

**FY 2025-26 JJCC-CMJJP  
AD-HOC  
SUBCOMMITTEE'S  
CO-CHAIR FINAL REPORT**

**Mercy Santoro, Los Angeles County  
Department of Parks and Recreation &  
Kimberly Epps, Chief Deputy, Los Angeles  
County Probation Department**

**Resolution to Appoint Fiscal Year 2025-2026 Juvenile Justice Coordinating Council - Comprehensive Multi-Agency Juvenile Justice Plan and Juvenile Justice Crime Prevention Act Spending Allocation JJCC-CMJJP Ad-Hoc Subcommittee**

**Juvenile Justice Coordinating Council  
January 25, 2024**

WHEREAS, the Juvenile Justice Crime Prevention Act (JJCPA) provides the County with an annual allocation of State funds to develop and implement a Comprehensive Multi-Agency Juvenile Justice Plan (CMJJP) as mandated by Government Code Section 30061; and,

WHEREAS, in accordance with the Draft CMJJP for Fiscal Year (FY) 2024-2025, the document was provided via email distribution list on November 29, 2023, and posted on the JJCC website on December 1, 2023. Updated information on the draft Resolution was added to the FY 2024-2025 CMJJP and an overview was provided during the presentation of the JJCC-CMJJP Ad-Hoc Subcommittee's Co-Chair Report during the December 6, 2023, JJCC meeting. The Draft FY 2024-25 CMJJP is included in the Agenda: JJCC Meeting January 25, 2024. Based upon the FY 2023-24, the JJCC shall annually appoint an Ad-Hoc Subcommittee to update and revise the CMJJP and also to make recommendations as to the spending of FY 2025-2026 JJCPA funds.

NOW THEREFORE BE IT RESOLVED THAT the JJCC appoint a FY 2025-2026 JJCC-CMJJP and JJCPA Spending Allocation Ad-Hoc Subcommittee:

1. Comprised of up to 13 JJCC members;
2. Co-led by a JJCC member elected by the CMJJP Ad-Hoc Subcommittee members at their first meeting and Probation;
3. Proportionately representing the composition of permanent and non-permanent members of the JJCC and that includes:
  - a. The JJCC Chair; and,
  - b. Up to six permanent members and up to six non-permanent members, those members selected based first on self-nomination and, if necessary, by random drawing of those self-nominated.
  - c. A process is included to maintain the percentage based upon the JJCC's Permanent Members and Non-Permanent Members (17 Permanent and 11 Non-Permanent) to ensure equitable distribution of JJCC Representation.
  - d. The membership shall include at minimum two (2) JJCC Community Members. Should the self-nomination process not yield the two (2) JJCC Community Members, the self-nomination process will be sent to JJCC Community Members to provide one additional opportunity for self-nomination. In the absence of JJCC-Community Membership, the JJCC Chair shall utilize a random drawing process to select two (2) community members.
4. In line with Step 1 of the CMJJP, JJCC Convene CMJJP Ad-Hoc Subcommittee to Review JJCPA Gap Analysis and Update CMJJP (March 2024 and Complete May 2024) and reconvene to review funding submissions in Fall 2024 (September 2024 through December 2024).
5. That the self-nominations be made to the Probation Department JJCPA Administrator by email to [prob.jjcc-admin@probation.lacounty.gov](mailto:prob.jjcc-admin@probation.lacounty.gov) and cc: [Sharon.hawkins@probation.lacounty.gov](mailto:Sharon.hawkins@probation.lacounty.gov) **no later than February 1, 2024 at 4:00 p.m. Pacific Time.** The Nomination must include a



# Ensuring the CMJJP Sub-Committee Membership is Diverse

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Enhanced Step 1 by adding to the FY 2025-26 JJCC-CMJJP Ad-Hoc Subcommittee Resolution to enhance the previously adopted version.

The new language includes there shall be a minimum of two (2) JJCC Community Members (Non-Permanent JJCC Members) based upon self-nomination.

Should the self-nomination process not yield two (2) JJCC Community Members, the self-nomination process will repeat for an additional opportunity for self-nomination.

This has been added to ensure JJCC Community Member involvement priority and support the self-nomination process.

# FY 2024-25 JJCC-CMJJP Ad-Hoc Subcommittee Membership

MEMBER	REPRESENTING
Epps, Kimberly (Co-Chair)	Los Angeles County Probation Department
Santoro, Mercy (Co-Chair)	Los Angeles County Parks and Recreation
Abrahamian, Samuel	Los Angeles County Alternate Public Defender's Office
Osborne, Tapau	Los Angeles County Office of Education
Penrose, Tricia	Superior Court, Juvenile Division
Rodriguez, Luis	Los Angeles County Public Defender's Office
Streich, Karen	Los Angeles County Department of Mental Health
Green, Josh	Non-Profit CBO Supervisorial Representative District 3
Lewis, Samuel	Non-Profit CBO Supervisorial Representative District 1

**COUNTY OF LOS ANGELES**  
**COMPREHENSIVE MULTI-AGENCY JUVENILE JUSTICE PLAN**

Fiscal Year 2025-26

**A Youth Development Mission, Continuum, and Funding Strategy**  
*JJCC Draft Provided to JJCC for Dec 5, [2024](#) JJCC Meeting |*

# Purpose of CMJJP Ad-Hoc Subcommittee

The JJCC-CMJJP Ad-Hoc Subcommittee was charged with updating and revising the CMJJP as well as making recommendations as to the allocation of FY 2027-2028 JJCPA funds.

The Ad-Hoc Subcommittee worked with several agencies to reimagine the implementation of their interventions and service delivery models towards evolving juvenile justice initiatives to meet the needs of today's youth, families, and communities.

As a continued part of the process, the Ad-Hoc Subcommittee reviewed prior Fiscal Year (FY) expenditures, current FY estimated expenditures, carryover history and impacts from the COVID-19 pandemic and considered program implementation/service delivery methods since 2019-2020 to today to track shifts.



# Top Areas of Focus for Managing Carry-Over Balances in 2025-26

A New Step has been added to include the invitational meeting process with agencies regarding carryover balances.

Additionally, carryover amounts for all agencies will be considered when new funding requests are received requesting additional funding beyond carryover amounts that remain.

The goal is to reduce carryover by having agencies prioritize utilizing this available funding as well as reviewing their program's record of previously expending funding when making annual recommendations to the JJCC.

This may take more than one (1) year to accomplish, however, the Ad-Hoc Subcommittee has made strides to recommend funding with these considerations. This will be taken up in more depth in the funding deliberations for FY 26-27.

# 2025-26 CMJJP SUBCOMMITTEE



## AREAS OF FOCUS

- The Subcommittee’s work emphasized directing funding to urgently needed and new programs/services by spending down carryover balances in anticipation of growing, and ever evolving needs.
- This years CMJJP Subcommittee took a careful look at the carryover balances to better analyze shifting service needs, while putting at the forefront the urgent needs youth-at-promise and systems involved youth.
- Worked to the Continuum of Care service evolve to address the needs of youth coming through the Juvenile Justice System (JJS), the larger number of youths out of custody, and programming/services for youth already justice involved.
  - The Subcommittee strives to align services to meet youth where they are at in life.
- The Subcommittee considered Continuum of Care pathways from inside juvenile halls to support youth and their family in healing through creative well-being programs, education, career development, and housing—to ensure stable and supportive transitions.
  - Ensuring organizations in the continuum of care collaborate to navigate youth and families remains a priority.
- With the changing Juvenile Justice landscape, prevention programming remains a top priority when considering funding recommendations for the estimated 2,144,549 million at-promise youth living in LA County
- Supporting safe and supportive schools, neighborhoods and communities so youth and their families can thrive remains an area of focus.

# Today's Juvenile Justice Landscape

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Justice  
Reimagined &  
Board Priorities at  
Forefront of Work

Department  
of Development

Anti-Racism,  
Diversity and  
Inclusion Justice  
Data

Prevention and  
Promotion to  
Delivering  
Upstream  
Interventions

County Wide  
Cultural Policy:  
Meaningful Access  
to Arts and Culture

Youth@Work:  
Reinvesting In Our  
Youth



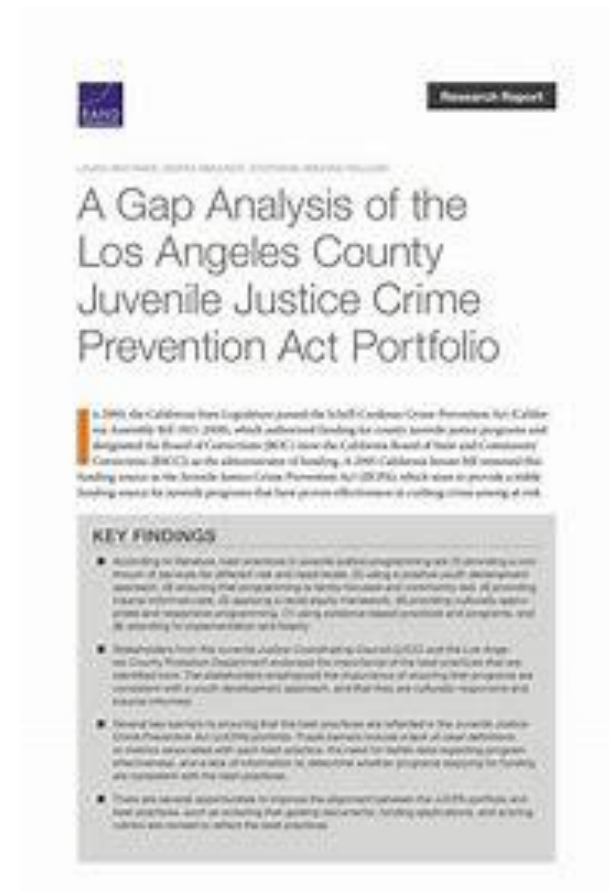
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# FY 2025-26 JJCC-CMJJP Ad-Hoc Subcommittee Work Plan Highlights

- Deep discussions on unspent funds throughout Ad-Hoc Meetings
- Creation of a new process and analysis regarding governmental partners unspent funds by agency rather than by each specific FY allocation amount, by agency.
  - Creation of a new Step
- Updated Funding Request form (FY 2026-27)
  - Added information into the Funding Request form to ensure we receive aligned responses
  - Gave specific questions about unspent funds to receive more informed responses
  - New Section 9 a and 9 b
- Met with agencies and/or requested multiple responses to questions posed based upon the funding request form
- New Form as a request for unspent funds as a separate request to provide information on how they will address their unspent funds

# Studying the Juvenile Justice Landscape to Inform the Work

- Met with the JJCPA Evaluator (RAND) on evaluation and applied GAP Analysis findings to update the CMJJP:
  - Developed a tool kit to assist organizations in collecting data, how to's for training staff, using data for analysis and programmatic changes
  - This information will be shared with funded organizations in February 2025
- Continued to monitor and document the shifting context of Juvenile Justice and actively engaged in discussion with other Departments on best practices.



# Areas for Continued Work in 2027-28

- Carryout Anti-Racism, Diversity and Inclusion Justice Data Review of the CMJJP
- Revise Community Feedback Survey in Partnership with the JJCC-CAC
- Transition Youth-At-Promise Evaluation to Dept. of Youth Development
- Address Carryover Balances of Base Funding
- Work to Ensure that Base and Growth Funds are Aligned Based on the CMJJP Goals and Guiding Principles (pp. 29-31)
- Take up Discussion and Recommendations on Addressing Proposals that Demonstrate Innovation Over Organizations that are Smaller with Limited Capacity, with the Goal of Supporting the Broader and Ever Evolving Continuum of Care





# Questions and Discussion

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