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July 21, 2015

The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, California 90012

Dear Supervisors:



BOARD OF SUPERVISORS

Hilda L. Solis First District Mark Ridley-Thomas Second District Sheila Kuehl Third District Don Knabe

Fourth District

Michael D. Antonovich

Fifth District

DELEGATE AUTHORITY TO THE DEPARTMENTS OF PUBLIC HEALTH, HEALTH SERVICES, AND MENTAL HEALTH TO ACCEPT GRANTS AND AWARDS IN AMOUNTS NOT TO EXCEED \$500,000 PER BUDGET PERIOD OR ANNUAL TERM (ALL SUPERVISORIAL DISTRICTS)

(3 VOTES)

SUBJECT

Delegate authority to the Departments of Public Health, Health Services, and Mental Health to accept grants and awards in amounts not to exceed \$500,000 per grant award per budget period or annual term.

IT IS RECOMMENDED THAT THE BOARD:

- 1. Delegate authority to the Interim Director of the Department of Public Health (DPH) and the Directors of the Departments of Health Services (DHS) and Mental Health (DMH), or their designees, to accept and execute grants and awards from federal, State, and other public and private agencies in amounts not to exceed \$500,000 per grant award per budget period or annual term, that are in furtherance of the subject department's mission, subject to review and approval as to form by County Counsel, review by Chief Executive Office (CEO) Risk Management as needed, and notification to your Board and the CEO to include significant contractual provisions required by the grantor that depart from standard Board-approved language, including insurance and indemnification, with two weeks advance Board notification for grants and awards that require matching County funds, and an annual report from the three departments to your Board, the CEO, and County Counsel of all accepted grants and awards, including the purpose and term of each and the total amount awarded.
- 2. Delegate authority to the Interim Director of DPH and the Directors of DHS and DMH, or their

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designees, to accept and execute future awards and/or amendments that are consistent with the requirements of the awards and/or grants referenced in Recommendation 1 to: 1) extend the grant term through the end of the project period; 2) reflect revisions required by the grantor or non-material and/or ministerial revisions requested by either party to the award's terms and conditions; 3) allow for the rollover of unspent funds and/or redirection of funds; 4) adjust the term of the award by six (6) months after its original termination date; and/or 5) provide an increase or decrease in funding up to 25 percent above or below each grant term's base amount, subject to review and approval as to form by County Counsel, and notification to your Board and the CEO.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

Approval of Recommendation 1 will allow the Departments to accept and execute grants and awards from federal, State, and other public and private agencies in amounts not to exceed \$500,000 per grant per budget period or annual term, expeditiously allowing faster processing of administrative activities. While the Departments will continue to seek Board approval of any grant-funded contracts and/or personnel items, the recommended process improvement will streamline operations; ensure more rapid implementation of the grants and awards, and therefore greater maximization of grant revenue; and reduce the amount of time required to implement health services for the residents of Los Angeles County.

DPH

In support of DPH's mission to protect health, prevent disease, and promote health and well-being, DPH receives grants and awards to perform programmatic, operational, and administrative activities related to public health. On April 19, 2011, your Board delegated authority to the Director of DPH to accept and execute grants and awards from federal, State, and other public and private agencies in amounts not to exceed \$100,000 per term. Under this authority, DPH reported to your Board that it had accepted eight (8) grants and awards during fiscal year (FY) 2011-12, four (4) during FY 2012-13, and six (6) during FY 2013-14; and will report acceptance of ten (10) during FY 2014-15. This delegation allowed DPH to implement activities supported by these grants rapidly and efficiently. DPH estimates that raising the threshold from \$100,000 to \$500,000 per budget period or annual term will permit rapid processing of approximately 20 additional grants or awards administered by DPH at any given point in time. See Exhibit I for a list of recent grants or awards with budget period or annual term funding between \$100,001 and \$500,000.

DHS

DHS' mission is to ensure access to high-quality, patient-centered, cost-effective health care to Los Angeles County residents through direct services at DHS facilities and through collaboration with community and university partners. To accomplish this mission, DHS has pursued and received grant awards from a variety of public and private funding sources to develop and implement necessary programs that improve patient care, including but not limited to: 1) nurse education and training; 2) transformation of the delivery of specialty care; and 3) the Embedding Lean Initiative (process improvement) in Public Hospitals. Exhibit II provides a listing of all grants received by DHS, with a value of \$500,000 or less, approved by the Board during the period FY 2011-12 through May 15, 2015.

On June 4, 2014, the Board approved acceptance of a large grant from the UniHealth Foundation and delegated authority to the Director of DHS, or his designee, to accept future

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grant awards in a funding amount not to exceed \$300,000 from UniHealth Foundation. As DHS seeks to increase revenue from grants and other funding sources, the proposed delegation of authority will allow DHS to more rapidly process the grant awards and consequently put those funds into action in a timelier manner.

DMH

DMH accepts grants from federal, State, public and private entities in support of services that help individuals and families who are functionally disabled by severe and persistent mental health disorders. As grant funding is available, DMH collaborates between its stakeholders and community partners to develop meaningful programs to meet the mental health needs of the community. Exhibit III reflects recent grants or awards with a value of \$500,000 or less received by DMH and approved by the Board.

Approval of Recommendation 2 will allow the Departments to accept future awards and/or amendments that are consistent with the requirements of the original award to extend and/or adjust the term of the award; reflect revisions required by the grantor or non-material revisions to terms and conditions requested by either party; rollover unspent funds and/or redirect funds; and/or provide an increase or decrease in funding up to 25 percent above or below each grant term's base amount. This recommended action enables the Departments to accept awards and/or amendments that adjust the project period up to six months beyond the original term, in those instances where there has been an unanticipated extension of the term to allow additional time to complete services and utilize grant funding. This authority is being requested to enhance efforts to expeditiously maximize grant revenue, consistent with Board Policy 4.070: Full Utilization of Grant Funds.

Annually, the Departments will provide to your Board, the CEO, and County Counsel a report of all grants and awards accepted using this delegation, including the purpose and term of each and the total amount awarded in total and per grant term.

Implementation of Strategic Plan Goals

The recommended actions support Goal 1, Operational Effectiveness/Fiscal Sustainability, and Goal 3, Integrated Services Delivery, of the County's Strategic Plan.

FISCAL IMPACT/FINANCING

The recommended actions will allow the Departments to accept grant funds more expeditiously. Two weeks advance notification will be provided to your Board for grants and awards that require matching county funds. The Departments will seek separate Board approval if an Appropriation Adjustment is required.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

The recommended actions support the County's efforts to identify and implement process improvements that enhance the quality and efficiency of County operations, more productively allocate workload, and accelerate the process of administrative actions.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

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Approval of the recommended actions will allow the Departments to simplify and expedite the acceptance of grants and awards, reducing the amount of programmatic and administrative time required to implement health services for the residents of Los Angeles County.

Respectfully submitted,

Cynthia A. Hardin

Cynthia A. Harding, M.P.H.

Interim Director

Mitchell H. Katz, M.D.

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Director

MARVIN J. SOUTHARD, D.S.W.

Director of Mental Health

CAH:MHK:MJS/jr #03285

Enclosures

c: Interim Chief Executive Officer
Interim County Counsel
Acting Executive Officer, Board of Supervisors
Department of Mental Health
Department of Health Services

DEPARTMENT OF PUBLIC HEALTH GRANTS VALUED BETWEEN \$100,001 AND \$500,000 FY 14/15

Program	Communicable Disease Control and Prevention (CDCP)	Division of HIV and STD Programs (DHSP)	CDCP - Acute Communicable Disease	Chief of Staff - Office of Women's Health	Environmental Health	Quality Improvement Division
Frequency of Fund Awards	Annual	Annual	Annual	Annual	Annual	One Time
Description	Funds support an Adult Viral Hepatitis Coordinator for Los Angeles County.	Funds support a comprehensive, evidence-based sex education curriculum for LAUSD and CUSD.	Funds support determination and reporting of real time weekly incidence of influenza-like illness and laboratory confirmed influenza.	Funds support a study to identify and develop evidence-based interventions to increase HPV vaccine uptake.	Funds support fish contamination inspection and outreach/education to targeted communities to reduce human health risks associated with eating contaminated fish along the LAC coast.	Funds support the Accreditation-Ready LA County Project.
Grant Source (i.e., Federal, State, Private)	Federal	Federal via USC Subaward	Council of State & Territorial Epidemiologists	Federal	Federal	Private
Grant Amount for Current Budget Period	\$108,900	\$114,775	\$127,000	\$147,892	\$175,735	\$238,000
Current Budget Period	11/01/14-10/31/15	9/1/14 - 8/31/15	7/1/14 - 6/30/15	4/1/14 - 3/31/15	11/1/12-9/30/15	6/1/13 - 11/30/14
Project Period	11/01/12-10/31/17 11/01/14-10/31/1	9/1/11 - 8/31/15	7/1/14 - 6/30/15	5/1/12 - 3/31/15	10/1/08-9/30/15	6/1/13 - 11/30/14
Grant Name	Adult Viral Hepatitis Prevention Coordinator NA1U51PS004028-2	Keeping It Real Project #55797472	Influenza Incidence Surveillance Project: General Grant Agreement	UCLA Subaward # 1916 G QA063	Fish Project Agreement V-98996401	Robert Wood Johnson Foundation #70850
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DEPARTMENT OF PUBLIC HEALTH GRANTS VALUED BETWEEN \$100,001 AND \$500,000 FY 14/15

Program	Chronic Disease and Injury Prevention (CDIP)	Chief Science Officer- Health Assessment and Epidemiology	Substance Abuse Prevention and Control (SAPC)	SAPC	Emergency Preparedness and Response Program	Children's Medical Services
Frequency of Fund Awards	Annual	One Time	One Time	Annual	One Time	Annual
Description	Funds support program to create healthier for Heart and Stroke through implementation of population-based sodium reduction strategies.	Funds enable DPH to conduct Health Impact Assessments and develop sustainable, self- supporting HIA programs in Los Angeles County.	Funds support enhancement of drug court treatment services for the CDCI criminal justice population.	Funds support enhancement of drug court treatment services for the CDCI criminal justice population.	Funds support the evaluation of the LAC Community Disaster Resilience Project.	Funds support the Pediatric Palliative Care Case Management Project.
Grant Source (i.e., Federal, State, Private)	Federal: CDC Division for Heart and Stroke Prevention	Private	Federal	Federal	Private	State/Federal
Grant Amount for Current Budget Period	\$240,983	\$249,764	\$300,000	\$325,000	\$350,000	\$360,000
Current Budget Period	9/30/14 - 9/29/15	4/12/13 - 4/30/16	10/1/11 - 9/30/14	9/30/13 - 3/31/15	12/15/12 - 12/31/15	7/1/14 - 6/30/15
Project Period	9/30/13 - 9/29/16	4/12/13 - 4/30/16	10/1/11 - 9/30/14	9/30/11 - 3/31/15	12/15/12 - 12/31/15	10/1/11 - 6/30/15
Grant Name	Sodium Reduction Initiative #1U58DP004927-02	Robert Wood Johnson Foundation & PEW Charitable Trust GA# 25959	DOJ Bureau of Justice Assistance # 2011-DC-BX-0129	SAMHSA # 5H79T1023865-03	Robert Wood Johnson Foundation 12/15/12 - 12/31/15 12/15/12 - 12/31/15 Grant ID # 70503	CA Dept of Hith Care Svcs - CMS LOA
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GRANTS VALUED BETWEEN \$100,001 AND \$500,000 FY 14/15 DEPARTMENT OF PUBLIC HEALTH

Program	Chief Science Officer - Health Assessment and Epidemiology	DHSP	DHSP	Environmental Health	CDIP
Frequency of Fund Awards	One Time	Annual	Annual	Annual	One Time
Description	Funds support the Health Impact Evaluation Center to expand its capacity to conduct HIAs.	Funds support evaluation of home-grown HIV-prevention interventions for efficacy in reducing HIV transmission among MSM of color.	Funds support monitoring of the prevalence of HIV risk behaviors and the exposure to and use of HIV prevention programs among populations at increased risk of acquiring HIV infection.	Funds support the operation of the Small Public Water Systems regulatory program.	Funds support the Racial and Ethnic Approaches to Community Health Obesity and Hypertension Demonstration Project.
Grant Source (i.e., Federal, State, Private)	Private	Federal	Federal	State	Private
Grant Amount for Current Budget Period	\$376,394	\$400,000	\$418,817	\$470,000	\$491,000
Current Budget Period	6/1/13 - 5/31/15	5/1/14 - 4/30/15	1/1/15 - 12/31/15	7/1/14 - 6/30/15	5/1/13 - 9/29/15
Project Period	6/1/13 - 5/31/15	5/1/2010 - 4/30/15	1/1/11 - 12/31/15	7/1/14 - 6/30/15	5/1/13 - 9/29/15
Grant Name	The California Endowment GA #20122760	My Life My Style 1U01PS001573-05	National HIV Behavioral Surveillance 1U1BPS003256-05	Small Public Water Systems Grant Funding Agreement	Community Health Councils, Inc.
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EXHIBIT II

DEPARTMENT OF HEALTH SERVICES

GRANTS VALUED AT OR LESS THAN \$500,000 ACCEPTED DURING THE PERIOD FISCAL YEAR 2011-12 THROUGH MAY 15, 2015

	Project Period	Budget Period(s)	Grant Amount for Budget Period	Grant Source (i.e., Federal, State, Private)	Description	Frequency of Fund Awards	Program/Facility
*May 1, 2011 - November 1, 2012		FY 2010-11 thru 2012-13	\$426,000	Private	Funds support Metiman Manikins Nursing Education and Training; Retinal Telemedicine; Pediatric Clinic Expansion	One Time	Office of Nursing Affairs; ValleyCare Network; High Desert Regional Health Center
Blue Shief of California Foundation December 31, 2012		FY 2011-12 thru 2012-13	\$500,000	Private	Funds support the eConsult Specialty Guideline Development	One Time	DHS Enterprise-wide
Blue Shief of California Foundation December 31, 2012.	L	FY 2011-12 thru 2012-13	\$150,000	Private	Funds support the Low Income Health Program Implementation and Enrollment	One Time	Ambulatory Care
June 4, 2013 - FY June 3, 2014	Ē	FY 2012-13 thru 2013-14	\$100,000	Private	Funds support Embedding Lean in Public Hospitals	One Time	Harbor/UCLA Medical Center
01/20/15-01/16 0.	ò	01/20/15-01/16	\$240,000	Private	Funds support the Transformation of the delivery of specialty care across DHS	One Time	DHS Enterprise-wide
5/5/2015-05/05/16 5/5	5/5	5/5/2015-05/05/15	\$30,000	Private	Funds support Creating Seamless Communication between Primary Care and Sub Specialty Behavioural/Mental Health for Collaborative Substance Abuse Care	One Time	LAC+USC Medical Center & Olive View Medical Center

Approved for acceptance by the Board of Supervisors in FY 2011-12 (August 2, 2011)

DEPARTMENT OF MENTAL HEALTH GRANTS VALUED AT OR LESS THAN \$500,000 FY 2014-15

Program	Housing	DMH Correctional and Community Mental Health Psychology Internship Program
Frequency of Fund Awards	Annual	One Time
Description	Funds support the agreement with the Housing Authority of the County of Los Angeles (HACoLA). DMH enters into Agreement with HACoLA for maximum of five years at \$165,773 per year as Total Compensation Amount.	Funds support Grant award from the APA BEA to pursue accreditation of the Department of Mental Health (DMH) Correctional and Community Mental Health Psychology Internship Program.
Grant Source (i.e., Federal, State, Private)	Federal	Private
Grant Amount for Current Budget Period	\$165,773	\$20,000
Current Budget Period	FY 2014-15	FY 2014-15
Project Period	FY 2013-14 through FY 2017-18	FY 2014-15 through FY 2015-16
Grant Name	Tenant-Based Rental Assistance (TBRA)	American Psychological Association (APA) Board of Educational Affairs (BEA) Grant
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