Department of Health Services (DHS) Fact Sheet

Ownership: Los Angeles County

Governance: Los Angeles County Board of Supervisors

Assets: Owned by Los Angeles County

Leadership: Christina R. Ghaly, M.D., Director
Hal Yee, M.D., Ph.D., Chief Medical Officer
Sue Currim, R.N., Chief Nursing Officer
Nina J. Park, M.D., Director, Population Health Management
Elizabeth Jacobi, Chief People Officer
Phillip Franks, Director, System Operations and Support Services
Allan Wecker, Chief Financial Officer
Michael Owens, M.D., Chief Data and Analytics Officer
James W. Brady, Ph.D., Chief Information Officer
Shari Doi, Director, Patient Access
Cathy Chidester, Director, Emergency Medical Services (EMS) Agency
Quentin O'Brien, Interim CEO, Ambulatory Care Network
Kimberley McKenzie, R.N., CEO, Harbor-UCLA Medical Center
Jorge Orozco, CEO, LAC+USC Medical Center
Judith Maass, M.S.N., CEO, Olive View-UCLA Medical Center
Aries Limbaga, D.N.P., M.B.A., CEO, Rancho Los Amigos National Rehabilitation Center

Mission:
To ensure access to high-quality, patient-centered, cost-effective health care to Los Angeles County residents through direct services at DHS facilities and through collaboration with community and university partners.

Operations:
DHS is the second largest municipal health care system in the nation and serves the County’s 10 million residents. DHS operates two Level 1 trauma centers and a specialized burn unit, provides acute and rehabilitative patient care, and sponsors training programs for physicians completing their graduate medical education. DHS operates four hospitals: LAC+USC Medical Center, Harbor-UCLA Medical Center, Olive View-UCLA Medical Center, and Rancho Los Amigos National Rehabilitation Center. DHS also runs 24 health centers and partners with private, not-for-profit community clinics to expand access to primary care services for low-income, uninsured individuals. DHS also oversees the Emergency Medical Services (EMS) Agency, the largest multi-jurisdictional EMS system in the country.

History:
The County of Los Angeles was chartered the same year California became a state – 1850. The Board of Supervisors began providing hospital care in a 100-bed facility in 1878. In 1885, an affiliation was developed with the University of Southern California (USC) for medical training. The Board of Supervisors formed the current Department of Health Services in 1972 that provides a broad range of inpatient, outpatient, emergency, rehabilitation, community health and special programs tailored to vulnerable populations.
Size and Budget:
In Fiscal Year FY 2019-20 DHS Adopted Budget is $5.6 billion net appropriation.

In FY 2017-18, DHS provided more than 2.5 million outpatient visits, and over 0.260 million emergency room visits, excluding psychiatric emergency room visits.

Patient Mix (FY 2017-18):

<table>
<thead>
<tr>
<th>PATIENT MIX</th>
<th>HOSPITALS INPATIENT</th>
<th>HOSPITALS OUTPATIENT</th>
<th>MLK JR. OP CENTER/ HIGH DESERT REGIONAL HEALTH CENTER</th>
<th>COMPREHENSIVE HEALTH CENTERS &amp; HEALTH CENTERS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medi-Cal</td>
<td>77%</td>
<td>67%</td>
<td>70%</td>
<td>57%</td>
</tr>
<tr>
<td>Uninsured</td>
<td>7%</td>
<td>26%</td>
<td>22%</td>
<td>29%</td>
</tr>
<tr>
<td>Medicare</td>
<td>3%</td>
<td>1%</td>
<td>1%</td>
<td>1%</td>
</tr>
<tr>
<td>Other (1)</td>
<td>13%</td>
<td>6%</td>
<td>7%</td>
<td>13%</td>
</tr>
<tr>
<td>Total</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
</tr>
</tbody>
</table>

Note(s):
(1) Other includes Medi-Cal denied days.

Beds:
In FY 2019-20, DHS has a total of 1,443 budgeted beds.

Employees:
In FY 2019-20, DHS Adopted Budget has 25,5775 budgeted positions in areas such as research, clinical care, human resources, information technology, and finance. As of June 30, 2019, the number of Full-Time Equivalents (FTEs) is 21,750.

Revenues:

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<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>Federal*</td>
<td>49.7%</td>
</tr>
<tr>
<td>State**</td>
<td>12.1%</td>
</tr>
<tr>
<td>County***</td>
<td>26.9%</td>
</tr>
<tr>
<td>Other****</td>
<td>11.3%</td>
</tr>
<tr>
<td>Total</td>
<td>100.00%</td>
</tr>
</tbody>
</table>

* Federal includes Global Payment Program (GPP)
** State includes Realignment Revenues – Vehicle License Fee and Sales Tax
*** County includes County Contributions, Tobacco Settlement, Measure B and Measure H
**** Other includes over realization of Prior Year Revenue