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August 9, 2017

To: Supervisor Mark Ridley-Thomas, Chairman
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Supervisor Sheila Kuehl
Supervisor Janice Hahn
Supervisor Kathryn Barger

From: Sachi A. Hamai
Chief Executive Officer

HOMELESS INITIATIVE QUARTERLY REPORT #6

On February 9, 2016, the Board of Supervisors (Board) approved the Los Angeles County Homeless Initiative (HI) recommendations, including 47 Strategies to combat homelessness, and instructed the Chief Executive Office (CEO) to report back to the Board on a quarterly basis regarding the implementation status and outcomes of each Strategy. To date, five quarterly reports have been provided to the Board. This is the sixth quarterly report to the Board which addresses the implementation status of the 47 Homeless Initiative Strategies with highlights and impact stories, status of Board directives and motions, and other key HI activities. The Board also approved four new Strategies on December 6, 2016, as part of the Measure H ordinance. Information on those four Strategies will be included in all subsequent quarterly reports.

Status Update on HI Strategies and Implementation Highlights

Of the 47 HI Strategies approved by the Board, 37 have been fully or partially implemented, as reflected in Attachment I, Implementation Status Update Chart. Of the 17 original HI Strategies now funded through Measure H, all except two have been implemented. Implementation status, and next steps, for the 47 HI Strategies can be found in Attachment II.

County departments and their community partners have made substantial progress in implementing the HI strategies approved by the Board; implementation highlights to date can be found in Attachment III. The impact of the HI is illustrated in Attachment IV, which includes stories of formerly homeless families and individuals who have been successfully assisted.

"To Enrich Lives Through Effective And Caring Service"

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Board Directives and Motions

In addition to implementing the 47 HI Strategies, the Board has directed the CEO to complete various homeless related activities. The following are updates on some of those directives:

- **Measure H Revenue Planning Process and Funding Recommendations**

On February 7, 2017, the Board instructed the CEO to conduct a Measure H Revenue Planning Process to develop funding recommendations for each of the HI Strategies eligible for Measure H funding and report back to the Board with those recommendations on June 13, 2017. The CEO convened a Measure H Revenue Planning Group (Group), and on May 10, 2017, the Group successfully reached consensus on Measure H final funding recommendations for Fiscal Year (FY) 2017-18 and tentative recommendations for FY 2018-19 and 2019-20. On June 13, 2017, the Board approved the funding allocations for each of the Measure H-eligible HI Strategies as recommended by the Group.

- **June 13, 2017 Board Motions**

In addition to approving Measure H funding recommendations, the Board instructed the CEO to report back on the following motions and directives within timeframes ranging from 45 to 90 days:

- Item 6: Crisis Housing for Homeless Women;
- Item 12, Directive #2a: Homeless Count - Unaccounted Populations;
- Item 12, Directive #2b: Homeless Population - Impacted County Departments/Agencies without Funding;
- Items 12, Directive #2c: Measure H Funding for Case Management;
- Item 77-A, Directive #1: Analysis of 2017 Homeless Count results;
- Item 77-A, Directive #2: Semi-annual Measure H Progress Reports;
- Item 77-B, Directive #1: Measure H Funding Flexibility for Glendale, Long Beach, and Pasadena Continuums of Care;
- Item 77-B, Directive #2: Engagement of Continuums of Care;
- Item 77-C: HI strategies applicable to Homeless College Students;
- Item 26: Transition Aged Youth Housing Landscape; and
- Item 26: Subsidized Childcare.

As instructed by the Board, the CEO is actively working with various partners to address each of these motions and directives.

- **Evaluation Plan**

On February 9, 2016, the Board instructed the CEO to report back on the development of an evaluation plan for the 47 HI Strategies. The HI Evaluation Framework was submitted with the November 9, 2016, HI Quarterly Report. The

CEO's Research and Evaluation Services unit (RES) has finalized an evaluation plan based on this Framework, and selected the consultant who will complete the annual evaluation reports for FY 2016-17 and 2017-18. The FY 2016-17 annual evaluation report is scheduled to be completed in January 2018.

- **Motion 47-A, Directive #5: Pilot to Incentivize the Use of Prefabricated Construction**

On April 11, 2016, the CEO provided the Board with a report recommending that the County issue a Request for Proposals (RFP) to develop homeless housing on County-owned property with an option that proposals be innovative in utilizing pre-fabricated/shipping container construction. The implementation of the following HI Strategies support the Board's directive:

- As part of HI Strategy F6: Using Public Land for Homeless Housing, the CEO's Asset Management division is compiling a list of suitable County-owned properties that could be used for homeless housing. In response to both Motion 47-A Directive 5, and HI Strategy F6, the CEO and the Health Agency have identified a vacant property at LAC+USC, and we will be coming to the Board with a recommendation for a pilot project to construct recuperative care beds using prefabricated construction.
 - As part of HI Strategy F7: Housing Innovation Fund, the CEO is in the process of developing a competitive application process that will seek innovative development proposals for homeless housing. The emphasis of the Innovation Fund is to develop homeless housing in a cost-effective and expeditious manner using non-traditional techniques, methods, and/or processes, which may include shipping containers and pre-fabricated and modular construction.
- **Collaboration with Cities and Councils of Government**
On June 13, 2017, the Board allocated \$2 million in one-time funding from the existing Provisional Financing Uses (PFU) budget for regional coordination services by Councils of Government (COGs) and homeless planning grants for cities in the Los Angeles Continuum of Care (all cities other than Glendale, Long Beach, and Pasadena). The goal of this funding is to strengthen partnerships between cities and the County in combating homelessness.

The CEO has allocated \$500,000 of the \$2 million approved by the Board for regional coordination contracts with the COGs, all of whom have expressed interest in contracting with the County. The CEO and the COGs are working together with the goal of executing contracts by the end of September 2017.

The remaining \$1.5 million approved by the Board is available for city homeless planning grants. The Home for Good Funders Collaborative is administering the grant-making process in coordination with the CEO, and the CEO is also consulting with the COGs regarding this process.

The CEO hosted a countywide Cities Web Meeting on July 24, 2017, that included the participation of 56 cities. The Web Meeting focused on the status of the County Homeless Initiative; opportunities for cities to address homelessness through various Homeless Initiative Strategies; and the Request for Proposals for City Planning Grants.

On July 28, 2017, the Funders Collaborative released a RFP for the City Homeless Planning Grant. On August 10, an Informational Session will be held for prospective city applicants to obtain detailed information on the application and ask proposal-related questions. The proposals are due on September 18, and funding decisions will be made in late October. Additional information on the RFP can be obtained at <http://homeforgoodla.org/our-work/funders-collaborative/grantseekers/>.

The CEO will host the second countywide Cities Summit to Combat Homelessness on September 27 at The Carson Center in the City of Carson.

- **Measure H Implementation – Administrative Actions**

On March 14, 2017, the Board instructed the CEO to report back with proposed actions and policy changes needed to ensure the successful implementation of Measure H and the HI Strategies approved by the Board. To accomplish this directive, the CEO conducted two surveys: (1) County departments involved with the HI were surveyed regarding personnel, training, information technology, capital asset development, and contracting; and (2) current and potential community-based contractors were surveyed regarding County and LAHSA contracting processes, barriers and potential improvements.

Based on the results of the surveys, the CEO identified several administrative actions to facilitate the implementation of Measure H. The actions were administrative in nature and did not require policy direction or action by the Board.

Completed Administrative Actions

- **Publicizing Measure H Contract Opportunities:** Based on the results of the community provider survey, the CEO created a Contracting Opportunities Guide (Attachment V) specific to contracting/sub-contracting opportunities made available with Measure H funding in Fiscal Year 2017-18. The Guide is being posted on the HI website and will be distributed at community

engagement meetings, including Los Angeles Homeless Services Authority's (LAHSA) quarterly meetings and Service Planning Area Consortium meetings.

- **Measure H Departmental Staffing:** Six County departments identified the need for 93 additional staff to successfully administer Measure H funding, including the provision of direct services. The CEO expedited the administrative processes necessary to review, justify, and allocate the requested additional positions. Departments were authorized to fill these positions beginning last month. Next month, these positions will be added to the County's budget during Supplemental Changes, except to the extent that departments can utilize long-term vacancies to add staff funded through Measure H.

Administrative Actions in Progress

- **Review of LAHSA's Contractor Payment Process:** The CEO is working with LAHSA in reviewing its contractor payment process to identify improvements to increase efficiency and expedite payment processing. LAHSA is developing an improvement plan for invoice procedures for CEO review. The County's expectation is that LAHSA issue payment within 30 calendar days of receiving an invoice.
- **County Department Access to Homeless Management Information System (HMIS)/HMIS Interfaces with County Systems:** The CEO is currently conducting a review of County departments' access to and utilization of HMIS and a feasibility study of the potential for the creation of interfaces between County systems and the HMIS. The CEO is scheduled to complete the study and provide recommendations in fall 2017.

Other Key Homeless Initiative Activities

- **LAHSA Operational Agreement**
The CEO, Auditor-Controller, and County Counsel collaborated to develop an operational agreement with LAHSA that formalizes the services to be provided by LAHSA and the funding to be provided by the County's Measure H Special Revenue Fund and other sources. The CEO will request approval from the Board to enter into this operational agreement with LAHSA on August 15, 2017.
- **Interfaith Summit on Homelessness**
On June 7, 2017, the CEO and L.A. Voice hosted the County's first Interfaith Summit on Homelessness at the California Endowment, with support from the Conrad N. Hilton Foundation. The Summit, titled "Pursuing the Promise Together,"

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focused on combatting homelessness by building collaboration and common vision between faith organizations and the County, highlighting HI Strategies on which the County and faith organizations can partner, and creating avenues for faith organizations to connect to the Coordinated Entry System. Attachment VI provides detailed information regarding the Summit.

The next HI quarterly report will be submitted on November 9, 2017. If you have any questions, please contact Phil Ansell, Director of the Homeless Initiative, at (213) 974-1752 or at pansell@ceo.lacounty.gov.

SAH:JJ:FAD
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Attachments

c: Executive Office, Board of Supervisors LAHSA
 County Counsel Mental Health
 District Attorney Military and Veterans Affairs
 Sheriff Parks and Recreation
 Alternate Public Defender Probation
 Animal Care and Control Public Library
 Arts Commission Public Health
 Beaches and Harbors Public Social Services
 Child Support Services Public Works
 Children and Family Services Regional Planning
 Community Development Commission Registrar-Recorder/County Clerk
 Consumer and Business Affairs Superior Court
 Fire Workforce Development,
 Health Services Aging and Community Services
 Human Resources

Approved County Strategies to Combat Homelessness Implementation Status At-A-Glance August 2017

LEGEND

Fully Implemented	Implementation targeted by November 2017	Implementation TBD
Partially Implemented	Implementation targeted by February 2018	

E. Create a Coordinated System

E1 – Advocate with Relevant Federal and State Agencies to Streamline Applicable Administrative Processes for SSI and Veterans Benefits	E5 – Decriminalization Policy	E13 – Coordination of Funding for Supportive Housing
E2 – Drug Medi-Cal Organized Delivery System for Substance Use Disorder Treatment Services	E6 – Countywide Outreach System (H)	E14 – Enhanced Services for Transition Age Youth (H)
E3 – Creating Partnerships for Effective Access and Utilization of ACA Services by Persons Experiencing Homelessness	E7 – Strengthen the Coordinated Entry System (H)	E15 – Homeless Voter Registration and Access to Vital Records
E4 – First Responders Training	E8 – Enhance the Emergency Shelter System (H)	E16 – Affordable Care Act Opportunities
	E9 – Discharge Data Tracking System	E17 – Regional Homelessness Advisory Council and Implementation Coordination
	E10 – Regional Coordination of LA County Housing Authorities	
	E11 – County Specialist Support Team	
	E12 – Enhanced Data Sharing and Tracking	

B. Subsidize Housing

- B1 – Provide Subsidized Housing to Homeless, Disabled Individuals Pursuing SSI (H)
- B2 – Expand Interim Assistance Reimbursement to additional County Departments and LAHSA
- B3 – Partner with Cities to Expand Rapid Re-Housing (H)
- B4 – Facilitate Utilization of Federal Housing Subsidies (H)
- B5 – Expand General Relief Housing Subsidies
- B6 – Family Reunification Housing Subsidy (H)
- B7 – Interim/Bridge Housing for those Exiting Institutions (H)
- B8 – Housing Choice Vouchers for Permanent Supportive Housing

A. Prevent Homelessness

- A1 – Homeless Prevention Program for Families (H)
- A2 – Discharge Planning Guidelines
- A3 – Housing Authority Family Reunification Program
- A4 – Foster Care Discharges

C. Increase Income

- C1 – Enhance the CalWORKs Subsidized Employment Program for Homeless Families
- C2 – Increase Employment for Homeless Adults by Supporting Social Enterprise (H)
- C3 – Expand Targeted Recruitment and Hiring Process to Homeless/ Recently Homeless People to Increase Access to County Jobs
- C4 – Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or At Risk of Homelessness (H)
- C5 – Establish a Countywide Veterans Benefits Advocacy Program for Veterans Experiencing Homelessness or At Risk of Homelessness (H)
- C6 – Targeted SSI Advocacy for Inmates (H)

D. Provide Case Management and Services

- D1 – Model Employment Retention Support Program
- D2 – Expand Jail In-Reach (H)
- D3 – Supportive Services Standards for Subsidized Housing
- D4 – Regional Integrated Re-entry Networks – Homeless Focus (H)
- D5 – Support for Homeless Case Managers
- D6 – Criminal Record Clearing Project (H)

F. Increase Affordable/Homeless Housing

F1 – Promote Regional SB 2 Compliance and Implementation	F3 – Support for Inclusionary Zoning for Affordable Housing Rental Units	F5 – Incentive Zoning/Value Capture Strategies
F2 – Linkage Fee Nexus Study	F4 – Development of Second Dwelling Units Pilot Program	F6 – Using Public Land for Homeless Housing

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Status of Strategies to Combat Homelessness

(H) after Strategy Name indicates strategy is eligible to Measure H funding

Strategy Implementation Date (Actual or Target)	Status	Next Steps
PREVENT HOMELESSNESS		
<p>A1: Homeless Prevention Program for Families (H)</p> <p><u>Actual Implementation Dates:</u> Phase 1: May 2016 Phase 2: November 2016</p>	<ul style="list-style-type: none"> LAHSA is developing an RFP to expand legal services with Measure H funding. Last quarter, LAHSA contracted with legal services provider, Inner City Law Center, as a result of a Request for Information process with one-time CalWORKs Fraud Incentive funding dedicated to this strategy. The approach to providing prevention services for families experiencing Domestic Violence is being strengthened. As part of the response to the 2/9/16 Board Motion on Domestic Violence and Homelessness, LAHSA has been participating in an inter-departmental workgroup to address DV issues and protocols for the Continuum of Care. The workgroup developed an assessment tool and procedure for identifying DV among individuals and families served by all Coordinated Entry Systems (CES) programs. *Through April 15, 2017, 413 families have received homeless prevention services through the FSCs and 179 (43.3%) of those families have exited to permanent housing. Many of the other families are still receiving prevention services and have not exited the program. <p>*Current Performance Metrics for Strategy A1 are not available due to the transition of HMIS to the new Clarity platform.</p>	<ul style="list-style-type: none"> LAHSA to plan and implement Measure H related program enhancements.
<p>A2: Discharge Planning Guidelines</p> <p><u>Actual Implementation Date:</u> April 2017</p>	<ul style="list-style-type: none"> The Guidelines are completed and being vetted with various departments/agencies as DHS works to implement the guidelines with the departments/agencies. During this quarter, DHS and Strategy A2 leadership team met with non-County department stakeholders, e.g., the Hospital Association of Southern California and Shelter Partnership, to discuss the guidelines and gather input. 	<ul style="list-style-type: none"> Continue working on implementation.
<p>A3: Housing Authority Family Reunification Program</p> <p><u>Actual Implementation Date:</u> March 2016</p>	<p>HACLA</p> <ul style="list-style-type: none"> Probation began screening probationers reporting for intake and orientation at two area offices where most Probation clients reside in the City of Los Angeles to better focus efforts on those who would more readily qualify for participation. Shields for Families, one of HACLA's contracted agencies, is no longer taking applications for the Program. 923 potential clients were screened; however, none qualified for the Program. The scope of the Program is very limited. One of the HACLA contractors has yet to receive any participants in the pilot who are eligible. When potential participants report following referral, they are under the mistaken understanding that this is a new voucher program. Finally, the fact that the Program is limited to those living in the City of Los Angeles, with an existing HACLA voucher, and is not available to public housing residents, further limits participation. 	<ul style="list-style-type: none"> Probation will continue to expand their outreach efforts to identify probationers who can qualify and benefit from the Program.

Strategy Implementation Date (Actual or Target)	Status	Next Steps
<p>A4: Discharges from Foster Care and Juvenile Probation</p> <p><u>Target Implementation Date:</u> October 2017</p>	<ul style="list-style-type: none"> • Policies and procedures that need to be enhanced/reinforced to prevent discharges into homelessness have been identified. • Program policy being drafted to incorporate strengthened processes. • Exploring additional resources and staffing focused on housing to support youth prior to discharge. • Exploring additional data collection needs to be able to accurately capture housing needs and outcomes of youth exiting care. 	<ul style="list-style-type: none"> • Upon completion of strengthened policy, training plan will be developed. • Internal discussion around resources to support additional staff and data collection.
SUBSIDIZE HOUSING		
<p>B1: Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI (H)</p> <p><u>Actual Implementation Dates:</u> Phase 1: August 2016 Phase 2: October 2016</p>	<p><u>Phase 1:</u> DPSS continued monitoring implementation of the General Relief (GR) Housing Subsidy Program in the seven GR offices that began implementation in August 2016. DPSS expanded the referral process to allow GR eligibility staff (EWs) to refer potential SSI applicants to GR Housing Case Managers (HCMs). With this change, a potential SSI applicant can be referred for a GR housing subsidy from two entry points: 1) EWs; 2) Countywide Benefits Entitlement Services Team (CBEST) staff. Multiple referral points will increase utilization of B1 subsidies.</p> <p>Phase 1 DPSS data as of June 30, 2017:</p> <ul style="list-style-type: none"> • 486 potential SSI applicants referred for B1 GR Housing Subsidy interview; <ul style="list-style-type: none"> ○ 398 or 82% of these SSI applicants were determined eligible for and began searching for rental housing; of the 398, 125 or 31% found housing within 45 days of beginning their search. <p><u>Phase 2:</u> DHS began identifying disabled, homeless individuals eligible for B1, the majority of whom must have a criminal justice background, to make them eligible for AB 109 and SB 678 funding. Effective July 1, 2017, DHS is no longer receiving referrals to serve disabled, homeless individuals through Strategy B1.</p> <p>Phase 2 DHS data for March 31, 2017 – July 14, 2017:</p> <ul style="list-style-type: none"> • 200 clients on the SSI path have been enrolled in DHS' B1 Program. • 42% of these clients have secured permanent housing, while the remainder are searching for permanent housing or working on the housing application/lease terms. 	<ul style="list-style-type: none"> • DPSS will meet with the recently updated list of community volunteers who expressed an interest in Strategy B1, and the Lived Experience Advisory Group to share the Strategy B1 Measure H Implementation Plan and gather feedback to inform further enhancements to Strategy B1 implementation. • DPSS to finalize and begin implementation of its Strategy B1 Measure H Plan to increase participant utilization and positive housing subsidy outcomes through several program enhancements; • DPSS will provide training for Strategy B1 staff (new and existing) to ensure understanding of roles and responsibilities related to Strategy B1 program enhancements.
<p>B2: Expand Interim Assistance Reimbursement to additional County Departments and LAHSA</p> <p><u>Target Implementation Date:</u> October 2017</p>	<p>CEO is in discussions with DPSS about lead role in collecting Interim Assistance Reimbursement (IAR) on behalf of additional County departments and LAHSA. DPSS preparing guideline detailing information required to collect Interim Assistance Reimbursement. Upon DPSS guidelines being finalized, CEO will share with identified departments and request updated data to assess potential volume of work so that DPSS can make assessment of resources needed to be able to process IAR collection for LAHSA and additional County departments.</p>	<ul style="list-style-type: none"> • Meeting with impacted departments will be scheduled in September to discuss survey results. • Based on survey results, DPSS will assess feasibility and potential resource need for administering IAR collection for additional County departments and LAHSA. • CEO HI staff will draft MOU Language for additional County departments/LAHSA and County department administering IAR collection.

Strategy Implementation Date (Actual or Target)	Status	Next Steps
<p>B3: Partner with Cities to Expand Rapid Re-Housing (H)</p> <p><u>Actual Implementation Dates:</u> Individuals: June 2016 Families/TAY: October 2016</p>	<ul style="list-style-type: none"> • DHS and LAHSA in conjunction with the CDC presented at a quarterly meeting on April 13, 2017, of city administrators. Cities were provided information on HI Strategy B3 and what opportunities continue to be available for partnership. • The CDC reached agreement with the City of Malibu to receive CDBG funds that will be provided to LAHSA to include contract in upcoming rapid rehousing contract renewals. The CDC is continuing to speak with other cities and identify opportunities to partner for Rapid Rehousing with CDBG funds. • LAHSA is applying for additional State Emergency Service Grant funds which will be used to fund additional Rapid Re-housing for single adults. It is expected funds would become available sometime near the beginning of 2018. • The following cities have executed agreements with DHS: <ul style="list-style-type: none"> ○ West Covina ○ Pasadena ○ West Hollywood ○ The City of Santa Monica is expected to executed an agreement in October 2017; contract documents are currently under review by the City of Santa Monica. • DV agencies have been identified through a competitive RFP process. The selected agencies for the DV/IPV Rapid Rehousing pilot are 1736 Family Crisis Center, Volunteers of America of Los Angeles, and LA House of Ruth. These agencies will provide Rapid Re-Housing and DV services during the two-year pilot. The start date of this contract is August 1, 2017. The agencies will be completing a DV assessment tool, including safety questions, along with other assessment tools used for housing resources. <p><u>Outcomes:</u></p> <ul style="list-style-type: none"> • Individuals (outcomes from January 2016 to July 14, 2017): Enrolled: 1302; housed: 669 • Families and Youth: Due to switch over in the HMIS system, LAHSA is still in the process of ensuring all data is captured from the month that the HMIS system was not active. 	<ul style="list-style-type: none"> • LAHSA will continue to work with the CDC to finalize partnerships using CDBG funds to partner with Rapid Rehousing programs. • LAHSA will engage CoC funded programs in a strategic conversation about possibly transitioning programs from CoC funds to Strategy B3 funds to free up additional CoC funds for PSH rental subsidies. • LAHSA will be procuring and expanding Rapid Rehousing contracts for single adults and youth programs. • LAHSA will release an RFP for the shallow subsidy program in October 2017.

Strategy Implementation Date (Actual or Target)	Status	Next Steps
<p>B4: Facilitate Utilization of Federal Housing Subsidies (H)</p> <p><u>Actual Implementation Date:</u> May 2016</p>	<ul style="list-style-type: none"> ● Attended meetings and community events to market HACoLA's Incentive Programs. These included: <ul style="list-style-type: none"> ○ Rents and Solutions hosted by Los Angeles Councilmember Jose Huizar ○ San Gabriel Valley Business Summit to End Homelessness hosted by Supervisor Janice Hahn ○ End Veteran Homelessness Workshop in El Monte ○ Interfaith Summit on Homelessness hosted by the CEO HI and LA VOICE ● Conducted training for Mental Health America in the 5th District to market incentive programs and provide an overview of HACoLA's special needs programs. ● HACoLA provided incentive program information at the VA Employment Expo on July 13, 2017, with Supervisor Solis. ● HACoLA has enhanced the incentive program by implementing the following housing counseling and retention services: <ul style="list-style-type: none"> ○ Assistance to facilitate the lease up process; ○ Contingency funds to further incentivize owners to participate; ○ Tenant assistance with credit checks and rental application fees; and ○ Vacancy loss payments for owners whose family moves out prior to the expiration of the lease. ● From May 2016 to June 30, 2017, HACoLA: <ul style="list-style-type: none"> ○ Received 490 landlord requests to participate in the Homeless Incentive Program (HIP); ○ Provided \$662,018 in incentive payments to secure 419 vacant units for HACoLA voucher and certificate holders, with an additional 16 vacant units currently in process to receive incentive payments; and ○ Successfully leased 355 formerly homeless families, with an additional 6 families in the final leasing stages. 	<ul style="list-style-type: none"> ● HACoLA has scheduled the next House LA event for August 30, 2017 with Supervisor Hahn in Whittier, CA. ● HACoLA is scheduling additional House LA events, and will continue its marketing and outreach efforts to recruit new landlords to participate in the incentive program. ● As a result of Measure H funding, HACoLA will administer the incentive program with other Public Housing Authorities. Currently, PHA's interested in implementing this program are Pomona, Burbank, Pasadena, Redondo Beach, Glendale, Long Beach, and Los Angeles.
<p>B5: Expand General Relief Housing Subsidies</p> <p><u>Target Implementation Date:</u> November 2017</p>	<ul style="list-style-type: none"> ● DPSS continued to monitor the level of savings from the Mandatory Substance Use Disorder Recovery Program (MSUDRP). MSUDRP savings were needed to implement this Strategy as no other funding source was previously identified. Unfortunately, there is not sufficient MSUDRP savings to proceed with implementation using MSUDRP. ● To move forward with implementation, DPSS is reducing the number of slots so that a higher subsidy amount can be provided, as called for by Strategy B5. This higher subsidy amount will result in a modest reduction in the overall number of Strategy B5 slots. ● To accommodate the reduction in Strategy B5 subsidies, the corresponding number of homeless, disabled clients pursuing SSI who are currently accessing a housing subsidy under Strategy B5 will be better served with a housing subsidy available through Strategy B1 and therefore, be shifted to a Strategy B1 subsidy. ● DPSS will increase the Strategy B5 subsidy amount for new housing placements. Subsidy will increase from \$400 to \$475, in addition to the client's contribution of \$100 from the GR Grant to enhance a GR participant's ability to access housing. DPSS will evaluate request for increased subsidies for existing participants on a case-by-case basis. 	<ul style="list-style-type: none"> ● DPSS will meet with the recently updated list of community volunteers who expressed an interest in Strategy B5, and the Lived Experience Advisory Group to share the Strategy B5 implementation plan and gather feedback to inform further enhancements to Strategy B5 implementation. ● As part of implementation, DPSS will update Housing Subsidy Case Management Program (HSCMP) materials and inform HSCMP applicants/participants of increase subsidy amount to \$475/month.

Strategy <u>Implementation Date (Actual or Target)</u>	Status	Next Steps
B6: Family Reunification Housing Subsidy (H) <u>Actual Implementation Date:</u> January 2017	<ul style="list-style-type: none"> • Monthly Strategy B6 Meeting occurs every 2nd Tuesday of each month at Edelman's Court with representation from DCFS, LAHSA, CDC, DPSS, 211 and each of the eight contracted housing agencies. • From January 1, 2017 to July 14, 2017: <ul style="list-style-type: none"> ○ Total number of family referrals received from 211 – 98 ○ Total number of children referred – 218 ○ Total number of families enrolled and receiving supportive services –76 ○ Total number of families provided rental assistance – 9 	<ul style="list-style-type: none"> • Complete countywide training to all regional offices. • Increase the number of families housed. • Monthly meetings will continue to be held every second Tuesday at the Children's Court in Monterey Park.
B7: Interim/Bridge Housing for Those Exiting Institutions (H) <u>Actual Implementation Date:</u> October 2016	<ul style="list-style-type: none"> • On May 11, 2017, a community input session was convened with over 90 participants representing LA County departments, funding partners, community service providers, housing developers, individuals with lived experience of homelessness, faith-based organizations, and other community stakeholders. After a presentation on the current shelter system, participants had the opportunity to engage in small-group discussions to offer feedback on elements of program design. • On June 22, 2017, LAHSA convened a training with AB 109 grantees to clarify eligibility and billing requirements. • AB 109 and SB 678 eligibility is verified by the Chief Executive Office Service Integration Branch Research and Evaluation Services unit (RES). Due to timelines associated with RES receiving client utilization data from the Sheriff and Probation Department, it takes approximately three to six months from the end of the reporting period to verify client eligibility. • DHS provided interim housing to approximately 300 individuals in 169 B7 slots. • DHS has found that the population being served has required more supportive services staff in the interim housing settings than originally anticipated. Several of the interim housing providers have renegotiated their rates to ensure that there is adequate staffing coverage. • DHS is working with the Hospital Association of Southern California (HASC) to develop a referral process for private hospitals to access interim housing beds. 	<ul style="list-style-type: none"> • LAHSA will continue to help shelter providers with implementation. • LAHSA and DHS will continue to discuss how the Jail In-Reach Program can collaborate with the Bridge Housing Program.
B8: Housing Choice Vouchers for Permanent Supportive Housing <u>Actual Implementation Date:</u> June 30, 2016	<ul style="list-style-type: none"> • On April 11, 2017, HUD deemed HACoLA as a shortfall agency due to federal funding limitations. HACoLA was required to suspend all vouchers and applications issued for the Housing Choice Voucher Program (HCV). • Since the last quarterly report, HACoLA continued to process the 519 applications mailed. Of the 519 applications mailed, 195 were referred by LAHSA and 324 were selected from HACoLA's waiting list. Of those, 20 families have successfully found a unit and leased up. The remaining 489 have been suspended. • For FY 2016 - 2017 HACoLA allocated: <ul style="list-style-type: none"> ○ 37.6 percent of available turnover vouchers to the chronically homeless waiting list preference. ○ 31 turnover vouchers to utilize at Mosaic Gardens at Willowbrook. Of the 31 voucher allocation, 20 tenants were formerly homeless. ○ 62.4 percent of available turnover vouchers to homeless families on HACoLA's waiting list. 	<ul style="list-style-type: none"> • HACoLA will resume leasing activities once the suspension is lifted.

Strategy Implementation Date (Actual or Target)	Status	Next Steps
	<ul style="list-style-type: none"> • As of July 3, 2017: <ul style="list-style-type: none"> ○ Of the 195 LAHSA-referred homeless families, HACoLA received 168 applications. Of the 168 application received, 10 families successfully leased and received housing assistance; 105 vouchers were suspended; 13 families were determined ineligible for the program and 40 applications were suspended. ○ Of the 324 homeless families selected from HACoLA's waiting list, 49 received vouchers. Of those, 10 families successfully leased and received housing assistance; 19 voucher holders were suspended and the remaining 256 applications were suspended. • HACoLA has taken steps to assist the 105 LAHSA-referred voucher holders in identifying other housing resources during the suspension period. HACoLA was able to offer Continuum of Care Certificates to eight voucher holders, refer five families to HACLA's Continuum of Care program; 29 families to HACLA's Homeless HCV program; four families were offered other housing programs and the remaining 59 families were referred to LAHSA. LAHSA, in collaboration with other agencies, is attempting to identify other housing opportunities for these clients. 	
INCREASE INCOME		
<p>C1: Enhance the CalWORKs Subsidized Employment Program for Homeless Families</p> <p><u>Actual Implementation Date:</u> December 2016</p>	<ul style="list-style-type: none"> • Homeless families continue to be referred to the Contracted Community-Based Organizations (CBOs) for services and placement. • As of August 1, 2017, to accommodate additional participants in Strategy C1, the structure of the Program was modified to include an eight-month subsidized placement instead of a 10-month subsidized placement. This modification is not anticipated to impact placement rates into unsubsidized employment. • During the last three months of the Program, the CBO spends up to 16 hours in job search activities to help participants find unsubsidized employment. Unsubsidized employment placements are expected by late Fall 2017. • The CBOs continue to be trained and their placement process strengthened. • Marketing material for subsidized employment opportunities will be shared with homeless service delivery partners to leverage the increase in employment opportunities resulting from Measure H. <p>As of June 30, 2017:</p> <ul style="list-style-type: none"> ○ 355 homeless/formerly homeless participants have been referred to the CBOs for placement, of those, 145, or 41% of those referred have been placed in a subsidized job and two were placed in unsubsidized employment without completing the 10-month placement. 	<ul style="list-style-type: none"> • DPSS will monitor contractor performance data and participant outcomes. • DPSS will continue to provide support to the contracted CBOs
<p>C2: Increase Employment Opportunities for Homeless Adults by Supporting Social Enterprise (H)</p>	<ul style="list-style-type: none"> • Phase 1 included County adoption of the Social Enterprise Preference Program, including an ordinance to provide preference to Social Enterprise (SE) entities during the procurement process. Additional components of the Social Enterprise Preference Program, including the Social Enterprise Certification Program, were also implemented in October 2016. To date, 58 Social Enterprises are certified as eligible to receive a Social Enterprise contracting preference and one Social Enterprise application is in review. 	<ul style="list-style-type: none"> • WDACS is preparing to implement Phase 2 (b) • Board letter to be drafted designating ASO as preferred temporary staffing agency for County departments, contractors and sub-contractors • Boardletter and ordinance will be drafted to provide contracting preference to subcontractors.

Strategy <u>Implementation Date (Actual or Target)</u>	Status	Next Steps
<p><u>Implementation Dates:</u> Phase 1: Actual - October 2016 Phase 2: (a), (b) and (c): Target – October 2017; Phase 3: Target – November 2017</p>	<ul style="list-style-type: none"> Phase 2 includes: a) Enhancement to the countywide procurement process to award a preference to bidders who agree to subcontract with Social Enterprise entities; b) Supporting the creation of Alternative Staffing Organizations (ASOs) by Social Enterprise by providing a subsidy; and c) Designating ASO's as the preferred temporary staffing agency for County departments, contractors and sub- contractors. Phase 3 will include leveraging the DPSS CalWORKs Transitional Subsidized Employment Program to place Program participants with ASOs operated by Social Enterprise. The Department of Workforce Development, Aging and Community Services (WDACS) has joined as a partner in Strategy C2 and is taking the lead on implementing Phase 2 (b) above modeling implementation on the LA RISE model. 	
<p>C3: Expand Targeted Recruitment and Hiring Process to Homeless/Recently Homeless People to increase Access to County Jobs</p> <p><u>Actual Implementation Dates:</u> Phase I: October 2016 Phase II: May 2017</p>	<ul style="list-style-type: none"> Met with representatives from Union Rescue Mission, Los Angeles Mission, and the Homeless Outreach Program Integrated Care System (HOPICS) to discuss job-readiness programs provided to their clients and how DHR can assist in providing employment opportunities to them. "Train the Trainer" sessions have been conducted with these agencies with the exception of HOPICS. Attended first job fair that targets homeless population at Los Angeles Mission. Working with WDACS to create a pipeline of Community Based Organizations (CBOs) and Social Enterprise Agencies (SEAs) that have work-ready clients. Utilizing TempLA Registry, DHR has hired 11 previously homeless individuals who are employed in the following departments: Child Support Services (1), Children and Family Services (3), Mental Health (1), Public Works (2), Public Social Services (3), and Fire (1). 	<ul style="list-style-type: none"> Continue to work with WDACS and their network of CBOs and SEAs to inquire about job-readiness programs. Engage CBOs and SEAs in partnering with the County, and conduct "Train the Trainer" sessions.
<p>Countywide Benefits Entitlement Services Teams (CBEST) (H):</p> <p>C4: Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or at Risk of Homelessness</p> <p>C5: Establish a Countywide Veterans Benefits Advocacy Program for Veterans Experiencing Homelessness or at Risk of Homelessness</p> <p>C6: Targeted SSI Advocacy for Inmates</p> <p><u>Actual Implementation Date:</u> April 2017</p>	<ul style="list-style-type: none"> DHS staff in collaboration with DPSS, DMH, and Inner City Law Center held four five day trainings for contracted staff between March 20 and May 31, 2017. Completed implementation of DPSS GR district offices on June 2, 2017. Implementation included DHS, DPSS and contracted staff meeting DPSS line staff in each district office to review the CBEST Program. DHS staff was at each GR office for three days to troubleshoot any operational issues. DHS staff revisited each GR district office in the month of June DHS hosted advisory group meetings as follows: <ul style="list-style-type: none"> DPSS - June 28, 2017 LASD – June 29, 2017 Department of Military and Veteran's Affairs – June 29, 2017 DHS staff held four conference calls with CBEST staff and the local Social Security Administration offices within the SPAs they serve. DHS staff presented the CBEST program to the following stakeholders: <ul style="list-style-type: none"> June 5, 2017- Whole Person Care Community Health Workers June 8, 2017 - E6 outreach teams June 8, 2017 - TAY CES providers June 15, 2017 - DMH housing navigators 	<ul style="list-style-type: none"> Ongoing monthly meetings scheduled with DMVA and LASD to discuss program development. Ongoing monthly meetings scheduled with DPSS and DMH to review collocation and services provided at DPSS offices. Ongoing weekly conference calls with all contracted agencies and onsite implementation assistance with all agencies at DPSS offices countywide and their field based sites. Additional staff training "boot camps" in July 2017 and September 2017. Working to get staff cleared for entry into the jail facilities, with implementation in the jails targeted for September 2017 Planned community input session on July 28, 2017

Strategy <u>Implementation Date (Actual or Target)</u>	Status	Next Steps
	<ul style="list-style-type: none"> • DHS Staff held meetings with the following community stakeholders <ul style="list-style-type: none"> ○ May 4, 2017 - Justice in Aging ○ June 9, 2017 – LAFLA <p><u>From April 2017 – July 14, 2017</u></p> <p>Clients Screened: 856 Enrolled C4: 682 Enrolled C5: 12 Enrolled C6: 4 Total Enrolled: 698</p>	
PROVIDE CASE MANAGEMENT AND SERVICES		
<p>D1: Model Employment Retention Support Program</p> <p><u>Implementation Dates:</u> Phase 1: Actual - January 2017 (DPSS Lead) Phase 2: Target - November 2017 (WDACS Lead)</p>	<p>Phase I: Strengthen Existing Job Retention Services and Partnerships</p> <ul style="list-style-type: none"> • DPSS continued to reinforce existing Post-Employment Services (PES) policy with its Homeless Case Managers (HCMs), including those co-located at LAHSA's eight Family Solutions Centers, so that they actively promote PES among the families they serve, with emphasis on families emerging from homelessness who are newly employed. • DPSS and South Bay Workforce Development Board (SBWDB) confirmed a partnership, whereby prepared/ready homeless participants in the Enhanced Transitional Subsidized Employment (ETSE) (Strategy C1) will be referred and/or co-enrolled in the Workforce Investment Opportunities Act (WIOA) program, so they can receive job retention services through WIOA. WIOA retention services include assistance with paying bills, car repairs, transportation, etc. These WIOA services should be available to participants when they are no longer eligible for PES through DPSS' GAIN or Refugee Employment Program. The first participants would not be referred/co-enrolled in WIOA until August 2017 since the first homeless participant was referred to ETSE (i.e., Strategy C1) on January 10, 2017. Participants must be in the 7th month of their TSE activity to be referred/co-enrolled in WIOA. <p>Phase 2: Implementation of New Job Retention Services and Partnerships</p> <ul style="list-style-type: none"> • The MOU between DPSS and WDACS has been finalized and executed and now allows for the sharing of CalWORKs, and General Relief employable participant information (including homeless/at-risk participants) for cross-referencing populations against WIOA and workforce development services participant data. This will allow the identification of shared families/participants to track and share job retention information and identify overlapping program touchpoints to provide coordinated and comprehensive services and measure the effectiveness of D1 retention services. • MOU with Probation and the Office of Diversion and Reentry for data sharing is in its final stages. • WDACS is working on additional data sharing MOUs with the Housing Authority of the County of Los Angeles, and Military and Veterans Affairs that will also include identified homeless/at-risk individuals in efforts to better coordinate workforce development services. There have been 	<p>Phase 1: Continue monitoring implemented activities.</p> <p>Phase 2:</p> <ul style="list-style-type: none"> • WDACS will continue to work to finalize MOUs with Probation, Military and Veterans Affairs, and LAHSA on data sharing. • WDACS will incorporate identified best practices on retention models into America's Job Centers of California operations. Training targeted for October 2017. • WDACS will identify a lead partner in higher education to evaluate job retention practices and strategies and identify evidence-based retention models. • WDACS will continue to scale and build on its existing automated referral application that will allow for a more comprehensive and coordinated referral and tracking system for specialized populations. • WDACS will attempt to procure a robust data system that can allow the creation of standardized reports and dashboards that will facilitate the sharing of performance metric and data with partners beyond our current ad-hoc capabilities. • WDACS will continue to move forward in the discussions of an alignment between DMH's reintegration centers and WDACS job centers to

Strategy <u>Implementation Date (Actual or Target)</u>	Status	Next Steps
	<p>several legal obstacles around confidentiality that have prevented the finalization of the MOUs, but there are continued efforts to resolve these issues.</p> <ul style="list-style-type: none"> • WDACS is in the process of establishing coordinated service delivery strategies, data sharing (including direct referral services) and co-located service delivery models with Los Angeles Homeless Services Authority (LAHSA). • Efforts continue to enhance employment models in the Department of Public Health (DPH) and the Department of Mental Health (DMH) to target homeless/formerly homeless individuals. Meetings have been held at the executive level with DMH to further discuss the alignment between DMH reintegration centers and WDACS job centers. DPH and DMH may have an opportunity to enhance best practices using new Medi-Cal Waiver dollars or new Mental Health Services Act Workforce, Employment and Training funds. • A preliminary list of identified best practices for employment retention has been developed; however, WDACS is narrowing down a lead partner in higher education who will be able to provide their expertise to finalize best practices. As partnerships and MOU's continue to expand, the identified best practices will continue to evolve relative to specialized populations. Accordingly, once a lead partner is identified, WDACS will work with the partner to evaluate best practices to help identify evidence-based retention models. A final report on how identified best practices can be incorporated into existing employment models has been delayed due to a delay in identifying a partner to develop the report. 	<p>enhance employment models that target homeless/formerly homeless individuals.</p>
<p>D2: Expand Jail in Reach (H)</p> <p><u>Actual Implementation Date:</u> January 2017</p>	<ul style="list-style-type: none"> • Planning meetings for D2 are incorporated into the Office of Diversion and Reentry (ODR) Service Provider monthly meetings that include the four Jail in Reach agencies and staff from Housing for Health, ODR, Sheriff's Department, DHS Correctional Health, and Jail Linkage program. During this period, meetings were held on April 25, May 23, and June 27, 2017. • Hiring of County staff: the fourth of the four DHS clinical social workers started on April 5, 2017, and was stationed at the Century Regional Detention Facility for women after training at Twin Towers and Men's Central Jail (MCJ). However, the third DHS social worker resigned at the end of April 2017, leaving one vacancy. A candidate was identified in June 2017 and is currently in the on-boarding process and will be stationed at the Pitchess Detention Facility in Castaic. LASD is fully staffed with cour Strategy D2 Custody Assistants. • Hiring of community agency staff: Each of the four contracted agencies is working to hire three case managers, for a total of 12 case managers for the Strategy D2 program. At the end of this period, Special Services for Groups/Project 180 had two staff working and was on-boarding a third; Amity Foundation had two staff working and was recruiting for a third; Volunteers of America was recruiting for all three positions; and LAMP was on-boarding two staff (awaiting LASD background check clearance) and was recruiting for a third. • Strategy D2 staff visited Pitchess Detention Facility in Castaic on May 22 and June 5, 2017, to conduct in-reach and VI-SPDAT assessments for homeless individuals incarcerated at the facility. Approximately 75 inmates were engaged each day. • In April and May 2017, all Strategy D2 social workers and case managers took part in training for the new Clarity system replacing the former HMIS system. 	<ul style="list-style-type: none"> • On-boarding of final Clinical Social Worker and additional agency case management staff • Stationing of staff at Pitchess Detention Center to provide consistent coverage • Resolving data collection issues in Clarity – adding back fields for metrics that were lost when Clarity went live, and migrating data from HMIS for all clients enrolled in the program prior to the transition.

Strategy <u>Implementation Date (Actual or Target)</u>	Status	Next Steps
	<ul style="list-style-type: none"> • In May 2017, Strategy D2 social workers created a resource guide and protocol for agency case managers to utilize, including a new transportation protocol. • Strategy D2 check-in conference calls continued every other week during this period for the Jail in Reach agencies, DHS and LASD staff to address any current issues. • During the current quarter from April-June 2017, a total of 1,685 inmates were contacted by Strategy D2 program staff. Since program inception on January 9, 2017, a total of 2,750 inmates have been contacted. Of those: <ul style="list-style-type: none"> ○ 1,340 completed the VI-SPDAT this quarter (2,180 since inception); ○ 206 declined to participate this quarter (320 since inception); ○ 105 were not actually homeless (178 since inception); and ○ 34 were not served this quarter (72 since inception) due to other circumstances, e.g., were on their way to prison or State hospital, already released, transferred to another facility, already accepted to a community program, or did not finish the assessment due to hostile behavior. 	
D3: Supportive Service Standards for Subsidized Housing <u>Target Implementation Date:</u> January 2018	<ul style="list-style-type: none"> • The County departments continue to work with the City of LA departments on a strategy to develop supportive service standards for supportive housing. • The County and City are working with smaller public housing authorities in the County to obtain their input on developing standards for services. • HACoLA and HACLA are considering the creation a universal intake/needs assessment form that can be used for HMIS, HACoLA, and HACLA. 	<ul style="list-style-type: none"> • Finalize Baseline Supportive Services Matrix with input from all housing authorities in the County. • Set up community meeting(s) to gather input from PSH provider agencies and PSH residents with lived experience. • Develop countywide definition of supportive services. • Develop quality standards for supportive services. • Next workgroup meeting will be scheduled for late August 2017.
D4: Regional Integrated Re-entry Networks – Homeless Focus (H) <u>Target Implementation Date:</u> November 2017	<ul style="list-style-type: none"> • Development of Strategy D4 implementation continues, in conjunction with planning for the County's Whole Person Care (WPC) pilot services for the reentry population. • Progress was made during this quarter with initial steps toward creation of the reentry healthcare network, a necessary precursor to the implementation of Strategy D4. <ul style="list-style-type: none"> ○ A Work Order Solicitation for Reentry Community-Based Intensive Case Management Services (RCB-ICMS) through the DHS Supportive Housing Services Master Agreement was released in April 2017, and an initial set of eight agencies were selected in May and June 2017. These agencies, including one community clinic and several homeless services and mental health agencies, will hire community health workers to work with Whole Person Care Reentry program participants as they return to the community from incarceration. ○ Meetings and conference calls were held with three additional community clinics in May and June 2017 to discuss referral of WPC Reentry clients and participation in the Reentry Healthcare Network. • Selection of initial set of RCB-ICMS providers through the DHS Supportive Housing Services Master Agreement list and a soft launch of WPC Reentry Program in the jails were both accomplished this quarter. 	<ul style="list-style-type: none"> • Determination of criteria for selecting ICMS providers for contract augmentation to add Strategy D4 housing specialists. Duty statements/scope of work for housing specialists being developed. • Agency recruitment, hiring and training of housing specialists. • Placement of housing specialists within Reentry Healthcare Network agencies or WPC Regional Coordinating Centers.

Strategy Implementation Date (Actual or Target)	Status	Next Steps
	<ul style="list-style-type: none"> The reentry healthcare network is still in an early stage of development in conjunction with the WPC pilot. Identification of healthcare network participating agencies has been delayed as WPC leadership has needed to develop contracting and hiring strategies. Implementation of the homeless services component is dependent on this process being at least partially completed. 	
<p>D5: Support for Homeless Case Managers</p> <p><u>Implementation Dates:</u> Actual – December 2016 – DMH and Public Library Target - August 2017 – Remaining County Departments</p>	<ul style="list-style-type: none"> During this quarter, CEO and LAHSA convened three monthly D5 Group-at-large meetings to provide guidance to the County departments on their implementation efforts. Referral process was finalized including the referral form, referral tracking form, work flow, and training materials for staff including script, glossary of key homeless terms, CES lead contact information, and training presentation slides. <ul style="list-style-type: none"> CEO and County Counsel addressed client data sharing and confidentiality issues associated with making the referrals. In July, two Train the Trainer Sessions took place with the Strategy D5 department leads and departmental homeless case manager liaisons. Performance indicators were finalized. Outreach collateral/brochures were finalized CEO convened a meeting with LAHSA, APD, PD, Probation, Shelter Partnership and South Bay Homeless Coalition to explore potential partnerships with the Torrance Superior Court in serving homeless individuals. LAHSA, WDACS and community providers began meeting to explore co-location targeting homeless individuals in the Adult Protective Services Program 	<ul style="list-style-type: none"> August, 2017: Strategy D5 County departments will meet with the CES community providers to discuss referral process and explore establishing and strengthening partnerships to support the community based case managers. September, 2017: <ul style="list-style-type: none"> Address confidentiality issues with departments participating in the regional case conference meetings. County departments will go live with making referrals except for those departments that will use referral options in Strategy E6. County departments will finalize internal policies and procedures (if applicable) CEO to convene a meeting with the County departments, community providers, LAHSA and Superior Court in Torrance to discuss providing targeted outreach and engagement services to homeless criminal defendants.
<p>D6: Criminal Record Clearing Project (H)</p> <p><u>Implementation Date:</u> October 2017</p>	<ul style="list-style-type: none"> The Public Defender is exploring the possibility of an earlier implementation date. Several meetings were convened this quarter regarding Measure H funding and staffing. The Public Defender entered into a contract with Salesforce to develop a Public Defender Client Case Management System data base to be implemented in 2018. In the interim, the Public Defenders current database will be used with integration of HMIS data. 	<ul style="list-style-type: none"> Continue collaboration with Probation Department and L.A. City Attorney's Office on mobile outreach events. Continue development of record clearing project with LAHSA to coordinate pilot record clearing events in SPA's. Continue development of homelessness status in Client Case Management System and integration of HMIS Data with current data base. Continue collaboration with Strategy D5 -Support for Homeless Case Managers Given that the Los Angeles City Attorney convenes Homeless Court clinics on behalf of the County, a meeting will be convened to discuss field based collaboration.

Strategy <u>Implementation Date (Actual or Target)</u>	Status	Next Steps
CREATE A COORDINATED SYSTEM		
<p>E1: Advocate with Relevant Federal and State Agencies to Streamline Applicable Administrative Processes for SSI and Veterans Benefits</p> <p><u>Implementation Dates:</u> Advocacy with SSA – Actual - April 2017 Advocacy with VA – Target - October 2017</p>	<ul style="list-style-type: none"> • Collaboration continues between CBEST Strategy Leads (Strategies C4-C5-C6) and local Social Security Administration on how to maximize effectiveness of working relationship with SSA to streamline SSI application process for disabled homeless individuals. Special processes established to support the County's CBEST teams (Strategies C4-C5-C6) are being monitored for effectiveness. • Meeting held with Vets Advocacy, the organization overseeing the West Los Angeles (LA) Veterans Administration (VA) Campus Master Plan, to discuss opportunities for strengthening collaboration with VA. As a result, Vets Advocacy will be coordinating a meeting between CEO, CBEST leads and VA leadership around additional opportunities for enhanced collaboration and streamlining benefits application process for Veterans. • CEO HI team member submitted application to participate on the West LA Campus Veteran's Community Engagement and Oversight Board. She has progressed to second round of selection process. If selected, this will likely result in opportunities for increased collaboration with the VA. 	<ul style="list-style-type: none"> • Follow up meeting with Veterans Administration, DMVA and DHS to continue discussion of partnership and collaboration. and identify specific opportunities to streamline processes for applications for Veterans benefits. • Continued monitoring of administrative processes developed for CBEST teams implemented as part of Homeless Initiative Strategies C4-C5-C6.
<p>E2: Drug Medi-Cal Organized Delivery System for Substance Use Disorder Treatment Services</p> <p><u>Actual Implementation Date:</u> July 2017</p>	<p>Department of Public Health, Substance Abuse Prevention and Control (DPH-SAPC) continued to engage in a range of planning activities for the launch of the System Transformation to Advance Recovery and Treatment through an Organized Delivery System (START-ODS) and Drug Medi-Cal Organized Delivery System (DMC-ODS) on July 1, 2017.</p> <ul style="list-style-type: none"> • On June 13, 2017, DPH-SAPC successfully executed memorandums of understanding (MOU) with health plans (L.A. Care and Health Net) to establish structured coordination of care for common clients. • On June 28, 2017, DPH-SAPC executed a contract with State Dept. of Health Care Services to deliver DMC-ODS services. • To align with the requirements and operationalization needs of START-ODS, DPH-SAPC developed and disseminated various provider contract bulletins including information system, eligible services and client transition plan. • On July 1, 2017, in coordination with the Health Agency, Whole Person Care and Nurse Advice Lines, DPH-SAPC operationalized the Substance Abuse Services Hotline (SASH) a 24-hour beneficiary access line providing screening and referral services to beneficiaries. 	<ul style="list-style-type: none"> • October 2017: Execute Sage (Los Angeles County's Electronic Substance Use Disorder Managed Care Information System). This is a new target date due to contractor-development challenges about system configurations deemed necessary by DPH-SAPC. • Continue to collaborate with California Institute for Behavioral Health Solutions (CIBHS) to conduct regional workshops to provide guidance and individualized technical assistance to providers about becoming certified DMC providers
<p>E3: Creating Partnerships for Effective Access and Utilization of ACA Services by People Experiencing Homelessness</p> <p><u>Target Implementation Dates:</u> TBD for strategies dependent on the Whole Person Care pilot 2018 for Strategies via Health Home opportunities</p>	<ul style="list-style-type: none"> • Data Integration efforts continued with a goal to share data across County agencies via: <ul style="list-style-type: none"> ○ Comprehensive Enterprise Data & Analytics Repository (CEDAR); ○ Whole Person Care (WPC) to create increased identity matching through countywide master data amongst Probation, Sheriff, and DPH/SAPC; ○ LANES Health Information Exchange for implementation in late 2017. A key feature is to obtain real-time data feeds on admissions, discharges, and transfers to DHS and community hospitals and emergency departments. Data use agreements are under development with County Counsel and the Health Plans to share WPC client information across a broad spectrum of health plans and community-based clinics and providers. 	<p>Following efforts will continue in this quarter:</p> <ul style="list-style-type: none"> • Data integration efforts with the development of data use agreements. • Summer, 2017: Health Agency's Social and Behavioral Determinants of Health workgroup, WPC, Chronic Disease and Injury Prevention division and area health offices at DPH will deploy the One Degree Community Resource Platform, a web-based searchable platform which contains over 5400 community resources, case

Strategy <u>Implementation Date (Actual or Target)</u>	Status	Next Steps
	<ul style="list-style-type: none"> ○ Development of the Care Management Platform (CMP) to track and document enrollments/services to WPC clients continued to embed referral, screening and service delivery instruments into the existing DHS/DPH/DMH platforms. ● Coordinated efforts are in place to identify individual needs of homeless individuals and link them to services. Housing for Health and the STAR clinic are leading efforts to engage and case manage homeless individuals in Metro LA. ● The second round of funding (\$180 million) for WPC was just awarded and program enrollments for Homeless Care Support Services and Tenancy Support were expanded to serve a total of 10,000 clients by 2020. Approximately 200 additional recuperative care beds were added in the Round II funding proposal. 	<p>management functionality and a community-based organization portal.</p> <ul style="list-style-type: none"> ● Fall 2017: Health Agency Social and Behavioral Determinants of Health workgroup's screening tools and question bank will be made available to interested entities across LA County and more broadly.
<p>E4: First Responders training</p> <p><u>Actual Implementation Date:</u> October 2016</p>	<ul style="list-style-type: none"> ● A meeting was convened with LAHSA to follow-up on the curriculum overview and training of Module One - "Understanding the Homeless," Presentations on Strategy E4 conducted for the Hawaiian Gardens City Council and the Greater Los Angeles County Vector Control District. ● Nine First Responder training classes were held during this quarter: April 5, 12, and 19; May 11 and 18; June 1, 7, 14, and 21, 2017– the First Responder training classes were taught as part of the LASD Crisis Intervention Training curriculum. ● As of June 31, 2017, 22 First Responder training classes have been held, with approximately 558 deputies and sergeants participating. ● LASD has had discussions with other law enforcement agencies around providing the First Responders training to other agencies; while there is interest, training dates have yet to be scheduled. 	<p>LASD will continue convening First Responder training sessions.</p>
<p>E5: Decriminalization Policy</p> <p><u>Actual Implementation Date:</u> January 2017</p>	<p>The Decriminalization Policy has been distributed across the Department via a Sheriff Department Newsletter.</p>	<p>LASD will continue to disseminate Homeless Policy and Newsletter to all Department personnel.</p>

Strategy Implementation Date (Actual or Target)	Status	Next Steps
<p>E6: Countywide Outreach System (H)</p> <p><u>Actual Implementation Date:</u> March 2017</p>	<ul style="list-style-type: none"> • The web-based communication platform is scheduled to be implemented by September 1, 2017. HI strategy lead is working with the CEO-SIB on the contract amendment and planning between 211. Strategy leadership team meetings are ongoing. • Multi-Disciplinary Team (MDT) work orders for all Service Planning Areas (SPAs) were executed in June 2017. All SPAs, except one, have commenced hiring, on-boarding, and deploying their MDTs. • Three SPAs are still recruiting for Outreach Coordinators in light of staffing transitions. The other five SPAs have hired their Outreach Coordinators. • LAHSA and the Health Agency hosted meetings with agencies contracted to provide MDT services under Strategy E6 to discuss implementation and outreach coordination plans for each SPA. • The Health Agency hired an LCSW in April 2017 to provide administrative oversight of the MDT's. • The Health Agency and LAHSA began meeting with County and city departments, as well as other key partners, to discuss collaboration. • The Health Agency and LAHSA cohosted an E6 Community Design Session on 6/2/17. • The Health Agency conducted a training on street-based engagement from 6/5/17 to 6/9/17 for all new MDT staff; over 40 staff attended the training. • LAHSA hosted a Lived Experience Community Design Session on 6/29/17 that included a discussion on Outreach. • LAHSA and the Health Agency have been meeting to create a process for outreach teams to directly access interim/bridge/crisis housing beds. • LAHSA and the Health Agency have been meeting to create a process to directly refer E6 clients to permanent housing via LAHSA or the Health Agency resources depending on client acuity. • Program performance targets for MDTs have been finalized. • Several meetings were convened during this quarter with community agencies and persons with lived experience. 	<ul style="list-style-type: none"> • Renewal of CES Outreach contracts is ongoing. • Health Agency and LAHSA will hire additional staff over the next few months to augment coordination capacity. • SPAs will finalize hiring of remaining SPA-wide Outreach Coordinators and MDT staff. LAHSA will hire additional ERT members. • LAHSA will continue to develop capacity with Outreach Coordinators and begin to develop best practices and training schedule. • Health Agency/LAHSA will continue to meet with SPA leads to promote SPA-wide implementation of a coordinated system. • LAHSA will explore how best to integrate centralized web-based communication portal requests with new HMIS. • Health agency and LAHSA will continue to explore with stakeholders how to best deploy outreach teams to strategically cover the entire County. • Continue working to implement the Strategy E6 Web-based Communications Platform; targeted for September 1, 2017 launch date.
<p>E7: Strengthen the Coordinated Entry System (H)</p> <p><u>Actual Implementation Date:</u> July 2017</p>	<ul style="list-style-type: none"> • On May 26, 2017, LAHSA hosted a programmatic input session to gather community input on Strategy E7 in strengthening CES. Approximately 100 people participated to provide feedback on the programmatic elements within the E7 Strategy. A white paper on this session was drafted. • On June 15, HMIS transition took place to the new system Clarity. To date, approximately 1500 HMIS users have been trained on Clarity. • On July 1, CES for Families contracts were implemented including regional coordination. Capacity for Housing Navigation for the family system was increased. • LAHSA began the process of establishing Los Angeles CES policies and procedures with the service providers and county agencies. • On July 29, LAHSA held a programmatic input session with persons who have lived experience to solicit information on what types of services are needed and staff training. 	<ul style="list-style-type: none"> • Summer/Fall 2017: LAHSA will explore possibility of expanding housing navigation services with current contractors. • Summer/Fall 2017: LAHSA will engage the CES lead agencies regarding their regional coordination needs and expand existing contracts with additional funds to increase regional coordination capacity across service populations. • In August and October: LAHSA will release an RFP to procure regional coordination, housing navigators, housing locators, legal services and representative payee services for persons experiencing homelessness.
<p>E8: Enhance the Emergency Shelter System (H)</p>	<ul style="list-style-type: none"> • LAHSA released a <i>Request for Bids</i> to enhance shelter accommodations for animal companions. Five contractors were selected. LAHSA is in the process of finalizing contracts. 	<ul style="list-style-type: none"> • By September 2017: Finalize contracts with animal accommodation contractors and develop

Strategy Implementation Date (Actual or Target)	Status	Next Steps
<u>Actual Implementation Date:</u> October 2016	<ul style="list-style-type: none"> The Salvation Army Bell Shelter winter shelter program was converted to a year-round program thus adding 50 beds to the shelter system. 	<ul style="list-style-type: none"> plan for policy recommendations for homeless pet owners who seek pet-friendly shelters. Convert the winter shelter program at the Sylmar Armory to a year-round program. Continue working with Abt Associates, HUD contracted Technical Assistance provider to improve the emergency shelter system. Pursuant to the 6/13/17 Board motion, LAHSA will collaborate with community stakeholders to develop the crisis housing program for women including funding needs and desired outcomes from the program.
E9: Discharge Data Tracking System <u>Actual Implementation Date:</u> June 2017	<ul style="list-style-type: none"> Implemented new Clarity HMIS system; capabilities include streamlined creation of custom fields and flags to support this Strategy. Meetings convened between LAHSA and DPH staff to discuss capturing homeless SAPC clients in Clarity HMIS to better coordinate discharge planning. LAHSA demonstrated Clarity HMIS for DHS staff, discussing opportunities to include DHS participation. Assessed mechanisms for incorporating flags for 5% List of heavy users of County services into Clarity HMIS. 200 County employees were trained and given access to Clarity HMIS. 	<ul style="list-style-type: none"> Build flags into HMIS system to track 5% List and additional indicators necessary to better coordinate discharge. Continue to engage hospitals, jails, LASD, DCFS, and other departments/agencies to discuss opportunities for leveraging HMIS data to support discharge planning.
E10: Regional Coordination of Los Angeles County Housing Authorities <u>Actual Implementation Date:</u> May 2016	<ul style="list-style-type: none"> On June 27, 2017, HACoLA conducted a meeting to discuss strategies and identify areas of collaboration with Housing Authorities from multiple cities including: Los Angeles, Pasadena, Glendale, Burbank, Compton, Baldwin Park, Hawthorne, Inglewood, South Gate and Pomona. Also in attendance were officials from LAHSA, and HUD's Los Angeles field office and Public and Indian Housing and Community Planning Departments. Successful completion of the fourth quarterly roundtable meeting hosted by HACoLA on June 27, 2017. HACoLA finalized five-year interagency agreements with the City of Norwalk Housing Authority to administer 31 Project Based vouchers at the Birch and Elm property located on the Metropolitan State Hospital facility in the City of Norwalk. For FY 2016/2017, a total of 235 program participants have found housing outside of HACoLA's jurisdiction. 	<ul style="list-style-type: none"> Continuation of quarterly meetings with Housing Authorities to discuss strategies and identify areas of collaboration to facilitate the end of homelessness in Los Angeles County.
E11: County Specialist Support Team <u>Target Implementation Date:</u> September 2017 (soft start) October 2017 (full scale operations)	<ul style="list-style-type: none"> The Health Agency continued to work with CEO Real Estate on completing the construction of the work space for the County Specialist Support Team' (SuperConnect Team) space. At this time the space is 80% complete. All participating agencies are prepared to have their staff report on September 1 to start training and project implementation. All County departments involved in implementing Strategy E11 have a designated staff, including a director, who are readily available to join the team. 	<ul style="list-style-type: none"> September 1, 2017: Complete site preparation. August 2017: Performance metrics will be developed. September 2017: Soft startup of SuperConnect. October 2017: Full scale operation to begin.

Strategy Implementation Date (Actual or Target)	Status	Next Steps
<p>E12: Enhanced Data Sharing and Tracking</p> <p><u>Actual Implementation Date:</u> June 2017</p>	<ul style="list-style-type: none"> • In June 2017, CEO Service Integration Branch released the second set of 5% files of heavy users of County services to the departments. • In April 2017, CEO SIB hosted a Strategy E12 stakeholder meeting to identify funding and concrete steps needed to make enhancements to County data systems. • An approach to estimating cost savings associated with the 5% process is being developed. 	<ul style="list-style-type: none"> • CEO SIB will work with HI to conduct in-depth discussions with the departments to identify data needs and determine whether funds attached to Strategy E12 may help engender more coordination and alignment of data elements across systems. • County-sponsored AB 210 to permit sharing of service information through homeless multi-disciplinary teams will continue through the State Legislative Process, after passing unanimously out of two Assembly Committees, the full Assembly, and two Senate Committees.
<p>E13: Coordination of Funding for Supportive Housing</p> <p><u>Target Implementation Date:</u> February 2018</p>	<ul style="list-style-type: none"> • The research, design and implementation of a coordinated funding application continues to be the goal prioritized by this work group. A demonstration of the on-line system utilized by the City of Los Angeles Housing and Community Investment Department (HCIDLA) was hosted on April 24, attended by the E-13 Workgroup, and is being considered as the host system for the application. A subsequent meeting was hosted on June 27, 2017, with members of the Application Subcommittee. • With input from the subcommittee, the HCID-LA Systems Division is taking a lead on the identification of project goals, cost, and implementation schedule. • Due to the technical complexities and coordination with existing workload, a new goal of February 2018 has been tentatively identified to coincide with the issuance of projected NOFAs by both HCID-LA and CDC. • Even without the early adoption of a coordinated funding application, design and underwriting criteria are currently being analyzed by CDC staff and will be reviewed with HCID for potential opportunities for alignment in time for the CDC Fall 2017 NOFA. 	<ul style="list-style-type: none"> • The workgroup is reconvening in July for agency updates and identification of next steps. HCID-LA will issue a solicitation letter to IT firms to gauge the level of effort and cost associated with the development of the universal online application system.
<p>E14: Enhanced Services for Transition Age Youth (H)</p> <p><u>Implementation Dates:</u></p> <p>Phase 1: Actual- August 2016 Phase 2: Actual - September 2016 Phase 3: Target – TBD Phase 4: Actual – October 2016</p>	<p><u>Phase 1- Work with LA Coalition to End Youth Homelessness:</u> On an ongoing basis, both LAHSA and the County Homeless Initiative continue to engage with LACEYH and make connections to County departments and services available through mainstream systems.</p> <p><u>Phase 2 – Support the Enhancement of the Youth CES:</u> Expansion and strengthening of the Youth system is ongoing. Continued collaboration with various external partners to further enhance Youth CES and ensure access in the community and community colleges.</p> <p>Pilots in development with DCFS and Probation to increase coordination with Youth CES and discharge planning for youth exiting dependent care. Estimated implementation beginning September 2017.</p>	<ul style="list-style-type: none"> • Concept papers are in development to inform program design and procurement for Family Reconnection Models and Transitional Housing Models. • HYFLA is recruiting members to fill open seats. In August 2017, HYFLA members will be solidifying areas of work for the year. • Completion of the scope of work and program design for the LACOE CES Liaisons is expected in July 2017. • Continued discussion in Homelessness & Higher Education Workgroup around ways to enhance access to services for college students experiencing homelessness.

Strategy Implementation Date (Actual or Target)	Status	Next Steps
	<p>Pilot in development with LA County WDACS to link youth housed in Rapid Rehousing to employment. Estimated implementation beginning October 2017.</p> <p>CES Liaisons through LACOE to coordinate education resources with CES. Estimated implementation beginning August 2017.</p> <p>Youth Collaboration has begun through LAHSA's lived experience advisory group for youth, which was named the Homeless Youth Forum of LA (HYFLA).</p> <p>Expansion to support CES for Youth Regional Coordination estimated to begin September 2017.</p> <p>*Outcomes achieved through this effort included:</p> <ul style="list-style-type: none"> • 1,194 youth have been assessed using the Next Step Tool • 452 youth have been housed (38%) <p><u>Phase 3 - Design a Youth Housing Stability Pilot:</u> This pilot will provide a preventive component around youth homelessness by identifying youth who should be referred to the Youth CES. Agencies that interface with youth will administer the tool to see if the youth is at risk for experiencing homelessness and refer to the Youth CES to prevent the youth from becoming homeless. Discussion is ongoing around the best way to implement this component. Additionally, the Homeless Youth Forum of Los Angeles was formed to ensure the youth voice informs ongoing work in serving youth.</p> <p><u>Phase 4 - Expand programs providing housing navigation, access/drop/in centers, shelter, aftercare/case management and transitional housing for youth.</u></p> <p>Expand Shelters: In Progress - Measure H funding approved to expand Crisis and Bridge Housing for Youth in Strategy B8. First RFP estimated for release in August 2017.</p> <p>Expand Housing Navigation: In progress - Measure H funding approved to expand youth specific Housing Navigators through Strategy E7: Strengthening CES. Expansion of current contracts estimated to begin September 2017. Procurement for new contracts estimated to be released August 2017.</p> <p>Expand Other components: In Progress. Measure H funding approved to expand Transitional Housing Models, create Family Reunification Models and enhance access and drop-in centers. Expansion contracts estimated to begin in Sept. 2017. First procurement for Transitional Housing estimated to be released in August 2017. Procurement for Family Reconnection Models estimated to be released October 2017. Conversation underway with Community Colleges to create access centers on college campuses. Additionally, through Strategy B3, funding is available to expand youth specific Rapid Rehousing.</p>	<ul style="list-style-type: none"> • Procurements to expand programs will begin August 2017.

Strategy <u>Implementation Date (Actual or Target)</u>	Status	Next Steps
	*Current Performance Metrics for Strategy E14 not available due to the transition of HMIS to the new Clarity platform. Data reported was through April 19, 2017.	
E15: Homeless Voter Registration and Access to Vital Records <u>Actual Implementation Date:</u> January 2017	<ul style="list-style-type: none"> Registrar Recorder/County Clerk (RR/CC) has continued to expand its partnership, outreach and training activities to promote homeless voter registration, identify polling locations, and improve access to vital records. In June 2017, RR/CC participated in the Homeless Connect Days in Van Nuys and Malibu, and presented homeless outreach resource material and partnership opportunities to all City Clerks Los Angeles County during a City Clerk Summit hosted by the Registrar Recorder. 	<ul style="list-style-type: none"> Ongoing: Increased efforts to strategically partner with community-based organizations and cities; attend community events that serve homeless populations; and provide voter education and registration outreach and services Through week of 10/23/17: Continue partnerships to promote voter education and awareness of upcoming State Assembly Special Election (and possible run-off), as well as the November 6th local and municipal elections. Week of 9/25/17: Incorporate homeless outreach during National Voter Registration Day.
E16: Affordable Care Act Opportunities <u>Implementation Date:</u> Actual: July 2017 Health Homes: Targeted for 2018	<ul style="list-style-type: none"> Implementation of Strategy E16 depends on funding through the Whole Person Care (WPC) Pilot and the Health Homes initiative. Enrollment and expansion of access to services for individuals who qualify for Medi-Cal continue. The hotline for the Drug Medical – Organized Delivery System went live in July 2017 along with the WPC referral line. In June, the CMS approved County's Round II application for WPC. Approximately \$180 million in additional Federal program funding will be used to create five new WPC programs and to expand enrollment and service duration for Re-Entry extended care and community-based re-entry service contracts, as well as expansion of recuperative care and Homeless Care Support/Tenancy Support Services. Hiring activities and the execution of service contracts are principal objectives to move WPC programs and services forward. Additional 137 program staff will support the new programs and existing program expansion. Total Federal and local match for WPC is now \$1.26 billion. On June 28, DHS hosted a stakeholder engagement event with over 200 participants to discuss program rollout and community provider opportunities. 	<ul style="list-style-type: none"> Develop contracting models and hiring plans to onboard administrative program staff to manage the WPC. Develop a training master agreement for WPC programs. The Care Management Platform has been developed and refinements to enrollment and screening navigation/workflows are being reworked and work to enhance integration with other DHS, DMH, and DPH data platforms is underway; Contracting models and hiring plans to onboard administrative program staff to manage the WPC programs and to procure community health workers are being developed. Conclude Round II staffing position discussions with CEO.
E17: Regional Homelessness Advisory Council and Implementation Coordination <u>Actual Implementation Date:</u> February 2017	On May 17, the Regional Homelessness Advisory Council (RHAC) met to approve its charter and LA Continuum of Care (LA CoC) Board Bylaws to establish an LA CoC Board by the end of June 2017.	<ul style="list-style-type: none"> The RHAC will meet quarterly on the following dates in 2017: August 16, and November 15.

Strategy <u>Implementation Date (Actual or Target)</u>	Status	Next Steps
INCREASE AFFORDABLE/HOMELESS HOUSING		
F1: Promote Regional SB 2 Compliance <u>Actual Implementation Date:</u> December 2016	<ul style="list-style-type: none"> • During this quarter, the consultant submitted a draft of the Best Practices Guide. Department of Regional Planning (DRP) followed up with two rounds of edits on both the Best Practices Guide and the County Code Report, which involved multiple meetings (in-person and conference calls). • The consultant began scheduling presentations as part of the cities outreach strategy, with the goal of five presentations (three Council of Government (CoG) meetings, the County Summit of Cities and a Southern California Association of Government event). • DRP and the consultant are collaborating with CEO on the cities outreach to align SB 2 messaging with HI messaging. The consultant submitted a first draft of the PowerPoint presentation for the cities outreach. DRP provided first round of edits and followed up with a conference call. 	<ul style="list-style-type: none"> • Final revisions to Best Practices Guide. • Final revisions to cities outreach presentation. • Cities outreach presentations (targeting at least five). • Final revisions to County Code Report. • Completion of Best Practices website. • Follow-up with cities.
F2: Linkage Fee Nexus Study, and F5: Incentive Zoning/Value Capture Strategies <u>Implementation Date:</u> August 2017	<ul style="list-style-type: none"> • During this quarter, DRP and its consultant team continued work on the Affordable Housing Action Plan for the unincorporated areas of the County. The Action Plan will include: <ul style="list-style-type: none"> ○ Analyses and recommendations for an inclusionary housing policy; ○ A linkage fee on development; ○ Affordable housing preservation; ○ Value capture and incentive zoning strategies; ○ Community land trusts and other shared equity models; and ○ Other strategies, as appropriate. • In addition, the consultant team will prepare three studies: <ol style="list-style-type: none"> 1) An analysis of existing conditions and the real estate market, 2) A linkage fee nexus study, and 3) An inclusionary housing feasibility study. • In June 2017, DRP and its consultant team briefed the Planning deputies on the status of the project. DRP and the consultant team have held regular conference calls to coordinate efforts on the Action Plan. 	<ul style="list-style-type: none"> • Continue drafting studies, Action Plan, and Action Plan Evaluation Tool. • Continue developing and vetting various strategies with stakeholder groups. • Continue to coordinate with other County departments to identify potential overlap/create efficiencies between projects.
F3: Support for Inclusionary Zoning for Affordable Rental Units <u>Actual Implementation Date:</u> March 2016	<ul style="list-style-type: none"> • In 2016, County supported AB 2502 to allow for inclusionary zoning of rental units, but this bill was not enacted. • County is currently supporting AB 1505 to allow for inclusionary zoning of rental units during the 2017 State Legislative session. On July 11, 2017, the bill was read on the Senate Floor for second time and ordered to third reading. 	Continue to support AB 1505.
F4: Development of Second Dwelling Unit Pilot Project <u>Implementation Date:</u> August 2017	<ul style="list-style-type: none"> • On April 27, 2017, DRP, CDC, CEO and Arts Commission (LACAC) presented the plans, timeline and budget for the Second/Accessory Dwelling Unit Pilot Program to the Homeless Policy deputies. DRP also drafted a letter to obtain Board approval for implementation of Strategy F4, as provided in the Homeless Initiative Action Plan of February 9, 2016. • During the second quarter, LACAC, DRP, CDC and Public Works (DPW) finalized the parameters of the second/accessory dwelling unit (ADU) design competition to be led by LACAC. DRP identified a deputy director to participate as a member of the competition jury. 	<ul style="list-style-type: none"> • DRP will release a draft ordinance for public hearing. • A letter requesting approval by the Board of Strategy F4 will be presented at the Homeless Policy deputies' meeting on July 27, 2017, with submission of the letter to the Board planned for August 2017.

Strategy <u>Implementation Date (Actual or Target)</u>	Status	Next Steps
	<ul style="list-style-type: none"> LACAC further developed the ADU Design competition: the framework and materials including the announcement of the Call for Entries on the LACAC website; outreach including dissemination of the Call, competition programming, exhibition, and archive. Civic Art met with a graphic designer with a specialization in California design, and a writer who has written two books on tiny houses, who will both be on board to help craft web-based outreach, competition exhibition didactics, and competition archiving and analysis for public use after the exhibition. LACAC assembled a strong selection jury for the competition, pivotal practitioners in the design, planning, art and architecture field investigating the issue of ADUs and affordable housing. DRP circulated a draft of an updated ADU ordinance to DPW, the Departments of Parks and Recreation, Fire and Public Health, and incorporated their comments into the draft ordinance. DRP conducted public outreach about the ordinance update at 11 community meetings and sent an email blast to 300 community stakeholders. DRP attended a seminar on June 16, 2017 about the potential of so-called "tiny houses" to serve as ADUs and the regulations that apply to different types of tiny houses. 	
F6: Use of Public Land for Homeless Housing <u>Target Implementation Date:</u> Fall 2017	CEO Asset Management branch continues to assess County-owned vacant, underutilized, and surplus sites for the feasibility of developing affordable/homeless housing. The type of use and housing will depend on the characteristics of each site.	<ul style="list-style-type: none"> Obtain Board approval to use county-owned property for affordable/homeless housing Develop a procurement process for developing housing on County property.

ACA	- Affordable Care Act	ISD	- Internal Services Department
CES	- Coordinated Entry System	LAHSA	- Los Angeles Homeless Service Authority
CEO	- Chief Executive Office	LASD	- Los Angeles Sheriff Department
CMS	- Center for Medicare and Medicaid Services	ODR	- Office of Diversion and Re-entry
DCFS	- Department of Children and Family Services	PATH	- People Assisting the Homeless
DHS	- Department of Health Services	PD	- Public Defender
DMC-ODS	- Drug Medi-Cal Organized Delivery System	RHAC	- Regional Homelessness Advisory Council
DPH	- Department of Public Health	SAPC	- Substance Abuse Prevention and Control
DPO	- Deputy Probation Officer	SOAR	- SSI/SSDI Outreach, Access, and Recovery Team
DPSS	- Department of Public of Social Services	SPA	- Service Planning Area
FSC	- Family Solutions Center	SSDI	- Social Security Disability Insurance
GR	- General Relief	SSI	- Supplemental Security Income
HACLA	- Housing Authority of City of Los Angeles	TAY	- Transition Age Youth
HACoLA	- Housing Authority of County of Los Angeles	VA	- Veterans Administration
HMIS	- Homeless Management Information System	WPC	- Whole Person Care

Homeless Initiative Strategies – Implementation Highlights

Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI (Strategy B1)

Through June 30, 2017, 209 individuals have been housed and 389 are searching for housing.

Facilitate Utilization of Federal Housing Subsidies (Strategy B4)

There were 490 landlord requests to participate in the Homeless Incentive Program (HIP) with 419 vacant units secured for voucher holders. Housing Authority of the County of Los Angeles (HACoLA) provided \$662,018 in incentive payments to secure 419 vacant units for HACoLA voucher and certificate holders, and an additional 16 vacant units are being processed. There were 355 homeless households successfully housed, with an additional 6 households in the final stages of placement.

Interim/Bridge Housing for those Exiting Institutions (Strategy B7)

During this reporting period, 300 individuals were placed into bridge housing. In addition, Department of Health Services has placed over 50 individuals into interim housing once eligibility was cleared with the Sheriff's Department.

Enhance the CalWORKs Subsidized Employment Program for Homeless Families (Strategy C1)

As of June 30, 2017, 355 referrals for subsidized employment for homeless families were made to contracted community-based organizations. Of these, 145 parents have been placed in a subsidized job; 2 parents have secured unsubsidized employment.

Increase Employment Opportunities for Homeless Adults by Supporting Social Enterprise (Strategy C2)

58 Social Enterprises have been certified as eligible to receive contracting preferences through the Social Enterprise Preference Program.

Establish a Countywide SSI and Veterans Advocacy Program for Individuals, Veterans, and Inmates (Strategies C4/C5/C6)

Since July 14, 2017, County Benefits Entitlement Services Teams (CBEST) teams have been co-located in each of the Department of Public Social Services' General Relief District Offices and are also accessible at community locations in each Service Planning Area. In this short time, 856 clients have been screened by CBEST teams countywide and approximately 82% are in the application process.

Expand Jail In-Reach (Strategy D2)

A total of 1,685 inmates have been engaged through the Jail In-Reach program, with 1,340 of those completing the VI-SPDAT;

206 declined to participate, 105 were determined not to be homeless, and 34 were not served this quarter due to other circumstances (e.g., transferred to prison or State hospital, released from jail, transferred to another facility, already accepted to a community program, or did not finish the assessment due to hostile behavior).

Drug Medi-Cal Organized Delivery System for Substance Use Disorder Treatment Services (Strategy E2)

On July 1, 2017, the Department of Public Health's Substance Abuse Prevention and Control (DPH-SAPC) launched the System Transformation to Advance Recovery and Treatment through an Organized Delivery System (START-ODS) and Drug Medi-Cal Organized Delivery System (DMC-ODS). DPH-SAPC also operationalized the Substance Abuse Services Hotline (SASH), a 24-hour beneficiary access line providing screening and referral services to beneficiaries in coordination with the Health Agency, Whole Person Care and Nurse Advice Lines.

First Responders Training (Strategy E4)

During this reporting period, 9 training sessions were convened and 143 deputies were trained; a total of 558 deputies have been trained since December 2016.

Countywide Outreach System (Strategy E6)

Street-Based Multidisciplinary Teams (MDTs) funded by this Strategy began street engagement in April 2017. Outcome data for outreach/engagement will be provided next quarter.

Strengthen the Coordinated Entry System (Strategy E7)

On June 15, 2017, the Homeless Management Information System (HMIS) transitioned to a new system, Clarity. To date, approximately 1,500 HMIS users have been trained on Clarity.

Enhance the Emergency Shelter System (Strategy E8)

During this reporting period, the Salvation Army winter shelter program in Bell converted to a year-round program, resulting in an additional 50 year-round beds in the shelter system. There are now 1,645 shelter beds operating 24/7 with enhanced services provided on site.



IMPACT STORIES **August 2017**

Combating homelessness among families and individuals takes strong public-private partnerships and programs involving numerous people. Here are a few success stories where the Homeless Initiative made a difference.

Strategy B4 - Facilitate Utilization of Federal Housing Subsidies

ONE STEP CLOSER

MS. HERNANDEZ and her family found shelter at Zahn Emergency Housing in Los Angeles. The shelter referred the family to People Assisting the Homeless (PATH). During this time, however, Ms. Hernandez lost custody of her three children as they had not yet secured housing. In March 2017, the Housing Authority of the County of Los Angeles' (HACoLA) Homeless Incentive Program (HIP) enabled Ms. Hernandez to find a landlord willing to take a chance on her, and PATH provided the security deposit and move-in assistance. Ms. Hernandez was grateful for the support, "I don't know where I would have pulled out all of the money. I don't know what I would have done." With a stable roof over her head, she is now focused on taking the necessary steps to obtain gainful employment and reunite her family.

ENDING THE STREAK

DAVID was homeless for the past 33 years, spending 17 of those years situated outside the Kenneth Hahn Hall of Administration, home to the Los Angeles County Board of Supervisors and other County administrative offices. David had been repeatedly approached by organizations who attempted to refer him to shelters but, year after year, he declined help. Eventually, David began receiving case management and mental health services through the Hollywood Full Service Partnership. After 7 months, David was prepared to transition out of homelessness. He secured a housing unit through HIP, while PATH provided security deposit assistance and made weekly visits to ensure David's transition into stable, permanent housing. David signed his lease in April 2017, thus ending his 33-year homelessness streak. He can still occasionally be found outside the Kenneth Hahn Hall of Administration, visiting with friends and County workers.

Strategy B6 - Family Reunification Housing Subsidy

DAD DOES WHAT IT TAKES

MR. D is a 38-year old, single father of three children, ages 13 and under. He was facing several barriers: homelessness, a criminal background, no rental history, bad credit, and a very low income selling phones for less than minimum wage. A case manager helped Mr. D obtain a truck driving license and TWC Housing Management provided housing search and placement assistance. His family is now in stable, permanent housing and Mr. D has a full-time job as a truck driver. The children are enrolled in summer programs at The Boy and Girls Club and have child care services. Mr. D has successfully completed probation and is complying with all required programs and counseling for the children and himself.

Strategy B8 - Housing Choice Vouchers for Permanent Supportive Housing

HEAVEN SENT SERVICES

MS. E was inhabiting the streets of Whittier without shelter when a good Samaritan encouraged her to contact the Whittier Area First Day Coalition. She took advantage of the supportive services the agency offered; specifically, the 12-step meetings which were instrumental in giving Ms. E the tools she needed to work towards achieving sobriety. Through a referral to the Los Angeles Homeless Services Authority (LAHSA), she received shelter and critical services. LAHSA then referred Ms. E to HACoLA, which facilitated the process of finding her housing.

Ms. E has been sober for 7 years now, and finally has a stable place where she can rest her head at night. She notes the assistance she received from Whittier Area First Day Coalition, LAHSA, and HACoLA as “truly heaven sent” and states that she would not know where she would be today if it were not for these agencies.

A PATH TO SELF-SUFFICIENCY

MS. SILVA and her husband lived in their car after their children were taken away. Under these circumstances, it was difficult for them to comply with the Department of Children and Family Services family reunification plan and maintain a visitation schedule with their children. Ms. Silva subsequently applied for the General Relief cash assistance program. In September 2016, things were beginning to look up when Ms. Silva received a Housing Choice Voucher. With assistance from HACoLA, she was able to locate a suitable unit and received assistance for a security deposit through PATH. Her homelessness ended on March 13, 2017.

“Now that I have a home, my husband and I can look for employment and regain custody of our children,” Ms. Silva shared. Her desire to regain a sense of normalcy in her life and to become self-sufficient has motivated her to enroll in HACoLA’s Family Self Sufficiency program, where her goals can be supported by the various services offered in the five-year voluntary program.

Strategy E6 - Countywide Outreach System

CREATING A PATH

MR. X is monolingual, Spanish-speaking man with multiple, chronic health conditions. He was living in his vehicle behind a church and was hospitalized numerous times over the past month. An E6 outreach team made contact with Mr. X at his car in Compton where nursing and therapist assessments were completed, warranting crisis housing and subsequent transportation to the SSG HOPICS Access Center.

On June 7, Mr. X was brought back to the Access Center, and they were able to secure a bed for him at First to Serve shelter. He was linked to a primary care physician, and a registered nurse provided medication education as well as access to a dietary plan. He is in the process of his permanent housing search with a case manager who has been providing him with ongoing support, in addition to E6 ancillary counseling.

Translated from Spanish, Mr. X shares, “This is the first time that I’ve been helped. There have been a couple of agencies where I just never got the help I needed. If I was in the street another day I would have died.”

Strategy E8 - Enhance the Emergency Shelter System

JOURNEY TO HOUSING

MS. V is a 53-year old, African American woman whose homelessness began four years ago when she began abusing drugs and alcohol due to a devastating separation from her husband of 15 years. Although she recovered from drug and alcohol addiction through a program at Anne Douglas Center, she was still on the streets.

After being engaged by a LAHSA County-City-Community (C3) team member in the Skid Row community, Ms. V was referred and accepted to the Good Shepherd Center's Crisis and Bridge Shelter. She was referred to the Housing for Health program where a detailed medical summary and documentation were provided to help assist with being considered for a proper housing unit that meets her medical needs. Ms. V is very excited about moving into her own home and continuing to work with providers who understand her needs and are empathetic of her journey out of homelessness.

COUNTY OF LOS ANGELES HOMELESS INITIATIVE

MEASURE H CONTRACTING OPPORTUNITIES GUIDE FISCAL YEAR 2017-18



August 2017
homeless.lacounty.gov

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HOW TO BECOME A COUNTY VENDOR

Hello!

Thank you for your interest in Measure H Contracting Opportunities. We have created this guide to help you navigate the steps to become a contractor or subcontractor with Los Angeles County or County-funded agencies for contracted services funded through Measure H.

This section highlights how to do business with our County. Before the County can contract with your agency, you must become a registered vendor through our Internal Services Department. Here are the simple steps to becoming a County vendor;

STEP 1: REGISTER ONLINE

The first step to doing business with LA County is to register as a vendor on our online system. To register as a County vendor, go to <https://camisvr.co.la.ca.us/webven/>.

Vendors who register with Los Angeles County can:

- Access County Open Bids online
- Be placed on Bid Lists generated online by County Departments looking for prospective vendors
- Periodically be notified by email of County Bids for specific commodities/services
- Potentially qualify to register for the **County's Preference Programs**

STEP 2: QUALIFY FOR COUNTY PREFERENCE PROGRAMS

LA County has three preference programs which allow participating vendors to request that a preference be applied when bidding on an LA County Solicitation. For more information on how to qualify for a preference program, please go to <https://camisvr.co.la.ca.us/webven/LSBEIntro.asp>.

HOW TO BECOME A COUNTY VENDOR

Here's a quick list of the County's preference programs and brief descriptions of program benefits:

Local Small Business Enterprise Preference Program

Program Benefits:

- A 15% bid price reduction or "preference" on applicable County solicitations.
- 15-day Prompt Payment on undisputed invoices with the County.
- Listing on the County's exclusive database of certified businesses, providing more visibility to County Departments.

Disabled Veteran Business Enterprise Preference Program

Program Benefits:

- A 15% bid price reduction or "preference" on applicable County solicitations.
- Listing on the County's exclusive database of certified Disabled Veteran-owned Businesses, providing more visibility to County Departments and Prime Contractors.

Social Enterprise Preference Program

Program Benefits:

- A 15% bid price reduction or "preference" on applicable County solicitations.
- Listing on the County's exclusive database of certified businesses, providing more visibility to County Departments.

STEP 3: STAY INFORMED OF UPCOMING SOLICITATIONS

As a registered LA County vendor, you will receive notification from the Webven system for upcoming solicitations related to your service type.

Additionally, each County Department has its own contract opportunities web page for direct access to solicitation documents. The webpages related to Measure H contracting opportunities are located in Section III of this Contracting Guide.

HOW TO BECOME A LAHSA VENDOR

The County has collaborated with other government agencies in the efforts to combat homelessness in Los Angeles. An agency with a huge role in the effort is the Los Angeles Homeless Services Authority (LAHSA).

In 1993, the Los Angeles County Board of Supervisors and the Los Angeles Mayor and City Council created LAHSA as an independent, Joint Powers Authority. LAHSA's primary role is to coordinate the effective and efficient utilization of Federal and local funding in providing services to homeless people throughout Los Angeles County. LAHSA is responsible for administering a large portion of the programs funded through Measure H.

There are just a few easy steps to becoming a funded provider with LAHSA. We invite you to visit the LAHSA website at www.lahsa.org/funding for more information.

Here are the quick steps:

STEP 1: REVIEW THE REQUEST FOR STATEMENT OF QUALIFICATIONS (RFSQ) PROCESS

A complete description of LAHSA's RFSQ process and how to apply can be found on the LAHSA website at: <https://www.lahsa.org/news?article=214-request-for-statement-of-qualifications-rfsq-for-certification-as-a-qualified-bidder-for-lahsa-funding-opportunities>

STEP 2: SUBMIT A STATEMENT OF QUALIFICATIONS THROUGH THE RFSQ PROCESS

You can complete this step via the website above.

STEP 3: SUBMIT A PROPOSAL IN RESPONSE TO A REQUEST FOR PROPOSALS

Submit a proposal in response to a LAHSA Request for Proposals funded by sources for which your agency has been certified as a qualified bidder through the RFSQ process.

CONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

MEASURE H CONTRACTING OPPORTUNITIES

We are excited that you want to join the effort to combat homelessness in Los Angeles County by providing contracted services to a County Department or LAHSA. We want to partner with you!

We have compiled a list of the 2017-18 contract opportunities that are being funded by Measure H. The list has three major categories for contract opportunities:

- New Solicitations – This category is for new, open-competitive requests for bids/proposals for a service type related to the Homeless Services Delivery System.
- Open Requests for Statements of Qualifications – This category is for solicitations that are on an open enrollment basis and simply requests qualifications from agencies. Once an agency meets the minimum qualifications, the soliciting County Department or LAHSA can place the agency on a Master Agreement. The County or LAHSA can then choose an agency from the Master Agreement list, at any time during the life of the agreement, to provide services.
- Subcontracting Opportunities – This category highlights possible opportunities for subcontracting with contractors who are already delivering homeless services to County departments and LAHSA. For your reference, we have included contact information for current contractors in Section IV, Subcontracting Opportunities.

Quick note: There are contracting terms on the list that might be new for you, so for your reference, we have included a few term definitions in Section V, Additional Information.

Ok, let's get started – you can review the Contract Opportunities list beginning on the next page.

CONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

COUNTY HOMELESS INITIATIVE STRATEGY A1 HOMELESS PREVENTION FOR FAMILIES

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
NEW SOLICITATIONS							
Los Angeles Homeless Services Authority (LAHSA)	Legal Services	October 2017	October 2017	\$500,000	1-2	Yes	Anna Reich-Bialik abialik@lahsa.org 213-683-3333 https://www.lahsa.org/funding/opportunities

SUBCONTRACTING OPPORTUNITIES ONLY (SEE GUIDE SECTION IV FOR A LIST OF CURRENT CONTRACTORS)

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
LAHSA	Coordinated Entry System for Families	N/A	N/A	N/A	N/A	Yes	See Section IV for Current Contract List

COUNTY HOMELESS INITIATIVE STRATEGY A5 HOMELESS PREVENTION FOR SINGLE ADULTS

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
NEW SOLICITATIONS							
LAHSA	Legal Services	October 2017	October 2017	\$727,513	8-16 Providers (1-2 per SPA)	Yes	Anna Reich-Bialik abialik@lahsa.org 213-683-3333 https://www.lahsa.org/funding/opportunities

CONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

COUNTY HOMELESS INITIATIVE STRATEGY A5 HOMELESS PREVENTION FOR SINGLE ADULTS

SUBCONTRACTING OPPORTUNITIES ONLY (SEE GUIDE SECTION IV FOR A LIST OF CURRENT CONTRACTORS)

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
LAHSA	Homeless Prevention for Singles Adults	N/A	N/A	\$4,300,000	N/A	Yes	See Section IV for Current Contract List

COUNTY HOMELESS INITIATIVE STRATEGY B3 PARTNER WITH CITIES TO EXPAND RAPID REHOUSING

NEW SOLICITATIONS

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
LAHSA	Shallow Subsidies	October 2017	October 2017	\$3,928,439	TBD	Yes	Anna Reich-Bialik abialik@lahsa.org 213-683-3333 https://www.lahsa.org/funding/opportunities

SUBCONTRACTING OPPORTUNITIES ONLY (SEE GUIDE SECTION IV FOR A LIST OF CURRENT CONTRACTORS)

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
LAHSA	Rapid Re-Housing	N/A	N/A	\$41,000,000	N/A	Yes	See Section IV for Current Contract List

CONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

COUNTY HOMELESS INITIATIVE STRATEGY B7 INTERIM /BRIDGE HOUSING FOR THOSE EXITING INSTITUTIONS

OPEN REQUESTS FOR STATEMENTS OF QUALIFICATION (RFSQ)

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
Department of Health Services (DHS)	Supportive Housing Services	Open Enrollment	N/A	N/A	N/A	Yes	Kathy Hanks khanks@dhs.lacounty.gov 213-240-7819 http://dhs.lacounty.gov/wps/portal/dhs/cq/
Department of Public Health (DPH)	Substance Use Disorder Services *	Open Enrollment	N/A	\$9,352,665	20	Yes	Daniel Deniz ddeniz@ph.lacounty.gov 626-299-4532 http://publichealth.lacounty.gov/sapc/provider.htm

*A Work Order Solicitation for the reflected annual contract amount will be issued for Recovery Bridge Housing Services in January 2018. Interested agencies must qualify under the Substance Use Disorder Services RFSQ to submit a proposal for that solicitation.

SUBCONTRACTING OPPORTUNITIES ONLY (SEE GUIDE SECTION IV FOR A LIST OF CURRENT CONTRACTORS)

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
DPH	Alcohol Drug-Free Living Centers	N/A	N/A	N/A	N/A	Yes	See Section IV for Current Contract List
LAHSA	Bridge Housing Services	N/A	N/A	\$4,600,000	N/A	Yes	See Section IV for Current Contract List

CONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

**COUNTY HOMELESS INITIATIVE STRATEGY C2/C7
C2 - INCREASE EMPLOYMENT FOR HOMELESS ADULTS BY SUPPORTING SOCIAL ENTERPRISES
C7 – SUBSIDIZED EMPLOYMENT FOR HOMELESS ADULTS**

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
NEW SOLICITATIONS							
Workforce Development, Aging and Community Services	Social Enterprise Program Employment and Training Services	October 2017	October 2017	\$2,500,000	5-10	No	Rafael Carbajal Rcarbajal@wdacs.lacounty.gov 213-503-1835 http://wdacs.lacounty.gov/social-enterprise-employment-and-training-program-services-rfsq/

**COUNTY HOMELESS INITIATIVE STRATEGY C4/C5/C6
COUNTYWIDE SUPPLEMENTAL SECURITY INCOME (SSI)/SOCIAL SECURITY DISABILITY INCOME AND VETERANS BENEFITS ADVOCACY**

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
SUBCONTRACTING OPPORTUNITIES ONLY (SEE GUIDE SECTION IV FOR A LIST OF CURRENT CONTRACTORS)							
DHS	Benefits Advocacy Services	N/A	N/A	\$6,300,000	N/A	Yes	See Section IV for Current Contract List

CONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

**COUNTY HOMELESS INITIATIVE STRATEGY D7
PROVIDE SERVICES AND RENTAL SUBSIDIES FOR PERMANENT SUPPORTIVE HOUSING**

NEW SOLICITATIONS

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
Department of Mental Health (DMH)	Housing Full Service Partnership Programs	July 2017	N/A	\$2,300,000	TBD	Yes	Sara Lee Dato sldato@dmh.lacounty.gov 213-738-4684 http://dmh.lacounty.gov/wps/portal/dmh/contract_opportunities

OPEN REQUESTS FOR STATEMENTS OF QUALIFICATION (RFSQ)

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
DMH	Mental Health Services Act	Open Enrollment	N/A	N/A	N/A	Yes	Sara Lee Dato sldato@dmh.lacounty.gov 213-738-4684 http://dmh.lacounty.gov/wps/portal/dmh/contract_opportunities
DHS	Supportive Housing Services	Open Enrollment	N/A	N/A	N/A	Yes	Kathy Hanks khanks@dhs.lacounty.gov 213-240-7819 http://dhs.lacounty.gov/wps/portal/dhs/cg/
DPH	Substance Use Disorder Services*	Open Enrollment	January 2018	\$438,022	8	Yes	Daniel Deniz ddeniz@ph.lacounty.gov 626-299-4532 http://publichealth.lacounty.gov/sapc/provider.htm

*A Work Order Solicitation for the reflected annual contract amount will be issued for Substance Abuse Client Engagement and Navigation Services in January 2018. Interested agencies must qualify under the Substance Use Disorder Services RFSQ to submit a proposal for that solicitation.

CONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

COUNTY HOMELESS INITIATIVE STRATEGY E6 EXPAND COUNTYWIDE OUTREACH SYSTEM							
SUBCONTRACTING OPPORTUNITIES ONLY (SEE GUIDE SECTION IV FOR A LIST OF CURRENT CONTRACTORS)							
COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
LAHSA	Homeless Outreach Services	N/A	N/A	\$4,500,000	N/A	Yes	See Section IV for Current Contract List
COUNTY HOMELESS INITIATIVE STRATEGY E7 STRENGTHEN THE COORDINATED ENTRY SYSTEM							
NEW SOLICITATIONS							
COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
LAHSA	Housing Navigation Services	August 2017	August 2017	303,381	SPA 5, 7, 8 Only	Yes	Anna Reich-Bialik abialik@lahsa.org 213-683-3333 https://www.lahsa.org/funding/opportunities
LAHSA	Housing Location Services	October 2017	October 2017	2,083,333	TBD	Yes	Anna Reich-Bialik
LAHSA	Access Centers	August 2017	August 2017	475,000	SPA 1, 3, 5, 7, 8 Only	Yes	Anna Reich-Bialik
LAHSA	Legal Services Capacity Building/Technical Assistance Services	October 2017	October 2017	1,388,889	TBD	Yes	Anna Reich-Bialik
LAHSA	Training Academy	TBD	TBD	900,000	TBD	Yes	Anna Reich-Bialik
LAHSA	Payee Services	TBD	TBD	666,667	TBD	Yes	Anna Reich-Bialik

CONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

COUNTY HOMELESS INITIATIVE STRATEGY E7 STRENGTHEN THE COORDINATED ENTRY SYSTEM

SUBCONTRACTING OPPORTUNITIES ONLY (SEE GUIDE SECTION IV FOR A LIST OF CURRENT CONTRACTORS)

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
LAHSA	Regional Coordination for Singles, Family and Youth	N/A	N/A	N/A	N/A	Yes	See Section IV for Current Contract List

COUNTY HOMELESS INITIATIVE STRATEGY E8 ENHANCE THE EMERGENCY SHELTER SYSTEM

NEW SOLICITATIONS

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
LAHSA	Crisis and Bridge Housing for Youth	August 2017	August 2017	\$1,916,250	TBD	Yes	Anna Reich-Bialik abialik@lahsa.org 213-683-3333 https://www.lahsa.org/funding/opportunities
LAHSA	Crisis and Bridge Housing for Single Adults	August 2017	August 2017	\$2,000,000	TBD	Yes	Anna Reich-Bialik
LAHSA	Crisis Housing for Women	October 2017	October 2017	\$3,650,000	TBD	Yes	Anna Reich-Bialik
LAHSA	Capital Funds	TBD	TBD	\$8,907,259	TBD	TBD	Anna Reich-Bialik

SUBCONTRACTING OPPORTUNITIES ONLY (SEE GUIDE SECTION IV FOR A LIST OF CURRENT PROVIDERS)

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
LAHSA	Emergency Shelter Services	N/A	N/A	\$19,000,000	N/A	Yes	See Section IV for Current Contract List

CONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

COUNTY HOMELESS INITIATIVE STRATEGY E14 ENHANCED SERVICES FOR TRANSITION AGE YOUTH

SUBCONTRACTING OPPORTUNITIES ONLY (SEE GUIDE SECTION IV FOR A LIST OF CURRENT PROVIDERS)

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
LAHSA	Transitional Housing for Transitional Age Youth	August 2017	August 2017	\$876,000	TBD	TBD	Anna Reich-Bialik abialik@lahsa.org 213-683-3333 https://www.lahsa.org/funding/opportunities
LAHSA	Family Reconnections and Family Visits	October 2017	October 2017	\$872,004	TBD	TBD	Anna Reich-Bialik

COUNTY HOMELESS INITIATIVE STRATEGY F7 HOUSING INNOVATION FUND

NEW SOLICITATION

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ONE-TIME CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
Chief Executive Office	Housing Innovation Grant	TBD	TBD	\$4,500,000	TBD	Yes	Jennifer Kim kim@ceo.lacounty.gov 213-893.0544

PLANNING GRANTS FOR CITIES

NEW SOLICITATION

COUNTY DEPARTMENT/AGENCY	CONTRACTING OPPORTUNITY	SOLICITATION RELEASE DATE	PROPOSERS' CONFERENCE DATE	ANNUAL CONTRACT AMOUNT	NUMBER OF PROVIDERS NEEDED	SUB-CONTRACTING ALLOWED	CONTACT INFORMATION
Chief Executive Office	Planning Grant for Cities	August 2017	August 10, 2017	\$1,500,000	No Limit	Yes	Samangi Mudalige smudalige@ceo.lacounty.gov 213-974-6807

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

If you are interested in subcontracting with Measure H funded contractors, we want to point you in the right direction by connecting you with contractors currently providing services related to the HI Strategies.

This section details contact information for contractors by HI Strategy, and by the lead agency funding that contract. This section also provides information for the Service Planning Area (SPA) a contractor serves so that you can connect with a contractor in your area. If you are not familiar with County SPAs, please take a moment to familiarize yourself with the County SPA Map in Section V, Additional Information.

Here are a few basic things that you may want to do to find subcontracting opportunities for Measure H related contracts;

- Identify the HI services your agency would like to provide.
- identify the contractor associated with the Service Planning Area your agency serves.
- Directly contact the contractor that you would like to subcontract with for details on subcontracting opportunities. Please do NOT contact the lead County department/LAHSAs for subcontracting opportunities.

The current contractors listed in this Section are not mandated to subcontract. It is at the discretion of the contracted agencies whether they would like to subcontract and, if so, with whom.

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

STRATEGY A1 HOMELESS PREVENTION FOR FAMILIES		
LAHSA – COORDINATED ENTRY SYSTEM FOR FAMILIES: FAMILY SOLUTION CENTERS PROVIDERS		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
Antelope Valley Domestic Violence Council, Dba "Valley Oasis"	Toni Severino, Chief Financial Officer tseverino@avdvc.org (661)942-2758	SPA 1
Harbor Interfaith Services, Inc.	Tahia Hayslet, Executive Director thayslet@harborinterfaith.org (310)831-0603	SPA 8
L.A. Family Housing Corp.	Elizabeth Lazar, Director of Development elazar@lafh.org (818)255-2704	SPA 4, SPA 2
People Assisting The Homeless (PATH)	La Keishia Childers, Program Development lakeishiac@path.org (323)644-2224	SPA 4
Special Service For Groups, Inc., Homeless Outreach Program Integrated Care system (HOPICS)	Veronica Lewis, Division Director vlewis@hopics.org (323) 948-0444	SPA 6
St. Joseph Center	Erin McGinnis, Director of Programs emcginnis@stjosephctr.org (310)396-6468	SPA 5
The Whole Child	Vanessa Sedano, Housing Program Director vsedano@thewholechild.org 562 204-0640 ext 650	SPA 7

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

Union Station Homeless Services	Hope Stremski, Contract Compliance Manager hstremski@unionstationhs.org (626)798-2397	SPA 3
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**STRATEGY A5
HOMELESS PREVENTION FOR SINGLE ADULTS**

LAHSA – COORDINATED ENTRY SYSTEM FOR SINGLE ADULTS: RAPID REHOUSING PROVIDERS

CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
1736 Family Crisis Center	Rachel Citron, Director of Contracts RCitron@1736fcc.org (323)737-3900	SPA 8
Antelope Valley Domestic Violence Council, Dba "Valley Oasis"	Toni Severino Chief Financial Officer Tseverino@avdvc.org (661)942-2758	SPA 1
Harbor Interfaith Services, Inc.	Tahia Hayslet, Executive Director thayslet@harborinterfaith.org (310)831-0603	SPA 8
LA Family Housing Corporation	Elizabeth Lazar, Director of Development, elazar@lafh.org (818)255-2704	SPA 2
The People Concern (formerly known as LAMP)	John Maceri, CEO Jmaceri@opcc.net (310)264-6646 - ext 229	SPA 4

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

People Assisting The Homeless (PATH)	La Keishia Childers, Program Development Director lakeishiac@path.org (323) 644-2224	SPA 4, 5, 7, 8
Special Service For Groups, Inc., HOPICS	Veronica Lewis, Division Director vlewis@hopics.org (323) 948-0444	SPA 6
St. Joseph Center	Erin McGinnis, Director of Programs Emcginnis@stjosephctr.org (310)396-6468	SPA 5
Volunteers of America of Los Angeles	Edwin Ruste, Program Finance Manager eruste@voala.org (213) 389-1500	SPA 6

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

STRATEGY B7 INTERIM BRIDGE HOUSING FOR THOSE EXITING INSTITUTIONS		
DEPARTMENT OF HEALTH SERVICES – INTERIM HOUSING SERVICES PROVIDERS		
STABILIZATION HOUSING		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
Anti-Recidivism Coalition (ARC) Bromont	Scott Budnick Phone: (213) 955-5885 Email: scottarcla@gmail.com	SPA 2
The People Concern (formerly known as LAMP)	John Maceri, CEO Phone: (310) 264-6646 ext. 229 Email: jmaceri@opcc.net	SPA 4
People Assisting The Homeless (PATH) PATHCares	Tescia Uribe Phone: (310) 936-6348 Email: TesciaU@ePath.org	SPA 4
RECUPERATIVE CARE		
HealthRight 360 (HR360) - Ella's House	Vitka Eisen Phone: (415) 762-1558 Email: Veisen@healthright360.org	SPA 6
JWCH Institute, Inc. (JWCH) - Enhanced Residential Services Program (ESP)	Michael Johnson Phone: (323) 201-4516 ext. 3031 Email: mjohnson@jwchinstitute.org	SPA 4
JWCH Institute, Inc. (JWCH) - Bell Recuperative Care	Michael Johnson Phone: (323) 201-4516 ext. 3031 Email: mjohnson@jwchinstitute.org	SPA 7
JWCH Institute, Inc. (JWCH) - Martin Luther King Recuperative Care Center	Michael Johnson Phone: (323) 201-4516 ext. 3031 Email: mjohnson@jwchinstitute.org	SPA 6

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

The People Concern - South Los Angeles Recuperative Care (SoLAR)	John Maceri, CEO Phone: (310) 264-6646 ext. 229 Email: jmaceri@opcc.net	SPA 6
SOBERING CENTER		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
Exodus	Lezlie Murch, lmurch@exodusrecovery.com	SPA 4

STRATEGY B7 - CONTINUED		
INTERIM BRIDGE HOUSING FOR THOSE EXITING INSTITUTIONS		
LAHSA – COORDINATED ENTRY SYSTEM FOR SINGLES AND YOUTH – BRIDGE HOUSING PROVIDERS		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
Antelope Valley Domestic Violence Council, Dba "Valley Oasis"	Toni Severino Chief Financial Officer Tseverino@avdvc.org (661)942-2758	SPA 1
First To Serve, Inc.	Christina Verjan, cverjan@firsttoserve.org (323)270-6792	SPA 6
Hathaway Sycamores Child And Family Services	Debbie Manners, President & CEO contact@hathaway-sycamores.org (626) 395-7100	SPA 3
New Directions For Veterans	Kirk Johnson, Program Manager, Kjohnson@ndvets.org (310)914-4045	SPA 5

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

The People Concern (formerly known as LAMP)	John Maceri, CEO Jmaceri@opcc.net (310)264-6646 ext. 229	SPA 4
The Salvation Army	Ana Aguirre, Director Ana.Aguirre@usw.salvationarmy.org (323) 451-4200	SPA 7
Union Station Homeless Services	Hope Stremski, Contract Compliance Manager Hstremski@unionstationhs.org (626)798-2397	SPA 3
United States Veterans Initiative, Inc.	Linda Tobey, National Director, Resource Development ltobey@usvetsinc.org (213) 542-2600	SPA 8
Volunteers of America of Los Angeles	Edwin Ruste, Program Finance Manager eruste@voala.org (213) 389-1500	SPA 3
Whittier Area First Day Coalition	Irene Muro, Executive Director irene@whittierfirstday.org (562) 693-4097	SPA 7

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

STRATEGY B7 INTERIM BRIDGE HOUSING FOR THOSE EXITING INSTITUTIONS		
DEPARTMENT OF PUBLIC HEALTH/SUBSTANCE ABUSE PREVENTION AND CONTROL – ALCOHOL/DRUG-FREE LIVING CENTERS		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
Alcoholism Center For Women, Inc.	Lorette Herman, Executive Director 1147 South Alvarado Street Los Angeles, CA 90006 lherman@acwla.org	SPA 4
Asian American Drug Abuse Program, Inc.	Mike Watanabe, President & Chief Executive Officer 2900 Crenshaw Blvd. Los Angeles, CA 90016 (323) 293-6284 miwat@aadapinc.org	SPA 6
Behavioral Health Services, Inc.	Shirley Summers, President & Chief Executive Officer 15519 South Crenshaw Blvd. Gardena, CA 90249 ssummers@bhs-inc.org	SPA 8
California Hispanic Commission On Alcohol And Drug Abuse, Inc.	James Z. Hernandez, Executive Director 1419 21 st Street Sacramento, CA 95811-5208 (916) 443-5473 mrh@chcada.org	SPA 7
Clare Foundation, Inc.	Lisa Steele, Ph.D., Executive Director 909 Pico Blvd. Santa Monica, CA 90405 (310) 314-6200 lsteel@clarefoundation.org	SPA 5

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

Cri-Help, Inc.	Jack Bernstein, President & Chief Executive Officer 11027 Burbank Blvd. North Hollywood, CA 91601 jackb@Cri-Help.org	SPA 2
Grandview Foundation, Inc.	Lindy Carll, Executive Director 1230 North Marengo Ave. Pasadena, CA 91103 (310) 521-9209 L.carll@att.net	SPA 3
House Of Hope Foundation, Inc.	Barbara Tschirgi, Executive Director 235 West 9 th Street San Pedro, CA 90731 (310) 527-9209 bobbi@houseofhopesp.org	SPA 8
Los Angeles Centers For Alcohol And Drug Abuse	Juan Navarro, Executive Director 11015 Bloomfield Ave. Santa Fe Springs, CA 90670-3205 (562) 906-2676 jnavarro@lacada.com	SPA 7
Principles, Inc.	James Stillwell, Executive Director 1680 North Fair Oaks Ave. Pasadena, CA 91103 (323) 681-2575 jim@impacthouse.com	SPA 3
Prototypes	Eli Veitzer, Interim President and CEO 1000 N. Alameda Street, Suite 390 Los Angeles, CA 90012 (213) 542-3838 evitzer@prototypes.org	SPA 5

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

Safe Refuge	Kathryn Romo 1041 Redondo Ave. Long Beach, CA 90804 (562) 987-4586 romok@safinc.org	SPA 8
Shields For Families, Inc.	Kathryn Icenhower, Ph.D., Chief Executive Officer 11601 South Western Ave. Los Angeles, CA 90047 (323) 242-5011 kicenhower@shieldsforfamilies.org	SPA 6
Social Model Recovery Systems, Inc.	James O'Connell, Executive Director 223 East Rowland Street Covina, CA 91723 (626) 332-3145 joconnell@socialmodel.com	SPA 3
Tarzana Treatment Centers, Inc.	Albert Senella, President & Chief Executive Officer 18646 Oxnard Street Tarzana, CA 91356 (818) 654-3815 asenella@tarzanatc.org	SPA 2
The Salvation Army, A California Corporation	Pilar Buelna, Division Director 180 E. Ocean Blvd., Suite 500 Long Beach, CA 90802 (562) 264-3690 Pilar.buelna@usw.salvationarmy.org	SPA 7

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

STRATEGY C4/C5/C6 COUNTYWIDE SUPPLEMENTAL SECURITY INCOME (SSI)/SOCIAL SECURITY DISABILITY INCOME AND VETERANS BENEFITS ADVOCACY		
DEPARTMENT OF HEALTH SERVICES		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
Catalyst Foundation	Cristina Herman cristina@catalystfdn.org	SPA 1
Lutheran Social Services	Mark Kuntz mkuntz@lsssc.org	SPA 8
People Assisting The Homeless (PATH)	Meredith Berkson MeredithB@ePath.org	SPA 7
Special Service For Groups, Inc., (HOPICS)	Veronica Lewis vlewis@hopics.org (323) 938-0444	SPA 6
St. Joseph Center	Mandy Sommers MSommers@stjosephctr.org	SPA 5
Tarzana Treatment Center	Tom Martinez tmartinez@tarzanatc.org	SPA 2
Volunteers Of America Of Los Angeles	Edgar Ramos eramos@voala.org	SPA 3
Volunteers Of America Of Los Angeles	Lana Huynh lhuyh@voala.org	SPA 4

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

STRATEGY D7 PROVIDE SERVICES AND RENTAL SUBSIDIES FOR PERMANENT SUPPORTIVE HOUSING		
DEPARTMENT OF HEALTH SERVICES		
Permanent Intensive Case Management Services		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
Alliance for H&H	Erin Donovan edonovan@AllianceHH.org	Countywide
Affordable Living for the Aging (ALA)	Sam Campbell Sam@alaseniorliving.org	Countywide
Downtown Women's Center (DWC)	Amy Turk amyt@downtownwomenscenter.org	Countywide
Epidaurus/Amity	Doug Bond dbond@amityfdn.org	Countywide
GettLove	Keegan Hornbeck keegan@gettlove.org	Countywide
Homeless Health Care LA	Amber Roth aroth@hhcla.org	Countywide
Housing Works	Celina Alvarez calvarez@housingworksca.org	Countywide
Imagine Los Angeles, Inc.	Jill Bauman jill@imaginela.org	Countywide
LA Family Housing	Amy Cole acole@lafh.org	Countywide
LifeSTEPS	Bruce Kuban bruce@LifeSTEPSusa.org	Countywide
Mental Health America-Antelope Valley	Luis Montes lmontes@mhala.org	Countywide

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

Mental Health America- Los Angeles	Mary Nabers mnabers@mhala.org	Countywide
The People Concern	Julie DeRose jderose@opcc.net	Countywide
People Assisting The Homeless (PATH)	Tescia Uribe TesciaU@ePath.org	Countywide
Self-Help and Recovery Exchange (SHARE)	Jason Robison jason@shareselfhelp.org	Countywide
Skid Row Housing Trust	Monique Davis monique.davis@skidrow.org	SPA 2,4
SRO Housing	Virginia Reed VirginiaR@SROHousing.org	SPA 4
Special Services for Groups, HOPICS	Veronica Lewis vlewis@hopics.org (323) 938-0444	Countywide
St Joseph's Center	LaCheryl Porter lporter@stjosephctr.org	Countywide
Step Up On Second	Aaron Criswell Aaron@stepuponsecond.org	Countywide
Union Station	Ryan Izell rzell@unionstationhs.org	Countywide
Volunteers of America of Los Angeles	Shanita Seamans sseamans@voala.org	Countywide
Watts Labor Community Action Committee (WLCAC)	Shannon Murray smurray@wlcac.org	Countywide

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

STRATEGY D7 PROVIDE SERVICES AND RENTAL SUBSIDIES FOR PERMANENT SUPPORTIVE HOUSING		
DEPARTMENT OF HEALTH SERVICES		
Women in Supportive Housing		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
Downtown Women's Center (DWC)	Amy Turk, amyt@downtownwomenscenter.org	Countywide
STRATEGY E6 EXPAND COUNTYWIDE OUTREACH SYSTEM		
LAHSA – OUTREACH SERVICE PROVIDERS		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
Antelope Valley Domestic Violence Council, Dba "Valley Oasis"	Toni Severino Chief Financial Officer Tseverino@avdvc.org (661)942-2758	SPA 1
Harbor Interfaith Services, Inc.	Tahia Hayslet, Executive Director, thayslet@harborinterfaith.org (310)831-0603	SPA 8
LA Family Housing Corporation	Elizabeth Lazar, Director of Development, elazar@lafh.org (818)255-2704	SPA 2
The People Concern (formerly known as LAMP)	John Maceri, CEO Jmaceri@opcc.net (310)264-6646 ext. 229	SPA 4

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

People Assisting The Homeless (PATH)	La Keishia Childers, Program Development Director lakeishiac@path.org (323) 644-2224	SPA 8
Special Service For Groups, Inc., HOPICS	Veronica Lewis, Division Director vlewis@hopics.org (323) 938-0444	SPA 6
St. Joseph Center	Erin McGinnis, Director of Programs Emcginnis@stjosephctr.org (310)396-6468	SPA 5
Union Station Homeless Services	Hope Stremski, Contract Compliance Manager Hstremski@unionstationhs.org (626)798-2397	SPA 6
Volunteers of America of Los Angeles	Edwin Ruste, Program Finance Manager eruste@voala.org (213) 389-1500	SPA 6

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

STRATEGY E7 STRENGTHEN THE COORDINATED ENTRY SYSTEM		
LAHSA – HOUSING NAVIGATION SERVICES		
Single Adult Providers		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
1736 Family Crisis Center	Rachel Citron, Director of Contracts RCitron@1736fcc.org (323) 737-3900	SPA 8
Antelope Valley Domestic Violence Council, Dba "Valley Oasis"	Toni Severino Chief Financial Officer Tseverino@avdvc.org (661)942-2758	SPA 1
Harbor Interfaith Services, Inc.	Tahia Hayslet, Executive Director thayslet@harborinterfaith.org (310)831-0603	SPA 3
Homeless Health Care Los Angeles	Mark Casanova, Executive Director; Amber Roth, Director of Programs and Operations (213) 744-0724	SPA 4
LA Family Housing Corporation	Elizabeth Lazar, Director of Development, elazar@lafh.org (818)255-2704	SPA 2
People Assisting The Homeless (PATH)	La Keishia Childers, Program Development Director lakeishiac@path.org (323) 644-2224	SPA 8

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

San Fernando Valley Community Mental Health Center, Inc.	Marci Kass, Program Manager Mkass@sfvcmhc.org (818)-901-4830	SPA 2
Special Service For Groups, Inc.	Veronica Lewis, Division Director vlewis@hopics.org (323) 938-0444	SPA 6
St. Joseph Center	Erin McGinnis, Director of Programs Emcginnis@stjosephctr.org (310)396-6468	SPA 5
Union Station Homeless Services	Hope Stremski, Contract Compliance Manager Hstremski@unionstationhs.org (626)798-2397	SPA 3
Volunteers of America of Los Angeles	Edwin Ruste, Program Finance Manager eruste@voala.org (213) 389-1500	SPA 6
STRATEGY E7 STRENGTHEN THE COORDINATED ENTRY SYSTEM		
LAHSA – HOUSING NAVIGATION SERVICES		
Youth Providers		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
Antelope Valley Domestic Violence Council, Dba "Valley Oasis"	Toni Severino Chief Financial Officer Tseverino@avdvc.org (661)942-2758	SPA 1
Coalition For Responsible Community Development	Jahrell Thomas jthomas@coalitionrcd.org	SPA 6

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

Los Angeles Gay & Lesbian Community Services Center	Kris Nameth, Associate Director knameth@lalgbtcenter.org (323) 860-3619	SPA 4
The Village Family Services	Hugo C. Villa, CEO Hvilla@thevillagefs.org (818)755-8786	SPA 2
STRATEGY E7 STRENGTHEN THE COORDINATED ENTRY SYSTEM		
LAHSA – REGIONAL COORDINATION FOR SINGLE ADULTS		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
Antelope Valley Domestic Violence Council, Dba "Valley Oasis"	Toni Severino Chief Financial Officer Tseverino@avdvc.org (661)942-2758	SPA 1
Harbor Interfaith Services, Inc.	Tahia Hayslet, Executive Director thayslet@harborinterfaith.org (310)831-0603	SPA 8
LA Family Housing Corporation	Elizabeth Lazar, Director of Development elazar@lafh.org (818)255-2704	SPA 2
The People Concern (formerly known as LAMP)	John Maceri, CEO Jmaceri@opcc.net (310)264-6646 ext. 229	SPA 4
People Assisting The Homeless (PATH)	La Keishia Childers, Program Development Director lakeishiac@path.org (323) 644-2224	SPA 8

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

Special Service For Groups, Inc., HOPICS	Veronica Lewis, Division Director vlewis@hopics.org (323) 938-0444	SPA 8
St. Joseph Center	Erin McGinnis, LMFT, Interim Director of Programs, Emcginnis@stjosephctr.org (310)396-6468	SPA 5
Union Station Homeless Services	Hope Stremski, Contract Compliance Manager Hstremski@unionstationhs.org (626)798-2397	SPA 3

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

STRATEGY E7 STRENGTHEN THE COORDINATED ENTRY SYSTEM		
LAHSA – REGIONAL COORDINATION FOR YOUTH		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
Antelope Valley Domestic Violence Council, Dba "Valley Oasis"	Toni Severino Chief Financial Officer Tseverino@avdvc.org (661)942-2758	SPA 1
Children's Hospital Los Angeles	Arlene Schneir, Director Aschneir@chla.usc.edu (323)361-3901	SPA 4
Coalition For Responsible Community Development	Jahrell Thomas jthomas@coalitionrcd.org	SPA 6
Harbor Interfaith Services, Inc.	Tahia Hayslet, Executive Director thayslet@harborinterfaith.org (310)831-0603	SPA 8
Hathaway Sycamores Child And Family Services	Debra Manners, President & CEO contact@hathaway-sycamores.org (626) 395-7100	SPA 3
Safe Place For Youth (SPY), A Project Of Community Partners	Bari Goldojarb, Director of Programs Barig@safeplaceforyourth.org (424) 272-8567	SPA 5
The Village Family Services	Hugo C. Villa, CEO Hvilla@thevillagefs.org (818)755-8786	SPA 2

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

Jovenes, Inc.	Guadalupe Rebolledo, Housing Supervisor grebolledo@jovenesinc.org 323-260-8035	SPA 7
STRATEGY E7 STRENGTHEN THE COORDINATED ENTRY SYSTEM		
LAHSA – REGIONAL COORDINATION FOR FAMILIES		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
Antelope Valley Domestic Violence Council, Dba "Valley Oasis"	Toni Severino Chief Financial Officer Tseverino@avdvc.org (661)942-2758	SPA 1
Harbor Interfaith Services, Inc.	Tahia Hayslet, Executive Director, thayslet@harborinterfaith.org (310)831-0603	SPA 8
LA Family Housing Corporation	Elizabeth Lazar, Director of Development, elazar@lafh.org (818)255-2704	SPA 2
People Assisting The Homeless (PATH)	La Keishia Childers, Program Development Director lakeishiac@path.org (323)-644-2224	SPA 7
Special Service For Groups, Inc., HOPICS	Veronica Lewis, Division Director, vlewis@hopics.org (323) 938-0444	SPA 6
St. Joseph Center	Erin McGinnis, LMFT Interim Director of Programs, Emcginnis@stjosephctr.org (310)396-6468	SPA 5

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

The Whole Child	Vanessa Sedano, Housing Program Director vsedano@thewholechild.org 562 204-0640 ext 650	SPA 7
Union Station Homeless Services	Hope Stremski, Contract Compliance Manager Hstremski@unionstationhs.org – (626)798-2397	SPA 3

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

STRATEGY E8 ENHANCE THE EMERGENCY SHELTER SYSTEM		
LAHSA – EMERGENCY SHELTER SERVICES – SINGLE AND YOUTH PROVIDERS		
CONTRACTED AGENCY	AGENCY CONTACT INFORMATION	SERVICE PLANNING AREA
1736 Family Crisis Center	Rachel Citron, Director of Contracts RCitron@1736fcc.org (323)737-3900	SPA 8
Antelope Valley Domestic Violence Council, Dba "Valley Oasis"	Toni Severino Chief Financial Officer Tseverino@avdvc.org (661)942-2758	SPA 1
First To Serve, Inc.	Tahia Hayslet, Executive Director, thayslet@harborinterfaith.org (310)831-0603	SPA 6
Hathaway Sycamores Child And Family Services	Debra Manners, President & CEO contact@hathaway-sycamores.org (626) 395-7100	SPA 3
LA Family Housing Corporation	Elizabeth Lazar, Director of Development elazar@lafh.org (818)255-2704	SPA 4, SPA 2
Los Angeles Gay & Lesbian Community Services Center	Kris Nameth, Associate Director, Youth Services knameth@lalgbtcenter.org 323-860-3619	SPA 4
New Directions For Veterans	Aldra Robinson, Grant Manager Arobinson@ndvets.org (310)914-4045	SPA 5

POTENTIAL SUBCONTRACTING OPPORTUNITIES BY HOMELESS INITIATIVE STRATEGY/LEAD AGENCY

The People Concern (formerly known as LAMP)	John Maceri, CEO Jmaceri@opcc.net (310)264-6646 ext. 229	SPA 4
Special Service For Groups, Inc., HOPICS	Veronica Lewis, Division Director vlewis@hopics.org (323) 938-0444	SPA 6
The Salvation Army	Ana Aguirre, Director Ana.Aguirre@usw.salvationarmy.org (323) 451-4200	SPA 7
Union Station Homeless Services	Hope Stremski, Contract Compliance Manager Hstremski@unionstationhs.org (626)798-2397	SPA 3
United States Veterans Initiative, Inc.	Linda Tobey, National Director, Resource Development - ltobey@usvetsinc.org (213)-542-2600	SPA 8
Volunteers of America of Los Angeles	Edwin Ruste, Program Finance Manager eruste@voala.org (213) 389-1500	SPA 3, 4, 6
Whittier Area First Day Coalition	Irene Muro, Executive Director irene@whittierfirstday.org (562) 693-4097	SPA 7

ADDITIONAL INFORMATION

This last section contains additional information about contracting with the County.

Here are some helpful County Contracting related websites;

- **DOING BUSINESS WITH LA COUNTY** - http://doingbusiness.lacounty.gov/main_db.htm
This site contains information about purchasing and contracting with the County. You can find additional contracting definitions, vendor registration information, Countywide open solicitations, Countywide Master Agreements and contact information for County Contract Managers.
- **COUNTY VENDOR ASSISTANCE** - <http://isd.lacounty.gov/vendor-assistance/>
- **COUNTY OFFICE OF SMALL BUSINESS, PROCUREMENT TECHNICAL ASSISTANCE CENTER** - <http://osb.lacounty.gov/>

Here are some contract terms and definitions:

CONTRACT TERMS AND DEFINITIONS

The terms and definitions below are the terms reflected in Section III, Contracting Opportunities List. The terms are operationally defined in the context of this Measure H Contracting Opportunities Guide.

New Solicitation: An open competitive bid process in which County Departments or LAHSA solicit requests for proposals that will result in contracts for services. During an open solicitation, agencies can submit a proposal for a new contract to provide a specific service.

Request for Proposals (RFP): This solicitation type is open for receiving proposals with a specific date for receipt of proposals. RFPs can result in one or multiple contracts for one service type.

ADDITIONAL INFORMATION

Request for Statement of Qualifications (RFSQ): The RFSQ can be used to qualify multiple agencies to perform one or multiple related services. This solicitation type has the capability of adding qualified agencies on an ongoing basis to a master list (Master Agreement) which the soliciting Department or LAHSA can utilize for contracts at any time. The RFSQ solicitation vehicle results in multiple awarded contracts for one or multiple service types.

A Request for Statement of Qualifications (RFSQ) is generally used when:

- There is a need to establish a pool of pre-qualified Contractors which meet a set of defined minimum qualifications, and are available and willing to perform work on an as-needed basis,
- Project requirements and statements-of-work for individual projects are defined at a later time when the service is needed, and
- There's a need for similar services to be provided with specific project requirements for each category.

Master Agreement: County's standard agreement executed between County and individual Contractors. It sets forth the terms and conditions for the issuance and performance of, and otherwise governs, subsequent Work Orders.

Solicitation Release Date: Date that the soliciting County Department/LAHSA will release the respective solicitation document. All solicitations will be posted online at the respective agency's website.

Proposers Conference: Conference that is held by the soliciting County Department/LAHSA to explain services being solicited and to review the solicitation and contract process. These conferences are sometimes MANDATORY, so if you are interested in any of the opportunities listed in this directory, be sure to check the websites in Section III for the Proposer Conference date.

THE COUNTY HOMELESS INITIATIVE

THANK YOU FOR YOUR INTEREST IN MEASURE H CONTRACT OPPORTUNITIES

WE HOPE TO PARTNER WITH YOU IN PURSUING THE PROMISE OF COMBATTING HOMELESSNESS IN
LOS ANGELES COUNTY.

Keep in touch with us @ homelessinitiative@lacounty.gov

Stay up to date with Measure H @ <http://homeless.lacounty.gov/>



INTERFAITH SUMMIT ON HOMELESSNESS

Pursuing the Promise of Combating Homelessness Together

June 7, 2017 | 8:30 a.m. – 2:00 p.m. | The California Endowment

9:00 WELCOME / EVENT OVERVIEW

WELCOME Phil Ansell, Homeless Initiative, L.A. County
Andrea Iloulian, Conrad N. Hilton Foundation

OPENING REMARKS Sachi Hamai, Chief Executive Officer, L.A. County
Mark Ridley-Thomas, Chairman, Board of Supervisors,
L.A. County

FAITH REFLECTION Amie Quigley, 1st Presbyterian Church of Hollywood

EVENT PURPOSE/OUTLINE Reverend Zachary Hoover, L.A. Voice

9:30 HONORING THE WORK OF THE FAITH COMMUNITY

PERSONAL TESTIMONY

FAITH COMMUNITY IMPACT ON HOMELESSNESS
PANEL DISCUSSION
Q&A SESSION

Moderated by Annie Fox, L.A. Voice

- Jill Bauman, Imagine L.A.
- John Horn, L.A. Family Housing
- Rev. Dr. Najuma Smith-Pollard, USC Cecil Murray Center for Community Engagement (CMCCE)
- Tod Lipka, Step Up on Second
- Veronica Lewis, SSG HOPICS

10:30 HOMELESSNESS IN LOS ANGELES COUNTY – THE FACTS

2017 HOMELESS COUNT Jonathan Hans, Los Angeles Homeless Services Authority (LAHSA)

HOUSING - COORDINATED ENTRY SYSTEM Chris Ko, United Way of Greater Los Angeles, Home for Good

MEASURE H UPDATE Phil Ansell, Homeless Initiative, L.A. County

Q&A SESSION

11:45 NETWORKING LUNCH

BUFFET LUNCH - PLEASE TAKE YOUR LUNCH AND RETURN TO YOUR TABLE.

12:15 HOMELESS INITIATIVE ACTION PLAN

PERSONAL TESTIMONY

HOMELESS INITIATIVE STRATEGIES IN ACTION

*PANEL DISCUSSION
Q&A SESSION*

Moderated by Leticia Colchado, Homeless Initiative
➤ Maria Funk, Department of Mental Health
➤ Sarah Mahin, LAHSA
➤ Cheri Todoroff, Department of Health Services
➤ Myk'I Williams, Housing Authority of L.A County

1:30 FAITH IN ACTION: NEXT STEPS

ACTION PLAN

Phil Ansell, Homeless Initiative, L.A. County

CLOSING FAITH REFLECTION

Rabbi Joel Simonds, Religious Action Center and University Synagogue

2:00 NETWORKING OPPORTUNITY

ENCOURAGED ACTIVITY

Networking Opportunity by Service Planning Area

CONFERENCE ADJOURNS

PANELIST CONTACT INFORMATION

PANEL 1: FAITH COMMUNITY IMPACT ON HOMELESSNESS

Annie Fox, Lead Organizer
LA Voice
annie@lavoice.org
www.lavoice.org

Jill Bauman, President
Imagine LA
jill@imaginela.org
www.imaginela.org

John Horn, Senior Vice President
LA Family Housing
jhorn@lafh.org
www.lafh.org

Rev. Dr. Najuma Smith-Pollard,
Program Mgr
USC – CMCCE
damalism@dornsife.usc.edu
www.crcs.usc.edu

Tod Lipka, Executive Director
Step-Up on Second
tod@stepuponsecond.org
www.stepuponsecond.org

Veronica Lewis, Division Director
HOPICS
vlewis@hopics.org
www.hopics.org

PANEL 2: HOMELESS INITIATIVE STRATEGIES IN ACTION

Leticia Colchado, Principal Analyst
Homeless Initiative
lcolchado@ceo.lacounty.gov
www.homeless.lacounty.gov

Maria Funk, Clinical Program Mgr
Department of Mental Health
mfunk@dmh.lacounty.gov
www.dmh.lacounty.gov

Sarah Mahin, Director of
Policy/Planning
LAHSA
smahin@lahsa.org
www.lahsa.org

Cheri Todoroff, Program
Implementation
Department of Health Services
ctodoroff@dhs.lacounty.gov
www.dhs.lacounty.gov

Myk'I Williams, Homeless Initiatives
Mgr
Housing Authority of County of Los
Angeles
Mykl.Williams@hacola.org
www.hacola.org

SPEAKER BIOGRAPHIES

PHIL ANSELL, COUNTY OF LOS ANGELES HOMELESS INITIATIVE – pansell@ceo.lacounty.gov

Phil Ansell has served as Director of the County's Homeless Initiative since its inception in August 2015. In his work on homelessness and other major issues impacting low-income families and individuals during 19 years with the Department of Public Social Services, Phil developed a long history of effective collaboration with a wide array of government and community partners.

ANDREA ILOULIAN, CONRAD N. HILTON FOUNDATION - andrea@HiltonFoundation.org

Andrea Ilioulian oversees grantmaking for the Chronic Homelessness Strategic Initiative at the Conrad N. Hilton Foundation. In partnership with the public, philanthropic, nonprofit, and private sector stakeholders at work on this urgent issue, the Hilton Foundation aims to eliminate chronic homelessness in Los Angeles County. Andrea also previously held positions with TreePeople, the Los Angeles County Department of Public Health's PLACE Program, and served as a senior consultant at MAXIMUS.

AMIE QUIGLEY, 1ST PRESBYTERIAN CHURCH OF HOLLYWOOD - aquigley@fpch.org

Amie Quigley is the Director of Community Outreach at First Presbyterian Church of Hollywood. She oversees several programs serving people experiencing homelessness including the Hollywood Healthcare Partnership, a community gathering where guests engage with various agencies like Step Up, the VA, Housing Works, QueensCare nurses and Mental Health outreach teams; the Hollywood Winter Refuge shelter which collaborates with local churches for outreach to gravely disabled guests who are rapidly connected to housing services; and the Lord's Lighthouse, a community gathering which offers lunch and discipleship ministries.

REVEREND ZACHARY HOOVER, LA VOICE - zachary@lavoice.org

Zachary Hoover is the Executive Director of LA Voice. Zach has led organizing campaigns that have dismantled unfair car impound policies affecting immigrants, increased access to groceries in food deserts, increased public accountability for reinvestment by major financial institutions, increased voter participation in communities of color, and bridged gaps between communities often divided by race, class and freeways.

JONATHAN HANS, LOS ANGELES HOUSING SERVICES AUTHORITY - jhans@lahsa.org

Jonathan Hans' work with those experiencing homelessness in Los Angeles began as the Director of Outreach for Ecclesia Hollywood, a non-denominational church in Hollywood. From there, Jonathan joined the Los Angeles Homeless Services Authority (LAHSA) as the Regional Coordinator for Service Planning Area 4 (Metro Los Angeles) in 2015 and became the manager of LAHSA's Planning Unit in 2016.

CHRIS KO, UNITED WAY - cko@unitedwayla.org

Chris serves as the Director of Homeless Initiatives for the United Way of Greater Los Angeles, managing Home For Good, LA's collective plan to end homelessness. He leads a community-based effort to end homelessness and developed the Coordinated Entry System, which is a national model. Prior to Home For Good, Chris was a champion for different approaches to social change. He served as an officer at an after-school program in West Philadelphia, has managed Information Technology at a Liberian Refugee Camp Self-Help Initiative, and has served as an economic development policy aide for the L.A. City Mayor's Office.

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CONRAD N. HILTON FOUNDATION

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Arlene Mercer, Urban Community Outreach

Bishop Ed Smith, Los Angeles Metropolitan Churches

Bob McKennon, SGV Homeless Coalition

Briana Mandel, Imagine L.A.

Brie Loskata, USC Center for Religion and Civic Culture

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Rabbi Malka Mittelman, Skirball Hospice

Richard Hopkins, SGV Homeless Coalition

Shannon James, Beacon for Him

Tanishia Wright, Department of Public Health

LOS ANGELES COUNTY HOMELESS INITIATIVE

Discernment Guide -

Preparing for Collaboration: A Guide for Faith Congregations/Organizations

On February 9, 2016, the County Board of Supervisors approved a comprehensive plan to prevent and combat homelessness which included 47 strategies. With the approval of Measure H, four additional strategies to combat homelessness were added. These strategies were developed after the County's Homeless Initiative conducted 18 policy summits that brought together frontline stakeholders from 30 cities, 25 Los Angeles County Departments, and more than 100 community organizations. Within the 51 strategies, there are 11 strategies in which Faith Congregations/Organization could integrate their work to enhance services available to our homeless neighbors and families/individuals at risk of homelessness.

This document is intended to assist your Faith Congregation/Organization to discern your congregation/organization's readiness, ability and desire to integrate and serve, in coordination with the Homeless Initiative strategies. Items for consideration include: assessing resources currently available to address the problem, and determining how your Faith Congregation/Organization could collaborate with the County/Homeless Service Delivery partners on the identified strategies.

GENERAL HOMELESS ASSESSMENT

What are the most significant issues around homelessness that impact your congregation/organization?

What programs or services does your faith congregation/organization currently have available to serve the homeless?

Does your Faith Congregation/Organization have a protocol for interacting with community members who are homeless?

Aside from programs/services provided by your faith community, to which homeless services do you connect families and individuals experiencing homelessness? Do you use 211?

Are you familiar with the County's Coordinated Entry System (CES) for Families, Single Adults and Youth that serves your region? If so, are you able to link families and individuals you encounter to your local CES lead agencies?

With which community or county service agencies would it be most beneficial for your congregation/organization to collaborate around homelessness?

How much does your Faith Community/Organization currently spend in serving homeless residents?

COUNTY STRATEGIES TO COMBAT HOMELESSNESS WHERE FAITH COMMUNITIES/ORGANIZATIONS HAVE A KEY OPPORTUNITY TO INTEGRATE WITH COUNTY/ HOMELESS SERVICE DELIVERY PARTNERS

ENHANCING CONNECTION AND PROVIDING SERVICES

The faith community can play an integral role in strategies that focus on enhancing connection and providing services to individuals and families experiencing homelessness and those at risk of homelessness. Strategies with the greatest opportunity for integration and partnership on these areas include:

- Strategy A1: Homeless Prevention for Families**
- Strategy A5: Homeless Prevention for Individuals**
- Strategy C2: Increasing Employment Opportunities by Supporting Social Enterprise**
- Strategy C7: Subsidized Employment Program for Adults**
- Strategy E7: Enhancing the Coordinated Entry System**

Homeless Prevention for Families and Individuals (A1/A5)/Enhancing the Coordinated Entry System (E7)

How does your Faith Congregation/Organization identify families, single adults and youth who are at risk of homelessness?

What are ways in which your Faith Congregation/Organization could partner with the County to reduce the number of families, single adults and youth who become homeless?

What opportunities exist within your Faith Congregation/Organization to connect individuals and families experiencing homelessness to the County's Coordinated Entry System (CES) for Families, Single Adults and Youth that serves your region?

What resources does your Faith Congregation/Organization have or that could be redirected for homeless prevention services for families, single adults and youth?

How frequently does your Faith Congregation/Organization encounter disabled homeless neighbors?

How can your Faith Congregation/Organization provide support to each of the below populations who experience homelessness?

- Disabled homeless individuals pursuing SSI
- Young people, ages 18-24

- Families which include at least one child under age 18
- Single Adults
- Veterans
- Single Adults who have been homeless for at least one year

Increase Employment for Homeless Adults through Supporting Social Enterprise (C2) / Subsidized Employment for Individuals (C7)

Social Enterprises are profit or non-profit organizations whose primary purpose is “the common good and advancing their social, environmental and human justice agendas.” Many Social Enterprises provide a supportive work environment for those with significant barriers to employment. Social Enterprises provide those with barriers to employment, including individuals experiencing homelessness, those reentering the community from incarceration, Veterans, disconnected youth, and those with disabilities, subsidized transitional employment combined with case management, supportive services and job readiness skills to prepare the hard-to-serve individual for unsubsidized, permanent employment.

How could your Faith Congregation/Organization work with the local Chamber of Commerce and business owners to increase employment opportunities for homeless/recently homeless neighbors by partnering with social enterprise?

What support could your Faith Congregation/Organization provide to an individual who was recently employed (i.e., transportation assistance, appropriate clothing, etc.)?

Additional recommendations or suggestions from Faith Congregations/Organizations

What are other possible opportunities for your Faith Congregation/Organization to partner with the county or its homeless service providers to serve families and individuals experiencing or at-risk of homelessness?

INCREASING SHELTER AND HOUSING OPPORTUNITIES FOR INDIVIDUALS AND FAMILIES EXPERIENCING HOMELESSNESS

The faith community can play an integral role in strategies that focus on increasing shelter and housing opportunities for individuals and families experiencing homelessness. Strategies with the greatest opportunity for integration and partnership in these areas include:

- | | |
|----------------------|--|
| Strategy B1: | Provide Subsidized Housing to Homeless Disabled Individuals Pursuing Supplemental Security Income (SSI) |
| Strategy B3: | Partner with Cities to Expand Rapid Rehousing |
| Strategy B4: | Facilitate Utilization of Federal Housing Subsidies |
| Strategy E8: | Enhance the Emergency Shelter System |
| Strategy E14: | Enhanced Services for Transition Age Youth |
| Strategy F7: | Preserve Current Affordable Housing and Promote the Development of Affordable Housing for Homeless Families and Individuals |

Provide Subsidized Housing for Homeless Disabled Individuals Pursuing SSI (B1) / Expanding Rapid Rehousing (B3) / Facilitate Utilization of Federal Housing Subsidies (B4) / Enhanced Services for Transition Age Youth (E14) / Preserve Current Affordable Housing and Promote the Development of Affordable Housing for Homeless Families and Individuals (F7)

What could your Faith Congregation/Organization do to encourage landlords to provide housing opportunities to homeless individuals and families?

How does your Faith Congregation/Organization currently support families and individuals who have been recently housed in your community?

What resources does your Faith Congregation/Organization currently have or could redirect to provide support for individuals and families who have become housed?

What are the housing opportunities (e.g. shared housing opportunities, congregation-owned property) available within your Faith Congregation/Organization that could be appropriate for each of the below populations experiencing homelessness?

- Disabled homeless individuals pursuing SSI
- Young people, ages 18-24
- Families with at least one child under age 18
- Single Adults
- Veterans
- Single Adults who have been homeless for at least one year

How could your Faith Congregation/Organization assist in identifying properties and housing opportunities that LAHSA and/or LA County departments and/or nonprofits can use for permanent supportive housing or rapid rehousing? These housing opportunities could be single family homes, multi-family housing, non-residential buildings that could be converted, or vacant land where housing could be built.

Enhancing the Emergency Shelter System (E8)

Does your Faith Congregation/Organization provide shelter for individuals and/or families experiencing homelessness?

Does your Faith Congregation/Organization provide safe parking for persons experiencing homelessness and living in their cars/recreational vehicles? If not, would your congregation/organization be interested in doing so?

Does your Faith Congregation/Organization have access to under-utilized property or property that could be converted for ongoing use as short-term emergency housing or bridge housing?

What are ways your Faith Congregation/Organization could partner with the County to enhance the Emergency Shelter System?

Enhanced Services for Transition Age Youth (E14)

What are ways your Faith Congregation/Organization could encourage members to become host homes for young people?

Does your Faith Congregation/Organization have any space that could be used as a Transition Age Youth drop-in center?

Preserve Current Affordable Housing and Promote the Development of Affordable Housing for Homeless Families and Individuals (F7)

What can your Faith Congregation/Organization do to provide education to the community to support siting of affordable housing?

How can your Faith Congregation/Organization be mobilized to advocate for the development of affordable housing for homeless families and individuals?

IDENTIFICATION OF STRATEGIES WHERE YOUR FAITH CONGREGATION/ORGANIZATION IS INTERESTED IN POTENTIAL COLLABORATION WITH THE COUNTY AND/OR COMMUNITY HOMELESS SERVICES PROVIDERS

FAITH CONGREGATION _____

Contact Information:

Name:

Title:

Phone Number:

Email Address:

Our faith congregation/organization is interested in partnership opportunities around strategies focused on enhancing connection and providing services.

- ___ Strategy A1: Homeless Prevention for Families
- ___ Strategy A5: Homeless Prevention for Individuals
- ___ Strategy C2: Increasing Employment Opportunities by Supporting Social Enterprise
- ___ Strategy C7: Subsidized Employment Program for Adults
- ___ Strategy E7: Enhancing the Coordinated Entry System
- ___ Other: (Please provide details on separate sheet) _____

We are interested in serving the following populations who experience homelessness (check all that apply)

- Single Adults
- Families with at least one child under age 18
- Young People, ages 18-24
- Veterans
- Disabled homeless individuals
- Single Adults who have been homeless at least one year

Our faith congregation/organization is interested in partnership opportunities around strategies focused on increasing shelter and housing opportunities for individuals and families experiencing homelessness.

- ___ Strategy B1: Provide Subsidized Housing to Homeless Disabled Individuals Pursuing Supplemental Security Income (SSI)
- ___ Strategy B3: Partner with Cities to Expand Rapid Rehousing
- ___ Strategy B4: Facilitate Utilization of Federal Housing Subsidies
- ___ Strategy E8: Enhance the Emergency Shelter System
- ___ Strategy E14: Enhanced Services for Transition Age Youth
- ___ Strategy F7: Preserve Current Affordable Housing and Promote the Development of Affordable Housing for Homeless Families and Individuals
- ___ Other: (Please provide details on separate sheet) _____

We are interested in providing shelter/housing the following populations who experience homelessness (check all that apply)

- Single Adults
- Families with at least one child under age 18
- Young People, ages 18-24
- Veterans
- Disabled homeless individuals
- Single Adults who have been homeless at least one year

Please complete and return this document by June 30, 2017 to:

**Los Angeles County Homeless Initiative
493 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012
Email: HomelessInitiative@lacounty.gov**

Upon receipt, a representative of the County will be in touch with the designated contact person/s.