



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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1                   [REPORT OF ACTION TAKEN IN CLOSED SESSION,  
2                   JULY 19, 2005, BEGINS ON PAGE 121.]  
3  
4  
5  
6

7   **SUP. MOLINA, CHAIR:** GOOD MORNING. WE'RE GOING TO BEGIN THIS  
8 MORNING'S MEETING. IF I COULD ASK EVERYONE TO PLEASE TAKE A  
9 SEAT, WE'D APPRECIATE IT. THIS MORNING, OUR INVOCATION WILL BE  
10 LED BY PASTOR SHIRLEY MELENDEZ OF THE DOOR OF HOPE MINISTRIES  
11 HERE IN LOS ANGELES. OUR PLEDGE BY LARRY JOHNSON, WHO IS THE  
12 SECOND VICE COMMANDER OF THE 18TH DISTRICT OF THE AMERICAN  
13 LEGION. WOULD YOU ALL PLEASE STAND.  
14

15 **PASTOR SHIRLEY MELENDEZ:** LET'S PRAY. GRACIOUS GOD, WE COME TO  
16 YOU THIS DAY ASKING THAT YOU WOULD BLESS THE LOS ANGELES  
17 COUNTY BOARD OF SUPERVISORS' MEETING. LET GRACE AND WISDOM  
18 ABOUND IN THIS MEETING TODAY. TODAY, MANY-- MAY YOUR WISDOM  
19 GUIDE EVERY DECISION MADE IN THIS GREAT HALL. BLESS EACH  
20 MEMBER AND GUEST WITH STRATEGIES AND IDEAS THAT HELP THE BOARD  
21 TO BE VICTORIOUS IN ALL ENDEAVORS. LORD, KEEP EVERY MEMBER AND  
22 GUEST SENSITIVE TO THE NEEDS OF OUR COMMUNITIES. WE THANK YOU  
23 AHEAD OF TIME, GOD, FOR THE SUCCESS AND THE ACCOMPLISHMENTS IN  
24 THIS MEETING TODAY. AMEN.  
25



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1 **LARRY JOHNSON:** YOU WILL REMAIN STANDING, PLACE YOUR HAND OVER  
2 YOUR HEART, WE'LL RECITE THE PLEDGE OF ALLEGIANCE. [ PLEDGE OF  
3 ALLEGIANCE ]

4

5 **SUP. MOLINA, CHAIR:** IT'S MY PLEASURE THIS MORNING TO MAKE A  
6 PRESENTATION TO PASTOR SHIRLEY MELENDEZ, WHO LED US THIS  
7 MORNING IN OUR INVOCATION. PLEASE COME UP AND JOIN ME,  
8 SHIRLEY. AS I MENTIONED, PASTOR MELENDEZ SERVES AT THE DOOR OF  
9 HOPE MINISTRIES IN EAST LOS ANGELES. THE CHURCH IS AFFILIATED  
10 WITH THE DOOR OF HOPE COMMUNITY CENTER, WHICH IS A LOW INCOME  
11 HOMELESS, NEEDY, AND HIGH RISK FAMILIES THROUGH VARIOUS  
12 PROGRAMS SUCH AS FOOD BANKS, HOLIDAY MEALS, TOY PROGRAMS, JOB  
13 PLACEMENT PROGRAMS, EDUCATIONAL AND LEGAL ASSISTANCE, YOUTH  
14 PROGRAMS, AMONG THE MANY OTHERS. SHE TELLS ME THAT SHE HAS  
15 OVER 200 AT-RISK TEENS THAT SHE WORKS WITH AND SHE SERVES A  
16 GOOD NUMBER OF OUR FOSTER YOUTH IN THE I.L.P. PROGRAM, SO WE  
17 THANK HER FOR THAT. SHE GREW UP IN BELL, GRADUATED FROM BELL  
18 HIGH SCHOOL AND IS A PROUD MOTHER AND GRANDMOTHER. WE THANK  
19 PASTOR MELENDEZ FOR HER WORK AND HER CONTRIBUTION AND HER  
20 LEADERSHIP THROUGHOUT OUR COMMUNITY. CONGRATULATIONS AND THANK  
21 YOU FOR LEADING US TODAY. [ APPLAUSE ]

22

23 **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH.

24



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1 **SUP. ANTONOVICH:** WELL, THIS MORNING, AS WE WERE LED IN THE  
2 PLEDGE OF ALLEGIANCE BY LARRY JOHNSON OF ARCADIA, CALIFORNIA,  
3 WHO HAPPENS TO BE A GRADUATE OF THE UNIVERSITY OF MINNESOTA  
4 WHERE HE ATTENDED ALSO WHITE BEAR LAKE HIGH SCHOOL. HE SERVED  
5 IN THE UNITED STATES COAST GUARD BETWEEN 1954 AND '62. HE'S  
6 RETIRED FROM UNISYS-- AS A UNISYS COMPUTER CORPORATION  
7 EMPLOYEE. SO, THANK YOU, LARRY, FOR COMING DOWN AND LEADING US  
8 IN THE PLEDGE. [ APPLAUSE ]

9

10 **SUP. MOLINA, CHAIR:** I'M GOING TO ASK OUR EXECUTIVE OFFICER IF  
11 SHE WOULD PLEASE CALL THE AGENDA.

12

13 **CLERK VARONA-LUKENS:** THANK YOU, MADAM CHAIR, MEMBERS OF THE  
14 BOARD. WE'LL BEGIN ON PAGE 5. ON ITEM S-2, AS NOTED ON THE  
15 AGENDA, THE DIRECTOR OF HEALTH SERVICES REQUESTS THE ITEM BE  
16 CONTINUED TO SEPTEMBER 20TH, 2005.

17

18 **SUP. MOLINA, CHAIR:** ALL RIGHT. IF THERE'S NO OBJECTION, THAT  
19 ITEM WILL BE CONTINUED TO SEPTEMBER THE 20TH.

20

21 **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 8.  
22 ON ITEM NUMBER 7, FOR THE RECORD, SUPERVISOR KNABE VOTES "NO."  
23 THE REST ARE BEFORE YOU.

24



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1 **SUP. MOLINA, CHAIR:** ON THE REMAINDER, MOVED BY SUPERVISOR  
2 YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE WITH THE NOTATION ON  
3 NUMBER 7. IF THERE'S NO OBJECTION, SO ORDERED.

4  
5 **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEMS 9 THROUGH  
6 12.

7  
8 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY  
9 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

10  
11 **CLERK VARONA-LUKENS:** BEACHES AND HARBORS, ITEMS 13 AND 14. ON  
12 ITEM NUMBER 14, SUPERVISOR KNABE REQUESTS A TWO-WEEK  
13 CONTINUANCE.

14  
15 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON ITEM NUMBER 13, MOVED BY  
16 SUPERVISOR KNABE, SECONDED BY SUPERVISOR BURKE. IF THERE'S NO  
17 OBJECTION, SO ORDERED.

18  
19 **CLERK VARONA-LUKENS:** CHIEF INFORMATION OFFICE, ITEM 15, AS  
20 NOTED ON THE GREEN SHEET, THE CHIEF INFORMATION OFFICER  
21 REQUESTS A ONE-WEEK CONTINUANCE.

22  
23 **SUP. MOLINA, CHAIR:** THAT ITEM WILL BE CONTINUED.

24  
25 **CLERK VARONA-LUKENS:** COUNTY COUNSEL, ITEM 16.



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1

2 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
3 BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO  
4 ORDERED.

5

6 **CLERK VARONA-LUKENS:** FIRE DEPARTMENT, ITEM 17.

7

8 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED  
9 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** HEALTH SERVICES, ITEMS 18 THROUGH 26. I  
12 HAVE THE FOLLOWING REQUEST. ON ITEM NUMBER 22, AS NOTED ON THE  
13 GREEN SHEET, THE DIRECTOR REQUESTS THE ITEM BE REFERRED BACK  
14 TO THE DEPARTMENT. ON ITEM 24, HOLD FOR SUPERVISOR ANTONOVICH.  
15 THE REST ARE BEFORE YOU.

16

17 **SUP. MOLINA, CHAIR:** ON THE REMAINDER, MOVED BY SUPERVISOR  
18 BURKE, SECONDED BY SUPERVISOR ANTONOVICH. IF THERE'S NO  
19 OBJECTION, SO ORDERED.

20

21 **CLERK VARONA-LUKENS:** INTERNAL SERVICES, ITEMS 27 THROUGH 30.

22

23 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED  
24 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** MENTAL HEALTH, ITEM 31.

2

3 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
4 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

5

6 **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 32 THROUGH 44. ON  
7 ITEM NUMBER 33, HOLD FOR SUPERVISOR MOLINA. THE REST ARE  
8 BEFORE YOU.

9

10 **SUP. MOLINA, CHAIR:** ON THE REMAINDER, MOVED BY SUPERVISOR  
11 KNABE, SECONDED BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO  
12 OBJECTION, SO ORDERED.

13

14 **CLERK VARONA-LUKENS:** SHERIFF, ITEMS 45 THROUGH 47. ON ITEM  
15 NUMBER 46, HOLD FOR A MEMBER OF THE PUBLIC.

16

17 **SUP. MOLINA, CHAIR:** ON THE REMAINING TWO ITEMS, MOVED BY  
18 SUPERVISOR YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE. IF  
19 THERE'S NO OBJECTION, SO ORDERED. WE HELD NUMBER 46.

20

21 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATIONS, ITEMS 48  
22 THROUGH 56.

23



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1 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THOSE ITEMS, MOVED BY  
2 SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR YAROSLAVSKY. IF  
3 THERE'S NO OBJECTION, SO ORDERED.

4

5 **CLERK VARONA-LUKENS:** ORDINANCE FOR INTRODUCTION, ITEM 57 AND  
6 I'LL READ THE SHORT TITLE INTO THE RECORD. AN ORDINANCE  
7 AMENDING TITLE 2, ADMINISTRATION OF THE LOS ANGELES COUNTY  
8 CODE TO ADD SECTION 2.81355 RELATING TO REPRESENTATION OF THE  
9 COUNTY BEFORE ENERGY REGULATORY AGENCIES. THAT ITEM IS BEFORE  
10 YOU.

11

12 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY  
13 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

14

15 **CLERK VARONA-LUKENS:** ORDINANCES FOR ADOPTION, ITEMS 58 AND 59.

16

17 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
18 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** SEPARATE MATTER, ITEM 60, IS BEFORE YOU  
21 FOR APPROVAL.

22

23 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY  
24 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** MISCELLANEOUS, ADDITIONS TO THE AGENDA  
2 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE  
3 OFFICER, WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF  
4 THE MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA.  
5 ITEM 61-A, HOLD FOR SUPERVISOR ANTONOVICH.

6

7 **SUP. MOLINA, CHAIR:** WE WILL HOLD THAT ITEM.

8

9 **CLERK VARONA-LUKENS:** THAT COMPLETES THE READING OF THE AGENDA.  
10 BOARD OF SUPERVISORS' SPECIAL ITEMS BEGIN WITH SUPERVISORIAL  
11 DISTRICT NO. 5.

12

13 **SUP. ANTONOVICH:** MADAM CHAIR, ON ITEM 7, I WAS TO BE VOTED  
14 "NO" ON THAT, SO JUST FOR RECONSIDERATION SO I COULD RECORD A  
15 "NO" VOTE AS WELL.

16

17 **SUP. MOLINA, CHAIR:** ALL RIGHT. WE HAVE RECONSIDERATION, MOVED  
18 BY SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR YAROSLAVSKY.  
19 IF THERE'S NO OBJECTION, SO ORDERED. ON ITEM NUMBER 7, WE HAVE  
20 RECORDED AS A "NO" VOTE SUPERVISOR KNABE AND SUPERVISOR  
21 ANTONOVICH. SO IF THERE'S NO OBJECTION, SO ORDERED ON THAT.

22

23 **SUP. ANTONOVICH:** THANK YOU.

24



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1 **SUP. MOLINA, CHAIR:** WE HAVE A SPECIAL PRESENTATION THIS  
2 MORNING. WELCOME, SIR. PLEASE JOIN ME. TODAY, WE BID FAREWELL  
3 TO DANIEL VAN VALKENBURG. HE HAS SERVED AS THE REGIONAL  
4 DIRECTOR OF THE UNITED STATES DEPARTMENT OF STATE OFFICE OF  
5 FOREIGN MINISTRIES SINCE 2001. DURING HIS POSTING, MR. VAN  
6 VALKENBURG HAS BEEN THE LIAISON FOR OVER A HUNDRED OF OUR  
7 NATIONS WHICH HAVE CONSULATES THROUGHOUT SOUTHERN CALIFORNIA.  
8 HE HAS FACILITATED THE IMMUNITIES AND PRIVILEGES OF CONSULAR  
9 AND DIPLOMATIC OFFICERS AND WILL CONTINUE TO DO THAT IN HIS  
10 NEW ASSIGNMENT IN WASHINGTON, D.C. MR. VAN VALKENBURG, WE  
11 REALLY APPRECIATE YOUR TIME HERE, YOUR EFFORT, YOUR LEADERSHIP  
12 TO ALL THE VARIOUS CONSULATES. WE WANT TO PRESENT A PLAQUE TO  
13 YOU, IT'S REALLY RATHER HEAVY, THAT HOPEFULLY THAT REMINDS YOU  
14 OF YOUR TENURE HERE AND CERTAINLY OF THE FRIENDSHIPS THAT YOU  
15 MADE. WE HOPE THAT YOU WILL DISPLAY IT IN YOUR NEW POSITION.  
16 WE LOOK FORWARD TO CONTINUING TO WORK WITH YOU AND WE THANK  
17 YOU FOR YOUR LEADERSHIP. CONGRATULATIONS, SIR. [ APPLAUSE ]

18

19 **DAVID VAN VALKENBURG:** FOR FOUR YEARS, MY MOST IMPORTANT ALLY  
20 HAS BEEN THE COUNTY GOVERNMENT AND, MOST PARTICULARLY, THE  
21 COUNTY'S OFFICE OF PROTOCOL, IN OUR EFFORTS TO PROVIDE BETTER  
22 SERVICES AND MAKE THE FOREIGN CONSULATES MORE WELCOME AND MORE  
23 EFFECTIVE IN THEIR WORK IN THE COUNTY BUT ALSO WITH THE OFFICE  
24 OF PROTOCOL, WORKING TO PROTECT THE INTERESTS OF THE PERMANENT  
25 RESIDENTS OF THE COUNTIES IN THE OCCASIONAL ROUGH SPOTS IN



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1 THEIR RELATIONS WITH THESE IMPORTANT TEMPORARY MEMBERS OF OUR  
2 COMMUNITY.

3

4 **SUP. MOLINA, CHAIR:** CONGRATULATIONS. [ APPLAUSE ]

5

6 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. EACH MONTH, WE ARE VERY  
7 PROUD TO MAKE A PRESENTATION TO OUR EMPLOYEE OF THE MONTH.

8 THIS MONTH, OUR EMPLOYEE OF THE MONTH-- OH, THERE YOU ARE-- IS  
9 BERTHA GARCIA. MISS GARCIA HAS WORKED WITH THE COUNTY... [

10 CHEERS AND APPLAUSE ]

11

12 **SUP. MOLINA, CHAIR:** OH AND SHE HAS ALL THESE SUPPORTERS HERE!

13 SHE HAS WORKED FOR THE COUNTY FOR OVER 21 YEARS AND IS

14 CURRENTLY THE INFORMATION SYSTEMS ANALYST II OF THE OFFICE OF

15 THE ALTERNATE PUBLIC DEFENDER, WHERE SHE IS WORKING AS THE

16 LEAD NETWORK ADMINISTRATOR. BERTHA IS RESPONSIBLE FOR A WIDE

17 AREA NETWORK SYSTEM SERVING OVER 250 EMPLOYEES IN 28

18 LOCATIONS. SHE CREATED, ORGANIZED AND COORDINATED THE HELP

19 DESK FUNCTION ALONG WITH THE DESKTOP MANAGEMENT MAINTENANCE AS

20 WELL AS ITS UPGRADES. SHE ALSO ASSISTED IN THE DESIGN AND THE

21 SUPERVISION OF SYSTEMS TESTING FOR THE IN-HOUSE CASE

22 MANAGEMENT SYSTEM DATABASE. MISS GARCIA MANAGES A LARGE

23 COMPLEX NETWORK WHICH INCLUDES TWO SEPARATE DATABASE SYSTEMS,

24 AN EMAIL SYSTEM, 18 SEPARATE SERVERS THROUGHOUT THE COUNTY.

25 BERTHA'S CAN-DO ATTITUDE AND WILLINGNESS TO HANDLE AN EVER



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1 INCREASING AND OBVIOUSLY COMPLICATED WORKLOAD WITH LIMITED  
2 STAFFING HAS RESULTED IN SAVINGS TO THE DEPARTMENT OF NEARLY  
3 HALF A MILLION DOLLARS. GOOD JOB, BERTHA. [ APPLAUSE ]

4

5 **SUP. MOLINA, CHAIR:** MISS GARCIA, WE ARE VERY PROUD. YOU ARE  
6 JOINED BY SOME RUNNER-UPS TODAY THAT I WAS IMPRESSED WITH WHEN  
7 I READ THEIR BACKGROUND AND-- BUT IT WAS PRETTY TOUGH TO  
8 COMPETE AGAINST YOU, SO CONGRATULATIONS. YOU'RE OUR JULY  
9 EMPLOYEE OF THE MONTH. WE WANT TO PRESENT YOU WITH A PLAQUE  
10 AND A PIN THAT SIGNIFIES THAT YOU ARE OUR EMPLOYEE OF THE  
11 MONTH. CONGRATULATIONS, BERTHA.

12

13 **BERTHA GARCIA:** THANK YOU. [ APPLAUSE ]

14

15 **SUP. MOLINA, CHAIR:** BEFORE I CALL ON BERTHA, LET ME CALL ON  
16 OUR ALTERNATIVE PUBLIC DEFENDER.

17

18 **JANICE FUKAI:** THANK YOU, SUPERVISOR. JANICE FUKAI, ALTERNATE  
19 PUBLIC DEFENDER. YOU KNOW, THIS AWARD IS VERY SPECIAL TO ME  
20 PERSONALLY. BERTHA AND I GO BACK A LONG WAYS TO THE BEGINNINGS  
21 OF THE A.P.D. OFFICE AND THEN EVEN FURTHER TO THE PUBLIC  
22 DEFENDER'S OFFICE, ANOTHER GREAT OFFICE, I MIGHT ADD BUT IT'S  
23 ALSO SPECIAL BECAUSE BERTHA IS SUCH AN OUTSTANDING EXAMPLE OF  
24 THE MANY TREMENDOUS PEOPLE WHO HAVE COME TO THE A.P.D. AND WHO  
25 CONTINUE TO GIVE OVER 200% TO ENSURE OUR DEPARTMENT'S SUCCESS.



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1 SHE IS JUST THE EPITOME OF THE STRONG WORK ETHIC, TREMENDOUS  
2 ATTITUDE, WONDERFUL SENSE OF FAMILY, CAMARADERIE AND PRIDE  
3 THAT WE ENJOY. SO, BERTHA, THANK YOU FOR EVERYTHING YOU'VE  
4 DONE FOR THE DEPARTMENT AND THE COUNTY AND CONGRATULATIONS.  
5 THIS IS A WELL-DESERVED AWARD. [ APPLAUSE ]

6

7 **BERTHA GARCIA:** THANK YOU, SUPERVISOR MOLINA. I WOULD ALSO LIKE  
8 TO THANK THE BOARD OF SUPERVISORS FOR HONORING ME TODAY AS THE  
9 EMPLOYEE OF THE MONTH. THIS IS TRULY A GREAT HONOR. I WOULD  
10 ALSO LIKE TO THANK MY DEPARTMENT HEAD, SHE'S BEEN WONDERFUL  
11 WITH ME, AND MY FAMILY FOR THEIR SUPPORT THROUGHOUT THE YEARS  
12 AND I WOULD ALSO LIKE TO SAY THAT THE ALTERNATE PUBLIC  
13 DEFENDER'S OFFICE IS DEFINITELY THE BEST DEPARTMENT I'VE EVER  
14 WORKED FOR. AGAIN, THANKS FOR THE RECOGNITION. [ APPLAUSE ]

15

16 **SUP. MOLINA, CHAIR:** CONGRATULATIONS. GREAT JOB. [ APPLAUSE  
17 CONTINUES ]

18

19 **SUP. MOLINA, CHAIR:** NEXT, I'D LIKE TO CALL ON SUPERVISOR BURKE  
20 FOR A SPECIAL PRESENTATION. MS. BURKE?

21

22 **SUP. BURKE:** WELL, WE'RE VERY PLEASED TODAY TO HONOR SOMEONE  
23 WHO HAS MADE SUCH A CHANGE AND SUCH A DIFFERENCE IN TERMS OF  
24 LOS ANGELES COUNTY. DR. FREDERICK PRICE IS COMING FORWARD. DR.  
25 PRICE IS WORLD RENOWNED AS THE FOUNDER AND PASTOR OF CRENSHAW



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1 CHRISTIAN CENTER AND HOST OF EVER-INCREASING FAITH MINISTRIES.  
2 HE WAS BORN IN SANTA MONICA, ATTENDED MCKINLEY ELEMENTARY  
3 SCHOOL IN SANTA MONICA, FLORES BOUCHER JUNIOR HIGH, MANUAL  
4 ARTS AND DORSEY HIGH SCHOOLS IN LOS ANGELES. HE ATTENDED LOS  
5 ANGELES CITY COLLEGE AND LATER RECEIVED AN HONORARY DIPLOMA  
6 FROM THE RAIMA BIBLE TRAINING CENTER AND AN HONORARY DOCTORATE  
7 OF DIVINITY DEGREE FROM ORAL ROBERTS UNIVERSITY. DR. PRICE WAS  
8 NOT RAISED IN THE CHURCH. IN FACT, AT FIRST, HE ONLY STARTED  
9 ATTENDING CHURCH REGULARLY IN ORDER TO WIN THE HAND OF HIS  
10 WIFE, DR. BETTY PRICE AND THEY'VE BEEN MARRIED FOR 50 YEARS  
11 NOW. A FEW MONTHS AFTER THEIR WEDDING, DR. FREDERICK PRICE  
12 NOTICED THAT HIS WIFE WAS ATTENDING A WEEK OF TENET REVIVALS  
13 SPONSORED BY A GROUP OF LOS ANGELES AREA CHURCHES. HE SAYS HE  
14 BECAME JEALOUS AND DECIDED TO FIND OUT FOR HIMSELF JUST WHY  
15 SHE WAS GOING. AT THE SERVICE HE ATTENDED, HE WAS DEEPLY  
16 MOVED. SOON AFTERWARDS, HE JOINED A LOCAL BAPTIST CONGREGATION  
17 WITH HIS WIFE AND RECEIVED THE CALL TO MINISTRY. DURING THE  
18 NEXT 17 YEARS, DR. FREDERICK PRICE FOUND HIMSELF ON AN ODYSSEY  
19 TO DISCOVER HIS RIGHTFUL PLACE IN THE MINISTRY. HE JOINED FOUR  
20 DIFFERENT DENOMINATIONS. IN THE EARLY 1970S, HE AND HIS WIFE  
21 BEGAN TO TAKE WHAT HE CALLS THE FIRST STEP TO WALK BY FAITH  
22 AND ESTABLISH CRENSHAW CHRISTIAN CENTER IN ENGLEWOOD WITH 300  
23 PARISHIONERS. IN 1984, THE PARISH OUTGREW THE ENGLEWOOD  
24 FACILITY AND HE PURCHASED THE FORMER PEPPERDINE UNIVERSITY LOS  
25 ANGELES CAMPUS. THIS IS NOW THE SITE OF CRENSHAW CHRISTIAN



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1 CENTER WITH 10,000 SEATS, ONE OF THE LARGEST CHURCH  
2 SANCTUARIES IN THE COUNTRY. THE CENTER NOW HAS MORE THAN  
3 27,000 MEMBERS. DR. FREDERICK PRICE HAS BEEN A MINISTER FOR  
4 MORE THAN 50 YEARS AND AN INSPIRATIONAL ROLE MODEL TO PEOPLE  
5 OF FAITH AND GOODWILL. NOT ONLY IS THERE A CHURCH THERE BUT A  
6 SCHOOL, A CENTER FOR COMMUNITY ACTIVITIES AND IMPROVEMENT,  
7 HOUSING AND ALL OF THOSE THINGS. AND I'M VERY PLEASED AND  
8 PROUD TO HONOR HIM BEFORE THE BOARD OF SUPERVISORS FOR MORE  
9 THAN 5 DECADES OF SERVICE TO THE RESIDENTS OF THE COUNTY, THE  
10 NATION AND THE WORLD AND WE'RE VERY PLEASED TO DECLARE THIS  
11 DR. FREDERICK K.C. PRICE DAY. CONGRATULATIONS, DR. PRICE. [  
12 APPLAUSE ]

13

14 **SUP. BURKE:** YOU MIGHT WANT TO INTRODUCE YOUR FAMILY.

15

16 **DR. FREDERICK PRICE:** SUPERVISOR BURKE, THANK YOU SO VERY MUCH  
17 AND, OF COURSE, THE BOARD OF SUPERVISORS, FOR THIS GREAT  
18 HONOR. I AM HIGHLY SURPRISED ABOUT IT WHEN I FOUND OUT AND  
19 THEN ALSO TO BE HERE AND HAVE THIS HONOR, I'M EXCITED, ALMOST  
20 SPEECHLESS. I'M VERY GRATEFUL AND THANK YOU ALL FOR YOUR  
21 SUPPORT AND FOR THIS GREAT HONOR. MY FAMILY IS HERE, THEY'RE  
22 ALWAYS WITH ME. MY WIFE BETTY, 52 YEARS WE'VE BEEN MARRIED,  
23 AND THEN MY FOUR-- THREE CHILDREN. [ LAUGHTER ]

24



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1 **DR. FREDERICK PRICE:** OH, YEAH, I HAVE TO REMEMBER MY YOUNGEST  
2 DAUGHTER JUST HAD A BABY, SHEILA, SO SHE'S NOT HERE BUT,  
3 ANYWAY, MY OLDEST DAUGHTER HERE, ANGELA, SHERYL, MY SECOND  
4 DAUGHTER, FREDERICK, MY SON, MY SISTER DOLORES, AND MY  
5 DAUGHTER-IN-LAW, ANGEL, AND A HOST OF FRIENDS AND ALL OF THESE  
6 OTHER THINGS. AND SO THANK YOU AGAIN SO VERY MUCH. I AM VERY  
7 HONORED AND THANK YOU.

8

9 **SUP. BURKE:** THANK YOU. [ APPLAUSE ]

10

11 **SUP. MOLINA, CHAIR:** CONGRATULATIONS. SUPERVISOR ANTONOVICH,  
12 YOUR PRESENTATIONS.

13

14 **SUP. ANTONOVICH:** WELL, THIS IS A GREAT HONOR TODAY TO  
15 RECOGNIZE ONE OF OUR GREAT JOURNALISTS AND FORMER EDUCATOR IN  
16 LOS ANGELES COUNTY AND THAT'S HAL FISHMAN, WHO IS CELEBRATING  
17 HIS 45TH YEAR OF BRINGING THE NEWS TO THE PEOPLE OF LOS  
18 ANGELES COUNTY. WHILE TEACHING POLITICAL SCIENCE AT CALIFORNIA  
19 STATE UNIVERSITY OF LOS ANGELES, WHERE I FIRST HAD THE  
20 OPPORTUNITY TO BECOME INVOLVED WITH HAL, HE STARTED AT KCOP  
21 CHANNEL 13 AND THEN LATER JOINED KTLA IN 1965. AND, AT THOSE  
22 DAYS, AS A COLLEGE STUDENT, HAD THE OPPORTUNITY OF GOING DOWN  
23 TO THE STUDIO MANY EVENINGS AND TAKING A AIRPLANE RIDE WITH  
24 HAL ALONG LOS ANGELES COUNTY'S SKYLINE AND, FROM THAT  
25 EXPERIENCE, WE HAVE BEEN GOOD FRIENDS EVER SINCE. HE ANCHORED



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1 THE STATION'S NUMBER ONE RATED PRIME NEWS CONTINUOUSLY SINCE  
2 1975, BRINGING THE SHOW TO PRIME TIME DOMINANCE. AS MANAGING  
3 EDITOR OF PRIME NEWS, HAL'S STRONG CONNECTION WITH SOUTHERN  
4 CALIFORNIA, ALONG WITH HIS JOURNALISTIC INTEGRITY, HAS MADE  
5 THE NEWS BROADCAST A PRIME DESIGNATION FOR VIEWERS. A FORMER  
6 POLITICAL SCIENCE PROFESSOR AND AUTHOR AND HOLDER OF 13  
7 OFFICIAL WORLD AVIATION RECORDS FOR SPEED AND ALTITUDE, HAL  
8 HAS INFORMED VIEWERS OF THE MAJOR INTERNATIONAL, NATIONAL, AND  
9 LOCAL NEWS EVENTS. THESE STORIES INCLUDED THE ERECTION OF THE  
10 BERLIN WALL, THE MARCOS REGIME IN THE PHILIPPINES, THE  
11 ASSASSINATION OF ROBERT F. KENNEDY, THE WATTS RIOTS, THE VISIT  
12 OF POPE JOHN PAUL II, THE SYLMAR AND NORTHRIDGE EARTHQUAKES  
13 AMONG MANY OTHERS. HE ALSO MADE THE DECISION TO BREAK THE  
14 RODNEY KING BEATING STORY ON K.T.L.A. HAL IS A MULTI-AWARD  
15 WINNING JOURNALIST, WHOSE HONORS INCLUDE THE PRESTIGIOUS  
16 PEABODY AND EMMY AWARDS FOR HIS REPORTING ON THE WATTS RIOT AS  
17 WELL AS A STAR ON THE HOLLYWOOD WALK OF FAME. HE'S ALSO HAD  
18 THE STAGE AT THE K.T.L.A. STUDIOS NAMED AFTER HIM AS WELL AND  
19 WE HAD THE OPPORTUNITY, MY FAMILY AND I, LITTLE MICHAEL AND  
20 MARY, TO BE THERE FOR THOSE EVENTS. HE'S ALSO THE RECIPIENT OF  
21 THE GOVERNOR'S AWARD FROM THE LOS ANGELES ACADEMY OF  
22 TELEVISION ARTS AND SCIENCES AND THE OUTSTANDING BROADCAST  
23 JOURNALISM AWARD, ONE OF JOURNALISM'S HIGHEST HONORS FROM THE  
24 SOCIETY OF PROFESSIONAL JOURNALISTS. IN 2002, THE ASSOCIATED  
25 PRESS TELEVISION RADIO ASSOCIATION PRESENTED HAL WITH ITS



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1 FIRST LIFETIME ACHIEVEMENT AWARD AND ALSO NAMED HAL BEST NEWS  
2 ANCHOR FOR THE THIRD CONSECUTIVE YEAR IN A ROW. IN THE SUMMER  
3 OF 2000, ON THE OCCASION OF THE 40TH ANNIVERSARY IN TELEVISION  
4 NEWS, AS I SAID, K.T.L.A. NAMED ITS NEWS ROOM THE HAL FISHMAN  
5 NEWS ROOM IN RECOGNITION TO HIS DEVOTION, INTEGRITY AND  
6 SERVICE TO OUR COMMUNITY AND TO THE STATION. AN EDUCATOR AT  
7 HEART, HE MAKES A POINT OF SPEAKING ON JOURNALISM, CURRENT  
8 EVENTS AND OTHER RELATED ISSUES AT EDUCATIONAL SEMINARS AND  
9 UNIVERSITIES. SO, HAL, WHAT'S UNIQUE ABOUT THIS IS SOMETHING  
10 THAT STARTED YOUR FAME AT THE CAL STATE LOS ANGELES WHEN YOU  
11 CAME TO SCHOOL AS THE PROFESSOR IN THE RED CORVETTE, WHICH IS  
12 ON HERE AND THE AIRPLANE THAT YOU WERE FLYING, AND HERE'S THE  
13 TELEVISION, WHICH RECOGNIZES YOUR YEARS OF CONTRIBUTION TO  
14 JOURNALISM. SO CONGRATULATIONS AND GOD BLESS YOU. [ APPLAUSE ]

15

16 **HAL FISHMAN:** OBVIOUSLY, MANY THANKS TO SUPERVISOR ANTONOVICH  
17 AND TO THE BOARD OF SUPERVISORS. I DO APPRECIATE THIS HONOR  
18 TREMENDOUSLY, IT MEANS A GREAT DEAL TO ME TO BE HONORED BY  
19 THIS AUGUST GROUP AND ALSO I WOULD LIKE TO THANK THE PEOPLE  
20 THAT I WORK WITH THAT HAVE MADE MY LIFE AND MY CAREER IN  
21 TELEVISION POSSIBLE. ONE OF THEM IS HERE TODAY, OUR NEWS  
22 DIRECTOR, JEFF WALD AND WHAT HE HAS DONE FOR NEWS, HE AND I  
23 HAVE BEEN WORKING TOGETHER FOR MORE THAN 30 YEARS. ACTUALLY,  
24 SINCE 1970. THAT'S 35 YEARS OF MY 45 YEARS IN BROADCASTING.  
25 AND I WANT TO SAY THAT WHAT A GREAT TRIBUTE IT IS ALSO TO OUR



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1 TELEVISION INDUSTRY IN GENERAL. I WANT TO LET YOU PEOPLE KNOW  
2 THAT NEVER ONCE IN MY BROADCASTING CAREER HAVE I EVER HAD ANY  
3 INFLUENCE OR ANY PRESSURE FROM MANAGEMENT TO EITHER TAKE ONE  
4 POSITION OR ANOTHER CONCERNING ANY ISSUE. IT IS THE FREEDOM TO  
5 BROADCAST, IT IS THE RIGHT TO SAY WHAT YOU THINK AND WHAT YOU  
6 BELIEVE THAT IS SO IMPORTANT IN OUR DEMOCRATIC SOCIETY. AND I  
7 THINK THAT THIS IS SOMETHING THAT EXISTED WHEN I STARTED IN  
8 1960 AND IT'S SOMETHING THAT EXISTS TODAY IN THE BROADCAST  
9 INDUSTRY. SO I WANT TO THANK MY INDUSTRY, I WANT TO THANK  
10 THOSE PEOPLE I WORK WITH AND I WANT TO THANK THE LOS ANGELES  
11 COUNTY BOARD OF SUPERVISORS FOR THIS HONOR AND, FINALLY, I  
12 WANT TO THANK ALL OF YOU, THE PUBLIC, WHO HAS MADE THIS ALL  
13 POSSIBLE, BECAUSE IT HAS BEEN YOUR INTEREST IN OUR NEWS  
14 BROADCAST THAT ENABLE ME TO BE HERE TODAY. THANK YOU VERY  
15 MUCH. [ APPLAUSE ]

16

17 **SUP. YAROSLAVSKY:** MADAM CHAIR, I JUST...

18

19 **SUP. ANTONOVICH:** TAKE A PICTURE.

20

21 **SUP. YAROSLAVSKY:** BEFORE WE DO THAT, MR. ANTONOVICH, LET ME  
22 JUST SAY A WORD ABOUT HAL FISHMAN. I THINK WE GO BACK TO ABOUT  
23 1970 WHEN YOU FIRST STARTED AT CHANNEL 5 AND I WAS A COLLEGE  
24 STUDENT, I HAD JUST COME BACK FROM A VISIT TO THE SOVIET  
25 UNION, AND HAL AND HIS THEN COLLEAGUE, GEORGE PUTNAM, GAVE US



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1 A PLATFORM TO DESCRIBE WHAT WE HAD SEEN AND THE REST IS  
2 HISTORY. I REALLY BELIEVE THAT YOU ARE ONE OF THE FINEST  
3 NEWSMEN IN THE COUNTRY. IN FACT, I CAN'T THINK OF ONE AT THE  
4 LOCAL LEVEL AND MAYBE EVEN AT THE NATIONAL LEVEL WHO EXCEEDS  
5 YOUR TALENT, YOUR OBJECTIVITY AND YOUR FAIRNESS AND I THINK  
6 IT'S A TRIBUTE TO YOU AND I THINK IT'S A TRIBUTE TO K.T.L.A.,  
7 CHANNEL 5, AND JEFF WALD AND YOUR TEAM BECAUSE, HISTORICALLY,  
8 ON ANY BREAKING STORY IN THIS TOWN, FIRES, FLOODS, THE  
9 BREAKING OF THE DAMS, EARTHQUAKES, CIVIL DISTURBANCES,  
10 WHATEVER IT'S BEEN, CHANNEL 5 HAS ALWAYS BEEN THE GO-TO  
11 STATION AND YOU EPITOMIZED THAT AS THE ANCHOR FOR SO MANY  
12 YEARS AND I'M REALLY, I THINK VERY FORTUNATE, WE ARE ALL  
13 FORTUNATE TO BE IN THE SAME CITY WHERE WE CAN WATCH K.T.L.A.  
14 NEWS AT 10:00. THANKS FOR YOUR SERVICE TO THE COMMUNITY, HAL.

15

16 **SUP. KNABE:** AND, MADAM CHAIR, IF I COULD JUST ADD, TOO, THE  
17 YEAR WAS 1968 AND-- WHEN I WAS MAYOR OF CERRITOS-- I MEAN  
18 1986, EXCUSE ME AND, DURING THE CERRITOS AIR CRASH, AND YOUR  
19 COVERAGE THERE AND YOUR FAIRNESS AND, OBVIOUSLY, YOUR LOVE OF  
20 AVIATION BROUGHT A UNIQUE COMPASSION TO OUR COMMUNITY THAT WE  
21 GREATLY APPRECIATED IN THAT COVERAGE BACK THEN AND WORKING  
22 WITH US AS A COMMUNITY AND SOME DIFFERENT INSIGHTS, AS ZEV  
23 SAID SO WELL, I MEAN, JUST A CLASS ACT AND WE'RE PRIVILEGED TO  
24 HAVE YOU HERE.

25



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1 **HAL FISHMAN:** THANK YOU. [ APPLAUSE ]

2

3 **SUP. ANTONOVICH:** ALONG WITH HAL, WHO IS ONE OF OUR GREAT  
4 AVIATORS, WE TODAY ARE GOING TO WELCOME GORDON FULLERTON, WHO  
5 WAS INDUCTED INTO THE UNITED STATES' ASTRONAUT HALL OF FAME AT  
6 THE KENNEDY SPACE CENTER ON APRIL 30TH, 2005. AFTER EARNING  
7 HIS BACHELOR'S AND MASTER'S DEGREE IN MECHANICAL ENGINEERING  
8 FROM CALIFORNIA INSTITUTE OF TECHNOLOGY, FULLERTON SERVED AS A  
9 FIGHTER AND BOMBER PILOT IN THE UNITED STATES AIR FORCE, WHICH  
10 HE JOINED IN 1959, REACHING THE RANK OF COLONEL. HE THEN  
11 ATTENDED THE AIR FORCE AEROSPACE RESEARCH PILOT SCHOOL AT  
12 EDWARDS AIR FORCE BASE IN THE ANTELOPE VALLEY IN 1964, JOINED  
13 THE ASTRONAUT CORPS IN 1969, LOGGED MORE THAN 382 HOURS IN  
14 SPACE FLIGHT DURING TWO SPACE SHUTTLE MISSIONS. AND, IN 1982,  
15 HE PILOTED THE THIRD MISSION OF COLUMBIA ON AN 8-DAY FLIGHT  
16 THAT TESTED THE 50-FOOT REMOTE SYSTEM USED TO MANEUVER  
17 PAYLOADS IN ORBIT. IN 1985, HE COMMANDED THE ORBITER,  
18 CHALLENGER, ON A SPACE LAB MISSION CARRYING 13 MAJOR  
19 EXPERIMENTS. HE RETIRED FROM THE ASTRONAUT CORPS IN 1986 AND  
20 CURRENTLY SERVES AS THE CHIEF RESEARCH PILOT AT N.A.S.A.'S  
21 DRYDEN FLIGHT RESEARCH CENTER AT EDWARDS AIR FORCE BASE. AT  
22 THE CENTER, HE'S BEEN INVOLVED IN PROJECTS AS VARIED AS  
23 LANDING AN F-15, USING ONLY ENGINE CONTROLS, AND PILOTING THE  
24 B-52 MOTHER SHIP ON ITS FINAL MISSION. MORE THAN 15,000 HOURS  
25 OF FLYING TIME, HE HAS PILOTED 135 DIFFERENT TYPES OF



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1 AIRCRAFT. SO, AT THIS TIME, WE WOULD LIKE TO MAKE THIS  
2 PRESENTATION TO COLONEL GORDON FULLERTON AND I DID HAVE AN  
3 OPPORTUNITY, A FEW YEARS AGO, OF GOING THROUGH THE CHALLENGE  
4 WHEN IT WAS BEING RENOVATED AT LOCKHEED AND IT WAS REALLY  
5 FASCINATING THAT THE CHALLENGER IS NOT ONE PIECE OF MATERIAL.  
6 THEY ARE LITTLE TILES AND NO TWO TILES ARE THE SAME SIZE FOR  
7 THE ENTIRE SHIP AND THAT WAS SOMETHING VERY INTERESTING AND  
8 UNIQUE, THAT THE INTEGRITY OF THE MEN AND WOMEN WHO  
9 CONSTRUCTED THAT SPACE SHUTTLE AND THE ENGINEERING AND THE  
10 GRADUATES FROM OUR VARIOUS UNIVERSITIES WENT IN TO MAKE THAT  
11 SUCCESSFUL AND THEN HAVING MEN OF THE CALIBER OF COLONEL  
12 FULLERTON, WHO WAS ABLE TO BE INVOLVED AS ONE OF OUR GREAT  
13 ASTRONAUTS AND THEN BEING INDUCTED INTO THE HALL OF FAME. SO,  
14 GORDON, ON BEHALF OF THE COUNTY, CONGRATULATIONS. [ APPLAUSE ]

15

16 **SUP. ANTONOVICH:** INTRODUCE YOUR WIFE.

17

18 **GORDON FULLERTON:** SUPERVISOR ANTONOVICH AND THE REST OF THE  
19 BOARD, I THANK YOU VERY MUCH FOR THIS REALLY GREAT HONOR,  
20 ESPECIALLY SINCE, AFTER SEVERAL MORE TEMPORARY ASSIGNMENTS UP  
21 AT EDWARDS, FOR THE LAST 18 YEARS, WE'VE BEEN ENTRENCHED L.A.  
22 COUNTY RESIDENTS, SO THIS IS ESPECIALLY MEANINGFUL. MY FIRST  
23 ASSIGNMENT WHEN I CHECKED INTO HOUSTON BACK IN 1969 WAS AS A  
24 SUPPORT CREW MEMBER WORKING FOR AL SHEPHERD ON APOLLO 14. BACK  
25 IN THOSE DAYS, THERE WERE THREE CREWS PICKED FOR EACH MISSION:



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1 PRIME CREW, BACKUP CREW IN CASE ONE OF THE PRIME CREW MEMBERS  
2 GOT SICK AND A SUPPORT CREW, WHO HAD NO CHANCE TO FLY BUT WERE  
3 THE GOPHERS FOR THE OTHER TWO CREWS IN HELPING THEM GET READY.  
4 MY SUPPORT CREW HAS BEEN WITH ME FOR 37 YEARS. MY WIFE, MARIE,  
5 WHO IS WITH ME NOW, AS ALWAYS, AND ALL THE GOOD FORTUNE THAT'S  
6 COME TO ME THROUGH THE YEARS HAS BEEN, IN LARGE PART, DUE TO  
7 HER SUPPORT. ONCE AGAIN, THANK YOU VERY MUCH FOR THIS HONOR  
8 AND WE'LL TAKE THIS AND HANG IT IN A APPROPRIATE PLACE IN OUR  
9 HOUSE IN LANCASTER. THANK YOU AGAIN.

10

11 **SUP. ANTONOVICH:** AND NOW WE RECOGNIZE ONE OF OUR OUTSTANDING  
12 CHIEF OF POLICE IN LOS ANGELES COUNTY AND THAT IS THE LA VERNE  
13 CHIEF OF POLICE, RONALD INGELS, WHO IS RETIRING AFTER 34 YEARS  
14 OF SERVICE. HE JOINED THE LA VERNE POLICE DEPARTMENT IN JULY  
15 OF 1971 AND THEN WAS PROMOTED TO SENIOR PATROL OFFICER IN  
16 1975, SERGEANT IN 1978 AND LIEUTENANT IN 1984. DURING THAT  
17 CAREER, HE WORKED IN VARIOUS ASSIGNMENTS, WHICH INCLUDED  
18 PATROL OFFICER, DETECTIVE, INTERNAL AFFAIRS, DETECTIVE BUREAU  
19 SUPERVISOR AND PATROL WATCH COMMANDER. HE WAS APPOINTED TO THE  
20 POSITION OF CHIEF OF POLICE BY THE MAYOR AND CITY COUNCIL OF  
21 LA VERNE IN 1992. HE HOLDS A BACHELOR'S DEGREE IN PUBLIC  
22 ADMINISTRATION FROM THE UNIVERSITY OF LA VERNE AND POLICE  
23 OFFICER STANDARD TRAINING EXECUTIVE MANAGEMENT CERTIFICATE.  
24 HE'S THE PAST PRESIDENT OF LOS ANGELES COUNTY'S POLICE CHIEF'S  
25 ASSOCIATION AND A LIFETIME MEMBER OF THE CALIFORNIA NARCOTICS



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1 OFFICER'S ASSOCIATION. HE'S ALSO AFFILIATED WITH THE  
2 INTERNATIONAL ASSOCIATION OF CHIEFS OF POLICE AND IS A MEMBER  
3 OF THE BOARD OF DIRECTORS OF L.A. IMPACT. SO, CHIEF, WHO IS  
4 HERE WITH HIS WIFE, ROSE, WE WOULD LIKE TO GIVE YOU THIS  
5 PROCLAMATION AND THANK YOU FOR YOUR SERVICE AND LOOK FORWARD  
6 TO WORKING WITH YOU AND NOW THAT YOU'RE RETIRED. [ APPLAUSE ]

7

8 **CHIEF RONALD INGELS:** THANK YOU, SUPERVISOR ANTONOVICH, FOR  
9 THIS HONOR. IT'S CERTAINLY NICE TO BE RECOGNIZED AFTER 34  
10 YEARS IN LAW ENFORCEMENT. I HAVE HAD THE PLEASURE OF WORKING  
11 WITH PROBABLY ALL OF THE BOARD OF SUPERVISORS AT ONE TIME OR  
12 ANOTHER ON C.C.J.C.C. OR OTHER COMMITTEES AND I'D HAVE TO SAY  
13 THAT PHILOSOPHY SOMETIMES DIFFER BUT ONE THING DOESN'T CHANGE  
14 ABOUT THE BOARD OF SUPERVISORS: YOU RECOGNIZE THE IMPORTANCE  
15 OF LAW ENFORCEMENT AND PUBLIC SAFETY IN GENERAL AND CERTAINLY  
16 YOUR DEDICATION TO MAKE COUNTY-- THE COUNTY OF LOS ANGELES ONE  
17 OF THE SAFEST COUNTIES IN AMERICA, I THINK, IS CERTAINLY  
18 EVIDENT IN MY WORKING RELATIONSHIP WITH ALL OF YOU, AND I WANT  
19 TO THANK ALL OF YOU FOR THAT EFFORT AND YOUR CONTINUED SUPPORT  
20 OF LAW ENFORCEMENT. THANK YOU VERY MUCH. [ APPLAUSE ]

21

22 **SUP. ANTONOVICH:** AND NOW WE HAVE LITTLE BRADLEY, WHO IS A  
23 TERRIER MIX, WHO IS 7 WEEKS OLD, WHO IS LOOKING FOR A HOME. HE  
24 COMES WITH A LITTLE SCARF. HERE'S LITTLE BRADLEY, NAMED AFTER  
25 THE TANK OR THE GENERAL. YOU CAN CALL THE TELEPHONE NUMBER AT



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1 THE BOTTOM OF YOUR TELEVISION SCREEN, (562) 728-4644 OR  
2 ANYBODY IN THE AUDIENCE WHO WOULD LIKE TO ADOPT LITTLE BRADLEY  
3 AND, AS ALWAYS, I'D LIKE TO SAY HE HAS MANY COUSINS AND CLOSE  
4 FRIENDS THAT ARE ALSO WAITING TO FIND A LITTLE HOME. SEE  
5 EVERYBODY? THANK YOU. YOU'RE SO SERIOUS. SO SERIOUS.

6

7 **SUP. MOLINA, CHAIR:** I'M JOINED NOW BY OUR REGISTRAR, CONNY  
8 MCCORMACK, CHRIS HEFRON, DESNI LASIGN AND MICHAEL CLARK, AS  
9 WELL AS DOTS. DOTS IS OUR MASCOT. THE REASON THEY'RE ALL HERE-  
10 - WHY DON'T YOU COME UP HERE AND JOIN ME UP HERE, THE REASON  
11 WE'RE ALL HERE IS BECAUSE WE'RE VERY HONORED THAT THE  
12 REGISTRAR-RECORDER WAS RECENTLY HONORED WITH A VERY  
13 PRESTIGIOUS AWARD, THE COMMUNICATOR CRYSTAL AWARD OF  
14 EXCELLENCE FOR ITS GOT DOTS CAMPAIGN, IN RECOGNITION OF ITS  
15 EXCELLENCE IN COMMUNICATION IN THE COMMUNICATION FIELD. THE  
16 HELP AMERICA VOTE ACT, WHICH ARE GRANT FUNDS THAT WERE MADE  
17 POSSIBLE TO THE REGISTRAR-RECORDER TO CONDUCT A SUCCESSFUL  
18 VOTER OUTREACH CAMPAIGN USING MULTIMEDIA ADVERTISING TO  
19 PROMOTE PUBLIC AWARENESS AND UNDERSTANDING OF OUR NEW INKAVOTE  
20 SYSTEM. AND, OF COURSE, A DALMATIAN PUPPY NAMED DOTS, WHO IS  
21 HERE TODAY, WAS SELECTED AS THE MASCOT, WHO VOTERS CAN EASILY  
22 IDENTIFY AS A SYMBOL OF INKAVOTE. THIS ESTEEMED AWARD OF  
23 EXCELLENT IS THE HIGHEST AWARD GRANTED FROM A FIELD OF 5,000  
24 ENTRIES AND IS PRESENTED TO ENTRANTS WITH THE HIGH ABILITY TO  
25 GET THEIR MESSAGE ACROSS, WHICH DEMONSTRATES THAT THEY ARE



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1 AMONG THE FINEST IN THEIR FIELD. SO WE ARE VERY PROUD TO  
2 PRESENT OUR REGISTRAR WITH A CERTIFICATE AND COMMENDING THEM  
3 FOR AN OUTSTANDING JOB AND WE CONGRATULATE YOUR WHOLE TEAM.  
4 THEY DID A FABULOUS JOB. IT IS VERY, VERY DESERVING. I KNOW  
5 WHEN I WAS OUT THERE, WE WERE PLEASED WHEN DOTS JOINED US AND  
6 SO HE IS A GREAT MASCOT AND YOU'VE GOT A GREAT MESSAGE AND  
7 WE'RE JUST VERY PROUD OF THE WORK THAT YOU DO.  
8 CONGRATULATIONS. [ APPLAUSE ]

9

10 **SUP. MOLINA, CHAIR:** HE'S HIDING!

11

12 **SUP. KNABE:** HE'S TRYING TO BITE THE SCROLL.

13

14 **SUP. MOLINA, CHAIR:** CONNY, WHY DON'T YOU SHARE A COUPLE OF  
15 WORDS.

16

17 **CONNY MCCORMACK:** THANK YOU, SUPERVISOR MOLINA AND ALL THE  
18 SUPERVISORS FOR THIS RECOGNITION. WE REALLY APPRECIATE THIS.  
19 DOTS IS OUR INKAVOTE AMBASSADOR AND SUPERVISOR MOLINA, WHO HAS  
20 WORKED THE POLLS AS A POLL WORKER FOR FOUR ELECTIONS WAS OUT  
21 AT THE POLLS FOR 14 HOURS AND DOTS CAME TO VISIT HER AND WE  
22 HAD SOME GREAT PICTURES OF THAT. THE PUBLIC HAS REALLY ADOPTED  
23 THIS PROGRAM AND EVERYONE IN THE BUILDING, AS WE CAME IN, KNEW  
24 WHO DOTS WAS, AND THEY KNOW TO PUT THAT DOT ON THEIR BALLOT  
25 CARD AND THAT'S THE WHOLE POINT WITH THE EDUCATION CAMPAIGN.



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1 WE WERE VERY THRILLED TO GET A NATIONAL AWARD FOR THIS  
2 CAMPAIGN AND REALLY APPRECIATE THE SUPERVISORS RECOGNIZING US  
3 FOR IT. THANK YOU SO MUCH.

4

5 **SUP. MOLINA, CHAIR:** CONGRATULATIONS. YOU GUYS DID A GREAT JOB.  
6 [ APPLAUSE ]

7

8 **SUP. MOLINA, CHAIR:** VERY GOOD. SUPERVISOR YAROSLAVSKY, YOUR  
9 PRESENTATION.

10

11 **SUP. YAROSLAVSKY:** THANK YOU, MADAM CHAIR. WE'RE VERY PLEASED  
12 THIS MORNING TO, ON BEHALF OF THE COUNTY OF LOS ANGELES AND  
13 ITS 90,000 EMPLOYEES, TO PRESENT TWO CHECKS IN THE AMOUNT OF  
14 \$16,206 EACH, TO THE AMERICAN RED CROSS AND TO THE SALVATION  
15 ARMY. THESE ARE FUNDS THAT WERE DONATED BY COUNTY EMPLOYEES  
16 OVER THE LAST SEVERAL WEEKS, BOTH ACTIVE AND RETIRED COUNTY  
17 EMPLOYEES, TO HELP THE VICTIMS OF THE TSUNAMI IN SOUTHEAST  
18 ASIA. BOTH THE AMERICAN RED CROSS AND THE SALVATION ARMY  
19 CONTINUE TO PROVIDE ASSISTANCE IN MANY WAYS TO THE VICTIMS OF  
20 THIS TERRIBLE NATURAL DISASTER. CONTRIBUTIONS CAME FROM  
21 THROUGHOUT THE COUNTY FAMILY, FROM NEARLY EVERY DEPARTMENT IN  
22 THE COUNTY ORGANIZATION. I THINK ALL OF US WANT TO THANK THE  
23 COUNTY EMPLOYEES FOR THEIR GENEROSITY. THIS IS NOT THE FIRST  
24 TIME THE COUNTY EMPLOYEES HAVE PARTED WITH THEIR OWN RESOURCES  
25 TO HELP IN A CAUSE OF THIS TYPE AND, UNFORTUNATELY, IT WON'T



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1 BE THE LAST THAT WILL BE CALLED UPON TO DO SO BUT THE COUNTY  
2 FAMILY HAS ALWAYS BEEN RESPONSIVE TO PEOPLE IN NEED HERE AT  
3 HOME AND OVERSEAS. I WANT TO ASK DAVID JANSSEN, OUR COUNTY  
4 ADMINISTRATIVE OFFICER, TO JOIN ME AND, SINCE HE HAS THE  
5 CHECKS, WE'RE GOING TO ASK HIM TO JOIN HERE AND I'LL ASK HIM  
6 TO SAY A COUPLE WORDS. THE FIRST PRESENTATION OF THE CHECK IS-  
7 - OF A CHECK IS GOING TO BE MADE TO MAJOR STEVE SMITH, A  
8 DIVISIONAL SECRETARY OF THE SALVATION ARMY. ALL RIGHT. THANK  
9 YOU. I'LL ASK YOU TO SAY A WORD IN A SECOND, SO JUST STAND BY.  
10 AND NOW I WANT TO ASK JILL VALENTE, THE CHAIR OF THE BOARD OF  
11 DIRECTORS, ROGER DIXON, THE CHIEF EXECUTIVE OFFICER, AND H.T.  
12 LINK, WHO IS THE CHIEF COMMUNICATIONS OFFICER FOR THE AMERICAN  
13 RED CROSS, TO ACCEPT THIS CHECK ON BEHALF OF THE COUNTY  
14 FAMILY. YEAH, WE'LL GET A POSED SHOT IN A SECOND. I JUST  
15 WANTED TO GET THE MONEY OUT OF MY HANDS! AND NOW BEFORE I  
16 INTRODUCE REPRESENTATIVES OF THE RED CROSS AND THE SALVATION  
17 ARMY TO SAY A WORD,, I WANT TO ASK DAVID JANSSEN TO SAY A  
18 WORD.

19

20 **C.A.O. JANSSEN:** THANK YOU VERY MUCH, SUPERVISOR. I THINK YOU  
21 SAID IT VERY WELL. COUNTY EMPLOYEES ARE ALWAYS THERE WHEN  
22 THERE'S A NEED FOR MONEY IN ANY CRITICAL SITUATION AND WE ARE  
23 VERY PROUD TO BE PART OF THAT AND VERY PROUD OF THEM. THANK  
24 YOU.

25



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1 **SUP. YAROSLAVSKY:** LET ME FIRST ASK MAJOR SMITH IF YOU WOULD  
2 SAY A WORD ON BEHALF OF THE SALVATION ARMY.

3

4 **MAJOR STEVE SMITH:** I SIMPLY WANT TO SAY THANK YOU TO THE  
5 COUNTY EMPLOYEES FOR THEIR GENEROSITY AND FOR ENABLING US TO  
6 DO THE WORK THAT WE DO TO THE VICTIMS OF THE TSUNAMI. THANK  
7 YOU.

8

9 **SUP. YAROSLAVSKY:** AND JILL VALENTE.

10

11 **JILL VALENTE:** HI, I'M SO GRATEFUL TO ALL OF YOU HERE IN THE  
12 SUPERVISORS OFFICE AND ALSO THE EMPLOYEES FOR THIS CHECK. I  
13 WAS IN WASHINGTON, D.C. LAST WEEK AND HEARD HOW WELL THE  
14 TSUNAMI RELIEF OPERATION IS GOING. WE'RE ALL-- ALL THE  
15 AGENCIES ARE WORKING TOGETHER TO HELP THOSE PEOPLE THAT WERE  
16 AFFECTED BY THE TSUNAMI AND WE CONTINUE TO WORK HERE AT HOME  
17 TO HELP OUR PEOPLE HERE IN LOS ANGELES COUNTY, SO THANK YOU SO  
18 MUCH.

19

20 **SUP. YAROSLAVSKY:** THANK YOU ALL VERY MUCH. STAND BY, MADAM  
21 CHAIR. THAT TAKES CARE OF ME.

22

23 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT CONCLUDES OUR  
24 PRESENTATIONS. SUPERVISOR ANTONOVICH, YOUR SPECIALS FIRST.

25



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1 **SUP. ANTONOVICH:** FIRST I'D LIKE TO MOVE THAT WE ADJOURN IN  
2 MEMORY OF THE FOLLOWING: TED ELIPOLOS, WHO WAS ANTELOPE  
3 VALLEY LEADER FOR A NUMBER OF YEARS, A PIONEER IN THE VALLEY,  
4 HE PASSED AWAY AT HIS LANCASTER HOME OF A CARDIAC COMPLICATION  
5 FOLLOWING A LENGTHY BATTY WITH PARKINSON'S DISEASE. HE WAS 80  
6 YEARS OLD. HE LEAVES HIS WIFE, DIXIE AND HIS CHILDREN, RANDY,  
7 DARTH, AND GREG, THREE BROTHERS, ANDY, CHRIS AND ANGIE AND A  
8 NUMBER OF GRANDCHILDREN AND-- AS WELL. HE WAS A RANCHER, A  
9 REAL ESTATE BROKER, QUITE ACTIVE IN THE REPUBLICAN PARTY,  
10 DIRECTOR OF THE ANTELOPE VALLEY FAIR BOARD FOR A NUMBER OF  
11 YEARS, OF WHICH HIS SON IS NOW SERVING IN THAT CAPACITY, HAS  
12 SERVED IN THE UNITED STATES ARMY. HE WAS A PERSONAL FRIEND. HE  
13 WAS A DEDICATED CHRISTIAN AND GOOD COMMUNITY INDIVIDUAL WHO  
14 WOULD HELP THOSE WHO ARE IN NEED. HE WAS A GREAT ROLE MODEL  
15 AND GOOD FRIEND. THE HONORABLE ARTHUR FLETCHER, WHO WAS THE  
16 FORMER ASSISTANT SECRETARY OF LABOR UNDER PRESIDENT NIXON.  
17 ALSO HE WAS THE-- DEvised THE FIRST PROGRAM TO HELP MINORITIES  
18 BECOME IN BUSINESS, AND THAT WAS TO REVISE THE PHILADELPHIA  
19 PLAN. HE WAS LATER ADVISOR TO PRESIDENT GERALD FORD, RONALD  
20 REAGAN AND GEORGE HERBERT BUSH, WHO APPOINTED HIM TO THE  
21 COMMISSION ON CIVIL RIGHTS AND HE ALSO SERVED AS AN ASSISTANT  
22 SECRETARY OF LABOR UNDER PRESIDENT RONALD REAGAN. AND, AS AN  
23 EXECUTIVE DIRECTOR OF THE UNITED NEGRO COLLEGE FUND IN THE  
24 EARLY 1970S, HE PHRASE THE COIN WHICH IS USED TODAY IN THEIR  
25 FUNDRAISING, "A MIND IS A TERRIBLE THING TO WASTE." HE WAS 80



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1 YEARS OLD AND REMAINED ACTIVE IN THE POLITICAL PROCESS WITH  
2 THE REPUBLICAN PARTY ALL THESE YEARS SERVING AS CHAIRMAN OF  
3 COMMITTEE FOR BUSH'S ELECTION, ET CETERA. BUT HE WAS A GOOD  
4 ROLE MODEL. LEONARD ALLEN GOLDMAN, A LONG-TIME LOS ANGELES  
5 LAWYER AND PHILANTHROPIST, PASSED AWAY. HE FOUNDED THE ARMY  
6 KAREN CANCER FUND FOR CHILDREN IN MEMORY OF THEIR DAUGHTER,  
7 AMIE KAREN, WHO HAD DIED OF CANCER AS A CHILD AND ALSO HE WAS  
8 ON THE BOARD OF CAMP MAX STRAUSS, WHICH IS IN GLENDALE, UP IN  
9 THE HILLS WHERE WE LIVE. IT'S A RESIDENTIAL SUMMER CAMP FOR  
10 UNDERPRIVILEGED CHILDREN, PRIMARILY FROM SINGLE PARENT HOMES.  
11 KIYOSHI "JIMMY" MURAKAWA, WHO PASSED AWAY AT THE AGE OF 87  
12 AFTER AN EIGHT YEAR BATTLE WITH CANCER. HE WAS BORN IN LOS  
13 ANGELES, EDUCATED IN JAPAN, DEDICATED HIMSELF TO CULTIVATING  
14 FLOWERS, SELLING HIS FLOWERS TO DEALERS FROM COAST TO COAST.  
15 HE WAS HONORED BY THE CONSULATE FOR HIS CONTRIBUTIONS TO THE  
16 PROFESSION AND HIS COMMUNITY, A LEADER IN THE JAPANESE-  
17 AMERICAN COMMUNITY WORKING THROUGH THE YAMAGUCHI, KENJIN-KAI  
18 AND OTHER LOCAL ORGANIZATIONS. HE WAS CELEBRATED BY THE  
19 COMMUNITY IN 1999, NISEI WEEK FESTIVAL, AS THE PARENT OF THE  
20 YEAR. DORRANCE STALVEY, COMPOSER, AWARD-WINNING MUSIC DIRECTOR  
21 AT THE LOS ANGELES COUNTY MUSEUM OF ART. AND A FRATERNITY  
22 BROTHER, A CLASSMATE, A GOOD FRIEND, NED VAN RENSSELAER, WHO  
23 PASSED AWAY JULY 18TH, YESTERDAY AT 10:00 A.M. IN THE MORNING.  
24 HE WAS A BROTHER OF CAPPА PHI SIGMA, SIGMA NU FRATERNITY,  
25 SUCCESSFUL BUSINESSMAN. HE'S SURVIVED BY HIS WIFE, CAROL, WHO



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1 IS COMMISSIONER ON THE ASSESSMENT APPEALS BOARD. IT WAS A  
2 SHOCK AND HE LEAVES HIS WIFE, CAROL, AND THREE GROWN CHILDREN.  
3 SO I MOVE THAT WE ADJOURN IN MEMORY OF THOSE, MADAM CHAIR.

4

5 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

6

7 **SUP. ANTONOVICH:** AND THEN ON ITEM NUMBER 61-A.

8

9 **SUP. MOLINA, CHAIR:** ON 61-A?

10

11 **SUP. ANTONOVICH:** YES. I HAVE AN AMENDMENT. IT APPEARS FROM THE  
12 DEPARTMENT OF HEALTH SERVICES AUDIT THAT THE PHYSICIANS'  
13 SCHEDULES ARE NOT BEING ADJUSTED TO ACCURATELY REFLECT DOCTORS  
14 ARE ACTUALLY AT THE HOSPITAL PROVIDING CARE AND, AS WE FOUND  
15 IN THAT EXPOSE, AND WE HAD ONE WHO WAS IN THE ANTELOPE VALLEY  
16 AT HIS OFFICE BEING PAID AT KING DREW. ANOTHER IN, I BELIEVE,  
17 WAS IN TORRANCE, THE SAME PROBLEM. THE AUDITOR FOUND NO  
18 EVIDENCE OR ANY MECHANISM TO COMPARE THE HOURS ON THE INVOICES  
19 TO THE HOURS ACTUALLY WORKED. AND THE QUESTION I WOULD LIKE TO  
20 ASK THE DEPARTMENT, IF THEY HAVE A REPRESENTATIVE HERE.

21

22 **SUP. MOLINA, CHAIR:** IS THE DEPARTMENT OF HEALTH SERVICES HERE?  
23 IF THEY'D JOIN US, PLEASE. THE DEPARTMENT'S NOT HERE. DO YOU  
24 WANT TO HOLD OFF ON THAT?

25



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1 **SUP. ANTONOVICH:** WHY DON'T WE, THEN, PUT IT ON HOLD UNTIL...

2

3 **SUP. MOLINA, CHAIR:** UNTIL THEY GET HERE. VERY GOOD. ALL RIGHT.  
4 WE'LL PUT THAT ON HOLD.

5

6 **SUP. ANTONOVICH:** AND THEN ON ITEM NUMBER 24.

7

8 **SUP. MOLINA, CHAIR:** ITEM 24, WE HAVE ONE SPEAKER. I'LL CALL  
9 HIM UP. MARK GAMBLE, IF YOU'D JOIN US, PLEASE.

10

11 **SUP. ANTONOVICH:** THIS IS THE PROPOSAL TO INCREASE THE  
12 ASSESSMENT ON TRAUMA CARE ON THE PROPERTY TAX RATE. THE  
13 QUESTION, DO WE HAVE-- IS CAROL MEYER HERE?

14

15 **SUP. MOLINA, CHAIR:** IS MISS MEYER HERE? SHE'S ON HER WAY.

16

17 **MARK GAMBLE:** I KNOW SHE'S GOING TO BE HERE.

18

19 **SUP. MOLINA, CHAIR:** DO YOU WANT TO HOLD OFF ON THAT ITEM AS  
20 WELL?

21

22 **SUP. ANTONOVICH:** OKAY.

23

24 **SUP. MOLINA, CHAIR:** MARK, WE'LL CALL YOU BACK.

25



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1 **MARK GAMBLE:** VERY GOOD, THANK YOU.

2

3 **SUP. MOLINA, CHAIR:** THANK YOU. ALL RIGHT.

4

5 **SUP. ANTONOVICH:** ITEM NUMBER 46.

6

7 **SUP. MOLINA, CHAIR:** ITEM 46, WAS HELD FOR THE PUBLIC. RICHARD.  
8 MR. ROBINSON, PLEASE JOIN US.

9

10 **RICHARD ROBINSON:** MADAM PRESIDENT, MEMBERS, RICHARD ROBINSON,  
11 NEIGHBORHOOD ORGANIZER. IN THE THIRD. THE 7-STAR MOTEL, ROOM  
12 NUMBER 104, AT 1730 NORTH LA BREA, BECAUSE THERE'S 1,908,550--  
13 WHAT WOULD THAT BE? THAT WOULD BE ONE-- A QUARTER OF-- 25% OF  
14 THAT WOULD BE ABOUT \$500,000. SO THESE MONEYS, WITHIN SHERIFF  
15 BACA'S DEPARTMENT, WILL SEND A CLEAR MESSAGE THAT YOU ARE  
16 CONCERNED ABOUT THE STATE OF THE ART OF LAW ENFORCEMENT, VIS-  
17 A-VIS HIGH TECHNOLOGY. MA'AM, I LIVE IN A MOTEL SURROUNDED BY  
18 PROSTITUTES AND DRUG DEALERS. THIS TASK FORCE, ITS HIGH  
19 TECHNOLOGY, WILL HELP TO ENABLE THE TAIWANESE OWNER, ROBERT,  
20 TO UTILIZE HIS VERY SOPHISTICATED SURVEILLANCE VIDEOGRAPHS. IT  
21 WILL HELP TO ENABLE THE TAIWANESE OWNER TO UTILIZE HIS VERY  
22 SOPHISTICATED SURVEILLANCE EQUIPMENT. NOW THAT TAIWAN AND  
23 CHINA ARE HELPING ME TO CLEAN UP THAT PROPERTY, MAYTAG, ONE OF  
24 MY STEPMOTHER'S CONCERNS MAY TAG CHINA FOR ITS NEW  
25 HEADQUARTERS. YOUR APPROVAL OF THIS RECOMMENDATION WILL



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1 EXPEDITE THE PROCESS OF CLEANING UP THE COUNTY. I AM IN FAVOR  
2 BECAUSE THE EFFECT OF ITS PASSAGE, THIS RECOMMENDATION-- THIS  
3 RECOMMENDATION, WHEN PASSED, WILL SEND A CLEAR LAW ENFORCEMENT  
4 MESSAGE. WHAT WE HAVE FROM THE STATE, GOVERNOR SCHWARZENEGGER,  
5 IS 1,908,550 DOLLARS. THAT'S ABOUT 2-1/2 MILLION BUCKS. THANK  
6 YOU.

7

8 **SUP. MOLINA, CHAIR:** THANK YOU, MR. ROBINSON. THE ITEM IS  
9 BEFORE US.

10

11 **SUP. ANTONOVICH:** MOVE IT.

12

13 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
14 BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED  
15 ON ITEM NUMBER 46.

16

17 **SUP. ANTONOVICH:** THAT'S ALL I HAVE.

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT. I HAVE SOME ADJOURNMENTS. FIRST  
20 OF ALL, I'D LIKE TO ASK THAT WE ADJOURN IN MEMORY OF JUAN  
21 BENITEZ. HE SERVED AS A.D.A. COORDINATOR FOR THE DEPARTMENT OF  
22 PARKS AND RECREATION. JUAN IS LONG REMEMBERED FOR HIS CARING  
23 AND COMPASSIONATE MANNER. WE WANT TO EXTEND OUR HEARTFELT  
24 CONDOLENCES TO ALL WHO WORKED WITH HIM AS WELL AS HIS FAMILY,  
25 SO I'D LIKE TO ADJOURN IN HIS MEMORY. I'M ALSO ASKING THAT WE



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1 ADJOURN IN MEMORY OF CONCEPCION AURORA HERNANDEZ. SHE IS THE  
2 MOTHER OF ANTONIO HERNANDEZ, WHO IS THE FORMER CONSUL-GENERAL  
3 OF MALDEF AND THE CURRENT PRESIDENT OF THE CALIFORNIA  
4 COMMITTEE FOUNDATION. SHE WAS ALMOST 101 BEFORE SHE PASSED  
5 AWAY, SHE WAS JUST A LITTLE SHORT OF IT BUT SHE HAD A VERY,  
6 VERY GOOD LIFE AND WE WANT TO EXTEND OUR DEEPEST CONDOLENCES  
7 TO ANTONIA AND HER ENTIRE FAMILY. SO ORDERED ON THOSE  
8 ADJOURNMENTS. I'M GOING TO CALL UP ITEM NUMBER-- I THINK IT'S  
9 33. THAT'S CORRECT, ITEM 33. AND THE REASON I'M CALLING IT UP  
10 IS THAT I'D LIKE TO INTRODUCE AN AMENDMENT TO IT. I THINK  
11 WE'VE HAD PROBLEMS ON THIS PARTICULAR CONTRACT BECAUSE THE  
12 REALITY IS THERE ARE MANY INSTANCES AND WHILE WE HAVE A BIDDER  
13 THAT IS BIDDING FOR SOME REASON THAT IT IS-- THE COMPANY IS  
14 BOUGHT BY SOMEONE ELSE AND THEN WE START EXPERIENCING  
15 COMPLICATIONS, AS WE HAVE IN THIS CONTRACT. I'M NOT OPPOSED TO  
16 THE EXTENSION BUT I DO THINK WE NEED TO ADDRESS THIS ISSUE AND  
17 FIGURE OUT HOW WE'RE GOING TO DEAL WITH IT BECAUSE WE DON'T  
18 WANT TO GO THROUGH THIS AGAIN. SO I'LL HAVE MY STAFF PASS OUT  
19 THE AMENDMENT AND I'LL READ IT IN. THE CONTRACT EXTENSION WITH  
20 THE ACCELA FOR EDAPT'S HIGHLIGHTS THE POTENTIAL PROBLEMS THE  
21 COUNTY MIGHT EXPERIENCE WITH COMPANIES BIDDING ON A COUNTY  
22 INFORMATION TECHNOLOGY CONTRACT AND ARE ACQUIRED BY ANOTHER  
23 FIRM DURING THE BIDDING AND NEGOTIATION PROCESS. THE COUNTY  
24 DOES NOT CURRENTLY HAVE A FORMAL POLICY OR PROCEDURE IN  
25 DEALING WITH SUCH SITUATIONS. I AM ASKING THE BOARD TO DIRECT



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1 THE C.A.O., OUR COUNTY COUNSEL, AS WELL AS OUR CHIEF  
2 INFORMATION OFFICER TO REPORT BACK WITHIN 60 DAYS WITH A  
3 POLICY FOR EVALUATING COMPANIES THAT ARE IN THE PROCESS OF  
4 BIDDING OR NEGOTIATING ON AN I.T. CONTRACT WHICH ARE BEING  
5 MERGED OR BEING ACQUIRED BY ANOTHER FIRM. I DON'T KNOW IF THIS  
6 HAPPENS IN OTHER AREAS OF CONTRACTS BUT IT DOES-- IT DID  
7 CREATE A COMPLICATION HERE AND WE ARE STILL TRYING TO ADDRESS  
8 IT. SO HOPEFULLY, WITH THOSE THREE DEPARTMENTS GETTING  
9 TOGETHER, YOU ALL CAN FIGURE OUT A SOLUTION AND PRESENT IT  
10 BACK TO US. SO THAT IS THE AMENDMENT.

11

12 **SUP. ANTONOVICH:** CAN WE ALSO HAVE MONTHLY REPORTS ON THE  
13 PROCESS WHEN IT IS APPROVED.

14

15 **SUP. MOLINA, CHAIR:** ONCE WE GET WHATEVER IT IS IN 60 DAYS,  
16 WE'LL REPORT AS TO-- OKAY. WE CAN DO THAT, WE CAN AMEND-- BUT  
17 THAT'S ONCE WE GET THE PROCESS.

18

19 **SUP. ANTONOVICH:** RIGHT.

20

21 **SUP. MOLINA, CHAIR:** VERY GOOD. ALL RIGHT. LET'S SEE.

22

23 **C.A.O. JANSSEN:** CAROL MEYERS IS HERE NOW, SUPERVISOR, ON ITEM  
24 24.

25



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1 **SUP. MOLINA, CHAIR:** ON ITEM 24, VERY GOOD. THEN WE'RE GOING TO  
2 ASK SUPERVISOR ANTONOVICH HAD HELD THIS ITEM, THIS IS ITEM  
3 NUMBER 24, IF WE COULD HAVE CAROL JOIN US. MARK, YOU WANTED TO  
4 COME UP AS WELL. PLEASE JOIN US. ON THAT ITEM, AS TO WHO IT'S  
5 BEEN SECONDED BY...

6

7 **SUP. YAROSLAVSKY:** SECOND.

8

9 **SUP. MOLINA, CHAIR:** THERE WE GO.

10

11 **SUP. ANTONOVICH:** CURRENTLY, MISS MEYERS, THERE'S \$12 MILLION  
12 IN THE MEASURE B CONTINGENCY FUND. WITH THAT SURPLUS, WHY ARE  
13 THEY ASKING FOR AN INCREASE IN THE TAX?

14

15 **CAROL MEYERS:** WE ARE-- CONTRACT WITH THE TRAUMA CENTERS, THE  
16 PRIVATE TRAUMA CENTERS EXPIRED ON JUNE 30TH. WE-- THE TRAUMA  
17 CENTERS REQUESTED AN EXTENSION BECAUSE WE'RE IN THE PROCESS OF  
18 FINALIZING THE MEDI-CAL MATCH, SO WE NEED DOLLARS TO NEGOTIATE  
19 WITH THE PRIVATE TRAUMA CENTERS TO DEAL WITH THE INCREASED  
20 HEALTHCARE COSTS THAT THEY HAVE EXPERIENCED.

21

22 **SUP. ANTONOVICH:** HOW DO YOU PROPOSE TO SPEND THE \$12 MILLION?  
23 IS IT ALL THROUGH JUST CONTRACT NEGOTIATIONS?

24



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1 **CAROL MEYERS:** WELL, WE'RE IN THE PROCESS OF NEGOTIATING. WE  
2 DON'T HAVE THE EXACT DOLLARS THAT THE PRIVATE TRAUMA CENTERS  
3 ESTIMATE WILL BE PROJECTED FOR THE NEXT THREE TO FIVE YEARS,  
4 HOWEVER LONG WE DO THIS CONTRACT. SO, YOU KNOW, THOSE \$12  
5 MILLION ARE NOT ONGOING DOLLARS. THAT IS A, YOU KNOW, LEFTOVER  
6 ALLOCATION AND, ONCE WE ALLOCATE THOSE DOLLARS, THERE WOULD BE  
7 NOTHING LEFT FOR FUTURE YEARS.

8

9 **SUP. ANTONOVICH:** THE PROPOSED INCREASE IS APPROXIMATELY \$15  
10 MILLION. WOULD ANY OF THAT BE USED TO EXPAND TRAUMA SERVICES  
11 IN THE EAST SAN GABRIEL OR ANTELOPE VALLEYS?

12

13 **CAROL MEYERS:** IF A HOSPITAL IN THE EAST SAN GABRIEL, ANTELOPE  
14 VALLEYS WOULD STEP UP TO BE A TRAUMA CENTER, WE WOULD BE RIGHT  
15 THERE HELPING THEM DO THAT. THE SUPERVISORS, ALL OF YOU, HAVE  
16 SUPPORTED THAT. SO FAR, WE HAVE NOT HAD A HOSPITAL STEP UP TO  
17 DO THAT AND WE ARE WORKING WITH THE KEY HOSPITALS ON A  
18 CONSTANT BASIS.

19

20 **SUP. ANTONOVICH:** CURRENTLY, THE 24-HOUR, SEVEN DAYS A WEEK AIR  
21 TRANSPORT COVERAGE FOR ANTELOPE VALLEY IS-- HAS BEEN  
22 IMPLEMENTED BUT NOT FOR THE EAST SAN GABRIEL VALLEY. WOULD ANY  
23 OF THE \$12 MILLION THAT YOU CURRENTLY HAVE OR THE ADDITIONAL  
24 14.7 MILLION THAT'S BEING REQUESTED BE USED TO DEDICATE AIR  
25 TRANSIT SERVICE TO THE EAST SAN GABRIEL VALLEY FULL TIME?



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1

2 **CAROL MEYERS:** L.A. COUNTY FIRE HAS 24-HOUR CAPABILITY TO THE  
3 EAST SAN GABRIEL VALLEY BUT THEY ARE NOT PHYSICALLY IN THE  
4 EAST SAN GABRIEL VALLEY 24 HOURS A DAY, SO I COULDN'T ANSWER  
5 WHETHER OR NOT THEY COULD PHYSICALLY BE THERE 24 HOURS A DAY  
6 BUT THEIR ACCESS IS QUITE GOOD. THE FIRE CHIEF WOULD HAVE TO  
7 ANSWER THAT QUESTION FOR US.

8

9 **SUP. ANTONOVICH:** DO WE KNOW...

10

11 **SUP. YAROSLAVSKY:** CAN I-- MR. ANTONOVICH, JUST ON THAT POINT,  
12 I'M CONFUSED. HE SAID ONE THING, YOU SAID A LITTLE BIT OF  
13 DIFFERENT THING. WE ARE PAYING FOR 24-HOUR AIR COVERAGE IN THE  
14 EAST SAN GABRIEL VALLEY, ARE WE NOT?

15

16 **CAROL MEYERS:** YES, WE ARE AND WE HAVE THAT BUT THEY'RE NOT  
17 PHYSICALLY LOCATED 24-HOURS A DAY.

18

19 **SUP. YAROSLAVSKY:** I NOW UNDERSTAND THAT BUT THAT'S NOT-- IN  
20 HIS QUESTION, THE IMPLICATION, I DON'T REMEMBER EXACTLY HOW HE  
21 PHRASED IT, WAS THAT THE EAST SAN GABRIEL VALLEY DOESN'T HAVE  
22 IT.

23

24 **SUP. MOLINA, CHAIR:** DOESN'T HAVE COVERAGE. IT DOES HAVE  
25 COVERAGE.



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The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** IT DOES HAVE COVERAGE.

3

4 **CAROL MEYERS:** IT DOES HAVE COVERAGE.

5

6 **SUP. YAROSLAVSKY:** IT HAS THE SAME COVERAGE THAT THE ANTELOPE  
7 VALLEY HAS, EXCEPT THAT PHYSICALLY THE AIRCRAFT MAY NOT BE  
8 PARKED THERE BUT IT'S FREQUENTLY IN THE AIR.

9

10 **CAROL MEYERS:** PHYSICALLY, THEY'RE IN THE ANTELOPE VALLEY,  
11 THAT'S CORRECT.

12

13 **SUP. YAROSLAVSKY:** OKAY.

14

15 **SUP. ANTONOVICH:** BUT THE FACT THAT THEY'RE NOT PARKED THERE,  
16 IS THERE A REQUEST TO HAVE THEM PARKED THERE SO THAT THEY HAVE  
17 ACCESS AS THEY DO IN THE ANTELOPE VALLEY?

18

19 **CAROL MEYERS:** I'M AFRAID WE'D HAVE TO ANALYZE THAT. I'M NOT  
20 SURE OF THE PHYSICAL LOCATION WHERE THEY SIT 12 HOURS DURING  
21 THE DAY IS CAPABLE OF A NIGHT LOCATION, SO WE WOULD HAVE TO  
22 ANALYZE THAT.

23

24 **SUP. ANTONOVICH:** OKAY. AND HOW MUCH FUNDING IS NEEDED TO COVER  
25 ALL OF THE TRAUMA AND EMERGENCY SERVICES IN THE COUNTY?



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1

2 **CAROL MEYERS:** WELL, WE CURRENTLY HAVE BUDGETED, MARK, FOR THE  
3 PRIVATE TRAUMA SERVICES, HOW MUCH? 39 MILLION.

4

5 **C.A.O. JANSSEN:** 39.5.

6

7 **CAROL MEYERS:** WE DON'T KNOW WHAT THE INCREMENTAL COSTS ARE  
8 GOING TO BE FOR THE NEXT THREE TO FIVE YEARS OF A CONTRACT  
9 THAT WE ARE IN THE PROCESS OF NEGOTIATING AND WE ARE WAITING  
10 FOR THE HOSPITALS TO GIVE US THE EXACT DIRECT AND INDIRECT  
11 COST THAT THEY PROJECT, SO I DON'T KNOW THAT. IN TERMS OF OUR  
12 COUNTY HOSPITALS, 146 MILLION IS ALLOCATED TO OUR COUNTY  
13 HOSPITALS FOR TRAUMA AND EMERGENCY SERVICES. WE DO NOT  
14 SEPARATE OUT TRAUMA FROM EMERGENCY FOR OUR COUNTY HOSPITALS.

15

16 **SUP. ANTONOVICH:** IS THERE A STRATEGIC PLAN FOR THE PROPOSED  
17 FUNDS RECEIVED THROUGH THIS PROPOSAL?

18

19 **CAROL MEYERS:** NO, I WOULD SAY THERE'S NOT A STRATEGIC PLAN.

20

21 **SUP. ANTONOVICH:** AND THIS PROPOSAL WOULD BE BACK BEFORE THE  
22 BOARD IN 12 MONTHS IF-- WHETHER IT'S APPROVED TODAY OR NOT  
23 APPROVED, IS THAT CORRECT?

24



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1 **CAROL MEYERS:** YES, YES. IT'S IMPORTANT TO UNDERSTAND WE CAN  
2 NEVER GO BACK AND GET WHAT WOULDN'T BE APPROVED TODAY BUT THAT  
3 DOES NOT IN ANY WAY PRECLUDE US FROM BRINGING THIS SAME  
4 PROPOSAL FORWARD NEXT YEAR.

5

6 **SUP. ANTONOVICH:** MY CONCERN IS WE DON'T HAVE A STRATEGIC PLAN  
7 AND, BECAUSE OF THAT, TO APPROVE THIS INCREASE WOULD BE  
8 PREMATURE AT THIS TIME. THOSE ARE MY CONCERNS.

9

10 **CAROL MEYERS:** YEAH. RESPECTFULLY, SUPERVISOR, WE DID SPEND AN  
11 ADDITIONAL \$10 MILLION THIS LAST YEAR BECAUSE OF THE CHANGES  
12 IN OUR TRAUMA SYSTEM TO ADD CALIFORNIA AND ST. FRANCIS  
13 EXPANDING. THOSE WERE \$10 MILLION THAT WE DIDN'T EXPECT TO  
14 SPEND IN OUR BUDGET SO WE DON'T KNOW EXACTLY WHAT THE FUTURE  
15 WILL HOLD.

16

17 **SUP. ANTONOVICH:** THANK YOU.

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT. SUPERVISOR BURKE, THEN  
20 SUPERVISOR YAROSLAVSKY.

21

22 **SUP. BURKE:** YES. I'D LIKE TO GET A BETTER UNDERSTANDING. THE  
23 PROJECTED FUND BALANCE, AT THE END OF THE YEAR, IS THAT 20.8  
24 MILLION? IS THAT CORRECT?

25



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1 **CAROL MEYERS:** THE PROJECTED. IN THE BUDGET, IT'S 12 MILLION  
2 BUT THE PROJECTED FOR THOSE AREAS WHERE WE MAY NOT SPEND IS  
3 20.

4  
5 **SUP. BURKE:** AND THEN THE LEGISLATURE, AS I UNDERSTAND, JUST  
6 APPROPRIATED, WHAT WAS IT, 10 MILLION, OF WHICH WE GET A  
7 PORTION OF THAT?

8  
9 **CAROL MEYERS:** THAT'S CORRECT, FOR TRAUMA.

10

11 **SUP. BURKE:** NOW, I DON'T UNDERSTAND WHAT YOU SAY AS FAR AS  
12 NEXT YEAR. DOES-- THIS GOES ON-- WHEN WE VOTE TODAY, THIS GOES  
13 ON THE PROPERTY TAX, RIGHT, FOR NEXT YEAR?

14

15 **CAROL MEYERS:** CORRECT.

16

17 **SUP. BURKE:** AND THEN ARE YOU SAYING THAT YOU THEN COME BACK  
18 AGAIN NEXT YEAR FOR ANOTHER INCREASE? I DIDN'T UNDERSTAND WHAT  
19 YOU WERE SAYING.

20

21 **CAROL MEYERS:** THE MEASURE B RESOLUTION ALLOWS THE BOARD TO  
22 INCREASE THE MEASURE B BY THE C.P.I., WHICH IS A MEASURE OF  
23 THE COSTS OF HEALTHCARE AND OTHER GOODS. IT ALLOWS THE BOARD  
24 TO DO THAT EVERY YEAR AND THE C.P.I. IS A MEASUREMENT, IT'S  
25 DONE BY THE FEDERAL GOVERNMENT, IT'S A MEASUREMENT OF WHAT



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1 INCREASE HAS BEEN EXPERIENCED IN MEDICAL CARE AS WELL AS OTHER  
2 GOODS AND SERVICES TO A HOUSEHOLD OVER THE PRIOR YEAR.

3

4 **SUP. BURKE:** SO THE WAY I...

5

6 **C.A.O. JANSSEN:** SUPERVISOR, I MAY ADD, BECAUSE I THINK I KNOW  
7 THE CONFUSION. IF YOU DON'T DO IT THIS YEAR, THE IMPACT WOULD  
8 BE THE LOSS OF \$15.6 MILLION FOR THIS YEAR. NEXT YEAR, IF THEY  
9 CAME BACK, THEY WOULD-- THE C.P.I. WOULD BE A GREATER NUMBER,  
10 SO YOU CAN CAPTURE BACK TO THE BASE YEAR BUT YOU WOULD LOSE  
11 ONE YEAR OF FUNDING.

12

13 **SUP. BURKE:** YOU'D LOSE THE 15 MILLION?

14

15 **C.A.O. JANSSEN:** CORRECT.

16

17 **SUP. BURKE:** SEE, THE THING THAT I'M REALLY, I'M VERY CONFUSED  
18 ABOUT IS IT'S PROJECTED A 20-MILLION-DOLLAR FUND BALANCE, BUT  
19 THEN YOU DON'T SEEM TO BE SURE EXACTLY WHERE IT IS AND WHETHER  
20 OR NOT-- WHEN IS THE LAST TIME THAT WE CAN PASS THIS, THE LAST  
21 DATE?

22

23 **CAROL MEYERS:** IT'S MY UNDERSTANDING, ACCORDING TO THE AUDITOR-  
24 CONTROLLER, IT'S AUGUST 9TH IS WHEN WE CAN PASS IT TO BE ON



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1 THE TAX BILL FOR THIS YEAR AND THEN AGAIN IT WOULD-- YOU COULD  
2 DO IT AGAIN NEXT YEAR.

3

4 **SUP. BURKE:** AND THIS IS APPROXIMATELY \$30 FOR EACH THOUSAND  
5 SQUARE FEET, RIGHT?

6

7 **CAROL MEYERS:** NO. IT'S-- NO. IT'S THREE-- \$3.75 FOR A 1,500-  
8 SQUARE-FOOT HOME.

9

10 **SUP. BURKE:** \$3.25...

11

12 **CAROL MEYERS:** \$3.75 FOR A YEAR FOR A 1,500-SQUARE-FOOT HOME.

13

14 **SUP. BURKE:** \$3.25. NOT \$3.25 PER-SQUARE-FOOT?

15

16 **CAROL MEYERS:** NO. \$3.75 FOR A HOME OF AN AVERAGE 1,500 SQUARE  
17 FEET.

18

19 **SUP. YAROSLAVSKY:** IT'S 20-- IT'S ONE QUARTER OF A CENT PER  
20 SQUARE FOOT.

21

22 **CAROL MEYERS:** YES.

23

24 **SUP. YAROSLAVSKY:** SO IT'S-- MADAM CHAIR, I-- I'M NOT PREPARED  
25 TO VOTE ON THIS TODAY AND I DON'T KNOW WHETHER I WOULD BE BY



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1 AUGUST 9TH OR NOT BUT I DO BELIEVE THAT IT IS INCUMBENT UPON  
2 THE COUNTY AND ITS E.M.S. SYSTEM TO-- I THINK MR. ANTONOVICH  
3 IS RIGHT, THAT THERE NEEDS TO BE A PLAN FIRST. IT SOUNDS TO ME  
4 LIKE ASK THE BOARD OF SUPERVISORS TO MAXIMIZE THE AMOUNT OF  
5 REVENUE WE CAN GET OUT OF MEASURE B AND THEN WE'LL DECIDE HOW  
6 TO SPEND IT. I DON'T THINK THAT'S BEING FAITHFUL TO THE VOTERS  
7 WHO APPROVED THIS. I HAVE NO PROBLEM IF WE WERE RUNNING OUT OF  
8 MONEY, VOTING FOR A RAISE, FOR AN INCREASE, TO KEEP THE TRAUMA  
9 CENTER AND THE E.M.S. SYSTEM, OUR E.M.S. SYSTEM GOING. I DO  
10 HAVE A PROBLEM WHEN WE HAVE THE MONEY AND WHEN YOU HAVE A  
11 SURPLUS RIGHT NOW IN THIS ACCOUNT, WHICH IS TEMPORARY, BUT  
12 IT'S A SURPLUS AT THIS TIME AND NO PLAN ON HOW TO SPEND IT.  
13 SO, FOR EXAMPLE, IF YOU DID HAVE, AND I KNOW YOU'VE BEEN  
14 TRYING, IF YOU DID HAVE A HOSPITAL IN THE EAST SAN GABRIEL  
15 VALLEY OR THE POMONA VALLEY THAT OFFERED ITSELF UP AS A TRAUMA  
16 CENTER, WE'D HAVE TO COME UP WITH A BIG CHUNK OF CHANGE AND  
17 THAT WOULD BE WORTH IT IF WE NEEDED THE MONEY. AS WE NEEDED TO  
18 DURING THE M.L.K. SITUATION WHEN WE CLOSED THAT TRAUMA CENTER,  
19 WE HAD TO BUY MORE TRAUMA SERVICE IN THE VICINITY. BUT I DON'T  
20 THINK WE'RE IN THAT SITUATION RIGHT NOW AND YOU HAVE NOT MADE  
21 THAT CASE TODAY. ALL YOU'VE MADE, AND I APPRECIATE THE  
22 HOSPITAL COUNSEL'S REQUEST FOR THE RAISE AND THE MINUTE WE  
23 RAISE IT, THERE ARE CONSTITUENT MEMBERS ARE GOING TO BE  
24 KNOCKING ON OUR DOOR, AS THEY ALREADY HAVE, SAYING, "WE WANT  
25 THAT RAISE, WE WANT THAT INCREASE." I THINK THERE NEEDS TO BE



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1 A PLAN BASED ON NEED, OUR NEED AND THE REGION'S NEED, TO SEE  
2 HOW WE'RE GOING TO APPROPRIATE THAT. I DON'T THINK-- MAYBE YOU  
3 CAN DO THAT IN THE NEXT TWO OR THREE WEEKS AND GIVE US A SENSE  
4 OF HOW YOU PLAN TO SPEND IT OR MAYBE WE JUST OUGHT TO WAIT  
5 UNTIL NEXT YEAR. WE LOSE, WHAT IS IT, \$7 MILLION...

6

7 **CAROL MEYERS:** 14.

8

9 **SUP. YAROSLAVSKY:** THAT'S A TWO-YEAR...

10

11 **CAROL MEYERS:** NO, ONE YEAR.

12

13 **SUP. YAROSLAVSKY:** A QUARTER CENT RAISES 14 MILLION?

14

15 **CAROL MEYERS:** YES.

16

17 **SUP. YAROSLAVSKY:** FOR THIS YEAR?

18

19 **CAROL MEYERS:** YES.

20

21 **SUP. YAROSLAVSKY:** IT RAISES IT FOR THIS YEAR, BECAUSE YOU'RE  
22 GETTING TWO YEARS' WORTH, IS THAT WHAT YOU'RE ASKING? YOU'RE  
23 RAISING IT-- THAT'S THE MAXIMUM YOU COULD RAISE. YOU DIDN'T  
24 RAISE IT LAST YEAR, SO YOU'RE RAISING LAST YEAR'S C.P.I. AND  
25 THIS YEAR'S C.P.I.?



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1

2 **CAROL MEYERS:** RIGHT.

3

4 **SUP. YAROSLAVSKY:** NEXT YEAR, YOUR C.P.I. WON'T BE 14 MILLION  
5 IF YOU RAISE IT 14 MILLION THIS YEAR, ASSUMING IT'S THE SAME  
6 C.P.I., IT WILL BE ABOUT 7.

7

8 **CAROL MEYERS:** YES.

9

10 **SUP. YAROSLAVSKY:** SO IT'S ABOUT 7 MILLION A YEAR. SO YOU'VE  
11 LOST, IF YOU DON'T APPROVE IT TODAY, YOU'VE LOST 14 MILLION  
12 BUT, NEXT YEAR, IF YOU HAD TO, YOU COULD RAISE 21 MILLION IF  
13 THE C.P.I. REMAINED THE SAME, FOR THE SAKE OF ARGUMENT, YOU  
14 COULD RAISE 21 MILLION. WHAT YOU WILL HAVE LOST IS THE ABILITY  
15 TO COLLECT IN THE PREVIOUS YEARS. SO IT'S NOT AS THOUGH YOU  
16 ARE WITHOUT ANY OPTIONS HERE AND I REALLY AM-- I JUST FEEL A  
17 PARTICULAR RETICENCE TO APPROVE AN INCREASE WHEN I DON'T KNOW  
18 WHAT IT'S GOING FOR AND I KNOW WHAT IT WILL GO FOR IF WE  
19 APPROVE IT TODAY, YOU'LL APPROVE THE MAXIMUM AND THEN IT WILL  
20 BE A FEEDING FRENZY AND EVERYBODY IS GOING TO WANT TO COME IN  
21 AND WANT A PIECE OF THE ACTION. AND I DON'T THINK THAT'S AN  
22 INTELLIGENT WAY TO APPROACH THIS. I THINK THE MORE INTELLIGENT  
23 WAY IS, IF YOU KNOW WHAT YOU NEED, IF THERE'S A-- I WON'T  
24 MENTION ANY FACILITIES BUT IF THERE'S A FACILITY THAT WE HAVE  
25 A OWNERSHIP IN OR IF WE HAVE AN INTEREST IN, THEN-- AND IT HAS



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1 DIFFICULTIES, THEN, AS WE DID IN THE M.L.K. SITUATION, THEN  
2 LET'S MOVE ON THAT BUT I DON'T KNOW IF YOU CAN-- I WOULD ASK  
3 THIS-- WHAT IS TWO WEEKS FROM TODAY? IT WOULD BE AUGUST 2ND?  
4 DO WE HAVE A FIVE MEMBER BOARD ON AUGUST THE 2ND?

5

6 **SUP. MOLINA, CHAIR:** YES, WE DO.

7

8 **SUP. YAROSLAVSKY:** LET ME JUST TRY THUS OUT. I WOULD MOVE THAT  
9 WE PUT THIS OVER 'TIL AUGUST THE 2ND. IN THE MEANTIME, ASK THE  
10 STAFF, IF THEY CAN, TO DEVELOP AN EXPENDITURE PLAN AND, YOU  
11 KNOW, FOR PRESENTATION TO US BEFORE THEN SO THAT WE CAN  
12 CONTEMPLATE IT AND THEN FOR CONSIDERATION ON AUGUST THE 2ND.

13

14 **SUP. MOLINA, CHAIR:** ALL RIGHT. THERE'S A MOTION TO CONTINUE  
15 THIS ITEM. SUPERVISOR KNABE?

16

17 **SUP. KNABE:** YEAH, I'LL SUPPORT THE MOTION. I MEAN, I WAS  
18 PREPARED TO VOTE "NO" TODAY, I MEAN. AND, AGAIN, YOU KNOW, TO  
19 COME TO US WITHOUT SOME FORM OF A PLAN ON HOW TO SPEND THIS  
20 MONEY JUST REALLY OPENS US UP TO, AS ZEV MENTIONED, MANY  
21 LETTERS AND PHONE CALLS AND EVERYTHING ELSE THAT MAY HAPPEN  
22 AND I JUST-- WHETHER A STRATEGIC PLAN OR NOT, JUST SOME SORT  
23 OF PLAN, INSTEAD OF JUST ASKING US, YOU KNOW, FOR MORE MONEY  
24 WITHOUT KNOWING WHERE IT'S GOING AND WHAT IT'S GOING TO  
25 ACCOMPLISH, I WASN'T PREPARED TO SUPPORT. BUT I WILL SUPPORT



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1 THE OPPORTUNITY FOR YOU TO COME BACK WITH A PLAN IN A COUPLE  
2 OF WEEKS.

3

4 **CAROL MEYERS:** WE APPRECIATE THAT.

5

6 **SUP. BURKE:** I WOULD ALSO LIKE TO ASK THAT THE WAY IT APPEARS  
7 IN THE AGENDA, IT SAYS RATE OF 25 100THS OF A CENT IMPROVE  
8 SQUARE FOOT TO A RATE OF \$3.25 PER IMPROVED SQUARE FOOT BUT  
9 WHAT YOU'RE SAYING IS \$3.25...

10

11 **SUP. YAROSLAVSKY:** NO, NO, IT'S NOT THREE DOLLARS. IT'S 3.25  
12 CENTS.

13

14 **SUP. BURKE:** LET ME FINISH READING IT. OKAY. KEEP READING. JUST  
15 KEEP READING.

16

17 **SUP. YAROSLAVSKY:** ON THE AGENDA?

18

19 **SUP. BURKE:** YES.

20

21 **SUP. YAROSLAVSKY:** IT SAYS TO A TOTAL RATE OF 3.25 CENTS PER  
22 IMPROVED SQUARE FOOT AS AUTHORIZED UNDER THE PROVISIONS OF  
23 MEASURE B.

24



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1 **SUP. BURKE:** BUT WHAT YOU'RE SAYING IS IT'S 1,500 SQUARE FEET,  
2 IMPROVED-- 1,500 SQUARE FEET, NOT PER SQUARE FOOT.

3

4 **CAROL MEYERS:** IT'S \$3.25 PER SQUARE FOOT...

5

6 **SUP. YAROSLAVSKY:** I THINK 1,500 SQUARE FEET IS THE AVERAGE  
7 HOUSE.

8

9 **CAROL MEYERS:** IT'S AN AVERAGE HOUSE.

10

11 **SUP. YAROSLAVSKY:** SO THAT'S WHAT SHE WAS USING AS AN AVERAGE.

12

13 **SUP. BURKE:** BUT WHAT IT SAYS HERE IS IT SAYS TO A TOTAL RATE  
14 OF \$3.25 PER...

15

16 **SUP. YAROSLAVSKY:** NO, IT'S NOT DOLLARS. IT'S CONFUSING.

17

18 **SUP. BURKE:** I'M SORRY. \$3.25.

19

20 **SUP. YAROSLAVSKY:** NO, 3.25 CENTS.

21

22 **SUP. BURKE:** OKAY. ALL RIGHT. OKAY.

23

24 **SUP. YAROSLAVSKY:** YOU KNOW, IN THE FUTURE-- AND SHE'S RIGHT  
25 BECAUSE I HAVE THE SAME-- YOU SHOULD-- THE WAY YOU DO IT IN



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1 ARITHMETIC, IS DOLLAR SIGN, POINT 325 OR POINT 0325, WHATEVER  
2 IT IS. THAT'S CONSISTENT, BECAUSE OTHERWISE IT JUST LOOKS LIKE  
3 SOMEBODY DROPPED A DOLLAR SIGN.

4

5 **SUP. BURKE:** YEAH, OKAY, ALL RIGHT.

6

7 **SUP. MOLINA, CHAIR:** OKEY DOKEY. OKAY, WE'RE GETTING THAT  
8 CLARIFICATION.

9

10 **SUP. KNABE:** WE GOT OUR MATH LESSON FOR THE DAY. POINT 0325,  
11 WAY TO GO.

12

13 **SUP. MOLINA, CHAIR:** MARK, DO YOU WANT TO HOLD OFF ON YOUR  
14 TESTIMONY OR DO YOU WANT TO SHARE?

15

16 **MARK GAMBLE:** I'LL HOLD OFF ON MOST OF IT BUT I DO WANT TO TALK  
17 ABOUT THE EAST SAN GABRIEL VALLEY, BECAUSE THERE'S A COMPONENT  
18 THERE THAT'S NOT JUST THE HOSPITALS, IT'S ALSO THE PHYSICIAN  
19 SPECIALISTS AND IT'S GETTING THEM INTERESTED IN PARTICIPATING  
20 IN A TRAUMA PROGRAM. THE SPECIALISTS THROUGHOUT THE REST OF  
21 THE COUNTY ARE IN SHORT SUPPLY AS WELL, SO HOSPITAL COULD WANT  
22 TO OPEN UP THAT TRAUMA CENTER OUT THERE BUT IF THEY CAN'T GET  
23 AN ORTHOPEDIC SURGEON OR A NEUROSURGEON TO PARTICIPATE IN THE  
24 TRAUMA PROGRAM, THEY'RE NOT GOING TO BE ABLE TO DO IT. SO THAT  
25 HAS TO BE PART OF THE STRATEGIC PLANNING PROCESS...



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1

2 **SUP. KNABE:** BUT, MARK, WOULDN'T-- AS PART OF THAT STRATEGIC  
3 PLAN, THOUGH, WOULDN'T-- THERE SHOULD BE SOME INTEREST FROM A  
4 FACILITY.

5

6 **MARK GAMBLE:** CORRECT.

7

8 **SUP. KNABE:** RIGHT.

9

10 **SUP. MOLINA, CHAIR:** WE ALWAYS NEED THAT FIRST.

11

12 **MARK GAMBLE:** WELL, IN TWO WEEKS, WE'LL...

13

14 **SUP. MOLINA, CHAIR:** BUT, AT THE SAME TIME, IT HAS TO-- THERE  
15 HAS TO BE SOME EFFORT TO CREATE A COLLABORATION FOR IT TO WORK  
16 BECAUSE, EVEN WITH THESE FACILITIES BEING INTERESTED, THERE  
17 ARE THESE ISSUES THAT WE STILL HAVE TO ADDRESS.

18

19 **CAROL MEYERS:** THE PHYSICIAN ISSUE IS THE MAJOR ONE, AS  
20 SUPERVISOR MOLINA...

21

22 **SUP. KNABE:** WELL, I KNOW, BUT, I MEAN, THE FACT IS, IF THE  
23 MONEY WAS GOING TO THOSE SPECIALISTS FOR A FACILITY IN EAST  
24 SAN GABRIEL VALLEY, IT MAKES IT A LOT EASIER TO SUPPORT THAN  
25 JUST A STRAIGHT RAISE. THAT'S MY POINT.



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1

2 **SUP. MOLINA, CHAIR:** WELL, AGAIN, THAT'S WHAT THEY WORK ON AND,  
3 YOU'RE RIGHT, WE'LL SEE IF WE CAN GET A STRATEGY IN PLACE.  
4 VERY GOOD.

5

6 **CAROL MEYERS:** WE'LL DO THAT.

7

8 **SUP. MOLINA, CHAIR:** VERY GOOD. THANK YOU VERY MUCH. THAT ITEM  
9 IS CONTINUED FOR TWO WEEKS. ALL RIGHT. SUPERVISOR BURKE, YOUR  
10 SPECIALS.

11

12 **SUP. BURKE:** ALL RIGHT. I MOVE THAT, WHEN WE ADJOURN TODAY, WE  
13 ADJOURN IN MEMORY OF MISS LEE WARRICK, A MEMBER OF THE 1950  
14 GROUP, THE DRINKARD SINGERS, MEMBERS LEE DRINKARD, HER SISTER,  
15 EMILY DRINKARD, AND JUDY CLAY PASSED AWAY IN NEW YORK. SHE IS  
16 THE BELOVED MOTHER OF LEGENDARY RECORDING ARTIST, DIONNE  
17 WARWICK AND DEEDEE WARWICK. AND DORRANCE STALVEY, THE LOS  
18 ANGELES MUSEUM OF ART AWARD-WINNING MUSIC DIRECTOR AND  
19 COMPOSER PASSED AWAY JULY 10TH OF LUNG CANCER. HE WAS 74. IN  
20 1971, HE SUCCEEDED LAWRENCE MARTIN AS ARTISTIC DIRECTOR OF THE  
21 MONDAY EVENING CONCERTS. IN 1981, MR. STALVEY BECAME DIRECTOR  
22 OF MUSIC PROGRAMS AT LACMA. HE AND THE MUSEUM RECEIVED SIX  
23 AWARDS FOR ADVENTUROUS PROGRAMMING FOR THE AMERICAN SOCIETY OF  
24 COMPOSERS, AUTHORS AND PUBLISHERS, THE MOST RECENT IN 2004. IN  
25 HONOR OF MR. STALVEY'S UPCOMING 75TH BIRTHDAY IN AUGUST 2005,



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1 SEVERAL PROGRAMS DURING THE SESSION THAT ENDED IN MAY INCLUDED  
2 MANY OF HIS COMPOSITIONS. HE WILL BE MISSED BY THE ENTIRE  
3 LACMA FAMILY AND BY ALL THOSE WHO ENJOYED THE MUSIC HE  
4 PRESENTED. HE'S SURVIVED BY HIS WIFE, VALERIE STALVEY, AND HIS  
5 TWO CHILDREN, JESS AND LISA STALVEY. AND ROBERT SOBIESZEK, A  
6 LONG TIME CURATOR OF PHOTOGRAPHY AT THE LOS ANGELES COUNTY  
7 MUSEUM. HE TOOK A FLEDGLING COLLECTION IN NEW DIRECTIONS IN  
8 ADVENTUROUS SHOWS, THEY EXPANDED THE BOUNDARIES OF WHAT COULD  
9 BE CONSIDERED FINE ART PHOTOGRAPHY. HE PASSED AWAY ON FRIDAY,  
10 JULY 15TH, AT THE AGE OF 62 AFTER A LONG BATTLE WITH CANCER.

11

12 **SUP. KNABE:** I WANT TO BE INCLUDED ON THAT AS WELL.

13

14 **SUP. BURKE:** HE'S SURVIVED BY HIS WIFE, SARA LEE. I'D LIKE TO  
15 ALSO ADJOURN IN MEMORY OF ARTHUR FLETCHER. I THINK THAT  
16 SUPERVISOR ANTONOVICH, DID HE INCLUDE ARTHUR FLETCHER? YES.  
17 BUT, YOU KNOW, HE WAS WIDELY REGARDED AS THE FATHER OF  
18 AFFIRMATIVE ACTION, AND HE PASSED AWAY TUESDAY, JULY 12TH, AT  
19 THE AGE OF 80. HE WAS ASSISTANT SECRETARY OF LABOR UNDER  
20 PRESIDENT NIXON, AND HE DEvised FIRST SUCCESSFUL ENFORCEMENT  
21 FOR AFFIRMATIVE ACTION KNOWN AS THE REVISED PHILADELPHIA PLAN.  
22 IT REQUIRED EMPLOYEES DOING BUSINESS WITH THE GOVERNMENT TO  
23 SET TIMETABLES FOR HIRING MINORITIES AND WAS LATER AMENDED TO  
24 INCLUDE WOMEN. IT BECAME THE BLUEPRINT FOR AFFIRMATIVE ACTION  
25 PROGRAMS. HE ADVISED THREE MORE REPUBLICAN PRESIDENTS, GERALD



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1 FORD, RONALD REAGAN AND GEORGE BUSH. GEORGE BUSH APPOINTED HIM  
2 TO THE U.S. COMMISSION ON CIVIL RIGHTS WHICH HE CHAIRED FROM  
3 1990 THROUGH 1933[SIC]. HE SERVED IN WORLD WAR II UNDER  
4 GENERAL PATTON. IN 1950, HE BRIEFLY A DEFENSIVE END FOR THE  
5 L.A. RAIDERS AND BALTIMORE COLTS. HE ALSO SERVED AS EXECUTIVE  
6 DIRECTOR OF THE UNITED NEGRO COLLEGE FUND IN THE '70S. HE'S  
7 SURVIVED BY HIS WIFE OF 41 YEARS, BERNICE HASSAN-FLETCHER,  
8 THREE CHILDREN AND NUMEROUS GRANDCHILDREN AND GREAT-  
9 GRANDCHILDREN. AND MS. CARLA MARTIN MOORE, WHO PASSED AWAY ON  
10 SUNDAY, JULY 10TH. MS. MOORE WAS THE DIRECTOR OF MUSIC  
11 DIRECTOR AT ST. PAUL BAPTIST CHURCH SINCE 1958. SHE IS  
12 DAUGHTER OF THEIR LEGENDARY GOSPEL SINGER, SALLY MARTIN. IN  
13 HER OWN RIGHT, CORA MARTIN MOORE IS A MUSIC LEGEND WHO HAS  
14 WRITTEN MANY GOSPEL SONGS, RECORDED ALBUMS AND APPEARED WITH  
15 SUCH NOTABLES AS NAT KING COLE AND RAY CHARLES. SHE'S SURVIVED  
16 BY HER CHURCH FAMILY AND PASTOR DR. JOEL ANTHONY WARD. AND  
17 JAMES HASKINS, BLACK HISTORY AUTHOR, WHO WROTE MORE THAN 100  
18 BOOKS ABOUT KEY MOMENTS IN AFRICAN AMERICAN HISTORY AND THE  
19 BLACK POLITICIANS, SOCIAL REFORMERS, ARTISTS AND ATHLETES WHO  
20 ROSE IN PROMINENCE ALONG THE WAY. HE PASSED AWAY RECENTLY IN  
21 NEW YORK OF COMPLICATIONS FROM EMPHYSEMA AT THE AGE OF 63.  
22 HE'S SURVIVED BY HIS WIFE, TWO DAUGHTERS AND A SON. AND JULIUS  
23 WESSON, LONG-TIME RESIDENT OF THE SECOND DISTRICT, WHO  
24 ATTENDED JEFFERSON HIGH SCHOOL IN HIS YOUTH WHERE HE MET THE  
25 LOVE OF HIS LIFE, MARIE. HE WAS A RETIRED EMPLOYEE OF THE



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1 UNION PACIFIC RAILROAD WHERE HE LOVED TO TAKE HIS FAMILY ON  
2 OUTINGS. HE WAS A FAMILY MAN WHO ENJOYED JAZZ, TENNIS AND  
3 HUMOROUS AND LIVELY CONVERSATION. HE LOVED TO TRAVEL AND  
4 LISTEN TO HIS EXTENSIVE MUSIC COLLECTION. HE WAS  
5 AFFECTIONATELY KNOWN AS POPS TO HIS GRANDCHILDREN AND FAMILY  
6 MEMBERS. HE LEAVES TO CHERISH HIS MEMORY HIS WIFE, MARIE  
7 WESSON, DAUGHTERS: DENISE EVANS AND JAMIE WESSON, SON: JULIUS  
8 C. WESSON; GRANDCHILDREN, MICHELLE EVANS, SCOTT EVANS, AND  
9 ANNE WESSON; SISTER-IN-LAW, PAT MILLER AND SON-IN-LAW IRWIN S.  
10 EVANS, ALONG WITH MANY RELATIVES AND FRIENDS.

11

12 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS, I'M  
13 SORRY.

14

15 **SUP. BURKE:** I DON'T HAVE ANY OTHER ITEMS TO BRING UP.

16

17 **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY, YOUR SPECIALS?

18

19 **SUP. YAROSLAVSKY:** MADAM CHAIR, I'D LIKE TO ASK THAT WE ADJOURN  
20 IN MEMORY OF ROBERT SOBIESZEK, A LONG-TIME...

21

22 **SUP. BURKE:** I JUST DID THAT.

23

24 **SUP. YAROSLAVSKY:** OH, YOU DID? OH, YOU JUST DID THAT. WELL,  
25 ALL RIGHT. LET ME JOIN YOU ON THAT. HE PASSED AWAY AFTER A



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1 LONG BOUT WITH CANCER AND HE WAS REALLY A FIXTURE AT THE L.A.  
2 COUNTY MUSEUM OF ART AS THE CURATOR FOR PHOTOGRAPHY AND HAD A  
3 TREMENDOUS IMPACT ON THE PHOTOGRAPHY DISCIPLINE AT LACMA. I'M  
4 SORRY TO SAY THAT I THINK, WITH HIS PASSING, THE WAY THINGS  
5 ARE GOING AT THE MUSEUM, THAT PHOTOGRAPHY MAY ALSO TAKE A BACK  
6 SEAT, WHICH I HOPE WILL BE REASSESSED BY THE NEW LEADERSHIP AT  
7 THE MUSEUM. BUT THAT'S FOR ANOTHER DAY. IT WILL BE A GREAT  
8 LOSS TO THE MUSEUM. I HAVE A MOTION I WANT TO READ IN FOR NEXT  
9 WEEK AND THIS COMES UNDER THE CATEGORY OF INVITATION AS THE  
10 BEST, SINCEREST FORM OF FLATTERY AND I THINK THE CITY OF LOS  
11 ANGELES HAS DONE A VERY GOOD THING IN THE LAST WEEK AND I WANT  
12 TO ASK THAT WE LOOK INTO IT AS WELL. THE COUNTY OF LOS ANGELES  
13 IS ONE OF THE NATION'S GEOGRAPHICALLY LARGEST COUNTIES,  
14 ENCOMPASSING OVER 4,000 SQUARE MILES, 88 CITIES, THE DESERT,  
15 THE MOUNTAINS, THE PACIFIC COAST AND A MULTITUDE OF  
16 COMMUNITIES AND NEIGHBORHOODS IN BETWEEN. WHILE THIS  
17 GEOGRAPHIC DIVERSITY GIVES THE REGION UNIQUENESS AND VIBRANCY,  
18 IT ALSO TENDS TO HAMPER CITIZEN PARTICIPATION IN COUNTY  
19 GOVERNMENT. IF CITIZENS WISH TO TESTIFY BEFORE THIS BOARD OF  
20 SUPERVISORS, THEY MUST COME TO THE HALL OF ADMINISTRATION,  
21 WHICH MAY BE AS MUCH AS A ONE OR TWO-HOUR DRIVE AND EVEN  
22 LONGER COMMUTE ON PUBLIC TRANSIT. WHILE BOARD OF SUPERVISORS  
23 MEETINGS ARE CARRIED LIVE ON THE INTERNET AND A TELEPHONE  
24 LISTENING LINE AND A REBROADCAST ON TELEVISION, MEMBERS OF THE  
25 PUBLIC MUST BE PRESENT IN ORDER TO TESTIFY AND PARTICIPATE



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1 DIRECTLY BEFORE THEIR ELECTED OFFICIALS. THE CITY OF LOS  
2 ANGELES RECENTLY VOTED TO ALLOW VIDEO CONFERENCING  
3 PARTICIPATION AT CITY COUNCIL MEETINGS FROM REMOTE LOCATIONS  
4 ACROSS THE CITY. THE FIRST VIDEO CONFERENCING SITE WILL BE  
5 AVAILABLE TO THE PUBLIC AT VAN NUYS CITY HALL. HAVING THE  
6 ABILITY TO VIDEO CONFERENCE TESTIMONY FROM DIFFERENT LOCATIONS  
7 THROUGHOUT THE COUNTY WILL GIVE MEMBERS OF THE PUBLIC THE  
8 OPPORTUNITY TO PROVIDE INPUT ON MATTERS THAT AFFECT THEM AND  
9 THEIR COMMUNITIES WITHOUT THE LONG DRIVE DOWNTOWN. BY MAKING  
10 OUR MEETINGS MORE ACCESSIBLE, WE WILL HAVE THE ABILITY TO TAKE  
11 IN A BROADER POINT OF VIEW FROM ALL CORNERS OF THE COUNTY. I  
12 THEREFORE MOVE THAT THE BOARD DIRECT THE DIRECTOR OF INTERNAL  
13 SERVICES, WITH THE ASSISTANCE OF THE CHIEF ADMINISTRATIVE  
14 OFFICER, THE EXECUTIVE OFFICER, AND OTHER NECESSARY  
15 DEPARTMENTS TO PREPARE A PLAN FOR PROVIDING VIDEO CONFERENCING  
16 TECHNOLOGY AT ONE SITE IN EACH SUPERVISORIAL DISTRICT IN ORDER  
17 TO PERMIT MEMBERS OF THE PUBLIC TO TESTIFY BEFORE THE BOARD  
18 FROM REMOTE LOCATIONS AND TO REPORT TO THE BOARD WITHIN 60  
19 DAYS WITH A PLAN FOR IMPLEMENTATION, INCLUDING COSTS, PROPOSED  
20 REMOTE VIDEO CONFERENCING SITES AND NECESSARY POLICIES AND  
21 PROCEDURES. I DON'T KNOW IF WE HAVE TO POST THIS FOR NEXT  
22 WEEK, RAY, OR IF THIS IS A REPORT BACK.

23

24 **SUP. ANTONOVICH:** LET ME SAY, WE ALREADY HAVE THAT REPORT, I  
25 BELIEVE, BECAUSE IF YOU REMEMBER WHEN I ASKED THAT WE BE ABLE



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1 TO MEET ONCE A MONTH IN EACH DIFFERENT SUPERVISORIAL DISTRICT,  
2 THE C.I.O. CAME BACK WITH THAT REPORT AND THAT WAS PART OF  
3 THAT REPORT, SO WE COULD ASK JON FULLINWIDER TO COME UP NOW IF  
4 HE WANTS...

5

6 **SUP. YAROSLAVSKY:** MAYBE WE COULD RATCHET IT UP WITH AN  
7 IMPLEMENTATION PLAN AND COSTS ASSOCIATED WITH IT. I DON'T  
8 RECALL SEEING THE REPORT BUT I'M SURE, IF IT'S THERE, IT'S  
9 THERE. AND MAYBE WE DON'T NEED TO TAKE 60 DAYS, SO MAYBE WE  
10 CAN GET IT IN 30...

11

12 **SUP. ANTONOVICH:** YEAH, IT SHOULDN'T TAKE-- IT'S ALREADY  
13 PREPARED, DAVID, YOU REMEMBER VAGUELY, I THINK.

14

15 **SUP. YAROSLAVSKY:** WELL, LET'S MOVE WITH IT.

16

17 **C.A.O. JANSSEN:** YEAH, WE'VE TALKED ABOUT THIS FOR SOME TIME.

18

19 **SUP. KNABE:** WELL, I THINK IT WAS JUST A SUGGESTION WE DO THAT.  
20 I DON'T THINK THERE'S ANY PLAN.

21

22 **C.A.O. JANSSEN:** I DON'T KNOW THAT THERE'S AN IMPLEMENTATION TO  
23 PLAN.

24

25 **SUP. ANTONOVICH:** NO, THEY DREW UP...



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1

2 **SUP. YAROSLAVSKY:** I DON'T RECALL AN IMPLEMENTATION PLAN OR A  
3 COST ASSOCIATED WITH IT.

4

5 **SUP. ANTONOVICH:** ...A REPORT ON THAT.

6

7 **C.A.O. JANSSEN:** THE TECHNOLOGY IS CERTAINLY AVAILABLE, NOT  
8 VERY COSTLY. IT WOULD PROBABLY BE THE STAFFING OF EACH OF THE  
9 SITES BUT WE'LL WORK ON AN IMPLEMENTATION PLAN RIGHT AWAY.

10

11 **SUP. YAROSLAVSKY:** ALL RIGHT. WELL, WHY DON'T WE MAKE IT 30  
12 DAYS, I'LL MODIFY THIS, IN 30 DAYS AND IT'S A REPORT BACK. CAN  
13 WE JUST...

14

15 **SUP. MOLINA, CHAIR:** SO YOU WANT TO DO A REPORT BACK AND  
16 THEN...

17

18 **SUP. YAROSLAVSKY:** IN 30 DAYS.

19

20 **SUP. MOLINA, CHAIR:** ALL RIGHT. THERE'S NO OBJECTION TO THAT,  
21 RIGHT?

22

23 **SUP. YAROSLAVSKY:** AND THEN I DON'T THINK WE HAVE TO POST IT.  
24 THANK YOU. I DON'T THINK I WAS HOLDING ANYTHING, WAS I? NO.  
25 THAT'S IT FOR ME.



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1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. SUPERVISOR KNABE, YOUR  
3 SPECIALS.

4

5 **SUP. KNABE:** THANK YOU, MADAM CHAIR. FIRST I ASK THAT WE  
6 ADJOURN IN THE MEMORY OF MARTHA SHEA MCDOWELL. SHE IS THE  
7 MOTHER OF MY EL SEGUNDO MAYOR, KELLY MCDOWELL. SHE PASSED AWAY  
8 AT THE AGE OF 80. SHE WAS A FORMER PUBLIC RELATIONS EXECUTIVE  
9 FOR "THE WASHINGTON POST", A REPORTER FOR THE "CHICAGO DAILY  
10 NEWS" AND FACULTY MEMBER AT THE UNIVERSITY OF-- OF THE  
11 MISSOURI SCHOOL OF JOURNALISM. SHE WAS VERY ACTIVE IN  
12 COMMUNITY AFFAIRS BACK EAST AND VERY ACTIVE IN REPUBLICAN  
13 POLITICS AND STARTED HER OWN PUBLIC RELATIONS, POLITICAL  
14 CONSULTING FIRM YEARS AGO. SHE'S SURVIVED BY HER FOUR  
15 CHILDREN, KELLY, TINA, JOSEPH, AND ROBERT AND THREE  
16 GRANDCHILDREN, KELLY, GRIFFIN, AND MARY SHEA. SHE WILL BE  
17 MISSED BY ALL. ALSO WE ADJOURN IN THE MEMORY OF LOWELL GRAHAM,  
18 A RESIDENT OF PALOS VERDES WHO RECENTLY PASSED AWAY AT THE AGE  
19 OF 67. HE WAS A VERY SUCCESSFUL ATTORNEY WHO WAS VERY ACTIVE  
20 IN HIS CHURCH IN ROLLING HILLS ESTATES, VERY INVOLVED WITH THE  
21 REPUBLICAN PARTY AND WAS SUPERVISOR DANA'S FIRST CAMPAIGN  
22 TREASURER. HE LOVED PENINSULA FOOTBALL, HIGH SCHOOL FOOTBALL  
23 AND HE WAS AN ANNOUNCER THERE FOR 12 YEARS. HE WAS A GREAT GUY  
24 AND WILL BE MISSED BY ALL.

25



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1 SUP. ANTONOVICH: PUT ME ON THAT ONE.

2

3 SUP. KNABE: OKAY. ALSO THAT WE ADJOURN IN MEMORY OF ABRAHAM  
4 SOLOW, WHO PASSED AWAY RECENTLY. HE IS SURVIVED BY HIS SISTER,  
5 FAYE, HIS TWO CHILDREN, DAVID AND RACHEL, AND HIS FIVE  
6 GRANDCHILDREN. AND, AGAIN, AS WAS MENTIONED, I WANT TO JOIN IN  
7 ROBERT SOBIESZEK, GREAT GUY OVER THERE AT THE MUSEUM. GREAT  
8 HISTORY. ALSO THAT WE ADJOURN IN MEMORY OF WALTER HETZ, WHO  
9 PASSED AWAY AFTER A LONG-TERM ILLNESS. HE WAS A OCEAN  
10 LIFEGUARD WHO RETIRED IN 1993 AFTER 45 YEARS OF SERVICE AND  
11 WAS A RESIDENT OF REDONDO BEACH, AND WE WANT TO EXTEND OUR  
12 CONDOLENCES TO HIS FAMILY AND FRIENDS. ALSO THAT WE ADJOURN IN  
13 MEMORY OF MR. DICK FRIEND, WHO PASSED AWAY AT THE AGE OF 75.  
14 HE'S A LONG BEACH NATIVE. HE WAS VERY INVOLVED IN PUBLIC  
15 SAFETY, EMERGENCY PREPAREDNESS DURING WORLD WAR II. HE OFTEN  
16 SERVED AS A VOLUNTEER FIREFIGHTER DURING TIMES WHEN OFFICIALS  
17 WERE SHORTHANDED. HE, IN 1967, THE LOS ANGELES COUNTY FIRE  
18 CHIEF RECRUITED HIM TO BECOME THE AGENCY SPOKESPERSON. HE WAS  
19 ALSO A CONSULTANT FOR THE 1970'S MEDICAL "EMERGENCY" DRAMA ON  
20 T.V. HE'S SURVIVED BY HIS DAUGHTERS LINDA AND LAURA, BROTHER,  
21 DR. JAMES FRIEND AND MANY NIECES AND NEPHEWS. AND THEN ALSO  
22 THAT WE ADJOURN IN THE MEMORY OF ROBERT MCGUIRE, JR., RESIDENT  
23 OF NORTHRIDGE, PASSED AWAY AT THE AGE OF 94. HE WAS THE CHIEF  
24 PILOT OF OPERATION MAGIC CARPET, WHICH EVACUATED MORE THAN



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1 40,000 JEWISH REFUGEES FROM YEMEN TO THE NEWLY CREATED STATE  
2 OF ISRAEL BETWEEN '48 AND 1950.

3

4 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

5

6 **SUP. KNABE:** AND I'M NOT HOLDING ANYTHING, EITHER.

7

8 **SUP. MOLINA, CHAIR:** ALL RIGHT. I DON'T KNOW IF THE DEPARTMENT  
9 OF HEALTH SERVICES IS HERE FOR OUR 11:00 REPORT BUT, IF THEY  
10 ARE, IF THEY'D JOIN US, WE'D APPRECIATE IT.

11

12 **SUP. ANTONOVICH:** DO YOU HAVE YOUR AMENDMENT?

13

14 **SUP. MOLINA, CHAIR:** AND YOU ALSO HAVE ITEM 61.

15

16 **SUP. KNABE:** YOU KNOW WHAT? DID SOMEBODY SAY THEY HELD 61-A?  
17 DID YOU THAT ALREADY?

18

19 **SUP. ANTONOVICH:** NO, NO, WE'RE WAITING FOR DR. GARTHWAITE...

20

21 **SUP. MOLINA, CHAIR:** NO, THAT'S THE ONE THAT WE'RE WAITING FOR  
22 THE DEPARTMENT OF HEALTH SERVICES, SO WE CAN DO S-1 AND 61-A  
23 AT THE SAME TIME, IF THAT'S NOT A PROBLEM. IS DR. GARTHWAITE  
24 HERE? AND MISS ROBERTSON? DR. GARTHWAITE, WE WANTED TO START



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1 WITH ITEM 61-A, WHICH IS THE RECOMMENDATION THAT WAS SUBMITTED  
2 BY SUPERVISOR KNABE.

3

4 **SUP. ANTONOVICH:** MADAM CHAIR, DR. GARTHWAITE, THE AUDIT REPORT  
5 ON PHYSICIANS' SCHEDULES ARE NOT BEING ADJUSTED TO ACCURATELY  
6 REFLECT WHETHER DOCTORS ARE ACTUALLY AT THE HOSPITAL PROVIDING  
7 CARE AND THE AUDITOR FOUND NO EVIDENCE OR ANY MECHANISM TO  
8 COMPARE THE HOURS ON THE INVOICES TO THOSE HOURS ACTUALLY  
9 WORKED. WERE PHYSICIAN MANAGERS AT KING DREW ABLE TO SIGN OFF  
10 ON INVOICES WITHOUT VERIFYING ACTUAL HOURS WORKED AT THE SITE?

11

12 **DR. THOMAS GARTHWAITE:** THEY SIGN OFF PRESUMABLY BECAUSE  
13 THEY'VE BEEN VERIFYING IT BUT I WOULD SAY THAT THE RIGOR OF  
14 THAT PROCESS OF HOW THEY VERIFY IT PROBABLY VARIES BY  
15 INDIVIDUAL MANAGER AND THERE MAY OR MAY NOT BE A WRITTEN  
16 RECORD. FOR INSTANCE, IN THE EMERGENCY ROOM, THERE'S A  
17 SCHEDULE THAT'S KEPT AND IT APPEARS THAT THE INDIVIDUALS DO  
18 COME AND WORK BASED ON THAT SCHEDULE. HOWEVER, THERE ARE  
19 HOURS, IN THE TOTAL HOURS THAT THEY'RE BEING REIMBURSED THAT  
20 AREN'T ON THAT SCHEDULE, THAT THEY'VE ATTRIBUTED TO RESEARCH  
21 AND EDUCATION, WHICH WE FOUND TO BE INAPPROPRIATE.

22

23 **SUP. ANTONOVICH:** THE AUDIT REPORT INDICATED THAT THE CONTRACTS  
24 FOR THE EMERGENCY ROOM PHYSICIANS WERE ESTABLISHED TO COMPLY  
25 WITH THE ACCREDITATION COUNCIL GRADUATE MEDICAL EDUCATION



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1 REQUIREMENTS. THE ACADEMIC PROGRAMS ARE DREW UNIVERSITY'S  
2 RESPONSIBILITY. WHY WASN'T THIS FIXED IN THE AFFILIATION  
3 AGREEMENT THAT WE HAD NEGOTIATED IN 2004?

4

5 **DR. THOMAS GARTHWAITE:** I THINK UNTIL THE AUDITS WERE DONE AND  
6 THE HOURS ARE ADDED UP AND IT WAS DETERMINED THAT SOME OF THE  
7 HOURS THAT WERE BEING PAID OUT OF THE PHYSICIAN CONTRACTS WERE  
8 ACTUALLY ACADEMIC HOURS, ACCORDING TO THE DEPARTMENT HEAD,  
9 THAT WE THOUGHT THAT THE CONTRACT PHYSICIANS WERE NOT DOING  
10 ACADEMICS, ONLY THE FULL-TIME COUNTY EMPLOYEES WERE DOING THE  
11 ACADEMICS, SO THAT THE MONEY IN THE DREW CONTRACT WAS REALLY  
12 THERE ASSIGNED TO THE FULL-TIME COUNTY EMPLOYEES, NOT TO THE  
13 CONTRACTED EMPLOYEES. WE'VE SINCE STOPPED THE REIMBURSEMENT  
14 FOR ACADEMIC HOURS IN THAT CONTRACT AND ARE PAYING ONLY  
15 EMERGENCY ROOM PHYSICIANS ONLY FOR THEIR CLINICAL TIME AS THEY  
16 COVER THE EMERGENCY ROOM.

17

18 **SUP. ANTONOVICH:** I WOULD JUST AMEND SUPERVISOR KNABE'S MOTION  
19 THAT THE BOARD ALSO DIRECT THE DIRECTOR OF HEALTH TO ESTABLISH  
20 A METHOD TO COMPARE THE HOURS ON CONTRACTED PHYSICIAN INVOICES  
21 TO THE HOURS ACTUALLY WORKED WITH APPROPRIATE APPROVALS AND  
22 OVERSIGHT FOR PHYSICIAN PAYMENTS BY AUGUST 30TH.

23

24 **DR. THOMAS GARTHWAITE:** YEAH, WE'VE ACTUALLY ARE PRETTY FAR  
25 ALONG IN THAT PROCESS. WE'VE BEEN WORKING OVER THE LAST WEEK



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1 TO UNDERSTAND AND TO IMPROVE THE CONTRACT. I THINK IT'S-- WE  
2 FOUND-- WE BELIEVE THAT THEIR POTENTIAL TO STRENGTHEN  
3 CONTRACTING NOT ONLY FOR PHYSICIAN CONTRACTS BUT OUR WHOLE  
4 CONTRACTING PROCESS. SO THERE'S SOME STRUCTURAL CHANGES THAT  
5 WE WOULD LIKE TO MAKE.

6

7 **SUP. ANTONOVICH:** OKAY. THEN, WITH THAT AMENDMENT, I'D SECOND  
8 SUPERVISOR KNABE'S MOTION.

9

10 **SUP. MOLINA, CHAIR:** WELL, I HAD-- I APPRECIATE THE MEMO YOU  
11 SENT ME. I DON'T KNOW, DID YOU SEND IT TO ALL THE MEMBERS YET?

12

13 **DR. THOMAS GARTHWAITE:** NO, I HAVEN'T. IT'S IN RESPONSE TO YOUR  
14 LETTER TO ME.

15

16 **SUP. MOLINA, CHAIR:** ALL RIGHT. I SENT A LETTER OVER TO DR.  
17 GARTHWAITE ON FRIDAY AND HE RESPONDED QUICKLY BECAUSE I WAS  
18 EQUALLY AS CONCERNED, AS BOTH OF YOU ARE, WITH REGARD TO THE  
19 CONTRACT MONITORING AND I APPRECIATE YOU SENDING OVER AND  
20 LOOKING AT VARIOUS ACTIONS THAT THE DEPARTMENT COULD  
21 IMMEDIATELY WILL TAKE AND UNDERTAKE IN ORDER TO IMPROVE THIS  
22 WHOLE AREA. BUT, UNFORTUNATELY, IT BEGS THE QUESTION THAT--  
23 AND THIS IS JUST IN OVERALL MANAGEMENT AREAS, WE SORT OF NEED  
24 TO LOOK AT THE ROOT PROBLEM, WHICH I DON'T CLEARLY UNDERSTAND.  
25 IT WOULD SEEM THAT WE HAVE CONTRACT MONITORS EVERYWHERE, AND



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1 THIS ISN'T JUST IN YOUR DEPARTMENT, DR. GARTHWAITE. I MEAN, AS  
2 YOU KNOW, I'M ADAMANTLY OPPOSED TO RETROACTIVE CONTRACTS. WE  
3 HAD A COMMUNITY SERVICES DEPARTMENT THAT DID THE SAME THING,  
4 WHERE WE HAD CONTRACTS THAT NOBODY EVER MONITORED AND YET WE  
5 HAVE CONTRACT MONITORS ALL OVER THE PLACE. WE PAY PEOPLE TO  
6 MONITOR CONTRACTS. AND SO WHAT MY CONCERN IS WITH THE-- WHICH  
7 I THINK IS A GOOD MEMO, I APPRECIATE YOU SENDING IT TO ME AND  
8 IT OUTLINES THE ACTIONS AS WELL AS THE ADDITION OF ADDITIONAL--  
9 - OF AN ADDITIONAL INDIVIDUAL WHO WILL EVALUATE CONTRACT  
10 MONITORS, I GUESS, BUT THE CONCERN IS THAT I STILL THINK WE  
11 ALMOST HAVE TO UNDERSTAND WHAT'S THE ROOT PROBLEM. I MEAN, IF  
12 WE HAVE CONTRACT MONITORS AND THERE ARE PEOPLE THAT ARE  
13 SUPPOSED TO BE MONITORING CONTRACTS AND PEOPLE WHO ARE  
14 SUPPOSED TO REVIEW CONTRACTS AND PEOPLE WHO SIGN OFF ON THESE  
15 KINDS OF THINGS, IS TO, YOU KNOW THIS-- AND WHAT I FOUND IN  
16 COMMUNITY SENIOR SERVICES WAS THE PEOPLE WERE JUST SIGNING OFF  
17 ON THEM. IT GETS TO A POINT WHERE IT BECOMES ROBOTIC AND  
18 PEOPLE DON'T REALIZE THAT, WHEN YOU SIGN OFF ON SOMETHING,  
19 YOU'RE ACTUALLY CREATING AN AUTHORIZATION, AN AUTHORIZATION  
20 FOR APPROVAL, AN AUTHORIZATION FOR PAYMENT, AN AUTHORIZATION.  
21 AND EVERYBODY SEEMS TO BE SIGNING OFF ON THINGS WITHOUT SAYING  
22 THAT, YOU KNOW, THAT MEANS I KNOW YOU WORKED THESE HOURS, I  
23 KNOW YOU DELIVERED THE GOODS, I KNOW YOU DID WHATEVER THE  
24 SERVICES OF THE CONTRACT. SO THIS IS AN OVERALL PROBLEM, MR.  
25 JANSSEN, AND I KNOW THAT YOU'RE DOING AN AWFUL LOT OF



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1 STRATEGIC PLANNING WITH ALL OF THE DEPARTMENTS ON THIS BUT,  
2 EVERYWHERE WE GO, THIS IS THE SAME ISSUE. IT SEEMS TO ME, YOU  
3 KNOW, WE ASK COUNTY COUNSEL, WE ASK OUR LAWYERS, A LOT OF ARE  
4 PEOPLE INVOLVED IN DEVELOPING A CONTRACT AND, YOU KNOW, WE  
5 HOPEFULLY PUT EVERYTHING WE WANT AND YET, AT THE END OF THE  
6 DAY, OUR OWN PERSONNEL GO AHEAD AND SIGN OFF WITHOUT  
7 RECOGNIZING OR EVEN CHECKING, DID WE GET THE GOODS? DID THEY  
8 DELIVER THE SERVICE? ARE THE PEOPLE WORKING THE HOURS? AND  
9 THAT'S WHAT I SAW IS THE SAME PROBLEM HERE. SO I APPRECIATE  
10 YOUR MEMO BUT I REALLY DO THINK IT MIGHT BE WORTHWHILE TO  
11 ANALYZE WHAT THE ROOT PROBLEM. I FOUND THE SAME THING IN  
12 COMMUNITY AND SENIOR SERVICES IS THAT, YOU KNOW, PEOPLE WERE  
13 SENT OUT TO MONITOR AND THEN THE SECOND PERSON WAS JUST  
14 SIGNING OFF ON THESE MONITORING CONTRACTS. SO, IN MANY  
15 INSTANCES, YOU DON'T KNOW IF THE PERSON ACTUALLY WENT OUT  
16 THERE AND WE ENDED UP LOSING A COUPLE MILLION DOLLARS IN VERY  
17 VITAL SERVICES IN THAT AREA AND HERE WE'RE SEEING THE SAME  
18 THING. SO I APPRECIATE YOU SENDING ME THE MEMO, I REALLY DO  
19 THINK IT'S A STEP FORWARD AND WE'RE MAKING PROGRESS AND  
20 HOPEFULLY WE CAN SHARE IT WITH THE REST OF THE BOARD BECAUSE  
21 IT'S A STEP IN THE RIGHT DIRECTION. BUT I STILL THINK IT WOULD  
22 BE WORTHWHILE TO MAYBE LOOK AT PARTICULARLY THE ONE THAT  
23 SUPERVISOR ANTONOVICH JUST POINTED OUT, AS TO WHY IS IT THAT  
24 PEOPLE ARE NOT UNDERSTANDING AND RECOGNIZING THAT, IF THEY  
25 BECOME PART OF THE LINEUP OF A CONTRACT MONITORING MECHANISM,



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1 THEY HAVE A DUTY, IT'S A RESPONSIBILITY. YOU ARE TELLING  
2 SOMEBODY ELSE DOWN THE LINE THAT YOU HAVE AUTHORIZED WHATEVER  
3 THE CONTENT OF THAT REPORT IS AND I'M VERY CONCERNED. I KNOW  
4 THAT, AS A CHAIR OF THE BOARD, IN FACT, I JUST SIGNED A COUPLE  
5 OF AUTHORIZATIONS FOR THE PAYOUT OF SOME CHECKS FOR  
6 REFRESHMENTS FOR SOME CONFERENCE THAT WE HAD AND THAT'S A  
7 ROUTINE THING THAT WE DO BUT SOMETIMES I LOOK BEHIND IT TO SEE  
8 WHAT IS IT THAT THEY GOT AND WHAT ARE THEY PAYING FOR BECAUSE  
9 I'M PUTTING MY NAME ON IT AND I WANT TO UNDERSTAND IT. AND  
10 IT'S INTERESTING THAT THERE'S JUST SO MANY PEOPLE THAT SAY,  
11 "JUST SIGN IT. I MEAN, WHO CARES HOW MUCH COFFEE THEY ORDERED  
12 AND HOW MANY DOUGHNUTS THEY GOT?" BUT THE REALITY IS THAT IT  
13 IS A RESPONSIBILITY WHEN YOU SIGN OFF ON SOMETHING AND THAT'S  
14 THE PART THAT'S TROUBLESOME TO ME. I FOUND THAT, IN THE  
15 RADIATION CONTRACTS AND MONITORING, IT WAS THE SAME THING.  
16 PEOPLE WERE SIGNING OFF AND SAYING, "HE WORKED THOSE HOURS,"  
17 AND IT JUST KEPT MOVING FORWARD AND EVERYWHERE ELSE YOU SEE  
18 THESE AUTHORIZATIONS. SO WHEN YOU GO BACK AND, AS I'M SURE THE  
19 DISTRICT ATTORNEY WILL GO BACK AND LOOK AT THIS ISSUE, HE'S  
20 GOING TO SAY, "OUR OWN PEOPLE SIGNED OFF ON ALL THIS, SO  
21 THERE'S, LIKE, NOWHERE TO GO." SO THAT'S WHY I THINK YOU NEED  
22 TO REVIEW THE ROOT PROBLEM.

23

24 **DR. THOMAS GARTHWAITE:** WELL, AND I-- AND THERE IS A LOT OF  
25 ATTEMPT IN THIS DRAFT MEMO TO DO THAT AND THE ONLY REASON I



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1 DIDN'T SEND IT TO ALL THE BOARD MEMBERS IS BECAUSE YOU HAD  
2 ASKED FOR SOMETHING AND IT'S STILL IN DRAFT. WE SHOULD HAVE  
3 ADDITIONAL PEOPLE WHO SHOULD LOOK AT THIS MEMO, WEIGH IN OVER  
4 THE NEXT COUPLE OF DAYS AND THEN WE CAN IMPROVE IT, I THINK,  
5 ALONG THE LINES OF THE BOARD MOTION. SOME OF THE THINGS THAT  
6 REALLY STOOD OUT TO ME, BECAUSE I'VE SPENT A LOT MORE TIME ON  
7 THIS OVER THE LAST FEW DAYS THAN I HAD PREVIOUSLY, IS THAT WE  
8 DON'T HAVE THIS CLEARLY DEFINED JOB DESCRIPTIONS AND  
9 RESPONSIBILITIES ACROSS THE DEPARTMENT, WHICH MEANS THAT, IN  
10 MOST CASES, WE'VE ASSIGNED THE RESPONSIBILITIES WELL BUT, WHEN  
11 WE GO TO SET UP A TRAINING PROGRAM TO MAKE SURE EVERYONE IS  
12 TRAINED AND KNOWLEDGEABLE IN A DEFINED AREA OF COMPETENCE  
13 AROUND CONTRACT ADMINISTRATION, THAT'S HARD TO DO BECAUSE, IN  
14 ONE HOSPITAL OR FACILITY OR PROGRAM, THERE MAY BE DIFFERENT  
15 PEOPLE DOING THAT AND I THINK THAT'S LED TO SOME CONFUSION. AS  
16 CONTRACTS HAVE GOTTEN MORE LEGALISTIC AND MORE COMPLEX OVER  
17 THE YEARS, I THINK THAT WE'RE ASKING RELATIVELY LOWER TRAINED  
18 EMPLOYEES, AT TIMES, TO MAKE RELATIVELY HIGHER AND MORE  
19 COMPLEX DECISIONS. AND SO A BIG PART OF THIS IS NOT ONLY TO DO  
20 TRAINING BUT TO DO TESTING TO ASSURE THAT THE TRAINING HAS  
21 TAKEN EFFECT. THIS IS A COMPLEX AREA, NOT TOO DISSIMILAR FROM,  
22 YOU KNOW, OTHER PARTS OF HEALTHCARE, WHERE THERE'S A LOT OF  
23 COMPLEXITY AND ONGOING EDUCATION AND RETESTING IS IMPORTANT.  
24 SO THERE'S-- I THINK THERE'S MORE THAT WE WILL COME UP WITH



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1 OVER THE NEXT WEEK OR SO AS WE FINISH THE REPORT BUT IT'S BEEN  
2 A VERY HELPFUL PROCESS TO US.

3

4 **SUP. MOLINA, CHAIR:** WELL, I APPRECIATE THAT YOU'RE LOOKING  
5 INTO IT BECAUSE I THINK IT IS-- AND, LIKE I SAID, IT'S NOT  
6 JUST IN YOUR DEPARTMENT. I'VE SEEN IT IN DEPARTMENTS IN ALL  
7 THE VARIOUS COUNTY DEPARTMENTS BUT IT IS A MATTER OF STARTING  
8 TO TRACE AND ABSOLUTELY TRAINING IS ESSENTIAL AND FOR EVERYONE  
9 TO UNDERSTAND THAT THEY HAVE TO HAVE OWNERSHIP OF IT. IT ISN'T  
10 JUST SIGNING OFF BECAUSE, YOU KNOW, YOU'RE IN THE LINEUP. THAT  
11 MEANS YOU'RE AUTHORIZING SOMETHING AND SO YOU SHOULD REVIEW IT  
12 AS WELL. AND, OF COURSE, THIS IS JUST GOING TO COME WITH  
13 RESPONSIBILITY AND DUTY AND EVERYBODY MANAGING THOSE FOLKS.  
14 BUT I APPRECIATE WHAT YOU SENT ME AND I LOOK FORWARD AND I  
15 GUESS MY COLLEAGUES WILL AS WELL FOR THESE REPORTS BECAUSE  
16 THIS IS AN AREA THAT WE REALLY WOULD LOVE TO SEE STRENGTHENED  
17 BECAUSE IT JUST IS-- THEY'RE ESSENTIAL SERVICES. WE'RE PAYING  
18 FOR THESE SERVICES. WE WANT TO MAXIMIZE, YOU KNOW, THE  
19 UTILIZATION OF THESE CONTRACTS BUT, AT THE SAME TIME, WE NEED  
20 THOSE ASSURANCES THAT PEOPLE ARE DELIVERING THE GOODS, GIVING  
21 US THE HOURS OR CARRYING OUT THE SERVICES, AS DIRECTED BY A  
22 CONTRACT THAT, YOU KNOW, TOOK MANY PEOPLE TO AUTHORIZE AND TO  
23 PUT IN PLACE.

24



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1 **SUP. KNABE:** MADAM CHAIR, I JUST TO FOLLOW UP ON MY MOTION, AND  
2 I TOTALLY AGREE, AND, HOPEFULLY, AS YOU MENTIONED, WE'LL GET A  
3 FURTHER COPY OF THIS DOCUMENT. BUT I GUESS THE OTHER CONCERN  
4 IN THIS WHOLE PROCESS OF YOU UNDERSTANDING BETTER OR WHATEVER  
5 IS THE FACT THAT IT CONTINUES TO TAKE MOTIONS FOR SOME VERY  
6 BASIC MANAGEMENT PRINCIPLES AND CONTRACT OVERSIGHT HAS BEEN AN  
7 ONGOING ISSUE. IT'S NOT NEW WITH M.L.K., IT'S NOT NEW WITH  
8 NAVIGANT. IT'S BEEN AN ONGOING ISSUE. YOU KNOW, I GUESS WHAT  
9 DISTURBS ME MORE THAN ANYTHING IS THAT WE CONTINUE TO HAVE TO  
10 DO THIS ON OVERSIGHT TRAINING OF THINGS THAT SHOULD BE IN  
11 PLACE. AND SO, AS YOU LOOK AT THIS WHOLE PROCESS, I THINK,  
12 RESPECTIVELY AS WELL, TOO, YOU NEED TO LOOK AT WHY IT HASN'T  
13 HAPPENED.

14

15 **DR. THOMAS GARTHWAITE:** YEAH, I THINK THAT'S AN EXCELLENT  
16 QUESTION AND ONE OF THE THINGS THAT I DISCOVERED WAS THAT A  
17 LOT OF OUR CONTRACTING, MONITORING AND OVERSIGHT IS DIRECTED  
18 AT THE MOST EXPENSIVE CONTRACTS, WHICH END UP BEING SOME OF  
19 THE BIG PUBLIC HEALTH CONTRACTS AND SO I THINK THE OVERSIGHT  
20 MONITORING THERE IS PROBABLY A LITTLE BIT BETTER THAN IT HAS  
21 BEEN ON MULTIPLE SMALL LITTLE CONTRACTS FOR CLINICAL SERVICES.  
22 WHEN I SAY "LITTLE," THEY'RE LITTLE IN COMPARISON. SO IF YOU  
23 STEP BACK AND LOOK AT ALL THE CONTRACTS WE HAVE, THERE'S THESE  
24 GREAT BIG CONTRACTS, WHICH WE ARE MONITORING FAIRLY OFTEN AND,  
25 I THINK, WITH MORE RIGOR BUT THEN YOU LOOK AT WHAT APPEAR TO



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1 BE THE SMALLER ONES BUT, OBVIOUSLY, PROBLEM- PRONE ONES THAT  
2 ARE RELATED TO INDIVIDUAL CLINICAL CONTRACTS A LOT AT THE  
3 MEDICAL CENTERS.

4

5 **SUP. ANTONOVICH:** WHAT ABOUT THE OTHER HOSPITALS? WHY ARE THEY  
6 ABLE TO FUNCTION?

7

8 **SUP. MOLINA, CHAIR:** THEY HAVE PROBLEMS AS WELL.

9

10 **DR. THOMAS GARTHWAITE:** WELL, I DON'T THINK WE'VE-- WE HAVEN'T  
11 AUDITED THEM AS CLOSELY AND I THINK THEY'RE CHALLENGED. I  
12 THINK, YOU KNOW, THE FIRST MEMO I WROTE TALKED ABOUT THE  
13 BIGGER ISSUE OF, YOU KNOW, FEDERAL CONTRACTING AND OUR  
14 CONTRACTING, EVERYONE'S HAVING TROUBLE IN THE GOVERNMENT  
15 CONTRACTING AND MONITORING CONTRACTS. IN ADDITION TO THAT,  
16 HIRING PHYSICIANS IS CHALLENGING IN THE GOVERNMENT AND HAS  
17 BEEN FOR ALL THE GOVERNMENT AGENCIES I KNOW THAT ACTUALLY DO  
18 HIRE PHYSICIANS HAVE HAD TROUBLE WITH THAT, WHETHER IT'S JAILS  
19 OR MENTAL HEALTH HOSPITALS OR THE VETERANS HEALTH  
20 ADMINISTRATION OR D.O.D. ALL OF THEM HAVE BEEN CHALLENGED.

21

22 **SUP. BURKE:** AT U.S.C., THE PHYSICIANS WORK FOR THE UNIVERSITY,  
23 IS THAT CORRECT? OR DO ALL OF THEM OR DO SOME OF THE  
24 PHYSICIANS STILL WORK FOR THE COUNTY?

25



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1 **SUP. MOLINA, CHAIR:** WE HAVE SOME THAT WORK FOR US.

2

3 **SUP. BURKE:** LIKE, ABOUT HOW MANY WORK FOR THE COUNTY?

4

5 **DR. THOMAS GARTHWAITE:** WELL, WE HAVE-- I THINK THE MAJORITY OF  
6 OUR PHYSICIANS WORK FOR THE COUNTY. LIKE, JUST TO GIVE YOU A  
7 SENSE, IN THE EMERGENCY ROOM, IT'S ABOUT HALF-AND-HALF AT KING  
8 DREW, WHERE ABOUT HALF OF THEM ARE ON CONTRACT, THEY'RE  
9 WORKING FOR THE COUNTY UNDER CONTRACT, AND THE OTHER HALF ARE  
10 WORKING AS FULL-TIME COUNTY EMPLOYEES. THOSE EMPLOYEES GET-- I  
11 THINK ALL OF THEM GET AN ACADEMIC STIPEND FOR THE TEACHING  
12 ASPECTS OF THEIR JOBS.

13

14 **SUP. BURKE:** AT U.S.C., I ASKED.

15

16 **DR. THOMAS GARTHWAITE:** OH, AT U.S.C., I'M SORRY. AT U.S.C.,  
17 PROBABLY 95% OR SO ARE UNDER CONTRACT.

18

19 **SUP. BURKE:** WITH THE UNIVERSITY?

20

21 **DR. THOMAS GARTHWAITE:** WITH THE UNIVERSITY, I'M SORRY, WITH  
22 THE UNIVERSITY. THEY WORK DIRECTLY FOR THE UNIVERSITY AND WE  
23 PAY THEM A LUMP...

24

25 **SUP. BURKE:** AND SO WE PAY THEM A LUMP, RIGHT?



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1

2 **DR. THOMAS GARTHWAITE:** CORRECT.

3

4 **SUP. BURKE:** AND DO THEY PROVIDE ANY KIND OF-- DOES THE  
5 UNIVERSITY PROVIDE THE WORK SCHEDULE OR THE HOURS THAT THEY  
6 WORK OR WHO PROVIDES THAT?

7

8 **DR. THOMAS GARTHWAITE:** THE UNIVERSITY DETERMINES THAT AND THEN  
9 WE WORK TO DETERMINED THAT WE GET THE APPROPRIATE AMOUNT OF  
10 CLINICAL CARE. THAT'S ALWAYS BEEN SOMEWHAT OF A CHALLENGE BUT  
11 WE HOPE TO BRING TO YOU, IN A MONTH OR SO, A NEW CONTRACT  
12 WHERE I THINK WE'VE NEGOTIATED A REALLY EXCELLENT WAY OF  
13 MONITORING AND TRACKING THE AMOUNT OF CLINICAL WORK PERFORMED.

14

15 **SUP. MOLINA, CHAIR:** BUT IT'S A COOPERATIVE THING. WE HAVE A  
16 CHIEF MEDICAL OFFICER, AS WELL AS OUR... THEY GET TOGETHER,  
17 THEY DEVELOP THE SCHEDULES AND THE COVERAGE AND IT'S ALWAYS  
18 BEEN A LITTLE BIT-- BUT I THINK UNDER...

19

20 **SUP. BURKE:** DO THEY DO TIME-- WHAT I'M TRYING TO FIGURE OUT IS  
21 DO THEY DO TIMECARDS?

22

23 **SUP. MOLINA, CHAIR:** YES, THEY DO AND I DON'T-- I THINK THERE  
24 MIGHT BE PROBLEMS AS WELL AND WE'VE BEEN MONITORING IT MORE  
25 CLOSELY BUT, IN OUR NEW AFFILIATION AGREEMENT, WE'VE REALLY



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1 PUT A LOT OF OWNERSHIP AND RESPONSIBILITY ON THE UNIVERSITY TO  
2 DELIVER ON THAT ASPECT OF IT BECAUSE WE'VE HAD SIMILAR  
3 PROBLEMS. IT'S NOT UNUSUAL ON THE CONTRACT-- I MEAN, ON THE  
4 TIMECARDS.

5

6 **DR. THOMAS GARTHWAITE:** THE CONTRACT IS UNDERGOING FINAL REVIEW  
7 IN COUNTY COUNSEL AND WE WOULD ANTICIPATE THAT WE'D BE GETTING  
8 IT TO THE BOARD IN THE NEXT, I THINK, MONTH OR LESS,  
9 HOPEFULLY.

10

11 **SUP. MOLINA, CHAIR:** AND WE HAVE BEEN, AGAIN, IT'S A WHOLE  
12 DIFFERENT APPROACH, OF REALLY MAKING SURE THAT THE HOSPITAL--  
13 THAT U.S.C. IS REALLY RESPONSIVE AND RESPONSIBLE FOR THOSE  
14 DOCTORS AND, IF NOT, WE HAVE-- TAKE SOME OWNERSHIP OVER IT,  
15 BECAUSE THERE HAVE BEEN THE SAME-- VERY SIMILAR KIND OF  
16 SITUATIONS WHERE IT'S TREATED TOO CASUALLY.

17

18 **SUP. BURKE:** AND THEY-- THE DOCTORS THERE WORK-- DO THEY ALSO  
19 WORK AT UNIVERSITY HOSPITAL?

20

21 **DR. THOMAS GARTHWAITE:** YES.

22

23 **SUP. MOLINA, CHAIR:** AND THEY'RE SEPARATE OUT. IS THAT THE WAY  
24 IT WORKS?

25



The Meeting Transcript of  
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1 **DR. THOMAS GARTHWAITE:** WELL, WE WOULDN'T HAVE A WAY OF KNOWING  
2 PRECISELY HOW MUCH THEY'RE WORKING AT ANY OTHER POSITIONS.  
3 THAT'S-- THE UNIVERSITY WOULD CONTROL THAT, SO WE'RE  
4 MONITORING HOW MUCH WORK WE'RE GETTING AT THE L.A. COUNTY  
5 U.S.C. VERSUS THE AMOUNT WE'RE PUTTING INTO THE CONTRACT. I  
6 WOULD SAY THAT THE PREVIOUS CONTRACTS HAVE BEEN RELATIVELY  
7 WEAK IN DOCUMENTING HOW MUCH THAT WORK OCCURRED AND THAT'S WHY  
8 WE WORKED VERY HARD ON THIS CONTRACT TO STRENGTHEN THOSE  
9 AREAS.

10

11 **SUP. ANTONOVICH:** YOU INDICATED ABOUT THE ISSUE OF RESEARCH  
12 BUT, ON PAGE 5 OF YOUR REPORT, ON CONTRACT AT KING DREW  
13 MEDICAL CENTER, OF JULY 13TH, YOU INDICATE: "IT'S TO BE NOTED  
14 THAT, ALTHOUGH DR. HARDIN INDICATED THAT RESEARCH WAS INCLUDED  
15 IN THE NONCLINICAL ACTIVITIES, HE DID NOT PROVIDE  
16 DOCUMENTATION OF THE PHYSICIAN CONTRACT HOURS SPENT ON  
17 RESEARCH AND COULD NOT ACCOUNT FOR PHYSICIAN HOURS CLAIMED BUT  
18 UNACCOUNTED FOR AS INDICATED IN THE TABLE BELOW." SO THEY ARE  
19 DOING RESEARCH?

20

21 **DR. THOMAS GARTHWAITE:** WELL, I BELIEVE-- HE BELIEVES THEY'RE  
22 DOING RESEARCH AND PREPARATION FOR TEACHING TO ACCOUNT FOR  
23 SOME OF THE UNACCOUNTED FOR HOURS. WE SIMPLY DON'T HAVE ANY  
24 DOCUMENTATION OF WHEN THAT IS OR WHERE THAT OCCURS AND SO  
25 FORTH, SO...



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1

2 **SUP. ANTONOVICH:** SO WOULDN'T THAT BE IN THE CONTRACT THAT WE  
3 HAVE WITH THE MEDICAL SCHOOL?

4

5 **DR. THOMAS GARTHWAITE:** IT SHOULD BE. I MEAN, THE RESEARCH  
6 HOURS THAT THEY'RE WORKING SHOULD BE THROUGH THE CONTRACT.  
7 THAT IS THE PROPER WAY TO DO IT.

8

9 **SUP. ANTONOVICH:** THEN COULD WE ALSO INCLUDE THAT THE DIRECTOR,  
10 WORKING WITH COUNTY COUNSEL TO AMEND THE MEDICAL AGREEMENT, TO  
11 ENSURE THAT CONTRACTED PHYSICIAN SERVICES FOR THE EMERGENCY  
12 ROOM RESPONSIBILITIES ARE OUTLINED IN THE AGREEMENT?

13

14 **DR. THOMAS GARTHWAITE:** I DON'T KNOW IF WE NEED TO ADJUST THE  
15 CONTRACT. WE SIMPLY NEED NOT-- WE NEED TO DETERMINE IF ANY OF  
16 THESE SIX CONTRACTORS ARE TO DO TEACHING AND RESEARCH WORK  
17 OUTSIDE OF THE CLINICAL CONTRACT THEY'RE DOING AND THEN, IF  
18 THEY ARE, WE WANT TO PAY FOR THAT. THAT SHOULD BE PAID FOR OUT  
19 OF THE EXISTING AGREEMENT. SO I THINK WE HAVE THE WHEREWITHAL  
20 TO DO THAT. THIS WAS A MISTAKE, WHICH WE'VE ALREADY CORRECTED.  
21 WE'RE NOT PAYING FOR RESEARCH AND EDUCATION OF THESE SIX  
22 PHYSICIANS, THESE CONTRACTED PHYSICIANS ANY MORE. THE CONTRACT  
23 DIRECTLY WITH THE PHYSICIANS FOR THEIR CLINICAL TIME.

24

25 **SUP. ANTONOVICH:** AND YOU SAY BUT WE'RE SAYING, "ANY MORE."



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1

2 **DR. THOMAS GARTHWAITE:** RIGHT. WE WERE AT THE TIME OF THE AUDIT  
3 BUT, AS SOON AS WE BECAME AWARE OF IT IN THE AUDIT, WE TOOK  
4 ACTION TO ASSURE THAT THE HOURS THAT WE WERE PAYING IN THE  
5 EMERGENCY ROOM OF THE CONTRACTED PHYSICIANS WERE FOR CLINICAL  
6 TIME.

7

8 **SUP. ANTONOVICH:** COULD YOU INCLUDE HOW IT'S BEING IMPLEMENTED  
9 THEN? HOW IT'S BEEN CORRECTED?

10

11 **DR. THOMAS GARTHWAITE:** SURE.

12

13 **SUP. MOLINA, CHAIR:** ALL RIGHT. THANK YOU ON THAT ITEM. NOW WE  
14 HAVE THE NAVIGANT REPORT.

15

16 **KAE ROBERTSON:** THANK YOU. THE HOSPITAL...

17

18 **SUP. YAROSLAVSKY:** BEFORE YOU DO THAT, I JUST WANT TO MAKE A  
19 COMMENT. YOU KNOW, THERE'S AN EASIER WAY TO HANDLE THIS WHOLE  
20 OVERTIME BUSINESS AND ALL THAT WHICH IS TO HANDLE IT THE WAY  
21 THE SHERIFF'S DEPARTMENT HANDLES IT. THEY DON'T HAVE  
22 TIMECARDS. JUST THOUGHT I'D...

23

24 **SUP. MOLINA, CHAIR:** HOW IS THAT EASIER?

25



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1 **SUP. YAROSLAVSKY:** JUST THOUGHT I'D MENTION IT. MY TONGUE IS  
2 DEEPLY ENSCONCED IN MY CHEEK BUT YOU WEREN'T LOOKING SO I  
3 WON'T HOLD YOU RESPONSIBLE TO THAT BUT, WHEN IT COMES TO--  
4 SERIOUSLY, WHEN IT COMES TO THE ISSUE OF OVERTIME AND  
5 ACCOUNTABILITY AND ALL THAT, THE ONE THAT WE HAVE NOT LOWERED  
6 THE BOOM ON AND WE SHOULD HAVE LONG AGO, I MEAN, THERE'S JUST  
7 NO EXCUSE FOR A BILLION-DOLLAR DEPARTMENT, FOR ANY  
8 ORGANIZATION THAT BIG, NOT TO KEEP TRACK OF ITS OVERTIME. WE  
9 HAVEN'T DONE IT. IS THERE ANYTHING COOKING ON THAT FRONT, MR.  
10 JANSSEN?

11

12 **C.A.O. JANSSEN:** I BELIEVE THEY'RE WAITING FOR THE NEW  
13 PERSONNEL SYSTEM BUT I THINK THAT, EVEN THEN, THEY'RE NOT  
14 COMMITTED TO DOING IT.

15

16 **SUP. YAROSLAVSKY:** NO, THEY DON'T WANT TO DO IT. MAYBE WE OUGHT  
17 HELP BRING IN A SEPARATE MOTION.

18

19 **SUP. MOLINA, CHAIR:** WE MAKE THOSE DECISIONS.

20

21 **SUP. YAROSLAVSKY:** PARDON?

22

23 **SUP. MOLINA, CHAIR:** WE MAKE THOSE DECISIONS.

24

25 **SUP. YAROSLAVSKY:** THAT'S TRUE. THREE OF YOU DO.



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1

2 **SUP. MOLINA, CHAIR:** THAT'S ALL IT DOES, IT TAKES A MOTION.

3

4 **SUP. YAROSLAVSKY:** I THINK I WILL BRING ONE IN.

5

6 **SUP. MOLINA, CHAIR:** THAT'S GOOD. IT'S ONE I COULD SECOND. ALL  
7 RIGHT. MS. ROBERTSON.

8

9 **KAE ROBERTSON:** THE HOSPITAL ADVISORY BOARD MET ON JULY 11TH  
10 AND THEY ENGAGED IN DIALOGUE ABOUT COMMUNITY REPRESENTATIVES  
11 AND THEY WILL BE REPORTING TO YOU SPECIFICALLY ON THEIR  
12 RECOMMENDATIONS AND THEIR ACTIONS. THE AD HOC STEERING  
13 COMMITTEE MET ON JULY 13TH. THE HOSPITAL UNION LEADERS  
14 ATTENDED TO EXPRESS CONCERN OVER THE WAY THE REMOVAL OF A  
15 NURSE UNDER INVESTIGATION FOR FAILURE TO RESPOND TO A MONITOR  
16 ALARM WAS MANAGED. HOSPITAL MANAGEMENT WASN'T EVEN INFORMED  
17 AND, UNFORTUNATELY, IT KIND OF FELT LIKE THE TIMING AND  
18 MANAGEMENT OF THIS INCIDENT WAS DRIVEN BY YOUR MEETING  
19 HAPPENING THAT DAY AND THE "L.A. TIMES" SAYING THEY WERE  
20 RELEASING A STORY. IT DOES MAKE IT VERY DIFFICULT TO RUN A  
21 HOSPITAL WHEN THE DECISIONS ARE-- OR TIMING OF DECISIONS DON'T  
22 INCLUDE MANAGEMENT AND ARE BASED ON, IT FEELS LIKE, POLITICS  
23 AND REACTING TO THE MEDIA. IN TERMS OF PHYSICIANS, THE  
24 RADIOLOGY PHYSICIAN STAFFING CONTINUES TO BE A CRISIS THAT HAS  
25 TO BE MANAGED SHIFT BY SHIFT AND WE'RE CONTINUING TO WAIT FOR



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1 THE TELERADIOLOGY CONTRACT TO BE APPROVED. WE HAVE MANAGED TO  
2 BRING THE BACKLOG OF X-RAYS AWAITING FINAL READ DOWN TO 1,200.  
3 THAT'S STILL A VERY LARGE NUMBER AND I THINK THIS IS, AGAIN,  
4 ANOTHER EXAMPLE OF IT TAKING A LONG TIME FOR THINGS TO GET  
5 FIXED AND WE'VE BEEN TRYING TO GET THIS CONTRACT, I THINK I'VE  
6 BEEN MENTIONING IT NOW, FOR MOST OF THE TWO MONTHS THAT I'VE  
7 BEEN IN FRONT OF YOU AND, REALLY, IF IT'S OF THIS IMPORTANCE,  
8 IT SHOULD TAKE TWO WEEKS IN A CRISIS TO MOVE A CONTRACT LIKE  
9 THIS THROUGH. IN TERMS OF NURSING, WE'VE HAD MORE RESIGNATIONS  
10 AND PENDING RESIGNATIONS IN NURSING MANAGEMENT. WE WILL BE AT  
11 50% NURSE MANAGER VACANCIES. ONE OF THESE POSITIONS HAS BEEN  
12 OPEN FOR EIGHT MONTHS WITHOUT ANY SUCCESS IN BEING FILLED.  
13 AGAIN, I THINK THIS IS A SIGN OF WHAT'S NOT WORKING AND THIS  
14 REALLY SHOULD HAVE HAD A SEARCH FIRM ON IT FROM THE OUTSET,  
15 ESPECIALLY IN LIGHT OF THE FACT THAT ONE OF THOSE POSITIONS IS  
16 THE OPERATING ROOM, I THINK WE'VE MENTIONED THAT REPEATEDLY,  
17 AND THE OTHER POSITION, WHICH HAD AN INTERIM NURSE MANAGER WHO  
18 RESIGNED, WAS THE INTENSIVE CARE UNIT AND THOSE ARE BOTH VERY  
19 VULNERABLE AREAS. ALSO UNDER NURSING, THIS WEEK'S MANAGEMENT  
20 OF DISCIPLINE OR PAST WEEK'S MANAGEMENT OF DISCIPLINE ON THE  
21 PATIENT CARE UNIT WAS O.P.S. INSTEAD OF IN A PRIVATE SETTING,  
22 HAS CREATED A FURTHER DROP IN NURSING MORALE. I THINK, WHEN WE  
23 PROVIDED OUR ASSESSMENT REPORT IN JANUARY AND AGAIN IN  
24 FEBRUARY, WE SAID THAT THE HOSPITAL NEEDED NOT TO BE PART OF A  
25 SHARED SERVICE, H.R. MODEL, THAT WE NEEDED AN ON-SITE V.P. FOR



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1 H.R. AND WE REALLY THINK THAT THE CURRENT SHARED SERVICE MODEL  
2 DOESN'T WORK. DESPITE THE FACT THAT MR. HENRY AND HIS STAFF  
3 HAVE SPENT MANY HOURS PROVIDING SERVICES TO KING DREW AND ARE  
4 VERY FOCUSED ON IT, IT'S STILL NOT SOMETHING THAT WORKS. I  
5 THINK, YOU KNOW, HAVING A CHIEF NURSING OFFICER NOT EVEN BEING  
6 NOTIFIED THIS A NURSE WAS BEING REMOVED FROM A PATIENT CARE  
7 UNIT, YOU WOULD QUESTION HOW WE CAN RUN A HOSPITAL LIKE THIS.  
8 WE'RE ALSO DOWN, FROM LAST MONTH, SEVEN NURSES, SO WE'RE NOT  
9 MAKING ANY PROGRESS ON NURSE RECRUITMENT. IN TERMS OF  
10 PHARMACY, HUMAN RESOURCES AND DEPARTMENT MANAGEMENT HAVE BEEN  
11 MEETING WITH THE UNION FOR OVER THREE MONTHS TO GAIN AGREEMENT  
12 THAT THE PROCESS FOR COMPETENCY TESTING FOR PHARMACY  
13 TECHNICIANS. THIS STILL HAS NOT BEEN RESOLVED AND IT CONTINUES  
14 TO BE AN ISSUE THAT REPRESENTS HOW DIFFICULT IT IS TO MAKE  
15 CHANGE OCCUR QUICKLY. I DON'T FAULT THE UNION ON THIS ONE. I  
16 WOULD SAY IT'S THE FACT THAT WE HAVE NOT HAD A DEDICATED  
17 DEPARTMENT MANAGER. IT'S A PERSON WHO HAS BEEN IN TRANSITION  
18 AND, AGAIN, WE HAVE A CORPORATE SHARED SERVICE MODEL ON HUMAN  
19 RESOURCES. WE WERE-- DID RECEIVE SOME GOOD NEWS AND THAT IS  
20 THAT THE STATE BOARD OF PHARMACY COMPLETED A SURPRISE  
21 INSPECTION IN THE OUTPATIENT PHARMACY. THEIR REPORT SHOWS US  
22 IN FULL COMPLIANCE AND THE INSPECTOR ACTUALLY ADDED A  
23 HANDWRITTEN NOTE THAT SAID "GREAT JOB." IN TERMS OF EXECUTIVE  
24 MANAGEMENT, MUCH OF THE PAST WEEK HAS BEEN SPENT GETTING  
25 INFORMATION FOR BOARD OF SUPERVISORS' MEETINGS AND RESPONDING



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1 TO MEDIA INQUIRIES AND REQUESTS FOR INFORMATION AND ADDITIONAL  
2 D.H.S. REQUESTS FOR INFORMATION AND I THINK THAT THESE TYPES  
3 OF REQUESTS EXEMPLIFY THE CONSTANT DISTRACTIONS OUR EXECUTIVES  
4 FACE IN COMPLETING A QUALITY TURNAROUND WHERE THE EXECUTIVES  
5 HAVE A CLEAR NEED TO FOCUS, I BELIEVE, FIRST IN OUR FIRST  
6 PRIORITY, WHICH I'VE SAID IN FRONT OF THIS GROUP BEFORE, FIRST  
7 OF ALL, ON PATIENT SAFETY, REDUCING INPATIENT MORTALITY, WHICH  
8 WE'VE DONE WITH A RESULT SHOWING OVER 50% DECREASE IN  
9 INPATIENT MORTALITY. THE SECOND FOCUS THAT THEY NEED IS  
10 C.M.S., REMOVING IMMEDIATE JEOPARDY, WHICH WE'VE BEEN ABLE TO  
11 DO BUT ALSO FIXING ALL OF THE OTHER CONDITIONS OF  
12 PARTICIPATION. AND WE ARE FRUSTRATED BY THE MAGNITUDE AND PACE  
13 OF PROGRESS IN THAT AREA AND ARE BEGINNING TO FEEL THAT IT'S  
14 DUE TO THE INHERENT PROBLEMS IN THE MODEL AND STRUCTURE WHICH  
15 WE'VE, YOU KNOW, MENTIONED ORIGINALLY IN OUR REPORT. ONE OF  
16 THE THINGS I THINK THAT, YOU KNOW, WE STILL HAVE OUTSTANDING  
17 FROM THAT REPORT IS THE RECOMMENDATIONS CONTINUE TO BE  
18 CONTINUED ON THIS AGENDA AND HAVE NOT BEEN APPROVED. I KNOW  
19 THAT ONE OF THE RECOMMENDATIONS THAT'S FAIRLY CONTROVERSIAL IS  
20 THE NEED FOR A HOSPITAL AUTHORITY. AND THEN OUR LAST, PRIORITY  
21 FOR OUR MANAGEMENT SHOULD BE ON REGAINING J.C.A.H.O.  
22 ACCREDITATION AND THE NEED TO FIX THE FACILITY WAS IDENTIFIED  
23 IN OUR JANUARY 3RD REPORT. I KNOW THAT WE'RE WAITING TO GET  
24 THROUGH THE MIDDLE OF AUGUST AND D.H.S.'S REPORT BACK TO YOU  
25 FOR THAT MONEY TO BE FREED UP BUT IT WILL SLOW DOWN OUR



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1 ABILITY TO MOVE FORWARD WITH JOINT COMMISSION ACCREDITATION  
2 BECAUSE THOSE ARE SIX-MONTH CONSTRUCTION PROJECTS. THE LAST  
3 THING UNDER EXECUTIVE MANAGEMENT, THE OUTPATIENT-- THE O.P.S.  
4 WAS CALLED TO MANAGE AN UNRULY VISITOR AND, WHILE DOING THEIR  
5 JOB, THEY WERE JEERED AT BY ENVIRONMENTAL SERVICE EMPLOYEES.  
6 THE EMPLOYEES REFUSED TO GIVE THEIR NAME AND THEY'VE  
7 SUBSEQUENTLY BEEN IDENTIFIED AND ARE SUSPENDED, PENDING  
8 INVESTIGATION. AND I THINK, AGAIN LAST WEEK, I SAID TO YOU  
9 THAT WE CAN DO EVERYTHING TO TRY AND IMPROVE COMPETENCY,  
10 TRAINING, AND EDUCATION BUT THESE ARE ISSUES OF POOR JUDGMENT  
11 AND INTEGRITY THAT WE CERTAINLY NEED TO RECOGNIZE, JUST SEEM  
12 TO BE CULTURALLY IMBEDDED AND WILL BE NOT ABLE TO BE FIXED IN  
13 THE SHORT RUN.

14

15 **SUP. MOLINA, CHAIR:** MS. BURKE.

16

17 **SUP. BURKE:** WHAT HAPPENS WHEN YOU HAVE SOMEONE PULLED OFF THE  
18 FLOOR LIKE THAT AND FIRED AND THERE'S-- WHAT HAPPENED IN THAT  
19 SITUATION?

20

21 **MICHAEL J. HENRY:** LET ME TELL YOU EXACTLY WHAT HAPPENED IN  
22 THAT SITUATION. FIRST OF ALL, THE THREE NURSES IN QUESTION IN  
23 THAT PARTICULAR CASE, WE WERE GIVEN THOSE CASES BY NAVIGANT  
24 AND THE DEPARTMENT. THE INCIDENT ACTUALLY HAPPENED IN MARCH.  
25 WE GOT THE CASES, I BELIEVE, IT WAS JUNE THE 28TH, IF I'M



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1 ACCURATE, WHEN WE ACTUALLY GOT THE CASES AND WE MOVED QUICKLY.  
2 ONE OF THE NURSES WAS AT THE WORK LOCATION. THE OTHER TWO WERE  
3 ON VACATION. AND SO THE ONE THAT WAS AT THE WORK LOCATION, WE  
4 WENT TO THE LOCATION TO GIVE HER THE 1801 PAPERS, WHICH PUTS  
5 HER ON SUSPENSION, PENDING THE INVESTIGATION. THE INDIVIDUAL  
6 BECAME UNRULY. THE INDIVIDUAL WOULD NOT GIVE UP THE BADGE,  
7 THEIR EMPLOYEE BADGE. THERE WAS ALSO UNION REPRESENTATION  
8 THERE AS WELL. RATHER THAN GET INTO A CONFRONTATION, MY STAFF  
9 CALLED O.P.S. TO ASSIST THEM. THE NURSE THEN COOPERATED, GAVE  
10 US THE BADGE AND LEFT BUT THERE WAS AN INCIDENT THERE WHERE  
11 THE...

12

13 **SUP. BURKE:** WELL, I'M NOT CONCERNED ABOUT...

14

15 **KAE ROBERTSON:** I THINK...

16

17 **SUP. BURKE:** ...THE INCIDENT. I UNDERSTAND THAT THERE CAN BE AN  
18 INCIDENT WHEN YOU FIRE SOMEONE ON STAFF BUT, IF IT'S A CRUCIAL  
19 ROLE THAT A NURSE IS PLAYING AND THE CONCERN YOU HAD WAS THAT  
20 THERE WERE PEOPLE NOT RESPONDING, IT WOULD SEEM TO ME THAT YOU  
21 WOULD HAVE SOME ASSURANCE THAT THERE WAS GOING TO BE ANOTHER  
22 PERSON TO TAKE THEIR PLACE BECAUSE THERE'S SUCH A SHORTAGE OF  
23 NURSES.

24

25 **MICHAEL J. HENRY:** SURE.



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1

2 **KAE ROBERTSON:** SUPERVISOR, THE ISSUE ISN'T WHETHER OR NOT  
3 THERE WAS A PERSON THERE. I THINK THAT THE ISSUE IS THAT THE  
4 CHIEF NURSING OFFICER RUNS NURSING AND SHE WASN'T IN THE KNOW  
5 ABOUT WHAT WAS GOING TO HAPPEN. AND, AGAIN, IT GOES TO THE  
6 STRUCTURE OF IT DOESN'T WORK IF WE DON'T HAVE THE EXECUTIVE  
7 TEAM WORKING AS A UNIT. I THINK WE HAVE AGREEMENT NOW WITH  
8 D.H.S. AND D.H.R. THAT THEY WILL NOT-- THAT THAT SORT OF  
9 SITUATION WON'T HAPPEN AGAIN. BUT THE POINT THAT I WAS MAKING  
10 IS THAT IT IS NOT YOUR NORMAL WAY TO HANDLE DISCIPLINE NOT TO  
11 HAVE THE CHIEF NURSING OFFICER BE THE PERSON WHO IS IN THE  
12 KNOW THAT ONE OF HER STAFF ARE GOING TO BE REMOVED AND MAKE  
13 THE ABILITY FOR THAT TO HAPPEN OFF A UNIT. SO THE-- YOU KNOW,  
14 THIS WHOLE INCIDENT, THEN, SPREADS LIKE WILDFIRE THROUGH THE  
15 HOSPITAL AND CREATES CONTINUING MORALE ISSUES FOR US.

16

17 **SUP. BURKE:** WELL, I AGREE. I THINK EVERYONE SHOULD HAVE TO  
18 WORK TOGETHER.

19

20 **KAE ROBERTSON:** THE ACTION WAS NOT WRONG BUT IT WAS THE TIMING  
21 AND THE LOCATION OF THE ACTION THAT IS OUR CONCERN.

22

23 **MICHAEL HENRY:** BUT I THINK THERE WAS A...

24



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1 **SUP. BURKE:** WELL, MY CONCERN WOULD BE WHETHER OR NOT THERE WAS  
2 A PERSON THERE TO MAKE SURE THAT EVERYTHING WAS CURRENT.  
3 ORDINARILY, THAT WOULD BE THE SUPERVISOR'S RESPONSIBILITY TO  
4 ASSURE THAT THERE WAS SOMEONE THERE. I THINK EVERYBODY'S GOING  
5 TO HAVE TO REALLY WORK TOGETHER. YOU KNOW, I'VE BEEN SENSING  
6 THAT THERE'S THIS KIND OF...

7

8 **SUP. MOLINA, CHAIR:** DUH!

9

10 **SUP. BURKE:** YEAH, DUH! I'VE BEEN SENSING THAT THERE'S THIS  
11 CONFLICT BETWEEN ALL THESE DEPARTMENTS, WITH HEALTH SERVICES  
12 AND NAVIGANT AND WITH HUMAN RESOURCES. SOMEHOW, SOMEONE'S  
13 GOING TO HAVE TO BRING ALL OF THEM TOGETHER TO COOPERATE. AND,  
14 YOU KNOW, IT'S-- THE HOSPITAL HAS HAD THIS PROBLEM ALL ALONG.  
15 BUT WHAT WE HAVE DONE IS SUPERIMPOSE ANOTHER STRUCTURE AND  
16 THAT STRUCTURE CANNOT DUPLICATE WHAT THE HOSPITAL WAS DOING  
17 BEFORE. THAT'S WHAT MY CONCERN IS.

18

19 **SUP. ANTONOVICH:** THERE'S NO STRUCTURE. THERE WAS NO STRUCTURE  
20 BEFORE. I MEAN, THE SYSTEM WAS BROKEN. THAT'S WHY...

21

22 **SUP. BURKE:** YOU KNOW, I MEAN, THAT'S-- LET ME SAY THIS. YOU  
23 KNOW, THERE WAS-- YOU MAY COMPLAIN THAT THE STRUCTURE WAS NOT  
24 ADEQUATE AND WAS NOT PERFORMING RIGHT BUT THERE WAS-- THERE  
25 WERE PEOPLE IN EACH ONE OF THOSE POSITIONS WHO MAY OR MAY NOT



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1 BE PERFORMING THEIR JOB BUT THEY WERE THERE. SO YOU COULD LOOK  
2 AT THEM AND SAY HUMAN RESOURCES DID NOT-- THEY HAD ALL THESE  
3 STACKED UP AND THEY DIDN'T TAKE CARE OF THEM. THE DIRECTOR DID  
4 NOT DO THIS, THIS BUT THERE WAS A STRUCTURE. WE HAVE  
5 SUPERIMPOSED ANOTHER STRUCTURE OVER THAT AND I BELIEVE THAT  
6 THAT STRUCTURE HAS TO COOPERATE BECAUSE I SENSE A LOT OF  
7 CONFLICT GOING ON BETWEEN THE PARTIES HERE.

8

9 **MICHAEL J. HENRY:** SUPERVISOR, THERE IS A LOT OF STRESS GOING  
10 ON. THERE IS A LOT OF STRESS OF ALL THE EMPLOYEES OVER THERE  
11 AT THE HOSPITAL, INCLUDING A LOT IN MY SHOP THAT'S UNDER  
12 PRESSURE TO REDUCE THE CASELOAD. THIS IS THE FIRST INCIDENT  
13 THAT I...

14

15 **SUP. BURKE:** DID YOU RECEIVE ADDITIONAL PEOPLE TO WORK ON THIS?

16

17 **MICHAEL J. HENRY:** I HAVE NOW 15 PEOPLE OUT AT THAT HOSPITAL  
18 WORKING ON THE ENTIRE CASELOAD, WHICH WE HAVE BEEN REDUCING. I  
19 MEAN, IT'S, RIGHT NOW, IT'S AT 116, NOT DIFFERENT THAN WHAT IT  
20 WAS LAST WEEK BUT IF YOU GO BACK THREE OR FOUR WEEKS AGO, IT'S  
21 COME DOWN QUITE A BIT AND WE ARE WORKING VERY AGGRESSIVELY ON  
22 THIS. THIS IS THE FIRST TIME THAT WE'VE HAD THIS KIND OF  
23 SITUATION IN THE HOSPITAL WHERE WE'VE HAD TO CALL THE O.P.S.  
24 OFFICERS TO ASSIST US.

25



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1 SUP. MOLINA, CHAIR: BUT, AGAIN, YOU RECOGNIZE THAT, IF YOU  
2 WOULD HAVE COORDINATED, YOU WOULDN'T HAVE HAD THIS SITUATION.

3

4 MICHAEL J. HENRY: YES, I RECOGNIZE THAT AND, SUPERVISOR, I  
5 NEED TO SAY, TOO, THAT WE DON'T CREATE THESE CASES. THESE  
6 CASES CAME FROM THE HOSPITAL ADMINISTRATION.

7

8 SUP. MOLINA, CHAIR: I UNDERSTAND BUT, AT THE SAME TIME, LIKE  
9 ANYTHING ELSE, IT'S JUST, YOU CAN'T GO IN AND TAKE A ON-DUTY  
10 OFFICER OFF THE JOB WITHOUT INFORMING SOMEBODY IN THE PIPELINE  
11 THAT YOU'RE COMING IN BECAUSE SOMEBODY SHOULD BE SUSPENDED  
12 IMMEDIATELY, I RESPECT THAT.

13

14 SUP. BURKE: ABOUT SOMETHING THAT HAPPENED FOUR MONTHS BEFORE!

15

16 SUP. MOLINA, CHAIR: I UNDERSTAND BUT WHAT I'M SAYING IT I  
17 HOPE, MIKE, YOU UNDERSTAND...

18

19 MICHAEL J. HENRY: YEAH. I HEAR YOU. I DO UNDERSTAND,  
20 SUPERVISOR, AND, FOR THE OTHER TWO NURSES, WE WERE ABLE TO  
21 CONTACT THEM AT THEIR HOME...

22

23 SUP. MOLINA, CHAIR: NO, I UNDERSTAND THAT BUT THAT WAS-- WE'RE  
24 LUCKY THEY WEREN'T ON THE JOB, I GUESS.

25



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1   **MICHAEL J. HENRY:** RIGHT.

2

3   **KAE ROBERTSON:** I THINK WE WERE ABLE TO WORK THAT OUT AFTER  
4 THIS SURPRISE INCIDENT. I THINK, THOUGH, THE OTHER THING I DID  
5 SAY IS I THINK THE TIMING OF THE SURPRISE WAS PUSHED SOMEWHAT  
6 BY THE TIMING OF YOUR MEETING AND THE POLITICS AND POTENTIAL  
7 MEDIA STORY THAT WAS IMPENDING AS WELL AND I THINK THAT THAT  
8 IS REALLY A DIFFICULTY FOR US IN RUNNING A HOSPITAL, TO BE,  
9 YOU KNOW, MOVING THINGS UNDER PRESSURE AROUND TIMING OF  
10 STORIES, MEDIA INQUIRIES AND MEETINGS.

11

12   **SUP. BURKE:** YOU CANNOT RUN ANYTHING BASED ON THAT. IT'S  
13 IMPOSSIBLE, BECAUSE YOU NEVER KNOW WHEN THE STORY IS COMING UP  
14 OR WHEN THE REPORTER IS GOING TO DO THIS. YOU DON'T KNOW WHEN-  
15 - I MEAN, YOU KNOW, ON TUESDAY, WE'RE GOING TO HAVE THIS AND  
16 IT'LL BE A MEDIA BLITZ BUT I DON'T THINK THAT SOMEHOW WE'RE  
17 GOING TO HAVE TO SAY WE'RE GOING TO WORK ON THESE PROBLEMS AND  
18 WE'RE GOING TO WORK ON PROBLEMS, NOT IN ORDER TO GET GOOD  
19 STORIES OR BAD STORIES; WE'RE GOING TO WORK ON THE PROBLEMS TO  
20 MAKE SURE WE CAN PROVIDE SOME GOOD MEDICAL CARE. AND I WOULD  
21 HOPE THAT SOMEHOW SOMEONE RISES ABOVE THIS AND SAYS, "I'M  
22 GOING TO DO MY JOB AND I'M GOING TO COOPERATE AND IT DOESN'T  
23 MAKE ANY DIFFERENCE IF I GET THE HEADLINE OR SOMEBODY ELSE  
24 GETS THE HEADLINE."

25



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1   **MICHAEL J. HENRY:** IT'S NOT ABOUT HEADLINES.

2

3   **KAE ROBERTSON:** I DO WANT TO GET BACK TO THE OTHER THING I  
4 MENTIONED WHICH IS THE DISTRACTIONS TO OUR EXECUTIVES. AND YOU  
5 HIRED US TO FOCUS ON IMPROVING THE QUALITY OF PATIENT CARE,  
6 PATIENT SAFETY BEING NUMBER ONE. C.M.S. IMMEDIATE JEOPARDY AND  
7 THE CONDITIONS OF PARTICIPATION AROUND C.M.S. WOULD BE NUMBER  
8 TWO AND JOINT COMMISSION ACCREDITATION IS NUMBER THREE. I  
9 REALIZE THAT THERE ARE MANY OTHER THINGS INVOLVED IN RUNNING A  
10 HOSPITAL BUT WE NEED TO ALLOW OUR EXECUTIVES TO FOCUS.

11

12   **SUP. MOLINA, CHAIR:** BUT, KAE, THE ISSUE IS THAT, IF THIS  
13 HAPPENED IN MARCH, WHERE WERE YOU IN THE PROCESS OF THAT?

14

15   **KAE ROBERTSON:** WE FOUND OUT ABOUT THE INCIDENT IN JUNE.

16

17   **SUP. MOLINA, CHAIR:** I UNDERSTAND BUT THE EXECUTIVES WHO RUN  
18 THE PLACE, IT OCCURRED IN MARCH.

19

20   **KAE ROBERTSON:** RIGHT. WE FOUND OUT ABOUT THE INCIDENT IN JUNE.  
21 WE REVIEWED IT...

22

23   **SUP. MOLINA, CHAIR:** BUT HOW COULD YOU HAVE FOUND OUT IN JUNE  
24 WHEN IT OCCURRED IN MARCH?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **KAE ROBERTSON:** REMEMBER THAT THERE ARE MANY, MANY THINGS THAT  
2 ARE HIDDEN, BURIED, NOT TOLD AND YOU HAVE TO FIND OUT ABOUT  
3 THROUGH MANY OTHER CHANNELS IN THIS ORGANIZATION.

4

5 **SUP. MOLINA, CHAIR:** ARE THESE THE SAME NURSES THAT WERE  
6 SNOOZING DURING THE ALARM?

7

8 **MICHAEL J. HENRY:** THIS IS THE ALARM NURSES.

9

10 **SUP. MOLINA, CHAIR:** IS THIS THE SAME SET OF NURSES THAT, WHILE  
11 THEY WERE SNOOZING, THE PATIENT DIED?

12

13 **MICHAEL J. HENRY:** THAT'S CORRECT.

14

15 **KAE ROBERTSON:** EXACTLY.

16

17 **SUP. MOLINA, CHAIR:** WELL, IF YOU REMEMBER, THE FIRST TIME WE  
18 FOUND THAT GOING ON, WE SAID THAT HANK WELLS, WHO IS YOUR  
19 EXECUTIVE THERE, SHOULD REVIEW EVERY PATIENT DEATH. IT WAS HIS  
20 DUTY. NOT JUST TO SIGN OFF AND SAY...

21

22 **KAE ROBERTSON:** YOU'RE ABSOLUTELY RIGHT, SUPERVISOR. THAT WAS  
23 MID MARCH WE START-- MID-APRIL. WE STARTED REVIEWING ALL  
24 DEATHS IN MID-APRIL. THIS OCCURRED IN MARCH.

25



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The Los Angeles County Board of Supervisors

1 SUP. MOLINA, CHAIR: SO HE DIDN'T GO BACK AND LOOK AT SOME OF  
2 THESE?

3

4 KAE ROBERTSON: WE STARTED WITH OUR-- NO, WE STARTED  
5 CONCURRENTLY AND THEN WE DID GO BACK AND, AS WE WENT BACK, WE  
6 FOUND OTHER PROBLEMS BUT WE DIDN'T FIND THIS ONE. THIS ONE WAS  
7 ACTUALLY BROUGHT TO US. WE DIDN'T FIND THIS ONE AT THE TIME. I  
8 UNDERSTAND THAT THERE ARE...

9

10 SUP. MOLINA, CHAIR: I JUST WANT TO BE RESPECTFUL OF YOU AS  
11 WELL. I MEAN, THESE ARE EXECUTIVE RESPONSIBILITIES AND IT  
12 ISN'T-- DISCIPLINE ISN'T EXCLUSIVELY THE RESPONSIBILITY OF  
13 HUMAN RESOURCES. AGAIN, IT SEEMS AS THOUGH IT'S A MANAGEMENT  
14 RESPONSIBILITY. I WOULD WORRY ABOUT HAVING A NURSE WORKING  
15 EVERY DAY WHO DIDN'T SEEM TO PAY ATTENTION WAY BACK IN MARCH  
16 AND, AS QUICKLY AS I FOUND OUT IN JUNE, I WOULD WANT TO SEE,  
17 DO I-- I MEAN, I DON'T KNOW WHAT HAPPENED, WHEN YOU FOUND OUT.  
18 WE DO KNOW WHAT HAPPENED WHEN MIKE HENRY FOUND OUT, SO THERE  
19 SHOULD HAVE BEEN SOME COORDINATION. IT SORT OF BEGS THE  
20 QUESTION, ON YOUR PART, ON ALL PARTS AS WELL WHEN YOU FOUND  
21 OUT, HOW ARE WE GOING TO UNDERTAKE A RESPONSIBILITY TO PATIENT  
22 CARE IN THIS AREA? CERTAINLY, HE HAD AND I THINK HE SHOULD  
23 HAVE COORDINATED AND I THINK HE NEEDS TO LOOK AT THAT BUT IT'S  
24 NOT ALL ONE WAY.

25



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The Los Angeles County Board of Supervisors**

1 **KAE ROBERTSON:** OH, NO, NO, NO AND, WHEN WE FOUND OUT, WE DID  
2 AN INVESTIGATION AND THEN REPORTED IT TO HUMAN RESOURCES. THEY  
3 HAD IT FOR AWHILE. WE WERE WORKING WITH THEM HAND IN GLOVE ON  
4 WHAT THE DISCIPLINARY ACTION WOULD BE AND IT CHANGED AFTER,  
5 YOU KNOW, IT CHANGED THAT SAME MONDAY LATE AT NIGHT, THE  
6 ACTION CHANGED, I THINK DRIVEN SOMEWHAT BY A STORY AND THE  
7 POLITICS. SO WE WERE WORKING WITH THEM HAND IN GLOVE...

8

9 **SUP. MOLINA, CHAIR:** IS THAT THE CASE, MIKE? MIKE, IS THAT THE  
10 CASE? THAT, ALL OF A SUDDEN, BECAUSE THE "L.A. TIMES" WRITES  
11 ABOUT IT AND WE EXPRESS CONCERN, THAT THE PROCESS OF  
12 DISCIPLINE WOULD CHANGE?

13

14 **MICHAEL J. HENRY:** NO, THAT IS, THAT IS JUST TOTALLY INCORRECT.

15

16 **KAE ROBERTSON:** BUT WE WERE ON-- WE WERE ON IT...

17

18 **SUP. MOLINA, CHAIR:** YOU KNOW, WHAT-- EXCUSE ME JUST A MOMENT.  
19 THIS IS PART OF THE PROBLEM. WE HAVE ASKED YOU TO COME ON. WE  
20 ASKED THE DEPARTMENT OF HEALTH SERVICES. WE NOW HAVE MIKE  
21 HENRY WORKING ON THESE ISSUES. WE ARE BUT FIVE MEMBERS HERE  
22 WHO WANT THE BEST IN PATIENT CARE FOR THIS FACILITY. WE ARE IN  
23 CRISIS IN THIS FACILITY. I AM NOT ABOUT TO REFEREE WHO'S RIGHT  
24 ON THIS. DR. GARTHWAITE, WE REALLY NEED YOUR LEADERSHIP ON  
25 THIS ISSUE. THESE ARE THE KINDS OF THINGS THAT SHOULDN'T BE



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1 COMING AND REQUIRING US TO SIT HERE, WHO KNEW WHEN, WHEN DID  
2 THEY KNOW, AND WHY DID THEY KNOW AND SO ON. THERE HAS TO BE  
3 ORDER IN THIS FACILITY AND I CERTAINLY DON'T WANT TO PLAY THAT  
4 ROLE. WE HAVE ENOUGH TROUBLE TRYING TO UNDERSTAND AND RESPECT  
5 HOW WE'RE MOVING FORWARD TO FIX THE FACILITY, HOW WE'RE GOING  
6 TO EVENTUALLY GET TO A POINT WHERE WE CAN TRUST. MS. BURKE  
7 RAISED THE ISSUE OF L.A. COUNTY U.S.C. YOU KNOW, I-- I LOVE  
8 THAT ORGANIZATION, AS EVERYONE ELSE ON THIS BOARD DOES, AND  
9 IT'S HAD ITS PROBLEMS AND EVERY SO OFTEN I GO DOWN AND TAKE  
10 ISSUE WITH THEM AND TIMECARD FRAUD IS ONE OF THE PROBLEMS  
11 THERE, MS. BURKE, THAT WE HAVE BEEN WRESTLING WITH FOR OVER 10  
12 YEARS. AND SO IT ISN'T AN ISOLATED INCIDENT THAT IT JUST  
13 HAPPENS AT MARTIN LUTHER KING.

14

15 **SUP. BURKE:** (OFF-MIKE).

16

17 **SUP. MOLINA, CHAIR:** I UNDERSTAND BUT THE ISSUE THAT I'M SAYING  
18 IS, IS THAT, EVERY STEP OF THE WAY, THERE HAS TO BE A  
19 COOPERATIVE ARRANGEMENT AS TO HOW WE'RE GOING TO MANAGE THE  
20 FACILITY AND, IN THIS INSTANCE, THIS IS NOT HEALTHY TO HAVE  
21 THIS SENSE OF DISAGREEMENT BECAUSE IT'S A TEAM APPROACH. I  
22 MEAN, WE ARE LOOKING FOR TEAM SOLUTIONS. WE'RE ONLY BUT HERE  
23 TO HOPEFULLY HEAR PROGRESS OF THESE REPORTS. I MUST SAY, THIS  
24 REPORT ISN'T SHARE WITH ME, KAE, THAT IS THERE IS PROGRESS. IT



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1 TELLS ME THAT WE NEED TO REFEREE HERE AND THAT'S CERTAINLY NOT  
2 A ROLE I WANT TO PLAY OR SHOULD PLAY.

3

4 **DR. THOMAS GARTHWAITE:** YOUR POINT IS WELL MADE AND I WILL LOOK  
5 INTO IT AND TAKE APPROPRIATE ACTION. I WOULD ALSO JUST LIKE TO  
6 SAY, IN A SOMEWHAT POSITIVE VEIN, BECAUSE I'VE BEEN REALLY  
7 CONCERNED ABOUT THE CONTINUING INCIDENTS AND THEIR ROOT  
8 CAUSES. ONE CONTINUING INCIDENT THAT WE'VE BEEN AWARE OF IS  
9 THAT SOME NURSES HAVE TAKEN ACTIONS, THEY'VE APPEARED TO BE  
10 INATTENTIVE TO ALARMS. I DON'T THINK WE'VE DOCUMENTED THEY  
11 WERE SLEEPING. WE DID FIND A NURSE SLEEPING DURING A DIALYSIS,  
12 WE BELIEVE, AND, TO ME, THE BASIC ROOT CAUSE OF THAT IS, IN  
13 MOST HOSPITALS, A NURSE MANAGER OR NURSING SUPERVISORS WOULD  
14 KNOW THEIR EMPLOYEES WELL ENOUGH TO HAVE DETECTED THAT AT AN  
15 EARLIER STAGE. AND, AS WE LOOK THROUGH THE THINGS THAT WERE OF  
16 CONCERN TO C.M.S. DURING THEIR TIME, I THINK THE SAME CONCERN  
17 IS RAISED TO ME, THE DRUGS BEING GIVEN ON TIME, FOLLOWING  
18 NURSING PROTOCOLS, DOCUMENTATION, ASSESSMENTS AND SO FORTH.  
19 NAVIGANT HAS BROUGHT IN, I THINK, SOME REALLY OUTSTANDING  
20 NURSE MANAGERS AND DIRECTORS OF NURSING. WE'VE HAD VERY LITTLE  
21 ABILITY TO RECRUIT OR VIA CONTRACT TO GET THE MID LEVEL  
22 MANAGERS INTO THE FACILITY AND TO FULLY ASSESS HOW THAT  
23 IMPORTANT DAY-TO-DAY SHIFT-BY-SHIFT ASSESSMENT, EVALUATION,  
24 MENTORING, TEACHING AND-- IS OCCURRING. YESTERDAY, WE HAD A  
25 CALL WITH THE HOSPITAL ASSOCIATION, HOSPITALS OF SOUTHERN



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1 CALIFORNIA, ESPECIALLY L.A. COUNTY AND I ASKED THEM TO-- BOTH  
2 THE C.E.O.S AND THE CHIEF NURSES AND ASKED THEM TO HELP US IN  
3 IDENTIFYING THOSE INDIVIDUALS WHO COULD FIT IN THAT CATEGORY  
4 TO SEE IF WE CAN INFUSE ADDITIONAL NURSES. WE'RE CAUGHT IN A  
5 CATCH-22. UNTIL WE CAN SHOW THE TURNAROUND IS SIGNIFICANTLY  
6 TAKING, WE'RE HAVING EXTREME DIFFICULTY RECRUITING FOR ANYONE  
7 TO COME ON BOARD BECAUSE NO ONE KNOWS THE FATE OF THE  
8 HOSPITAL. HOWEVER, WE CAN'T GET THE TURNAROUND TO BE SHOWN TO  
9 BE TAKING UNLESS WE CAN RECRUIT AT THE MID LEVEL NURSING  
10 MANAGEMENT LEVEL. AND SO I WAS REALLY ENCOURAGED BY THE  
11 COMMENTS ON THE CALL, REALLY ENCOURAGED BY THE NUMBER OF  
12 PEOPLE WHO CALLED IN AND WE'LL SEE IF WE CAN MAKE THAT HAPPEN.  
13 WHETHER IT TURNS OUT THAT WE'LL GET A SIGNIFICANT NUMBER OF  
14 THOSE LEVEL NURSES TO FILL IN AND HELP OUT AND HELP GETTING  
15 THESE ASSESSMENTS DONE, I DON'T KNOW, BUT I THINK IT'S  
16 SOMETHING ELSE WE HAVEN'T TRIED, SOMETHING THAT'S REALLY  
17 TARGETED AT WHERE I REALLY FEEL THE ROOT OF MUCH OF THE  
18 PROBLEM IS AND SOMETHING THAT HAS THE OPPORTUNITY, I THINK, OF  
19 MAKING A DIFFERENCE IN THE SHORT TERM.

20

21 **SUP. KNABE:** IS ANY DISCUSSION, LIKE ON THOSE PHONE CALLS, LIKE  
22 LOANERS? I MEAN...

23

24 **DR. THOMAS GARTHWAITE:** WELL, THAT'S EXACTLY WHAT THIS IS, YES.  
25 YOU KNOW, I WOULD APPEAL TO THE ABILITY TO LOAN AN EXECUTIVE



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1 OR A MID LEVEL MANAGER, IF YOU HAVE THOSE, TO SOMEONE WHO MAY  
2 HAVE RETIRED IN THE NOT TOO DISTANT PAST WHO WOULD LOOK FOR  
3 SOMETHING STIMULATING TO DO. SOMEONE WHO MAY BE COMING OFF  
4 AND...

5

6 **SUP. ANTONOVICH:** HAVE YOU CHECKED WITH THE, LET'S SAY, RETIRED  
7 NURSES FROM U.S.C. MEDICAL CENTER OR OLIVE VIEW OR HARBOR  
8 GENERAL AND HAVE THEM ON 120-DAY...

9

10 **DR. THOMAS GARTHWAITE:** WE'VE DONE THAT WITH MR. HENRY'S HELP.

11

12 **MICHAEL J. HENRY:** AND WE'RE CONTINUING TO DO THAT. WE'VE HAD,  
13 AS I REPORTED, A LOT OF SUCCESS ON THE PHARMACISTS AND WE HOPE  
14 TO HAVE SOME SUCCESS ON THE NURSES BUT THAT'S BEING DONE...

15

16 **SUP. ANTONOVICH:** BUT YOU KNOW, I MEAN...

17

18 **DR. THOMAS GARTHWAITE:** WE'VE REACHED OUT TO INDIVIDUALS WHO  
19 ARE IN LINE FOR PROMOTION AT OTHER HOSPITALS TO SEE IF THAT  
20 WOULD BE SOMETHING. WE'VE AT LEAST IDENTIFIED SOME OF THEIR  
21 SPECIFIC CONCERNS AND WE'RE SEEING IF WE CAN GIVE THEM SOME  
22 ASSURANCES THAT, IF THEY TAKE THAT RISK, THAT WE WILL, YOU  
23 KNOW, TAKE THAT INTO ACCOUNT AND, YOU KNOW, DEPENDING ON WHAT  
24 ULTIMATELY HAPPENS AT THE MEDICAL CENTER.

25



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1 **SUP. ANTONOVICH:** BUT, YOU KNOW, YOU HAVE A PROBLEM WITH AN  
2 INDIVIDUAL WHO COULD HAVE BEEN RESPONSIBLE FOR THE DEATH OF A  
3 PATIENT, YOU KNOW, TAKING IMMEDIATE ACTION PERHAPS COULD SAVE  
4 A PATIENT'S LIFE. IN PUBLIC SAFETY, THEY DON'T WAIT UNTIL THE  
5 END OF WATCH TO TAKE DISCIPLINARY ACTION IF AN OFFICER WAS  
6 INVOLVED IN A PROBLEM THAT MAY HAVE RESULTED IN HIS INFRACTION  
7 OF SOMEONE'S DUE PROCESS. SO THEY TAKE IMMEDIATE ACTION. AND  
8 THE SAME, YOU KNOW, THE DEPARTMENT IS RESPONDING BECAUSE THERE  
9 WAS A PERSON THAT WAS A DANGER TO OTHERS IN THAT POSITION. SO,  
10 I MEAN, OTHERWISE, WE'RE GOING TO BE BACK HERE WITH MORE  
11 HEADLINES. DR. GARTHWAITE, WHAT WAS YOUR RESPONSE TO THE  
12 NURSES WHEN THEY RAISED THEIR CONCERN?

13

14 **DR. THOMAS GARTHWAITE:** I'M SORRY? WHICH...

15

16 **SUP. ANTONOVICH:** WHEN THE NURSES TALKED TO YOU, THEY HAD SOME  
17 CONCERNS, WHAT WAS YOUR RESPONSE TO THEM?

18

19 **DR. THOMAS GARTHWAITE:** I'M SORRY? WHICH NURSES ARE YOU  
20 REFERRING TO?

21

22 **SUP. ANTONOVICH:** WELL, YOU HAD-- THERE WERE-- ACTIONS THAT  
23 RESULTED WITH THE PROBLEM NURSE WHO HAD BEEN REMOVED. THERE  
24 WERE SOME NURSES WHO MET WITH YOU. DID YOU TELL THEM THE  
25 REASON WE WERE TAKING THESE ACTIONS?



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1

2 **DR. THOMAS GARTHWAITE:** THE-- IF YOU'RE SPEAKING OF THE REMOVAL  
3 OF THE NURSE AND THE CONCERNS RAISED BY OTHER NURSES...

4

5 **SUP. ANTONOVICH:** RIGHT, IN THE CARDIAC ARREST CASE.

6

7 **DR. THOMAS GARTHWAITE:** ...WITHIN THE HOSPITAL...

8

9 **SUP. ANTONOVICH:** IN THE CARDIAC CARE UNIT.

10

11 **DR. THOMAS GARTHWAITE:** I BECAME AWARE OF THAT DURING OUR SORT  
12 OF OVERALL MEETING WITH NAVIGANT AND THE DEPARTMENT AND SO  
13 FORTH AND SO, AT THAT POINT, WE PRETTY MUCH HAD AIRED EVERY  
14 ISSUE AND THE MAIN DISCUSSION WAS BETWEEN H.R. AND NAVIGANT TO  
15 MAKE SURE THAT NOTIFICATION OCCURRED IF SOME ACTION WERE GOING  
16 TO BE TAKEN FOR A NURSE ON A UNIT. SO THAT WAS THE PRIMARY  
17 DIALOGUE AND I THOUGHT THAT THE DIALOGUE THAT OCCURRED WAS  
18 APPROPRIATE.

19

20 **SUP. ANTONOVICH:** IN THE REPORT, YOU REFERENCE THAT THE BACKLOG  
21 OF X-RAYS AWAITING FINAL READS HAVE BEEN REDUCED. HOWEVER,  
22 THEY HAVE NOT BEEN REDUCED TO THE LEVEL THAT WE INDICATED THE  
23 C.M.S. THAT WE WERE GOING TO BE REDUCING THAT. SO HAVE YOU  
24 NOTIFIED C.M.S. THAT WE HAVE NOT COMPLIED WITH OUR MAY 2005  
25 CORRECTIVE ACTION PLAN?



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1

2 **KAE ROBERTSON:** NO, WE HAVE NOT. THEY WERE IN AND ACTUALLY SAW  
3 THE NUMBERS AND THE NUMBERS WERE HIGHER WHEN THEY WERE THERE,  
4 SO THEY'RE AWARE.

5

6 **SUP. ANTONOVICH:** BUT OUR LEVEL THAT WE INDICATED WE WOULD  
7 ACHIEVE HAS NOT BEEN ACHIEVED. DO WE HAVE TO NOTIFY THEM THAT  
8 WE ARE STILL DEFICIENT IN OUR ASSESSMENT?

9

10 **KAE ROBERTSON:** NO, BECAUSE THEY WERE IN TO VISIT AND SAW THAT  
11 IN PERSON.

12

13 **SUP. ANTONOVICH:** SO YOU DON'T HAVE TO DO A REPORT, THEY JUST  
14 VISUALLY...

15

16 **KAE ROBERTSON:** NOT UNTIL WE GET-- WE HAVEN'T GOTTEN THE REPORT  
17 BACK FROM THEM FOR THAT YET. WE EXPECT TO GET THAT REPORT  
18 SOMETIME IN THE NEXT MONTH, I WOULD THINK.

19

20 **SUP. ANTONOVICH:** IN THE REPORT, IT INDICATES THAT THERE HAVE  
21 BEEN PROBLEMS WITH THE UNION OVER THE PAST SEVERAL MONTHS,  
22 THAT BOTH PARTIES HAVE NOT BEEN ABLE TO COME TO AN AGREEMENT  
23 ON ESTABLISHING A PROCESS FOR COMPETENCY TESTING FOR PHARMACY  
24 TECHNICIANS. YOU OFFER REFERENCE THAT THIS REFLECTS TO HOW  
25 DIFFICULT IT IS TO MAKE CHANGES. ON JUNE 27TH, THE DEPARTMENT



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1 REPORTED THAT THE STATE LICENSING HAD CONCERNS THAT THERE WERE  
2 TOO MANY MEDICATION ERRORS AT THE MEDICAL CENTER. HOW DO WE  
3 ADDRESS THIS IF THE DEPARTMENT AND THE UNIONS CAN'T AGREE ON A  
4 PROCESS OF COMPETENCY TESTING FOR PHARMACY TECHNICIANS?

5

6 **KAE ROBERTSON:** ACTUALLY, THE TWO ARE NOT RELATED. THE PHARMACY  
7 TECHNICIANS DO ORDER FILLING AND THEY ACTUALLY ARE THEN  
8 CHECKED BY THE PHARMACIST. AND, REMEMBER, WE'VE GONE THROUGH  
9 COMPETENCY TESTING WITH THE PHARMACIST AND I THINK THAT THE  
10 ISSUE HERE IS THAT WE HAVE A DIRECTOR WHO WAS IN TRANSITION.  
11 WE NOW HAVE ON SITE A FULL-TIME DEDICATED DIRECTOR OF PHARMACY  
12 WHO WAS JUST RECENTLY HIRED AND WILL ALLOW THE CHANGE IN  
13 MANAGEMENT TO OCCUR. SO HOPEFULLY THIS WILL NOW BE A FOCUS AND  
14 CAN BE MOVED FORWARD VERY QUICKLY.

15

16 **SUP. ANTONOVICH:** IF NOT, YOU SHOULD WORK WITH COUNTY COUNSEL  
17 TO ENSURE HOW WE CAN MOVE FORWARD EFFECTIVELY TO RESOLVE THAT  
18 ISSUE.

19

20 **KAE ROBERTSON:** THANK YOU.

21

22 **SUP. ANTONOVICH:** ALSO, THE STATE BOARD OF PHARMACY HAS FOUND  
23 THE OUTPATIENT PHARMACY IS NOW IN FULL COMPLIANCE. HOWEVER,  
24 THERE CONTINUES TO BE PROBLEMS WITH MEDICATION ERRORS, AS



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1 REPORTED BY STATE LICENSING. HOW DO WE ADDRESS THAT MEDICATION  
2 ERROR?

3

4 **KAE ROBERTSON:** THE MEDICATION ERROR AND EVENT WAS ON THE  
5 INPATIENT AND THE STATE BOARD OF PHARMACY DID REVIEW THE  
6 OUTPATIENT PHARMACY AND COMPLIMENTED BOTH HOW IT'S ORGANIZED,  
7 THE FACT THAT THE LINES ARE-- ON THE DAY THEY WERE THERE,  
8 THERE WEREN'T LINES AND THAT THE LINES WERE MUCH SMALLER AND  
9 EVERYTHING SEEMS TO BE WORKING BETTER ON THE OUTPATIENT SIDE,  
10 INCLUDING MORE ESPRIT DE CORPS TEAM WORKING BETTER TOGETHER, A  
11 BETTER MORALE IN THAT OUTPATIENT PHARMACY AREA.

12

13 **DR. THOMAS GARTHWAITE:** SOME OF THE-- I THINK SOME OF THE  
14 INPATIENT PHARMACY CONCERNS WERE DELAYS IN ADMINISTRATION,  
15 WHICH ALSO IS A TEAMWORK ISSUE BETWEEN PHARMACY AND NURSING  
16 AND ALSO, I THINK, WOULD POINT TO THE EMPHASIS ON TRYING TO  
17 GET THESE MID LEVEL MANAGERS IN AND THE NURSING SERVICES.

18

19 **SUP. ANTONOVICH:** THE-- IS IT POSSIBLE TO RUN THE INPATIENT  
20 PHARMACY SIMILAR TO THE OUTPATIENT PHARMACY?

21

22 **KAE ROBERTSON:** THAT'S WHAT WE'VE BEEN WORKING ON, IS TRYING TO  
23 GET THE TRAINING THROUGH. WE FINALLY FINISHED ALL THE  
24 COMPETENCY FOR THE PHARMACISTS.

25



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1 **SUP. ANTONOVICH:** THE ISSUE OF THE STATUS OF THE MEDICAL  
2 CENTER, THEY HAVE LOST THEIR ACCREDITATION, SO THEY'RE  
3 REVIEWING THE-- THEY'RE TRYING TO REGAIN ACCREDITATION BY  
4 DECEMBER OF THIS YEAR. IS THAT THEIR TIME FRAME?

5

6 **KAE ROBERTSON:** I THINK THAT'S THE TIME FRAME WE'VE ALL BEEN  
7 TALKING ABOUT. I THINK WHAT I JUST MENTIONED IS THAT, YOU  
8 KNOW, THERE ARE SOME FACILITY ISSUES THAT WILL PROBABLY COME  
9 UP. WE'LL TRY TO DO EVERYTHING WE CAN AROUND THAT BUT THAT  
10 DOES MAKE ME CONCERNED THAT THAT WOULD NOT BE THE TIME FRAME  
11 THAT WE CAN MOVE FORWARD AND WE WILL KNOW MORE AFTER WE HAVE  
12 SOME MOCK SURVEYS COMPLETED.

13

14 **SUP. ANTONOVICH:** REGARDLESS OF THE ACCREDITATION ISSUE, THE  
15 STATE LICENSING COULD REVOKE THE LICENSE ANY TIME BECAUSE OF  
16 THE CONDITIONS AT THAT FACILITY.

17

18 **KAE ROBERTSON:** I THINK THE M.O.U. IS UP SEPTEMBER 25TH, IF I  
19 RECALL CORRECTLY, I THINK, AND IT'S A YEAR M.O.U. SO I THINK  
20 IT WAS DATED SEPTEMBER 25TH. I DON'T HAVE THAT...

21

22 **SUP. ANTONOVICH:** WITH THE STATE LICENSING BOARD?

23

24 **KAE ROBERTSON:** WITH C.M.S.

25



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1 **SUP. ANTONOVICH:** OKAY. AND THAT IS THE-- ARE THERE ANY OTHER  
2 LICENSING BOARDS THAT HAVE THE AUTHORITY TO REVOKE THE  
3 LICENSE?

4

5 **KAE ROBERTSON:** I DON'T KNOW THAT C.M.S. CAN REVOKE YOUR  
6 LICENSE AS MUCH AS IT'S THE CONTINUATION OF FUNDING THAT'S  
7 IMPORTANT WITH C.M.S. THAT THAT'S WHY THE M.O.U. IS CRITICAL.

8

9 **SUP. KNABE:** CAN I JUST INTRODUCE SOMETHING ON C.M.S. RIGHT  
10 HERE. YOU INDICATED, IN YOUR REPORT TO US EARLIER TODAY THAT,  
11 AS IT RELATED TO C.M.S. AND THE IMMEDIATE JEOPARDY ISSUE, THAT  
12 YOU HAD TAKEN CARE OF THAT

13

14 **KAE ROBERTSON:** THAT'S RIGHT. AND I THINK WHAT WE HEARD ON--  
15 THERE'S NO-- WE DON'T HAVE THE REPORT BACK FROM THEIR LAST  
16 VISIT, AS I SAID TO SUPERVISOR ANTONOVICH. WE GOT OUT OF  
17 IMMEDIATE JEOPARDY IN JANUARY, YOU RECALL. ON THEIR EXIT  
18 INTERVIEW, THEY SAID IT DOESN'T APPEAR THAT THERE ARE ANY  
19 IMMEDIATE JEOPARDY ISSUES FROM THIS CURRENT VISIT. BUT THEN  
20 THE NEXT THING WITH C.M.S. WAS SOMETHING CALLED CONDITIONS OF  
21 PARTICIPATION AND THOSE ARE THE THINGS THAT WE'RE WORKING ON  
22 IMPROVING. WHEN THEY LEFT, IN THEIR EXIT CONFERENCE, THEY SAID  
23 WE HAD MADE IMPROVEMENTS IN PATIENT SAFETY BUT THERE WERE  
24 STILL-- YOU KNOW, AND THERE ARE SOME OTHER IMPROVEMENTS IN  
25 OTHER AREAS.



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1

2 **SUP. KNABE:** BECAUSE I THOUGHT THE EXIT STRATEGY-- I MEAN, THE  
3 EXIT COMMENTS WERE NOT POSITIVE. I MEAN, THERE WAS...

4

5 **KAE ROBERTSON:** THEY SAID THERE'S STILL CONCERNS IN NURSING,  
6 WE'RE NOT FAR ENOUGH, FAST ENOUGH IN NURSING. WE'RE NOT FAR  
7 ENOUGH, FAST ENOUGH IN PHARMACY. WE'RE NOT FAR ENOUGH, FAST  
8 ENOUGH IN GOVERNANCE AND IN MEDICAL STAFF QUALITY ISSUES, SO  
9 I-- YOU KNOW, I THINK THAT, YES, WE'RE OUT OF IMMEDIATE  
10 JEOPARDY BUT OUR SECOND FOCUS IS THE CONDITIONS OF  
11 PARTICIPATION. AND I THINK IT'S, IN THE CURRENT MODEL,  
12 DIFFICULT TO MOVE THOSE FORWARD AS QUICKLY AS THEY NEED TO. WE  
13 STILL HAVE OVER 50% REGISTRY NURSES AND I REPORTED, IN MY  
14 REPORT TODAY, THAT, FOR THE PAST MONTH, WE WENT NEGATIVE ON  
15 NURSES. SO, IN OUR TURNOVER AND RECRUITMENT, WE'RE MINUS 7.  
16 IT'S KIND OF HARD TO MAKE PROGRESS.

17

18 **SUP. MOLINA, CHAIR:** SO WHAT ARE WE SUPPOSED TO DO?

19

20 **KAE ROBERTSON:** I THINK YOU'RE IN ON PATH TO LOOK AT A NUMBER  
21 OF OPTIONS MID AUGUST AND I THINK THAT THOSE OPTIONS ARE GOING  
22 TO BE IMPORTANT FOR YOU TO EVALUATE, GIVEN THE MAGNITUDE AND  
23 THE PACE OF CHANGE. SO THE AMOUNT OF CHANGE THAT YOU WANT TO  
24 HAVE HAPPEN HERE AND, FROM THESE MEETINGS, HOW FAST EVERYONE  
25 WANTS THAT CHANGE TO HAPPEN, YOU KNOW, SOMETHING THAT'S TAKEN



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1 THIS LONG TO GET TO AND WE WANT CHANGE AND HAVE IT TO BE  
2 RIGHTED BY NOW. IT'S NOT GOING TO-- I DON'T THINK THE MODEL IS  
3 SUPPORTIVE OF THAT.

4

5 **SUP. MOLINA, CHAIR:** WHAT MODEL?

6

7 **KAE ROBERTSON:** AGAIN, THE CURRENT MODEL THAT WE HAVE FOR  
8 MARTIN LUTHER KING DREW HOSPITAL. SO IT'S JUST THE MAGNITUDE  
9 AND PACE OF CHANGE ARE DIFFICULT TO ACHIEVE IN THAT TIME  
10 FRAME. I THINK IT TOOK 30 YEARS TO GET HERE AND IT'S GOING TO  
11 TAKE LONGER THAN, YOU KNOW, THE SIX TO EIGHT MONTHS TO GET OUT  
12 OF IT.

13

14 **SUP. MOLINA, CHAIR:** YOU KNOW, I DON'T THINK THAT ANYBODY  
15 THOUGHT THAT ANYONE WAS GOING TO GET OUT OF ANYTHING AT ALL.  
16 THE IDEA WAS TO STRENGTHEN THE MANAGEMENT AND THE SYSTEMS THAT  
17 WE HAVE. YOU KNOW, IT ISN'T-- WE RUN A LOT OF OUR HOSPITALS IN  
18 THE SAME WAY AND THEY'RE DOING QUITE WELL. SO IT IS A MATTER  
19 OF HAVING A MANAGEMENT SYSTEM IN PLACE THAT IS EFFICIENT, THAT  
20 IS EFFECTIVE, THAT IS ACCOUNTABLE. EVERY TIME WE LOOK AT THESE  
21 ISSUES, MISS ROBERTSON, IT'S VERY TELLING THAT THERE ISN'T  
22 MANAGEMENT IN PLACE. WE HIRED YOU TO BE MANAGEMENT. WE HIRED  
23 YOU TO WATCH THESE THINGS. AND NOW IT FEELS AS THOUGH YOU'RE  
24 THROWING IT BACK ON US AND SAYING, "HEY, IT'S YOUR PROBLEM,  
25 IT'S NOT GOING TO HAPPEN, I DON'T HAVE NURSES, I DON'T HAVE



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1 THAT." WELL, GUESS WHAT? MOST OF OUR FACILITIES ARE HAVING THE  
2 SAME STRUGGLE ON GETTING NURSES AND, EVERY SINGLE TIME, THE  
3 SAME STRUGGLE ON ALL ASPECTS OF IT. THE PRIVATE HOSPITALS ARE  
4 HAVING THE SAME PROBLEM. THE ISSUE IS THAT YOU'VE BEEN HIRED  
5 TO DO A MANAGEMENT RESPONSIBILITY AND I FEEL LIKE THIS REPORT  
6 IS TELLING ME, "WELL, GUESS WHAT, IT AIN'T GONNA GET DONE AND,  
7 HOPEFULLY, IN AUGUST, YOU'LL GET A SECOND SET OF  
8 RECOMMENDATIONS AND MAYBE YOU CAN TAKE THAT PATHWAY." I THINK  
9 IT'S VERY UNFORTUNATE. ANYTHING ELSE? OKAY. WE HAVE TWO  
10 SPEAKERS. MR. BAXTER AND DR. CLAVREUL. MR. BAXTER?

11

12 **PETER BAXTER:** MADAM CHAIR, MEMBERS OF YOUR HONORABLE BOARD,  
13 MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND  
14 I LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT THIS  
15 AGENDA ITEM PROVIDES FOR A REPORT ON THE STATUS OF THE REFORM  
16 AT KING DREW MEDICAL CENTER. THERE IS A COMPARISON TO BE DRAWN  
17 BETWEEN THE LEVEL OF PUBLIC DISCUSSION OVER THE KING DREW  
18 MEDICAL CENTER AND THE FIRE DEPARTMENT OF THE COUNTY OF LOS  
19 ANGELES. THE DIFFERENCE BETWEEN THESE TWO PUBLIC RESOURCES IN  
20 TERMS OF PUBLIC SCRUTINY IS LITTLE SHORT OF AMAZING. THE KING  
21 DREW DISCUSSION HAS ATTRACTED AND THAT DISCUSSION CONTINUES TO  
22 ATTRACT MOST CAREFUL STUDY BY THE BOARD OF SUPERVISORS, THE  
23 HEALTH DEPARTMENT, NAVIGANT AND THE NEWS MEDIA, PARTICULARLY  
24 "THE LOS ANGELES TIMES." IN COMPARISON, THERE APPEARS TO BE NO  
25 ONGOING STUDY OF THE OPERATIONS OF THE FIRE DEPARTMENT, EVEN



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1    THOUGH THE DISASTER OF 9/11 WAS, AS IT REMAINS, A PUBLIC  
2    SPECTACLE OF FIREFIGHTING BEING REVEALED AS A VOCATION IN  
3    SHAMBLES. THE WHOLE UNDERTAKING, THAT IS, THE RESPONSE OF THE  
4    NEW YORK FIRE DEPARTMENT TO THAT EVENT, WAS A TOTAL FAILURE.  
5    HERE IN LOS ANGELES, WE FACE ANOTHER FIRE SEASON WHEN WE MAY  
6    EXPECT TO SUFFER THE LOSS OF LIFE AND PROPERTY FROM FIRE ON A  
7    SCALE UNKNOWN IN ANY OTHER PART OF THE WORLD. IN TODAY'S  
8    NOTICES OF CLOSED SESSION, UNDER CS-1, YOU ARE TO-- THE BOARD  
9    IS GOING TO CONSIDER CANDIDATES FOR POSITION FOR THE  
10   APPOINTMENT TO THE POSITION OF ROAD COMMISSIONER, DIRECTOR OF  
11   PUBLIC WORKS. THE DIRECTOR-- THE ACTING DEPUTY DIRECTOR SENT  
12   ME A LETTER IN APRIL AND I WAS SO PLEASED WITH THIS LETTER  
13   THAT I HAD IT PUBLISHED WITHIN FOUR OR FIVE DAYS IN THE LOS  
14   ANGELES DAILY JOURNAL. THE DEPUTY DIRECTOR ABSOLUTELY  
15   SUPPORTED THE FIRE CHIEF, WITHOUT QUESTION. IT WAS LIKE A  
16   CHEERLEADING LETTER. WELL, YOU'RE GOING TO HAVE AN OPPORTUNITY  
17   TO HAVE CANDIDATES EXPLAIN TO YOU WHAT THIS LETTER SIGNIFIES,  
18   IF YOU WISH TO TAKE IT UP, YOU'LL HAVE IT, BE ABLE TO DISCUSS  
19   IT, FIND OUT FROM YOUR OWN POSITIONS JUST WHERE YOU STAND  
20   BECAUSE YOU ALL ARE DIFFERENT. SOME OF YOU ARE CHEERLEADERS  
21   FOR THE FIRE DEPARTMENT AND NOTHING'S GOING TO CHANGE THAT,  
22   NOBODY'S GOING TO COME IN AND TELL YOU ANYTHING ABOUT THE FIRE  
23   DEPARTMENT. AND I BRING THAT TO YOUR KIND ATTENTION, ALL OF  
24   WHICH AND I'M SITTING HERE WITH MISS-- WITH DR. CLAVREUL, WHO,  
25   LAST WEEK, ASSURED ME THAT SHE WAS IN FAVOR OF MY POSITION.



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1 SHE DOESN'T LIKE ME APPEARING HERE ON THIS PARTICULAR ITEM, SO  
2 FAR AS I UNDERSTAND BUT, AGAIN, WE'RE ALL FREE TO DO WHAT WE  
3 WANT TO DO, INCLUDING WHAT I'M DOING, ALL OF WHICH IS  
4 RESPECTFULLY SUBMITTED. I THANK YOU, MADAM CHAIR.

5

6 **SUP. MOLINA, CHAIR:** THANK YOU, MR. BAXTER. DR. CLAVREUL.

7

8 **DR. GENEVIEVE CLAVREUL:** YES. GOOD AFTERNOON. GENEVIEVE  
9 CLAVREUL. FIRST OF ALL, I WANT TO DO A DISCLAIMER. I TOLD MR.  
10 BAXTER THAT I WAS VERY CONCERNED HOW HE HIJACKED THE ITEM  
11 EVERY WEEK AND IT IS TOTALLY INAPPROPRIATE. BUT, ANYWAY,  
12 THAT'S FOR CLARIFICATION. ALSO, YOU KNOW, I'M-- WANT TO SEE  
13 WHAT'S GOING ON, YOU KNOW. I DON'T BELIEVE IT. WE PAY A GROUP  
14 OVER \$15 MILLION AND THEN, YOU KNOW, ACTUALLY, IT'S REALLY \$18  
15 MILLION BECAUSE WE HAVE TO GO TO PAY THEM 25% ABOVE FOR COST.  
16 SO WHEN WE SAY 14 MILLION, I WILL SAY 18 MILLION AND WE'LL BE  
17 LUCKY IF WE GET AWAY WITH THAT. AND TO BE SITTING HERE AND  
18 HEAR IN THE AUDIENCE AND HEAR MISS KAE ROBERTSON BLAME THE  
19 MEDIA, BLAME YOU, THE BOARD, FOR ASKING FOR A REPORT IS BEYOND  
20 UNDERSTANDING. I HAVE TO LAUGH! AND, YOU KNOW, THAT'S WHAT  
21 HAPPENS WHEN YOU ARE A POOR MANAGER, A POOR LEADER, YOU BLAME  
22 EVERYBODY ELSE BUT YOURSELF. THEY HAVE BEEN IN THE HOSPITAL  
23 FOR QUITE A LONG TIME. AND, ACTUALLY, CONTRARY TO WHAT MISS  
24 ROBERTSON LIKES TO SAY, I DON'T CARE HOW LONG THE PROBLEM WAS.  
25 IF SHE WAS-- HER TEAM WAS EFFICIENT, THOSE CHANGES WOULD HAVE



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1 HAPPENED VERY RAPIDLY. THE QUICKER THE CHANGE, THE BETTER THE  
2 CHANCE OF SUCCESS. I THINK RIGHT NOW WE ARE A STAGE, I DON'T  
3 KNOW IF IT CAN BE SUCCESS BECAUSE THERE HAVE BEEN SO MANY  
4 MISTAKES THAT HAVE HAPPENED, ONE AFTER THE OTHER. AND FOR HER  
5 TO BE SITTING DOWN AND SAYING, "WELL, IT'S BECAUSE OF THE L.A.  
6 TIMES." YOU KNOW, THE [ INAUDIBLE ] TURN DOWN THE MONITORS,  
7 IT'S NURSES, IT'S NURSES WHO ARE NOT BEING SURVEYED BY THE  
8 TEAM. MANY MONTHS AGO, MANY OF YOU SITTING HERE APPROVED A  
9 NUMBER OF INDEPENDENT NURSES TO BE ABLE TO WATCH WHAT WAS  
10 GOING ON. WE ARE MONTHS LATER, THESE HAVE NOT BEEN  
11 IMPLEMENTED. THAT WAS THE MOST SIGNIFICANT THING YOU COULD  
12 HAVE DONE AND I HIGHLY RECOMMEND THAT YOU DO THAT. AND I DON'T  
13 MEAN NURSES HIRED BY NAVIGANT AND I DON'T MEAN NURSES HIRED BY  
14 D.H.S. I MEAN AN EXTERNAL BODY WHO IS GOING TO MAKE A POINT TO  
15 LOOK AT THE QUALITY OF CARE, MAKE SURE THAT NURSES ARE  
16 PRACTICING WITHIN THE NURSING PRACTICE AND MAKE THINGS HAPPEN.  
17 LIKE I SAID, YOU KNOW, A LOT OF THE INFORMATION I'M HEARING IS  
18 BEYOND MY UNDERSTANDING BUT I SEE WHATEVER HAPPENS NOW AT KING  
19 DREW, THEY HAVE BEEN SO DESTABILIZED BY MISMANAGEMENT, AND I'M  
20 NOT TALKING THE MANAGEMENT OF 30 YEARS, I'M TALKING ABOUT THE  
21 CAMDEN GROUP, I'M TALKING ABOUT D.H.S. AND I'M TALKING ABOUT  
22 NAVIGANT. I MEAN, RIGHT NOW, YOU HAVE A PROBLEM. WE HAD A  
23 PROBLEM BEFORE BUT IT WAS MINOR IS WHAT WE'RE GOING TO HAVE  
24 NOW AND YOU'RE GOING TO BE LUCKY IF YOU CAN ATTRACT ANYBODY  
25 ELSE UNTIL YOU CAN GET AN EXTERNAL TEAM WILL REVIEW WHAT'S



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1 GOING ON. ANYWAY, I WANT TO CITE YOU ON LAST WEEK, MS. MOLINA,  
2 TO HAVE VIOLATED THE BROWN ACT AND I WILL ASK YOU TO CORRECT.  
3 I'M NOT GOING TO READ THE LETTER, I'M SUBMITTING IT TO YOU AND  
4 I WOULD APPRECIATE THAT YOU FUNCTION WITHIN THE BROWN ACT,  
5 BECAUSE SOME OF US CARE AND, WHEN WE ARE NOT ALLOWED TO SPEAK  
6 TO AN ITEM AFTER THE REPORT, YOU TOTALLY PREVENT THE PUBLIC TO  
7 HAVE A SAY-SO AND THE PUBLIC HAVE A LOT OF RIGHTS IN THE STATE  
8 OF CALIFORNIA AND I HAVE PLANS TO EXERT MY...

9

10 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, DR. CLAVREUL, FOR YOUR  
11 TIME. ALL RIGHT. NEXT, WE HAVE PUBLIC COMMENT. WE HAVE ANTHONY  
12 LEWIS. MR. LEWIS, WOULD YOU JOIN US? WE'RE GOING TO ALLOW YOU  
13 TO SPEAK BUT WE WANT YOU TO HONOR OUR RULES AS WELL SO YOU CAN  
14 MAKE YOUR CLARIFICATION UNDER PUBLIC COMMENT AND THEN WE HAVE  
15 DAVID HERNANDEZ. MR. HERNANDEZ, WOULD YOU JOIN US? IF YOU WANT  
16 TO BEGIN, MR. HERNANDEZ, YOU MAY.

17

18 **DAVID HERNANDEZ:** MY NAME IS DAVID HERNANDEZ. I AM THE  
19 PROPONENT OF THE INITIATIVE MEASURE FOR THE LOS ANGELES COUNTY  
20 SEAL ORDINANCE AND THE CHAIRMAN AND EXECUTIVE DIRECTOR OF THE  
21 COMMITTEE TO SUPPORT THE LOS ANGELES COUNTY SEAL ORDINANCE.  
22 I'M HERE TODAY WITH A PROPOSAL WHICH WILL SAVE THE COUNTY OVER  
23 A MILLION DOLLARS. IN LIGHT OF THE RECENT U.S. SUPREME COURT  
24 DECISION, IN THE TEXAS CASE INVOLVING THE TEN COMMANDMENTS,  
25 THE CONSTITUTIONALITY OF THE ORIGINAL LOS ANGELES COUNTY SEAL



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1 HAS MOVED FROM THE POSSIBLE TO THE PROBABLE. THE CURRENT  
2 GRASSROOTS PETITION DRIVE TO PLACE THE MEASURE ON THE JUNE  
3 6TH, 2006 BALLOT, IS NOW 69 DAYS FROM COMPLETION. OUR  
4 COMMITTEE HAS DISTRIBUTED 31,000 PETITIONS REPRESENTING  
5 407,000 SIGNATURE LINES. THOUSANDS HAVE ALSO BEEN DISTRIBUTED  
6 VIA OUR WEB SITE AT SAVETHESEAL.NET. 22,000 PIECES OF  
7 INFORMATIONAL MATERIAL HAVE BEEN DISTRIBUTED. IN ADDITION,  
8 OVER 12,000 PETITIONS WERE MAILED TO SUPPORTERS 2-1/2 WEEKS  
9 AGO. RECENTLY, WE HAVE JUST BEEN GIVEN THE ENDORSEMENT OF THE  
10 AMERICAN LEGION AT A NATIONAL LEVEL AND THE ENDORSEMENT OF  
11 ALADS, REPRESENTING OVER 8,000 LOS ANGELES COUNTY DEPUTY  
12 SHERIFFS AND DISTRICT ATTORNEY INVESTIGATORS. THE NEWLY FORMED  
13 LOS ANGELES COUNTY HERITAGE COALITION HAS NOW JOINED THE  
14 EFFORT AND, WITH THEIR PRINTING OF OVER 200,000 PETITIONS AND  
15 THEIR FUNDING, THE SUCCESS OF THE EFFORT HAS MOVED FROM THE  
16 PROBABLE TO THE CERTAIN. THE CHANGING OF THE ORIGINAL SEAL TO  
17 THE NEW ONE IS FAR FROM COMPLETE. THE FUNDS NEEDED TO COMPLETE  
18 THE TASK HAVE NOT BEEN SPENT. ONCE THE ORIGINAL SEAL ISSUE IS  
19 RESOLVED AND THE NEW SEAL WILL BE REPLACED BY THE ORIGINAL,  
20 THE FUNDS REMAINING FROM THE CURRENT CHANGE CAN BE APPLIED TO  
21 THAT COST. GIVEN THIS NEW INFORMATION, THE BOARD HAS AN  
22 OPPORTUNITY TO MITIGATE THE FINANCIAL IMPACT AND EXPOSURE TO  
23 THE COUNTY. YOU CAN SUSPEND THE CURRENT CHANGES UNTIL THE  
24 MATTER IS RESOLVED. IF YOU ARE WILLING TO TAKE THIS COURSE OF  
25 ACTION AND THE CURRENT DRIVE IS NOT SUCCESSFUL, I WILL AGREE



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1 TO DO THE FOLLOWING: I WILL NOT PURSUE THE EFFORT AND WILL NOT  
2 SEEK TO REVERSE THE DECISIONS OF SUPERVISOR MOLINA, BURKE AND  
3 YAROSLAVSKY IN REMOVING THE CROSS FROM THE ORIGINAL COUNTY  
4 SEAL. IN ADDITION, I WILL ALSO WITHDRAW MY NAME AS A PLAINTIFF  
5 IN THE ONGOING LAWSUIT INVOLVING THE ORIGINAL SEAL, THE COUNTY  
6 AND THE THREE SUPERVISORS. I AM NOT ASKING YOU TO REVERSE YOUR  
7 DECISION; I'M ONLY OFFERING YOU AN OPPORTUNITY, BASED ON NEW  
8 INFORMATION, TO RESPECT THE WILL OF THE PEOPLE AND THE  
9 DECISION OF THE U.S. SUPREME COURT. IT'S TIME TO PUSH THE  
10 PAUSE BUTTON. THANK YOU VERY MUCH.

11

12 **SUP. MOLINA, CHAIR:** THANK YOU, MR. HERNANDEZ. MR. LEWIS.

13

14 **ANTHONY LEWIS:** I WISH TO APOLOGIZE TO THE BOARD OF SUPERVISORS  
15 AND TO THE COMMUNITY IN THE LOS ANGELES-- OF LOS ANGELES  
16 COUNTY HERE IN CALIFORNIA. WHEN I WAS HERE ON JULY 12TH, I  
17 MENTIONED \$364 MILLION FOR THE COUNTY HEALTHCARE SYSTEM WAS  
18 GIVEN BY PRESIDENT CLINTON IN 19-- IN 1997. TO CORRECT THAT  
19 INFORMATION, FROM WHAT I UNDERSTAND FROM THE "LOS ANGELES  
20 TIMES", THE \$364 MILLION FOR THE LOS ANGELES COUNTY HEALTHCARE  
21 SYSTEM WAS GIVEN IN THE SUMMER OF 1995. I APOLOGIZE FOR THE  
22 MISTAKE. I MIXED UP MY INFORMATION. I DO HOPE THAT THE BOARD  
23 OF SUPERVISORS WILL TAKE INTO CONSIDERATION THE INFORMATION  
24 THAT I GAVE REGARDING CERTAIN BENEFITS WITHIN THE COUNTY  
25 SYSTEM THAT I FEEL ARE VERY EXPENSIVE TO THE PUBLIC AS WELL AS



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1 THE EMPLOYEES. THERE SEEMS TO BE THAT THERE IS MUCH MONEY  
2 SPENT ON EMPLOYEES NOT WORKING. FOR EXAMPLE, AS I MENTIONED  
3 BEFORE, THE TWO PAID 15-MINUTE BREAKS, WHICH EQUAL TO 30  
4 MINUTES, THAT I UNDERSTAND IS ADDED TO THE HOURS WORKED, ADDED  
5 TO THE COUNTY-- ON THE TIMECARDS PER THE LOS ANGELES COUNTY  
6 PAYROLL DEPARTMENT. I FEEL THAT, BECAUSE OF WHAT HAPPENED WITH  
7 THE BUDGET IN 1995, I FEEL THAT MAYBE SOME OF THESE BENEFITS  
8 COULD HAVE BEEN CUT TO HELP WHAT WAS REFERRED TO AS THE BARE  
9 BONES BUDGET IN "THE LOS ANGELES TIMES." THERE WERE SUPPOSED  
10 TO BE SOME CUTS IN THE BUDGET TO HELP CURTAIL THE COST OF THE  
11 JOBS AND THE FACILITIES THAT WERE OPEN, THE MEDICAL FACILITIES  
12 THAT WERE OPEN TO THE PUBLIC INSTEAD OF THREATENING TO CUT THE  
13 M.T.A. AND HEALTHCARE AND GENERAL HOSPITAL, LOS ANGELES COUNTY  
14 UNIVERSITY OF CALIFORNIA HOSPITAL.

15

16 **SUP. MOLINA, CHAIR:** THANK YOU, MR. LEWIS. AND, IN THE FUTURE,  
17 WE'D LIKE YOU TO HONOR OUR RULES, PLEASE.

18

19 **ANTHONY LEWIS:** EXCUSE ME? I DIDN'T UNDERSTAND THAT.

20

21 **SUP. MOLINA, CHAIR:** THERE WILL BE SOMEONE HERE WHO WILL  
22 EXPLAIN THE RULES TO YOU UNDER PUBLIC COMMENT. I'M SO SORRY. I  
23 THOUGHT WE HAD ALREADY ADJOURNED. OKAY. WE ARE ADJOURNED AND  
24 I'LL HAVE OUR EXECUTIVE OFFICER-- WE'RE NOT ADJOURNED-- READ  
25 US INTO CLOSED SESSION. I APOLOGIZE.



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**CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS- (MICROPHONE INTERFERENCE)-- SORRY, ITEM CS-1, CONSIDERATION OF CANDIDATES FOR THE POSITION OF ROAD COMMISSIONER, DIRECTOR OF PUBLIC WORKS; ITEM CS-2, CONSIDERATION OF DEPARTMENT HEAD PERFORMANCE EVALUATIONS; ITEM CS-3, CONFERENCE WITH LABOR NEGOTIATORS, DAVID E. JANSSEN AND DESIGNATED STAFF; AND ITEM CS-4, CONFERENCE WITH LEGAL COUNSEL REGARDING EXISTING LITIGATION AS INDICATED ON THE POSTED AGENDA AND SUPPLEMENTAL AGENDA. THANK YOU.



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1 REPORT OF ACTION TAKEN IN CLOSED SESSION, JULY 19, 2005

2

3

4

5 CS-1. PUBLIC EMPLOYMENT (Government Code Section 54957)

6 Consider candidates for the position of Road Commissioner/

7 Director of Public Works.

8

9 Action Taken:

10

11 Pursuant to County Code Section 2.06.010, the Board appointed

12 Donald L. Wolfe to the position of Director of Public Works,

13 effective July 27, 2005; and instructed the Director of

14 Personnel to negotiate an annual salary.

15

16 The Board also instructed the Director of Personnel to execute

17 an at-will employment contract which is approved as to form by

18 the County Counsel subsequent to approval of an annual salary

19 for Donald L. Wolfe by the Board of Supervisors.

20

21 The vote of the Board was:

22

23 Supervisor Burke: Aye

24 Supervisor Yaroslavsky Aye

25 Supervisor Knabe: Aye



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1 Supervisor Antonovich: Aye

2 Supervisor Molina: No.

3

4 CS-2. DEPARTMENT HEAD PERFORMANCE EVALUATIONS (Government Code  
5 Section 54957) Consideration of Department Head performance  
6 evaluations.

7

8 No reportable action was taken.

9

10 CS-3. CONFERENCE WITH LABOR NEGOTIATORS (Government Code  
11 Section 54957.6) Agency designated representatives: David E.  
12 Janssen, Chief Administrative Officer, and designated staff.  
13 Employee Organization(s) for represented employees: The  
14 Coalition of County Unions, AFL-CIO; Local 660, SEIU, AFL-CIO,  
15 Union of American Physicians and Dentists; Guild For  
16 Professional Pharmacists; Peace Officers Council of  
17 California; Association of Public Defender Investigators; and  
18 Los Angeles County Association of Environmental Health  
19 Specialists; and Unrepresented employees (all).

20

21 No reportable action was taken.

22

23 CS-4 CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION  
24 (Subdivision (a) of Government Code Section 54956.9) County of  
25 Los Angeles vs. California Medical Caregivers Association,



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1 et. al., Los Angeles Superior Court Case No. BC 334 764

2

3 This is an action by the County to prohibit the operation of a  
4 medical marijuana dispensary in Hacienda Heights during a  
5 County moratorium to allow for a zoning study of such uses.

6

7 Action Taken:

8

9 The Board of Supervisors authorized its legal counsel to  
10 refrain from seeking appellate review or relief at this time  
11 and directed Counsel to proceed with the litigation in the  
12 case entitled, County of Los Angeles vs. California Medical  
13 Caregivers Association, et. al.

14

15 The vote of the Board of Supervisors was unanimous with all  
16 Supervisors being present.

17

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1

2 REPORTER'S CERTIFICATE

3

4 I, JENNIFER A. HINES, Certified Shorthand Reporter  
5 Number 6029/RPR/CRR qualified in and for the State of  
6 California, do hereby certify:

7 That the transcripts of proceedings recorded by the  
8 Los Angeles County Board of Supervisors July 19<sup>h</sup>, 2005  
9 were thereafter transcribed into typewriting under my  
10 direction and supervision;

11 That the transcript of recorded proceedings as  
12 archived in the office of the reporter and which

13 have been provided to the Los Angeles County Board of  
14 Supervisors as certified by me.

15 I further certify that I am neither counsel for, nor  
16 related to any party to the said action; nor

17 in anywise interested in the outcome thereof.

18 IN WITNESS WHEREOF, I have hereunto set my hand this  
19 29th day of July 2005, for the County records to be used only  
20 for authentication purposes of duly certified transcripts  
21 as on file of the office of the reporter.

22

23 JENNIFER A. HINES

24 CSR No. 6029/RPR/CRR

25