

DEPARTMENT OF MENTAL HEALTH

hope. recovery. wellbeing.

JONATHAN E. SHERIN, M.D., Ph.D.
Director

Gregory C. Polk, M.P.A. Chief Deputy Director

Curley L. Bonds, M.D. Chief Medical Officer

October 05, 2021

The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, California 90012

Dear Supervisors:

Lisa H. Wong, Psy.D. Senior Deputy Director

ADOPTED

BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

19 October 5, 2021

CELIA ZAVALA

APPROVAL TO EXECUTE A SOLE SOURCE PARTICIPATION AGREEMENT WITH THE CALIFORNIA MENTAL HEALTH SERVICES AUTHORITY TO IMPLEMENT THE MENTAL HEALTH LOAN REPAYMENT PROGRAM IN LOS ANGELES COUNTY (ALL SUPERVISORIAL DISTRICTS)

(3 VOTES)

SUBJECT

Request approval to execute a sole source Participation Agreement with the California Mental Health Services Authority to implement the Mental Health Loan Repayment Program to provide educational loan repayment assistance for Public Mental Health System professionals in Los Angeles County.

IT IS RECOMMENDED THAT THE BOARD:

1. Approve and authorize the Department of Mental Health's Chief Deputy Director (Chief Deputy Director), or designee, to prepare, sign, and execute a new sole source Participation Agreement (Agreement), substantially similar to Attachment I with the California Mental Health Services Authority (CalMHSA) to implement the Mental Health Loan Repayment Program (MHLRP). The Agreement will be effective October 5, 2021 through June 30, 2024, with an option to extend the term for two additional fiscal years, as necessary. The Total Contract Amount (TCA) is \$12,306,376, which includes \$1,605,180 for CalMHSA's administrative overhead, fully funded by the Los Angeles Workforce Education and Training (WET) Regional Partnership Grant Funding from the State of California, Office of Statewide Health Planning and Development (OSHPD) in the amount of \$8,987,396 and a 33 percent match requirement funded by the State Mental Health Services Act (MHSA) revenue in the amount of \$3,318,980.

The Honorable Board of Supervisors 10/5/2021 Page 2

- 2. Delegate authority to the Chief Deputy Director, or designee, to prepare, sign, and execute future amendments or modifications to the Agreement to add, delete, modify, or replace Exhibit A Program Description and/or Exhibit B General Terms and Conditions; reflect federal, State and County regulatory and/or policy changes; and increase the TCA provided that: 1) the County's total payment does not exceed an increase of 10 percent from the applicable TCA in the first recommendation; and 2) sufficient funds are available, provided that any amendments will be subject to prior review and approval as to form by County Counsel, with written notice to the Board and Chief Executive Officer (CEO).
- 3. Delegate authority to the Chief Deputy Director, or designee, to terminate the Agreement described in Recommendation 1 in accordance with the termination provisions. The Chief Deputy Director, or designee, will notify the Board and CEO, in writing, of such termination action.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

Board approval of the recommended actions will allow DMH to collaborate with CalMHSA to implement the MHLRP to strengthen recruitment, training, education, and retention of the Public Mental Health System (PMHS) workforce.

Board approval of Recommendation 1 will authorize the Chief Deputy Director, or designee, to execute the new sole source Agreement with CalMHSA, effective October 5, 2021 through June 30, 2024, with an option to extend the term for two additional fiscal years, as necessary.

Board approval of Recommendation 2 will allow DMH to amend the Agreement to add, delete, modify, or replace the Agreement's Exhibit A – Program Description and/or Exhibit B – General Terms and Conditions; reflect federal, State, and County regulatory and/or policy changes; and/or modify the TCA.

Board approval of Recommendation 3 will allow DMH to terminate the Agreement in accordance with the termination provisions, in a timely manner, as necessary.

Implementation of Strategic Plan Goals

The recommended actions are consistent with the County's Strategic Plan Goal III, Realize Tomorrow's Government Today, specifically Strategy III.1 – Continually Pursue Development of Our Workforce.

FISCAL IMPACT/FINANCING

The TCA to implement the MHLRP is \$12,306,376, which includes \$1,605,180 in administrative overhead for CalMHSA, fully funded by the Los Angeles WET Regional Partnership OSHPD Grant funding in the amount of \$8,987,396 and a 33 percent match requirement in the amount of \$3,318,980 funded by State MHSA revenue. Funding for Fiscal Year (FY) 2021-22 is included in DMH's FY 2021-22 Adopted Budget. Funding for future fiscal years will be requested through DMH's annual budget request process.

There is no net County cost impact associated with the recommended actions.

The Honorable Board of Supervisors 10/5/2021 Page 3

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

On May 11, 2010, your Board authorized DMH to sign the CalMHSA Joint Exercise of Powers Agreement in order to jointly exercise powers with other participating CalMHSA county and city members. Under California Government Code Section 6500 et seq, CalMHSA is a Joint Powers Authority (JPA) formed in 2009 to jointly develop and fund mental health services and education programs on a Statewide, regional, and local basis. CalMHSA's mission is to provide an efficient and effective administrative and fiscal structure focused on collaborative partnerships in the development and implementation of mental health programs in accordance to State MHSA regulations.

On January 19, 2021, your Board adopted a resolution and authorized DMH to accept the Los Angeles WET Regional Partnership OSHPD Grant Funding from the State of California to provide educational loan repayment assistance for PMHS professionals in Los Angeles County. OSHPD supports healthcare accessibility through the promotion of a diverse and competent workforce in accordance to the State Budget Act of 2019 (SB 109) which allocated funding and authorized OSHPD to award grants for MHSA WET Regional Partnerships. Correspondingly, Section 5822(d) of the Welfare and Institutions Code (WIC) established Regional Partnerships between the mental health system and educational system to outreach to multicultural communities and increase diversity in the mental health workforce.

CalMHSA is identified as the exclusive agency managing all State MHSA WET Regional Partnership funds for the State of California. The new sole source Agreement with CalMHSA will support DMH to implement the MHLRP in accordance with OSHPD's PMHS eligibility requirements. CalMHSA has extensive experience managing a similar MHLRP for other counties and has proven to have subject matter expertise in all aspects of implementation, disbursement of awards, tracking and outcomes. In addition, CalMHSA will provide employment and education resources, and ongoing staffing support to coordinate and administer WET Regional Partnership programs and activities in Los Angeles County.

The Agreement (Attachment I) has been reviewed and approved as to form by County Counsel.

The Director of Mental Health currently serves on CalMHSA's Board of Directors, but he is not compensated and does not benefit financially in any way from serving in that position. In addition, the Director did not participate in the approval process for this Agreement with CalMHSA.

In accordance with Board Policy No. 5.100 (Sole Source Contracts), DMH notified your Board on August 6, 2021 (Attachment II) of its intent to execute a new sole source Agreement with CalMHSA to implement the MHLRP in Los Angeles County. The required Sole Source Checklist (Attachment III) identifying and justifying the need for a sole source has been approved by the CEO.

<u>IMPACT ON CURRENT SERVICES (OR PROJECTS)</u>

Board approval of the recommended actions will allow DMH to collaborate with CalMHSA to implement the MHLRP and strengthen recruitment, training, education, and retention of the PMHS workforce in Los Angeles County.

The Honorable Board of Supervisors 10/5/2021 Page 4

Respectfully submitted,

GREGORY C. POLK

Chief Deputy Director

GCP:SK:RLR SC:atm

Enclosures

Executive Office, Board of Supervisors
 Chief Executive Office
 County Counsel
 Chairperson, Mental Health Commission

egoy C. Polk

Agreement No. 894-WET-2021-LA MHSA WET Regional Partnership Mental Health Loan Repayment Program

CALIFORNIA MENTAL HEALTH SERVICES AUTHORITY PARTICIPATION AGREEMENT COVER SHEET

1. <u>Los Angeles County</u> Department of Mental Health ("Participant") desires to participate in the Program identified below.

Name of Program: MHSA WET Regional Partnership Mental Health Loan Repayment Program

- 2. California Mental Health Services Authority ("CalMHSA") and Participant acknowledge that the Program will be governed by CalMHSA's Joint Powers Agreement and its Bylaws, and by this Participation Agreement. The following exhibits are intended to clarify how the provisions of those documents will be applied to this particular Program.
 - ✓ Exhibit A Program Description and Funding✓ Exhibit B General Terms and Conditions
- 3. The maximum amount payable under this Agreement is \$12,306,376.
- 4. The term of the Program is October 5, 2021 through June 30, 2024, with the option for early termination or optional extension for up to two additional fiscal years, as necessary.
- 5. Authorized Signatures:

CalMHSA

Signed:	Name (Printed): Dr. Amie Miller, Psy.D., MFT
Title: Executive Director	Date:
Participant:	
Signed:	Name (Printed): Gregory C. Polk, M.P.A
Title: Chief Deputy Director	Date:

MHSA WET Regional Partnership Mental Health Loan Repayment Program

Participation Agreement

EXHIBIT A – PROGRAM DESCRIPTION

- I. Name of Program: MHSA WET Regional Partnership Mental Health Loan Repayment Program
- **II. Term of Program:** This is a 33 month contract, beginning October 5, 2021 and terminating on June 30, 2024, with the option for early termination or extension as provided below.
- **III.** Program Objective and Overview:

The Los Angeles Regional Partnership funded by State Mental Health Services Act (MHSA) Workforce Education and Training (WET) was approved to develop and implement the Department of Mental Health - Mental Health Loan Repayment Program. This Financial Incentive Program offers opportunities to retain and recruit a Public Mental Health System (PMHS) workforce consistent with MHSA tenets: "24/7 whatever it takes," outreach/engagement/services to underserved/unserved communities, and bilingual/bicultural service delivery in one of the thirteen (13) threshold languages. Awards up to \$10,000 are available and specifically for qualified direct service personnel (including clinical supervisors) in exchange for a one-year continued service work commitment. No award will exceed the educational loan balance.

Implementation of the Program requires securing fiscal intermediary services of Contractor, California Mental Health Services Authority (CalMHSA), for successful implementation, follow up and reporting outcome mandates. Program implementation functions are outlined in Exhibit B.

Please Note: The Los Angeles County Department of Mental Health (DMH) will retain oversight of this contract and will be the sole party to determine applicant eligibility and selection. The Office of Statewide Health Planning and Development (OSHPD), will be responsible for the initial component of the DMH-MHLRP and includes management of program applications.

DMH anticipates approximately 1,000+ MHLRP applications with projected funding of a minimum 357 individuals annually.

Participation Agreement

EXHIBIT B - General Terms and Conditions

I. Definitions

The following words, as used throughout this Participation Agreement, shall be construed to have the following meaning, unless otherwise apparent from the context in which they are used:

- A. <u>CalMHSA</u> California Mental Health Services Authority, a Joint Powers Authority (JPA) created by counties in 2009 at the instigation of the California Mental Health Directors Association to jointly develop and fund mental health services and education programs.
- B. <u>Mental Health Services Division (MHSD)</u> The Division of the California Department of Health Care Services responsible for mental health functions.
- C. <u>Member</u> A County (or JPA of two or more Counties) that has joined CalMHSA and executed the CalMHSA Joint Powers Agreement.
- D. <u>Mental Health Services Act (MHSA)</u> A law initially known as Proposition 63 in the November 2004 election that added sections to the Welfare and Institutions Code providing for, among other things, PEI Programs.
- E. <u>Participant</u> Any county participating in the Program either as Member of CalMHSA or under a Memorandum of Understanding with CalMHSA.
- F. <u>Program</u> The program identified in the Cover Sheet.

II. Responsibilities

- A. Responsibilities of CalMHSA:
 - Advertising Tasks:
 - a) Develop and distribute financial incentive marketing material for DMH program and DMH contractor providers (i.e., flyers, social media informational notices, etc.). All advertising materials are required to include the eligibility criteria, as provided by DMH.
 - 2. Application and Scoring Tasks:
 - a) Receive eligible applicants' data from DMH, estimated at 1,000+ applications.
 - b) Utilize an online evaluation instrument which includes electronic application scoring features.
 - c) Recruit, coordinate, and convene a review panel.
 - 1. Panel membership may consist of Contractor staff, academia personnel, management personnel of the public mental health system, and other personnel as approved by DMH.
 - 2. A minimum of two (2) panel members per application reviewed.
 - 3. A panel member may be excused for potential/inherent conflict of interest if personal or professional associations abide.
 - 4. Panel members will attest to any potential conflicts of interest prior to review of applications.

- d) Score applications averaging two (2) panel member ratings and generate final listing of awardees.
 - 1. DMH will review average scores for each applicant, as provided by Contractor.
 - 2. In case of scoring tie in any given funding round, DMH will review and identify additional factors to differentiate tie results.
- e) Create a wait list of up to 20 potential awardees.

3. Notification of Awards:

- a) Prepare and notify all applicants of award decision. DMH will review and approve list prior to its distribution.
- b) Request educational loan documentation from awardee for verification individuals not submitting appropriate documentation within the provided timeframe will be disqualified. Identified loans must be for educational purposes only, must not have been consolidated with other loans, and must be in the awardee's name. Other criteria may be included.
- c) Prepare and secure signatures on Award Agreement for all awardees; refusal to sign is ground for disqualification. Terms of this agreement will be provided by DMH.

Please Note: There is no appeals process of final scoring and award determinations.

4. Tracking of Payback Commitment:

- a) To ensure payback commitments are completed by awardees, the Contractor will be tasked with:
 - Secure employment verification documentation from awardees' supervisor after six months and after 11 months. Human Resources personnel cannot verify that service aligns with the Award Agreement.
 - 2. Require notification from awardees regarding change of duties, responsibilities, or worksites; forward information to DMH for continued eligibility determination.
 - 3. Notify individuals who are no longer completing obligation of their award disqualification.
 - 4. Notify the proceeding wait listed individual of award availability, verifying eligibility; Contractor may award additional wait listed individuals contingent on program funding and approval by DMH.

5. Eligibility:

- a) To ensure eligibility is met by awardee, Contractor will be tasked with overseeing that the following criteria is followed:
 - 1. Awards up to \$10,000 are available and specifically for qualified direct service personnel (including clinical supervisors) in exchange for a one-year continued service work commitment.
 - 2. Wait listed individuals must complete one full year of service from time Award Agreement has been executed.

- 3. Individuals are/are not able to account for time served prior to award.
- 4. Individuals are eligible to apply for future funding opportunities, upon completion of their current obligation.

6. Financial Intermediary Duties:

- a) Distribute awarded funds directly to educational loan institution(s) upon completion of the payback service commitment.
- b) Notify awardees of payment forwarded on their behalf and total amount of award.
- c) Generate and mail a 1099 to awardee for Internal Revenue Service reporting.
- d) Manage funds received consistent with the requirements of any applicable laws, regulations, guidelines, and/or contractual obligations.
- e) Provide regular fiscal reports to Participant and/or other public agencies with a right to such reports.
- f) Upon receipt of DMH 33% match funding, issue verification of mandate to OSHPD.

7. Outcomes:

- a) Continuously update electronic data set to ensure accurate reporting at any time.
- b) Forward to DMH copies of all data sets electronically and appropriately encrypted, as requested.
- 8. Comply with CalMHSA's Joint Powers Agreement and Bylaws.

B. Responsibilities of Participant:

- Transfer of full funding amount for the Program as specified in Exhibit A, Program
 Description and Funding, including administrative fee, which Participant will pay
 within 30 days of execution of this Participation Agreement.
- 2. Provide CalMHSA and any other parties deemed necessary with requested information and assistance in order to fulfill the purpose of the Program.
- 3. Cooperate by providing CalMHSA with requested information and assistance in order to fulfill the purpose of the Program.
- 4. Provide feedback on Program performance.
- 5. Comply with applicable laws, regulations, guidelines, contractual agreements, JPAs, and bylaws.

III. Duration, Term, and Amendment

- A. The term of the Program is for thirty-three (33) months, beginning October 5, 2021 and terminating on June 30, 2024, with the option for early termination or extension for up to two additional fiscal years, as necessary.
- B. To implement an extension, an Amendment to the Participation Agreement shall be prepared by CalMHSA and executed by CalMHSA and DMH Chief Deputy Director or designee.

C. This Agreement may be supplemented, amended, or modified only by the mutual agreement of CalMHSA and the Participant, expressed in writing and signed by authorized representatives of both parties.

IV. Withdrawal, Cancellation, and Termination

- A. Participant may withdraw from the Program and terminate the Participation Agreement upon six months' written notice. Notice shall be deemed served on the date of mailing.
- B. Participant's withdrawal from the Program shall not automatically terminate its responsibility for its share of the expense and liabilities of the Program. The contributions of current and past Participants are chargeable for their respective share of unavoidable expenses and liabilities arising during the period of their participation.
- C. Upon cancellation, termination, or other conclusion of the Program, any funds remaining undisbursed after CalMHSA satisfies all obligations arising from the administration of the Program shall be returned to Participant. Unused funds paid for a joint effort will be returned pro rata to Participant in proportion to payments made. Adjustments may be made if disproportionate benefit was conveyed on particular Participant. Excess funds at the conclusion of county-specific efforts will be returned to the particular County that paid them.

V. Fiscal Provisions

A. Funding required from Participant will not exceed the amount stated in Exhibit A, Program Description and Funding.

B. Payment Terms:

Fiscal Year	Funding Allocation	Total	Total Paid Per	
			Fiscal Year	
	Admin Overhead	\$401,294.88		
2021/22	OSHPD Match \$3,318,980.00 \$3		\$3,720,274.88	
	*To be credited to 22/23		73,720,274.00	
	Cohort 1 Award costs			
2022/23	Cohort 1 Award	\$2,031,618.40		
	Cohort 1 Admin Overhead	\$401,294.88	\$2,834,208.16	
	Cohort 2 Admin Overhead	\$401,294.88		
2023/24	Cohort Award 2	\$5,350,598.40	\$5,751,893.28	
	Cohort 2 Admin Overhead	\$401,294.88	70,101,000	
TOTAL:			\$12,306,376.32	

^{*}Participant is to pay the total funding for Fiscal Year 2021/22 upon execution of this agreement, and remaining funds on or before July 1 of each fiscal year.

C. The Program Budget for all funds collected by CalMHSA is as follows:

Program Budget				
FISCAL YEAR	COHORT (ACTIVITIES)	Max Total \$\$ Awarded	Admin Overhead - Contractor (15%)	Total *
FY 2021-2022	Cohort 1 (Selection)		\$401,294.88	\$401,294.88
FY 2021-2022 TOTAL			\$401,294.88	\$401,294.88
FY 2022-2023	Cohort 1 (Award)	\$5,350,598.40	\$401,294.88	\$5,751,893.28
	Cohort 2 (Selection)		\$401,294.88	\$401,294.88
FY 2022-2023 TOTAL		\$5,350,598.40	\$802,589.76	\$6,153,188.16
FY 2023-2024	Cohort 2 (Award)	\$5,350,598.40	\$401,294.88	\$5,751,893.28
FY 2023-2024 TOTAL		\$5,350,598.40	\$401,294.88	\$5,751,893.28
GRAND TOTAL		\$10,701,196.80	\$1,605,179.52	\$12,306,376.32

D. In a Multi-County Program, Participants will share the costs of planning, administration, and evaluation in the same proportions as their overall contributions, which are included in the amount stated in Exhibit A, Program Description and Funding.

VI. Mutual Indemnification

To the fullest extent permitted by law, each party shall hold harmless, defend, and indemnify the other party, including its governing board, employees and agents from and against any and all claims, losses, damages, liabilities, disallowances, recoupments, and expenses, including but not limited to reasonable attorney's fees, arising out of or resulting from other's negligence in the performance of its obligations under this Agreement, except that each party shall have no obligation to indemnify the other for damages to the extent resulting from the negligence or willful misconduct of any indemnitee. Each party may participate in the defense of any such claim without relieving the other of any obligation hereunder.



DEPARTMENT OF MENTAL HEALTH

hope. recovery. wellbeing.

JONATHAN E. SHERIN, M.D., Ph.D.
Director

Gregory C. Polk, M.P.A. Chief Deputy Director

Curley L. Bonds, M.D. Chief Medical Officer Lisa H. Wong, Psy.D. Senior Deputy Director

August 6, 2021

TO:

Supervisor Hilda L. Solis, Chair

Supervisor Holly J. Mitchell Supervisor Sheila Kuehl Supervisor Janice Hahn Supervisor Kathryn Barger

FROM:

Gregory C. Polk, MP

Chief Deputy Director

SUBJECT:

NOTICE OF INTENT TO EXECUTE A NEW SOLE SOURCE

PARTICIPATION AGREEMENT WITH THE CALIFORNIA MENTAL HEALTH SERVICES AUTHORITY TO IMPLEMENT THE MENTAL HEALTH LOAN REPAYMENT PROGRAM IN LOS ANGELES COUNTY

In accordance with the Los Angeles County Board of Supervisors' (Board) Policy No. 5.100 (Sole Source Contracts), the Department of Mental Health (DMH) is notifying your Board of our Department's intent to enter into a new sole source Participation Agreement with the California Mental Health Services Authority (CalMHSA) to implement the Mental Health Loan Repayment Program (MHLRP) in Los Angeles County.

DMH will request that your Board approve a new sole source Participation Agreement with CalMHSA effective October 1, 2021 through June 30, 2024, with an option to extend the term for two additional fiscal years, as necessary.

JUSTIFICATION

On May 11, 2010, your Board authorized DMH to sign the CalMHSA Joint Exercise of Powers Agreement in order to jointly exercise powers with other participating CalMHSA counties and city members. Under California Government Code Section 6500 et seq, CalMHSA is a Joint Powers Authority (JPA) formed in 2009 to jointly develop and fund mental health services and education programs on a Statewide, regional, and local basis. CalMHSA's mission is to provide an efficient and effective administrative and fiscal structure focused on collaborative partnerships in the development and implementation

Each Supervisor August 6, 2021 Page 2

of mental health programs in accordance to the State Mental Health Services Act (MHSA) regulations.

On January 19, 2021, your Board adopted a resolution and authorized DMH to accept the Los Angeles Workforce Education and Training (WET) Regional Partnership Grant Funding from the State of California, Office of Statewide Health Planning and Development (OSHPD) to provide educational loan repayment assistance for Public Mental Health System professionals in Los Angeles County.

The new sole source Participation Agreement with CalMHSA will support DMH to implement the MHLRP as CalMHSA has managed a similar MHLRP for other counties and has proven to have subject matter expertise in all aspects of implementation, disbursement of awards, tracking and outcomes. CalMHSA is also identified as the exclusive agency managing all State MHSA WET Regional Partnerships funds for the State of California. In addition, CalMHSA will provide employment and education resources, and ongoing staffing support to coordinate and administer WET Regional Partnership programs and activities in Los Angeles County.

The Director of Mental Health currently serves on the Board of Directors of CalMHSA's Joint Powers Agreement, but he is not compensated and does not benefit financially in any way from serving in that position. In addition, the Director will not participate in the approval of the new sole source Participation Agreement with CalMHSA.

NOTIFICATION TIMELINE

Pursuant to Board Policy No. 5.100 (Sole Source Contracts), DMH is required to notify your Board at least four weeks prior to commencing contract negotiations for new sole source contracts. If requested by a Board office or the Chief Executive Office, DMH will place this item on the Health and Mental Health Services Cluster Agenda.

Unless otherwise instructed by your Board office within four weeks of this notice, DMH will present your Board a letter for approval to enter into a new sole source Participation Agreement with CalMHSA to implement the MHLRP to strengthen recruitment, training education, and retention of the Public Mental Health System workforce in Los Angeles County.

If you have any questions or concerns, please contact me at (213) 738-4926, or your staff may contact Stella Krikorian, Division Manager, Contracts Development and Administration Division, at (213) 943-9146.

GCP:SK:RLR SC:atm

c: Executive Office, Board of Supervisors Chief Executive Office County Counsel

SOLE SOURCE CHECKLIST

Departm	nent Name: Mental Health	_			
\checkmark	New Sole Source Contract				
	Sole Source Amendment to Existing Contract Date Existing Contract First Approved:				
Check	JUSTIFICATION FOR SOLE	SOURCE CONTRACTS			
(✓)	Identify applicable justification and provide documentation for each checked item.				
	•	ne service exists; performance and price s an "Exclusive control of the supply of any source in a given market exists, a monopoly			
	Compliance with applicable statutory and/or regulatory provisions.				
	Compliance with State and/or federal programmatic requirements.				
√	> Services provided by other public or County-related entities.				
	Services are needed to address an emerge	nt or related time-sensitive need.			
	The service provider(s) is required under the requirement.	e provisions of a grant or regulatory			
	Additional services are needed to complete costly in time and money to seek a new ser	an ongoing task and it would be prohibitively rice provider.			
	Services are needed during the time period replacement services; provided services are the expiration of an existing contract which	needed for no more than 12 months from			
	Maintenance and support services are need time to complete a solicitation for a new rep services are needed for no more than 24 m maintenance and support contract which ha	onths from the expiration of an existing			
	 Maintenance service agreements exist on e original equipment manufacturer or an auth 	• •			
	It is more cost-effective to obtain services b contract.	y exercising an option under an existing			
	It is in the best economic interest of the Couexisting system or infrastructure, administrature curve for a new service provider, etc.) In sudue diligence in qualifying the cost-savings economic interest of the County.	tive cost savings and excessive learning ch cases, departments must demonstrate			
Erika Bonilla Digitally signed by Erika Bonilla Date: 2021.09.08 16:45:02 -07'00' 9/8/21					
	Chief Executive Office	Date			