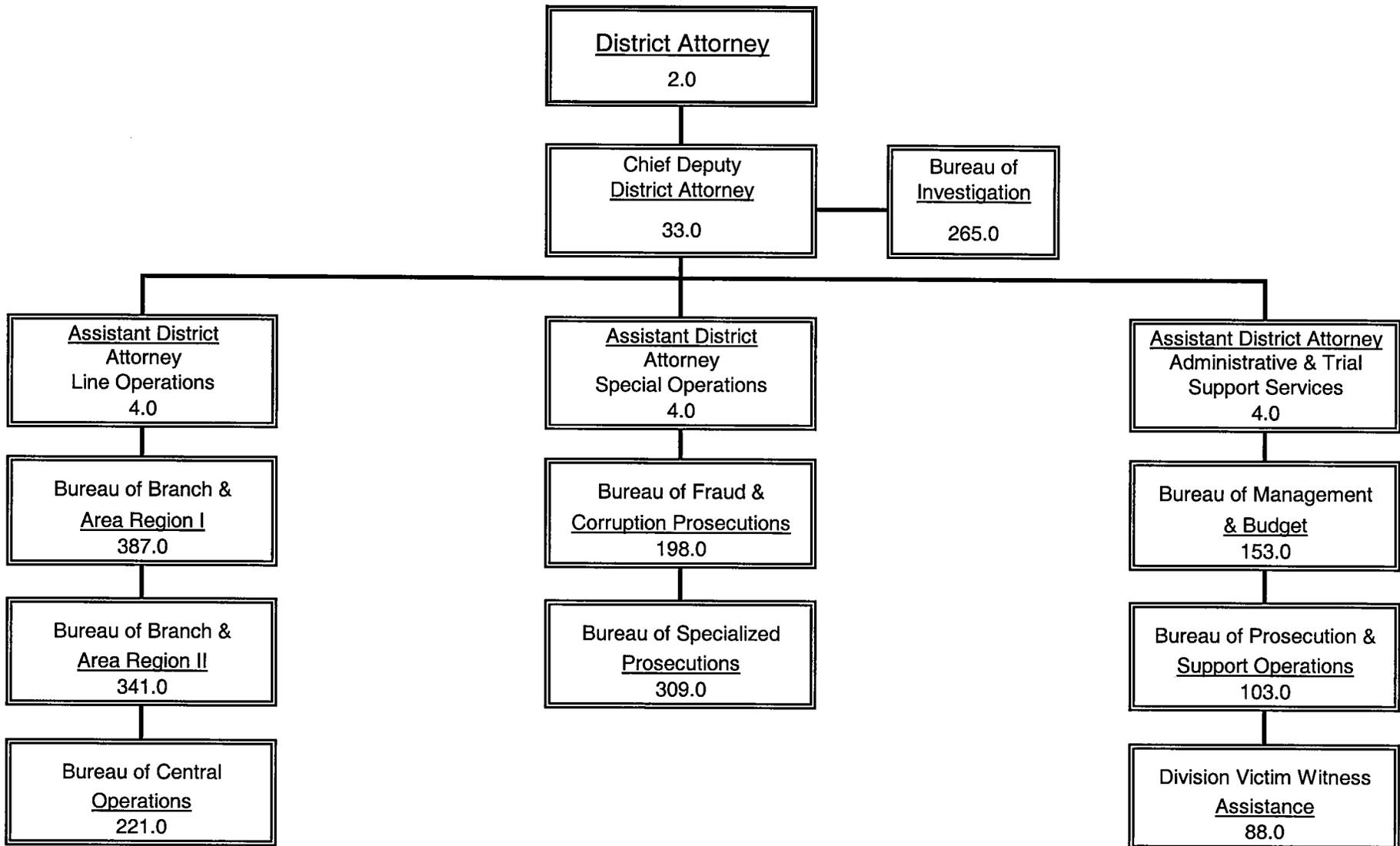
<u>Performance Measures</u>	<u>Actual 2002-03</u>	<u>Actual 2003-04</u>	<u>Estimated 2004-05</u>	<u>Projected 2005-06</u>
<u>Indicators</u>				
Percent of available funds claimed	99.4%	98.1%	100.0%	100.0%
<u>Operational Measures</u>				
Total annual State grant funds available	\$18,253,000	\$16,918,000	\$19,804,000	\$15,598,000
Total annual State grant funds claimed	\$18,144,000	\$16,597,000	\$19,804,000	\$15,598,000
Grant staff (full-time equivalent)	6	7	7	6
Annual State grant funds claimed per staff	\$3,024,000	\$2,371,000	\$2,829,000	\$2,600,000

DISTRICT ATTORNEY

Steve Cooley

2005-06 Base Budget Positions = 2,112.0

19.8



EMERGENCY PREPAREDNESS AND RESPONSE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 7,546,941	\$ 18,834,000	\$ 18,834,000	\$ 4,180,000	\$ 4,180,000	\$ -14,654,000
FIXED ASSETS-EQUIP	278,827	50,000	50,000	50,000	50,000	
OTHER FINANCING USES	7,000	7,000	7,000	7,000	7,000	
GROSS TOTAL	\$ 7,832,768	\$ 18,891,000	\$ 18,891,000	\$ 4,237,000	\$ 4,237,000	\$ -14,654,000
REVENUE	4,549,395	14,654,000	14,654,000			-14,654,000
NET COUNTY COST	\$ 3,283,373	\$ 4,237,000	\$ 4,237,000	\$ 4,237,000	\$ 4,237,000	
REVENUE DETAIL						
STATE-OTHER	\$ 4,515,447	\$ 14,654,000	\$ 14,654,000			\$ -14,654,000
MISCELLANEOUS	33,948					
TOTAL	\$ 4,549,395	\$ 14,654,000	\$ 14,654,000	\$	\$	\$ -14,654,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY OTHER PROTECTION	

2005-06 Budget Message

The Emergency Preparedness and Response budget provides funding for the County Office of Emergency Management (OEM) for preparation and implementation of plans and policies for the protection of life and property within the County of Los Angeles in the event of an emergency or disaster; funding for the operation and maintenance of the County Emergency Operations Center (EOC), including the associated Emergency Management Information System (EMIS) computer network; conducting training in emergency management policies and procedures for personnel assigned to County government, special districts, and other jurisdictions throughout the County; planning support for Homeland Security; developing and providing emergency and disaster related educational materials for the residents of the County; and conducting countywide disaster exercises. Additionally, OEM manages the Homeland Security Grants that includes the State Homeland Security Program, Law Enforcement Terrorism Prevention Program, Citizens Corps Program and the Emergency Management Performance Grant for County departments, cities within the operational area, unincorporated areas, and special districts.

The 2005-06 Proposed Budget reflects funding to provide oversight and coordination of countywide emergency preparedness and response efforts. Revenue is decreased by \$14,654,000 due to the completion of various Homeland Security and Emergency Preparedness grants.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ - 13,957,000	\$ -13,957,000	\$ --	--

Homeland Security Grants: Reflects a reduction in funding due to the completion of the State Domestic Preparedness, State Homeland Security, and Community Emergency Response Teams grant programs.
Supports Countywide Strategic Plan Goal 1.

Emergency Preparedness and Response (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
2.	\$ - 697,000	\$ - 697,000	\$ --	--
<u>Emergency Preparedness Grants:</u> Reflects a reduction in funding due to the completion of the Emergency Management Performance and the Pre-Disaster Mitigation grants. <i>Supports Countywide Strategic Plan Goal 1.</i>				
Total \$	-14,654,000	\$ -14,654,000	\$ 0	0.0

EMPLOYEE BENEFITS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 1,553,854,226	\$ 1,688,108,000	\$ 1,969,257,000	\$ 2,071,781,000	\$ 2,071,781,000	\$ 102,524,000
LESS EXPENDITURE DIST	1,548,041,726	1,673,108,000	1,945,557,000	2,067,481,000	2,067,481,000	121,924,000
TOT S & EB	5,812,500	15,000,000	23,700,000	4,300,000	4,300,000	-19,400,000
GROSS TOTAL	\$ 5,812,500	\$ 15,000,000	\$ 23,700,000	\$ 4,300,000	\$ 4,300,000	\$ -19,400,000
REVENUE	12,000					
NET COUNTY COST	\$ 5,800,500	\$ 15,000,000	\$ 23,700,000	\$ 4,300,000	\$ 4,300,000	\$ -19,400,000
REVENUE DETAIL						
MISCELLANEOUS	\$ 12,000					
TOTAL	\$ 12,000					
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Mission Statement

The County of Los Angeles provides its employees with a wide range of fringe benefits. The appropriations for the General Fund portion of these benefit costs are centrally reflected in this budget, with the expenses distributed to departments.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects:

- Continuation of the July 30, 1996 Board-approved utilization of the Los Angeles County Employee Retirement Association (LACERA) excess surplus earnings to partially offset County retirement contributions, and continued offset of a portion of retiree health insurance.
- An additional \$50.0 million in net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.
- The scheduled annual increase in retirement debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.
- Negotiated increases in employee benefits.
- Adjustments in appropriation for disability, workers' compensation, and health and life insurance based on current experience.

Employee Benefits (cont'd)

EMPLOYEE BENEFITS DETAIL

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN						
EB-CO EMP RET	\$ 272,398,933	\$ 370,763,000	\$ 400,934,000	\$ 470,379,000	\$ 470,379,000	\$ 69,445,000
EB-CO RET INS	134,950,273	154,839,000	182,273,000	204,146,000	204,146,000	21,873,000
EB-RET DEBT	315,382,917	335,882,000	336,331,000	356,883,000	356,883,000	20,552,000
EB-RET/OASDI	33,608,443	35,696,000	45,319,000	45,919,000	45,919,000	600,000
EB-EMP SICK	4,975,000					
EB-FLX BEN PN	422,612,375	443,976,000	509,417,000	511,118,000	511,118,000	1,701,000
EB-HEALTH INS	19,597,225	24,523,000	26,964,000	30,654,000	30,654,000	3,690,000
EB-DENTAL INS	9,172,464	14,810,000	13,712,000	18,513,000	18,513,000	4,801,000
EB-LIFE INS	4,360,103	4,657,000	6,395,000	6,443,000	6,443,000	48,000
EB-UIB INS	5,049,824	4,130,000	14,521,000	11,875,000	11,875,000	-2,646,000
EB-LG TM DIS	20,200,003	20,965,000	22,428,000	24,040,000	24,040,000	1,612,000
EB-SAVING PN	26,164,907	26,352,000	35,420,000	35,420,000	35,420,000	
EB-HORIZONS	67,645,734	71,017,000	98,522,000	98,522,000	98,522,000	
EB-WKRS COMP	217,736,025	180,498,000	277,021,000	257,869,000	257,869,000	-19,152,000
	\$ 1,553,854,226	\$ 1,688,108,000	\$ 1,969,257,000	\$ 2,071,781,000	\$ 2,071,781,000	\$ 102,524,000
LESS EXPENDITURE DIST	1,548,041,726	1,673,108,000	1,945,557,000	2,067,481,000	2,067,481,000	121,924,000
GROSS TOTAL	\$ 5,812,500	\$ 15,000,000	\$ 23,700,000	\$ 4,300,000	\$ 4,300,000	\$ -19,400,000
REVENUE						
EB-LIFE INS	\$ 12,000	\$	\$	\$	\$	\$
NET COUNTY COST	\$ 5,800,500	\$ 15,000,000	\$ 23,700,000	\$ 4,300,000	\$ 4,300,000	\$ -19,400,000
REVENUE DETAIL						
MISCELLANEOUS						
EB-LIFE INS	\$ 12,000	\$	\$	\$	\$	\$
TOTAL	\$ 12,000	\$	\$	\$	\$	\$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

**2005-06 PROPOSED
(BY FUND)**

FINANCING USES CLASSIFICATION	GENERAL FUND	HOSPITAL ENTERPRISE FUNDS	SPECIAL FUNDS SPECIAL DISTRICTS	TOTAL
COUNTY EMPLOYEE RETIREMENT	\$ 467,611,000	\$ 90,193,000	\$ 81,171,000	638,975,000
RETIREE INSURANCE	204,146,000	51,508,000	27,814,000	283,468,000
COUNTY RETIREMENT DEBT SERVICE *	217,686,000	85,759,000	53,438,000	356,883,000
PENSION SAVINGS PLAN	2,768,000	5,043,000	1,296,000	9,107,000
OASDI - MEDICARE	45,919,000	12,794,000	7,406,000	66,119,000
FLEXIBLE BENEFITS	511,118,000	137,177,000	70,673,000	718,968,000
INSURANCE				
HEALTH	30,654,000	8,452,000	3,966,000	43,072,000
DENTAL	18,513,000	5,439,000	2,838,000	26,790,000
LIFE	6,377,000	1,180,000	569,000	8,126,000
UNEMPLOYMENT INSURANCE BENEFITS *	5,049,000	5,458,000	1,368,000	11,875,000
DISABILITY	24,040,000	9,525,000	4,003,000	37,568,000
SAVINGS PLAN	35,420,000	7,276,000	5,604,000	48,300,000
HORIZONS PLAN	98,522,000	29,250,000	23,220,000	150,992,000
WORKERS' COMPENSATION	<u>257,869,000</u>	<u>58,783,000</u>	<u>48,837,000</u>	<u>365,489,000</u>
TOTAL	\$ 1,925,692,000	\$ 507,837,000	\$ 332,203,000	2,765,732,000

* One warrant is issued in payment of these obligations. The total expenditure is reflected in the General Fund, but reimbursed through expenditure distribution.

Note: The 2005-06 Proposed Employee Benefits Budget includes the entire cost of General Fund benefits, in addition to retirement debt service and unemployment insurance costs for the Hospital Enterprise Funds and the Special Funds/Special Districts, and life insurance costs for the Special Funds/Special Districts of \$66,000.

EMPLOYEE HOME COMPUTER PURCHASE PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
OTHER CHARGES	\$ 3,000	\$	\$	\$	\$	\$
REVENUE	1,219					
NET COUNTY COST	\$ 1,781	\$	\$	\$	\$	\$
REVENUE DETAIL						
MISCELLANEOUS	\$ 1,219	\$	\$	\$	\$	\$
TOTAL	\$ 1,219	\$	\$	\$	\$	\$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Mission Statement

On February 13, 2001, the Board of Supervisors approved the Employee Home Computer Purchase Program to allow permanent County and Superior Court employees a one-time opportunity from March 2001 to May 2001 to purchase a personal computer system for their home use. The program included a County-backed loan option offered through participating County credit unions.

2005-06 Budget Message

The Employee Home Computer Purchase Program Budget provided appropriation to fund costs associated with program administration and a reserve against loan defaults as required under the contract with participating credit unions. The program ended and the loan reserve was closed in June 2004 following the satisfaction of the remaining outstanding program loans.

EXTRAORDINARY MAINTENANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 6,525,572	\$ 10,303,000	\$ 42,971,000	\$ 60,887,000	\$ 60,887,000	\$ 17,916,000
REVENUE	6,130,019					
NET COUNTY COST	\$ 395,553	\$ 10,303,000	\$ 42,971,000	\$ 60,887,000	\$ 60,887,000	\$ 17,916,000
REVENUE DETAIL						
RENTS AND CONCESSIONS	\$ 6,130,019		\$	\$	\$	\$
TOTAL	\$ 6,130,019	\$	\$	\$	\$	\$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY PROPERTY MANAGEMENT	

2005-06 Budget Message

This appropriation funds major building maintenance projects, including the net County cost related to disaster repairs not covered by Federal Emergency Management Agency, legally required building alterations, certain limited departmental maintenance requirements, and unanticipated emergency maintenance projects. The 2005-06 Proposed Budget reflects funding that is carried over for projects that were not completed in 2004-05.

The County's physical infrastructure has deteriorated significantly due to departmental budgetary shortfalls in the maintenance of their facilities. In order to address such needs, on an annual basis, one-time funding is approved for the repair and replacement of the most critical maintenance requirements to the extent that needs exceed departments' funding capability in the maintenance of their real property.

Strategic Planning

The Countywide Strategic Plan requires that the County invest in the public infrastructure. The Extraordinary Maintenance budget addresses that strategy by investing in the maintenance of priority owned long-term County assets.

Critical Needs

Notwithstanding recent efforts to address the accumulation of deferred maintenance, the current maintenance needs countywide total in the hundreds of millions of dollars. Priority criteria for financing projects, should funding become available, include repairs to maintain the structural integrity of the buildings and health and safety projects.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -7,181,000	\$ --	\$ -7,181,000	--

Deletion of Funding for Completed Projects: Reflects the deletion of funding for maintenance and repair projects that have been completed, offset by the carryover of \$32,668,000 for projects to be completed in the subsequent fiscal year.

Extraordinary Maintenance (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
2.	\$ 5,000,000	\$ --	\$ 5,000,000	--
	<u>Maintenance Projects:</u> Reflects additional funding for high-priority deferred maintenance projects, including \$1.0 million for ADA upgrades, and \$4.0 million for repairs to maintain the structural integrity of County-owned buildings.			
3.	\$ 20,097,000	\$ --	\$ 20,097,000	--
	<u>Enhanced Unincorporated Area Services:</u> Reflects one-time funding for repair and replacement of roofs, electrical and plumbing systems, and other critical infrastructure in various County parks.			
Total \$	17,916,000	\$ 0	\$ 17,916,000	0.0

FEDERAL AND STATE DISASTER AID

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 10,076,482	\$ 60,000,000	\$ 60,000,000	\$ 50,000,000	\$ 50,000,000	\$ -10,000,000
LESS INTRAFD TRANSFER	2,607,557					
NET TOTAL	\$ 7,468,925	\$ 60,000,000	\$ 60,000,000	\$ 50,000,000	\$ 50,000,000	\$ -10,000,000
REVENUE	6,901,048	60,000,000	60,000,000	50,000,000	50,000,000	-10,000,000
NET COUNTY COST	\$ 567,877	\$	\$	\$	\$	\$
REVENUE DETAIL						
STATE AID-DISASTER	\$ 341,683	\$ 6,000,000	\$ 6,000,000	\$ 5,000,000	\$ 5,000,000	\$ -1,000,000
FEDERAL AID-DISASTER	6,559,365	54,000,000	54,000,000	45,000,000	45,000,000	-9,000,000
TOTAL	\$ 6,901,048	\$ 60,000,000	\$ 60,000,000	\$ 50,000,000	\$ 50,000,000	\$ -10,000,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY OTHER PROTECTION	

2005-06 Budget Message

The Federal and State Disaster Aid budget provides economic recovery assistance following major emergencies and disasters, such as the January 17, 1994 Northridge Earthquake and Aftershocks, the October Wildfires of 2003, and the Winter Storms of 2005. It also includes contingency appropriation for emergency and post-emergency response and restoration of buildings and property pending reimbursement from appropriate governmental agencies and insurance companies.

Recommendations for 2005-06 reflect the potential need for appropriation with the appropriate offsetting revenues from federal and State agencies should there be a major disaster. In addition, this budget reflects the anticipated expenditures for the County to continue the permanent repair, restoration, and replacement of facilities damaged during the Northridge Earthquake and the Winter Storms of 2005.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -10,000,000	\$ -10,000,000	\$ --	--
<u>Reduction in Recovery Activities:</u> Reflects a reduction in funding capacity due to continued progress in repairing and restoring County facilities damaged in natural disasters such as the Northridge Earthquake. <i>Supports Countywide Strategic Plan Goal 4.</i>				
Total	\$ -10,000,000	\$ -10,000,000	\$ 0	0.0

FINANCING ELEMENTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
FINANCING USES						
APPR FOR CONTINGENCY \$		\$	\$ 16,221,000	\$	\$	\$ -16,221,000
RESERVES						
GENERAL RESERVES	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$
OTHER RESERVES	32,026,746					
DESIGNATIONS	247,394,000	330,367,000	194,034,000	188,718,000	188,718,000	-5,316,000
TOTAL RESERVES	282,420,746	333,367,000	197,034,000	191,718,000	191,718,000	-5,316,000
TOTAL FIN REQMNTS	\$ 282,420,746	\$ 333,367,000	\$ 213,255,000	\$ 191,718,000	\$ 191,718,000	\$ -21,537,000
AVAILABLE FINANCING						
FUND BALANCE	\$ 678,361,000	\$ 872,284,000	\$ 872,284,000	\$ 504,034,000	\$ 504,034,000	\$ -368,250,000
CANCEL RES/DES	360,253,484	104,800,000	104,800,000	280,565,000	280,565,000	175,765,000
PROPERTY TAXES						
REGULAR ROLL	1,724,453,532	1,727,666,000	2,446,466,000	1,856,827,000	1,856,827,000	-589,639,000
SUPPLEMENTAL ROLL	74,396,482	79,733,000	79,733,000	79,733,000	79,733,000	
REVENUE	22,479,517	718,800,000		745,154,000	745,154,000	745,154,000
TOT AVAIL FIN	\$ 2,859,944,015	\$ 3,503,283,000	\$ 3,503,283,000	\$ 3,466,313,000	\$ 3,466,313,000	\$ -36,970,000

Mission Statement

Financing Elements reflects those appropriations and revenues that are not contained in the departmental or nondepartmental budget summaries.

2005-06 Budget Message

The 2005-06 Proposed Budget includes financing requirements and available financing as follows:

Financing Requirements

The following funds of \$191.7 million are set aside due to legal or contractual restrictions and for future spending on specific needs:

- Provides \$3.0 million to replenish the General Reserve that can be used in the event of a natural disaster, as directed by the Board of Supervisors.
- The Designation for Budgetary Uncertainties will increase by \$19.7 million for revenues which may be subject to the provisions of Proposition 62 and/or Proposition 218.
- A Designation for the Department of Children and Family Services (DCFS) will provide \$8.1 million pending identification of programs that will maximize resources and provide effective and caring services to children and families.
- The Designation for Interoperable Communications of \$40.0 million is intended to improve the communication system for public safety.
- The Designation for Child Support Penalty of \$11.0 million reflects Los Angeles County's share of the federal Child Support automation penalty, in the event the penalty is assessed against the State of California.
- The Designation for the Department of Health Services of \$40.0 million is to address future financing requirements.
- The Designation to Reopen Jail Beds will provide \$40.6 million to fund the Sheriff's plan to restore jail beds for public safety.

2005-06 Budget Message (cont'd)

Financing Requirements (cont'd)

- The Designation for Senate Bill 90 will increase by \$29.3 million for State mandated program costs pending payment by the State.

Available Financing

For budgetary planning purposes, the Chief Administrative Office considers total available financing to represent the difference generated in 2004-05 from County revenues exceeding expenditures, the cancellation of prior year reserves and designations, and property taxes. Any decrease in fund balance from the budgeted amount will require expenditure reductions or the identification of additional financing.

The proposed fund balance of \$504.0 million is comprised of the following:

- \$100.5 million from General Fund operations.
- \$38.4 million of unused 2004-05 Appropriation for Contingencies which are being carried over to fund Capital Projects in 2005-06.
- \$214.9 million of unused 2004-05 Capital Projects funds which are being carried over to 2005-06.
- \$9.7 million of unused 2004-05 DCFS funds which are being carried over to Provisional Financing Uses-DCFS in 2005-06.
- \$1.2 million of unused 2004-05 Community-Based Contracts funds which are being carried over to 2005-06 for juvenile crime and delinquency prevention programs.
- \$1.3 million of unused 2004-05 District Attorney funds which are being carried over to 2005-06 for ergonomic improvements.
- \$3.7 million of unused 2004-05 Employee Benefits funds which are being carried over to 2005-06 for payment of Hospital Insurance Tax.
- \$32.7 million of unused 2004-05 Extraordinary Maintenance funds which are being carried over to 2005-06.
- \$0.3 million of unused 2004-05 Internal Services Department funds which are being carried over to 2005-06 for mail service improvements.
- \$0.1 million of unused 2004-05 Parks and Recreation funds which are being carried over to 2005-06 for signs and other park improvements.
- \$27.7 million of unused 2004-05 Project and Facility Development funds which are being carried over to 2005-06.
- \$3.5 million of unused 2004-05 Provisional Financing Uses-DCFS funds which are being carried over to DCFS-Assistance in 2005-06.
- \$1.9 million of unused 2004-05 Provisional Financing Uses-Live Scan funds which are being carried over to 2005-06 to fingerprint employees directly interfacing with children.
- \$17.3 million of unused 2004-05 Provisional Financing Uses-electronic Countywide Accounting and Purchasing System (eCAPS) funds which are being carried over to 2005-06 for the development of the automated financial system.
- \$1.1 million of unused 2004-05 Provisional Financing Uses - 2-1-1 Info Line phone system funds which are being carried over to 2005-06.
- \$0.7 million of unused 2004-05 Provisional Financing Uses-Department of Community and Senior Services' homeless shelter funds which are being carried over to 2005-06.
- \$40.0 million of unused 2004-05 Provisional Financing Uses-interoperable replacement Fire/Sheriff communications system funds which are being carried over to the Designation for Interoperable Communications.
- \$7.5 million of unused 2004-05 Provisional Financing Uses-Department of Public Social Services Performance Incentives funds which are being carried over to 2005-06.
- \$1.5 million of unused 2004-05 Treasurer and Tax Collector funds which are being carried over to Capital Projects in 2005-06 to refurbish and repair first floor tax collection offices.

2005-06 Budget Message (cont'd)

Available Financing (cont'd)

The cancellation of prior year reserves and designations of \$280.5 million includes the following:

- \$3.0 million in 2004-05 General Reserve to finance the 2005-06 General Reserve.
- \$19.7 million in Designation for Budgetary Uncertainties for programming and design and construction of a Sheriff station in the unincorporated area of Athens.
- \$52.8 million in Designation for Budgetary Uncertainties for various one-time costs for Parks and Recreation, Office of Public Safety, and Public Library.
- \$101.8 million in Designation for Health Services Tobacco Settlement related to the 1115 Waiver Medicaid Demonstration Project and other health-related costs.
- \$103.2 million in Designation for State/Local Government Agreement to finance the second year of the agreement with the State.

Property Tax revenues reflect an increase of \$129.1 million over the fiscal year 2004-05 Adopted Budget primarily due to the strong demand for housing and still-favorable mortgage interest rates. Also included is an increase of \$26.4 million related primarily to the State's Local Government Agreement that permanently shifts Educational Revenue Augmentation Fund (ERAF III) property tax revenues to County in-lieu of vehicle license fee revenues.

FIRE
P. MICHAEL FREEMAN, FIRE CHIEF, FORESTER AND FIRE WARDEN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$ 520,475,453	\$ 545,630,000	\$ 583,833,000	\$ 581,926,000	\$ 581,926,000	\$ -1,907,000
SERVICES & SUPPLIES	71,324,590	82,695,000	89,695,000	88,682,000	88,682,000	-1,013,000
LESS EXPENDITURE DIST	4,435,465	7,529,000	7,529,000	7,995,000	7,995,000	466,000
TOT S & S	66,889,125	75,166,000	82,166,000	80,687,000	80,687,000	-1,479,000
OTHER CHARGES	4,776,701	4,608,000	7,613,000	1,411,000	1,411,000	-6,202,000
FIXED ASSETS-EQUIP	6,653,414	17,003,000	17,467,000	9,790,000	9,790,000	-7,677,000
OTHER FINANCING USES	6,146,000	5,351,000	5,351,000	8,351,000	8,351,000	3,000,000
APPR FOR CONTINGENCY			31,716,000	11,879,000	11,879,000	-19,837,000
GROSS TOTAL	\$ 604,940,693	\$ 647,758,000	\$ 728,146,000	\$ 694,044,000	\$ 694,044,000	\$ -34,102,000
DESIGNATIONS		100,000,000	20,000,000	23,413,000	23,413,000	3,413,000
TOT FIN REQMTS	\$ 604,940,693	\$ 747,758,000	\$ 748,146,000	\$ 717,457,000	\$ 717,457,000	\$ -30,689,000
AVAIL FINANCE						
FUND BALANCE	\$ 27,338,000	\$ 71,543,000	\$ 71,543,000	\$ 5,413,000	\$ 5,413,000	\$ -66,130,000
CANCEL RES/DES	1,830,016					
PROPERTY TAXES	394,659,878	420,367,000	415,106,000	447,690,000	447,690,000	32,584,000
VOTER APPRVD SPCL TAX	57,029,510	58,536,000	57,958,000	58,536,000	58,536,000	578,000
SPECIAL ASSESSMENT	42,828	79,000	24,000	53,000	53,000	29,000
REVENUE	195,582,728	202,646,000	203,515,000	205,765,000	205,765,000	2,250,000
TOT AVAIL FIN	\$ 676,482,960	\$ 753,171,000	\$ 748,146,000	\$ 717,457,000	\$ 717,457,000	\$ -30,689,000
BUDGETED POSITIONS	4,003.0	4,097.0	4,097.0	4,172.0	4,172.0	75.0
REVENUE DETAIL						
PROP TAXES-CURR-SEC	\$ 353,575,461	\$ 379,139,000	\$ 371,459,000	\$ 403,783,000	\$ 403,783,000	\$ 32,324,000
PROP TAXES-CURR-UNSEC	20,452,090	17,904,000	20,464,000	19,068,000	19,068,000	-1,396,000
PROP TAXES-PRIOR-SEC	518,482	2,959,000	3,437,000	3,151,000	3,151,000	-286,000
PROP TAXES-PRIOR-UNS	2,029,734	621,000	1,973,000	661,000	661,000	-1,312,000
SUPP PROP TAXES-CURR	13,964,357	18,630,000	16,734,000	19,841,000	19,841,000	3,107,000
SUPP PROP TAXES-PRIOR	4,119,754	1,114,000	1,039,000	1,186,000	1,186,000	147,000
ERAF TAX REVENUE	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000	
VOTER APPR SPEC TAXES	57,029,510	58,536,000	57,958,000	58,536,000	58,536,000	578,000
BUSINESS LICENSES	25,850	47,000	47,000	47,000	47,000	
OTHER LIC & PERMITS	8,109,645	8,235,000	8,189,000	8,235,000	8,235,000	46,000
FORFEIT & PENALTIES	44,837	31,000	52,000	30,000	30,000	-22,000
PEN/INT/COSTS-DEL TAX	3,575,371	2,655,000	3,278,000	2,655,000	2,655,000	-623,000
INTEREST	116,589	72,000		72,000	72,000	72,000
RENTS AND CONCESSIONS	88,743	74,000	86,000	70,000	70,000	-16,000
OTHER STATE IN-LIEU	12,511	14,000	14,000	15,000	15,000	1,000

Fire (cont'd)

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
HOMEOWNER PRO TAX REL	4,659,106	4,701,000	4,764,000	4,701,000	4,701,000	-63,000
STATE-OTHER	8,622,595	8,588,000	8,546,000	9,387,000	9,387,000	841,000
FEDERAL-OTHER	5,485,372	10,918,000	11,493,000	3,019,000	3,019,000	-8,474,000
OTHER GOVT AGENCIES	20,039,873	22,323,000	19,755,000	25,110,000	25,110,000	5,355,000
ASSESS/TAX COLL FEES	-2					
AUDITING-ACCTG FEES	1,350,503	1,409,000	1,369,000	1,470,000	1,470,000	101,000
ELECTION SERVICES	1,470	1,000		1,000	1,000	1,000
LEGAL SERVICES	34,196	34,000	20,000	34,000	34,000	14,000
PLANNING & ENG SVCS	81,662	91,000	38,000	96,000	96,000	58,000
COURT FEES & COSTS	34,571	23,000	23,000	23,000	23,000	
EDUCATIONAL SERVICES	1,255,823	1,353,000	1,512,000	1,447,000	1,447,000	-65,000
CHRGs FOR SVCS-OTHER	123,856,310	123,659,000	125,873,000	130,547,000	130,547,000	4,674,000
SPECIAL ASSESSMENTS	42,828	79,000	24,000	53,000	53,000	29,000
OTHER SALES	5,118	7,000	5,000	7,000	7,000	2,000
MISCELLANEOUS	108,912	304,000	249,000	637,000	637,000	388,000
SALE OF FIXED ASSETS	55,673	107,000	202,000	162,000	162,000	-40,000
OPERATING TRANSFER IN	18,000					
TOTAL	\$ 647,314,944	\$ 681,628,000	\$ 676,603,000	\$ 712,044,000	\$ 712,044,000	\$ 35,441,000

FUND
FIRE DEPARTMENT

FUNCTION
PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2005-06 Budget Message

The 2005-06 Proposed Budget continues all current emergency and support services within available revenue. The Proposed Budget includes funding for Board-approved increases in salaries and employee benefits, increased costs as the result of the retirement buy-down, and retiree health insurance, which are being financed by additional property tax revenue.

The Proposed Budget also reflects additional fire fighting positions to address the increased level of fire protection and emergency service demands due to growth in various areas of the District. Included is staffing for the Electronic Data and Permit Tracking system, the Fire/Sheriff Radio Project, and support of existing and increased service levels.

The Department's infrastructure improvements continue with its existing fire apparatus and helicopter replacement programs through lease purchase agreements, as well as the continued assessment of our information technology infrastructure needs.

Strategic Planning

The Fire Department's Strategic Plan will continue to focus on the continual enhancement of fire protection and life safety services that the Department provides to its communities, in addition to the development of highly effective and efficient business operations necessary to support these services. Priorities for fiscal year (FY) 2005-06 support the County's Strategic Plan while addressing both immediate and long-term issues such as emergency preparedness, infrastructure, financial reporting, workforce excellence and information technology.

Public Safety - The Department will expand its exemplary emergency and safety services including execution of regional homeland security drills, completion of specific chapters in the Emergency Operations Guide, completion of recommended Fire Code changes, and development of metrics aligned with *Performance Counts!*

Strategic Planning (cont'd)

Fiscal Responsibility - The Department will embark on its new headquarters facility project and complete key initial steps that include exploring financing options, selecting an architecture firm, developing a request for proposal for building construction, and completing a comprehensive project plan.

Workforce Excellence (WE) - Under the WE program, the Department will continuously assess and address key organizational effectiveness issues through several initiatives. The Department plans to further teamwork between all levels of personnel; obtain stakeholder input through the Community Advisory Group; strategize on long-range staffing needs; coordinate command and leadership training and development programs; and strengthen the internal communication infrastructure.

Service Excellence - The Department will improve stakeholder knowledge of the budget and its effect on related services, priorities and needs. This will be accomplished by providing timely budget updates to its stakeholders, developing a cost model for Lifeguard Division funding, and working with the Auditor-Controller and the Chief Administrative Office as necessary on budgetary issues.

Organizational Effectiveness - The Department will develop a three year information technology strategy focusing on stakeholder input and prioritization, Internet/Intranet infrastructure development, customer service needs, and management information tools.

Critical Needs

The Fire Department's critical needs are financed in the Proposed Budget. The Department, as a Special District, relies on multi-year fiscal planning to ensure that adequate funding is available to sustain departmental operations.

Changes From 2004-05 Budget

	Financing Uses		Financing Available	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 2,788,000		\$ 2,788,000	27.0
	<u>Field Operations:</u> Reflects the addition of 27.0 budgeted positions (nine 24-hour post positions) to address increased levels of fire protection and emergency service demands due to growth in various areas of the District. <i>Supports Countywide Strategic Plan Goal 1.</i>			
2.	\$ 673,000		\$ 673,000	10.0
	<u>Electronic Data and Permit Tracking System (eDAPTS):</u> Reflects the addition of 10.0 budgeted positions to support the implementation of the automated eDAPTS. <i>Supports Countywide Strategic Plan Goal 1.</i>			
3.	\$ 435,000		\$ 435,000	4.0
	<u>Fire/Sheriff Radio Project:</u> Reflects the addition of 4.0 budgeted positions to support the Fire/Sheriff Radio Project. <i>Supports Countywide Strategic Plan Goal 1.</i>			
4.	\$ 2,709,000		\$ 2,709,000	34.0
	<u>Support Positions:</u> Reflects the addition of 34.0 budgeted support positions to adequately support existing and increased levels of service. <i>Supports Countywide Strategic Plan Goal 1.</i>			

Changes From 2004-05 Budget

	<u>Financing Uses</u>		<u>Financing Available</u>	<u>Budgeted Positions</u>
<u>Other Changes</u>				
1.	\$ 3,126,000		\$ 3,126,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 816,000		\$ 816,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
3.	\$ 5,363,000		\$ 5,363,000	--
	<u>Retirement Buy-Down:</u> Reflects the eighth year of a multi-year plan to reduce the County's reliance on LACERA excess earnings.			
4.	\$ -4,781,000		\$ -4,781,000	--
	<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.			
5.	\$ -13,036,000		\$ -13,036,000	--
	<u>Other Salaries and Employee Benefits:</u> Reflects cost decreases in various salaries and employee benefits categories based on actual experience.			
6.	\$ -1,479,000		\$ -1,479,000	--
	<u>Services and Supplies:</u> Reflects a decrease in funding due to the elimination of one-time funding and reductions in miscellaneous services and supplies.			
7.	\$ -7,677,000		\$ -7,677,000	--
	<u>Fixed Assets:</u> Reflects a decrease in funding for one-time purchases of fixed asset equipment in fiscal year (FY) 2004-05.			
8.	\$ -6,202,000		\$ -6,202,000	--
	<u>Other Charges:</u> Reflects a decrease in funding due to the repayment of several fire apparatus lease purchases in FY 2004-05.			
9.	\$ 3,000,000		\$ 3,000,000	--
	<u>Other Financing Uses:</u> Reflects an increase in funding for helicopter replacements, major aircraft parts and equipment to maintain adequate air fleet operations.			

Fire (cont'd)

Changes From 2004-05 Budget

	<u>Financing Uses</u>		<u>Financing Available</u>	<u>Budgeted Positions</u>
<u>Other Changes (cont'd)</u>				
10.	\$ -19,837,000		\$ -19,837,000	--
	<u>Appropriation for Contingencies:</u> Reflects a reduction of funding to address unanticipated needs of the Fire District.			
11.	\$ 3,413,000		\$ 3,413,000	--
	<u>Designation:</u> Reflects an increase in funding for a Designation for a Budgetary Uncertainties necessary to fund the implementation of the District's Spending Plan.			
Total \$	-30,689,000		\$ -30,689,000	75.0

FIRE - ADMINISTRATIVE BUDGET UNIT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$ 10,719,193	\$ 11,410,000	\$ 13,748,000	\$ 14,077,000	\$ 14,077,000	\$ 329,000
SERVICES & SUPPLIES	5,136,507	6,521,000	7,128,000	5,924,000	5,924,000	-1,204,000
FIXED ASSETS-EQUIP	166,293	150,000	160,000	156,000	156,000	-4,000
GROSS TOTAL	\$ 16,021,993	\$ 18,081,000	\$ 21,036,000	\$ 20,157,000	\$ 20,157,000	\$ -879,000
TOT FIN REQMTS	\$ 16,021,993	\$ 18,081,000	\$ 21,036,000	\$ 20,157,000	\$ 20,157,000	\$ -879,000
AVAIL FINANCE						
REVENUE	89,016	127,000	71,000	127,000	127,000	56,000
TOT AVAIL FIN	\$ 89,016	\$ 127,000	\$ 71,000	\$ 127,000	\$ 127,000	\$ 56,000
BUDGETED POSITIONS	156.0	165.0	165.0	169.0	169.0	4.0
REVENUE DETAIL						
FEDERAL-OTHER	\$ 20,895	\$	\$	\$	\$	\$
CHRGs FOR SVCS-OTHER	47,343	125,000	62,000	125,000	125,000	63,000
OTHER SALES	1,616	2,000	5,000	2,000	2,000	-3,000
MISCELLANEOUS	1,162		4,000			-4,000
OPERATING TRANSFER IN	18,000					
TOTAL	\$ 89,016	\$ 127,000	\$ 71,000	\$ 127,000	\$ 127,000	\$ 56,000
FUND FIRE DEPARTMENT			FUNCTION PUBLIC PROTECTION		ACTIVITY FIRE PROTECTION	

FIRE - EXECUTIVE BUDGET UNIT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$ 6,059,962	\$ 6,307,000	\$ 7,206,000	\$ 8,292,000	\$ 8,292,000	\$ 1,086,000
SERVICES & SUPPLIES	915,517	1,536,000	1,679,000	2,560,000	2,560,000	881,000
FIXED ASSETS-EQUIP				51,000	51,000	51,000
GROSS TOTAL	\$ 6,975,479	\$ 7,843,000	\$ 8,885,000	\$ 10,903,000	\$ 10,903,000	\$ 2,018,000
TOT FIN REQMTS	\$ 6,975,479	\$ 7,843,000	\$ 8,885,000	\$ 10,903,000	\$ 10,903,000	\$ 2,018,000
AVAIL FINANCE						
REVENUE	203,923	223,000	181,000	119,000	119,000	-62,000
TOT AVAIL FIN	\$ 203,923	\$ 223,000	\$ 181,000	\$ 119,000	\$ 119,000	\$ -62,000
BUDGETED POSITIONS	65.0	66.0	66.0	76.0	76.0	10.0
REVENUE DETAIL						
BUSINESS LICENSES	\$ 25,850	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	
FEDERAL-OTHER	128,216	109,000	65,000	5,000	5,000	-60,000
COURT FEES & COSTS	6					
CHRGs FOR SVCS-OTHER	21,024	60,000	27,000	60,000	60,000	33,000
MISCELLANEOUS	28,827	25,000	60,000	25,000	25,000	-35,000
TOTAL	\$ 203,923	\$ 223,000	\$ 181,000	\$ 119,000	\$ 119,000	\$ -62,000
FUND	FUNCTION		ACTIVITY			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

FIRE - CLEARING ACCOUNT BUDGET UNIT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
SERVICES & SUPPLIES	\$ 4,988,585	\$ 7,529,000	\$ 7,529,000	\$ 7,995,000	\$ 7,995,000	\$ 466,000
LESS EXPENDITURE DIST	4,435,465	7,529,000	7,529,000	7,995,000	7,995,000	466,000
TOT S & S	553,120					
GROSS TOTAL	\$ 553,120	\$	\$	\$	\$	\$
TOT FIN REQMTS	\$ 553,120	\$	\$	\$	\$	\$

FUND
FIRE DEPARTMENT

FUNCTION
PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

Fire (cont'd)

FIRE - FINANCING ELEMENTS BUDGET UNIT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
SERVICES & SUPPLIES	\$ 10,225,282	\$ 10,726,000	\$ 11,725,000	\$ 9,955,000	\$ 9,955,000	\$ -1,770,000
OTHER CHARGES	15,586	183,000	217,000	175,000	175,000	-42,000
APPR FOR CONTINGENCY			31,716,000	11,879,000	11,879,000	-19,837,000
GROSS TOTAL	\$ 10,240,868	\$ 10,909,000	\$ 43,658,000	\$ 22,009,000	\$ 22,009,000	\$ -21,649,000
DESIGNATIONS		100,000,000	20,000,000	23,413,000	23,413,000	3,413,000
TOT FIN REQMTS	\$ 10,240,868	\$ 110,909,000	\$ 63,658,000	\$ 45,422,000	\$ 45,422,000	\$ -18,236,000
AVAIL FINANCE						
FUND BALANCE	\$ 27,338,000	\$ 71,543,000	\$ 71,543,000	\$ 5,413,000	\$ 5,413,000	\$ -66,130,000
CANCEL RES/DES	1,830,016					
PROPERTY TAXES	394,659,878	420,367,000	415,106,000	447,690,000	447,690,000	32,584,000
VOTER APPRVD SPCL TAX	57,029,510	58,536,000	57,958,000	58,536,000	58,536,000	578,000
SPECIAL ASSESSMENT	36,888	62,000		37,000	37,000	37,000
REVENUE	47,911,031	49,550,000	47,874,000	52,338,000	52,338,000	4,464,000
TOT AVAIL FIN	\$ 528,805,323	\$ 600,058,000	\$ 592,481,000	\$ 564,014,000	\$ 564,014,000	\$ -28,467,000
REVENUE DETAIL						
PROP TAXES-CURR-SEC	\$ 353,575,461	\$ 379,139,000	\$ 371,459,000	\$ 403,783,000	\$ 403,783,000	\$ 32,324,000
PROP TAXES-CURR-UNSEC	20,452,090	17,904,000	20,464,000	19,068,000	19,068,000	-1,396,000
PROP TAXES-PRIOR-SEC	518,482	2,959,000	3,437,000	3,151,000	3,151,000	-286,000
PROP TAXES-PRIOR-UNS	2,029,734	621,000	1,973,000	661,000	661,000	-1,312,000
SUPP PROP TAXES-CURR	13,964,357	18,630,000	16,734,000	19,841,000	19,841,000	3,107,000
SUPP PROP TAXES-PRIOR	4,119,754	1,114,000	1,039,000	1,186,000	1,186,000	147,000
ERAF TAX REVENUE	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000	
VOTER APPR SPEC TAXES	57,029,510	58,536,000	57,958,000	58,536,000	58,536,000	578,000
FORFEIT & PENALTIES	650					
PEN/INT/COSTS-DEL TAX	3,573,335	2,653,000	3,276,000	2,653,000	2,653,000	-623,000
INTEREST	116,589	72,000		72,000	72,000	72,000
OTHER STATE IN-LIEU	12,511	14,000	14,000	15,000	15,000	1,000
HOMEOWNER PRO TAX REL	4,659,106	4,701,000	4,764,000	4,701,000	4,701,000	-63,000
OTHER GOVT AGENCIES	20,039,873	22,323,000	19,755,000	25,110,000	25,110,000	5,355,000
ASSESS/TAX COLL FEES	-2					
CHRGs FOR SVCS-OTHER	1,508,969	1,787,000	2,065,000	1,787,000	1,787,000	-278,000
SPECIAL ASSESSMENTS	36,888	62,000		37,000	37,000	37,000
TOTAL	\$ 499,637,307	\$ 528,515,000	\$ 520,938,000	\$ 558,601,000	\$ 558,601,000	\$ 37,663,000

FUND
FIRE DEPARTMENT

FUNCTION
PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

FIRE - HEALTH HAZARDOUS MATERIALS BUDGET UNIT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$ 10,478,847	\$ 10,400,000	\$ 11,947,000	\$ 11,293,000	\$ 11,293,000	-654,000
SERVICES & SUPPLIES	391,222	392,000	429,000	485,000	485,000	56,000
FIXED ASSETS-EQUIP		19,000	29,000			-29,000
GROSS TOTAL	\$ 10,870,069	\$ 10,811,000	\$ 12,405,000	\$ 11,778,000	\$ 11,778,000	-627,000
TOT FIN REQMTS	\$ 10,870,069	\$ 10,811,000	\$ 12,405,000	\$ 11,778,000	\$ 11,778,000	-627,000
AVAIL FINANCE						
REVENUE	11,868,438	11,923,000	11,937,000	12,007,000	12,007,000	70,000
TOT AVAIL FIN	\$ 11,868,438	\$ 11,923,000	\$ 11,937,000	\$ 12,007,000	\$ 12,007,000	70,000
BUDGETED POSITIONS	143.0	143.0	143.0	143.0	143.0	
REVENUE DETAIL						
OTHER LIC & PERMITS	\$ 8,105,868	\$ 8,230,000	\$ 8,188,000	\$ 8,230,000	\$ 8,230,000	42,000
FORFEIT & PENALTIES	15,996					
CHRGs FOR SVCS-OTHER	3,737,887	3,685,000	3,746,000	3,769,000	3,769,000	23,000
MISCELLANEOUS	8,687	8,000	3,000	8,000	8,000	5,000
TOTAL	\$ 11,868,438	\$ 11,923,000	\$ 11,937,000	\$ 12,007,000	\$ 12,007,000	70,000
	FUND FIRE DEPARTMENT		FUNCTION PUBLIC PROTECTION		ACTIVITY FIRE PROTECTION	

FIRE - LIFEGUARD BUDGET UNIT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$ 22,353,897	\$ 23,259,000	\$ 27,294,000	\$ 27,877,000	\$ 27,877,000	583,000
SERVICES & SUPPLIES	1,361,324	1,735,000	1,897,000	2,193,000	2,193,000	296,000
FIXED ASSETS-EQUIP	11,309	163,000	173,000	274,000	274,000	101,000
GROSS TOTAL	\$ 23,726,530	\$ 25,157,000	\$ 29,364,000	\$ 30,344,000	\$ 30,344,000	980,000
TOT FIN REQMTS	\$ 23,726,530	\$ 25,157,000	\$ 29,364,000	\$ 30,344,000	\$ 30,344,000	980,000
AVAIL FINANCE						
REVENUE	24,385,506	26,611,000	26,792,000	26,893,000	26,893,000	101,000
TOT AVAIL FIN	\$ 24,385,506	\$ 26,611,000	\$ 26,792,000	\$ 26,893,000	\$ 26,893,000	101,000
BUDGETED POSITIONS	256.0	263.0	263.0	264.0	264.0	1.0
REVENUE DETAIL						
BUSINESS LICENSES	\$	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	
STATE-OTHER	1,670,696	1,588,000	1,526,000	1,533,000	1,533,000	7,000
FEDERAL-OTHER	105,888					
AUDITING-ACCTG FEES	1,350,503	1,409,000	1,369,000	1,470,000	1,470,000	101,000
ELECTION SERVICES	100					
EDUCATIONAL SERVICES	821,570	769,000	672,000	863,000	863,000	191,000
CHRGs FOR SVCS-OTHER	20,436,749	22,779,000	23,207,000	22,954,000	22,954,000	-253,000
MISCELLANEOUS		48,000				
SALE OF FIXED ASSETS				55,000	55,000	55,000
TOTAL	\$ 24,385,506	\$ 26,611,000	\$ 26,792,000	\$ 26,893,000	\$ 26,893,000	101,000
FUND	FUNCTION		ACTIVITY			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

Fire (cont'd)

FIRE - OPERATIONS BUDGET UNIT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$ 388,288,517	\$ 434,268,000	\$ 459,008,000	\$ 452,341,000	\$ 452,341,000	\$ -6,667,000
SERVICES & SUPPLIES	6,195,403	18,467,000	20,187,000	20,292,000	20,292,000	105,000
FIXED ASSETS-EQUIP	225,789	1,103,000	1,438,000	2,221,000	2,221,000	783,000
GROSS TOTAL	\$ 394,709,709	\$ 453,838,000	\$ 480,633,000	\$ 474,854,000	\$ 474,854,000	\$ -5,779,000
TOT FIN REQMTS	\$ 394,709,709	\$ 453,838,000	\$ 480,633,000	\$ 474,854,000	\$ 474,854,000	\$ -5,779,000
AVAIL FINANCE						
REVENUE	86,890,861	96,702,000	98,693,000	103,148,000	103,148,000	4,455,000
TOT AVAIL FIN	\$ 86,890,861	\$ 96,702,000	\$ 98,693,000	\$ 103,148,000	\$ 103,148,000	\$ 4,455,000
BUDGETED POSITIONS	2,549.0	2,891.0	2,891.0	2,928.0	2,928.0	37.0
REVENUE DETAIL						
STATE-OTHER	\$ 75,749	\$ 7,000,000	\$ 7,020,000	\$ 7,000,000	\$ 7,000,000	\$ -20,000
FEDERAL-OTHER	2,019,252	315,000		160,000	160,000	160,000
ELECTION SERVICES	1,370	1,000		1,000	1,000	1,000
COURT FEES & COSTS	34,565	23,000	23,000	23,000	23,000	
CHRGs FOR SVCS-OTHER	84,754,850	89,257,000	91,602,000	95,477,000	95,477,000	3,875,000
MISCELLANEOUS	5,075	106,000	48,000	487,000	487,000	439,000
TOTAL	\$ 86,890,861	\$ 96,702,000	\$ 98,693,000	\$ 103,148,000	\$ 103,148,000	\$ 4,455,000

FUND
FIRE DEPARTMENT

FUNCTION
PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

Fire (cont'd)

FIRE - PREVENTION BUDGET UNIT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$ 22,645,286	\$ 24,612,000	\$ 27,878,000	\$ 28,314,000	\$ 28,314,000	436,000
SERVICES & SUPPLIES	684,893	1,068,000	1,168,000	976,000	976,000	-192,000
FIXED ASSETS-EQUIP	306,546	59,000	69,000			-69,000
GROSS TOTAL	\$ 23,636,725	\$ 25,739,000	\$ 29,115,000	\$ 29,290,000	\$ 29,290,000	175,000
TOT FIN REQMTS	\$ 23,636,725	\$ 25,739,000	\$ 29,115,000	\$ 29,290,000	\$ 29,290,000	175,000
AVAIL FINANCE						
SPECIAL ASSESSMENT	5,940	16,000	24,000	16,000	16,000	-8,000
REVENUE	5,667,198	4,876,000	4,845,000	5,402,000	5,402,000	557,000
TOT AVAIL FIN	\$ 5,673,138	\$ 4,892,000	\$ 4,869,000	\$ 5,418,000	\$ 5,418,000	549,000
BUDGETED POSITIONS	212.0	217.0	217.0	227.0	227.0	10.0
REVENUE DETAIL						
OTHER LIC & PERMITS	\$ 3,777	\$ 5,000	\$ 1,000	\$ 5,000	\$ 5,000	4,000
FORFEIT & PENALTIES	28,191	30,000	52,000	30,000	30,000	-22,000
PEN/INT/COSTS-DEL TAX	2,036	2,000	2,000	2,000	2,000	
STATE-OTHER	-25,327					
FEDERAL-OTHER	319,509		3,000			-3,000
PLANNING & ENG SVCS	81,662	91,000	38,000	96,000	96,000	58,000
CHRGs FOR SVCS-OTHER	5,251,056	4,747,000	4,748,000	5,268,000	5,268,000	520,000
SPECIAL ASSESSMENTS	5,940	16,000	24,000	16,000	16,000	-8,000
MISCELLANEOUS	6,294	1,000	1,000	1,000	1,000	
TOTAL	\$ 5,673,138	\$ 4,892,000	\$ 4,869,000	\$ 5,418,000	\$ 5,418,000	549,000

FUND
FIRE DEPARTMENT

FUNCTION
PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

FIRE - SERVICES BUDGET UNIT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$ 13,224,360	\$ 14,041,000	\$ 14,910,000	\$ 15,033,000	\$ 15,033,000	\$ 123,000
SERVICES & SUPPLIES	18,954,604	19,456,000	21,266,000	22,703,000	22,703,000	1,437,000
OTHER CHARGES	4,761,115	4,425,000	7,396,000	1,236,000	1,236,000	-6,160,000
FIXED ASSETS-EQUIP	4,307,764	12,400,000	12,322,000	5,209,000	5,209,000	-7,113,000
GROSS TOTAL	\$ 41,247,843	\$ 50,322,000	\$ 55,894,000	\$ 44,181,000	\$ 44,181,000	\$ -11,713,000
TOT FIN REQMTS	\$ 41,247,843	\$ 50,322,000	\$ 55,894,000	\$ 44,181,000	\$ 44,181,000	\$ -11,713,000
AVAIL FINANCE						
SPECIAL ASSESSMENT REVENUE	660,621	1,000 4,156,000	853,000	787,000	787,000	-66,000
TOT AVAIL FIN	\$ 660,621	\$ 4,157,000	\$ 853,000	\$ 787,000	\$ 787,000	\$ -66,000
BUDGETED POSITIONS	185.0	192.0	192.0	197.0	197.0	5.0
REVENUE DETAIL						
FORFEIT & PENALTIES	\$	\$ 1,000	\$	\$	\$	\$
RENTS AND CONCESSIONS	88,743	74,000	86,000	70,000	70,000	-16,000
FEDERAL-OTHER	-741	3,252,000				
LEGAL SERVICES	34,196	34,000	20,000	34,000	34,000	14,000
CHRGs FOR SVCS-OTHER	456,390	581,000	416,000	469,000	469,000	53,000
SPECIAL ASSESSMENTS		1,000				
OTHER SALES	3,207	5,000		5,000	5,000	5,000
MISCELLANEOUS	23,153	102,000	129,000	102,000	102,000	-27,000
SALE OF FIXED ASSETS	55,673	107,000	202,000	107,000	107,000	-95,000
TOTAL	\$ 660,621	\$ 4,157,000	\$ 853,000	\$ 787,000	\$ 787,000	\$ -66,000
FUND	FIRE DEPARTMENT		FUNCTION	PUBLIC PROTECTION	ACTIVITY	FIRE PROTECTION

FIRE - SPECIAL OPERATIONS BUDGET UNIT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$ 46,705,391	\$ 21,333,000	\$ 21,842,000	\$ 24,699,000	\$ 24,699,000	\$ 2,857,000
SERVICES & SUPPLIES	22,471,253	15,265,000	16,687,000	15,599,000	15,599,000	-1,088,000
FIXED ASSETS-EQUIP	1,635,713	3,109,000	3,276,000	1,879,000	1,879,000	-1,397,000
OTHER FINANCING USES	6,146,000	5,351,000	5,351,000	8,351,000	8,351,000	3,000,000
GROSS TOTAL	\$ 76,958,357	\$ 45,058,000	\$ 47,156,000	\$ 50,528,000	\$ 50,528,000	\$ 3,372,000
TOT FIN REQMTS	\$ 76,958,357	\$ 45,058,000	\$ 47,156,000	\$ 50,528,000	\$ 50,528,000	\$ 3,372,000
AVAIL FINANCE						
REVENUE	17,906,134	8,478,000	12,269,000	4,944,000	4,944,000	-7,325,000
TOT AVAIL FIN	\$ 17,906,134	\$ 8,478,000	\$ 12,269,000	\$ 4,944,000	\$ 4,944,000	\$ -7,325,000
BUDGETED POSITIONS	437.0	160.0	160.0	168.0	168.0	8.0
REVENUE DETAIL						
STATE-OTHER	\$ 6,901,477	\$	\$	\$ 854,000	\$ 854,000	\$ 854,000
FEDERAL-OTHER	2,892,353	7,242,000	11,425,000	2,854,000	2,854,000	-8,571,000
EDUCATIONAL SERVICES	434,253	584,000	840,000	584,000	584,000	-256,000
CHRGs FOR SVCS-OTHER	7,642,042	638,000		638,000	638,000	638,000
OTHER SALES	295					
MISCELLANEOUS	35,714	14,000	4,000	14,000	14,000	10,000
TOTAL	\$ 17,906,134	\$ 8,478,000	\$ 12,269,000	\$ 4,944,000	\$ 4,944,000	\$ -7,325,000
FUND	FUNCTION		ACTIVITY			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

FIRE

DEPARTMENTAL PROGRAM SUMMARY

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
1. <u>Regional Operations</u>		
\$ 483,205,000	\$ 483,205,000	2,928.0

Authority: Mandated program - County Charter Article IV, Section 24 1/3(a) through (j) and County Code, Section 2.20.

Provides fire station resources, which include engine and aerial truck services for structural and brush fire suppression, basic life support and paramedic services, aircraft-related brush fire suppression, fire suppression camps, heavy equipment, fire hazardous materials squads, swift water rescue teams, urban search and rescue services, training, fire prevention, public relations and education, and support for the Fire Department's Incident Management Teams.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
2. <u>Lifeguard Operations</u>		
\$ 30,344,000	\$ 30,344,000	264.0

Authority: Non-mandated, discretionary program.

Provides for beach and ocean rescue services that include basic life support and paramedic services, underwater recovery, public education, the Junior Lifeguard and Water (Children) Programs and swift water rescue services.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
3. <u>Special Operations</u>		
\$ 42,177,000	\$ 42,177,000	168.0

Authority: Mandated program - County Charter Article IV, Section 24 1/3(a) through (j) and County Code, Section 2.20.

Provides for 911/dispatch, field communication, training, terrorism preparedness, emergency medical technical support, and employee health and wellness/fitness. Also provides for technical support to the Fire Department's Office of Emergency Services/Federal Emergency Management Act urban search and rescue team, swift water rescue, hazardous materials task forces and departmental urban search and rescue services, and support for the Fire Department's Incident Management Teams.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
4. <u>Prevention/Forestry Services</u>		
\$ 29,290,000	\$ 29,290,000	227.0

Authority: Mandated program - County Charter Article IV, Section 24 1/3(a) through (j) and County Code, Section 2.20.

Provides for fire code enforcement, plan check, specialized inspections for schools, institutions and major petro-chemical sites, arson/fire investigations, vegetative management, brush clearance enforcement, forester field units, soil erosion control, oak tree review and monitoring, preparation and review of environmental impact reports, and support for the Fire Department's Incident Management Teams. Provides for conservation education, hazardous fuels reduction, brush clearance enforcement, erosion control, fuel modification plan reviews, environmental impact report reviews, and related environmental services.

Fire (cont'd)

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
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5. Health Hazardous Materials

\$ 11,778,000	\$ 11,778,000	143.0
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Authority: Mandated program - County Charter Article IV, Section 24 1/3(a) through (j) and County Code, Section 2.20.

Provides for hazardous waste generator, hazardous materials disclosure, investigation, emergency response and site mitigation and accidental risk management services.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
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6. Support Services

\$ 44,181,000	\$ 44,181,000	197.0
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Authority: Non-mandated, discretionary program.

Provides for fleet specification development, fleet maintenance and modifications for fire service requirements, facility maintenance, oversight of design and construction of additional and replacement facilities, procurement, warehouse, and support for the Fire Department's Incident Management Teams.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
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7. Administrative Services

\$ 20,157,000	\$ 20,157,000	169.0
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Authority: Non-mandated, discretionary program.

Provides administrative support services including accounting, budget, personnel, payroll, exams, employee relations, information management services, and support for the Fire Department's Incident Management Teams.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
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8. Executive Services

\$ 10,903,000	\$ 10,903,000	76.0
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Authority: Non-mandated, discretionary program.

Provides executive support services including compliance, public information and education, internal communications, organizational development, planning and risk management/safety office.

Fire (cont'd)

Financing Uses	Financing Available	Budgeted Positions
9. <u>Financing Elements</u>		
\$ 45,422,000	\$ 45,422,000	--
<u>Authority:</u> Non-mandated, discretionary program.		
Reflects available financing for all Fire Department related revenues from property taxes, the special voter approved tax and interest earnings. Also included are financing sources from available fund balance as well as cancellations of reserves and designations. Provides for funding new designations, County overhead charges and certain self-insured program costs.		
Total Programs		
\$ 717,457,000	\$ 717,457,000	4,172.0

FIRE

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	386,493,000	419,097,000	411,668,000	-7,429,000
Employee Benefits	159,137,000	164,736,000	170,258,000	5,522,000
Total Salaries and Employee Benefits	545,630,000	583,833,000	581,926,000	-1,907,000
<u>Services and Supplies</u>				
Administrative and General	0	1,764,000	0	-1,764,000
Administrative Services	0	0	12,379,000	12,379,000
Agricultural	67,000	78,000	65,000	-13,000
Clothing and Personal Supplies	2,249,000	2,974,000	2,463,000	-511,000
Communications	5,079,000	5,943,000	2,686,000	-3,257,000
Computer Equipment-noncapital	804,000	1,829,000	0	-1,829,000
Computer Software	349,000	216,000	0	-216,000
Computing-Midrange/Departmental Sys	0	0	332,000	332,000
Computing-Personal	0	0	889,000	889,000
Contracted Program Services	0	0	45,000	45,000
Food	664,000	750,000	703,000	-47,000
Household Expenses	1,769,000	1,421,000	1,968,000	547,000
Information Technology Services	2,090,000	1,111,000	1,899,000	788,000
Information Technology-Security	2,000	3,000	2,000	-1,000
Insurance	1,334,000	3,206,000	1,340,000	-1,866,000
Maintenance-Buildings and Improvements	6,950,000	6,033,000	8,030,000	1,997,000
Maintenance-Equipment	8,937,000	9,461,000	10,067,000	606,000
Medical Dental and Laboratory Supplies	1,331,000	943,000	1,491,000	548,000
Memberships	111,000	78,000	123,000	45,000
Miscellaneous Expense	9,014,000	12,141,000	9,904,000	-2,237,000
Office Expense	0	0	1,405,000	1,405,000
Office Expense-Other	1,155,000	1,534,000	0	-1,534,000
Other Operating-Taxes	0	38,000	0	-38,000
Professional and Specialized Services	18,265,000	17,949,000	0	-17,949,000
Professional Services	0	0	3,468,000	3,468,000
Rents and Leases-Bldg and Improvements	2,090,000	2,120,000	2,435,000	315,000
Rents and Leases-Equipment	3,141,000	3,233,000	3,514,000	281,000
Small Tools and Instruments	755,000	602,000	803,000	201,000
Special Departmental Expense	436,000	741,000	543,000	-198,000
Technical Services	0	0	1,834,000	1,834,000
Telecommunications	827,000	941,000	3,417,000	2,476,000
Training	1,091,000	764,000	1,172,000	408,000
Transportation and Travel	0	0	3,980,000	3,980,000
Transportation and Travel-Auto Mileage	84,000	104,000	0	-104,000
Transportation and Travel-Auto Service	87,000	419,000	0	-419,000
Transportation and Travel-Other	3,083,000	2,877,000	0	-2,877,000
Transportation and Travel-Traveling	190,000	190,000	0	-190,000
Utilities	3,212,000	2,703,000	3,730,000	1,027,000
Total Services and Supplies	75,166,000	82,166,000	80,687,000	-1,479,000

Fire (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Other Charges	33,000	67,000	25,000	-42,000
Judgments and Damages	100,000	100,000	100,000	0
Retirement of Other Long-Term Debt	4,425,000	7,396,000	1,236,000	-6,160,000
Taxes and Assessments	50,000	50,000	50,000	0
Total Other Charges	4,608,000	7,613,000	1,411,000	-6,202,000
<u>Fixed Assets</u>				
Equipment:				
Aircraft	83,000	83,000	109,000	26,000
Communications Equipment	886,000	918,000	0	-918,000
Telecommunications	0	0	483,000	483,000
Computer Info and Data Processing Sys	200,000	200,000	0	-200,000
Computing-Midrange/Departmental	0	0	323,000	323,000
Computing-Mainframe	0	0	25,000	25,000
Construction and Heavy Maintenance	200,000	200,000	1,117,000	917,000
Data Handling Equipment	0	0	6,000	6,000
Electronic Equipment	299,000	515,000	1,180,000	665,000
Food Preparation Equipment	24,000	47,000	31,000	-16,000
Machinery Equipment	459,000	393,000	309,000	-84,000
Manufactured or Prefabricated Structures	388,000	413,000	109,000	-304,000
Medical Equipment	363,000	274,000	0	-274,000
Non-Medical Laboratory and Testing Equip	519,000	460,000	200,000	-260,000
Vehicle-Automobile	797,000	797,000	0	-797,000
Vehicle-Heavy Use	11,495,000	12,991,000	0	-12,991,000
Vehicles and Transportation Equipment	0	0	5,699,000	5,699,000
Watercraft	1,290,000	106,000	190,000	84,000
Other Undefined Assets	0	70,000	9,000	-61,000
Total Equipment	17,003,000	17,467,000	9,790,000	-7,677,000
Total Fixed Assets	17,003,000	17,467,000	9,790,000	-7,677,000
<u>Other Financing Uses</u>				
Operating Transfers Out	5,351,000	5,351,000	8,351,000	3,000,000
Total Other Financing Uses	5,351,000	5,351,000	8,351,000	3,000,000
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Appropriation for Contingencies	0	31,716,000	11,879,000	-19,837,000
<u>Reserves</u>				
Designations	100,000,000	20,000,000	23,413,000	3,413,000
Total Reserves	100,000,000	20,000,000	23,413,000	3,413,000
TOTAL FINANCING REQUIREMENTS	747,758,000	748,146,000	717,457,000	-30,689,000

Fire (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Fund Balance	71,543,000	71,543,000	5,413,000	-66,130,000
Cancellation of Reserves/Designations	0	0	0	0
REVENUES:				
Taxes	496,903,000	491,064,000	524,226,000	33,162,000
Licenses, Permits and Franchises	8,282,000	8,236,000	8,282,000	46,000
Fines, Forfeitures and Penalties	2,686,000	3,330,000	2,685,000	-645,000
Revenue from Use of Money and Property	146,000	86,000	142,000	56,000
Intergovernmental Revenues-Federal	10,918,000	11,493,000	3,019,000	-8,474,000
Intergovernmental Revenues-State	13,303,000	13,324,000	14,103,000	779,000
Intergovernmental Revenues-Other	22,323,000	19,755,000	25,110,000	5,355,000
Charges for Services	126,648,000	128,859,000	133,671,000	4,812,000
Miscellaneous Revenues	311,000	254,000	644,000	390,000
Other Financing Sources	108,000	202,000	162,000	-40,000
TOTAL REVENUES	681,628,000	676,603,000	712,044,000	35,441,000
TOTAL AVAILABLE FINANCING	753,171,000	748,146,000	717,457,000	-30,689,000

FIRE

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: 911 Emergency Responses

Program Description: See Departmental Program Summary - Regional Operations

Program Result: The public receives prompt and effective response to all 911 calls.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
National Fire Protection Agency (NFPA) response time ⁽¹⁾	n/a	n/a	n/a	n/a
Caller requirements:				
Non-fire	n/a	n/a	n/a	n/a
Non-emergency medical services (EMS)	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of calls received by service type:				
Fire-related calls	38,011	37,947	37,947	37,947
EMS-related	216,476	225,527	234,956	244,354
Other calls	25,600	30,578	36,523	43,623
Number of calls dispatched by service type:				
Fire-related calls	36,100	35,760	35,760	35,760
EMS-related	212,621	221,098	229,913	239,079
Other services	16,144	16,720	17,316	17,933
Comparison of calls dispatched to previous years for trends:				
Fire-related	-1,665	-340	0	0
EMS-related	2,907	8,477	8,815	9,166
Other services	622	576	596	617
Median response time (minutes) in urban areas ⁽²⁾	4.5	4.6	4.6	4.6
Median response time (minutes) in suburban areas ⁽³⁾	5.6	5.7	5.7	5.7
Median response time (minutes) in rural area ⁽⁴⁾	7.3	7.2	7.2	7.2

Explanatory Note(s):

(1) Response times will be measured against national guidelines set by NFPA. The requirements of callers will be addressed according to specific need (i.e., all non-fire or non-EMS calls). NFPA guidelines do not break down response times into sub-classifications of urban, suburban, and rural areas. As such, the Department continues to work on developing response time standards for each area.

(2) Dense business population, high-rise structures, no wildland interface.

(3) Dense residential population, some wildland interface.

(4) Sparser population, fewer structures, greater wildland interface.

n/a = not available

PROGRAM NAME: Fire Prevention Engineering

Program Description: See Departmental Program Summary - Prevention/Forestry Services

Program Result: Fire prevention engineering clients experience more effective, efficient, and timely service that minimizes or eliminates delays.

Fire (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> ⁽¹⁾				
Number of complaints received/issues surfaced	n/a	n/a	n/a	n/a
Data trends from customer service surveys (e.g., turnaround time for returning phone calls, ability to address issues)	n/a	n/a	n/a	n/a
Percentage of satisfactory/unsatisfactory ratings from surveys	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of plans checked monthly: ⁽²⁾				
Initial plan checks	383	449	468	490
Resubmittals	297	308	323	340
Number of plans backlogged monthly ⁽¹⁾	n/a	n/a	n/a	n/a
Number of average days for turnaround	10	10	10	10
Comparison to previous data for trends ⁽¹⁾	n/a	n/a	n/a	n/a

Explanatory Note(s):

(1) Data collection was delayed and, therefore, did not start until January 2005.

(2) Number of plans checked includes building, sprinkler, and fire alarm plan checks.

n/a = not available

PROGRAM NAME: Lifeguard Operations

Program Description: See Departmental Program Summary - Lifeguard Operations

Program Result: All visitors to Los Angeles County beaches protected by Fire Department Lifeguard Operations experience continuously enhanced beach safety.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Miles of beach protected	32	32	32	32
Beach attendance	48,028,661	53,840,663	53,840,663	55,455,883
Lifeguards	731	782	782	805
Number of rescue preventions	768,801	969,275	969,275	998,353
Number of rescues	8,362	13,517	13,517	13,923
Number of guarded drowning	6	0	0	0
Number of EMS calls	11,006	27,543	27,543	28,369
<u>Operational Measures</u>				
Cost of lifeguards coverage per mile of beach	\$757,970	\$747,323	\$812,511	\$812,511
Training hours per lifeguard	25.26	16.48	23.66	22.97
Training cost per lifeguard	\$672	\$482	\$706	\$685
Youth programs:				
Junior lifeguard participants	2,360	2,346	2,346	2,416
Junior lifeguard cadets	32	36	36	37
Public education events	29	16	16	16
Public education contacts	65,000	75,000	75,000	77,250

PROGRAM NAME: Warehouse Operations

Program Description: See Departmental Program Summary - Support Services

Program Result: Customers will receive accurate, complete and timely orders.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Decrease in discrepancies identified through partial inventory checks	n/a	n/a	n/a	n/a
Decrease in discrepancies identified through annual inventory checks	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Percentage of accurate, complete and timely orders	n/a	n/a	n/a	n/a
Percentage of accurate and complete orders	n/a	n/a	n/a	n/a
Percentage of inaccurate orders	n/a	n/a	n/a	n/a
Percentage of incomplete orders	n/a	n/a	n/a	n/a

Explanatory Note(s):

(1) These are new measures. Data collection will start in the second half of fiscal year (FY) 2004-05.
n/a = not available

PROGRAM NAME: Community Emergency Response Team (CERT)

Program Description: See Departmental Program Summary - Executive Services

Program Result: Over the next three years the total number of cities and unincorporated areas in which CERT is offered, the number of individuals trained in CERT, and the number of CERT programs will increase over previous year.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Increase in number of cities and unincorporated areas where CERT programs are offered	n/a	n/a	n/a	n/a
Increase in number of individuals trained	n/a	n/a	n/a	n/a
Increase in total number of programs offered	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of programs offered	n/a	n/a	n/a	n/a
Number of individuals who complete CERT training	n/a	n/a	n/a	n/a
Number of cities where CERT programs are offered	n/a	n/a	n/a	n/a
Number of unincorporated areas where CERT programs are offered	n/a	n/a	n/a	n/a

Explanatory Note(s):

(1) These are new measures. Data collection will start in the second half of FY 2004-05.
n/a = not available

PROGRAM NAME: Departmental Intranet

Program Description: See Departmental Program Summary - Administrative Services

Program Result: The development of the Department's Intranet will provide self-service options for internal customers leading to increased customer satisfaction and employee productivity.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Level of use of Intranet increases	n/a	n/a	n/a	n/a
Level of staff satisfaction increases as indicated through surveys	n/a	n/a	n/a	n/a
Level of customer satisfaction increases as indicated through surveys	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of hits on Division web-sites	n/a	n/a	n/a	n/a
Customer rating on effectiveness of various web-sites	n/a	n/a	n/a	n/a
Staff rating on effectiveness of their division web-site	n/a	n/a	n/a	n/a

Explanatory Note(s):

(1) These are new measures. Data collection will start in the first half of FY 2005-06. The survey will be used for the first year after launch and then discontinued and/or changed as the Intranet evolves.
n/a = not available

PROGRAM NAME: Technical Training

Program Description: See Departmental Program Summary - Special Operations

Program Result: Emergency Medical Technician (EMT) certifications are current; all Battalion Chiefs have completed Strike Team Leader training by the end of each fiscal year; all newly promoted Battalion Chiefs complete Strike Team Leader training within six months; and all managers have met requirements as indicated by current management training standards.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of compliance with required certifications meeting goal	n/a	n/a	n/a	n/a
Percentage completion rate of Strike Team Leader training meeting goal	n/a	n/a	n/a	n/a
Percentage completion rate of emergency related management training (sworn personnel only) meeting goal	n/a	n/a	n/a	n/a
Percentage completion rate of non-emergency related management training (sworn and professional staff) meeting goal	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of EMT's who have completed certification	n/a	n/a	n/a	n/a
Number of Battalion Chiefs who have completed Strike Team Leader training	n/a	n/a	n/a	n/a
Number of managers who have completed emergency related management training (sworn personnel only)	n/a	n/a	n/a	n/a
Number of managers who have completed non-emergency related management training (sworn and professional staff)	n/a	n/a	n/a	n/a

Explanatory Note(s):

(1) These are new measures. Data collection will start in the second half of FY 2004-05.
n/a = not available

FIRE - LIFEGUARDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 19,026,020	\$ 21,684,000	\$ 21,684,000	\$ 21,848,000	\$ 21,848,000	\$ 164,000
NET COUNTY COST	\$ 19,026,020	\$ 21,684,000	\$ 21,684,000	\$ 21,848,000	\$ 21,848,000	\$ 164,000

FUND GENERAL FUND	FUNCTION PUBLIC PROTECTION	ACTIVITY OTHER PROTECTION
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Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2005-06 Budget Message

The Fire Department - Lifeguards budget provides financing for lifeguard services at County-operated beaches that are the responsibility of the General Fund. This budget unit establishes appropriation for a General Fund transfer to the Fire Department budget, which includes all costs and budgeted positions for ocean lifeguard services.

The fiscal year (FY) 2005-06 Proposed Budget reflects an increase in net County cost funding of \$164,000 for Board-approved increases in salaries and employee benefits to maintain the existing level of lifeguard services.

Strategic Planning

The Fire Department's Strategic Plan will continue to focus on the enhancement of life safety and fire protection services that the Department provides to its communities, in addition to the development of highly effective and efficient business operations necessary to support these services. Priorities for FY 2005-06 support the County's Strategic Plan while addressing both immediate and long-term issues such as emergency preparedness, infrastructure, financial reporting, Workforce Excellence and information technology. Key objectives of this plan are identified in the Fire Department Proposed Budget.

Critical Needs

The Fire Department - Lifeguards critical needs are financed in the Proposed Budget.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
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Other Changes

1.	\$ 101,000	\$ --	\$ 101,000	--
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Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.

Fire (cont'd)

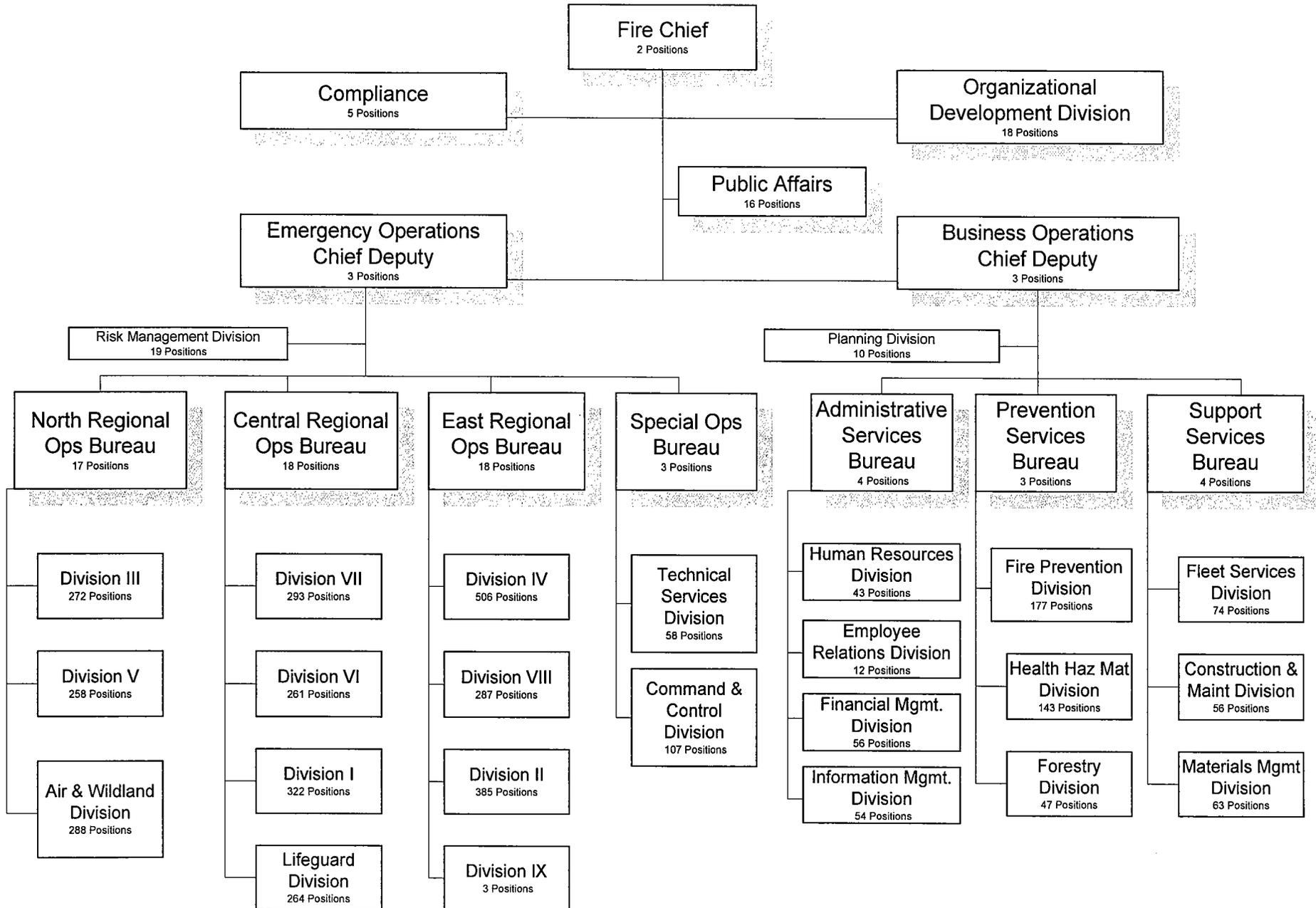
Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
<u>Other Changes (cont'd)</u>				
2.	\$ 15,000	\$ --	\$ 15,000	--
<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.				
3.	\$ 48,000	\$ --	\$ 48,000	--
<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.				
Total \$	164,000	\$ 0	\$ 164,000	0.0

LOS ANGELES COUNTY FIRE DEPARTMENT

P. MICHAEL FREEMAN, FIRE CHIEF

2005-06 Proposed Budget Positions = 4,172.0



26.27

**GRAND JURY
GLORIA GOMEZ, DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 310,107	\$ 370,000	\$ 403,000	\$ 423,000	\$ 423,000	\$ 20,000
SERVICES & SUPPLIES	668,817	837,000	864,000	864,000	864,000	
OTHER CHARGES	3,572	16,000	16,000	16,000	16,000	
GROSS TOTAL	\$ 982,496	\$ 1,223,000	\$ 1,283,000	\$ 1,303,000	\$ 1,303,000	\$ 20,000
REVENUE	15,030	14,000	14,000	14,000	14,000	
NET COUNTY COST	\$ 967,466	\$ 1,209,000	\$ 1,269,000	\$ 1,289,000	\$ 1,289,000	\$ 20,000
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	
REVENUE DETAIL						
MISCELLANEOUS	\$ 15,030	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	
TOTAL	\$ 15,030	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	
FUND						
GENERAL FUND						
FUNCTION						
PUBLIC PROTECTION						
ACTIVITY						
JUDICIAL						

Mission Statement

The Los Angeles County Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments and any special legislative district or other district in the County, created pursuant to State Law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Sections 23, among other sections, of the California Constitution. The Criminal Grand Jury makes inquiries into all public offenses committed or triable within the County and may present them to the court by indictment.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a \$20,000 increase due to Board-approved increases in salaries and employee benefits.

Critical Needs

None.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes</u>				
1.	\$ 9,000	\$ --	\$ 9,000	--

Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.

Grand Jury (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
2.	\$ 11,000	\$ --	\$ 11,000	--
<p><u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.</p>				
Total \$	20,000	\$ 0	\$ 20,000	0.0

GRAND JURY

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Civil Grand Jury (Investigation of County Departments)				
\$ 823,000	\$ --	\$ 7,000	\$ 816,000	2.5

Authority: Mandated program - Article 1, Section 23, Constitution of California.

The Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments and any special legislative districts in the County created pursuant to State Law, for which the officers of the County are serving in their capacity as officers of the districts.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. Criminal Grand Jury (Investigation of Public Offenses)				
\$ 480,000	\$ --	\$ 7,000	\$ 473,000	2.5

Authority: Mandated program - Article 1, Section 23, Constitution of California.

The Criminal Grand Jury makes inquiry into all public offenses committed or triable within the County and presents them to the court by indictment.

Total Programs

\$ 1,303,000	\$ 0	\$ 14,000	\$ 1,289,000	5.0
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GRAND JURY

DEPARTMENTAL DETAIL SUMMARY

<u>Subaccount</u>	<u>Estimated Fiscal Year 2004-05</u>	<u>Budgeted Fiscal Year 2004-05</u>	<u>Proposed Fiscal Year 2005-06</u>	<u>Change From Budget</u>
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	255,000	272,000	293,000	21,000
Employee Benefits	115,000	131,000	130,000	-1,000
Total Salaries and Employee Benefits	370,000	403,000	423,000	20,000
<u>Services and Supplies</u>				
Communications	9,000	9,000	10,000	1,000
Jury and Witness Expense	232,000	269,000	247,000	-22,000
Maintenance-Buildings and Improvements	48,000	48,000	49,000	1,000
Office Expense	0	0	37,000	37,000
Office Expense-Other	25,000	25,000	0	-25,000
Office Expense-Stat and Forms	2,000	2,000	0	-2,000
Professional and Specialized Services	311,000	311,000	0	-311,000
Professional Services	0	0	311,000	311,000
Publication and Legal Notices	32,000	32,000	32,000	0
Rents and Leases-Bldg and Improvements	8,000	8,000	8,000	0
Rents and Leases-Equipment	8,000	8,000	8,000	0
Telecommunications	2,000	2,000	2,000	0
Training	6,000	6,000	6,000	0
Transportation and Travel	0	0	93,000	93,000
Transportation and Travel-Auto Mileage	91,000	81,000	0	-81,000
Transportation and Travel-Traveling	2,000	2,000	0	-2,000
Utilities	61,000	61,000	61,000	0
Total Services and Supplies	837,000	864,000	864,000	0
<u>Other Charges</u>				
Capital Lease	16,000	16,000	16,000	0
Total Other Charges	16,000	16,000	16,000	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0

Grand Jury (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	1,223,000	1,283,000	1,303,000	20,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,223,000	1,283,000	1,303,000	20,000
REVENUES:				
Miscellaneous Revenues	14,000	14,000	14,000	0
TOTAL REVENUES	14,000	14,000	14,000	0
NET COUNTY COST	1,209,000	1,269,000	1,289,000	20,000

GRAND JURY

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Civil Grand Jury

Program Description: See Departmental Program Summary

Program Result: Upon completion of the Civil Grand Jury's investigation of County departments and special legislative districts in the County, recommendations are published in the Final Report to enhance County operations.

<u>Performance Measures</u>	<u>Actual 2002-03</u>	<u>Actual 2003-04</u>	<u>Estimated 2004-05</u>	<u>Projected 2005-06</u>
<u>Indicators</u>				
Percentage of citizen complaints resulting in contract audits	3.55%	3.33%	1.67%	3.08%
<u>Operational Measures</u>				
Citizen complaints	141	150	120	130
Contract audits ⁽¹⁾	5	5	2	4

Explanatory Note(s):

(1) Contract audits are based on the investigations within the committees of the Civil Grand Jurors.

PROGRAM NAME: Criminal Grand Jury

Program Description: See Departmental Program Summary

Program Result: The Criminal Grand Jury makes inquiries and hears testimony from witnesses involved in felony criminal matters presented by the District Attorney, which may result in an indictment to be heard in the Superior Court.

<u>Performance Measures</u>	<u>Actual 2002-03</u>	<u>Actual 2003-04</u>	<u>Estimated 2004-05</u>	<u>Projected 2005-06</u>
<u>Indicators</u>				
Percentage of indictment hearings resulting in indictments issued	68.75%	100.00%	71.43%	71.43%
<u>Operational Measures</u>				
Indictment hearings	32	24	35	35
Indictments issued	22	24	25	25
Investigative hearings ⁽¹⁾	15	14	25	25
Subpoenas issued	801	612	750	750
Witnesses called	542	450	450	450

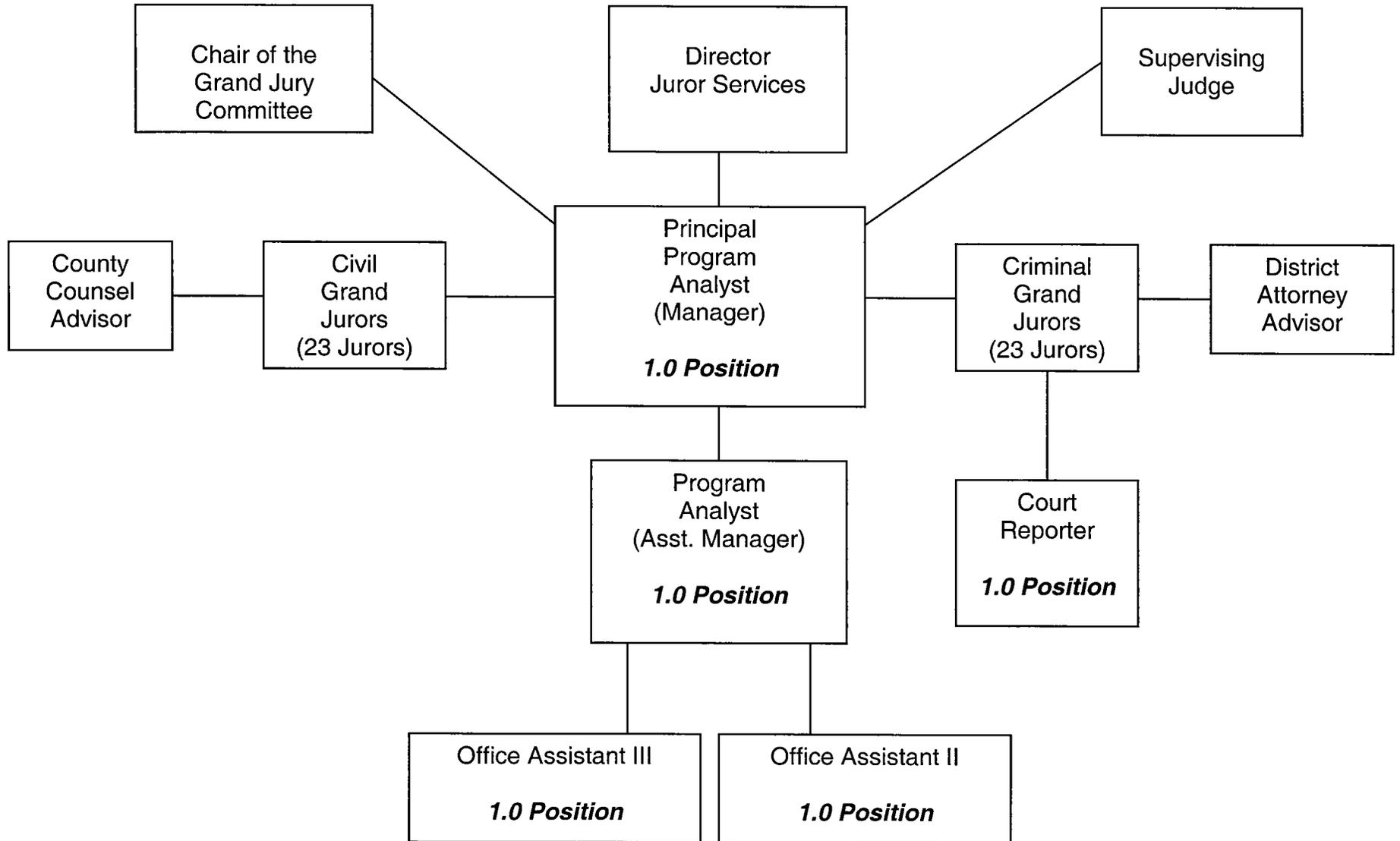
Explanatory Note(s):

(1) Completed hearings; not days in session.

GRAND JURY

Gloria Gomez, Director
Juror Services Division

Total 2005-06 Proposed Budget Positions = 5.0



HEALTH SERVICES
THOMAS L. GARTHWAITE, M.D., DIRECTOR AND CHIEF MEDICAL OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMPLOYEE SERVICES & SUPPLIES	\$ 1,631,761,085	\$ 1,721,957,000	\$ 1,804,915,000	\$ 1,939,091,000	\$ 1,861,841,000	\$ 56,926,000
LESS EXPENDITURE DIS	85,461,511	97,473,000	99,374,000	109,859,000	99,439,000	65,000
TOT S & S	1,414,526,375	1,588,642,000	1,586,870,000	1,644,677,000	1,616,052,000	29,182,000
OTHER CHARGES	528,321,631	559,125,000	564,145,000	551,697,000	545,439,000	-18,706,000
FIXED ASSETS - EQUIP	9,737,146	19,950,000	13,623,000	20,391,000	19,160,000	5,537,000
TOT OP EXP	3,584,346,237	3,889,674,000	3,969,553,000	4,155,856,000	4,042,492,000	72,939,000
OTHER FINANCING USES	1,008,301,842	1,119,519,000	1,076,317,000	1,376,275,000	1,243,088,000	166,771,000
GROSS TOTAL	\$ 4,592,648,079	\$ 5,009,193,000	\$ 5,045,870,000	\$ 5,532,131,000	\$ 5,285,580,000	\$ 239,710,000
LESS INTRAFUND TRANS	82,268,288	81,273,000	86,883,000	95,431,000	94,495,000	7,612,000
NET TOTAL	\$ 4,510,379,791	\$ 4,927,920,000	\$ 4,958,987,000	\$ 5,436,700,000	\$ 5,191,085,000	\$ 232,098,000
RESERVES						
OTHER RESERVES	253,854,000					
DESIGNATIONS	88,755,000	72,042,000				
TOTAL RESERVES	\$ 342,609,000	\$ 72,042,000	\$	\$	\$	\$
TOT FIN REQMTS	\$ 4,852,988,791	\$ 4,999,962,000	\$ 4,958,987,000	\$ 5,436,700,000	\$ 5,191,085,000	\$ 232,098,000
AVAIL FINANCE						
CANCELLATION RESERVE	\$ 164,871,778	\$ 168,894,000	\$ 115,934,000	\$ 463,699,000	\$ 272,686,000	\$ 156,752,000
REVENUE	4,051,512,977	4,193,658,000	4,206,181,000	4,351,202,000	4,264,658,000	58,477,000
NET COUNTY COST	636,604,664	637,410,000	636,872,000	621,799,000	653,741,000	16,869,000
TOT AVAIL FIN	\$ 4,852,989,419	\$ 4,999,962,000	\$ 4,958,987,000	\$ 5,436,700,000	\$ 5,191,085,000	\$ 232,098,000
POSITIONS	23,963.3	24,336.6	24,336.6	24,673.0	24,489.5	152.9

Mission Statement

The mission of the Los Angeles County Department of Health Services (DHS) is to improve health through leadership and service.

On behalf of the community, DHS assesses health needs, develops policies to address those needs, ensures prevention and controls communicable diseases, manages harmful agents in the environment, encourages healthy behavior, and provides health promotion and preventive services.

The Department of Health Services ensures that, to the extent resources are available, the medically indigent and others who choose the County for their care have appropriate access to health care in their communities. The Department of Health Services serves as a provider, contractor, and coordinator of health care services that are effective, efficient, and comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

The Department of Health Services is a partner with the private sector, other County departments, and affiliated educational institutions in training health professionals and delivering health care services to the community.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects the expiration of the 1115 Waiver Medicaid Demonstration Project (Waiver) and the elimination of Waiver-related revenues, as well as the elimination of additional Senate Bill (SB) 1255 State Emergency Services and Supplemental Payments Fund (SB 1255) revenue from the State/Federal Transition Agreement. The Proposed Budget, therefore, requires the use of a significant portion of the Department's designation for this loss of revenue, as well as for projected costs increases primarily associated with negotiated increases in salaries and employee benefits and other employee benefit increases, including retirement costs. The Proposed Budget does not reflect the potentially significant impact of the State's Medi-Cal Redesign proposal, since many of the details regarding that proposal have yet to be finalized. Given the increased use of the Department's designation and the uncertainty regarding its largest revenue stream, the Proposed Budget reflects only a modest increase in expenditures from the prior year.

As proposed, the 2005-06 budget is fully funded with available resources, including \$272.7 million from the designation, and reflects the minimum amount of local resources required by law (\$159.3 million and an amount equal to Vehicle License Fees-Realignment of \$362.0 million), plus an additional \$145.0 million in County funding. The additional County funding components include: \$101.8 million Tobacco Settlement; \$40.0 million General Fund; \$1.8 million Drug Court services program; \$1.1 million Security Action Plan; and \$0.3 million Auditor-Controller's Data Warehouse Project; partially offset by \$9.7 million in County resources allocated to the Department of Public Social Services (DPSS) for the In-Home Supportive Services (IHSS) Provider Health Care Plan and \$2.9 million allocated to the Capital Projects/Refurbishments Budget for health-related capital projects.

The Proposed Budget reflects \$146.8 million in voter approved Measure B special tax revenue, of which \$142.6 million is allocated for County hospital emergency and trauma care costs at LAC+USC Medical Center (LAC+USC), Harbor-UCLA Medical Center (Harbor-UCLA), and Olive View/UCLA Medical Center (Olive View) and for County hospital emergency care costs at Martin Luther King, Jr./Drew Medical Center (MLK/Drew), and \$4.2 million is allocated for services related to trauma centers, emergency medical services, and Bioterrorism Response in the Public Health and Health Services Administration(HSA)/Emergency Medical Services (EMS) budgets. The Measure B related appropriation and special assessment revenue are also reflected in the Measure B Special Tax fund in Volume Two of the 2005-06 Proposed Budget.

Explanation of the Proposed Budget

The 2005-06 Proposed Budget reflects a net County cost increase of \$16.9 million, which consists of an increase of \$10.7 million for the Vehicle License Fees-Realignment equivalent amount and a net increase of \$7.4 million associated with the transfer of County funds and Tobacco Settlement funds from the Capital Projects/Refurbishments Budget related to the reduction of one-time costs for health-related capital projects, partially offset by a transfer of \$1.2 million of additional County funds to DPSS for the IHSS Provider Health Care Plan.

The Proposed Budget reflects the elimination of \$77.6 million in Waiver revenues, consistent with expiration of the Waiver Extension Agreement, and of \$50.0 million in SB 1255 revenue provided to the County consistent with the State/Federal Transition Agreement. Despite the expiration of the Waiver, the Proposed Budget continues to assume receipt of Cost-Based Reimbursement Clinics (CBRC) revenue, pending continuing discussions with the State regarding the impact of the Medi-Cal Redesign proposal.

The Proposed Budget provides funding for increased operational costs, including Board of Supervisors-approved increases in salaries and employee benefits, except for nursing positions, and increases in fixed and other employee benefits, such as retiree health insurance and retirement costs. Additional costs related to negotiated and approved salary increases for nursing bargaining units will be included during the final changes phase of the budget process. The Proposed Budget also includes a net increase of 152.9 budgeted positions and associated services and supplies costs primarily to meet operational needs at the County's hospitals and health facilities; however almost all of those costs are offset by savings due to other vacancies primarily from hiring delays. Additional costs related to capital projects, identified by the Department as critical needs, and increases for services and supplies, such as pharmacy expenditures and contracted services, have not yet been included, but will be considered during the final changes phase of the budget process in the context of the Department's System Redesign Plan. Recommended costs will require an additional use of resources from the Department's designation (see additional explanation on page 28.39).

2005-06 Budget Message (cont'd)

The Proposed Budget reflects an additional \$3.3 million in savings from continued implementation of the System Redesign Plan, specifically from operational efficiencies at LAC+USC and additional revenue from the Department of Mental Health (DMH) for psychiatric services, partially offset by costs associated with the delay in implementing the phase-in of 16.0 percent reductions for operational efficiencies at MLK/Drew.

In addition, the Proposed Budget continues to utilize \$41.8 million in Tobacco Settlement funds, including \$15.5 million in the HSA budget for the Public/Private Partnership Program, \$1.2 million in the Coastal and San Fernando Valley Clusters budgets for seismic retrofit project costs, \$3.6 million in the Coastal, San Fernando Valley and Antelope Valley Cluster budgets for one-time increases in fixed assets costs, and \$6.0 million in the HSA budget for the County's share of costs for the Workforce Development Program, pending subsequent Board approval. The remaining \$15.5 million in Tobacco Settlement funds is included as services and supplies appropriation in the Tobacco Settlement Programs budget until specific program expenditures are proposed by the Department and approved by the Board.

Strategic Planning

On June 26, 2002, the Board approved the Department's recommendations to implement Scenario III of its System Redesign Plan. The Department has already achieved significant reductions and/or efficiencies in health centers, school-based clinics, Public/Private Partnerships, Public Health and HSA, as well as the High Desert Hospital conversion to a Multi-Service Ambulatory Care Center (MACC).

However, there remain several major areas in which the requisite savings either have been enjoined by the Federal District Court or have not been achieved. The Federal District Court has enjoined DHS from closing Rancho Los Amigos National Rehabilitation Center (Rancho Los Amigos) and the 100 inpatient beds at LAC+USC. As a result, the Department has delayed until 2006-07 the savings associated with these closures. In addition, the implementation of phased-in 16.0 percent savings at MLK/Drew has been delayed in 2005-06, given the magnitude of the organizational changes occurring at the facility and the need to make some investments in management and other areas. Despite this delay, once the facility is stabilized the Department believes these savings at MLK/Drew will be achievable.

With the Department expected to deplete its designation in 2006-07, it is anticipated that the Department will provide an update to its System Redesign Plan for consideration by the Board during the final changes phase of the budget process.

Critical Needs

The Department's chronic funding challenges have resulted in directing funding to cover the increased demand for patient care and delaying investments in areas such as training, medical equipment purchases and facility maintenance. The Department requested additional funds in its Proposed Budget request to address capital projects needs and facility maintenance; however, those costs have been deferred for consideration during the final changes phase of the budget process to be addressed as part of the Department's continuing implementation of its System Redesign Plan.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 2,182,000	\$ 5,487,000	\$ -3,305,000	--

System Redesign: Reflects continued implementation of the System Redesign Plan approved by the Board in June 2002. Savings are from \$4.0 million in efficiencies at LAC+USC Medical Center and \$5.5 million in additional revenue from DMH for psychiatric services, partially offset by \$6.2 million in additional costs from the delayed implementation of the phase-in of 16.0 percent efficiencies at MLK/Drew. *Supports Countywide Strategic Plan Goal 4.*

Health Services (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
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Program Changes (cont'd)

2.	\$ 3,015,000	\$ 3,015,000	\$ --	53.0
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Department of Justice (DOJ) Settlement Agreement: Reflects costs for additional staff and related services and supplies, offset by an intrafund transfer from the Probation Department, for the implementation of corrective action at the three juvenile halls pursuant to the settlement agreement with DOJ, approved by the Board on August 10, 2004. *Supports Countywide Strategic Plan Goals 3 and 5.*

3.	\$ 20,061,000	\$ 2,613,000	\$ 17,448,000	176.5
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Hospital/Outpatient Clinics/High Desert MACC Program Adjustments: Reflects additional budgeted positions and services and supplies costs to meet operational needs at the health facilities, consisting of 69.0 positions for the clinical management of assaultive patient behavior at LAC+USC, Harbor-UCLA, MLK/Drew and Olive View, 37.0 positions at Harbor-UCLA for increased trauma cases due to the closure of trauma services at MLK/Drew, 35.0 pharmacy positions at LAC+USC, Harbor-UCLA, Olive View and High Desert MACC to improve the medication use processes and minimize the incidence of preventable medication errors, and 35.5 positions for various patient-related activities, primarily including physical therapy services and phlebotomy examinations at Olive View, electrocardiogram services at Harbor-UCLA, patient financial services at LAC+USC, Olive View, and Harbor-UCLA, and post-discharge patient care at the High Desert MACC. *Supports Countywide Strategic Plan Goal 7.*

4.	\$ 8,236,000	\$ 7,131,000	\$ 1,105,000	-83.5
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Public Health Programs Adjustments: Reflects a net reduction of 101.5 budgeted positions and costs in Public Health Services (PHS), primarily related to reductions in federal and State funded programs which have reached the end of the project terms, partially offset by the addition of positions and costs for new federal and State funded programs. This net reduction in PHS budgeted positions, costs and revenue is also partially offset by the addition of 14.0 budgeted positions, consistent with State guidelines for program staffing, and related costs in Children's Medical Services for services provided to eligible children, the addition of 4.0 budgeted positions for the Office of AIDS Programs and Policy (OAPP) for HIV/AIDS project requirements, and an increase in Alcohol and Drug Programs Administration for alcohol and drug treatment services, fully offset by intrafund transfers from the Department of Children and Family Services (DCFS) for eligible families and a net increase in State funds, Medi-Cal revenue and Special Fund revenues. *Supports Countywide Strategic Plan Goal 7.*

5.	\$ 20,000	\$ --	\$ 20,000	-18.0
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MLK/Drew Power Plant Operations: Reflects the transfer of operation and administration for the MLK/Drew Power Plant to the Internal Services Department. *Supports Countywide Strategic Plan Goal 3.*

6.	\$ -3,893,000	\$ -4,272,000	\$ 379,000	--
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Office of Managed Care/Community Health Plan (CHP): Reflects a decrease in funding and related revenue for the CHP Medi-Cal Managed Care Program, partially offset by an increase in funding and capitation payments to contract providers for the Healthy Families Program, based on projected membership enrollment for both programs. *Supports Countywide Strategic Plan Goal 5.*

7.	\$ 5,752,000	\$ 6,974,000	\$ -1,222,000	--
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IHSS Provider Health Care Plan: Reflects increased costs and offsetting revenue associated with increased enrollment in the IHSS Provider HealthCare Plan. The Department is providing DPSS with funding to meet the matching net County cost requirement for this program. *Supports Countywide Strategic Plan Goal 2.*

Health Services (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
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Program Changes (cont'd)

8.	\$ -1,923,000	\$ -1,923,000	\$ --	--
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Measure B Special Tax: Reflects the reduction of Measure B funds allocated to the Public Health Bioterrorism Program, primarily related to one-time program costs, for a revised total of \$2.8 million in Measure B funds for Bioterrorism preparedness activities. *Supports Countywide Strategic Plan Goal 7.*

9.	\$ 1,488,000	\$ -685,000	\$ 2,173,000	24.9
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Other Program Changes: Reflects a net increase in budgeted positions and additional costs, consisting of the addition of 42.0 positions primarily for the implementation of psychiatric diversion and transfer policies by the DHS Emergency Medical Services Agency, to provide centralized departmentwide support for Human Resources activities, to meet the Health Insurance Portability and Accountability Act (HIPAA) security requirements for confidentiality of patient information, to provide capital projects management, for information systems needs at LAC+USC, and for other operational needs, including the addition of the Board-approved position of DHS Chief Network Officer, staff for the Office of Clinical Affairs and Affiliations, and staff to improve internal and external communications at MLK/Drew. This increase is partially offset by the reduction of 17.1 positions primarily related to reduced service needs within the Department. *Supports Countywide Strategic Plan Goals 2, 4 and 7.*

Other Changes

1.	\$ 24,602,000	\$ 2,246,000	\$ 22,356,000	--
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Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.

2.	\$ 7,983,000	\$ 852,000	\$ 7,131,000	--
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Unavoidable Costs: Reflects a projected increase in retiree health care premiums and long-term disability costs based on historical experience, partially offset by a decrease in workers' compensation costs and reduced unemployment insurance costs.

3.	\$ 6,473,000	\$ 747,000	\$ 5,726,000	--
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Retirement Debt Service: Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.

4.	\$ 29,291,000	\$ 3,072,000	\$ 26,219,000	--
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Retirement Buy-Down: Reflects costs associated with the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings, including retirement cost increases allocated to DHS facilities.

5.	\$ --	\$ -77,640,000	\$ 77,640,000	--
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Waiver Revenue Adjustment: Reflects the elimination of Waiver revenue due to the expiration of the Waiver Extension Agreement.

6.	\$ --	\$ -50,000,000	\$ 50,000,000	--
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SB 1255 Adjustment: Reflects the elimination of the additional SB 1255 Medi-Cal revenue provided to the County consistent with the State/Federal Transition Agreement.

Health Services (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
7.	\$ -20,786,000	\$ -4,438,000	\$ -16,348,000	--
	<u>Experience Adjustment:</u> Reflects a net reduction in funding for salaries to reflect the Department's historical experience with savings due to vacancies, primarily from hiring delays, partially offset by projected increases in various employee benefits and services and supplies costs.			
8.	\$ -9,566,000	\$ 6,952,000	\$ -16,518,000	--
	<u>Other Cost Changes:</u> Reflects various other cost and revenue changes such as increased services and supplies costs and overhead charges billed among departments and within the Department, offset by projected reductions in costs for commercial paper and for medical malpractice and insurance.			
9.	\$ --	\$ -817,000	\$ 817,000	--
	<u>Other Revenue Changes:</u> Reflects a projected reduction in federal Medi-Cal revenue related to psychiatric services, partially offset by a projected increase in SB 1732 Medi-Cal revenue related to debt service costs.			
10.	\$ 166,775,000	\$ 323,527,000	\$ -156,752,000	--
	<u>Use of Designation:</u> Reflects an increase in use of designation from \$115.9 million in 2004-05 (shown on page 28 as cancellations) to \$272.7 million in the budget year.			
Total \$	239,710,000	\$ 222,841,000	\$ 16,869,000	152.9

Health Services (cont'd)

HEALTH SERVICES GENERAL FUND SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 366,844,237	\$ 394,506,000	\$ 424,029,000	\$ 449,603,000	\$ 425,136,000	\$ 1,107,000
SERVICES & SUPPLIES	605,565,285	641,759,000	692,037,000	702,224,000	700,424,000	8,387,000
LESS EXPENDITURE DIST	7,292,250	14,753,000	14,753,000	14,818,000	14,818,000	65,000
TOT S & S	598,273,035	627,006,000	677,284,000	687,406,000	685,606,000	8,322,000
OTHER CHARGES	437,108,293	442,868,000	443,851,000	441,780,000	441,380,000	-2,471,000
FIXED ASSETS-EQUIP	4,452,812	5,395,000	6,722,000	9,015,000	8,979,000	2,257,000
OTHER FINANCING USES	582,386,098	520,368,000	530,221,000	482,418,000	540,244,000	10,023,000
GROSS TOTAL	\$ 1,989,064,475	\$ 1,990,143,000	\$ 2,082,107,000	\$ 2,070,222,000	\$ 2,101,345,000	\$ 19,238,000
LESS INTRAFD TRANSFER	82,268,288	81,273,000	86,883,000	95,431,000	94,495,000	7,612,000
NET TOTAL	\$ 1,906,796,187	\$ 1,908,870,000	\$ 1,995,224,000	\$ 1,974,791,000	\$ 2,006,850,000	\$ 11,626,000
REVENUE	1,270,191,523	1,271,460,000	1,358,352,000	1,352,992,000	1,353,109,000	-5,243,000
NET COUNTY COST	\$ 636,604,664	\$ 637,410,000	\$ 636,872,000	\$ 621,799,000	\$ 653,741,000	\$ 16,869,000
BUDGETED POSITIONS	5,611.9	5,897.2	5,897.2	5,985.2	5,889.7	-7.5
REVENUE DETAIL						
OTHER LIC & PERMITS	\$ 1,182,849	\$	\$	\$	\$	\$
FORFEIT & PENALTIES	4,066,447	4,025,000	2,717,000	2,717,000	2,717,000	
INTEREST		206,000	206,000	206,000	206,000	
OTHER STATE AID-HLTH	316,317					
STATE-OTHER	152,024,904	152,740,000	175,456,000	182,564,000	144,822,000	-30,634,000
STATE-REALIGNMENT REV	128,852,312	128,852,000	128,852,000	128,852,000	128,852,000	
FEDERAL-OTHER	178,109,831	185,885,000	192,097,000	186,876,000	186,821,000	-5,276,000
OTHER GOVT AGENCIES	1,207					
PERSONNEL SERVICES	27,960					
PLANNING & ENG SVCS	201,660					
COURT FEES & COSTS	30					
RECORDING FEES	2,000,921					
HEALTH FEES	51,744,738	56,152,000	55,103,000	56,883,000	56,883,000	1,780,000
SANITATION SERVICES	661,029					
INSTIT CARE & SVS	123,949,727	108,685,000	135,733,000	125,529,000	159,104,000	23,371,000
EDUCATIONAL SERVICES	914,067					
CHRGs FOR SVCS-OTHER	92,020,363	140,116,000	180,900,000	174,943,000	173,842,000	-7,058,000
OTHER SALES	22,607					
MISCELLANEOUS	63,577,048	19,011,000	6,792,000	13,674,000	19,420,000	12,628,000
OPERATING TRANSFER IN	45,007,701	45,929,000	50,637,000	50,889,000	50,583,000	-54,000
OTHER FINANC SOURCES	425,509,805	429,859,000	429,859,000	429,859,000	429,859,000	
TOTAL	\$ 1,270,191,523	\$ 1,271,460,000	\$ 1,358,352,000	\$ 1,352,992,000	\$ 1,353,109,000	\$ -5,243,000

Health Services (cont'd)

HEALTH SERVICES ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 85,946,155	\$ 93,961,000	\$ 104,460,000	\$ 120,548,000	\$ 102,744,000	\$ -1,716,000
SERVICES & SUPPLIES	134,814,485	170,115,000	185,514,000	186,601,000	186,601,000	1,087,000
OTHER CHARGES	427,119	1,425,000	1,451,000	1,261,000	1,261,000	-190,000
FIXED ASSETS-EQUIP	2,017,202	3,073,000	3,919,000	6,135,000	6,099,000	2,180,000
GROSS TOTAL	\$ 223,204,961	\$ 268,574,000	\$ 295,344,000	\$ 314,545,000	\$ 296,705,000	\$ 1,361,000
LESS INTRAFD TRANSFER	26,700,052	28,973,000	34,152,000	37,471,000	36,624,000	2,472,000
NET TOTAL	\$ 196,504,909	\$ 239,601,000	\$ 261,192,000	\$ 277,074,000	\$ 260,081,000	\$ -1,111,000
REVENUE	161,172,839	170,982,000	212,430,000	201,379,000	206,019,000	-6,411,000
NET COUNTY COST	\$ 35,332,070	\$ 68,619,000	\$ 48,762,000	\$ 75,695,000	\$ 54,062,000	\$ 5,300,000
BUDGETED POSITIONS	1,250.8	1,440.3	1,440.3	1,560.3	1,475.3	35.0
REVENUE DETAIL						
FORFEIT & PENALTIES	\$ 4,024,776	\$ 4,025,000	\$ 2,717,000	\$ 2,717,000	\$ 2,717,000	
STATE-OTHER	724,230	821,000	760,000	760,000	760,000	
FEDERAL-OTHER	9,509,757	13,383,000	14,480,000	14,880,000	14,880,000	400,000
COURT FEES & COSTS	30					
INSTIT CARE & SVS	327	200,000	12,178,000	200,000	200,000	-11,978,000
EDUCATIONAL SERVICES	914,067					
CHRGs FOR SVCS-OTHER	89,165,222	139,086,000	180,532,000	174,822,000	173,721,000	-6,811,000
OTHER SALES	9,406					
MISCELLANEOUS	56,561,599	11,978,000		6,237,000	11,978,000	11,978,000
OPERATING TRANSFER IN	263,425	1,489,000	1,763,000	1,763,000	1,763,000	
TOTAL	\$ 161,172,839	\$ 170,982,000	\$ 212,430,000	\$ 201,379,000	\$ 206,019,000	\$ -6,411,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

Health Services Administration (HSA) provides for the Director of Health Services and staff to administer the Department of Health Services (DHS). The organization provides centralized support and direction for DHS facilities and includes functions such as the Office of Clinical Affairs and Affiliations, fiscal planning and legislative coordination, Waiver management, coordination of contracts and grants, Inspection and Audit unit, emergency medical services, and disaster services. The costs of HSA are primarily distributed to other DHS General Fund and Enterprise Fund units.

The 2005-06 recommendations reflect:

- Funding of Board-approved increases in salaries and employee benefits, a proportional share of a scheduled annual increase in debt service costs and of other retirement cost increases, and miscellaneous changes in salaries and employee benefits, partially offset by savings due to vacancies primarily from hiring delays.
- The elimination of 1115 Waiver revenue due to the expiration of the Waiver Extension Agreement.
- The reduction in funding for the DHS Clinical Resource Management-Clinical Pathways program associated with the elimination of one-time program costs for 2004-05.
- An increase in costs for fixed assets and for services and supplies, fully offset by grant funds from the Federal Department of Homeland Security, to further enhance and maintain integrated, systematic preparedness for local response to weapons of mass destruction high casualty events.
- The addition of 1.0 budgeted position for DHS' Chief Network Officer approved by the Board in February 2005, to be responsible for hospital administrative and operational activities.

Health Services Administration (cont'd)

- The addition of 12.0 budgeted positions, consisting of 5.0 positions related to Health Insurance and Portability Accountability Act (HIPAA) Security requirements for confidentiality of patient information; 2.0 positions to perform fixed assets procurement and project management on major capital projects for Harbor/UCLA Medical Center, Olive View Medical Center, Rancho Los Amigos, and the High Desert Multi-Service Ambulatory Care Center; 2.0 positions to coordinate departmentwide implementation of the eCAPs system and provide system support for generating management/financial data reports; 2.0 custodial positions for the new Public Health Laboratory located off-site at Rancho Los Amigos; and 1.0 position for the Consolidated Business Office for increased billing activities and claims processing.
- The addition of 7.0 budgeted positions for the DHS Emergency Medical System Medical Alert Center for implementation of psychiatric diversion and transfer policies in response to an increase in demand for psychiatric patient transportation.
- A net increase of 10.0 budgeted positions for centralized departmentwide support for Human Resources activities, consisting of a reduction of 33.0 positions and an addition of 43.0 positions to realign positions based on human resources duties and for additional resources to address critical needs in performance management, return-to-work activities, employee development, security services, classification/compensation and other human resources activities.
- The addition of 2.0 budgeted positions for the Office of Clinical Affairs and Affiliations, responsible for oversight and coordination of clinical affiliations, services consolidations, continuity of care and related activities.
- The addition of 1.0 budgeted position for the DHS Office of External Affairs to address the immediate need, as recommended in the recent report by Navigant Consulting, Inc., to improve internal and external communications at MLK/Drew and, for the longer term, to assist with external communications with regional, national, and international health organizations.
- The addition of 2.0 budgeted positions related to the transfers of 1.0 position from Public Health related to the on-going DHS Human Resources consolidation and of 1.0 position from LAC+USC to the HSA Office of Clinical Affairs and Affiliations, for no net change departmentally.

Health Services (cont'd)

OFFICE OF MANAGED CARE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 7,127,423	\$ 11,514,000	\$ 12,910,000	\$ 12,715,000	\$ 12,602,000	\$ -308,000
SERVICES & SUPPLIES	125,909,836	116,782,000	130,104,000	128,045,000	128,021,000	-2,083,000
LESS EXPENDITURE DIST	7,292,250	14,753,000	14,753,000	14,818,000	14,818,000	65,000
TOT S & S	118,617,586	102,029,000	115,351,000	113,227,000	113,203,000	-2,148,000
OTHER CHARGES		5,000	5,000	5,000	5,000	
FIXED ASSETS-EQUIP		50,000	50,000	50,000	50,000	
GROSS TOTAL	\$ 125,745,009	\$ 113,598,000	\$ 128,316,000	\$ 125,997,000	\$ 125,860,000	\$ -2,456,000
REVENUE	125,308,228	114,385,000	128,403,000	126,084,000	125,947,000	-2,456,000
NET COUNTY COST	\$ 436,781	\$ -787,000	\$ -87,000	\$ -87,000	\$ -87,000	\$
BUDGETED POSITIONS	104.0	191.0	191.0	191.0	191.0	
REVENUE DETAIL						
INTEREST	\$	\$ 206,000	\$ 206,000	\$ 206,000	\$ 206,000	\$
STATE-OTHER	19,808,864	19,952,000	18,833,000	19,899,000	19,341,000	508,000
INSTIT CARE & SVS	105,493,321	94,227,000	109,364,000	105,979,000	106,400,000	-2,964,000
MISCELLANEOUS	6,043					
TOTAL	\$ 125,308,228	\$ 114,385,000	\$ 128,403,000	\$ 126,084,000	\$ 125,947,000	\$ -2,456,000
FUND	GENERAL FUND		FUNCTION	HEALTH AND SANITATION	ACTIVITY	HEALTH

The Office of Managed Care (OMC) provides for the administration of the Community Health Plan (CHP). Through the CHP, the County delivers a full spectrum of health care services to Medi-Cal beneficiaries, eligible beneficiaries of the Healthy Families Program, certain temporary County employees, and eligible In-Home Supportive Services (IHSS) providers, in a managed care environment, either as a direct service provider through DHS facilities or through contracts.

The 2005-06 recommendations reflect:

- Funding for Board-approved increases in salaries and employee benefits, a proportional share of the scheduled annual increase in debt service costs, other retirement cost increases and miscellaneous changes, offset by increased savings due to vacancies primarily related to hiring delays.
- An increase in funding and related revenue for the IHSS Provider Health Care Plan to recognize an increase in enrollment and the provision of health care services.
- A decrease in funding and related revenue for the CHP Medi-Cal Managed Care Program based on current trends in member enrollment.
- Various other cost changes, including overhead charges billed among departments and within the Department.

TOBACCO SETTLEMENT PROGRAMS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$	\$ 16,791,000	\$ 16,791,000	\$ 16,103,000	\$ 15,498,000	\$ -1,293,000
NET COUNTY COST	\$	\$ 16,791,000	\$ 16,791,000	\$ 16,103,000	\$ 15,498,000	\$ -1,293,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Tobacco Settlement Programs budget reflects appropriation for health services related costs funded by the County's allocation from the Master Settlement Agreement between 46 states, including California, and the tobacco manufacturers.

The 2005-06 recommendations reflect:

- The transfer of \$3.5 million from the capital projects budget related to one-time costs associated with the conversion of High Desert Hospital to a Multi-Service Ambulatory Care Center (MACC).
- The transfer of \$1.2 million to the San Fernando Valley and Coastal Clusters budgets for costs associated with seismic retrofit projects.
- The transfer of \$3.6 million to the San Fernando Valley, Coastal and Antelope Valley Clusters budgets for increases in fixed assets costs primarily for critical medical equipment.

OFFICE OF AIDS PROGRAMS AND POLICY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 12,896,494	\$ 13,824,000	\$ 15,053,000	\$ 16,126,000	\$ 15,263,000	\$ 210,000
SERVICES & SUPPLIES	75,653,996	76,343,000	75,114,000	74,546,000	75,409,000	295,000
OTHER CHARGES	1,076,340	5,000	5,000	5,000	5,000	
FIXED ASSETS-EQUIP	108,242	43,000	43,000	30,000	30,000	-13,000
GROSS TOTAL	\$ 89,735,072	\$ 90,215,000	\$ 90,215,000	\$ 90,707,000	\$ 90,707,000	\$ 492,000
LESS INTRAFD TRANSFER	3,601,000	3,249,000	3,249,000	3,249,000	3,249,000	
NET TOTAL	\$ 86,134,072	\$ 86,966,000	\$ 86,966,000	\$ 87,458,000	\$ 87,458,000	\$ 492,000
REVENUE	69,246,534	71,065,000	71,065,000	71,557,000	71,557,000	492,000
NET COUNTY COST	\$ 16,887,538	\$ 15,901,000	\$ 15,901,000	\$ 15,901,000	\$ 15,901,000	
BUDGETED POSITIONS	235.0	238.0	238.0	242.0	242.0	4.0
REVENUE DETAIL						

STATE-OTHER	\$ 7,169,482	\$ 7,819,000	\$ 7,819,000	\$ 9,219,000	\$ 9,219,000	\$ 1,400,000
FEDERAL-OTHER	61,676,306	63,173,000	63,173,000	62,263,000	62,263,000	-910,000
CHRGs FOR SVCS-OTHER		73,000	73,000	75,000	75,000	2,000
MISCELLANEOUS	400,746					
TOTAL	\$ 69,246,534	\$ 71,065,000	\$ 71,065,000	\$ 71,557,000	\$ 71,557,000	\$ 492,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

The mission of the Office of AIDS Programs and Policy is to develop an effective response to the HIV/AIDS epidemic in Los Angeles County by improving the response to HIV disease and its associated risk factors, preventing its spread, maximizing health and social outcomes and coordinating effective and efficiently targeted services for those at risk for living with, or affected by, HIV. Primary functions are to: manage prevention and treatment service contracts, collect, analyze and release HIV-related data; conduct HIV testing, counseling, referrals, partner coalitions, and pre- and post-test counselor testing training; and to provide staff support for HIV/AIDS planning and policy bodies and community coalitions.

The 2005-06 recommendations reflect:

- Funding of Board-approved increases in salaries and employee benefits, a proportional share of a scheduled annual increase in debt service costs and of other retirement cost increases, and miscellaneous changes in salaries and employee benefits, partially offset by savings due to vacancies primarily from hiring delays.
- An increase in revenue primarily attributed to grant funding from the California Department of Health Services (CDHS) Office of AIDS for HIV/AIDS related service projects, partially offset by a reduction in federal funding from the Health Resources and Services Administration (HRSA).
- The addition of 4.0 budgeted positions, fully revenue offset, in order to fulfill grant mandated requirements as set by the CDHS Office of AIDS and HRSA, and to fulfill various other State and federal grant mandated requirements.

ALCOHOL AND DRUG PROGRAMS ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN SERVICES & SUPPLIES	\$ 13,338,483	\$ 13,864,000	\$ 14,779,000	\$ 14,863,000	\$ 14,836,000	\$ 57,000
OTHER CHARGES	39	7,000	7,000	7,000	7,000	
FIXED ASSETS-EQUIP	20,861	60,000	60,000	60,000	60,000	
GROSS TOTAL	\$ 189,746,912	\$ 178,057,000	\$ 180,228,000	\$ 191,494,000	\$ 191,188,000	\$ 10,960,000
LESS INTRAFD TRANSFER	30,131,750	29,508,000	29,508,000	32,817,000	32,817,000	3,309,000
NET TOTAL	\$ 159,615,162	\$ 148,549,000	\$ 150,720,000	\$ 158,677,000	\$ 158,371,000	\$ 7,651,000
REVENUE	154,237,950	146,062,000	146,977,000	155,050,000	154,744,000	7,767,000
NET COUNTY COST	\$ 5,377,212	\$ 2,487,000	\$ 3,743,000	\$ 3,627,000	\$ 3,627,000	\$ -116,000
BUDGETED POSITIONS	210.3	210.3	210.3	210.3	210.3	
REVENUE DETAIL						
STATE-OTHER	\$ 24,497,960	\$ 23,422,000	\$ 23,422,000	\$ 27,912,000	\$ 27,912,000	\$ 4,490,000
FEDERAL-OTHER	71,302,615	68,715,000	68,715,000	65,230,000	65,230,000	-3,485,000
OTHER GOVT AGENCIES	1,207					
PERSONNEL SERVICES	9,745					
INSTIT CARE & SVS	14,629,879	11,174,000	11,174,000	16,067,000	16,067,000	4,893,000
CHRGs FOR SVCS-OTHER	-427,914					
MISCELLANEOUS	299					
OPERATING TRANSFER IN	44,224,159	42,751,000	43,666,000	45,841,000	45,535,000	1,869,000
TOTAL	\$ 154,237,950	\$ 146,062,000	\$ 146,977,000	\$ 155,050,000	\$ 154,744,000	\$ 7,767,000
FUND GENERAL FUND			FUNCTION HEALTH AND SANITATION		ACTIVITY HEALTH	

The Alcohol and Drug Programs Administration (ADPA), a division of Public Health, Department of Health Services, has the primary responsibility for administering the County's alcohol and drug programs. The ADPA's mission is to reduce community and individual problems related to alcohol and drug use by contracting with community-based agencies. The ADPA promotes public involvement, change in public policy, and environmental strategies to reduce alcohol and drug use. Specific services include: alcohol and drug prevention, early intervention, and public policy programs; alcohol and drug detoxification programs; transitional living and alcohol/drug-free housing; social model alcohol recovery programs; residential and outpatient drug treatment programs; perinatal and women's programs; methadone maintenance programs; alcohol and drug criminal justice treatment programs; Penal Code 1000 drug diversion programs; and drinking driver programs.

The 2005-06 recommendations reflect:

- Funding of Board-approved increases in salaries and employee benefits, a proportional share of a scheduled annual increase in debt service costs and of other retirement cost increases, and miscellaneous changes in salaries and employee benefits, partially offset by savings due to vacancies primarily from hiring delays.
- An increase in services and supplies costs for contracts with community-based organizations, fully offset by intrafund transfers from the Department of Children and Family Services (DCFS), to provide alcohol and drug treatment services to families eligible to receive services as part of DCFS program guidelines.
- An increase in various substance abuse programs, fully offset by a net increase in program revenue from increases in State funds, Medi-Cal revenue, and Special Fund revenues, partially offset by reductions in federal revenue.

Health Services (cont'd)

PUBLIC HEALTH

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 178,840,910	\$ 189,287,000	\$ 198,255,000	\$ 199,592,000	\$ 198,728,000	\$ 473,000
SERVICES & SUPPLIES	76,705,042	78,105,000	97,848,000	98,463,000	97,163,000	-685,000
OTHER CHARGES	1,528,354	1,468,000	2,468,000	888,000	888,000	-1,580,000
FIXED ASSETS-EQUIP	2,149,259	2,069,000	2,550,000	2,550,000	2,550,000	
GROSS TOTAL	\$ 259,223,565	\$ 270,929,000	\$ 301,121,000	\$ 301,493,000	\$ 299,329,000	\$ -1,792,000
LESS INTRAFD TRANSFER	4,043,703	1,659,000	2,365,000	1,181,000	1,181,000	-1,184,000
NET TOTAL	\$ 255,179,862	\$ 269,270,000	\$ 298,756,000	\$ 300,312,000	\$ 298,148,000	\$ -608,000
REVENUE	150,633,882	157,816,000	178,896,000	175,711,000	174,735,000	-4,161,000
NET COUNTY COST	\$ 104,545,980	\$ 111,454,000	\$ 119,860,000	\$ 124,601,000	\$ 123,413,000	\$ 3,553,000
BUDGETED POSITIONS	2,671.1	2,674.6	2,674.6	2,571.6	2,561.1	-113.5
REVENUE DETAIL						

OTHER LIC & PERMITS	\$ 1,182,849					
FORFEIT & PENALTIES	41,671					
STATE-OTHER	48,898,062	51,058,000	65,437,000	63,242,000	62,316,000	-3,121,000
FEDERAL-OTHER	35,621,153	40,614,000	45,729,000	44,503,000	44,448,000	-1,281,000
PERSONNEL SERVICES	12,710					
PLANNING & ENG SVCS	201,660					
RECORDING FEES	2,000,921					
HEALTH FEES	51,744,738	56,152,000	55,103,000	56,883,000	56,883,000	1,780,000
SANITATION SERVICES	661,029					
INSTIT CARE & SVS	318,385	357,000	357,000	357,000	357,000	
CHRGs FOR SVCS-OTHER	3,002,336	932,000	270,000	4,000	4,000	-266,000
OTHER SALES	13,201					
MISCELLANEOUS	6,415,050	7,014,000	6,792,000	7,437,000	7,442,000	650,000
OPERATING TRANSFER IN	520,117	1,689,000	5,208,000	3,285,000	3,285,000	-1,923,000
TOTAL	\$ 150,633,882	\$ 157,816,000	\$ 178,896,000	\$ 175,711,000	\$ 174,735,000	\$ -4,161,000

FUND
GENERAL FUND

FUNCTION
HEALTH AND SANITATION

ACTIVITY
HEALTH

Public Health seeks to safeguard and improve the health of all the residents of the County through research and analysis of the health care system, through proposals and policies to improve the system, and through implementation of programs designed to protect the public's health such as preparedness and response to bioterrorism, immunizations, lead-based paint inspections, restaurant and housing inspections, and anti-smoking campaigns.

Public Health (cont'd)

The 2005-06 recommendations reflect:

- Funding of Board-approved increases in salaries and employee benefits, a proportional share of a scheduled annual increase in debt service costs and of other retirement cost increases, and miscellaneous changes in salaries and employee benefits, partially offset by savings due to vacancies primarily from hiring delays.
- The elimination of Waiver revenues due to the expiration of the Waiver Extension Agreement.
- The reduction of one-time services and supplies expenditures and the associated revenue for the Bioterrorism program funded by Measure B special tax revenue.
- The reduction of 1.0 budgeted position related to the transfer of positions to Health Services Administration reflecting the on-going DHS' Human Resources consolidation.
- The reduction of 134.5 budgeted positions, services and supplies costs, and corresponding intrafund transfers and grants for various public health programs which had reached the end of the project term, such as the Tuberculosis Federal Centers for Disease Control (CDC) and Prevention Cooperative Agreement and the HIV/AIDS Directly Administered Antiretroviral Therapy program.
- The addition of 17.0 budgeted positions and associated services and supplies costs, fully revenue offset, for various new or enhanced public health programs, such as the CDC funded program; HIV Epidemiology-Morbidity Monitoring Project, which collects behavioral surveillance interviews on persons diagnosed with HIV/AIDS; and the State-funded State Wheels Smart Grant, which monitors the occurrence of injuries in the County and implements prevention programs.
- The addition of 4.0 budgeted positions, with the corresponding revenue offset, for increased workload in the Data Collection and Analysis Unit to process, register and analyze all vital record events that occur in the County.
- The addition of 1.0 budgeted position, with the corresponding CDC Bioterrorism revenue offset, for monitoring of the Bioterrorism Grant.
- Various other cost changes, including overhead charges billed among departments and within the Department.

Health Services (cont'd)

JUVENILE COURT HEALTH SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 15,595,207	\$ 16,590,000	\$ 17,029,000	\$ 20,779,000	\$ 20,317,000	\$ 3,288,000
SERVICES & SUPPLIES	4,351,052	6,153,000	5,954,000	6,523,000	6,338,000	384,000
OTHER CHARGES	77,078	1,888,000	538,000	237,000	237,000	-301,000
FIXED ASSETS-EQUIP				90,000	90,000	90,000
GROSS TOTAL	\$ 20,023,337	\$ 24,631,000	\$ 23,521,000	\$ 27,629,000	\$ 26,982,000	\$ 3,461,000
LESS INTRAFD TRANSFER	17,759,146	17,793,000	17,518,000	20,622,000	20,533,000	3,015,000
NET TOTAL	\$ 2,264,191	\$ 6,838,000	\$ 6,003,000	\$ 7,007,000	\$ 6,449,000	\$ 446,000
REVENUE	1,205,120	151,000	84,000	369,000	84,000	
NET COUNTY COST	\$ 1,059,071	\$ 6,687,000	\$ 5,919,000	\$ 6,638,000	\$ 6,365,000	\$ 446,000
BUDGETED POSITIONS	191.0	190.3	190.3	243.3	243.3	53.0
REVENUE DETAIL						

OTHER STATE AID-HLTH	\$ 316,317	\$	\$	\$	\$	\$
INSTIT CARE & SVS	888,803	151,000	84,000	369,000	84,000	
TOTAL	\$ 1,205,120	\$ 151,000	\$ 84,000	\$ 369,000	\$ 84,000	
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		HEALTH AND SANITATION		HEALTH	

Juvenile Court Health Services (JCHS) is responsible for providing health care services to juveniles in the Los Angeles County Probation Department's detention and placement facilities, either directly or through referral for specialty or emergency services. Services include basic pediatric medical care, nursing, dental, pharmacy, laboratory, radiology, medical records and health education. These services are partially funded by the Probation Department.

Accredited by the National Commission on Correctional Health Care, JCHS provides 24-hour medical services to approximately 43,650 youths annually at 17 facility locations. Comprehensive health services are provided by the program's physicians, dentists, nurses, pharmacists, and administrative support staff. All physicians are licensed and credentialed through the Department of Pediatrics, LAC+USC Healthcare Network.

The 2005-06 recommendations reflect:

- Funding of Board-approved increases in salaries and employee benefits, a proportional share of a scheduled annual increase in debt service costs and of other retirement cost increases, and miscellaneous changes in salaries and employee benefits.
- The addition of 53.0 budgeted positions and related services and supplies costs, fully offset by intrafund transfers, to continue implementation of Federal Department of Justice recommendations at facilities operated by the Probation Department.
- Various other cost changes, including overhead charges billed among departments and within the Department.

CHILDREN'S MEDICAL SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 53,099,565	\$ 55,466,000	\$ 61,543,000	\$ 64,980,000	\$ 60,646,000	\$ -897,000
SERVICES & SUPPLIES	11,743,345	13,344,000	15,330,000	15,379,000	15,109,000	-221,000
OTHER CHARGES	8,489,558	8,211,000	9,518,000	9,518,000	9,118,000	-400,000
FIXED ASSETS-EQUIP	157,248	100,000	100,000	100,000	100,000	
GROSS TOTAL	\$ 73,489,716	\$ 77,121,000	\$ 86,491,000	\$ 89,977,000	\$ 84,973,000	\$ -1,518,000
LESS INTRAFD TRANSFER	32,637	91,000	91,000	91,000	91,000	
NET TOTAL	\$ 73,457,079	\$ 77,030,000	\$ 86,400,000	\$ 89,886,000	\$ 84,882,000	\$ -1,518,000
REVENUE	54,024,853	52,288,000	61,786,000	64,131,000	61,312,000	-474,000
NET COUNTY COST	\$ 19,432,226	\$ 24,742,000	\$ 24,614,000	\$ 25,755,000	\$ 23,570,000	\$ -1,044,000
BUDGETED POSITIONS	949.7	952.7	952.7	966.7	966.7	14.0
REVENUE DETAIL						

STATE-OTHER	\$ 50,926,306	\$ 49,668,000	\$ 59,185,000	\$ 61,532,000	\$ 25,274,000	\$ -33,911,000
PERSONNEL SERVICES	5,505					
INSTIT CARE & SVS	2,619,012	2,576,000	2,576,000	2,557,000	35,996,000	33,420,000
CHRGs FOR SVCS-OTHER	280,719	25,000	25,000	42,000	42,000	17,000
MISCELLANEOUS	193,311	19,000				
TOTAL	\$ 54,024,853	\$ 52,288,000	\$ 61,786,000	\$ 64,131,000	\$ 61,312,000	\$ -474,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		HEALTH AND SANITATION		CALIFORNIA CHILDRENS SERVICES	

Children's Medical Services (CMS) is responsible for assuring health care for children with special needs due to chronic or physically disabling conditions through prevention, screening, diagnosis, treatment, rehabilitation, and case management, through the California Children Services (CCS) Program. Children's Medical Services also includes the Child Health and Disability Prevention (CHDP) Program and the Health Care Program for Children in Foster Care (HCPCFC). CHDP provides early and periodic screening to Medi-Cal eligible and low-income children up to age 21. The HCPCFC provides Public Health Nurses to function as health care consultants to the Children's Social Workers to ensure that children under the supervision of the Department of Children and Family Services receive needed, comprehensive health care services.

The 2005-06 recommendations reflect:

- Funding for Board-approved increases in salaries and employee benefits, a proportional share of a scheduled annual increase in debt service costs, and of other retirement cost increases, and miscellaneous changes in salaries and employee benefits, partially offset by savings due to vacancies primarily from hiring delays.
- The addition of 14.0 budgeted positions, primarily revenue offset, to comply with State guidelines for program staffing in providing psycho-social medical services to eligible children.
- The budgetary realignment of \$33.4 million in Medi-Cal revenue from Intergovernmental Revenues/State-Other to Charges for Services in order to more accurately represent CMS revenue streams.
- Various other cost changes, including overhead charges billed among departments and within the Department.

HEALTH CARE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
OTHER CHARGES REVENUE	\$ 425,509,805	\$ 429,859,000	\$ 429,859,000	\$ 429,859,000	\$ 429,859,000	\$
NET COUNTY COST	\$	\$	\$	\$	\$	\$
REVENUE DETAIL						
OTHER FINANC SOURCES	\$ 425,509,805	\$ 429,859,000	\$ 429,859,000	\$ 429,859,000	\$ 429,859,000	\$
TOTAL	\$ 425,509,805	\$ 429,859,000	\$ 429,859,000	\$ 429,859,000	\$ 429,859,000	\$
	FUND GENERAL FUND		FUNCTION HEALTH AND SANITATION		ACTIVITY HEALTH	

The Health Care budget unit represents funding from the Hospital Enterprise Funds to provide for the intergovernmental transfer (IGT) required by the State in order to participate in and draw down federal revenue under the Medicaid Disproportionate Share Hospital (DSH) Supplementary Payment Program (SB 855).

The 2005-06 recommendation reflects a continuation of the current level of DSH funding.

REALIGNMENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
REVENUE	128,852,312	128,852,000	128,852,000	128,852,000	128,852,000	
NET COUNTY COST	\$ -128,852,312	\$ -128,852,000	\$ -128,852,000	\$ -128,852,000	\$ -128,852,000	\$
REVENUE DETAIL						
STATE-REALIGNMENT REV	\$ 128,852,312	\$ 128,852,000	\$ 128,852,000	\$ 128,852,000	\$ 128,852,000	\$
TOTAL	\$ 128,852,312	\$ 128,852,000	\$ 128,852,000	\$ 128,852,000	\$ 128,852,000	\$

The Realignment budget unit accounts for Realignment Sales Tax revenues, which may be used for any County health services programs.

The 2005-06 recommendations maintain Realignment Sales Tax revenues at current levels.

Health Services (cont'd)

CONTRIBUTIONS TO HOSPITAL ENTERPRISE FUNDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
OTHER FIN USES -----						
ENT SUB HS-LAC+USC H	\$ 158,459,815	\$ 172,193,000	\$ 226,346,000	\$ 192,724,000	\$ 227,319,000	973,000
COASTL CLUSTER	40,829,075	36,577,000	62,010,000	71,621,000	76,869,000	14,859,000
S.W. CLUSTER	83,797,058	97,907,000	77,611,000	88,464,000	84,740,000	7,129,000
RANCHO/AMIGOS	35,216,975	38,108,000	55,962,000	40,071,000	48,657,000	-7,305,000
S.F.V. CLUSTER	50,594,052	64,261,000	66,141,000	61,143,000	64,919,000	-1,222,000
A.V. CLUSTER	29,614,497	39,280,000	42,151,000	28,395,000	37,740,000	-4,411,000
ENT SUB - SB855	183,874,626	72,042,000				
TOTAL	\$ 582,386,098	\$ 520,368,000	\$ 530,221,000	\$ 482,418,000	\$ 540,244,000	10,023,000

The General Fund Contribution to Hospital Enterprise Funds provides a financial subsidy of General Fund resources to support the operation of the six healthcare clusters.

The 2005-06 recommendations reflect an increase in net County cost to the Hospital Enterprise Funds.

**HOSPITAL ENTERPRISE FUND
SUMMARY OF ENTERPRISE HOSPITALS**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 1,264,916,848	\$ 1,327,451,000	\$ 1,380,886,000	\$ 1,489,488,000	\$ 1,436,705,000	\$ 55,819,000
SERVICES & SUPPLIES	894,422,601	1,044,356,000	994,207,000	1,052,312,000	1,015,067,000	20,860,000
LESS EXPENDITURE DIS	78,169,261	82,720,000	84,621,000	95,041,000	84,621,000	
TOT S & S	816,253,340	961,636,000	909,586,000	957,271,000	930,446,000	20,860,000
OTHER CHARGES	91,213,338	116,257,000	120,294,000	109,917,000	104,059,000	-16,235,000
FIXED ASSETS-EQUIP	5,284,334	14,555,000	6,901,000	11,376,000	10,181,000	3,280,000
OTHER FINANCING USES	425,915,744	599,151,000	546,096,000	893,857,000	702,844,000	156,748,000
TOTAL OPER EXP RESERVES/DESIG	\$ 2,603,583,604	\$ 3,019,050,000	\$ 2,963,763,000	\$ 3,461,909,000	\$ 3,184,235,000	\$ 220,472,000
OTHER RESERVES DESIGNATIONS	253,854,000 88,755,000	72,042,000				
TOT RES/DESIG	342,609,000	72,042,000				
TOT FIN REQMTS	\$ 2,946,192,604	\$ 3,091,092,000	\$ 2,963,763,000	\$ 3,461,909,000	\$ 3,184,235,000	\$ 220,472,000
AVAIL FINANCE						
CANCELLATION RESERVE	\$ 164,871,778	\$ 168,894,000	\$ 115,934,000	\$ 463,699,000	\$ 272,686,000	\$ 156,752,000
TOTAL REVENUE	2,198,935,356	2,401,830,000	2,317,608,000	2,515,792,000	2,371,305,000	53,697,000
TOT AVAIL FIN	\$ 2,363,807,134	\$ 2,570,724,000	\$ 2,433,542,000	\$ 2,979,491,000	\$ 2,643,991,000	\$ 210,449,000
GAIN OR LOSS	\$ -582,385,470	\$ -520,368,000	\$ -530,221,000	\$ -482,418,000	\$ -540,244,000	\$ -10,023,000
OPERATING TRAN						
TOT OP.SUB-GF	\$ 582,386,098	\$ 520,368,000	\$ 530,221,000	\$ 482,418,000	\$ 540,244,000	\$ 10,023,000
POSITIONS	18,351.4	18,439.4	18,439.4	18,687.8	18,599.8	160.4
REVENUE DETAIL						
REVENUE - USE OF MON						
INT FROM TREASURY PO	\$ 81,610	\$ 118,000	\$ 139,000	\$ 119,000	\$ 130,000	\$ -9,000
INTERGVMTL REVENUE -						
SB 1732 REVENUE	12,290,813	11,959,000	10,438,000	10,992,000	10,992,000	554,000
STATE-OTHER	21,538,544	16,714,000	17,130,000	15,930,000	15,930,000	-1,200,000
CHIP-HOSPITAL	13,085,624	11,871,000	12,974,000	11,871,000	12,974,000	
PATIENT FIN SERVC WR	15,556,797	14,119,000	13,623,000	13,623,000	13,623,000	
CHP-HEALTHY FAMILIES	1,977,470	1,547,000	2,091,000	1,467,000	1,727,000	-364,000
INTERGVMTL REVENUE -						
FEDERAL-OTHER	159,901	1,997,000	2,723,000	2,723,000	2,723,000	

**HOSPITAL ENTERPRISE FUND
SUMMARY OF ENTERPRISE HOSPITALS (cont'd)**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
REVENUE DETAIL, CONT'D						

CHARGES FOR SERVICES						
COST BASED REIMBURSE	126,755,007	141,137,000	152,110,000	148,301,000	152,110,000	
SB 855	609,101,444	615,226,000	615,226,000	615,226,000	615,226,000	
HOSPITAL INSURANCE C	103,800,358	73,943,000	100,913,000	79,397,000	80,827,000	-20,086,000
HOSPITAL SELF-PAY CO	28,226,181	21,737,000	22,274,000	22,895,000	22,895,000	621,000
CHP-MEDI-CAL	46,380,548	43,532,000	46,381,000	43,823,000	46,381,000	
CHP-IN-HOME SUPPORTI	17,846,187	30,959,000	32,212,000	38,155,000	38,154,000	5,942,000
MEDI-CAL SB 1255	414,000,000	404,000,000	394,000,000	344,000,000	344,000,000	-50,000,000
MEDI-CAL	320,644,243	247,259,000	306,712,000	268,144,000	304,612,000	-2,100,000
MEDICARE	96,845,358	90,068,000	85,755,000	91,333,000	92,841,000	7,086,000
OTHER CHARGES FOR SE	19,792,018	18,911,000	19,927,000	19,909,000	19,909,000	-18,000
MISCELLANEOUS SERVIC		202,598,000	100,000,000	100,000,000	100,000,000	
MENTAL HLTH/PAT CARE	40,233,932	32,014,000	32,014,000	37,501,000	36,130,000	4,116,000
OTHER GEN FUND DEPT	21,343,698	25,262,000	26,953,000	27,399,000	27,099,000	146,000
1115 SUPPLEMENTAL PO	60,009,852	38,815,000	38,815,000			-38,815,000
1115 INDIGENT CARE	68,613,953	25,984,000	25,984,000			-25,984,000
MEDI-CAL-HMO	20,597,364	19,886,000		16,005,000	17,056,000	17,056,000
MISCELLANEOUS REVENU						
DONATIONS	454					
OTHER FINANCING SOUR						
OPERATING TRF IN/MEA	140,000,000	142,612,000	142,612,000	142,612,000	142,612,000	
OPERATING TRANSFERS	54,000	169,562,000	116,602,000	464,367,000	273,354,000	156,752,000
TOTAL REVENUE	\$ 2,198,935,356	\$ 2,401,830,000	\$ 2,317,608,000	\$ 2,515,792,000	\$ 2,371,305,000	\$ 53,697,000

**HOSPITAL ENTERPRISE FUND
ANTELOPE VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 39,144,381	\$ 41,028,000	\$ 42,876,000	\$ 46,375,000	\$ 44,905,000	\$ 2,029,000
SERVICES & SUPPLIES	23,852,933	34,968,000	36,404,000	36,686,000	35,883,000	-521,000
OTHER CHARGES	2,487,068	2,902,000	3,347,000	2,154,000	2,152,000	-1,195,000
FIXED ASSETS-EQUIP	107,018	130,000	130,000	236,000	236,000	106,000
OTHER FINANCING USES	-110,746					
TOTAL OPER EXP	\$ 65,480,654	\$ 79,028,000	\$ 82,757,000	\$ 85,451,000	\$ 83,176,000	\$ 419,000
TOT FIN REQMTS	\$ 65,480,654	\$ 79,028,000	\$ 82,757,000	\$ 85,451,000	\$ 83,176,000	\$ 419,000
AVAIL FINANCE						
CANCELLATION RESERVE	\$ 347,817					
TOTAL REVENUE	35,518,340	39,748,000	40,606,000	57,056,000	45,436,000	4,830,000
TOT AVAIL FIN	\$ 35,866,157	\$ 39,748,000	\$ 40,606,000	\$ 57,056,000	\$ 45,436,000	\$ 4,830,000
GAIN OR LOSS	\$ -29,614,497	\$ -39,280,000	\$ -42,151,000	\$ -28,395,000	\$ -37,740,000	\$ 4,411,000
OPERATING TRAN						
TOT OP.SUB-GF	\$ 29,614,497	\$ 39,280,000	\$ 42,151,000	\$ 28,395,000	\$ 37,740,000	\$ -4,411,000
POSITIONS	601.7	596.7	596.7	606.7	599.7	3.0
REVENUE DETAIL						
REVENUE - USE OF MON						
INT FROM TREASURY PO	\$ 2,878	\$ 3,000	\$ 6,000	\$ 3,000	\$ 3,000	\$ -3,000
INTERGVMTL REVENUE -						
STATE-OTHER	1,306,164	486,000	486,000	486,000	486,000	
PATIENT FIN SERVC WR	701,327	708,000	667,000	667,000	667,000	
CHP-HEALTHY FAMILIES	230,718	195,000	232,000	207,000	207,000	-25,000
CHARGES FOR SERVICES						
COST BASED REIMBURSE	9,007,158	10,489,000	9,591,000	9,491,000	9,591,000	
SB 855	-159,240					
HOSPITAL INSURANCE C	91,533	132,000	250,000	250,000	250,000	
HOSPITAL SELF-PAY CO	2,355,490	2,451,000	2,542,000	2,542,000	2,542,000	
CHP-MEDI-CAL	7,553,125	6,637,000	6,987,000	7,164,000	6,987,000	
CHP-IN-HOME SUPPORTI	775,862	1,385,000	1,379,000	1,703,000	1,703,000	324,000
MEDI-CAL	1,592,602					
MEDICARE	304,214	128,000	128,000	128,000	128,000	
OTHER CHARGES FOR SE	421,602	270,000	280,000	280,000	280,000	
MISCELLANEOUS SERVIC		1,296,000	1,297,000	1,297,000	1,297,000	
MENTAL HLTH/PAT CARE	1,800					

**HOSPITAL ENTERPRISE FUND
ANTELOPE VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN (cont'd)**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
REVENUE DETAIL, CONT'D						
OTHER GEN FUND DEPT	5,082,053	4,049,000	5,242,000	5,544,000	5,244,000	2,000
1115 SUPPLEMENTAL PO	4,020,660	1,572,000	1,572,000			-1,572,000
1115 INDIGENT CARE	2,230,394	900,000	900,000			-900,000
OTHER FINANCING SOUR						
OPERATING TRANSFERS		9,047,000	9,047,000	27,294,000	16,051,000	7,004,000
TOTAL REVENUE	\$ 35,518,340	\$ 39,748,000	\$ 40,606,000	\$ 57,056,000	\$ 45,436,000	4,830,000

The Antelope Valley Cluster consists of High Desert Health System, formerly High Desert Hospital, Antelope Valley Rehabilitation Centers, and four outlying health centers, which are operated by DHS. High Desert Hospital was transitioned to a Multi-Service Ambulatory Care Center (MACC) in July 2003. The MACC provides a full array of ambulatory services including urgent care, ambulatory surgery, and additional specialty clinics. With the conversion of the hospital to the MACC, the Antelope Valley Cluster will be transitioned from a separate Hospital Enterprise Fund and consolidated with the San Fernando Valley Cluster Hospital Enterprise Fund, effective July 1, 2005. The adjustments necessary to accomplish this will be completed during the Final Changes phase of the budget process.

The 2005-06 recommendations reflect:

- Funding of Board-approved increases in salaries and employee benefits, a proportional share of a scheduled annual increase in debt service costs and of other retirement cost increases, and miscellaneous changes in salaries and employee benefits, partially offset by savings due to vacancies primarily from hiring delays.
- The elimination of Waiver revenues due to the expiration of the Waiver Extension Agreement.
- An increase in funding and related revenue for the IHSS Provider Health Care Plan to recognize an increase in enrollment and the provision of health care services.
- An increase in fixed assets costs for the purchase of critical medical equipment, offset by the use of funds in the Department's Tobacco Settlement Programs budget.
- The addition of 1.0 budgeted position to serve as a Referral Center Case Manager responsible for the coordination of post-discharge patient care.
- The addition of 1.0 budgeted position to serve as a dedicated Ambulatory Surgical Center Consultant Pharmacist, consistent with regulatory requirements and efforts to reduce medication error-related incidents.
- The addition of 1.0 budgeted position to assist in the coordination of the standardization of the purchasing of medical/surgical supplies and services, offset by savings in services and supplies.
- Various other cost changes, including overhead charges billed among departments and within the Department.

HIGH DESERT HEALTH SYSTEM / MULTI-SERVICE AMBULATORY CARE CENTER

	Estimated Fiscal Year 2004-05	Budget Fiscal Year 2004-05	Requested Fiscal Year 2005-06	Proposed Fiscal Year 2005-06	Change From Budget
Salaries and Employee Benefits	29,053,000	29,349,000	32,663,000	31,867,000	2,518,000
Services and Supplies	25,647,000	26,648,000	26,792,000	26,179,000	-469,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	25,647,000	26,648,000	26,792,000	26,179,000	-469,000
Other Charges	985,000	1,030,000	820,000	818,000	-212,000
Fixed Assets - Equipment	105,000	105,000	211,000	211,000	106,000
Other Financing Uses	0	0	0	0	0
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	55,790,000	57,132,000	60,486,000	59,075,000	1,943,000
Revenue/Fund Balance	29,097,000	27,952,000	47,050,000	35,230,000	7,278,000
County Contribution	26,693,000	29,180,000	13,436,000	23,845,000	-5,335,000
Positions	387.8	387.8	390.8	390.8	3.0

SUMMARY OF ANTELOPE VALLEY CLUSTER HEALTH CENTERS

	Estimated Fiscal Year 2004-05	Budget Fiscal Year 2004-05	Requested Fiscal Year 2005-06	Proposed Fiscal Year 2005-06	Change From Budget
Salaries and Employee Benefits	6,545,000	7,885,000	7,835,000	7,650,000	-235,000
Services and Supplies	6,571,000	6,825,000	6,778,000	6,682,000	-143,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	6,571,000	6,825,000	6,778,000	6,682,000	-143,000
Other Charges	1,899,000	1,899,000	909,000	909,000	-990,000
Fixed Assets - Equipment	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	15,015,000	16,609,000	15,522,000	15,241,000	-1,368,000
Revenue/Fund Balance	5,742,000	6,590,000	3,642,000	4,142,000	-2,448,000
County Contribution	9,273,000	10,019,000	11,880,000	11,099,000	1,080,000
Positions	122.8	122.8	122.8	122.8	0.0

ANTELOPE VALLEY REHABILITATION CENTERS

	Estimated Fiscal Year 2004-05	Budget Fiscal Year 2004-05	Requested Fiscal Year 2005-06	Proposed Fiscal Year 2005-06	Change From Budget
Salaries and Employee Benefits	5,430,000	5,642,000	5,877,000	5,388,000	-254,000
Services and Supplies	2,750,000	2,931,000	3,116,000	3,022,000	91,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	2,750,000	2,931,000	3,116,000	3,022,000	91,000
Other Charges	18,000	418,000	425,000	425,000	7,000
Fixed Assets - Equipment	25,000	25,000	25,000	25,000	0
Other Financing Uses	0	0	0	0	0
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	8,223,000	9,016,000	9,443,000	8,860,000	-156,000
Revenue/Fund Balance	4,909,000	6,064,000	6,364,000	6,064,000	0
County Contribution	3,314,000	2,952,000	3,079,000	2,796,000	-156,000
Positions	86.1	86.1	93.1	86.1	0.0

Health Services (cont'd)

**HOSPITAL ENTERPRISE FUND
COASTAL CLUSTER ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 237,009,171	\$ 252,441,000	\$ 254,420,000	\$ 282,565,000	\$ 269,648,000	\$ 15,228,000
SERVICES & SUPPLIES	156,615,675	173,433,000	175,259,000	188,597,000	181,532,000	6,273,000
LESS EXPENDITURE DIS	11,531,561	12,517,000	12,517,000	12,517,000	12,517,000	
TOT S & S	145,084,114	160,916,000	162,742,000	176,080,000	169,015,000	6,273,000
OTHER CHARGES	9,927,499	13,618,000	15,421,000	17,673,000	16,406,000	985,000
FIXED ASSETS-EQUIP	2,285,139	6,816,000	1,298,000	3,552,000	3,552,000	2,254,000
OTHER FINANCING USES	85,146,096	86,923,000	86,923,000	86,923,000	86,923,000	
TOTAL OPER EXP	\$ 479,452,019	\$ 520,714,000	\$ 520,804,000	\$ 566,793,000	\$ 545,544,000	\$ 24,740,000
TOT FIN REQMTS	\$ 479,452,019	\$ 520,714,000	\$ 520,804,000	\$ 566,793,000	\$ 545,544,000	\$ 24,740,000
AVAIL FINANCE						
CANCELLATION RESERVE	\$ 760,865	\$	\$	\$	\$	\$
TOTAL REVENUE	437,862,080	484,137,000	458,794,000	495,172,000	468,675,000	9,881,000
TOT AVAIL FIN	\$ 438,622,945	\$ 484,137,000	\$ 458,794,000	\$ 495,172,000	\$ 468,675,000	\$ 9,881,000
GAIN OR LOSS	\$ -40,829,074	\$ -36,577,000	\$ -62,010,000	\$ -71,621,000	\$ -76,869,000	\$ -14,859,000
OPERATING TRAN						
TOT OP.SUB-GF	\$ 40,829,075	\$ 36,577,000	\$ 62,010,000	\$ 71,621,000	\$ 76,869,000	\$ 14,859,000
POSITIONS	3,256.6	3,273.6	3,273.6	3,386.6	3,366.6	93.0
REVENUE DETAIL						
REVENUE - USE OF MON						
INT FROM TREASURY PO	\$ 10,956	\$ 29,000	\$ 25,000	\$ 30,000	\$ 25,000	
INTERGVMTL REVENUE -						
SB 1732 REVENUE	1,634,042	1,633,000	698,000	701,000	701,000	3,000
STATE-OTHER	2,053,177	2,015,000	2,610,000	2,020,000	2,020,000	-590,000
CHIP-HOSPITAL	2,243,292	2,120,000	2,224,000	2,120,000	2,224,000	
PATIENT FIN SERVC WR	2,049,708	1,933,000	1,983,000	1,983,000	1,983,000	
CHP-HEALTHY FAMILIES	456,755	383,000	478,000	360,000	433,000	-45,000
INTERGVMTL REVENUE -						
FEDERAL-OTHER		766,000	951,000	951,000	951,000	
CHARGES FOR SERVICES						
COST BASED REIMBURSE	30,269,906	25,011,000	25,859,000	25,783,000	25,859,000	
SB 855	121,850,669	124,407,000	124,407,000	124,407,000	124,407,000	
HOSPITAL INSURANCE C	34,611,214	25,308,000	31,221,000	26,864,000	26,864,000	-4,357,000
HOSPITAL SELF-PAY CO	10,457,382	6,403,000	6,094,000	6,860,000	6,860,000	766,000
CHP-MEDI-CAL	9,543,408	8,529,000	9,039,000	8,863,000	9,039,000	
CHP-IN-HOME SUPPORTI	2,863,754	4,863,000	5,265,000	6,002,000	6,001,000	736,000
MEDI-CAL SB 1255	62,400,000	82,190,000	79,762,000	70,000,000	70,000,000	-9,762,000
MEDI-CAL	65,525,392	52,391,000	60,319,000	53,830,000	61,041,000	722,000
MEDICARE	29,667,250	30,541,000	26,263,000	31,155,000	28,795,000	2,532,000

Health Services (cont'd)

**HOSPITAL ENTERPRISE FUND
COASTAL CLUSTER ENTERPRISE FUND OPERATING PLAN (cont'd)**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
REVENUE DETAIL, CONT'D						
OTHER CHARGES FOR SE MISCELLANEOUS SERVIC	3,570,609	2,867,000	2,990,000	2,910,000	2,910,000	-80,000
MENTAL HLTH/PAT CARE	7,211,285	8,810,000	8,810,000	10,320,000	6,907,000	-1,903,000
OTHER GEN FUND DEPT	3,216,871	3,091,000	3,898,000	3,384,000	3,384,000	-514,000
1115 SUPPLEMENTAL PO	8,065,324	3,605,000	3,605,000			-3,605,000
1115 INDIGENT CARE	6,564,793	3,070,000	3,070,000			-3,070,000
MEDI-CAL-HMO	6,062,472	6,053,000		3,223,000	3,223,000	3,223,000
OTHER FINANCING SOUR						
OPERATING TRF IN/MEA	27,533,821	28,048,000	28,048,000	28,048,000	28,048,000	
OPERATING TRANSFERS		22,524,000	14,658,000	68,841,000	40,483,000	25,825,000
TOTAL REVENUE	\$ 437,862,080	\$ 484,137,000	\$ 458,794,000	\$ 495,172,000	\$ 468,675,000	9,881,000

The Coastal Cluster consists of Harbor-UCLA Medical Center, one comprehensive health center, and three health centers. Affiliated with the University of California at Los Angeles School of Medicine, Harbor-UCLA Medical Center provides acute and intensive care unit medical/surgical inpatient and outpatient care services, trauma and emergency room services, acute psychiatric services, pediatrics and obstetrics, and transplants. Of the four health/comprehensive health centers, two are operated by DHS, one is operated by private partners, and one is jointly operated by DHS and a private partner under the Public/Private Partnership program.

The 2005-06 recommendations reflect:

- Funding for Board-approved increases in salaries and employee benefits, a proportional share of a scheduled annual increase in debt service costs and of other retirement cost increases, and miscellaneous changes in salaries and employee benefits.
- The elimination of Waiver revenues due to the expiration of the Waiver Extension Agreement and of the additional SB 1255 Medi-Cal revenue provided to the County consistent with the State/Federal Transition Agreement.
- An increase in funding and related revenue for the IHSS Provider Health Care Plan to recognize an increase in enrollment and the provision of health care services.
- An increase in fixed assets costs for the purchase of critical medical equipment, offset by the use of funds in the Department's Tobacco Settlement Programs budget.
- The addition of 15.0 budgeted positions to provide staffing for the clinical management of assaultive patient behavior.
- The addition of 37.0 budgeted positions to cover increased trauma cases due to the closure of the trauma services at MLK/Drew.
- The addition of 6.0 budgeted positions to comply with the Accreditation Council for Graduate Medical Education's requirements that limit the hours worked by medical interns and residents.
- The addition of 15.0 budgeted positions to address pharmacy staffing needs to improve the medication use processes and to minimize the incidence of preventable medication errors.
- A net increase of 11.0 budgeted positions, consisting of an additional 33.0 patient resource workers, partially offset by the reduction of 22.0 clerical positions, to enhance financial screening activities and revenue potential.
- The addition of 3.0 budgeted positions to perform retroactive chart review for medical necessity of admission and appropriateness and the completion of Treatment Authorization Request forms to increase revenue potential.
- The addition of 5.0 budgeted positions to provide staffing for electrocardiogram services.
- The addition of 1.0 budgeted position and an increase in services and supplies costs, offset by the use of Tobacco Settlement funds, for a seismic retrofit construction project.
- Various other cost changes, including overhead charges billed among departments and within the Department and from increases in services and supplies for medical, dental and laboratory supplies based on prior year expenses.

HARBOR/UCLA MEDICAL CENTER

	Estimated Fiscal Year 2004-05	Budget Fiscal Year 2004-05	Requested Fiscal Year 2005-06	Proposed Fiscal Year 2005-06	Change From Budget
Salaries and Employee Benefits	239,435,000	240,880,000	267,629,000	255,409,000	14,529,000
Services and Supplies	162,932,000	164,166,000	177,205,000	170,644,000	6,478,000
Less: Expenditure Distribution	12,517,000	12,517,000	12,517,000	12,517,000	0
Net Services and Supplies	150,415,000	151,649,000	164,688,000	158,127,000	6,478,000
Other Charges	13,618,000	15,418,000	17,673,000	16,406,000	988,000
Fixed Assets - Equipment	6,773,000	1,255,000	3,509,000	3,509,000	2,254,000
Other Financing Uses	86,923,000	86,923,000	86,923,000	86,923,000	0
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	497,164,000	496,125,000	540,422,000	520,374,000	24,249,000
Revenue/Fund Balance	470,969,000	445,446,000	488,804,000	462,165,000	16,719,000
County Contribution	26,195,000	50,679,000	51,618,000	58,209,000	7,530,000
Positions	3,091.9	3,091.9	3,195.9	3,175.9	84.0
Budgeted Beds (Average Daily Census)	332	332	332	332	0

SUMMARY OF COASTAL CLUSTER HEALTH CENTERS

	Estimated Fiscal Year 2004-05	Budget Fiscal Year 2004-05	Requested Fiscal Year 2005-06	Proposed Fiscal Year 2005-06	Change From Budget
Salaries and Employee Benefits	13,006,000	13,540,000	14,936,000	14,239,000	699,000
Services and Supplies	10,501,000	11,093,000	11,392,000	10,888,000	-205,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	10,501,000	11,093,000	11,392,000	10,888,000	-205,000
Other Charges	0	3,000	0	0	-3,000
Fixed Assets - Equipment	43,000	43,000	43,000	43,000	0
Other Financing Uses	0	0	0	0	0
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	23,550,000	24,679,000	26,371,000	25,170,000	491,000
Revenue/Fund Balance	13,168,000	13,348,000	6,368,000	6,510,000	-6,838,000
County Contribution	10,382,000	11,331,000	20,003,000	18,660,000	7,329,000
Positions	181.7	181.7	190.7	190.7	9.0

Health Services (cont'd)

**HOSPITAL ENTERPRISE FUND
LAC+USC HEALTHCARE NETWORK ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN SERVICES & SUPPLIES LESS EXPENDITURE DIS	\$ 510,489,713	\$ 534,429,000	\$ 558,656,000	\$ 597,817,000	\$ 577,570,000	\$ 18,914,000
	433,509,427	496,777,000	482,924,000	505,594,000	483,755,000	831,000
	66,637,700	70,203,000	72,104,000	82,524,000	72,104,000	
TOT S & S	366,871,727	426,574,000	410,820,000	423,070,000	411,651,000	831,000
OTHER CHARGES	31,078,128	48,277,000	50,214,000	40,429,000	39,508,000	-10,706,000
FIXED ASSETS-EQUIP	1,704,948	3,316,000	3,316,000	4,459,000	3,264,000	-52,000
OTHER FINANCING USES	174,556,056	177,238,000	177,238,000	177,238,000	177,238,000	
TOTAL OPER EXP	\$ 1,084,700,572	\$ 1,189,834,000	\$ 1,200,244,000	\$ 1,243,013,000	\$ 1,209,231,000	\$ 8,987,000
TOT FIN REQMTS	\$ 1,084,700,572	\$ 1,189,834,000	\$ 1,200,244,000	\$ 1,243,013,000	\$ 1,209,231,000	\$ 8,987,000
AVAIL FINANCE						
CANCELLATION RESERVE	\$ 3,933,748	\$	\$	\$	\$	\$
TOTAL REVENUE	922,307,008	1,017,641,000	973,898,000	1,050,289,000	981,912,000	8,014,000
TOT AVAIL FIN	\$ 926,240,756	\$ 1,017,641,000	\$ 973,898,000	\$ 1,050,289,000	\$ 981,912,000	\$ 8,014,000
GAIN OR LOSS	\$ -158,459,816	\$ -172,193,000	\$ -226,346,000	\$ -192,724,000	\$ -227,319,000	\$ -973,000
OPERATING TRAN						
TOT OP.SUB-GF	\$ 158,459,815	\$ 172,193,000	\$ 226,346,000	\$ 192,724,000	\$ 227,319,000	\$ 973,000
POSITIONS	7,792.9	7,829.9	7,829.9	7,911.9	7,870.9	41.0
REVENUE DETAIL						
REVENUE - USE OF MON						
INT FROM TREASURY PO	\$ 31,675	\$ 35,000	\$ 40,000	\$ 35,000	\$ 40,000	\$
INTERGVMTL REVENUE -						
STATE-OTHER	16,151,222	12,123,000	11,334,000	11,334,000	11,334,000	
CHIP-HOSPITAL	5,733,478	5,331,000	5,685,000	5,331,000	5,685,000	
PATIENT FIN SERVC WR	5,557,567	4,852,000	4,764,000	4,764,000	4,764,000	
CHP-HEALTHY FAMILIES	587,209	457,000	627,000	434,000	500,000	-127,000
INTERGVMTL REVENUE -						
FEDERAL-OTHER	159,901	1,137,000	1,201,000	1,201,000	1,201,000	
CHARGES FOR SERVICES						
COST BASED REIMBURSE SB 855	27,027,736	40,042,000	45,595,000	45,049,000	45,595,000	
HOSPITAL INSURANCE C	249,806,890	253,668,000	253,668,000	253,668,000	253,668,000	
HOSPITAL SELF-PAY CO	45,772,068	33,285,000	40,282,000	32,981,000	32,981,000	-7,301,000
CHP-MEDI-CAL	9,936,600	8,903,000	9,434,000	9,434,000	9,434,000	
CHP-IN-HOME SUPPORTI	14,203,913	12,977,000	13,058,000	12,094,000	13,058,000	
MEDI-CAL SB 1255	8,088,189	13,580,000	14,606,000	16,775,000	16,775,000	2,169,000
MEDI-CAL	184,900,000	184,480,000	180,048,000	157,200,000	157,200,000	-22,848,000
MEDICARE	139,277,338	108,470,000	119,793,000	109,942,000	119,793,000	
	28,169,325	31,506,000	29,002,000	32,051,000	30,113,000	1,111,000

HOSPITAL ENTERPRISE FUND
LAC+USC HEALTHCARE NETWORK ENTERPRISE FUND OPERATING PLAN (cont'd)

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
REVENUE DETAIL, CONT'D						
OTHER CHARGES FOR SE MISCELLANEOUS SERVIC	11,148,477	12,614,000	13,411,000	13,473,000	13,473,000	62,000
MENTAL HLTH/PAT CARE	15,237,016	13,564,000	13,564,000	15,889,000	13,973,000	409,000
OTHER GEN FUND DEPT	7,979,498	10,592,000	10,236,000	10,484,000	10,484,000	248,000
1115 SUPPLEMENTAL PO	28,516,682	17,201,000	17,201,000			-17,201,000
1115 INDIGENT CARE	31,265,063	12,280,000	12,280,000			-12,280,000
MEDI-CAL-HMO	6,189,990	6,190,000		6,190,000	6,190,000	6,190,000
OTHER FINANCING SOUR						
OPERATING TRF IN/MEA	86,567,171	88,182,000	88,182,000	88,182,000	88,182,000	
OPERATING TRANSFERS		51,354,000	51,354,000	185,245,000	108,936,000	57,582,000
TOTAL REVENUE	\$ 922,307,008	\$ 1,017,641,000	\$ 973,898,000	\$ 1,050,289,000	\$ 981,912,000	\$ 8,014,000

The LAC+USC Healthcare Network consists of the LAC+USC Medical Center, three comprehensive health centers, and three health centers. Affiliated with the University of Southern California School of Medicine, LAC+USC is a leading resource for training physicians, nurses, and allied health care professionals in the United States. LAC+USC provides acute and intensive care unit medical/surgical inpatient and outpatient services, trauma and emergency room services, psychiatric services, AIDS services, pediatric and obstetric services, communicable disease services, renal dialysis, and a burn center. Of the six health/comprehensive health centers, four are operated by DHS and two are jointly operated by DHS and a private partner under the Public/Private Partnership Program.

The 2005-06 recommendations reflect:

- Funding of Board-approved increases in salaries and employee benefits, a proportional share of a scheduled annual increase in debt service costs and of other retirement cost increases, and miscellaneous changes in salaries and employee benefits, partially offset by savings due to vacancies primarily from hiring delays.
- The elimination of Waiver revenues due to the expiration of the Waiver Extension Agreement and of the additional SB 1255 Medi-Cal revenue provided to the County consistent with the State/Federal Transition Agreement.
- An increase in revenue from the Department of Mental Health for psychiatric services.
- An increase in funding and related revenue for the IHSS Provider Health Care Plan to recognize an increase in enrollment and the provision of health care services.
- A reduction in funding for services and supplies to reflect continuing efforts to achieve operational efficiencies.
- The addition of 24.0 budgeted positions to provide staffing for the clinical management of assaultive patient behavior.
- A net increase of 12.0 budgeted positions, consisting of an additional 13.0 positions for pharmacy at the hospital and comprehensive health centers/health centers, offset by the reduction of 1.0 position related to a physician transfer to the HSA Office of Clinical Affairs and Affiliations.
- A net increase of 2.0 budgeted positions, consisting of the addition of 37.0 patient resource workers, offset by the reduction of 35.0 clerical positions and 2.0 student worker positions, the latter a classification not included in the budgeted position count, to enhance financial screening activities and revenue potential.
- The addition of 3.0 budgeted positions for Quadramed Information System, fully offset by a reduction in services and supplies costs associated with previously contracting out for these services.
- Various other cost changes, including overhead charges billed among departments and within the Department.

LAC+USC MEDICAL CENTER

	Estimated Fiscal Year 2004-05	Budget Fiscal Year 2004-05	Requested Fiscal Year 2005-06	Proposed Fiscal Year 2005-06	Change From Budget
Salaries and Employee Benefits	481,103,000	503,405,000	538,735,000	520,154,000	16,749,000
Services and Supplies	453,898,000	440,218,000	461,298,000	441,451,000	1,233,000
Less: Expenditure Distribution	70,203,000	72,104,000	82,524,000	72,104,000	0
Net Services and Supplies	383,695,000	368,114,000	378,774,000	369,347,000	1,233,000
Other Charges	47,803,000	49,739,000	40,064,000	39,143,000	-10,596,000
Fixed Assets - Equipment	3,316,000	3,316,000	4,459,000	3,264,000	-52,000
Other Financing Uses	177,238,000	177,238,000	177,238,000	177,238,000	0
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	1,093,155,000	1,101,812,000	1,139,270,000	1,109,146,000	7,334,000
Revenue/Fund Balance	1,153,534,000	923,858,000	961,316,000	961,247,000	37,389,000
County Contribution	-60,379,000	177,954,000	177,954,000	147,899,000	-30,055,000
Positions	7,070.8	7,070.8	7,152.8	7,102.8	32.0
Budgeted Beds (Average Daily Census)	745	745	745	745	0

SUMMARY OF LAC+USC HEALTHCARE NETWORK HEALTH CENTERS

	Estimated Fiscal Year 2004-05	Budget Fiscal Year 2004-05	Requested Fiscal Year 2005-06	Proposed Fiscal Year 2005-06	Change From Budget
Salaries and Employee Benefits	53,326,000	55,251,000	59,082,000	57,416,000	2,165,000
Services and Supplies	42,879,000	42,706,000	44,296,000	42,304,000	-402,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	42,879,000	42,706,000	44,296,000	42,304,000	-402,000
Other Charges	474,000	475,000	365,000	365,000	-110,000
Fixed Assets - Equipment	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	96,679,000	98,432,000	103,743,000	100,085,000	1,653,000
Revenue/Fund Balance	90,453,000	50,040,000	55,351,000	20,665,000	-29,375,000
County Contribution	6,226,000	48,392,000	48,392,000	79,420,000	31,028,000
Positions	759.1	759.1	759.1	768.1	9.0

Health Services (cont'd)

**HOSPITAL ENTERPRISE FUND
RANCHO LOS AMIGOS ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 98,073,828	\$ 102,335,000	\$ 113,336,000	\$ 119,379,000	\$ 115,738,000	\$ 2,402,000
SERVICES & SUPPLIES	41,782,677	44,911,000	54,686,000	56,041,000	54,934,000	248,000
OTHER CHARGES	16,067,311	15,957,000	17,880,000	15,280,000	15,280,000	-2,600,000
FIXED ASSETS-EQUIP	131,682	175,000	251,000	225,000	225,000	-26,000
OTHER FINANCING USES	39,279,125	34,924,000	34,924,000	34,924,000	34,924,000	
TOTAL OPER EXP	\$ 195,334,623	\$ 198,302,000	\$ 221,077,000	\$ 225,849,000	\$ 221,101,000	\$ 24,000
TOT FIN REQMTS	\$ 195,334,623	\$ 198,302,000	\$ 221,077,000	\$ 225,849,000	\$ 221,101,000	\$ 24,000
AVAIL FINANCE						
CANCELLATION RESERVE	\$ 229,635		\$	\$	\$	
TOTAL REVENUE	159,888,014	160,194,000	165,115,000	185,778,000	172,444,000	7,329,000
TOT AVAIL FIN	\$ 160,117,649	\$ 160,194,000	\$ 165,115,000	\$ 185,778,000	\$ 172,444,000	\$ 7,329,000
GAIN OR LOSS	\$ -35,216,974	\$ -38,108,000	\$ -55,962,000	\$ -40,071,000	\$ -48,657,000	\$ 7,305,000
OPERATING TRAN						
TOT OP. SUB-GF	\$ 35,216,975	\$ 38,108,000	\$ 55,962,000	\$ 40,071,000	\$ 48,657,000	\$ -7,305,000
POSITIONS	1,396.7	1,392.7	1,392.7	1,392.7	1,392.7	
REVENUE DETAIL						
REVENUE - USE OF MON						
INT FROM TREASURY PO	\$ 10,513	\$ 12,000	\$ 18,000	\$ 12,000	\$ 12,000	\$ -6,000
INTERGVMTL REVENUE -						
SB 1732 REVENUE	8,291,337	7,054,000	6,682,000	7,052,000	7,052,000	370,000
STATE-OTHER	400					
CHIP-HOSPITAL	526,471	521,000	522,000	521,000	522,000	
PATIENT FIN SERVC WR	1,558,148	1,240,000	1,103,000	1,103,000	1,103,000	
INTERGVMTL REVENUE -						
FEDERAL-OTHER		17,000	17,000	17,000	17,000	

**HOSPITAL ENTERPRISE FUND
RANCHO LOS AMIGOS ENTERPRISE FUND OPERATING PLAN (cont'd)**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
REVENUE DETAIL, CONT'D -----						
CHARGES FOR SERVICES						
COST BASED REIMBURSE	10,670,730	10,330,000	10,218,000	10,880,000	10,218,000	
SB 855	56,214,518	49,984,000	49,984,000	49,984,000	49,984,000	
HOSPITAL INSURANCE C	4,254,541	1,809,000	4,959,000	4,389,000	4,389,000	-570,000
HOSPITAL SELF-PAY CO	317,160	151,000	452,000	452,000	452,000	
MEDI-CAL SB 1255	30,800,000	21,400,000	21,280,000	17,500,000	17,500,000	-3,780,000
MEDI-CAL	33,996,842	25,205,000	40,952,000	38,366,000	40,952,000	
MEDICARE	11,437,354	6,238,000	6,448,000	5,841,000	6,448,000	
OTHER CHARGES FOR SE	1,198,065	895,000	981,000	981,000	981,000	
MISCELLANEOUS SERVIC		22,667,000	9,351,000	9,351,000	9,351,000	
OTHER GEN FUND DEPT	41,467	195,000	242,000	242,000	242,000	
MEDI-CAL-HMO	570,014	570,000		570,000	570,000	570,000
MISCELLANEOUS REVENU						
DONATIONS	454					
OTHER FINANCING SOUR						
OPERATING TRANSFERS		11,906,000	11,906,000	38,517,000	22,651,000	10,745,000
TOTAL REVENUE	\$ 159,888,014	\$ 160,194,000	\$ 165,115,000	\$ 185,778,000	\$ 172,444,000	\$ 7,329,000

Affiliated with the University of Southern California School of Medicine, Rancho Los Amigos National Rehabilitation Center, in compliance with the Federal District Court preliminary injunction ruling, continues to provide rehabilitation for victims of spinal cord injuries and strokes, pathokinesiology and polio services, pediatrics, ortho diabetes, dentistry, and neuro-science.

The 2005-06 recommendations reflect:

- Funding of Board-approved increases in salaries and employee benefits, a proportional share of a scheduled annual increase in debt service costs and of other retirement cost increases, and miscellaneous changes in salaries and employee benefits, partially offset by savings due to vacancies primarily from hiring delays.
- A decrease in other charges primarily due to adjustments in commercial paper and capital leases and medical malpractice costs.
- The elimination of the additional SB 1255 Medi-Cal revenue provided to the County consistent with the State/Federal Transition Agreement.

Health Services (cont'd)

**HOSPITAL ENTERPRISE FUND
SAN FERNANDO VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 153,320,302	\$ 164,923,000	\$ 162,373,000	\$ 179,294,000	\$ 177,217,000	\$ 14,844,000
SERVICES & SUPPLIES	104,803,284	115,078,000	123,278,000	124,689,000	121,211,000	-2,067,000
OTHER CHARGES	16,005,374	17,468,000	15,227,000	15,550,000	13,811,000	-1,416,000
FIXED ASSETS-EQUIP	408,280	2,586,000	298,000	1,497,000	1,497,000	1,199,000
OTHER FINANCING USES	64,630,019	66,712,000	66,712,000	66,708,000	66,708,000	-4,000
TOTAL OPER EXP	\$ 339,167,259	\$ 366,767,000	\$ 367,888,000	\$ 387,738,000	\$ 380,444,000	\$ 12,556,000
TOT FIN REQMTS	\$ 339,167,259	\$ 366,767,000	\$ 367,888,000	\$ 387,738,000	\$ 380,444,000	\$ 12,556,000
AVAIL FINANCE						
CANCELLATION RESERVE	\$ 278,264	\$	\$	\$	\$	\$
TOTAL REVENUE	288,294,943	302,506,000	301,747,000	326,595,000	315,525,000	13,778,000
TOT AVAIL FIN	\$ 288,573,207	\$ 302,506,000	\$ 301,747,000	\$ 326,595,000	\$ 315,525,000	\$ 13,778,000
GAIN OR LOSS	\$ -50,594,052	\$ -64,261,000	\$ -66,141,000	\$ -61,143,000	\$ -64,919,000	\$ 1,222,000
OPERATING TRAN						
TOT OP. SUB-GF	\$ 50,594,052	\$ 64,261,000	\$ 66,141,000	\$ 61,143,000	\$ 64,919,000	\$ -1,222,000
POSITIONS	2,119.0	2,118.0	2,118.0	2,167.0	2,147.0	29.0
REVENUE DETAIL						
REVENUE - USE OF MON						
INT FROM TREASURY PO	\$ 15,780	\$ 21,000	\$ 30,000	\$ 21,000	\$ 30,000	\$
INTERGVMTL REVENUE -						
STATE-OTHER	1,633,399	1,883,000	1,883,000	1,883,000	1,883,000	
CHIP-HOSPITAL	2,153,652	1,767,000	2,135,000	1,767,000	2,135,000	
PATIENT FIN SERVC WR	4,242,190	3,918,000	3,541,000	3,541,000	3,541,000	
CHP-HEALTHY FAMILIES	437,088	333,000	459,000	314,000	380,000	-79,000
INTERGVMTL REVENUE -						
FEDERAL-OTHER		77,000	77,000	77,000	77,000	
CHARGES FOR SERVICES						
COST BASED REIMBURSE	28,836,724	29,989,000	33,141,000	28,707,000	33,141,000	
SB 855	92,043,257	95,046,000	95,046,000	95,046,000	95,046,000	
HOSPITAL INSURANCE C	5,399,242	4,211,000	4,201,000	4,201,000	4,201,000	
HOSPITAL SELF-PAY CO	3,721,961	2,612,000	2,390,000	2,390,000	2,390,000	
CHP-MEDI-CAL	7,192,138	8,366,000	9,784,000	8,376,000	9,784,000	
CHP-IN-HOME SUPPORTI	3,615,553	6,605,000	6,562,000	8,151,000	8,151,000	1,589,000
MEDI-CAL SB 1255	51,800,000	43,640,000	42,093,000	37,200,000	37,200,000	-4,893,000
MEDI-CAL	31,922,429	29,174,000	41,034,000	33,489,000	38,212,000	-2,822,000
MEDICARE	10,750,312	8,401,000	7,379,000	10,201,000	10,201,000	2,822,000
OTHER CHARGES FOR SE	1,852,493	747,000	747,000	747,000	747,000	
MISCELLANEOUS SERVIC		27,076,000	16,550,000	16,550,000	16,550,000	
MENTAL HLTH/PAT CARE	7,997,744	4,476,000	4,476,000	5,243,000	7,374,000	2,898,000
OTHER GEN FUND DEPT	1,853,926	1,984,000	1,984,000	2,093,000	2,093,000	109,000

**HOSPITAL ENTERPRISE FUND
SAN FERNANDO VALLEY CLUSTER ENTERPRISE FUND OPERATING PLAN (cont'd)**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
REVENUE DETAIL, CONT'D						
1115 SUPPLEMENTAL PO	8,455,388	5,976,000	5,976,000			-5,976,000
1115 INDIGENT CARE	13,098,533	3,196,000	3,196,000			-3,196,000
MEDI-CAL-HMO	3,867,388					
OTHER FINANCING SOUR						
OPERATING TRF IN/MEA	7,351,746	7,489,000	7,489,000	7,489,000	7,489,000	
OPERATING TRANSFERS	54,000	15,519,000	11,574,000	59,109,000	34,900,000	23,326,000
TOTAL REVENUE	\$ 288,294,943	\$ 302,506,000	\$ 301,747,000	\$ 326,595,000	\$ 315,525,000	13,778,000

The San Fernando Valley Cluster consists of Olive View/UCLA Medical Center, Mid-Valley Comprehensive Health Center and four health centers, which operate under the name "ValleyCare". Affiliated with the University of California at Los Angeles School of Medicine, Olive View/UCLA Medical Center provides services including acute and intensive care, emergency services, medical/surgical inpatient and outpatient health care services, obstetrics/gynecology services, and psychiatric services. In addition, Olive View/UCLA Medical Center also provides suspected child abuse and neglect (SCAN) services for the North County area. Of the five health/comprehensive health centers, three are operated by DHS and two are operated by a private partner under the Public/Private Partnership Program.

The 2005-06 recommendations reflect:

- Funding of Board-approved increases in salaries and employee benefits, a proportional share of a scheduled annual increase in debt service costs and of other retirement cost increases, and miscellaneous changes in salaries and employee benefits.
- The elimination of Waiver revenues due to the expiration of the Waiver Extension Agreement and of the additional SB 1255 Medi-Cal revenue provided to the County consistent with the State/Federal Transition Agreement.
- An increase in revenue from the Department of Mental Health for psychiatric services.
- An increase in funding and related revenue for the IHSS Provider Health Care Plan to recognize an increase in enrollment and the provision of health care services.
- A decrease in other charges primarily due to adjustments in commercial paper and capital leases and in medical malpractice costs.
- An increase in fixed assets costs for the purchase of critical medical equipment, offset by the use of funds in the Department's Tobacco Settlement Programs budget.
- The addition of 73.0 patient resource workers, offset by the reduction of 73.0 clerical positions, for no net change in budgeted positions, to enhance financial screening activities and revenue potential.
- The addition of 12.0 budgeted positions related to regulatory requirements as set by the Joint Commission on the Accreditation Healthcare Organizations (JCAHO) in order to provide physical therapy services and pharmacy services.
- The addition of 3.0 budgeted positions to provide phlebotomy examinations in order to comply with federal, State and JCAHO standards.
- The addition of 15.0 budgeted positions to provide staffing for the clinical management of assaultive patient behavior.
- A net reduction of 1.0 budgeted position, consisting of the addition of 1.0 position and an increase in services and supplies costs, offset by the use of Tobacco Settlement funds, for a seismic retrofit construction project, and a reduction of 2.0 positions whose duties and responsibilities are no longer operationally necessary.
- Various other cost changes, including overhead charges billed among departments and within the Department.

OLIVE VIEW/UCLA MEDICAL CENTER

	Estimated Fiscal Year 2004-05	Budget Fiscal Year 2004-05	Requested Fiscal Year 2005-06	Proposed Fiscal Year 2005-06	Change From Budget
Salaries and Employee Benefits	144,926,000	141,731,000	157,403,000	155,108,000	13,377,000
Services and Supplies	103,613,000	111,790,000	112,627,000	109,909,000	-1,881,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	103,613,000	111,790,000	112,627,000	109,909,000	-1,881,000
Other Charges	16,974,000	14,733,000	15,120,000	13,381,000	-1,352,000
Fixed Assets - Equipment	2,532,000	244,000	1,443,000	1,443,000	1,199,000
Other Financing Uses	66,567,000	66,567,000	66,563,000	66,563,000	-4,000
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	334,612,000	335,065,000	353,156,000	346,404,000	11,339,000
Revenue/Fund Balance	285,033,000	284,107,000	318,330,000	306,795,000	22,688,000
County Contribution	49,579,000	50,958,000	34,826,000	39,609,000	-11,349,000
Positions	1,829.7	1,829.7	1,878.7	1,858.7	29.0
Budgeted Beds (Average Daily Census)	171	171	171	171	0

SUMMARY OF VALLEYCARE HEALTH CENTERS

	Estimated Fiscal Year 2004-05	Budget Fiscal Year 2004-05	Requested Fiscal Year 2005-06	Proposed Fiscal Year 2005-06	Change From Budget
Salaries and Employee Benefits	19,997,000	20,642,000	21,891,000	22,109,000	1,467,000
Services and Supplies	11,465,000	11,488,000	12,062,000	11,302,000	-186,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	11,465,000	11,488,000	12,062,000	11,302,000	-186,000
Other Charges	494,000	494,000	430,000	430,000	-64,000
Fixed Assets - Equipment	54,000	54,000	54,000	54,000	0
Other Financing Uses	145,000	145,000	145,000	145,000	0
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	32,155,000	32,823,000	34,582,000	34,040,000	1,217,000
Revenue/Fund Balance	17,473,000	17,640,000	8,265,000	8,730,000	-8,910,000
County Contribution	14,682,000	15,183,000	26,317,000	25,310,000	10,127,000
Positions	288.3	288.3	288.3	288.3	0.0

Health Services (cont'd)

**HOSPITAL ENTERPRISE FUND
SOUTHWEST CLUSTER ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 226,879,453	\$ 232,295,000	\$ 249,225,000	\$ 264,058,000	\$ 251,627,000	\$ 2,402,000
SERVICES & SUPPLIES	133,858,605	179,189,000	121,656,000	140,705,000	137,752,000	16,096,000
OTHER CHARGES	15,647,958	18,035,000	18,205,000	18,831,000	16,902,000	-1,303,000
FIXED ASSETS-EQUIP	647,267	1,532,000	1,608,000	1,407,000	1,407,000	-201,000
OTHER FINANCING USES	62,415,194	64,460,000	64,365,000	64,365,000	64,365,000	
TOTAL OPER EXP	\$ 439,448,477	\$ 495,511,000	\$ 455,059,000	\$ 489,366,000	\$ 472,053,000	\$ 16,994,000
TOT FIN REQMTS	\$ 439,448,477	\$ 495,511,000	\$ 455,059,000	\$ 489,366,000	\$ 472,053,000	\$ 16,994,000
AVAIL FINANCE						
CANCELLATION RESERVE	\$ 586,449	\$	\$	\$	\$	\$
TOTAL REVENUE	355,064,971	397,604,000	377,448,000	400,902,000	387,313,000	9,865,000
TOT AVAIL FIN	\$ 355,651,420	\$ 397,604,000	\$ 377,448,000	\$ 400,902,000	\$ 387,313,000	\$ 9,865,000
GAIN OR LOSS	\$ -83,797,057	\$ -97,907,000	\$ -77,611,000	\$ -88,464,000	\$ -84,740,000	\$ -7,129,000
OPERATING TRAN						
TOT OP.SUB-GF	\$ 83,797,058	\$ 97,907,000	\$ 77,611,000	\$ 88,464,000	\$ 84,740,000	\$ 7,129,000
POSITIONS	3,184.5	3,228.5	3,228.5	3,222.9	3,222.9	-5.6
REVENUE DETAIL						
REVENUE - USE OF MON						
INT FROM TREASURY PO	\$ 9,808	\$ 18,000	\$ 20,000	\$ 18,000	\$ 20,000	\$
INTERGVMTL REVENUE -						
SB 1732 REVENUE	2,365,434	3,272,000	3,058,000	3,239,000	3,239,000	181,000
STATE-OTHER	394,182	207,000	817,000	207,000	207,000	-610,000
CHIP-HOSPITAL	2,428,731	2,132,000	2,408,000	2,132,000	2,408,000	
PATIENT FIN SERVC WR	1,447,857	1,468,000	1,565,000	1,565,000	1,565,000	
CHP-HEALTHY FAMILIES	265,700	179,000	295,000	152,000	207,000	-88,000
INTERGVMTL REVENUE -						
FEDERAL-OTHER			477,000	477,000	477,000	
CHARGES FOR SERVICES						
COST BASED REIMBURSE	20,942,753	25,276,000	27,706,000	28,391,000	27,706,000	
SB 855	89,345,350	92,121,000	92,121,000	92,121,000	92,121,000	
HOSPITAL INSURANCE C	13,671,760	9,198,000	20,000,000	10,712,000	12,142,000	-7,858,000
HOSPITAL SELF-PAY CO	1,437,588	1,217,000	1,362,000	1,217,000	1,217,000	-145,000
CHP-MEDI-CAL	7,887,964	7,023,000	7,513,000	7,326,000	7,513,000	
CHP-IN-HOME SUPPORTI	2,502,829	4,526,000	4,400,000	5,524,000	5,524,000	1,124,000
MEDI-CAL SB 1255	84,100,000	72,290,000	70,817,000	62,100,000	62,100,000	-8,717,000
MEDI-CAL	48,329,640	32,019,000	44,614,000	32,517,000	44,614,000	
MEDICARE	16,516,903	13,254,000	16,535,000	11,957,000	17,156,000	621,000
OTHER CHARGES FOR SE	1,600,772	1,518,000	1,518,000	1,518,000	1,518,000	
MISCELLANEOUS SERVIC		19,194,000	17,752,000	17,752,000	17,752,000	
MENTAL HLTH/PAT CARE	9,786,087	5,164,000	5,164,000	6,049,000	7,876,000	2,712,000

**HOSPITAL ENTERPRISE FUND
SOUTHWEST CLUSTER ENTERPRISE FUND OPERATING PLAN (cont'd)**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
REVENUE DETAIL, CONT'D						
OTHER GEN FUND DEPT	3,169,883	5,351,000	5,351,000	5,652,000	5,652,000	301,000
1115 SUPPLEMENTAL PO	10,951,798	10,461,000	10,461,000			-10,461,000
1115 INDIGENT CARE	15,455,170	6,538,000	6,538,000			-6,538,000
MEDI-CAL-HMO	3,907,500	7,073,000		6,022,000	7,073,000	7,073,000
OTHER FINANCING SOUR						
OPERATING TRF IN/MEA	18,547,262	18,893,000	18,893,000	18,893,000	18,893,000	
OPERATING TRANSFERS		59,212,000	18,063,000	85,361,000	50,333,000	32,270,000
TOTAL REVENUE	\$ 355,064,971	\$ 397,604,000	\$ 377,448,000	\$ 400,902,000	\$ 387,313,000	9,865,000

The Southwest Cluster consists of Martin Luther King, Jr./Drew Medical Center (MLK/Drew), Hubert H. Humphrey Comprehensive Health Center and one health center. Affiliated with the Charles R. Drew University of Medicine and Science, MLK/Drew provides acute and intensive care unit medical/surgical inpatient and outpatient services, emergency room services, emergency psychiatric services, dental services, pediatrics and obstetrics services.

The 2005-06 recommendations reflect:

- Funding of Board-approved increases in salaries and employee benefits, a proportional share of a scheduled annual increase in debt service costs and of other retirement cost increases, and miscellaneous changes in salaries and employee benefits, partially offset by savings due to vacancies primarily from hiring delays.
- The elimination of Waiver revenues due to the expiration of the Waiver Extension Agreement and of the additional SB 1255 Medi-Cal revenue provided to the County consistent with the State/Federal Transition Agreement.
- An increase in revenue from the Department of Mental Health for psychiatric services.
- An increase in funding and related revenue for the IHSS Provider Health Care Plan to recognize an increase in enrollment and the provision of health care services.
- Funding for costs associated with the delay in implementing the phased-in 16.0 percent operational efficiencies at MLK/Drew, approved as part of the Department's System Redesign.
- Funding for services and supplies cost increases associated with the use of anesthesia registry contracts due to staffing shortages, the transfer of patients to non-County hospitals due to saturation of MLK/Drew's emergency room capacity, and the remaining months of the agreement with Navigant Consulting, Inc.
- The addition of 15.0 budgeted positions to provide staffing for the clinical management of assaultive patient behavior.
- A net increase of 2.0 budgeted positions and associated costs, related to the addition of 2.0 telephone operator positions to support 24/7 operations, offset by a decrease in overtime and a reduction of 1.0 clerical position, and the addition of 1.0 position for facilities operations, related to a position transfer from Rancho Los Amigos during the 2004-05 budget process.
- The reduction of 18.0 budgeted positions and the associated shift of funding from salaries and employee benefits to services and supplies related to the transfer of operations for MLK/Drew power plant operations to the Internal Services Department, effective July 1, 2005.
- The reduction of 2.5 budgeted positions and the associated shift in funding from salaries and employee benefits to services and supplies for the placement of residents affected by the loss of MLK/Drew's radiology and surgical residency programs, and the associated reduction in Medicare revenue.
- The reduction of 2.1 budgeted positions and related grant revenue from the Department of Community and Senior Services, due to the partial transfer of Adult Protective Services to LAC+USC Medical Center.
- Various other cost changes, including overhead charges billed among departments and within the Department, and an adjustment to reverse one-time capital projects funding in 2004-05 for the MLK/Drew Women's Center of Excellence.

MARTIN LUTHER KING, JR./DREW MEDICAL CENTER

	Estimated Fiscal Year 2004-05	Budget Fiscal Year 2004-05	Requested Fiscal Year 2005-06	Proposed Fiscal Year 2005-06	Change From Budget
Salaries and Employee Benefits	211,158,000	229,969,000	243,943,000	226,510,000	-3,459,000
Services and Supplies	163,838,000	109,449,000	127,500,000	125,532,000	16,083,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	163,838,000	109,449,000	127,500,000	125,532,000	16,083,000
Other Charges	17,885,000	18,055,000	18,681,000	16,752,000	-1,303,000
Fixed Assets - Equipment	1,175,000	1,251,000	1,050,000	1,050,000	-201,000
Other Financing Uses	64,460,000	64,365,000	64,365,000	64,365,000	0
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	458,516,000	423,089,000	455,539,000	434,209,000	11,120,000
Revenue/Fund Balance	374,466,000	355,535,000	394,393,000	382,768,000	27,233,000
County Contribution	84,050,000	67,554,000	61,146,000	51,441,000	-16,113,000
Positions	2,886.9	2,886.9	2,881.3	2,881.3	-5.6
Budgeted Beds (Average Daily Census)	204	204	204	204	

SUMMARY OF SOUTHWEST CLUSTER HEALTH CENTERS

	Estimated Fiscal Year 2004-05	Budget Fiscal Year 2004-05	Requested Fiscal Year 2005-06	Proposed Fiscal Year 2005-06	Change From Budget
Salaries and Employee Benefits	21,137,000	19,256,000	20,115,000	25,117,000	5,861,000
Services and Supplies	15,351,000	12,207,000	13,205,000	12,220,000	13,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	15,351,000	12,207,000	13,205,000	12,220,000	13,000
Other Charges	150,000	150,000	150,000	150,000	0
Fixed Assets - Equipment	357,000	357,000	357,000	357,000	0
Other Financing Uses	0	0	0	0	0
Designation/SB 855	0	0	0	0	0
Total Financial Requirements	36,995,000	31,970,000	33,827,000	37,844,000	5,874,000
Revenue/Fund Balance	23,138,000	21,913,000	6,509,000	4,545,000	-17,368,000
County Contribution	13,857,000	10,057,000	27,318,000	33,299,000	23,242,000
Positions	341.6	341.6	341.6	341.6	0.0

**HOSPITAL ENTERPRISE FUND
SB 855 ENTERPRISE FUND OPERATING PLAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
OTHER FINANCING USES RESERVES/DESIG	\$	\$ 168,894,000	\$ 115,934,000	\$ 463,699,000	\$ 272,686,000	\$ 156,752,000
OTHER RESERVES DESIGNATIONS	253,854,000 88,755,000	72,042,000				
TOT RES/DESIG	342,609,000	72,042,000				
TOT FIN REQMTS	\$ 342,609,000	\$ 240,936,000	\$ 115,934,000	\$ 463,699,000	\$ 272,686,000	\$ 156,752,000
AVAIL FINANCE						
CANCELLATION RESERVE	\$ 158,735,000	\$ 168,894,000	\$ 115,934,000	\$ 463,699,000	\$ 272,686,000	\$ 156,752,000
TOT AVAIL FIN	\$ 158,735,000	\$ 168,894,000	\$ 115,934,000	\$ 463,699,000	\$ 272,686,000	\$ 156,752,000
GAIN OR LOSS	\$ -183,874,000	\$ -72,042,000				
OPERATING TRAN						
TOT OP.SUB-GF	\$ 183,874,626	\$ 72,042,000				
REVENUE DETAIL						

The SB 855 Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility.

As of the 2004-05 Adopted Budget, \$452.8 million remained in the designation. Of this amount, \$126.9 million has been placed in a reserve account for long-term receivables relating to delayed receipt of Cost-Based Reimbursement Clinics (CBRC) revenue payments, resulting in an available balance of \$325.9 million. This available balance was further reduced by adjustments approved by the Board through March 2005 for the use of designation funds in the total amount of \$57.6 million, for a revised available balance of \$268.3 million.

A surplus of \$72.0 million is projected to be generated by the Department in 2004-05 and transferred to this fund, bringing the total available balance to \$340.3 million. The 2005-06 recommendations reflect an appropriation of \$272.7 million of this amount, which is transferred to the six clusters for on-going health care costs, leaving a remaining balance of \$67.6 million. During the final changes phase of the budget process, a further review will be made of approximately \$185.0 million in additional costs related to negotiated and approved salary increases for nursing bargaining units, capital projects requested by the Department as critical needs, and increases in services and supplies costs, such as pharmacy expenditures and contracted services. These costs will be considered in the context of the Department's updated System Redesign Plan and the potential release of the \$126.9 million CBRC reserve within the designation.

HEALTH SERVICES

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Hospitals				
\$ 2,631,234,000	\$ --	\$ 2,631,234,000	\$ --	16,411.4

Authority: Mandated program - California Welfare and Institutions Code Section 17000.

State law and case law mandate that the County ensure the availability of health services that alleviate substantial pain, treat infection, maintain basic function and adequate nutrition and care for conditions posing serious health risks for certain groups without health insurance or financial resources. Operating the five County hospitals is one of the ways the County has chosen to fulfill its obligation to deliver these services.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Comprehensive Health Centers (CHC) / Health Centers (HC) / Multi-Service Ambulatory Care Center (MACC) / Antelope Valley Rehabilitation Centers (AVRC)</u>				
\$ 280,315,000	\$ --	\$ 280,315,000	\$ --	2,188.4

Authority: Mandated program - California Welfare and Institutions Code Section 17000.

State law and case law mandate that the County ensure the availability of health services that alleviate substantial pain, treat infection, maintain basic function and adequate nutrition and care for conditions posing serious health risks for certain groups without health insurance or financial resources. Operating the CHCs, HCs, MACC, and the AVRC is one of the ways the County has chosen to fulfill its obligation to deliver these services.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Public/Private Partnerships (PPP) and General Relief (GR)</u>				
\$ 50,902,000	\$ --	\$ 7,581,000	\$ 43,321,000	18.0

Authority: Mandated program - California Welfare and Institutions Code Section 17000.

State law and case law mandate that the County ensure the availability of health services that alleviate substantial pain, treat infection, maintain basic function and adequate nutrition and care for conditions posing serious health risks for certain groups without health insurance or financial resources. The PPP/GR program is one of the ways the County has chosen to fulfill its obligation to deliver these services.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. <u>Office of Managed Care</u>				
\$ 125,860,000	\$ --	\$ 125,947,000	\$ -87,000	191.0

Authority: Non-mandated, discretionary program.

The Office of Managed Care administers the Department's health plan, "Community Health Plan," under California's Knox Keene Act, which governs the operations of the health plan's product lines.

Health Services (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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5. **Juvenile Court Health Services (JCHS)**

\$ 26,982,000	\$ 20,533,000	\$ 84,000	\$ 6,365,000	243.3
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Authority: Mandated program - California Welfare and Institutions Code Section 17000.

JCHS is responsible for protecting and promoting the physical well-being of juveniles in the Los Angeles County Probation Department's detention and residential treatment facilities. This program is partially funded by the Probation Department.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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6. **Public Health**

\$ 666,197,000	\$ 37,338,000	\$ 462,348,000	\$ 166,511,000	3,980.1
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Authority: Mandated program - California Health and Safety Code Sections 101025, 101400, 101030, 101000, 101040, 101045, and 101050 and Title 17 of the California Code of Regulations, Section 1276.

State law mandates that the County must have a Health Officer and is responsible for taking measures necessary to preserve and protect the public health.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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7. **Administration**

\$ 245,803,000	\$ 36,624,000	\$ 198,438,000	\$ 10,741,000	1,457.3
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Authority: Non-mandated, discretionary program.

Administration includes the Director's Office, operations office, finance, intergovernmental relations, communications, and various other administrative functions with departmentwide impact.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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8. **Tobacco Settlement Budget Unit**

\$ 15,498,000	\$ --	\$ --	\$ 15,498,000	--
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Authority: Not applicable.

The Tobacco Settlement Programs budget unit reflects appropriation for health services related costs funded by the County's allocation from the Master Settlement Agreement between 46 states, including California, and the tobacco manufacturers.

Health Services (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
9. Other				
\$ 1,242,789,000	\$ --	\$ 831,397,000	\$ 411,392,000	--
<u>Authority:</u> Not applicable.				
Represents the following four non-operating budget units:				
Health Care - Represents funding of \$429.9 million from the Hospital Enterprise Funds to provide for the intergovernmental transfer required by the State in order to participate in and draw down federal revenue under the Medicaid Disproportionate Share Hospital (DSH) Supplementary Payment Program (Senate Bill 855).				
Realignment - Represents \$128.9 million of Realignment Sales Tax revenues, which may be used for any County health services program.				
Contributions to Hospital Enterprise Funds - Provides a financial subsidy of General Fund resources in the amount of \$540.2 million to support the operations of the hospitals, CHCs, HCs, MACC, and AVRC.				
Senate Bill 855 - Represents the use of designation funds in the amount of \$272.7 million to support the operations of the hospitals, CHCs, HCs, MACC, and AVRC.				
Total Programs				
\$ 5,285,580,000	\$ 94,495,000	\$ 4,537,344,000	\$ 653,741,000	24,489.5

HEALTH SERVICES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	1,156,945,000	1,269,352,000	1,276,174,000	6,822,000
Employee Benefits	565,012,000	535,563,000	585,667,000	50,104,000
Total Salaries and Employee Benefits	1,721,957,000	1,804,915,000	1,861,841,000	56,926,000
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	5,682,000	5,918,000	5,950,000	32,000
Communications	24,986,000	28,767,000	24,255,000	-4,512,000
Contracted Program Services	0	0	0	0
Food	974,000	877,000	877,000	0
Household Expenses	9,102,000	7,215,000	7,752,000	537,000
Information Technology-Security	0	0	0	0
Insurance	15,253,000	16,456,000	16,042,000	-414,000
Maintenance-Buildings and Improvements	12,504,000	10,751,000	12,239,000	1,488,000
Maintenance-Equipment	16,249,000	16,653,000	18,223,000	1,570,000
Medical Dental and Laboratory Supplies	365,269,000	350,767,000	351,007,000	240,000
Memberships	1,264,000	840,000	1,039,000	199,000
Miscellaneous Expense	340,000	496,000	377,000	-119,000
Office Expense	0	0	25,684,000	25,684,000
Office Expense-Other	12,419,000	16,394,000	0	-16,394,000
Office Expense-Postage	2,470,000	2,590,000	0	-2,590,000
Office Expense-Stat and Forms	9,231,000	6,824,000	0	-6,824,000
Professional and Specialized Services	1,149,457,000	1,141,048,000	0	-1,141,048,000
Professional Services	0	0	1,168,153,000	1,168,153,000
Publication and Legal Notices	253,000	244,000	244,000	0
Rents and Leases-Bldg and Improvements	16,406,000	18,154,000	21,041,000	2,887,000
Rents and Leases-Equipment	16,689,000	18,022,000	17,066,000	-956,000
Small Tools and Instruments	534,000	575,000	513,000	-62,000
Special Departmental Expense	4,960,000	4,805,000	4,677,000	-128,000
Technical Services	0	0	0	0
Transportation and Travel	0	0	4,503,000	4,503,000
Transportation and Travel-Auto Mileage	1,236,000	1,286,000	0	-1,286,000
Transportation and Travel-Auto Service	1,492,000	1,878,000	0	-1,878,000
Transportation and Travel-Other	589,000	613,000	0	-613,000
Transportation and Travel-Traveling	802,000	1,098,000	0	-1,098,000
Utilities	29,949,000	33,973,000	35,849,000	1,876,000
Expense Applicable to Prior Years	-11,995,000	0	0	0
Less: Expenditure Distribution	97,473,000	99,374,000	99,439,000	65,000
Total Services and Supplies	1,588,642,000	1,586,870,000	1,616,052,000	29,182,000
<u>Other Charges</u>				
Other Charges	559,125,000	564,145,000	545,439,000	-18,706,000
Total Other Charges	559,125,000	564,145,000	545,439,000	-18,706,000

Health Services (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	1,639,000	2,485,000	0	-2,485,000
Telecommunications	0	0	3,485,000	3,485,000
Computer Info and Data Processing Sys	1,414,000	2,617,000	0	-2,617,000
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	2,544,000	2,544,000
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	91,000	24,000	24,000	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	25,000	0	0	0
Major Office Equipment	297,000	184,000	184,000	0
Manufactured or Prefabricated Structures	50,000	50,000	50,000	0
Medical Equipment	16,211,000	7,722,000	12,360,000	4,638,000
Non-Medical Laboratory and Testing Equip	27,000	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	41,000	0	-41,000
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	40,000	0	-40,000
Vehicles and Transportation Equipment	0	0	63,000	63,000
Watercraft	0	0	0	0
Other Undefined Assets	196,000	460,000	450,000	-10,000
Total Equipment	19,950,000	13,623,000	19,160,000	5,537,000
Total Fixed Assets	19,950,000	13,623,000	19,160,000	5,537,000
<u>Other Financing Uses</u>				
Operating Transfers Out	1,119,519,000	1,076,317,000	1,243,088,000	166,771,000
Total Other Financing Uses	1,119,519,000	1,076,317,000	1,243,088,000	166,771,000
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
<u>Reserves</u>				
Designations	72,042,000	0	0	0
Total Reserves	72,042,000	0	0	0
Gross Total	5,081,235,000	5,045,870,000	5,285,580,000	239,710,000
Less: Intrafund Transfers	81,273,000	86,883,000	94,495,000	7,612,000
TOTAL NET REQUIREMENTS	4,999,962,000	4,958,987,000	5,191,085,000	232,098,000

Health Services (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	168,894,000	115,934,000	272,686,000	156,752,000
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	4,025,000	2,717,000	2,717,000	0
Revenue from Use of Money and Property	324,000	345,000	336,000	-9,000
Intergovernmental Revenues-Federal	187,805,000	194,743,000	189,467,000	-5,276,000
Intergovernmental Revenues-State	337,802,000	360,564,000	328,920,000	-31,644,000
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	2,336,288,000	2,371,016,000	2,287,071,000	-83,945,000
Miscellaneous Revenues	19,011,000	6,792,000	19,420,000	12,628,000
Other Financing Sources	1,308,403,000	1,270,004,000	1,436,727,000	166,723,000
TOTAL AVAILABLE FINANCING	4,362,552,000	4,322,115,000	4,537,344,000	215,229,000
NET COUNTY COST	637,410,000	636,872,000	653,741,000	16,869,000

HEALTH SERVICES - ADMINISTRATION

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	65,616,000	74,254,000	70,673,000	-3,581,000
Employee Benefits	28,345,000	30,206,000	32,071,000	1,865,000
Total Salaries and Employee Benefits	93,961,000	104,460,000	102,744,000	-1,716,000
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	239,000	612,000	612,000	0
Communications	2,704,000	2,704,000	2,334,000	-370,000
Contracted Program Services	0	0	0	0
Food	0	0	0	0
Household Expenses	105,000	118,000	118,000	0
Information Technology-Security	0	0	0	0
Insurance	343,000	700,000	754,000	54,000
Maintenance-Buildings and Improvements	663,000	663,000	663,000	0
Maintenance-Equipment	434,000	653,000	653,000	0
Medical Dental and Laboratory Supplies	635,000	302,000	302,000	0
Memberships	182,000	0	0	0
Miscellaneous Expense	10,000	10,000	10,000	0
Office Expense	0	0	600,000	600,000
Office Expense-Other	427,000	458,000	0	-458,000
Office Expense-Postage	65,000	64,000	0	-64,000
Office Expense-Stat and Forms	10,000	13,000	0	-13,000
Professional and Specialized Services	166,172,000	172,855,000	0	-172,855,000
Professional Services	0	0	174,047,000	174,047,000
Publication and Legal Notices	88,000	64,000	64,000	0
Rents and Leases-Bldg and Improvements	1,563,000	2,548,000	3,056,000	508,000
Rents and Leases-Equipment	361,000	535,000	535,000	0
Small Tools and Instruments	0	0	0	0
Special Departmental Expense	739,000	762,000	764,000	2,000
Technical Services	0	0	0	0
Transportation and Travel	0	0	539,000	539,000
Transportation and Travel-Auto Mileage	35,000	35,000	0	-35,000
Transportation and Travel-Auto Service	162,000	162,000	0	-162,000
Transportation and Travel-Other	298,000	318,000	0	-318,000
Transportation and Travel-Traveling	22,000	22,000	0	-22,000
Utilities	1,583,000	1,916,000	1,550,000	-366,000
Expense Applicable to Prior Years	-6,725,000	0	0	0
Less: Expenditure Distribution	0	0	0	0
Total Services and Supplies	170,115,000	185,514,000	186,601,000	1,087,000
<u>Other Charges</u>				
Other Charges	1,425,000	1,451,000	1,261,000	-190,000
Total Other Charges	1,425,000	1,451,000	1,261,000	-190,000

Health Services - Administration (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
Fixed Assets				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	1,639,000	2,485,000	0	-2,485,000
Telecommunications	0	0	3,485,000	3,485,000
Computer Info and Data Processing Sys	0	0	0	0
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	0	0
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	1,434,000	1,434,000	2,614,000	1,180,000
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	0	0	0	0
Total Equipment	3,073,000	3,919,000	6,099,000	2,180,000
Total Fixed Assets	3,073,000	3,919,000	6,099,000	2,180,000
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Reserves				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	268,574,000	295,344,000	296,705,000	1,361,000
Less: Intrafund Transfers	28,973,000	34,152,000	36,624,000	2,472,000
TOTAL NET REQUIREMENTS	239,601,000	261,192,000	260,081,000	-1,111,000

Health Services - Administration (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	4,025,000	2,717,000	2,717,000	0
Revenue from Use of Money and Property	0	0	0	0
Intergovernmental Revenues-Federal	13,383,000	14,480,000	14,880,000	400,000
Intergovernmental Revenues-State	821,000	760,000	760,000	0
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	139,286,000	192,710,000	173,921,000	-18,789,000
Miscellaneous Revenues	11,978,000	0	11,978,000	11,978,000
Other Financing Sources	1,489,000	1,763,000	1,763,000	0
TOTAL AVAILABLE FINANCING	170,982,000	212,430,000	206,019,000	-6,411,000
NET COUNTY COST	68,619,000	48,762,000	54,062,000	5,300,000

HEALTH SERVICES - OFFICE OF MANAGED CARE

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	8,892,000	10,211,000	9,454,000	-757,000
Employee Benefits	2,622,000	2,699,000	3,148,000	449,000
Total Salaries and Employee Benefits	11,514,000	12,910,000	12,602,000	-308,000
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	380,000	4,122,000	419,000	-3,703,000
Contracted Program Services	0	0	0	0
Food	0	0	0	0
Household Expenses	0	0	0	0
Information Technology-Security	0	0	0	0
Insurance	3,000	3,000	3,000	0
Maintenance-Buildings and Improvements	0	0	0	0
Maintenance-Equipment	0	0	0	0
Medical Dental and Laboratory Supplies	15,782,000	17,864,000	17,864,000	0
Memberships	23,000	23,000	23,000	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	1,355,000	1,355,000
Office Expense-Other	328,000	653,000	0	-653,000
Office Expense-Postage	737,000	737,000	0	-737,000
Office Expense-Stat and Forms	0	0	0	0
Professional and Specialized Services	98,834,000	105,392,000	0	-105,392,000
Professional Services	0	0	107,008,000	107,008,000
Publication and Legal Notices	0	0	0	0
Rents and Leases-Bldg and Improvements	1,164,000	1,073,000	1,112,000	39,000
Rents and Leases-Equipment	0	0	0	0
Small Tools and Instruments	0	0	0	0
Special Departmental Expense	208,000	208,000	208,000	0
Technical Services	0	0	0	0
Transportation and Travel	0	0	29,000	29,000
Transportation and Travel-Auto Mileage	1,000	7,000	0	-7,000
Transportation and Travel-Auto Service	0	0	0	0
Transportation and Travel-Other	0	0	0	0
Transportation and Travel-Traveling	22,000	22,000	0	-22,000
Utilities	0	0	0	0
Expense Applicable to Prior Years	-700,000	0	0	0
Less: Expenditure Distribution	14,753,000	14,753,000	14,818,000	65,000
Total Services and Supplies	102,029,000	115,351,000	113,203,000	-2,148,000
<u>Other Charges</u>				
Other Charges	5,000	5,000	5,000	0
Total Other Charges	5,000	5,000	5,000	0

Health Services - Office of Managed Care (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	50,000	50,000	0	-50,000
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	50,000	50,000
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	0	0	0	0
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	0	0	0	0
Total Equipment	50,000	50,000	50,000	0
Total Fixed Assets	50,000	50,000	50,000	0
<u>Other Financing Uses</u>				
Operating Transfers Out	0	0	0	0
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
<u>Reserves</u>				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	113,598,000	128,316,000	125,860,000	-2,456,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	113,598,000	128,316,000	125,860,000	-2,456,000

Health Services - Office of Managed Care (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	206,000	206,000	206,000	0
Intergovernmental Revenues-Federal	0	0	0	0
Intergovernmental Revenues-State	19,952,000	18,833,000	19,341,000	508,000
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	94,227,000	109,364,000	106,400,000	-2,964,000
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	0	0	0	0
TOTAL AVAILABLE FINANCING	114,385,000	128,403,000	125,947,000	-2,456,000
NET COUNTY COST	-787,000	-87,000	-87,000	0

HEALTH SERVICES - TOBACCO SETTLEMENT

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Contracted Program Services	0	0	0	0
Food	0	0	0	0
Household Expenses	0	0	0	0
Information Technology-Security	0	0	0	0
Insurance	0	0	0	0
Maintenance-Buildings and Improvements	0	0	0	0
Maintenance-Equipment	0	0	0	0
Medical Dental and Laboratory Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Office Expense-Other	0	0	0	0
Office Expense-Postage	0	0	0	0
Office Expense-Stat and Forms	0	0	0	0
Professional and Specialized Services	16,791,000	16,791,000	0	-16,791,000
Professional Services	0	0	15,498,000	15,498,000
Publication and Legal Notices	0	0	0	0
Rents and Leases-Bldg and Improvements	0	0	0	0
Rents and Leases-Equipment	0	0	0	0
Small Tools and Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Technical Services	0	0	0	0
Transportation and Travel	0	0	0	0
Transportation and Travel-Auto Mileage	0	0	0	0
Transportation and Travel-Auto Service	0	0	0	0
Transportation and Travel-Other	0	0	0	0
Transportation and Travel-Traveling	0	0	0	0
Utilities	0	0	0	0
Expense Applicable to Prior Years	0	0	0	0
Less: Expenditure Distribution	0	0	0	0
Total Services and Supplies	16,791,000	16,791,000	15,498,000	-1,293,000
<u>Other Charges</u>				
Other Charges	0	0	0	0
Total Other Charges	0	0	0	0

Health Services - Tobacco Settlement (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	0	0	0	0
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	0	0
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	0	0	0	0
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	0	0	0	0
Total Equipment	0	0	0	0
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Operating Transfers Out	0	0	0	0
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
<u>Reserves</u>				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	16,791,000	16,791,000	15,498,000	-1,293,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	16,791,000	16,791,000	15,498,000	-1,293,000

Health Services - Tobacco Settlement (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	0	0	0	0
Intergovernmental Revenues-Federal	0	0	0	0
Intergovernmental Revenues-State	0	0	0	0
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	0	0	0	0
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	0	0	0	0
TOTAL AVAILABLE FINANCING	0	0	0	0
NET COUNTY COST	16,791,000	16,791,000	15,498,000	-1,293,000

HEALTH SERVICES - OFFICE OF AIDS PROGRAMS AND POLICY

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	9,546,000	10,687,000	10,322,000	-365,000
Employee Benefits	4,278,000	4,366,000	4,941,000	575,000
Total Salaries and Employee Benefits	13,824,000	15,053,000	15,263,000	210,000
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	286,000	286,000	314,000	28,000
Contracted Program Services	0	0	0	0
Food	0	0	0	0
Household Expenses	0	0	0	0
Information Technology-Security	0	0	0	0
Insurance	5,000	5,000	7,000	2,000
Maintenance-Buildings and Improvements	5,000	0	0	0
Maintenance-Equipment	15,000	15,000	15,000	0
Medical Dental and Laboratory Supplies	99,000	99,000	99,000	0
Memberships	98,000	98,000	98,000	0
Miscellaneous Expense	30,000	60,000	30,000	-30,000
Office Expense	0	0	415,000	415,000
Office Expense-Other	392,000	697,000	0	-697,000
Office Expense-Postage	23,000	23,000	0	-23,000
Office Expense-Stat and Forms	4,000	8,000	0	-8,000
Professional and Specialized Services	74,272,000	72,631,000	0	-72,631,000
Professional Services	0	0	72,039,000	72,039,000
Publication and Legal Notices	0	0	0	0
Rents and Leases-Bldg and Improvements	728,000	728,000	2,001,000	1,273,000
Rents and Leases-Equipment	88,000	87,000	87,000	0
Small Tools and Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Technical Services	0	0	0	0
Transportation and Travel	0	0	304,000	304,000
Transportation and Travel-Auto Mileage	35,000	26,000	0	-26,000
Transportation and Travel-Auto Service	23,000	19,000	0	-19,000
Transportation and Travel-Other	0	0	0	0
Transportation and Travel-Traveling	234,000	332,000	0	-332,000
Utilities	6,000	0	0	0
Expense Applicable to Prior Years	0	0	0	0
Less: Expenditure Distribution	0	0	0	0
Total Services and Supplies	76,343,000	75,114,000	75,409,000	295,000
<u>Other Charges</u>				
Other Charges	5,000	5,000	5,000	0
Total Other Charges	5,000	5,000	5,000	0

Health Services - Office of AIDS Programs and Policy (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
Fixed Assets				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	43,000	43,000	0	-43,000
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	30,000	30,000
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	0	0	0	0
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	0	0	0	0
Total Equipment	43,000	43,000	30,000	-13,000
Total Fixed Assets	43,000	43,000	30,000	-13,000
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Reserves				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	90,215,000	90,215,000	90,707,000	492,000
Less: Intrafund Transfers	3,249,000	3,249,000	3,249,000	0
TOTAL NET REQUIREMENTS	86,966,000	86,966,000	87,458,000	492,000

Health Services - Office of AIDS Programs and Policy (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	0	0	0	0
Intergovernmental Revenues-Federal	63,173,000	63,173,000	62,263,000	-910,000
Intergovernmental Revenues-State	7,819,000	7,819,000	9,219,000	1,400,000
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	0	0	0	0
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	73,000	73,000	75,000	2,000
TOTAL AVAILABLE FINANCING	71,065,000	71,065,000	71,557,000	492,000
NET COUNTY COST	15,901,000	15,901,000	15,901,000	0

HEALTH SERVICES - ALCOHOL AND DRUG PROGRAMS ADMINISTRATION

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	9,559,000	10,474,000	10,072,000	-402,000
Employee Benefits	4,305,000	4,305,000	4,764,000	459,000
Total Salaries and Employee Benefits	13,864,000	14,779,000	14,836,000	57,000
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	142,000	142,000	100,000	-42,000
Contracted Program Services	0	0	0	0
Food	0	0	0	0
Household Expenses	0	0	0	0
Information Technology-Security	0	0	0	0
Insurance	21,000	21,000	19,000	-2,000
Maintenance-Buildings and Improvements	35,000	35,000	15,000	-20,000
Maintenance-Equipment	30,000	30,000	0	-30,000
Medical Dental and Laboratory Supplies	0	0	0	0
Memberships	15,000	15,000	15,000	0
Miscellaneous Expense	46,000	46,000	46,000	0
Office Expense	0	0	1,086,000	1,086,000
Office Expense-Other	524,000	524,000	0	-524,000
Office Expense-Postage	4,000	4,000	0	-4,000
Office Expense-Stat and Forms	74,000	74,000	0	-74,000
Professional and Specialized Services	162,924,000	162,924,000	0	-162,924,000
Professional Services	0	0	173,412,000	173,412,000
Publication and Legal Notices	0	0	0	0
Rents and Leases-Bldg and Improvements	1,384,000	1,384,000	1,423,000	39,000
Rents and Leases-Equipment	43,000	43,000	43,000	0
Small Tools and Instruments	0	0	0	0
Special Departmental Expense	36,000	36,000	36,000	0
Technical Services	0	0	0	0
Transportation and Travel	0	0	82,000	82,000
Transportation and Travel-Auto Mileage	32,000	32,000	0	-32,000
Transportation and Travel-Auto Service	18,000	18,000	0	-18,000
Transportation and Travel-Other	0	0	0	0
Transportation and Travel-Traveling	45,000	45,000	0	-45,000
Utilities	9,000	9,000	8,000	-1,000
Expense Applicable to Prior Years	-1,256,000	0	0	0
Less: Expenditure Distribution	0	0	0	0
Total Services and Supplies	164,126,000	165,382,000	176,285,000	10,903,000
<u>Other Charges</u>				
Other Charges	7,000	7,000	7,000	0
Total Other Charges	7,000	7,000	7,000	0

Health Services - Alcohol and Drug Programs Administration (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
Fixed Assets				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	60,000	60,000	0	-60,000
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	60,000	60,000
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	0	0	0	0
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	0	0	0	0
Total Equipment	60,000	60,000	60,000	0
Total Fixed Assets	60,000	60,000	60,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Reserves				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	178,057,000	180,228,000	191,188,000	10,960,000
Less: Intrafund Transfers	29,508,000	29,508,000	32,817,000	3,309,000
TOTAL NET REQUIREMENTS	148,549,000	150,720,000	158,371,000	7,651,000

Health Services - Alcohol and Drug Programs Administration (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	0	0	0	0
Intergovernmental Revenues-Federal	68,715,000	68,715,000	65,230,000	-3,485,000
Intergovernmental Revenues-State	23,422,000	23,422,000	27,912,000	4,490,000
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	11,174,000	11,174,000	16,067,000	4,893,000
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	42,751,000	43,666,000	45,535,000	1,869,000
TOTAL AVAILABLE FINANCING	146,062,000	146,977,000	154,744,000	7,767,000
NET COUNTY COST	2,487,000	3,743,000	3,627,000	-116,000

HEALTH SERVICES - PUBLIC HEALTH

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	132,949,000	140,601,000	135,404,000	-5,197,000
Employee Benefits	56,338,000	57,654,000	63,324,000	5,670,000
Total Salaries and Employee Benefits	189,287,000	198,255,000	198,728,000	473,000
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	40,000	40,000	40,000	0
Communications	3,209,000	3,209,000	3,134,000	-75,000
Contracted Program Services	0	0	0	0
Food	0	0	0	0
Household Expenses	693,000	693,000	693,000	0
Information Technology-Security	0	0	0	0
Insurance	952,000	1,143,000	921,000	-222,000
Maintenance-Buildings and Improvements	269,000	269,000	274,000	5,000
Maintenance-Equipment	184,000	184,000	184,000	0
Medical Dental and Laboratory Supplies	6,085,000	7,312,000	7,196,000	-116,000
Memberships	23,000	22,000	22,000	0
Miscellaneous Expense	6,000	6,000	6,000	0
Office Expense	0	0	2,371,000	2,371,000
Office Expense-Other	865,000	865,000	0	-865,000
Office Expense-Postage	446,000	413,000	0	-413,000
Office Expense-Stat and Forms	1,064,000	1,064,000	0	-1,064,000
Professional and Specialized Services	55,422,000	72,037,000	0	-72,037,000
Professional Services	0	0	71,367,000	71,367,000
Publication and Legal Notices	110,000	110,000	110,000	0
Rents and Leases-Bldg and Improvements	6,480,000	7,095,000	7,176,000	81,000
Rents and Leases-Equipment	507,000	507,000	986,000	479,000
Small Tools and Instruments	1,000	1,000	1,000	0
Special Departmental Expense	93,000	93,000	93,000	0
Technical Services	0	0	0	0
Transportation and Travel	0	0	1,348,000	1,348,000
Transportation and Travel-Auto Mileage	834,000	834,000	0	-834,000
Transportation and Travel-Auto Service	244,000	244,000	0	-244,000
Transportation and Travel-Other	51,000	51,000	0	-51,000
Transportation and Travel-Traveling	226,000	226,000	0	-226,000
Utilities	1,430,000	1,430,000	1,241,000	-189,000
Expense Applicable to Prior Years	-1,129,000	0	0	0
Less: Expenditure Distribution	0	0	0	0
Total Services and Supplies	78,105,000	97,848,000	97,163,000	-685,000
<u>Other Charges</u>				
Other Charges	1,468,000	2,468,000	888,000	-1,580,000
Total Other Charges	1,468,000	2,468,000	888,000	-1,580,000

Health Services - Public Health (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
Fixed Assets				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	1,122,000	1,882,000	0	-1,882,000
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	1,882,000	1,882,000
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	59,000	17,000	17,000	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	207,000	94,000	94,000	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	663,000	133,000	133,000	0
Non-Medical Laboratory and Testing Equip	18,000	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	0	424,000	424,000	0
Total Equipment	2,069,000	2,550,000	2,550,000	0
Total Fixed Assets	2,069,000	2,550,000	2,550,000	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Reserves				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	270,929,000	301,121,000	299,329,000	-1,792,000
Less: Intrafund Transfers	1,659,000	2,365,000	1,181,000	-1,184,000
TOTAL NET REQUIREMENTS	269,270,000	298,756,000	298,148,000	-608,000

Health Services - Public Health (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes				0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	0	0	0	0
Intergovernmental Revenues-Federal	40,614,000	45,729,000	44,448,000	-1,281,000
Intergovernmental Revenues-State	51,058,000	65,437,000	62,316,000	-3,121,000
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	57,441,000	55,730,000	57,244,000	1,514,000
Miscellaneous Revenues	7,014,000	6,792,000	7,442,000	650,000
Other Financing Sources	1,689,000	5,208,000	3,285,000	-1,923,000
TOTAL AVAILABLE FINANCING	157,816,000	178,896,000	174,735,000	-4,161,000
NET COUNTY COST	111,454,000	119,860,000	123,413,000	3,553,000

HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	12,062,000	12,355,000	14,654,000	2,299,000
Employee Benefits	4,528,000	4,674,000	5,663,000	989,000
Total Salaries and Employee Benefits	16,590,000	17,029,000	20,317,000	3,288,000
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	14,000	15,000	14,000	-1,000
Communications	75,000	82,000	75,000	-7,000
Contracted Program Services	0	0	0	0
Food	1,000	1,000	1,000	0
Household Expenses	27,000	45,000	12,000	-33,000
Information Technology-Security	0	0	0	0
Insurance	184,000	125,000	235,000	110,000
Maintenance-Buildings and Improvements	34,000	62,000	62,000	0
Maintenance-Equipment	5,000	6,000	6,000	0
Medical Dental and Laboratory Supplies	1,440,000	1,386,000	1,355,000	-31,000
Memberships	0	0	0	0
Miscellaneous Expense	0	4,000	0	-4,000
Office Expense	0	0	84,000	84,000
Office Expense-Other	50,000	70,000	0	-70,000
Office Expense-Postage	9,000	9,000	0	-9,000
Office Expense-Stat and Forms	25,000	31,000	0	-31,000
Professional and Specialized Services	4,140,000	3,961,000	0	-3,961,000
Professional Services	0	0	4,349,000	4,349,000
Publication and Legal Notices	0	0	0	0
Rents and Leases-Bldg and Improvements	0	0	0	0
Rents and Leases-Equipment	34,000	41,000	34,000	-7,000
Small Tools and Instruments	5,000	4,000	5,000	1,000
Special Departmental Expense	33,000	33,000	33,000	0
Technical Services	0	0	0	0
Transportation and Travel	0	0	62,000	62,000
Transportation and Travel-Auto Mileage	24,000	24,000	0	-24,000
Transportation and Travel-Auto Service	36,000	34,000	0	-34,000
Transportation and Travel-Other	0	0	0	0
Transportation and Travel-Traveling	2,000	3,000	0	-3,000
Utilities	15,000	18,000	11,000	-7,000
Expense Applicable to Prior Years	0	0	0	0
Less: Expenditure Distribution	0	0	0	0
	0	0	0	0
Total Services and Supplies	6,153,000	5,954,000	6,338,000	384,000
<u>Other Charges</u>				
Other Charges	1,888,000	538,000	237,000	-301,000
Total Other Charges	1,888,000	538,000	237,000	-301,000

Health Services - Juvenile Court Health Services (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	0	0	0	0
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	0	0
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	0	0	90,000	90,000
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	0	0	0	0
Total Equipment	0	0	90,000	90,000
Total Fixed Assets	0	0	90,000	90,000
<u>Other Financing Uses</u>				
Operating Transfers Out	0	0	0	0
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
<u>Reserves</u>				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	24,631,000	23,521,000	26,982,000	3,461,000
Less: Intrafund Transfers	17,793,000	17,518,000	20,533,000	3,015,000
TOTAL NET REQUIREMENTS	6,838,000	6,003,000	6,449,000	446,000

Health Services - Juvenile Court Health Services (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	0	0	0	0
Intergovernmental Revenues-Federal	0	0	0	0
Intergovernmental Revenues-State	0	0	0	0
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	151,000	84,000	84,000	0
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	0	0	0	0
TOTAL AVAILABLE FINANCING	151,000	84,000	84,000	0
NET COUNTY COST	6,687,000	5,919,000	6,365,000	446,000

HEALTH SERVICES - CHILDREN'S MEDICAL SERVICES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	40,532,000	46,079,000	42,696,000	-3,383,000
Employee Benefits	14,934,000	15,464,000	17,950,000	2,486,000
Total Salaries and Employee Benefits	55,466,000	61,543,000	60,646,000	-897,000
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	1,125,000	501,000	876,000	375,000
Contracted Program Services	0	0	0	0
Food	12,000	11,000	12,000	1,000
Household Expenses	5,000	0	5,000	5,000
Information Technology-Security	0	0	0	0
Insurance	77,000	77,000	86,000	9,000
Maintenance-Buildings and Improvements	62,000	2,000	52,000	50,000
Maintenance-Equipment	94,000	32,000	94,000	62,000
Medical Dental and Laboratory Supplies	112,000	82,000	112,000	30,000
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	1,377,000	1,377,000
Office Expense-Other	518,000	1,765,000	0	-1,765,000
Office Expense-Postage	551,000	567,000	0	-567,000
Office Expense-Stat and Forms	269,000	157,000	0	-157,000
Professional and Specialized Services	5,434,000	7,064,000	0	-7,064,000
Professional Services	0	0	7,725,000	7,725,000
Publication and Legal Notices	0	0	0	0
Rents and Leases-Bldg and Improvements	0	0	0	0
Rents and Leases-Equipment	4,249,000	4,233,000	3,946,000	-287,000
Small Tools and Instruments	0	0	0	0
Special Departmental Expense	601,000	616,000	601,000	-15,000
Technical Services	0	0	0	0
Transportation and Travel	0	0	223,000	223,000
Transportation and Travel-Auto Mileage	120,000	120,000	0	-120,000
Transportation and Travel-Auto Service	18,000	13,000	0	-13,000
Transportation and Travel-Other	72,000	32,000	0	-32,000
Transportation and Travel-Traveling	25,000	58,000	0	-58,000
Utilities	0	0	0	0
Expense Applicable to Prior Years	0	0	0	0
Less: Expenditure Distribution	0	0	0	0
Total Services and Supplies	13,344,000	15,330,000	15,109,000	-221,000
<u>Other Charges</u>				
Other Charges	8,211,000	9,518,000	9,118,000	-400,000
Total Other Charges	8,211,000	9,518,000	9,118,000	-400,000

Health Services - Children's Medical Services (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	40,000	40,000	0	-40,000
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	40,000	40,000
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	60,000	60,000	60,000	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	0	0	0	0
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	0	0	0	0
Total Equipment	100,000	100,000	100,000	0
Total Fixed Assets	100,000	100,000	100,000	0
<u>Other Financing Uses</u>				
Operating Transfers Out	0	0	0	0
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
<u>Reserves</u>				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	77,121,000	86,491,000	84,973,000	-1,518,000
Less: Intrafund Transfers	91,000	91,000	91,000	0
TOTAL NET REQUIREMENTS	77,030,000	86,400,000	84,882,000	-1,518,000

Health Services - Children's Medical Services (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	0	0	0	0
Intergovernmental Revenues-Federal	0	0	0	0
Intergovernmental Revenues-State	49,668,000	59,185,000	25,274,000	-33,911,000
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	2,601,000	2,601,000	36,038,000	33,437,000
Miscellaneous Revenues	19,000	0	0	0
Other Financing Sources	0	0	0	0
TOTAL AVAILABLE FINANCING	52,288,000	61,786,000	61,312,000	-474,000
NET COUNTY COST	24,742,000	24,614,000	23,570,000	-1,044,000

HEALTH SERVICES - HEALTH CARE

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Contracted Program Services	0	0	0	0
Food	0	0	0	0
Household Expenses	0	0	0	0
Information Technology-Security	0	0	0	0
Insurance	0	0	0	0
Maintenance-Buildings and Improvements	0	0	0	0
Maintenance-Equipment	0	0	0	0
Medical Dental and Laboratory Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Office Expense-Other	0	0	0	0
Office Expense-Postage	0	0	0	0
Office Expense-Stat and Forms	0	0	0	0
Professional and Specialized Services	0	0	0	0
Professional Services	0	0	0	0
Publication and Legal Notices	0	0	0	0
Rents and Leases-Bldg and Improvements	0	0	0	0
Rents and Leases-Equipment	0	0	0	0
Small Tools and Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Technical Services	0	0	0	0
Transportation and Travel	0	0	0	0
Transportation and Travel-Auto Mileage	0	0	0	0
Transportation and Travel-Auto Service	0	0	0	0
Transportation and Travel-Other	0	0	0	0
Transportation and Travel-Traveling	0	0	0	0
Utilities	0	0	0	0
Expense Applicable to Prior Years	0	0	0	0
Less: Expenditure Distribution	0	0	0	0
Total Services and Supplies	0	0	0	0
<u>Other Charges</u>				
Other Charges	429,859,000	429,859,000	429,859,000	0
Total Other Charges	429,859,000	429,859,000	429,859,000	0

Health Services - Health Care (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
Fixed Assets				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	0	0	0	0
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	0	0
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	0	0	0	0
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	0	0	0	0
Total Equipment	0	0	0	0
Total Fixed Assets	0	0	0	0
Other Financing Uses				
Operating Transfers Out	0	0	0	0
Total Other Financing Uses	0	0	0	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Reserves				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	429,859,000	429,859,000	429,859,000	0
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	429,859,000	429,859,000	429,859,000	0

Health Services - Health Care (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	0	0	0	0
Intergovernmental Revenues-Federal	0	0	0	0
Intergovernmental Revenues-State	0	0	0	0
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	0	0	0	0
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	429,859,000	429,859,000	429,859,000	0
TOTAL AVAILABLE FINANCING	429,859,000	429,859,000	429,859,000	0
NET COUNTY COST	0	0	0	0

HEALTH SERVICES - REALIGNMENT

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Contracted Program Services	0	0	0	0
Food	0	0	0	0
Household Expenses	0	0	0	0
Information Technology-Security	0	0	0	0
Insurance	0	0	0	0
Maintenance-Buildings and Improvements	0	0	0	0
Maintenance-Equipment	0	0	0	0
Medical Dental and Laboratory Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Office Expense-Other	0	0	0	0
Office Expense-Postage	0	0	0	0
Office Expense-Stat and Forms	0	0	0	0
Professional and Specialized Services	0	0	0	0
Professional Services	0	0	0	0
Publication and Legal Notices	0	0	0	0
Rents and Leases-Bldg and Improvements	0	0	0	0
Rents and Leases-Equipment	0	0	0	0
Small Tools and Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Technical Services	0	0	0	0
Transportation and Travel	0	0	0	0
Transportation and Travel-Auto Mileage	0	0	0	0
Transportation and Travel-Auto Service	0	0	0	0
Transportation and Travel-Other	0	0	0	0
Transportation and Travel-Traveling	0	0	0	0
Utilities	0	0	0	0
Expense Applicable to Prior Years	0	0	0	0
Less: Expenditure Distribution	0	0	0	0
Total Services and Supplies	0	0	0	0
<u>Other Charges</u>				
Other Charges	0	0	0	0
Total Other Charges	0	0	0	0

Health Services - Realignment (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	0	0	0	0
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	0	0
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	0	0	0	0
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	0	0	0	0
Total Equipment	0	0	0	0
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Operating Transfers Out	0	0	0	0
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
<u>Reserves</u>				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	0	0	0	0
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	0	0	0	0

Health Services - Realignment (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	0	0	0	0
Intergovernmental Revenues-Federal	0	0	0	0
Intergovernmental Revenues-State	128,852,000	128,852,000	128,852,000	0
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	0	0	0	0
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	0	0	0	0
TOTAL AVAILABLE FINANCING	128,852,000	128,852,000	128,852,000	0
NET COUNTY COST	-128,852,000	-128,852,000	-128,852,000	0

HEALTH SERVICES - CONTRIBUTIONS TO HOSPITAL ENTERPRISE FUNDS

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Contracted Program Services	0	0	0	0
Food	0	0	0	0
Household Expenses	0	0	0	0
Information Technology-Security	0	0	0	0
Insurance	0	0	0	0
Maintenance-Buildings and Improvements	0	0	0	0
Maintenance-Equipment	0	0	0	0
Medical Dental and Laboratory Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Office Expense-Other	0	0	0	0
Office Expense-Postage	0	0	0	0
Office Expense-Stat and Forms	0	0	0	0
Professional and Specialized Services	0	0	0	0
Professional Services	0	0	0	0
Publication and Legal Notices	0	0	0	0
Rents and Leases-Bldg and Improvements	0	0	0	0
Rents and Leases-Equipment	0	0	0	0
Small Tools and Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Technical Services	0	0	0	0
Transportation and Travel	0	0	0	0
Transportation and Travel-Auto Mileage	0	0	0	0
Transportation and Travel-Auto Service	0	0	0	0
Transportation and Travel-Other	0	0	0	0
Transportation and Travel-Traveling	0	0	0	0
Utilities	0	0	0	0
Expense Applicable to Prior Years	0	0	0	0
Less: Expenditure Distribution	0	0	0	0
Total Services and Supplies	0	0	0	0
<u>Other Charges</u>				
Other Charges	0	0	0	0
Total Other Charges	0	0	0	0

Health Services - Contributions to Hospital Enterprise Funds (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	0	0	0	0
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	0	0
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	0	0	0	0
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	0	0	0	0
Total Equipment	0	0	0	0
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Operating Transfers Out	520,368,000	530,221,000	540,244,000	10,023,000
Total Other Financing Uses	520,368,000	530,221,000	540,244,000	10,023,000
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
<u>Reserves</u>				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	520,368,000	530,221,000	540,244,000	10,023,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	520,368,000	530,221,000	540,244,000	10,023,000

Health Services - Contributions to Hospital Enterprise Funds (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	0	0	0	0
Intergovernmental Revenues-Federal	0	0	0	0
Intergovernmental Revenues-State	0	0	0	0
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	0	0	0	0
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	0	0	0	0
TOTAL AVAILABLE FINANCING	0	0	0	0
NET COUNTY COST	520,368,000	530,221,000	540,244,000	10,023,000

HEALTH SERVICES - ANTELOPE VALLEY CLUSTER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	26,497,000	27,384,000	27,352,000	-32,000
Employee Benefits	14,531,000	15,492,000	17,553,000	2,061,000
Total Salaries and Employee Benefits	41,028,000	42,876,000	44,905,000	2,029,000
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	53,000	61,000	61,000	0
Communications	379,000	405,000	484,000	79,000
Contracted Program Services	0	0	0	0
Food	689,000	592,000	592,000	0
Household Expenses	230,000	216,000	216,000	0
Information Technology-Security	0	0	0	0
Insurance	559,000	649,000	679,000	30,000
Maintenance-Buildings and Improvements	809,000	841,000	915,000	74,000
Maintenance-Equipment	394,000	202,000	202,000	0
Medical Dental and Laboratory Supplies	5,648,000	5,648,000	5,599,000	-49,000
Memberships	71,000	26,000	26,000	0
Miscellaneous Expense	0	1,000	1,000	0
Office Expense	0	0	373,000	373,000
Office Expense-Other	182,000	182,000	0	-182,000
Office Expense-Postage	37,000	37,000	0	-37,000
Office Expense-Stat and Forms	137,000	154,000	0	-154,000
Professional and Specialized Services	23,233,000	24,838,000	0	-24,838,000
Professional Services	0	0	24,232,000	24,232,000
Publication and Legal Notices	52,000	11,000	11,000	0
Rents and Leases-Bldg and Improvements	94,000	95,000	150,000	55,000
Rents and Leases-Equipment	359,000	359,000	360,000	1,000
Small Tools and Instruments	8,000	18,000	18,000	0
Special Departmental Expense	401,000	408,000	408,000	0
Technical Services	0	0	0	0
Transportation and Travel	0	0	176,000	176,000
Transportation and Travel-Auto Mileage	63,000	74,000	0	-74,000
Transportation and Travel-Auto Service	104,000	98,000	0	-98,000
Transportation and Travel-Other	0	3,000	0	-3,000
Transportation and Travel-Traveling	1,000	1,000	0	-1,000
Utilities	1,465,000	1,485,000	1,380,000	-105,000
Expense Applicable to Prior Years	0	0	0	0
Less: Expenditure Distribution	0	0	0	0
Total Services and Supplies	34,968,000	36,404,000	35,883,000	-521,000
<u>Other Charges</u>				
Other Charges	2,902,000	3,347,000	2,152,000	-1,195,000
Total Other Charges	2,902,000	3,347,000	2,152,000	-1,195,000

Health Services - Antelope Valley Cluster (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	26,000	26,000	0	-26,000
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	25,000	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	73,000	73,000	185,000	112,000
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	14,000	0	-14,000
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	11,000	0	-11,000
Vehicles and Transportation Equipment	0	0	25,000	25,000
Watercraft	0	0	0	0
Other Undefined Assets	6,000	6,000	26,000	20,000
Total Equipment	130,000	130,000	236,000	106,000
Total Fixed Assets	130,000	130,000	236,000	106,000
<u>Other Financing Uses</u>				
Operating Transfers Out	0	0	0	0
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
<u>Reserves</u>				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	79,028,000	82,757,000	83,176,000	419,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	79,028,000	82,757,000	83,176,000	419,000

Health Services - Antelope Valley Cluster (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Revenue from Use of Money and Property	3,000	6,000	3,000	-3,000
Intergovernmental Revenues-Federal	0	0	0	0
Intergovernmental Revenues-State	1,389,000	1,385,000	1,360,000	-25,000
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	29,309,000	30,168,000	28,022,000	-2,146,000
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	9,047,000	9,047,000	16,051,000	7,004,000
TOTAL AVAILABLE FINANCING	39,748,000	40,606,000	45,436,000	4,830,000
COUNTY CONTRIBUTION	39,280,000	42,151,000	37,740,000	-4,411,000

HEALTH SERVICES - COASTAL CLUSTER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	181,818,000	185,126,000	189,946,000	4,820,000
Employee Benefits	70,623,000	69,294,000	79,702,000	10,408,000
Total Salaries and Employee Benefits	252,441,000	254,420,000	269,648,000	15,228,000
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	1,668,000	1,617,000	1,617,000	0
Communications	3,192,000	2,939,000	3,036,000	97,000
Contracted Program Services	0	0	0	0
Food	39,000	39,000	39,000	0
Household Expenses	2,306,000	1,113,000	1,113,000	0
Information Technology-Security	0	0	0	0
Insurance	2,051,000	2,382,000	2,574,000	192,000
Maintenance-Buildings and Improvements	1,182,000	1,096,000	1,125,000	29,000
Maintenance-Equipment	2,525,000	2,290,000	2,184,000	-106,000
Medical Dental and Laboratory Supplies	59,061,000	55,039,000	57,389,000	2,350,000
Memberships	173,000	173,000	175,000	2,000
Miscellaneous Expense	52,000	176,000	151,000	-25,000
Office Expense	0	0	2,921,000	2,921,000
Office Expense-Other	1,307,000	1,634,000	0	-1,634,000
Office Expense-Postage	166,000	207,000	0	-207,000
Office Expense-Stat and Forms	1,394,000	1,434,000	0	-1,434,000
Professional and Specialized Services	91,464,000	97,140,000	0	-97,140,000
Professional Services	0	0	101,364,000	101,364,000
Publication and Legal Notices	0	3,000	3,000	0
Rents and Leases-Bldg and Improvements	1,446,000	1,710,000	1,700,000	-10,000
Rents and Leases-Equipment	508,000	512,000	628,000	116,000
Small Tools and Instruments	13,000	16,000	16,000	0
Special Departmental Expense	653,000	580,000	580,000	0
Technical Services	0	0	0	0
Transportation and Travel	0	0	195,000	195,000
Transportation and Travel-Auto Mileage	15,000	32,000	0	-32,000
Transportation and Travel-Auto Service	98,000	97,000	0	-97,000
Transportation and Travel-Other	42,000	54,000	0	-54,000
Transportation and Travel-Traveling	55,000	52,000	0	-52,000
Utilities	4,523,000	4,924,000	4,722,000	-202,000
Expense Applicable to Prior Years	-500,000	0	0	0
Less: Expenditure Distribution	12,517,000	12,517,000	12,517,000	0
Total Services and Supplies	160,916,000	162,742,000	169,015,000	6,273,000
<u>Other Charges</u>				
Other Charges	13,618,000	15,421,000	16,406,000	985,000
Total Other Charges	13,618,000	15,421,000	16,406,000	985,000

Health Services - Coastal Cluster (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	21,000	0	0	0
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	0	0
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	32,000	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	50,000	50,000	50,000	0
Medical Equipment	6,704,000	1,189,000	3,491,000	2,302,000
Non-Medical Laboratory and Testing Equip	9,000	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	29,000	0	-29,000
Vehicles and Transportation Equipment	0	0	11,000	11,000
Watercraft	0	0	0	0
Other Undefined Assets	0	30,000	0	-30,000
Total Equipment	6,816,000	1,298,000	3,552,000	2,254,000
Total Fixed Assets	6,816,000	1,298,000	3,552,000	2,254,000
<u>Other Financing Uses</u>				
Operating Transfers Out	86,923,000	86,923,000	86,923,000	0
Total Other Financing Uses	86,923,000	86,923,000	86,923,000	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
<u>Reserves</u>				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	520,714,000	520,804,000	545,544,000	24,740,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	520,714,000	520,804,000	545,544,000	24,740,000

Health Services - Coastal Cluster (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	29,000	25,000	25,000	0
Intergovernmental Revenues-Federal	766,000	951,000	951,000	0
Intergovernmental Revenues-State	8,084,000	7,993,000	7,361,000	-632,000
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	424,686,000	407,119,000	391,807,000	-15,312,000
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	50,572,000	42,706,000	68,531,000	25,825,000
TOTAL AVAILABLE FINANCING	484,137,000	458,794,000	468,675,000	9,881,000
COUNTY CONTRIBUTION	36,577,000	62,010,000	76,869,000	14,859,000

HEALTH SERVICES - LAC+USC HEALTHCARE NETWORK

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	325,998,000	386,703,000	395,044,000	8,341,000
Employee Benefits	208,431,000	171,953,000	182,526,000	10,573,000
Less: Expenditure Distribution	0	0	0	0
Total Salaries and Employee Benefits	534,429,000	558,656,000	577,570,000	18,914,000
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	3,416,000	3,268,000	3,323,000	55,000
Communications	7,106,000	7,015,000	6,808,000	-207,000
Contracted Program Services	0	0	0	0
Food	229,000	231,000	229,000	-2,000
Household Expenses	4,276,000	4,006,000	4,071,000	65,000
Information Technology-Security	0	0	0	0
Insurance	5,449,000	5,314,000	4,893,000	-421,000
Maintenance-Buildings and Improvements	6,486,000	5,098,000	5,368,000	270,000
Maintenance-Equipment	5,258,000	5,658,000	5,617,000	-41,000
Medical Dental and Laboratory Supplies	197,989,000	191,339,000	186,890,000	-4,449,000
Memberships	270,000	167,000	264,000	97,000
Miscellaneous Expense	7,000	134,000	108,000	-26,000
Office Expense	0	0	7,723,000	7,723,000
Office Expense-Other	5,364,000	5,726,000	0	-5,726,000
Office Expense-Postage	49,000	77,000	0	-77,000
Office Expense-Stat and Forms	2,051,000	1,881,000	0	-1,881,000
Professional and Specialized Services	239,983,000	232,483,000	0	-232,483,000
Professional Services	0	0	237,622,000	237,622,000
Publication and Legal Notices	0	0	0	0
Rents and Leases-Bldg and Improvements	3,116,000	3,166,000	3,902,000	736,000
Rents and Leases-Equipment	4,367,000	4,881,000	4,523,000	-358,000
Small Tools and Instruments	420,000	447,000	420,000	-27,000
Special Departmental Expense	1,441,000	1,325,000	1,326,000	1,000
Technical Services	0	0	0	0
Transportation and Travel	0	0	820,000	820,000
Transportation and Travel-Auto Mileage	15,000	18,000	0	-18,000
Transportation and Travel-Auto Service	519,000	691,000	0	-691,000
Transportation and Travel-Other	83,000	88,000	0	-88,000
Transportation and Travel-Traveling	30,000	37,000	0	-37,000
Utilities	9,874,000	9,874,000	9,848,000	-26,000
Expense Applicable to Prior Years	-1,021,000	0	0	0
Less: Expenditure Distribution	70,203,000	72,104,000	72,104,000	0
Total Services and Supplies	426,574,000	410,820,000	411,651,000	831,000
<u>Other Charges</u>				
Other Charges	48,277,000	50,214,000	39,508,000	-10,706,000
Total Other Charges	48,277,000	50,214,000	39,508,000	-10,706,000

Health Services - LAC+USC Healthcare Network (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
Fixed Assets				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	52,000	432,000	0	-432,000
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	432,000	432,000
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	30,000	30,000	30,000	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	3,234,000	2,854,000	2,802,000	-52,000
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	0	0	0	0
Total Equipment	3,316,000	3,316,000	3,264,000	-52,000
Total Fixed Assets	3,316,000	3,316,000	3,264,000	-52,000
Other Financing Uses				
Operating Transfers Out	177,238,000	177,238,000	177,238,000	0
Total Other Financing Uses	177,238,000	177,238,000	177,238,000	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Reserves				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	1,189,834,000	1,200,244,000	1,209,231,000	8,987,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,189,834,000	1,200,244,000	1,209,231,000	8,987,000

Health Services - LAC+USC Healthcare Network (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	35,000	40,000	40,000	0
Intergovernmental Revenues-Federal	1,137,000	1,201,000	1,201,000	0
Intergovernmental Revenues-State	22,763,000	22,410,000	22,283,000	-127,000
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	854,170,000	810,711,000	761,270,000	-49,441,000
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	139,536,000	139,536,000	197,118,000	57,582,000
TOTAL AVAILABLE FINANCING	1,017,641,000	973,898,000	981,912,000	8,014,000
COUNTY CONTRIBUTION	172,193,000	226,346,000	227,319,000	973,000

HEALTH SERVICES - RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	68,362,000	77,446,000	76,515,000	-931,000
Employee Benefits	33,973,000	35,890,000	39,223,000	3,333,000
Total Salaries and Employee Benefits	102,335,000	113,336,000	115,738,000	2,402,000
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	66,000	102,000	102,000	0
Communications	997,000	1,348,000	1,133,000	-215,000
Contracted Program Services	0	0	0	0
Food	0	0	0	0
Household Expenses	283,000	470,000	470,000	0
Information Technology-Security	0	0	0	0
Insurance	639,000	885,000	715,000	-170,000
Maintenance-Buildings and Improvements	893,000	1,109,000	1,500,000	391,000
Maintenance-Equipment	1,112,000	1,384,000	1,400,000	16,000
Medical Dental and Laboratory Supplies	10,625,000	12,121,000	12,264,000	143,000
Memberships	72,000	72,000	112,000	40,000
Miscellaneous Expense	0	20,000	20,000	0
Office Expense	0	0	1,248,000	1,248,000
Office Expense-Other	571,000	1,093,000	0	-1,093,000
Office Expense-Postage	55,000	82,000	0	-82,000
Office Expense-Stat and Forms	235,000	120,000	0	-120,000
Professional and Specialized Services	23,906,000	29,263,000	0	-29,263,000
Professional Services	0	0	29,487,000	29,487,000
Publication and Legal Notices	3,000	54,000	54,000	0
Rents and Leases-Bldg and Improvements	0	71,000	179,000	108,000
Rents and Leases-Equipment	1,382,000	1,350,000	1,382,000	32,000
Small Tools and Instruments	8,000	6,000	6,000	0
Special Departmental Expense	171,000	153,000	153,000	0
Technical Services	0	0	0	0
Transportation and Travel	0	0	308,000	308,000
Transportation and Travel-Auto Mileage	9,000	0	0	0
Transportation and Travel-Auto Service	96,000	217,000	0	-217,000
Transportation and Travel-Other	0	5,000	0	-5,000
Transportation and Travel-Traveling	32,000	233,000	0	-233,000
Utilities	3,756,000	4,528,000	4,401,000	-127,000
Expense Applicable to Prior Years	0	0	0	0
Less: Expenditure Distribution	0	0	0	0
	0	0	0	0
Total Services and Supplies	44,911,000	54,686,000	54,934,000	248,000
<u>Other Charges</u>				
Other Charges	15,957,000	17,880,000	15,280,000	-2,600,000
Total Other Charges	15,957,000	17,880,000	15,280,000	-2,600,000

Health Services - Rancho Los Amigos National Rehabilitation Center (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	0	76,000	0	-76,000
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	50,000	50,000
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	7,000	7,000	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	160,000	141,000	141,000	0
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	27,000	0	-27,000
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	27,000	27,000
Watercraft	0	0	0	0
Other Undefined Assets	15,000	0	0	0
Total Equipment	175,000	251,000	225,000	-26,000
Total Fixed Assets	175,000	251,000	225,000	-26,000
<u>Other Financing Uses</u>				
Operating Transfers Out	34,924,000	34,924,000	34,924,000	0
Total Other Financing Uses	34,924,000	34,924,000	34,924,000	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
<u>Reserves</u>				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	198,302,000	221,077,000	221,101,000	24,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	198,302,000	221,077,000	221,101,000	24,000

Health Services - Rancho Los Amigos National Rehabilitation Center (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	12,000	18,000	12,000	-6,000
Intergovernmental Revenues-Federal	17,000	17,000	17,000	0
Intergovernmental Revenues-State	8,815,000	8,307,000	8,677,000	370,000
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	139,444,000	144,867,000	141,087,000	-3,780,000
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	11,906,000	11,906,000	22,651,000	10,745,000
TOTAL AVAILABLE FINANCING	160,194,000	165,115,000	172,444,000	7,329,000
COUNTY CONTRIBUTION	38,108,000	55,962,000	48,657,000	-7,305,000

HEALTH SERVICES - SAN FERNANDO VALLEY CLUSTER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	116,111,000	114,213,000	122,197,000	7,984,000
Employee Benefits	48,812,000	48,160,000	55,020,000	6,860,000
Total Salaries and Employee Benefits	164,923,000	162,373,000	177,217,000	14,844,000
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	128,000	128,000	128,000	0
Communications	2,406,000	2,650,000	2,687,000	37,000
Contracted Program Services	0	0	0	0
Food	0	0	0	0
Household Expenses	535,000	506,000	537,000	31,000
Information Technology-Security	0	0	0	0
Insurance	1,863,000	1,805,000	1,766,000	-39,000
Maintenance-Buildings and Improvements	1,180,000	975,000	1,024,000	49,000
Maintenance-Equipment	3,117,000	4,563,000	4,928,000	365,000
Medical Dental and Laboratory Supplies	33,565,000	32,782,000	32,341,000	-441,000
Memberships	146,000	150,000	118,000	-32,000
Miscellaneous Expense	0	39,000	5,000	-34,000
Office Expense	0	0	2,173,000	2,173,000
Office Expense-Other	878,000	946,000	0	-946,000
Office Expense-Postage	199,000	198,000	0	-198,000
Office Expense-Stat and Forms	1,061,000	1,084,000	0	-1,084,000
Professional and Specialized Services	64,146,000	70,133,000	0	-70,133,000
Professional Services	0	0	67,912,000	67,912,000
Publication and Legal Notices	0	2,000	2,000	0
Rents and Leases-Bldg and Improvements	68,000	101,000	155,000	54,000
Rents and Leases-Equipment	2,840,000	2,855,000	2,810,000	-45,000
Small Tools and Instruments	78,000	82,000	46,000	-36,000
Special Departmental Expense	373,000	417,000	297,000	-120,000
Technical Services	0	0	0	0
Transportation and Travel	0	0	202,000	202,000
Transportation and Travel-Auto Mileage	42,000	73,000	0	-73,000
Transportation and Travel-Auto Service	63,000	97,000	0	-97,000
Transportation and Travel-Other	29,000	29,000	0	-29,000
Transportation and Travel-Traveling	41,000	64,000	0	-64,000
Utilities	2,320,000	3,599,000	4,080,000	481,000
Expense Applicable to Prior Years	0	0	0	0
Less: Expenditure Distribution	0	0	0	0
Total Services and Supplies	115,078,000	123,278,000	121,211,000	-2,067,000
<u>Other Charges</u>				
Other Charges	17,468,000	15,227,000	13,811,000	-1,416,000
Total Other Charges	17,468,000	15,227,000	13,811,000	-1,416,000

Health Services - San Fernando Valley Cluster (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
Fixed Assets				
Equipment:	0	0	0	0
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	0	0	0	0
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	0	0
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	2,586,000	298,000	1,497,000	1,199,000
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	0	0	0	0
Total Equipment	2,586,000	298,000	1,497,000	1,199,000
Total Fixed Assets	2,586,000	298,000	1,497,000	1,199,000
Other Financing Uses				
Operating Transfers Out	66,712,000	66,712,000	66,708,000	-4,000
Total Other Financing Uses	66,712,000	66,712,000	66,708,000	-4,000
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Reserves				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	366,767,000	367,888,000	380,444,000	12,556,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	366,767,000	367,888,000	380,444,000	12,556,000

Health Services - San Fernando Valley Cluster (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	21,000	30,000	30,000	0
Intergovernmental Revenues-Federal	0	0	0	0
Intergovernmental Revenues-State	7,901,000	8,018,000	7,939,000	-79,000
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	271,576,000	274,636,000	265,167,000	-9,469,000
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	23,008,000	19,063,000	42,389,000	23,326,000
TOTAL AVAILABLE FINANCING	302,506,000	301,747,000	315,525,000	13,778,000
COUNTY CONTRIBUTION	64,261,000	66,141,000	64,919,000	-1,222,000

HEALTH SERVICES - SOUTHWEST CLUSTER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	159,003,000	173,819,000	171,845,000	-1,974,000
Employee Benefits	73,292,000	75,406,000	79,782,000	4,376,000
Total Salaries and Employee Benefits	232,295,000	249,225,000	251,627,000	2,402,000
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	58,000	75,000	53,000	-22,000
Communications	2,985,000	3,364,000	2,855,000	-509,000
Contracted Program Services	0	0	0	0
Food	4,000	3,000	4,000	1,000
Household Expenses	642,000	48,000	517,000	469,000
Information Technology-Security	0	0	0	0
Insurance	3,107,000	3,347,000	3,390,000	43,000
Maintenance-Buildings and Improvements	886,000	601,000	1,241,000	640,000
Maintenance-Equipment	3,081,000	1,636,000	2,940,000	1,304,000
Medical Dental and Laboratory Supplies	34,228,000	26,793,000	29,596,000	2,803,000
Memberships	191,000	94,000	186,000	92,000
Miscellaneous Expense	189,000	0	0	0
Office Expense	0	0	3,958,000	3,958,000
Office Expense-Other	1,013,000	1,781,000	0	-1,781,000
Office Expense-Postage	129,000	172,000	0	-172,000
Office Expense-Stat and Forms	2,907,000	804,000	0	-804,000
Professional and Specialized Services	122,736,000	73,536,000	0	-73,536,000
Professional Services	0	0	82,091,000	82,091,000
Publication and Legal Notices	0	0	0	0
Rents and Leases-Bldg and Improvements	363,000	183,000	187,000	4,000
Rents and Leases-Equipment	1,951,000	2,619,000	1,732,000	-887,000
Small Tools and Instruments	1,000	1,000	1,000	0
Special Departmental Expense	211,000	174,000	178,000	4,000
Technical Services	0	0	0	0
Transportation and Travel	0	0	215,000	215,000
Transportation and Travel-Auto Mileage	11,000	11,000	0	-11,000
Transportation and Travel-Auto Service	111,000	188,000	0	-188,000
Transportation and Travel-Other	14,000	33,000	0	-33,000
Transportation and Travel-Traveling	67,000	3,000	0	-3,000
Utilities	4,968,000	6,190,000	8,608,000	2,418,000
Expense Applicable to Prior Years	-664,000	0	0	0
Less: Expenditure Distribution	0	0	0	0
Total Services and Supplies	179,189,000	121,656,000	137,752,000	16,096,000
<u>Other Charges</u>				
Other Charges	18,035,000	18,205,000	16,902,000	-1,303,000
Total Other Charges	18,035,000	18,205,000	16,902,000	-1,303,000

Health Services - Southwest Cluster (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
Fixed Assets				
Equipment:	0	0	0	0
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	0	8,000	0	-8,000
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	0	0
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	1,357,000	1,600,000	1,407,000	-193,000
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	175,000	0	0	0
Total Equipment	1,532,000	1,608,000	1,407,000	-201,000
Total Fixed Assets	1,532,000	1,608,000	1,407,000	-201,000
Other Financing Uses				
Operating Transfers Out	64,460,000	64,365,000	64,365,000	0
Total Other Financing Uses	64,460,000	64,365,000	64,365,000	0
Residual Equity Transfers				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
Reserves				
Designations	0	0	0	0
Total Reserves	0	0	0	0
Gross Total	495,511,000	455,059,000	472,053,000	16,994,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	495,511,000	455,059,000	472,053,000	16,994,000

Health Services - Southwest Cluster (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	0	0	0	0
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	18,000	20,000	20,000	0
Intergovernmental Revenues-Federal	0	477,000	477,000	0
Intergovernmental Revenues-State	7,258,000	8,143,000	7,626,000	-517,000
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	312,223,000	331,852,000	309,964,000	-21,888,000
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	78,105,000	36,956,000	69,226,000	32,270,000
TOTAL AVAILABLE FINANCING	397,604,000	377,448,000	387,313,000	9,865,000
COUNTY CONTRIBUTION	97,907,000	77,611,000	84,740,000	7,129,000

HEALTH SERVICES - SB 855 ENTERPRISE FUND

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	0	0	0	0
Employee Benefits	0	0	0	0
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Administrative Services	0	0	0	0
Clothing and Personal Supplies	0	0	0	0
Communications	0	0	0	0
Contracted Program Services	0	0	0	0
Food	0	0	0	0
Household Expenses	0	0	0	0
Information Technology-Security	0	0	0	0
Insurance	0	0	0	0
Maintenance-Buildings and Improvements	0	0	0	0
Maintenance-Equipment	0	0	0	0
Medical Dental and Laboratory Supplies	0	0	0	0
Memberships	0	0	0	0
Miscellaneous Expense	0	0	0	0
Office Expense	0	0	0	0
Office Expense-Other	0	0	0	0
Office Expense-Postage	0	0	0	0
Office Expense-Stat and Forms	0	0	0	0
Professional and Specialized Services	0	0	0	0
Professional Services	0	0	0	0
Publication and Legal Notices	0	0	0	0
Rents and Leases-Bldg and Improvements	0	0	0	0
Rents and Leases-Equipment	0	0	0	0
Small Tools and Instruments	0	0	0	0
Special Departmental Expense	0	0	0	0
Technical Services	0	0	0	0
Transportation and Travel	0	0	0	0
Transportation and Travel-Auto Mileage	0	0	0	0
Transportation and Travel-Auto Service	0	0	0	0
Transportation and Travel-Other	0	0	0	0
Transportation and Travel-Traveling	0	0	0	0
Utilities	0	0	0	0
Expense Applicable to Prior Years	0	0	0	0
Less: Expenditure Distribution	0	0	0	0
Total Services and Supplies	0	0	0	0
<u>Other Charges</u>				
Other Charges	0	0	0	0
Total Other Charges	0	0	0	0

Health Services - SB 855 Enterprise Fund (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Agricultural and Landscaping Equipment	0	0	0	0
Aircraft	0	0	0	0
Communications Equipment	0	0	0	0
Telecommunications	0	0	0	0
Computer Info and Data Processing Sys	0	0	0	0
Computers, Midrange/Departmental	0	0	0	0
Computers, Mainframe	0	0	0	0
Construction and Heavy Maintenance	0	0	0	0
Dairy Equipment	0	0	0	0
Data Handling Equipment	0	0	0	0
Electronic Equipment	0	0	0	0
Food Preparation Equipment	0	0	0	0
Machinery Equipment	0	0	0	0
Major Office Equipment	0	0	0	0
Manufactured or Prefabricated Structures	0	0	0	0
Medical Equipment	0	0	0	0
Non-Medical Laboratory and Testing Equip	0	0	0	0
Office Furniture	0	0	0	0
Recreation Equipment	0	0	0	0
Vehicle-Automobile	0	0	0	0
Vehicle-Bus	0	0	0	0
Vehicle-Heavy Use	0	0	0	0
Vehicles and Transportation Equipment	0	0	0	0
Watercraft	0	0	0	0
Other Undefined Assets	0	0	0	0
Total Equipment	0	0	0	0
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Operating Transfers Out	168,894,000	115,934,000	272,686,000	156,752,000
Total Other Financing Uses	168,894,000	115,934,000	272,686,000	156,752,000
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	0	0	0	0
Total Residual Equity Transfers	0	0	0	0
<u>Reserves</u>				
Designations	72,042,000	0	0	0
Total Reserves	72,042,000	0	0	0
Gross Total	240,936,000	115,934,000	272,686,000	156,752,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	240,936,000	115,934,000	272,686,000	156,752,000

Health Services - SB 855 Enterprise Fund (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
AVAILABLE FINANCING:				
Cancellation of Reserves/Designation	168,894,000	115,934,000	272,686,000	156,752,000
REVENUES:				
Taxes	0	0	0	0
Licenses, Permits and Franchises	0	0	0	0
Fines, Forfeitures and Penalties	0	0	0	0
Revenue from Use of Money and Property	0	0	0	0
Intergovernmental Revenues-Federal	0	0	0	0
Intergovernmental Revenues-State	0	0	0	0
Intergovernmental Revenues-Other	0	0	0	0
Charges for Services	0	0	0	0
Miscellaneous Revenues	0	0	0	0
Other Financing Sources	0	0	0	0
TOTAL AVAILABLE FINANCING	168,894,000	115,934,000	272,686,000	156,752,000
COUNTY CONTRIBUTION	72,042,000	0	0	0

HEALTH SERVICES

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Adult Inpatient (excluding Obstetrics and Psychiatric)

Program Description: Inpatient services provided to adult patients such as medical acute, surgical acute, intensive care, coronary intensive care, burn care, etc.

Program Result: Department of Health Services (DHS) adult patients will have improved health outcomes resulting from quality care in an efficient health care system.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of eligible congestive heart failure patients prescribed Angiotensin-Converting Enzyme (ACE) inhibitors at or before discharge ⁽¹⁾	n/a	91.5%	89.0%	90.0%
Percent of acute myocardial infarction patients prescribed aspirin at discharge	n/a	n/a	96.0%	95.0%
Percent of eligible myocardial infarction patients prescribed beta-blockers at arrival	n/a	n/a	93.0%	93.0%
Percent of eligible community acquired pneumonia patients who received oxygenation assessment within 24 hours of hospital arrival	n/a	n/a	91.0%	95.0%
Percent of eligible community acquired pneumonia patients who received antibiotics within four hours of hospital arrival	n/a	n/a	57.0%	60.0%
Percent mortality among acute myocardial infarction inpatients	n/a	9.0%	8.0%	8.0%
<u>Operational Measures</u>				
Number of inpatient days	440,555	408,435	391,280	391,280
Percent of surgical patients with documentation of "time-out" to verify correct patient, site, and type	n/a ⁽²⁾	79.9%	85.0%	90.0%
Percent of discharge summaries available electronically within 30 days of discharge	n/a ⁽²⁾	31.7%	60.0%	80.0%

Explanatory Note(s):

(1) LAC+USC did not report results during fiscal year (FY) 2002-03 or FY 2003-04.

(2) Data collection began in July 2003.

n/a = not available

PROGRAM NAME: Obstetrics (Inpatient only; includes Labor and Delivery and Nursery)

Program Description: Obstetrics service provides for nursing care to the mother following delivery on the basis of physician's orders and approved nursing care plans.

This also includes the services provided to the mother prior to and including delivery, such as prenatal care in labor, assistance in delivery, postnatal care in recovery, and minor gynecologic procedures.

Included under this program is the daily nursing care for normal newborn infants, premature infants not requiring extraordinary care, and boarder babies.

Program Result: DHS patients will have improved birth outcomes resulting from quality care in an efficient health care system.

Health Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Total number of births	4,330	3,973	4,029	4,000
Number of cesarean section births	1,290	1,303	1,300	1,300
<u>Operational Measures</u>				
Percent of vaginal deliveries with third and fourth degree lacerations	n/a	n/a	2.7%	3.0%
Percent of DHS hospital births registered within ten days of birth	38.0%	65.0%	85.0%	95.0%
Explanatory Note(s): n/a = not available				

PROGRAM NAME: Pediatrics Inpatient Services (excluding Psychiatric and Rehabilitation)

Program Description: Pediatric acute inpatient services is the provision of care to pediatric patients, including neonatal patients who require services not available or appropriately given in the newborn nursery. Services include medical, surgical, orthopedics, etc.

Program Result: DHS pediatric patients will have improved health outcomes resulting from quality care in an efficient health care system.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Risk-adjusted neonatal mortality rate	n/a	n/a	0.8%	1.0%
<u>Operational Measures</u>				
Number of pediatric inpatient days ⁽¹⁾	50,370	50,370	48,545	48,545
Explanatory Note(s): (1) Pediatric inpatient days at Rancho Los Amigos National Rehabilitation Center (Rancho Los Amigos) are counted under Rehabilitation inpatient days and are not included here. n/a = not available				

PROGRAM NAME: Rehabilitation (Inpatient and Outpatient)

Program Description: Rehabilitation Services are provided at Rancho Los Amigos. Rancho Los Amigos provides both acute inpatient and outpatient services providing rehabilitation care to patients needing physical or corrective treatment of bodily conditions on the basis of physicians' orders and approved rehabilitation care plans.

Program Result: DHS rehabilitation patients receive superior medical and rehabilitation services in a culturally sensitive environment with a goal of self-sufficiency and independence for rehabilitation patients.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Average change in Functional Improvement Measure between time of patients' admission and discharge ⁽¹⁾	31.52	31.88	32.02	32.02
<u>Operational Measures</u>				
Average change in Functional Improvement Measure per inpatient day ⁽¹⁾	1.43	1.57	1.60	1.60
Number of rehabilitation inpatient days	32,244	33,950	33,205	33,375
Number of rehabilitation outpatient visits	13,338	14,652	16,998	18,911

Health Services (cont'd)

Explanatory Note(s):

(1) National benchmarks are available for these measures.

PROGRAM NAME: Psychiatric Services (Inpatient, Outpatient and Emergency Department; all ages)

Program Description: Psychiatric acute care is the provision of care to adult, adolescent and child patients with mental illness, mental disorders, or other mentally incompetent persons. The services can also be of a more intensive nature, requiring isolation or a locked unit. These services are staffed with specially trained personnel and contain monitoring and specialized support equipment for patients who, because of shock, trauma, or threatening conditions, require intensified, comprehensive observation and care.

The program also includes emergency treatment to the mentally ill requiring immediate care on an unscheduled basis provided in the psychiatric emergency room. Activities include assisting psychiatrists in emergency procedures, comforting patients, maintaining aseptic conditions, monitoring vital life signs, etc.

Program Result: DHS patients will have improved mental health outcomes resulting from quality care in an efficient health care system.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of psychiatric patient readmission rate within 30 days of discharge	5.4%	4.4%	6.0%	6.0%
<u>Operational Measures</u>				
Number of psychiatric emergency room visits ⁽¹⁾	30,185	23,020	21,077	21,077
Number of psychiatric inpatient days	52,560	51,465	48,545	48,545
Number of psychiatric outpatient visits (LAC+USC only)	19,122	20,616	27,788	27,788

Explanatory Note(s):

(1) Results vary by data source; Medical Alert Center (MAC) data shows an increase in psychiatric emergency room visits from FY 2003-04 to FY 2004-05.

PROGRAM NAME: Emergency Department (excluding Psychiatric Emergency Department)

Program Description: Emergency services are the provision of emergency treatment to the ill and injured that require immediate medical or surgical care on an unscheduled basis. Also included here is the treatment of patients who use the emergency service facilities of the hospital for non-emergency medical care.

Program Result: DHS emergency department (ED) patients will have improved health outcomes resulting from quality care in an efficient health care system.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of time EDs were on diversion	58.0%	58.0%	65.0%	65.0%
<u>Operational Measures</u>				
Number of ED visits (excluding psychiatric)	306,783	296,164	283,955	283,955
Percent of ED patients leaving before being seen by a physician	n/a	11.0%	11.0%	10.0%

Explanatory Note(s):

n/a = not available

Health Services (cont'd)

PROGRAM NAME: Hospital Outpatient Services

Program Description: Clinic services to ambulatory patients providing diagnostic, preventive, curative, and educational services on a scheduled basis, except for the walk-in or urgent care clinics. Services include physical examinations and diagnosing and treating ambulatory patients having illnesses or other conditions. Clinics included here are admitting, diabetic, ear/nose/throat, eye, gynecology, orthopedic, pediatrics, surgery, cardiology, physical medicine, urology, urgent care, psychiatric, dental allergy, etc.

Program Result: DHS patients will have improved health outcomes resulting from quality care in an efficient health care system.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of asthmatic children who are DHS patients who had a DHS admission for asthma during the year	n/a	5.4%	5.2%	5.0%
Percent of asthmatic adults who are DHS patients who had a DHS admission for asthma during the year	n/a	9.2%	9.0%	8.5%
<u>Operational Measures</u>				
Number of hospital outpatient visits ⁽¹⁾	1,182,577	1,155,332	1,155,000	1,155,000
Percent of adult diabetic patients who had an Low-Density Lipoprotein (LDL) cholesterol test within the past 12 months	n/a	59.4%	65.0%	70.0%

Explanatory Note(s):

(1) Excluding visits for radiation oncology, occupational or physical therapy, audiology, speech therapy or rehabilitation.
n/a = not available

**PROGRAM NAME: Hospital-Based Ancillary Services
(excluding Labor and Delivery, Laboratory and Pharmacy Services)**

Program Description: Ancillary services are the support services needed for the treatment of patient care, both inpatient and outpatient. Included under ancillary services are: diagnostic test and procedures; surgery and recovery; anesthesiology; medical supplies to patient; durable medical equipment; echocardiology; cardiac catheterization; cardiology services such as EKG, stress testing, holter monitoring; electromyography; radiology diagnostic and therapeutic; nuclear medicine; magnetic resonance imaging; ultrasonography; computed tomographic scanner; drugs given to patients; respiratory therapy; pulmonary function; renal dialysis; lithotripsy; gastro-intestinal (endoscopy); physical therapy; speech therapy; occupational therapy; audiology; etc.

Program Result: DHS patients will have improved health outcomes resulting from quality care in an efficient health care system.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
To be determined				
<u>Operational Measures</u>				
Number of outpatient visits for occupational therapy, physical therapy, audiology or speech therapy ⁽¹⁾	76,750	73,008	66,440	66,440
Number of radiation oncology visits ⁽²⁾	19,020	21,140	19,419	19,419

Explanatory Note(s):

(1) Rancho Los Amigos visits are included under Rehabilitation and are not included here.
(2) Radiation oncology visits for LAC+USC only.

PROGRAM NAME: Hospital-Based Laboratories

Program Description: The Department of Laboratories and Pathology includes clinical pathology and anatomic pathology. Anatomic pathology consists of surgical, cytologic and autopsy pathology, hematopathology and electron microscopy. Clinical pathology sections include blood bank/transfusion medicine, chemistry, hematology and coagulation, immunology, microbiology, and urinalysis. Activities are designated as pre-analytical, analytical and post-analytical which range from patient preparation and specimen collection, transport of specimen, specimen processing, testing/analysis, results reporting and, in some cases, test interpretations. Specimens include blood, tissues, and various human sources for culture. The blood bank/transfusion services may range from donor collection/procurement, testing for transfusion compatibility, release for transfusion, to apheresis of patients. Blood products range from whole blood, red cells, and fresh frozen plasma to apheresis units. Some testing is performed off-site in either another hospital laboratory or in a contract reference laboratory.

Program Result: DHS patients will have improved health outcomes resulting from quality care in an efficient health care system.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of critical laboratory results reported (report initiated) within five (5) minutes after result verification	99.0%	98.0%	99.0%	99.5%
Percent of STAT tests reported in approved turnaround time	89.0%	88.0%	90.0%	90.0%
<u>Operational Measures</u> ⁽¹⁾				
Number of billable clinical laboratory tests performed	n/a	n/a	n/a	n/a
Number of billable surgical pathology reports	n/a	n/a	n/a	n/a
Number of billable cytology reports	n/a	n/a	n/a	n/a
Number of blood products issued by Blood Bank/Transfusion Medicine	n/a	n/a	n/a	n/a
Number of tests sent to contract reference laboratory	n/a	n/a	n/a	n/a

Explanatory Note(s):

(1) Data collection and reporting will begin during FY 2004-05, as laboratories transition to the Enterprise Laboratory Information System (ELIS).

n/a = not available

PROGRAM NAME: Hospital-Based Pharmacies

Program Description: Pharmacy procures, preserves, stores, compounds, manufactures, packages, controls, assays, dispenses, and distributes medications (including intravenous (I.V.) solutions) for inpatients and outpatients under the jurisdiction of a licensed pharmacist. Pharmacy services include the maintaining of separate stocks of commonly used items in designated areas. Activities include the development and maintenance of formulary(s), consultation and advice on drug therapy, filling prescriptions at hospital-based pharmacies, determining incompatibility of drug combinations, stocking floor drugs, preparing I.V. solutions, etc.

Program Result: DHS patients will have improved health outcomes resulting from quality care in an efficient health care system.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of DHS pharmaceutical cost increase subtracted from Pharmacy Inflation Rate ⁽¹⁾	-11.0%	2.8%	0.0%	0.0%
<u>Operational Measures</u>				
Number of outpatient prescriptions dispensed ⁽²⁾	3,614,194	3,847,152	3,943,785	3,943,000

Health Services (cont'd)

Explanatory Note(s):

- (1) Data based on DHS expenditures, not cost of medications actually dispensed; Centers for Medicaid and Medicare Services (CMS) data is only available by calendar year. Negative numbers indicate lower expenditures than expected.
- (2) Prescriptions dispensed from hospital pharmacies only, except for San Fernando Valley Cluster (ValleyCare) which includes Mid-Valley Comprehensive Health Center.

PROGRAM NAME: Medical Education

Program Description: Includes non-in-service educational programs conducted by the hospitals. This includes the Medical Postgraduate Education programs and Schools of Nursing. LAC+USC, Harbor-UCLA, MLK/Drew, and Olive View are designated as large, teaching public hospitals. As such, they provide an organized program of medical postgraduate clinical education to residents, interns, and fellows.

Program Result: The pool of health care professionals trained in providing care to underserved populations will be enhanced.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of student nurses recruited upon graduation	n/a	12.6%	15.0%	15.0%
<u>Operational Measures</u>				
Percent of residency programs accredited by the Accreditation Council for Graduate Medical Education (ACGME)	93.6%	91.8%	94.4%	95.3%

Explanatory Note(s):

n/a = not available

PROGRAM NAME: Clinic-Based Outpatient Services (including Ancillaries, etc)

Program Description: State law and case law mandate that the County ensure the availability of health services that alleviate substantial pain, treat infection, maintain basic function and adequate nutrition and care for conditions posing serious health risks for certain groups without health insurance or financial resources. Operating the Comprehensive Health Centers (CHCs), Health Centers (HCs), High Desert Multi-Service Ambulatory Care Center (MACC), and the Antelope Valley Rehabilitation Centers (AVRC) is one of the ways the County has chosen to fulfill its obligation to deliver these services.

Program Result: DHS patients will have improved health outcomes resulting from quality care in an efficient health care system.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of asthmatic children who are DHS patients who had a DHS emergency department visit for asthma during the year	n/a	13.5%	10.0%	9.0%
Percent of children who are DHS patients who were adequately immunized by age two	59.1%	61.2%	65.0%	70.0%
<u>Operational Measures</u>				
Number of clinic-based outpatient visits ⁽¹⁾	951,954	856,522	809,966	810,000
Percent of adult diabetics with a retinal exam in the past year	n/a	43.3%	44.0%	45.0%

Explanatory Note(s):

- (1) Visits to the High Desert facility are included here for all years.
- n/a = not available

Health Services (cont'd)

PROGRAM NAME: Public/Private Partnerships (PPP) and General Relief (GR)

Program Description: The PPP Program is a collaborative effort between DHS and private, community-based providers (Partners) who are committed to providing quality health services in a culturally and linguistically appropriate environment to low-income and uninsured communities. This program is part of a Medicaid Demonstration Project designed to provide DHS with federal fiscal relief to preserve vital community clinic capacity, to increase access to primary, dental, and specialty care services, and to develop Public/Private Partnerships for the provision of these services. The mission of the PPP Program is to provide medical and dental services to the medically indigent in a way that is complementary to the DHS safety net system of care as that safety net currently exists and as it evolves in the future. The guiding principles are fairness in the system, quality of care, and efficiency.

Program Result: DHS patients will have improved health outcomes resulting from quality care in an efficient health care system.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of individuals receiving care through the PPP Program	181,000	185,000	200,000	185,000
<u>Operational Measures</u>				
Number of PPP medical, dental, specialty, and GR visits provided to eligible low-income residents	506,883	526,016	576,279	525,000

PROGRAM NAME: Emergency Medical Services (EMS)

Program Description: The EMS Agency is responsible for planning, implementing, monitoring and evaluating the local EMS system. This includes establishing policies, addressing the financial aspects of system operation, and making provisions for collection, analysis, and dissemination of EMS related data. In addition, the EMS Agency is responsible for establishing operational policies and procedures; designating EMS base hospitals and specialty care centers, such as trauma centers; developing guidelines, standards and protocols for patient treatment and transfer; implementing a pre-hospital Advanced Life Support program; certifying and accrediting prehospital medical care personnel; and approving EMS personnel training programs.

Program Result: Los Angeles County residents will have improved health outcomes through rapid, efficient, and effective pre-hospital care.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of patients delivered via ground transport to a trauma center within 30 minutes	95.5%	95.6%	95.0%	95.0%
Number of paramedics currently accredited to work in Los Angeles County	2,814	2,983	3,200	3,450
<u>Operational Measures</u>				
Number of calls handled by Medical Alert Center (MAC)	133,669	137,779	171,356	176,000
Percent of MAC calls answered within two minutes	88.0%	85.0%	85.0%	85.0%
Percent of pre-hospital contracts that are monitored as scheduled (by deadline)	98.7%	95.8%	97.0%	95.0%
Percent of all transports made by EMS Ambulance Services Program (vs. privately contracted ambulance) -- overflow utilization	78.0%	72.0%	74.0%	78.0%

Health Services (cont'd)

PROGRAM NAME: Disease Control and Prevention

Program Description: Includes the following public health programs: Acute Communicable Disease Control (ACDC); Immunization Program (IP); Sexually Transmitted Disease Control (STD) Program; Tuberculosis Control (TB) Program; Veterinary Public Health; the Public Health Laboratory; and Immunization, STD and Tuberculosis categorical public health clinics.

Program Result: Los Angeles County residents will have improved health outcomes.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of children who are adequately immunized at age two	74.0%	77.5%	80.0%	84.0%
Number of:				
Laboratories that participate in electronic disease reporting	1	1	6	13
Hospitals that participate in electronic disease reporting	5	45	77	100
Annual percentage of primary and secondary syphilis cases that have received treatment ⁽¹⁾	99.8%	99.2%	100.0% ⁽²⁾	100.0% ⁽³⁾
Percent decline in the incidence of tuberculosis in Los Angeles County	7.0%	4.0%	3.0%	3.0%
<u>Operational Measures</u>				
Percentage of providers receiving vaccine from DHS who meet 90.0 percent or more of the 18 Standards for Pediatric Immunization Practices as measured by an annual Quality Assurance Review	68.6%	60.0%	65.0%	70.0%
Percent of targeted Public Health units that are currently using data from the visual Confidential Morbidity Report ⁽⁴⁾	20.0%	30.0%	50.0%	100.0%
Median length of time from a reactive syphilis serology report to the STD program (event date) until the interview of the corresponding primary or secondary syphilis case (in days)	31	28	22 ⁽²⁾	19 ⁽³⁾
Percent of persons with active tuberculosis for whom less than 12 months of therapy is recommended and for whom treatment is completed in 12 months or less ⁽⁵⁾	80.0%	74.0%	75.0%	76.0%
Percent of children in licensed childcare facilities and kindergartens who are age-appropriately vaccinated	95.9%	96.0%	96.1%	96.2%

Explanatory Note(s):

- (1) Primary and secondary syphilis cases that have received the standard Centers for Disease Control (CDC) and Prevention guideline approved or non-CDC guideline approved but adequate treatment.
- (2) Estimated numbers for 2004-05 are calculated based on the data from July - December 2004.
- (3) Projected numbers for 2005-06 are calculated based on ten percent improvement over the 2003-04 performance.
- (4) Targeted Public Health units include: ACDC, IP, Morbidity, Environmental Health-Food and Milk, Community Health Services, district Registrar offices [13], Injury and Violence Prevention Program, STD, TB, Lead, and Toxics Epidemiology.
- (5) Reported results indicate years in which results could be measured and reflect the lag involved in the length of tuberculosis treatment and time to follow-up on individuals begun on treatment late in the year. As such, actual results for FY 2002-03 reflect treatment initiated in 2001, actual results for FY 2003-04 reflect treatment initiated in 2002, estimated results for FY 2004-05 reflect treatment initiated in 2003, and project results for FY 2005-06 reflect treatment initiated in 2004.

Health Services (cont'd)

PROGRAM NAME: Health Protection and Promotion

Program Description: Includes the following public health programs: Maternal, Child, and Adolescent Health (MCAH); Childhood Lead Poisoning Prevention Program (CLPPP); Environmental Health (EH) Program; Injury and Violence Prevention Program (IVPP); Health Education Program; Nutrition Program; Oral Health; Physical Activity Program; and the Tobacco Control Program.

Program Result: Los Angeles County residents will be safe and protected from health hazards in the community.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators				
Percent of adults who are current cigarette smokers ⁽¹⁾	n/a	15.6%	n/a	15.6%
Percent of teenagers (age 14-17) who are current cigarette smokers based on the Youth Behavioral Risk Survey ⁽²⁾	n/a	13.9%	n/a	13.9%
Percent of food facilities that showed an increase in inspection score after having employees participate in an inspection performance workshop ⁽³⁾	n/a	n/a	n/a	n/a
Annual number of children with elevated blood lead levels	888	907	1,000	1,100
Percent of cases of children with elevated blood lead levels that met the Public Health Nurse (PHN) standard closure criteria within 24 months of the date defined	51.0%	60.0% ⁽⁴⁾	70.0%	80.0%
Percent of health coverage applications submitted by MCAH contracted agencies that are confirmed enrolled	n/a	60.0%	70.0%	70.0%
Operational Measures				
Percent of medical providers who, following a lead poisoning prevention training, provided more lead poisoning screenings to children	75.0%	65.0%	70.0%	75.0%
Percent of children identified with elevated blood lead levels who received CLPPP case management services	100.0%	100.0%	100.0%	100.0%
Percent of stand alone bars complying with the California Smoke-Free Workplace Law	76.0%	82.0%	90.0%	95.0%

Explanatory Note(s):

- (1) This will be based on the Los Angeles County Health Survey, a population-based telephone survey that collects information on socio-demographic characteristics, health status, health behaviors, and access to health services among adults and children in Los Angeles County. It was conducted in 1997, 1999-2000, and again in 2002-03. Currently, data is being collected for 2005.
 - (2) The Youth Risk Behavior Surveillance System is an epidemiologic surveillance system that was established by CDC to monitor the prevalence of youth behaviors.
 - (3) Data being collected.
 - (4) Estimated, actual data not available.
- n/a = not available

PROGRAM NAME: Emergency Preparedness

Program Description: Includes the following public health programs: Disaster Preparedness Program and the Bioterrorism Preparedness and Response Program.

Program Result: The Los Angeles County community will be prepared for emergencies and disasters.

Health Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> ⁽¹⁾				
Percent of households that have developed an emergency plan in response to the possibility of a disaster such as an earthquake or terrorist attack	n/a	n/a	n/a	n/a
Percent of parents who feel that their child's school or daycare center is prepared to deal with emergencies such as natural disasters or terrorism	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Proportion of public health employees who participated in at least one emergency preparedness training, drill or exercise ⁽²⁾	n/a	n/a	n/a	n/a

Explanatory Note(s):

(1) Bioterrorism Preparedness is a new programmatic area in Public Health and historical data is lacking. The Office of Health Assessment and Epidemiology is conducting household assessments of preparedness and data is not yet available. It is estimated that new data will be available by May 2005.

(2) Survey data is being developed and will be available by May 2005.

n/a = not available

PROGRAM NAME: Office of AIDS Program and Policy (OAPP)

Program Description: OAPP activities include developing an effective response to the HIV/AIDS epidemic in Los Angeles County by improving the response to HIV disease and its associated risk factors, preventing its spread, maximizing health and social outcomes and coordinating effective and efficiently targeted services for those at risk for living with, or affected by, HIV. Primary functions are to: manage prevention and treatment service contracts, collect, analyze and release HIV-related data; conduct HIV testing, counseling, referrals, partner coalitions, and pre- and post-test counselor testing training; and to provide staff support for HIV/AIDS planning and policy bodies and community coalitions.

Program Result: Los Angeles County residents will have improved health outcomes, including those with or at risk for HIV/AIDS.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of new HIV-positive cases diagnosed ⁽¹⁾	2,170	1,456	1,300	1,150
Average interval, in months, between HIV-positive diagnosis and AIDS diagnosis among those diagnosed with AIDS during the period	63	66	70	75
Average number of years between AIDS diagnosis and death from AIDS among those who died during the period	5	5	6	8
<u>Operational Measures</u>				
Percent of the total partners elicited from new HIV cases that receive notification and counseling by Patient Counseling and Referral Service (PCRS) staff ⁽²⁾	64.0%	60.0%	100.0%	66.0%
Percent of contractors that are visited at least once annually by a contract monitor	91.0%	100.0%	100.0%	100.0%
Annual percent of "Ryan White" AIDS cases that are linked to care ⁽³⁾	n/a	n/a	75.0%	90.0%

Health Services (cont'd)

Explanatory Note(s):

- (1) Estimated count six months after the close of the fiscal year (dynamic database).
 - (2) Number of partners located divided by the number of partners named x 100 = percent of total partners elicited that received notification and counseling by PCRS staff.
 - (3) OAPP will have a new database in place that will allow for better monitoring of clinical data to support both linkage to care and reporting of that linkage.
- n/a = not available

PROGRAM NAME: Alcohol and Drug Programs Administration (ADPA)

Program Description: ADPA administers the County's alcohol and drug programs through contracts with over 300 community-based agencies. These agencies provide a wide array of prevention, intervention, treatment and recovery services for Los Angeles County residents.

Program Result: Los Angeles County communities and residents will have reduced problems related to alcohol and drug abuse.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of drug offenders (Proposition 36) completing treatment programs	19.0%	52.0%	50.0%	50.0%
Percent of juvenile offenders graduating from the juvenile drug treatment court program ⁽¹⁾	n/a	55.0%	50.0%	50.0%
<u>Operational Measures</u>				
Percent of drug offenders ordered into treatment under Proposition 36 who entered a treatment program	79.0%	82.0%	80.0%	80.0%
Percent of juvenile offenders reporting no drug use within the last 30 days ^{(1) (2)}	n/a	65.0%	60.0%	60.0%

Explanatory Note(s):

- (1) Program began during 2002-03. Initial participant youth were still enrolled in a treatment program at the end of the program year.
 - (2) Based on response at six months from date of admission into the juvenile drug treatment court program.
- n/a = not available

PROGRAM NAME: Children's Medical Services

Program Description: Administers the Child Health and Disability Prevention (CHDP) Program and the California Children's Services (CCS) Program for the Department.

CHDP provides children with Medi-Cal (birth to age 21) or children without Medi-Cal (birth to age 19) in low- to moderate-income families with free immunizations and health check-ups. Families can choose from among CHDP approved private doctors, clinics, or other health care providers. Services include regular and complete health check-ups, certain screening tests, and immunizations, as well as referrals for diagnosis and treatment.

CCS provides defined medically necessary benefits to persons under 21 years of age with physically disabling conditions who meet medical, financial, and residential eligibility requirements of the program. CCS provides administrative case management in the coordination of care and benefits for families and children with special health care needs. CCS also provides physical and occupational therapy through its Medical Therapy Program.

Program Result: CHDP: Los Angeles County's children in low- to moderate-income families will have improved health outcomes as a result of preventive screening, diagnostic, treatment, and follow-up services.

CCS: Disabled children in Los Angeles County will have access to a family-centered health care system. In addition, they will have access to prevention, screening, diagnosis, treatment, rehabilitation, and follow-up activities.

Health Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of children seen in a special care center who have a documented annual visit with treatment plans	92.0%	86.0%	95.0%	95.0%
<u>Operational Measures</u>				
Percent of CHDP providers with evidence of quality improvement monitoring by the local CHDP program through orientation and/or training	58.0%	66.0%	68.0%	70.0%
Percent of children with medical conditions requiring special care center services that are authorized by CCS to access the appropriate center	40.0%	71.0%	75.0%	80.0%

PROGRAM NAME: Juvenile Court Health Services

Program Description: Provides health care and dental services to children and youth in the Probation Department's detention and residential facilities.

Program Result: Juveniles in detention and residential treatment facilities receive appropriate health screenings and treatment.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of youth receiving medical and dental visits in Probation's detention and residential facilities	45,212	43,084	41,856	42,000
<u>Operational Measures</u>				
Number of medical visits provided to youth Probation's detention and residential facilities	288,938	282,109	250,000	250,000
Number of dental visits provided to youth in Probation's detention and residential facilities	8,935	12,703	14,000	14,000

PROGRAM NAME: Office of Managed Care

Program Description: The Office of Managed Care (OMC) is responsible for managing the State Knox-Keene licensed Community Health Plan (CHP), a federally qualified Health Maintenance Organization (HMO). The CHP currently provides health care services at low or no cost through the State's Medi-Cal Managed Care and Healthy Families Programs, the Los Angeles County's Temporary Employees Program, Personal Assistance Services Council - Service Employees International Union (SEIU) Homecare Worker Health Care Plan and the Individual Conversion Plan.

Program Result: Los Angeles County residents enrolled in CHP will receive services through a managed integrated delivery system that assures access, quality, and cost-effectiveness.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Composite HEDIS measure ⁽¹⁾	25.5%	27.7%	48.7 %	50.0%
<u>Operational Measures</u>				
Percent of members who report being somewhat or completely satisfied ⁽²⁾	57.0%	52.0%	55.0%	41.0%
Member grievance rate (per 1,000 enrollees)	0.03	0.09	0.11	0.11
Percent of claims paid within 45 business days	82.8%	92.3%	99.0%	99.0%

Health Services (cont'd)

Explanatory Note(s):

- (1) Composite Health Plan Employer Data and Information Set (HEDIS) measure reflects blended measures of well child/adolescent care for Healthy Families and Medi-Cal Managed Care product lines, and is measured by calendar year. For example, the FY 2002-03 result above is actually for calendar year 2002.
- (2) Member satisfaction is based on annual CAHPS survey (measured by calendar year).

PROGRAM NAME: Administration (including Fiscal Services, General Services, and Patient Care Services)

Program Description: Administration includes both the Administrative Program and General Services.

Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, procurement and strategic planning functions, admitting, registration, hospital administration, employee health services, auxiliary group, medical library, medical records, medical staff administration, nursing administration, nursing float personnel, in-service education-nursing, utilization management, and other unassigned costs such as depreciation/amortization, leases and rentals, malpractice insurance, other insurance, interest, and non-payroll related employee benefits. Also includes intergovernmental relations, communications, and various other administrative functions with departmentwide impact.

General Services are the non-patient care support services needed to operate a hospital. Included under general services are kitchen, dietary, laundry and linen, social work, housekeeping, security, grounds, plant operations, plant maintenance, communications, and data processing.

Program Result: Clients are provided, in an efficient and timely manner, with: a) requested or required accurate financial and human resources information for the department; b) requested and appropriate human resources services; c) requested and appropriate supplies and services (e.g., building, telephone, contracts); and d) non-patient care support services.

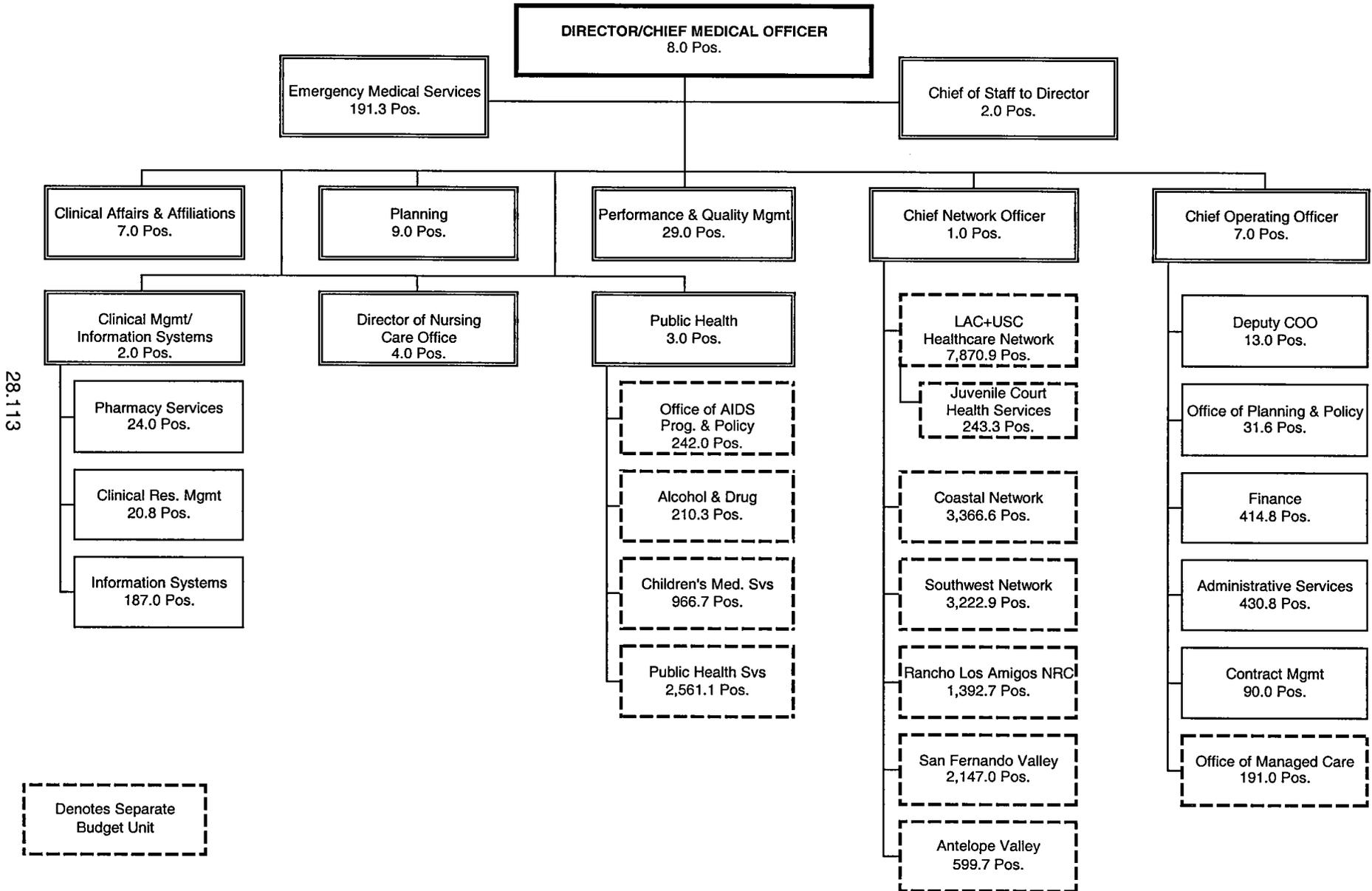
Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of inpatient records with Diagnosis-Related Group (DRG) information entered within 30 days of discharge	n/a	76.1%	88.0%	95.0%
Percent of performance evaluations completed by due date ⁽¹⁾	n/a	n/a	n/a	n/a
Percent of new hires rated as competent ⁽¹⁾	n/a	n/a	n/a	n/a
<u>Operational Measures</u> ⁽¹⁾				
Percent of inter- and intra-departmental billings issued within 30 days of prior month end	n/a	n/a	n/a	n/a
Percent of supply requests confirmed with requestor and processed within standard timeframe	n/a	n/a	n/a	n/a
Percent of facility service requests confirmed with requestor and processed within standard timeframe	n/a	n/a	n/a	n/a
Number of exams promulgated within standard timeframes	n/a	n/a	n/a	n/a
Percent of Plant manager preventive maintenance procedures conducted on time	n/a	n/a	n/a	n/a

Explanatory Note(s):

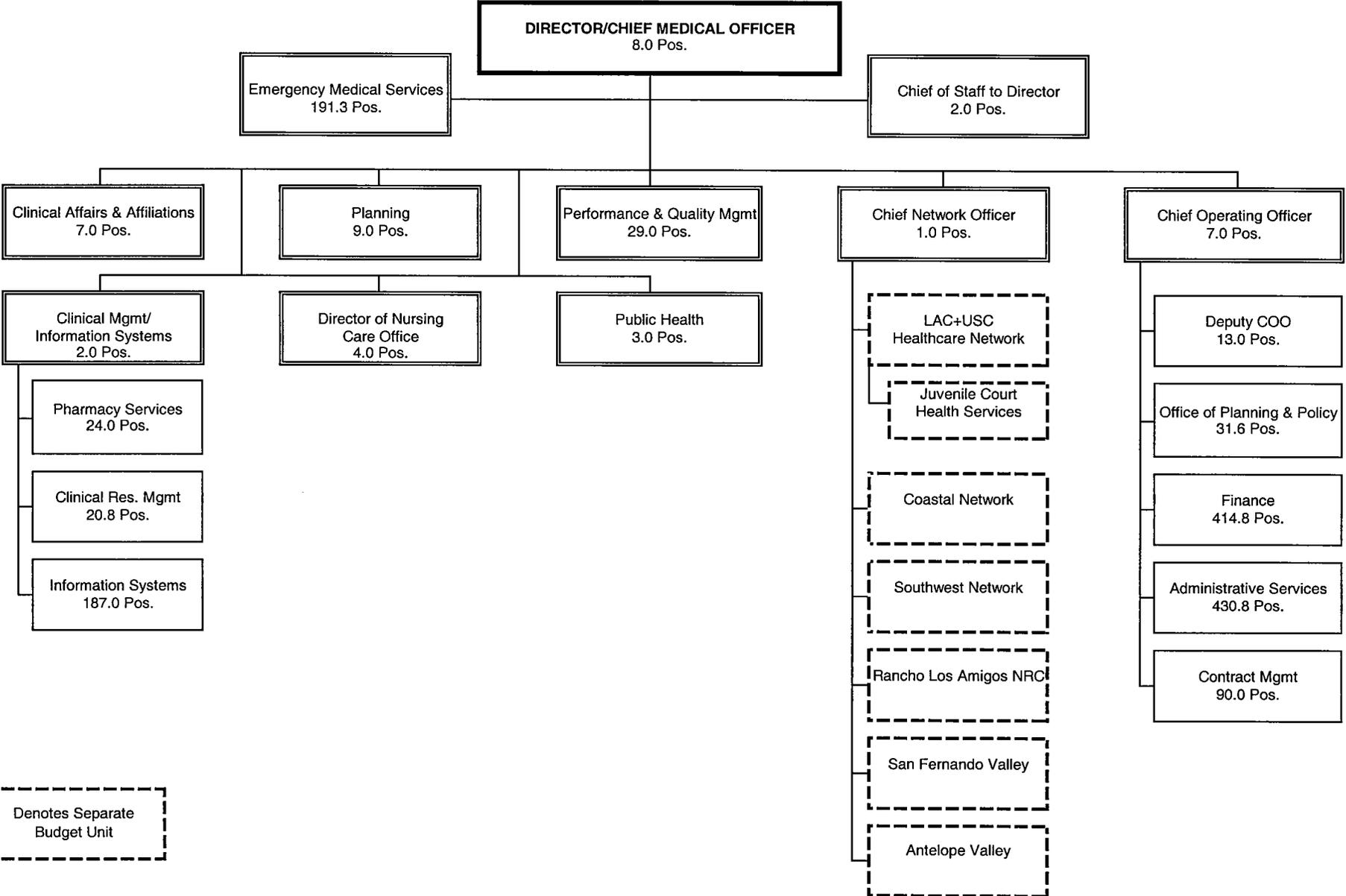
- (1) Data are still being reviewed and analyzed; to be completed by May 2005.
n/a = not available

Health Services

2005-06 Proposed Budget Total Positions: 24,489.5



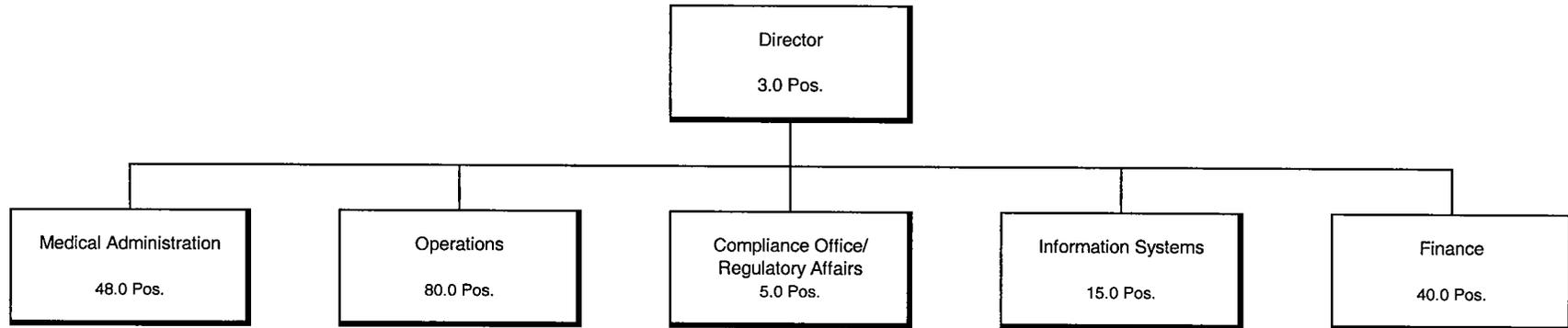
Health Services - Administration
2005-06 Proposed Budget Total Positions: 1,475.3



28.114

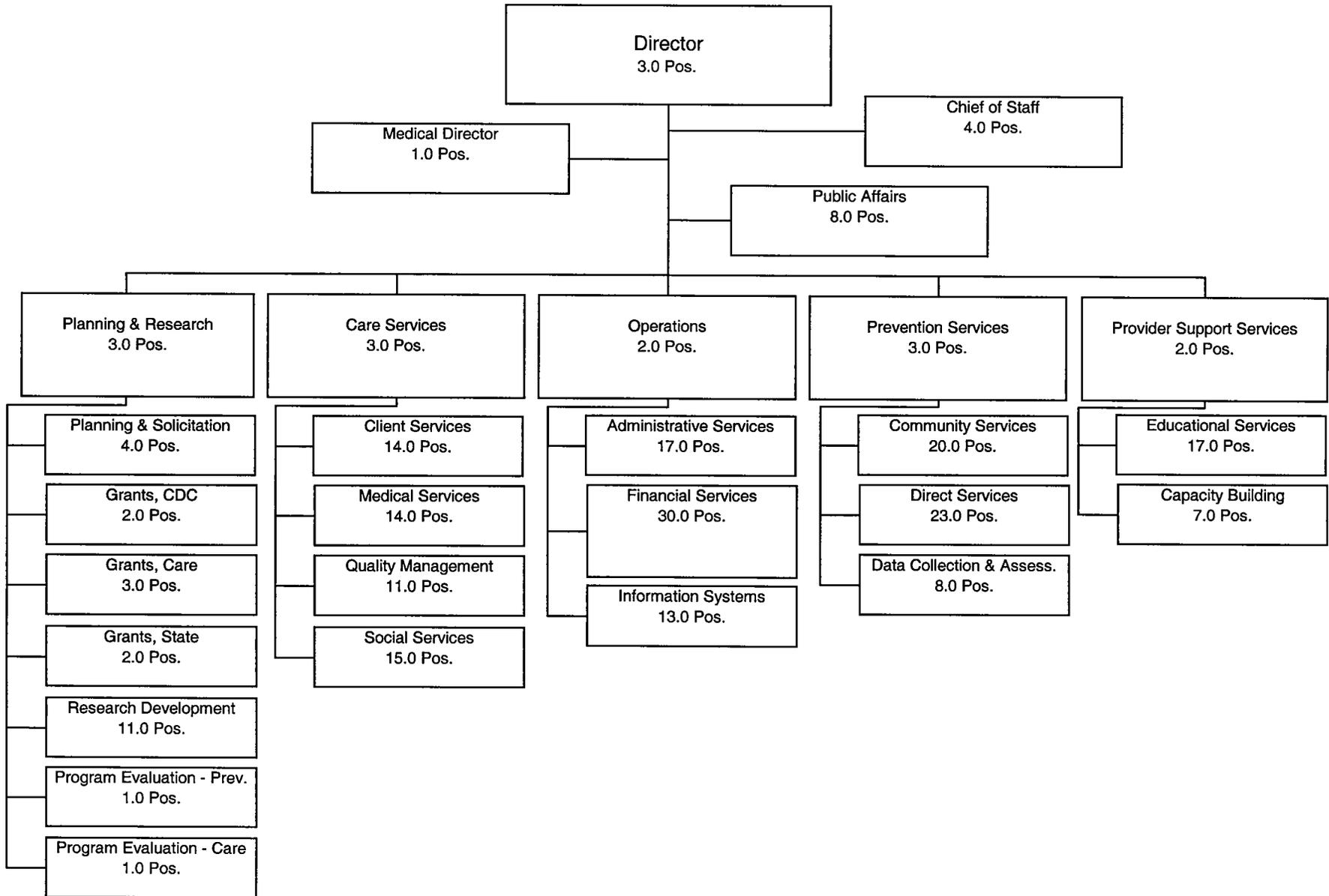
Denotes Separate Budget Unit

Health Services - Office of Managed Care
2005-06 Proposed Budget Total Positions: 191.0

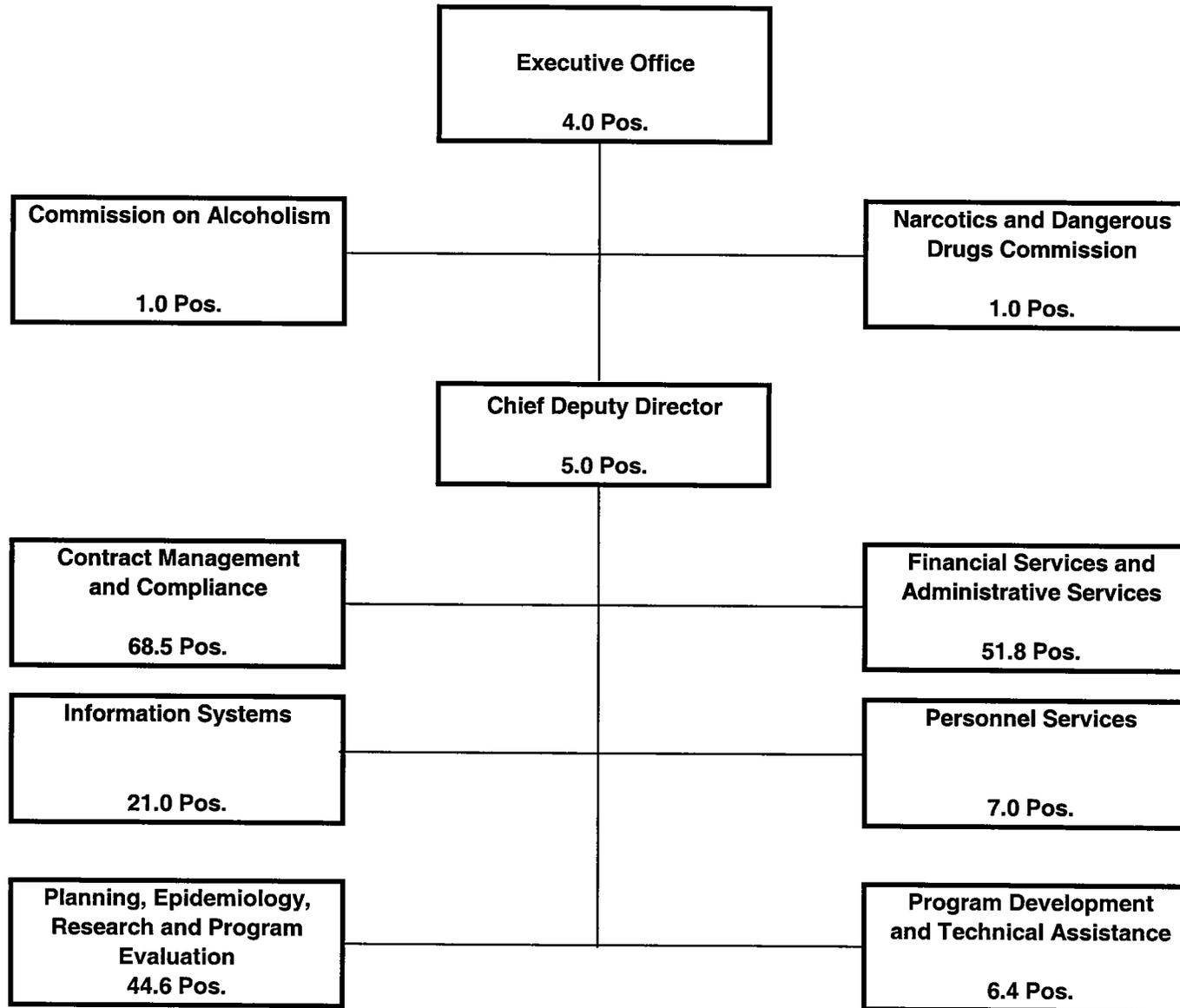


Health Services - Office of AIDS Programs and Policy
2005-06 Proposed Budget Total Positions: 242.0

28.116

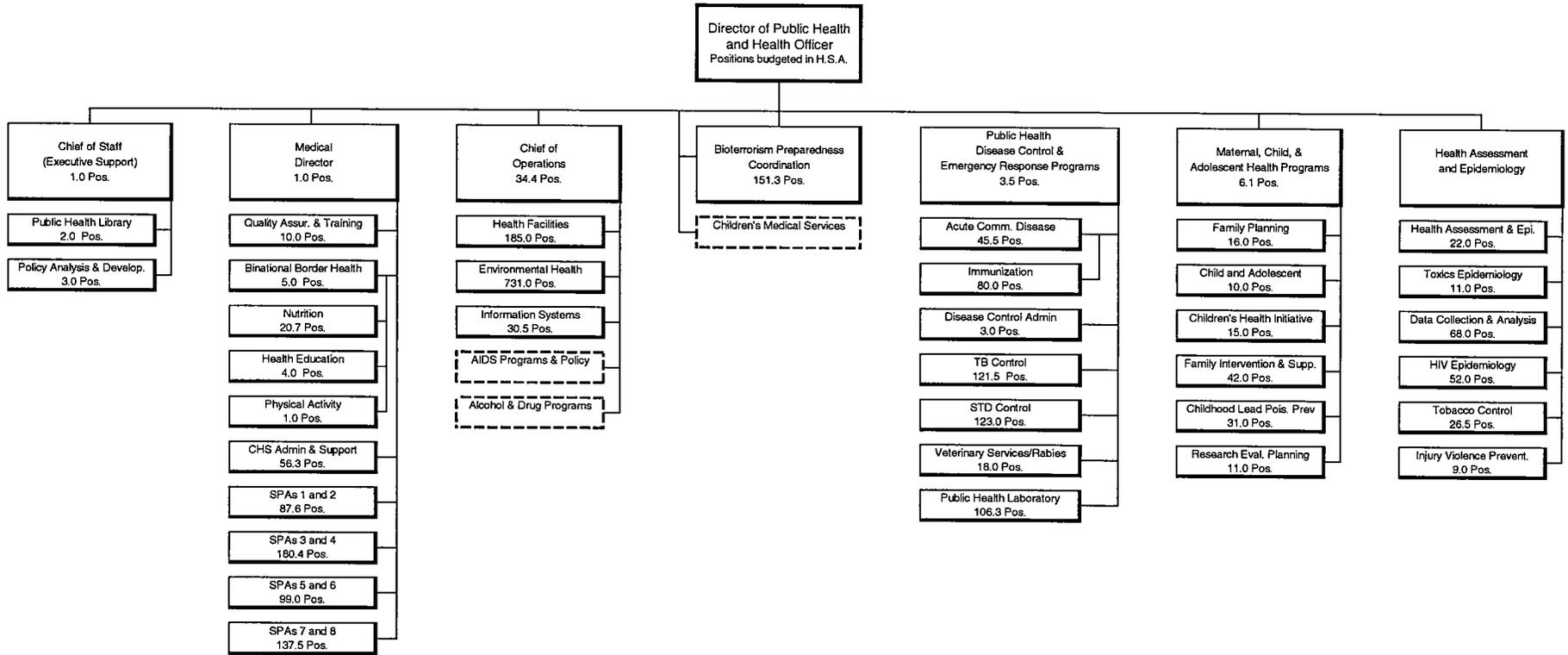


Health Services - Alcohol and Drug Programs Administration
2005-06 Proposed Budget Total Positions: 210.3



Health Services - Public Health

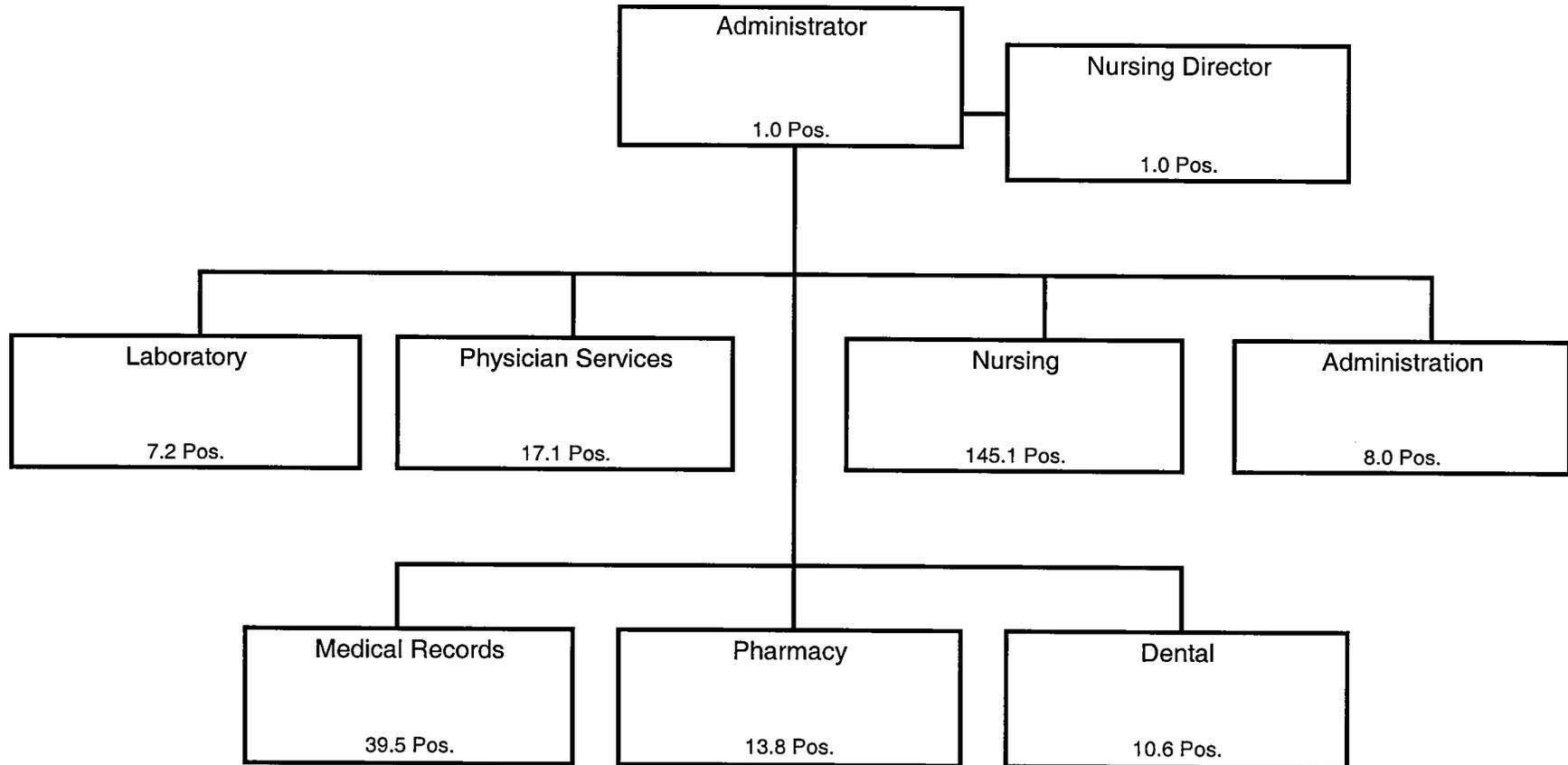
2005-06 Proposed Budget Total Positions: 2,561.1



28.118

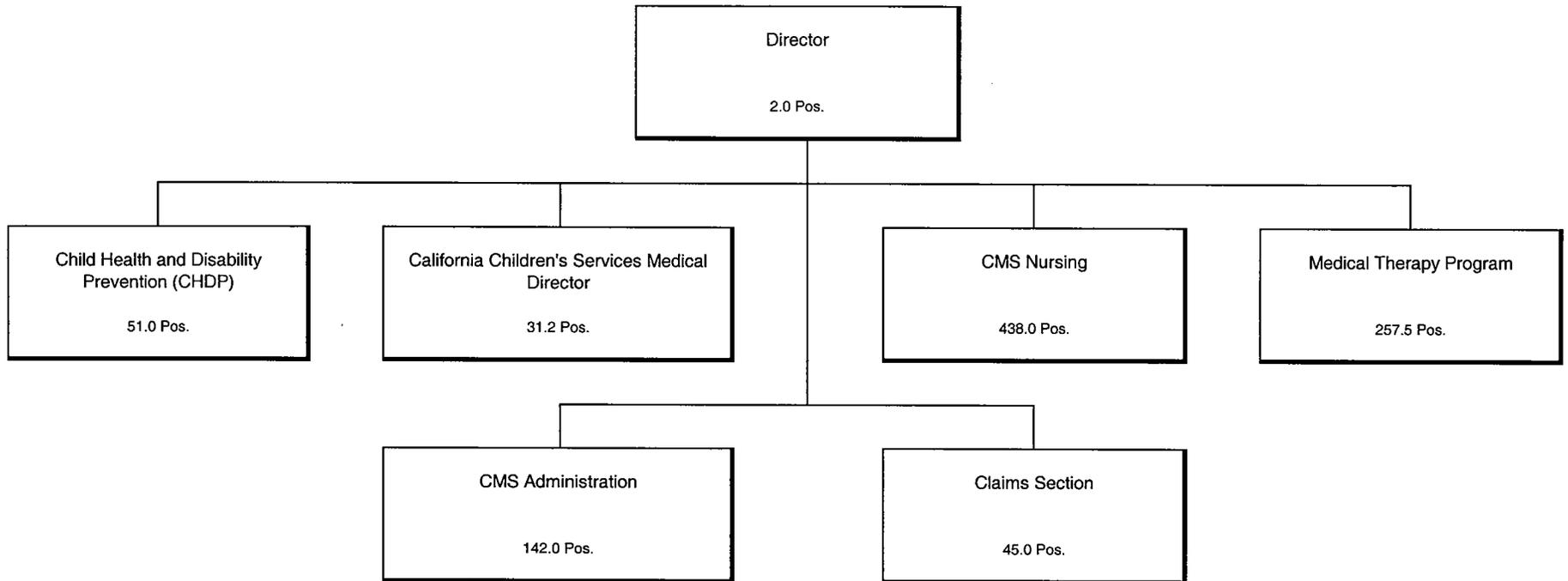
Denotes separate Budget Unit

Health Services - Juvenile Court Health Services
2005-06 Proposed Budget Total Positions: 243.3

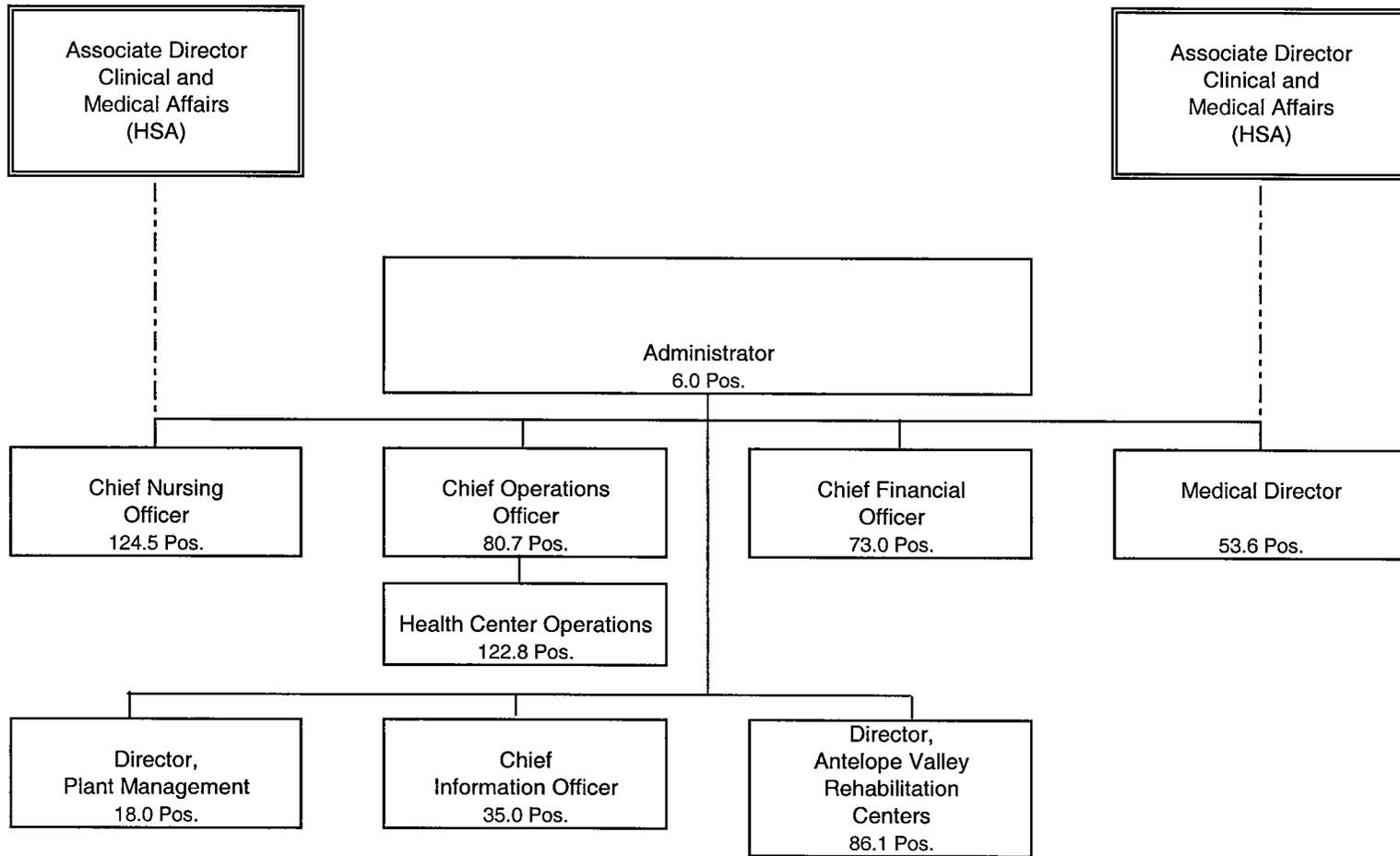


28.119

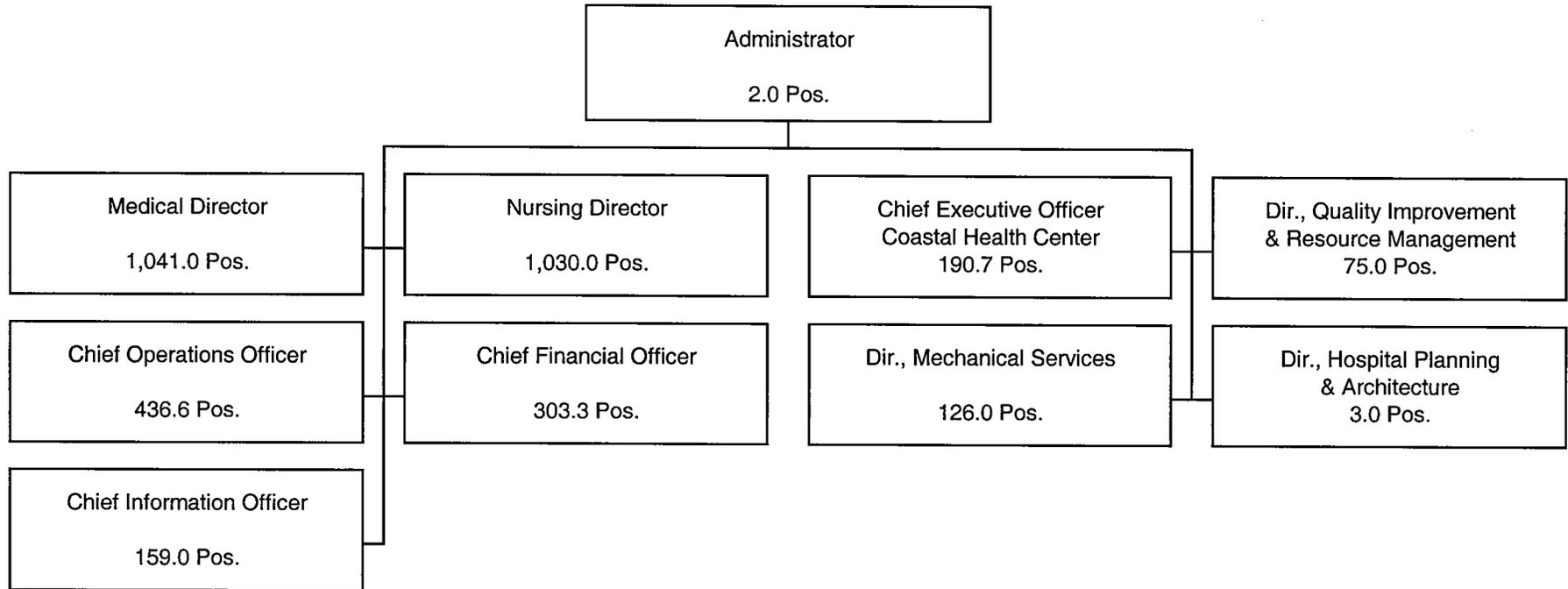
Health Services - Children's Medical Services
2005-06 Proposed Budget Total Positions: 966.7



Health Services - Antelope Valley Cluster
2005-06 Proposed Budget Total Positions: 599.7

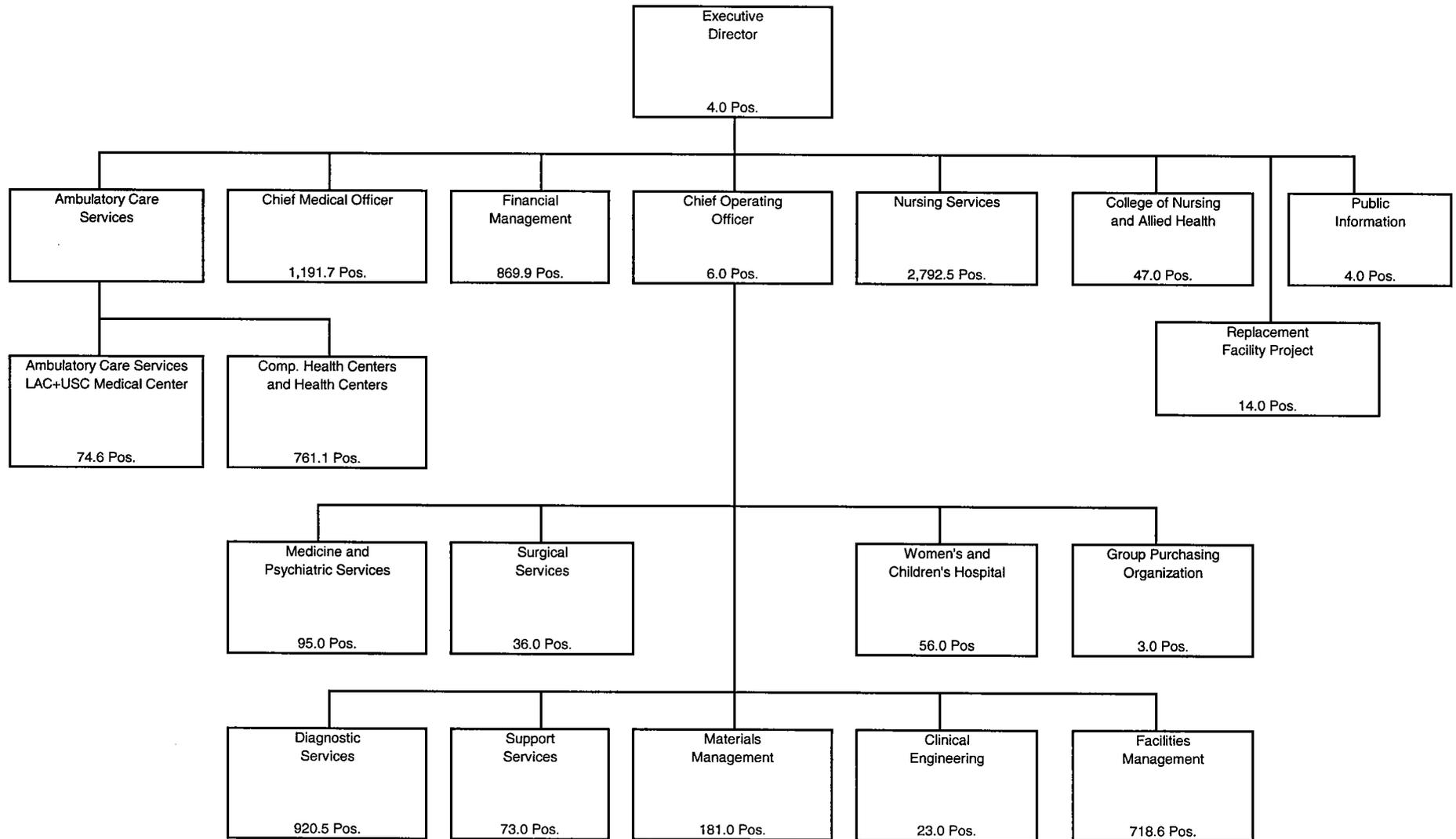


Health Services - Coastal Cluster
2005-06 Proposed Budget Total Positions: 3,366.6



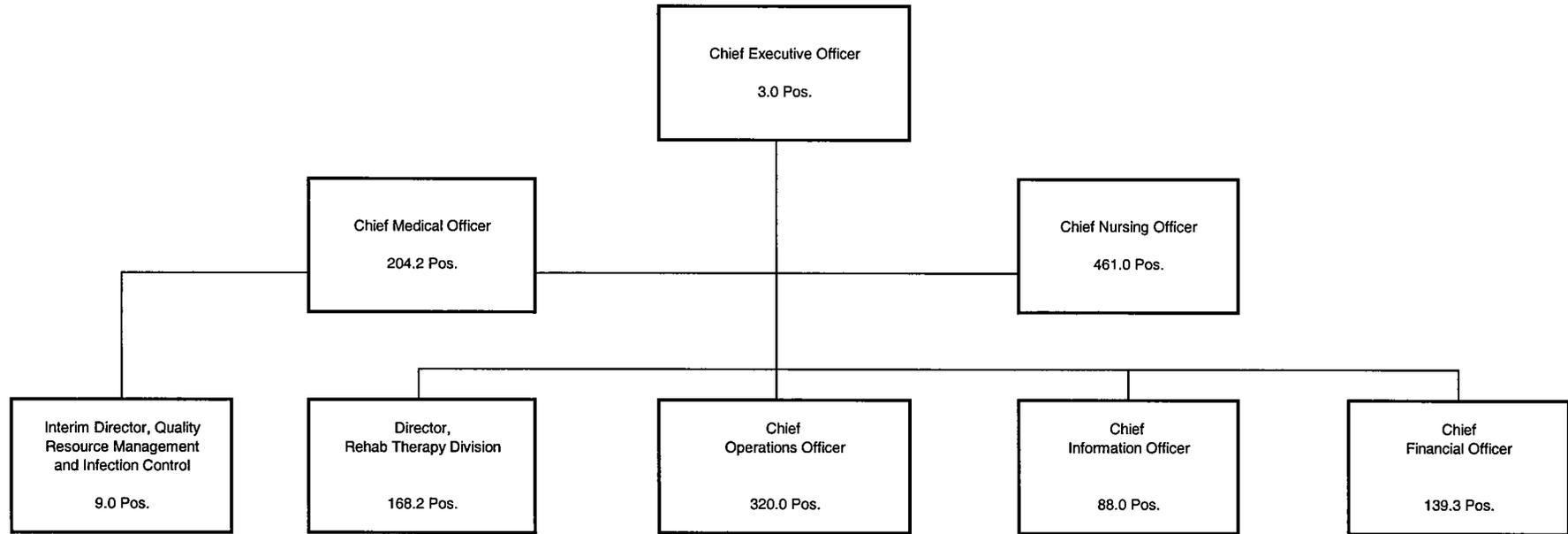
28.122

Health Services - LAC+USC Healthcare Network
2005-06 Proposed Budget Total Positions: 7,870.9



28.123

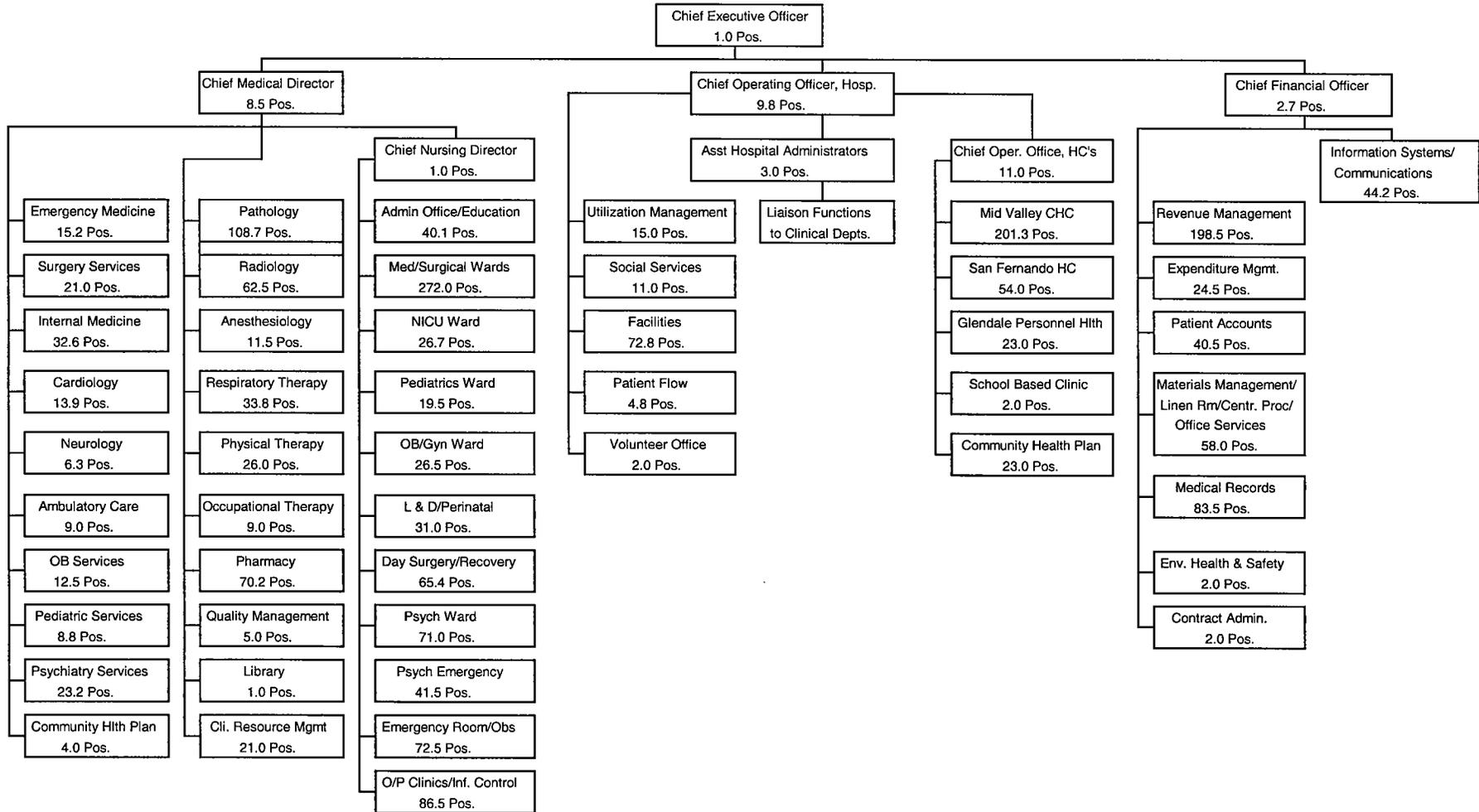
Health Services - Rancho Los Amigos National Rehabilitation Center
2005-06 Proposed Budget Total Positions: 1,392.7



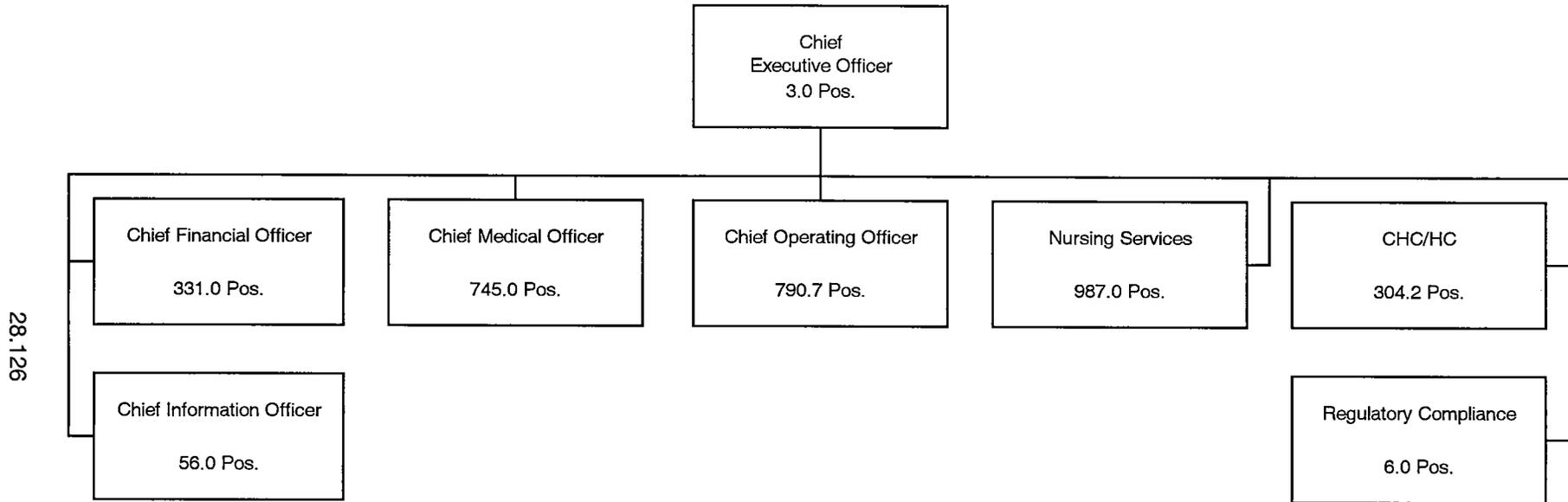
28,124

Health Services - San Fernando Valley Cluster
2005-06 Proposed Budget Total Positions: 2,147.0

28.125



Health Services - Southwest Cluster
2005-06 Proposed Budget Total Positions: 3,222.9



HUMAN RELATIONS COMMISSION
ROBIN S. TOMA, EXECUTIVE DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 1,463,023	\$ 1,597,000	\$ 1,751,000	\$ 1,828,000	\$ 1,828,000	\$ 77,000
SERVICES & SUPPLIES	759,878	868,000	808,000	1,133,000	991,000	183,000
OTHER CHARGES	19,767	27,000	27,000	27,000	26,000	-1,000
GROSS TOTAL	\$ 2,242,668	\$ 2,492,000	\$ 2,586,000	\$ 2,988,000	\$ 2,845,000	\$ 259,000
REVENUE	159,358	147,000	86,000	231,000	231,000	145,000
NET COUNTY COST	\$ 2,083,310	\$ 2,345,000	\$ 2,500,000	\$ 2,757,000	\$ 2,614,000	\$ 114,000
BUDGETED POSITIONS	19.0	22.0	22.0	22.0	22.0	
REVENUE DETAIL						
FEDERAL-OTHER	\$	\$	\$	\$ 145,000	\$ 145,000	\$ 145,000
CHRGs FOR SVCS-OTHER		60,000				
MISCELLANEOUS	112,358	86,000	86,000	86,000	86,000	
SALE OF FIXED ASSETS		1,000				
OPERATING TRANSFER IN	47,000					
TOTAL	\$ 159,358	\$ 147,000	\$ 86,000	\$ 231,000	\$ 231,000	\$ 145,000
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY OTHER PROTECTION	

Mission Statement

To foster harmonious and equitable intergroup relations, empower communities and institutions to engage in non-violent conflict resolution, and promote an informed and inclusive multi-cultural Los Angeles County.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost increase of \$114,000, primarily attributable to funding of Board of Supervisors (Board) approved increases in salaries and employee benefits, an increase in funding for the Hate Crime Victim Assistance and Advocacy Initiative, offset by a decrease in other charges for countywide cost allocation adjustment. The budget also includes funding for the collaborative multi-agency Safe Schools/Healthy Students initiative and the annual John Anson Ford Award event, which is offset by a grant and a donation, respectively.

Strategic Planning

The Human Relations Commission reviewed its strategic priorities in the context of the current social-economic-political environment, as well as changes in the Countywide Strategic Plan. The Commission will be further reviewing its strategic plan while continuing to pursue its multi-pronged strategy as follows:

- Public Safety: Enhance public safety through prevention of and planned response to hate crime and discrimination.
- Our Youth: Equip youth with the knowledge and skills to improve intergroup relations in a multicultural society.
- Capacity Building: Build or strengthen the capacity of local government and other key institutions to more effectively handle human relations issues in the region.
- Crisis Response: Lead in responding to crises threatening intergroup relations due to civil unrest, war, terrorism and other critical incidents.

Critical Needs

The Commission is requesting additional funding for: 1) \$50,000 for the continuing growth in need to assist in crisis response at county schools, the complex multiparty community conflicts that are often linked to campus violence, and to proactively build human relations infrastructure at those schools by providing teacher and staff training, parent education, and integration of human relations elements into their standard curricula; 2) \$60,000 to provide professional evaluation consulting services for increased training and development of data collection and measurement systems for our "Performance Counts!" measurements and program evaluation; 3) \$17,000 to provide for the professional development and training requirements of both newly appointed and current consulting staff which is required to expand their range of professional proficiencies in intergroup relations competencies and techniques, including intervention strategies and building successful collaboratives; and 4) \$15,000 to facilitate staff development of proficiencies in a broad range of applications of information technology in their professional work management activities, particularly in capturing and analyzing performance measurement data, and in improving staff's use of the Commission's web-sites and hate crime databases.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 38,000	\$ --	\$ 38,000	--
	<u>Hate Crime Victim Assistance and Advocacy Initiative (HVCAAI):</u> Reflects an increase in HVCAAI funding, with focus to victims of anti-Jewish hate crimes/hate incidents. <i>Supports Countywide Strategic Plan Goal 5.</i>			
2.	\$ 145,000	\$ 145,000	\$ --	--
	<u>ABC Safe Schools/Healthy Students Initiative:</u> Reflects anticipated on-going grant funding to finance a collaborative partnership between the ABC Unified School District, Probation Department, Sheriff Department, Mental Health Department, and the Human Relations Commission, that is designed to promote healthy child development in safe schools and communities through integrated services, supports, activities, and policies. <i>Supports Countywide Strategic Plan Goal 5.</i>			
<u>Other Changes</u>				
1.	\$ 42,000	\$ --	\$ 42,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 5,000	\$ --	\$ 5,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt services costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
3.	\$ 30,000	\$ --	\$ 30,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ -1,000	\$ --	\$ -1,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
Total \$	259,000	\$ 145,000	\$ 114,000	0.0

HUMAN RELATIONS COMMISSION

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Executive Office</u>				
\$ 315,000	\$ --	\$ --	\$ 315,000	2.0

Authority: Article XXX of County Ordinance No. 4099, No. 7425, as amended by Ordinance No. 8118, No. 10, 5325, and No. 10, 921, and the County Administrative Code.

Provides overall administrative, operational and programmatic management of Commission programs, services, and activities.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Administration</u>				
\$ 433,000	\$ --	\$ 26,000	\$ 407,000	3.0

Authority: Article XXX of County Ordinance No. 4099, No. 7425, as amended by Ordinance No. 8118, No. 10, 5325, and No. 10, 921, and the County Administrative Code.

Provides administrative support, management, and oversight of the Commission operations. The program includes the departmental budgeting, accounting, personnel/payroll, and materials management.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Community Crisis Response and Safety</u>				
\$ 454,000	\$ --	\$ --	\$ 454,000	5.0

Authority: Article XXX of County Ordinance No. 4099, No. 7425, as amended by Ordinance No. 8118, No. 10, 5325, and No. 10, 921, and the County Administrative Code.

Provides County residents, communities, schools, and other stakeholder communities experiencing intergroup tensions an intervention service, including leadership in developing a response plan, asset mapping, mediation, technical assistance, outreach, advocacy with elected officials and other stakeholders, community organizing, and building collaborations, all in multicultural, multilingual settings. Also seeks to provide victims of hate crime direct, appropriate victim assistance services including how to access victim assistance funds, manage the criminal justice proceedings, and respond to media attention relating to their case. Additionally, provides analysis of hate crimes in the County to ensure communities at risk of damage to persons, property or communities receive needed County human relations services.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. <u>Hate Crime, Bias and Discrimination Awareness and Education</u>				
\$ 544,000	\$ --	\$ --	\$ 544,000	3.0

Authority: Article XXX of County Ordinance No. 4099, No. 7425, as amended by Ordinance No. 8118, No. 10, 5325, and No. 10, 921, and the County Administrative Code.

Human Relations Commission (cont'd)

4. Hate Crime, Bias and Discrimination Awareness and Education (cont'd)

Provides County residents with education, outreach, skills and tools to prevent hate crimes, bias and discrimination; provide law enforcement with additional tools and skills to prevent and respond to hate crimes, bias, and hate incidents; educate potential hate crime victims and their advocates on how to access needed services; build the capacity of hate crime victim assistance advocates to more effectively do multicultural, multilingual community education, outreach and advocacy to targeted communities.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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5. Positive Intergroup Relations

\$ 840,000	\$ --	\$ 205,000	\$ 635,000	6.0
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Authority: Article XXX of County Ordinance No. 4099, No. 7425, as amended by Ordinance No. 8118, No. 10, 5325, and No. 10, 921, and the County Administrative Code.

Provides training, community education, media advocacy and increased awareness to needs of a pluralistic, changing society; attempts to change behavior and influence the news and entertainment industry in media portrayals and hiring practices; provides appropriate intergroup skills training to teachers, administrators, youth leaders, County human relations practitioners and general public; conducts special events to acknowledge human relations leaders and build awareness of the importance of human relations; produces appropriate community education materials, and provides public policy and legislative advocacy.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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6. Countywide Human Relations Infrastructure

\$ 259,000	\$ --	\$ --	\$ 259,000	3.0
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Authority: Article XXX of County Ordinance No. 4099, No. 7425, as amended by Ordinance No. 8118, No. 10, 5325, and No. 10, 921, and the County Administrative Code.

Builds networks in communities to support countywide human relations plans and programs; provides communities with the tools to support tone-setting education programs that value diversity and similarities; builds networks in corporations, schools, law enforcement and other key stakeholder groups to support countywide human relations plans and programs; assists stakeholders in building local networks and capacity to support human relations mechanisms; analyzes and evaluates human relations community-based programs and procedures for effectiveness; and provides resources, training and materials to support community-based human relations plans and programs.

Total Programs

\$ 2,845,000	\$ 0	\$ 231,000	\$ 2,614,000	22.0
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HUMAN RELATIONS COMMISSION

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	1,154,000	1,285,000	1,316,000	31,000
Employee Benefits	443,000	466,000	512,000	46,000
Total Salaries and Employee Benefits	1,597,000	1,751,000	1,828,000	77,000
<u>Services and Supplies</u>				
Communications	35,000	35,000	35,000	0
Computer Equipment-noncapital	5,000	5,000	0	-5,000
Computing-Personal	0	0	5,000	5,000
Contracted Program Services	0	0	503,000	503,000
Data Warehouse	1,000	1,000	1,000	0
Incidental Expenses	5,000	5,000	5,000	0
Information Technology Services	50,000	50,000	50,000	0
Insurance	8,000	8,000	8,000	0
Maintenance-Buildings and Improvements	78,000	78,000	78,000	0
Maintenance-Equipment	13,000	13,000	13,000	0
Office Expense	0	0	70,000	70,000
Office Expense-Other	70,000	70,000	0	-70,000
Professional and Specialized Services	380,000	320,000	0	-320,000
Publication and Legal Notices	20,000	20,000	20,000	0
Rents and Leases-Equipment	7,000	7,000	7,000	0
Special Departmental Expense	60,000	60,000	60,000	0
Training	17,000	17,000	17,000	0
Transportation and Travel	0	0	29,000	29,000
Transportation and Travel-Auto Mileage	14,000	14,000	0	-14,000
Transportation and Travel-Auto Service	7,000	7,000	0	-7,000
Transportation and Travel-Traveling	8,000	8,000	0	-8,000
Utilities	90,000	90,000	90,000	0
Total Services and Supplies	868,000	808,000	991,000	183,000
<u>Other Charges</u>				
Other Charges	25,000	25,000	25,000	0
Judgments and Damages	2,000	2,000	1,000	-1,000
Total Other Charges	27,000	27,000	26,000	-1,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0

Human Relations Commission (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	2,492,000	2,586,000	2,845,000	259,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	2,492,000	2,586,000	2,845,000	259,000
REVENUES:				
Intergovernmental Revenue-Federal	0	0	145,000	145,000
Miscellaneous Revenues	86,000	86,000	86,000	0
Other Financing Sources	61,000	0	0	0
TOTAL REVENUES	147,000	86,000	231,000	145,000
NET COUNTY COST	2,345,000	2,500,000	2,614,000	114,000

HUMAN RELATIONS COMMISSION

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Community Crisis Response and Safety

Program Description: To provide an array of crisis intervention services to County residents, communities, schools, and other stakeholder communities experiencing crises due to intergroup tensions, conflict and/or violence. These crisis intervention services include leadership in developing a response plan, asset mapping, mediation, technical assistance, outreach, intervention services, advocacy with elected officials and other stakeholders. Also included are community organizing and building collaborations all in multicultural, multilingual settings. Through analyses of hate crime, we can identify and give priority attention to those communities which are at a higher risk of personal injury, property damage, and/or community insecurity and conflict due to bias related behavior.

Program Result: Communities, institutions and individuals directly threatened or victimized due to intergroup bias, crisis or public controversy are provided appropriate services, funds or tools that: a) lessen or avoid tension, anxiety, personal injury or property damage; and b) promote long-term solutions and healthy, diverse communities.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of communities, institutions, and individuals provided assistance that rank the services provided as useful or high quality to lessen anxiety, tension, damage or injury	n/a	90%	90%	90%
Percentage of crisis response requests for Human Relations Commission (HRC) services that resulted in action by the HRC, compared to crisis where HRC services were requested and not obtained	n/a	62%	70%	75%
<u>Operational Measures</u>				
Number of communities, institutions, and individuals requesting HRC crisis intervention assistance	n/a	21	30	35
Number of communities, institutions, and individuals provided services, funds, or tools	n/a	28	35	45
Number of staff volunteer hours spent on crisis response program area	n/a	8,560	8,700	10,200

Explanatory Note(s):
n/a = not available

PROGRAM NAME: Hate Crime, Bias and Discrimination Awareness and Education

Program Description: To provide County residents with education, outreach, skills and tools to prevent hate crimes, bias and discrimination; provide law enforcement with additional tools and skills to prevent and respond to hate crimes, bias, and hate incidents; educate potential hate crime victims and their advocates on how to access needed services; and build the capacity of hate crime victim assistance advocates to more effectively do multicultural, multilingual community education, outreach and advocacy to targeted communities. To provide victims of hate crime direct, appropriate victim assistance services including how to access victim assistance funds, manage the criminal justice proceedings and respond to media attention relating to their case.

Program Result: County residents and law enforcement officials are better prepared to effectively prevent and respond to hate crimes, hate incidents, bias and discriminatory acts or behaviors.

Human Relations Commission (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of training/education participants who rank services provided as satisfactory or higher	n/a	91%	91%	91%
Percent of hate crime victims served by HRC programs who rank services provided as satisfactory or higher	n/a	84%	86%	88%
Percent of hate crime victims served by HRC programs who rank law enforcement services as satisfactory or higher	n/a	33%	55%	60%
<u>Operational Measures</u>				
Number of law enforcement or County residents receiving HRC training	n/a	1,700	1,750	1,800
Number of hits on pages of HRC web-site related to this program	n/a	33,475	40,000	45,000

Explanatory Note(s):

n/a = not available

PROGRAM NAME: Positive Intergroup Relations

Program Description: See Departmental Program Summary

Program Result: County residents increase their understanding, appreciation and valuing of differences and similarities of individuals and cultures.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of consumers of HRC programs which surveys indicate have a change in value, attitude, or behavior towards targeted group	n/a	98%	98%	95%
Number of human relations programs newly institutionalized this past year in communities, schools or workplaces due to HRC work ⁽¹⁾	n/a	7	12	15
<u>Operational Measures</u>				
Number of web-site hits	n/a	483,865	500,000	525,000
Number of publications, materials distributed related to this program	n/a	15,750	16,500	17,500

Explanatory Note(s):

(1) This measure was changed slightly to capture only programs added in each fiscal year to avoid counting in subsequent years.

n/a = not available

PROGRAM NAME: Countywide Human Relations Networks

Program Description: To build networks in communities to support countywide human relations plans and programs; provide communities with the tools to support tone-setting education programs that value diversity and similarities; build networks in and among corporations, schools, law enforcement and other key stakeholder groups to support countywide human relations plans and programs; assist stakeholders in building local networks and capacity to support human relations mechanisms; analyze and evaluate human relations community-based programs and procedures for effectiveness; and provide resources, trainings and materials to support community-based human relations plans and programs. Through these networks, we can more effectively access and leverage resources to avert crisis and major conflict or to respond more effectively to lessen tensions and damage during a crisis.

Program Result: Communities are provided the tools to better address human relations issues.

Human Relations Commission (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of human relations communities that are part of HRC's networks or programs	n/a	30	31	32
Percent of Los Angeles County population served by city based human relations commissions or organizations	n/a	65%	66%	66%
Percent of existing city based human relations commissions or organizations who maintain or increase HRC Resources	n/a	96%	90%	93%
<u>Operational Measures</u>				
Number of requests for HRC assistance or capacity building expertise	n/a	169	175	185
Number of HRC or partner staff/volunteer hours provided to human relations communities	n/a	92,253	95,000	97,500

Explanatory Note(s):

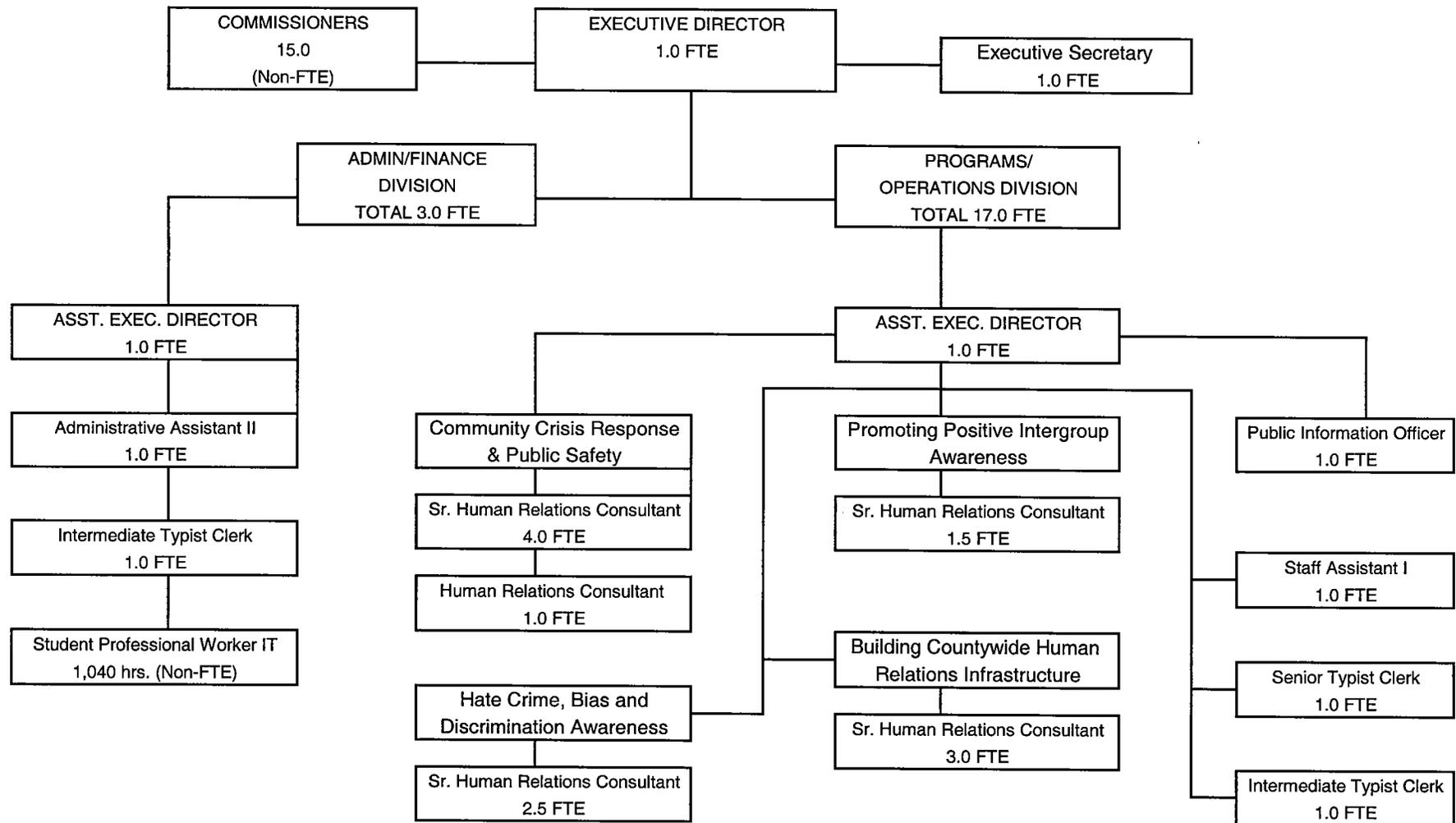
n/a = not available

HUMAN RELATIONS COMMISSION

Robin S. Toma, Executive Director

Total Proposed Positions = 22.0

29.9



HUMAN RESOURCES
MICHAEL J. HENRY, DIRECTOR OF PERSONNEL
MARGARET A. YORK, OFFICE OF PUBLIC SAFETY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 18,244,942	\$ 18,525,000	\$ 22,834,000	\$ 28,614,000	\$ 23,826,000	\$ 992,000
SERVICES & SUPPLIES	9,432,729	10,401,000	13,497,000	21,267,000	13,217,000	-280,000
OTHER CHARGES	50,370	46,000	47,000	50,000	44,000	-3,000
FIXED ASSETS-EQUIP	69,240	75,000	75,000	155,000	155,000	80,000
OTHER FINANCING USES	120,900	34,000	34,000			-34,000
GROSS TOTAL	\$ 27,918,181	\$ 29,081,000	\$ 36,487,000	\$ 50,086,000	\$ 37,242,000	\$ 755,000
LESS INTRAFD TRANSFER	14,280,826	16,163,000	17,630,000	17,634,000	17,478,000	-152,000
NET TOTAL	\$ 13,637,355	\$ 12,918,000	\$ 18,857,000	\$ 32,452,000	\$ 19,764,000	\$ 907,000
REVENUE	5,978,858	5,501,000	11,440,000	14,713,000	12,208,000	768,000
NET COUNTY COST	\$ 7,658,497	\$ 7,417,000	\$ 7,417,000	\$ 17,739,000	\$ 7,556,000	\$ 139,000
BUDGETED POSITIONS	247.5	245.0	245.0	300.0	248.0	3.0
REVENUE DETAIL						
AUDITING-ACCTG FEES	\$ 239	\$	\$	\$	\$	
CHRGs FOR SVCS-OTHER	5,344,506	5,431,000	10,902,000	14,639,000	12,141,000	1,239,000
MISCELLANEOUS	75,973	70,000	70,000	74,000	67,000	-3,000
SALE OF FIXED ASSETS	1,382					
OPERATING TRANSFER IN	556,758		468,000			-468,000
TOTAL	\$ 5,978,858	\$ 5,501,000	\$ 11,440,000	\$ 14,713,000	\$ 12,208,000	\$ 768,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PERSONNEL

Mission Statement

Enhance public service through recruitment, retention, and development of employees committed to quality performance.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects an increase in net County cost of \$139,000 which is primarily attributable to increases in salaries and employee benefits, partially offset by the deletion of one-time funding related to the Employment Application System Integration for Enterprise Resources online job application system. The Proposed Budget continues to provide central policy development and administration of a wide spectrum of human resources functions and the delivery of specialized personnel services to client departments.

Strategic Planning

The Department of Human Resources continues to focus on strategic planning with an emphasis on our role in making the County an "employer of choice". Our efforts began with the first annual Strategic Planning Forum covering areas including leadership, teambuilding, and communications. In addition, several departments were engaged to develop functional requirements for an enterprise-wide Learning Management System and an Electronic Human Resources (e-HR) system.

Human Resources (cont'd)

Critical Needs

The critical needs of the Department include the implementation of new systems and technology such as: 1) a web-based e-HR system; and 2) a Learning Management System to make information and programs more accessible to County employees.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -70,000	\$ --	\$ -70,000	--
<u>Employment Application System Integration for Enterprise Resources (EASIER) Online Job Application System:</u> Reflects the deletion of one-time funding for maintenance, application support, and enhancement costs related to the countywide deployment of the EASIER online job application system. <i>Supports Countywide Strategic Plan Goal 4.</i>				
2.	\$ 459,000	\$ 459,000	\$ --	5.0
<u>Civil Service Advocacy Division:</u> Reflects the addition of 5.0 positions to provide advocacy services as stated in a memorandum of understanding with the Department of Health Services. <i>Supports Countywide Strategic Plan Goal 3.</i>				
3.	\$ 274,000	\$ 274,000	\$ --	3.0
<u>Organizational and Employee Development Division:</u> Reflects the addition of 3.0 positions to meet the training needs of County departments. <i>Supports Countywide Strategic Plan Goals 2 and 3.</i>				
<u>Other Changes</u>				
1.	\$ 510,000	\$ 378,000	\$ 132,000	--
<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.				
2.	\$ --	\$ --	\$ --	--
<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects increased unemployment insurance costs based on historical experience. The net increase in unavoidable costs is offset by savings in other employee benefit costs.				
3.	\$ 33,000	\$ 24,000	\$ 9,000	--
<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.				
4.	\$ 270,000	\$ 199,000	\$ 71,000	--
<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.				

Human Resources (cont'd)

Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
<u>Other Changes (cont'd)</u>				
5.	\$ -3,000	\$ --	\$ -3,000	--
<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.				
6.	\$ -367,000	\$ -367,000	\$ --	-5.0
<u>Temporary Positions:</u> Reflects the deletion of long-term vacant temporary positions.				
7.	\$ --	\$ --	\$ --	--
<u>Fixed Assets:</u> Reflects the increase of fixed assets (\$80,000) for various information technology equipment offset by a reduction in services and supplies (-\$80,000).				
8.	\$ --	\$ --	\$ --	--
<u>Megaflex/Flex Administrative Fee:</u> Reflects a shift of funding from intrafund transfer (-\$667,000) to revenue (\$667,000) due to the transfer of the Megaflex/Flex Administrative fee from the Health Care Self-Insurance Fund.				
9.	\$ -164,000	\$ -164,000	\$ --	--
<u>Intrafund Transfers/Revenue Projects:</u> Reflects ministerial adjustments for one-time projects such as the Productivity Investment Fund grant/loan projects (-\$109,000) and the California Work Opportunities and Responsibility to Kids apprenticeship grant project (-\$55,000).				
10.	\$ -187,000	\$ -187,000	\$ --	--
<u>Miscellaneous Adjustments:</u> Reflects ministerial adjustments in salaries and employee benefits, intrafund transfer, and revenue based on current and anticipated trends.				
Total \$	755,000	\$ 616,000	\$ 139,000	3.0

HUMAN RESOURCES

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Countywide Human Resources and Benefits Administration</u>				
\$ 26,805,000	\$ 12,580,000	\$ 8,787,000	\$ 5,438,000	178.5

Authority: Non-mandated, discretionary program. The County Charter 22 3/4, Civil Service Rule 3-24, County Code Title 5.31.010 requires countywide human resources and benefit administration.

Provides central policy development and administration of human resources functions such as employee development training, recruitment, classification, employee appeals, and compensation programs; completes special studies of Human Resources Policies and Procedures; monitors compliance by departments with delegated human resources programs; and provides administration of employee benefit programs such as the cafeteria benefit plans and deferred income programs.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Examinations and Recruitment</u>				
\$ 5,827,000	\$ 2,734,000	\$ 1,910,000	\$ 1,183,000	38.8

Authority: Non-mandated, discretionary program. The County Charter 22 3/4, Civil Service Rule 3-24 County Code defines examinations and recruitment rules and procedures.

Provides examination services for executive, selective, and centralized countywide classifications.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Civil Service Advocacy</u>				
\$ 2,403,000	\$ 1,128,000	\$ 787,000	\$ 488,000	16.0

Authority: Non-mandated, discretionary program.

Represents County departments in matters involving employee discipline, discrimination, and exam appeals before the Civil Service Commission. The unit provides a high level of advocacy which is uniform, effective, and professional with special emphasis on fully sustaining the Department's recommended discipline while minimizing demands on departmental resources.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. <u>Administration</u>				
\$ 2,207,000	\$ 1,036,000	\$ 724,000	\$ 447,000	14.7

Authority: Non-mandated, discretionary program.

Provides executive management and administrative support to the Department including executive office, agenda preparation, departmental budgeting and fiscal/accounting, personnel, and office support services.

Total Programs

\$ 37,242,000	\$ 17,478,000	\$ 12,208,000	\$ 7,556,000	248.0
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HUMAN RESOURCES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	12,674,000	16,502,000	17,096,000	594,000
Employee Benefits	5,851,000	6,332,000	6,730,000	398,000
Total Salaries and Employee Benefits	18,525,000	22,834,000	23,826,000	992,000
<u>Services and Supplies</u>				
Administrative Services	0	0	779,000	779,000
Communications	324,000	350,000	350,000	0
Computer Equipment-noncapital	45,000	158,000	0	-158,000
Computer Software	30,000	200,000	0	-200,000
Computing-Midrange/Departmental Sys	0	0	75,000	75,000
Computing-Personal	0	0	158,000	158,000
Contracted Program Services	0	0	4,408,000	4,408,000
Information Technology Services	543,000	1,732,000	1,732,000	0
Insurance	5,000	16,000	16,000	0
Maintenance-Buildings and Improvements	19,000	100,000	50,000	-50,000
Maintenance-Equipment	62,000	25,000	75,000	50,000
Memberships	160,000	175,000	175,000	0
Miscellaneous Expense	0	1,000	0	-1,000
Office Expense	0	0	426,000	426,000
Office Expense-Other	346,000	240,000	0	-240,000
Office Expense-Postage	210,000	50,000	0	-50,000
Office Expense-Stat and Forms	6,000	141,000	0	-141,000
Professional and Specialized Services	7,159,000	8,376,000	0	-8,376,000
Professional Services	0	0	2,141,000	2,141,000
Rents and Leases-Bldg and Improvements	562,000	565,000	571,000	6,000
Rents and Leases-Equipment	205,000	300,000	270,000	-30,000
Special Departmental Expense	321,000	608,000	553,000	-55,000
Technical Services	0	0	850,000	850,000
Telecommunications	16,000	51,000	51,000	0
Training	87,000	33,000	161,000	128,000
Transportation and Travel	0	0	149,000	149,000
Transportation and Travel-Auto Mileage	10,000	25,000	0	-25,000
Transportation and Travel-Auto Service	4,000	10,000	0	-10,000
Transportation and Travel-Traveling	60,000	114,000	0	-114,000
Utilities	227,000	227,000	227,000	0
Total Services and Supplies	10,401,000	13,497,000	13,217,000	-280,000
<u>Other Charges</u>				
Interest on Other Long-Term Debt	46,000	43,000	40,000	-3,000
Taxes and Assessments	0	4,000	4,000	0
Total Other Charges	46,000	47,000	44,000	-3,000

Human Resources (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
Fixed Assets				
Equipment:				
Telecommunications	0	0	25,000	25,000
Computer Info and Data Processing Sys	75,000	75,000	0	-75,000
Computers, Midrange/Departmental	0	0	100,000	100,000
Vehicles and Transportation Equipment	0	0	30,000	30,000
Total Equipment	75,000	75,000	155,000	80,000
Total Fixed Assets	75,000	75,000	155,000	80,000
Other Financing Uses				
Operating Transfers Out	34,000	34,000	0	-34,000
Total Other Financing Uses	34,000	34,000	0	-34,000
Residual Equity Transfers				
Total Residual Equity Transfers	0	0	0	0
Gross Total	29,081,000	36,487,000	37,242,000	755,000
Less: Intrafund Transfers	16,163,000	17,630,000	17,478,000	-152,000
TOTAL NET REQUIREMENTS	12,918,000	18,857,000	19,764,000	907,000
REVENUES:				
Charges for Services	5,431,000	10,902,000	12,141,000	1,239,000
Miscellaneous Revenues	70,000	70,000	67,000	-3,000
Other Financing Sources	0	468,000	0	-468,000
TOTAL REVENUES	5,501,000	11,440,000	12,208,000	768,000
NET COUNTY COST	7,417,000	7,417,000	7,556,000	139,000

HUMAN RESOURCES

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Delegated Examination Compliance Review Program

Program Description: The Human Resources Departmental Support Division administers the Delegated Examination Compliance Review Program, an essential component of Department of Human Resource's (DHR) overall accountability and oversight of County departments delegated to conduct their own examination activities. The program is designed to monitor and ensure compliance with program standards, Civil Service Rules, and DHR policies, procedures, and guidelines; identify areas requiring possible changes in policies and procedures to improve the effectiveness and efficiency of the examination system; determine if program objectives are being met; and identify and develop examination specific training programs for professional and technical examinations staff.

Program Result: County departments delegated to conduct examination activities are in full compliance with applicable rules, policies, and standards for recruitment and selection.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators				
Percentage of appeals denied to appellant on an annual basis ⁽¹⁾	n/a	88%	90%	92%
Percentage of eligible lists terminated annually due to improper exam administration	5%	1%	1%	1%
Percentage of corrective actions implemented by departments annually, within six months of completion of review	77%	n/a	80%	85%
Average response time (in business days) for the review and approval of job bulletins	n/a	n/a	7	5
Operational Measures				
Number of departments reviewed on an annual basis	6	6	7	15
Number of examinations reviewed on an annual basis	29	47	55	117
Number of applications reviewed on an annual basis	736	2,851	3,500	7,100
Number of exam bulletins and related materials reviewed and approved for posting on an annual basis	n/a	741	600	1,850

Explanatory Note(s):

(1) Data tracking began in fiscal year (FY) 2003-04.
n/a = not available

PROGRAM NAME: Investigations

Program Description: The Human Resources Departmental Support Division conducts investigations of personnel practices requested by the Board of Supervisors and departmental management, central agency referral, or as the result of a formal employee or constituent complaint.

Program Result: County departments comply with existing policies, procedures, and Civil Service Rules as they relate to personnel practices and receive appropriate plans of corrective action when policies, procedures, and Civil Services Rules are violated.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators				
Number of investigations resulting in findings that require County departments to institute plans of corrective action ⁽¹⁾	2	4	7	n/a
Percentage of corrective action plans implemented by County departments	100%	100%	100%	100%
Percentage of investigations completed within 60 days ⁽¹⁾	82%	75%	41%	n/a

Human Resources (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Total number of investigations conducted annually	113	110	114	115
Number of analysts conducting investigations	4	3	2	2
Number of special audits conducted	29	21	17	53

Explanatory Note(s):

- (1) Unable to project based on unknown investigative findings, or length of investigation.
n/a = not available

PROGRAM NAME: Appeals

Program Description: The Appeals Unit is responsible for analyzing and responding in writing to appeals regarding issues involving examinations, discipline and personnel matters; conducting inquiries into issues raised by employees and applicants with the Director of Personnel and Board of Supervisors and preparing appropriate written responses; assisting operating departments in the resolution of appeals problems; and answering telephonic inquiries regarding appeals from appellants and departments.

Program Result: Appellants receive fair and timely responses to appeals and inquiries.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of appeals that are closed within 120 days of receipt	83% ⁽¹⁾	93%	92%	92%
Percentage of appeals that are overturned by the Civil Service Commission ⁽²⁾	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of appeals received annually	2,203	2,342	3,000 ⁽⁴⁾	3,000
Number of appeals closed annually	2,443 ⁽³⁾	2,149	2,700	2,700
Number of appeals closed within 120 days	2,018	1,988	2,484	2,484

Explanatory Note(s):

- (1) In more than 200 of these cases, materials from departments were received after 120 days. If those cases were removed from the statistics, then the percentage of appeals closed within 120 days would increase to 90 percent.
(2) Data from the Civil Service Commission will be available starting in FY 2005-06.
(3) During the fiscal year, analysts worked considerable overtime shifts to reduce a very large and aged appeals backlog.
(4) Average monthly incoming appeals are projected at 250. Estimate of higher number of appeals is based on a higher number of exams being conducted following an amendment to the countywide hiring freeze which allowed for the conditional exemptions of most departments from the hiring freeze.

n/a = not available

PROGRAM NAME: Community-Based Enterprise Education Program (C-BEEP)/Human Services Academy (HSA) - Program Monitoring

Program Description: C-BEEP places interns in County departments for the completion of specific projects, research, or studies. C-BEEP internships are designed to offer students a practical and meaningful work experience. Program monitoring is essential in maintaining the day-to-day working relationship between the universities, County departments, and the students. HSA is a partnership between the County of Los Angeles, the Mental Health Association, and the Los Angeles Unified School District. Located within the First and Fourth Districts, the HSA provides primarily low-income, ethnic minority high school students with education and paid work experience guiding them toward career opportunities in the human services field.

Program Result: High school, undergraduate, and graduate students gain hands-on work-related experience that will assist them in their future careers. Monitoring of the C-BEEP program files and the students through collaboration with the schools and through work site visits and interviews with the departments are essential to ensure that the integrity of the program is met and policies and procedures are followed.

Human Resources (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage change from previous year of C-BEEP students applying to program	52%	5%	15%	15%
Percentage of C-BEEP students placed at end of fiscal year	40%	54%	54%	54%
Percentage of C-BEEP files reviewed	n/a	99%	100%	100%
Percentage of C-BEEP site visits conducted	n/a	43%	66%	75%
Number of HSA students hired ⁽¹⁾	6	3	0	5
<u>Operational Measures</u>				
Annual number of C-BEEP applicants	169	160	184	212
Number of C-BEEP students placed	68	87	100	115
Number of C-BEEP university partnerships	19	21	25	29
Number of C-BEEP recruitment fairs/information sessions attended annually	16	24	28	33
Number of C-BEEP files reviewed	n/a	159	184	212
Number of C-BEEP site visits conducted	n/a	37	66	86
Number of follow-up phone calls to C-BEEP schools made	n/a	4	66	86
Number of follow-up phone calls to C-BEEP supervisors made	n/a	21	66	86
Number of HSA students interviewed	43	27	0	30

Explanatory Note(s):

(1) Departments are not projected to be able to hire due to funding constraints.
n/a = not available

PROGRAM NAME: Community Liaison Web-Site and General Telephone Inquiries

Program Description: The Ombudsman Community Liaison Division provides direct customer service and handles inquiries on a daily basis from County employees and the general public on issues ranging from verification of employment to questions on retirement benefits. The telephone number listed in the County directory as the general information line generates numerous calls. This Division is also responsible for all questions received by the department electronically. Web-site inquiries allow questions to be answered electronically by subject-matter experts. Inquiries that are outside the realm of DHR are forwarded to the appropriate entity for response.

Program Result: County employees and members of the general public receive assistance with complaints and questions on a wide range of issues in a professional and efficient manner.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of increase of web-site inquiries received	n/a	48%	15%	15%
<u>Operational Measures</u>				
Number of calls referred to other departments	n/a	1,465	3,370	3,874
Percentage of web-site inquiries referred out	n/a	48%	48%	48%
Percentage of web-site inquiries with no response required	n/a	52%	52%	52%
Percentage of web-site inquiries completed	n/a	67%	67%	67%

Explanatory Note(s):

n/a = not available

PROGRAM NAME: Los Angeles County Training Academy

Program Description: The Organizational and Employment Development Division is responsible for the design of customized programs to develop and enhance the skills of the County workforce. The County Training Academy offers a variety of certificate programs that provide continuing education units or college credits in topic areas such as budget and finance, fiscal operations, human resources, section/division management, and analytical skills. The Academy also offers skill-building courses for clerical competencies, supervision and performance management and technical aspects of human resources administration. Certain Academy programs may allow candidates to receive credit on applicable Civil Service examinations.

Program Result: Employees are prepared to meet current and future operational needs of the County.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of program participants who report using knowledge and skills acquired in the program on their jobs	n/a	94% ⁽¹⁾	87%	87%
Percentage of program participants for whom program content is relevant to their current jobs who report using knowledge and skills acquired in the program on their jobs	n/a	94% ⁽¹⁾	92% ⁽²⁾	94% ⁽²⁾
Percentage of Academy programs for which statistically significant knowledge gain is demonstrated	n/a	96%	100%	100%
<u>Operational Measures</u>				
Percentage of certificate programs that incorporate at least one learning experience involving the application of learned knowledge or skill to a work activity, problem, or issue	85%	90%	100%	100%
Number of employees trained	13,675 ⁽³⁾	9,001	8,931	13,767
Number of training hours delivered	234,147 ⁽³⁾	188,545	219,725	303,725
Number of training classes conducted	1,022 ⁽³⁾	389	340	493

Explanatory Note(s):

- (1) The actual percentage for FY 2003-04 reflects the percentage of participants who indicated that they “would” use knowledge and skills from the program in their current jobs.
 - (2) Program content may not be relevant to a participant’s current job because many programs are designed to prepare individuals for future jobs. This participant would not be expected to apply the program content on the current job.
 - (3) This number includes 588 software training sessions of six hours, training 3,749 employees.
- n/a = not available

PROGRAM NAME: Classification and Salary

Program Description: The Classification and Salary Division has responsibility for the management and administration of the Countywide Classification Program, which includes establishing goals and objectives; developing policies, procedures, and administrative systems; and providing technical guidance and support to line departments on all classification related matters. It is the policy of the County of Los Angeles that the administration and maintenance of the Classification Program shall be consistent with Civil Service Rules, charter provisions, DHR guidelines, and federal and State laws relating to equal pay and nondiscrimination. In addition, as a merit system employer, the Classification Program shall promote the merit system principles of fair and equitable treatment of all employees.

Program Result: The County has a Classification Plan that accurately reflects the work being performed by County employees, and facilitates the departments’ budgeting and organizational planning. County employees’ positions are properly allocated to classes that accurately describe the work they are assigned.

Human Resources (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of the total County classifications in which class specifications are created, revised and/or deleted	17% ⁽¹⁾	19% ⁽¹⁾	10 % ⁽²⁾	10 % ⁽²⁾
<u>Operational Measures</u>				
Number of class specifications in the County classification plan	2,745	2,492	2,300 ⁽³⁾	2,300
Number of positions allocated each year through the budget process and/or classification study	n/a	453	550	600

Explanatory Note(s):

- (1) Concluded a five year plan to update and revise the class specifications contained in the Classification Plan.
 - (2) Commences review of major occupational Classification Series and Groups (i.e., accounting, medical records coders, administration and clerical).
 - (3) Continues the County goal of consolidating and streamlining the classes of the Classification Plan.
- n/a = not available

PROGRAM NAME: Employee Benefits Administration

Program Description: This Division administers the County benefit programs that include group insurance programs (medical, dental, and life), deferred compensation plans (Horizons, Savings, Deferred Earnings and Pension Savings Plans), and the unemployment insurance program. These programs are provided through quality cost-effective services that involve interaction, negotiation, and administration of various County contracts with insurance carriers, consultants, and third party administrators (TPA). The Division delivers employee benefit services to all County employees through administration of annual benefits open enrollment campaigns for Choices, Options, Flex/MegaFlex, and COBRA. The Division also administers on-going monthly benefit enrollments for new employees and maintains a customer service telephone hotline and an employee benefits web-site to assist employees. In addition, health fairs and wellness seminars coordinated with health care providers are conducted to raise employee awareness of health related issues.

Program Result: County employees receive employee benefits in a timely, efficient, fair, and compliant manner.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of employee benefit enrollment and coverage problems resolved by end of month following receipt	98%	97%	97%	97%
Percentage of child support orders processed within 20 days	n/a	100%	100%	100%
Percentage of Pension Savings Plan (PSP) distributions verified and authorized in the same month requested/eligible	n/a	100%	98%	98%
Percentage of deferred income payroll errors and omissions resolved within the month reported	n/a	92%	90%	95%
Percentage of marital interest documents processed within 30 days	n/a	94%	90%	95%
Percentage Healthy Connections Seminar attendees reporting increased knowledge on topic	n/a	n/a	75%	80%
<u>Operational Measures</u>				
Annual number of benefit problem cases closed within 60 days	1,920	2,092	2,500	2,400
Average time to answer the telephone hotline during peak months (minutes)	1.32	1.81 ⁽¹⁾	1.99 ⁽²⁾	1.81
Number of calls answered on telephone hotline during peak months	24,991	25,798 ⁽¹⁾	29,000 ⁽²⁾	28,000 ⁽³⁾
Annual number of calls answered on telephone hotline	43,203	50,890	56,000	54,000 ⁽³⁾

Human Resources (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u> (cont'd)				
Daily average wait time on telephone hotline (minutes)	n/a	1.46	1.55	1.50 ⁽³⁾
Annual number of child support orders processed	n/a	3,600	7,200	7,950
Annual number of authorized/eligible PSP distributions	n/a	4,548	5,772	5,800
Annual number of deferred income payroll errors and omissions reported	n/a	282	290	290
Annual number of marital documents processed (domestic relation orders, joinders, summons, etc.)	n/a	317	320	325
Annual number of wellness fairs	n/a	4	4	4
Annual number of County employees attending wellness fairs	n/a	1,680 ⁽⁴⁾	1,275	1,300
Annual number of Departmental Wellness Coordinators workshop	n/a	4	4	4
Annual number of Healthy Connections Seminars	n/a	12	12	12
Annual number of County employees attending Healthy Connections Seminars	n/a	327	335	350

Explanatory Note(s):

- (1) Increased calls based on verification of medical waiver for Local 660 employees.
 - (2) Increased calls based on implementation of new benefits enrollment system/new TPA.
 - (3) Due to the complexity of calls based on new web and telephone enrollment systems the length of time on calls has increased.
 - (4) Increased attendance because numbers include Music Center Faire, held every three years.
- n/a = not available

PROGRAM NAME: Centralized Examining and Test Research

Program Description: The Centralized Examining and Test Research Division is responsible for test development and administration of countywide civil service examinations. The Division conducts recruitments for sensitive and critical positions, provides examination services for various countywide classifications on an open competitive or promotional basis, and conducts test research and validation activities. In addition, the Division operates the Employment Information Services Office, which provides a one-stop general information center for County employees and members of the public.

Program Result: County departments are provided eligible lists of qualified candidates for hiring in a timely and efficient manner for both promotional and open competitive examinations.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Average number of days to complete promotional exams ⁽¹⁾	186	213	160	160
Average number of days to complete open competitive exams ⁽²⁾	81	139	70	70
<u>Operational Measures</u>				
Number of promotional exams conducted	74	84 ⁽³⁾	85	90
Number of open competitive exams conducted	68	69 ⁽³⁾	85	90
Number of job analyses conducted	30	31	30	32
Number of written tests developed	15	6	15	17
Number of applications received	34,287	11,563	47,000 ⁽⁴⁾	20,000
Number of written tests administered	13,790	6,964	20,000 ⁽⁵⁾	17,000
Number of Appraisal of Promotability (APs) processed	4,045	4,187	5,000	5,500
Number of performance tests administered	2,473	456	2,600	2,900
Number of rating from records processed	1,569	1,790	2,000	2,200
Number of interviews administered	1,171	1,017	2,000	2,300
Number of clerical applicants taking the written test	5,279	1,529	5,600	6,200

Explanatory Note(s):

- (1) Completion of promotional exams is dependent upon timely submission of APs by departments. The increase in the average number of days to promulgate promotional exams is based largely upon the delay of the timely completion of APs for department specific exams.
- (2) The increase in the average number of days to promulgate open competitive exams is caused by factors outside of our control such as the lack of applicants for hard-to-recruit classifications.
- (3) Includes exams for the Department of Children and Family Services since DHR has oversight over their examination program.
- (4) Includes 20,811 applications filed for the Fire Fighter Exam, a non-annual event.
- (5) Includes 15,768 written tests administered for the Fire Fighter Exam, a non-annual event.

PROGRAM NAME: Executive Recruitment

Program Description: Executive recruitments are conducted on behalf of the Board of Supervisors for department heads and for other unclassified positions at the request of County departments, where a search firm is involved.

Program Result: County departments and the Board of Supervisors are provided with a sufficient number of highly qualified candidates to fill positions being recruited for within requested timelines.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of appointments made by appointing authorities for completed recruitments	8	14	14	14
Percentage of recruitments completed within requested timelines	100%	100%	100%	100%
<u>Operational Measures</u>				
Number of recruitment applicants	861	722	722	722
Number of recruitments	21	19	19	19
Number of applicants per recruitment annually	41	38	38	38
Number of consultations provided to line departments regarding unclassified recruitments	5	17	17	17

PROGRAM NAME: Civil Service Advocacy

Program Description: The Civil Service Advocacy Division represents County line departments in appeals before the County of Los Angeles Civil Service Commission on matters of: 1) discipline - suspensions of more than five days, reductions, and discharges; 2) examinations - appraisal of promotability, rating from records and interview scores; and 3) claims of discrimination. The Division also provides advice to County departments on performance management issues and case presentations before the Commission and its assigned hearing officers. Additionally, the Division is involved in advising County departments regarding proposed administrative actions and reviews County departments proposed action letters to ensure compliance with Civil Service Rules, County Code and applicable departmental policies.

Program Result: County managers and human resources professionals obtain favorable outcomes in appeals relating to disciplinary actions, examinations, and claims of discrimination that go before the County of Los Angeles Civil Service Commission.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of successful Civil Service Commission case outcomes on disciplinary actions, examination appeals, or matters involving claims of discrimination	77%	90%	91%	91%

Human Resources (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of consultations provided to line departments regarding performance management issues	375	421	425	450
Percentage of County departments referring civil service cases to Civil Service Advocacy Division	51%	68%	68%	68%
Annual number of closed cases	75	84	90	100

PROGRAM NAME: Central and Administrative Services

Program Description: The Central and Administrative Services Program is responsible for centralized/administrative support to the Department, including departmental budgeting, accounting operations, personnel, information technology, procurement, and other office support impacting countywide services.

Program Result: DHR employees receive needed materials, support, and information in a timely manner.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators ⁽¹⁾</u>				
Percentage of departmental employees surveyed that rated Personnel Services' level of support as 75 percent or better	n/a	90%	90%	95%
Percentage of departmental employees surveyed that rated Information Technology Services' level of support as 75 percent or better	n/a	88%	88%	93%
Percentage of departmental employees surveyed that rated Accounting Services' level of support as 75 percent or better	n/a	100%	100%	100%
Percentage of departmental employees surveyed that rated Procurement Services' level of support as 75 percent or better	n/a	67%	80%	85%
Percentage of departmental employees surveyed that rated Budget and Contracting Services' level of support as 75 percent or better	n/a	93%	95%	100%
<u>Operational Measures</u>				
Number of hire/promotional/transfer transactions processed by Personnel Services	n/a	53	41	60
Number of "Help Desk" requests received by Information Technology Services	n/a	1,338	741	1,040
Number of technical maintenance updates required by Information Technology Services ⁽²⁾	n/a	11,928	16,188	14,484
Number of invoices prepared and paid by Accounting Services	n/a	2,827	2,827	2,827
Number of requisitions received by Procurement Services	n/a	1,125	1,356	1,241
Number of payroll warrants distributed by Budget Services	n/a	2,800	2,640	2,760

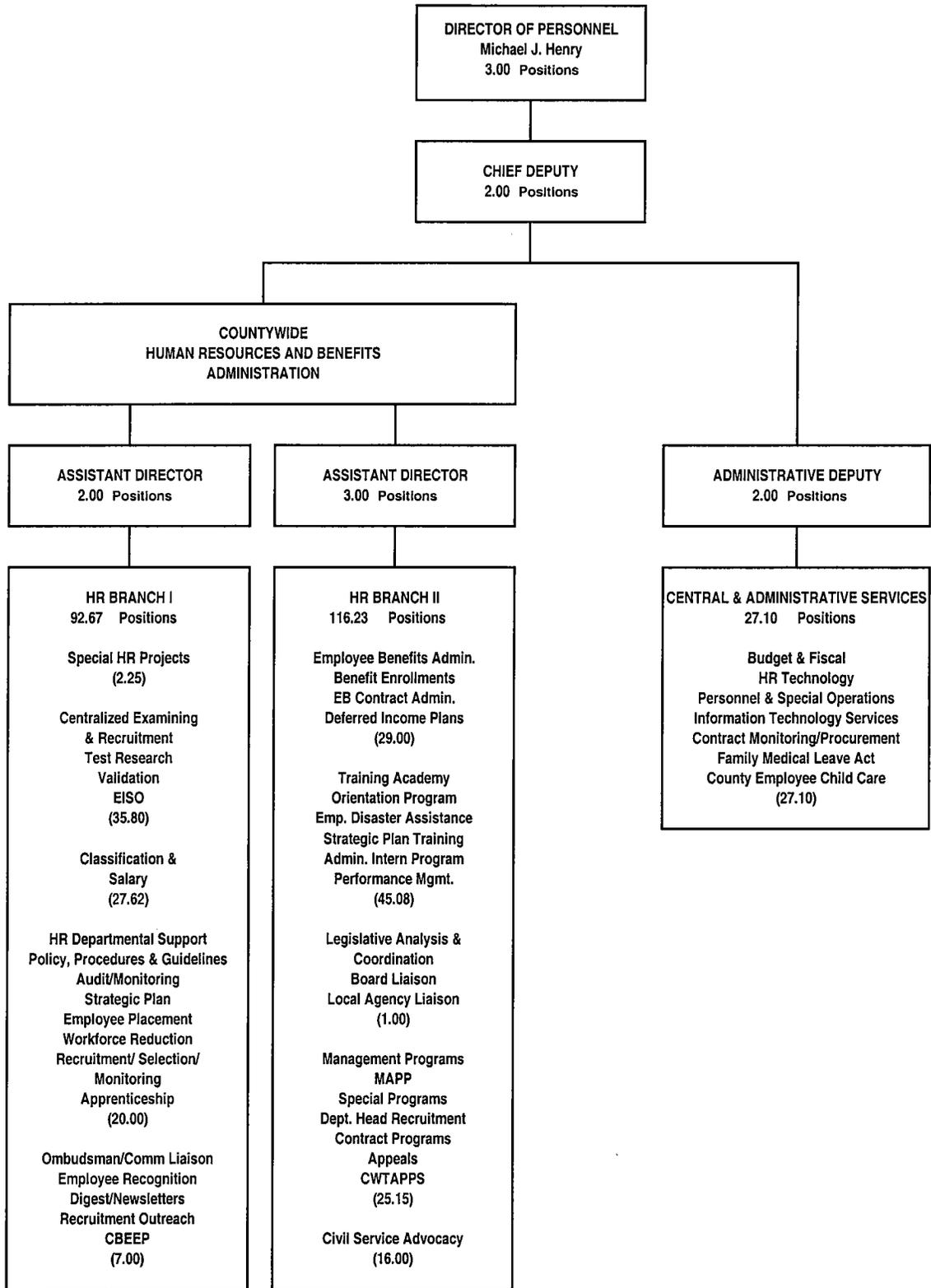
Explanatory Note(s):

(1) Survey responses were based on a scale of one to five, the rating of five being the highest. Each unit was individually represented by a survey.

(2) Represents the number of servers and workstations requiring technical maintenance updates.

n/a = not available

DEPARTMENT OF HUMAN RESOURCES
2005-06 Proposed Budget - Organizational Chart
 TOTAL PROPOSED POSITIONS = 248.00



HUMAN RESOURCES - OFFICE OF PUBLIC SAFETY
MICHAEL J. HENRY, DIRECTOR OF PERSONNEL
MARGARET A. YORK, CHIEF, OFFICE OF PUBLIC SAFETY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 41,222,485	\$ 44,121,000	\$ 47,089,000	\$ 54,964,000	\$ 50,808,000	\$ 3,719,000
SERVICES & SUPPLIES	28,250,449	30,495,000	35,520,000	38,079,000	35,758,000	238,000
OTHER CHARGES	104,235	484,000	484,000	4,484,000	477,000	-7,000
FIXED ASSETS-EQUIP	531,955	533,000	533,000	4,670,000	1,514,000	981,000
GROSS TOTAL	\$ 70,109,124	\$ 75,633,000	\$ 83,626,000	\$ 102,197,000	\$ 88,557,000	\$ 4,931,000
LESS INTRAFD TRANSFER	28,740,740	30,136,000	35,262,000	35,674,000	35,657,000	395,000
NET TOTAL	\$ 41,368,384	\$ 45,497,000	\$ 48,364,000	\$ 66,523,000	\$ 52,900,000	\$ 4,536,000
REVENUE	31,389,888	34,702,000	37,569,000	39,519,000	39,216,000	1,647,000
NET COUNTY COST	\$ 9,978,496	\$ 10,795,000	\$ 10,795,000	\$ 27,004,000	\$ 13,684,000	\$ 2,889,000
BUDGETED POSITIONS	610.0	633.0	633.0	709.0	656.0	23.0
REVENUE DETAIL						
VEHICLE CODE FINES	\$ 488,302	\$ 487,000	\$ 487,000	\$ 487,000	\$ 487,000	
CHRGs FOR SVCS-OTHER	30,844,022	34,167,000	37,034,000	38,984,000	38,681,000	1,647,000
MISCELLANEOUS	51,116	48,000	48,000	48,000	48,000	
SALE OF FIXED ASSETS	6,448					
TOTAL	\$ 31,389,888	\$ 34,702,000	\$ 37,569,000	\$ 39,519,000	\$ 39,216,000	\$ 1,647,000
FUND			FUNCTION		ACTIVITY	
GENERAL FUND			PUBLIC PROTECTION		POLICE PROTECTION	

Mission Statement

To provide protection for patrons, employees, and properties of County departments which contract for such services, and to provide a safe environment for those who use County parks and recreation areas. The Office of Public Safety (OPS) is committed to maintaining a level of professional proficiency among its sworn personnel that will ensure the safety of those receiving services, as well as protecting the safety of our police officers.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects an increase of \$2,889,000 in net County cost primarily due to \$1,357,000 in ongoing and \$971,000 in one-time funding to enhance park security. In addition, the 2005-06 Proposed Budget was adjusted to include full year funding for the 8.0 officers added in fiscal year 2004-05 for increased park patrol as well as one-time funding for the OPS Enhanced Communications Project to improve internal and external communications interoperability.

Strategic Planning

Maintaining its focus on strategic planning and its emphasis on becoming the premier "specialized" police agency in the country, OPS' plans include expanding and enhancing its communication systems.

Critical Needs

The OPS' most critical needs include funding for the following: 1) staffing and space requirements of the Consolidated Fire/Sheriff/OPS Communication Systems Project (Phase II); 2) creation of a Central Division in Parks Services Bureau for improved police coverage in the County's central area; 3) a new Investigative Unit to investigate crimes and file cases with the District Attorney; and 4) plaintiff attorney fees as a portion of the settlement of a pending case.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
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Program Changes

1.	\$ 2,328,000	\$ --	\$ 2,328,000	14.0
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Enhanced Unincorporated Area Services - Parks Services: Reflects ongoing and one-time funding for park security services financed through funding for unincorporated area service enhancements. *Supports Countywide Strategic Plan Goals 1, 2, 3, 5, and 6.*

2.	\$ 142,000	\$ 92,000	\$ 50,000	--
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Internal Communications Enhancement Project: Reflects appropriation and one-time funding to upgrade the internal radio communications system in order to enhance internal and external communications interoperability. *Supports Countywide Strategic Plan Goals 1, 2, and 3.*

3.	\$ 285,000	\$ --	\$ 285,000	--
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Parks Services Bureau: Reflects full year funding for increased park patrol financed partially in fiscal year 2004-05. *Supports Countywide Strategic Plan Goals 2 and 3.*

4.	\$ 378,000	378,000	--	6.0
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Security Services: Reflects an increase in reimbursable costs for security services requested by client departments. *Supports Countywide Strategic Plan Goals 1, 2, 3 and 4.*

Other Changes

1.	\$ 418,000	\$ 334,000	\$ 84,000	--
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Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.

2.	\$ 682,000	\$ 552,000	\$ 130,000	--
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Retirement Buy-Down: Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.

3.	\$ 93,000	\$ 74,000	\$ 19,000	--
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Retirement Debt Service: Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
4.	\$ -7,000	\$ --	\$ -7,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	\$ 192,000	\$ 192,000	\$ --	3.0
	<u>Administration:</u> Reflects the deletion of 1.0 Account Clerk I and the addition of 1.0 Accountant II, 1.0 Automotive Maintenance Assistant, 1.0 Information Systems Analyst II, and 1.0 Warehouse Worker III positions in response to workload and efficiency issues.			
6.	\$ 420,000	\$ 420,000	\$ --	--
	<u>Unavoidable Costs:</u> Reflects cost increases in workers' compensation, retiree health care premiums, and long-term disability, fully offset by revenue from the recovery of billable overhead costs.			
Total \$	4,931,000	\$ 2,042,000	\$ 2,889,000	23.0

HUMAN RESOURCES - OFFICE OF PUBLIC SAFETY

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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1. Parks Services Bureau

\$ 13,033,000	\$ --	\$ 1,497,000	\$ 11,536,000	134.0
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Authority: Non-mandated, discretionary program.

Provides policing services in order to maintain a safe environment at all County of Los Angeles parks and recreational facilities. This includes the Volunteer Mounted Unit and support from the Police Explorers' Program.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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2. Health Services Bureau

\$ 34,191,000	\$ 2,178,000	\$ 32,013,000	\$ --	236.0
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Authority: Non-mandated, discretionary program.

Provides policing and contract security services in order to maintain a safe environment at all County hospitals and health clinics.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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3. Facilities Services Bureau

\$ 28,565,000	\$ 28,450,000	\$ 115,000	\$ --	189.0
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Authority: Non-mandated, discretionary program.

Provides policing and contract security services in order to maintain a safe environment at all County facilities including the Departments of Public Social Services, Mental Health, Children and Family Services, Child Support Services, Registrar-Recorder/County Clerk, and the Kenneth Hahn Hall of Administration.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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4. Administrative Services Bureau

\$ 12,768,000	\$ 5,029,000	\$ 5,591,000	\$ 2,148,000	97.0
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Authority: Non-mandated, discretionary program.

Provides central administrative support to the Office of Public Safety. Includes Executive Office, internal affairs, training and planning, budget and fiscal services, contract development and monitoring, information systems, personnel/payroll, and fleet management.

Total Programs

\$ 88,557,000	\$ 35,657,000	\$ 39,216,000	\$ 13,684,000	656.0
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HUMAN RESOURCES - OFFICE OF PUBLIC SAFETY

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	30,654,000	32,711,000	34,348,000	1,637,000
Employee Benefits	13,467,000	14,378,000	16,460,000	2,082,000
Total Salaries and Employee Benefits	44,121,000	47,089,000	50,808,000	3,719,000
<u>Services and Supplies</u>				
Administrative Services	0	0	205,000	205,000
Clothing and Personal Supplies	82,000	90,000	90,000	0
Communications	339,000	339,000	705,000	366,000
Computer Equipment-noncapital	132,000	132,000	0	-132,000
Computer Software	143,000	143,000	0	-143,000
Computing-Mainframe	0	0	2,000	2,000
Computing-Midrange/Departmental Sys	0	0	5,000	5,000
Computing-Personal	0	0	275,000	275,000
Household Expenses	1,000	1,000	1,000	0
Information Technology Services	35,000	35,000	30,000	-5,000
Insurance	171,000	171,000	187,000	16,000
Maintenance-Buildings and Improvements	42,000	43,000	529,000	486,000
Maintenance-Equipment	494,000	467,000	289,000	-178,000
Memberships	1,000	1,000	1,000	0
Miscellaneous Expense	0	0	13,000	13,000
Office Expense	0	0	349,000	349,000
Office Expense-Other	295,000	380,000	0	-380,000
Office Expense-Postage	8,000	10,000	0	-10,000
Office Expense-Stat and Forms	44,000	47,000	0	-47,000
Professional and Specialized Services	27,964,000	32,975,000	0	-32,975,000
Professional Services	0	0	1,546,000	1,546,000
Publication and Legal Notices	2,000	5,000	5,000	0
Rents and Leases-Bldg and Improvements	8,000	8,000	8,000	0
Rents and Leases-Equipment	83,000	100,000	103,000	3,000
Small Tools and Instruments	10,000	10,000	10,000	0
Special Departmental Expense	303,000	165,000	259,000	94,000
Technical Services	0	0	29,090,000	29,090,000
Telecommunications	0	0	383,000	383,000
Training	140,000	200,000	220,000	20,000
Transportation and Travel	0	0	1,284,000	1,284,000
Transportation and Travel-Auto Mileage	5,000	5,000	0	-5,000
Transportation and Travel-Other	7,000	21,000	0	-21,000
Transportation and Travel-Traveling	21,000	3,000	0	-3,000
Utilities	165,000	169,000	169,000	0
Total Services and Supplies	30,495,000	35,520,000	35,758,000	238,000

Human Resources - Office of Public Safety (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Insurance Claims and Administration	146,000	146,000	40,000	-106,000
Judgments and Damages	280,000	280,000	386,000	106,000
Retirement of Other Long-Term Debt	58,000	58,000	51,000	-7,000
Total Other Charges	484,000	484,000	477,000	-7,000
<u>Fixed Assets</u>				
Equipment:				
Telecommunications	0	0	45,000	45,000
Computer Info and Data Processing Sys	187,000	80,000	0	-80,000
Vehicle-Automobile	336,000	453,000	0	-453,000
Vehicles and Transportation Equipment	0	0	1,359,000	1,359,000
Watercraft	0	0	110,000	110,000
Other Undefined Assets-Container	10,000	0	0	0
Total Equipment	533,000	533,000	1,514,000	981,000
Total Fixed Assets	533,000	533,000	1,514,000	981,000
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	75,633,000	83,626,000	88,557,000	4,931,000
Less: Intrafund Transfers	30,136,000	35,262,000	35,657,000	395,000
TOTAL NET REQUIREMENTS	45,497,000	48,364,000	52,900,000	4,536,000
REVENUES:				
Fines, Forfeitures and Penalties	487,000	487,000	487,000	0
Charges for Services	34,167,000	37,034,000	38,681,000	1,647,000
Miscellaneous Revenues	48,000	48,000	48,000	0
TOTAL REVENUES	34,702,000	37,569,000	39,216,000	1,647,000
NET COUNTY COST	10,795,000	10,795,000	13,684,000	2,889,000

HUMAN RESOURCES - OFFICE OF PUBLIC SAFETY

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Facilities Services Bureau

Program Description: County Police provide quality service to ensure a safe and secure environment in which their client departments can operate.

Program Result: Visitors and employees of the Departments of Public Social Services, Mental Health, Registrar-Recorder/County Clerk, Children and Family Services, Public Library, and Probation can experience a safe and secure environment.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of calls for police services	24,552	26,812	30,833	35,457
Number of Uniform Report Number (URN) recorded				
Criminal ⁽²⁾	821	1,604	1,764	1,940
Non-criminal	667	781	898	1,032
Parking citations ⁽³⁾	2,725	2,940	3,381	3,888
<u>Operational Measures</u>				
County Police Officers	130.0	130.0	130.0	130.0
Calls for police service per Police Officer	198.0	216.0	237.0	249.0
Criminal URN recorded per Police Officer	6.6	9.3	14.2	14.9
Non-criminal URN recorded per Police Officer	5.2	5.3	7.1	7.9
Parking citations per Police Officer	21.9	23.7	27.2	29.9

Explanatory Note(s):

- (1) The Department will be developing new performance measures to report for fiscal year 2006-07.
- (2) Actual 2002-03 number of criminal reports was under-reported due to the fact that during this time period, the Department was transitioning to their current automated URN system.
- (3) Number changed in actual 2002-03 to reflect correct number; previous number was combined with Parks Services Bureau in error.

PROGRAM NAME: Health Services Bureau

Program Description: County Police provide policing at County of Los Angeles hospitals and health clinics.

Program Result: Patients, visitors, and County employees at County hospitals and clinics will have a safe environment.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of calls for police services	63,028	60,667	58,394	60,696
Number of URN recorded				
Criminal ⁽²⁾	1,604	2,233	3,107	2,315
Non-criminal	7,766	6,362	5,212	6,447
Parking citations	6,178	4,915	3,910	5,001
<u>Operational Measures</u>				
County Police Officers	159.0	134.0	134.0	134.0
Calls for police service per Police Officer	396.4	452.7	435.8	453.0
Criminal URN recorded per Police Officer	10.1	16.7	23.2	17.3
Non-criminal URN recorded per Police Officer	48.8	47.5	38.9	48.1
Parking citations per Police Officer	38.9	36.7	29.2	37.3

Explanatory Note(s):

- (1) The Department will be developing new performance measures to report for fiscal year 2006-07.
- (2) Number changed in actual 2002-03 to reflect correct number; previous number was incorrect.

PROGRAM NAME: Parks Services Bureau

Program Description: County Police provide policing at all County of Los Angeles parks and recreational facilities. This includes the volunteer Mounted Unit and support from the Police Explorers' Program.

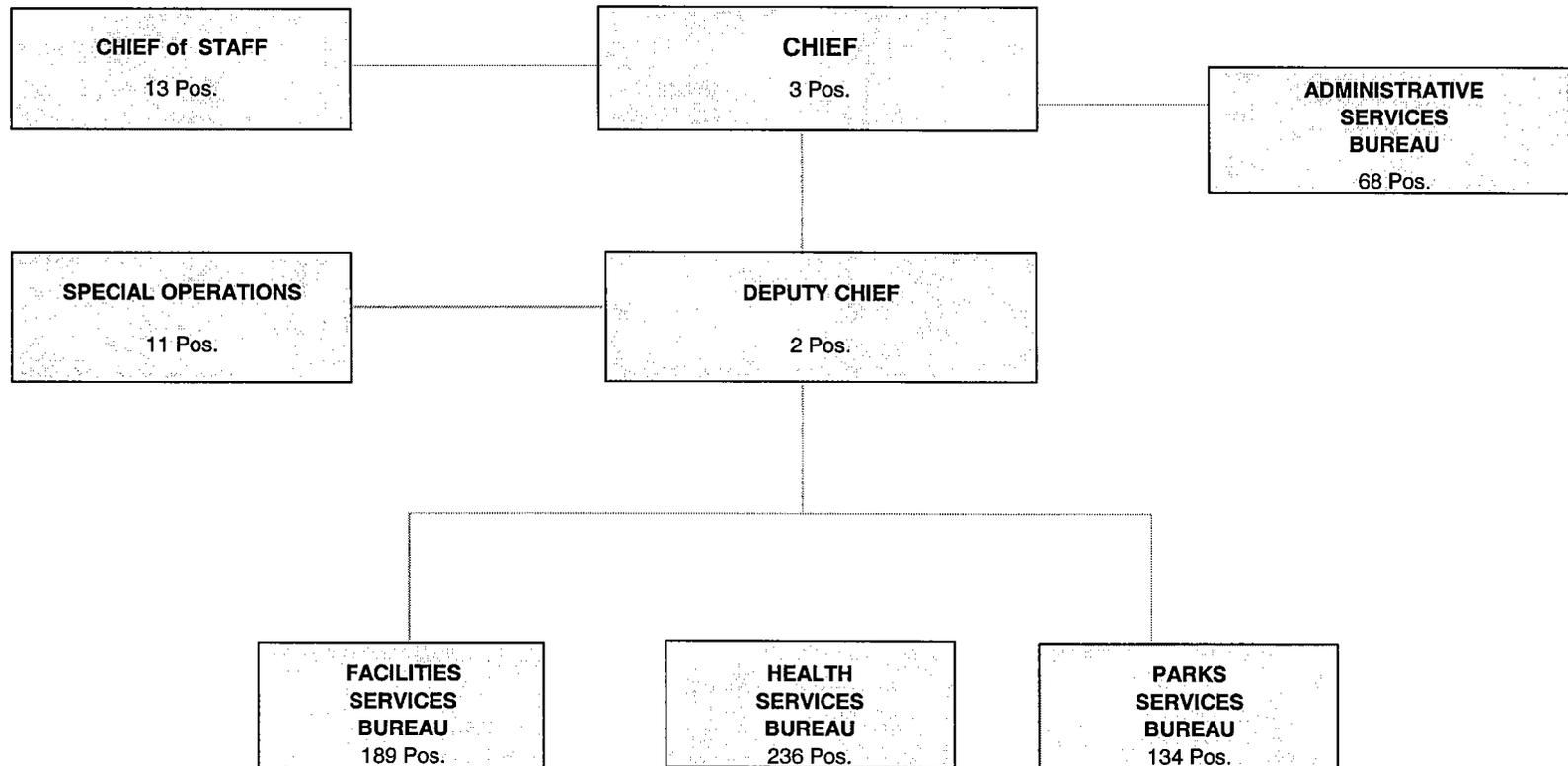
Program Result: Park patrons and County employees at all County parks and recreational facilities will have a safe environment.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of calls for police services	24,831	26,073	27,376	28,744
Number of URN recorded				
Criminal	3,105	3,301	3,466	3,639
Non-criminal	868	1,202	1,262	1,325
Parking citations	5,012	4,369	4,587	4,816
<u>Operational Measures</u>				
County Police Officers	109.0	92.0	92.0	92.0
Calls for police service per Police Officer	227.8	283.4	297.6	312.4
Criminal URN recorded per Police Officer	28.5	35.8	37.7	39.5
Non-criminal URN recorded per Police Officer	8.0	9.9	10.4	14.4
Parking citations per Police Officer	46.0	47.4	49.8	52.3

Explanatory Note(s):

(1) The Department will be developing new performance measures to report for fiscal year 2006-07.

**DEPARTMENT OF HUMAN RESOURCES
OFFICE OF PUBLIC SAFETY
MARGARET A. YORK, CHIEF
2005-06 Proposed Budget
656.0 positions**



INFORMATION SYSTEMS ADVISORY BODY
JOHN RUEGG, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 10,818,859	\$ 12,033,000	\$ 12,283,000	\$ 11,756,000	\$ 11,756,000	\$ -527,000
FIXED ASSETS-EQUIP	371,745	450,000	200,000	205,000	205,000	5,000
GROSS TOTAL	\$ 11,190,604	\$ 12,483,000	\$ 12,483,000	\$ 11,961,000	\$ 11,961,000	\$ -522,000
LESS INTRAFD TRANSFER	9,322,004	9,605,000	9,605,000	9,732,000	9,732,000	127,000
NET TOTAL	\$ 1,868,600	\$ 2,878,000	\$ 2,878,000	\$ 2,229,000	\$ 2,229,000	\$ -649,000
REVENUE	1,900,279	2,678,000	2,678,000	2,229,000	2,229,000	-449,000
NET COUNTY COST	\$ -31,679	\$ 200,000	\$ 200,000	\$	\$	\$ -200,000
REVENUE DETAIL						
FEDERAL-OTHER	\$	\$ 618,000	\$ 618,000	\$ 618,000	\$ 618,000	\$
MISCELLANEOUS	1,806,072	1,255,000	1,255,000	1,292,000	1,292,000	37,000
OPERATING TRANSFER IN	94,207	805,000	805,000	319,000	319,000	-486,000
TOTAL	\$ 1,900,279	\$ 2,678,000	\$ 2,678,000	\$ 2,229,000	\$ 2,229,000	\$ -449,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

To coordinate the development and implementation of justice information systems; to assist in the protection of the community by efficiently and effectively providing accessible, accurate information for the speedy apprehension and legal processing of alleged law violators; and to enhance management of justice programs.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a reduction of \$286,000 in client department funding for the inmate video conferencing program resulting in reduced service levels to criminal justice departments. The Proposed Budget provides funding to continue development of the Information Systems Advisory Body (ISAB) Integration Services program, the Consolidated Criminal History Reporting System, and the Condition of Probation System; to expand the online legal research project and migration from the existing Proactive Information eXchange application to Quovadx; and to maintain the existing ISAB systems portfolio.

Strategic Planning

The ISAB continues to develop multi-year plans for upgrading network accessibility at each criminal justice facility, expand system integration tools for inter-agency data and document exchange, and prioritize the development and enhancement of new and existing inter-agency systems.

Critical Needs

ISAB requires additional financial support to maintain current service levels for the inmate video conferencing program, for the replacement of 10-15 year old criminal justice systems such as the Juvenile Automated Index, and the Trial Court Information System, for developing additional statistical and ad hoc reporting capabilities for the Justice Automated Information Management System, and for additional development on the ISAB Integration Services program.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -286,000	\$ -286,000	\$ --	--
	<u>Video conferencing:</u> Reflects a reduction in service levels and funding for the inmate video conferencing program. <i>Supports Countywide Strategic Plan Goal 4.</i>			
<u>Other Changes</u>				
1.	\$ -200,000	\$ --	\$ -200,000	--
	<u>Services and Supplies:</u> Reflects elimination of \$200,000 one-time carryover funding for the DNA Order Tracking System.			
2.	\$ -36,000	\$ -36,000	\$ --	--
	<u>Miscellaneous Changes:</u> Reflects a net reduction in various services and supplies expenditures, partially offset by an increase in fixed assets expenditures for a new video conferencing workstation, to absorb a \$36,000 reduction in funding.			
Total \$	-522,000	\$ -322,000	\$ -200,000	0.0

INFORMATION SYSTEMS ADVISORY BODY

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Information Systems Advisory Body (ISAB) Systems Support				
\$ 11,591,000	\$ 9,532,000	\$ 2,059,000	\$ --	--

Authority: Non-mandated, discretionary program.

This program provides funding to support the criminal justice systems participating in ISAB, coordinate and ensure appropriate systems interface, provide technical and administrative support, and workload data analysis.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. Marketing				
\$ 170,000	\$ --	\$ 170,000	\$ --	--

Authority: Non-mandated, discretionary program.

This program provides for the collection of revenue generated from the sale of data and software by County justice agencies, primarily from the sale of the civil index data to private vendor information providers. Other marketing efforts will focus on the sale of the Attorney Case Management System and the Consolidated Criminal History Reporting System.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. Video conferencing				
\$ 200,000	\$ 200,000	\$ --	\$ --	--

Authority: Non-mandated, discretionary program.

This program provides for the management of ISAB's video conferencing program efforts.

Total Programs

\$ 11,961,000	\$ 9,732,000	\$ 2,229,000	\$ 0	0.0
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INFORMATION SYSTEMS ADVISORY BODY

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Administration and General	973,000	973,000	973,000	0
Communications	150,000	150,000	150,000	0
Computer Equipment-noncapital	3,203,000	3,203,000	0	-3,203,000
Computer Software	1,275,000	1,275,000	0	-1,275,000
Computing-Mainframe	0	0	1,000,000	1,000,000
Computing-Midrange/Departmental Sys	0	0	279,000	279,000
Computing-Personal	0	0	3,126,000	3,126,000
Information Technology Services	4,319,000	4,569,000	4,226,000	-343,000
Professional and Specialized Services	1,768,000	1,768,000	0	-1,768,000
Professional Services	0	0	1,657,000	1,657,000
Rents and Leases-Bldg and Improvements	285,000	285,000	285,000	0
Training	60,000	60,000	60,000	0
Total Services and Supplies	12,033,000	12,283,000	11,756,000	-527,000
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Equipment:				
Computer Info and Data Processing Sys	450,000	200,000	0	-200,000
Computing, Midrange/Departmental	0	0	205,000	205,000
Total Equipment	450,000	200,000	205,000	5,000
Total Fixed Assets	450,000	200,000	205,000	5,000
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	12,483,000	12,483,000	11,961,000	-522,000
Less: Intrafund Transfers	9,605,000	9,605,000	9,732,000	127,000
TOTAL NET REQUIREMENTS	2,878,000	2,878,000	2,229,000	-649,000

Information Systems Advisory Body (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REVENUES:				
Intergovernmental Revenues-Federal	468,000	468,000	468,000	0
Intergovernmental Revenues-State	150,000	150,000	150,000	0
Miscellaneous Revenues	1,255,000	1,255,000	1,292,000	37,000
Other Financing Sources	805,000	805,000	319,000	-486,000
TOTAL REVENUES	2,678,000	2,678,000	2,229,000	-449,000
NET COUNTY COST	200,000	200,000	0	-200,000

INFORMATION SYSTEMS ADVISORY BODY

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Information Systems Advisory Body (ISAB) Systems Support

Program Description: See Departmental Program Summary

Program Result: Ensure appropriate justice information systems interface. Provide technical and administrative support for the various criminal justice enterprise systems participating in ISAB.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of ISAB clients who received requested technical support on schedule	90%	95%	97%	97%
Percentage of ISAB clients whose justice system applications and interfaces were satisfactorily managed	90%	95%	97%	97%
Percentage of ISAB clients with Criminal Justice Information System (CJIS) network wiring upgrades completed on schedule	90%	95%	97%	97%
<u>Operational Measures</u>				
Number of requests for technical support	4	4	4	4
Number of justice system interface enhancements performed	48	48	48	45
Number of wiring upgrades completed	3	3	3	3
Number of systems managed	8	9	9	7

PROGRAM NAME: Marketing

Program Description: See Departmental Program Summary

Program Result: Provide adequate guidance and support to ISAB's marketing effort to enhance revenue resources and collections.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of satisfied customers	100%	100%	100%	100%
Percentage of accuracy of data marketed	100%	100%	100%	100%
<u>Operational Measures</u>				
Revenue collected	\$301,074	\$311,853	\$319,000	\$170,000
Number of new revenue resources identified	0	1	1	0
Number of existing systems and justice information data developed into marketing opportunities	4	4	4	4

PROGRAM NAME: Video Conferencing

Program Description: See Departmental Program Summary

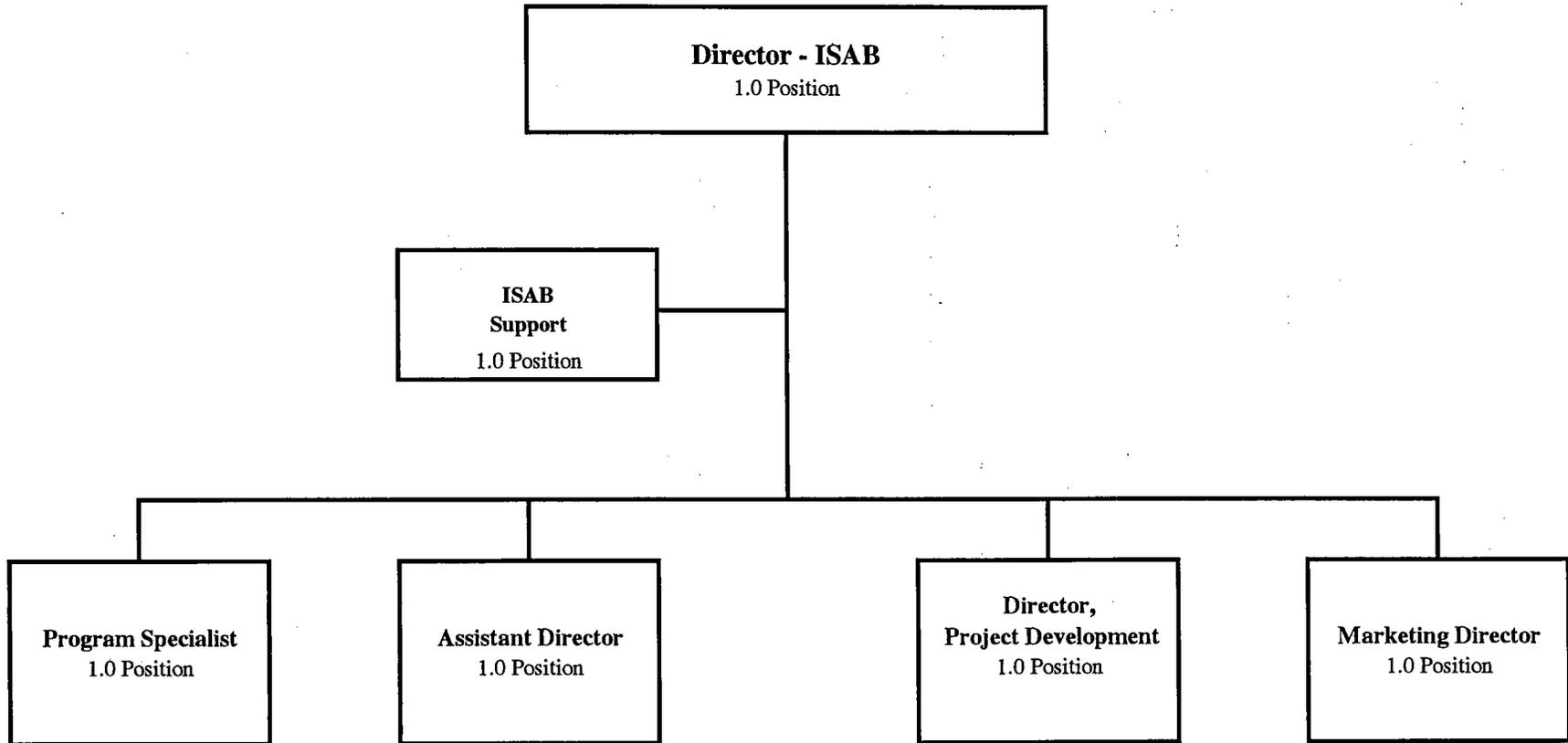
Program Result: Provide video conferencing capability to existing justice community.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of interviewer trips avoided	1,266	1,600	1,666	1,700
Percentage of successful video conference calls	98%	98%	98%	98%
<u>Operational Measures</u>				
Reduced travel time in hours	2,090	2,640	2,750	2,800
Average number of monthly video conferencing calls	1,900	1,950	2,400	2,500
Number of users reporting successful interviews				
Probation	300	350	400	425
Public Defender	225	250	275	300

Explanatory Note(s):

(1) Although funding for this program has been reduced to minimum service levels, projections for 2005-06 will initially show a small increase in the number of calls.

INFORMATION SYSTEMS ADVISORY BODY (ISAB)
FISCAL YEAR 2005-06 ORGANIZATION CHART
PROPOSED POSITIONS = 6.0



INTERNAL SERVICES
DAVE LAMBERTSON, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 177,280,990	\$ 181,723,000	\$ 195,601,000	\$ 202,737,000	\$ 202,737,000	\$ 7,136,000
SERVICES & SUPPLIES	109,853,526	121,287,000	127,248,000	130,296,000	130,296,000	3,048,000
OTHER CHARGES	9,980,907	12,229,000	12,229,000	13,796,000	13,796,000	1,567,000
FIXED ASSETS-EQUIP	2,829,179	5,173,000	5,173,000	4,309,000	4,309,000	-864,000
OTHER FINANCING USES				500,000		
GROSS TOTAL	\$ 299,944,602	\$ 320,412,000	\$ 340,251,000	\$ 351,638,000	\$ 351,138,000	\$ 10,887,000
LESS INTRAFD TRANSFER	231,975,162	247,663,000	262,329,000	271,461,000	270,961,000	8,632,000
NET TOTAL	\$ 67,969,440	\$ 72,749,000	\$ 77,922,000	\$ 80,177,000	\$ 80,177,000	\$ 2,255,000
REVENUE	65,673,611	69,269,000	74,092,000	76,251,000	76,251,000	2,159,000
NET COUNTY COST	\$ 2,295,829	\$ 3,480,000	\$ 3,830,000	\$ 3,926,000	\$ 3,926,000	\$ 96,000
BUDGETED POSITIONS	2,329.0	2,307.0	2,307.0	2,283.0	2,283.0	-24.0
REVENUE DETAIL						
RENTS AND CONCESSIONS \$	6,069,204	6,469,000	6,631,000	6,800,000	6,800,000	169,000
FEDERAL-OTHER				142,000	142,000	142,000
LEGAL SERVICES	234,910					
PLANNING & ENG SVCS	184					
RECORDING FEES	384,927					
CHRGs FOR SVCS-OTHER	57,527,239	61,680,000	67,461,000	68,189,000	68,189,000	728,000
OTHER SALES	88,706					
MISCELLANEOUS	1,308,857	1,057,000		1,057,000	1,057,000	1,057,000
SALE OF FIXED ASSETS	59,584	63,000		63,000	63,000	63,000
TOTAL	\$ 65,673,611	\$ 69,269,000	\$ 74,092,000	\$ 76,251,000	\$ 76,251,000	\$ 2,159,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		GENERAL		PROPERTY MANAGEMENT	

Mission Statement

The Internal Services Department (ISD) supports the County by providing excellent in-house, contracted and advisory services in the areas of purchasing, contracting, facilities, information technology and other essential support and administrative services.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost (NCC) increase of \$96,000, primarily attributable to increased funding for non-reimbursable salaries and employee benefits approved by the Board of Supervisors (Board). The Proposed Budget also reflects a \$10.9 million increase in gross appropriation and deletion of 24.0 budgeted positions. The increase in gross appropriation is mainly attributable to negotiated increases in salaries and employee benefits mostly offset by reimbursable funding, the transfer of the Office of Small Business (OSB) and the King Drew Medical Center Power Plant (KDMCPP) from the Community Development Commission and Department of Health Services, respectively to ISD. The reduction in budgeted positions mainly reflects reductions in overhead positions and deletion of vacant positions not supported by reimbursable activities, increased contracting out of custodial services through attrition, partially offset by an increase for the OSB and KDMCPP operations.

Strategic Planning

ISD is in the fifth year of its Strategic Planning process. The Plan is updated on an annual basis and is closely aligned with the County's Strategic Plan. The major areas of focus included in ISD's Plan are: 1) Customer Service and Focus; 2) Workforce Excellence; 3) Infrastructure and Logistics (Organizational Effectiveness); 4) Fiscal Responsibility; and 5) County Leadership.

In their role as a service provider, it is ISD's mission to provide support, advice and leadership to County departments with a wide range of central support services. Major accomplishments in the last plan year included: 1) development of the Countywide Protest Policy and the Purchasing and Contracting web portal; 2) replacement of the Department Health of Services' obsolete Network with the Enterprise Network; 3) implementation of a new electronic telephone billing system; 4) receipt of a \$3.3 million grant from the California Public Utilities Commission for energy efficiency projects; and 5) graduation of the fourth class from ISD's Youth Career Development Program in June 2004.

Key initiatives incorporated in the current Strategic Plan and budget request include:

- Support the implementation of the electronic Countywide Accounting and Purchasing System project countywide.
- Enhance the County's outreach efforts to expand the Local Small Businesses Enterprise Preference Program.
- Reduce overhead costs to streamline operations. Over the past four years, ISD has reduced a total of 262.0 budgeted positions, including 129.0 overhead or indirect positions, and reduced services and supplies costs. ISD's fiscal year (FY) 2005-06 budget request reflects an overhead cost reduction of \$1.9 million.
- Participate in County efforts to expand *Performance Counts!* and provide a framework for performance measurement reporting.
- Enhance information technology (I/T) related disaster recovery capability through the establishment of data mirroring at a remote backup data center location.

Critical Needs

Deferred Maintenance

Deferred maintenance remains a critical County unmet need. Additional funding has been requested in the prior four fiscal years; however, this funding has not been provided due to economic conditions impacting the State and County. Although \$5.0 million has been designated in the 2005-06 Proposed Budget for deferred maintenance, unfunded deferred maintenance requirements for facilities maintained by ISD are currently estimated to exceed \$166.0 million. This level of deferred maintenance causes operational problems (e.g., roof leaks, elevator malfunctions, etc.) and needs to be addressed.

I/T Infrastructure

The County needs a stable funding source to address on-going, countywide I/T infrastructure needs (i.e., I/T related equipment, facilities and software that are not department specific). Much of this infrastructure is building related equipment (e.g., internal network switches, building wiring, etc.) that needs to be replaced/upgraded on a periodic basis. For example, due to obsolescence, approximately \$3.7 million is needed to replace the network switch infrastructure in the Kenneth Hahn Hall of Administration.

There are also countywide computer software, hardware and security infrastructure needs. For example, funds need to be established to operate a centralized capability for Business Intelligence and Data Sharing. The needed funding is \$900,000 for FY 2005-06. Without this funding, a major opportunity to improve County business results will be lost.

Overall, the I/T infrastructure problem is similar to the deferred maintenance issue with facilities. The lack of on-going funding will eventually lead to problems that can have serious consequences and large unplanned expenses.

Internal Services (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -1,933,000	\$ -1,933,000	\$ --	-10.0
	<u>Overhead Diagnostics:</u> Reflects deletion of 10.0 positions of the Department's administrative and overhead functions for the third straight year. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
2.	\$ -2,493,000	\$ -2,493,000	\$ --	-26.0
	<u>Services Alignment:</u> Reflects the deletion of reimbursable funding and 26.0 vacant positions not supported by reimbursable activities. <i>Supports Countywide Strategic Plan Goal 4.</i>			
3.	\$ 142,000	\$ 142,000	\$ --	5.0
	<u>Office of Small Business (OSB):</u> Reflects the transfer of 5.0 positions from the Community Development Commission for OSB, as approved by the Board on January 4, 2005. <i>Supports Countywide Strategic Plan Goal 3.</i>			
4.	\$ 1,354,000	\$ 1,354,000	\$ --	14.0
	<u>King Drew Medical Center Power Plant (KDMCPP):</u> Reflects the transfer of 14.0 positions from the Department of Health Services to operate the KDMCPP. <i>Supports Countywide Strategic Plan Goal 3.</i>			
5.	\$ 400,000	\$ 400,000	\$ --	--
	<u>Vehicle Replacement Program:</u> Reflects a net increase in reimbursable funding to support a structured program of vehicle replacements for the fleet used by Internal Service Department (ISD) employees to provide services throughout the County. <i>Supports Countywide Strategic Plan Goal 4.</i>			
6.	\$ 2,105,000	\$ 2,105,000	\$ --	-11.0
	<u>Custodial and Grounds Maintenance Services:</u> Reflects the deletion of 11.0 custodian positions in continuation of the Department's on-going program to contract out custodial services through attrition. Also reflects the anticipated contract cost increase associated with the resolicitation of custodial contracts currently in progress. <i>Supports Countywide Strategic Plan Goal 4.</i>			
7.	\$ 326,000	\$ 326,000	\$ --	3.0
	<u>Building Crafts Services:</u> Reflects a net increase in reimbursable funding and 3.0 positions to ensure that the County's facilities and equipment are in compliance with South Coast Air Quality Management District requirements and pertinent building codes regarding emergency generators, electrical systems, boilers and refrigerant management. <i>Supports Countywide Strategic Plan Goals 1 and 4.</i>			
8.	\$ 337,000	\$ 337,000	\$ --	--
	<u>Disaster Recovery Data Center:</u> Reflects an increase in reimbursable funding for the leasing of local Disaster Recovery Data Center space, which is essential for sustaining the County's vital operations in an emergency. <i>Supports Countywide Strategic Plan Goal 4.</i>			

Internal Services (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
9.	\$ -1,934,000	\$ -1,934,000	\$ --	--
	<u>Data Center Operations:</u> Reflects a net reduction in reimbursable funding due to the lower costs of computer hardware maintenance, operating systems software, technical consultants, and reduced fixed assets requirements, partially offset by a net increase of LAC-CAL financing needed for various data center equipment. <i>Supports Countywide Strategic Plan Goal 4.</i>			
10.	\$ -836,000	\$ -836,000	\$ --	--
	<u>Midrange Computing Services:</u> Reflects a net reduction in reimbursable funding primarily in fixed assets and an alignment of positions for Midrange Computing Services. <i>Supports Countywide Strategic Plan Goal 4.</i>			
11.	\$ 101,000	\$ 101,000	\$ --	--
	<u>Telecommunications Services:</u> Reflects a net increase in reimbursable funding primarily in fixed assets and an alignment of positions for Telecommunications Services to meet customer requirements. <i>Supports Countywide Strategic Plan Goal 4.</i>			
12.	\$ 58,000	\$ 58,000	\$ --	1.0
	<u>Mail Services:</u> Reflects an increase in reimbursable funding and the addition of 1.0 supervisory position for Mail Services in order to provide a more effective level of supervision. <i>Supports Countywide Strategic Plan Goal 3.</i>			
13.	\$ 565,000	\$ 565,000	\$ --	--
	<u>Contracted Services:</u> Reflects a net increase in reimbursable funding primarily for Business Machine Maintenance Contract costs as equipment warranties expire and the projected on-going higher vehicle fuel costs, partially offset by a decrease in parking services expenses. <i>Supports Countywide Strategic Plan Goal 4.</i>			
14.	\$ -19,000	\$ -19,000	\$ --	--
	<u>Position Alignment:</u> Reflects a net decrease in reimbursable funding and the addition of 2.0 Administrative Manager XIII, and 3.0 Section Manager Administration positions, fully offset by the deletion of 2.0 Senior Information Technology Specialist, 1.0 Section Manager Contract, and 2.0 Administrative Manager XI positions to properly align positions with staffing assignments. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
15.	\$ -864,000	\$ -864,000	\$ --	--
	<u>Customer Projects:</u> Reflects a decrease in reimbursable funding based on the projected reduction in customer project requirements. <i>Supports Countywide Strategic Plan Goal 4.</i>			
16.	\$ 5,000,000	\$ 5,000,000	\$ --	--
	<u>Deferred Maintenance:</u> Reflects one-time funding to replace severely damaged roofs at County facilities maintained by ISD from the recent winter storms and Americans with Disabilities Act improvements. <i>Supports Countywide Strategic Plan Goal 4.</i>			

Internal Services (cont'd)

Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
<u>Other Changes</u>				
1.	\$ 4,808,000	\$ 4,754,000	\$ 54,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 648,000	\$ 642,000	\$ 6,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
3.	\$ 3,122,000	\$ 3,086,000	\$ 36,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
Total \$	10,887,000	\$ 10,791,000	\$ 96,000	-24.0

INTERNAL SERVICES

DEPARTMENTAL PROGRAM SUMMARY AND PERFORMANCE MEASURES

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Acquisition Services				
<u>Total Program Costs</u>				
\$ 10,742,000	\$ 3,845,000	\$ 5,969,000	\$ 928,000	125.2
<u>Less Administration</u>				
\$ 929,000	\$ 355,000	\$ 574,000	\$ --	13.6
<u>Net Program Costs</u>				
\$ 9,813,000	\$ 3,490,000	\$ 5,395,000	\$ 928,000	111.6

Authority: Mandated program, California Government Code Section 25500, et. seq. and County Code Section 2.81.030.

Centralized purchasing services as mandated by County Charter to assure that the acquisition process is fair and even-handed, and provide the best value in goods and services to County departments. Serves an advisory and training function for Board of Supervisors (Board) mandated programs for County contracts.

Program Result: The acquisition of goods and services are procured or contracted on behalf of County departments in a cost-efficient and timely manner and in accordance with County Charter.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> ⁽¹⁾				
Overall customer satisfaction rating of Acquisition Services on annual customer survey	4.1	4.2	4.0	4.0
Average rating on annual customer survey for timeliness of Acquisition Services delivery	3.7	4.0	4.0	4.0
Average customer satisfaction rating with training, advisory, and consulting services for purchasing and contracting	4.0	4.2	4.0	4.0
<u>Operational Measures</u>				
Percent of on-time service delivery:				
Percent of routine direct purchase orders (POs) issued within 30 days	74.0% ⁽²⁾	88.0%	90.0%	90.0%
Percent of complex direct POs issued within 60 days	n/a ⁽²⁾	96.0%	98.9%	99.0%
Increase number of vendors certified under the County's Local Small Business Preference Program by percent	n/a	n/a	100.0%	100.0%
Percent of benchmarked expenditures within ten percent of market; percent of purchasing fees that are equal to or lower than other government agencies	100.0%	100.0%	100.0%	100.0%
Percent of scheduled monitoring activities completed on Internal Services Department (ISD) contracts by the scheduled date	98.0%	80.8%	93.3%	93.3%

Explanatory Note(s):

(1) The Contracting Services and Purchasing Services are the customer survey areas included for Acquisition Services. Survey scale is one (lowest) to five (highest).

(2) Timeliness of processing POs will be tracked separately for routine versus complex purchases beginning fiscal year (FY) 2003-04.

n/a = not available

Internal Services (cont'd)

Gross Appropriation	IFT	Revenue	Net	Budgeted County Cost	Positions
2. <u>Building Support</u>					
<u>Total Program Costs</u>					
\$ 137,930,000	\$ 109,810,000	\$ 26,997,000	\$	1,123,000	958.2
<u>Less Administration</u>					
\$ 11,933,000	\$ 9,352,000	\$ 2,439,000	\$	142,000	104.1
<u>Net Program Costs</u>					
\$ 125,997,000	\$ 100,458,000	\$ 24,558,000	\$	981,000	854.1

Authority: Non-mandated, discretionary program.

Provides facility related support services to County Departments.

Program Result: County buildings (supported by ISD) are available for use in a clean, safe, pleasant, and energy-efficient condition. Building support services are provided in a cost-efficient and timely manner.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Overall customer satisfaction rating of building support services on annual customer survey ⁽¹⁾	3.9	4.1	4.0	4.0
Average Building Support Services rating on annual customer survey for timeliness of service delivery ⁽¹⁾	3.6	4.0	4.0	4.0
Percent of uptime for ISD managed power plants	99.7%	99.0%	98.9%	99.5%
Average overall Building Support Services rating from annual customer survey on reasonableness of costs ⁽¹⁾	3.1	3.2	3.5	3.8
Percent of up-time for heating, ventilation, and air conditioning (HVAC)	97.8%	97.9%	98.1%	99.5%
<u>Operational Measures</u>				
Percent of County departments that ISD is primary building maintenance service provider (by square feet excluding hospitals)	45.0%	46.0%	46.0%	46.0%
Percent of County power plants managed by ISD (by number of power plants)	29.0%	29.0%	29.0%	42.0%
Percent of on-time service delivery for building trouble calls completed within published standards for routine (three days); emergency (two hours); and discomfort (four hours)	79.0%	89.9%	84.3%	89.0%
Percent of square feet of viable County buildings that have completed energy retrofits	66.0%	68.0%	69.0%	73.0%
Percent of County buildings (50,000 square feet or greater) that have been retro-commissioned by ISD	n/a	10.0%	10.0%	90.0%
Percent of benchmarked expenditures within ten percent of market. Includes custodial, grounds maintenance, HVAC, electrical, plumbing, elevators, heating and frost services ⁽²⁾	79.0%	76.0%	76.0%	76.0%

Explanatory Note(s):

(1) Alterations and Improvements, Building Maintenance, Custodial Services, Energy Management, Parking, Special Events, and Sign Shop are the building support areas included in the customer survey. Survey scale is one (lowest) to five (highest).

(2) Benchmark to market reflects overall percentage. The details reflect that all but one line of service are within the target.

n/a = not available

Internal Services (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Communication Services</u>				
<u>Total Program Costs</u>				
\$ 72,893,000	\$ 50,958,000	\$ 21,905,000	\$ 30,000	375.5
<u>Less Administration</u>				
\$ 6,307,000	\$ 4,310,000	\$ 1,967,000	\$ 30,000	40.8
<u>Net Program Costs</u>				
\$ 66,586,000	\$ 46,648,000	\$ 19,938,000	\$ --	334.7

Authority: Non-mandated, discretionary program.

Provide network and communication systems such as wide area network, building infrastructure, and radio systems.

Program Result: County networks and communications systems (supported by ISD) are available for use in a cost-efficient and timely manner.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> ⁽¹⁾				
Overall customer satisfaction rating Communication Services on annual customer survey	4.0	3.9	4.0	4.0
Average rating on annual customer survey for timeliness of Communication Services delivery	3.7	3.7	4.0	4.0
Average overall Communication Services rating from annual customer survey on reasonableness of costs	3.1	3.1	3.4	3.7
<u>Operational Measures</u>				
Percent of on-time service delivery for service requests and projects completed as scheduled for ITS' Network Services, Radio Services, Telephones, Data Service, and Premises Systems Engineering	85.4%	96.5%	94.2%	95.9%
Percent of benchmarked expenditures within ten percent of market for Telecommunications Services	100.0%	100.0%	100.0%	100.0%
Percent of system uptime:				
Network	n/a	99.9%	99.0%	99.0%
Microwave	n/a	99.0%	99.2%	99.9%
Countywide Integrated Radio System	n/a	99.9%	99.5%	99.9%
Telephone	99.9%	98.7%	99.4%	99.7%

Explanatory Note(s):

(1) Audio Video, Network Services, Radio Systems, and Telephone Systems are the customer survey areas included for Communication Services. Survey scale is 1 (lowest) to 5 (highest).

n/a = not available

Internal Services (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. <u>Data Center Management</u>				
<u>Total Program Costs</u>				
\$ 61,685,000	\$ 52,450,000	\$ 8,652,000	\$ 583,000	375.4
<u>Less Administration</u>				
\$ 5,337,000	\$ 4,472,000	\$ 782,000	\$ 83,000	40.8
<u>Net Program Costs</u>				
\$ 56,348,000	\$ 47,978,000	\$ 7,870,000	\$ 500,000	334.6

Authority: Non-mandated, discretionary program.

Provide computing and data security services for mainframe, midrange, and web-based computer and Internet systems.

Program Result: County computer and Internet systems (supported by ISD) are accessible and available for use in a timely and cost-efficient manner.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators ⁽¹⁾</u>				
Overall customer satisfaction rating of Data Center services on annual customer survey	4.0	4.1	4.0	4.0
Average rating on annual customer survey for timeliness of Data Center service delivery	3.9	3.9	4.0	4.0
Average overall Data Center services rating from annual customer survey on reasonableness of costs	3.4	3.3	3.6	3.9
<u>Operational Measures</u>				
Percent of on-time service delivery for Help Desk calls on hold for 60 seconds or less	76.0%	76.0%	80.0%	80.0%
Percent of benchmarked expenditures within ten percent of market for Data Centers	100.0%	100.0%	100.0%	100.0%
Percent of Data Center uptime	99.9%	99.5%	99.5%	99.5%

Explanatory Note(s):

(1) Computer operations and maintenance and Information Technology (I/T) Help Desk are the customer survey areas included for Data Center Management. Survey scale is one (lowest) to five (highest).

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
5. <u>Other Services</u>				
<u>Total Program Costs</u>				
\$ 21,610,000	\$ 18,216,000	\$ 3,367,000	\$ 27,000	103.2
<u>Less Administration</u>				
\$ 1,870,000	\$ 1,540,000	\$ 303,000	\$ 27,000	11.2

Internal Services (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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5. **Other Services** (cont'd)

Net Program Costs

\$ 19,740,000	\$ 16,676,000	\$ 3,064,000	\$ --	92.0
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Authority: Non-mandated, discretionary program.

Provide mail, fleet maintenance, and printing/reprographic services.

Program Result: Mail, fleet maintenance, and printing/reprographic services are accessible and provided to customers in a cost-efficient and timely manner.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> ⁽¹⁾				
Overall customer satisfaction rating of Other Services on annual customer survey	4.0	3.9	4.0	4.0
Average rating on annual customer survey for timeliness of Other Services delivery	3.9	3.8	4.0	4.0
Average overall Other Services rating from annual customer survey on reasonableness of costs	3.5	3.3	3.6	3.9
<u>Operational Measures</u>				
Percent of on-time service delivery:				
Percent of sail stops kept on schedule	99.9%	99.0%	99.0%	99.0%
Percent of fleet preventive maintenance jobs completed within published standards	n/a	n/a	80.0%	80.0%
Percent of fleet work orders completed on time	n/a	n/a	79.0%	87.0%

Explanatory Note(s):

(1) Mail, vehicle services, and printing/reprographics are the customer survey areas included for Other Services. Survey scale is one (lowest) to five (highest).

n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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6. **Programming Services**

Total Program Costs

\$ 46,278,000	\$ 35,682,000	\$ 9,361,000	\$ 1,235,000	345.5
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Less Administration

\$ 4,004,000	\$ 3,096,000	\$ 868,000	\$ 40,000	37.5
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Net Program Costs

\$ 42,274,000	\$ 32,586,000	\$ 8,493,000	\$ 1,195,000	308.0
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Authority: Non-mandated, discretionary program.

Provide applications development, maintenance and enhancements for existing systems and web infrastructure support.

Program Result: County computer applications (supported by ISD) are developed and maintained in accordance with customer needs and most suitable program languages and platform to be available for use in a cost-efficient and timely manner.

Internal Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> ⁽¹⁾				
Overall customer satisfaction rating of Programming Services on annual customer survey	3.8	3.8	4.0	4.0
Average rating on annual customer survey for timeliness of Programming Services delivery	3.6	3.5	3.8	4.0
Average overall Programming Services rating from annual customer survey on reasonableness of costs	3.2	3.2	3.5	3.8
<u>Operational Measures</u>				
Percent of on-time service delivery for computer applications programming completed as scheduled	85.0%	86.0%	86.0%	89.0%
Percent of benchmarked expenditures within ten percent of market for computer applications programming	100.0%	100.0%	100.0%	100.0%
Percent of ISD services that are accessible via the internet and meet "ease of accessibility" objective for customers:				
Request services	17.0%	17.0%	25.0%	32.0%
Obtain job status information	21.0%	35.0%	39.0%	39.0%

Explanatory Note(s):

(1) Customer Applications and Development and Internet Development are the survey areas that are included for Programming Services. Survey scale is one (lowest) to five (highest).

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
7. Administration and Net County Cost				
<u>Total Program Costs</u>				
\$ 30,380,000	\$ 23,125,000	\$ 6,933,000	\$ 322,000	248.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 30,380,000	\$ 23,125,000	\$ 6,933,000	\$ 322,000	248.0

Authority: Non-mandated, discretionary program.

Provides administrative support to ISD and includes the following functions: executive office; finance and budget; human resources; purchasing (warehouse, procurement, and asset management); departmental information systems management; facility management; and strategic planning. The net County cost includes a contribution to the Cooperative Extension program and capital lease rent charges from the Chief Administrative Office.

Program Result: Maintain a balance between an advisory role and enforcement of State and County rules and regulations to avoid liability costs and provide a safe work environment. Contribution made and lease payments expensed throughout the fiscal year.

Internal Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Overall customer satisfaction rating of billing services on annual customer survey	3.7	3.9	4.0	4.0
Overall customer satisfaction rating of budget services on annual customer survey	3.8	4.0	4.0	4.0
<u>Operational Measures</u>				
Percent of invoices paid within 30 days of goods and invoices received	83.0%	82.0%	85.0%	90.0%
Percent of interdepartmental billings generated within 30 days of the accrual month	100.0%	100.0%	100.0%	100.0%
Percent of performance evaluations completed by the due date	97.4%	100.0%	100.0%	100.0%
Percent of strategic objectives that have been met within the Management Appraisal and Performance Plan year	92.0%	92.0%	95.0%	95.0%
Number of lost days due to work-related injury	2,015	1,229	1,106	995
Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
Net Program Costs				
\$ 351,138,000	\$ 270,961,000	\$ 76,251,000	\$ 3,926,000	2,283.0

INTERNAL SERVICES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	122,472,000	133,223,000	136,005,000	2,782,000
Employee Benefits	59,251,000	62,378,000	66,732,000	4,354,000
Total Salaries and Employee Benefits	181,723,000	195,601,000	202,737,000	7,136,000
<u>Services and Supplies</u>				
Administrative Services	0	0	1,502,000	1,502,000
Clothing and Personal Supplies	161,000	169,000	159,000	-10,000
Communications	2,120,000	2,230,000	1,890,000	-340,000
Computer Equipment-noncapital	3,514,000	3,696,000	0	-3,696,000
Computer Software	13,794,000	14,509,000	0	-14,509,000
Computing-Mainframe	0	0	10,230,000	10,230,000
Computing-Midrange/Departmental Sys	0	0	7,171,000	7,171,000
Computing-Personal	0	0	1,568,000	1,568,000
Contracted Program Services	0	0	200,000	200,000
Household Expenses	440,000	463,000	422,000	-41,000
Information Technology Services	4,255,000	4,476,000	5,407,000	931,000
Information Technology-Security	0	0	421,000	421,000
Insurance	161,000	169,000	20,000	-149,000
Maintenance-Buildings and Improvements	8,865,000	9,325,000	48,505,000	39,180,000
Maintenance-Equipment	21,778,000	22,907,000	20,384,000	-2,523,000
Medical Dental and Laboratory Supplies	45,000	48,000	48,000	0
Memberships	23,000	24,000	23,000	-1,000
Miscellaneous Expense	83,000	87,000	695,000	608,000
Office Expense	0	0	1,138,000	1,138,000
Office Expense-Other	2,285,000	2,404,000	0	-2,404,000
Office Expense-Postage	53,000	56,000	0	-56,000
Office Expense-Stat and Forms	137,000	144,000	0	-144,000
Professional and Specialized Services	48,767,000	50,969,000	0	-50,969,000
Professional Services	0	0	7,294,000	7,294,000
Publication and Legal Notices	7,000	7,000	6,000	-1,000
Rents and Leases-Bldg and Improvemts	831,000	874,000	1,221,000	347,000
Rents and Leases-Equipment	504,000	530,000	674,000	144,000
Small Tools and Instruments	275,000	289,000	292,000	3,000
Special Departmental Expense	2,474,000	2,602,000	207,000	-2,395,000
Technical Services	0	0	5,277,000	5,277,000
Telecommunications	4,997,000	5,256,000	8,015,000	2,759,000
Training	1,444,000	1,519,000	1,593,000	74,000
Transportation and Travel	0	0	2,751,000	2,751,000
Transportation and Travel-Auto Mileage	354,000	372,000	0	-372,000
Transportation and Travel-Other	21,000	22,000	0	-22,000
Transportation and Travel-Traveling	347,000	365,000	0	-365,000
Utilities	3,552,000	3,736,000	3,183,000	-553,000
Total Services and Supplies	121,287,000	127,248,000	130,296,000	3,048,000

Internal Services (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Judgments and Damages	854,000	1,726,000	1,746,000	20,000
Retirement of Other Long-Term Debt	11,375,000	10,503,000	12,050,000	1,547,000
Total Other Charges	12,229,000	12,229,000	13,796,000	1,567,000
<u>Fixed Assets</u>				
Equipment:				
Communications Equipment	693,000	693,000	0	-693,000
Telecommunications	0	0	893,000	893,000
Computer Info and Data Processing Sys	4,223,000	4,480,000	0	-4,480,000
Computers, Midrange/Departmental	0	0	3,200,000	3,200,000
Computers, Mainframe	0	0	100,000	100,000
Electronic Equipment	7,000	0	0	0
Machinery Equipment	0	0	109,000	109,000
Vehicle-Automobile	250,000	0	0	0
Vehicles and Transportation Equipment	0	0	7,000	7,000
Total Equipment	5,173,000	5,173,000	4,309,000	-864,000
Total Fixed Assets	5,173,000	5,173,000	4,309,000	-864,000
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	320,412,000	340,251,000	351,138,000	10,887,000
Less: Intrafund Transfers	247,663,000	262,329,000	270,961,000	8,632,000
TOTAL NET REQUIREMENTS	72,749,000	77,922,000	80,177,000	2,255,000
REVENUES:				
Revenue from Use of Money and Property	6,469,000	6,631,000	6,800,000	169,000
Intergovernmental Revenues-Federal	0	0	142,000	142,000
Charges for Services	61,680,000	67,461,000	68,189,000	728,000
Miscellaneous Revenues	1,057,000	0	1,057,000	1,057,000
Other Financing Sources	63,000	0	63,000	63,000
TOTAL REVENUES	69,269,000	74,092,000	76,251,000	2,159,000
NET COUNTY COST	3,480,000	3,830,000	3,926,000	96,000

CUSTOMER DIRECT SERVICES AND SUPPLIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 23,996,537	\$ 26,380,000	\$ 35,288,000	\$ 35,288,000	\$ 35,288,000	\$
LESS EXPENDITURE DIST	23,996,531	26,380,000	35,288,000	35,288,000	35,288,000	
TOT S & S	6					
GROSS TOTAL	\$ 6	\$	\$	\$	\$	\$
NET COUNTY COST	\$ 6	\$	\$	\$	\$	\$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

2005-06 Budget Message

Customer Direct Services and Supplies is a “pass through” budget to account for various services and supplies that the Internal Services Department purchases directly from outside vendors on behalf of customer departments.

The 2005-06 Proposed Budget reflects continued financing of anticipated requirements from customer departments.

INTERNAL SERVICES - CUSTOMER DIRECT SERVICES AND SUPPLIES

DEPARTMENTAL DETAIL SUMMARY

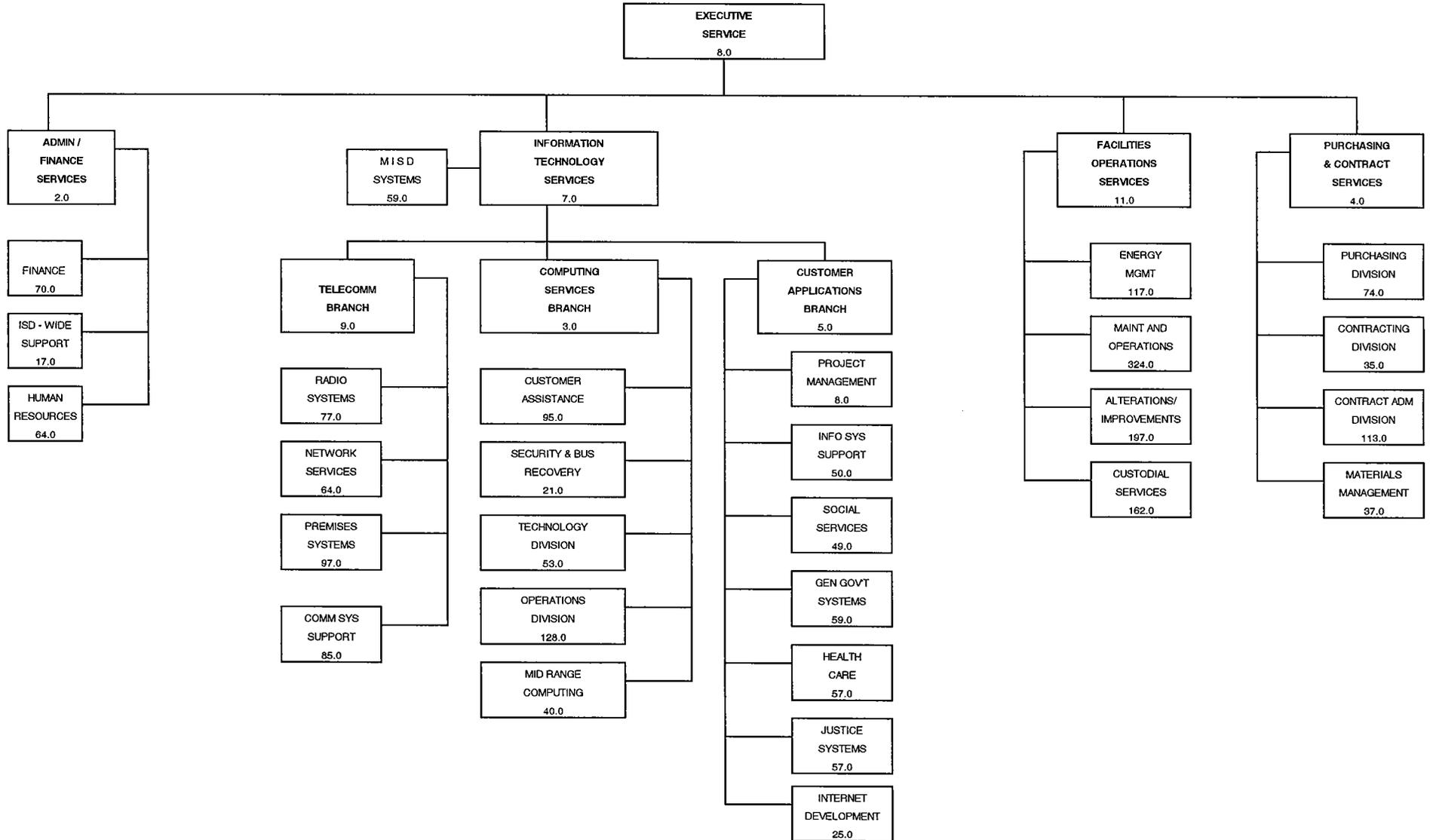
Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Computer Software	183,000	261,000	0	-261,000
Computing-Personal	0	0	261,000	261,000
Information Technology Services	25,814,000	34,677,000	35,027,000	350,000
Professional and Specialized Services	383,000	350,000	0	-350,000
Less: Expenditure Distribution	26,380,000	35,288,000	35,288,000	0
Total Services and Supplies	0	0	0	0
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	0	0	0	0
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	0	0	0	0
REVENUES:				
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	0	0	0	0

Internal Services Department

FY 2005-06 Budget Request

2,283.0 POSITIONS

DAVE LAMBERTSON, DIRECTOR



JUDGMENTS AND DAMAGES/INSURANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 94,578,754	\$ 121,544,000	\$ 122,078,000	\$ 123,558,000	\$ 123,558,000	\$ 1,480,000
LESS EXPENDITURE DIST	86,883,220	103,597,000	104,131,000	102,611,000	102,611,000	-1,520,000
TOT S & S	7,695,534	17,947,000	17,947,000	20,947,000	20,947,000	3,000,000
OTHER CHARGES	66,295,675	79,726,000	81,934,000	76,480,000	76,480,000	-5,454,000
LESS EXPENDITURE DIST	29,807,077	73,776,000	75,984,000	70,530,000	70,530,000	-5,454,000
TOT OTH CHRG	36,488,598	5,950,000	5,950,000	5,950,000	5,950,000	
GROSS TOTAL	\$ 44,184,132	\$ 23,897,000	\$ 23,897,000	\$ 26,897,000	\$ 26,897,000	\$ 3,000,000
REVENUE	3,068,738	2,203,000	2,203,000	2,203,000	2,203,000	
NET COUNTY COST	\$ 41,115,394	\$ 21,694,000	\$ 21,694,000	\$ 24,694,000	\$ 24,694,000	\$ 3,000,000
REVENUE DETAIL						
CHRGs FOR SVCS-OTHER	\$ 491,696	\$	\$	\$	\$	\$
OTHER SALES	192,378					
MISCELLANEOUS	2,384,664	2,203,000	2,203,000	2,203,000	2,203,000	
TOTAL	\$ 3,068,738	\$ 2,203,000	\$ 2,203,000	\$ 2,203,000	\$ 2,203,000	\$

Mission Statement

The Judgments and Damages/Insurance budget provides funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs. In addition, this budget reflects the purchase of various insurance policies, where available at a reasonable cost, or as required by law or agreement.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects funding for anticipated judgments and/or settlements, attorney fees and litigation costs, and insurance premiums for various commercial insurance policies. In addition, this budget includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.

Judgments and Damages/Insurance (cont'd)

JUDGMENTS AND DAMAGES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 53,600,286	\$ 76,359,000	\$ 77,192,000	\$ 74,790,000	\$ 74,790,000	\$ -2,402,000
LESS EXPENDITURE DIST	46,310,803	58,412,000	59,245,000	56,843,000	56,843,000	-2,402,000
TOT S & S	7,289,483	17,947,000	17,947,000	17,947,000	17,947,000	
OTHER CHARGES	49,920,672	48,660,000	50,334,000	47,074,000	47,074,000	-3,260,000
LESS EXPENDITURE DIST	13,438,537	42,710,000	44,384,000	41,124,000	41,124,000	-3,260,000
TOT OTH CHRG	36,482,135	5,950,000	5,950,000	5,950,000	5,950,000	
GROSS TOTAL	\$ 43,771,618	\$ 23,897,000	\$ 23,897,000	\$ 23,897,000	\$ 23,897,000	\$
REVENUE	2,861,668	2,203,000	2,203,000	2,203,000	2,203,000	
NET COUNTY COST	\$ 40,909,950	\$ 21,694,000	\$ 21,694,000	\$ 21,694,000	\$ 21,694,000	\$
REVENUE DETAIL						
CHRGs FOR SVCS-OTHER	\$ 477,004	\$	\$	\$	\$	\$
MISCELLANEOUS	2,384,664	2,203,000	2,203,000	2,203,000	2,203,000	
TOTAL	\$ 2,861,668	\$ 2,203,000	\$ 2,203,000	\$ 2,203,000	\$ 2,203,000	\$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
1.	\$ -5,662,000	\$ -5,662,000	\$ --	--
<i>Legal/Settlement Costs: Reflects a net reduction in litigation and other legal and settlement costs based on projected cases in the upcoming fiscal year and continuing efforts to ensure all County litigation proceeds in a cost-effective manner. The reduced appropriation is offset by reductions in expenditure distribution to affected departments. Supports Countywide Strategic Plan Goal 4.</i>				
Total \$	-5,662,000	\$ -5,662,000	\$ 0	0.0

Judgments and Damages/Insurance (cont'd)

INSURANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 40,978,468	\$ 45,185,000	\$ 44,886,000	\$ 48,768,000	\$ 48,768,000	\$ 3,882,000
LESS EXPENDITURE DIST	40,572,417	45,185,000	44,886,000	45,768,000	45,768,000	882,000
TOT S & S	406,051			3,000,000	3,000,000	3,000,000
OTHER CHARGES	16,375,003	31,066,000	31,600,000	29,406,000	29,406,000	-2,194,000
LESS EXPENDITURE DIST	16,368,540	31,066,000	31,600,000	29,406,000	29,406,000	-2,194,000
TOT OTH CHRG	6,463					
GROSS TOTAL	\$ 412,514		\$	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
REVENUE	207,070					
NET COUNTY COST	\$ 205,444		\$	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
REVENUE DETAIL						
CHRGs FOR SVCS-OTHER	\$ 14,692	\$	\$	\$	\$	\$
OTHER SALES	192,378					
TOTAL	\$ 207,070	\$	\$	\$	\$	\$
FUND GENERAL FUND			FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -351,000	\$ -3,351,000	\$ 3,000,000	--
<u>General Fund:</u> Reflects a decrease in projected medical malpractice liability settlement costs related to the Departments of Health Services and Sheriff and backfill for \$3.0 million in increased property insurance charges. <i>Supports Countywide Strategic Plan Goal 4.</i>				
2.	\$ 396,000	\$ 396,000	\$ --	--
<u>Enterprise Fund:</u> Reflects an increase in projected medical malpractice liability settlement costs related to the Hospital Facilities. <i>Supports Countywide Strategic Plan Goal 4.</i>				
3.	\$ 1,041,000	\$ 1,041,000	\$ --	--
<u>Special Funds:</u> Reflects a \$0.04 million aviation/airport liability premium increase for the Fire Department due to the addition of a new \$15.0 million helicopter; and an increase of \$0.06 million for projected general liability settlement costs related to the Department of Public Works. <i>Supports Countywide Strategic Plan Goal 4.</i>				

Judgments and Damages/Insurance (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
4.	\$ 602,000	\$ 602,000	\$ --	--
<u>Other Funds:</u> Reflects an increase in projected auto liability settlement costs related to the Special Districts and contract cities. <i>Supports Countywide Strategic Plan Goal 4.</i>				
Total \$	1,688,000	\$ -1,312,000	\$ 3,000,000	0.0

LOCAL AGENCY FORMATION COMMISSION
LARRY J. CALEMINE, EXECUTIVE DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
OTHER CHARGES	\$ 238,430		\$	\$	\$	\$
NET COUNTY COST	\$ 238,430		\$	\$	\$	\$

FUND GENERAL FUND	FUNCTION PUBLIC PROTECTION	ACTIVITY OTHER PROTECTION
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Mission Statement

To review proposed changes of organization and reorganization (e.g., annexation, incorporations, detachments, and consolidations) to ensure that local government services are provided as efficiently and economically as possible. Also, to conduct sphere of influence and other special studies and to recommend to government restructuring which will result in more economical and accountable governmental entities.

2005-06 Budget Message

The Local Agency Formation Commission was eliminated as a separate budget unit in fiscal year 2004-05. County contributions are now financed in Nondepartmental Special Accounts.

LOS ANGELES COUNTY CAPITAL ASSET LEASING

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 144,385	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	
OTHER CHARGES	26,067,787	25,500,000	25,500,000	16,950,000	16,950,000	-8,550,000
LESS EXPENDITURE DIST	24,567,076	25,650,000	25,650,000	17,100,000	17,100,000	-8,550,000
TOT OTH CHR	1,500,711	-150,000	-150,000	-150,000	-150,000	
GROSS TOTAL	\$ 1,645,096	\$	\$	\$	\$	\$
REVENUE	1,630,942	300,000	300,000	300,000	300,000	
NET COUNTY COST	\$ 14,154	\$ -300,000	\$ -300,000	\$ -300,000	\$ -300,000	\$
REVENUE DETAIL						
OPERATING TRANSFER IN	\$ 1,630,942	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$
TOTAL	\$ 1,630,942	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Mission Statement

The Los Angeles County Capital Asset Leasing Corporation (LAC-CAL) was established as a non-profit corporation by the Board of Supervisors in 1983 to assist the County in the financing of its critical fixed asset equipment needs. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes. Outstanding bond anticipation notes are periodically redeemed through the issuance of intermediate-term tax-exempt bonds or certificates of participation, or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment. The Corporation's outstanding bonds or leases are redeemed through semi-annual payments from the County.

2005-06 Budget Message

The LAC-CAL General Fund budget unit provides for the collection of lease payments due on LAC-CAL equipment leases from County departmental budget units and the transfer of such payments to the LAC-CAL Corporation. The LAC-CAL General Fund budget unit also reflects the payment of insurance premiums and the receipt of revenues generated by the LAC-CAL Corporation from investment earnings and surplus reserve funds.

The Proposed 2005-06 LAC-CAL budget reflects a decrease in appropriation resulting from completion of final lease payments associated with the 2000 Series A bonds in 2004-05 and lease payment requirements related to new bond issuance. Expenditure distributions will also decrease in 2005-06.

Strategic Planning

The LAC-CAL Equipment Program provides County departments with a mechanism to stabilize ongoing fixed asset costs and provide support for critical operations and programs. The Corporation's access to the tax-exempt bond market and the relative stability of its interest rates assist County departments in their strategic planning efforts.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a \$51.7 million increase in appropriation, due primarily to \$49.5 million in appropriation for Early and Periodic Screening, Diagnosis and Treatment funds, and an \$8.9 million net County cost increase due to the projected growth in Vehicle License Fees (VLF)-Realignment revenue.

The Department currently projects a \$25.3 million budget deficit for 2005-06, based on the projected loss of \$16.7 million in one-time revenue budgeted for 2004-05; \$17.5 million in increased net costs for Board-approved salaries and employee benefits increases, unavoidable operating cost increases, increased legal settlement costs, and increased support to the Department of Health Services (DHS) to alleviate overcrowding in the DHS hospitals; and \$8.9 million in increased VLF-Realignment revenue. To address this deficit, the Department plans to work through its existing stakeholder process to identify a consensus approach to achieving any necessary cost savings. However, actual implementation of any required curtailments will be delayed until after the closing of the 2004-05 County accounting records. The Department has historically ended each fiscal year with unanticipated additional funds available in its Realignment Sales Tax Trust Account. Delaying curtailments until the specific amount of any deficit is known will prevent any unnecessary disruption of services. Any required curtailments will be implemented in September 2005.

The Proposed Budget includes a net decrease of 14.0 positions. The decrease includes the reduction of 86.0 vacant, budgeted positions, the elimination of 30.5 Children's System of Care positions due to the elimination of State funding, and the reduction of 3.0 positions due to the expiration of federal Block Grant funds. The decrease in positions is partially offset by an increase of 58.5 positions for Board-approved staffing for the Psychiatric Emergency Services at the Augustus F. Hawkins Mental Health Center, 44.0 positions for the planned transition of information technology support from more costly contract staffing to permanent County staff to strengthen the Department's information technology activities and develop more stable in-house expertise, 2.0 positions for Board-approved housing specialists for the Countywide Rental Assistance program and 1.0 position in the Juvenile Justice program.

To address the increased demands on the DHS hospitals for psychiatric emergency services, the Proposed Budget includes \$5.5 million in additional financial support to DHS, \$2.5 million for additional contract inpatient beds to alleviate overcrowding in the DHS hospitals, and \$8.2 million for the expansion of outpatient urgent care services.

The Department is currently engaged in an extensive stakeholder process to develop a plan for the use of the MHSA funding. Based on the State's time frames for distributing specific guidelines for submission of the County plans and the steps required before State approval is given, the Department anticipates that separate Board letters will be submitted on a flow basis to obtain required Board approvals.

Strategic Planning

The Department continues to implement strategic approaches designed to provide the highest quality and most cost-effective services to all persons with serious mental illnesses/disorders. This effort has been intensified by the passage of Proposition 63 and the enactment of the Mental Health Services Act effective January 1, 2004. DMH is currently engaged in an intensive stakeholder process focused on developing a plan to transform the mental health service delivery system in Los Angeles County, with a particular emphasis on outcomes and increasing services for underserved ethnic populations.

In addition, the Department is in the beginning phase of a planned strategic redesign of its operations. A consultant has provided the Department with an analysis of the critical changes needed in its systems and directly-operated clinics. The initial focus will be on the implementation of a comprehensive claims management function to maximize the receipt of available revenue, identify billing issues, and ensure consistent processes.

Critical Needs

The Department's critical unmet needs include recommendations from the community-based meetings conducted by the Department's Strategic Planning Committee to address services for uninsured consumers, including homeless and dually diagnosed substance abusing mentally ill persons. In addition, the Department has critical unmet needs for additional administrative and clinical support infrastructure to meet increased workload needs.

Mental Health (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -25,290,000	\$ --	\$ -25,290,000	--
	<u>Unspecified Service Reductions:</u> Reflects a reduction in services and supplies to address the Department of Mental Health's (DMH) projected structural funding deficit for 2005-06. DMH is in the process of developing a specific curtailment plan with stakeholders and community partners to continue the process of restructuring the service delivery system to achieve these savings. <i>Supports Countywide Strategic Plan Goal 4.</i>			
2.	\$ --	\$ 24,295,000	\$ -24,295,000	--
	<u>One-Time Revenue:</u> Reflects the use of one-time funds, retained in the 2004-05 Realignment Sales Tax trust account, to fund on-going operations. <i>Supports Countywide Strategic Plan Goal 4.</i>			
3.	\$ 49,511,000	\$ 49,511,000	\$ --	--
	<u>Early and Periodic Screening, Diagnosis and Treatment:</u> Reflects Board-adopted increases during 2004-05, including \$15.5 million to restore contractors to their 2003-04 allocation levels, \$2.0 million to fund new contractors to serve underserved populations, and \$3.0 million to fund a contracted program to enhance services for children served by the Department of Children and Family Services. Also reflects \$29.0 million in appropriation for projected expansion of contract services to eligible children. The appropriation increase is fully offset by State and federal revenues. <i>Supports Countywide Strategic Plan Goals 5 and 7.</i>			
4.	\$ -4,887,000	\$ -4,887,000	\$ --	-30.5
	<u>Children's System of Care:</u> Reflects elimination of State funding for the Children's System of Care Program and 30.5 budgeted positions. <i>Supports Countywide Strategic Plan Goal 4.</i>			
5.	\$ 6,466,000	\$ 886,000	\$ 5,580,000	58.5
	<u>Psychiatric Emergency Services (PES):</u> Reflects Board-approved innovative PES plan jointly developed by DMH and the Department of Health Services (DHS) to relieve the pressures on DHS' emergency rooms by providing outpatient urgent care mental health services 24 hours/day, seven days/week at the Augustus F. Hawkins Mental Health Center. <i>Supports Countywide Strategic Plan Goal 7.</i>			
6.	\$ 7,987,000	\$ --	\$ 7,987,000	--
	<u>Inpatient Services:</u> Reflects a \$5.5 million increase in financial support for the provision of inpatient mental health services in the DHS hospitals, and \$2.5 million increased funding for contract inpatient beds to relieve overcrowding at the DHS hospitals. <i>Supports Countywide Strategic Plan Goal 7.</i>			
7.	\$ 275,000	\$ --	\$ 275,000	44.0
	<u>Information Technology:</u> Reflects the net increase as a result of a shift in services and supplies to salaries and employee benefits primarily to transition information technology support from more expensive contracted staff to permanent County staff in order to strengthen Departmental information technology activities and develop more stable in-house expertise. <i>Supports Countywide Strategic Plan Goals 1, 2 and 7.</i>			

Mental Health (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
8.	\$ 5,410,000	\$ -31,636,000	\$ 37,046,000	-3.0
	<p><u>Revenue Reductions:</u> Reflects the impact of realigning budgeted revenue consistent with historical trends, the elimination of \$16.7 million in one-time revenue budgeted for 2004-05, and a reduction in positions due to the expiration of federal Block Grant funds. The increase in appropriation is due primarily to Board-approved increases for fee-for-service providers, fully offset with State and federal revenues. <i>Supports Countywide Strategic Plan Goal 4.</i></p>			
<u>Other Changes</u>				
1.	\$ 5,771,000	\$ 1,443,000	\$ 4,328,000	--
	<p><u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.</p>			
2.	\$ 479,000	\$ 120,000	\$ 359,000	--
	<p><u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation bonds to eliminate the unfunded liability in the retirement system.</p>			
3.	\$ 4,250,000	\$ 1,063,000	\$ 3,187,000	--
	<p><u>Retirement-Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.</p>			
4.	\$ 965,000	\$ 241,000	\$ 724,000	--
	<p><u>Unavoidable Costs:</u> Reflects an increase in retiree health care premiums and a projected increase in long-term disability costs and unemployment insurance costs based on historical experience, partially offset by a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity.</p>			
5.	\$ 723,000	\$ 1,727,000	\$ -1,004,000	-83.0
	<p><u>Operating Costs:</u> Reflects unavoidable cost increases absorbed by the Department to fund increases in overtime and variable employee benefits based on current trends, legal settlement costs, administrative support costs, 2.0 housing specialists and 1.0 position in the Juvenile Justice program. Also, reflects operating cost increases for services provided by other County departments, including Auditor-Controller contract monitoring costs, security services, and legal services. The increases are partially offset by the elimination of 86.0 vacant budgeted positions.</p>			
Total	\$ 51,660,000	\$ 42,763,000	\$ 8,897,000	-14.0

MENTAL HEALTH

DEPARTMENTAL PROGRAM SUMMARY AND PERFORMANCE MEASURES

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Outpatient Mental Health Services				
<u>Total Program Costs</u>				
\$ 806,277,000	\$ 42,492,000	\$ 689,610,000	\$ 74,175,000	2,014.8
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 806,277,000	\$ 42,492,000	\$ 689,610,000	\$ 74,175,000	2,014.8

Authority: Mandated program - Sections 4380, 5001, 5600, 5600.1, 5600.4, 5670, 5671, 5672, 5695, 5775, 6002.1, 6003.2 and 6004 of the California Welfare and Institutions (W&I) Code, Chapter 3, Article 13, Title 9 and Chapter 26.5, Sections 7570, 7576, and 7572.5 of the California Government Code, and Sections 5530 (a) and 5600.2 (a)(6) of the California Code of Regulations Title 9, Sections 522 and 863.1 (a) and Chapter 7, Sections 1101 and 1103.

Provides, through a network of County-operated and contracted licensed agencies, an array of outpatient mental health services to individuals with severe and persistent mental illnesses and to severely emotionally disturbed children and adolescents and their families. These services include case management, individual and group therapy, medication support, crisis intervention and psychological testing.

Program Result: Children, youth, adults and older adults will have timely access to appropriate outpatient mental health care. Access to and on-going involvement in these services will result in clients who are satisfied with their services and whose quality of life has improved.

Performance Measures	Actual 2002-03	Actual ⁽¹⁾ 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of clients who are satisfied or very satisfied with services and the quality of life: ⁽²⁾				
Youth (13 - 17 years)	n/a	73%	n/a	n/a
Families of children (0 - 17 years)	n/a	88%	n/a	n/a
Adults (18 - 59 years)	n/a	90%	n/a	n/a
Older adults (60 years and over)	n/a	93%	n/a	n/a
Percent of all clients receiving outpatient services who are identified with substance related disorders:				
Children, youth and young adults (<18 years)	8%	8%	10%	12%
Adults (18 - 59 years)	30%	29%	35%	38%
Older adults (60 years and over)	11%	11%	15%	18%
Average monthly percent of clients with open outpatient cases that have received services within 90 days of previous service:				
Children, youth and young adults (<18 years)	86%	88%	90%	92%
Adults (18 - 59 years)	82%	87%	90%	92%
Older adults (60 years and over)	76%	83%	90%	92%
Percent of clients who were seen within 7 days of discharge from an acute hospital:				
Children, youth and young adults (<18 years)	49%	53%	55%	57%
Adults (18 - 59 years)	29%	44%	50%	53%
Older adults (60 years and over)	15%	29%	34%	37%
Percent of field visits made in 45 minutes or less	n/a	30%	35%	38%
Percent of field visits made in 46 - 60 minutes	n/a	19%	25%	27%
Percent of field visits made in 61 - 90 minutes	n/a	23%	25%	27%
Percent of field visits made in 90+ minutes	n/a	28%	15%	8%

Mental Health (cont'd)

Performance Measures	Actual 2002-03	Actual ⁽¹⁾ 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Total number of unique clients who received outpatient mental health services: ⁽³⁾				
Children, youth and young adults (<21 years)	67,530	70,450	73,500	82,200
Adults (21 - 59 years)	105,507	106,000	106,300	139,800
Older adults (60 years and over)	9,400	9,650	9,800	17,700
Number of urgent field visits in 45 minutes or less	n/a	3,489	4,200	4,600
Number of urgent field visits in 46 - 60 minutes	n/a	2,205	3,000	3,200
Number of urgent field visits in 61 - 90 minutes	n/a	2,637	3,000	3,200
Number of urgent field visits in 90+ minutes	n/a	3,194	1,800	1,000
Total number of field visits	7,810	11,523	12,000	12,000
Total annual cost of outpatient care ⁽³⁾	\$49,583,000	\$525,600,000	\$557,333,000	\$806,277,000
Average annual costs per outpatient client ⁽³⁾	\$2,722	\$2,824	\$2,940	\$3,364

Explanatory Note(s):

- (1) Actual data has not been finalized due to the implementation of a new management information system.
(2) Data based on the State's performance outcome survey in which Department of Mental Health (DMH) participated. Unable to estimate or project results of future surveys.
(3) Change in methodology for 2005-06; data includes fee-for-service outpatient clients and costs which had not been included in previous year's data.
n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Psychiatric Hospitalization Services in 24-Hour Facilities</u>				
<u>Total Program Costs</u>				
\$ 224,398,000	\$ --	\$ 189,698,000	\$ 34,700,000	105.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program costs</u>				
\$ 224,398,000	\$ --	\$ 189,698,000	\$ 34,700,000	105.0

Authority: Mandated program - Sections 5600 and 5775 of the California W&I Code.

Provides inpatient services to clients who are in need of 24-hour care due to grave disability through a network of County-operated and contracted licensed hospitals and Institute for Mental Disease (IMD) programs.

Program Result: Children, youth, adults and older adults have access to 24-hour psychiatric care to prevent harm or injury.

Performance Measures	Actual 2002-03	Actual ⁽¹⁾ 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of clients not re-hospitalized within 1-30 days of discharge:				
Children and youth (<18 years)	91%	92%	93%	92%
Adults (18 - 59 years)	90%	92%	93%	94%
Older adults (60 years and over)	90%	95%	96%	96%

Mental Health (cont'd)

Performance Measures	Actual 2002-03	Actual ⁽¹⁾ 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators (cont'd)</u>				
Percent of clients not re-hospitalized within 31 - 90 days of discharge:				
Children and youth (<18 years)	93%	89%	93%	92%
Adults (18 - 59 years)	92%	88%	90%	91%
Older adults (60 years and over)	94%	94%	95%	95%
Percent of clients not re-hospitalized after more than 90 days of discharge:				
Children and youth (<18 years)	88%	92%	92%	92%
Adults (18 - 59 years)	91%	92%	92%	92%
Older adults (60 years and over)	91%	96%	97%	97%
<u>Operational Measures</u>				
Total number of clients served per 100,000 population in hospital facilities	195.6	193.0	192.5	192.0
Average length of stay per hospitalization (days)	10.36	9.25	9.00	8.80
Average number of hospitalizations per client	1.76	1.60	1.45	1.30
Average inpatient cost per inpatient episode	\$6,216	\$5,550	\$5,400	\$5,300

Explanatory Note(s):

(1) Actual data has not been finalized due to the implementation of a new management information system.
n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Public Guardian</u>				
<u>Total Program Costs</u>				
\$ 11,647,000	\$ 100,000	\$ 11,547,000	\$ --	101.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 11,647,000	\$ 100,000	\$ 11,547,000	\$ --	101.0

Authority: Mandated Program - Sections 5350, 5350.1, 5352.5 and 5354.5 of the California W&I Code and Sections 37430 and 27432 of the California Government Code.

Investigates the need for conservatorship and acts as the public conservator on behalf of the County for individuals found by the Courts to be: gravely disabled due to a mental disorder; unable to provide properly for their food, clothing, shelter or health needs; and/or unable to manage their finances or resist undue influence or fraud.

Service Delivery Standard: 1) Complete investigations within 30 days of case opening; and 2) establish and maintain appropriate living arrangements and treatment for conservatees.

Program Result: The well-being of persons who cannot care for themselves due to mental illness or disorder and who are in need of a conservator.

Mental Health (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of investigations completed within 30 days	99%	99%	99%	99%
Percent of clients in appropriate living arrangements and receiving treatment after conservatorship	99%	99%	99%	99%
<u>Operational Measures</u>				
Total number of cases investigated annually	1,884	1,596	1,400	1,400
Total number of cases administered annually	3,044	2,903	2,800	2,800

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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4. **Administration**

Total Program Costs ⁽¹⁾

\$ 65,979,000	\$ 1,379,000	\$ 58,686,000	\$ 5,914,000	626.8
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Less Administration

\$ --	\$ --	\$ --	\$ --	--
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Net Program Costs

\$ 65,979,000	\$ 1,379,000	\$ 58,686,000	\$ 5,914,000	626.8
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Authority: Mandated program - Sections 17001 and 5600.2 of the California W&I Code.

Manages a complex system of contracts, personnel and payroll, facility management, financial management and information technology that provides and maintains the infrastructure essential for delivering department services.

Program Result: Timely and effective administrative infrastructure to enable the work of delivering mental health services for children, youth, adults and older adults.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of Board-approved contracts executed, renewed and/or terminated within DMH standard timeframe	n/a	n/a	n/a	n/a
Percent of performance evaluations completed by due date	n/a	n/a	n/a	n/a
Percent of information system Help Desk trouble calls resolved during initial call	n/a	n/a	n/a	n/a
Percent of information system Help Desk trouble calls resolved within 24 hours	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of contracts administered	n/a	n/a	1,335	1,335
Number of facilities managed	n/a	n/a	75	75
Number of employees supported	n/a	n/a	2,500	2,500
Number of computers provided	n/a	n/a	2,500	2,500

Explanatory Note(s):

(1) Includes \$25,290,000 in unspecified service reductions. The Department is in the process of developing a specific curtailment plan with stakeholders and community partners to continue the process of restructuring the service delivery system to achieve these savings.

n/a = not available

Mental Health (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
Net Program Costs				
\$ 1,108,301,000	\$ 43,971,000	\$ 949,541,000	\$ 114,789,000	2,847.6

MENTAL HEALTH

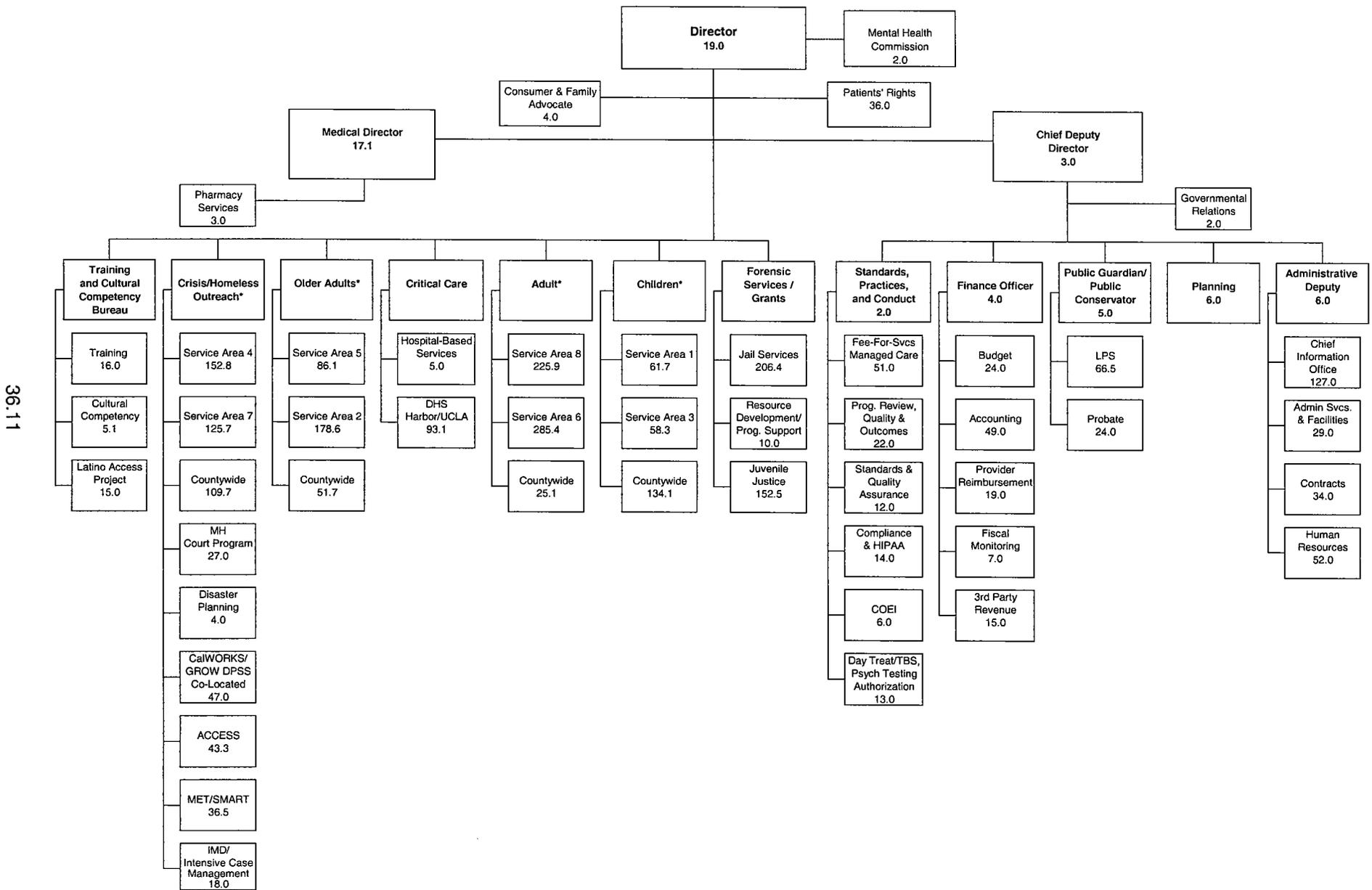
DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	161,735,000	178,146,000	170,587,000	-7,559,000
Employee Benefits	65,463,000	61,323,000	79,169,000	17,846,000
Total Salaries and Employee Benefits	227,198,000	239,469,000	249,756,000	10,287,000
<u>Services and Supplies</u>				
Administrative Services	0	0	9,571,000	9,571,000
Communications	3,415,000	3,421,000	3,609,000	188,000
Computer Equipment-noncapital	1,224,000	2,045,000	0	-2,045,000
Computer Software	2,508,000	750,000	0	-750,000
Computing-Mainframe	0	0	346,000	346,000
Computing-Personal	0	0	1,102,000	1,102,000
Contracted Program Services	0	0	744,654,000	744,654,000
Food	88,000	95,000	143,000	48,000
Household Expenses	34,000	28,000	28,000	0
Information Technology Services	12,231,000	12,291,000	0	-12,291,000
Information Technology-Security	0	0	12,123,000	12,123,000
Insurance	30,000	70,000	70,000	0
Maintenance-Buildings and Improvements	1,888,000	1,775,000	2,695,000	920,000
Maintenance-Equipment	73,000	61,000	112,000	51,000
Medical Dental and Laboratory Supplies	30,435,000	30,220,000	30,236,000	16,000
Memberships	85,000	66,000	67,000	1,000
Miscellaneous Expense	810,000	0	955,000	955,000
Office Expense	0	0	2,209,000	2,209,000
Office Expense-Other	2,208,000	2,002,000	0	-2,002,000
Office Expense-Postage	156,000	200,000	0	-200,000
Professional and Specialized Services	718,672,000	708,000,000	0	-708,000,000
Professional Services	0	0	8,436,000	8,436,000
Publication and Legal Notices	105,000	300,000	300,000	0
Rents and Leases-Bldg and Improvements	8,029,000	9,401,000	9,401,000	0
Rents and Leases-Equipment	1,252,000	1,198,000	1,198,000	0
Special Departmental Expense	154,000	204,000	164,000	-40,000
Technical Services	0	0	10,346,000	10,346,000
Telecommunications	1,005,000	1,065,000	1,020,000	-45,000
Training	1,028,000	966,000	1,213,000	247,000
Transportation and Travel	0	0	1,284,000	1,284,000
Transportation and Travel-Auto Mileage	548,000	548,000	0	-548,000
Transportation and Travel-Auto Service	480,000	504,000	0	-504,000
Transportation and Travel-Traveling	296,000	303,000	0	-303,000
Unidentified Curtailment	0	0	-25,290,000	-25,290,000
Utilities	1,717,000	1,450,000	1,480,000	30,000
Total Services and Supplies	788,471,000	776,963,000	817,472,000	40,509,000

Mental Health (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Capital Leases	313,000	357,000	339,000	-18,000
Insurance Claims and Administration	664,000	664,000	664,000	0
Judgments and Damages	994,000	994,000	994,000	0
Support and Care of Persons	37,550,000	37,435,000	38,135,000	700,000
Total Other Charges	39,521,000	39,450,000	40,132,000	682,000
<u>Fixed Assets</u>				
Equipment:				
Computer Info and Data Processing Sys	533,000	533,000	0	-533,000
Major Office Equipment	0	0	700,000	700,000
Vehicle-Automobile	190,000	190,000	0	-190,000
Vehicle-Bus	36,000	36,000	0	-36,000
Vehicles and Transportation Equipment	0	0	241,000	241,000
Total Equipment	759,000	759,000	941,000	182,000
Total Fixed Assets	759,000	759,000	941,000	182,000
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	1,055,949,000	1,056,641,000	1,108,301,000	51,660,000
Less: Intrafund Transfers	41,989,000	42,765,000	43,971,000	1,206,000
TOTAL NET REQUIREMENTS	1,013,960,000	1,013,876,000	1,064,330,000	50,454,000
REVENUES:				
Intergovernmental Revenues-Federal	351,794,000	380,509,000	386,946,000	6,437,000
Intergovernmental Revenues-State	543,556,000	522,812,000	544,086,000	21,274,000
Intergovernmental Revenues-Other	662,000	662,000	0	-662,000
Charges for Services	2,160,000	3,029,000	2,141,000	-888,000
Miscellaneous Revenues	778,000	972,000	1,296,000	324,000
Other Financing Sources	172,000	0	15,072,000	15,072,000
TOTAL REVENUES	899,122,000	907,984,000	949,541,000	41,557,000
NET COUNTY COST	114,838,000	105,892,000	114,789,000	8,897,000

MENTAL HEALTH
 Marvin J. Southard, D.S.W., Director
 Fiscal Year 2005-06
 Proposed Positions = 2,847.6



36.11

* Responsible for countywide specific program and specific Service Areas for both directly operated and contracted services.

MILITARY AND VETERANS AFFAIRS
JOSEPH N. SMITH, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 1,379,417	\$ 1,412,000	\$ 1,609,000	\$ 1,735,000	\$ 1,641,000	\$ 32,000
SERVICES & SUPPLIES	527,334	577,000	485,000	579,000	536,000	51,000
OTHER CHARGES	45,292	50,000	40,000	50,000	46,000	6,000
GROSS TOTAL	\$ 1,952,043	\$ 2,039,000	\$ 2,134,000	\$ 2,364,000	\$ 2,223,000	\$ 89,000
LESS INTRAFD TRANSFER			1,000	1,000	1,000	
NET TOTAL	\$ 1,952,043	\$ 2,039,000	\$ 2,133,000	\$ 2,363,000	\$ 2,222,000	\$ 89,000
REVENUE	792,128	681,000	775,000	817,000	791,000	16,000
NET COUNTY COST	\$ 1,159,915	\$ 1,358,000	\$ 1,358,000	\$ 1,546,000	\$ 1,431,000	\$ 73,000
BUDGETED POSITIONS	25.5	25.5	25.5	25.5	25.5	
REVENUE DETAIL						

BUSINESS LICENSES	\$ 5,700	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	
RENTS AND CONCESSIONS	376,488	365,000	365,000	372,000	378,000	13,000
STATE AID-VET AFFAIRS	160,000	120,000	120,000	160,000	150,000	30,000
STATE-OTHER	123,063	73,000	167,000	160,000	137,000	-30,000
CHRGs FOR SVCS-OTHER	125,462	114,000	114,000	116,000	117,000	3,000
MISCELLANEOUS	1,415	1,000	1,000	1,000	1,000	
TOTAL	\$ 792,128	\$ 681,000	\$ 775,000	\$ 817,000	\$ 791,000	\$ 16,000
FUND						
GENERAL FUND						
FUNCTION						
PUBLIC ASSISTANCE						
ACTIVITY						
VETERANS' SERVICES						

Mission Statement

To assist veterans and their dependents and survivors in pursuing legal claims and benefits to which they are eligible under federal and State legislation, and to operate and maintain the Bob Hope Patriotic Hall for use by veterans' organizations and the public.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost increase of \$73,000 primarily attributable to Board-approved increases in salaries and employee benefits and increased funding to provide security services to the Bob Hope Patriotic Hall.

Strategic Planning

As part of the County's Strategic Plan, the Department will focus on maintaining adequate service levels with increased emphasis on quality and efficiency, and continue to explore and utilize technology, where appropriate, to improve performance and increase productivity.

Strategic Planning (cont'd)

Service Excellence

- Establish a "One-Stop" Service Center at the Bob Hope Patriotic Hall to provide a seamless service delivery system to assess individual needs for benefits assistance, employment, and referral to service provider agencies.
- Establish a publicly accessible Internet Reservation system for the Bob Hope Patriotic Hall to improve the responsiveness to requests for space needs and the efficiency of departmental operations, and to develop and utilize e-commerce applications.
- Expand web page data to advertise and promote Department services, facilities, and public information items.
- Expand outreach services to elderly veterans and widows confined to nursing homes and convalescent hospitals.

Workforce Excellence

- Collaborate with Southern California County Veterans Service Offices to conduct quarterly regional training sessions pertaining to legal decisions, new veterans' benefits, and changes in the United States Department of Veterans Affairs Policies and Procedures.
- Integrate the in-house Veterans Program computer system with the United States Veterans Administration's Benefits Delivery Network (BDN) system to improve staff access to information.

Organizational Effectiveness

- Improve access to and responsiveness of the United States Veterans Administration's BDN system to expedite claims processing.
- Integrate the current Bob Hope Patriotic Hall reservations system with an accounting system that will create invoices for accounts receivable and contain an automated deposit system.

Fiscal Responsibility

- Increase subvention funding from the California Veterans College Tuition Fee Waiver Program for dependents of veterans disabled or deceased while in service by expanding the distribution of flyers to local places of worship.
- Increase revenue from veterans license plate sales through increased advertising.
- Seek grants and in-kind donations from veterans' organizations, public and private corporations to assist in upgrading the displays, décor, and facilities at the Bob Hope Patriotic Hall.

Critical Needs

Bob Hope Patriotic Hall has a critical need for a multi-level parking structure to meet client demand.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 33,000	\$ --	\$ 33,000	--
<i>Bob Hope Patriotic Hall: Reflects funding to provide security services to the Bob Hope Patriotic Hall. Supports Countywide Strategic Plan Goal 8.</i>				
<u>Other Changes</u>				
1.	\$ 28,000	\$ 10,000	\$ 18,000	--
<i>Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.</i>				

Military and Veterans Affairs (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
2.	\$ -10,000	\$ --	\$ -10,000	--
	<u>Other Salaries and Employee Benefits:</u> Reflects various adjustments to employee benefits based on the current hiring plan and expenditure trends.			
3.	\$ 4,000	\$ 1,000	\$ 3,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt services costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ 18,000	\$ 5,000	\$ 13,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
5.	\$ -8,000	\$ --	\$ -8,000	--
	<u>Unavoidable Costs:</u> Reflects a decrease in long-term disability costs based on historical experience, partially offset by an increase in retiree health care premiums. Also reflects reduced unemployment insurance costs based on historical experience.			
6.	\$ 24,000	\$ --	\$ 24,000	--
	<u>Miscellaneous Adjustment:</u> Reflects increases in veterans burials (\$6,000) and services and supplies (\$18,000).			
Total	\$ 89,000	\$ 16,000	\$ 73,000	0.0

MILITARY AND VETERANS AFFAIRS

DEPARTMENTAL PROGRAM SUMMARY

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Veterans Welfare Referral and Claims Benefits					
	\$ 950,000	\$ --	\$ 287,000	\$ 663,000	14.0

Authority: Non-mandated, discretionary program - California Military and Veterans Code Title 12, Sections 450 through 455, Sections 890 through 899, and Sections 940 through 946, and Education Code Section 32320.

This program includes the following services: veterans claims, senior Medi-Cal, veteran burials, and college fee waivers. Veterans claims require referral of veterans, their dependents, and survivors who apply for welfare benefits to also undergo determination of eligibility for federal benefits. Senior Medi-Cal provides services to elderly veterans and their dependents who are confined in nursing home facilities. The Department assists these seniors in pursuing claims for Veterans Administration pensions, compensation, aid, and attendant care. The college fee waiver is administered for the dependents of disabled veterans. The Department also provides decent burials to indigent veterans and their widows.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. Bob Hope Patriotic Hall Operations					
	\$ 723,000	\$ 1,000	\$ 504,000	\$ 218,000	5.5

Authority: Non-mandated, discretionary program.

Bob Hope Patriotic Hall is used to provide valuable services to veterans' organizations, employee groups, and the community at large. The services provided include patriotic ceremonies and displays, space rental to religious organizations, social functions held by community members, and filming activities.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. Administration					
	\$ 550,000	\$ --	\$ --	\$ 550,000	6.0

Authority: Non-mandated, discretionary program.

The Administrative Division provides support in areas such as executive office and departmental budgeting, accounting, personnel, payroll, contracts, procurement operations, and public information.

Total Programs

	\$ 2,223,000	\$ 1,000	\$ 791,000	\$ 1,431,000	25.5
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MILITARY AND VETERANS AFFAIRS

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	901,000	1,036,000	1,052,000	16,000
Employee Benefits	511,000	573,000	589,000	16,000
Total Salaries and Employee Benefits	1,412,000	1,609,000	1,641,000	32,000
<u>Services and Supplies</u>				
Administrative Services	0	0	41,000	41,000
Communications	47,000	43,000	43,000	0
Household Expenses	33,000	15,000	15,000	0
Information Technology Services	1,000	15,000	15,000	0
Insurance	0	1,000	1,000	0
Maintenance-Buildings and Improvements	58,000	50,000	50,000	0
Maintenance-Equipment	0	0	1,000	1,000
Miscellaneous Expense	2,000	0	1,000	1,000
Office Expense	0	0	36,000	36,000
Office Expense-Other	10,000	15,000	0	-15,000
Office Expense-Postage	8,000	4,000	0	-4,000
Office Expense-Stat and Forms	24,000	18,000	0	-18,000
Professional and Specialized Services	316,000	250,000	0	-250,000
Rents and Leases-Bldg and Improvements	3,000	4,000	3,000	-1,000
Rents and Leases-Equipment	7,000	6,000	6,000	0
Special Departmental Expense	31,000	9,000	9,000	0
Technical Services	0	0	260,000	260,000
Transportation and Travel	0	0	5,000	5,000
Transportation and Travel-Auto Mileage	2,000	2,000	0	-2,000
Transportation and Travel-Traveling	4,000	3,000	0	-3,000
Utilities	31,000	50,000	50,000	0
Total Services and Supplies	577,000	485,000	536,000	51,000
<u>Other Charges</u>				
Retirement of Other Long-Term Debt	31,000	30,000	30,000	0
Support and Care of Persons	13,000	6,000	12,000	6,000
Taxes and Assessments	6,000	4,000	4,000	0
Total Other Charges	50,000	40,000	46,000	6,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0

Military and Veterans Affairs (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	2,039,000	2,134,000	2,223,000	89,000
Less: Intrafund Transfers	0	1,000	1,000	0
TOTAL NET REQUIREMENTS	2,039,000	2,133,000	2,222,000	89,000
REVENUES:				
Licenses, Permits and Franchises	8,000	8,000	8,000	0
Revenue from Use of Money and Property	365,000	365,000	378,000	13,000
Intergovernmental Revenues-State	120,000	120,000	150,000	30,000
Intergovernmental Revenues-Other	73,000	167,000	137,000	-30,000
Charges for Services	114,000	114,000	117,000	3,000
Miscellaneous Revenues	1,000	1,000	1,000	0
TOTAL REVENUES	681,000	775,000	791,000	16,000
NET COUNTY COST	1,358,000	1,358,000	1,431,000	73,000

MILITARY AND VETERANS AFFAIRS

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Veterans Services

Program Description: See Departmental Program Summary

Program Result: Veterans, their dependents, and survivors receive monetary benefits from the United States Department of Veterans Affairs, California Department of Veterans Affairs, and other State and local benefits to enrich their quality of life.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Monetary benefits awarded to veterans, their dependents and survivors	\$5,392,688	\$6,795,972	\$6,834,000	\$6,953,000
Number of college tuition/fees waived for the dependents of disabled veterans	897	905	1,000	1,000
Assistance to pursue monetary benefits for aid and attendant care provided to elderly veterans and their dependents who are confined to long-term care facilities	\$36,066	\$66,078	\$38,000	\$38,000
Number of burial benefits to indigent veterans and their widows to ensure a proper and a decent burial at Veterans National cemeteries	237	219	200	200
Welfare cost avoidance	\$516,674	\$340,540	\$341,000	\$347,000
<u>Operational Measures</u>				
Number of counselors	12	12	12	12
Total cost of veterans services operation	\$832,000	\$835,000	\$872,000	\$950,000
Number of claims filed	5,341	5,608	6,000	6,000
Number of clients assisted per year	18,553	19,124	19,000	20,000
Average number of claims filed per counselor	445	467	500	500
Claims approved/awarded	2,307	2,647	2,700	2,700

PROGRAM NAME: Bob Hope Patriotic Hall

Program Description: See Departmental Program Summary

Program Result: Veterans, veterans' organizations, government agencies, non-profit companies, and the general public use the Bob Hope Patriotic Hall to hold meetings, gatherings, or celebrations in a centrally located facility just south of Downtown Los Angeles.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Monthly veteran participants attending Bob Hope Patriotic Hall events	20,685	13,323	21,200	22,000
Monthly non-veteran participants attending Bob Hope Patriotic Hall events	209,836	232,000	243,000	257,000
Meeting room usage by veterans ⁽¹⁾	7,000	11,323	18,200	19,000
Meeting room usage by non-veterans ⁽¹⁾	102,000	100,000	104,000	112,000
Special events room usage by veterans ⁽¹⁾	2,000	2,000	3,000	3,000
Special events room usage by non-veterans ⁽¹⁾	118,000	132,000	139,000	145,000

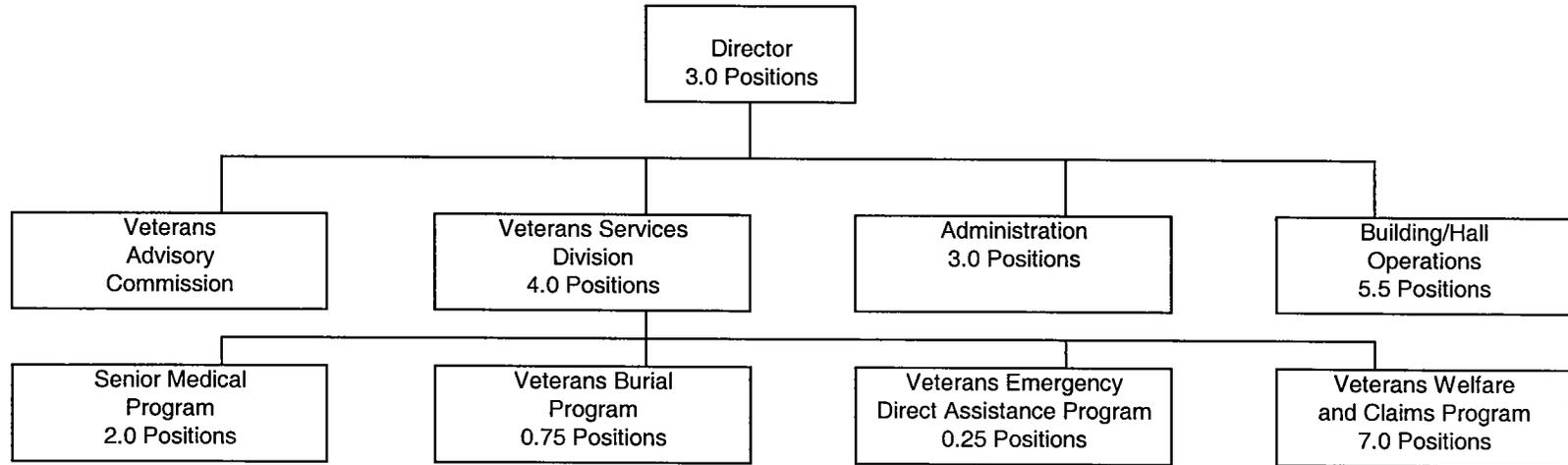
Military and Veterans Affairs (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Total building staff hours	8,635	8,766	8,700	10,686
Total cost of Bob Hope Patriotic Hall operation	\$715,000	\$635,000	\$663,000	\$723,000
Revenue from veterans monthly leases	\$49,063	\$33,324	\$34,000	\$35,000
Revenue from non-veterans monthly leases	\$447,091	\$475,741	\$454,000	\$469,000
Percentage of revenue from veterans monthly leases to offset cost	7%	5%	5%	5%
Percentage of revenue from non-veterans monthly leases to offset cost	63%	75%	68%	65%

Explanatory Notes(s):

(1) Starting in fiscal year 2003-04 the methodology for capturing usage data was revised.

MILITARY AND VETERANS AFFAIRS
Joseph N. Smith, Director
Total 2005-06 Proposed Budget Positions = 25.5



**MUSEUM OF ART
DR. ANDREA L. RICH, DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 4,297,490	\$ 4,513,000	\$ 4,598,000	\$ 4,586,000	\$ 4,586,000	\$ -12,000
SERVICES & SUPPLIES	13,267,869	13,282,000	13,197,000	13,938,000	13,823,000	626,000
OTHER CHARGES	424,887	926,000	926,000	926,000	926,000	
GROSS TOTAL	\$ 17,990,246	\$ 18,721,000	\$ 18,721,000	\$ 19,450,000	\$ 19,335,000	\$ 614,000
REVENUE	326,465	150,000	150,000	200,000	200,000	50,000
NET COUNTY COST	\$ 17,663,781	\$ 18,571,000	\$ 18,571,000	\$ 19,250,000	\$ 19,135,000	\$ 564,000
BUDGETED POSITIONS	51.0	48.0	48.0	46.0	46.0	-2.0
REVENUE DETAIL						
MISCELLANEOUS	\$ 191,236	\$ 150,000	\$ 150,000	\$ 200,000	\$ 200,000	\$ 50,000
OPERATING TRANSFER IN	135,229					
TOTAL	\$ 326,465	\$ 150,000	\$ 150,000	\$ 200,000	\$ 200,000	\$ 50,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		RECREATION & CULTURAL SERVICES		CULTURAL SERVICES	

Mission Statement

The Los Angeles County Museum of Art (LACMA), established by County ordinance, administers the Museum of Art complex in Hancock Park. The facilities, opened in 1965, were financed by Museum Associates, a private non-profit corporation, and made a gift to the County by this group. Museum Associates acts as the governing body of LACMA, subject to the direction of the Board of Supervisors. LACMA's mission is to serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods; and to translate these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost increase of \$564,000. This increase is primarily due to increased rent expenses (\$1,000), and a Consumer Price Index based cost-of-living adjustment (\$769,000), offset by the deletion one-time carryover funding (-\$206,000). Vacant positions are deleted to offset higher costs for salaries and employee benefits, fine arts insurance, and utilities. Also reflects costs associated with the Museum's landmark presentation of the exhibition, *King Tutankhamun and the Golden Age of Pharaohs*, which will run June 2005 through November 2005.

Strategic Planning

The Museum of Art will continue implementation of its long-range strategic objectives: raising the Museum's pre-eminence in the local, national, and international arts community through development of quality collections, exhibitions, educational programs, and scholarships; reorganizing its internal structure to enhance productivity; continuing a capital and endowment campaign; and reallocating existing resources to direct public service needs. In addition, the Museum is working with world-renowned designer Renzo Piano on construction of the Broad Contemporary Art Museum, the new grand entrance, and the underground parking facility. Construction is expected to begin immediately after the close of the King Tutankhamun exhibition.

Critical Needs

The Department continues to face unfunded deferred maintenance needs; specifically in the areas of facility waterproofing, heating, ventilation and air conditioning system upgrades, elevators, electrical, and other building infrastructure needs.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -206,000	\$ --	\$ -206,000	--
	<u>One-time Carryover:</u> Reflects a reduction in one-time carryover funding, consistent with the 1994 funding agreement. <i>Supports Countywide Strategic Plan Goal 4.</i>			
2.	\$ 769,000	\$ --	\$ 769,000	--
	<u>Cost-of-Living Adjustment:</u> Reflects an estimated cost-of-living increase based on the Board-approved 1994 operating agreements. <i>Supports Countywide Strategic Plan Goal 4.</i>			
3.	\$ -75,000	\$ 50,000	\$ -125,000	-2.0
	<u>Public Programs:</u> Reflects deletion of funding for 2.0 vacant positions (-\$125,000). Also reflects anticipated increased services and supplies costs (\$50,000) to support the King Tutankhamun exhibition, offset by increased parking revenue (\$50,000). <i>Supports Countywide Strategic Plan Goal 4.</i>			
<u>Other Changes</u>				
1.	\$ 79,000	\$ --	\$ 79,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 19,000	\$ --	\$ 19,000	--
	<u>Other Salaries and Employee Benefits:</u> Reflects various adjustments to salaries and employee benefits based on the current hiring plan and expenditure trends.			
3.	\$ 17,000	\$ --	\$ 17,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ 64,000	\$ --	\$ 64,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
5.	\$ -66,000	\$ --	\$ -66,000	--
	<u>Unavoidable Cost Increases:</u> Reflects a decrease in workers' compensation costs (-\$26,000) due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums (\$7,000). Also reflects reduced unemployment insurance costs (-\$47,000) based on historical experience.			

Museum of Art (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
6.	\$ 1,000	\$ --	\$ 1,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
7.	\$ 5,000	\$ --	\$ 5,000	--
	<u>Utilities:</u> Reflects an increase from funding levels provided in 2004-05 due to anticipated increased usage related to the King Tutankhamun exhibition in fiscal year 2005-06.			
8.	\$ 7,000	\$ --	\$ 7,000	--
	<u>Miscellaneous Adjustments:</u> Reflects an increase in insurance (\$23,000), partially offset by a decrease in services provided by other County departments (-\$2,000), a reduction in litigation costs (-\$1,000), and a decrease in the cost-of-living adjustment provided to the Museum Associates (-\$13,000).			
Total \$	614,000	\$ 50,000	\$ 564,000	-2.0

MUSEUM OF ART

DEPARTMENTAL PROGRAM SUMMARY

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Public Programs					
	\$ 13,409,000	\$ --	\$ 200,000	\$ 13,209,000	33.0

Authority: 1994 Funding Agreement; however, the cost-of-living adjustment (COLA) can be negotiated if the County experiences a two percent reduction of permanent budgeted positions.

Public programs include the permanent collection, exhibition, and collections management functions of the Museum. The permanent collection consists of over 110,000 objects, and 15 to 25 major exhibitions are presented annually. Between 600,000 and one million people visit the Museum each year. This program includes revenue from parking services. The primary aim is to service the public through presentation of installations and exhibitions representing the highest levels of artistic achievement from all historical periods and cultures, and translation of the collections into meaningful experiences for the widest array of audiences.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. Education					
	\$ 652,000	\$ --	\$ --	\$ 652,000	1.0

Authority: 1994 Funding Agreement; however, the COLA can be negotiated if the County experiences a two percent reduction of permanent budgeted positions.

Over 650,000 individuals are serviced annually through programs of art workshops, lectures, tours, outreach programs, and in-service teacher training in conjunction with the public programs.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. Administration and Operations					
	\$ 5,274,000	\$ --	\$ --	\$ 5,274,000	12.0

Authority: 1994 Funding Agreement; however, the COLA can be negotiated if the County experiences a two percent reduction of permanent budgeted positions.

Provides administrative and operations support to the Department; including Executive Office, accounting and legal services, facility maintenance, and insurance. The Museum consists of over 750,000 square feet and ten acres, including galleries, offices, parking facilities, and gardens.

Total Programs

	\$ 19,335,000	\$ 0	\$ 200,000	\$ 19,135,000	46.0
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MUSEUM OF ART

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	2,860,000	2,945,000	2,871,000	-74,000
Employee Benefits	1,653,000	1,653,000	1,715,000	62,000
Total Salaries and Employee Benefits	4,513,000	4,598,000	4,586,000	-12,000
<u>Services and Supplies</u>				
Administrative Services	0	0	29,000	29,000
Communications	10,000	10,000	10,000	0
Insurance	298,000	298,000	321,000	23,000
Maintenance-Buildings and Improvements	174,000	89,000	89,000	0
Professional and Specialized Services	84,000	84,000	0	-84,000
Professional Services	0	0	9,000	9,000
Rents and Leases-Bldg and Improvements	50,000	50,000	50,000	0
Special Departmental Expense	12,361,000	12,361,000	13,005,000	644,000
Transportation and Travel	0	0	10,000	10,000
Transportation and Travel-Auto Service	10,000	10,000	0	-10,000
Utilities	295,000	295,000	300,000	5,000
Total Services and Supplies	13,282,000	13,197,000	13,823,000	626,000
<u>Other Charges</u>				
Judgments and Damages	10,000	10,000	9,000	-1,000
Retirement of Other Long-Term Debt	894,000	894,000	895,000	1,000
Taxes and Assessments	22,000	22,000	22,000	0
Total Other Charges	926,000	926,000	926,000	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	18,721,000	18,721,000	19,335,000	614,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	18,721,000	18,721,000	19,335,000	614,000

Museum of Art (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REVENUES:				
Miscellaneous Revenues	150,000	150,000	200,000	50,000
TOTAL REVENUES	150,000	150,000	200,000	50,000
NET COUNTY COST	18,571,000	18,571,000	19,135,000	564,000

MUSEUM OF ART

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Public Programs

Program Description: Develop permanent collections representing the highest levels of achievement from all historical periods and cultures; and present special exhibitions of artistic, scholarly, social, and historical significance.

Program Result: Audiences of all ages, ethnicities, nationalities, and socio-economic status have access to relevant and enjoyable permanent collections and special exhibitions.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Total attendance	764,119	799,026	750,000	1,250,000 ⁽¹⁾
Free admissions ⁽²⁾	121,498	187,252	188,000	200,000
<u>Operational Measures</u>				
Art acquisitions	997	1,182	1,000	1,000
Private revenues and support	\$30,559,038 ⁽³⁾	\$115,252,218 ⁽⁴⁾	\$8,000,000 ⁽⁵⁾	\$4,000,000 ⁽⁵⁾

Explanatory Note(s):

- (1) Reflects anticipated increase for the exhibition, King Tutankhamun and the Golden Age of Pharaohs.
- (2) Free-After-Five audience initiative commenced in fiscal year 2003-04. Prior data reflects Free Tuesday and educational outreach.
- (3) Reflects a change in reported actual revenue due to a Federal Accounting Standards audit, which changed how revenue from the sale of art objects is reflected.
- (4) Reflects Capital Campaign, including three pledges totaling \$76,500,000.
- (5) Reflects significant one-time Campaign gifts in addition to on-going campaign revenue.

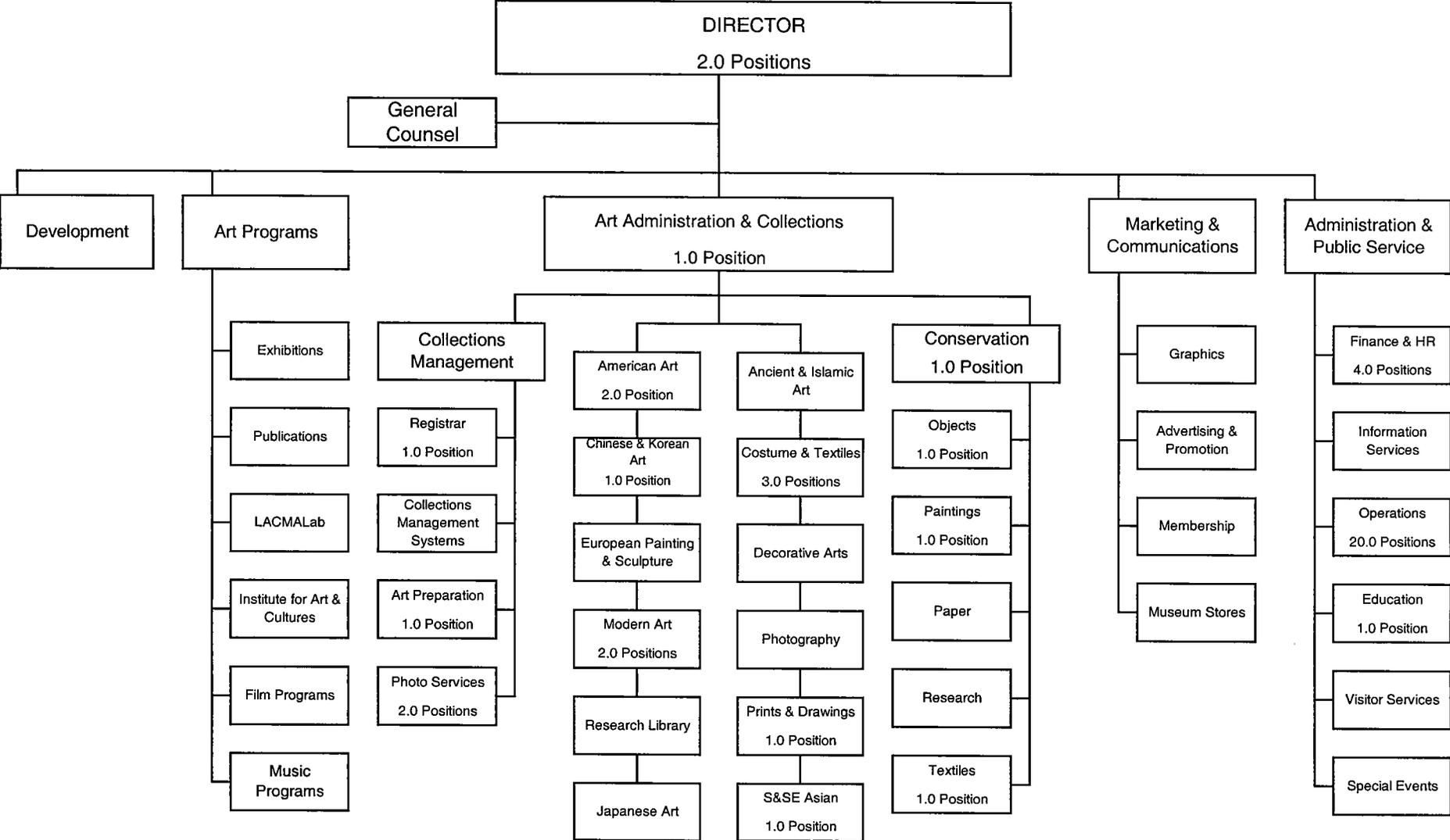
PROGRAM NAME: Education

Program Description: Present educational, outreach, and access programs that extend the Museum experience in the fullest possible way to the widest possible current and future audiences.

Program Result: Audience will have the opportunity to participate in education programs designed to broaden understanding and enjoyment of fine art, and which promote art education as a means of ensuring the existence of future Museum patrons and audiences.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of program participants who enroll in NexGen	2.0%	10.0%	12.0%	12.0%
Percent of NexGen members from non-member households	98.7%	97.8%	98.3%	97.5%
<u>Operational Measures</u>				
Total education program participants	207,975	258,171	259,000	259,000
Percent of customer satisfaction (measured by teachers' evaluation of school tours)	94.0%	95.0%	95.0%	95.0%

**MUSEUM OF ART
DR. ANDREA L. RICH, DIRECTOR
FISCAL YEAR 2005-06
Proposed Positions = 46.0**



**MUSEUM OF NATURAL HISTORY
DR. JANE G. PISANO, DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 3,576,364	\$ 3,854,000	\$ 3,854,000	\$ 3,787,000	\$ 3,787,000	\$ -67,000
SERVICES & SUPPLIES	7,630,836	7,968,000	7,968,000	8,048,000	8,048,000	80,000
OTHER CHARGES	335,485	312,000	312,000	311,000	310,000	-2,000
FIXED ASSETS-EQUIP		60,000	60,000			-60,000
GROSS TOTAL	\$ 11,542,685	\$ 12,194,000	\$ 12,194,000	\$ 12,146,000	\$ 12,145,000	\$ -49,000
REVENUE	117,265	73,000	73,000	73,000	73,000	
NET COUNTY COST	\$ 11,425,420	\$ 12,121,000	\$ 12,121,000	\$ 12,073,000	\$ 12,072,000	\$ -49,000
BUDGETED POSITIONS	44.0	42.0	42.0	40.0	40.0	-2.0
REVENUE DETAIL						
INSTIT CARE & SVS	\$ 1,405	\$	\$	\$	\$	\$
LIBRARY SERVICES	22,000	25,000	25,000	25,000	25,000	
PARK & RECREATION SVS	-1,405					
CHRG3 FOR SVCS-OTHER	93,850	48,000	48,000	48,000	48,000	
SALE OF FIXED ASSETS	1,415					
TOTAL	\$ 117,265	\$ 73,000	\$ 73,000	\$ 73,000	\$ 73,000	\$
	FUND GENERAL FUND		FUNCTION RECREATION & CULTURAL SERVICES		ACTIVITY CULTURAL SERVICES	

Mission Statement

The mission of the Natural History Museum of Los Angeles County is to inspire wonder, discovery, and responsibility for our natural and cultural worlds.

2005-06 Budget Message

The 2005-06 Proposed Budget is based on the Board of Supervisors (Board) approved operating agreement of July 12, 1994 between the County and the Museum of Natural History Foundation, which established each entity's operational and financial responsibilities. This public-private partnership has enabled the Museum to maintain educational and research programs and basic operations at the Museum of Natural History in Exposition Park, the George C. Page Museum and the William S. Hart Museum within the funding amounts established by the agreement. The Proposed Budget includes a net County cost decrease of \$49,000. This decrease is primarily due to an increase in the Consumer Price Index based cost-of-living adjustment (\$493,000) offset by the deletion of one-time carryover funding (\$541,000) and an adjustment of rent changes for the purpose of countywide cost allocation (\$1,000).

Strategic Planning

Consistent with the County's Strategic Plan, the Museum continues to implement its strategic plan. The Education Division is being reorganized to increase effectiveness and to enhance services to children and families. The Julian Dixon Center for Cultural Studies and the recently established Office of Strategic Partnership will focus on creating strategic alliances within our diverse community.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -541,000	\$ --	\$ -541,000	--
	<u>One-Time Carryover:</u> Reflects the deletion of one-time carryover funding, consistent with the 1994 funding agreement. <i>Supports Countywide Strategic Plan Goal 4.</i>			
2.	\$ 493,000	\$ --	\$ 493,000	--
	<u>Cost-of-Living Adjustment:</u> Reflects an estimated cost-of-living increase based on the Board-approved 1994 operating agreements. <i>Supports Countywide Strategic Plan Goal 4.</i>			
3.	\$ -148,000	\$ --	\$ -148,000	-2.0
	<u>Administration and Operations:</u> Reflects the elimination of 2.0 vacant positions (-\$148,000) and unavoidable costs in services and supplies (\$60,000), partially offset by the deletion of one-time funding for the replacement of automobiles (-\$60,000). <i>Supports Countywide Strategic Plan Goal 4.</i>			
4.	\$ -44,000	\$ --	\$ -44,000	--
	<u>Public Programs:</u> Reflects the deletion of 1.0 vacant position and the addition of 1.0 position due to changes in program organization. <i>Supports Countywide Strategic Plan Goal 4.</i>			
<u>Other Changes</u>				
1.	\$ 69,000	\$ --	\$ 69,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 55,000	\$ --	\$ 55,000	--
	<u>Other Salaries and Employee Benefits:</u> Reflects various adjustments to wages and employee benefits based on the current hiring plan and expenditure trends.			
3.	\$ 15,000	\$ --	\$ 15,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ 53,000	\$ --	\$ 53,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
5.	\$ -67,000	\$ --	\$ -67,000	--
	<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs (-\$71,000) due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums (\$5,000). Also reflects reduced unemployment insurance costs (-\$1,000) based on historical experience.			

Museum of Natural History (cont'd)

Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
<u>Other Changes (cont'd)</u>				
6.	\$ -79,000	\$ --	\$ -79,000	--
	<u>Utilities:</u> Reflects a decrease from the funding levels provided in 2004-05 due to anticipated rate changes in 2005-06.			
7.	\$ -1,000	\$ --	\$ -1,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
8.	\$ 146,000	\$ --	\$ 146,000	--
	<u>Miscellaneous:</u> Reflects a net increase in services provided by other County departments (\$63,000) and an increase in custodial contract costs (\$100,000), partially offset by a decrease in the cost-of-living adjustment provided to the Museum Foundation (-\$14,000), fine arts insurance (-\$2,000), and other charges (-\$1,000).			
Total \$	-49,000	\$ 0	\$ -49,000	-2.0

MUSEUM OF NATURAL HISTORY

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Research and Collection</u>				
\$ 1,941,000	\$ --	\$ --	\$ 1,941,000	13.0

Authority: 1994 Funding Agreement; however, the cost-of-living adjustment (COLA) can be negotiated if the County experiences a two percent reduction of permanent budgeted positions.

Provides collection management, preservation and restoration services, and conducts research to advance knowledge, and to enhance the education and exhibit components of the Museum. Curatorial staff is actively engaged in collections-based research in the natural sciences, anthropology, and history. Their research interests form the basis for exhibitions, educational programs, and publications. Research and Collections includes the Research Library, Registrar/Conservator, and Scholarly Publications departments.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Public Programs</u>				
\$ 1,254,000	\$ --	\$ 25,000	\$ 1,229,000	5.0

Authority: 1994 Funding Agreement; however, the COLA can be negotiated if the County experiences a two percent reduction of permanent budgeted positions.

The Museum's Education Division provides services and programs both on-site and throughout the County that engage individuals - especially children and their families with opportunities for educational enrichment. The Museum offers significant and award-winning educational programs to schools throughout the County through an extensive outreach initiative. The Public Programs Division is responsible for developing special exhibits, maintaining existing exhibits, and coordinating public programming.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Administration</u>				
\$ 8,950,000	\$ --	\$ 48,000	\$ 8,902,000	22.0

Authority: 1994 Funding Agreement; however, the COLA can be negotiated if the County experiences a two percent reduction of permanent budgeted positions.

Provides administrative support to the Museum and includes Executive Office, finance, human resources, legal, and operations/facilities support.

Total Programs

\$ 12,145,000	\$ 0	\$ 73,000	\$ 12,072,000	40.0
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MUSEUM OF NATURAL HISTORY

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	2,480,000	2,480,000	2,430,000	-50,000
Employee Benefits	1,374,000	1,374,000	1,357,000	-17,000
Total Salaries and Employee Benefits	3,854,000	3,854,000	3,787,000	-67,000
<u>Services and Supplies</u>				
Administrative Services	0	0	63,000	63,000
Communications	149,000	149,000	147,000	-2,000
Insurance	133,000	133,000	131,000	-2,000
Maintenance-Buildings and Improvements	150,000	150,000	958,000	808,000
Professional and Specialized Services	690,000	690,000	0	-690,000
Rents and Leases-Bldg and Improvements	204,000	204,000	206,000	2,000
Special Departmental Expense	5,567,000	5,567,000	5,565,000	-2,000
Transportation and Travel	0	0	22,000	22,000
Transportation and Travel-Auto Mileage	2,000	2,000	0	-2,000
Transportation and Travel-Auto Service	38,000	38,000	0	-38,000
Utilities	1,035,000	1,035,000	956,000	-79,000
Total Services and Supplies	7,968,000	7,968,000	8,048,000	80,000
<u>Other Charges</u>				
Judgments and Damages	17,000	17,000	17,000	0
Retirement of Other Long-Term Debt	283,000	283,000	282,000	-1,000
Taxes and Assessments	12,000	12,000	11,000	-1,000
Total Other Charges	312,000	312,000	310,000	-2,000
<u>Fixed Assets</u>				
Equipment:				
Vehicle-Automobile	60,000	60,000	0	-60,000
Total Equipment	60,000	60,000	0	-60,000
Total Fixed Assets	60,000	60,000	0	-60,000
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	12,194,000	12,194,000	12,145,000	-49,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	12,194,000	12,194,000	12,145,000	-49,000

Museum of Natural History (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REVENUES:				
Charges for Services	73,000	73,000	73,000	0
TOTAL REVENUES	73,000	73,000	73,000	0
NET COUNTY COST	12,121,000	12,121,000	12,072,000	-49,000

MUSEUM OF NATURAL HISTORY

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Research and Collection

Program Description: See Departmental Program Summary

Program Result: The public, academic, and scientific communities will increase their knowledge and appreciation for our natural and cultural worlds.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of grants awarded versus grant applications	50%	54%	54%	54%
<u>Operational Measures</u>				
Number of scholarly papers and books published	22	10	10	10
Number of scholarly papers published in high impact journals	94	90	90	90
Number of collections records computerized ⁽¹⁾	n/a	n/a	n/a	n/a
Number of collections processed ⁽¹⁾	n/a	n/a	n/a	n/a
Percent of staff employed for these purposes	23%	24%	20%	20%

Explanatory Note(s):

(1) Data currently not available. Data collecting starting fiscal year (FY) 2004-05.

n/a = not available

PROGRAM NAME: Public Programs

Program Description: See Departmental Program Summary

Program Result: Visitors to the Museum have a positive educational and cultural experience.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Annual attendance ⁽¹⁾	923,834	934,636	840,429	840,429
Annual members	19,000	20,587	19,500	21,000
<u>Operational Measures</u>				
Number of hours open to the public	2,708	2,715	2,708	2,708
Number of volunteer hours ⁽²⁾	n/a	n/a	30,000	33,000
Average experience level of volunteers (in years) ⁽²⁾	n/a	n/a	10	10
Concession revenue per visitor	\$5.54	\$5.06	\$5.30	\$5.30

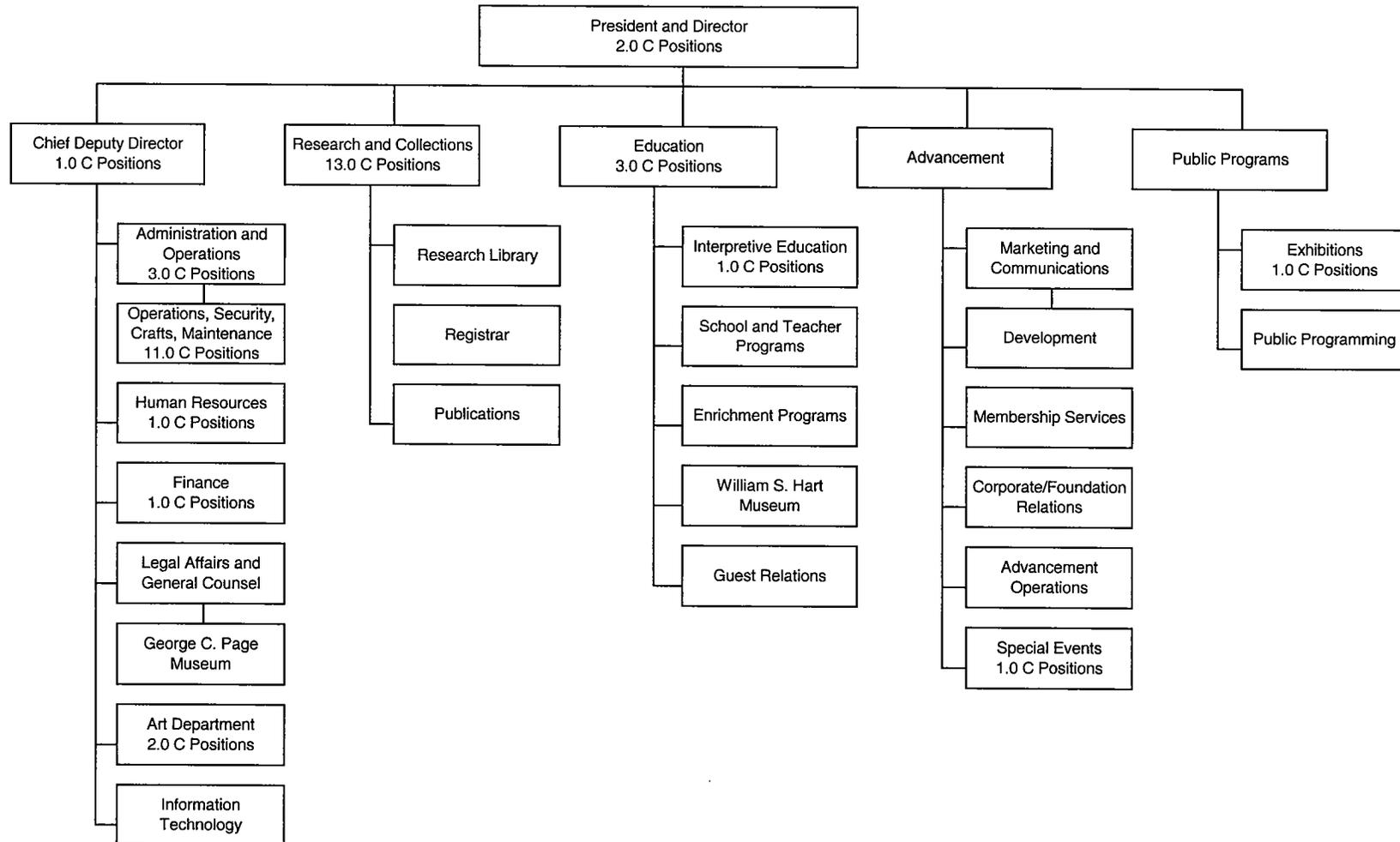
Explanatory Note(s):

(1) Reflects admissions to both Exposition Park and George C. Page Museum.

(2) Data currently not available. Data collecting started in FY 2004-05.

n/a = not available

MUSEUM OF NATURAL HISTORY
Dr. Jane G. Pisano, Director
Total FY 2005-06 Proposed Budget Positions = 40.0



THE MUSIC CENTER
STEPHEN D. ROUNTREE, PRESIDENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 14,937,870	\$ 16,104,000	\$ 16,104,000	\$ 17,346,000	\$ 17,346,000	\$ 1,242,000
OTHER CHARGES	1,116,260	1,083,000	1,083,000	1,036,000	1,031,000	-52,000
GROSS TOTAL	\$ 16,054,130	\$ 17,187,000	\$ 17,187,000	\$ 18,382,000	\$ 18,377,000	\$ 1,190,000
REVENUE	3,095,001	3,757,000	3,757,000	3,779,000	3,757,000	
NET COUNTY COST	\$ 12,959,129	\$ 13,430,000	\$ 13,430,000	\$ 14,603,000	\$ 14,620,000	\$ 1,190,000
REVENUE DETAIL						
RENTS AND CONCESSIONS	\$ 2,232,725	\$ 2,929,000	\$ 2,929,000	\$ 2,929,000	\$ 2,907,000	\$ -22,000
MISCELLANEOUS	862,276	828,000	828,000	850,000	850,000	22,000
TOTAL	\$ 3,095,001	\$ 3,757,000	\$ 3,757,000	\$ 3,779,000	\$ 3,757,000	

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The County of Los Angeles, in partnership with the Music Center (Center), a private non-profit corporation, provides high quality music, opera, theatre, dance, arts education programs, and community special events to the Southern California community and visitors. Each year, the Center welcomes more than 1.3 million people to performances by its four internationally renowned performing arts companies and in addition, provides the finest in arts education to more than 1.0 million students and teachers in schools and community centers throughout the region.

Los Angeles County supports the Center through a budget that provides for the building and grounds maintenance; custodial, security, and usher services; utilities; insurance; long-term lease; and miscellaneous administrative support services at the Center.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost increase of \$1,190,000 attributable to the cost-of-living adjustment (\$709,000) for insurance, building and grounds maintenance, custodial, security, usher services, and central and administrative support services. Also reflects additional funding for increased utilities costs (\$326,000) and additional staff for building engineering (\$202,000), offset by an adjustment in rent charges (-\$47,000). Consistent with established contractual obligations, the Proposed Budget provides County funds to maintain and operate the facility.

Strategic Planning

Consistent with the County's vision to improve the quality of life in Los Angeles County, the Center exists to serve the people of Los Angeles by assuring the presentation of the very best of the performing arts in its theatres and concert hall. The Center serves the community by providing access to the performing arts by providing educational services in the region's schools and to families and children on the Center's campus.

Critical Needs

The Center continues to identify unmet needs for numerous deferred maintenance projects and the implementation of various best practices approaches.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 202,000	\$ --	\$ 202,000	--
	<u>Building Engineering:</u> Reflects increased funding for contractual services to support two additional journeymen engineers. <i>Supports Countywide Strategic Plan Goal 1.</i>			
<u>Other Changes</u>				
1.	\$ 709,000	\$ --	\$ 709,000	--
	<u>Cost-of-Living Adjustments:</u> Reflects cost-of-living adjustments for insurance, building and grounds maintenance, custodial, security, usher services, and central and administrative support services.			
2.	\$ 362,000	\$ --	\$ 362,000	--
	<u>Utilities:</u> Reflects an increase from the funding levels provided in 2004-05 based on expenditure trends.			
3.	\$ -47,000	\$ --	\$ -47,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
4.	\$ -36,000	\$ --	\$ -36,000	--
	<u>Miscellaneous:</u> Reflects a decrease in various central support and administration services costs (-\$36,000) and a decrease in anticipated parking revenue (-\$22,000), offset by an increase in anticipated cogeneration revenue (\$22,000).			
Total \$	1,190,000	\$ 0	\$ 1,190,000	0.0

THE MUSIC CENTER

DEPARTMENTAL PROGRAM SUMMARY

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Contractual Services					
	\$ 12,347,000	\$ --	\$ --	\$ 12,347,000	--

Authority: Non-mandated, discretionary program.

The 1996 Operating Services Agreement established provisions for the Music Center, a private non-profit corporation, to provide insurance, building and grounds maintenance, custodial, security, and ushering services, and the County to pay the Center for services performed at the amount allocated within the budget.

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. Administration					
	\$ 6,030,000	\$ --	\$ 3,757,000	\$ 2,273,000	--

Authority: Non-mandated, discretionary program.

Provides administrative services to the Music Center budget, including budgeting, accounting, and legal services. Also included are central support services that cannot be directly identified to programs. Includes communications, capital lease/long-term debt, utilities, mail delivery, security and risk management, and revenues from parking and the cogeneration plant.

Total Programs

	\$ 18,377,000	\$ 0	\$ 3,757,000	\$ 14,620,000	0.0
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THE MUSIC CENTER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Administrative Services	0	0	15,000	15,000
Communications	7,000	7,000	5,000	-2,000
Insurance	868,000	868,000	906,000	38,000
Maintenance-Buildings and Improvements	5,107,000	5,107,000	5,534,000	427,000
Professional and Specialized Services	3,784,000	3,784,000	0	-3,784,000
Professional Services	0	0	15,000	15,000
Rents and Leases-Bldg and Improvements	110,000	110,000	87,000	-23,000
Special Departmental Expense	1,903,000	1,903,000	0	-1,903,000
Technical Services	0	0	5,907,000	5,907,000
Utilities	4,325,000	4,325,000	4,877,000	552,000
Total Services and Supplies	16,104,000	16,104,000	17,346,000	1,242,000
<u>Other Charges</u>				
Judgments and Damages	1,000	5,000	0	-5,000
Retirement of Other Long-Term Debt	1,078,000	1,078,000	1,031,000	-47,000
Taxes and Assessments	4,000	0	0	0
Total Other Charges	1,083,000	1,083,000	1,031,000	-52,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	17,187,000	17,187,000	18,377,000	1,190,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	17,187,000	17,187,000	18,377,000	1,190,000

The Music Center (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REVENUES:				
Revenue from Use of Money and Property	2,929,000	2,929,000	2,907,000	-22,000
Miscellaneous Revenues	828,000	828,000	850,000	22,000
TOTAL REVENUES	3,757,000	3,757,000	3,757,000	0
NET COUNTY COST	13,430,000	13,430,000	14,620,000	1,190,000

NONDEPARTMENTAL REVENUE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALES AND USE TAX	\$ 44,886,216	\$ 33,800,000	\$ 33,800,000	\$ 35,645,000	\$ 34,480,000	\$ 680,000
DEED TRANSFER TAX	79,332,922	69,000,000	60,000,000	91,439,000	80,000,000	20,000,000
TRANSIENT OCCUPANCY TX	10,269,467	8,700,000	8,700,000	10,700,000	8,700,000	
UTILITY USERS' TAX	52,576,965	45,000,000	45,000,000	55,700,000	51,550,000	6,550,000
BUSINESS LICENSE TAX	12,498,310	12,000,000	12,000,000	14,500,000	12,000,000	
LICENSE, PERMITS, AND FRANCHISES	8,372,135	6,500,000	6,500,000	7,891,000	6,500,000	
RENTS, CONCESSIONS, AND ROYALTIES	2,673,436	1,750,000	1,750,000	1,871,000	1,750,000	
VEHICLE LICENSE FEES IN-LIEU	573,859,029					
VEHICLE LICENSE FEES REALIGNMENT	444,810,966					
PENALTIES ON DELINQUENT TAXES	42,310,327	41,000,000	41,000,000	50,340,000	41,000,000	
HOMEOWNERS' PROPERTY TAX RELIEF (HOX)	20,514,676	20,500,000	20,500,000	20,700,000	20,500,000	
OTHER GOVERNMENTAL AGY	65,176,115	50,000,000	50,000,000	55,000,000	50,000,000	
OTHER REVENUE	174,054,250	137,923,000	35,611,000	42,433,000	35,590,000	-21,000
TOTAL REVENUE	\$ 1,531,334,814	\$ 426,173,000	\$ 314,861,000	\$ 386,219,000	\$ 342,070,000	\$ 27,209,000

2005-06 Budget Message

Nondepartmental revenues are derived largely from shared programs administered by the State, and are not related to the revenue-generating activities of any specific County department.

The 2005-06 Proposed Budget primarily reflects:

- An increase of \$0.7 million in Local One Percent Sales Tax due to the continuing taxable sales growth in Los Angeles County.
- An increase of \$20.0 million in Deed Transfer Tax based on continued strength in the County of Los Angeles housing market.
- An increase of \$6.6 million in Utility User Taxes based on the continued strong consumer usage of telephone, gas and electricity, as well as continued growth in landfill use.
- A decrease of \$21,000 in Operating Transfers In related to the deletion of one-time carryover funding from Public Library.

NONDEPARTMENTAL SPECIAL ACCOUNTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 9,669,927	\$ 51,963,000	\$ 51,963,000	\$ 99,281,000	\$ 99,281,000	\$ 47,318,000
SERVICES & SUPPLIES	5,913,021	58,800,000	58,800,000	58,774,000	58,774,000	-26,000
OTHER CHARGES	25,877,588	19,780,000	19,780,000	19,801,000	19,801,000	21,000
OTHER FINANCING USES	37,064,000	37,064,000	37,064,000	54,103,000	54,103,000	17,039,000
GROSS TOTAL	\$ 41,460,536	\$ 167,607,000	\$ 167,607,000	\$ 231,959,000	\$ 231,959,000	\$ 64,352,000
LESS INTRAFD TRANSFER	1,061,510	1,100,000	1,100,000	1,100,000	1,100,000	
NET TOTAL	\$ 40,399,026	\$ 166,507,000	\$ 166,507,000	\$ 230,859,000	\$ 230,859,000	\$ 64,352,000
REVENUE	36,672,628	45,350,000	45,350,000	45,350,000	45,350,000	
NET COUNTY COST	\$ 3,726,398	\$ 121,157,000	\$ 121,157,000	\$ 185,509,000	\$ 185,509,000	\$ 64,352,000
REVENUE DETAIL						
INTEREST	\$ 36,543,104	\$ 45,350,000	\$ 45,350,000	\$ 45,350,000	\$ 45,350,000	\$
OTHER GOVT AGENCIES	68,385					
CHRGs FOR SVCS-OTHER	59,144					
MISCELLANEOUS	1,995					
TOTAL	\$ 36,672,628	\$ 45,350,000	\$ 45,350,000	\$ 45,350,000	\$ 45,350,000	\$

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

2005-06 Budget Message

The Nondepartmental Special Accounts budget provides for special General Fund expenditures and revenues, which are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that budget. The appropriation reflects charges for services of countywide benefit and for special contracts that are not related to any single department's main mission. Also, included are interest expense and earnings associated with the Treasury Management Program.

The 2005-06 Proposed Budget reflects:

- Continued funding for on-going costs for previously negotiated increases in salaries and employee benefits; County memberships in regional, statewide, and national organizations; special contracts; and services of countywide benefit based on current and anticipated expenditure trends.
- An increase in other financing uses primarily due to additional funding for Public Library unincorporated area services; partially offset by the deletion of one-time funding for the Information Technology Infrastructure Fund.

**OMBUDSMAN
ROBERT B. TAYLOR, OMBUDSMAN**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 631,345	\$ 734,000	\$ 744,000	\$ 780,000	\$ 780,000	\$ 36,000
SERVICES & SUPPLIES	220,925	185,000	110,000	122,000	107,000	-3,000
OTHER CHARGES	-919	6,000	6,000	6,000	6,000	
GROSS TOTAL	\$ 851,351	\$ 925,000	\$ 860,000	\$ 908,000	\$ 893,000	\$ 33,000
REVENUE	77,261	75,000				
NET COUNTY COST	\$ 774,090	\$ 850,000	\$ 860,000	\$ 908,000	\$ 893,000	\$ 33,000
BUDGETED POSITIONS	9.0	9.0	9.0	9.0	9.0	
REVENUE DETAIL						
MISCELLANEOUS	\$ 2,261	\$	\$	\$	\$	\$
OPERATING TRANSFER IN	75,000	75,000				
TOTAL	\$ 77,261	\$ 75,000	\$	\$	\$	\$
FUND			FUNCTION		ACTIVITY	
GENERAL FUND			PUBLIC PROTECTION		OTHER PROTECTION	

Mission Statement

The Department of Ombudsman serves residents with issues and concerns involving the Los Angeles County Sheriff's Department, Office of Public Safety, and other County departments and agencies as directed by the Board of Supervisors.

The Department provides a professional, neutral, and impartial forum for residents to seek solutions to pertinent issues. With integrity and objectivity as the guiding principles, the Ombudsman staff reviews and assesses investigations for fairness and thoroughness, and seeks to obtain proper resolution to issues.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects net County cost for negotiated increases in salaries and employee benefits.

Strategic Planning

The Department of Ombudsman has achieved a majority of the goals established in its departmental Strategic Plan. During fiscal year (FY) 2004-05, the staff will complete a review of the existing plan and publish an updated plan that is consistent with the revised Countywide Strategic Plan. Implementation of the updated plan is targeted for FY 2005-06.

In FY 2004-05, the Ombudsman staff continued to be actively involved in community outreach activities increasing its participation in community forums by approximately 86 percent over the last two fiscal years. We anticipate this trend to continue. In addition, the Helpful Information of Police Practices (HIPP) project received additional funding from the Quality and Productivity Commission. HIPP is an informational guide that helps middle school and high school students understand how laws and police practices affect them. The project is currently being implemented in school districts throughout the County.

Critical Needs

The Department's critical needs include funding for office expenses, promotional items, and the replacement of printers.

Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
<u>Other Changes</u>				
1.	\$ 19,000	\$ --	\$ 19,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 1,000	\$ --	\$ 1,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
3.	\$ 13,000	\$ --	\$ 13,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
4.	\$ --	\$ --	\$ --	--
	<u>Unavoidable Costs:</u> Reflects an increase in retiree health care premiums, fully offset by a reduction in miscellaneous services and supplies.			
Total \$	33,000	\$ 0	\$ 33,000	0.0

OMBUDSMAN

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Ombudsman Services</u>				
\$ 438,000	\$ --	\$ --	\$ 438,000	5.0

Authority: Non-mandated, discretionary program – established by Los Angeles County Ordinance 2.37.10.

The Department of Ombudsman serves residents by monitoring the timely and thorough investigation of complaints and objectively reviewing complaint investigations concerning the Los Angeles County Sheriff's Department, Office of Public Safety, and other County departments and agencies at the direction of the Board of Supervisors. The Judges Review Panel reviews cases involving excessive force. The Ombudsman staff responds to over 500 complaints and 1,000 inquiries annually.

Program performance includes: Community Outreach, Inquiry Referrals, and Investigative Reviews.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Administration</u>				
\$ 455,000	\$ --	\$ --	\$ 455,000	4.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Department and includes Executive Office, departmental accounting, budgeting, personnel/payroll, and procurement.

Total Programs

\$ 893,000	\$ 0	\$ 0	\$ 893,000	9.0
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OMBUDSMAN

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	516,000	526,000	544,000	18,000
Employee Benefits	218,000	218,000	236,000	18,000
Total Salaries and Employee Benefits	734,000	744,000	780,000	36,000
<u>Services and Supplies</u>				
Administrative Services	0	0	25,000	25,000
Communications	15,000	15,000	17,000	2,000
Information Technology Services	4,000	4,000	2,000	-2,000
Maintenance-Buildings and Improvements	8,000	8,000	8,000	0
Memberships	1,000	1,000	1,000	0
Office Expense	0	0	20,000	20,000
Office Expense-Other	18,000	18,000	0	-18,000
Professional and Specialized Services	100,000	37,000	0	-37,000
Rents and Leases-Bldg and Improvements	12,000	0	12,000	12,000
Special Departmental Expense	4,000	4,000	4,000	0
Telecommunications	12,000	12,000	10,000	-2,000
Training	5,000	5,000	4,000	-1,000
Transportation and Travel	0	6,000	4,000	-2,000
Transportation and Travel-Auto Mileage	1,000	0	0	0
Transportation and Travel-Traveling	5,000	0	0	0
Total Services and Supplies	185,000	110,000	107,000	-3,000
<u>Other Charges</u>				
Insurance Claims and Administration	6,000	6,000	6,000	0
Total Other Charges	6,000	6,000	6,000	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	925,000	860,000	893,000	33,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	925,000	860,000	893,000	33,000

Ombudsman (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REVENUES:				
Other Financing Sources	75,000	0	0	0
TOTAL REVENUES	75,000	0	0	0
NET COUNTY COST	850,000	860,000	893,000	33,000

OMBUDSMAN

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Community Outreach

Program Description: The goal of the Community Outreach Program is to educate the public on the services provided by the Department of Ombudsman. See Departmental Program Summary - Ombudsman Services.

Program Result: Los Angeles County residents, businesses, employees, and others eligible for services are aware of the Department of Ombudsman and its services through community outreach efforts.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Community members know about the services of the Ombudsman and how to access those services ⁽¹⁾	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of community events attended or participated in	137	255	280	309
Number of participants receiving information/items concerning the Department	n/a	3,000	3,300	4,000

Explanatory Note(s):

(1) Data currently not available. A system is being developed to track and collect data.
n/a = not available

PROGRAM NAME: Inquiry Referrals

Program Description: The goal of the Inquiry Referral Program is to assist anyone contacting the Department with an issue or concern by providing accurate information and referrals. See Departmental Program Summary - Ombudsman Services.

Program Result: Constituents concerns are carefully assessed or evaluated to make a referral, when necessary, to the appropriate agency or organization that may be of assistance to the client.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Client is satisfied with the service or referral received	n/a	1,050	1,133	1,176
<u>Operational Measures</u>				
Number of referrals	1,177	1,073	1,158	1,200

Explanatory Note(s):

n/a = not available

PROGRAM NAME: Investigative Reviews

Program Description: The goal of the Investigative Review Program is to conduct a thorough, objective review of complaints involving the Sheriff's Department and Office of Public Safety personnel as well as other departments and agencies as directed by the Board of Supervisors. See Departmental Program Summary - Ombudsman Services.

Program Result: The public or inquiring person will be provided with a complete and thorough review of his/her investigation. The investigation results will be communicated to the concerned party.

Ombudsman (cont'd)

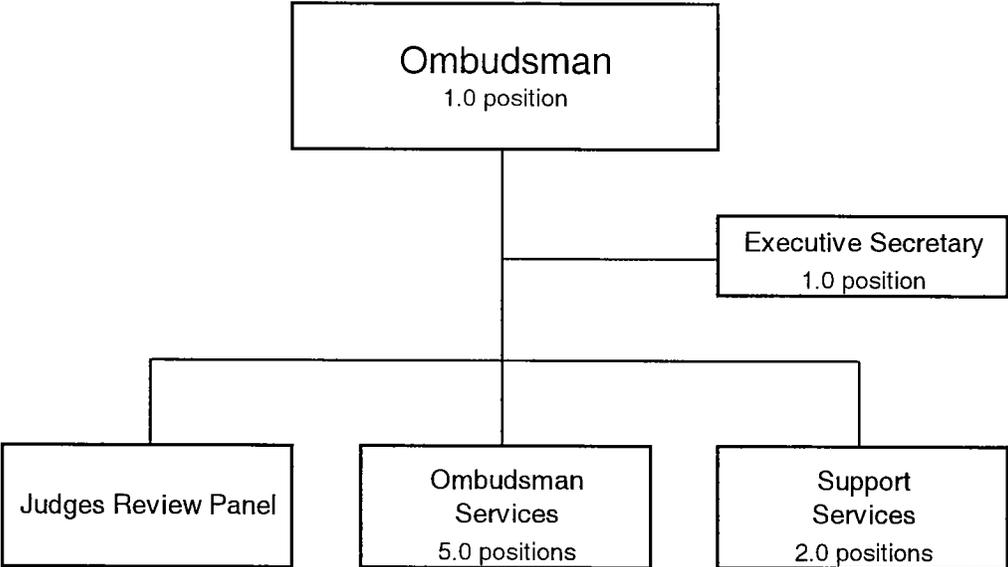
Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of clients satisfied with the review process	n/a	n/a	250	275
<u>Operational Measures</u>				
Number of reviews conducted	490	349	425	500
Client has received the findings of the investigative review process	n/a	130	350	450
Results and recommendations of the review are communicated to the concerned department	n/a	100	225	400

Explanatory Note(s):

n/a = not available

OMBUDSMAN

Robert B. Taylor, Ombudsman
2005-06 Proposed Budget
9.0 Positions



**PARKS AND RECREATION
RUSS GUINEY, DIRECTOR**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 62,536,703	\$ 65,678,000	\$ 69,696,000	\$ 100,940,000	\$ 84,541,000	\$ 14,845,000
SERVICES & SUPPLIES	27,333,872	29,146,000	27,683,000	34,227,000	29,465,000	1,782,000
OTHER CHARGES	6,956,822	6,501,000	6,590,000	8,818,000	7,048,000	458,000
FIXED ASSETS-EQUIP	510,686	481,000	338,000	2,176,000	2,176,000	1,838,000
GROSS TOTAL	\$ 97,338,083	\$ 101,806,000	\$ 104,307,000	\$ 146,161,000	\$ 123,230,000	\$ 18,923,000
LESS INTRAFD TRANSFER	2,323,741	1,961,000	2,037,000	1,814,000	1,814,000	-223,000
NET TOTAL	\$ 95,014,342	\$ 99,845,000	\$ 102,270,000	\$ 144,347,000	\$ 121,416,000	\$ 19,146,000
REVENUE	34,907,834	36,402,000	38,490,000	38,285,000	38,285,000	-205,000
NET COUNTY COST	\$ 60,106,508	\$ 63,443,000	\$ 63,780,000	\$ 106,062,000	\$ 83,131,000	\$ 19,351,000
BUDGETED POSITIONS	1,162.5	1,238.8	1,238.8	1,909.8	1,518.0	279.2
REVENUE DETAIL						

BUSINESS LICENSES	\$ 218,266	\$ 251,000	\$ 295,000	\$ 251,000	\$ 251,000	\$ -44,000
VEHICLE CODE FINES	1,839		3,000			-3,000
OTHER COURT FINES	925	3,000	3,000	3,000	3,000	
FORFEIT & PENALTIES	8,048	9,000		9,000	9,000	9,000
RENTS AND CONCESSIONS	469,086	184,000	460,000	124,000	124,000	-336,000
FEDERAL-OTHER	1,399,818	1,439,000	1,644,000	1,976,000	1,976,000	332,000
LEGAL SERVICES	4,615,592	4,195,000	4,815,000	5,180,000	5,180,000	365,000
PERSONNEL SERVICES	3,410					
PLANNING & ENG SVCS	3,646,455	3,900,000	3,900,000	3,900,000	3,900,000	
PARK & RECREATION SVS	16,356,925	16,023,000	16,350,000	15,973,000	15,973,000	-377,000
CHRGs FOR SVCS-OTHER	6,934,416	9,120,000	9,048,000	9,720,000	9,720,000	672,000
OTHER SALES	6,680	10,000		2,000	2,000	2,000
MISCELLANEOUS	1,232,854	1,213,000	1,917,000	1,092,000	1,092,000	-825,000
SALE OF FIXED ASSETS	13,520	5,000	5,000	5,000	5,000	
OPERATING TRANSFER IN		50,000	50,000	50,000	50,000	
TOTAL	\$ 34,907,834	\$ 36,402,000	\$ 38,490,000	\$ 38,285,000	\$ 38,285,000	\$ -205,000

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL SERVICES

ACTIVITY
RECREATION FACILITIES

Mission Statement

“Creating Community through People, Parks and Programs” - To provide the residents of Los Angeles County with quality recreational opportunities that promote a healthy lifestyle and strengthen the community through diverse physical, educational and cultural programs and to positively enhance their environment through the acquisition, development and maintenance of County parks, gardens, golf courses, trails, and open space areas.

2005-06 Budget Message

The 2005-06 Proposed Budget includes funding for critical needs such as tree trimming, brush clearance, weed abatement, grounds and facility maintenance, computer club support, and recreational and aquatic programming. The 2005-06 Proposed Budget also includes funding, fully offset by federal revenue, to conduct the After-School Snack Program during the non-summer months; a further restoration of 10.0 positions at Castaic Lake State Recreation Area, fully offset by an anticipated increase in vehicle entry and boat fee revenues at the facility; adjustments to the Los Angeles County Capital Asset Leasing budget to finance the first year of a vehicle replacement program; restoration of full year funding for 5.0 Trails positions partially funded in fiscal year (FY) 2004-05; and minor position changes to improve operations and reflect current organizational structures.

In addition, the 2005-06 Proposed Budget reflects adjustments to accommodate projected revenue losses in the Department's operating budget primarily from the cellular telephone tower and vending machine agreements and the sale of Hollywood Bowl memorabilia without impacting direct services on park facilities.

Strategic Planning

The Department remains committed to furthering the County's Strategic Plan Goals and Strategies. Building upon initiatives begun in prior fiscal years, including Healthy Parks and a playground inspection, repair and replacement program, the Department's 2005-06 Proposed Budget maintains departmental resources to support Workforce Excellence (Goal 2), Organizational Effectiveness (Goal 3) and Fiscal Responsibility (Goal 4) and increases resources to support Children and Families' Well-Being (Goal 5), and Community Services (Goal 6).

Critical Needs

The Department's critical unmet needs include funding to improve the Department's information technology operations related to web-site design and maintenance, computer support, hardware and software upgrades, and information technology security. In addition, the Department requires funding for new facilities which opened in FY 2004-05 and which are opening in FY 2005-06. This includes one-time costs for materials and equipment, and on-going costs for positions and supplies.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
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Program Changes

1.	\$ -223,000	\$ -223,000	\$ --	-4.0
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Federal Family Support Program: Reflects the deletion of 4.0 temporary Recreational Services Leader positions, services and supplies, and intrafund transfers from the Department of Children and Family Services for the Federal Family Support Program based on the expiration of the Department's Memorandum of Understanding on June 30, 2005. *Supports Countywide Strategic Plan Goal 4.*

2.	\$ 372,000	\$ 372,000	\$ --	5.0
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Summer Lunch/Snack Program: Reflects the addition of 5.0 recreational positions and services and supplies, fully offset by federal revenue, to conduct the After-School Snack Program during the school year. *Supports Countywide Strategic Plan Goal 5.*

3.	\$ 108,000	\$ --	\$ 108,000	--
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Trails: Reflects increased salaries and employee benefits to provide full year funding for 5.0 positions received in fiscal year (FY) 2004-05 to address health and safety issues related to the maintenance of the County's trail system. *Supports Countywide Strategic Plan Goal 4.*

Parks and Recreation (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
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Program Changes (cont'd)

4.	\$ 461,000	\$ 461,000	\$ --	10.0
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Castaic Lake State Recreation Area: Reflects the continued restoration of positions, offset by an anticipated increase in vehicle entry and boat fee revenues, to support the County's continued operation of Castaic Lake State Recreation Area. *Supports Countywide Strategic Plan Goals 1 and 4.*

5.	\$ 45,000	\$ 45,000	\$ --	--
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Special Districts: Reflects the conversion of 1.0 Landscape Contract Monitor position from temporary to permanent to perform grounds maintenance contract monitoring functions, and services and supplies to provide additional services in Zones 25 (Stevenson Ranch) and 47 (Northpark), fully offset by reimbursement from the Landscaping and Lighting Act District Zones. *Supports Countywide Strategic Plan Goals 1 and 4.*

6.	\$ --	\$ --	\$ --	--
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After-School Enrichment Program Adjustments: Reflects the transfer of \$30,000 from fixed assets to services and supplies to align costs with approved program amounts for FY 2005-06. *Supports Countywide Strategic Plan Goals 1 and 4.*

7.	\$ 18,000	\$ --	\$ 18,000	--
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Greater Avenues for Independence (GAIN) Supervisors: Reflects the conversion of 2.0 temporary hourly positions to monthly permanent grant funded items to assist in the recruitment of qualified personnel to supervise workers in the GAIN Program. *Supports Countywide Strategic Plan Goal 4.*

8.	\$ 100,000	\$ --	\$ 100,000	--
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Saybrook Park: Reflects the allocation of First District Capital Projects funds for equipment and arts and crafts signs at Saybrook Park. *Supports Countywide Strategic Plan Goal 4.*

9.	\$ 17,000,000	\$ --	\$ 17,000,000	270.2
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Enhanced Unincorporated Area Services - Park Services: Reflects the addition of 270.2 positions, services and supplies, and fixed assets appropriation to address various critical needs such as tree trimming, brush clearance, weed abatement, and grounds and facility maintenance, a well as support for the computer clubs and recreation and aquatic programming. *Supports Countywide Strategic Plan Goals 1 and 4.*

Other Changes

1.	\$ 1,590,000	\$ --	\$ 1,590,000	--
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Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.

Parks and Recreation (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
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Other Changes (cont'd)

2.	\$ 148,000	\$ --	\$ 148,000	--
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Retirement Debt Service: Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.

3.	\$ 852,000	\$ --	\$ 852,000	--
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Retirement Buy-Down: Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.

4.	\$ 440,000	\$ --	\$ 440,000	--
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Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.

5.	\$ -405,000	\$ --	\$ -405,000	--
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Unavoidable Costs: Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.

6.	\$ 151,000	\$ --	\$ 151,000	-2.0
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Other Salaries and Employee Benefits: Reflects the realignment of positions, including salaries and employee benefits, to improve operations and to reflect the current organizational structure based on historical experience.

7.	\$ -671,000	\$ --	\$ -671,000	--
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Services and Supplies: Reflects a net reduction in services and supplies primarily due to reductions in contract services, the Director's emergency fund, and utility costs, to partially offset projected revenue losses.

8.	\$ -176,000	\$ --	\$ -176,000	--
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Other Charges: Reflects a reduction in other charges to align the Department's budgeted judgments and damages with historical averages.

9.	\$ --	\$ --	\$ --	--
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Los Angeles County Capital Asset Leasing (LAC-CAL) Program: Reflects an increase in other charges, offset by a \$94,000 decrease in fixed assets appropriation, to provide full year funding for equipment purchased through LAC-CAL in FY 2004-05. Also, includes a transfer of \$100,000 from services and supplies to other charges to utilize savings in vehicle maintenance costs to fund the first year of a vehicle replacement program.

Parks and Recreation (cont'd)

Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
<u>Other Changes (cont'd)</u>				
10.	\$ -887,000	\$ --	\$ -887,000	--
	<u>Delete One-Time Funding:</u> Reflects the elimination of one-time services and supplies funding for the Signage Program and one-time funding for services and supplies and fixed assets for new facilities that opened in FY 2004-05.			
11.	\$ --	\$ -1,083,000	\$ 1,083,000	--
	<u>Revenue:</u> Reflects the reduction of revenue from film permits, vending machines, cellular tower rental agreements, swim beach fees, boat and vehicle entry fees, and the sale of Hollywood Bowl memorabilia based on historical experience, partially offset by anticipated increases in golf fees, outdoor rentals, and increased reimbursement from the Regional Park and Open Space District and Special Districts based on increased benefit and overhead rates.			
Total \$	18,923,000	\$ -428,000	\$ 19,351,000	279.2

PARKS AND RECREATION

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Park Services				
\$ 104,864,000	\$ 668,000	\$ 18,730,000	\$ 85,466,000	1,338.0

Authority: Non-mandated, discretionary program.

Provide recreational, maintenance, construction crafts and special operations services at local, community, and regional parks.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. Capital Projects				
\$ 2,980,000	\$ 1,133,000	\$ --	\$ 1,847,000	16.0

Authority: Non-mandated, discretionary program.

Coordinate the project management for the Department's capital projects.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. Auxiliary Services				
\$ 7,896,000	\$ 13,000	\$ 19,555,000	\$ -11,672,000	74.0

Authority: Non-mandated, discretionary program.

Provide departmental support including contract services, golf, management services, information technology services, planning, special districts, and voter approved Proposition A management (Regional Park and Open Space District).

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. Administration				
\$ 7,490,000	\$ --	\$ --	\$ 7,490,000	90.0

Authority: Non-mandated, discretionary program.

Administration provides executive management, budget, payroll, personnel, accounting, and procurement services.

Total Programs

\$ 123,230,000	\$ 1,814,000	\$ 38,285,000	\$ 83,131,000	1,518.0
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PARKS AND RECREATION

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	46,129,000	48,789,000	60,614,000	11,825,000
Employee Benefits	19,549,000	20,907,000	23,927,000	3,020,000
Total Salaries and Employee Benefits	65,678,000	69,696,000	84,541,000	14,845,000
<u>Services and Supplies</u>				
Administrative and General	15,000	0	0	0
Administrative Services	0	0	611,000	611,000
Clothing and Personal Supplies	114,000	114,000	150,000	36,000
Communications	925,000	925,000	48,000	-877,000
Computer Equipment-noncapital	75,000	0	0	0
Computing	0	0	283,000	283,000
Computing-Mainframe	0	0	32,000	32,000
Computing-Midrange/Departmental Sys	0	0	13,000	13,000
Food	34,000	8,000	0	-8,000
Household Expenses	579,000	579,000	381,000	-198,000
Information Technology Services	103,000	103,000	112,000	9,000
Insurance	418,000	418,000	418,000	0
Maintenance-Buildings and Improvements	3,362,000	2,839,000	8,634,000	5,795,000
Maintenance-Equipment	1,828,000	979,000	308,000	-671,000
Medical Dental and Laboratory Supplies	7,000	12,000	0	-12,000
Memberships	5,000	12,000	0	-12,000
Miscellaneous Expense	208,000	208,000	0	-208,000
Office Expense	0	0	117,000	117,000
Office Expense-Other	508,000	508,000	0	-508,000
Office Expense-Postage	14,000	14,000	0	-14,000
Office Expense-Stat and Forms	81,000	81,000	0	-81,000
Professional and Specialized Services	8,210,000	8,210,000	0	-8,210,000
Professional Services	0	0	1,524,000	1,524,000
Publication and Legal Notices	8,000	8,000	45,000	37,000
Rents and Leases-Bldg and Improvements	245,000	245,000	0	-245,000
Rents and Leases-Equipment	175,000	175,000	145,000	-30,000
Small Tools and Instruments	101,000	101,000	0	-101,000
Special Departmental Expense	1,656,000	1,148,000	3,224,000	2,076,000
Technical Services	0	0	884,000	884,000
Telecommunications	20,000	0	1,147,000	1,147,000
Training	10,000	86,000	92,000	6,000
Transportation and Travel	0	0	1,548,000	1,548,000
Transportation and Travel-Auto Mileage	174,000	174,000	0	-174,000
Transportation and Travel-Auto Service	654,000	654,000	0	-654,000
Transportation and Travel-Other	150,000	79,000	0	-79,000
Transportation and Travel-Traveling	25,000	25,000	0	-25,000
Utilities	9,442,000	9,978,000	9,749,000	-229,000
Total Services and Supplies	29,146,000	27,683,000	29,465,000	1,782,000

Parks and Recreation (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Interest on Other Long-Term Debt	5,846,000	5,846,000	0	-5,846,000
Judgments and Damages	523,000	523,000	346,000	-177,000
Retirement of Other Long-Term Debt	101,000	190,000	6,670,000	6,480,000
Taxes and Assessments	31,000	31,000	32,000	1,000
Total Other Charges	6,501,000	6,590,000	7,048,000	458,000
<u>Fixed Assets</u>				
Equipment:				
Other Undefined Assets	481,000	338,000	2,176,000	1,838,000
Total Equipment	481,000	338,000	2,176,000	1,838,000
Total Fixed Assets	481,000	338,000	2,176,000	1,838,000
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	101,806,000	104,307,000	123,230,000	18,923,000
Less: Intrafund Transfers	1,961,000	2,037,000	1,814,000	-223,000
TOTAL NET REQUIREMENTS	99,845,000	102,270,000	121,416,000	19,146,000
REVENUES:				
Licenses, Permits and Franchises	251,000	295,000	251,000	-44,000
Fines, Forfeitures and Penalties	12,000	6,000	12,000	6,000
Revenue from Use of Money and Property	184,000	460,000	124,000	-336,000
Intergovernmental Revenues-Federal	1,439,000	1,644,000	1,976,000	332,000
Charges for Services	33,238,000	34,113,000	34,773,000	660,000
Miscellaneous Revenues	1,223,000	1,917,000	1,094,000	-823,000
Other Financing Sources	55,000	55,000	55,000	0
TOTAL REVENUES	36,402,000	38,490,000	38,285,000	-205,000
NET COUNTY COST	63,443,000	63,780,000	83,131,000	19,351,000

PARKS AND RECREATION

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Healthy Communities

Program Description: Healthy Communities consists of programs designed to allow community members of all ages to participate in activities that promote physical health - including competitive athletics, aquatics, exercise and fitness classes, hiking, golfing, and other active recreation - as well as special events that promote and educate the public on a healthy lifestyle, including health fairs and health screenings.

Program Result: Support the public with opportunities to be a healthy community by providing opportunities to participate in low or no cost physical and other health related activities.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of participants that have previously participated in a Departmental physical activity or health program	75%	67%	74%	77%
Percentage of participants expressing satisfaction based upon random survey	90%	91%	88%	92%
<u>Operational Measures</u>				
Number of types physical activity programs provided	11	11	11	11
Number of health related (medical and social) programs provided	6	6	6	6
Number of participants by activity category:				
Sports and fitness programs:				
Baseball, softball, and t-ball	5,658	9,671	10,585	13,949
Basketball	7,212	5,598	6,394	8,776
Flag and tackle football	1,939	3,287	3,934	5,209
Soccer/indoor soccer	2,849	6,229	7,574	10,152
Aquatics:				
Swim lessons	94,927	122,128	125,118	157,806
Competitive swim program	37,914	40,110	43,026	54,086
Recreational swimming	541,498	612,460	635,299	799,988
Instructional programs:				
Junior golf programs	502	599	750	900

PROGRAM NAME: Community Enrichment

Program Description: Community Enrichment consists of programs designed to strengthen the community and foster a sense of community through participation in activities that support educational efforts, promote cultural understanding, and provide opportunities for social interaction and includes after-school computer clubs, day camps, senior programs, cultural promotions and programs, and special events.

Program Result: Public gains sense of community through participation in diverse education, social, and cultural activities at low or no cost.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of participants that have previously participated in a Departmental instructional program	82%	73%	75%	78%
Percentage of participants expressing satisfaction based on random survey:				
Information/technology programs	100%	93%	95%	98%
Instructional programs	75%	84%	85%	92%

Parks and Recreation (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Operational Measures				
Number of cultural, educational and social programs provided ⁽¹⁾	16	373	464	537
Number of participants by activity category:				
Information technology programs	718	776	1,018	1,518
Instructional programs ⁽²⁾	1,643	142,999	157,421	205,740
After-school programs	1,680	2,737	3,401	5,182
Summer food service program ⁽³⁾	2,900	3,270	3,759	3,903
Ratio of staff to participants:				
Instructional programs (excluding day camps)	1:27	1:32	1:32	1:27
Day camps and tiny tots	1:29	1:23	1:25	1:22
After-school programs	1:18	1:20	1:26	1:24

Explanatory Note(s):

- (1) Fiscal year (FY) 2002-03 data represents the number of types of educational programs. Data for subsequent years represents the total number of educational programs offered.
- (2) FY 2002-03 represents enrollment data and excludes participants and visitors of museums and participants of natural area tours. Data for subsequent years represents duplicative counts and includes visitors of museums and participants of natural area tours.
- (3) Reflects average daily participation.

PROGRAM NAME: Parks and Facilities

Program Description: Parks and Facilities consists of maintenance and improvements to County facilities under control of the Department.

Program Result: The public is provided with a safe and healthy environment to engage in active and passive recreational, social, educational, and cultural activities.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators				
Number of liability claims related to facility maintenance	25	20	25	20
Number of people accessing parks for passive recreation	9,611,000	10,406,000	11,337,000	12,569,000
Capital Projects: ⁽¹⁾				
Number projects completed	13	13	9	54
Percentage of projects completed within established timeframes	0%	0%	0%	0%
Percentage of projects completed within original budget	31%	50%	60%	75%
Frequency of specialized maintenance activities in comparison to accepted industry standards ⁽²⁾	n/a	n/a	n/a	n/a
Average range of completion time for work orders (days)	28-45	28-45	28-45	10
Percentage of grant applications funded	29%	32%	28%	40%
Operational Measures				
Maintenance costs per acre by facility type:				
Community regional parks	\$2,939	\$2,933	\$2,850	\$4,275
Arboreta and botanical gardens	\$6,152	\$6,014	\$5,900	\$7,000
Local parks	\$12,940	\$12,531	\$12,100	\$18,150
Natural areas/nature centers	\$100	\$113	\$105	\$150
Regional parks	\$629	\$625	\$620	\$900
Estimated costs of unfunded extraordinary maintenance	\$3,500,000	\$7,860,000	\$20,097,000	\$0

Explanatory Note(s):

- (1) Reflects projects managed by Parks and Recreation only.
 - (2) Data collection is in progress.
- n/a = not available

Parks and Recreation (cont'd)

PROGRAM NAME: Environmental Stewardship

Program Description: Environmental Stewardship consists of activities for which the main goal is to promote and preserve parkland and open space in Los Angeles County and to encourage environmentally friendly behavior and practices.

Program Result: Current and future generations enjoy the benefit of natural habitats, environments, and open space through the acquisition, protection, and preservation of natural habitat, environments, and open space.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of acres of open space per Los Angeles County resident	0.081	0.083	0.082	0.084
Total number of acres of non-native vegetation removed	n/a	20	40	40
Percentage of facilities with recycling receptacles	n/a	n/a	80%	100%
Percentage of days with acceptable levels and quality of lake water	89%	86%	89%	95%
Average amount of time to review land development referrals (hours)	14	14	14	14
Percentage of competitive grant applications funded for new land acquisition and/or habitat restoration	100%	60%	60%	55%
<u>Operational Measures</u>				
Average cost per acre to remove non-native vegetation	n/a	\$20,000	\$20,000	\$20,000
Number of land referrals from the Department of Regional Planning for review and comment on trail and park obligations	45	50	55	58

Explanatory Note(s):

n/a = not available

PROBATION
PAUL HIGA, INTERIM CHIEF PROBATION OFFICER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 370,613,011	\$ 384,545,000	\$ 375,011,000	\$ 410,339,000	\$ 394,601,000	\$ 19,590,000
SERVICES & SUPPLIES	115,265,191	119,236,000	114,968,000	135,160,000	123,969,000	9,001,000
OTHER CHARGES	18,500,750	13,875,000	19,164,000	14,105,000	14,175,000	-4,989,000
FIXED ASSETS-EQUIP	561,480	277,000	277,000	25,311,000	2,000,000	1,723,000
OTHER FINANCING USES		351,000	351,000	639,000	639,000	288,000
GROSS TOTAL	\$ 504,940,432	\$ 518,284,000	\$ 509,771,000	\$ 585,554,000	\$ 535,384,000	\$ 25,613,000
LESS INTRAFD TRANSFER	12,572,237	11,610,000	11,806,000	12,478,000	12,018,000	212,000
NET TOTAL	\$ 492,368,195	\$ 506,674,000	\$ 497,965,000	\$ 573,076,000	\$ 523,366,000	\$ 25,401,000
REVENUE	188,360,512	188,119,000	185,692,000	191,595,000	191,103,000	5,411,000
NET COUNTY COST	\$ 304,007,683	\$ 318,555,000	\$ 312,273,000	\$ 381,481,000	\$ 332,263,000	\$ 19,990,000
BUDGETED POSITIONS	5,097.0	5,028.0	5,028.0	5,600.0	5,167.0	139.0
REVENUE DETAIL						
OTHER COURT FINES	\$ 1,515,176	\$	\$	\$	\$	\$
FORFEIT & PENALTIES		1,572,000	1,572,000	1,238,000	1,238,000	-334,000
RENTS AND CONCESSIONS	204,964	188,000	188,000	220,000	220,000	32,000
ROYALTIES		82,000	82,000	50,000	50,000	-32,000
STATE-OTHER	43,430,966	37,403,000	37,847,000	37,969,000	37,969,000	122,000
STATE-REALIGNMENT REV	4,035,000	4,035,000	4,035,000	4,035,000	4,035,000	
FEDERAL-PUB ASST-ADM	83,001,460	82,958,000	83,001,000	82,958,000	82,958,000	-43,000
FEDERAL-OTHER	37,565,978	41,372,000	39,783,000	43,433,000	42,941,000	3,158,000
COURT FEES & COSTS	1,334,445	1,621,000	1,733,000	1,545,000	1,545,000	-188,000
INSTIT CARE & SVS	12,637,610	15,039,000	12,907,000	17,080,000	17,080,000	4,173,000
CHRGs FOR SVCS-OTHER	2,426,857	2,598,000	3,479,000	2,598,000	2,598,000	-881,000
OTHER SALES	32					
MISCELLANEOUS	1,285,395	671,000	487,000	469,000	469,000	-18,000
SALE OF FIXED ASSETS	629	2,000				
OPERATING TRANSFER IN	922,000	578,000	578,000			-578,000
TOTAL	\$ 188,360,512	\$ 188,119,000	\$ 185,692,000	\$ 191,595,000	\$ 191,103,000	\$ 5,411,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION AND CORRECTION

Mission Statement

To promote and enhance public safety, ensure victim's rights, and facilitate a positive change in adult and juvenile probationers.

The Department recommends and enforces court-ordered sanctions for probationers, including the detention of juvenile offenders and the return to court of non-compliant adult offenders; provides supervision and monitoring of probationers; and prevents and reduces criminal activity by developing and implementing strategies from early intervention through suppression. The Department proactively seeks out and maximizes all opportunities to positively impact the behavior of probationers by providing them with educational and vocational services, as well as access to health and mental health services that will build upon the strengths and capabilities of probationers, their families, and their communities.

Mission Statement (cont'd)

Departmental services are administered and financed through four separate budget units. The Probation-Main budget includes juvenile and adult investigation and supervision services as well as administrative and support services. The Detention budget funds intake and detention control, and the three juvenile halls. The Residential Treatment budget funds 18 probation camps and the Dorothy Kirby Center. The Care of Court Wards budget provides funding for the placement of juvenile court wards in residential facilities, foster homes, and the California Youth Authority.

2005-06 Budget Message

The Proposed Budget includes \$4.5 million for Board-approved increases in salaries and employee benefits; \$1.1 million for retirement debt service cost increases; \$6.7 million for retirement costs; \$0.5 million for Board-approved Community Law Enforcement and Recovery and Developing Increased Safety through Arms Recovery Management programs; \$9.7 million for the implementation of corrective action at the three juvenile halls pursuant to the settlement agreement with the Department of Justice; \$1.1 million for supervision of at-risk youth; \$1.1 million for Camp Community Transition Program enhancement and \$1.5 million for the purchase of security portals and hand-held devices to enhance security at the juvenile halls and camps.

These costs are partially offset by a net County cost decrease of \$6.5 million, including: \$5.1 million in the Care of Court Wards budget attributed to California Youth Authority and group home savings; \$1.2 million in one-time carryover funds due to the completion of various facility maintenance projects; and \$0.2 million for adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.

Strategic Planning

The Probation Department continues to update its Strategic Plan. The updated strategies include:

Service Excellence: The Department will provide a full range of programs and services to prevent and reduce delinquency, in partnership with families, schools, communities, law enforcement, and other agencies. The Department will ensure that probationers are held accountable for meeting their conditions of probation, including consequences for non-compliance with financial obligations and victim restitution, and for their criminal behavior. This approach will increase public safety, provide Department and offender accountability, and afford opportunities for juvenile offenders to develop into responsible citizens.

Workforce Excellence: The Department will build and develop workforce excellence through recruitment, career development skills, training, and monitoring of performance. This strategy will be accomplished through clear and comprehensive policies and procedures that promote standards of excellence, training linked directly to improving staff performance, more effective human resources recruitment and examination efforts, timely and objective administrative investigations and discipline processes, and an aggressive early return-to-work program.

Organizational Effectiveness: The Department is implementing performance-based effectiveness and efficiency measures designed to gauge success of its programs and services, the proficient use of resources, the development of culturally competent, results-based, gender-and-racially-equitable programs, and the adherence to exemplary administrative practices. In addition, the Department is expanding its capacity to utilize technology innovations and develop automated solutions to facilitate its reporting, case management, monitoring, tracking, and record-keeping functions to make its operations more efficient and effective.

Fiscal Responsibility: The Department will maintain operational oversight, management control, and executive decision-making in its utilization of resources necessary to accomplish its strategies. The Department will manage resources within budget; improve forecasting, fiscal controls, planning and resource allocation; enhance its ability to secure, manage, and utilize new resources for programs, capital projects, and deferred maintenance; provide services to ensure compliance with mandated fiscal and administrative standards; and support countywide energy conservation.

Children and Families' Well-Being: The Department will advocate and support the implementation of initiatives that lead to improved health, economic well-being, safety, education and workforce readiness, and emotional and social well-being of children and families. The Department will promote education, literacy, and employment as primary tools for intervention for at-risk youth and their families.

Probation (cont'd)

Strategic Planning (cont'd)

Community Services: The Department will support the countywide effort to implement integrated delivery systems with a priority to target the unincorporated communities.

Health and Mental Health: The Department will develop and implement a data sharing model for critical health, mental health, school and probation data for juvenile clients.

Public Safety: The Department will support the countywide effort to prepare for and participate in a response to any terrorist incidents.

Critical Needs

The Department's unmet critical needs include funding for camp counseling staff to support increasing responsibilities expected by the courts, and funding for emergency generators for the juvenile halls and camp facilities.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 9,660,000	\$ --	\$ 9,660,000	77.0
	<i><u>Department of Justice (DOJ) Settlement Agreement:</u> Reflects funding for additional staff and health and mental health services for the implementation of corrective action at the three juvenile halls pursuant to the settlement agreement with the DOJ, approved by the Board on August 10, 2004. Supports Countywide Strategic Plan Goals 3 and 5.</i>			
2.	\$ 2,105,000	\$ 1,010,000	\$ 1,095,000	30.0
	<i><u>At-Risk Youth:</u> Reflects funding for 27.0 Deputy Probation Officer and 3.0 Supervising Deputy Probation Officer positions to supervise at-risk youth. Supports Countywide Strategic Plan Goal 5.</i>			
3.	\$ 2,105,000	\$ 1,011,000	\$ 1,094,000	30.0
	<i><u>Camp Community Transition Program (CCTP):</u> Reflects funding for 27.0 Deputy Probation Officer and 3.0 Supervising Deputy Probation Officer positions to enhance the CCTP program. Supports Countywide Strategic Plan Goal 5.</i>			
4.	\$ 450,000	\$ --	\$ 450,000	7.0
	<i><u>Community Law Enforcement and Recovery (CLEAR):</u> Reflects an increase in on-going funding to support 5.0 Deputy Probation Officer and 2.0 clerical staff for the CLEAR program, approved by the Board on July 20, 2004. Supports Countywide Strategic Plan Goal 5.</i>			
5.	\$ 88,000	\$ --	\$ 88,000	--
	<i><u>Developing Increased Safety through Arms Recovery Management (DISARM):</u> Reflects an increase in on-going funding for the DISARM program, approved by the Board on September 28, 2004. Supports Countywide Strategic Plan Goal 5.</i>			
6.	\$ 276,000	\$ 276,000	\$ --	4.0
	<i><u>Family Services:</u> Reflects funding for 4.0 Deputy Probation Officer positions for the implementation of Functional Family Therapy and Adult Domestic Violence/Child Abuse Monitoring programs. Supports Countywide Strategic Plan Goal 5.</i>			

Probation (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
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Program Changes (cont'd)

7.	\$ 311,000	\$ --	\$ 311,000	3.0
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Detention Services: Reflects funding for 3.0 Probation Director positions for night shift management and supervision of Detention operations at the three juvenile halls. *Supports Countywide Strategic Plan Goal 5.*

Other Changes

1.	\$ 4,499,000	\$ --	\$ 4,499,000	--
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Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.

2.	\$ 1,078,000	\$ --	\$ 1,078,000	--
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Retirement Debt Service: Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.

3.	\$ 6,727,000	\$ --	\$ 6,727,000	--
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Retirement Buy-Down: Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.

4.	\$ 339,000	\$ --	\$ 339,000	--
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Unavoidable Costs: Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.

5.	\$ -2,749,000	\$ -516,000	\$ -2,233,000	-1.0
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Other Salaries and Employee Benefits: Reflects the internal transfer to Probation Main of the Community Detention Program and 35.0 budgeted positions from Detention Bureau, and the Crew Instructor Function and 20.0 budgeted positions from Residential Treatment Bureau, to better align the programs and achieve more effective and efficient utilization of departmental resources. Also reflects 2.0 Deputy Probation Officer positions in support of the Dorothy Kirby Center and elimination of 3.0 positions due to reduction of funding of miscellaneous federal and State grants and an anticipated \$3.8 million savings in workers' compensation costs based on current expenditures, partially offset by a \$1.7 million increase in overtime appropriation.

6.	\$ 347,000	\$ 85,000	\$ 262,000	-12.0
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Transcribing Services and Other Support Staff: Reflects an increase in contract transcribing services, offset by the deletion of 23.0 transcribing related positions and funding for 11.0 additional clerical and support staff for the new Probation Caseload Management System, Probation Commission, and Fiscal Collections and Personnel Return-to-Work units.

7.	\$ -150,000	\$ --	\$ -150,000	--
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Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.

Probation (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
8.	\$ 1,500,000	\$ --	\$ 1,500,000	--
	<u>Security Portals:</u> Reflects funding for the purchase of highly sensitive security portals and hand-held screening devices to enhance safety and security of visitors, detained youth, staff, and the surrounding communities at the three juvenile halls and 19 camps.			
9.	\$ 609,000	\$ 212,000	\$ 397,000	1.0
	<u>Information Technology:</u> Reflects funding for the establishment of a plan to replace obsolete and/or damaged personal computers and for 1.0 Principal Programmer Analyst position to support departmental technology needs.			
10.	\$ -5,115,000	\$ --	\$ -5,115,000	--
	<u>Care of Court Wards:</u> Reflects savings resulting from decreased expenditures for youths housed with the California Youth Authority.			
11.	\$ -1,247,000	\$ --	\$ -1,247,000	--
	<u>One-Time Facility Expense:</u> Reflects the elimination of one-time carryover funds to address facility maintenance concerns related to the DOJ investigation of the three juvenile halls, and to provide furnishings, fixtures, and equipment related to the renovation of Los Padrinos Juvenile Hall.			
12.	\$ 4,780,000	\$ 3,545,000	\$ 1,235,000	--
	<u>Miscellaneous Changes:</u> Reflects funding for alterations and improvement projects at various facilities, including the Wastewater Cleanup project, building maintenance, food, clothing, vehicle maintenance and purchase of major equipment for the juvenile halls, camps and field offices, partially offset by increases in Probation services, Federal Title IV-E and juvenile reimbursement revenues.			
Total \$	25,613,000	\$ 5,623,000	\$ 19,990,000	139.0

PROBATION - MAIN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 194,309,964	\$ 198,909,000	\$ 196,738,000	\$ 220,219,000	\$ 211,907,000	\$ 15,169,000
SERVICES & SUPPLIES	63,897,714	64,083,000	64,107,000	75,632,000	68,202,000	4,095,000
OTHER CHARGES	4,014,260	3,551,000	3,551,000	3,798,000	3,808,000	257,000
FIXED ASSETS-EQUIP	195,084	200,000	200,000	23,715,000	2,000,000	1,800,000
OTHER FINANCING USES		351,000	351,000	639,000	639,000	288,000
GROSS TOTAL	\$ 262,417,022	\$ 267,094,000	\$ 264,947,000	\$ 324,003,000	\$ 286,556,000	\$ 21,609,000
LESS INTRAFD TRANSFER	9,707,602	8,716,000	8,912,000	9,250,000	8,790,000	-122,000
NET TOTAL	\$ 252,709,420	\$ 258,378,000	\$ 256,035,000	\$ 314,753,000	\$ 277,766,000	\$ 21,731,000
REVENUE	90,019,322	95,105,000	91,790,000	99,113,000	98,621,000	6,831,000
NET COUNTY COST	\$ 162,690,098	\$ 163,273,000	\$ 164,245,000	\$ 215,640,000	\$ 179,145,000	\$ 14,900,000
BUDGETED POSITIONS	2,807.0	2,716.0	2,716.0	3,080.0	2,840.0	124.0
REVENUE DETAIL						

OTHER COURT FINES	\$ 1,515,176	\$	\$	\$	\$	
FORFEIT & PENALTIES		1,572,000	1,572,000	1,238,000	1,238,000	-334,000
STATE-OTHER	38,336,124	32,173,000	32,395,000	32,739,000	32,739,000	344,000
STATE-REALIGNMENT REV	1,342,000	1,342,000	1,342,000	1,342,000	1,342,000	
FEDERAL-PUB ASST-ADM	2,344,429	3,386,000	3,386,000	3,386,000	3,386,000	
FEDERAL-OTHER	28,949,520	36,180,000	33,970,000	38,757,000	38,265,000	4,295,000
COURT FEES & COSTS	1,334,445	1,621,000	1,733,000	1,545,000	1,545,000	-188,000
INSTIT CARE & SVS	12,614,395	15,016,000	12,880,000	17,057,000	17,057,000	4,177,000
CHRGs FOR SVCS-OTHER	1,814,185	2,582,000	3,463,000	2,582,000	2,582,000	-881,000
OTHER SALES	32					
MISCELLANEOUS	846,623	655,000	471,000	467,000	467,000	-4,000
SALE OF FIXED ASSETS	393					
OPERATING TRANSFER IN	922,000	578,000	578,000			-578,000
TOTAL	\$ 90,019,322	\$ 95,105,000	\$ 91,790,000	\$ 99,113,000	\$ 98,621,000	\$ 6,831,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION AND CORRECTION

PROBATION - DETENTION BUREAU

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 100,915,925	\$ 108,124,000	\$ 101,918,000	\$ 109,257,000	\$ 105,018,000	\$ 3,100,000
SERVICES & SUPPLIES	35,026,422	37,820,000	33,528,000	38,246,000	37,815,000	4,287,000
OTHER CHARGES	538,645	516,000	524,000	494,000	503,000	-21,000
FIXED ASSETS-EQUIP	366,396	77,000	77,000	596,000		-77,000
GROSS TOTAL	\$ 136,847,388	\$ 146,537,000	\$ 136,047,000	\$ 148,593,000	\$ 143,336,000	\$ 7,289,000
LESS INTRAFD TRANSFER	128,000	128,000	128,000	128,000	128,000	
NET TOTAL	\$ 136,719,388	\$ 146,409,000	\$ 135,919,000	\$ 148,465,000	\$ 143,208,000	\$ 7,289,000
REVENUE	55,249,959	42,216,000	42,941,000	41,725,000	41,725,000	-1,216,000
NET COUNTY COST	\$ 81,469,429	\$ 104,193,000	\$ 92,978,000	\$ 106,740,000	\$ 101,483,000	\$ 8,505,000
BUDGETED POSITIONS	1,305.0	1,331.0	1,331.0	1,482.0	1,368.0	37.0
REVENUE DETAIL						
RENTS AND CONCESSIONS \$	178,510	160,000	160,000	192,000	192,000	32,000
ROYALTIES		82,000	82,000	50,000	50,000	-32,000
STATE-OTHER	2,174,819	2,241,000	2,300,000	2,241,000	2,241,000	-59,000
FEDERAL-PUB ASST-ADM	44,117,239	34,534,000	34,534,000	34,534,000	34,534,000	
FEDERAL-OTHER	8,332,140	5,153,000	5,813,000	4,676,000	4,676,000	-1,137,000
INSTIT CARE & SVS	14,261	15,000	21,000	15,000	15,000	-6,000
CHRGs FOR SVCS-OTHER	24,990	16,000	16,000	16,000	16,000	
MISCELLANEOUS	408,000	15,000	15,000	1,000	1,000	-14,000
TOTAL	\$ 55,249,959	\$ 42,216,000	\$ 42,941,000	\$ 41,725,000	\$ 41,725,000	\$ -1,216,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION AND CORRECTION

Probation (cont'd)

PROBATION-RESIDENTIAL TREATMENT BUREAU

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 75,387,122	\$ 77,512,000	\$ 76,355,000	\$ 80,863,000	\$ 77,676,000	\$ 1,321,000
SERVICES & SUPPLIES	16,341,055	17,333,000	17,333,000	21,282,000	17,952,000	619,000
OTHER CHARGES	873,038	768,000	774,000	613,000	664,000	-110,000
FIXED ASSETS-EQUIP				1,000,000		
GROSS TOTAL	\$ 92,601,215	\$ 95,613,000	\$ 94,462,000	\$ 103,758,000	\$ 96,292,000	\$ 1,830,000
LESS INTRAFD TRANSFER	2,736,635	2,766,000	2,766,000	3,100,000	3,100,000	334,000
NET TOTAL	\$ 89,864,580	\$ 92,847,000	\$ 91,696,000	\$ 100,658,000	\$ 93,192,000	\$ 1,496,000
REVENUE	43,009,231	50,716,000	50,879,000	50,675,000	50,675,000	-204,000
NET COUNTY COST	\$ 46,855,349	\$ 42,131,000	\$ 40,817,000	\$ 49,983,000	\$ 42,517,000	\$ 1,700,000

BUDGETED POSITIONS 985.0 981.0 981.0 1,038.0 959.0 -22.0

REVENUE DETAIL

RENTS AND CONCESSIONS \$	26,454	28,000	28,000	28,000	28,000	
STATE-OTHER	2,920,023	2,989,000	3,152,000	2,989,000	2,989,000	-163,000
STATE-REALIGNMENT REV	2,611,000	2,611,000	2,611,000	2,611,000	2,611,000	
FEDERAL-PUB ASST-ADM	36,539,792	45,038,000	45,081,000	45,038,000	45,038,000	-43,000
FEDERAL-OTHER	284,318	39,000				
INSTIT CARE & SVS	8,954	8,000	6,000	8,000	8,000	2,000
CHRGs FOR SVCS-OTHER	587,682					
MISCELLANEOUS	30,772	1,000	1,000	1,000	1,000	
SALE OF FIXED ASSETS	236	2,000				
TOTAL	\$ 43,009,231	\$ 50,716,000	\$ 50,879,000	\$ 50,675,000	\$ 50,675,000	\$ -204,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION AND CORRECTION

PROBATION - CARE OF JUVENILE COURT WARDS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
OTHER CHARGES	\$ 13,074,807	\$ 9,040,000	\$ 14,315,000	\$ 9,200,000	\$ 9,200,000	\$ -5,115,000
REVENUE	82,000	82,000	82,000	82,000	82,000	
NET COUNTY COST	\$ 12,992,807	\$ 8,958,000	\$ 14,233,000	\$ 9,118,000	\$ 9,118,000	\$ -5,115,000

REVENUE DETAIL

STATE-REALIGNMENT REV \$	82,000	82,000	82,000	82,000	82,000	
TOTAL	\$ 82,000					

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

PROBATION

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Detention Services</u>				
\$ 143,336,000	\$ 128,000	\$ 41,725,000	\$ 101,483,000	1,368.0

Authority: Mandated program - California Welfare and Institutions (W&I) Code Section 850.

Provides through juvenile halls temporary housing for youth who have been arrested for criminal or delinquent activity. The juvenile halls assess the youth as to the risk they pose to the community, the need to remove them from the community, and their service needs. Those youth who pose a significant threat to the community are then detained pending the court process. While in juvenile hall, the minors are provided physical health, mental health, and educational assessments, and treatment as required. Minors are also required to attend school daily, to be involved in life skills training, and to engage in recreation and social activities.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Residential Treatment</u>				
\$ 96,292,000	\$ 3,100,000	\$ 50,675,000	\$ 42,517,000	959.0

Authority: Non-mandated, discretionary program - California W&I Code Section 881.

Aids in reducing through the camp program the incidence and impact of crime in the community by providing a residential experience that introduces effective life skills to each ward. The camps provide a valuable intermediate sanction alternative to probation in the community or incarceration in the California Youth Authority. The program provides intensive intervention in a residential setting over an average stay of six months for youth committed by the Juvenile Court. Each minor receives health, educational and family assessments that allow for treatment to be tailored to meet individual needs. The camps provide structured work experience, vocational training, education, specialized tutoring, athletic participation and various kinds of social enrichment. The goal of the program is to reunify the minor and family, to reintegrate the minor into the community, and to assist the minor in achieving a productive, crime-free life.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Juvenile Services</u>				
\$ 91,660,000	\$ 72,000	\$ 64,203,000	\$ 27,385,000	840.0

Authority: Mandated program with discretionary service level - California W&I Code Sections 206, 280, 602, 652, 653, and 654.

Prepares an investigation report on the minor's offense that assists the court in selecting a case disposition appropriate for the offense. A minor subsequently placed on probation by the court is assigned to a supervision caseload that meets the needs of the minor and the community.

Probation (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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4. Juvenile Suitable Placement

\$ 23,340,000	\$ 1,801,000	\$ 10,260,000	\$ 11,279,000	167.0
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Authority: Mandated program with discretionary service level - California W&I Code Section 16516.

Provides through suitable placement, a dispositional option for the Juvenile Court for minors whose delinquent behavior may be explained by a contributory family environment and/or emotional/psychiatric problems. Most suitable placement minors are removed from their homes and placed in a safe environment (group home, psychiatric hospital, etc.) pending resolution of the minor's issues. Deputy Probation Officers (DPO) work with the minor and the family to identify needed services and prepare case plans to assist them with accessing the services. Through monitoring the minor's progress, the DPO is able to determine what long-term living arrangement would be in the best interest of the minor and develop/implement a permanency plan to return the minor to a safe and stable environment, such as reunification with family, emancipation, placement in a relative/non-relative home or long-term foster care.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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5. Adult Services

\$ 82,143,000	\$ 972,000	\$ 15,083,000	\$ 66,088,000	913.0
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Authority: Mandated program with discretionary service level - California Penal Code (PC) Sections 1202.7, 1202.8, and 1203.

Prepares investigation reports that provide the court with recommendations on the most appropriate sentencing option. A defendant subsequently placed on probation by the court is assigned to a supervision caseload, such as child threat, domestic violence, or narcotic testing based on the needs of the defendant and the community.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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6. Pretrial Services

\$ 19,428,000	\$ --	\$ 380,000	\$ 19,048,000	247.0
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Authority: Non-mandated, discretionary program, except bail deviation services - mandated program, discretionary service level - California PC Section 810.

Investigates and makes recommendations on applications for own recognizance and bail deviation requests in felony cases. Specialized programs include electronic monitoring, name change, drug court and bail deviation.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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7. Information System

\$ 21,926,000	\$ --	\$ --	\$ 21,926,000	60.0
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Authority: Non-mandated, discretionary program.

Provides support and maintenance for all systems in production, while developing new systems and updating current systems as technology advances.

Probation (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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8. Support Program

\$ 31,790,000	\$ 5,742,000	\$ 8,642,000	\$ 17,406,000	338.0
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Authority: Non-mandated, discretionary program.

Provides support services not directly identified to programs and includes planning, development, and maintenance of facilities, contracting, staff training, and other miscellaneous services.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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9. Administration

\$ 25,469,000	\$ 203,000	\$ 135,000	\$ 25,131,000	275.0
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Authority: Non-mandated, discretionary program.

Provides administrative support to the Department which includes executive office, budget and fiscal, personnel, payroll, and procurement.

Total Programs

\$ 535,384,000	\$ 12,018,000	\$ 191,103,000	\$ 332,263,000	5,167.0
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PROBATION

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	267,211,000	249,830,000	251,385,000	1,555,000
Employee Benefits	117,334,000	125,181,000	143,216,000	18,035,000
Total Salaries and Employee Benefits	384,545,000	375,011,000	394,601,000	19,590,000
<u>Services and Supplies</u>				
Administrative Services	0	0	6,718,000	6,718,000
Clothing and Personal Supplies	880,000	844,000	929,000	85,000
Communications	5,971,000	5,384,000	1,510,000	-3,874,000
Computer Equipment-noncapital	2,634,000	2,824,000	20,000	-2,804,000
Computer Software	420,000	420,000	0	-420,000
Computing-Midrange/Departmental Sys	0	0	1,302,000	1,302,000
Computing-Mainframe	0	0	4,639,000	4,639,000
Computing-Personal	0	0	3,361,000	3,361,000
Contracted Program Services	0	0	41,205,000	41,205,000
Food	9,930,000	10,136,000	10,241,000	105,000
Household Expenses	2,387,000	2,533,000	1,874,000	-659,000
Information Technology Services	8,291,000	7,398,000	2,575,000	-4,823,000
Insurance	697,000	697,000	1,141,000	444,000
Maintenance-Buildings and Improvements	9,458,000	8,672,000	10,013,000	1,341,000
Maintenance-Equipment	125,000	114,000	213,000	99,000
Medical Dental and Laboratory Supplies	2,000	2,000	2,000	0
Memberships	100,000	100,000	100,000	0
Miscellaneous Expense	9,000	6,000	1,000	-5,000
Office Expense	0	1,000	2,125,000	2,124,000
Office Expense-Other	1,420,000	1,375,000	0	-1,375,000
Office Expense-Postage	22,000	59,000	0	-59,000
Office Expense-Stat and Forms	1,086,000	634,000	0	-634,000
Professional and Specialized Services	36,855,000	33,230,000	0	-33,230,000
Professional Services	0	0	3,634,000	3,634,000
Publication and Legal Notices	31,000	12,000	1,000	-11,000
Rents and Leases-Bldg and Improvements	1,775,000	1,912,000	1,341,000	-571,000
Rents and Leases-Equipment	775,000	1,026,000	1,228,000	202,000
Small Tools and Instruments	165,000	118,000	165,000	47,000
Special Departmental Expense	23,791,000	24,898,000	636,000	-24,262,000
Technical Services	0	0	12,262,000	12,262,000
Telecommunications	1,301,000	1,409,000	5,595,000	4,186,000
Training	466,000	391,000	391,000	0
Transportation and Travel	0	0	2,769,000	2,769,000
Transportation and Travel-Auto Mileage	1,031,000	1,032,000	0	-1,032,000
Transportation and Travel-Auto Service	1,289,000	1,076,000	0	-1,076,000
Transportation and Travel-Other	328,000	342,000	0	-342,000
Transportation and Travel-Traveling	100,000	145,000	0	-145,000
Utilities	7,897,000	8,178,000	7,978,000	-200,000
Total Services and Supplies	119,236,000	114,968,000	123,969,000	9,001,000

Probation (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Judgments and Damages	590,000	602,000	703,000	101,000
Retirement of Other Long-Term Debt	4,235,000	4,237,000	4,262,000	25,000
Support and Care of Persons	9,040,000	14,315,000	9,200,000	-5,115,000
Taxes and Assessments	10,000	10,000	10,000	0
Total Other Charges	13,875,000	19,164,000	14,175,000	-4,989,000
<u>Fixed Assets</u>				
Equipment:				
Electronic Equipment	0	0	1,500,000	1,500,000
Machinery Equipment	77,000	77,000	0	-77,000
Vehicle-Automobile	200,000	0	0	0
Vehicles and Transportation Equipment	0	200,000	500,000	300,000
Total Equipment	277,000	277,000	2,000,000	1,723,000
Total Fixed Assets	277,000	277,000	2,000,000	1,723,000
<u>Other Financing Uses</u>				
Operating Transfers Out	351,000	351,000	639,000	288,000
Total Other Financing Uses	351,000	351,000	639,000	288,000
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	518,284,000	509,771,000	535,384,000	25,613,000
Less: Intrafund Transfers	11,610,000	11,806,000	12,018,000	212,000
TOTAL NET REQUIREMENTS	506,674,000	497,965,000	523,366,000	25,401,000
REVENUES:				
Fines, Forfeitures and Penalties	1,572,000	1,572,000	1,238,000	-334,000
Revenue from Use of Money and Property	270,000	270,000	270,000	0
Intergovernmental Revenues-Federal	124,330,000	122,784,000	125,899,000	3,115,000
Intergovernmental Revenues-State	41,438,000	41,882,000	42,004,000	122,000
Charges for Services	19,257,000	18,119,000	21,223,000	3,104,000
Miscellaneous Revenues	672,000	487,000	469,000	-18,000
Other Financing Sources	580,000	578,000	0	-578,000
TOTAL REVENUES	188,119,000	185,692,000	191,103,000	5,411,000
NET COUNTY COST	318,555,000	312,273,000	332,263,000	19,990,000

PROBATION

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Detention Services: Juvenile Halls

Program Description: See Departmental Program Summary

Program Result: Provide a safe, clean, healthy, and secure environment for youths detained at the juvenile hall, while protecting the community.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators				
Percentage of youth who are securely held throughout their detention (no escapes)	99%	99%	99%	99%
Percentage of available youth who receive a physical health screening within 72 hours of admission ⁽¹⁾	51%	85%	85%	90%
Percentage of available youth who receive a mental health screening within 72 hours of admission ⁽¹⁾	98%	99%	98%	99%
Percentage of available youth who receive 300 minutes of education per day ⁽¹⁾	96%	97%	97%	97%
Percent of youths' charts reviewed indicating participation in Excel Program (Life Skills Training)	52%	75%	85%	90%
Operational Measures				
Total number of admissions per year ⁽²⁾	27,932	30,326	30,326	30,250
Total number of detentions	14,427	15,710	16,000	16,000
Average daily population of juvenile halls	1,600	1,582	1,582	1,500
Number of escapes	8	2	0	0
Average length of stay (days)	19	17	17	17
Number of youths' charts reviewed (target 7,500) indicating participation in Excel Program (Life Skills Training)	3,900	5,613	6,375	6,750

Explanatory Note(s):

- (1) Available refers to youths who are not being transferred, do not have a court, medical, or mental health appointment, or otherwise unavailable.
- (2) Admissions count every youth that passes through the juvenile halls, including new detainees, transfers between juvenile hall facilities, movements between Los Angeles County facilities, etc.

PROGRAM NAME: Residential Treatment Services Bureau: Camp Program

Program Description: See Departmental Program Summary

Program Result: Reunify the youth and family, to reintegrate the youth in the community, and to assist the youth in achieving a productive, crime-free life.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators				
Percentage of youth successfully completing their program and transition to the community	n/a	95%	95%	96%
Percentage of youth whose families participated in case plan development	n/a	80%	90%	95%
Percentage of youth without sustained petitions six months after release	n/a	70%	70%	75%
Percentage of youth maintaining satisfactory school attendance after camp release	n/a	97%	98%	98%
Percentage of youth who achieve early release from camp	n/a	n/a	15%	18%
Percentage of youth enrolled in school within 48 hours of release	n/a	n/a	90%	95%

Probation (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Percentage of youth with risk and needs assessments completed within 30 days of camp entry	n/a	n/a	80%	95%
Percentage of youth with case plans completed within 30 days of camp entry	n/a	n/a	80%	95%
Percentage of youth with documented family contacts related to case plan development	n/a	n/a	80%	95%
Percentage of youth having weekly face-to-face contact with their Probation Officer	n/a	n/a	70%	75%
Percentage of youth having Probation Officer contact within 24 hours of release from camp	n/a	n/a	69%	75%
Percentage of youth with community-based organization referrals within 72 hours of release from camp	n/a	n/a	60%	72%
Percentage of youth with Deputy Probation Officer school contacts (one per month, in person)	n/a	n/a	77%	85%

Explanatory Note(s):
n/a = not available

PROGRAM NAME: Juvenile Field Services: School-Based Supervision Program

Program Description: Provides prevention and intervention services to Probation and at-risk youth on school campuses in high crime/high need areas. Deputy Probation Officers (DPO) provide case management services and monitor school performance. These services are provided in collaboration with parents, school officials, community-based service providers, law enforcement, faith-based and other external stakeholders. The DPO develops strength-based, family centered case plans designed to increase the youth's capacity to achieve school success, and develop healthy family and social bonding skills.

Program Result: Interrupt and reduce risk factors associated with delinquency while promoting protective factors that result in enhanced school performance and reduce delinquency.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of youth with improved attendance	49% ⁽¹⁾	56%	56%	60%
Percentage of eligible youth graduating high school	n/a	85%	87%	88%
Percentage of Probation youth who have successfully completed probation without a new sustained petition	96%	92%	92%	93%
Percentage of youth with fewer suspensions	n/a	20%	25%	30%
Percentage of youth with two or more DPO casework contacts per month	98%	97%	97%	97%
Percentage of families with one DPO/parental case conference per month	91%	93%	93%	94%
<u>Operational Measures</u>				
Number of at-risk youth served	2,423	2,302	2,400	2,600
Number of Probation youth served	5,700	5,040	5,200	5,400
Percentage of families that participate with DPO in the development of the case plan	n/a	n/a	90%	95%

Explanatory Note(s):

(1) Previous percentage was based on an estimate of available data. Subsequent system development and conversion resulted in a more accurate count of available data.

n/a = not available

PROGRAM NAME: Juvenile Field Services: Suitable Placement

Program Description: See Departmental Program Summary

Program Result: Youths are provided with the ability to be in an environment best suited, when ordered by the Court out-of-home placement.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of youths placed within 30 days of court order	n/a	93%	94%	95%
Percentage of youths in the Collaborative Assessment, Rehabilitation and Education Unit receiving treatment	98%	99%	99%	99%
Percentage of youths who have completed program without sustained petitions	n/a	n/a	tbd	tbd
Percentage of youths placed back with their families or community	n/a	n/a	tbd	tbd
<u>Operational Measures</u>				
Percentage of youths placed with health and educational documentation provided	50%	94%	95%	95%
Percentage of youths visited on a monthly basis	98%	99%	99%	99%
Percentage of youths receiving services identified in their case plan	n/a	n/a	tbd	tbd

Explanatory Note(s):

n/a = not available
tbd = to be determined

PROGRAM NAME: Field Services: Adult Investigations

Program Description: Adult investigations provides court reports for referrals from the Los Angeles County Superior Court, each requiring either a pre-sentence, diversion/deferred entry of judgment, sentencing, bench-warrant pickup or post-sentencing report, with corresponding case investigation, evaluation, and recommendation to the court. Investigations are efficiently and accurately processed, which ensures timely and appropriate reports to court.

Program Result: Courts receive thorough, accurate, timely reports that assist in making appropriate decisions to promote public safety and ensure defendant and victim rights.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of investigation reports available to court at the time of hearing	100%	100%	99%	99%
Percentage of risk assessments completed	97%	97%	99%	99%
Percentage of victims identified and contacted	n/a	n/a	tbd	tbd
Percentage of adult investigation reports meeting quality standards	100%	96%	99%	99%
Percentage of needs assessments completed	n/a	n/a	70%	70%
Stakeholders Survey-Adult Courts ⁽¹⁾				
Satisfied with the timeliness of court reports?	4.0	n/a ⁽²⁾	tbd	tbd
Court reports contain required information?	4.0	n/a ⁽²⁾	tbd	tbd
Percentage of investigation reports monitored for quality standards	10%	13%	10%	10%

Probation (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of investigations processed	69,720	70,868	70,000	70,000
Number of victims identified and contacted	n/a	n/a	tbd	tbd
Number of adult investigators	n/a	112	tbd	tbd

Explanatory Note(s):

(1) Rating scale one to five with five being highest level of satisfaction.

(2) No Stakeholder Survey conducted for fiscal year 2003-04.

n/a = not available

tbd = to be determined

COMMUNITY-BASED CONTRACTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES REVENUE	\$ 2,998,607 812,000	\$ 2,794,000 812,000	\$ 3,957,000 812,000	\$ 3,965,000 812,000	\$ 3,965,000 812,000	\$ 8,000
NET COUNTY COST	\$ 2,186,607	\$ 1,982,000	\$ 3,145,000	\$ 3,153,000	\$ 3,153,000	\$ 8,000
REVENUE DETAIL						
STATE-REALIGNMENT REV	\$ 812,000	\$ 812,000	\$ 812,000	\$ 812,000	\$ 812,000	\$
TOTAL	\$ 812,000	\$ 812,000	\$ 812,000	\$ 812,000	\$ 812,000	\$
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY DETENTION AND CORRECTION	

2005-06 Budget Message

The Community-Based Contracts budget funds private contracts, administered by the Probation Department, to reduce juvenile crime and provide juvenile delinquency prevention services.

The 2005-06 Proposed Budget reflects continued funding for various community delinquency prevention programs.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 8,000	\$ --	\$ 8,000	--
<u>One-Time Funding:</u> Reflects net increase in one-time carryover funds. <i>Supports Countywide Strategic Plan Goal 5.</i>				
Total	\$ 8,000	\$ 0	\$ 8,000	0.0

PROBATION - COMMUNITY-BASED CONTRACTS

DEPARTMENTAL PROGRAM SUMMARY

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Community-Based Contracts</u>					
	\$ 3,965,000	\$ --	\$ 812,000	\$ 3,153,000	--
<u>Authority:</u> Non-mandated, discretionary program.					
Provides funding for various programs which support juvenile delinquency prevention, intervention, and suppression services in the community.					
Total Programs					
	\$ 3,965,000	\$ 0	\$ 812,000	\$ 3,153,000	0.0

PROBATION - COMMUNITY-BASED CONTRACTS

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Professional and Specialized Services	2,794,000	3,957,000	0	-3,957,000
Contracted Program Services	0	0	3,965,000	3,965,000
Total Services and Supplies	2,794,000	3,957,000	3,965,000	8,000
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	2,794,000	3,957,000	3,965,000	8,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	2,794,000	3,957,000	3,965,000	8,000
REVENUES:				
Intergovernmental Revenues-State	812,000	812,000	812,000	0
TOTAL REVENUES	812,000	812,000	812,000	0
NET COUNTY COST	1,982,000	3,145,000	3,153,000	8,000

PROBATION - COMMUNITY-BASED CONTRACTS

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Community-Based Contracts

Program Description: See Departmental Program Summary

Program Result: Community juvenile delinquency programs are provided effectively.

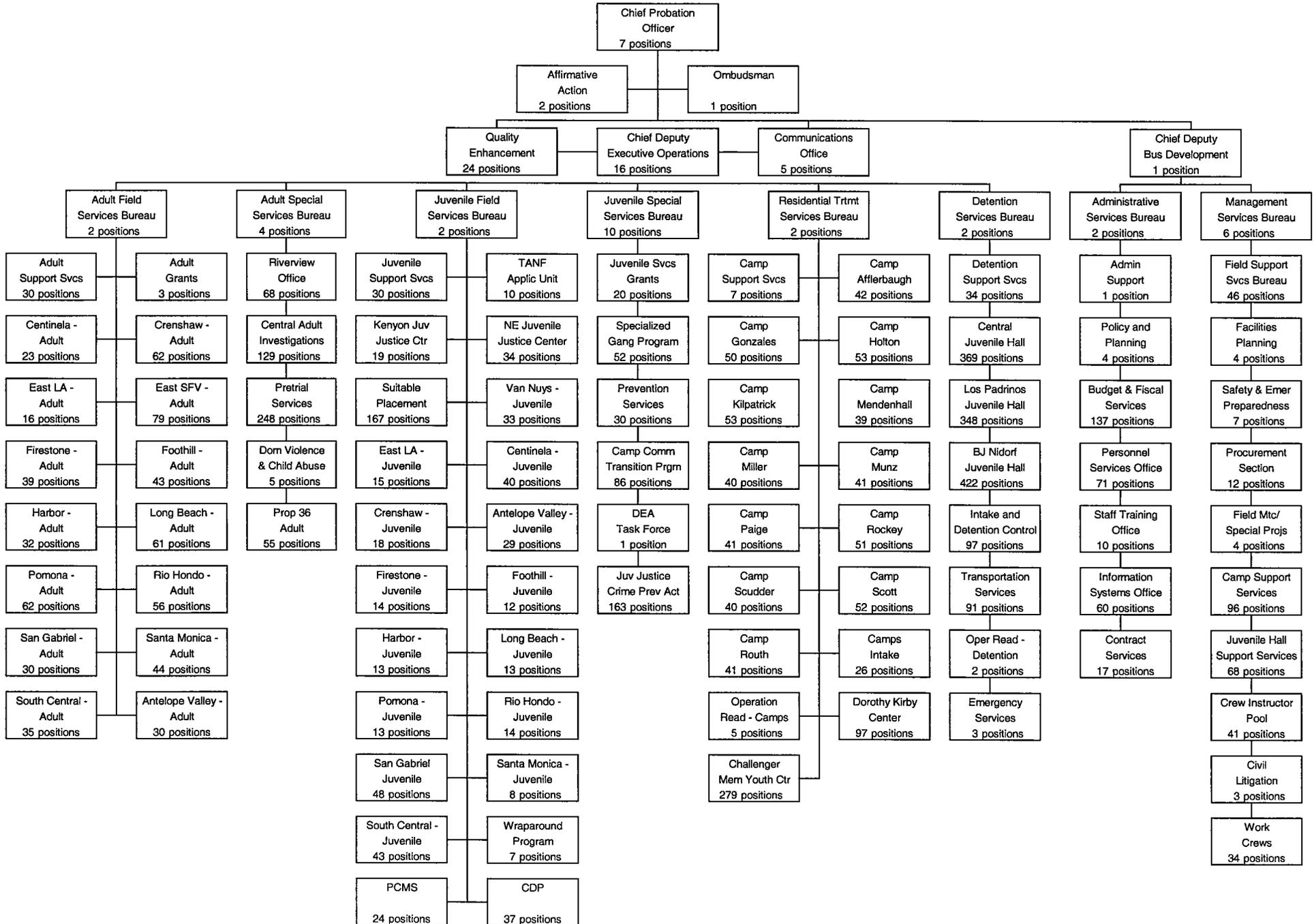
Performance Measures	Actual ⁽¹⁾ 2002-03	Actual ⁽¹⁾ 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of participants completing the program	n/a	n/a	85.0%	95.0%
<u>Operational Measures</u>				
Number of clients served	n/a	n/a	45,260	45,200

Explanatory Note(s):

(1) Tracking mechanisms were not in place during 2002-03 and 2003-04.
n/a = not available

LOS ANGELES COUNTY PROBATION DEPARTMENT
PAUL HIGA, INTERIM CHIEF PROBATION OFFICER
Total 2005-06 Budgeted Positions = 5,167.0

45.21



PROJECT AND FACILITY DEVELOPMENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 4,081,624	\$ 1,088,000	\$ 17,442,000	\$	\$ 20,675,000	\$ 3,233,000
OTHER CHARGES	25,000	10,605,000	28,556,000		16,681,000	-11,875,000
FIXED ASSETS-EQUIP		71,000			326,000	326,000
OTHER FINANCING USES	583,447		47,000		447,000	400,000
GROSS TOTAL	\$ 4,690,071	\$ 11,764,000	\$ 46,045,000	\$	\$ 38,129,000	\$ -7,916,000
REVENUE		435,000	448,000		13,000	-435,000
NET COUNTY COST	\$ 4,690,071	\$ 11,329,000	\$ 45,597,000	\$	\$ 38,116,000	\$ -7,481,000
REVENUE DETAIL						
FEDERAL-OTHER	\$	\$ 435,000	\$ 435,000	\$	\$	\$ -435,000
MISCELLANEOUS			13,000		13,000	
TOTAL	\$	\$ 435,000	\$ 448,000	\$	\$ 13,000	\$ -435,000
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Mission Statement

The Project and Facility Development Budget was established to reflect and account for appropriation necessary to fund specialized County services and consultant activities related to projects that are under development as well as improvements to County facilities being implemented by other governmental agencies or jurisdictions pursuant to funding agreements approved by the Board of Supervisors.

2005-06 Budget Message

The Proposed 2005-06 Project and Facility Development Budget appropriates \$20.6 million in Services and Supplies to fund consultant studies that quantify departmental space needs; provide technical, structural, and environmental impact assessments; and assist in the development of facility programs and capital planning efforts.

The Proposed 2005-06 Budget also incorporates \$16.6 million in Other Charges to fund County contributions for improvements to County facilities provided by other agencies or jurisdictions; and \$447,000 and \$326,000 in Other Financing Uses and Fixed Assets – Equipment, respectively, to fund one-time start up costs for the East Los Angeles Library and trailers to mitigate operational impacts to recreation and public-oriented programs that are displaced during construction.

Strategic Planning

The Project and Facility Development Budget provides a funding mechanism for departmental and Countywide capital development and planning activities. The activities funded from this budget unit contribute to the multi-year planning efforts of departments, and the County as a whole, by ensuring that capital programs appropriately reflect operational and programmatic requirements and departmental strategic plans.

Project and Facility Development (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 3,233,000	\$ --	\$ 3,233,000	--
	<u>Services and Supplies:</u> The increase in appropriation and net County cost reflects the addition of \$4.7 million in funding for facility assessments, specialized environmental studies, and feasibility reviews that support the development and management of the County's capital program; partially offset by the completion of \$1.5 million in various planning, project development, environmental, and facility studies. <i>Supports Countywide Strategic Plan Goal 4.</i>			
2.	\$ -11,875,000	\$ -435,000	\$ -11,440,000	--
	<u>Other Charges:</u> The decrease in appropriation, revenue and net County cost reflects the transfer of funds to the Museum of Art and Natural History, the City of Lakewood, the County Community Development Commission, and Pomona Unified School District to fund improvements to County facilities that will be provided by such agencies or jurisdictions, and the completion of beach accessibility improvements at Manhattan Beach funded by a National Oceanic and Atmospheric Administration grant. <i>Supports Countywide Strategic Plan Goal 4.</i>			
3.	\$ 400,000	\$ --	\$ 400,000	--
	<u>Other Financing Uses:</u> The increase in appropriation and net County cost reflects the transfer of funds from the Capital Projects/Refurbishments Budget to support one-time start up costs for the East Los Angeles Library. <i>Supports Countywide Strategic Plan Goal 4.</i>			
4.	\$ 326,000	\$ --	\$ 326,000	--
	<u>Fixed Assets – Equipment:</u> The increase in appropriation and net County cost reflects the reappropriation of unexpended net County cost that was initially allocated in 2004-05 for the purchase of trailers to provide temporary program space for recreational and public-oriented programs that are displaced during project construction. <i>Supports Countywide Strategic Plan Goal 4.</i>			
Total	\$ -7,916,000	\$ -435,000	\$ -7,481,000	0.0

PROVISIONAL FINANCING USES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$	\$ 3,700,000	\$ 13,810,000	\$ 1,741,000	\$ 1,741,000	\$ -12,069,000
SERVICES & SUPPLIES		20,372,000	87,666,000	54,910,000	54,910,000	-32,756,000
OTHER CHARGES			12,976,000	2,000,000	2,000,000	-10,976,000
GROSS TOTAL	\$	\$ 24,072,000	\$ 114,452,000	\$ 58,651,000	\$ 58,651,000	\$ -55,801,000
REVENUE			2,298,000			-2,298,000
NET COUNTY COST	\$	\$ 24,072,000	\$ 112,154,000	\$ 58,651,000	\$ 58,651,000	\$ -53,503,000
REVENUE DETAIL						
STATE-OTHER	\$	\$	\$ 1,569,000	\$	\$	\$ -1,569,000
FED AID-PUB ASST PROG			413,000			-413,000
OPERATING TRANSFER IN			316,000			-316,000
TOTAL	\$	\$	\$ 2,298,000	\$	\$	\$ -2,298,000

2005-06 Budget Message

The Provisional Financing Uses (PFU) budget unit serves as a temporary budget for program funding that has yet to be formalized. Once funding needs have been determined, funds are transferred from the PFU budget to the affected budget unit by Board order.

The 2005-06 Proposed Budget for the PFU reflects a total of \$58.7 million. Following is a description of each expenditure category.

Justice Departments

Reflects transfer of \$9.7 million to the Probation Department to fund the Department of Justice Juvenile Hall Settlement Agreement Implementation Plan (Plan), leaving a balance of \$0.5 million for an Audit Compliance Team to monitor the implementation of the Plan.

Department of Children and Family Services (DCFS)

Reflects a transfer to DCFS of \$3.5 million to augment the DCFS-Assistance Budget for critical services to enable children to remain safely in their homes or to achieve timely permanency. In addition, reflects the transfer of \$8.5 million in net County cost, which had formerly funded the MacLaren Children's Center (MCC): \$8.1 million will go to a designation pending identification by DCFS of programs to be provided to the types of youth previously served by MCC and \$0.4 million will be transferred to DCFS to fund mental health services at regional medical hubs.

Also reflects one-time funding of \$9.7 million for one-time expenditures for various DCFS projects. The projects will enable DCFS to: upgrade information technology equipment and infrastructure; conduct an evaluation of the Points of Engagement Service Delivery System; purchase goods needed to assist relative caregivers to meet the Adoption and Safe Families Act approval requirements; and assist families with reunification.

Parks and Recreation - Operational Requirements

Reflects a \$1.3 million increase for unanticipated operational costs associated with newly constructed or refurbished park facilities. This adjustment brings the total amount in the PFU budget for Parks and Recreation to \$2.0 million.

Provisional Financing Uses (cont'd)

2005-06 Budget Message (cont'd)

Department of Public Social Services

Reflects \$7.5 million for projects providing services to California Work Opportunities and Responsibility to Kids participants and/or needy families as approved by the Board.

Sheriff

Reflects \$10.0 million for Sheriff Department's Medical Services Bureau staffing and a \$1.3 million increase for interoperable communications system staffing.

Provisional Financing Uses

Reflects a transfer of \$40.0 million for initial planning and design of an interoperable Fire-Sheriff replacement communication system to designation. Also reflects transfer to various operating budget units for programs that were approved by the Board. Funding for the following programs remains in the PFU: Livescan fingerprinting services for County employees working with children, \$2.0 million; 2-1-1 Info Line funding, \$1.1 million; budget and human resources modules funding for the electronic Countywide and Accounting Purchasing System project, \$17.3 million; and homeless shelter services funding, \$3.3 million.

In addition, reflects a \$4.0 million increase for enhanced unincorporated area services. Two million dollars is earmarked for strategic planning initiatives and \$2.0 million for economic development initiatives.

**PUBLIC DEFENDER
MICHAEL P. JUDGE, PUBLIC DEFENDER**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 118,610,770	\$ 121,596,000	\$ 121,596,000	\$ 131,724,000	\$ 131,724,000	\$ 10,128,000
SERVICES & SUPPLIES	10,219,171	10,815,000	10,939,000	15,086,000	12,646,000	1,707,000
OTHER CHARGES	832,390	1,482,000	1,482,000	1,482,000	1,280,000	-202,000
GROSS TOTAL	\$ 129,662,331	\$ 133,893,000	\$ 134,017,000	\$ 148,292,000	\$ 145,650,000	\$ 11,633,000
LESS INTRAFD TRANSFER	468,899	130,000	130,000	130,000	130,000	
NET TOTAL	\$ 129,193,432	\$ 133,763,000	\$ 133,887,000	\$ 148,162,000	\$ 145,520,000	\$ 11,633,000
REVENUE	3,509,473	3,302,000	3,426,000	4,210,000	3,289,000	-137,000
NET COUNTY COST	\$ 125,683,959	\$ 130,461,000	\$ 130,461,000	\$ 143,952,000	\$ 142,231,000	\$ 11,770,000
BUDGETED POSITIONS	1,016.0	1,019.0	1,019.0	1,138.0	1,055.0	36.0
REVENUE DETAIL						
STATE-OTHER	\$ 2,324,599	\$ 2,092,000	\$ 2,092,000	\$ 2,876,000	\$ 2,092,000	
STATE-REALIGNMENT REV	14,000	14,000	14,000	14,000	14,000	
FEDERAL-OTHER	271,000	289,000	289,000	289,000	208,000	-81,000
LEGAL SERVICES	206,413	175,000	200,000	200,000	200,000	
COURT FEES & COSTS	240,926	272,000	400,000	400,000	400,000	
CHRGs FOR SVCS-OTHER	135,000	135,000	135,000	135,000	135,000	
OTHER SALES	35,890					
MISCELLANEOUS	222,645	266,000	237,000	237,000	240,000	3,000
OPERATING TRANSFER IN	59,000	59,000	59,000	59,000		-59,000
TOTAL	\$ 3,509,473	\$ 3,302,000	\$ 3,426,000	\$ 4,210,000	\$ 3,289,000	\$ -137,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
JUDICIAL

Mission Statement

The Los Angeles County Public Defender provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior Court of Los Angeles County as well as in State and Federal Appellate Courts. The Department strives to ensure equal treatment within the justice system by safeguarding liberty interests and upholding the rights of individuals.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost increase of approximately \$11.8 million, primarily attributable to previously negotiated increases in salaries and employee benefits and the addition of staff: 35.0 positions to Juvenile Representation to address newly mandated juvenile post-disposition services required by passage of Senate Bill 459 and Rule of Court 1479, and 19.0 positions to Adult Felony and Misdemeanor Representation necessary to meet a 4.3 percent caseload increase. The Proposed Budget also reflects the deletion of 6.0 support positions needed to offset an unfunded increase in retiree health care premiums and a projected increase in long-term disability costs; the elimination of 1.0 Paralegal position due to a reduction in the Local Law Enforcement Block Grant program; and the transfer of net County cost and deletion of 11.0 positions for the implementation of Phase I of the Shared Services Initiative which centralizes Accounts Payable, Accounts Receivable, Procurement, and Payroll functions in the Auditor-Controller.

Strategic Planning

The Department has consistently assigned priority to the Strategic Plan components of Service Excellence, Workforce Excellence, Organizational Effectiveness and Children and Families' Well-Being. The Department has installed video conferencing units at all three County Juvenile Halls allowing Public Defender staff at eleven office sites to interview clients at the juvenile halls. Information technology staff have installed ZenWorks, a system which allows for remote resolution of computer problems, and have upgraded computer equipment to the extent possible. In addition, the Department has assisted the Superior Court in the design and implementation of its modified Juvenile Treatment Court Pilot Project and developed a protocol governing policies and procedures which has, to date, been implemented in three courts, and staff is assigned to monitor the custodial housing of minors who have been certified to be tried as adults.

Critical Needs

The Department has a critical need for an information systems network to provide technical support. The Department continues to need additional information systems staff to provide systems support; warehouse space and staff to handle departmentwide file storage issues; new office space for the Long Beach area branch; additional investigative staff to handle increasing workloads; paralegal staff to provide required attorney support in capital and serious case defense; administrative staff to address new risk management and personnel-related assignments; and secretarial support for line operations and management.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 2,241,000	\$ --	\$ 2,241,000	19.0
	<u>Adult Felony and Misdemeanor Representation:</u> Reflects the addition of 19.0 positions to address a 4.3 percent increase in adult felony and misdemeanor caseload. <i>Supports Countywide Strategic Plan Goals 1 and 2.</i>			
2.	\$ 3,607,000	\$ --	\$ 3,607,000	35.0
	<u>Juvenile Representation:</u> Reflects the addition of 35.0 positions to address newly mandated juvenile post-disposition services required by passage of Senate Bill 459 and Rule of Court 1479. <i>Supports Countywide Strategic Plan Goals 1, 2, 3, 4 and 5.</i>			
3.	\$ -538,000	\$ --	\$ -538,000	-11.0
	<u>Shared Services Initiative:</u> Reflects the transfer of net County cost and deletion of 11.0 positions for the implementation of Phase I of the Shared Services Initiative which centralizes Accounts Payable, Accounts Receivable, Procurement, and Payroll functions in the Auditor-Controller. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
<u>Other Changes</u>				
1.	\$ 2,762,000	\$ --	\$ 2,762,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
2.	\$ 448,000	\$ --	\$ 448,000	--
	<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.			
3.	\$ 378,000	\$ --	\$ 378,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ 2,364,000	\$ --	\$ 2,364,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
5.	\$ 41,000	\$ --	\$ 41,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
6.	\$ 993,000	\$ --	\$ 993,000	--
	<u>One-Time Expense:</u> Reflects one-time funding to address file storage costs.			
7.	\$ -137,000	\$ --	\$ -137,000	--
	<u>Carryover:</u> Reflects deletion of one-time carryover funding for computer equipment purchase.			
8.	\$ --	\$ -59,000	\$ 59,000	--
	<u>Elimination of Criminal Justice Facilities Temporary Construction Fund (CJFTCF) Transfer:</u> Reflects the elimination of the operating transfer from the CJFTCF to the General Fund, approved by the Board on June 29, 1998.			
9.	\$ -526,000	\$ -78,000	\$ -448,000	-7.0
	<u>Miscellaneous Changes:</u> Reflects the deletion of 6.0 support positions needed to absorb unavoidable inflationary increases in salaries and employee benefits, and deletion of 1.0 Paralegal position formerly funded by the Local Law Enforcement Block Grant, partially offset by an anticipated increase in co-generation revenue.			
Total \$	11,633,000	\$ -137,000	\$ 11,770,000	36.0

PUBLIC DEFENDER

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Felony Representation</u>				
\$ 65,715,000	\$ --	\$ 412,000	\$ 65,303,000	476.0

Authority: Mandated program - federal and State constitutions and California Penal Code Section 987.2.

Felony representation is undertaken for all individuals facing felony charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Misdemeanor Representation</u>				
\$ 52,737,000	\$ --	\$ 309,000	\$ 52,428,000	382.0

Authority: Mandated program - federal and State constitutions and California Penal Code Section 987.2.

Misdemeanor representation is undertaken for all individuals facing misdemeanor charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Juvenile Representation</u>				
\$ 18,086,000	\$ --	\$ 1,087,000	\$ 16,999,000	131.0

Authority: Mandated program - federal and State constitutions.

Juvenile representation is undertaken for all minors facing criminal charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. <u>Mental Health Representation</u>				
\$ 3,451,000	\$ --	\$ 1,388,000	\$ 2,063,000	25.0

Authority: Mandated program - federal and State constitutions and California Penal Code Section 987.2.

The Mental Health program provides representation for mentally ill conservatees and persons alleged by the State Department of Corrections to be sexually violent predators, individuals charged with a crime and unable to stand trial because of mental incapacity, and individuals who have mental disorders that would prevent them from being released from State Prison at the conclusion of their sentenced prison term.

Public Defender (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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5. Information Technology

\$ 1,795,000	\$ 130,000	\$ 2,000	\$ 1,663,000	13.0
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Authority: Non-mandated, discretionary program.

The Information Technology program provides and maintains automated tools that enhance the quality of work and productivity of attorneys and support staff in providing legal representation for indigents. It also provides collaborative justice agency tools that enhance the quality and productivity of the Los Angeles County justice process.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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6. Administration and Support

\$ 3,866,000	\$ --	\$ 91,000	\$ 3,775,000	28.0
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Authority: Non-mandated, discretionary program.

The Administration and Support program provides executive and policy guidance to the department that results in effective risk management and fiscal control, and provides for quality professional services by all staff. It includes the executive office, administrative and facilities support, budget and fiscal services, human resources support services, procurement and supply services, grants management, contract management, strategic planning and process improvement, and revenue generation services.

Total Programs

\$ 145,650,000	\$ 130,000	\$ 3,289,000	\$ 142,231,000	1,055.0
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PUBLIC DEFENDER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	84,363,000	84,363,000	89,571,000	5,208,000
Employee Benefits	37,233,000	37,233,000	42,153,000	4,920,000
Total Salaries and Employee Benefits	121,596,000	121,596,000	131,724,000	10,128,000
<u>Services and Supplies</u>				
Administrative Services	0	0	1,649,000	1,649,000
Capital Leases and Equipments	0	0	993,000	993,000
Communications	1,781,000	1,880,000	191,000	-1,689,000
Computer Equipment-noncapital	180,000	184,000	0	-184,000
Computing-Mainframe	0	0	18,000	18,000
Computing-Midrange/Departmental Sys	0	0	311,000	311,000
Computing-Personal	0	0	184,000	184,000
Contracted Program Services	0	0	11,000	11,000
Information Technology Services	1,181,000	1,184,000	920,000	-264,000
Insurance	120,000	120,000	0	-120,000
Maintenance-Buildings and Improvements	1,594,000	1,610,000	1,678,000	68,000
Maintenance-Equipment	0	0	132,000	132,000
Memberships	273,000	273,000	270,000	-3,000
Office Expense	0	0	1,455,000	1,455,000
Office Expense-Other	777,000	772,000	0	-772,000
Office Expense-Postage	65,000	65,000	0	-65,000
Office Expense-Stat and Forms	10,000	10,000	0	-10,000
Professional and Specialized Services	1,834,000	1,839,000	0	-1,839,000
Professional Services	0	0	163,000	163,000
Rents and Leases-Bldg and Improvements	576,000	584,000	632,000	48,000
Rents and Leases-Equipment	378,000	383,000	340,000	-43,000
Special Departmental Expense	23,000	26,000	13,000	-13,000
Technical Services	0	0	16,000	16,000
Telecommunications	257,000	254,000	1,895,000	1,641,000
Training	53,000	52,000	52,000	0
Transportation and Travel	0	0	250,000	250,000
Transportation and Travel-Auto Mileage	170,000	160,000	0	-160,000
Transportation and Travel-Auto Service	15,000	15,000	0	-15,000
Transportation and Travel-Traveling	75,000	75,000	0	-75,000
Utilities	1,453,000	1,453,000	1,473,000	20,000
Total Services and Supplies	10,815,000	10,939,000	12,646,000	1,707,000
<u>Other Charges</u>				
Interest on Other Long-Term Debt	330,000	293,000	293,000	0
Judgments and Damages	226,000	263,000	20,000	-243,000
Retirement of Other Long-Term Debt	924,000	924,000	965,000	41,000
Taxes and Assessments	2,000	2,000	2,000	0
Total Other Charges	1,482,000	1,482,000	1,280,000	-202,000

Public Defender (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	133,893,000	134,017,000	145,650,000	11,633,000
Less: Intrafund Transfers	130,000	130,000	130,000	0
TOTAL NET REQUIREMENTS	133,763,000	133,887,000	145,520,000	11,633,000
REVENUES:				
Intergovernmental Revenues-Federal	289,000	289,000	208,000	-81,000
Intergovernmental Revenues-State	2,106,000	2,106,000	2,106,000	0
Charges for Services	582,000	735,000	735,000	0
Miscellaneous Revenues	266,000	237,000	240,000	3,000
Other Financing Sources	59,000	59,000	0	-59,000
TOTAL REVENUES	3,302,000	3,426,000	3,289,000	-137,000
NET COUNTY COST	130,461,000	130,461,000	142,231,000	11,770,000

PUBLIC DEFENDER

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Felony Representation

Program Description: See Departmental Program Summary

Program Result: Indigent criminal defendants who have been charged with a felony criminal offense are provided constitutionally mandated, fully competent and effective legal representation.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of appellate court findings of inadequacy of representation provided by the Public Defender	n/a	n/a	0	0
<u>Operational Measures</u>				
Number of cases in which the Public Defender represented a criminal defendant charged with felony offenses	90,904	99,696	101,396	103,000

Explanatory Note(s):

n/a = not available

PROGRAM NAME: Misdemeanor Representation

Program Description: See Departmental Program Summary

Program Result: Indigent criminal defendants who have been charged with a misdemeanor criminal offense are provided constitutionally mandated, fully competent and effective legal representation.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of appellate court findings of inadequacy of representation provided by the Public Defender	n/a	n/a	0	0
<u>Operational Measures</u>				
Number of cases in which the Public Defender represented a criminal defendant charged with misdemeanor offenses	385,442	376,210	417,215	420,000

Explanatory Note(s):

n/a = not available

PROGRAM NAME: Juvenile Representation

Program Description: See Departmental Program Summary

Program Result: Indigent children in the juvenile delinquency justice system who have been charged with misdemeanor and/or felony charges are provided constitutionally mandated, fully competent and effective legal representation.

Public Defender (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of appellate court findings of inadequacy of representation provided by the Public Defender	n/a	n/a	0	0
Percent of client assessment, referral, and evaluation program Collaborative Assessment, Rehabilitation and Education (CARE) recommendations followed by the Court	82%	86%	86%	86%
Percent of children referred to the CARE program who received assessment within 45 days of referral	100%	100%	100%	100%
<u>Operational Measures</u>				
Number of cases in which the Public Defender represented a child in the juvenile delinquency justice system	40,186	40,971	41,860	42,000
Explanatory Note(s): n/a = not available				

PROGRAM NAME: Mental Health Representation

Program Description: See Departmental Program Summary

Program Result: Indigent mentally ill conservatees and persons alleged by the State Department of Corrections to be sexually violent predators, individuals charged with a crime and unable to stand trial because of mental incapacity, and individuals who have mental disorders that would prevent them from being released from State Prison at the conclusion of their sentenced prison term are provided constitutionally mandated, fully competent and effective legal representation.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of appellate court findings of inadequacy of representation provided by the Public Defender	n/a	n/a	0	0
<u>Operational Measures</u>				
Number of cases in which the Public Defender represented a mentally ill conservatee or person alleged to be a sexually violent predator	11,609	10,823	11,500	12,000
Explanatory Note(s): n/a = not available				

PROGRAM NAME: Information Technology

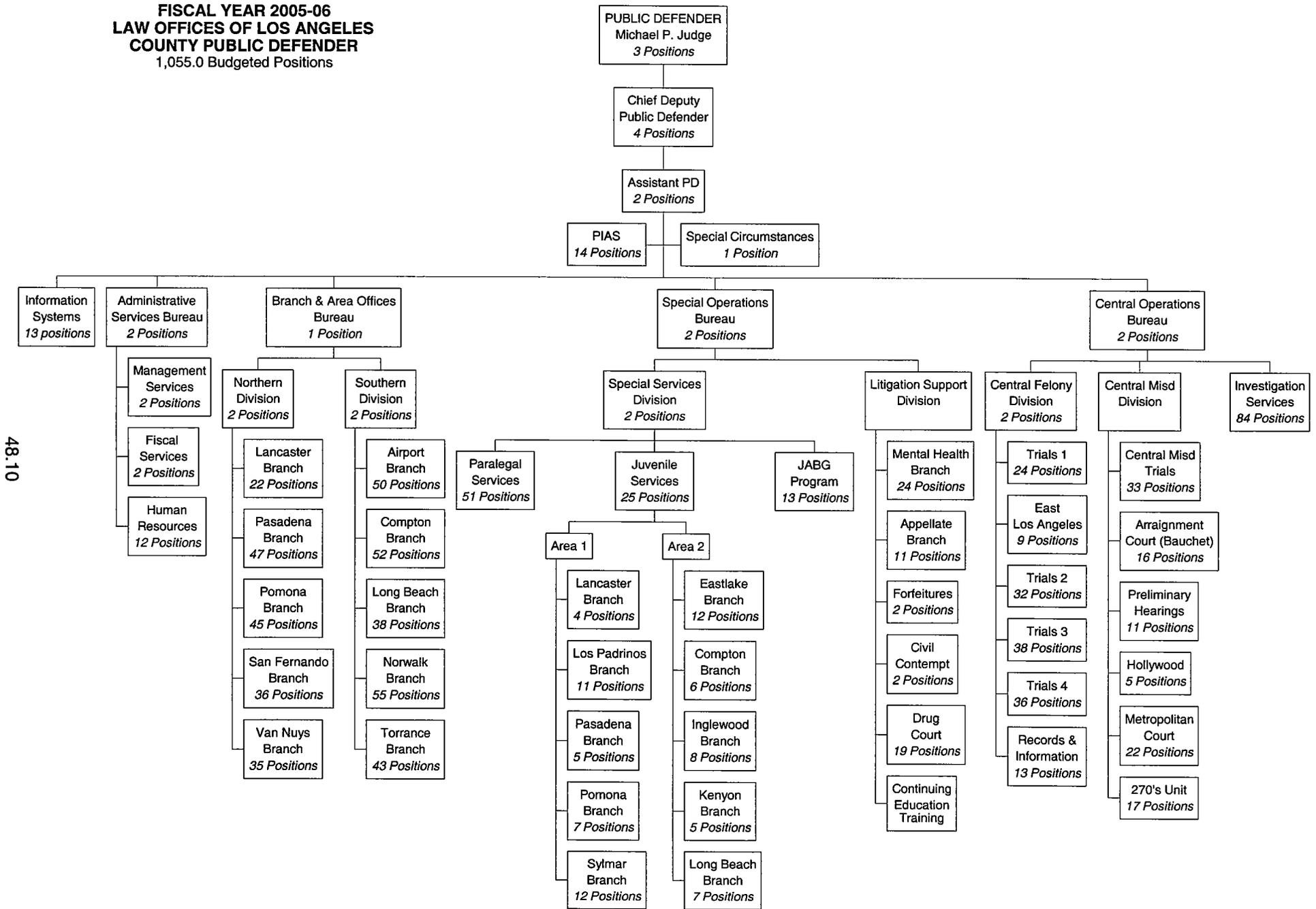
Program Description: See Departmental Program Summary

Program Result: Attorneys and support staff are provided automated tools that enhance their productivity and the quality of their work in providing legal representation to the clients represented by the department; and the Los Angeles County justice departments are provided tools that enhance their quality and productivity through collaborative information technology systems.

Public Defender (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of work orders handled within two days	34%	31%	25%	25%
Percentage of information technology budget dedicated to shared justice agency systems	29%	28%	28%	28%
Number of work orders generated from help desk requests that cannot be immediately resolved	1,472	1,695	1,116	1,216
<u>Operational Measures</u>				
Number of departmental systems users	1,008	1,008	1,016	1,024

**FISCAL YEAR 2005-06
LAW OFFICES OF LOS ANGELES
COUNTY PUBLIC DEFENDER
1,055.0 Budgeted Positions**



48.10

PUBLIC LIBRARY
MARGARET DONNELLAN TODD, COUNTY LIBRARIAN

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
SALARIES & EMP BEN	\$ 52,482,017	\$ 54,476,000	\$ 57,162,000	\$ 67,435,000	\$ 67,435,000	\$ 10,273,000
SERVICES & SUPPLIES	30,447,642	33,932,000	33,182,000	66,035,000	51,275,000	18,093,000
OTHER CHARGES	742,847	1,028,000	785,000	739,000	739,000	-46,000
FIXED ASSETS-B & I	700,000		850,000	764,530,000	150,000	-700,000
FIXED ASSETS-EQUIP	413,767	485,000	2,232,000	11,769,000	7,169,000	4,937,000
TOT FIX ASSET	1,113,767	485,000	3,082,000	776,299,000	7,319,000	4,237,000
OTHER FINANCING USES	4,492,639	1,397,000	1,306,000	500,000	500,000	-806,000
GROSS TOTAL	\$ 89,278,912	\$ 91,318,000	\$ 95,517,000	\$ 911,008,000	\$ 127,268,000	\$ 31,751,000
DESIGNATIONS	1,023,000	1,193,000	1,193,000	1,187,000	1,187,000	-6,000
TOT FIN REQMTS	\$ 90,301,912	\$ 92,511,000	\$ 96,710,000	\$ 912,195,000	\$ 128,455,000	\$ 31,745,000
AVAIL FINANCE						
FUND BALANCE	\$ 7,494,000	\$ 4,967,000	\$ 4,967,000	\$ 5,666,000	\$ 5,666,000	\$ 699,000
CANCEL RES/DES	1,284,318	1,337,000	1,023,000	1,102,000	1,193,000	170,000
PROPERTY TAXES	41,613,134	44,661,000	44,807,000	49,175,000	49,176,000	4,369,000
VOTER APPRVD SPCL TAX	11,068,834	11,737,000	11,400,000	11,973,000	11,972,000	572,000
SPECIAL ASSESSMENT	15,617	30,000	30,000	20,000	20,000	-10,000
REVENUE	33,793,068	35,445,000	34,483,000	844,259,000	60,428,000	25,945,000
TOT AVAIL FIN	\$ 95,268,971	\$ 98,177,000	\$ 96,710,000	\$ 912,195,000	\$ 128,455,000	\$ 31,745,000
BUDGETED POSITIONS	870.1	870.1	870.1	1,008.1	1,008.1	138.0
REVENUE DETAIL						
PROP TAXES-CURR-SEC	\$ 37,246,807	\$ 44,661,000	\$ 44,807,000	\$ 49,175,000	\$ 49,176,000	\$ 4,369,000
PROP TAXES-CURR-UNSEC	2,158,918					
PROP TAXES-PRIOR-SEC	58,916					
PROP TAXES-PRIOR-UNS	218,496					
SUPP PROP TAXES-CURR	1,470,840					
SUPP PROP TAXES-PRIOR	459,157					
VOTER APPR SPEC TAXES	11,068,834	11,737,000	11,400,000	11,973,000	11,972,000	572,000
OTHER LIC & PERMITS	400					
PEN/INT/COSTS-DEL TAX	547,369					
INTEREST	112,332	88,000	63,000	115,000	115,000	52,000
RENTS AND CONCESSIONS	40,369	40,000	50,000	40,000	40,000	-10,000
OTHER STATE IN-LIEU	1,281					
HOMEOWNER PRO TAX REL	492,238	500,000	500,000	500,000	500,000	
STATE-OTHER	1,876,362	1,931,000	1,830,000	1,459,000	1,679,000	-151,000
FEDERAL-OTHER	5,739	47,000				
OTHER GOVT AGENCIES	1,156,588	1,189,000	1,582,000	1,189,000	1,189,000	-393,000
ASSESS/TAX COLL FEES	-8					
ELECTION SERVICES	484					
LIBRARY SERVICES	2,062,089	2,115,000	2,115,000	2,115,000	2,115,000	
CHRGs FOR SVCS-OTHER	612,554	968,000	312,000	392,000	392,000	80,000
SPECIAL ASSESSMENTS	15,617	30,000	30,000	20,000	20,000	-10,000
OTHER SALES	13,451					
MISCELLANEOUS	585,083	1,158,000	1,158,000	1,153,000	1,153,000	-5,000
SALE OF FIXED ASSETS	103,852					
OPERATING TRANSFER IN	26,182,885	27,409,000	26,873,000	837,296,000	53,245,000	26,372,000
TOTAL	\$ 86,490,653	\$ 91,873,000	\$ 90,720,000	\$ 905,427,000	\$ 121,596,000	\$ 30,876,000

Mission Statement

To provide our diverse communities with easy access to the information and knowledge they need to nurture their cultural exploration and lifelong learning.

2005-06 Budget Message

The Department's primary sources of funding include a dedicated share of property tax, a voter approved special tax, and a \$23,485,000 General Fund contribution. The 2005-06 Proposed Budget reflects an increase in property tax revenue (\$4,369,000), a decrease in other revenues (-\$542,000), and assumes Board-approval of the two percent cost-of-living increase in the voter approved special tax (\$572,000). This funding is used primarily to finance salaries and employee benefits increases, technology maintenance and enhancements, facility refurbishments, and an augmentation to the materials budget. This Proposed Budget also includes \$14.5 million on-going and \$12.7 million one-time for enhanced unincorporated area services including expanded hours, homework centers, children's librarians, and operating costs for proposed new libraries.

Strategic Planning

The Public Library has updated its strategic plan consistent with the revised Countywide Strategic Plan. The updated strategic plan considers new services and methods of service delivery. The strategic plan will include development of standards for technology, collections, facilities, and organizational development and explore innovative and cost-effective ways to meet those standards.

Critical Needs

Books and Library Materials: The current ability of the Public Library to purchase books and materials in sufficient quantities to support current service demand is inadequate. The 2005-06 Proposed Budget provides a total of \$7.8 million for books and materials. This amount represents only 43 percent of the funding needed to meet the national average for the purchase of books, materials, and online resources. The Department needs a \$10.2 million augmentation to reach the \$18.0 million required to adequately meet the educational and informational needs of the 3.6 million residents in the service area.

Technology Upgrades: The Department requires \$4.7 million to replace outdated public access and staff computers (\$1,802,000), circulation and reference desks designed to incorporate new technology and meet Americans with Disabilities Act requirements (\$2,385,000), and provide an additional 219 public access computers to meet the increased demand for Internet access by the public (\$531,000).

Facility Replacements: The County Library has not made a significant capital investment to replace the aging stock of existing library facilities. The Department needs to begin replacing existing libraries that are outdated and undersized to meet projected service requirements. The total estimated cost would be \$688.1 million, which does not include land acquisition and operating costs.

Changes From 2004-05 Budget

	Financing Uses	Financing Available	Budgeted Positions
<u>Program Changes</u>			
1.	\$ -21,000	\$ -21,000	--

Operating Transfer Out: Reflects the deletion of the operating transfer that moved excess fund balance to the County's General Fund in 2004-05. *Supports Countywide Strategic Plan Goal 4.*

Changes From 2004-05 Budget

	Financing Uses		Financing Available	Budgeted Positions
<u>Program Changes (cont'd)</u>				
2.	\$ -154,000		\$ -154,000	--
	<u>Grant Funds:</u> Reflects the elimination of one-time funding from the California Library Literacy Services and the Productivity Investment Fund used to purchase self-check modules and a circulation desk. <i>Supports Countywide Strategic Plan Goal 1.</i>			
3.	\$ -785,000		\$ -785,000	--
	<u>Integrated Library System (ILS):</u> Reflects a reduction in the transfer of funds to the Accumulated Capital Outlay (ACO) Fund for the purchase of the ILS. <i>Supports Countywide Strategic Plan Goal 1.</i>			
4.	\$ 1,000,000		\$ 1,000,000	--
	<u>Books and Materials:</u> Reflects an augmentation in the books and materials budget to support public demand for current library books, materials, and online reference databases. <i>Supports Countywide Strategic Plan Goal 4.</i>			
5.	\$ 691,000		\$ 691,000	--
	<u>Technology Maintenance and Enhancements:</u> Reflects funding for desktop computer software maintenance, replacement of obsolete fax machines, and partial replacement of terminals and computers at various community libraries. <i>Supports Countywide Strategic Plan Goal 1.</i>			
6.	\$ 282,000		\$ 282,000	3.0
	<u>Information Systems:</u> Reflects funding for 3.0 additional positions to meet increasing information technology support workload requirements and address the need for an information security officer, and the conversion of 4.0 Student Professional Workers to Student Professional Workers, Information Technology. <i>Supports Countywide Strategic Plan Goal 1.</i>			
7.	\$ 131,000		\$ 131,000	2.0
	<u>Facility Enhancement and Construction:</u> Reflects funding for the addition of 2.0 positions for management and coordination of new capital projects, and development of the Department's Capital Facilities Master Plan. <i>Supports Countywide Strategic Plan Goal 1.</i>			
8.	\$ 30,000		\$ 30,000	--
	<u>After-School Tutoring:</u> Reflects funding for an after-school tutoring program at the La Puente Library fully offset by grant funds. <i>Supports Countywide Strategic Plan Goal 1.</i>			
9.	\$ 749,000		\$ 749,000	1.0
	<u>Facility Maintenance:</u> Reflects funding for facility maintenance and refurbishment of existing libraries, bookmobiles, and administrative buildings; and includes funding for the addition of 1.0 Staff Assistant II position to assist in the coordination and monitoring of various projects. <i>Supports Countywide Strategic Plan Goal 1.</i>			

Changes From 2004-05 Budget

	Financing Uses		Financing Available	Budgeted Positions
<u>Program Changes (cont'd)</u>				
10.	\$ 6,000		\$ 6,000	--
	<u>Human Resources:</u> Reflects the addition of 1.0 Senior Departmental Personnel Technician position partially offset by the deletion of 1.0 Staff Development Specialist position to address changing workload requirements and to meet strategic planning goals. <i>Supports Countywide Strategic Plan Goal 3.</i>			
11.	\$ 27,230,000		\$ 27,230,000	132.0
	<u>Enhanced Unincorporated Area Services - Library Services:</u> Reflects additional funding for various positions, services and supplies, and fixed assets to address critical needs in unincorporated areas of the County. <i>Supports Countywide Strategic Plan Goals 1 and 4.</i>			
<u>Other Changes</u>				
1.	\$ 1,263,000		\$ 1,263,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 13,000		\$ 13,000	--
	<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.			
3.	\$ 154,000		\$ 154,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ 841,000		\$ 841,000	--
	<u>Retirement Buy-Down:</u> Reflects the eighth year of a multi-year plan to reduce the County's reliance on LACERA excess earnings.			
5.	\$ 85,000		\$ 85,000	--
	<u>Designation for West Hollywood:</u> Reflects an adjustment to transfer the unspent voter approved special tax funds reserved for a replacement library facility in the City of West Hollywood.			
6.	\$ -36,000		\$ -36,000	--
	<u>Capital Lease Payments:</u> Reflects a reduction in costs of capital lease payments.			
7.	\$ 150,000		\$ 150,000	--
	<u>Insurance Costs:</u> Reflects an increase in premiums for the insurance coverage of County owned buildings, equipment, and books and collections.			

Changes From 2004-05 Budget

	<u>Financing Uses</u>		<u>Financing Available</u>	<u>Budgeted Positions</u>
<u>Other Changes (cont'd)</u>				
8.	\$ -241,000		\$ -241,000	--
	<u>Fixed Assets Equipment:</u> Reflects a decrease in funding due to completed purchases of book detection equipment.			
9.	\$ -183,000		\$ -183,000	--
	<u>Miscellaneous:</u> Reflects a decrease in services and supplies due to a decline in revenue collections from Community Redevelopment Agencies and other various revenue sources.			
10.	\$ 131,000		\$ 131,000	--
	<u>Equipment:</u> Reflects increases in the ACO Fund appropriation for one-time refurbishments, partially offset by additional fund balance.			
11.	\$ 500,000		\$ 500,000	--
	<u>ACO Fund:</u> Reflects the transfer of funding from the operating budget to the ACO Fund to finance the purchase of the ILS.			
12.	\$ -91,000		\$ -91,000	--
	<u>Canyon City Designation:</u> Reflects the cancellation of the designation for the proceeds from the sale of the Canyon Country Library site.			
Total \$	31,745,000		\$ 31,745,000	138.0

PUBLIC LIBRARY

DEPARTMENTAL PROGRAM SUMMARY

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
1. <u>Public Services</u>		
\$ 55,939,000	\$ 55,939,000	708.0

Authority: Non-mandated, discretionary program.

Provides direct services to meet the informational, educational, cultural, and recreational needs of a highly diverse public. The Public Services Program serves customers' needs through circulation of books and materials and the provision of a variety of services and specialized programs.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
2. <u>Library Materials</u>		
\$ 9,967,000	\$ 9,967,000	10.0

Authority: Non-mandated, discretionary program.

Provides for the purchase and processing of books, periodicals, videotapes, and other items for circulation to the public and for answering reference questions from customers.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
3. <u>Facilities</u>		
\$ 32,375,000	\$ 32,375,000	102.0

Authority: Non-mandated, discretionary program.

Provides for the general maintenance and operation of the Department's 87 facilities including building maintenance and repair, grounds maintenance, custodial services, trash disposal, utilities, lease payments, warehousing of supplies, and delivery of books and supplies to libraries.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
4. <u>Information Systems</u>		
\$ 19,469,000	\$ 19,469,000	102.1

Authority: Non-mandated, discretionary program.

Provides strategic planning, management, operation, and support of computer, data network, telecommunications, office automation and wireless systems including public access to library materials through the automated circulation and online public access catalog systems and public access computers. This program also acquires, catalogues, and processes library materials through integrated library systems software; distributes these materials for customer use at community libraries; and secures materials not available at the Public Library through interlibrary loans from other systems.

Public Library (cont'd)

Financing Uses	Financing Available	Budgeted Positions
5. Administration		
\$ 10,705,000	\$ 10,705,000	86.0
<u>Authority:</u> Non-mandated, discretionary program.		
Provides management direction through finance, budget, human resources, procurement, office automation, cost accounting, city relations, legislative monitoring, capital planning, and other support services.		
Total Programs		
\$ 128,455,000	\$ 128,455,000	1,008.1

PUBLIC LIBRARY

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	40,256,000	42,100,000	49,812,000	7,712,000
Employee Benefits	14,220,000	15,062,000	17,623,000	2,561,000
Total Salaries and Employee Benefits	54,476,000	57,162,000	67,435,000	10,273,000
<u>Services and Supplies</u>				
Administrative and General	95,000	95,000	0	-95,000
Administrative Services	0	0	3,136,000	3,136,000
Communications	1,101,000	1,102,000	95,000	-1,007,000
Computer Equipment-noncapital	773,000	738,000	0	-738,000
Computer Software	335,000	335,000	0	-335,000
Computing-Mainframe	0	0	88,000	88,000
Computing-Midrange/Departmental Sys	0	0	1,542,000	1,542,000
Computing-Personal Computers	0	0	1,642,000	1,642,000
Household Expenses	192,000	359,000	652,000	293,000
Information Technology Services	2,501,000	2,502,000	728,000	-1,774,000
Insurance	834,000	834,000	983,000	149,000
Maintenance-Buildings and Improvements	7,230,000	5,529,000	6,963,000	1,434,000
Maintenance-Equipment	87,000	77,000	0	-77,000
Memberships	41,000	42,000	41,000	-1,000
Miscellaneous Expense	0	0	20,000	20,000
Office Expense	0	0	1,863,000	1,863,000
Office Expense-Other	280,000	290,000	0	-290,000
Office Expense-Postage	407,000	407,000	0	-407,000
Professional and Specialized Services	3,765,000	4,111,000	0	-4,111,000
Professional Services	0	0	531,000	531,000
Rents and Leases-Bldg and Improvements	910,000	900,000	990,000	90,000
Rents and Leases-Equipment	159,000	169,000	380,000	211,000
Small Tools and Minor Equipment	0	0	226,000	226,000
Special Departmental Expense	11,100,000	11,326,000	25,476,000	14,150,000
Technical Services	0	0	512,000	512,000
Telecommunications	223,000	223,000	1,230,000	1,007,000
Training	175,000	194,000	170,000	-24,000
Transportation and Travel-Auto Mileage	95,000	100,000	0	-100,000
Transportation and Travel-Auto Service	125,000	139,000	0	-139,000
Transportation and Travel-Other	415,000	494,000	0	-494,000
Transportation and Travel-Traveling	80,000	80,000	861,000	781,000
Utilities	3,009,000	3,136,000	3,146,000	10,000
Total Services and Supplies	33,932,000	33,182,000	51,275,000	18,093,000

Public Library (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Capital Lease Payment	49,000	41,000	58,000	17,000
Capital Lease Payment-Rent	569,000	569,000	516,000	-53,000
Claims Settlement	10,000	10,000	20,000	10,000
Judgments and Damages	15,000	15,000	15,000	0
LAC-CAL Lease Payment	78,000	128,000	128,000	0
Other Charges	305,000	20,000	0	-20,000
Taxes and Assessments	2,000	2,000	2,000	0
Total Other Charges	1,028,000	785,000	739,000	-46,000
<u>Fixed Assets</u>				
Buildings and Improvements	0	850,000	150,000	-700,000
Equipment:				
Computer Info and Data Processing Sys	57,000	57,000	0	-57,000
Communications Equipment	0	0	6,878,000	6,878,000
Equipment	278,000	2,025,000	0	-2,025,000
Vehicle-Automobile	150,000	150,000	0	-150,000
Vehicle and Transportation Equipment	0	0	150,000	150,000
Other Undefined Assets	0	0	141,000	141,000
Total Equipment	485,000	2,232,000	7,169,000	4,937,000
Total Fixed Assets	485,000	3,082,000	7,319,000	4,237,000
<u>Other Financing Uses</u>				
Operating Transfers Out	1,397,000	1,306,000	500,000	-806,000
Total Other Financing Uses	1,397,000	1,306,000	500,000	-806,000
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Appropriation for Contingencies	0	0	0	0
<u>Reserves</u>				
Designations	1,193,000	1,193,000	1,187,000	-6,000
Total Reserves	1,193,000	1,193,000	1,187,000	-6,000
TOTAL FINANCING REQUIREMENTS	92,511,000	96,710,000	128,455,000	31,745,000
AVAILABLE FINANCING:				
Fund Balance	4,967,000	4,967,000	5,666,000	699,000
Cancellation of Reserves/Designations	1,337,000	1,023,000	1,193,000	170,000

Public Library (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REVENUES:				
Property Taxes	44,661,000	44,807,000	49,176,000	4,369,000
Voter Approved Special Taxes	11,737,000	11,400,000	11,972,000	572,000
Revenue from Use of Money Property	128,000	113,000	155,000	42,000
Intergovernmental Revenues-Federal	47,000	0	0	0
Intergovernmental Revenues-State	2,431,000	2,330,000	2,179,000	-151,000
Intergovernmental Revenues-Other	1,189,000	1,582,000	1,189,000	-393,000
Charges for Services	3,113,000	2,457,000	2,527,000	70,000
Miscellaneous Revenues	1,158,000	1,158,000	1,153,000	-5,000
Other Financing Sources	27,409,000	26,873,000	53,245,000	26,372,000
TOTAL REVENUES	91,873,000	90,720,000	121,596,000	30,876,000
TOTAL AVAILABLE FINANCING	98,177,000	96,710,000	128,455,000	31,745,000

PUBLIC LIBRARY

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Public Services

Program Description: See Departmental Program Summary

Program Result: Individuals in Los Angeles County will receive accurate answers to their reference questions in a timely and professional manner. Preschool children in Los Angeles County will be better prepared to learn to read. School age children in Los Angeles County will participate in reading activities during their summer breaks from school.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of reference and information inquiries answered	10,571,648	10,285,344	10,595,030	10,914,040
Percent of surveyed customers indicating satisfaction with staff responses to their inquiries	n/a	n/a	85%	85%
Number of children attending library story times	105,102	109,882	112,080	114,320
Number of picture books checked out	2,613,910	2,406,606	2,454,738	2,503,833
Number of children who participate in the Library's vacation reading program	28,533	29,111	29,693	30,287
<u>Operational Measures</u>				
Reference questions per open hour	57.0	55.1	56.7	58.5
Reference questions per full-time equivalent (FTE)	8,944	8,761	9,025	9,296
Percent of picture book circulation/total book circulation	26%	26%	27%	28%
Percent of surveyed parents indicating children attending story time demonstrate pre-reading skills as a result of participation	74%	90%	91%	92%
Percent of parents indicating that they read to their children more as a result of attending preschool story hour	90%	91%	92%	93%
Percent of children who read 12 hours or more during vacation reading program	28%	37%	39%	40%

Explanatory Note(s):

n/a = not available

PROGRAM NAME: Library Materials and Collection Services

Program Description: See Departmental Program Summary

Program Result: Library customers of all ages will find print, non-print materials and electronic data to support their informational, educational, and recreational needs. New books and other materials are ordered and delivered to library customers in a timely manner.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of items which circulate to the public	15,912,865	15,020,945	15,123,359	15,255,472
Number of requests for materials not on the shelf	882,391	1,002,017	1,303,154	1,694,792
Percent of positive response to customer satisfaction survey	n/a	n/a	85%	85%
Number of new titles ordered for community libraries	354,470	354,470	354,470	354,470
Number of newly purchased library material items shipped to community libraries	n/a	319,000	319,000	319,000

Public Library (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Circulation per hours open	85	80	81	82
Materials budget per capita	\$1.96	\$1.61	\$1.60	\$1.58
Requests as a percentage of circulation	5.5%	6.7%	8.6%	11.1%
Circulation per FTE	13,463	12,795	12,882	12,970
Average number of days needed to place an order after it has been selected by public services staff	n/a	n/a	14	14
Average number of days to make newly purchased materials available to community libraries	6	6	4	4

Explanatory Note(s):

n/a = not available

COUNTY LIBRARIAN

2.0 Pos.

PUBLIC LIBRARY

Margaret Donnellan Todd, County Librarian

Total 2005-06 Proposed Budget Positions = 1,008.1

CHIEF DEPUTY COUNTY LIBRARIAN

2.0 Pos.

PUBLIC INFORMATION OFFICE

4.0 Pos.

GRAPHICS

3.0 Pos.

FINANCE AND PLANNING

4.0 Pos.

FACILITIES SERVICES

66.0 Pos.

FISCAL SERVICES

23.0 Pos.

HUMAN RESOURCES

22.0 Pos.

STAFF SERVICES

9.0 Pos.

CAPITAL PROJECTS

7.0 Pos.

PUBLIC SERVICES

5.5 Pos.

NORTH REGION

136.4 Pos.

WEST REGION

123.1 Pos.

SOUTH REGION

139.5 Pos.

CENTRAL REGION

120.6 Pos.

EAST REGION

154.1 Pos.

ADULT SERVICES

22.7 Pos.

COLLECTION SERVICES

9.6 Pos.

YOUTH SERVICES

7.6 Pos.

CENTRAL PROGRAMS

42.0 Pos.

VOLUNTEERS/FRIENDS

1.0 Pos.

INFORMATION SYSTEMS

4.0 Pos.

TECHNICAL SERVICES

69.0 Pos.

AUTOMATED CIRC. SYS.

13.0 Pos.

EMERGENCY MANAGEMENT

1.0 Pos.

INFORMATION TECHNOLOGY SERVICES

17.0 Pos.

49.12

PUBLIC SOCIAL SERVICES
BRYCE YOKOMIZO, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 694,610,089	\$ 746,450,000	\$ 794,555,000	\$ 914,822,000	\$ 836,989,000	\$ 42,434,000
SERVICES & SUPPLIES	439,338,111	474,004,000	507,743,000	515,562,000	487,176,000	-20,567,000
OTHER CHARGES	1,667,174,198	1,676,915,000	1,832,384,000	1,892,631,000	1,763,270,000	-69,114,000
FIXED ASSETS-EQUIP	1,918,097	633,000	2,725,000	343,000	343,000	-2,382,000
GROSS TOTAL	\$ 2,803,040,495	\$ 2,898,002,000	\$ 3,137,407,000	\$ 3,323,358,000	\$ 3,087,778,000	\$ -49,629,000
LESS INTRAFD TRANSFER	1,307,587	862,000	862,000	862,000	862,000	
NET TOTAL	\$ 2,801,732,908	\$ 2,897,140,000	\$ 3,136,545,000	\$ 3,322,496,000	\$ 3,086,916,000	\$ -49,629,000
REVENUE	2,440,309,646	2,516,011,000	2,693,711,000	2,885,096,000	2,715,605,000	21,894,000
NET COUNTY COST	\$ 361,423,262	\$ 381,129,000	\$ 442,834,000	\$ 437,400,000	\$ 371,311,000	\$ -71,523,000
BUDGETED POSITIONS	13,330.0	13,361.0	13,361.0	15,505.0	13,335.0	-26.0
REVENUE DETAIL						

BUSINESS LICENSES	\$ 400	\$	\$	\$	\$	\$
INTEREST	1,550					
RENTS AND CONCESSIONS	45,901					
ST-PUB ASSIST-ADMIN	428,392,486	351,241,000	435,346,000	379,891,000	379,891,000	-55,455,000
ST AID-PUB ASST PROG	333,148,710	575,899,000	645,782,000	669,002,000	608,334,000	-37,448,000
STATE-OTHER	3,259,284					
STATE-REALIGNMENT REV	130,950,117	147,557,000	123,892,000	158,531,000	158,531,000	34,639,000
FEDERAL-PUB ASST-ADM	724,849,170	853,360,000	834,193,000	984,345,000	934,907,000	100,714,000
FED AID-PUB ASST PROG	786,315,736	563,456,000	630,827,000	670,039,000	610,076,000	-20,751,000
FEDERAL-OTHER	18,169,523	13,480,000	13,480,000	13,116,000	13,116,000	-364,000
OTHER GOVT AGENCIES	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	
PERSONNEL SERVICES	1,676					
CHRGs FOR SVCS-OTHER	4,712					
WELFARE REPAYMENTS	8,163,145	5,494,000	5,508,000	5,507,000	5,507,000	-1,000
OTHER SALES	259					
MISCELLANEOUS	5,005,562	3,524,000	2,683,000	2,665,000	3,243,000	560,000
SALE OF FIXED ASSETS	1,415					
TOTAL	\$ 2,440,309,646	\$ 2,516,011,000	\$ 2,693,711,000	\$ 2,885,096,000	\$ 2,715,605,000	\$ 21,894,000

PUBLIC SOCIAL SERVICES - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 694,610,089	\$ 746,450,000	\$ 794,555,000	\$ 914,822,000	\$ 836,989,000	\$ 42,434,000
SERVICES & SUPPLIES	412,342,927	425,171,000	456,255,000	445,029,000	416,643,000	-39,612,000
OTHER CHARGES	164,723,165	163,616,000	171,735,000	172,625,000	172,570,000	835,000
FIXED ASSETS-EQUIP	1,918,097	633,000	2,725,000	343,000	343,000	-2,382,000
GROSS TOTAL	\$ 1,273,594,278	\$ 1,335,870,000	\$ 1,425,270,000	\$ 1,532,819,000	\$ 1,426,545,000	\$ 1,275,000
LESS INTRAFD TRANSFER	1,307,587	862,000	862,000	862,000	862,000	
NET TOTAL	\$ 1,272,286,691	\$ 1,335,008,000	\$ 1,424,408,000	\$ 1,531,957,000	\$ 1,425,683,000	\$ 1,275,000
REVENUE	1,160,429,771	1,205,601,000	1,269,733,000	1,364,430,000	1,314,992,000	45,259,000
NET COUNTY COST	\$ 111,856,920	\$ 129,407,000	\$ 154,675,000	\$ 167,527,000	\$ 110,691,000	\$ -43,984,000
BUDGETED POSITIONS	13,330.0	13,361.0	13,361.0	15,505.0	13,335.0	-26.0
REVENUE DETAIL						
BUSINESS LICENSES	\$ 400	\$	\$	\$	\$	\$
INTEREST	1,550					
RENTS AND CONCESSIONS	45,901					
ST-PUB ASSIST-ADMIN	428,392,486	351,241,000	435,346,000	379,891,000	379,891,000	-55,455,000
ST AID-PUB ASST PROG	1,985					
STATE-OTHER	1,459,804					
FEDERAL-PUB ASST-ADM	724,849,170	853,360,000	834,193,000	984,345,000	934,907,000	100,714,000
FED AID-PUB ASST PROG	7,622					
FEDERAL-OTHER	4,464,402					
PERSONNEL SERVICES	1,676					
CHRGs FOR SVCS-OTHER	4,712					
WELFARE REPAYMENTS	50,190					
OTHER SALES	259					
MISCELLANEOUS	1,148,199	1,000,000	194,000	194,000	194,000	
SALE OF FIXED ASSETS	1,415					
TOTAL	\$ 1,160,429,771	\$ 1,205,601,000	\$ 1,269,733,000	\$ 1,364,430,000	\$ 1,314,992,000	\$ 45,259,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
ADMINISTRATION

Mission Statement

To enrich lives by providing accurate and timely benefits and effective services to individuals and families in need, which both alleviate hardship and promote personal responsibility and economic independence; through effective and caring service, focusing on positive outcomes, quality, innovation and leadership; and maintain a high standard of excellence departmentwide.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net increase of \$1.3 million in gross appropriation, a net reduction of 26.0 positions, and a \$44.0 million decrease in net County cost (NCC) primarily due to the elimination of one-time Performance Incentives (PI) funding approved by the Board of Supervisors on April 20, 2004 and June 21, 2004 to support projects that enhance services to California Work Opportunities and Responsibility to Kids (CalWORKs) participants and/or needy families. An estimated \$28.9 million will be available for the stakeholders' recommendations but has not yet been incorporated into the Proposed Budget. Upon Board approval of the recommendations, the Department will make adjustments during the Final Changes Budget phase.

2005-06 Budget Message (cont'd)

The Proposed Budget also reflects an increase of \$3.2 million and 45.0 positions associated with the Board-approved transfer of the Refugee and Immigrant Training and Employment (RITE), General Relief Opportunities for Work (GROW), Refugee Employment Program (REP), Community Services Block Grant (CSBG), and Office of Traffic Safety (OTS) programs from the Department of Community and Senior Services (DCSS). Budget reductions include:

- \$47.1 million due to the elimination of one-time only PI funding;
- \$17.4 million and 159.0 positions in the CalWORKs program;
- \$8.3 million in modification and enhancement cost savings associated with the Los Angeles Eligibility, Automated Determination, Evaluation and Reporting (LEADER) system;
- Elimination of 71.0 vacant positions to more accurately reflect actual staffing;
- \$1.9 million in the Mental Health and Substance Abuse allocations to align them with estimated State allocations;
- \$1.8 million in the Food Stamp Employment and Training (FSET) program;
- \$0.3 million and 5.0 positions in Cash Assistance Program for Immigrants program; and
- \$0.2 million and 3.0 positions in the Refugee Cash Assistance program.

These reductions are partially offset by the following increases:

- \$11.8 million in carryover funding to finance seven PI-NCC projects not completed in fiscal year (FY) 2004-05;
- \$3.1 million to enhance services to homeless families aided through the CalWORKs program;
- \$3.9 million and 65.0 positions to support Medi-Cal quality control efforts;
- \$3.2 million and 45.0 positions associated with the Board-approved transfer of RITE, GROW, CSBG, REP, and OTS programs from DCSS;
- \$0.6 million and 8.0 positions to support the LEADER system;
- \$0.8 million and 1.0 position associated with estimated increases in Supplemental Security Income appeals and medical examinations;
- \$0.2 million and 2.0 positions in FSET requirements; and
- \$17.0 million and 91.0 positions to support Medi-Cal, In-Home Supportive Services, Appeals and State Hearings, contract monitoring, staff development, information technology, clerical support and estimated increases in rents and other operating costs.

The Proposed Budget also includes \$36.0 million for Board-approved increases in salaries and employee benefits and an additional \$1.7 million in unavoidable costs resulting from increases in retiree health insurance and long-term disability insurance, partially offset by anticipated decreases in workers' compensation and unemployment insurance costs.

Strategic Planning

The Department of Public Social Services Strategic Plan identifies goals and strategies to improve performance and overcome major organizational challenges in response to changing regulations, community needs, and fiscal realities. The core areas of our plan reflect the five overarching countywide goals of Service Excellence, Workforce Excellence, Organizational Effectiveness, Fiscal Responsibility, and Children and Families' Well-Being. Objectives for the next fiscal year include the following:

Service Excellence: Continue to focus on enhancing the delivery of service to program participants. As part of the Customer Service campaigns currently underway, the Department is monitoring key areas of customer service practices to evaluate customer satisfaction. Continue to reinforce that services should be rendered timely and delivered to the public in their primary language with sensitivity, consideration, and respect.

Workforce Excellence: Continue to expand the number and types of training programs available to ensure that all staff and managers receive the training essential to improve the quality of their performance.

Organizational Effectiveness: Continue its focus to increase the timely processing of applications and redeterminations as referenced in the *Performance Counts!* indicators and operational measures. Every effort will be made to achieve an average monthly Food Stamp error rate below 7.4 percent. In addition, the Department will implement the Department of Public Social Services Total Accountability, Total Access program, a process designed to give managers a more dynamic, real-time view of performance as it happens. By regularly assessing performance trends, the Department will be able to pinpoint areas that need improvement and increase our operating efficiency.

Strategic Planning (cont'd)

Fiscal Responsibility: Continue to strengthen the effectiveness of contract management and monitoring. Computer systems will be enhanced, within available funding, to include automation changes. In addition, the Department will continue to maintain tight controls on spending and strategically prioritize departmental needs. Due to critical funding needs, continue to strive to identify and secure additional funding allocations from the State and maximize revenue sources.

Children and Families' Well-Being: Continue to improve the health and nutrition of children and families in Los Angeles County by expanding Food Stamp outreach efforts and increasing health care enrollments for children and families in underinsured areas of the County.

Critical Needs

Available State and federal funding is projected to remain consistent with the FY 2004-05 levels. Legislative advocacy efforts at the State and federal levels continue to be of critical importance to restoring or maintaining funding for programs that provide the public with services that lead to personal responsibility and economic self-sufficiency.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -47,057,000	\$ --	\$ -47,057,000	--
	<u>Performance Incentives - Net County Cost (PI-NCC)</u> : Reflects the elimination of one-time only PI-NCC funding for projects approved by the Board on April 20, 2004 and June 21, 2004. <i>Supports Countywide Strategic Plan Goal 4.</i>			
2.	\$ -8,584,000	\$ -8,584,000	\$ --	-159.0
	<u>California Work Opportunities and Responsibility to Kids (CalWORKs) Eligibility</u> : Reflects a staffing reduction due to estimated caseload decreases. <i>Supports Countywide Strategic Plan Goal 4.</i>			
3.	\$ -8,843,000	\$ -8,843,000	\$ --	--
	<u>CalWORKs Welfare-to-Work</u> : Reflects estimated decreases primarily in ancillary and transportation costs based on anticipated caseload. <i>Supports Countywide Strategic Plan Goal 4.</i>			
4.	\$ 11,800,000	\$ 11,800,000	\$ --	--
	<u>CalWORKs Welfare-to-Work</u> : Reflects the continuation of seven PI projects whose cost will be financed through the CalWORKs Single Allocation funding. These projects were previously funded with PI-NCC as approved by the Board on April 20, 2004 and June 21, 2004 for fiscal year (FY) 2004-05. <i>Supports Countywide Strategic Plan Goal 4.</i>			
5.	\$ 3,101,000	\$ 3,101,000	\$ --	--
	<u>CalWORKs Homeless</u> : Reflects additional funding to enhance services to homeless families aided through the CalWORKs program. <i>Supports Countywide Strategic Plan Goal 4.</i>			
6.	\$ 3,895,000	\$ 3,895,000	\$ --	65.0
	<u>Medi-Cal</u> : Reflects an increase in staffing to support quality control efforts. <i>Supports Countywide Strategic Plan Goal 4.</i>			

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
7.	\$ 776,000	\$ --	\$ 776,000	1.0
	<u>General Relief</u> : Reflects estimated cost increases in Supplemental Security Income appeals and a higher volume of medical examinations. <i>Supports Countywide Strategic Plan Goal 4.</i>			
8.	\$ -255,000	\$ -255,000	\$ --	-5.0
	<u>Cash Assistance Program for Immigrants</u> : Reflects a reduction in staffing due to a projected caseload decrease. <i>Supports Countywide Strategic Plan Goal 4.</i>			
9.	\$ -1,835,000	\$ -918,000	\$ -917,000	--
	<u>Food Stamp Employment and Training</u> : Reflects administrative savings from the transfer of the General Relief Opportunities for Work contract from the Department of Community and Senior Services. <i>Supports Countywide Strategic Plan Goal 4.</i>			
10.	\$ 156,000	\$ 78,000	\$ 78,000	2.0
	<u>Food Stamp Employment and Training</u> : Reflects an increase primarily associated with the Restaurant Meals Program for Homeless Families. <i>Supports Countywide Strategic Plan Goal 4.</i>			
11.	\$ -8,253,000	\$ -7,098,000	\$ -1,155,000	--
	<u>Los Angeles Eligibility, Automated Determination, Evaluation and Reporting (LEADER)</u> : Reflects lower anticipated costs for modifications and enhancements as submitted to the State in the Implementation Advance Planning Document Update. <i>Supports Countywide Strategic Plan Goal 4.</i>			
12.	\$ 560,000	\$ 482,000	\$ 78,000	8.0
	<u>LEADER</u> : Reflects an additional 8.0 positions due to an anticipated increased need primarily for maintenance and support. <i>Supports Countywide Strategic Plan Goal 4.</i>			
13.	\$ 3,150,000	\$ 3,150,000	\$ --	45.0
	<u>Community and Senior Services</u> : Reflects the transfer of Refugee and Immigrant Training and Employment, General Relief Opportunities for Work, Community Services Block Grant, Refugee Employment Program, and Office of Traffic Safety programs as approved by the Board of Supervisors on December 14, 2004. <i>Supports Countywide Strategic Plan Goal 4.</i>			
14.	\$ -1,867,000	\$ -1,867,000	\$ --	--
	<u>Supportive Services</u> : Reflects a reduction in the Mental Health and Substance Abuse allocations consistent with estimated funding levels for FY 2005-06. <i>Supports Countywide Strategic Plan Goal 4.</i>			
15.	\$ -165,000	\$ -165,000	\$ --	-3.0
	<u>Refugee Cash Assistance</u> : Reflects a reduction in staffing due to caseload decreases. <i>Supports Countywide Strategic Plan Goal 4.</i>			

Public Social Services (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
16.	\$ 700,000	\$ 595,000	\$ 105,000	10.0
	<u>In-Home Supportive Services:</u> Reflects the restoration of administrative support positions curtailed in FY 2002-03. <i>Supports Countywide Strategic Plan Goal 4.</i>			
17.	\$ 350,000	\$ 350,000	\$ --	5.0
	<u>Appeals and State Hearing:</u> Reflects an increase in staffing due to caseload increases and the continuing need to meet court deadlines. <i>Supports Countywide Strategic Plan Goal 4.</i>			
<u>Other Changes</u>				
1.	\$ 19,241,000	\$ 17,475,000	\$ 1,766,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 1,676,000	\$ 1,625,000	\$ 51,000	--
	<u>Unavoidable Cost Increases:</u> Reflects an increase in retiree health care premiums and a projected increase in long-term-disability costs based on historical experience, partially offset by a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity. Also reflects reduced unemployment insurance costs based on historical experience.			
3.	\$ 2,567,000	\$ 2,344,000	\$ 223,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ 14,291,000	\$ 13,152,000	\$ 1,139,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance of LACERA excess earnings.			
5.	\$ 3,432,000	\$ 3,123,000	\$ 309,000	23.0
	<u>Information Technology Support:</u> Reflects funding for additional staff primarily to support the Department's information technology infrastructure and the LEADER and GAIN Employment and Activity Reporting System contracts.			
6.	\$ 12,494,000	\$ 11,368,000	\$ 1,126,000	53.0
	<u>Administration and Support:</u> Reflects an additional 53.0 positions associated with contract monitoring, training program oversight, and various clerical support requirements.			

Public Social Services (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
7.	\$ -55,000	\$ --	\$ -55,000	--
<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.				
8.	\$ --	\$ --	\$ --	-71.0
<u>Miscellaneous Adjustment:</u> Reflects the deletion of 71.0 vacant positions to more accurately reflect actual staffing.				
9.	\$ --	\$ 451,000	\$ -451,000	--
<u>Appropriation/Revenue Adjustment:</u> Reflects realignment of revenue to more accurately reflect current collections.				
Total \$	1,275,000	\$ 45,259,000	\$ -43,984,000	-26.0

PUBLIC SOCIAL SERVICES

DEPARTMENTAL PROGRAM SUMMARY AND PERFORMANCE MEASURES

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Social Services				
<u>Total Program Costs</u>				
\$ 136,357,000	\$ --	\$ 112,892,000	\$ 23,465,000	1,308.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 136,357,000	\$ --	\$ 112,892,000	\$ 23,465,000	1,308.0

Authority: Mandated program - Federal Social Security Act, Title XIX; California Welfare and Institutions Code 9, Sections 12300-12317.2, 13275-13282, and 14132.95; and Federal Omnibus Budget Reconciliation Act of 1981.

Programs included are In-Home Supportive Services (IHSS), Out-of-Home Care for Adult Supplemental Security Income (SSI) recipients, Adult Protective Services, Refugee Employment Program, and the Community Services Block Grant.

In-Home Supportive Services

Program Result: Enables aged, blind, and disabled low-income individuals to remain safely in their own homes - enhancing their lives and enabling them to remain active participants in their community.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Customer service and satisfaction ratings ⁽¹⁾	n/a	n/a	n/a	n/a
Percent of IHSS offices with assessed hours within the ± 10 percent countywide average ⁽²⁾	37.5%	50.0%	62.5%	87.5%
Percent of applications accurately approved ⁽³⁾	n/a	n/a	n/a	n/a
Percent of applications for which eligibility is determined in a timely manner	92.9%	94.1%	94.5%	95.0%
Percent of reassessments completed within one year ⁽³⁾	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Percent of IHSS consumers who qualify and receive personal care services ⁽³⁾	n/a	n/a	n/a	n/a
Number of IHSS consumers served (monthly average)	125,467	135,782	144,000	152,800

Explanatory Note(s):

(1) Data will be available by July 2005.

(2) The number of assessed hours within ± 10 percent of the countywide average for fiscal year (FY) 2004-05 is 85 - 104.

(3) Data will be available by March 2005.

n/a = not available

Public Social Services (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. California Work Opportunities and Responsibility to Kids (CalWORKs)				
<u>Total Program Costs</u>				
\$ 573,426,000	\$ --	\$ 568,995,000	\$ 4,431,000	4,632.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 573,426,000	\$ --	\$ 568,995,000	\$ 4,431,000	4,632.0

Authority: Mandated program - United States Code Title 42, Chapter 7, Subchapter IV, Part A, Sections 601 - 619; and California Welfare and Institutions Code 9, Sections 11200 - 11526.5.

Programs included are CalWORKs Eligibility, Welfare-to-Work, Cal-Learn, and Child Care. Programs provide temporary assistance to children and families for basic needs and child care services, and help participants with a full range of training, educational, employment, post-employment, and supportive services.

CalWORKs

Program Result: Low-income families are employed and children are lifted out of poverty.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of households with children in Los Angeles County living below the federal poverty level ⁽¹⁾	19.9%	20.4%	n/a	n/a
Percent of Greater Avenues for Independence (GAIN) registrants placed in jobs (monthly average)	7.3%	6.8%	6.8%	7.0%
Average hourly wage at job placement	\$7.88	\$8.10	\$8.11	\$8.13
Percent of aided welfare-to-work participants who are employed ⁽²⁾	n/a	28.4%	28.8%	29.0%
Percent of aided welfare-to-work participants engaged in education and training (monthly average) ⁽²⁾	n/a	13.3%	14.8%	15.0%
Percent of persons referred to clinical assessment, domestic violence, mental health, and/or substance abuse services who commence participation	59.4%	54.7%	58.0%	60.0%
Percent of former CalWORKs households back on aid after 12 months ⁽³⁾	n/a	n/a	n/a	n/a
Percent of CalWORKs applications for which eligibility is determined within 45 days	84.2%	89.3%	90.0%	91.0%
Percent of GAIN registrants actively engaged in welfare-to-work activities ⁽³⁾	n/a	n/a	n/a	n/a
Percent of mandatory welfare-to-work participants enrolled in GAIN ⁽³⁾	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Number of CalWORKs cases (monthly average)	177,215	168,365	165,000	161,000
Number of CalWORKs applications taken (monthly average)	10,831	10,947	10,300	9,700
Percent completed of the CalWORKs redeterminations due ⁽⁴⁾	n/a	n/a	92.8%	93.0%
Number of children receiving Stage 1/Stage 2 Child Care (monthly average)	54,651	48,924	48,000	48,000

Public Social Services (cont'd)

Explanatory Note(s):

- (1) We will be working with the Chief Administrative Office (CAO) - Service Integration Branch (SIB) to obtain the latest data
 - (2) Data is available from January 2004.
 - (3) Data will be available by March 2005.
 - (4) Data is available from July 2004.
- n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Other Public Welfare</u>				
<u>Total Program Costs</u>				
\$ 662,936,000	\$ --	\$ 584,199,000	\$ 78,737,000	6,681.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 662,936,000	\$ --	\$ 584,199,000	\$ 78,737,000	6,681.0

Authority: Mandated program - The Federal Food Stamp Act of 1977 as amended through Public Law 108-269, July 2, 2004; State Welfare and Institutions Code Sections 18900-18923; United States Government Code Title XIX, Social Security Act; California Welfare and Institutions Code Section 14000; and California Code of Regulations Title 22.

Programs included are Non-Assistance Food Stamps, Medi-Cal, General Relief, Refugee Cash Assistance, Food Stamps Employment and Training, and Cash Assistance Programs for Immigrants (CAPI). Programs provide benefits for low-income households to obtain food and health care services, as well as financial assistance to indigent adults, refugees, and blind or disabled legal immigrants.

Food Stamps

The Food Stamp program was established to improve the nutrition of people in low-income households. It does that by increasing their food-buying power, so they are able to purchase the amount of food their household needs.

Program Result: Low-income households increase their ability to purchase food through use of Food Stamp benefits.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of households receiving Food Stamps 12 months after CalWORKs is terminated ⁽²⁾	n/a	n/a	n/a	n/a
Percent of Food Stamp applications for which eligibility is determined within 30 days	77.6%	77.8%	80.0%	85.0%
Percent of accurate Food Stamp payments	90.9%	92.9%	93.0%	93.0%
<u>Operational Measures</u>				
Number of persons informed and educated on the availability of the Food Stamp program beyond Department of Public Social Services locations and through community engagements (e.g., schools, food pantries, health fairs)	23,300	15,000	50,000	60,000
Number of households receiving Food Stamp benefits (monthly average)	270,969	271,017	284,600	298,800
Number of persons potentially eligible for, but do not receive, Food Stamp benefits ⁽¹⁾	n/a	n/a	n/a	n/a
Number of community and faith-based organizations that received Food Stamp program training	5	21	30	40

Public Social Services (cont'd)

Explanatory Note(s):

- (1) We will be working with CAO-SIB to obtain the latest data.
 - (2) Data will be available by March 2005.
- n/a = not available

General Relief (GR)

General Relief is a County-funded program that provides temporary cash aid to indigent adults who are ineligible for State or federal assistance.

Program Result: Indigent adults without minor children are either working or receiving State/federal disability benefits and experience less homelessness.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of General Relief Opportunities for Work (GROW) participants placed in jobs (monthly average)	948	896	910	930
Average wage at job placement	\$7.65	\$8.00	\$8.01	\$8.03
Number of GROW participants engaged in education and training (monthly average)	850	853	860	860
Number of GROW participants receiving specialized supportive services (monthly average)	181	385	390	390
Number of disabled participants who were approved for SSI or CAPI	6,243	6,579	6,500	6,500
Percent of GR applications for which eligibility is determined within 30 days	78.6%	81.7%	85.0%	90.0%
<u>Operational Measures</u>				
Number of GR applications received	178,985	162,628	165,000	165,500
Number of GR cases (monthly average)	58,935	58,799	59,700	59,900
Number of GROW participants ⁽¹⁾	n/a	n/a	n/a	n/a
Number of individuals evaluated for mental health issues	14,110	16,230	16,250	16,300
Number of disabled participants evaluated for eligibility to SSI	16,569	14,732	13,000	13,000
Number of homeless applicants who were issued a voucher for emergency shelter	10,827	11,779	11,800	11,800

Explanatory Note(s):

- (1) Data will be available by March 2005.

Medi-Cal

The Medi-Cal program provides free or low-cost health care coverage to low-income children, families, and adults who are elderly or disabled.

Program Result: Low-income children, families, and elderly/disabled adults have comprehensive health care coverage.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of persons enrolled in Medi-Cal through outreach	114,697	142,173	146,000	151,000
Percent of non-disability linked applications for which eligibility is determined within 45 days	65.5%	72.1%	85.0%	90.0%
Percent of redeterminations completed	n/a	94.0%	94.5%	95.0%
Percent of redeterminations resulting in on-going eligibility	n/a	53.7%	63.0%	70.0%

Public Social Services (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of children enrolled in Medi-Cal ⁽¹⁾	1,147,091	1,132,273	1,164,000	1,202,000
Average time on Medi-Cal of currently eligible children ⁽²⁾	n/a	n/a	n/a	n/a
Number of adults enrolled in Medi-Cal ⁽¹⁾	672,358	670,758	672,000	712,000
Average time on Medi-Cal of currently eligible adults ⁽²⁾	n/a	n/a	n/a	n/a

Explanatory Note(s):

- (1) The monthly average number of children and adults enrolled in Medi-Cal includes medical assistance only and CalWORKs participants.
 - (2) Data will be available by March 2005.
- n/a = not available

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. <u>Public Assistance</u>				
<u>Total Program Costs</u>				
\$ 1,661,233,000	\$ --	\$ 1,400,613,000	\$ 260,620,000	--
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 1,661,233,000	\$ --	\$ 1,400,613,000	\$ 260,620,000	--

Authority: Mandated programs - California Welfare and Institutions Code Division 9.

Aid programs for children, families, and individuals designed to provide temporary assistance to meet basic needs and supportive services to aged, blind, or disabled persons.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
5. <u>Administration</u>				
<u>Total Program Costs</u>				
\$ 53,826,000	\$ 862,000	\$ 48,906,000	\$ 4,058,000	714.0
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 53,826,000	\$ 862,000	\$ 48,906,000	\$ 4,058,000	714.0

Authority: Non-mandated, discretionary program.

Provides executive management and administrative support to the Department, which includes the executive office, budget planning and control, accounting, contracting, property management, benefit issuance, procurement, personnel, and payroll services.

Public Social Services (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
<u>Net Program Costs</u>				
\$ 3,087,778,000	\$ 862,000	\$ 2,715,605,000	\$ 371,311,000	13,335.0

PUBLIC SOCIAL SERVICES - ADMINISTRATION

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	484,918,000	525,137,000	543,621,000	18,484,000
Employee Benefits	261,532,000	269,418,000	293,368,000	23,950,000
Total Salaries and Employee Benefits	746,450,000	794,555,000	836,989,000	42,434,000
<u>Services and Supplies</u>				
Administrative and General	331,000	331,000	0	-331,000
Administrative Services	0	0	9,893,000	9,893,000
Communications	15,538,000	18,631,000	1,049,000	-17,582,000
Computer Equipment-noncapital	3,310,000	7,788,000	0	-7,788,000
Computer Software	2,192,000	1,960,000	0	-1,960,000
Computing-Mainframe	0	0	6,414,000	6,414,000
Computing-Personal	0	0	7,272,000	7,272,000
Contracted Program Services	0	0	174,609,000	174,609,000
Information Technology Services	17,318,000	19,156,000	52,295,000	33,139,000
Insurance	679,000	621,000	942,000	321,000
Maintenance-Buildings and Improvements	8,969,000	9,699,000	14,071,000	4,372,000
Maintenance-Equipment	10,000	10,000	500,000	490,000
Memberships	100,000	100,000	100,000	0
Miscellaneous Expense	0	0	69,000	69,000
Office Expense	0	0	26,827,000	26,827,000
Office Expense-Other	1,990,000	1,930,000	0	-1,930,000
Office Expense-Postage	8,638,000	10,500,000	0	-10,500,000
Office Expense-Stat and Forms	11,520,000	11,121,000	0	-11,121,000
Professional and Specialized Services	241,926,000	259,835,000	0	-259,835,000
Professional Services	0	0	10,780,000	10,780,000
Publication and Legal Notices	0	0	160,000	160,000
Rents and Leases-Bldg and Improvements	51,000,000	53,720,000	57,744,000	4,024,000
Rents and Leases-Equipment	4,160,000	5,590,000	4,250,000	-1,340,000
Special Departmental Expense	49,147,000	43,318,000	1,731,000	-41,587,000
Technical Services	0	0	18,717,000	18,717,000
Telecommunications	831,000	2,640,000	18,600,000	15,960,000
Training	540,000	1,150,000	2,539,000	1,389,000
Transportation and Travel	0	0	2,148,000	2,148,000
Transportation and Travel-Auto Mileage	1,600,000	1,600,000	0	-1,600,000
Transportation and Travel-Auto Service	112,000	112,000	0	-112,000
Transportation and Travel-Other	14,000	14,000	0	-14,000
Transportation and Travel-Traveling	397,000	496,000	0	-496,000
Utilities	4,849,000	5,933,000	5,933,000	0
Total Services and Supplies	425,171,000	456,255,000	416,643,000	-39,612,000

Public Social Services - Administration (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Judgments and Damages	250,000	250,000	451,000	201,000
Other Charges	134,662,000	139,881,000	0	-139,881,000
Retirement of Other Long-Term Debt	1,999,000	1,999,000	1,825,000	-174,000
Support and Care of Persons	26,700,000	29,600,000	170,289,000	140,689,000
Taxes and Assessments	5,000	5,000	5,000	0
Total Other Charges	163,616,000	171,735,000	172,570,000	835,000
<u>Fixed Assets</u>				
Equipment:				
Computer Info and Data Processing Sys	633,000	2,725,000	0	-2,725,000
Computers, Mainframe	0	0	277,000	277,000
Vehicles and Transportation Equipment	0	0	66,000	66,000
Total Equipment	633,000	2,725,000	343,000	-2,382,000
Total Fixed Assets	633,000	2,725,000	343,000	-2,382,000
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	1,335,870,000	1,425,270,000	1,426,545,000	1,275,000
Less: Intrafund Transfers	862,000	862,000	862,000	0
TOTAL NET REQUIREMENTS	1,335,008,000	1,424,408,000	1,425,683,000	1,275,000
REVENUES:				
Intergovernmental Revenues-Federal	853,360,000	834,193,000	934,907,000	100,714,000
Intergovernmental Revenues-State	351,241,000	435,346,000	379,891,000	-55,455,000
Miscellaneous Revenues	1,000,000	194,000	194,000	0
TOTAL REVENUES	1,205,601,000	1,269,733,000	1,314,992,000	45,259,000
NET COUNTY COST	129,407,000	154,675,000	110,691,000	-43,984,000

PUBLIC SOCIAL SERVICES - ASSISTANCE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 26,995,184	\$ 48,833,000	\$ 51,488,000	\$ 70,533,000	\$ 70,533,000	\$ 19,045,000
OTHER CHARGES	1,502,451,033	1,513,299,000	1,660,649,000	1,720,006,000	1,590,700,000	-69,949,000
GROSS TOTAL	\$ 1,529,446,217	\$ 1,562,132,000	\$ 1,712,137,000	\$ 1,790,539,000	\$ 1,661,233,000	\$ -50,904,000
REVENUE	1,279,879,875	1,310,410,000	1,423,978,000	1,520,666,000	1,400,613,000	-23,365,000
NET COUNTY COST	\$ 249,566,342	\$ 251,722,000	\$ 288,159,000	\$ 269,873,000	\$ 260,620,000	\$ -27,539,000
REVENUE DETAIL						
ST AID-PUB ASST PROG	\$ 333,146,725	\$ 575,899,000	\$ 645,782,000	\$ 669,002,000	\$ 608,334,000	\$ -37,448,000
STATE-OTHER	1,799,480					
STATE-REALIGNMENT REV	130,950,117	147,557,000	123,892,000	158,531,000	158,531,000	34,639,000
FED AID-PUB ASST PROG	786,308,114	563,456,000	630,827,000	670,039,000	610,076,000	-20,751,000
FEDERAL-OTHER	13,705,121	13,480,000	13,480,000	13,116,000	13,116,000	-364,000
OTHER GOVT AGENCIES	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	
WELFARE REPAYMENTS	8,112,955	5,494,000	5,508,000	5,507,000	5,507,000	-1,000
MISCELLANEOUS	3,857,363	2,524,000	2,489,000	2,471,000	3,049,000	560,000
TOTAL	\$ 1,279,879,875	\$ 1,310,410,000	\$ 1,423,978,000	\$ 1,520,666,000	\$ 1,400,613,000	\$ -23,365,000

2005-06 Budget Message

The Public Social Services - Assistance Budget funds public assistance and social services programs mandated by the federal, State, and County governments. These programs include: California Work Opportunities and Responsibility to Kids (CalWORKs); Indigent Aid/General Relief (GR); In-Home Supportive Services (IHSS); Refugee Resettlement Program/Refugee Cash Assistance (RRP/RCA); Cash Assistance Program for Immigrants (CAPI); Refugee Employment Program (REP); and the Community Services Block Grant (CSBG), which includes the Traffic Safety Program.

The 2005-06 Proposed Budget for Assistance reflects lower assistance and provider payment costs due to decreasing caseloads in CalWORKs, RRP/RCA and CAPI, partially offset by caseload growth in IHSS and GR, cost-of-living adjustment increases in CalWORKs, and the inclusion of the REP and CSBG programs formerly administered by the Department of Community and Senior Services. Assistance expenditures are projected to decrease by \$50.9 million. Revenues are projected below the 2004-05 budgeted level by \$23.4 million due to a decrease in reimbursable expenditures, offset by increases in Realignment Sales Tax revenue for IHSS and CalWORKs and the inclusion of the REP and CSBG programs.

The estimated \$27.5 million decrease in net County cost (NCC) is comprised of the following:

- IHSS: Caseload is projected to grow at a rate of 2.3 percent from the budgeted level, enrollment in the Provider Health Care Plan is projected to increase by 14.5 percent, and the Personal Assistance Services Council, the employer of record for IHSS Providers, will have increased administrative costs of 16.8 percent resulting in an additional funding need of \$12.8 million. These additional costs will be fully offset by \$6.2 million of federal and State revenue, and an estimated increase of \$30.2 million in Realignment Sales Tax revenue for an overall reduction of \$23.5 million in NCC;
- GR: Estimated caseload increases and additional costs associated with homeless shelter placements will result in an additional NCC of \$2.5 million; and,

2005-06 Budget Message (cont'd)

- CalWORKs: Cost-of-living adjustment increases and judgments resulting in a NCC increase of \$1.3 million will be fully offset by cost reductions of \$3.1 million from estimated caseload and average cost per case declines, Realignment Sales Tax revenue of \$4.5 million and a net increase in Child Support collection revenues of \$0.2 million. The result is a \$6.5 million reduction in NCC.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 5,145,000	\$ --	\$ 5,145,000	--
	<u>In-Home Supportive Services (IHSS)</u> : Reflects a projected IHSS caseload increase of 2.3 percent from the budgeted level.			
2.	\$ 230,000	\$ --	\$ 230,000	--
	<u>IHSS</u> : Reflects an increase in workers' compensation costs and Case Management Information and Payroll System charges based on projected caseload growth.			
3.	\$ 6,975,000	\$ 5,754,000	\$ 1,221,000	--
	<u>IHSS</u> : Reflects an increase in expenditures for the Provider Health Care Plan due to an increase in enrollments.			
4.	\$ 420,000	\$ 347,000	\$ 73,000	--
	<u>IHSS</u> : Reflects funding for increased Personal Assistance Services Council (PASC) administrative costs.			
5.	\$ 1,347,000	\$ --	\$ 1,347,000	--
	<u>General Relief (GR)</u> : Reflects increased expenditures due to a projected 0.8 percent increase in caseloads from the 2004-05 budget level.			
6.	\$ 1,000,000	\$ --	\$ 1,000,000	--
	<u>GR</u> : Reflects an increase in expenditures for the provision of emergency shelter to GR participants in outlying areas of the County.			
7.	\$ -203,000	\$ --	\$ -203,000	--
	<u>GR</u> : Reflects a decrease in the average cost per case.			
8.	\$ -26,037,000	\$ -25,386,000	\$ -651,000	--
	<u>California Work Opportunities and Responsibility to Kids (CalWORKs)</u> : Reflects a decrease in costs due to caseload reduction.			
9.	\$ -99,230,000	\$ -96,750,000	\$ -2,480,000	--
	<u>CalWORKs</u> : Reflects a decrease in expenditures resulting from a lower than budgeted average cost per case.			

Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
<u>Program Changes</u> (cont'd)				
10.	\$ 51,329,000	\$ 50,046,000	\$ 1,283,000	--
	<u>CalWORKs</u> : Reflects an increase in expenditures resulting from the July 2005 cost-of-living adjustment.			
11.	\$ 1,676,000	\$ 1,634,000	\$ 42,000	--
	<u>CalWORKs</u> : Reflects an increase associated with the Fry lawsuit in which the State was ordered to provide CalWORKs cash aid to otherwise eligible 18 year olds who are attending school full-time and are not expected to graduate prior to age 19 due to a disability.			
12.	\$ -841,000	\$ -841,000	\$ --	--
	<u>Refugee Cash Assistance</u> : Reflects decreased expenditures due to caseload and cost per case decreases, partially offset by cost-of-living adjustment increases.			
13.	\$ -4,365,000	\$ -4,365,000	\$ --	--
	<u>Cash Assistance Program for Immigrants</u> : Reflects decreased expenditures primarily due to caseload reductions and decreases in the average cost per case. Savings are partially offset by cost-of-living adjustment increases.			
14.	\$ 4,800,000	\$ 4,800,000	\$ --	--
	<u>Refugee Employment Program</u> : Reflects the transfer of this program from the Department of Community and Senior Services (CSS) as approved by the Board of Supervisors on December 14, 2004.			
15.	\$ 6,500,000	\$ 6,500,000	\$ --	--
	<u>Community Services Block Grant and Traffic Safety Program</u> : Reflects the transfer of these programs from CSS as approved by the Board of Supervisors on December 14, 2004.			
<u>Other Changes</u>				
1.	\$ --	\$ 62,000	\$ -62,000	--
	<u>IHSS</u> : Reflects an increase in federal revenue for PASC administrative costs resulting from implementation of the IHSS Plus Waiver.			
2.	\$ --	\$ 30,174,000	\$ -30,174,000	--
	<u>IHSS</u> : Reflects increased Realignment Sales Tax revenue.			
3.	\$ --	\$ -383,000	\$ 383,000	--
	<u>GR</u> : Reflects a decrease in Interim Assistance Repayment and miscellaneous revenue.			
4.	\$ --	\$ 4,465,000	\$ -4,465,000	--
	<u>CalWORKs</u> : Reflects a projected increase in Realignment Sales Tax revenue.			

Public Social Services (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
5.	\$ 350,000	\$ 578,000	\$ -228,000	--
<u>CalWORKs</u> : Reflects an intrafund transfer to Child Support Services Department as incentive for collections, fully offset by increased Child Support collections.				
Total \$	-50,904,000	\$ -23,365,000	\$ -27,539,000	0.0

PSS-CASH ASSISTANCE PROGRAM FOR IMMIGRANTS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
OTHER CHARGES	\$ 24,847,694	\$ 24,436,000	\$ 29,184,000	\$ 24,819,000	\$ 24,819,000	\$ -4,365,000
REVENUE	24,838,907	24,436,000	29,184,000	24,819,000	24,819,000	-4,365,000
NET COUNTY COST	\$ 8,787	\$	\$	\$	\$	\$
REVENUE DETAIL						
ST AID-PUB ASST PROG	\$ 24,834,846	\$ 24,436,000	\$ 29,184,000	\$ 24,819,000	\$ 24,819,000	\$ -4,365,000
STATE-OTHER	-287					
MISCELLANEOUS	4,348					
TOTAL	\$ 24,838,907	\$ 24,436,000	\$ 29,184,000	\$ 24,819,000	\$ 24,819,000	\$ -4,365,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
AID PROGRAMS

PSS-REFUGEE EMPLOYMENT PROGRAM

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$	\$	\$	\$ 4,800,000	\$ 4,800,000	\$ 4,800,000
REVENUE				4,800,000	4,800,000	4,800,000
NET COUNTY COST	\$	\$	\$	\$	\$	\$
REVENUE DETAIL						
FED AID-PUB ASST PROG	\$	\$	\$	\$ 4,800,000	\$ 4,800,000	\$ 4,800,000
TOTAL	\$	\$	\$	\$ 4,800,000	\$ 4,800,000	\$ 4,800,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

PSS-COMMUNITY SERVICES BLOCK GRANT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$	\$	\$	\$ 6,500,000	\$ 6,500,000	\$ 6,500,000
REVENUE				6,500,000	6,500,000	6,500,000
NET COUNTY COST	\$	\$	\$	\$	\$	\$
REVENUE DETAIL						

FED AID-PUB ASST PROG	\$	\$	\$	\$ 6,500,000	\$ 6,500,000	\$ 6,500,000
TOTAL	\$	\$	\$	\$ 6,500,000	\$ 6,500,000	\$ 6,500,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC ASSISTANCE		OTHER ASSISTANCE	

PUBLIC SOCIAL SERVICES - ASSISTANCE

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>California Work Opportunities and Responsibility to Kids (CalWORKs)</u>				
<u>Total Program Costs</u>				
\$ 1,168,017,000	\$ --	\$ 1,145,072,000	\$ 22,945,000	--
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 1,168,017,000	\$ --	\$ 1,145,072,000	\$ 22,945,000	--

Authority: Mandated program - California Welfare and Institutions (W&I) Code Section 11450.

The CalWORKs Program is a cash aid program for children and families designed to provide temporary assistance for basic needs in times of crisis. While providing time-limited assistance, the program establishes work requirements and provides a broad spectrum of welfare-to-work services designed to help remove barriers to employment and to help families become economically self-sufficient.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>General Relief</u>				
<u>Total Program Costs</u>				
\$ 171,694,000	\$ --	\$ 15,458,000	\$ 156,236,000	--
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 171,694,000	\$ --	\$ 15,458,000	\$ 156,236,000	--

Authority: Mandated program - California W&I Code Section 17000.

The General Relief program provides financial assistance to indigents and certain refugee families who are not eligible for federal or State assistance programs and provides emergency assistance to individuals and families in temporary need.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>In-Home Supportive Services (IHSS)</u>				
<u>Total Program Costs</u>				
\$ 283,685,000	\$ --	\$ 202,246,000	\$ 81,439,000	--
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--

Public Social Services (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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3. In-Home Supportive Services (IHSS) (cont'd)

Net Program Costs

\$ 283,685,000	\$ --	\$ 202,246,000	\$ 81,439,000	--
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Authority: Mandated program - California W&I Code Sections 12300-12314 and 14132.95.

The IHSS program provides supportive services to aged, blind, or disabled persons who are unable to perform all of the personal and household services needed to maintain independent living and who cannot safely remain in their own homes unless such services are provided.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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4. Refugee Resettlement Program/Refugee Cash Assistance

Total Program Costs

\$ 1,718,000	\$ --	\$ 1,718,000	\$ --	--
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Less Administration

\$ --	\$ --	\$ --	\$ --	--
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Net Program Costs

\$ 1,718,000	\$ --	\$ 1,718,000	\$ --	--
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Authority: Mandated program - California W&I Code Sections 13000-13008.

Refugee Cash Assistance provides a cash grant to adult refugees for the first eight months of settlement in the United States.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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5. Cash Assistance Program for Immigrants (CAPI)

Total Program Costs

\$ 24,819,000	\$ --	\$ 24,819,000	\$ --	--
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Less Administration

\$ --	\$ --	\$ --	\$ --	--
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Net Program Costs

\$ 24,819,000	\$ --	\$ 24,819,000	\$ --	--
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Authority: Mandated program - California W&I Code, Chapter 10.3.

The CAPI program was implemented November 1, 1998 and is a State administered, County-operated program. CAPI provides cash assistance to aged, blind, or disabled legal immigrants who meet the Supplemental Security Income/State Supplemental Program (SSI/SSP) eligibility requirements in effect as of August 21, 1996, and all other SSI/SSP eligibility requirements, but cannot receive SSI/SSP benefits due to a change in federal law.

Public Social Services (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
6. <u>Refugee Employment Program</u>				
<u>Total Program Costs</u>				
\$ 4,800,000	\$ --	\$ 4,800,000	\$ --	--
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 4,800,000	\$ --	\$ 4,800,000	\$ --	--

Authority: Mandated program - California W&I Code Sections 13275-13282.

The Refugee Employment Program, funded by the Refugee Employment and Social Services and Targeted Assistance formula grants, provides countywide employment assistance to refugees. The program helps refugees overcome multiple barriers to employment and provides post-employment services to ease their transition from assistance to self-sufficiency.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
7. <u>Community Services Block Grant (CSBG) and Traffic Safety Programs</u>				
<u>Total Program Costs</u>				
\$ 6,500,000	\$ --	\$ 6,500,000	\$ --	--
<u>Less Administration</u>				
\$ --	\$ --	\$ --	\$ --	--
<u>Net Program Costs</u>				
\$ 6,500,000	\$ --	\$ 6,500,000	\$ --	--

Authority: CSBG - United States Code, Title 42, Chapter 106.

Traffic Safety - National Highway Safety Act and Transportation Equity Act for the 21st Century (TEA-21).

The CSBG program assists low-income individuals and families transition from crisis to stable situations by providing services consisting of employment training/placement, counseling, education, health services, housing assistance, youth services, emergency services, nutrition, and referrals to other programs. The purpose of the Traffic Safety program is to reduce vehicular and pedestrian accidents in low-income areas throughout the County by providing a variety of services to low-income drivers, passengers, and pedestrians.

Net Program Costs

\$ 1,661,233,000	\$ 0	\$ 1,400,613,000	\$ 260,620,000	0.0
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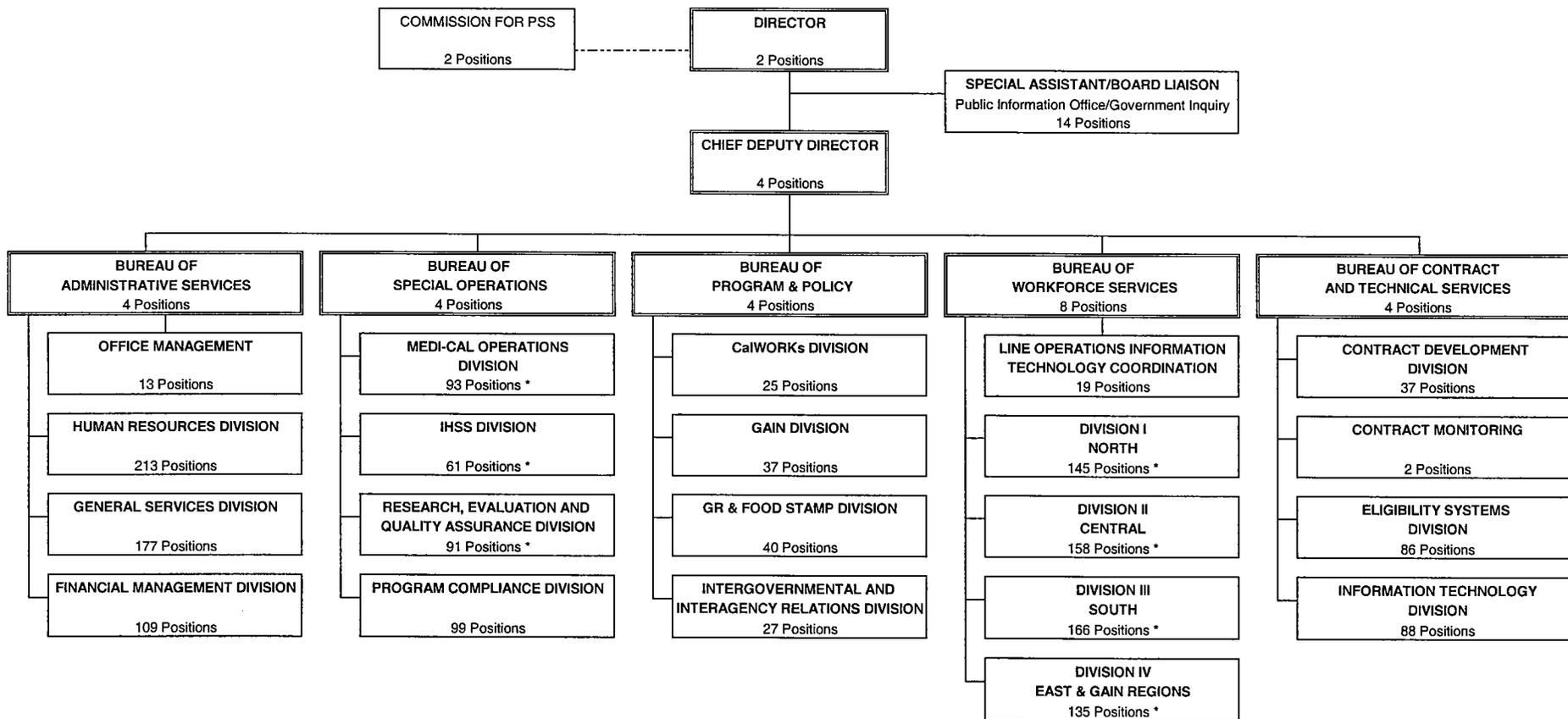
PUBLIC SOCIAL SERVICES - ASSISTANCE

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Contracted Program Services	0	0	70,533,000	70,533,000
Professional and Specialized Services	48,833,000	51,488,000	0	-51,488,000
Total Services and Supplies	48,833,000	51,488,000	70,533,000	19,045,000
<u>Other Charges</u>				
Other Charges	1,513,299,000	1,660,649,000	0	-1,660,649,000
Support and Care of Persons	0	0	1,590,700,000	1,590,700,000
Total Other Charges	1,513,299,000	1,660,649,000	1,590,700,000	-69,949,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	1,562,132,000	1,712,137,000	1,661,233,000	-50,904,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	1,562,132,000	1,712,137,000	1,661,233,000	-50,904,000
REVENUES:				
Intergovernmental Revenues-Federal	576,936,000	644,307,000	623,192,000	-21,115,000
Intergovernmental Revenues-State	723,456,000	769,674,000	766,865,000	-2,809,000
Intergovernmental Revenues-Other	2,000,000	2,000,000	2,000,000	0
Miscellaneous Revenues	8,018,000	7,997,000	8,556,000	559,000
TOTAL REVENUES	1,310,410,000	1,423,978,000	1,400,613,000	-23,365,000
NET COUNTY COST	251,722,000	288,159,000	260,620,000	-27,539,000

DEPARTMENT OF PUBLIC SOCIAL SERVICES

BRYCE YOKOMIZO, DIRECTOR
 FY 2004-05 Proposed Budget Total Positions = 13,330.0



50.27

* Line Operations direct service staffing is budgeted as a whole. All districts / regions are budgeted management and support staff only. District / regional office caseloads determine the number of direct service positions allocated to each location including the first line supervisors and clerical support. Direct service positions driven by caseloads total 11,463.

PUBLIC WORKS
DONALD L. WOLFE, ACTING DIRECTOR

COUNTY ENGINEER

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 39,940,477	\$ 42,667,000	\$ 47,576,000	\$ 52,397,000	\$ 51,466,000	\$ 3,890,000
OTHER CHARGES	158,158	325,000	449,000	389,000	389,000	-60,000
FIXED ASSETS-EQUIP		220,000	220,000	240,000	240,000	20,000
RESIDUAL EQUITY TRANS	247,056	221,000	221,000	199,000	199,000	-22,000
GROSS TOTAL	\$ 40,345,691	\$ 43,433,000	\$ 48,466,000	\$ 53,225,000	\$ 52,294,000	\$ 3,828,000
REVENUE	45,167,391	42,846,000	47,633,000	51,107,000	51,107,000	3,474,000
NET COUNTY COST	\$ -4,821,700	\$ 587,000	\$ 833,000	\$ 2,118,000	\$ 1,187,000	\$ 354,000
REVENUE DETAIL						
CONSTRUCTION PERMITS	\$ 17,322,419	\$ 14,817,000	\$ 18,544,000	\$ 18,191,000	\$ 18,191,000	\$ -353,000
PEN/INT/COSTS-DEL TAX	140,784	140,000	49,000	82,000	82,000	33,000
INTEREST	247,987	264,000	295,000	320,000	320,000	25,000
STATE-OTHER	101,830	182,000	235,000	225,000	225,000	-10,000
FEDERAL AID-DISASTER	71,307					
FEDERAL-OTHER	1,039,080	965,000	990,000	1,231,000	1,231,000	241,000
PLANNING & ENG SVCS	20,485,782	20,528,000	22,224,000	24,554,000	24,554,000	2,330,000
AGRICULTURAL SERVICES	7,796					
RECORDING FEES	689					
ROAD & STREET SVCS	132					
SANITATION SERVICES	3,348,853	3,098,000	3,084,000	3,428,000	3,428,000	344,000
CHRGs FOR SVCS-OTHER	2,019,187	2,587,000	1,904,000	2,792,000	2,792,000	888,000
OTHER SALES	853					
MISCELLANEOUS	380,692	265,000	308,000	284,000	284,000	-24,000
TOTAL	\$ 45,167,391	\$ 42,846,000	\$ 47,633,000	\$ 51,107,000	\$ 51,107,000	\$ 3,474,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Mission Statement

To provide public works services in a responsive, efficient, and cost-effective manner. Specific to County communities, the mission is to provide an improved quality of life through the promotion of safe building construction, orderly land development, and maintenance of clean and secure properties.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects an increase in appropriation of \$3,828,000 primarily due to cost-of-living increases and an increase in anticipated demand for services. The majority of services provided are required by federal, State and local mandates, and are funded by fees for services. Service levels for land development and private building construction are anticipated to remain at high levels. This Budget continues funding for the nuisance abatement and neighborhood enhancement programs.

Strategic Planning

In providing high quality public services related to the health, safety and the well-being of individuals, families, businesses, and communities, the programs in the County Engineer Budget are consistent with the County Strategic Plan Organizational Goals of Service Excellence and Workforce Excellence.

Strategic Planning (cont'd)

In fiscal year (FY) 2004-05, the number of building permits issued for private construction projects was approximately 67,000 at an estimated construction valuation of \$1.6 billion. Constituents in the County have access to building construction information at any of eleven local Building and Safety offices and are provided with professional and responsive service through plan review and project site inspections.

To maximize public safety, on-going training is provided to the workforce in the County Engineer Budget. Such training also serves to enhance their personal and technical growth. Specialized training is provided in mandated subjects such as the California Building Code and provides for a higher standard of compliance.

Critical Needs

- Additional funding of \$260,000 is needed for the State-mandated Record of Survey Checks submitted by private surveyors and other agencies. The program is currently receiving only 10 percent compliance. An increase in fees may further reduce the level of compliance based on the experience of neighboring counties.
- Under the requirements of the National Pollution Discharge Elimination System (NPDES), the County of Los Angeles was identified as a permittee separate from the Flood Control District. In FY 2005-06, the County will be required to pay a \$70,000 permit fee to the Regional Water Quality Control Board as required by the Federal Clean Water Act. As the NPDES coordinator, Public Works requests an additional \$70,000 of net County cost to pay for the countywide permit fee.
- Additional funding of \$376,000 is needed to finance the increased demand of property rehabilitation services. Without this additional funding, the Department will not be able to respond to all requests for investigations from the public.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 842,000	\$ 842,000	\$ --	--
	<i><u>Building Permits and Inspection:</u> Reflects an anticipated increase in services associated with building permits and plan check activities, partially offset by a decrease in charges related to litigation and support services. Supports Countywide Strategic Plan Goals 1, 2, 3, and 6.</i>			
2.	\$ -2,000	\$ -2,000	\$ --	--
	<i><u>Encroachment Permit Issuance and Inspection:</u> Reflects a decrease in geotechnical/report review activities. Supports Countywide Strategic Plan Goal 4.</i>			
3.	\$ 255,000	\$ 255,000	\$ --	--
	<i><u>Land Development:</u> Reflects an anticipated increase in land development activities, partially offset by a decrease in activities related to the Land Development Management Agency (LDMA). The LDMA provides aid to developers and subdividers to process their projects through Public Works and provide guidance on completing those projects expeditiously. Supports Countywide Strategic Plan Goals 1, 2, 3, and 6.</i>			
4.	\$ 752,000	\$ 752,000	\$ --	--
	<i><u>Mapping and Information Services:</u> Reflects an increase in mapping service needs. Supports Countywide Strategic Plan Goals 1, 2, 3, and 6.</i>			

Public Works - County Engineer (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
5.	\$ 738,000	\$ 738,000	\$ --	--
<u>Public Works Services to Cities and Agencies:</u> Reflects an increase in billable services provided to cities and agencies. <i>Supports Countywide Strategic Plan Goals 1, 2, and 3.</i>				
6.	\$ 6,000	\$ 6,000	\$ --	--
<u>Real Property Management:</u> Reflects a slight increase in real property management services. <i>Supports Countywide Strategic Plan Goals 1, 2, and 3.</i>				
7.	\$ 249,000	\$ 249,000	\$ --	--
<u>Regulation of Industrial Waste and Underground Tanks:</u> Reflects increases in industrial waste enforcement and underground tank permit monitoring activities. <i>Supports Countywide Strategic Plan Goals 1, 2, 3, and 6.</i>				
8.	\$ 12,000	\$ 12,000	\$ --	--
<u>Survey Support Services:</u> Reflects increases for Record of Survey Checks, partially offset by a decrease in Monument Preservation Program activities. <i>Supports Countywide Strategic Plan Goals 1, 2, and 3.</i>				
<u>Other Changes</u>				
1.	\$ 976,000	\$ 622,000	\$ 354,000	--
<u>Cost-of-Living Adjustment:</u> Reflects cost-of-living increases in previously negotiated salaries and employee benefits associated with the Property Rehabilitation and Nuisance Abatement labor costs.				
Total \$	3,828,000	\$ 3,474,000	\$ 354,000	0.0

PUBLIC WORKS - COUNTY ENGINEER

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Building Permits and Inspection</u>				
\$ 28,146,000	\$ --	\$ 28,107,000	\$ 39,000	--

Authority: Mandated program - established by California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; County Code Titles 26 to 29; California Public Resources Code, Alquist-Priolo Earthquake Fault Zone Act, Title 14, Division 2, Chapter 7.5, Seismic Hazards Mapping Act, Title 14, Division 2, Chapter 7.8; and County Subdivision Code Title 21, Zoning Code Title 22, and Building Code Title 26.

Provides for a safe, habitable environment by assisting builder and design professionals in complying with County building laws.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Encroachment Permit Issuance and Inspection</u>				
\$ 5,000	\$ --	\$ 5,000	\$ --	--

Authority: Mandated program - expenditure authority is governed by the California Constitution, Article XIX, and the California Streets and Highways Code Section 2101.

This program is used for the issuance of permits, inspection of activities, and construction within public right of way.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Land Development</u>				
\$ 5,249,000	\$ --	\$ 5,249,000	\$ --	--

Authority: Mandated program - established by California Health and Safety Code, Division 5 and 6; California Government Code Title 5, Division 2, Part 1, Title 7, Division 2; California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; County Code Titles 20 and 26. Subdivision Map Analysis program is mandated by California State Subdivision Map Act and County Code Titles 21 and 22.

Provides for the review of tentative maps, tract maps, parcel maps, and review and inspection of subdivision improvement plans for compliance with State and local codes, standards, and policies to ensure the health and safety of residents of Los Angeles County.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. <u>Mapping and Information Services</u>				
\$ 752,000	\$ --	\$ 752,000	\$ --	--

Authority: Mandated program - expenditure authority is governed by the California Constitution, Article XIX, and the California Streets and Highways Code Section No. 2101.

This program is used for all mapping and geographic information system services originating from County and Department administrative requests identifiable to the streets and highways system which includes street maps, substructures, and associated data management. This program is also used for providing information to the public at various divisions' public counters. In addition, it is also used to update County publications such as the Road Design manual and to prepare the State Road reports.

Public Works - County Engineer (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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5. Property Rehabilitation and Nuisance Abatement

\$ 3,238,000	\$ --	\$ 2,090,000	\$ 1,148,000	--
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Authority: Mandated program - established by California Health and Safety Code, Division 13, Part 1.5 and County Code Titles 26 to 29.

Upon request, inspect property to verify maintenance in accordance with Los Angeles County Codes and cite substandard buildings, structures, and properties that are in violation of applicable codes and ordinances.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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6. Public Works Services to Cities and Agencies

\$ 10,738,000	\$ --	\$ 10,738,000	\$ --	--
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Authority: Mandated program - established by the California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; County Code Title 26 to 29; Code of Federal Regulation, Title 40, Part 403.8; California Health and Safety Code, Division 7, Chapters 5.5 and 5.9; and County Code Title 20, Division 2.

Provides a wide variety of public works services to various cities, County departments, and other agencies.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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7. Real Property Management

\$ 6,000	\$ --	\$ 6,000	\$ --	--
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Authority: Mandated program - expenditure authority is governed by the California Constitution, Article XIX, and the California Streets and Highways Code Section No. 2101.

This program is used for street vacations and leasing and sales of real property, including management and incidental services.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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8. Regulation of Industrial Waste and Underground Tanks

\$ 3,372,000	\$ --	\$ 3,372,000	\$ --	--
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Authority: Mandated program - established by the Code of Federal Regulation, Title 40, Part 403.8; California Health and Safety Code, Division 7, Chapters 5.5 and 5.9; County Code Title 20, Division 2; Code of Federal Regulation, Title 40, Part 280; California Health and Safety Code, Division 20, Chapter 6.7; and County Code Title 11, Division 4.

Ensure proper handling of industrial waste in unincorporated County areas and the proper construction and monitoring of hazardous materials and underground storage tanks in unincorporated County areas and 76 cities.

Public Works - County Engineer (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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9. Stormwater and Urban Runoff Quality

\$ 170,000	\$ --	\$ 170,000	\$ --	--
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Authority: Mandated program - established by Federal Clean Water Act.

Compliance with the stormwater quality permit issued under the Clean Water Act by, among other things, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at Public Works field facilities, and conducting public outreach.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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10. Survey Support Services

\$ 618,000	\$ --	\$ 618,000	\$ --	--
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Authority: Mandated program - established by Land Surveyor's Act.

This program is for the surveying and staking of projects in various Supervisorial districts and maintenance of the level network.

Total Programs

\$ 52,294,000	\$ 0	\$ 51,107,000	\$ 1,187,000	0.0
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PUBLIC WORKS - COUNTY ENGINEER

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Administrative Services	0	0	12,000	12,000
Clothing and Personal Supplies	0	0	4,000	4,000
Communications	0	10,000	0	-10,000
Computer Equipment-noncapital	42,000	0	0	0
Computer Software	3,000	0	0	0
Computing-Personal	0	0	157,000	157,000
Contracted Program Services	0	0	25,000	25,000
Household Expenses	7,000	0	140,000	140,000
Information Technology Services	4,000	142,000	392,000	250,000
Insurance	0	70,000	71,000	1,000
Jury and Witness Expense	0	100,000	40,000	-60,000
Maintenance-Buildings and Improvements	31,000	25,000	397,000	372,000
Maintenance-Equipment	5,000	20,000	25,000	5,000
Memberships	0	3,000	4,000	1,000
Office Expense	0	0	72,000	72,000
Office Expense-Stat and Forms	22,000	53,000	0	-53,000
Professional and Specialized Services	4,564,000	3,242,000	0	-3,242,000
Professional Services	0	0	176,000	176,000
Publication and Legal Notices	2,000	26,000	84,000	58,000
Rents and Leases-Bldg and Improvements	31,000	40,000	285,000	245,000
Rents and Leases-Equipment	4,000	0	0	0
Special Departmental Expense	37,925,000	43,657,000	49,221,000	5,564,000
Technical Services	0	0	134,000	134,000
Telecommunications	1,000	0	41,000	41,000
Training	2,000	28,000	28,000	0
Transportation and Travel	0	0	33,000	33,000
Transportation and Travel-Traveling	4,000	35,000	0	-35,000
Utilities	20,000	125,000	125,000	0
Total Services and Supplies	42,667,000	47,576,000	51,466,000	3,890,000
<u>Other Charges</u>				
Retirement of Other Long-Term Debt	218,000	130,000	130,000	0
Judgments and Damages	107,000	319,000	259,000	-60,000
Total Other Charges	325,000	449,000	389,000	-60,000

Public Works - County Engineer (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Computer Info and Data Processing Sys	220,000	220,000	0	-220,000
Computers, Midrange/Departmental	0	0	240,000	240,000
Total Equipment	220,000	220,000	240,000	20,000
Total Fixed Assets	220,000	220,000	240,000	20,000
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	221,000	221,000	199,000	-22,000
Total Residual Equity Transfers	221,000	221,000	199,000	-22,000
Gross Total	43,433,000	48,466,000	52,294,000	3,828,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	43,433,000	48,466,000	52,294,000	3,828,000
REVENUES:				
Licenses, Permits, and Franchises	14,817,000	18,544,000	18,191,000	-353,000
Fines, Forfeitures, and Penalties	140,000	49,000	82,000	33,000
Revenue from Use of Money and Property	264,000	295,000	320,000	25,000
Intergovernmental Revenues-Federal	965,000	990,000	1,231,000	241,000
Intergovernmental Revenues-State	182,000	235,000	225,000	-10,000
Charges for Services	26,213,000	27,212,000	30,774,000	3,562,000
Miscellaneous Revenues	265,000	308,000	284,000	-24,000
TOTAL REVENUES	42,846,000	47,633,000	51,107,000	3,474,000
NET COUNTY COST	587,000	833,000	1,187,000	354,000

FACILITY PROJECT MANAGEMENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 22,601,321	\$ 23,174,000	\$ 26,326,000	\$ 29,534,000	\$ 29,534,000	\$ 3,208,000
FIXED ASSETS-EQUIP		20,000	20,000			-20,000
RESIDUAL EQUITY TRANS		78,000	78,000	92,000	92,000	14,000
GROSS TOTAL	\$ 22,601,321	\$ 23,272,000	\$ 26,424,000	\$ 29,626,000	\$ 29,626,000	\$ 3,202,000
LESS INTRAFD TRANSFER	14,786,466	14,787,000	15,970,000	17,697,000	17,697,000	1,727,000
NET TOTAL	\$ 7,814,855	\$ 8,485,000	\$ 10,454,000	\$ 11,929,000	\$ 11,929,000	\$ 1,475,000
REVENUE	7,493,131	8,485,000	10,454,000	11,929,000	11,929,000	1,475,000
NET COUNTY COST	\$ 321,724	\$	\$	\$	\$	\$
REVENUE DETAIL						
CONSTRUCTION PERMITS	\$ 153,846	\$	\$	\$	\$	\$
INTEREST	26,698	27,000	96,000	27,000	27,000	-69,000
RENTS AND CONCESSIONS	98,986	80,000	168,000	71,000	71,000	-97,000
OTHER GOVT AGENCIES	-138					
PLANNING & ENG SVCS	1,868					
CHRGs FOR SVCS-OTHER	7,211,140	8,345,000	10,130,000	11,798,000	11,798,000	1,668,000
OTHER SALES	272					
MISCELLANEOUS	459	33,000	60,000	33,000	33,000	-27,000
TOTAL	\$ 7,493,131	\$ 8,485,000	\$ 10,454,000	\$ 11,929,000	\$ 11,929,000	\$ 1,475,000
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Mission Statement

To provide public works services in a responsive, efficient, and cost-effective manner. Specific to the Facility Project Management Budget, the mission is to provide construction management services for capital projects to other County departments, contract cities, private individuals, and other governmental agencies.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects an increase of \$3,202,000 primarily due to a higher volume of support work anticipated for construction management of capital projects from various County departments, as well as a decrease in the Earthquake Recovery Program.

Strategic Planning

The Facility Project Management Budget is focused on supporting the County Strategic Plan Goals of Fiscal Responsibility and Children and Families' Well-Being. The delivery of capital projects is an investment in public infrastructure. Many projects provide County residents enhanced access to health care, job training, and educational and recreational opportunities.

The Facility Project Management Budget presents Public Works with a challenge in projecting future budgetary requirements for the construction management of capital projects and for valuation/acquisition activities. The activities of this budget rely heavily on the Board of Supervisors' (Board) approval of funding for County capital projects. A work plan is prepared for the coming budget year to detail the capital project work that is projected. However, capital project funding is volatile and the planned work will not always materialize. In spite of this volatility, an analysis is done each year to determine whether sufficient revenues are available to perform the projected service requests. The analysis allows Public Works to determine whether fees need adjusting or whether workforce adjustments need to be made to ensure that net County cost requirements do not increase beyond the level allocated by the Board.

Public Works - Facility Project Management (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 3,202,000	\$ 3,202,000	\$ --	--
<p><u>Capital Projects:</u> Reflects an increase in requirements due to various new projects for the Departments of Parks and Recreation and Probation and the Rancho Los Amigos National Rehabilitation Center. <i>Supports Countywide Strategic Plan Goals 1, 2, 3, 5 and 6.</i></p>				
Total \$	3,202,000	\$ 3,202,000	\$ 0	0.0

PUBLIC WORKS - FACILITY PROJECT MANAGEMENT

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Capital Building Projects</u>				
\$ 29,626,000	\$ 17,697,000	\$ 11,929,000	\$ --	--
<u>Authority:</u> Non-mandated, discretionary program - County Ordinance Chapter 2.18 of the Los Angeles County Code.				
Funds all activities required to provide construction management for capital projects for the County of Los Angeles, contract cities, private individuals, and other governmental agencies. Funding is also required to provide construction management for earthquake recovery work. It also funds activities associated with the valuation, acquisition, and processing of real estate parcels. Funding requirements include the purchase of Internal Service Fund equipment.				
Total Programs				
\$ 29,626,000	\$ 17,697,000	\$ 11,929,000	\$ 0	0.0

PUBLIC WORKS - FACILITY PROJECT MANAGEMENT

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Administrative Services	0	0	81,000	81,000
Communications	4,000	2,000	0	-2,000
Household Expenses	2,000	0	2,000	2,000
Information Technology Services	26,000	32,000	18,000	-14,000
Maintenance-Buildings and Improvements	28,000	0	20,000	20,000
Maintenance-Equipment	2,000	0	1,000	1,000
Office Expense	0	0	13,000	13,000
Office Expense-Other	8,000	10,000	0	-10,000
Professional and Specialized Services	6,288,000	5,975,000	0	-5,975,000
Professional Services	0	0	7,538,000	7,538,000
Publication and Legal Notices	6,000	42,000	41,000	-1,000
Special Departmental Expense	16,791,000	20,265,000	21,290,000	1,025,000
Technical Services	0	0	497,000	497,000
Telecommunications	0	0	15,000	15,000
Utilities	19,000	0	18,000	18,000
Total Services and Supplies	23,174,000	26,326,000	29,534,000	3,208,000
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Equipment:				
Computer Info and Data Processing Sys	20,000	20,000	0	-20,000
Total Equipment	20,000	20,000	0	-20,000
Total Fixed Assets	20,000	20,000	0	-20,000
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	78,000	78,000	92,000	14,000
Total Residual Equity Transfers	78,000	78,000	92,000	14,000
Gross Total	23,272,000	26,424,000	29,626,000	3,202,000
Less: Intrafund Transfers	14,787,000	15,970,000	17,697,000	1,727,000
TOTAL NET REQUIREMENTS	8,485,000	10,454,000	11,929,000	1,475,000

Public Works - Facility Project Management (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REVENUES:				
Revenue from Use of Money and Property	107,000	264,000	98,000	-166,000
Charges for Services	8,345,000	10,130,000	11,798,000	1,668,000
Miscellaneous Revenues	33,000	60,000	33,000	-27,000
TOTAL REVENUES	8,485,000	10,454,000	11,929,000	1,475,000
NET COUNTY COST	0	0	0	0

PRE-COUNTY IMPROVEMENT DISTRICT STUDIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 154,442	\$ 170,000	\$ 164,000	\$ 667,000	\$ 193,000	\$ 29,000
REVENUE	49,830	57,000	57,000	57,000	57,000	
NET COUNTY COST	\$ 104,612	\$ 113,000	\$ 107,000	\$ 610,000	\$ 136,000	\$ 29,000
REVENUE DETAIL						
CHRGs FOR SVCS-OTHER	\$ 49,830	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$
MISCELLANEOUS		5,000	5,000	5,000	5,000	
TOTAL	\$ 49,830	\$ 57,000	\$ 57,000	\$ 57,000	\$ 57,000	\$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Mission Statement

To provide public works services in a responsive, efficient, and cost-effective manner. Specific to County Improvement Studies, the mission is to provide assistance via a statutory process that allows private property owners in County unincorporated areas to construct capital infrastructure to County standards and transfer these improvements to the County for operation and maintenance.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects an increase of \$29,000 for Board-approved cost-of-living increases. Financing in this budget is used to perform feasibility studies associated with requests for the formation of new County Improvement Districts. County Improvements, once formed, provide needed infrastructure without public funding. Some reimbursement from formed County Improvements is expected but net County cost is still the primary source of financing in this fund.

Strategic Planning

The Pre-County Improvement District Studies Budget relies on net County cost to fund the various activities unless there are funds owed to Public Works from previously formed County Improvements. Public Works projects future activities to determine the funding level for those activities and will adjust the activity level accordingly to the budget approved by the Board. The Department continually looks for other funding opportunities to supplement the net County cost.

Critical Needs

Additional funding of \$474,000 is needed to finance five pre-County improvement studies and non-reimbursable post-County improvement work.

Public Works - Pre-County Improvement District Studies (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes</u>				
1.	\$ 29,000	\$ --	\$ 29,000	--
<u>Cost-of-Living Adjustment:</u> Reflects cost-of-living increases in previously negotiated salaries and employee benefits associated with the Pre-County Improvement labor.				
Total \$	29,000	\$ 0	\$ 29,000	0.0

PUBLIC WORKS - PRE-COUNTY IMPROVEMENT DISTRICT STUDIES

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Petition/Formation of County Improvements</u>				
\$ 193,000	\$ --	\$ 57,000	\$ 136,000	--
<u>Authority:</u> Non-mandated, discretionary program.				
Provides for studies associated with forming County Improvement District projects anticipated in the future. These studies are done in response to requests from the Board of Supervisors. The budgeted revenue reflects assessment and miscellaneous revenue reimbursing Public Works for the costs of preparing studies for previously formed County Improvements. Net County cost remains the primary source of financing in this fund.				
Total Programs				
\$ 193,000	\$ 0	\$ 57,000	\$ 136,000	0.0

PUBLIC WORKS - PRE-COUNTY IMPROVEMENT DISTRICT STUDIES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Special Departmental Expense	170,000	163,000	192,000	29,000
Transportation and Travel	0	0	1,000	1,000
Transportation and Travel-Traveling	0	1,000	0	-1,000
Total Services and Supplies	170,000	164,000	193,000	29,000
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	170,000	164,000	193,000	29,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	170,000	164,000	193,000	29,000
REVENUES:				
Charges for Services	52,000	52,000	52,000	0
Miscellaneous Revenues	5,000	5,000	5,000	0
TOTAL REVENUES	57,000	57,000	57,000	0
NET COUNTY COST	113,000	107,000	136,000	29,000

PUBLIC WAYS/PUBLIC FACILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 2,698,934	\$ 2,959,000	\$ 3,304,000	\$ 3,895,000	\$ 3,816,000	\$ 512,000
LESS INTRAFD TRANSFER	438,635	839,000	1,221,000	1,300,000	1,221,000	
NET TOTAL	\$ 2,260,299	\$ 2,120,000	\$ 2,083,000	\$ 2,595,000	\$ 2,595,000	\$ 512,000
REVENUE	38,250					
NET COUNTY COST	\$ 2,222,049	\$ 2,120,000	\$ 2,083,000	\$ 2,595,000	\$ 2,595,000	\$ 512,000
REVENUE DETAIL						
OPERATING TRANSFER IN	\$ 38,250	\$	\$	\$	\$	\$
TOTAL	\$ 38,250	\$	\$	\$	\$	\$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Mission Statement

To provide public works services in a responsive, efficient, and cost-effective manner. Specific to the Public Ways/Public Facilities, the mission is to provide services which enhance motorist and child safety and reduce graffiti in County unincorporated areas.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects an increase of \$512,000 to provide funding for emergency or urgently needed projects requested by the Board of Supervisors (Board) and to fund Board-approved cost-of-living increases. This budget also continues funding for management of the countywide Graffiti Abatement Program, crossing guard services in County unincorporated areas, and the Red Light Photo Enforcement Program.

Strategic Planning

The Public Ways/Public Facilities Budget relies on net County cost or intrafund transfers to fund its various activities. Public Works projects the available net County cost from the previous year to determine the funding level for the activities in the coming year and will adjust each activity accordingly to the budget approved by the Board. The Department continually looks for other funding opportunities to supplement the net County cost.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 500,000	\$ --	\$ 500,000	--

Special Projects: Reflects funding for emergency or urgently needed projects requested by the Board of Supervisors. *Supports Countywide Strategic Plan Goal 1.*

Public Works - Public Ways/Public Facilities (cont'd)

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
2.	\$ -10,000	\$ --	\$ -10,000	--
<u>Aqua Dulce Water Study:</u> Reflects the deletion of one-time funding due to the completion of the study. <i>Supports Countywide Strategic Plan Goal 4.</i>				
<u>Other Changes</u>				
1.	\$ 22,000	\$ --	\$ 22,000	--
<u>Cost-of-Living Adjustment:</u> Reflects cost-of-living increases in previously negotiated salaries and employee benefits associated with the Crossing Guards Program (\$5,000) and the Graffiti Abatement Program (\$17,000) labor costs.				
Total \$	512,000	\$ 0	\$ 512,000	0.0

PUBLIC WORKS - PUBLIC WAYS/PUBLIC FACILITIES

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Crossing Guard Services</u>				
\$ 1,555,000	\$ --	\$ --	\$ 1,555,000	--

Authority: Non-mandated, discretionary program.

Upon request, provide crossing guard services to elementary school age pedestrians walking to and from school at intersections in unincorporated County areas that meet Board of Supervisors accepted criteria.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Graffiti Abatement</u>				
\$ 540,000	\$ --	\$ --	\$ 540,000	--

Authority: Non-mandated, discretionary program.

Reduce the blight of graffiti through effective public education programs and the swift removal of graffiti when it occurs.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Red Light Photo Enforcement</u>				
\$ 1,221,000	\$ 1,221,000	\$ --	\$ --	--

Authority: Non-mandated, discretionary program under Sections 21455.5 and 21455.6 of the California Vehicle Code.

Administer the operation of traffic signal controlled intersections for automated enforcement of the California Vehicle Code.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. <u>Special Projects</u>				
\$ 500,000	\$ --	\$ --	\$ 500,000	--

Authority: Non-mandated, discretionary program.

Provides funding for emergency or urgently needed projects which cannot be financed using restricted funds, such as landslide mitigation unrelated to Flood or Road projects or rights of way.

Total Programs

\$ 3,816,000	\$ 1,221,000	\$ 0	\$ 2,595,000	0.0
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PUBLIC WORKS - PUBLIC WAYS/PUBLIC FACILITIES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Computer Equipment-noncapital	2,000	0	0	0
Household Expenses	1,000	0	0	0
Information Technology Services	1,000	0	0	0
Insurance	4,000	0	0	0
Maintenance-Buildings and Improvements	542,000	0	426,000	426,000
Maintenance-Equipment	2,000	0	0	0
Membership	0	0	1,000	1,000
Office Expense-Other	10,000	100,000	14,000	-86,000
Professional and Specialized Services	389,000	112,000	0	-112,000
Professional Services	0	0	1,075,000	1,075,000
Publication and Legal Notices	1,000	0	1,000	1,000
Special Departmental Expense	2,000,000	3,092,000	2,297,000	-795,000
Training	4,000	0	1,000	1,000
Transportation and Travel	3,000	0	1,000	1,000
Total Services and Supplies	2,959,000	3,304,000	3,816,000	512,000
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfer</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	2,959,000	3,304,000	3,816,000	512,000
Less: Intrafund Transfers	839,000	1,221,000	1,221,000	0
TOTAL NET REQUIREMENTS	2,120,000	2,083,000	2,595,000	512,000
REVENUES:				
TOTAL REVENUES	0	0	0	0
NET COUNTY COST	2,120,000	2,083,000	2,595,000	512,000

REIMBURSEMENT FOR SEWER CONSTRUCTION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$	\$	\$ 210,000	\$ 210,000	\$ 210,000	\$
REVENUE			210,000	210,000	210,000	
NET COUNTY COST	\$	\$	\$	\$	\$	\$
REVENUE DETAIL						
CHRGs FOR SVCS-OTHER	\$	\$	\$ 210,000	\$ 210,000	\$ 210,000	\$
TOTAL	\$	\$	\$ 210,000	\$ 210,000	\$ 210,000	\$
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

Mission Statement

To provide public works services in a responsive, efficient, and cost-effective manner. Specific to Sewer Construction, the mission is to coordinate with private developers to provide adequate sanitary sewer facilities to homes and businesses in developing areas.

2005-06 Budget Message

The Reimbursement for Sewer Construction Budget funds reimbursement to developers who are required to install larger sewer lines than their projects would otherwise require allowing for future development and growth. Funding for reimbursement to a developer of a project in the North County area is being budgeted in fiscal year 2005-06.

Strategic Planning

The Reimbursement for Sewer Construction Budget is reviewed each year to determine whether there is a possibility of development in a particular area that would require the installation of oversized sewers to facilitate future growth in the area. Strategic planning is difficult as development is volatile and depends upon economic factors that are unpredictable.

PUBLIC WORKS - REIMBURSEMENT FOR SEWER CONSTRUCTION

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Land Development</u>				
\$ 210,000	\$ --	\$ 210,000	\$ --	--
<u>Authority:</u> Non-mandated, discretionary program. Established by Los Angeles County Code Title 20.				
This budget provides reimbursement to developers who are required to install larger sewer lines than their projects would otherwise require allowing for future development. Connection fees charged to new users of the sewer lines help to finance this program.				
Total Programs				
\$ 210,000	\$ 0	\$ 210,000	\$ 0	0.0

PUBLIC WORKS - REIMBURSEMENT FOR SEWER CONSTRUCTION

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Professional and Specialized Services	0	210,000	0	-210,000
Professional Services	0	0	210,000	210,000
Total Services and Supplies	0	210,000	210,000	0
<u>Other Charges</u>				
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	0	210,000	210,000	0
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	0	210,000	210,000	0
REVENUES:				
Charges for Services	0	210,000	210,000	0
TOTAL REVENUES	0	210,000	210,000	0
NET COUNTY COST	0	0	0	0

Public Works - Flood Control District Summary

FLOOD CONTROL DISTRICT SUMMARY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
SERVICES & SUPPLIES	\$ 180,512,526	\$ 185,297,000	\$ 188,587,000	\$ 199,193,000	\$ 199,193,000	\$ 10,606,000
OTHER CHARGES	25,768,869	22,796,000	23,843,000	21,812,000	21,812,000	-2,031,000
FIXED ASSETS-LAND	557,000					
FIXED ASSETS-B & I	2,871,330	27,277,000	32,817,000	1,704,000	1,704,000	-31,113,000
TOT CAP PROJ	3,428,330	27,277,000	32,817,000	1,704,000	1,704,000	-31,113,000
FIXED ASSETS-EQUIP	27,247	58,000	73,000	50,000	50,000	-23,000
TOT FIX ASSET	3,455,577	27,335,000	32,890,000	1,754,000	1,754,000	-31,136,000
RESIDUAL EQUITY TRANS	1,305,530	1,671,000	1,874,000	1,197,000	1,197,000	-677,000
APPR FOR CONTINGENCY			53,000			-53,000
GROSS TOTAL	\$ 211,042,502	\$ 237,099,000	\$ 247,247,000	\$ 223,956,000	\$ 223,956,000	\$ -23,291,000
RESERVES						
GENERAL RESERVES	\$ 2,206,000	\$ 728,000	\$ 728,000	\$ 498,000	\$ 498,000	\$ -230,000
DESIGNATIONS	12,000,000	12,000,000	12,000,000	8,000,000	8,000,000	-4,000,000
EST DELINQUENCY			49,000	5,000	5,000	-44,000
TOTAL RESERVES	\$ 14,206,000	\$ 12,728,000	\$ 12,777,000	\$ 8,503,000	\$ 8,503,000	\$ -4,274,000
TOT FIN REQMTS	\$ 225,248,502	\$ 249,827,000	\$ 260,024,000	\$ 232,459,000	\$ 232,459,000	\$ -27,565,000
AVAIL FINANCE						
FUND BALANCE	\$ 14,025,000	\$ 16,180,000	\$ 16,180,000	\$ 8,798,000	\$ 8,798,000	\$ -7,382,000
CANCEL RES/DES	20,249,466	18,890,000	15,585,000	12,728,000	12,728,000	-2,857,000
PROPERTY TAXES	72,836,989	68,340,000	63,521,000	68,953,000	68,953,000	5,432,000
SPECIAL ASSESSMENT	109,026,869	109,362,000	108,503,000	109,128,000	109,128,000	625,000
REVENUE	25,291,327	45,853,000	56,235,000	32,852,000	32,852,000	-23,383,000
TOT AVAIL FIN	\$ 241,429,651	\$ 258,625,000	\$ 260,024,000	\$ 232,459,000	\$ 232,459,000	\$ -27,565,000
REVENUE DETAIL						
PROP TAXES-CURR-SEC	\$ 66,111,838	\$ 61,735,000	\$ 57,753,000	\$ 62,226,000	\$ 62,226,000	\$ 4,473,000
PROP TAXES-CURR-UNSEC	3,176,277	3,584,000	2,747,000	2,569,000	2,569,000	-178,000
PROP TAXES-PRIOR-SEC	24,882	592,000	592,000	857,000	857,000	265,000
PROP TAXES-PRIOR-UNS	402,360					
SUPP PROP TAXES-CURR	2,532,880	2,262,000	2,262,000	3,105,000	3,105,000	843,000
SUPP PROP TAXES-PRIOR	588,752	167,000	167,000	196,000	196,000	29,000
CONSTRUCTION PERMITS	626					
OTHER LIC & PERMITS	230,040	400,000	622,000	800,000	800,000	178,000
FORFEIT & PENALTIES	1,087,451					
PEN/INT/COSTS-DEL TAX	1,714,444	1,551,000	1,526,000	1,607,000	1,607,000	81,000
INTEREST	1,497,883	2,045,000	2,021,000	2,002,000	2,002,000	-19,000
RENTS AND CONCESSIONS	6,699,277	4,481,000	7,533,000	6,125,000	6,125,000	-1,408,000
ROYALTIES	102,893	560,000	435,000	700,000	700,000	265,000
OTHER STATE IN-LIEU	5,688					
ST AID-PUB ASST PROG	1,500					
HOMEOWNER PRO TAX REL	795,365	800,000	800,000	800,000	800,000	
STATE-OTHER	892,597	3,287,000	4,614,000	5,329,000	5,329,000	715,000
FED AID-CONSTRUCT/CP	533,357		3,198,000			-3,198,000
FEDERAL AID-DISASTER	4,687,315					
FEDERAL-OTHER	18,962	318,000	1,429,000	4,805,000	4,805,000	3,376,000
OTHER GOVT AGENCIES	2,396,346	1,402,000	1,891,000	1,600,000	1,600,000	-291,000
ASSESS/TAX COLL FEES	-5					

FLOOD CONTROL DISTRICT SUMMARY (cont'd)

REVENUE DETAIL	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
PLANNING & ENG SVCS	1,129,097	100,000	400,000	100,000	100,000	-300,000
RECORDING FEES	360					
ROAD & STREET SVCS	1,039,515	1,376,000	138,000	3,906,000	3,906,000	3,768,000
CHRGs FOR SVCS-OTHER	196,368	1,894,000	3,356,000	3,294,000	3,294,000	-62,000
SPECIAL ASSESSMENTS	109,026,869	109,362,000	108,503,000	109,128,000	109,128,000	625,000
OTHER SALES	1,151,529	85,000	112,000	80,000	80,000	-32,000
MISCELLANEOUS	388,768	120,000	150,000	150,000	150,000	
MISCELLANEOUS/CP	14,041					
SALE OF FIXED ASSETS	707,910	1,200,000	200,000	150,000	150,000	-50,000
LT DEBT PROCEEDS/CP		26,234,000	27,810,000	1,404,000	1,404,000	-26,406,000
TOTAL	\$ 207,155,185	\$ 223,555,000	\$ 228,259,000	\$ 210,933,000	\$ 210,933,000	\$ -17,326,000

Mission Statement

To provide public works services in a responsive, efficient, and cost-effective manner. Specific to the Flood Control District, the mission is to provide flood control facilities that function as designed during storm events; increase local water availability through conservation efforts; and improve water quality of streams, rivers, lakes, and ocean.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects an overall decrease of \$27.5 million primarily due to the award of funds for various capital projects in fiscal year (FY) 2004-05. This budget also includes the second year property tax shift required by the Local Government Agreement in which local governments agreed to contribute \$1.3 billion for two years to assist the State with its on-going structural budget deficit.

Strategic Planning

The efforts to improve storm water and urban runoff quality keep increasing as required by the Municipal Storm Water National Pollutant Discharge Elimination System permit and Total Maximum Daily Loads. Additionally, the cost to maintain and rehabilitate the existing and aging flood control facilities continues to increase. Therefore, in FY 2005-06, the Department will be concentrating its efforts on the maintenance and repair responsibilities to keep the flood control system functioning as designed, and on storm water and urban runoff quality enhancements, to comply with regulatory requirements. Less funds may be available for new constructions and improvements in the future.

Changes From 2004-05 Budget

	Financing Uses	Financing Available	Budgeted Positions
<u>Program Changes</u>			
1.	\$ 26,000	\$ 26,000	--

Encroachment Permit Issuance and Inspection: Reflects an increase in requirements for the issuance of permits and inspection activities. Supports Countywide Strategic Plan Goals 1 and 6.

Changes From 2004-05 Budget

	Financing Uses		Financing Available	Budgeted Positions
<u>Program Changes (cont'd)</u>				
2.	\$ -24,927,000		\$ -24,927,000	--
	<u>Flood Control:</u> Reflects the deletion of funding for five capital projects (headquarters hazard mitigation, parking lot renovation, building refurbishment, restroom refurbishments, and Eaton Yard improvement) due to be awarded in fiscal year 2004-05 and the deferral of new storm drain construction. Also, this change is partially offset with an increase in water quality improvement projects associated with the National Pollutant Discharge Elimination System permits and the Total Maximum Daily Loads (TMDL) requirements, and increased efforts in rehabilitating the existing flood control facilities. <i>Supports Countywide Strategic Plan Goals 2, 3, 4, and 6.</i>			
3.	\$ 557,000		\$ 557,000	--
	<u>Flood Plain Management:</u> Reflects an increase in costs to raise the elevation of homes located in Lake Malibu flood zone area. <i>Supports Countywide Strategic Plan Goals 1 and 6.</i>			
4.	\$ -35,000		\$ -35,000	--
	<u>Graffiti Abatement:</u> Reflects a decrease in requirements for graffiti removal within Flood Control District's various rights of way. <i>Supports Countywide Strategic Plan Goals 1, 5, and 6.</i>			
5.	\$ -421,000		\$ -421,000	--
	<u>Land Development:</u> Reflects a decrease in private drain permit inspection activities. <i>Supports Countywide Strategic Plan Goals 1, 3, and 6.</i>			
6.	\$ 729,000		\$ 729,000	--
	<u>Mapping and Information Services:</u> Reflects an increase in requirements for mapping and geographic information system services. <i>Supports Countywide Strategic Plan Goals 1, 2, and 3.</i>			
7.	\$ 2,349,000		\$ 2,349,000	--
	<u>Public Works Services to Cities and Agencies:</u> Reflects an increase in reimbursable services provided to cities and other agencies. <i>Supports Countywide Strategic Plan Goals 1, 2, and 3.</i>			
8.	\$ -91,000		\$ -91,000	--
	<u>Real Property Management:</u> Reflects a decrease in requirements for leasing and sales of real property, including management and incidental services. <i>Supports Countywide Strategic Plan Goals 1, 2, and 3.</i>			
9.	\$ 2,468,000		\$ 2,468,000	--
	<u>Storm Water and Urban Runoff Quality:</u> Reflects an increase in TMDL compliance requirements, partially offset by a decrease in water quality enhancement construction projects and in public agency activities due to changes in TMDL implementation strategy. <i>Supports Countywide Strategic Plan Goals 1 and 6.</i>			
10.	\$ 30,000		\$ 30,000	--
	<u>Survey Support Services:</u> Reflects an increase in requirements to establish and maintain Precise Bench Marks throughout the County for purposes of consistency of vertical control data for the County, other agencies, and private construction projects. <i>Supports Countywide Strategic Plan Goals 1, 2, and 3.</i>			

Changes From 2004-05 Budget

	Financing Uses		Financing Available	Budgeted Positions
<u>Program Changes (cont'd)</u>				
11.	\$ -1,051,000		\$ -1,051,000	--
<p><u>Water Conservation</u>: Reflects a decrease in the study, operation, maintenance, construction of groundwater recharge facilities, and the repair and rehabilitation of seawater intrusion control facilities. This is offset, in part, by an increase in the operation and maintenance of seawater barriers, the rehabilitation of groundwater recharge facilities, the construction of aesthetic enhancement, and the repair and rehabilitation of water conservation facilities. <i>Supports Countywide Strategic Plan Goals 1, 2, 3, and 6.</i></p>				
<u>Other Changes</u>				
1.	\$ -53,000		\$ -53,000	--
<p><u>Appropriation for Contingencies</u>: Reflects the cancellation of a one-time fund balance adjustment.</p>				
2.	\$ -4,000,000		\$ -4,000,000	--
<p><u>Designations</u>: Reflects a decrease in the Santa Anita Dam designation to finance the Big Tujunga Dam seismic rehabilitation project.</p>				
3.	\$ -3,146,000		\$ -3,146,000	--
<p><u>Debt Service</u>: Reflects a reduction in overall debt requirements for debt service payments and reserves.</p>				
Total \$	-27,565,000		\$ -27,565,000	0.0

PUBLIC WORKS - FLOOD CONTROL DISTRICT SUMMARY

DEPARTMENTAL PROGRAM SUMMARY

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
1. <u>Encroachment Permit Issuance and Inspection</u>		
\$ 1,355,000	\$ 1,355,000	--

Authority: Mandated program - Flood Control Act - California Water Code - Uncodified Acts, Act 4463.

This program provides for the issuance of permits and the inspection of permittee activities in Flood Control District rights of way.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
2. <u>Flood Control</u>		
\$ 150,821,000	\$ 150,821,000	--

Authority: Mandated program - California Water Code - Uncodified Acts, Act 4463.

This program constructs, operates, and maintains flood control facilities within the Los Angeles County Flood Control District.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
3. <u>Flood Plain Management</u>		
\$ 1,243,000	\$ 1,243,000	--

Authority: Mandated program - California Water Code - Uncodified Acts, Act 4463.

This program funds engineering studies and coordination of floodways, processing revisions of flood insurance rate maps, and floodway violation enforcement.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
4. <u>Graffiti Abatement</u>		
\$ 710,000	\$ 710,000	--

Authority: Mandated program - California Water Code - Uncodified Acts, Act 4463.

This program reduces the blight of graffiti through effective public education programs and swift removal of graffiti when it occurs.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
5. <u>Land Development</u>		
\$ 2,082,000	\$ 2,082,000	--

Authority: Mandated program - California Water Code - Uncodified Acts, Act 4463.

This program funds the review of tentative tract and parcel maps. Also, funds the review and inspection of subdivision improvement plans for compliance with State and local codes, standards, and policies to ensure the health and safety of residents of Los Angeles County.

Public Works - Flood Control District Summary (cont'd)

Financing Uses	Financing Available	Budgeted Positions
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6. Mapping and Information Services

\$ 2,896,000	\$ 2,896,000	--
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Authority: Mandated program - California Water Code - Uncodified Acts, Act 4463.

This program provides general mapping and information services regarding existing flood control facilities, water conservation facilities, and rights of way; as well as rainfall, evaporation, groundwater levels, groundwater, recharge, dam, reservoir storage, and construction program information.

Financing Uses	Financing Available	Budgeted Positions
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7. Public Works Services to Cities and Agencies

\$ 2,643,000	\$ 2,643,000	--
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Authority: Mandated program - California Water Code - Uncodified Acts, Act 4463.

This program provides a wide variety of public works services to various cities, County departments, and other agencies.

Financing Uses	Financing Available	Budgeted Positions
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8. Real Property Management

\$ 2,099,000	\$ 2,099,000	--
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Authority: Mandated program - California Water Code - Uncodified Acts, Act 4463.

This program provides support in the sale, rental, lease, and management of existing Flood Control District properties.

Financing Uses	Financing Available	Budgeted Positions
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9. Storm Water and Urban Runoff Quality

\$ 43,266,000	\$ 43,266,000	--
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Authority: Mandated program - California Water Code - Uncodified Acts, Act 4463 and Federal Clean Water Act.

This program ensures compliance with the stormwater quality permit issued under the Clean Water Act by, among other things, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at our field facilities, and conducting public outreach.

Financing Uses	Financing Available	Budgeted Positions
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10. Survey Support Services

\$ 350,000	\$ 350,000	--
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Authority: Mandated program - California Water Code - Uncodified Acts, Act 4463.

This program establishes and maintains Precise Bench Marks throughout the County for purposes of consistency of vertical control data for the County, other agency, and private construction projects.

Public Works - Flood Control District Summary (cont'd)

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
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11. Water Conservation

\$ 15,202,000	\$ 15,202,000	--
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Authority: Mandated program - California Water Code - Uncodified Acts, Act 4463.

This program constructs, operates, and maintains water conservation facilities within the Los Angeles County Flood District.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
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12. Designation

\$ 8,000,000	\$ 8,000,000	--
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Authority: Mandated program - California Water Code - Uncodified Acts, Act 4463.

This designation is established to finance large infrastructure improvement projects including, but not limited to, the Santa Anita Dam Spillway and Seismic Rehabilitation project and the Sun Valley Watershed Management and Replenishment project in the Los Angeles County Flood Control District.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
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13. Debt Services

\$ 1,792,000	\$ 1,792,000	--
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Authority: Mandated program - California Water Code and California Government Code.

This program provides for the issuance of long-term debt with voter approval and is permitted under California law. Repayment of the debt is mandatory.

Total Programs

\$ 232,459,000	\$ 232,459,000	0.0
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PUBLIC WORKS - FLOOD CONTROL DISTRICT SUMMARY

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
REQUIREMENTS:				
<u>Services and Supplies</u>				
Administrative Services	0	0	169,000	169,000
Clothing and Personal Supplies	20,000	21,000	26,000	5,000
Communications	153,000	157,000	0	-157,000
Computer Equipment-noncapital	62,000	64,000	0	-64,000
Computer Software	36,000	37,000	0	-37,000
Computing-Personal	0	0	168,000	168,000
Contracted Program Services	0	0	5,600,000	5,600,000
Food	1,000	1,000	1,000	0
Household Expenses	4,000	4,000	14,000	10,000
Information Technology Services	38,000	39,000	364,000	325,000
Insurance	496,000	508,000	526,000	18,000
Jury and Witness Expense	279,000	286,000	2,000	-284,000
Maintenance-Buildings and Improvements	10,811,000	11,081,000	11,837,000	756,000
Maintenance-Equipment	658,000	674,000	621,000	-53,000
Memberships	38,000	39,000	27,000	-12,000
Office Expense	168,000	172,000	178,000	6,000
Professional and Specialized Services	28,048,000	28,749,000	0	-28,749,000
Professional Services	0	0	6,574,000	6,574,000
Publication and Legal Notices	387,000	397,000	309,000	-88,000
Rents and Leases-Bldg and Improvements	1,003,000	0	1,205,000	1,205,000
Rents and Leases-Equipment	0	1,028,000	2,000	-1,026,000
Small Tools and Instruments	83,000	85,000	109,000	24,000
Special Departmental Expense	141,821,000	144,025,000	168,362,000	24,337,000
Technical Services	0	0	1,784,000	1,784,000
Telecommunications	113,000	116,000	258,000	142,000
Training	15,000	15,000	32,000	17,000
Transportation and Travel	58,000	59,000	32,000	-27,000
Utilities	1,005,000	1,030,000	993,000	-37,000
Total Services and Supplies	185,297,000	188,587,000	199,193,000	10,606,000
<u>Other Charges</u>				
Bond Redemptions	3,890,000	3,890,000	1,185,000	-2,705,000
Interest on Bonds	269,000	269,000	103,000	-166,000
Interest on Other Long-Term Debt	0	0	5,102,000	5,102,000
Judgments and Damages	700,000	700,000	636,000	-64,000
Retirement of Other Long-Term Debt	17,578,000	18,782,000	14,175,000	-4,607,000
Rights of Way	357,000	200,000	610,000	410,000
Other Charges	2,000	2,000	1,000	-1,000
Total Other Charges	22,796,000	23,843,000	21,812,000	-2,031,000

Public Works - Flood Control District Summary (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Buildings and Improvements	27,277,000	32,817,000	1,704,000	-31,113,000
Equipment:				
Other Undefined Assets	58,000	73,000	50,000	-23,000
Total Equipment	58,000	73,000	50,000	-23,000
Total Fixed Assets	27,335,000	32,890,000	1,754,000	-31,136,000
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	1,671,000	1,874,000	1,197,000	-677,000
Total Residual Equity Transfers	1,671,000	1,874,000	1,197,000	-677,000
Appropriation for Contingencies	0	53,000	0	-53,000
<u>Reserves</u>				
General Reserves	728,000	728,000	498,000	-230,000
Designations	12,000,000	12,000,000	8,000,000	-4,000,000
Estimated Delinquencies	0	49,000	5,000	-44,000
Total Reserves	12,728,000	12,777,000	8,503,000	-4,274,000
TOTAL FINANCING REQUIREMENTS	249,827,000	260,024,000	232,459,000	-27,565,000
AVAILABLE FINANCING:				
Fund Balance	16,180,000	16,180,000	8,798,000	-7,382,000
Cancellation of Reserves/Designations	18,890,000	15,585,000	12,728,000	-2,857,000
REVENUES:				
Taxes	68,340,000	63,521,000	68,953,000	5,432,000
Licenses, Permits, and Franchises	400,000	622,000	800,000	178,000
Fines, Forfeitures, and Penalties	1,551,000	1,526,000	1,607,000	81,000
Revenue from Use of Money and Property	7,086,000	9,989,000	8,827,000	-1,162,000
Intergovernmental Revenues-Federal	318,000	4,627,000	4,805,000	178,000
Intergovernmental Revenues-State	4,087,000	5,414,000	6,129,000	715,000
Intergovernmental Revenues-Other	1,402,000	1,891,000	1,600,000	-291,000
Charges for Services	112,732,000	112,397,000	116,428,000	4,031,000
Miscellaneous Revenues	205,000	262,000	230,000	-32,000
Other Financing Sources	27,434,000	28,010,000	1,554,000	-26,456,000
TOTAL REVENUES	223,555,000	228,259,000	210,933,000	-17,326,000
TOTAL AVAILABLE FINANCING	258,625,000	260,024,000	232,459,000	-27,565,000

Public Works - Road Fund

ROAD FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
SERVICES & SUPPLIES	\$ 156,412,413	\$ 181,261,000	\$ 173,718,000	\$ 235,702,000	\$ 235,702,000	\$ 61,984,000
OTHER CHARGES	402,968	2,050,000	2,122,000	2,020,000	2,020,000	-102,000
FIXED ASSETS-LAND	395	830,000	2,000,000	150,000	150,000	-1,850,000
FIXED ASSETS-EQUIP	7,647	195,000	200,000	200,000	200,000	
TOT FIX ASSET	8,042	1,025,000	2,200,000	350,000	350,000	-1,850,000
RESIDUAL EQUITY TRANS	2,102,511	2,451,000	2,451,000	2,019,000	2,019,000	-432,000
APPR FOR CONTINGENCY			10,220,000			-10,220,000
GROSS TOTAL	\$ 158,925,934	\$ 186,787,000	\$ 190,711,000	\$ 240,091,000	\$ 240,091,000	\$ 49,380,000
TOT FIN REQMTS	\$ 158,925,934	\$ 186,787,000	\$ 190,711,000	\$ 240,091,000	\$ 240,091,000	\$ 49,380,000
AVAIL FINANCE						
FUND BALANCE	\$ 20,650,000	\$ 18,967,000	\$ 18,967,000	\$ 10,000,000	\$ 10,000,000	\$ -8,967,000
CANCEL RES/DES	6,349,788	4,000,000				
REVENUE	150,892,570	173,820,000	171,744,000	230,091,000	230,091,000	58,347,000
TOT AVAIL FIN	\$ 177,892,358	\$ 196,787,000	\$ 190,711,000	\$ 240,091,000	\$ 240,091,000	\$ 49,380,000
REVENUE DETAIL						
SALES & USE TAXES	\$ 3,244,408	\$ 3,601,000	\$ 3,601,000	\$ 3,500,000	\$ 3,500,000	\$ -101,000
CONSTRUCTION PERMITS	1,741,534	1,801,000	1,653,000	2,077,000	2,077,000	424,000
ROAD PRIVIL & PERMITS	168,803	170,000	87,000	118,000	118,000	31,000
FRANCHISES	2,800	3,000		3,000	3,000	3,000
OTHER LIC & PERMITS	38,298	20,000	6,000			-6,000
PEN/INT/COSTS-DEL TAX	-5					
INTEREST	1,026,817	1,100,000	821,000	1,100,000	1,100,000	279,000
RENTS AND CONCESSIONS	7,622	29,000	68,000	30,000	30,000	-38,000
ST-HIGHWAY USERS TAX	121,396,271	120,670,000	119,500,000	121,350,000	121,350,000	1,850,000
STATE AID-CONSTR/CP		830,000	2,000,000	150,000	150,000	-1,850,000
STATE AID-DISASTER	211,081					
STATE-OTHER	2,559,695	573,000	1,200,000			-1,200,000
FEDERAL AID-DISASTER	2,140,647					
FED-FOREST RESRVE REV	414,284	400,000		314,000	314,000	314,000
FEDERAL-OTHER	6,426,758	30,325,000	30,288,000	40,358,000	40,358,000	10,070,000
OTHER GOVT AGENCIES	248,969	680,000	500,000	6,905,000	6,905,000	6,405,000
PLANNING & ENG SVCS	1,261,785	1,335,000	2,035,000	1,840,000	1,840,000	-195,000
RECORDING FEES	53					
ROAD & STREET SVCS	-2,481,989	4,000,000	1,000,000	26,702,000	26,702,000	25,702,000
CHRGs FOR SVCS-OTHER	8,449,088	7,550,000	8,743,000	20,819,000	20,819,000	12,076,000
OTHER SALES	1,950	3,000	2,000			-2,000
MISCELLANEOUS	723,681	730,000	220,000	255,000	255,000	35,000
SALE OF FIXED ASSETS	3,310,020		20,000	70,000	70,000	50,000
OPERATING TRANSFER IN				4,500,000	4,500,000	4,500,000
TOTAL	\$ 150,892,570	\$ 173,820,000	\$ 171,744,000	\$ 230,091,000	\$ 230,091,000	\$ 58,347,000

FUND
PW-ROAD FUND

FUNCTION
PUBLIC WAYS AND FACILITIES

ACTIVITY
PUBLIC WAYS

Mission Statement

To provide public works services in a responsive, efficient, and cost-effective manner. Specific to the Unincorporated County Roads program, the mission is to provide roadways within the unincorporated County areas that are safe, smooth, aesthetically pleasing, and well managed relative to operational capacity. The Road Fund is also utilized to provide public works services to cities and agencies, which are entirely reimbursed by the respective agency, with the mission to provide quality and efficient public works services through effective interagency collaborations.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net increase of \$49.4 million primarily due to increased emphasis on federal, State, and developer funded projects related to the construction of roads, highways and bridges. Key changes in this budget are: 1) a \$53.6 million increase in the Unincorporated County Roads program to implement State and/or federally reimbursable projects, including a \$25.0 million project partially funded by developers; 2) a \$3.6 million increase in Stormwater and Urban Runoff Quality requirements for catch basin retrofit projects and Total Maximum Daily Load (TMDL) studies; and 3) a \$2.5 million increase in public works services to cities and agencies due to increased city bridge rehabilitation projects, offset, in part, by reductions in encroachment permit activities and fund balance. This Budget also reflects the continual suspension of Proposition 42 (Assembly Bill 2928) funds from the State.

In addition, the Proposed Budget does not fully incorporate the costs related to the storm recovery efforts the Department is currently undertaking. The estimated storm recovery costs could be upwards from \$83.0 million. The Department is also continuing to pursue potential federal and State funding to mitigate these costs.

The main sources of revenue for the Road Fund are the State Highway Users Tax (gas tax) and grants/reimbursements from other governmental agencies. The funding outlook for the next few fiscal years (FY) appears to be similar to the current year, with no expected increase in the gas tax, no expected allocations of Proposition 42 funds, and increased financial demands due to more stringent environmental regulations and stormwater quality requirements such as National Pollutant Discharge Elimination System permit requirements and the new TMDL requirements. The Department cannot, however, continue to maintain similar levels of grant and reimbursable projects annually and will eventually have to reduce the number of pavement rehabilitation projects in the unincorporated County areas until Proposition 42 funds are distributed to local jurisdictions.

Strategic Planning

The Department will place an emphasis on the rehabilitation of arterial roads which are eligible for federal and/or State reimbursements in FY 2005-06 in order to maximize available funding and better serve the constituents who utilize the unincorporated County roads. Revenues from reimbursable and grant projects total approximately \$107.0 million. Postponing the rehabilitation of roads not eligible for federal funding will result in increased maintenance efforts such as pothole patching, crack sealing, and slurry sealing on those same roads.

A significant portion of the funds budgeted for FY 2005-06 will be utilized to restore the roads damaged by the January 2005 storms. Restoration of storm damaged roads meets the County Strategic Plan Goals of Service Excellence and Children and Families' Well-Being by providing residents in unincorporated County areas with safe, open roads that provide them with the necessary mobility options for work, education, and recreation.

Changes From 2004-05 Budget

	Financing Uses	Financing Available	Budgeted Positions
<u>Program Changes</u>			
1.	\$ -1,374,000	\$ -1,374,000	--

Encroachment Permit Issuance and Inspection: Reflects a decrease in issuance of permits, inspection of activities, and construction within public right of way. *Supports Countywide Strategic Plan Goals 1, 3, and 6.*

Changes From 2004-05 Budget

	Financing Uses		Financing Available	Budgeted Positions
<u>Program Changes (cont'd)</u>				
2.	\$ 19,000		\$ 19,000	--
	<u>Graffiti Abatement:</u> Reflects an increase in requirements for graffiti removal within the road right of way. <i>Supports Countywide Strategic Plan Goals 1, 5, and 6.</i>			
3.	\$ 738,000		\$ 738,000	--
	<u>Land Development:</u> Reflects an increase in requirements for issuance of permits and inspection of road construction associated with subdivisions. <i>Supports Countywide Strategic Plan Goals 1, 3, and 6.</i>			
4.	\$ 19,000		\$ 19,000	--
	<u>Mapping and Information Services:</u> Reflects an increase in requirements for mapping and geographic information system services. This includes street maps, substructures, and associated data management. <i>Supports Countywide Strategic Plan Goals 1, 2, and 3.</i>			
5.	\$ 2,481,000		\$ 2,481,000	--
	<u>Public Works Services to Other Cities and Agencies:</u> Reflects an increase in requirements for the design and construction or maintenance of traffic control devices and road projects within the jurisdictional boundaries of incorporated cities or other agencies. This includes charges for engineering support, right of way issues, utility relocation, and contract administration services. <i>Supports Countywide Strategic Plan Goals 1, 2, and 3.</i>			
6.	\$ -489,000		\$ -489,000	--
	<u>Real Property Management:</u> Reflects a decrease in requirements for street vacations, leasing and sales of real property, including management and incidental services. <i>Supports Countywide Strategic Plan Goals 1, 2, and 3.</i>			
7.	\$ 3,650,000		\$ 3,650,000	--
	<u>Stormwater and Urban Runoff Quality:</u> Reflects an increase in requirements for public agency drainage systems. <i>Supports Countywide Strategic Plan Goals 1, 2, and 3.</i>			
8.	\$ 977,000		\$ 977,000	--
	<u>Survey Support Services:</u> Reflects an increase in requirements for the surveying and staking of projects in various Supervisorial districts and maintenance of the level network. <i>Supports Countywide Strategic Plan Goals 1, 2, and 3.</i>			
9.	\$ 53,579,000		\$ 53,579,000	--
	<u>Unincorporated County Roads:</u> Reflects an increase in developer funded and federal and/or State funded reimbursable projects, particularly in the road construction, and maintenance activities including construction of roads and highways and bridges/tunnels. <i>Supports Countywide Strategic Plan Goals 1 and 6.</i>			
<u>Other Changes</u>				
1.	\$ -10,220,000		\$ -10,220,000	--
	<u>Appropriation for Contingencies:</u> Reflects the cancellation of a one-time fund balance adjustment.			
Total \$	49,380,000		\$ 49,380,000	0.0

PUBLIC WORKS - ROAD FUND

DEPARTMENTAL PROGRAM SUMMARY

Financing Uses	Financing Available	Budgeted Positions
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1. Encroachment Permit Issuance and Inspection

\$ 3,344,000	\$ 3,344,000	--
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Authority: Mandated program - expenditure authority is governed by the California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

This program provides for the issuance of permits, inspection of activities, and construction within public right of way.

Financing Uses	Financing Available	Budgeted Positions
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2. Graffiti Abatement

\$ 720,000	\$ 720,000	--
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Authority: Mandated program - expenditure authority is governed by the California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

This program reduces the blight of graffiti through effective public education programs and swift removal of graffiti when it occurs.

Financing Uses	Financing Available	Budgeted Positions
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3. Land Development

\$ 3,236,000	\$ 3,236,000	--
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Authority: Mandated program - expenditure authority is governed by the California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

This program funds the review of tentative maps, tract maps, and parcel maps; and the review and inspection of subdivision improvement plans for compliance with State and local codes, standards and policies to ensure the health and safety of residents of Los Angeles County.

Financing Uses	Financing Available	Budgeted Positions
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4. Mapping and Information Services

\$ 1,734,000	\$ 1,734,000	--
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Authority: Mandated program - expenditure authority is governed by the California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

This program provides all mapping and geographic information system services originating from County and department administrative requests identifiable to the streets and highway system which includes street maps, substructures, and associated data management. This program also provides information to the public at various divisions' public counters, updates County publications such as the Road Design manual, and prepares the State Road reports

Financing Uses	Financing Available	Budgeted Positions
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5. Public Works Services to Other Cities and Agencies

\$ 28,374,000	\$ 28,374,000	--
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Authority: Mandated program - expenditure authority is governed by the California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

This program provides a wide variety of public works services to various cities, County departments, and other agencies.

Public Works - Road Fund (cont'd)

Financing Uses	Financing Available	Budgeted Positions
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6. Real Property Management

\$ 303,000	\$ 303,000	--
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Authority: Mandated program - expenditure authority is governed by the California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

This program provides services for street vacations, leasing and sales of real property, including management and incidental services.

Financing Uses	Financing Available	Budgeted Positions
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7. Stormwater and Urban Runoff Quality

\$ 9,205,000	\$ 9,205,000	--
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Authority: Mandated program - Federal Clean Water Act.

This program ensures compliance with the stormwater quality permit issued under the Clean Water Act by, among other things, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at our field facilities, and conducting public outreach.

Financing Uses	Financing Available	Budgeted Positions
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8. Survey Support Services

\$ 1,593,000	\$ 1,593,000	--
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Authority: Mandated program - expenditure authority is governed by the California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

This program provides for the surveying and staking of projects in various Supervisorial districts and maintenance of the level network.

Financing Uses	Financing Available	Budgeted Positions
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9. Unincorporated County Roads

\$ 191,582,000	\$ 191,582,000	--
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Authority: Mandated program - expenditure authority is governed by the California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

This program constructs, operates, and maintain unincorporated County roadways and adjacent right of way.

Total Programs

\$ 240,091,000	\$ 240,091,000	0.0
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PUBLIC WORKS - ROAD FUND

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Administrative Services	0	0	433,000	433,000
Clothing and Personal Supplies	8,000	16,000	8,000	-8,000
Computer Equipment-noncapital	4,000	0	0	0
Computing-Personal	0	0	4,000	4,000
Contracted Program Services	0	0	800,000	800,000
Food	13,000	26,000	8,000	-18,000
Household Expenses	5,000	5,000	8,000	3,000
Information Technology Services	20,000	0	282,000	282,000
Insurance	1,800,000	2,008,000	2,008,000	0
Jury and Witness Expense	250,000	232,000	0	-232,000
Maintenance-Buildings and Improvements	7,603,000	4,793,000	10,499,000	5,706,000
Maintenance-Equipment	400,000	453,000	308,000	-145,000
Memberships	1,000	1,000	1,000	0
Office Expense	0	0	72,000	72,000
Office Expense-Other	68,000	69,000	0	-69,000
Professional and Specialized Services	5,000,000	5,315,000	0	-5,315,000
Professional Services	0	0	508,000	508,000
Publication and Legal Notices	20,000	0	23,000	23,000
Rents and Leases-Equipment	6,000	20,000	634,000	614,000
Small Tools and Instruments	20,000	14,000	29,000	15,000
Special Departmental Expense	165,000,000	159,784,000	217,949,000	58,165,000
Technical Services	0	0	798,000	798,000
Telecommunications	20,000	0	82,000	82,000
Training	5,000	5,000	49,000	44,000
Transportation and Travel	0	0	21,000	21,000
Transportation and Travel-Traveling	18,000	18,000	0	-18,000
Utilities	1,000,000	959,000	1,178,000	219,000
Total Services and Supplies	181,261,000	173,718,000	235,702,000	61,984,000
<u>Other Charges</u>				
Contributions to Non-County Agencies	252,000	500,000	500,000	0
Judgments and Damages	1,798,000	1,622,000	1,520,000	-102,000
Total Other Charges	2,050,000	2,122,000	2,020,000	-102,000
<u>Fixed Assets</u>				
Equipment:				
Other Undefined Assets	195,000	200,000	200,000	0
Total Equipment	195,000	200,000	200,000	0
Land	830,000	2,000,000	150,000	-1,850,000
Total Fixed Assets	1,025,000	2,200,000	350,000	-1,850,000

Public Works - Road Fund (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Residual Equity Transfers Out	2,451,000	2,451,000	2,019,000	-432,000
Total Residual Equity Transfers	2,451,000	2,451,000	2,019,000	-432,000
Appropriation for Contingencies	0	10,220,000	0	-10,220,000
<u>Reserves</u>				
Total Reserves	0	0	0	0
TOTAL FINANCING REQUIREMENTS	186,787,000	190,711,000	240,091,000	49,380,000
AVAILABLE FINANCING:				
Fund Balance	18,967,000	18,967,000	10,000,000	-8,967,000
Cancellation of Reserves/Designations	4,000,000	0	0	0
REVENUES:				
Taxes	3,601,000	3,601,000	3,500,000	-101,000
Licenses, Permits, and Franchises	1,994,000	1,746,000	2,198,000	452,000
Revenue from Use of Money and Property	1,129,000	889,000	1,130,000	241,000
Intergovernmental Revenues-Federal	30,725,000	30,288,000	40,672,000	10,384,000
Intergovernmental Revenues-State	122,073,000	122,700,000	121,500,000	-1,200,000
Intergovernmental Revenues-Other	680,000	500,000	6,905,000	6,405,000
Charges for Services	12,885,000	11,778,000	49,361,000	37,583,000
Miscellaneous Revenues	733,000	222,000	255,000	33,000
Other Financing Sources	0	20,000	70,000	50,000
Operating Transfer In	0	0	4,500,000	4,500,000
TOTAL REVENUES	173,820,000	171,744,000	230,091,000	58,347,000
TOTAL AVAILABLE FINANCING	196,787,000	190,711,000	240,091,000	49,380,000

INTERNAL SERVICE FUND

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
FINANCE REQMTS						
OPERATING EXP						
SALARIES & EMP BEN	\$ 264,764,061	\$ 283,226,000	\$ 306,825,000	\$ 324,292,000	\$ 324,292,000	\$ 17,467,000
SERVICES & SUPPLIES	46,679,593	48,681,000	70,702,000	61,345,000	61,345,000	-9,357,000
OTHER CHARGES	243,983	492,000	651,000	675,000	675,000	24,000
FIXED ASSETS-EQUIP	10,441,034	11,904,000	11,904,000	10,645,000	10,645,000	-1,259,000
TOT OP EXP	322,128,671	344,303,000	390,082,000	396,957,000	396,957,000	6,875,000
APPR FOR CONTINGENCY			204,000			-204,000
GROSS TOTAL DESIGNATIONS	\$ 322,128,671	\$ 344,303,000	\$ 390,286,000	\$ 396,957,000	\$ 396,957,000	\$ 6,671,000
	6,500,000	6,500,000	6,500,000	6,838,000	6,838,000	338,000
TOT FIN REQMTS	\$ 328,628,671	\$ 350,803,000	\$ 396,786,000	\$ 403,795,000	\$ 403,795,000	\$ 7,009,000
AVAIL FINANCE						
FUND BALANCE	\$ 123,000	\$ 204,000	\$ 204,000	\$	\$	\$ -204,000
CANCEL RES/DES	8,376,400	6,500,000	6,500,000	6,500,000	6,500,000	
OP REVENUE	315,332,778	338,695,000	384,678,000	393,188,000	393,188,000	8,510,000
OTH FIN SOURCE	933,310					
RES EQ TRANS	4,067,359	5,404,000	5,404,000	4,107,000	4,107,000	-1,297,000
TOT AVAIL FIN	\$ 328,832,847	\$ 350,803,000	\$ 396,786,000	\$ 403,795,000	\$ 403,795,000	\$ 7,009,000
BUDGETED POSITIONS	3,964.0	3,964.0	3,964.0	3,964.0	3,964.0	
REVENUE DETAIL						
RENTS AND CONCESSIONS	\$ 4,649	\$	\$	\$	\$	\$
ROYALTIES	77,584	80,000	73,000	96,000	96,000	23,000
FEDERAL AID-DISASTER	83,653					
OTHER GOVT AGENCIES			126,000			-126,000
AGRICULTURAL SERVICES	380		1,000			-1,000
RECORDING FEES	3,232		1,000			-1,000
CHRGs FOR SVCS-OTHER	313,334,855	337,173,000	383,138,000	391,728,000	391,728,000	8,590,000
OTHER SALES	192,278	201,000	206,000	237,000	237,000	31,000
MISCELLANEOUS	1,636,147	1,241,000	1,133,000	1,127,000	1,127,000	-6,000
SALE OF FIXED ASSETS	933,310					
RES EQUITY TRANS IN	4,067,359	5,404,000	5,404,000	4,107,000	4,107,000	-1,297,000
TOTAL	\$ 320,333,447	\$ 344,099,000	\$ 390,082,000	\$ 397,295,000	\$ 397,295,000	\$ 7,213,000

Mission Statement

To provide public works services in a responsive, efficient, and cost-effective manner. Public works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County of Los Angeles and contract cities.

2005-06 Budget Message

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds that finance the Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each special fund.

The 2005-06 Proposed Budget of \$403.8 million reflects an increase of \$7.0 million primarily due to increases in salaries and employee benefits, offset by decreased requirements for services and supplies and fixed assets equipment. This request also reflects an increase for services rendered to other County departments and designations of \$6,538,000 for future fixed assets equipment and \$300,000 for major software upgrades.

Strategic Planning

A structured approach to strategic planning and budgeting for individual Public Works programs and services is currently being implemented under Public Works' Strategic Plan. The four main components of Public Works' Integrated Planning Process include program plans, fund financial plans, staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results based work plans, and funding requests. Fund financial plans project sources of revenue and financing requirements for each operating fund and set preliminary budget allocations to the Public Works programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based on the program plans, fund financial plans, and staffing plans.

Changes From 2004-05 Budget

	Financing Uses	Financing Available	Budgeted Positions
<u>Program Changes</u>			
1.	\$ 240,000	\$ 240,000	--
	<u>Staffing Alignment:</u> Reflects the addition of 9.0 positions, offset by the deletion of 9.0 vacant positions to address changing workload requirements and to meet strategic planning goals in the Administration, Building and Safety, Operations Services, and Watershed Management programs. <i>Supports Countywide Strategic Plan Goals 2 and 3.</i>		
<u>Other Changes</u>			
1.	\$ 8,885,000	\$ 8,885,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.		
2.	\$ 6,496,000	\$ 6,496,000	--
	<u>Retirement Buy-Down:</u> Reflects the eighth year of a multi-year plan to reduce the County's reliance on LACERA excess earnings.		
3.	\$ 972,000	\$ 972,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.		

Changes From 2004-05 Budget

	Financing Uses		Financing Available	Budgeted Positions
<u>Other Changes (cont'd)</u>				
4.	\$ -845,000		\$ -845,000	--
	<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums. Also reflects reduced long-term disability and unemployment insurance costs based on historical experience.			
5.	\$ 1,719,000		\$ 1,719,000	--
	<u>Other Salaries and Employee Benefits:</u> Reflects a reduction in salary savings in anticipation of reduced vacancies; partially offset by decreases in various employee benefits based on current and anticipated trends.			
6.	\$ -10,458,000		\$ -10,458,000	--
	<u>Other Adjustments:</u> Reflects decreased appropriation requirements primarily due to changes in the Financial Accounting System's cost allocation process and a reduction in fixed assets equipment, offset, in part, by increases in other charges for right of way acquisitions and designation for major software upgrades. Also, reflects the classification actions approved by the Board of Supervisors on December 14, 2004.			
Total \$	7,009,000		\$ 7,009,000	0.0

PUBLIC WORKS - INTERNAL SERVICE FUND

DEPARTMENTAL PROGRAM SUMMARY

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
1. <u>Administrative Support Services</u>		
\$ 38,231,000	\$ 38,231,000	342.6

Authority: Non-mandated, discretionary program.

This program provides centralized/administrative support services within Public Works including executive management, supervision, budgeting, accounting operations, human resources, public relations, and disaster response preparedness.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
2. <u>Information Technology Services</u>		
\$ 15,264,000	\$ 15,264,000	118.5

Authority: Non-mandated, discretionary program.

This program provides information technology vision, direction, services, and support to Public Works' staff and maintains the information technology infrastructure within Public Works.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
3. <u>Fleet Equipment and Services</u>		
\$ 19,620,000	\$ 19,620,000	142.0

Authority: Non-mandated, discretionary program.

This program acquires, maintains, and disposes vehicles and other motorized type equipment. It also provides transportation and equipment rental service.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
4. <u>Mapping Services</u>		
\$ 2,434,000	\$ 2,434,000	19.7

Authority: Non-mandated, discretionary program.

This program develops and supports geographic information systems and provides mapping services to Public Works' staff and external customers.

<u>Financing Uses</u>	<u>Financing Available</u>	<u>Budgeted Positions</u>
5. <u>Materials Management</u>		
\$ 16,924,000	\$ 16,924,000	58.0

Authority: Non-mandated, discretionary program.

This program processes general purchasing authorizations and direct purchase requests to obtain goods and services in support of operating divisions. Merchandise is received from outside vendors, warehoused, and distributed to requesting parties.

Public Works - Internal Service Fund (cont'd)

Financing Uses	Financing Available	Budgeted Positions
6. <u>Charges to Operating Programs</u>		
\$ 311,322,000	\$ 311,322,000	3,283.2
<u>Authority:</u> Non-mandated, discretionary program.		
This primarily serves as a clearing account for salaries and employee benefits, services and supplies, other charges, and fixed assets costs necessary to support line operations and programs.		
Total Programs		
\$ 403,795,000	\$ 403,795,000	3,964.0

PUBLIC WORKS - INTERNAL SERVICE FUND

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	201,068,000	220,353,000	230,785,000	10,432,000
Employee Benefits	82,158,000	86,472,000	93,507,000	7,035,000
Total Salaries and Employee Benefits	283,226,000	306,825,000	324,292,000	17,467,000
<u>Services and Supplies</u>				
Administrative Services	0	0	5,147,000	5,147,000
Clothing and Personal Supplies	101,000	76,000	103,000	27,000
Communications	1,953,000	2,410,000	1,207,000	-1,203,000
Computer Equipment-noncapital	1,781,000	2,264,000	0	-2,264,000
Computer Software	1,306,000	1,382,000	0	-1,382,000
Computing-Midrange/Departmental Sys	0	0	164,000	164,000
Computing-Personal	0	0	3,588,000	3,588,000
Food	4,000	7,000	8,000	1,000
Household Expenses	380,000	479,000	484,000	5,000
Information Technology Services	1,961,000	3,223,000	4,733,000	1,510,000
Information Technology-Security	0	0	2,000	2,000
Insurance	177,000	534,000	577,000	43,000
Jury and Witness Expense	31,000	350,000	100,000	-250,000
Maintenance-Buildings and Improvements	4,425,000	4,262,000	5,807,000	1,545,000
Maintenance-Equipment	7,022,000	7,190,000	7,377,000	187,000
Memberships	155,000	128,000	214,000	86,000
Miscellaneous Expense	110,000	165,000	172,000	7,000
Office Expense	0	0	892,000	892,000
Office Expense-Other	723,000	951,000	0	-951,000
Other Operations	0	49,000	0	-49,000
Professional and Specialized Services	9,112,000	10,863,000	0	-10,863,000
Professional Services	0	0	1,104,000	1,104,000
Publication and Legal Notices	288,000	227,000	234,000	7,000
Rents and Leases-Bldg and Improvements	7,000	4,000	4,000	0
Rents and Leases-Equipment	382,000	413,000	540,000	127,000
Small Tools and Instruments	152,000	226,000	226,000	0
Special Departmental Expense	14,933,000	28,572,000	21,423,000	-7,149,000
Technical Services	0	0	1,380,000	1,380,000
Telecommunications	197,000	400,000	2,309,000	1,909,000
Training	758,000	804,000	701,000	-103,000
Transportation and Travel	0	0	792,000	792,000
Transportation and Travel-Traveling	845,000	827,000	0	-827,000
Utilities	1,878,000	4,896,000	2,057,000	-2,839,000
Total Services and Supplies	48,681,000	70,702,000	61,345,000	-9,357,000

Public Works - Internal Service Fund (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Capital Lease Payments	274,000	516,000	184,000	-332,000
Judgments and Damages	210,000	125,000	210,000	85,000
Other Charges	1,000	0	1,000	1,000
Rights of Way	0	0	270,000	270,000
Taxes and Assessments	7,000	10,000	10,000	0
Total Other Charges	492,000	651,000	675,000	24,000
<u>Fixed Assets</u>				
Equipment:				
Computer Info and Data Processing Sys	1,291,000	1,291,000	0	-1,291,000
Computing-Midrange/Departmental	0	0	1,532,000	1,532,000
Construction and Heavy Maintenance	5,993,000	5,993,000	7,216,000	1,223,000
Electronic Equipment	30,000	30,000	75,000	45,000
Machinery Equipment	220,000	220,000	88,000	-132,000
Non-Medical Laboratory and Testing Equip	366,000	366,000	164,000	-202,000
Vehicle-Automobile	2,972,000	2,972,000	0	-2,972,000
Vehicles and Transportation Equipment	0	0	537,000	537,000
Other Undefined Assets	1,032,000	1,032,000	1,033,000	1,000
Total Equipment	11,904,000	11,904,000	10,645,000	-1,259,000
Total Fixed Assets	11,904,000	11,904,000	10,645,000	-1,259,000
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Appropriation for Contingencies	0	204,000	0	-204,000
<u>Reserves</u>				
Designations	6,500,000	6,500,000	6,838,000	338,000
Total Reserves	6,500,000	6,500,000	6,838,000	338,000
TOTAL FINANCING REQUIREMENTS	350,803,000	396,786,000	403,795,000	7,009,000
AVAILABLE FINANCING:				
Fund Balance	204,000	204,000	0	-204,000
Cancellation of Reserves/Designations	6,500,000	6,500,000	6,500,000	0

Public Works - Internal Service Fund (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REVENUES:				
Revenue from Use of Money and Property	80,000	73,000	96,000	23,000
Intergovernmental Revenue-Other	0	126,000	0	-126,000
Charges for Services	337,173,000	383,140,000	391,728,000	8,588,000
Miscellaneous Revenues	1,442,000	1,339,000	1,364,000	25,000
Residual Equity Transfers	5,404,000	5,404,000	4,107,000	-1,297,000
TOTAL REVENUES	344,099,000	390,082,000	397,295,000	7,213,000
TOTAL AVAILABLE FINANCING	350,803,000	396,786,000	403,795,000	7,009,000

PUBLIC WORKS - INTERNAL SERVICE FUND

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Airports

Program Description: Operate and maintain the five County owned airports - Brackett Field, Compton Woodly, El Monte, General William J. Fox Field, and Whiteman.

Program Result: General aviation airport users have quality airport facilities and services to safely operate, store, and maintain their aircraft.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Customer satisfaction rating (one through five rating based on customer survey)	n/a	3.37	3.45	3.45
Accidents due to airport facility conditions	0	0	0	0
Percentage of runways in good or better condition	100%	100%	100%	100%
<u>Operational Measures</u>				
Net operating surplus	\$1,155,981	\$1,280,953	\$1,200,000	\$1,250,000
Aircraft tie down rate as compared to average tie down rate in the Los Angeles Basin	\$62/\$85	\$62/\$88	\$62/\$88	\$62/\$90
Aviation fuel price as compared to average fuel price in the Los Angeles Basin	\$2.52/\$2.78	\$3.14/\$3.17	\$3.14/\$3.32	\$3.20/\$3.40
Take-offs and landings	633,205	591,844	590,000	595,000
Based aircraft	1,925	1,959	1,965	1,970

Explanatory Note(s):

n/a = not available

PROGRAM NAME: Bikeways

Program Description: Construction, operation, and maintenance of County bikeway facilities.

Program Result: Bikeway users have a safe and accessible bikeway network in unincorporated County rights of way.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of unincorporated County bikeway pavements in acceptable condition	100%	100%	100%	100%
Percentage of the countywide bikeway network completed (unincorporated County portion) ⁽¹⁾	n/a	n/a	n/a	n/a
<u>Operational Measures</u>				
Total miles of bikeway in unincorporated County rights of way	134.0	134.0	137.3	139.9
Miles of bikeway added to the countywide bikeway network (unincorporated County portion)	0.0	0.0	3.3	2.6
Total operations expenditures per mile of bikeway	\$5,044	\$5,543	\$4,658	\$5,059
Total maintenance and aesthetic costs per mile of bikeway ⁽²⁾	\$968	\$504	\$323	\$806
Total miles of bikeway pavement rehabilitated	0.0	0.0	0.4	6.5

Explanatory Note(s):

(1) Pending approval of the Countywide Bikeway Master Plan, which is anticipated in December 2005.

(2) Data reflects newly implemented, on-going graffiti and trash abatement programs.

n/a = not available

PROGRAM NAME: Building Permits and Inspection

Program Description: Create a safe, habitable environment by assisting builders and design professionals in complying with County building laws.

Program Result: Through its mandated Building Official duties, provide public health and safety by inspecting all new buildings and structures in unincorporated County areas and certifying that minimum standards are met prior to occupancy.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of projects issued a permit that received final inspection approval ⁽²⁾	n/a	n/a	58%	60%
<u>Operational Measures</u>				
Percentage of inspection performed within 24 hours of request for inspection	n/a	n/a	87%	90%

Explanatory Note(s):

(1) Measurement of indicators and operational measures will commence with implementation of the electronic Development and Permit Tracking System (eDAPTS).

(2) Based on permits that are issued and finalized in a fiscal year (FY).

n/a = not available

PROGRAM NAME: Capital Building Projects

Program Description: Design review, project management, and inspection of County owned or leased buildings and facilities.

Program Result: Cost-effective and timely delivery of newly constructed and renovated public buildings.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Change order cost as a percentage of total construction cost for new construction/ renovation projects due to unforeseen conditions	n/a	n/a	n/a	5% / 8%
Change order cost as a percentage of total construction cost for new construction/ renovation projects due to errors and omissions	n/a	n/a	n/a	5% / 8%
Percentage of annual capital program completed within budget	n/a	n/a	n/a	90%
Percentage of awardable projects within the adopt/ advertise project budget	n/a	n/a	n/a	90%
<u>Operational Measures</u>				
Total annual dollar value of change order costs on completed projects due to unforeseen conditions	n/a	n/a	n/a	n/a
Total annual dollar value of change order costs on completed projects due to errors and omissions	n/a	n/a	n/a	n/a
Total cost to complete annual capital program	n/a	n/a	n/a	n/a
Annual total of project budgets at award	n/a	n/a	n/a	n/a
Annual number of awardable projects	n/a	n/a	n/a	n/a
Annual number of awardable projects within adopt/advertise project budget	n/a	n/a	n/a	n/a

Explanatory Note(s):

n/a = not available

PROGRAM NAME: Crossing Guard Services

Program Description: Upon request, provide crossing guard services to elementary school age pedestrians walking to and from school at intersections in unincorporated County areas that meet Board accepted criteria.

Program Result: Elementary school age pedestrians cross safely at those intersections where a crossing guard is present.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of accidents involving elementary school age pedestrians where a crossing guard is present	1	1	2	2
Percentage of accidents involving elementary school age pedestrians where a crossing guard is present as compared to all accidents involving elementary school age pedestrians walking to and from school	3%	7%	6%	6%
<u>Operational Measures</u>				
Percentage of crossing guards deployed within the adopted time standard ⁽¹⁾	n/a	100%	100%	100%
Number of crossing guards in service	203	213	225	231
Number of crossing guard studies conducted ⁽²⁾	20	26	100 ⁽⁴⁾	100
Average cost per crossing guard study	n/a	\$250	\$250	\$250
Percentage of studies completed within the adopted time standard ⁽³⁾	n/a	89%	95%	100%

Explanatory Note(s):

- (1) In some cases, commencement of service would be intentionally delayed to coincide with the first day of a new school period. Adopted time standard is four weeks.
 - (2) Studies are conducted at new locations by request as well as at existing locations triennially to determine feasibility of continued service.
 - (3) Adopted time standard: 8 hours allotted per study and 12 weeks of elapsed time allotted per study.
 - (4) Beginning FY 2004-05, one-third of all existing locations will be restudied. In addition, new locations will be studied upon request.
- n/a = not available

PROGRAM NAME: Fleet Equipment and Services

Program Description: Manage fleet equipment by acquiring, maintaining, and disposing of vehicles and other motorized-type equipment. Provide transportation and equipment rental service.

Program Result: Services and equipment are accessible and provided to the Department of Public Works and other County department employees.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Overall customer satisfaction rating of all fleet services as determined by an annual survey ⁽¹⁾	n/a	n/a	4.0	4.0
Overall fleet availability	92%	95%	95%	95%
Performance index rating (rating based on an aggregation of several operational measures)	n/a	n/a	4.4	4.5
<u>Operational Measures</u>				
Percentage of fleet minor service preventive maintenance jobs for classes one through nine completed in less time than industry standards ⁽²⁾	95%	94%	95%	95%

Public Works - Internal Service Fund (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u> (cont'd)				
Percentage of fleet major service preventive maintenance jobs for classes 1 through 19 completed in less time than industry standards ⁽³⁾	96%	95%	95%	95%
Percentage of recovered cost versus cost of operation	100%	100%	98%	99%

Explanatory Note(s):

- (1) Survey scale is one (lowest) to five (highest). Target audience includes: superintendents, supervisors, schedulers, and equipment coordinators. Criteria to be evaluated: fleet availability, specifications, transportation, haul trucks, equipment rentals, motor pool, and body shop.
- (2) Minor service pertains to vehicles in classes one through nine and consists of an oil change and safety inspection (lights, brakes, suspension, tires, wipers, etc.). Vehicles in classes one through nine are compact cars to ¾ ton pick-up trucks with utility bodies. All of these classes have single rear wheels.
- (3) Major service pertains to vehicles in classes 1 through 19 and consists of all minor service in addition to servicing the transmission, transfer case, axles, brakes, cooling system, exhaust system, power take off and towing components. Classes 10 through 19 vehicles include medium heavy trucks from 10,000 to 27,000 gross vehicle weight. The trucks have the following type of equipment mounted on them; cranes, aerial lifts, sewer jettors, dump bodies, emulsion spray systems, chemical spray systems, compressors, generators, chipper bodies, water tanks, and stake dump bodies.

n/a = not available

PROGRAM NAME: Flood Control

Program Description: Construct, operate, and maintain flood control facilities within the Los Angeles County Flood Control District.

Program Result: Flood Control District residents and properties are provided with flood control facilities that function as designed during storm events.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
By facility type, the percentage of flood control facilities that function as designed during storm events	100%	100%	100%	100%
<u>Operational Measures</u>				
Operation and maintenance costs per mile of storm drain maintained	\$1,088	\$1,488	\$1,300	\$1,250
Operation and maintenance costs per mile of channel maintained	\$45,459	\$49,122	\$45,000	\$44,000
Operation and maintenance costs per thousand cubic yard of debris basin capacity	\$1,664	\$863	\$1,470	\$1,200
Operation and maintenance costs per acre foot of dam capacity	\$148	\$159	\$175	\$175

PROGRAM NAME: Graffiti Abatement

Program Description: Reduce the blight of graffiti through effective public education programs and the swift removal of graffiti when it occurs.

Program Result: County residents' quality of life is improved by minimal graffiti in County unincorporated areas.

Public Works - Internal Service Fund (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of remove graffiti within 48 hours of notification ⁽¹⁾	95.7%	96.0%	96.0%	96.0%
<u>Operational Measures</u>				
Number of calls received on the Graffiti Hotline	59,943	35,489	35,000	34,500
Number of elementary school students educated through our Totally Against Graffiti (T.A.G.) program ⁽²⁾	180,000	180,000	250,000	300,000
Number of parents reached through an aggressive T.A.G. program which educates parents on the costs and consequences of graffiti	180,000	180,000	250,000	300,000
Number of persons reached through various venues, events, and mass media outlets	1,200,000	1,400,000	1,600,000	1,800,000

Explanatory Note(s):

- (1) A prompt cleanup is considered preventative from the standpoint that if marks do not remain for long periods, vandals' satisfaction from seeing their marks and having others see them is limited.
- (2) The County's education and outreach program is designed to motivate and educate children about graffiti while inspiring them to make a difference in their own neighborhoods. Through an aggressive public outreach campaign and community involvement, Graffiti Hotline calls should decline.

PROGRAM NAME: Land Development

Program Description: Review tentative maps, tract maps, parcel maps, and review and inspect subdivision improvement plans for compliance with State and local codes, standards, and policies to ensure the health and safety of residents of Los Angeles County.

Program Result: County residents within new developments are provided properly surveyed property and a safe, efficient, functional, and adequate infrastructure system.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of property survey or subdivision related infrastructure complaints per 1,000 parcels developed	6	1	3	3
<u>Operational Measures</u>				
Cost per map/plan reviewed	\$2,886	\$2,501	\$2,667	\$3,082 ⁽¹⁾
Average inspection cost per \$1,000 of construction completed	\$50	\$52	\$50	\$50
Percentage of submittals reviewed within four weeks	89%	79%	90%	95%
Percentage of notice of completion processed within three weeks of final inspection	53%	70%	90%	90%

Explanatory Note(s):

- (1) In 2005-06, a Land Development Management Agency fee will be included in the plan check activities; therefore, the cost per map/plan reviewed is expected to be higher.

PROGRAM NAME: Materials Management

Program Description: Processing of general purchasing authorizations and direct purchase requests to obtain goods and services in support of operating divisions. Merchandise is received from outside vendors, warehoused, and distributed to requesting parties.

Public Works - Internal Service Fund (cont'd)

PROGRAM NAME: Materials Management (cont'd)

Program Result: Internal departmental customers are supplied with goods and services in an accurate and timely fashion so that programmatic objectives of the Department may be achieved.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Customer satisfaction rating (one through five rating based on customer survey)	n/a	n/a	4.3	4.5
Performance index rating (one through five rating based on an aggregation of various operational measures)	n/a	n/a	4.3	4.5
<u>Operational Measures</u>				
Materials handling charge rate (warehouse portion)	n/a	29%	29%	28%
Percentage of blanket purchase orders available on July 1st	n/a	85%	90%	93%
Percentage of emergency purchase orders processed within the standard time frame	n/a	100%	100%	100%
Percentage of standard purchase orders processed within an average of four working days	n/a	n/a	98%	98%
Percentage of requests for blanket purchase orders received by November 30th due date	n/a	3%	90%	95%

Explanatory Note(s):
n/a = not available

PROGRAM NAME: Property Rehabilitation and Nuisance Abatement

Program Description: Upon request, inspect property to verify maintenance in accordance with Los Angeles County Codes and cite substandard buildings, structures, and properties that are in violation of applicable codes and ordinances.

Program Result: Residents in unincorporated County exposure to nuisances, blight, and unsanitary conditions is minimal.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Property rehabilitation cases closed within a fiscal year as a percentage of all active cases	n/a	n/a	45%	50%
<u>Operational Measures</u>				
Percentage of cases received from the Board of Supervisors that are investigated within three business days	n/a	n/a	87%	90%

Explanatory Note(s):
(1) Measurement of indicators and operational measures will commence with implementation of the eDAPTS system.
n/a = not available

PROGRAM NAME: Public Transit Services

Program Description: Provide public transit services for residents in the unincorporated County areas.

Program Result: Unincorporated County residents increase their mobility by having public transit options readily accessible.

Public Works - Internal Service Fund (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of requests for additional services that are accommodated ⁽¹⁾	n/a	n/a	100%	100%
Fixed route customer satisfaction rating (one through five rating based on customer survey)	n/a	n/a	4	4
Dial-A-Ride customer satisfaction rating (one through five rating based on customer survey)	n/a	n/a	4	4
<u>Operational Measures</u>				
Fixed route:				
Number of riders	802,962	862,054	864,000	1,100,000
Cost per rider	\$2.38	\$2.42	\$2.43	\$1.50
Percentage on-time fixed route trips	n/a	n/a	95%	95%
Dial-A-Ride:				
Number of riders	163,700	153,400	163,000	170,000
Cost per rider	\$14.62	\$17.00	\$18.00	\$21.50
Percentage on-time Dial-A-Ride trips	n/a	n/a	95%	95%
Park-and-ride parking:				
Number of spaces	1,407	1,407	1,407	1,400
Average operation and maintenance cost per space	\$227.47	\$252.00	\$275.00	\$282.20
Percentage utilization of park-and-ride parking spaces	n/a	n/a	50%	65%

Explanatory Note(s):

(1) Requests for additional services must be reasonable. This determination is based on whether the requested service is eligible for financing with transit revenue and that the service can be operated in an efficient and effective manner without negatively impacting existing public services.

n/a = not available

PROGRAM NAME: Public Works Services to Cities and Agencies

Program Description: Provide a wide variety of public works services to various cities, County departments, and other agencies.

Program Result: The public served by various agencies benefits by receiving quality and efficient public works services without the need for those agencies to add public works staff or to contract with private providers.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of cities and agencies satisfied with services provided ⁽¹⁾	80%	n/a	85%	85%
Percentage of requests for services accommodated ⁽²⁾	n/a	n/a	95%	92%
<u>Operational Measures</u>				
Percentage of work completed on schedule	73%	84%	87%	82%
Percentage of projects and services completed within budget	73%	70%	80%	82%

Explanatory Note(s):

(1) Customer satisfaction is based on the results of basic surveys administered upon completion of each service request and a comprehensive annual survey. Percentage of requests accommodated will be recorded in a log and the City Services Request Tracking System.

(2) This information is collected from the City Service Request Tracking System and by various divisions.

n/a = not available

PROGRAM NAME: Red Light Photo Enforcement

Program Description: Administer the operation of traffic cameras at selected traffic signal controlled intersections for automated enforcement of the California Vehicle Code. ⁽¹⁾

Program Result: Motorists at locations covered by this program are at reduced risk of right-angle type traffic accidents resulting from red light running and the number of red light running incidents are reduced.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage decline in accident rate following the deployment of Red Light Photo Enforcement	36% ⁽²⁾	78% ^{(2) (6)}	40% ^{(1) (7)}	29% ⁽²⁾
Percentage decline in the rate of red light running incidents following the deployment of Red Light Photo Enforcement	50% ⁽²⁾	62% ^{(2) (5) (7)}	30% ^{(3) (7)}	50% ⁽²⁾
<u>Operational Measures</u>				
Average number of Photo Red Light Enforcement citations issued per intersection served	1,004 ⁽⁶⁾	380 ^{(5) (7)}	2,871 ^{(1) (7)}	2,010
Percentage of program costs recovered through citation fines ⁽⁴⁾	57% ⁽⁶⁾	51% ^{(5) (7)}	100% ⁽⁷⁾	100%

Explanatory Note(s):

- (1) The original program, which concluded on January 28, 2004, consisted of five locations. On April 6, 2004, the Board of Supervisors (Board) approved expansion of this program to six new locations and to discontinue enforcement at two of the original five locations. Thus, estimated numbers may be affected as follows: decline in accident rate may be lower; and amount of red light violations may be higher.
- (2) Percentage decline in accident rates and red light running incidents are compared to that of the previous years.
- (3) Pertains to the 30 day period during which only warning notices were issued compared to the 30 day period after deployment of the Photo Red Light Equipment. The 30 day warning periods for each new location will vary as new locations go online.
- (4) Based on the assumption that the County receives the entire amount of the \$132.54 fine multiplied by the total citations reported as "paid and at a 70 percent payment rate."
- (5) The California Highway Patrol had halted the issuance of citations at the intersection of Whittier Boulevard and Atlantic Boulevard for approximately three months due to program investigations.
- (6) Five year accident history only available through February 2004.
- (7) Term of initial program concluded in January 2004 and is tentatively scheduled to resume by the end of October 2004.

PROGRAM NAME: Regulation of Industrial Waste and Underground Tanks

Program Description: Ensure proper handling of industrial waste in unincorporated County areas and the proper construction and monitoring of hazardous materials underground storage tanks in County areas and 76 cities.

Program Result: County residents experience reduced exposure to hazardous materials from regulated facilities.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of routine industrial inspections resulting in a finding of substantial compliance with regulatory requirements	89.04%	86.06%	88.72%	87.22%
Number of industrial waste complaint investigations resulting in a finding of noncompliance with regulatory requirements per hundred permitted facilities	0.46	0.59	1.02	1.53
Percentage of routine industrial hazardous materials underground storage tank inspections resulting in a finding of substantial compliance with regulatory requirements	44.46%	53.63%	60.73%	72.29%

Public Works - Internal Service Fund (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> (cont'd)				
Number of hazardous materials underground storage tank self-monitoring reports resulting in a finding of noncompliance with regulatory requirements per 100 permitted facilities	0.22	0.12	0.05	0.03
<u>Operational Measures</u>				
Cost per inspection conducted	\$191.71	\$143.03	\$159.00	147.69
Cost per plan review	\$48.29	\$42.68	\$57.67	\$61.21
Cost per enforcement notice of violation	\$429.01	\$558.52	\$570.54	\$662.79
Cost per enforcement action	\$2,940.00	\$2,100.00	\$1,500.00	\$1,500.00

PROGRAM NAME: Sanitary Sewer Facilities - Consolidated Sewer Maintenance Districts

Program Description: Operate and maintain the sewer system facilities within the Consolidated Sewer Maintenance Districts.

Program Result: Customers of the Consolidated Sewer Maintenance Districts are provided with a reliable sewer collection system at competitive rates, meeting or exceeding mandated system maintenance standards.

Performance Measures ⁽¹⁾	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Annual number of customer complaints per 100 miles systemwide	14	14	13	13
Annual number of sewer overflows per 100 miles systemwide	1.5	1.9	4.0	4.0
Annual service charge per residential customer	\$21.50	\$21.50	\$30.50 ⁽²⁾	\$30.50
<u>Operational Measures</u>				
Annual costs of inspecting sewer manholes per manhole systemwide	\$9.55	\$9.83	\$9.87	\$9.90
Annual costs of cleaning sewer mains per mile systemwide	\$1,783	\$1,965	\$1,860	\$1,880
Annual cost to operate and maintain the collection system per mile systemwide	\$3,722	\$3,916	\$5,100 ⁽²⁾	\$5,100

Explanatory Note(s):

- (1) The results above assume normal operating conditions and might not be attained under abnormal conditions such as a major disaster or sudden shift in priorities.
- (2) Increase to meet new regulatory requirements.

PROGRAM NAME: Solid Waste Management

Program Description: Administer solid waste management activities to meet the solid waste disposal needs of County residents, conserve natural resources, and comply with State laws and regulations. These activities include solid waste collection, recycling, public education, household hazardous waste collection, and disposal planning for in and out of County landfill facilities.

Program Result: County residents are assured adequate landfill capacity to properly dispose of their household waste and are protected from the effects of improper handling and disposal of solid waste.

Public Works - Internal Service Fund (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Remaining permitted capacity of municipal solid waste (Class III) landfills in the County of Los Angeles (tons)	76,000,000	108,000,000	98,700,000	89,500,000
Remaining permitted capacity of municipal solid waste (Class III) landfills in the unincorporated County areas (tons)	50,000,000	83,000,000	75,000,000	67,000,000
Total solid waste disposed at municipal solid waste (Class III) landfills in the County of Los Angeles (tons)	9,200,000	9,200,000	9,200,000	9,200,000
Total solid waste disposed at municipal solid waste (Class III) landfills in the unincorporated County areas (tons)	7,800,000	8,000,000	8,000,000	8,000,000
Available disposal capacity at landfills located outside the County of Los Angeles (tons)	2,300,000	2,200,000	2,600,000	2,600,000
Total tonnage of household hazardous waste diverted from municipal solid waste (Class III) landfills in the County of Los Angeles	2,838	3,133	3,300	3,300
Permitted daily capacity of major solid waste transfer stations/materials recovery facilities within the County of Los Angeles (tons/days)	40,000	55,000	62,000	62,000
<u>Operational Measures</u>				
Number of household hazardous waste collection events conducted	56	56	56	56
Number of participants in household hazardous waste collection events	58,134	60,108	60,500	60,500
Cost per ton of household hazardous waste collected	\$1,580	\$1,573	\$1,600	\$1,600
Number of years of remaining capacity at municipal solid waste (Class III) landfills in the County of Los Angeles	8	12	11	10
Number of years of remaining capacity at available municipal solid waste (Class III) landfills outside the County of Los Angeles	5	5	5	5
County unincorporated area waste diversion rate (percentage) based on the Annual Report Data	19%	17%	20%	25%

PROGRAM NAME: Stormwater and Urban Runoff Quality

Program Description: Compliance with the stormwater quality permit issued under the Clean Water Act by, among other things, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at our field facilities, and conducting public outreach.

Program Result: Businesses, residents, and visitors within the County obtain improved water quality of stream, rivers, lakes, and the ocean.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
100 percent compliance with the National Pollutant Discharge Elimination System (NPDES) and Total Maximum Daily Loads (TMDL)	100%	100%	100%	100%
Percentage of trash reduction from the baseline allocated to unincorporated County area	n/a	n/a	n/a	n/a

Public Works - Internal Service Fund (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Cumulative number of structural Best Management Practices installed by Public Works	1,650	2,300	3,000	4,400
Number of public outreach events conducted	61	100	130	140
Explanatory Note(s): n/a = not available				

PROGRAM NAME: Street Lighting

Program Description: Administer the construction, operation, and maintenance of street lights in unincorporated County areas.

Program Result: Motorists and pedestrians are provided with a well maintained street lighting system in unincorporated County areas and residents/developers have the ability to be annexed into the lighting district in a timely manner.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of street light outage repair requests completed within 72 hours	n/a	n/a	80%	87%
Percentage of new tentative subdivision annexations into the street lighting district that are processed within 12 months	n/a	n/a	87%	90%
<u>Operational Measures</u>				
Total number of street lights maintained	58,131	58,660	59,330	60,100
Average annual energy cost per street light	n/a	n/a	\$70.80 ⁽¹⁾	\$70.80 ⁽¹⁾
Average annual maintenance cost per street light	n/a	n/a	\$55.80 ⁽¹⁾	\$55.80 ⁽¹⁾
Average new tentative subdivision annexation processing cost	n/a	n/a	\$4,165.00	\$4,165.00

Explanatory Note(s):

(1) The majority of street lighting maintenance work is carried out by the Southern California Edison Company. The California Public Utility Commission approves the tariff rates for Southern California Edison and other utility companies.

n/a = not available

PROGRAM NAME: Transportation Systems Management (TSM)

Program Description: Coordination across jurisdictional boundaries of traffic signal synchronization and other Intelligent Transportation Systems.

Program Result: Minimize the impact of increasing traffic volumes on public transit routes throughout the County.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of transit routes which have been equipped with Transportation Systems	51.3%	53.5%	58.9%	70.8%
Level of service index for sample intersections which are served by Transportation Systems ⁽¹⁾	9.5%	10.0%	13.5%	9.9%
<u>Operational Measures</u>				
Engineering support costs as a percentage of construction contract costs for TSM projects completed during the fiscal year	44%	47%	42%	40%
Total annual operational cost (monitoring of intersections, signal timing plan changes, staffing of the Traffic Management Center)	0	0	0	\$100,000

Explanatory Note(s):

- (1) The calculated value represents the amount of time, on an annual basis, that an individual motorist would save in their drive time when using the route. It should be noted that each subsequent fiscal year will have a different set of routes which are equipped with the Countywide Traffic Signal Synchronization Program improvements. Therefore, the level of service index could be highly variable from one year to the next year since each route has a unique annual number of hours and 24-hour traffic volume.

PROGRAM NAME: Unincorporated County Roads

Program Description: Construction, operation, and maintenance of unincorporated County roadways and adjacent rights of way.

Program Result: Motorists are provided roadways within unincorporated County areas that are safe, smooth, aesthetically pleasing, and well managed relative to operational capacity.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of road pavements in acceptable condition	93%	91%	91%	89%
Percentage of rights of way areas with good appearance	n/a	72%	75%	78%
Percentage of street intersections operating at acceptable level of service during a.m. and p.m. peak hours, respectively ⁽¹⁾	86%/62%	79%/64%	82%/65%	84%/65%
Number of accidents per million vehicle miles traveled annually	3.22	2.91	3.09	3.06
<u>Operational Measures</u>				
Total resurface, restoration, and rehabilitation expenditures per lane mile	n/a	\$2,923	\$3,812	\$4,887
Cost per square foot for pavement rehabilitation projects	n/a	\$3.25	\$3.50	\$4.20
Total maintenance and aesthetic costs per lane mile	n/a	\$5,801	\$5,662	\$6,432
Annual unit cost per curb mile swept	\$19.30	\$25.38	\$26.44	\$27.76
Total capacity enhancement expenditures per million vehicle miles traveled	\$507.00	\$1,293.00	\$2,306.00	\$2,077.00
Total operations expenditures per million vehicle miles traveled	\$10,914.00	\$11,550.00	\$12,600.00	\$19,700.00
Annual periodic maintenance unit cost per traffic control device	\$3.98	\$4.20	\$4.10	\$4.10

Explanatory Note(s):

- (1) Data was collected at 15 sample intersections biennially as part of the County's adoption of the Congestion Management Program. We have begun to collect this data annually.
n/a = not available

PROGRAM NAME: Water Conservation

Program Description: Construct, operate, and maintain water conservation facilities within the Los Angeles County Flood Control District.

Program Result: Flood Control District residents are provided with increased local water availability through conservation efforts.

Public Works - Internal Service Fund (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicator</u>				
Percentage of available water conserved ⁽¹⁾	81%	81%	80%	90% ⁽²⁾
Percentage of allowable reclaimed water conserved	100%	98%	94%	85% ⁽³⁾
Percentage of available imported water conserved	100%	100%	100%	100%
<u>Operational Measures</u>				
Operation and maintenance costs of water conservation facilities per acre foot of facility capacity	n/a	\$15.17	\$15.15	\$15.73
Operation and maintenance costs per acre foot of water injected at the sea water intrusion barriers	\$94	\$123 ⁽⁴⁾	\$108	\$111

Explanatory Note(s):

- (1) Depending on the frequency and magnitude of storm events, water conservation facilities design capacities may be exceeded.
 - (2) The percent of available stormwater conserved is based on historical data for an average year. Actual water conserved is highly dependent on the intensity and duration of storm events.
 - (3) Recycled water conserved is affected by water quality concerns which limit facility operations.
 - (4) Cost is higher due to the repair cost of a water supply pipeline break.
- n/a = not available

PROGRAM NAME: Waterworks - Los Angeles County Waterworks District No. 40, Antelope Valley

Program Description: Construct, operate, and maintain a water supply system and distribution facilities within the Los Angeles County Waterworks District No. 40, Antelope Valley.

Program Result: Customers of the Waterworks District No. 40, Antelope Valley, are provided with a reliable water supply meeting or exceeding mandated quality standards.

Performance Measures ^{(1) (2)}	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Annual number of leaks per 100 miles systemwide, compared to base year	8	7	7	7
<u>Operational Measures</u>				
Annual costs of water system inspections, compared to base year	\$610,500	\$680,900	\$690,000	\$690,000
Annual costs of meter reading per 100 service connections, compared to base year	\$1,388	\$1,332	\$1,350	\$1,350

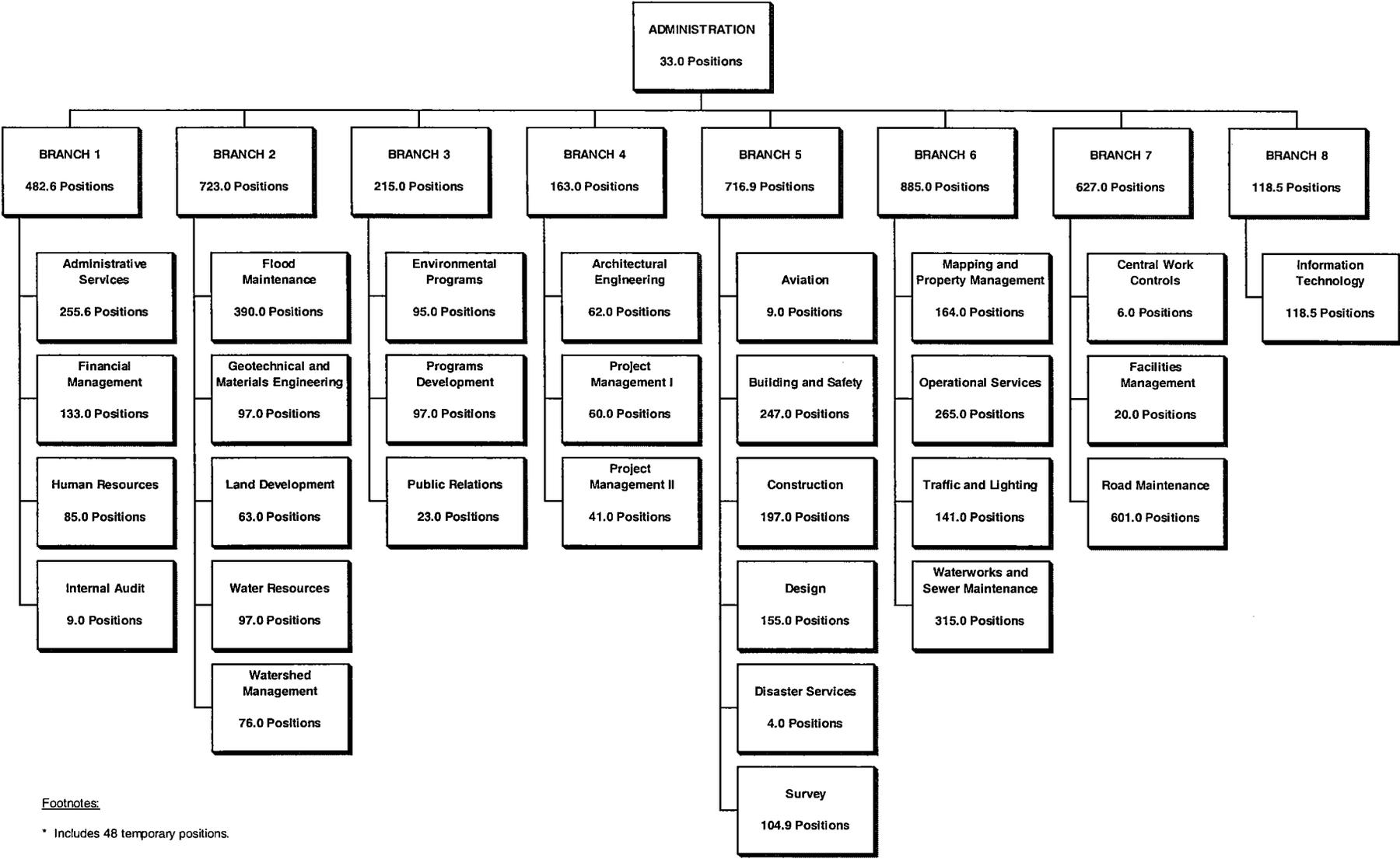
Explanatory Note(s):

- (1) The results above assume normal operating conditions and might not be attained under abnormal conditions such as a major disaster.
- (2) This water system is aged and undersized and requires at least \$107 million to upgrade to current standards. The District currently generates \$3.2 million per year to improve the system.

PUBLIC WORKS
DONALD L. WOLFE, ACTING DIRECTOR

TOTAL FISCAL YEAR 2005-06 BUDGETED POSITIONS = 3,964.0*

51.61



Footnotes:
 * Includes 48 temporary positions.

REGIONAL PLANNING
JAMES E. HARTL, DIRECTOR

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 10,066,109	\$ 10,991,000	\$ 11,493,000	\$ 14,312,000	\$ 13,116,000	\$ 1,623,000
SERVICES & SUPPLIES	3,042,716	3,622,000	3,676,000	4,854,000	4,018,000	342,000
OTHER CHARGES	92,573	130,000	92,000	90,000	89,000	-3,000
FIXED ASSETS-EQUIP		32,000	30,000	10,000	10,000	-20,000
OTHER FINANCING USES		10,000	10,000	12,000	12,000	2,000
GROSS TOTAL	\$ 13,201,398	\$ 14,785,000	\$ 15,301,000	\$ 19,278,000	\$ 17,245,000	\$ 1,944,000
LESS INTRAFD TRANSFER	325,902	56,000	132,000	112,000	112,000	-20,000
NET TOTAL	\$ 12,875,496	\$ 14,729,000	\$ 15,169,000	\$ 19,166,000	\$ 17,133,000	\$ 1,964,000
REVENUE	5,037,932	6,069,000	6,069,000	6,745,000	6,745,000	676,000
NET COUNTY COST	\$ 7,837,564	\$ 8,660,000	\$ 9,100,000	\$ 12,421,000	\$ 10,388,000	\$ 1,288,000
BUDGETED POSITIONS	130.0	137.0	137.0	165.0	150.0	13.0
REVENUE DETAIL						
ZONING PERMITS	\$ 2,571,730	\$ 2,443,000	\$ 2,112,000	\$ 2,672,000	\$ 2,672,000	\$ 560,000
ST-AID FOR AVIATION	48,678	10,000				
OTHER GOVT AGENCIES	921,426	1,469,000	1,662,000	1,632,000	1,632,000	-30,000
LEGAL SERVICES	190,991	486,000	515,000	345,000	345,000	-170,000
PLANNING & ENG SVCS	1,086,726	1,393,000	1,081,000	1,912,000	1,912,000	831,000
COURT FEES & COSTS	1,350					
CHRGs FOR SVCS-OTHER	63,675	69,000	486,000	25,000	25,000	-461,000
MISCELLANEOUS	153,356	139,000	153,000	159,000	159,000	6,000
OPERATING TRANSFER IN		60,000	60,000			-60,000
TOTAL	\$ 5,037,932	\$ 6,069,000	\$ 6,069,000	\$ 6,745,000	\$ 6,745,000	\$ 676,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC PROTECTION		OTHER PROTECTION	

Mission Statement

To improve the quality of life through innovative and resourceful physical and environmental planning, balancing individual rights and community needs.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost increase of \$1,288,000 primarily due to: (1) an allocation of \$350,000 to provide staff support for the implementation of Housing Element programs; (2) an additional \$584,000 to fund an increase in Community Standards Districts activities; (3) the funding of Board-approved increases in salaries and employee benefits; and (4) increases in retirement buy-down and retirement debt service. In addition, the Proposed Budget provides for the maintenance of core mission activities including planning processes, public service, and business retention efforts. Regional Planning will maintain its Land Development Coordinating Center, One-Stop counseling, field office counseling services in nine different locations, concurrent case processing, concentrated zoning enforcement activities, and review of major development and affordable housing projects. Environmental Impact Review and the activities of the Environmental Review Board and the Significant Ecological Area Technical Advisory Committee will continue as well as specifically funded programs, including public hearings and workshops on the amendment proposals of the countywide General Plan Update, and the Santa Monica Mountains Local Coastal Program.

Strategic Planning

The Department of Regional Planning will continue to implement the County’s Strategic Plan. Also, the Department continues to support the County’s Vision through its development of land use, circulation, open space, noise, safety elements of the countywide General Plan Update as well as securing Regional Planning Commission and Board approval of Community Standards Districts and zone changes for Littlerock, Palmer Canyon, and East Los Angeles. We will also continue to enhance services through improved development of the permit process and web-based environmental and case processing materials.

The Department will continue its focus on efforts to implement its management audit recommendations and components of the departmental strategic plan. By carefully allocating resources to incorporate local area network enhancements and other web-based technologies, the Department will promote employee productivity, efficiency, and effectiveness while enhancing communication with the public and other governmental agencies. The new electronic Development and Permit Tracking System implementation project is a critical collaborative effort.

Critical Needs

The Department has a critical need to fund the development of environmental review documents/guidelines, the implementation of management audit recommendations and strategic workforce plan, and the update of the Los Angeles County Airport Land Use Plan.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ 350,000	\$ --	\$ 350,000	3.0
	<u>Advance Planning/Housing Element:</u> Reflects the addition of 3.0 planner positions needed to comply with Government Code Section 65588 which requires local agencies to review housing element programs. Primary focus will be on increasing the production of affordable housing and streamlining the affordable housing permit process. <i>Supports Countywide Strategic Plan Goals 1 and 6.</i>			
2.	\$ 584,000	\$ --	\$ 584,000	5.0
	<u>Advance Planning/Community Standards Districts:</u> Reflects the addition of 5.0 positions needed to provide planning, geographic information services, and clerical support to initiate community planning activities and local zoning standards for communities. <i>Supports Countywide Strategic Plan Goals 1 and 6.</i>			
3.	\$ 140,000	\$ 190,000	\$ -50,000	2.0
	<u>Current Planning:</u> Reflects the addition of 2.0 planner positions needed to support caseload increases in oak tree permits and certification of compliance services; offset by increases in case and permit processing revenue. <i>Supports Countywide Strategic Plan Goal 1.</i>			
4.	\$ 181,000	\$ 385,000	\$ -204,000	3.0
	<u>Land Use Regulation:</u> Reflects the addition of 2.0 planner positions and 1.0 clerical position needed to support caseload increases in site plan permits; offset by increases in permit processing revenue. <i>Supports Countywide Strategic Plan Goal 1.</i>			
5.	\$ 78,000	\$ --	\$ 78,000	--
	<u>Information Technology (I/T):</u> Reflects a realignment of 3.0 technical positions needed to provide I/T expertise that would promote productivity, efficiency and effectiveness. <i>Supports Countywide Strategic Plan Goal 3.</i>			

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
6.	\$ 59,000	\$ 16,000	\$ 43,000	1.0
	<u>Administration/Revenue Management:</u> Reflects the addition of 1.0 position needed to assume the additional responsibilities of collecting fees and administering trust fund billings for various County departments; partially offset by charges to client departments. <i>Supports Countywide Strategic Plan Goal 4.</i>			
7.	\$ -52,000	\$ --	\$ -52,000	-1.0
	<u>Shared Services Initiative:</u> Reflects the transfer of net County cost and deletion of 1.0 position for the implementation of Phase I of the Shared Services Initiative which centralizes Accounts Payable, Procurement, and Payroll functions in the Auditor-Controller. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
<u>Other Changes</u>				
1.	\$ 370,000	\$ 148,000	\$ 222,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ 253,000	\$ 86,000	\$ 167,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	\$ 34,000	\$ 14,000	\$ 20,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ -3,000	\$ --	\$ -3,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
5.	\$ -22,000	\$ -22,000	\$ --	--
	<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.			
6.	\$ -28,000	\$ -161,000	\$ 133,000	--
	<u>Miscellaneous Adjustments:</u> Reflects ministerial adjustments for one-time, revenue offset projects such as the Productivity Investment Fund grant/loan project, Zoning Map Conversion project, and Zoning Ordinance Update. Also, reflects ministerial alignments in appropriations and intrafund transfers/revenue based on current and anticipated trends, and the deletion of vacant and unfunded ordinance positions.			
Total \$	1,944,000	\$ 656,000	\$ 1,288,000	13.0

REGIONAL PLANNING

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Current Planning Services</u>				
\$ 3,259,000	\$ 112,000	\$ 2,881,000	\$ 266,000	30.0

Authority: Mandated program with discretionary service level - California statutes.

The Current Planning Program, including the Regional Planning Commission, provides the necessary planning policy, review and analysis to meet the mandates of local and State law pertaining to land use, subdivision processing, and general plan development and implementation. To meet these planning mandates, staff performs land development case processing activities using efficient procedures conforming with all County codes, State and federal regulations, including the California Environmental Quality Act and the State Subdivision Map Act.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Land Use Regulation Services</u>				
\$ 5,061,000	\$ --	\$ 2,373,000	\$ 2,688,000	52.0

Authority: Mandated program with discretionary service level - California statutes.

The Land Use Regulation Program is aimed at correcting zoning code violations in numerous communities by conducting code inspections and enforcing land development, zoning and subdivision regulations in the unincorporated County areas in accordance with County and State regulations. Staff also provides selected field office services in nine different areas, zoning and land development information counseling at our downtown headquarters, and encourages business retention by providing expanded "One-Stop" counseling services.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Advance Planning Services</u>				
\$ 3,574,000	\$ --	\$ 1,109,000	\$ 2,465,000	31.0

Authority: Mandated program with discretionary service level - California statutes.

The Advance Planning Program provides for the preparation of plans, programs and implementation measures to guide development and growth utilizing public input in conjunction with the countywide General Plan, community plans, various ordinances and Community Standards Districts. Staff prepares plans which contain goals, policies, objectives, standards and procedures to guide land use growth along with revitalization strategies and proactive planning measures to improve the quality of life.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. <u>Information Technology Services</u>				
\$ 2,755,000	\$ --	\$ 240,000	\$ 2,515,000	17.0

Authority: Non-mandated, discretionary program.

Provides information technology services to the Department; including the development, operation, maintenance, support, and expansion of information systems, local area network, Intranet, database, and geographic information systems.

Regional Planning (cont'd)

	Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
5. Administration					
	\$ 2,596,000	\$ --	\$ 142,000	\$ 2,454,000	20.0
<u>Authority:</u> Non-mandated, discretionary program.					
Provides administrative support to the Department and includes executive office, budget and accounting, human resources, contracts, facility management and emergency preparedness, and strategic planning.					
Total Programs					
	\$ 17,245,000	\$ 112,000	\$ 6,745,000	\$ 10,388,000	150.0

REGIONAL PLANNING

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	8,184,000	8,553,000	9,674,000	1,121,000
Employee Benefits	2,807,000	2,940,000	3,442,000	502,000
Total Salaries and Employee Benefits	10,991,000	11,493,000	13,116,000	1,623,000
<u>Services and Supplies</u>				
Administrative and General	1,000	1,000	1,000	0
Administrative Services	0	0	172,000	172,000
Communications	100,000	107,000	120,000	13,000
Computer Equipment-noncapital	280,000	244,000	0	-244,000
Computer Software	80,000	180,000	0	-180,000
Computing-Midrange/Departmental Sys	0	0	150,000	150,000
Computing-Personal	0	0	236,000	236,000
Contracted Program Services	0	0	219,000	219,000
Information Technology Services	496,000	431,000	448,000	17,000
Insurance	15,000	24,000	20,000	-4,000
Maintenance-Buildings and Improvements	314,000	323,000	350,000	27,000
Memberships	4,000	7,000	5,000	-2,000
Miscellaneous Expense	10,000	2,000	2,000	0
Office Expense	0	0	318,000	318,000
Office Expense-Other	91,000	110,000	0	-110,000
Office Expense-Postage	61,000	76,000	0	-76,000
Office Expense-Stat and Forms	42,000	90,000	0	-90,000
Professional and Specialized Services	1,386,000	1,265,000	0	-1,265,000
Professional Services	0	0	1,012,000	1,012,000
Publication and Legal Notices	81,000	80,000	102,000	22,000
Rents and Leases-Bldg and Improvements	10,000	7,000	14,000	7,000
Rents and Leases-Equipment	41,000	44,000	45,000	1,000
Special Departmental Expense	24,000	37,000	20,000	-17,000
Technical Services	0	0	138,000	138,000
Telecommunications	18,000	41,000	35,000	-6,000
Training	55,000	90,000	90,000	0
Transportation and Travel	0	0	95,000	95,000
Transportation and Travel-Auto Mileage	60,000	70,000	0	-70,000
Transportation and Travel-Auto Service	15,000	20,000	0	-20,000
Transportation and Travel-Traveling	15,000	15,000	0	-15,000
Utilities	423,000	412,000	426,000	14,000
Total Services and Supplies	3,622,000	3,676,000	4,018,000	342,000
<u>Other Charges</u>				
Capital Lease-Rent Charges	89,000	87,000	83,000	-4,000
Insurance Claims and Administration	2,000	5,000	5,000	0
Judgments and Damages	38,000	0	0	0
Taxes and Assessments	1,000	0	1,000	1,000
Total Other Charges	130,000	92,000	89,000	-3,000

Regional Planning (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Computer Info and Data Processing Sys	32,000	30,000	0	-30,000
Computers, Midrange/Departmental	0	0	10,000	10,000
Total Equipment	32,000	30,000	10,000	-20,000
Total Fixed Assets	32,000	30,000	10,000	-20,000
<u>Other Financing Uses</u>				
Operating Transfers Out	10,000	10,000	12,000	2,000
Total Other Financing Uses	10,000	10,000	12,000	2,000
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	14,785,000	15,301,000	17,245,000	1,944,000
Less: Intrafund Transfers	56,000	132,000	112,000	-20,000
TOTAL NET REQUIREMENTS	14,729,000	15,169,000	17,133,000	1,964,000
REVENUES:				
Licenses, Permits and Franchises	2,443,000	2,112,000	2,672,000	560,000
Intergovernmental Revenues-State	10,000	0	0	0
Intergovernmental Revenues-Other	1,469,000	1,662,000	1,632,000	-30,000
Charges for Services	1,948,000	2,082,000	2,282,000	200,000
Miscellaneous Revenues	139,000	153,000	159,000	6,000
Other Financing Sources	60,000	60,000	0	-60,000
TOTAL REVENUES	6,069,000	6,069,000	6,745,000	676,000
NET COUNTY COST	8,660,000	9,100,000	10,388,000	1,288,000

REGIONAL PLANNING

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Land Use Application Processing

Program Description: Land Use Case Processing is a local program relating to the implementation of zoning regulations adopted by the County pursuant to State and federal enabling legislation. Zoning regulations are the mechanism by which the County's General Plan is carried forth. Zoning regulations are embodied in Title 22 of the County Code. Zoning of land and development standards constitute the County's use of its police power to ensure for the proper distribution of land uses for the protection of public health, safety and welfare. Because of their unique characteristics, certain uses require discretionary permitting which is accomplished through the filing of various types of permits. Other discretionary actions include changes of zoning and even changes to the General Plan.

Program Result: The timely processing of applications, both from the private and public sectors, results in optimal confidence in the County's service delivery by project applicants as well as a healthy and robust economy for the County by allowing for a variety of land uses to serve the needs of all County residents. Appropriate review of those applications, including ensuring consistency with the County General Plan and other applicable provisions, allows for resolution of conflicts, protects the community from incompatible land uses, and protects existing natural resources wherever possible.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of non-hearing applications with final action completed within 16 weeks	85%	90%	90%	95%
Percentage of hearing applications scheduled within 180 days of environmental/subdivision clearance per State Permit Streamlining Act	92%	100%	100%	100%
<u>Operational Measures</u>				
Number of applications requiring a public hearing	406	459	475	500
Number of applications not requiring a public hearing	1,724	2,176	2,200	2,300
Number of public hearings conducted by the Regional Planning Commission and Department of Regional Planning (DRP) Hearing Officers on land use applications requiring public hearings	67	75	75	75

PROGRAM NAME: Planning For the Future

Program Description: The Advance Planning Program is a State-mandated program to prepare and implement a general plan for the County. This is accomplished by preparing a long-range countywide general plan for the entire unincorporated area of the County and by preparing more detailed area, coastal and community plans for certain unincorporated areas. In order to implement these plans, the Zoning Ordinance (Title 22 of the County Code) must be amended, and Community Standards Districts (CSDs) and zoning studies need to be prepared. Periodic reports are prepared for the Board of Supervisors to advise the Supervisors on a variety of land use planning issues. Citizens' participation is an important part of the Advance Planning Program and is accomplished through a variety of community outreach events including public workshops, town council meetings, and public hearings.

Program Result: An improved quality of life for the citizens of Los Angeles County through the adoption and implementation of innovative and resourceful land use plans that balance individual rights and community needs.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of plans, CSDs, ordinances and zoning studies being updated or prepared	26	31	28	25
Number of planning reports completed and submitted to the Board of Supervisors	5	7	14	17
Number of citizens attending community outreach events	3,054	2,040	2,400	2,800

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of draft plans, CSDs, ordinances and zoning studies completed for public hearing	7	12	12	16
Number of public hearings, conducted by the Regional Planning Commission, Board of Supervisors on draft plans, CSDs, ordinances and zoning studies	16	19	17	20
Number of planning reports being prepared for the Board	5	7	14	17
Number of notices mailed for community outreach events	27,450	37,083	42,000	52,000
Number of community outreach events attended ⁽¹⁾	109	102	91	97

Explanatory Note(s):

(1) Includes, but not limited to, homeowner associations, merchants associations, public service announcements, block clubs/Neighborhood Watch, chambers of commerce, and town hall/council meetings, advisory committee meetings, other public agencies, community informational fairs, and community workshops.

PROGRAM NAME: Zoning Enforcement

Program Description: The Zoning Enforcement Program is a State-mandated program with discretionary service levels. This program is aimed at correcting zoning code violations in Los Angeles County unincorporated communities. This is accomplished by conducting code inspections and enforcing land development, zoning and subdivision regulations in the unincorporated County areas in accordance with County and State regulations and statutes. The Neighborhood Enhancement Team (NET) is a comprehensive zoning code enforcement pilot program (e.g., Florence - Firestone). The NET provides a seamless service delivery composed of representatives from various Los Angeles County departments: DRP, Sheriff, Board field deputies, Health Services-Environmental Management, and Public Works-Building and Safety. This proactive program is an intense systematic evaluation, lot-by-lot, for code violations. The violations are significant issues raised by citizens to their respective Board of Supervisors' offices. Prior to evaluating an area, advance notice is given to the neighborhood occupants through community outreach events.

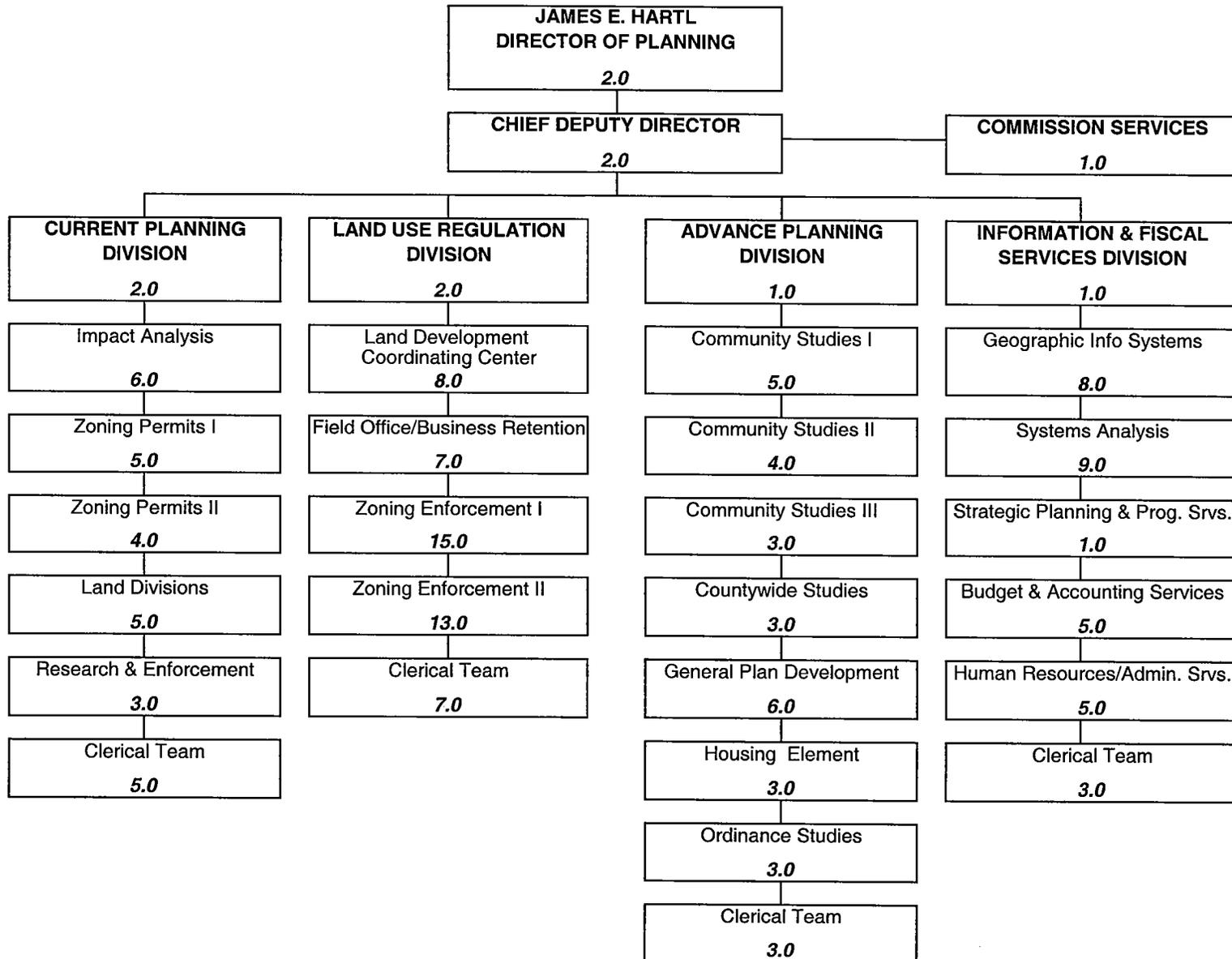
Program Result: Protecting the community by eliminating illegal and objectionable land uses.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of response to complaints completed within 30 days of receipt of complaint	100%	100%	100%	100%
Percentage of NET cases brought into compliance within 6 months	90%	90%	90%	90%
Number of community outreach events with planning staff participation ⁽¹⁾	51	54	65	76
<u>Operational Measures</u>				
Total number of hours of zoning investigators	43,533	43,589	45,058	49,476
Total number of enforcement inspections completed	18,741	18,296	19,942	21,552
Complaint responses completed per investigator	287	243	243	243
Number of public participants in community outreach events	1,785	1,890	2,275	2,660
Total number of NET cases completed	682	800	800	800

Explanatory Note(s):

(1) Includes, but not limited to, homeowner associations, merchants associations, public service announcements, block clubs/Neighborhood Watch, chambers of commerce, and town hall/council meetings, advisory committee meetings, other public agencies, community informational fairs, and community workshops.

REGIONAL PLANNING
Fiscal Year 2005-06
Proposed Positions = 150.0



Strategic Planning

The Department's strategic plan will continue to focus on implementing automated and enhanced processes to improve elections, voter registration, recorder and county clerk services.

Key objectives for fiscal year (FY) 2005-06 include the following:

- Continue voting system transition plans to meet 2006 federal and State legal requirements including the implementation of Precinct Ballot Readers (PBR) at each of the 5,000 polling locations. The PBR device is an enhancement to the County's InkaVote optical scan voting system that complies with provisions of the Help America Vote Act (HAVA).
- Replace the currently inadequate leased election warehouse with a new leased warehouse to properly house augmented voting equipment, supplies, and staffing as a result of HAVA voting enhancement requirements.
- Continue the programming and systems development phase of the Real Property Documents Recording System Re-engineering project to improve customer service levels and response times in providing real estate record, fictitious business name, and vital record services.
- Implement a new Departmentwide telephone system that will replace the existing outdated system and meet immediate recorder and election operational challenges. The new system will provide cohesive integration and improved functionality for employees and managers, including a comprehensive reporting component allowing for automated tracking of the number of calls for major programs and a call waiting time management feature that will provide the public with easy access to quality information and services that are both beneficial and responsive.
- Develop an e-Recording System in partnership with the Child Support Services Department (CSSD) that will automate the electronic recording of liens to eliminate the processing of hardcopy documents, dramatically accelerate recording times, streamline the recording process, provide a substantially faster turnaround of recorded lien data to CSSD, and expand the electronic processing of data by the Registrar-Recorder/County Clerk's office.
- Develop a strategy for executive level succession planning that will proactively address the anticipated loss of executive and senior management staff.

Major accomplishments for FY 2004-05 include the following:

- Conducted the November 2, 2004, Presidential Election using InkaVote, a Secretary of State certified interim paper-based optical scan voting system for precinct and absentee voting.
- Successfully deployed the "Got Dots" educational campaign funded by the federal HAVA grant to educate voters on the proper use of the InkaVote voting system.
- Educated voters on the three voting choices available in the November 2004 election which included touchscreen early voting, polls voting, and absentee voting.
- Implemented a new marriage license system that provides a more streamlined method for the public to obtain marriage licenses.
- Completed the Vital Records Imaging project by converting microfilm of past years' birth certificates to digital images.
- Restored historical vital records indices to preserve birth, death, and marriage records for public reference.

Critical Needs

The Department has critical needs of \$500,000 to replace the roof at its Norwalk headquarters, and \$300,000 to replace older and less efficient election and recorder pool vehicles.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -235,000	\$ -235,000	\$ --	--
	<i><u>Recorder Re-engineering:</u> Reflects a net reduction of appropriation for the re-engineering of the Real Property Documents Recording System to maximize the efficiency of operations and enhance public service. Supports Countywide Strategic Plan Goals 1, 3, and 4.</i>			
2.	\$ 822,000	\$ 5,798,000	\$ -4,976,000	--
	<i><u>Election Changes:</u> Reflects cyclical adjustments between even-numbered General Election years and odd-numbered Uniform District Election Law/Primary Election years. Supports Countywide Strategic Plan Goals 3 and 4.</i>			
3.	\$ 653,000	\$ -5,035,000	\$ 5,688,000	--
	<i><u>Recorder Activity:</u> Reflects an increase in appropriation for Recorder services offset by a decrease in projected Recorder Fee revenue. Supports Countywide Strategic Plan Goals 1 and 4.</i>			
4.	\$ --	\$ --	\$ --	--
	<i><u>Conversion of Hourly Positions:</u> Reflects an increase in salaries and employee benefits (\$158,000) due to the conversion of 49.0 hourly Clerk positions to hourly recurrent positions to address workload demands offset by anticipated savings in services and supplies and other charges. Supports Countywide Strategic Plan Goals 1, 2, 3, and 4.</i>			
5.	\$ --	\$ --	\$ --	--
	<i><u>Elections:</u> Reflects an increase in salaries and employee benefits (\$136,000) for 3.0 permanent positions and 2.0 additional temporary election positions to address election workload demands offset by the deletion of 3.0 permanent positions and savings in services and supplies. Supports Countywide Strategic Plan Goals 1, 2, and 3.</i>			
6.	\$ --	\$ --	\$ --	--
	<i><u>Administration:</u> Reflects an increase in salaries and employee benefits (\$371,000) for 6.0 additional administrative positions and 6.0 additional temporary clerical positions to address workload demands in human resources, finance, and management offset by the deletion of 6.0 positions and savings in services and supplies. Supports Countywide Strategic Plan Goals 2 and 3.</i>			
7.	\$ --	\$ --	\$ --	--
	<i><u>Technical Services:</u> Reflects an increase in salaries and employee benefits (\$237,000) for 3.0 additional information technology positions and 4.0 additional temporary clerical positions to address workload demands in information technology offset by the deletion of 3.0 positions and savings in services and supplies. Supports Countywide Strategic Plan Goals 2 and 3.</i>			

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes</u>				
1.	\$ 1,303,000	\$ 1,029,000	\$ 274,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding of Board-approved increases in salaries and employee benefits.			
2.	\$ -183,000	\$ -183,000	\$ --	--
	<u>Unavoidable Costs:</u> Reflects a decrease in worker's compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.			
3.	\$ 137,000	\$ 108,000	\$ 29,000	--
	<u>Retirement Debt Service:</u> Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.			
4.	\$ 810,000	\$ 630,000	\$ 180,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
5.	\$ -37,000	\$ --	\$ -37,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
6.	\$ 165,000	\$ 165,000	\$ --	--
	<u>Other Employee Benefits:</u> Reflects an increase in various employee benefits based on experience, offset by increases in revenue from miscellaneous charges for services.			
7.	\$ -14,831,000	\$ -14,831,000	\$ --	--
	<u>Help America Vote Act (HAVA) Funding:</u> Reflects the deletion of the one-time federal HAVA revenue (\$15.0 million) to upgrade voting systems offset by one-time HAVA funding (\$169,000) for Election Assistance for Individuals with Disabilities.			
8.	\$ 335,000	\$ --	\$ 335,000	--
	<u>Fixed Assets:</u> Reflects an increase in fixed assets due to anticipated purchases of data systems equipment.			
9.	\$ -701,000	\$ 346,000	\$ -1,047,000	--
	<u>Miscellaneous Adjustments:</u> Reflects a decrease in services and supplies, and increases in intrafund transfers and revenues based on current and anticipated trends.			
Total \$	-11,762,000	\$ -12,208,000	\$ 446,000	0.0

REGISTRAR-RECORDER/COUNTY CLERK

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Elections</u>				
\$ 32,226,000	\$ --	\$ 12,220,000	\$ 20,006,000	161.0

Authority: Mandated program by United States Constitution, Articles I, II and Amendment XVII; California Constitution Article II, Sections 3 through 5, California Government Code Section 26802 and the Los Angeles County Charter Article IV, Section 14. Fulfills the legal role of the Registrar-Recorder/County Clerk as the principal election officer through the conduct of federal, State, local and special elections.

The Election Program includes election functions consisting of Program Planning and Development, Precincting, Ballot Preparation, Signature Verification, Absentee Voting, Tally and Canvass, Pollworker Services and Candidate Services. Through these functions, the Election Program ensures the County's eligible registered voters receive accurate sample ballots for every upcoming election within legal deadlines; provides voters with convenient access to election information; verifies signatures on initiative, referendum, candidate nominations, petitions, absentee and provisional ballots; mails and processes absentee ballot requests; tallies and canvasses ballots within legal deadlines; issues appropriate legal documents to candidates and provides instructions on how to access candidate information; ensures that eligible voters are assigned to correct precincts; trains pollworkers and distributes voting instructions and materials at each voting precinct.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Voter Registration, Education, and Outreach</u>				
\$ 13,036,000	\$ --	\$ 449,000	\$ 12,587,000	125.0

Authority: Mandated program by United States Constitution, Articles I, II and Amendment XVII; California Constitution Article II, Sections 3 through 5, California Government Code Section 26802; and the Los Angeles County Charter Article IV, Section 14. Fulfills the legal role of the Registrar-Recorder/County Clerk as the principal voter registration official through promoting voter registration, maintaining voter registration files, providing public access to the registration records for the County and verifying petition, nomination and absentee voter signatures.

The Voter Registration, Education and Outreach Program ensures that eligible County residents have access to information and locations to obtain voter registration materials; educates voters, including those with specific needs, about registration and the voting process; and fosters partnerships with advocacy and community-based organizations to maximize resources and the dissemination of election process information. This program oversees various committees such as the Educational and Promotional Material Development Committee, the Community Voter Outreach Committee, and other action-oriented subcommittees; analyzes precinct statistical data including demographic data; and recruits and establishes permanent Voter Outreach distribution sites.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Recorder/County Clerk</u>				
\$ 36,649,000	\$ 615,000	\$ 72,800,000	\$ -36,766,000	441.0

Authority: Mandated program by California Government Code Section 27201, California Civil Code Section 1172 and the non-judicial portions of the California Government Code Section 26800. Fulfills the legal role of the Registrar Recorder/County Clerk as the principal recording officer through recording documents, maintaining birth, death and marriage records, issuing marriage licenses, issuing real estate records, filing fictitious business names and notary bonds and collecting documentary transfer tax for the County General Fund.

The Recorder/County Clerk Program meets the legal requirement of the Registrar-Recorder/County Clerk as the principal recording officer through recording documents, maintaining birth, death and marriage records, issuing marriage licenses, issuing real estate records, filing fictitious business names and notary bonds and collection of documentary transfer tax for the County General Fund.

Registrar-Recorder/County Clerk (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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4. Administration

\$ 16,352,000	\$ --	\$ --	\$ 16,352,000	153.0
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Authority: Non-mandated, discretionary program. Supports the Registrar-Recorder/County Clerk through management of fiscal and purchasing services, human resources, facility management coordination, legislative analysis and review, media interaction, and community relations.

The Administration Program allocates Departmental funding to provide services within financial constraints, adheres to procurement and contracting policies, programs and procedures; ensures efficient budget monitoring, accounting, and recordkeeping; provides human resources-related services and activities to all Departmental employees; coordinates facility management; ensures compliance with County policies; and provides timely and reliable information to the media and general public.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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5. Technical Services

\$ 10,336,000	\$ --	\$ --	\$ 10,336,000	81.0
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Authority: Non-mandated, discretionary program. Supports the Registrar-Recorder/County Clerk through management and maintenance of computer systems technology and printing services.

The Technical Services Program designs, maintains, and supports the infrastructure for connectivity of personal computers within the Department including the Department's web-site, the Voter Information Management System database, computer systems used in candidate filing, ballot layout, tally and reporting election results, changes in jurisdictional boundaries at the precinct level, and precinct information. This program also produces political district boundaries maps, supports all Recorder/County Clerk business functions through computer systems technology, and provides Departmentwide data security and printing services.

Total Programs

\$ 108,599,000	\$ 615,000	\$ 85,469,000	\$ 22,515,000	961.0
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REGISTRAR-RECORDER/COUNTY CLERK

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	39,210,000	41,252,000	43,859,000	2,607,000
Employee Benefits	16,976,000	17,515,000	18,846,000	1,331,000
Total Salaries and Employee Benefits	56,186,000	58,767,000	62,705,000	3,938,000
<u>Services and Supplies</u>				
Administrative and General	17,000	16,000	0	-16,000
Administrative Services	0	0	280,000	280,000
Communications	1,236,000	911,000	66,000	-845,000
Computer Equipment-noncapital	1,841,000	1,757,000	0	-1,757,000
Computer Software	117,000	100,000	0	-100,000
Computing-Mainframe	0	0	2,151,000	2,151,000
Computing-Midrange/Departmental Sys	0	0	2,105,000	2,105,000
Computing-Personal	0	0	837,000	837,000
Household Expenses	6,000	6,000	5,000	-1,000
Information Technology Services	26,820,000	21,290,000	3,529,000	-17,761,000
Information Technology-Security	0	0	63,000	63,000
Insurance	94,000	94,000	80,000	-14,000
Maintenance-Buildings and Improvements	2,239,000	2,401,000	2,336,000	-65,000
Maintenance-Equipment	104,000	143,000	593,000	450,000
Medical Dental and Laboratory Supplies	1,000	1,000	1,000	0
Memberships	4,000	10,000	5,000	-5,000
Miscellaneous Expense	2,000	65,000	22,000	-43,000
Office Expense	0	0	4,561,000	4,561,000
Office Expense-Other	942,000	485,000	0	-485,000
Office Expense-Postage	1,936,000	3,470,000	0	-3,470,000
Office Expense-Stat and Forms	921,000	802,000	0	-802,000
Other Operations	8,000	13,000	0	-13,000
Professional and Specialized Services	11,809,000	10,226,000	0	-10,226,000
Professional Services	0	0	718,000	718,000
Publication and Legal Notices	80,000	70,000	85,000	15,000
Rents and Leases-Bldg and Improvements	805,000	942,000	1,090,000	148,000
Rents and Leases-Equipment	32,000	79,000	0	-79,000
Small Tools and Instruments	0	0	20,000	20,000
Special Departmental Expense	6,863,000	11,667,000	12,465,000	798,000
Technical Services	0	0	7,712,000	7,712,000
Telecommunications	692,000	526,000	1,607,000	1,081,000
Training	7,000	14,000	97,000	83,000
Transportation and Travel	0	0	218,000	218,000
Transportation and Travel-Auto Mileage	5,000	5,000	0	-5,000
Transportation and Travel-Auto Service	617,000	856,000	0	-856,000
Transportation and Travel-Other	5,000	29,000	0	-29,000
Transportation and Travel-Traveling	35,000	31,000	0	-31,000
Utilities	836,000	1,051,000	843,000	-208,000
Total Services and Supplies	58,074,000	57,060,000	41,489,000	-15,571,000

Registrar-Recorder/County Clerk (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Other Charges</u>				
Judgments and Damages	150,000	935,000	131,000	-804,000
Retirement of Other Long-Term Debt	1,850,000	1,850,000	1,810,000	-40,000
Total Other Charges	2,000,000	2,785,000	1,941,000	-844,000
<u>Fixed Assets</u>				
Equipment:				
Communications Equipment	0	900,000	900,000	0
Computer Info and Data Processing Sys	549,000	534,000	0	-534,000
Computers, Midrange/Departmental	0	0	1,254,000	1,254,000
Data Handling Equipment	184,000	185,000	156,000	-29,000
Major Office Equipment	60,000	30,000	54,000	24,000
Total Equipment	793,000	1,649,000	2,364,000	715,000
Total Fixed Assets	793,000	1,649,000	2,364,000	715,000
<u>Other Financing Uses</u>				
Operating Transfers Out	100,000	100,000	100,000	0
Total Other Financing Uses	100,000	100,000	100,000	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	117,153,000	120,361,000	108,599,000	-11,762,000
Less: Intrafund Transfers	549,000	551,000	615,000	64,000
TOTAL NET REQUIREMENTS	116,604,000	119,810,000	107,984,000	-11,826,000
REVENUES:				
Licenses, Permits and Franchises	1,315,000	1,238,000	1,360,000	122,000
Intergovernmental Revenues-State	20,607,000	18,205,000	3,374,000	-14,831,000
Charges for Services	71,946,000	77,633,000	79,953,000	2,320,000
Miscellaneous Revenues	667,000	665,000	782,000	117,000
TOTAL REVENUES	94,535,000	97,741,000	85,469,000	-12,272,000
NET COUNTY COST	22,069,000	22,069,000	22,515,000	446,000

REGISTRAR-RECORDER/COUNTY CLERK

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Elections

Program Description: See Departmental Program Summary

Program Result: Ensures that County residents are provided with timely and accurate election services.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of registered voters who are mailed election materials within legal deadlines	100%	100%	100%	100%
Percent of election activities that meet legally required deadlines	100%	100%	100%	100%
Percent of petition voters signatures verified within legal parameters	100%	100%	100%	100%
Percent of registered voters who cast ballots via absentee ballot	10%	25%	17%	20%
Reduce the cost of multilingual program expenditures by ten percent ⁽¹⁾	\$5,900,000	\$3,800,000	\$3,500,000	\$3,000,000
Percent of pollworker teams who complete ballot statement paperwork accurately	n/a	90%	92%	92%
<u>Operational Measures</u>				
Number of registered voters	3,808,679	3,791,322	4,075,000	4,100,000
Number of voter signatures verified on petitions	280,982	2,700,000	1,593,000	1,593,000
Number of absentee ballots issued	522,422	1,153,942	800,000	950,000
Number of absentee ballots processed	383,157	939,877	687,000	820,000
Cost per registered voter	\$5.73	\$3.58	\$6.76	\$7.05
Cost per absentee voter	\$10.98	\$11.23	\$12.08	\$13.30
Number of phone inquiries received ⁽²⁾	36,819	159,837	169,000	116,000
Number of polling places recruited	5,037	7,255	5,502	5,500
Number of candidate filings	353	2,089	683	360
Number of pollworkers recruited	n/a	40,901	30,381	26,600
Number of pollworkers trained	18,844	34,204	25,104	21,020
Number of major elections ⁽²⁾	5	4	5	4

Explanatory Notes:

- (1) The comparison for multilingual expenditures should be between odd-numbered years or even-numbered years. The 2002-03 actual includes the Gubernatorial 2002 Election. The 2003-04 Actual includes the October 7, 2003 statewide Special Election, the November 4, 2003 Consolidated Election and the March 2004 Presidential Primary. The 2004-05 Estimated includes the November 2, 2004 Presidential Election.
- (2) The increase in the number of phone calls for fiscal year (FY) 2003-04 is due to the statewide Special Election. The 2002-03 Actual includes the Gubernatorial General Election and various special elections. The 2003-04 count includes the statewide Special Election, Consolidated Elections, the Presidential Primary, and various special elections. The 2004-05 Estimated includes the Presidential Election and various special elections.

n/a = not available

PROGRAM NAME: Voter Registration, Education, and Outreach

Program Description: See Departmental Program Summary

Program Result: Ensures that eligible County residents are provided with multiple opportunities to obtain information and materials needed to become a registered voter and to learn how to utilize new voting technology.

Registrar-Recorder/County Clerk (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent change in the number of voter registration/selection information	n/a	14.38%	12.82%	14.38%
Percent change in involvement at community outreach meetings and events	50.00 - 100.00%	50.00%	70.00%	70.00%
<u>Operational Measures</u>				
Number of voter registration forms received	421,034	481,571	552,385	631,807
Number of community outreach events and meetings attended	60	60	800	800
Number of community-based organizations participating in Community Voter Outreach Committee	169	169	200	200

Explanatory Note(s):

n/a = not available

PROGRAM NAME: Recorder/County Clerk Services

Program Description: See Departmental Program Summary

Program Result: Ensures the public is provided timely and accurate Recorder/County Clerk services including recording property documents, receipt of vital records (birth, death and marriage), and applications for and receipt of marriage licenses, fictitious business names, and other statutory oath and filings.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of property documents that will be recorded/filed/mailed within 20 working days	n/a	80.0%	85.0%	87.5%
Percent of customers who receive certified copies of vital records from headquarters within ten working days ⁽¹⁾	n/a	n/a	90.0%	95.0%
Percent of customers who request and receive certified copies of vital records at the field offices	n/a	78.0%	80.0%	85.0%
<u>Operational Measures</u>				
Number of documents examined and recorded/filed	3,489,089	3,614,447	3,334,000	3,300,000
Number of customers receiving certified copies of vital records	705,546	788,010	827,000	868,000
Number of customers receiving services at the field offices	n/a	363,519	443,000	487,000

Explanatory Note(s):

(1) Collection of this data will begin with FY 2004-05.

n/a = not available

PROGRAM NAME: Administration

Program Description: See Departmental Program Summary

Program Result: Ensures the Department is provided with effective support management as it relates to fiscal and human resources, facility operations, information technology, media and community relations.

Registrar-Recorder/County Clerk (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Average number of days between date of approval to hire and date vacant positions were filled	65	60	45	30
Percent of authorized examinations administered	100.00%	100.00%	100.00%	100.00%
Percent of payroll adjustments completed within 30 days	100.00%	100.00%	100.00%	100.00%
Percent of second level or higher grievances	70.00%	70.00%	60.00%	50.00%
Percent of performance evaluations completed by due date	100.00%	100.00%	100.00%	100.00%
Percent of purchases processed through agreement/vendor sources	73.00%	71.00%	75.00%	78.00%
Percent of supply requisitions filled within three days from receipt of request	n/a	80.00%	80.00%	82.00%
Percent of invoices processed within 30 days of the date of goods/services or invoices are received	n/a	85.00%	90.00%	95.00%
Percent difference between budgeted net County cost (NCC) and NCC at closing	0.19%	0.10%	0.10%	0.10%
Percent of facility service requests responded to within 24-48 hours	n/a	90.00%	93.00%	95.00%
Review and update ten percent of Department's administrative directives annually	n/a	100.00%	100.00%	100.00%
Percent of requested election cost estimates responded to within five days	n/a	70.00%	90.00%	95.00%
Percent of headquarter's collections deposited the following day after receipt	n/a	100.00%	100.00%	100.00%
Percent of outgoing mail received by 3:00 p.m. is processed the same day	n/a	100.00%	100.00%	100.00%
<u>Operational Measures</u>				
Number of vacant positions with approval to hire	160	175	140	150
Number of informational packages and press releases provided annually	17,700	25,000	18,000	8,000
Number of personnel examinations conducted by Department	40	36	20	32
Number of job applicants	4,096	3,655	5,888	4,550
Number of grievances filed	10	9	12	12
Number of performance evaluations to be completed annually	664	680	670	680
Number of supply requests processed	1,846	2,471	2,650	2,300
Number of supply stock requisitions processed	n/a	1,620	1,620	1,620
Number of invoices processed	1,953	2,288	2,500	2,100
Pieces of mail processed in the mailroom	n/a	356,350	306,200	391,900
Number of election cost estimates provided	n/a	166	215	225
Number of administrative directives processed	n/a	12	13	14

Explanatory Note(s):

n/a = not available

PROGRAM NAME: Technical Services

Program Description: See Departmental Program Summary

Program Result: Ensures the Department is provided with effective technical support for all programs.

Registrar-Recorder/County Clerk (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percent of registered voters who cast ballots early via touchscreen	n/a	70.00%	1.78%	70.00%
Percent of precinct ballots delivered to tally headquarters by midnight	n/a	82.00%	90.00%	90.00%
Percent of Internet visitors regarding voter service	n/a	3.00%	3.00%	3.00%
Percent of Help Desk inquiries responded to within one day	88.00%	84.00%	85.00%	85.00%
Percent of information technology systems projects completed as scheduled	n/a	92.00%	93.00%	93.00%
<u>Operational Measures</u>				
Number of voters using electronic voting system	n/a	26,760	65,680	28,939
Number of Internet visitors	n/a	1,914,043	125,000,000	130,000,000

Explanatory Note(s):

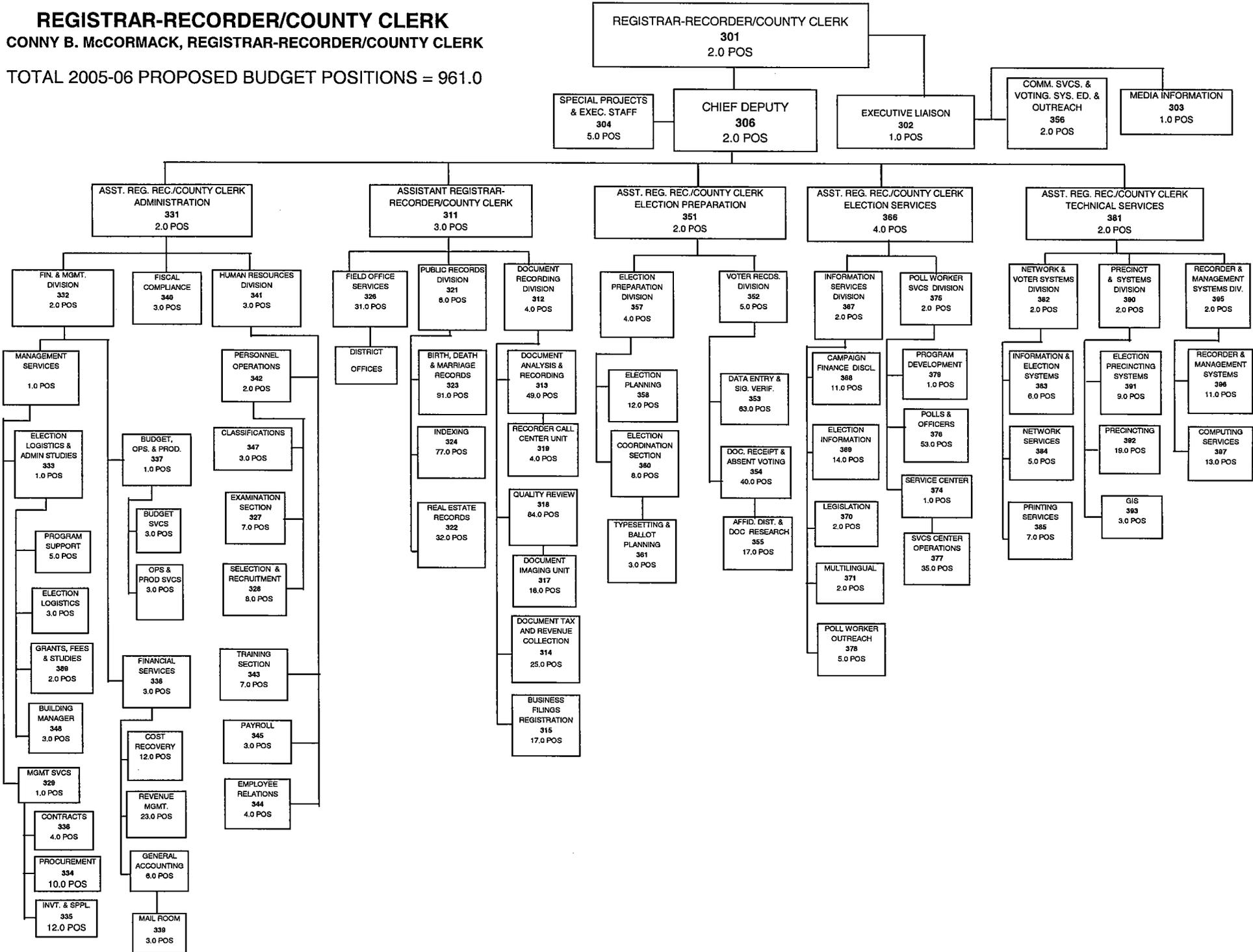
n/a = not available

REGISTRAR-RECORDER/COUNTY CLERK

CONNIE B. McCORMACK, REGISTRAR-RECORDER/COUNTY CLERK

TOTAL 2005-06 PROPOSED BUDGET POSITIONS = 961.0

53.12



RENT EXPENSE

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 149,148,109	\$ 158,244,000	\$ 164,611,000	\$ 176,527,000	\$ 176,527,000	\$ 11,916,000
LESS EXPENDITURE DIST	143,324,446	151,704,000	155,214,000	168,174,000	168,174,000	12,960,000
TOT S & S	5,823,663	6,540,000	9,397,000	8,353,000	8,353,000	-1,044,000
OTHER CHARGES	199,671,005	200,811,000	207,715,000	174,135,000	174,135,000	-33,580,000
LESS EXPENDITURE DIST	178,778,085	186,934,000	190,626,000	168,134,000	168,134,000	-22,492,000
TOT OTH CHRG	20,892,920	13,877,000	17,089,000	6,001,000	6,001,000	-11,088,000
GROSS TOTAL	\$ 26,716,583	\$ 20,417,000	\$ 26,486,000	\$ 14,354,000	\$ 14,354,000	\$ -12,132,000
REVENUE	794,276	768,000	4,475,000	585,000	585,000	-3,890,000
NET COUNTY COST	\$ 25,922,307	\$ 19,649,000	\$ 22,011,000	\$ 13,769,000	\$ 13,769,000	\$ -8,242,000
REVENUE DETAIL						
RENTS AND CONCESSIONS	\$ 794,276	\$ 768,000	\$ 4,475,000	\$ 585,000	\$ 585,000	\$ -3,890,000
TOTAL	\$ 794,276	\$ 768,000	\$ 4,475,000	\$ 585,000	\$ 585,000	\$ -3,890,000
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY PROPERTY MANAGEMENT	

Mission Statement

This budget funds centralized payments of real property leases, annual obligations for long-term debt financing of capital construction, and other costs necessary to facilitate compliance with the Board-approved Strategic Asset Management Plan (SAMP) principles. With the exception of court-related space costs, the Emergency Operations Center (EOC), the Walt Disney Concert Hall garage, and various incidental costs related to real property, all federally allowable lease and debt service costs are financed from the respective operating budgets of the benefiting departments.

2005-06 Budget Message

The proposed changes reflect an \$8.2 million decrease in net County cost due primarily to the final payment of outstanding debt.

Strategic Planning

The Countywide Strategic Plan requires that the County implement a plan to preserve and protect critical public infrastructure, as well as implement an on-going process for continuous improvement of work place environment. The Rent Expense budget supports these strategies by financing real estate costs in compliance with SAMP principles.

Rent Expense (cont'd)

Changes From 2004-05 Budget

	<u>Gross Appropriation</u>	<u>Expenditure Distribution IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
<u>Program Changes</u>				
1.	\$ -15,989,000	\$ -6,733,000	\$ -9,256,000	--
	<u>Retirement of Debt Service:</u> Reflects a decrease of \$13.9 million for the pay-off of debt on various County properties under the Public Properties Refunding program and a decrease of \$2.1 million for the early retirement of the Los Angeles County Museum of Art debt and the deletion of debt-related insurance. Part of this savings (\$5.6 million and \$2.1 million, respectively) accrues to departments; the balance is net County cost savings in the Rent Expense budget.			
2.	\$ -16,120,000	\$ -16,120,000	\$ --	--
	<u>Health Services Facilities:</u> Reflects the reduction in annual commercial debt payments related to previous planning for Health Services facilities.			
3.	\$ 10,445,000	\$ 9,431,000	\$ 1,014,000	--
	<u>Various Operating Costs:</u> Reflects an increase in rental payments for new leases, including the Department of Public Social Services' Southwest Special District office and the Department of Children and Family Services' Palmdale office, increases in rental rates, insurance and labor cost adjustments, and deletion of funding and revenue for child care facilities that are no longer anticipated to impact this budget.			
Total	\$ -21,664,000	\$ -13,422,000	\$ -8,242,000	0.0

**SHERIFF
LEROY D. BACA, SHERIFF**

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 1,386,370,395	\$ 1,437,878,000	\$ 1,440,209,000	\$ 1,862,827,000	\$ 1,525,863,000	\$ 85,654,000
SERVICES & SUPPLIES	266,397,139	310,031,000	307,761,000	366,524,000	246,659,000	-61,102,000
LESS EXPENDITURE DIST	47,109,492	75,000,000	75,000,000			-75,000,000
TOT S & S	219,287,647	235,031,000	232,761,000	366,524,000	246,659,000	13,898,000
OTHER CHARGES	68,629,915	74,845,000	74,845,000	70,000,000	65,871,000	-8,974,000
FIXED ASSETS-EQUIP	5,662,815	11,920,000	11,329,000	53,088,000	11,418,000	89,000
OTHER FINANCING USES	240,515	272,000	272,000	38,000	38,000	-234,000
GROSS TOTAL	\$ 1,680,191,287	\$ 1,759,946,000	\$ 1,759,416,000	\$ 2,352,477,000	\$ 1,849,849,000	\$ 90,433,000
LESS INTRAFD TRANSFER	4,165,437	8,709,000	8,709,000	8,709,000	8,709,000	
NET TOTAL	\$ 1,676,025,850	\$ 1,751,237,000	\$ 1,750,707,000	\$ 2,343,768,000	\$ 1,841,140,000	\$ 90,433,000
REVENUE	1,005,467,592	1,019,693,000	1,019,163,000	1,061,394,000	1,078,455,000	59,292,000
NET COUNTY COST	\$ 670,558,258	\$ 731,544,000	\$ 731,544,000	\$ 1,282,374,000	\$ 762,685,000	\$ 31,141,000
BUDGETED POSITIONS	15,558.0	15,591.0	15,591.0	21,205.0	16,386.5	795.5
REVENUE DETAIL						
BUSINESS LICENSES	\$ 42,675	\$ 43,000	\$ 53,000	\$ 53,000	\$ 53,000	
VEHICLE CODE FINES	6,010,873	5,721,000	5,721,000	5,721,000	5,721,000	
FORFEIT & PENALTIES	1,020,787	924,000	924,000	924,000	924,000	
STATE-OTHER	23,394,248	22,745,000	22,139,000	19,851,000	19,551,000	-2,588,000
STATE-PROP 172 PSAF	457,910,746	458,848,000	458,848,000	490,245,000	512,748,000	53,900,000
STATE-COPS	4,589,665					
FEDERAL-OTHER	17,307,551	22,136,000	19,711,000	22,137,000	20,721,000	1,010,000
OTHER GOVT AGENCIES	100,785					
LEGAL SERVICES	182,043,761	184,485,000	181,205,000	185,550,000	185,597,000	4,392,000
CIVIL PROCESS SERVICE	4,737,212	4,822,000	5,523,000	4,822,000	4,822,000	-701,000
COURT FEES & COSTS	39,504					
LAW ENFORCEMENT SVCS	74,156,130	79,553,000	80,541,000	79,553,000	79,431,000	-1,110,000
RECORDING FEES	835,392	727,000	911,000	727,000	727,000	-184,000
INSTIT CARE & SVS	90,603,319	101,876,000	86,296,000	96,511,000	97,294,000	10,998,000
CHRGs FOR SVCS-OTHER	120,593,561	118,613,000	114,777,000	120,039,000	118,905,000	4,128,000
OTHER SALES	122,636	140,000	114,000	140,000	140,000	26,000
MISCELLANEOUS	17,770,353	12,072,000	15,744,000	19,553,000	16,253,000	509,000
SALE OF FIXED ASSETS	2,290,309	468,000	383,000	468,000		-383,000
OPERATING TRANSFER IN	1,898,085	6,520,000	26,273,000	15,100,000	15,568,000	-10,705,000
TOTAL	\$ 1,005,467,592	\$ 1,019,693,000	\$ 1,019,163,000	\$ 1,061,394,000	\$ 1,078,455,000	\$ 59,292,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

Mission Statement

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area, which covers seventy-five percent of the total square miles within Los Angeles County, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides direct traffic and general law enforcement services, through contract, to 40 cities, the Los Angeles Superior Court, the Southern California Regional Rail Authority (Metrolink), the Los Angeles County Metropolitan Transportation Authority, and the Community College Districts.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost increase of \$31.1 million primarily due to a \$48.9 million Board-approved increase in salaries and employee benefits including retirement debt service and retirement buy-down; \$5.4 million and 189.0 positions to reopen Century Regional Detention Facility (CRDF) as a women's only facility, \$0.3 million to maintain the Community Law Enforcement and Recovery program at the 2003-04 service level; \$9.0 million and 103.0 positions to enhance unincorporated area services by restoring the Community Oriented Policing Services Bureau in the unincorporated area; \$1.2 million and 79.5 positions to continue the Title 15 Compliance Officer Program with budgeted positions instead of overtime; \$18.2 million and 219.0 positions to reopen Peter J. Pitchess Detention Center East, North, and South (North Annex), North County Correctional Facility and Twin Towers Correctional Facility-Tower II (3rd-Floor); \$4.5 million and 264.0 positions to backfill the beds at Twin Towers II vacated by shifting the women to CRDF and restore inmate housing capacity to prior year levels; \$1.7 million to backfill the loss of revenue from the Local Law Enforcement Block Grant program, offset by a \$53.9 million increase in public safety sales tax receipts and a \$4.1 million decrease in rent charges. The Proposed Budget also reflects an increase in positions due to the addition of 2.0 positions for a Workers' Compensation Fraud Unit fully offset by a decrease in workers' compensation costs, 14.0 positions for inmate services fully funded by the Inmate Welfare Fund, 16.0 positions for providing security at parole hearings fully funded by the State Board of Prison Terms, 50.0 positions for law enforcement services due to increased revenue projections, 2.0 grant funded positions for the High Tech Identify Theft Program, and positions reclassified by the Department of Human Resources to classes that appropriately reflect the assigned duties and responsibilities, offset by the deletion of 144.0 vacant positions to reduce the Department's salary savings.

Strategic Planning

The Sheriff has developed Los Angeles Sheriff's Department 2, a long-term strategic plan to realign functions in order to streamline law enforcement and support services, and maximize the Department's use of available resources.

Critical Needs

The Sheriff's Department's most critical need is for \$7.4 million to add 54.0 positions and purchase equipment for the Scientific Services Bureau.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
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Program Changes

1.	\$ 18,187,000	\$ --	\$ 18,187,000	219.0
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Reopen Jail Facilities - Phase I: Reflects funding in the Custody, Administration, and General Support Budgets to restore 1,778 inmate jail beds at Peter J. Pitchess Detention Center East, North, and South (North Annex), North County Correctional Facility, and Twin Towers Correctional Facility-Tower II (3rd-Floor) as previously approved by the Board in December 2004. *Supports Countywide Strategic Plan Goal 3.*

2.	\$ 5,370,000	\$ --	\$ 5,370,000	189.0
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Century Regional Detention Facility (CRDF): Reflects funding including \$796,000 in one-time funding in the Custody Budget for 1.0 Captain, 5.0 Lieutenant, 9.0 Sergeant, 8.0 Deputy Sheriff, Bonus I, 76.0 Custody Assistant, and 120.0 medical and professional support staff positions offset by the deletion of 30.0 Deputy Sheriff positions needed to reopen CRDF effective March 2006 as a women's jail facility and generate an additional 400 inmate beds for women. *Supports Countywide Strategic Plan Goal 3.*

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes (cont'd)</u>				
3.	\$ 4,452,000	\$ --	\$ 4,452,000	264.0
	<u>Reopen Jail Facilities - Phase II:</u> Reflects funding in the Custody Budget to backfill the beds vacated by the move of women inmates to CRDF and to restore inmate housing capacity to prior year levels in an effort to improve jail operations and inmate security in accordance with the Department's revised Custody Master Plan to restore an additional 1,727 jail beds restored by the end of fiscal year (FY) 2005-06. <i>Supports Countywide Strategic Plan Goal 3.</i>			
4.	\$ --	\$ -300,000	\$ 300,000	--
	<u>Community Law Enforcement and Recovery (CLEAR) Program:</u> Reflects funding in the Patrol Budget to maintain the CLEAR program at the 2003-04 service level in accordance with the approved action by the Board on July 20, 2004. <i>Supports Countywide Strategic Plan Goal 3.</i>			
5.	\$ 9,000,000	\$ --	\$ 9,000,000	103.0
	<u>Enhanced Unincorporated Area Services - Community Oriented Policing Services (COPS):</u> Reflects funding in the Patrol Budget for 3.0 Lieutenant, 1.0 Sergeant, and 99.0 Deputy Sheriff positions to restore the COPS Bureau in the unincorporated area. <i>Supports Countywide Strategic Plan Goal 6.</i>			
6.	\$ 1,200,000	\$ --	\$ 1,200,000	79.5
	<u>Title 15 Compliance Program:</u> Reflects funding in the Custody Budget for 63.0 Deputy Sheriff and 16.5 Custody Assistant positions to continue Title 15 inmate safety checks at County jail facilities and includes the shift of five million dollars in overtime to fund budgeted positions previously approved by the Board in FY 2004-05. <i>Supports Countywide Strategic Plan Goal 2.</i>			
7.	\$ --	\$ --	\$ --	2.0
	<u>Workers' Compensation Fraud Unit:</u> Reflects funding in the General Support Budget for 1.0 Sergeant, 10.0 120-day retirees, and 1.0 support staff positions to investigate applicant and medical provider workers' compensation fraud fully offset by an anticipated decrease in workers' compensation costs spread to all budget units due to legislative reforms in 2003. <i>Supports Countywide Strategic Plan Goal 4.</i>			
8.	\$ --	\$ -1,700,000	\$ 1,700,000	--
	<u>Local Law Enforcement Block Grant (LLEBG):</u> Reflects funding in the Custody Budget to backfill the loss of LLEBG funds for the Twin Towers Correctional Facility. <i>Supports Countywide Strategic Plan Goal 4.</i>			
9.	\$ 952,000	\$ 952,000	\$ --	14.0
	<u>Inmate Services:</u> Reflects an increase in the Custody Budget of Inmate Welfare funding for 1.0 Sergeant, 1.0 Deputy Sheriff, Bonus I, 7.0 Custody Assistant and 5.0 support staff positions to provide security clearances, coordination, and other services to expand the Department's inmate services program. <i>Supports Countywide Strategic Plan Goal 4.</i>			
10.	\$ 1,729,000	\$ 1,729,000	\$ --	16.0
	<u>Parole Hearing Security:</u> Reflects an increase in funding in the Custody Budget from the State Board of Prison Terms for 2.0 Sergeant, 1.0 Deputy Sheriff, Bonus I, 12.0 Deputy Sheriff, and 1.0 Custody Assistant positions to provide security at parole revocation hearings in County jails. <i>Supports Countywide Strategic Plan Goal 1.</i>			

Sheriff (cont'd)

Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
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Program Changes (cont'd)

11.	\$ 4,345,000	\$ 4,345,000	\$ --	50.0
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Contract Cities: Reflects an increase in the Patrol Budget for contract law enforcement services' revenue and provides funding for 10.0 Sergeant, 8.0 Deputy Sheriff, Bonus I, 25.0 Deputy Sheriff, and 7.0 support staff positions already assigned to contract cities to more accurately reflect revenue based on experience and actual staffing levels, respectively. *Supports Countywide Strategic Plan Goal 4.*

12.	\$ 171,000	\$ 171,000	\$ --	2.0
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High Tech Identity Theft Program: Reflects an increase in State funding in the Detective Budget for 1.0 Sergeant and 1.0 support staff positions to address identify theft crimes where high technology media is being utilized. *Supports Countywide Strategic Plan Goal 4.*

13.	\$ --	\$ --	\$ --	--
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Transportation Bureau Transfer: Reflects the transfer of the Transportation Bureau (285.0 positions) and \$28.8 million in net County cost from Court Services to Custody to create unit for operational efficiencies. *Supports Countywide Strategic Plan Goal 3.*

Other Changes

1.	\$ 12,023,000	\$ --	\$ 12,023,000	--
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Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.

2.	\$ 2,486,000	\$ --	\$ 2,486,000	--
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Retirement Debt Service: Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.

3.	\$ 34,452,000	\$ --	\$ 34,452,000	--
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Retirement Buy-Down: Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.

4.	\$ --	\$ --	\$ --	--
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Unavoidable Costs: Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based on historical experience. Also reflects reduced unemployment insurance costs based on historical experience.

5.	\$ --	\$ --	\$ --	-144.0
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Salary Savings Reduction: Reflects the deletion of 144.0 vacant support staff positions to reduce salary savings.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
6.	\$ 195,000	\$ 195,000	\$ --	1.0
	<u>Position Reclassifications:</u> Reflects funding for Board-approved reclassifications fully offset by contract services revenue.			
7.	\$ -4,129,000	\$ --	\$ -4,129,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
8.	\$ --	\$ --	\$ --	--
	<u>Budget Realignment:</u> Reflects a decrease in other charges and other financing uses, fully offset by an increase in services and supplies and adjustments in revenue to more accurately reflect funding levels based on experience.			
9.	\$ --	\$ 53,900,000	\$ -53,900,000	--
	<u>Public Safety Sales Tax (Prop 172):</u> Reflects an anticipated increase in public safety sales tax receipts.			
Total \$	90,433,000	\$ 59,292,000	\$ 31,141,000	795.5

Sheriff (cont'd)

SHERIFF - PATROL

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 538,438,930	\$ 553,274,000	\$ 558,562,000	\$ 642,360,000	\$ 588,327,000	\$ 29,765,000
SERVICES & SUPPLIES	13,836,315	19,477,000	18,148,000	23,651,000	18,148,000	
FIXED ASSETS-EQUIP	1,793,616	1,411,000	1,300,000	17,209,000	1,300,000	
GROSS TOTAL	\$ 554,068,861	\$ 574,162,000	\$ 578,010,000	\$ 683,220,000	\$ 607,775,000	\$ 29,765,000
LESS INTRAFD TRANSFER	1,750,113	1,816,000	1,816,000	1,816,000	1,816,000	
NET TOTAL	\$ 552,318,748	\$ 572,346,000	\$ 576,194,000	\$ 681,404,000	\$ 605,959,000	\$ 29,765,000
REVENUE	497,614,879	512,150,000	507,707,000	513,811,000	540,939,000	33,232,000
NET COUNTY COST	\$ 54,703,869	\$ 60,196,000	\$ 68,487,000	\$ 167,593,000	\$ 65,020,000	\$ -3,467,000
BUDGETED POSITIONS	5,457.5	5,511.5	5,511.5	6,519.5	5,660.5	149.0
REVENUE DETAIL						
BUSINESS LICENSES	\$ 400		\$ 1,000	\$ 1,000	\$ 1,000	
VEHICLE CODE FINES	6,010,873	5,721,000	5,721,000	5,721,000	5,721,000	
FORFEIT & PENALTIES	1,549		2,000	2,000	2,000	
STATE-OTHER	2,888,071	8,596,000	5,143,000	5,143,000	4,843,000	-300,000
STATE-PROP 172 PSAF	236,733,811	237,127,000	237,127,000	237,449,000	264,846,000	27,719,000
STATE-COPS	1,701,659					
FEDERAL-OTHER	2,592,173		3,510,000	4,577,000	4,577,000	1,067,000
LEGAL SERVICES	180,357,696	184,485,000	181,205,000	185,550,000	185,597,000	4,392,000
COURT FEES & COSTS	39,504					
LAW ENFORCEMENT SVCS	65,901,669	73,521,000	71,535,000	72,661,000	72,645,000	1,110,000
CHRGs FOR SVCS-OTHER	416,144	500,000	500,000	500,000	500,000	
OTHER SALES	101					
MISCELLANEOUS	68,753		7,000	7,000	7,000	
SALE OF FIXED ASSETS	887,500					
OPERATING TRANSFER IN	14,976	2,200,000	2,956,000	2,200,000	2,200,000	-756,000
TOTAL	\$ 497,614,879	\$ 512,150,000	\$ 507,707,000	\$ 513,811,000	\$ 540,939,000	\$ 33,232,000
FUND GENERAL FUND			FUNCTION PUBLIC PROTECTION		ACTIVITY POLICE PROTECTION	

SHERIFF - DETECTIVE SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 84,736,546	\$ 85,376,000	\$ 88,812,000	\$ 102,465,000	\$ 92,480,000	\$ 3,668,000
SERVICES & SUPPLIES	4,851,378	6,979,000	6,584,000	9,941,000	6,584,000	
FIXED ASSETS-EQUIP	904,706	1,015,000	1,015,000	6,443,000	515,000	-500,000
GROSS TOTAL	\$ 90,492,630	\$ 93,370,000	\$ 96,411,000	\$ 118,849,000	\$ 99,579,000	\$ 3,168,000
LESS INTRAFD TRANSFER	630,980	500,000	500,000	500,000	500,000	
NET TOTAL	\$ 89,861,650	\$ 92,870,000	\$ 95,911,000	\$ 118,349,000	\$ 99,079,000	\$ 3,168,000
REVENUE	43,860,468	40,001,000	42,321,000	41,798,000	45,668,000	3,347,000
NET COUNTY COST	\$ 46,001,182	\$ 52,869,000	\$ 53,590,000	\$ 76,551,000	\$ 53,411,000	\$ -179,000
BUDGETED POSITIONS	693.0	683.0	683.0	821.0	684.0	1.0
REVENUE DETAIL						

BUSINESS LICENSES	\$	\$	\$ 3,000	\$ 3,000	\$ 3,000	
STATE-OTHER	7,990,789	5,646,000	6,312,000	6,483,000	6,483,000	171,000
STATE-PROP 172 PSAF	33,517,136	33,599,000	33,599,000	33,695,000	37,565,000	3,966,000
FEDERAL-OTHER	50,398					
OTHER GOVT AGENCIES	100,785					
LEGAL SERVICES	4,340					
LAW ENFORCEMENT SVCS	934,766		860,000	860,000	860,000	
RECORDING FEES	835,392	727,000	911,000	727,000	727,000	-184,000
CHRGs FOR SVCS-OTHER	350,655	29,000	629,000	30,000	30,000	-599,000
MISCELLANEOUS	51,610					
SALE OF FIXED ASSETS	24,597		7,000			-7,000
TOTAL	\$ 43,860,468	\$ 40,001,000	\$ 42,321,000	\$ 41,798,000	\$ 45,668,000	\$ 3,347,000
FUND						
GENERAL FUND						
FUNCTION						
PUBLIC PROTECTION						
ACTIVITY						
POLICE PROTECTION						

SHERIFF - ADMINISTRATION

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 46,424,975	\$ 47,975,000	\$ 49,890,000	\$ 60,477,000	\$ 53,625,000	\$ 3,735,000
SERVICES & SUPPLIES	10,752,560	11,196,000	11,196,000	12,942,000	12,310,000	1,114,000
FIXED ASSETS-EQUIP	42,476	50,000	50,000	218,000	50,000	
GROSS TOTAL	\$ 57,220,011	\$ 59,221,000	\$ 61,136,000	\$ 73,637,000	\$ 65,985,000	\$ 4,849,000
LESS INTRAFD TRANSFER	408,323	810,000	810,000	810,000	810,000	
NET TOTAL	\$ 56,811,688	\$ 58,411,000	\$ 60,326,000	\$ 72,827,000	\$ 65,175,000	\$ 4,849,000
REVENUE	4,902,246	9,213,000	3,766,000	7,234,000	5,038,000	1,272,000
NET COUNTY COST	\$ 51,909,442	\$ 49,198,000	\$ 56,560,000	\$ 65,593,000	\$ 60,137,000	\$ 3,577,000
BUDGETED POSITIONS	607.0	612.0	612.0	744.0	635.0	23.0
REVENUE DETAIL						
FORFEIT & PENALTIES	\$ 1,277		\$ 1,000	\$ 1,000	\$ 1,000	
STATE-OTHER	115,912		30,000	30,000	30,000	
STATE-PROP 172 PSAF	2,370,018	2,385,000	2,385,000	4,877,000	2,681,000	296,000
FEDERAL-OTHER		4,577,000				
LAW ENFORCEMENT SVCS	417,837					
CHRGs FOR SVCS-OTHER	438,306	682,000	682,000	682,000	682,000	
OTHER SALES	59,984	26,000	67,000	26,000	26,000	-41,000
MISCELLANEOUS	1,498,912	1,543,000	526,000	1,543,000	1,543,000	1,017,000
OPERATING TRANSFER IN			75,000	75,000	75,000	
TOTAL	\$ 4,902,246	\$ 9,213,000	\$ 3,766,000	\$ 7,234,000	\$ 5,038,000	\$ 1,272,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

Sheriff (cont'd)

SHERIFF - CUSTODY

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 378,478,151	\$ 401,701,000	\$ 392,798,000	\$ 707,190,000	\$ 456,950,000	\$ 64,152,000
SERVICES & SUPPLIES	80,205,405	82,392,000	82,392,000	140,693,000	92,672,000	10,280,000
FIXED ASSETS-EQUIP	91,832	521,000	521,000	8,869,000	1,613,000	1,092,000
GROSS TOTAL	\$ 458,775,388	\$ 484,614,000	\$ 475,711,000	\$ 856,752,000	\$ 551,235,000	\$ 75,524,000
LESS INTRAFD TRANSFER	116,238	60,000	60,000	60,000	60,000	
NET TOTAL	\$ 458,659,150	\$ 484,554,000	\$ 475,651,000	\$ 856,692,000	\$ 551,175,000	\$ 75,524,000
REVENUE	272,143,191	280,923,000	262,437,000	293,258,000	291,807,000	29,370,000
NET COUNTY COST	\$ 186,515,959	\$ 203,631,000	\$ 213,214,000	\$ 563,434,000	\$ 259,368,000	\$ 46,154,000
BUDGETED POSITIONS	4,919.0	4,927.0	4,927.0	9,301.0	5,886.5	959.5
REVENUE DETAIL						

BUSINESS LICENSES	\$ 42,275	\$ 43,000	\$ 49,000	\$ 49,000	\$ 49,000	
STATE-OTHER	9,110,851	1,597,000	1,913,000	1,913,000	1,913,000	
STATE-PROP 172 PSAF	152,165,495	152,533,000	152,533,000	170,179,000	170,534,000	18,001,000
STATE-COPS	2,888,006					
FEDERAL-OTHER	13,960,686	17,559,000	15,134,000	17,560,000	15,077,000	-57,000
LAW ENFORCEMENT SVCS	1,070,098	1,078,000	788,000	3,303,000	3,197,000	2,409,000
INSTIT CARE & SVS	90,603,319	101,876,000	86,296,000	96,511,000	97,294,000	10,998,000
CHRGs FOR SVCS-OTHER	2,223,691	3,737,000	3,218,000	3,737,000	3,737,000	519,000
OTHER SALES	685					
MISCELLANEOUS	78,085		6,000	6,000	6,000	
OPERATING TRANSFER IN		2,500,000	2,500,000			-2,500,000
TOTAL	\$ 272,143,191	\$ 280,923,000	\$ 262,437,000	\$ 293,258,000	\$ 291,807,000	\$ 29,370,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF - COURT SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 185,062,070	\$ 188,287,000	\$ 193,790,000	\$ 171,158,000	\$ 171,158,000	\$ -22,632,000
SERVICES & SUPPLIES	9,819,508	10,723,000	10,723,000	11,415,000	10,412,000	-311,000
FIXED ASSETS-EQUIP	84,584	100,000	100,000	195,000	100,000	
GROSS TOTAL	\$ 194,966,162	\$ 199,110,000	\$ 204,613,000	\$ 182,768,000	\$ 181,670,000	\$ -22,943,000
LESS INTRAFD TRANSFER	38,303	80,000	80,000	80,000	80,000	
NET TOTAL	\$ 194,927,859	\$ 199,030,000	\$ 204,533,000	\$ 182,688,000	\$ 181,590,000	\$ -22,943,000
REVENUE	123,393,320	119,307,000	114,901,000	117,889,000	117,674,000	2,773,000
NET COUNTY COST	\$ 71,534,539	\$ 79,723,000	\$ 89,632,000	\$ 64,799,000	\$ 63,916,000	\$ -25,716,000
BUDGETED POSITIONS	2,001.0	1,986.0	1,986.0	1,646.0	1,646.0	-340.0
REVENUE DETAIL						
STATE-OTHER	\$ 53,280	\$ 606,000	\$ 173,000	\$ 173,000	\$ 173,000	
FEDERAL-OTHER	575,859					
CIVIL PROCESS SERVICE	4,737,212	4,822,000	5,523,000	4,822,000	4,822,000	-701,000
LAW ENFORCEMENT SVCS	2,421,460	2,225,000	1,670,000			-1,670,000
CHRGs FOR SVCS-OTHER	115,483,530	111,654,000	107,531,000	112,890,000	112,675,000	5,144,000
MISCELLANEOUS	1,979		4,000	4,000	4,000	
OPERATING TRANSFER IN	120,000					
TOTAL	\$ 123,393,320	\$ 119,307,000	\$ 114,901,000	\$ 117,889,000	\$ 117,674,000	\$ 2,773,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF - GENERAL SUPPORT SERVICES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 153,229,723	\$ 161,265,000	\$ 156,357,000	\$ 179,177,000	\$ 163,323,000	\$ 6,966,000
SERVICES & SUPPLIES	99,221,117	104,264,000	103,718,000	167,882,000	106,533,000	2,815,000
OTHER CHARGES	68,629,915	74,845,000	74,845,000	70,000,000	65,871,000	-8,974,000
FIXED ASSETS-EQUIP	2,745,601	8,823,000	8,343,000	20,154,000	7,840,000	-503,000
OTHER FINANCING USES	240,515	272,000	272,000	38,000	38,000	-234,000
GROSS TOTAL	\$ 324,066,871	\$ 349,469,000	\$ 343,535,000	\$ 437,251,000	\$ 343,605,000	\$ 70,000
LESS INTRAFD TRANSFER	1,221,480	5,443,000	5,443,000	5,443,000	5,443,000	
NET TOTAL	\$ 322,845,391	\$ 344,026,000	\$ 338,092,000	\$ 431,808,000	\$ 338,162,000	\$ 70,000
REVENUE	63,553,488	58,099,000	88,031,000	87,404,000	77,329,000	-10,702,000
NET COUNTY COST	\$ 259,291,903	\$ 285,927,000	\$ 250,061,000	\$ 344,404,000	\$ 260,833,000	\$ 10,772,000
BUDGETED POSITIONS	1,880.5	1,871.5	1,871.5	2,173.5	1,874.5	3.0
REVENUE DETAIL						

FORFEIT & PENALTIES	\$ 1,017,961	\$ 924,000	\$ 921,000	\$ 921,000	\$ 921,000	
STATE-OTHER	3,235,345	6,300,000	8,568,000	6,109,000	6,109,000	-2,459,000
STATE-PROP 172 PSAF	33,124,286	33,204,000	33,204,000	44,045,000	37,122,000	3,918,000
FEDERAL-OTHER	128,435		1,067,000		1,067,000	
LEGAL SERVICES	1,681,725					
LAW ENFORCEMENT SVCS	3,410,300	2,729,000	5,688,000	2,729,000	2,729,000	-2,959,000
CHRGs FOR SVCS-OTHER	1,681,235	2,011,000	2,217,000	2,200,000	1,281,000	-936,000
OTHER SALES	61,866	114,000	47,000	114,000	114,000	67,000
MISCELLANEOUS	16,071,014	10,529,000	15,201,000	17,993,000	14,693,000	-508,000
SALE OF FIXED ASSETS	1,378,212	468,000	376,000	468,000		-376,000
OPERATING TRANSFER IN	1,763,109	1,820,000	20,742,000	12,825,000	13,293,000	-7,449,000
TOTAL	\$ 63,553,488	\$ 58,099,000	\$ 88,031,000	\$ 87,404,000	\$ 77,329,000	\$ -10,702,000
FUND						
GENERAL FUND						
FUNCTION						
PUBLIC PROTECTION						
ACTIVITY						
POLICE PROTECTION						

SHERIFF - CLEARING ACCOUNT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 47,710,856	\$ 75,000,000	\$ 75,000,000	\$	\$	\$ -75,000,000
LESS EXPENDITURE DIST	47,109,492	75,000,000	75,000,000			-75,000,000
TOT S & S	601,364					
GROSS TOTAL	\$ 601,364	\$	\$	\$	\$	\$
NET COUNTY COST	\$ 601,364	\$	\$	\$	\$	\$

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SHERIFF

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. Patrol				
\$ 607,775,000	\$ 1,816,000	\$ 540,939,000	\$ 65,020,000	5,660.5

Authority: Mandated program; discretionary service level - Sections 26600-26777 of the California Government Code.

Patrol provides traffic control and law enforcement services in the unincorporated area and through contract, to 40 cities, the Southern California Regional Rail Authority (Metrolink), the Los Angeles County Metropolitan Transportation Authority, and the Community College Districts.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. Detective				
\$ 99,579,000	\$ 500,000	\$ 45,668,000	\$ 53,411,000	684.0

Authority: Mandated program; discretionary service level - Sections 26600-26777 of the California Government Code.

Detective investigates criminal activity including homicides, missing persons, narcotics offenses, organized crime, child abuse, and fugitive warrant offenses.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. Court Services				
\$ 181,670,000	\$ 80,000	\$ 117,674,000	\$ 63,916,000	1,646.0

Authority: Mandated program; discretionary service level - Sections 26699-26777 of the California Government Code.

Court Services provides bailiff services to the Superior Court, inmate incarceration and security during court proceedings. Other mandated responsibilities include notice and process service, courthouse security, and execution of court orders.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. Custody				
\$ 551,235,000	\$ 60,000	\$ 291,807,000	\$ 259,368,000	5,886.5

Authority: Mandated program; discretionary service level - Sections 26699-26777 of the California Government Code.

Custody provides placement and secure housing and care for pre-sentenced and sentenced County jail inmates at Men's Central Jail, Peter J. Pitchess Detention Center, North County Correctional Facility, Twin Towers Correctional Facility, and Century Regional Detention Facility. Additional responsibilities include the supervision of persons participating in work furlough/in-lieu of custody programs and the transportation of in-custody defendants to and from courts throughout the County.

Sheriff (cont'd)

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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5. **General Support**

\$ 343,605,000	\$ 5,443,000	\$ 77,329,000	\$ 260,833,000	1,874.5
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Authority: Non-mandated, discretionary program - Sections 26699-26777 of the California Government Code.

General Support provides support that cannot be directly identified to programs. Includes data processing and facilities management services, fingerprint identification and classification, internal investigations, training, facilities planning, and maintenance.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
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6. **Administration**

\$ 65,985,000	\$ 810,000	\$ 5,038,000	\$ 60,137,000	635.0
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Authority: Non-mandated, discretionary program - Sections 26699-26777 of the California Government Code.

Administration provides departmental management and administrative services including accounting, budget, personnel, recruitment, payroll, and timekeeping.

Total Programs

\$ 1,849,849,000	\$ 8,709,000	\$ 1,078,455,000	\$ 762,685,000	16,386.5
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SHERIFF

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	988,333,000	973,177,000	1,006,962,000	33,785,000
Employee Benefits	449,545,000	467,032,000	518,901,000	51,869,000
Total Salaries and Employee Benefits	1,437,878,000	1,440,209,000	1,525,863,000	85,654,000
<u>Services and Supplies</u>				
Administrative and General	76,520,000	76,520,000	1,520,000	-75,000,000
Administrative Services	0	0	76,000	76,000
Clothing and Personal Supplies	3,528,000	3,528,000	3,528,000	0
Communications	14,600,000	14,600,000	14,600,000	0
Computing-Midrange/Departmental Sys	6,117,000	6,117,000	6,117,000	0
Computing-Personal	1,434,000	1,434,000	1,570,000	136,000
Food	21,847,000	21,847,000	25,827,000	3,980,000
Household Expenses	3,488,000	3,488,000	3,488,000	0
Information Technology Services	3,000,000	3,000,000	3,000,000	0
Insurance	5,001,000	5,001,000	5,001,000	0
Maintenance-Buildings and Improvements	4,727,000	4,727,000	4,728,000	1,000
Maintenance-Equipment	17,615,000	17,615,000	16,588,000	-1,027,000
Medical Dental and Laboratory Supplies	9,880,000	9,880,000	11,849,000	1,969,000
Memberships	63,000	63,000	63,000	0
Miscellaneous Expense	1,970,000	1,970,000	1,970,000	0
Office Expense	411,000	411,000	612,000	201,000
Professional Services	0	0	21,000	21,000
Rents and Leases-Bldg and Improvements	11,660,000	11,660,000	12,713,000	1,053,000
Rents and Leases-Equipment	262,000	262,000	262,000	0
Special Departmental Expense	43,277,000	41,948,000	41,947,000	-1,000
Technical Services	37,196,000	36,255,000	36,255,000	0
Telecommunications	4,954,000	4,954,000	4,954,000	0
Training	407,000	407,000	407,000	0
Transportation and Travel	8,004,000	8,004,000	11,391,000	3,387,000
Utilities	34,070,000	34,070,000	38,172,000	4,102,000
Less: Expenditure Distribution	75,000,000	75,000,000	0	-75,000,000
Total Services and Supplies	235,031,000	232,761,000	246,659,000	13,898,000
<u>Other Charges</u>				
Judgments and Damages	15,601,000	15,601,000	14,920,000	-681,000
Retirement of Other Long-Term Debt	58,844,000	58,844,000	50,551,000	-8,293,000
Support and Care of Persons	400,000	400,000	400,000	0
Total Other Charges	74,845,000	74,845,000	65,871,000	-8,974,000

Sheriff (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
Fixed Assets				
Equipment:				
Agricultural and Landscaping Equipment	9,000	9,000	0	-9,000
Telecommunications	2,017,000	2,017,000	2,017,000	0
Computers, Midrange/Departmental	1,061,000	1,061,000	1,061,000	0
Construction and Heavy Maintenance	16,000	16,000	16,000	0
Data Handling Equipment	719,000	719,000	734,000	15,000
Electronic Equipment	3,207,000	3,142,000	2,550,000	-592,000
Food Preparation Equipment	0	0	1,062,000	1,062,000
Machinery Equipment	0	0	24,000	24,000
Manufactured or Prefabricated Structures	40,000	40,000	40,000	0
Medical Equipment	500,000	20,000	20,000	0
Office Furniture	9,000	9,000	9,000	0
Vehicles and Transportation Equipment	3,956,000	3,910,000	3,499,000	-411,000
Watercraft	325,000	325,000	325,000	0
Other Undefined Assets	61,000	61,000	61,000	0
Total Equipment	11,920,000	11,329,000	11,418,000	89,000
Total Fixed Assets	11,920,000	11,329,000	11,418,000	89,000
Other Financing Uses				
Operating Transfers Out	272,000	272,000	38,000	-234,000
Total Other Financing Uses	272,000	272,000	38,000	-234,000
Residual Equity Transfers				
Total Residual Equity Transfers	0	0	0	0
Gross Total	1,759,946,000	1,759,416,000	1,849,849,000	90,433,000
Less: Intrafund Transfers	8,709,000	8,709,000	8,709,000	0
TOTAL NET REQUIREMENTS	1,751,237,000	1,750,707,000	1,841,140,000	90,433,000
REVENUES:				
Licenses, Permits and Franchises	43,000	53,000	53,000	0
Fines, Forfeitures and Penalties	6,645,000	6,645,000	6,645,000	0
Intergovernmental Revenues-Federal	22,136,000	19,711,000	20,721,000	1,010,000
Intergovernmental Revenues-State	481,593,000	458,848,000	512,748,000	53,900,000
Intergovernmental Revenues-Other	0	22,139,000	19,551,000	-2,588,000
Charges for Services	490,076,000	469,253,000	486,776,000	17,523,000
Miscellaneous Revenues	12,212,000	15,858,000	16,393,000	535,000
Other Financing Sources	6,988,000	26,656,000	15,568,000	-11,088,000
TOTAL REVENUES	1,019,693,000	1,019,163,000	1,078,455,000	59,292,000
NET COUNTY COST	731,544,000	731,544,000	762,685,000	31,141,000

SHERIFF

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Medical Services

Program Description: The Medical Services Bureau, within the Correctional Services Division, provides medical care to the Custody Operations Division inmate population. This population is generally older and sicker than the general public with many untreated illnesses and diseases.

Program Result: Inmates are provided medical care consistent with community standards, compliant with Title 15 regulations, and the standards required for Medical Treatment Center Licensure.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of inmate complaints per month	396	246	255	100
Inmate deaths (non-suicide)	9	17	12	20
<u>Operational Measures</u>				
Nurses clinic/co-pay/over-the-counter medication delivery ⁽¹⁾	n/a	3,300	7,176	12,000
Percentage of electronic medical records generated by Jail Hospital Information System (JHIS)	70%	100%	100%	100%
Number of patients seen, per doctor, per day ⁽²⁾	8 ⁽³⁾	8	8	8
Medical line backlog (monthly)	864	84	106	0
Court orders received (monthly)	1,196	1,054	1,037	750
Number of inmates on self meds (daily)	10,625	10,505	10,560	12,000
Number of inmates on automeds ⁽⁴⁾	800	1,000	1,200	6,000
Staffing levels:				
Workload per doctor/time spent per patient (minutes)	n/a	20	20	10

Explanatory Note(s):

- (1) This is a new concept being implemented in Medical Services Bureau.
 - (2) Figures do not include triage for new prisoners at the Inmate Reception Center, nor physician review of patient medical jackets for items such as prescription renewals. When factored in, these items account for several hundred patients per day.
 - (3) Restated figures.
 - (4) Automeds = packaged medication.
- n/a = not available

PROGRAM NAME: Court Services

Program Description: Court Services Division provides quality service to ensure a safe and secure environment in which the judicial system can operate.

Program Result: Visitors and employees of the courthouse experience a safe environment; and inmates experience a secure and safe environment and are released in a timely manner.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of in-custody inmates over detained	2 ⁽¹⁾	1	1	1
Number of courthouse incidents	293	1,331	1,841	2,369
Number of weapons denied	111,329	147,151	171,822	182,973
Number of inmate assault incidents	49	171	199	293
Number of inmate assault incidents on staff	n/a	29	37	45
Number of erroneous court releases	9	8	7	6

Sheriff (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Number of total custodies	533,464 ⁽¹⁾	551,969	570,405	588,405
Number of in-court releases	76,697 ⁽¹⁾	81,845	84,579	86,993
Number of courthouse visitors	24,720,131	24,055,057	23,888,077	23,708,077
Average daily court inmate population	1,963	2,077	2,197	2,314

Explanatory Note(s):

(1) Revised figures.
n/a = not available

PROGRAM NAME: Court Services Transportation (CST)

Program Description: CST provides transportation services for prisoners, juries, civilians and deputies to and from courts throughout the County.

Program Result: Prisoners, juries, civilians, and deputies are provided safe transportation for court related proceedings.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Total number of traffic collisions	42	46	44	44
Preventable traffic collisions	29	22	20	20
<u>Operational Measures</u>				
Total inmates transported via CST	1,285,371	1,276,096	1,280,500	1,280,500
Total non-inmates transported by CST (juries, deputies, civilians)	1,770	3,523	2,800	2,800
Total miles driven by CST	2,494,481	2,515,201	2,500,000	2,500,000

PROGRAM NAME: Alternatives to Formal Custody

Program Description: The Alternatives to Formal Custody program is designed to release inmates from formal jail confinement to alternative programs, such as the Home Confinement Program, Electronic Monitoring Program, or Work Release Program.

Program Result: The Department adequately monitors eligible inmates in a low-cost or fee-supported system.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of participants returning to formal custody setting	13%	14%	27%	17%
Formal custody annual cost savings resulting from inmates participating in alternative programs ⁽¹⁾	\$61,909,914	\$52,799,003	\$35,760,000	\$49,709,537
<u>Operational Measures</u>				
Total number of inmates participating in programs	6,775	5,929	4,352	5,762
Total number of inmates completing programs	5,073	4,802	3,276	4,600
Total number of inmates returning to formal custody environment due to noncompliance of alternative programs	895	855	1,192	960
Department's cost per inmate participant ⁽²⁾	\$0	\$0	\$0	\$0
Average daily inmate population (ADIP)	19,141	17,378	17,746	18,380

Explanatory Note(s):

- (1) Formal custody annual cost savings is based upon the number of inmates participating in each program, daily average cost per inmate in formal custody, and the following average sentences: home confinement - ten days; work release - 90 days, and electronic monitoring - eight months (240 days).
- (2) Inmates pay an initial \$120 setup fee to participate in the Electronic Monitoring System and a monthly fee based on the inmate's ability to pay.

PROGRAM NAME: Jail Enterprises

Program Description: The Jail Enterprises Program, within the Custody Division, utilizes inmate labor to create products or provide services in areas such as the print shop, sewing shop, laundry services, and composting system.

Program Result: The inmates experience an increased sense of responsibility and a reduction of idleness, as well as post-release employment opportunities; and the Department has a cost savings, which offsets a portion of custody expenditures.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators				
Percentage of inmates receiving certificates for vocational programs: laundry, sewing, and printing	28%	7%	5%	21%
Overall vocational cost savings	\$5,151,527	\$4,463,481	\$5,508,048	\$4,996,710
Total average daily attendance (ADA) reimbursement	\$921,788 ⁽¹⁾	\$1,243,986	\$1,524,336	\$1,097,880
Total vocational program revenues ⁽²⁾	n/a	n/a	n/a	n/a
Operational Measures				
Number of inmates participating in jail enterprise programs for laundry, sewing, and printing	2,249	6,136	12,848	5,789
Number of inmates receiving certificates of completion for laundry, sewing, and printing	625	445	592	621
Cost savings through in-house laundry processing	\$1,966,530	\$2,085,307	\$1,278,496	\$1,835,003
Cost savings through in-house sewing production	\$1,137,700	\$1,070,495	\$1,307,976	\$1,197,610
Cost savings through in-house printing production	\$2,004,147	\$1,307,679	\$2,921,576	\$1,953,309
ADA reimbursement for laundry program	n/a	\$310,001	\$550,808	\$430,405
ADA reimbursement for sewing program	\$524,913 ⁽¹⁾	\$501,555	\$473,208	\$473,385
ADA reimbursement for printing program	\$396,875 ⁽¹⁾	\$432,430	\$500,320	\$409,293
Revenue generated through composting system	\$0	\$0	\$0	\$0
Cost savings through composting system	\$0	\$0	\$0	\$0

Explanatory Note(s):

- (1) Revised figures are a result of the Hacienda - La Puente School District receiving additional reimbursement for fiscal year (FY) 2002-03. It is also anticipated that there will be additional ADA reimbursement for FY 2003-04.
- (2) Revenue from vocational programs is not available at this time. It is anticipated that the vocational programs will be producing revenue from various programs in future fiscal years, and that the composting program will have cost savings and revenues when it begins. Projects are pending permit approvals.

n/a = not available

PROGRAM NAME: Jail Operations

Program Description: The Jail Operations Program, within the Custody Division, creates a safer environment for inmates and Department personnel, by reducing inmate violence and assaults on staff, thus increasing overall jail security and safety.

Program Result: Inmates are incarcerated in a safe and secure environment; and Department employees work in a safe environment.

Sheriff (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators				
Significant inmate disturbances per ADIP, per 1,000 inmates	1.88	1.55	1.80	1.59
Assaults on staff per ADIP, per 1,000 inmates	12.64	14.73	14.20	14.57
Percentage of inmates using justice inmate video conferencing systems (JIVCS) ⁽¹⁾	0.59%	0.64%	0.63%	0.59%
Operational Measures				
Significant inmate disturbances in County jails	36	27	32	29
Total number of assaults on staff	242	256	252	237
ADIP	19,141	17,378	17,746	18,380
Total number of JIVCS interviews	27,210	26,884	27,200	26,286
Average daily number of JIVCS interview	112	111	112	108

Explanatory Note(s):

(1) JIVCS allow face-to-face interviews of inmates in the County Jail System.

PROGRAM NAME: Narcotics

Program Description: The Narcotics Bureau (Bureau), within the Detective Division, investigates and/or files every adult narcotics arrest, made within the Sheriff's jurisdiction, with the District Attorney's Office. These arrests routinely reach 18,000 per year. The Bureau's structure consists of a number of programs as categories or groupings of investigative and support tasks. Some of these programs are labeled as Canine, Station Level Investigations, Narcotics Critical Issues Team, Major Violators and Marijuana Eradication Team. In addition to handling narcotics arrest issues, the Bureau initiates its own investigations through surveillances, wiretaps, cultivation of informants and investigating "We Tip" information. The purpose of these programs is to take a proactive stance in the communities the Department serves.

Program Result: The community has a reduced risk of the negative impact of narcotics through prevention, detection, and arrests.

Performance Measures	Actual ⁽¹⁾ 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Indicators				
Number of arrests made	21,144	19,908	20,526	20,526
Amount of narcotics seized: ⁽²⁾				
Cocaine	94	547	162	162
Heroin	5	5	5	5
Marijuana	1,503	5,391	1,818	1,818
Methamphetamine	85	111	74	74
Number of marijuana plants seized	23,598	31,322	23,775	23,775
Number of methamphetamine labs discovered	50	35	62	62
Value of assets seized	\$6,757,095	\$6,321,466	\$7,511,539	\$7,511,539
Operational Measures				
Number of cases assigned to canine program	1,737	1,875	2,100	2,100
Number of cases assigned to narcotics bureau station crews program	19,447	18,679	18,679	18,679
Number of cases assigned to narcotics critical issues team program	266	205	205	205
Number of cases assigned to major violators program	61	30	42	42
Number of cases assigned to marijuana enforcement team program	6	9	6	6

Explanatory Note(s):

(1) Revised figures to conform with federal reporting.

(2) Narcotics seized is measured in grams/kilograms. A kilogram equals 2.2 pounds.

Sheriff (cont'd)

PROGRAM NAME: Field Operations - General Law Enforcement

Program Description: Provides excellence in law enforcement services to all residents, businesses and visitors, within the policing area of the unincorporated County area, the contract cities and specialized service areas served by the Department.

Program Result: The general public experiences improved quality of life by providing a safe environment for the community with the expectation that crime statistics will show a decreasing trend. The general public experiences improved customer satisfaction.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Part I crime rate total: ⁽¹⁾⁽²⁾	315.98	315.68	318.04	318.04
Criminal homicide	1.24	1.14	1.15	1.15
Forcible rape	2.33	2.18	2.21	2.21
Robbery	19.87	19.16	19.35	19.35
Aggravated assault	48.56	42.30	42.44	42.44
Burglary	55.49	53.96	54.86	54.86
Larceny theft	125.31	127.46	128.18	128.18
Motor vehicle theft	59.54	65.44	65.82	65.82
Arson	3.64	4.05	4.06	4.06
Part I clearance rate (average in percent): ⁽¹⁾	25%	22%	22%	22%
Criminal homicide	30%	39%	38%	38%
Forcible rape	71%	64%	63%	63%
Robbery	28%	28%	28%	28%
Aggravated Assault	68%	64%	63%	63%
Burglary	15%	14%	17%	17%
Larceny theft	19%	18%	18%	18%
Motor vehicle theft	10%	9%	9%	9%
Arson	11%	8%	9%	9%
Total complaints per 100 contacts	0.10	0.09	0.09	0.09
Total commendations per 100 contacts	0.16	0.09	0.09	0.09
<u>Operational Measures</u>				
Ratio of sworn personnel assigned to service area population ⁽³⁾	1:733	1:802	1:798	1:798
Ratio of sworn personnel assigned to number of total incidents	1:645	1:702	1:698	1:698

Explanatory Note(s):

- (1) Part I refers to most serious crimes.
- (2) Represents number of offenses per 10,000 residents.
- (3) Area population includes contract cities and unincorporated areas.

PROGRAM NAME: Risk Management

Program Description: The Risk Management Bureau, within the Leadership and Training Division, minimizes liability and maximizes cost savings against the Department in the areas of claims, lawsuits, and workers' compensation. This is accomplished by taking a proactive stance in identifying and mitigating risk exposure, appropriate early claims settlement, corrective action, and generation of revenue through subrogation.

Program Result: The Department minimizes financial liability while recouping losses.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Reduction in total monies paid due to claims and lawsuits settlements and defense verdicts	\$13,000,307 ⁽¹⁾	\$6,030,895	\$5,729,350	\$5,442,882
Revenue generated from subrogation claims	\$174,923 ⁽¹⁾	\$233,694	\$257,063	\$282,769

Sheriff (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Operational Measures</u>				
Yearly total of monies paid by Department for lawsuit settlements, defense verdicts, and attorney fees	\$12,673,407 ⁽¹⁾	\$5,703,995	\$5,418,792	\$5,147,852
Number of open, active workers' compensation claims, per 100 employees	26.33	-- ⁽²⁾	-- ⁽²⁾	-- ⁽²⁾
Yearly total of lawsuits filed against the Department	326	238	226	214
Yearly total of claims filed against the Department	1,016	1,604	957	861
Percentage of Department claims responses completed within legal time constraints ⁽³⁾	7%	44%	48%	52%

Explanatory Note(s):

- (1) Revised figures due to inclusion of two major lawsuit settlements previously not included.
- (2) Figures for FY 2003-04 are not available at this time. Thus, estimates and projections are also not available.
- (3) "Legal time constraints" refers to the 20 day unit response requirement.

PROGRAM NAME: Airborne Law Enforcement Patrol Support (Helicopters)

Program Description: The Aero Bureau, within the Office of Homeland Security Division, provides airborne support to law enforcement officers in the County of Los Angeles, including all Sheriff's contract cities/agencies, 34 independent city law enforcement agencies, and all unincorporated County areas. The Bureau also supports other agencies in the Southern California area on a mutual aid basis.

Program Result: The residents of Los Angeles County will experience a more efficient, effective and rapid law enforcement response to any crime problem.

Performance Measures	Actual 2002-03	Actual ⁽¹⁾ 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Total low light (infrared) searches	1,966	1,381	1,400	2,000
Canine supported searches	292	255	260	300
Response to vehicular pursuits	143	113	120	150
Response to foot pursuits	203	132	140	210
Response time to all calls - average (minutes)	5.83	6.32	6.00	5.50
<u>Operational Measures</u>				
Calls for airborne support	7,029	4,954	5,000	7,000
Activity time to all clients (hours)	2,903.1	2,410.0	2,500.0	3,000.0
Patrol time (hours)	4,010.2	3,121.0	3,200.0	4,100.0

Explanatory Note(s):

- (1) Lower figures for 2003-04 are a result of a 20 percent reduction in available personnel due to injuries, vacancies and military leave. While there has been improvement, future estimates and projections have been affected.

PROGRAM NAME: Terrorist Early Warning (TEW) Group

Program Description: The TEW Group of the Office of Homeland Security is a "task force style" multi-agency program that shares information with other public safety entities across all levels of government, including law enforcement, fire, emergency management, emergency medical and public health services. Team members gather, assess, investigate and disseminate information dealing with potential acts of terror in the United States and abroad. The TEW Group has formed partnerships with the Federal Bureau of Investigation; United States (U.S.) Secret Service; Defense Intelligence Agency; Bureau of Alcohol, Tobacco, and Firearms; the U.S. Coast Guard; and all branches of the Defense Department.

Program Result: Residents of Los Angeles County experience increased safety and security through well-coordinated, comprehensive response, and recovery plans for terrorist incidents.

Sheriff (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Number of simulated training scenarios	3	5	6	6
Number of training hours spent	184	1,200	1,600	1,600
Percentage of success rate in simulated training	100%	100%	100%	100%
<u>Operational Measures</u>				
Number of man-hours in simulated events	184	1,200	600	600
Cost per simulated event	\$0	\$0	\$0	\$0

PROGRAM NAME: Mission Critical Information Technology and Communications Program Support

Program Description: The effective operations of the Department are dependent on information technology and communications. The departmentwide information technology and communications support program provides, maintains, and continually improves the data infrastructure, the communications infrastructure, and applications required for both mission critical operations and support operations.

Program Result: The Sheriff's Department and the applicable law enforcement and public safety agencies within Los Angeles County are provided with the modern mission critical information technology applications, communications, and supporting infrastructure required for both critical and on-going operations.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u> ⁽¹⁾				
Sheriff's data information infrastructure (Network and Data Centers) available seven days a week, 24-hours a day with no outages or failures that last over four consecutive hours which impact mission critical applications	3	3	2	1
Sheriff's mission critical applications available seven days a week, 24-hours a day with no application failures that last over four consecutive hours which impact mission critical operations	2	2	2	0
Sheriff's radio communications to the patrol vehicles available seven days a week, 24-hours a day with no systemwide outages	0	0	0	0
Sheriff's Mobile Digital Communication System (MDCS - Patrol dispatch system) available seven days a week, 24-hours a day with no outages or failures that last over two consecutive hours that impact critical operations	0	0	0	0
<u>Operational Measures</u>				
Number of employees maintaining the Sheriff's data information infrastructure (Network and Data Centers)	29	31	36	39
Number of Sheriff's data information infrastructure (Network and Data Centers) outages or failures that last under four consecutive hours that impact critical applications ⁽²⁾	6	4	2	2
Number of employees maintaining the Sheriff's mission critical applications	73	76	76	82
Number of Sheriff's mission critical applications software outages or failures that last for under four consecutive hours that impact critical operations ⁽²⁾	15	10	8	8

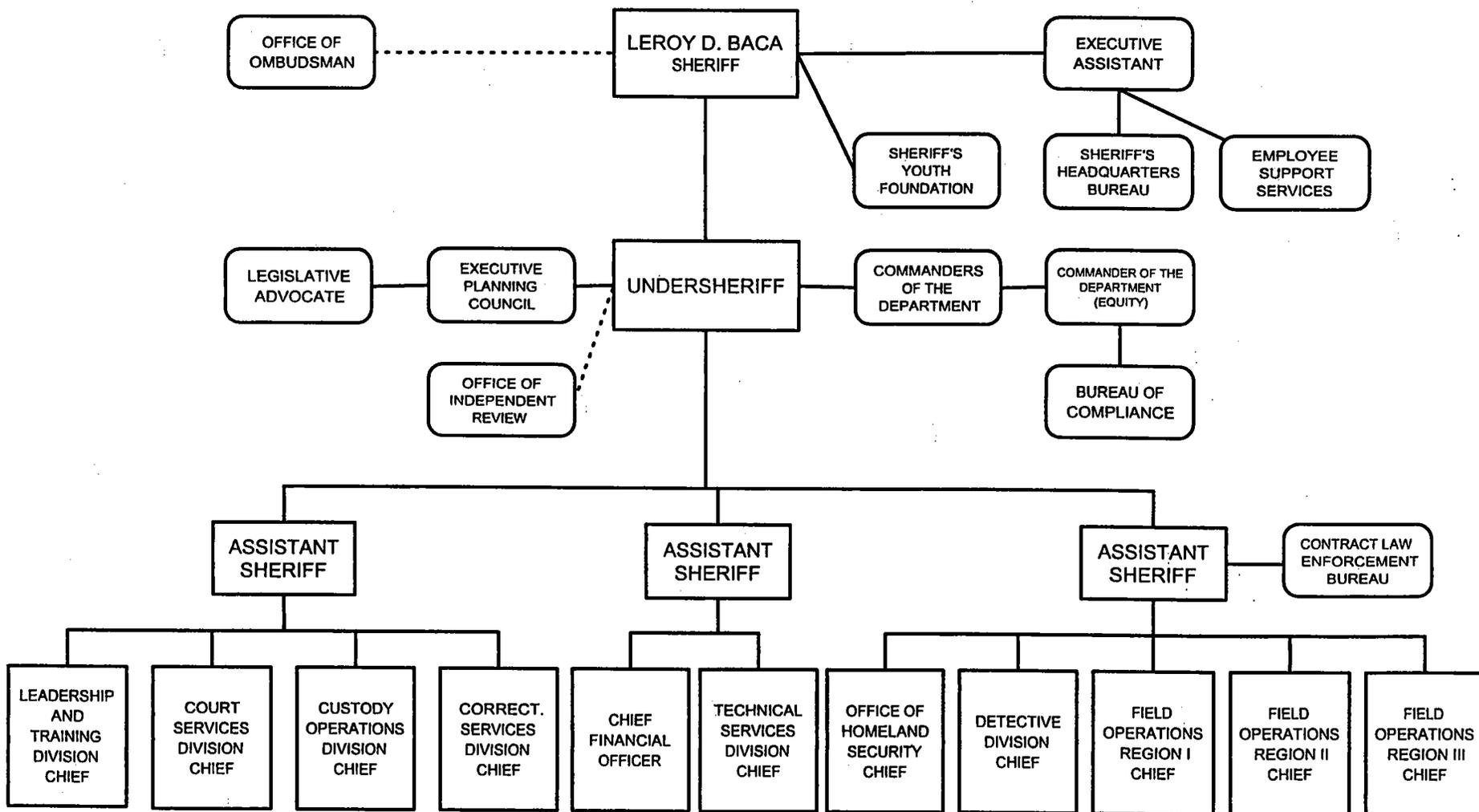
Sheriff (cont'd)

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Operational Measures (cont'd)				
Number of employees maintaining the Sheriff's radio communications to the patrol vehicles and Sheriff's MDCS - Patrol dispatch system	42	42	42	42
Number of Sheriff's MDCS - Patrol dispatch system outages or failures that last for under two consecutive hours that impact critical operations	1	1	2	1

Explanatory Note(s):

- (1) The figures indicate the number of incidences a year longer than minimum criteria. Mission Critical Applications include: JHIS; Automated Justice Information System Defendant Inmate Movement Management System; Los Angeles County Regional Automated Fingerprint Identification System; and Los Angeles Regional Crime Information System.
- (2) Measured in number of incidences a year. Does not include scheduled maintenance time when the systems are unavailable. Outages under one hour are not counted.

LOS ANGELES COUNTY SHERIFF'S DEPARTMENT
 TOTAL 2005-06 PROPOSED BUDGETED POSITIONS = 16,386.5



5524

TELEPHONE UTILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 65,412,252	\$ 65,329,000	\$ 72,898,000	\$ 70,045,000	\$ 70,045,000	\$ -2,853,000
LESS EXPENDITURE DIST	69,312,839	64,471,000	71,966,000	69,188,000	69,188,000	-2,778,000
TOT S & S	-3,900,587	858,000	932,000	857,000	857,000	-75,000
OTHER CHARGES	4,635,237	5,295,000	8,642,000	7,959,000	7,959,000	-683,000
LESS EXPENDITURE DIST		5,295,000	8,642,000	7,959,000	7,959,000	-683,000
TOT OTH CHRG	4,635,237					
GROSS TOTAL	\$ 734,650	\$ 858,000	\$ 932,000	\$ 857,000	\$ 857,000	\$ -75,000
REVENUE	997,692	858,000	932,000	857,000	857,000	-75,000
NET COUNTY COST	\$ -263,042	\$	\$	\$	\$	\$
REVENUE DETAIL						
RENTS AND CONCESSIONS	\$ 500,453	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$
COMMUNICATION SVCS	383,446	357,000	432,000	357,000	357,000	-75,000
CHRGs FOR SVCS-OTHER	-299,054					
OTHER SALES	3,892	1,000				
MISCELLANEOUS	408,955					
TOTAL	\$ 997,692	\$ 858,000	\$ 932,000	\$ 857,000	\$ 857,000	\$ -75,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
COMMUNICATION

Mission Statement

This budget funds telephone utilities carrier costs and equipment, Enterprise Network and other County departments' networks, and Telephone Utilities administration through a centralized appropriation administered by the Internal Services Department.

2005-06 Budget Message

The fiscal year 2005-06 Proposed Budget reflects: 1) a \$3.9 million decrease in utilities and voice mail expenditures from carrier services agreement savings; 2) \$0.5 million net increase related to additional circuits needed to back-up LANet; 3) \$0.3 million net decrease for lease payments; and 4) \$0.2 million net increase for Criminal Justice Information System projects.

Changes From 2004-05 Budget

Gross Appropriation	Expenditure Distribution IFT/Revenue	Net County Cost	Positions
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Program Changes

1.	\$ -3,864,000	\$ -3,864,000	\$ --	--
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Telephone Utilities: Reflects a decrease in utilities and voice mail expenditures resulting from carrier services agreement savings for the third straight year. *Supports Countywide Strategic Plan Goal 4.*

Telephone Utilities (cont'd)

Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>Expenditure Distribution</u> <u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
<u>Program Changes (cont'd)</u>				
2.	\$ 461,000	\$ 461,000	\$ --	--
	<u>Enterprise Network:</u> Reflects a net increase in expenditures primarily due to additional circuits needed to back-up LANet, and salaries and employee benefits increases for the Internal Services Department labor charged to Telephone Utilities; partially offset by savings in equipment and installation of Enterprise Network sites. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
3.	\$ -296,000	\$ -296,000	\$ --	--
	<u>Direct Leases:</u> Reflects a net decrease in lease payments for equipment attributable to existing leases that are paid off, which is partially offset by new leases starting for the Department of Children and Family Services and Department of Health Services. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
4.	\$ 163,000	\$ 163,000	\$ --	--
	<u>Criminal Justice Information System (CJIS) Infrastructure:</u> Reflects a net increase in appropriation for leases and purchases of Local Area Network equipment related to new CJIS projects which is partially offset by reduced costs from existing leases being paid off. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
Total \$	-3,536,000	\$ -3,536,000	\$ 0	0.0

TELEPHONE UTILITIES

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Administrative Services	0	0	91,000	91,000
Computing-Mainframe	0	0	2,499,000	2,499,000
Computing-Midrange/Departmental Sys	0	0	577,000	577,000
Information Technology Services	0	0	378,000	378,000
Information Technology-Security	0	0	201,000	201,000
Insurance	0	0	260,000	260,000
Maintenance-Buildings and Improvements	0	0	479,000	479,000
Office Expense	0	0	115,000	115,000
Professional and Specialized Services	30,358,000	30,300,000	0	-30,300,000
Professional Services	0	0	250,000	250,000
Technical Services	0	0	246,000	246,000
Telecommunications	0	0	26,215,000	26,215,000
Utilities	34,971,000	42,598,000	38,734,000	-3,864,000
Less: Expenditure Distribution	64,471,000	71,966,000	69,188,000	-2,778,000
Total Services and Supplies	858,000	932,000	857,000	-75,000
<u>Other Charges</u>				
Retirement of Other Long-Term Debt	5,295,000	8,642,000	7,959,000	-683,000
Less: Expenditure Distribution	5,295,000	8,642,000	7,959,000	-683,000
Total Other Charges	0	0	0	0
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	858,000	932,000	857,000	-75,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	858,000	932,000	857,000	-75,000

Telephone Utilities (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REVENUES:				
Revenue from Use of Money and Property	500,000	500,000	500,000	0
Charges for Services	357,000	432,000	357,000	-75,000
Miscellaneous Revenues	1,000	0	0	0
TOTAL REVENUES	858,000	932,000	857,000	-75,000
NET COUNTY COST	0	0	0	0

Strategic Planning

The 2005-06 Proposed Budget supports the Department's goal of replacing obsolete equipment and systems, developing and expanding banking and financing methodologies, and enhancing public service. Specifically, the Department is working toward the following:

- Ensuring that the Department's business practices take full advantage of any and all benefits that can be realized from technological advances which are occurring in the banking and financial industry (i.e., e-Commerce and Check 21), and ensuring that all necessary security measures are implemented in a complete and timely manner.
- Enhancing productivity and improving organizational effectiveness through the upgrade of existing mailroom equipment.
- Continuing to expand the document imaging system that was implemented in 2004-05.

Critical Needs

The Department continues to have an unmet need of \$534,000 to restore 16.0 of the 31.0 positions which were curtailed in the 2003-04 budget.

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Program Changes</u>				
1.	\$ -2,100,000	\$ --	\$ -2,100,000	--
	<i>Los Angeles Public Administrator Information System (LAPIS): Reflects the elimination of one-time funding for LAPIS, a decedent and conservatee case management system. Supports Countywide Strategic Plan Goal 4.</i>			
2.	\$ 402,000	\$ --	\$ 402,000	9.0
	<i>Tax Collection: Reflects funding for 9.0 positions in the Secured Property Tax Division to provide public services during installment periods and work on Chapter 8 parcels which are backlogged. Supports Countywide Strategic Plan Goals 1 and 3.</i>			
<u>Other Changes</u>				
1.	\$ 929,000	\$ 381,000	\$ 548,000	--
	<i>Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.</i>			
2.	\$ 499,000	\$ 213,000	\$ 286,000	--
	<i>Retirement Buy-Down: Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.</i>			
3.	\$ 128,000	\$ 52,000	\$ 76,000	--
	<i>Retirement Debt Service: Reflects the Department's proportional share of a scheduled annual increase in debt service costs associated with the issuance of 1986 Certificates of Participation and 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.</i>			

Changes From 2004-05 Budget

	Gross Appropriation	IFT/Revenue	Net County Cost	Budgeted Positions
<u>Other Changes (cont'd)</u>				
4.	\$ -190,000	\$ --	\$ -190,000	--
	<u>Unavoidable Costs:</u> Reflects a decrease in workers' compensation costs due to legislative reforms in 2003 and 2004 and increased loss control and prevention activity, partially offset by an increase in retiree health care premiums and a projected increase in long-term disability costs based historical experience. Also reflects reduced unemployment insurance costs and alignment of other employee benefits based on experience.			
5.	\$ -25,000	\$ --	\$ -25,000	--
	<u>Countywide Cost Allocation Adjustment (A-87):</u> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.			
6.	\$ --	\$ -690,000	\$ 690,000	--
	<u>Intrafund Transfers Adjustments:</u> Reflects a decrease in intrafund transfers primarily associated with collection referrals and departmental activities performed for the Department of Public Social Services.			
7.	\$ --	\$ 586,000	\$ -586,000	--
	<u>Revenues Adjustments:</u> Reflects an adjustment to revenue based on actual experience, including an increase in reimbursement for costs associated with property tax administration and collection activities performed for departmental clients, partially offset by a decrease in Public Administrator estate fees.			
8.	\$ 86,000	\$ --	\$ 86,000	-3.0
	<u>Positions Realignment:</u> Reflects the deletion of 10.0 positions offset by the addition of 7.0 positions for changing workload which includes Public Administrator functions transferring to the Department of Mental Health.			
Total \$	-271,000	\$ 542,000	\$ -813,000	6.0

TREASURER AND TAX COLLECTOR

DEPARTMENTAL PROGRAM SUMMARY

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
1. <u>Treasury Management</u>				
\$ 14,498,000	\$ 3,061,000	\$ 8,504,000	\$ 2,933,000	106.0

Authority: Mandated program per California Government Code Sections 27000-27121, and Los Angeles County Code Section 2.52.

The Treasury program administers and manages the County Treasury; provides for the collection, custody, borrowing, investment and disbursement of County funds, including general, trust, school and special district funds; provides cash management services to 19 cities/agencies and 30 accounts and 129 school districts, which includes administering and monitoring 266 bank accounts for County departments and special districts and 43 bank accounts for various school districts.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
2. <u>Tax Collection</u>				
\$ 26,576,000	\$ 2,966,000	\$ 18,025,000	\$ 5,585,000	264.0

Authority: Mandated program per California Government Code Sections 27400-27401, California Revenue and Taxation Code Sections 2602, 2903, and 7280, and Los Angeles County Code Section 2.52.

This program bills and collects approximately three million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
3. <u>Public Administrator</u>				
\$ 9,068,000	\$ 2,143,000	\$ 3,618,000	\$ 3,307,000	92.0

Authority: Mandated program per California Government Code Sections 27440-27443.5, California Probate Code Section 7600, and Los Angeles County Code Section 2.52.015.

The Public Administrator program annually processes approximately 3,000 estates for decedents who resided or had property in Los Angeles where no executor, legatee, or heir has sought to administer the estate; administers the estates and provides trust accounting and property management services for approximately 5,600 Public Guardian conservatees.

Gross Appropriation	IFT	Revenue	Net County Cost	Budgeted Positions
4. <u>Administration</u>				
\$ 10,672,000	\$ 261,000	\$ 685,000	\$ 9,726,000	83.0

Authority: Non-mandated, discretionary program.

Provides general administrative direction and support to the Department, including the executive management of program budget development and control, cost accounting, contracting, coordination of facilities services, accounts payable, systems development and support, procurement, personnel, training, and payroll services.

Total Programs

\$ 60,814,000	\$ 8,431,000	\$ 30,832,000	\$ 21,551,000	545.0
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TREASURER AND TAX COLLECTOR

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	22,448,000	25,224,000	26,234,000	1,010,000
Employee Benefits	12,525,000	11,960,000	12,784,000	824,000
Total Salaries and Employee Benefits	34,973,000	37,184,000	39,018,000	1,834,000
<u>Services and Supplies</u>				
Administrative Services	0	0	5,083,000	5,083,000
Communications	1,615,000	961,000	20,000	-941,000
Computing-Mainframe	0	0	2,740,000	2,740,000
Computing-Personal	0	0	590,000	590,000
Household Expenses	110,000	0	5,000	5,000
Information Technology Services	553,000	0	469,000	469,000
Insurance	18,000	12,000	18,000	6,000
Maintenance-Buildings and Improvements	1,244,000	615,000	1,552,000	937,000
Maintenance-Equipment	199,000	333,000	476,000	143,000
Memberships	4,000	3,000	3,000	0
Miscellaneous Expense	39,000	0	208,000	208,000
Office Expense	0	0	3,511,000	3,511,000
Office Expense-Other	1,280,000	845,000	0	-845,000
Office Expense-Postage	3,299,000	1,658,000	0	-1,658,000
Office Expense-Stat and Forms	428,000	400,000	0	-400,000
Professional and Specialized Services	9,748,000	13,960,000	0	-13,960,000
Professional Services	0	0	677,000	677,000
Publication and Legal Notices	700,000	1,184,000	652,000	-532,000
Rents and Leases-Bldg and Improvements	516,000	517,000	554,000	37,000
Rents and Leases-Equipment	170,000	141,000	195,000	54,000
Special Departmental Expense	716,000	721,000	933,000	212,000
Technical Services	0	0	649,000	649,000
Telecommunications	340,000	0	1,029,000	1,029,000
Training	100,000	100,000	102,000	2,000
Transportation and Travel	0	0	70,000	70,000
Transportation and Travel-Auto Mileage	30,000	25,000	0	-25,000
Transportation and Travel-Auto Service	16,000	38,000	0	-38,000
Transportation and Travel-Other	229,000	207,000	0	-207,000
Transportation and Travel-Traveling	43,000	18,000	0	-18,000
Utilities	1,572,000	1,578,000	1,700,000	122,000
Total Services and Supplies	22,969,000	23,316,000	21,236,000	-2,080,000
<u>Other Charges</u>				
Judgments and Damages	14,000	14,000	14,000	0
Retirement of Other Long-Term Debt	346,000	346,000	321,000	-25,000
Total Other Charges	360,000	360,000	335,000	-25,000

Treasurer and Tax Collector (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
<u>Fixed Assets</u>				
Equipment:				
Computer Info and Data Processing Sys	155,000	155,000	0	-155,000
Computers, Midrange/Departmental	0	0	155,000	155,000
Major Office Equipment	45,000	45,000	45,000	0
Total Equipment	200,000	200,000	200,000	0
 Total Fixed Assets	 200,000	 200,000	 200,000	 0
<u>Other Financing Uses</u>				
Operating Transfers Out	25,000	25,000	25,000	0
 Total Other Financing Uses	 25,000	 25,000	 25,000	 0
<u>Residual Equity Transfers Out</u>				
 Total Residual Equity Transfers	 0	 0	 0	 0
Gross Total	58,527,000	61,085,000	60,814,000	-271,000
Less: Intrafund Transfers	7,775,000	9,121,000	8,431,000	-690,000
 TOTAL NET REQUIREMENTS	 50,752,000	 51,964,000	 52,383,000	 419,000
REVENUES:				
Taxes	11,000	0	0	0
Licenses, Permits and Franchises	1,636,000	1,600,000	1,600,000	0
Fines, Forfeitures and Penalties	3,452,000	3,400,000	3,500,000	100,000
Intergovernmental Revenues-State	10,000	10,000	10,000	0
Charges for Services	20,626,000	20,753,000	22,372,000	1,619,000
Miscellaneous Revenues	4,164,000	3,837,000	3,350,000	-487,000
 TOTAL REVENUES	 29,899,000	 29,600,000	 30,832,000	 1,232,000
 NET COUNTY COST	 20,853,000	 22,364,000	 21,551,000	 -813,000

TREASURER AND TAX COLLECTOR

DEPARTMENTAL PERFORMANCE MEASURES

PROGRAM NAME: Treasury Management

Program Description: See Departmental Program Summary

Program Result: On behalf of the County, school districts and special districts, the County Treasury funds are appropriately safeguarded and efficiently collected, invested, borrowed, and disbursed in accordance with Government Codes.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Banking Operations				
<u>Indicators</u>				
Percentage of checks encoded accurately	99.99%	99.99%	99.99%	99.99%
Percentage of checks deposited within 24 hours of receipt	96.67%	98.92%	98.92%	98.92%
<u>Operational Measures</u>				
Number of checks received/encoded	7,569,274	7,783,900	7,783,900	7,783,900
Number of checks processed for deposit within 24 hours	7,317,499	7,700,000	7,700,000	7,700,000
Number of check encoding errors	323	524	524	524
Public Finance and Investment Operations				
<u>Indicators</u>				
Percentage of trades written in compliance with established codes and approved policies	99.92%	99.96%	100.00%	100.00%
<u>Operational Measures</u>				
Number of trades executed	5,243	2,771	2,383	2,383
Number of trades written in compliance with established codes and approved policies	5,239	2,770	2,383	2,383

PROGRAM NAME: Tax Collection

Program Description: See Departmental Program Summary

Program Result: The County, taxpayers, and other governmental agencies are provided with an efficient system to bill and collect current and delinquent secured and unsecured property taxes and licenses in a timely and legal manner.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Public Service				
<u>Indicators</u>				
Average caller wait time on property tax phone system during non-peak periods (in minutes)	8:40	7:24	7:12	7:12
Average caller wait time on property tax phone system during peak periods (in minutes)	15:23	9:46	9:46	9:46
<u>Operational Measures</u>				
Total number of callers that enter wait queue during non-peak periods	128,849	90,668	85,636	85,636
Total number of callers that enter wait queue during peak periods	98,313	63,952	63,952	63,952

PROGRAM NAME: Public Administrator

Program Description: See Departmental Program Summary

Program Result: Estates of decedents who resided or had property in Los Angeles County where no executor, legatee, or heir has sought to administer the estate, and trust accounting and property management services for Public Guardian conservatees are managed efficiently and in accordance with all applicable state codes.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
<u>Indicators</u>				
Percentage of Probate Code 7660(a)(2) decedent cases completed within 12 months	99.00%	99.02%	99.02%	99.02%
<u>Operational Measures</u>				
Number of incoming Probate Code 7660(a)(2) cases annually	2,882	2,818	2,818	2,818
Number of new cases completed within 12 months	2,848	2,818	2,818	2,818

PROGRAM NAME: Administration

Program Description: See Departmental Program Summary

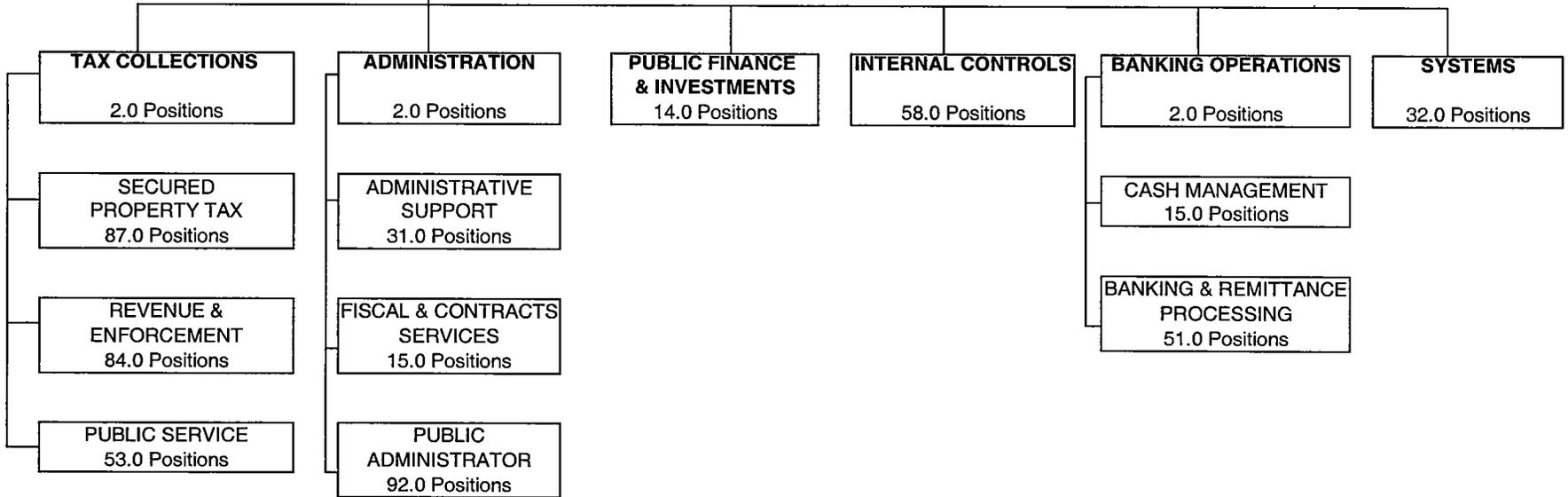
Program Result: The Administrative Branch provides administrative direction and staff support necessary for the efficient operation of the Department. These responsibilities include development of policies and procedures, facilities management, personnel/payroll, mailroom services, procurement, budget/fiscal services, contracts, and systems.

Performance Measures	Actual 2002-03	Actual 2003-04	Estimated 2004-05	Projected 2005-06
Mail Services				
<u>Indicators</u>				
Percent of mail qualifies for the United States Post Office reduced first class postage rates	52.20%	71.86%	81.38%	81.38%
<u>Operational Measures</u>				
Number of pieces mailed	6,355,851	4,276,013	3,399,221	3,399,221
Total number of pieces that qualified for the reduced rates	3,508,532	3,072,661	2,766,409	2,766,409
Annual savings from using reduced postage rates	\$229,640	\$238,768	\$215,901	\$215,901

TREASURER AND TAX COLLECTOR
5.0 Positions

CHIEF DEPUTY
2.0 Positions

TREASURER AND TAX COLLECTOR
MARK J. SALADINO
Total 2005-06 Proposed Budget Positions = 545.0



TRIAL COURT OPERATIONS

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SALARIES & EMP BEN	\$ 36,362,682	\$ 44,754,000	\$ 45,465,000	\$ 53,874,000	\$ 53,874,000	\$ 8,409,000
SERVICES & SUPPLIES	59,203,672	63,585,000	58,257,000	72,244,000	72,244,000	13,987,000
OTHER CHARGES	271,047,634	268,702,000	267,702,000	268,702,000	268,702,000	1,000,000
GROSS TOTAL	\$ 366,613,988	\$ 377,041,000	\$ 371,424,000	\$ 394,820,000	\$ 394,820,000	\$ 23,396,000
LESS INTRAFD TRANSFER	10,511					
NET TOTAL	\$ 366,603,477	\$ 377,041,000	\$ 371,424,000	\$ 394,820,000	\$ 394,820,000	\$ 23,396,000
REVENUE	172,743,369	183,082,000	166,519,000	181,909,000	181,909,000	15,390,000
NET COUNTY COST	\$ 193,860,108	\$ 193,959,000	\$ 204,905,000	\$ 212,911,000	\$ 212,911,000	\$ 8,006,000
 BUDGETED POSITIONS	 61.0	 48.0	 48.0	 48.0	 48.0	
 REVENUE DETAIL						
BUSINESS LICENSES	\$ 9,900	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	
OTHER LIC & PERMITS	171,280	150,000	150,000	150,000	150,000	
VEHICLE CODE FINES	7,071,549	7,210,000	7,260,000	7,210,000	7,210,000	-50,000
OTHER COURT FINES	121,621,427	128,034,000	118,734,000	128,034,000	128,034,000	9,300,000
FORFEIT & PENALTIES	45,000					
STATE-OTHER	41,923					
STATE-TRIAL COURTS	192					
FEDERAL-OTHER		117,000	15,000	115,000	115,000	100,000
OTHER GOVT AGENCIES	48,073					
LEGAL SERVICES	2,825,685	2,800,000	2,800,000	2,800,000	2,800,000	
COURT FEES & COSTS	37,832,684	41,579,000	34,273,000	41,586,000	41,586,000	7,313,000
RECORDING FEES	119,380	118,000	118,000	118,000	118,000	
CHRGs FOR SVCS-OTHER		5,000	5,000	5,000	5,000	
OTHER SALES	110,698	80,000	120,000	100,000	100,000	-20,000
MISCELLANEOUS	1,417,223	1,385,000	1,440,000	1,385,000	1,385,000	-55,000
OPERATING TRANSFER IN	1,428,355	1,594,000	1,594,000	396,000	396,000	-1,198,000
TOTAL	\$ 172,743,369	\$ 183,082,000	\$ 166,519,000	\$ 181,909,000	\$ 181,909,000	\$ 15,390,000

2005-06 Budget Message

The Trial Court Funding Act (TCFA) of 1997, Assembly Bill (AB) 233, Chapter 850, Statutes of 1997 requires counties to make an annual Maintenance of Effort (MOE) payment to the State for support of trial courts and to continue to fund certain court-related expenditures such as indigent defense, collections enhancement, local judicial benefits, court facilities building and grounds maintenance and alterations/improvements for judicial and court support positions created prior to July 1, 1996. Revenue from court fines and fees is used to partially finance the MOE obligation to the State and other court-related expenditures.

The 2005-06 Proposed Budget reflects funding for the County's \$246.3 million MOE payment to the State, \$126.1 million for court-related expenditures that are the County's responsibility, \$12.5 million payment to the State which represents 50 percent of the AB 233 MOE fines and forfeitures revenue generated in excess of the MOE level, as required by the TCFA, and \$9.9 million in Undesignated Fee MOE payment to the State. The Proposed Budget also reflects anticipated increases in costs related to court collection enhancements and indigent defense. In addition, it reflects the last year of the phased elimination of the \$1.0 million operating transfer from the Criminal Justice Facilities Temporary Construction Fund to the General Fund, and increases in other fines and forfeitures revenues due to the enhanced implementation of Penal Code 1463.007 court collection cost recovery.

Trial Court Operations (cont'd)

Changes From 2004-05 Budget

	<u>Gross</u> <u>Appropriation</u>	<u>IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted</u> <u>Positions</u>
<u>Program Changes</u>				
1.	\$ 5,175,000	\$ 5,175,000	\$ --	--
	<u>Collection Enhancement Program:</u> Reflects a revenue offset increase in costs for contract services based on actual expenditure patterns. <i>Supports Countywide Strategic Plan Goal 4.</i>			
2.	\$ 100,000	\$ 100,000	\$ --	--
	<u>Drug Court:</u> Reflects an increase in contract drug treatment provider services and related grant revenue. <i>Supports Countywide Strategic Plan Goal 4.</i>			
3.	\$ 3,482,000	\$ --	\$ 3,482,000	--
	<u>Criminal Indigent Defense:</u> Reflects an anticipated increase in indigent defense-related costs. <i>Supports Countywide Strategic Plan Goal 4.</i>			
<u>Other Changes</u>				
1.	\$ 496,000	\$ --	\$ 496,000	--
	<u>Salaries and Employee Benefits:</u> Reflects funding for increases in salaries and employee benefits.			
2.	\$ 7,913,000	\$ --	\$ 7,913,000	--
	<u>Retirement Buy-Down:</u> Reflects the net County cost for the eighth year of a multi-year plan to reduce the General Fund's reliance on LACERA excess earnings.			
3.	\$ 1,000,000	\$ 2,000,000	\$ -1,000,000	--
	<u>Assembly Bill (AB) 233 Fines and Forfeitures:</u> Reflects an anticipated increase in AB 233 fines and forfeitures revenue and the corresponding increase in the County's payment obligation to the State for 50.0 percent of the AB 233 fines and forfeitures revenues generated in excess of the Maintenance of Effort Level.			
4.	\$ --	\$ -1,040,000	\$ 1,040,000	--
	<u>Eliminate Criminal Justice Facilities Temporary Construction Fund Transfer (CJFTCF) to General Fund:</u> Reflects the last year of the phased elimination of the operating transfer from the CJFTCF to the General Fund, approved by the Board of Supervisors on June 29, 1998.			
5.	\$ 5,230,000	\$ 9,155,000	\$ -3,925,000	--
	<u>Services and Supplies:</u> Reflects funding for projected increases in contract services, facilities maintenance, and rent expense, fully offset by increased fines and forfeitures revenues.			
Total \$	23,396,000	\$ 15,390,000	\$ 8,006,000	0.0

TRIAL COURT OPERATIONS

DEPARTMENTAL DETAIL SUMMARY

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Salaries/Wages	1,702,000	2,054,000	2,104,000	50,000
Employee Benefits	43,052,000	43,411,000	51,770,000	8,359,000
Total Salaries and Employee Benefits	44,754,000	45,465,000	53,874,000	8,409,000
<u>Services and Supplies</u>				
Jury and Witness Expense	1,482,000	1,482,000	1,482,000	0
Maintenance-Buildings and Improvements	13,739,000	13,620,000	14,705,000	1,085,000
Office Expense	0	0	75,000	75,000
Office Expense-Stat and Forms	75,000	75,000	0	-75,000
Professional and Specialized Services	48,063,000	42,854,000	0	-42,854,000
Professional Services	0	0	55,753,000	55,753,000
Rents and Leases-Bldg and Improvements	226,000	226,000	229,000	3,000
Total Services and Supplies	63,585,000	58,257,000	72,244,000	13,987,000
<u>Other Charges</u>				
Other Charges	268,702,000	267,702,000	268,702,000	1,000,000
Total Other Charges	268,702,000	267,702,000	268,702,000	1,000,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Total Other Financing Uses	0	0	0	0
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	377,041,000	371,424,000	394,820,000	23,396,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	377,041,000	371,424,000	394,820,000	23,396,000

Trial Court Operations (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REVENUES:				
Licenses, Permits and Franchises	160,000	160,000	160,000	0
Fines, Forfeitures and Penalties	39,244,000	31,994,000	39,244,000	7,250,000
AB 233 MOE Fines and Forfeitures	96,000,000	94,000,000	96,000,000	2,000,000
Intergovernmental Revenues-Federal	117,000	15,000	115,000	100,000
Charges for Services	44,502,000	37,196,000	44,509,000	7,313,000
Miscellaneous Revenues	1,465,000	1,560,000	1,485,000	-75,000
Other Financing Sources	1,594,000	1,594,000	396,000	-1,198,000
TOTAL REVENUES	183,082,000	166,519,000	181,909,000	15,390,000
NET COUNTY COST	193,959,000	204,905,000	212,911,000	8,006,000

UTILITIES

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
SERVICES & SUPPLIES	\$ 121,632,389	\$ 136,908,000	\$ 150,278,000	\$ 151,971,000	\$ 151,971,000	\$ 1,693,000
LESS EXPENDITURE DIST	104,416,185	118,114,000	132,429,000	133,117,000	133,117,000	688,000
TOT S & S	17,216,204	18,794,000	17,849,000	18,854,000	18,854,000	1,005,000
OTHER CHARGES	1,091,743	1,092,000	2,092,000	1,886,000	1,886,000	-206,000
OTHER FINANCING USES	806,260	797,000	797,000			-797,000
GROSS TOTAL	\$ 19,114,207	\$ 20,683,000	\$ 20,738,000	\$ 20,740,000	\$ 20,740,000	\$ 2,000
REVENUE	3,836,465	3,057,000	3,047,000	3,086,000	3,086,000	39,000
NET COUNTY COST	\$ 15,277,742	\$ 17,626,000	\$ 17,691,000	\$ 17,654,000	\$ 17,654,000	\$ -37,000
REVENUE DETAIL						
CHRGs FOR SVCS-OTHER	\$ 161,668	\$ 137,000	\$ 195,000	\$ 160,000	\$ 160,000	\$ -35,000
MISCELLANEOUS	3,674,797	2,920,000	2,852,000	2,926,000	2,926,000	74,000
TOTAL	\$ 3,836,465	\$ 3,057,000	\$ 3,047,000	\$ 3,086,000	\$ 3,086,000	\$ 39,000

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

Mission Statement

Utilities is a centralized appropriation administered by the Internal Services Department to fund utility costs, including electricity, natural gas, water, industrial waste collection, energy management leadership programs and related regulatory and legal activities, and day-to-day operations of the County cogeneration and power plants.

2005-06 Budget Message

The 2005-06 Proposed Budget reflects a net County cost decrease of \$37,000 primarily due to the projected overall lower utilities expenditures for various court facilities within the County of Los Angeles. In accordance with the Trial Court Funding Act of 1997, the County is responsible for the associated utilities costs at court facilities.

Critical Needs

In fiscal year (FY) 2000-01, \$6.7 million was allocated from the Extraordinary Maintenance Budget, and in FY 2001-02, \$4.1 million was allocated from savings generated by lower natural gas prices, for energy retrofit projects. No funding has been allocated in FYs 2002-03, 2003-04 and 2004-05. Given the savings that could be accrued and a short payback period, funding for an energy retrofit program should be considered.

The Proposed Budget reflects a stabilization of electricity prices and an increase in natural gas prices based on the current market. However, there remains the possibility that market conditions or State regulatory decisions could result in costs that exceed the amounts incorporated in this budget.

Utilities (cont'd)

Changes From 2004-05 Budget

	<u>Gross Appropriation</u>	<u>Expenditure Distribution IFT/Revenue</u>	<u>Net County Cost</u>	<u>Budgeted Positions</u>
<u>Program Changes</u>				
1.	\$ -5,360,000	\$ -4,895,000	\$ -465,000	--
	<u>Electricity:</u> Reflects a reduction in funding for electricity based on current reduced rates charged by Southern California Edison and the Los Angeles Department of Water and Power (LADWP). <i>Supports Countywide Strategic Plan Goal 4.</i>			
2.	\$ 4,434,000	\$ 3,161,000	\$ 1,273,000	--
	<u>Natural Gas:</u> Reflects an increase in natural gas expenditures primarily attributable to a price increase related to the portion of the non-core natural gas agreement that will expire in June 2005, and a projected increase in natural gas prices for the core gas accounts based on the California Border Price Index price trend. <i>Supports Countywide Strategic Plan Goal 4.</i>			
3.	\$ -1,256,000	\$ -1,073,000	\$ -183,000	--
	<u>Water and Other Utilities:</u> Reflects a reduction in funding for water based on current rates charged by the LADWP and various other water companies. <i>Supports Countywide Strategic Plan Goal 4.</i>			
4.	\$ 2,969,000	\$ 3,496,000	\$ -527,000	--
	<u>Cogeneration and Power Plants:</u> Reflects the transfer of responsibility for the operation of the Martin Luther King Jr./Drew Medical Center power plant from the Department of Health Services to the Internal Services Department (ISD). This transfer supports the County's organizational effectiveness by continuing the consolidation of power plant operation expertise in ISD. Also reflects an increase in cogeneration revenue based on current experience, partially offset by a decrease in non-County agencies revenue. <i>Supports Countywide Strategic Plan Goals 3 and 4.</i>			
5.	\$ -97,000	\$ 38,000	\$ -135,000	--
	<u>Energy Management Programs:</u> Reflects a reduction in funding primarily attributable to the completion of the Productivity Investment Fund loan repayment and reduced capital lease payments due to completion of payments on some projects. <i>Supports Countywide Strategic Plan Goal 4.</i>			
Total \$	690,000	\$ 727,000	\$ -37,000	0.0

UTILITIES

DEPARTMENTAL DETAIL SUMMARY

<u>Subaccount</u>	<u>Estimated Fiscal Year 2004-05</u>	<u>Budgeted Fiscal Year 2004-05</u>	<u>Proposed Fiscal Year 2005-06</u>	<u>Change From Budget</u>
REQUIREMENTS:				
<u>Salaries and Employee Benefits</u>				
Total Salaries and Employee Benefits	0	0	0	0
<u>Services and Supplies</u>				
Administrative and General	251,000	272,000	275,000	3,000
Communications	193,000	79,000	0	-79,000
Computing-Midrange/Departmental Sys	0	0	237,000	237,000
Information Technology Services	285,000	356,000	413,000	57,000
Insurance	416,000	416,000	565,000	149,000
Maintenance-Buildings and Improvements	10,007,000	9,206,000	10,156,000	950,000
Professional and Specialized Services	11,807,000	13,584,000	0	-13,584,000
Professional Services	0	0	2,070,000	2,070,000
Technical Services	0	0	14,001,000	14,001,000
Telecommunications	127,000	52,000	123,000	71,000
Utilities	113,822,000	126,313,000	124,131,000	-2,182,000
Less: Expenditure Distribution	118,114,000	132,429,000	133,117,000	688,000
Total Services and Supplies	18,794,000	17,849,000	18,854,000	1,005,000
<u>Other Charges</u>				
Retirement of Other Long-Term Debt	1,092,000	2,092,000	1,886,000	-206,000
Total Other Charges	1,092,000	2,092,000	1,886,000	-206,000
<u>Fixed Assets</u>				
Total Fixed Assets	0	0	0	0
<u>Other Financing Uses</u>				
Operating Transfers Out	797,000	797,000	0	-797,000
Total Other Financing Uses	797,000	797,000	0	-797,000
<u>Residual Equity Transfers</u>				
Total Residual Equity Transfers	0	0	0	0
Gross Total	20,683,000	20,738,000	20,740,000	2,000
Less: Intrafund Transfers	0	0	0	0
TOTAL NET REQUIREMENTS	20,683,000	20,738,000	20,740,000	2,000

Utilities (cont'd)

Subaccount	Estimated Fiscal Year 2004-05	Budgeted Fiscal Year 2004-05	Proposed Fiscal Year 2005-06	Change From Budget
REVENUES:				
Charges for Services	137,000	195,000	160,000	-35,000
Miscellaneous Revenues	2,920,000	2,852,000	2,926,000	74,000
TOTAL REVENUES	3,057,000	3,047,000	3,086,000	39,000
NET COUNTY COST	17,626,000	17,691,000	17,654,000	-37,000

VEHICLE LICENSE FEES - REALIGNMENT

FINANCING USES CLASSIFICATION	ACTUAL FISCAL YEAR 2003-04	ESTIMATED FISCAL YEAR 2004-05	BUDGET FISCAL YEAR 2004-05	REQUESTED FISCAL YEAR 2005-06	PROPOSED FISCAL YEAR 2005-06	CHANGE FROM BUDGET
REVENUE	\$	\$	\$	\$	\$	\$
VLFR-HLTH SVCS		357,441,000	351,323,000	362,031,000	362,031,000	10,708,000
VLFR-MENTAL HLTH		88,593,000	83,508,000	92,405,000	92,405,000	8,897,000
VLFR-SOCIAL SERVICES		15,546,000	12,252,000	16,376,000	16,376,000	4,124,000
TOTAL REVENUE	\$	\$ 461,580,000	\$ 447,083,000	\$ 470,812,000	\$ 470,812,000	\$ 23,729,000
NET COUNTY COST	\$	\$ -461,580,000	\$ -447,083,000	\$ -470,812,000	\$ -470,812,000	\$ -23,729,000
REVENUE DETAIL						
ST-MOTOR VEH IN-LIEU	\$	\$	\$	\$	\$	\$
VLFR-HLTH SVCS		357,441,000	351,323,000	362,031,000	362,031,000	10,708,000
VLFR-MENTAL HLTH		88,593,000	83,508,000	92,405,000	92,405,000	8,897,000
VLFR-SOCIAL SERVICES		15,546,000	12,252,000	16,376,000	16,376,000	4,124,000
TOTAL	\$	\$ 461,580,000	\$ 447,083,000	\$ 470,812,000	\$ 470,812,000	\$ 23,729,000

2005-06 Budget Message

Vehicle License Fees - Realignment revenues are derived from the County's share of statewide motor vehicle license fees. These revenues are fully offset with appropriation in the Departments of Health Services, Mental Health, and Public Social Services for various health and social service programs.

The 2005-06 Proposed Budget reflects an increase of \$23.7 million based on 2 percent growth from the estimated fiscal year 2004-05 level.



Appendix/Index

STATISTICS

GEOGRAPHY: The County of Los Angeles has an area of 4,084.0 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.

WEATHER: Annual mean temperature (for calendar year 2003) 65.4 degrees F.
Annual precipitation (for calendar year 2003) 13.37 inches

GOVERNMENT: On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. On March 5, 2002, the voters amended the Charter of the County of Los Angeles to include term limits.

COUNTY SEAT: The voter-approved County seat is in the City of Los Angeles.

ELECTED OFFICIALS:

County

- 5 Supervisors
- 1 Sheriff
- 1 District Attorney
- 1 Assessor

Congressional Delegation

- 18 Members of the House of Representatives
- 2 Senators

State

- 14 Senators
- 26 Assembly Members
- 429 Superior Court Judges

REGISTERED VOTERS: 4,072,097 as of January 6, 2005

ASSESSED VALUATION: (2004-05)	Local Assessed - Secured	\$708,442,476,673
	Local Assessed - Unsecured	40,874,101,968
	State Assessed	<u>12,038,357,337</u>
	Total	\$761,354,935,978

CITIES: There are 88 cities within the County (see page 61.1).

POPULATION: (Estimate as of 1/1/05)	Incorporated areas	9,172,300
	Unincorporated areas	<u>1,085,000</u>
	Total	10,257,300

**ESTIMATED POPULATION OF THE 88 CITIES
OF THE COUNTY OF LOS ANGELES**

<u>INCORPORATED CITIES</u>	<u>POPULATION*</u>	<u>INCORPORATED CITIES</u>	<u>POPULATION*</u>
Agoura Hills	22,600	Lancaster	132,000
Alhambra	90,700	Lawndale	33,600
Arcadia	56,700	Lomita	21,300
Artesia	17,400	Long Beach	493,900
Avalon	3,500	Los Angeles	3,969,600
Azusa	49,000	Lynwood	73,900
Baldwin Park	81,500	Malibu	13,800
Bell	39,200	Manhattan Beach	37,300
Bell Gardens	46,500	Maywood	29,800
Bellflower	78,100	Monrovia	39,300
Beverly Hills	36,200	Montebello	66,100
Bradbury	1,000	Monterey Park	64,900
Burbank	106,700	Norwalk	111,200
Calabasas	23,200	Palmdale	135,100
Carson	98,100	Palos Verdes Estates	14,300
Cerritos	55,600	Paramount	58,400
Claremont	37,000	Pasadena	146,600
Commerce	13,600	Pico Rivera	67,700
Compton	99,100	Pomona	160,800
Covina	49,700	Rancho Palos Verdes	43,700
Cudahy	26,000	Redondo Beach	67,900
Culver City	41,000	Rolling Hills	2,000
Diamond Bar	60,300	Rolling Hills Estates	8,200
Downey	114,300	Rosemead	57,500
Duarte	22,900	San Dimas	37,200
El Monte	125,600	San Fernando	25,100
El Segundo	17,100	San Gabriel	42,500
Gardena	61,400	San Marino	13,800
Glendale	208,000	Santa Clarita	168,600
Glendora	52,700	Santa Fe Springs	17,900
Hawaiian Gardens	15,900	Santa Monica	91,900
Hawthorne	89,300	Sierra Madre	11,200
Hermosa Beach	19,800	Signal Hill	11,000
Hidden Hills	2,100	South El Monte	22,400
Huntington Park	65,300	South Gate	102,700
Industry	800	South Pasadena	25,800
Inglewood	119,000	Temple City	35,800
Irwindale	1,500	Torrance	148,300
La Cañada Flintridge	21,700	Vernon	100
La Habra Heights	6,300	Walnut	32,100
La Mirada	51,000	West Covina	113,100
La Puente	43,600	West Hollywood	38,300
La Verne	33,700	Westlake Village	8,900
Lakewood	84,100	Whittier	87,900

* Source: County of Los Angeles Chief Administrative Office, Urban Research Division, as of January 1, 2005

CULTURAL AND RECREATIONAL OPPORTUNITIES

Los Angeles County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below (as of March 2005). Additional information on many of the cultural and recreational opportunities, located throughout the County, can be obtained via the County's web-site at: http://lacounty.info/arts_culture.htm. Underlined items are operated by the County of Los Angeles.

CULTURAL/RECREATIONAL ATTRACTIONS

Angeles National Forest
Aquarium of the Pacific
Cabrillo Marine Aquarium
Descanso Gardens
El Pueblo de Los Angeles
Greek Theatre
Griffith Observatory (closed for renovation, reopens 2006)
Hollywood Bowl
Huntington Library, Art Collections, and Botanical Gardens
John Anson Ford Amphitheatre
Kodak Theatre
Los Angeles County Arboretum and Botanic Garden
Los Angeles County Fairplex
Los Angeles Philharmonic
Los Angeles Zoo and Botanical Gardens
Mount Wilson Observatory
Music Center

- Ahmanson Theatre
- Walt Disney Concert Hall
- Dorothy Chandler Pavilion
- Mark Taper Forum

Pantages Theatre
Queen Mary
Raging Waters
Santa Monica Mountains National Recreation Area
Shrine Auditorium
Six Flags Magic Mountain/Hurricane Harbor
South Coast Botanic Garden
Staples Center
Universal Amphitheater/Citywalk/Studios
Virginia Robinson Gardens

MOTION PICTURE STUDIOS

Walt Disney
DreamWorks SKG
Paramount
Sony
Twentieth Century Fox
Universal
Warner Brothers

SPORTS

Los Angeles Avengers
Los Angeles Clippers
Los Angeles Dodgers
Los Angeles Galaxy
Los Angeles Kings
Los Angeles Lakers
Los Angeles Sparks

MUSEUMS

California African American Museum
California Science Center
Hammer Museum
J. Paul Getty Museum
Japanese American National Museum
Los Angeles County Museum of Art
Los Angeles Maritime Museum
Museum of the American West
Museum of Contemporary Art
Museum of Tolerance
Natural History Museum of Los Angeles County
Norton Simon Museum of Art
Pacific Asia Museum
Page Museum at the La Brea Tar Pits
Petersen Automotive Museum
Southwest Museum
Western Museum of Flight
William S. Hart Ranch and Museum

UNIVERSITIES AND COLLEGES

Art Center College of Design
California Institute of Technology
California Institute of the Arts
California State Polytechnic University at Pomona
California State Universities at:

- Dominguez Hills
- Long Beach
- Los Angeles
- Northridge

Claremont Colleges

- Claremont Graduate University
- Claremont McKenna College
- Harvey Mudd College
- Keck Graduate Institute of Applied Life Sciences
- Pitzer College
- Pomona College
- Scripps College

Loyola Marymount University
Mount Saint Mary's College
Occidental College
Otis College of Art and Design
Pepperdine University
University of California at Los Angeles
University of La Verne
University of Southern California
Whittier College

* Not listed are more than 100 parks, 19 golf courses, 20 beaches covering 31 miles of coastline, Marina del Rey Harbor, 84 public libraries, and 4 bookmobiles owned and/or operated by the County of Los Angeles.

GLOSSARY

ACTIVITY: A major work effort performed to meet a program objective.

ACTUAL FISCAL YEAR: Amounts represent actual expenditures and available financing sources for two fiscal years prior to the proposed budget fiscal year.

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes.

APPROPRIATION FOR CONTINGENCIES: A budgetary provision representing that portion of the financing requirements set aside to meet unforeseen expenditure requirements. Abbreviation: APPR FOR CONTINGENCY

AUDITOR-CONTROLLER SCHEDULES: Provide summary and detailed countywide financing and use information necessary to meet mandated State Controller requirements.

AVAILABLE FINANCING: Reflects the total resources (e.g., revenue, taxes, and unreserved/undesignated fund balance) utilized to finance expenditure needs. Primarily used in the displays for Special Districts and Special Funds. Abbreviations: AVAIL FINANCING, AVAIL FINANCE, AVAIL FIN

AVAILABLE FUND BALANCE: That portion of the fund balance that is not reserved or designated and therefore is available for financing the budgetary requirements.

BOND ANTICIPATION NOTES (BANs): An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities (JPAs) and Nonprofit Corporations (NPCs) as authorized by the Government and Corporations Codes, respectively.

BUDGET FISCAL YEAR: Provides the current year's budgeted amounts as a yardstick for measuring the recommendations for next year's proposed budget. Reflects the Board-adopted budget, and does not incorporate any budget adjustments or changes that may occur during the year.

BUDGET MESSAGE: A general discussion of the proposed budget as presented in writing to the legislative body. The budget message contains an explanation of the principal budget items and their financial status at the time of the message.

BUDGET SUMMARY SCHEDULES: Provides summary and detailed information on financing requirements/uses, available financing, and budgeted positions.

BUDGET UNIT: The classification of expenditures and revenue into appropriately identified accounting or cost centers deemed necessary or desirable for control of financial operations. Unless provided by law, such units may be devised at the discretion of the Board of Supervisors.

BUDGETED POSITIONS: A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full-time for one year; this facilitates analytical comparisons.

CANCEL RESERVES/DESIGNATION: An accounting transaction to release reserved or designated balances to finance appropriations. Abbreviation: CANCEL RES/DES

CAPITAL PROJECT: Capital improvements to buildings that result in an increase of square footage; construction of new facilities or the acquisition of land. Abbreviation: CAP PROJ

CAPITAL PROJECTS/REFURBISHMENTS ADDENDUM: Publication that provides a summary of the County's Capital Program and detailed information on each capital improvement and refurbishment project. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as fixed assets-land and fixed assets-buildings and improvements.

CHANGE FROM BUDGET: The resulting variance when the proposed budget is compared to the current budget.

CHILDREN AND FAMILIES BUDGET ADDENDUM: Publication that provides budget and performance measurement data for County programs serving children and families. This budget will be evolving over the next two years to provide a comprehensive program performance budget to support an evaluation of the efficiency, effectiveness, and results of individual programs, as well as review the collective, cross-agency contributions being made toward improving outcomes for children and families in the County.

CRITICAL NEEDS: Department's critical requirements not currently addressed in the budget.

DEBT SERVICE FUND: A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

DESIGNATIONS: Portions of fund balance set aside to indicate tentative plans for future spending.

ENTERPRISE FUNDS: A fund used to account for those operations that are financed and run like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges.

ESTIMATED DELINQUENCIES: The amount of estimated property taxes that will remain uncollected at the end of the fiscal year. Abbreviation: EST DELINQUENCY

ESTIMATED FISCAL YEAR: Reflects estimated expenditures and available financing sources for the entire current fiscal year.

EXPENDITURE: The spending or disbursement of financial resources.

EXPENDITURE DISTRIBUTION: Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization that are properly charged to another fund or organization. Abbreviation: EXPENDITURE DIST

FINANCING REQUIREMENTS: Total needs requiring financing for the fiscal year. Abbreviation: FINANCE REQMTS

FISCAL YEAR: A yearly accounting period, beginning on July 1 and lasting through June 30 of the next year, which the annual operating budget applies. Fiscal Years are designated by the calendar year that they begin and end. Abbreviation: FY

FIXED ASSETS-BUILDINGS AND IMPROVEMENTS: Expenditures for the acquisition of buildings and improvements. Abbreviation: FIXED ASSETS - B & I

FIXED ASSETS-EQUIPMENT: Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements. Abbreviation: FIXED ASSETS - EQUIP

FIXED ASSETS-LAND: Expenditures for the acquisition of land.

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program.

FUND: A separate fiscal and accounting entity with a self-balancing set of accounts recording financing sources, requirements, assets and liabilities.

FUND BALANCE: The amount remaining at year end representing the difference between current assets and current liabilities.

GENERAL COUNTY: Term referencing all General Fund operations, general obligation bond and other long-term debt service requirements and Hospital Enterprise Fund operations.

GENERAL FUND: The fund used to account for all countywide operations except those required to be accounted for in another fund.

GENERAL PURPOSE (DISCRETIONARY) REVENUE: Monies that are not legally earmarked by the State or federal government for a specified program or use. Included in this category are a part of motor vehicle license fees, sales and use taxes, business license and utility user taxes, and property taxes.

GENERAL RESERVES: A fund equity restriction to provide for legally declared emergency expenditures. Board authorization is required to expend these monies.

GOAL: A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

INTRAFUND TRANSFER (IFT): An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: INTRAFD TRANSFER

JOINT POWERS AUTHORITY (JPA): A separate legal entity, authorized by the Government Code, that is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing.

MISSION STATEMENT: A statement of organizational purpose.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: The County's basis of accounting. Revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

NET COUNTY COST (NCC): The amount of the operation financed by general purpose revenues, such as property taxes.

NONOPERATING EXPENSES: Expenses that are not directly related to the fund's primary activities.

NONOPERATING REVENUES: Revenues that are not directly related to the fund's primary activities.

NONPROFIT CORPORATION (NPC): A separate legal entity authorized by the Corporations Code, that is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing.

OBJECTIVE: A measurable target that must be met on the way to implementing a strategy and attaining a goal.

OPERATING BUDGET: Reflects plans for expenditures and the means of financing them. The operating budget is the primary means that most financing of acquisitions, spending, and service delivery activities of the County is controlled.

OPERATING TRANSFERS: All interfund transfers, other than residual equity transfers, legally authorized from a fund receiving revenue to the fund through which the resources are to be expended.

OPERATIONAL MEASURE: A component of the *Performance Counts!* performance measurement reporting framework. A measure of how well a program, agency or service is working from a cost, resource, efficiency or customer perspective.

OTHER CHANGES: Reflects changes such as: across-the-board salaries and employee benefits changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

OTHER CHARGES: An object of expense which reflects costs not directly associated with the daily expenses of running an operation. Includes payments for California Work Opportunities and Responsibility to Kids (CalWORKs), In-Home Supportive Services, General Relief, Foster Care, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

OTHER FINANCING USES: Operating transfers out from one governmental fund to another.

OTHER FUNDS: Includes the Community Development Commission and the Housing Authority, which are under the control of the Board of Supervisors.

OTHER PROPRIETARY FUNDS: Funds to account for those governmental activities that are similar to those in the private sector (includes Enterprise Funds, other than Hospital Enterprise and Internal Service Funds).

PERFORMANCE COUNTS!: *Performance Counts!* is the County of Los Angeles' common framework for reporting performance measures that identify: 1) the program result intended from the specific services/intervention provided; 2) program indicators that reflect/quantify achievement of the intended result; and 3) operational measures that quantify how well the service/intervention was provided. These terms are defined elsewhere in this Glossary.

PROGRAM: A combination of resources, personnel, materials and facilities that are combined to provide a service for an identifiable group or target population to achieve a specified result.

PROGRAM CHANGES: Includes operational changes, curtailments, and other changes that directly impact programs and services.

PROGRAM INDICATOR: A component of the *Performance Counts!* performance measurement reporting framework. A measure, for which data is available, that reflects/quantifies the achievement of a program result. It answers the questions: "What did we achieve? How do we know that the desired change occurred?"

PROGRAM PRIORITIZATION: The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to identify low-priority programs for possible reduction or elimination if funding is not available and use the resulting savings to maintain or enhance high-priority programs.

PROGRAM REALIGNMENT: Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, CalWORKs, In-Home Supportive Services, certain juvenile justice programs, and other miscellaneous programs. Revenue from increased vehicle license fees and sales taxes finances the increased County program responsibilities.

PROGRAM RESULT: A component of the *Performance Counts!* performance measurement reporting framework. A statement of the intended result from the services or interventions provided. The program result defines the change that should occur in the clients served from the services/intervention provided.

PROPOSED BUDGET: Upon approval by the Board of Supervisors, the recommendations of the Chief Administrative Officer become the official Board proposals for appropriation and revenue for the next fiscal year. The Board of Supervisors normally approves the proposed budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

QUALITY: The degree that customers are satisfied with a program and/or compliance with accepted standards.

REFURBISHMENT: A renovation of existing space that costs in excess of \$100,000. Refurbishments are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

REGULAR (EQUALIZED) ASSESSMENT ROLL: The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties.

REQUESTED FISCAL YEAR: Respective operation's official request for appropriation and available financing sources to implement its stated objectives for the next fiscal year.

RESERVES: Portions of fund balance set aside due to legal or contractual restrictions and not available for appropriation.

RESIDUAL EQUITY TRANSFERS: Non-recurring or non-routine transfers of equity between funds (e.g., contributions to Enterprise or Internal Service Fund capital by the General Fund), subsequent return of all or part of such contributions to the General Fund, and transfers of residual balances of discontinued funds to the General Fund or a Debt Service Fund. Abbreviation: RESIDUAL EQUITY TRANS

REVENUE: Source of income to an operation other than debt issue proceeds or the transfer from another fund.

SALARIES AND EMPLOYEE BENEFITS: An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, and deferred compensation plans. Abbreviation: SALARIES & EMP BEN

SERVICES AND SUPPLIES: An object of expense reflecting purchase of goods and services within the year.

SPECIAL ASSESSMENTS: Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

SPECIAL DISTRICTS: An independent unit of local government established to perform a single specified service. The Special Districts listed in this document are governed by the Board of Supervisors.

SPECIAL FUNDS: Funds used to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

STRATEGIC PLAN: The framework that outlines how the County will move in the direction defined by the County's Mission and Vision. The plan describes the desired goals, strategies to accomplish the goals, and measurable objectives to accomplish each strategy.

STRATEGY: The means by which the County intends to accomplish a goal as it moves to achieve outcomes or results. A strategy captures a defined intent across policies, programs, projects, actions, decisions and resource allocations to achieve an outcome. A coherent collection of actions that have a reasonable expectation of improving outcomes.

SUBVENTION: A grant (usually from the State or federal government).

SUPPLEMENTAL ROLL: Property taxes generated pursuant to Senate Bill 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

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